



2016 BUDGET

CITY OF EL PASO, TEXAS



CITY OF EL PASO
Fiscal Year 2015-2016
Budget Cover Page
August 18, 2015

This budget will raise more revenue from property taxes than last year's budget by an amount of \$6,465,760, which is a 2.81 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$3,663,423.

The members of the governing body voted on the budget as follows:

FOR: Representatives Romero, Acosta, Robinson, Noe, and Niland

AGAINST: Representatives Svarzbein, Ordaz, and Limon

PRESENT and not voting: None

ABSENT: None

Property Tax Rate Comparison

| | 2015-2016 | 2014-2015 |
|--|------------------|------------------|
| Property Tax Rate: | \$0.729725/100 | \$0.699784/100 |
| Effective Tax Rate: | \$0.704327/100 | \$0.699784/100 |
| Effective Maintenance & Operations Tax Rate: | \$0.463939/100 | \$0.459763/100 |
| Rollback Tax Rate: | \$0.752649/100 | \$0.735391/100 |
| Debt Rate: | \$0.251595/100 | \$0.238847/100 |

Total debt obligation for CITY OF EL PASO secured by property taxes:
\$81,650,892



Fiscal Year 2016 Budget Adopted by City Council August 18, 2015

Prepared by

OFFICE OF
MANAGEMENT
& BUDGET

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EL PASO, TEXAS 79901
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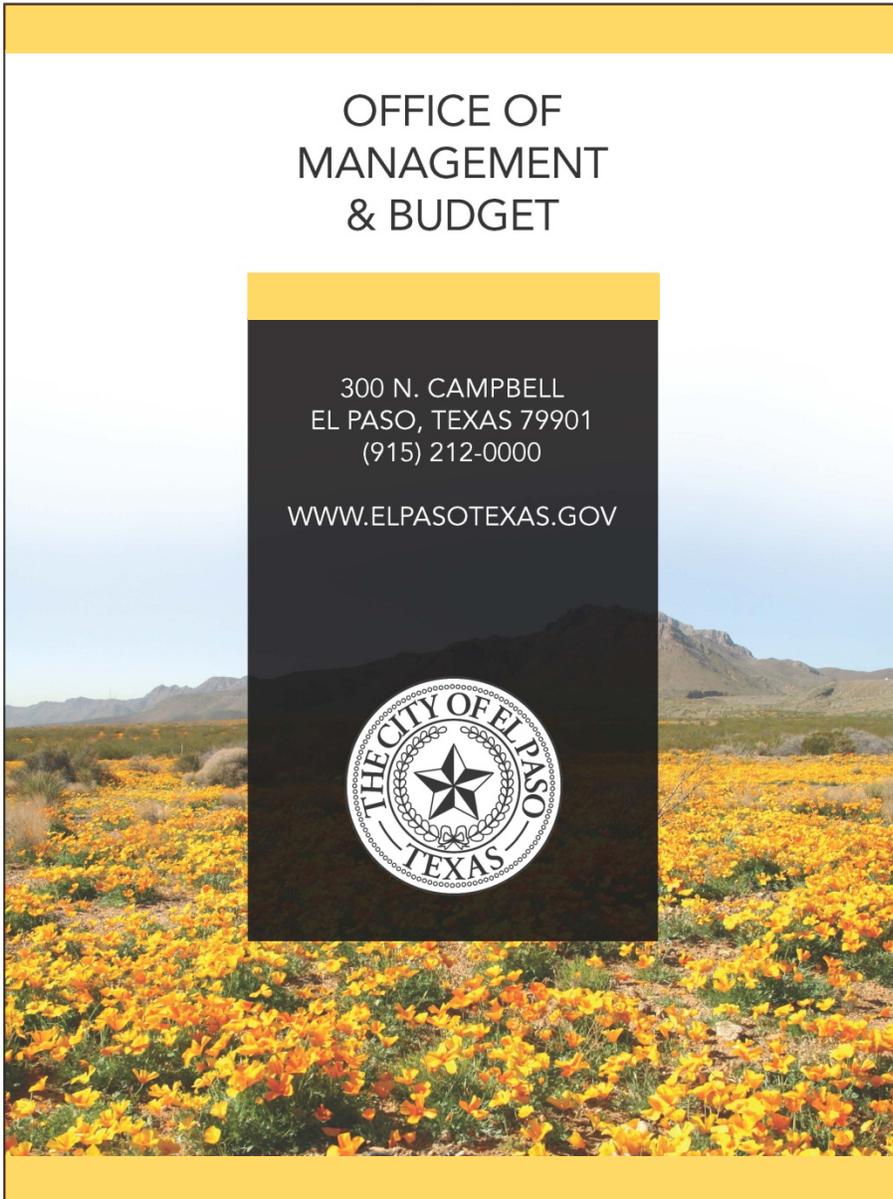


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Helpful Contact Information

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City Hall

Customer Call Center (915) 212-0000 or 311..... www.elpasotexas.gov

Office of the Mayor

Oscar Leeser (915) 212-0021 mayor@elpasotexas.gov

Office of the City Manager

Tommy Gonzalez: (915) 212-0023citymanager@elpasotexas.gov

City Council Representatives

District 1

Peter Svarzbein: (915) 212-0001district1@elpasotexas.gov

District 2

Larry E. Romero: (915) 212-0002district2@elpasotexas.gov

District 3

Emma Acosta: (915) 212-0003district3@elpasotexas.gov

District 4

Carl L. Robinson: (915) 212-0004.....district4@elpasotexas.gov

District 5

Dr. Michiel Noe: (915) 212-0005.....district5@elpasotexas.gov

District 6

Claudia Ordaz: (915) 212-0006district6@elpasotexas.gov

District 7

Lily Limón: (915) 212-0007district7@elpasotexas.gov

District 8

Cortney Niland: (915) 212-0008.....district8@elpasotexas.gov

Community and Human Development: (915) 212-0138

Graffiti Hotline: (915) 212-0132

Recycling & Garbage Collection: (915) 212-6000

Bus Information: (915) 212-3333

Non-Emergency-El Paso

- Fire & Ambulance: (915) 832-4438
- Police: (915) 832-4400

Parks and Recreation Administration: (915) 212-0092

Tax Assessor Collector: (915) 212-0106



Helpful Mobile Apps



Parking Meters

[iOS](#)

[Android](#)



No need to carry around coins; pay for parking in just a few seconds with your smartphone. You can receive one push notification reminder 5 minutes prior to your parking expiring and extend your parking session remotely from the mobile application.

Build El Paso Inspection

[iOS](#)

[Android](#)



Allows users to view and request inspections on issued permits.

Bookmyne Mobile

[iOS](#)

[Android](#)



BookMyne™ makes it quick and easy to access your local library on the go! Search your library's catalog, download items, manage your account, and find suggested reading instantly with your iOS device.

Visit El Paso

[iOS](#)

[Android](#)



The Visit El Paso app has everything you need to know about where to stay, play, eat, and shop. This free mobile app is your one-stop-shop to a real adventure found only in El Paso!

Mobile Citizen

[iOS](#)

[Android](#)



Mobile Citizen allows users to create requests for problems that may include: reporting potholes, graffiti, leaking water hydrants etc. The request can contain photos, GPS coordinates, the address of a problem and comments. The citizen receives an automated e-mail notification about the request status & view info on the map.

OverDrive

[iOS](#)

[Android](#)



More than 30,000 libraries worldwide offer titles from OverDrive, so download the app and find your next book today!

Zinio

[iOS](#)

[Android](#)



Check out magazines through your local library, login using your library account, then download them onto your iPad to read anytime, online or offline.



City of El Paso District Map

District Representatives

| | | | | |
|-------------------------------|------------------------------|----------------------------|-------------------------|-----------------------------|
| Peter Svarzbein 1 | Larry E. Romero 2 | Emma Acosta 3 | | |
| Carl L. Robinson 4 | Dr. Michiel Noe 5 | Claudia Ordaz 6 | Lily Limon 7 | Cortney Niland 8 |

Mayor Oscar Leeser



Office of Management & Budget Staff & Special Acknowledgements

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Budget & Management Analyst

Monica Lundgren

Financial Systems Coordinator

Saso Andonoski

Project Manager

Adrian Sanchez

Budget & Management Analyst

Forrest Clancy

Sr Budget & Management Analyst

Robert Studer

Sr Budget & Management Analyst

Former Staff:

Audrey Mueller

Daniel Quiroga

Roman Sanchez

Michael Silva

Tax Office

Economic Development

Capital Improvement Department

Department of Transportation

Department of Aviation

Destination El Paso

El Paso Community College

University of Texas at El Paso

New Mexico State University

Texas Tech University Health Sciences Center

Fort Bliss

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of El Paso

Texas

For the Fiscal Year Beginning

September 1, 2014

A handwritten signature in black ink, appearing to read 'Jeffrey R. Egan'.

Executive Director



City Manager's Office

August 18, 2015

Mayor and City Council Representatives,

Mayor

Oscar Leeser

City Council

District 1

Peter Svarzbein

District 2

Larry Romero

District 3

Emma Acosta

District 4

Carl L. Robinson

District 5

Dr. Michiel R. Noe

District 6

Claudia Ordaz

District 7

Lily Limón

District 8

Cortney C. Niland

City Manager

Tommy Gonzalez

It is my distinct honor to present the Fiscal Year 2015-2016 (FY 2016) City of El Paso budget, which continues to modernize the organization in order to better *align* with the City Council's Strategic Plan. Our community has displayed their overwhelming support to *invest* in our great City through the approval of \$473 million in Quality of Life Bonds and salary increases and low health premiums for our Fire Fighters. In September 2012, as an effort to provide tax relief to our senior and disabled citizens, the City Council approved increasing the property tax exemption for seniors and disabled by \$10,000 (from \$30,000 to \$40,000). The budget includes investments in public safety, quality of life, and in our employees through one-time lump sum payments, professional development opportunities, and the implementation of innovative incentives. These new incentives speak directly to the organizational changes being implemented in order to engage our employees, while also making us more efficient and competitive in the services we provide to our community. Finally, this budget will continue to demonstrate the fiscal responsibility shown during the current year by: 1) ensuring our revenues meet or exceed our expenditures in order to avoid mid-year reductions due to overspending or overly optimistic revenue projections, 2) absorbing operating and maintenance increases, 3) addressing vehicle replacement needs, and 4) incentivizing our workforce.

Where we were....

As you recall, midway through FY 2014 we were faced with a projected \$7.5 million deficit due to overly optimistic revenue projections and expenditure overruns. The deficit resulted in several dramatic mid-year reductions including the deferral of: public safety academies, vehicle and computer replacement, and the ability to fill vacancies. The financial difficulties continued into the development of the FY 2015 budget as all sources of revenue had to be realigned based on actual performance. As a result of lower projected revenues, departments were forced to take additional reductions in order to balance the FY 2015 budget. Although challenging, the hard work and perseverance of the City leadership and departments has had a positive impact in a very short period of time.

Where we are....

On June 2, 2015 the City Council was presented the FY 2015 2nd Quarter Financial Report which indicated positive news for both revenues and expenditures. Due to our conservative estimates during the FY 2015 budget process, our major sources of revenues performed at or better than the budgeted amounts. Additionally, our



City Manager's Office

expenditures are projected to finish under budget due primarily to savings realized from the recent reorganizations and the careful review of vacant positions by our departments prior to filling the positions. This positive impact was achieved through budget discipline and ensuring our organization is *aligned* with Council's Strategic Goals. As a result, we will be able to *invest* the savings in FY 2015 to restore fund balance and it is our plan to replace Police, Fire, and other City vehicles that have been identified as a priority for replacement. The FY 2016 budget was developed to continue building upon our recent results and will focus on investing in the key priorities, such as public safety, quality of life, economic development, and our workforce.

In March of this year, we provided you information on the major budgetary *cost drivers* that would impact the development of the FY 2016 budget. As shown in the table below, there are \$13.6 million, *approximately 4.25 pennies on the tax rate*, in increases from these cost drivers compared to the FY 2015 budget.

| Budget Increases | \$ Impact |
|---------------------------------------|-----------------------|
| Police Salary Increases | \$1.7 million |
| Fire Salary Increases | \$2.6 million |
| Non-Uniform Health Insurance | \$0.8 million |
| O&M Costs for Capital Projects | \$0.2 million |
| Debt Service | \$5.5 million |
| Sr. & Disabled Property Tax Exemption | \$2.8 million |
| Total Budget Increases | \$13.6 million |

However, we were able to lessen the impact to a *2.99 penny increase* on the overall tax rate through department reorganizations, deleting vacant positions, technological efficiencies, and one-time savings. We were also able to realize savings in our Police Department through the new collective bargaining agreement. We agreed to bring back a memorandum of understanding to the Police union to allow them to participate in a fitness program and could possibly yield up to \$150 per month per uniformed officer. As has been stated on numerous occasions, this incentive is based on the performance (overall score) of the participant on the fitness test, which includes a physical or non-physical (biometric test) component.

The 2.99 penny increase included in the projected FY 2016 tax rate is broken down as follows:



City Manager's Office

| | 2015 | 2016 | Increase |
|--------------------------|-----------------|-----------------|-----------------|
| M & O Rate | 0.460937 | 0.478130 | 0.017193 |
| Debt Service Rate | 0.238847 | 0.251595 | 0.012748 |
| Total Rate | 0.699784 | 0.729725 | 0.029941 |

- M&O rate
 - 1.72 penny increase over FY 2015
 - Voter-approved Fire collective bargaining increases
 - Council-approved property tax exemption increase for seniors and disabled
- Debt service rate
 - 1.27 penny increase over FY 2015
 - Voter-approved obligations from the \$473 million in Quality of Life Bond Projects
 - Council-approved obligations from the \$210 million Street Infrastructure Program

The results from our strategic actions in FY 2015, which carried forward into the development of the FY 2016 budget, provided the ability to *invest* in key areas that have been neglected over the last several years.

Some examples of the investments included in the budget from our savings include:

- Replenishing fund balance (savings account)
- Vehicle/equipment replacement (Police, Fire, and other City Departments)
- Public Safety
- City Employees

ALIGNMENT/INNOVATIONS

Creation and Implementation of the Strategic Plan

In November 2014, you, senior staff, and key stakeholders participated in a strategic planning retreat where you identified eight strategic goals and approved a number of key strategies for staff to bring those goals to fruition. You adopted that plan in December 2014, and city staff began developing action plans for each goal. We created eight Goal Teams in *alignment* with your eight strategic goals, and those teams are composed of departments that have significant input and budgeted dollars



City Manager's Office

dedicated to progress toward those goals. Goal Team Leaders have presented initial results and current actions for you to gain a much clearer picture of the resources and actions being dedicated to each. These presentations have provided you a more in-depth understanding of how goals are achieved and also clarify for you how to prioritize resources during the FY 2016 budget process.

Organizational Restructuring and Realignment

In December 2014 departments were restructured so that similar functions would work together in a more streamlined approach to more effectively and efficiently accomplish your strategic goals. As a result of that *realignment*, we were able to eliminate 10 vacant positions and improve our service delivery to our customers while achieving close to \$500,000 in cost savings. Earlier this year, the Public Information Office (PIO) was restructured and immediate communication enhancements were achieved. Finally, in June, I presented you with the new structure that resulted in the elimination of an additional six (6) positions and approximately \$525,000 in cost savings. The savings resulting from the reorganizing are in addition to the elimination of 68 vacant positions during the FY 2015 budget process with an approximate savings of \$2.5M.

As we have implemented the initiatives cited above, along with many others, we have been able to identify additional areas for improved alignment. Taking a closer look at our processes and how the work gets done on a daily basis (LSS being one business methodology that brings such things to light), staff has been asked to identify other gaps and improvement possibilities. As well, with the retirement of senior staff, we have taken advantage of the opportunity to innovate with new alignments and cross-functional teams, and carefully consider how we can continue to improve our structure and service delivery to our residents, businesses and visitors. With input from the Leadership Team, these alignments have been identified. The intent is to solidify our customer-centric philosophy and focus, constantly enhance our service to the community, and to place our employees in the best possible position for success. Some of the results that this alignment has produced include:

- Improved communication
- Efficient delivery of services
- Comprehensive approach to customer service

Some of the cross functional teams that have been created include:

- 8 Strategic Goal Teams
- Capital Improvements Team (CIP)



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- Legal Implementation Team (LIT)
- Performance Improvement Team
- Shape It Up! Team
- Wellness Team
- Northgate Project Team
- Public Safety Team
- Design Team
- Maintenance Team

KEY INVESTMENTS

The FY 2016 budget was developed to directly *align* with the Council's vision to provide our community with safe and beautiful neighborhoods, a vibrant regional economy, and exceptional recreational, cultural, and educational opportunities. This budget includes *investments* in public safety, quality of life, economic development, City employees, and our senior and disabled property tax payers.

Public Safety

The FY 2016 General Fund budget for Public Safety (Police and Fire) equals \$215.3M, compared to \$213.0 million in FY 2015. These two departments account for over 58% of the total General Fund budget. We are committed to setting the standard for a safe and secure city and will accomplish this through multiple public safety academies, new vehicles, innovative policing measures, and improved 911 communication services. We are reinvesting realized savings towards *increasing the Police academy size by 60%* from FY 2015 (from 50 to 80 cadets). The FY 2016 budget provides the Police Department additional resources (more cadets, new technology, and effective use of overtime) to increase proactive policing measures and improves operational efficiencies.

Some of the key *investments* in this budget include:

- Police
 - Full year impact of 1.25% salary increases for Police uniform employees (implemented in November 2014), in addition to pay step increases
 - Academies
 - April 2016 - 30 cadets
 - June 2016 - 50 cadets
- Fire



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- 3.0% salary increases for Fire uniform employees, in addition to pay step increases
- Academies
 - January 2016 – 12 pre-certified trainees
 - March 2016 - 30 cadets
 - No change in number of cadets from FY 2015
- 911 Communication services - funding for an additional 15 Public Safety Communicator positions
- Vehicle & equipment replacements for both Police and Fire

Quality of Life

In November 2012, voters approved \$473 million in Quality of Life (QOL) Bond projects to *invest* in our city. During FY 2016, the Capital Improvement Department (formerly Engineering) will continue implementation of these bond projects. These projects will provide enhanced amenities for our neighborhoods and serve as catalysts for economic development. This budget addresses the operational impacts associated with those projects already completed and those expected to be completed during the year. Some of the projects include:

- 120 acres of new parkland (80 acres of which is turf)
- Four new spray parks (four additional scheduled for the following year)
- Full year of operational costs for the Digital Wall
- New Zoo exhibits and animal holdings (Reptile house, red river hog, etc.)
- Irving Schwartz Library Branch expansion
- Concentrated efforts on median maintenance within high priority corridors
- Improved landscaping for Quality of Life projects
- Planning for the next 3-5 year rollout of the QOL projects

Economic Development

With economic development being one of City Council's key focus areas as part of the organization's new strategic plan, the City and its partners have increased their joint efforts and activities in recent years. In order to encourage business relocation and expansion, the City is committed to *investing* in property and sales tax rebates through Chapter 380, 381, and 312 Economic Development Program Agreements. We believe that without these incentives, new retail and job creation in these areas would not occur and these properties would remain vacant or dilapidated. It is also important to note that all of the agreements in the Economic Development portfolio



City Manager's Office

rebate only the incremental taxes, which means the City continues to receive taxes on the original base value. In FY 2016 the total budget for these agreements from all sources is \$7.6 million. Of that amount, \$3.6 million is paid from the General Fund compared to \$5.3 million in FY 2015.

In FY 2015 the Aviation Department revised the Air Service Development Incentive Program that was approved by the City Council to encourage new non-stop air service and competition at El Paso International Airport. This program provides temporary financial relief to an airline beginning new non-stop passenger service to a destination currently not served, funding for marketing the new service, and the temporary waiver of airline landing fees.

Recent economic development activities have spurred more than \$309 million of investment, positively enhancing the quality of life and economy in El Paso. In addition, more than 2,450 jobs have been created and more than 5,600 jobs have been retained in the past two fiscal years.

This success is due to a collaboration of many, which includes Mayor Oscar Leeser and City Council with Mayor's El Paso Open for Business initiative, the diligent work of the Executive Leadership team and the Economic Development Department, and the Borderplex Alliance's strong ties to state and national business contacts.

Senior & Disabled Citizens

As of January 1, 2015 the homestead exemption for senior and disabled citizens increased from \$30,000 of the market value of the residence homestead to \$40,000. Over 45,000, or 36% of total homestead parcels, qualify for the senior or disabled property tax exemption and resulted in a loss of over \$3 million in property tax revenue. An individual who owns a home valued at \$100,000 and qualifies for either the senior or disabled exemption will pay *\$52 less in property taxes* in FY 2016 than in FY 2015.

City Employees

Recent retirements and resignations have created the opportunity to develop a strong *succession plan* and *foster internal talents*. During the December 2014 reorganization, all positions except one were filled with current, seasoned employees who had proven extraordinary capabilities to lead, adapt, and get results while always keeping the customers in mind. Also, almost 63% of executive and professional level vacancies have been filled with internal talent during the current year.



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Additionally, with the implementation of Lean Six Sigma (LSS) training and cross functional teams, we are working towards providing our employees with valuable *professional growth* and *development* opportunities, while at the same time identifying organizational improvements. To date there have been 30 employees receive Green Belt training and 75 employees receive Yellow Belt training. Each of the Green Belt certified employees will complete a project and present their results to the City Council. Employees participating on LSS teams will learn to develop and improve their analytical, team building, and communication skills, while at the same time making a positive impact on the services provided by the City. The first two projects, Parks Permitting and Standards for Asphalt Repair, were presented to the City Council on April 21, 2015. Finally, due to the increased utilization of the Tuition Assistance Program, we are including an additional \$50,000 to ensure that there is adequate funding for all participating employees.

Another key investment within the FY 2016 budget is the creation of “Shape It Up”, a comprehensive *fitness program* for all City employees, excluding Uniform Fire employees. “Shape It Up” was designed to encourage employees to adopt a healthier lifestyle, while at the same time having the goal of reducing the City's health care costs. The fitness program will be rolled out with the start of the new fiscal year and consists of six physical fitness tests, or the option of taking a biometric test in place of the physical tests. The biometric test allows any person with a disability to participate in the program. Depending upon the overall score, employees will have the opportunity to earn wellness points and cash rewards of \$50, \$100, or \$150 per month.

After receiving certified valuations late in July, which resulted in almost \$4 million additional property tax revenue, the City Council voted to approve a one-time lump sum payment for Non-Uniform City employees. Upon meeting the criteria, regular and part-time employees are eligible for payments of either \$1,000 or \$500. Although there are no across-the-board increases currently included in the budget, we are planning to carefully analyze the compensation in the next budget process. In addition to the one-time lump sum payment, we have identified and will implement alternative incentives to invest in our employees. Some examples of these incentives include; “Shape it Up” fitness program, U_Matter program (on-the-spot-awards), incentives for LSS Leaders, cross functional team participation, safety, attendance, and performance and goal based incentives.

DEBT SERVICE

As noted earlier, the debt service portion of the property tax rate continues to increase due to the issuance of debt for capital projects approved by the voters and authorized by City Council.



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The budget reflects an overall increase of \$0.012748 in order to address all outstanding debt obligations, including a proposed issuance of approximately \$62 million of certificates of obligation and \$35 million of general obligation bonds. The debt rate of \$0.251595 remains within the maximum debt tax rate of 30 cents as mandated by the City Council's Debt Management Policy.

Various debt savings strategies have been pursued in an effort to minimize the increase to the debt rate despite the pressures to increase the rate due to planned issuances of debt. In January 2014, the City closed on the refinancing of the 2009 pension obligation bonds at a rate of 4.675% over a 20 year period. This refinancing resulted in an annual savings of approximately \$567,000 in years 2015 through 2035 in addition to reducing the term of the projected debt from 25 to 20 years. We will continue to look for opportunities to refund debt as the market will allow.

GENERAL FUND REVENUES

Property Tax Revenues

The certified total taxable property increased by 1.41%, or \$456M, compared to FY 2015 certified values. As the table below shows, the total assessed property increased by 2.81%, but was drastically impacted by the increase in the exemptions amount due primarily to the \$10,000 increased property tax exemption for seniors and disabled (from \$30,000 to \$40,000).

| | FY 2015 | FY 2016 | \$ Variance | % Variance |
|-------------------------------|-------------------------|-------------------------|----------------------|-------------------|
| Total Appraised Property | \$39,726,745,656 | \$40,836,004,686 | \$1,109,259,030 | 2.79% |
| Total Assessed Property | \$39,690,836,631 | \$40,806,004,686 | \$1,115,168,055 | 2.81% |
| Total Exemptions | \$7,348,820,543 | \$8,008,908,578 | \$660,088,035 | 8.98% |
| Total Taxable New Property | \$654,006,624 | \$502,015,779 | (\$151,990,845) | -23.24% |
| Total Taxable Property | \$32,342,016,088 | \$32,798,025,471 | \$456,009,383 | 1.41% |

Commercial property valuations showed a positive increase due to 2015 being a reappraisal year; however, residential properties have remained relatively stable. The Central Appraisal District indicated that the residential market values have been impacted by increased housing inventory and a decline in residential building permits over the last three years.

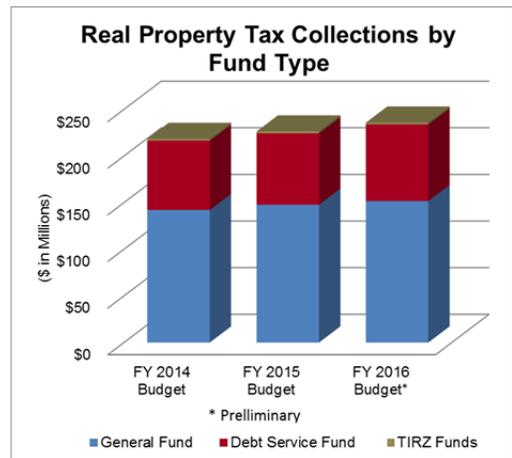


City Manager's Office

| | 2015 | 2016 | Increase |
|--------------------------|-----------------|-----------------|-----------------|
| M & O Rate | 0.460937 | 0.478130 | 0.017193 |
| Debt Service Rate | 0.238847 | 0.251595 | 0.012748 |
| Total Tax Rate | 0.699784 | 0.729725 | 0.029941 |

As illustrated above, the total increase to the M & O rate is 1.72 cents per \$100,000 valuation and the increase to the debt service rate is 1.27 cents per \$100,000 valuation. The increase to the M&O rate is a result of 1) property tax exemption increase for seniors and disabled approved by City Council, and 2) voter approved collective bargaining increases for the Fire Department Uniform employees. The increase to the debt service rate is due to the obligations for the voter approved Quality of Life Bond projects and the Council approved Streets Infrastructure Program. Through the end of FY 2015 there had been 33 Quality of Life projects completed and 40 additional projects pending. The Debt Service rate is projected to continue increasing in subsequent years as the remaining 2012 Quality of Life projects are rolled out.

The City's General Fund tax revenues are currently being utilized for two Transportation Reinvestment Zones (TRZ) and one Tax Increment Reinvestment Zone (TIRZ). In order to promote transportation, on May 25, 2010 the City Council adopted Ordinance No. 017332 & No. 017333 to establish Transportation Reinvestment Zones Number Two and Three. The impact of the TRZ's on the FY 2016 General Fund budget is \$1.7 million from an incremental value of \$283.1 million. The budget is also affected by one TIRZ. The incremental value of the TIRZ is \$95.3 million, reducing the City's General Fund tax revenues by \$696,000 to promote redevelopment of the downtown area.



Sales Tax

The City's sales tax budget for FY 2016 is reflected at \$82,999,617. This represents an increase of \$2,316,969, or 2.9% from the prior years adopted budget of \$80,682,648. The City of El Paso has seen 19 consecutive months of positive growth in our sales tax collections. We project this trend to continue into FY 2016 with the increase of new retail, more local events to attract tourists, and an increase



City Manager's Office

in border crossings. As shown in the table below, sales tax revenues are projected to continue the positive expansion over the next three years.

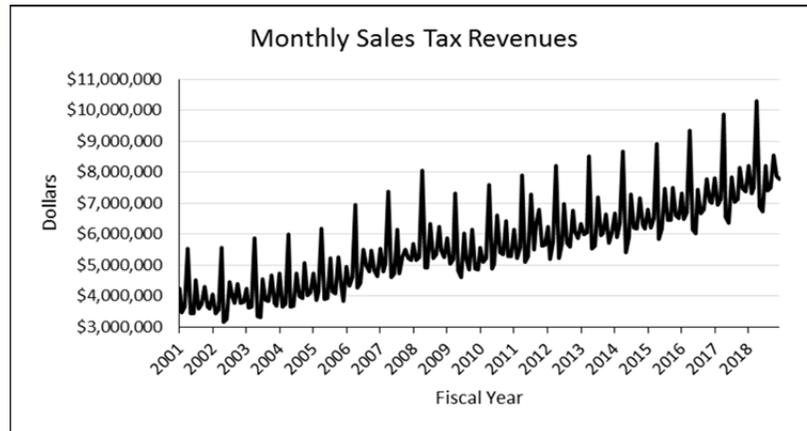


TABLE FROM CITY OF EL PASO MUNICIPAL REVENUE FORECAST TO 2018
AS PREPARED BY UTEP BORDER REGIONAL MODELING PROJECT FOR THE CITY OF EL PASO

Franchise Fees

The third largest source of General Fund revenues, behind property and sales tax, is franchise and easement fees. Franchise fees are collected from both public and private utilities and assessed for the continued use of the public right-of-way. Electric, gas, telephone, water, cable, and telecommunications are among the utilities included in this source of revenue. Franchise fees for FY 2016 reflect an overall increase of \$2,852,459, or 6.0% in comparison to revenues from the adopted budget of the prior year. The Environmental Services Franchise Fee, \$2.2 million, was previously budgeted in the Other Sources category, but is now budgeted with Franchise Fees. Additionally, in early 2014 the City negotiated a new franchise agreement with Texas Gas Service to charge a percentage of gross revenue receipts instead of the prior model based on a franchise fee factor. The percentage of gross revenue receipts is increasing in FY 2016 to 5%, up from 4.5% in the previous fiscal year. The projected increase for FY 2016 is approximately \$900,000 as a result of new agreement.

Charges for Services

The Charges for Services category reflects a decrease of \$1,072,457, or 3.57% primarily due to a decrease in the reimbursed expenditure account related to the Information Technology department chargebacks to Enterprise Fund departments. Ambulance revenues have been estimated to remain at \$10.6 million or relatively flat from the prior year.



City Manager's Office

Other Revenues

The Fines and Forfeitures category reflects an increase of \$1,034,926, or 9.4%. This projection is in line with the anticipated collections in the current year and includes expected increases in moving violation fines, liability insurance violations, and parking fines.

The Licenses and Permits category reflects a decrease of \$827,601, or 6.2%, primarily due to a decrease of \$610,506 in the residential building permit fees to align the revenue with the actual performance in the current year. Commercial and subdivision permitting is projecting to decrease slightly based on the current year and expected future activity.

The Intergovernmental category is decreasing by \$1,445,539, or 75.5%, due to the Tax Department becoming an Enterprise Fund. There is a corresponding decrease in the General Fund expenditures for this change.

CONCLUSION

I am excited to present a budget that is balanced and is directly aligned to the City Council's strategic goals. We have enhanced our organizational alignment that will enrich the results we will deliver to you and our customers, improve organizational communication, and heighten employee engagement. Additionally, this budget *invests* in the *key priorities* identified by the Council and our community, while providing a *tax relief* to our senior and disabled citizens. We will continue to stand ready to identify new opportunities for improvement.

Finally, I would like to thank the Office of Management of Budget, the Executive Leadership team, department directors and all the business managers within each department that assisted in assembling this budget as we continue to transform the manner in which we deliver services. More importantly, I am very impressed with the manner in which our city team has embraced the new systems and processes that are designed to support their efforts. They have seen the value of these new systems that will take our community to even greater heights as a destination to visitors and new businesses.

Sincerely,

A handwritten signature in black ink, appearing to read "Tommy Gonzalez".

Tommy Gonzalez
City Manager

INTRODUCTION

- > Document Guide
- > Vision and Mission Statement
- > City Organization Chart
- > Boards and Committees
- > Annual Service Statistics



Document Guide

The intended use of this document is four-fold, as recommended by the Government Finance Officers Association: a Policy Document, Financial Plan, Operations Guide, and Communications Device.

City Council adopted the FY 2016 budget on August 18, 2015 as part of the vision for El Paso's future while considering the availability of resources and continuation of services. The eight sections of the book were developed with respect to City Council's key areas of focus as defined by their Strategic Policy statements, which are:

- Economic Development
- Public Safety
- Visual Image
- Quality of Life
- Communication
- Sound Governance
- Infrastructure
- Healthy, Sustainable Community

Segments of the Budget Book:

Introduction: This section provides an overview of the entity's structure:

- Document Guide
- Vision and Mission Statement
- City Organizational Chart
- Boards and Committees

Community Profile: This section gives an understanding of the City's past, present, and future:

- Living in El Paso
- Location and History
- Economic Initiatives
- Tourism
- Fort Bliss
- Medical
- Transportation
- The Economy
- Demographics
- Cost of Living and Wage Rates
- Major Employers
- Residential, Construction and Real Estate
- General Tax Information

Fiscal Overview: This section presents policy and process along with financial and personnel comparisons across fiscal years:

- Budget Policies
- Financial Policies
- Budget Process
- Five-Year Adopted General Fund Comparison
- Two-Year Adopted General Fund Budget to Actual Comparison
- FTE (Full-Time Equivalent) Position Summaries
- Property Tax
- Debt Administration

Introduction



Financial Summaries: This section addresses projected revenue and expenditures, previous, and current:

- Expenditures
- Revenues
- Reveues by Source
- Financial Statements
- Consolidated Summaries
- Fund Summaries

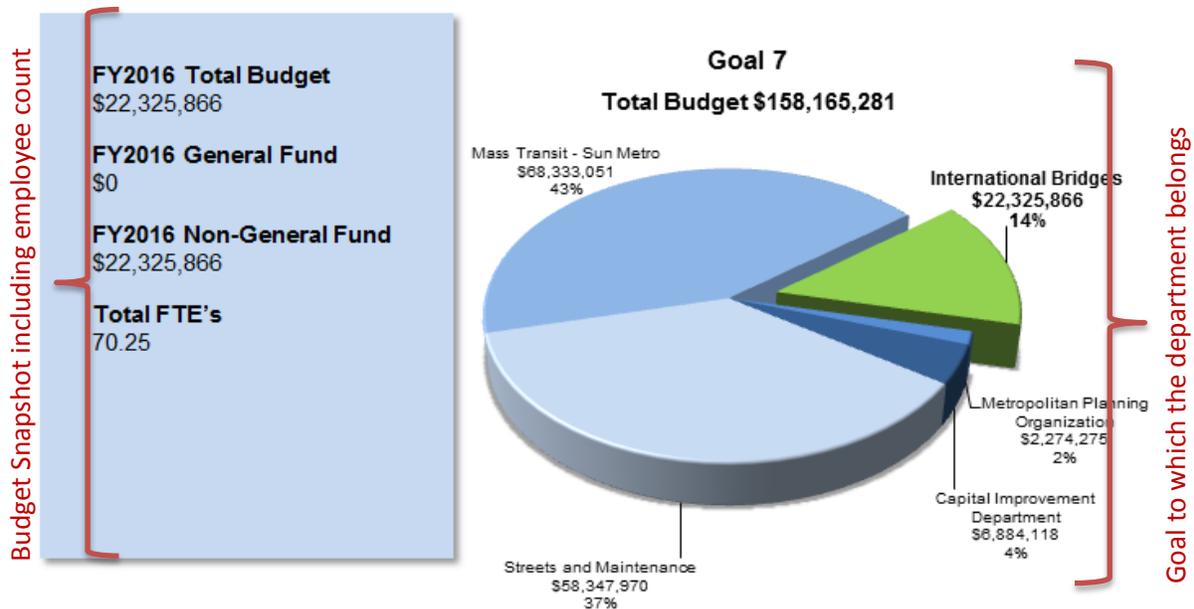
Budget Detail: This section provides department-specific information covering budget, staffing, fund sources, divisions, and performance data. The example below shows how a department's mission, budget summary, fund sources, and staffing are displayed on one page.

International Bridges

Mission Statement

Department name

The Mission of the International Bridges Department is to provide cross-border mobility and on-street parking services to residents, visitors and businesses so that they can participate in the vitality of the greater Paso Del Norte region.



FY 2015 Key Results

What the department achieved in the prior year

- The City's partnership with Customs and Border Protection funded 9,249 hours of overtime from Sept through May, keeping lanes open during peak travel hours to improve cross border mobility

FY 2016 Key Deliverables

What the department plans to achieve in the upcoming year

- Complete Paso Del Norte and Stanton Street Bridge Bluetooth projects

Introduction



Budget Information

| City Attorney | | | | |
|--|-------------------|-------------------|-------------------|------------------|
| Mission Statement | | | | |
| To provide excellent quality legal services in a timely and cost effective manner in order to assist in the implementation of the Strategic Plan adopted by Mayor and Council. | | | | |
| Budget Summary | FY2014 Actual | FY2014 Adopted | FY2015 Adopted | FY16 Adopted |
| Personal Services | 2,522,568 | 2,942,740 | 2,804,992 | 2,801,666 |
| Contractual Services | 604,169 | 631,519 | 715,885 | 679,158 |
| Materials/Supplies | 92,093 | 29,800 | 68,800 | 104,800 |
| Operating Expenditures | 45,673 | 57,137 | 56,952 | 64,453 |
| Non-Operating/Intergovt. Exp | 371,150 | 400,000 | 400,000 | 400,000 |
| Internal Transfers | 116,981 | 137,400 | 150,958 | 151,399 |
| Capital Outlay | 1,479 | 75,000 | 0 | 0 |
| Total Expenditures | 3,754,113 | 4,273,595 | 4,197,587 | 4,201,477 |
| Source of Funds | FY2014 Actual | FY2014 Adopted | FY2015 Adopted | FY16 Adopted |
| General Government | 3,553,810 | 3,972,005 | 3,956,898 | 3,960,788 |
| Community Development Block Grants | 87,720 | 94,190 | 89,290 | 89,290 |
| Capital Projects | 77,808 | 75,000 | 0 | 0 |
| Nonmajor Governmental Funds | 116,981 | 132,400 | 151,399 | 151,399 |
| Proprietary Funds | (82,207) | 0 | 0 | 0 |
| Total Funds | 3,754,113 | 4,273,595 | 4,197,587 | 4,201,477 |
| Positions | FY2013 Adopted | FY2014 Adopted | FY2015 Adopted | FY16 Adopted |
| General Fund | 33.32 | 34.24 | 34.00 | 34.11 |
| Non-General Fund | 6.68 | 6.76 | 7.00 | 6.89 |
| Total Authorized | 40.00 | 41.00 | 41.00 | 41.00 |

Budget summary by character or category for all sources of funds.

Source of funding to finance activities for a department. Funding sources may consist of various funds such as general fund, federal grants, etc.

Full-time equivalent (FTE) is a unit that indicates the workload in hours of an employed person, e.g, 1 FTE = 2,080 hours.

Introduction



On December 16, 2014, City Council approved and adopted the 2015 Strategic Plan. The plan is aligned with the City of El Paso's Mission, Vision, and Values. Each department is assigned to one of the eight goals and staff is provided with a clear direction of strategies, actions, and required tasks to achieve their goals. Key Performance Indicators are a gauge utilized to measure the current performance against historical data and targeted achievements.

Example

Strategic Actions

Goal 3: Promote the Visual Image of El Paso

Strategy 3.1 Provide business friendly permitting and inspection processes

Action 3.1.1 Provide exceptional commercial and residential development, permitting, inspection and licensing services

Action 3.1.2 Implement "State of the Field" demand-based service delivery model

FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|--|-------------|-------------|----------|-------------|---|
| Street sweeping (miles) | 28,524 | 34,189 | 13,737 | 27,500 |  |
| % nuisance cases in compliance | 82.6% | 74.3% | 63% | 80% |  |
| % projects designed with City's One Landscape Standard | N/A | N/A | 86% | 95% | |
| Number of trees planted | N/A | N/A | 1,044 | 2,000 | |

Introduction



Capital Improvements: Outlines current and future plans for structural advancements

- Capital Improvement Program
- Capital projects by funding source
- Five-year/long-term planning with operating budget impact

Appendix: Provides further documentation for understanding the City Budget

- Budget resolution
- Fee Schedule
- Ordinance levying 2016 taxes
- Glossary of acronyms
- Glossary of terms



City of El Paso

Mission

Deliver outstanding services to support a high quality of life for residents, businesses and visitors.

Vision

El Paso will have safe and beautiful neighborhoods, a vibrant regional economy and exceptional recreational, cultural and educational opportunities.

Values

Integrity
Respect
Excellence
Accountability
People



Strategic Plan 2015

Strategic Goals and Strategies

1) Create an Environment Conducive to Strong, Sustainable Economic Development

- 1.1 Stabilize and expand El Paso's tax base
- 1.2 Enhance visitor revenue opportunities
- 1.3 Maximize venue efficiencies through revenue growth and control
- 1.4 Grow the core business of air transportation
- 1.5 Stimulate economic growth through transit integration
- 1.6 Streamline processes to provide a solid foundation for development

2) Set the Standard for a Safe and Secure City

- 2.1 Maintain designation as one of the Nation's top safest cities
- 2.2 Strengthen community involvement in resident safety
- 2.3 Increase public safety operational efficiency
- 2.4 Improve motorist safety
- 2.5 Take proactive approaches to prevent fire/medical incidents and lower regional risk
- 2.6 Enforce Municipal Court orders
- 2.7 Maximize Municipal Court efficiency and enhance customer experience
- 2.8 Implement effective code enforcement strategies to reduce nuisances, enhance visual appearance and improve overall health and safety
- 2.9 Promote building safety

3) Promote the Visual Image of El Paso

- 3.1 Provide business friendly permitting and inspection processes
- 3.2 Improve the visual impression of the community

4) Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

- 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner
- 4.2 Create innovative recreational, educational and cultural programs
- 4.3 Establish technical criteria for improved quality of life facilities

5) Promote Transparent and Consistent Communication Amongst All Members of the Community

- 5.1 Set a climate of respect, collaboration and team spirit among Council, city staff and the community
- 5.2 Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications
- 5.3 Promote a well-balanced customer service philosophy throughout the organization
- 5.4 Enhance internal communication and employee engagement
- 5.5 Advance two way communications of key messages to external customers



5.6 Strengthen messaging opportunities through media outlets

6) Set the Standard for Sound Governance and Fiscal Management

- 6.1 Recruit and retain a skilled and diverse workforce
- 6.2 Implement employee benefits and services that promote financial security
- 6.3 Implement programs to reduce organizational risks
- 6.4 Implement leading-edge practices for achieving quality and performance excellence
- 6.5 Deliver services timely and effectively with focus on continual improvement
- 6.6 Ensure continued financial stability and accountability through sound financial management, budgeting and reporting
- 6.7 Deliver effective and efficient processes to maximize value in obtaining goods and services
- 6.8 Support transparent and inclusive government
- 6.9 Maximize Municipal Court efficiency and enhance customer service through technology
- 6.10 Enhance the quality of decision making with legal representation and support
- 6.11 Provide efficient and effective services to taxpayers
- 6.12 Maintain city fleet to ensure safe and reliable vehicles and equipment
- 6.13 Maintain systems integrity, compliance and business continuity

7) Enhance and Sustain El Paso's Infrastructure Network

- 7.1 Provide reliable and sustainable water supply and distribution systems
- 7.2 Improve competitiveness through infrastructure improvements impacting the quality of life
- 7.3 Enhance a regional comprehensive transportation system
- 7.4 Continue the strategic investment in city facilities and technology
- 7.5 Set one standard for infrastructure across the city

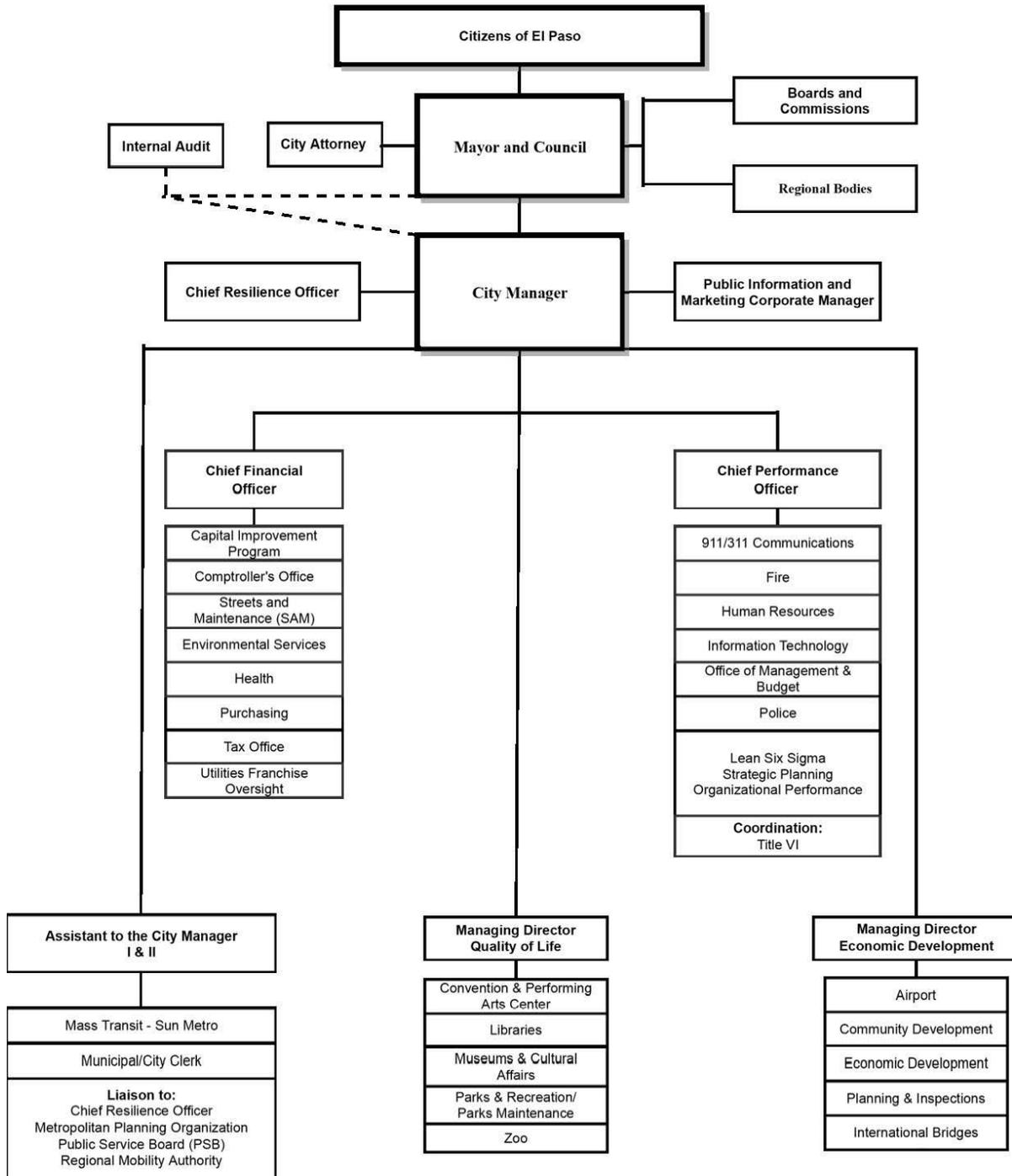
8) Nurture and Promote a Healthy, Sustainable Community

- 8.1 Deliver prevention, intervention and mobilization services to promote a healthy, productive and safe community
- 8.2 Stabilize neighborhood through community, housing and ADA improvements
- 8.3 Enhance animal services to ensure El Paso's pets are provided a safe and healthy environment
- 8.4 Reduce operational energy consumption
- 8.5 Improve air quality throughout El Paso
- 8.6 Provide long-term, cost effective, sustainable regional solid waste solutions
- 8.7 Ensure community compliance with environmental regulatory requirement
- 8.8 Increase resilience of El Paso by improving the community's ability to bounce back quickly from extreme weather events
- 8.9 Enhance vector control and environmental education to provide a safe and healthy environment

Introduction



City of El Paso Organizational Structure
as of June 1, 2015





Boards and Committees

Ad Hoc Charter Advisory Committee
Animal Shelter Advisory Committee
Bicycle Advisory Committee
Camino Real Regional Mobility Authority
Capital Improvements Advisory Committee
Central Appraisal District Board of Directors
Citizens Advisory Committee for the Board of the Mass Transit Department
City Accessibility Advisory Committee
City Employees' Pension Fund Board of Trustees
City of El Paso Property Finance Authority, Inc. Board of Directors
Community Development Steering Committee
Construction Board of Appeals
El Paso Bond Overview Advisory Committee (BOAC)
El Paso County 911 District Board of Managers
El Paso Housing Finance Corp.
Empowerment Zone Advisory Board
Fair Housing Task Force
Finance and Audit Oversight Committee
Fire & Police Pension Fund Board of Trustees
Foster Grandparent Program Advisory Council
Greater El Paso Civic, Convention & Tourism Advisory Board
Hispanic Cultural Center Subcommittee
Industrial Development Authority
Museums & Cultural Affairs Advisory Board
Open Space Advisory Board
Parks and Recreation Advisory Board
Public Art Committee
Public Service Board
Public Service Board Selection Committee
Public Utility Regulation Board
Retired & Senior Volunteer Program Advisory Council (RSVP)
Revolving Loan Fund Board
Stormwater Master Plan Community Advisory Committee
Tax Increment Reinvestment Zone #5 (TIRZ)
Tax Increment Reinvestment Zone #6 (TIRZ)
Tax Increment Reinvestment Zone #7 (TIRZ)
Transportation Policy Board for the El Paso Urban Transportation Study
Veterans Affairs Advisory Committee
Zoning Board of Adjustment (ZBA)

Commissions

Building & Standards Commission
City Plan Commission (CPC)
Civil Service Commission
Districting Commission
Ethics Review Commission
Historic Landmark Commission
Housing Authority Board of Commissioners



COMMUNITY PROFILE

- > Living in El Paso
- > Location and History
- > Economic Initiatives
- > Tourism
- > Fort Bliss
- > Medical
- > Transportation
- > The Economy
- > Demographics
- > Cost of Living and Wage Rates
- > Major Employers
- > Residential, Construction and Real Estate
- > General Tax Information



Living in El Paso

We welcome you to experience vibrant El Paso and the treasures it has to offer. El Paso is home to the Franklin Mountains which is the largest urban park in the nation. Fort Bliss, one of the largest military complexes of the United States Army, lies to the east and northeast of the city. Between the cities of El Paso and Socorro, lies the sovereign Ysleta del Sur Pueblo which is one of the three federally recognized Native American tribes in Texas.



| <u>Population</u> | <u>Schools</u> | <u>Parks</u> | <u>Time Zone</u> |
|----------------------------------|--|-------------------|-------------------|
| City: 676,275 County: 842,814 | 94 Private 9 Public School Districts 8 Institutions of Higher Learning | 27,615 Park Acres | Mountain Standard |

Source: *Economic Development Community Profile 2015, Parks & Recreation Department*



The Culture

The best of two nations and three states converge at the westernmost tip of Texas in El Paso. A warm and friendly mosaic of cultures, traditions, and ethnic groups is nestled against the rugged Franklin Mountains and along the Rio Grande River. This diversity places El Paso at the forefront of communities transcending borders - a truly global culture right in our own backyard.



The City of El Paso's heritage is unlike any other, with our ancestry drawn from many sources. The Spanish explorer Don Juan de Oñate and the Franciscan monks who accompanied the conquistador on his journey to settle the limits of the Spanish colonial frontier discovered the area. The settlement of the El Paso del Norte region led to further colonization, the establishment of Spanish missions, and the introduction of Christianity to the indigenous population. The Spanish influence remains alive to this day in our architecture, language, customs, and traditions.

El Paso Mission Trail



Ysleta Mission, est. in 1682



Socorro Mission, est. in 1682



San Elizario Mission, est. in 1789

The colonial territory of Mexico, which included El Paso, gained independence from Spain in 1821 and established itself as a military and economic power with great influence over the region. Along with the rise of Mexico came the prominence of the Mestizo culture, a cross of European and indigenous civilizations, which left its imprint on El Paso. The Mestizos have made significant and distinctive contributions to our community in art, literature, music, and cuisine while retaining many traditions of our Spanish founders.

The State of Texas, newly admitted to the union in 1845, facilitated the settlement of the West and brought Americans of all walks of life to El Paso; some just passed through while others settled and thrived. The expansion westward brought new industries to El Paso, from ranching and dairy farming to the production of pima cotton and pecans. This dramatic growth drew people who sought new beginnings and prosperity, and helped to create our frontier spirit and cowboy heritage, adding yet another powerful influence to our varied cultural setting.

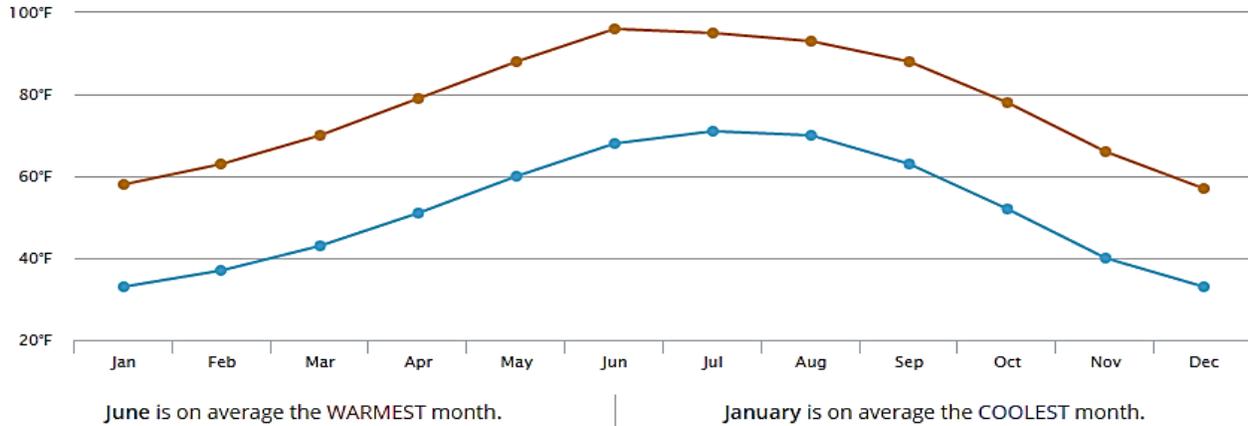
The 20th Century has exhibited a solidification of our many cultural attributes as they have blended seamlessly to create a community that is uniquely American. Our citizens are instilled with a pioneering spirit looking to the future and all its grand possibilities while remembering our rich history. This unique synergy of perspectives and ideals has propelled our City to great success and prosperity. From our centuries old Spanish missions and Tex-Mex cuisine to our frontier spirit, this eclectic mix of ideas and traditions weaves a cultural tapestry unique to El Paso, and has forged our outlook for a bright and exciting future as the City of the - "New Old West" in the 21st Century.

Community Profile



The Climate

The sun shines over 300 days a year in El Paso, according to the El Paso Weather Bureau. Low humidity and moderate rainfall combine to create a mild, year-round climate exclusive to the region. In addition to a long summer full of entertaining recreational and cultural events, El Pasoans enjoy the flexibility of attending many outdoor exhibitions, concerts, and sporting events well into the winter months. In fact, El Paso's short winters provide numerous recreational opportunities throughout the year.



Source: www.weather.com/weather/wxclimatology/monthly/USTX0413

Crime Rate

The city's policing authority, the El Paso Police Department, is a dynamic and innovative entity currently composed of over 1,000 sworn officers and 267 civilian employees who serve with pride and dedication. In addition, a contingent of volunteer staff supports the department by performing a variety of essential administrative functions. The department reviews weekly strategic analysis of crime reports, employs proactive approaches to crime and quality of life issues, and maintains positive community partnerships. All of these philosophies are implemented in crime reduction operations that have



resulted in an approximate 11% decline in Part I Crime* during FY15 compared to FY14. This significant accomplishment has been possible only through the dedication and hard work of all staff and volunteers.

*Part I Crime: Criminal Homicide, Rape, Robbery, Assaults, Burglary, Larceny-Theft, and Motor Vehicle Theft

Source: *El Paso Police Department, 2015*



Higher Education

The University of Texas at El Paso

In 2015, Washington Monthly magazine ranked UTEP as one of the top 10 universities in the nation, grouped with Stanford, Harvard, UC Berkeley, UCLA and UC San Diego. UTEP has been ranked #1 for the fourth consecutive year among all U.S. universities in the social mobility category for its success in helping students achieve the American Dream.

Over the past century, the University's enrollment has grown from 27 students to more than 23,000 undergraduate and graduate students, and that number continues to increase each year.



UTEP offers a broad array of degree programs – 72 bachelor's, 73 master's and 20 doctoral degrees taught by outstanding faculty who have been recognized for their commitment to student success.

With nearly \$80 million in annual research spending, UTEP is dedicated to becoming the first national research university serving a 21st century student demographic. The University's outstanding record of receiving extremely competitive grant awards reflects the quality of UTEP's faculty and their sustained commitment to excellence while also maintaining an academic environment dedicated to addressing the educational needs of students – many of whom are the first in their families to attend college.

Learn more about UTEP at utep.edu or utepnews.com.

Source: *The University of Texas at El Paso, University Communications*, <http://www.utep.edu>, September 2015

El Paso Community College



In August 2012, Dr. William Serrata was introduced as the new President of El Paso Community College (EPCC). He leads a college honored with a Leah Meyer Austin Institutional Student Success Leadership Award in recognition for outstanding institutional achievement in creating excellence and equity. EPCC has increased student success and college access with a annual enrollment of over 38,420. EPCC currently has five campuses and is pending final approval for the design and construction of a campus on Fort Bliss. The college offers over 160 programs of study and more than 350 personal enrichment/continuing education courses each semester. With distance learning technology, the college offers increased educational opportunities and accessibility to all members of the community and beyond.

Source: *El Paso Community College*, www.epcc.edu, 2015



Other

Additional four year institutions:

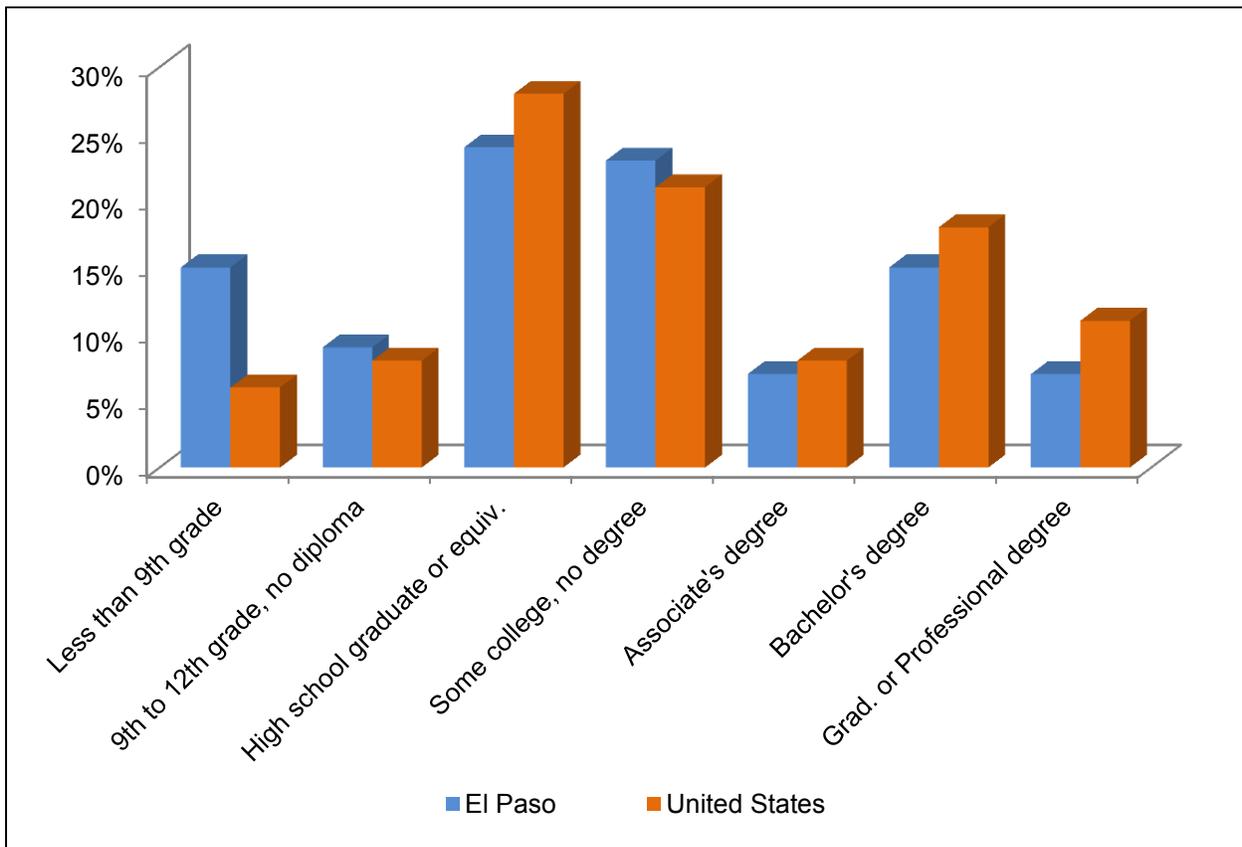
- University of Phoenix
- Webster University
- Howard Payne University
- Southwest University
- Park University



Technical and vocational schools:

- Western Technical College
- Vista College
- Kaplan College

**Educational Attainment Comparison
Population 25 Years and Over**



Source: U.S. Census Bureau, American Community Survey, 2015



Location and History

The City of El Paso is located at the westernmost tip of Texas on the United States border with Mexico. Founded over four centuries ago as an outpost for traders and missionaries in the West, El Paso has been a dynamic City for over four hundred years. Situated south of the state line of New Mexico and on the international boundary with Mexico, El Paso wraps around the base of the Franklin Mountains at the southernmost point of the Rocky Mountain chain. The international boundary between the United States and Mexico bisects the downtown areas of the City of El Paso and Ciudad Juárez, Mexico. Literally translated, El Paso means - “The Pass,” which is a name well suited for the lowest altitude all-weather pass through the Rocky Mountains.



In 1659, the first permanent European settlement was established, and the Mission of Guadalupe was erected. The Mission still stands in the central square of Ciudad Juárez, Mexico. Other historic missions located in El Paso County are the Ysleta del Sur, Socorro, and San Elizario Missions. Both the Ysleta and Socorro Missions were founded over 300 years ago in 1682. These two missions are registered in the National Register of Historic Places. The San Elizario Mission was erected in 1780 as a presidio (Spanish Fort) and was later converted to a mission.

The Rio Grande

The Rio Grande serves as the international boundary between the City of El Paso and Ciudad Juárez, Mexico. Rio Grande means - big river, but today it hardly depicts the image that the name implies due to the many dams that have been built for irrigation. The river was once a sprawling three-mile wide body of water dotted with an estimated three hundred islands. In June 1962, President John F. Kennedy initiated talks with President Lopez Mateos and determined that relations with Mexico would not improve until the disputed location of the international boundary was resolved. Realigning the border, relocating homes, businesses, schools, and giving up portions of railroad tracks were the larger issues encountered by diplomats during the implementation of the Chamizal Convention in 1969. Through this convention, Mexico received 437 acres of land (and all attachments) from the United States, and the border dispute was officially settled. Much of the disputed area on both sides of the border was made into parkland.



Sources: Metz, Leon C. Border: The U.S. Mexico Line. Mangan Books, El Paso, TX, 1989; Metz Leon C. City at the Pass: An Illustrated History of El Paso. Windsor Publications: Woodland CA, 1980



Economic Initiatives

The City of El Paso continues to work toward the strategic policies established by the Mayor and City Council. The strategic policies as discussed in the beginning of this book have set the direction for the City and have led to the following economic initiatives through public/private partnerships. In the following pages a brief overview will address the initiatives of today that will shape the El Paso of tomorrow.

Quality of Life Bonds

In November 2012, voters in the City of El Paso approved all three propositions included in the 2012 Quality of Life Bond, making it the largest bond passed in the City's history at \$473,250,000. The propositions passed with one of the largest voting margins for similar bonds across the nation. The bond propositions included improvements for parks and recreation facilities, open space and trails, libraries, museums, the Zoo, neighborhood improvements, and cultural and performing arts facilities.



Several projects that were part of the initial three year roll out have already been completed; including upgrades to parks throughout the city, the purchase of two bookmobiles, enhancements to pedestrian pathways downtown, and the Northeast Regional Skate Park. Projects currently in construction include San Jacinto Plaza, the Zoo, and enhancements to many park facilities.

Redevelopment and Revitalization

Southwest University Park

In April of 2014, history was made when the El Paso Chihuahuas played their first home game in the 7,200 seat baseball stadium. The stadium is located in downtown, has 24 luxury suites, including Party Suites, fixed seats and lawn seating, two event buildings, and a Kid's Zone. The first year attendance for the park exceeded 580,000 Chihuahua fans. Southwest University Park was named "Best New Ballpark of the Year 2014" by Ballpark Digest and "Ballpark of the Year" by BaseballParks.com. In February 2015 the ballpark was awarded LEED Gold by the U.S. Green Building Council, the first minor league ballpark to earn this certification. Southwest University Park hosted the 2015 Gildan Triple-A Baseball National Championship game and the GECU Mexican Baseball Fiesta.





Tourism

At the heart of the City lies the Franklin Mountains State Park, not only the largest urban state park in Texas, but also the largest park in the United States that is entirely within a city's limits. The Franklin Mountains enrich El Paso, providing a home for Wyler Aerial Tramway, hiking, and several species of plants and wildlife. A City renowned for its rock-climbing destinations and legendary Tex-Mex restaurants is also the home to numerous galleries and performing arts groups.



El Paso is home to 24 Historic, Art and Heritage Museums. DIGIE (Digital Information Gateway in El Paso), the enormous technological wonder, has been constructed at the entrance to the El Paso Museum of History in Cleveland Square; the first of its kind in the United States. Its vast collection of images, nearly half of which have been uploaded by the public, creates a unifying personal pride in our community for all to enjoy!

| El Paso Tourism Statistics | 2011 | 2012 | 2013 | 2014 |
|--|---------|---------|---------|---------|
| Total Direct Travel (Millions) | \$1,672 | \$1,693 | \$1,659 | \$1,694 |
| Total Direct Employment (Millions) | 12,400 | 12,700 | 12,700 | 13,200 |
| Local Tax Receipts Generated by Travel Spending (Millions) | \$33.6 | \$34.4 | \$34.7 | \$37.0 |

Source: Dean Runyan Associates, June 2015

El Paso Attractions and Points of Interest

Chalk the Block



More than 6,000 pieces of chalk are used each October as over 200 artists converge on El Paso to celebrate the power of the arts. Chalk the Block draws more than 30,000 people annually and 2015 will mark its eighth year. Pop up galleries, interactive art installations, and open space for all aspiring chalk artists are only some of the activities. For more information call 915-212-0110 or visit <http://www.chalktheblock.com/>.

Chamizal National Memorial

Chamizal National Memorial showcases artists whose work reflects the history of our border region and ties directly to the park's mission of commemorating the amicable resolution of the 1963 long-standing border dispute between the U.S. and Mexico. Included are an outdoor amphitheater, a 55-acre park, a museum, the Los Paisanos Gallery, and a 500-seat theater. For more information, call 915-532-7273 or visit <http://www.nps.gov/cham/index.htm>.



Community Profile



El Paso Museum of Archaeology



The El Paso Museum of Archaeology is a municipal museum of the City of El Paso and tells the story of the first inhabitants of the El Paso area, the greater Southwest, and northern Mexico. The museum's grounds include 15 acres of nature trails, outdoor exhibits, and a desert garden with more than 250 varieties of native plants. For more information, call 915-755-4332 or visit http://www.elpasotexas.gov/arch_museum/.

El Paso Museum of Art

Opened in 1998, The El Paso Museum of Art (EPMA) is a major cultural and educational resource for West Texas, New Mexico, and Mexico. The Museum houses a permanent collection of over 6,000 works of art. In addition to displaying works from its holdings, the Museum offers a diverse schedule of temporary exhibitions, films, lectures, concerts, and other educational programs to the general public. The Museum serves approximately 80,000 visitors per year. For more information, call 915-212-0300 or visit <http://www.elpasotexas.gov/art/>.



El Paso Zoo



Locally recognized as the Best Place to Take the Kiddos, the El Paso Zoo sits on 35 acres of fun and adventure. The El Paso Zoo is an expansive green space that is home to exotic animals from around the world and features family attractions such as the Foster Tree House Playground, African Star train, the Hunt Family Desert Spring water feature, and Giraffe Encounters. More than 13,000 attendees are expected for Boo at the Zoo, an annual Halloween event. For more information, call 915-212-0966 or visit <http://www.elpasozoo.org/>.

Sun Bowl

This year marks the 81st edition of the Hyundai Sun Bowl. The Sun Bowl was first played in 1935 and is one of the longest running bowl games in the country. The game features teams from the ACC and Pacific 12 conferences who will square off at high noon on Saturday, December 26th, 2015. For more information call 915-533-4416 or visit www.sunbowl.org.



Tigua Indian Cultural Center



Observe the cultural traditions of the Tigua Indian Tribe at the Ysleta del Sur Pueblo. Witness ancient Tigua chants and dances on the plaza and relive more than 300 years of pueblo history at the museum. Several gift shops are also located on the premises less than a mile away from the historic Ysleta Mission. For more information, call 915-859-7700 or visit <http://www.ysletadelsurpueblo.org/>.

** Other attractions include the Magoffin Home State Historic Site, Hueco Tanks State Park, Plaza Classic Film Festival, Neon Desert Music Festival, Sun City Music Festival, a host of 5K Runs, Downtown Art & Farmers Market, Wyler Aerial Tramway, and Franklin Mountains State Park.



Fort Bliss

Fort Bliss was named after Colonel William Wallace Smith Bliss who died of yellow fever in New Orleans in 1853. Bliss and his mentor, General Zachary Taylor, were heroes of the Mexican American War (1846-1848). In 1955, Bliss' body was excavated in New Orleans and re-interred at the Ft. Bliss National Cemetery.

An infantry and cavalry post prior to World War II, Fort Bliss became the center of Antiaircraft Artillery training in 1942 and then evolved into the Air Defense Center. The post is now home to a diverse listing of organizations such as, the 1st Armored Division, the 32nd Army Air and Missile Defense Command, the Brigade Modernization Command, William Beaumont Army Medical Center, the United States Army Sergeants Major Academy, Joint Task Force North, and the German Air Force Command Air Defense Center.



Significant changes have taken place over the past eight years. The post has transformed from an institutional training installation into a major mounted maneuver training post. With the arrival of the 1st Armored Division from Germany, a Fires Brigade from Fort Sill, and multiple other units, Fort Bliss has tripled in size. With a \$6 billion expansion and a new 1st Armored Division Headquarters facility, the post is now a sprawling mega-complex developed on East Bliss, with West Bliss remaining as the historical area which was first established on La Noria Mesa in 1893. Under the new Brigade Modernization Command, trials of futuristic unmanned weaponry, and other high-tech systems will be a strong attraction for defense contractors.

Currently, 45,189 soldiers and family members call Fort Bliss and El Paso home. The post supports a population of 168,135 including veterans, retirees, and family members.

The Fort Bliss cantonment area is in West Texas within the city limits of El Paso. The remainder of its contiguous acreage sprawls across portions of Texas and New Mexico extending 45 miles north to New Mexico's White Sands Missile Range and 75 miles northeast to New Mexico's Lincoln National Forest. All told, the 1.12 million acres comprising Fort Bliss are larger than the state of Rhode Island.

The post is the nation's fourth largest Army installation in terms of personnel with a permanent military population of almost 30,000. Fort Bliss is a major power projection platform with the facilities to train and rapidly deploy thousands of troops and equipment in a short time. The post has the third longest runway in the nation and was an alternate landing site for the space shuttle. The rail-head has the infrastructure in place to load 350 rail cars in a 24-hour period. All of these capabilities make the installation one of the prime deployment and redeployment facilities in the Department of Defense.

Most of the on-base construction has been completed. The first projects completed on-site were six new brigade size complexes, with barracks housing approximately 1,400 soldiers each, along with dining facilities and recreational areas. Additional on-post housing is being constructed which will bring the number of units up to nearly 5,000. Elsewhere on base, a new commissary, new parks, shops, restaurants, and a Freedom Crossing Lifestyle Center are either in place or under construction. A new hospital is planned for construction on East Bliss at a cost of about \$1 billion, and El Paso Community College is planning to build a new campus on East Bliss in the near future.





Medical

The Paul L. Foster School of Medicine is the first four-year medical school on the U.S./Mexico border. This unique setting provides exposure not only to traditional medicine but also to international, bicultural and border health care issues. Internationally recognized researchers, educators and clinicians stress interdisciplinary collaboration and are dedicated to creating outstanding diagnosticians and compassionate health practitioners. The medical school is also the cornerstone of the proposed Medical Center of the Americas, the first planned medical facilities campus for health delivery, research, education and economic development in El Paso.



In 2011, the Texas Higher Education Coordinating Board approved the establishment of the Gayle Greve Hunt School of Nursing (GGHSON) which began on the El Paso campus with a \$10 million dollar gift to the Texas Tech University System from the Hunt Family Foundation. The school was established to counteract a long-term shortage of nurses who provide care to this medically-underserved area. The school admitted the first traditional Bachelor of Science in Nursing (BSN) students on September 1, 2011. The GGHSON also has a Second Degree BSN program.

In 2012, the TTUHSC Graduate School of Biomedical Sciences opened a branch in El Paso with an educational program structured around a core curriculum in biomedical sciences. The program offers a Master of Science degree in biomedical sciences with opportunities for elective courses and research experiences in a broad range of laboratories.



University Medical Center of El Paso (UMC), TTUHSC's main teaching hospital, houses the only Level I Trauma Center in the region. University Medical Center of El Paso has earned recognition three times as one of the nation's top performing hospitals in a study entitled 100 Top Hospitals: Benchmarks for Success.

Source: Texas Tech University Health Science Center, October 2015



Transportation

City Council's goal is to make the local transit system more viable and attractive as an alternate mode of transportation thereby reducing the number of vehicles on the roads, resulting in less congestion. In addition, the City created the Camino Real Regional Mobility Authority (CRRMA) in 2007 to assist in the development of mobility solutions within the El Paso region. The CRRMA seeks to ease the traffic commute and facilitate the large volume of trucks transporting goods from Mexico through Interstate 10.



The City, in Partnership with CRRMA and TxDot, will develop the El Paso Streetcar Project – 4.8 miles of track with two loops connecting the bridges, downtown, Cincinnati area, university, ballpark and other area attractions. TxDOT granted \$97 million to the CRRMA for the completion and design initially developed under the City's guidance. Once constructed, the El Paso Streetcar will be operated and maintained by the City of El Paso's Sun Metro Department.

Air Transportation - El Paso International Airport

The City's international airport has six airlines with 45 daily flights, nonstop service to 10 cities, service to seven of the nation's 10 largest air hubs, and serves more than 2.8 million passengers annually. In May of 2014, ground broke on a major expansion to the rental car facility and construction is expected to be finished by the end of the year and opened by March 2016. The \$46 million 18-acre site will be a three-level covered building and garage and will have 800 spaces. In 2015, Mesa Air Lines relocated its overnight maintenance facility to El Paso, and Delta Air Lines added a third, daily non-stop flight from ELP to ATL.



| | FY2012 | FY2013 | FY2014 | FY2015 |
|-------------------------------------|--------|--------|--------|--------|
| Annual Passengers (millions) | 2,928 | 2,805 | 2,777 | 2,735 |
| Annual Freight (tons) | 94,524 | 88,379 | 86,292 | 89,780 |
| Takeoffs & Landings | 95,015 | 90,922 | 93,396 | 83,990 |



Ground Transportation - Sun Metro



In October 2014, Brio, a high quality transit service similar to light rail but implemented at a much lower cost, was introduced to El Paso. Brio provides improved reliability, and faster service with stops about a mile apart. The large capacity buses provide free Wi-Fi and bike racks while the stops offer shade structures featuring public art and Ticket Vending Machines. A total of four Rapid Transit System corridors are planned throughout the city with the other three expected to be operational between 2016 and 2019.

International Border Crossings

The City of El Paso International Bridges Department manages three of the region's international ports of entry: the Paso Del Norte, Stanton and Zaragoza. The border crossings connect El Paso, Texas and Ciudad Juarez, Chihuahua, the world's largest international border metroplex. The U.S. sides of these ports of entry are owned by the City of El Paso and they operate 24 hours a day, 7 days a week. The City's partnership with Customs and Border Protection funded 9,249 hours of overtime from September through May 2015, keeping lanes open during peak hours to improve cross-border mobility. All three categories of southbound international bridge traffic between Ciudad Juarez and El Paso are projected to increase in 2016. Pedestrian traffic is likely to increase exclusively as a consequence of greater flows across the Paso del Norte artery near downtown El Paso.



Southbound International Bridge Traffic – All Three Bridges

| <u>Category</u> | <u>FY2012</u> | <u>FY2013</u> | <u>FY2014</u> | <u>FY2015</u> |
|--------------------------------|------------------|------------------|------------------|------------------|
| Pedestrians | 4,549,558 | 3,938,677 | 3,995,840 | 3,900,831 |
| Commercial Vehicles | 351,076 | 356,567 | 369,690 | 381,411 |
| Non-Commercial Vehicles | 3,373,646 | 3,847,156 | 3,828,334 | 4,019,756 |

Source: International Bridges Department



Demographics

The El Paso Metropolitan Statistical Area shares the border region with Ciudad Juarez, Mexico, the largest city in the state of Chihuahua and the fifth largest in Mexico. If El Paso County and Ciudad Juarez were combined, this bi-national metropolitan region would likely exceed three million residents.

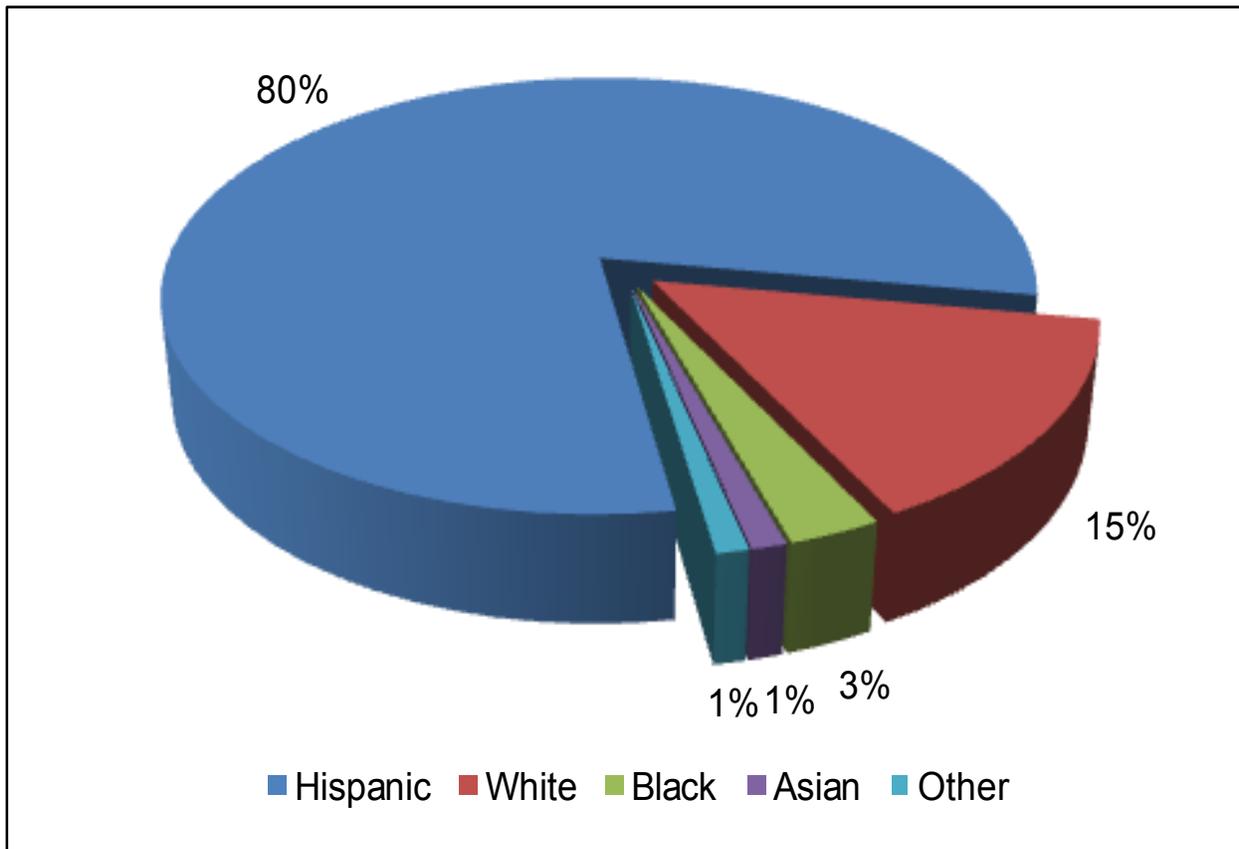
It is anticipated that the region will experience significant population growth in the coming years, largely driven by the expansion of Fort Bliss and improved job market conditions. The most conservative population projections indicate that El Paso MSA is expected to increase to 945,532 by 2025.

El Paso City & County Population Figures

| | <u>FY2000</u> | <u>FY2010</u> | <u>FY2012</u> | <u>FY2014</u> |
|--------------------------|---------------|---------------|---------------|---------------|
| City Population | 563,662 | 676,855 | 676,855 | 676,275 |
| County Population | 679,622 | 800,647 | 800,647 | 842,814 |

Source: City of El Paso Economic & International Development Department 2015

City of El Paso Population by Race and Ethnicity



Source: 2015 American Community Survey



Cost of Living

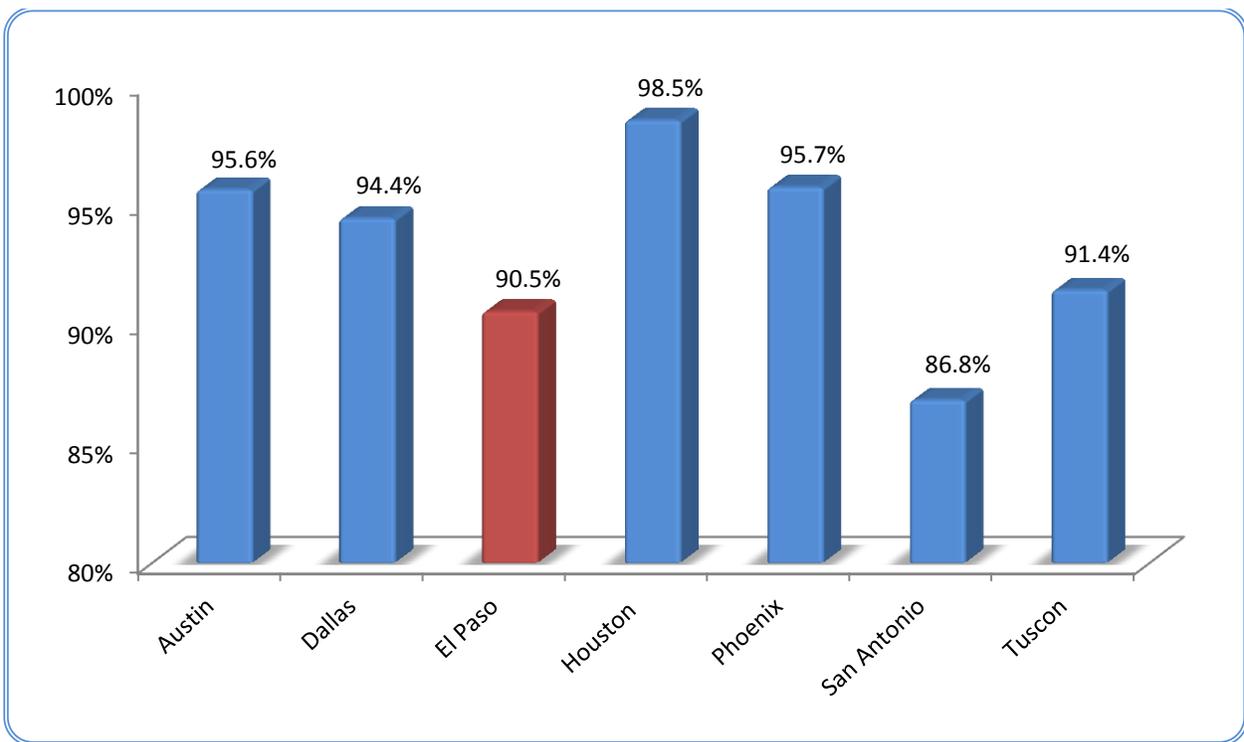
El Paso's composite cost of living index for the Second Quarter 2015 report was 90.5, which equals 9.5% below the Nation. Despite being the 19th largest city in the U.S., commute time in El Paso is extremely low.

Cost of Living in El Paso, Texas 2nd Quarter report 2015 by Category

| Composite Index | Grocery Item | Housing | Utilities | Transportation | Health Care | Misc. Good Services |
|-----------------|--------------|---------|-----------|----------------|-------------|---------------------|
| 90.5 | 106.2 | 81.8 | 84.2 | 99.4 | 91.4 | 89.6 |

Source: City of El Paso Economic & International Development Department 2015

Cost of Living Comparison Second Quarter 2015



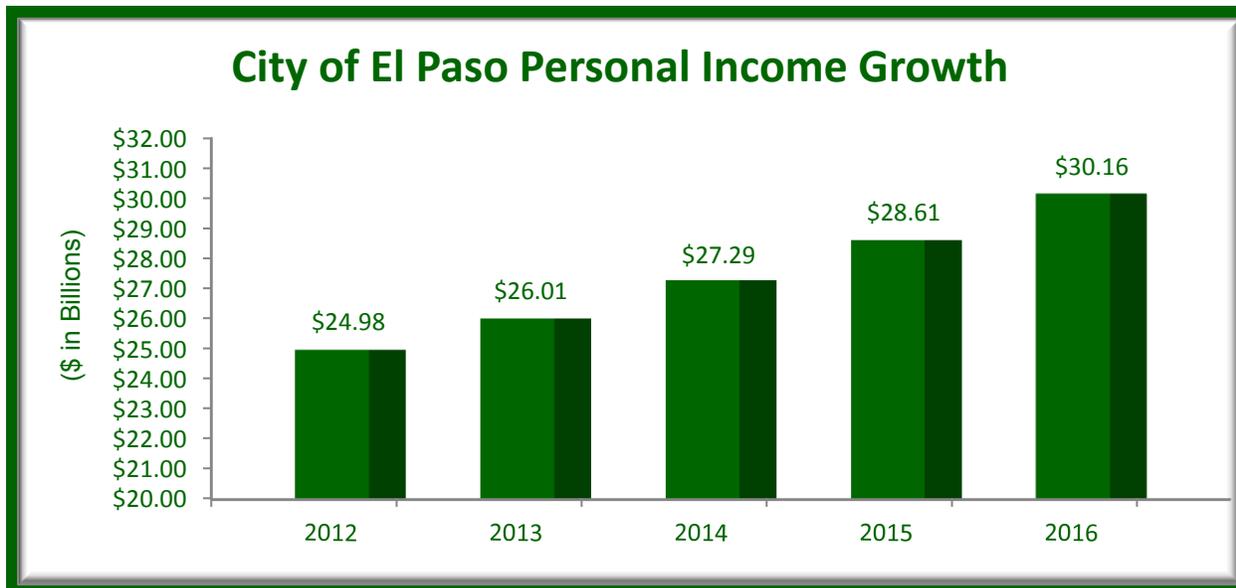
Source: American Chamber of Commerce Research Association (ACCRA), Second Quarter 2015





Income

Improved job market conditions in El Paso are forecast to result in positive in-migration flows and allow personal income growth to accelerate and remain near 5% per year. The total number of businesses operating in El Paso is forecast to surpass 14.3 thousand by 2016. The El Paso unemployment rate is projected to remain on a downward trend in 2016. Also, lower energy prices are allowing manufacturing jobs to stage comebacks in the U.S. and those increases have helped create new business opportunities on both sides of the border. Construction, retail trade, call centers, and healthcare companies are sectors expected to increase their payroll in 2016.



Source: *Borderplex Economic Outlook to 2016*

Top 10 Employers (Excluding Government)

| RANK | NAME OF EMPLOYER | SECTOR | EMPLOYEES |
|------|---------------------------------------|--------------------------|-----------|
| 1 | El Paso Independent School District | Education | 9,000 |
| 2 | Ysleta Independent School District | Education | 7,155 |
| 3 | Socorro Independent School District | Education | 6,000 |
| 4 | T&T Staff Management L.P. | Employment Services | 4,000 |
| 5 | University of Texas at El Paso (UTEP) | Education | 3,000 |
| 6 | El Paso Community College | Education | 2,499 |
| 7 | Tenet Health | Health Care | 1,774 |
| 8 | University Medical Center (UMC) | Health Care – Public | 1,700 |
| 9 | Clint Independent School District | Education | 1,030 |
| 10 | Dish Network | Technical Support Center | 1,800 |

Source: *List generated by Hoovers and verified by Economic Development staff, July 2015*



General Tax Information

| 2015 Property Tax Rates \$/\$100 | |
|----------------------------------|----------|
| City of El Paso | 0.729725 |
| El Paso County | 0.452694 |
| University Medical Center | 0.220682 |
| El Paso Community College | 0.133811 |
| El Paso ISD | 1.235000 |
| Ysleta ISD | 1.360000 |
| Socorro ISD | 1.274794 |
| Canutillo SD | 1.530000 |

The City of El Paso's Tax Office provides its clients with a consolidated property tax bill and collects taxes for 35 taxing jurisdictions within the City and County of El Paso, Texas. The City's per parcel cost of collection is \$0.76. The City incorporates a unique financing arrangement in which a law firm is contracted to collect delinquent property taxes. These reimbursements help to defray the per parcel cost of tax collection.

Note: These rates apply to land and improvements and are levied per \$100 of assessed value.

Sales and Use Tax

Below is the breakdown of El Paso's sales tax as well as other taxes charged at the state level:

| | |
|---|--------------|
| ➤ State Sales Tax | 6.25% |
| ➤ Municipal - City of El Paso | 1.00% |
| ➤ County - El Paso County | 0.50% |
| ➤ Municipal Transit - City of El Paso-Sun Metro Transit Tax | <u>0.50%</u> |
| Total El Paso Sales and Use Tax | 8.25% |

Additional Taxes at the State Level:

| | |
|--------------------------------|---------------|
| ➤ State Motor Fuels Tax | \$0.20/gallon |
| ➤ State & City Hotel/Motel Tax | 17.5% |
| ➤ State Motor Vehicle Tax | 6.25% |

Top 10 City of El Paso Taxpayers

| Taxpayer | Type of Business | Market Value | Taxable Value |
|---|--------------------------|---------------|---------------|
| Western Refining Co LP | Petroleum Refining | \$581,266,169 | \$565,132,919 |
| Sierra Providence Physical Rehabilitation | Hospital/Healthcare | \$248,179,874 | \$248,179,874 |
| Wal-Mart Stores Inc | Retailer | \$240,370,017 | \$240,370,017 |
| El Paso Electric Co | Electric Utilities | \$252,656,946 | \$239,857,754 |
| River Oaks Properties LTD | Real Estate | \$161,045,377 | \$161,045,377 |
| Simon Property Group | Real Estate | \$137,075,833 | \$137,075,833 |
| El Paso Outlet Outparcels LLC | Retailer | \$93,770,500 | \$93,770,500 |
| Hawkins & I-10 Acquisition Co LP | Real Estate | \$84,674,573 | \$84,674,573 |
| Texas Gas Service | Natural Gas Distribution | \$78,677,610 | \$78,677,610 |
| Union Pacific Railroad Co | Transportation | \$68,178,044 | \$68,175,044 |

Source: El Paso Central Appraisal District, September 2015



FISCAL OVERVIEW

- > Budget Process
- > Budget Policies
- > Financial Policies
- > Five-Year Adopted General Fund Comparison
- > Two-Year Adopted General Fund to Actual Comparison
- > FTE Position Summaries
- > Property Tax
- > Debt Administration



Budget Policies

Policies that were in practice for many years were formally documented and adopted by City Council in April of 2006. These policies apply to both operating and capital budgets. Their main objective is to guide the development of the City's budget and help manage financial pressures to address growing demands upon City resources, while preserving long-term fiscal stability. The policies address the use of fund balance, reserves, revenue forecasting, and setting fees. The budget policies are as follows:

I. Budget Process

The purpose of the budget process is to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process. The following is a summary of policies that guide the process:

- A. The City Manager and Council shall set parameters/priorities at the beginning of each budget cycle.
- B. The Office of Management and Budget (OMB) shall publish annually a Budget Preparation Manual that will guide departments with the development of their budgets. The manual shall include a budget preparation and a tax rate adoption calendar.
- C. The budget process shall include a three-year financial forecast to assess long-term financial implications of current and proposed policies, programs, and assumptions that develop appropriate strategies to achieve Council's goals.
- D. Upon submission of the departmental requests, the City Manager shall review and evaluate all baseline budget requests to determine whether they fulfill City Council goals and objectives, improve management effectiveness, and service delivery.
- E. The City Manager shall submit a proposed budget to City Council for approval. The proposed budget shall include a City Manager's Budget Message, which is a concise summary of the budget containing the following:
 1. A summary of the major changes in priorities or service levels from the current year and the factors leading to those changes.
 2. The priorities and key issues for the new budget period.
 3. Identify and summarize major financial factors and trends affecting the budget, such as economic factors, long-range outlook, significant changes in revenue collection, tax rates, current and future debt obligations, and significant use of or increase in the fund balance.
 4. Provide financial summary data on revenues, other resources, and expenditures for at least a three-year period, including prior year actual, current year budget and/or estimated current year actual, and the proposed budget.
 5. Identify the City Charter requirement to have a balanced budget.





II. Budget Hearings



Upon completion of the City Manager's proposed budget for the City of El Paso, OMB schedules and coordinates review sessions and public hearings during July and August. A copy of the proposed budget is available for review by citizens in the Municipal and County Clerk's Office and on the City's official web site.

The review sessions and public hearings provide an opportunity for City Council and the citizens to ask questions, make recommendations, and gain a better understanding of the operations of each department.

III. Budget Adoption

The budget shall be adopted by resolution, subject to the Mayor's veto, no later than August 31 of each year; but, in the event the budget is not adopted, the appropriations for personnel and essential operating supplies in the previous year shall be extended through a continuing resolution, until the new budget is adopted.

IV. Balanced Budget

City charter requirements dictate that the budget for each of its funds always be balanced in that the appropriations for each fund do not exceed the resources available to that fund for the fiscal year, including estimated revenues and any unreserved balance in the fund at the beginning of the year. This policy assures that the City does not spend beyond its capacity.

By resolution, the City Council must adopt a balanced budget. The City Manager's proposed budget adheres to the balanced budget policy when submitted to Council for review and approval.

The fund balance in the General Fund may only be appropriated for one-time expenditures at the request of the City Manager and approval by Council. The City Manager will provide Council with a report of financial impact to the City utilizing the fund. The fund balance can only be utilized if such usage falls within the parameters of the policy.

While in any given year all or a portion of the unassigned balance in a fund may be appropriated for expenditure, the long-term goal is that operating expenditures not exceed operating revenues on an annualized basis such that the structural balance is maintained within each fund. Consistent with this long-term goal, best practice dictates appropriating portions of the beginning balance only to the extent they support non-recurring expenditures, replace temporary declines in revenue, or are reasonably anticipated to be offset by increased revenue not yet officially recognized in a revenue estimate.

V. Long-Term Planning

The City maintains multi-year budget projections of revenues, expenditures, and reserves to assist policy makers in their decisions, following these policies:

- A. The multi-year revenue and expenditure projection shall be reviewed at least semi-annually, once prior to the budget process and after adoption of the budget.



- B. The multi-year budget projection shall be updated upon the approval of any capital improvement plan submitted to Council, and should be updated based on any extraordinary changes in policy, legislation, and the economy.
- C. The projection shall cover a minimum of three years.

The Office of Management and Budget presents the multi-year projections to the City Manager and Council during the proposed operating budget phase.

VI. Revenue Policies

A. Revenue Diversification

The City shall maintain a broad revenue base to distribute the revenue burden equitably to minimize the risk exposure of unforeseen downturns in any one-revenue stream supporting the City budget.

During each year's budget process, the Office of Management and Budget shall review the current tax exemptions approved by Council. Upon review, OMB shall submit recommendations to City administration identifying possible increases or decreases in the approved exemptions or any new proposed exemptions. OMB shall also identify both the short and long-range effects on City resources available to fund existing and proposed programs.

Based on economic conditions, OMB shall identify specific revenue sources that may be severely impacted by elasticity. In addition, revenue sources shall be reviewed on a monthly basis to report any significant changes that may impact the budget and identify corrective action, if necessary. After potential new revenue sources have been identified and evaluated, they should be incorporated and submitted to City administration.

Revenue directly related to a restricted fund shall only be used for purposes legally permissible and in a fiscally responsible manner for that fund. Programs and services funded by restricted revenue should be clearly designated as such.

B. One-Time Revenues

The City shall limit the use of one-time revenues for operating expenses due to the disruptive effect on services that may occur due to the non-recurrence of these sources. Such one-time revenue sources shall be solely utilized for the purchase of one-time expenditures, such as capital items or short-term contractual obligations that are less than twelve months.

C. Revenue Estimates

City departments that generate revenue shall submit revenue estimates to the Office of Management and Budget along with supporting documentation identifying the methodology utilized in preparing these revenue estimates. OMB shall review the estimates and incorporate them in the budget process.

Conservative methodologies should be used when estimating revenues to avoid any budget shortfalls during the fiscal year. A consensus by the Department, OMB, and the Chief Financial Officer on the estimate should be reached prior to inclusion in the proposed budget submitted to Council for adoption.



D. Setting Charges/Fees

Departments shall review on a biannual basis any fees associated with their department and recommend adjustments based on factors such as inflation, indirect cost adjustments, and any other related expenses that impact the cost of providing services to the public. Proposed adjustments with full disclosure must be submitted to the Office of Management and Budget during the budget process.

New fees shall be included as part of the budget process and approved by administration, prior to inclusion in the proposed budget submitted to Council for adoption.

Fees should be established at a level that ensures the recovery of the full cost of the services provided. In the event that a fee or license amount is limited by state statute, the said fee or license shall be established accordingly. Enterprise Funds shall be self-supporting so that the relationship between costs and revenues is clearly identified. These funds must recover both direct and indirect costs in order to achieve self-sufficiency.

E. Collection

The City monitors revenue collection throughout the fiscal year. If revenue collection is below estimated amounts, the Office of Management and Budget notifies administration with expected impact on the current fiscal year budget and provides recommended corrective action. The City Manager initiates action consistent with prudent financial management and notifies Council of such action.

F. Indirect Costs

Indirect costs should be recovered from other funds in accordance with the A-87 Indirect Cost Recovery Plan developed by consultants.

VII. Appropriation Policies

A. Appropriation Estimates

Appropriations shall be sufficient to provide quality services at a reasonable cost and within available financial resources. All new requests for program funding should be accompanied by concise statements of the program's mission, objectives, and intended measurable outcomes.

B. Personal Services

1. The budget resolution shall specify the authority Department Directors will have in respect to changing their personal services budgets.
2. Benefits such as health insurance, life insurance, worker's compensation, and pension will be budgeted in the department. The City shall budget sufficient funds to pay current expenditures and develop a reserve to achieve solvency.
3. During the budget process, all personnel requests must show justification that they will either meet new program purposes or maintain/enhance service delivery. The City Manager shall approve all additional positions requested.



C. Budget Reductions

In developing recommendations that may require operational reductions, departments should ensure that administrative and non-service areas have been reduced to the maximum extent possible. In general, any service reduction, which may be necessary, should include reductions in administrative functions, such as management/supervisory, payroll, or other support staff.

All reductions should include an overall review of the current management structure to ensure efficiency and economy of resources. Further, reductions should focus on positions most recently added and/or programs most recently augmented or those identified as non-core functions.

Reductions should focus on programs that are discretionary or where the service level is discretionary, and is not mandated by charter or addressed in the City's Strategic Plan. In addition, the City Charter (Article 7.3.G) allows for reductions during the fiscal year and it states that "if at any time during the fiscal year, the City Manager ascertains that available income for the year, including fund balances, will be less than total appropriations, the Council shall reduce those appropriations so that expenditures will not exceed income." This requirement ensures the City will maintain a balanced budget.

D. Replacement of Rolling Stock

The fleet replacement plan should be followed citywide to ensure systematic replacement of vehicles based on the particular life cycle. A fleet replacement policy shall be adopted and a reserve established to ensure departments systematically replace vehicles.

E. Capital Improvement Program

A two-year Capital Improvement Program (CIP) with three-year implementation schedules shall be developed and submitted to Council for approval. The CIP must include:

1. A list of proposed capital improvements with cost estimates, methods of financing, recommended time schedules for each improvement, and the estimated income or cost of maintaining the facilities to be constructed. CIP projects shall be for infrastructure or facilities over \$50,000.
2. Capital projects presented in the CIP shall show related operating and maintenance costs, and will be considered during the operating budget evaluation. Departments shall have a plan developed with adequate funding for further repairs and replacement.
3. A balance of pay-as-you-go capital improvements versus financing shall be evaluated considering various economic factors.



VIII. Operating Contingency

The City shall strive to appropriate a minimum of \$1,000,000 in an operating contingency account to address any unforeseen expenditures throughout the fiscal year. Any withdrawals from the contingency account must have approval from the City Manager or designee.



IX. Reserves

The City maintains a reserve cash fund of \$16 million to provide coverage for unexpected expenses. Borrowing from the cash reserve fund for unanticipated expenditures requires that the funds be paid in full within a year according to the City Charter.

The City shall strive to maintain an unassigned General Fund balance sufficient to equal 45 days of General Fund expenditures. The City shall have a plan in place to attain this level of reserves.

Flexibility will be allowed in the use of fund balance, but its use should be prioritized in the following order:

- A. Unforeseen events or emergencies
- B. Capital expenditures

Funding of this reserve will come from one-time revenues, excess fund balance, and revenues in excess of expenditures.

X. Budget Controls

Budgetary controls and authority shall be set at the object level. The department head is ultimately responsible for making sure his/her department does not exceed budget.

XI. Amendments to the Budget

- A. Department heads are authorized to make budget transfers not exceeding an established dollar limit. Those exceeding this limit will require Council or City Manager approval.
- B. Budget transfers affecting personal services appropriations, revenue or capital accounts require the approval of the City Manager or designee.
- C. A budget transfer must be approved prior to the occurrence of the expenditure except for emergency expenditures when approved by the City Manager or designee and ratified by the Council.
- D. The City Manager shall have the authority to establish the budget for any capital projects that are approved by Council.
- E. Budget transfers submitted to Council shall be accompanied by an explanation from the department, approval by OMB, and a recommendation from the City Manager or designee. The department's explanation must be sufficiently clear and provide sufficient detail for the members of Council to determine the need for the transfer.
- F. The City Manager or designee is authorized to establish budgets and staffing table changes for grants and similar awards when the applications for such grants and awards have been previously approved by the City Council. All grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall state clearly the type and amount of the required City match and the funding source of the grant match.





XII. Performance Measures

In December 2014, City Council adopted the FY2015 Strategic Plan. The plan, guided by the City's Vision and Mission, is composed of eight goals listed below which focus resources in key areas of the community as determined by the citizen survey. The Strategic Plan is reviewed throughout the year to evaluate progress made in accomplishing key strategies and to respond to any necessary changes in the community.

1. Create an Environment Conducive to Strong, Sustainable Economic Development
2. Set the Standard for a Safe and Secure City
3. Promote the Visual Image of El Paso
4. Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments
5. Promote Transparent and Consistent Communication Among All Members of the Community
6. Set the Standard for Sound Governance and Fiscal Management
7. Enhance and Sustain El Paso's Infrastructure Network
8. Nurture and Promote a Healthy, Sustainable Community

In early 2015, goal teams were formed and a reporting cycle developed to monitor progress related to the Strategic Plan. Each goal spans multiple departments, and all levels within those departments contribute to the accomplishment of strategic initiatives impacting our residents, businesses, and visitors daily.



XIII. Costing Government Services

The Office of Management and Budget shall maintain a program to calculate the full cost of the various services the City provides. The full cost of a service encompasses all direct and indirect costs related to that service.

XIV. Reporting

Departments shall submit a monthly expenditure analysis to the Office of Management and Budget no later than 10 days after the accounting period has been closed. The Office of Management and Budget will monitor expenditures and report to Council on a quarterly basis.



Financial Policies

The Office of the Comptroller is responsible for developing and evaluating the City's accounting system and for considering the effectiveness of internal accounting controls. These controls are designed to provide reasonable assurance regarding:

- Safeguarding of assets against loss from unauthorized use or disposition.
- Reliable financial records used to prepare financial statements and to maintain accountability for assets.
- Ensuring that an adequate internal control structure is in place to guarantee compliance with applicable laws and regulations.

The Office of the Comptroller Department also spearheads policy development for investment and debt issuance. In order to ensure the integrity of the financial records and system, the Department also issues operating policies and procedures manuals for cash management, grants management, payroll processing, procurement card administration, procurement management, and travel.

The Investment and Debt Policies are developed and reviewed on an annual basis by the Department, approved by City Council and are summarized as follows.

Investment Policy

The City of El Paso adopts an Investment Policy on a yearly basis. On June 16, 2015 City Council adopted the policy for fiscal year 2016. It is the policy of the City of El Paso, Texas to:

1. Invest public funds in a manner that will provide maximum safety of principal and liquidity.
2. Provide the highest possible investment return.
3. Meet the daily cash flow demands of the City.
4. Comply with the Texas Public Funds Investment Act of 1995 as may be amended and local ordinances and resolutions governing the investment of the City's public funds.



The Investment Policy applies to all cash assets of the City as reported in the City's Comprehensive Annual Financial Report except for those funds of the Public Employees Retirement System (PERS) and component units which are governed by other laws, statutes, and ordinances.

Except for cash in certain restricted and special funds, the City will consolidate cash and reserve balances from all funds to maximize investment earnings and to increase efficiencies with regard to investment pricing, safekeeping and administration.

The objectives of the Investment Policy, in order of priority, are:

1. Preservation and Safety of Principal: Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio by mitigating credit risk and interest rate risk.
2. Liquidity: The City's investment portfolio will remain liquid to enable the City to meet all operating requirements that might be reasonably anticipated.



3. Yield: The City's investment portfolio shall be designed with the objective of attaining a rate of return/yield throughout budgetary and economic cycles, commensurate with the City's investment risk constraints and the cash flow characteristics of the portfolio.

In addition, the Investment Policy delineates standards of care, authorized financial institutions, depositories, brokers/dealers, authorized investments, collateralization/limits/custody, safekeeping/custody, investment parameters, and reporting. The policy also includes an investment strategy, which establishes the investment objectives of each of the fund types covered by the policy based on the needs and characteristics of each of the funds. It also includes a strategy for allocating interest to participating funds which delineates the process of allocating interest earnings.

Pursuant to Section 2256 of the Texas Government Code, the City is required to review its Investment Policy on an annual basis and recommend changes. The City's Investment Policy is adopted by resolution of the City Council after the annual review and modifications are approved by the Investment Committee and the City Manager. A full copy of the investment policy can be found at: <http://www.elpasotexas.gov/comptroller/treasury/fiscal-policies>.

Debt Management Policy

The City of El Paso adopted a Debt Management Policy on November 28, 2005 which was revised on November 12, 2013 to maintain a sound debt management program. This policy sets forth the parameters for issuing new debt as well as managing the outstanding debt portfolio, identifying the types and amounts of permissible debt, and maintaining the current bond rating in order to minimize the borrowing costs while preserving access to credit. The Debt Management Policy established the following guiding principles to:

1. Ensure high quality debt management decisions.
2. Ensure that debt management decisions are viewed positively by rating agencies, the investment community, and citizenry-at-large.
3. Ensure support for debt issuances both internally and externally.
4. Demonstrate a commitment to long-term financial planning.

The Debt Management Policy sets forth the following objectives to ensure that the City establishes and maintains a solid position with respect to its debt service fund.

1. Proceeds from long-term debt will not be used for current operations but rather for capital improvements and other long-term assets.
2. Bonds will be paid back within a period not to exceed, and preferably sooner than, the expected useful life of the capital project.
3. Decisions will be made on a number of factors and will be evaluated against long-term goals rather than a short-term fix.
4. Debt service funds will be managed and invested in accordance with all federal, state, and local laws.

The Debt Management Policy identifies funding sources such as ad valorem taxes, general city revenues, enterprise fund revenues, or any other identifiable source of revenue that may be used for appropriate pledging of bond indebtedness. It also delineates the financing alternatives that are available to the City. The City may issue general obligation bonds ("GOB") or Certificates of Obligation (COs) as deemed appropriate by City staff. The use of these instruments requires approval by City Council.



General obligation bonds can be used if the size of the issuance is \$100 million or above for new and expanded quality-of-life projects. Such projects can include, but are not limited to, city parks, museums, zoo, libraries, non-public safety facilities, entertainment/sports/amusement-type facilities, major repair/renovations to existing facilities, and quality-of-life projects. The useful lives of assets acquired will be fifteen (15) years or more, or will extend the useful life of an asset for more than (15) years, and must be authorized by the voters.

Certificates of Obligation can be used for issuance of less than \$100 million and do not require voter approval. While it is the City's priority to fund the majority of capital projects with voter-approved debt, it may become necessary to seek additional financing in order to fund a particular non-quality of life project. Certificates of Obligation may be issued for capital asset acquisitions such as heavy equipment, vehicles, information technology equipment, etc. They may also be used for rehabilitation and/or extension of the useful life of existing facilities, street resurfacing; unpaved Rights of Way; American Disability Act retrofitting/rehabilitation projects, street lighting, infrastructure projects (street and drainage work); emergency city facilities rehabilitation (storm water draining, etc.); and major core service facilities (police, fire, streets, etc.).

The issuance of Certificates of Obligation or other long-term debt may be considered if the need for the project is urgent and immediate; necessary to prevent an economic loss to the City; source of revenue is specific and can be expected to cover the additional debt; and expected debt is the most cost effective financing option available. In addition, the average maturity of non-voter approved debt shall not exceed the average life of the project financed. Capital items shall have a value of at least \$5,000 and a life of at least four years.

The policy also established guidelines for refunding of the debt and debt limits. Currently the policy allows for refunding and forward delivery refunding transactions for savings to be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%. The debt limits are set at ten percent (10%) of the total assessed valuation of the City's tax rolls. Since debt service payments present a fixed expense of the City's total annual operating budget, debt service principal as a percent of total expenditures should not exceed 15%.

The policy also established maturity levels not to exceed the useful life of the capital asset or a maximum of 30 years in any case. The average (weighted) general obligation bond maturities shall be kept at or below 15 years. Guidelines for management of the debt service fund, debt service tax rate, ratings, selection of financial advisors, selection of underwriters, and debt review are also established and can be reviewed at <http://www.elpasotexas.gov/comptroller/treasurer/fiscal-policies>.

Basis of Accounting

Governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that only current assets and current liabilities are generally included on the balance sheet. Revenues are recognized when susceptible to accrual (i.e. when they become measurable and available) and expenditures are recorded when the related fund liability is incurred. However, compensated absences, debt service expenditures, claims, judgments and arbitrage liabilities are recorded only when the liability has matured.

Proprietary and fiduciary funds are accounted for using the accrual basis of accounting. Revenues are recognized when they are earned and expenses are recognized when incurred. These funds are accounted for on a flow of economic resources measurement focus whereby all assets and all liabilities associated with the operation of these funds are included on the balance sheet.

Basis of Budgeting

The City of El Paso adopts an annual budget for the general fund, debt service, special revenue, internal service and proprietary funds. Capital project funds are budgeted as authorized. The budgets for all



funds are prepared on a modified accrual basis whereby revenue is recognized when it becomes available and measurable and expenditures are recognized when the liability is incurred. Purchases of materials, supplies, and equipment are considered expended when bought and depreciation expense for budgetary purposes is excluded. Encumbrances are considered obligations when the commitment is incurred. All appropriations and encumbrances in all governmental funds, with the exception of certain special revenue and capital projects funds are considered lapsed at the end of the fiscal year. However, some encumbrances can be re-committed in the following year with proper approval.

Financial Structure

The City's financial structure is governed by State law, City Charter, and accounting principles generally accepted in the United States. The structure and content of the chart of accounts aids in preparation of the city budget, monthly financial reports, and the Comprehensive Annual Financial Report. Financial transactions of the City are budgeted and recorded in a group of alpha and/or numeric codes as defined by the chart of accounts. The code grouping includes a fund, expense/revenue classification account, operating unit, division, program, and/or a grant/project number.

A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities and objectives. The City maintains numerous funds, as needed, to insure proper accountability. The account identifies assets, liabilities, equity, revenues, and expenses. The account defines the natural classification of the financial transactions used for recording and summarizing the data. The operating unit is another name for a departmental organization which may be comprised of a grouping of divisions. A division is a numerical code used to identify a function of the operating unit. A project/grant number is used to identify capital projects with federal, state, or local funding. The Comprehensive Annual Financial Report is structured in accordance with Generally Accepted Accounting Principles (GAAP) and the Government Accounting Standards Board (GASB); however, the budget is reported at a program level by operating unit to include all sources of funding. The City uses the following funds to account for various activities and programs.



Budget Process

The El Paso City Charter and El Paso Municipal Code dictate that the annual City budget must include a complete financial plan for the fiscal year. To achieve this goal, the City Manager spearheads the budget process, with the Mayor and City Council, Office of Management and Budget (OMB), and City departments. Public participation is included during various stages of the budget development.

Throughout the process, the City Manager provides the City's department heads with policy direction in formulating the budget and discusses areas of concern with City Council. The budget process is divided into the following:

Strategic Planning

Early in the fiscal year, the City gears up for the strategic planning sessions that provide policy direction and priorities for the following fiscal year and allows for a review/update of the Strategic Plan. Prior to the start of the sessions, the Office of Management and Budget prepares a three-year financial forecast that includes revenues, expenditures, and a tax rate analysis that considers future programmatic impacts as well as operating impacts resulting from new or expanded facilities.

Analyses are also prepared on key economic indicators for the El Paso market to evaluate economic conditions and establish effective strategic goals for the future. The strategic sessions, which are held in the fall/early winter, are attended by the Mayor, City Council Representatives, City Manager, Executive Leadership Team, Budget Director, department directors, and managers.

Drafting the City Budget



The City of El Paso uses the program budgeting concept, which entails grouping activities within a department into programs that represent specific types of services or core services. Departments formulate the budget request applying this budgetary approach while using a budget preparation manual to facilitate this phase.

The budget manual, distributed by the Office of Management and Budget, explains the entire budget process, policies, and timetable. Departments are also required to submit updated key performance indicators, deliverables, and results. Revenue generating departments must also submit revenue estimates in their budget request packets.

In keeping with the budget policies adopted by City Council on April of 2006, the City Manager establishes parameters for the upcoming fiscal year and provides programmatic direction to the departments in preparing their operating and capital budget requests in accordance with the City's Strategic Plan and City Council's guidance. During this phase, the City Manager addresses any policy or procedural changes as needed. Additionally, the Executive Leadership Team provide guidance and leadership to respective department directors throughout the budget process to ensure that available resources are maximized and efficiencies are achieved while quality service delivery is maintained.

Upon receipt of the departmental budget requests, the Office of Management and Budget reviews, discusses the budget requests with department heads, and identifies major program changes and policy issues. Office of Management and Budget analysts complete the review, formulate recommendations, and ensure that all funds are in balance. The finalized figures become the requested budget. The City Manager reviews the requested budget in the next phase and determines whether changes are required based on fund availability and priorities.



City Manager's Proposed Budget

After the requested budget is finalized, the City Manager, Executive Leadership Team, department directors and the Office of Management and Budget hold budget review meetings. During these meetings, the City Manager addresses any programmatic and budget concerns with department directors while considering recommendations and financial constraints.



Once the budget reviews are completed and revisions are made, the result becomes the City Manager's proposed budget. The City Manager's proposed budget is filed with the City Clerk and the County Clerk in June, distributed to City Council, Department Directors, the media, and posted on the City's website.

Public Hearings

Upon completion of the City Manager's proposed budget, the Office of Management and Budget schedules and coordinates review sessions and public hearings during July and August. A copy of the proposed budget is available for review by the citizens in the Municipal Clerk's Office and electronically on the City's website. The review sessions and public hearings provide an opportunity for City Council and the citizens to ask questions, make recommendations, and gain a better understanding of the operations of each department.

Budget Adoption

Budget policy dictates that the budget be balanced in that the appropriations from each fund may not exceed the resources available for the fiscal year from September 1 through August 31. These resources include estimated revenues and the unassigned balance in the fund at the beginning of the year. This policy assures that the City does not spend beyond its means.

Any changes made to the City Manager's proposed budget after it is filed must be included as part of the budget resolution, which is voted upon by City Council. Pending final approval, the proposed budget is subject to the Mayor's revision and/or veto. Budget policies dictate that in the event the budget is not adopted by August 31, appropriations for personnel and essential operating costs made in the prior year can be extended until the new budget is approved. If the proposed budget is adopted, it is then distributed to all City departments and is available for public examination in the Municipal Clerk's Office and the County Clerk's Office.

Tax Levy

In accordance with the laws of Texas, City Council passes the tax levy ordinance as soon as possible after the tax roll is completed. The Council also holds posted public hearings regarding the property tax rate and sets the rate as prescribed by the State Property Tax Code.

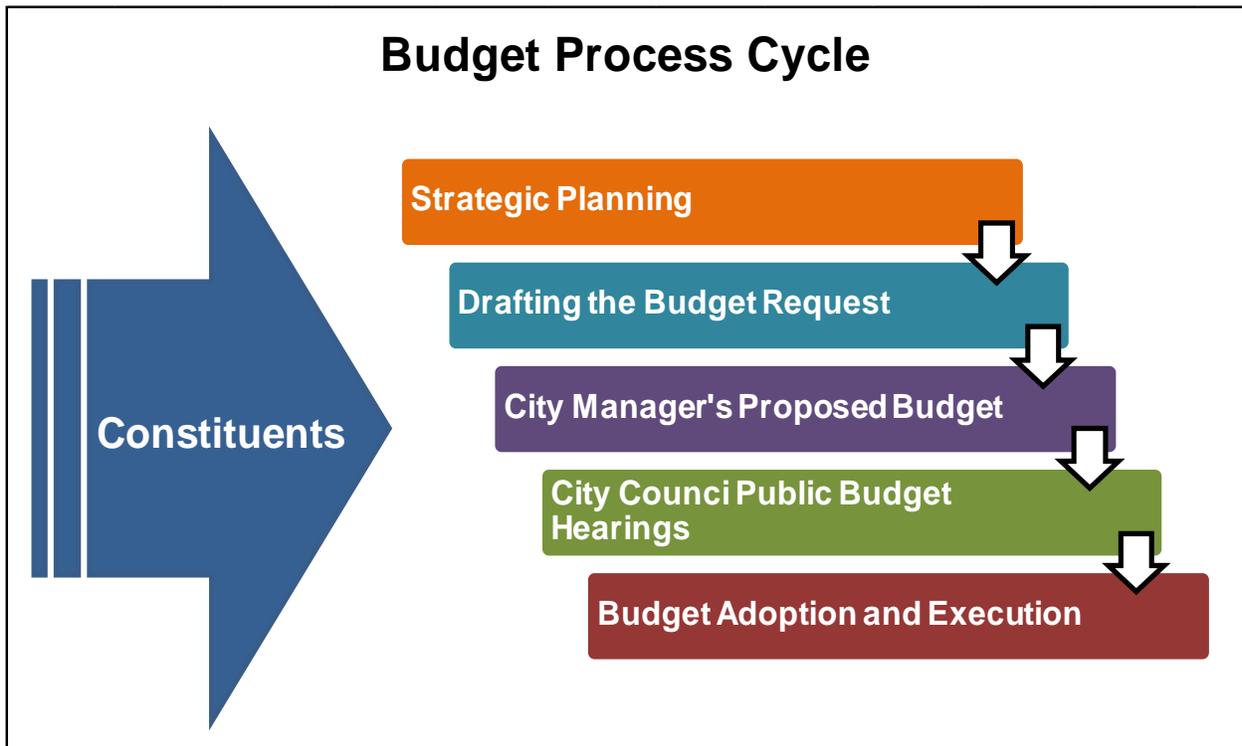
Budget Execution

After the budget and the tax levy are adopted by City Council, the Office of Management and Budget distributes the adopted budget and staffing reports. Such reports denote the expenditure and staffing authority that each department has in order to carry out its mission and provide services to the community.



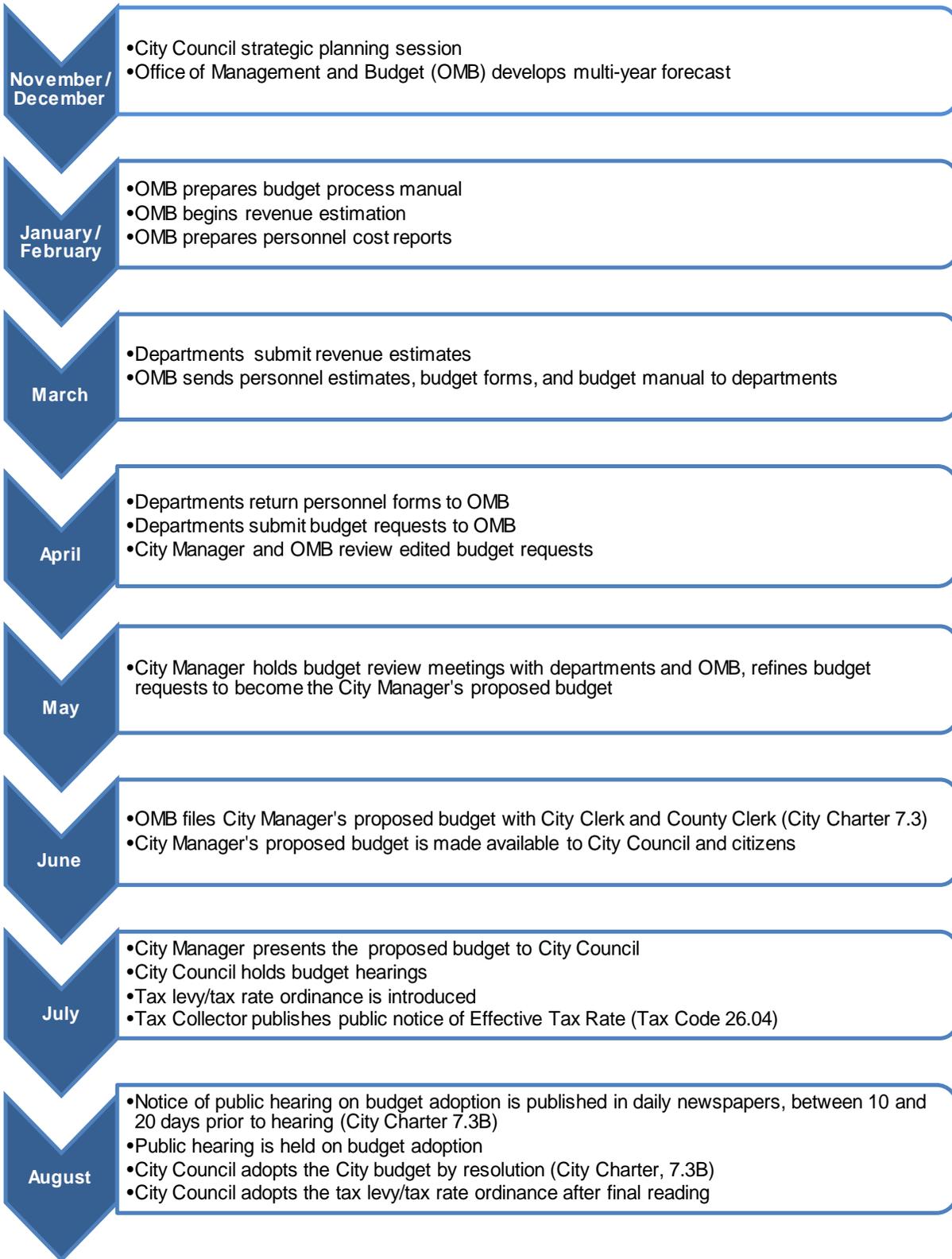
The Office of Management and Budget monitors the budget throughout the fiscal year and in the case of negative economic fluctuations, with the approval of the City Manager, develops a plan, which can be implemented to reduce the rate of expenditures, curtail services, or implement revenue-generating policies in order to meet the balanced budget requirement.

In the instance that a change is required to adopted revenue estimates and appropriations, departments are able to process amendments to the budget. The responsibility for amending the adopted budget originates by the department requesting the change prior to incurring expenses and such amendments should comply with budget policy and the adopted budget resolution. Department heads are authorized to make budget transfers not exceeding \$25,000 as long as the transfer is within the same fund and department. A budget transfer affecting personal services appropriations, capital projects or revenue accounts requires the approval of the City Manager or designee. Budget transfers exceeding \$50,000 between departments or between funds require Council approval.





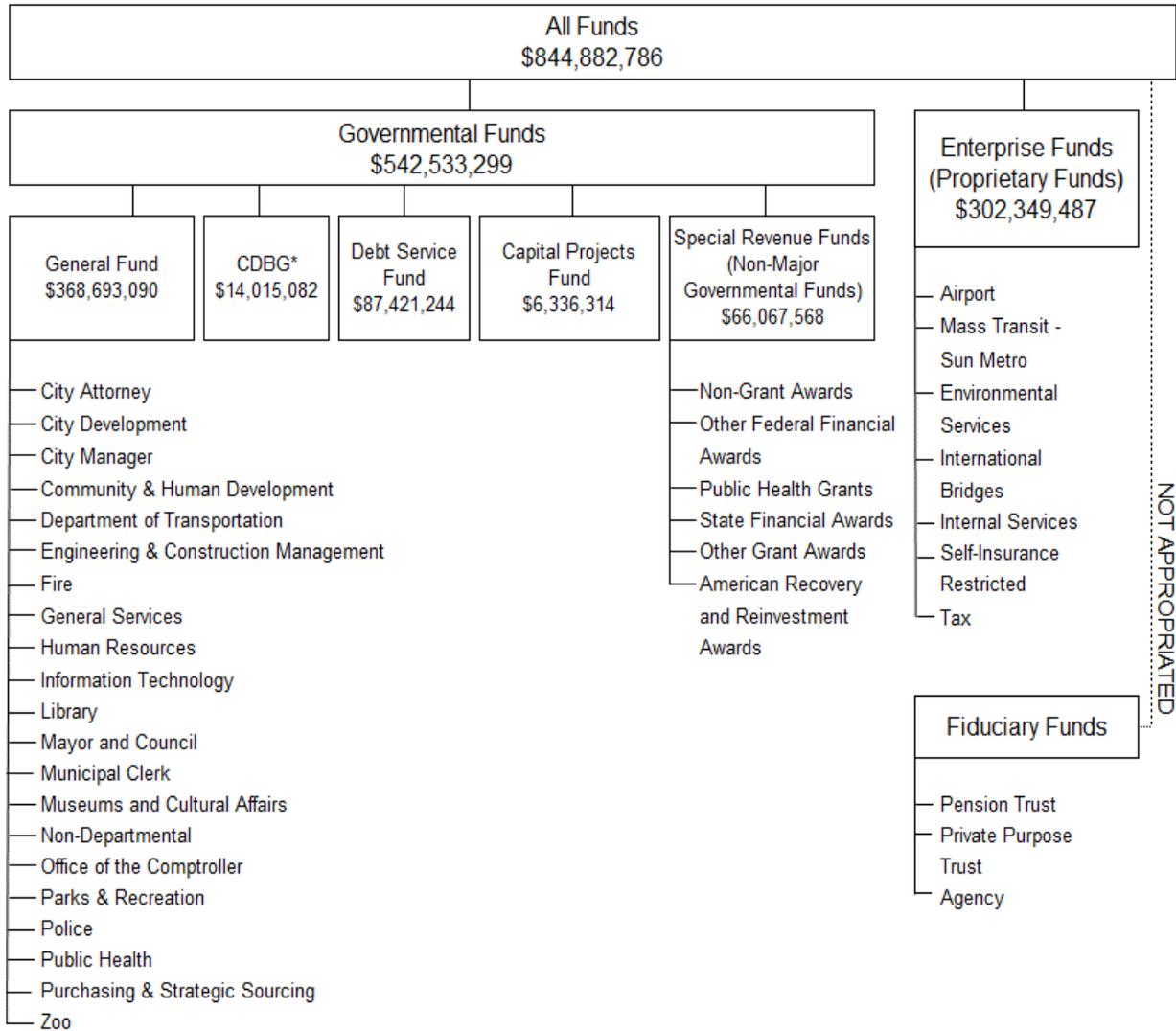
Budget Preparation Process





City of El Paso Fund Structure

With FY2016 Expenditure Budgets



NOT APPROPRIATED

*CDBG-Community Development Block Grant Fund

Note: The fund structure is based on the structure used for the Comprehensive Annual Financial Report.



Governmental Funds

Most government functions are financed through governmental funds. The acquisition, use, and balances of the City's expendable financial resources and related current liabilities are accounted for through governmental funds. Long-term liabilities and fixed assets are not accounted for through governmental funds. The measurement focus is to determine changes in financial position (fund balance) rather than to determine net income.

General Fund

The General Fund is a governmental fund type and the City's primary operating fund. It accounts for financial resources except those required to be accounted for in another fund. The General Fund funds most activities and services expected by citizens such as Police, Fire, Parks, and Municipal Clerk.

CDBG

CDBG or Community Development Block Grant accounts for the proceeds of federal grants approved by the Department of Housing and Urban Development (HUD) for community development projects.

Debt Service Fund

The Debt Service Fund accounts for the resources accumulated for and the payment of long-term debt principal, interest, and related costs of governmental funds.

Capital Projects Fund

This fund accounts for the proceeds of debt issuances, private donations, and internal funding for the completion of capital construction projects and equipment purchases outside the scope of general operations.

Special Revenue Funds (Non-major Governmental Funds)

These funds are considered non-major governmental funds for reporting purposes. Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Proprietary Funds

Proprietary funds are generally used to account for services for which the City charges customers- either outside customers or internal cost centers of the City. These funds include all assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities. The measurement objective is to determine net income, financial position, and changes in financial position. Proprietary funds use accrual accounting, which means that revenues are recognized when earned and expenses are recognized when incurred. The City maintains two types of proprietary funds: enterprise funds and internal service funds.

Enterprise Funds

Enterprise funds or proprietary funds are used to account for an activity for which a fee(s) is charged to external users for goods and services. The City of El Paso reports activities for the El Paso International Airport, Environmental Services, Mass Transit-Sun Metro, and International Bridges under an enterprise form. The individual funds are explained in more detail as follows:



Airport Operating: A proprietary/enterprise fund that accounts for the activities of the Airport including aviation operations, transfer and storage activities on Airport Properties.

Mass Transit – Sun Metro General Operations: A proprietary/enterprise fund that accounts for the activities of the City-operated bus and paratransit operations (Sun Metro).

Environmental Services: A proprietary/enterprise fund that accounts for the activities of the City-operated refuse collection, transfer and storage operations.

International Bridges: A proprietary/enterprise fund that accounts for the operations and maintenance activities of the three international bridges controlled by the City.

Tax Office: A proprietary/enterprise fund that accounts for the Tax Office budget and reimbursement from the 39 taxing entities that levy a tax within El Paso County.

Internal Service Funds

Internal Service Funds account for photocopying, postage and fleet management services provided to City Departments, other governments, and organizations on a cost reimbursement basis and for the risk management activities of the self-insured health, workers' compensation and unemployment compensation programs. The City of El Paso reports on Internal Service Fund and Self Insurance Funds.

Internal Service Fund: Funds to account for photocopying, postage, and fleet management services provided to other departments of the City and to other government/organizations.

Self-Insurance Fund: Fund used to account for the risk management activities of the self-insured activities.

Fiduciary Funds

Fiduciary funds are restricted funds used to account for assets held by the City in a special capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds and are not part of the annual budget. Restricted and Agency funds include expendable funds, private purpose trusts, pensions funds, and agency funds. Examples include the city employees', Fire and Police pension funds.



| GOVERNMENTAL FUNDS | | | |
|---|---|---|---|
| FUND | DESCRIPTION | PURPOSE/ RECIPIENTS | SOURCE OF REVENUE |
| General Fund | The city's primary operating fund, which accounts for all financial resources except those required to be accounted for in another fund. | Provide funding for services such as public safety, libraries, most parks and recreation services, municipal services, and general administrative services. | Property taxes not otherwise dedicated to repayment of debt, tax on sales, and municipal court fines, building and permit fees. |
| Community Development Block Grant | Fund to account for monies approved by the Dept. of Housing and Urban Dev. for community development projects. | Provide funding for specific social service and infrastructure projects in designated city areas. | Federal proceeds. |
| Debt Service | Fund type used to account for the accumulation of resources that are restricted, committed, or assigned to expenditure for principal and interest. | The fund serves as a repayment mechanism on outstanding debt obligations. | Property taxes levied by the City and other sources of user revenue (i.e. airport, solid waste, etc). |
| Capital Projects | Fund used to account for financial resources that are restricted, committed, or assigned to expenditure for capital outlays. | Provide funding for the construction of capital facilities or acquisition of other capital assets. | Funding generated primarily from the sale of bonds. |
| Special Revenue Funds (Non-Major Governmental Funds) | Funds used to account for the proceeds of specific revenue sources that are legally restricted or committed to expenditures for a specified purpose other than debt service or capital projects and exclusive of resources held in trust. | Provide funding Includes funds for a specific purpose received from federal, state, and local agencies. | Funds from the Federal, State, and local government bodies as well as local agencies. |



| PROPRIETARY FUNDS | | | |
|--|---|--|---|
| FUND | DESCRIPTION | PURPOSE/ RECIPIENTS | SOURCE OF REVENUE |
| Airport Operating | A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services. | Fund accounts for the activities of the Airport including aviation operations, transfer and storage activities on Airport properties. | Fees such as cost recovery rates, foreign trade zone transaction fees, Airport parking fees. |
| Environmental Services | A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services. | Fund accounts for the activities of the City-operated refuse collection, transfer and storage operations. | Fees such as refuse collection fees, landfill fees, and environmental fees. |
| International Bridges | A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services. | Fund accounts for the operations and maintenance activities of the three international bridges it controls. | Pedestrian, auto and commercial crossing fees. |
| Tax Office Operating | A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services. | Fund accounts for the activities of the Tax Office including accounts management, calculation program, property tax collection, and accounting. | Fees such as delinquent tax collection special fees, tax office certificate fees, and interlocal tax collection agreement fees. |
| Mass Transit – Sun Metro General Operations | A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services. | Fund accounts for the activities of the City-operated bus and para-transit operations (Sun Metro). | Farebox revenue and dedicated sales tax. |
| Internal Service Funds (Internal Services and Self-Insurance) | A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services. | Funds to account for photocopying, postage, and fleet management services provided to other departments of the City and to other government/organizations. Funds also account for the risk management activities of the self-insured activities. | Cost of service reimbursement. Employee and city contributions through payroll for self-insured activities. |
| Fiduciary Funds | Funds used to account for assets held in a trustee or agency capacity for others. | Funds account for assets for the two pension funds, rental tax collections, bonds issued for Public Improvement District #1 and the Camino Real Regional Mobility Authority. | City and employee contributions for pension, special assessments, and taxes. |

Fiscal Overview



FIVE YEAR ADOPTED GENERAL FUND BUDGET COMPARISON

| <i>Revenue Classification</i> | <i>Adopted FY2012</i> | <i>Adopted FY2013</i> | <i>Adopted FY2014</i> | <i>Adopted FY2015</i> | <i>Adopted FY2016</i> | <i>% Change FY 2015-2016</i> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Property Taxes | \$132,193,698 | \$139,622,843 | \$143,651,090 | \$148,771,579 | \$155,361,101 | 4.43% |
| Penalties and Interest - Delinquent Taxes | 948,201 | 1,277,732 | 1,232,070 | 254,598 | 151,446 | -40.52% |
| Sales Taxes | 75,401,928 | 79,077,368 | 82,700,626 | 82,705,883 | 85,173,174 | 2.98% |
| Franchise Fees | 42,423,028 | 43,350,496 | 44,059,942 | 47,854,734 | 50,707,193 | 5.96% |
| Charges for Services | 22,636,146 | 22,348,470 | 28,305,849 | 30,042,455 | 28,969,998 | -3.57% |
| Fines and Forfeitures | 13,490,657 | 15,379,769 | 13,558,677 | 11,049,122 | 12,084,048 | 9.37% |
| Licenses and Permits | 11,953,323 | 11,670,060 | 12,057,858 | 13,401,926 | 12,574,325 | -6.18% |
| Intergovernmental Revenue | 1,906,361 | 2,366,342 | 2,552,083 | 1,914,708 | 469,169 | -75.50% |
| County Participation | 470,000 | 470,000 | 448,496 | 556,126 | 400,871 | -27.92% |
| Interest | 250,000 | 400,000 | 400,000 | 100,000 | 100,000 | 0.00% |
| Rents and Other | 1,407,440 | 1,480,510 | 1,558,284 | 1,691,529 | 1,672,791 | -1.11% |
| Other Sources (Uses) | 19,087,898 | 18,039,306 | 20,730,894 | 21,173,986 | 21,028,974 | -0.68% |
| TOTAL | \$322,168,680 | \$335,482,896 | \$351,255,869 | \$359,516,646 | \$368,693,090 | 2.55% |

¹ Increase in property taxes due to slight increase in tax rate to fund voter/council approved obligations, quality of life expenses, and senior/disabled tax exemption

² Decrease due to change in budget practice

³ Increase due to projected economic growth in sales tax revenue

⁴ Increase due to franchise agreements with Texas Gas, El Paso Electric, Telecom Franchises, and Environmental Services franchise fees

⁵ Decrease in IT department chargebacks to enterprise funds

⁶ Increase due to moving violations fines and liability insurance violations

⁷ Decrease in residential building permits based on current activity and actual collections

⁸ Decrease due to Tax Department becoming an Enterprise Fund

⁹ Decrease due to Public Health Department's interlocal agreements with other entities

| <i>Expenditures by Category</i> | <i>Adopted FY2012</i> | <i>Adopted FY2013</i> | <i>Adopted FY2014</i> | <i>Adopted FY2015</i> | <i>Adopted FY2016</i> | <i>% Change FY 2015-2016</i> |
|---------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Personal Services | \$251,123,241 | \$260,707,218 | \$269,734,483 | \$270,574,668 | \$274,082,438 | 1.30% |
| Contractual Services | 29,892,624 | 31,026,806 | 33,082,446 | 33,438,653 | 33,851,598 | 1.23% |
| Materials and Supplies | 15,368,706 | 15,895,796 | 15,248,880 | 15,743,423 | 15,516,455 | -1.44% |
| Operating Expenditures | 19,186,421 | 18,897,729 | 19,670,797 | 20,573,015 | 24,543,052 | 19.30% |
| Non-Operating Expenditures | 3,466,600 | 4,338,727 | 5,177,732 | 6,338,788 | 6,280,668 | -0.92% |
| Intergovernmental Expenditures | 1,511,938 | 1,486,289 | 1,611,221 | 1,531,066 | 1,546,184 | 0.99% |
| Other Uses | 1,456,150 | 2,806,005 | 6,580,310 | 11,317,032 | 12,872,695 | 13.75% |
| Capital Outlay | 163,000 | 324,326 | 150,000 | 0 | 0 | 0.00% |
| TOTAL | \$322,168,680 | \$335,482,896 | \$351,255,869 | \$359,516,646 | \$368,693,090 | 2.55% |

¹ Increase is a result of contractual obligations for Police & Fire Departments

² Increase in streetlight maintenance and vehicle maintenance

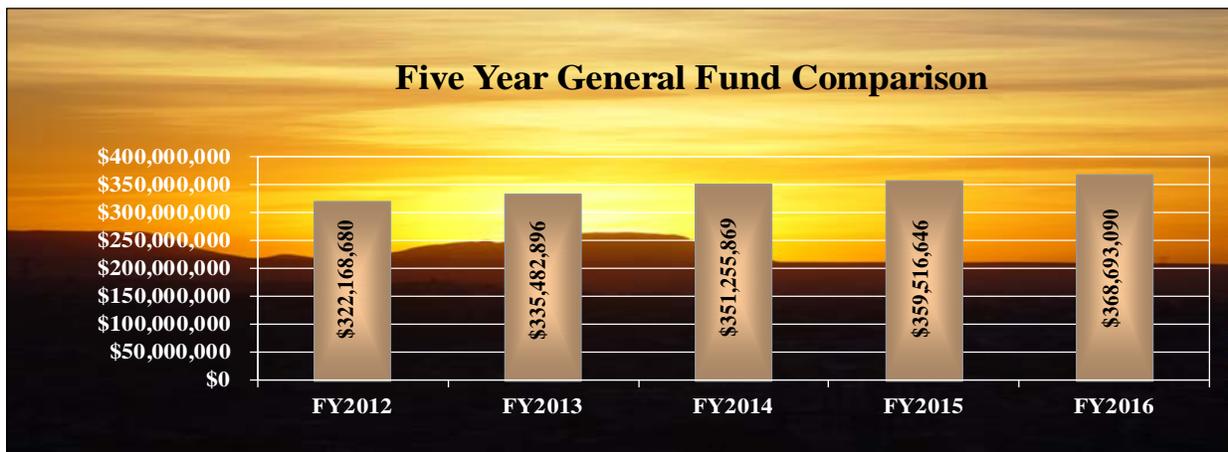
³ Decrease in fuel cost

⁴ Increase in utilities, primarily electricity and water

⁵ Decrease due to Tax Office converting to an enterprise fund which decreased bank service charges and card fees

⁶ Increase of city grant match funds requirement based on the anticipated cash match obligation for state and federal grants for Police and Fire Departments

⁷ Increased transfer to Vehicle Replacement Fund



2016 BUDGET



TWO-YEAR ADOPTED GENERAL FUND BUDGET TO ACTUAL COMPARISON

| Revenue Classification | % Change | | | % Change | | |
|---|----------------------|----------------------|---------------------|----------------------|----------------------|---------------------|
| | Adopted FY2013 | Actual FY2013 | Budget to Actual | Adopted FY2014 | Actual FY2014 | Budget to Actual |
| Property Taxes | \$139,622,843 | \$137,639,441 | -1.42% | \$143,651,090 | \$141,420,945 | -1.55% |
| Penalties and Interest - Delinquent Taxes | 1,277,732 | 1,268,806 | -0.70% | 1,232,070 | 1,307,371 | 6.11% |
| Sales Taxes | 79,077,368 | 76,812,161 | -2.86% | 82,700,626 | 80,361,463 | -2.83% |
| Franchise Fees | 43,350,496 | 41,360,419 | -4.59% | 44,059,942 | 42,287,251 | -4.02% |
| Charges for Services | 22,348,470 | 24,724,000 | 10.63% | 28,305,849 | 29,123,709 | 2.89% |
| Fines and Forfeitures | 15,379,769 | 12,553,685 | -18.38% | 13,558,677 | 11,146,618 | -17.79% |
| Licenses and Permits | 11,670,060 | 11,795,248 | 1.07% | 12,057,858 | 12,249,387 | 1.59% |
| Intergovernmental Revenue | 2,366,342 | 1,899,258 | -19.74% | 2,552,083 | 1,969,780 | -22.82% |
| County Participation | 470,000 | 448,013 | -4.68% | 448,496 | 752,847 | 67.86% |
| Interest | 400,000 | -32,936 | -108.23% | 400,000 | -116,498 | -129.12% |
| Rents and Other | 1,480,510 | 1,617,907 | 9.28% | 1,558,284 | 1,433,633 | -8.00% |
| Other Sources (Uses) | 18,039,306 | 18,946,861 | 5.03% | 20,730,894 | 20,879,906 | 0.72% |
| TOTAL | \$335,482,896 | \$329,032,863 | -1.92% | \$351,255,869 | \$342,816,410 | -2.40% |

¹ Greater property tax collections in FY2013; Unmet property tax collections in FY2014

² Unmet collections from delinquency in FY2013; Greater collections from delinquency in FY2014

³ Unmet sales tax collections in FY2013; Unmet sales tax collections in FY2014

⁴ Decrease in gas and electric utilities in FY2013; Decrease in water utility and AT&T franchise in FY2014

⁵ Increase in ambulance service revenue and reimbursed expenditures for Police overtime in FY2013; Increase in ambulance service revenue in FY2014

⁶ Decrease in ticket issuances in FY2013; Decrease in ticket issuances in FY2014

⁷ Increase in electrical permits, subdivision permits, and hazmat fees offset decrease in residential building permits in FY2013; Increase in electrical permits, plan review fees, and hazmat fees offset decrease in residential building permits in FY2013

⁸ Decrease in interlocal tax collection agreement and health interlocal reimbursement in FY2013; Decrease in interlocal tax collection agreement in FY2014

⁹ Unmet county participation collections in FY2013; Greater county participation collections in FY2014

¹⁰ Unmet interest revenue and negative impact from market valuation in FY2013; Unmet interest revenue and negative impact from market valuation in FY2014

¹¹ Increase in property lease revenue and claims settlement in FY2013; Unmet facility rentals and property lease revenues in FY2014

¹² Greater transfer from International Bridges in FY2013; Greater transfer from International Bridges in FY2014

| Expenditures by Category | % Change | | | % Change | | |
|--------------------------------|----------------------|----------------------|---------------------|----------------------|----------------------|---------------------|
| | Adopted FY2013 | Actual FY2013 | Budget to Actual | Adopted FY2014 | Actual FY2014 | Budget to Actual |
| Personal Services | \$260,707,218 | \$261,171,663 | 0.18% | \$269,734,483 | \$266,750,777 | -1.11% |
| Contractual Services | 31,026,806 | 30,601,682 | -1.37% | 33,082,446 | 32,375,466 | -2.14% |
| Materials and Supplies | 15,895,796 | 14,340,516 | -9.78% | 15,248,880 | 13,937,011 | -8.60% |
| Operating Expenditures | 18,897,729 | 20,641,042 | 9.22% | 19,670,797 | 19,594,477 | -0.39% |
| Non-Operating Expenditures | 4,338,727 | 4,401,700 | 1.45% | 5,177,732 | 5,999,471 | 15.87% |
| Intergovernmental Expenditures | 1,486,289 | 1,358,565 | -8.59% | 1,611,221 | 1,476,945 | -8.33% |
| Other Uses | 2,806,005 | 712,350 | -74.61% | 6,580,310 | 6,356,660 | -3.40% |
| Capital Outlay | 324,326 | 806,618 | 148.71% | 150,000 | 191,700 | 27.80% |
| TOTAL | \$335,482,896 | \$334,034,135 | -0.43% | \$351,255,869 | \$346,682,507 | -1.30% |

¹ Increase in incentive pay and sick vacation payouts in FY2013; Salary and benefits savings due to hiring freeze and delayed Police and Fire academies to offset underperforming revenues

² Decrease in temporary service contracts ex. 311 in FY2013; Decrease to data process services contracts, healthcare providers services, janitorial contracts, and office equipment maintenance contracts in FY2014

³ Savings in ammunition, land, maintenance supplies, and safety gear in FY2013; Savings in gasoline, ammunition, uniform and apparel, safety gear, and public accesses maintenance and repair in FY2014

⁴ Increase due to city hall relocation expenses in FY2013; Savings in property insurance expense and cellular (paging) services in FY2014

⁵ Slight reduction in damages and settlements expenses in FY2013; Over budget on damages and settlements expenses and principal payments expenses in FY2014

⁶ Savings in city grant match requirements in FY2013; Savings in city grant match requirements in FY2014

⁷ Reduced transfers in FY2013; Decrease in General Fund subsidy for TRZs in FY2014

⁸ Increase in data processing equipment in FY2013; Increase in vehicular equipment budget in FY2014



FTE Positions & Changes by Department All Funds

| <i>Department</i> | <i>Adopted FY2014</i> | <i>Adopted FY2015</i> | <i>Adopted FY2016</i> | <i>Increase/ (Decrease)</i> |
|------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------------|
| Aviation | 226.60 | 226.60 | 226.60 | 0.00 |
| Capital Improvement | 76.50 | 75.50 | 93.25 | 17.75 ¹ |
| City Attorney | 41.00 | 41.00 | 41.00 | 0.00 |
| City Manager | 37.60 | 37.60 | 34.60 | (3.00) ² |
| Community & Human Development | 40.00 | 38.00 | 37.00 | (1.00) ³ |
| Destination El Paso | 1.00 | 0.00 | 0.00 | 0.00 |
| Economic Development | 0.00 | 0.00 | 24.00 | 24.00 ⁴ |
| Environmental Services | 447.60 | 453.50 | 458.50 | 5.00 ⁵ |
| Fire | 1122.10 | 1121.80 | 1121.80 | 0.00 |
| Human Resources | 42.30 | 45.30 | 44.05 | (1.25) ⁶ |
| Information Technology | 97.75 | 87.75 | 86.75 | (1.00) ⁷ |
| International Bridges | 54.00 | 55.00 | 70.25 | 15.25 ⁸ |
| Library | 154.80 | 149.50 | 148.75 | (0.75) ⁹ |
| Mass Transit - Sun Metro | 630.00 | 632.00 | 638.75 | 6.75 ¹⁰ |
| Mayor & Council | 24.00 | 24.00 | 24.00 | 0.00 |
| Metropolitan Planning Organization | 15.00 | 14.00 | 14.00 | 0.00 |
| Municipal Clerk | 91.10 | 91.35 | 91.60 | 0.25 ¹¹ |
| Museums and Cultural Affairs | 61.08 | 61.35 | 61.85 | 0.50 ¹² |
| Non-Departmental | 2.00 | 2.00 | 6.00 | 4.00 ¹³ |
| Office of the Comptroller | 32.00 | 34.50 | 33.50 | (1.00) ¹⁴ |
| Parks & Recreation | 277.60 | 285.04 | 384.89 | 99.85 ¹⁵ |
| Planning & Inspections | 145.55 | 152.80 | 132.00 | (20.80) ¹⁶ |
| Police | 1476.80 | 1396.80 | 1373.80 | (23.00) ¹⁷ |
| Public Health | 282.00 | 292.35 | 281.20 | (11.15) ¹⁸ |
| Purchasing & Strategic Sourcing | 19.00 | 21.00 | 24.00 | 3.00 ¹⁹ |
| Streets and Maintenance | 561.60 | 555.00 | 417.00 | (138.00) ²⁰ |
| Tax | 24.50 | 24.50 | 24.50 | 0.00 |
| Zoo | 113.75 | 110.75 | 115.25 | 4.50 ²¹ |
| FTE Grand Total | 6,097.23 | 6,028.99 | 6,008.89 | (20.10) |

- 1 26.75 FTEs added from Streets and Maintenance and Parks due to Re-Org, 3 FTEs moved to Purchasing, 6 FTEs deleted/inactivated
- 2 Deleted 1 Sr. Strategic Budget Advisor, 1 Sr. Budget Analyst, and 3 DCMs; added 1 CPO and 1 Perf. Management Coordinator
- 3 Deleted CDBG Analyst
- 4 Citywide reorganization separated out Economic Development from Planning and Inspections
- 5 Additional animal shelter workers for new clinic
- 6 Deleted 1 HR Manager and 1 Business Partner, and added VOE Clerk .75
- 7 Deleted 1 Project Manager
- 8 11.25 FTEs added to staff Tornillo Bridge which will be fully reimbursed. Added 1 Assistant Director, 2 Strategic Project Managers, and 1 Economist
- 9 Position reorganization across branches
- 10 Added 3.75 Coach Operator Trainers, 1 Transit Terminal Ops Officer, 1 Streetcar Maintenance Manager, and 1 Transit Project Engineer
- 11 Deputy Court Clerk FTE increased from .75 to 1
- 12 Added Public Affairs Coordinator split between GF and HOT and deleted grant funded position after grant ended
- 13 Office of Sustainability and Resiliency
- 14 Inactivated Assistant Comptroller
- 15 Absorbed 107 FTEs with the Land Management function and moved 7 positions to Capital Improvement Department
- 16 Reorganization of department separated out the Economic Development department from Planning and Inspections
- 17 Deleted vacant, zero-funded positions
- 18 Reduction in grant funding , staffing realignment
- 19 Added 2 Procurement Analysts and 1 Purchasing Agent from Capital Improvement Department
- 20 130 FTEs moved to other Departments in Re-Orgs, 8 FTEs deleted/inactivated
- 21 Added positions related to Quality of Life projects



FTE Positions & Changes by Department General Fund

| <i>Department</i> | <i>Adopted FY2014</i> | <i>Adopted FY2015</i> | <i>Adopted FY2016</i> | <i>Increase/ (Decrease)</i> |
|------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------------|
| Aviation | 0.00 | 0.00 | 0.00 | 0.00 |
| Capital Improvement | 74.50 | 75.50 | 85.25 | 9.75 ¹ |
| City Attorney | 34.24 | 34.00 | 34.11 | 0.11 ² |
| City Manager | 32.78 | 32.78 | 30.15 | (2.63) ³ |
| Community & Human Development | 5.59 | 4.70 | 4.70 | 0.00 |
| Destination El Paso | 0.00 | 0.00 | 0.00 | 0.00 |
| Economic Development | 0.00 | 0.00 | 23.03 | 23.03 ⁴ |
| Environmental Services | 0.00 | 0.00 | 0.00 | 0.00 |
| Fire | 1063.83 | 1062.25 | 1062.53 | 0.28 ⁵ |
| Human Resources | 28.70 | 29.70 | 28.35 | (1.35) ⁶ |
| Information Technology | 95.75 | 86.75 | 85.75 | (1.00) ⁷ |
| International Bridges | 0.00 | 0.00 | 0.00 | 0.00 |
| Library | 154.80 | 149.50 | 148.75 | (0.75) ⁸ |
| Mass Transit - Sun Metro | 0.00 | 0.00 | 0.00 | 0.00 |
| Mayor & Council | 24.00 | 24.00 | 24.00 | 0.00 |
| Metropolitan Planning Organization | 0.00 | 0.00 | 0.00 | 0.00 |
| Municipal Clerk | 90.00 | 90.25 | 90.50 | 0.25 ⁹ |
| Museums and Cultural Affairs | 40.80 | 42.01 | 42.51 | 0.50 ¹⁰ |
| Non-Departmental | 2.00 | 2.00 | 2.00 | 0.00 |
| Office of the Comptroller | 26.88 | 28.25 | 27.25 | (1.00) ¹¹ |
| Parks & Recreation | 266.44 | 273.99 | 373.84 | 99.85 ¹² |
| Planning & Inspections | 140.18 | 141.47 | 117.00 | (24.47) ¹³ |
| Police | 1394.50 | 1313.90 | 1288.90 | (25.00) ¹⁴ |
| Public Health | 72.11 | 73.77 | 69.42 | (4.35) ¹⁵ |
| Purchasing & Strategic Sourcing | 13.50 | 15.50 | 19.00 | 3.50 ¹⁶ |
| Streets and Maintenance | 401.30 | 392.70 | 265.90 | (126.80) ¹⁷ |
| Tax | 24.50 | 24.50 | 0.00 | 24.50 ¹⁸ |
| Zoo | 90.00 | 89.90 | 93.40 | 3.50 ¹⁹ |
| FTE Grand Total | 4,076.40 | 3,987.42 | 3,916.34 | (71.08) |

- 1 12 FTEs transferred from Streets and Maintenance, 6.75 FTEs transferred from Parks, Deleted 5 vacant FTEs, 3 FTEs moved to Purchasing, 1 Project Compliance Specialist inactivated during FY15
- 2 CDBG increase due to indirect cost allocation
- 3 Deleted 1 Sr. Strategic Budget Advisor, 1 Sr. Budget Analyst, and 3 DCMs; added 1 CPO and 1 Perf. Management Coordinator; Assistant II funding changed from 51% to 88% from GF
- 4 Citywide reorganization separated out Economic Development from Planning and Inspections
- 5 Fire Battalion Chief funding changed, 28% funded from GF
- 6 Deleted 1 HR Manager and 1 Business Partner, moved .10 funding of Business System Analyst to NGF, added VOE Clerk .75
- 7 Deleted 1 Project Manager
- 8 Position reorganization across branches
- 9 Deputy Court Clerk FTE increase from .75 to 1
- 10 Added Public Affairs Coordinator split between GF and HOT
- 11 Inactivated Assistant Comptroller
- 12 Absorbed 107 FTEs with the Land Management function and moved 6.75 FTEs to Capital Improvement Department
- 13 Citywide reorganization separated out Economic Development from Planning and Inspections
- 14 Deleted vacant zero-funded positions and moved 2 officers to grants (NGF)
- 15 Alignment to updated organizational models in Food Safety as well as reduction to the Immunization program due to reduction of funds
- 16 Added 3 FTEs from CID and Aviation no longer funding 0.50 for Procurement moved back to GF
- 17 Transferred 107 FTEs to Parks, 12 FTEs transferred to Capital Improvement Department, Inactivated Arterial Lighting Inspector, Deleted 6 vacant FTEs, and deleted partial funding for General Services Director
- 18 Tax Department is now an Enterprise Fund
- 19 Added 3.50 QOL positions including a Zoo Keeper, Graphics Specialist, General Service Worker, and Cashier



FTE Positions & Changes by Department Non General Fund

| <i>Department</i> | <i>Adopted FY2014</i> | <i>Adopted FY2015</i> | <i>Adopted FY2016</i> | <i>Increase/ (Decrease)</i> |
|------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------------|
| Aviation | 226.60 | 226.60 | 226.60 | 0.00 |
| Capital Improvement | 2.00 | 0.00 | 8.00 | 8.00 ¹ |
| City Attorney | 6.76 | 7.00 | 6.89 | (0.11) ² |
| City Manager | 4.82 | 4.82 | 4.45 | (0.37) ³ |
| Community & Human Development | 34.41 | 33.30 | 32.30 | (1.00) ⁴ |
| Destination El Paso | 1.00 | 0.00 | 0.00 | 0.00 |
| Economic Development | 0.00 | 0.00 | 0.97 | 0.97 ⁵ |
| Environmental Services | 447.60 | 453.50 | 458.50 | 5.00 ⁶ |
| Fire | 58.27 | 59.55 | 59.27 | (0.28) ⁷ |
| Human Resources | 13.60 | 15.60 | 15.70 | 0.10 ⁸ |
| Information Technology | 2.00 | 1.00 | 1.00 | 0.00 |
| International Bridges | 54.00 | 55.00 | 70.25 | 15.25 ⁹ |
| Library | 0.00 | 0.00 | 0.00 | 0.00 |
| Mass Transit - Sun Metro | 630.00 | 632.00 | 638.75 | 6.75 ¹⁰ |
| Mayor & Council | 0.00 | 0.00 | 0.00 | 0.00 |
| Metropolitan Planning Organization | 15.00 | 14.00 | 14.00 | 0.00 |
| Municipal Clerk | 1.10 | 1.10 | 1.10 | 0.00 |
| Museums and Cultural Affairs | 20.28 | 19.34 | 19.34 | 0.00 |
| Non-Departmental | 0.00 | 0.00 | 4.00 | 4.00 ¹¹ |
| Office of the Comptroller | 5.12 | 6.25 | 6.25 | 0.00 |
| Parks & Recreation | 11.16 | 11.05 | 11.05 | 0.00 |
| Planning & Inspections | 5.37 | 11.33 | 15.00 | 3.67 ¹² |
| Police | 82.30 | 82.90 | 84.90 | 2.00 ¹³ |
| Public Health | 209.89 | 218.58 | 211.78 | (6.80) ¹⁴ |
| Purchasing & Strategic Sourcing | 5.50 | 5.50 | 5.00 | (0.50) ¹⁵ |
| Streets and Maintenance | 160.30 | 162.30 | 151.10 | (11.20) ¹⁶ |
| Tax | 0.00 | 0.00 | 24.50 | 24.50 ¹⁷ |
| Zoo | 23.75 | 20.85 | 21.85 | 1.00 ¹⁸ |
| FTE Grand Total | 2,020.83 | 2,041.57 | 2,092.55 | 50.98 |

- 1 Re-Org added 6 Resurfacing Inspectors, 1 Operations Supervisor, and an Arborist transferred from Streets and Maintenance
- 2 CDBG decrease due to indirect cost allocation
- 3 Assistant II funding changed from 51% to 88% from GF
- 4 Deleted CDBG Analyst from the staffing table
- 5 A portion of funding allocation shifted to non general fund sources for two employees
- 6 Added animal shelter workers for new clinic
- 7 Fire Battalion Chief funding changed, 28% funded from GF
- 8 Funding moved from GF to NGF for Business Systems Analyst .10
- 9 11.25 FTEs added to staff Tornillo Bridge which will be fully reimbursed. Added 1 Assistant Director, 2 Strategic Project Managers and 1 Economist
- 10 Added 3.75 Coach Operator Trainers, 1 Transit Terminal Ops Officer, 1 Streetcar Maintenance Manager, and 1 Transit Project Engineer
- 11 Office of Sustainability and Resiliency
- 12 Added a net of 4 Environmental Fee funded code positions; Transferred .33 TIRZ funded FTE due to re-org
- 13 2 uniform positions added to grant funding
- 14 Reduced staffing to reflect reduced grant funding
- 15 Procurement Analyst no longer partially funded from Aviation
- 16 Re-Org moved 6 Resurfacing Inspectors, 1 Operations Supervisor, and an Arborist to Capital Improvement Department, 3 FTEs moved to Office of Sustainability and deleted partial funding for General Services Director
- 17 Tax Department is now an Enterprise Fund
- 18 Added 1 Administrative Analyst



Property Tax

Ad Valorem Tax Law

All taxable property within the City is subject to the assessment, levy, and collection by the City of a continuing, direct annual ad valorem tax.

By September 1st, the City Council adopts a tax rate per \$100 taxable value for the current year. The tax rate consists of:

- (1) a rate for funding of maintenance and operation expenditures, and
- (2) a rate for debt service.

The El Paso Central Appraisal District is responsible for the appraisal of property within the City. Excluding agricultural and open-space land, which may be taxed on the basis of productive capacity, the Appraisal District is required under the Property Tax Code to appraise all property within the Appraisal District on the basis of 100 percent of its market value and is prohibited from applying any assessment ratios.



The value placed upon property is subject to review by an Appraisal Review Board, consisting of three members appointed by the Board of Directors of the Appraisal District. The Appraisal District is required to review the value of property within the District at least every three years. The City may require annual review at its own expense and is entitled to challenge the determination of the appraised value of property within the City by petition filed with the Appraisal Review Board.

The City may require annual review at its own expense and is entitled to challenge the determination of the appraised value of property within the City by petition filed with the Appraisal Review Board.

Tax Rate Limitation

In determining the ad valorem tax, the City operates under a home-rule charter (the City Charter), pursuant to Article XI, Section 5, of the Texas Constitution. The City Charter limits the tax rate to \$1.85 per \$100 assessed valuation for all City purposes. The current tax rate of \$0.729725 for FY 2016 remains well within the limit set by the City Charter.

Under the Property Tax Code, the City must annually calculate and publicize its effective tax rate and rollback tax rate. A public hearing is then held following a properly posted public notice to the taxpayers. If the adopted tax rate exceeds the rollback tax rate, the qualified voters of the City, by petition, may require an election to determine whether to reduce the tax rate adopted for the current year to the rollback tax rate.



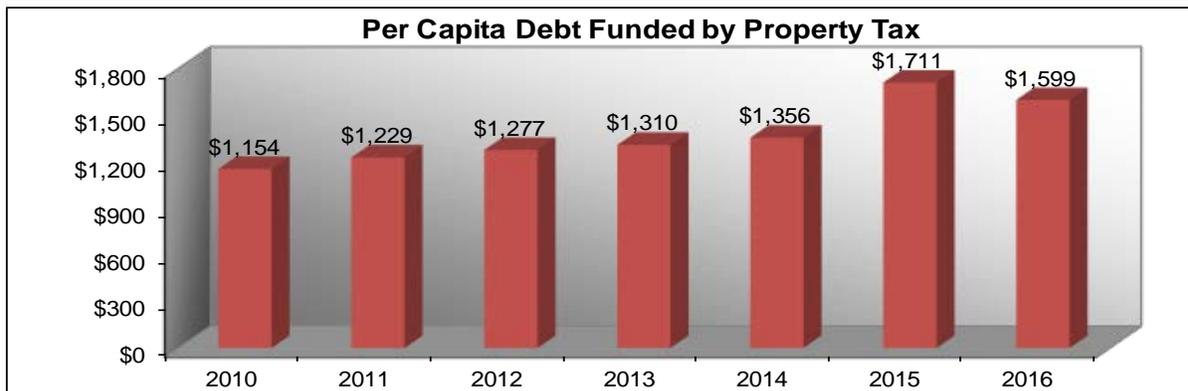
Certified Taxable Assessed Valuation

| Fiscal Year Ended Aug 31 | Estimated City Population | Certified Taxable Assessed Valuation* | Per Capita Certified Taxable Assessed Valuation | Funded Tax Debt | Per Capita Funded Tax Debt | Ratio Funded Debt to Certified Taxable Assessed Valuation |
|--------------------------|---------------------------|---------------------------------------|---|-----------------|----------------------------|---|
| 2004 | 604,156 ‡ | \$18,155,131,668 | \$ 30,050 | \$ 372,365,000 | \$ 616 | 2.05% |
| 2005 | 614,261 ‡ | \$19,721,379,507 | \$ 32,106 | \$ 360,490,000 | \$ 587 | 1.83% |
| 2006 | 624,364 ‡ | \$21,045,610,783 | \$ 33,707 | \$ 334,505,000 | \$ 536 | 1.59% |
| 2007 | 616,029 ‡ | \$23,559,064,678 | \$ 38,243 | \$ 362,040,000 | \$ 588 | 1.54% |
| 2008 | 644,638 ‡ | \$25,842,360,340 | \$ 40,088 | \$ 617,640,000 | \$ 958 | 2.39% |
| 2009 | 654,826 ‡ | \$28,600,174,932 | \$ 43,676 | \$ 631,585,000 | \$ 965 | 2.21% |
| 2010 | 665,055 # | \$29,650,666,918 | \$ 44,584 | \$ 767,620,000 | \$ 1,154 | 2.59% |
| 2011 | 675,324 # | \$29,878,024,160 | \$ 44,243 | \$ 829,745,000 | \$ 1,229 | 2.78% |
| 2012 | 685,631 # | \$30,437,436,391 | \$ 44,393 | \$ 875,245,000 | \$ 1,277 | 2.88% |
| 2013 | 665,568 # | \$31,502,641,269 | \$ 47,332 | \$ 871,690,000 | \$ 1,310 | 2.77% |
| 2014 | 676,275 # | \$31,906,365,072 | \$ 47,180 | \$ 916,945,000 | \$ 1,356 | 2.87% |
| 2015 | 682,648 # | \$32,342,016,088 | \$ 47,377 | \$1,168,022,668 | \$ 1,711 | 3.61% |
| 2016 | 682,648 # | \$32,798,025,471 | \$ 48,045 | \$1,091,505,000 | \$ 1,599 | 3.33% |

*Certified Taxable Assessed Valuation refers to the valuation in effect at the time the budget is adopted. This valuation is subject to adjustments for protested assessments as provided by the Central Appraisal District.

‡ US Census 2000

US Census 2010



Note: Graphs above depict calendar year of valuation.



**CITY OF EL PASO
SCHEDULE OF ASSESSED VALUATION AND TAX RATE**

| CALENDAR YEAR | ASSESSED VALUE AT TIME OF LEVY | | | | TOTAL ASSESSED VALUE | TAX RATE | ALLOCATION OF TAX RATE | |
|------------------|--------------------------------|---------|-------------------|---------|----------------------------|-------------|---------------------------|-----------------|
| | Real Property | | Personal Property | | | | GENERAL FUND | SINKING FUND |
| | AMOUNT | PERCENT | AMOUNT | PERCENT | | | | |
| 1990 | 9,371,605,073 | 82.51% | 1,986,765,547 | 17.49% | 11,358,370,620 | 0.516160 | 0.412438 | 0.103722 |
| 1991 | 9,480,583,878 | 83.61% | 1,858,199,464 | 16.39% | 11,338,783,342 | 0.560247 | 0.446042 | 0.114205 |
| 1992 | 9,602,672,472 | 83.26% | 1,930,114,989 | 16.74% | 11,532,787,461 | 0.607468 | 0.466114 | 0.141354 |
| 1993 | 10,352,379,143 | 84.29% | 1,929,368,217 | 15.71% | 12,281,747,360 | 0.653229 | 0.466114 | 0.187115 |
| 1994 | 10,638,305,036 | 83.61% | 2,085,774,596 | 16.39% | 12,724,079,632 | 0.643796 | 0.480097 | 0.163699 |
| 1995 | 11,903,494,793 | 83.85% | 2,292,148,507 | 16.15% | 14,195,643,300 | 0.653229 | 0.480947 | 0.172282 |
| 1996 | 12,293,694,888 | 82.90% | 2,535,140,475 | 17.10% | 14,828,835,363 | 0.635926 | 0.474313 | 0.161613 |
| 1997 | 12,619,969,776 | 82.80% | 2,620,753,710 | 17.20% | 15,240,723,486 | 0.635926 | 0.484313 | 0.151613 |
| 1998 | 12,825,739,841 | 82.85% | 2,654,935,888 | 17.15% | 15,480,675,729 | 0.660234 | 0.487100 | 0.173134 |
| 1999 | 13,150,744,696 | 82.80% | 2,731,797,207 | 17.20% | 15,882,541,903 | 0.660234 | 0.487100 | 0.173134 |
| 2000 | 13,567,068,101 | 82.68% | 2,841,081,574 | 17.32% | 16,408,149,675 | 0.660213 | 0.487100 | 0.173113 |
| 2001 | 14,292,256,098 | 82.81% | 2,967,016,152 | 17.19% | 17,259,272,250 | 0.719833 | 0.542100 | 0.177733 |
| 2002 | 14,784,642,367 | 82.99% | 3,030,427,427 | 17.01% | 17,815,069,794 | 0.719833 | 0.542100 | 0.177733 |
| 2003 | 15,368,779,857 | 84.49% | 2,820,246,208 | 15.51% | 18,189,026,065 | 0.719833 | 0.542100 | 0.177733 |
| 2004 | 16,947,741,252 | 85.48% | 2,879,856,855 | 14.52% | 19,827,598,107 | 0.696677 | 0.524662 | 0.172015 |
| 2005 | 18,176,200,124 | 86.19% | 2,911,679,293 | 13.81% | 21,087,879,417 | 0.696677 | 0.508371 | 0.188306 |
| 2006 | 20,547,235,658 | 87.22% | 3,011,829,020 | 12.78% | 23,559,064,678 | 0.672326 | 0.481419 | 0.190907 |
| 2007 | 23,170,310,322 | 88.15% | 3,114,201,621 | 11.85% | 26,284,511,943 | 0.671097 | 0.453294 | 0.217803 |
| 2008 | 25,490,006,325 | 88.35% | 3,359,949,875 | 11.65% | 28,849,956,200 | 0.633000 | 0.429000 | 0.204000 |
| 2009 | 26,410,264,519 | 88.78% | 3,338,697,287 | 11.22% | 29,748,961,806 | 0.633000 | 0.422000 | 0.211000 |
| 2010 | 26,634,717,443 | 88.96% | 3,306,986,336 | 11.04% | 29,941,703,779 | 0.653700 | 0.428400 | 0.225300 |
| 2011 | 27,392,765,508 | 89.03% | 3,374,524,819 | 10.97% | 30,767,290,327 | 0.658404 | 0.429236 | 0.229168 |
| 2012 | 28,553,647,354 | 89.28% | 3,426,697,392 | 10.72% | 31,980,344,746 | 0.658404 | 0.442148 | 0.216256 |
| 2013 | 28,887,623,664 | 89.14% | 3,520,190,301 | 10.86% | 32,407,813,965 | 0.678378 | 0.445699 | 0.232679 |
| 2014 | 29,020,607,436 | 88.69% | 3,700,301,826 | 11.31% | 32,720,909,262 | 0.699784 | 0.460937 | 0.238847 |
| 2015 | 29,214,881,176 | 88.23% | 3,898,815,619 | 11.77% | 33,113,696,795 | 0.729725 | 0.478130 | 0.251595 |

Source: Tax Collection System: Certified Roll Jurisdiction Summary TC500rpt

Fiscal Overview



Consolidated Tax Office 2015 Estimated Tax Parcel Analysis

| <i>Taxing Entity</i> | <i>Tax Parcels (#)</i> | <i>Total Parcels</i> | <i>Exempt Parcels</i> | <i>2015 Tax Values (\$)</i> | <i>2015 Tax Rates (\$/\$100)</i> | <i>2015 Tax Levy (\$)</i> | <i>Average Parcel Value (\$)</i> | <i>Average Parcel Levy (\$)</i> | <i>Fees* for Year (\$)</i> | <i>% of Total</i> | |
|---------------------------------------|--------------------------------|--------------------------|---------------------------|-------------------------------------|--|-----------------------------------|--|---|--|-----------------------|---------|
| 01- CITY OF EL PASO | 219,425 | 229,635 | 10,210 | 33,113,681,686 | 0.729725 | 241,638,815 | 150,911 | 1,101 | 162,375 | 7.89% | |
| 03- EL PASO ISD | 101,797 | 107,504 | 5,707 | 16,455,810,590 | 1.235000 | 194,522,267 | 161,653 | 1,911 | 75,330 | 3.66% | |
| 04- CITY OF SOCORRO | 14,130 | 14,792 | 662 | 919,015,022 | 0.727555 | 6,686,340 | 65,040 | 473 | 10,456 | 0.51% | |
| 05- YSLETA ISD | 63,430 | 66,561 | 3,131 | 6,709,121,343 | 1.360000 | 86,785,567 | 105,772 | 1,368 | 46,938 | 2.28% | |
| 06- EL PASO COUNTY ⁽¹⁾ | 391,467 | 407,428 | 15,961 | 38,435,458,837 | 0.452694 | 173,994,943 | 98,183 | 444 | 289,686 | 14.07% | |
| 07- EP COMM COLLEGE ⁽¹⁾ | 391,727 | 407,389 | 15,662 | 39,669,736,624 | 0.133811 | 53,082,377 | 101,269 | 136 | 289,878 | 14.08% | |
| 08- UNIVERSITY MED CTR ⁽¹⁾ | 391,726 | 407,388 | 15,662 | 40,180,258,640 | 0.220682 | 88,670,529 | 102,572 | 226 | 289,877 | 14.08% | |
| 09- SOCORRO ISD | 79,537 | 82,124 | 2,587 | 8,724,104,909 | 1.274794 | 109,869,618 | 109,686 | 1,381 | 58,857 | 2.86% | |
| 10- CLINT ISD ⁽¹⁾ | 116,723 | 119,770 | 3,047 | 1,045,793,722 | 1.406600 | 14,535,185 | 8,960 | 125 | 86,375 | 4.20% | |
| 11- FABENS ISD | 4,888 | 5,087 | 199 | 167,056,543 | 1.330300 | 2,165,986 | 34,177 | 443 | 3,617 | 0.18% | |
| 12- TOWN OF CLINT | 755 | 858 | 103 | 44,486,091 | 0.465164 | 206,933 | 58,922 | 274 | 559 | 0.03% | |
| 14- HORIZON REG MUD | 102,799 | 104,483 | 1,684 | 1,117,868,463 | 0.495650 | 5,540,565 | 10,874 | 54 | 76,071 | 3.70% | |
| 15- EMERG.SVCS.DIST.#1 | 90,988 | 92,112 | 1,124 | 1,884,868,595 | 0.099959 | 1,884,000 | 20,716 | 21 | 67,331 | 3.27% | |
| 16- ANTHONY ISD | 1,906 | 2,102 | 196 | 181,764,240 | 1.244200 | 2,216,190 | 95,364 | 1,163 | 1,410 | 0.07% | |
| 17- TOWN OF ANTHONY | 1,726 | 1,895 | 169 | 175,584,423 | 0.461985 | 811,174 | 101,729 | 470 | 1,277 | 0.06% | |
| 18- CANUTILLO ISD | 14,547 | 15,232 | 685 | 1,773,240,287 | 1.530000 | 26,774,680 | 121,897 | 1,841 | 10,765 | 0.52% | |
| 19- SAN ELIZARIO ISD | 6,055 | 6,238 | 183 | 193,668,848 | 1.234700 | 2,341,362 | 31,985 | 387 | 4,481 | 0.22% | |
| 20- TORNILLO ISD | 2,694 | 2,798 | 104 | 62,216,792 | 1.303700 | 806,319 | 23,095 | 299 | 1,994 | 0.10% | |
| 22- HAC. D'NTE.WTR.DIST. | 556 | 562 | 6 | 81,426,787 | 0.220128 | 179,243 | 146,451 | 322 | 411 | 0.02% | |
| 25- LWR. VALLEY WTR.AUTH. | 32,317 | 33,484 | 1,167 | 1,533,601,521 | 0.193292 | 2,964,331 | 47,455 | 92 | 23,915 | 1.16% | |
| 27- EMERG.SVCS.DIST.#2 | 81,312 | 85,678 | 4,366 | 2,938,274,205 | 0.095081 | 2,793,699 | 36,136 | 34 | 60,171 | 2.92% | |
| 30- TORNILLO WTR. DIST. | 2,462 | 2,536 | 74 | 69,175,623 | 0.100000 | 69,177 | 28,097 | 28 | 1,822 | 0.09% | |
| 31- CITY OF HORIZON | 7,165 | 7,392 | 227 | 743,241,927 | 0.452723 | 3,364,826 | 103,732 | 470 | 5,302 | 0.26% | |
| 33- DOWNTOWN MGT. DIST. | 509 | 619 | 110 | 355,153,606 | 0.120000 | 426,184 | 697,748 | 837 | 377 | 0.02% | |
| 34- PASEO DEL ESTE MUD #10 | 997 | 1,021 | 24 | 177,385,775 | 0.750000 | 1,330,395 | 6,500 | 1,334 | 738 | 0.04% | |
| 35- PASEO DEL ESTE MUD #1 | 26 | 45 | 19 | 10,127,045 | 0.750000 | 75,953 | 389,502 | 2,921 | 19 | 0.00% | |
| 36- PASEO DEL ESTE MUD #3 | 1,171 | 1,195 | 24 | 107,353,344 | 0.750000 | 805,151 | 91,677 | 688 | 867 | 0.04% | |
| 37- PASEO DEL ESTE MUD #11 | 413 | 424 | 11 | 50,619,617 | 0.750000 | 379,648 | 122,566 | 919 | 306 | 0.01% | |
| 38- VILLAGE OF VINTON | 1,085 | 1,152 | 67 | 114,540,278 | 0.368702 | 422,312 | 105,567 | 389 | 803 | 0.04% | |
| 39- PASEO DEL ESTE MUD #2 | 571 | 585 | 14 | 67,156,072 | 0.750000 | 503,671 | 117,611 | 882 | 423 | 0.02% | |
| 44- EP COUNTY WC&ID #4 | 2,781 | 2,896 | 115 | 124,966,879 | 0.134155 | 167,649 | 44,936 | 60 | 2,058 | 0.10% | |
| 49- PASEO DEL ESTE MUD #5 | 351 | 361 | 10 | 27,248,709 | 0.750000 | 204,366 | 77,632 | 582 | 260 | 0.01% | |
| 50- PASEO DEL ESTE MUD #6 | 22 | 28 | 6 | 1,632,763 | 0.750000 | 12,246 | 74,217 | 557 | 16 | 0.00% | |
| 51- PASEO DEL ESTE MUD #7 | 126 | 131 | 5 | 17,595,246 | 0.750000 | 131,964 | 139,645 | 1,047 | 93 | 0.00% | |
| 52- PASEO DEL ESTE MUD #8 | 634 | 645 | 11 | 17,993,617 | 0.750000 | 134,953 | 28,381 | 213 | 469 | 0.02% | |
| 53- PASEO DEL ESTE MUD #9 | 12 | 14 | 2 | 2,024,077 | 0.750000 | 15,181 | 168,673 | 1,265 | 9 | 0.00% | |
| 55- PASEO DEL ESTE MUD #4 | 4 | 7 | 3 | 362,112 | 0.750000 | 2,716 | 90,528 | 679 | 3 | 0.00% | |
| 56- CITY OF SAN ELIZARIO | 4,531 | 4,669 | 138 | 174,638,985 | 0.350000 | 611,238 | 38,543 | 135 | 3,353 | 0.16% | |
| | | | | | | | | | Entity fees ----- | 1,578,690 | |
| | | | | | | | | | Fees from law firm---- | 480,000 | 23.32% |
| | | | | | | | | | Total fees ----- | 2,058,690 | 100.00% |
| * Per parcel fee ----- \$0.74 | | | | | | | | | | | |



Debt Administration

Debt financing is used to pay for large capital projects, such as a new fire station or a library. By using debt the City is able to leverage low interest rate financing in order to address community needs. The City is authorized to issue tax supported bonds up to 10% of assessed taxable values within the City limits. The total certified assessed valuation for year 2015 is \$32,798,025,471 setting the debt limit at \$3,279,802,547. Total obligations as of August 31, 2015 are \$1,676,036,672, which represents 5.11% of the certified assessed valuation and is well below the established debt limit. The City has \$1,091,505,000 in tax supported debt outstanding which equals 3.33% of the appraised value. On an annual basis, debt service payments shall not exceed 15% of the operating budget.

The estimated per capita debt for the City of El Paso for FY 2016 is \$1,599. The property tax rate to provide debt service during the FY 2016 period is set at \$0.251595 per \$100 of assessed value. This represents an increase from the FY 2015 rate of \$0.238847. Council has adopted a policy setting a maximum of 30 cents per \$100 valuation. The City has received a rating of AA from Standards & Poors and a rating of AA- from Fitch Rating Services on general obligation bond issues.

| DEBT SERVICE REQUIREMENTS BY YEAR | | | |
|--|----------------------------|--------------------------|----------------------------|
| YEAR | PRINCIPAL | INTEREST | TOTAL |
| 2016 | 43,770,000.00 | 49,700,431.41 | 93,470,431.41 |
| 2017 | 45,030,000.00 | 48,142,270.89 | 93,172,270.89 |
| 2018 | 46,825,000.00 | 46,869,014.12 | 93,694,014.12 |
| 2019 | 47,330,000.00 | 44,459,802.03 | 91,789,802.03 |
| 2020 | 49,120,000.00 | 42,104,698.13 | 91,224,698.13 |
| 2021 | 51,105,000.00 | 40,058,769.11 | 91,163,769.11 |
| 2022 | 52,510,000.00 | 38,051,897.43 | 90,561,897.43 |
| 2023 | 54,895,000.00 | 35,629,768.68 | 90,524,768.68 |
| 2024 | 53,595,000.00 | 33,056,507.34 | 86,651,507.34 |
| 2025 | 52,770,000.00 | 30,566,191.16 | 83,336,191.16 |
| 2026 | 51,720,000.00 | 28,088,471.91 | 79,808,471.91 |
| 2027 | 51,695,000.00 | 25,644,817.01 | 77,339,817.01 |
| 2028 | 54,160,000.00 | 23,165,970.20 | 77,325,970.20 |
| 2029 | 53,540,000.00 | 20,574,205.38 | 74,114,205.38 |
| 2030 | 56,590,000.00 | 17,964,343.11 | 74,554,343.11 |
| 2031 | 59,925,000.00 | 15,240,512.91 | 75,165,512.91 |
| 2032 | 58,730,000.00 | 12,389,914.17 | 71,119,914.17 |
| 2033 | 45,800,000.00 | 9,560,611.94 | 55,360,611.94 |
| 2034 | 44,015,000.00 | 7,310,929.19 | 51,325,929.19 |
| 2035 | 28,895,000.00 | 5,174,066.14 | 34,069,066.14 |
| 2036 | 22,480,000.00 | 3,803,385.45 | 26,283,385.45 |
| 2037 | 18,130,000.00 | 2,828,375.02 | 20,958,375.02 |
| 2038 | 18,900,000.00 | 2,051,568.78 | 20,951,568.78 |
| 2039 | 14,425,000.00 | 1,241,150.00 | 15,666,150.00 |
| 2040 | 9,750,000.00 | 622,000.00 | 10,372,000.00 |
| 2041 | 5,800,000.00 | 232,000.00 | 6,032,000.00 |
| TOTAL | \$ 1,091,505,000.00 | \$ 584,531,671.51 | \$ 1,676,036,671.51 |



Debt Service Requirements by Issuance

| DESCRIPTION | ISSUE DATE | MATURITY DATE | INTEREST RATE | ORIGINAL PRINCIPAL | BALANCE ALL YEARS | | |
|---|------------|---------------|------------------|------------------------|-------------------------|-----------------------|-------------------------|
| | | | | | PRINCIPAL | INTEREST | TOTAL |
| SERIES 2007 | 1-May-07 | 15-Aug-32 | 4.000 to 5.000% | 35,000,000 | 20,395,000.00 | 9,860,450.01 | 30,255,450.01 |
| SERIES 2009 | 15-Jan-09 | 15-Aug-34 | 3.000 to 5.500% | 57,615,000 | 49,110,000.00 | 28,949,400.02 | 78,059,400.02 |
| SERIES 2009A | 15-Sep-09 | 15-Aug-19 | 4.000 to 5.000% | 27,210,000 | 11,105,000.00 | 1,130,200.00 | 12,235,200.00 |
| SERIES 2009B Taxable BAB | 15-Sep-09 | 31-Aug-34 | 4.781 to 6.163% | 45,740,000 | 45,740,000.00 | 23,085,065.24 | 68,825,065.24 |
| SERIES 2009C Taxable BAB | 15-Sep-09 | 31-Aug-34 | 6.163 to 6.163% | 3,230,000 | 3,229,997.00 | 2,204,388.07 | 5,434,385.07 |
| SERIES 2010B Taxable BAB | 1-Nov-10 | 31-Aug-36 | 3.220 to 6.7000% | 74,340,000 | 74,340,000.00 | 38,845,244.77 | 113,185,244.77 |
| SERIES 2011 | 1-Sep-11 | 15-Aug-32 | 3.500 to 5.000% | 32,775,000 | 32,775,000.00 | 15,862,050.00 | 48,637,050.00 |
| SERIES 2012 | 20-Nov-12 | 15-Aug-38 | 3 to 4% | 58,730,000 | 58,730,000.00 | 21,271,975.45 | 80,001,975.45 |
| SERIES 2013 | 17-Oct-13 | 15-Aug-39 | 1.000 to 5.000% | 65,395,000 | 65,395,000.00 | 43,018,575.00 | 108,413,575.00 |
| SERIES 2014 - (AIRPORT) | 30-Apr-14 | 15-Aug-38 | 1.375 to 5.000% | 40,000,000 | 40,000,000.00 | 26,732,479.08 | 66,732,479.08 |
| SERIES 2014A | 26-Aug-14 | 15-Aug-40 | 4.000 to 5.000% | 64,605,000 | 64,605,000.00 | 44,736,200.00 | 109,341,200.00 |
| SERIES 2015 - Combination Tax & Revenue | 17-Aug-15 | 31-Aug-41 | 4.000 to 5.000% | 57,710,000 | 57,710,000.00 | 41,318,366.11 | 99,028,366.11 |
| TOTAL CERTIFICATES OF OBLIGATION | | | | \$ 562,350,000 | \$ 523,134,997 | \$ 297,014,394 | \$ 820,149,391 |
| SERIES 2007 REFUNDING BONDS | 15-Feb-07 | 15-Aug-32 | 4.000 to 5.000% | 95,190,000 | 47,185,000.00 | 24,108,910.00 | 71,293,910.00 |
| SERIES 2007A | 1-May-07 | 15-Aug-32 | 4.000 to 5.000% | 40,000,000 | 22,010,000.00 | 11,612,475.00 | 33,622,475.00 |
| SERIES 2007 PENSION BONDS | 15-Jun-07 | 15-Aug-35 | 5.512 to 6.018% | 101,240,000 | 89,165,000.00 | 66,329,745.60 | 155,494,745.60 |
| SERIES 2008 | 15-Feb-08 | 15-Aug-33 | 3.500 to 5.000% | 56,455,000 | 18,425,000.00 | 9,511,237.50 | 27,936,237.50 |
| SERIES 2011 REFUNDING BONDS | 1-Sep-11 | 15-Aug-21 | 2.000 to 3.000% | 5,860,000 | 4,460,000.00 | 477,150.00 | 4,937,150.00 |
| SERIES 2012 REFUNDING BONDS | 20-Nov-12 | 15-Aug-28 | 2.000 to 4.000% | 20,710,000 | 19,540,000.00 | 5,498,450.00 | 25,038,450.00 |
| SERIES 2013 REFUNDING BONDS | 30-Sep-13 | 15-Aug-13 | 1.250 to 5.000% | 24,285,000 | 18,840,000.00 | 5,468,737.60 | 24,308,737.60 |
| SERIES 2014 PENSION BONDS | 16-Jan-14 | 15-Aug-34 | 0.622 to 5.177% | 110,610,000 | 106,530,000.00 | 56,950,105.44 | 163,480,105.44 |
| SERIES 2014 REFUNDING BONDS | 20-May-14 | 15-Aug-39 | 3.375 to 5.000% | 88,515,000 | 76,440,000.00 | 23,315,587.62 | 99,755,587.62 |
| SERIES 2014A REFUNDING BONDS | 26-Aug-14 | 15-Aug-31 | 2.000 to 5.000% | 49,360,000 | 49,360,000.00 | 23,480,550.00 | 72,840,550.00 |
| SERIES 2015 - REFUNDING & IMPROVEMENT | 17-Aug-15 | 31-Aug-41 | 3.905 to 5.000% | 116,415,000 | 116,415,000.00 | 60,764,332.00 | 177,179,332.00 |
| TOTAL GENERAL OBLIGATIONS | | | | \$ 708,640,000 | \$ 568,370,000 | \$ 287,517,281 | \$ 855,887,281 |
| TOTAL TAX SUPPORTED DEBT | | | | \$1,270,990,000 | \$ 1,091,504,997 | \$ 584,531,675 | \$ 1,676,036,672 |



FINANCIAL SUMMARIES

- > Expenditures
- > Revenues
- > Revenues by Source
- > Financial Statements
- > Consolidated Summaries
- > Fund Summaries



Financial Summaries

This section covers the City’s revenues and expenditures for the last five years and is summarized by goal, department, source, function, category and fund for FY 2011 through FY 2016.

The discussion of revenues is presented by its source, i.e.,: property taxes / penalties and interest, sales taxes, franchise fees, charges for services, fines and forfeitures, licenses and permits, intergovernmental revenues, county participation, interest, rents and other, other sources (uses), SIF revenues, and enterprise revenues.

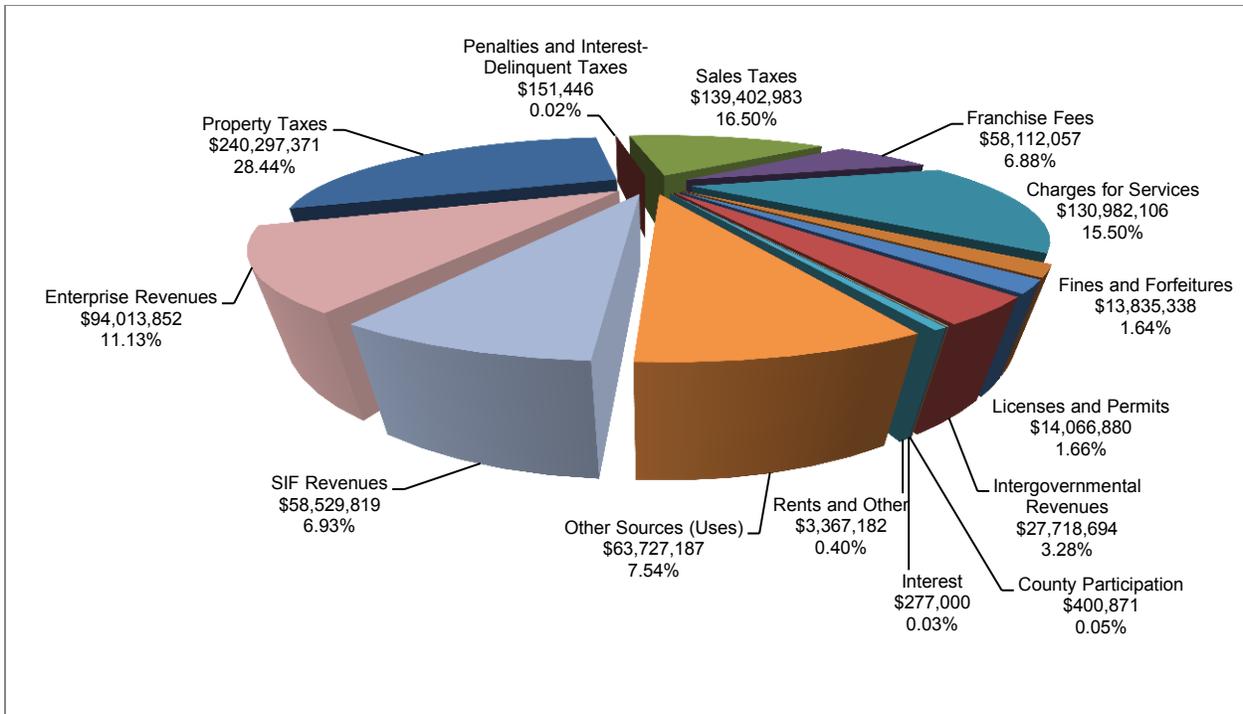
The review of expenditures is presented by category: personal services, contractual services, materials and supplies, operating, non-operating, intergovernmental, other uses, and capital outlay.

In addition, statements for governmental and proprietary funds are provided for FY 2013 and FY 2014 followed by major fund summaries for FY 2013 through FY 2016.

Revenues

The following table and pie chart are two depictions of the City’s major revenue sources shown at the All Funds level. The first identifies how the major revenues have changed over the last few years and the second shows each as a proportion of FY 2016 total revenues. The following pages highlight additional revenue sources within these classifications and provide general assumptions and analysis to explain these changes.

| REVENUE BY SOURCE | FY2011 ACTUAL | FY2012 ACTUAL | FY2013 ACTUAL | FY2014 ACTUAL | FY2015 ADOPTED | FY2016 ADOPTED |
|----------------------------|--------------------|--------------------|--------------------|----------------------|--------------------|--------------------|
| Property Taxes | 193,879,807 | 202,626,550 | 208,442,946 | 216,976,344 | 227,341,974 | 240,297,371 |
| Delinquent Taxes | 1,839,123 | 1,893,514 | 1,884,807 | 1,958,891 | 254,598 | 151,446 |
| Sales Taxes | 121,527,156 | 123,139,386 | 127,955,528 | 131,795,451 | 135,305,031 | 139,402,983 |
| Franchise Fees | 49,053,150 | 48,714,172 | 47,290,885 | 47,580,166 | 55,797,767 | 58,112,057 |
| Charges for Services | 110,888,116 | 117,197,103 | 114,873,039 | 139,012,250 | 132,900,503 | 130,982,106 |
| Fines and Forfeitures | 14,584,283 | 13,693,848 | 14,502,150 | 12,938,949 | 13,052,423 | 13,835,338 |
| Licenses and Permits | 13,898,765 | 13,937,908 | 13,318,256 | 14,067,272 | 14,814,393 | 14,066,880 |
| Intergovernmental Revenues | 77,824,983 | 63,840,260 | 47,124,037 | 81,087,477 | 29,820,445 | 27,718,694 |
| County Participation | 438,658 | 522,500 | 448,013 | 2,012,144 | 556,126 | 400,871 |
| Interest | 425,211 | 367,256 | -33,736 | 348,171 | 277,000 | 277,000 |
| Rents and Other | 4,195,487 | 66,183 | 13,654,302 | 3,595,173 | 3,699,521 | 3,367,182 |
| Other Sources (Uses) | 174,519,692 | 130,695,195 | 181,140,961 | 524,633,862 | 76,527,701 | 63,727,187 |
| SIF Revenues | 49,928,146 | 49,839,094 | 31,690,043 | 52,585,656 | 57,770,536 | 58,529,819 |
| Enterprise Revenues | 78,849,519 | 81,600,741 | 85,067,871 | 89,325,814 | 92,973,792 | 94,013,852 |
| TOTAL REVENUES | 891,852,094 | 848,133,711 | 887,359,101 | 1,317,917,620 | 841,091,810 | 844,882,786 |



In FY 2015 City of El Paso contracted the Department of Economics & Finance at the University of Texas at El Paso (UTEP) to conduct econometric three year forecasts of 14 major revenue categories. The following are the 14 major revenues included in the UTEP econometric model: Real Property Tax Revenues, Sales Tax, Hotel/Motel Occupancy Taxes, El Paso Water Utilities Franchise Taxes, Electric Company Franchise Fee, AT&T Franchise, Gas Franchise Fees, Time Warner Cable Tax Revenues, Ambulance Service, Moving Violations Fines, Moving Violations Forfeits, Liability Insurance Violations, Building Licenses and Permits Revenue, and International Bridges Crossing Fees. The long term forecast for each revenue is discussed below in subsequent groups.

Property Taxes and Penalties and Interest-Delinquent Taxes

Real Property Tax Revenues

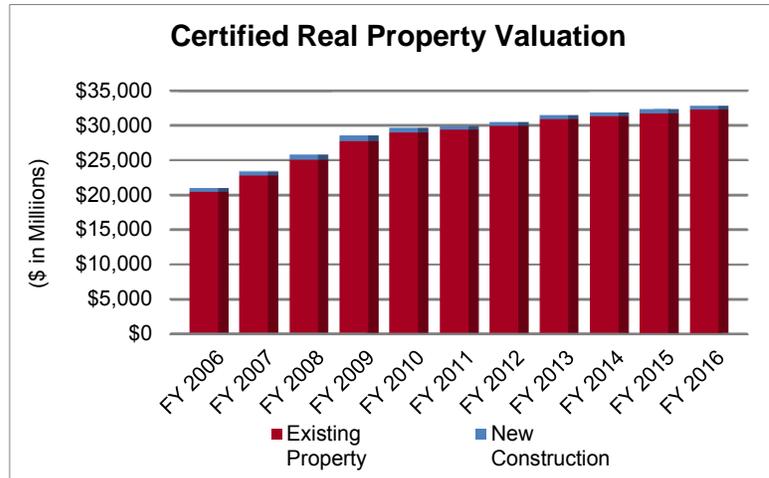
Property taxes are used to fund a variety of activities within the General Fund and the Debt Service Fund. The City's property tax is levied each October 1 on the assessed value listed as of January 1 for all real and personal property located in the city. Property Tax Revenues partially fund general government activities, programs, and debt obligations. The total tax rate has two components: maintenance and operations and debt service. The general activities include maintenance and operating activities such as police and fire operations and the debt service portion funds principal and interest payments on tax supported debt owed by the city. The tax rate is based upon the property valuation for existing properties and new construction certified by the El Paso Central Appraisal District (CAD). The Central Appraisal District is mandated to reappraise property every three years. Calendar Year (CY) 2015 was a reappraisal year in which new construction, adjustments for zoning changes, and changes in property categorizations were reappraised.



Analysis and Assumptions

The certified real property valuation has increased steadily over the last 10 years due to increased appraisal values for existing property. As depicted in the Certified Real Property Valuation History table, valuation experienced double digit increases from 2006 to 2009 and has declined to levels with minimum growth in years 2010 to 2016. Real property valuations are directly affected by the real estate market conditions which invariably affects certified valuation. The El Paso CAD provides these values based on their expertise and analytical tools. The following chart provides a pictorial view of the total valuation of existing property and new construction from FY 2006 to FY 2016.

The FY 2016 valuation shows 23% decrease in new construction and relatively flat growth of 1.9% in the values of existing property when compared FY 2015. The previously certified values for FY 2015 showed a 1.17% growth in existing property and 11.72% increase in new construction over the FY 2014 valuation. The city's existing property valuation increased by double digits from FY 2007 to FY 2009 but recently the trend has been less than 2% annually. FY 2013 total real property valuations saw an increase of 3.50%, however, the original certified value included the



disputed value from the city's largest taxpayer. The real property valuations for FY 2014 were adjusted based on the settlement of the dispute which resulted in an increase of only 1.28%. The real property valuations for FY 2015 increased modestly by 1.37%. FY 2016 continued on the same trajectory as previous years and real property valuations increased slightly or by 1.42%.

| Certified Real Property Valuation History | | | | |
|---|------------------|-------------------|------------------|----------|
| Fiscal Year | New Construction | Existing Property | Total | Variance |
| FY 2006 | \$625,010,603 | \$20,420,600,180 | \$21,045,610,783 | 6.71% |
| FY 2007 | \$656,957,689 | \$22,751,557,114 | \$23,408,514,803 | 11.23% |
| FY 2008 | \$786,921,921 | \$25,055,438,419 | \$25,842,360,340 | 10.40% |
| FY 2009 | \$873,905,578 | \$27,726,269,354 | \$28,600,174,932 | 10.67% |
| FY 2010 | \$720,140,809 | \$28,930,526,109 | \$29,650,666,918 | 3.67% |
| FY 2011 | \$458,898,537 | \$29,419,125,623 | \$29,878,024,160 | 0.77% |
| FY 2012 | \$512,267,938 | \$29,925,168,453 | \$30,437,436,391 | 1.87% |
| FY 2013 | \$635,928,288 | \$30,866,712,981 | \$31,502,641,269 | 3.50% |
| FY 2014 | \$585,380,272 | \$31,320,984,800 | \$31,906,365,072 | 1.28% |
| FY 2015 | \$654,006,624 | \$31,688,009,464 | \$32,342,016,088 | 1.37% |
| FY 2016 | \$502,015,779 | \$32,296,009,692 | \$32,798,025,471 | 1.41% |

On August 18, 2015 City Council adopted an overall rate of \$0.729725 that generates \$0.017/\$100,000 more for maintenance and operations than FY 2015 while adopting a debt service rate that increased by \$0.012/\$100,000 to meet the City's long term obligations. There were three key factors for the tax increase: 1) Quality of Life bond projects coming online (voter approved Nov. 2012), 2) Fire collective bargaining new contract and increases (voter approved May 2015, coming into effect on 9/1/2015), and 3) Property tax exemption increase for persons Over 65 and Disabled and coming into effect in FY 2016

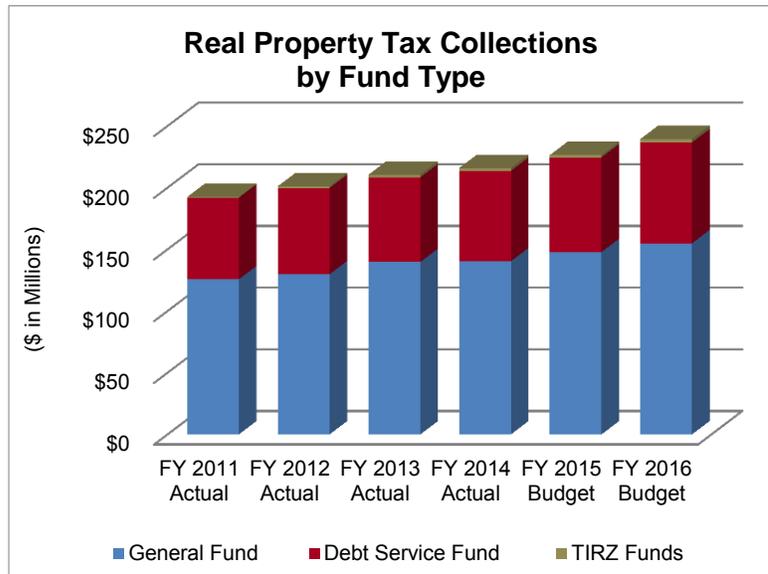
Financial Summaries



(Council approved Sep. 2012). The table below shows a five year history of the overall tax rate as well as its components – the Maintenance & Operating rate and the Debt Service rate.

| Adopted Tax Rate Trends (Per \$100,000 of valuation) | | | |
|---|------------|-------------------|------------|
| | M&O Rate | Debt Service Rate | Tax Rate |
| FY2012 | \$0.429236 | \$0.229168 | \$0.658404 |
| FY2013 | \$0.442148 | \$0.216256 | \$0.658404 |
| FY2014 | \$0.445699 | \$0.232679 | \$0.678378 |
| FY2015 | \$0.460937 | \$0.238847 | \$0.699784 |
| FY2016 | \$0.478130 | \$0.251595 | \$0.729725 |

The City's General Fund tax revenues are currently under pressure from two Transportation Reinvestment Zones (TRZ) and one Tax Increment Reinvestment Zone (TIRZ). TRZ is a specific contiguous zone around a planned transportation project that is established as an institutional arrangement to facilitate capture of the property tax increment arising from a planned project. The tax increments are then used to defray the capital costs of a project. TRZs were authorized by the state legislature during the 2007 legislative session. On May 25, 2010 City Council adopted Ordinance No. 017332 & No. 017333 to establish TRZ 2 and TRZ 3 to promote transportation projects described by Section 222.104 of the Texas Transportation Code. TRZ Number Two provides the City's share of funding for two of the projects identified in the 2008 Comprehensive Mobility Plan. The two projects identified in the establishment of TRZ 2 are Loop 375 at FM 659 (Zaragoza) and Loop 375 at the I-10/Americas Interchange. TRZ 3 will provide the City's share of funding for Loop 375 NE which is also identified in the 2008 Comprehensive Mobility Plan. The impact of TRZ 2 and TRZ 3 on the FY 2016 budget is a total of \$1.7 million from an incremental value of \$283.1 million. The budget is also affected by a Tax Increment Reinvestment Zone (TIRZ). A TIRZ is a political subdivision of a municipality or county in the State of Texas created to implement tax increment financing. The TIRZ incremental value is \$95.3 million reducing the City's General Fund tax revenues by \$696,000 to promote redevelopment of the downtown area.



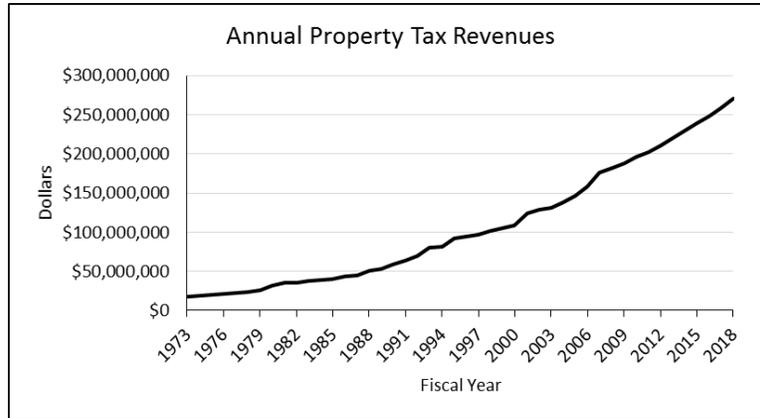
| Real Property Tax Collections by Fund Type | | | | | | | |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--------------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| General Fund | \$125,743,484 | \$129,843,804 | \$136,221,863 | \$140,380,263 | \$147,794,158 | \$154,923,003 | 5.28% |
| Debt Service | 66,180,221 | 69,886,787 | 68,642,288 | 73,260,924 | 76,761,833 | 81,694,754 | 4.78% |
| TRZ / TIRZ | 449,634 | 1,408,532 | 2,161,217 | 2,294,475 | 1,808,562 | 2,761,516 | -21.18% |
| Total Collections | \$192,373,339 | \$201,139,123 | \$207,025,368 | \$215,935,662 | \$226,364,553 | \$239,379,273 | 4.83% |

2016 BUDGET

Financial Summaries



As shown in the next chart, property tax revenues are forecast to grow by 4.2 percent and reach a total of \$259.4 million in FY 2017. By FY 2019, property tax collections are projected to reach \$282.3 million. As can be seen in the accompanying graph, property tax revenues typically grow over time, but are affected by metropolitan business cycle fluctuations.

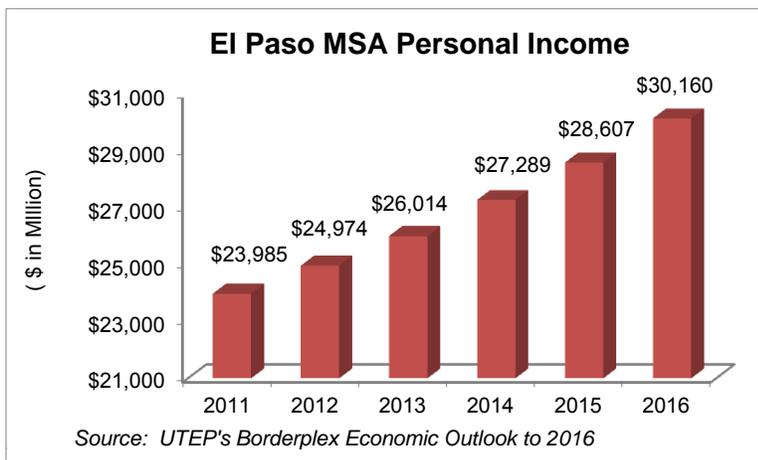


Sales Taxes

Sales Tax

Sales tax is comprised of gross receipts from the retail sales of all items subject to taxation by the State of Texas which are sold within the City of El Paso. The sales tax rate is set at 8.25% and the city receives 1% of those taxes collected by the Texas Comptroller of Public Accounts. The State receives 6.25%, the County of El Paso receives 0.50%, and the City's Mass Transit system receives 0.50%. The funds that the City receives are deposited into the General Fund and used for day-to-day operations.

Sales tax is correlated to El Paso Metropolitan Statistical Area (MSA) Personal Income Growth, economic trends, retail trends, and traffic crossings at the International Bridges. An MSA is a U.S. Government classification for a free-standing urban population center with a population in the urban center of at least 50,000 residents and a total MSA population of 100,000 or more. The El Paso MSA includes El Paso County and the City of El Paso. Personal income in the County of El Paso has grown steadily over the last three years and is projected to increase by 5.43% to \$30,160 billion in 2016 from \$28.6 billion in 2015.



El Paso businesses rely significantly on shoppers crossing from Ciudad Juárez, Mexico and neighboring cities in Mexico to generate sales. The City of El Paso is in a unique position to collect revenues from international bridge crossings at three ports of entry. When estimating sales tax revenues the City considers the number of international bridge crossings. For several years City Council has approved pedestrian toll free days to encourage pedestrian crossings to stimulate travel during public holidays and weekends.



Analysis and Assumptions

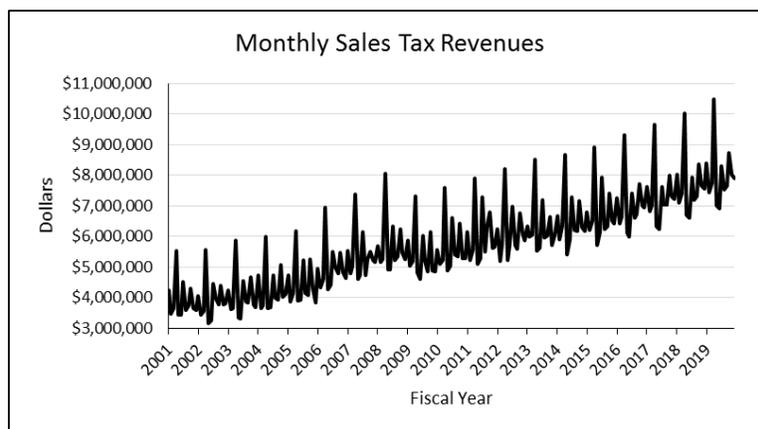
The growth in sales tax revenue is a result of economic trends and an increase in pedestrian and automobile crossings into the city. In an effort to create and retain jobs in the City of El Paso, the City offers sales tax incentive programs through the Economic Development department to selected private businesses that will make a measurable difference in achieving economic growth and development.

The City has experienced steady growth in sales tax collections that averaged 3.5% annually in the last few years. FY 2015 sales tax collections were expected to increase by \$3.9 million or 3.41% over FY 2014, due to an increase in personal income and a United States Bowling Congress open bowling championship hosted by El Paso convention center. Concluding FY 2015 third quarter, year-to-date collections were 4.1% higher when compared to the same period in FY 2014. Consequently (as illustrated in the chart below), the City of El Paso estimates that sales tax's positive growth will continue into FY 2016, although with decreased pace when compared to FY 2015 growth. This is primarily due to the USBC bowling tournament that will not be held in El Paso next year. The estimated growth rate for FY 2016 is 2.89% or \$3.5 million over the budgeted FY 2015 amount.

| Sales Tax Collections by Fund Type | | | | | | | |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| General Fund | 72,279,181 | 73,260,336 | 75,159,885 | \$78,177,978 | 80,682,648 | 82,999,617 | 2.87% |
| Sun Metro | 35,812,504 | 36,294,778 | 37,476,150 | 38,836,868 | 40,324,134 | 41,499,809 | 2.92% |
| Economic Development | 0 | 1,892 | 427,481 | 0 | 0 | 0 | 0.00% |
| Total Collections | \$108,091,686 | \$109,557,006 | \$113,063,516 | \$117,014,847 | \$121,006,782 | \$124,499,426 | 2.89% |

The General Fund portion of the sales tax collections also shows steady growth. It increased by \$3.0 million or 4.02% in FY 2014 compared to FY 2013. In FY 2015, the city adopted a budget of \$80.7 million, an increase of 3.2% over FY 2014 actual collections. For FY 2016, sales tax collections are projected to continue steady growth but the estimated growth is 2.87% or \$2.3 million over FY 2015 budgeted amount due to the one-time USBC bowling tournament not be held in El Paso next year.

Growth in this category reflects retail sales activity in El Paso and is a function of numerous factors such as personal income growth, border crossings, and the international currency value of the peso. Seasonal patterns for this revenue category follow the calendar in a fairly reliable manner. The following graph illustrates a three year outlook for sales tax which projects to be fairly dynamic and is forecasted to reach \$96 million by FY 2019.





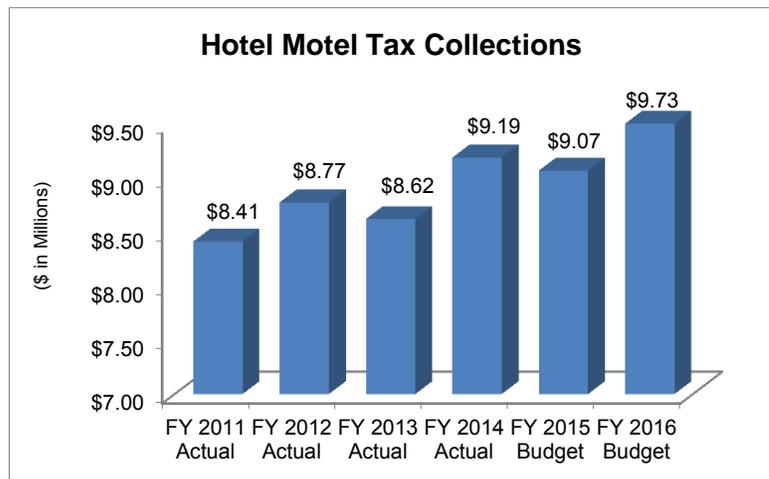
Hotel/Motel Occupancy Taxes

Hotel and motel occupancy tax revenues are affected by general economic conditions, room rates, and a variety of other factors related to business and vacation travel. All non-exempt occupants residing in hotels or motels in the County of El Paso for a period of less than 30 days are charged 17.5% of the room cost. The rate includes 7% dedicated to the city to support and maintain a civic center and encourage tourism. The revenue generated from this source is used to fund the operation of the Destination El Paso, various programs in the Department of Museums and Cultural Affairs, and for Economic Development agreements approved by City Council. This source of revenue is tracked under a special revenue fund and currently can only be used to fund the civic center and tourism activities for the City of El Paso. In November 2012, residents of El Paso approved a 2.0% increase to the tax which became effective on January 1, 2013. The election also included a proposition to authorize the City of El Paso to build a baseball stadium funded by a hotel room occupancy tax increase. More than half a million fans have attended the Triple-A El Paso Chihuahuas games in each of the first two seasons and the stadium has hosted an assortment of other events as well.



Analysis and Assumptions

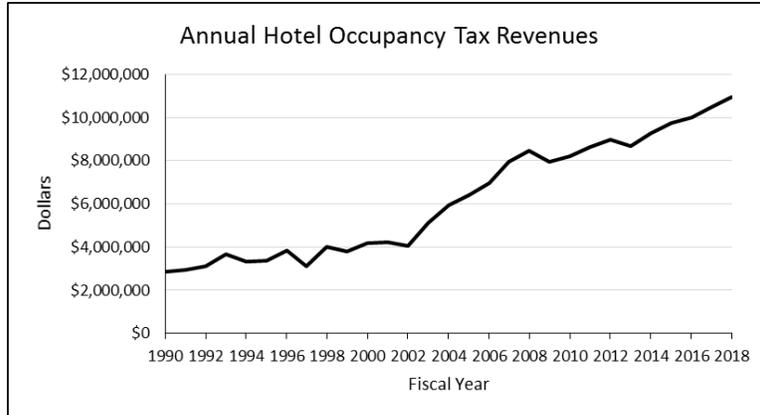
Hotel and motel occupancy tax revenues have fluctuated a little over the last half decade. From FY 2011 to FY 2012 the hotel and motel market showed signs of improvement before decreasing in FY 2013 and recovering in FY 2014. The FY 2015 budget was derived using a conservative approach, analyzing historical collections, occupancy rates, and collaborating input from subject matter experts that work closely with area tourism partners and hotels. The FY 2016 budget was created using a long term growth factor applying the same methodology as FY 2015 approach, however since the actual collections for FY 2015 were higher than the budgeted amount (due to the USBC bowling tournament) the City of El Paso estimates that the revenue will grow by 7.33% or to \$9.7 million.



however since the actual collections for FY 2015 were higher than the budgeted amount (due to the USBC bowling tournament) the City of El Paso estimates that the revenue will grow by 7.33% or to \$9.7 million.

| Hotel/Motel Occupancy Tax | | | | | | | |
|---------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| Conv. & Perf Arts Center | \$5,350,394 | \$5,582,899 | \$5,448,660 | \$5,904,588 | \$5,827,537 | \$6,255,000 | 7.34% |
| CVB Capital Improvements | 3,059,578 | 3,189,370 | 3,170,116 | 3,225,000 | 3,237,875 | 3,475,000 | 7.32% |
| Total Collections | \$8,566,647 | \$8,772,269 | \$8,618,776 | \$9,129,588 | \$9,065,412 | \$9,730,000 | 7.33% |

Hotel and motel occupancy tax revenues three year forecast shows that revenues will continue to grow, reaching \$10.9 million in FY 2018 and \$11.4 million in FY 2019.



Franchise Taxes

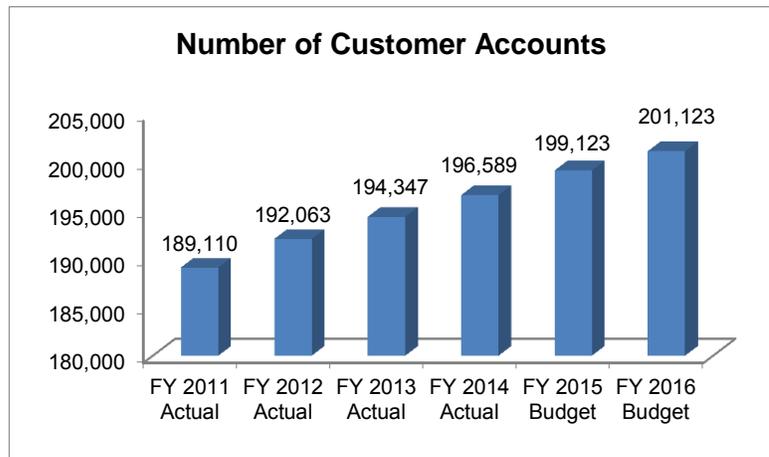
The city receives a 6.88% of revenue from franchise and easement fees. Franchise fees are collected from both public and private utilities and assessed for the continued use of the public right-of-way. Electric, gas, telephone, water, cable, and telecommunications are among the utilities included in this source of revenue.

El Paso Water Utilities

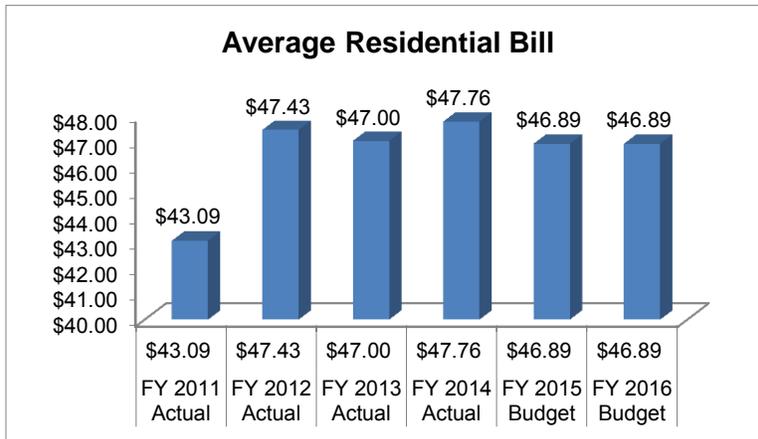
The El Paso Water Utilities (EPWU) is a component of the City of El Paso and is managed by the Public Service Board. The Public Service Board was established by City Ordinance No.752 in 1952 to manage and operate the water and wastewater system in the City of El Paso. EPWU pays the City 10% of the total gross receipts received from the sale of water in lieu of property taxes (PILOT or PILT). EPWU also pays for solid waste disposal fees, paving inspections, and 5% of the net proceeds from the sale of any land owned by EPWU. Payment to the City is made on a monthly basis. In FY 2015 the City Council approved a franchise fee in the amount of \$3,550,000 to compensate the City for the use of city streets and rights of way for utility lines and wear and tear on city streets.

Analysis and Assumptions

In FY 2014, the customer base grew by 1.15% or an additional 2,242 customers for a total base of 196,589. Revenue in the amount of \$10.6 million collected in FY 2014 increased by \$205,591 due to increased water consumption as a result of an above average dry and hot summer season. For FY 2015, revenues were expected to increase by 4.52%, resulting in collections of \$11.1 million. Due to previously mentioned franchise fee in the amount of \$3,550,000, the total collections were estimated at \$14.6 million. For FY 2016, collections are projected to decrease by 2.31% or \$14.3 million.

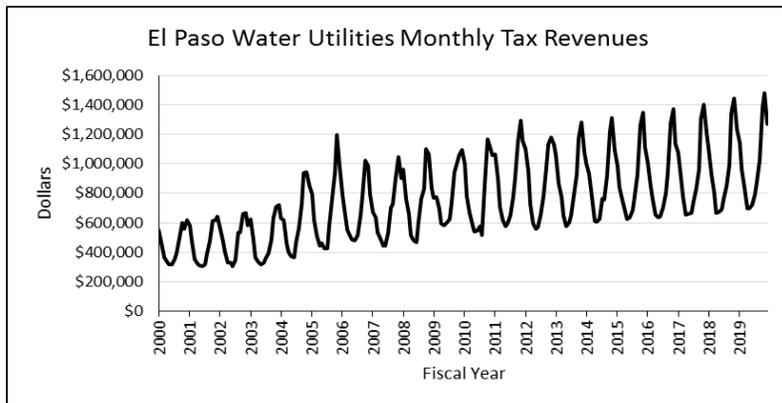


The average residential bill is projected to remain flat in FY 2016.



| El Paso Water Utilities Collections | | | | | | | |
|-------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| General Fund | \$10,435,540 | \$10,755,558 | \$10,415,454 | \$10,621,045 | \$14,651,152 | \$14,312,456 | -2.31% |

Collections for this revenue category are affected by demographic growth, economic expansion, water rate policies, conservation efforts, and seasonal weather patterns. Three year outlook shows positive growth and revenues are projected to grow to \$11.2 million in FY 2017 and to \$11.5 million in FY 2018. By FY 2019, they are expected to reach \$11.8 million.



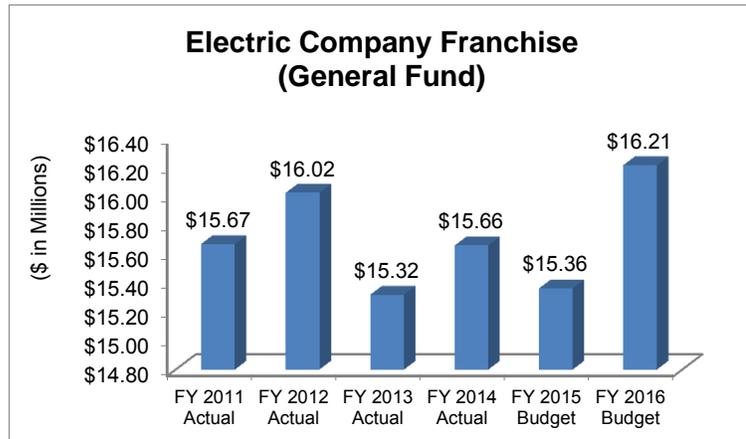
Electric Company Franchise Fee

El Paso Electric is a public utility company which generates, transmits, and distributes electricity in West Texas and Southern New Mexico. In order for El Paso Electric to operate effectively and serve the El Paso area, it is necessary that power lines and infrastructure be located on City owned property with cross easements throughout the city. The City of El Paso and El Paso Electric have negotiated and agreed upon a franchise fee in consideration for the easement. The franchise fee of 4% of electrical energy taxable revenues is paid to the city by the electric utility for access to these properties. The rate is distributed as follows: 3.25% is deposited in the General Fund, and 0.75% is dedicated to the Impact Fund for economic development incentives to be used for new commercial users with high electric energy needs, the attraction of companies who will make significant investments of capital and human resources in the community, solar and other renewable energy rebates or incentives, or to increase the City's capacity in alternative energy research, development, manufacturing, and generation. El Paso Electric serves approximately 286,000 customers and the current agreement will expire in 2030.

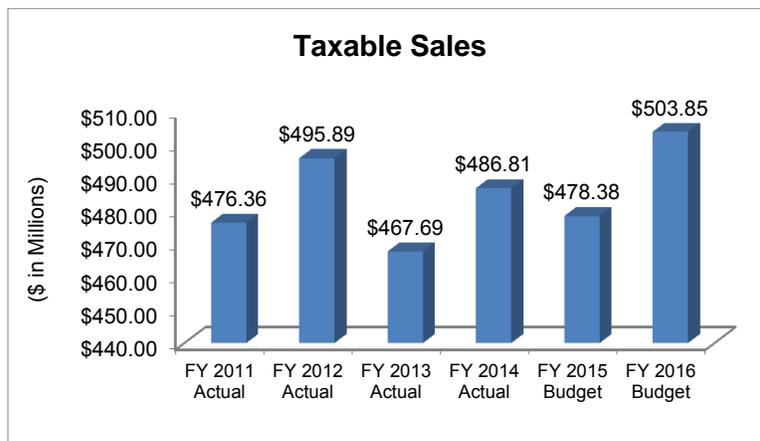


Analysis and Assumptions

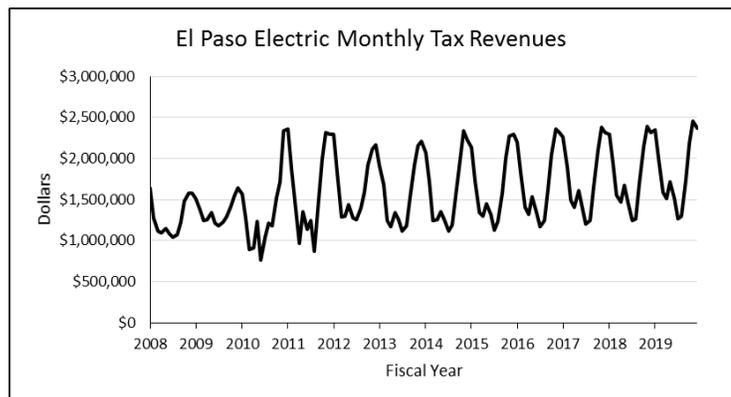
Estimates for this revenue source are based on growth in the customer base, trends in taxable sales and collections while considering any actions or refunds approved by the Public Utility Commission of Texas. Taxable sales, as reported by the electric utility, fluctuate based on demand, weather, rates, and the fuel factor currently in effect. In FY 2014 the City's General Fund revenues increased by \$340,406. Franchise fees payable to the city for FY 2016 are projected to increase by \$308,905 from FY 2015 Budget or 1.57%.



| Electric Company Franchise | | | | | | | |
|----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| General Fund | \$15,667,452 | \$16,021,028 | \$15,316,869 | \$15,657,275 | \$15,360,588 | \$16,212,062 | 5.54% |
| Impact Fund | 4,053,112 | 3,697,160 | 4,393,668 | 3,788,161 | 4,306,759 | 3,764,190 | -12.60% |
| Total Collections | \$19,720,564 | \$19,718,188 | \$19,710,537 | \$19,445,436 | \$19,667,347 | \$19,976,252 | 1.57% |



Electricity consumption is affected by numerous variables including regional economic activity, income growth, KWH rates, usage efficiency, and weather conditions. The three year outlook shows positive growth and revenues are projected to grow on average by 2.50% or to \$20.9 million in FY 2017, \$21.4 million in FY 2018 and to \$21.9 million in FY 2019.





AT&T Franchise

The City receives revenue on a rate per line for use of public right-of-ways and 1% of gross revenues for video programming services from the telecommunications provider. Payment is received from the provider, AT&T, on a quarterly basis.

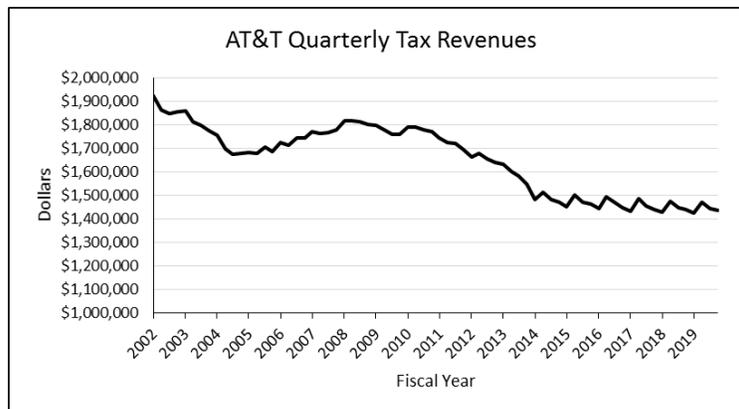
Analysis and Assumptions

The number of lines that AT&T operates is a key indicator for this revenue source. These numbers are monitored by staff and used to project future revenues. However, the number of lines is proprietary information and cannot be disclosed.

As it can be seen from the graph below the City has experienced downward trend in the AT&T Franchise revenue collections in the last few years. That is a consequence of the expansion of cellular telephone usage and other forms of electronic communications. This declining trend is expected to continue in FY 2016 and the city estimates that FY 2016 total collections will decrease by \$315,965 or 5.67%.

| AT&T Collections | | | | | | | |
|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| General Fund | \$7,396,196 | \$6,620,582 | \$6,262,423 | \$5,930,213 | \$5,571,021 | \$5,255,056 | -5.67% |

Three year outlook shows that declining trend will continue. Although there will be ongoing demand for land line telephone services, this category of tax collections is not forecast to keep pace with economic growth in El Paso.



Gas Franchise Fees

The City currently has two franchise agreements in place with gas providers that use the city's streets for transmission and/or delivery of gas to its customers. The major providers are Texas Gas Services and Oneok. The City negotiated a new franchise agreement with Oneok in 2008 which will be in effect for thirty years until 2028. With the new agreement, Oneok franchise rate increased from 2.50% to 4.00%, an increase of 1.50%. The rate incorporates both the transportation of the commodity and the imputed value of gas at the delivery point if within the city limits. Texas Gas Service also has an agreement in place until February 22, 2030. The calculation of the franchise fee from Texas Gas Service changed in FY 2014, and now it is done by multiplying the franchise rate by the actual gross receipts from the sale

Financial Summaries

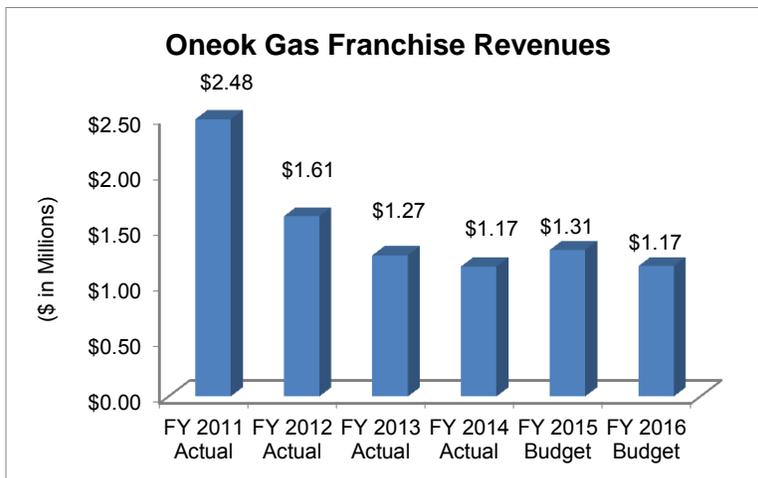
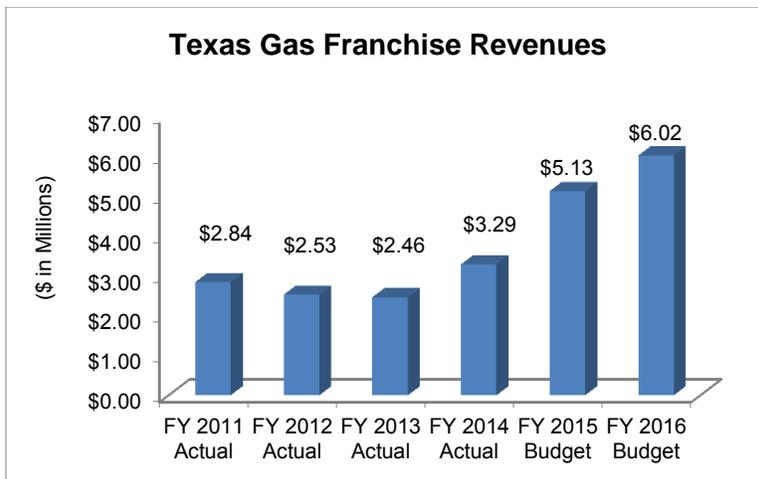


and transport of gas to residential, commercial, industrial, irrigation, public authority, and transport customers within the City of El Paso. The franchise rate for FY 2015 was 4.50% and increased to 5.00% in FY 2016.

Analysis and Assumptions

In FY 2012 and FY 2013 the City experienced decreases from the two franchisees. However, the starting from FY 2014 the trend is upward and is expected to continue in the future. For FY 2016, the City is estimating that Texas Gas receipts will increase by \$893,122 or 17.43% from FY 2015 based on the new terms related to the franchise agreement, while Oneok will be in line with FY 2014 Actual. Total revenue is expected to increase by \$748,578 or 11.63%. All gas franchise payments are considered General Fund revenue.

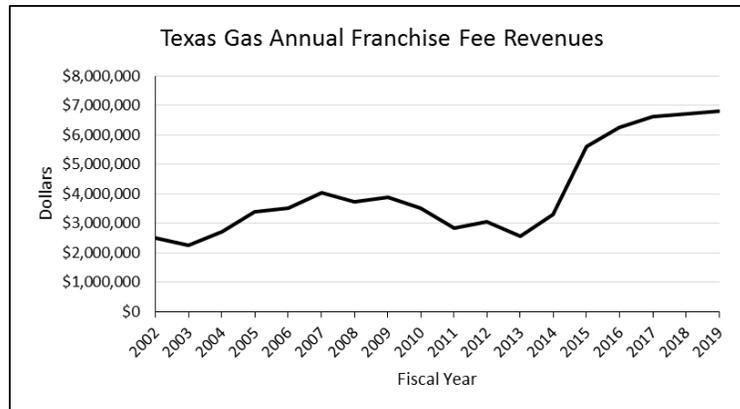
| Selected Gas Franchises | | | | | | | |
|--------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| Texas Gas Service | \$2,838,437 | \$2,527,388 | \$2,464,527 | \$3,287,982 | \$5,125,326 | \$6,018,448 | 17.43% |
| Oneok | 2,483,900 | 1,614,243 | 1,266,081 | 1,165,313 | 1,312,273 | 1,167,729 | -11.01% |
| General Fund | <u>\$5,322,337</u> | <u>\$4,141,631</u> | <u>\$3,730,608</u> | <u>\$4,453,295</u> | <u>\$6,437,599</u> | <u>\$7,186,177</u> | 11.63% |



Financial Summaries



Texas Gas franchise fee revenues are affected by demographic, economic, and weather variables. Revenues in this category are predicted to increase significantly in the next three years; predominantly due to the rate adjustment from 4.00% to 4.50% and then to 5.00%. FY 2017 is expected to increase to \$6.6 million, FY 2018 to \$6.7 million and FY 2019 to \$6.8 million.



Charges for Services

This source of revenue includes collection of a fee charged in exchange for a service received by a customer. Most of these revenues are Non-General Fund related. The services that are General Fund revenues are mainly for services provided by the Department of Public Health, Parks and Recreation, and ambulance services. Non-General Fund related charges for services are predominantly related to enterprise funds including Community and Human Development department program revenue, fees charged by the Mass Transit Department for transportation services, fees charged by the Streets and Maintenance department for motor fleet usage, equipment maintenance, and fuel and lubricants usage, and fees charged by the Environmental Services Department. Estimation for service revenues in general involves reviewing service demand trends and activity, fees charged for services, collectability for health related services, and economic factors affecting the population served. For discussion purposes, major revenues generated by enterprise fund departments are discussed separately as a whole under Enterprise Revenues by category.

Ambulance Service

The City of El Paso provides life stabilization transport services throughout the city via the emergency medical services division of the Fire Department. The City sets the fee based on the cost of transportation and stabilization services. The ambulance fee is reviewed on an annual basis during the budget process. Texas state law dictates a "profit" cannot be made from services rendered to citizens.

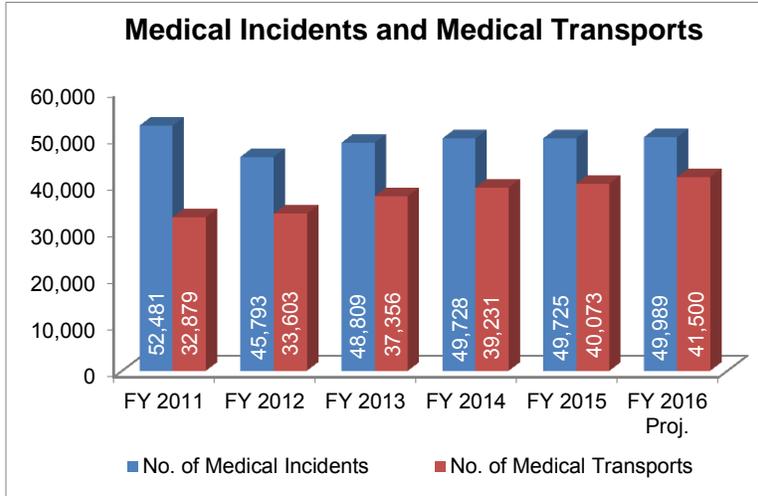
Analysis and Assumptions

Fees are determined by projecting the expected number of medical transports to hospitals. Medical transports have now been redefined as medical incidents. The fee schedule is primarily based on a flat fee implemented in the fiscal year which is reviewed annually and increased based on a Consumer Price Index. A third party administrator collects the revenue and guarantees a collection rate of 40%. Ambulance revenue increased from \$10.3 million to \$10.9 million in FY 2014, an increase of \$602,800 or 5.85%. The increase in receipts is due to a change in the billing process and trends in collections. For FY 2015, ambulance collections were expected to decrease by \$343,776, or 3.15% over FY 2014. For FY 2016, the revenue stream is expected to stabilize and City of El Paso budgeted the same amount as FY 2015.

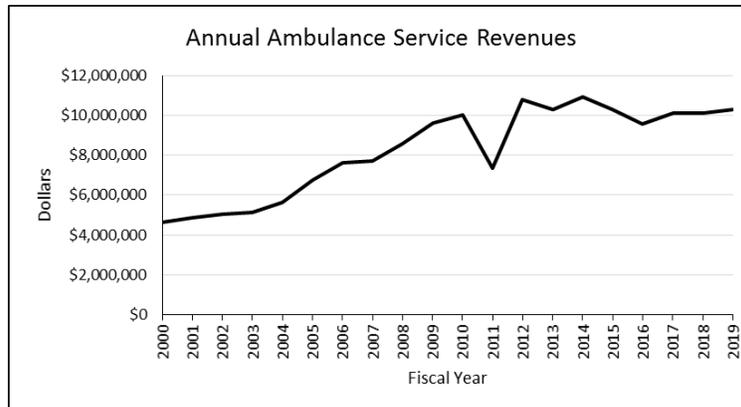
Financial Summaries



| Ambulance Collections | | | | | | | |
|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| General Fund | \$7,342,475 | \$10,782,896 | \$10,303,042 | \$10,905,842 | \$10,562,066 | \$10,562,066 | 0.00% |



Ambulance service fee collections are affected by demographic expansion, healthcare emergencies, and vehicular accidents. As shown in the next graph revenues in this category are expected to decline further and then stabilize. The FY 2017 and FY 2018 forecast is \$10 million while FY 2019 revenues are expected to increase to \$10.2 million.



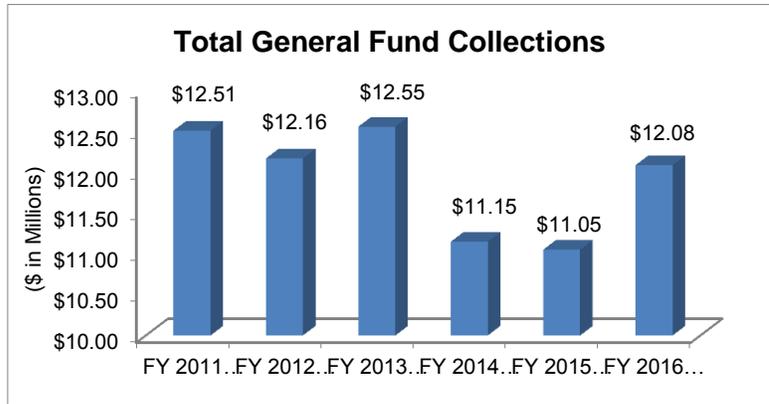
Fines and Forfeitures

This group includes revenues that are directly related to Class C misdemeanors and civil parking citations issued within the city limits and handled by the El Paso Municipal Court. For the convenience of the public, there are five payment locations throughout the city and citations may also be paid online through the City's website. In addition to traffic and parking citations, fines for running red lights and narcotics reimbursements are collected by the Police Department and parking violations within the El Paso International Airport are collected by the Aviation Department. All revenues except the ones related to El Paso International Airport parking violations and red light camera violations are collected in the General Fund. Fines and Forfeitures make up 1.64% of the All Funds revenue with a total budget of \$13.8 million.

Financial Summaries



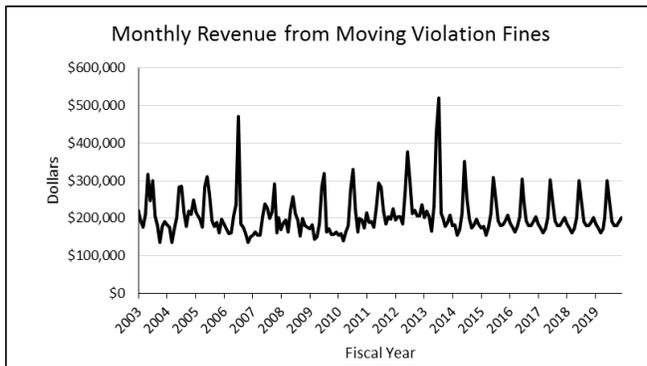
However, for discussion purposes we will focus only on General Fund revenues in this group. Periodically, the city offers an amnesty event and usually in these years the City is able to generate higher revenues. The accompanying graph shows decline from FY 2013 to FY 2014. For FY 2016 the revenues are expected to increase by \$1.3 million or 9.37% which is due to expectations that FY 2016 will recognize higher than usual collections during the fiscal year.



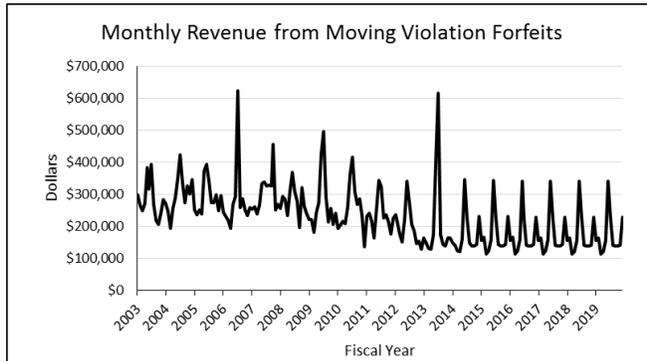
Selected Municipal Fines

The three most substantial revenue sources in this category are: 1) moving violation fines, 2) moving violation forfeits and 3) liability insurance violations.

| Selected Municipal Fines | | | | | | | |
|---------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| Moving Violations Fines | \$2,599,995 | \$2,814,505 | \$2,959,444 | \$2,439,508 | \$2,412,719 | \$3,035,700 | 25.82% |
| Moving Violations Forfeits | 2,848,098 | 2,420,480 | 2,212,366 | 2,071,751 | 2,162,929 | 1,913,711 | -11.52% |
| Liability Insurance Violations | 2,083,489 | 1,915,169 | 2,328,926 | 1,611,734 | 1,540,613 | 1,867,520 | 21.22% |
| Total Collections | <u>\$7,531,582</u> | <u>\$7,150,154</u> | <u>\$7,500,736</u> | <u>\$6,122,993</u> | <u>\$6,116,261</u> | <u>\$6,816,931</u> | 11.46% |

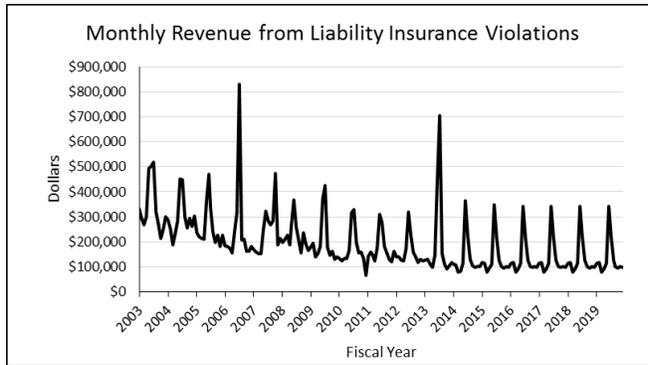


Moving violation fine revenues are influenced by the number of vehicles on public thoroughfares and by various other social and demographic factors. In addition, these revenues have been directly and positively impacted by the amnesty periods in the past. However, since the amnesty periods are not planned several years ahead the UTEP's long term econometric model is excluding them from the FY 2017 – FY 2019 outlook. Therefore, FY 2017, FY 2018 and FY 2019 are expected to remain stable (around \$2.3 million) in nominal terms as in the past.



Moving violation forfeits revenues have been on a downward trajectory in the recent years. This trend is expected to continue in FY 2016. There is an expectation (according to UTEP long term econometric model) that this trend will stagnate or remain status quo in coming years reaching \$2.0 million in FY 2017 through FY 2019.

Financial Summaries



Like moving violation revenues, fines for liability insurance violations are correlated with a variety of socio-economic and demographic variables including vehicle ownership. Revenues from this source have generally tended to decline over the last decade, and fell sharply in FY 2014 after spiking in FY 2013. Although, the estimated revenue for FY 2016 shows an increase of 11.46%, the revenues are projected to decline moderately over the course of the next few years reaching \$1.58 million in FY 2019.

Licenses and Permits

License and permit revenues include fees charged by the City for different types of permits and licenses issued by the city to the requestor. FY 2016 estimated total budget for licenses and permits is 1.66% of total all fund revenues or \$14,066,880. Nearly 90% of licenses and permit revenue is collected in the General Fund. General construction permits make up the largest share (around 68%) of this group from which building permits and residential building permits are the highest and make up around \$4.3 million annually. Estimates for construction permits are based on the city's projected growth, mortgage interest rates, and local economic conditions. Other significant permits/licenses included in this group are: taxi cab operating permits, alarms licenses, alcoholic beverage licenses, food establishment licenses, food management school fees, home improvement contractor fees, residential building permits, fire inspections fees, and hazmat fees.

| Licenses and Permits by Fund | | | | | | | |
|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| General Fund | \$13,309,836 | \$12,375,670 | \$11,795,248 | \$12,249,372 | \$13,401,926 | \$12,574,325 | -6.18% |
| Non-General Fund | 627,649 | 1,573,326 | 1,523,008 | 1,817,885 | 1,412,467 | 1,492,555 | 5.67% |
| | <u>\$13,937,485</u> | <u>\$13,948,996</u> | <u>\$13,318,256</u> | <u>\$14,067,257</u> | <u>\$14,814,393</u> | <u>\$14,066,880</u> | <u>-5.05%</u> |

| Licenses and Permits by Department | | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| Department | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| Planning and Inspections | \$9,907,676 | \$9,507,585 | \$8,601,808 | \$9,351,122 | \$10,358,806 | \$9,833,000 | -5.08% |
| Public Health | 1,528,755 | 1,615,209 | 1,573,015 | 1,627,065 | 1,694,000 | 1,644,000 | -2.95% |
| Police | 485,099 | 863,937 | 636,977 | 337,648 | 336,142 | 335,642 | -0.15% |
| Fire | 628,972 | 534,318 | 801,221 | 841,219 | 680,183 | 680,183 | 0.00% |
| Environmental Services | 1,045,490 | 1,116,490 | 1,064,273 | 1,452,326 | 1,076,487 | 1,133,555 | 5.30% |
| Aviation | 256,566 | 279,230 | 384,300 | 337,799 | 311,565 | 334,000 | 7.20% |
| Other Departments | 84,927 | 32,227 | 256,662 | 120,078 | 357,210 | 106,500 | -70.19% |
| Total Selected Revenue | <u>13,937,485</u> | <u>13,948,996</u> | <u>13,318,256</u> | <u>14,067,257</u> | <u>14,814,393</u> | <u>14,066,880</u> | <u>-5.05%</u> |



Building Licenses and Permits Revenue

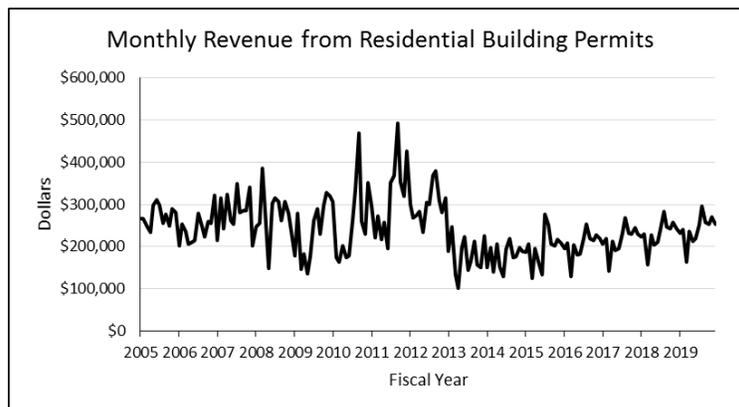
During the FY 2015 budget process, City Council elected to recoup the cost of service from the development community in lieu of continuing to subsidize development through the use of other General Fund revenues. As a result, several subdivision plan review and inspection fees were increased. Concurrently, the city has continued to experience an increase in commercial development which started in FY 2013 and is projected to continue well through FY 2016. Also of note is the separation of Residential Building Permits from the individual disciplines. It was determined that all trades should be paid and pulled separately; resulting in variances at the account level for Electrical, Mechanical, Plumbing, and Residential Building Permits.

Analysis and Assumptions

For FY 2016 most of the fees remained the same as in FY 2015. There was a slight adjustment to some of the commercial building permits fees which were rounded down to incentivize building activity and to make the invoicing process easier. As a consequence, the City estimates lower revenue collections in FY 2016. However, since positive commercial development is expected to continue, the City expects this short term decline will turn positive in subsequent years.

| Selected Building and Permits Revenue | | | | | | | |
|---------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------|
| Permit Type | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| Building Permits | \$1,952,768 | \$2,111,686 | \$1,931,489 | \$2,056,634 | \$2,310,000 | \$2,130,000 | -7.79% |
| Demolition Permits | 7,303 | 12,535 | 24,260 | 20,816 | 17,000 | 15,000 | -11.76% |
| Electrical Permits | 689,136 | 710,935 | 1,330,860 | 1,444,728 | 1,530,000 | 1,465,000 | -4.25% |
| Grading Permits | 181,709 | 132,925 | 187,875 | 172,860 | 190,300 | 185,000 | -2.79% |
| Mechanical Permits | 703,077 | 642,431 | 863,325 | 917,648 | 945,000 | 945,000 | 0.00% |
| Plan Review Fees | 331,413 | 223,290 | 214,629 | 525,154 | 345,000 | 615,000 | 78.26% |
| Plumbing Permits | 466,087 | 567,008 | 734,048 | 790,571 | 780,000 | 845,000 | 8.33% |
| Roofing Permits | 659,517 | 424,710 | 367,015 | 424,317 | 400,000 | 400,000 | 0.00% |
| Zoning Board Fees | 24,375 | 25,000 | 31,575 | 26,799 | 24,000 | 30,000 | 25.00% |
| Subdivision Permits | 218,941 | 258,759 | 300,658 | 327,891 | 458,000 | 350,000 | -23.58% |
| Residential Building Perm. | 3,767,704 | 3,614,936 | 2,142,479 | 2,122,420 | 2,810,506 | 2,200,000 | -21.72% |
| Total Selected Revenue | \$9,002,030 | \$8,724,215 | \$8,128,213 | \$8,829,838 | \$9,809,806 | \$9,180,000 | -6.42% |

This is in accordance with UTEP long term econometric model which projects that residential building permit revenue will reach \$2.8 million by FY 2019 although it points out that this is one of the most cyclical revenue categories to forecast.





Intergovernmental Revenues and County Participation

These revenues are received from state/federal grants and from other governmental entities for joint programs managed by the City. Federal and state grant proceeds are based on grant awards if available or on estimates based on information provided by the grantors. In FY 2013 this source of revenue decreased by \$16.7 million or 26.18% from \$63.8 million in FY 2012. FY 2014 experienced one of the highest Federal Grant Proceeds amounts in recent City of El Paso history. This was predominantly due to Sun Metro receiving grants for construction and to purchase buses for BRIO, the Rapid Transit System on Mesa Street. However, going into FY 2015, the City applied conservative approach and estimated that grant proceeds from federal, state and local government will be \$26,213,045. The same approach was applied to grant proceeds for FY 2016 with consideration given to lower funding for Community Development Block Grant programs. The amount budgeted is \$24,342,344. As the federal government continues to experience difficulty in achieving spending controls, municipal governments are expected to continue seeing declining funds for community programs. The inter-local tax collection revenue is derived from agreements for tax collection services provided by the City's Tax Office to all taxing entities within El Paso County. The revenue is based on the cost of providing the service times the number of parcels taxed under each taxing entity. The HTH agreements and County Participation are agreements with the County of El Paso and five municipal entities for health services provided by the Department of Public Health. The municipal health agreements are based on the number of units multiplied by the cost for providing such services and these agreements are negotiated on an annual basis.

| Intergovernmental Revenues | | | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| Federal Grant Proceeds | \$55,662,097 | \$41,368,008 | \$21,256,818 | \$55,597,143 | \$10,113,742 | \$9,551,621 | -5.56% |
| State Grant Proceeds | 17,804,614 | 17,981,564 | 21,035,258 | 20,639,644 | 15,773,433 | 14,611,225 | -7.37% |
| Local Grant Proceeds | 411,303 | 1,023,062 | 1,013,764 | 1,113,458 | 325,870 | 179,498 | -44.92% |
| City Match of Grant Proceeds | 2,004,993 | 1,623,250 | 1,615,135 | 1,299,461 | 1,083,760 | 666,988 | -38.46% |
| Interlocal Tax Collection Agreements | 1,076,489 | 1,212,255 | 1,439,202 | 1,494,960 | 1,527,000 | 1,631,261 | 6.83% |
| Interlocal Agreements - HTH | 865,487 | 632,121 | 763,861 | 942,811 | 996,640 | 1,078,101 | 8.17% |
| Total | <u>\$77,824,983</u> | <u>\$63,840,260</u> | <u>\$47,124,038</u> | <u>\$81,087,477</u> | <u>\$29,820,445</u> | <u>\$27,718,694</u> | -7.05% |

| County Participation | | | | | | | |
|-----------------------------|-------------------|-------------------|-------------------|--------------------|-------------------|-------------------|----------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| County Participation | \$438,658 | \$522,500 | \$448,013 | \$2,012,144 | \$556,126 | \$400,871 | -27.92% |
| Total | <u>\$438,658</u> | <u>\$522,500</u> | <u>\$448,013</u> | <u>\$2,012,144</u> | <u>\$556,126</u> | <u>\$400,871</u> | -27.92% |



Non-Operating Revenues

Non-Operating revenues, by definition, are revenues that are not directly related to a fund or a specific program. Included in this category are investment interest, rents, leases, and other revenues. Other revenues accounted for in restricted funds are those attributed to the City's self-insurance funds and program income earned in Housing and Urban Development activities. Self-insurance funding is derived using actuarial tables to determine financial needs without adversely affecting the contribution made by activities/programs in the General Fund.

Investment Interest Revenue

Estimates are contingent on total available cash and prevailing interest rates. The City's policy towards its investment interest revenue is to maximize investment interest revenue only after preserving the safety and liquidity of the portfolio.

| Investment Interest Revenue | | | | | | | |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| General Fund | \$117,620 | \$120,359 | (\$32,936) | (\$116,498) | \$100,000 | \$100,000 | 0.00% |
| Other Funds | 425,211 | 367,256 | (33,736) | 348,171 | 277,000 | 277,000 | 0.00% |
| Total | <u>\$542,831</u> | <u>\$487,615</u> | <u>(\$66,672)</u> | <u>\$231,673</u> | <u>\$377,000</u> | <u>\$377,000</u> | <u>0.00%</u> |

Rents and Other

The Rents and Other group includes rental and lease revenues as well penalties and interest, donations, claims settlements, and restitution. This group (except for rental and lease revenue where the city is using current lease agreements to estimate future years) is highly unpredictable and does not have common patterns between the years and trends. The City employs a conservative approach toward projecting these revenues and relies highly on departments' expertise. Rents and other are equally distributed (50% in each) between General and other funds.

| Selected Rents and Other Revenue | | | | | | | |
|--|--------------------|-------------------|---------------------|--------------------|--------------------|--------------------|---------------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| Facility rentals revenue | \$851,984 | \$830,799 | \$872,852 | \$833,928 | \$1,977,151 | \$1,971,593 | -0.28% |
| Property lease revenue | 876,296 | 1,032,770 | 1,038,647 | 937,182 | 1,038,643 | 1,038,643 | 0.00% |
| Donations | 633,608 | 1,258,388 | 339,671 | 973,372 | 441,806 | 155,305 | -64.85% |
| Penalties and interest | 1,447,850 | -3,482,142 | 10,873,193 | 550,726 | 125,084 | 114,602 | -8.38% |
| Proceeds-sale of used equipment | 385,199 | 328,619 | 443,939 | 266,517 | 96,003 | 87,039 | -9.34% |
| Claims settlement | 0 | 96,931 | 46,052 | 29,566 | 0 | 0 | 0.00% |
| Restitution | 0 | 0 | 38,089 | 9,845 | 20,835 | 0 | -100.00% |
| Total | <u>\$4,194,937</u> | <u>\$65,365</u> | <u>\$13,652,443</u> | <u>\$3,601,136</u> | <u>\$3,699,522</u> | <u>\$3,367,182</u> | <u>-8.98%</u> |



Other Sources (Uses)

This category classifies revenue transferred in from other sources and tracks indirect costs reimbursed to the General Fund. The calculation of the indirect costs is based on an annual study done by an outside consultant and measures specific factors such as wear and tear on the streets caused by heavy duty vehicles used to provide services, city wide contracts, shared personnel, and specific agreements and/or policies. This group also includes the costs for issuing bonds including bond refunding, proceeds from the sale of land, and loan proceeds. These revenues are not included in the operating budget since they are developed through Capital Improvement Program and debt planning budgeting process. For comparison purposes, Capital Project and Indirect Cost Recovery are included in this group.

| Selected Transfers to the General Fund | | | | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| Airport IDC | \$1,572,000 | \$1,759,000 | \$1,572,083 | \$1,272,979 | \$1,083,655 | \$1,691,408 | 56.08% |
| Mass Transit IDC | 3,250,000 | 3,300,000 | 3,300,000 | 3,340,800 | 3,340,800 | 3,679,695 | 10.14% |
| Solid Waste Transfer | 3,635,395 | 3,479,598 | 3,411,066 | 4,089,739 | 4,646,611 | 5,094,748 | 9.64% |
| Transfer-Intl. Bridges | 11,033,611 | 9,334,585 | 9,549,240 | 12,563,488 | 11,776,675 | 13,000,000 | 10.39% |
| Capital Proj.Recovery | 3,065,479 | 2,419,490 | 4,394,365 | 6,128,813 | 5,520,200 | 5,520,236 | 0.00% |
| Indirect Cost Recovery | 2,549,745 | 2,131,911 | 3,091,730 | 3,371,514 | 3,461,794 | 3,756,445 | 8.51% |
| Total | \$25,106,230 | \$22,424,584 | \$25,318,484 | \$30,767,333 | \$29,829,735 | \$32,742,532 | 9.76% |

SIF Revenues

The City provides employee health and workers' compensation benefits under its self-insurance programs. Employee health and workers' compensation benefit liabilities are accrued in the Internal Service Funds based upon actuarially determined estimates of the aggregate liability for unpaid benefits. The city records all health and workers' compensation claims liabilities, including an estimate for claims incurred but not reported. In addition, the City has a stop-loss policy for health claims. The City is subject to the State of Texas Employment Commission Act. Under this act, the city's method for providing unemployment compensation is to reimburse the State of Texas (State) for claims paid by the State. Activity for certain self-insurance programs is recorded in the city's Internal Service Self-Insurance Fund. Assets and obligations related to employee health benefits, workers' compensation, and unemployment compensation are included in the Self-Insurance Fund. The City is self-insured for general liability (excluding the Mass Transit Department's fleet of vehicles and liability insurance for the Airport). Expenditures for these liabilities are accounted for in the General Fund, which pays any liabilities incurred. Additionally, the city maintains insurance policies acquired from independent insurance carriers for property insurance, errors and omissions insurance, and auto liability insurance coverage for some of the City's fleet of vehicles.

Financial Summaries



| SIF Revenues | | | | | | | |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| City - Employee Deductions | \$7,449,221 | \$8,616,503 | \$6,988,741 | \$8,192,352 | \$9,160,893 | \$8,914,451 | -2.69% |
| Fire - Employee Deductions | 1,714,748 | 1,713,779 | -75 | 1,818,317 | 1,889,721 | 2,198,146 | 16.32% |
| Police - Employee Deductions | 2,271,528 | 2,314,312 | 2,991 | 2,408,133 | 2,364,244 | 3,667,258 | 55.11% |
| Retirees Deductions | 2,625,358 | 2,257,385 | 372,392 | 0 | 5,740,810 | 4,535,204 | -21.00% |
| City - Employer Contribution | 11,074,337 | 11,987,030 | 13,689,792 | 13,210,157 | 13,036,940 | 14,713,294 | 12.86% |
| Fire - Employer Contribution | 5,791,860 | 6,139,426 | 400 | 6,908,224 | 6,483,353 | 6,422,654 | -0.94% |
| Police - Employer Contribution | 7,517,687 | 7,773,798 | 6,843,265 | 8,494,142 | 8,111,374 | 4,920,846 | -39.33% |
| Workers Compensation Contribution | 8,626,623 | 6,504,399 | 3,368,521 | 9,863,538 | 9,136,416 | 11,555,029 | 26.47% |
| Unemployment Contributions | 499,266 | 392,528 | 138,741 | 510,135 | 294,452 | 326,153 | 10.77% |
| Life Insurance City Contribution | 372,377 | 377,451 | 224,032 | 376,842 | 440,524 | 452,649 | 2.75% |
| Dental City Contribution | 556,924 | 517,676 | 19 | 60,480 | 0 | 0 | 0.00% |
| Dental Employee Deduction | 27,960 | 75,065 | 59,043 | 197 | 76,320 | 80,336 | 5.26% |
| Vision City Contribution | 75,294 | 75,000 | 0 | 241 | 735,489 | 743,801 | 1.13% |
| Dental Deduction - Active City | 0 | 547 | 1 | 0 | 0 | 0 | 0.00% |
| Workers Compensation Payback | 1,324,962 | 1,094,193 | 1,954 | 742,899 | 300,000 | 0 | 100.00% |
| Pension Fund Earnings | 0 | 0 | 201 | 0 | 0 | 0 | 0.00% |
| Pension Payback-Int Portion | 0 | 0 | 22 | 0 | 0 | 0 | 0.00% |
| Total | \$49,928,145 | \$49,839,092 | \$31,690,040 | \$52,585,657 | \$57,770,536 | \$58,529,821 | 1.31% |

Enterprise Revenues

Enterprise revenues are the charges for services revenues collected by the enterprise fund departments. Aviation, Mass Transit - Sun Metro, International Bridges, and Self-Insurance fund retiree health insurance are included in this group. The only enterprise fund department that is not included in this group is Environmental Services since its revenues are included in the other groups mainly charges for services. However, as mentioned previously for discussion purposes this section looks at the revenues generated by the enterprise funds as whole including Environmental Services.

| Enterprise Revenues by Department | | | | | | | |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--------------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| Aviation | \$39,969,900 | \$42,015,133 | \$44,375,088 | \$41,293,933 | \$45,256,328 | \$45,436,655 | 0.40% |
| Mass Transit - Sun Metro | 19,292,406 | 20,338,534 | 20,981,635 | 21,732,496 | 22,565,800 | 22,924,700 | 1.59% |
| International Bridges | 16,431,688 | 16,007,568 | 17,086,988 | 19,515,140 | 20,749,506 | 21,421,770 | 3.24% |
| Self-Insurance Fund | 3,155,524 | 3,239,505 | 2,624,143 | 6,791,159 | 4,402,158 | 4,230,727 | -3.89% |
| Total Enterprise Revenues | \$78,849,518 | \$81,600,740 | \$85,067,854 | \$89,332,728 | \$92,973,792 | \$94,013,852 | 1.12% |
| Environmental Services | 50,549,765 | 52,912,225 | 52,610,595 | 54,201,400 | 61,549,806 | 60,896,888 | -1.06% |
| Sub-Total | \$129,399,283 | \$134,512,965 | \$137,678,449 | \$143,534,128 | \$154,523,598 | \$154,910,740 | 0.25% |

2016 BUDGET



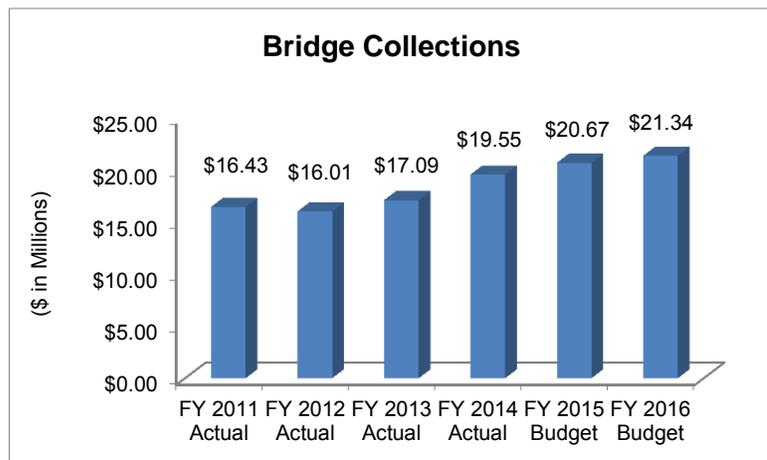
International Bridges Crossing Fees

The City of El Paso borders Ciudad Juárez, Mexico and has bridges joining the two communities which puts the City in a unique position to generate General Fund revenue from the operation of those bridges. The City of El Paso. The bridges allow for commercial and passenger vehicle crossings as well as pedestrian crossings for ease of accessibility between the neighboring cities. Fees are collected at the port of entry for vehicles and pedestrians heading south into Mexico. The City's bridges are 1) the Stanton Bridge located downtown allowing southbound passenger vehicles and pedestrians as well as a dedicated lane allowing northbound traffic using the Sentri-Card; 2) the Paso Del Norte Bridge located downtown which allows for northbound passenger vehicles that do not pay but allows northbound and southbound pedestrians with southbound traffic paying a fee; and, 3) the Ysleta-Zaragoza Bridge located on the east side of the city which requires payment for southbound pedestrians, passenger, and commercial vehicles. The following table depicts the rates in effect for a particular fiscal year. Fee increases are approved by City Council. The passenger and commercial fees were each increased by \$0.50 during FY 2014. This \$0.50 increase will be used to fund the public-private Partnership the City entered into with the Customs and Border Protection Agency which aims to expedite wait times at the bridges.

| International Bridges Crossing Rates | | | | | | |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | FY 2011 | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
| Pedestrian | \$0.50 | \$0.50 | \$0.50 | \$0.50 | \$0.50 | \$0.50 |
| Passenger Vehicle | \$2.50 | \$2.50 | \$2.50 | \$2.50 | \$3.00 | \$3.00 |
| Passenger Vehicle - Extra Axle | | | | | \$1.50 | \$1.50 |
| Commercial Vehicle | \$3.50/axle | \$3.50/axle | \$3.50/axle | \$3.50/axle | \$4.00/axle | \$4.00/axle |
| Empty Commercial Vehicle | \$5.00 to \$7.50 | \$4.00 to \$7.50 |

Analysis and Assumptions

Factors considered in the estimation of future revenue streams are economic and market trends affecting both Ciudad Juárez, Mexico and the city, annual and monthly crossing trends, types of crossings, and the corresponding fees have charged. Collected revenues for FY 2014 increased by \$2.6 million or 14.4% compared to FY 2013 collections. Pedestrian and passenger vehicle crossings are beginning to improve slightly, particularly for commercial vehicles. For FY 2015, collections were expected to be \$20.6 million, or increase of 5.75%. The FY 2016 estimated amount is \$21,338,521 or an increase of \$668,300 that will be generated from the \$0.50 increase to fund the Public Private Partnership with the Customs and Border Protection Agency.



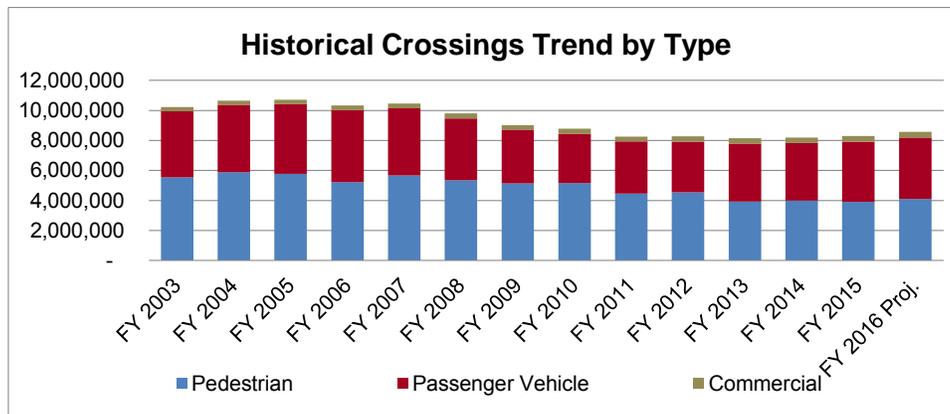
| International Bridges Revenue | | | | | | | |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| Crossing Revenue | \$16,431,688 | \$16,007,568 | \$17,086,988 | \$19,546,218 | \$20,670,221 | \$21,338,521 | 3.23% |

Financial Summaries



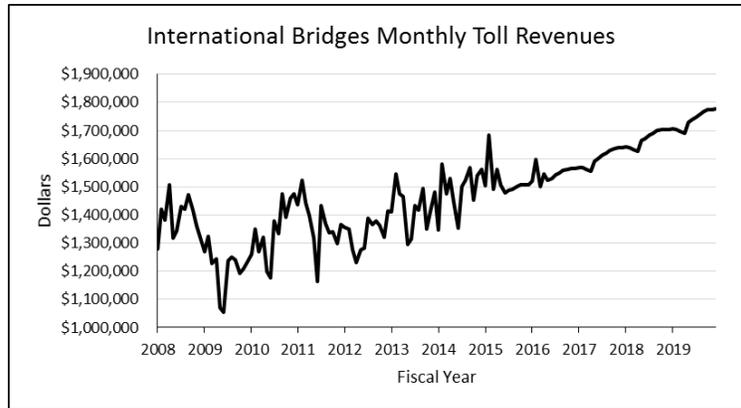
The economic recession and increased safety issues impacted the number of passenger vehicles and pedestrians using the bridges. Early in FY 2010, City Council approved seven toll free days to promote pedestrian and vehicle crossings in order to boost retail sales in the downtown area. In addition, City Council allowed for pedestrian traffic at the Zaragoza Bridge in order to meet the needs of both communities. Pedestrian crossings showed an increase of 2.11% in FY 2012 compared to FY 2011, while the passenger vehicle crossings showed a decline of 3.21% over the same period. The commercial activity has remained relatively stable over the last few years. For FY 2013, passenger crossings increased by 14.04%, while the pedestrian crossing declined by 13.43%. For FY 2014, City Council approved a reduced rate on Saturday's pedestrian crossing fee from 50 cents to 25 cents to promote increased retail and cultural activities in the downtown area. Commercial vehicle activity in FY 2014 increased by 3.68% which is due to the new initiative approved by City Council that will allow empty cargo trucks to cross into Mexico via the Zaragoza Bridge. This initiative not only generated additional revenue for the city but also alleviated congestion at the Bridge of the Americas during peak hours. The Bridge of the Americas is the only bridge in the region that does not charge a toll when crossing north or southbound and congestion mitigation has become a safety issue.

| Historical Crossings Trend by Type | | | | |
|------------------------------------|------------|-------------------|------------|------------|
| Fiscal Year | Pedestrian | Passenger Vehicle | Commercial | Total |
| FY 2004 | 5,877,801 | 4,487,025 | 292,859 | 10,657,685 |
| FY 2005 | 5,766,031 | 4,644,191 | 302,111 | 10,712,333 |
| FY 2006 | 5,229,074 | 4,789,201 | 318,627 | 10,336,902 |
| FY 2007 | 5,666,248 | 4,471,795 | 330,173 | 10,468,216 |
| FY 2008 | 5,355,550 | 4,111,920 | 342,273 | 9,809,743 |
| FY 2009 | 5,138,953 | 3,590,222 | 291,807 | 9,020,982 |
| FY 2010 | 5,150,718 | 3,304,466 | 325,870 | 8,781,054 |
| FY 2011 | 4,455,679 | 3,485,357 | 323,608 | 8,264,644 |
| FY 2012 | 4,549,558 | 3,373,646 | 351,076 | 8,274,280 |
| FY 2013 | 3,938,677 | 3,847,156 | 356,567 | 8,142,400 |
| FY 2014 | 3,995,840 | 3,828,334 | 369,690 | 8,193,864 |
| FY 2015 | 3,900,831 | 4,019,756 | 381,411 | 8,301,998 |
| FY 2016 | 4,090,144 | 4,097,410 | 377,564 | 8,565,118 |



Three year outlook for crossing revenue looks extremely well. This revenue source is affected by metropolitan economic activity on both sides of the river, tolls charged, population growth, crime levels, and the effective purchasing power of the peso. Those variables frequently overcome the historical seasonal patterns that generally characterize tolled, southbound international bridge crossings. As can be seen in the following graph bridge toll collections are forecast to reach \$19,2 million in FY 2017, \$20,0 million in FY 2018 and \$20.8 million in FY 2019.

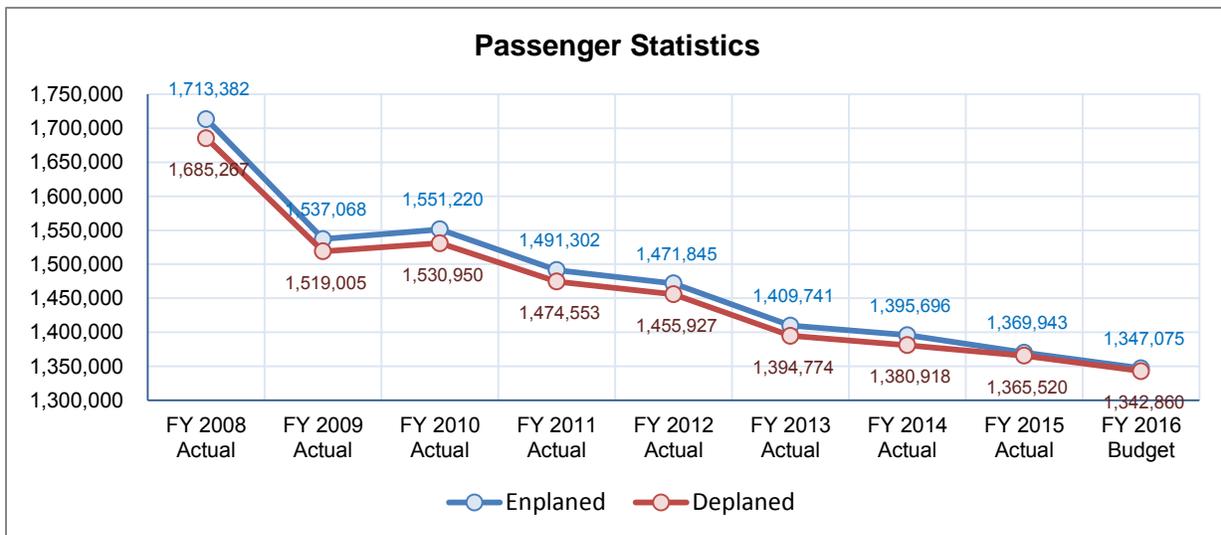
Financial Summaries



Aviation Revenues

El Paso International Airport (EPIA) is located six miles east of downtown El Paso and just south of Ft. Bliss. EPIA provides passenger and air cargo service to a two-nation region, including West Texas, Southern New Mexico, and northern Mexico. The El Paso International Airport owns nearly 7,000 acres of land and earns rental revenue from multiple businesses such as golf courses, hotels, and business parks. In addition, EPIA owns one of the largest air cargo facilities along the U.S./Mexico border and benefits from a high level of air cargo activity supporting maquiladoras in neighboring Ciudad Juárez, Mexico. El Paso International Airport is one of very few airports in the country that operates on a budget surplus.

| Passenger Statistics | | | | | | | |
|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Budget | Variance |
| Enplaned | 1,491,302 | 1,471,845 | 1,409,741 | 1,395,696 | 1,369,943 | 1,347,075 | -1.67% |
| Deplaned | 1,474,553 | 1,455,927 | 1,394,774 | 1,380,918 | 1,365,520 | 1,342,860 | -1.66% |
| Total Passenger Count | <u>2,965,855</u> | <u>2,927,772</u> | <u>2,804,515</u> | <u>2,776,614</u> | <u>2,735,463</u> | <u>2,689,935</u> | -1.66% |



2016 BUDGET



Analysis and Assumptions

Factors considered when estimating future revenue streams from passenger, air cargo service, and retail services include real estate market trend analysis, economic trends, and negotiated contracts which range from airline contracts to commercial building rentals. In FY 2013, City Council approved a new Customer Facility Charge of \$3.50 per day/rental car transaction to finance the construction of a new Consolidated Rental Car Facility. The revenue derived from this fee is estimated at \$3.3 million per year. For FY 2016 City Council increased Signatory Terminal Space Rental revenue by \$0.7 per square foot per year and Non-Signatory by \$0.89 per square foot. EPIA has experienced declining passenger enplanements and deplanements since the financial crisis in 2009. This trend was considered during the FY 2016 budget development process however EPIA's other revenue accounts have remained relatively stable from FY 2012 to FY 2016 budget.

| Selected Airport Revenues | | | | | | | |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| Customer Facility Charge | \$0 | \$1,765,621 | \$3,405,024 | \$3,216,974 | \$3,300,000 | \$3,290,000 | -0.30% |
| Building Leases | 1,601,193 | 1,498,077 | 1,652,737 | 1,446,888 | 1,498,000 | 1,972,634 | 31.68% |
| Parking Lot Fees | 5,892,972 | 5,767,272 | 6,236,539 | 5,611,223 | 6,573,545 | 6,072,641 | -7.62% |
| Scheduled Landing Fees | 3,083,522 | 2,963,169 | 2,924,731 | 1,841,067 | 3,417,614 | 3,417,614 | 0.00% |
| Terminal Space Rental | 4,346,913 | 5,553,346 | 5,689,482 | 4,832,290 | 5,449,000 | 5,449,000 | 0.00% |
| Food and Beverage | 1,239,600 | 1,351,974 | 1,389,375 | 1,425,083 | 1,400,535 | 1,372,307 | -2.02% |
| Airport Car Rentals | 4,460,850 | 4,335,144 | 4,355,378 | 4,292,905 | 4,330,000 | 4,340,000 | 0.23% |
| Ground Rentals | 7,216,112 | 7,294,851 | 7,316,863 | 7,692,045 | 8,011,743 | 8,114,743 | 1.29% |
| Golf Course Green Fees | 975,966 | 1,004,957 | 1,079,555 | 1,007,923 | 1,044,325 | 1,044,325 | 0.00% |
| Cargo Landing Fees | 1,204,340 | 965,553 | 750,684 | 693,866 | 908,174 | 908,174 | 0.00% |
| Passenger Facility Charges | 5,846,384 | 5,535,166 | 5,465,333 | 5,258,851 | 5,510,551 | 5,510,551 | 0.00% |
| Total Selected Revenues | \$35,867,852 | \$38,035,130 | \$40,265,701 | \$37,319,115 | \$41,443,487 | \$41,491,989 | 0.12% |

Mass Transit

The City of El Paso operates a mass transit system that provides public transportation within the city limits and service to El Paso County and the City of Sunland Park, New Mexico through Federal Transit Administration (FTA) funding and service agreements with the entities. The transit system provides both



fixed route and on-demand paratransit service to residents. The system is funded mainly through a half cent sales tax, fares, and funding from the FTA. The transit system has completed various service improvements such as the building of transfer centers, investment in new buses, start of the Brio Mesa Rapid Transit System (RTS), design of the Alameda, Dyer, and Montana RTS and starting the design for streetcar project. To fund the service improvements the Mass Transit Board authorized a fee increase during FY 2011 that changed the \$1.25 fixed-route fare to \$1.50 while the student and military fees were restructured.

Analysis and Assumptions

Factors considered in the estimation of future revenue streams are economic and market trends affecting both Ciudad Juarez and the City of El Paso, annual and monthly ridership trends, and the corresponding fees charged. Additionally, subject matter experts are consulted when an increase in fees is proposed in order to determine the effect on ridership.

Financial Summaries



Fare collections have been in upward trajectory in the last several years. After the completion of major capital investments in the form of new bus shelters, newly constructed transfer centers, and especially new rapid transit systems coming online the ridership has increased slightly but not at the expected pace. Analytical tools and mass transit experts determined that for FY 2011 the rate increase would affect ridership negatively by about 0.3%, but actual fare box revenue generated a 5% increase with an overall 9.4% increase across all fare types. In FY 2012, bus service hours increased 29 hours a week by extending night hours and adding routes. With no fee increase in FY 2013 and FY 2014, the revenues were relatively flat when compared to FY 2012. The budget for FY 2015 included a positive outlook on ridership increasing and includes an increase of \$1,090,498 in fare revenue, or 13.14%. Additionally, the Mesa BRIO, the first corridor in the Rapid Transit System, began operation in November of 2014 which was anticipated to be a large factor in the expected revenue increase. However, since the actual revenue collections for FY 2015 were trending less than the budgeted amounts, the City employed a conservative approach during FY 2016 budget development which resulted in decreased estimation for fare box revenue by 0.43% or \$40,000.

| Mass Transit Statistics | | | | | | | |
|--------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------|
| Fare Type | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Budget | Variance |
| Ridership Fixed Route | 15,799,858 | 16,589,851 | 16,459,000 | 16,592,000 | 15,954,000 | 16,500,000 | 3.42% |
| Demand Response | 200,305 | 194,111 | 250,838 | 298,809 | 310,314 | 316,520 | 2.00% |
| Sunland Park Ridership | 129,631 | 136,113 | 130,254 | 124,328 | 115,926 | 120,000 | 3.51% |
| El Paso County Ridership | 63,066 | 66,219 | 71,027 | 69,641 | 68,875 | 70,000 | 1.63% |
| Ticket / Passes Sales | 400,395 | 428,864 | 346,997 | 333,083 | 316,056 | 323,957 | 2.50% |
| Ticket - Demand Response | 86,024 | 90,325 | 98,525 | 103,702 | 110,875 | 113,647 | 2.50% |
| Tokens | 62,428 | 65,549 | 61,033 | 97,603 | 70,852 | 75,000 | 5.85% |

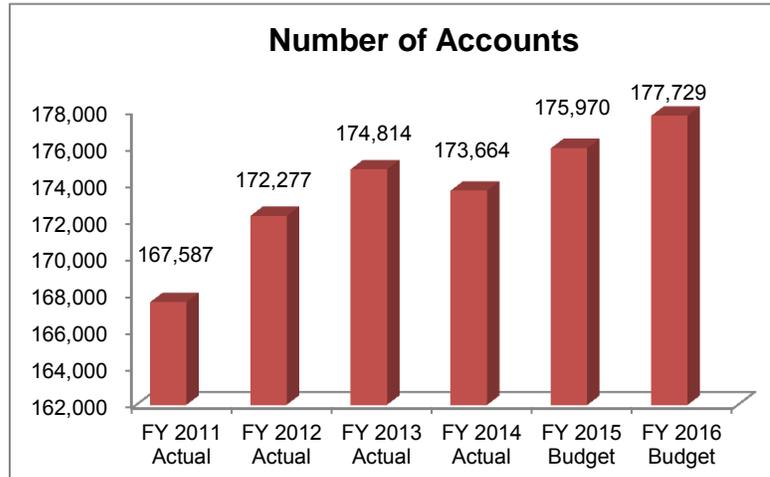
| Mass Transit Fare Revenue by Type | | | | | | | |
|-----------------------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|--------------|
| Fare Type | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| Fare Box Revenue | \$7,827,673 | \$8,217,176 | \$8,284,601 | \$8,299,502 | \$9,390,000 | \$9,350,000 | -0.43% |
| Ticket Sales | 519,182 | 515,004 | 567,393 | 616,962 | 613,000 | 799,700 | 30.46% |
| Trolley Token Sales | 83,612 | 92,499 | 85,724 | 97,603 | 93,000 | 75,000 | -19.35% |
| Fare Box County Service | 51,996 | 54,235 | 55,318 | 41,295 | 50,000 | 50,000 | 0.00% |
| Fare Box City of Sunland Park | 50,752 | 43,361 | 3,384 | 37,423 | 50,000 | 50,000 | 0.00% |
| Total Fixed Route Revenue | \$8,533,215 | \$8,922,275 | \$8,996,420 | \$9,092,785 | \$10,196,000 | \$10,324,700 | 1.26% |
| LIFT Bus Revenue-Tickets | \$215,060 | \$257,803 | \$252,583 | \$263,495 | \$267,000 | 275,000 | 3.00% |
| Sr. Citizen Bus Pass | 196,110 | 168,000 | 151,775 | 134,508 | 150,000 | 150,000 | 0.00% |
| LIFT Bus Revenue - Fare Box | 256,356 | 256,010 | 277,350 | 275,328 | 270,000 | 275,000 | 1.85% |
| Total LIFT Bus Revenue | \$667,526 | \$681,813 | \$681,708 | \$673,331 | \$687,000 | \$700,000 | 1.89% |
| Total Service Revenue | \$9,200,741 | \$9,604,088 | \$9,678,128 | \$9,766,116 | \$10,883,000 | \$11,024,700 | 1.30% |



Solid Waste Services

The City of El Paso's Environmental Services Department operates as an enterprise fund and offers residential collection of refuse throughout the city. As a self-sustaining enterprise fund, a fee is paid by customers to recoup the cost of weekly curbside garbage collection and maintenance costs associated with the landfills that are owned and operated by the City. Revenue projections are based on the number of households receiving refuse collection service and the historical growth rate of the number of new residential homes built while adjusting for any change in the service fee.

For FY 2013, the number of customer accounts increased by 2,537 from FY 2012. During the same time period, revenue collections increased from \$35.8 million to \$36.2 million. The increase in collections can be tied to the increase in customer accounts. In FY 2014, the collections showed a decline of 10.5% or \$3.8 million. This was due to how the payments were recorded. Previously the payments were a recorded month late but the decision was made to accrue them thus one fewer payment was "received" in FY 2014. For FY 2015, City Council approved an increase to



the monthly residential garbage collection fee from \$16.00 to \$17.00. The bulk of the additional revenue will be used to fund necessary capital equipment replacement. For FY 2015, collections are projected at \$38.8 million and for FY2016 the city kept the same amount as FY 2015. Customer accounts are estimated to increase by 1% or 1,759 for a total of 177,729 in FY 2016.

| Solid Waste Collections | | | | | | | |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------|
| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget | Variance |
| Garbage Collection Billings | \$35,492,864 | \$35,799,260 | \$36,223,293 | \$32,408,679 | \$38,785,076 | \$38,785,076 | 0.00% |



ALL SOURCES REVENUE DETAIL

| Description | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget |
|-------------|----------------|----------------|----------------|----------------|
|-------------|----------------|----------------|----------------|----------------|

PROPERTY TAXES

| | | | | |
|--------------------------------|----------------------|----------------------|----------------------|----------------------|
| Real Property Tax Collections | \$207,025,368 | \$215,935,662 | \$226,364,553 | \$239,379,273 |
| Personal Prop Tax Collection | 32,529 | 100,611 | 59,323 | 0 |
| Special Fees Deling Tax Collec | 1,385,049 | 940,071 | 918,098 | 918,098 |
| TOTAL PROPERTY TAXES | \$208,442,946 | \$216,976,344 | \$227,341,974 | \$240,297,371 |

DELINQUENT TAXES

| | | | | |
|-------------------------------|--------------------|--------------------|------------------|------------------|
| Penalties Prop Tax Collection | \$1,884,807 | \$1,958,891 | \$254,598 | \$151,446 |
| TOTAL DELINQUENT TAXES | \$1,884,807 | \$1,958,891 | \$254,598 | \$151,446 |

SALES TAXES

| | | | | |
|-------------------------------|----------------------|----------------------|----------------------|----------------------|
| Sales Tax | \$113,063,514 | \$117,014,847 | \$121,006,782 | \$124,499,426 |
| Hotel Occupancy Tax | 8,835,038 | 9,186,633 | 9,275,014 | 9,730,000 |
| Hotel-Motel 2% Approved Venue | 1,478,116 | 337,584 | 0 | 0 |
| Mixed Beverage Tax | 1,605,505 | 2,127,729 | 1,966,436 | 2,125,117 |
| Bingo Tax | 50,372 | 55,755 | 56,799 | 48,440 |
| Hotel Motel Tax Penalty Int | 45,014 | 33,805 | 0 | 0 |
| Motor Vehicle Rental Taxes | 2,877,968 | 3,039,098 | 3,000,000 | 3,000,000 |
| TOTAL SALES TAXES | \$127,955,528 | \$131,795,451 | \$135,305,031 | \$139,402,983 |

FRANCHISE TAXES

| | | | | |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|
| Other Franchise Fees | \$175,823 | \$150,050 | \$2,245,405 | \$48,800 |
| Pipeline Easements | 554,861 | 552,207 | 552,150 | 552,150 |
| Bridge Revenues | 2,815 | 0 | 0 | 0 |
| Texas Gas Service | 2,464,527 | 3,287,982 | 5,125,326 | 6,018,448 |
| Time-Warner | 3,795,503 | 3,539,350 | 3,788,245 | 3,368,100 |
| El Paso Water Utilities | 10,415,453 | 10,621,045 | 14,651,152 | 14,312,756 |
| AT&T | 6,435,953 | 6,142,819 | 5,715,821 | 5,399,856 |
| Oneok | 1,266,081 | 1,165,313 | 1,312,273 | 1,167,729 |
| El Paso Natural Gas City Sales | 0 | 0 | 0 | 0 |
| Electric Company | 19,710,536 | 19,445,436 | 19,667,347 | 19,976,252 |
| Telecom Franchisees | 2,469,330 | 2,675,963 | 2,740,048 | 2,865,956 |
| Environmental Svcs Franchise | 0 | 0 | 0 | 4,402,010 |
| TOTAL FRANCHISE TAXES | \$47,290,885 | \$47,580,166 | \$55,797,767 | \$58,112,057 |

CHARGES FOR SERVICES

| | | | | |
|----------------------------|--------------|--------------|-------------|-------------|
| Reimbursed Expenditures | \$11,240,744 | \$23,113,562 | \$9,122,887 | \$6,992,304 |
| Reimbursed Damages | 90,242 | 120,999 | 39,950 | 0 |
| Food Estab Site Assessment | 82,701 | 103,381 | 92,000 | 92,000 |
| Ambulance Service Revenue | 10,396,558 | 10,892,614 | 10,637,066 | 10,637,066 |
| Misc Lab Tests | 0 | 1,250 | 0 | 0 |
| Primary Care Tb Clinic | 24,014 | 8,445 | 0 | 0 |
| County Food Safety | 13,975 | 120,167 | 95,000 | 95,000 |
| Overseas Immunizations | 43,943 | 50,022 | 26,000 | 40,000 |
| Animal Impoundment Fees | 645,920 | 169,846 | 168,000 | 168,000 |
| Dental Clinic Fees | 221,303 | 290,961 | 450,000 | 400,000 |
| Std Clinic Visit | 137,955 | 150,381 | 135,000 | 135,000 |
| Lab Tb-Mycology Tests | 35,852 | 29,698 | 30,000 | 30,000 |
| Milk And Dairy Lab Tests | 27,743 | 28,490 | 25,000 | 25,000 |
| Routine Immunizations | -108,569 | 640,035 | 270,000 | 270,000 |
| Std Hiv Lab Tests | 19,509 | 14,658 | 5,000 | 0 |

2016 BUDGET

Financial Summaries



| Description | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|
| CHARGES FOR SERVICES (CONT.) | | | | |
| Water Lab Tests | 74,982 | 77,367 | 70,000 | 70,000 |
| Animal Adoptions | 0 | 0 | 5,000 | 242,604 |
| Spay Neuter Clinic Socorro | 0 | 0 | 360,000 | 297,630 |
| Garbage Collection Billings | 36,399,726 | 32,408,679 | 38,785,076 | 38,785,076 |
| Landfill Fees | 3,840,665 | 4,126,711 | 3,961,906 | 4,050,000 |
| Recycling Revenues | 855,015 | 1,126,989 | 933,530 | 650,000 |
| Special Waste Removal Fees | 29,652 | 139,286 | 160,728 | 160,728 |
| Weed Removal Charges | 291,855 | 303,174 | 178,858 | 178,858 |
| Downtown Area Service Fee | 0 | 0 | 0 | 0 |
| Sale Of Used Oils | 0 | 23,306 | 0 | 0 |
| Service Fees | 0 | 13,600 | 0 | 0 |
| Museums Admission Revenue | 42 | 0 | 0 | 0 |
| Zoo Admission Revenue | 1,950,234 | 2,022,035 | 2,338,145 | 2,428,532 |
| General Admissions Revenue | 612,612 | 563,336 | 628,950 | 628,950 |
| Parking Fee Revenue | -173,733 | -2 | 1,300,000 | 1,550,000 |
| Meter Revenue | 1,121,360 | 1,099,206 | 1,347,555 | 1,213,350 |
| Patching Street Cuts | 43,461 | 20,831 | 0 | 20,000 |
| Street Lights | 124,701 | 0 | 0 | 0 |
| City-Truancy Prev & Diversion | 0 | 32,296 | 0 | 7,310 |
| High Piled Combust Storage Per | 0 | 0 | 0 | 0 |
| Library Fees | 202,848 | 133,395 | 134,333 | 84,500 |
| Event Fees | 109,207 | 37,476 | 68,900 | 99,915 |
| Instructional Fees | 550,327 | 507,200 | 469,098 | 479,760 |
| Membership Fees | 119,971 | 155,175 | 165,135 | 110,906 |
| Child Care Services | 461,424 | 370,994 | 585,250 | 521,100 |
| Sales To The Public | 247,337 | 4,048,341 | 3,038,342 | 3,041,403 |
| Organized Sports Leagues Fees | 983,653 | 922,765 | 1,064,530 | 1,064,530 |
| Parks Department Revenue | 0 | 0 | 0 | 0 |
| Motor Pool Usage Fees | 49,488 | 54,339 | 56,000 | 56,000 |
| Equipment Maintenance Charges | 8,316,507 | 10,453,327 | 9,661,229 | 10,453,326 |
| Fuel And Lubricants Charges | 8,554,402 | 7,800,209 | 10,047,369 | 9,200,000 |
| Misc Charges-Sales To Depts | 346,650 | 429,051 | 376,593 | 460,900 |
| Indirect Cost Recovery | 3,091,730 | 3,371,514 | 3,461,794 | 3,756,445 |
| Environmental Fees | 10,557,144 | 14,820,257 | 16,949,432 | 16,351,716 |
| Nsf Check And Other Fees | 83 | 0 | 0 | 0 |
| Tax Office Certificates | 28,412 | 36,462 | 26,000 | 30,000 |
| Gus And Goldie Royalty Revenue | 450 | 2,500 | 2,500 | 2,500 |
| Revenue Prog Income Fthb-567 | 867,070 | 894,048 | 1,023,860 | 1,273,772 |
| Revenue Prog Income Sinlge 568 | 534,504 | 474,520 | 1,000,918 | 1,242,054 |
| Revenue Prog Income Multi -569 | 624,360 | 757,529 | 1,714,000 | 1,986,474 |
| Revenue Prog Income Chdo-573 | 132,881 | 127,765 | 339,556 | 300,824 |
| Public Infor Distribution Fee | 29,350 | 27,403 | 27,500 | 2,500 |
| Prep And Release Of Liens | 0 | 0 | 0 | 12,000 |
| Bank Fees Credit Card Fees | 44,182 | 116,379 | 85,000 | 96,000 |
| Software Mntc Fee Accela | 0 | 0 | 0 | 240,000 |
| Misc Non-Operating Revenues | 4,805,510 | 5,738,237 | 3,397,524 | 3,335,772 |
| Photostats | 312,278 | 347,227 | 404,062 | 305,894 |
| Vending Machine Proceeds | 60,636 | 78,925 | 35,200 | 35,200 |
| Fees Required By Ordinance | 11,751 | 15,942 | 0 | 0 |
| Parkland Dedication Fees | 558,536 | 545,551 | 0 | 0 |
| Annual Registration Fee-Lobby | 2,745 | 2,400 | 3,000 | 0 |

2016 BUDGET

Financial Summaries



| Description | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|
| CHARGES FOR SERVICES (CONT.) | | | | |
| Economic Development-City Fund | 0 | 0 | 0 | 0 |
| Civic Center Revenue | 0 | 0 | 750,000 | 0 |
| Program Income | 831,659 | 2,923,180 | 1,327,527 | 1,750,972 |
| Transfer From Capital Projects | 4,394,365 | 6,128,813 | 5,520,200 | 5,520,236 |
| TOTAL CHARGES FOR SERVICES | \$114,871,920 | \$139,012,250 | \$132,900,503 | \$130,982,106 |

| FINES AND FORFEITURES | | | | |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Anticipated Warrant Fees | \$228,446 | \$247,346 | \$209,737 | \$247,329 |
| Moving Violation Fines | 2,959,444 | 2,439,508 | 2,412,719 | 3,035,700 |
| Public Inspection Violations | 38,952 | 28,768 | 33,700 | 27,474 |
| Health Code Violations | 34,156 | 23,381 | 9,486 | 22,759 |
| Animal Violations | 70,078 | 72,229 | 61,378 | 72,198 |
| Liability Insurance Violations | 2,328,926 | 1,611,734 | 1,540,613 | 1,867,520 |
| Misdemeanors | 379,361 | 318,531 | 301,277 | 317,171 |
| Misdemeanor Warrants | 35,945 | 33,381 | 22,697 | 33,543 |
| Moving Warrants | 607,543 | 481,234 | 398,222 | 483,626 |
| Arrest Fees - Moving Violation | 558,997 | 457,832 | 443,407 | 457,315 |
| Parking Court Costs | 56,305 | 78,891 | 77,042 | 80,393 |
| City Court Costs | 348,589 | 303,244 | 315,400 | 302,899 |
| Undistributed | 29,201 | 14,017 | 0 | 0 |
| Overpayment Muni Court Tickets | 48,766 | 26,388 | 12,008 | 24,730 |
| Special Expense Fee | 675,324 | 643,598 | 642,278 | 643,476 |
| Muni Court Bldg Security Fund | 343,917 | 283,116 | 333,868 | 311,672 |
| Moving Violation Forfeits | 2,212,329 | 2,071,751 | 2,162,929 | 1,913,711 |
| Parking Forfeits Fines | 1,444,476 | 1,879,631 | 1,919,857 | 2,154,837 |
| Appellate Docket Fees | 2,318 | 2,895 | 1,410 | 2,895 |
| Recoveries - Professional Bond | 683 | 77,158 | 75,000 | 77,158 |
| Muni Court Tech Fee Collection | 457,513 | 377,156 | 444,933 | 415,118 |
| Time Payment Fees- Muni Court | 350,961 | 247,054 | 330,780 | 239,150 |
| City - Fta | 64,211 | 41,795 | 39,051 | 41,779 |
| Narcotics Reimbursement Fee | 9,813 | 5,229 | 7,000 | 7,000 |
| Teen Court Revenue | 20 | 30 | 0 | 0 |
| Judicial Salaries- City | 67,186 | 55,946 | 56,011 | 55,885 |
| Red Light Camera Violations | 1,147,071 | 1,115,962 | 1,200,000 | 1,000,000 |
| Appeals Board Fees | 1,620 | 1,145 | 1,620 | 0 |
| TOTAL FINES AND FORFEITURES | \$14,502,150 | \$12,938,949 | \$13,052,423 | \$13,835,338 |

| LICENSES AND PERMITS | | | | |
|-------------------------------|-----------|-----------|-----------|-----------|
| Bldg Svcs Investigation Fees | \$13,551 | \$4,389 | \$5,000 | \$0 |
| Building Permits | 1,931,489 | 2,056,634 | 2,310,000 | 2,130,000 |
| Demolition Permits | 24,260 | 20,816 | 17,000 | 15,000 |
| Electrical Permits | 1,330,860 | 1,444,728 | 1,530,000 | 1,465,000 |
| Fire Protection Permits | 0 | 0 | 0 | 0 |
| Grading Permits | 187,875 | 172,860 | 190,300 | 185,000 |
| Mechanical Permits | 863,325 | 917,648 | 945,000 | 945,000 |
| Mobile Home Placement Permits | 7,560 | 7,273 | 4,000 | 7,000 |
| Plan Review Fees | 214,629 | 525,154 | 345,000 | 615,000 |
| Tas Plan Review Fees | 14,000 | 22,116 | 20,000 | 0 |
| Plumbing (Chp) Health Permits | 0 | 0 | 0 | 0 |
| Plumbing Permits | 734,048 | 790,571 | 780,000 | 845,000 |
| Roofing Permits | 367,015 | 424,317 | 400,000 | 400,000 |

2016 BUDGET

Financial Summaries



| Description | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|
| LICENSES AND PERMITS (CONT.) | | | | |
| Sidewalk And Driveway Permits | 30,379 | 28,412 | 27,630 | 21,000 |
| Signs Permits | 142,708 | 119,842 | 120,000 | 120,000 |
| Zoning Board Fees | 31,575 | 26,799 | 24,000 | 30,000 |
| Building Services Report Sales | 0 | 0 | 0 | 0 |
| Other Permits And Licenses | 416,133 | 353,660 | 479,876 | 426,873 |
| Charitable Solicitation Permit | 5,136 | 0 | 0 | 0 |
| Foreign Trade Zone Permits | 384,300 | 337,799 | 311,565 | 334,000 |
| Parade Permits | 10,680 | 7,574 | 7,500 | 0 |
| Paving Cut Permits | 8,372 | 6,808 | 13,500 | 6,500 |
| Refuse Collection Permits | 80,707 | 155,095 | 65,948 | 80,150 |
| Subdivision Permits | 300,658 | 327,891 | 458,000 | 350,000 |
| Taxi Cab Operating Permits | 53,182 | 56,611 | 53,450 | 53,450 |
| Alarms Licenses | 487,414 | 177,008 | 173,505 | 173,505 |
| Alcoholic Beverage Licenses | 117,002 | 141,463 | 125,405 | 115,000 |
| Amplification Permits | 9,156 | 5,786 | 6,500 | 6,500 |
| Animal Permit And Registration | 779,960 | 1,115,792 | 805,721 | 848,590 |
| Assembly Permits | 0 | 0 | 0 | 0 |
| Cab Driver Licenses | 414 | 146 | 300 | 0 |
| Chauffeur Licenses | 3,725 | 3,198 | 3,000 | 3,000 |
| Electrical Licenses | 0 | 0 | 0 | 0 |
| Food Establishment Licenses | 802,111 | 879,269 | 905,000 | 900,000 |
| Food Management School Fees | 617,350 | 560,823 | 650,000 | 600,000 |
| Home Imprvmt Contractor Fee | 151,800 | 149,600 | 158,000 | 160,000 |
| Sign Contractor Licenses | 7,284 | 4,249 | 4,500 | 4,500 |
| Zoning Home Occupation License | 0 | 12,780 | 8,000 | 12,000 |
| Penalties Late Fees | 56,963 | 77,067 | 60,000 | 30,000 |
| Hazardous Chemicals Permits | -476 | -144 | 0 | 0 |
| Chartered Tour Limo Fees | 14,731 | 11,853 | 15,612 | 15,612 |
| Driverless Rental Fees | 900 | 900 | 1,000 | 500 |
| Storm Drain Permits Fees | 10,980 | 7,637 | 10,980 | 0 |
| Professional Occup License | 37,721 | 30,989 | 29,942 | 29,942 |
| Special Privilege Permits | 520 | 360 | 480 | 0 |
| Residential Building Permits | 2,142,479 | 2,122,420 | 2,810,506 | 2,200,000 |
| Application Annual Process Fee | 55,809 | 65,614 | 55,000 | 55,000 |
| Condemnation Fee | 1,105 | 1,890 | 1,000 | 1,000 |
| Fire Accident Investigation Fe | 5,703 | 3,905 | 4,000 | 4,000 |
| Temporary Late Fee Penalty | 7,213 | 10,979 | 9,000 | 9,000 |
| Plumb Ins Net 3Rd Party Paymen | 0 | 0 | 0 | 0 |
| Taxicab Zone 12 88 Zone Permit | 0 | 0 | 0 | 0 |
| 3Rd Party Ins Vision Consultan | 38,482 | 4,154 | 0 | 0 |
| 3Rd Party Ins Code Comp Inc | -2,016 | -4,504 | 0 | 0 |
| 3Rd Party Ins Ecm Internationa | 14,720 | -960 | 0 | 0 |
| Hire El Paso First Fee | 0 | 26,250 | 75,000 | 75,000 |
| Fire Inspections Fees | 101,465 | 107,056 | 101,193 | 101,193 |
| Hazmat Fees | 597,495 | 635,725 | 578,990 | 578,990 |
| Wrecker And Storage Fees | 0 | 0 | 0 | 0 |
| Taxi Inspection Fees | 22,079 | 20,271 | 22,915 | 25,000 |
| Vehicle For Hire Inspect Fee | 0 | 0 | 1,500 | 0 |
| False Alarm Penalty | 83,725 | 88,700 | 89,575 | 89,575 |
| TOTAL LICENSES AND PERMITS | \$13,318,256 | \$14,067,272 | \$14,814,393 | \$14,066,880 |

2016 BUDGET

Financial Summaries



| Description | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget |
|-------------|-------------------|-------------------|-------------------|-------------------|
|-------------|-------------------|-------------------|-------------------|-------------------|

INTERGOVERNMENTAL REVENUES

| | | | | |
|---|---------------------|---------------------|---------------------|---------------------|
| Federal Grant Proceeds | \$21,256,818 | \$55,597,143 | \$10,113,742 | \$9,551,621 |
| State Grant Proceeds | 21,035,258 | 20,639,644 | 15,773,433 | 14,611,225 |
| Local Grant Proceeds | 1,013,764 | 1,113,458 | 325,870 | 179,498 |
| City Match Of Grant Proceeds | 1,615,135 | 1,299,461 | 1,083,760 | 666,988 |
| Interlocal Tax Collect Agreeeme | 1,439,202 | 1,494,960 | 1,527,000 | 1,631,261 |
| Interlocal Agreements- Hth | 763,861 | 942,811 | 996,640 | 1,078,101 |
| TOTAL INTERGOVERNMENTAL REVENUES | \$47,124,037 | \$81,087,477 | \$29,820,445 | \$27,718,694 |

COUNTY PARTICIPATION

| | | | | |
|-----------------------------------|------------------|--------------------|------------------|------------------|
| County Participation | \$448,013 | \$2,012,144 | \$556,126 | \$400,871 |
| TOTAL COUNTY PARTICIPATION | \$448,013 | \$2,012,144 | \$556,126 | \$400,871 |

INTEREST

| | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|
| Investment Interest Revenue | -\$41,595 | \$347,416 | \$277,000 | \$277,000 |
| Dividend Investment Revenue | 7,859 | 755 | 0 | 0 |
| TOTAL INTEREST | -\$33,736 | \$348,171 | \$277,000 | \$277,000 |

RENTS AND OTHER

| | | | | |
|--------------------------------|---------------------|--------------------|--------------------|--------------------|
| Local Deferral Revenue | \$1,890 | \$0 | \$0 | \$0 |
| Facility Rentals Revenue | 872,821 | 834,120 | 1,977,151 | 1,971,593 |
| Property Lease Revenue | 1,038,647 | 937,182 | 1,038,643 | 1,038,643 |
| Donations | 339,671 | 973,372 | 441,806 | 155,305 |
| Non-Cash In Kind Contributions | 0 | 0 | 0 | 0 |
| Penalties And Interest | 10,873,193 | 550,726 | 125,084 | 114,602 |
| Escheat To City Misc Revenues | 0 | 0 | 0 | 0 |
| Gains On Disposal Of Investmen | 0 | -6,155 | 0 | 0 |
| Proceeds-Sale Of Used Equip | 443,939 | 266,517 | 96,003 | 87,039 |
| Claims Settlement | 46,052 | 29,566 | 0 | 0 |
| Restitution | 38,089 | 9,845 | 20,835 | 0 |
| TOTAL RENTS AND OTHER | \$13,654,302 | \$3,595,173 | \$3,699,521 | \$3,367,182 |

OTHER SOURCES (USES)

| | | | | |
|-----------------------------------|----------------------|----------------------|---------------------|---------------------|
| Airport Indirect Cost Reimburs | \$1,572,083 | \$1,272,979 | \$1,083,655 | \$1,691,408 |
| Mass Transit Indir Cost Reimb | 3,300,000 | 3,340,800 | 3,340,800 | 3,679,695 |
| Interfund Transfers (Sources) | 75,916,151 | 129,371,603 | 63,762,053 | 47,468,935 |
| Transfer From Bond Proceeds | 36,127 | 1,316,266 | 0 | 0 |
| Fund Balance Transfers (Source | 0 | 0 | 6,224,139 | 8,772,377 |
| Original Issues Bond Proceeds | 46,190,000 | 117,970,000 | 0 | 0 |
| Refundings Bond Proceeds | 20,710,000 | 231,127,041 | 0 | 0 |
| Premium On Bonds Sold | 5,893,166 | 26,920,358 | 0 | 0 |
| Bab Tax Credit | 0 | 2,347,752 | 2,117,054 | 2,114,772 |
| Proceeds-Sale Of Fixed Asset | 0 | 0 | 0 | 0 |
| Proceeds From The Sale Of Land | 89,402 | 235,323 | 0 | 0 |
| Insurance Recovery | 5,500 | 0 | 0 | 0 |
| Loan Proceeds | 25,083,362 | 0 | 0 | 0 |
| Payment In Lieu Of Taxes | 2,345,170 | 2,265,324 | 0 | 0 |
| Capital Contributions | 0 | 8,466,417 | 0 | 0 |
| TOTAL OTHER SOURCES (USES) | \$181,140,961 | \$524,633,862 | \$76,527,701 | \$63,727,187 |

2016 BUDGET

Financial Summaries



| Description | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|
| SIF REVENUES | | | | |
| Pos City - Employee Deductions | \$6,988,741 | \$8,192,352 | \$9,160,893 | \$8,914,451 |
| Pos Fire - Employee Deductions | -75 | 1,818,317 | 1,889,721 | 2,198,146 |
| Pos Police - Employee Deductio | 2,991 | 2,408,133 | 2,364,244 | 3,667,258 |
| Pos Retirees Deductions | 372,392 | 0 | 5,740,810 | 4,535,204 |
| Pos City - Employer Contrib | 13,689,792 | 13,210,157 | 13,036,940 | 14,713,294 |
| Pos Fire - Employer Contrib | 400 | 6,908,224 | 6,483,353 | 6,422,654 |
| Pos Police - Employer Contrib | 6,843,265 | 8,494,142 | 8,111,374 | 4,920,846 |
| Workers Compensation Contrib | 3,368,521 | 9,863,538 | 9,136,416 | 11,555,029 |
| Unemployment Contributions | 138,741 | 510,135 | 294,452 | 326,153 |
| Group Life Insurance City Cont | 224,032 | 376,842 | 440,524 | 452,649 |
| Grp Dent Cty Contrb-Fire&Polic | 19 | 60,480 | 0 | 0 |
| Grp Dent Employee Ded-Fire&Pol | 59,043 | 197 | 76,320 | 80,336 |
| Grp Vision Cty Contrib-Fire&Po | 0 | 241 | 735,489 | 743,801 |
| Grp Dental Deducts-Active Cty | 1 | 0 | 0 | 0 |
| Workers Compensation Payback | 1,954 | 742,899 | 300,000 | 0 |
| Pension Fund Earnings | 201 | 0 | 0 | 0 |
| Pension Payback-Int Portion | 22 | 0 | 0 | 0 |
| TOTAL SIF REVENUES | \$31,690,043 | \$52,585,656 | \$57,770,536 | \$58,529,819 |

ENTERPRISE REVENUES

| | | | | |
|--------------------------------|-------------|-------------|-------------|-------------|
| Customer Facility Charge | \$3,405,024 | \$3,216,974 | \$3,300,000 | \$3,290,000 |
| Passenger Vehicle Crossings | 17,086,988 | 19,546,218 | 20,670,221 | 21,338,521 |
| Commercial Crossings | 0 | -34,223 | 0 | 0 |
| Pedestrian Crossings | 0 | 0 | 0 | 0 |
| Airport Building Lease Revenue | 1,652,737 | 1,446,888 | 1,498,000 | 1,972,634 |
| Airport Parking Lot Fees | 6,236,539 | 5,607,263 | 6,573,545 | 6,072,641 |
| Airline Scheduled Landing Fees | 2,924,731 | 1,841,067 | 3,417,614 | 3,417,614 |
| Nonscheduled Landing Fees | 230,070 | 239,146 | 133,000 | 133,000 |
| Airport Gate Use Fees | 0 | 0 | 0 | 0 |
| Fuel Flowage Fees | 446,049 | 376,793 | 360,000 | 360,000 |
| Aircraft Parking Fees | 425,198 | 427,237 | 442,200 | 446,700 |
| Term Space Rental - Airline | 5,689,482 | 4,832,290 | 5,449,000 | 5,449,000 |
| Terminal Space Rental-Other | 622,952 | 634,677 | 641,000 | 674,000 |
| Airport Advertising Revenues | 238,464 | 233,770 | 231,000 | 248,000 |
| Airport Food And Beve Revenue | 1,389,375 | 1,425,083 | 1,400,535 | 1,372,307 |
| Airport Giftshop Newstand Rev | 556,569 | 579,054 | 565,000 | 584,000 |
| Airport Vending Machine Rev | 259 | 214 | 500 | 500 |
| Airport Car Rentals | 4,355,378 | 4,292,905 | 4,330,000 | 4,340,000 |
| Airport La Placita Revenues | 88,103 | 70,296 | 70,600 | 75,000 |
| Airport Taxi And Limousine Fee | 27,900 | 24,150 | 35,500 | 25,000 |
| Airport Phone Telecommunicatio | 57 | 0 | 1,000 | 200 |
| Airport Equipment Parking Rent | 95,603 | 90,428 | 87,400 | 103,700 |
| Airport Loading Bridge Charges | 25,525 | 18,275 | 14,400 | 0 |
| Airport Car Rental Parking Rev | 114,312 | 117,740 | 134,820 | 78,645 |
| Airport Cost Reimbursements | 0 | 0 | 0 | 0 |
| Airport Sec Cost Reimbursment | 138,716 | 152,363 | 145,000 | 152,000 |
| Airport Util Costs Reimbursmt | 335,141 | 362,510 | 356,000 | 327,000 |
| Aircraft Tie Down Fees | 3,120 | 3,120 | 3,120 | 3,120 |
| T-Hangar Rental Fees | 289,386 | 301,691 | 287,000 | 290,000 |
| Ground Rentals | 7,316,863 | 7,692,045 | 8,091,028 | 8,197,992 |
| Other Airport Revenue | 67,995 | 107,111 | 75,800 | 84,300 |

2016 BUDGET

Financial Summaries



| Description | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget |
|------------------------------------|----------------------|------------------------|----------------------|----------------------|
| ENTERPRISE REVENUES (CONT.) | | | | |
| Airport Washrack Revenue | 144 | 276 | 200 | 200 |
| Airport Fingerprint Revenue | 36,805 | 49,110 | 32,000 | 162,000 |
| Golf Course Green Fees | 1,079,555 | 1,007,923 | 1,044,325 | 1,044,325 |
| Pro Shop Sales | 164,632 | 151,397 | 154,969 | 154,969 |
| Driving Range Fees | 39,530 | 34,930 | 42,332 | 42,332 |
| Cargo Scheduled Landing Fees | 750,684 | 693,866 | 908,174 | 908,174 |
| Ftz Weekly Exports | 0 | 0 | 0 | 0 |
| Fare Box Revenue | 8,284,601 | 8,299,702 | 9,390,000 | 9,350,000 |
| Ticket Sales | 567,393 | 616,962 | 613,000 | 799,700 |
| Trolley Token Sales | 85,724 | 97,603 | 93,000 | 75,000 |
| Lift Bus Revenue - Tickets | 252,583 | 263,495 | 267,000 | 275,000 |
| Senior Citizen Bus Pass | 151,775 | 134,508 | 150,000 | 150,000 |
| Lift Bus Revenue - Fare Box | 277,350 | 275,328 | 270,000 | 275,000 |
| Non-Transportation Revenue | 136,302 | 112,367 | 162,800 | 350,000 |
| Union Depot Office Lease Reven | 32,670 | 73,470 | 20,000 | 50,000 |
| Mt Advertising Revenue | 0 | 0 | 0 | 0 |
| Warranty Claims Reimbursement | 0 | 0 | 0 | 0 |
| Fta Subsidy | 11,134,535 | 11,630,000 | 11,500,000 | 11,500,000 |
| Fare Box County Service | 55,318 | 41,295 | 50,000 | 50,000 |
| Fare Box City Of Sunland Park | 3,384 | 37,423 | 50,000 | 50,000 |
| Pos Cobra Deductions | -35 | 41,777 | 73,120 | 73,120 |
| Gp Vision Deducts- Active Cty | 0 | 0 | 0 | 0 |
| Gains On Disp-Enterp Fix Asset | 162,858 | 151,070 | 0 | 0 |
| Passenger Facility Charges | 5,465,351 | 5,258,842 | 5,510,551 | 5,510,551 |
| City Contr - Retiree Health | 2,624,178 | 6,749,382 | 4,329,038 | 4,157,607 |
| TOTAL ENTERPRISE REVENUES | \$85,067,871 | \$89,325,814 | \$92,973,792 | \$94,013,852 |
| TOTAL REVENUE - ALL SOURCES | \$887,357,982 | \$1,317,917,620 | \$841,091,810 | \$844,882,786 |

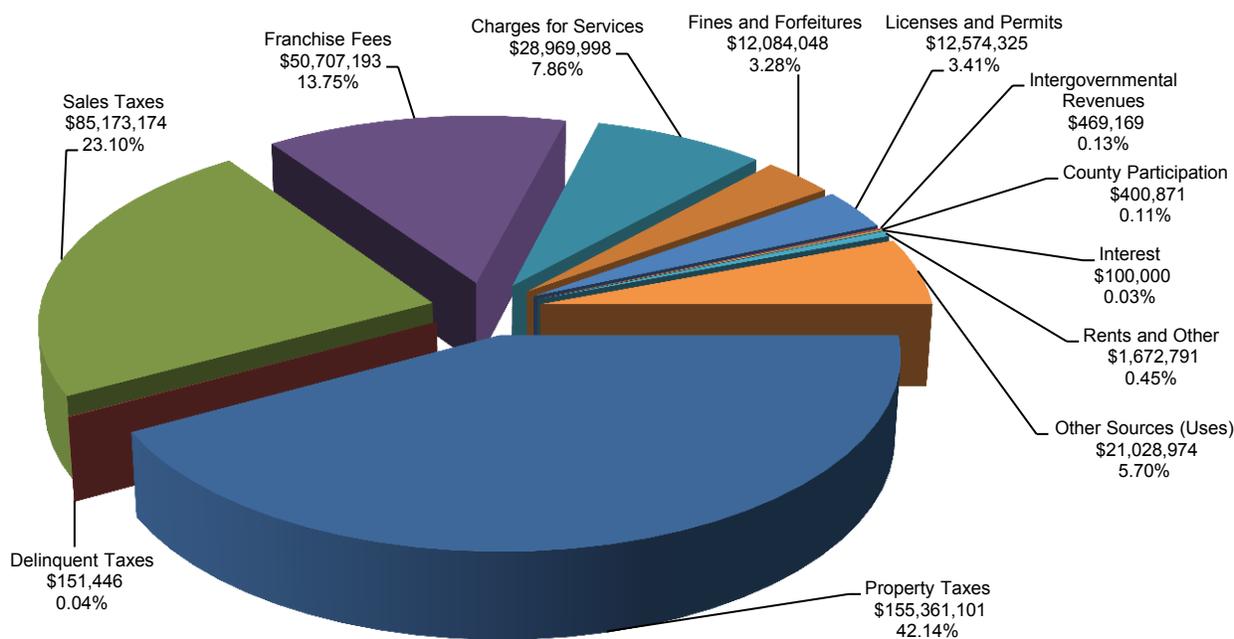




General Fund Revenue Summary by Source

| REVENUE BY SOURCE | FY2011 ACTUAL | FY2012 ACTUAL | FY2013 ACTUAL | FY2014 ACTUAL | FY2015 ADOPTED | FY2016 ADOPTED |
|----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Property Taxes | 127,249,952 | 131,331,232 | 137,639,441 | 141,420,945 | 148,771,579 | 155,361,101 |
| Delinquent Taxes | 1,240,645 | 1,265,811 | 1,268,806 | 1,307,371 | 254,598 | 151,446 |
| Sales Taxes | 74,284,237 | 74,835,024 | 76,812,161 | 80,361,463 | 82,705,883 | 85,173,174 |
| Franchise Fees | 44,026,459 | 42,964,820 | 41,360,419 | 42,287,251 | 47,854,734 | 50,707,193 |
| Charges for Services | 18,933,539 | 21,253,297 | 24,724,000 | 29,123,709 | 30,042,455 | 28,969,998 |
| Fines and Forfeitures | 12,505,674 | 12,164,952 | 12,553,685 | 11,146,618 | 11,049,122 | 12,084,048 |
| Licenses and Permits | 13,271,116 | 12,364,582 | 11,795,248 | 12,249,387 | 13,401,926 | 12,574,325 |
| Intergovernmental Revenues | 1,806,346 | 1,844,377 | 1,899,258 | 1,969,780 | 1,914,708 | 469,169 |
| County Participation | 438,658 | 522,500 | 448,013 | 752,847 | 556,126 | 400,871 |
| Interest | 117,620 | 120,359 | (32,936) | (116,498) | 100,000 | 100,000 |
| Rents and Other | 1,324,126 | 1,494,137 | 1,617,907 | 1,433,633 | 1,691,529 | 1,672,791 |
| Other Sources (Uses) | 18,493,996 | 17,873,183 | 18,946,861 | 20,879,906 | 21,173,986 | 21,028,974 |
| TOTAL REVENUES | 313,692,368 | 318,034,272 | 329,032,863 | 342,816,410 | 359,516,646 | 368,693,090 |

General Fund Revenue by Source for FY2016



Variance in Actual FY2013 to Actual FY2014:

Property Tax: Increase due to personal property tax collections

Charges for Services: Increase due to reimbursements, ambulance service collections, and county food safety

Fines and Forfeitures: Decrease due to ticket issuance

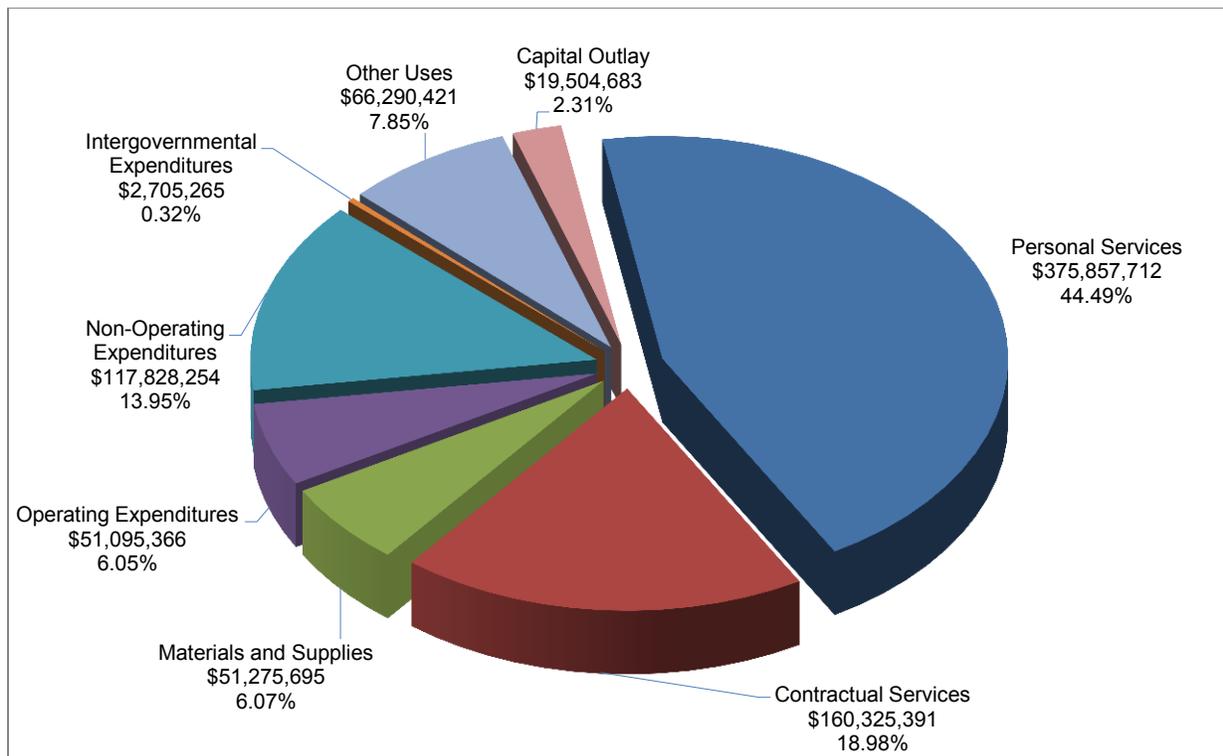
Other Sources (Uses): Increase due to transfer from capital projects



Expenditures

The expenditures for budget purposes are categorized in the following main groups: personal services, contractual services, materials and supplies, operating expenditures, non-operating expenditures, intergovernmental expenditures, other uses and capital outlay.

| EXPENDITURES BY CATEGORY | FY2011 ACTUAL | FY2012 ACTUAL | FY2013 ACTUAL | FY2014 ACTUAL | FY2015 ADOPTED | FY2016 ADOPTED |
|--------------------------------|--------------------|--------------------|--------------------|----------------------|--------------------|--------------------|
| Personal Services | 344,473,205 | 353,939,640 | 363,785,514 | 373,852,707 | 370,376,533 | 375,857,712 |
| Contractual Services | 117,497,851 | 121,877,997 | 125,703,875 | 143,363,656 | 161,437,940 | 160,325,391 |
| Materials and Supplies | 42,980,307 | 49,826,409 | 47,405,961 | 50,850,537 | 53,183,790 | 51,275,695 |
| Operating Expenditures | 65,322,849 | 71,826,221 | 73,645,283 | 80,610,955 | 41,479,018 | 51,095,366 |
| Non-Operating Expenditures | 96,368,117 | 107,760,760 | 96,981,710 | 107,077,377 | 120,971,170 | 117,828,254 |
| Intergovernmental Expenditures | 1,848,949 | 1,790,457 | 1,600,533 | 1,476,945 | 3,460,081 | 2,705,265 |
| Other Uses | 98,197,186 | 74,541,030 | 89,732,482 | 333,116,250 | 67,633,896 | 66,290,421 |
| Capital Outlay | 107,712,800 | 102,327,654 | 125,220,513 | 188,817,312 | 22,549,382 | 19,504,683 |
| TOTAL EXPENDITURES | 874,401,264 | 883,890,167 | 924,075,871 | 1,279,165,738 | 841,091,810 | 844,882,786 |

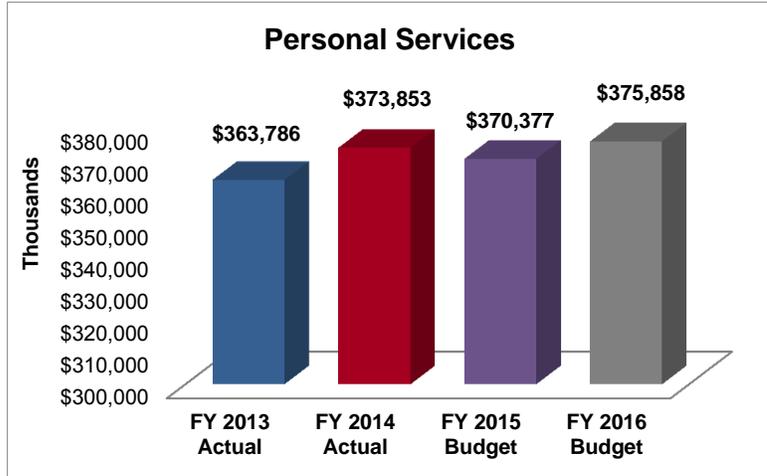




Personal Services

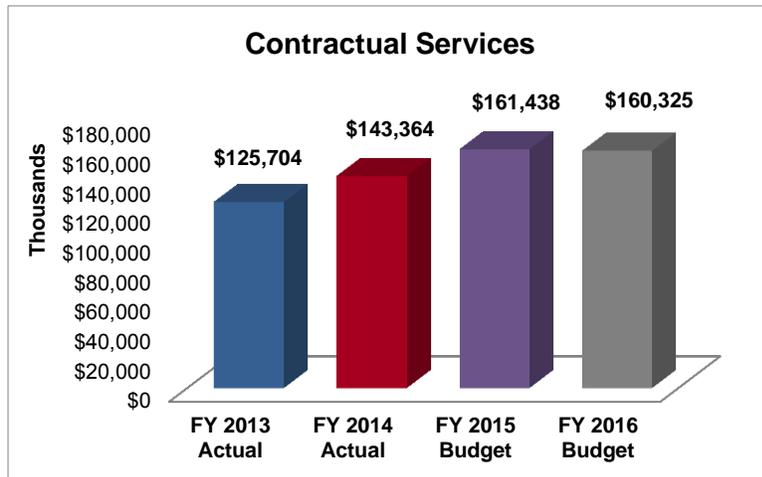
This category includes costs related to employee compensation such as salaries, wages, taxes, and fringe benefits. All Funds Personal Services costs increased by 1.5% or from \$370.4 million in FY 2015 to \$375.9 million in FY 2016. The increase in salary costs is largely attributable to the approved contracts with the Police and Fire unions and rising health insurance costs.

The Fire Department's Personal Services budget rose \$3,067,972, or 3.57% to allow for a 3.00% Cost of Living Adjustment approved by El Paso voters. In the same election, voters indicated that the City should bear the brunt of rising healthcare costs for firefighters. Additionally, increased funding for 15 positions at the 911 Communications Center was included. The Police Department has one academy scheduled to graduate 50 cadets in January 2015, and two more academies planned to start in April and June which are expected to yield 80 additional officers. The



combined budget for uniform academies rose nearly \$650k, or 44%. This budget does include a compensation increase for non-uniformed personnel, though it is expected to be a one-time lump sum payment in lieu of formal across the board pay increase. Civilian employees also face rising health insurance costs but the city has committed to shouldering some of the cost and that will increase the health insurance cost to the city by more than \$1.7 million. General Fund Personal Services for FY 2015 are budgeted at \$274.1 million and represent 72.9% of the total All Funds Personal Services budget.

Contractual Services

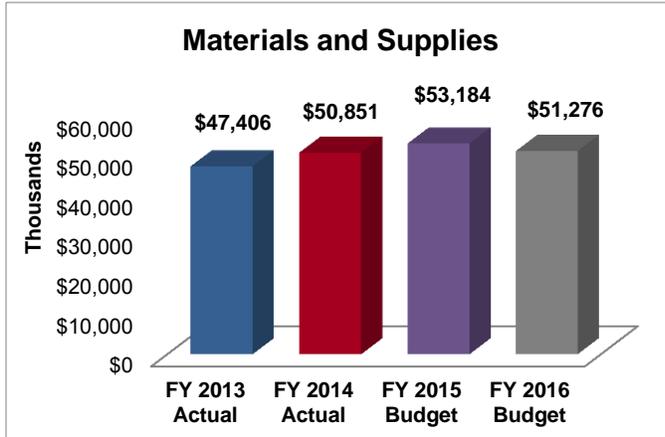


This category includes costs that are derived from contractual agreements for services. Contractual service costs decreased 0.69% from \$161.4 million in FY 2015 to \$160.3 million in FY 2016. The savings is primarily due to savings in 380 tax rebate agreements which have not materialized as quickly as expected. After reviewing citywide contracts, the Department of Information Technology Services found more than \$500k in savings from reducing the number of license fees or canceling contracts that were no longer being utilized. Additionally, a new account was created following

the adoption of the FY 2015 budget for the franchise fee that the Environmental Services Department pays into the General Fund. That budget is now located under the Operating Expenses category, a shift of \$2.2 million. General Fund Contractual Services for FY 2016 are budgeted at \$33.9 million and represent 21.1% of the All Funds Contractual Services budget.

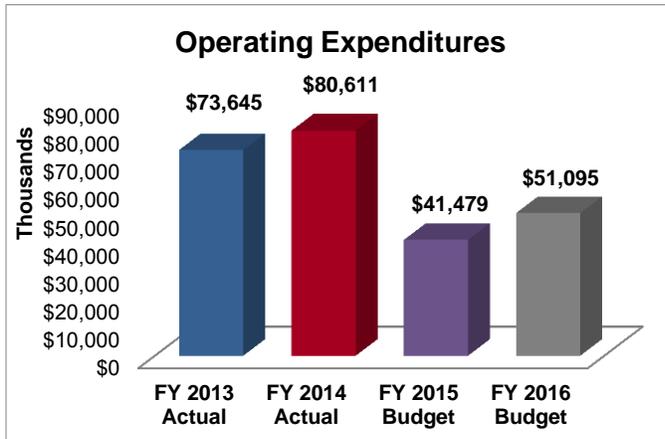


Materials and Supplies



This category includes costs of expendable items used by operating activities. Supplies and material costs decreased 3.59% from \$53.2 million in FY 2015 to \$51.3 million in FY 2016. The variance is primarily due to lower fuel prices that the fleet internal service fund must pay and subsequently can charge less to user departments. The budget for liquefied natural gas also declined due to the new CNG compression stations and the ability to pipe in natural gas rather than LNG fuel delivered by truck. General Fund Materials and Supplies for FY 2016 are budgeted at \$15.5 million which accounts for 30.26% of the total Material and Supplies All Funds budget.

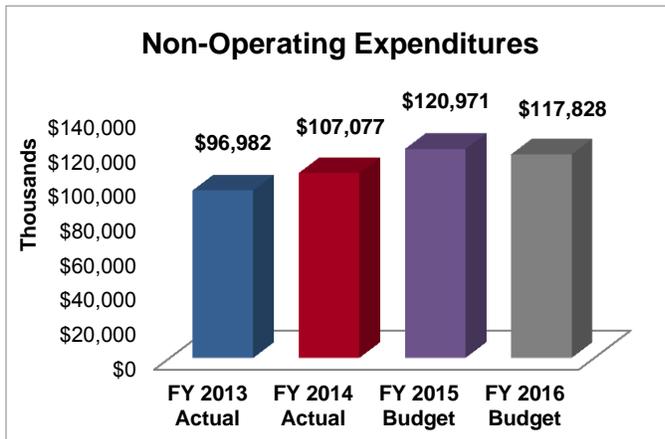
Operating Expenditures



This category includes items that support day-to-day operations of a department such as utilities, mileage reimbursements, travel, training expenses, and communication costs. Also included are indirect cost expenditures budgeted by enterprise funds to cover their share of overhead costs in the General Fund. The city contracted with an outside firm to conduct an indirect cost study and as a result, the enterprise departments pay the general fund. The total budget for FY 2016 shows an increase of 23.2%, primarily due to the account change for the Environmental Services Franchise Fee, an increase to the salary reserve for employee compensation,

and rising electricity costs. About half, or 48.0%, of costs in this category are budgeted in the General Fund.

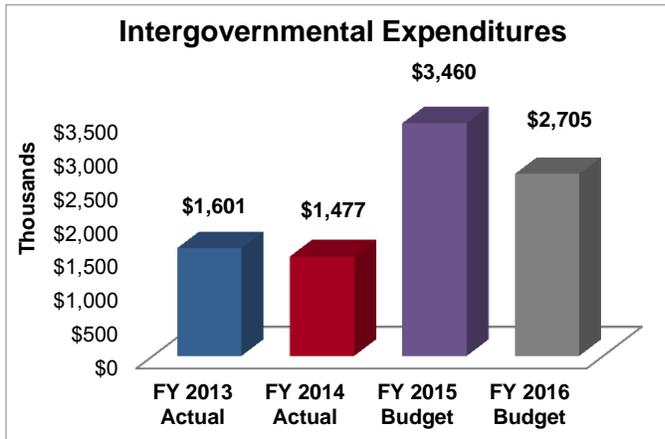
Non-Operating Expenditures



This category includes costs such as principal and interest expense, community service project allocations, housing rehabilitation costs and damages/settlement costs and represents 14.9% of the total All Funds budget. The budget for FY 2015 increased by 2.6% from \$121.0 million to \$117.8 million predominately due to change in how debt payments are budgeted; however, debt service increased by more than \$800k for Environmental Services and Sun Metro. A small percentage (5.33%) of the category is budgeted under the General Fund.

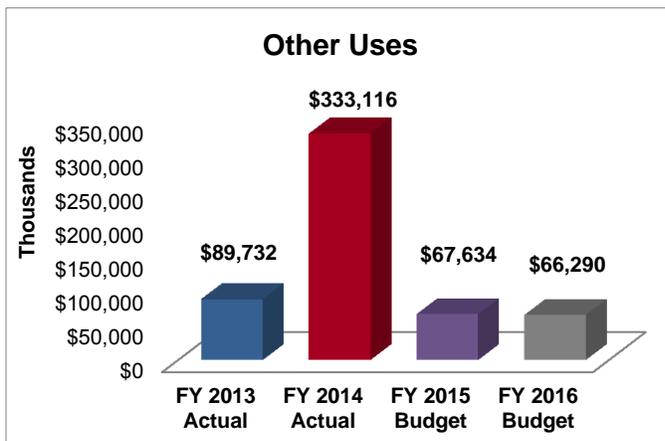


Intergovernmental Expenditures



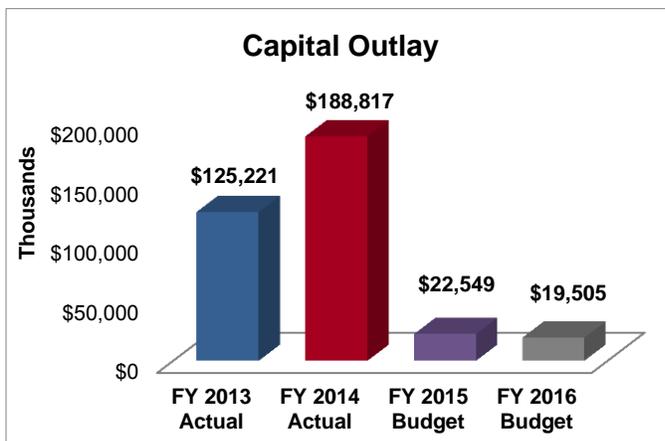
This category includes grant-matching funds in order to leverage federal and state funding. More than half (57.2%) of the category total is for costs budgeted under the General Fund dedicated for the grant match requirement for health and police grants. These costs decreased (21.8%) from \$3.5 million in FY 2015 to \$2.7 million in FY 2016. While grant match for Police, Fire, Public Health, and Community Development all rose slightly, Sun Metro lowered its budget for grant match by nearly \$770k.

Other Uses



This category includes nonrecurring transfers that do not qualify as revenues or expenditures to the receiving or disbursing department. Other Uses decreased 1.99% from \$67.6 million in FY 2015 to an estimated \$66.3 million in FY 2016, due to a decrease in general fund transfers for economic incentives (380 agreements) for certain projects that are behind schedule and the reimbursements have already been budgeted. Partially offsetting that decrease, is an increase in the transfer to the vehicle replacement fund. A small percentage (19.4%) of this category is budgeted under the General Fund.

Capital Outlay



This category includes construction, equipment, and land acquisition. Capital costs for FY 2016 are expected to decrease by 13.5% from \$22.5 million in FY 2015 to an estimated \$19.5 million in FY 2016. The budget includes funding for vehicles including cars and light trucks. Funding is also included to procure front end loaders to help replace an aging fleet within the Environmental Services Department. Sun Metro data processing equipment decreased \$725k which due to a change in budgeting will now be part of the indirect cost allocation instead of a separate line item. None of this category is budgeted under the General Fund.



ALL EXPENDITURES DETAIL

| Description | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget |
|--------------------------------|----------------|----------------|----------------|----------------|
| PERSONAL SERVICES | | | | |
| Non-Uniform Wages And Salaries | \$119,040,220 | \$126,197,321 | \$129,089,302 | \$129,583,124 |
| Comp Abs Npo And Opeb | 3,168,891 | 3,289,274 | 0 | 0 |
| Overtime - Civilian | 6,150,304 | 6,290,159 | 3,659,043 | 3,655,152 |
| Hazardous Pay | 86,669 | 87,716 | 87,870 | 75,400 |
| Sick Vac Leave Payoff-Civilian | 858,953 | 802,868 | 191,052 | 68,903 |
| Incentive Pay | 3,009,407 | 3,353,513 | 3,092,160 | 3,164,310 |
| Field Training Officer | 85,692 | 111,913 | 120,774 | 119,934 |
| Shift Differential - Civilian | 278,879 | 471,655 | 272,933 | 292,172 |
| Part-Time Temporary - Civilian | 13,988,420 | 3,827,752 | 5,395,623 | 5,444,911 |
| Uniform Wages And Salaries | 115,789,142 | 119,455,149 | 119,272,315 | 120,799,342 |
| Overtime - Uniform | 7,775,310 | 7,313,261 | 5,805,868 | 5,953,305 |
| Sick Vac Leave Payoff -Uniform | 1,060,901 | 2,010,260 | 2,395,689 | 2,944,000 |
| Longevity - Uniform | 1,246,644 | 1,263,382 | 1,277,927 | 1,257,439 |
| Shift Differential - Uniform | 621,613 | 651,046 | 645,100 | 645,100 |
| Part-Time Temporary - Cadet | -40,300 | 0 | 1,467,835 | 2,117,009 |
| Reimbursed Overtime | -465,527 | -381,201 | 0 | 0 |
| Equipment Allowance | 36,562 | 37,574 | 21,572 | 9,637 |
| Temporary Services Contracts | 16,717 | 50,270 | 10,000 | 41,000 |
| Workers Compensation- Civilian | 4,327,234 | 3,849,123 | 3,367,226 | 5,666,118 |
| Unemployment Compen - Civilian | 160,397 | 266,891 | 137,862 | 139,929 |
| Workers Compensation - Uniform | 4,921,432 | 5,666,010 | 5,784,062 | 5,808,101 |
| Unemployment Comp - Uniform | 183,794 | 261,169 | 133,238 | 129,427 |
| Life Insurance | 125,278 | 118,607 | 107,330 | 106,776 |
| Vsion And Dental - Uniform | 632,873 | 761,708 | 733,304 | 724,729 |
| Pos City - Employer Contrib | 11,645,011 | 15,307,194 | 13,018,759 | 14,725,053 |
| Pos Fire - Employer Contrib | 6,167,878 | 6,552,488 | 6,153,371 | 6,277,644 |
| Pos Police - Employer Contrib | 7,451,867 | 7,487,765 | 7,653,274 | 4,891,418 |
| Life Insurance - Civilian | 257,603 | 307,716 | 336,640 | 334,605 |
| Vision And Dental | 23,603 | 8,698 | 0 | 0 |
| Allow(Exc Mil& Unif)-Civilia | 331,533 | 373,730 | 273,128 | 251,786 |
| Insurance & Ancillary Benefits | -1,319 | 0 | 0 | 0 |
| Relocation Expenditures | 13,892 | 7,050 | 0 | 0 |
| Other Employee Benefits | 96,295 | 46,557 | 36,355 | 25,000 |
| Misc Expense Accts-Elec Offic | 42,623 | 40,177 | 40,957 | 40,957 |
| Misc Expense Accts - Employee | 0 | 400 | 0 | 0 |
| City Pension Plan Contribution | 16,042,586 | 17,354,037 | 18,729,553 | 19,218,243 |
| Fire Pension Plan Contribution | 10,512,273 | 10,568,781 | 10,942,437 | 11,029,979 |
| Police Pension Plan Contrib | 14,225,607 | 14,578,438 | 13,819,459 | 14,016,512 |
| Uniform Allowances | 0 | 0 | 84,150 | 85,738 |
| Fica City Match - Civilian | 7,664,865 | 7,879,139 | 7,827,873 | 7,826,936 |
| Fica Med- City Match-Civilian | 3,368,693 | 2,455,272 | 1,995,581 | 2,029,155 |
| Fica City Match - Uniform | -6,002 | 27,230 | 0 | 81 |
| Fica Med City Match - Uniform | 217,108 | 1,229,404 | 1,933,024 | 1,955,473 |
| Retirees Health Plan | 2,624,178 | 3,782,897 | 4,329,038 | 4,157,607 |
| Workers Compensation - Cadet | 40,048 | 61,390 | 2,347 | 95,053 |
| Unemployment Comp - Cadet | 2,632 | 2,400 | 46,998 | 2,117 |
| Life Insurance - (Executive) | 3,195 | 827 | 1,092 | 1,569 |
| Vision And Dental | 5,082 | 2,538 | 1,223 | 1,656 |

Financial Summaries



| Description | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget |
|-------------|----------------|----------------|----------------|----------------|
|-------------|----------------|----------------|----------------|----------------|

PERSONAL SERVICES (CONT.)

| | | | | |
|--------------------------------|----------------------|----------------------|----------------------|----------------------|
| Fica City Match - Cadet | -2,624 | 14,122 | 61,905 | 114,615 |
| Fica Med - City Match - Cadet | -614 | 9,038 | 21,284 | 30,697 |
| TOTAL PERSONAL SERVICES | \$363,785,514 | \$373,852,707 | \$370,376,533 | \$375,857,712 |

CONTRACTUAL SERVICES

| | | | | |
|--------------------------------|------------|------------|------------|------------|
| Personal Services Contracts | \$0 | \$6,200 | \$0 | \$0 |
| Temporary Services Contracts | 1,467,474 | 1,571,085 | 3,912,639 | 4,037,176 |
| Professional Services | 0 | 0 | 2,000 | 0 |
| Accounting/Audit Services | 345,420 | 391,879 | 453,173 | 469,108 |
| Appraisal Services | 2,520,343 | 3,480,856 | 2,690,419 | 2,926,783 |
| Artistic Performances Services | 163,970 | 123,021 | 139,670 | 122,692 |
| Assessment Center Services | 31,268 | 26,783 | 24,300 | 27,800 |
| Bond Fin Advisory Service | 40,610 | 106,594 | 145,287 | 136,450 |
| Collective Bargaining Services | 41,451 | 192,181 | 40,000 | 40,000 |
| Data Processing Services | 165,133 | 147,096 | 302,728 | 309,608 |
| Engineering Services | 40,654 | -589,197 | 76,750 | 99,006 |
| External Legal Counsel Service | 1,169,709 | 952,140 | 470,850 | 470,000 |
| Title Search Services | 7,240 | 4,650 | 6,000 | 6,000 |
| Health Care Providers Services | 30,624,928 | 31,607,387 | 34,950,956 | 35,558,951 |
| Interpreter Services | 105,241 | 130,306 | 150,717 | 153,767 |
| Court Reporters | 16,246 | 9,983 | 31,000 | 31,000 |
| Expert Witnesses | 16,949 | 58,761 | 74,419 | 74,419 |
| Management Consulting Services | 5,569,912 | 889,400 | 8,829,018 | 9,057,130 |
| Promotional Services | 381,830 | 402,400 | 589,394 | 623,110 |
| Dental Premium | 660,763 | 573,792 | 640,000 | 640,000 |
| Optical Premium | 0 | 28,251 | 12,000 | 12,000 |
| Life Premium | 2,214,573 | 386,091 | 365,000 | 365,000 |
| Electr Franchise Review Svcs | 32,805 | 104,186 | 20,800 | 20,800 |
| Gas Franchise Review Services | -155 | 70,489 | 21,500 | 21,500 |
| Tephone Franchise Review Svcs | 1,086 | 450 | 1,000 | 1,000 |
| Cable Franchise Review Service | 0 | 0 | 2,201,205 | 200 |
| Workers Comp Benefits Paid | 2,993,662 | 2,921,081 | 3,403,000 | 3,403,000 |
| Unemployment Benefits Paid | 260,810 | 347,372 | 400,000 | 400,000 |
| Pos Retirees | 1,551,220 | 5,870,034 | 7,500,000 | 7,436,279 |
| Stop Loss Insurance | 1,986,482 | 2,716,790 | 1,995,000 | 1,995,000 |
| Prescription Benefit Payments | 7,329,628 | 8,385,479 | 8,500,000 | 8,500,000 |
| Pharmaceutical Admin | 126,407 | 349,689 | 150,000 | 150,000 |
| Eap Benefit Administrator | 22,915 | 34,459 | 25,000 | 25,000 |
| Arbitration Mediation Svcs | 8,108 | 15,490 | 10,000 | 10,000 |
| Investigative Services | 0 | 1,570 | 3,000 | 3,000 |
| Arbitrage Bond Review Service | 0 | 15,345 | 12,000 | 12,500 |
| Benefits Administrators (Tpa) | 2,808,983 | 2,876,069 | 3,423,000 | 3,423,000 |
| Billing Collect Agen Contracts | 2,095,783 | 1,494,751 | 1,523,602 | 1,538,833 |
| Data Process Services Contract | 4,924,894 | 6,335,708 | 7,405,161 | 6,831,069 |
| Elections Contracts | 423,760 | 0 | 225,000 | 225,000 |
| Environmental Contracts | 1,311,563 | 1,578,045 | 2,374,262 | 2,497,937 |
| Legal Notices Contracts | 239,287 | 104,305 | 286,250 | 289,621 |
| Maint Svcs Contract-Janitorial | 3,195,937 | 3,334,540 | 3,690,707 | 3,886,732 |
| Management Services Contracts | 9,096,243 | 10,409,321 | 11,313,009 | 11,586,594 |
| Personnel Recruitment Contract | 25,050 | 199 | 20,600 | 600 |

2016 BUDGET

Financial Summaries



| Description | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget |
|-------------|----------------|----------------|----------------|----------------|
|-------------|----------------|----------------|----------------|----------------|

CONTRACTUAL SERVICES (CONT.)

| | | | | |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|
| Printing Services Contracts | 388,850 | 608,824 | 749,177 | 734,999 |
| Purchased Transp Contracts | 173,523 | 450 | 0 | 0 |
| Rec And Cultural Contracts | 438,878 | 473,758 | 1,296,361 | 547,980 |
| Security Contracts | 3,660,599 | 3,871,412 | 4,352,894 | 4,809,689 |
| Temp Employee Svcs Contracts | 32,725 | 34,059 | 55,561 | 55,955 |
| Training Instruction Contracts | 185,049 | 244,820 | 231,551 | 246,038 |
| Outside Contracts - Noc | 13,303,472 | 22,550,134 | 14,255,078 | 15,428,613 |
| Foreign Trade Zone Inspections | 0 | 195 | 0 | 0 |
| Interlocal Agreements | 327,200 | 494,277 | 537,825 | 536,326 |
| Garage Keeper Liens | 15,274 | 22,394 | 0 | 0 |
| Pest Control Contracts | 70,465 | 74,272 | 101,440 | 102,425 |
| Groundkeeping Horti Contracts | 2,410,402 | 2,486,996 | 3,084,672 | 3,088,878 |
| Linen And Industrial Contracts | 94,846 | 101,330 | 125,605 | 122,889 |
| Pub Safety Equip Maint Contrac | 442,865 | 680,944 | 283,326 | 317,348 |
| Bldgs Facilities Maint Contrac | 1,120,002 | 949,314 | 1,332,615 | 1,344,009 |
| Public Accesses Maint Contract | 1,366,096 | 2,316,095 | 1,681,775 | 1,401,405 |
| Veh Heavy Equip Off Rd Maint C | 976,867 | 1,027,820 | 1,612,657 | 1,534,855 |
| Office Equip Maint Contracts | 817,990 | 570,714 | 1,245,439 | 1,077,234 |
| Veterinarian | 9,004 | 13,312 | 27,240 | 29,000 |
| Bus Shelter Cleaning | 308,045 | 499,197 | 470,000 | 750,000 |
| Airport Fingerprint Expense | 25,000 | 30,000 | 30,000 | 78,600 |
| 380 Property Tax Rebates | 439,730 | 676,507 | 4,332,379 | 3,139,589 |
| 380 Sales Tax Rebates | 440,498 | 256,028 | 774,030 | 293,398 |
| 380 Hotel Occupancy Tax Rebate | 247,796 | 215,695 | 209,602 | 215,890 |
| Equip Maint-Interfund Svcs | 8,353,864 | 10,394,434 | 8,966,550 | 9,888,509 |
| Motor Pool Usage Fee-Interf Sv | 87,029 | 38,945 | 47,399 | 60,559 |
| Print Shop Alloc-Interfund Svc | 258,016 | 226,031 | 329,720 | 361,523 |
| Mail Room Charges | 650,518 | 595,731 | 702,792 | 742,652 |
| Buildings-Leases | 1,531,331 | 1,740,800 | 1,609,702 | 1,660,200 |
| Bus Stops-Leases | -61 | 0 | 0 | 0 |
| Computer Related-Leases | 1,146,383 | 428,038 | 2,000 | 3,500 |
| Medical Equipment-Leases | 13,989 | 187 | 16,000 | 16,000 |
| Office Equipment-Leases | 375,118 | 325,913 | 442,806 | 474,800 |
| Parking Lots-Leases | 118,507 | 321,510 | 305,430 | 297,332 |
| Tires-Leases | 487,815 | 442,246 | 565,000 | 552,000 |
| Vehicles-Leases | 576,935 | 470,896 | 253,770 | 500 |
| Fire Hydrants-Leases | 316,649 | 0 | 9,000 | 9,000 |
| Leases Noc | 345,792 | 2,536,957 | 2,554,339 | 2,558,427 |
| Land - Leases | 46,113 | 78,100 | 287,259 | 276,765 |
| Copier Contract Services | 82,518 | 100,290 | 146,530 | 150,839 |
| TOTAL CONTRACTUAL SERVICES | \$125,703,875 | \$143,363,656 | \$161,437,940 | \$160,325,391 |

MATERIALS AND SUPPLIES

| | | | | |
|-------------------------------|-----------|-----------|-----------|-----------|
| Gasoline - Unleaded (Offsite) | \$39 | \$0 | \$0 | \$0 |
| Gasoline - Unleaded | 8,684,787 | 5,078,303 | 5,285,605 | 4,609,252 |
| Compressed Natural Gas | 6,442 | 11,701 | 7,500 | 134,900 |
| Gasoline - Regular | 0 | 0 | 0 | 0 |
| Lubricants Antifreeze | 233,202 | 628,070 | 484,276 | 553,700 |
| Diesel | 184,484 | 2,742,447 | 3,663,222 | 3,904,114 |
| Propane | 15,337 | 13,713 | 22,280 | 32,080 |

2016 BUDGET

Financial Summaries



| Description | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget |
|-------------|----------------|----------------|----------------|----------------|
|-------------|----------------|----------------|----------------|----------------|

MATERIALS AND SUPPLIES (CONT.)

| | | | | |
|--------------------------------|-----------|-----------|-----------|-----------|
| Liquified Natural Gas | 5,019,591 | 5,282,156 | 5,434,779 | 4,500,000 |
| Aviation Fuel | 1,056 | -2,833 | 0 | 0 |
| Office Supplies | 886,372 | 922,620 | 1,043,061 | 1,038,263 |
| Equipment Purchase Under 500 | 278,424 | 279,782 | 244,435 | 257,681 |
| Promotional Supplies | 138,784 | 170,825 | 209,341 | 306,995 |
| Publications & Subs(Supplies) | 1,435,730 | 1,570,638 | 1,666,102 | 1,603,875 |
| Legal Library And Research Exp | 0 | 76,329 | 0 | 75,000 |
| Supplies Computer Equipment | 502,907 | 581,685 | 655,290 | 668,680 |
| Desktop Software Supplies | 216,765 | 945,413 | 918,977 | 313,696 |
| Undercover Supplies & Material | 60,726 | 84,995 | 2,500 | 50 |
| Photography Film Video Supply | 63,056 | 79,936 | 111,274 | 118,464 |
| Training Materials | 117,199 | 144,460 | 87,055 | 94,810 |
| Ammunition Supplies | 163,682 | 217,864 | 350,299 | 526,000 |
| Animal Food And Supplies | 295,326 | 326,408 | 407,280 | 419,693 |
| Cleaning Supplies | 753,558 | 761,269 | 887,433 | 907,444 |
| Clinical Medical Supplies | 1,413,218 | 1,626,370 | 2,014,679 | 2,264,706 |
| Land Maintenance Supplies | 621,111 | 600,542 | 1,207,821 | 993,793 |
| Building Maintenance Supplies | 38,112 | 57,960 | 41,380 | 94,217 |
| Food And Beverages Supplies | 164,866 | 163,031 | 233,437 | 211,971 |
| Recreational Supplies | 255,027 | 279,852 | 246,960 | 274,190 |
| Equip Maint Sup-Low Cost Item | 268,861 | 269,377 | 392,938 | 388,412 |
| Vehicle Maintenance Supplies | 3,897,203 | 5,067,005 | 4,406,475 | 3,884,504 |
| Core Charges-Supplies | 660 | 0 | 0 | 0 |
| Uniforms And Apparel Supplies | 836,491 | 860,806 | 1,104,339 | 1,122,483 |
| Inventory Purch-Mat & Supplies | 2,943,477 | 3,918,859 | 3,471,158 | 3,571,500 |
| Maintenance Supplies Parts Noc | 628,795 | 1,269,467 | 894,453 | 1,022,494 |
| Safety Gear | 847,347 | 550,721 | 800,973 | 808,868 |
| Fuel Inventory Purchases | 8,736,758 | 8,278,909 | 8,970,000 | 8,400,000 |
| Equip Outside Repairs Svcs Noc | 1,312,907 | 1,058,269 | 1,515,593 | 1,621,858 |
| Chemical Supplies | 474,190 | 439,674 | 540,665 | 502,665 |
| Furniture 1000 - 4999 99 | 2,470 | 1,479 | 0 | 0 |
| Data Proces Equip 1000-4999 99 | 3,720 | 31,530 | 5,000 | 20,000 |
| Other Equipment 1000 -4999 99 | 2,088 | 118,358 | 26,700 | 20,500 |
| Buildings Facilities Maint Rep | 979,575 | 961,070 | 1,614,027 | 1,659,341 |
| Fueling Facility - Maint & Rep | 163,195 | 139,460 | 120,000 | 105,000 |
| Land Landscaping - Maint & Rep | 261,308 | 236,306 | 379,390 | 399,890 |
| Public Accesses-Maint & Rep | 993,708 | 1,060,184 | 1,240,693 | 1,243,035 |
| Vehicles - Maint & Repairs | 156,810 | 129,263 | 161,435 | 168,378 |
| Office Equipment-Maint & Rep | 158,351 | 50,475 | 110,030 | 113,100 |
| Heavy Equipment - Maint& Rep | 87,268 | 112,197 | 90,300 | 158,300 |
| Public Safety Equip-Maint Rep | 115,614 | 118,495 | 207,344 | 245,504 |
| Parking Meters - Maint & Rep | 11,068 | 109,796 | 226,000 | 260,000 |
| Airfield Maint And Repairs | 98,999 | 172,176 | 168,000 | 198,000 |
| Buildings - Inside | 1,499 | 2,874 | 0 | 0 |
| Buildings - Outside | 33,690 | 24,270 | 32,520 | 32,520 |
| Buildings - Floor | 2,997 | 0 | 0 | 0 |
| Electrical Supplies - Repair | 64,651 | 54,805 | 73,500 | 11,294 |
| Elevators - Escalators | 2,516 | 1,975 | 3,000 | 3,000 |
| Hvac- Supplies & Repair | 68,506 | 47,900 | 75,900 | 9,100 |
| Plumbing Supplies & Repair | 76,078 | 47,053 | 58,000 | 15,000 |

2016 BUDGET

Financial Summaries



| Description | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| MATERIALS AND SUPPLIES (CONT.) | | | | |
| Swimming Pools | 61,923 | 58,195 | 60,206 | 60,206 |
| Maint & Repair Safety Gear | 9,046 | 60,366 | 0 | 0 |
| Equipment Mat 500 - 4 999 99 | 233,145 | 155,252 | 74,848 | 82,348 |
| Furniture 500 - 4 999 99 | 66,665 | 129,090 | 45,350 | 20,600 |
| Data Process Eqp 500-4 999 99 | 436,264 | 262,160 | 457,735 | 647,146 |
| Other Equipment 500-4 999 99 | 1,733,482 | 2,109,136 | 513,332 | 478,775 |
| Furniture & Equip Less 500 | 84,835 | 169,230 | 80,350 | 94,750 |
| Artwork | 0 | 130,817 | 38,550 | 3,550 |
| TOTAL MATERIAL AND SUPPLIES | \$47,405,961 | \$50,850,537 | \$53,183,790 | \$51,275,695 |

| OPERATING EXPENDITURES | | | | |
|--------------------------------|------------|------------|------------|------------|
| Phone | 2,628,650 | 2,706,052 | 2,888,444 | 2,639,871 |
| Long Distance | 37,776 | 22,206 | 33,975 | 35,083 |
| Paging Services | 1,258,549 | 1,137,169 | 1,425,961 | 1,388,762 |
| Postage | 280,629 | 286,359 | 310,659 | 311,515 |
| Shipping | 107,923 | 118,067 | 121,077 | 139,570 |
| Electricity | 10,899,851 | 10,141,925 | 10,327,825 | 11,711,447 |
| Water | 4,304,212 | 4,203,296 | 4,368,767 | 4,712,992 |
| Natural Gas Other | 710,831 | 1,097,328 | 1,250,739 | 1,060,611 |
| Travel Expenses - Elected Offi | 27,217 | 18,339 | 40,180 | 40,180 |
| Travel Expenses - Employees | 1,116,285 | 787,263 | 903,535 | 863,572 |
| Travel Expenses - Board Member | 0 | 107 | 0 | 0 |
| Mileage Allowances | 60,765 | 43,513 | 63,798 | 62,368 |
| Landfill Use Expenditures | -206,602 | 2,962,688 | 800,000 | 800,000 |
| Environmental Svcs Franchise | 0 | 0 | 0 | 2,201,005 |
| Environmental Quality Expense | 586,660 | 387,012 | 500,050 | 500,000 |
| General Liability Insurance Ex | 1,472,480 | 1,668,724 | 1,725,678 | 1,807,751 |
| Intangible Asset Expenditures- | 7 | 0 | 100 | 0 |
| Juror Expense | 2,724 | 644 | 2,500 | 2,500 |
| Operating Contingency Reserve | 1,000,791 | 1,810,965 | 1,307,461 | 1,533,152 |
| Other Services Charges Expense | 2,775,200 | 2,614,098 | 1,113,065 | 3,020,809 |
| Penalty Assessed Under Prompt | 1 | 776 | 0 | 0 |
| Prisoner Custody Expense | 374,093 | 374,093 | 375,000 | 375,000 |
| Property Insurance Expense | 687,082 | 280,944 | 713,495 | 733,059 |
| Public Information Publication | 2,439 | 1,960 | 2,000 | 2,000 |
| Public Information Seminar | 0 | 0 | 12,500 | 12,500 |
| Salary Adjustment Reserve Expe | 0 | 0 | 720,818 | 3,370,818 |
| Seminars Continuing Education | 375,531 | 388,247 | 662,958 | 673,852 |
| Vehicle Inspections Licenses E | 1,228 | 518 | 6,408 | 4,530 |
| Professional Licenses & Member | 820,364 | 717,094 | 842,373 | 870,071 |
| Indirect Cost Expenditures | 7,976,794 | 7,989,623 | 9,942,788 | 11,075,459 |
| Applicant Reimbursement | 71 | 1,622 | 0 | 0 |
| Volunteer Mileage | 34,844 | 37,448 | 33,942 | 37,300 |
| Volunteer Stipends | 355,025 | 303,267 | 326,502 | 327,325 |
| Bond Issuance Costs | 775,355 | 3,838,512 | 70,000 | 135,000 |
| Council Special Projects | 154,088 | 79,870 | 40,000 | 40,000 |
| Underground Storage Tank Testi | 2,220 | 0 | 10,700 | 10,500 |
| Field Trips | 39,569 | 5,946 | 4,325 | 31,764 |
| Tuition Reimbursement | 241,832 | 199,286 | 260,000 | 352,000 |
| 2 For The Arts | 0 | 0 | 0 | 28,000 |

2016 BUDGET

Financial Summaries



| Description | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget |
|-------------|----------------|----------------|----------------|----------------|
|-------------|----------------|----------------|----------------|----------------|

OPERATING EXPENDITURES (CONT.)

| | | | | |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Direct Expenses Chgd By City | 36,327 | 39,827 | 271,395 | 185,000 |
| Depreciation - Contributed Cap | 6,234,963 | 6,993,385 | 0 | 0 |
| Depreciation Expense | 28,469,509 | 29,352,782 | 0 | 0 |
| TOTAL OPERATING EXPENDITURES | \$73,645,283 | \$80,610,955 | \$41,479,018 | \$51,095,366 |

NON-OPERATING EXPENDITURES

| | | | | |
|---|---------------------|----------------------|----------------------|----------------------|
| Community Service Projects | \$7,549,708 | \$5,915,947 | \$6,288,995 | \$6,420,788 |
| Community Housing Projects-391 | 2,568,414 | 1,221,044 | 339,556 | 300,824 |
| Housing Rehab Multi Family-715 | 726,743 | 1,339,323 | 1,714,000 | 1,986,474 |
| Housing Rehab Single Fam- 720 | 738,441 | 884,485 | 1,000,918 | 1,242,054 |
| First Time Home Buyer (735) | 987,996 | 1,611,499 | 1,023,860 | 1,273,772 |
| Single Line Item Projects | 472,266 | 419,232 | 560,000 | 0 |
| Economic Development Projects | 15,000 | 0 | 0 | 0 |
| Interest Expense | 41,815,409 | 49,423,370 | 52,169,977 | 47,814,439 |
| Other Agency Expenses | 863,496 | 797,423 | 849,667 | 839,667 |
| Bank Svc Chrgs & Cr Card Fees | 40,279 | 202,274 | 371,807 | 394,190 |
| Petty Cash Shortage (Over)-Exp | 194 | 900 | 0 | 0 |
| Cash Receipts Short(Over)- Exp | 1,602 | -593 | 250 | 250 |
| Bad Debts Expense | 142,943 | 181,238 | 100,000 | 100,000 |
| Damages Settlements Expense | 442,237 | 1,644,775 | 1,674,000 | 1,724,000 |
| Principal Payment Expense | 37,447,422 | 39,768,116 | 49,474,980 | 50,294,862 |
| Bond Interest Expense | 2,858,069 | 3,615,668 | 5,403,160 | 5,436,935 |
| General City | 311,491 | 52,675 | 0 | 0 |
| TOTAL NON-OPERATING EXPENDITURES | \$96,981,710 | \$107,077,377 | \$120,971,170 | \$117,828,254 |

INTERGOVERNMENTAL EXPENDITURES

| | | | | |
|---|--------------------|--------------------|--------------------|--------------------|
| City Grant Match | \$1,600,533 | \$1,476,945 | \$3,460,081 | \$2,705,265 |
| TOTAL INTERGOVERNMENTAL EXPENDITURES | \$1,600,533 | \$1,476,945 | \$3,460,081 | \$2,705,265 |

OTHER USES

| | | | | |
|-------------------------------|---------------------|----------------------|---------------------|---------------------|
| Interfund Transfers (Uses) | \$66,780,325 | \$87,369,419 | \$55,245,452 | \$52,407,380 |
| Transfer To Public Art | 36,127 | 1,316,266 | 0 | 0 |
| Fund Balance Transfers (Uses) | 1,800 | 0 | 12,388,444 | 13,883,041 |
| Payments To Refunding Escrow | 22,914,230 | 244,430,565 | 0 | 0 |
| TOTAL OTHER USES | \$89,732,482 | \$333,116,250 | \$67,633,896 | \$66,290,421 |

CAPITAL OUTLAY

| | | | | |
|--------------------------------|-------------|--------------|-----------|-----------|
| Land | \$1,617,675 | \$10,846,431 | \$0 | \$0 |
| Land Improvements | 44,429 | 106,525 | 0 | 0 |
| Buildings | 12,222,432 | 48,676 | 11,053 | 0 |
| Building Improvements | 192,563 | 359,437 | 96,000 | 0 |
| Public Use Facilities Equip | 3,997,021 | 5,665,116 | 0 | 0 |
| Traffic Control Equipment | 0 | 312,480 | 0 | 0 |
| Vehicular Equipment | 2,486,085 | 1,482,981 | 4,417,461 | 1,530,444 |
| Public Safety Equipment | 16,223,209 | 5,148,098 | 555,688 | 0 |
| Major Office Equip & Appliance | 22,549 | 123,999 | 207,000 | 205,000 |
| Furniture And Fixtures | 2,272,222 | 2,309,206 | 684,000 | 885,000 |
| Data Processing Equipment | 11,804,654 | 2,056,596 | 1,882,895 | 903,218 |
| Cultural Works | 430,850 | 428,198 | 0 | 0 |
| Medical Scientific Equipment | 136,320 | 46,303 | 55,000 | 35,000 |

2016 BUDGET

Financial Summaries



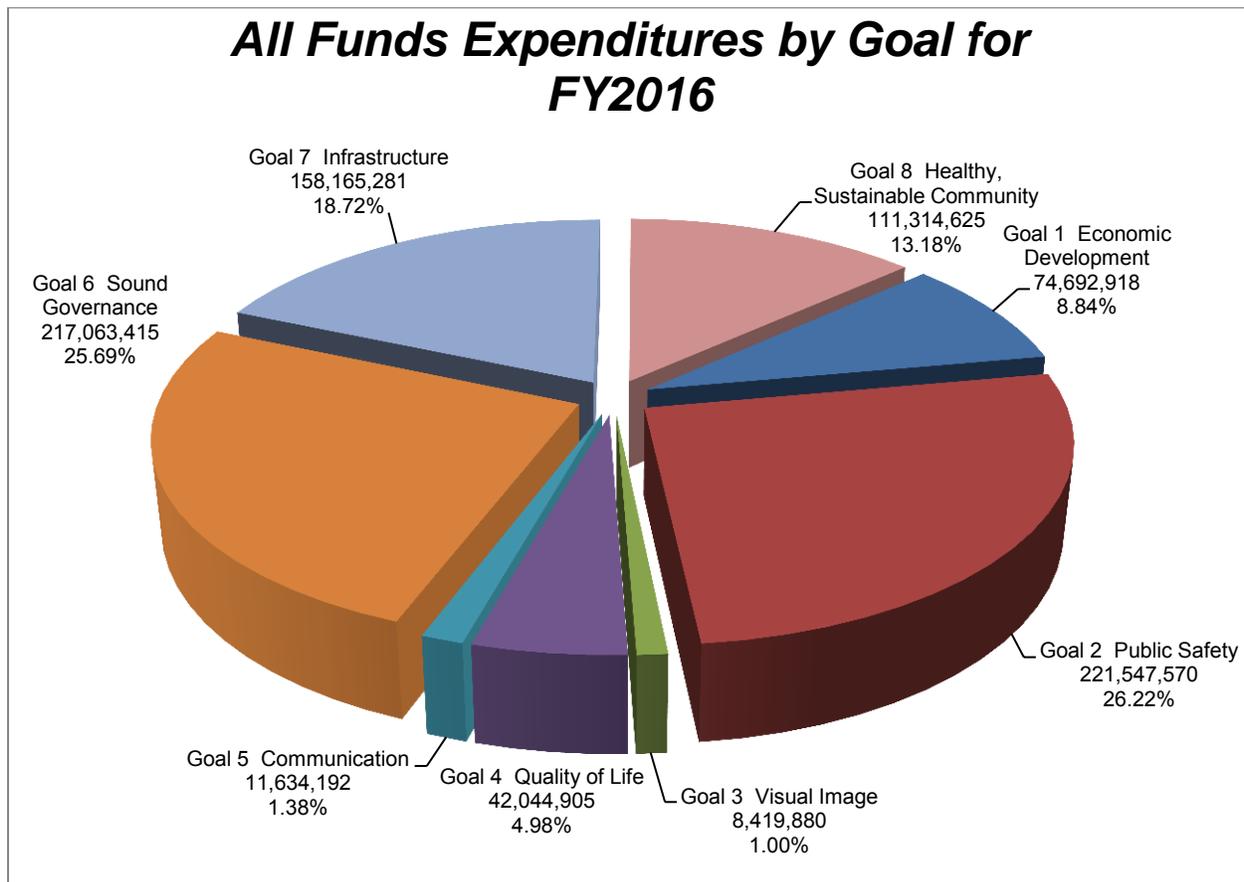
| Description | FY 2013 Actual | FY 2014 Actual | FY 2015 Budget | FY 2016 Budget |
|--------------------------------|----------------------|------------------------|----------------------|----------------------|
| CAPITAL OUTLAY (CONT.) | | | | |
| Animals | 28,938 | 2,773 | 10,000 | 2,680 |
| Hazardous Materials Equipment | 0 | 0 | 0 | 15,327 |
| Architecture And Design (Cwip) | 7,495,768 | 13,743,993 | 532,989 | 591,179 |
| Surveys (Cwip) | 133,402 | 68,640 | 0 | 0 |
| Appraisals (Cwip) | 6,700 | -6,859 | 0 | 0 |
| Site Preparation (Cwip) | 187,312 | 293,763 | 0 | 0 |
| City Engineering Charges | 84,465 | 43,799 | 0 | 0 |
| City Admin Charges (Cwip) | 2,959,515 | 2,676,821 | 34,700 | 148,340 |
| City Construct Charges (Cwip) | 2,115 | 0 | 0 | 0 |
| Testing (Cwip) | 911,236 | 1,064,558 | 58,901 | 74,518 |
| Traffic Engineering | 0 | 30,743 | 0 | 0 |
| Inspections (Cwip) | 819,586 | 1,299,855 | 140,833 | 241,172 |
| Construction (Cwip) | 101,739,808 | 180,035,669 | 6,094,901 | 5,212,649 |
| Demolition | 0 | 2,500,000 | 0 | 0 |
| Construction Contingency | 0 | 9,810 | 0 | 0 |
| Project Consulting | 215,165 | 1,020,769 | 0 | 0 |
| Heavy Off Road Equipment | 4,971,013 | 1,886,248 | 5,890,000 | 7,021,767 |
| Public Access | 0 | 450 | 0 | 0 |
| Communications Equipment | 623,224 | 539,007 | 30,000 | 0 |
| Street Lights Upgrades | 0 | 4,819,850 | 0 | 0 |
| Other Infrastructure Noc | 699,715 | 2,295,194 | 229,285 | 233,249 |
| Library Books - Hardback | 67,056 | 1,479 | 0 | 0 |
| Library Books - Paperback | 15,493 | 815 | 0 | 0 |
| Library Periodicals Subscrip | 0 | 175,835 | 0 | 0 |
| Architecture And Design | 510,498 | 1,499,265 | 44,192 | 0 |
| Project Engineering (Cwip) | 1,497,179 | 2,182,284 | 153,587 | 253,140 |
| Environmental Engineering | 953,691 | 161,671 | 0 | 0 |
| Construction Management | 724,812 | 758,242 | 0 | 0 |
| Cars_Pickups_Vans | 2,040,041 | 1,180,329 | 1,388,497 | 2,142,000 |
| Buses_Large Trucks | 198,342 | 24,908,961 | 0 | 0 |
| Compressor Trailer Mower | 0 | 22,755 | 0 | 0 |
| Motorcycles | 15,550 | 0 | 0 | 0 |
| Audio Visual | 207,953 | 89,164 | 0 | 10,000 |
| Hvac Equipment | 0 | 0 | 30,000 | 0 |
| Environmental Costs | 4,535 | 0 | 2,400 | 0 |
| Asset Management Offset | -53,342,606 | -83,422,617 | 0 | 0 |
| TOTAL CAPITAL OUTLAY | \$125,220,513 | \$188,817,312 | \$22,549,382 | \$19,504,683 |
| TOTAL EXPENDITURES | \$924,075,871 | \$1,279,165,738 | \$841,091,810 | \$844,882,786 |

2016 BUDGET



All Funds Expenditures Summary by Goal

| Goal | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|---------------------------------------|--------------------|----------------------|--------------------|--------------------|
| Goal 1 Economic Development | 90,044,265 | 104,699,790 | 65,186,525 | 74,692,918 |
| Goal 2 Public Safety | 226,919,092 | 228,277,149 | 221,588,368 | 221,547,570 |
| Goal 3 Visual Image | 14,404,342 | 14,569,292 | 20,135,234 | 8,419,880 |
| Goal 4 Quality of Life | 34,065,657 | 31,734,181 | 32,611,798 | 42,044,905 |
| Goal 5 Communication | 28,615,648 | 10,422,052 | 11,945,139 | 11,634,192 |
| Goal 6 Sound Governance | 227,653,259 | 515,087,024 | 213,835,425 | 217,063,415 |
| Goal 7 Infrastructure | 209,710,591 | 270,160,013 | 163,401,478 | 158,165,281 |
| Goal 8 Healthy, Sustainable Community | 92,663,019 | 104,216,237 | 112,387,841 | 111,314,625 |
| Grand Total | 924,075,871 | 1,279,165,738 | 841,091,810 | 844,882,786 |





All Funds Expenditures Summary by Department

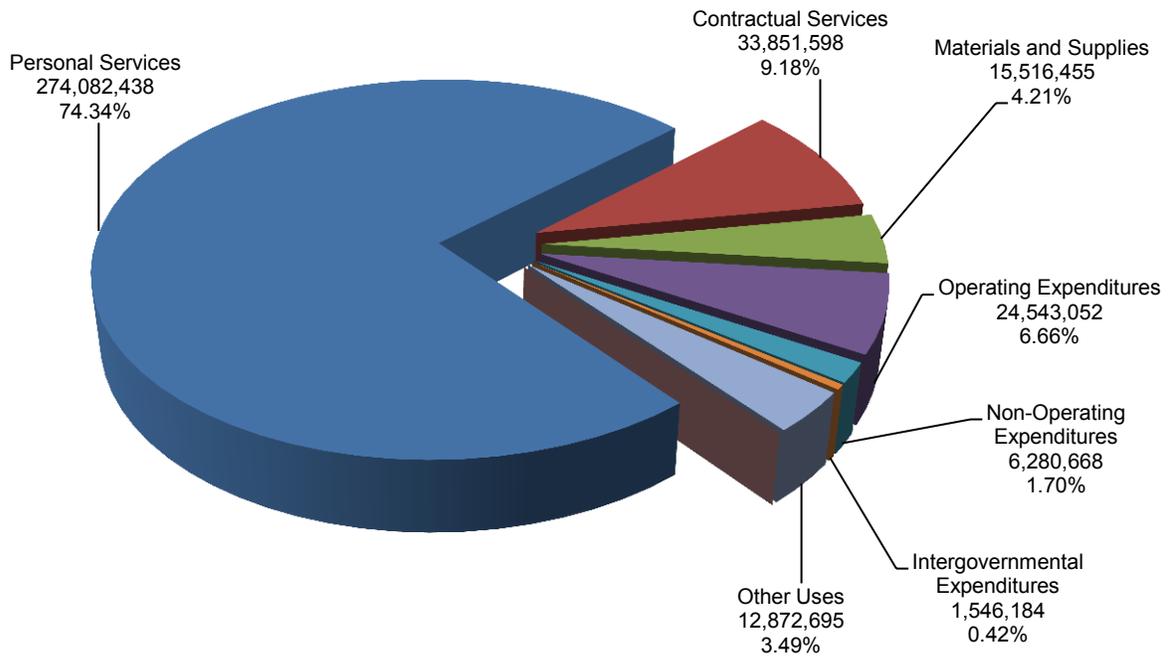
| Departments | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|------------------------------------|--------------------------|--------------------------|---------------------------|---------------------------|
| Aviation | 80,337,236 | 90,339,457 | 51,573,209 | 51,629,721 |
| Capital Improvement Program | 54,425,108 | 100,606,065 | 0 | 0 |
| Capital Improvement Department | 2,995,084 | 5,102,455 | 5,177,145 | 6,884,118 |
| City Attorney | 4,614,863 | 3,754,113 | 4,197,587 | 4,201,477 |
| City Manager | 2,640,121 | 2,865,383 | 2,841,762 | 2,893,192 |
| Community and Human Development | 14,254,645 | 15,014,613 | 13,373,991 | 14,043,221 |
| Destination El Paso | 9,707,028 | 14,360,333 | 13,613,317 | 13,176,640 |
| Economic Development | 0 | 0 | 0 | 9,886,557 |
| Environmental Services | 59,672,109 | 70,147,109 | 80,261,307 | 78,507,038 |
| Fire | 100,820,165 | 102,271,015 | 97,545,192 | 100,676,208 |
| Human Resources | 45,671,256 | 60,825,479 | 64,112,187 | 66,828,671 |
| Information Technology | 28,615,648 | 10,422,052 | 11,945,139 | 11,634,192 |
| International Bridges | 17,218,518 | 17,848,956 | 21,330,041 | 22,325,866 |
| Library | 10,936,011 | 8,681,778 | 8,904,570 | 8,964,491 |
| Mass Transit - Sun Metro | 69,818,440 | 76,086,185 | 67,628,476 | 68,333,051 |
| Mayor and Council | 1,490,579 | 1,331,738 | 1,297,190 | 1,315,010 |
| Metropolitan Planning Organization | 1,780,253 | 1,332,926 | 1,784,243 | 2,274,275 |
| Municipal Clerk | 5,539,629 | 5,471,391 | 6,848,568 | 6,873,668 |
| Museum and Cultural Affairs | 4,698,484 | 5,348,794 | 4,600,938 | 4,438,156 |
| Non-Departmental | 163,309,439 | 436,170,756 | 128,977,689 | 129,246,654 |
| Office of the Comptroller | 1,955,733 | 2,186,446 | 2,271,071 | 2,228,207 |
| Parks and Recreation | 12,358,538 | 12,193,284 | 12,614,908 | 21,904,459 |
| Planning and Inspections | 14,404,342 | 14,569,292 | 20,135,234 | 8,419,880 |
| Police | 126,098,927 | 126,006,134 | 124,043,176 | 120,871,362 |
| Public Health | 18,736,264 | 19,054,515 | 18,752,543 | 18,764,366 |
| Purchasing and Strategic Sourcing | 779,234 | 789,401 | 1,141,359 | 1,335,277 |
| Streets and Maintenance | 63,473,188 | 69,183,427 | 67,481,574 | 58,347,970 |
| Tax | 1,652,406 | 1,692,317 | 2,148,012 | 2,141,261 |
| Zoo | 6,072,624 | 5,510,325 | 6,491,381 | 6,737,799 |
| Grand Total | 924,075,871 | 1,279,165,738 | 841,091,810 | 844,882,786 |



General Fund Expenditures Summary by Category

| Category | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | 261,171,663 | 266,750,777 | 270,574,668 | 274,082,438 |
| Contractual Services | 30,601,682 | 32,375,466 | 33,438,653 | 33,851,598 |
| Materials and Supplies | 14,340,516 | 13,937,011 | 15,743,423 | 15,516,455 |
| Operating Expenditures | 20,641,042 | 19,594,477 | 20,573,015 | 24,543,052 |
| Non-Operating Expenditures | 4,401,700 | 5,999,471 | 6,338,788 | 6,280,668 |
| Intergovernmental Expenditures | 1,358,565 | 1,476,945 | 1,531,066 | 1,546,184 |
| Other Uses | 712,350 | 6,356,660 | 11,317,032 | 12,872,695 |
| Capital Outlay | 806,618 | 191,700 | 0 | 0 |
| Grand Total | 334,034,135 | 346,682,507 | 359,516,646 | 368,693,090 |

General Fund Expenditures by Category for FY2016



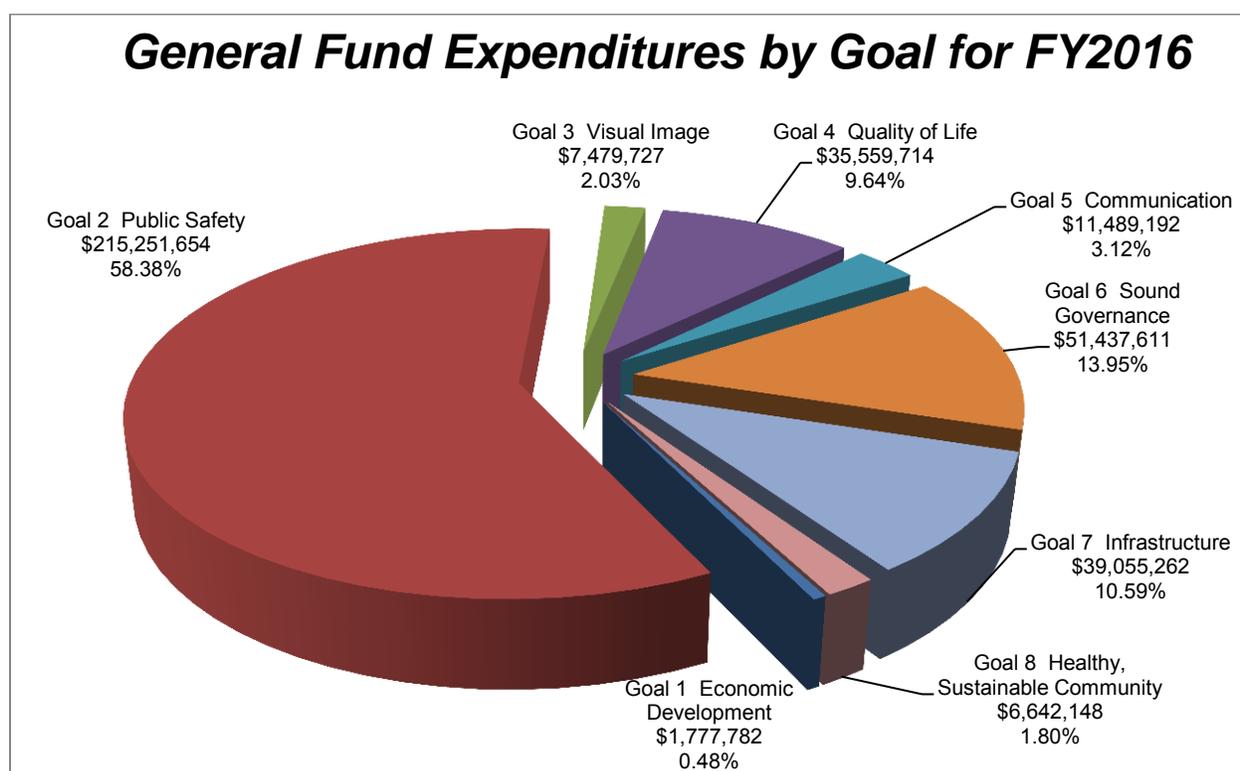
Variance in Actual FY 2013 to Actual FY 2014:

- Personal Services:** Increase due to contractual obligations for Police and Fire uniform employees
- Contractual Services:** Increase in police fleet and facility management, fire 911 emergency communications and emergency medical support, and streets and maintenance facility maintenance
- Materials and Supplies:** Savings in unleaded gasoline, safety gear, and equipment
- Operating Expenditures:** Citywide effort to reduce electricity and water utilities, and decrease on property insurance
- Non-Operating Expenditures:** Increase in Fire's finance payment
- Intergovernmental Expenditures:** Increase with Community and Human Development
- Other Uses:** Increase due to interfund transfers
- Capital Outlay:** No expense made for data processing equipment



General Fund Expenditures Summary by Goal

| Goal | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|---------------------------------------|--------------------|--------------------|--------------------|--------------------|
| Goal 1 Economic Development | 0 | 0 | 0 | 1,777,782 |
| Goal 2 Public Safety | 204,586,516 | 211,142,752 | 212,960,402 | 215,251,654 |
| Goal 3 Visual Image | 8,810,314 | 8,112,460 | 9,378,447 | 7,479,727 |
| Goal 4 Quality of Life | 26,408,030 | 26,011,686 | 27,623,178 | 35,559,714 |
| Goal 5 Communication | 14,260,864 | 10,435,882 | 11,800,139 | 11,489,192 |
| Goal 6 Sound Governance | 28,871,922 | 40,390,840 | 46,790,484 | 51,437,611 |
| Goal 7 Infrastructure | 42,648,229 | 44,347,218 | 44,395,391 | 39,055,262 |
| Goal 8 Healthy, Sustainable Community | 8,448,260 | 6,241,616 | 6,568,605 | 6,642,148 |
| Grand Total | 334,034,135 | 346,682,507 | 359,516,646 | 368,693,090 |



Variance in Actual FY2013 to Actual FY2014:

- Goal 2 Public Safety:** Increase due to collective bargaining obligations
- Goal 3 Visual Image:** Decrease in community service projects
- Goal 4 Quality of Life:** Decrease in part-time for civilians
- Goal 5 Communication:** Decrease in data process services contract
- Goal 6 Sound Governance:** Increase due to contract management and interfund transfers
- Goal 7 Infrastructure:** Increase in salaries for capital improvement projects like stadium and parks
- Goal 8 Healthy, Sustainable Community:** No expenses for Environmental Services in FY2014



General Fund Expenditures Summary by Department

| Departments | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|-----------------------------------|--------------------|--------------------|--------------------|--------------------|
| Capital Improvement Department | 2,980,994 | 4,938,888 | 5,177,145 | 6,562,223 |
| City Attorney | 4,091,570 | 3,553,810 | 3,956,898 | 3,960,788 |
| City Manager | 2,527,046 | 2,941,885 | 2,841,762 | 2,893,192 |
| Community and Human Development | 331,949 | 509,991 | 472,546 | 472,545 |
| Economic Development | 0 | 0 | 0 | 1,777,782 |
| Environmental Services | 2,178,801 | 0 | 0 | 0 |
| Fire | 92,329,437 | 94,295,245 | 94,289,099 | 97,267,111 |
| Human Resources | 1,863,989 | 1,866,645 | 1,939,493 | 2,068,125 |
| Information Technology | 14,260,864 | 10,435,882 | 11,800,139 | 11,489,192 |
| Library | 8,568,691 | 8,543,754 | 8,904,570 | 8,964,491 |
| Mayor and Council | 1,396,043 | 1,280,437 | 1,257,190 | 1,275,010 |
| Municipal Clerk | 5,024,929 | 4,841,440 | 5,529,068 | 5,473,930 |
| Museum and Cultural Affairs | 2,303,420 | 2,270,925 | 2,367,009 | 2,432,128 |
| Non-Departmental | 9,733,746 | 21,419,497 | 25,917,633 | 32,406,122 |
| Office of the Comptroller | 1,821,382 | 1,996,827 | 2,059,069 | 2,025,168 |
| Parks and Recreation | 11,810,339 | 11,572,355 | 12,318,613 | 19,989,529 |
| Planning and Inspections | 8,810,314 | 8,112,460 | 9,378,447 | 7,479,727 |
| Police | 112,257,079 | 116,847,508 | 118,671,303 | 117,984,542 |
| Public Health | 5,937,509 | 5,731,625 | 6,096,059 | 6,169,603 |
| Purchasing and Strategic Sourcing | 760,813 | 798,035 | 1,141,359 | 1,335,277 |
| Streets and Maintenance | 39,667,234 | 39,408,329 | 39,218,246 | 32,493,039 |
| Tax | 1,652,406 | 1,692,317 | 2,148,012 | 0 |
| Zoo | 3,725,580 | 3,624,652 | 4,032,986 | 4,173,567 |
| Grand Total | 334,034,135 | 346,682,507 | 359,516,646 | 368,693,090 |

Variance in Actual FY2013 to Actual FY2014:

Capital Improvement Department: Increase in salaries due to reorganization for ballpark construction

Environmental Services: Decrease due to transition to non-general fund

Fire: Increase due to collective bargaining obligations and sick leave vacation payout

Information Technology: Decrease in part-time and data process services contract

Non-Departmental: Increase in contract management and interfund transfers

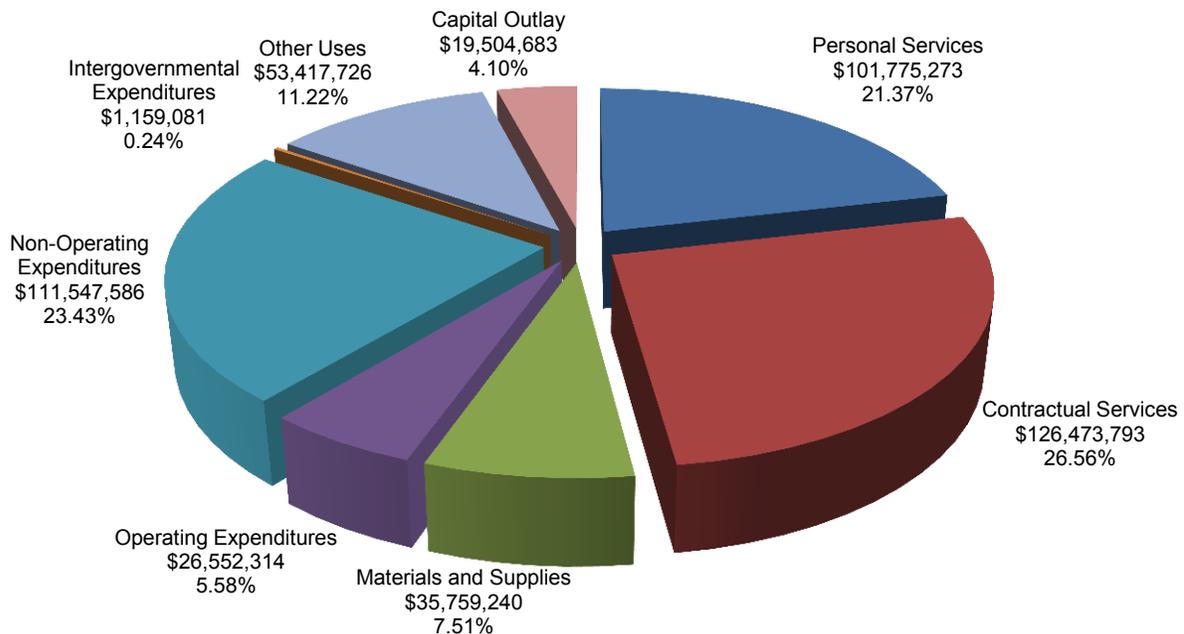
Police: Increase due to collective bargaining obligations and expansion of Police G4S prisoner transport services to all regional commands



Non-General Fund Expenditures Summary by Category

| Category | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | 102,613,851 | 107,101,930 | 99,801,864 | 101,775,273 |
| Contractual Services | 95,102,193 | 110,988,190 | 127,999,287 | 126,473,793 |
| Materials and Supplies | 33,065,445 | 36,913,526 | 37,440,367 | 35,759,240 |
| Operating Expenditures | 53,004,241 | 61,016,478 | 20,906,003 | 26,552,314 |
| Non-Operating Expenditures | 92,580,009 | 101,077,906 | 114,632,382 | 111,547,586 |
| Intergovernmental Expenditures | 241,969 | 0 | 1,929,015 | 1,159,081 |
| Other Uses | 89,020,133 | 326,759,591 | 56,316,863 | 53,417,726 |
| Capital Outlay | 124,413,895 | 188,625,612 | 22,549,382 | 19,504,683 |
| Grand Total | 590,041,736 | 932,483,231 | 481,575,164 | 476,189,696 |

Non-General Fund Expenditures by Category for FY2016



Variance in Actual FY 2013 to Actual FY 2014:

Personal Services: Increase in salaries for Human Resources and Environmental Services

Contractual Services: Increase in health care providers services, prescription benefit payments, and management services contracts

Materials and Supplies: Increase in diesel fuel by Environmental services for programs like Animal Shelter Operations and recycling collections

Operating Expenditures: Increase in landfill use and bond issuance

Non-Operating Expenditures: Increase in debt service principal and interest payments

Intergovernmental Expenditures: Decrease in city grant match

Other Uses: Increase due to the recording of bond issuance proceeds

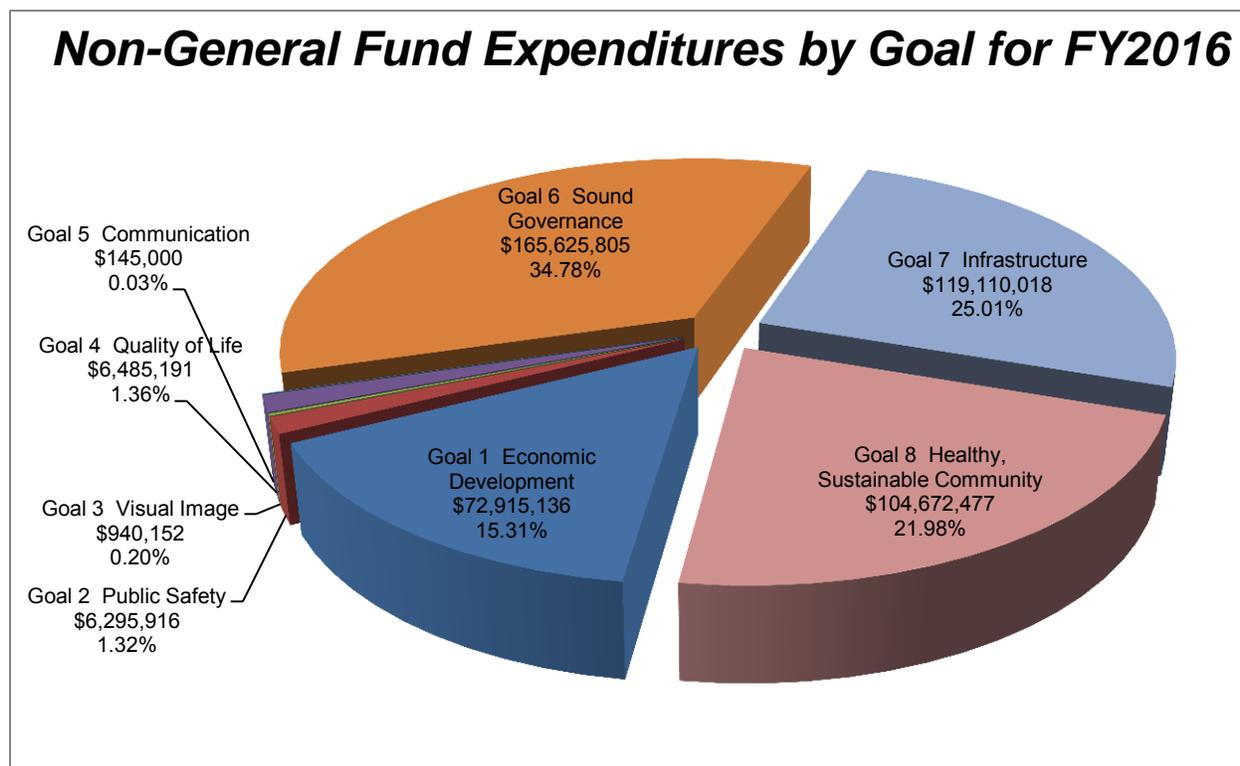
Capital Outlay: Increase for construction projects and purchase of buses and large trucks



Non-General Fund Expenditures Summary by Goal

| Goal | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|---------------------------------------|--------------------|--------------------|--------------------|--------------------|
| Goal 1 Economic Development | 90,044,265 | 104,699,790 | 65,186,525 | 72,915,136 |
| Goal 2 Public Safety | 22,332,576 | 17,134,397 | 8,627,967 | 6,295,916 |
| Goal 3 Visual Image | 5,594,028 | 6,456,832 | 10,756,787 | 940,152 |
| Goal 4 Quality of Life | 7,657,626 | 5,722,496 | 4,988,620 | 6,485,191 |
| Goal 5 Communication | 14,354,783 | (13,831) | 145,000 | 145,000 |
| Goal 6 Sound Governance | 198,781,337 | 474,696,130 | 167,044,942 | 165,625,805 |
| Goal 7 Infrastructure | 167,062,363 | 225,812,796 | 119,006,087 | 119,110,018 |
| Goal 8 Healthy, Sustainable Community | 84,214,759 | 97,974,621 | 105,819,236 | 104,672,477 |
| Grand Total | 590,041,736 | 932,483,231 | 481,575,164 | 476,189,696 |

Non-General Fund Expenditures by Goal for FY2016



Variance in Actual FY2013 to Actual FY2014:

Goal 1 Economic Development: Increase due to capital investment

Goal 2 Public Safety: Increase due to Civic Center capital improvements

Goal 3 Visual Image: Increase due to interfund transfer for community adjustment and investment relief

Goal 4 Quality of Life: Broadband Technology Opportunities Program federal grant ended in FY2013

Goal 5 Communication: Expense was made for public safety equipment in FY2013 and not in FY2014

Goal 6 Sound Governance: Increase due to payments to refund escrow

Goal 7 Infrastructure: Increase for capital improvements projects like stadium and parks

Goal 8 Healthy, Sustainable Community: Increase due to greater El Paso landfill expansion



Non-General Fund Expenditures Summary by Department

| Departments | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|------------------------------------|--------------------------|--------------------------|---------------------------|---------------------------|
| Aviation | 80,337,236 | 90,339,457 | 51,573,209 | 51,629,721 |
| Capital Improvement Program | 54,425,108 | 100,606,065 | 0 | 0 |
| Capital Improvement Department | 14,090 | 163,566 | 0 | 321,895 |
| City Attorney | 523,293 | 200,303 | 240,689 | 240,689 |
| City Manager | 113,075 | (76,502) | 0 | 0 |
| Community and Human Development | 13,922,696 | 14,504,622 | 12,901,445 | 13,570,676 |
| Destination El Paso | 9,707,028 | 14,360,333 | 13,613,317 | 13,176,640 |
| Economic Development | 0 | 0 | 0 | 8,108,775 |
| Environmental Services | 57,493,308 | 70,147,109 | 80,261,307 | 78,507,038 |
| Fire | 8,490,728 | 7,975,771 | 3,256,093 | 3,409,097 |
| Human Resources | 43,807,267 | 58,958,834 | 62,172,694 | 64,760,546 |
| Information Technology | 14,354,783 | (13,831) | 145,000 | 145,000 |
| International Bridges | 17,218,518 | 17,848,956 | 21,330,041 | 22,325,866 |
| Library | 2,367,320 | 138,025 | 0 | 0 |
| Mass Transit - Sun Metro | 69,818,440 | 76,086,185 | 67,628,476 | 68,333,051 |
| Mayor and Council | 94,536 | 51,301 | 40,000 | 40,000 |
| Metropolitan Planning Organization | 1,780,253 | 1,332,926 | 1,784,243 | 2,274,275 |
| Municipal Clerk | 514,700 | 629,951 | 1,319,500 | 1,399,738 |
| Museum and Cultural Affairs | 2,395,064 | 3,077,869 | 2,233,929 | 2,006,029 |
| Non-Departmental | 153,575,693 | 414,751,259 | 103,060,056 | 96,840,532 |
| Office of the Comptroller | 134,352 | 189,619 | 212,003 | 203,039 |
| Parks and Recreation | 548,199 | 620,929 | 296,295 | 1,914,930 |
| Planning and Inspections | 5,594,028 | 6,456,832 | 10,756,787 | 940,152 |
| Police | 13,841,848 | 9,158,626 | 5,371,873 | 2,886,820 |
| Public Health | 12,798,755 | 13,322,890 | 12,656,484 | 12,594,763 |
| Purchasing and Strategic Sourcing | 18,421 | (8,635) | 0 | 0 |
| Streets and Maintenance | 23,805,954 | 29,775,097 | 28,263,328 | 25,854,931 |
| Tax | 0 | 0 | 0 | 2,141,261 |
| Zoo | 2,347,043 | 1,885,672 | 2,458,395 | 2,564,232 |
| Grand Total | 590,041,736 | 932,483,231 | 481,575,164 | 476,189,696 |

Variance in Actual FY 2013 to Actual FY 2014:

Aviation: Increase due to cost of architecture and design of new three story rental car garage and interfund transfer

Capital Improvement Program: Increase due to baseball stadium construction and TxDot Aesthetic Improvements

Destination El Paso: Increase due to SMG Events contract

Environmental Services: Increase due to diesel cost and landfill use

Human Resources: Increase due to pension and health costs

Information Technology: Decrease due to no expense for radio systems

Library: Savings due to no capital outlay expenses

Mas Transit – Sun Metro: Increase due to purchase of BRIO buses and construction

Non-Departmental: Increase due to payments refunding escrow

Financial Summaries



CITY OF EL PASO, TEXAS
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (DEFICIT)
GOVERNMENTAL FUNDS
 For the Year Ended August 31, 2013

| | General Fund | Community Development | | Capital Projects | Downtown Development Corporation | Nonmajor Governmental Funds | Total Governmental Funds |
|--|----------------------|-----------------------|-------------------|------------------------|----------------------------------|-----------------------------|--------------------------|
| | | Block Grants | Debt Service | | | | |
| REVENUES | | | | | | | |
| Property Taxes | \$ 137,639,441 | - | 67,591,174 | - | - | 2,161,217 | 207,391,832 |
| Penalties and Interest-Delinquent taxes | 1,268,806 | - | 615,923 | - | - | - | 1,884,729 |
| Sales Taxes | 76,812,161 | - | - | 3,185,459 | - | 7,645,692 | 87,643,312 |
| Franchise Fees | 41,360,418 | - | - | - | - | 5,199,782 | 46,560,200 |
| Charges for Services | 24,762,092 | 2,642,880 | 1,119,778 | 2,891,059 | - | 12,793,395 | 44,209,204 |
| Fines and Forfeitures | 12,553,686 | - | - | - | - | 1,948,465 | 14,502,151 |
| Licenses and Permits | 11,795,247 | - | - | - | - | 90,139 | 11,885,386 |
| Intergovernmental Revenues | 1,899,257 | 266,345 | - | 5,913,977 | - | 28,081,228 | 36,160,807 |
| County Participation | 448,013 | - | - | - | - | - | 448,013 |
| Interest | (32,936) | (11,224) | (379,738) | (85,307) | - | (291) | (509,496) |
| Rents and Other | 1,579,820 | 10,825,068 | - | - | - | 423,270 | 12,828,158 |
| TOTAL REVENUES | 310,086,005 | 13,723,069 | 68,947,137 | 11,905,188 | - | 58,342,897 | 463,004,296 |
| EXPENDITURES | | | | | | | |
| Current: | | | | | | | |
| General Government | 32,956,034 | 182,030 | - | 46,926 | - | 1,305,541 | 34,490,531 |
| Public Safety | 203,630,493 | - | - | 20,000 | - | 13,523,944 | 217,174,437 |
| Public Works | 15,834,323 | - | - | 690,988 | - | 332,786 | 16,858,097 |
| Facilities Maintenance | 24,503,102 | - | - | - | - | - | 24,503,102 |
| Public Health | 5,926,955 | - | - | - | - | 12,658,346 | 18,585,301 |
| Parks Department | 11,810,348 | 223,018 | - | - | - | 37,045 | 12,070,411 |
| Library | 8,393,380 | - | - | - | - | 1,269,130 | 9,662,510 |
| Non Departmental | 9,257,893 | (700) | - | 72,879 | - | - | 9,330,072 |
| Culture and Recreation | 6,023,531 | - | - | 339,983 | - | 14,975,052 | 21,338,566 |
| Economic Development | 8,782,543 | - | - | 2,094,196 | - | 5,180,733 | 16,057,472 |
| Environmental Code Compliance | 2,178,796 | (1,944) | - | - | - | 32,863 | 2,209,715 |
| Community and Human Development | 331,949 | 10,632,653 | - | - | - | 619,611 | 11,584,213 |
| Debt Service: | | | | | | | |
| Principal | 2,298,669 | - | 34,174,525 | - | - | - | 36,473,194 |
| Interest Expense | 587,217 | - | 43,985,197 | - | - | - | 44,572,414 |
| Fiscal Fees | - | - | 239,157 | 430,903 | 1,648,169 | - | 2,318,229 |
| Capital Outlay | 809,471 | 2,688,012 | - | 117,072,966 | - | 4,588,215 | 125,158,664 |
| TOTAL EXPENDITURES | 333,324,704 | 13,723,069 | 78,398,879 | 120,768,841 | 1,648,169 | 54,523,266 | 602,386,928 |
| Excess(Deficiency) of revenues over expenditures | (23,238,699) | - | (9,451,742) | (108,863,653) | (1,648,169) | 3,819,631 | (139,382,632) |
| OTHER FINANCING SOURCES(USES): | | | | | | | |
| Transfers In | 18,946,861 | - | 2,345,170 | 15,261,965 | - | 238,611 | 36,792,607 |
| Transfers Out | (712,350) | - | - | (2,345,170) | (12,288,225) | (2,500,000) | (17,845,745) |
| Federal Tax Credit - Build America Bonds | - | - | 2,419,854 | - | - | - | 2,419,854 |
| Face Amount of Bonds Issued | - | - | - | 46,190,000 | 60,785,000 | - | 106,975,000 |
| Face Amount of Commercial Paper Issued | - | - | - | - | - | - | - |
| Face Amount of Refunding Bonds Issued | - | - | 20,710,000 | - | - | - | 20,710,000 |
| Premium on Issuance of Bonds | - | - | 2,002,146 | 3,891,021 | 4,288,891 | - | 10,182,058 |
| Discount on Issuance of Bonds | - | - | - | - | - | - | - |
| Payment to Refunding Bond Escrow Agent | - | - | (22,914,230) | - | - | - | (22,914,230) |
| Proceeds from Sale of Capital Assets | - | - | - | 171,423 | - | - | 171,423 |
| Loan Proceeds | - | - | - | 25,083,362 | - | - | 25,083,362 |
| TOTAL OTHER FINANCING SOURCES(USES) | 18,234,511 | - | 4,562,940 | 88,252,601 | 52,785,666 | (2,261,389) | 161,574,329 |
| Net change in fund balances | (5,004,188) | - | (4,888,802) | (20,611,052) | 51,137,497 | 1,558,242 | 22,191,697 |
| Fund balances - beginning of year | 42,259,671 | - | 5,600,756 | 8,862,117 | - | 21,948,940 | 78,671,484 |
| Fund balances (deficit) - end of period | <u>\$ 37,255,483</u> | <u>\$ -</u> | <u>\$ 711,954</u> | <u>\$ (11,748,935)</u> | <u>\$ 51,137,497</u> | <u>\$ 23,507,182</u> | <u>\$ 100,863,181</u> |

Note: Excerpt from the FY 2013 City of El Paso Comprehensive Annual Financial Report

Financial Summaries



CITY OF EL PASO, TEXAS
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
PROPRIETARY FUNDS
 For the Year Ended August 31, 2013

| | Business-type Activities - Enterprise Funds | | | | | Governmental Activities - Internal Service Funds |
|---|---|---------------------------|---------------------|--------------------------|-----------------------|---|
| | El Paso International Airport | Environmental Services | Mass Transit | International Bridges | Total | |
| | | | | | | |
| OPERATING REVENUES: | | | | | | |
| Charges of Rentals and Fees | \$ 35,753,931 | \$ 52,035,335 | \$ 66,931 | \$ 141,822 | \$ 87,998,019 | \$ - |
| Charges of Tolls | - | - | - | 17,086,988 | 17,086,988 | - |
| Charges of Fares and Fees | 477,816 | 5 | 9,682,424 | - | 10,160,245 | - |
| Sales to Departments | - | 51,220 | - | - | 51,220 | 17,266,631 |
| Premium Contributions | 1,408 | 5,183 | 59 | - | 6,650 | 52,905,952 |
| General Revenues | 51,769 | 1,189,877 | 3,471,880 | 357,769 | 5,071,295 | 1,692,494 |
| Total Operating Revenues | 36,284,924 | 53,281,620 | 13,221,294 | 17,586,579 | 120,374,417 | 71,865,077 |
| OPERATING EXPENSES: | | | | | | |
| Personnel Services | 16,835,530 | 20,507,743 | 33,628,330 | 2,475,252 | 73,446,855 | 5,403,738 |
| Contractual Services | 28,650 | 463,663 | 69,529 | 195,000 | 756,842 | - |
| Professional Services | 278,248 | 43,590 | 361,777 | 920 | 684,535 | 3,139,022 |
| Outside Contracts | 5,805,058 | 3,498,845 | 9,457,613 | 913,826 | 19,675,342 | 3,116,857 |
| Fuel and Lubricants | 305,943 | 3,492,725 | 5,688,801 | 6,221 | 9,493,690 | 8,768,512 |
| Materials and Supplies | 1,047,944 | 5,745,431 | 3,609,456 | 103,404 | 10,506,235 | 3,325,712 |
| Communications | 288,002 | 183,795 | 165,172 | 20,122 | 657,091 | 15,015 |
| Utilities | 1,859,741 | 61,814 | 490,647 | 92,854 | 2,505,056 | 21,141 |
| Operating Leases | 39,653 | 34,349 | 539,384 | 345,927 | 959,313 | 43,642 |
| Travel and Entertainment | 136,998 | 81,125 | 42,062 | 7,392 | 267,577 | 7,715 |
| Benefits Provided | 1,852 | - | 32,384 | - | 34,236 | 43,870,841 |
| Maintenance and Repairs | 556,529 | 247,504 | 424,826 | 32,694 | 1,261,553 | 1,259,890 |
| Other Operating Expenses | 440,882 | 2,354,805 | 1,974,790 | 35,941 | 4,806,418 | 18,130 |
| Depreciation | 15,362,687 | 9,537,438 | 9,222,842 | 581,505 | 34,704,472 | 10,826 |
| Total Operating Expenses | 42,987,717 | 46,252,827 | 65,707,613 | 4,811,058 | 159,759,215 | 69,001,041 |
| Operating Income (Loss) | (6,702,793) | 7,028,793 | (52,486,319) | 12,775,521 | (39,384,798) | 2,864,036 |
| NONOPERATING REVENUES (EXPENSES): | | | | | | |
| Interest Revenue | (42,885) | (116,859) | (37,967) | (6,107) | (203,818) | (9,558) |
| Gain(Loss) on Sale of Equipment and Land | 162,858 | - | - | - | 162,858 | - |
| Passenger Facility Charge | 5,465,342 | - | - | - | 5,465,342 | - |
| Customer Facility Charge | 3,405,024 | - | - | - | 3,405,024 | - |
| Sales Tax | - | - | 37,476,151 | - | 37,476,151 | - |
| FTA Subsidy | - | - | 11,134,535 | - | 11,134,535 | - |
| Total NonOperating Revenues (Expenses) | 7,913,786 | (1,136,294) | 47,702,821 | (492,195) | 53,988,118 | (9,558) |
| Income (Loss) Before Capital Contributions and Transfers | 1,210,993 | 5,892,499 | (4,783,498) | 12,283,326 | 14,603,320 | 2,854,478 |
| Capital Contributions | 164,769 | 983,723 | 3,244,238 | - | 4,392,730 | - |
| Transfers Out | (1,572,084) | (2,413,448) | (3,300,000) | (11,661,330) | (18,946,862) | - |
| Change in net position | (196,322) | 4,462,774 | (4,839,260) | 621,996 | 49,188 | 2,854,478 |
| Total Net Position (Deficit)-beginning, as restated | 220,244,527 | 27,381,616 | 93,876,673 | 7,989,508 | 349,492,324 | 5,221,255 |
| Total Net Position-ending | \$ 220,048,205 | \$ 31,844,390 | \$89,037,413 | \$ 8,611,504 | \$ 349,541,512 | \$ 8,075,733 |

Note: Excerpt from the FY 2013 City of El Paso Comprehensive Annual Financial Report



CITY OF EL PASO, TEXAS

Statement of Revenues, Expenditures and Changes in Fund Balances

Governmental Funds

For the Year Ended August 31, 2014

| | General Fund | Community Development Block Grants | Debt Service | Capital Projects | Downtown Development Corporation | Nonmajor Governmental Funds | Total Governmental Funds |
|--|----------------------|--|---------------------|---------------------|--|-----------------------------------|--------------------------------|
| REVENUES | | | | | | | |
| Property Taxes | \$ 141,420,945 | \$ - | \$ 73,215,769 | \$ - | \$ - | \$ 2,294,475 | \$ 216,931,189 |
| Penalties and Interest-Delinquent taxes | 1,307,371 | - | 651,266 | - | - | - | 1,958,637 |
| Sales Taxes | 80,361,462 | - | - | 3,294,118 | 2,515,245 | 6,263,903 | 92,434,728 |
| Franchise Fees | 42,287,249 | - | - | - | - | 4,590,658 | 46,877,907 |
| Charges for Services | 29,133,558 | 3,041,722 | 1,097,042 | 7,145,678 | 107,982 | 30,151,362 | 70,677,344 |
| Fines and Forfeitures | 11,146,619 | - | - | - | - | 1,776,264 | 12,922,883 |
| Licenses and Permits | 12,249,386 | - | - | - | - | 35,229 | 12,284,615 |
| Ticket Sales | - | - | - | - | 246,048 | - | 246,048 |
| Intergovernmental Revenues | 1,969,780 | 11,046,730 | - | 13,100,881 | - | 19,767,990 | 45,885,381 |
| County Participation | 752,847 | - | 1,259,297 | - | - | - | 2,012,144 |
| Interest | (116,499) | 20,594 | 31,482 | 840 | 2,798 | 5,787 | (54,998) |
| Rents and Other | 1,424,120 | 393,642 | - | - | 244,445 | 847,978 | 2,910,185 |
| TOTAL REVENUES | 321,936,838 | 14,502,688 | 76,254,856 | 23,541,517 | 3,116,518 | 65,733,646 | 505,086,063 |
| EXPENDITURES | | | | | | | |
| Current: | | | | | | | |
| General Government | 28,433,237 | 191,040 | - | 162,724 | - | 755,769 | 29,542,770 |
| Public Safety | 209,339,351 | - | - | - | - | 12,058,019 | 221,397,370 |
| Public Works | 18,442,640 | - | - | 822,945 | - | 4,653,388 | 23,918,973 |
| Facilities Maintenance | 23,155,971 | - | - | 13,063 | - | 1,929,883 | 25,098,917 |
| Public Health | 5,731,625 | - | - | - | - | 12,719,043 | 18,450,668 |
| Parks Department | 11,572,356 | 205,976 | - | - | - | 70,803 | 11,849,135 |
| Library | 8,543,753 | - | - | - | - | 138,026 | 8,681,779 |
| Non Departmental | 17,086,020 | - | - | - | - | 1,194,372 | 18,280,392 |
| Culture and Recreation | 5,867,584 | - | - | 1,698,857 | - | 12,475,891 | 20,042,332 |
| Economic Development | 8,112,463 | - | - | 1,332,926 | - | 10,062,648 | 19,508,037 |
| Environmental Code Compliance | - | - | - | - | - | 607,901 | 607,901 |
| Community and Human Development | 509,993 | 9,677,114 | - | - | - | 398,961 | 10,586,068 |
| Debt Service: | | | | | | | |
| Principal | 3,738,681 | - | 35,999,435 | - | - | - | 39,738,116 |
| Interest Expense | 623,068 | - | 46,677,667 | - | 4,143,903 | - | 51,444,638 |
| Fiscal Fees | - | - | 1,952,392 | 1,066,727 | 71,392 | - | 3,090,511 |
| Capital Outlay | 191,701 | 4,428,558 | - | 179,060,157 | - | 5,136,919 | 188,817,335 |
| TOTAL EXPENDITURES | 341,348,443 | 14,502,688 | 84,629,494 | 184,157,399 | 4,215,295 | 62,201,623 | 691,054,942 |
| Excess(Deficiency) of revenues over expenditures | (19,411,605) | - | (8,374,638) | (160,615,882) | (1,098,777) | 3,532,023 | (185,968,879) |
| OTHER FINANCING SOURCES(USES): | | | | | | | |
| Transfers In | 20,879,603 | - | 2,314,177 | 51,624,147 | 1,075,851 | 3,422,481 | 79,316,259 |
| Transfers Out | (5,334,084) | - | (125,930) | (3,357,393) | (49,724,345) | (9,850,336) | (68,392,088) |
| Face Amount of Bonds Issued | - | - | 2,018,039 | 115,951,961 | - | - | 117,970,000 |
| Face Amount of Refunding Bonds Issued | - | - | 231,127,041 | - | - | - | 231,127,041 |
| Premium on Issuance of Bonds | - | - | 18,932,533 | 7,987,825 | - | - | 26,920,358 |
| Payment to Refunding Bond Escrow Agent | - | - | (244,430,565) | - | - | - | (244,430,565) |
| Proceeds from Sale of Capital Assets | - | - | - | 152,999 | - | - | 152,999 |
| Capital Contributions | - | - | - | 8,466,417 | - | - | 8,466,417 |
| TOTAL OTHER FINANCING SOURCES(USES) | 15,545,519 | - | 9,835,295 | 180,825,956 | (48,648,494) | (6,427,855) | 151,130,421 |
| Net change in fund balances | (3,866,086) | - | 1,460,657 | 20,210,074 | (49,747,271) | (2,895,832) | (34,838,458) |
| Fund balance(deficit) - beginning of year | 37,255,483 | - | 711,954 | (11,748,935) | 51,137,497 | 23,507,182 | 100,863,181 |
| Fund balances - end of period | \$ 33,389,397 | \$ - | \$ 2,172,611 | \$ 8,461,139 | \$ 1,390,226 | \$ 20,611,350 | \$ 66,024,723 |



CITY OF EL PASO, TEXAS

Statement of Net Revenues, Expenses and Changes in Fund Net Position Proprietary Funds For the Year Ended August 31, 2014

| | Business-type Activities - Enterprise Funds | | | | | Governmental Activities - Internal Service Funds |
|---|---|---------------------------|-----------------------|--------------------------|-----------------------|---|
| | El Paso | Environmental Services | Mass Transit | International Bridges | Total | |
| | International Airport | | | | | |
| OPERATING REVENUES: | | | | | | |
| Charges of Rentals and Fees | \$ 33,187,031 | \$ 38,380,010 | \$ 82,122 | \$ 79,252 | \$ 71,728,415 | \$ - |
| Charges of Tolls | - | - | - | 19,511,995 | 19,511,995 | - |
| Charges of Fares and Fees | 340,637 | 179,024 | 9,969,118 | - | 10,488,779 | - |
| Sales to Departments | - | 126,029 | - | - | 126,029 | 18,736,701 |
| Premium Contributions | - | - | - | - | - | 58,633,924 |
| General Revenues | 44,762 | 2,346,289 | 1,620,226 | 351,895 | 4,363,172 | 2,190,654 |
| Total Operating Revenues | 33,572,430 | 41,031,352 | 11,671,466 | 19,943,142 | 106,218,390 | 79,561,279 |
| OPERATING EXPENSES: | | | | | | |
| Personnel Services | 17,579,391 | 20,960,280 | 33,991,679 | 2,295,639 | 74,826,989 | 7,944,477 |
| Contractual Services | 22,312 | - | 6,567 | 533,308 | 562,187 | - |
| Professional Services | 471,254 | 146,862 | 263,492 | 207 | 881,815 | 1,149,253 |
| Outside Contracts | 6,196,299 | 2,687,488 | 11,087,266 | 1,012,689 | 20,983,742 | 3,318,802 |
| Fuel and Lubricants | 121,981 | 3,154,228 | 6,214,115 | 6,584 | 9,496,908 | 8,307,592 |
| Materials and Supplies | 1,733,786 | 8,494,902 | 4,949,433 | 159,825 | 15,337,946 | 3,883,374 |
| Communications | 401,842 | 214,706 | 169,984 | 21,679 | 808,211 | 18,240 |
| Utilities | 1,741,138 | 158,427 | 716,706 | 83,717 | 2,699,988 | 25,541 |
| Operating Leases | 42,310 | 49,609 | 597,877 | 346,893 | 1,036,689 | 42,967 |
| Travel and Entertainment | 128,689 | 57,493 | 41,404 | 1,815 | 229,401 | 8,049 |
| Benefits Provided | 252 | - | 39,200 | - | 39,452 | 51,388,282 |
| Maintenance and Repairs | 752,881 | 166,503 | 379,254 | 132,384 | 1,431,022 | 1,027,829 |
| Landfill and Transfer Station Utilization | - | 2,962,688 | - | - | 2,962,688 | - |
| Other Operating Expenses | 962,578 | 2,957,680 | 2,413,022 | 187,715 | 6,520,995 | 41,879 |
| Depreciation | 15,924,405 | 9,041,659 | 10,363,742 | 1,006,603 | 36,336,409 | 9,758 |
| Total Operating Expenses | 46,079,118 | 51,052,525 | 71,233,741 | 5,789,058 | 174,154,442 | 77,166,043 |
| Operating Income (Loss) | (12,506,688) | (10,021,173) | (59,562,275) | 14,154,084 | (67,936,052) | 2,395,236 |
| NONOPERATING REVENUES (EXPENSES): | | | | | | |
| Interest Revenue | 226,921 | 29,728 | - | 57,505 | 314,154 | 130,341 |
| Interest Expense | (1,648,232) | (540,116) | (1,477,042) | - | (3,665,390) | - |
| Federal Tax Credit - Build America Bonds | - | - | 230,697 | - | 230,697 | - |
| Gain(Loss) on Sale of Equipment and Land | 528 | - | 150,542 | - | 151,070 | - |
| Passenger Facility Charge | 5,258,841 | - | - | - | 5,258,841 | - |
| Customer Facility Charge | 3,216,974 | - | - | - | 3,216,974 | - |
| Sales Tax | - | - | 38,836,869 | - | 38,836,869 | - |
| FTA Subsidy | - | - | 11,630,000 | - | 11,630,000 | - |
| Total NonOperating Revenues (Expenses) | 7,055,032 | (510,388) | 49,371,066 | 57,505 | 55,973,215 | 130,341 |
| Income (Loss) Before Capital Contributions and Transfers | (5,451,656) | (10,531,561) | (10,191,209) | 14,211,589 | (11,962,837) | 2,525,577 |
| Capital Contributions | 8,919,042 | 1,009,023 | 31,680,594 | - | 41,608,659 | - |
| Transfers Out | (1,272,979) | (2,414,985) | (3,340,800) | (12,566,339) | (19,595,103) | - |
| Transfers In | - | 7,703,586 | - | 967,346 | 8,670,932 | - |
| Change in net Position | 2,194,407 | (4,233,937) | 18,148,585 | 2,612,596 | 18,721,651 | 2,525,577 |
| Total Net Position-beginning | 220,048,205 | 31,844,390 | 89,037,413 | 8,611,504 | 349,541,512 | 8,075,733 |
| Total Net Position-ending | \$ 222,242,612 | \$ 27,610,453 | \$ 107,185,998 | \$ 11,224,100 | \$ 368,263,163 | \$ 10,601,310 |



General Fund

| | <i>Actual FY 2013</i> | <i>Actual FY 2014</i> | <i>Adopted FY 2015</i> | <i>Adopted FY 2016</i> |
|---|---------------------------|---------------------------|----------------------------|----------------------------|
| Beginning Fund Balance | \$42,259,671 | \$37,258,398 | \$33,392,301 | \$33,392,301 |
| Revenues | | | | |
| Property Taxes | \$137,639,441 | \$141,420,945 | \$148,771,579 | \$155,361,101 |
| Delinquent Taxes | 1,268,806 | 1,307,371 | 254,598 | 151,446 |
| Sales Taxes | 76,812,161 | 80,361,463 | 82,705,883 | 85,173,174 |
| Franchise Fees | 41,360,419 | 42,287,251 | 47,854,734 | 50,707,193 |
| Charges for Services | 24,724,000 | 29,123,709 | 30,042,455 | 28,969,998 |
| Fines and Forfeitures | 12,553,685 | 11,146,618 | 11,049,122 | 12,084,048 |
| Licenses and Permits | 11,795,248 | 12,249,387 | 13,401,926 | 12,574,325 |
| Intergovernmental Revenue | 1,899,258 | 1,969,780 | 1,914,708 | 469,169 |
| County Participation | 448,013 | 752,847 | 556,126 | 400,871 |
| Interest | (32,936) | (116,498) | 100,000 | 100,000 |
| Rents and Other | 1,617,907 | 1,433,633 | 1,691,529 | 1,672,791 |
| Other Sources (Uses) | 18,946,861 | 20,879,906 | 21,173,986 | 21,028,974 |
| Total | \$329,032,863 | \$342,816,410 | \$359,516,646 | \$368,693,090 |
| Expenditures | | | | |
| Personal Services | \$261,171,663 | \$266,750,777 | \$270,574,668 | \$274,082,438 |
| Contractual Services | 30,601,682 | 32,375,466 | 33,438,653 | 33,851,598 |
| Materials and Supplies | 14,340,516 | 13,937,011 | 15,743,423 | 15,516,455 |
| Operating Expenditures | 20,641,042 | 19,594,477 | 20,573,015 | 24,543,052 |
| Non-Operating Expenditures | 4,401,700 | 5,999,471 | 6,338,788 | 6,280,668 |
| Intergovernmental Expenditures | 1,358,565 | 1,476,945 | 1,531,066 | 1,546,184 |
| Other Uses | 712,350 | 6,356,660 | 11,317,032 | 12,872,695 |
| Capital Outlay | 806,618 | 191,700 | 0 | 0 |
| Total | \$334,034,135 | \$346,682,507 | \$359,516,646 | \$368,693,090 |
| Revenues & Financing Sources | | | | |
| Over (Under) Expenditures | (\$5,001,273) | (\$3,866,097) | \$0 | \$0 |
| Ending Fund Balance | \$37,258,398 | \$33,392,301 | \$33,392,301 | \$33,392,301 |

Note: The fund balance excludes funds set aside for claims, inventory, and a cash reserve equal to 5% of the Adopted Budget. The reserve is mandated by the City Charter to be maintained as a separate accounting entity and is to be used only for catastrophic emergencies and if used must be re-paid within the same fiscal year.



Community Development Block Grants

| | <i>Actual FY 2013</i> | <i>Actual FY 2014</i> | <i>Adopted FY 2015</i> | <i>Adopted FY 2016</i> |
|--------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|
| Revenue | | | | |
| Property Taxes | \$0 | \$0 | \$0 | \$0 |
| Delinquent Taxes | 0 | 0 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 |
| Franchise Fees | 0 | 0 | 0 | 0 |
| Charges for Services | 2,640,899 | 3,041,572 | 4,387,936 | 5,378,918 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 267,079 | 11,045,857 | 8,915,210 | 8,590,752 |
| County Participation | 0 | 0 | 0 | 0 |
| Interest | (8,492) | 20,593 | 0 | 0 |
| Rents and Other | 10,823,580 | 394,665 | 42,984 | 45,412 |
| Other Sources (Uses) | 0 | 0 | 0 | 0 |
| SIF Revenues | 2 | 0 | 0 | 0 |
| Enterprise Revenues | 0 | 0 | 0 | 0 |
| Total | \$13,723,069 | \$14,502,688 | \$13,346,130 | \$14,015,082 |
| Expenditures | | | | |
| Personal Services | \$2,378,113 | \$2,500,366 | \$2,296,735 | \$2,234,099 |
| Contractual Services | 166,326 | 104,956 | 180,245 | 268,406 |
| Materials and Supplies | 36,125 | 55,200 | 64,762 | 85,798 |
| Operating Expenditures | 693,275 | 546,900 | 575,389 | 823,403 |
| Non-Operating Expenditures | 7,761,218 | 6,866,710 | 6,326,031 | 6,932,109 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 0 |
| Other Uses | 0 | 0 | 0 | 0 |
| Capital Outlay | 2,688,013 | 4,428,555 | 3,902,968 | 3,671,268 |
| Total | \$13,723,069 | \$14,502,688 | \$13,346,130 | \$14,015,082 |



Debt Service

| | <i>Actual FY 2013</i> | <i>Actual FY 2014</i> | <i>Adopted FY 2015</i> | <i>Adopted FY 2016</i> |
|---|---------------------------|---------------------------|----------------------------|----------------------------|
| Beginning Fund Balance | \$5,600,756 | \$711,954 | \$2,172,611 | \$2,172,611 |
| Revenue | | | | |
| Property Taxes | \$67,591,174 | \$73,215,769 | \$76,721,534 | \$81,650,892 |
| Delinquent Taxes | 615,923 | 651,266 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 |
| Franchise Fees | 0 | 0 | 0 | 0 |
| Charges for Services | 1,119,779 | 1,097,042 | 1,345,555 | 1,213,350 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 |
| County Participation | 0 | 1,259,297 | 0 | 0 |
| Interest | (379,738) | 31,482 | 0 | 0 |
| Rents and Other | 0 | (6,156) | 0 | 0 |
| Other Sources (Uses) | 25,057,316 | 256,508,844 | 13,580,114 | 4,557,002 |
| SIF Revenues | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 0 | 0 | 0 | 0 |
| Total | \$94,004,453 | \$332,757,544 | \$91,647,203 | \$87,421,244 |
| Expenditures | | | | |
| Personal Services | \$0 | \$0 | \$0 | \$0 |
| Contractual Services | 17,110 | 28,110 | 69,000 | 60,000 |
| Materials and Supplies | 0 | 0 | 0 | 0 |
| Operating Expenditures | 222,047 | 1,924,277 | 0 | 0 |
| Non-Operating Expenditures | 75,739,868 | 84,788,002 | 91,449,273 | 87,235,314 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 0 |
| Other Uses | 22,914,230 | 244,556,498 | 128,930 | 125,930 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Total | \$98,893,255 | \$331,296,887 | \$91,647,203 | \$87,421,244 |
| Revenues & Financing Sources | | | | |
| Over (Under) Expenditures | (\$4,888,802) | \$1,460,657 | \$0 | \$0 |
| Ending Fund Balance | \$711,954 | \$2,172,611 | \$2,172,611 | \$2,172,611 |



Nonmajor Governmental Funds

| | <i>Actual FY 2013</i> | <i>Actual FY 2014</i> | <i>Adopted FY 2015</i> | <i>Adopted FY 2016</i> |
|--------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|
| Revenue | | | | |
| Property Taxes | \$2,161,217 | \$2,294,475 | \$1,848,861 | \$2,805,378 |
| Delinquent Taxes | 0 | 0 | 0 | 0 |
| Sales Taxes | 7,645,692 | 6,263,903 | 9,037,139 | 9,255,000 |
| Franchise Fees | 5,199,782 | 4,590,658 | 5,145,478 | 4,602,909 |
| Charges for Services | 12,793,395 | 30,151,362 | 27,854,924 | 26,802,463 |
| Fines and Forfeitures | 1,948,465 | 1,776,264 | 1,978,801 | 1,726,790 |
| Licenses and Permits | 90,139 | 35,229 | 0 | 0 |
| Intergovernmental Revenue | 28,081,228 | 19,767,990 | 14,982,287 | 12,592,742 |
| County Participation | 0 | 0 | 0 | 0 |
| Interest | (291) | 5,787 | 0 | 0 |
| Rents and Other | 423,270 | 847,978 | 1,447,256 | 1,141,500 |
| Other Sources (Uses) | 238,611 | 3,422,481 | 8,899,619 | 7,140,786 |
| SIF Revenues | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 0 | 0 | 0 | 0 |
| Total | \$58,581,508 | \$69,156,127 | \$71,194,365 | \$66,067,568 |
| Expenditures | | | | |
| Personal Services | \$20,012,657 | \$20,165,022 | \$18,411,782 | \$17,137,791 |
| Contractual Services | 15,943,133 | 23,229,942 | 29,062,931 | 26,840,918 |
| Materials and Supplies | 3,623,103 | 3,325,728 | 2,816,987 | 2,882,571 |
| Operating Expenditures | 4,265,533 | 3,993,845 | 4,981,198 | 4,656,783 |
| Non-Operating Expenditures | 3,558,828 | 4,303,962 | 4,294,603 | 4,005,346 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 0 |
| Other Uses | 2,501,800 | 2,046,206 | 9,975,445 | 9,351,076 |
| Capital Outlay | 4,618,211 | 5,136,917 | 1,651,418 | 1,193,083 |
| Total | \$54,523,266 | \$62,201,623 | \$71,194,365 | \$66,067,568 |

Fund Balance Variance: FY 2013 and FY 2014 figures include grants received and capital projects completed utilizing the grant awards. In FY 2015 and FY 2016 budgets are established as grants are awarded and capital projects are approved by Council.



Airport Operating

| | <i>Actual FY 2013</i> | <i>Actual FY 2014</i> | <i>Adopted FY 2015</i> | <i>Adopted FY 2016</i> |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Beginning Fund Balance | <u>\$220,244,527</u> | <u>\$212,161,814</u> | <u>\$199,059,789</u> | <u>\$199,059,789</u> |
| Revenue | | | | |
| Property Taxes | \$0 | \$0 | \$0 | \$0 |
| Delinquent Taxes | 0 | 0 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 |
| Franchise Fees | 554,111 | 551,457 | 551,400 | 551,400 |
| Charges for Services | 145,286 | 9,161 | 378,299 | 245,382 |
| Fines and Forfeitures | 0 | 16,066 | 24,500 | 24,500 |
| Licenses and Permits | 384,300 | 337,799 | 311,565 | 334,000 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 |
| County Participation | 0 | 0 | 0 | 0 |
| Interest | 0 | 232,130 | 80,000 | 80,000 |
| Rents and Other | 6,524 | 28,968 | 45,000 | 45,000 |
| Other Sources (Uses) | 0 | 0 | 0 | 0 |
| SIF Revenues | 1,409 | 0 | 0 | 0 |
| Enterprise Revenues | 35,029,532 | 32,595,528 | 36,103,777 | 36,294,104 |
| Total | <u>\$36,121,162</u> | <u>\$33,771,111</u> | <u>\$37,494,541</u> | <u>\$37,574,386</u> |
| Expenditures | | | | |
| Personal Services | \$16,356,701 | \$17,187,596 | \$16,721,330 | \$16,827,071 |
| Contractual Services | 6,154,907 | 6,513,134 | 7,383,329 | 7,845,934 |
| Materials and Supplies | 1,890,766 | 2,562,470 | 2,822,877 | 2,756,505 |
| Operating Expenditures | 19,526,188 | 20,287,062 | 4,774,637 | 5,116,547 |
| Non-Operating Expenditures | 275,313 | 322,875 | 231,260 | 244,343 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 0 |
| Other Uses | 0 | 0 | 5,561,109 | 4,783,986 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Total | <u>\$44,203,875</u> | <u>\$46,873,136</u> | <u>\$37,494,541</u> | <u>\$37,574,386</u> |
| Revenues & Financing Sources | | | | |
| Over (Under) Expenditures | <u>(\$8,082,713)</u> | <u>(\$13,102,025)</u> | <u>\$0</u> | <u>\$0</u> |
| Ending Fund Balance | <u>\$212,161,814</u> | <u>\$199,059,789</u> | <u>\$199,059,789</u> | <u>\$199,059,789</u> |

Fund Balance Variance: The minor fund balance variances are related to increases in passenger travel



Mass Transit - Sun Metro General Operations

| | <i>Actual FY 2013</i> | <i>Actual FY 2014</i> | <i>Adopted FY 2015</i> | <i>Adopted FY 2016</i> |
|---|-----------------------------------|------------------------------------|------------------------------------|------------------------------------|
| Beginning Fund Balance | <u>\$93,876,673</u> | <u>\$88,531,704</u> | <u>\$106,690,898</u> | <u>\$106,690,898</u> |
| Revenue | | | | |
| Property Taxes | \$0 | \$0 | \$0 | \$0 |
| Delinquent Taxes | 0 | 0 | 0 | 0 |
| Sales Taxes | 37,032,040 | 33,266,727 | 40,182,268 | 41,357,944 |
| Franchise Fees | 29,651 | 70,757 | 40,000 | 40,000 |
| Charges for Services | 3,301,542 | 1,635,714 | 4,130,000 | 3,300,000 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 248,596 | 0 | 0 | 0 |
| County Participation | 0 | 0 | 0 | 0 |
| Interest | 0 | 0 | 0 | 0 |
| Rents and Other | 37,280 | 11,364 | 0 | 0 |
| Other Sources (Uses) | 0 | 230,697 | 0 | 0 |
| SIF Revenues | 55 | 0 | 0 | 0 |
| Enterprise Revenues | 20,981,635 | 21,732,696 | 22,565,800 | 22,924,700 |
| Total | <u>\$61,630,799</u> | <u>\$56,947,956</u> | <u>\$66,918,068</u> | <u>\$67,622,644</u> |
| Expenditures | | | | |
| Personal Services | \$32,998,133 | \$33,255,294 | \$30,101,332 | \$31,106,699 |
| Contractual Services | 10,379,266 | 11,910,647 | 13,558,689 | 14,099,036 |
| Materials and Supplies | 9,689,328 | 11,317,186 | 10,863,137 | 9,137,889 |
| Operating Expenditures | 14,219,225 | 15,529,492 | 5,564,996 | 5,819,639 |
| Non-Operating Expenditures | 916,912 | 1,631,103 | 2,735,900 | 3,602,905 |
| Intergovernmental Expenditures | 0 | 0 | 1,929,015 | 1,159,081 |
| Other Uses | 0 | 0 | 0 | 1,040,449 |
| Capital Outlay | (1,227,095) | (34,854,961) | 2,165,000 | 1,656,945 |
| Total | <u>\$66,975,768</u> | <u>\$38,788,761</u> | <u>\$66,918,068</u> | <u>\$67,622,644</u> |
| Revenues & Financing Sources Over (Under) Expenditures | <u>(\$5,344,969)</u> | <u>\$18,159,195</u> | <u>\$0</u> | <u>\$0</u> |
| Ending Fund Balance | <u><u>\$88,531,704</u></u> | <u><u>\$106,690,898</u></u> | <u><u>\$106,690,898</u></u> | <u><u>\$106,690,898</u></u> |

Fund Balance Variance: The decrease in fund balance represents increased investment in preparation for the opening of the Mesa Rapid Transit Corridor and the new Operations and Maintenance Center.



Environmental Services

| | <i>Actual FY 2013</i> | <i>Actual FY 2014</i> | <i>Adopted FY 2015</i> | <i>Adopted FY 2016</i> |
|---|---------------------------|---------------------------|----------------------------|----------------------------|
| Beginning Fund Balance | \$27,381,616 | \$21,490,401 | \$10,975,342 | \$10,975,342 |
| Revenues | | | | |
| Property Taxes | \$0 | \$0 | \$0 | \$0 |
| Delinquent Taxes | 0 | 0 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 |
| Franchise Fees | 5,120 | 3,784 | 2,205,405 | 2,209,805 |
| Charges for Services | 52,190,026 | 39,205,693 | 44,067,374 | 43,836,938 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 |
| Licenses and Permits | 1,026,552 | 1,421,472 | 1,076,487 | 1,133,555 |
| Intergovernmental Revenue | 394,801 | 319,200 | 363,175 | 363,175 |
| County Participation | 0 | 0 | 0 | 0 |
| Interest | 0 | 29,728 | 60,000 | 60,000 |
| Rents and Other | 158,374 | 170,913 | 25,500 | 23,690 |
| Other Sources (Uses) | 0 | 4,954,264 | 8,333,721 | 8,502,869 |
| SIF Revenues | 5,184 | 0 | 0 | 0 |
| Enterprise Revenues | 0 | 0 | 0 | 0 |
| Total | \$53,780,057 | \$46,105,055 | \$56,131,662 | \$56,130,032 |
| Expenditures | | | | |
| Personal Services | \$19,700,979 | \$18,408,477 | \$18,311,527 | \$18,449,020 |
| Contractual Services | 8,810,805 | 8,268,911 | 10,349,489 | 8,117,521 |
| Materials and Supplies | 4,432,283 | 4,172,140 | 5,381,153 | 5,651,345 |
| Operating Expenditures | 11,546,904 | 14,636,861 | 4,211,804 | 7,031,864 |
| Non-Operating Expenditures | 1,889,976 | 1,507,343 | 3,304,056 | 3,166,853 |
| Intergovernmental Expenditures | 241,969 | 0 | 0 | 0 |
| Other Uses | 12,978,448 | 9,626,381 | 14,573,633 | 13,713,429 |
| Capital Outlay | 69,908 | 0 | 0 | 0 |
| Total | \$59,671,272 | \$56,620,113 | \$56,131,662 | \$56,130,032 |
| Revenues & Financing Sources Over (Under) Expenditures | (\$5,891,215) | (\$10,515,058) | \$0 | \$0 |
| Ending Fund Balance | \$21,490,401 | \$10,975,342 | \$10,975,342 | \$10,975,342 |

Fund Balance Variance: The increase in FY 2014 is a result of an increase in rates and the accumulation of reserves for future capital acquisitions.



International Bridges

| | <i>Actual FY 2013</i> | <i>Actual FY 2014</i> | <i>Adopted FY 2015</i> | <i>Adopted FY 2016</i> |
|---|---------------------------|---------------------------|----------------------------|----------------------------|
| Beginning Fund Balance | \$7,989,508 | \$7,814,889 | \$9,494,158 | \$9,494,158 |
| Revenue | | | | |
| Property Taxes | \$0 | \$0 | \$0 | \$0 |
| Delinquent Taxes | 0 | 0 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 |
| Franchise Fees | 141,052 | 75,509 | 0 | 0 |
| Charges for Services | 6,515 | 642 | 0 | 319,597 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 |
| County Participation | 0 | 0 | 0 | 0 |
| Interest | 0 | 10,844 | 0 | 0 |
| Rents and Other | 352,024 | 354,997 | 351,250 | 351,250 |
| Other Sources (Uses) | (582,203) | 967,346 | 2,384,568 | 0 |
| SIF Revenues | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 17,086,988 | 17,839,882 | 17,924,978 | 18,495,844 |
| Total | \$17,004,376 | \$19,249,220 | \$20,660,796 | \$19,166,691 |
| Expenditures by Character | | | | |
| Personal Services | \$2,475,250 | \$2,295,639 | \$2,324,230 | \$2,896,939 |
| Contractual Services | 1,463,575 | 1,365,576 | 1,698,277 | 1,789,833 |
| Materials and Supplies | 134,417 | 293,006 | 492,777 | 526,777 |
| Operating Expenditures | 711,581 | 814,255 | 146,894 | 151,994 |
| Non-Operating Expenditures | 512,320 | 9,626 | 2,443,568 | 2,383,050 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 0 |
| Other Uses | 11,883,243 | 12,791,848 | 13,454,843 | 11,317,892 |
| Capital Outlay | (1,392) | 0 | 100,207 | 100,207 |
| Total | \$17,178,996 | \$17,569,951 | \$20,660,796 | \$19,166,691 |
| Revenues & Financing Sources Over (Under) Expenditures | (\$174,619) | \$1,679,269 | \$0 | \$0 |
| Ending Fund Balance | \$7,814,889 | \$9,494,158 | \$9,494,158 | \$9,494,158 |

Fund Balance Variance: The increase in FY 2014 fund balance is a result of an increase in passenger traffic.



Internal Services

| | <i>Actual FY 2013</i> | <i>Actual FY 2014</i> | <i>Adopted FY 2015</i> | <i>Adopted FY 2016</i> |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Beginning Fund Balance | <u>(\$1,231,491)</u> | <u>(\$1,849,394)</u> | <u>(\$1,298,969)</u> | <u>(\$1,298,969)</u> |
| Revenue | | | | |
| Property Taxes | \$0 | \$0 | \$0 | \$0 |
| Delinquent Taxes | 0 | 0 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 |
| Franchise Fees | 0 | 0 | 0 | 0 |
| Charges for Services | 17,270,760 | 18,743,632 | 20,160,960 | 20,177,226 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 |
| Licenses and Permits | 22,017 | 20,271 | 24,415 | 25,000 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 |
| County Participation | 0 | 0 | 0 | 0 |
| Interest | 0 | 0 | 0 | 0 |
| Rents and Other | 0 | 0 | 0 | 0 |
| Other Sources (Uses) | 0 | 0 | 0 | 0 |
| SIF Revenues | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 0 | 0 | 0 | 0 |
| Total | <u>\$17,292,777</u> | <u>\$18,763,903</u> | <u>\$20,185,375</u> | <u>\$20,202,226</u> |
| Expenditures | | | | |
| Personal Services | \$4,247,845 | \$4,636,355 | \$5,044,709 | \$5,138,774 |
| Contractual Services | 512,019 | 559,245 | 631,735 | 683,300 |
| Materials and Supplies | 13,077,120 | 12,941,282 | 14,097,074 | 13,742,112 |
| Operating Expenditures | 62,056 | 76,596 | 101,040 | 100,840 |
| Non-Operating Expenditures | 0 | 0 | 0 | 0 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 0 |
| Other Uses | 0 | 0 | 166,764 | 401,199 |
| Capital Outlay | 11,641 | 0 | 144,053 | 136,000 |
| Total | <u>\$17,910,680</u> | <u>\$18,213,478</u> | <u>\$20,185,375</u> | <u>\$20,202,226</u> |
| Revenues & Financing Sources Over (Under) Expenditures | <u>(\$617,903)</u> | <u>\$550,425</u> | <u>\$0</u> | <u>\$0</u> |
| Ending Fund Balance | <u>(\$1,849,394)</u> | <u>(\$1,298,969)</u> | <u>(\$1,298,969)</u> | <u>(\$1,298,969)</u> |

Fund Balance Variance: The increased deficit of fund balance in FY 2013 was due to increased maintenance costs on city vehicles. The internal service rates were adjusted in FY 2014 and maintained in FY 2015 in order to address to recover the deficit.



Self-Insurance Restricted Funds

| | <i>Actual FY 2013</i> | <i>Actual FY 2014</i> | <i>Adopted FY 2015</i> | <i>Adopted FY 2016</i> |
|---|---------------------------|---------------------------|----------------------------|----------------------------|
| Beginning Fund Balance | \$7,138,490 | (\$9,030,118) | (\$7,043,402) | (\$7,043,402) |
| Revenue | | | | |
| Property Taxes | \$0 | \$0 | \$0 | \$0 |
| Delinquent Taxes | 0 | 0 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 |
| Franchise Fees | 0 | 0 | 0 | 0 |
| Charges for Services | 653,024 | 1,420,491 | 0 | 0 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 |
| County Participation | 0 | 0 | 0 | 0 |
| Interest | 0 | 130,341 | 0 | 0 |
| Rents and Other | 0 | 0 | 0 | 0 |
| Other Sources (Uses) | 5,500 | 0 | 0 | 2,000,000 |
| SIF Revenues | 31,681,090 | 52,585,656 | 57,770,536 | 58,529,819 |
| Enterprise Revenues | 2,624,143 | 6,791,159 | 4,402,158 | 4,230,727 |
| Total | \$34,963,757 | \$60,927,647 | \$62,172,694 | \$64,760,546 |
| Expenditures | | | | |
| Personal Services | \$1,155,888 | \$3,301,922 | \$1,257,304 | \$1,205,537 |
| Contractual Services | 49,953,077 | 55,605,072 | 60,822,176 | 61,461,795 |
| Materials and Supplies | 17,957 | 18,697 | 39,150 | 39,150 |
| Operating Expenditures | 5,443 | 15,240 | 11,100 | 2,011,100 |
| Non-Operating Expenditures | 0 | 0 | 0 | 0 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 0 |
| Other Uses | 0 | 0 | 42,964 | 42,964 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Total | \$51,132,365 | \$58,940,931 | \$62,172,694 | \$64,760,546 |
| Revenues & Financing Sources Over (Under) Expenditures | (\$16,168,608) | \$1,986,716 | \$0 | \$0 |
| Ending Fund Balance | (\$9,030,118) | (\$7,043,402) | (\$7,043,402) | (\$7,043,402) |

Fund Balance Variance: The increase in FY 2014 is a result of increased contribution rates by the City and employees



BUDGET DETAIL

- > **Goal 1:**
Create an Environment Conducive To Strong, Sustainable Economic Development
- > **Goal 2:**
Set the Standard for a Safe and Secure City
- > **Goal 3:**
Promote the Visual Image of El Paso
- > **Goal 4:**
Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments
- > **Goal 5:**
Promote Transparent and Consistent Communication Among All Members of the Community
- > **Goal 6:**
Set the Standard for Sound Governance and Fiscal Management
- > **Goal 7:**
Enhance and Sustain El Paso's Infrastructure Network
- > **Goal 8:**
Nurture and Promote a Healthy, Sustainable Community



GOAL 1: Create an Environment Conducive to Strong, Sustainable Economic Development

- > Aviation
- > Destination El Paso
- > Economic Development

Goal 1

Create and Environment Conducive to Strong, Sustainable Economic Development

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|--------------------|-------------------|--------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 17,574,171 | 15,067,944 | 18,619,131 | 17,198,954 | 20,926,097 |
| Contractual Services | 14,580,155 | 11,404,437 | 14,324,252 | 16,665,905 | 24,511,572 |
| Materials/Supplies | 2,037,206 | 1,913,005 | 2,749,158 | 2,864,635 | 2,913,200 |
| Operating Expenditures | 20,013,240 | 20,181,021 | 21,055,629 | 5,594,449 | 6,746,732 |
| Non-Operating/Intergovt. Exp | 1,463,607 | 1,351,866 | 1,971,106 | 4,077,951 | 11,840,644 |
| Internal Transfers | 54,534,088 | 38,706,284 | 45,607,717 | 18,183,887 | 17,640,677 |
| Capital Outlay | 130,244 | 1,419,707 | 372,796 | 600,745 | 4,157,218 |
| Total Expenditures | 110,332,711 | 90,044,265 | 104,699,790 | 65,186,525 | 88,736,140 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|--------------------|-------------------|--------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 0 | 0 | 0 | 0 | 2,250,327 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 13,570,676 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 2,494,755 | 3,744,642 | 3,833,627 | 3,237,875 | 3,475,000 |
| Nonmajor Governmental Funds | 9,163,109 | 5,962,386 | 10,526,706 | 10,375,442 | 17,810,415 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 98,674,847 | 80,337,236 | 90,339,457 | 51,573,209 | 51,629,721 |
| Total Funds | 110,332,711 | 90,044,265 | 104,699,790 | 65,186,525 | 88,736,140 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 38.97 | 0.00 | 0.00 | 0.00 | 27.73 |
| Non-General Fund | 232.66 | 228.12 | 227.60 | 226.60 | 259.87 |
| Total Authorized | 271.63 | 228.12 | 227.60 | 226.60 | 287.60 |

Aviation

Provide customers with a safe, efficient airport, operating in an environmentally conscious and self-sustaining manner.

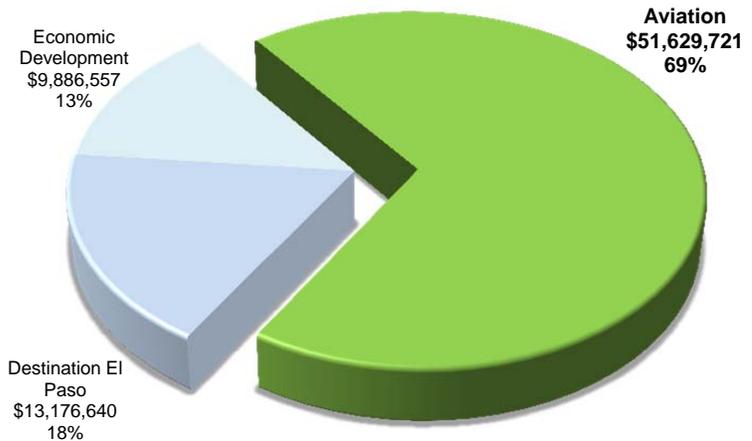
FY 2016 Total Budget
\$51,629,721

FY 2016 General Fund
\$0

FY 2016 Non-General Fund
\$51,629,721

Total FTE's
226.60

Goal 1
Total Budget \$74,692,721



FY 2015 Key Results

-  Mesa Air Lines relocated its overnight maintenance facility to El Paso
-  Delta Air Lines added a third, daily non-stop flight from ELP to ATL
-  City Council approved a revised incentive program for new, non-stop destinations with increased marketing dollars

FY 2016 Key Deliverables

-  Meet with airlines to advocate for new, non-stop flights at ELP



Aviation

Mission Statement

Provide customers with a safe, efficient airport, operating in an environmentally conscious and self-sustaining manner.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 17,508,978 | 15,012,130 | 18,494,075 | 17,109,710 | 17,312,439 |
| Contractual Services | 6,220,502 | 6,158,917 | 6,738,421 | 7,412,279 | 7,874,884 |
| Materials/Supplies | 2,027,746 | 1,904,958 | 2,582,464 | 2,855,327 | 2,788,955 |
| Operating Expenditures | 19,284,438 | 19,528,017 | 20,289,996 | 4,780,787 | 5,122,697 |
| Non-Operating/Intergovt. Exp | 1,463,607 | 1,351,866 | 1,971,106 | 4,077,951 | 4,095,009 |
| Internal Transfers | 52,169,577 | 36,361,114 | 40,263,395 | 14,736,410 | 13,949,787 |
| Capital Outlay | 0 | 20,235 | 0 | 600,745 | 485,950 |
| Total Expenditures | 98,674,847 | 80,337,236 | 90,339,457 | 51,573,209 | 51,629,721 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 0 | 0 | 0 | 0 | 0 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 0 | 0 | 0 | 0 | 0 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 98,674,847 | 80,337,236 | 90,339,457 | 51,573,209 | 51,629,721 |
| Total Funds | 98,674,847 | 80,337,236 | 90,339,457 | 51,573,209 | 51,629,721 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| Non-General Fund | 229.40 | 226.93 | 226.60 | 226.60 | 226.60 |
| Total Authorized | 229.40 | 226.93 | 226.60 | 226.60 | 226.60 |

Aviation

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|
| Proprietary Funds | | | | |
| Finance and Administration | 9,408,144 | 10,218,886 | 14,657,704 | 13,008,570 |
| Terminal | 9,155,792 | 9,440,575 | 6,577,041 | 6,710,637 |
| Passenger Facility Charges | 36,241,155 | 37,434,520 | 5,537,551 | 5,537,551 |
| Inventory Purchases | 44,440 | 2,985 | 4,400,000 | 4,400,000 |
| Customer Facility Charge | 0 | 0 | 3,300,000 | 3,290,500 |
| Butterfield Trail Golf Club | 3,478,960 | 3,325,624 | 2,924,033 | 2,875,561 |
| Aircraft Rescue Fire Fighters | 2,052,947 | 2,811,252 | 2,573,770 | 2,685,357 |
| Debt Reserves | 1,085,608 | 1,649,182 | 3,847,641 | 3,851,616 |
| Airport Police Operations | 1,527,220 | 3,159,815 | 2,318,640 | 2,206,877 |
| Ground Transportation | 2,020,572 | 2,293,550 | 2,071,369 | 2,242,868 |
| Airfield | 7,192,212 | 7,868,105 | 2,192,259 | 2,173,442 |
| Dispatch Badging | 914,469 | 864,897 | 948,256 | 1,007,317 |
| Airport FMS Unit | 106,638 | 739,082 | 551,158 | 539,726 |
| Hawkins Plaza | 62 | 0 | 0 | 0 |
| Butterfield Trail Industrial Park | 425,670 | 480,902 | 583,800 | 679,264 |
| Fixed Asset Purchases | 7,064 | (130) | 600,745 | 485,950 |
| Airport FAA Operations Canine | 387,715 | 524,154 | 439,980 | 536,968 |
| Aviation | 1,220,130 | 1,401,170 | 447,519 | 460,144 |
| Parking Enforcement Control | 394,708 | 392,350 | 343,602 | 336,369 |
| Air Cargo | 2,477,401 | 2,538,893 | 455,237 | 502,372 |
| Foreign Trade Zone | 350,315 | 313,232 | 366,178 | 388,770 |
| Airport Restricted Land Sales | 131,348 | 348,305 | 352,750 | 352,750 |
| Southern Industrial Park | 230,718 | 229,629 | 209,635 | 227,046 |
| Global Reach Development | 1,143,429 | 1,192,205 | 109,644 | 158,880 |
| Airport Hotels | 90,260 | 78,734 | 78,994 | 82,486 |
| Science and Technology Park | 192,371 | 199,925 | 85,700 | 93,700 |
| Airport Operating Account | 119,959 | 2,828,875 | 0 | 0 |
| Air Cargo Construction | (897) | 2,856 | 0 | 0 |
| CONRAC | 0 | 0 | 0 | 1,195,000 |
| Airport Grant Improvements | 14,650 | 0 | 0 | 0 |
| Inventory Issues | (66,767) | (115) | (4,400,000) | (4,400,000) |
| Legal Reserves | (9,055) | 0 | 0 | 0 |
| Sub Total | 80,337,236 | 90,339,457 | 51,573,209 | 51,629,721 |
| All Funds Total | \$ 80,337,236 | \$ 90,339,457 | \$ 51,573,209 | \$ 51,629,721 |

Strategic Actions

Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development

Strategy 1.4 Grow the Core Business of Air Transportation

Action 1.4.1 Expand domestic and international commercial air service

FY 2016 Key Performance Indicators

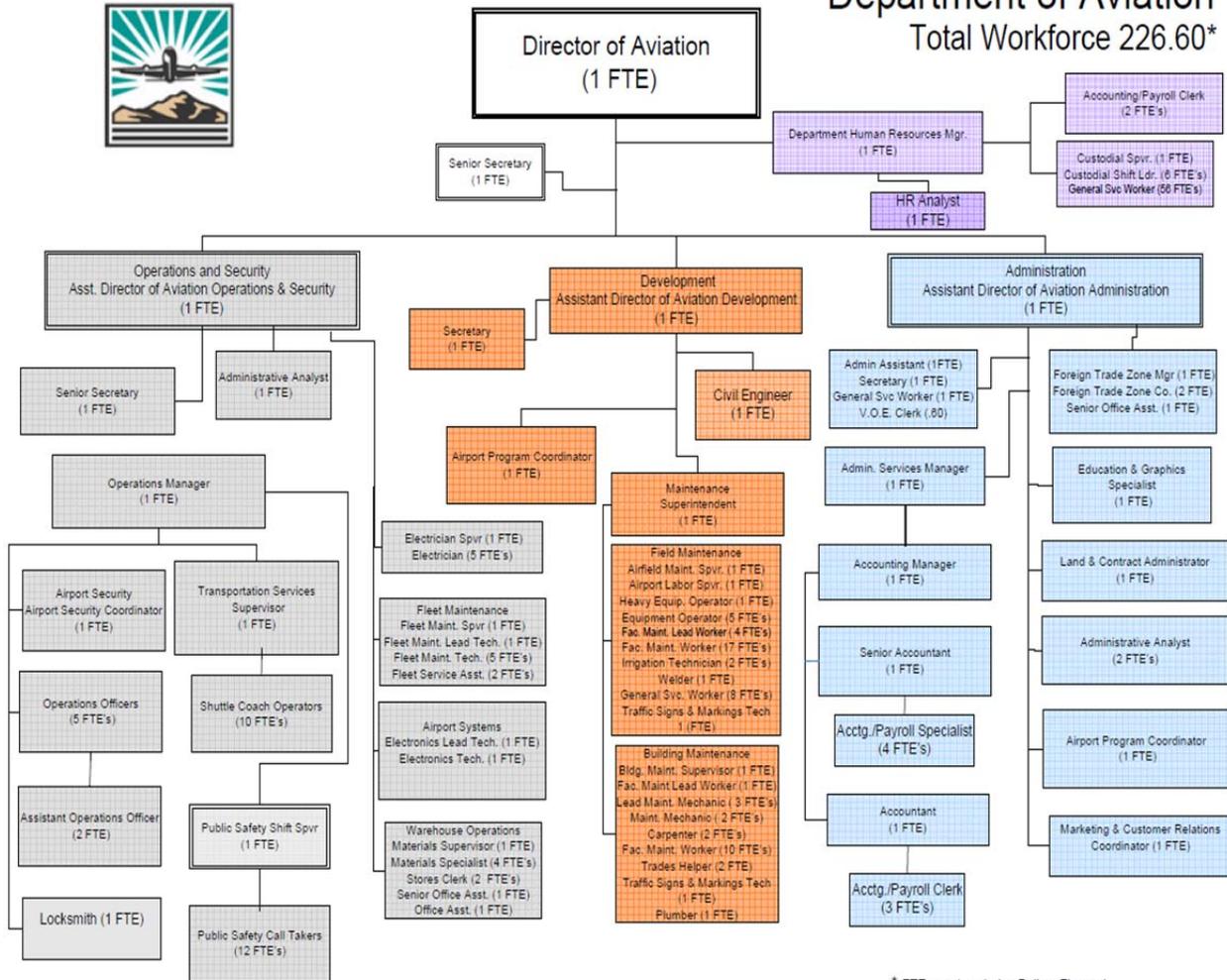
| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|---------------------------|-------------|-------------|----------|---|---|
| Cost per enplaned revenue | \$6.33 | \$6.52 | \$7.04 | 5% below national average for small hubs (\$8.01 for FY 2014) |  |



Organizational Chart



Department of Aviation
Total Workforce 226.60*



* FTE count excludes Police, Fire and below funded positions:
- City Attorney Positions (2.0 FTE)
- City Purchasing Position (1.50 FTE)

02-2015

**Aviation
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|---|----------------------------|----------------------------|----------------------------|
| (Con) Support Services II | 1.00 | 0.00 | 0.00 |
| Accountant | 1.00 | 1.00 | 1.00 |
| Accounting Manager | 1.00 | 1.00 | 1.00 |
| Accounting/Payroll Clerk | 5.00 | 5.00 | 4.00 |
| Accounting/Payroll Specialist | 4.00 | 4.00 | 4.00 |
| Admin Services Manager | 1.00 | 1.00 | 1.00 |
| Administrative Analyst | 4.00 | 3.00 | 3.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Airfield Maintenance Supervisor | 1.00 | 1.00 | 1.00 |
| Airport Assistant Operations Officer | 2.00 | 2.00 | 2.00 |
| Airport Facilities Maintenance | 0.00 | 1.00 | 1.00 |
| Airport Labor Supervisor | 1.00 | 1.00 | 1.00 |
| Airport Maintenance Superintendent | 1.00 | 0.00 | 0.00 |
| Airport Operations Manager | 1.00 | 1.00 | 1.00 |
| Airport Operations Officer | 5.00 | 0.00 | 0.00 |
| Airport Operations Supervisor | 0.00 | 5.00 | 6.00 |
| Airport Program Coordinator | 2.00 | 2.00 | 2.00 |
| Airport Security Coordinator | 1.00 | 1.00 | 1.00 |
| Aviation Assistant Director | 1.00 | 1.00 | 1.00 |
| Aviation Development Assistant | 1.00 | 1.00 | 1.00 |
| Aviation Director | 1.00 | 1.00 | 1.00 |
| Aviation Operations & Security | 1.00 | 1.00 | 1.00 |
| Carpenter | 2.00 | 2.00 | 2.00 |
| Civil Engineer | 0.00 | 1.00 | 1.00 |
| Custodial Shift Leader | 6.00 | 6.00 | 6.00 |
| Custodial Supervisor | 1.00 | 1.00 | 1.00 |
| Departmental Human Resources Manager | 1.00 | 1.00 | 1.00 |
| Education & Graphics Specialist | 1.00 | 1.00 | 1.00 |
| Electrician | 5.00 | 5.00 | 5.00 |
| Electrician Supervisor | 0.00 | 1.00 | 1.00 |
| Electronics Lead Technician | 1.00 | 1.00 | 1.00 |
| Electronics Technician | 1.00 | 1.00 | 1.00 |
| Equipment Operator | 5.00 | 5.00 | 5.00 |
| Facilities Maintenance Lead Worker | 5.00 | 5.00 | 5.00 |
| Facilities Maintenance Supervisor | 1.00 | 1.00 | 1.00 |
| Facilities Maintenance Worker | 27.00 | 25.00 | 25.00 |
| Fleet Maintenance Lead Technician | 1.00 | 1.00 | 1.00 |
| Fleet Maintenance Supervisor | 1.00 | 1.00 | 1.00 |
| Fleet Maintenance Technician | 5.00 | 5.00 | 5.00 |

| | | | |
|-------------------------------------|---------------|---------------|---------------|
| Fleet Service Assistant | 2.00 | 2.00 | 2.00 |
| Foreign Trade Zone Coordinator | 1.00 | 2.00 | 2.00 |
| Foreign Trade Zone Manager | 1.00 | 1.00 | 1.00 |
| General Service Worker | 64.00 | 64.00 | 64.00 |
| Heavy Equipment Operator | 1.00 | 1.00 | 1.00 |
| Human Resources Analyst | 1.00 | 1.00 | 1.00 |
| Irrigation Technician | 3.00 | 3.00 | 3.00 |
| Land & Contract Administrator | 1.00 | 1.00 | 1.00 |
| Lead Maintenance Mechanic | 3.00 | 3.00 | 3.00 |
| Locksmith | 1.00 | 1.00 | 1.00 |
| Maintenance Mechanic | 2.00 | 3.00 | 3.00 |
| Marketing & Customer Relations | 1.00 | 1.00 | 1.00 |
| Materials Specialist | 4.00 | 4.00 | 4.00 |
| Materials Supervisor | 1.00 | 1.00 | 1.00 |
| Office Assistant | 1.00 | 1.00 | 1.00 |
| Plumber | 0.00 | 1.00 | 1.00 |
| Public Safety Call Taker | 12.00 | 12.00 | 12.00 |
| Public Safety Shift Supervisor | 0.00 | 1.00 | 1.00 |
| Secretary | 2.00 | 2.00 | 2.00 |
| Senior Accountant | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 2.00 | 2.00 | 2.00 |
| Senior Secretary | 2.00 | 2.00 | 2.00 |
| Shuttle Coach Operator | 12.00 | 11.00 | 11.00 |
| Stores Clerk | 2.00 | 2.00 | 2.00 |
| Trades Helper | 2.00 | 2.00 | 2.00 |
| Traffic Signs & Markings Technician | 3.00 | 2.00 | 2.00 |
| Transportation Services Supervisor | 1.00 | 1.00 | 1.00 |
| V.O.E. Clerk | 0.60 | 0.60 | 0.60 |
| Welder | 1.00 | 1.00 | 1.00 |
| Grand Total | 226.60 | 226.60 | 226.60 |

Destination El Paso

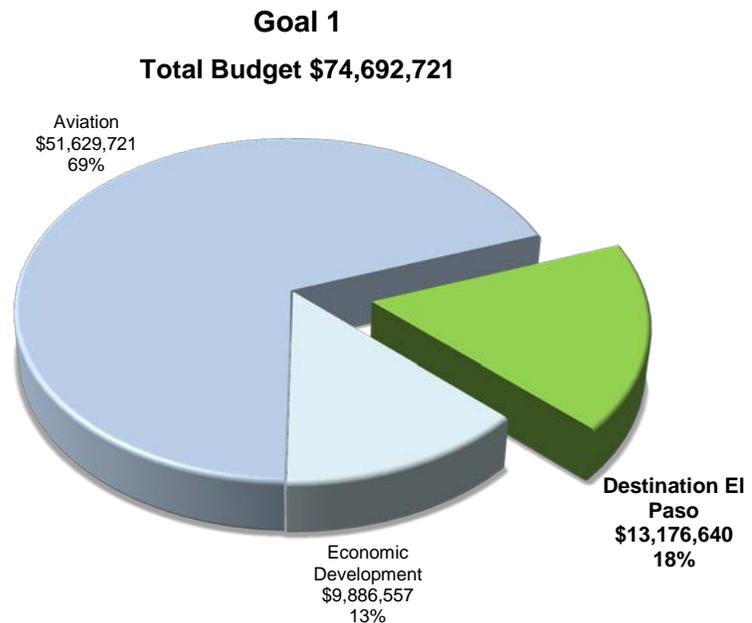
The mission of Destination El Paso is to provide convention, tourism, venue and event management services to visitors, clients, and the greater El Paso community so they can enjoy a pleasurable experience that enhances quality of life and generates economic growth.

FY 2016 Total Budget
\$13,176,640

FY 2016 General Fund
\$0

FY 2016 Non-General Fund
\$13,176,640

Total FTE's
0



FY 2015 Key Results

- 📌 Confirmed Christian Congregation of Jehovah's Witnesses (2015), USA Track & Field Championships (2015) and the Texas Associated Press Managing Editors Association (2016).
- 📌 Launched new campaign targeting new demographic to include Gen X, Y and Millennials
- 📌 Plaza Theatre and Abraham Chavez Theatre named to Top 200 Theatres Worldwide
- 📌 Plaza Theatre named #1 El Paso Attraction by Trip Advisor
- 📌 Performance venue attendance up 124.32% over PYYTD



FY 2016 Key Deliverables

- 📌 Secure statewide and regional conventions and meetings for El Paso
- 📌 Market Cohen Stadium to national and regional promoters, secure concert and event bookings
- 📌 Maintain theatre venues among Top 200 Worldwide
- 📌 Recover convention center business displaced by USBC in 2015
- 📌 Market and increase number of downloads and use of the Visit El Paso App

Destination El Paso

Mission Statement

The mission of Destination El Paso is to provide convention, tourism, venue and event management services to visitors, clients, and the greater El Paso community so they can enjoy a pleasurable experience that enhances quality of life and generates economic growth.

| <i>Budget Summary</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|-------------------|------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 65,193 | 55,814 | 125,057 | 89,244 | 57,476 |
| Contractual Services | 8,359,654 | 5,245,520 | 7,585,831 | 9,253,626 | 8,647,630 |
| Materials/Supplies | 9,460 | 8,048 | 166,694 | 9,308 | 12,050 |
| Operating Expenditures | 728,802 | 653,004 | 765,634 | 813,662 | 768,594 |
| Non-Operating/Intergovt. Exp | 0 | 0 | 0 | 0 | 0 |
| Internal Transfers | 2,364,511 | 2,345,170 | 5,344,322 | 3,447,477 | 3,690,890 |
| Capital Outlay | 130,244 | 1,399,472 | 372,796 | 0 | 0 |
| Total Expenditures | 11,657,864 | 9,707,028 | 14,360,333 | 13,613,317 | 13,176,640 |

| <i>Source of Funds</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 0 | 0 | 0 | 0 | 0 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 2,494,755 | 3,744,642 | 3,833,627 | 3,237,875 | 3,475,000 |
| Nonmajor Governmental Funds | 9,163,109 | 5,962,386 | 10,526,706 | 10,375,442 | 9,701,640 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 0 | 0 | 0 | 0 |
| Total Funds | 11,657,864 | 9,707,028 | 14,360,333 | 13,613,317 | 13,176,640 |

| <i>Positions</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| Non-General Fund | 0.20 | 1.19 | 1.00 | 0.00 | 0.00 |
| Total Authorized | 0.20 | 1.19 | 1.00 | 0.00 | 0.00 |

Destination El Paso

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|---|------------------|------------------|-------------------|-------------------|
| Capital Projects | | | | |
| Performing Arts Center Rolling | 3,744,642 | 3,833,627 | 3,237,875 | 3,475,000 |
| Performing arts Center Capital Projects | 0 | 0 | 0 | 0 |
| Sub Total | 3,744,642 | 3,833,627 | 3,237,875 | 3,475,000 |

| | | | | |
|-------------------------------------|-----------|------------|------------|-----------|
| Nonmajor Governmental Funds | | | | |
| Convention & Performing Arts Center | 2,642,479 | 7,409,853 | 6,000,730 | 5,685,125 |
| Convention Sales Servicing | 3,319,907 | 3,116,853 | 3,246,630 | 2,882,145 |
| Performing Arts Center Rolling | 0 | 0 | 0 | 0 |
| Administrative Division | 0 | 0 | 1,128,082 | 1,134,370 |
| Sub Total | 5,962,386 | 10,526,706 | 10,375,442 | 9,701,640 |

| | | | | |
|------------------------|---------------------|----------------------|----------------------|----------------------|
| All Funds Total | \$ 9,707,028 | \$ 14,360,333 | \$ 13,613,317 | \$ 13,176,640 |
|------------------------|---------------------|----------------------|----------------------|----------------------|

Strategic Actions

Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development

Strategy 1.1 Stabilize and Expand El Paso's tax base

Action 1.1.4 Attract and retain businesses within the City and County of El Paso

Strategy 1.2 Enhance Visitor Revenue Opportunities

Action 1.2.1 Promote El Paso as a desirable destination

Action 1.2.2 Grow El Paso's lodging industry

Strategy 1.3 Maximize Venue Efficiencies Through Revenue Growth and Control

Action 1.3.1 Optimize revenue generated through rentals, parking, food and beverage

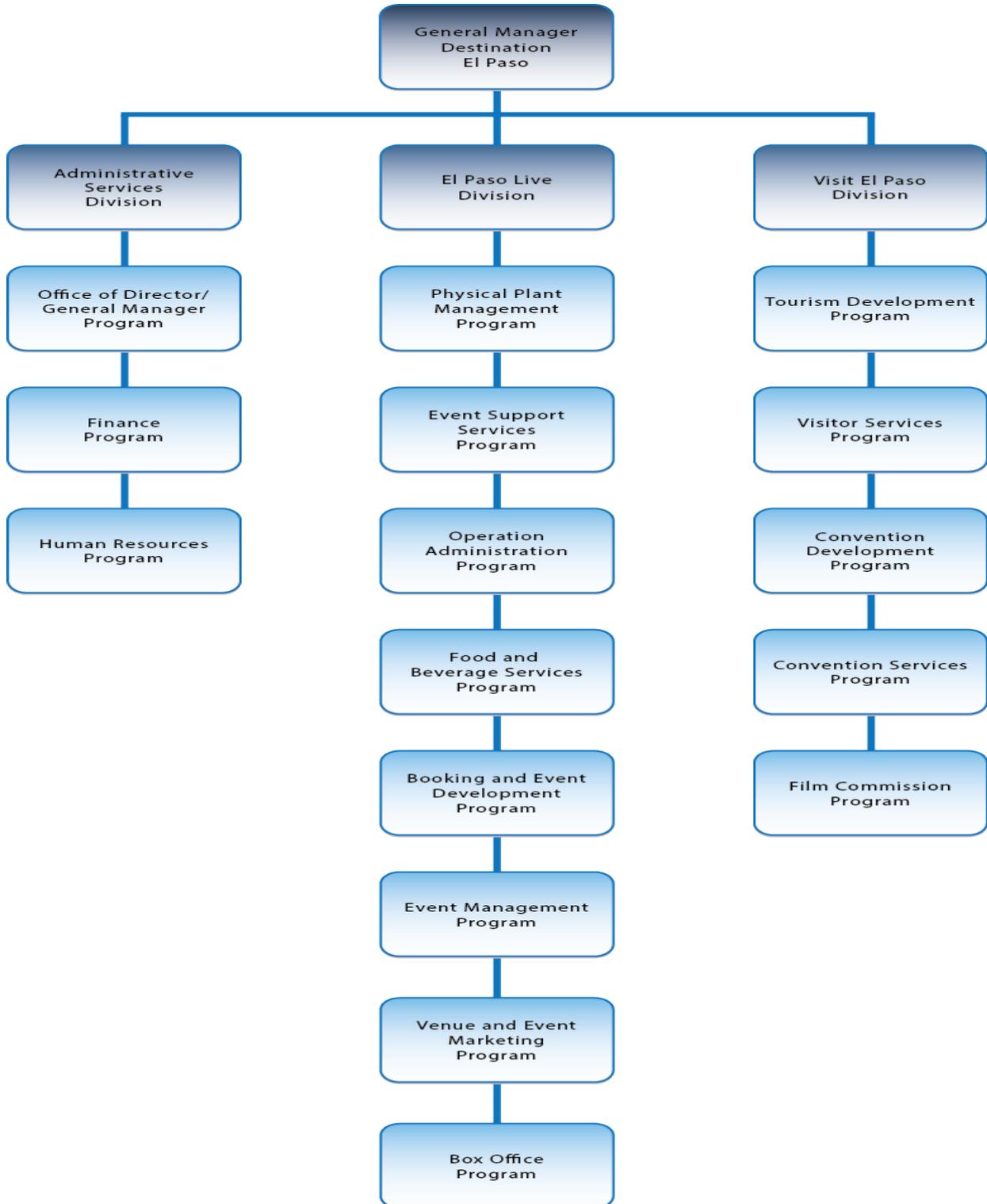
Action 1.3.2 Manage facilities efficiently to meet or exceed industry standards

FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|-------------------------|----------------|----------------|-------------|--------------------------|-------|
| Venue generated revenue | \$4,770,838 | \$4,669,715 | \$3,037,336 | \$4,600,000 (5% inc.) | ↓ |



Organizational Chart



**Destination El Paso
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|-----------------------------|----------------------------|----------------------------|----------------------------|
| Auditor | 1.00 | 0.00 | 0.00 |
| Grand Total | 1.00 | 0.00 | 0.00 |

Economic Development

The Economic & International Development Department is committed to providing business development, redevelopment and advocacy services to the El Paso Regional and International Community to create jobs, increase the local tax base and expand existing businesses.

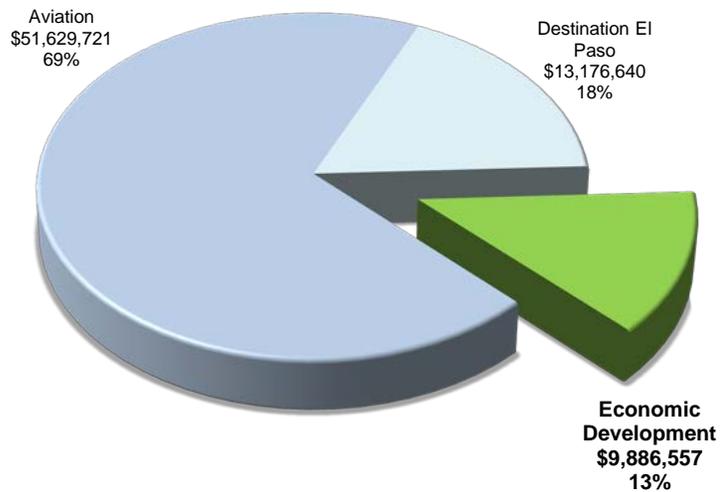
FY 2016 Total Budget
\$9,886,557

FY 2016 General Fund
\$1,777,782

FY 2016 Non-General Fund
\$8,108,775

Total FTE's
24.00

Goal 1
Total Budget \$74,692,721



FY 2015 Key Results

- Executed three economic development agreements totaling more than \$48 million in new capital investment
- Foreign Trade Zone No. 68 received the 2015 Economic Development Excellence Award for Achievements in FTZs by Business Facilities Magazine and conducted two activations

FY 2016 Key Deliverables

- Attract two new-to-market destination retailers
- Conduct comprehensive review of all City incentive policies to ensure alignment with City and regional strategies
- Collaborate with The Borderplex Alliance for a business-backed, revenue-guaranteed incentive program



Economic Development

Mission Statement

The Economic & International Development Department is committed to providing business development, redevelopment and advocacy services to the El Paso Regional and International Community to create jobs, increase the local tax base and expand existing businesses.

| <i>Budget Summary</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|----------------------------------|---------------|---------------|---------------|----------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 0 | 0 | 0 | 0 | 1,381,080 |
| Contractual Services | 0 | 0 | 0 | 0 | 7,703,591 |
| Materials/Supplies | 0 | 0 | 0 | 0 | 32,882 |
| Operating Expenditures | 0 | 0 | 0 | 0 | 90,162 |
| Non-Operating/Intergovt. Exp | 0 | 0 | 0 | 0 | 678,842 |
| Internal Transfers | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| <i>Total Expenditures</i> | 0 | 0 | 0 | 0 | 9,886,557 |

| <i>Source of Funds</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|---------------|---------------|---------------|----------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 0 | 0 | 0 | 0 | 1,777,782 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 0 | 0 | 0 | 0 | 8,108,775 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 0 | 0 | 0 | 0 |
| <i>Total Funds</i> | 0 | 0 | 0 | 0 | 9,886,557 |

| <i>Positions</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 38.97 | 0.00 | 0.00 | 0.00 | 23.03 |
| Non-General Fund | 3.06 | 0.00 | 0.00 | 0.00 | 0.97 |
| <i>Total Authorized</i> | 42.03 | 0.00 | 0.00 | 0.00 | 24.00 |

Economic Development

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|-----------------------------------|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Economic Administration | 0 | 0 | 0 | 251,217 |
| Economic Development | 0 | 0 | 0 | 1,477,117 |
| Marketing and Outreach | 0 | 0 | 0 | 49,448 |
| Sub Total | 0 | 0 | 0 | 1,777,782 |
| Nonmajor Governmental | | | | |
| 380 Economic Development Projects | 0 | 0 | 0 | 7,413,067 |
| Economic Development TIRZ | 0 | 0 | 0 | 695,708 |
| Sub Total | 0 | 0 | 0 | 8,108,775 |
| All Funds Total | \$ - | \$ - | \$ - | \$ 9,886,557 |

Strategic Actions

Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development

Strategy 1.1 Stabilize and Expand El Paso's tax base

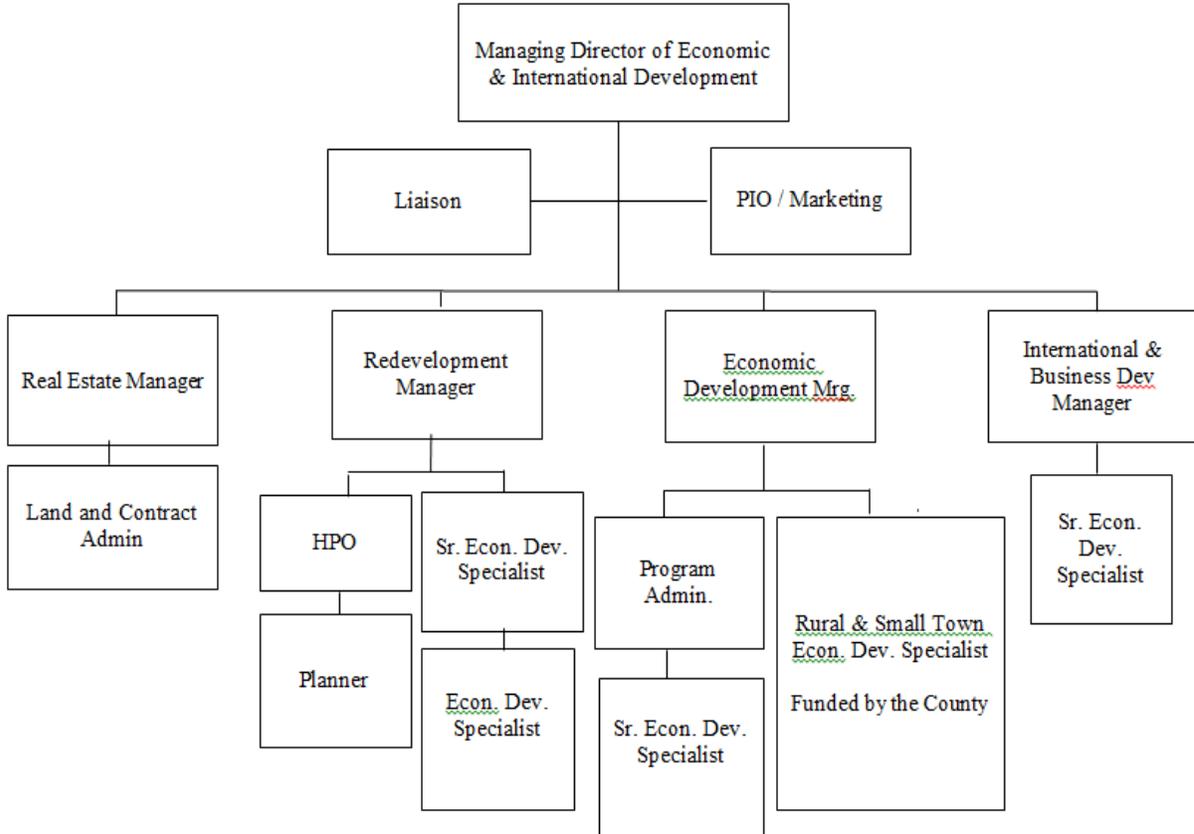
- Action 1.1.1** Develop, retain, recruit, and expand business within the community
- Action 1.1.2** Execute Marketing and Communication strategy in collaboration with Destination El Paso and the airport
- Action 1.1.3** Expand El Paso's retail base to include new, desired targeted retail
- Action 1.1.4** Attract and retain businesses within the City and County of El Paso
- Action 1.1.5** Strategically implement a systematic approach to administer the real estate function
- Action 1.1.6** Execute a comprehensive citywide redevelopment plan
- Action 1.1.7** Provide services to the development community in support of orderly and timely project completions consistent with "Plan El Paso"
- Action 1.1.8** Identify potential target industries and businesses for investment in the region
- Action 1.1.9** Identify potential development opportunities

FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|---|-------------|-------------|-------------|-------------------|-------|
| Number of new jobs created | 915 | 1,086 | 1,337 (89%) | 1,500 | ↑ |
| Number of jobs retained | 8 | 2,946 | 2,646 (98%) | 2,700 | ↑ |
| Capital Investment | \$104M | \$154M | \$114.8M | \$161.7M (5% inc) | ↑ |
| # of Empowerment Zone jobs created/retained | 53 | 135 | 129 | 80 | ↑ |



Organizational Chart



Admin shared with CDD: PIO, Admin Svc. Mgr., Admin Analyst, Sr. Payroll Clerk

**Economic Development
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|---------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Business Ret & Expan Spe | 0.00 | 0.00 | 0.00 |
| (Con) Intl Bus & Trade Dev Mgr | 0.00 | 0.00 | 1.00 |
| (Con) Program Administrator | 0.00 | 0.00 | 1.00 |
| (Con) Real Estate Manager | 0.00 | 0.00 | 1.00 |
| (Con) Redevelopment Manager | 0.00 | 0.00 | 1.00 |
| (Con) Research Mgmt Assistant | 0.00 | 0.00 | 1.00 |
| (Con) Sr. Econ Dev Specialist | 0.00 | 0.00 | 2.00 |
| (Con)Dir Econ & Int Dev Div | 0.00 | 0.00 | 0.00 |
| (Con)Economic Dev. Manager | 0.00 | 0.00 | 1.00 |
| (Con)Economic Dev. Specialist | 0.00 | 0.00 | 2.00 |
| (Con)RuralSmall Twn Sr. Eco Dv | 0.00 | 0.00 | 2.00 |
| Admin Svcs Manager | 0.00 | 0.00 | 1.00 |
| Administrative Analyst | 0.00 | 0.00 | 1.00 |
| Business & Financial Manager | 0.00 | 0.00 | 1.00 |
| History Preservation Officer | 0.00 | 0.00 | 1.00 |
| Land &Contract Administrator | 0.00 | 0.00 | 1.00 |
| Planner | 0.00 | 0.00 | 1.00 |
| Public AffairsCoordinator | 0.00 | 0.00 | 1.00 |
| Senior Accounting/Payroll Spec | 0.00 | 0.00 | 1.00 |
| Managing Director | 0.00 | 0.00 | 1.00 |
| Economic Development Manager | 0.00 | 0.00 | 1.00 |
| Economic Development Specialist | 0.00 | 0.00 | 1.00 |
| EDD Asst Director | 0.00 | 0.00 | 1.00 |
| Grand Total | 0.00 | 0.00 | 24.00 |



GOAL 2

GOAL 2: Set the Standard for a Safe Secure City

- > Fire
- > Police

Goal 2

Set the Standard for a Safe and Secure City

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 187,871,717 | 197,564,668 | 198,028,320 | 196,732,834 | 197,118,981 |
| Contractual Services | 9,595,891 | 10,185,385 | 11,689,171 | 11,326,292 | 11,615,215 |
| Materials/Supplies | 12,631,112 | 8,551,879 | 8,021,111 | 8,010,869 | 7,945,916 |
| Operating Expenditures | 2,401,985 | 1,897,847 | 1,864,415 | 1,987,969 | 1,775,673 |
| Non-Operating/Intergovt. Exp | 770,287 | 1,428,994 | 2,329,198 | 2,512,986 | 2,528,383 |
| Internal Transfers | 0 | 2,500,000 | 0 | 0 | 0 |
| Capital Outlay | 6,591,878 | 4,790,319 | 6,344,935 | 1,017,418 | 563,403 |
| Total Expenditures | 219,862,870 | 226,919,092 | 228,277,149 | 221,588,368 | 221,547,570 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 198,528,379 | 204,586,516 | 211,142,752 | 212,960,402 | 215,251,654 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 3,644,662 | 1,750,524 | 5,200,056 | 0 | 0 |
| Nonmajor Governmental Funds | 18,772,355 | 18,821,296 | 12,793,720 | 8,627,967 | 6,295,916 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | -1,082,526 | 1,760,756 | -859,379 | 0 | 0 |
| Total Funds | 219,862,870 | 226,919,092 | 228,277,149 | 221,588,368 | 221,547,570 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 2565.57 | 2521.40 | 2458.33 | 2376.15 | 2351.43 |
| Non-General Fund | 140.30 | 163.80 | 140.57 | 142.45 | 144.17 |
| Total Authorized | 2705.87 | 2685.20 | 2598.90 | 2518.60 | 2495.60 |

Fire

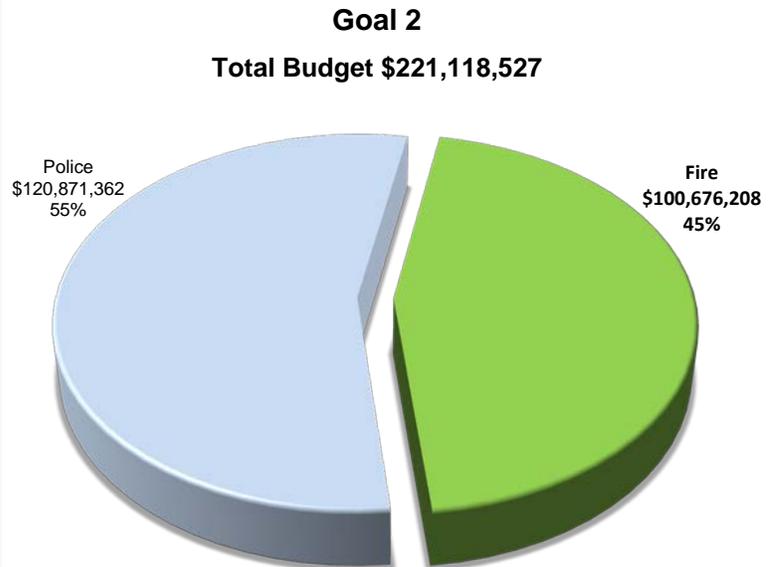
The Mission of the El Paso Fire Department is to provide emergency response, prevention, preparedness, and education to residents, businesses and visitors of our city so they can live safely and prosper in a hazard resilient community.

FY 2016 Total Budget
\$100,676,208

FY 2016 General Fund
\$97,267,111

FY 2016 Non-General Fund
\$3,409,097

Total FTE's
1,121.80



FY 2015 Key Results

- Trained 791 Community Emergency Response Team (CERT) volunteers
- Increased number of households with evacuation plans to 331
- Initiated Fire Station based Community Health and Wellness program
- Conducted 406 fire safety and education presentations
- Installed over 200 residential smoke detectors
- Conducted CPR training in partnership with local community organizations



FY 2016 Key Deliverables

- Maintain at least 1,000 active CERT volunteers
- Increase registration for the El Paso Citizen Alert program to disseminate emergency communications in a time of need
- Maintain the percent of pumpers and ladder trucks with Advanced Life Support capabilities at 75%
- Increase the number of State Certified Fire Inspectors by 36

Fire

Mission Statement

The Mission of the El Paso Fire Department is to provide emergency response, prevention, preparedness and education to residents, businesses and visitors of our city so they can live safely and prosper in a hazard resilient community.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|-------------------|--------------------|--------------------|-------------------|--------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 79,205,433 | 85,976,845 | 86,043,729 | 85,949,014 | 89,016,986 |
| Contractual Services | 4,591,573 | 4,619,564 | 3,798,642 | 4,052,835 | 4,178,815 |
| Materials/Supplies | 8,226,562 | 4,968,638 | 4,715,089 | 4,641,297 | 4,648,748 |
| Operating Expenditures | 396,024 | 422,953 | 246,926 | 507,567 | 360,507 |
| Non-Operating/Intergovt. Exp | 281,377 | 906,241 | 1,887,749 | 1,897,749 | 1,907,749 |
| Internal Transfers | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 5,310,303 | 3,925,925 | 5,578,880 | 496,730 | 563,403 |
| Total Expenditures | 98,011,273 | 100,820,165 | 102,271,015 | 97,545,192 | 100,676,208 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|--------------------|--------------------|-------------------|--------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 87,571,311 | 92,329,437 | 94,295,245 | 94,289,099 | 97,267,111 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 3,644,662 | 1,750,524 | 5,200,056 | 0 | 0 |
| Nonmajor Governmental Funds | 7,877,827 | 5,774,748 | 2,918,088 | 3,256,093 | 3,409,097 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | -1,082,526 | 965,456 | -142,373 | 0 | 0 |
| Total Funds | 98,011,273 | 100,820,165 | 102,271,015 | 97,545,192 | 100,676,208 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 1021.57 | 1038.40 | 1063.83 | 1062.25 | 1062.53 |
| Non-General Fund | 59.50 | 80.00 | 58.27 | 59.55 | 59.27 |
| Total Authorized | 1081.07 | 1118.40 | 1122.10 | 1121.80 | 1121.80 |

Fire

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|------------------------------------|-----------------------|-----------------------|----------------------|-----------------------|
| General Government | | | | |
| FD Emergency Operations | 64,189,406 | 66,438,725 | 66,545,160 | 68,522,925 |
| Fire Communications | 7,841,251 | 8,429,040 | 8,179,191 | 8,453,714 |
| Fire Logistics | 6,492,081 | 6,493,170 | 6,643,198 | 6,652,676 |
| Fire Prevention | 2,883,916 | 3,598,277 | 3,424,572 | 3,648,365 |
| Fire Administration | 3,086,412 | 3,783,071 | 3,900,948 | 4,065,293 |
| Fire Fighting Training | 2,703,418 | 1,976,665 | 2,005,019 | 2,361,679 |
| Fire Medical Research | 1,917,184 | 1,726,553 | 1,855,549 | 1,896,772 |
| Station 31 | 1,039,039 | 0 | 0 | 0 |
| Health and Safety | 607,155 | 315,290 | 546,461 | 329,222 |
| Operations Research | 411,652 | 497,444 | 435,201 | 470,990 |
| Planning and Infrastructure | 411,922 | 548,288 | 512,714 | 580,690 |
| Special Operations | 381,100 | 484,868 | 241,088 | 284,784 |
| Station 37 | 154,716 | 3,852 | 0 | 0 |
| Station 5 | 210,186 | 0 | 0 | 0 |
| Sub Total | 92,329,437 | 94,295,245 | 94,289,099 | 97,267,111 |
| Capital Projects | | | | |
| Fire Human Resources | 1,750,524 | 5,200,056 | 0 | 0 |
| Nonmajor Governmental Funds | | | | |
| Fire Department Grant | 5,765,768 | 2,642,847 | 553,861 | 472,367 |
| Fire Department Restricted Fund | 8,977 | 39,827 | 43,330 | 43,330 |
| Planning and Infrastructure | 0 | 124,450 | 0 | 0 |
| Fire Medical Research | 0 | 2,788 | 913,398 | 1,067,244 |
| FD Emergency Operations | 0 | 25,064 | 1,572,472 | 1,674,549 |
| Special Operations | 0 | 667 | 84,047 | 72,323 |
| Fire Prevention | 4 | 82,445 | 46,772 | 51,592 |
| Fire Human Resources | 0 | 0 | 42,213 | 27,692 |
| Sub Total | 5,774,748 | 2,918,088 | 3,256,093 | 3,409,097 |
| Proprietary Funds | | | | |
| Airport Firefighters | 965,456 | (142,373) | 0 | 0 |
| Sub Total | 965,456 | (142,373) | 0 | 0 |
| All Funds Total | \$ 100,820,165 | \$ 102,271,015 | \$ 97,545,192 | \$ 100,676,208 |

Strategic Actions

Goal 2: Set the Standard for a Safe and Secure City

Strategy 2.2 Strengthen community involvement in resident safety

Action 2.2.2 Provide educational and volunteer opportunities for disaster preparedness

Strategy 2.3 Increase public safety operational efficiency

Action 2.3.3 Enhance training and development programs for Firefighters and EMS staff

Action 2.3.4 Maintain an Effective Response Force to efficiently handle fire and medical emergency calls

Action 2.3.5 Increase 911 Communication Center operational efficiency

Action 2.3.7 Implement technology and/or technology upgrades to improve work flow efficiencies

Action 2.3.8 Locate and apply for grant funding opportunities for technology, equipment and field operations

Action 2.3.9 Enhance City's capability to prepare for, respond to and recover from disasters

Strategy 2.5 Enhance city's capability to prepare for, respond to and recover from disasters

Action 2.5.1 Enhance the city's ability to promote disease/injury prevention and encourage healthy living of residents

Action 2.5.2 Promote and improve Fire Prevention through education and code enforcement

Strategy 2.8 Implement effective code enforcement strategies to reduce nuisances, enhance visual appearance and improve overall health and safety

Action 2.8.2 Enhance Health and Safety Program

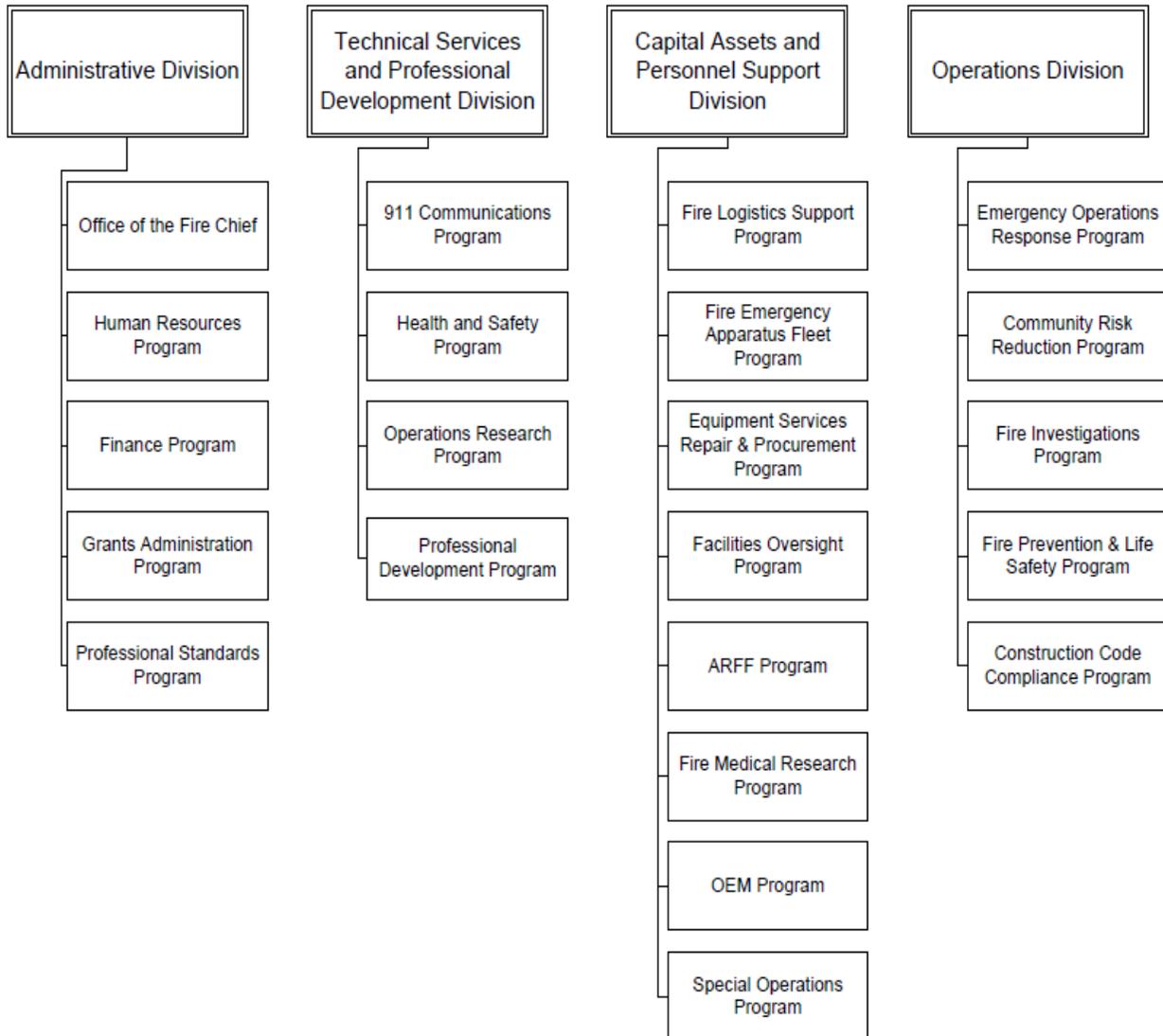
Strategy 2.9 Promote building safety

Action 2.9.1 Improve building standards program results

FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|--|----------------------|----------------------|------------------------|-------------|---|
| % of fire and medical emergency calls with total response time of 8:30 | 8:56-90% 8:30-80% | 8:59-90% 8:30-82% | 9:22- 90% 8:30- 76% | 90% |  |
| 911 calls answered within 15 seconds | 93.54% | 94.76% | 92.64% | 95% |  |
| Reduce # of fire deaths | 0 | 2 | 4 | 0 |  |
| % vacant buildings inspected/visited at least once annually (CY) | New Metric | New Metric | 50% | 90% |  |

Organizational Chart



**Fire
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--------------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Fin. Research Analyst | 1.00 | 1.00 | 1.00 |
| (Con) Fire Records Analyst | 0.00 | 1.00 | 0.00 |
| (Con) Graduate Intern | 0.30 | 0.00 | 0.00 |
| (Con) Inf Control/QA/QI Nurse | 1.00 | 1.00 | 1.00 |
| (Con) Program Coordinator | 0.00 | 1.00 | 1.00 |
| (Con) Pub Safety Fiscal Op Adm | 1.00 | 1.00 | 1.00 |
| (Con) Public Safety Planner | 0.00 | 2.00 | 2.00 |
| (Con) Public Safety Trainer | 0.00 | 0.00 | 1.00 |
| (Con) Fire Code Compliance Inspector | 13.00 | 12.00 | 12.00 |
| (Con) PS-Public Information Officer | 0.00 | 1.00 | 1.00 |
| (Con) SCBA Training Instructor | 0.80 | 0.80 | 0.80 |
| (Con) Sr Fin Research Analyst | 2.00 | 2.00 | 2.00 |
| Accounting/Payroll Clerk | 2.00 | 2.00 | 2.00 |
| ARFF Technician I | 1.00 | 1.00 | 1.00 |
| Business & Financial Manager | 1.00 | 1.00 | 1.00 |
| Cert Firefighter Trainee | 1.00 | 1.00 | 1.00 |
| Collectively Bargained Payroll | 4.00 | 4.00 | 4.00 |
| Communications Assistant Manager | 1.00 | 1.00 | 1.00 |
| Communications Manager | 1.00 | 1.00 | 1.00 |
| Departmental HR Manager | 1.00 | 1.00 | 1.00 |
| Facilities Maintenance Lead Worker | 0.00 | 1.00 | 1.00 |
| Fire Asst Chief | 3.00 | 3.00 | 3.00 |
| Fire Asst Marshall | 1.00 | 0.00 | 0.00 |
| Fire Battalion Chief | 25.00 | 26.00 | 27.00 |
| Fire Captain | 61.00 | 61.00 | 61.00 |
| Fire Chief | 1.00 | 1.00 | 1.00 |
| Fire Deputy Chief | 5.00 | 6.00 | 6.00 |
| Fire Division Chief | 1.00 | 1.00 | 0.00 |
| Fire Lieutenant | 128.00 | 130.00 | 132.00 |
| Fire Marshall | 1.00 | 0.00 | 0.00 |
| Fire Medic | 6.00 | 5.00 | 5.00 |
| Fire Medical Lieutenant | 20.00 | 17.00 | 16.00 |
| Fire Paramedic | 48.00 | 42.00 | 40.00 |
| Fire Suppression Technician | 215.00 | 222.00 | 223.00 |
| Firefighter | 402.00 | 403.00 | 403.00 |
| Fleet Maintenance Lead Technician | 2.00 | 2.00 | 2.00 |
| Fleet Maintenance Supervisor | 1.00 | 1.00 | 1.00 |
| Fleet Maintenance Technician | 7.00 | 8.00 | 8.00 |
| Fleet Service Worker | 1.00 | 1.00 | 1.00 |
| Grant Planner | 2.00 | 0.00 | 0.00 |

| | | | |
|------------------------------------|-----------------|-----------------|-----------------|
| Human Resources Analyst | 2.00 | 2.00 | 2.00 |
| Human Resources Specialist | 1.00 | 1.00 | 1.00 |
| Lead Human Resources Specialist | 1.00 | 1.00 | 1.00 |
| Lead Planner | 1.00 | 1.00 | 1.00 |
| Maintenance Service Ticket Writer | 1.00 | 1.00 | 1.00 |
| Materials Specialist | 6.00 | 6.00 | 6.00 |
| Public Affairs Coordinator | 1.00 | 0.00 | 0.00 |
| Public Safety Communicator | 119.00 | 117.00 | 118.00 |
| Public Safety Communicator Trainee | 0.00 | 1.00 | 1.00 |
| Public Safety Shift Supervisor | 17.00 | 16.00 | 15.00 |
| Secretary | 3.00 | 3.00 | 3.00 |
| Senior Office Assistant | 7.00 | 6.00 | 6.00 |
| Training Specialist | 1.00 | 1.00 | 1.00 |
| Welder | 1.00 | 1.00 | 1.00 |
| Grand Total | 1,122.10 | 1,121.80 | 1,121.80 |

Police

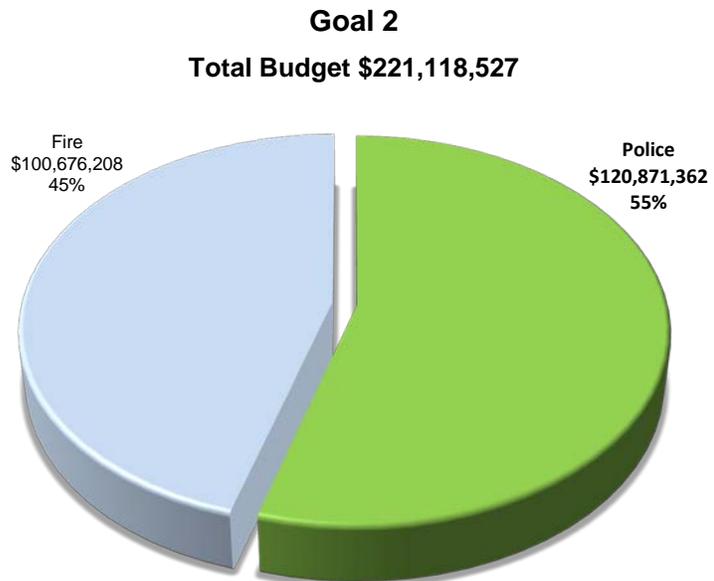
To provide law enforcement and community based policing services to the El Paso community so they can enjoy an enhanced quality of life without the fear of crime.

FY 2016 Total Budget
\$120,871,362

FY 2016 General Fund
\$117,984,542

FY 2016 Non-General Fund
\$2,886,820

Total FTE's
1,373.80



FY 2015 Key Results

- Provided 303 community safety awareness initiatives (Target 400)
- Provided specialized career-development training to 58.9% of officers (Target 80%)
- Met response time targets: Police Priority 7, 8, and 9 within 52 minutes, 72.69% of time (Target 70%)
- Met the 911 Call-Handling time target of 1:30 second, 76.5% of the time (Target 90%)

FY 2016 Key Deliverables

- Maintain at least 90% of survey respondents who report feeling safe in El Paso
- Provide community safety awareness initiatives (Target 450)
- Meet response time target rates: 90% with 21 minutes for Priority 1, 2, and 3; 80% within 34 minutes for Priority 4, 5, and 6
- Migrate all Police non-emergency calls from 311 to the 911 Communications Center
- Reduce Alcohol-Related Crashes by 1%



Police

Mission Statement

To provide law enforcement and community based policing services to the El Paso community so they can enjoy an enhanced quality of life without the fear of crime.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 108,666,284 | 111,587,823 | 111,984,591 | 110,783,820 | 108,101,994 |
| Contractual Services | 5,004,318 | 5,565,820 | 7,890,528 | 7,273,457 | 7,436,400 |
| Materials/Supplies | 4,404,549 | 3,583,241 | 3,306,022 | 3,369,572 | 3,297,168 |
| Operating Expenditures | 2,005,960 | 1,474,894 | 1,617,488 | 1,480,402 | 1,415,166 |
| Non-Operating/Intergovt. Exp | 488,910 | 522,754 | 441,449 | 615,237 | 620,634 |
| Internal Transfers | 0 | 2,500,000 | 0 | 0 | 0 |
| Capital Outlay | 1,281,575 | 864,394 | 766,055 | 520,688 | 0 |
| Total Expenditures | 121,851,597 | 126,098,927 | 126,006,134 | 124,043,176 | 120,871,362 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 110,957,068 | 112,257,079 | 116,847,508 | 118,671,303 | 117,984,542 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 10,894,529 | 13,046,548 | 9,875,632 | 5,371,873 | 2,886,820 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 795,300 | -717,006 | 0 | 0 |
| Total Funds | 121,851,597 | 126,098,927 | 126,006,134 | 124,043,176 | 120,871,362 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 1544.00 | 1483.00 | 1394.50 | 1313.90 | 1288.90 |
| Non-General Fund | 80.80 | 83.80 | 82.30 | 82.90 | 84.90 |
| Total Authorized | 1624.80 | 1566.80 | 1476.80 | 1396.80 | 1373.80 |

Police

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| General Government | | | | |
| Chiefs Office | 96,509,097 | 5,598,479 | 3,318,628 | 1,963,444 |
| Vehicle Operations | 4,271,959 | 4,427,483 | 4,267,423 | 4,372,557 |
| Records | 2,125,555 | 2,321,963 | 2,528,393 | 2,441,116 |
| Training | 2,051,524 | 3,630,782 | 3,433,823 | 4,608,787 |
| Operational Support | 1,338,287 | 5,524,368 | 3,709,430 | 3,854,839 |
| Financial Services | 904,962 | 2,670,975 | 2,847,604 | 3,109,616 |
| Central Regional Command | 808,196 | 16,840,978 | 17,270,818 | 17,168,090 |
| Directed Investigations | 558,825 | 8,798,801 | 9,361,652 | 8,807,790 |
| PD Personnel | 529,991 | 1,369,220 | 1,558,083 | 1,796,608 |
| Police Supply | 371,451 | 504,540 | 549,310 | 567,321 |
| Special Services | 748,839 | 2,809,729 | 3,165,035 | 3,445,885 |
| Criminal Investigations | 337,482 | 6,308,957 | 9,171,910 | 9,098,574 |
| Pebble Hills Regional Command | 363,612 | 18,056,083 | 18,176,091 | 18,104,395 |
| Internal Affairs | 314,143 | 1,707,525 | 1,929,976 | 2,004,945 |
| Mission Valley Regional Command | 298,425 | 12,750,477 | 13,077,743 | 11,982,577 |
| Westside Regional Command | 229,486 | 10,867,034 | 11,022,213 | 11,124,040 |
| Northeast Regional Command | 238,863 | 11,619,484 | 11,927,244 | 12,010,960 |
| Planning and Research | 164,668 | 486,396 | 453,531 | 446,859 |
| Grant Operations PDHQ | 91,716 | 554,235 | 902,396 | 915,186 |
| Communications | 0 | 0 | 0 | 160,956 |
| Sub Total | 112,257,079 | 116,847,508 | 118,671,303 | 117,984,542 |
| Nonmajor Governmental Funds | | | | |
| Criminal Justice Grant PS | 4,332,241 | 2,848,726 | 2,075,424 | 0 |
| Abandoned Auto Trust Restricted | 3,909,871 | 1,687,616 | 2,566,280 | 2,166,280 |
| Chiefs Office | 560,764 | 700,112 | 717,690 | 707,900 |
| Police Restricted Confiscated Fund | 841,081 | 703,698 | 0 | 0 |
| TxDot Traffic Enforcement Grants | 0 | 22,109 | 0 | 0 |
| Federal Policing Grant | 817,810 | 1,517,219 | 0 | 0 |
| Police HIDTA Grant | 2,566,287 | 2,384,519 | 0 | 0 |
| Operational Support | 0 | 4 | 12,479 | 12,640 |
| PD Restricted Funds | 18,495 | 11,629 | 0 | 0 |
| Sub Total | 13,046,548 | 9,875,632 | 5,371,873 | 2,886,820 |
| Proprietary funds | | | | |
| Special Services | 795,300 | (717,006) | 0 | 0 |
| All Funds Total | \$ 126,098,927 | \$ 126,006,134 | \$ 124,043,176 | \$ 120,871,362 |

Strategic Actions

Goal 2: Set the Standard for a Safe and Secure City

Strategy 2.1 Maintain designation as one of the nation's top safest cities

Action 2.1.1 Increase preventative proactive policing

Action 2.1.2 Expand outreach opportunities to improve police/community partnerships and enhance customer safety

Strategy 2.2 Strengthen community involvement in resident safety

Action 2.2.1 Strengthen the community policing initiative at each Regional Command to address quality of life issues and community order concerns

Action 2.2.2 Provide educational and volunteer opportunities for disaster preparedness

Strategy 2.3 Increase public safety operational efficiency

Action 2.3.1 Maintain a highly skilled police force

Action 2.3.2 Effectively respond to police calls for service

Action 2.3.6 Improve the efficiency and effectiveness of criminal investigations

Action 2.3.7 Implement technology and/or technology upgrades to improve work flow efficiencies

Action 2.3.8 Locate and apply for grant funding opportunities for technology, equipment and field operations

Strategy 2.4 Improve motorist safety

Action 2.4.1 Analyze and implement tactics to reduce accidents

Strategy 2.8 Implement effective code enforcement strategies to reduce nuisances, enhance visual appearance and improve overall health and safety

Action 2.8.1 Investigate all animal bite cases reported

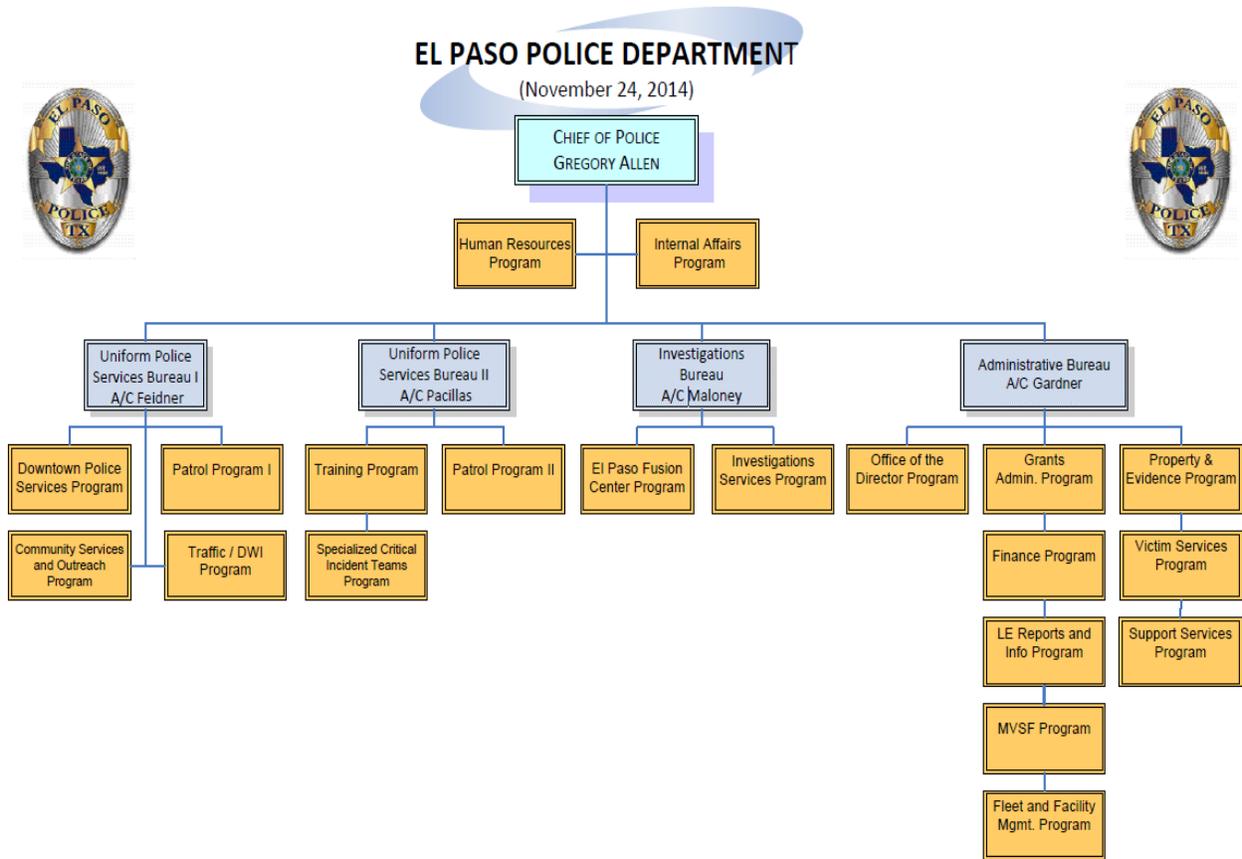
Action 2.8.2 Enhance Health and Safety Program

FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|--|----------------|----------------|-------------|----------------|---|
| Reduce Part 1 Offense crime rate Part 1 offenses: Homicide, Rape, Robbery, Assaults, Burglary, Larceny Theft, Motor Vehicle Theft | .038 | .037 | *.024 | .039 |  |
| Response time for priority 1,2, & 3 calls within 21 minutes | 75.57% | 75.44% | 73.09% | 90% |  |
| # of traffic deaths per 100,000 population | 7.65 | 7.94 | 7.50 | 8.72 |  |

*Part 1 YTD includes May data made available June 24th

Organizational Chart



**Police
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) 911 Communicator | 0.00 | 1.00 | 0.00 |
| (Con) Associate Crime Analyst | 2.00 | 2.00 | 0.00 |
| (Con) Case Manager | 1.00 | 1.00 | 1.00 |
| (Con) Crime Analyst | 1.00 | 1.00 | 3.00 |
| (Con) DART Case Manager | 1.00 | 1.00 | 1.00 |
| (Con) Grant Project Manager | 1.00 | 1.00 | 1.00 |
| (Con) Grant Senior Accountant | 1.00 | 1.00 | 1.00 |
| (Con) HIDTA Fiscal Admtr | 1.00 | 1.00 | 1.00 |
| (Con) Latent Print Examiner | 0.00 | 1.00 | 1.00 |
| (Con) Office of Prof Acct Dir | 1.00 | 1.00 | 1.00 |
| (Con) Police Media Rel Aide | 1.00 | 1.00 | 0.00 |
| (Con) Research Assistant | 1.00 | 1.00 | 0.00 |
| (Con) SHOCAP Office Assistant | 1.00 | 1.00 | 1.00 |
| (Con) Translation Specialist | 1.00 | 1.00 | 1.00 |
| (Con) VSRT Case Manager | 3.00 | 3.00 | 3.00 |
| (Con)Auto Theft Publ Aware Mgr | 1.00 | 1.00 | 1.00 |
| (Con)Grant Acct/Payroll Clerk | 1.00 | 1.00 | 1.00 |
| (UF)Admin Svcs Manager | 0.00 | 1.00 | 1.00 |
| Accountant | 0.00 | 2.00 | 2.00 |
| Accounting/Payroll Clerk | 3.00 | 3.00 | 3.00 |
| Accounting/Payroll Specialist | 0.00 | 1.00 | 1.00 |
| Administrative Analyst | 0.00 | 1.00 | 1.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Associate Accountant | 1.00 | 0.00 | 0.00 |
| Business & Financial Manager | 1.00 | 0.00 | 0.00 |
| Collectively Bargained Payroll | 5.00 | 5.00 | 5.00 |
| Contract-Crime Analyst | 1.00 | 1.00 | 1.00 |
| Court Liaison Supervisor | 1.00 | 1.00 | 1.00 |
| Criminal Intelligence Liaison | 1.00 | 1.00 | 1.00 |
| Department Administrative Mana | 1.00 | 0.00 | 0.00 |
| Departmental Human Resources M | 1.00 | 1.00 | 1.00 |
| Fleet Maintenance Chief | 1.00 | 1.00 | 1.00 |
| Fleet Services Coordinator | 1.00 | 1.00 | 1.00 |
| Human Resources Analyst | 2.00 | 2.00 | 2.00 |
| Human Resources Specialist | 1.00 | 1.00 | 1.00 |
| Latent Print Examiner | 2.00 | 1.00 | 1.00 |
| Marketing & Customer Relations | 1.00 | 1.00 | 1.00 |
| Materials Specialist | 2.00 | 2.00 | 2.00 |
| Neighborhood Relations Coordin | 2.00 | 2.00 | 2.00 |
| Office Manager | 6.00 | 6.00 | 6.00 |

| | | | |
|--------------------------------|-----------------|-----------------|-----------------|
| Parking & Traffic Controller | 13.00 | 13.00 | 13.00 |
| Parking Enforcement Controller | 9.00 | 9.00 | 9.00 |
| Photographic Laboratory Senior | 1.00 | 1.00 | 1.00 |
| Photographic Laboratory Techni | 1.00 | 1.00 | 1.00 |
| Police Administrative Services | 1.00 | 1.00 | 1.00 |
| Police Assistant Chief | 6.00 | 4.00 | 4.00 |
| Police Chief | 1.00 | 1.00 | 1.00 |
| Police Commander | 7.00 | 7.00 | 7.00 |
| Police Detective | 176.00 | 175.00 | 175.00 |
| Police Lieutenant | 38.00 | 41.00 | 41.00 |
| Police Officer | 811.00 | 774.00 | 774.00 |
| Police Public Information Offi | 1.00 | 1.00 | 0.00 |
| Police Records Specialist | 51.00 | 51.00 | 43.00 |
| Police Records Supervisor | 1.00 | 1.00 | 1.00 |
| Police Records Unit Supervisor | 6.00 | 5.00 | 5.00 |
| Police Sergeant | 127.00 | 126.00 | 127.00 |
| Police Toxicologist | 2.00 | 2.00 | 2.00 |
| Police Trainee | 54.00 | 12.00 | 3.00 |
| Property & Evidence Specialist | 11.00 | 11.00 | 10.00 |
| Property & Evidence Supervisor | 2.00 | 2.00 | 2.00 |
| Property Disposition Specialis | 6.00 | 6.00 | 6.00 |
| Public Safety Comm Specialist | 0.00 | 0.00 | 2.00 |
| Public Safety Report Taker | 13.00 | 13.00 | 13.00 |
| Research Assistant | 14.00 | 13.00 | 13.00 |
| Secretary | 15.00 | 14.00 | 11.00 |
| Senior Accounting/Payroll Spec | 1.00 | 1.00 | 1.00 |
| Senior Crime Analyst | 1.00 | 1.00 | 0.00 |
| Senior Grant Planner | 1.00 | 1.00 | 1.00 |
| Senior Latent Print Examiner | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 25.00 | 25.00 | 23.00 |
| Senior Secretary | 10.00 | 10.00 | 11.00 |
| Tow Truck Operator | 3.00 | 3.00 | 3.00 |
| Training Technician | 8.00 | 8.00 | 8.00 |
| TxDot Safe Communities Coord. | 0.00 | 0.00 | 1.00 |
| UF Pol Interagency Prog Coord. | 1.00 | 1.00 | 1.00 |
| V.O.E. Clerk | 1.80 | 1.80 | 1.80 |
| Vehicle for Hire Inspector | 3.00 | 3.00 | 3.00 |
| Vehicle for Hire Supervisor | 1.00 | 1.00 | 1.00 |
| Volunteer Services Specialist | 1.00 | 1.00 | 1.00 |
| Grand Total | 1,476.80 | 1,396.80 | 1,373.80 |



GOAL 3

GOAL 3: Promote the Visual Image of El Paso

> Planning & Inspections

Goal 3

Promote the Visual Image of El Paso

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 6,207,049 | 7,580,528 | 7,464,416 | 9,120,415 | 7,835,752 |
| Contractual Services | 1,927,001 | 5,385,567 | 5,700,613 | 9,606,457 | 263,683 |
| Materials/Supplies | 113,808 | 118,672 | 176,881 | 238,454 | 220,498 |
| Operating Expenditures | 130,457 | 182,534 | 71,245 | 175,146 | 99,947 |
| Non-Operating/Intergovt. Exp | 4,226,311 | 1,026,910 | 573,556 | 994,763 | 0 |
| Internal Transfers | 55,979 | 0 | 423,365 | 0 | 0 |
| Capital Outlay | -239,574 | 110,131 | 159,217 | 0 | 0 |
| Total Expenditures | 12,421,031 | 14,404,342 | 14,569,292 | 20,135,234 | 8,419,880 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 6,996,845 | 8,810,314 | 8,112,460 | 9,378,447 | 7,479,727 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 268,014 | 339,754 | 117,768 | 0 | 0 |
| Nonmajor Governmental Funds | 5,156,172 | 5,237,285 | 6,348,713 | 10,756,787 | 940,152 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 16,989 | -9,649 | 0 | 0 |
| Total Funds | 12,421,031 | 14,404,342 | 14,569,292 | 20,135,234 | 8,419,880 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 0.00 | 125.63 | 140.18 | 141.47 | 117.00 |
| Non-General Fund | 0.00 | 2.67 | 5.37 | 11.33 | 15.00 |
| Total Authorized | 0.00 | 128.30 | 145.55 | 152.80 | 132.00 |

Planning and Inspections

The Planning & Inspections Department is committed to providing urban planning, building permit, inspection, licensing, and development services to support a high quality of life for residents, businesses, and visitors.

FY 2016 Total Budget
\$8,419,880

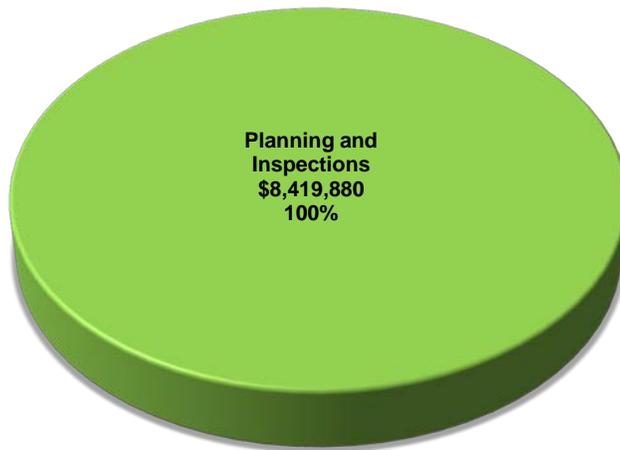
FY 2016 General Fund
\$7,479,727

FY 2016 Non-General Fund
\$940,152

Total FTE's
132.00

Goal 3

Total Budget \$8,419,880



FY 2015 Key Results

- Customer wait times at the One-Stop-Shop remained under six minutes on average
- 36,057 customer visits at the One-Stop-Shop, an average of 4,500 customer visits per month
- Approximately 75 percent of inspection requests have been scheduled using the Build El Paso App or IVR.

FY 2016 Key Deliverables

- Fully implement Kaizen/Lean Six Sigma findings for the timely issuance of new commercial building permits
- Fully implement the Planning and Inspections website



Planning & Inspections

Mission Statement

The Planning & Inspections Department is committed to providing urban planning, building permit, inspection, licensing, and development services to support a high quality of life for residents, businesses, and visitors.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 6,207,049 | 7,580,528 | 7,464,416 | 9,120,415 | 7,835,752 |
| Contractual Services | 1,927,001 | 5,385,567 | 5,700,613 | 9,606,457 | 263,683 |
| Materials/Supplies | 113,808 | 118,672 | 176,881 | 238,454 | 220,498 |
| Operating Expenditures | 130,457 | 182,534 | 71,245 | 175,146 | 99,947 |
| Non-Operating/Intergovt. Exp | 4,226,311 | 1,026,910 | 573,556 | 994,763 | 0 |
| Internal Transfers | 55,979 | 0 | 423,365 | 0 | 0 |
| Capital Outlay | -239,574 | 110,131 | 159,217 | 0 | 0 |
| Total Expenditures | 12,421,031 | 14,404,342 | 14,569,292 | 20,135,234 | 8,419,880 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 6,996,845 | 8,810,314 | 8,112,460 | 9,378,447 | 7,479,727 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 268,014 | 339,754 | 117,768 | 0 | 0 |
| Nonmajor Governmental Funds | 5,156,172 | 5,237,285 | 6,348,713 | 10,756,787 | 940,152 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 16,989 | -9,649 | 0 | 0 |
| Total Funds | 12,421,031 | 14,404,342 | 14,569,292 | 20,135,234 | 8,419,880 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 0.00 | 125.63 | 140.18 | 141.47 | 117.00 |
| Non-General Fund | 0.00 | 2.67 | 5.37 | 11.33 | 15.00 |
| Total Authorized | 0.00 | 128.30 | 145.55 | 152.80 | 132.00 |

Planning & Inspections

| Division Summary | | | | |
|---|--------------------------|--------------------------|---------------------------|---------------------------|
| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
| General Government | | | | |
| Business Center | 347,184 | 0 | 0 | 0 |
| Office of the Director | 0 | 0 | 0 | 0 |
| Administration | 0 | 771,853 | 765,280 | 835,212 |
| Building Permits Inspection - Commercial Inspections | 153,312 | 0 | 0 | 0 |
| Economic Development Administration | 248,336 | 0 | 0 | 0 |
| Building Inspection Permit - Administration | 6,560 | 0 | 0 | 0 |
| Building Permits Inspection - Plan Review | (378,567) | 0 | 0 | 0 |
| Building Permits Inspection - Residential Inspections | 260,541 | 0 | 0 | 0 |
| Building Permits Inspection Plan Review | 1,754,307 | 0 | 0 | 0 |
| Business Center and Administration | 1,135,106 | 0 | 0 | 0 |
| Building & Development Permitting | 306,788 | 3,981,659 | 4,307,016 | 4,395,429 |
| Building Permits Inspections Residential Inspections | 598,185 | 0 | 0 | 0 |
| Building Permits Inspections Commercial Inspections | 835,657 | 0 | 0 | 0 |
| Planning | 1,077,177 | 1,003,562 | 1,210,547 | 1,115,728 |
| Plan Review | 0 | 0 | 0 | 0 |
| Land Development | 457,962 | 0 | 0 | 0 |
| Economic Development | 1,572,195 | 1,165,529 | 1,672,509 | 0 |
| One-Stop-Shop | 190,669 | 1,173,372 | 1,341,777 | 1,133,358 |
| Development Services Administration | (25) | 0 | 0 | 0 |
| Plan Review | 2,271 | 0 | 0 | 0 |
| Building Inspection Permit Administration | 267 | 0 | 0 | 0 |
| Planning Administration | 238,390 | 0 | 0 | 0 |
| Marketing & Outreach Division | 0 | 16,485 | 81,319 | 0 |
| Economic Development CD Administrator | 4,000 | 0 | 0 | 0 |
| Sub Total | 8,810,314 | 8,112,460 | 9,378,447 | 7,479,727 |
| Capital Projects | | | | |
| Economic Development Administration | 141,928 | 0 | 0 | 0 |
| Federal Economic Development Grants | 172,017 | 0 | 0 | 0 |
| Business Center and Administration | 25,809 | 0 | 0 | 0 |
| One-Stop-Shop | 0 | 117,768 | 0 | 0 |
| Sub Total | 339,754 | 117,768 | 0 | 0 |
| Nonmajor Governmental Funds | | | | |
| 380 Economic Development Project | 4,010,450 | 5,520,272 | 9,622,770 | 0 |
| Economic Development Tax Increment Reinvestment Zone | 188,042 | 159,894 | 454,807 | 0 |
| Building & Development Permitting | 0 | 0 | 679,210 | 940,152 |
| Economic Development Administration | 1,155,592 | 174,943 | 0 | 0 |
| Economic Development Grants | (116,800) | 40,000 | 0 | 0 |
| Federal Economic Development Grants | 0 | 425,031 | 0 | 0 |
| Economic Development | 0 | 28,573 | 0 | 0 |
| Sub Total | 5,237,285 | 6,348,713 | 10,756,787 | 940,152 |
| Proprietary Funds | | | | |
| Planning | 8,636 | (3,743) | 0 | 0 |
| Economic Development | 8,353 | (5,906) | 0 | 0 |
| Sub Total | 16,989 | (9,649) | 0 | 0 |
| All Funds Total | \$ 14,404,342 | \$ 14,569,292 | \$ 20,135,234 | \$ 8,419,880 |

Strategic Actions

Goal 3: Promote the Visual Image of El Paso

Strategy 3.1 Provide business friendly permitting and inspection processes

Action 3.1.1 Provide exceptional commercial and residential development, permitting, inspection and licensing services

Action 3.1.2 Implement "State of the Field" demand-based service delivery model

FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|--|-------------|-------------|----------|-------------|---|
| Street sweeping (miles) | 28,524 | 34,189 | 13,737 | 27,500 |  |
| % nuisance cases in compliance | 82.6% | 74.3% | 63% | 80% |  |
| % projects designed with City's One Landscape Standard | N/A | N/A | 86% | 95% | |
| Number of trees planted | N/A | N/A | 1,044 | 2,000 | |



**Planning and Inspections
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|----------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Business Ret & Expan Coo | 1.00 | 1.00 | 0.00 |
| (Con) Developmental Coord. | 0.80 | 0.80 | 0.00 |
| (Con) Dir Econ & Int Dev Dir | 1.00 | 1.00 | 0.00 |
| (Con) Economic Dev Liason | 1.00 | 1.00 | 0.00 |
| (Con) Economic Development | 1.00 | 0.00 | 0.00 |
| (Con) Program Administrator | 1.00 | 1.00 | 0.00 |
| (Con) Redevelopment Manager | 1.00 | 1.00 | 0.00 |
| (Con) Smart Growth Planner | 1.00 | 1.00 | 0.00 |
| (Con) Sustainability Prog Spec | 1.00 | 0.00 | 0.00 |
| (Con) Trans Planning Administr | 1.00 | 1.00 | 0.00 |
| (Con)Administrative Specialist | 1.00 | 0.00 | 0.00 |
| (Con)Business Services Coord | 1.00 | 1.00 | 0.00 |
| (Con)DMD Executive Director | 1.00 | 0.00 | 0.00 |
| (Con)Economic Dev. Specialist | 2.00 | 2.00 | 0.00 |
| (Con)Electrical Field Insp | 1.00 | 1.00 | 1.00 |
| (Con)RuralSmall Twn Sr. Eco Dv | 2.00 | 2.00 | 0.00 |
| (Con)Senior Economic Dev Spec. | 1.00 | 3.00 | 0.00 |
| (UF)Building Combination Insp | 0.00 | 1.00 | 1.00 |
| Admin Sec | 1.00 | 1.00 | 0.00 |
| Admin Svcs Manager | 1.00 | 1.00 | 0.00 |
| Administrative Analyst | 1.00 | 1.00 | 0.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Architect | 1.00 | 1.00 | 1.00 |
| Bldg Combination Inspector | 2.00 | 2.00 | 2.00 |
| Bldg Combination Inspector Sup | 3.00 | 3.00 | 3.00 |
| Bldg Plans Examiner | 1.00 | 1.00 | 1.00 |
| Building Combination Inspector | 6.00 | 6.00 | 6.00 |
| Building Inspector | 5.00 | 13.00 | 12.00 |
| Building Plans Examiner | 8.00 | 8.00 | 8.00 |
| Business & Financial Manager | 1.00 | 0.00 | 0.00 |
| Chief Building Inspector | 2.00 | 3.00 | 3.00 |
| Chief Plans Examiner | 1.00 | 1.00 | 1.00 |
| City Development Program Manag | 1.00 | 1.00 | 1.00 |
| City Development Program Mgr | 1.00 | 1.00 | 1.00 |
| Civil Engineer | 0.00 | 0.00 | 1.00 |
| Civil Engineering Associate | 3.00 | 3.00 | 3.00 |
| Code Compliance Officer | 0.00 | 0.00 | 4.00 |
| Code Field Operations Supervisor | 0.00 | 0.00 | 1.00 |

| | | | |
|--------------------------------|---------------|---------------|---------------|
| Customer Relations & Billing S | 1.00 | 1.00 | 1.00 |
| Customer Relations Clerk | 15.00 | 15.00 | 14.00 |
| Customer Relations Representat | 5.00 | 5.00 | 6.00 |
| Deputy Director - Building Per | 1.00 | 1.00 | 1.00 |
| Deputy Director - Planning | 1.00 | 1.00 | 1.00 |
| Director of City Development | 1.00 | 1.00 | 0.00 |
| Economic Development Manager | 0.00 | 0.00 | 0.00 |
| Electrical Inspector | 4.00 | 4.00 | 4.00 |
| Electrical Inspector Superviso | 1.00 | 1.00 | 1.00 |
| Electrical Plans Examiner | 1.00 | 1.00 | 1.00 |
| Engineering Division Manager | 1.00 | 1.00 | 1.00 |
| Engineering Lead Technician | 4.00 | 4.00 | 3.00 |
| Engineering Senior Technician | 7.00 | 6.00 | 6.00 |
| Environmental Engineering Asso | 1.00 | 0.00 | 0.00 |
| History Preservation Officer | 1.00 | 1.00 | 0.00 |
| Land & Contract Spec | 2.00 | 2.00 | 0.00 |
| Landscape Plans Examiner | 1.00 | 1.00 | 1.00 |
| Lead Planner | 4.00 | 2.00 | 3.00 |
| Mechanical Engineering Asso | 1.00 | 1.00 | 1.00 |
| Mechanical Inspector | 2.00 | 2.00 | 2.00 |
| Plan Review Inspector | 0.00 | 3.00 | 3.00 |
| Planner | 12.00 | 11.00 | 10.00 |
| Planning Specialist | 3.00 | 4.00 | 5.00 |
| Plumbing Inspector | 3.00 | 4.00 | 4.00 |
| Public Affairs Coordinator | 0.00 | 1.00 | 0.00 |
| Real Est Mgr | 1.00 | 1.00 | 0.00 |
| Research and Management Asst | 0.00 | 0.00 | 0.00 |
| Secretary | 0.00 | 1.00 | 1.00 |
| Senior Accounting/Payroll Spec | 1.00 | 1.00 | 0.00 |
| Senior Cashier | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 1.00 | 1.00 | 0.00 |
| Senior Planner | 5.00 | 4.00 | 4.00 |
| Senior Plans Examiner | 2.00 | 2.00 | 2.00 |
| Senior Secretary | 2.00 | 2.00 | 2.00 |
| Departmental Data Management | 1.00 | 1.00 | 1.00 |
| A/P Clerk | 1.00 | 0.00 | 0.00 |
| Sr. Cashier | 0.75 | 0.00 | 0.00 |
| Business Ret & Exp Coordinator | 0.00 | 1.00 | 0.00 |
| Planning and Inspecti Director | 0.00 | 0.00 | 1.00 |
| Event Permit Coordinator | 0.00 | 0.00 | 1.00 |
| Grand Total | 145.55 | 152.80 | 132.00 |



GOAL 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

- > El Paso Library
- > Museums & Cultural Affairs
- > Parks & Recreation
- > El Paso Zoo

Goal 4

Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

| <i>Budget Summary</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 23,752,540 | 24,509,376 | 23,147,494 | 24,276,917 | 27,943,269 |
| Contractual Services | 3,732,845 | 3,725,851 | 4,132,257 | 3,945,396 | 5,913,811 |
| Materials/Supplies | 3,177,185 | 3,060,962 | 3,064,942 | 3,212,662 | 4,385,423 |
| Operating Expenditures | 858,360 | 530,032 | 440,042 | 470,386 | 3,134,064 |
| Non-Operating/Intergovt. Exp | 441,709 | 450,241 | 452,065 | 399,437 | 398,658 |
| Internal Transfers | 0 | 0 | 28,000 | 295,000 | 262,000 |
| Capital Outlay | 4,284,713 | 1,789,194 | 469,381 | 12,000 | 7,680 |
| <i>Total Expenditures</i> | 36,247,352 | 34,065,657 | 31,734,181 | 32,611,798 | 42,044,905 |

| <i>Source of Funds</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 25,576,681 | 26,408,030 | 26,011,686 | 27,623,178 | 35,559,714 |
| Community Development Block Grants | 254,440 | 223,018 | 205,976 | 239,395 | 239,116 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 710,626 | 396,428 | 746,877 | 0 | 0 |
| Nonmajor Governmental Funds | 9,705,606 | 7,038,180 | 4,769,643 | 4,749,224 | 6,246,075 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 0 | 0 | 0 | 0 |
| <i>Total Funds</i> | 36,247,352 | 34,065,657 | 31,734,181 | 32,611,798 | 42,044,905 |

| <i>Positions</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 558.81 | 566.20 | 552.04 | 555.40 | 658.50 |
| Non-General Fund | 132.11 | 88.85 | 55.19 | 51.24 | 52.24 |
| <i>Total Authorized</i> | 690.92 | 655.05 | 607.23 | 606.64 | 710.74 |

Library

The mission of the Library Department is to provide learning spaces, enrichment opportunities, and literacy services to our community so they can create, collaborate, and connect.

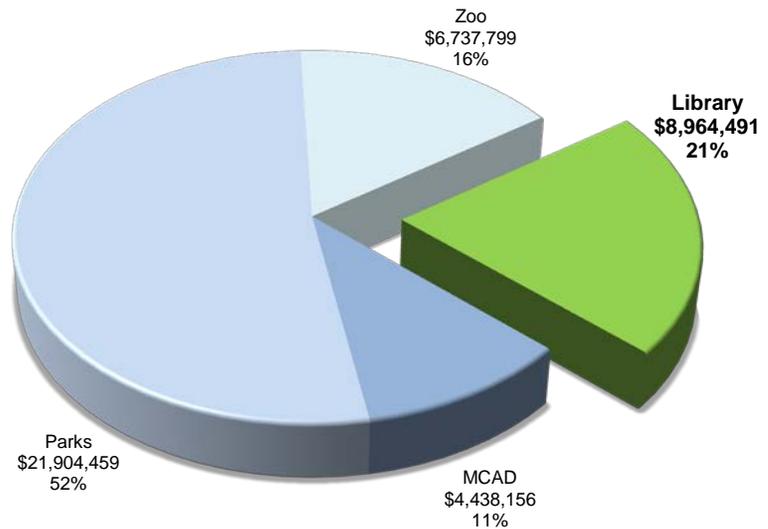
FY 2016 Total Budget
\$8,964,491

FY 2016 General Fund
\$8,964,491

FY 2016 Non-General Fund
\$0

Total FTE's
148.75

Goal 4
Total Budget \$42,044,905



FY 2015 Key Results

- 📖 Increased participation in Library programs

FY 2016 Key Deliverables

- 📖 Reopen Irving Schwartz Library
- 📖 Increase technology based adult learning opportunities
- 📖 Increase participation programs, memberships, and senior activities by 10%



Library

Mission Statement

The mission of the Library Department is to provide learning spaces, enrichment opportunities, and literacy services to our community so they can create, collaborate, and connect.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|-------------------|-------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 7,757,136 | 7,631,199 | 6,536,681 | 6,867,452 | 6,927,373 |
| Contractual Services | 462,996 | 403,384 | 405,558 | 435,798 | 503,970 |
| Materials/Supplies | 1,440,980 | 1,562,655 | 1,699,318 | 1,578,345 | 1,510,158 |
| Operating Expenditures | 256,769 | 65,266 | 40,278 | 22,975 | 22,990 |
| Non-Operating/Intergovt. Exp | 0 | 0 | -56 | 0 | 0 |
| Internal Transfers | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 2,007,310 | 1,273,506 | 0 | 0 | 0 |
| Total Expenditures | 11,925,191 | 10,936,011 | 8,681,778 | 8,904,570 | 8,964,491 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 8,397,099 | 8,568,691 | 8,543,754 | 8,904,570 | 8,964,491 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 3,528,092 | 2,367,320 | 138,025 | 0 | 0 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 0 | 0 | 0 | 0 |
| Total Funds | 11,925,191 | 10,936,011 | 8,681,778 | 8,904,570 | 8,964,491 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 170.64 | 168.70 | 154.80 | 149.50 | 148.75 |
| Non-General Fund | 80.00 | 35.50 | 0.00 | 0.00 | 0.00 |
| Total Authorized | 250.64 | 204.20 | 154.80 | 149.50 | 148.75 |

Library

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|--|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Cataloging Ordering Process | 1,734,168 | 1,785,755 | 1,839,885 | 1,778,984 |
| Main Library | 1,632,245 | 1,552,164 | 1,706,193 | 1,799,059 |
| Library Administration | 1,106,965 | 1,067,968 | 996,273 | 963,789 |
| Richard Burgess Branch Operations | 498,661 | 553,156 | 563,904 | 561,716 |
| Dorris van Doren - West Regional | 478,590 | 511,635 | 534,244 | 542,840 |
| Esperanza Acosta Moreno - East | 411,580 | 399,536 | 450,995 | 459,693 |
| Judge Marquez Mission Valley Branch Operations | 388,039 | 386,378 | 405,344 | 410,676 |
| Ysleta Branch Operations | 346,611 | 334,016 | 353,534 | 310,944 |
| Clardy Fox Branch Operations | 319,655 | 269,676 | 284,578 | 297,698 |
| Westside Branch Operations | 295,762 | 322,365 | 335,748 | 387,281 |
| Irving Schwartz Branch Operations | 362,004 | 340,554 | 378,154 | 337,683 |
| Memorial Branch Operations | 295,821 | 315,781 | 325,462 | 328,321 |
| Armijo Branch Operations | 306,952 | 302,966 | 320,890 | 322,876 |
| Cielo Vista Branch Operations | 274,557 | 327,452 | 326,910 | 333,691 |
| Library Bookmobile Tec mobile | 117,081 | 74,350 | 82,457 | 129,240 |
| Sub Total | 8,568,691 | 8,543,754 | 8,904,570 | 8,964,491 |

| | | | | |
|------------------------------------|-----------|---------|---|---|
| Nonmajor Governmental Funds | | | | |
| E-Rate | 3,753 | 28,839 | 0 | 0 |
| Texas State Library Grants | 6,547 | 0 | 0 | 0 |
| Library Private Local Grants | 719 | 7,103 | 0 | 0 |
| Federal Library Grants | 2,270,101 | 40,942 | 0 | 0 |
| Library Restricted Donations | 81,355 | 51,919 | 0 | 0 |
| Esperanza Acosta Moreno - East | 10 | 0 | 0 | 0 |
| Library Administration | 4,835 | 9,223 | 0 | 0 |
| Sub Total | 2,367,320 | 138,025 | 0 | 0 |

| | | | | |
|------------------------|----------------------|---------------------|---------------------|---------------------|
| All Funds Total | \$ 10,936,011 | \$ 8,681,778 | \$ 8,904,570 | \$ 8,964,491 |
|------------------------|----------------------|---------------------|---------------------|---------------------|

Strategic Actions

Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Strategy 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner

Action 4.1.2 Plan, design and implement library improvements

Strategy 4.2 Create innovative recreational, educational and cultural programs

Action 4.2.4 Develop Library Services that fuel passion for reading, personal growth and learning

Strategy 4.3 Establish technical criteria for improved quality of life facilities

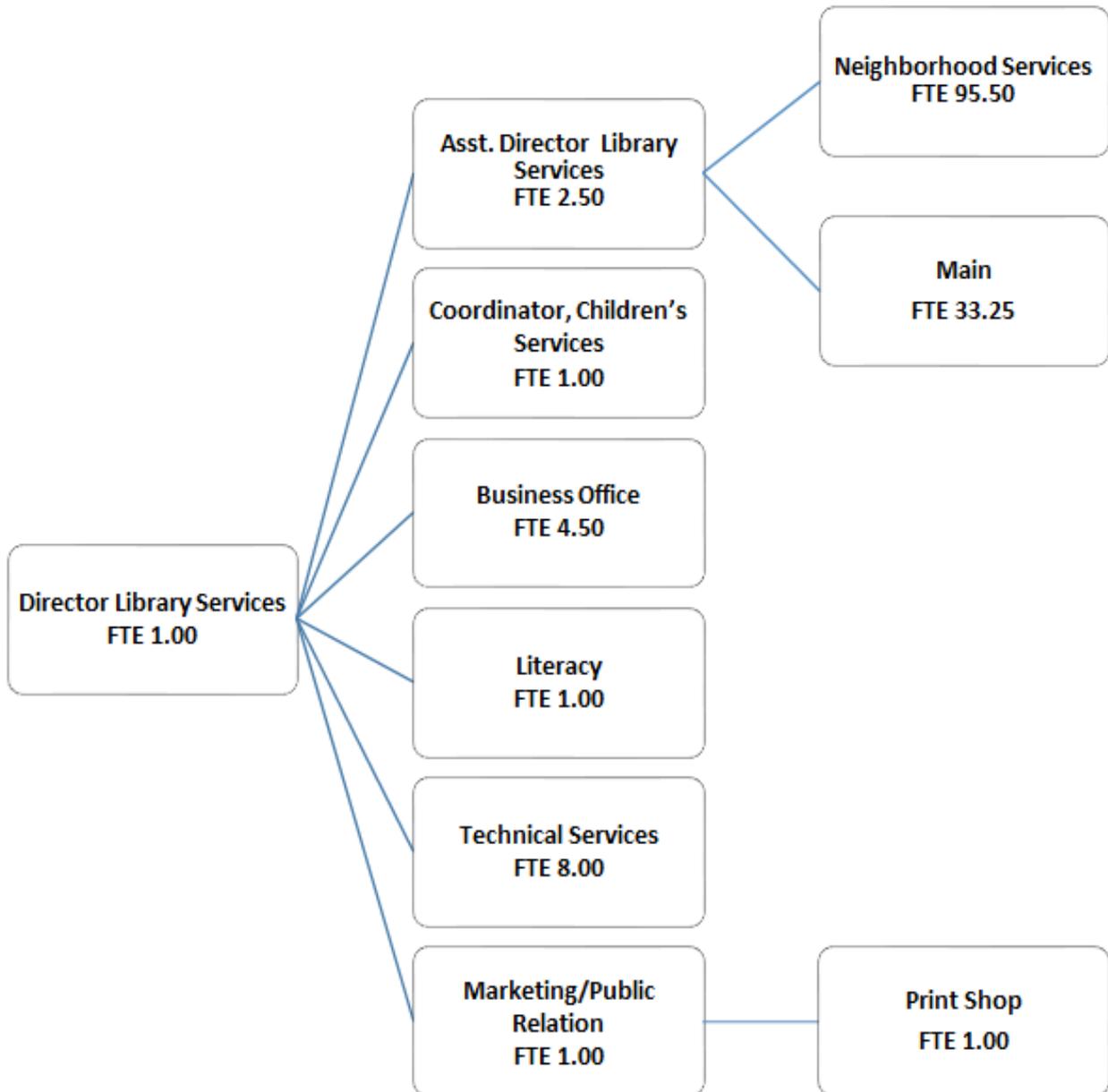
Action 4.3.1 Establish expansive technological foundation and service offerings through design process

FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|---|-------------|-------------|----------|-------------|---|
| Library: Overall increase in program attendance | 134,720 | 126,004 | 100,550 | 2% |  |



Organizational Chart



**Library
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|---------------------------------------|----------------------------|----------------------------|----------------------------|
| (Act) Administrative Assistant | 0.00 | 0.00 | 1.00 |
| (Act) Library Srvc Supervisor | 1.00 | 0.00 | 0.00 |
| (Act) Library Tech Services M | 0.00 | 0.00 | 1.00 |
| (Act) Reg Library Branch Mgr | 0.00 | 1.00 | 0.00 |
| (Act)Public Services Librarian | 0.00 | 0.00 | 0.00 |
| (Act)Public Services Librarian Total | 0.00 | 0.00 | 0.75 |
| (Acting) PS Senior Librarian | 1.00 | 0.00 | 0.00 |
| (Con) Clerical Assistant | 1.00 | 0.00 | 0.00 |
| (Con) Grant Accounting/Payroll Clerk | 0.00 | 0.50 | 0.00 |
| (Con) IT PC/LAN Specialist I | 0.00 | 1.00 | 0.00 |
| (Con) Lead Trainer | 1.00 | 0.00 | 0.00 |
| (Con) Library Page | 4.50 | 4.50 | 4.50 |
| (Con)Tech Srvc&Sys Librarian | 1.00 | 0.00 | 0.00 |
| Accounting/Payroll Clerk | 2.00 | 2.00 | 1.00 |
| Accounting/Payroll Specialist | 1.00 | 1.00 | 0.00 |
| Administrative Analyst | 1.00 | 0.00 | 0.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Associate Accountant | 0.00 | 0.00 | 1.00 |
| Asst Director of Library Serv | 1.00 | 1.00 | 1.00 |
| Asst Library Branch Manager | 0.00 | 0.00 | 5.00 |
| Business & Financial Manager | 0.00 | 1.00 | 1.00 |
| Collection Development Librari | 0.00 | 0.00 | 1.00 |
| Collection Development Manager | 0.00 | 0.00 | 1.00 |
| Director Of Library Services | 1.00 | 1.00 | 1.00 |
| Document Center Specialist | 2.00 | 2.00 | 2.00 |
| Graphics Technician | 1.00 | 1.00 | 0.00 |
| Lib Acq Specialist | 1.00 | 1.00 | 1.00 |
| Library Archivist | 0.00 | 0.00 | 1.00 |
| Library Assistant | 38.61 | 38.00 | 37.50 |
| Library Branch Manager | 8.00 | 8.00 | 9.00 |
| Library Children Services Coor | 1.00 | 1.00 | 0.00 |
| Library Head of General Refere | 1.00 | 0.00 | 0.00 |
| Library Information Senior Specialist | 33.46 | 31.50 | 27.50 |
| Library Information Specialist | 19.73 | 18.75 | 20.75 |
| Library Literacy Coordinator | 1.00 | 1.00 | 1.00 |
| Library Services Supervisor | 7.00 | 7.00 | 9.00 |
| Library Technical Srvc Mgr | 1.00 | 0.00 | 0.00 |
| Library Youth Services Coord | 0.00 | 0.00 | 1.00 |

| | | | |
|----------------------------------|---------------|---------------|---------------|
| Marketing & Customer Relations | 1.00 | 1.00 | 1.00 |
| Office Assistant | 0.00 | 0.50 | 1.00 |
| Printing & Equipment Operator | 1.00 | 1.00 | 1.00 |
| Public Services Librarian | 9.50 | 10.75 | 10.75 |
| Public Services Senior Librarian | 8.00 | 7.00 | 0.00 |
| Regional Library Branch Manager | 3.00 | 4.00 | 4.00 |
| Southwest Librarian | 1.00 | 1.00 | 1.00 |
| Technical Services and Systems | 0.00 | 1.00 | 0.00 |
| Grand Total | 154.80 | 149.50 | 148.75 |

Museums and Cultural Affairs

The Museums and Cultural Affairs Department is committed to the continued development of the City's arts industry, providing quality programs that are representative of the City's diverse cultures; and to maximizing available resources in order to enhance the City's cultural vitality.

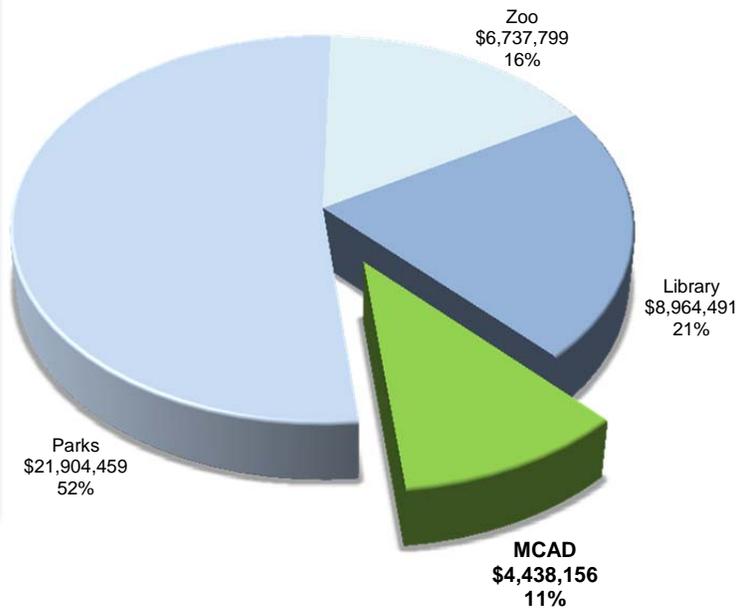
FY 2016 Total Budget
\$4,438,156

FY 2016 General Fund
\$2,432,128

FY 2016 Non-General Fund
\$2,006,029

Total FTE's
61.85

Goal 4
Total Budget \$42,044,905



FY 2015 Key Results

-  DIGIE opening with over 5 million touches to date
-  Completion of 8 additional public art projects

FY 2016 Key Deliverables

-  Completion of 7 additional public art projects
-  Increase Museum program offerings



Museums and Cultural Affairs

Mission Statement

The Museums and Cultural Affairs Department is committed to the continued development of the City's arts industry, providing quality programs that are representative of the city's diverse cultures; and to maximizing available resources in order to enhance the city's cultural vitality.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 2,690,054 | 2,822,318 | 2,758,402 | 2,782,133 | 2,929,132 |
| Contractual Services | 1,123,928 | 1,065,335 | 1,757,289 | 1,161,639 | 919,394 |
| Materials/Supplies | 229,750 | 172,300 | 221,394 | 237,412 | 183,670 |
| Operating Expenditures | 235,885 | 130,704 | 127,002 | 117,413 | 139,118 |
| Non-Operating/Intergovt. Exp | 301,604 | 295,883 | 331,904 | 267,342 | 266,842 |
| Internal Transfers | 0 | 0 | 28,000 | 33,000 | 0 |
| Capital Outlay | 465,952 | 211,944 | 124,804 | 2,000 | 0 |
| Total Expenditures | 5,047,172 | 4,698,484 | 5,348,794 | 4,600,938 | 4,438,156 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 2,245,314 | 2,303,420 | 2,270,925 | 2,367,009 | 2,432,128 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 572,996 | 355,578 | 746,877 | 0 | 0 |
| Nonmajor Governmental Funds | 2,228,862 | 2,039,486 | 2,330,993 | 2,233,929 | 2,006,029 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 0 | 0 | 0 | 0 |
| Total Funds | 5,047,172 | 4,698,484 | 5,348,794 | 4,600,938 | 4,438,156 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 40.62 | 40.80 | 40.80 | 42.01 | 42.51 |
| Non-General Fund | 16.23 | 18.30 | 20.28 | 19.34 | 19.34 |
| Total Authorized | 56.85 | 59.10 | 61.08 | 61.35 | 61.85 |

Museums and Cultural Affairs

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|---------------------------------|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Art Museum Administration | 832,456 | 818,959 | 832,974 | 792,793 |
| History Museum Operations | 612,191 | 595,488 | 612,214 | 665,399 |
| Art Museum Curatorial | 304,127 | 313,069 | 310,172 | 314,378 |
| ARC Administration | 243,608 | 216,660 | 189,501 | 306,992 |
| Archaeology Museum | 166,336 | 167,094 | 185,117 | 192,530 |
| Art Museum Education | 144,702 | 159,548 | 168,337 | 160,035 |
| History Museum Restricted Funds | 0 | 107 | 0 | 0 |
| Museum Local Private Grant | 0 | 0 | 60,473 | 0 |
| ARC Program and Programming | 0 | 0 | 8,222 | 0 |
| Sub Total | 2,303,420 | 2,270,925 | 2,367,009 | 2,432,128 |

| | | | | |
|-------------------------|---------|---------|---|---|
| Capital Projects | | | | |
| COs 2% Artworks | 355,578 | 746,877 | 0 | 0 |
| Sub Total | 355,578 | 746,877 | 0 | 0 |

| | | | | |
|-------------------------------------|-----------|-----------|-----------|-----------|
| Nonmajor Governmental Funds | | | | |
| ARC Program and Programming | 1,102,252 | 1,455,855 | 1,119,617 | 1,203,360 |
| Art Museum Restricted Funds | 323,442 | 67,104 | 63,250 | 46,554 |
| Art Member Restricted Funds | 160,014 | 103,541 | 126,613 | 126,613 |
| History Museum Restricted Funds | 57,513 | 14,152 | 20,600 | 15,000 |
| History Museum Store | 25,601 | 21,655 | 27,476 | 40,118 |
| History Museum Education | 610 | 17,342 | 20,300 | 15,000 |
| Art Museum Gift Shop | 96,177 | 93,585 | 106,141 | 81,903 |
| ARC Administration | 0 | 0 | 0 | 0 |
| Arts Culture Grants | 89,313 | 112,174 | 70,370 | 0 |
| Arts Culture Grants | 0 | 38,313 | 35,270 | 30,000 |
| Arts Culture Restricted Funds | 20,507 | 3,450 | 0 | 0 |
| Museum Acquisition Restricted | 29,999 | 33,921 | 35,000 | 9,000 |
| Museum School Services | 30,574 | 217,600 | 165,470 | 160,000 |
| Archaeology Museum Gift Shop | 17,343 | 19,470 | 18,051 | 22,647 |
| Archaeology Museum Restricted Funds | 12,908 | 2,729 | 15,950 | 3,500 |
| Museum Grants | 34,590 | 24,500 | 20,000 | 56,627 |
| Archaeology Museum Grants | 2,676 | 865 | 0 | 0 |
| History Museum Grants | 4,200 | 0 | 188,600 | 0 |
| History Museum | 0 | 4,249 | 5,900 | 5,900 |
| Museum Local Private Grant | 0 | 21,887 | 58,381 | 43,700 |
| Art Museum Miscellaneous Projects | 31,768 | 78,601 | 136,940 | 146,108 |
| Sub Total | 2,039,486 | 2,330,993 | 2,233,929 | 2,006,029 |

| | | | | |
|------------------------|---------------------|---------------------|---------------------|---------------------|
| All Funds Total | \$ 4,698,484 | \$ 5,348,794 | \$ 4,600,938 | \$ 4,438,156 |
|------------------------|---------------------|---------------------|---------------------|---------------------|

Strategic Actions

Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Strategy 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner

Action 4.1.3 Plan, design and implement museum improvements

Action 4.1.5 Plan, design and implement public art projects

Strategy 4.2 Create innovative recreational, educational and cultural programs

Action 4.2.1 Develop Museum and Art experiences that enrich El Paso's artistic vitality and cultural vibrancy

Action 4.2.2 Develop Museum experiences through extraordinary collections, research, exhibits and programs designed to ignite a passion for lifelong learning

Action 4.2.3 Support and Present high quality and diverse cultural programming

Strategy 4.3 Establish technical criteria for improved quality of life facilities

Action 4.3.1 Establish expansive technological foundation and service offerings through design process

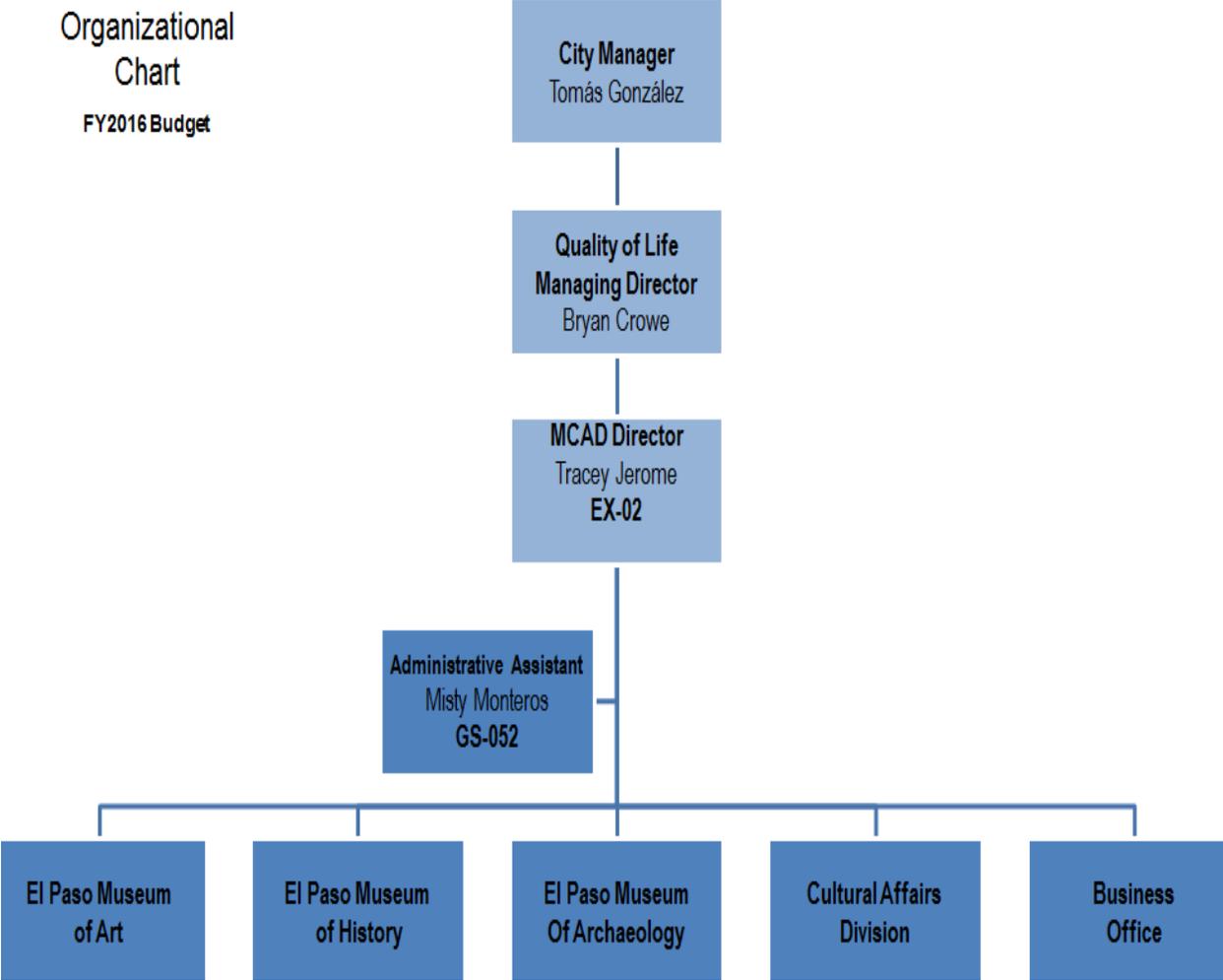
FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|---|-------------|-------------|----------|-------------|---|
| % QOL projects completed on time, at or under budget | N/A | 86% | 87% | 80% |  |
| % Public Art projects completed on time, at or under budget | N/A | N/A | 80% | 80% | Target Met |
| Number of Museum programs offered | 750 | 904 | 682 | 2% |  |



Organizational Chart

Organizational
Chart
FY2016 Budget



MCAD
Authorized Staffing Table

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Cultural Program Supvr | 1.00 | 1.00 | 0.00 |
| (Con) Library Operations Coord | 1.00 | 0.00 | 0.00 |
| (Con) Library Page | 0.00 | 1.00 | 0.00 |
| (Con) Museum Dev Clerical Asst | 2.00 | 2.00 | 2.00 |
| (Con) Museum Marketing Coord | 1.00 | 1.00 | 1.00 |
| (Con) Museum Sales Clerk | 0.25 | 0.25 | 0.25 |
| (Con) Museum School Coord | 1.00 | 1.00 | 1.00 |
| (Con) Museum Store Sales Clerk | 1.58 | 1.60 | 2.10 |
| (Con) Production Coordinator | 1.00 | 0.00 | 0.00 |
| (Con) Public Arts Manager | 1.00 | 1.00 | 1.00 |
| (Con)ArchMuseumCommEngageCoord | 0.00 | 1.00 | 1.00 |
| (Con)Art Museum Comm Eng Mgr | 1.00 | 1.00 | 1.00 |
| (Con)Artist Market Coordinator | 1.00 | 1.00 | 1.00 |
| (Con)Capital Imp Project Assoc | 1.00 | 1.00 | 1.00 |
| (Con)Capital Improve Proj Asso | 1.00 | 1.00 | 1.00 |
| (Con)Curatorial Content & Res | 0.00 | 1.00 | 1.00 |
| (Con)Downtown Arts Dist Coord | 1.00 | 0.00 | 0.00 |
| (Con)Production & Mrktg Coord | 0.00 | 1.00 | 1.00 |
| (UF) Archeology Museum Curator | 1.00 | 1.00 | 1.00 |
| (UF) Senior Office Assistant | 1.00 | 1.00 | 0.00 |
| Accountant | 1.00 | 0.00 | 0.00 |
| Accounting/Payroll Clerk | 2.00 | 2.00 | 3.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Archeology Museum Education Cu | 1.00 | 0.00 | 0.00 |
| Art Museum Curator | 1.00 | 1.00 | 1.00 |
| Art Museum Registrar | 1.00 | 1.00 | 1.00 |
| Art Museum Senior Curator | 1.00 | 1.00 | 1.00 |
| Business & Financial Manager | 1.00 | 1.00 | 1.00 |
| Contract Museum Marketing Cler | 1.00 | 1.00 | 1.00 |
| Cultural Develop Coord | 0.00 | 0.00 | 1.00 |
| Cultural Funding & Technical A | 1.00 | 1.00 | 0.00 |
| Curatorial Content & Research | 1.00 | 0.00 | 0.00 |
| Facilities Maintenance Lead Wo | 1.00 | 1.00 | 1.00 |
| Facilities Maintenance Supervi | 1.00 | 1.00 | 1.00 |
| Hist Mus Comm Engagement Coord | 0.00 | 1.00 | 1.00 |
| History Museum Curator | 1.00 | 1.00 | 1.00 |
| History Museum Senior Educatio | 1.00 | 0.00 | 0.00 |
| Maintenance Mechanic | 1.00 | 1.00 | 1.00 |
| MCAD Assistant Director | 0.00 | 0.00 | 1.00 |
| Museum Development Coordinator | 2.00 | 2.00 | 2.00 |

| | | | |
|--------------------------------|--------------|--------------|--------------|
| Museum Director | 1.00 | 1.00 | 1.00 |
| Museum Director - History | 1.00 | 1.00 | 1.00 |
| Museum Education Curator | 1.00 | 1.00 | 1.00 |
| Museum Operations Assistant | 6.00 | 6.00 | 6.00 |
| Museum Preparator | 1.00 | 1.00 | 1.00 |
| Museum Store Manager | 1.25 | 1.00 | 1.00 |
| Museums & Cultural Affairs Dir | 1.00 | 1.00 | 1.00 |
| Public Affairs Coordinator | 0.00 | 0.00 | 1.00 |
| Secretary | 3.00 | 3.00 | 3.00 |
| Senior Accountant | 0.00 | 1.00 | 1.00 |
| Senior Secretary | 1.00 | 1.00 | 1.00 |
| Service & Security Worker | 9.00 | 10.00 | 10.00 |
| V.O.E. Clerk | 0.00 | 0.50 | 0.50 |
| Grand Total | 61.08 | 61.35 | 61.85 |

Parks and Recreation

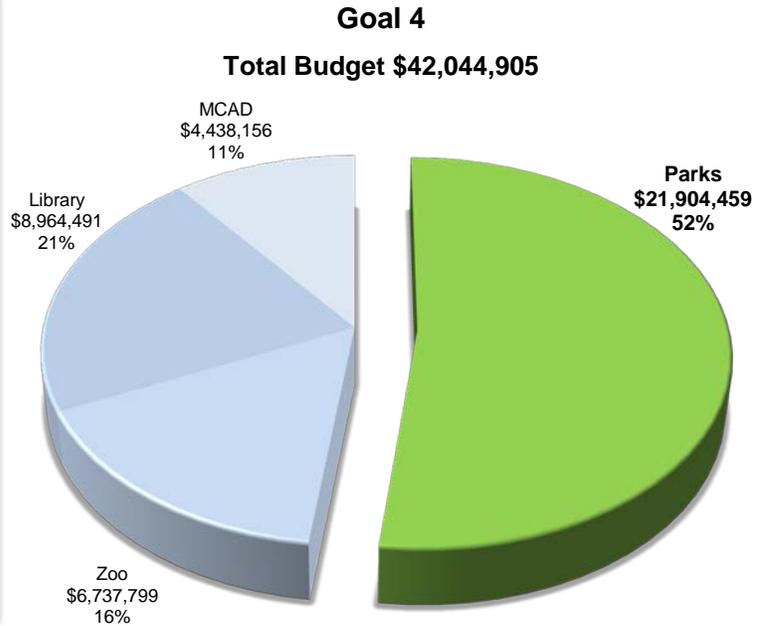
To provide indoor and outdoor leisure services to persons of all ages so they can develop skills, socialize, experience nature, relax, and live a healthier lifestyle.

FY 2016 Total Budget
\$21,904,459

FY 2016 General Fund
\$19,989,529

FY 2016 Non-General Fund
\$1,914,930

Total FTE's
384.89



FY 2015 Key Results

- Outdoor Sports Field Lighting (annual allocation in Three-Year Plan)

FY 2016 Key Deliverables

- Completion and delivery of Eastside Regional Park Master Plan
- Improve parks to enhance the recreational experience of users
- Construction start of new Westside Natatorium



Parks & Recreation

Mission Statement

To provide indoor and outdoor leisure services to persons of all ages so they can develop skills, socialize, experience nature, relax and live a healthier lifestyle.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 8,803,797 | 9,445,050 | 9,297,278 | 9,662,544 | 12,989,657 |
| Contractual Services | 1,520,132 | 1,519,702 | 1,557,147 | 1,780,981 | 3,910,665 |
| Materials/Supplies | 786,150 | 736,273 | 703,150 | 835,180 | 2,046,420 |
| Operating Expenditures | 258,947 | 225,287 | 187,007 | 221,808 | 2,843,602 |
| Non-Operating/Intergovt. Exp | 133,629 | 143,889 | 104,551 | 114,395 | 114,116 |
| Internal Transfers | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 1,452,236 | 288,337 | 344,152 | 0 | 0 |
| Total Expenditures | 12,954,890 | 12,358,538 | 12,193,284 | 12,614,908 | 21,904,459 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 11,208,019 | 11,810,339 | 11,572,355 | 12,318,613 | 19,989,529 |
| Community Development Block Grants | 254,440 | 223,018 | 205,976 | 239,395 | 239,116 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 78,480 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 1,413,951 | 325,180 | 414,953 | 56,900 | 1,675,814 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 0 | 0 | 0 | 0 |
| Total Funds | 12,954,890 | 12,358,538 | 12,193,284 | 12,614,908 | 21,904,459 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 259.55 | 266.70 | 266.44 | 273.99 | 373.84 |
| Non-General Fund | 11.68 | 10.85 | 11.16 | 11.05 | 11.05 |
| Total Authorized | 271.23 | 277.55 | 277.60 | 285.04 | 384.89 |

Parks & Recreation

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|-------------------------------------|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Parks and Recreation Administration | 2,184 | 0 | 0 | 0 |
| Recreation Centers | 2,826,474 | 3,110,703 | 3,452,868 | 3,374,307 |
| Aquatics | 2,358,674 | 2,313,631 | 2,235,711 | 2,408,397 |
| Specialized Recreation | 0 | 2,279,401 | 2,279,098 | 2,376,667 |
| Sports | 2,237,392 | 2,183,080 | 2,444,345 | 2,480,100 |
| PARD Administration | 1,281,297 | 1,039,817 | 1,205,363 | 1,260,348 |
| Senior Center Operations | 1,316,511 | 6 | 0 | 0 |
| After School School Sites | 614,758 | (1,672) | 0 | 0 |
| Parks | 0 | 0 | 0 | 7,870,343 |
| Capital Projects - Asset Management | 483,157 | 647,624 | 701,228 | 219,368 |
| Daycare Operations | 349,000 | (103) | 0 | 0 |
| Leisure Instruction | 228,586 | (3) | 0 | 0 |
| Special Events | 112,463 | (129) | 0 | 0 |
| Parks CD Funded Projects | (182) | 0 | 0 | 0 |
| Shelters General Administration | 25 | 0 | 0 | 0 |
| Sub Total | 11,810,339 | 11,572,355 | 12,318,613 | 19,989,529 |

| | | | | |
|---|---------|---------|---------|---------|
| Community Development Block Grants | | | | |
| Recreation Centers | 0 | 34,428 | 39,677 | 39,601 |
| Specialized Recreation | 0 | 172,816 | 199,718 | 199,515 |
| Parks CD Funded Projects | 223,018 | (1,268) | 0 | 0 |
| Sub Total | 223,018 | 205,976 | 239,395 | 239,116 |

| | | | | |
|---------------------------------------|---------|---------|--------|-----------|
| Nonmajor Governmental Funds | | | | |
| Shelters General Administration | 25,167 | 30,549 | 0 | 0 |
| Recreation Centers | 0 | 21,322 | 29,500 | 31,500 |
| Specialized Recreation | 0 | 17,931 | 27,000 | 25,000 |
| Capital Projects/Asset Management | 0 | 1,000 | 400 | 400 |
| Parks | 0 | 0 | 0 | 1,618,914 |
| Parks Department Private Local Grants | 11,588 | 0 | 0 | 0 |
| Parks CD Funded Projects | 182 | 0 | 0 | 0 |
| Parks State Funded Grants | 1,200 | 0 | 0 | 0 |
| Parkland Dedication Fees | 287,043 | 344,152 | 0 | 0 |
| Sub Total | 325,180 | 414,953 | 56,900 | 1,675,814 |

| | | | | |
|------------------------|----------------------|----------------------|----------------------|----------------------|
| All Funds Total | \$ 12,358,538 | \$ 12,193,284 | \$ 12,614,908 | \$ 21,904,459 |
|------------------------|----------------------|----------------------|----------------------|----------------------|

Strategic Actions

Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Strategy 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner

Action 4.1.3 Plan, design and implement park and recreation improvements

Strategy 4.2 Create innovative recreational, educational and cultural programs

Action 4.2.5 Provide indoor and outdoor leisure services to persons of all ages so they can develop skills, socialize, experience nature, relax and live a healthier lifestyle

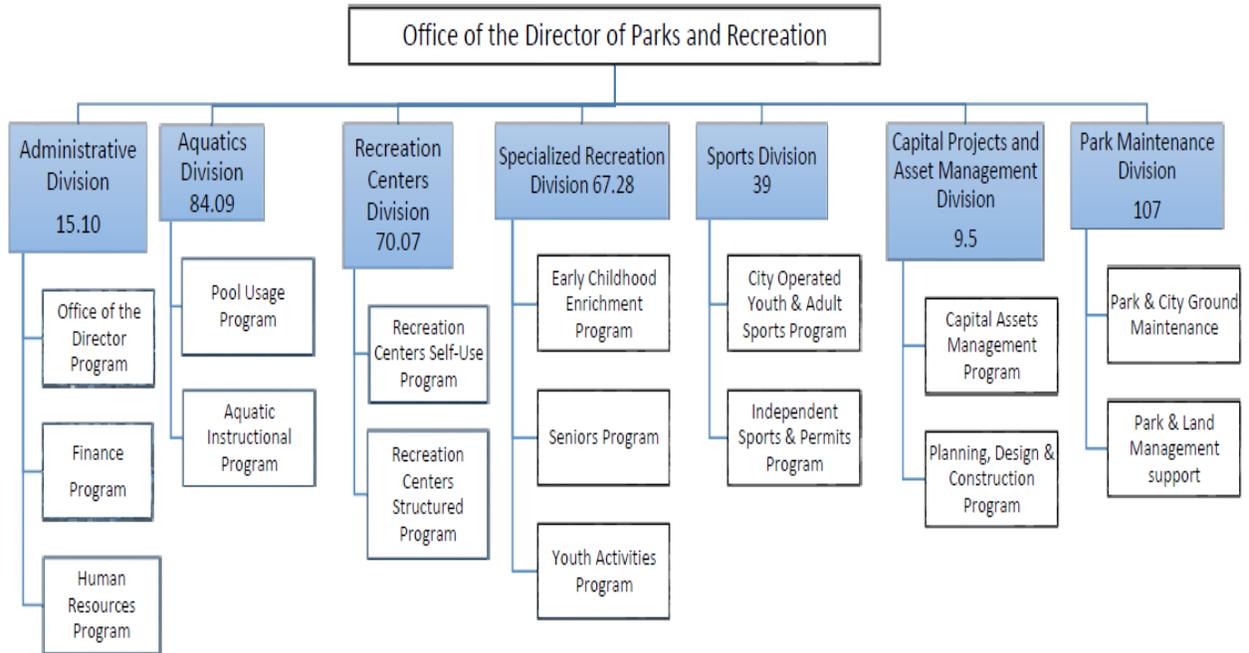
Action 4.2.6 Provide access to affordable recreation programs and facilities that engage the community

FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|---|-------------|-------------|----------|-------------|--|
| Parks: Increase number of participants in all recreation programs | 345,5005 | 383,337 | 391,884 | 10% |  |



Organizational Chart



**Parks and Recreation
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|---------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Daycare Coordinator | 2.00 | 2.00 | 2.00 |
| (Con) Daycare Instructor | 7.02 | 7.25 | 7.25 |
| (Con) Daycare Instructor Aide | 5.02 | 5.25 | 5.25 |
| (Con) Graduate Intern | 0.00 | 0.10 | 0.10 |
| (Con) Head Lifeguard | 0.00 | 7.30 | 7.30 |
| (Con) Lifeguard | 34.97 | 38.50 | 38.75 |
| (Con) Park Proj Review Coord. | 0.50 | 0.50 | 0.00 |
| (Con) Pool Attendant | 20.14 | 16.05 | 16.05 |
| (Con) Pool Manager | 11.24 | 11.24 | 11.99 |
| (Con) Sports Site Specialist | 5.00 | 5.00 | 5.00 |
| (Con) Swim Instructor | 3.47 | 1.00 | 1.00 |
| (Con) Youth Activities Coord | 1.35 | 1.23 | 1.68 |
| (Con) Youth Activity Specialist | 28.39 | 30.12 | 28.02 |
| Accountant | 1.00 | 1.00 | 1.00 |
| Accounting/Payroll Clerk | 6.00 | 6.00 | 6.25 |
| Accounting/Payroll Specialist | 2.00 | 2.00 | 2.00 |
| Admin Svcs Manager | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Aquatics Supervisor | 1.00 | 1.00 | 1.00 |
| Architectural Intern | 1.00 | 1.00 | 0.00 |
| Capital Assets Manager | 1.00 | 1.00 | 0.00 |
| Community Center Supervisor | 13.00 | 13.00 | 13.00 |
| Departmental Human Resources M | 1.00 | 1.00 | 1.00 |
| Dept Data Management Spec | 1.00 | 1.00 | 1.00 |
| Engineering Lead Technician | 3.00 | 3.00 | 0.00 |
| Equipment Operator | 1.00 | 1.00 | 15.00 |
| Facilities Maintenance Lead Wo | 2.00 | 1.00 | 1.00 |
| Facilities Maintenance Supervi | 0.00 | 1.00 | 1.00 |
| Facilities Maintenance Worker | 2.00 | 2.00 | 2.00 |
| Fleet Service Worker | 0.00 | 0.00 | 1.00 |
| General Service Worker | 6.00 | 6.00 | 30.00 |
| General Services Lead Worker | 0.00 | 0.00 | 5.00 |
| Groundskeeper | 3.00 | 4.00 | 48.00 |
| Groundskeeping Equipment Techn | 0.00 | 0.00 | 1.00 |
| Irrigation Technician | 0.00 | 0.00 | 10.00 |
| Land Management Superintendent | 0.00 | 0.00 | 1.00 |
| Marketing & Customer Relations | 1.00 | 1.00 | 1.00 |
| Materials Supervisor | 0.00 | 0.00 | 1.00 |
| Open Space, Trails and Parks C | 1.00 | 1.00 | 0.00 |
| Park Area Supervisor | 0.00 | 0.00 | 4.00 |

| | | | |
|--------------------------------|---------------|---------------|---------------|
| Park User Representative | 2.00 | 2.00 | 2.00 |
| Parks & Rec Asst Director | 1.00 | 1.00 | 2.00 |
| Parks & Recreation Director | 1.00 | 1.00 | 1.00 |
| Parks Planning & Dev. Manager | 1.00 | 1.00 | 0.00 |
| Recreation & Sports Coord | 0.00 | 0.00 | 1.00 |
| Recreation & Sports Coordinato | 5.00 | 5.00 | 5.00 |
| Recreation Division Supervisor | 1.00 | 1.00 | 1.00 |
| Recreation Leader | 37.50 | 37.50 | 37.25 |
| Recreation Manager | 1.00 | 1.00 | 1.00 |
| Recreation Program Supervisor | 20.00 | 20.00 | 20.00 |
| Recreation Specialist | 36.00 | 36.00 | 36.00 |
| Secretary | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 2.00 | 2.00 | 3.00 |
| Sports Manager | 2.00 | 2.00 | 2.00 |
| Grand Total | 277.60 | 285.04 | 384.89 |

Zoo

The mission of the El Paso Zoo is to provide opportunities for encountering wildlife to the local community, schools, and visitors so they can have fun celebrating animals, conservation, and their own connection to nature.

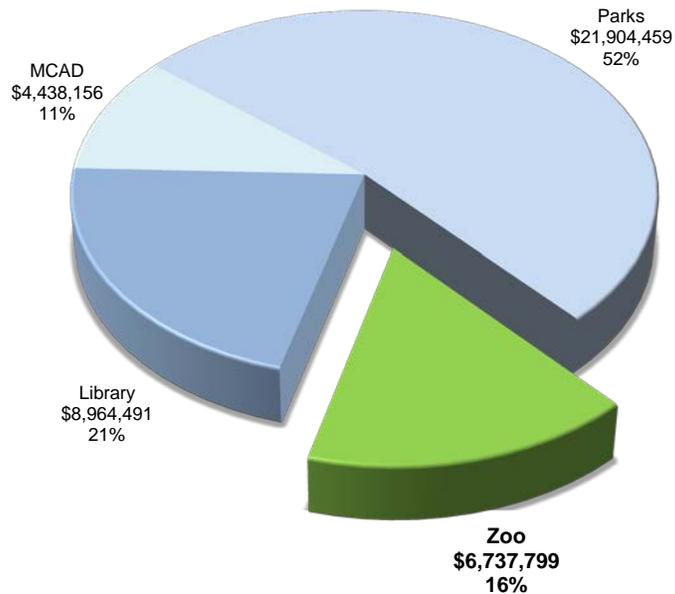
FY 2016 Total Budget
\$6,737,799

FY 2016 General Fund
\$4,173,567

FY 2016 Non-General Fund
\$2,564,232

Total FTE's
115.25

Goal 4
Total Budget \$42,044,905



FY 2015 Key Results

- 🐾 Increased participation in Zoo programs
- 🐾 Increased attendance

FY 2016 Key Deliverables

- 🐾 Completion of:
 - Red River Hog exhibit
 - Refreshed Reptile Building and
 - New Wildlife Theater at the Zoo
- 🐾 Increase Zoo attendance and customer satisfaction
- 🐾 Open new and improved amenities at the El Paso Zoo



Zoo

Mission Statement

The mission of the el Paso Zoo is to provide opportunities for encountering wildlife to the local community, schools, and visitors so they can have fun celebrating animals, conservation, and their own connection to nature.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 4,501,553 | 4,610,809 | 4,555,133 | 4,964,788 | 5,097,108 |
| Contractual Services | 625,789 | 737,430 | 412,265 | 566,978 | 579,782 |
| Materials/Supplies | 720,306 | 589,733 | 441,080 | 561,725 | 645,175 |
| Operating Expenditures | 106,760 | 108,775 | 85,756 | 108,190 | 128,354 |
| Non-Operating/Intergovt. Exp | 6,476 | 10,469 | 15,666 | 17,700 | 17,700 |
| Internal Transfers | 0 | 0 | 0 | 262,000 | 262,000 |
| Capital Outlay | 359,215 | 15,408 | 425 | 10,000 | 7,680 |
| Total Expenditures | 6,320,099 | 6,072,624 | 5,510,325 | 6,491,381 | 6,737,799 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 3,726,248 | 3,725,580 | 3,624,652 | 4,032,986 | 4,173,567 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 59,150 | 40,850 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 2,534,701 | 2,306,193 | 1,885,672 | 2,458,395 | 2,564,232 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 0 | 0 | 0 | 0 |
| Total Funds | 6,320,099 | 6,072,624 | 5,510,325 | 6,491,381 | 6,737,799 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 88.00 | 90.00 | 90.00 | 89.90 | 93.40 |
| Non-General Fund | 24.20 | 24.20 | 23.75 | 20.85 | 21.85 |
| Total Authorized | 112.20 | 114.20 | 113.75 | 110.75 | 115.25 |

Zoo

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|------------------------------|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Zoo General Operations | 3,725,540 | (16) | 0 | 0 |
| Administrative | 41 | 429,573 | 514,970 | 539,343 |
| Infrastructure | 0 | 1,041,159 | 1,024,639 | 1,092,747 |
| Animal Care | 0 | 1,985,350 | 2,362,694 | 2,383,630 |
| Community & Guest Experience | 0 | 168,586 | 130,683 | 157,847 |
| Sub Total | 3,725,580 | 3,624,652 | 4,032,986 | 4,173,567 |

| | | | | |
|-------------------------|--------|---|---|---|
| Capital Projects | | | | |
| Zoo General Operations | 40,850 | 0 | 0 | 0 |
| Sub Total | 40,850 | 0 | 0 | 0 |

| | | | | |
|------------------------------------|-----------|-----------|-----------|-----------|
| Nonmajor Governmental Funds | | | | |
| Administrative | 1,229,513 | 148,802 | 441,771 | 469,403 |
| Infrastructure | 390,721 | 763,074 | 1,129,218 | 1,118,427 |
| Zoo Animal Health Nutrition | 318,666 | 0 | 0 | 0 |
| Zoo Gate Operations | 226,845 | 0 | 0 | 0 |
| Animal Care | 111,804 | 767,638 | 626,763 | 678,865 |
| Community & Guest Experience | 28,645 | 206,159 | 260,643 | 297,537 |
| Sub Total | 2,306,193 | 1,885,672 | 2,458,395 | 2,564,232 |

| | | | | |
|------------------------|---------------------|---------------------|---------------------|---------------------|
| All Funds Total | \$ 6,072,624 | \$ 5,510,325 | \$ 6,491,381 | \$ 6,737,799 |
|------------------------|---------------------|---------------------|---------------------|---------------------|

Strategic Actions

Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Strategy 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner

Action 4.1.4 Plan, design and implement zoo improvements

Strategy 4.2 Create innovative recreational, educational and cultural programs

Action 4.2.7 Develop and increase revenue generating opportunities for the Zoo

Action 4.2.8 Review and refresh education programs to engage guests and the Community

Action 4.2.9 Increase conservation impact of the El Paso Zoo

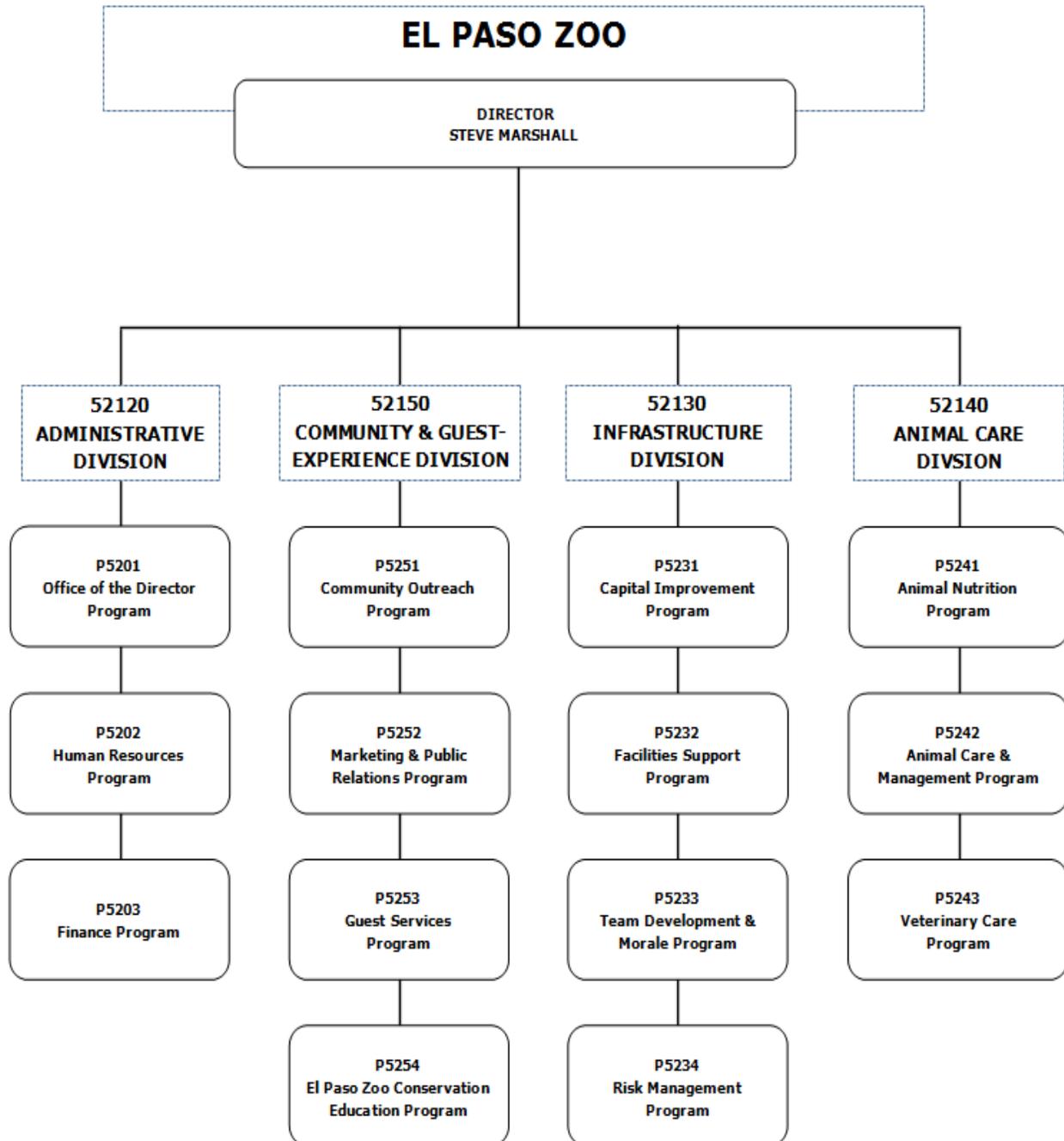
Action 4.2.10 Provide a fun, affordable, safe, educational and conservation experience to our Zoo guests

FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|--|-------------|-------------|----------|-----------------|--|
| Increase zoo attendance over current projections | 332,615 | 378,009 | 256,597 | 2% over 355,000 |  |



Organizational Chart



**Zoo
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--|----------------------------|----------------------------|----------------------------|
| (Con) Owner's Representative | 0.00 | 1.00 | 1.00 |
| (Con) Zoo Garden Supervisor | 1.00 | 1.00 | 1.00 |
| Accountant | 0.00 | 1.00 | 1.00 |
| Accounting/Payroll Clerk | 2.00 | 2.00 | 2.00 |
| Administrative Analyst | 0.00 | 0.00 | 1.00 |
| Animal Training and Enrichment | 1.00 | 1.00 | 1.00 |
| Aquatics Systems Manager | 1.00 | 1.00 | 1.00 |
| Associate Veterinarian | 1.00 | 1.00 | 1.00 |
| Business & Financial Manager | 1.00 | 1.00 | 1.00 |
| Cashier | 2.75 | 2.75 | 3.25 |
| Education & Graphics Splst | 0.00 | 0.00 | 1.00 |
| Electrician | 1.00 | 1.00 | 1.00 |
| Events Coordinator | 0.00 | 0.00 | 1.00 |
| Facilities Maintenance Superintendent | 1.00 | 1.00 | 1.00 |
| Facilities Maintenance Supervisor | 1.00 | 1.00 | 1.00 |
| Facilities Maintenance Worker | 4.00 | 4.00 | 4.00 |
| General Service Worker | 12.00 | 7.00 | 8.00 |
| Graphics Technician | 1.00 | 1.00 | 1.00 |
| Groundskeeper | 5.00 | 5.00 | 5.00 |
| Lead Maintenance Mechanic | 1.00 | 1.00 | 1.00 |
| Maintenance Mechanic | 1.00 | 1.00 | 1.00 |
| Marketing & Cust Rel Coord | 1.00 | 1.00 | 1.00 |
| Materials Specialist | 1.00 | 1.00 | 1.00 |
| Materials Supervisor | 1.00 | 1.00 | 1.00 |
| Office Assistant | 1.00 | 1.00 | 0.00 |
| Park Area Supervisor | 1.00 | 1.00 | 1.00 |
| Plumber | 1.00 | 1.00 | 1.00 |
| Senior Cashier | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 1.00 | 1.00 | 1.00 |
| Senior Zoo Keeper | 5.00 | 5.00 | 5.00 |
| Stores Clerk | 1.00 | 1.00 | 1.00 |
| Trades Helper | 4.00 | 4.00 | 4.00 |
| Veterinarian | 1.00 | 1.00 | 1.00 |
| Veterinary Assistant | 3.00 | 3.00 | 3.00 |
| Veterinary Technician | 1.00 | 1.00 | 1.00 |
| Zoo Animal Curator | 1.00 | 1.00 | 1.00 |
| Zoo Area Supervisor | 5.00 | 5.00 | 5.00 |

| | | | |
|--------------------------------|---------------|---------------|---------------|
| Zoo Collection Supervisor | 3.00 | 3.00 | 3.00 |
| Zoo Commissary Lead Technician | 0.00 | 1.00 | 1.00 |
| Zoo Commissary Supervisor | 1.00 | 1.00 | 1.00 |
| Zoo Commissary Technician | 0.00 | 3.00 | 3.00 |
| Zoo Director | 1.00 | 1.00 | 1.00 |
| Zoo Education Curator | 1.00 | 1.00 | 1.00 |
| Zoo Education Specialist | 4.00 | 3.00 | 3.00 |
| Zoo Exhibit Technician | 2.00 | 2.00 | 2.00 |
| Zoo Keeper | 35.00 | 32.00 | 33.00 |
| Zoo Registrar | 1.00 | 1.00 | 1.00 |
| Grand Total | 113.75 | 110.75 | 115.25 |



GOAL 5:
Promote Transparent and Consistent
Communication Among All Members
of the Community

> Information Technology

Goal 5

Promote Transparent and Consistent Communication Among All Members
of the Community

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 3,385,911 | 5,809,007 | 5,298,417 | 6,129,123 | 6,051,722 |
| Contractual Services | 4,754,575 | 5,606,807 | 2,481,966 | 2,573,368 | 2,584,244 |
| Materials/Supplies | 216,359 | 109,257 | 151,647 | 232,398 | 231,238 |
| Operating Expenditures | 2,011,716 | 2,553,091 | 2,489,975 | 3,010,250 | 2,766,988 |
| Non-Operating/Intergovt. Exp | 0 | 0 | 0 | 0 | 0 |
| Internal Transfers | 12,275 | 1,800 | 0 | 0 | 0 |
| Capital Outlay | 317,578 | 14,535,685 | 46 | 0 | 0 |
| Total Expenditures | 10,698,414 | 28,615,648 | 10,422,052 | 11,945,139 | 11,634,192 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 10,294,245 | 14,260,864 | 10,435,882 | 11,800,139 | 11,489,192 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 195,015 | 14,334,378 | 46 | 0 | 0 |
| Nonmajor Governmental Funds | 209,155 | 1,635 | 0 | 145,000 | 145,000 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 18,770 | -13,877 | 0 | 0 |
| Total Funds | 10,698,414 | 28,615,648 | 10,422,052 | 11,945,139 | 11,634,192 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 65.77 | 95.75 | 95.75 | 86.75 | 85.75 |
| Non-General Fund | 0.00 | 3.50 | 2.00 | 1.00 | 1.00 |
| Total Authorized | 65.77 | 99.25 | 97.75 | 87.75 | 86.75 |

Information Technology

The mission of the Department of Information Technology Services (“DoITS”) is to provide innovation and technology implementation management and support services to all City departments so they can transform the service experience for our community.

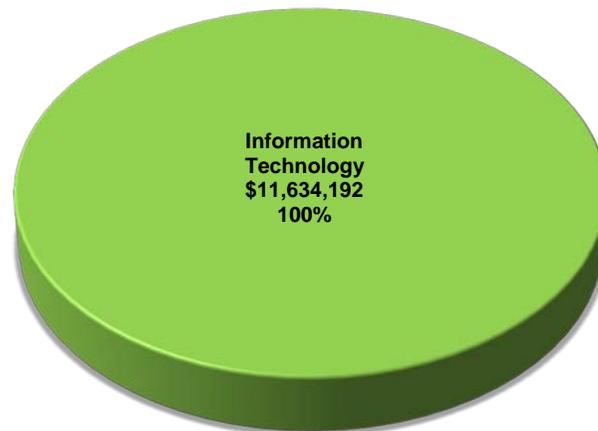
FY2016 Total Budget
\$11,634,192

FY2016 General Fund
\$11,489,192

FY2016 Non-General Fund
\$145,000

Total FTE's
86.75

Goal 5
Total Budget \$11,634,192



FY 2015 Key Results

- Standardized Message on Hold reaches approximately 22,000 callers per day
- Delivered high speed internet to 14 QoL facilities
- Delivered wireless internet, through Digital El Paso, to 6 QoL facilities
- Deployed Enterprise Antivirus software to over 5,000 PC's Citywide, effectively averting 12,144 threats to the City network in its first month
- Implemented use of paid social media ads



FY 2016 Key Deliverables

- 311 mobile application implementation, providing ease of use for citizens
- Development and implementation of the Intranet for City of El Paso employees
- 100% completion of all City websites moved into the Content Management System
- Establish a centralized location for Strategic Goal Planning to capture data and provide dashboard capabilities
- Implement social media management dashboard

Information Technology

Mission Statement

The mission of the Department of Information Technology Services ("DoITS") is to provide innovation and technology implementation management and support services to all City departments so they can transform the service experience for our community.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 3,385,911 | 5,809,007 | 5,298,417 | 6,129,123 | 6,051,722 |
| Contractual Services | 4,754,575 | 5,606,807 | 2,481,966 | 2,573,368 | 2,584,244 |
| Materials/Supplies | 216,359 | 109,257 | 151,647 | 232,398 | 231,238 |
| Operating Expenditures | 2,011,716 | 2,553,091 | 2,489,975 | 3,010,250 | 2,766,988 |
| Non-Operating/Intergovt. Exp | 0 | 0 | 0 | 0 | 0 |
| Internal Transfers | 12,275 | 1,800 | 0 | 0 | 0 |
| Capital Outlay | 317,578 | 14,535,685 | 46 | 0 | 0 |
| Total Expenditures | 10,698,414 | 28,615,648 | 10,422,052 | 11,945,139 | 11,634,192 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 10,294,245 | 14,260,864 | 10,435,882 | 11,800,139 | 11,489,192 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 195,015 | 14,334,378 | 46 | 0 | 0 |
| Nonmajor Governmental Funds | 209,155 | 1,635 | 0 | 145,000 | 145,000 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 18,770 | -13,877 | 0 | 0 |
| Total Funds | 10,698,414 | 28,615,648 | 10,422,052 | 11,945,139 | 11,634,192 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 65.77 | 95.75 | 95.75 | 86.75 | 85.75 |
| Non-General Fund | 0.00 | 3.50 | 2.00 | 1.00 | 1.00 |
| Total Authorized | 65.77 | 99.25 | 97.75 | 87.75 | 86.75 |

Information Technology

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|--|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Information Services | 10,045,524 | 3,446 | 0 | 0 |
| Information Technology Administration | 3,493,130 | 3,821 | 0 | 0 |
| Telecommunications | 387,439 | (13) | 0 | 0 |
| Geographic Information Systems | 323,506 | 0 | 0 | 0 |
| Media Production | 11,265 | 0 | 0 | 0 |
| Administrative | 0 | 5,491,429 | 6,012,857 | 5,764,292 |
| Client Services | 0 | 1,203,805 | 1,300,689 | 1,266,955 |
| Application Management | 0 | 1,634,743 | 1,881,752 | 1,965,266 |
| Infrastructure Management | 0 | 1,528,467 | 1,978,267 | 1,758,929 |
| Information Security Assurance | 0 | 0 | 88,335 | 88,328 |
| Strategic Innovation & Enterprise Architecture | 0 | 570,186 | 538,238 | 645,422 |
| Sub Total | 14,260,864 | 10,435,882 | 11,800,139 | 11,489,192 |

| | | | | |
|-------------------------------|------------|----|---|---|
| Capital Projects | | | | |
| Information Services | 14,334,378 | 0 | 0 | 0 |
| Information Services Projects | 0 | 46 | 0 | 0 |
| Sub Total | 14,334,378 | 46 | 0 | 0 |

| | | | | |
|---------------------------------------|-------|---|---------|---------|
| Nonmajor Governmental Funds | | | | |
| Information Technology Administration | 1,800 | 0 | 0 | 0 |
| Information Services Projects | 0 | 0 | 145,000 | 145,000 |
| Communications Administration | (165) | 0 | 0 | 0 |
| Sub Total | 1,635 | 0 | 145,000 | 145,000 |

| | | | | |
|---------------------------------------|--------|----------|---|---|
| Proprietary Funds | | | | |
| Information Technology Administration | 15,311 | (12,864) | 0 | 0 |
| Information Services | 3,459 | (1,012) | 0 | 0 |
| Sub Total | 18,770 | (13,877) | 0 | 0 |

| | | | | |
|------------------------|----------------------|----------------------|----------------------|----------------------|
| All Funds Total | \$ 28,615,648 | \$ 10,422,052 | \$ 11,945,139 | \$ 11,634,192 |
|------------------------|----------------------|----------------------|----------------------|----------------------|

Strategic Actions

Goal 5: Promote Transparent and Consistent Communication Among All Members of the Community

Strategy 5.1 Set a climate of respect, collaboration, and team spirit among Council, city staff and the community

Action 5.1.1 Strengthen community outreach opportunities

Strategy 5.2 Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications

Action 5.2.1 Develop technology strategic communication plan

Strategy 5.3 Promote a well-balanced customer service philosophy throughout the organization

Action 5.3.1 Implement customer service best practices citywide

Strategy 5.4 Enhance internal communication and employee engagement

Action 5.4.1 Strengthen employee engagement

Strategy 5.5 Advance two-way communication of key messages to external customers

Action 5.5.1 Expand use of social media

Strategy 5.6 Strengthen messaging opportunities through media outlets

Action 5.6.1 Provide media with one-page summary information on various topics/projects

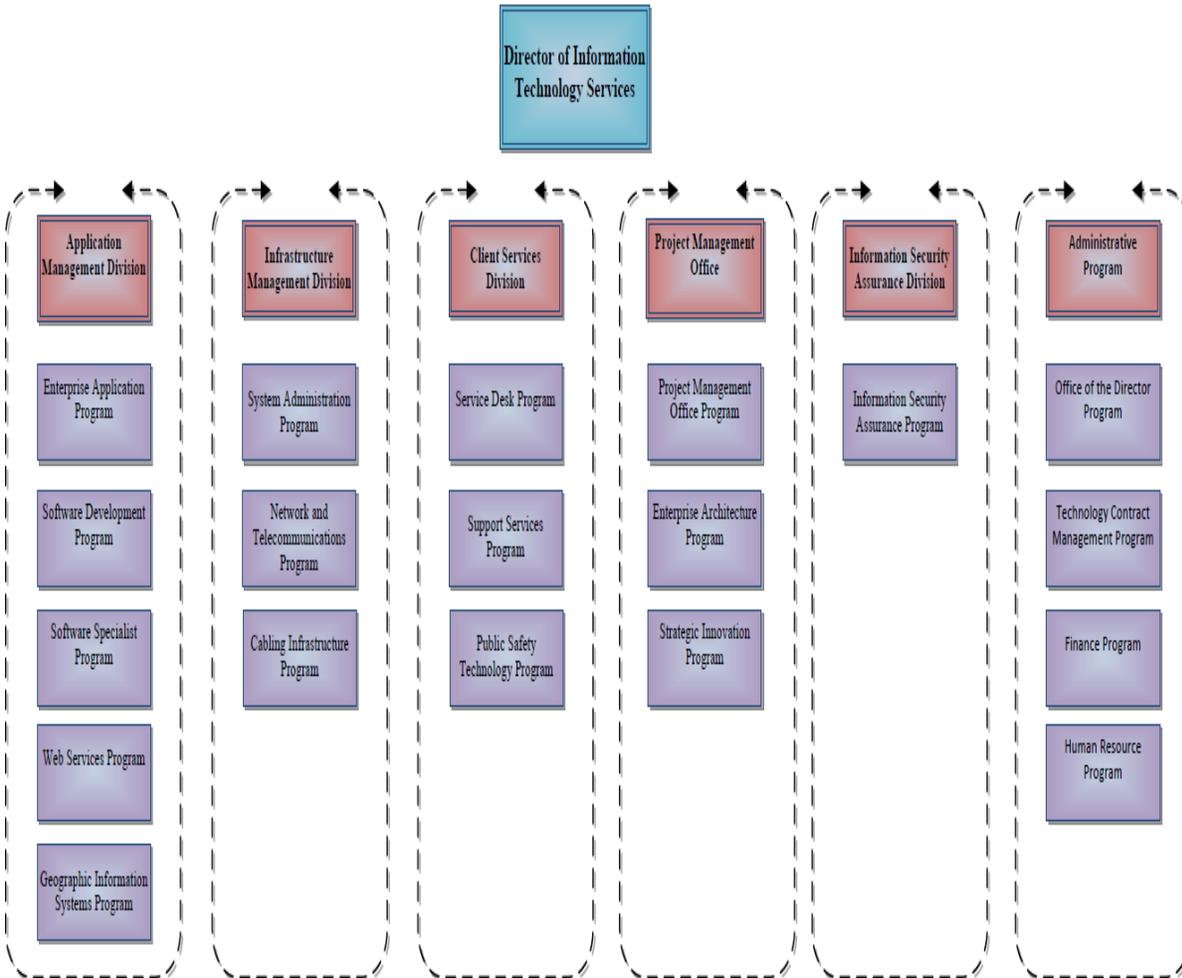
Action 5.6.2 Improve face-to face communication with media representatives

Action 5.6.3 Improve communications with media and public affairs staff in all agencies during city-wide emergencies

FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|---|----------------|----------------|-------------|----------------|---|
| Encourage participation in neighborhood associations | 6 | 3 | 6 | 5 |  |
| Citizens rating overall City communications as successful | N/A | 83% | N/A | 85% | |
| Development of technology strategic communication plan | N/A | N/A | 39% | 100% by FY18 |  |

Organizational Chart



**Information Technology
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--------------------------------|----------------------------|----------------------------|----------------------------|
| (Act) Infomation Tech Director | 0.00 | 1.00 | 0.00 |
| (Con) Admin Support Associate | 0.00 | 1.00 | 0.00 |
| (Con) Applications Systems Mgr | 1.00 | 0.00 | 0.00 |
| (Con) Business Project Special | 1.00 | 0.00 | 0.00 |
| (Con) Business Systems Analyst | 4.00 | 4.00 | 4.00 |
| (Con) Client Srvcs Div Mgr | 0.00 | 1.00 | 0.00 |
| (Con) Database Admin II | 2.00 | 1.00 | 1.00 |
| (Con) Database Admin III | 2.00 | 1.00 | 1.00 |
| (Con) Database Analyst | 1.00 | 0.00 | 0.00 |
| (Con) Field Data Collector | 1.00 | 0.00 | 0.00 |
| (Con) GIS Specialist | 3.00 | 2.00 | 2.00 |
| (Con) GIS Web Support | 0.75 | 0.75 | 0.75 |
| (Con) IT Admin Manager | 1.00 | 0.00 | 0.00 |
| (Con) IT Assistant Director | 1.00 | 1.00 | 1.00 |
| (Con) Mobile Network Adm III | 1.00 | 1.00 | 0.00 |
| (Con) Mobile Network Admin II | 0.00 | 1.00 | 1.00 |
| (Con) Mobile Network Admin III | 0.00 | 0.00 | 1.00 |
| (Con) Network Administrator | 2.00 | 2.00 | 2.00 |
| (Con) Network Integration Mgr | 0.00 | 1.00 | 0.00 |
| (Con) Network Specialist | 2.00 | 2.00 | 2.00 |
| (Con) Network/VoIP Manager | 1.00 | 0.00 | 0.00 |
| (Con) Project Coordinator | 1.00 | 1.00 | 1.00 |
| (Con) Project Manager | 5.00 | 3.00 | 3.00 |
| (Con) Project Manager 00009894 | 0.00 | 0.00 | 1.00 |
| (Con) Project Manager-00010621 | 0.00 | 0.00 | 1.00 |
| (Con) PS Technology Manager | 0.00 | 1.00 | 1.00 |
| (Con) Radio Network Spec II | 0.00 | 2.00 | 1.00 |
| (Con) Research Mgmt Assistant | 0.00 | 0.00 | 1.00 |
| (Con) Software Developer I | 1.00 | 0.00 | 0.00 |
| (Con) Software Developer II | 4.00 | 3.00 | 3.00 |
| (Con) Software Specialist I | 3.00 | 2.00 | 4.00 |
| (Con) Software Specialist II | 5.00 | 6.00 | 7.00 |
| (Con) Software Specialist III | 2.00 | 1.00 | 1.00 |
| (Con) Sr. VoIP Telecom Spec | 1.00 | 1.00 | 1.00 |
| (Con) Support Services I | 6.00 | 5.00 | 5.00 |
| (Con) Support Services II | 9.00 | 8.00 | 9.00 |
| (Con) Support Services III | 5.00 | 5.00 | 5.00 |
| (Con) Support Services Manager | 1.00 | 0.00 | 0.00 |

| | | | |
|--------------------------------|--------------|--------------|--------------|
| (Con) VOIP Admin III | 1.00 | 1.00 | 0.00 |
| (Con) VoIP Telecom Admin | 1.00 | 0.00 | 0.00 |
| (Con) VoIP Telecom Spec | 3.00 | 3.00 | 3.00 |
| (Con) Web Media Designer I | 1.00 | 0.00 | 1.00 |
| (Con) Web Media Designer III | 1.00 | 1.00 | 1.00 |
| (Con) Web Programmer-00008825 | 1.00 | 0.00 | 0.00 |
| (Con) Wireless Admin | 1.00 | 1.00 | 0.00 |
| (Con)Application Administrator | 0.00 | 1.00 | 0.00 |
| (Con)BusinessSystemsAnalyst | 0.00 | 0.00 | 1.00 |
| (Con)Communications Cable Tech | 2.00 | 1.00 | 2.00 |
| (Con)Enterprise Appl Admin | 1.00 | 1.00 | 1.00 |
| (Con)Enterprise Application Mg | 1.00 | 0.00 | 0.00 |
| (Con)Financial Res Analyst | 1.00 | 0.00 | 0.00 |
| (Con)GIS Prgm/Database Analyst | 1.00 | 1.00 | 1.00 |
| (Con)Info Tech Admin Manager | 0.00 | 1.00 | 1.00 |
| (Con)Infrastructure Mgmt Div | 0.00 | 1.00 | 1.00 |
| (Con)PS Microwave Manager | 1.00 | 0.00 | 0.00 |
| (Con)PS Microwave Spec I | 2.00 | 1.00 | 1.00 |
| (Con)PS Microwave Spec II | 3.00 | 0.00 | 0.00 |
| (Con)Systems Administrator I | 0.00 | 1.00 | 1.00 |
| (Con)Systems Administrator II | 3.00 | 3.00 | 3.00 |
| (Con)Systems Administrator III | 2.00 | 2.00 | 2.00 |
| (Con)Web Media Designer I | 0.00 | 1.00 | 1.00 |
| Accounting/Payroll Clerk | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 2.00 | 1.00 | 0.00 |
| Assistant Manager | 0.00 | 1.00 | 0.00 |
| Business & Customer Service Ma | 1.00 | 0.00 | 0.00 |
| Enterprise App Mgr 00011521 | 0.00 | 0.00 | 1.00 |
| Info Security Assurance Mgr | 0.00 | 1.00 | 1.00 |
| Information Technology Directo | 1.00 | 1.00 | 1.00 |
| Net Intergration Mgr 00011195 | 0.00 | 0.00 | 1.00 |
| Service Desk Lead | 0.00 | 1.00 | 0.00 |
| Software Specialist I | 0.00 | 2.00 | 0.00 |
| Software Specialist II | 0.00 | 1.00 | 0.00 |
| Support Services Mgr 00010414 | 0.00 | 0.00 | 1.00 |
| Telecom Proj Mgr 00000408 | 0.00 | 0.00 | 1.00 |
| Web Media Designer I | 0.00 | 1.00 | 0.00 |
| Grand Total | 97.75 | 87.75 | 86.75 |



GOAL 6: Set the Standard for Sound Governance and Fiscal Management

- > Mayor & Council
- > City Attorney
- > City Manager
- > Human Resources
- > Municipal Clerk & Municipal Court
- > Office of the Comptroller
- > Purchasing & Strategic Sourcing
- > Tax Office
- > Non-Departmental

Goal 6

Set the Standard for Sound Governance and Fiscal Management

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 17,176,187 | 16,403,956 | 19,736,654 | 17,457,008 | 20,685,616 |
| Contractual Services | 61,210,166 | 59,285,151 | 69,373,697 | 75,440,156 | 75,581,623 |
| Materials/Supplies | 342,762 | 675,077 | 853,225 | 870,292 | 809,514 |
| Operating Expenditures | 2,856,968 | 4,108,233 | 6,042,733 | 5,273,617 | 10,149,267 |
| Non-Operating/Intergovt. Exp | 84,432,761 | 80,660,581 | 89,401,657 | 98,758,906 | 92,189,842 |
| Internal Transfers | 7,903,533 | 23,662,707 | 255,952,834 | 15,233,640 | 17,025,554 |
| Capital Outlay | 4,279,429 | 42,857,555 | 73,726,224 | 801,805 | 622,000 |
| Total Expenditures | 178,201,806 | 227,653,259 | 515,087,024 | 213,835,425 | 217,063,415 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 25,952,453 | 28,871,922 | 40,390,893 | 46,790,484 | 51,437,611 |
| Community Development Block Grants | 213,630 | 182,034 | 191,044 | 205,290 | 205,290 |
| Debt Service | 86,516,763 | 98,893,255 | 331,296,882 | 91,647,203 | 87,421,244 |
| Capital Projects | 3,920,349 | 43,109,160 | 75,503,514 | 275,808 | 87,039 |
| Nonmajor Governmental Funds | 4,573,321 | 4,374,516 | 8,955,482 | 10,359,379 | 11,010,425 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 57,025,291 | 52,222,373 | 58,749,208 | 64,557,262 | 66,901,807 |
| Total Funds | 178,201,806 | 227,653,259 | 515,087,024 | 213,835,425 | 217,063,415 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 277.48 | 274.50 | 276.60 | 280.98 | 255.36 |
| Non-General Fund | 28.55 | 32.38 | 36.90 | 40.27 | 67.89 |
| Total Authorized | 306.03 | 306.88 | 313.50 | 321.25 | 323.25 |

City Attorney

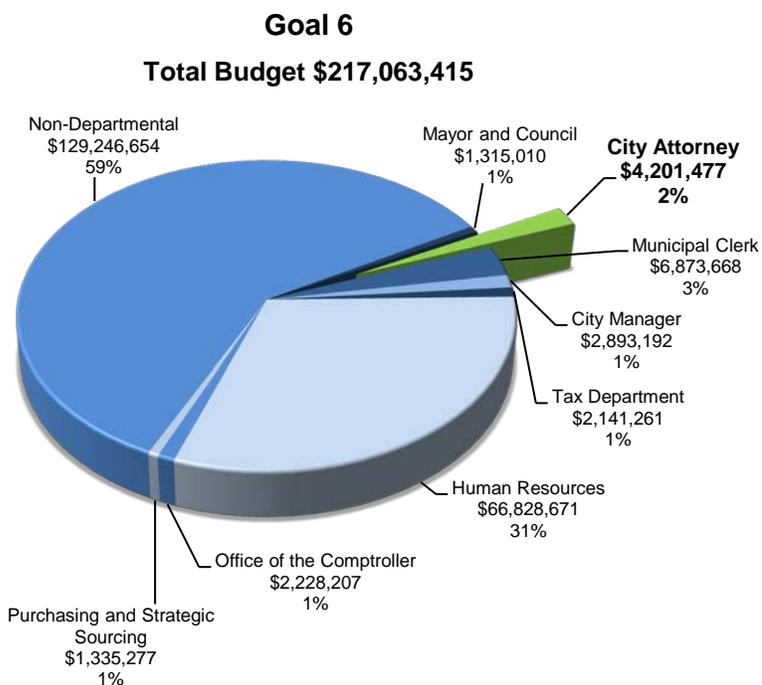
To provide excellent quality legal services in a timely and cost effective manner in order to assist in the implementation of the Strategic Plan adopted by Mayor and Council.

FY 2016 Total Budget
\$4,201,477

FY 2016 General Fund
\$3,960,788

FY 2016 Non-General Fund
\$240,689

Total FTE's
41.00



FY 2015 Key Results

- ☞ Recognized with Merit Certification in Municipal Law by Texas City Attorneys Association
- ☞ Prepared 124 initial responses to claims
- ☞ Prepared 1,966 routine legal documents including ordinances, resolutions, contracts, leases and agreements
- ☞ Prepared 2,349 complaints for prosecution
- ☞ Collection efforts have resulted in \$234,608



FY 2016 Key Deliverables

- ☞ Develop and implement phase two of workforce plan for all City departments
- ☞ Provide legal services in a timely and cost effective manner to assist in the implementation of the Strategic Plan
- ☞ Contain costs of litigation and claims against the City
- ☞ Maximize collections for losses suffered by the City
- ☞ Train and develop municipal expertise
- ☞ Advance succession planning

City Attorney

Mission Statement

To provide excellent quality legal services in a timely and cost effective manner in order to assist in the implementation of the Strategic Plan adopted by Mayor and Council.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 2,930,429 | 2,728,424 | 2,522,568 | 2,804,992 | 2,801,666 |
| Contractual Services | 1,057,869 | 1,206,989 | 604,169 | 715,885 | 679,158 |
| Materials/Supplies | 22,519 | 21,371 | 92,093 | 68,800 | 104,800 |
| Operating Expenditures | 38,722 | 59,261 | 45,673 | 56,952 | 64,453 |
| Non-Operating/Intergovt. Exp | 462,734 | 394,362 | 371,150 | 400,000 | 400,000 |
| Internal Transfers | 0 | 137,400 | 116,981 | 150,958 | 151,399 |
| Capital Outlay | 67,704 | 67,056 | 1,479 | 0 | 0 |
| Total Expenditures | 4,579,976 | 4,614,863 | 3,754,113 | 4,197,587 | 4,201,477 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 4,348,075 | 4,091,570 | 3,553,810 | 3,956,898 | 3,960,788 |
| Community Development Block Grants | 84,239 | 80,773 | 87,720 | 89,290 | 89,290 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 67,704 | 69,908 | 77,808 | 0 | 0 |
| Nonmajor Governmental Funds | 23,633 | 118,669 | 116,981 | 151,399 | 151,399 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 56,324 | 253,943 | -82,207 | 0 | 0 |
| Total Funds | 4,579,976 | 4,614,863 | 3,754,113 | 4,197,587 | 4,201,477 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 33.20 | 33.32 | 34.24 | 34.00 | 34.11 |
| Non-General Fund | 5.80 | 6.68 | 6.76 | 7.00 | 6.89 |
| Total Authorized | 39.00 | 40.00 | 41.00 | 41.00 | 41.00 |

City Attorney

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|--|---------------------|---------------------|---------------------|---------------------|
| General Government | | | | |
| Attorneys and Paralegals | 1,907,795 | 2,045,987 | 2,199,488 | 2,320,288 |
| Trial Operating Expenses - Damages Settlements | 435,151 | 456,254 | 513,419 | 513,419 |
| Outside Counsel Services | 1,179,626 | 490,830 | 536,958 | 537,399 |
| Legal Secretarial Staff | 433,853 | 417,788 | 457,910 | 337,192 |
| Legal Support Staff | 77,455 | 89,985 | 101,326 | 104,691 |
| Legal Operating Expenses | 60,543 | 52,965 | 147,798 | 147,798 |
| City Attorney Capital Outlay | (2,853) | 0 | 0 | 0 |
| Sub Total | 4,091,570 | 3,553,810 | 3,956,898 | 3,960,788 |
| Community Development Block Grants | | | | |
| Legal CD Administration | 80,773 | 87,720 | 89,290 | 89,290 |
| Capital Projects | | | | |
| City Attorney Capital Outlay | 69,908 | 77,808 | 0 | 0 |
| Nonmajor Governmental Funds | | | | |
| Lobbyist | 118,669 | 116,981 | 151,399 | 151,399 |
| Sub Total | 118,669 | 116,981 | 151,399 | 151,399 |
| Proprietary Funds | | | | |
| Attorneys and Paralegals | 241,768 | (72,478) | 0 | 0 |
| Legal Secretarial Staff | 12,175 | (9,729) | 0 | 0 |
| Sub Total | 253,943 | (82,207) | 0 | 0 |
| All Funds Total | \$ 4,614,863 | \$ 3,754,113 | \$ 4,197,587 | \$ 4,201,477 |

Strategic Actions

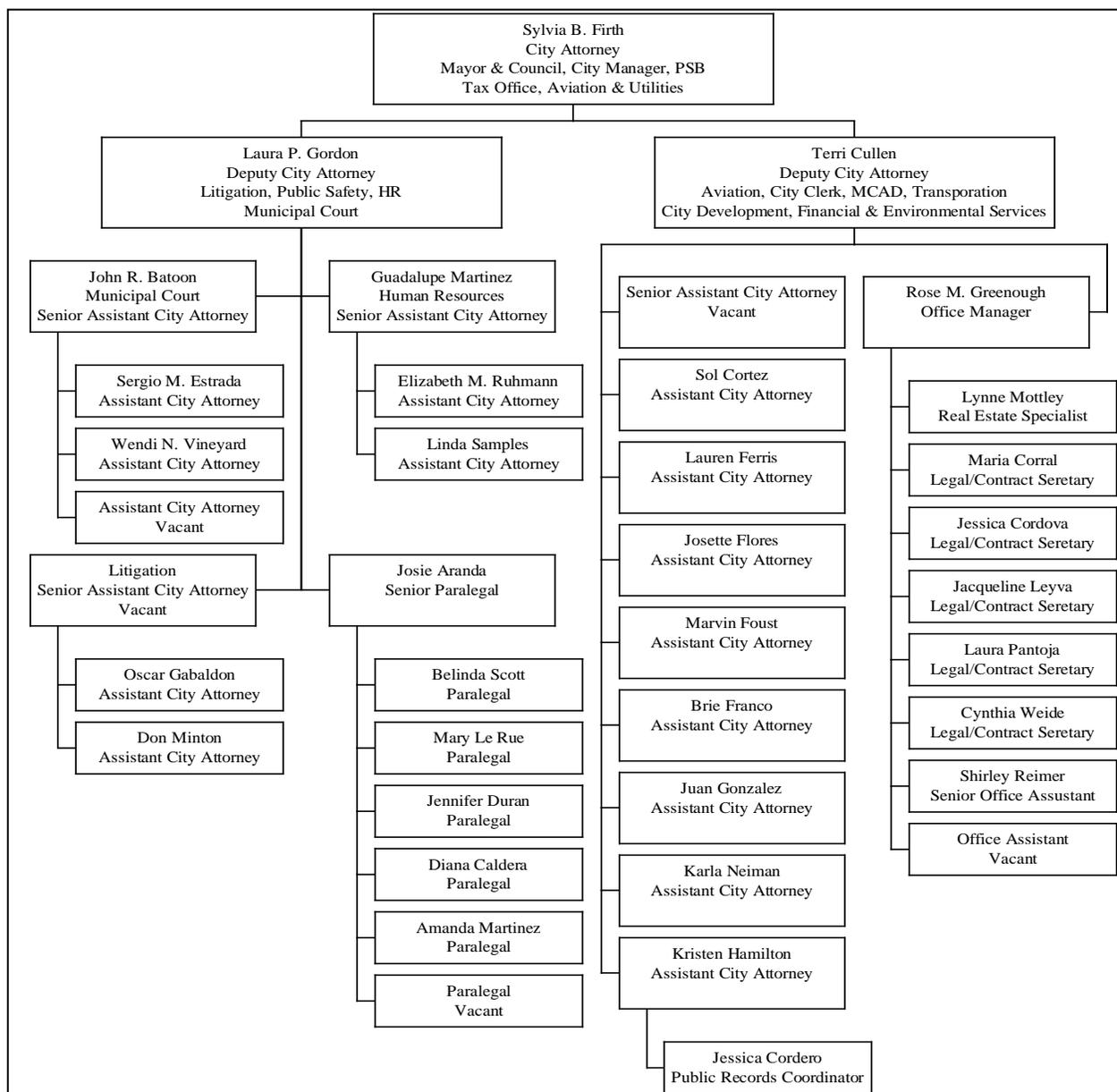
Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.10 Enhance the quality of decision making with legal representation and support

Action 6.10.1 Manage and comply with the Texas Public Information Act

Action 6.10.2 Engage staff in the defense, resolution and response to claims and lawsuits

Organizational Chart



**City Attorney
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|----------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Public Records Coordinator | 0.00 | 1.00 | 1.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Assistant City Attorney | 17.00 | 16.00 | 16.00 |
| Chief Prosecutor | 1.00 | 1.00 | 1.00 |
| City Attorney | 1.00 | 1.00 | 1.00 |
| Deputy City Attorney | 2.00 | 2.00 | 2.00 |
| Legal/Contract Secretary | 8.00 | 8.00 | 5.00 |
| Office Assistant | 2.00 | 2.00 | 2.00 |
| Office Manager | 1.00 | 1.00 | 1.00 |
| Paralegal | 2.00 | 3.00 | 6.00 |
| Paralegal - Police Dept. | 1.00 | 0.00 | 0.00 |
| Senior Assistant City Attorney | 3.00 | 3.00 | 3.00 |
| Senior Office Assistant | 1.00 | 1.00 | 1.00 |
| Senior Paralegal | 1.00 | 1.00 | 1.00 |
| Grand Total | 41.00 | 41.00 | 41.00 |

City Manager

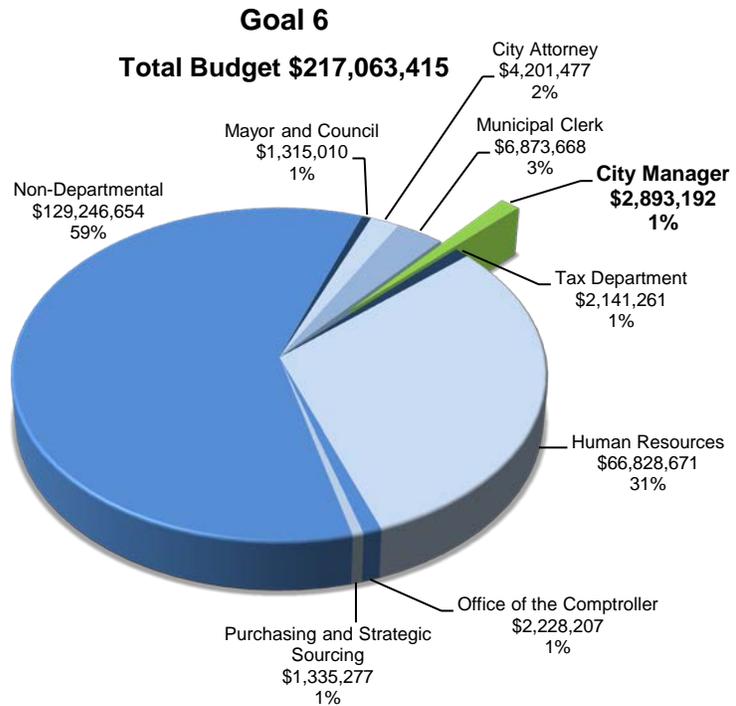
Provides professional recommendations to, and implements the policies and direction of Council. Ensures high quality services, fosters economic and fiscal sustainability; and enhances the City’s reputation as a high performing organization that operates in a manner consistent with its mission and values.

FY 2016 Total Budget
\$2,893,192

FY 2016 General Fund
\$2,893,192

FY 2016 Non-General Fund
\$0

Total FTE’s
34.60



FY 2015 Key Results

- Awarded GFOA Distinguished Budget Presentation for FY2015 (20th total)
- Launched key organizational tools and reporting: Lean Six Sigma (LSS), Mid-Year Operations Report, and Goal Teams
- OMB - Developed and implemented new automated reporting instrument beginning of FY2015 ; reduced employee interactions from up to ten to two and reduced time for report preparation to 3 hours

FY 2016 Key Deliverables

- Earn GFOA Distinguished Budget Presentation Award for FY2016, (21st)
- Earn GFOA Certificate of Achievement for Excellence in Financial Reporting for FY2015
- Completion of 26 additional LSS projects
- Reorganize and administer new Citizen Survey

City Manager

Mission Statement

Provides professional recommendations to, and implements the policies and direction of Council. Ensures high quality services, fosters economic and fiscal sustainability; and enhances the City's reputation as a high performing organization that operates in a manner consistent with its mission and values.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 2,686,397 | 2,466,932 | 2,685,829 | 2,627,819 | 2,602,344 |
| Contractual Services | 146,986 | 73,712 | 136,927 | 119,227 | 161,001 |
| Materials/Supplies | 28,932 | 22,910 | 18,791 | 25,100 | 37,500 |
| Operating Expenditures | 62,799 | 51,414 | 23,836 | 69,616 | 92,347 |
| Non-Operating/Intergovt. Exp | 0 | 813 | 0 | 0 | 0 |
| Internal Transfers | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 24,340 | 0 | 0 | 0 |
| Total Expenditures | 2,925,114 | 2,640,121 | 2,865,383 | 2,841,762 | 2,893,192 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 2,925,114 | 2,527,046 | 2,941,885 | 2,841,762 | 2,893,192 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 24,340 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 0 | 0 | 0 | 0 | 0 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 88,735 | -76,502 | 0 | 0 |
| Total Funds | 2,925,114 | 2,640,121 | 2,865,383 | 2,841,762 | 2,893,192 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 33.63 | 30.98 | 32.78 | 32.78 | 30.15 |
| Non-General Fund | 0.30 | 0.30 | 4.82 | 4.82 | 4.45 |
| Total Authorized | 33.93 | 31.28 | 37.60 | 37.60 | 34.60 |

City Manager

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|---------------------------------|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Office of Management and Budget | 959,771 | 1,159,301 | 1,161,595 | 941,413 |
| City Manager | 859,422 | 1,068,203 | 975,090 | 842,104 |
| Public Information Office | 285,946 | 253,723 | 244,249 | 282,592 |
| Internal Audit | 421,905 | 460,658 | 460,828 | 472,557 |
| Performance Office | 0 | 0 | 0 | 354,526 |
| Sub Total | 2,527,046 | 2,941,885 | 2,841,762 | 2,893,192 |

| | | | | |
|---------------------------|--------|---|---|---|
| Capital Projects | | | | |
| Public Information Office | 24,340 | 0 | 0 | 0 |

| | | | | |
|--------------------------|--------|----------|---|---|
| Proprietary Funds | | | | |
| City Manager | 72,498 | (65,158) | 0 | 0 |
| Internal Audit | 16,237 | (11,344) | 0 | 0 |
| Sub Total | 88,735 | (76,502) | 0 | 0 |

| | | | | |
|------------------------|---------------------|---------------------|---------------------|---------------------|
| All Funds Total | \$ 2,640,121 | \$ 2,865,383 | \$ 2,841,762 | \$ 2,893,192 |
|------------------------|---------------------|---------------------|---------------------|---------------------|

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.4 Implement leading-edge practices for achieving quality and performance excellence

Action 6.4.1 Align organizational practices and systems using nationally recognized performance criteria

Strategy 6.5 Deliver services timely and efficiently with focus on continual improvement

Action 6.5.1 Streamline and improve efficiency of city operations and staffing structure

Action 6.5.2 Meet customers' expectations and requirements in core business areas and daily operations

Strategy 6.6 Ensure continued financial stability and accountability through sound financial management, budgeting and reporting

Action 6.6.3 Provide accurate budgets and financial forecasts

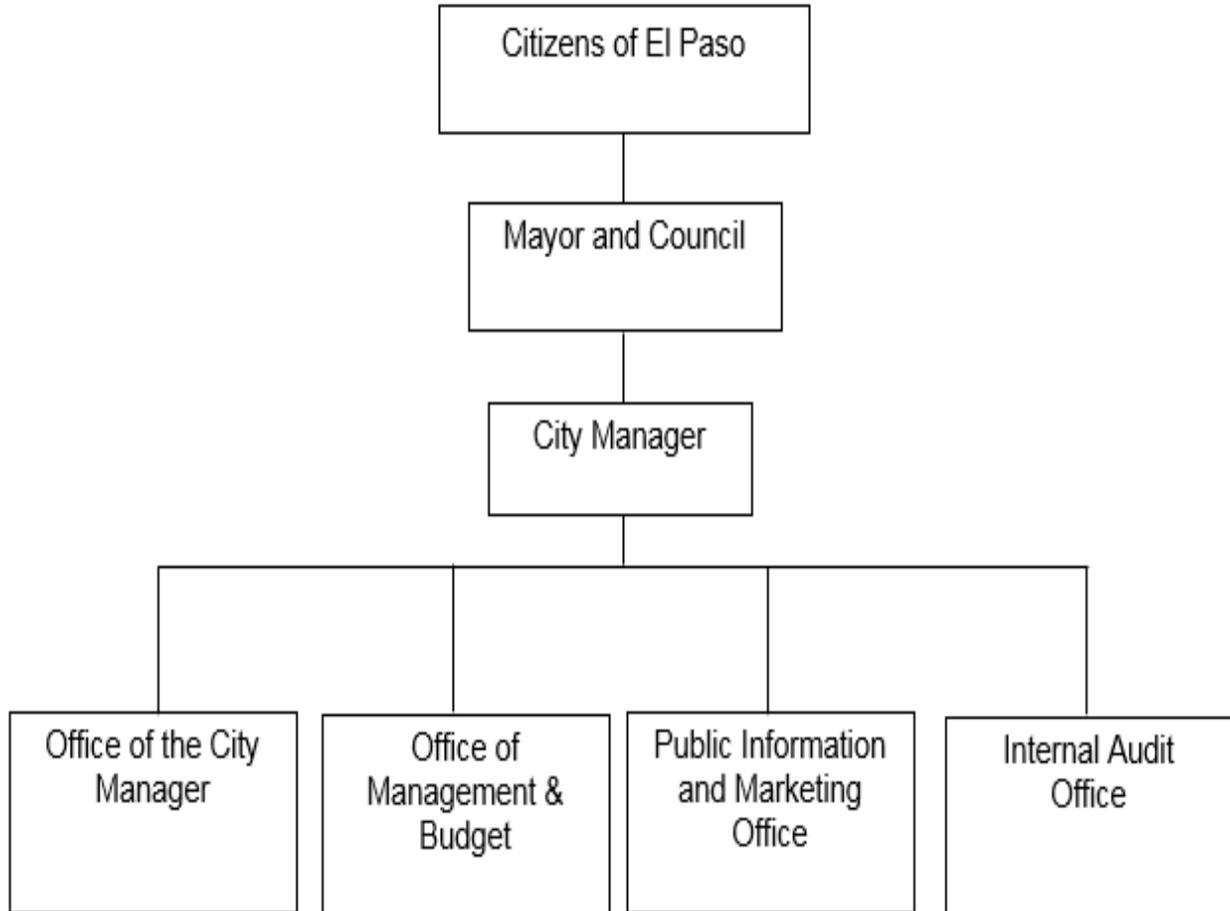
FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|---|-------------|-------------|----------|-----------------|-------|
| % supervisors completing Supervisory Training Academy within 6 months of appointment | N/A | 35% | 52%* | 95% | ↑ |
| % of executive and professional vacant positions filled by internal candidates | 84% | 70% | 62.43% | 70% | ↓ |
| % Variance of quarterly GF year-end revenue projections as compared to Adopted Budget | -0.91% | -3.03% | 0.08% | +/-1.00% | ↓ |
| % Variance of quarterly GF year-end expenditure projections as compared to Adopted Budget | -0.43% | -1.02% | -0.17% | -2.00% to 1.00% | ↓ |

*The Supervisory Academy was suspended in November 2014



Organizational Chart



**City Manager
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--------------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Clerical Assistant | 1.00 | 0.00 | 0.00 |
| (Con) Economist | 1.00 | 0.00 | 0.00 |
| (Con) Graduate Intern | 0.00 | 0.60 | 0.60 |
| (Con) Performance Mgmt Coord | 0.00 | 0.00 | 1.00 |
| (Con) Project Manager | 0.00 | 1.00 | 1.00 |
| (Con) Undergraduate Intern | 0.60 | 0.00 | 0.00 |
| (Con) Public Records Coordinator | 1.00 | 0.00 | 0.00 |
| Administrative Analyst | 3.00 | 2.00 | 1.00 |
| Administrative Assistant | 2.00 | 2.00 | 1.00 |
| Assistant I-City Manager's Office | 0.00 | 0.00 | 1.00 |
| Assistant II-City Manager's Office | 0.00 | 0.00 | 1.00 |
| Audit Supervisor | 1.00 | 1.00 | 1.00 |
| Auditor | 0.00 | 2.00 | 1.00 |
| Budget & Management Analyst | 3.00 | 4.00 | 4.00 |
| Budget Specialist | 0.00 | 0.00 | 1.00 |
| Business System Analyst | 1.00 | 1.00 | 1.00 |
| Chief Budget Officer | 1.00 | 1.00 | 0.00 |
| Chief Financial Officer | 1.00 | 1.00 | 1.00 |
| Chief Internal Auditor | 1.00 | 1.00 | 1.00 |
| Chief Performance Officer | 0.00 | 0.00 | 1.00 |
| City Manager | 1.00 | 1.00 | 1.00 |
| Departmental Data Mgmt Supervisor | 1.00 | 1.00 | 0.00 |
| Deputy City Manager | 3.00 | 3.00 | 0.00 |
| Director of OMB | 0.00 | 0.00 | 1.00 |
| Exec Asst - City Manager | 1.00 | 1.00 | 0.00 |
| Executive Secretary | 1.00 | 1.00 | 0.00 |
| Financial Systems Coordinator | 0.00 | 0.00 | 1.00 |
| Lead Auditor | 1.00 | 2.00 | 2.00 |
| Lead Budget & Mgmt Analyst | 0.00 | 1.00 | 0.00 |
| Performance Administrator | 0.00 | 0.00 | 1.00 |
| Performance Analyst | 0.00 | 0.00 | 1.00 |
| Performance Excellence Manager | 0.00 | 0.00 | 1.00 |
| Public Affairs Coordinator | 2.00 | 2.00 | 1.00 |
| Public Inform & Marketing Corp | 0.00 | 0.00 | 1.00 |
| Research & Management Asst | 2.00 | 3.00 | 2.00 |
| Senior Accountant | 1.00 | 1.00 | 0.00 |
| Senior Auditor | 1.00 | 1.00 | 2.00 |
| Sr. Budget & Mgmt Analyst | 3.00 | 3.00 | 3.00 |
| Senior Secretary | 1.00 | 0.00 | 0.00 |
| Sr. Strategic Budget Advisor | 1.00 | 1.00 | 0.00 |

| | | | |
|--------------------------|--------------|--------------|--------------|
| Strategic Budget Advisor | 2.00 | 0.00 | 0.00 |
| Grand Total | 37.60 | 37.60 | 34.60 |

Human Resources

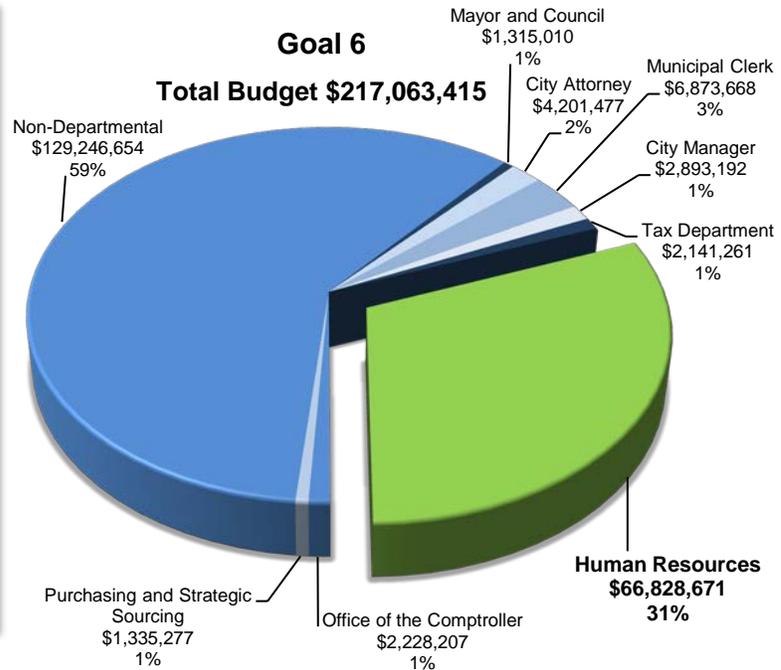
The Mission of the Human Resources Department is to provide recruitment, total compensation, risk management and organizational development services to departments and their employees, so they can achieve strategic and operational results for the community.

FY 2016 Total Budget
\$66,828,671

FY 2016 General Fund
\$2,068,125

FY 2016 Non-General Fund
\$64,760,546

Total FTE's
44.05



FY 2015 Key Results

- Reviewed and updated Human Resources policies
- Launched Interview Architect® (Lominger) training
- Development of Shape It Up! comprehensive health and fitness program



FY 2016 Key Deliverables

- Develop and implement phase two of workforce plan for all City departments
- Update NeoGov Test Management System (TMS)
- Deploy new on-line training for mandatory courses
- Deploy new training courses aligned with Strategic Plan & Mission and Values
- Broaden Wellness Committee membership to represent additional departments
- Launch new Shape It Up! health and fitness program

Human Resources

Mission Statement

The Mission of the Human Resources Department is to provide recruitment, total compensation, risk management and organizational development services to departments and their employees, so they can achieve strategic and operational results for the community.

| <i>Budget Summary</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 1,976,755 | 1,880,117 | 4,807,619 | 2,826,735 | 2,795,164 |
| Contractual Services | 45,209,233 | 43,513,944 | 55,658,983 | 60,881,561 | 61,526,756 |
| Materials/Supplies | 32,042 | 34,092 | 43,797 | 60,104 | 63,322 |
| Operating Expenditures | 268,082 | 243,103 | 315,081 | 300,823 | 2,400,465 |
| Non-Operating/Intergovt. Exp | 0 | 0 | 0 | 0 | 0 |
| Internal Transfers | 0 | 0 | 0 | 42,964 | 42,964 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| <i>Total Expenditures</i> | 47,486,113 | 45,671,256 | 60,825,479 | 64,112,187 | 66,828,671 |

| <i>Source of Funds</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 1,830,303 | 1,863,989 | 1,866,645 | 1,939,493 | 2,068,125 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 0 | 0 | 0 | 0 | 0 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 45,655,810 | 43,807,267 | 58,958,834 | 62,172,694 | 64,760,546 |
| <i>Total Funds</i> | 47,486,113 | 45,671,256 | 60,825,479 | 64,112,187 | 66,828,671 |

| <i>Positions</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 27.70 | 27.70 | 28.70 | 29.70 | 28.35 |
| Non-General Fund | 11.10 | 11.10 | 13.60 | 15.60 | 15.70 |
| <i>Total Authorized</i> | 38.80 | 38.80 | 42.30 | 45.30 | 44.05 |

Human Resources

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|--------------------------------|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Human Capital Management | 0 | 7,489 | 10,467 | 11,250 |
| Recruitment Exam | 529,761 | 8,379 | 0 | 0 |
| Labor Relations | 0 | 425,784 | 531,918 | 520,438 |
| Organizational Development | 458,243 | 550,319 | 489,715 | 602,687 |
| Payroll and Benefits | 0 | 398,129 | 425,769 | 452,174 |
| Payroll and Records | 442,144 | 0 | 0 | 0 |
| Human Resources Administration | 433,842 | 476,546 | 481,624 | 481,576 |
| Sub Total | 1,863,989 | 1,866,645 | 1,939,493 | 2,068,125 |

| | | | | |
|---------------------------|------------|------------|------------|------------|
| Proprietary Funds | | | | |
| Health Insurance Benefits | 43,299,904 | (28,939) | 0 | 0 |
| Payroll & Benefits | 0 | 52,659,151 | 53,116,539 | 55,632,501 |
| Risk Management | 496,849 | 6,336,690 | 9,056,155 | 9,128,045 |
| Payroll and Records | 10,515 | (8,068) | 0 | 0 |
| Sub Total | 43,807,267 | 58,958,834 | 62,172,694 | 64,760,546 |

| | | | | |
|------------------------|----------------------|----------------------|----------------------|----------------------|
| All Funds Total | \$ 45,671,256 | \$ 60,825,479 | \$ 64,112,187 | \$ 66,828,671 |
|------------------------|----------------------|----------------------|----------------------|----------------------|

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.1 Recruit and retain a skilled and diverse workforce

Action 6.1.1 Provide learning opportunities to maximize employee development and leadership

Action 6.1.2 Sustain a strong pool of management leadership through formal succession planning

Action 6.1.3 Implement policies and practices that will enhance our ability to attract, retain and reward top talent

Strategy 6.2 Implement employee benefits and services that promote financial security

Action 6.2.1 Implement employee benefits and services that promote financial security

Strategy 6.3 Implement programs to reduce organizational risks

Action 6.3.1 Mitigate organizational risk/costs

Strategy 6.13 Maintain systems integrity, compliance, and business continuity

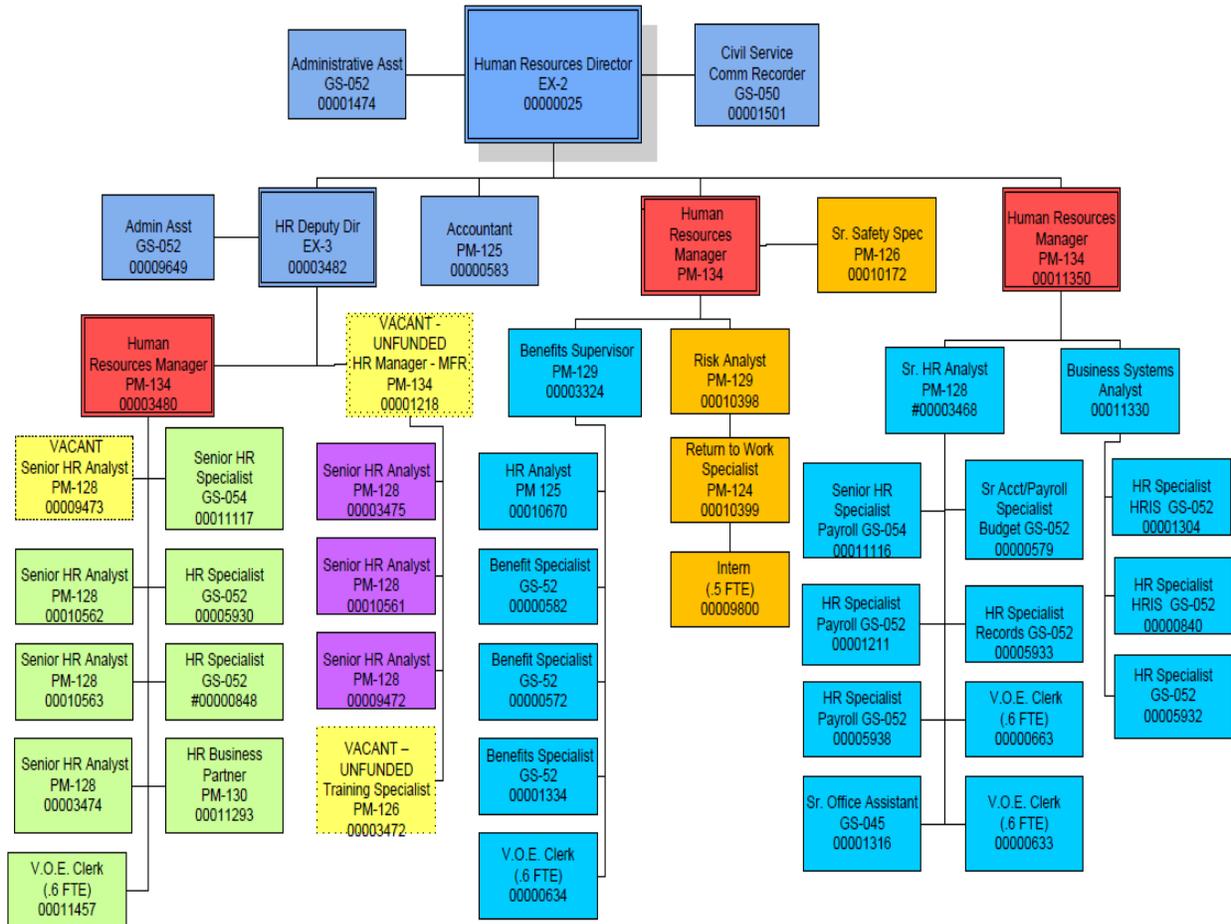
Action 6.13.1 Ensure adherence to vendor recommended best practices and updates

FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|---|----------------|----------------|-------------|----------------|---|
| Change in % of workers compensation claims as compared to prior fiscal year | 15.36% | -4.05% | -7% | -5% |  |



Organizational Chart



**Human Resources
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--------------------------------|----------------------------|----------------------------|----------------------------|
| (Act) Administrative Assistant | 1.00 | 0.00 | 0.00 |
| (Con) Business Systems Analyst | 0.00 | 1.00 | 1.00 |
| (Con) Undergraduate Intern | 0.50 | 0.50 | 0.50 |
| Accountant | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 1.00 | 2.00 | 2.00 |
| Benefit Specialist | 2.00 | 2.00 | 3.00 |
| Benefits Supervisor | 1.00 | 1.00 | 1.00 |
| Civil Svc Commisn Recor | 1.00 | 1.00 | 1.00 |
| Deputy Director of HR | 2.00 | 2.00 | 1.00 |
| Human Resources Bus Partner | 2.00 | 3.00 | 1.00 |
| Human Resources Analyst | 2.00 | 1.00 | 1.00 |
| Human Resources Director | 1.00 | 1.00 | 1.00 |
| Human Resources Manager | 2.00 | 3.00 | 3.00 |
| Human Resources Specialist | 7.00 | 7.00 | 8.00 |
| Office Assistant | 1.00 | 1.00 | 0.00 |
| Return to Work Specialist | 1.00 | 1.00 | 1.00 |
| Risk Management Analyst | 1.00 | 1.00 | 1.00 |
| Safety Specialist | 0.00 | 1.00 | 1.00 |
| Senior Accounting/Payroll Spec | 1.00 | 1.00 | 1.00 |
| Senior Human Resources Analyst | 8.00 | 8.00 | 8.00 |
| Senior Human Resources Special | 2.00 | 2.00 | 2.00 |
| Senior Office Assistant | 1.00 | 1.00 | 1.00 |
| Senior Safety Specialist | 1.00 | 1.00 | 1.00 |
| Training Specialist | 1.00 | 1.00 | 1.00 |
| V.O.E. Clerk | 1.80 | 1.80 | 2.55 |
| Grand Total | 42.30 | 45.30 | 44.05 |

Mayor and Council

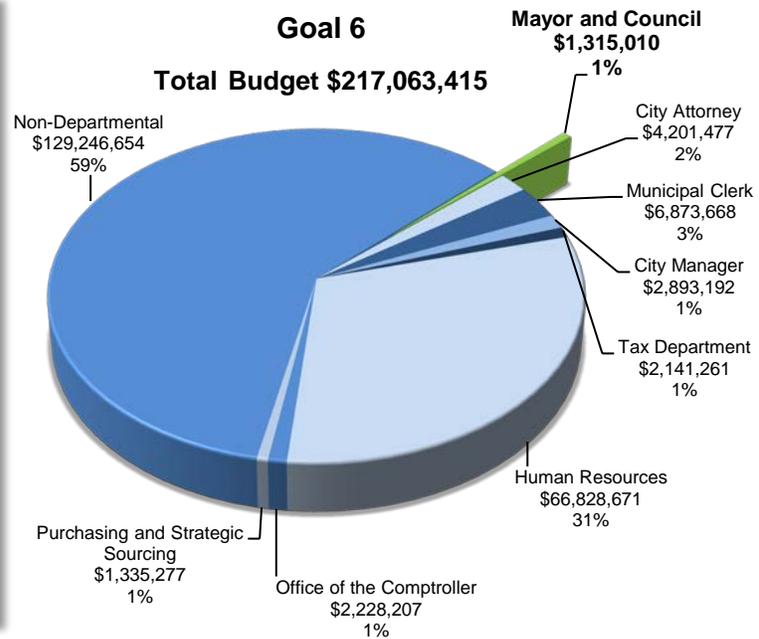
As outlined in the City Charter, the Mayor and Council may act to accomplish any lawful purpose for the “advancement of the interest, welfare, health, morals, comfort, safety, and convenience of the City and its inhabitants.”

FY 2016 Total Budget
\$1,315,010

FY 2016 General Fund
\$1,275,010

FY 2016 Non-General Fund
\$40,000

Total FTE's
24.00



Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.8 Support transparent and inclusive government

- Action 6.8.1** Comply with the Texas Open Meetings Act & Texas Public Information Act
- Action 6.8.2** Administer and record municipal legislation
- Action 6.8.3** Maintain functioning boards through staff support

Mayor & Council

Mission Statement

As outlined in the City Charter, the Mayor and Council may act to accomplish any lawful purpose for the “advancement of the interest, welfare, health, morals, comfort, safety, and convenience of the City and its inhabitants.”

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 1,128,946 | 1,115,709 | 1,104,135 | 1,153,885 | 1,171,705 |
| Contractual Services | 56,057 | 61,835 | 63,171 | 52,645 | 52,645 |
| Materials/Supplies | 14,307 | 22,273 | 5,468 | 9,460 | 9,460 |
| Operating Expenditures | 102,445 | 181,176 | 101,371 | 81,200 | 81,200 |
| Non-Operating/Intergovt. Exp | 0 | 10,000 | 0 | 0 | 0 |
| Internal Transfers | 15,086 | 99,585 | 57,593 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 1,316,842 | 1,490,579 | 1,331,738 | 1,297,190 | 1,315,010 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 1,293,429 | 1,396,043 | 1,280,437 | 1,257,190 | 1,275,010 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 23,413 | 94,536 | 51,301 | 40,000 | 40,000 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 0 | 0 | 0 | 0 |
| Total Funds | 1,316,842 | 1,490,579 | 1,331,738 | 1,297,190 | 1,315,010 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 24.00 | 24.00 | 24.00 | 24.00 | 24.00 |
| Total Authorized | 24.00 | 24.00 | 24.00 | 24.00 | 24.00 |

Mayor & Council

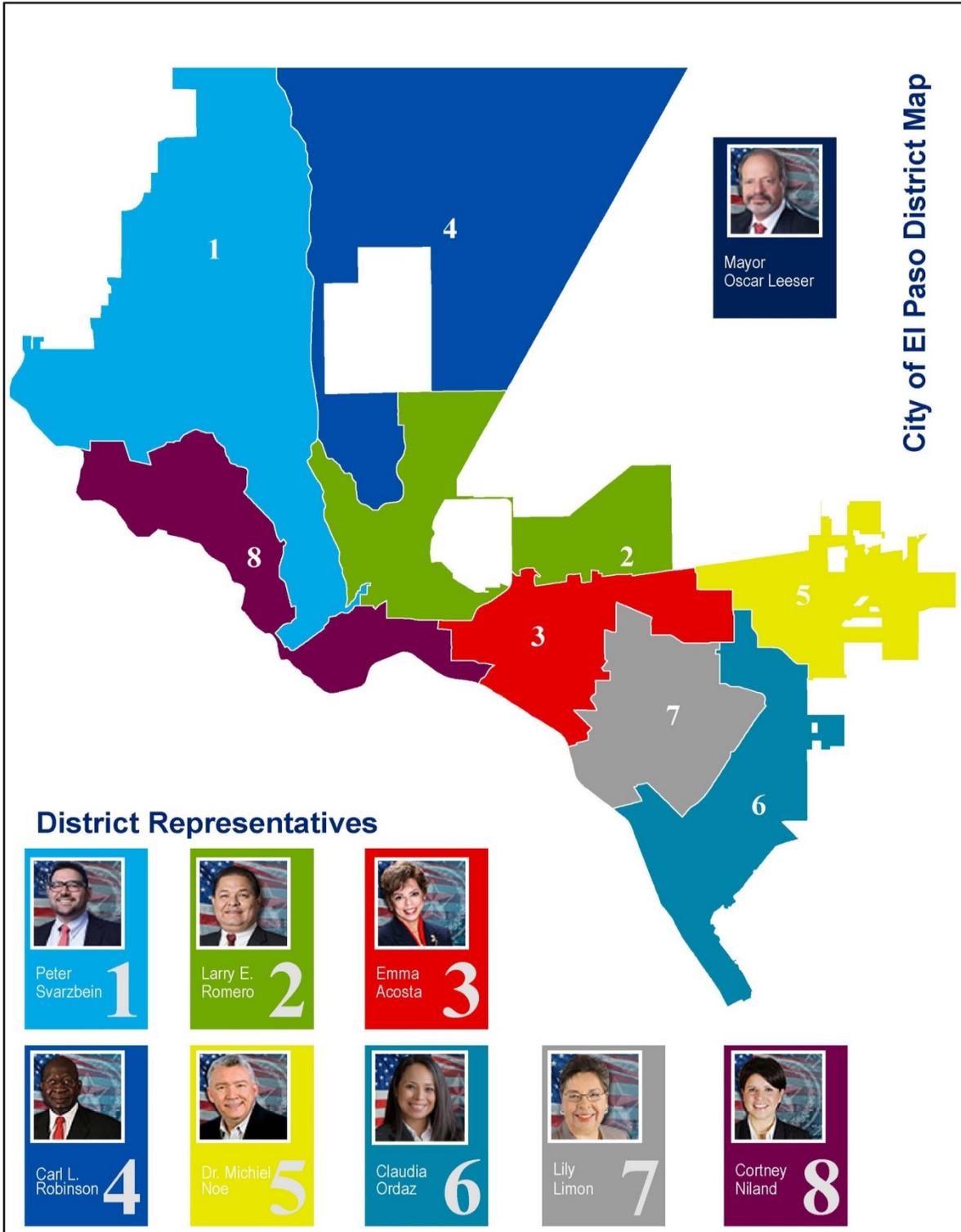
Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|---------------------------|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Office of the Mayor | 302,995 | 311,269 | 329,520 | 335,134 |
| Council District 1 | 130,910 | 120,978 | 115,959 | 117,484 |
| Council District 2 | 147,852 | 120,978 | 115,959 | 117,484 |
| Council District 3 | 132,553 | 120,978 | 115,959 | 117,484 |
| Council District 4 | 132,861 | 120,978 | 115,959 | 117,484 |
| Council District 5 | 139,862 | 120,978 | 115,959 | 117,484 |
| Council District 6 | 129,437 | 120,978 | 115,959 | 117,484 |
| Council District 7 | 136,451 | 122,322 | 115,959 | 117,484 |
| Council District 8 | 143,120 | 120,978 | 115,959 | 117,484 |
| Sub Total | 1,396,043 | 1,280,437 | 1,257,190 | 1,275,010 |

| | | | | |
|------------------------------------|--------|--------|--------|--------|
| Nonmajor Governmental Funds | | | | |
| Office of the Mayor | (150) | 0 | 0 | 0 |
| Council District 1 | 0 | 0 | 5,000 | 5,000 |
| Council District 2 | 0 | 5,155 | 5,000 | 5,000 |
| Council District 3 | 5,886 | 14,531 | 5,000 | 5,000 |
| Council District 4 | 0 | 3,257 | 5,000 | 5,000 |
| Council District 5 | 0 | 3,104 | 5,000 | 5,000 |
| Council District 6 | 0 | 0 | 5,000 | 5,000 |
| Council District 7 | 0 | 2,559 | 5,000 | 5,000 |
| Council District 8 | 0 | 2,579 | 5,000 | 5,000 |
| Mayor's Grant Award | 5,514 | 20,115 | 0 | 0 |
| District 1 Capital Purchases | 20,741 | 0 | 0 | 0 |
| District 2 Capital Purchases | 9,208 | 0 | 0 | 0 |
| District 3 Capital Purchases | 15,086 | 0 | 0 | 0 |
| District 4 Capital Purchases | 10,538 | 0 | 0 | 0 |
| District 5 Capital Purchases | 19,474 | 0 | 0 | 0 |
| District 6 Capital Purchases | 1,175 | 0 | 0 | 0 |
| District 7 Capital Purchases | 2,251 | 0 | 0 | 0 |
| District 8 Capital Purchases | 4,812 | 0 | 0 | 0 |
| Sub Total | 94,536 | 51,301 | 40,000 | 40,000 |

| | | | | |
|------------------------|---------------------|---------------------|---------------------|---------------------|
| All Funds Total | \$ 1,490,579 | \$ 1,331,738 | \$ 1,297,190 | \$ 1,315,010 |
|------------------------|---------------------|---------------------|---------------------|---------------------|

Organizational Chart



**Mayor and Council
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Admin Support Associate | 0.00 | 0.00 | 1.00 |
| (Con) Clerical Assistant | 0.00 | 1.00 | 0.50 |
| (Con) Office Assistant | 0.00 | 0.00 | 0.50 |
| (Con) Research Mgmt Assistant | 0.00 | 0.00 | 1.00 |
| (UF) (Con) Legislative Aide | 0.00 | 0.00 | 1.00 |
| (UF) (Con) Secretary | 0.00 | 0.00 | 0.50 |
| (UF) Legislative Aide | 0.00 | 0.50 | 1.00 |
| (UF)Administrative Assistant | 0.00 | 3.00 | 1.00 |
| Administrative Assistant | 8.00 | 4.00 | 1.00 |
| Administrative Secretary | 0.00 | 1.00 | 1.00 |
| Chief of Staff | 1.00 | 1.00 | 1.00 |
| City Representative District 1 | 1.00 | 1.00 | 1.00 |
| City Representative District 2 | 1.00 | 1.00 | 1.00 |
| City Representative District 3 | 1.00 | 1.00 | 1.00 |
| City Representative District 4 | 1.00 | 1.00 | 1.00 |
| City Representative District 5 | 1.00 | 1.00 | 1.00 |
| City Representative District 6 | 1.00 | 1.00 | 1.00 |
| City Representative District 7 | 1.00 | 1.00 | 1.00 |
| City Representative District 8 | 1.00 | 1.00 | 1.00 |
| Executive Assistant | 1.00 | 1.00 | 1.00 |
| Executive Secretary | 1.00 | 0.00 | 0.00 |
| Legislative Aide | 4.00 | 3.50 | 3.50 |
| Mayor | 1.00 | 1.00 | 1.00 |
| Office Assistant | 0.00 | 0.00 | 1.00 |
| Grand Total | 24.00 | 24.00 | 24.00 |

Municipal Clerk

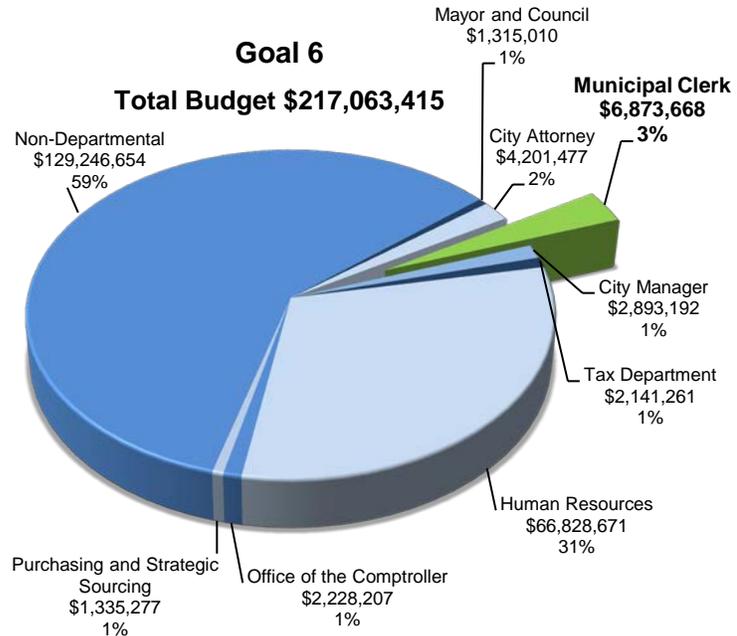
To provide equitable access for customers to justice, City Council meetings, governmental records, and election services to the El Paso Community so they can resolve their cases and participate in city government.

FY 2016 Total Budget
\$6,873,668

FY 2016 General Fund
\$5,473,930

FY 2016 Non-General Fund
\$1,399,738

Total FTE's
91.60



FY 2015 Key Results

- ☞ Completed MuniCode software and website upgrade allowing for search functionality and optimized mobile user experience
- ☞ Implemented and refined City Council streaming video across all platforms and mobile devices
- ☞ Completed new agenda alignment to show strategic goals
- ☞ Adopted jump points for City Council streaming video playback to improve citizens access to proceedings
- ☞ Ensured compliance with financial disclosures for City Department heads, Elected officials and Board members
- ☞ Conducted 2015 Pension board election

FY 2016 Key Deliverables

- ☞ Complete training for all departments using agenda software (SIRE)
- ☞ Comply with City Charter and State requirements for publications
- ☞ Post agenda backup documents weekly to promote transparency and understanding of Council actions
- ☞ Monitor timeliness, compliance and accuracy of backup material submitted for agenda items available online

Municipal Clerk

Mission Statement

To provide equitable access for customers to justice, City Council meetings, governmental records, and election services to the El Paso Community so they can resolve their cases and participate in city government.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 4,353,469 | 3,674,002 | 4,107,949 | 4,210,509 | 4,228,997 |
| Contractual Services | 834,808 | 1,518,239 | 930,615 | 1,902,020 | 1,829,520 |
| Materials/Supplies | 107,972 | 90,539 | 115,383 | 184,368 | 187,042 |
| Operating Expenditures | 247,138 | 281,881 | 275,020 | 305,505 | 307,705 |
| Non-Operating/Intergovt. Exp | 9,677 | -31,172 | 60 | 49,166 | 49,166 |
| Internal Transfers | 0 | 0 | 0 | 0 | 74,238 |
| Capital Outlay | 32,480 | 6,140 | 42,364 | 197,000 | 197,000 |
| Total Expenditures | 5,585,544 | 5,539,629 | 5,471,391 | 6,848,568 | 6,873,668 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 4,531,962 | 5,024,929 | 4,841,440 | 5,529,068 | 5,473,930 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 44,500 | 15,728 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 542,402 | 678,230 | 629,951 | 1,319,500 | 1,399,738 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 466,679 | -179,258 | 0 | 0 | 0 |
| Total Funds | 5,585,544 | 5,539,629 | 5,471,391 | 6,848,568 | 6,873,668 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 89.20 | 89.20 | 90.00 | 90.25 | 90.50 |
| Non-General Fund | 0.10 | 3.10 | 1.10 | 1.10 | 1.10 |
| Total Authorized | 89.30 | 92.30 | 91.10 | 91.35 | 91.60 |

Municipal Clerk

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|--------------------------------|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Administrative Services | 0 | 0 | 623,960 | 638,213 |
| Court Case Management Division | 3,378,364 | 3,667,380 | 2,439,287 | 2,369,711 |
| Municipal Clerk | 955,519 | 423,879 | 818,448 | 805,202 |
| Fine Collection & Disbursement | 0 | 0 | 863,555 | 879,111 |
| Judiciary | 691,046 | 750,181 | 783,817 | 781,693 |
| Sub Total | 5,024,929 | 4,841,440 | 5,529,068 | 5,473,930 |

| | | | | |
|--------------------------------|--------|---|---|---|
| Capital Projects | | | | |
| Court Case Management Division | 15,728 | 0 | 0 | 0 |
| Sub Total | 15,728 | 0 | 0 | 0 |

| | | | | |
|------------------------------------|---------|---------|-----------|-----------|
| Nonmajor Governmental Funds | | | | |
| Administrative Services | 0 | 0 | 45,000 | 51,000 |
| Court Case Management Division | 628,360 | 596,010 | 1,274,500 | 1,348,738 |
| Municipal Clerk | 49,870 | 33,941 | 0 | 0 |
| Sub Total | 678,230 | 629,951 | 1,319,500 | 1,399,738 |

| | | | | |
|--------------------------------|-----------|---|---|---|
| Proprietary Funds | | | | |
| Court Case Management Division | (179,258) | 0 | 0 | 0 |

| | | | | |
|------------------------|---------------------|---------------------|---------------------|---------------------|
| All Funds Total | \$ 5,539,629 | \$ 5,471,391 | \$ 6,848,568 | \$ 6,873,668 |
|------------------------|---------------------|---------------------|---------------------|---------------------|

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

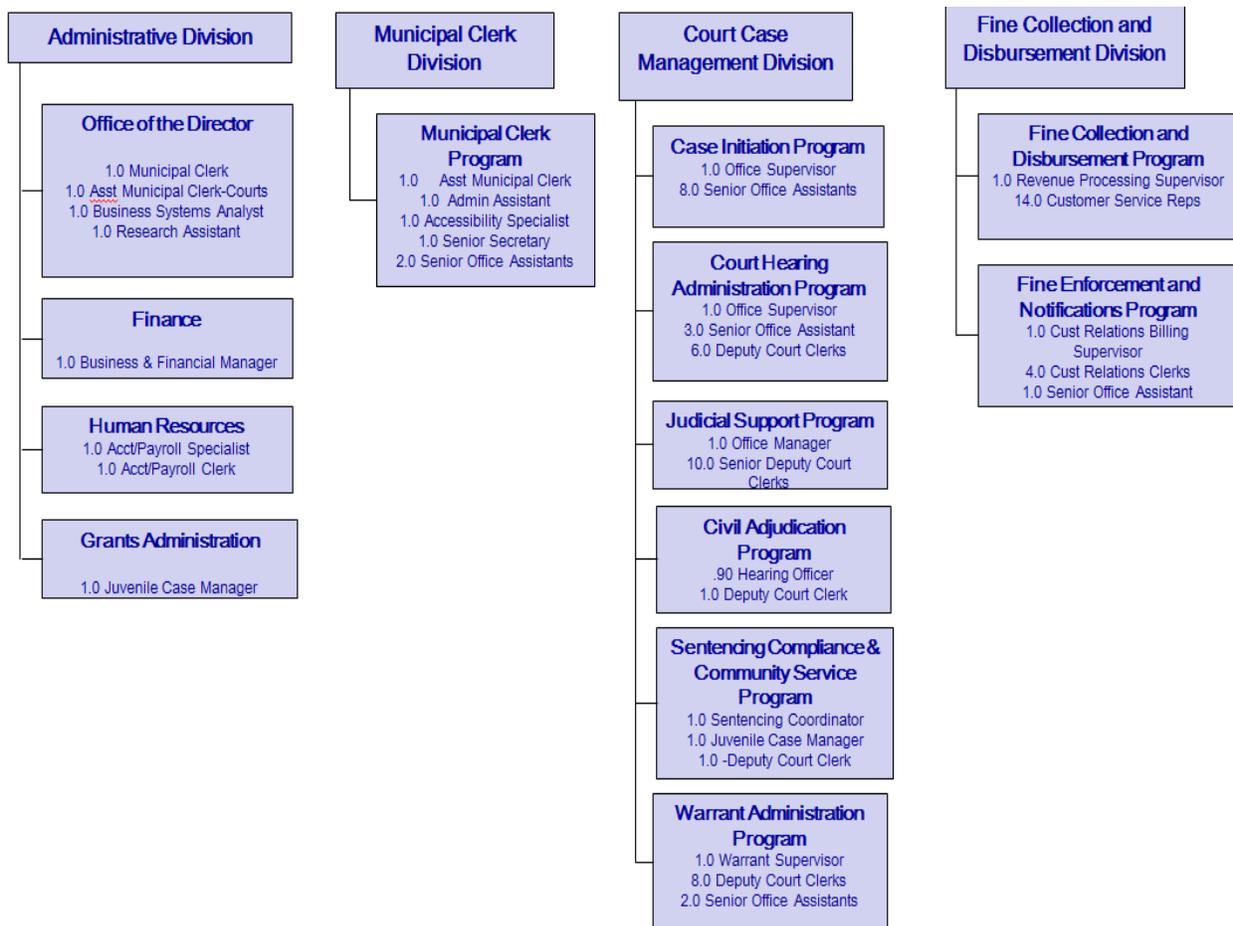
Strategy 6.8 Support transparent and inclusive government

- Action 6.8.1** Comply with the Texas Open Meetings Act & Texas Public Information Act
- Action 6.8.2** Administer and record municipal legislation
- Action 6.8.3** Maintain functioning boards through staff support

Strategy 6.9 Maximize City Clerk's efficiency and enhance customer experience through technology

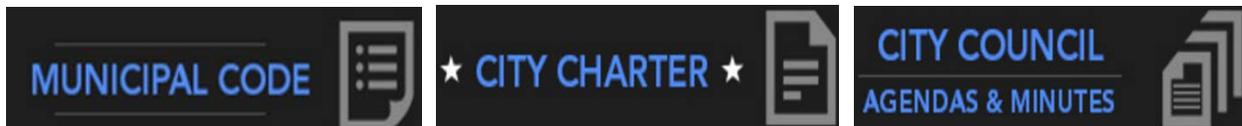
- Action 6.9.1** Implement services that meet the needs of the customer
- Action 6.9.2** Comply with City Charter and State requirements for publications

Organizational Chart



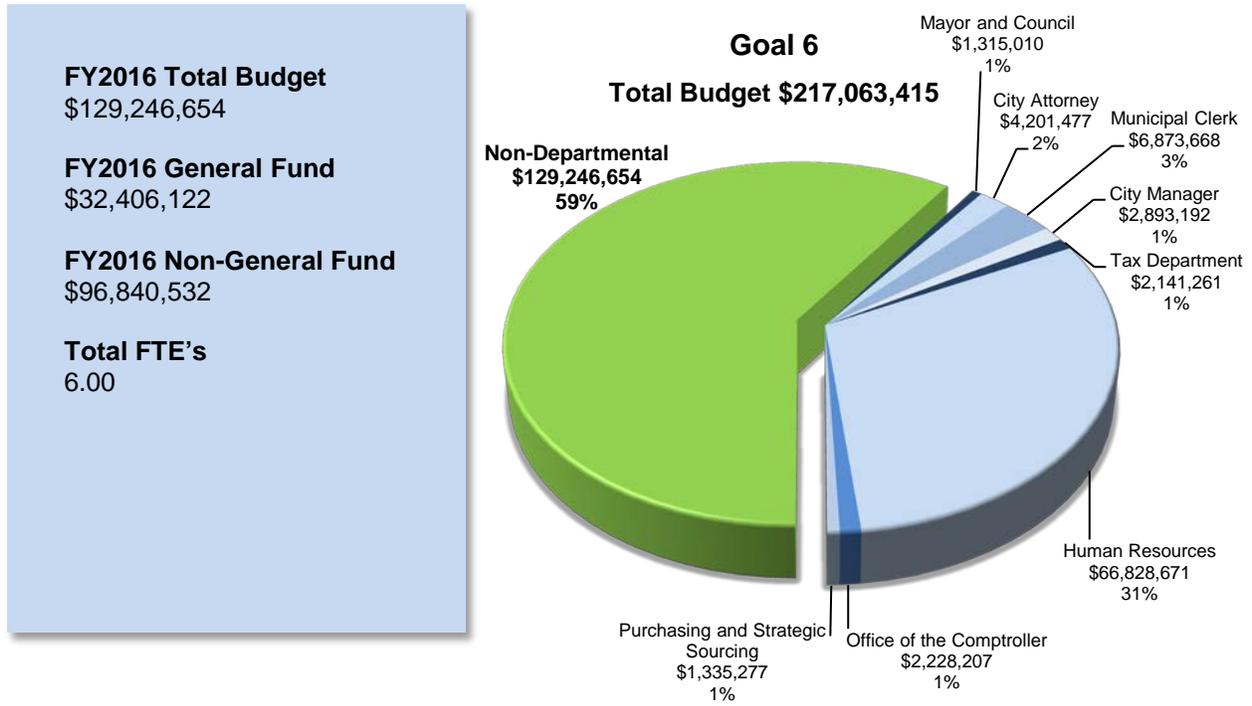
**Municipal Clerk
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--------------------------------|----------------------------|----------------------------|----------------------------|
| (Act) Senior Secretary | 1.00 | 0.00 | 0.00 |
| (Con) Business Systems Analyst | 1.00 | 1.00 | 1.00 |
| (Con) Juvenile Case Manager | 1.00 | 1.00 | 1.00 |
| Accounting/Payroll Clerk | 1.00 | 1.00 | 1.00 |
| Accounting/Payroll Specialist | 0.00 | 0.00 | 1.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Assistant Municipal Clerk | 1.00 | 1.00 | 1.00 |
| Business & Customer Service As | 0.00 | 1.00 | 0.00 |
| Business & Financial Mgr 11524 | 0.00 | 0.00 | 1.00 |
| Courts Assistant Municipal Cle | 1.00 | 1.00 | 1.00 |
| Customer Relations & Billing S | 1.00 | 1.00 | 1.00 |
| Customer Relations Clerk | 3.00 | 3.00 | 3.00 |
| Customer Relations Representat | 14.00 | 14.00 | 14.00 |
| Deputy Court Clerk | 15.50 | 15.75 | 16.00 |
| Municipal Crt Sntg Coord | 1.00 | 1.00 | 1.00 |
| Municipal Clerk | 1.00 | 1.00 | 1.00 |
| Municipal Court Appellate Judg | 1.00 | 1.00 | 1.00 |
| Municipal Court Hearing Office | 1.00 | 1.00 | 1.00 |
| Municipal Court Judge | 5.00 | 5.00 | 5.00 |
| Municipal Court Judge-Arraign | 1.00 | 1.00 | 1.00 |
| Municipal Court Judge-Magistra | 1.00 | 1.00 | 1.00 |
| Office Manager | 1.00 | 1.00 | 1.00 |
| Office Supervisor | 3.00 | 3.00 | 2.00 |
| Replace Dpt Admin Mgr | 1.00 | 0.00 | 0.00 |
| Research Assistant | 0.00 | 0.00 | 1.00 |
| Revenue Processing Supervisor | 1.00 | 1.00 | 1.00 |
| Senior Deputy Court Clerk | 10.00 | 10.00 | 10.00 |
| Senior Office Assistant | 17.00 | 18.00 | 17.00 |
| Senior Secretary | 1.00 | 1.00 | 1.00 |
| Sign Language Interpreter | 1.00 | 1.00 | 1.00 |
| Sub Asso Municipal Judge | 3.30 | 3.30 | 3.30 |
| Sub Asso Municipal Judge | 0.30 | 0.30 | 0.30 |
| Warrant Supervisor | 1.00 | 1.00 | 1.00 |
| Grand Total | 91.10 | 91.35 | 91.60 |



Non-Departmental

To monitor General Government fund expenses that do not apply to a specific department, or miscellaneous expenses that are not associated with any of the operating departments.



Organizational Chart



Non-Departmental

Mission Statement

To monitor General Government fund expenses that do not apply to a specific department, or miscellaneous expenses that are not associated with any of the operating departments.

| <i>Budget Summary</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|----------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 116,515 | 1,091,954 | 700,909 | -426,154 | 2,692,421 |
| Contractual Services | 13,364,144 | 12,103,624 | 11,230,725 | 11,028,308 | 10,575,392 |
| Materials/Supplies | 70,587 | 424,556 | 527,009 | 457,929 | 345,359 |
| Operating Expenditures | 2,073,044 | 3,226,248 | 5,223,263 | 4,115,233 | 6,862,742 |
| Non-Operating/Intergovt. Exp | 83,960,347 | 80,286,126 | 89,028,210 | 98,183,740 | 91,614,676 |
| Internal Transfers | 7,888,447 | 23,425,722 | 255,778,259 | 15,013,829 | 16,731,064 |
| Capital Outlay | 3,680,833 | 42,751,208 | 73,682,381 | 604,805 | 425,000 |
| <i>Total Expenditures</i> | 111,153,918 | 163,309,439 | 436,170,756 | 128,977,689 | 129,246,654 |

| <i>Source of Funds</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 6,087,484 | 9,733,746 | 21,419,497 | 25,917,633 | 32,406,122 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 86,516,763 | 98,893,255 | 331,296,882 | 91,647,203 | 87,421,244 |
| Capital Projects | 3,706,734 | 42,967,987 | 75,339,310 | 179,805 | 0 |
| Nonmajor Governmental Funds | 3,983,872 | 3,481,187 | 8,157,350 | 8,848,480 | 9,419,288 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 10,859,064 | 8,233,264 | -42,283 | 2,384,568 | 0 |
| <i>Total Funds</i> | 111,153,918 | 163,309,439 | 436,170,756 | 128,977,689 | 129,246,654 |

| <i>Positions</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 0.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Non-General Fund | 3.00 | 3.00 | 0.00 | 0.00 | 4.00 |
| <i>Total Authorized</i> | 3.00 | 5.00 | 2.00 | 2.00 | 6.00 |

Non-Departmental

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|----------------------------|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Non Departmental | 7,109,446 | 14,802,144 | 17,917,044 | 25,053,362 |
| PEG | 67,269 | 128,830 | 128,799 | 125,968 |
| CH Relocation Moving Costs | 2,557,032 | 656,112 | 0 | 0 |
| Citywide IT Contracts | 0 | 5,832,411 | 7,871,791 | 7,226,791 |
| Sub Total | 9,733,746 | 21,419,497 | 25,917,633 | 32,406,122 |

| | | | | |
|---------------------------------|------------|-------------|------------|------------|
| Debt Service | | | | |
| 99999 - Non Departmental | 98,893,255 | 108,183,245 | 125,930 | 125,930 |
| Cert of Obligation 2003 | 0 | 1,485 | 0 | 0 |
| Cert of Obligation 2005 - Plaza | 0 | 13,094,960 | 1,348,555 | 1,213,350 |
| Cert of Obligation 2007 | 0 | 2,587,399 | 2,588,956 | 2,587,156 |
| Cert of Obligation 2009 | 0 | 4,943,298 | 4,943,913 | 4,941,663 |
| Cert of Obligation 2009A | 0 | 4,024,340 | 5,071,300 | 4,033,600 |
| Cert of Obligation 2009B | 0 | 2,382,049 | 2,685,819 | 2,383,504 |
| Cert of Obligation 2009C | 0 | 200,610 | 202,065 | 202,065 |
| Cert of Obligation 2010A | 0 | 61,790 | 2,073,300 | 0 |
| Cert of Obligation 2010B | 0 | 3,883,318 | 4,292,539 | 6,174,578 |
| Cert of Obligation 2011 | 0 | 1,524,108 | 1,526,062 | 2,861,063 |
| Cert of Obligation 2012 | 0 | 1,611,662 | 2,061,150 | 4,838,574 |
| Cert of Obligation 2013 | 0 | 2,018,039 | 2,794,850 | 2,440,900 |
| PID Bonds - Thunder Canyon | 0 | 0 | 3,000 | 0 |
| GO Bond 2002 Refunding | 0 | 990 | 0 | 0 |
| GO Bond 2005 Refunding | 0 | 99,316,131 | 0 | 0 |
| GO Bond 2006 | 0 | 50,114,482 | 4,051,500 | 0 |
| GO Bond 2007 Refunding | 0 | 7,470,013 | 7,473,675 | 7,475,275 |
| GO Bond 2007A | 0 | 2,824,405 | 2,831,325 | 2,824,725 |
| GO Pension Bonds 2007 | 0 | 7,773,976 | 7,775,978 | 7,777,348 |
| GO Bond 2008 | 0 | 4,024,573 | 4,021,350 | 4,023,600 |
| GO Pension Bonds 2009 | 0 | 3,920,821 | 0 | 0 |
| GO Bond 2009 Refunding | 0 | 5,964,938 | 0 | 0 |
| GO Bond 2011 Refunding | 0 | 120,901 | 855,900 | 770,637 |
| GO Bond 2012 Refunding | 0 | 1,698,812 | 691,350 | 1,708,834 |
| GO Bond 2013 Refunding | 0 | 0 | 3,597,806 | 0 |
| GO Bond 2014 Refunding | 0 | 2,625,860 | 8,606,013 | 8,605,635 |
| GO Bond 2014 Ref & Imp | 0 | 486,072 | 17,149,942 | 13,556,144 |
| Cert of Obligation 2014A | 0 | 0 | 4,874,925 | 2,209,150 |
| GO Bond 2014A | 0 | 438,608 | 0 | 2,778,700 |
| Cert of Obligation 2015 | 0 | 0 | 0 | 2,250,000 |
| GO Bond 2015 | 0 | 0 | 0 | 1,638,813 |
| Sub Total | 98,893,255 | 331,296,882 | 91,647,203 | 87,421,244 |

| | | | | |
|----------------------------|------------|------------|---------|---|
| Capital Projects | | | | |
| Capital Acquisition Fund | 33,904 | 0 | 0 | 0 |
| GO Bond 2014 Ref & Imp | 0 | 118,939 | 0 | 0 |
| CH Relocation Moving Costs | 40,227,190 | 73,205,641 | 0 | 0 |
| Non Departmental | 2,706,893 | 2,014,730 | 179,805 | 0 |
| Sub Total | 42,967,987 | 75,339,310 | 179,805 | 0 |

| | | | | |
|------------------------------------|-----------|-----------|-----------|-----------|
| Nonmajor Governmental Funds | | | | |
| Resiliency & Sustainability | 0 | 0 | 0 | 402,232 |
| PID Bonds - Thunder Canyon | 0 | 41,736 | 43,299 | 46,862 |
| PEG | 355,739 | 541,502 | 838,719 | 838,719 |
| Non Departmental | 3,125,448 | 7,574,112 | 7,966,462 | 8,131,475 |
| Sub Total | 3,481,187 | 8,157,350 | 8,848,480 | 9,419,288 |

| | | | | |
|---------------------------------|-----------|----------|-----------|---|
| Proprietary Funds | | | | |
| SIB Loan Payments | 0 | (46,074) | 892,152 | 0 |
| SIB Loan Capital Projects | 0 | 0 | 1,351,166 | 0 |
| FED loan Dec 91 Zaragoza Bridge | 0 | (3,648) | 141,250 | 0 |
| Non Departmental | 8,233,264 | 7,439 | 0 | 0 |
| Sub Total | 8,233,264 | (42,283) | 2,384,568 | 0 |

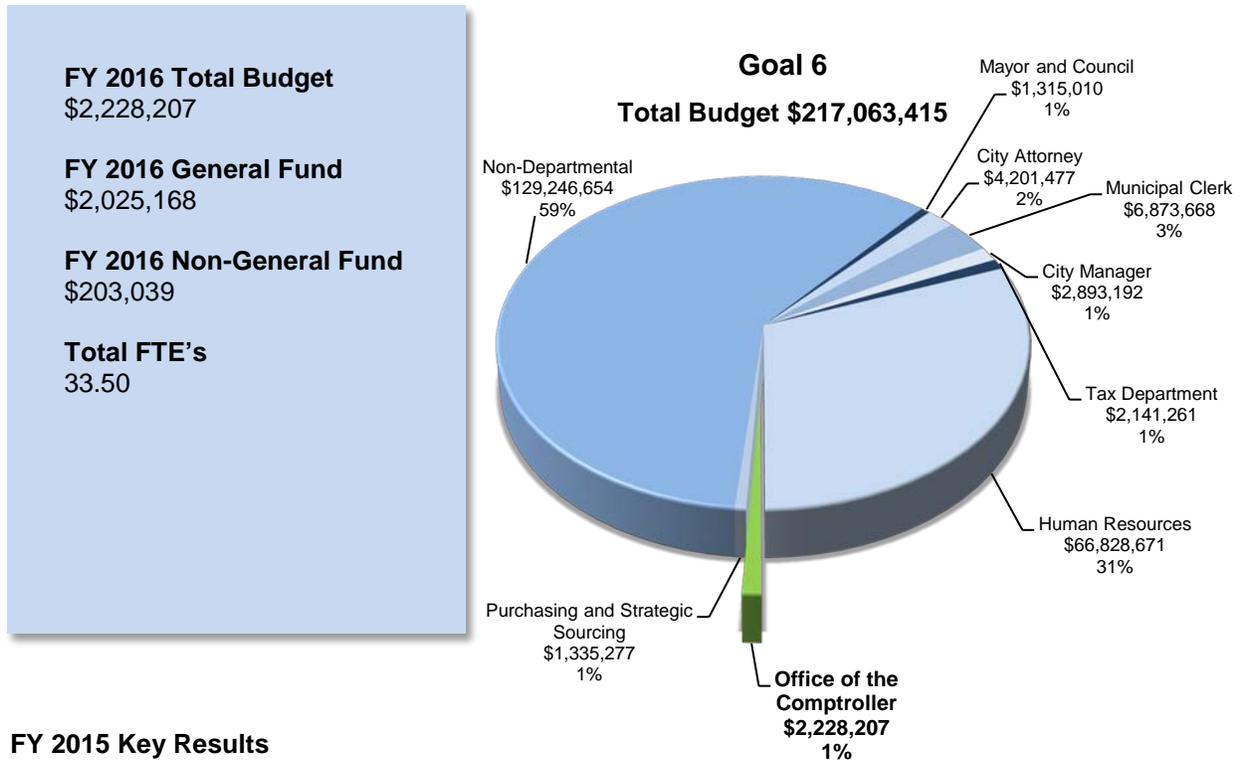
| | | | | |
|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| All Funds Total | \$ 163,309,439 | \$ 436,170,756 | \$ 128,977,689 | \$ 129,246,654 |
|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|

**Non-Departmental
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Sustainability Prog Spec | 0.00 | 0.00 | 1.00 |
| Chief Resilience Officer | 0.00 | 0.00 | 1.00 |
| Chief Sustainability Officer | 0.00 | 0.00 | 1.00 |
| Environmental Engineering Asso | 0.00 | 0.00 | 1.00 |
| Media Specialist | 2.00 | 2.00 | 2.00 |
| Grand Total | 2.00 | 2.00 | 6.00 |

Office of the Comptroller

The Mission of the Office of the Comptroller is to provide payments, accounting, reporting, treasury, and grant administration services to the City departments and elected officials so they can make informed decisions and deliver City services.



FY 2015 Key Results

- Achieved Platinum Award for fiscal transparency from the Texas State Comptroller's Office Circle of Leadership (4th consecutive year to receive top level)
- Improved monthly reporting process to submit financial reports by 15th working day
- Refined bank reconciliation process
- Conducted training for 61 Grants staff, on OMB Super Circular effective for FY15

FY 2016 Key Deliverables

- 2016 Platinum Award for Fiscal Transparency from Texas State Comptroller
- Provide timely and accurate reporting
- Enhance automated reporting processes

Office of the Comptroller

Mission Statement

The Mission of the Office of the Comptroller is to provide payments, accounting, reporting, treasury, and grant administration services to the City departments and elected officials so they can make informed decisions and deliver City services.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 2,119,182 | 1,615,471 | 1,860,108 | 1,944,610 | 1,899,730 |
| Contractual Services | 252,625 | 278,036 | 287,903 | 272,302 | 281,502 |
| Materials/Supplies | 29,912 | 29,081 | 15,826 | 21,681 | 18,431 |
| Operating Expenditures | 47,372 | 32,693 | 22,609 | 32,479 | 28,544 |
| Non-Operating/Intergovt. Exp | 0 | 452 | 0 | 0 | 0 |
| Internal Transfers | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 29,503 | 0 | 0 | 0 | 0 |
| Total Expenditures | 2,478,594 | 1,955,733 | 2,186,446 | 2,271,071 | 2,228,207 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 2,247,794 | 1,821,382 | 1,996,827 | 2,059,069 | 2,025,168 |
| Community Development Block Grants | 129,390 | 101,261 | 103,324 | 116,000 | 116,000 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 101,410 | 31,197 | 86,396 | 96,003 | 87,039 |
| Nonmajor Governmental Funds | 0 | 1,894 | -100 | 0 | 0 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 0 | 0 | 0 | 0 |
| Total Funds | 2,478,594 | 1,955,733 | 2,186,446 | 2,271,071 | 2,228,207 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 45.25 | 42.80 | 26.88 | 28.25 | 27.25 |
| Non-General Fund | 8.25 | 8.20 | 5.12 | 6.25 | 6.25 |
| Total Authorized | 53.50 | 51.00 | 32.00 | 34.50 | 33.50 |

Office of the Comptroller

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|---|---------------------|---------------------|---------------------|---------------------|
| General Government | | | | |
| City Auctions | 0 | 0 | 0 | 0 |
| Financial Acct Reporting | 556,321 | 933,556 | 949,051 | 903,538 |
| Fiscal Operations | 552,229 | 548,701 | 600,271 | 638,352 |
| Financial Services CFO | 15,954 | 0 | 0 | 0 |
| Office of the Comptroller | 318,786 | 285,966 | 285,249 | 260,980 |
| Treasury Services | 261,220 | 228,605 | 224,497 | 222,298 |
| Grant Administration | 116,873 | 0 | 0 | 0 |
| Sub Total | 1,821,382 | 1,996,827 | 2,059,069 | 2,025,168 |
| Community Development Block Grants | | | | |
| Grant CD Administration | 101,261 | 103,324 | 116,000 | 116,000 |
| Capital Projects | | | | |
| City Auctions | 0 | 85,943 | 96,003 | 87,039 |
| City Auctions | 31,197 | 452 | 0 | 0 |
| Sub Total | 31,197 | 86,396 | 96,003 | 87,039 |
| Nonmajor Governmental Funds | | | | |
| Grant CD Administration | 1,894 | (100) | 0 | 0 |
| All Funds Total | \$ 1,955,733 | \$ 2,186,446 | \$ 2,271,071 | \$ 2,228,207 |

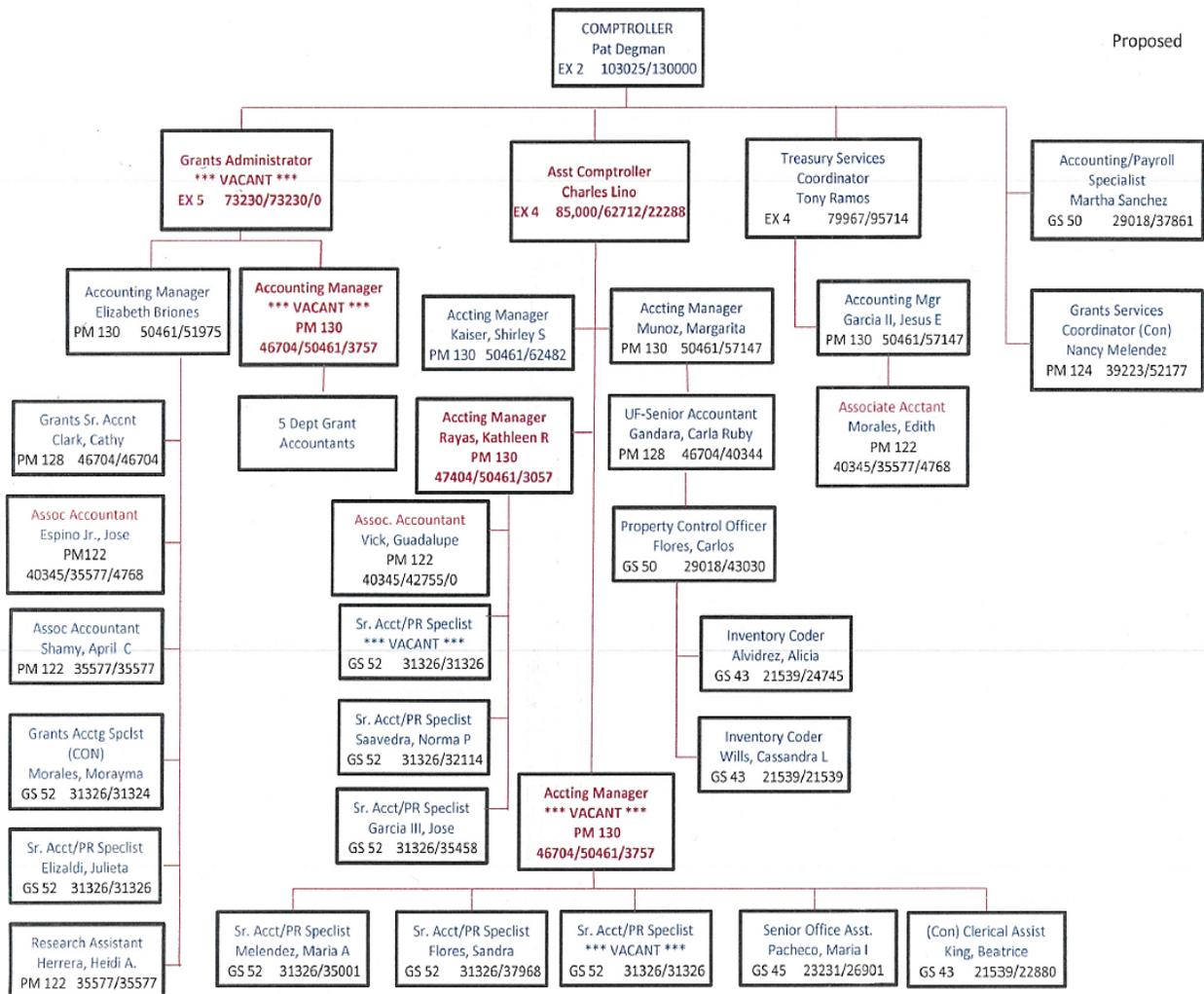
Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.6 Ensure continued financial stability and accountability through sound financial management, budgeting and reporting

Action 6.6.1 Provide timely financial reporting and processing

Organizational Chart



**Office of the Comptroller
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|---------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Assistant Comptroller | 1.00 | 1.00 | 0.00 |
| (Con) Clerical Assistant | 0.00 | 1.00 | 1.00 |
| (Con) Grants Acctg Specialist | 0.00 | 0.00 | 1.00 |
| (Con) Grants Svcs Coordinator | 1.00 | 1.00 | 1.00 |
| (Con) Undergraduate Intern | 0.00 | 0.50 | 0.50 |
| (Con) Financial Reporting Coord | 0.00 | 0.00 | 1.00 |
| (UF) Senior Accountant | 0.00 | 0.00 | 1.00 |
| Accountant | 2.00 | 1.00 | 0.00 |
| Accounting Manager | 4.00 | 4.00 | 4.00 |
| Accounting/Payroll Specialist | 1.00 | 1.00 | 1.00 |
| Administrative Analyst | 1.00 | 1.00 | 0.00 |
| Associate Accountant | 4.00 | 4.00 | 4.00 |
| Comptroller | 1.00 | 1.00 | 1.00 |
| Fin Reporting Coordinator | 0.00 | 1.00 | 0.00 |
| Fiscal Operations Manager | 1.00 | 1.00 | 1.00 |
| Grants Account Specialist | 0.00 | 1.00 | 1.00 |
| Inventory Coder | 2.00 | 2.00 | 2.00 |
| Property Control Officer | 1.00 | 1.00 | 1.00 |
| Research Assistant | 1.00 | 1.00 | 1.00 |
| Senior Accountant | 3.00 | 3.00 | 3.00 |
| Senior Accounting/Payroll Spec | 7.00 | 7.00 | 7.00 |
| Senior Office Assistant | 1.00 | 1.00 | 1.00 |
| Treasury Services Coordinator | 1.00 | 1.00 | 1.00 |
| Grand Total | 32.00 | 34.50 | 33.50 |

Purchasing and Strategic Sourcing

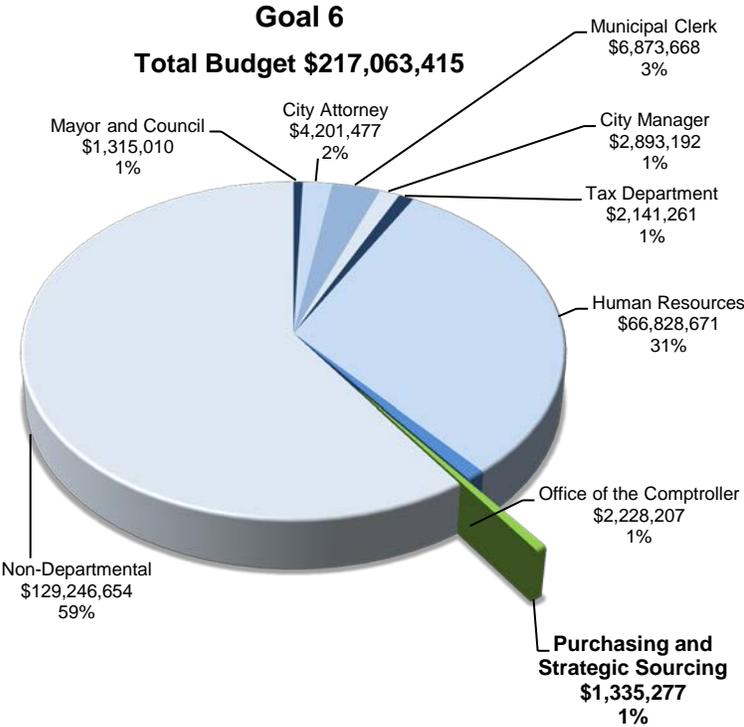
Our mission is to facilitate the procurement of goods and services in an open, fair, transparent, economically competitive, and respectful process with the goal of maximizing taxpayers' dollars. Therein promoting and fostering a climate of good business relationships between our suppliers and the City.

FY 2016 Total Budget
\$1,335,277

FY 2016 General Fund
\$1,335,277

FY 2016 Non-General Fund
\$0

Total FTE's
24.00



FY 2015 Key Results

- Centralization of Purchasing (i.e. merging of CIP and other goods & services)
- Launched EMarketPlace

FY 2016 Key Deliverables

- Meet target cycle time for delivery of procurement services
- Conduct a Vendor EXPO and 12 other informational workshops focusing on "How to Do Business with the City"
- Launch new Virtual Information Officer

Purchasing & Strategic Sourcing

Mission Statement

Our mission is to facilitate the procurement of goods and services in an open, fair, transparent, economically competitive and respectful process with the goal of maximizing tax payers' dollars. Therein promoting and fostering a climate of good business relationships between our suppliers and the City.

| <i>Budget Summary</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|----------------------------------|----------------|----------------|----------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 684,993 | 752,457 | 755,120 | 1,063,716 | 1,257,884 |
| Contractual Services | 10,175 | 11,415 | 14,242 | 12,900 | 12,899 |
| Materials/Supplies | 4,274 | 3,400 | 4,770 | 6,800 | 6,549 |
| Operating Expenditures | 7,038 | 11,962 | 15,269 | 32,054 | 32,055 |
| Non-Operating/Intergovt. Exp | 0 | 0 | 0 | 0 | 0 |
| Internal Transfers | 0 | 0 | 0 | 25,889 | 25,889 |
| Capital Outlay | 3,286 | 0 | 0 | 0 | 0 |
| <i>Total Expenditures</i> | 709,765 | 779,234 | 789,401 | 1,141,359 | 1,335,277 |

| <i>Source of Funds</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|----------------|----------------|----------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 722,351 | 760,813 | 798,035 | 1,141,359 | 1,335,277 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 0 | 0 | 0 | 0 | 0 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | -12,586 | 18,421 | -8,635 | 0 | 0 |
| <i>Total Funds</i> | 709,765 | 779,234 | 789,401 | 1,141,359 | 1,335,277 |

| <i>Positions</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 0.00 | 0.00 | 13.50 | 15.50 | 19.00 |
| Non-General Fund | 0.00 | 0.00 | 5.50 | 5.50 | 5.00 |
| <i>Total Authorized</i> | 0.00 | 0.00 | 19.00 | 21.00 | 24.00 |

Purchasing & Strategic Sourcing

| | | | | |
|-------------------------|--|--|--|--|
| Division Summary | | | | |
|-------------------------|--|--|--|--|

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|----------------------------------|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Purchasing Administration | 760,813 | 798,035 | 0 | 0 |
| Administrative Division | 0 | 0 | 406,164 | 388,982 |
| Supply Chain Management Division | 0 | 0 | 735,195 | 946,295 |
| Sub Total | 760,813 | 798,035 | 1,141,359 | 1,335,277 |

| | | | | |
|---------------------------|--------|---------|---|---|
| Proprietary Funds | | | | |
| Purchasing Administration | 18,421 | (8,635) | 0 | 0 |

| | | | | |
|------------------------|-------------------|-------------------|---------------------|---------------------|
| All Funds Total | \$ 779,234 | \$ 789,401 | \$ 1,141,359 | \$ 1,335,277 |
|------------------------|-------------------|-------------------|---------------------|---------------------|

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

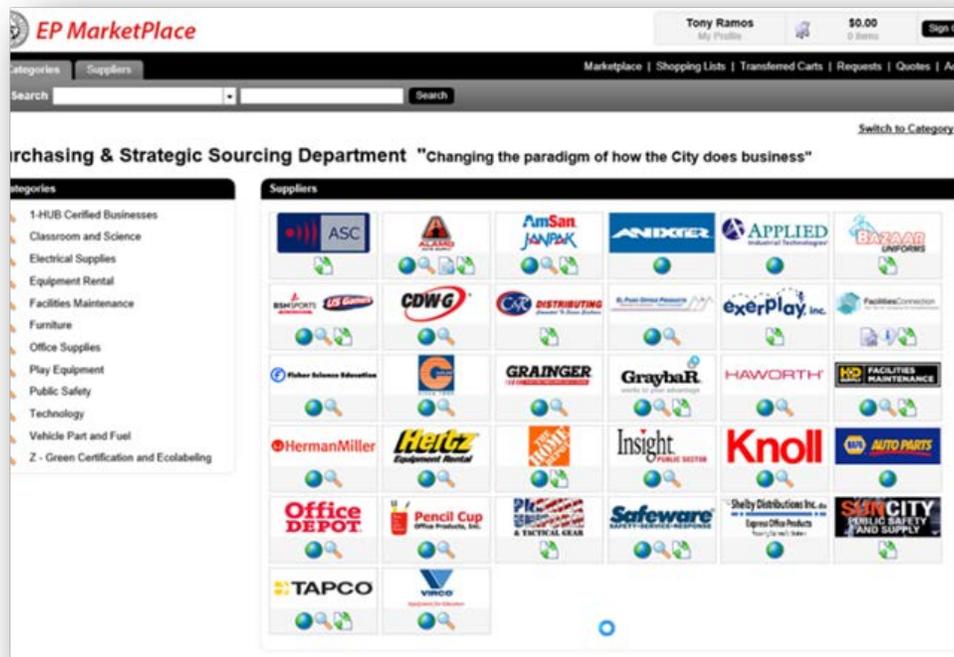
Strategy 6.7 Deliver effective and efficient processes to maximize value in obtaining goods and services

Action 6.7.1 Increase efficiency of procurement processes to reduce cycle time

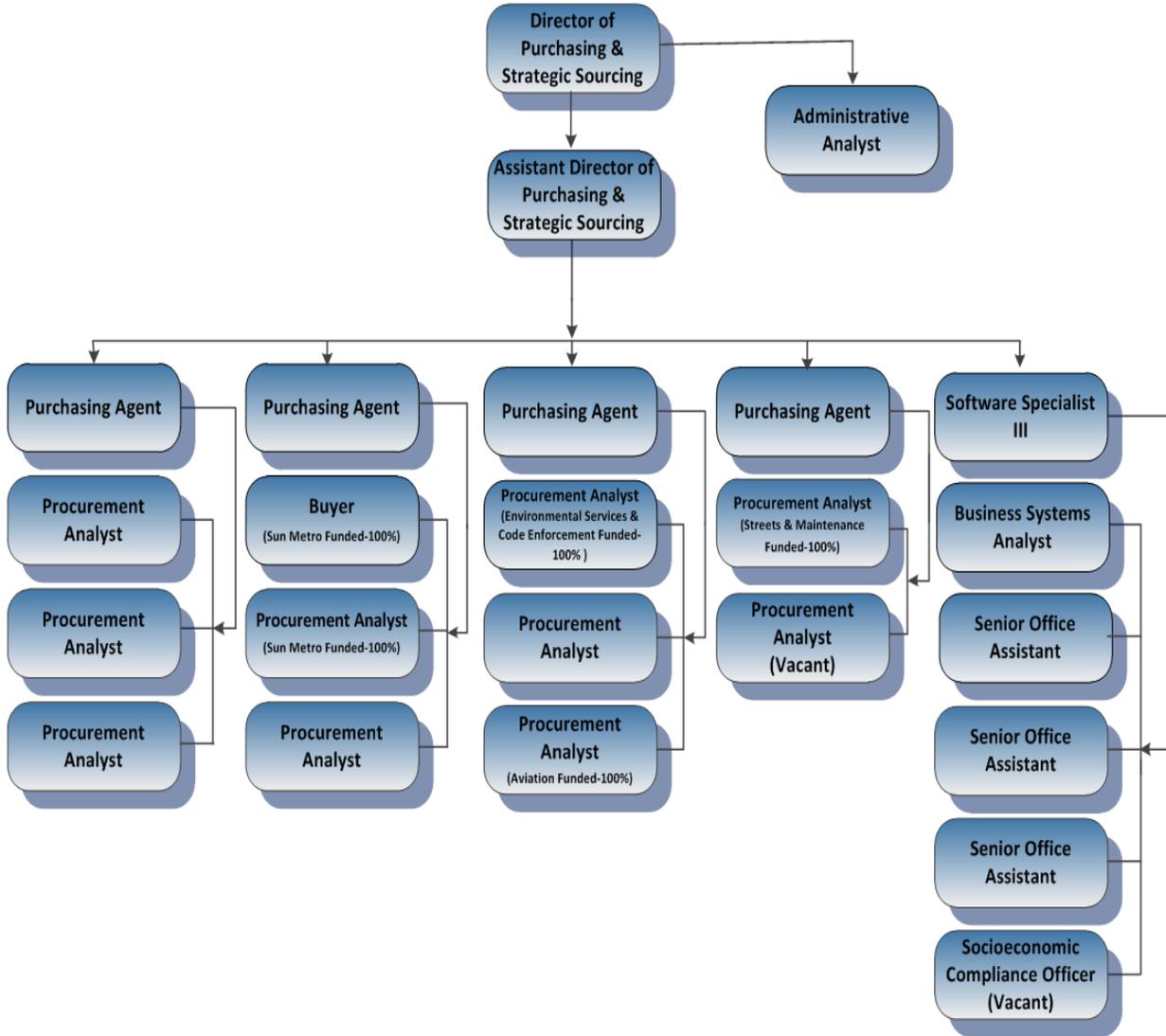
Action 6.7.2 Leverage technology to expedite delivery of goods and services

Strategy 6.13 Maintain systems integrity, compliance, and business continuity

Action 6.13.1 Ensure adherence to vendor recommended best practices and updates



Organizational Chart



**Purchasing and Strategic Sourcing
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Software Spec III | 0.00 | 1.00 | 1.00 |
| (Con)Enterprise Application Mg | 0.00 | 1.00 | 0.00 |
| Administrative Analyst | 1.00 | 1.00 | 1.00 |
| Business Systems Analyst | 0.00 | 0.00 | 1.00 |
| Buyer | 1.00 | 1.00 | 1.00 |
| Deputy Director | 0.00 | 0.00 | 1.00 |
| Dir of Puchasing & Strat Sourc | 0.00 | 0.00 | 1.00 |
| Procurement Analyst | 9.00 | 8.00 | 9.00 |
| Project Compliance Specialist | 0.00 | 0.00 | 2.00 |
| Purchasing Agent | 3.00 | 3.00 | 3.00 |
| Purchasing Manager | 1.00 | 1.00 | 0.00 |
| Senior Office Assistant | 3.00 | 3.00 | 3.00 |
| Senior Purchasing Agent | 1.00 | 1.00 | 0.00 |
| Socioeconomic Compliance Offic | 0.00 | 1.00 | 1.00 |
| Grand Total | 19.00 | 21.00 | 24.00 |

Tax Department

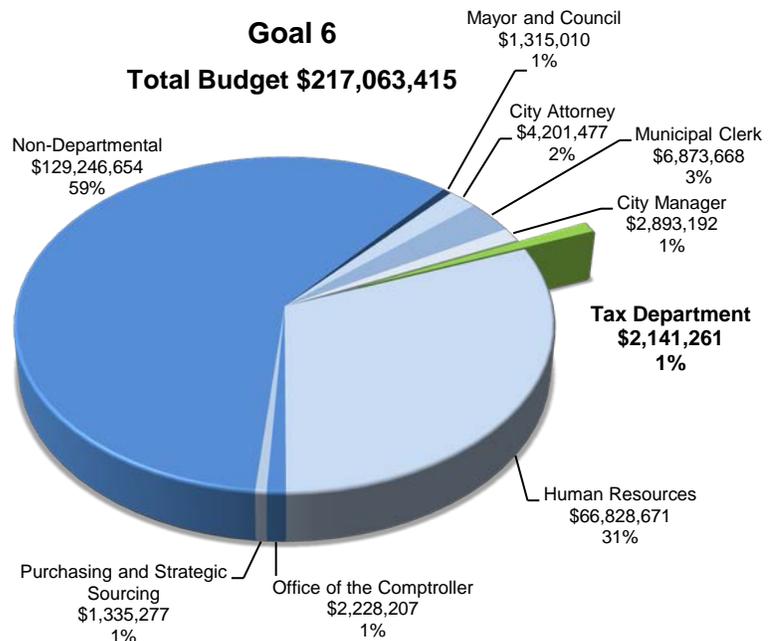
The mission of the City of El Paso Tax Department is to provide tax collection and disbursement services to taxpayers and taxing entities so they can each fulfill their civic responsibilities of funding and providing public services.

FY 2016 Total Budget
\$2,141,261

FY 2016 General Fund
\$0

FY 2016 Non-General Fund
\$2,141,261

Total FTE's
24.50



FY 2015 Key Results

- Implemented information/training sessions at Senior Centers:
 - ✓ 12 classes attended by 300 senior citizens
- Partnered with Auto agent: reduced number of erroneous payments from 560 to 40, reducing 520 Tax Office man hours
- Converted from 15-digit to 6-digit tax account ID which reduced errors and saved time

FY 2016 Key Deliverables

- Develop Oracle User Productivity Kit (UPK) training materials
- Enhance Public information bulletin board on website
- Implement new in-house lockbox system
- Expand customer usage of website portfolio services
- Implement new payment kiosk option

Tax

Mission Statement

The mission of the City of El Paso Tax Department is to provide tax collection and disbursement services to taxpayers and taxing entities so they can each fulfill their civic responsibilities of funding and providing public services.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 1,179,501 | 1,078,889 | 1,192,418 | 1,250,897 | 1,235,705 |
| Contractual Services | 278,269 | 517,357 | 446,963 | 455,308 | 462,750 |
| Materials/Supplies | 32,216 | 26,854 | 30,088 | 36,050 | 37,050 |
| Operating Expenditures | 10,328 | 20,494 | 20,611 | 279,756 | 279,756 |
| Non-Operating/Intergovt. Exp | 3 | 0 | 2,237 | 126,000 | 126,000 |
| Internal Transfers | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 465,623 | 8,811 | 0 | 0 | 0 |
| Total Expenditures | 1,965,941 | 1,652,406 | 1,692,317 | 2,148,012 | 2,141,261 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 1,965,941 | 1,652,406 | 1,692,317 | 2,148,012 | 0 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 0 | 0 | 0 | 0 | 0 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 0 | 0 | 0 | 2,141,261 |
| Total Funds | 1,965,941 | 1,652,406 | 1,692,317 | 2,148,012 | 2,141,261 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 24.50 | 24.50 | 24.50 | 24.50 | 0.00 |
| Non-General Fund | 0.00 | 0.00 | 0.00 | 0.00 | 24.50 |
| Total Authorized | 24.50 | 24.50 | 24.50 | 24.50 | 24.50 |

Tax

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| General Government | | | | |
| Tax Office Collections | 1,652,406 | 1,681,900 | 0 | 0 |
| Tax Administration | 0 | 0 | 594,083 | 0 |
| Tax Collection & Disbursement | 0 | 10,417 | 1,553,928 | 0 |
| Sub Total | 1,652,406 | 1,692,317 | 2,148,012 | 0 |
| Proprietary Funds | | | | |
| Tax Administration | 0 | 0 | 0 | 570,949 |
| Tax Collection & Disbursement | 0 | 0 | 0 | 1,570,312 |
| Sub Total | 0 | 0 | 0 | 2,141,261 |
| All Funds Total | \$ 1,652,406 | \$ 1,692,317 | \$ 2,148,012 | \$ 2,141,261 |

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

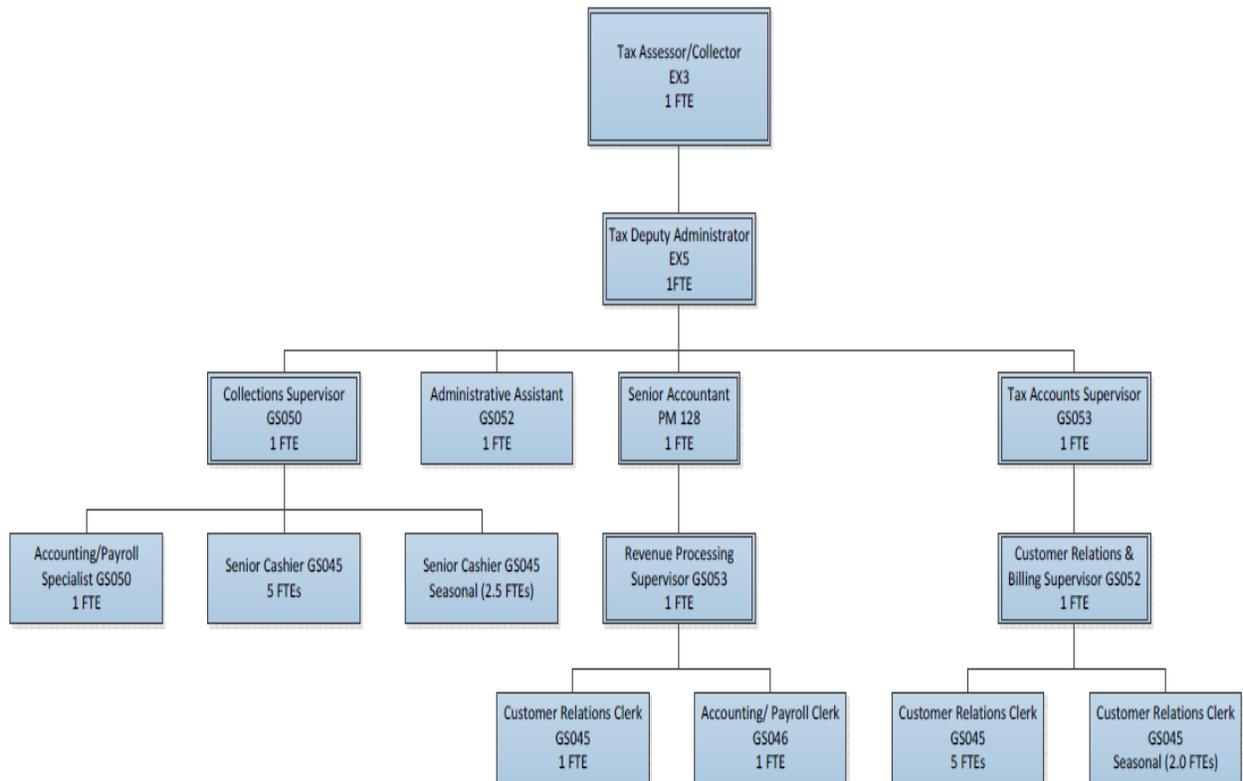
Strategy 6.11 Provide efficient and effective services to taxpayers

Action 6.11.1 Implement improvements that meet the needs of the customer

Organizational Chart

City of El Paso Tax Office

03/05/2015



**Tax Department
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--------------------------------|----------------------------|----------------------------|----------------------------|
| (Act) Accounting/Payroll Spec | 0.00 | 0.00 | 1.00 |
| (Act) Collections Supervisor | 0.00 | 0.00 | 1.00 |
| Accounting/Payroll Clerk | 1.00 | 1.00 | 1.00 |
| Accounting/Payroll Specialist | 1.00 | 1.00 | 0.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Collections Supervisor | 1.00 | 1.00 | 1.00 |
| Customer Relations & Billing S | 1.00 | 1.00 | 1.00 |
| Customer Relations Clerk | 8.00 | 8.00 | 8.00 |
| Revenue Processing Supervisor | 1.00 | 1.00 | 1.00 |
| Senior Accountant | 1.00 | 1.00 | 1.00 |
| Senior Cashier | 6.50 | 6.50 | 5.50 |
| Tax Accounts Supervisor | 1.00 | 1.00 | 1.00 |
| Tax Assesor & Collector | 1.00 | 1.00 | 1.00 |
| Tax Deputy Administrator | 1.00 | 1.00 | 1.00 |
| Grand Total | 24.50 | 24.50 | 24.50 |



GOAL 7: Enhance and Sustain El Paso's Infrastructure

- > Capital Improvement Department
- > International Bridges
- > Mass Transit-Sun Metro
- > Metropolitan Planning Organization
- > Streets & Maintenance

Goal 7

Enhance and Sustain El Paso's Infrastructure Network

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 64,408,504 | 61,749,981 | 65,034,583 | 62,067,922 | 60,104,493 |
| Contractual Services | 15,967,099 | 19,902,431 | 24,539,080 | 28,914,395 | 28,663,685 |
| Materials/Supplies | 25,690,614 | 27,455,344 | 29,007,998 | 30,577,554 | 27,227,828 |
| Operating Expenditures | 27,940,779 | 29,136,789 | 30,746,438 | 17,638,688 | 16,853,465 |
| Non-Operating/Intergovt. Exp | 5,134,034 | 2,686,974 | 4,345,246 | 7,442,768 | 9,929,869 |
| Internal Transfers | 9,553,074 | 11,883,243 | 13,659,012 | 13,621,607 | 12,759,540 |
| Capital Outlay | 78,047,636 | 56,895,829 | 102,827,655 | 3,138,545 | 2,626,401 |
| Total Expenditures | 226,741,740 | 209,710,591 | 270,160,013 | 163,401,478 | 158,165,281 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 42,288,089 | 42,648,229 | 44,347,218 | 44,395,391 | 39,055,262 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 73,572,866 | 59,478,091 | 103,429,139 | 2,284,243 | 2,774,275 |
| Nonmajor Governmental Funds | 1,324,927 | 502,642 | 9,575,627 | 7,577,953 | 5,474,601 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 109,555,857 | 107,081,630 | 112,808,030 | 109,143,892 | 110,861,143 |
| Total Funds | 226,741,740 | 209,710,591 | 270,160,013 | 163,401,478 | 158,165,281 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 522.30 | 452.70 | 475.80 | 468.20 | 351.15 |
| Non-General Fund | 935.48 | 936.27 | 861.30 | 863.30 | 882.10 |
| Total Authorized | 1457.78 | 1388.97 | 1337.10 | 1331.50 | 1233.25 |

Capital Improvement Department

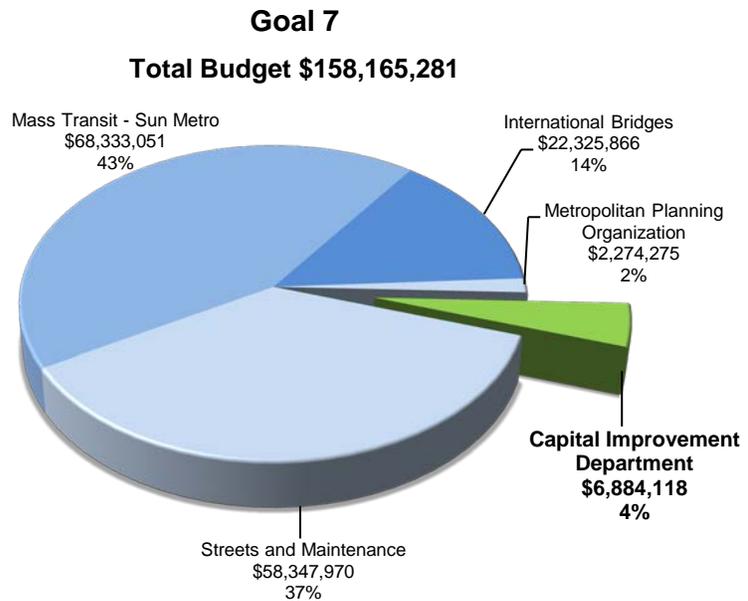
To provide capital project management services to city staff, residents, and visitors to El Paso so they can use and enjoy improved infrastructure, facilities, and amenities for enhanced health, safety, and welfare.

FY 2016 Total Budget
\$6,884,118

FY 2016 General Fund
\$6,562,223

FY 2016 Non-General Fund
\$321,895

Total FTE's
93.25



FY 2015 Key Results

-  Established the Capital Improvement Department through reorganization of Engineering, Streets and Maintenance, and Parks and Recreation
-  Completed 6 street reconstruction projects
-  Completion of City's One Landscape Standard for all CIP projects
-  Recent reorganization supporting the Capital Improvement Department to ensure design standards are consistent

FY 2016 Key Deliverables

-  Consolidation of CIP Department will expedite and improve CIP project delivery
-  Complete revisions to the Design Standards for Construction (DSC) manual for enhanced public infrastructure



Capital Improvement Department

Mission Statement

To provide capital project management services to city staff, residents, and visitors to El Paso so they can use and enjoy improved infrastructure, facilities, and amenities for enhanced health, safety, and welfare.

| <i>Budget Summary</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|----------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 3,325,374 | 2,768,714 | 4,758,953 | 4,977,669 | 5,679,859 |
| Contractual Services | 139,844 | 56,674 | 221,847 | 50,498 | 992,562 |
| Materials/Supplies | 214,716 | 136,511 | 88,411 | 100,955 | 136,659 |
| Operating Expenditures | 118,369 | 33,186 | 33,244 | 48,023 | 75,038 |
| Non-Operating/Intergovt. Exp | 0 | 0 | 0 | 0 | 0 |
| Internal Transfers | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| <i>Total Expenditures</i> | 3,798,302 | 2,995,084 | 5,102,455 | 5,177,145 | 6,884,118 |

| <i>Source of Funds</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 3,799,205 | 2,980,994 | 4,938,888 | 5,177,145 | 6,562,223 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 0 | 0 | 172,763 | 0 | 321,895 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | -902 | 14,090 | -9,197 | 0 | 0 |
| <i>Total Funds</i> | 3,798,302 | 2,995,084 | 5,102,455 | 5,177,145 | 6,884,118 |

| <i>Positions</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 146.00 | 69.00 | 74.50 | 75.50 | 85.25 |
| Non-General Fund | 1.00 | 0.00 | 2.00 | 0.00 | 8.00 |
| <i>Total Authorized</i> | 147.00 | 69.00 | 76.50 | 75.50 | 93.25 |

Capital Improvement Department

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|-------------------------------------|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Engineering Administration | 1,161,559 | 1,421,715 | 1,208,491 | 1,506,986 |
| Engineering Construction Inspection | 506,693 | 622,125 | 0 | 0 |
| Project Engineering | 518,923 | 1,538,285 | 2,914,918 | 2,645,517 |
| Engineering Support | 319,447 | 671,443 | 561,691 | 0 |
| Engineering CIP | 441,431 | 685,320 | 492,045 | 2,409,721 |
| Capital Assets Management | 32,942 | 0 | 0 | 0 |
| Sub Total | 2,980,994 | 4,938,888 | 5,177,145 | 6,562,223 |

| | | | | |
|------------------------------------|---|---------|---|---------|
| Nonmajor Governmental Funds | | | | |
| Engineering Administration | 0 | 172,763 | 0 | 0 |
| Engineering Administration | 0 | 0 | 0 | 321,895 |
| Sub Total | 0 | 172,763 | 0 | 321,895 |

| | | | | |
|----------------------------|--------|---------|---|---|
| Proprietary Funds | | | | |
| Engineering Administration | 10,246 | (7,800) | 0 | 0 |
| Engineering CIP | 3,844 | (1,397) | 0 | 0 |
| Sub Total | 14,090 | (9,197) | 0 | 0 |

| | | | | |
|------------------------|---------------------|---------------------|---------------------|---------------------|
| All Funds Total | \$ 2,995,084 | \$ 5,102,455 | \$ 5,177,145 | \$ 6,884,118 |
|------------------------|---------------------|---------------------|---------------------|---------------------|

Strategic Actions

Goal 7: Enhance and Sustain El Paso's Infrastructure Network

Strategy 7.2 Improve competitiveness through infrastructure investments impacting the quality of life

Action 7.2.1 Implement and monitor methodologies to ensure operational efficiency

Action 7.2.2 Deliver high quality CIP projects

Strategy 7.5 Set one standard for infrastructure across the city

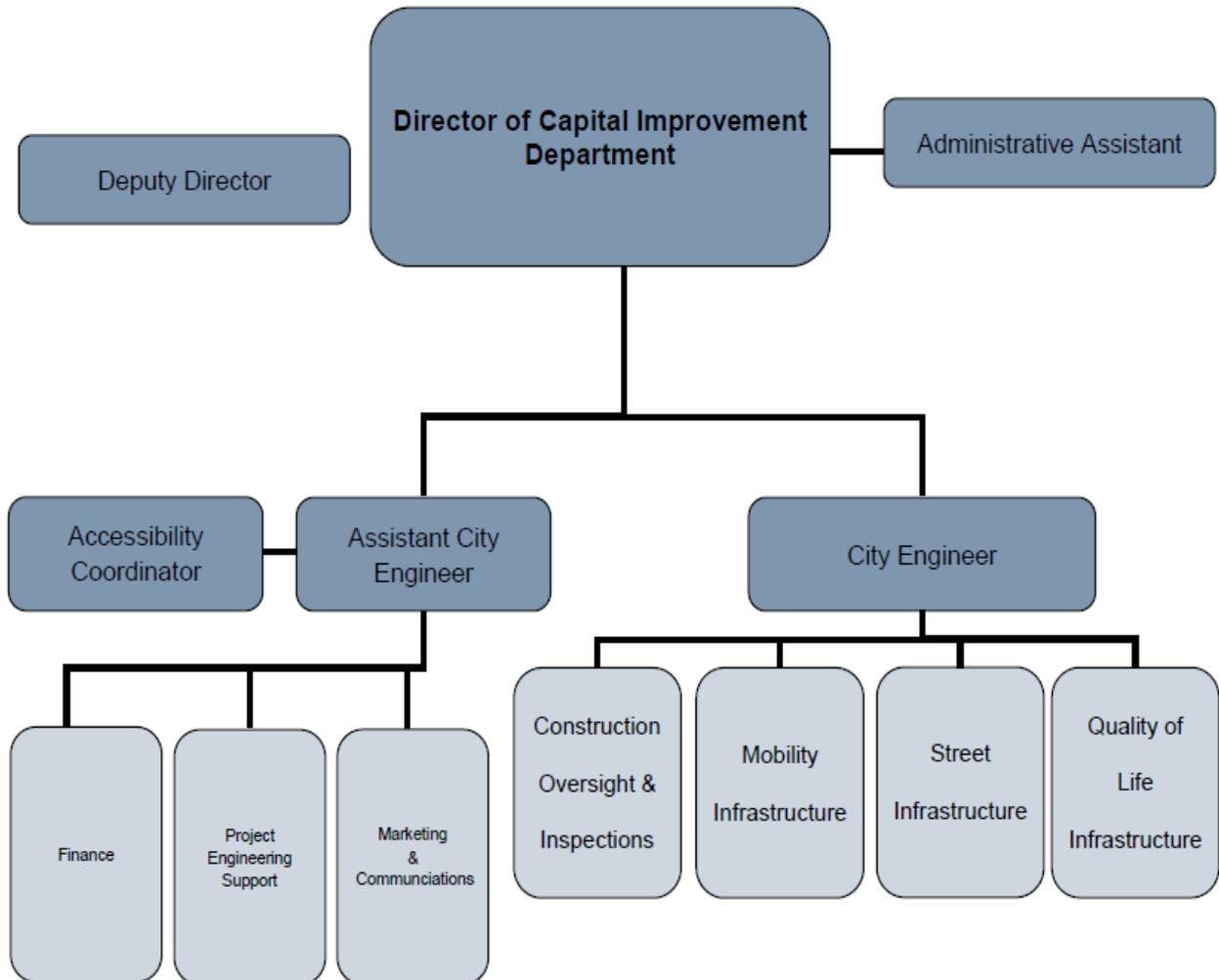
Action 7.5.1 Design and construct public infrastructure that enhances quality of life city-wide.

FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target |
|--|----------------|----------------|-------------|----------------|
| % Street Reconstruction Capital Projects completed on time at/under budget | 67% | 81% | 88% | 80% |
| % Airport Capital Projects completed on time at/under budget | N/A | 85% | 100% | 80% |
| % Transit Capital Projects completed on time at/under budget | N/A | 73% | 100% | 80% |



Organizational Chart



**Capital Improvement Department
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|---------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Arborist | 0.00 | 0.00 | 1.00 |
| (Con) CADD Technician | 2.00 | 2.00 | 2.00 |
| (Con) Capital Imp Project Assoc | 2.00 | 3.00 | 3.00 |
| (Con) Chief Architect | 0.00 | 1.00 | 1.00 |
| (Con) Construction Insp/Mgr | 1.00 | 1.00 | 1.00 |
| (Con) Construction Inspector | 4.00 | 4.00 | 2.00 |
| (Con) Cont Compliance Officer | 1.00 | 0.00 | 0.00 |
| (Con) Document Scanning Specia | 1.00 | 1.00 | 1.00 |
| (Con) Eng Prog Administrator | 0.00 | 1.00 | 0.00 |
| (Con) Graduate Intern | 0.50 | 0.50 | 0.50 |
| (Con) Lead Public Affairs Coord | 0.00 | 0.00 | 1.00 |
| (Con) Park Proj Review Coord. | 0.00 | 0.00 | 0.75 |
| (Con) Program Administrator | 1.00 | 0.00 | 0.00 |
| (Con) Project Manager | 2.00 | 2.00 | 3.00 |
| (Con) Sr. Land & Contract Admi | 0.00 | 1.00 | 1.00 |
| (Con) Trans Planning Administr | 0.00 | 0.00 | 1.00 |
| (Con) Undergraduate Intern | 1.00 | 1.00 | 1.00 |
| (Con)Capital Improvements Proj | 1.00 | 1.00 | 1.00 |
| (Con)Public Affairs Specialist | 0.00 | 1.00 | 1.00 |
| (UF) Civil Engineer | 0.00 | 1.00 | 1.00 |
| Accessibility Coordinator | 1.00 | 1.00 | 1.00 |
| Accountant | 0.00 | 0.00 | 1.00 |
| Accounting/Payroll Clerk | 2.00 | 2.00 | 2.00 |
| Accounting/Payroll Specialist | 2.00 | 2.00 | 2.00 |
| Admin Svcs Manager | 1.00 | 1.00 | 1.00 |
| Administrative Analyst | 1.00 | 1.00 | 1.00 |
| Architect | 1.00 | 1.00 | 1.00 |
| Architectural Intern | 2.00 | 2.00 | 3.00 |
| Assistant City Engineer | 1.00 | 1.00 | 1.00 |
| Business & Customer Service Ma | 1.00 | 0.00 | 0.00 |
| Business & Financial Manager | 1.00 | 0.00 | 0.00 |
| Chief Construction Inspector | 1.00 | 1.00 | 0.00 |
| City Engineer | 1.00 | 1.00 | 1.00 |
| Civil Engineer | 2.00 | 2.00 | 2.00 |
| Civil Engineering Associate | 9.00 | 9.00 | 10.00 |
| Consumer Affairs Officer | 1.00 | 0.00 | 0.00 |
| Contracts Development Coord. | 1.00 | 1.00 | 0.00 |

| | | | |
|--------------------------------|--------------|--------------|--------------|
| Deputy Director | 0.00 | 1.00 | 1.00 |
| Engineering Associate | 3.00 | 4.00 | 4.00 |
| Engineering Division Manager | 4.00 | 5.00 | 4.00 |
| Engineering Lead Technician | 4.00 | 3.00 | 6.00 |
| Engineering Senior Technician | 3.00 | 4.00 | 5.00 |
| Engineering Technician | 0.00 | 0.00 | 4.00 |
| Environmental Engineer | 1.00 | 0.00 | 0.00 |
| Environmental Engineering Asso | 1.00 | 0.00 | 0.00 |
| Landscape Inspector | 1.00 | 1.00 | 1.00 |
| Office Assistant | 1.00 | 0.00 | 0.00 |
| Open Space, Trails and Parks C | 0.00 | 0.00 | 1.00 |
| Operations Supervisor | 0.00 | 0.00 | 2.00 |
| Parks Planning & Dev. Manager | 0.00 | 0.00 | 1.00 |
| Planner | 1.00 | 1.00 | 1.00 |
| Procurement Analyst | 1.00 | 1.00 | 0.00 |
| Project Compliance Specialist | 3.00 | 4.00 | 1.00 |
| Public Affairs Coordinator | 1.00 | 1.00 | 0.00 |
| Research Assistant | 1.00 | 1.00 | 1.00 |
| Resurfacing Inspector | 0.00 | 0.00 | 6.00 |
| Senior Accounting/Payroll Spec | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 2.00 | 1.00 | 1.00 |
| Senior Planner | 0.00 | 0.00 | 1.00 |
| Senior Secretary | 2.00 | 2.00 | 3.00 |
| Special Projects Principal Eng | 1.00 | 0.00 | 0.00 |
| Traffic Engineer | 1.00 | 0.00 | 1.00 |
| Grand Total | 76.50 | 75.50 | 93.25 |

International Bridges

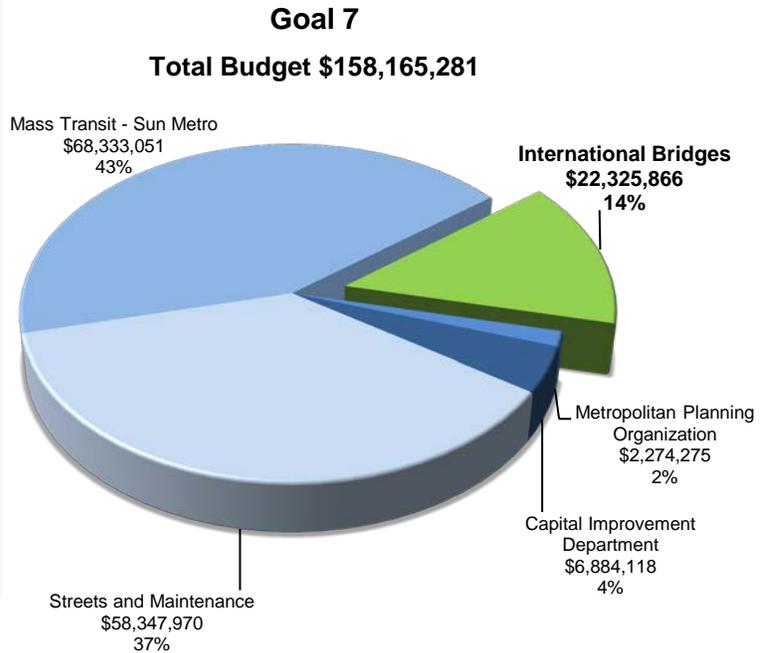
The Mission of the International Bridges Department is to provide cross-border mobility and on-street parking services to residents, visitors and businesses so that they can participate in the vitality of the greater Paso Del Norte region.

FY 2016 Total Budget
\$22,325,866

FY 2016 General Fund
\$0

FY 2016 Non-General Fund
\$22,325,866

Total FTE's
70.25



FY 2015 Key Results

- The City's partnership with Customs and Border Protection funded 9,249 hours of overtime from September through May, keeping lanes open during peak travel hours to improve cross border mobility

FY 2016 Key Deliverables

- Complete Paso Del Norte and Stanton Street Bridge Bluetooth projects
- Complete a new program to pay for parking meters via cell phone application



International Bridges

Mission Statement

The Mission of the International Bridges Department is to provide cross-border mobility and on-street parking services to residents, visitors and businesses so that they can participate in the vitality of the greater Paso Del Norte region.

| Budget Summary | FY2012 Actual | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|------------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|
| Personal Services | 2,471,717 | 2,402,752 | 2,360,797 | 2,324,230 | 2,896,939 |
| Contractual Services | 1,341,927 | 1,463,575 | 1,898,884 | 4,522,805 | 4,715,759 |
| Materials/Supplies | 179,934 | 134,417 | 293,006 | 492,777 | 526,777 |
| Operating Expenditures | 269,025 | 711,581 | 442,215 | 146,894 | 151,994 |
| Non-Operating/Intergovt. Exp | 27,135 | 26,232 | 59,349 | 59,000 | 2,383,050 |
| Internal Transfers | 9,553,074 | 11,883,243 | 12,791,848 | 13,454,843 | 11,317,892 |
| Capital Outlay | 8,213 | 596,717 | 2,858 | 329,492 | 333,456 |
| Total Expenditures | 13,851,024 | 17,218,518 | 17,848,956 | 21,330,041 | 22,325,866 |

| Source of Funds | FY2012 Actual | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|------------------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|
| General Government | 0 | 0 | 0 | 0 | 0 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 0 | 0 | 0 | 0 | 0 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 13,851,024 | 17,218,518 | 17,848,956 | 21,330,041 | 22,325,866 |
| Total Funds | 13,851,024 | 17,218,518 | 17,848,956 | 21,330,041 | 22,325,866 |

| Positions | FY2012 Adopted | FY2013 Adopted | FY2014 Adopted | FY2015 Adopted | FY2016 Adopted |
|-------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Non-General Fund | 56.06 | 54.40 | 54.00 | 55.00 | 70.25 |
| Total Authorized | 56.06 | 54.40 | 54.00 | 55.00 | 70.25 |

International Bridges

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|----------------------------------|----------------------|----------------------|----------------------|----------------------|
| Proprietary Funds | | | | |
| International Bridge Operations | 15,849,027 | 15,780,924 | 16,969,420 | 17,665,835 |
| International Bridge Maintenance | 0 | 5,176 | 0 | 0 |
| Parking Meter Operations | 717,517 | 557,481 | 705,313 | 751,493 |
| Administrative | 651,974 | 972,067 | 830,780 | 982,613 |
| 560 Reimburseable Agreement | 0 | 533,308 | 2,824,528 | 2,925,926 |
| All Funds Total | \$ 17,218,518 | \$ 17,848,956 | \$ 21,330,041 | \$ 22,325,866 |

Strategic Actions

Goal 7: Enhance and Sustain El Paso's Infrastructure Network

Strategy 7.3 Enhance regional comprehensive transportation system

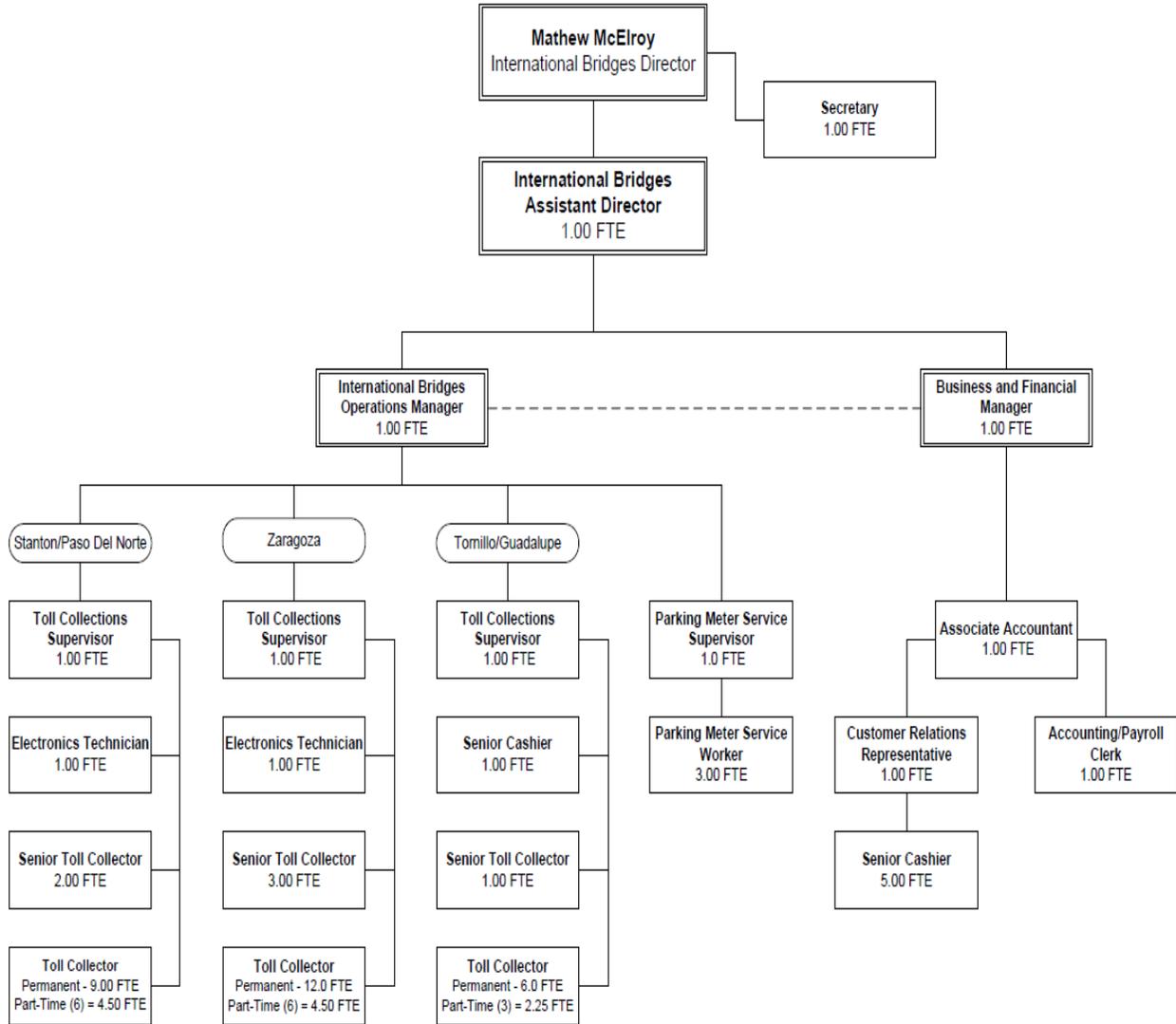
Action 7.3.2 Enhance operational efficiencies to facilitate cross border mobility, trade, and tourism

FY 2016 Key Performance Indicators

| | 2013 Baseline Before P3 | 2014 Actual | 2015 YTD | 2016 Target |
|--|-------------------------------|----------------|-------------|----------------|
| Paso Del Norte Bridge % of Pedestrians that cross within 15 minutes or less during P3 peak times | 68% | 93% | 88% | >75% |
| Paso Del Norte Bridge % of Passenger Vehicles that cross within 15 minutes or less during P3 peak times | 4% | 57% | 45% | >25% |
| Ysleta-Zaragoza Bridge % of Passenger Vehicles that cross within 12 minutes or less during P3 peak times | 15% | 54% | 38% | >25% |
| Ysleta-Zaragoza Bridge % of Cargo Vehicles that cross within 19 minutes or less during P3 peak times | 70% | 82% | 86% | >75% |



Organizational Chart



**International Bridges
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--|----------------------------|----------------------------|----------------------------|
| Accounting/Payroll Clerk | 1.00 | 1.00 | 1.00 |
| Associate Accountant | 1.00 | 1.00 | 1.00 |
| Business & Financial Manager | 1.00 | 1.00 | 1.00 |
| Customer Relations Representative | 1.00 | 1.00 | 1.00 |
| Economist | 0.00 | 0.00 | 1.00 |
| Electronics Technician | 2.00 | 2.00 | 2.00 |
| International Bridges Assistant Director | 0.00 | 0.00 | 1.00 |
| International Bridges Director | 1.00 | 1.00 | 1.00 |
| International Bridges Operations Mngr | 1.00 | 1.00 | 1.00 |
| Parking Meter Service Supervisor | 1.00 | 1.00 | 1.00 |
| Parking Meter Service Worker | 3.00 | 3.00 | 3.00 |
| Secretary | 1.00 | 1.00 | 1.00 |
| Senior Cashier | 5.00 | 5.00 | 6.00 |
| Senior Toll Collector | 5.00 | 5.00 | 6.00 |
| Strategic Project Manager | 0.00 | 0.00 | 2.00 |
| Toll Collections Supervisor | 1.00 | 2.00 | 3.00 |
| Toll Collector | 30.00 | 30.00 | 38.25 |
| Grand Total | 54.00 | 55.00 | 70.25 |

Mass Transit – Sun Metro

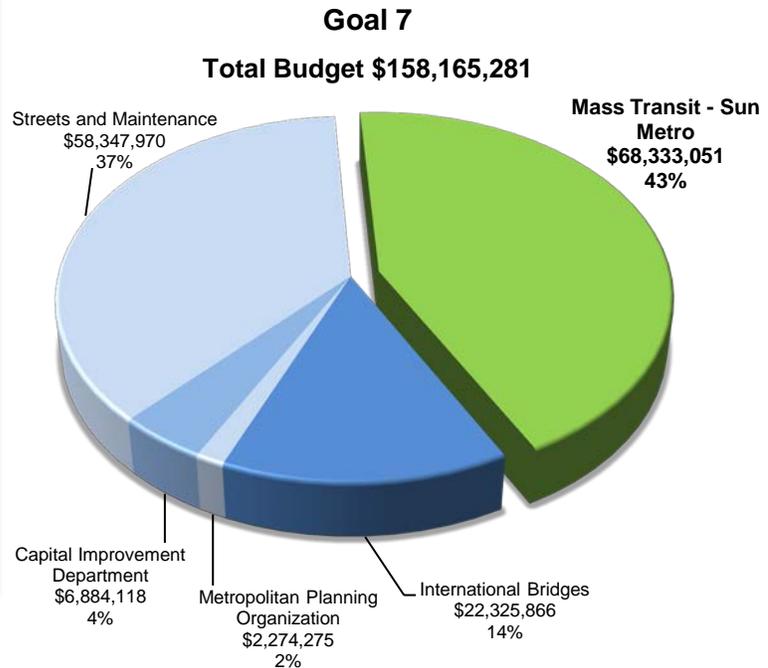
The Mission of Sun Metro is to provide a first-class public transportation service to all El Pasoans and visitors so they can experience safe, reliable, professional, courteous customer services and economic opportunity.

FY 2016 Total Budget
\$68,333,051

FY 2016 General Fund
\$0

FY 2016 Non-General Fund
\$68,333,051

Total FTE's
638.75



FY 2015 Key Results

- Completed 3 Public Transit/Airport construction projects and 7 Public Transit design projects
- Introduced BRIO system along Mesa corridor increasing system efficiency
- Improved the ratio of bus shelters to bus stops to 18.13%

FY 2016 Key Deliverables

- Public transit Fixed Route on-time service performance of 97%
- Lift on-time service performance of 94%
- Begin construction of Alameda and Dyer BRIO systems



Mass Transit - Sun Metro

Mission Statement

The Mission of Sun Metro is to provide a first-class public transportation service to all El Pasoans and visitors so they can experience safe, reliable, professional, courteous customer service and economic opportunity.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 36,442,540 | 33,569,260 | 34,026,276 | 30,796,239 | 31,756,681 |
| Contractual Services | 6,143,893 | 10,464,392 | 12,001,773 | 13,558,689 | 14,159,462 |
| Materials/Supplies | 8,712,784 | 9,719,381 | 11,535,432 | 10,869,637 | 9,137,889 |
| Operating Expenditures | 14,342,237 | 15,148,497 | 16,891,601 | 5,573,996 | 5,819,639 |
| Non-Operating/Intergovt. Exp | 1,880,851 | 916,912 | 1,631,103 | 4,664,915 | 4,761,986 |
| Internal Transfers | 0 | 0 | 0 | 0 | 1,040,449 |
| Capital Outlay | 10,335 | -1 | 0 | 2,165,000 | 1,656,945 |
| Total Expenditures | 67,532,640 | 69,818,440 | 76,086,185 | 67,628,476 | 68,333,051 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | -42 | 0 | 0 | 0 | 0 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 0 | 0 | 0 | 0 | 0 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 67,532,682 | 69,818,440 | 76,086,185 | 67,628,476 | 68,333,051 |
| Total Funds | 67,532,640 | 69,818,440 | 76,086,185 | 67,628,476 | 68,333,051 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| Non-General Fund | 718.12 | 718.97 | 630.00 | 632.00 | 638.75 |
| Total Authorized | 718.12 | 718.97 | 630.00 | 632.00 | 638.75 |

Mass Transit - Sun Metro

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|----------------------------------|----------------------|----------------------|----------------------|----------------------|
| Proprietary Funds | | | | |
| Fixed Route Operations | 26,690,970 | 27,952,530 | 27,858,695 | 26,649,661 |
| Transit Maintenance | 12,938,816 | 15,152,772 | 16,546,582 | 16,917,717 |
| Mass Transit Administration | 16,083,621 | (15,941,358) | 12,682,377 | 13,339,627 |
| Mass Transit Inventory Purchases | 8,740,891 | 7,593,393 | 9,086,357 | 5,133,739 |
| Lift Operations | 6,951,950 | 6,999,027 | 7,633,681 | 8,258,649 |
| Transit Planning | 2,145,817 | 3,034,042 | 1,328,425 | 1,128,784 |
| Transit Safety Security | 1,357,839 | 2,027,652 | 1,578,716 | 2,038,613 |
| Sun Metro Capital Grants | 1,256,578 | 35,058,566 | 0 | 0 |
| Mass Transit Inventory Issues | (6,348,043) | (5,790,438) | (9,086,357) | (5,133,739) |
| Sub Total | 69,818,440 | 76,086,185 | 67,628,476 | 68,333,051 |
| All Funds Total | \$ 69,818,440 | \$ 76,086,185 | \$ 67,628,476 | \$ 68,333,051 |

Strategic Actions

Goal 7: Enhance and Sustain El Paso's Infrastructure Network

Strategy 7.3 Enhance regional comprehensive transportation system

Action 7.3.1 Expand and sustain mass transit alternatives

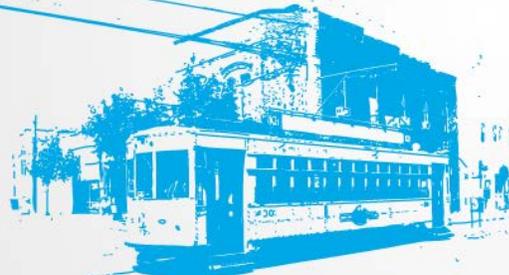
Action 7.3.3 Coordinate regional, multimodal transportation strategies, programs, and plans within the El Paso MPO planning area

FY 2016 Key Performance Indicators

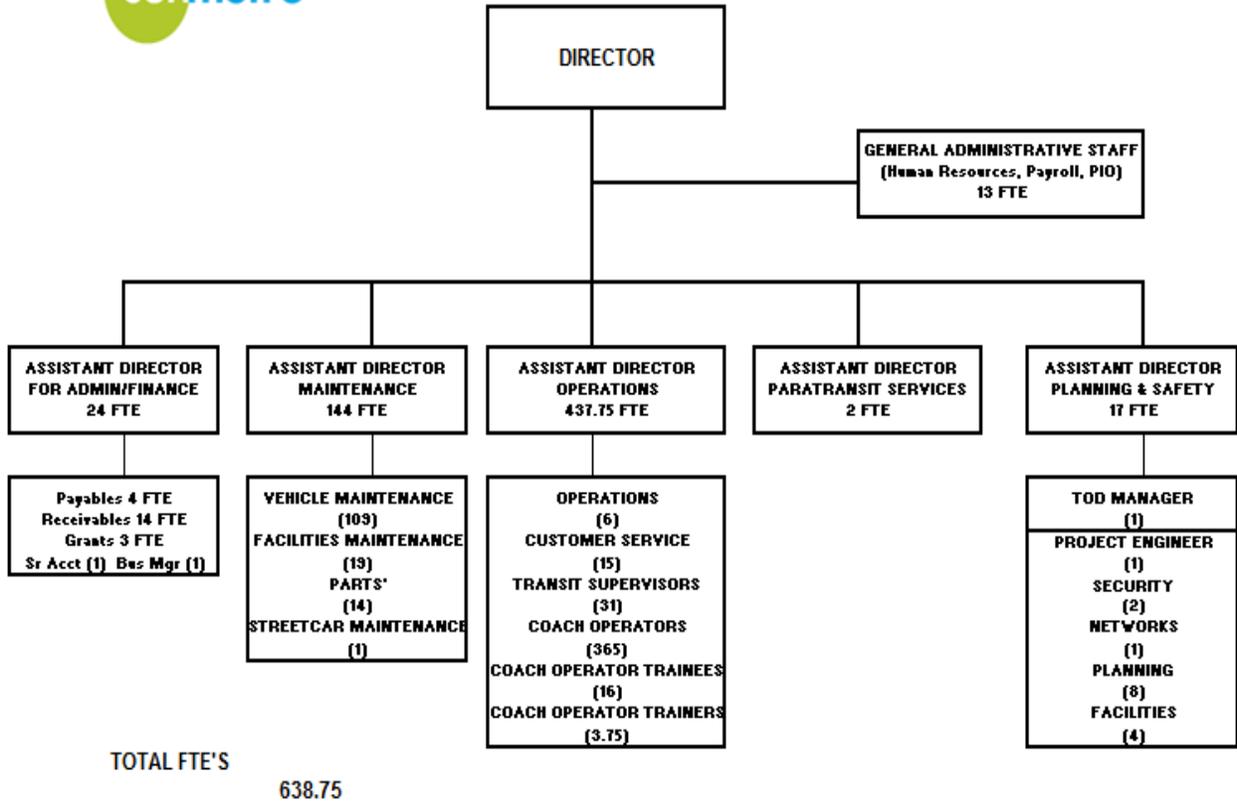
| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target |
|--|-------------|-------------|----------|-------------|
| % Transit Capital Projects completed on time at/under budget | N/A | 73% | 100% | 80% |



Streetcar



Organizational Chart



**Mass Transit – Sun Metro
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Assistant Security Mgr | 0.00 | 1.00 | 1.00 |
| (Con) Director Mass Transit | 1.00 | 1.00 | 1.00 |
| (Con) Grant Project Manager | 0.00 | 1.00 | 1.00 |
| (Con) Grants Planner | 1.00 | 1.00 | 1.00 |
| (Con) LIFT Srvs Comp Officer | 1.00 | 1.00 | 1.00 |
| (Con) Maintenance Manager | 1.00 | 1.00 | 1.00 |
| (Con) Public Affairs Coord. | 1.00 | 1.00 | 1.00 |
| (Con) Support Services II | 1.00 | 1.00 | 1.00 |
| (Con) Transit Term Oper Off | 1.00 | 1.00 | 1.00 |
| (Con) Website Coordinator | 1.00 | 1.00 | 1.00 |
| (Con)Asst Dir Trans Adm & Fin | 1.00 | 1.00 | 1.00 |
| (Con)Public Affairs Specialist | 1.00 | 1.00 | 1.00 |
| (Con)Trans Ori Dev & Proj Mgr | 1.00 | 1.00 | 1.00 |
| (UF) Fleet Service Assistant | 1.00 | 1.00 | 1.00 |
| Accountant | 3.00 | 3.00 | 3.00 |
| Accounting/Payroll Clerk | 5.00 | 5.00 | 5.00 |
| Accounting/Payroll Specialist | 3.00 | 3.00 | 3.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Associate Accountant | 1.00 | 1.00 | 1.00 |
| Business & Financial Manager | 1.00 | 1.00 | 1.00 |
| Cashier | 7.00 | 8.00 | 8.00 |
| Coach Operator | 360.00 | 360.00 | 365.00 |
| Coach Operator Trainee | 21.00 | 21.00 | 16.00 |
| Coach Operator Trainer | 0.00 | 0.00 | 3.75 |
| Coin Sorter Operator | 2.00 | 2.00 | 2.00 |
| Communication Dispatcher | 4.00 | 4.00 | 4.00 |
| Cont - Asst Dir for Transit | 1.00 | 1.00 | 1.00 |
| Cont - Asst. Dir of Maintenanc | 1.00 | 1.00 | 1.00 |
| Customer Relations Clerk | 10.00 | 10.00 | 10.00 |
| Departmental Human Resources M | 1.00 | 1.00 | 1.00 |
| Document Center Specialist | 1.00 | 1.00 | 1.00 |
| Electronics Lead Technican | 1.00 | 1.00 | 1.00 |
| Electronics Technician | 6.00 | 6.00 | 6.00 |
| Facilities Maint Lead Worker | 2.00 | 2.00 | 2.00 |
| Facilities Maintenance Supervi | 1.00 | 1.00 | 1.00 |
| Facilities Maintenance Worker | 5.00 | 4.00 | 4.00 |
| Fixed Route Assistant Superint | 2.00 | 2.00 | 2.00 |
| Fleet Body Repair Lead Technic | 1.00 | 1.00 | 1.00 |
| Fleet Body Repair Technician | 7.00 | 7.00 | 7.00 |
| Fleet Body Shop Supervisor | 2.00 | 2.00 | 2.00 |
| Fleet Maintenance Chief | 1.00 | 1.00 | 1.00 |

| | | | |
|--------------------------------|---------------|---------------|---------------|
| Fleet Maintenance Lead Technic | 16.00 | 16.00 | 16.00 |
| Fleet Maintenance Supervisor | 10.00 | 9.00 | 9.00 |
| Fleet Maintenance Technician | 35.00 | 35.00 | 35.00 |
| Fleet Maintenance Trainer Supe | 1.00 | 1.00 | 1.00 |
| Fleet Service Assistant | 17.00 | 18.00 | 18.00 |
| Fleet Service Worker | 6.00 | 6.00 | 6.00 |
| General Service Worker | 3.00 | 3.00 | 3.00 |
| Human Resources Analyst | 1.00 | 1.00 | 1.00 |
| Human Resources Specialist | 1.00 | 1.00 | 1.00 |
| Lead Maintenance Mechanic | 2.00 | 2.00 | 2.00 |
| Maintenance Mechanic | 5.00 | 5.00 | 5.00 |
| Maintenance Service Ticket Wri | 2.00 | 2.00 | 2.00 |
| Materials Specialist | 4.00 | 4.00 | 4.00 |
| Planner | 1.00 | 1.00 | 1.00 |
| Research Assistant | 0.00 | 1.00 | 1.00 |
| Secretary | 1.00 | 1.00 | 1.00 |
| Senior Accountant | 1.00 | 1.00 | 1.00 |
| Senior Graphics Technician | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 3.00 | 3.00 | 3.00 |
| Senior Secretary | 3.00 | 3.00 | 3.00 |
| Senior Service Planner | 2.00 | 2.00 | 2.00 |
| Stores Clerk | 7.00 | 7.00 | 7.00 |
| Streetcar Maintenance Manager | 0.00 | 0.00 | 1.00 |
| Trades Helper | 6.00 | 6.00 | 6.00 |
| Traffic Engineer | 1.00 | 1.00 | 1.00 |
| Transit Data Specialist | 1.00 | 0.00 | 0.00 |
| Transit Fleet Service Supervis | 1.00 | 1.00 | 1.00 |
| Transit Planning & Program Coo | 1.00 | 1.00 | 1.00 |
| Transit Project Engineer | 0.00 | 0.00 | 1.00 |
| Transit Schedule Writer | 3.00 | 3.00 | 3.00 |
| Transit Stock Controller | 1.00 | 1.00 | 1.00 |
| Transit Supervisor | 32.00 | 32.00 | 32.00 |
| Transit Terminal Ops Officer | 0.00 | 0.00 | 1.00 |
| Grand Total | 630.00 | 632.00 | 638.75 |

Streets and Maintenance

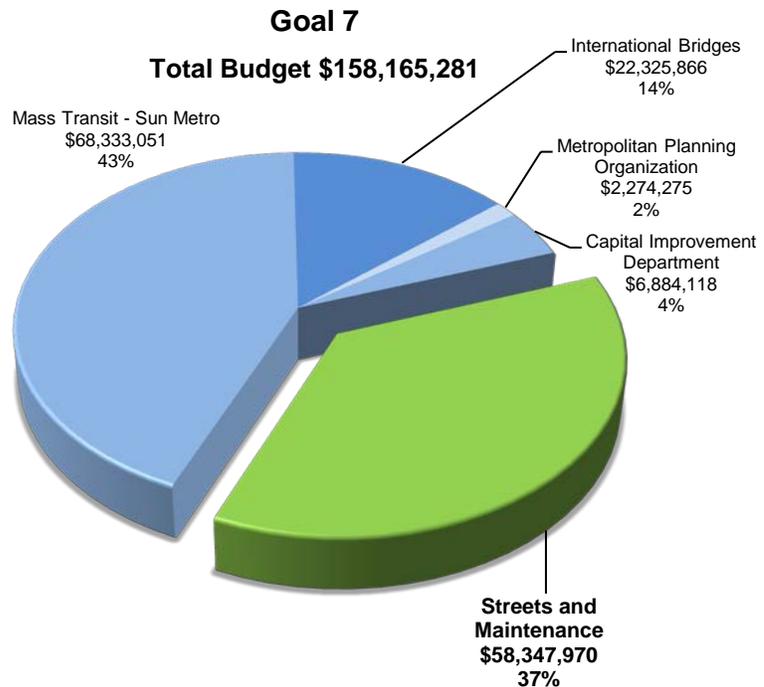
To provide traffic engineering and infrastructure maintenance services to the traveling public in our community so they can experience an enjoyable, safe, efficient, and reliable walk, bike, ride, or drive.

FY 2016 Total Budget
\$58,347,970

FY 2016 General Fund
\$32,493,039

FY 2016 Non-General Fund
\$25,854,931

Total FTE's
417.00



FY 2015 Key Results

- Established the Streets and Maintenance Department through reorganization of Transportation and Fleet and Facilities
- Completed 6 street reconstruction projects and 15 street design projects
- Synchronized 354 of the City's 651 intersections to improve traffic flows
- Re-striped 228 lane miles of City streets
- Repaired over 1.5 million square feet of potholes in City streets
- Completed 11 HVAC Upgrades at Police, Parks, and MSC facilities

FY 2016 Key Deliverables

- Programmed to complete 13 street reconstruction projects and 10 street design projects
- Programming dedicated crews for painting of City facilities and for playground equipment repairs
- Complete remaining synchronization of 297 signalized intersections
- Implement upgrade of Fleet Management System

Streets and Maintenance

Mission Statement

To provide traffic engineering and infrastructure maintenance services to the traveling public in our community so they can experience an enjoyable, safe, efficient and reliable walk, bike, ride, or drive.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 21,066,274 | 21,605,713 | 22,467,623 | 22,904,540 | 18,711,957 |
| Contractual Services | 7,736,528 | 7,128,157 | 9,851,592 | 10,163,654 | 7,722,534 |
| Materials/Supplies | 16,544,715 | 17,451,646 | 17,047,270 | 19,097,685 | 17,366,503 |
| Operating Expenditures | 12,610,681 | 12,569,363 | 11,801,786 | 11,786,025 | 10,724,944 |
| Non-Operating/Intergovt. Exp | 1,853,253 | 2,196,144 | 2,654,794 | 2,718,853 | 2,784,833 |
| Internal Transfers | 0 | 0 | 0 | 166,764 | 401,199 |
| Capital Outlay | 11,074,754 | 2,522,166 | 5,360,362 | 644,053 | 636,000 |
| Total Expenditures | 70,886,207 | 63,473,188 | 69,183,427 | 67,481,574 | 58,347,970 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 38,488,926 | 39,667,234 | 39,408,329 | 39,218,246 | 32,493,039 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 10,556,580 | 2,223,699 | 5,034,063 | 500,000 | 500,000 |
| Nonmajor Governmental Funds | 1,324,927 | 502,642 | 6,656,059 | 7,577,953 | 5,152,706 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 20,515,773 | 21,079,613 | 18,084,975 | 20,185,375 | 20,202,226 |
| Total Funds | 70,886,207 | 63,473,188 | 69,183,427 | 67,481,574 | 58,347,970 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 376.30 | 383.70 | 401.30 | 392.70 | 265.90 |
| Non-General Fund | 146.30 | 146.90 | 160.30 | 162.30 | 151.10 |
| Total Authorized | 522.60 | 530.60 | 561.60 | 555.00 | 417.00 |

Streets and Maintenance

| Division Summary | | | | |
|--|--------------------------|--------------------------|---------------------------|---------------------------|
| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
| General Government | | | | |
| Street Maintenance | 5,638,273 | 6,361,845 | 6,076,707 | 6,005,617 |
| Traffic Signals | 1,284,848 | 1,583,462 | 0 | 0 |
| Street Equipment Support | 1,776,520 | 1,772,637 | 0 | 0 |
| Administration Support and Data Management | 1,483,129 | 1,295,802 | 782,450 | 667,335 |
| Signs and Markings | 1,094,197 | 1,047,469 | 0 | 0 |
| Engineering Traffic - Street | 953,682 | 869,977 | 4,042,846 | 3,971,975 |
| Pavement Management | 619,567 | 666,373 | 1,994,285 | 733,389 |
| Facility Maintenance | 18,239,649 | 17,988,111 | 6,489,010 | 7,418,769 |
| Park Land Management | 8,264,070 | 7,384,216 | 7,836,081 | 0 |
| Administrative Division | 111,729 | 216,876 | 242,300 | 190,958 |
| City Records | 189,524 | 203,603 | 241,122 | 239,888 |
| Contract and Materials Mgmt | 10,539 | 24,987 | 27,954 | 28,750 |
| Facility Utilities | 0 | (7,029) | 0 | 0 |
| Parks Facilities Maintenance | 1,507 | 0 | 0 | 0 |
| Sustainability | 0 | 0 | 11,485,490 | 13,236,359 |
| Sub Total | 39,667,234 | 39,408,329 | 39,218,246 | 32,493,039 |
| Capital Projects | | | | |
| Vehicle Replacement Program | 1,778,327 | 214,213 | 500,000 | 500,000 |
| Fleet Services Grant | 445,372 | 0 | 0 | 0 |
| Facility Maintenance | 0 | 4,819,850 | 0 | 0 |
| Sub Total | 2,223,699 | 5,034,063 | 500,000 | 500,000 |
| Nonmajor Governmental Funds | | | | |
| Signs and Markings | 462,647 | 455,002 | 0 | 0 |
| Engineering Traffic - Street | 39,402 | 52,475 | 469,831 | 279,461 |
| Street Maintenance | 0 | 799,677 | 3,942,990 | 3,960,662 |
| Traffic Signals | 0 | 86,291 | 0 | 0 |
| Graffiti Clean Up | (17) | 0 | 0 | 0 |
| Pavement Management | 0 | 0 | 1,194,612 | 912,583 |
| Street Medians | 610 | 1,180,611 | 0 | 0 |
| Street Graffiti Program | 0 | 544,452 | 0 | 0 |
| Street Sweeping Operations | 0 | 1,401,671 | 0 | 0 |
| Vehicle Replacement Program | 0 | 206,000 | 0 | 0 |
| Facility Maintenance | 0 | 337,089 | 181,000 | 0 |
| Park Land Management | 0 | 1,592,376 | 1,618,914 | 0 |
| Sustainability | 0 | 418 | 170,606 | 0 |
| Sub Total | 502,642 | 6,656,059 | 7,577,953 | 5,152,706 |
| Proprietary Funds | | | | |
| Street Medians | 1,240,309 | (41,048) | 0 | 0 |
| Street Maintenance | 0 | 0 | 0 | 0 |
| Street Sweeping Operations | 1,366,428 | (68,767) | 0 | 0 |
| Street Graffiti Program | 562,196 | (18,688) | 0 | 0 |
| Administration Fleet Services | 17,426,914 | 17,668,221 | 19,622,740 | 19,482,316 |
| Quick Copy | 486,425 | 545,257 | 562,635 | 632,548 |
| Inventory Sales | (2,659) | 0 | 0 | 0 |
| Vehicle Replacement Program | 0 | 0 | 0 | 87,362 |
| Sub Total | 21,079,613 | 18,084,975 | 20,185,375 | 20,202,226 |
| All Funds Total | \$ 63,473,188 | \$ 69,183,427 | \$ 67,481,574 | \$ 58,347,970 |

Strategic Actions

Goal 7: Enhance and Sustain El Paso's Infrastructure Network

Strategy 7.2 Improve competitiveness through infrastructure investments impacting the quality of life

Action 7.2.1 Implement and monitor methodologies to ensure operational efficiency

Strategy 7.4 Continue the strategic investment in city facilities and technology

Action 7.4.1 Maintain City buildings to ensure public welfare through safe and secure facilities

Strategy 7.5 Set one standard for infrastructure across the city

Action 7.5.1 Design and construct public infrastructure that enhances quality of life city-wide.

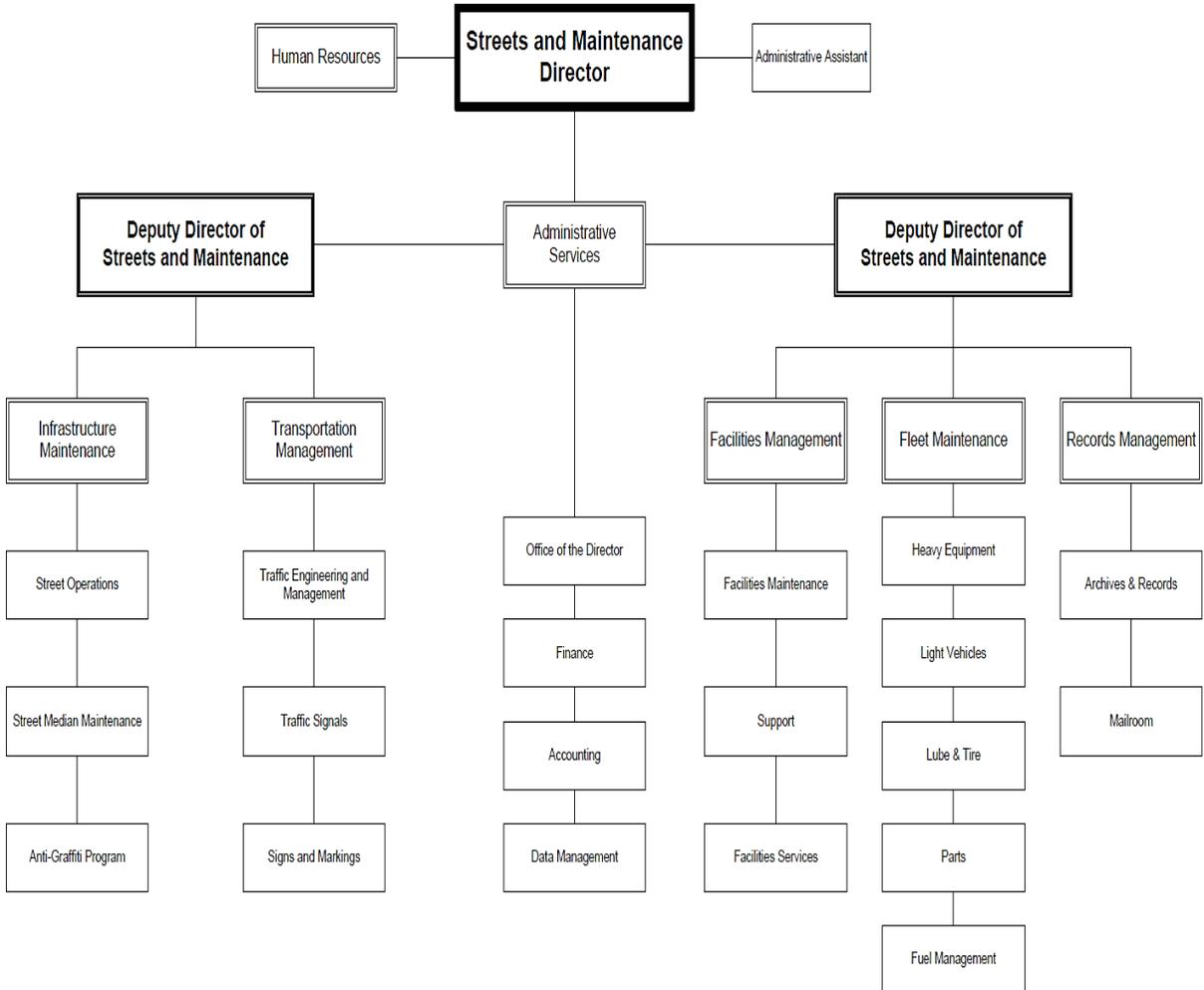
FY 2016 Key Performance Indicators

| | 2014 Actual | 2015 YTD | 2016 Target |
|--|----------------|-------------|----------------------------------|
| Street signal synchronization projects | 90 | 354 | 651 Intersections by *April 2016 |

*Contingent upon sequencing



Organizational Chart



**Streets and Maintenance
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|---------------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Arborist | 1.00 | 1.00 | 0.00 |
| (Con) Automotive Maint Tech | 3.00 | 3.00 | 3.00 |
| (Con) Database Analyst | 1.00 | 1.00 | 1.00 |
| (Con) GIS Technician | 2.00 | 2.00 | 2.00 |
| (Con) Lead Public Affairs Coor | 0.00 | 0.00 | 1.00 |
| (Con) Arterial Lighting Inspctr | 1.00 | 1.00 | 0.00 |
| (Con) Fleet Maintenance Mgr | 1.00 | 1.00 | 1.00 |
| Accounting/Payroll Clerk | 4.00 | 4.00 | 4.00 |
| Accounting/Payroll Specialist | 3.00 | 3.00 | 3.00 |
| Administrative Analyst | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 2.00 | 2.00 | 2.00 |
| Archives & Records Analyst | 1.00 | 1.00 | 1.00 |
| Archives & Records Manager | 1.00 | 1.00 | 1.00 |
| Business & Financial Manager | 1.00 | 1.00 | 1.00 |
| Chief Sustainability Officer | 0.00 | 1.00 | 0.00 |
| Civil Engineering Associate | 1.00 | 1.00 | 0.00 |
| Custodial Services Supervisor | 1.00 | 1.00 | 1.00 |
| Departmental HR Manager | 1.00 | 1.00 | 1.00 |
| Deputy Director of Gen Services | 1.00 | 1.00 | 1.00 |
| Deputy Director of Transportation | 1.00 | 1.00 | 1.00 |
| Document Center Specialist | 3.00 | 3.00 | 3.00 |
| Document Center Supervisor | 1.00 | 1.00 | 1.00 |
| Electrical Engineering Associate | 1.00 | 1.00 | 1.00 |
| Electrician | 9.00 | 9.00 | 9.00 |
| Electronics Lead Technician | 4.00 | 4.00 | 4.00 |
| Electronics Technician | 9.00 | 9.00 | 9.00 |
| Engineering Aide | 2.00 | 1.00 | 1.00 |
| Engineering Associate | 0.00 | 2.00 | 2.00 |
| Engineering Division Manager | 2.00 | 2.00 | 1.00 |
| Engineering Lead Technician | 2.00 | 2.00 | 1.00 |
| Engineering Senior Technician | 3.00 | 4.00 | 2.00 |
| Engineering Technician | 6.00 | 7.00 | 3.00 |
| Environmental Engineering Associate | 0.00 | 1.00 | 0.00 |
| Equipment Operator | 48.00 | 48.00 | 33.00 |
| Facilities Maintenance Chief | 1.00 | 1.00 | 1.00 |
| Facilities Maintenance Lead Worker | 6.00 | 5.00 | 5.00 |
| Facilities Maintenance Superintendent | 1.00 | 1.00 | 1.00 |

| | | | |
|-----------------------------------|-------|-------|-------|
| Facilities Maintenance Supervisor | 5.00 | 5.00 | 5.00 |
| Facilities Maintenance Worker | 17.00 | 15.00 | 15.00 |
| Fleet & Bldg Maint Superintend | 1.00 | 1.00 | 1.00 |
| Fleet Maintenance Lead Technician | 12.00 | 11.00 | 11.00 |
| Fleet Maintenance Supervisor | 8.00 | 8.00 | 8.00 |
| Fleet Maintenance Technician | 34.00 | 35.00 | 35.00 |
| Fleet Service Worker | 16.00 | 16.00 | 15.00 |
| Fleet Services Coordinator | 1.00 | 1.00 | 1.00 |
| General Service Worker | 89.00 | 89.00 | 64.00 |
| General Services Director | 1.00 | 1.00 | 0.00 |
| General Services Lead Worker | 31.00 | 30.00 | 25.00 |
| General Services Supervisor | 3.00 | 3.00 | 3.00 |
| Graffiti Abatement Program Coo | 1.00 | 1.00 | 1.00 |
| Groundskeeper | 51.00 | 47.00 | 3.00 |
| Grounds keeping Equipment Techn | 1.00 | 1.00 | 0.00 |
| Heavy Equipment Operator | 6.00 | 6.00 | 6.00 |
| Human Resources Analyst | 0.00 | 1.00 | 1.00 |
| Human Resources Specialist | 1.00 | 1.00 | 1.00 |
| Irrigation Technician | 10.00 | 10.00 | 0.00 |
| Land Management Superintendent | 1.00 | 1.00 | 0.00 |
| Lead Maintenance Mechanic | 4.00 | 4.00 | 4.00 |
| Locksmith | 1.00 | 1.00 | 1.00 |
| Maint. Service Ticket Writer | 0.00 | 0.00 | 1.00 |
| Maintenance Mechanic | 6.00 | 6.00 | 6.00 |
| Maintenance Service Ticket Wri | 8.00 | 8.00 | 7.00 |
| Materials Specialist | 9.00 | 8.00 | 8.00 |
| Materials Supervisor | 2.00 | 2.00 | 1.00 |
| Office Assistant | 3.00 | 3.00 | 1.00 |
| Operations Assistant | 5.00 | 5.00 | 5.00 |
| Operations Supervisor | 8.00 | 8.00 | 6.00 |
| Park Area Supervisor | 4.00 | 4.00 | 0.00 |
| Parks & Rec Asst Director | 1.00 | 1.00 | 0.00 |
| Planner | 1.00 | 0.00 | 0.00 |
| Plumber | 2.00 | 2.00 | 2.00 |
| Public Affairs Coordinator | 1.00 | 1.00 | 0.00 |
| Resurfacing Inspector | 6.00 | 6.00 | 0.00 |
| Roofer | 1.00 | 1.00 | 1.00 |
| Senior Accountant | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 7.00 | 7.00 | 6.00 |
| Senior Secretary | 1.00 | 1.00 | 0.00 |
| Sustainability Prog Specialist | 0.00 | 1.00 | 0.00 |

| | | | |
|--------------------------------------|---------------|---------------|---------------|
| Trades Helper | 21.00 | 20.00 | 20.00 |
| Traffic Control Installation S | 3.00 | 3.00 | 3.00 |
| Traffic Control Planner | 1.00 | 1.00 | 1.00 |
| Traffic Control Specialist | 4.00 | 3.00 | 3.00 |
| Traffic Engineer | 3.00 | 2.00 | 1.00 |
| Traffic Engineering Associate | 1.00 | 1.00 | 1.00 |
| Traffic Signal Division Superv | 1.00 | 1.00 | 1.00 |
| Traffic Signal Maintenance Sup | 3.00 | 3.00 | 3.00 |
| Traffic Signs & Markings Plans Exam. | 1.00 | 0.00 | 0.00 |
| Traffic Signs & Markings Techn | 7.00 | 7.00 | 7.00 |
| Traffic Signs & Markings Worker | 6.00 | 6.00 | 6.00 |
| Traffic Signs & Mrkgs Div Supv | 1.00 | 1.00 | 1.00 |
| Transportation Director | 1.00 | 1.00 | 1.00 |
| Transportation Manager | 1.00 | 2.00 | 2.00 |
| Truck Driver | 17.00 | 17.00 | 15.00 |
| V.O.E. Clerk | 0.60 | 0.00 | 0.00 |
| Welder | 5.00 | 5.00 | 5.00 |
| Grand Total | 561.60 | 555.00 | 417.00 |

Metropolitan Planning Organization

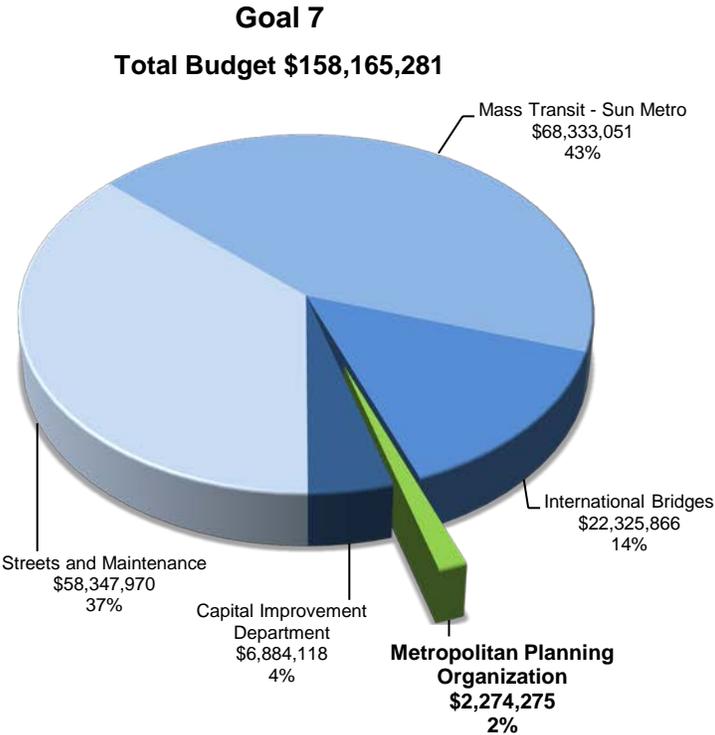
The El Paso MPO strives to incorporate sustainable solutions that balance transportation-related need with finite resources, while promoting a safe and pleasant environment, advancing the quality of life, expanding commerce and economic opportunities, and improving accessibility and mobility with multi-traveling options in our community.

FY 2016 Total Budget
\$2,274,275

FY 2016 General Fund
\$0

FY 2016 Non-General Fund
\$2,274,275

Total FTE's
14.00



Strategic Actions

Goal 7: Enhance and Sustain El Paso's Infrastructure Network

- Strategy 7.3** Enhance regional comprehensive transportation system
 - Action 7.3.3** Coordinate regional, multimodal transportation strategies, programs, and plans within the El Paso MPO planning area

Metropolitan Planning Organization

Mission Statement

The El Paso MPO strives to incorporate sustainable solutions that balance transportation-related need with finite resources, while promoting a safe and pleasant environment, advancing the quality of life, expanding commerce and economic opportunities, and improving accessibility and mobility with multi-traveling options in our community.

| Budget Summary | FY2012 Actual | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|------------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|
| Personal Services | 969,093 | 894,561 | 846,562 | 1,065,244 | 1,059,057 |
| Contractual Services | 602,518 | 764,436 | 403,882 | 618,749 | 1,073,368 |
| Materials/Supplies | 38,466 | 13,390 | 8,145 | 16,500 | 60,000 |
| Operating Expenditures | 139,939 | 107,866 | 74,337 | 83,750 | 81,850 |
| Non-Operating/Intergovt. Exp | 0 | 0 | 0 | 0 | 0 |
| Internal Transfers | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 12,311 | 0 | 0 | 0 | 0 |
| Total Expenditures | 1,762,326 | 1,780,253 | 1,332,926 | 1,784,243 | 2,274,275 |

| Source of Funds | FY2012 Actual | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|------------------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|
| General Government | 0 | 0 | 0 | 0 | 0 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 1,762,326 | 1,780,253 | 1,332,926 | 1,784,243 | 2,274,275 |
| Nonmajor Governmental Funds | 0 | 0 | 0 | 0 | 0 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 0 | 0 | 0 | 0 |
| Total Funds | 1,762,326 | 1,780,253 | 1,332,926 | 1,784,243 | 2,274,275 |

| Positions | FY2012 Adopted | FY2013 Adopted | FY2014 Adopted | FY2015 Adopted | FY2016 Adopted |
|-------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Non-General Fund | 14.00 | 16.00 | 15.00 | 14.00 | 14.00 |
| Total Authorized | 14.00 | 16.00 | 15.00 | 14.00 | 14.00 |

Metropolitan Planning Organization

| | | | | |
|-------------------------|--|--|--|--|
| Division Summary | | | | |
|-------------------------|--|--|--|--|

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| Capital Projects | | | | |
| MPO Planning Grants | 1,780,253 | 1,332,926 | 1,784,243 | 2,274,275 |
| <i>All Funds Total</i> | \$ 1,780,253 | \$ 1,332,926 | \$ 1,784,243 | \$ 2,274,275 |



GOAL 8

GOAL 8: Nurture and Promote a Healthy, Sustainable Community

- > Community & Human Development
- > Environmental Services
- > Public Health

Goal 8

Nurture and Promote a Healthy, Sustainable Community

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|-------------------|-------------------|--------------------|--------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 33,563,561 | 35,100,054 | 36,523,691 | 37,393,359 | 35,191,783 |
| Contractual Services | 10,110,265 | 10,208,246 | 11,122,620 | 12,965,971 | 11,191,558 |
| Materials/Supplies | 5,617,364 | 5,521,766 | 6,825,574 | 7,176,927 | 7,542,078 |
| Operating Expenditures | 15,612,716 | 15,055,736 | 17,900,478 | 7,328,512 | 9,569,230 |
| Non-Operating/Intergovt. Exp | 13,082,509 | 10,976,677 | 9,481,494 | 10,244,441 | 3,646,123 |
| Internal Transfers | 2,482,080 | 12,978,448 | 17,445,322 | 20,299,762 | 18,602,650 |
| Capital Outlay | 8,915,749 | 2,822,093 | 4,917,059 | 16,978,869 | 11,527,981 |
| Total Expenditures | 89,384,244 | 92,663,019 | 104,216,237 | 112,387,841 | 97,271,404 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|--------------------|--------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 8,500,183 | 8,448,260 | 6,241,616 | 6,568,605 | 6,169,603 |
| Community Development Block Grants | 16,574,903 | 13,318,033 | 14,105,660 | 12,901,445 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 15,796,580 | 13,434,338 | 22,033,339 | 18,602,613 | 18,144,984 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 48,512,578 | 57,462,389 | 61,835,622 | 74,315,178 | 72,956,817 |
| Total Funds | 89,384,244 | 92,663,019 | 104,216,237 | 112,387,841 | 97,271,404 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 129.76 | 125.32 | 77.70 | 78.47 | 69.42 |
| Non-General Fund | 644.25 | 664.16 | 691.90 | 705.38 | 670.28 |
| Total Authorized | 774.01 | 789.48 | 769.60 | 783.85 | 739.70 |

Community & Human Development

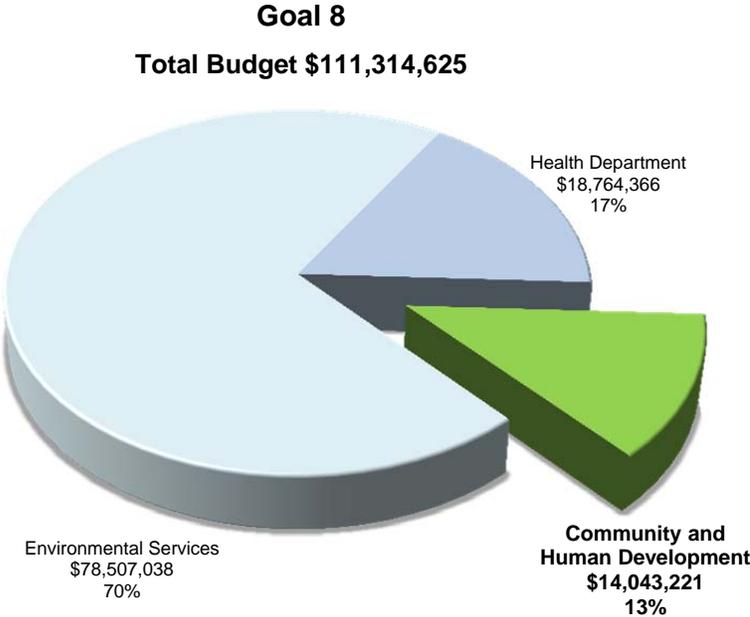
Serve as a catalyst for community partnerships, collaboration and change that will revitalize low income neighborhoods, enhance human services, expand housing opportunities and improve the quality of life for low and moderate income persons.

FY2016 Total Budget
\$14,043,221

FY2016 General Fund
\$472,545

FY2016 Non-General Fund
\$13,570,676

Total FTE's
37.00



FY 2015 Key Results

- Ten (10) Capital Projects in CDBG-eligible areas completed serving over 17,600 low/moderate income individuals
- Nine (9) Neighborhood Improvement Projects completed
- 238 affordable housing units built or improved for low/moderate income families
- Over 2,580 individuals provided homeless prevention and support services

FY 2016 Key Deliverables

- Three (3) Spray Parks in public parks to be completed
- Over 250 Affordable Housing opportunities to be provided for low and moderate income families
- Three (3) Additional Parks and Recreation public facility improvements
- One (1) non-profit rehab project
- 139 Households to receive homeless prevention assistance.
- 15 Neighborhood Improvement Projects

Community & Human Development

Mission Statement

Serve as a catalyst for community partnerships, collaboration and change that will revitalize low income neighborhoods, enhance human services, expand housing opportunities and improve the quality of life for low and moderate income persons.

| <i>Budget Summary</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 2,881,015 | 2,396,093 | 2,425,757 | 2,201,660 | 2,175,102 |
| Contractual Services | 353,882 | 169,509 | 104,106 | 206,095 | 285,467 |
| Materials/Supplies | 31,372 | 19,567 | 34,515 | 53,691 | 79,313 |
| Operating Expenditures | 824,330 | 631,717 | 527,496 | 548,861 | 765,279 |
| Non-Operating/Intergovt. Exp | 8,296,262 | 8,366,639 | 7,494,186 | 6,460,715 | 7,066,793 |
| Internal Transfers | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 7,775,359 | 2,671,120 | 4,428,553 | 3,902,968 | 3,671,268 |
| <i>Total Expenditures</i> | 20,162,220 | 14,254,645 | 15,014,613 | 13,373,991 | 14,043,221 |

| <i>Source of Funds</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 485,396 | 331,949 | 509,991 | 472,546 | 472,545 |
| Community Development Block Grants | 16,521,488 | 13,319,977 | 14,105,660 | 12,901,445 | 13,570,676 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 3,155,336 | 602,719 | 398,961 | 0 | 0 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 0 | 0 | 0 | 0 |
| <i>Total Funds</i> | 20,162,220 | 14,254,645 | 15,014,613 | 13,373,991 | 14,043,221 |

| <i>Positions</i> | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 7.00 | 7.15 | 5.59 | 4.70 | 4.70 |
| Non-General Fund | 54.78 | 35.85 | 34.41 | 33.30 | 32.30 |
| <i>Total Authorized</i> | 61.78 | 43.00 | 40.00 | 38.00 | 37.00 |

Community & Human Development

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|--|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Neighborhood Services Conservation Program | 281,929 | 485,397 | 415,366 | 414,927 |
| Relocation Services Gen Fund | 50,020 | 24,594 | 57,180 | 57,619 |
| Sub Total | 331,949 | 509,991 | 472,546 | 472,545 |

| | | | | |
|--|------------|------------|------------|------------|
| Community Development Block Grants | | | | |
| CD Aging Services | (6) | 6 | 0 | 0 |
| CDBG Capital Projects Renovation | 2,901,394 | 4,530,494 | 4,111,968 | 3,796,268 |
| CDBG Home Entitlement Grants | 1,631,882 | 2,258,708 | 2,263,704 | 2,005,491 |
| CDBG Revolving Loan Fund | 2,449,103 | 2,904,006 | 2,340,000 | 3,535,227 |
| Empowerment Zone Enterprise | 487,373 | 284,647 | 352,586 | 380,161 |
| HUD CD Administration | 1,163,690 | 1,161,730 | 1,253,888 | 1,250,900 |
| CDBG Social Service Projects | 1,151,693 | 948,255 | 888,758 | 875,996 |
| Federal Social Service Grants | 747,481 | 752,813 | 762,858 | 763,506 |
| CDBG Emergency Shelter Grants | 780,591 | 583,902 | 566,912 | 589,732 |
| CDBG Special Purpose Grants | 1,990,180 | 676,946 | 360,771 | 373,395 |
| CD UDAG Funded Projects | 12,543 | 4,709 | 0 | 0 |
| RSVP Advisory Council Foundation | 4,053 | (1,548) | 0 | 0 |
| Neighborhood Services Conservation Program | 0 | 993 | 0 | 0 |
| Sub Total | 13,319,977 | 14,105,660 | 12,901,445 | 13,570,676 |

| | | | | |
|--|---------|---------|---|---|
| Nonmajor Governmental Funds | | | | |
| CDBG Special Purpose Grants | 596,394 | 355,904 | 0 | 0 |
| Neighborhood Services Conservation Prog. | 6,325 | 43,057 | 0 | 0 |
| Sub Total | 602,719 | 398,961 | 0 | 0 |

| | | | | |
|------------------------|----------------------|----------------------|----------------------|----------------------|
| All Funds Total | \$ 14,254,645 | \$ 15,014,613 | \$ 13,373,991 | \$ 14,043,221 |
|------------------------|----------------------|----------------------|----------------------|----------------------|

Strategic Actions

Goal 8: Nurture and Promote a Healthy, Sustainable Community

- Strategy 8.1** Stabilize neighborhoods through community, housing and ADA improvements
- Action 8.2.1** Expand housing opportunities for low and moderate income persons
 - Action 8.2.2** Improve living conditions for low and moderate income persons residing in the City of El Paso
 - Action 8.2.3** Develop programs to address the physical well-being of neighborhoods
 - Action 8.2.4** Increase ADA compliance and accessibility considerations throughout the community

FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|---|-------------|-------------|----------|-------------|------------|
| # of housing opportunities provided | 87 | 156 | 234 | 220 | Target Met |
| % capital projects integrating enhanced ADA compliance measures | N/A | N/A | 100% | 100% | Target Met |

Before **After**

Made possible with THE CDBG PROGRAM

CITY OF EL PASO COMMUNITY DEVELOPMENT

HOUSING PROGRAMS

NEIGHBORHOOD SERVICES DIVISION

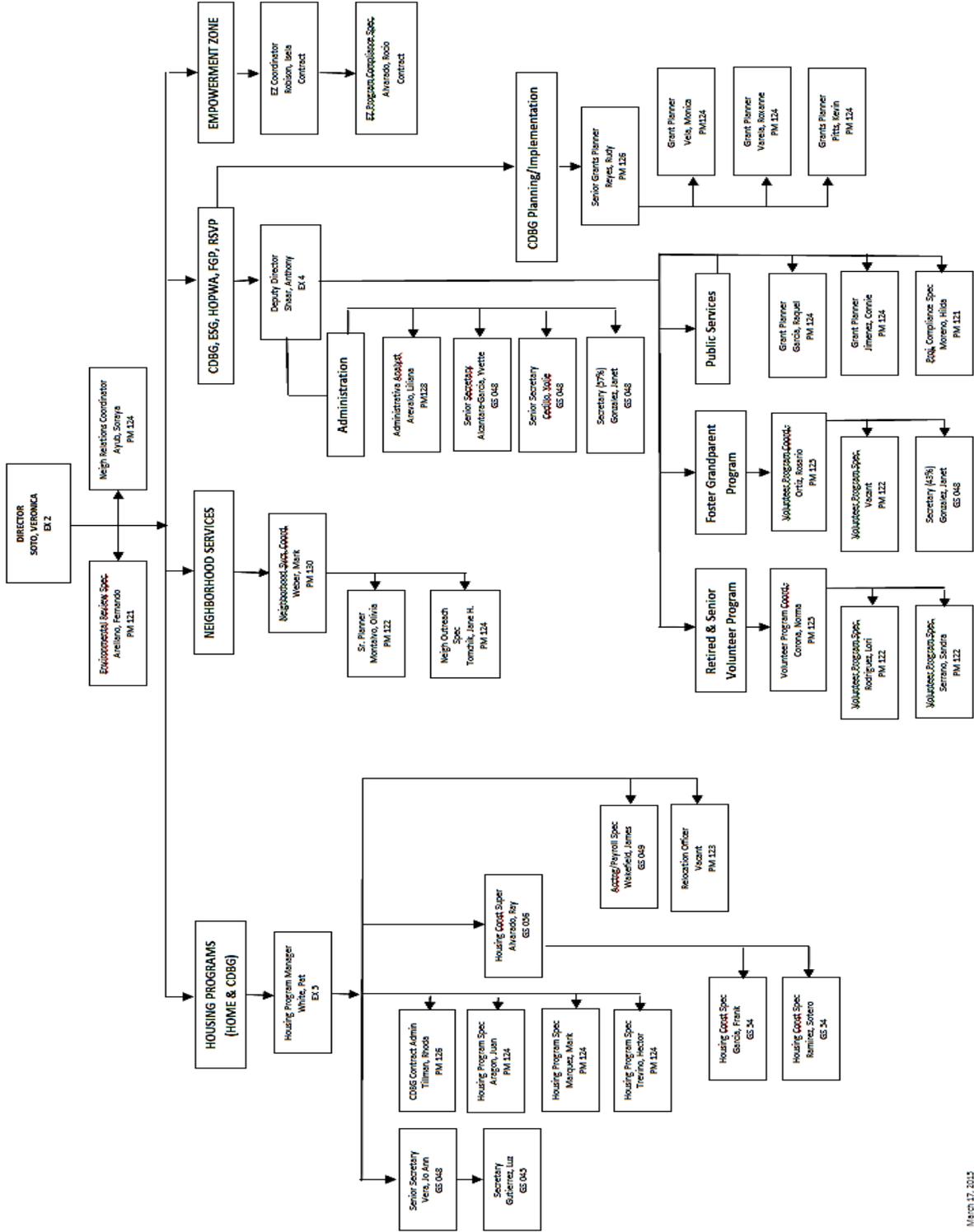
SENIOR VOLUNTEER SERVICES

Homeless Programs

CITY 3

Organizational Chart

DEPARTMENT OF COMMUNITY AND HUMAN DEVELOPMENT



**Community & Human Development
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--------------------------------|----------------------------|----------------------------|----------------------------|
| (Con) Empwrmt Zone Coord | 1.00 | 1.00 | 1.00 |
| (Con) Empwrmt Zone Prj Comp Sp | 1.00 | 1.00 | 1.00 |
| (Con)Neighborhood Outreach Spe | 1.00 | 1.00 | 1.00 |
| Accounting/Payroll Specialist | 2.00 | 1.00 | 1.00 |
| Administrative Analyst | 1.00 | 1.00 | 1.00 |
| CDBG Analyst | 0.00 | 1.00 | 0.00 |
| CDBG Contract Administrator | 1.00 | 1.00 | 1.00 |
| Comm & Human Dev Dep Dir | 1.00 | 1.00 | 1.00 |
| Comm & Human Dev Director | 1.00 | 1.00 | 1.00 |
| Departmental Data Management S | 1.00 | 0.00 | 0.00 |
| Environmental Review Specialis | 1.00 | 1.00 | 1.00 |
| Grant Planner | 5.00 | 5.00 | 5.00 |
| Housing Construction Specialis | 2.00 | 2.00 | 2.00 |
| Housing Construction Superviso | 1.00 | 1.00 | 1.00 |
| Housing Program Manager | 1.00 | 1.00 | 1.00 |
| Housing Program Relocation Off | 1.00 | 1.00 | 1.00 |
| Housing Program Specialist | 3.00 | 3.00 | 3.00 |
| Neighborhood Relations Coordin | 1.00 | 1.00 | 1.00 |
| Neighborhood Service Coordinat | 1.00 | 1.00 | 1.00 |
| Project Compliance Specialist | 1.00 | 1.00 | 1.00 |
| Secretary | 2.00 | 2.00 | 2.00 |
| Senior Citizen Program Coordin | 2.00 | 2.00 | 2.00 |
| Senior Grant Planner | 1.00 | 1.00 | 1.00 |
| Senior Planner | 1.00 | 1.00 | 1.00 |
| Senior Secretary | 3.00 | 3.00 | 3.00 |
| Volunteer Program Specialist | 2.00 | 3.00 | 3.00 |
| Volunteer Services Specialist | 2.00 | 0.00 | 0.00 |
| Grand Total | 40.00 | 38.00 | 37.00 |

Environmental Services

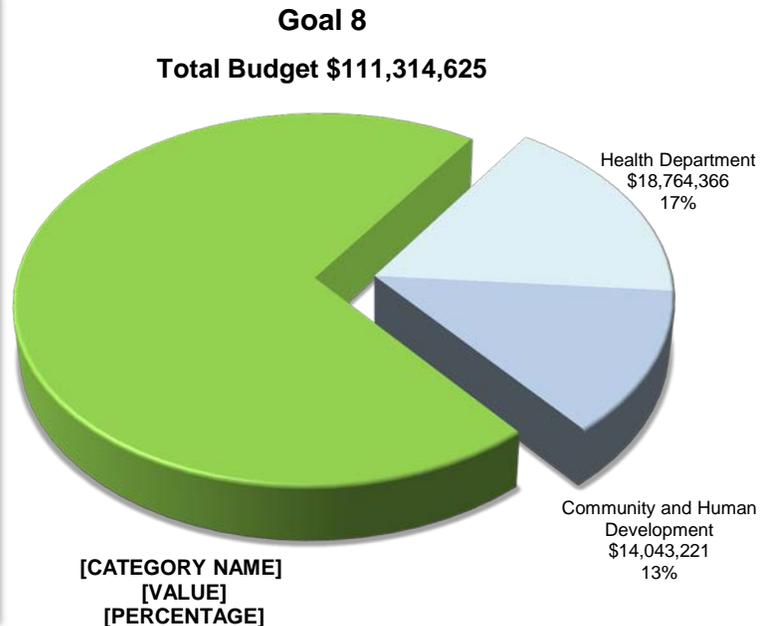
To provide code enforcement, environmental health and integrated solid waste management services to the greater El Paso community so they can enjoy a healthy, clean, safe and beautiful environment.

FY2016 Total Budget
\$78,507,038

FY2016 General Fund
\$0

FY2016 Non-General Fund
\$78,507,038

Total FTE's
458.50



FY 2015 Key Results

- ESD** Animal Services Shelter has completed 6,077 spay/neuter surgeries
- ESD** Animal Services Shelter has adopted or fostered 5,994 animals
- ESD** The Air Quality program has completed 303 fuel testing activities to ensure compliance with requirements of oxygenate levels
- ESD** The Air Quality program has completed 46 vapor recovery system maintenance evaluations at dispensing facilities
- ESD** 2,300 children and adults attended presentations on the importance of recycling and the numerous services ESD offers

FY 2016 Key Deliverables

- ESD** Increase shelter adoptions by 25%
- ESD** Implement a shelter specific training plan for all staff
- ESD** Develop Vehicle Replacement Program & funding
- ESD** Create a city-wide recycling master plan
- ESD** Purchase new automatic sprayer equipment



Environmental Services

Mission Statement

To provide code enforcement, environmental health and integrated solid waste management services to the greater El Paso community so they can enjoy a health, clean, safe and beautiful environment.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 18,174,374 | 19,982,012 | 21,108,446 | 21,410,109 | 21,716,772 |
| Contractual Services | 8,321,294 | 8,395,651 | 9,583,881 | 11,336,177 | 9,530,451 |
| Materials/Supplies | 4,465,192 | 4,502,289 | 5,724,055 | 6,183,253 | 6,457,288 |
| Operating Expenditures | 12,385,070 | 11,681,846 | 14,893,364 | 4,651,049 | 7,504,043 |
| Non-Operating/Intergovt. Exp | 4,308,086 | 2,131,867 | 1,507,397 | 3,305,056 | 3,167,853 |
| Internal Transfers | 2,482,080 | 12,978,448 | 17,329,967 | 20,299,762 | 18,602,650 |
| Capital Outlay | 900,484 | -4 | 0 | 13,075,901 | 11,527,981 |
| Total Expenditures | 51,036,580 | 59,672,109 | 70,147,109 | 80,261,307 | 78,507,038 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 2,270,643 | 2,178,801 | 0 | 0 | 0 |
| Community Development Block Grants | 53,415 | -1,944 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 199,945 | 32,863 | 8,311,487 | 5,946,129 | 5,550,221 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 48,512,578 | 57,462,389 | 61,835,622 | 74,315,178 | 72,956,817 |
| Total Funds | 51,036,580 | 59,672,109 | 70,147,109 | 80,261,307 | 78,507,038 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 46.00 | 45.50 | 0.00 | 0.00 | 0.00 |
| Non-General Fund | 365.60 | 409.20 | 447.60 | 453.50 | 458.50 |
| Total Authorized | 411.60 | 454.70 | 447.60 | 453.50 | 458.50 |

Environmental Services

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|---------------------------|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Animal Shelter Operations | 2,164,886 | 0 | 0 | 0 |
| Code Compliance | 13,915 | 0 | 0 | 0 |
| Sub Total | 2,178,801 | 0 | 0 | 0 |

| | | | | |
|---|---------|---|---|---|
| Community Development Block Grants | | | | |
| Code Compliance | (1,944) | 0 | 0 | 0 |

| | | | | |
|--|--------|-----------|-----------|-----------|
| Nonmajor Governmental Funds | | | | |
| Sanitation State Grants Pass thru | 32,863 | 0 | 0 | 0 |
| SWM Eng. | 0 | 0 | 0 | 181,000 |
| Environmental Fee | 0 | 8,311,487 | 5,946,129 | 5,369,221 |
| Sub Total | 32,863 | 8,311,487 | 5,946,129 | 5,550,221 |

| | | | | |
|----------------------------|------------|------------|------------|------------|
| Proprietary Funds | | | | |
| Administration | 16,822,000 | 10,883,513 | 25,439,416 | 23,402,459 |
| Collections | 17,032,188 | 19,153,467 | 21,503,046 | 21,352,657 |
| Code Compliance | 5,195,053 | 9,102,109 | 9,618,021 | 9,471,377 |
| ESD Non-Departmental | 4,771,881 | (7,453) | 0 | 0 |
| Landfill | 6,760,611 | 15,420,369 | 6,809,314 | 7,887,772 |
| Animal Services | 2,536,621 | (96,203) | 0 | 0 |
| Clean El Paso | 2,140,372 | 4,219,202 | 6,135,732 | 5,182,676 |
| Special Collections | 1,066,451 | (59,112) | 0 | 0 |
| SWM Eng. | 560,812 | (13,639) | 0 | 586,341 |
| Sustainability | 173,125 | (6,115) | 0 | 0 |
| Container Collections | 353,877 | (15,791) | 0 | 0 |
| Training & Public Programs | 0 | 418,552 | 509,161 | 530,533 |
| Animal Shelter Operations | 49,399 | 2,836,721 | 4,300,488 | 4,543,002 |
| Sub Total | 57,462,389 | 61,835,622 | 74,315,178 | 72,956,817 |

| | | | | |
|------------------------|----------------------|----------------------|----------------------|----------------------|
| All Funds Total | \$ 59,672,109 | \$ 70,147,109 | \$ 80,261,307 | \$ 78,507,038 |
|------------------------|----------------------|----------------------|----------------------|----------------------|

Strategic Actions

Goal 8: Nurture and Promote a Healthy, Sustainable Community

Strategy 8.3 Enhance animal services to ensure El Paso's pets are provided a safe and healthy environment

Action 8.3.1 Expand community outreach through education and programming

Strategy 8.5 Improve air quality throughout El Paso

Action 8.5.1 Reduce ozone-damaging emissions

Strategy 8.6 Provide long-term, cost effective, sustainable regional solid waste solutions

Action 8.6.1 Expand Landfill use

Action 8.6.2 Provide efficient solid waste collection services

Action 8.6.3 Increase citywide waste diversion rate

Strategy 8.7 Ensure community compliance with environmental regulatory requirements

Action 8.7.1 Ensure city compliance of federal and state environmental rules and regulations

Strategy 8.9 Enhance vector control and environmental education to provide a safe and healthy environment

Action 8.9.1 Treat all areas of confirmed mosquito infestation

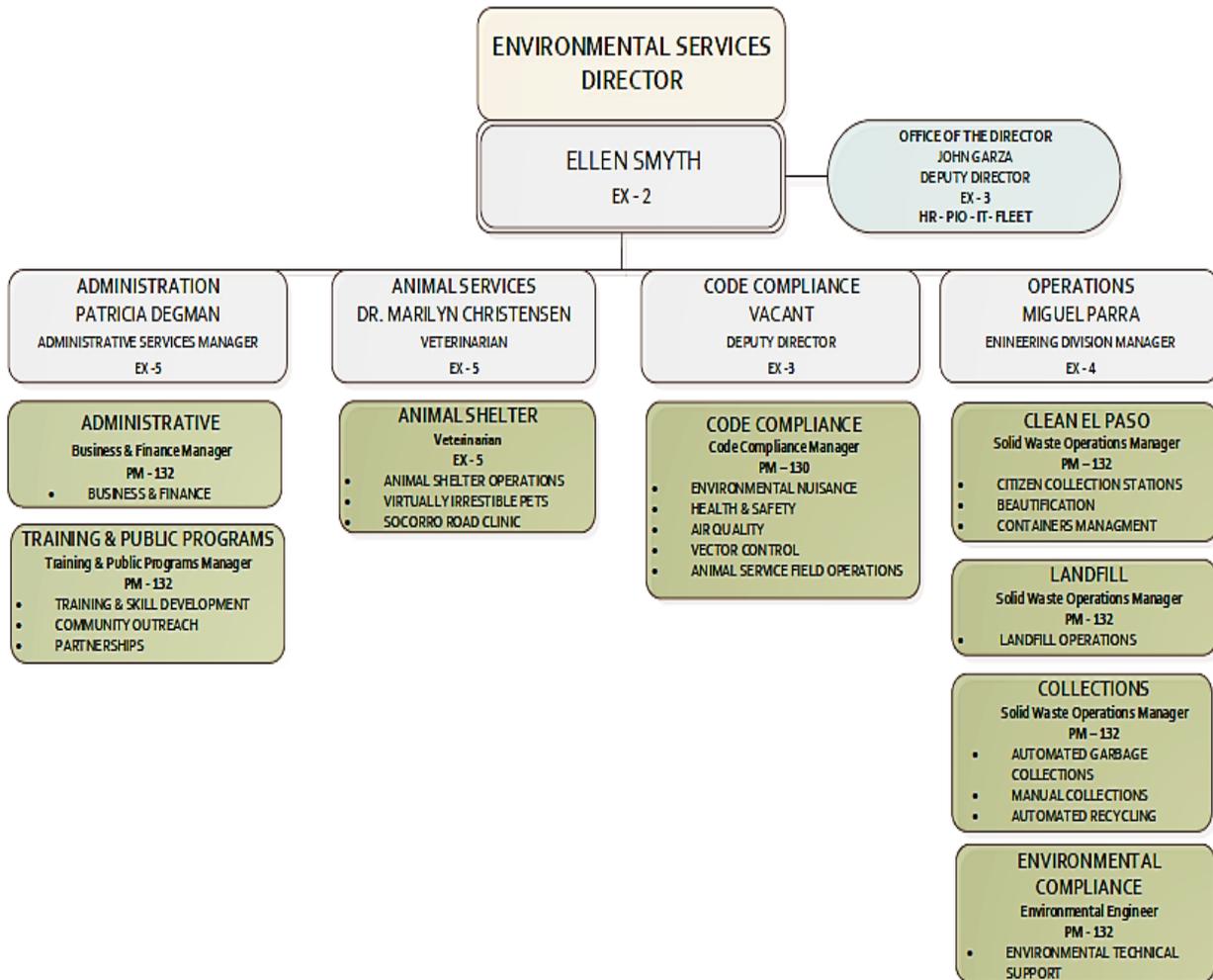
Action 8.9.2 Increase number of outreach events where environmental education is provided to the community

FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|---------------------------------------|-------------|-------------|----------|-------------|---|
| # of ozone days exceeding standards | 0 | 0 | 0 | 0 | Target Met |
| Increase citywide recycling rate | 15.6% | 16.3% | 16.3% | 25% |  |
| # of environmental violations by COEP | 0 | 1 | 0 | 0 | Target Met |



Organizational Chart



**Environmental Services
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|--------------------------------|----------------------------|----------------------------|----------------------------|
| (Act) Code Compliance Manager | 1.00 | 1.00 | 1.00 |
| (Act) Environmental Serv Dir | 1.00 | 1.00 | 1.00 |
| (Act) Volunteer Program Coor. | 1.00 | 1.00 | 0.00 |
| (Act)Animal Svcs Oper Supv | 1.00 | 1.00 | 1.00 |
| (Act)Building Comb Insp Supv | 1.00 | 0.00 | 0.00 |
| (Con) Business Systems Analyst | 0.00 | 1.00 | 1.00 |
| (Con) Grant Writer | 0.00 | 1.00 | 1.00 |
| (Con) Multimedia Design Spec | 1.00 | 1.00 | 1.00 |
| (Con)Keep El P Beautiful Coord | 1.00 | 1.00 | 1.00 |
| (UF) Accounting/Payroll Spec | 1.00 | 1.00 | 1.00 |
| (UF)Code Compliance Inspector | 13.00 | 13.00 | 12.00 |
| (UF)Code Compliance Officer | 1.00 | 1.00 | 1.00 |
| (UF)Solid Waste Truck Driver | 1.90 | 1.90 | 1.90 |
| Accountant | 2.00 | 2.00 | 2.00 |
| Accounting/Payroll Clerk | 3.00 | 3.00 | 3.00 |
| Accounting/Payroll Specialist | 3.00 | 3.00 | 3.00 |
| Admin Svcs Manager | 1.00 | 1.00 | 1.00 |
| Administrative Analyst | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 2.00 | 2.00 | 2.00 |
| Animal Services Attendant | 19.50 | 21.50 | 24.50 |
| Animal Services Manager | 0.00 | 0.00 | 1.00 |
| Animal Services Officer | 29.50 | 29.50 | 30.50 |
| Animal Services Operations Sup | 2.00 | 2.00 | 2.00 |
| Animal Services Shift Supervis | 5.00 | 5.00 | 7.00 |
| Animal Training and Enrichment | 0.00 | 0.00 | 1.00 |
| Associate Code Compliance Insp | 1.00 | 5.50 | 4.50 |
| Associate Veterinarian | 1.00 | 1.00 | 1.00 |
| Bldg Combination Inspector Sup | 1.00 | 1.00 | 1.00 |
| Building Combination Insp | 1.00 | 0.00 | 0.00 |
| Building Inspector | 7.00 | 0.00 | 0.00 |
| Business & Financial Manager | 1.00 | 1.00 | 1.00 |
| Cashier | 4.00 | 4.00 | 4.00 |
| Chief Building Inspector | 2.00 | 0.00 | 0.00 |
| Code Compliance Inspector | 36.00 | 36.00 | 31.00 |
| Code Compliance Manager | 1.00 | 1.00 | 1.00 |
| Code Compliance Officer | 1.00 | 1.00 | 1.00 |
| Code Compliance Supervisor | 5.00 | 5.00 | 6.00 |
| Code Field Operations Super | 0.00 | 1.00 | 1.00 |
| Customer Relations Clerk | 12.00 | 13.00 | 12.00 |

| | | | |
|--------------------------------|-------|-------|-------|
| Customer Relations Representat | 3.00 | 3.00 | 4.00 |
| Customer Relations/Billing Sup | 0.00 | 1.00 | 1.00 |
| Departmental Data Management S | 1.00 | 2.00 | 1.00 |
| Departmental Human Resources M | 0.00 | 1.00 | 1.00 |
| Dispatcher | 0.00 | 4.50 | 4.50 |
| Electronics Lead Technican | 1.00 | 1.00 | 1.00 |
| Engineering Associate | 2.00 | 2.00 | 2.00 |
| Engineering Division Manager | 0.00 | 0.00 | 1.00 |
| Engineering Senior Technician | 1.00 | 1.00 | 1.00 |
| Engineering Technician | 3.00 | 3.00 | 3.00 |
| Environ Engineering Assoc | 1.00 | 1.00 | 2.00 |
| Environmental Engineer | 0.00 | 0.00 | 1.00 |
| Environmental Scientist | 1.00 | 1.00 | 0.00 |
| Environmental Senior Field Tec | 1.00 | 1.00 | 1.00 |
| Environmental Senior Scientist | 1.00 | 0.00 | 0.00 |
| Environmental Services Directo | 1.00 | 1.00 | 1.00 |
| Environmental Svc Asst. Dir. | 1.00 | 1.00 | 1.00 |
| Equipment Operator | 17.00 | 17.00 | 17.00 |
| Fleet Services Coordinator | 1.00 | 1.00 | 1.00 |
| General Service Worker | 48.00 | 48.00 | 48.00 |
| General Services Lead Worker | 9.00 | 9.00 | 9.00 |
| Groundskeeping Equipment Techn | 1.00 | 1.00 | 1.00 |
| Heavy Equipment Operator | 15.00 | 13.00 | 13.00 |
| Human Resources Analyst | 2.00 | 2.00 | 2.00 |
| Lead Public Affairs Cordinator | 0.00 | 0.00 | 1.00 |
| Lead Solid Waste Truck Driver | 9.00 | 9.00 | 9.00 |
| Office Assistant | 2.20 | 1.10 | 2.10 |
| Office Manager | 1.00 | 1.00 | 1.00 |
| Operations Assistant | 2.00 | 2.00 | 2.00 |
| Public Affairs Coordinator | 1.00 | 1.00 | 0.00 |
| Public Affairs Specialist | 0.00 | 0.00 | 0.00 |
| Recycling Manager | 0.00 | 0.00 | 1.00 |
| Research & Management Asst | 0.00 | 1.00 | 0.00 |
| Research Assistant | 2.00 | 1.00 | 1.00 |
| Safety Technician | 1.00 | 1.00 | 1.00 |
| Secretary | 2.00 | 1.00 | 1.00 |
| Senior Accountant | 1.00 | 2.00 | 2.00 |
| Senior Animal Services Attenda | 1.00 | 1.00 | 1.00 |
| Senior Animal Services Officer | 4.00 | 4.00 | 4.00 |
| Senior Auditor | 1.00 | 0.00 | 0.00 |
| Senior Code Compliance Inspect | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 10.00 | 9.00 | 9.00 |
| Senior Secretary | 1.00 | 1.00 | 1.00 |

| | | | |
|--------------------------------|---------------|---------------|---------------|
| Solid Waste Division Superviso | 11.00 | 11.00 | 11.00 |
| Solid Waste Landfill Superviso | 3.00 | 3.00 | 3.00 |
| Solid Waste Operations Coordin | 3.00 | 3.00 | 3.00 |
| Solid Waste Operations Manager | 3.00 | 3.00 | 3.00 |
| Solid Waste Truck Driver | 84.50 | 84.50 | 84.50 |
| Training & Public Programs Man | 1.00 | 1.00 | 1.00 |
| Training Specialist | 0.00 | 2.00 | 3.00 |
| Truck Driver | 13.20 | 13.20 | 13.20 |
| UF Code Compliance Inspector | 4.00 | 4.00 | 4.00 |
| V.O.E. Clerk | 1.80 | 1.80 | 1.80 |
| Veterinarian | 1.00 | 2.00 | 2.00 |
| Veterinary Technician | 5.00 | 7.00 | 7.00 |
| Volunteer Program Coordinator | 2.00 | 2.00 | 2.00 |
| Volunteer Program Specialist | 0.00 | 0.00 | 1.00 |
| Welder | 1.00 | 1.00 | 1.00 |
| Grand Total | 447.60 | 453.50 | 458.50 |

Public Health Department

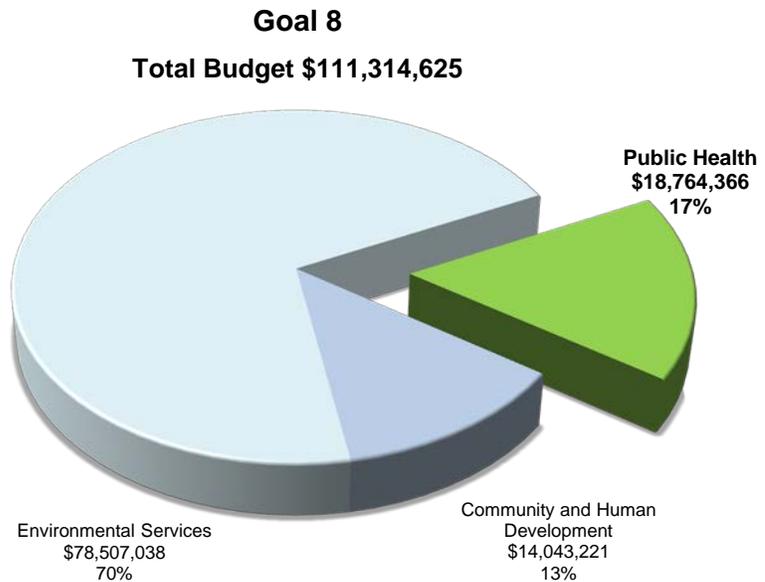
The Mission of the Department of Public Health is to provide research and evaluation, prevention, intervention, and mobilization services to the people of El Paso so they can feel and be healthy, productive, safe and secure.

FY2016 Total Budget
\$18,764,366

FY2016 General Fund
\$6,169,603

FY2016 Non-General Fund
\$12,594,763

Total FTE's
281.20

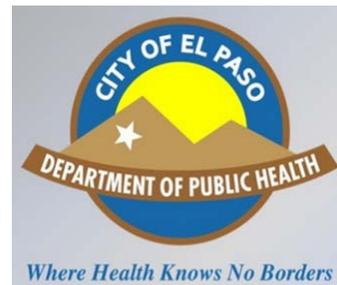


FY 2015 Key Results

-  11.4% of the population received a health education encounter
-  58% of the food establishments had an annual inspection
-  Set up 350 adult mosquito traps throughout the Region

FY 2016 Key Deliverables

-  13% of the population will receive a health education encounter
-  70% of the food establishments will have an annual inspection
-  Implement new surveillance tools to identify new arboviruses, such as Chikungunya



Public Health

Mission Statement

The Mission of the Department of Public Health is to provide research and evaluation, prevention, intervention, and mobilization services to the people of El Paso so they can feel and be healthy, productive, safe and secure.

| Budget Summary | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| Personal Services | 12,508,172 | 12,721,948 | 12,989,489 | 13,781,590 | 13,475,011 |
| Contractual Services | 1,435,089 | 1,643,086 | 1,434,633 | 1,423,699 | 1,661,108 |
| Materials/Supplies | 1,120,800 | 999,911 | 1,067,004 | 939,983 | 1,084,790 |
| Operating Expenditures | 2,403,317 | 2,742,173 | 2,479,618 | 2,128,602 | 2,065,187 |
| Non-Operating/Intergovt. Exp | 478,161 | 478,171 | 479,911 | 478,670 | 478,270 |
| Internal Transfers | 0 | 0 | 115,355 | 0 | 0 |
| Capital Outlay | 239,906 | 150,976 | 488,506 | 0 | 0 |
| Total Expenditures | 18,185,444 | 18,736,264 | 19,054,515 | 18,752,543 | 18,764,366 |

| Source of Funds | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Adopted | Adopted |
| General Government | 5,744,145 | 5,937,509 | 5,731,625 | 6,096,059 | 6,169,603 |
| Community Development Block Grants | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 |
| Nonmajor Governmental Funds | 12,441,299 | 12,798,755 | 13,322,890 | 12,656,484 | 12,594,763 |
| Fiduciary Funds | 0 | 0 | 0 | 0 | 0 |
| Proprietary Funds | 0 | 0 | 0 | 0 | 0 |
| Total Funds | 18,185,444 | 18,736,264 | 19,054,515 | 18,752,543 | 18,764,366 |

| Positions | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| | Adopted | Adopted | Adopted | Adopted | Adopted |
| General Fund | 76.76 | 72.67 | 72.11 | 73.77 | 69.42 |
| Non-General Fund | 223.87 | 219.11 | 209.89 | 218.58 | 211.78 |
| Total Authorized | 300.63 | 291.78 | 282.00 | 292.35 | 281.20 |

Public Health Department

Division Summary

| | FY2013 Actual | FY2014 Actual | FY2015 Adopted | FY2016 Adopted |
|-----------------------------|------------------|------------------|-------------------|-------------------|
| General Government | | | | |
| Health Support Services | 1,471,381 | 1,271,385 | 1,389,859 | 1,495,669 |
| Health Administration | 1,030,070 | 1,105,025 | 1,116,834 | 1,119,094 |
| Environment - OSSF | 537,731 | 825,832 | 889,502 | 1,079,817 |
| Laboratory | 718,260 | 732,131 | 777,719 | 788,206 |
| Dental | 602,513 | 568,673 | 744,883 | 537,066 |
| Environment Food | 788,005 | 491,244 | 417,075 | 274,190 |
| STD Clinics | 216,782 | 217,873 | 208,181 | 346,477 |
| Health Education Program | 238,004 | 193,265 | 177,595 | 179,594 |
| Epidemiology | 202,299 | 206,835 | 230,759 | 217,718 |
| Adult Immunization Services | 131,961 | 119,361 | 143,652 | 131,771 |
| WIC Administration | 100 | 0 | 0 | 0 |
| TDH WIC Services | 402 | 0 | 0 | 0 |
| Sub Total | 5,937,509 | 5,731,625 | 6,096,059 | 6,169,603 |

| Nonmajor Governmental Funds | | | | |
|------------------------------------|------------|------------|------------|------------|
| STD Clinics | 0 | 0 | 0 | 13,864 |
| TDH WIC Services | 6,904,863 | 6,687,785 | 7,383,641 | 7,484,034 |
| TDH Immunization Grant | 1,816,169 | 1,675,271 | 1,559,816 | 1,404,338 |
| Tuberculosis Grant | 986,668 | 963,689 | 960,882 | 935,522 |
| Miscellaneous Health Grants | 776,193 | 614,029 | 586,148 | 586,148 |
| TDH STD AIDS HIV Clinic Grant | 719,171 | 739,283 | 719,931 | 698,863 |
| TDH Clinical Services Grant | 239,753 | 209,893 | 258,451 | 300,000 |
| Miscellaneous Grants | 295,664 | 371,299 | 445,674 | 415,165 |
| Private Local Health Grants | 584,232 | 688,068 | 192,770 | 27,932 |
| TDH Case Management Grant | 188,819 | 179,935 | 171,055 | 171,055 |
| TDH Laboratory Grant | 287,182 | 308,554 | 242,423 | 242,423 |
| Dental | 0 | 480,849 | 0 | 0 |
| Epidemiology | 0 | 18,834 | 69,839 | 69,839 |
| Health Administration | 0 | 385,403 | 65,855 | 245,580 |
| Health Support Services | 41 | 0 | 0 | 0 |
| Sub Total | 12,798,755 | 13,322,890 | 12,656,484 | 12,594,763 |

| | | | | |
|------------------------|----------------------|----------------------|----------------------|----------------------|
| All Funds Total | \$ 18,736,264 | \$ 19,054,515 | \$ 18,752,543 | \$ 18,764,366 |
|------------------------|----------------------|----------------------|----------------------|----------------------|

Strategic Actions

Goal 8: Nurture and Promote a Healthy, Sustainable Community

Strategy 8.1 Deliver prevention, intervention and mobilization services to promote a healthy, productive and safe community

- Action 8.1.1** Conduct a mass prophylaxis full-scale exercise to test current plan in preparation for a real life event
- Action 8.1.2** Reduce the incidence of transmittable diseases and environmental health risks
- Action 8.1.3** Promote health education and advocacy
- Action 8.1.4** Support the development of quality substance abuse prevention, intervention and treatment services

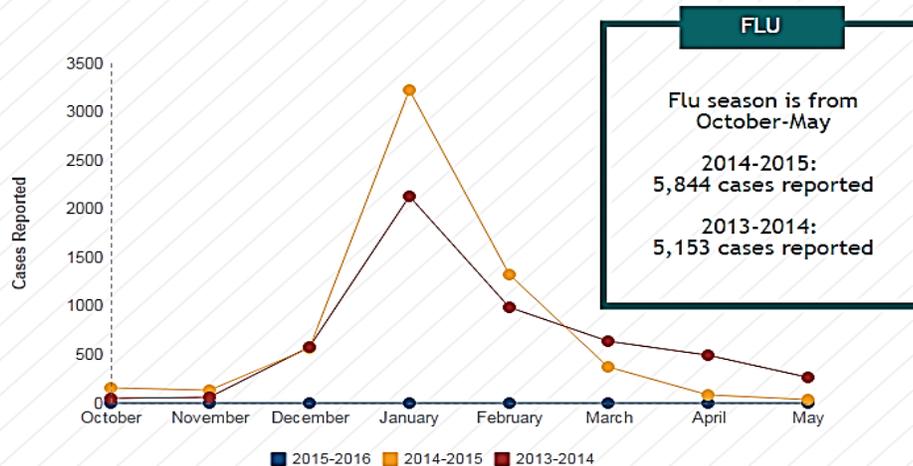
FY 2016 Key Performance Indicators

| | 2013 Actual | 2014 Actual | 2015 YTD | 2016 Target | Trend |
|---|-------------|-------------|----------|-------------|---|
| % citizens attending a health education encounter | 12.4% | 13.6% | 11.4% | 12% |  |

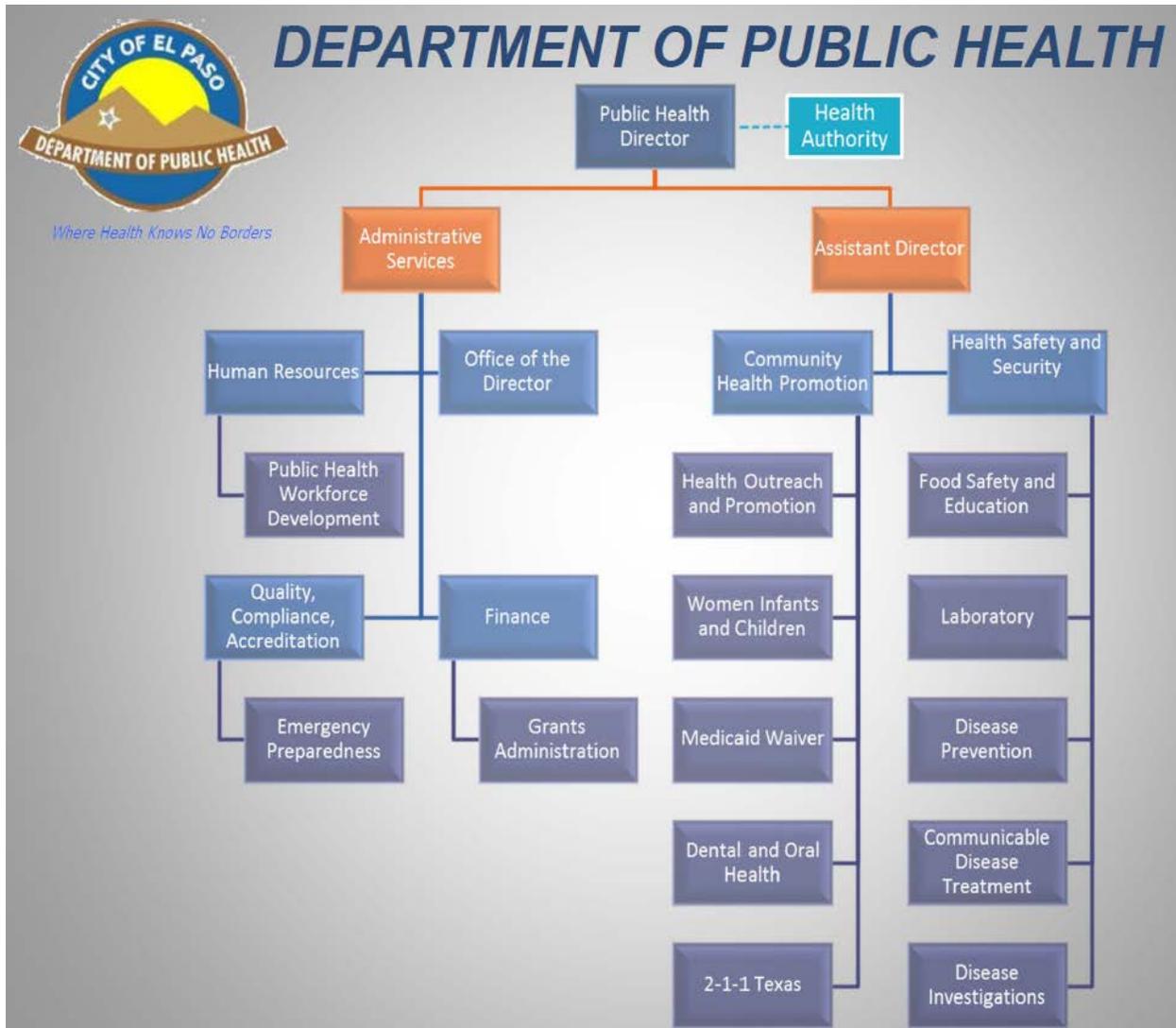


Influenza Report

Flu Season Cases in El Paso County



Organizational Chart



**Public Health Department
Authorized Staffing Table**

| Position Description | FY 2014 Adopted | FY 2015 Adopted | FY 2016 Adopted |
|---|----------------------------|----------------------------|----------------------------|
| (Con) 211 Call Ctr & Res Coord | 0.00 | 0.00 | 1.00 |
| (Con) 211 Info & Referral Spec | 3.00 | 5.50 | 5.70 |
| (Con) Breastfeeding Counselor | 6.00 | 5.00 | 7.00 |
| (Con) Chief Nursing Officer | 1.00 | 1.00 | 0.00 |
| (Con) Clerical Assistant | 2.00 | 3.75 | 3.00 |
| (Con) Clinical Service Manager | 0.00 | 0.00 | 1.00 |
| (Con) Database Administrator | 0.00 | 1.00 | 1.00 |
| (Con) Dent Hygien Cl/Mble Unit | 0.00 | 1.00 | 2.00 |
| (Con) Dental Assistant | 0.00 | 1.00 | 0.00 |
| (Con) Foodborne Illness Epidem | 0.00 | 0.00 | 1.00 |
| (Con) H1N1 Senior Public Affair | 1.00 | 1.00 | 1.00 |
| (Con) Health Educ & Prev Spec | 2.00 | 2.60 | 4.00 |
| (Con) Health Education and Prevention Spec. | 1.00 | 1.00 | 0.00 |
| (Con) Health Proj Coordinator | 1.00 | 2.00 | 2.00 |
| (Con) Health Research Asst. | 0.00 | 0.00 | 1.00 |
| (Con) Health Service Educ Supr | 1.00 | 1.00 | 0.00 |
| (Con) Health Svcs Trng Coord | 1.00 | 0.00 | 0.00 |
| (Con) HIV Caseworker | 1.00 | 1.00 | 1.00 |
| (Con) HIV Education Prev Spec | 2.00 | 2.00 | 2.00 |
| (Con) HIV Education Outreach Spe | 1.00 | 1.00 | 1.00 |
| (Con) Lead Epidemiologist | 1.00 | 1.00 | 1.00 |
| (Con) Medical Billing Supv | 1.00 | 1.00 | 1.00 |
| (Con) Nutrition Educator | 0.00 | 1.00 | 1.00 |
| (Con) PH Preparedness Planner | 1.00 | 1.00 | 1.00 |
| (Con) Pharmacist | 0.50 | 0.50 | 0.50 |
| (Con) Physician | 0.25 | 0.25 | 0.25 |
| (Con) Project Accountant | 0.00 | 1.00 | 1.00 |
| (Con) Pub Health Outreach Spec | 0.00 | 0.00 | 1.00 |
| (Con) Pubic Health Comm Spec | 0.00 | 0.00 | 1.00 |
| (Con) Public Health Co-Op Stu | 0.00 | 0.00 | 1.00 |
| (Con) Public Health Dentist | 0.75 | 1.00 | 1.00 |
| (Con) Public Health Outreach | 0.00 | 1.00 | 0.00 |
| (Con) Registered Nurse | 0.00 | 0.00 | 6.00 |
| (Con) Sr Public Health Dentist | 1.50 | 1.75 | 1.75 |
| (Con) Statistician | 0.00 | 1.00 | 1.00 |
| (Con) Disease Intervention Spec | 0.00 | 0.00 | 2.00 |
| (Con) Disease Surveillance Spec | 4.00 | 3.00 | 2.00 |
| (Con) Health Preparedness Educa | 0.00 | 2.00 | 1.00 |
| (Con) Health Prepar Educ Spec | 1.00 | 1.00 | 1.00 |

| | | | |
|----------------------------------|-------|-------|-------|
| (Con)HIV Educ Outreach Spec | 1.00 | 1.00 | 1.00 |
| (Con)HIV/Disease Intrv Sup | 0.00 | 0.00 | 1.00 |
| (Con)HIV/Disease Intrv Prg Mgr | 0.00 | 0.00 | 1.00 |
| (Con)Pub Health Prep Liaison | 1.00 | 1.00 | 1.00 |
| Accountant | 2.00 | 2.00 | 2.00 |
| Accounting/Payroll Clerk | 2.00 | 2.00 | 2.00 |
| Accounting/Payroll Specialist | 3.00 | 3.00 | 3.00 |
| Admin Svcs Manager | 1.00 | 1.00 | 1.00 |
| Administrative Analyst | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 2.00 | 2.00 | 2.00 |
| Administrative Support Assoc | 0.00 | 0.00 | 1.00 |
| Breast Feeding Coordinator | 1.00 | 1.00 | 1.00 |
| Certified Nursing Asst | 0.00 | 0.00 | 2.00 |
| Clinical Assistant | 58.00 | 58.00 | 49.00 |
| Code Compliance Manager | 1.00 | 1.00 | 0.00 |
| Community Service Aide Breastf | 6.00 | 6.00 | 5.00 |
| Customer Relations Clerk | 10.00 | 12.00 | 12.00 |
| Customer Relations Representat | 2.00 | 2.00 | 0.00 |
| Dental Assistant | 5.00 | 5.00 | 4.00 |
| Dental Hygienist | 2.00 | 2.00 | 2.00 |
| Deputy Director of Public Heal | 1.00 | 1.00 | 1.00 |
| Epidemiologist | 2.00 | 3.00 | 2.00 |
| Food Safety Associate Inspector | 10.00 | 10.00 | 2.00 |
| Food Safety Inspector | 7.00 | 7.00 | 12.00 |
| Food Safety Inspector Supervisor | 3.00 | 3.00 | 3.00 |
| Food Safety Program Manager | 1.00 | 0.00 | 0.00 |
| Health Assistant Director | 1.00 | 1.00 | 1.00 |
| Health Director | 1.00 | 1.00 | 1.00 |
| Health Training & Promotions M | 1.00 | 1.00 | 1.00 |
| Human Resources Manager | 1.00 | 1.00 | 1.00 |
| Information and Referral 211 S | 2.00 | 2.00 | 1.00 |
| Lead Human Resources Specialist | 1.00 | 1.00 | 1.00 |
| Licensed Vocational Nurse | 7.00 | 6.00 | 4.00 |
| Materials Supervisor | 1.00 | 1.00 | 1.00 |
| Medical Assistant | 11.00 | 11.00 | 12.00 |
| Microbiologist | 4.00 | 4.00 | 4.00 |
| Microbiology Supervisor | 2.00 | 2.00 | 2.00 |
| Nurse Supervisor | 2.00 | 2.00 | 3.00 |
| Nutrition Services Manager | 1.00 | 1.00 | 1.00 |
| Nutritionist | 12.00 | 11.00 | 11.00 |
| Office Manager | 1.00 | 1.00 | 1.00 |
| Office Supervisor | 4.00 | 4.00 | 3.00 |
| Public Health Aide | 2.00 | 2.00 | 2.00 |

| | | | |
|----------------------------------|---------------|---------------|---------------|
| Public Health Nurse | 6.00 | 7.00 | 2.00 |
| Public Health Specialist | 22.00 | 21.00 | 19.00 |
| Public Health Supervisor | 2.00 | 2.00 | 1.00 |
| Public Health Technician | 8.00 | 8.00 | 8.00 |
| Research Assistant | 0.00 | 1.00 | 0.00 |
| Sanitarian (PM) | 0.00 | 0.00 | 1.00 |
| Sanitarian Specialist | 0.00 | 0.00 | 2.00 |
| Sanitary Services Manager | 0.00 | 0.00 | 1.00 |
| Secretary | 2.00 | 2.00 | 2.00 |
| Senior Accountant | 0.00 | 0.00 | 1.00 |
| Senior Microbiologist | 4.00 | 4.00 | 4.00 |
| Senior Nutritionist | 1.00 | 1.00 | 2.00 |
| Senior Office Assistant | 15.00 | 12.00 | 7.00 |
| Senior Public Health Specialist | 1.00 | 1.00 | 1.00 |
| Senior Secretary | 1.00 | 1.00 | 1.00 |
| Stores Clerk | 1.00 | 1.00 | 1.00 |
| Training Specialist | 3.00 | 3.00 | 3.00 |
| WIC Patient Services Coordinat | 0.00 | 0.00 | 1.00 |
| WIC Patient Services Coordinator | 1.00 | 1.00 | 0.00 |
| WIC Services Manager | 5.00 | 5.00 | 5.00 |
| Grand Total | 282.00 | 292.35 | 281.20 |



CAPITAL
IMPROVEMENTS



CAPITAL IMPROVEMENTS

Capital Improvement Program

City Council is the approving authority of the Capital Improvement Program (CIP), but there are many ways that a project enters the CIP process. Departments, an advisory board or commission associated with the City can present a request; however, only the City Manager or City Council can initiate requests or provide policy direction on a capital project. Given the dynamics of capital priorities, they are reviewed annually based on policy direction and to adjust for organizational or environmental changes.

A capital improvement project and its corresponding expenditures is defined as any project and related assets of significant value (City capitalizes assets with a value of \$5,000 or above and a useful life of five years and more). Capital projects include the acquisition of land, design, engineering, construction/improvement of buildings, and infrastructure items such as streets, street lighting, and bridges. Other common projects include street resurfacing and improvements, renovation of existing facilities, park improvements, zoo expansion, and other construction projects that become a priority in order to meet the demands of the citizens of El Paso.

Under extenuating circumstances, such as natural disasters, damage to City facilities, regulatory mandates, changes to state or federal laws, or increased operational demands, the City Manager may immediately reprioritize, cancel, or delay any CIP projects (though subsequent approval by City Council is necessary).

The funding of the City's capital improvement projects is based mostly on long-term debt issuance with principal and interest paid through a property tax levy. The most commonly used debt instruments for capital projects are general obligation (GO) bonds that require voter approval and certificates of obligation (COs), which are approved by City Council. The City also uses revenue bonds, which are borrowed against a proprietary fund's future earnings, fund balances, and grants/awards from various state or federal agencies.

When the CIP is approved, the amount of new debt required to finance the projects during the current fiscal year is identified and the debt service portion of the property tax rate may be adjusted by City Council when setting the next tax levy. Any changes in property tax rates are subject to open public hearings when the determination of a revised tax levy takes place.

In addition to long-term debt instruments, there are other funding sources the City utilizes to fund capital improvement projects. Community Development Block Grants (CDBG) are used to fund capital projects in qualifying low-income neighborhoods. These projects could either be fully funded or require a grant match. These grants are provided by the Department of Housing and Urban Development (HUD).

The City may also request funding for capital projects from the Army Corps of Engineers (Flood Control), Federal Aviation Administration (FAA), Federal Transit Administration (FTA) and the U.S. Department of Transportation.

When available, the City could utilize an alternative funding source, such as parkland dedication fees, which are assessed to developers. The primary purpose of the parkland dedication fee is to ensure that any need for parkland which arises from a new development is satisfied. The amount assessed is based on the number of dwellings, type of dwellings, and acreage.

Over the past several years, the City started to make use of bank loan instruments such as Equipment Notes, Master Equipment Lease Purchase arrangements, and State Infrastructure Bank (SIB) loans to ensure capital needs can be met.

Lastly, when projects have been completed and remaining funds are identified, reprogramming (i.e., reallocating) funds for new projects are submitted to City Council for approval. Reprogramming provides flexibility to fund new projects within the financed amount while adhering to the funding source parameters, such as debt services obligations.

Operating Budget Impact of CIP over a Five Year Period

The chart below outlines the projected capital project expenditures and the estimated impact the CIP projects will have on the City operating budget. The estimates for the capital cost are taken directly from the CIP and include all funding sources.

Summary of Operating Impact

| | FY 2016 | FY 2017 | FY 2017 | FY 2019 | FY 2020 |
|------------------|----------------------|----------------------|----------------------|----------------------|---------------------|
| Capital Cost | \$177,777,723 | \$216,010,086 | \$168,009,674 | \$144,200,929 | \$77,037,362 |
| Operating Impact | \$665,833 | \$1,952,144 | \$4,169,326 | \$3,355,383 | \$3,933,628 |

The Office of Management and Budget, along with user departments, has revised its analysis of the estimated operating budget impact of capital projects to include all feasible resources currently under policy direction. These include staffing, utilities, materials, and operating needs of future City facilities and programs.

As new facilities are completed, they will carry staffing requirements to ensure their immediate usefulness to the public, but in many cases a sharing of resources will occur as well as management adjustments to provide resources within the departments' current budget constraints.

The following pages provide funding sources, projects by department, a CIP summary, and a list of projects with capital improvement and operating budgets for each fiscal year, 2016 through 2020. This next chart includes a column, "Total Projected Budget as of 8/31/2015," that represents the entire project budget from years prior to FY 2016 through the projected completion date, which may extend beyond FY 2020.

Capital Improvement Projects Summary by Funding Source

| Funding Source | FY 2016 | FY 2017 | FY 2018 | FY 2019 | FY 2020 | Grand Total All Years |
|---------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|--------------------------|
| Bonds | | | | | | |
| 2012 GO Bonds | \$ 16,245,742 | \$ 46,608,924 | \$ 47,722,198 | \$ 46,909,464 | \$ 26,774,750 | \$ 184,261,078 |
| Total Bonds | \$ 16,245,742 | \$ 46,608,924 | \$ 47,722,198 | \$ 46,909,464 | \$ 26,774,750 | \$ 184,261,078 |
| Certificates of Obligation | | | | | | |
| 2006 C.O.s | \$ 1,341,069 | \$ 1,008,691 | \$ - | \$ - | \$ - | \$ 2,349,760 |
| 2009 C.O.s | \$ 2,708,804 | \$ 1,151,226 | \$ - | \$ - | \$ - | \$ 3,860,030 |
| 2010 C.O.s | \$ 3,610,221 | \$ 3,455,974 | \$ 208,836 | \$ - | \$ - | \$ 7,275,031 |
| 2011 C.O.s | \$ 20,028,520 | \$ 19,116,520 | \$ 7,044,735 | \$ 1,926,714 | \$ - | \$ 48,116,489 |
| 2012-2013 C.O.s | \$ 53,337,261 | \$ 45,197,998 | \$ 23,350,000 | \$ 24,260,597 | \$ 23,704,318 | \$ 169,850,174 |
| Total C.O.s | \$ 81,025,875 | \$ 69,930,409 | \$ 30,603,571 | \$ 26,187,311 | \$ 23,704,318 | \$ 231,451,484 |
| Grants | | | | | | |
| CDBG | \$ 5,108,712 | \$ 2,784,108 | \$ - | \$ - | \$ - | \$ 7,892,820 |
| FAA | \$ 11,350,000 | \$ - | \$ 754,000 | \$ 4,824,000 | \$ 4,644,000 | \$ 21,572,000 |
| FTA | \$ 19,075,477 | \$ 10,595,797 | \$ 25,199,286 | \$ 17,970,714 | \$ 750,000 | \$ 73,591,274 |
| TxDOT | \$ 6,499,910 | \$ 23,881,135 | \$ 19,045,507 | \$ 25,342,164 | \$ 900,000 | \$ 75,668,716 |
| DSRIP | \$ 149,865 | \$ 149,865 | \$ - | \$ - | \$ - | \$ 299,730 |
| CMP | \$ 4,126,500 | \$ 4,126,500 | \$ 4,611,429 | \$ 3,007,571 | \$ - | \$ 15,872,000 |
| Total Grants | \$ 46,310,464 | \$ 41,537,405 | \$ 49,610,222 | \$ 51,144,449 | \$ 6,294,000 | \$ 194,896,540 |
| Airport | | | | | | |
| PFC | \$ 11,473,013 | \$ 40,589,000 | \$ 18,068,000 | \$ 300,000 | \$ - | \$ 70,430,013 |
| Aviation | \$ 7,804,231 | \$ 2,945,973 | \$ 8,550,973 | \$ 1,130,973 | \$ 1,860,973 | \$ 22,293,123 |
| CFC | \$ 10,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 10,500,000 |
| Total Airport | \$ 29,777,244 | \$ 43,534,973 | \$ 26,618,973 | \$ 1,430,973 | \$ 1,860,973 | \$ 92,723,136 |
| Other | | | | | | |
| Environmental Services | \$ 2,115,000 | \$ 4,258,000 | \$ 6,900,000 | \$ 8,660,000 | \$ 7,760,000 | \$ 29,693,000 |
| Tax Increment Reinvestment Zone | \$ - | \$ 2,456,686 | \$ - | \$ - | \$ - | \$ 2,456,686 |
| Parkland Dedication Fees | \$ 24,000 | \$ - | \$ - | \$ - | \$ - | \$ 24,000 |
| Undetermined | \$ - | \$ 7,583,689 | \$ 6,083,281 | \$ 9,080,161 | \$ 10,643,321 | \$ 33,390,452 |
| Sun Metro | \$ 200,000 | \$ 100,000 | \$ 471,429 | \$ 128,571 | \$ - | \$ 900,000 |
| PSB | \$ 867,432 | \$ - | \$ - | \$ - | \$ - | \$ 867,432 |
| Bridges | \$ 333,167 | \$ - | \$ - | \$ - | \$ - | \$ 333,167 |
| City Council Disc | \$ 27,000 | \$ - | \$ - | \$ - | \$ - | \$ 27,000 |
| Union Pacific | \$ 851,799 | \$ - | \$ - | \$ 660,000 | \$ - | \$ 1,511,799 |
| Total Other | \$ 4,418,398 | \$ 14,398,375 | \$ 13,454,710 | \$ 18,528,732 | \$ 18,403,321 | \$ 69,203,536 |
| Grand Totals | \$ 177,777,723 | \$ 216,010,086 | \$ 168,009,674 | \$ 144,200,929 | \$ 77,037,362 | \$ 772,535,769 |

| Project Type & Name | Funding Source | Total Projected Budget as of 8/31/2015 | FY 2016 Budget | FY 2017 Budget | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2016 - FY 2020 Budget |
|--|---------------------|--|----------------------|----------------------|----------------------|----------------------|----------------------|--------------------------|
| Park Improvements | | | | | | | | |
| San Jacinto Park | 2010 Transp CO | \$ 2,000,000 | \$ 118,983 | | | | | \$ 118,983 |
| San Jacinto Park | 2012 QOL | \$ 3,000,000 | \$ 411,834 | | | | | \$ 411,834 |
| Cheryl Ladd Park | 2012 QOL | \$ 1,754,926 | \$ 111,832 | | | | | \$ 111,832 |
| Dick Shinault Concrete Skate Park | 2012 QOL | \$ 800,000 | | \$ 698,784 | | \$ 100,000 | | \$ 798,784 |
| Eastside Regional Park Design | 2012 QOL | \$ 3,000,000 | \$ 1,004,139 | \$ 504,139 | \$ 250,000 | \$ 250,000 | | \$ 2,008,278 |
| Eastside Park Flat Fields | 2012 QOL | \$ 18,000,000 | | \$ 6,000,000 | \$ 4,500,000 | \$ 7,500,000 | | \$ 18,000,000 |
| Eastside Competitive Pool | 2012 QOL | \$ 12,000,000 | | \$ 961,781 | \$ 5,500,000 | \$ 5,500,000 | | \$ 11,961,781 |
| Eastside Recreational Pool | 2012 QOL | \$ 4,000,000 | | \$ 400,000 | | \$ 3,600,000 | | \$ 4,000,000 |
| Eastside Regional Recreation Center | 2012 QOL | \$ 1,500,000 | | \$ 1,000,000 | | | | \$ 1,000,000 |
| Blackie Cheshier-Add Lighting | 2012 QOL | \$ 1,750,000 | | | | \$ 1,599,247 | | \$ 1,599,247 |
| Johnson Basin Park | 2012 QOL | \$ 400,000 | \$ 327,933 | | | | | \$ 327,933 |
| Las Palmas/Pendale Community Park | 2012 QOL | \$ 5,000,000 | \$ 934,629 | \$ 1,401,943 | | | | \$ 2,336,572 |
| Park Shade Canopies | 2012 QOL | \$ 1,500,000 | | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 1,000,000 |
| Modesto Gomez Park Improvements | 2012 QOL | \$ 2,400,000 | | | | \$ 250,000 | \$ 250,000 | \$ 500,000 |
| Modular Play Structures | 2012 QOL | \$ 1,500,000 | | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 2,000,000 |
| Eastside Sports Complex | 2012 QOL | \$ 10,000,000 | \$ 1,840,000 | \$ 2,760,000 | | | | \$ 4,600,000 |
| Coronado Park | 2012 QOL | \$ 33,654 | | | \$ 1,000,000 | | | \$ 1,000,000 |
| Flat Fields Various Locations | 2012 QOL | \$ 5,000,000 | | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 2,000,000 |
| NE Skate Park and Amenities | 2012 QOL | \$ 3,600,000 | | \$ 500,000 | \$ 1,448,675 | | | \$ 1,948,675 |
| Outdoor Sports Fields | 2012 QOL | \$ 5,000,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 2,500,000 |
| Paseo Del Sol | 2012 QOL | \$ 750,000 | | | | \$ 50,000 | | \$ 50,000 |
| Radford Park | 2012 QOL | \$ 1,054,700 | \$ 46,154 | | | | | \$ 46,154 |
| Westside Community Phase 4 | 2012 QOL | \$ 99,589 | \$ 33,650 | | | | | \$ 33,650 |
| Yucca Park Phase III | 2012 QOL | \$ 1,100,000 | \$ 108,900 | | | | | \$ 108,900 |
| Chelsea Pool | 2012 QOL | \$ 4,000,000 | \$ 738,025 | \$ 2,952,100 | | | | \$ 3,690,125 |
| Pavo Real Pool | 2012 QOL | \$ 2,000,000 | \$ 572,485 | \$ 1,335,799 | | | | \$ 1,908,284 |
| Training & Instruction Pool | 2012 QOL | \$ 450,000 | \$ 221,358 | \$ 147,572 | | | | \$ 368,930 |
| Westside Pool - New | 2012 QOL | \$ 13,382,002 | \$ 7,664,969 | \$ 5,109,979 | | | | \$ 12,774,948 |
| New Rec Center - Lomaland | 2012 QOL | \$ 11,000,000 | | | \$ 750,000 | \$ 4,000,000 | \$ 6,209,041 | \$ 10,959,041 |
| New Rec Ctr/Library - Alameda | 2012 QOL | \$ 11,000,000 | | | \$ 750,000 | \$ 4,000,000 | \$ 5,039,980 | \$ 9,789,980 |
| New Rec Ctr/Library - Chamizal | 2012 QOL | \$ 11,000,000 | | | \$ 750,000 | \$ 4,000,000 | \$ 4,517,445 | \$ 9,267,445 |
| Nolan Richardson Center Expansion | 2012 QOL | \$ 2,500,000 | | | | \$ 250,000 | \$ 2,245,974 | \$ 2,495,974 |
| Pavo Real Center Expansion | 2012 QOL | \$ 2,000,000 | | | | \$ 150,000 | \$ 1,845,892 | \$ 1,995,892 |
| Eastside Regional (aka Hueco) Rec Center | 2012 QOL | \$ 11,000,000 | | \$ 944,032 | \$ 5,000,000 | \$ 5,000,000 | | \$ 10,944,032 |
| Paved Trails Master | 2012 QOL | \$ 6,000,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 3,000,000 |
| Trail Head Parking Areas | 2012 QOL | \$ 2,000,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 1,000,000 |
| Open Space Land Acquisition | 2012 QOL | \$ 5,000,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 2,500,000 |
| Neighborhood Imp Projects | 2012 QOL | \$ 9,111,000 | | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 4,000,000 |
| Madeline Park Imp (Canopy) | 2012 QOL | \$ 26,000 | \$ 3,633 | | | | | \$ 3,633 |
| Mission Hills Pk Imp (Rep-Ada) | 2012 QOL | \$ 44,900 | \$ 44,900 | | | | | \$ 44,900 |
| Little Rivr Pk Imp (Xeriscape) | 2012 QOL | \$ 17,900 | \$ 3,681 | | | | | \$ 3,681 |
| Summ Fillmore Pk Imp (Pic Tabl) | 2012 QOL | \$ 15,000 | \$ 7,097 | | | | | \$ 7,097 |
| Patriot Pl Imp (Seat Area-Psb) | 2012 QOL | \$ 50,900 | \$ 14,207 | | | | | \$ 14,207 |
| Stiles Pk Imp (Handball Court) | 2012 QOL | \$ 71,300 | \$ 71,300 | | | | | \$ 71,300 |
| Val View/Cr Hills Street Lights | 2012 QOL | \$ 28,300 | \$ 28,300 | | | | | \$ 28,300 |
| Chuck Heinric Pk Imp (Benches) | 2012 QOL | \$ 19,300 | \$ 7,553 | | | | | \$ 7,553 |
| J Montalvo Pk Imp (Walk Trail) | 2012 QOL | \$ 67,300 | \$ 67,300 | | | | | \$ 67,300 |
| Carlos Bombach Pk Imp (Amenit) | 2012 QOL | \$ 97,200 | \$ 6,116 | | | | | \$ 6,116 |
| Valle D Las Misiones St Lights | 2012 QOL | \$ 24,300 | \$ 24,300 | | | | | \$ 24,300 |
| Lomaland Pk Imp (Pic T&B) | 2012 QOL | \$ 36,000 | \$ 11,799 | | | | | \$ 11,799 |
| Gallagher Sidewalks Imp | 2012 QOL | \$ 47,100 | \$ 34,453 | | | | | \$ 34,453 |
| Downtown Shop Dist Bench Imp | 2012 QOL | \$ 59,600 | \$ 33,010 | | | | | \$ 33,010 |
| Coronado Curb Cut Imp | 2012 QOL | \$ 38,200 | \$ 25,600 | | | | | \$ 25,600 |
| Neighb Imp Prog Yr2 Eng Costs | 2012 QOL | \$ 200,000 | \$ 160,000 | \$ 40,000 | | | | \$ 200,000 |
| Esthel & Edgar Sidewalk Gaps | 2012 QOL | \$ 87,400 | \$ 69,920 | \$ 17,480 | | | | \$ 87,400 |
| Rim/Upper Tom Lea Park | 2012 QOL | \$ 23,800 | \$ 19,040 | \$ 4,760 | | | | \$ 23,800 |
| Historic Entrance Sign | 2012 QOL | \$ 21,300 | \$ 17,040 | \$ 4,260 | | | | \$ 21,300 |
| Trowbridge Sidewalk Gap | 2012 QOL | \$ 82,800 | \$ 66,240 | \$ 16,560 | | | | \$ 82,800 |
| Residential Mile Markers | 2012 QOL | \$ 5,300 | \$ 4,240 | \$ 1,060 | | | | \$ 5,300 |
| Residential Streetlights | 2012 QOL | \$ 22,700 | \$ 18,160 | \$ 4,540 | | | | \$ 22,700 |
| Residential Curb Cuts | 2012 QOL | \$ 57,000 | \$ 45,600 | \$ 11,400 | | | | \$ 57,000 |
| Todd Ware Park | 2012 QOL | \$ 35,800 | \$ 28,640 | \$ 7,160 | | | | \$ 35,800 |
| Sandstone Ranch Est Prk Lights | 2012 QOL | \$ 77,600 | \$ 62,080 | \$ 15,520 | | | | \$ 77,600 |
| Tierra Del Este #64 Park | 2012 QOL | \$ 102,800 | \$ 82,240 | \$ 20,560 | | | | \$ 102,800 |
| Pueblo Viejo Park | 2012 QOL | \$ 78,800 | \$ 63,040 | \$ 15,760 | | | | \$ 78,800 |
| E.L. Williams Park | 2012 QOL | \$ 39,300 | \$ 31,440 | \$ 7,860 | | | | \$ 39,300 |
| Thomas Manor Park | 2012 QOL | \$ 60,700 | \$ 48,560 | \$ 12,140 | | | | \$ 60,700 |
| Love Rd Crosswalk Landscaping | 2012 QOL | \$ 47,700 | \$ 38,160 | \$ 9,540 | | | | \$ 47,700 |
| H.T. Ponsford Park | 2012 QOL | \$ 42,200 | \$ 33,760 | \$ 8,440 | | | | \$ 42,200 |
| Futureland Park | 2006 Storm CO's | \$ 225,000 | \$ 180,000 | \$ 45,000 | | | | \$ 225,000 |
| Johnson Basin Park | CDBG | \$ 146,900 | \$ 120,899 | | | | | \$ 120,899 |
| Wellington Chew Sr Center Improvements | CDBG | \$ 541,845 | \$ 380,960 | \$ 95,240 | | | | \$ 476,200 |
| Logan Park Improvements | CDBG | \$ 687,082 | \$ 474,253 | \$ 118,563 | | | | \$ 592,816 |
| Sue Young Park Amenities | CDBG | \$ 1,058,500 | \$ 422,812 | \$ 634,218 | | | | \$ 1,057,030 |
| Grandview Park Amenities | CDBG | \$ 883,900 | \$ 353,560 | \$ 530,340 | | | | \$ 883,900 |
| Hidden Valley Park Amenities | CDBG | \$ 864,700 | \$ 345,880 | \$ 518,820 | | | | \$ 864,700 |
| Stiles Park Improvements | CDBG | \$ 462,020 | \$ 184,808 | \$ 277,212 | | | | \$ 462,020 |
| Eddy Kirby Beard Park Improvement | CDBG | \$ 555,271 | \$ 222,108 | \$ 333,163 | | | | \$ 555,271 |
| Ylairam Rudy Morgan Park Improvements | CDBG | \$ 460,920 | \$ 184,368 | \$ 276,552 | | | | \$ 460,920 |
| Park Pond - Skyline | PSB | \$ 281,034 | \$ 10,922 | | | | | \$ 10,922 |
| Park Pond - Skyline | 2012-2013 CO's | \$ 497,910 | \$ 68,078 | | | | | \$ 68,078 |
| Park Pond - Vocational | PSB | \$ 487,768 | \$ 22,757 | | | | | \$ 22,757 |
| Park Pond - Vocational | 2012-2013 CO's | \$ 600,278 | \$ 51,824 | | | | | \$ 51,824 |
| Park Pond - Vocational | Parkland Dedication | \$ 24,000 | \$ 24,000 | | | | | \$ 24,000 |
| Total Park Improvements | | \$ 185,091,499 | \$ 20,153,529 | \$ 31,792,277 | \$ 23,998,675 | \$ 40,299,247 | \$ 24,158,332 | \$ 140,402,060 |
| Total Parks O&M | | | \$ 107,057 | \$ 330,679 | \$ 982,430 | \$ 370,387 | \$ 854,888 | \$ 2,709,622 |

| Project Type & Name | Funding Source | Total Projected Budget as of 8/31/2015 | FY 2016 Budget | FY 2017 Budget | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2016 - FY 2020 Budget |
|---|------------------------|--|---------------------|---------------------|----------------------|----------------------|---------------------|--------------------------|
| Fire Station Improvements | | | | | | | | |
| Fire Station 16,23,25 | 2012-2013 CO's | \$ 350,000 | \$ 344,132 | | | | | \$ - |
| Fire Station #5 | 2012-2013 C.O.s | \$ 5,318,177 | \$ 58,510 | | | | | \$ 58,510 |
| Fire Logistics/Distribution Center (Design) | DSRIP | \$ 299,730 | \$ 149,865 | \$ 149,865 | | | | \$ 299,730 |
| Fire Logistics/Distribution Center (Construction) | Undetermined | \$ 3,951,640 | | \$ 3,951,640 | | | | \$ 3,951,640 |
| Fire Station #12 (Replacement) | Undetermined | \$ 2,452,489 | | \$ 298,716 | \$ 2,153,773 | | | \$ 2,452,489 |
| Fire Station #36 (New) | Undetermined | \$ 5,201,212 | | | \$ 294,081 | \$ 2,830,950 | \$ 2,076,181 | \$ 5,201,212 |
| Fire Station #17 (Replacement) | Undetermined | \$ 3,217,972 | | | \$ 302,094 | \$ 2,915,878 | | \$ 3,217,972 |
| Fire Station #15 (Replacement) | Undetermined | \$ 311,991 | | | | | \$ 311,991 | \$ 311,991 |
| Training Academy | Undetermined | \$ 536,659 | | | | | \$ 536,659 | \$ 536,659 |
| Fire Station #38 (New) | Undetermined | \$ 311,991 | | | | | \$ 311,991 | \$ 311,991 |
| Total Fire Station Improvements | | \$ 21,951,861 | \$ 552,507 | \$ 4,400,221 | \$ 2,749,948 | \$ 5,746,828 | \$ 3,236,822 | \$ 16,686,326 |
| Total Fire O&M | | | \$ 87,500 | | \$ 37,500 | \$ 37,500 | \$ 1,176,033 | \$ 1,338,533 |
| Museum Improvements | | | | | | | | |
| Children's Museum | 2012 QOL | \$ 19,250,000 | \$ 2,381,297 | \$ 5,700,000 | \$ 11,050,000 | | | \$ 19,131,297 |
| Digital Wall at History Museum | 2012 QOL | \$ 3,000,000 | \$ 384,954 | | | | | \$ 384,954 |
| Downtown Pedestrian Pathways | 2012 QOL | \$ 6,500,000 | \$ 31,314 | | | | | \$ 31,314 |
| Gen Upgrades to all 3 Museums | 2012 QOL | \$ 1,750,000 | | \$ 575,046 | | | | \$ 575,046 |
| Hispanic Cultural Center | 2012 QOL | \$ 5,750,000 | \$ 180,310 | \$ 2,775,075 | \$ 2,775,075 | | | \$ 5,730,460 |
| Cultural & Performing Arts Facilities | 2012 QOL | \$ 180,000,000 | \$ 4,358,578 | | | | | \$ 4,358,578 |
| Total Museum Improvements | | \$ 216,250,000 | \$ 7,336,453 | \$ 9,050,121 | \$ 13,825,075 | \$ - | | \$ 30,211,649 |
| Total Museums O&M | | | \$ 117,329 | \$ 120,000 | | | | \$ 297,802 |
| Zoo Improvements | | | | | | | | |
| Wetlands River Hog | 2012 QOL | \$ 761,250 | \$ 140,000 | \$ 621,250 | | | | \$ 761,250 |
| Chihuahuan Desert Exhibit | 2012 QOL | \$ 13,880,400 | \$ 3,500,000 | \$ 4,236,833 | \$ 6,143,567 | | | \$ 13,880,400 |
| Sea Lion Exhibit Upgrade | 2012 QOL | \$ 717,500 | \$ 49,092 | \$ 298,329 | \$ 298,329 | | | \$ 645,750 |
| Event Tent | 2012 QOL | \$ 2,142,500 | \$ 842,500 | | | | | \$ 842,500 |
| Wildlife Theater Stadium | 2012 QOL | \$ 1,230,000 | \$ 1,105,000 | | | | | \$ 1,105,000 |
| Asia Entrance/Carousel | 2012 QOL | \$ 1,050,000 | \$ 100,000 | \$ 312,500 | \$ 637,500 | | | \$ 1,050,000 |
| Canal Landscaping Improvements | 2012 QOL | \$ 2,600,000 | \$ 35,000 | \$ 600,000 | | | | \$ 635,000 |
| Education Animal Holding Area | 2012 QOL | \$ 615,000 | \$ 315,000 | | | | | \$ 315,000 |
| Support Elements Zoo Wide | 2012 QOL | \$ 7,375,958 | \$ 526,700 | \$ 596,000 | \$ 596,000 | \$ 596,000 | \$ 596,000 | \$ 2,910,700 |
| S American Aviary | 2012 QOL | \$ 461,250 | \$ 100,000 | \$ 361,250 | | | | \$ 461,250 |
| Animal Holding Building 1 | 2012 QOL | \$ 307,500 | \$ 307,500 | | | | | \$ 307,500 |
| Animal Management | 2012 QOL | \$ 386,600 | | \$ 125,000 | \$ 100,000 | \$ 50,000 | \$ 50,000 | \$ 325,000 |
| Zoo Plaza Improvements | 2012 QOL | \$ 577,500 | | | | | \$ 100,000 | \$ 100,000 |
| Shaded Concessions | 2012 QOL | \$ 322,800 | | | | \$ 125,000 | \$ 197,800 | \$ 322,800 |
| S American Pavilion Restrooms | 2012 QOL | \$ 269,000 | | | \$ 30,000 | \$ 239,000 | | \$ 269,000 |
| S American Pavilion Repair | 2012 QOL | \$ 220,600 | | | \$ 110,300 | \$ 110,300 | | \$ 220,600 |
| Animal Holding Building 2 | 2012 QOL | \$ 315,000 | | | | \$ 150,000 | \$ 165,000 | \$ 315,000 |
| Touch Tank Installation | 2012 QOL | \$ 735,150 | | | \$ 147,100 | \$ 588,050 | | \$ 735,150 |
| Elephant Rhino Exhibit Rehab | 2012 QOL | \$ 565,500 | | | \$ 113,100 | \$ 113,100 | | \$ 113,100 |
| Leopard Exhibit Renovation | 2012 QOL | \$ 339,300 | | | \$ 68,000 | \$ 271,300 | | \$ 339,300 |
| Penguins | 2012 QOL | \$ 3,766,750 | | \$ 282,506 | \$ 300,506 | \$ 2,513,400 | \$ 670,338 | \$ 3,766,750 |
| EPWU Education Center | 2012 QOL | \$ 100,100 | | | | | \$ 100,100 | \$ 100,100 |
| Africa Bird Holding | 2012 QOL | \$ 300,000 | | | | \$ 100,000 | \$ 200,000 | \$ 300,000 |
| Africa Exhibit Restrooms | 2012 QOL | \$ 250,000 | | | | \$ 75,000 | \$ 175,000 | \$ 250,000 |
| Squirrel Monkey | 2012 QOL | \$ 534,000 | | | | | \$ 106,800 | \$ 106,800 |
| American Alligator | 2012 QOL | \$ 699,400 | | | | | \$ 139,880 | \$ 139,880 |
| Galapagos Tortoise | 2012 QOL | \$ 577,500 | | | | | \$ 115,500 | \$ 115,500 |
| Total Zoo Improvements | | \$ 41,100,558 | \$ 7,020,792 | \$ 7,433,668 | \$ 8,431,302 | \$ 4,931,150 | \$ 2,616,418 | \$ 30,433,330 |
| Total Zoo O&M | | | \$ 228,947 | \$ 577,955 | \$ 1,129,996 | \$ 1,639,763 | \$ 1,802,707 | \$ 5,394,878 |
| Library Improvements | | | | | | | | |
| Armijo Branch Improvements | 2012 QOL | \$ 350,000 | | \$ 348,734 | | | | \$ 348,734 |
| Clardy Fox Improvements | 2012 QOL | \$ 410,000 | | | \$ 408,418 | | | \$ 408,418 |
| Irving Schwartz Branch Library Improv | 2012 QOL | \$ 2,150,000 | \$ 1,004,124 | | | | | \$ 1,004,124 |
| Main Library Improvements | 2012 QOL | \$ 1,650,000 | | \$ 250,000 | \$ 200,000 | \$ 1,196,538 | | \$ 1,646,538 |
| Memorial Park Library Improvements | 2012 QOL | \$ 550,000 | | | \$ 66,000 | \$ 482,529 | | \$ 548,529 |
| Richard Burges Branch Expansion | 2012 QOL | \$ 1,400,000 | \$ 844,373 | \$ 478,232 | | | | \$ 1,322,605 |
| Ysleta Library Improvements | 2012 QOL | \$ 450,000 | | | \$ 445,928 | | | \$ 445,928 |
| Ysleta Branch Library - Parking Lot | 2012 QOL | \$ 425,000 | | | \$ 271,800 | | | \$ 271,800 |
| Library Materials | 2012 QOL | \$ 500,000 | \$ 40,000 | \$ 85,000 | \$ 75,000 | | | \$ 200,000 |
| Esperanza Acosta Library Roof Repair | 2012-2013 CO | \$ 245,275 | \$ 131,384 | | | | | \$ 131,384 |
| Total Library Improvements | | \$ 8,130,275 | \$ 2,019,881 | \$ 1,161,966 | \$ 1,467,146 | \$ 1,679,067 | \$ - | \$ 6,328,060 |
| Total Library O&M | | | | \$ 179,110 | | \$ 75,000 | | \$ 254,110 |
| International Bridges | | | | | | | | |
| Santa Fe/ Stanton Bridge Improvements | Bridge Operations | \$ 333,167 | \$ 333,167 | | | | | \$ 333,167 |
| Winn Road - Pan American Phase I | 2010 Transportation Co | \$ 1,097,671 | \$ 180,000 | \$ 895,497 | | | | \$ 1,075,497 |
| Winn Road - Pan American Phase I | TXDOT | \$ 4,390,686 | \$ 720,000 | \$ 3,662,468 | | | | \$ 4,382,468 |
| Winn Road - Pan American Phase II | TXDOT | \$ 5,486,000 | | | | \$ 5,486,000 | | \$ 5,486,000 |
| Paso Del Norte Roundabout | TXDOT | \$ 889,240 | | | | \$ 889,240 | | \$ 889,240 |
| Paso Del Norte Ready Lane | TXDOT | \$ 100,000 | | | | \$ 100,000 | | \$ 100,000 |
| Zaragoza Ready Lane | TXDOT | \$ 310,200 | | | | \$ 310,200 | | \$ 310,200 |
| Blue Tooth Wait Systems at PDN | TXDOT | \$ 120,000 | \$ 120,000 | | | | | \$ 120,000 |
| Blue Tooth Wait Systems at Stanton | TXDOT | \$ 120,000 | \$ 120,000 | | | | | \$ 120,000 |
| Bridge of the Americas Fast Secure Lane | TXDOT | \$ 1,034,000 | | | | \$ 1,034,000 | | \$ 1,034,000 |
| Commercial Toll Facility Zaragoza POE | TXDOT | \$ 5,170,000 | | | | \$ 5,170,000 | | \$ 5,170,000 |
| Customs and Border Protection Commercial Entrance/ Exit | TXDOT | \$ 2,080,000 | | | | \$ 2,080,000 | | \$ 2,080,000 |
| Zaragoza POE Freight Shuttle System | TXDOT | \$ 89,232,000 | | | | | \$ 900,000 | \$ 900,000 |
| Zaragoza POE Toll Collection Facility | TXDOT | \$ 4,472,936 | | | | \$ 4,472,936 | | \$ 4,472,936 |
| Zaragoza Bridge Park and Ride (Sun Metro) | TXDOT | \$ 1,000,000 | | \$ 1,000,000 | | | | \$ 1,000,000 |
| Total International Bridges | | \$ 115,835,900 | \$ 1,473,167 | \$ 5,557,965 | \$ - | \$ 19,542,376 | \$ 900,000 | \$ 27,473,508 |
| Total International Bridges O&M | | | | | | | | \$ - |

| Project Type & Name | Funding Source | Total Projected Budget as of 8/31/2015 | FY 2016 Budget | FY 2017 Budget | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2016 - FY 2020 Budget |
|---|---------------------------------|--|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------------|
| Environmental Services Improvements | | | | | | | | |
| Animal Shelter-Repair/Replace Kennel Doors | Env. Svcs. | \$ 65,000 | \$ 65,000 | | | | | \$ 65,000 |
| Animal Shelter Adoption Center | Env. Svcs. | \$ 10,000 | | | | \$ 10,000 | \$ 10,000 | \$ 20,000 |
| Animal Shelter Facility/Furnishings | Env. Svcs. | \$ 7,750,000 | | | | \$ 7,750,000 | \$ 7,750,000 | \$ 15,500,000 |
| Eng-Design/Construction-Hondo Pass CCS | Env. Svcs. | \$ 900,000 | | | \$ 900,000 | | | \$ 900,000 |
| Eng-Design/Construction-West Side CCS | Env. Svcs. | \$ 900,000 | | | | \$ 900,000 | | \$ 900,000 |
| Harrison CCS Expansion | Env. Svcs. | \$ 50,000 | \$ 150,000 | | | | | \$ 150,000 |
| Eng-Design/Construction-Confederate CCS | Env. Svcs. | \$ 900,000 | \$ 900,000 | | | | | \$ 900,000 |
| Landfill Refurbish Water Well | Env. Svcs. | \$ 50,000 | \$ 50,000 | | | | | \$ 50,000 |
| Landfill Cells 11 - 14 | Env. Svcs. | \$ 9,600,000 | \$ 600,000 | \$ 3,000,000 | \$ 6,000,000 | | | \$ 9,600,000 |
| Landfill Groundwater Monitoring Wells | Env. Svcs. | \$ 260,000 | | \$ 260,000 | | | | \$ 260,000 |
| Landfill Gas Monitoring Wells | Env. Svcs. | \$ 198,000 | | \$ 198,000 | | | | \$ 198,000 |
| Landfill Gas System Expansion | Env. Svcs. | \$ 1,000,000 | \$ 200,000 | \$ 800,000 | | | | \$ 1,000,000 |
| Landfill Fencing | Env. Svcs. | \$ 150,000 | \$ 150,000 | | | | | \$ 150,000 |
| Total Environmental Projects | | \$ 21,833,000 | \$ 2,115,000 | \$ 4,258,000 | \$ 6,900,000 | \$ 8,660,000 | \$ 7,760,000 | \$ 29,693,000 |
| Total Environmental Services O&M | | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 570,000 |
| Streets And Maintenance Department | | | | | | | | |
| Barker Rd Ph 2 Street & Drainage | CDBG | \$ 357,784 | \$ 33,687 | | | | | \$ 33,687 |
| Barker Rd Ph 2 Street & Drainage | PSB | \$ 119,427 | \$ 1,346 | | | | | \$ 1,346 |
| Atlas-Titanic-Vulcan St Lights | CDBG | \$ 29,100 | \$ 3,665 | | | | | \$ 3,665 |
| Curb Cut Demand Prog Dist 2 | CDBG | \$ 187,133 | \$ 135,002 | | | | | \$ 135,002 |
| Nashville Ave Sidewalks | CDBG | \$ 12,000 | \$ 1,235 | | | | | \$ 1,235 |
| Sidewalk Gap & Curb Cut Dist 2 | CDBG | \$ 236,781 | \$ 196,660 | | | | | \$ 196,660 |
| Curb Cut Demand Prog Dist 4 | CDBG | \$ 115,200 | \$ 95,018 | | | | | \$ 95,018 |
| Sidewalk Gap & Curb Cut Dist 4 | CDBG | \$ 300,353 | \$ 285,331 | | | | | \$ 285,331 |
| Tuscany St Improv Deer-Tivoli | CDBG | \$ 447,800 | \$ 410,500 | | | | | \$ 410,500 |
| Atlas-Titanic-Vulcan Sidewalk | CDBG | \$ 208,000 | \$ 179,242 | | | | | \$ 179,242 |
| Edgemere Blvd Improvements | CDBG | \$ 988,090 | \$ 988,090 | | | | | \$ 988,090 |
| Street Median/Parkway Landscaping | TXDOT | \$ 6,200,000 | | \$ 3,100,000 | \$ 3,100,000 | | | \$ 6,200,000 |
| Delta Drive Overpass Crossing | TXDOT | \$ 8,000,000 | | \$ 4,000,000 | \$ 4,000,000 | | | \$ 8,000,000 |
| Cadwallader Pedestrian Bridge | TXDOT | \$ 1,000,000 | | | | \$ 1,000,000 | | \$ 1,000,000 |
| Country Club Montoya Roundabout | TXDOT | \$ 900,000 | | | | \$ 900,000 | | \$ 900,000 |
| Downtown Pedestrian Wayfinding Program | TXDOT | \$ 800,000 | \$ 640,000 | \$ 160,000 | | | | \$ 800,000 |
| Santa Fe / Franklin Improvements | TXDOT | \$ 1,000,000 | | | \$ 1,000,000 | | | \$ 1,000,000 |
| Rich Beem Roundabout | TXDOT | \$ 900,000 | | \$ 450,000 | \$ 450,000 | | | \$ 900,000 |
| Central Business District Phase IV | 2006 C.O.s | \$ 1,616,619 | \$ 420,043 | | | | | \$ 420,043 |
| Central Business District Phase IV | 2009 CO | \$ 551,815 | \$ 359,984 | | | | | \$ 359,984 |
| Central Business District Phase IV | 2010 Transp CO | \$ 376,600 | | | \$ 208,836 | | | \$ 208,836 |
| Central Business District Phase IV | TXDOT | \$ 10,246,207 | | | \$ 10,245,507 | | | \$ 10,245,507 |
| Isela Rubalcaba Extension | 2006 CO's | \$ 557,460 | | \$ 363,990 | | | | \$ 363,990 |
| Isela Rubalcaba Extension | TXDOT | \$ 2,540,000 | \$ 50,882 | \$ 2,331,603 | | | | \$ 2,382,485 |
| Downtown Train Bridge Rehab | 2010 CO'S | \$ 1,695,280 | \$ 364,918 | | | | | \$ 364,918 |
| Downtown Train Bridge Rehab | TXDOT | \$ 738,256 | \$ 6,673 | | | | | \$ 6,673 |
| Downtown Train Bridge Rehab | PSB | \$ 182,280 | \$ 78,660 | | | | | \$ 78,660 |
| Montwood Street Reconstruction | 2012-2013 C.O.s | \$ 10,080,842 | \$ 191,783 | | | | | \$ 191,783 |
| Montwood Street Reconstruction | PSB | \$ 2,071,420 | \$ 59,177 | | | | | \$ 59,177 |
| Montwood Street Reconstruction | 2010 C.O.s. | \$ 1,000,000 | \$ 28,367 | | | | | \$ 28,367 |
| Montwood Street Reconstruction | 2006 CO's | \$ 393,101 | \$ 138,095 | | | | | \$ 138,095 |
| Montwood Street Reconstruction | 2006 Storm CO's | \$ 260,000 | \$ 170,329 | | | | | \$ 170,329 |
| Country Club Road Construction | TXDOT | \$ 8,995,720 | \$ 322,140 | | | | | \$ 322,140 |
| Country Club Road Construction | 2010 Transp CO | \$ 2,584,134 | \$ 348,539 | | | | | \$ 348,539 |
| Country Club Road Construction | PSB | \$ 5,027,291 | \$ 83,900 | | | | | \$ 83,900 |
| Country Club Road Construction | 2013-2019 Street Infrastructure | \$ 380,845 | \$ 376,225 | | | | | \$ 376,225 |
| Carolina Bridge Reconstruction | 2013-2019 Street Infrastructure | \$ 3,600,000 | \$ 720,000 | \$ 2,858,236 | | | | \$ 3,578,236 |
| Carolina Bridge Reconstruction | 2010 CO | \$ 1,899,633 | \$ 234,783 | \$ 809,834 | | | | \$ 1,044,617 |
| Carolina Bridge Reconstruction | 2006 CO | \$ 523,910 | | \$ 506,800 | | | | \$ 506,800 |
| Carolina Bridge Reconstruction | TXDOT, | \$ 5,600,000 | \$ 1,120,000 | \$ 4,480,000 | | | | \$ 5,600,000 |
| Mesa St Pedestrian Enhancements | TXDOT | \$ 924,800 | \$ 411,010 | | | | | \$ 411,010 |
| Mesa St Pedestrian Enhancements | 2010 Transportation CO | \$ 321,800 | \$ 150,805 | | | | | \$ 150,805 |
| Safe Routes to School - ALL | 2010 Transportation CO | \$ 240,823 | \$ 193,779 | | | | | \$ 193,779 |
| Safe Routes to School - Sisd | TXDOT | \$ 471,025 | \$ 10,003 | | | | | \$ 10,003 |
| Safe Routes to School - YISD - South | TXDOT | \$ 209,160 | \$ 2,551 | | | | | \$ 2,551 |
| Safe Routes to School - YISD - North | TXDOT | \$ 561,329 | \$ 29,324 | | | | | \$ 29,324 |
| Safe Routes to School - YISD - Northeast | TXDOT | \$ 496,452 | \$ 11,974 | | | | | \$ 11,974 |
| Safe Routes to School -EPISD-West | TXDOT | \$ 570,833 | \$ 4,760 | | | | | \$ 4,760 |
| Safe Routes to School -EPISD-North | TXDOT | \$ 469,104 | \$ 6,666 | | | | | \$ 6,666 |
| Safe Routes to School -EPISD - N Central | TXDOT | \$ 561,329 | \$ 57,122 | | | | | \$ 57,122 |
| Safe Routes to School -EPISD-Central | TXDOT | \$ 466,364 | \$ 24,386 | | | | | \$ 24,386 |
| Safe Routes to School-EPISD-CBD | TXDOT | \$ 500,342 | \$ 2,051 | | | | | \$ 2,051 |
| Pasodale Subdivision Phase 4 | 2012-2013 C.O.s | \$ 3,234,716 | \$ 36,877 | | | | | \$ 36,877 |
| Pasodale Subdivision Phase 4 | PSB | \$ 625,339 | \$ 67,665 | | | | | \$ 67,665 |
| Two Roundabouts at Edgemere | 2012-2013 Cos | \$ 200,010 | \$ 140,223 | | | | | \$ 140,223 |
| NTMP Projects 2013 | 2009 CO | \$ 1,220,208 | \$ 608,704 | \$ 608,704 | | | | \$ 1,217,408 |
| Synchro of Signla Ntwrk Master | 2013-2019 Street Infrastructure | \$ 90,000 | \$ 65,683 | | | | | \$ 65,683 |
| Synchro Sig Yr 1-2013 St Infra | 2013-2019 Street Infrastructure | \$ 2,000,000 | \$ 116,977 | | | | | \$ 116,977 |
| Synchro Sig Yr 2-2013 St Infra | 2013-2019 Street Infrastructure | \$ 1,090,048 | \$ 318,877 | | | | | \$ 318,877 |
| Synchro Sig Yr 3-2013 St Infra | 2013-2019 Street Infrastructure | \$ 1,409,952 | \$ 411,373 | \$ 102,843 | | | | \$ 514,216 |
| Resurfacing/Microsurf Master | 2013-2019 Street Infrastructure | \$ 24,463,697 | | \$ 5,500,000 | \$ 5,500,000 | \$ 5,500,000 | \$ 7,704,318 | \$ 24,204,318 |

| Project Type & Name | Funding Source | Total Projected Budget as of 8/31/2015 | FY 2016 Budget | FY 2017 Budget | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2016 - FY 2020 Budget |
|---|--|--|----------------|----------------|----------------|----------------|----------------|--------------------------|
| Streets And Maintenance Department Cont. | | | | | | | | \$ - |
| Microsurfacing 2013 CO Year 2 | 2013-2019 Street Infrastructure | \$ 2,498,000 | \$ 409,690 | \$ 102,423 | | | | \$ 512,113 |
| Resurfacing 2013 CO Year 1 | 2013-2019 Street Infrastructure | \$ 3,000,000 | \$ 64,654 | | | | | \$ 64,654 |
| Resurfacing 2014 CO Year 2 | 2013-2019 Street Infrastructure | \$ 8,793,905 | \$ 834,719 | \$ 208,680 | | | | \$ 1,043,399 |
| Resurfacing 2014 CO Year 3 | 2013-2019 Street Infrastructure | \$ 8,500,000 | \$ 5,623,861 | \$ 1,405,965 | | | | \$ 7,029,826 |
| Reconstruction Master | 2013-2019 Street Infrastructure | \$ 88,174,962 | \$ 5,000,000 | \$ 15,500,000 | \$ 16,000,000 | \$ 16,000,000 | \$ 16,000,000 | \$ 68,500,000 |
| Ramos Ct-Little Flower St/ Manning Imp | 2013-2019 Street Infrastructure | \$ 1,797,308 | \$ 317,177 | | | | | \$ 317,177 |
| Kernel Street Improvements | 2013-2019 Street Infrastructure | \$ 1,837,960 | \$ 676,738 | | | | | \$ 676,738 |
| Monroe Street & Drainage Imp | 2013-2019 Street Infrastructure | \$ 1,382,785 | \$ 210,641 | | | | | \$ 210,641 |
| Van Buren St & Drainage Improv | 2013-2019 Street Infrastructure | \$ 1,382,785 | \$ 748,878 | | | | | \$ 748,878 |
| Pebble Hills Extension | 2013-2019 Street Infrastructure | \$ 1,571,900 | \$ 1,045,934 | \$ 261,483 | | | | \$ 1,307,417 |
| Pebble Hills Extension | 2012-2013 CO's | \$ 985,000 | \$ 421,764 | \$ 105,441 | | | | \$ 527,205 |
| Geiger Cardis Malaga | 2013-2019 Street Infrastructure | \$ 1,007,410 | \$ 367,509 | \$ 551,264 | | | | \$ 918,773 |
| Elena - Feliz | 2013-2019 Street Infrastructure | \$ 1,380,000 | \$ 486,777 | \$ 730,166 | | | | \$ 1,216,943 |
| Borderland | 2013-2019 Street Infrastructure | \$ 1,834,900 | | | \$ 700,000 | \$ 1,075,785 | | \$ 1,775,785 |
| UMC Quiet Zone | 2013-2019 Street Infrastructure | \$ 750,000 | | | \$ 50,000 | \$ 527,918 | | \$ 577,918 |
| UMC Quiet Zone | Union Pacific Railroad | \$ 660,000 | | | | \$ 660,000 | | \$ 660,000 |
| UMC Quiet Zone | TXDOT | \$ 2,000,000 | | | \$ 250,000 | \$ 1,750,000 | | \$ 2,000,000 |
| Toni & Mary Jeannie & Yvonne | 2013-2019 Street Infrastructure | \$ 651,000 | \$ 603,259 | | | | | \$ 603,259 |
| Ranger St Reconstruction | 2013-2019 Street Infrastructure | \$ 306,600 | \$ 178,429 | | | | | \$ 178,429 |
| 5-Points Quiet Zone | Union Pacific Railroad | \$ 660,000 | \$ 514,696 | | | | | \$ 514,696 |
| 5-Points Quiet Zone | 2013-2019 Street Infrastructure | \$ 685,000 | \$ 418,995 | | | | | \$ 418,995 |
| 5-Points Quiet Zone | PSB | \$ 952,010 | \$ 851,799 | | | | | \$ 851,799 |
| Manor Pl And Barker Rd St | 2013-2019 Street Infrastructure / CDBG | \$ 1,576,956 | \$ 1,076,084 | | | | | \$ 1,076,084 |
| Manor Pl And Barker Rd St | CDBG | \$ 417,900 | \$ 90,634 | | | | | \$ 90,634 |
| Manor Pl And Barker Rd St | PSB | \$ 476,502 | \$ 28,309 | | | | | \$ 28,309 |
| Pendale Reconstruction | 2013-2019 Street Infrastructure | \$ 2,404,190 | \$ 1,366,459 | | | | | \$ 1,366,459 |
| Robinson St Reconstruction | 2013-2019 Street Infrastructure | \$ 2,709,660 | \$ 1,203,422 | \$ 1,203,422 | | | | \$ 2,406,844 |
| Edna St Reconstruction | 2013-2019 Street Infrastructure | \$ 3,109,900 | \$ 1,549,518 | \$ 1,549,518 | | | | \$ 3,099,036 |
| Dolan St Reconstruction | 2013-2019 Street Infrastructure | \$ 944,400 | \$ 259,914 | \$ 606,467 | | | | \$ 866,381 |
| Flower St Reconstruction | 2013-2019 Street Infrastructure | \$ 2,051,300 | \$ 593,524 | \$ 1,384,890 | | | | \$ 1,978,414 |
| Schuster St Reconstruction | 2013-2019 Street Infrastructure | \$ 3,945,000 | \$ 1,183,353 | \$ 2,761,157 | | | | \$ 3,944,510 |
| Encino St Reconstruction | 2013-2019 Street Infrastructure | \$ 2,357,300 | \$ 681,124 | \$ 1,589,289 | | | | \$ 2,270,413 |
| Cortez St Reconstruction | 2013-2019 Street Infrastructure | \$ 2,249,300 | \$ 657,216 | \$ 1,533,504 | | | | \$ 2,190,720 |
| Alicia St Reconstruction | 2013-2019 Street Infrastructure | \$ 2,230,400 | \$ 647,343 | \$ 1,510,467 | | | | \$ 2,157,810 |
| Glenwood St Reconstruction | 2013-2019 Street Infrastructure | \$ 2,004,167 | \$ 595,651 | \$ 1,389,851 | | | | \$ 1,985,502 |
| De Vargas Reconstruction | 2013-2019 Street Infrastructure | \$ 1,772,400 | \$ 493,746 | \$ 1,152,074 | | | | \$ 1,645,820 |
| Rim & Hague Improvements | 2013-2019 Street Infrastructure | \$ 10,000 | \$ 10,000 | | | | | \$ 10,000 |
| Rim & Hague Improvements | Dist 1 Discretionary Funds | \$ 27,000 | \$ 27,000 | | | | | \$ 27,000 |
| Unpaved Rows & Alleys Master | 2013-2019 Street Infrastructure | \$ 521,119 | | \$ 501,436 | | | | \$ 501,436 |
| Unpaved ROW 2013 CO Year 1 | 2013-2019 Street Infrastructure | \$ 995,000 | \$ 221,682 | | | | | \$ 221,682 |
| Street Infrastructure Improvements | 2013-2019 Street Infrastructure | \$ 1,000,000 | \$ 404,276 | | | | | \$ 404,276 |
| Median & Parkway Landscape Master | 2013-2019 Street Infrastructure | \$ 253,262 | \$ 158,790 | | | | | \$ 158,790 |
| Neighborhood Traffic Management Program | 2013-2019 Street Infrastructure | \$ 1,583,913 | | \$ 500,000 | \$ 500,000 | \$ 556,894 | | \$ 1,556,894 |
| Neighborhood Traffic Management Year 1 | 2013-2019 Street Infrastructure | \$ 2,000,000 | \$ 473,486 | \$ 118,372 | | | | \$ 591,858 |
| NTMP YR 2 -2013 Street Infrac | 2013-2019 Street Infrastructure | \$ 516,087 | \$ 404,326 | \$ 101,081 | | | | \$ 505,407 |
| NTMP YR 3 -2013 Street Infrac | 2013-2019 Street Infrastructure | \$ 500,000 | \$ 383,927 | \$ 95,982 | | | | \$ 479,909 |
| NTMP YR 4 -2013 Street Infrac | 2013-2019 Street Infrastructure | \$ 500,000 | \$ 400,000 | \$ 100,000 | | | | \$ 500,000 |
| PED Sidewalk & Parkway Master | 2013-2019 Street Infrastructure | \$ 3,409,611 | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 | | \$ 2,400,000 |

| Project Type & Name | Funding Source | Total Projected Budget as of 8/31/2015 | FY 2016 Budget | FY 2017 Budget | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2016 - FY 2020 Budget |
|---|---------------------------------|--|----------------------|----------------------|----------------------|----------------------|----------------------|--------------------------|
| Streets And Maintenance Department Cont. | | | | | | | | |
| PED Sidewalk & Parkway Year 3 | 2013-2019 Street Infrastructure | \$ 600,000 | \$ 253,002 | | | | | \$ 253,002 |
| Tree String Lighting | Tax Increment Reinvestment Zone | \$ 500,000 | | \$ 442,360 | | | | \$ 442,360 |
| Wayfinding | Tax Increment Reinvestment Zone | \$ 1,000,000 | | \$ 519,984 | | | | \$ 519,984 |
| Streetscape / Tree Canopy | Tax Increment Reinvestment Zone | \$ 1,500,000 | | \$ 1,494,342 | | | | \$ 1,494,342 |
| RC Poe Roundabout at Edgemere | TXDOT | \$ 1,800,000 | | \$ 1,800,000 | | | | \$ 1,800,000 |
| Santa Fe Pedestrian Enhancements | TXDOT | \$ 204,741 | \$ 204,741 | | | | | \$ 204,741 |
| Santa Fe Pedestrian Enhancements | 2009 CO | \$ 122,324 | \$ 74,594 | | | | | \$ 74,594 |
| Santa Fe Pedestrian Enhancements | 2010 Transportation CO | \$ 78,484 | \$ 6,724 | | | | | \$ 6,724 |
| Bicycle Infrastructure | TXDOT | \$ 2,149,788 | | | | \$ 2,149,788 | | \$ 2,149,788 |
| Bicycle Plan & Program FY2014 | TXDOT | \$ 248,494 | \$ 248,494 | | | | | \$ 248,494 |
| Bicycle Plan & Program FY2014 | 2010 Transportation CO | \$ 64,609 | \$ 58,560 | | | | | \$ 58,560 |
| Intersection Improvements | TXDOT | \$ 1,368,000 | \$ 388,111 | | | | | \$ 388,111 |
| Intersection Improvements | 2010 Transportation CO | \$ 135,960 | \$ 30,782 | | | | | \$ 30,782 |
| Intersection Improvements | 2006 Storm CO's | \$ 137,952 | \$ 30,682 | | | | | \$ 30,682 |
| Pedestrian Overpasses | TXDOT | \$ 2,700,000 | \$ 362,970 | | | | | \$ 362,970 |
| Bicycle Plan & Program FY2015 | TXDOT | \$ 100,000 | | \$ 100,000 | | | | \$ 100,000 |
| Independence Hike & Bike Trail | 2012-2013 Co's | \$ 138,200 | \$ 38,543 | | | | | \$ 38,543 |
| Independence Hike & Bike Trail | 2013-2019 Street Infrastructure | \$ 462,253 | \$ 369,802 | \$ 92,451 | | | | \$ 462,253 |
| Independence Hike & Bike Trail | TXDOT | \$ 467,550 | \$ 374,040 | \$ 93,510 | | | | \$ 467,550 |
| Resler Buffered Bike Trail | 2012-2013 Co's | \$ 85,444 | \$ 18,727 | \$ 4,682 | | | | \$ 23,409 |
| Resler Buffered Bike Trail | TXDOT | \$ 240,344 | \$ 192,275 | \$ 48,069 | | | | \$ 240,344 |
| Viscount Blvd Hike & Bike | 2012-2013 Co's | \$ 602,364 | \$ 408,646 | \$ 102,162 | | | | \$ 510,808 |
| Viscount Blvd Hike & Bike | TXDOT | \$ 352,563 | \$ 282,050 | \$ 70,513 | | | | \$ 352,563 |
| Resler Buffered Bike Trail | 2012-2013 Co's | \$ 85,444 | \$ 18,727 | \$ 4,682 | | | | \$ 23,409 |
| Resler Buffered Bike Trail | TXDOT | \$ 240,344 | \$ 192,275 | \$ 48,069 | | | | \$ 240,344 |
| Riverbend Hike & Bike Trail | 2012-2013 Co's | \$ 369,192 | \$ 168,175 | \$ 42,044 | | | | \$ 210,219 |
| Riverbend Hike & Bike Trail | 2010 Transportation CO | \$ 27,859 | \$ 22,288 | \$ 5,572 | | | | \$ 27,860 |
| Riverbend Hike & Bike Trail | 2013-2019 Street Infrastructure | \$ 113,811 | \$ 91,049 | \$ 22,762 | | | | \$ 113,811 |
| Riverbend Hike & Bike Trail | TXDOT | \$ 744,264 | \$ 595,412 | \$ 148,853 | | | | \$ 744,265 |
| Riverbend Multimodal Improvements | TXDOT | \$ 1,000,000 | | \$ 1,000,000 | | | | \$ 1,000,000 |
| Traffic Signal at Lee & Turner | TXDOT | \$ 225,235 | | \$ 225,235 | | | | \$ 225,235 |
| Trowbridge Lighting | TXDOT | \$ 1,162,815 | | \$ 1,162,815 | | | | \$ 1,162,815 |
| HMAC Course 2013 | EPDOT | \$ 1,827,870 | | | | | | \$ - |
| Citywide Audible Pedestrian Signal Installation | CDBG | \$ 110,152 | | | | | | \$ - |
| Total Streets and Maintenance Improvements | | \$ 314,193,360 | \$ 47,431,057 | \$ 68,263,047 | \$ 42,604,343 | \$ 30,720,385 | \$ 23,704,318 | \$ 212,723,150 |
| Total Streets and Maintenance O&M | | | \$ 25,000 | \$ 155,000 | \$ 155,000 | \$ 185,000 | \$ - | \$ 868,740 |
| Airport Improvements | | | | | | | | |
| ARFF Unit Replacement | PFC-7/FAA | \$ 1,500,000 | | \$ 1,500,000 | | | | \$ 1,500,000 |
| IET Learning Suite - SIDA Training and Record Keeping (NEW) | FAA/Airport | \$ 250,000 | | \$ 250,000 | | | | \$ 250,000 |
| Quantum Secure - IT Infrastructure Badging and Keys | FAA/Airport | \$ 300,000 | | \$ 300,000 | | | | \$ 300,000 |
| Airport Landscape Improvements (NEW) | Airport | \$ 2,000,000 | \$ 1,500,000 | \$ 500,000 | | | | \$ 2,000,000 |
| Automatic Commercial Vehicle Tracking - Taxis and Shuttles (NEW) | Airport | \$ 200,000 | | \$ 200,000 | | | | \$ 200,000 |
| Automatic Door Replacement (NEW) | Airport | \$ 300,000 | | \$ 300,000 | | | | \$ 300,000 |
| Emergency Operations Center (NEW) | Airport | \$ 800,000 | | | \$ 800,000 | | | \$ 800,000 |
| Cargo 3 Parking Lot Expansion (NEW) | Airport | \$ 300,000 | \$ 300,000 | | | | | \$ 300,000 |
| HVAC Annual Upgrades 2015 (NEW) | Airport | \$ 1,250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 1,250,000 |
| NASA Hangar Roof (NEW) | Airport | \$ 850,000 | | | \$ 850,000 | | | \$ 850,000 |
| Passenger Notification Systems (FIDS, BIDS, GIDS) (NEW) | PFC-7 | \$ 300,000 | | | | \$ 300,000 | | \$ 300,000 |
| Reconstruct Taxiway "M" from Rwy 8R to Twy K and from Twy G to Twy L (NEW) | FAA/Airport | \$ 3,400,000 | | | \$ 2,500,000 | \$ 900,000 | | \$ 3,400,000 |
| Reconstruct Taxiway V from Twy U to Twy L (NEW) | FAA/Airport | \$ 3,400,000 | | | | \$ 3,400,000 | | \$ 3,400,000 |
| Taxiway U from Customs Ramp to Twy L (mill and overlay) | FAA/Airport | \$ 1,300,000 | | | | \$ 1,000,000 | \$ 300,000 | \$ 1,300,000 |
| Runway 8R-26L Runway Safety Area (mill and overlay) at Twys M, S, T U and V | FAA/Airport | \$ 1,300,000 | | | | | \$ 1,300,000 | \$ 1,300,000 |
| Airfield Pavement Rehab | FAA/Airport | \$ 3,500,000 | | | | | \$ 3,500,000 | \$ 3,500,000 |
| Escalators - Main Up (2) | PFC-7 | \$ 800,000 | \$ 800,000 | | | | | \$ 800,000 |
| BTGC Clubhouse Expansion | Airport | \$ 750,000 | | | | \$ 750,000 | | \$ 750,000 |
| Taxiway "K" Rehabilitation | PFC-7 | \$ 18,742,000 | \$ 1,200,000 | \$ 13,230,000 | \$ 4,312,000 | | | \$ 18,742,000 |
| Runway 4-22 Reconstruction & Taxiway Radius Geometry | FAA/PFC 7/Airport | \$ 30,476,000 | \$ 1,720,000 | \$ 15,000,000 | \$ 13,756,000 | | | \$ 30,476,000 |
| IT Capital Enterprise Fund Recovery | Airport | \$ 2,337,136 | \$ 957,244 | \$ 344,973 | \$ 344,973 | \$ 344,973 | \$ 344,973 | \$ 2,337,136 |
| ARFF Safety Equipment | FAA/Airport | \$ 300,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 300,000 |
| Airfield Perimeter Roads | FAA/Airport | \$ 4,500,000 | | | \$ 4,500,000 | | | \$ 4,500,000 |
| ARFF Remodel* | PFC-7 | \$ 400,000 | \$ 400,000 | | | | | \$ 400,000 |
| Concourse B Lighting and Playground (NEW) | Airport | \$ 1,300,000 | \$ 500,000 | \$ 800,000 | | | | \$ 1,300,000 |
| TSA Baggage Makeup Area Expansion/Consolidation | PFC 6-7/TSA | \$ 10,600,000 | \$ 4,800,000 | \$ 5,300,000 | | | | \$ 10,100,000 |
| Airport Sterilizer Replacement | Airport | \$ 150,000 | \$ 100,000 | | | | | \$ 100,000 |
| Cargo #3 Roof Replacement | Airport | \$ 1,500,000 | \$ 1,500,000 | | | | | \$ 1,500,000 |
| Master Plan Update | PFC-7 | \$ 1,900,000 | \$ 1,300,000 | \$ 600,000 | | | | \$ 1,900,000 |

| Project Type & Name | Funding Source | Total Projected Budget as of 8/31/2015 | FY 2016 Budget | FY 2017 Budget | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2016 - FY 2020 Budget |
|---|--------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|--------------------------|
| Airport Improvements Cont. | | | | | | | | |
| Maintenance Building Improvements | Airport | \$ 750,000 | \$ 500,000 | | | | | \$ 500,000 |
| Long Term Parking Lot Lighting & Overlay | Airport | \$ 2,000,000 | \$ 900,000 | | | | | \$ 900,000 |
| Admin West Parking Lot Reconstruction | Airport | \$ 600,000 | \$ 600,000 | | | | | \$ 600,000 |
| FTZ Storefront Entry | Airport | \$ 100,000 | \$ 100,000 | | | | | \$ 100,000 |
| Concourse A Renovation (NEW) | PFC-7/Airport | \$ 820,000 | \$ 820,000 | | | | | \$ 820,000 |
| Concourse A Expansion | PFC-7/Airport | \$ 2,220,000 | \$ 1,320,000 | | | | | \$ 1,320,000 |
| Reconstruct Rwy 8L/26R, Twy "U", "V" & New Parallel Taxiway | FAA/Airport | \$ 23,000,000 | \$ 5,500,000 | \$ 3,500,000 | | | | \$ 9,000,000 |
| Baggage Claim Units Replacement | PFC -6 | \$ 2,828,875 | \$ 500,000 | | | | | \$ 500,000 |
| Rental Car Expansion (Includes demo of Air Cargo #1) | CFC | \$ 45,880,000 | \$ 10,500,000 | | | | | \$ 10,500,000 |
| Loading Bridges (15 ea.) | PFC/Airport | \$ 15,300,000 | \$ 5,000,000 | \$ 1,400,000 | | | | \$ 6,400,000 |
| Total Airport Improvements | | \$ 188,204,011 | \$ 41,127,244 | \$ 43,534,973 | \$ 27,372,973 | \$ 6,254,973 | \$ 6,504,973 | \$ 124,795,136 |
| Total Airport O&M | | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Mass Transit Improvements | | | | | | | | |
| Northgate Transit Terminal | 2009 C.O.s | \$ 1,123,000 | \$ 1,123,000 | | | | | \$ 1,123,000 |
| Northgate Transit Terminal | FTA Grant | \$ 1,961,807 | \$ 980,904 | \$ 980,904 | | | | \$ 1,961,807 |
| Northgate Transit Terminal | TIGER Grant | \$ 11,424,467 | \$ 9,139,574 | \$ 2,284,893 | | | | \$ 11,424,467 |
| Far East Terminal - RC Poe | FTA Montana RTS | \$ 5,000,000 | | | \$ 4,000,000 | \$ 1,000,000 | | \$ 5,000,000 |
| Bus Shelters Future Years | Undetermined | \$ 10,000,000 | | \$ 3,333,333 | \$ 3,333,333 | \$ 3,333,333 | | \$ 9,999,999 |
| Park and Rides Facilities | CMAQ Grant | \$ 1,000,000 | \$ 500,000 | \$ 500,000 | | | | \$ 1,000,000 |
| Alameda RTS | 2011 C.O.s | \$ 35,424,000 | \$ 18,168,000 | \$ 17,256,000 | | | | \$ 35,424,000 |
| Zaragoza Park and Ride | 2017 CMAQ Transfer | \$ 1,000,000 | | \$ 500,000 | \$ 500,000 | | | \$ 1,000,000 |
| Zaragoza Park and Ride/Terminal Rehabs | 5339 Grants | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ 3,750,000 |
| Dyer RTS | 2011 C.O.s | \$ 4,134,489 | \$ 1,860,520 | \$ 1,860,520 | \$ 413,449 | | | \$ 4,134,489 |
| Dyer RTS | CMP | \$ 9,170,000 | \$ 4,126,500 | \$ 4,126,500 | \$ 917,000 | | | \$ 9,170,000 |
| Dyer RTS | FTA Grant | \$ 20,400,000 | \$ 5,580,000 | \$ 5,580,000 | \$ 9,240,000 | | | \$ 20,400,000 |
| Dyer RTS | Sun Metro Match | \$ 328,082 | \$ 200,000 | \$ 100,000 | | | | \$ 300,000 |
| Mesa RTS | FTA Grant | \$ 2,125,000 | \$ 2,125,000 | | | | | \$ 2,125,000 |
| Montana RTS | 2011 C.O.s | \$ 8,558,000 | | | \$ 6,631,286 | \$ 1,926,714 | | \$ 8,558,000 |
| Montana RTS | CMP | \$ 6,702,000 | | | \$ 3,694,429 | \$ 3,007,571 | | \$ 6,702,000 |
| Montana RTS | FTA Grant | \$ 26,930,000 | | | \$ 10,709,286 | \$ 16,220,714 | | \$ 26,930,000 |
| Montana RTS | Sun Metro Match | \$ 600,000 | | | \$ 471,429 | \$ 128,571 | | \$ 600,000 |
| Park And Ride-Transit Station Bridge Of The Americas | Undetermined | \$ 1,622,400 | | | | | \$ 1,622,400 | \$ 1,622,400 |
| International Transfer Center | Undetermined | \$ 17,352,296 | | | | | \$ 5,784,099 | \$ 5,784,099 |
| Total Mass Transit Improvements | | \$ 165,605,541 | \$ 44,553,497 | \$ 37,272,150 | \$ 40,660,212 | \$ 26,366,903 | \$ 8,156,499 | \$ 157,009,261 |
| Total Mass Transit O&M | | | \$ 100,000 | \$ 589,400 | \$ 1,864,400 | \$ 1,047,733 | \$ 100,000 | \$ 3,701,533 |
| Information Technology Improvements | | | | | | | | |
| Fiber Interconnect | 2010 CO'S | \$ 150,000 | \$ 60,282 | \$ 60,282 | | | | \$ 120,564 |
| Fiber Interconnect | 2009 CO'S | \$ 4,000,000 | \$ 122,144 | \$ 122,144 | | | | \$ 244,288 |
| Telephone Upgrade | 2009 CO'S | \$ 1,500,000 | \$ 420,378 | \$ 420,378 | | | | \$ 840,756 |
| Cabling Infrastructure | 2012-2013 C.O.s | \$ 900,000 | \$ 134,004 | \$ 134,004 | | | | \$ 268,008 |
| VOIP - Citywide | 2012-2013 C.O.s | \$ 2,000,000 | \$ 372,218 | \$ 372,218 | | | | \$ 744,436 |
| Fiber and Related Projects | 2012-2013 C.O.s | \$ 2,500,000 | \$ 217,903 | \$ 217,903 | | | | \$ 435,806 |
| IT Software | 2012-2013 C.O.s | \$ 744,167 | \$ 84,718 | \$ 84,718 | | | | \$ 169,436 |
| IT Capital Acquisitions | 2012-2013 C.O.s | \$ 500,000 | \$ 60,111 | \$ 60,111 | | | | \$ 120,222 |
| UPS Power Protection for Switch Closets | 2012-2013 C.O.s | \$ 75,000 | \$ 36,250 | \$ 36,250 | | | | \$ 72,500 |
| Data Center | 2010 CO'S | \$ 11,985,316 | \$ 1,684,789 | \$ 1,684,789 | | | | \$ 3,369,578 |
| Dept Hardware 2014 | 2006 Storm CO's | \$ 196,391 | \$ 92,901 | \$ 92,901 | | | | \$ 185,802 |
| Total Information Technology Improvements | | \$ 24,550,874 | \$ 3,285,698 | \$ 3,285,698 | \$ - | \$ - | \$ - | \$ 6,571,396 |
| Total Mass Information Technology O&M | | | | | | | | \$ - |
| Citywide Improvements | | | | | | | | |
| Facility Rehabilitation | 2010 C.O.s / | \$ 979,630 | \$ 126,622 | | | | | \$ 126,622 |
| Facility Rehabilitation | 2012-2013 CO'S | \$ 1,019,720 | \$ 273,257 | | | | | \$ 273,257 |
| Facility Rehabilitation | 2006 CO'S | \$ 1,125,673 | \$ 309,019 | | | | | \$ 309,019 |
| Total Citywide Improvements | | \$ 3,125,023 | \$ 708,898 | \$ - | \$ - | \$ - | \$ - | \$ 708,898 |
| Total City Wide Improvements O&M | | | | | | | | \$ - |
| Grand Total of Capital Improvements | | \$ 1,305,871,902 | \$ 177,777,723 | \$ 216,010,086 | \$ 168,009,674 | \$ 144,200,929 | \$ 77,037,362 | \$ 783,035,774 |
| Grand Total of Capital O&M Costs | | \$ - | \$ 665,833 | \$ 1,952,144 | \$ 4,169,326 | \$ 3,355,383 | \$ 3,933,628 | \$ 15,135,218 |

Capital Improvement Program Summary FY 2016

During FY 2016, the City anticipates spending approximately **\$177,777,723** on capital improvement project expenditures that will require an estimated **\$665,833** in operating funds. The total cost impact of the capital improvement program in FY 2016 is anticipated to be around **\$178,443,556**. The projects listed on the CIP for FY 2016 are funded by issuance of certificates of obligations, 2012 general obligation bonds enterprise funds, and external funding.

Parks and Recreation – During FY 2016, some of the voter approved projects will be completed and others will be started. These projects include acquiring land, design, and the construction of new parks. The list of projects also includes the design and construction of new aquatic facilities and flat fields, and new paved trails and trailheads. There is an operating budget impact of \$107,057 for the maintenance and upkeep of additional park acreage and new facilities. These projects will be funded by 2012 general obligation bonds and CDBG grants

Museums and Cultural Affairs – During FY 2016, the planning and design solicitations for the Children's Museum and Hispanic Cultural Center will be issued and the final Digital Wall improvements will be completed.

Zoo – During FY 2016 the design and construction will continue for the new exhibits and facility improvements. Some of the specific projects undergoing construction include the Education Animal Holding, Wildlife Theater, and the Event Tent. Projects that are currently in design include the Red River Hog and soliciting design services and Construction Manager at Risk for the Chihuahuan Desert exhibit for construction. The operating budget of these projects for this fiscal year is \$228,947. These projects will be funded by 2012 general obligation bonds.

Library – During FY 2016, the Irving Schwartz construction work will be completed with the expansion to the interior of the building by 5,000 square feet. This project includes interior remodeling by relocating the meeting rooms, creating a children and teen area, technology lab, and quiet study spaces. These projects will be funded by 2012 general obligation bonds.

Fire Department – The capital projects for the Fire Department in FY 2016 will be the construction/completion of Fire Station 16, 23, 25 improvements and the design for the Fire Logistics/Distribution Center Building.

Streets and Maintenance – The Streets and Maintenance Department will advance capital infrastructure projects for street resurfacing and alley paving. Streets and Maintenance has completed 651 intersections for the Synchronization of Signal Systems. Streets and Maintenance managed projects, generally considered maintenance items, are managed through the Street and Maintenance because they do not require professional design or construction management services.

Aviation – During FY 2016 Aviation will complete the construction of the Consolidated Rental Car Complex (CONRAC), Passenger Boarding Bridges, Baggage Belt Replacement, Reconstruction of Runway 8L-26R, Cargo #3 Roof Replacement, Admin West Parking Lot, and Long Term Parking Lot Lighting. Aviation is scheduled to begin the construction of the Airfield Perimeter Roads, Concourse A Expansion and Renovation projects, Concourse B Remodel, ARFF Remodel, escalator replacement and Airport Landscape Improvements, and begin the Master Plan update. Aviation will also begin the design of the Runway 4-22 Reconstruction project and continue the design efforts for the TSA Baggage Makeup Area Expansion/Consolidation project. These projects are funded by Aviation revenue funds, FAA Grants, PFC, and CFC.

Environmental Services – During FY 2016, Environmental Services will have the Eastside (Confederate) Citizen Collection Station. Greater El Paso Landfill (GEPL) Cells 11-14 will be designed. Harrison CCS will be expanded. GEPL water well will be refurbished. Land purchased at GEPL will be

fenced. Building improvement and equipment replacement is planned for Animal Services. Projects will be funded with Environmental Services Department operating revenue.

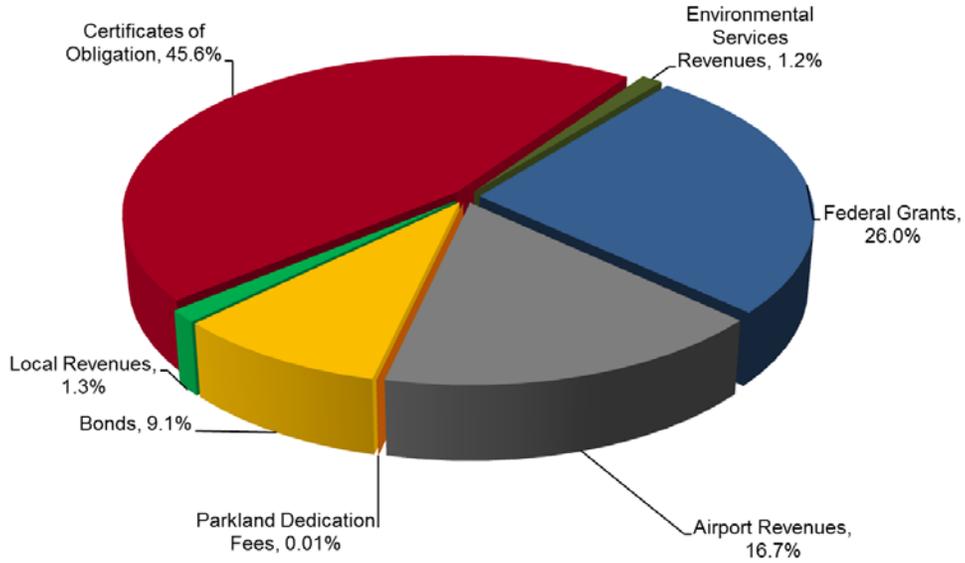
Mass Transit - Sun Metro – The department shall begin the construction of the Alameda RTS for opening in February 2017 and also initiate work for the Dyer RTS corridor for completion in FY 2018. Sun Metro shall also purchase buses and continue work on the Northgate Transit Terminal. These projects will be funded by 2009 and 2011 certificates of obligation and Federal grants.

Information Technology – In FY 2016, the team will introduce technological investments focused on enhancing constituent services through innovation, delivering quality and consistency through standardization. The current technological ecosystem complements reliability and performance built upon an infrastructure foundation of continual improvement. The funding source for referenced projects will be reprogramming of certificates of obligation for 2009 and 2012-2013 certificates of obligation

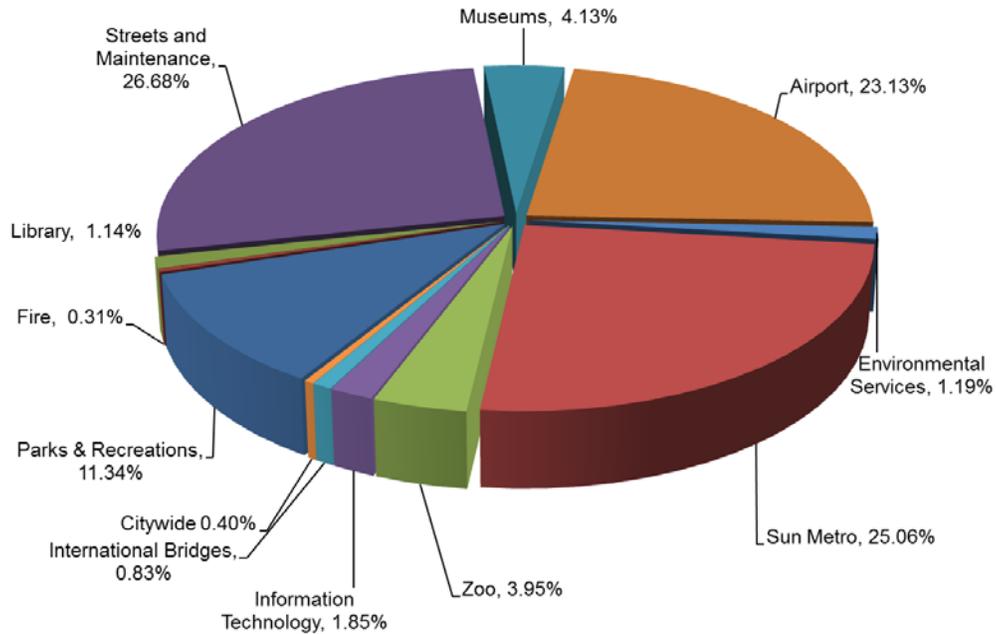
International Bridges – During FY16, the International Bridges will conduct needed maintenance at the Stanton and Paso Del Norte Bridges to comply with state regulations and ensure the integrity of bridge infrastructure. The department will continue facilitating international border crossings by implementing a Bluetooth System similar to what is already in place at Zaragoza to provide wait-time information at the Paso Del Norte and Stanton Bridges for passenger vehicles and pedestrians.

FY 2016 Capital Improvement Program Budget

Where the funding comes from...
Total \$177,777,723



...and, where it goes.
Total \$177,777,723



| FY 2016 Capital Improvement and Operating Budget Impact | | |
|--|----------------|--------------------|
| Estimated FY2016 Capital Projects Costs | \$ | 177,777,723 |
| Estimated FY2016 CIP-Related Operating Costs | \$ | 665,833 |
| Total Cost Impact of Capital Projects-FY2016 | \$ | 178,443,556 |
| Parks and Recreation | | |
| Capital Projects | Source | Amount |
| San Jacinto Park | 2010 Transp CO | \$ 118,983 |
| San Jacinto Park | 2012 QOL | \$ 411,834 |
| Cheryl Ladd Park | 2012 QOL | \$ 111,832 |
| Eastside Regional Park Design | 2012 QOL | \$ 1,004,139 |
| Johnson Basin Park | 2012 QOL | \$ 327,933 |
| Las Palmas/Pendale Community P | 2012 QOL | \$ 934,629 |
| Eastside Sports Complex | 2012 QOL | \$ 1,840,000 |
| Outdoor Sports Fields | 2012 QOL | \$ 500,000 |
| Radford Park | 2012 QOL | \$ 46,154 |
| Westside Community Phase 4 | 2012 QOL | \$ 33,650 |
| Yucca Park Phase III | 2012 QOL | \$ 108,900 |
| Chelsea Pool | 2012 QOL | \$ 738,025 |
| Pavo Real Pool | 2012 QOL | \$ 572,485 |
| Training & Instruction Pool | 2012 QOL | \$ 221,358 |
| Westside Pool - New | 2012 QOL | \$ 7,664,969 |
| Paved Trails Master | 2012 QOL | \$ 600,000 |
| Trail Head Parking Areas | 2012 QOL | \$ 200,000 |
| Open Space Land Acquisition | 2012 QOL | \$ 500,000 |
| Madeline Park Imp (Canopy) | 2012 QOL | \$ 3,633 |
| Mission Hills Pk Imp (Rep-Ada) | 2012 QOL | \$ 44,900 |
| Little Rivr Pk Imp (Xeriscape) | 2012 QOL | \$ 3,681 |
| Summ Fillmore Pk Imp(Pic Tabl) | 2012 QOL | \$ 7,097 |
| Patriot Pl Imp (Seat Area-Psb) | 2012 QOL | \$ 14,207 |
| Stiles Pk Imp (Handball Court) | 2012 QOL | \$ 71,300 |
| Val View/Cr Hills Street Lights | 2012 QOL | \$ 28,300 |
| Chuck Heinric Pk Imp (Benches) | 2012 QOL | \$ 7,553 |
| J Montalvo Pk Imp (Walk Trail) | 2012 QOL | \$ 67,300 |
| Carlos Bombach Pk Imp (Amenit) | 2012 QOL | \$ 6,116 |
| Valle D Las Misiones St Lights | 2012 QOL | \$ 24,300 |
| Lomaland Pk Imp (Pic T&B) | 2012 QOL | \$ 11,799 |
| Gallagher Sidewalks Imp | 2012 QOL | \$ 34,453 |
| Downtown Shop Dist Bench Imp | 2012 QOL | \$ 33,010 |
| Coronado Curb Cut Imp | 2012 QOL | \$ 25,600 |
| Neighb Imp Prog Yr2 Eng Costs | 2012 QOL | \$ 160,000 |
| Esthel & Edgar Sidewalk Gaps | 2012 QOL | \$ 69,920 |
| Rim/Upper Tom Lea Park | 2012 QOL | \$ 19,040 |
| Historic Entrance Sign | 2012 QOL | \$ 17,040 |
| Trowbridge Sidewalk Gap | 2012 QOL | \$ 66,240 |
| Residential Mile Markers | 2012 QOL | \$ 4,240 |
| Residential Streetlights | 2012 QOL | \$ 18,160 |
| Residential Curb Cuts | 2012 QOL | \$ 45,600 |
| Todd Ware Park | 2012 QOL | \$ 28,640 |
| Sandstone Ranch Est Prk Lights | 2012 QOL | \$ 62,080 |
| Tierra Del Este #64 Park | 2012 QOL | \$ 82,240 |

Parks and Recreation Cont

| Capital Projects | Source | Amount |
|--|---------------------|---------------|
| Pueblo Viejo Park | 2012 QOL | \$ 63,040 |
| E.L. Williams Park | 2012 QOL | \$ 31,440 |
| Thomas Manor Park | 2012 QOL | \$ 48,560 |
| Love Rd Crosswalk Landscaping | 2012 QOL | \$ 38,160 |
| H.T. Ponsford Park | 2012 QOL | \$ 33,760 |
| Futureland Park | 2006 Storm CO's | \$ 180,000 |
| Johnson Basin Park | CDBG | \$ 120,899 |
| Wellington Chew Sr Center Improvements | CDBG | \$ 380,960 |
| Logan Park Improvements | CDBG | \$ 474,253 |
| Sue Young Park Amenities | CDBG | \$ 422,812 |
| Grandview Park Amenities | CDBG | \$ 353,560 |
| Hidden Valley Park Amenities | CDBG | \$ 345,880 |
| Stiles Park Improvements | CDBG | \$ 184,808 |
| Eddy Kirby Beard Park Improvement | CDBG | \$ 222,108 |
| Ylairam Rudy Morgan Park Improvements | CDBG | \$ 184,368 |
| Park Pond - Skyline | PSB | \$ 10,922 |
| Park Pond - Skyline | 2012-2013 CO's | \$ 68,078 |
| Park Pond - Vocational | PSB | \$ 22,757 |
| Park Pond - Vocational | 2012-2013 CO's | \$ 51,824 |
| Park Pond - Vocational | Parkland Dedication | \$ 24,000 |

Capital Projects Budget \$ 20,153,529

Operating Budget Impact:

Cost of operating new facilities \$ 107,057

Operating Budget Impact \$ 107,057

Total Budget Impact of CIP-FY 2016 \$ 20,260,586

Fire

| Capital Projects | Source | Amount |
|---|----------------|---------------|
| Fire Station 16,23,25 | 2012-2013 CO's | \$ 344,132 |
| Fire Station #5 | 2012-2013 CO's | \$ 58,510 |
| Fire Logistics/Distribution Center (Design) | DSRIP | \$ 149,865 |

Capital Projects Budget \$ 552,507

Operating Budget Impact:

Cost of operating new facilities \$ 87,500

Operating Budget Impact \$ 87,500

Total Budget Impact of CIP-FY 2016 \$ 640,007

| Museum and Cultural Affairs | | |
|---|---------------|----------------------------|
| Capital Projects | Source | Amount |
| Children's Museum | 2012 QOL | \$ 2,381,297 |
| Digital Wall at History Museum | 2012 QOL | \$ 384,954 |
| Downtown Pedestrian Pathways | 2012 QOL | \$ 31,314 |
| Hispanic Cultural Center | 2012 QOL | \$ 180,310 |
| Cultural & Performing Arts Facilities | 2012 QOL | \$ 4,358,578 |
| Capital Projects Budget | | \$ 7,336,453 |
| Operating Budget Impact: | | |
| Cost of operating new facilities | | \$ 117,329 |
| Operating Budget Impact | | \$ 117,329 |
| Total Budget Impact of CIP-FY 2016 | | \$ <u>7,453,782</u> |
| Zoo | | |
| Capital Projects | Source | Amount |
| Wetlands River Hog | 2012 QOL | \$ 140,000 |
| Chihuahuan Desert Exhibit | 2012 QOL | \$ 3,500,000 |
| Sea Lion Exhibit Upgrade | 2012 QOL | \$ 49,092 |
| Event Tent | 2012 QOL | \$ 842,500 |
| Wildlife Theater Stadium | 2012 QOL | \$ 1,105,000 |
| Asia Entrance/Carousel | 2012 QOL | \$ 100,000 |
| Canal Landscaping Improvements | 2012 QOL | \$ 35,000 |
| Education Animal Holding Area | 2012 QOL | \$ 315,000 |
| Support Elements Zoo Wide | 2012 QOL | \$ 526,700 |
| S American Aviary | 2012 QOL | \$ 100,000 |
| Animal Holding Building 1 | 2012 QOL | \$ 307,500 |
| Capital Projects Budget | | \$ 7,020,792 |
| Operating Budget Impact: | | |
| Cost of operating new facilities | | \$ 228,947 |
| Operating Budget Impact | | \$ 228,947 |
| Total Budget Impact of CIP-FY 2016 | | \$ <u>7,249,739</u> |
| Library | | |
| Capital Projects | Source | Amount |
| Irving Schwartz Branch Library Improv | 2012 QOL | \$ 1,004,124 |
| Richard Burges Branch Expansion | 2012 QOL | \$ 844,373 |
| Library Materials | 2012 QOL | \$ 40,000 |
| Esperanza Acosta Library Roof Repair | 2012-2013 CO | \$ 131,384 |
| Capital Projects Budget | | \$ 2,019,881 |
| Operating Budget Impact: | | |
| None | | |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2016 | | \$ <u>2,019,881</u> |

Environmental Services

| Capital Projects | Source | Amount |
|--|---------------|---------------|
| Animal Shelter-Repair/Replace Kennel Doors | Env. Svcs. | \$ 65,000 |
| Harrison CCS Expansion | Env. Svcs. | \$ 150,000 |
| Eng-Design/Construction-Confederate CCS | Env. Svcs. | \$ 900,000 |
| Landfill refurbish Water well | Env. Svcs. | \$ 50,000 |
| Landfill Cells 11 - 14 | Env. Svcs. | \$ 600,000 |
| Landfill Gas System Expansion | Env. Svcs. | \$ 200,000 |
| Landfill Fencing | Env. Svcs. | \$ 150,000 |

Capital Projects Budget \$ 2,115,000

Operating Budget Impact:

None \$ -

Operating Budget Impact \$ -

Total Budget Impact of CIP-FY 2016 \$ 2,115,000

Streets and Maintenance

| Capital Projects | Source | Amount |
|--|---------------------------------|---------------|
| Barker Rd Ph 2 Street & Drainage | CDBG | \$ 33,687 |
| Barker Rd Ph 2 Street & Drainage | PSB | \$ 1,346 |
| Atlas-Titanic-Vulcan St Lights | CDBG | \$ 3,665 |
| Curb Cut Demand Prog Dist 2 | CDBG | \$ 135,002 |
| Nashville Ave Sidewalks | CDBG | \$ 1,235 |
| Sidewalk Gap & Curb Cut Dist 2 | CDBG | \$ 196,660 |
| Curb Cut Demand Prog Dist 4 | CDBG | \$ 95,018 |
| Sidewalk Gap & Curb Cut Dist 4 | CDBG | \$ 285,331 |
| Tuscany St Improv Deer-Tivoli | CDBG | \$ 410,500 |
| Atlas-Titanic-Vulcan Sidewalk | CDBG | \$ 179,242 |
| Edgemere Blvd Improvements | CDBG | \$ 988,090 |
| Downtown Pedestrian Wayfinding Program | TXDOT | \$ 640,000 |
| Central Business District Phase IV | 2006 C.O.s | \$ 420,043 |
| Central Business District Phase IV | 2009 CO | \$ 359,984 |
| Isela Rubalcaba Extension | TXDOT | \$ 50,882 |
| Downtown Train Bridge Rehab | 2010 CO'S | \$ 364,918 |
| Downtown Train Bridge Rehab | TXDOT | \$ 6,673 |
| Downtown Train Bridge Rehab | PSB | \$ 78,660 |
| Montwood Street Reconstruction | 2012-2013 C.O.s | \$ 191,783 |
| Montwood Street Reconstruction | PSB | \$ 59,177 |
| Montwood Street Reconstruction | 2010 C.O.s. | \$ 28,367 |
| Montwood Street Reconstruction | 2006 CO's | \$ 138,095 |
| Montwood Street Reconstruction | 2006 Storm CO's | \$ 170,329 |
| Country Club Road Construction | TXDOT | \$ 322,140 |
| Country Club Road Construction | 2010 Transp CO | \$ 348,539 |
| Country Club Road Construction | PSB | \$ 83,900 |
| Country Club Road Construction | 2013-2019 Street Infrastructure | \$ 376,225 |
| Carolina Bridge Reconstruction | 2013-2019 Street Infrastructure | \$ 720,000 |
| Carolina Bridge Reconstruction | 2010 CO | \$ 234,783 |
| Carolina Bridge Reconstruction | TXDOT, | \$ 1,120,000 |
| Mesa St Pedestrian Enhancements | TXDOT | \$ 411,010 |

Streets and Maintenance Cont.

| Capital Projects | Source | Amount |
|--|---------------------------------|---------------|
| Mesa St Pedestrian Enhancements | 2010 Transportation CO | \$ 150,805 |
| Safe Routes to School - ALL | 2010 Transportation CO | \$ 193,779 |
| Safe Routes to School - SISD | TXDOT | \$ 10,003 |
| Safe Routes to School - YISD - South | TXDOT | \$ 2,551 |
| Safe Routes to School - YISD - North | TXDOT | \$ 29,324 |
| Safe Routes to School - YISD - Northeast | TXDOT | \$ 11,974 |
| Safe Routes to School -EPISD-West | TXDOT | \$ 4,760 |
| Safe Routes to School -EPISD-North | TXDOT | \$ 6,666 |
| Safe Routes to School -EPISD - N Central | TXDOT | \$ 57,122 |
| Safe Routes to School -EPISD-Central | TXDOT | \$ 24,386 |
| Safe Routes to School-EPISD-CBD | TXDOT | \$ 2,051 |
| Pasodale Subdivision Phase 4 | 2012-2013 C.O.s | \$ 36,877 |
| Pasodale Subdivision Phase 4 | PSB | \$ 67,665 |
| Two Roundabouts at Edgemere | 2012-2013 Cos | \$ 140,223 |
| NTMP Projects 2013 | 2009 CO | \$ 608,704 |
| Synchro of Signla Ntrwk Master | 2013-2019 Street Infrastructure | \$ 65,683 |
| Synchro Sig Yr 1-2013 St Infra | 2013-2019 Street Infrastructure | \$ 116,977 |
| Synchro Sig Yr 2-2013 St Infra | 2013-2019 Street Infrastructure | \$ 318,877 |
| Synchro Sig Yr 3-2013 St Infra | 2013-2019 Street Infrastructure | \$ 411,373 |
| Microsurfacing 2013 CO Year 2 | 2013-2019 Street Infrastructure | \$ 409,690 |
| Resurfacing 2013 CO Year 1 | 2013-2019 Street Infrastructure | \$ 64,654 |
| Resurfacing 2014 CO Year 2 | 2013-2019 Street Infrastructure | \$ 834,719 |
| Resurfacing 2014 CO Year 3 | 2013-2019 Street Infrastructure | \$ 5,623,861 |
| Reconstruction Master | 2013-2019 Street Infrastructure | \$ 5,000,000 |
| Ramos Ct-Little Flower St/ Manning Imp | 2013-2019 Street Infrastructure | \$ 317,177 |
| Kernel Street Improvements | 2013-2019 Street Infrastructure | \$ 676,738 |
| Monroe Street & Drainage Imp | 2013-2019 Street Infrastructure | \$ 210,641 |
| Van Buren St & Drainage Improv | 2013-2019 Street Infrastructure | \$ 748,878 |
| Pebble Hills Extension | 2013-2019 Street Infrastructure | \$ 1,045,934 |
| Pebble Hills Extension | 2012-2013 CO's | \$ 421,764 |
| Geiger Cardis Malaga | 2013-2019 Street Infrastructure | \$ 367,509 |
| Elena - Feliz | 2013-2019 Street Infrastructure | \$ 486,777 |
| Toni & Mary Jeannie & Yvonne | 2013-2019 Street Infrastructure | \$ 603,259 |
| Ranger St Reconstruction | 2013-2019 Street Infrastructure | \$ 178,429 |
| 5-Points Quiet Zone | Union Pacific Railroad | \$ 514,696 |
| 5-Points Quiet Zone | 2013-2019 Street Infrastructure | \$ 418,995 |
| 5-Points Quiet Zone | PSB | \$ 851,799 |
| Manor Pl And Barker Rd St | 2013-2019 Street Infrastructure | \$ 1,076,084 |
| Manor Pl And Barker Rd St | CDBG | \$ 90,634 |
| Manor Pl And Barker Rd St | PSB | \$ 28,309 |
| Pendale Reconstruction | 2013-2019 Street Infrastructure | \$ 1,366,459 |
| Robinson St Reconstruction | 2013-2019 Street Infrastructure | \$ 1,203,422 |
| Edna St Reconstruction | 2013-2019 Street Infrastructure | \$ 1,549,518 |
| Dolan St Reconstruction | 2013-2019 Street Infrastructure | \$ 259,914 |
| Flower St Reconstruction | 2013-2019 Street Infrastructure | \$ 593,524 |
| Schuster St Reconstruction | 2013-2019 Street Infrastructure | \$ 1,183,353 |
| Encino St Reconstruction | 2013-2019 Street Infrastructure | \$ 681,124 |
| Cortez St Reconstruction | 2013-2019 Street Infrastructure | \$ 657,216 |
| Alicia St Reconstruction | 2013-2019 Street Infrastructure | \$ 647,343 |
| Glenwood St Reconstruction | 2013-2019 Street Infrastructure | \$ 595,651 |
| De Vargas Reconstruction | 2013-2019 Street Infrastructure | \$ 493,746 |
| Rim & Hague Improvements | 2013-2019 Street Infrastructure | \$ 10,000 |
| Rim & Hague Improvements | Dist 1 Discretionary Funds | \$ 27,000 |

Streets and Maintenance Cont.

| Capital Projects | Source | Amount |
|---|---------------------------------|----------------------|
| Unpaved ROW 2013 CO Year1 | 2013-2019 Street Infrastructure | \$ 221,682 |
| Street Infrastructure Improvements | 2013-2019 Street Infrastructure | \$ 404,276 |
| Median & Parkway Landscape Master | 2013-2019 Street Infrastructure | \$ 158,790 |
| Neighborhood Traffic Management Year 1 | 2013-2019 Street Infrastructure | \$ 473,486 |
| NTMP YR 2 -2013 Street Insfrast | 2013-2019 Street Infrastructure | \$ 404,326 |
| NTMP YR 3 -2013 Street Insfrast | 2013-2019 Street Infrastructure | \$ 383,927 |
| NTMP YR 4 -2013 Street Insfrast | 2013-2019 Street Infrastructure | \$ 400,000 |
| PED Sidewalk & Parkway Master | 2013-2019 Street Infrastructure | \$ 600,000 |
| PED Sidewalk & Parkway Year 3 | 2013-2019 Street Infrastructure | \$ 253,002 |
| Santa Fe Pedestrian Enhancements | TXDOT | \$ 204,741 |
| Santa Fe Pedestrian Enhancements | 2009 CO | \$ 74,594 |
| Santa Fe Pedestrian Enhancements | 2010 Transportation CO | \$ 6,724 |
| Bicycle Plan & Program FY2014 | TXDOT | \$ 248,494 |
| Bicycle Plan & Program FY2014 | 2010 Transportation CO | \$ 58,560 |
| Intersection Improvements | TXDOT | \$ 388,111 |
| Intersection Improvements | 2010 Transportation CO | \$ 30,782 |
| Intersection Improvements | 2006 Storm CO's | \$ 30,682 |
| Pedestrian Overpasses | TXDOT | \$ 362,970 |
| Independence Hike & Bike Trail | 2012-2013 Co's | \$ 38,543 |
| Independence Hike & Bike Trail | 2013-2019 Street Infrastructure | \$ 369,802 |
| Independence Hike & Bike Trail | TXDOT | \$ 374,040 |
| Resler Buffered Bike Trail | 2012-2013 Co's | \$ 18,727 |
| Resler Buffered Bike Trail | TXDOT | \$ 192,275 |
| Viscount Blvd Hike & Bike | 2012-2013 Co's | \$ 408,646 |
| Viscount Blvd Hike & Bike | TXDOT | \$ 282,050 |
| Resler Buffered Bike Trail | 2012-2013 Co's | \$ 18,727 |
| Resler Buffered Bike Trail | TXDOT | \$ 192,275 |
| Riverbend Hike & Bike Trail | 2012-2013 Co's | \$ 168,175 |
| Riverbend Hike & Bike Trail | 2010 Transportation CO | \$ 22,288 |
| Riverbend Hike & Bike Trail | 2013-2019 Street Infrastructure | \$ 91,049 |
| Riverbend Hike & Bike Trail | TXDOT | \$ 595,412 |
| Capital Projects Budget | | \$ 47,431,057 |
| Operating Budget Impact: | | |
| Street maintenance costs | | \$ 25,000 |
| Operating Budget Impact | | \$ 25,000 |
| Total Budget Impact of CIP-FY 2016 | | \$ 47,456,057 |

Airport

| Capital Projects | Source | Amount |
|--------------------------------------|---------------|---------------|
| Airport Landscape Improvements (NEW) | Airport | \$ 1,500,000 |
| Cargo 3 Parking Lot Expansion (NEW) | Airport | \$ 300,000 |
| HVAC Annual Upgrades 2015 (NEW) | Airport | \$ 250,000 |
| Escalators - Main Up (2) | PFC -7 | \$ 800,000 |
| Taxiway "K" Rehabilitation | PFC-7 | \$ 1,200,000 |

| Airport Cont. | | |
|---|-------------------|----------------------|
| Capital Projects | Source | Amount |
| Runway 4-22 Reconstruction & Taxiway Radius Geometry | FAA/PFC 7/Airport | \$ 1,720,000 |
| IT Capital Enterprise Fund Recovery | Airport | \$ 957,244 |
| ARFF Safety Equipment | FAA/Airport | \$ 60,000 |
| ARFF Remodel* | PFC-7 | \$ 400,000 |
| Concourse B Lighting and Playground (NEW) | Airport | \$ 500,000 |
| TSA Baggage Makeup Area Expansion/Consolidation | PFC 6-7/TSA | \$ 4,800,000 |
| Airport Sterilizer Replacement | Airport | \$ 100,000 |
| Cargo #3 Roof Replacement* | Airport | \$ 1,500,000 |
| Master Plan Update | PFC -7 | \$ 1,300,000 |
| Maintenance Building Improvements | Airport | \$ 500,000 |
| Long Term Parking Lot Lighting & Overlay | Airport | \$ 900,000 |
| Admin West Parking Lot Reconstruction (New) | Airport | \$ 600,000 |
| FTZ Storefront Entry | Airport | \$ 100,000 |
| Concourse A Renovation (NEW) | PFC-7/Airport | \$ 820,000 |
| Concourse A Expansion | PFC-7/Airport | \$ 1,320,000 |
| Reconstruct Rwy 8L/26R, Twy "U", "V" & New Parallel Taxiway | FAA/Airport | \$ 5,500,000 |
| Baggage Claim Units Replacement | PFC -6 | \$ 500,000 |
| Rental Car Expansion (Includes demo of Air Cargo #1) | CFC | \$ 10,500,000 |
| Loading Bridges (15 ea.)** | PFC/Airport | \$ 5,000,000 |
| Capital Projects Budget | | \$ 41,127,244 |
| Operating Budget Impact: | | |
| None | | \$ - |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2016 | | \$ 41,127,244 |
| Mass Transit - Sun Metro | | |
| Capital Projects | Source | Amount |
| Northgate Transit Terminal | 2009 C.O.s | \$ 1,123,000 |
| Northgate Transit Terminal | FTA Grant | \$ 980,904 |
| Northgate Transit Terminal | TIGER Grant | \$ 9,139,574 |
| Park and Rides Facilities | CMAQ Grant | \$ 500,000 |
| Alameda RTS | 2011 C.O.s | \$ 18,168,000 |
| Zaragoza Park and Ride/Terminal Rehabs | 5339 Grants | \$ 750,000 |
| Dyer RTS | 2011 C.O.s | \$ 1,860,520 |
| Dyer RTS | CMP | \$ 4,126,500 |
| Dyer RTS | FTA Grant | \$ 5,580,000 |
| Dyer RTS | Sun Metro Match | \$ 200,000 |
| Mesa RTS | FTA Grant | \$ 2,125,000 |
| Capital Projects Budget | | \$ 44,553,497 |
| Operating Budget Impact: | | |
| New Terminals and Facilities | | \$ 100,000 |
| Operating Budget Impact | | \$ 100,000 |
| Total Budget Impact of CIP-FY 2016 | | \$ 44,653,497 |

Bridges

| Capital Projects | Source | Amount |
|---------------------------------------|------------------------|---------------|
| Santa Fe/ Stanton Bridge Improvements | Bridge Operations | \$ 333,167 |
| Winn Road - Pan American Phase I | 2010 Transportation Co | \$ 180,000 |
| Winn Road - Pan American Phase I | TXDOT | \$ 720,000 |
| Blue Tooth Wait Systems at PDN | TXDOT | \$ 120,000 |
| Blue Tooth Wait Systems at Stanton | TXDOT | \$ 120,000 |

Capital Projects Budget \$ 1,473,167

Operating Budget Impact:

None

Operating Budget Impact \$ -

Total Budget Impact of CIP-FY 2016 \$ 1,473,167

DOIT

| Capital Projects | Source | Amount |
|---|-----------------|---------------|
| Fiber Interconnect | 2010 CO'S, | \$ 60,282 |
| Fiber Interconnect | 2009 CO'S | \$ 122,144 |
| Telephone Upgrade | 2009 CO'S | \$ 420,378 |
| Cabling Infrastructure | 2012-2013 C.O.s | \$ 134,004 |
| VOIP - Citywide | 2012-2013 C.O.s | \$ 372,218 |
| Fiber and Related Projects | 2012-2013 C.O.s | \$ 217,903 |
| IT Software | 2012-2013 C.O.s | \$ 84,718 |
| IT Capital Acquisitions | 2012-2013 C.O.s | \$ 60,111 |
| UPS Power Protection for Switch Closets | 2012-2013 C.O.s | \$ 36,250 |
| Data Center | 2010 CO'S | \$ 1,684,789 |
| Dept Hardware 2014 | 2006 Storm CO's | \$ 92,901 |

Capital Projects Budget \$ 3,285,698

Operating Budget Impact:

None

Operating Budget Impact \$ -

Total Budget Impact of CIP-FY 2016 \$ 3,285,698

| City Wide | | |
|---|----------------|-------------------|
| Capital Projects | Source | Amount |
| Facility Rehabilitation | 2010 C.O.s / | \$ 126,622 |
| Facility Rehabilitation | 2012-2013 CO'S | \$ 273,257 |
| Facility Rehabilitation | 2006 CO'S | \$ 309,019 |
| Capital Projects Budget | | \$ 708,898 |
| Operating Budget Impact | | |
| None | | |
| Operating Budget Impact | | - |
| Total Budget Impact of CIP-FY 2015 | | \$ 708,898 |

Capital Improvement Program Summary FY 2017

During FY 2017, the City anticipates spending approximately **\$216,010,086** on capital improvement project expenditures that will require an estimated **\$1,952,144** in operating funds. The total cost impact of the capital improvement program in FY 2017 is anticipated to be around **\$217,962,230**. The projects listed on the CIP for FY 2017 are funded by the issuance of certificates of obligations, 2012 general obligation bonds, enterprise funds, and external funding.

Parks – During FY 2017, the construction of East Side Sports Complex will be completed and continued construction of neighborhood park improvements will be ongoing. Design and construction will begin on Phase I of Eastside Regional Park. The Westside Pool and other aquatic projects will be completed. Trail design and construction will continue, along with new shade canopies and play structures. There is an operating budget impact of \$330,679 for the maintenance and upkeep of additional park acreage and new facilities. These projects will be funded by 2012 general obligation bonds.

Museums and Cultural Affairs – The construction of the Children’s Museum and Hispanic Cultural Center is estimated to begin in FY 2017. These projects are funded by 2012 general obligation bonds.

Zoo – During FY 2017 the construction is expected to be completed on the Event Tent, Red River Hog, Wildlife Theater, and the Education Animal Holding. The Chihuahuan Desert exhibit will be a major project currently under construction. The operating budget of these projects for this fiscal year is \$577,955. These projects will be funded by 2012 general obligation bonds.

Library – During FY 2017, the Richard Burges Branch expansion is anticipated to be completed. This project will be funded by 2012 general obligation bonds.

Fire Department – The capital projects for the Fire Department in FY 2017 will be design of Fire Station 12 replacement and the construction/completion of the Fire Logistics/Distribution Center. Funding for all projects is yet to be determined; the estimated impact on the operating budget will be \$87,500 for two (2) additional positions within the logistics program for both preventative service and apparatus repairs.

Streets and Maintenance – The Streets and Maintenance will advance Year Five of the Seven Year Street Infrastructure projects for street resurfacing, street signal synchronization, sidewalk gap installations, alley paving, and oversight of the planning, scoping, and development elements of the neighborhood traffic management projects. Streets and Maintenance managed projects, generally considered maintenance items, are managed through the Streets and Maintenance because they do not require professional design or construction management services.

Aviation – During FY 2017 Aviation will continue the construction of the TSA consolidated baggage pick up area, Airport landscape improvements, replace automatic doors and begin the construction of Runway 4-22 and Taxiway K, and complete the Concourse B improvements. Aviation is scheduled to replace an ARFF unit. With the completion of the Master Plan from FY 2016, it’s anticipated that a new list of CIP will be generated. These projects are funded by Aviation revenue funds, FAA Grants, and PFC.

Mass Transit - Sun Metro – The department will complete the construction of Alameda RTS in FY 2017, continue work on the Dyer RTS, and complete design for the Montana RTS. The Northgate Terminal should also be operational during this FY. These projects will be funded by 2011 certificates of obligation, Federal grants, and local match. Bus and facilities procurements shall also be undertaken funded by FTA Formula 5339 funds.

Environmental Services – During FY 2017, Construction will commence for Greater El Paso Landfill cells 11-14. Additional groundwater monitoring wells and gas monitoring wells are also planned for the landfill. These projects will be funded with Environmental Services Department operating revenue.

FY 2017 Capital Improvement and Operating Budget Impact

| | |
|--|-----------------------|
| Estimated FY 2017 Capital Projects Costs | \$ 216,010,086 |
| Estimated FY 2017 CIP-Related Operating Costs | \$ 1,952,144 |
| Total Cost Impact of Capital Projects-FY 2017 | \$ 217,962,230 |

Parks and Recreation

| Capital Projects | Source | Amount |
|--|-----------------|--------------|
| Dick Shinault Concrete Skate Park | 2012 QOL | \$ 698,784 |
| Eastside Regional Park Design | 2012 QOL | \$ 504,139 |
| Eastside Park Flat Fields | 2012 QOL | \$ 6,000,000 |
| Eastside Competitive Pool | 2012 QOL | \$ 961,781 |
| Eastside Recreational Pool | 2012 QOL | \$ 400,000 |
| Eastside Regional Recreation Center | 2012 QOL | \$ 1,000,000 |
| Las Palmas/Pendale Community P | 2012 QOL | \$ 1,401,943 |
| Park Shade Canopies | 2012 QOL | \$ 250,000 |
| Modular Play Structures | 2012 QOL | \$ 500,000 |
| Eastside Sports Complex | 2012 QOL | \$ 2,760,000 |
| Flat Fields Various Locations | 2012 QOL | \$ 500,000 |
| NE Skate Park and Amenities | 2012 QOL | \$ 500,000 |
| Outdoor Sports Fields | 2012 QOL | \$ 500,000 |
| Chelsea Pool | 2012 QOL | \$ 2,952,100 |
| Pavo Real Pool | 2012 QOL | \$ 1,335,799 |
| Training & Instruction Pool | 2012 QOL | \$ 147,572 |
| Westside Pool - New | 2012 QOL | \$ 5,109,979 |
| Eastside Regional (aka Hueco) Rec Center | 2012 QOL | \$ 944,032 |
| Paved Trails Master | 2012 QOL | \$ 600,000 |
| Trail Head Parking Areas | 2012 QOL | \$ 200,000 |
| Open Space Land Acquisition | 2012 QOL | \$ 500,000 |
| Neighborhood Imp Projects | 2012 QOL | \$ 1,000,000 |
| Neighb Imp Prog Yr2 Eng Costs | 2012 QOL | \$ 40,000 |
| Esthel & Edgar Sidewalk Gaps | 2012 QOL | \$ 17,480 |
| Rim/Upper Tom Lea Park | 2012 QOL | \$ 4,760 |
| Historic Entrance Sign | 2012 QOL | \$ 4,260 |
| Trowbridge Sidewalk Gap | 2012 QOL | \$ 16,560 |
| Residential Mile Markers | 2012 QOL | \$ 1,060 |
| Residential Streetlights | 2012 QOL | \$ 4,540 |
| Residential Curb Cuts | 2012 QOL | \$ 11,400 |
| Todd Ware Park | 2012 QOL | \$ 7,160 |
| Sandstone Ranch Est Prk Lights | 2012 QOL | \$ 15,520 |
| Tierra Del Este #64 Park | 2012 QOL | \$ 20,560 |
| Pueblo Viejo Park | 2012 QOL | \$ 15,760 |
| E.L. Williams Park | 2012 QOL | \$ 7,860 |
| Thomas Manor Park | 2012 QOL | \$ 12,140 |
| Love Rd Crosswalk Landscaping | 2012 QOL | \$ 9,540 |
| H.T. Ponsford Park | 2012 QOL | \$ 8,440 |
| Futureland Park | 2006 Storm Co's | \$ 45,000 |
| Wellington Chew Sr Center Improvements | CDBG | \$ 95,240 |
| Logan Park Improvements | CDBG | \$ 118,563 |
| Sue Young Park Amenities | CDBG | \$ 634,218 |
| Grandview Park Amenities | CDBG | \$ 530,340 |
| Hidden Valley Park Amenities | CDBG | \$ 518,820 |
| Stiles Park Improvements | CDBG | \$ 277,212 |

| Parks and Recreation Cont. | | |
|---|---------------|-----------------------------|
| Capital Projects | Source | Amount |
| Eddy Kirby Beard Park Improvement | CDBG | \$ 333,163 |
| Ylairam Rudy Morgan Park Improvements | CDBG | \$ 276,552 |
| Capital Projects Budget | | \$ 31,792,277 |
| Operating Budget Impact | | |
| Cost of operating new facilities | | \$ 330,679 |
| Operating Budget Impact | | \$ 330,679 |
| Total Budget Impact of CIP-FY 2017 | | <u>\$ 32,122,956</u> |
| Fire | | |
| Capital Projects | Source | Amount |
| Fire Logistics/Distribution Center (Design) | DSRIP | \$ 149,865 |
| Fire Logistics/Distribution Center (Construction) | Undetermined | \$ 3,951,640 |
| Fire Station #12 (Replacement) | Undetermined | \$ 298,716 |
| Capital Projects Budget | | \$ 4,400,221 |
| Operating Budget Impact | | |
| None | | \$ - |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2017 | | <u>\$ 4,400,221</u> |
| Library | | |
| Capital Projects | Source | Amount |
| Armijo Branch Improvements | 2012 QOL | \$ 348,734 |
| Main Library Improvements | 2012 QOL | \$ 250,000 |
| Richard Burges Branch Expansion | 2012 QOL | \$ 478,232 |
| Library Materials | 2012 QOL | \$ 85,000 |
| Capital Projects Budget | | \$ 1,161,966 |
| Operating Budget Impact | | |
| Cost of operating new facilities | | \$ 179,110 |
| Operating Budget Impact | | \$ 179,110 |
| Total Budget Impact of CIP-FY 2017 | | <u>\$ 1,341,076</u> |

| Museum and Cultural Affairs | | |
|---|---------------|----------------------------|
| Capital Projects | Source | Amount |
| Children's Museum | 2012 QOL | \$ 5,700,000 |
| Gen Upgrades to all 3 Museums | 2012 QOL | \$ 575,046 |
| Hispanic Cultural Center | 2012 QOL | \$ 2,775,075 |
| Capital Projects Budget | | \$ 9,050,121 |
| Operating Budget Impact | | |
| Cost of operating new facilities | | \$ 120,000 |
| Operating Budget Impact | | \$ 120,000 |
| Total Budget Impact of CIP-FY 2017 | | <u>\$ 9,170,121</u> |
| Zoo | | |
| Capital Projects | Source | Amount |
| Wetlands River Hog | 2012 QOL | \$ 621,250 |
| Chihuahuan Desert Exhibit | 2012 QOL | \$ 4,236,833 |
| Sea Lion Exhibit Upgrade | 2012 QOL | \$ 298,329 |
| Asia Entrance/Carousel | 2012 QOL | \$ 312,500 |
| Canal Landscaping Improvements | 2012 QOL | \$ 600,000 |
| Support Elements Zoo Wide | 2012 QOL | \$ 596,000 |
| S American Aviary | 2012 QOL | \$ 361,250 |
| Animal Management | 2012 QOL | \$ 125,000 |
| Penguins | 2012 QOL | \$ 282,506 |
| Capital Projects Budget | | \$ 7,433,668 |
| Operating Budget Impact | | |
| Cost of operating new facilities | | \$ 577,955 |
| Operating Budget Impact | | \$ 577,955 |
| Total Budget Impact of CIP-FY 2017 | | <u>\$ 8,011,623</u> |
| Environmental Services | | |
| Capital Projects | Source | Amount |
| Landfill Cells 11 - 14 | Env. Svcs. | \$ 3,000,000 |
| Landfill Groundwater Monitoring Wells | Env. Svcs. | \$ 260,000 |
| Landfill Gas Monitoring Wells | Env. Svcs. | \$ 198,000 |
| Landfill Gas System Expansion | Env. Svcs. | \$ 800,000 |
| Capital Projects Budget | | \$ 4,258,000 |
| Operating Budget Impact | | |
| None | | \$ - |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2017 | | <u>\$ 4,258,000</u> |

Streets and Maintenance

| Capital Projects | Source | Amount |
|---|---------------------------------|---------------|
| Street Median/Parkway Landscaping | TXDOT | \$ 3,100,000 |
| Delta Drive Overpass Crossing | TXDOT | \$ 4,000,000 |
| Downtown Pedestrian Wayfinding Program | TXDOT | \$ 160,000 |
| Rich Beem Roundabout | TXDOT | \$ 450,000 |
| Isela Rubalcaba Extension | 2006 CO's | \$ 363,990 |
| Isela Rubalcaba Extension | TXDOT | \$ 2,331,603 |
| Carolina Bridge Reconstruction | 2013-2019 Street Infrastructure | \$ 2,858,236 |
| Carolina Bridge Reconstruction | 2010 CO | \$ 809,834 |
| Carolina Bridge Reconstruction | 2006 CO | \$ 506,800 |
| Carolina Bridge Reconstruction | TXDOT, | \$ 4,480,000 |
| NTMP Projects 2013 | 2009 CO | \$ 608,704 |
| Synchro Sig Yr 3-2013 St Infra | 2013-2019 Street Infrastructure | \$ 102,843 |
| Resurfacing/Microsurfac Master | 2013-2019 Street Infrastructure | \$ 5,500,000 |
| Microsurfacing 2013 CO Year 2 | 2013-2019 Street Infrastructure | \$ 102,423 |
| Resurfacing 2014 CO Year 2 | 2013-2019 Street Infrastructure | \$ 208,680 |
| Resurfacing 2014 CO Year 3 | 2013-2019 Street Infrastructure | \$ 1,405,965 |
| Reconstruction Master | 2013-2019 Street Infrastructure | \$ 15,500,000 |
| Pebble Hills Extension | 2013-2019 Street Infrastructure | \$ 261,483 |
| Pebble Hills Extension | 2012-2013 CO's | \$ 105,441 |
| Geiger Cardis Malaga | 2013-2019 Street Infrastructure | \$ 551,264 |
| Elena - Feliz | 2013-2019 Street Infrastructure | \$ 730,166 |
| Robinson St Reconstruction | 2013-2019 Street Infrastructure | \$ 1,203,422 |
| Edna St Reconstruction | 2013-2019 Street Infrastructure | \$ 1,549,518 |
| Dolan St Reconstruction | 2013-2019 Street Infrastructure | \$ 606,467 |
| Flower St Reconstruction | 2013-2019 Street Infrastructure | \$ 1,384,890 |
| Schuster St Reconstruction | 2013-2019 Street Infrastructure | \$ 2,761,157 |
| Encino St Reconstruction | 2013-2019 Street Infrastructure | \$ 1,589,289 |
| Cortez St Reconstruction | 2013-2019 Street Infrastructure | \$ 1,533,504 |
| Alicia St Reconstruction | 2013-2019 Street Infrastructure | \$ 1,510,467 |
| Glenwood St Reconstruction | 2013-2019 Street Infrastructure | \$ 1,389,851 |
| De Vargas Reconstruction | 2013-2019 Street Infrastructure | \$ 1,152,074 |
| Unpaved Rows & Alleys Master | 2013-2019 Street Infrastructure | \$ 501,436 |
| Neighborhood Traffic Management Program | 2013-2019 Street Infrastructure | \$ 500,000 |
| Neighborhood Traffic Management Year 1 | 2013-2019 Street Infrastructure | \$ 118,372 |
| NTMP YR 2 -2013 Street Insfrast | 2013-2019 Street Infrastructure | \$ 101,081 |
| NTMP YR 3 -2013 Street Insfrast | 2013-2019 Street Infrastructure | \$ 95,982 |
| NTMP YR 4 -2013 Street Insfrast | 2013-2019 Street Infrastructure | \$ 100,000 |
| PED Sidewalk & Parkway Master | 2013-2019 Street Infrastructure | \$ 600,000 |
| Tree String Lighting | Tax Increment Reinvestment | \$ 442,360 |
| Wayfinding | Tax Increment Reinvestment | \$ 519,984 |
| Streetscape / Tree Canopy | Tax Increment Reinvestment | \$ 1,494,342 |
| RC Poe Roundabout at Edgemere | TXDOT | \$ 1,800,000 |
| Bicycle Plan & Program FY2015 | TXDOT | \$ 100,000 |
| Independence Hike & Bike Trail | 2013-2019 Street Infrastructure | \$ 92,451 |
| Independence Hike & Bike Trail | TXDOT | \$ 93,510 |
| Resler Buffered Bike Trail | 2012-2013 Co's | \$ 4,682 |
| Resler Buffered Bike Trail | TXDOT | \$ 48,069 |
| Viscount Blvd Hike & Bike | 2012-2013 Co's | \$ 102,162 |

Streets and Maintenance Cont.

| Capital Projects | Source | Amount |
|---|---------------------------------|-----------------------------|
| Viscount Blvd Hike & Bike | TXDOT | \$ 70,513 |
| Resler Buffered Bike Trail | 2012-2013 Co's | \$ 4,682 |
| Resler Buffered Bike Trail | TXDOT | \$ 48,069 |
| Riverbend Hike & Bike Trail | 2012-2013 Co's | \$ 42,044 |
| Riverbend Hike & Bike Trail | 2010 Transportation CO | \$ 5,572 |
| Riverbend Hike & Bike Trail | 2013-2019 Street Infrastructure | \$ 22,762 |
| Riverbend Hike & Bike Trail | TXDOT | \$ 148,853 |
| Riverbend Multimodal Improvements | TXDOT | \$ 1,000,000 |
| Traffic Signal at Lee & Turner | TXDOT | \$ 225,235 |
| Trowbridge Lighting | TXDOT | \$ 1,162,815 |
| Capital Projects Budget | | \$ 68,263,047 |
| Operating Budget Impact | | |
| Street maintenance costs | | \$ 155,000 |
| Operating Budget Impact | | \$ 155,000 |
| Total Budget Impact of CIP-FY 2017 | | <u>\$ 68,418,047</u> |

DOIT

| Capital Projects | Source | Amount |
|---|-----------------|----------------------------|
| Fiber Interconnect | 2010 CO'S, | \$ 60,282 |
| Fiber Interconnect | 2009 CO'S | \$ 122,144 |
| Telephone Upgrade | 2009 CO'S | \$ 420,378 |
| Cabling Infrastructure | 2012-2013 C.O.s | \$ 134,004 |
| VOIP - Citywide | 2012-2013 C.O.s | \$ 372,218 |
| Fiber and Related Projects | 2012-2013 C.O.s | \$ 217,903 |
| IT Software | 2012-2013 C.O.s | \$ 84,718 |
| IT Capital Acquisitions | 2012-2013 C.O.s | \$ 60,111 |
| UPS Power Protection for Switch Closets | 2012-2013 C.O.s | \$ 36,250 |
| Data Center | 2010 CO'S | \$ 1,684,789 |
| Dept Hardware 2014 | 2006 Storm CO's | \$ 92,901 |
| Capital Projects Budget | | \$ 3,285,698 |
| Operating Budget Impact: | | |
| None | | |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2016 | | <u>\$ 3,285,698</u> |

| Bridges | | |
|--|------------------------|----------------------|
| Capital Projects | Source | Amount |
| Winn Road - Pan American Phase I | 2010 Transportation Co | \$ 895,497 |
| Winn Road - Pan American Phase I | TXDOT | \$ 3,662,468 |
| Zaragoza Bridge Park and Ride (Sun metro) | TXDOT | \$ 1,000,000 |
| Capital Projects Budget | | \$ 5,557,965 |
| Operating Budget Impact: | | |
| None | | |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2017 | | \$ 5,557,965 |
| Airport | | |
| Capital Projects | Source | Amount |
| ARFF Unit Replacement | PFC-7 | \$ 1,500,000 |
| Keeping (NEW) | FAA/Airport | \$ 250,000 |
| Quantum Secure - IT Infrastructure Badging and Keys | FAA/Airport | \$ 300,000 |
| Airport Landscape Improvements (NEW) | Airport | \$ 500,000 |
| Shuttles (NEW) | Airport | \$ 200,000 |
| Automatic Door Replacement (NEW) | Airport | \$ 300,000 |
| HVAC Annual Upgrades 2015 (NEW) | Airport | \$ 250,000 |
| Taxiway "K" Rehabilitation | PFC-7 | \$ 13,230,000 |
| Runway 4-22 Reconstruction & Taxiway Radius Geometry | PFC-7 | \$ 15,000,000 |
| IT Capital Enterprise Fund Recovery | Airport | \$ 344,973 |
| ARFF Safety Equipment | FAA/Airport | \$ 60,000 |
| Concourse B Lighting and Playground (NEW) | Airport | \$ 800,000 |
| TSA Baggage Makeup Area Expansion/Consolidation | PFC -7 | \$ 5,300,000 |
| Master Plan Update | PFC -7 | \$ 600,000 |
| Taxiway | FAA/Airport | \$ 3,500,000 |
| Loading Bridges (15 ea.)** | PFC/Airport | \$ 1,400,000 |
| Capital Projects Budget | | \$ 43,534,973 |
| Operating Budget Impact | | |
| TSA Baggage Area Expansion | | \$ - |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2017 | | \$ 43,534,973 |

Mass Transit - Sun Metro

| Capital Projects | Source | Amount |
|---|--------------------|----------------------|
| Northgate Transit Terminal | FTA Grant | \$ 980,904 |
| Northgate Transit Terminal | TIGER Grant | \$ 2,284,893 |
| Bus Shelters Future years | Undetermined | \$ 3,333,333 |
| Park and Rides Facilities | CMAQ Grant | \$ 500,000 |
| Alameda RTS | 2011 C.O.s | \$ 17,256,000 |
| Zaragoza Park and Ride | 2017 CMAQ Transfer | \$ 500,000 |
| Zaragoza Park and Ride/Terminal Rehabs | 5339 Grants | \$ 750,000 |
| Dyer RTS | 2011 C.O.s | \$ 1,860,520 |
| Dyer RTS | CMP | \$ 4,126,500 |
| Dyer RTS | FTA Grant | \$ 5,580,000 |
| Dyer RTS | Sun Metro Match | \$ 100,000 |
| Capital Projects Budget | | \$ 37,272,150 |
| Operating Budget Impact | | |
| Northgate Terminal Maint | | \$ 114,400 |
| Bus Shelters | | \$ 100,000 |
| Park and Rides | | \$ 375,000 |
| Operating Budget Impact | | \$ 589,400 |
| Total Budget Impact of CIP-FY 2017 | | \$ 37,861,550 |

Capital Improvement Program Summary FY 2018

During FY 2018, the City anticipates spending approximately **\$168,009,674** on capital improvement project expenditures that will require an estimated **\$4,169,326** in operating funds. The total cost impact of the capital improvement program in FY 2018 is anticipated to be around **\$172,179,000**. The projects listed on the CIP for FY 2018 are funded by 2012 general obligation bonds, 2012-2013 certificates of obligation, TxDOT funds, Federal grants, and operating revenues.

Parks – During FY 2018, construction will continue on new scattered outdoor sports fields and park improvements. A significant operating impact will be the completion of Eastside Regional Park amenities, including aquatics and flat field projects. Other projects include trail development, along with new shade canopies and play structures. There is an operating budget impact of \$982,430 for the maintenance and upkeep of additional park acreage and new facilities. These projects will be funded by 2012 general obligation.

Museums and Cultural Affairs – The Construction of the Children’s Museum will continue and should be completed during FY 2018. Construction will also begin in earnest on the Hispanic Cultural Center. These projects are funded by 2012 general obligation bonds.

Fire Department – The capital projects for the Fire Department in FY 2018 will be the construction/completion of Fire Station 12, the design of Fire Station 36 in far west El Paso, and the design of a Fire Station 17 replacement. Funding for all projects is yet to be determined.

Library - During FY 2018, the Armijo Branch improvements are anticipated to be completed. This project will be funded by 2012 general obligation bonds.

Zoo – During FY 2018 the construction for the Chihuahuan Desert exhibit buildings will be complete. Design will begin for the Penguin exhibit, Touch Tank, and improvements to the South American Pavilion and Restrooms. The operating budget of these projects is \$1,129,996. These projects will be funded by 2012 general obligation bonds.

Environmental Services – During FY2018, Environmental Services will complete the construction of cells 11 through 14 at the Greater El Paso Landfill. Plans include the design and construction of the Hondo Pass Citizen Collection Station. These projects will be funded with Environmental Services Department operating revenue.

Streets and Maintenance – The Streets and maintenance will advance Year Six of the Seven Year Street Infrastructure projects for street resurfacing, street signal synchronization, sidewalk gap installations, alley paving, and oversight of the planning, scoping, and development elements of the neighborhood traffic management projects. Streets and Maintenance managed projects, generally considered maintenance items, are managed through the Streets and Maintenance because they do not require professional design or construction management services.

Aviation – During FY 2018, Aviation will continue the reconstruction of Runway 4-22 and Taxiway “K”. Aviation will begin the construction of the Emergency Operations Center, NASA Hangar Roof, Reconstruction of Taxiway K and Airfield Perimeter Roads. These projects are funded by Aviation revenue funds, FAA Grants, and PFC.

Mass Transit - Sun Metro – Construction of the Dyer RTS should be completed during FY 2018 and Montana RTS should begin construction with completion expected in calendar year 2019. It is anticipated that corresponding Far East terminal would also begin construction during this FY.

FY 2018 Capital Improvement and Operating Budget Impact

| | |
|--|-----------------------|
| Estimated FY 2018 Capital Projects Costs | \$ 168,009,674 |
| Estimated FY 2018 CIP-Related Operating Costs | \$ 4,169,326 |
| Total Cost Impact of Capital Projects-FY 2018 | \$ 172,179,000 |

Parks and Recreation

| Capital Projects | Source | Amount |
|--|---------------|----------------------|
| Eastside Regional Park Design | 2012 QOL | \$ 250,000 |
| Eastside Park Flat Fields | 2012 QOL | \$ 4,500,000 |
| Eastside Competitive Pool | 2012 QOL | \$ 5,500,000 |
| Park Shade Canopies | 2012 QOL | \$ 250,000 |
| Modular Play Structures | 2012 QOL | \$ 500,000 |
| Coronado Park | 2012 QOL | \$ 1,000,000 |
| Flat Fields Various Locations | 2012 QOL | \$ 500,000 |
| NE Skate Park and Amenities | 2012 QOL | \$ 1,448,675 |
| Outdoor Sports Fields | 2012 QOL | \$ 500,000 |
| New Rec Center -Lomaland | 2012 QOL | \$ 750,000 |
| New Rec Ctr/Library - Alameda | 2012 QOL | \$ 750,000 |
| New Rec Ctr/Library - Chamizal | 2012 QOL | \$ 750,000 |
| Eastside Regional (aka Hueco) Rec Center | 2012 QOL | \$ 5,000,000 |
| Paved Trails Master | 2012 QOL | \$ 600,000 |
| Trail Head Parking Areas | 2012 QOL | \$ 200,000 |
| Open Space Land Acquisition | 2012 QOL | \$ 500,000 |
| Neighborhood Imp Projects | 2012 QOL | 1,000,000 |
| Capital Projects Budget | | \$ 23,998,675 |

| | |
|---|----------------------|
| Operating Budget Impact | |
| Cost of operating new facilities | \$ 982,430 |
| Operating Budget Impact | \$ 982,430 |
| Total Budget Impact of CIP-FY 2018 | |
| | \$ 24,981,105 |

Fire

| Capital Projects | Source | Amount |
|--------------------------------|---------------|---------------------|
| Fire Station #12 (Replacement) | Undetermined | \$ 2,153,773 |
| Fire Station #36 (New) | Undetermined | \$ 294,081 |
| Fire Station #17 (Replacement) | Undetermined | 302,094 |
| Capital Projects Budget | | \$ 2,749,948 |

| | |
|---|---------------------|
| Operating Budget Impact | |
| Cost of Land Lease | 37,500 |
| Operating Budget Impact | \$ 37,500 |
| Total Budget Impact of CIP-FY 2018 | |
| | \$ 2,787,448 |

| Library | | |
|---|---------------|----------------------|
| Capital Projects | Source | Amount |
| Clardy Fox Improvements | 2012 QOL | \$ 408,418 |
| Main Library Improvements | 2012 QOL | \$ 200,000 |
| Memorial Park Library Improvements | 2012 QOL | \$ 66,000 |
| Ysleta Library Improvements | 2012 QOL | \$ 445,928 |
| Ysleta Branch Library - Parking Lot | 2012 QOL | \$ 271,800 |
| Library Materials | 2012 QOL | \$ 75,000 |
| Capital Projects Budget | | \$ 1,467,146 |
| Operating Budget Impact | | |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2018 | | \$ 1,467,146 |
| Museum and Cultural Affairs | | |
| Capital Projects | Source | Amount |
| Children's Museum | 2012 QOL | \$ 11,050,000 |
| Hispanic Cultural Center | 2012 QOL | \$ 2,775,075 |
| Capital Projects Budget | | \$ 13,825,075 |
| Operating Budget Impact | | |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2018 | | \$ 13,825,075 |
| Zoo | | |
| Capital Projects | Source | Amount |
| Chihuahuan Desert Exhibit | 2012 QOL | \$ 6,143,567 |
| Sea Lion Exhibit Upgrade | 2012 QOL | \$ 298,329 |
| Asia Entrance/Carousel | 2012 QOL | \$ 637,500 |
| Support Elements Zoo Wide | 2012 QOL | \$ 596,000 |
| Animal Management | 2012 QOL | \$ 100,000 |
| S American Pavillion Restrooms | 2012 QOL | \$ 30,000 |
| S American Pavillion Repair | 2012 QOL | \$ 110,300 |
| Touch Tank Installation | 2012 QOL | \$ 147,100 |
| Leopard Exhibit Renovation | 2012 QOL | \$ 68,000 |
| Penguins | 2012 QOL | \$ 300,506 |
| Capital Projects Budget | | \$ 8,431,302 |
| Operating Budget Impact | | |
| Cost of operating new facilities | | \$ 1,129,996 |
| Operating Budget Impact | | \$ 1,129,996 |
| Total Budget Impact of CIP-FY 2018 | | \$ 9,561,298 |

| Environmental Services | | |
|---|---------------------------------|-----------------------------|
| Capital Projects | Source | Amount |
| Eng-Design/Construction-Hondo Pass CCS | Env. Svcs. | \$ 900,000 |
| Landfill Cells 11 - 14 | Env. Svcs. | \$ 6,000,000 |
| Capital Projects Budget | | \$ 6,900,000 |
| Operating Budget Impact | | |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2018 | | \$ <u>6,900,000</u> |
| Streets and Maintenance | | |
| Capital Projects | Source | Amount |
| Street Median/Parkway Landscaping | TXDOT | \$ 3,100,000 |
| Delta Drive Overpass Crossing | TXDOT | \$ 4,000,000 |
| Santa Fe / Franklin Improvements | TXDOT | \$ 1,000,000 |
| Rich Beem Roundabout | TXDOT | \$ 450,000 |
| Central Business District Phase IV | 2010 Transp CO | \$ 208,836 |
| Central Business District Phase IV | TXDOT | \$ 10,245,507 |
| Resurfacing/Microsurfac Master | 2013-2019 Street Infrastructure | \$ 5,500,000 |
| Reconstruction Master | 2013-2019 Street Infrastructure | \$ 16,000,000 |
| Borderland | 2013-2019 Street Infrastructure | \$ 700,000 |
| UMC Quiet Zone | 2013-2019 Street Infrastructure | \$ 50,000 |
| UMC Quiet Zone | TXDOT | \$ 250,000 |
| Neighborhood Traffic Management Program | 2013-2019 Street Infrastructure | \$ 500,000 |
| PED Sidewalk & Parkway Master | 2013-2019 Street Infrastructure | \$ 600,000 |
| Capital Projects Budget | | \$ 42,604,343 |
| Operating Budget Impact | | |
| Street maintenance costs | | \$ 155,000 |
| Operating Budget Impact | | \$ 155,000 |
| Total Budget Impact of CIP-FY 2018 | | \$ <u>42,759,343</u> |

| Airport | | |
|---|-----------------------|----------------------|
| Capital Projects | Source | Amount |
| Emergency Operations Center (NEW) | Airport | \$ 800,000 |
| HVAC Annual Upgrades 2015 (NEW) | Airport | \$ 250,000 |
| NASA Hangar Roof (NEW) | Airport | \$ 850,000 |
| from Twy G to Twy L (NEW) | FAA/Airport | \$ 2,500,000 |
| Taxiway "K" Rehabilitation | PFC-7 | \$ 4,312,000 |
| Geometry | PFC-7 | \$ 13,756,000 |
| IT Capital Enterprise Fund Recovery | Airport | \$ 344,973 |
| ARFF Safety Equipment | FAA/Airport | \$ 60,000 |
| Airfield Perimeter Roads | FAA/Airport | \$ 4,500,000 |
| Capital Projects Budget | | \$ 27,372,973 |
| Operating Budget Impact | None | \$ - |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2018 | | \$ 27,372,973 |
| Mass Transit - Sun Metro | | |
| Capital Projects | Source | Amount |
| Far East Terminal - RC Poe | FTA Montana RTS Grant | \$ 4,000,000 |
| Bus Shelters Future years | Undetermined | \$ 3,333,333 |
| Zaragoza Park and Ride | 2017 CMAQ Transfer | \$ 500,000 |
| Zaragoza Park and Ride/Terminal Rehabs | 5339 Grants | \$ 750,000 |
| Dyer RTS | 2011 C.O.s | \$ 413,449 |
| Dyer RTS | CMP | \$ 917,000 |
| Dyer RTS | FTA Grant | \$ 9,240,000 |
| Montana RTS | 2011 C.O.s | \$ 6,631,286 |
| Montana RTS | CMP | \$ 3,694,429 |
| Montana RTS | FTA Grant | \$ 10,709,286 |
| Montana RTS | Sun Metro Match | 471,429 |
| Capital Projects Budget | | \$ 40,660,212 |
| Operating Budget Impact | Bus Shelters | \$ 114,400 |
| | Dyer RTS | \$ 1,750,000 |
| Operating Budget Impact | | \$ 1,864,400 |
| Total Budget Impact of CIP-FY 2018 | | \$ 42,524,612 |

Capital Improvement Program Summary FY 2019

During FY 2019, the City anticipates spending approximately **\$144,200,929** on capital improvement project expenditures that will require an estimated **\$3,355,383** in operating funds. The total cost impact of the capital improvement program in FY 2019 is anticipated to be around **\$147,556,312**. The projects listed on the CIP for FY 2019 are funded by 2012 general obligation bonds, 2013 certificates of obligation, FAA grants, FTA grants, and operating revenues.

Parks – During FY 2019, construction will continue on park improvements. The major operating impact will be adding the Eastside Regional Park recreational pool. There is an operating budget impact of \$370,387 for the maintenance and upkeep of additional park acreage and new facilities. These projects will be funded by 2012 general obligation bonds.

Zoo – During FY 2019, construction is expected to be completed for the Asia entrance and associated carousel. Design will begin for the Africa bird holding and Restrooms located in Africa. The operating budget of these projects is \$1,802,707. These projects will be funded by 2012 general obligation bonds.

Fire Department – The capital projects for the Fire Department in FY 2019 will be the initial construction of new Fire Station 36, and the construction/completion of Fire Station 17. Funding for all these projects is yet to be determined.

Library – During FY 2019, the Memorial Park Branch expansion, Clardy Fox Branch improvements, and Ysleta Branch improvements and parking lot expansion is anticipated to be completed. This project will be funded by 2012 general obligation bonds.

Environmental Services – During FY19, Environmental Services will complete the construction of the West Side Citizen Collection Station. Plans include the construction/furnishing of a new Animal Shelter. These projects will be funded with Environmental Services Department operating revenue.

Streets and Maintenance– The Streets and Maintenance will advance Year Seven of the Seven Year Street Infrastructure projects for street resurfacing, street signal synchronization, sidewalk gap installations, alley paving, and oversight of the planning, scoping, and development elements of the neighborhood traffic management projects. Streets and Maintenance managed projects, generally considered maintenance items, are managed through the department because they do not require professional design or construction management services.

Aviation – During fiscal year 2019, Aviation will continue construction on Taxiway M and begin construction on Taxiways V and U. These projects are funded by Aviation revenue funds, FAA Grants, and PFC.

Mass Transit – The Montana RTS and a Far East Terminal should be completed by February 2019. These projects will be funded by 2011 certificates of obligation, FTA grants, and local match. Additionally, buses purchased around 2007 – 2008 should be replaced.

International Bridges – In FY2019, the department will upgrade the Paso Del Norte Bridge entry with a roundabout that will provide safer crossing areas for pedestrians and a better flow of motorized vehicles. The Commercial Area at Zaragoza Bridge will be upgraded by widening and improving the entrance and exit to the Customs and Border Protection inspection area for better traffic flow. New technology will provide the opportunity to develop an Intelligent Transportation System that will allow the general public and authorities to have access to more accurate traffic information.

FY 2019 Capital Improvement and Operating Budget Impact

| | | |
|--|---------------|-----------------------|
| Estimated FY 2019 Capital Projects Costs | | \$ 144,200,929 |
| Estimated FY 2019 CIP-Related Operating Costs | | \$ 3,355,383 |
| Total Cost Impact of Capital Projects-FY 2018 | | \$ 147,556,312 |
| Parks and Recreation | | |
| Capital Projects | Source | Amount |
| Dick Shinault Concrete Skate Park | 2012 QOL | \$ 100,000 |
| Eastside Regional Park Design | 2012 QOL | \$ 250,000 |
| Eastside Park Flat Fields | 2012 QOL | \$ 7,500,000 |
| Eastside Competitive Pool | 2012 QOL | \$ 5,500,000 |
| Eastside Recreational Pool | 2012 QOL | \$ 3,600,000 |
| Blackie Chesher-Add Lighting | 2012 QOL | \$ 1,599,247 |
| Park Shade Canopies | 2012 QOL | \$ 250,000 |
| Modesto Gomez Park Improvements | 2012 QOL | \$ 250,000 |
| Modular Play Structures | 2012 QOL | \$ 500,000 |
| Flat Fields Various Locations | 2012 QOL | \$ 500,000 |
| Outdoor Sports Fields | 2012 QOL | \$ 500,000 |
| Paseo Del Sol | 2012 QOL | \$ 50,000 |
| New Rec Center -Lomaland | 2012 QOL | \$ 4,000,000 |
| New Rec Ctr/Library - Alameda | 2012 QOL | \$ 4,000,000 |
| New Rec Ctr/Library - Chamizal | 2012 QOL | \$ 4,000,000 |
| Nolan Richardon Center Expansion | 2012 QOL | \$ 250,000 |
| Pavo Real Center Expansion | 2012 QOL | \$ 150,000 |
| Eastside Regional (aka Hueco) Rec Center | 2012 QOL | \$ 5,000,000 |
| Paved Trails Master | 2012 QOL | \$ 600,000 |
| Trail Head Parking Areas | 2012 QOL | \$ 200,000 |
| Open Space Land Acquisition | 2012 QOL | \$ 500,000 |
| Neighborhood Imp Projects | 2012 QOL | \$ 1,000,000 |
| Capital Projects Budget | | \$ 40,299,247 |
| Operating Budget Impact | | |
| Cost of operating new facilities | | \$ 370,387 |
| Operating Budget Impact | | \$ 370,387 |
| Total Budget Impact of CIP-FY 2019 | | \$ 40,669,634 |
| Fire | | |
| Capital Projects | Source | Amount |
| Fire Station #36 (New) | Undetermined | \$ 2,830,950 |
| Fire Station #17 (Replacement) | Undetermined | \$ 2,915,878 |
| Capital Projects Budget | | \$ 5,746,828 |
| Operating Budget Impact | | |
| Cost of Land Lease | | \$ 37,500 |
| Operating Budget Impact | | \$ 37,500 |
| Total Budget Impact of CIP-FY 2019 | | \$ 5,784,328 |

| Library | | |
|---|---------------|---------------------|
| Capital Projects | Source | Amount |
| Main Library Improvements | 2012 QOL | \$ 1,196,538 |
| Memorial Park Library Improvements | 2012 QOL | \$ 482,529 |
| Capital Projects Budget | | \$ 1,679,067 |
| Operating Budget Impact | | |
| O&M Costs for Expanded facilities | | \$ 75,000 |
| Operating Budget Impact | | \$ 75,000 |
| Total Budget Impact of CIP-FY 2019 | | \$ 1,754,067 |
| Zoo | | |
| Capital Projects | Source | Amount |
| Support Elements Zoo Wide | 2012 QOL | \$ 596,000 |
| Animal Management | 2012 QOL | \$ 50,000 |
| Shaded Concessions | 2012 QOL | \$ 125,000 |
| S American Pavillion Restrooms | 2012 QOL | \$ 239,000 |
| S American Pavillion Repair | 2012 QOL | \$ 110,300 |
| Animal Holding Building 2 | 2012 QOL | \$ 150,000 |
| Touch Tank Installation | 2012 QOL | \$ 588,050 |
| Elephant Rhino Exhibit Rehab | 2012 QOL | \$ 113,100 |
| Leopard Exhibit Renovation | 2012 QOL | \$ 271,300 |
| Penguins | 2012 QOL | \$ 2,513,400 |
| Africa Bird Holding | 2012 QOL | \$ 100,000 |
| Africa Exhibit Restrooms | 2012 QOL | \$ 75,000 |
| Capital Projects Budget | | \$ 4,931,150 |
| Operating Budget Impact | | |
| Cost of operating new facilities | | \$ 1,639,763 |
| Operating Budget Impact | | \$ 1,639,763 |
| Total Budget Impact of CIP-FY 2019 | | \$ 6,570,913 |
| Environmental Services | | |
| Capital Projects | Source | Amount |
| Animal Shelter Adoption Center | Env. Svcs. | \$ 10,000 |
| Animal Shelter Facility/Furnishings | Env. Svcs. | \$ 7,750,000 |
| Eng-Design/Construction-West Side CCS | Env. Svcs. | \$ 900,000 |
| Capital Projects Budget | | \$ 8,660,000 |
| Operating Budget Impact | | |
| None | | \$ - |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2019 | | \$ 8,660,000 |

| Streets and Maintenance | | |
|--|---------------------------------|----------------------|
| Capital Projects | Source | Amount |
| Cadwallader Pedestrian Bridge | TXDOT | \$ 1,000,000 |
| Country Club Montoya Roundabout | TXDOT | \$ 900,000 |
| Resurfacing/Microsurfac Master | 2013-2019 Street Infrastructure | \$ 5,500,000 |
| Reconstruction Master | 2013-2019 Street Infrastructure | \$ 16,000,000 |
| Borderland | 2013-2019 Street Infrastructure | \$ 1,075,785 |
| UMC Quiet Zone | 2013-2019 Street Infrastructure | \$ 527,918 |
| UMC Quiet Zone | Union Pacific Railroad | \$ 660,000 |
| UMC Quiet Zone | TXDOT | \$ 1,750,000 |
| Neighborhood Traffic Management Program | 2013-2019 Street Infrastructure | \$ 556,894 |
| PED Sidewalk & Parkway Master | 2013-2019 Street Infrastructure | \$ 600,000 |
| Bicycle Infrastructure | TXDOT | \$ 2,149,788 |
| Capital Projects Budget | | \$ 30,720,385 |
| Operating Budget Impact | | |
| Street maintenance costs | | \$ 185,000 |
| Operating Budget Impact | | \$ 185,000 |
| Total Budget Impact of CIP-FY 2019 | | \$ 30,905,385 |
| Bridges | | |
| Capital Projects | Source | Amount |
| Winn Road - Pan American Phase II | TXDOT | \$ 5,486,000 |
| Paso Del Norte Roundabout | TXDOT | \$ 889,240 |
| Paso Del Norte Ready Lane | TXDOT | \$ 100,000 |
| Zaragoza Ready Lane | TXDOT | \$ 310,200 |
| Bridge of the Americas Fast Secure Lane | TXDOT | \$ 1,034,000 |
| Commercial Toll Facility Zaragoza POE | TXDOT | \$ 5,170,000 |
| Customs and Border Protection Commercial | TXDOT | \$ 2,080,000 |
| Zaragoza POE Toll Collection Facility | TXDOT | \$ 4,472,936 |
| Capital Projects Budget | | \$ 19,542,376 |
| Operating Budget Impact | | |
| Cost of operating new facilities | | \$ - |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2019 | | \$ 19,542,376 |
| Airport | | |
| Capital Projects | Source | Amount |
| HVAC Annual Upgrades 2015 (NEW) | Airport | \$ 250,000 |
| (NEW) | PFC-7 | \$ 300,000 |
| Reconstruct Taxiway "M" from Rwy 8R to Twy K and from Twy G to Twy L (NEW) | FAA/Airport | \$ 900,000 |
| Reconstruct Taxiway V from Twy U to Twy L (NEW) | FAA/Airport | \$ 3,400,000 |

| Airport Cont. | | |
|---|-----------------------|----------------------|
| Capital Projects | Source | Amount |
| Taxiway U from Customs Ramp to Twy L (mill and overlay) | FAA/Airport | \$ 1,000,000 |
| IT Capital Enterprise Fund Recovery | Airport | \$ 344,973 |
| ARFF Safety Equipment | FAA/Airport | \$ 60,000 |
| Capital Projects Budget | | \$ 6,254,973 |
| Operating Budget Impact | | |
| | None | \$ - |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2019 | | \$ 6,254,973 |
| Mass Transit - Sun Metro | | |
| Capital Projects | Source | Amount |
| Far East Terminal - RC Poe | FTA Montana RTS Grant | \$ 1,000,000 |
| Bus Shelters Future years | Undetermined | \$ 3,333,333 |
| Zaragoza Park and Ride/Terminal Rehabs | 5339 Grants | \$ 750,000 |
| Montana RTS | 2011 C.O.s | \$ 1,926,714 |
| Montana RTS | CMP | \$ 3,007,571 |
| Montana RTS | FTA Grant | \$ 16,220,714 |
| Montana RTS | Sun Metro Match | \$ 128,571 |
| Capital Projects Budget | | \$ 26,366,903 |
| Operating Budget Impact | | |
| | Zaragoza PnR | \$ 100,000 |
| | Far East Terminal | \$ 83,333 |
| | Bus Shelters | \$ 114,400 |
| | Montana RTS | \$ 750,000 |
| Operating Budget Impact | | \$ 1,047,733 |
| Total Budget Impact of CIP-FY 2019 | | \$ 27,414,636 |

Capital Improvement Program Summary FY 2020

During FY 2020, the City anticipates spending approximately **\$77,037,362** on capital improvement project expenditures that will require an estimated **\$3,933,628** in operating funds. The total cost impact of the capital improvement program in FY 2020 is anticipated to be around **\$80,970,990**. The projects listed on the CIP for FY 2020 are funded by 2012 general obligation bonds, 2013 certificates of obligation, FAA grants, FTA grants, and operating revenues.

Parks – During FY 2020, construction will continue on park improvements, including shade canopies, play equipment, and field lighting. The major operating impact will be adding three recreation centers in design and construction. There is an operating budget impact of \$854,888 for the maintenance and upkeep of additional park acreage and new facilities. These projects will be funded by 2012 general obligation bonds

Zoo – During FY 2020, construction is expected to be completed for Leopard, Improvements to the South American Pavilion, and Touch Tank. Design will begin for the Squirrel Monkey, American Alligator, and Galapagos Tortoise. The operating budget of these projects is \$1,802,707. These projects will be funded by 2012 general obligation bonds.

Fire Department – The capital projects for the Fire Department in FY 2020 will be the completion of Fire Station 36, the design of Fire Station 15 replacement and the design of the new Fire Station 38 in far-east El Paso. Land acquisition and design for the Fire Training Facility. The operating and maintenance impact of Fire Station 36 reflects 2 additional companies at \$1.14 million projected to open in January of 2020

Environmental Services – In FY2020 ESD plans to complete the construction/furnishing of a new Animal Shelter. These projects will be funded with Environmental Services Department operating revenue or other funding sources as they become available.

Streets and Maintenance – The Streets and Maintenance Department will advance capital infrastructure projects for street resurfacing. The street resurfacing program will be 85% by the end of fiscal year 2020.

Library - During FY 2020, the Main Branch improvements are anticipated to be completed. This project will be funded by 2012 general obligation bonds.

Aviation – During 2020 The Airport will be rehabbing pavement in various areas of the Airport, overlaying the safety areas around the runways, and completing HVAC upgrades in various facilities on the Airport property.

Mass Transit – Currently Sun Metro is working through MPO on the next two years of the State Transportation Improvement Program (STIP) FY19 and FY20. Upon culmination of the process; Sun Metro will have definitive direction for FY19 and FY20. The projects listed below are on the Metropolitan Transportation Plan but require movement to the STIP.

| FY 2020 Capital Improvement and Operating Budget Impact | | |
|--|---|----------------------|
| Estimated FY 2020 Capital Projects Costs | \$ | 77,037,362 |
| Estimated FY 2020 CIP-Related Operating Costs | \$ | 4,118,628 |
| Total Cost Impact of Capital Projects-FY 2018 | \$ | 81,155,990 |
| Parks and Recreation | | |
| Capital Projects | Source | Amount |
| Park Shade Canopies | 2012 QOL | \$ 250,000 |
| Modesto Gomez Park Improvements | 2012 QOL | \$ 250,000 |
| Modular Play Structures | 2012 QOL | \$ 500,000 |
| Flat Fields Various Locations | 2012 QOL | \$ 500,000 |
| Outdoor Sports Fields | 2012 QOL | \$ 500,000 |
| New Rec Center -Lomaland | 2012 QOL | \$ 6,209,041 |
| New Rec Ctr/Library - Alameda | 2012 QOL | \$ 5,039,980 |
| New Rec Ctr/Library - Chamizal | 2012 QOL | \$ 4,517,445 |
| Nolan Richardson Center Expansion | 2012 QOL | \$ 2,245,974 |
| Pavo Real Center Expansion | 2012 QOL | \$ 1,845,892 |
| Paved Trails Master | 2012 QOL | \$ 600,000 |
| Trail Head Parking Areas | 2012 QOL | \$ 200,000 |
| Open Space Land Acquisition | 2012 QOL | \$ 500,000 |
| Neighborhood Imp Projects | 2012 QOL | \$ 1,000,000 |
| | Capital Projects Budget | \$ 24,158,332 |
| Operating Budget Impact | | |
| Cost of operating new facilities | \$ | 854,888 |
| | Operating Budget Impact | \$ 854,888 |
| | Total Budget Impact of CIP-FY 2019 | \$ 25,013,220 |
| Fire | | |
| Capital Projects | Source | Amount |
| Fire Station #36 (New) | Undetermined | \$ 2,076,181 |
| Fire Station #15 (Replacement) | Undetermined | \$ 311,991 |
| Training Academy | Undetermined | \$ 536,659 |
| Fire Station #38 (New) | Undetermined | \$ 311,991 |
| | Capital Projects Budget | \$ 3,236,822 |
| Operating Budget Impact | | |
| Cost of operating new facilities and Land Lease | \$ | 1,176,033 |
| | Operating Budget Impact | \$ 1,176,033 |
| | Total Budget Impact of CIP-FY 2019 | \$ 4,412,855 |

| Bridges | | |
|---|---------------|---------------------|
| Capital Projects | Source | Amount |
| Zaragoza POE Freight Shuttle System | TXDOT | \$ 900,000 |
| Capital Projects Budget | | \$ 900,000 |
| Operating Budget Impact | | |
| Cost of operating new facilities | | \$ - |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2019 | | \$ 900,000 |
| Airport | | |
| Capital Projects | Source | Amount |
| HVAC Annual Upgrades 2015 (NEW) | Airport | \$ 250,000 |
| Taxiway U from Customs Ramp to Twy L (mill and overlay) | FAA/Airport | \$ 300,000 |
| Runway 8R-26L Runway Safety Area (mill and overlay) at Twys M, S, T U and V | FAA/Airport | \$ 1,300,000 |
| Airfield Pavement Rehab | FAA/Airport | \$ 3,500,000 |
| BTGC Clubhouse Expansion* | Airport | \$ 750,000 |
| IT Capital Enterprise Fund Recovery | Airport | \$ 344,973 |
| ARFF Safety Equipment | FAA/Airport | \$ 60,000 |
| Capital Projects Budget | | \$ 6,504,973 |
| Operating Budget Impact | | |
| None | | \$ - |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2019 | | \$ 6,504,973 |
| Mass Transit - Sun Metro | | |
| Capital Projects | Source | Amount |
| Zaragoza Park and Ride/Terminal Rehabs | 5339 Grants | \$ 750,000 |
| Park And Ride-Transit Station Bridge Of The Americas | Undetermined | \$ 1,622,400 |
| International Tranfer Center | Undetermined | \$ 5,784,099 |
| Capital Projects Budget | | \$ 8,156,499 |
| Operating Budget Impact | | |
| Zaragoza PnR | | \$ 100,000 |
| Operating Budget Impact | | \$ 100,000 |
| Total Budget Impact of CIP-FY 2019 | | \$ 8,256,499 |

| Zoo | | |
|---|---------------------------------|----------------------|
| Capital Projects | Source | Amount |
| Support Elements Zoo Wide | 2012 QOL | \$ 596,000 |
| Animal Management | 2012 QOL | \$ 50,000 |
| Zoo Plaza Improvements | 2012 QOL | \$ 100,000 |
| Shaded Concessions | 2012 QOL | \$ 197,800 |
| Animal Holding Building 2 | 2012 QOL | \$ 165,000 |
| Penguins | 2012 QOL | \$ 670,338 |
| EPWU Education Center | 2012 QOL | \$ 100,100 |
| Africa Bird Holding | 2012 QOL | \$ 200,000 |
| Africa Exhibit Restrooms | 2012 QOL | \$ 175,000 |
| Squirrel Monkey | 2012 QOL | \$ 106,800 |
| American Alligator | 2012 QOL | \$ 139,880 |
| Galapagos Tortoise | 2012 QOL | \$ 115,500 |
| Capital Projects Budget | | \$ 2,616,418 |
| Operating Budget Impact | | |
| Cost of operating new facilities | | \$ 1,802,707 |
| Operating Budget Impact | | \$ 1,802,707 |
| Total Budget Impact of CIP-FY 2019 | | \$ 4,419,125 |
| Environmental Services | | |
| Capital Projects | Source | Amount |
| Animal Shelter Adoption Center | Env. Svcs. | \$ 10,000 |
| Animal Shelter Facility/Furnishings | Env. Svcs. | \$ 7,750,000 |
| Capital Projects Budget | | \$ 7,760,000 |
| Operating Budget Impact | | |
| None | | \$ - |
| Operating Budget Impact | | \$ - |
| Total Budget Impact of CIP-FY 2019 | | \$ 7,760,000 |
| Streets and Maintenance | | |
| Capital Projects | Source | Amount |
| Resurfacing/Microsurfacing Master | 2013-2019 Street Infrastructure | \$ 7,704,318 |
| Reconstruction Master | 2013-2019 Street Infrastructure | \$ 16,000,000 |
| Capital Projects Budget | | \$ 23,704,318 |
| Operating Budget Impact | | |
| Street maintenance costs | | \$ 185,000 |
| Operating Budget Impact | | \$ 185,000 |
| Total Budget Impact of CIP-FY 2019 | | \$ 23,889,318 |



APPENDIX

CITY OF EL PASO FISCAL YEAR 2016 BUDGET RESOLUTION

WHEREAS, on July 16, 2015, the City Manager of the City of El Paso filed the Fiscal Year 2016 Proposed Budget of the City of El Paso with the City Clerk; and

WHEREAS, the Proposed Budget was made available for the inspection by any person and was posted on the City’s website in accordance with Section 102.005 of the Texas Local Government Code; and

WHEREAS, on August 5, 2015, the City Clerk published notice in the El Paso Times and El Diario, newspapers of general circulation in the county in which the City of El Paso is located, of a public hearing regarding the City of El Paso Fiscal Year 2016 Budget Resolution, in accordance with the Charter of the City of El Paso and Section 102.0065(a) of the Texas Local Government Code; and

WHEREAS, said public hearing was held on August 18, 2015, by the City Council regarding the City of El Paso’s Proposed Budget at which all interested persons were given the right to be present and participate.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

1. That the Proposed Budget, as amended, for the City of El Paso, filed by the City Manager with the City Clerk on July 16, 2015 is hereby approved and adopted by the City Council as the Annual Budget for the Fiscal Year 2016, which begins on September 1, 2015 and ends on August 31, 2016.

2. The City Manager or his/her designee is hereby authorized to appropriate the reserve amount as part of City Attorney’s appropriation for external legal counsel, claims, and litigation expenses.

3. That the budget for confiscated funds shall be provided by the Chief of Police and submitted to the City Manager or his/her designee by January 31, 2016 with a financial report showing all appropriations for Fiscal Year 2016 for all confiscated or condemned monies in a format approved by the City Manager or his/her designee.

4. That the City shall not enter into any agreement requiring the expenditure of monies if such agreement shall extend beyond the current Fiscal Year without the approval of the City Council or the City Manager. In such cases where the City Manager approves the expenditure, he/she is hereby authorized to obligate and/or encumber City funding to pay the City’s expenses, which shall also constitute the approval of City Council for the expenditure of monies extending beyond the current Fiscal Year, as may be required by Texas law.

5. That Department Heads or their designees are hereby authorized to request budget transfers not to exceed Twenty-Five Thousand and No/100 Dollars (\$25,000.00); provided that each transfer is within the same department. Budget transfers exceeding Twenty-Five Thousand and No/100 Dollars (\$25,000.00) that are within the same department may be approved by the City Manager or his/her designee. A budget transfer for personal services appropriations, capital acquisition appropriations or impacting revenue accounts requires the approval of the City Manager or his/her designee.

6. That the City Manager or his/her designee is hereby authorized to make budget transfers between departments and/or non-enterprise funds or reprogram funds within an enterprise department, not to exceed Fifty Thousand and No/100 Dollars (\$50,000.00), to the extent permitted by law. Budget transfers between departments and/or non-enterprise department funds exceeding Fifty Thousand and No/100 Dollars (\$50,000.00) shall require City Council approval.

7. That a budget transfer must be approved prior to the occurrence of the expenditure, except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the City Council.

8. That the City Manager or his/her designee is hereby authorized to increase or decrease the budget for any capital projects within a Capital Improvement Program (CIP) approved by the City Council, provided that the change of a project's budget of more than One Million and No/100 Dollars (\$1,000,000.00) requires additional Council approval. No project budget may be reduced to zero or deleted unless the project has been completed. Expenditures must be in compliance with applicable laws and policies and a quarterly report must be provided to Council on the budgets for capital projects that the City Manager or his/her designee has established, amended or deleted.

9. That the City Manager or his/her designee is hereby authorized to add to an existing Capital Improvement Program (CIP). Addition of a project to an approved Capital Improvement Program (CIP) must meet the purpose of the proceeds from which the original CIP was funded and the addition of such project(s) cannot exceed more than Five Hundred Thousand and No/100 (\$500,000.00) without City Council authorization. Expenditures must be in compliance with applicable laws and policies and a quarterly report must be provided to Council on the budgets for capital projects that the City Manager or his/her designee has established or added.

10. That the City Manager or his/her designee is hereby authorized to receive funds associated with Texas Department of Transportation (TXDOT) reimbursements to the City and appropriate the funds to TXDOT project matches awarded through the Metropolitan Planning Organization provided the projects are included in an existing Capital Improvement Program.

11. That the City Manager or his/her designee is hereby authorized to receive funds associated with El Paso Water Utility (EPWU) reimbursements to the City and appropriate the funds to authorized street projects, park ponds or other designated city projects.

12. That any budget transfer submitted to City Council shall be accompanied by an explanation from the department and a recommendation from the City Manager or his/her designee. The department's explanation must be sufficiently clear and provide adequate detail for the members of City Council to determine the need for the transfer.

13. That the City Manager or his/her designee is hereby authorized to establish or amend budgets and staffing table changes for Interlocal Agreements, grants, and similar awards when the Interlocal Agreement or applications for such grants and awards have been previously approved by the City Council or the City Manager. All Interlocal Agreements or grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall clearly state (i) the funding source for Interlocal Agreements or (ii) the type and amount of the required City match and the funding source of the grant match. The City Manager or his/her designee is hereby authorized to make such budget transfers and staffing table changes as are needed to close completed Interlocal Agreements, grants, and capital projects.

14. That the City Manager or his/her designee is hereby authorized to accept and appropriate funds associated with donations made to the City in an amount not to exceed Fifty Thousand Dollars (\$50,000.00).

15. That the City Manager or his designee is authorized to issue, without further City Council action, purchase orders against any contract offered through the Cooperative Purchasing Network, the Houston-Galveston Area Council (H-GAC) Cooperative Purchasing Program, the Texas Association of School Boards, Inc. (TASB, Inc.) Cooperative Purchasing Buy Board, the ESC-Region 19 Cooperative Purchasing Program, the Harris County Department of Education Cooperative Purchasing Program, Tarrant County Cooperative Purchasing Program, Texas Procurement and Supportive Services (TPASS), Texas Multiple Award Schedule (TMAS and TXSmartBuy), State of Texas Department of Information Resources (DIR), U.S. Communities, Technology Bidding and Purchasing Program (PEPPM), and U.S. General Services Administration (GSA) in an amount not to exceed Five Hundred Thousand Dollars (\$500,000.00) per cooperative purchasing program contract.

16. That the City Manager or his designee is authorized to issue, without further City Council action, purchase orders against any cooperative contract through the electronic catalog maintained through the U.S. Communities purchasing cooperative program/Equal Level in an amount not to exceed Two Million and No/100 Dollars (\$2,000,000.00) in the aggregate per electronic catalog (hereinafter referred to as "the e-catalog") purchasing contracts. The purchase of vehicles, trucks and/or fire apparatus/pumpers shall be expressly prohibited from being sourced through the e-catalog.

17. That restricted fund(s) shall be expended only for those purposes for which each restricted fund was established.

18. That all monies in all funds, except for grant funds, budgeted for the City's contribution to the Employee's Health Benefit Program, Worker's Compensation, and Unemployment Funds be appropriately deposited into the respective fund by the City Chief

Financial Officer before the closing of the Fiscal Year, and in accordance with procedures established by the City Manager or his/her designee.

19. That the City Manager or designee is hereby authorized to issue, without further Council action, purchase orders for annualized insurance coverage in accordance with the amount of funding established for such coverage in FY2016 budget when the award of such contracts or Interlocal Agreements for coverage has been previously approved by Council.

20. That the amounts of the annual non-uniformed employee pay increases for Fiscal Year 2016 are set as follows: Employee's annual increase shall be in that amount that will place the employee in the rate within their pay grade that most closely approximates a one percent (1%) increase, provided however, that the City Manager may increase this amount by an amount not to exceed an additional one and one half percent (1.5%) for any or all of the City's two major service classifications and the unclassified services based on the availability of funds and other management factors as determined by the City Manager.

21. That any employee pay increases for non-uniformed employees shall be given on the date or dates established by the City Manager based on the availability of funding for such purposes in Fiscal Year 2016. No employee pay increases shall be paid retroactively to an anniversary date or date of a performance evaluation. Any increases for certification pay established in Ordinance 8064, as amended, or by resolution pursuant to the Ordinance as may be appropriate, may be given by the City Manager in the manner provided for in or by the Ordinance to the eligible employee classifications set forth in **Schedule B-1**.

22. That the City Manager shall take appropriate action to implement a \$0.25 per hour pay increase for temporary or seasonal employees who report to the Parks and Recreation Department, effective with the first pay period starting on or after May 1, 2016.

23. That for purposes of recognizing the longevity of an employee's service other than uniformed employees covered under collective bargaining agreements an amount that most closely approximates a one and one half percent (1.5%) increase will be added to the base pay of each employee on the anniversary date of five (5) years of service, two percent (2%) on the anniversary date of ten (10) years of service, two percent (2%) on the anniversary date of fifteen (15) years of service, and two and one half percent (2.5%) on the anniversary date of twenty (20) years of service and for any other five year incremental period on or beyond twenty-five (25) years of service accrued by an employee. Provided however, nothing in this section authorizes the payment of a base salary that exceeds the maximum of an employee's salary range, and in no event shall the longevity increase under this section, when paid in whole or in part if payment in whole would exceed the maximum, result in the payment of a base pay that exceeds the maximum of an employee's salary range.

24. That the City Manager, in lieu of approving the payroll and longevity increases, is authorized to approve a one-time payment to non-uniformed employees within any or all of the City's two major service classifications and the unclassified services. To be eligible to receive the one-time payment of \$1,000.00 for each full-time employee and \$500.00 for a part-time employee, the employee must work as a city employee for a period of at least one year prior to

the date the payment is prepared or, if employed for less than one year, to be eligible to receive the one-time payment of \$500.00 for each full-time employees and \$250.00 for a part-time employee, the employee must have passed the original employment probationary period prior to the date the payment is prepared.

25. That the City Manager be authorized to appropriate funds from the general fund in an amount not to exceed \$650,000.00 for the one-time payment in lieu of payroll and longevity increases to non-uniformed employees for the Mass Transit Department, which amount will be repaid to the general fund with annual interest of 0.1133% and payment budgeted annually from the available Mass Transit Department revenues over a period not to exceed five (5) years.

26. That based on and subject to the availability of funds, all performance-based and goal-based increases, and/or one-time payments in lieu of competency increases and/or increases based on five (5) year increments of service shall be expended as determined or authorized by the City Manager or designee, except for such increases that are otherwise determined, or those provided for in an employment contract.

27. That the City Manager be authorized to establish employee incentive program(s), subject to the availability of funds, and approve such administrative policies and procedures necessary for the inception and implementation of such programs:

(a) the wellness program in the City's health benefit plan for the amount established in each fiscal year's budget in an amount not to exceed \$150 per employee each month during each fiscal year, in accordance with the City Manager's administrative policy and shall include a component that allows City employees to earn up to one wellness day off annually when they have accumulated 200 or more wellness points as designated in the administrative policy; and

(b) employees whose job specifications require a commercial driver's license or whose work includes the tracking of specific safety criteria to be eligible for a payment not to exceed \$350.00 per employee each year based on the employee's accident-free driving record or established safety criteria for a period (i.e. quarterly, semi-annually, etc.) to be established in the administrative policy and payable in increments based on such periods; and

(c) one-time payments in an amount not to exceed \$100 (and any taxes due) for each employee who is assigned additional duties in serving on a Lean Six Sigma team; and

(d) monthly payments in an amount not to exceed \$300 per month for each employee during the period in which each is assigned additional duties as strategic plan mentor leaders; and

(e) for perfect attendance in 6 month period established by administrative policy, cash payment of \$50.00 and the option to convert 8 hours of sick leave for personal business, as set forth in the administrative policy.

28. That Appendix A, as required to be maintained by the Human Resources Director and approved by the Council by the Classification and Compensation Plan, Ordinance 8064, as amended, shall be as established as set forth in **Schedule D**, for such time until the Council, by resolution and as provided in Ordinance 8064, should amend or further revise.

29. That the City Manager is hereby authorized to annually adopt a Tuition Assistance Policy, which provides for tuition assistance to qualified employees in accordance with the amount of funding established for such a program. Such Policy may be amended as deemed necessary by the City Manager.

30. That based on the availability of funds, the City Manager is authorized to expend no more than Ten Thousand and No/100 Dollars (\$10,000.00) from the Human Resources Department budget to establish and implement an on-the-spot rewards program to provide small monetary awards (face value up to \$100.00) to immediately recognize extraordinary acts, accomplishments or contributions that are above and beyond the typical duties of the rewarded employee. On-the-spot rewards are not in lieu of merit increases or other salary increases based on sustained high quality employee performance.

31. That the City Manager add appropriate amendments to the city's 457 deferred compensation plan to add a new requirement that all new non-uniformed city employees be automatically enrolled to participate in such plan and contribute one percent (1%) of their annual compensation to their participant account, unless the employee affirmatively elects to not participate or contribute a different amount. The amendment shall be in effect until such time as the Council should further amend, revised or change these provisions in the deferred compensation plan.

32. That the business days of the City shall be Monday through Friday, excluding city observed holidays, except during such time periods in which the City Council has established a 4-10 work week for more than fifty percent (50%) of the employees assigned to work at City Hall or other facility with administrative functions designated by the City Manager, the business days of the City shall be Monday, Tuesday, Wednesday and Thursday.

33. That the 4-10 work week schedule shall continue for the employees assigned to work at City Hall and at such other facilities in the City with administrative functions that are appropriate for a 4-10 work schedule, as designated by the City Manager. The City Manager is authorized to make temporary adjustments to the schedule to serve the operational needs of the City. Any action by the Council to change or revise the application of the 4-10 work week schedule during the fiscal year shall be made by simple resolution of the City Council.

34. That the hotel occupancy taxes collected by the City shall be used by El Paso Convention and Performing Arts Center (Destination El Paso) and the Department of Museums and Cultural Affairs to fund their respective operations in accordance with El Paso City Code and State law. The functions of the Plaza Theater and McKelligon Canyon shall be included with the functions of El Paso Convention and Performing Arts Center (Destination El Paso). Expenditures from said fund shall be made in accordance with their respective adopted budgets.

35. That the special additional hotel occupancy tax collected and deposited into the Venue Project Fund (as well as other amounts contained in such fund) shall be used by the City to pay its obligations under the Master Lease Agreement Relating to the Downtown Ballpark Venue Project between the City and the City of El Paso Downtown Development Corporation or other ballpark costs and such funds are appropriated accordingly.

36. That any travel expenditure for a City Council member that exceeds the FY 2016 City Council member's budget, including discretionary funds for the City Council Member's district, must be approved by the City Council and a funding source shall be identified by the City Council.

37. That City Council members must notify the City Manager or his/her designee of any expenditure from budgeted City Council Special Projects or Discretionary Accounts, so that City staff can maintain a current balance of the individual City Council Member's year-to-date expenditure for said accounts. Prior to the use of a P-Card for a proposed expenditure, City Council members should identify the municipal purpose of the expenditure and the proposed expenditure should be reviewed and authorized by the City Manager or his/her designee in writing, or authorized by the City council when required, prior to the expenditure. The City Manager or his/her designee shall implement similar appropriate processes when utilizing discretionary funds through any other procurement or a reimbursement process.

38. That all obligations for the payment of money by City departments and agencies, including grantees, shall be made in accordance with procedures established by the City Manager or his/her designee.

39. That no employee or elected official shall incur an obligation for capital, supplies, wages, or otherwise, unless an adequate appropriation has been made in the budget to meet the obligation and said obligation has been incurred in accordance with the accounting, legal, budgetary, purchasing, and Human Resources policies and procedures of the City.

40. That the Full-Time Equivalent (FTE) positions funded by the FY 2016 Budget, and those listed in the Authorized Staffing Table, shall constitute the authorized FTE positions for each department. Requests for changes and additions shall be approved by the City Manager and his/her designee and shall show the impact on the FY 2016 Budget and the estimated impact on expenditures for Fiscal Year 2016.

41. That any non-vacant classified employee position which is identified for abolishment upon adoption of the FY 2016 Budget, shall be funded until the earlier of October 18, 2015 or sufficient time for the Human Resources Department to carry out the provisions of the City Charter related to lay-offs.

42. That the City Manager is hereby authorized to transfer any amount in the Salary Reserve appropriation, personal services appropriations, contingency appropriations, capital acquisition appropriations between departments within the General Fund or an Enterprise Fund (to the extent permitted by law), whether it is non-uniformed or uniformed salary expense, or capital expense, as necessary in connection with closing the Fiscal Year 2016.

43. That based on the availability of funds the City Manager or his/her designee shall transfer on a monthly basis Twelve Thousand Five Hundred and No/100 Dollars (\$12,500.00) from the cash balance of the Bridge Operations Fund to the Bridge Maintenance Fund; and transfer on an annual basis revenues derived from ground lease franchises, not to exceed Eighty-Three Thousand Two Hundred Forty-Nine and No/100 Dollars (\$83,249.00) from the Bridge Operations Fund to the Bridge Maintenance Fund. Any remaining balance shall be transferred to the General Fund, except for the Twenty Five Thousand and No/100 Dollars (\$25,000.00) Unreserved Balance and any required cash which must be maintained pursuant to any bridge revenue bond covenants or other debt financing.

44. That all non-expended appropriations in the General Fund and Enterprise Funds shall lapse at the end of Fiscal Year 2016, unless reviewed and approved not to lapse by the City Manager or his/her designee.

45. That within forty-five (45) working days after the close of each fiscal quarter, the City Manager or his/her designee shall provide a quarterly report to City Council regarding the status and year-end projection of the budget.

46. That the City shall charge the maximum allowable interest rate and impose the maximum allowable penalty pursuant to State or Federal laws, on any amounts past due to the City. Any amounts that are one hundred twenty (120) days past due will be reported to the Credit Bureau, in accordance with State and Federal law, and will be turned over to the City Attorney or a collection agency for collection or the proper disposition.

47. That the annual parking meter revenue in account number 440200 (Parking Meter Revenue) shall be allocated on a monthly basis to a restricted account called Plaza Theater Sinking Fund in the Debt Service Fund to satisfy debt requirements for the fiscal year, that the City Manager or his/her designee be authorized to appropriate additional funding from this account for the replacement of parking meters upon approval of the City Manager of a meter replacement program based on availability of funds in this account, and that all funds exceeding the debt service requirement and meter replacement capital requirements for the fiscal year be deposited to the General Fund.

48. That monies that the City receives from licenses, fees, fines, and other charges for services shall be analyzed to determine if the City is recovering the cost of providing such services. Recommendations shall be made to the City Manager or his/her designee for any revisions to licenses, fees, fines and other charges.

49. That appropriation control for expenditures shall be at the Object Level.

50. That expenditures shall be in accordance with the City of El Paso – Strategic Plan.

51. That **Schedule A** amends revenues and appropriations to the City Manager's filed budget; **Schedule B** amends staffing tables to the City Manager's filed budget and Schedule B-1 sets forth the employee classifications eligible for certification pay; **Schedule C** sets forth fees

and formulas for calculating certain fees that are to be charged by the City for the goods and services it provides; **Schedule D** contains Appendix A, as referenced by the Classification and Compensation Plan, Ordinance 8064, as amended; and **Schedule E** sets forth the list of and approved budget for annualized computer software and hardware and computer software and hardware which may be purchased as a sole source. For any programs, activities, presentations, classes or services that have a fee range listed within Schedule C, the department head shall determine and charge a fee within the stated range for each particular activity, presentation, class or service in the amount that will recover the City's costs, as reviewed and approved by the City Manager or his/her designee. Any revisions or additions to the fees listed in Schedule C, or the process or formula used for setting fees, shall be approved by simple resolution of the City Council.

52. That the City Manager and his/her designee is authorized to determine when it is practicable for the City to accept payments by credit card of a fee, fine, court cost or other charge in accordance with City Ordinance No. 15051. Service charges added to the payment shall be in conformity with state statutory requirements and will be in such amount(s) as listed in Schedule C, provided that in the event that bank charges imposed on the City relating to credit card acceptance increase during the fiscal year, the City Manager is authorized to increase the service charge amount(s), so as to cover the City's increased costs.

53. That the Department of Aviation shall be authorized to collect fees to recover costs, as set forth in Schedule C, relating to its duties in connection with the Perishable Cargo Facility, and the Department shall collect the fees authorized in prior resolutions of the City Council for hangars, tie-downs, storage, heavy aircraft parking and for public parking at the Airport in the amounts as set forth in Schedule C attached hereto and that Schedule C shall be the controlling resolution for the establishment of the specific amounts of these fees.

54. That the Department of Aviation's Foreign Trade Zone is authorized to collect fees to recover costs, as set forth in Schedule C, relating to duties in connection with (a) Blanket Admission – 214; (b) Direct Delivery Admission, Subsequent 214; (c) Application Fee, Subzone; (d) Application Fee, New General Purpose Site (Minor Boundary Modification); (e) Application Fee, Expansion Site (Magnet); and (f) Alteration Request. The Department of Aviation's Foreign Trade Zone is also authorized to collect fees based on other changes as outlined in the Schedule C.

55. That in addition to City created programs, activities, presentations, classes ("City programs") and City produced or supported publications that are offered to the public in conjunction with the missions of the various departments for which the fees are separately established in Schedule C, the Council authorizes City department directors to create and offer new City programs and publications, on a trial or temporary basis, as may be of benefit to the public and as the directors may deem appropriate and within his/her department's capacity for providing new City programs or publications. The fee for participation in each such new City program or the cost to obtain such a publication shall be established in an amount that will recover the City's costs to present each such City Program or provide the publication, as reviewed and approved by the City Manager or his/her designee. The City Manager or his/her designee shall maintain a list of all fees approved pursuant to this paragraph, which shall be

made available to the public.

56. That the Council sets the level of City funding support to persons and organizations seeking such support for parades that fulfill a public purpose in accordance with the process, criteria and other provisions of Section 13.36.050 E of the City Code, in an amount not to exceed One Hundred Seventy-Five Thousand and No/100 Dollars (\$175,000.00), and that the City Manager is authorized to equitably allocate such funding among the qualified applicants and sign funding agreements with such applicants.

57. That the Council sets the maximum level of funding for the Parks and Recreation Department's needs assessment scholarship program, as may be established by ordinance, in the amount of Two Hundred Thousand and No/100 Dollars (\$200,000.00), with a maximum benefit per child of One Hundred Fifty and No/100 Dollars (\$150.00), for Fiscal Year 2016. Receipt of scholarship funds for the Club Rec Program does not count towards the One Hundred Fifty and No/100 Dollars (\$150.00) maximum per child limit.

58. That the Council authorizes the conduct of the Holiday Parade and Tree Lighting as a program event within the Parks and Recreation Department; authorizes funding for the event as established within the City's adopted budget; authorizes the City Manager to determine and approve participation in the event by other City departments and personnel; and authorizes the Parks and Recreation Department to charge the entry fee as set forth in Schedule C to non-City persons and organizations who submit entries in the parade.

59. That the City Manager is authorized to revise appropriate budgets within departments to provide for changes of functions and reorganization of departments approved by City Council, to include the transfer of functions, duties and related budgets between departments.

60. That the Director of Aviation be authorized to establish a Premium Parking program, as approved by the City Manager, at the airport for public parking at the premium fees set forth in Schedule C for a maximum of 24 parking spaces, which will allow parking spaces to be reserved in advance by members of the general public.

61. That the Director of Aviation be authorized to establish a program, as approved by the City Manager, at the airport whereby the Director or his/her designee may provide gratis airport parking passes as appropriate for the promotion of the airport as the premier gateway for air transportation for the El Paso region. The total value of all gratis parking passes provided under this program during FY 2016 shall not exceed Two Thousand and No/100 Dollars (\$2,000.00).

62. That the Director of Aviation be authorized to collect fees to recover costs for work completed by El Paso International Airport on behalf of airport tenants in the amounts set forth in Schedule C.

63. The Department of Aviation is authorized to collect fees to recover costs, as set forth in Schedule C, relating to duties in connection with (a) conduct of criminal history back

ground checks; (b) SIDA Badge issuance; (c) AOA Badge issuance; (d) AOA Badge renewal; (e) SIDA/Sterile area badge renewal; and (f) Reimbursement for Lost Not Returned Badges as listed on Schedule C.

64. That the Department of Environmental Services be authorized to charge a franchise fee in the amount determined by City Council for the wear and tear on the City's rights-of-way due to the use of City sanitation vehicles engaged in the collection, transportation and disposal municipal solid waste to an authorized municipal solid waste facility.

65. That the Department of Environmental Services is authorized to collect fees to recover costs, as set forth in Schedule C, related to safety articles sold upon request to members of the public accessing the Greater El Paso Landfill.

66. That the Department of Environmental Services is authorized to collect fees to recover costs, as set forth in Schedule C, related to the veterinary services provided at the City's spay and neuter clinic, for services provided at the clinic relating to the health and safety of animals, and for those services that are provided to the animal while at said clinic in order to bring the animal into compliance with the El Paso City Code's requirements.

67. That the Department of Environmental Services is authorized to provide mulch/compost at the Citizen Collection Stations and at the Greater El Paso Landfill at no cost to citizens or commercial customers that pick up the mulch/compost and may collect a delivery fee from commercial customers requesting delivery, since the recycling of trees and other yard waste used to generate mulch/compost serves a health and public safety purpose because materials are diverted from the City's landfills and the useful life of the landfills is extended.

68. That the City Manager or designee be authorized to negotiate, award and enter into agreements and other documents on behalf of the City for the annualized computer licenses and maintenance of software and hardware specified in **Schedule E**, and any software or hardware that are available only from one source pursuant to applicable laws, in amounts not to exceed the amounts in the FY2016 approved budget and set forth in **Schedule E**; provided, however, that all such agreements are in compliance with law and shall be approved as to form by the City Attorney.

69. That the City Council will allow the Public Service Board and the El Paso Water Utilities to use fire hydrants in conjunction with requiring developer dedications or payments for the costs of fire hydrants and together with the value of the use of City right-of-way in conjunction with system operation and functions by the Public Service Board and the El Paso Water Utilities, they are in exchange for all charges and costs owed by the City for water used by the City for firefighting purposes, and this provision supersedes all prior resolutions of the City Council regarding this matter.

70. That any non-expended funds in the General Fund appropriations allocated to each City Council representative at the end of Fiscal Year 2015 shall be allocated to the discretionary fund of each respective City Council representative in FY2016.

71. That the City Manager is authorized to establish or amend the budget for the Parkland dedication fees special fund for FY2016, provided that such funds are committed and used in compliance with applicable city ordinances.

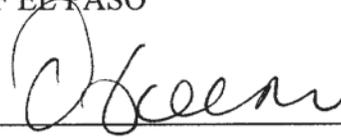
72. That the City Manager may appropriate up to Five Hundred Thousand and No/100 Dollars (\$500,000.00.00) from the Fleet Internal Service Fund reserves for the Streets and Maintenance Department purchase of fuel and inventory items for the city fleet.

73. That a franchise fee be paid by the El Paso Water Utilities to compensate the City of El Paso for the use of city streets and rights of way for utility lines and wear and tear on City streets in a total amount of Three Million Five Hundred Fifty Thousand and No/100 Dollars (\$3,550,000.00).

74. That the City Manager or his/her designee shall immediately file, or cause to be filed a true copy of the FY 2016 Budget and a copy of this Resolution in the offices of the City Clerk and the County Clerk of El Paso, and post the same on the City's website.

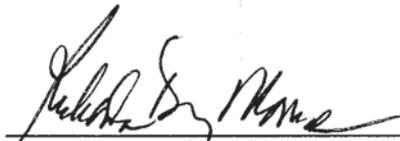
PASSED AND APPROVED this 18th day of August 2015.

CITY OF EL PASO



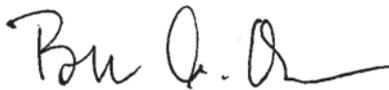
Oscar Leeser
Mayor

ATTEST:



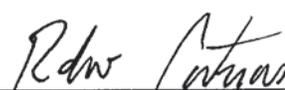
Richarda Duffy Momsen
City Clerk

APPROVED AS TO FORM:



Bertha A. Ontiveros
Senior Assistant City Attorney

APPROVED AS TO CONTENT:



Robert Cortinas, Director
Office of Management and Budget

**SCHEDULE A
REVENUES AND EXPENDITURES
CHANGES TO THE PROPOSED BUDGET FY 2016**

Beginning Proposed All Funds Revenues/Expenditures **\$842,000,223**

Beginning Proposed General Fund Revenue **365,440,241**

| Department | Division | Account | Account Description | Inc / (Decrease) |
|--|----------|---------|--------------------------------|------------------|
| Information Technology | 15090 | 405067 | Reimbursed Expenditures | (1,088,205) |
| Non-Departmental | 99999 | 401010 | Real Property Tax Collections | 3,252,849 |
| | | 405067 | Reimbursed Expenditures | 56,637 |
| | | 431600 | Airport Indirect Cost Reimburs | 607,753 |
| | | 431610 | Mass Transit Indir Cost Reimb | 338,895 |
| | | 443560 | Indirect Cost Recovery | 448,137 |
| Public Health | 41160 | 443560 | Indirect Cost Recovery | (188,402) |
| | | 460240 | County Participation | (162,567) |
| | | 460250 | Interlocal Agreements- Hth | (12,248) |
| Total Revisions To The General Fund Revenue | | | | 3,252,849 |

Revised General Fund Revenue **368,693,090**

Beginning Proposed General Fund Expenditures **365,440,241**

| Department | Division | Account | Account Description | Inc / (Decrease) |
|---|----------|---------|--------------------------------|------------------|
| City Manager | 12000 | 501XXX | Various Salary Accounts | (71,881) |
| | 12010 | 501XXX | Various Salary Accounts | 93,192 |
| | 12050 | 501XXX | Various Salary Accounts | 71,881 |
| Fire | 22110 | 524000 | Buildings-Leases | 1,155 |
| | | 532000 | Buildings Facilities Maint Rep | (1,155) |
| Non-Departmental | 15240 | 522020 | Data Process Services Contract | (145,000) |
| | 99999 | 544050 | Operating Contingency Reserve | 51,808 |
| | | 544110 | Salary Adjustment Reserve Expe | 2,650,000 |
| | | 570000 | Interfund Transfers (Uses) | (179,016) |
| | | 570020 | Fund Balance Transfers (Uses) | 781,865 |
| Total Revisions To General Fund Expenditures | | | | 3,252,849 |

Total Revised General Fund Expenditures **368,693,090**

Beginning Proposed Non General Fund Revenue **476,559,982**

| Department | Division | Account | Account Description | Inc / (Decrease) |
|--|----------|---------|---------------------------------|------------------|
| Economic Development | 48050 | 401010 | Real Property Tax Collections | 240,901 |
| Non-Departmental | 99937 | 401010 | Real Property Tax Collections | (611,187) |
| | 99999 | 401010 | Real Property Tax Collections | 654,017 |
| | | 470000 | Interfund Transfers (Sources) | (654,017) |
| Tax | 19040 | 460220 | Interlocal Tax Collect Agreeeme | 226,177 |
| | | 470000 | Interfund Transfers (Sources) | (226,177) |
| Total Revisions To Non-General Fund Revenue | | | | (370,286) |

Total Revised Non-General Fund Revenue **476,189,696**

Total Revised All Funds Revenue **844,882,786**

Beginning Proposed Non General Fund Expenditures **476,559,982**

| Department | Division | Account | Account Description | Inc / (Decrease) |
|------------------------|----------|---------|--------------------------------|------------------|
| Aviation | 62030 | 531050 | Desktop Software Supplies | (248,051) |
| | | 544150 | Indirect Cost Expenditures | 392,359 |
| | | 570020 | Fund Balance Transfers (Uses) | (144,308) |
| City Attorney | 10500 | 501XXX | Various Salary Accounts | (28,161) |
| | 10560 | 501XXX | Various Salary Accounts | 28,161 |
| Economic Development | 48050 | 552000 | Community Service Projects | 240,901 |
| Environmental Services | 34030 | 522020 | Data Process Services Contract | (154,500) |
| | | 544150 | Indirect Cost Expenditures | 102,553 |
| | 34050 | 522020 | Data Process Services Contract | (58,367) |
| | | 531120 | Clinical Medical Supplies | 27,445 |
| | | 544150 | Indirect Cost Expenditures | 30,922 |
| | 34060 | 544050 | Operating Contingency Reserve | (14,278) |
| | | 544150 | Indirect Cost Expenditures | 60,024 |
| | 34080 | 522020 | Data Process Services Contract | (79,947) |
| | | 544150 | Indirect Cost Expenditures | 109,274 |
| | 34100 | 522020 | Data Process Services Contract | (79,950) |
| | | 544150 | Indirect Cost Expenditures | 33,850 |

**SCHEDULE A
REVENUES AND EXPENDITURES
CHANGES TO THE PROPOSED BUDGET FY 2016**

| Department | Division | Account | Account Description | Inc / (Decrease) |
|---|-----------------|----------------|-------------------------------|-------------------------|
| Environmental Services | 34130 | 544150 | Indirect Cost Expenditures | 22,974 |
| International Bridges | 64830 | 501XXX | Various Salary Accounts | 36,927 |
| | | 553000 | Interest Expense | 354,050 |
| | | 554110 | Principal Payment Expense | 1,960,000 |
| | | 570000 | Interfund Transfers (Uses) | (2,314,050) |
| | 64860 | 501XXX | Various Salary Accounts | (36,927) |
| Mass Transit - Sun Metro | 60000 | 531050 | Desktop Software Supplies | (417,000) |
| | | 544150 | Indirect Cost Expenditures | 338,895 |
| | | 570020 | Fund Balance Transfers (Uses) | 677,949 |
| | | 580100 | Data Processing Equipment | (599,844) |
| Non-Departmental | 12040 | 501XXX | Various Salary Accounts | 49,533 |
| | 99937 | 553000 | Interest Expense | (611,187) |
| Streets and Maintenance | 32120 | 522040 | Environmental Contracts | (10,000) |
| | | 522210 | Groundkeeping Horti Contracts | (29,794) |
| | | 530010 | Gasoline - Unleaded | (9,739) |
| Total Revisions To Non-General Fund Expenditures | | | | <u>(370,286)</u> |
| Total Revised Non-General Fund Expenditures | | | | 476,189,696 |
| Total Revised All Funds Expenditures | | | | 844,882,786 |

**SCHEDULE B
STAFFING TABLE
CHANGES TO THE PROPOSED BUDGET FY 2016**

| DEPARTMENT | JOB CODE | TITLE | | |
|--|----------|-------------------------------------|--------|------------------------|
| Capital Improvement Department | 20130 | Contracts Develpment Coordinator | Delete | (1.00) |
| | 12230 | Accountant | Add | 1.00 |
| City Manager | 12150 | Sr. Budget & Mgmt Analyst | Delete | (1.00) |
| | 030099 | (Con) Performance Mgmt Coord | Add | 1.00 |
| Environmental Services | 17330 | Associate Code Compliance Officer | Delete | (1.00) |
| | 22350 | Animal Services Officer | Delete | (1.00) |
| | 13430 | Environmental Scientist | Delete | (1.00) |
| | 22320 | Animal Services Shift Supervisor | Add | 1.00 |
| | 17310 | Code Compliance Supervisor | Add | 1.00 |
| | 13420 | Environmental Engineering Associate | Add | 1.00 |
| Fire | 733700 | Fire Lieutenant | Add | 1.00 |
| | 733700 | Fire Medical Lieutenant | Delete | (1.00) |
| Information Technology | 030099 | Systems Admin Manager | Add | 1.00 |
| | 030099 | (Con)Systems Administrator III | Delete | (1.00) |
| International Bridges | UNC01 | Strategic Project Manager | Add | 1.00 |
| | UNC01 | Strategic Project Manager | Add | 1.00 |
| | 030099 | Economist | Add | 1.00 |
| Museums & Cultural Affairs Department | UNC01 | Public Affairs Coordinator | Add | 1.00 |
| Non-Departmental | 030099 | Chief Sustainability Officer | Add | 1.00 |
| | UNC01 | Sustainable Building Design Spclst | Delete | (1.00) |
| Planning & Inspections | 11230 | Senior Office Assistant | Delete | (1.00) |
| Police | 11180 | Research Assistant | Add | 1.00 |
| | 11180 | Research Assistant | Add | 1.00 |
| Public Health | 017099 | (Con) Registered Nurse | Add | 1.00 |
| | 017099 | Tuberculosis Nurse | Delete | (1.00) |
| PROPOSED ALL FUNDS FTE's | | | | 6,002.89 |
| TOTAL REVISIONS | | | | 5.00 |
| REVISED ALL FUNDS FTE's | | | | <u>6,007.89</u> |

SCHEDULE B1

3.12 CERTIFICATION PAY

A certification pay program is hereby established and the City Manager is authorized to determine if or when the program will be utilized, and when it shall cease. Employees who are receiving certification pay granted pursuant to Ordinance 8064, as amended, on the effective date of this ordinance shall continue to be eligible to receive such certification pay through August 31, 2012. Effective September 1, 2012 determinations of eligibility to receive certification pay will be made each year by the City Council at the recommendation of the City Manager in the annual budget resolution. Each year those employees who are eligible, if any, will be set forth in a schedule attached to the annual budget resolution. The purpose of the program is to provide an incentive to employees to earn and maintain certifications that can be used in the effective and efficient delivery of core business services. (Passed 02/24/09 and Amended 3/6/12)

A) **Eligibility.** Employees in the following job classifications are eligible to receive certification pay:

- 13320 Civil Engineer Associate
- 13370 Electrical Engineer Associate
- 13570 Mechanical Engineering Associate
- 13815 Engineering Lead Technician
- 13820 Engineering Senior Technician
- 13830 Engineering Technician
- 17130 Chief Building Inspector
- 17210 Building Inspector Supervisor
- 17215 Building Combination Inspector Supervisor
- 17220 Building Inspector
- 17225 Building Combination Inspector
- 17230 Electrical Inspector Supervisor
- 17240 Electrical Inspector
- 17250 Mechanical & Plumbing Inspector Supervisor
- 17260 Plumbing Inspector
- 17270 Mechanical Inspector
- 17280 Landscape Inspector
- 17340 Chief Plans Examiner
- 17343 Senior Plans Examiner
- 17350 Building Plans Examiner
- 17360 Mechanical & Plumbing Plans Examiner
- 17370 Electrical Plans Examiner
- 17380 Landscape Plans Examiner

B) **Listing of Approved Certificates.** The following certifications are the only recognized certificates eligible for payment of certification pay:

- Commercial Building Inspector
- Commercial Electrical Inspector
- Commercial Plumbing Inspector
- Commercial Mechanical Inspector
- Building Plans Examiner
- Electrical Plans Inspector
- Mechanical Plans Examiner
- Plumbing Plans Examiner
- Residential Combination Inspector
- Residential Plan Examiner
- Commercial Combination Inspector
- Accessibility Inspector/Plans Examiner
- Commercial Energy Inspector
- Residential Energy Inspector/Plans Examiner
- Certified Building Official
- Fire Inspector I
- Fire Inspector II
- Fire Plans Examiner
- Green Building Technologies

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|-----------------|---------|------------------------|---|---------------------|
| 1 | All Departments | 450630 | Public Information Act | Paper Records-Standard size(50 or fewer pgs) +postage and shipping or fax charge | \$0.10 |
| 2 | All Departments | 450630 | Public Information Act | Paper Records-Standard size(50+ pgs) + personnel charge, overhead charge, actual misc. supplies, postage and shipping or fax charge | \$0.10 |
| 3 | All Departments | 450630 | Public Information Act | Paper Records-non standard size | |
| 4 | All Departments | 450630 | Public Information Act | Blue prints | |
| 5 | All Departments | 450630 | Public Information Act | 18" x 24" | \$1.60 |
| 6 | All Departments | 450630 | Public Information Act | 24" x 36" | \$1.80 |
| 7 | All Departments | 450630 | Public Information Act | 30" x 42" | \$2.00 |
| 8 | All Departments | 450630 | Public Information Act | 42" x 4" | \$2.00 |
| 9 | All Departments | 450630 | Public Information Act | 42" x 5" | \$2.20 |
| 10 | All Departments | 450630 | Public Information Act | 42" x 6" | \$2.40 |
| 11 | All Departments | 450630 | Public Information Act | 42" x 7" | \$2.60 |
| 12 | All Departments | 450630 | Public Information Act | 42" x 8" | \$2.80 |
| 13 | All Departments | 450630 | Public Information Act | + postage, shipping, and misc. supplies | |
| 14 | All Departments | 450630 | Public Information Act | Large Bond Copies | |
| 15 | All Departments | 450630 | Public Information Act | 12" x 18" | \$1.10 |
| 16 | All Departments | 450630 | Public Information Act | 18" x 24" | \$1.10 |
| 17 | All Departments | 450630 | Public Information Act | 24" x 36" | \$1.70 |
| 18 | All Departments | 450630 | Public Information Act | 42" x 30" | \$1.70 |
| 19 | All Departments | 450630 | Public Information Act | + postage, shipping, and misc. supplies | |
| 20 | All Departments | 450630 | Public Information Act | Vellum copies | |
| 21 | All Departments | 450630 | Public Information Act | 24" x 36" | \$2.45 |
| 22 | All Departments | 450630 | Public Information Act | + postage, shipping, and misc. supplies | |
| 23 | All Departments | 450630 | Public Information Act | Other non standard size copies (per page) | \$0.50 |
| 24 | All Departments | 450630 | Public Information Act | + personnel charge, overhead charge, postage, shipping, and misc. supplies | |
| 25 | All Departments | 450630 | Public Information Act | Photographs (Police Department) | |
| 26 | All Departments | 450630 | Public Information Act | 4" x 5" color print | \$2.15 |
| 27 | All Departments | 450630 | Public Information Act | each additional print | \$0.95 |
| 28 | All Departments | 450630 | Public Information Act | 5" x 7" color print | \$2.20 |
| 29 | All Departments | 450630 | Public Information Act | each additional print | \$1.00 |
| 30 | All Departments | 450630 | Public Information Act | 8" x 10" color print | \$2.40 |
| 31 | All Departments | 450630 | Public Information Act | each additional print | \$1.20 |
| 32 | All Departments | 450630 | Public Information Act | Polaroid color print | \$2.75 |
| 33 | All Departments | 450630 | Public Information Act | each additional print | \$1.55 |
| 34 | All Departments | 450630 | Public Information Act | 4" x 5" black & white print | \$3.00 |
| 35 | All Departments | 450630 | Public Information Act | each additional print | \$1.80 |
| 36 | All Departments | 450630 | Public Information Act | 5" x 7" black & white print | \$3.25 |
| 37 | All Departments | 450630 | Public Information Act | each additional print | \$2.05 |
| 38 | All Departments | 450630 | Public Information Act | 8" x 10" black & white print | \$3.50 |
| 39 | All Departments | 450630 | Public Information Act | each additional print | \$2.30 |
| 40 | All Departments | 450630 | Public Information Act | 4" x 5" black & white mug | \$3.20 |
| 41 | All Departments | 450630 | Public Information Act | each additional print | \$2.00 |
| 42 | All Departments | 450630 | Public Information Act | Polaroid black & white | \$2.35 |
| 43 | All Departments | 450630 | Public Information Act | each additional print | \$1.15 |
| 44 | All Departments | 450630 | Public Information Act | +postage, shipping, misc. supplies | |
| 45 | All Departments | 450630 | Public Information Act | Computer and electronic document imaging printouts | |
| 46 | All Departments | 450630 | Public Information Act | Standard size + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling | \$0.10 |
| 47 | All Departments | 450630 | Public Information Act | Non-standard size + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling | \$0.50 |
| 48 | All Departments | 450630 | Public Information Act | Plotter media documents: + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling | |
| 49 | All Departments | 450630 | Public Information Act | 8 1/2" x 11" prints | \$0.24 |
| 50 | All Departments | 450630 | Public Information Act | 11" x 17" prints | \$0.24 |
| 51 | All Departments | 450630 | Public Information Act | 18" x 24" prints | \$0.48 |
| 52 | All Departments | 450630 | Public Information Act | 24" x 36" prints | \$0.72 |
| 53 | All Departments | 450630 | Public Information Act | 36" x 42" prints | \$0.96 |
| 54 | All Departments | 450630 | Public Information Act | Non-standard copies (microfilm, microfiche) + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling | |
| 55 | All Departments | 450630 | Public Information Act | Standard | \$0.10 |
| 56 | All Departments | 450630 | Public Information Act | Non-standard | \$0.50 |
| 57 | All Departments | 450630 | Public Information Act | Media charge+ personnel, overhead charge, computer resources, computer programming, misc. supplies, postage and handling | |
| 58 | All Departments | 450630 | Public Information Act | Diskette | \$1.00 |
| 59 | All Departments | 450630 | Public Information Act | Computer magnetic tape | |
| 60 | All Departments | 450630 | Public Information Act | 4mm | \$13.50 |
| 61 | All Departments | 450630 | Public Information Act | 8mm | \$12.00 |
| 62 | All Departments | 450630 | Public Information Act | 9-track | \$11.00 |
| 63 | All Departments | 450630 | Public Information Act | Data cartridge | |
| 64 | All Departments | 450630 | Public Information Act | 2000 series | \$17.50 |
| 65 | All Departments | 450630 | Public Information Act | 3000 series | \$20.00 |
| 66 | All Departments | 450630 | Public Information Act | 6000 series | \$25.00 |
| 67 | All Departments | 450630 | Public Information Act | 9000 series | \$35.00 |
| 68 | All Departments | 450630 | Public Information Act | 600A | \$20.00 |
| 69 | All Departments | 450630 | Public Information Act | Tape Cartridge | |
| 70 | All Departments | 450630 | Public Information Act | 250 MB | \$38.00 |
| 71 | All Departments | 450630 | Public Information Act | 525 MB | \$45.00 |
| 72 | All Departments | 450630 | Public Information Act | VHS video cassette | \$2.50 |
| 73 | All Departments | 450630 | Public Information Act | audio cassette | \$1.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|-----------------|---------|-----------------------------|--|---|
| 74 | All Departments | 450630 | Public Information Act | Mylar | |
| 75 | All Departments | 450630 | Public Information Act | 3 mil / per linear feet | \$0.85 |
| 76 | All Departments | 450630 | Public Information Act | 4 mil / per linear feet | \$1.10 |
| 77 | All Departments | 450630 | Public Information Act | 5 mil / per linear feet | \$1.35 |
| 78 | All Departments | 450630 | Public Information Act | Street code book | \$29.30 |
| 79 | All Departments | 450630 | Computer programming charge | | \$26.00/hour |
| 80 | All Departments | 450630 | Type of system | Mainframe | \$10.00/minute; \$.17/second |
| 81 | All Departments | 450630 | Type of system | Midrange | \$ 1.50/minute; \$0.03/second |
| 82 | All Departments | 450630 | Type of system | Client/Server | \$ 2.20/hour; \$0.04/minute |
| 83 | All Departments | 450630 | Type of system | PC or LAN | \$ 1.00/hour; \$0.02/minute |
| 84 | All Departments | 450630 | Fax charge | Local transmission | \$0.10 per page |
| 85 | All Departments | 450630 | Fax charge | Long distance within 915 area code | \$0.50 per page |
| 86 | All Departments | 450630 | Fax charge | Long distance outside 915 area code | \$1.00 per page |
| 87 | All Departments | 450630 | Overhead charge | Includes the cost of depreciation | \$3.00/hour; \$0.05/minute |
| 88 | All Departments | 450630 | Personnel charge | See ordinance for guidance in how to assess this charge. | \$15.00/hour; \$0.25/minute |
| 89 | All Departments | 450630 | Notary fees | Administering an oath or affirmation with certificate and seal | \$6.00 |
| 90 | All Departments | 450630 | Notary fees | A certificate under seal not otherwise provided for | \$6.00 |
| 91 | All Departments | 450630 | Notary fees | A copy of a record or paper in the notary public's office | \$ 0.50 for each page |
| 92 | All Departments | 450630 | Notary fees | Swearing a witness to a deposition, certificate, seal, and other business connected with taking the deposition | \$6.00 |
| 93 | All Departments | 554020 | Credit Card Fee | City-wide credit card fee | 1.98% |
| 94 | All Departments | 431490 | Administrative Fee | Administrative cost to prepare liens. | \$100.00 charge for preparation of lien and the release of lien |
| 95 | Municipal Clerk | 440560 | Parking Forfeits / Fines | GROUP A | |
| 96 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 521 Expired Meter | \$25.00 |
| 97 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 503 Overtime Limit | \$25.00 |
| 98 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 524 Hotel Zone-Parking | \$25.00 |
| 99 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 512 Airport Limousine Zone | \$25.00 |
| 100 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 526 Protruding into Buffer Zone | \$25.00 |
| 101 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 504 Park on Bus or Taxi Stand | \$25.00 |
| 102 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 525 Other Overtime - Contrary to Sign | \$25.00 |
| 103 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 530 Passenger Loading Zone | \$25.00 |
| 104 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 532 Loading Zone: General over 30 minutes | \$25.00 |
| 105 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 533 Loading Zone: Commercial over 30 minutes | \$25.00 |
| 106 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 534 More than one meter space | \$25.00 |
| 107 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 535 Over 18" from Curb/Improper Proximity to Curb | \$25.00 |
| 108 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 536 Loading Zone: Not commercial vehicle | \$25.00 |
| 109 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 556 Within 30' of Stop Sign/ Stop Light | \$25.00 |
| 110 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 564 Park-Funeral Zone | \$25.00 |
| 111 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 567 Reserved Parking Space | \$25.00 |
| 112 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 591 Police/Police Motorcycle Zone | \$25.00 |
| 113 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 570 Alley-General Traffic Dist/Five Points/Not Loading | \$25.00 |
| 114 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 571 Airport-Contrary to Signs or Markings | \$25.00 |
| 115 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 572 Airport-Loading in Front of Terminal | \$25.00 |
| 116 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 573 Airport-West of Terminal w/o Authorization | \$25.00 |
| 117 | Municipal Clerk | 440560 | Parking Forfeits / Fines | Boot Fee | \$50.00 |
| 118 | Municipal Clerk | 440560 | Parking Forfeits / Fines | GROUP B | |
| 119 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 551 Double Parking | \$55.00 |
| 120 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 552 Wrong Side of street | \$55.00 |
| 121 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 553 No Parking Zone | \$55.00 |
| 122 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 574 Contrary to Angle Parking Signs | \$55.00 |
| 123 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 592 Back-in Angled Parking Only | \$55.00 |
| 124 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 575 Alongside/Opposite Street Excavation | \$55.00 |
| 125 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 576 Violation of Street Cleaning/Construction of Signs | \$55.00 |
| 126 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 577 Violation of Official Sign Prohibiting Parking | \$55.00 |
| 127 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 578 News Media Zone | \$55.00 |
| 128 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 579 Inspection Zone | \$55.00 |
| 129 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 580 Covered Meter | \$55.00 |
| 130 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 581 In Violation of Sign/Adjacent to School | \$55.00 |
| 131 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 582 In Violation of Sign/Narrow Street | \$55.00 |
| 132 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 583 In Violation of Sign/One-Way Street | \$55.00 |
| 133 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 584 Temporary No Parking Zone | \$55.00 |
| 134 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 585 Adjacent to Safety Zone | \$55.00 |
| 135 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 586 Yellow Curb Markings | \$55.00 |
| 136 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 587 In-Designated Bike Lanes | \$55.00 |
| 137 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 508 Parking within 20' of Fire Station | \$55.00 |
| 138 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 509 Parking within 50' of Railroad Crossing | \$55.00 |
| 139 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 548 Easement/Parway | \$55.00 |
| 140 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 559 Parking on Sidewalk | \$55.00 |
| 141 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 560 Parking on crosswalk/w 20' crosswalk | \$55.00 |
| 142 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 561 Parking within 15' of Fire Hydrant | \$55.00 |
| 143 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 562 Obstruct by Improper Parking (alley) | \$55.00 |
| 144 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 563 Blocking Driveway | \$55.00 |
| 145 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 565 Parking on Median | \$55.00 |
| 146 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 568 Parking on Bridge | \$55.00 |
| 147 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 569 In Alleys Contrary to Sign | \$55.00 |
| 148 | Municipal Clerk | 440560 | Parking Forfeits / Fines | GROUP C | |
| 149 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 555 Fire Lane | \$150.00 |
| 150 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 589 Hazardous/Congested Place | \$150.00 |
| 151 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 590 Within Intersection | \$150.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|-----------------|---------|------------------------------------|---|---|
| 152 | Municipal Clerk | 440560 | Parking Forfeits / Fines | GROUP D | |
| 153 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 549/550/554 Handicapped Zone/No Permit/Blocking | \$275.00 |
| 154 | Municipal Clerk | 440560 | Parking Forfeits / Fines | GROUP E | |
| 155 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 502 Parking Prohibited / Oversize | \$225.00 |
| 156 | Municipal Clerk | 440560 | Parking Forfeits / Fines | GROUP F | |
| 157 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 510 Parking on City Property | \$100.00 |
| 158 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 511 In R-O-W Washing, Repairing Vehicle | \$100.00 |
| 159 | Police | 450680 | Fingerprints for Identification | Fingerprint Cards | \$10/per card |
| 160 | Police | 450650 | Abandoned Auto | Owner/lien holder notification of abandoned vehicle at Vehicle Storage Facilities | \$10.00 |
| 161 | Police | 405067 | Taxi Cab Operator Permits (Holder) | Operator Permit Hearing Cost (to determine necessity/satisfaction of requirements) - per day / New (Subject to Prorate) | \$191/day |
| 162 | Police | 405067 | Taxi Cab Operator Permits (Holder) | Operator Permit Hearing Cost (to determine necessity/satisfaction of requirements) - per day / Fleet Expansion (Subject to Prorate) | \$191/day |
| 163 | Police | 441280 | Taxi Cab Operator Permits | Issue New or Expansion Permits at Less Than Six Months Prior to August 31 / Per Vehicle | \$100.00 |
| 164 | Police | 430220 | Taxi Cab Operator Permits (Holder) | Airport Sticker / Per Vehicle / Per Year | \$250.00 |
| 165 | Police | 441280 | Taxi Cab Operator Permits (Holder) | Operating Permit / Per Vehicle / Per Year / New Application | \$150.00 |
| 166 | Police | 441280 | Taxi Cab Operator Permits | Substitution of Vehicle Under Permit Per Vehicle | \$16.00 |
| 167 | Police | 441280 | Taxi Cab Operator Permits | Operating Permit Transfer Per Vehicle | \$110.00 |
| 168 | Police | 441280 | Taxi Cab Operator Permits (Holder) | Reissue/Replacement of Operating Permit or Individual Certificate | \$21.00 |
| 169 | Police | 441280 | Taxi Cab Operator Permits | Operating Permit -Expansion of Fleet | \$150.00 |
| 170 | Police | 441280 | Taxi Cab Operator Permits | Taxi Cab Zone Permit | \$250.00 |
| 171 | Police | 441280 | Taxi Cab Operator | Fare Card | \$10.00 |
| 172 | Police | 442040 | Taxi Cab Inspection Fee | Taxi Cab Inspections | \$31.00 |
| 173 | Police | 441280 | Taxi Cab Operator Permits | Reissuance of Permit Post-Revocation Appeal | \$250.00 |
| 174 | Police | 442040 | Taxi Cab Inspection Fee | Other Vehicle Inspections | \$28.00 |
| 175 | Police | 441280 | Taxi Cab Operator Permits | International taxicab | \$34.00 |
| 176 | Police | 441350 | Chauffeur Licenses (Individual) | Chauffeur Lic Application | \$14.00 |
| 177 | Police | 441350 | Chauffeur Licenses (Individual) | Duplicate Chauffeur license | \$9.00 |
| 178 | Police | 441470 | Limousines | Limousine Permit | \$137.00 |
| 179 | Police | 441470 | Limousines | Increase Number of Vehicles Under Permit | \$14.00 |
| 180 | Police | 441470 | Limousines | Limousine Application | \$21.00 |
| 181 | Police | 441470 | Chartered Tour Limo Fee | Sightseeing & Charter Application (New or Renewal) | \$34.00 |
| 182 | Police | 441470 | Chartered Tour Limo Fee | License per vehicle with rated seating capacity of 1-10 seats (Subject to Prorate) | \$34.00 |
| 183 | Police | 441470 | Chartered Tour Limo Fee | License per vehicle with rated seating capacity of 11-20 seats (Subject to Prorate) | \$68.00 |
| 184 | Police | 441470 | Chartered Tour Limo Fee | License per vehicle with rated seating capacity of 21+ seats (Subject to Prorate) | \$137.00 |
| 185 | Police | 441480 | Driverless Rental Fee | Rent-a-car License | \$137.00 |
| 186 | Police | 441480 | Driverless Rental Fee | Driverless Vehicle License Transfer | \$5.00 |
| 187 | Police | 441290 | Alarm License | Security Alarm | 3 Years \$69.00 |
| 188 | Police | 441290 | Alarm License | Signal Line from Banks | \$100.00 |
| 189 | Police | 442030 | Abandoned Auto | Towing | \$49.50/ tow |
| 190 | Police | 450650 | Impound Fee | Impound fee for storage management entity for vehicle security to PD to defray costs associated with police-ordered tows | \$20.00 |
| 191 | Police | 450650 | Abandoned Auto | Registered Letter of Notification | \$50.00 |
| 192 | Police | 442030 | Abandoned Auto | Storage, Vehicles 25' or Less in Length | \$20/day, including day of pick up |
| 193 | Police | 442030 | Abandoned Auto | Storage, Vehicles Over 25' in Length | \$35.00/day, including day of pick up |
| 194 | Police | 450650 | Towing Services Facilitation Fee | Impound Facility Fee | \$20.00 |
| 195 | Police | 442050 | Non-motorized vehicle for hire | License fee | \$110.00 |
| 196 | Police | 442050 | Non-motorized vehicle for hire | Application Fee | \$16.00 |
| 197 | Police | 442040 | Non-motorized vehicle for hire | Inspection Fee | \$28.00 |
| 198 | Fire | 431200 | Ambulance Service Revenue | Base charge | \$785.00 |
| 199 | Fire | 431200 | Ambulance Service Revenue | Additional fee above the base charges | \$33.00 |
| 200 | Fire | 431200 | Ambulance Service Revenue | Specialty Care Transports (SCT) | \$850.00 |
| 201 | Fire | 431200 | Ambulance Service Revenue | Hazmat scene, per hour per unit | \$775.00 per unit assigned |
| 202 | Fire | 431200 | Ambulance Service Revenue | Comsar rescue/search, per hour per unit | \$165 per hour per unit |
| 203 | Fire | 431200 | Ambulance Service Revenue | Mileage | \$15.00 per mile |
| 204 | Fire | 431200 | Ambulance Service Revenue | Response fee | \$143.00 |
| 205 | Fire | 431200 | Ambulance Service Revenue | Scene care | \$65.00 |
| 206 | Fire | 431200 | Ambulance Service Revenue | Standby | \$775 per hour contracted, without contract |
| 207 | Fire | 442010 | Fire Licenses | Aerosol products | \$125.00 |
| 208 | Fire | 442010 | Fire Licenses | Aviation facilities | \$125.00 |
| 209 | Fire | 442010 | Fire Licenses | Battery systems | \$125.00 |
| 210 | Fire | 442010 | Fire Licenses | Blasting operations | \$125.00 |
| 211 | Fire | 442010 | Fire Licenses | Blaster's license | \$257.00 |
| 212 | Fire | 442010 | Fire Licenses | Blaster's license renewal | \$125.00 |
| 213 | Fire | 442010 | Fire Licenses | Combustible dust-producing operations | \$125.00 |
| 214 | Fire | 442010 | Fire Licenses | Combustible fibers | \$125.00 |
| 215 | Fire | 442010 | Fire Licenses | Compressed gases | \$125.00 |
| 216 | Fire | 442010 | Fire Licenses | Covered mall buildings | \$125.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|-----------------------|---------|--------------------------------|--|--|
| 217 | Fire | 442010 | Fire Licenses | Cryogenic fluids | \$125.00 |
| 218 | Fire | 442010 | Fire Licenses | Explosives | \$150.00 |
| 219 | Fire | 442010 | Fire Licenses | Flammable and combustible liquids | \$125.00 |
| 220 | Fire | 442010 | Fire Licenses | Floor finishing | \$125.00 |
| 221 | Fire | 442010 | Fire Licenses | For Use Permit | \$125.00 |
| 222 | Fire | 442010 | Fire Licenses | Fruit and crop ripening | \$125.00 |
| 223 | Fire | 442010 | Fire Licenses | Fumigation and thermal insecticidal fogging | \$125.00 |
| 224 | Fire | 442010 | Fire Licenses | Hazardous materials | \$205.00 |
| 225 | Fire | 442010 | Fire Licenses | HPM facilities | \$205.00 |
| 226 | Fire | 442010 | Fire Licenses | High piled storage 501-2500 | 501-2,500 sq.ft - \$72.00 |
| 227 | Fire | 442010 | Fire Licenses | High piled storage 2,501-12,000 | 2,501-12,000 sq.ft. - \$144.00 |
| 228 | Fire | 442010 | Fire Licenses | High piled storage (over 12,000 sq. ft.) | >12,000 sq.ft. - \$216.00 |
| 229 | Fire | 442010 | Fire Licenses | Industrial ovens | \$125.00 |
| 230 | Fire | 442010 | Fire Licenses | Lumber yards and woodworking plants | \$125.00 |
| 231 | Fire | 442010 | Fire Licenses | Liquid or gas-fueled vehicles or equipment in assembly buildings | \$125.00 |
| 232 | Fire | 442010 | Fire Licenses | LP gas | \$125.00 |
| 233 | Fire | 442010 | Fire Licenses | Magnesium | \$125.00 |
| 234 | Fire | 442010 | Fire Licenses | Open Burning | \$125.00 |
| 235 | Fire | 442010 | Fire Licenses | Organic coatings | \$125.00 |
| 236 | Fire | 442010 | Fire Licenses | Places of assembly | \$125.00 |
| 237 | Fire | 442010 | Fire Licenses | Private fire hydrants | \$150.00 |
| 238 | Fire | 442010 | Fire Licenses | Pyroxylin plastics | \$125.00 |
| 239 | Fire | 442010 | Fire Licenses | Refrigeration equipment | \$125.00 |
| 240 | Fire | 442010 | Fire Licenses | Repairs garages and service stations | \$125.00 |
| 241 | Fire | 442010 | Fire Licenses | Rooftop heliports | \$125.00 |
| 242 | Fire | 442010 | Fire Licenses | Spraying or dipping | \$125.00 |
| 243 | Fire | 442010 | Fire Licenses | Storage of scrap tires and tire byproducts | \$125.00 |
| 244 | Fire | 442010 | Fire Licenses | Temporary membrane, structures, tents and canopies | \$125.00 |
| 245 | Fire | 442010 | Fire Licenses | Tire-rebuilding plants | \$125.00 |
| 246 | Fire | 442010 | Fire Licenses | Waste handling | \$125.00 |
| 247 | Fire | 442010 | Fire Licenses | Wood products | \$125.00 |
| 248 | Fire | 442010 | Fire Licenses | Miscellaneous combustible storage | \$125.00 |
| 249 | Fire | 442010 | Fire Licenses | Outside storage of Combustible material permit | \$125.00 |
| 250 | Fire | 442010 | Fire Licenses | Commercial Day Care Facilities-Children | \$125.00 |
| 251 | Fire | 441430 | Fire Service Fee | Re-Inspection Fee | \$72.00 flat rate |
| 252 | Fire | 405067 | Fire Service Fee | Investigation/Inspection Fees-other than regular duty hours (Reimbursed Overtime) | \$92.00/hr.(2hr. Min) per ea. Fire Investigator/Inspector |
| 253 | Fire | 442000 | Fire Service Fee | Investigation/Inspection Fees-during regular duty hours | \$72.00/hr. |
| 254 | Fire | 501019 | Fire Service Fee | Fire Watch/Standby-other than regular duty hours (Reimbursed Overtime) | \$92.00/hr.(2hr. Min) per ea. Fire personnel |
| 255 | Fire | 442000 | Fire Service Fee | Fire Watch/Standby-during regular duty hours | \$72.00/hr. |
| 256 | Fire | 442000 | Fire Service Fee | Site Assessment (consultation) | \$75.00 flat rate |
| 257 | Fire | 442000 | Fire Service Fee | Non-Regulatory Inspections | \$72.00/hr. |
| 258 | Fire | 442000 | Fire Service Fee | Commercial Safety Training | \$72.00 flat rate |
| 259 | Fire | 441090 | Fire Service Fee | Fire Plan Review by Appointment | \$146.00/hr. |
| 260 | Fire | 441090 | Fire Service Fee | Fire Systems/Plan Review | \$72.00/hr. |
| 261 | Fire | 442000 | Fire Service Fee | Fire Systems Initial Acceptance Test | \$72.00/hr. |
| 262 | Fire | 442000 | Fire Service Fee | Building Permit Fire Final (BLD) Fee | \$72.00/hr. |
| 263 | Fire | 442000 | Fire Service Fee | Expedited Services Fees-Site Inspections | \$144.00 initial (2hr. Min.); \$72.00/hr. thereafter |
| 264 | Fire | 442010 | Fire Licenses | Securing Vacant Premises | Initial: \$125 per floor; Annual (renewal) \$125 flat rate; (w/o significant changes); Renewal (w/significant changes): \$125 per floor; Failure to report: \$125 per floor + penalty fees |
| 265 | International Bridges | 440200 | Parking Meters | Meter Rentals | \$10.00 per day |
| 266 | International Bridges | 440200 | Parking Meters | Payments with Credit or Debit Card | \$10.00 per day - MINIMUM Payment of \$1.00 then \$1.00/hour for additional time. |
| 267 | International Bridges | 440200 | Parking Meters | All Meters in designated Districts - Free Saturday Parking | \$0.00 |
| 268 | International Bridges | 440200 | Parking Meters | Administrative Fee Per Rental | \$30.00 per rental |
| 269 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge Pedestrian, three years or older | \$0.50 |
| 270 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Bicycle | \$0.50 |
| 271 | International Bridges | 420500 | Toll for International Bridges | Toll Charge, Motorcycle | \$3.00 |
| 272 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge Automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers | \$3.00 |
| 273 | International Bridges | 420500 | Toll for International Bridges | Extra Axle for automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers | \$1.50 |
| 274 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge Commercial Trucks, Buses, Motor Homes, Tractors, Commercial Towed Trailers. | \$4.00 per axle |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|---|---------|---|---|---------------------|
| 275 | International Bridges | 420500 | Toll for International Bridges | Toll Charge, Pick Up Trucks with a carrying capacity exceeding one-ton. | \$4.00 per axle |
| 276 | International Bridges | 420500 | Toll for International Bridges | Toll Charge, Pick Up Trucks using the Zaragoza Commercial Bridge. | \$4.00 per axle |
| 277 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles | \$5.00 |
| 278 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles, Between 3:00 PM and 8:00 PM | \$4.00 |
| 279 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty 2-axle Commercial Truck | \$5.00 |
| 280 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty Tractor with Empty Trailer, 3 axles or more | \$7.50 |
| 281 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty Commercial Truck, 3 axles or more | \$7.50 |
| 282 | Streets and Maintenance | 440510 | Temporary Traffic Control | Traffic Control Permit-duration of less than Three Days | \$17.00 |
| 283 | Streets and Maintenance | 440510 | Temporary Traffic Control | Traffic Control Permit-duration of three to 15 days | \$50.00 |
| 284 | Streets and Maintenance | 440510 | Temporary Traffic Control | Traffic Control Permit-duration of 16 to 30 days | \$160.00 |
| 285 | Streets and Maintenance | 440510 | Temporary Traffic Control | Traffic Control Permit-fee for each month after first 30 days | \$90.00 |
| 286 | Streets and Maintenance | 440510 | Temporary Traffic Control | City Placement of Traffic control devices | \$100.00 |
| 287 | Streets and Maintenance | 440510 | Temporary Traffic Control | Noncompliance Correction | \$100.00 |
| 288 | Streets and Maintenance | 440510 | Temporary Traffic Control | Lane/sidewalk rental (after expiration of permit) | \$100.00 |
| 289 | Streets and Maintenance | 441510 | Film Permit | Use of City ROW or facility not to exceed 48 hours for filmmaking event | \$40.00 |
| 290 | Streets and Maintenance | 441190 | Residential Parking | Application to impose parking restrictions within a district | \$25.00 |
| 291 | Streets and Maintenance | 441190 | Residential Parking | Application to dissolve parking restrictions within a district | \$25.00 |
| 292 | Streets and Maintenance | 441190 | Residential Parking | New resident permit | \$10.00 |
| 293 | Streets and Maintenance | 441190 | Residential Parking | Annual resident parking permit | \$10.00 |
| 294 | Streets and Maintenance | 441190 | Residential Parking | Annual owner's parking permit | \$10.00 |
| 295 | Streets and Maintenance | 441190 | Residential Parking | Annual visitor parking permit | \$10.00 |
| 296 | Streets and Maintenance | 441190 | Residential Parking | Annual renewal fee | \$10.00 |
| 297 | Streets and Maintenance | 441190 | Residential Parking | Annual Renewal Fee (when paid via internet beginning in 2010) | \$5.00 |
| 298 | Streets and Maintenance | 441190 | Residential Parking | Temporary one day parking permit | \$1.00 |
| 299 | Streets and Maintenance | 441190 | Residential Parking | Permit replacement | \$10.00 |
| 300 | Streets and Maintenance | 441190 | Parking Forfeits / Fines | Parking without permit in a residential parking district | \$28.00 |
| 301 | Streets and Maintenance | 441190 | Parking Forfeits / Fines | Parking in a residential parking district with expired permit | \$28.00 |
| 302 | Streets and Maintenance | | Media Parking Placards | Annual placard for Media parking or replacement of placard | \$50.00 |
| 303 | Streets and Maintenance | 440050 | Downtown Parking District - Parking Permit Fee(Initial Permit) | Downtown Parking District | \$30.00 |
| 304 | Streets and Maintenance | 440050 | Downtown Parking District - Parking Permit Fee(Additional Permit) | Downtown Parking District | \$200.00 |
| 305 | Streets and Maintenance | 440050 | Downtown Parking District - New Resident Temporary Parking Permit Fee | Downtown Parking District | \$30.00 |
| 306 | Streets and Maintenance | 440050 | Downtown Parking District Replacement Parking Permit Fee | Downtown Parking District | \$30.00 |
| 307 | Capital Improvement Department (Formerly Engineering) | 441240 | Paving Cut Permit | Paving Cut Permit | \$69.00 |
| 308 | Capital Improvement Department (Formerly Engineering) | 441240 | Paving Cut Permit | Paving Cut Permit Extension | \$23.00 |
| 309 | Capital Improvement Department (Formerly Engineering) | 405067 | Paving Cut Permit | After Hours Inspection Fee, Weekend inspections (Sat & Sun) will require the contractor to be charged a minimum of 4 hours, Over 4 hours will be charged actual worked hours. | \$90.00 |
| 310 | Planning & Inspections | 440510 | Special Privilege | Application Fee | \$373.00 |
| 311 | Planning & Inspections | 440510 | Special Privilege | Application Fee - Downtown improvement area (construction) | \$0.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|---|--|--|
| 312 | Planning & Inspections | 440510 | Special Privilege | Application Fee - RTS (Rapid Transit System) and TOD (Transit Oriented Development) Corridors | \$0.00 |
| 313 | Planning & Inspections | 440510 | Special Privilege | Application Fee - Smart Code Zoned Properties | \$0.00 |
| 314 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Awning, canopy, marquee, sign (legally existing) | \$23.20 |
| 315 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Awning, canopy, marquee, sign (new) | \$23.20 |
| 316 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Arcades, Awnings, Canopies & Galleries that comply with City Code Section 15.08.1201 | \$0.00 |
| 317 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Subdivision entrance signs | \$108.00 |
| 318 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Taxi stand | \$2,122.00 |
| 319 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Underground storage vault or structure in CBD | \$532.00 |
| 320 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Designated food vending concessions in the downtown area | \$2,122.00 |
| 321 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Pipelines, whether overhead, surface or subsurface | \$3,712.00 flat rate plus \$222 per pipeline |
| 322 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Building or other structural encroachment | \$7.00 per square foot |
| 323 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Stairways | \$12.60 |
| 324 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Stairways (legally existing building 40 year and older) | \$0.00 |
| 325 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Facades | \$4.12 per linear square foot |
| 326 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Pedestrian Sky Walk | \$532.00 |
| 327 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Accessibility ramps required by code | \$12.60 per site |
| 328 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Accessibility ramps required by code (legally existing building 40 years and older) | \$0.00 |
| 329 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Street furniture | \$23.20 per site |
| 330 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Cables - surface | \$3,712 for up to 2000 linear foot + \$4.12 per linear foot thereafter |
| 331 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Cables - subsurface | \$3,712 for up to 2000 linear foot + \$4.12 per linear foot thereafter |
| 332 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Cables - aerial | \$3,712 for up to 2000 linear foot + \$4.12 per linear foot thereafter |
| 333 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Cables - aerial | \$3,817 for up to 2000 linear foot + \$4.00 per linear foot thereafter |
| 334 | Planning & Inspections | 440510 | Special Privilege - Annual fee | Outdoor pay telephones | \$1,062.00 |
| 335 | Planning & Inspections | 440510 | Special Privilege - Annual fee - Downtown Improvement Area | New, relocated, repaired or replaced canopy or awning | \$23.20 |
| 336 | Planning & Inspections | 440510 | Special Privilege - Annual fee - Downtown Improvement Area | New, relocated, repaired or replaced canopy or awning, canopy or gallery that complies with City Code Section 15.08.1201 | \$0.00 |
| 337 | Planning & Inspections | 440510 | Special Privilege - Annual fee - Downtown Improvement Area | New, relocated, repaired or replaced wall sign | \$23.20 per site |
| 338 | Planning & Inspections | 440510 | Special Privilege - Annual fee - Downtown Improvement Area | New, relocated, repaired or replaced marquee, kiosk, or other sign | \$55.00 per site |
| 339 | Planning & Inspections | 440510 | Special Privilege - Annual fee - Downtown Improvement Area | Street furniture | \$23.20 per site |
| 340 | Planning & Inspections | 440510 | Special Privilege - Annual fee - Downtown Improvement Area | Outdoor cafe, restaurant, or market place | \$161.00 per site |
| 341 | Planning & Inspections | 440510 | Special Privilege - Annual Fee - Downtown Improvement Area | Sidewalk Vending Space | Flat fee of \$152 (for up to 100 sf of license area) and \$302 if greater than 100 sf. |
| 342 | Planning & Inspections | 440510 | Special Privilege - Annual Fee | Sidewalk Vending Space | Flat fee of \$202 (up to 100 sf) and \$402 if greater than 100 sf. |
| 343 | Planning & Inspections | 440510 | Special Privilege - Temporary Use Fee - Downtown Improvement Area | Street closure in Downtown Improvement Area | \$55.00 per 12 hour period |
| 344 | Planning & Inspections | 440510 | Special Privilege - Temporary Use Fee | Temporary street display | \$12.60 each plus the city's costs of installation, inspection and removal. |
| 345 | Planning & Inspections | 440510 | Special Privilege - Temporary Use Fee | Banner Program | \$12.60 |
| 346 | Planning & Inspections | 440510 | Special Privilege - Temporary Use Fee | Temporary banner | \$12.60 per day, plus costs of installation and inspection fees |
| 347 | Planning & Inspections | 440510 | Special Privilege - Temporary Use Fee | Street closure in a residential/apartment zone, exceeding 24 hours | \$55.00 per 12 hour period |
| 348 | Planning & Inspections | 440510 | Special Privilege - Temporary Use Fee | Street closure in a commercial/manufacturing zone | \$108.00 per 12 hour period |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|--|--|--|
| 349 | Planning & Inspections | 440510 | Special Privilege - Annual Fee | Aerial encroachments other than those listed | Area in square feet x market value per square foot x ten percent x seventy-five percent; minimum fee of \$1,062.00 |
| 350 | Planning & Inspections | 440510 | Special Privilege - Annual Fee | Surface encroachments other than those listed | Area in square feet x market value per square foot x ten percent; minimum fee of \$1,062.00 |
| 351 | Planning & Inspections | 440510 | Special Privilege - Annual Fee | Sub-surface encroachments other than those listed | Area in square feet x market value per square foot x ten percent x fifty percent; minimum fee of \$1,062.00 |
| 352 | Planning & Inspections | 441230 | Parade Permit Application | Application submitted at least 30 days in advance of event. Event not to exceed 24 hours. | \$65.60 |
| 353 | Planning & Inspections | 441230 | Parade Permit Application-late fee | Application submitted at least 7 days but less than 30 days in advance of event. Event not to exceed 24 hours. | \$65.60 |
| 354 | Planning & Inspections | | Special Event Permit Application | Application submitted at least 30 days in advance of event for areas located outside of the Downtown Improvement Area. | \$373.00 |
| 355 | Planning & Inspections | | Special Event Permit Application - Downtown Improvement Area | Application submitted at least 30 days in advance of event for areas located within the Downtown Improvement Area. | \$214.00 |
| 356 | Planning & Inspections | | Special Event Permit Application - late fee | Application submitted at least 7 days but less than 30 days in advance of event. | \$65.60 |
| 357 | Planning & Inspections | 441310 | Temporary Event Permit Application | Application submitted at least 30 days in advance of event. Event not to exceed 24 hours. | \$65.60 |
| 358 | Planning & Inspections | 441310 | Temporary Event Permit Application-late fee | Application submitted at least 7 days but less than 30 days in advance of event. Event not to exceed 24 hours. | \$65.60 |
| 359 | Planning & Inspections | 441260 | Planning Documents | Any Other Medium | Cost |
| 360 | Planning & Inspections | 441260 | Planning Documents | Special Publications of City and Geographical Information | \$0.00 |
| 361 | Planning & Inspections | 441260 | Planning Documents | Planning dept demo pack | \$17.38 |
| 362 | Planning & Inspections | 441260 | Planning Documents | Zoning Map Series | \$165.36 |
| 363 | Planning & Inspections | 441260 | Planning Documents | 2025 Plan for El Paso Map Atlas | \$53.00 |
| 364 | Planning & Inspections | 441260 | Planning Documents | 2025 Plan for El Paso Map (single 11 x 17) | \$5.30 |
| 365 | Planning & Inspections | 441260 | Planning Documents | 2026 Plan for El Paso Map (single 24 x 36) | \$9.81 |
| 366 | Planning & Inspections | 441260 | Planning Documents | GIS Information | \$0.00 |
| 367 | Planning & Inspections | 441260 | Planning Documents | Maps-size of longest side | \$0.00 |
| 368 | Planning & Inspections | 441260 | Planning Documents | up to 12" | \$1.06 |
| 369 | Planning & Inspections | 441260 | Planning Documents | up to 24" | \$4.77 |
| 370 | Planning & Inspections | 441260 | Planning Documents | up to 36" | \$9.81 |
| 371 | Planning & Inspections | 441260 | Planning Documents | over 36" | \$14.31 |
| 372 | Planning & Inspections | 441260 | Planning Documents | Street Code Book | \$31.06 |
| 373 | Planning & Inspections | 441260 | Applications - Zoning | Zoning Condition or Amendment Release | \$218.36 |
| 374 | Planning & Inspections | 441260 | Applications - Zoning | Rezoning -up to and including 1 acre | \$860.34 |
| 375 | Planning & Inspections | 441260 | Applications - Zoning | Rezoning - over 1 acre up to and including 10 acres | \$929.12 |
| 376 | Planning & Inspections | 441260 | Applications - Zoning | Rezoning - over 10 acres up to and including 30 acres | \$997.91 |
| 377 | Planning & Inspections | 441260 | Applications - Zoning | Rezoning - over 30 acres up to and including 50 acres | \$1,060.14 |
| 378 | Planning & Inspections | 441260 | Applications - Zoning | Rezoning - over 50 acres up to and including 75 acres | \$1,123.46 |
| 379 | Planning & Inspections | 441260 | Applications - Zoning | Rezoning - over 75 acres or more | \$1,587.48 |
| 380 | Planning & Inspections | 441260 | Applications - Zoning | Special Permit - up to and including 1 acre | \$664.91 |
| 381 | Planning & Inspections | 441260 | Applications - Zoning | Special Permit - over 1 acre up to and including 3 acres | \$728.23 |
| 382 | Planning & Inspections | 441260 | Applications - Zoning | Special Permit - over 3 acres up to and including 5 acres | \$794.83 |
| 383 | Planning & Inspections | 441260 | Applications - Zoning | Special Permit - over 5 acres up to and including 10 acres | \$861.43 |
| 384 | Planning & Inspections | 441260 | Applications - Zoning | Special Permit - over 10 acres or more | \$992.45 |
| 385 | Planning & Inspections | 441260 | Applications - Zoning | Detailed Site Development Plan Review - up to and including 1 acre | \$330.82 |
| 386 | Planning & Inspections | 441260 | Applications - Zoning | Detailed Site Development Plan Review - over 1 acre up to and including 3 acres | \$389.77 |
| 387 | Planning & Inspections | 441260 | Applications - Zoning | Detailed Site Development Plan Review - over 3 acres up to and including 5 acres | \$464.02 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
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| 388 | Planning & Inspections | 441260 | Applications - Zoning | Detailed Site Development Plan Review - over 5 acres up to and including 10 acres | \$527.34 |
| 389 | Planning & Inspections | 441260 | Applications - Zoning | Detailed Site Development Plan Review - over 10 acres or more | \$664.91 |
| 390 | Planning & Inspections | 441260 | Applications - Zoning | Comprehensive Sign Plan Review - up to and including 1 acre | \$330.82 |
| 391 | Planning & Inspections | 441260 | Applications - Zoning | Comprehensive Sign Plan Review - over 1 acre up to and including 3 acres | \$389.77 |
| 392 | Planning & Inspections | 441260 | Applications - Zoning | Comprehensive Sign Plan Review - over 3 acres up to and including 5 acres | \$464.02 |
| 393 | Planning & Inspections | 441260 | Applications - Zoning | Comprehensive Sign Plan Review - over 5 acres up to and including 10 acres | \$527.34 |
| 394 | Planning & Inspections | 441260 | Applications - Zoning | Comprehensive Sign Plan Review - over 10 acres or more | \$664.91 |
| 395 | Planning & Inspections | 441270 | Applications - Zoning | ROW Metes and Bounds Dedication Application | \$333.00 |
| 396 | Planning & Inspections | 441280 | Applications - Zoning | Special Contract Amendment | \$218.36 |
| 397 | Planning & Inspections | 441000 | Applications - Subdivisions | Major Preliminary | \$2,075.45 |
| 398 | Planning & Inspections | 441000 | Applications - Subdivisions | Major Final | \$1,961.12 |
| 399 | Planning & Inspections | 441000 | Applications - Subdivisions | Major Combination | \$2,279.39 |
| 400 | Planning & Inspections | 441000 | Applications - Subdivisions | Minor | \$710.70 |
| 401 | Planning & Inspections | 441000 | Applications - Subdivisions | Re-Subdivision Preliminary | \$1,096.95 |
| 402 | Planning & Inspections | 441000 | Applications - Subdivisions | Re-Subdivision Final | \$1,017.64 |
| 403 | Planning & Inspections | 441000 | Applications - Subdivisions | Re-Subdivision Combination | \$1,182.44 |
| 404 | Planning & Inspections | 441000 | Applications - Subdivisions | Amending | \$689.07 |
| 405 | Planning & Inspections | 441000 | Applications - Subdivisions | Platting Determination Certificate | \$31.93 |
| 406 | Planning & Inspections | 441590 | Subdivision Improvements Review Application | Review Only | \$22.15 per acre |
| 407 | Planning & Inspections | 441260 | Construction Improvement Permit | Improvement Inspection | \$148.32 + \$20.60 per trip |
| 408 | Planning & Inspections | 441260 | Subdivision Inspections | 0.1-10.0 acre | \$148.32 + \$20.60 per trip |
| 409 | Planning & Inspections | 441260 | Subdivision Inspections | 10.1-30.0 acre | \$255.44 + \$20.60 per trip |
| 410 | Planning & Inspections | 441260 | Subdivision Inspections | 30.1-60.0 acre | \$448.05 + \$20.60 per trip |
| 411 | Planning & Inspections | 441260 | Subdivision Inspections | 60.1-100.0 acre | \$814.73 + \$20.60 per trip |
| 412 | Planning & Inspections | 441260 | Subdivision Inspections | Over 100 acres | \$1,332.82 + \$20.60 per trip |
| 413 | Planning & Inspections | 441000 | Applications - Subdivisions | Grading Plan - Additional fee is required for additional review, additional inspection, or expedite review | \$86.25 |
| 414 | Planning & Inspections | 441000 | Applications - Subdivisions | Subdivision Improvement Plan - Beyond the second review additional fee | Additional fee of \$172.50 per hour or portion of an hour. |
| 415 | Planning & Inspections | 441000 | Applications - Vesting | Review of Regulation for Development Applications | \$154.50 Base Fee plus \$77.25 for each additional hours after 2 hours. |
| 416 | Planning & Inspections | 441000 | Applications - Land Study | Applications Land Study - 0.0 up to and including 300 acres | \$4,864.69 |
| 417 | Planning & Inspections | 441000 | Applications - Land Study | Applications Land Study - over 300 acres up to and including 600 acres | \$7,172.92 |
| 418 | Planning & Inspections | 441000 | Applications - Land Study | Applications Land Study - over 600 acres up to and including 900 acres | \$9,181.42 |
| 419 | Planning & Inspections | 441000 | Applications - Land Study | Applications Land Study - over 900 acres or more | \$12,010.83 |
| 420 | Planning & Inspections | 441000 | Applications - Revised Land Study | Applications Land Study - 0.00 up to and including 300 acres | \$2,363.85 |
| 421 | Planning & Inspections | 441000 | Applications - Revised Land Study | Applications Land Study - over 300 acres | \$3,485.52 |
| 422 | Planning & Inspections | 441000 | Applications - Revised Land Study | Applications Land Study - over 600 acres | \$4,460.93 |
| 423 | Planning & Inspections | 441000 | Applications - Revised Land Study | Applications Land Study - over 900 acres | \$5,835.98 |
| 424 | Planning & Inspections | 441000 | Applications - MTP Amendment | Major Thoroughfare Plan Amendment | \$664.91 |
| 425 | Planning & Inspections | 441000 | Comp Plan Amendment | Comprehensive Plan Amendment | \$664.91 |
| 426 | Planning & Inspections | 441000 | Applications - Vacations & Dedications | Vacation of Recorded Subdivision | \$1,238.06 |
| 427 | Planning & Inspections | 441000 | Applications - Vacations & Dedications | Vacation of Public Easements | \$1,054.72 |
| 428 | Planning & Inspections | 441000 | Applications - Vacations & Dedications | Vacation of Public Rights-of-Way | \$1,054.72 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|---|---|---|
| 429 | Planning & Inspections | 441000 | Applications - Vacations & Dedications | Dedication of Rights-of-Way by Metes & Bounds | \$613.88 |
| 430 | Planning & Inspections | 441000 | Applications - Vacations & Dedications | Dedication of Public Easements by Metes & Bounds | \$613.88 |
| 431 | Planning & Inspections | 441000 | Other Applications | Street Name Change | \$2,120.00 |
| 432 | Planning & Inspections | 441000 | Other Applications | Annexation | \$664.91 |
| 433 | Planning & Inspections | 441000 | Other Applications | Complete subdivision ordinance | \$16.38 |
| 434 | Planning & Inspections | 441260 | Other Applications | Zoning verification letter, basic/ no special contracts or permits | \$29.48 |
| 435 | Planning & Inspections | 441270 | Other Applications | Each additional parcel | \$6.55 |
| 436 | Planning & Inspections | 441280 | Other Applications | Zoning verification letter/ with special contracts or permits | \$61.14 |
| 437 | Planning & Inspections | 441290 | Other Applications | Each additional parcel | \$13.10 |
| 438 | Planning & Inspections | 441300 | Other Applications | Zoning verification letter/ with specific request for information | \$28.39 plus \$33.91 per 1/2 hour of staff research |
| 439 | Planning & Inspections | 441190 | Other Applications | Shared Parking | \$75.33 |
| 440 | Planning & Inspections | 441310 | Other Applications | Special Investigation | \$78.61 |
| 441 | Planning & Inspections | 441320 | Other Applications | additional requests for information for above | \$78.61 |
| 442 | Planning & Inspections | 441330 | Other Applications | Processing fee for high screening walls | \$75.33 |
| 443 | Planning & Inspections | 441340 | Other Applications | Rescind mandatory wall requirement | \$75.33 |
| 444 | Planning & Inspections | 441350 | Other Applications | Classification of use from zoning administrator | \$45.86 |
| 445 | Planning & Inspections | 441160 | Other Applications | Zoning Board of Adjustment - residential application | \$682.38 |
| 446 | Planning & Inspections | 441160 | Other Applications | Zoning Board of Adjustment - commercial application | \$682.38 |
| 447 | Planning & Inspections | 441160 | Legal Nonconforming | Registration for Legal Nonconforming use | \$81.89 |
| 448 | Planning & Inspections | 441160 | Historic Landmark Commission | Appeal of Historic Landmark commission decision | \$318.00 |
| 449 | Planning & Inspections | 441060 | Development | Flood Determination Letter | \$12.72 |
| 450 | Planning & Inspections | 441090 | Electronic Conversion | Flat fee for COEP to convert Paper plans to Electronic Documents- Residential | \$24.00 |
| 451 | Planning & Inspections | 441090 | Electronic Conversion | Flat fee for COEP to convert Paper plans to Electronic Documents- Engineering- Land Development | \$30.00 |
| 452 | Planning & Inspections | 441090 | Electronic Conversion | Flat fee for COEP to convert Paper plans to Electronic Documents- Commercial | \$45.00 |
| 453 | Planning & Inspections | 441090 | Plan Review - Plan Deposit | For repair/remodeling of a structure, the estimated value of which is fifteen thousand dollars or less. | \$200.89 |
| 454 | Planning & Inspections | 441090 | Plan Review - Plan Deposit | For new residential work of two thousand square feet or less. | \$200.89 - For new residential work of two thousand square feet or less. |
| 455 | Planning & Inspections | 441090 | Plan Review - Plan Deposit | For new residential work of two thousand square feet or greater. | \$263.68 - For new residential work with a gross square footage greater than two thousand square feet. |
| 456 | Planning & Inspections | 441100 | Plan Review - Plan Deposit - all other work | | Equal to 30% of building permit fee |
| 457 | Planning & Inspections | 441100 | Plan Review - Submission Fee | | \$218.36 |
| 458 | Planning & Inspections | 441100 | Plan Review - Plan Deposit - minimum | | \$163.77 |
| 459 | Planning & Inspections | 441090 | Plan Review- Customized Review | | Six hundred sixty four dollars and ninety-one cents(\$664.91) plus one hundred and sixty dollars and forty-nine cents (\$160.49) for each hour or portion of an hour of plan review time. |
| 460 | Planning & Inspections | 441090 | Plan Review - Review by Appointment | | Two hundred sixty four dollars and twenty-two cents (\$264.22) plus ninety-seven dollars and seventeen cents (\$97.17) for each hour or portion of an hour of plan review time. |
| 461 | Planning & Inspections | 441090 | Commercial Plan Review - Review Fee | | Equal to 36% of building permit fee |
| 462 | Planning & Inspections | 441090 | Appeals Board Fees | | \$572.40 |
| 463 | Planning & Inspections | 441090 | Building and Standards Commission | Rehearing of commission orders | \$572.40 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|--|--|--|
| 464 | Planning & Inspections | 441010 | Building Permits | Solar Shingle per 100 sq ft | \$14.19 per sq ft plus base fee |
| 465 | Planning & Inspections | 441010 | Building Permits | Contractor starting work without a permit on a residential building, structure, electrical, gas, mechanical, irrigation, or plumbing system before obtaining the necessary permits or written authorization from the building official | Triple the permit fee for working without a permit |
| 466 | Planning & Inspections | 441010 | Building Permits | Contractor starting work without a permit on a commercial building, structure, electrical, gas, mechanical, irrigation, or plumbing system before obtaining the necessary permits or written authorization from the building official | Triple the permit fee for working without a permit |
| 467 | Planning & Inspections | 441011 | Building Permits | Homeowner starting work without a permit on his own residential building, structure, electrical, gas, mechanical, irrigation or plumbing system before obtaining the necessary permits or written authorization from the building official | Double the permit fee for working without a permit |
| 468 | Planning & Inspections | 441020 | Building Permits | Permit which required only one inspection | \$78.61 |
| 469 | Planning & Inspections | 441020 | Building Permits | Pre-Inspection Fee | \$78.61 |
| 470 | Planning & Inspections | 441020 | Building Permits | building/existing building C of O | \$78.61 |
| 471 | Planning & Inspections | 441020 | Building Permits | building /fences | \$78.61 |
| 472 | Planning & Inspections | 441020 | Building Permits | Building/electrical fence | \$156.13 |
| 473 | Planning & Inspections | 441020 | Building Permits | building/placement | \$78.61 |
| 474 | Planning & Inspections | 441020 | Building Permits | building/plumbing/CHP | \$78.61 |
| 475 | Planning & Inspections | 441020 | Building Permits | building/right of way | \$78.61 |
| 476 | Planning & Inspections | 441020 | Building Permits | building/siding | \$78.61 |
| 477 | Planning & Inspections | 441020 | Building Permits | building/weatherization | \$78.61 |
| 478 | Planning & Inspections | 441020 | Building Permits | building/windows | \$78.61 |
| 479 | Planning & Inspections | 441020 | Building Permits | Permit which required two inspections - will receive detail | \$119.01 |
| 480 | Planning & Inspections | 441020 | Building Permits | Demolition Permit | \$119.01 |
| 481 | Planning & Inspections | 441020 | Building Permits | building/residential/swimming pool, spa | \$119.01 |
| 482 | Planning & Inspections | 441020 | Building Permits | building/retaining walls | \$119.01 |
| 483 | Planning & Inspections | 441020 | Building Permits | Moving a building | \$119.01 |
| 484 | Planning & Inspections | 441020 | Building Permits | Temporary structures-amusement devices | *** |
| 485 | Planning & Inspections | 441020 | Building Permits | per ride-per month | \$9.83 |
| 486 | Planning & Inspections | 441020 | Building Permits | minimum | \$52.41 |
| 487 | Planning & Inspections | 441190 | Building Permits | Cellular Service | Based on the valuation of the tower. The same as a commercial building. |
| 488 | Planning & Inspections | 441140 | Sidewalk, Street and Public ROW Rental | Permit Fee | \$40.40 |
| 489 | Planning & Inspections | 441140 | Sidewalk, Street and Public ROW Rental | Per Month | \$ 0.14 / Sq ft |
| 490 | Planning & Inspections | 441140 | Sidewalk, Street and Public ROW Rental | minimum | \$52.41 |
| 491 | Planning & Inspections | 441140 | Sidewalk, Street and Public ROW Rental | If the street rental prevents use of : | \$0.00 |
| 492 | Planning & Inspections | 441140 | Sidewalk, Street and Public ROW Rental | If the street rental prevents use of on-street parking meters | \$9.01/day per meter |
| 493 | Planning & Inspections | 441020 | Building Permits - Commercial | | For Structural repair work costing over five hundred dollars (\$500.00) and less than fifteen thousand dollars (\$15,000.00), all repair work, new work and remodeling with a valuation up to and not including fifteen thousand dollars and requiring plans and plan review, the fee shall be one hundred sixty dollars and forty-nine cents (\$160.49) plus plan review fee. |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|-------------------------------|--|---|
| 494 | Planning & Inspections | 441020 | Building Permits - Commercial | | For a valuation from fifteen thousand dollars and including one hundred thousand dollars, the fee shall be one hundred sixty-one dollars and twelve cents (\$161.12) for the first fifteen thousand dollars plus eight dollars and forty-eight cents (\$8.48) per thousand for each additional thousand or fraction thereof by which the valuation exceeds fifteen thousand dollars plus plan review fee. |
| 495 | Planning & Inspections | 441020 | Building Permits - Commercial | | For a valuation over one hundred thousand dollars up to and including five hundred thousand dollars, the fee shall be eight hundred thirty-seven dollars and forty cents (\$837.40) for the first one hundred thousand dollars, plus six dollars and thirty-six cents (\$6.36) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars plus plan review fee. |
| 496 | Planning & Inspections | 441020 | Building Permits - Commercial | | For a valuation over five hundred thousand dollars up to and including one million dollars, the fee shall be three thousand one hundred twelve dollars and seventy-two cents (\$3,112.72) for the first five hundred thousand dollars plus three dollars and twenty eight cents (\$3.28) for each one thousand dollars of fraction thereof by which the valuation exceeds five hundred thousand dollars plus plan review fee. |
| 497 | Planning & Inspections | 441020 | Building Permits - Commercial | | For a valuation over one million dollars, the fee shall be four thousand seven hundred fifty-eight dollars and thirty-four cents (\$4,758.34) for the first one million dollars plus two dollars and twelve cents (\$2.12) for each one thousand dollars of fraction thereof by which the valuation exceeds one million thousand dollars plus plan review fee. |
| 498 | Planning & Inspections | 441020 | Building Permits - Commercial | Plan Review for Commercial Swimming Pool | \$245.66 |
| 499 | Planning & Inspections | 441020 | Building Permits - Commercial | Plan Review for Commercial Spa | \$191.07 |
| 500 | Planning & Inspections | 441020 | Building Permits - Commercial | Completion Permit | 50% of current permit fee |
| 501 | Planning & Inspections | 441020 | Building Permits | Foundation Only Permit | 10% of total permit fee |
| 502 | Planning & Inspections | 441020 | Building Permits - Commercial | Shell Permit | 80% of building permit fee |
| 503 | Planning & Inspections | 441020 | Building Permits - Commercial | Tenant Improvement Permit For Existing Buildings | 20% of building permit fee |
| 504 | Planning & Inspections | 441020 | Building Permits - Commercial | Tenant Improvement Permit For New Buildings | 20% of building permit fee |
| 505 | Planning & Inspections | 441120 | Landscape Buyout Fee | Landscape Buyout Fee | Landscape fees in lieu of installation Calculation based on \$5,459 per plan unit. |
| 506 | Planning & Inspections | 441040 | Electrical Permits | SCHEDULE A | Ordinary minor repairs costing under \$1,000,000 requiring building permit fee shall be according to Schedule B. |
| 507 | Planning & Inspections | 441040 | Electrical Permits | \$1,000.00 to \$6,000.00 | Repair work costing over \$1,000.00 and all new and remodeling work with a building permit valuation up to including \$6,000.00 shall be \$78.61. |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|--------------------|--------------------------------|---|
| 508 | Planning & Inspections | 441040 | Electrical Permits | \$6,000.00 to \$15,000.00 | Building permit valuation over \$6,000.00 shall be \$80.79 for the first \$6,000.00 plus \$1.09 for each additional thousand of fraction thereof up to and including \$15,000.00. |
| 509 | Planning & Inspections | 441040 | Electrical Permits | \$15,000.00 to \$100,000.00 | Building permit valuation over \$15,000 fee shall be \$91.71 for the first \$15,000.00 plus \$1.09 for each additional thousand or fraction thereof up to and including \$100,000.00. |
| 510 | Planning & Inspections | 441040 | Electrical Permits | \$100,000.00 to \$500,000.00 | Building permit valuation over \$100,000.00 shall be \$229.28 for the first \$100,000 plus \$1.09 for each additional thousand or fraction thereof up to and including \$500,000.00. |
| 511 | Planning & Inspections | 441040 | Electrical Permits | \$500,000.00 to \$1,000,000.00 | Building permit valuation over \$500,000.00 shall be \$653.99 for the first \$500,000.00 plus \$1.09 for each additional thousand or fraction thereof up to and including \$1,000,000.00. |
| 512 | Planning & Inspections | 441040 | Electrical Permits | \$1,000,000.00 and over | Building permit valuation over \$1,000,000.00 shall be \$1,083.05 for the first \$1,000,000.00 plus \$1.09 for each additional thousand for fraction. |
| 513 | Planning & Inspections | 441040 | Electrical Permits | SCHEDULE B | Fees as herein established shall be paid for ordinary minor repairs costing under \$1,000.00 or jobs without building permits. |
| 514 | Planning & Inspections | 441040 | Electrical Permits | Base fee, ea (non-refundable) | \$78.61 |
| 515 | Planning & Inspections | 441040 | Electrical Permits | Service entrance: | \$0.00 |
| 516 | Planning & Inspections | 441040 | Electrical Permits | Temporary, ea | \$48.04 based on quantity plus base fee |
| 517 | Planning & Inspections | 441040 | Electrical Permits | New change or replace | *** |
| 518 | Planning & Inspections | 441040 | Electrical Permits | Each Service | \$30.57 based on quantity plus base fee |
| 519 | Planning & Inspections | 441040 | Electrical Permits | Max Service Entrance Fee | \$133.20 |
| 520 | Planning & Inspections | 441040 | Electrical Permits | Outlets: | *** |
| 521 | Planning & Inspections | 441040 | Electrical Permits | 1 to 20 ea | \$1.21 Based on quantity plus base fee |
| 522 | Planning & Inspections | 441040 | Electrical Permits | 21 to 40 ea | \$0.93 Based on quantity plus base fee |
| 523 | Planning & Inspections | 441040 | Electrical Permits | Over 40 ea | \$0.93 Based on quantity plus base fee |
| 524 | Planning & Inspections | 441040 | Electrical Permits | Fixtures: | *** |
| 525 | Planning & Inspections | 441040 | Electrical Permits | 1 to 20 ea | \$1.21 Based on quantity plus base fee |
| 526 | Planning & Inspections | 441040 | Electrical Permits | 21 to 40 ea | \$0.93 Based on quantity plus base fee |
| 527 | Planning & Inspections | 441040 | Electrical Permits | Over 40 ea | \$0.76 based on quantity plus base fee |
| 528 | Planning & Inspections | 441040 | Electrical Permits | Range, ea | \$3.28 Based on quantity plus base fee |
| 529 | Planning & Inspections | 441040 | Electrical Permits | Dryer, ea | \$3.28 Based on quantity plus base fee |
| 530 | Planning & Inspections | 441040 | Electrical Permits | Water heater, ea | \$3.28 Based on quantity plus base fee |
| 531 | Planning & Inspections | 441040 | Electrical Permits | Furnace, ea | \$3.28 Based on quantity plus base fee |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|--------------------|---|---|
| 532 | Planning & Inspections | 441040 | Electrical Permits | Dishwater, ea | \$3.28 Based on quantity plus base fee |
| 533 | Planning & Inspections | 441040 | Electrical Permits | Garbage disposal, ea | \$3.28 Based on quantity plus base fee |
| 534 | Planning & Inspections | 441040 | Electrical Permits | Trash compactor, ea | \$3.28 Based on quantity plus base fee |
| 535 | Planning & Inspections | 441040 | Electrical Permits | Bathroom heater, ea | \$3.28 Based on quantity plus base fee |
| 536 | Planning & Inspections | 441040 | Electrical Permits | Evaporative cooler, ea | \$3.28 Based on quantity plus base fee |
| 537 | Planning & Inspections | 441040 | Electrical Permits | Refrigerated air conditioner, per ton | \$1.09 based on quantity plus base fee |
| 538 | Planning & Inspections | 441040 | Electrical Permits | Transformer type welder, ea | \$13.10 based on quantity plus base fee |
| 539 | Planning & Inspections | 441040 | Electrical Permits | X-ray machine, ea | \$39.30 based on quantity plus base fee |
| 540 | Planning & Inspections | 441040 | Electrical Permits | Fractional H.P. Motor, per H.P: | *** |
| 541 | Planning & Inspections | 441040 | Electrical Permits | 1 to 10 H.P. | \$2.18 based on quantity plus base fee |
| 542 | Planning & Inspections | 441040 | Electrical Permits | Over 10 H.P., ea | \$1.09 based on quantity plus base fee |
| 543 | Planning & Inspections | 441040 | Electrical Permits | Motor, per H.P. | *** |
| 544 | Planning & Inspections | 441040 | Electrical Permits | 1 to 20 H.P., ea | \$2.18 based on quantity plus base fee |
| 545 | Planning & Inspections | 441040 | Electrical Permits | Over 20 H.P., ea | \$1.09 based on quantity plus base fee |
| 546 | Planning & Inspections | 441040 | Electrical Permits | Line work, per pole | \$4.37 based on quantity plus base fee |
| 547 | Planning & Inspections | 441040 | Electrical Permits | Streamer lights, per circuit | \$8.73 based on quantity plus base fee |
| 548 | Planning & Inspections | 441040 | Electrical Permits | Feed rail and bus way, per linear foot | \$0.76 based on quantity plus base fee |
| 549 | Planning & Inspections | 441040 | Electrical Permits | Under floor duct or cellular raceway per linear foot | \$0.28 based on quantity plus base fee |
| 550 | Planning & Inspections | 441040 | Electrical Permits | Power or lighting transformer per k.v.a. | \$1.09 based on quantity plus base fee |
| 551 | Planning & Inspections | 441040 | Electrical Permits | Mobile home | \$14.19 based on quantity plus base fee |
| 552 | Planning & Inspections | 441040 | Electrical Permits | T.V. Outlets-master systems only: | *** |
| 553 | Planning & Inspections | 441040 | Electrical Permits | Base fee | \$25.11 based on quantity plus base fee |
| 554 | Planning & Inspections | 441040 | Electrical Permits | Plus per outlet | \$2.18 based on quantity plus base fee |
| 555 | Planning & Inspections | 441040 | Electrical Permits | Swimming pool; hot-tub; spa; Jacuzzi; ea | \$46.95 based on quantity plus base fee |
| 556 | Planning & Inspections | 441040 | Electrical Permits | Temporary installation such as carnivals, show windows, conventions, etc., ea | \$52.41 based on quantity plus base fee |
| 557 | Planning & Inspections | 441040 | Electrical Permits | Generators | \$52.41 based on quantity plus base fee |
| 558 | Planning & Inspections | 441040 | Electrical Permits | Others not covered | \$14.19 based on quantity plus base fee |
| 559 | Planning & Inspections | 441040 | Electrical Permits | Re-inspection fee, ea | \$66.60 |
| 560 | Planning & Inspections | 441040 | Electrical Permits | Solar heating systems | \$25.11 based on quantity plus base fee |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|--------------------|---|--|
| 561 | Planning & Inspections | 441040 | Electrical Permits | Solar panels, ea | \$14.19 based on quantity plus base fee capped at \$137.80. |
| 562 | Planning & Inspections | 441070 | Mechanical | Base fee, ea (non-refundable) | \$78.61 |
| 563 | Planning & Inspections | 441070 | Mechanical | Boiler: 5 horsepower or less, ea | \$37.12 based on quantity plus base fee |
| 564 | Planning & Inspections | 441070 | Mechanical | Boiler Horsepower additional over 5, ea | \$37.12 plus \$6.55 per horsepower over 5, based on quantity plus base fee |
| 565 | Planning & Inspections | 441070 | Mechanical | Each evaporative cooler | \$25.11 based on quantity plus base fee |
| 566 | Planning & Inspections | 441070 | Mechanical | Each force air or gravity heater or furnace | \$25.11 based on quantity plus base fee |
| 567 | Planning & Inspections | 441070 | Mechanical | Non-ducted heating appliances; wall, space, unit infrared heaters, ea | \$22.93 Based on quantity plus base fee |
| 568 | Planning & Inspections | 441070 | Mechanical | Combination heating-cooling unit or refrigeration unit, ea | \$48.04 plus \$6.55 per ton plus base fee |
| 569 | Planning & Inspections | 441070 | Mechanical | Heat exchanger, ea | \$22.93 Based on quantity plus base fee |
| 570 | Planning & Inspections | 441070 | Mechanical | Air handlers and mixing boxes, ea | \$22.93 Based on quantity plus base fee |
| 571 | Planning & Inspections | 441070 | Mechanical | Perimeter convectors, per linear foot | \$3.28 Based on quantity plus base fee |
| 572 | Planning & Inspections | 441070 | Mechanical | Cooling tower | \$40.40 plus base fee |
| 573 | Planning & Inspections | 441070 | Mechanical | Power units: icemakers, walk-in coolers, reach -in coolers, etc., ea | \$25.11 plus \$6.55 per ton, ventilation system and/or fans, ducts |
| 574 | Planning & Inspections | 441070 | Mechanical | Icemakers not a portion of heating and cooling system no tons | \$37.12 plus base fee |
| 575 | Planning & Inspections | 441070 | Mechanical | Condensate drains | \$9.73 based on quantity plus base fee |
| 576 | Planning & Inspections | 441070 | Mechanical | Solar Systems (excluding duct work) | \$346.12 plus base fee |
| 577 | Planning & Inspections | 441070 | Mechanical | Collectors | \$20.74 Based on quantity plus base fee |
| 578 | Planning & Inspections | 441070 | Mechanical | Hood and/or exhaust fan, duct: Residential | \$9.83 based on quantity plus base fee |
| 579 | Planning & Inspections | 441070 | Mechanical | Hood and/or exhaust fan, duct: Non-Residential | \$28.39 Based on quantity plus base fee |
| 580 | Planning & Inspections | 441070 | Mechanical | Restroom exhaust fan and/or duct/Dryer Vent: Residential | \$6.55 Based on quantity plus base fee |
| 581 | Planning & Inspections | 441070 | Mechanical | Restroom exhaust fan and/or duct/Dryer Vent: Non-Residential | \$9.83 based on quantity plus base fee |
| 582 | Planning & Inspections | 441070 | Mechanical | Fire dampers, ea | \$3.28 Based on quantity plus base fee |
| 583 | Planning & Inspections | 441070 | Mechanical | Humidifiers, ea | \$20.74 Based on quantity plus base fee |
| 584 | Planning & Inspections | 441070 | Mechanical | Ducts: Heating, cooling and/or under slab 1-10 openings | \$21.90 Based on quantity plus base fee |
| 585 | Planning & Inspections | 441070 | Mechanical | Ducts: Heating, cooling and/or under slab 11-20 openings | \$28.39 Based on quantity plus base fee |
| 586 | Planning & Inspections | 441070 | Mechanical | Ducts: Heating, cooling and/or under slab 21-30 openings | \$35.08 based on quantity plus base fee |
| 587 | Planning & Inspections | 441070 | Mechanical | Ducts: Heating, cooling and/or under slab over 30 openings | \$37.12 plus \$1.03 for each opening plus base fee |
| 588 | Planning & Inspections | 441040 | Mechanical | Re-inspection fee, ea | \$66.60 |
| 589 | Planning & Inspections | 441120 | Plumbing | Base fee, ea (non-refundable) | \$78.61 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|-------------------------|---|---|
| 590 | Planning & Inspections | 441120 | Plumbing | house to sewer curb cut | \$27.30 plus base fee |
| 591 | Planning & Inspections | 441120 | Plumbing | Sewer tap | \$10.92 plus base fee |
| 592 | Planning & Inspections | 441120 | Plumbing | Water closet 1-5 | \$20.74 plus base fee |
| 593 | Planning & Inspections | 441120 | Plumbing | Water closet over 5 | \$15.29 plus base fee |
| 594 | Planning & Inspections | 441120 | Plumbing | Water closet reset | \$15.29 plus base fee |
| 595 | Planning & Inspections | 441120 | Plumbing | Inspection outside City limit | \$78.61 |
| 596 | Planning & Inspections | 441120 | Plumbing | re-inspection | \$66.60 |
| 597 | Planning & Inspections | 441120 | Plumbing | surcharge on above fees | \$99.35 |
| 598 | Planning & Inspections | 441120 | Plumbing | additional surcharge after water connected | \$99.35 |
| 599 | Planning & Inspections | 441120 | Plumbing | Boiler: 5 horsepower or less, ea | \$37.12 plus \$6.55 based on quantity plus base fee |
| 600 | Planning & Inspections | 441120 | Plumbing | Horsepower additional over 5, ea | \$37.12 based on quantity plus base fee |
| 601 | Planning & Inspections | 441120 | Plumbing | Consumer Health Permit - Inspections for 3 compartment sink, grease trap, etc. | \$78.61 |
| 602 | Planning & Inspections | 441120 | Plumbing | Grease trap, sand traps, separation tanks, dental chair, dishwasher, washing machine, garbage disposal unit, water softener, electric water heater, indirect waste line into plumbing drain or fixture, (all other this category), ea | \$10.92 based on quantity plus base fee |
| 603 | Planning & Inspections | 441120 | Plumbing | Commercial roof drain, ea | \$8.73 based on quantity plus base fee |
| 604 | Planning & Inspections | 441120 | Plumbing | Bathtub, shower, lavatory, kitchen sink, commercial sink, (per section) urinal, bidet, drinking fountain, ea | \$8.73 based on quantity plus base fee |
| 605 | Planning & Inspections | 441120 | Plumbing | Vehicular dump station | \$17.47 Based on quantity plus base fee |
| 606 | Planning & Inspections | 441120 | Plumbing Sewer ejectors | Single | \$16.38 Based on quantity plus base fee |
| 607 | Planning & Inspections | 441120 | Plumbing Sewer ejectors | Dual | \$25.11 based on quantity plus base fee |
| 608 | Planning & Inspections | 441120 | Plumbing | Solar heating systems | \$25.11 based on quantity plus base fee |
| 609 | Planning & Inspections | 441120 | Plumbing | Solar panels, ea | \$14.19 based on quantity plus base fee |
| 610 | Planning & Inspections | 441120 | Plumbing | Back-up water heaters, gas | \$14.19 based on quantity plus base fee |
| 611 | Planning & Inspections | 441120 | Plumbing | Storage tank | \$11.91 Based on quantity plus base fee |
| 612 | Planning & Inspections | 441120 | Plumbing Permits | Appliances | \$78.61 permit fee plus \$17.47 per fixture. |
| 613 | Planning & Inspections | 441120 | Irrigation System | Irrigation base fee for residential | 75.33 (Add fixtures below to base residential irrigation fee) |
| 614 | Planning & Inspections | 441120 | Irrigation System | Add fixtures below to base commercial irrigation fee; | \$65.51 Based on Quantity of Fixtures. |
| 615 | Planning & Inspections | 441120 | Irrigation System | Fixture: Control valve (each section) | \$9.83 Based on quantity |
| 616 | Planning & Inspections | 441120 | Irrigation System | Fixture: Backflow preventive device | \$9.83 Based on quantity |
| 617 | Planning & Inspections | 441120 | Irrigation System | Fixture: Sprinkler head, ea | \$0.66 Based on quantity |
| 618 | Planning & Inspections | 441120 | Irrigation System | Fixture: Drips, ea | \$0.14 Based on quantity |
| 619 | Planning & Inspections | 441120 | Irrigation System | Fixture: Bubblers, ea | \$0.14 Based on quantity |
| 620 | Planning & Inspections | 441120 | Irrigation System | Subterranean irrigation systems per square yard irrigated | \$0.14 Based on quantity |
| 621 | Planning & Inspections | 441120 | Plumbing | Swimming pools | \$78.61 |
| 622 | Planning & Inspections | 441120 | Plumbing | Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea | \$78.61 |
| 623 | Planning & Inspections | 441120 | Plumbing | Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea additionally if included with swimming pool | \$14.19 based on quantity plus base fee |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|---------------------------------|---|--|
| 624 | Planning & Inspections | 441120 | Plumbing | Gas water heater (pool, Jacuzzi, etc.) | \$14.19 based on quantity plus base fee |
| 625 | Planning & Inspections | 441120 | Plumbing | Cartridge filters (pool, Jacuzzi, etc.) | \$8.73 based on quantity plus base fee |
| 626 | Planning & Inspections | 441120 | Plumbing | Plumbing work no fixtures or sewer | \$78.61 |
| 627 | Planning & Inspections | 441120 | Plumbing | Mobile home hook-ups | \$78.61 |
| 628 | Planning & Inspections | 441120 | Gas | Base fee, ea (non-refundable) | \$78.61 |
| 629 | Planning & Inspections | 441120 | Gas | Gas opening, appliance by others, ea | \$7.64 Based on quantity plus base fee |
| 630 | Planning & Inspections | 441120 | Gas | Commercial cooking unit, (ovens, etc.), ea | \$14.19 based on quantity plus base fee |
| 631 | Planning & Inspections | 441120 | Gas | Domestic cooking unit | \$10.92 based on quantity plus base fee |
| 632 | Planning & Inspections | 441120 | Gas Water Heater | Gas Water Heater | \$14.19 based on quantity plus base fee |
| 633 | Planning & Inspections | 441120 | Gas | Commercial clothes dryer | \$14.19 based on quantity plus base fee |
| 634 | Planning & Inspections | 441120 | Gas | Residential clothes dryer | \$10.92 based on quantity plus base fee |
| 635 | Planning & Inspections | 441120 | Gas-Unducted heating appliances | Circulating wall, ceiling, space, unit-infra-red, ea | \$20.74 based on quantity plus base fee |
| 636 | Planning & Inspections | 441120 | Gas | Lighting unit, log lighter | \$10.92 based on quantity plus base fee |
| 637 | Planning & Inspections | 441120 | Gas | Floor furnace | \$16.38 based on quantity plus base fee |
| 638 | Planning & Inspections | 441120 | Gas | Service yard line | \$14.19 based on quantity plus base fee |
| 639 | Planning & Inspections | 441120 | Gas | Gas refrigerator | \$14.19 based on quantity plus base fee |
| 640 | Planning & Inspections | 441120 | Gas | Re-inspection | \$66.60 |
| 641 | Planning & Inspections | 441520 | Building Permit - Residential | For a valuation up to and including twenty five thousand dollars. | \$316.62 |
| 642 | Planning & Inspections | 441520 | 0-1,299 Sq ft | | Valuation based on IBC current rate at 75% |
| 643 | Planning & Inspections | 441520 | 1,300-2,399 sq ft | | Valuation based on IBC current rate at 80% |
| 644 | Planning & Inspections | 441520 | Over 2,400 Sq ft | | Valuation based on IBC current rate at 91% |
| 645 | Planning & Inspections | 404152 | Building Permit - Residential | Residential Permit | For a valuation over twenty five thousand up to and including forty thousand dollars, the fee shall be three hundred five dollars (\$323.30) for the first twenty five thousand dollars, plus nine dollars (\$9.54) for each one thousand dollars or fraction thereof by which the valuation exceeds twenty five thousand dollars. |
| 646 | Planning & Inspections | 404152 | Building Permit - Residential | Residential Permit | For a valuation over forty thousand dollars up to and including seventy thousand dollars, the fee shall be four hundred thirty-six dollars (\$462.16) for the first forty thousand dollars plus eight dollars (\$8.48) for each one thousand dollars or fraction thereof by which the valuation exceeds forty thousand dollars. |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|-------------------------------|---|--|
| 647 | Planning & Inspections | 404152 | Building Permit - Residential | Residential Permit | For a valuation over seventy thousand dollars up to and including one hundred thousand dollars, the fee shall be six hundred eighty-nine dollars (\$730.34) for the first seventy thousand dollars plus eight dollars (\$8.48) for each one thousand dollars or fraction thereof by which the valuation exceeds seventy thousand dollars. |
| 648 | Planning & Inspections | 404152 | Building Permit - Residential | Residential Permit | For a valuation over one hundred thousand dollars up to and including one hundred fifty thousand dollars, the fee shall be nine hundred fifteen dollars (\$969.90) for the first one hundred thousand dollars plus seven dollars (\$7.42) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars. |
| 649 | Planning & Inspections | 404152 | Building Permit - Residential | Residential Permit | For a valuation over one hundred fifty thousand dollars up to and including two hundred thousand dollars, the fee shall be one thousand three hundred thirty-four dollars (\$1,414.04) for the first one hundred fifty thousand dollars plus seven dollars (\$7.42) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred fifty thousand dollars. |
| 650 | Planning & Inspections | 404152 | Building Permit - Residential | Residential Permit | For a valuation over two hundred thousand dollars up to and including two hundred fifty thousand dollars, the fee shall be one thousand six hundred four dollars (\$1,700.24) for the first two hundred thousand dollars plus six dollars (\$6.36) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred thousand dollars. |
| 651 | Planning & Inspections | 404152 | Building Permit - Residential | Residential Permit | For a valuation over two hundred fifty thousand dollars up to and including three hundred thousand dollars, the fee shall be one thousand nine hundred eight dollars (\$2,022.00) for the first two hundred fifty thousand dollars plus six dollars (\$6.36) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred fifty thousand dollars. |
| 652 | Planning & Inspections | 404152 | Building Permit - Residential | Residential Permit | For a valuation over three hundred thousand dollars, the fee shall be two thousand one hundred eighty-four dollars (\$2,315.04) for the first three hundred thousand dollars plus four dollars (\$4.24) for each one thousand dollars or fraction thereof by which the valuation exceeds three hundred thousand dollars. |
| 653 | Planning & Inspections | 441520 | Building Permit - Residential | Residential Permit | Total Permit cost will be comprised of the following: Master Permit-66%; Electrical-20%; Plumbing-7%; Mechanical-7% |
| 654 | Planning & Inspections | 441240 | Building Permit | Inspection fee-business hours | \$76.32 |
| 655 | Planning & Inspections | 441240 | Building Permit | Inspection fee-non business hours (Two hour minimum) | 79.5 (Two Hour Minimum) |
| 656 | Planning & Inspections | 441241 | Building Permit | Inspection fee-Expedited "On-Demand" inspections (Two hour minimum) | 79.5 (Two Hour Minimum) |
| 657 | Planning & Inspections | 441240 | Building Permit | Investigative Inspection Permit | \$76.32 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|-----------------|---|--|
| 658 | Planning & Inspections | 441150 | Sign Permits | Sign Permit | A basic sign valuation shall be determined for all signs by multiplying the sign area in square feet by the appropriate value from the following table: |
| 659 | Planning & Inspections | 441150 | Sign Permits | Sign Height (Ft) | \$0.00 |
| 660 | Planning & Inspections | 441150 | Sign Permits | Non-illuminated | Single Face |
| 661 | Planning & Inspections | 441150 | Sign Permits | 1 up to and including 20 Ft in Height | \$14.19 |
| 662 | Planning & Inspections | 441150 | Sign Permits | over 20 ft up to and including 30 ft in height | \$16.38 |
| 663 | Planning & Inspections | 441150 | Sign Permits | over 30 ft up to and including 40 ft in height | \$17.47 |
| 664 | Planning & Inspections | 441150 | Sign Permits | over 40 ft up to and including 50 ft in height | \$18.56 |
| 665 | Planning & Inspections | 441150 | Sign Permits | over 50 ft up to and including 60 ft in height | \$20.74 |
| 666 | Planning & Inspections | 441150 | Sign Permits | Over 60 ft in Height | \$21.84 |
| 667 | Planning & Inspections | 441150 | Sign Permits | Non-illuminated | Double Face |
| 668 | Planning & Inspections | 441150 | Sign Permits | 1 up to and including 20 ft in Height | \$20.74 |
| 669 | Planning & Inspections | 441150 | Sign Permits | over 20 ft up to and including 30 ft in height | \$24.02 |
| 670 | Planning & Inspections | 441150 | Sign Permits | over 30 ft up to and including 40 ft in height | \$25.11 |
| 671 | Planning & Inspections | 441150 | Sign Permits | over 40 ft up to and including 50 ft in height | \$27.30 |
| 672 | Planning & Inspections | 441150 | Sign Permits | over 50 ft up to and including 60 ft in height | \$29.48 |
| 673 | Planning & Inspections | 441150 | Sign Permits | Over 60 ft in Height | \$30.57 |
| 674 | Planning & Inspections | 441150 | Sign Permits | Sign Height (Ft) | \$0.00 |
| 675 | Planning & Inspections | 441150 | Sign Permits | Illuminated | Single Face |
| 676 | Planning & Inspections | 441150 | Sign Permits | 1 up to and including 20 ft in Height | \$26.20 |
| 677 | Planning & Inspections | 441150 | Sign Permits | over 20 ft up to and including 30 ft in height | \$30.57 |
| 678 | Planning & Inspections | 441150 | Sign Permits | over 30 ft up to and including 40 ft in height | \$34.94 |
| 679 | Planning & Inspections | 441150 | Sign Permits | over 40 ft up to and including 50 ft in height | \$38.21 |
| 680 | Planning & Inspections | 441150 | Sign Permits | over 50 ft up to and including 60 ft in height | \$40.40 |
| 681 | Planning & Inspections | 441150 | Sign Permits | Over 60 ft in Height | \$42.58 |
| 682 | Planning & Inspections | 441150 | Sign Permits | Illuminated Double Face | Double Face |
| 683 | Planning & Inspections | 441150 | Sign Permits | 1 up to and including 20 ft in Height | \$40.40 |
| 684 | Planning & Inspections | 441150 | Sign Permits | over 20 ft up to and including 30 ft in height | \$48.04 |
| 685 | Planning & Inspections | 441150 | Sign Permits | over 30 ft up to and including 40 ft in height | \$51.31 |
| 686 | Planning & Inspections | 441150 | Sign Permits | over 40 ft up to and including 50 ft in height | \$54.59 |
| 687 | Planning & Inspections | 441150 | Sign Permits | over 50 ft up to and including 60 ft in height | \$57.68 |
| 688 | Planning & Inspections | 441150 | Sign Permits | Over 60 ft in Height | \$61.14 |
| 689 | Planning & Inspections | 441150 | Sign Permits | Off-Premise Sign Demolition | \$78.61 |
| 690 | Planning & Inspections | 441150 | Sign Permits | For sign valuations equal to or less than two hundred dollars (\$200.00). Except for temporary real estate signs. | \$52.41 |
| 691 | Planning & Inspections | 441150 | Sign Permits | | For sign valuations of two hundred one (\$201.00), up to and including one thousand, sign permit fee shall be fifty two dollars and forty one cents (\$52.41) plus two dollars and eighteen cents (\$2.18) for each one hundred or portion thereof over two hundred. |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|-----------------|--|---|
| 692 | Planning & Inspections | 441150 | Sign Permits | | For sign valuation of one thousand one (\$1,001.00), up to and including ten thousand, sign permit fee shall be sixty-eight dollars and seventy-eight cents (\$68.78) plus twelve dollars and one cent (\$12.01) for each one thousand or portion thereof over one thousand. |
| 693 | Planning & Inspections | 441150 | Sign Permits | | For sign valuations over ten thousand one (\$10,001.00), up to and including twenty-five thousand sign permit fee shall be one hundred seventy five dollars and seventy-eight cents (\$175.78) plus twenty-five dollars and forty-two cents (\$25.42) for each one thousand or portion thereof over ten thousand. |
| 694 | Planning & Inspections | 441150 | Sign Permits | | For sign valuations over twenty-five thousand and one (\$25,001.00), sign permit fee shall be five hundred ninety-two dollars and eighty-five cents (\$592.85) plus thirty-eight dollars and twenty-one cents (\$38.12) for each one thousand or portion thereof over twenty-five thousand. |
| 695 | Planning & Inspections | 441150 | Sign Permits | Replacement permit (Duplicate) | \$15.29 |
| 696 | Planning & Inspections | 441440 | Fire Permits | Fire Sprinkler or Fire Extinguishing System | Minimum Fee \$78.61 |
| 697 | Planning & Inspections | 441440 | Fire Permits | Number of Sprinkler heads | \$0.00 |
| 698 | Planning & Inspections | 441440 | Fire Permits | 1 to 15 | \$78.61 |
| 699 | Planning & Inspections | 441440 | Fire Permits | 16 to 75 | \$120.10 |
| 700 | Planning & Inspections | 441440 | Fire Permits | 76 to 100 | \$159.40 |
| 701 | Planning & Inspections | 441440 | Fire Permits | 101 to 200 | \$238.01 |
| 702 | Planning & Inspections | 441440 | Fire Permits | 201 to 300 | \$278.41 |
| 703 | Planning & Inspections | 441440 | Fire Permits | Over 300 | \$317.71 |
| 704 | Planning & Inspections | 441440 | Fire Permits | Fire Suppression Systems for Cooking Operations | \$78.61 |
| 705 | Planning & Inspections | 441440 | Fire Permits | Number of Devices | \$0.00 |
| 706 | Planning & Inspections | 441440 | Fire Permits | 1 to 5 | \$78.61 |
| 707 | Planning & Inspections | 441440 | Fire Permits | 6 to 20 | \$120.10 |
| 708 | Planning & Inspections | 441440 | Fire Permits | 21 to 40 | \$159.40 |
| 709 | Planning & Inspections | 441440 | Fire Permits | 41 to 60 | \$198.71 |
| 710 | Planning & Inspections | 441440 | Fire Permits | 61 to 100 | \$238.01 |
| 711 | Planning & Inspections | 441440 | Fire Permits | over 100 | \$278.41 |
| 712 | Planning & Inspections | 441440 | Fire Permits | 1 to 3 fire hydrants | \$78.61 |
| 713 | Planning & Inspections | 441440 | Fire Permits | 4 to 6 fire hydrants | \$120.10 |
| 714 | Planning & Inspections | 441440 | Fire Permits | over 6 fire hydrants | \$159.40 |
| 715 | Planning & Inspections | 441130 | Bldg Permit | Roofing Permit | \$120.10 |
| 716 | Planning & Inspections | 441140 | Bldg Permit | Sidewalk Permit | \$78.61 |
| 717 | Planning & Inspections | 441150 | Bldg Permit | Sidewalk Permit- Re-inspection | \$66.60 |
| 718 | Planning & Inspections | 441140 | Bldg Permit | Driveway Permit | \$78.61 |
| 719 | Planning & Inspections | 441430 | Bldg Permit | Driveway Permit- Re-inspection | \$66.60 |
| 720 | Planning & Inspections | 441020 | Bldg Permit | Temporary Certificate of Occupancy | \$172.50 |
| 721 | Planning & Inspections | 441030 | Bldg Permit | Demolition Permit | \$119.01 |
| 722 | Planning & Inspections | 441020 | Bldg Permit | Temporary Structures (Tents, construction sheds, seat canopies, etc) | Minimum \$52.41 (\$0.11 per square foot for the total area per month or fraction thereof) |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|------------------------------|---|------------------------------------|
| 723 | Planning & Inspections | 441020 | Bldg Permit | Vacant Building Annual Registration-Commercial less than 5000 square feet in area | \$161.00 |
| 724 | Planning & Inspections | 441020 | Bldg Permit | Vacant Building Annual Registration-Commercial 5001 square feet to 20,000 square feet in area | \$320.00 |
| 725 | Planning & Inspections | 441020 | Bldg Permit | Vacant Building Annual Registration-commercial over 20,001 square feet in area | \$479.00 |
| 726 | Planning & Inspections | 441020 | Bldg Permit | Vacant Building commercial and residential fee for registration ownership transfers not requiring a plan review | \$81.50 |
| 727 | Planning & Inspections | 441020 | Bldg Permit | Vacant Building Annual Residential Registration Fee | \$161.00 |
| 728 | Planning & Inspections | 441080 | Bldg Permit | Mobile Home Placement Permit | \$78.61 |
| 729 | Planning & Inspections | 441020 | Bldg Permit | Duplicate Cards or Licenses | \$16.84 |
| 730 | Planning & Inspections | 441240 | Business Licenses | Vendor | \$50.00 |
| 731 | Planning & Inspections | 441190 | Business Licenses | Tax Exempt Vendor | No fee |
| 732 | Planning & Inspections | 441190 | Business Licenses | Motel | \$232.00 |
| 733 | Planning & Inspections | 441190 | Business Licenses | Hotel | \$232.00 |
| 734 | Planning & Inspections | 441190 | Business Licenses | Lodging house | \$58.00 |
| 735 | Planning & Inspections | 441190 | Business Licenses | Home occupation (New) -Annual | \$74.00 |
| 736 | Planning & Inspections | 441190 | Business Licenses | Home occupation (New) -Bi-Annual | \$131.00 |
| 737 | Planning & Inspections | 441190 | Business Licenses | Home occupation-Annual (Renewal) | \$57.00 |
| 738 | Planning & Inspections | 441200 | Business Licenses | Home occupation-Bi-Annual Renewal | \$114.00 |
| 739 | Planning & Inspections | 441190 | Business Licenses | 2nd hand dealers | \$154.00 |
| 740 | Planning & Inspections | 441190 | Business Licenses | 2nd hand dealers @ additional location | \$82.00 |
| 741 | Planning & Inspections | 441190 | Business Licenses | Expedited Application Review Fee | \$50.00 |
| 742 | Planning & Inspections | 441190 | Business Licenses | Enhanced Provisional License Fee | \$150.00 |
| 743 | Planning & Inspections | 441190 | Business Licenses | Flea Market Operator License | \$632.00 |
| 744 | Planning & Inspections | 441190 | Business Licenses | Renewal Fee for Flea Market Operators License | \$507.00 |
| 745 | Planning & Inspections | 441190 | Business Licenses | 2nd hand dealer receipt books- 50 receipts per book. | 10.00 ea |
| 746 | Planning & Inspections | 441230 | Parades | | \$65.60 |
| 747 | Planning & Inspections | 441310 | Amplification Fee | 4 or more days in advance of event | \$17.00 |
| 748 | Planning & Inspections | 441310 | Amplification Fee | 3 or less day in advance of event | \$32.00 |
| 749 | Planning & Inspections | 441310 | Temporary Event | | \$65.60 |
| 750 | Planning & Inspections | 441400 | Contractors Registration Fee | Registration Fee | \$102.00 |
| 751 | Planning & Inspections | 441410 | Business License | Sign Painting Contractors | \$112.00 |
| 752 | Planning & Inspections | 441410 | Business License | Sign Contractor | 1 Year \$609.00 2 Years \$1,216.00 |
| 753 | Planning & Inspections | 441410 | Business License | Sign Installer | \$609.00 |
| 754 | Planning & Inspections | 441410 | Business License | Temp. inflatable sign installer | \$1,215.00 |
| 755 | Planning & Inspections | 441410 | Business License | Temp inflatable sign installed by property owner | \$609.00 |
| 756 | Planning & Inspections | 441190 | Business License | Motor Vehicle Dealers | 1 Year \$147.00 2 Years \$292.00 |
| 757 | Planning & Inspections | 441190 | Licenses | Sexually Oriented Business License | *** |
| 758 | Planning & Inspections | 441190 | Licenses | Initial Fee (Annual) | \$669.00 |
| 759 | Planning & Inspections | 441190 | Licenses | Renewal Fee (Annual) | \$426.00 |
| 760 | Planning & Inspections | 441190 | Licenses | Sexually Oriented Business Employee | *** |
| 761 | Planning & Inspections | 441190 | Licenses | Initial Fee (Annual) | \$50.00 |
| 762 | Planning & Inspections | 441190 | Licenses | Renewal Fee (Annual) | \$25.00 |
| 763 | Planning & Inspections | | Licenses | Background checks (per employee) for Boarding Home License | 17.00 per employee |
| 764 | Planning & Inspections | 441490 | Development | Construction SWP3 permit fee - 5 Acres sites or larger | \$133.20 one time permit fee |
| 765 | Planning & Inspections | 441490 | Development | Industrial SWP3 permit fee | \$133.20 one time permit fee |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|-----------------|---|---------------------------------------|
| 766 | Planning & Inspections | 441490 | Development | De-Watering/Discharge to MS4 (Storm water) permit fee | \$133.20 one time permit fee |
| 767 | Planning & Inspections | 441060 | Development | Commercial Sidewalk | \$78.61 |
| 768 | Planning & Inspections | 441060 | Development | Commercial Driveway | \$78.61 |
| 769 | Planning & Inspections | 441060 | Development | Grading Permit - Subdivisions | *** |
| 770 | Planning & Inspections | 441060 | Development | 0-5 acres | \$658.36 |
| 771 | Planning & Inspections | 441060 | Development | 5.1-10acres | \$788.28 |
| 772 | Planning & Inspections | 441060 | Development | 10.1-20 acres | \$919.28 |
| 773 | Planning & Inspections | 441060 | Development | 20.1-30 acres | \$1,050.31 |
| 774 | Planning & Inspections | 441060 | Development | 30.1-40 acres | \$1,183.51 |
| 775 | Planning & Inspections | 441060 | Development | 40.1-50 acres | \$1,314.53 |
| 776 | Planning & Inspections | 441060 | Development | 50.1 + acres | \$1,445.54 |
| 777 | Planning & Inspections | 441060 | Development | Borrow / Waste | \$563.37 |
| 778 | Planning & Inspections | 441060 | Development | First Extension | 36% of grading permit |
| 779 | Planning & Inspections | 441060 | Development | Second Extension | 36% of grading permit |
| 780 | Planning & Inspections | 441060 | Development | Grading Permit-All other commercial/residential | \$0.00 |
| 781 | Planning & Inspections | 441060 | Development | 0-5 acres | \$470.57 |
| 782 | Planning & Inspections | 441060 | Development | 5.1-10acres | \$563.37 |
| 783 | Planning & Inspections | 441060 | Development | 10.1-20 acres | \$657.26 |
| 784 | Planning & Inspections | 441060 | Development | 20.1-30 acres | \$751.16 |
| 785 | Planning & Inspections | 441060 | Development | 30.1-40 acres | \$845.05 |
| 786 | Planning & Inspections | 441060 | Development | 40.1-50 acres | \$938.95 |
| 787 | Planning & Inspections | 441060 | Development | 50.1 + acres | \$1,032.84 |
| 788 | Planning & Inspections | 441060 | Development | Borrow / Waste | \$563.37 |
| 789 | Planning & Inspections | 441060 | Development | First Extension | 36% of grading permit |
| 790 | Planning & Inspections | 441060 | Development | Second Extension | 36% of grading permit |
| 791 | Planning & Inspections | 441060 | Development | Mountain Development Association | *** |
| 792 | Planning & Inspections | 441060 | Development | Grading Permit | *** |
| 793 | Planning & Inspections | 441060 | Development | 0-5 acres | \$1,876.80 |
| 794 | Planning & Inspections | 441060 | Development | 5.1-10 acres | \$2,252.38 |
| 795 | Planning & Inspections | 441060 | Development | 10.1-20 acres | \$2,627.96 |
| 796 | Planning & Inspections | 441060 | Development | 20.1-30 acres | \$3,003.54 |
| 797 | Planning & Inspections | 441060 | Development | 30.1-40 acres | \$3,376.94 |
| 798 | Planning & Inspections | 441060 | Development | 40.1-50 acres | \$3,753.61 |
| 799 | Planning & Inspections | 441060 | Development | 50.1 + acres | \$4,129.19 |
| 800 | Planning & Inspections | 441060 | Development | Borrow / Waste | \$1,500.13 |
| 801 | Planning & Inspections | 441060 | Development | First Extension | 36% of MDA |
| 802 | Planning & Inspections | 441060 | Development | Second Extension | 36% of MDA |
| 803 | Planning & Inspections | 441060 | Development | Re-inspection fee | \$67.63 |
| 804 | Planning & Inspections | 441070 | Development | Credit Access Certificate of Registration | \$197.00 each year |
| 805 | Planning & Inspections | 441300 | Business Permit | Brewer Permit (B) | 1 Year \$750.00 2 Years \$1,500.00 |
| 806 | Planning & Inspections | 441300 | Business Permit | Non-Resident Brewers Permit (U) | 1 Year \$750.00 2 Years \$1,500.00 |
| 807 | Planning & Inspections | 441300 | Business Permit | Distillers and Rectifiers (D) | 1 Year \$750.00 2 Years \$1,500.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees | |
|----------|------------------------|---------|-------------------|--|---------------------------------------|---|
| 808 | Planning & Inspections | 441300 | Business Permit | Winery (G) | 1 Year \$37.50 2 Years \$75.00 | |
| 809 | Planning & Inspections | 441300 | Business Permit | Wine Bottlers (Z) | 1 Year \$112.50 2 Years \$225.00 | |
| 810 | Planning & Inspections | 441300 | Business Permit | Wholesalers (W) | 1 Year \$937.50 2 Years \$1,875.00 | |
| 811 | Planning & Inspections | 441300 | Business Permit | General Class B Wholesalers (X) | 1 Year \$150.00 2 Years \$300.00 | |
| 812 | Planning & Inspections | 441300 | Business Permit | Local Class B Wholesaler (LX) | 1 Year \$37.50 2 Years \$75.00 | |
| 813 | Planning & Inspections | 441300 | Business Permit | Package Store (P) | 1 Year \$250.00 2 Years \$500.00 | |
| 814 | Planning & Inspections | 441300 | Business Permit | Wine Only Package Store (Q) | 1 Year \$37.50 2 Years \$75.00 | |
| 815 | Planning & Inspections | 441300 | Business Permit | Wine and Beer Retailers (BG) | 1 Year \$87.50 Years \$175.00 | 2 |
| 816 | Planning & Inspections | 441300 | Business Permit | Wine and Beer Retailers Off-Premise (BQ) | 1 Year \$30.00 2 Years \$60.00 | |
| 817 | Planning & Inspections | 441300 | Business Permit | Mixed Beverage (MB)- Year 1 and 2 are TABC fees. Year 3 is COEP fee. Annual payment for COEP | 3rd and > \$375.00 Per Year | |
| 818 | Planning & Inspections | 441300 | Business Permit | Mixed Beverage (MB)- Year 1 and 2 are TABC fees. Year 3 is COEP fee. Bi- Annual payment for COEP | 3rd and > \$750.00 Per Year | |
| 819 | Planning & Inspections | 441300 | Business Permit | Mixed Beverage Late Hrs. (LB) | 1 Year \$75.00 Years \$150.00 | 2 |
| 820 | Planning & Inspections | 441300 | Business Permit | Daily Temporary Mixed Beverage (TB) | 1 Year \$12.50 Years \$25.00 | 2 |
| 821 | Planning & Inspections | 441300 | Business Permit | Caterers (CB) | 1 Year \$250.00 Years \$500.00 | 2 |
| 822 | Planning & Inspections | 441300 | Business Permit | Private Club Late Hours (NL) | 1 Year \$375.00 Years \$750.00 | 2 |
| 823 | Planning & Inspections | 441300 | Business Permit | Non-Resident Brewers Sellers (S) | 1 Year \$75.00 Years \$150.00 | 2 |
| 824 | Planning & Inspections | 441300 | Business Permit | Beverage Cartage (PE) | 1 Year \$10.00 Years \$20.00 | 2 |
| 825 | Planning & Inspections | 441300 | Business Permit | Bonded Warehouse (J) | 1 Year \$75.00 Years \$150.00 | 2 |
| 826 | Planning & Inspections | 441300 | Business Permit | Food and Beverage Certificate (FB) | 1 Year \$50.00 Years \$100.00 | 2 |
| 827 | Planning & Inspections | 441300 | Business Permit | Beer Manufacturer (BA) 1 Year Permit | \$0.00 | |
| 828 | Planning & Inspections | 441300 | Business Permit | a. 1st Establishment | \$377.00 | |
| 829 | Planning & Inspections | 441300 | Business Permit | b. 2nd Establishment | \$752.00 | |
| 830 | Planning & Inspections | 441300 | Business Permit | c. 3rd thru 5th Establishments | \$2,139.50 | |
| 831 | Planning & Inspections | 441300 | Business Permit | d. 5 or more Establishment | \$4,202.00 | |
| 832 | Planning & Inspections | 441300 | Business Permit | Beer Manufacturer (BA) 2 Year Permit | \$0.00 | |
| 833 | Planning & Inspections | 441300 | Business Permit | a. 1st Establishment | \$750.00 | |
| 834 | Planning & Inspections | 441300 | Business Permit | b. 2nd Establishment | \$1,500.00 | |
| 835 | Planning & Inspections | 441300 | Business Permit | c. 3rd thru 5th Establishments | \$4,275.00 | |
| 836 | Planning & Inspections | 441300 | Business Permit | d. 5 or more Establishment | \$8,400.00 | |
| 837 | Planning & Inspections | 441300 | Business Permit | General Beer Distributors (BB) | 1 Year \$150.00 Years \$300.00 | 2 |
| 838 | Planning & Inspections | 441300 | Business Permit | Local Beer Distributors (BD) | 1 Year \$37.50 Years \$75.00 | 2 |
| 839 | Planning & Inspections | 441300 | Business Permit | Branch Beer Distributors (BC) | 1 Year \$37.50 Years \$75.00 | 2 |
| 840 | Planning & Inspections | 441300 | Business Permit | Beer Importers (BI) | 1 Year \$10.00 Years \$20.00 | 2 |
| 841 | Planning & Inspections | 441300 | Business Permit | Beer Importers Carriers (BI) | 1 Year \$10.00 Years \$20.00 | 2 |
| 842 | Planning & Inspections | 441300 | Business Permit | Beer Retailers On-Premise (BE) | 1 Year \$75.00 Years \$150.00 | 2 |
| 843 | Planning & Inspections | 441300 | Business Permit | Retail Dealers On-Premise Late Hrs. (BL) | 1 Year \$125.00 Years \$250.00 | 2 |
| 844 | Planning & Inspections | 441300 | Business Permit | Beer Retailers Off-Premise (BF) | 1 Year \$30.00 Years \$60.00 | 2 |
| 845 | Planning & Inspections | 441300 | Business Permit | Brew Pub (BP) | 1 Year \$250.00 Years \$500.00 | 2 |
| 846 | Planning & Inspections | 441300 | Business Licenses | Boarding Home Facility Annual Permit | \$264.00 | |
| 847 | Library | 443000 | Library Fees | Overdue Fines | \$0.15/day | |
| 848 | Library | 443000 | Library Fees | Lost Adult/YA Hardback | Fair Market Value to Replace Item | |
| 849 | Library | 443000 | Library Fees | Adult Card/replacement | \$2.00 | |
| 850 | Library | 443000 | Library Fees | Juvenile Card/replacement | \$1.00 | |
| 851 | Library | 443000 | Library Fees | Main Library Auditorium Fee | \$75.00 | |
| 852 | Library | 443000 | Library Fees | Main Library Atrium Fee (Hrly) | \$50.00 | |
| 853 | Library | 443000 | Library Fees | Computer Lab Fee | \$75.00 per hour | |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|-------------------------|--|---|
| 854 | Library | 443000 | Library Fees | Meeting Room Use Fee: Neighborhood Libraries | \$25.00 |
| 855 | Library | 450650 | Facility Object Rentals | Chairs | \$2.00 Each |
| 856 | Library | 450650 | Facility Object Rentals | Easels | \$7.00 Each |
| 857 | Library | 450650 | Facility Object Rentals | Tables | \$10.00 Each |
| 858 | Library | 450650 | Facility Object Rentals | Podium/Sound System | \$50.00 |
| 859 | Library | 450650 | Facility Object Rentals | Projector/Whiteboard | \$25.00 |
| 860 | Library | 443000 | Library Fees | Non-Resident Convenience Fee | \$50.00 per year/\$25.00 per 6 months |
| 861 | Library | 443000 | Library Fees | Scanning of Photographs (low resolution) | \$20.00 |
| 862 | Library | 443000 | Library Fees | Scanning of Photographs (high resolution) | \$30.00 |
| 863 | Library | 443000 | Library Fees | Reproduction of Maps/Architectural Drawings | \$15.00 Plus Cost of Professional Outside Reproduction Services |
| 864 | Library | 443000 | Library Fees | Preservation Fee (Applies to all Reproduction Requests) | \$1.00 |
| 865 | Library | 443000 | Library Fees | Document Delivery Services | \$1.00 per page |
| 866 | Library | 443000 | Library Fees | Commercial Use Fee | \$10.00 |
| 867 | Library | 443000 | Library Fees | Damaged or missing DVD/Music CD Case | \$3.00 |
| 868 | Library | 443000 | Library Fees | Damaged or Missing Book Cover | \$3.00 |
| 869 | Library | 443000 | Library Fees | Damaged or Missing Kit Bag | \$3.00 |
| 870 | Library | 443000 | Library Fees | Damaged or Missing Audiobook Case | \$3.00 |
| 871 | Library | 443000 | Library Fees | Damaged or Missing Barcode | \$3.00 |
| 872 | Library | 443000 | Library Fees | Damaged or Missing Spine Label | \$3.00 |
| 873 | Library | 443000 | Library Fees | Interlibrary Loan Postage Fee | \$3.00 per item |
| 874 | Environmental Services | 431400 | Residential | Base Rate (Residential) | \$17.00 per month |
| 875 | Environmental Services | 431400 | Residential | Excess Waste - Administrative Fee | \$4.50 for one additional lift of the arm. |
| 876 | Environmental Services | 431400 | Residential | Additional Container (Residential) | \$17.00 per month for each additional container, plus service charges |
| 877 | Environmental Services | 431400 | Residential | Senior and Disabled Citizens Discount | 20% reduction of Base Rate |
| 878 | Environmental Services | 431400 | Commercial | Base Rate (Commercial) | \$26.00 per month for once a week collection per container. |
| 879 | Environmental Services | 431400 | Commercial | Additional Container (Commercial) | \$26.00 per month for each additional container. |
| 880 | Environmental Services | 431400 | Residential | Side door Collection | \$17.00 per month |
| 881 | Environmental Services | 431400 | Residential | Residential Refuse Collection w/ reduced size container | \$17.00 per month |
| 882 | Environmental Services | 431400 | Residential | Res Refuse Collection w/ reduced size container & Discount | 20% reduction of Base Rate |
| 883 | Environmental Services | 431450 | Other | Special Collection Service (Residential) | \$35.00 up to 5 cubic yards. \$7.00 for each additional cubic yard. |
| 884 | Environmental Services | 431450 | Other | Dead Animal Collection Fee | \$20.00 for small animal 49 lbs. or less); \$40.00 for domesticated pets (greater than 50 lbs.); \$150 for farm animals within the city limits; \$175 for farm animals inside county and outside city limits. |
| 885 | Environmental Services | 431460 | Residential | Citizen Collection Station Fee | \$5.00 for each visit in excess of monthly frequency limit set by Director with limit of 4 cy, no C&D and no commercial. |
| 886 | Environmental Services | 431460 | Residential | Citizen Collection Station Fee | \$5.00 coupon Non-customer, one visit; standard restrictions; non-commercial; residential solid waste only, excludes household hazardous waste. |
| 887 | Environmental Services | 431460 | Special Collections | Property Clean Up Fee | Labor, equipment and disposal rates as set by Director in 1/4 hour increments with 1 hour minimum. |
| 888 | Environmental Services | 450660 | General | Interest on unpaid balances | 10% per year (.83% of invoiced amount per month) |
| 889 | Environmental Services | 441250 | Permits | Hauler Permit Fee | \$150.00 per vehicle for complete term of permit or \$12.50 per vehicle per month for less than complete term of permit |
| 890 | Environmental Services | 441250 | Permits | Replacement Decal | \$10.00 each |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|------------------------|--|---|
| 891 | Environmental Services | 431250 | Permits | Reinstatement of Suspended or Revoked Permit | 50% of annual Hauler Permit Fee for suspended permit, 100% of annual Hauler Permit Fee for revoked permit. |
| 892 | Environmental Services | 441250 | Permits | Special Waste Disposal Fee-Immediate Disposal | \$25.00 surcharge plus regular per ton landfill disposal charge for a scheduled disposal. \$35.00 surcharge plus double the regular per ton landfill disposal charge for an unscheduled disposal. |
| 893 | Environmental Services | 441250 | Permits | Permit Fee (Container on Sidewalk/R.O.W.) | \$72.00 annual fee per container or \$6.00 per month for a partial first year |
| 894 | Environmental Services | 431410 | Disposal | Landfill Fees | \$26.00 per ton, prorated, with a minimum fee of \$16.00. \$5.00 charge for unsecured/uncovered load. |
| 895 | Environmental Services | 431410 | Disposal | Landfill Fee (Brush Waste, Uncontaminated) | \$26.00 per ton, prorated, with a minimum fee of \$10.00. |
| 896 | Environmental Services | 431410 | Disposal | Landfill Fees (Materials Requiring Special Handling) | \$90.00 per ton, pro-rated, for RACM Non-Friables, foam materials, sponge or sponge-like materials and other wastes requiring special handling, with a minimum fee of \$90. \$5.00 for refrigerant removal. |
| 897 | Environmental Services | 431410 | Disposal | Landfill Fees (Materials Requiring Special Handling) | \$90.00 per ton, pro-rated, for dead animals with a total weight greater than 100 lbs. Small dead animals with a total weight less than 100 lbs. will be charged the standard landfill rate. |
| 898 | Environmental Services | 431410 | Disposal | Billing Fee for Landfill Charge Accounts | \$25.00 per month |
| 899 | Environmental Services | 431430 | Disposal | Disposal Fee (Waste Tires) | Small or Medium tires (19.5 inches or less) \$1.50, Large Tires (greater than 19.5 inches but less than 24 inches) \$8, tires greater than 24 inches will be charged a rate of \$110.00/ton. Rim Removal Fee - Small or Medium tires \$5.00, Rim Removal Fee - Large Tires \$15.00. |
| 900 | Environmental Services | 431410 | Disposal | Prohibited Waste | \$25.00 surcharge plus applicable disposal and administrative costs. |
| 901 | Environmental Services | 431410 | Disposal | Transfer Fee | \$30.00 per ton, prorated, with a minimum fee of \$20.00 |
| 902 | Environmental Services | 443060 | Disposal | Sale of Mulch/Compost | City Departments - Free, El Paso Solid Waste Residential Customers - Free at CCS or Landfill; Commercial Customers - Free at Landfill; Commercial Customers within City limits - \$15.00 cy if delivered by ESD. |
| 903 | Environmental Services | 443060 | Disposal | Sale of Safety Vest | \$10.00 each |
| 904 | Environmental Services | 443060 | Disposal | RFID (Automated Scale) Tag | \$25.00 each |
| 905 | Environmental Services | 431400 | Other | Container (96 gallon) Replacement Fee | \$55.00 per Container |
| 906 | Environmental Services | 431400 | Other | Container (64 gallon) Replacement Fee | \$55.00 per Container |
| 907 | Environmental Services | 431400 | Other | Service Charge (delivery or removal of container) | \$25.00 per Event |
| 908 | Environmental Services | 431400 | Other | Missed Collection Fee | \$10.00 for pick up |
| 909 | Environmental Services | 431460 | Administrative Fee | | \$25.00 charge for administrative costs related to the preparation of property liens |
| 910 | Environmental Services | 450650 | Shopping Cart Recovery | Shopping Cart Recovery Fee | \$50.00 per Cart impounded by City |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|---|---|--|
| 911 | Environmental Services | 450650 | Construction or Demolition | Manifest Fee | \$5.00 per manifest; No fee for City - funded projects |
| 912 | Environmental Services | 443580 | Services | Environmental Fee (Residential) | \$5.00 per Residential Living Unit |
| 913 | Environmental Services | 443580 | Services | Environmental Fee (Commercial) | \$15.00 per Commercial Establishment |
| 914 | Environmental Services | | Environmental General-Facilities | | |
| 915 | Environmental Services | 441190 | Annual License Fee | Public Swimming Pool-Annual | \$275.00 |
| 916 | Environmental Services | 441190 | Bi-Annual License Fee | Public Swimming Pool-Bi-Annual | \$550.00 |
| 917 | Environmental Services | 441190 | Annual License Fee | Spas-annual | \$175.00 |
| 918 | Environmental Services | 441190 | Bi-Annual License Fee | Spas-bi-annual | \$350.00 |
| 919 | Environmental Services | 441430 | Re-Inspection Fee | Public Swimming Pool Or Public Spa Fee Per Inspection | \$175.00 |
| 920 | Environmental Services | 441430 | Water Sampling Fee | Water Sampling of Public Swimming Pools and Public Spas | \$100 plus lab fees |
| 921 | Environmental Services | 441190 | Temporary License | Above Ground Public Pool (Per Pool) | \$125.00 |
| 922 | Environmental Services | 441190 | Temporary License | Above Ground Spa (Per Spa) | \$125.00 |
| 923 | Environmental Services | 441500 | Studio Registration Fee | Tattoo and Body Art - Biennial | 2 Year \$390.00 Per month \$16.25 |
| 924 | Environmental Services | 441500 | Artist License Fee | Tattoo and Body Art - Annual | \$65.00 |
| 925 | Environmental Services | 441190 | Annual License Fee | Trailer Court Annual | \$275.00 |
| 926 | Environmental Services | 441190 | Re-Inspection Fee | Trailer Court | \$175.00 |
| 927 | Environmental Services | 441190 | Annual License Fee | Laundries - Annual | \$175.00 |
| 928 | Environmental Services | 441190 | Bi-Annual License Fee | Laundries - Bi-Annual | \$350.00 |
| 929 | Environmental Services | 441190 | Re-Inspection Fee | Laundries | \$125.00 |
| 930 | Environmental Services | | Animal Services | | |
| 931 | Environmental Services | 431390 | Adoption Fee | | Each adoption from no charge to \$110.00 |
| 932 | Environmental Services | 441320 | Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation | Permit Yearly Renewal | \$60.00 |
| 933 | Environmental Services | 441320 | Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation | Amending Permit | \$10.00 |
| 934 | Environmental Services | 441320 | Other Animals-Restrictions-Permit Requirements | Permit Yearly Renewal | \$35.00 |
| 935 | Environmental Services | 431280 | Microchip Fees | Initial Issuance | \$15.00 |
| 936 | Environmental Services | 431280 | Services | Animal Rabies Vaccination | \$9.00 per vaccination |
| 937 | Environmental Services | 431280 | Tick Bath | Tick Bath | \$10.00 |
| 938 | Environmental Services | 431280 | Disposal of Dead Animals | Disposal of dead animals brought to shelter | \$16.00 |
| 939 | Environmental Services | 431280 | Euthanasia of Animals | Euthanasia of animals | \$25.00 |
| 940 | Environmental Services | 431280 | Boarding and Kennel Permit | Boarding kennel permit | \$110.00 |
| 941 | Environmental Services | 441320 | Pick up or Delivery of Animals | Pick up or Delivery of animals | \$45.00 |
| 942 | Environmental Services | 441320 | Other Animals-Restrictions-Permit Requirements | Amending Permit | \$5.00 |
| 943 | Environmental Services | 441320 | Buying And Selling | Shows And Exhibition | \$100.00 |
| 944 | Environmental Services | 441320 | Buying And Selling | Grooming | \$110.00 |
| 945 | Environmental Services | 441320 | Buying And Selling | Kennel | \$100.00 |
| 946 | Environmental Services | 441320 | Buying And Selling | Animal Establishment | \$200.00 |
| 947 | Environmental Services | 441320 | Registration | Application Initial Issuance or Renewal | \$10.00 |
| 948 | Environmental Services | 441320 | Registration | Replacement Registration and/or Tag | \$5.00 - Altered Pets \$15.00 - Intact pets |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|----------------------|--|--|
| 949 | Environmental Services | 441320 | Registration | Registration Transfer | \$10.00 |
| 950 | Environmental Services | 441320 | Fees-Impoundment | Class A: Dog, Cat Each | \$55.00 |
| 951 | Environmental Services | 441320 | Fees-Impoundment | Class B: Goats, Sheep, Lambs, Pigs, Sows, Shoats, Calves, Foals And Animals Of The Same Approximate Size And Weight, Each Animal | \$55.00 |
| 952 | Environmental Services | 441320 | Fees-Impoundment | Class C: Horses, Ponies, Mules And Animals Of Same Size And Weight, Each Animal | \$85.00 |
| 953 | Environmental Services | 441320 | Fees-Impoundment | CLASS D: Exotic Animals: Requiring Capture by Division Personnel | \$50.00 |
| 954 | Environmental Services | 441320 | Fees-Impoundment | Class D: Exotic Animals, Already Contained | \$45.00 |
| 955 | Environmental Services | 441320 | Fees-Impoundment | Additional fee, multiple redemption of unaltered dog or cat | \$10.00 |
| 956 | Environmental Services | 431280 | Handling Fee | Daily Fee Class A | \$10.00 |
| 957 | Environmental Services | 431280 | Handling Fee | Daily Fee Class B | \$15.00 |
| 958 | Environmental Services | 431280 | Handling Fee | Daily Fee Class C | \$15.00 |
| 959 | Environmental Services | 431280 | Handling Fee | Daily Fee Class D | \$15.00 |
| 960 | Environmental Services | 431280 | Shelter Services | Animal Trap - Small | \$60.00 |
| 961 | Environmental Services | 431280 | Shelter Services | Animal Trap - Large | \$110.00 |
| 962 | Environmental Services | 431280 | Shelter Services | Impound Fee Dog or Cat-Repeat Offender | \$25.00 per event |
| 963 | Environmental Services | 441320 | Animal Litter Permit | Per litter | \$75.00 |
| 964 | Environmental Services | 441320 | Breeding | Breeder's Permit | \$100.00 |
| 965 | Environmental Services | 431280 | Shelter Services | Vet Assessment | \$50.00 per animal per assessment |
| 966 | Environmental Services | 431280 | Shelter Services | Rabies Processing Fee | Fee for owned animals that have bitten, in lieu of quarantine: \$50. |
| 967 | Environmental Services | 431280 | Shelter Services | Animal Transportation Fee | Fee for packaging and transporting to lab for testing: \$100 |
| 968 | Environmental Services | 431280 | Shelter Services | Animal Storage Fee for Remains | Fee to store animal properly prior to cremation, or to hold for burial pending results of the rabies exam: \$25.00 |
| 969 | Environmental Services | 431280 | Shelter Services | Animal Vaccinations | DHLPP (dog) FVRCP (Cat) \$9.00 each |
| 970 | Environmental Services | 431280 | Shelter Services | Animal Vaccinations-Rescue Partners | \$5.00 per vaccination |
| 971 | Environmental Services | 441320 | Fees-Impoundment | Impoundment of animals in unincorporated areas of County | \$55.00 |
| 972 | Environmental Services | 431280 | Shelter Services | Pet Aids (leash, cat carrier, other) | \$5.00 |
| 973 | Environmental Services | 431280 | Shelter Services | Spay/Neuter Fees - Cats/Dogs | Cat Neuter \$30.00, Cat Spay \$50.00, Dog Neuter (under 40 pounds) \$65.00, Dog Neuter (40 - 70 pounds) \$85.00, Dog Spay (under 40 pounds) \$85.00, Dog Spay (40 - 70 pounds) \$100.00 |
| 974 | Environmental Services | 431280 | Shelter Services | Spay/Neuter Fees - Other | Animal in heat \$10.00 - \$20.00 additional, Animal pregnant \$20.00 - \$50.00 additional, Animal is obese \$10.00 - \$30.00 additional, Undescended testicles \$50.00 additional or refer to specialist |
| 975 | Environmental Services | 441320 | Registration | Dangerous Dog Registration | \$60.00 |
| 976 | Environmental Services | 420000 | Franchise Fee | Waste Container Franchise Fee- Per Container | \$2.00 Per Month, Per approved container |
| 977 | Environmental Services | 420000 | Franchise Fee | Waste Container Franchise Fee- Annual | \$2,000.00/ Per Year |
| 978 | Parks and Recreation | | Recreation Centers | (+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate are per hour unless indicated hour minimum rental for facility is non-contiguous to public hour of operation. | Rates Two use that Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|--|---------------------|-----------------------------|
| 979 | Parks and Recreation | | Armijo Recreation Center | | |
| 980 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$35 / \$28 / \$140 / \$44 |
| 981 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | \$18 / \$14 / \$72 / \$23 |
| 982 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | \$45 / \$36 / \$180 / \$56 |
| 983 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | \$23 / \$18 / \$92 / \$29 |
| 984 | Parks and Recreation | 450200 | Lower Multipurpose Room 1 (open area) | | \$80 / \$64 / \$320 / \$100 |
| 985 | Parks and Recreation | 450200 | Classroom 1/Eagle | | \$31 / \$25 / \$125 / \$38 |
| 986 | Parks and Recreation | 450200 | Classroom 2 | | \$43 / \$35 / \$173 / \$54 |
| 987 | Parks and Recreation | 440040 | Boxing Room (per month) (+) Adult/Youth | | \$15.00/\$10.00 |
| 988 | Parks and Recreation | 440040 | Boxing Room (per day) (+) Adult/Youth | | \$2.00/\$1.00 |
| 989 | Parks and Recreation | 450200 | Boxing Room | | \$43 / \$34 / \$172 / \$54 |
| 990 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$10.00 |
| 991 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$3.00 |
| 992 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 993 | Parks and Recreation | | Carolina Recreation Center | | |
| 994 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$35 / \$28 / \$140 / \$44 |
| 995 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | \$18 / \$14 / \$72 / \$23 |
| 996 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | \$45 / \$36 / \$180 / \$56 |
| 997 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | \$23 / \$18 / \$92 / \$29 |
| 998 | Parks and Recreation | 450200 | Classroom 1 | | \$11 / \$8 / \$43 / \$13 |
| 999 | Parks and Recreation | 450200 | Classroom 2 | | \$21 / \$17 / \$84 / \$26 |
| 1000 | Parks and Recreation | 450200 | Classroom A | | \$20 / \$16 / \$82 / \$25 |
| 1001 | Parks and Recreation | 450200 | Multipurpose Room | | \$56 / \$45 / \$224 / \$70 |
| 1002 | Parks and Recreation | 440040 | Boxing Room (per month) (+) Adult/Youth | | \$15.00/\$10.00 |
| 1003 | Parks and Recreation | 440040 | Boxing Room (per day) (+) Adult/Youth | | \$2.00/\$1.00 |
| 1004 | Parks and Recreation | 450200 | Boxing Room | | \$83 / \$66 / \$332 / \$104 |
| 1005 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$10.00 |
| 1006 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$3.00 |
| 1007 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1008 | Parks and Recreation | | Chihuahuita Neighborhood Center | | |
| 1009 | Parks and Recreation | 450200 | Multipurpose Room | | \$35 / \$28 / \$140 / \$43 |
| 1010 | Parks and Recreation | 450040 | Weight Room (per month) (+) | | \$6.00 |
| 1011 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$3.00 |
| 1012 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1013 | Parks and Recreation | | Don Haskins Recreation Center | | |
| 1014 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$45 / \$36 / \$180 / \$56 |
| 1015 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | \$23 / \$18 / \$92 / \$29 |
| 1016 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | \$55 / \$44 / \$220 / \$69 |
| 1017 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | \$28 / \$22 / \$112 / \$35 |
| 1018 | Parks and Recreation | 450200 | Auxiliary Gym (per hour) | | \$25 / \$20 / \$100 / \$31 |
| 1019 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour) | | \$13 / \$10 / \$52 / \$16 |
| 1020 | Parks and Recreation | 450200 | Auxiliary Gym (per hour)-Prime Time | | \$35 / \$28 / \$140 / \$44 |
| 1021 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour)-Prime Time | | \$17 / \$14 / \$68 / \$21 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|--|---------------------|----------------------------|
| 1022 | Parks and Recreation | 450200 | Classroom 1 | | \$12 / \$10 / \$48 / \$15 |
| 1023 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$18.00 |
| 1024 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$4.00 |
| 1025 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1026 | Parks and Recreation | | Galatzan Recreation Center | | |
| 1027 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$35 / \$28 / \$140 / \$44 |
| 1028 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | \$18 / \$14 / \$72 / \$22 |
| 1029 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | \$45 / \$36 / \$180 / \$56 |
| 1030 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | \$23 / \$18 / \$92 / \$29 |
| 1031 | Parks and Recreation | 450200 | Auxiliary Gym (per hour) | | \$15 / \$12 / \$60 / \$19 |
| 1032 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour) | | \$7 / \$6 / \$28 / \$9 |
| 1033 | Parks and Recreation | 450200 | Auxiliary Gym (per hour)-Prime Time | | \$25 / \$20 / \$100 / \$31 |
| 1034 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour)-Prime Time | | \$13 / \$10 / \$52 / \$16 |
| 1035 | Parks and Recreation | 450200 | Multipurpose Room | | \$66 / \$53 / \$264 / \$82 |
| 1036 | Parks and Recreation | 450200 | Dance Studio | | \$19 / \$16 / \$77 / \$24 |
| 1037 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$10.00 |
| 1038 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$3.00 |
| 1039 | Parks and Recreation | | Gary del Palacio Recreation Center | | |
| 1040 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$45 / \$36 / \$180 / \$56 |
| 1041 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | \$23 / \$18 / \$92 / \$29 |
| 1042 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | \$55 / \$44 / \$220 / \$69 |
| 1043 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | \$28 / \$22 / \$112 / \$35 |
| 1044 | Parks and Recreation | 450200 | Auxiliary Gym (per hour) | | \$25 / \$20 / \$100 / \$31 |
| 1045 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour) | | \$13 / \$10 / \$52 / \$16 |
| 1046 | Parks and Recreation | 450200 | Auxiliary Gym (per hour)-Prime Time | | \$35 / \$28 / \$140 / \$44 |
| 1047 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour)-Prime Time | | \$17 / \$14 / \$68 / \$21 |
| 1048 | Parks and Recreation | 450200 | Multipurpose Room | | \$44 / \$35 / \$176 / \$55 |
| 1049 | Parks and Recreation | 450200 | Dance Studio | | \$26 / \$21 / \$104 / \$32 |
| 1050 | Parks and Recreation | 440040 | Racquetball Court (per month)(+) Adult/Youth | | \$15.00/\$10.00 |
| 1051 | Parks and Recreation | 440040 | Racquetball Court (per hour)(+) Adult/Youth | | \$2.00/\$1.00 |
| 1052 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$18.00 |
| 1053 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$4.00 |
| 1054 | Parks and Recreation | 440040 | Kitchen (per event) | | \$30.00 |
| 1055 | Parks and Recreation | | Leona Ford Washington Recreation Center | | |
| 1056 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$15 / \$12 / \$60 / \$19 |
| 1057 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | \$7 / \$6 / \$28 / \$9 |
| 1058 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | \$25 / \$20 / \$100 / \$31 |
| 1059 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | \$13 / \$10 / \$52 / \$16 |
| 1060 | Parks and Recreation | 450200 | Multipurpose Room-Hall | | \$59 / \$47 / \$236 / \$78 |
| 1061 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$10.00 |
| 1062 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$3.00 |
| 1063 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1064 | Parks and Recreation | | Marty Robbins Recreation Center | | |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|---|--|-------------------------------|
| 1065 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$45 / \$36 / \$180 / \$56 |
| 1066 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | \$23 / \$18 / \$92 / \$29 |
| 1067 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | \$55 / \$44 / \$220 / \$69 |
| 1068 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | \$28 / \$22 / \$112 / \$35 |
| 1069 | Parks and Recreation | 450200 | Multi Purpose Room | | \$44 / \$35 / \$176 / \$55 |
| 1070 | Parks and Recreation | 450200 | Dance Studio | | \$23 / \$18 / \$92 / \$29 |
| 1071 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$18.00 |
| 1072 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$4.00 |
| 1073 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1074 | Parks and Recreation | | Multipurpose Recreation Center | | |
| 1075 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$45 / \$36 / \$180 / \$56 |
| 1076 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | \$23 / \$18 / \$92 / \$29 |
| 1077 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | \$55 / \$44 / \$220 / \$69 |
| 1078 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | \$28 / \$22 / \$112 / \$35 |
| 1079 | Parks and Recreation | 450200 | Ballroom | | \$138 / \$110 / \$552 / \$172 |
| 1080 | Parks and Recreation | 450200 | Dance Studio | | \$27 / \$22 / \$108 / \$34 |
| 1081 | Parks and Recreation | 450200 | Patio | Available for rental in conjunction with room rental - Flat Rate | \$60 / \$48 / \$240 / \$75 |
| 1082 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$10.00 |
| 1083 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$3.00 |
| 1084 | Parks and Recreation | 440040 | Kitchen (per event) | | \$30.00 |
| 1085 | Parks and Recreation | | Nolan Richardson Recreation Center | | |
| 1086 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$35 / \$28 / \$140 / \$44 |
| 1087 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | \$18 / \$14 / \$72 / \$22 |
| 1088 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | \$45 / \$36 / \$180 / \$56 |
| 1089 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | \$23 / \$18 / \$92 / \$29 |
| 1090 | Parks and Recreation | 450200 | Multipurpose Room | | \$42 / \$34 / \$168 / \$52 |
| 1091 | Parks and Recreation | 450200 | Classroom A | | \$23 / \$18 / \$92 / \$29 |
| 1092 | Parks and Recreation | 450200 | Patio | Available for rental in conjunction with room rental - Flat Rate | \$60 / \$48 / \$240 / \$75 |
| 1093 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$10.00 |
| 1094 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$3.00 |
| 1095 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1096 | Parks and Recreation | | Pat O'Rourke Recreation Center | | |
| 1097 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$35 / \$28 / \$140 / \$44 |
| 1098 | Parks and Recreation | 450200 | Gym Half Court (pre hour) | | \$18 / \$14 / \$72 / \$22 |
| 1099 | Parks and Recreation | 450200 | Gym Full Court (per day) prime time | | \$45 / \$36 / \$180 / \$56 |
| 1100 | Parks and Recreation | 450200 | Gym Half Court (per day) prime time | | \$23 / \$18 / \$92 / \$29 |
| 1101 | Parks and Recreation | 450200 | Multi Purpose Room 1 | | \$58 / \$46 / \$232 / \$72 |
| 1102 | Parks and Recreation | 450200 | Multi Purpose Room 2A | | \$23 / \$18 / \$92 / \$29 |
| 1103 | Parks and Recreation | 450200 | Multi Purpose Room 2B | | \$22 / \$18 / \$88 / \$27 |
| 1104 | Parks and Recreation | 450200 | Multi Purpose Room 2C | | \$22 / \$18 / \$88 / \$27 |
| 1105 | Parks and Recreation | 450200 | Multi Purpose Room 2A and 2B | | \$45 / \$36 / \$180 / \$56 |
| 1106 | Parks and Recreation | 450200 | Multi Purpose Room 2B and 2C | | \$43 / \$34 / \$172 / \$54 |
| 1107 | Parks and Recreation | 450200 | Multi Purpose Room 2A, 2B, 2C | | \$67 / \$54 / \$268 / \$84 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|--|--|-----------------------------|
| 1108 | Parks and Recreation | 450200 | Conference Room | | \$30 / \$24 / \$120 / \$37 |
| 1109 | Parks and Recreation | 450200 | Classroom 1/Game Room | | \$34 / \$27 / \$136 / \$42 |
| 1110 | Parks and Recreation | 450200 | Dance Studio | | \$71 / \$57 / \$284 / \$89 |
| 1111 | Parks and Recreation | 450200 | Courtyard | Available for rental in conjunction with room rental - Flat Rate | \$35 / \$28 / \$140 / \$44 |
| 1112 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$18.00 |
| 1113 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$4.00 |
| 1114 | Parks and Recreation | | Pavo Real Recreation Center | | |
| 1115 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$35 / \$28 / \$140 / \$44 |
| 1116 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | \$18 / \$14 / \$72 / \$22 |
| 1117 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | \$45 / \$36 / \$180 / \$56 |
| 1118 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | \$23 / \$18 / \$92 / \$29 |
| 1119 | Parks and Recreation | 450200 | Auxiliary Gym (per hour) | | \$15 / \$12 / \$60 / \$19 |
| 1120 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour) | | \$7 / \$6 / \$28 / \$9 |
| 1121 | Parks and Recreation | 450200 | Auxiliary Gym (per hour)-Prime Time | | \$25 / \$20 / \$100 / \$31 |
| 1122 | Parks and Recreation | 450200 | Auxiliary Gym (per hour)-Prime Time | | \$13 / \$10 / \$52 / \$16 |
| 1123 | Parks and Recreation | 450200 | Classroom 1 | | \$12 / \$10 / \$48 / \$15 |
| 1124 | Parks and Recreation | 450200 | Classroom 2 | | \$24 / \$19 / \$96 / \$30 |
| 1125 | Parks and Recreation | 450200 | Classroom 3 | | \$21 / \$17 / \$84 / \$26 |
| 1126 | Parks and Recreation | 450200 | Dance Studio | | \$69 / \$55 / \$276 / \$86 |
| 1127 | Parks and Recreation | 450200 | Patio | Available for rental in conjunction with room rental - Flat Rate | \$60 / \$48 / \$240 / \$76 |
| 1128 | Parks and Recreation | 440040 | Boxing Room (per month) (+) Adult/Youth | | \$15.00/\$10.00 |
| 1129 | Parks and Recreation | 440040 | Boxing Room (per day) (+) Adult/Youth | | \$2.00/\$1.00 |
| 1130 | Parks and Recreation | 450200 | Boxing Room | | \$83 / \$66 / \$332 / \$104 |
| 1131 | Parks and Recreation | 440040 | Racquetball Court (per month)(+) Adult/Youth | | \$15.00/\$10.00 |
| 1132 | Parks and Recreation | 440040 | Racquetball Court (per hour)(+) Adult/Youth | | \$2.00/\$1.00 |
| 1133 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$18.00 |
| 1134 | Parks and Recreation | 440040 | Weight Room (per hour) (+) | | \$4.00 |
| 1135 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1136 | Parks and Recreation | | Rae Gilmore Recreation Center | | |
| 1137 | Parks and Recreation | 450200 | Multipurpose Room | | \$58 / \$46 / \$232 / \$72 |
| 1138 | Parks and Recreation | 450200 | Classroom 1 | | \$10 / \$8 / \$40 / \$12 |
| 1139 | Parks and Recreation | 450200 | Patio | Available for rental in conjunction with room rental - Flat Rate | \$60 / \$48 / \$240 / \$75 |
| 1140 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$6.00 |
| 1141 | Parks and Recreation | 440040 | Weight Room (per hour) (+) | | \$3.00 |
| 1142 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1143 | Parks and Recreation | | San Juan Recreation Center | | |
| 1144 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$35 / \$28 / \$140 / \$44 |
| 1145 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | \$18 / \$14 / \$72 / \$22 |
| 1146 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | \$45 / \$36 / \$180 / \$56 |
| 1147 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | \$23 / \$18 / \$92 / \$29 |
| 1148 | Parks and Recreation | 450200 | Multipurpose Room | | \$27 / \$22 / \$108 / \$34 |
| 1149 | Parks and Recreation | 450200 | Classroom 1 | | \$12 / \$10 / \$48 / \$15 |
| 1150 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$10.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|--|---------------------|---|
| 1151 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$3.00 |
| 1152 | Parks and Recreation | 440040 | Boxing Room (per month) (+) Adult/Youth | | \$15.00/\$10.00 |
| 1153 | Parks and Recreation | 440040 | Boxing Room (per day) (+) Adult/Youth | | \$2.00/\$1.00 |
| 1154 | Parks and Recreation | 450200 | Boxing Room | | \$35 / \$28 / \$140 / \$44 |
| 1155 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1156 | Parks and Recreation | | Seville Recreation Center | | |
| 1157 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$15 / \$12 / \$60 / \$19 |
| 1158 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | \$7 / \$6 / \$28 / \$9 |
| 1159 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | \$25 / \$20 / \$100 / \$31 |
| 1160 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | \$13 / \$10 / \$52 / \$16 |
| 1161 | Parks and Recreation | 450200 | Multipurpose Room | | \$12 / \$10 / \$48 / \$15 |
| 1162 | Parks and Recreation | 450040 | Weight Room (per month) (+) | | \$6.00 |
| 1163 | Parks and Recreation | 450040 | Weight Room (per day) (+) | | \$3.00 |
| 1164 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1165 | Parks and Recreation | | Veterans Recreation Center | | |
| 1166 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$35 / \$28 / \$140 / \$44 |
| 1167 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | \$18 / \$14 / \$72 / \$22 |
| 1168 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | \$45 / \$36 / \$180 / \$56 |
| 1169 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | \$23 / \$18 / \$92 / \$29 |
| 1170 | Parks and Recreation | 450200 | Auxiliary Gym (per hour) | | \$15 / \$12 / \$60 / \$19 |
| 1171 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour) | | \$7 / \$6 / \$28 / \$9 |
| 1172 | Parks and Recreation | 450200 | Auxiliary Gym (per hour)-Prime Time | | \$25 / \$20 / \$100 / \$31 |
| 1173 | Parks and Recreation | 450200 | Auxiliary Gym half court (per hour)-Prime Time | | \$13 / \$10 / \$52 / \$16 |
| 1174 | Parks and Recreation | 450200 | Classroom 5 | | \$18 / \$14 / \$72 / \$22 |
| 1175 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$18.00 |
| 1176 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$4.00 |
| 1177 | Parks and Recreation | 443020 | Leisure Interest Class or Workshop | change | Direct Costs - (staff, supplies, contracts, equipment) plus <u>25%</u> factor to recover leisure interest coordinator divided by number of expected <u>participants</u> plus <u>\$7.00</u> nonrefundable administrative fee, equals <u>cost</u> of class/workshop. |
| 1178 | Parks and Recreation | 443010 | Outdoor Recreation Activity or Program | | Direct Costs - (staff, supplies, contracts, equipment) plus a 50% factor to recover program coordinator divided by number of expected <u>participants</u> plus <u>\$7.00</u> nonrefundable administrative fee, equals <u>cost</u> of activity/program. |
| 1179 | Parks and Recreation | 443010 | Trips/Excursions (Off Site) | | Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus <u>50%</u> factor to recover program coordinator divided by number of expected <u>participants</u> plus <u>\$7.00</u> nonrefundable administrative fee, equals <u>cost</u> of activity/program. |
| 1180 | Parks and Recreation | 443010 | Dances/Entertainment (On Site) | | Direct Costs - (staff, supplies, contracts, equipment) plus <u>50%</u> factor to recover program coordinator divided by number of expected <u>participants</u> equals <u>cost</u> of activity/program. |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|--|--|--|
| | | | | (+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate are per hour unless indicated hour minimum rental for facility is non-contiguous to public hour of operation. | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1181 | Parks and Recreation | | Senior Centers | Rates Two use that | |
| 1182 | Parks and Recreation | | Eastside Senior Center | | |
| 1183 | Parks and Recreation | 450200 | Multipurpose Room | | \$79 / \$64 / \$317 / \$98 |
| 1184 | Parks and Recreation | 450200 | Classroom 2 | | \$20 / \$17 / \$82/ \$25 |
| 1185 | Parks and Recreation | 450200 | Arts and Crafts Room | | \$18 / \$14 / \$72 / \$23 |
| 1186 | Parks and Recreation | 450200 | Patio | Available for rental in conjunction with room rental - Flat Rate | \$60 / \$48 / \$240 / \$76 |
| 1187 | Parks and Recreation | 440040 | Billiard Room (per year) | | \$30.00 |
| 1188 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | \$10.00 |
| 1189 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | \$2.00 |
| 1190 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$6.00 |
| 1191 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$3.00 |
| 1192 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1193 | Parks and Recreation | | Father Martinez Senior Center | | |
| 1194 | Parks and Recreation | 450200 | Multipurpose Room | | \$146 / \$118 / \$586 / \$182 |
| 1195 | Parks and Recreation | 450200 | Classroom 2 | | \$14 / \$12 / \$58 / \$18 |
| 1196 | Parks and Recreation | 450200 | Arts and Crafts Room | | \$23 / \$18 / \$90 / \$29 |
| 1197 | Parks and Recreation | 450200 | Dance Studio | | \$22 / \$17 / \$86 / \$26 |
| 1198 | Parks and Recreation | 440040 | Billiard Rooms #1 and #2 (per year) | | \$30.00 |
| 1199 | Parks and Recreation | 440040 | Billiard Rooms #1 and #2 (per month) (+) | | \$10.00 |
| 1200 | Parks and Recreation | 440040 | Billiard Rooms #1 and #2 (per day) (+) | | \$2.00 |
| 1201 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$6.00 |
| 1202 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$3.00 |
| 1203 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1204 | Parks and Recreation | | Grandview Senior Center | | |
| 1205 | Parks and Recreation | 450200 | Multipurpose Room | | \$85 / \$68 / \$341 / \$107 |
| 1206 | Parks and Recreation | 450200 | Classroom 1 | | \$19 / \$16 / \$77 / \$24 |
| 1207 | Parks and Recreation | 450200 | Classroom 2 | | \$14 / \$12 / \$58 / \$18 |
| 1208 | Parks and Recreation | 450200 | Classroom 3 | | \$10 / \$7 / \$38 / \$12 |
| 1209 | Parks and Recreation | 440040 | Billiard Room (per year) | | \$30.00 |
| 1210 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | \$10.00 |
| 1211 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | \$2.00 |
| 1212 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1213 | Parks and Recreation | | Happiness Senior Center | | |
| 1214 | Parks and Recreation | 450200 | Multipurpose Room | | \$95 / \$76 / \$379 / \$119 |
| 1215 | Parks and Recreation | 450200 | Classroom 1 | | \$13 / \$11 / \$53 / \$17 |
| 1216 | Parks and Recreation | 450200 | Classroom 2 | | \$12 / \$10 / \$48 / \$16 |
| 1217 | Parks and Recreation | 440040 | Billiard Room (per year) (+) | | \$30.00 |
| 1218 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | \$10.00 |
| 1219 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | \$2.00 |
| 1220 | Parks and Recreation | 440040 | Kitchen (per event) | | \$30.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|--------------------------------------|---------------------|-------------------------------|
| 1221 | Parks and Recreation | | Hilos de Plata Senior Center | | |
| 1222 | Parks and Recreation | 450200 | Multipurpose Room | | \$146 / \$118 / \$586 / \$182 |
| 1223 | Parks and Recreation | 450200 | Classroom 2 | | \$17 / \$13 / \$67 / \$20 |
| 1224 | Parks and Recreation | 450200 | Arts and Crafts Room | | \$23 / \$18 / \$91 / \$29 |
| 1225 | Parks and Recreation | 440040 | Billiard Room (per year) | | \$30.00 |
| 1226 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | \$10.00 |
| 1227 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | \$2.00 |
| 1228 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | \$10.00 |
| 1229 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | \$3.00 |
| 1230 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1231 | Parks and Recreation | | Memorial Senior Center | | |
| 1232 | Parks and Recreation | 450200 | Multipurpose Room | | \$68 / \$55 / \$274 / \$85 |
| 1233 | Parks and Recreation | 450200 | Classroom 2 | | \$7 / \$6 / \$29 / \$8 |
| 1234 | Parks and Recreation | 450200 | Arts and Crafts Room | | \$25 / \$20 / \$101 / \$31 |
| 1235 | Parks and Recreation | 440040 | Billiard Room (per year) | | \$30.00 |
| 1236 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | \$10.00 |
| 1237 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | \$2.00 |
| 1238 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1239 | Parks and Recreation | | Polly Harris Senior Center | | |
| 1240 | Parks and Recreation | 450200 | Multipurpose Room | | \$85 / \$68 / \$341 / \$107 |
| 1241 | Parks and Recreation | 450200 | Arts and Crafts Room | | \$17 / \$13 / \$67 / \$20 |
| 1242 | Parks and Recreation | 440040 | Billiard Room (per year) | | \$30.00 |
| 1243 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | \$10.00 |
| 1244 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | \$2.00 |
| 1245 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1246 | Parks and Recreation | | San Juan Senior Center | | |
| 1247 | Parks and Recreation | 450200 | Multipurpose Room | | \$92 / \$74 / \$370 / \$115 |
| 1248 | Parks and Recreation | 450200 | Dance Studio | | \$29 / \$23 / \$115 / \$36 |
| 1249 | Parks and Recreation | 450200 | Placita | | \$60 / \$48 / \$240 / \$76 |
| 1250 | Parks and Recreation | 440040 | Billiard Room (per year) | | \$30.00 |
| 1251 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | \$10.00 |
| 1252 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | \$2.00 |
| 1253 | Parks and Recreation | 450200 | Kitchen (per event) | | \$30.00 |
| 1254 | Parks and Recreation | | South El Paso Senior Center | | |
| 1255 | Parks and Recreation | 450200 | Multipurpose Room | | \$154 / \$122 / \$714 / \$192 |
| 1256 | Parks and Recreation | 450200 | Classroom 2 | | \$28 / \$22 / \$110 / \$35 |
| 1257 | Parks and Recreation | 450200 | Classroom 3 | | \$22 / \$17 / \$86 / \$26 |
| 1258 | Parks and Recreation | 450200 | Classroom 4 | | \$22 / \$17 / \$86 / \$26 |
| 1259 | Parks and Recreation | 440040 | Billiard Room (per year) | | \$30.00 |
| 1260 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | \$10.00 |
| 1261 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | \$2.00 |
| 1262 | Parks and Recreation | | Wellington Chew Senior Center | | |
| 1263 | Parks and Recreation | 450200 | Multipurpose Room | | \$138 / \$110 / \$552 / \$173 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|--|---------------------|---|
| 1264 | Parks and Recreation | 450200 | Classroom 1 | | \$17 / \$13 / \$67 / \$20 |
| 1265 | Parks and Recreation | 450200 | Classroom 2 | | \$12 / \$10 / \$48 / \$14 |
| 1266 | Parks and Recreation | 450200 | Classroom 3 | | \$21 / \$17 / \$86 / \$26 |
| 1267 | Parks and Recreation | 440040 | Billiard Room (per year) | | \$30.00 |
| 1268 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | \$10.00 |
| 1269 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | \$2.00 |
| 1270 | Parks and Recreation | 443020 | Leisure Interest Class or Workshop | | Direct Costs - (staff, supplies, contracts, equipment) plus <u>25%</u> factor to recover leisure interest coordinator divided by number of expected <u>participants</u> plus <u>\$7.00</u> nonrefundable administrative fee, equals <u>cost</u> of class/workshop. |
| 1271 | Parks and Recreation | 443010 | Outdoor Recreation Activity or Program | | Direct Costs - (staff, supplies, contracts, equipment) plus a 50% factor to recover program coordinator divided by number of expected <u>participants</u> plus <u>\$7.00</u> nonrefundable administrative fee, equals <u>cost</u> of activity/program. |
| 1272 | Parks and Recreation | 443010 | Trips/Excursions (Off Site) | | Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus <u>50%</u> factor to recover program coordinator divided by number of expected <u>participants</u> plus <u>\$7.00</u> nonrefundable administrative fee, equals <u>cost</u> of activity/program. |
| 1273 | Parks and Recreation | 443010 | Dances/Entertainment (On Site) | | Direct Costs - (staff, supplies, contracts, equipment) plus <u>50%</u> factor to recover program coordinator divided by number of expected <u>participants</u> , equals <u>cost</u> of activity/program. |
| 1274 | Parks and Recreation | | Shelters: Arlington, Grandview, Lionel Forti, Marwood, Sunrise, Thomas Manor | | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1275 | Parks and Recreation | 450200 | Per hour | | \$48 / \$38 / \$192 / \$60 |
| 1276 | Parks and Recreation | 450200 | All day | | \$288 / \$230 / \$1152 / \$360 |
| 1277 | Parks and Recreation | 450200 | Per hour - Prime time | | \$66 / \$53 / \$264 / \$83 |
| 1278 | Parks and Recreation | 450200 | All day - Prime time | | \$396 / \$317 / \$1584 / \$494 |
| 1279 | Parks and Recreation | | Reserves: Memorial | | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1280 | Parks and Recreation | 450200 | Per hour | | \$44 / \$35 / \$175 / \$55 |
| 1281 | Parks and Recreation | 450200 | All day | | \$262 / \$210 / \$1050 / \$327 |
| 1282 | Parks and Recreation | 450200 | Per hour - Prime time | | \$56 / \$45 / \$225 / \$70 |
| 1283 | Parks and Recreation | 450200 | All day - Prime time | | \$375 / \$300 / \$1,500 / \$469 |
| 1284 | Parks and Recreation | | Pavilions: Veterans, Shawver, Pavo Real | | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1285 | Parks and Recreation | 450200 | Per hour | | \$18 / \$14 / \$72 / \$23 |
| 1286 | Parks and Recreation | 450200 | All day | | \$108 / \$86 / \$432 / \$136 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|--|---|---|
| 1287 | Parks and Recreation | 450200 | Per hour - Prime time | | \$24 / \$19 / \$96 / \$30 |
| 1288 | Parks and Recreation | 450200 | All day - Prime time | | \$144 / \$115 / \$576 / \$180 |
| 1289 | Parks and Recreation | | Plazas: Union Plaza, San Jacinto Plaza, Cleveland Square Plaza, Rambla | | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1290 | Parks and Recreation | 450200 | Per hour Stage with electricity | | \$36 / \$29 / \$144 / \$44 |
| 1291 | Parks and Recreation | 450200 | All day Stage with electricity | | \$216 / \$173 / \$864 / \$270 |
| 1292 | Parks and Recreation | 450200 | Per hour Stage without electricity | | \$12 / \$10 / \$48 / \$14 |
| 1293 | Parks and Recreation | 450200 | All day Stage without electricity | | \$72 / \$58 / \$288 / \$90 |
| 1294 | Parks and Recreation | 450200 | Per hour - Prime time - Stage with electricity | | \$42 / \$34 / \$168 / \$53 |
| 1295 | Parks and Recreation | 450200 | All day - Prime time - Stage with electricity | | \$252 / \$202 / \$1008 / \$314 |
| 1296 | Parks and Recreation | 450200 | Per hour - Prime time - Stage w/o electricity | | \$24 / \$19 / \$96 / \$30 |
| 1297 | Parks and Recreation | 450200 | All day - Prime time - Stage w/o electricity | | \$144 / \$115 / \$576 / \$180 |
| 1298 | Parks and Recreation | 450200 | Additional electrical (Union Plaza only) (per event) | | \$96.00 |
| 1299 | Parks and Recreation | | Rose Garden Site | | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1300 | Parks and Recreation | 450200 | Per hour | | \$42 / \$34 / \$168 / \$53 |
| 1301 | Parks and Recreation | 450200 | Per hour - Prime time | | \$54 / \$43 / \$216 / \$67 |
| 1302 | Parks and Recreation | | Park Grounds , Greens, Squares | | Flat Rate |
| 1303 | Parks and Recreation | 450200 | Reserved use of outdoor park areas (per event) (per day) | | \$54.00 |
| 1304 | Parks and Recreation | 450200 | Trainer/Instructor Permit (Non-exclusive; good for 6 months) | | \$54.00 |
| 1305 | Parks and Recreation | | Aquatics | (+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate are per hour unless indicated | Rates Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1306 | Parks and Recreation | | Public Swim/Lap Swim | | |
| 1307 | Parks and Recreation | 440040 | Youth (+) | | \$1.00 |
| 1308 | Parks and Recreation | 440040 | Adult (+) | | \$2.00 |
| 1309 | Parks and Recreation | 440040 | Senior (+) | | \$1.00 |
| 1310 | Parks and Recreation | | Multiple Admission Swim Card | | |
| 1311 | Parks and Recreation | 440040 | Swim Passes | | |
| 1312 | Parks and Recreation | 440040 | Swim Pass - Adults (+) | (30, 60 or 90 days) | \$2.00 x 30/60/90 Admissions = \$ |
| 1313 | Parks and Recreation | 440040 | Swim Pass - Youth and Seniors (+) | (30, 60 or 90 days) | \$1.00 x 30/60/90 Admissions = \$ |
| 1314 | Parks and Recreation | 440040 | Trial Fee for Water Aerobics | | \$5.00 |
| 1315 | Parks and Recreation | | Organized Swim Teams | (+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate are per hour unless indicated | Rates Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1316 | Parks and Recreation | 450200 | School Swim Teams (per hour) | With Inter-Local Agreement | \$25.00 |
| 1317 | Parks and Recreation | 450200 | Individual lane rental – 25 yd. | | \$10 / \$8 / \$40 / \$12 |
| 1318 | Parks and Recreation | 450200 | Individual lane rental – 50M | | \$12 / \$10 / \$48 / \$15 |
| 1319 | Parks and Recreation | 450200 | Swim Meets – 25 yd. | | \$84 / \$70 / \$336 / \$105 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|---|---|---|
| 1320 | Parks and Recreation | 450200 | Swim Meets – 50M | | \$120 / \$100 / \$480 / \$150 |
| 1321 | Parks and Recreation | 450200 | Swim Meets – Starting System (per meet) | | \$25 / \$20 / \$100 / \$31 |
| 1322 | Parks and Recreation | 450200 | Swim Meets – Touch Pad (per meet) | | \$15 / \$12 / \$60 / \$19 |
| 1323 | Parks and Recreation | 450200 | Swim Meets – Colorado Timing System (per meet) | | \$300.00 |
| 1324 | Parks and Recreation | 443010 | Swim Meets – Spectator Fee (+) Adult/Youth | | \$2.00/\$1.00 |
| 1325 | Parks and Recreation | | Westside Pool | | |
| 1326 | Parks and Recreation | 450200 | Individual lane rental – 25 yd. 1 to 3 lanes | | \$48 / \$40/ \$192 / \$60 |
| 1327 | Parks and Recreation | 450200 | Individual lane rental – 25 yd. 4 to 7 lanes | | \$20 / \$16 / \$80 / \$25 |
| 1328 | Parks and Recreation | 450200 | Individual lane rental – 25 yd. 8+ lanes | | \$12 / \$10 / \$48 / \$15 |
| 1329 | Parks and Recreation | 450200 | Individual lane rental – 50M 1 to 3 lanes | | \$80 / \$66 / \$320 / \$100 |
| 1330 | Parks and Recreation | 450200 | Individual lane rental – 50M 4 to 6 lanes | | \$33 / \$27 / \$132 / \$42 |
| 1331 | Parks and Recreation | 450200 | Individual lane rental – 50M 7 to 8 lanes | | \$21 / \$17 / \$85 / \$26 |
| 1332 | Parks and Recreation | 450200 | Swim Meets – 1 to 3 hours | | \$350 per hour |
| 1333 | Parks and Recreation | 450200 | Swim Meets – 4 to 7 hours | | \$170 per hour |
| 1334 | Parks and Recreation | 450200 | Swim Meets – 8+ hours | | \$130 per hour |
| 1335 | Parks and Recreation | 450200 | Preparation & Clean-up Fee | | \$200.00 |
| 1336 | Parks and Recreation | | Public Pool Rentals | (+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate are per hour unless indicated hour minimum rental for facility that is non-contiguous to public operation. | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1337 | Parks and Recreation | 450200 | Pool Rental – 25 yd. | Rates Two use hours of | \$100 / \$80 / \$400 / \$125 |
| 1338 | Parks and Recreation | 450200 | Pool Rental – 50M | | \$125 / \$100 / \$500 / \$156 |
| 1339 | Parks and Recreation | 450200 | Armijo Water Leisure Pool | | \$100 / \$80 / \$400 / \$125 |
| 1340 | Parks and Recreation | 450200 | Gus and Goldie (per hour) | | \$35.00 |
| 1341 | Parks and Recreation | 450200 | Lifeguard rate (per hour) | | \$20.00 |
| 1342 | Parks and Recreation | 450200 | Pool Attendant (per hour) | | \$15.00 |
| 1343 | Parks and Recreation | | Learn to Swim, Diving, Water Aerobics, Stroke, Junior Lifeguard Training, Water Safety Instructor Classes | | Direct Costs - (staff, supplies, equipment) plus 25% factor to recover aquatics coordinator divided by number of expected participants plus \$7.00 nonrefundable administrative fee, plus Red Cross Materials equals cost of class. |
| 1344 | Parks and Recreation | | Daycare Services | | Resident/Non-Resident |
| 1345 | Parks and Recreation | 443040 | Full Day Daycare (per month) (more than 6 hours/day) | | \$315 / \$395 |
| 1346 | Parks and Recreation | 443040 | Half Day Daycare (per month) (up to 6 hours/day) | | \$210 / \$265 |
| 1347 | Parks and Recreation | 443040 | Preschool Program (per month) (9AM-1PM) | | \$165 / \$205 |
| 1348 | Parks and Recreation | 443040 | Registration fee (September–August) per child | | \$60 / \$75 |
| 1349 | Parks and Recreation | 443040 | Registration fee (June–August) per child | | \$15 / \$20 |
| 1350 | Parks and Recreation | 443040 | Late fee during operating hours every 15 minutes or portion thereof | | \$5.00 |
| 1351 | Parks and Recreation | 443040 | Late fee after 6PM every 15 minutes or portion thereof | | \$10.00 |
| 1352 | Parks and Recreation | 443040 | Daily rate | | \$15 / \$20 |
| 1353 | Parks and Recreation | | Event or Activity Fees | (+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate are per hour unless indicated | Rates Flat Rate |
| 1354 | Parks and Recreation | 443010 | General Food Booth (per day) | | \$65.00 |
| 1355 | Parks and Recreation | 443010 | General Vendor Booth (per day) | | \$45.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|--|--|--|
| 1356 | Parks and Recreation | 443010 | Art in the Park Food Vendor (per event) | | \$130.00 |
| 1357 | Parks and Recreation | 443010 | Art in the Park Craft Vendor (per event) | | \$90.00 |
| 1358 | Parks and Recreation | 443010 | Dia De Los Ninos Food Vendor (per event) | | \$130.00 |
| 1359 | Parks and Recreation | 443010 | Holiday Parade Food Vendor (per event) | | \$130.00 |
| 1360 | Parks and Recreation | 443010 | Holiday Parade Lights/Trinkets Vendor (per event) | | \$90.00 |
| 1361 | Parks and Recreation | 443010 | Senior Games Registration, all individual events (+) | | \$45.00 |
| 1362 | Parks and Recreation | 443010 | Senior Games, 2 individual events (+) | | \$15.00 |
| 1363 | Parks and Recreation | 443010 | Senior Games, each additional individual event (+) | | \$5.00 |
| 1364 | Parks and Recreation | 443010 | Senior Games Banquet - Player & Guest Tickets | | \$8.00 |
| 1365 | Parks and Recreation | 443010 | Senior Games Additional T-Shirt | | \$10.00 |
| 1366 | Parks and Recreation | 443010 | Senior Games, Basketball Team (per team - 5 player roster) | | \$30.00 |
| 1367 | Parks and Recreation | 443010 | Senior Games, Basketball Team (per team - 10 player roster) | | \$60.00 |
| 1368 | Parks and Recreation | 443010 | Senior Games, Volleyball team (per team - 8 player roster) | | \$45.00 |
| 1369 | Parks and Recreation | 443010 | Holiday Parade (per entry <100 walking participants) | | \$50.00 |
| 1370 | Parks and Recreation | 443010 | Holiday Parade (per entry 101-200 walking participants. 200 entry maximum) | | \$75.00 |
| 1371 | Parks and Recreation | 443010 | Holiday Parade (per entry 1-3 vehicles) | | \$50.00 |
| 1372 | Parks and Recreation | 443010 | Holiday Parade (per entry 4-6 vehicles) | | \$75.00 |
| 1373 | Parks and Recreation | | Family Camp Out Activities | | Resident/Non-Resident |
| 1374 | Parks and Recreation | 443010 | Family Camp Out - Adults 18+ (per person) | | \$10 /\$ 12 |
| 1375 | Parks and Recreation | 443010 | Family Camp Out - Youth 17 and under (per person) | | \$5 / \$6 |
| 1376 | Parks and Recreation | 443010 | Community Special Event | | Direct Costs - (staff, supplies, contracts, equipment) divided by number of expected participants plus \$7.00 nonrefundable administrative fee equals cost of event. |
| 1377 | Parks and Recreation | | Skate Parks | (+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate are per hour unless indicated | Rates Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1378 | Parks and Recreation | | Carolina, Mountain View, Northeast Regional, Westside Skate Parks, | | |
| 1379 | Parks and Recreation | 450200 | Per hour | | \$40 / \$32 / \$160 / \$50 |
| 1380 | Parks and Recreation | 450200 | All day (8 hours, add'l hours at hourly rate) | | \$240 / \$192 / \$960 / \$300 |
| 1381 | Parks and Recreation | | All other Skate Parks | | |
| 1382 | Parks and Recreation | 450200 | Per hour | | \$20 / \$16 / \$80 / \$25 |
| 1383 | Parks and Recreation | 450200 | All day (8 hours, add'l hours at hourly rate) | | \$120 / \$96 / \$480 / \$150 |
| 1384 | Parks and Recreation | | Sports Leagues & Tournaments | | |
| 1385 | Parks and Recreation | 443070 | Sports - Adults Leagues & Tournaments | | Direct Costs - (Staff, supplies, equipment, field prep, officials, governing bodies) plus 50% factor to recover sports coordinator divided by number of expected teams plus \$7.00 nonrefundable administrative fee, equals cost of league/tournament. |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|---|---|--|
| 1386 | Parks and Recreation | 443070 | Sports - Youth Leagues & Tournaments | | Direct Costs - (Staff, supplies, equipment, field prep, officials, governing bodies) plus 50% factor to recover sports coordinator divided by number of expected teams plus \$7.00 nonrefundable administrative fee, equals cost of league/tournament. |
| 1387 | Parks and Recreation | | Sports Centers | (+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate are per hour unless indicated hour minimum rental for facility that is non-contiguous to public operation. | Rates Two use hours of Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1388 | Parks and Recreation | | Acosta Sports Center | | |
| 1389 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | \$35 / \$28 / \$140 / \$44 |
| 1390 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | \$18 / \$14 / \$72 / \$23 |
| 1391 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | \$45 / \$36 / \$180 / \$56 |
| 1392 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | \$23 / \$18 / \$92 / \$29 |
| 1393 | Parks and Recreation | 450040 | Racquetball Court (per month) (+) Adult/Youth | | \$15 / \$10 |
| 1394 | Parks and Recreation | 450040 | Racquetball Court (per month) (+) Adult/Youth | | \$2 / \$1 |
| 1395 | Parks and Recreation | | Nations Tobin Sports Center | | |
| 1396 | Parks and Recreation | 450200 | Small Rink Full Court (per hour) | | \$35 / \$28 / \$140 / \$44 |
| 1397 | Parks and Recreation | 450200 | Small Rink Half Court (per hour) | | \$18 / \$14 / \$72 / \$23 |
| 1398 | Parks and Recreation | 450200 | Small Rink Full Court (per hour)- Prime Time | | \$45 / \$36 / \$180 / \$56 |
| 1399 | Parks and Recreation | 450200 | Small Rink Half Court (per hour)- Prime Time | | \$23 / \$18 / \$92 / \$29 |
| 1400 | Parks and Recreation | 440040 | Boxing Room (per month) (+) Adult/Youth | | \$15 / \$10 |
| 1401 | Parks and Recreation | 440040 | Boxing Room (per day) (+) Adult/Youth | | \$2 / \$1 |
| 1402 | Parks and Recreation | 450200 | Boxing Room | | \$69 / \$55 / \$276 / \$86 |
| 1403 | Parks and Recreation | 450200 | In-Line Hockey Rink | | \$75 / \$60 / \$300 / \$95 |
| 1404 | Parks and Recreation | | Sports Administration | (+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate are per hour unless indicated | Rates Flat Rate |
| 1405 | Parks and Recreation | 443070 | Player Fee – Independent Leagues–per player/per season | | \$10.00 |
| 1406 | Parks and Recreation | 443020 | Parent Class Live Session–per family per year | | \$5.00 |
| 1407 | Parks and Recreation | 443020 | Parent Class Video Session–per family per year | | \$15.00 |
| 1408 | Parks and Recreation | 450650 | Background check (+) - Biennial | | \$40.00 |
| 1409 | Parks and Recreation | 450650 | Youth Coach ID Cards – (+) Biennial | | \$5.00 |
| 1410 | Parks and Recreation | 450650 | Player ID cards (+) Youth and Adult | Youth - annually; Adult (18 years and older) every 5 years. | \$5.00 |
| 1411 | Parks and Recreation | 443010 | Tournament Spectator Fee (+) Adult/Youth | | \$2.00 / \$1.00 |
| 1412 | Parks and Recreation | 450650 | Tournament Homerun | | 5 for \$25, 3 for \$20, 1 for \$10 |
| 1413 | Parks and Recreation | 450650 | Banner Program (per banner) | (up to 12 months) Outfield, gym and/or internet | \$350.00 |
| 1414 | Parks and Recreation | 450650 | Banner Program Renewal (per banner) | (up to 12 months) Outfield, gym and/or internet | \$250.00 |
| 1415 | Parks and Recreation | 450650 | Concessions – Small – per quarter | | \$150.00 |
| 1416 | Parks and Recreation | 450650 | Concessions – Medium – per quarter | | \$300.00 |
| 1417 | Parks and Recreation | 450650 | Concessions – Large – per quarter | | \$600.00 |
| 1418 | Parks and Recreation | | Sports Field Practice Permits | | Flat Rate |
| 1419 | Parks and Recreation | 450200 | Practice Permit (per 90 minutes- without lights) | | \$10.00 |
| 1420 | Parks and Recreation | 450200 | Sports Field Lighting - per hour, per field | | \$10.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|---|---|--|
| 1421 | Parks and Recreation | | Sports Field Rental Games, Tournaments, Other Events (non-game "only" fields) | | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1422 | Parks and Recreation | 450200 | Single field (per day-without lights) | | \$75 / \$60 / \$300 / \$94 |
| 1423 | Parks and Recreation | 450200 | Single field (per hour-without lights) | | \$20 / \$16 / \$80 / \$25 |
| 1424 | Parks and Recreation | 450200 | Sports Field Lighting (per hour)(per field) | | \$10.00 |
| 1425 | Parks and Recreation | | Sports Game Fields - Game "only" Fields | Not available for rental for practice activities - Permit Required | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1426 | Parks and Recreation | | Westside Sports Complex (13 flat fields) | | |
| 1427 | Parks and Recreation | 450200 | Field without lights | | \$24 / \$19 / \$96 / \$30 |
| 1428 | Parks and Recreation | 450200 | Field without lights (per day) | | \$120 / \$96 / \$480 / \$150 |
| 1429 | Parks and Recreation | 450200 | Full complex (per day) | | \$1,560 / \$1,248 / \$6,240 / \$1,950 |
| 1430 | Parks and Recreation | | Marty Robbins Sports Complex (4 plex diamond fields) | | |
| 1431 | Parks and Recreation | 450200 | Field without lights | | \$24 / \$19 / \$96 / \$30 |
| 1432 | Parks and Recreation | 450200 | Field without lights (per day) | | \$120 / \$96 / \$480 / \$150 |
| 1433 | Parks and Recreation | 450200 | Full complex (per day) | | \$480 / \$384 / \$1,920 / \$600 |
| 1434 | Parks and Recreation | | Northeast Regional Complex (4-plex diamond fields) | | |
| 1435 | Parks and Recreation | 450200 | Field without lights | | \$24 / \$19 / \$96 / \$30 |
| 1436 | Parks and Recreation | 450200 | Field without lights (per day) | | \$120 / \$96 / \$480 / \$150 |
| 1437 | Parks and Recreation | 450200 | Full complex (per day) | | \$480 / \$384 / \$1,920 / \$600 |
| 1438 | Parks and Recreation | | Northeast Regional Complex (3 flat fields) | | |
| 1439 | Parks and Recreation | 450200 | Field without lights | | \$24 / \$19 / \$96 / \$30 |
| 1440 | Parks and Recreation | 450200 | Field without lights (per day) | | \$120 / \$96 / \$480 / \$150 |
| 1441 | Parks and Recreation | 450200 | Full complex (per day) | | \$360 / \$288 / \$1,440 / \$450 |
| 1442 | Parks and Recreation | | Blackie Chesher Sports Complex (5-plex diamond fields) | | |
| 1443 | Parks and Recreation | 450200 | Field without lights | | \$24 / \$19 / \$96 / \$30 |
| 1444 | Parks and Recreation | 450200 | Field without lights (per day) | | \$120 / \$96 / \$480 / \$150 |
| 1445 | Parks and Recreation | 450200 | Full complex (per day) | | \$600 / \$480 / \$2,400 / \$750 |
| 1446 | Parks and Recreation | | Blackie Chesher Sports Complex (8-flat fields) | | |
| 1447 | Parks and Recreation | 450200 | Field without lights | | \$24 / \$19 / \$96 / \$30 |
| 1448 | Parks and Recreation | 450200 | Field without lights (per day) | | \$120 / \$96 / \$480 / \$150 |
| 1449 | Parks and Recreation | 450200 | Full complex (per day) | | \$720 / \$576 / \$2,880 / \$900 |
| 1450 | Parks and Recreation | | Blackie Chesher Sports Complex (Alex Gutierrez - 1 diamond field) | | |
| 1451 | Parks and Recreation | 450200 | Field without lights | | \$24 / \$19 / \$96 / \$30 |
| 1452 | Parks and Recreation | 450200 | Field without lights (per day) | | \$120 / \$96 / \$480 / \$150 |
| 1453 | Parks and Recreation | 450200 | Full complex (per day) | | \$120 / \$96 / \$480 / \$150 |
| 1454 | Parks and Recreation | 450200 | Sports Field Lighting (per hour)(per field) | | \$10.00 |
| 1455 | Parks and Recreation | | Youth Development Programs | (+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate are per hour unless indicated | Rates Resident/Non-Resident |
| 1456 | Parks and Recreation | 443040 | Club Rec Summer Program (per week) (+) | | \$40 / \$50 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|---|---|--|
| 1457 | Parks and Recreation | 443040 | Club Rec Youth Leader Mentor Program (per week) (+) | | \$20 / \$25 |
| 1458 | Parks and Recreation | 443040 | Afterschool Program (per week) (+) | | \$5.00 |
| 1459 | Parks and Recreation | 443070 | Youth "Mini" Sports (Ages 4-7) Activity or Program | | Direct Costs - (staff, supplies, equipment, volunteers) divided by number of expected <u>participants</u> plus \$7.00 non-refundable administrative fee, equals <u>cost</u> of activity/program. |
| 1460 | Parks and Recreation | 443040 | Youth Enrichment (Non-Sport) Activity or Program | | Direct Costs - (staff, supplies, equipment) divided by number of expected <u>participants</u> plus \$7.00 non-refundable administrative fee, equals <u>cost</u> of activity/program. |
| 1461 | Parks and Recreation | 443010 | Trips/Excursions (Off Site) | | Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected <u>participants</u> plus \$7.00 non-refundable administrative fee, equals <u>cost</u> of activity/program. |
| 1462 | Parks and Recreation | 443010 | Dances/Entertainment (On Site) | | Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected <u>participants</u> equals <u>cost</u> of activity/program. |
| 1463 | Parks and Recreation | | Miscellaneous Fees | | Flat Rate |
| 1464 | Parks and Recreation | 450200 | Security Guard (per hour) | Also applied to outdoor park electric outlet access | \$16.00 |
| 1465 | Parks and Recreation | 450200 | Park Community Garden Application & Annual Permit | | \$50.00 |
| 1466 | Parks and Recreation | 450200 | Shelter or Center Cleaning charge (per cleaning, per event, per rental per day) | | \$50.00 |
| 1467 | Parks and Recreation | 450200 | Recreation Staff Labor Rate | Per hour, per staff member | \$15.00 |
| 1468 | Parks and Recreation | 450200 | Gym rental for other than sports use (add to gym rate – per hour) Category A | | \$80.00 |
| 1469 | Parks and Recreation | 450200 | Gym rental for other than sports use (add to gym rate – per hour) Category B | | \$60.00 |
| 1470 | Parks and Recreation | 450200 | Gym rental for other than sports use (add to gym rate – per hour) Category C | | \$40.00 |
| 1471 | Parks and Recreation | 450200 | Gym rental for other than sports use (add to gym rate – per hour) Category D | | \$30.00 |
| 1472 | Parks and Recreation | 450200 | Locker Rental at Senior Centers (per month, excludes swimming pools) | | \$2.00 |
| 1473 | Parks and Recreation | 450200 | Activity/Player Card Replacement | Per Card | \$5.00 |
| 1474 | Parks and Recreation | Various | Senior Discount | 50% Discount, ages 60+ years old - applies only to Leisure Interest Classes, Racquetball Courts, Weight Room, Billiards, Boxing (Monthly/Yearly fees only) | 50% Discount |
| 1475 | Parks and Recreation | Various | Multiple Child Program Discount | 10% Discount each child from same household (17 years or under) registering for leisure class, or mini-sports program. Does not apply to Daycare and Afterschool. | 10% Discount |
| 1476 | Parks and Recreation | Various | Non-Resident Premium | 25% premium for non-residents applies to all programs requiring individual registration. | 25% Increase |
| 1477 | Parks and Recreation | 443020 | Trial usage fee for Leisure Instruction Class | Per Class (1 Time Trial) | \$5.00 |
| 1478 | Parks and Recreation | 450650 | Ceramics - Firing (per month unlimited pieces) | | \$6.00 |
| 1479 | Parks and Recreation | 443010 | Rummage Sale/Craft Fair | Per space not to exceed 10' x 10', per day | \$5.00 |
| 1480 | Parks and Recreation | 443010 | Senior Center Arts & Crafts Sales | Per space not to exceed 10' x 10', per day | \$5.00 |
| 1481 | Parks and Recreation | 443010 | Senior Tournaments (billiards, horseshoe, huachas, etc.) | Per player, per event | \$2.00 |
| 1482 | Parks and Recreation | 450200 | Catered/commercial food sales- Indoor Facilities - (Kitchen for warming, no prep) | Per Event | \$50.00 |
| 1483 | Parks and Recreation | 450200 | Administration Fee (per permit or registered activity) | | \$7.00 |
| 1484 | Parks and Recreation | 450200 | Portable Restroom Fee | League, Tournaments and Special Events | \$150/mth |
| 1485 | Parks and Recreation | 450200 | Portable Restroom Fee (ADA) | League, Tournaments and Special Events | \$190/mth |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|----------------------|---------|---|--|---|
| 1486 | Parks and Recreation | 450200 | Cleaning Restroom Fee | Tournaments and Special Events | \$12/hour |
| 1487 | Parks and Recreation | 441310 | Amplification Fee | 4 or more days in advance of event | \$15.00 |
| 1488 | Zoo | 440010 | General Admission | Ages: Under 3 years old (must be accompanied by an adult) | Free |
| 1489 | Zoo | 440010 | General Admission | Ages: 3 years old and up to 12 years old (must be accompanied by an adult) | \$7.50 |
| 1490 | Zoo | 440010 | General Admission | Ages: 13 years old and up to 59 years old | \$12.00 |
| 1491 | Zoo | 440010 | General Admission | Seniors 60 years old and older | \$9.00 |
| 1492 | Zoo | 440010 | General Admission | Active Duty Military Personnel & Spouse with Valid Military ID | \$9.00 |
| 1493 | Zoo | 440010 | Reservation School Group Admission - Grade 12 and under | Advance reservation & completed application required. Monday-Sunday, except for City Holiday or Zoo Special Event. School groups include: Public or private: Licensed child daycare, pre-kindergarten, kindergarten, primary, secondary and special education through grade twelve, and home school groups. Minimum # of students may apply. | \$5.00 |
| 1494 | Zoo | 440010 | Reservation School Group Admission - Universities/Colleges | Advance reservation & completed application required. Monday-Sunday, except for City Holiday or Zoo Special Event. School groups include: Higher learning groups (universities/community colleges). Minimum # of students may apply. | \$7.50 |
| 1495 | Zoo | 440010 | Reservation School Group Admission - Chaperones (required for any School Group) | Adult Chaperones (18 years of age or over) Ratio: 1 chaperone per 5 Headstart, Pre-K, & Kinder; 1 chaperone per 1 Special Education Student; 1 chaperone per 10 students of any other age group or upon discretion of the director. | \$7.50 |
| 1496 | Zoo | 440010 | Advanced Bulk Ticket Purchases for Specified Zoo Partners (blocks of 250) | Ages: 3 years old and up to 12 years old. Blocks of 250 tickets (any combination of tickets for any age group). | Up to 20% discount (from regular admission price) |
| 1497 | Zoo | 440010 | Advanced Bulk Ticket Purchases for Specified Zoo Partners (blocks of 250) | Ages: 13 years old or older. Blocks of 250 tickets (any combination of tickets for any age group). | Up to 20% discount (from regular admission price) |
| 1498 | Zoo | 440010 | Advanced Bulk Ticket Purchases for Specified Zoo Partners for birthday parties (blocks of 50) | Ages: 3 years old or older. Discounted tickets for different birthday party packages offered through the Concessionaire. | 20% up to 50% discount (from regular admission price) |
| 1499 | Zoo | 450200 | Facility Rental-Birthday Parties through SSA - during regular zoo hours. | Designated outdoor areas - catering required by Taste of the Wild (SSA). Includes tables & chairs for 50 people (10 tables & 50 chairs) and set up & tear down. | \$100/3 hours, each additional hour \$50.00 |
| 1500 | Zoo | 443020 | Special Program | Animal Encounter w/Birthday Party Package through Taste of the Wild Catering - Flat Fee. Up to 50 people maximum. | \$75.00 |
| 1501 | Zoo | 450200 | Facility Rental Day Events/Picnics through SSA - during regular zoo hours | Designated rental areas - catering required by Taste of the Wild (SSA). Packages by number of guests, seating for 150 guests included; additional tables & chairs rentals available through SSA. Does not include admission, required in order to access the exhibits. Note: Seating in Discovery Centers is limited to 50 people or less. | \$200/3 hours: 1-199 guests \$300/3 hours: 200-299 guests \$400/3 hours: 400+ guests |
| 1502 | Zoo | 450200 | Facility rental after hour events through SSA | Designated rental areas - catering required by Taste of the Wild (SSA). Rental of animal exhibits after hours is available. Seating in Discovery Centers is limited to 50 or less. Costs per person is to cover staff time for set up/tear down, restocking of supplies (restroom/trash), and site use. | Recovery costs per person \$10.00 - \$20.00 |
| 1503 | Zoo | 450200 | Facility Rental - Hunt Family Desert Spring splash pad - after hours only | Available in conjunction with after hours facility rental through SSA. Maximum of 3 hours. | \$195 per hour |
| 1504 | Zoo | 450200 | Facility Rental - Foster Tree House Playground - after hours only | Available in conjunction with after hours facility rental through SSA. Maximum of 3 hours. | \$345/2 hours; One additional hour maximum \$150 |
| 1505 | Zoo | 450200 | Facility rental with animal exhibit(s) - after hours in conjunction with after hour event. | Designated zoo open areas - includes area & one animal staff member (per area). Additional staff/security may be required. List of animals and times based upon availability. Request for specific animal may incur additional staff time fee. Catering through Taste of the Wild Catering (SSA) is required. No outside food/beverage permitted. Animal exhibit rentals are only applicable for events after normal business hours for a maximum of a 2 hour viewing period; animal exhibit rental availability may vary due to weather restrictions, daylight and seasons. | \$500 per hour |
| 1506 | Zoo | 450200 | Facility rental - sampling | Includes 10 X 10 outdoor space, one table, two chairs. Does not include zoo staff assistance. Additional needs will be charged as per fee schedule. Indoor rental space will be charged as outlined in fee schedule. Sampling item approval required by Zoo Director. | Low Season (September-February)- \$500 for 4 hours; High Season (March - August) \$1,000 for 4 hours. |
| 1507 | Zoo | 450200 | Facility Rental - Portrait Photography | Wedding/engagement/family portraits/graduation/quinceanera or other portraiture of individuals by professional photographer/videographers or by amateurs acting in the role of a professional. Maximum time allowed is 1 hour. Fee includes 1 security guard, site fee, 5 people plus photographer. | \$75.00 Flat Fee |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|-----------------|---------|--|---|---|
| 1508 | Zoo | 450200 | Facility Rental - Commercial-Film/Photos | Any type of film or still photography for commercial purposes (movies, DVD's, publications, etc that will gain profit). Minimum of 1 security guard required for up to 20; admission tickets not included; does not include required staff or security time. Staff/security fees will be charged as outlined in fee schedule and as required by Zoo Director; Film/video/photos allowed from public areas only; rental space needed by crew will be charged as outlined in fee schedule. Date and time must be approved 3 weeks prior. Crew size as determined by Zoo Director. | \$300 per hour |
| 1509 | Zoo | 450200 | Equipment | Individual Chairs | \$0.75 each |
| 1510 | Zoo | 450200 | Equipment | Tables (30" x 72") | \$8.00 each |
| 1511 | Zoo | 450200 | Services/event fee | Additional Staff Required by the Zoo | \$45.00/hr. |
| 1512 | Zoo | 450200 | Services/event fee | Security as required by the Zoo | \$30.00/hr. Supervisor, \$25.00/hr. dispatcher, guard \$22.00/hr. |
| 1513 | Zoo | 440050 | Parking Fee Revenue | For use of Zoo parking lot, fee per available space or vehicle | \$3.00 |
| 1514 | Zoo | 443020 | Adventure Program | 10% Discount on Adventure and Animal Encounter Programs to El Paso Zoological Society Members | 10% Discount to Zoological Society Members |
| 1515 | Zoo | 443020 | Adventure Program | Behind the scene tour: minimum/maximum # of people applicable & ages (admission ticket not included but required). | \$20.00 per person |
| 1516 | Zoo | 443020 | Adventure Program | Teacher workshop I (TEKs): minimum/maximum # of people applicable (workshop only; does not include access to Zoo) | \$10.00 per person |
| 1517 | Zoo | 443020 | Adventure Program | Public Workshop - EPWU Discovery Center: minimum/maximum # of people applicable (workshop only does not include access to Zoo) | \$5.00 per person |
| 1518 | Zoo | 443020 | Adventure Program | Public Workshop - EPWU Discovery Center only (Includes training materials); minimum/maximum # of people applicable (workshop only; does not include access to Zoo). | \$10.00 per person |
| 1519 | Zoo | 443020 | Adventure Program | Night Time at the Zoo Tour (2 hours): minimum/maximum # of people applicable. Adult chaperones (if required must be 18 years of age or over) . Ratio: 1 adult for every 10 minors/youth. | \$15.00 per person |
| 1520 | Zoo | 443020 | Adventure Program | Sleepover - ages: 7 years and over. Youths 17 and under must be accompanied by a paid adult. Ratio: 1 adult for every 10 minors/youth. Minimum/maximum # of people applicable. | \$40.00 per person |
| 1521 | Zoo | 443020 | Adventure Program | Organized Groups Sleepover - ages: 7 years and over. Youths 17 and under must be accompanied by a paid adult. Ratio: 1 adult for every 10 minors/youth. 15 people or less. | Flat Fee \$450.00 |
| 1522 | Zoo | 443020 | Adventure Program | Animal Produce Hunt - minimum/maximum # of people applicable (purchase of an admission ticket required). Ages 7+. | \$5.00 per person |
| 1523 | Zoo | 443020 | Adventure Program | Badge Programs (workshop only; does not include access to the Zoo). Minimum/maximum # of people applicable. Ages 5+ | \$15.00 per person |
| 1524 | Zoo | 443020 | Adventure Program | Badge Programs (workshop only; does not include access to the Zoo). 15 people or less. Ages 5+ | Flat Fee \$225.00 |
| 1525 | Zoo | 443020 | Adventure Program | Veterinary Career Program - 2 hour program for High School students in a veterinarian program. (Clinic workshop only) | \$20.00 |
| 1526 | Zoo | 443020 | Adventure Program | Breakfast with the Animals - Ages 13 years and older (includes admission ticket). Minimum 10 people - maximum TBD by program/space. | \$28.00 per person |
| 1527 | Zoo | 443020 | Adventure Program | Breakfast with the Animals - Children ages 12 years and under (price includes admission ticket). Minimum 10 people - maximum TBD by program/space. | \$20.00 per person |
| 1528 | Zoo | 443020 | Adventure Program | Various Camps - STARR related curriculum based. Ages 11 years old up to 13 years of age. 1 week 3 hours a day. Minimum/maximum # of people applicable. | \$100.00 per week/\$20.00 day |
| 1529 | Zoo | 443020 | Adventure Program | Giraffe Animal Feeding - per item (Admission ticket required) | \$3.00 |
| 1530 | Zoo | 443020 | Group Program | Deluxe Elephant Encounter (includes admission ticket). Maximum of 5 people. Ages 7+ | \$200.00 |
| 1531 | Zoo | 443020 | Adventure Program | Group Reservation Program - Classroom curriculum based. 4 years of age and older. Minimum/maximum # of people applicable. | \$3.00 |
| 1532 | Zoo | 443020 | Adventure Program | Zoo at the School / Institution (offsite) - 10 to 40 students | \$110 first program, \$70 each additional program |
| 1533 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Senior Citizen | \$20.00 |
| 1534 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Artist / Teacher | \$25.00 |
| 1535 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Student | \$20.00 |
| 1536 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Individual | \$30.00 |
| 1537 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Family | \$60.00 |
| 1538 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Active Duty Military-Individual | \$25.00 |
| 1539 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Active Duty Military-Family | \$55.00 |
| 1540 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Contributors | \$100.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|-----------------|---------|--|---|---|
| 1541 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Supporters Circle | \$250.00 |
| 1542 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Collectors Circle | \$500.00 |
| 1543 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Sponsors Circle | \$1,000.00 |
| 1544 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Donors Circle | \$2,500.00 |
| 1545 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Founder | \$1,000.00 |
| 1546 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Executive | \$2,500.00 |
| 1547 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | President | \$5,000.00 |
| 1548 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Collector's Club Membership - Single | \$250.00 |
| 1549 | MCAD-Art Museum | 443030 | Membership fees- Art Museum | Collector's Club Membership - Couple Membership | \$400.00 |
| 1550 | MCAD-Art Museum | 450200 | Outside caterer fee | Vendor fee to use museum | 15% of Caterers fee |
| 1551 | MCAD-Art Museum | 450200 | Facility rental fees | Entire Museum | \$10,000.00 |
| 1552 | MCAD-Art Museum | 450200 | Facility rental fees | Wedding receptions/ceremonies/Bar mitzvahs/Hallmark Birthdays (15,16); includes Lobby, Gateway, Cont II, Insurance Podium/Microphone, risers (no dancing) | \$5,000 flat fee |
| 1553 | MCAD-Art Museum | 450200 | Facility rental fees | Rogers Grand Lobby | \$750 for up to 4 hrs./\$1,250 for up to 8 hrs. |
| 1554 | MCAD-Art Museum | 450200 | Facility rental fees | 2nd Floor lobby/Mezzanine | \$750 for up to 4 hrs./\$1,250 for up to 8 hrs. |
| 1555 | MCAD-Art Museum | 450200 | Facility rental fees | Gateway Gallery | \$1,750 for up to 4 hrs./\$3,250 for up to 8 hrs. |
| 1556 | MCAD-Art Museum | 450200 | Facility rental fees | Contemporary II | \$1,750 for up to 4 hrs./\$3,250 for up to 8 hrs. |
| 1557 | MCAD-Art Museum | 450200 | Facility rental fees | | \$625.00 for up to 2 hours |
| 1558 | MCAD-Art Museum | 450200 | Facility rental fees | Theater/Auditorium | \$1,250 for up to 4 hrs./\$1,750 for up to 8 hrs. |
| 1559 | MCAD-Art Museum | 450200 | Facility rental fees | Larry Francis Board Room | \$500 for up to 4 hrs./\$750 for up to 8 hrs. |
| 1560 | MCAD-Art Museum | 450200 | Facility rental fees | Lecture/Executive Dining Room | \$500 for up to 4 hrs./\$750 for up to 8 hrs. |
| 1561 | MCAD-Art Museum | 450200 | Facility rental fees | Library | \$500 for up to 4 hrs./\$750 for up to 8 hrs. |
| 1562 | MCAD-Art Museum | 450200 | Facility rental fees | Classrooms (each) | \$500 for up to 4 hrs./\$750 for up to 8 hrs. |
| 1563 | MCAD-Art Museum | 450200 | Facility rental fees | Outdoor Seating Area | \$1,750 for up to 4 hrs./\$3,250 for up to 8 hrs. |
| 1564 | MCAD-Art Museum | 450210 | Facility object rental fees | Museum Décor- vases, fabric, lighting (on site only) | \$50 per hour |
| 1565 | MCAD-Art Museum | 443020 | Book-bunch session fees | Members & non-members | Members free/non-members \$10.00 |
| 1566 | MCAD-Art Museum | 450200 | Facility object rentals | Chairs | \$2.00 each |
| 1567 | MCAD-Art Museum | 450210 | Facility object rentals | Easels | \$7.00 each |
| 1568 | MCAD-Art Museum | 450210 | Facility object rentals | Tables (8', 6', 48" round) | \$10.00 each |
| 1569 | MCAD-Art Museum | 450210 | Facility object rentals | Café Tables (36" square black , 30 available) | \$10.00 each |
| 1570 | MCAD-Art Museum | 450210 | Facility object rentals | Seminar Tables (2'x6', 7 available) | \$12.00 each |
| 1571 | MCAD-Art Museum | 450210 | Facility object rentals | Podium/sound system | \$50.00 |
| 1572 | MCAD-Art Museum | 450210 | Facility object rentals | Riser (4' x 5' 1/2"; 2 available) | \$25.00 each |
| 1573 | MCAD-Art Museum | 450210 | Facility object rentals | Slide Projector | \$25.00 each |
| 1574 | MCAD-Art Museum | 450210 | Facility object rentals | TV/VCR | \$25.00 |
| 1575 | MCAD-Art Museum | 450210 | Facility object rentals | Tent (20' x 40') | \$300.00 |
| 1576 | MCAD-Art Museum | 450210 | Facility object rentals | Piano | \$300.00 |
| 1577 | MCAD-Art Museum | 450210 | Facility object rentals | Security Officer | \$30.00 per hour |
| 1578 | MCAD-Art Museum | 450210 | Facility object rentals | Audio Visual Operator | \$30.00 per hour |
| 1579 | MCAD-Art Museum | 450210 | Facility object rentals | Event staff (each) | \$30.00 per hour |
| 1580 | MCAD-Art Museum | 450210 | Exhibition rental fees | Permanent Collection/Curated In-house | \$1,500 minimum - \$10,000 maximum |
| 1581 | MCAD-Art Museum | 450210 | One time use copyright release for photography | Copyright | Up to \$75.00 per image |
| 1582 | MCAD-Art Museum | 450210 | Object loan fee | Permanent Collection Lending | Up to \$100.00 per work of art |
| 1583 | MCAD-Art Museum | 443020 | Lectures (High Art High Noon) | Members & non-members | \$5.00 members / \$10.00 non-members |
| 1584 | MCAD-Art Museum | 450650 | Teacher Workshops Fees | Program Registration | 3hr-\$35.00 / 4hr-\$40.00 / 5hr-\$45.00 |
| 1585 | MCAD-Art Museum | 440000 | Exhibition fees | Entry fees (Adults) - Non member | \$10.00 |
| 1586 | MCAD-Art Museum | 440000 | Exhibition fees | Entry fees (members) | \$5.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|---------------------|---------|---------------------------------|---|---|
| 1587 | MCAD-Art Museum | 443020 | Art classes fees* | 4-day Summer Art Camps (ages 6 to 12) | \$60.00 members / \$75.00 non members |
| 1588 | MCAD-Art Museum | 443020 | Art classes fees* | 4-day Summer Art Camps-clay (ages 6 to 12) | \$70.00 members / \$86.00 non members |
| 1589 | MCAD-Art Museum | 443020 | Art classes fees* | 8 -day Summer Art Camps-clay (ages 6 to 12) | \$135.00 members / \$170.00 non members |
| 1590 | MCAD-Art Museum | 443020 | Art classes fees* | 8 session Kids Classes (ages 6 to 14) | \$65.00 members / \$80.00 non members |
| 1591 | MCAD-Art Museum | 443020 | Art classes fees* | 8 session Kids Classes-clay (ages 6 to 14) | \$75.00 members / \$95.00 non members |
| 1592 | MCAD-Art Museum | 443020 | Art classes fees* | 8 session Adult Classes (ages 15 and above) | \$65.00 members / \$80.00 non members |
| 1593 | MCAD-Art Museum | 443020 | Art classes fees* | 8 session Adult Classes-clay (ages 15 and above) | \$75.00 members / \$95.00 non members |
| 1594 | MCAD-Art Museum | 443020 | Art classes fees* | 4 session Parent/Child classes | \$38.00 members/\$46.00 non-members |
| 1595 | MCAD-Art Museum | 443020 | Art classes fees* | 6 Session Adult Classes - (ages 15 and above) | \$47.00 members/\$59.00 non-members |
| 1596 | MCAD-Art Museum | 443020 | Art classes fees* | 6 Session Youth Classes - (ages 6 to 18) | \$38.00 members/\$46.00 non-members |
| 1597 | MCAD-Art Museum | 443020 | Art classes fees* | 1-day Family Workshops (ages 3 and above) | \$10.00 members (\$25.00 max.)/\$12.00 non-members (\$30.00 max.) |
| 1598 | MCAD-Art Museum | 443020 | Art classes fees* | 1-day Youth Workshops (ages 6 to 12) | \$30.00 members /\$38.00 non-members |
| 1599 | MCAD-Art Museum | 443020 | Art classes fees* | 1-day Adult Workshops (ages 15 and above) Batik Technique | \$45.00 members /\$55.00 non-members |
| 1600 | MCAD-Art Museum | 443020 | Art classes fees* | 1-day Adult Workshops (ages 15 and above) | \$30.00 members /\$38.00 non-members |
| 1601 | MCAD-Art Museum | 443020 | Art classes fees* | Open Studio/Class | Up to \$100.00/Session |
| 1602 | MCAD-Art Museum | 443020 | Art classes fees* | Artist Workshop (Artist as students) | Up to \$1,000.00/Session |
| 1603 | MCAD-Art Museum | 443020 | Art classes fees* | Independent Study | Up to \$100.00/Session |
| 1604 | MCAD-Art Museum | 443020 | Art classes fees* | 6 Session Adult Classes - Clay (ages 15 and Up) | \$60.00 members / \$75.00 non members |
| 1605 | MCAD-Art Museum | 443020 | Art classes fees* | 6 Session Youth Classes - Clay (ages 6 to 14 years) | \$60.00 members / \$75.00 non members |
| 1606 | MCAD-Art Museum | 443020 | Art classes fees* | 8 Day Summer Art Camps (ages 6-14 years) | \$120.00 members / \$150.00 non members |
| 1607 | MCAD-Art Museum | 443020 | Art classes fees* | 1 Session Pre-K and Adult (ages 3 to 5 years old) | \$10.00 members (\$15.00 max) / \$15.00 non members (\$20.00 max) |
| 1608 | MCAD-Art Museum | | Art classes fees* | | Free for members/\$5.00 non-members |
| 1609 | MCAD-Art Museum | 443020 | Art classes fees* | 1 Day Supervised Lunch (ages 6 to 14 years), Lunch not Included | \$3.00 members / \$5.00 non members |
| 1610 | MCAD-Art Museum | 443020 | Third Thursdays | Adult Programming | \$7 for members/\$10 non- members |
| 1611 | MCAD-Art Museum | 443020 | Look & Dos | Special programming | \$10 for members/\$15 for non-members |
| 1612 | MCAD-History Museum | 443030 | Membership fees- History Museum | Student | \$15.00 |
| 1613 | MCAD-History Museum | 443030 | Membership fees- History Museum | Teacher/Military/Senior | \$20.00 |
| 1614 | MCAD-History Museum | 443030 | Membership fees- History Museum | Military Family active duty | \$35.00 |
| 1615 | MCAD-History Museum | 443030 | Membership fees- History Museum | Individual | \$25.00 |
| 1616 | MCAD-History Museum | 443030 | Membership fees- History Museum | Family | \$50.00 |
| 1617 | MCAD-History Museum | 443030 | Membership fees- History Museum | Ambassador | \$100.00 |
| 1618 | MCAD-History Museum | 443030 | Membership fees- History Museum | Advocate | \$250.00 |
| 1619 | MCAD-History Museum | 443030 | Membership fees- History Museum | Contributor | \$500.00 |
| 1620 | MCAD-History Museum | 443030 | Membership fees- History Museum | Provider | \$1,000.00 |
| 1621 | MCAD-History Museum | 443030 | Membership fees- History Museum | Corporate | \$1,000.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|---------------------|---------|---------------------------------|--|---|
| 1622 | MCAD-History Museum | 443030 | Membership fees- History Museum | Supporter | \$2,500.00 |
| 1623 | MCAD-History Museum | 443030 | Membership fees- History Museum | Champion | \$5,000.00 |
| 1624 | MCAD-History Museum | 443030 | Membership fees- History Museum | Patron | \$10,000.00 |
| 1625 | MCAD-History Museum | 443030 | Membership fees- History Museum | Benefactors Circle | \$20,000.00 |
| 1626 | MCAD-History Museum | 450200 | Facility Rental Fees | 1st floor orientation theatre | \$150 for up to 4 hrs./\$275 for up to 8 hrs. |
| 1627 | MCAD-History Museum | 450200 | Facility Rental Fees | 1st floor seminar room | \$150 for up to 4 hrs./\$275 for up to 8 hrs. |
| 1628 | MCAD-History Museum | 450200 | Facility Rental Fees | 1st floor activity classroom | \$100 for up to 4 hrs./\$175 for up to 8 hrs. |
| 1629 | MCAD-History Museum | 450200 | Facility Rental Fees | 1st Floor Lobby | \$500 for up to 4 hrs./\$950 for up to 8 hrs. |
| 1630 | MCAD-History Museum | 450200 | Facility Rental Fees | 2nd floor board room | \$150 for up to 4 hrs./\$275 for up to 8 hrs. |
| 1631 | MCAD-History Museum | 450200 | Facility Rental Fees | 2nd floor lecture room (activity classroom) | \$100 for up to 4 hrs./\$175 for up to 8 hrs. |
| 1632 | MCAD-History Museum | 450200 | Facility Rental Fees | 2nd Floor lobby | \$500 for up to 4 hrs./\$950 for up to 8 hrs. |
| 1633 | MCAD-History Museum | 450200 | Facility Rental Fees | Outdoor Garden Terrace | \$500 for up to 4 hrs./\$950 for up to 8 hrs. |
| 1634 | MCAD-History Museum | 450200 | Facility Rental Fees | Digital Wall Pavilion | \$500 for up to 4 hrs./\$950 for up to 8 hrs. |
| 1635 | MCAD-History Museum | 450200 | Facility Rental Fees | Entire 1st Floor | \$3,000 for 4 hrs, \$6,000 for 8 |
| 1636 | MCAD-History Museum | 450200 | Facility Rental Fees | Entire 2nd Floor | \$3,000 for 4 hrs, \$6,000 for 8 |
| 1637 | MCAD-History Museum | 450200 | Facility Rental Fees | Entire Museum. | \$6,000 for 4 hrs, \$10,000 for 8 |
| 1638 | MCAD-History Museum | 450210 | Facility Object Rental Fees | Chairs | \$2.00 each |
| 1639 | MCAD-History Museum | 450210 | Facility Object Rental Fees | Table (5' rectangular) | \$10.00 per table |
| 1640 | MCAD-History Museum | 450210 | Facility Object Rental Fees | Tables (round) | \$12.00 per table |
| 1641 | MCAD-History Museum | 450210 | Facility Object Rental Fees | Table Cloths | \$7 ea |
| 1642 | MCAD-History Museum | 450210 | Facility Object Rental Fees | Outdoor heater | \$20/hr |
| 1643 | MCAD-History Museum | 450210 | Facility Object Rental Fees | Tent (10' x 10') | Delete |
| 1644 | MCAD-History Museum | 450210 | Facility Object Rental Fees | Check-In Table | \$25.00 |
| 1645 | MCAD-History Museum | 450210 | Facility Object Rental Fees | Podium/lectern | \$15.00 |
| 1646 | MCAD-History Museum | 450210 | Facility Object Rental Fees | Sound system | \$50.00 |
| 1647 | MCAD-History Museum | 450210 | Facility Object Rental Fees | Overhead Projector | \$25.00 |
| 1648 | MCAD-History Museum | 450210 | Facility Object Rental Fees | Electronic media projector | \$25.00 |
| 1649 | MCAD-History Museum | 450210 | Facility Object Rental Fees | TV/VCR | \$25.00 |
| 1650 | MCAD-History Museum | 450210 | Facility Object Rental Fees | Security Officer (each) | \$30.00/hour per officer |
| 1651 | MCAD-History Museum | 450210 | Facility Object Rental Fees | Audio/Video Operator (each) | \$30.00/hour per operator |
| 1652 | MCAD-History Museum | 450210 | Facility Object Rental Fees | Event staff (each) | \$30.00/hour per staff person |
| 1653 | MCAD-History Museum | 443020 | Instructional Fees | 4 Day History Camps (all) (Ages 6-12) | \$55.00 members / \$70.00 non members |
| 1654 | MCAD-History Museum | 443020 | Instructional Fees | 8 session Adult Classes (ages 15 and above) | \$62.00 members / \$77.00 non members |
| 1655 | MCAD-History Museum | 443020 | Instructional Fees | 8 Session Adult Classes with take home project (ages 15 and above) | \$72.00 members / \$90.00 non members |
| 1656 | MCAD-History Museum | 443020 | Instructional Fees | 4 Session Parent/Child Craft Classes | \$38.00 members / \$46.00 non members |
| 1657 | MCAD-History Museum | 443020 | Instructional Fees | 6 Session Adult Classes - (ages 15 and above) | \$47.00 members / \$59.00 non members |
| 1658 | MCAD-History Museum | 443020 | Instructional Fees | 6 Session Youth Classes with take home project (ages 6-18) | \$38.00 members / \$46.00 non members |
| 1659 | MCAD-History Museum | 443020 | Instructional Fees | 1-Day Adult Workshop with take home project (4 hr.) | \$45.00 members / \$55.00 non members |
| 1660 | MCAD-History Museum | 443020 | Instructional Fees | 1-Day 4 hr. Youth Workshop with take home project (4 hr.) | \$30.00 members / \$38.00 non members |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|------------------------|---------|------------------------------------|---|---|
| 1661 | MCAD-History Museum | 443020 | Instructional Fees | 1-Day 2 hr. Youth Workshop with take home project (2 hr.) | \$15.00 for members / \$19.00 for non-members |
| 1662 | MCAD-History Museum | 443020 | Instructional Fees | Special programming | \$5.00 for members/\$10.00 for non-members |
| 1663 | MCAD-History Museum | 443020 | Instructional Fees | Event fees - for special adult classes (18 and older) | \$10.00 for members/\$20.00 for non-members |
| 1664 | MCAD-History Museum | 443020 | Instructional Fees | Event Fees - Museum Special Event Fees (per Person) | Members - \$5.00 for up to 4 hrs./\$10.00 for up to 8 hrs. Non-members - \$10.00 for up to 4 hrs./\$20.00 for up to 8 hrs. |
| 1665 | MCAD-History Museum | 443020 | Instructional Fees | Tour Fees -Special hands on programs for school groups | \$2.00 per student plus cost of program materials |
| 1666 | MCAD-History Museum | 443020 | Instructional Fees | Tour Fees -Special history tours of El Paso | Members - \$25.00 for up to 4 hrs./\$50.00 for up to 8 hrs. Non-members - \$40.00 for up to 4 hrs./\$80.00 for up to 8 hrs. |
| 1667 | MCAD-History Museum | 443020 | Instructional Fees | Tour Fees - Special history tours outside of El Paso County | Cost plus 15% administration costs |
| 1668 | MCAD-History Museum | 450210 | Exhibition rental fees | Permanent Collection/Curated In-house | \$500 min to \$10,000 max |
| 1669 | MCAD-History Museum | 450210 | Exhibition rental fees | One time use copyright releases for photography | Up to \$75.00 per image |
| 1670 | MCAD-History Museum | 443030 | Event Fees | Fees for lectures | \$5.00 for members/\$10.00 for non-members |
| 1671 | MCAD-History Museum | 443010 | Event Fees | Special event with Lecturer/entertainment | Cost plus 15% administration costs |
| 1672 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Teacher/Military/Senior | \$20.00 |
| 1673 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Student | \$15.00 |
| 1674 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Individual | \$25.00 |
| 1675 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Family | \$40.00 |
| 1676 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Military Family | \$35.00 |
| 1677 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Folsom | \$100.00 |
| 1678 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Clovis | \$250.00 |
| 1679 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Keystone | \$500.00 |
| 1680 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | El Paso Polychrome | \$5,000.00 |
| 1681 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Chupadero Black on White | \$1,000.00 |
| 1682 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Gila Polychrome | \$10,000.00 |
| 1683 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Mimbres Black on White | \$50,000.00 |
| 1684 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Chert (Corporate circle) | \$1,000.00 |
| 1685 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Flint (Corporate circle) | \$5,000.00 |
| 1686 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Chalcedony (Corporate Circle) | \$10,000.00 |
| 1687 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Obsidian (Corporate Circle) | \$50,000.00 |
| 1688 | MCAD-Archeology Museum | 450200 | Facility Rental Fees | Entire Museum. | \$500 for up to 4 hrs./\$1200 for up to 8 hrs. |
| 1689 | MCAD-Archeology Museum | 450200 | Facility Rental Fees | Auditorium Gallery | \$150 for up to 4 hrs./\$350 for up to 8 hrs. |
| 1690 | MCAD-Archeology Museum | 450200 | Facility Rental Fees | Gazebo | \$100 for up to 4 hrs./\$200 for up to 8 hrs. |
| 1691 | MCAD-Archeology Museum | 450200 | Facility Object Rental Fees | Security Officer (each) | \$30.00/hour |
| 1692 | MCAD-Archeology Museum | 450200 | Facility Object Rental Fees | Audio Visual Operator (each) | \$30.00/hour |
| 1693 | MCAD-Archeology Museum | 450200 | Facility Object Rental Fees | Event staff (each) | \$30.00/hour |
| 1694 | MCAD-Archeology Museum | 443020 | Instructional Fees | Camp Fees for all camps (per child up to age to 14) | Up to \$55.00 for members/up to \$70.00 for non-members |
| 1695 | MCAD Archeology | | Instructional Fees | Camp Fees for all camps (per child up to age to 14) | Up to \$55.00 for members/up to \$70.00 for non-members |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|---|---------|--------------------------------------|--|--|
| 1696 | MCAD-Archeology Museum | 443020 | Instructional Fees | Parent/child workshop (1 parent and up to 2 children) | Up to \$25.00 for members/Up to \$35.00 non-members |
| 1697 | MCAD-Archeology Museum | 443020 | Instructional Fees | Child workshop (ages 6-17) | Up to \$20.00 for members/Up to \$35.00 non-members |
| 1698 | MCAD-Archeology Museum | 443020 | Instructional Fees | Adult workshops (ages 18 and older) | Up to \$50.00 for members plus materials cost/Up to \$75.00 for non-members plus materials cost |
| 1699 | MCAD-Archeology Museum | 443020 | Instructional Fees | Conference Fees | \$30.00 + material fee per person-pre registration/\$40.00 + material fee per person at the door/\$25.00 + material fee for students w/ID |
| 1700 | MCAD-Archeology Museum | 443010 | Event Fees | Museum special events fees (per person) | Members up to \$50.00/Non members up to \$85.00 |
| 1701 | MCAD-Archeology Museum | 443010 | Instructional Fees | Creative workshops | Up to \$25.00 for up to 4 hours for members, up to \$40.00 for up to 4 hours for non-members |
| 1702 | MCAD-Archeology Museum | 443010 | Tour Fees | Archeological tours - in El Paso County | \$50.00 for up to 8 hours and \$25.00 for up to 4 hours for members; \$80.00 for up to 8 hours and \$40.00 for up to 4 hours for non-members |
| 1703 | MCAD-Archeology Museum | 443010 | Tour Fees | Archeological tours - outside of El Paso | Cost + 15% administration costs |
| 1704 | MCAD-Archeology Museum; MCAD-History Museum | 443010 | Event Fees | Vendor fees for onsite commercial vendors | Up to \$15.00 members/Up to \$20.00 non-members |
| 1705 | MCAD-Archeology Museum; MCAD-History Museum | 443020 | Instructional Fees | One Day Camp Fee (per child up to age of 14) | Up to \$15.00 members/Up to \$20.00 non-members |
| 1706 | MCAD-Archeology Museum; MCAD-History Museum | 450210 | Object loan fee | Permanent Collection Lending | Up to \$100.00 per object |
| 1707 | MCAD-Archeology Museum; MCAD-History Museum | 450210 | Exhibit furniture loan fee | Display Cases + Bonnets Lending | \$35.00 per display case + bonnet (glass cap) |
| 1708 | MCAD-Archeology Museum; MCAD-History Museum | 443010 | Event Fees | Admission Fees to special art, culture and heritage events, competitions and/or programs | \$1.00 to \$100.00 per person |
| 1709 | MCAD-Cultural Affairs Division | 450650 | Miscellaneous non-operating revenues | Vendor booth fees for cultural and heritage tourism events | Up to \$200.00 per booth for food, arts & crafts vendors |
| 1710 | MCAD-Cultural Affairs Division | 443010 | Event Fees | Admission Fees to special art, culture and heritage events, competitions and/or programs | \$1.00 to \$100.00 per person |
| 1711 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- Non-profit institution (US) with 6 months notice | First object - \$150.00 per object/per venue; each additional object - \$50.00/venue; with less than six months notice |
| 1712 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- Non-profit institution (US) without 6 months notice | First object - \$250.00 per object/per venue; each additional object - \$150.00/venue |
| 1713 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- Non-profit institution (Foreign) with 9 months notice | First object - \$300.00 per object/per venue; each additional object - \$200.00/venue |
| 1714 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- Non-profit institution (Foreign) without 9 months notice | First object - \$400.00 per object/per venue; each additional object - \$300.00/venue |
| 1715 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- For-profit institution (US) with a minimum of 6 months notice | First object - \$500.00 per object/per venue; each additional object - \$400.00/venue |
| 1716 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- For-profit institution (US) with less than 6 months notice | First object - \$750.00 per object/per venue; each additional object - \$650.00/venue |
| 1717 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- For-profit institution (foreign) with 9 months notice | First object - \$1,500.00 per object/per venue; each additional object - \$1,400.00/venue |
| 1718 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- For-profit institution (foreign) without 9 months notice | First object - \$2,500.00 per object/per venue; each additional object - \$2,400.00/venue |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|-----------------------|------------|---|--|--|
| 1719 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Fees for exhibitions organized by the El Paso Museum of Art, El Paso Museum of Archaeology or El Paso Museum of History | Up to 10 objects - \$5,000; 11-20 objects - \$7,500; 21-30 objects- \$10,000; and so forth at a rate of \$2,500 per additional 10 objects |
| 1720 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Fees for extended loans (over one year) | \$100 per object/per year up to \$5,001 |
| 1721 | Aviation | 441220 | FTZ Transaction Fees | Transaction Fee | \$15.00 |
| 1722 | Aviation | 441220 | FTZ Transaction Fees | High Volume Admissions 0-150 | \$15.00 |
| 1723 | Aviation | 441220 | FTZ Transaction Fees | High Volume Admissions 151-300 | \$12.00 |
| 1724 | Aviation | 441220 | FTZ Transaction Fees | High Volume Admissions > 301 | \$10.00 |
| 1725 | Aviation | 441220 | FTZ Transaction Fees | Blanket Admission | \$100.00 |
| 1726 | Aviation | 441220 | FTZ Transaction Fees | Training Seminar | \$100.00 |
| 1727 | Aviation | 441220 | FTZ Transaction Fees | Weekly Transportation and Exportation | \$30.00 |
| 1728 | Aviation | 441220 | FTZ Transaction Fees | Weekly Entry | \$30.00 |
| 1729 | Aviation | 441220 | FTZ Transaction Fees | Direct Delivery Admission, Daily cumulative 214 | \$75.00 |
| 1730 | Aviation | 441220 | FTZ Transaction Fees | Direct Delivery Admission, Subsequent 214 | \$15.00 |
| 1731 | Aviation | 441220 | FTZ Transaction Fees | Cartage Document Fee | \$15.00 |
| 1732 | Aviation | 441220 | FTZ Transaction Fees | Application Fee, Subzone | \$10,000.00 |
| 1733 | Aviation | 441220 | FTZ Transaction Fees | Application Fee, New General Purpose Site (Minor Boundary Modification) | \$3,000.00 |
| 1734 | Aviation | 441220 | FTZ Transaction Fees | Application Fee, Expansion Site (Magnet) | \$5,000.00 |
| 1735 | Aviation | 441220 | FTZ Transaction Permit | Activation Fee, General Purpose Site | \$2,000.00 |
| 1736 | Aviation | 441220 | FTZ Transaction Permit | Activation, Sub-Zone Fee | \$5,000.00 |
| 1737 | Aviation | 441220 | FTZ Transaction Permit | Alteration Request | \$100.00 |
| 1738 | Aviation | 441220 | FTZ Transaction Permit | Perishables Storage Fee | Per day: \$5/hour for first 6 hours; \$24/day for 6 hours or more, capped at 24 hours. |
| 1739 | Aviation | 441220 | FTZ Transaction Permit | Annual Subzone Fee, per Site in GP Zone | \$15,000.00 |
| 1740 | Aviation | 441220 | FTZ Transaction Permit | Annual Subzone Fee, per Site outside GP Zone | \$20,000.00 |
| 1741 | Aviation | 404122 | FTZ Transaction Permit | Annual Fee, Manufacturing Operator | \$15,000.00 |
| 1742 | Aviation | 404122 | FTZ Transaction Permit | Annual Fee, Distribution Site Operator | \$20,000.00 |
| 1743 | Aviation | 403046 | Customer Facility Charge | Fee imposed by the City of El Paso and collected by On-Airport Car Rental Concessionaires on a per transaction day basis. | \$3.50 per transaction day |
| 1744 | Aviation | 430110 | Aircraft Parking (Dead Storage) | Under 80,000 lbs. | \$30.00/day |
| 1745 | Aviation | 430110 | Aircraft Parking (Dead Storage) | Over 80,000 lbs. | \$100.00/day |
| 1746 | Aviation | 430100 | Fuel Flowage Fees | Fuel Flowage Fees | \$0.08 per gallon |
| 1747 | Aviation | 430220 | Annual Shuttle Service Permit | Application | \$150.00 per vehicle |
| 1748 | Aviation | 430200 | Off-Airport Rental Car Permit | Off-Airport Rental Car Permit | 10% gross receipts |
| 1749 | Aviation | 430220 | Annual Taxicab Permit | Annual Taxicab Permit | \$250.00 per vehicle or \$20.83/mo. |
| 1750 | Aviation | 430360 | Cost Recovery Rates | SIDA Badge Issue | \$110.00 |
| 1751 | Aviation | 430360 | Cost Recovery Rates | AOA Badge Issue | \$45.00 |
| 1752 | Aviation | 430360 | Cost Recovery Rates | AOA Badge Renewal | \$35.00 |
| 1753 | Aviation | 430380 | Cost Recovery Rates | SIDA/ Sterile area badge renewal | \$70.00 |
| 1754 | Aviation | 430360 | Cost Recovery Rates | Reimbursement for Lost Not Returned Badges | \$110.00 |
| 1755 | Aviation | 430050, 43 | Cost Recovery Rates | Landing Fee (Signatory) | \$1.87 per 1000 lbs. GLW |
| 1756 | Aviation | 430050, 43 | Cost Recovery Rates | Landing Fee (Non-Signatory) | \$2.34 per 1000 lbs. GLW |
| 1757 | Aviation | 430130 | Cost Recovery Rates | Terminal Rental (Signatory) | \$44.56 sq. ft. /yr. |
| 1758 | Aviation | 430130 | Cost Recovery Rates | Terminal Rental (Non-Signatory) | \$55.70 sq. ft. /yr. |
| 1759 | Aviation | 430130 | Cost Recovery Rates | Daily Terminal Rental Rate (Non-Signatory) - Terminal Rate (Non-Signatory) divided by 360 days X Number of Rented Square Feet = Daily Terminal Rental Rate | \$0.155 sq. ft. /day |
| 1760 | Aviation | 430310 | Cost Recovery Rates | Electricity Surcharge / Telecommunication Charge | \$3.00 sq. ft. /yr. |
| 1761 | Aviation | 430260 | Cost Recovery Rates | City-Owned Loading Bridge Charge per Turn Around | \$125.00 |
| 1762 | Aviation | 430260 | Cost Recovery Rates | Equipment Parking Rentals (per preferentially assigned) | \$2.50 sq.ft./yr. |
| 1763 | Aviation | 430300 | Cost Recovery Rates | Security Screening Fee Per Enplaned Passenger | \$0.11 |
| 1764 | Aviation | 430300 | Cost Recovery Rates | International Arrivals Area Charge per Deplaned International Passenger | \$2.00 |
| 1765 | Aviation | 405067 | Cost Recovery Rates | Administrative Charge for Work Completed by the El Paso International Airport. | Work completed by El Paso International Airport on behalf of airport tenants will be assessed an administrative charge of \$40.00 when the costs for such work exceeds \$100.00. |
| 1766 | Aviation | 430340 | T-Hangar, Tie-Down and Heavy Aircraft Parking | T-Hangars: Single Hangars of Normal Configuration | \$110.00/mo. |
| 1767 | Aviation | 430340 | T-Hangar, Tie-Down and Heavy Aircraft Parking | End Single Hangars w/add. Storage Space | \$125.00/mo. |
| 1768 | Aviation | 430340 | T-Hangar, Tie-Down and Heavy Aircraft Parking | Double Hangar | \$220.00/mo. |
| 1769 | Aviation | 430330 | T-Hangar, Tie-Down and Heavy Aircraft Parking | Tie-Down Space | \$20.00/mo. |
| 1770 | Aviation | 430110 | T-Hangar, Tie-Down and Heavy Aircraft Parking | Heavy Aircraft Parking | \$20.00/day; \$400.00/mo. Max. |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|---------------|---------|---|--|---|
| 1771 | Aviation | 430040 | Public Parking Short Term (ST) | ST 0 – 10 min. | Free |
| 1772 | Aviation | 430040 | Public Parking Short Term (ST) | ST 11 min – 1 hr. | \$1.00 |
| 1773 | Aviation | 430040 | Public Parking Short Term (ST) | ST Each Additional Hour | \$1.00 |
| 1774 | Aviation | 430040 | Public Parking Short Term (ST) | ST Max each 24 hrs. | \$15.00 |
| 1775 | Aviation | 430040 | Public Parking Long Term (LT) | LT 0 – 10 min. | Free |
| 1776 | Aviation | 430040 | Public Parking Long Term (LT) | LT 11 min. - 1 hr. | \$1.00 |
| 1777 | Aviation | 430040 | Public Parking Long Term (LT) | LT Each Additional Hour | \$1.00 |
| 1778 | Aviation | 430040 | Public Parking Long Term (LT) | LT Max. each 24 hrs. | \$5.00 |
| 1779 | Aviation | 430040 | Oversized Vehicle Parking Fee | Fee for parking of oversized vehicles such as motor homes, buses, utility vehicles, etc. | Double the otherwise applicable Public Parking Short Term & Long Term Parking Fee |
| 1780 | Aviation | 430040 | Premium Parking Fee | Reserved Parking Space | \$20.00 per day |
| 1781 | Public Health | | Food | | |
| 1782 | Public Health | 441380 | Meat Establishment Warehouse, Food Processing Plant | Under Direct Supervision of an authorized Federal and State inspection agency, No Other Food Activities. | \$158.00 |
| 1783 | Public Health | 441380 | Temporary Establishment | Unexposed Food | \$55.00 |
| 1784 | Public Health | 441380 | Recurrent Establishment | Unexposed Food | \$135.00 |
| 1785 | Public Health | 441380 | Seasonal Establishment | Unexposed Food | \$79.00 |
| 1786 | Public Health | 441380 | Temporary Establishment | Exposed Food | \$81.00 |
| 1787 | Public Health | 441380 | Recurrent Establishment | Exposed Food | \$271.00 |
| 1788 | Public Health | 441380 | Seasonal Establishment | Exposed Food | \$158.00 |
| 1789 | Public Health | 441380 | Home Child Care Facility | 12 or less | \$79.00 |
| 1790 | Public Health | 441380 | Day Care Center | More Than 12 Recipients | \$170.00 |
| 1791 | Public Health | 441380 | Charitable/Non-Profit Organization | Exempt from permit and license fees. | EXEMPT |
| 1792 | Public Health | 441380 | Mobile Food Establishment | Unexposed Food | \$109.00 |
| 1793 | Public Health | 441380 | Mobile Food Establishment | Exposed Food | \$163.00 |
| 1794 | Public Health | 441380 | Food Service Establishment Food Product Establishment | Under 3,000 Square Feet | \$176.00 |
| 1795 | Public Health | 441380 | Food Service Establishment Food Product Establishment | 3,001 To 6,000 Square Feet | \$351.00 |
| 1796 | Public Health | 441380 | Food Service Establishment Food Product Establishment | 6,001 To 9,000 Square Feet | \$526.00 |
| 1797 | Public Health | 441380 | Food Service Establishment Food Product Establishment | 9,001 Or More Square Feet | \$701.00 |
| 1798 | Public Health | 441380 | Outdoor Market | Outdoor produce sales | \$163.00 |
| 1799 | Public Health | 441380 | Each Vendor | Fee per vendor for outdoor market | \$11.00 |
| 1800 | Public Health | 441380 | Adult Foster Care Home/Private Care Home | 4 Or Less Care Recipients | \$79.00 |
| 1801 | Public Health | 441380 | Personal Care Home | 5-8 Care Recipients | \$105.00 |
| 1802 | Public Health | 441380 | Personal Care Home | 9-18 Care Recipients | \$158.00 |
| 1803 | Public Health | 443060 | Booklets | Chapter 9.12 | \$5.00 |
| 1804 | Public Health | 443060 | Booklets | Texas Food Establishment Rules | \$10.00 |
| 1805 | Public Health | 411090 | Plan Review | Under 3,000 Square Feet | \$109.00 |
| 1806 | Public Health | 411090 | Plan Review | 3,001 To 6,000 Square Feet | \$163.00 |
| 1807 | Public Health | 411090 | Plan Review | 6,001 To 9,000 Square Feet | \$217.00 |
| 1808 | Public Health | 411090 | Plan Review | More Than 9,000 Square Feet | \$271.00 |
| 1809 | Public Health | 431180 | Site Assessment | Under 200 Sq. Ft-No Potentially Hazardous Food, Mobile, Recurrent, Outdoor Market, Home Day Care, Adult, Foster Or Personal Care. Meat establishment/warehouse/food processing plant under direct supervision of an authorized Federal or State inspection agency. | \$49.00 |
| 1810 | Public Health | 431180 | Site Assessment | Under 3,000 Square Feet | \$109.00 |
| 1811 | Public Health | 431180 | Site Assessment | 3,001 To 6,000 Square Feet | \$163.00 |
| 1812 | Public Health | 431180 | Site Assessment | 6,001 To 9,000 Square Feet | \$217.00 |
| 1813 | Public Health | 431180 | Site Assessment | More Than 9,000 Square Feet | \$271.00 |
| 1814 | Public Health | 441190 | Re-Inspection Fee | Re-Inspection | \$88.00 |
| 1815 | Public Health | 441380 | Food Establishment Permit | Duplicate | \$15.00 |
| 1816 | Public Health | 441390 | Food Handler/Manager | Duplicate | \$15.00 |
| 1817 | Public Health | 431190 | Hazard Analysis And Critical Control Point | Three Times The License Amount Based On Type Of Food Establishment | VARIABLES |
| 1818 | Public Health | 443060 | Signs | Ground Meat | \$1.00 |
| 1819 | Public Health | 443060 | Signs | Hand wash | \$1.00 |
| 1820 | Public Health | 443060 | Signs | Oyster | \$1.00 |
| 1821 | Public Health | 443060 | Signs | Buffet | \$1.00 |
| 1822 | Public Health | 443060 | Signs | Smoking | \$1.00 |
| 1823 | Public Health | 443060 | Signs | Food Safety (Restrooms) | \$1.00 |
| 1824 | Public Health | 441530 | Application Annual Processing Fee | | \$53.00 |
| 1825 | Public Health | 441540 | Condemnation Fee | Under 500 Lbs. | N/C |
| 1826 | Public Health | 441540 | Condemnation Fee | 501 Lbs. To 1000 Lbs. | \$53.00 |
| 1827 | Public Health | 441540 | Condemnation Fee | 1001 To 3000 Lbs. | \$105.00 |
| 1828 | Public Health | 441540 | Condemnation Fee | 3001 To 5000 Lbs. | \$210.00 |
| 1829 | Public Health | 441540 | Condemnation Fee | 5001 To 10,000 Lbs. | \$315.00 |
| 1830 | Public Health | 441540 | Condemnation Fee | 10,001 To 25,000 Lbs. | \$420.00 |
| 1831 | Public Health | 441540 | Condemnation Fee | 25,001 To 40,000 Lbs. | \$525.00 |
| 1832 | Public Health | 441540 | Condemnation Fee | Over 40,000 Lbs. | \$630.00 |
| 1833 | Public Health | 441550 | Fire/Accident Investigation | Per Inspector (With A Minimum One (1) Hour Charge | \$53.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|---------------|---------|--|---|---|
| 1834 | Public Health | 441090 | HACCP Plan Review | Originating Establishment (Preparation) | \$53.00 |
| 1835 | Public Health | 441090 | HACCP Plan Review | Receiving Establishment (Ready-To-Eat) | \$26.00 |
| 1836 | Public Health | 443060 | Mobile Food Establishment | Sticker | \$10.00 |
| 1837 | Public Health | 441560 | Temporary Expedited Services (Application Submitted Less Than 72 hours Prior to Start of Event. | Unexposed Food | \$105.00 |
| 1838 | Public Health | 441560 | Temporary Expedited Services (Application Submitted Less Than 72 hours Prior to Start of Event. | Exposed Food | \$158.00 |
| 1839 | Public Health | 441390 | Food Handler Identification Card | Id Card | \$32.00 |
| 1840 | Public Health | 441390 | Food Protection Management Certification | Certification | \$70.00 |
| 1841 | Public Health | 441390 | FPMC Records Management/Official Id Card | Id Card/Certificate Replacement | \$1.00 |
| 1842 | Public Health | 441390 | Food Safety Course | Course | \$21.00 |
| 1843 | Public Health | 450630 | Public Information | Food Management Class Pamphlets | VARIABLES |
| 1844 | Public Health | 441390 | Food Handler Records Management/Official ID Card | Food Handler Records, Management/Official ID Card | \$16.00 |
| 1845 | Public Health | 431180 | Requested Routine Inspection for Central Preparation Facility | For Central Preparation Facility | \$100.00 |
| 1846 | Public Health | 441530 | Application Fee | Health and Sanitary Application Processing Fee (Sack Lunch Daycares w/o Food Permits) | \$52.00 |
| 1847 | Public Health | 431180 | Inspection Fee | Health and Sanitary Site Visit (Sack Lunch Daycares w/o Food Permits) | \$47.00 |
| 1848 | Public Health | 441190 | Reinstatement of Suspended Permit Fee | (50% of the license amount based on type of establishment) | VARIABLES |
| 1849 | Public Health | 441550 | After Hours Inspection Fee, Fire/Accident Inspection Fee or Food Condemnation/retention Fee Over 500# (5:00 pm to 8:00 am Monday to Friday; All Day Saturday, Sunday, and City Holidays) | Per Hour Inspector (With a Minimum one (1) Hour Charge or Any Portion Thereof. | \$85.00 |
| 1850 | Public Health | | | Reduced fees for Dental, STD, TB Clinic Self-Pay Patients will be based in accordance with the US Department of Health and Human Services. The Sliding Fee Scale is available at the Department of Public Health for review and discounted fees will be charged after required documentation is received and eligibility determination by department personnel is made. | Medical related fees are set in accordance with Medicaid rates. |
| 1851 | Public Health | | DENTAL | | |
| 1852 | Public Health | 431310 | Initial Oral Exam | Initial Oral Exam | \$45.00 |
| 1853 | Public Health | 431310 | Oral Periodic Oral Exam | Oral Periodic Oral Exam | \$37.00 |
| 1854 | Public Health | 431310 | Emergency Oral Exam | Emergency Oral Exam | \$25.00 |
| 1855 | Public Health | 431310 | Oral Exam 6 Mos. Old. | Oral Exam 6 Mos. Old. | \$181.00 |
| 1856 | Public Health | 431310 | Intraoral-Complete Series | Intraoral-Complete Series | \$90.00 |
| 1857 | Public Health | 431310 | Int/Oral-Periapical 1st Film | Int/Oral-Periapical 1st Film | \$16.00 |
| 1858 | Public Health | 431310 | Int/Oral-Periapical each add | Int/Oral-Periapical each add | \$15.00 |
| 1859 | Public Health | 431310 | Intraoral Occlusal Film | Intraoral Occlusal Film | \$13.00 |
| 1860 | Public Health | 431310 | Bitewings Two Films | Bitewings Two Films | \$30.00 |
| 1861 | Public Health | 431310 | Bitewings Four Films | Bitewings Four Films | \$44.00 |
| 1862 | Public Health | 431310 | Panoramic Film | Panoramic Film | \$81.00 |
| 1863 | Public Health | 431310 | Adult/Prophy | Adult/Prophy | \$70.00 |
| 1864 | Public Health | 431310 | Child/Prophy | Child/Prophy | \$47.00 |
| 1865 | Public Health | 431310 | Child/Fluoride | Child/Fluoride | \$19.00 |
| 1866 | Public Health | 431310 | Adult/Fluoride | Adult/Fluoride | \$19.00 |
| 1867 | Public Health | 431310 | Oral Hygiene Instruction | Oral Hygiene Instruction | \$16.00 |
| 1868 | Public Health | 431310 | Sealant per Tooth | Sealant per Tooth | \$36.00 |
| 1869 | Public Health | 431310 | Space Maint/Fixed Unilat | Space Maint/Fixed Unilat | \$200.00 |
| 1870 | Public Health | 431310 | Recementation of Space Maintainer | Recementation of Space Maintainer | \$23.00 |
| 1871 | Public Health | 431310 | AMAL. PRIM (1S) | AMAL. PRIM (1S) | \$77.00 |
| 1872 | Public Health | 431310 | AMAL. PERM (1S) | AMAL. PERM (1S) | \$82.00 |
| 1873 | Public Health | 431310 | AMAL. PRIM (2S) | AMAL. PRIM (2S) | \$104.00 |
| 1874 | Public Health | 431310 | AMAL. PERM (2S) | AMAL. PERM (2S) | \$109.00 |
| 1875 | Public Health | 431310 | AMAL. PRIM (3S) | AMAL. PRIM (3S) | \$113.00 |
| 1876 | Public Health | 431310 | AMAL. PERM (3S) | AMAL. PERM (3S) | \$139.00 |
| 1877 | Public Health | 431310 | AMAL. PRIM (4) | AMAL. PRIM (4) | \$77.00 |
| 1878 | Public Health | 431310 | RESIN, ANTE (1S) | RESIN, ANTE (1S) | \$99.00 |
| 1879 | Public Health | 431310 | RESIN, ANTE (2S) | RESIN, ANTE (2S) | \$131.00 |
| 1880 | Public Health | 431310 | RESIN, ANTE (3S) | RESIN, ANTE (3S) | \$172.00 |
| 1881 | Public Health | 431310 | RESIN, ANTE (4+S) | RESIN, ANTE (4+S) | \$213.00 |
| 1882 | Public Health | 431310 | RESIN One Surface Post/Primary | RESIN One Surface Post/Primary | \$96.00 |
| 1883 | Public Health | 431310 | Resin One Surface Perm | Resin One Surface Perm | \$105.00 |
| 1884 | Public Health | 431310 | Resin Two Surface/Primary | Resin Two Surface/Primary | \$124.00 |
| 1885 | Public Health | 431310 | Resin Two Surface Perm | Resin Two Surface Perm | \$138.00 |
| 1886 | Public Health | 431310 | Resin Three Post Prim | Resin Three Post Prim | \$109.00 |
| 1887 | Public Health | 431310 | Resin Three Perm | Resin Three Perm | \$126.00 |
| 1888 | Public Health | 431310 | Re-cement Crown | Re-cement Crown | \$25.00 |
| 1889 | Public Health | 431310 | SSC/Primary | SSC/Primary | \$195.00 |
| 1890 | Public Health | 431310 | SSC/Permanent | SSC/Permanent | \$203.00 |
| 1891 | Public Health | 431310 | Sedative Fill Temp | Sedative Fill Temp | \$46.00 |
| 1892 | Public Health | 431310 | Pulp Cap - Direct | Pulp Cap - Direct | \$20.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|---------------|---------|--|--|-------------------------------------|
| 1893 | Public Health | 431310 | Pulp Cap - Indirect | Pulp Cap - Indirect | \$38.00 |
| 1894 | Public Health | 431310 | Therapeutic Pulp | Therapeutic Pulp | \$110.00 |
| 1895 | Public Health | 431310 | Pulpal Therapy (Restorable Filling) | Pulpal Therapy (Resorbable Filling) | \$55.00 |
| 1896 | Public Health | 431310 | 1 RT Canal | 2 RT Canal | \$445.00 |
| 1897 | Public Health | 431310 | 2 PT Canal | 3 PT Canal | \$516.00 |
| 1898 | Public Health | 431310 | Three or More Canals, Molar | Three or More Canals, Molar | \$780.00 |
| 1899 | Public Health | 431310 | Gingivectomy per Quadrant | Gingivectomy per Quadrant | \$203.00 |
| 1900 | Public Health | 431310 | Gingivectomy per Root | Gingivectomy per Root | \$63.00 |
| 1901 | Public Health | 431310 | Provisional Splinting - Introcoronal | Provisional Splinting - Introcoronal | \$78.00 |
| 1902 | Public Health | 431310 | Provisional Splinting | Provisional Splinting | \$125.00 |
| 1903 | Public Health | 431310 | Extraction Single Tooth | Extraction Single Tooth | \$84.00 |
| 1904 | Public Health | 431310 | Surg. Extraction | Surg. Extraction | \$129.00 |
| 1905 | Public Health | 431310 | Suture of Small Wound | Suture of Small Wound | \$94.00 |
| 1906 | Public Health | 431310 | Excision of Pericoronal Gingiva | Excision of Pericoronal Gingiva | \$55.00 |
| 1907 | Public Health | 431310 | Local Anesthesia Not in Conj. | Local Anesthesia Not in Conj. | \$16.00 |
| 1908 | Public Health | 431310 | Analgesia, Anxiolysis, Inhalation | Analgesia, Anxiolysis, Inhalation | \$35.00 |
| 1909 | Public Health | 431310 | Occlusal Adjustment - Limited | Occlusal Adjustment - Limited | \$47.00 |
| 1910 | Public Health | 431310 | Palliative Threat (Emg) | Palliative Threat (Emg) | \$23.00 |
| 1911 | Public Health | 431310 | Reattach tooth fragment, edge | Reattach tooth fragment, edge | \$113.00 |
| 1912 | Public Health | 431310 | Restorative foundation-indirect | Restorative foundation-indirect | \$113.00 |
| 1913 | Public Health | | IMMUNIZATIONS | | |
| 1914 | Public Health | 431360 | Children's Vaccines | Per Vaccine | \$15.00 |
| 1915 | Public Health | 431360 | Children's Vaccines - Private Stock | Per Vaccine | Cost of vaccine + \$15.00 Per visit |
| 1916 | Public Health | 431360 | Adult Vaccines - State stock | Per Vaccine | \$20.00 |
| 1917 | Public Health | 431270 | Adult Vaccines - Private stock | Per Vaccine | Cost of vaccine + \$15.00 Per visit |
| 1918 | Public Health | 431270 | Adult Vaccines - Private stock | Per Vaccine | Cost of vaccine + \$25.00 |
| 1919 | Public Health | | LABORATORY | | |
| 1920 | Public Health | 431330 | QuantiFERON TB Iss Tha10 | QuantiFERON TB Gold | \$88.00 |
| 1921 | Public Health | 431330 | QuantiFERON TB Iss Tha10 or More | QuantiFERON TB Gold | \$88.00 |
| 1922 | Public Health | 431370 | RPR | RPR | \$7.00 |
| 1923 | Public Health | 431370 | TPPA | TPPA | \$15.00 |
| 1924 | Public Health | 431330 | Specimen Concentration | Specimen Concentration | \$12.00 |
| 1925 | Public Health | 431330 | Mycobacteria Culture | Mycobacteria Culture | \$19.00 |
| 1926 | Public Health | 431330 | Mycobacteria ID Biochem | Mycobacteria ID Biochem | \$19.00 |
| 1927 | Public Health | 431330 | Mycobacteria ID HPLC | Mycobacteria ID HPLC | \$22.00 |
| 1928 | Public Health | 431330 | Mycobacteria Drug Susceptibility, Each Drug | Mycobacteria Drug Susceptibility, Each Drug | \$10.00 |
| 1929 | Public Health | 431370 | Smear Gram stain | Smear Gram stain | \$7.00 |
| 1930 | Public Health | 431330 | Smear acid-fast stain | Smear acid-fast stain | \$9.00 |
| 1931 | Public Health | 431370 | Smear wet mount | Smear wet mount | \$7.00 |
| 1932 | Public Health | 431370 | Smear Complex stain | Smear Complex stain | \$25.00 |
| 1933 | Public Health | 431370 | Chlamydia DNA amp probe | Chlamydia DNA amp probe | \$62.00 |
| 1934 | Public Health | 431370 | AFB ID genetic probe | AFB ID genetic probe | \$35.00 |
| 1935 | Public Health | 431370 | AFB ID genetic probe | AFB ID genetic probe | \$35.00 |
| 1936 | Public Health | 403133 | Rabies Testing | Rabies Testing | \$76.00 |
| 1937 | Public Health | 431370 | N. Gonorrhea DNA amp probe | N. Gonorrhea DNA amp probe | \$62.00 |
| 1938 | Public Health | 431380 | Potable Water Testing up to 9 samples | Potable Water testing | \$23.00 |
| 1939 | Public Health | 431380 | Potable Water testing 10 up to 19 samples | Potable Water testing | \$21.00 |
| 1940 | Public Health | 431380 | Potable Water testing 20 or more samples | Potable Water testing | \$19.00 |
| 1941 | Public Health | 431380 | Potable and Recreational Water Testing | Potable Water testing | \$44.00 |
| 1942 | Public Health | 431380 | Recreational Water Testing | Potable Water testing | \$19.00 |
| 1943 | Public Health | 431330 | Mycology | Mycology | \$30.00 |
| 1944 | Public Health | 431370 | HIV-1/HIV-2 single assay | HIV-1/HIV-2 single assay | \$24.00 |
| 1945 | Public Health | 431370 | Multi-Spot | Multi-Spot | \$46.00 |
| 1946 | Public Health | 431370 | Quanti-Tray--water sample | Quanti-Tray--water sample | \$24.00 |
| 1947 | Public Health | 431330 | Shipping and Handling | Ship Specimen to DSHS for additional testing | \$60.00 |
| 1948 | Public Health | 431370 | Herpes Test | | \$80.00 |
| 1949 | Public Health | 431370 | Urine Test | UTI | \$25.00 |
| 1950 | Public Health | 431370 | Pregnancy Test | | \$15.00 |
| 1951 | Public Health | | STD PROGRAM | | |
| 1952 | Public Health | 431370 | 99204 - Exam | STD/Exam Counseling | \$40.00 |
| 1953 | Public Health | 431370 | Medications | Medications for patients-2 or more drugs-private stock | \$10.00 |
| 1954 | Public Health | 431370 | Medications | Medications for patients-1 drug-private stock | \$5.00 |
| 1955 | Public Health | 431370 | Medications | Nitrofurantoin for UTI | \$15.00 |
| 1956 | Public Health | 431370 | Medications | Acyclovir for Herpes | \$35.00 |
| 1957 | Public Health | 431370 | Medications | Metronidazole | \$10.00 |
| 1958 | Public Health | 431370 | STD Follow Up | STD Follow Up | \$13.00 |
| 1959 | Public Health | 431370 | Liquid Nitrogen Treatment | Liquid Nitrogen Treatment | \$15.00 |
| 1960 | Public Health | | TUBERCULOSIS PROGRAM | | |
| 1961 | Public Health | 431230 | TB Skin Test | TB Skin Test | \$19.00 |
| 1962 | Public Health | | CLASS | | |
| 1963 | Public Health | 431230 | 99204-New Patient-Initial Office Visit Seen by Nurse | New patient - initial office visit seen by nurse moderate complexity - 45 minutes in duration. | \$159.00 |
| 1964 | Public Health | 431230 | 99205-New Patient--Initial Office Visit--Seen by Physician | Initial exam level 7, non-physical and physical service and prescribes medication (initial treatment). | \$198.00 |

| Line No. | Department | Account | Fee Description | Detail 2016 Adopted | FY2016 Adopted Fees |
|----------|---------------------------------|---------|--|---|--|
| 1965 | Public Health | 431230 | 99213-Established Patient--15 Minutes Duration-Physician | Physical exam, level 8 non-physical and physical service and prescribed medications. | \$70.00 |
| 1966 | Public Health | 431230 | 99214-Established patient-30 Minutes Duration-Physician | Physical exam level 7, non-physical and physical service and prescribed medication. | \$103.00 |
| 1967 | Public Health | 431230 | 99212-Follow Up Visit-Est. Pat-Nurse-15 Minutes | Follow-up exam level 1, non-physical service only. | \$41.00 |
| 1968 | Public Health | 431230 | DOT/DOPT EXAMINATION | | |
| 1969 | Public Health | 431230 | 99211-DOT-DOPT-Office Visit-15 Minutes-Administer Meds | DOT-DOPT- Office visit -- 15 minutes in duration-administer medications. | \$20.00 |
| 1970 | Public Health | | EDUCATION | | |
| 1971 | Public Health | 450650 | CPR Classes | CPR Classes | \$30.00 |
| 1972 | Public Health | 441190 | Blood borne Pathogen Class | Blood borne Pathogen Class | \$30.00 |
| 1973 | EPMH/EPMARCH | 443010 | Event Fees | Admission Fees to special art, culture and heritage events, competitions and/or programs and exhibits | Up to \$50.00 for up to 8 hours for nonprofit organizations; up to \$100.00 for up to 8 hours for for-profit organizations |
| 1974 | Purchasing & Strategic Sourcing | 441680 | Hire El Paso First | Hire El Paso First | \$150 for a three year period |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|---|-------------------------------|
| Accessibility Coordinator | 10930 PM 128 |
| Accessibility Specialist | 10940 GS 52 |
| Accountant | 12230 PM 125 |
| Accounting Manager | 12210 PM 130 |
| Accounting/Payroll Clerk | 12260 GS 46 |
| Accounting/Payroll Specialist | 12250 GS 50 |
| Administrative Analyst | 11150 PM 128 |
| Administrative Assistant | 11110 GS 52 |
| Affordable Housing Finance Coordinator | 10645 PM 132 |
| Aging Services Coordinator | 10640 PM 126 |
| Airfield Maintenance Supervisor | 18325 GS 55 |
| Airport Assistant Operations Officer | 14120 PM 123 |
| Airport Facilities Maintenance Superintendent | 14060 PM 129 |
| Airport Labor Supervisor | 18360 GS 52 |
| Airport Operations Superintendent | 14070 PM 131 |
| Airport Operations Supervisor | 14090 PM 126 |
| Airport Program Coordinator | 14110 PM 132 |
| Airport Security Coordinator | 14080 PM 129 |
| Animal Services Attendant | 22380 GS 46 |
| Animal Services Manager | 22315 PM 130 |
| Animal Services Officer | 22350 GS 51 |
| Animal Services Operations Supervisor | 22321 GS 57 |
| Animal Services Shift Supervisor | 22320 GS 55 |
| Animal Training and Enrichment Coordinator | 16600 GS 53 |
| Aquatics Supervisor | 16130 PM 123 |
| Aquatics Systems Manager | 16480 GS 53 |
| Archaeology Museum Education Curator | 15233 PM 125 |
| Archeology Museum Curator | 15243 PM 127 |
| Architect | 13120 PM 130 |
| Architectural Intern | 13130 PM 124 |
| Archives & Records Analyst | 11040 PM 123 |
| Archives & Records Manager | 11030 PM 128 |
| Art Museum Assistant Curator | 15260 PM 124 |
| Art Museum Assistant Education Curator | 15250 PM 123 |
| Art Museum Curator | 15240 PM 127 |
| Art Museum Registrar | 15080 PM 123 |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|---|-------------------------------|
| Art Museum Senior Curator | 15235 PM 129 |
| Art Museum Senior Education Curator | 15210 PM 126 |
| Arts Programs & Education Specialist | 15120 PM 124 |
| Assistant Fire Marshall | 73430 FS 6 |
| Assistant Library Branch Manager | 15510 PM 127 |
| Assistant Municipal Clerk | 19115 PM 133 |
| Assistant Trans-Pecos Systems Coordinator | 15620 PM 127 |
| Associate Accountant | 12240 PM 122 |
| Associate Code Compliance Officer | 17330 GS 47 |
| Associate Hydrogeologist | 13250 PM 126 |
| Associate Ombudsman | 11335 PM 125 |
| Associate Veterinarian | 16515 PM 133 |
| Audit Supervisor | 12075 PM 133 |
| Auditor | 12090 PM 125 |
| Benefit Specialist | 12106 GS 52 |
| Benefits Supervisor | 12095 PM 130 |
| Breastfeeding Coordinator | 22180 PM 125 |
| Budget & Management Analyst | 12160 PM 125 |
| Budget & Services Coordinator | 12170 PM 127 |
| Budget Specialist | 12180 GS 53 |
| Building Combination Inspector | 17225 GS 55 |
| Building Combination Inspector Supervisor | 17215 GS 57 |
| Building Inspector | 17220 GS 53 |
| Building Inspector Supervisor | 17210 GS 55 |
| Building Plans Examiner | 17350 GS 57 |
| Business & Customer Service Assistant Manager | 11320 PM 130 |
| Business & Financial Manager | 12065 PM 132 |
| Buyer | 10340 GS 54 |
| Capital Projects Inspector | 17285 GS 52 |
| Carpenter | 18710 GS 49 |
| Cashier | 12480 GS 43 |
| CDBG Contract Administrator | 10650 PM 127 |
| Certified Firefighter Trainee | 19030 GS 50 |
| Certified Paramedic-Fire Trainee | 19070 GS 54 |
| Certified Police Trainee | 19050 GS 54 |
| Chemist | 13220 PM 125 |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|--|-------------------------------|
| Chief Building Inspector | 17130 PM 127 |
| Chief Construction Inspector | 13040 PM 126 |
| Chief Plans Examiner | 17340 PM 132 |
| Civil Engineer | 13310 PM 132 |
| Civil Engineer Associate | 13320 PM 128 |
| Clinical Assistant | 22130 GS 46 |
| Coach Operator | 14420 GS 49 |
| Coach Operator Trainee | 14460 GS 43 |
| Coach Operator Trainer | 14410 GS 51 |
| Code Compliance Manager | 17300 PM 130 |
| Code Compliance Officer | 17320 GS 51 |
| Code Compliance Supervisor | 17310 GS 55 |
| Code Field Operations Supervisor | 17305 GS 57 |
| Coin Sorter Operator | 12530 GS 43 |
| Collection Development Librarian | 15545 PM 128 |
| Collection Development Manager | 15540 PM 130 |
| Collections Supervisor | 12430 GS 51 |
| Collectively Bargained Payroll Clerk | 12255 GS 47 |
| Communication Dispatcher | 11420 GS 50 |
| Communication Dispatcher Supervisor | 11410 GS 52 |
| Communications Assistant Manager | 19620 PM 129 |
| Community Center Supervisor | 16110 PM 125 |
| Community Health Preparedness Coordinator | 22255 PM 132 |
| Community Health Preparedness Planner | 22260 PM 125 |
| Community Service Aide Breastfeeding Counselor | 22190 GS 45 |
| Construction Inspector Trainee | 17290 GS 47 |
| Consumer Affairs Officer | 11340 PM 126 |
| Contracts Development Coordinator | 20130 PM 128 |
| Court Liason Supervisor | 19360 GS 45 |
| Crime Analyst | 19320 PM 125 |
| Criminal Intelligence Liaison | 19330 PM 123 |
| Custodial Services Supervisor | 18330 GS 49 |
| Custodial Shift Leader | 18350 GS 45 |
| Custodial Supervisor | 18340 GS 47 |
| Customer Relations & Billing Supervisor | 11350 GS 52 |
| Customer Relations Clerk | 11370 GS 45 |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|---|-------------------------------|
| Customer Relations Representative | 11360 GS 48 |
| Dental Assistant | 22220 GS 46 |
| Dental Hygienist | 22210 GS 57 |
| Department Administrative Manager | 11140 PM 129 |
| Departmental Data Management Specialist | 11085 GS 50 |
| Departmental Data Management Supervisor | 11080 GS 55 |
| Departmental Human Resources Manager | 10510 PM 132 |
| Deputy City Clerk | 11020 PM 126 |
| Deputy Court Clerk | 19160 GS 46 |
| Desalination Plant Superintendent | 20880 PM 129 |
| Disbursements Supervisor | 12420 GS 52 |
| Document Center Specialist | 11070 GS 44 |
| Document Center Supervisor | 11050 GS 51 |
| Economic Program Analyst | 10030 PM 126 |
| Education & Graphics Specialist | 11060 PM 122 |
| Electrical Engineer | 13360 PM 132 |
| Electrical Engineering Associate | 13370 PM 128 |
| Electrical Inspector | 17240 GS 53 |
| Electrical Inspector Supervisor | 17230 GS 55 |
| Electrical Plans Examiner | 17370 GS 57 |
| Electrician | 18630 GS 54 |
| Electrician Supervisor | 18620 GS 56 |
| Electronics Lead Technician | 18640 GS 55 |
| Electronics Technician | 18650 GS 53 |
| Energy Coordinator | 13080 PM 128 |
| Energy Resources Manager | 13075 PM 132 |
| Engineering Aide | 13840 GS 46 |
| Engineering Associate | 13810 PM 126 |
| Engineering Lead Technician | 13815 GS 56 |
| Engineering Senior Technician | 13820 GS 54 |
| Engineering Technician | 13830 GS 51 |
| Environmental Engineer | 13410 PM 132 |
| Environmental Engineer Associate | 13420 PM 128 |
| Environmental Field Technician | 13835 GS 48 |
| Environmental Review Specialist | 10355 PM 122 |
| Environmental Scientist | 13430 PM 126 |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|---|-------------------------------|
| Environmental Senior Field Technician | 13825 GS 52 |
| Environmental Senior Scientist | 13415 PM 130 |
| Environmental Staff Scientist | 13435 PM 124 |
| Environmental Planner | 10200 PM 128 |
| Epidemiologist | 22200 PM 131 |
| Equipment Operator | 18430 GS 48 |
| Events Coordinator | 15050 GS 49 |
| Facilities Maintenance Chief | 18315 GS 56 |
| Facilities Maintenance Lead Worker | 18520 GS 50 |
| Facilities Maintenance Superintendent | 18310 PM 130 |
| Facilities Maintenance Supervisor | 18320 GS 55 |
| Facilities Maintenance Worker | 18530 GS 47 |
| Financial Systems Coordinator | 12060 PM 126 |
| Fire Administrative Chief | 73460 FS 7 |
| Fire Assistant Chief | 73480 FS 9 |
| Fire Battalion Chief | 73390 FS 6 |
| Fire Captain | 73380 FS 5 |
| Fire Deputy Chief | 73470 FS 8 |
| Fire Division Chief | 73420 FS 6 |
| Fire Lieutenant | 73370 FS 4 |
| Fire Maintenance Superintendent | 73410 FS 7 |
| Fire Marshall | 73440 FS 8 |
| Fire Medic | 76070 FS 1 |
| Fire Medical Lieutenant | 76030 FS 4 |
| Fire Paramedic | 76040 FS 2 |
| Fire Suppression Technician | 73330 FS 2 |
| Fire Suppression Technician II | 73290 FS 3 |
| Fire Training Chief | 73450 FS 7 |
| Firefighter | 73320 FS 1 |
| Firefighter Trainee | 19040 GS 48 |
| Fixed Route Assistant Superintendent | 14230 PM 132 |
| Fleet & Building Maintenance Superintendent | 20280 PM 131 |
| Fleet Body Repair Lead Technician | 18200 GS 54 |
| Fleet Body Repair Technician | 18210 GS 52 |
| Fleet Body Shop Supervisor | 18040 GS 56 |
| Fleet Maintenance Chief | 18020 GS 58 |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|---|-------------------------------|
| Fleet Maintenance Lead Technician | 18110 GS 54 |
| Fleet Maintenance Supervisor | 18030 GS 56 |
| Fleet Maintenance Technician | 18120 GS 52 |
| Fleet Maintenance Technician Trainee | 18140 GS 46 |
| Fleet Maintenance Trainer Supervisor | 11715 GS 57 |
| Fleet Service Worker | 18220 GS 45 |
| Fleet Services Assistant | 18230 GS 43 |
| Fleet Services Coordinator | 18060 GS 52 |
| Food Safety Associate Inspector | 22480 GS 47 |
| Food Safety Inspector | 22470 GS 51 |
| Food Safety Inspector Supervisor | 22460 GS 55 |
| Food Safety Program Manager | 22450 PM 130 |
| Food Safety Specialist | 22400 PM 122 |
| Foreign Trade Zone Coordinator | 10025 PM 128 |
| General Service Worker | 18570 GS 43 |
| General Services Lead Worker | 18560 GS 46 |
| General Services Supervisor | 18510 GS 52 |
| Graffiti Abatement Program Coordinator | 17660 PM 123 |
| Grant Planner | 10720 PM 125 |
| Grant Services Coordinator | 10735 PM 125 |
| Graphics Technician | 11065 GS 50 |
| Groundskeeper | 18550 GS 45 |
| Groundskeeping Equipment Technician | 18130 GS 48 |
| Health Education Supervisor | 22240 PM 127 |
| Health Training & Promotions Manager | 22230 PM 132 |
| Heavy Equipment Operator | 18420 GS 51 |
| Heavy Equipment Supervisor | 18410 GS 55 |
| Help Desk Specialist | 11620 GS 45 |
| Historic Preservation Officer | 15100 PM 130 |
| History Museum Curator | 15245 PM 127 |
| History Museum Senior Curator | 15225 PM 127 |
| History Museum Senior Education Curator | 15215 PM 126 |
| Housing Construction Specialist | 10820 GS 54 |
| Housing Construction Supervisor | 10660 GS 56 |
| Housing Program Relocation Officer | 10830 PM 123 |
| Housing Program Relocation Representative | 10840 GS 48 |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|--|-------------------------------|
| Housing Program Specialist | 10810 PM 124 |
| Human Resources Analyst | 10530 PM 125 |
| Human Resources Business Partner | 10515 PM 130 |
| Human Resources Manager | 10430 PM 134 |
| Human Resources Specialist | 10550 GS 52 |
| Hydrogeologist | 13240 PM 131 |
| Industrial Electrician | 18610 GS 55 |
| Industrial Engineer | 13510 PM 132 |
| Industrial Engineering Associate | 13520 PM 128 |
| Information and Referral 211 Specialist | 11400 GS 46 |
| Instrumentation & Control Lead Technician | 20873 GS 56 |
| Instrumentation & Control Technician | 20875 GS 54 |
| Instrumentation Control Assistant Superintendent | 20870 PM 125 |
| Instrumentation Control Superintendent | 20860 PM 127 |
| Instrumentation Control Supervisor | 20850 GS 57 |
| International Bridges Operations Manager | 12400 PM 130 |
| Inventory Coder | 11570 GS 43 |
| Irrigation Technician | 18780 GS 48 |
| Laboratory Services Manager | 20520 PM 132 |
| Land & Contract Administrator | 10370 PM 126 |
| Land & Contract Specialist | 10390 GS 51 |
| Land Management Superintendent | 16045 PM 132 |
| Landscape Architect | 13121 PM 128 |
| Landscape Inspector | 17280 GS 53 |
| Landscape Plans Examiner | 17380 GS 57 |
| Latent Print Examiner | 19470 GS 53 |
| Latent Print Examiner Supervisor | 19455 PM 126 |
| Lead Auditor | 12080 PM 130 |
| Lead Budget & Management Analyst | 12140 PM 131 |
| Lead Epidemiologist | 22205 PM 133 |
| Lead Human Resources Specialist | 10540 GS 56 |
| Lead Maintenance Mechanic | 18740 GS 54 |
| Lead Planner | 10130 PM 130 |
| Lead Solid Waste Truck Driver | 17825 GS 51 |
| Legal/Contract Secretary | 11115 GS 51 |
| Library Acquisitions Specialist | 15555 GS 52 |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|--|-------------------------------|
| Library Assistant | 15580 GS 43 |
| Library Branch Manager | 15640 PM 129 |
| Library Head Cataloger | 15440 PM 128 |
| Library Head of General Reference | 15430 PM 130 |
| Library Information Senior Specialist | 15560 GS 49 |
| Library Information Specialist | 15570 GS 46 |
| Library Literacy Coordinator | 15650 PM 125 |
| Library Services Supervisor | 15550 GS 52 |
| Library Youth Services Coordinator | 15530 PM 128 |
| Licensed Coach Operator Trainee | 14450 GS 42 |
| Licensed Vocational Nurse | 22110 GS 57 |
| Loan Account & Collection Specialist | 10850 GS 47 |
| Locksmith | 18720 GS 46 |
| Machinist | 18730 GS 48 |
| Maintenance Mechanic | 18750 GS 51 |
| Maintenance Service Ticket Writer | 18050 GS 46 |
| Marketing & Customer Relations Coordinator | 10050 PM 126 |
| Marketing and Cultural Tourism Coordinator | 15150 PM 124 |
| Materials Specialist | 11530 GS 47 |
| Materials Supervisor | 11520 GS 54 |
| Mechanical & Plumbing Inspector Supervisor | 17250 GS 55 |
| Mechanical & Plumbing Plans Examiner | 17360 GS 56 |
| Mechanical Engineer | 13560 PM 132 |
| Mechanical Engineering Associate | 13570 PM 128 |
| Mechanical Inspector | 17270 GS 52 |
| Medical Assistant | 22120 GS 48 |
| Microbiologist | 13225 PM 125 |
| Microbiology Supervisor | 13228 PM 130 |
| Municipal Court Hearing Officer | 19120 PM 126 |
| Municipal Court Sentencing Coordinator | 19130 PM 124 |
| Museum Development Coordinator | 15060 PM 125 |
| Museum Education Curator | 15230 PM 125 |
| Museum Exhibits Curator | 15270 PM 124 |
| Museum Manager | 15040 PM 132 |
| Museum Operations Assistant | 15320 GS 44 |
| Museum Preparator | 15070 PM 123 |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|---|-------------------------------|
| Museum Senior Curator | 15220 PM 127 |
| Museum Store Manager | 15310 PM 123 |
| Neighborhood Relations Coordinator | 10730 PM 124 |
| Neighborhood Service Coordinator | 10700 PM 130 |
| Nurse Supervisor | 22100 PM 130 |
| Nursing Program Manager | 22080 PM 133 |
| Nutrition Services Manager | 22140 PM 133 |
| Nutritionist | 22170 PM 125 |
| Office Assistant | 11250 GS 43 |
| Office Manager | 11210 GS 54 |
| Office Supervisor | 11220 GS 49 |
| Ombudsman | 11330 PM 128 |
| Open Space, Trails and Parks Coordinator | 16065 PM 126 |
| Operations Assistant | 17640 GS 53 |
| Operations Supervisor | 17630 GS 57 |
| Paratransit Assistant Superintendent | 14240 PM 128 |
| Park Area Supervisor | 16320 GS 55 |
| Park User Representative | 16240 GS 49 |
| Parking and Traffic Controller | 19525 GS 48 |
| Parking Enforcement Controller | 19530 GS 47 |
| Parking Meter Service Supervisor | 12510 GS 49 |
| Parking Meter Service Worker | 12520 GS 46 |
| Pavement Coordinator | 17627 PM 126 |
| Photographic Laboratory Senior Technician | 19440 GS 53 |
| Photographic Laboratory Technician | 19450 GS 50 |
| Planner | 10150 PM 125 |
| Planning Specialist | 10170 GS 49 |
| Planning Technician | 10190 GS 43 |
| Plumber | 18760 GS 52 |
| Plumbing Inspector | 17260 GS 53 |
| Police Administrative Services Division Manager | 19220 PM 129 |
| Police Assistant Chief | 75670 P8 |
| Police Budget Coordinator | 19230 PM 126 |
| Police Commander | 75630 P6 |
| Police Deputy Chief | 75660 P7 |
| Police Detective | 75510 P2-P3 |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|---|-------------------------------|
| Police Interagency Program Coordinator | 19340 PM 122 |
| Police Lieutenant | 75620 P5 |
| Police Officer | 75420 P1 |
| Police Records Specialist | 19250 GS 47 |
| Police Records Supervisor | 19260 GS 53 |
| Police Records Unit Supervisor | 19240 GS 51 |
| Police Sergeant | 75610 P4 |
| Police Toxicologist | 19310 PM 127 |
| Police Trainee | 19060 GS 54 |
| Police Training Manager | 19350 PM 128 |
| Pretreatment Assistant Manager | 13270 PM 125 |
| Pretreatment Engineering Associate | 13740 PM 128 |
| Pretreatment Inspector | 20940 GS 51 |
| Pretreatment Inspector Supervisor | 20930 GS 54 |
| Pretreatment Manager | 13730 PM 132 |
| Printing & Equipment Operator | 11090 GS 46 |
| Procurement Analyst | 10330 PM 126 |
| Project Compliance Specialist | 10350 PM 122 |
| Property & Evidence Specialist | 19430 GS 48 |
| Property & Evidence Supervisor | 19410 GS 52 |
| Property and Disposition Specialist | 19420 GS 50 |
| Property Control Officer | 11560 GS 50 |
| Public Affairs Officer | 10040 PM 132 |
| Public Arts Program Coordinator | 15110 PM 124 |
| Public Health Aide | 22300 GS 45 |
| Public Health Nurse | 22090 PM 128 |
| Public Health Program Manager | 22265 PM 132 |
| Public Health Specialist | 22290 PM 123 |
| Public Health Supervisor | 22270 PM 128 |
| Public Health Technician | 22070 GS 52 |
| Public Safety Call Taker | 19760 GS 51 |
| Public Safety Communications Specialist | 19780 GS 50 |
| Public Safety Communicator | 19750 GS 54 |
| Public Safety Communicator Trainee | 19755 GS 51 |
| Public Safety Report Taker | 19770 GS 45 |
| Public Safety Shift Supervisor | 19730 GS 57 |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|--|-------------------------------|
| Public Services Librarian | 15520 PM 125 |
| Purchasing Agent | 10335 PM 129 |
| Purchasing Clerk | 10360 GS 47 |
| Quality Control Chemist | 13260 PM 131 |
| Rate Analyst | 20430 PM 128 |
| Recreation & Sports Coordinator | 16070 PM 126 |
| Recreation Division Supervisor | 16050 PM 129 |
| Recreation Leader | 16230 GS 42 |
| Recreation Program Supervisor | 16120 PM 122 |
| Recreation Specialist | 16210 GS 47 |
| Regional Library Branch Manager | 15630 PM 130 |
| Research Assistant | 11180 PM 122 |
| Resurfacing Inspector | 17650 GS 47 |
| Return to Work Specialist | 12105 PM 124 |
| Revenue Processing Supervisor | 12330 GS 54 |
| Right of Way Agent | 10380 PM 125 |
| Risk Management Analyst | 12100 PM 129 |
| Roofer | 18770 GS 47 |
| Safety Engineer | 23010 PM 132 |
| Safety Specialist | 11730 PM 124 |
| Safety Technician | 11740 GS 48 |
| Sanitarian | 24030 PM 125 |
| Sanitarian Specialist | 24040 PM 123 |
| Sanitary Services Manager | 24000 PM 134 |
| Sanitary Services Supervisor | 24010 PM 128 |
| Secretary | 11130 GS 46 |
| Senior Accountant | 12220 PM 128 |
| Senior Accounting/Payroll Specialist | 12245 GS 52 |
| Senior Animal Services Attendant | 22370 GS 48 |
| Senior Animal Services Officer | 22340 GS 53 |
| Senior Auditor | 12085 PM 128 |
| Senior Budget & Management Analyst | 12150 PM 129 |
| Senior Cashier | 12470 GS 45 |
| Senior Chemist | 13210 PM 129 |
| Senior Code Compliance Officer | 17315 GS 53 |
| Senior Crime Analyst | 19315 PM 128 |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|--|-------------------------------|
| Senior Deputy Court Clerk | 19150 GS 51 |
| Senior Grant Planner | 10710 PM 128 |
| Senior Graphics Technician | 11055 PM 123 |
| Senior Human Resources Analyst | 10520 PM 128 |
| Senior Human Resources Specialist | 10545 GS 54 |
| Senior Latent Print Examiner | 19460 PM 123 |
| Senior Microbiologist | 13226 PM 128 |
| Senior Nutritionist | 22150 PM 127 |
| Senior Office Assistant | 11230 GS 45 |
| Senior Planner | 10140 PM 128 |
| Senior Planning Technician | 10180 GS 46 |
| Senior Plans Examiner | 17343 PM 125 |
| Senior Public Health Specialist | 22280 PM 124 |
| Senior Purchasing Agent | 10325 PM 131 |
| Senior Recreation Leader | 16220 GS 43 |
| Senior Safety Specialist | 20450 PM 126 |
| Senior Secretary | 11120 GS 49 |
| Senior Service Planner | 14255 PM 127 |
| Senior Toll Collector | 12450 GS 45 |
| Senior Zoo Keeper | 16580 GS 49 |
| Service & Security Worker | 18525 GS 43 |
| Shuttle Coach Operator | 14440 GS 45 |
| Sign Language Interpreter | 10935 PM 128 |
| Solid Waste Division Supervisor | 17810 GS 54 |
| Solid Waste Landfill Supervisor | 17740 GS 55 |
| Solid Waste Operations Coordinator | 17738 PM 122 |
| Solid Waste Operations Manager | 17735 PM 132 |
| Solid Waste Route Supervisor | 17820 GS 44 |
| Solid Waste Superintendent | 17730 GS 56 |
| Solid Waste Truck Driver | 17830 GS 49 |
| Solid Waste Truck Driver Trainee | 17840 GS 43 |
| Southwest Librarian | 15450 PM 127 |
| Sports Manager | 16090 PM 130 |
| Stores Clerk | 11550 GS 45 |
| Tax Accounts Supervisor | 12340 GS 54 |
| Tire Repairer | 18240 GS 43 |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|--|-------------------------------|
| Toll Collections Supervisor | 12440 GS 54 |
| Toll Collector | 12460 GS 42 |
| Tow Truck Operator | 19540 GS 45 |
| Trades Helper | 18540 GS 45 |
| Traffic Control Installation Supervisor | 17510 GS 53 |
| Traffic Control Planner | 13630 PM 126 |
| Traffic Control Specialist | 13640 GS 52 |
| Traffic Engineer | 13610 PM 132 |
| Traffic Engineer Associate | 13620 PM 128 |
| Traffic Signal Division Supervisor | 17420 GS 57 |
| Traffic Signal Maintenance Supervisor | 17440 GS 56 |
| Traffic Signs & Markings Division Supervisor | 17430 GS 56 |
| Traffic Signs & Markings Technician | 17515 GS 48 |
| Traffic Signs & Markings Worker | 17520 GS 46 |
| Traffic Signs and Markings Plans Examiner | 17390 GS 55 |
| Training & Development Coordinator | 10440 PM 127 |
| Training & Public Programs Manager | 11700 PM 132 |
| Training Specialist | 11710 PM 126 |
| Training Technician | 11720 GS 47 |
| Transit Call Center Supervisor | 14245 GS 55 |
| Transit Customer Service Representative | 14320 GS 44 |
| Transit Customer Service Supervisor | 14300 GS 51 |
| Transit Data Specialist | 14335 GS 51 |
| Transit Fleet Service Supervisor | 14310 GS 52 |
| Transit Planning & Program Coordinator | 14210 PM 132 |
| Transit Quality Control Inspector | 14360 GS 51 |
| Transit Schedule Writer | 14340 GS 51 |
| Transit Scheduler | 14315 GS 51 |
| Transit Stock Controller | 11510 PM 123 |
| Transit Supervisor | 14250 GS 53 |
| Trans-Pecos Library System Coordinator | 15610 PM 130 |
| Transportation Manager | 17625 PM 132 |
| Transportation Planner | 10220 PM 127 |
| Transportation Services Supervisor | 14100 GS 52 |
| Truck Driver | 18440 GS 45 |
| Utility Central Control Operator | 20840 GS 54 |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|--|-------------------------------|
| Utility Central Control Supervisor | 20830 GS 54 |
| Utility Construction Supervisor | 21060 GS 54 |
| Utility Customer Service Supervisor | 20610 GS 53 |
| Utility Engineer | 13710 PM 132 |
| Utility Engineering Associate | 13720 PM 128 |
| Utility Equipment Operator Trainee | 18450 GS 43 |
| Utility Field Customer Service Inspector | 20630 GS 49 |
| Utility Field Customer Service Supervisor | 20620 GS 51 |
| Utility Field Customer Service Worker | 20640 GS 48 |
| Utility Laboratory Aide | 20560 GS 42 |
| Utility Laboratory Sampler | 20555 GS 48 |
| Utility Laboratory Technician | 20550 GS 50 |
| Utility Meter Reader | 20660 GS 46 |
| Utility Meter Reader Supervisor | 20650 GS 50 |
| Utility Meter Shop Supervisor | 20670 GS 53 |
| Utility Meter Repairer | 20690 GS 47 |
| Utility Meter Senior Repairer | 20680 GS 49 |
| Utility Pipe Layer | 21050 GS 46 |
| Utility Planner | 10375 PM 126 |
| Utility Plant Technician | 20770 GS 49 |
| Utility Reclamation Plant Superintendent | 20920 PM 129 |
| Utility Safety & Claims Supervisor | 20440 PM 129 |
| Utility Sample Specialist | 20530 GS 53 |
| Vehicle for Hire Inspector | 19520 GS 48 |
| Vehicle for Hire Supervisor | 19510 GS 50 |
| Veterinary Assistant | 16530 GS 49 |
| Veterinary Technician | 16520 GS 54 |
| Victim Services Advocate | 19380 GS 54 |
| Volunteer Program Coordinator | 10910 PM 125 |
| Volunteer Program Specialist | 10920 PM 122 |
| Volunteer Services Specialist | 10670 GS 50 |
| Warrant Supervisor | 19140 GS 52 |
| Wastewater Collection Maintenance Superintendent | 21025 PM 128 |
| Wastewater Collection Maintenance Supervisor | 21030 GS 54 |
| Wastewater Construction Superintendent | 21020 PM 128 |
| Wastewater Lead Service Worker | 21130 GS 47 |

| <u>Job Classification Title</u> | <u>Job Code/Grades</u> |
|--|-------------------------------|
| Wastewater Lift Station Maintenance Supervisor | 21040 GS 55 |
| Wastewater Lift Station Superintendent | 20910 PM 128 |
| Wastewater Plant Assistant Superintendent | 20740 PM 125 |
| Wastewater Plant Senior Technician | 20760 GS 52 |
| Wastewater Plant Superintendent | 20720 PM 130 |
| Wastewater Service Worker Supervisor | 21110 GS 52 |
| Water Conservation Education Specialist | 20320 PM 124 |
| Water Conservation Technician | 20330 GS 49 |
| Water Distribution Superintendent | 21010 PM 130 |
| Water Lead Service Worker | 21120 GS 48 |
| Water Operations Control Analyst | 20580 PM 129 |
| Water Plant Assistant Superintendent | 20730 PM 125 |
| Water Plant Senior Technician | 20750 GS 52 |
| Water Plant Superintendent | 20710 PM 130 |
| Water Production Assistant Superintendent | 20820 PM 125 |
| Water Production Superintendent | 20810 PM 130 |
| Water Service Worker Supervisor | 21100 GS 52 |
| Water Services Inspector | 21140 GS 50 |
| Welder | 18790 GS 52 |
| Well Maintenance Supervisor | 21070 GS 54 |
| WIC Services Manager | 22050 PM 130 |
| Zoning Board Of Adjustment Secretary | 17355 GS 53 |
| Zoo Animal Curator | 16430 PM 129 |
| Zoo Area Supervisor | 16560 GS 51 |
| Zoo Collection Supervisor | 16550 GS 53 |
| Zoo Commissary Lead Technician | 16535 GS 46 |
| Zoo Commissary Supervisor | 16540 GS 52 |
| Zoo Commissary Technician | 16545 GS 43 |
| Zoo Education Curator | 16440 PM 125 |
| Zoo Education Specialist | 16445 PM 123 |
| Zoo Exhibit Technician | 16450 GS 51 |
| Zoo Facilities Supervisor | 16470 GS 50 |
| Zoo Keeper | 16590 GS 47 |
| Zoo Parks Operations Manager | 16460 PM 130 |
| Zoo Registrar | 16610 GS 53 |

Schedule E
Department of Information Technology Services
FY 2016 Maintenance, Support, and License Renewals

| USER DEPT | Dept ID | Account | Program | Account Description | FY16 Estimate Price | VENDOR |
|---------------------|---------|---------|---------|---------------------------|---------------------|-------------------|
| Capital Improvement | 15240 | 522150 | P1506 | Data Processing Contracts | \$ 7,920.00 | Wonder Ware |
| Capital Improvement | 15240 | 522150 | P1506 | Data Processing Contracts | \$ 29,700.00 | UNICOM Government |
| | | | | | \$ 37,620.00 | |

| | | | | | | |
|---------------|-------|--------|-------|-------------------------|---------------------|-----------------------|
| City Attorney | 15240 | 522150 | P1506 | Outside Contracts - NOC | \$ 23,121.00 | WebQA Inc. |
| City Attorney | 15240 | 522150 | P1506 | Outside Contracts - Noc | \$ 9,672.04 | West Publishing Corp. |
| | | | | | \$ 32,793.04 | |

| | | | | | | |
|----------|-------|--------|-------|------------------------------|-----------------|---|
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts s | \$ 92,000.00 | Microsoft |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 1,750,000.00 | SHI Government Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 40,745.00 | PC Mall |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 95,000.00 | Environmental Systems Research Institute (ESRI) |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 315,000.00 | Accela |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 37,000.00 | Azteca Systems |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 64,434.72 | Trans Telco |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 11,000.00 | 1-800-DIGG-TESS |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 23,480.00 | SHI-Government Solutions |
| CITYWIDE | 15240 | 522290 | P1506 | Ofc. Equip. Maint. Contracts | \$ 160,000.00 | Streets and Maintenance |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 400,000.00 | Hewlett Packard |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 7,500.00 | USEND IT |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 94,996.00 | Sigma (Veritas) |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 17,000.00 | Dell Computer |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 64,843.00 | Sigma Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 20,000.00 | Zoho Corp |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 15,000.00 | Checkpoint / Decision Tree |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 808.95 | 1099 Pro Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 85,000.00 | SHI Government Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 8,855.00 | SHI Government Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 2,500.00 | Oracle America Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 3,000.00 | Atalasoftware, a Kofax Company |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 68,750.00 | Professional Document Systems |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 69,715.20 | DLT Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 450,000.00 | Oracle |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 40,000.00 | J. C. Technology dba Ace Computers |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 30,000.00 | SHI Government Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 23,040.00 | Svanco americaneagle.com DBA |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 74,188.00 | HPS Audio Video LLC. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 36,000.00 | Public Stuff |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 56,460.00 | Creative Enterprise Solutions, LLC dba Beyond20 |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 1,200.00 | Assurance Fire Protection, LLC |
| CITYWIDE | 15240 | 522150 | P1506 | Outside Contracts - NOC | \$ 56,842.00 | Net Brain |
| CITYWIDE | 15240 | 522150 | P1506 | Outside Contracts - NOC | \$ 21,250.00 | Microtel |
| CITYWIDE | 15240 | 522150 | P1506 | Outside Contracts - NOC | \$ 120,000.00 | AVAYA |
| CITYWIDE | 15240 | 522150 | P1506 | Outside Contracts - NOC | \$ 16,152.21 | StatSeeker |
| CITYWIDE | 15240 | 522150 | P1506 | Outside Contracts - NOC | \$ 50,000.00 | Advanced Security Contractors |
| CITYWIDE | 15240 | 522150 | P1506 | Outside Contracts - NOC | \$ 55,000.00 | Integrated Technology & Design |
| CITYWIDE | 15240 | 522150 | P1506 | Outside Contracts - NOC | \$ 13,878.00 | INX LLC |
| CITYWIDE | 15240 | 522150 | P1506 | Outside Contracts - NOC | \$ 360,000.00 | Cisco |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 26,010.00 | M&S Technologies |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 1,995.00 | OOLKA- AKA SCENE LLC |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 35,000.00 | DragonWave |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 30,000.00 | Cisco SourceFire |
| CITYWIDE | 15240 | 522290 | P1506 | Ofc. Equip. Maint. Contracts | \$ 25,000.00 | John Hargrove Consulting |
| CITYWIDE | 15240 | 522290 | P1506 | Ofc. Equip. Maint. Contracts | \$ 145,000.00 | On call services |
| CITYWIDE | 15240 | 522290 | P1506 | Ofc. Equip. Maint. Contracts | \$ 7,800.00 | RTC, Inc. |
| CITYWIDE | 15240 | 522290 | P1506 | Ofc. Equip. Maint. Contracts | \$ 139,185.96 | Motorola |
| CITYWIDE | 15240 | 522290 | P1506 | Ofc. Equip. Maint. Contracts | \$ 135,723.72 | Motorola |
| CITYWIDE | 15240 | 522290 | P1506 | Ofc. Equip. Maint. Contracts | \$ 33,000.00 | Motorola |

Schedule E
Department of Information Technology Services
FY 2016 Maintenance, Support, and License Renewals

| USER DEPT | Dept ID | Account | Program | Account Description | FY16 Estimate Price | VENDOR |
|-----------|---------|---------|---------|---------------------|------------------------|--------|
| | | | | | \$ 5,429,352.76 | |

| | | | | | | |
|------|-------|--------|-------|---------------------------|----------------------|------------------------------|
| Fire | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 2,499.00 | SYDION |
| Fire | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 73,481.00 | Tiburon |
| Fire | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 32,500.00 | Zoll |
| Fire | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 1,050.00 | Ron Turley and Associates |
| Fire | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 1,440.00 | Orbital Data. Net |
| Fire | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 13,754.00 | ESI Acquisition Inc. |
| Fire | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 113,505.00 | Sierra Wireless - In Motion |
| Fire | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 53,888.80 | Target Solutions-CE Tracking |
| Fire | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 55,000.00 | Kronos - TeleStaff |
| Fire | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 7,038.00 | Beyond20 |
| | | | | | \$ 354,155.80 | |

| | | | | | | |
|-----------------|-------|--------|-------|-----------------------------|----------------------|-----------------------------|
| Human Resources | 15240 | 522150 | P1506 | Outside Contracts - NOC | \$ 5,289.00 | Economic Research Institute |
| Human Resources | 15240 | 522150 | P1506 | Outside Contracts - NOC | \$ 40,500.00 | GovernmentJobs.com |
| Human Resources | 15240 | 522020 | P1506 | Data Processing Contracts s | \$ 325,000.00 | Kronos |
| | | | | | \$ 370,789.00 | |

| | | | | | | |
|---------|-------|--------|-------|---------------------------|----------------------|----------------------------|
| Library | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 125,000.00 | Sirsi/Dynix |
| Library | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 1,080.00 | AR Lexile |
| Library | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 50,000.00 | 3M Services Contact |
| Library | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 15,000.00 | Comprise Technologies Inc. |
| Library | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 7,500.00 | Trustwave |
| Library | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 5,000.00 | Transtelco |
| | | | | | \$ 203,580.00 | |

| | | | | | | |
|-----------------|-------|--------|-------|---------------------------|------------------|----------------------------|
| Municipal Clerk | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 650.00 | Municipal Code Corporation |
| | | | | | \$ 650.00 | |

| | | | | | | |
|---------------------|-------|--------|-------|---------------------------|---------------------|----------------------------|
| Ofc. of Comptroller | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 930.00 | DownHome Solutions |
| Ofc. of Comptroller | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 19,000.00 | Tracker Division of C2 LLC |
| Ofc. of Comptroller | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 65,025.00 | e-Civis |
| | | | | | \$ 84,955.00 | |

| | | | | | | |
|-----------------------|-------|--------|-------|-------------------------|---------------------|--------------|
| Ofc. Of Mgt. & Budget | 15240 | 522150 | P1506 | Outside Contracts - NOC | \$ 40,000.00 | Suttech Inc. |
| | | | | | \$ 40,000.00 | |

| | | | | | | |
|------------------------|-------|--------|-------|---------------------------|---------------------|------------------|
| Planning & Inspections | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 23,395.00 | Selectron |
| Planning & Inspections | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 14,500.00 | CityGovApp |
| Planning & Inspections | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 6,859.00 | ACF Technologies |
| | | | | | \$ 44,754.00 | |

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|--------|-------|--------|-------|---------------------------|---------------|-------------------------------|
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 50,000.00 | Advanced Security Contractors |
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 12,000.00 | GoodApp |
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 3,472.00 | CI Technologies |
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 20,265.00 | Citrix |
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 10,290.00 | County of El Paso |
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 105,137.00 | Intergraph Corporation |
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 4,566.00 | Intergraph Corporation |

Schedule E
Department of Information Technology Services
FY 2016 Maintenance, Support, and License Renewals

| USER DEPT | Dept ID | Account | Program | Account Description | FY16 Estimate Price | VENDOR |
|-----------|---------|---------|---------|---------------------------|----------------------|--|
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 13,320.00 | Orion Communications, INC |
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 5,980.00 | Orion Communications, INC |
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 184,010.00 | Sagem Morpho |
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 10,700.00 | ESRI |
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 15,000.00 | Hewlett-Packard |
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 9,150.00 | Justice Trax LMS |
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 61,600.00 | Morphotrust USA -Livescan |
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 960.00 | Harland Technology Services |
| Police | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 3,964.00 | Noritsu Am Digital Photo Processor Support |
| | | | | | \$ 510,414.00 | |

| | | | | | | |
|---------------|-------|--------|-------|---------------------------|--------------------|---------------------------------|
| Public Health | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 5,200.00 | Henry Schein Practice Solutions |
| | | | | | \$ 5,200.00 | |

| | | | | | | |
|-------------------------|-------|--------|-------|---------------------------|----------------------|-----------------------------------|
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 11,230.00 | Trafficware Ltd. |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 45,000.00 | MioVision |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 5,614.00 | Transoft Solutions |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 500.00 | SIDRA Solutions |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 1,463.00 | Transoft Solutions |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 7,500.00 | TDC Group |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 1,173.72 | Holman's Handheld GPS Maintenance |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 3,000.00 | Public Stuff |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 1,100.00 | Transoft Solutions |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 1,100.00 | DataEast |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 1,000.00 | Acrhvision |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 5,000.00 | SPOK Inc. |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 12,750.00 | MaintStar |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Contracts | \$ 10,750.00 | Parks and Management Maintenance |
| | | | | | \$ 107,180.72 | |

| | | | | | | |
|-----|-------|--------|-------|------------------------------|------------------|--------------------|
| Zoo | 15240 | 522290 | P1506 | Ofc. Equip. Maint. Contracts | \$ 375.00 | Spectrum Solutions |
| | | | | | \$ 375.00 | |

018399

ORDINANCE NO. _____

AN ORDINANCE LEVYING 2016 TAXES

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

SECTION 1: That ad valorem taxes for the tax year ending December 31, 2015 to fund the City's budgetary requirements for the fiscal year ending August 31, 2016, be and are hereby levied on all property, real personal, and mixed, subject to taxation by the City, at the rate of 0.729725 of one percent of the assessed value of said property as hereinafter set forth:

- A. For General Purposes:
For the General Fund and for the purpose of defraying current municipal expenses of the City of El Paso not otherwise provided for, 0.478130 of one percent.
- B. For Special Purposes:
To pay the interest on and provide a Sinking Fund to redeem bonds a total Levy for Special Purposes 0.251595 of one percent.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

THE TAX RATE WILL EFFECTIVELY BE RAISED BY 3.06 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$14.19.

SECTION 2: Occupational Tax:

There is hereby levied on every person, firm, association or corporation pursuing within the limits of the City of El Paso any occupation taxes by the State of Texas as authorized by City Council an annual tax equal to one-half of the occupation tax levied by the State of Texas thereon.

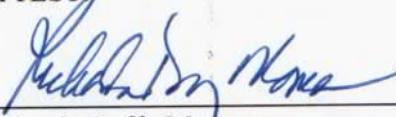
PASSED AND APPROVED this 18th day of August, 2015.

CITY OF EL PASO



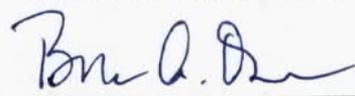
Oscar Leeser
Mayor

ATTEST:



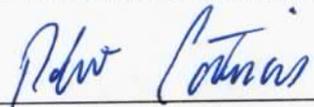
Richarda Duffy Momsen
City Clerk

APPROVED AS TO FORM:



Bertha A. Ontiveros
Senior Assistant City Attorney

APPROVED AS TO CONTENT:



Robert Cortinas, Director
Office of Management and Budget

ORDINANCE NO. _____
15-1056-069/#432476/FY2016 TAX LEVY ORDINANCE/BAO

Acronyms



The following acronyms can be found throughout the City of El Paso's FY 2016 Adopted Budget, and are provided here as a reference guide. More detailed definitions can be found in the following Glossary of Terms.

- AED** – Automated External Defibrillator
- BOAC** – Bond Overview Advisory Committee
- CAFR** – Comprehensive Annual Financial Report
- CBP** – Customs and Border Protection
- CDBG** – Community Development Block Grant
- CFC** – Customer Facility Charges
- CHP** – Cooling, Heating, & Plumbing
- CIP** – Capital Improvement Program
- CMP** – Congestion Mitigation Plan
- CMAQ** – Congestion Mitigation and Air Quality Improvement Program
- CNG** – Compressed Natural Gas
- CO** – Certificate of Obligation
- CRRMA** – Camino Real Regional Mobility Authority
- CVB** – Convention & Visitors Bureau
- CWIP** – Construction Work in Progress
- DDC** – Downtown Development Corporation (see LGC)
- DEP** – Destination El Paso
- DSC** – Design Standards for Construction
- DSHS** – Department of State Health Services (Formerly called TDH – Texas Department of Health)
- DSRIP** – Delivery System Reform Incentive Payment
- EPCC** – El Paso Community College
- EPIA** – El Paso International Airport
- EPWU** – El Paso Water Utilities
- ERP** – Enterprise Resource Planning
- EX** – Exempt employee job classification
- EZ** – El Paso Empowerment Zone
- FAA** – Federal Aviation Administration
- FGP** – Foster Grandparent Program
- FTA** – Federal Transit Administration
- FTE** – Full-Time Equivalent
- FTZ** – Foreign Trade Zone
- FY** – Fiscal Year
- GAAP** – Generally Accepted Accounting Principles
- GASB** – Governmental Accounting Standards Board
- GFOA** – Government Finance Officers Association
- GMP** – Gross Metropolitan Product
- GO/GOB** – General Obligation (Bonds)
- GS** – General Service worker job classification
- HIV** – Human Immunodeficiency Virus
- HOT** – Hotel Occupancy Tax
- HUD** – Housing and Urban Development
- IDC** – Indirect Cost
- IVR** – Interactive Voice Response
- LIFT** – Living Independently Facilitated by Transportation – Sun Metro Paratransit
- LP Gas** – Liquefied Petroleum Gas
- M&O** – Maintenance and Operations
- MPO** – Metropolitan Planning Organization
- MSA** – Metropolitan Statistical Area
- MTP** – Metropolitan Transportation Plan
- MVSF** – Municipal Vehicle Storage Facility
- NAFTA** – North American Free Trade Agreement
- NMSU** – New Mexico State University
- NTMP** – Neighborhood Traffic Management Program
- PEG** – Public, Educational and Governmental Access Broadcasting
- PFC** – Passenger Facility Charge
- PID** – Public Improvement District
- PILOT** – Payment In Lieu Of Taxes
- PM** – Professional/Managerial job classification
- PSB** – Public Service Board
- RFID** – Radio Frequency Identification
- ROW** – Right-Of-Way
- RSVP** – Retired Senior Volunteer Program
- RTS** – Rapid Transit System
- SIB** – State Infrastructure Bank
- SIF** – Self Insurance Fund
- STIP** – State Transportation Improvement Program
- SWM** – Solid Waste Management
- TAP** – Tuition Assistance Program
- TB** – Tuberculosis
- TCLEOSE** – Texas Commission on Law Enforcement Officer Standards and Education
- TIRZ** – Tax Increment Reinvestment Zone
- TRZ** – Transportation Reinvestment Zone
- TSA** – Transportation Security Administration
- TTUHSC** – Texas Tech University Health Sciences Center
- TXDOT** – Texas Department of Transportation
- UPK** – User Productivity Kit
- USBC** – United States Bowling Conference
- UTEP** – University of Texas at El Paso
- VOIP** – Voice over Internet Protocol
- WIC** – Short title for, “The Special Supplemental Nutrition Program for Women, Infants and Children”





GLOSSARY

Glossary



211 - A phone number staffed by the City of El Paso's Public Health Department that provides free health and human service information and referrals to individuals and families within the community.

311 - A toll-free, non-emergency number. Dialing 311 from anywhere within the city of El Paso will provide direct access to a representative who can provide information or process requests for City services.

380 TAX REBATE AGREEMENT - This agreement refers to Section 380.001(a) of the Texas Local Government Code. The agreement provides that the City Council of the City of El Paso, Texas, "may establish and provide for the administration of one or more programs, including programs for making loans and grants of public money and providing personnel and services of the municipality, to promote state or local economic development and to stimulate business and commercial activity in the municipality."

ACCOUNT - A record of debit and credit entries that shows the effect of transactions and other events involving a particular item or concern.

ACCRUAL BASIS - The basis of accounting recognizing income when earned and expenses when incurred.

ACTIVITY BASED COSTING - A costing model that identifies the cost pools, or activity centers, in an organization and assigns costs to products and services (cost drivers) based on the number of events or transactions involved in the process of providing a product or service.

ACTUAL - Denotes revenue and expenditure ledger results for operations normally for a specific fiscal year.

AD VALOREM - The central appraisal district sends certified values to the tax assessor, who determines the tax rate to be imposed on the property. "Ad-valorem" is used frequently to refer to such property values.

ADOPTED - Denotes City Council approved revenue and expenditure estimates for a fiscal year.

AGENCY FUNDS - A repository for funds held by the City as an agent for individuals, private organizations, and/or other governmental units.

ALL FUNDS - A summation of governmental, proprietary and fiduciary funds.

APPROPRIATION - A budgetary authorization granted by the City Council or appropriate executive staff that allows staff to incur obligations for purposes specified in the budget.

ARBITRAGE - The excess profit earned from the investment of tax-exempt bond proceeds in higher-yielding taxable securities.

ASSESSED VALUATION - A valuation set upon real estate or other property by the Central Appraisal District as a basis for levying taxes.

AUTOMATED CLEARING HOUSE (ACH) - An electronic network used for financial transactions that processes large volumes of credit and debit transactions, such as direct deposit payroll, vendor payments, and bill payments.

AUTOMATIC VEHICLE IDENTIFICATION (AVI) PROGRAM - A program that allows participating patrons to have their bridge tolls deducted automatically from their account when crossing the Stanton and Zaragoza International Bridges, which connect El Paso, Texas, and Juarez, Mexico. When patrons open an AVI account they are issued a barcode, which is used instead of cash at the Zaragoza or Stanton toll booths.

BALANCED BUDGET - A budget in which planned expenditures can be met by current revenue from taxation, other government receipts and the use of fund balance within a fiscal year.

BALLET FOLKLORICO - Colorful Mexican ethnic dances that spotlight Mexico's regions, history, and culture.

BASIS OF ACCOUNTING - Accounting rules concerned with when to record financial transactions and, hence, what really constitutes a transaction. There are three bases of accounting: cash, accrual, and modified accrual.

Cash accounting is an accounting method where income is recorded during the period it is received, and the expenses in the period they are actually paid.

Accrual accounting is an accounting method in which income is recognized when earned and expenses when incurred.

Modified accrual accounting is an accounting method in which income is recognized in the period it becomes available and measurable, and expenses are recognized in the period they are incurred.

BENCHMARK - A statistic/measurement that serves as a standard by which others may be measured or judged.

BOND - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

Glossary



BOND, CERTIFICATES OF OBLIGATION - Legal debt instruments used to finance capital improvement projects. Certificates are backed by the full faith and credit of the governmental entity and are fully payable from a property tax levy. They differ from general obligation debt in that they are approved by the City Council and are not voter approved.

BOND, GENERAL OBLIGATION - A bond secured by the "full faith and credit" of a governmental entity and is fully payable from a property tax levy. This type of debt requires approval by voters in a special election.

BOND PROCEEDS - Funds derived from the sale of bonds for the acquisition of capital equipment and the construction of capital facilities.

BONDS, REVENUE - A type of debt issued for the construction of major capital facilities, where principal and interest on that debt are paid from revenue generated by earnings of a specific entity or program.

BUDGET - A financial plan consisting of an estimate of proposed expenditures and their purpose for a given period and the proposed means of financing them.

BUDGET MESSAGE - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body and the general public.

CAMINO REAL REGIONAL MOBILITY AUTHORITY (CRRMA) - Created in 2007, the CRRMA is a local transportation agency tasked with the development of mobility solutions in the El Paso region.

CAPITAL ASSET - Any purchase that has a value of \$5,000 or above and an original useful life of more than one year. Examples include tangible assets such as land, buildings, and equipment and intangible assets such as easements and software.

CAPITAL EXPENDITURE - Any purchase of an asset with a value less than \$5,000 and whose useful life is less than one year.

CAPITAL BUDGET - A financial plan of proposed capital expenditures and the means of financing them for a specific fiscal period.

CAPITAL IMPROVEMENT PROGRAM (CIP) - A multi-year planning instrument separate from the Annual Budget that identifies: (a) all capital improvements that are proposed to be undertaken during a future five-year fiscal period; (b) the cost estimate for each improvement; (c) the method of financing each improvement; and (d) the recommended time schedule for each project.

CAPITAL IMPROVEMENT PROJECT - Any project which has a value exceeding \$50,000 included within a Capital Improvement Program. These projects typically include the purchase of land, design, engineering and construction of building infrastructure items such as streets, bridges, drainage, street lighting, libraries, recreation facilities, bus transfer centers, etc.

CAPITAL OUTLAY - Expenditures for the acquisition of equipment (including heavy equipment, machinery, and rolling stock) using capital funding sources.

CHARACTER - Appropriation classified by type (e.g. personal services, contractual services, materials and supplies, and capital).

CLASS C MISDEMEANORS - A relatively minor criminal act in the U.S. It is generally punishable by a fine only, ranging from \$0 up to \$500.

CLASSIFICATION - Categorization of the City's staffing positions.

CO - Bonds, Certificate of Obligation – See definition of "Certificate of Obligation".

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) - Funds provided to the City of El Paso by the United States Department of Housing and Urban Development (HUD) to develop viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income.

COMMUNITY POLICING - Philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem-solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) - A report that provides detailed information on the financial position and results of operations of the City as measured and reported by the financial activity of its various funds. The CAFR is divided into an introductory section, financial section, and a statistical section.

CONGESTION MITIGATION & AIR QUALITY (CMAQ) IMPROVEMENT PROGRAM - Federal-Aid program for approved State improvements in transportation, traffic control, alternative vehicle fuels, and other air quality improvement measures.

CONSUMER PRICE INDEX - Measures changes in price level of consumer goods and services purchased by households.

Glossary



CONTRACTUAL SERVICES - Services normally acquired through a 3rd-party contract for professional services such as consulting, outside counsel, billing and collections, plus others such as janitorial, security, etc.

COOLING, HEATING, AND PLUMBING (CHP) PERMITS - Permits issued by Planning & Inspections to contractors who are licensed in the State of Texas.

CORE SERVICES - The City departments' key lines of business. Core services produce the primary deliverables of a department.

CORRIDORS - Texas Department of Transportation rights-of-way. Sun Metro has developed four corridors to meet mobility needs and encourage transit supportive land use. They are located on Mesa, Alameda, Dyer, and Montana.

COST - The monetary value of effort, material, resources, time and utilities consumed, risks incurred, and missed opportunity in the production and delivery of a good or service.

COST OF LIVING INDEX - An index that measures the change in the minimum expenditures that would be incurred by a utility maximizing consumer, whose preferences or tastes remain unchanged, in order to maintaining a given level of utility (or standard of living or welfare).

CUSTOMER FACILITY CHARGE (CFC) - Fees levied on all rental car contracts issued by car rental operators at the airport.

DEBT SERVICE - Sometimes referred to as the Sinking Fund, it is a payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFICIT - The amount by which a government's spending exceeds its income over a particular period of time.

DELINQUENT TAXES - Taxes remaining unpaid on and after the date on which a penalty for non-payment is attached.

DEPARTMENT OF STATE HEALTH SERVICES (DSHS) - Current name for what was formerly called TDH – Texas Department of Health.

DEPRECIATION - A reduction in the value of an asset with the passage of time, due in particular to wear and tear.

DIVISION - An organizational unit within a department's structure representing the major functional divisions of work.

EASEMENT - A right given to another person or entity to trespass upon land that person or entity does not own.

EFFECTIVE TAX RATE - Tax rate that when applied to the current year taxable assessed valuation would

produce the same total tax revenue as the previous year, after adjustments required by state law.

EL PASO EMPOWERMENT ZONE (EZ) - A federally recognized, distressed geographic area in need of sustainable community development as defined by the U.S. Department of Housing and Urban Development (HUD) for economic development activities which assist EZ residents to obtain or retain a job and to help businesses establish or expand into the Empowerment Zone.

ENCUMBRANCES - Obligations, in the form of purchase orders, that are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise extinguished. Requisitions are considered pre-encumbrances.

ENPLANEMENT - Occurs when a passenger boards a commercial aircraft.

ENTERPRISE FUNDS - To account for operations financed and operated in a manner similar to private business enterprises; where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public be financed or recovered primarily through user charges.

EL PASO INDEPENDENT SCHOOL DISTRICT (EPISD) - The El Paso Independent School District is the largest district in the Texas Education Agency's Educational Service Center - Region 19. EPISD serves over 64,000 students across 94 campuses, and is the tenth largest district in Texas.

EPIDEMIOLOGY - Branch of medicine that deals with the study of the causes, distribution, and control of disease in populations.

EXPENDITURE - The act of spending cash for goods and services in a governmental fund; money paid out.

FEDERAL AVIATION ADMINISTRATION (FAA) - This is an agency of the United States Department of Transportation that has authority to regulate and oversee all aspects of civil aviation in the U.S.

FEDERAL HIGHWAY ADMINISTRATION (FHWA) - Carries out the Federal highway programs in partnership with the State and local agencies to meet the Nation's transportation needs.

Glossary



FEDERAL TRANSIT ADMINISTRATION (FTA) - An agency within the United States Department of Transportation (DOT) that provides financial and technical assistance to local public transit systems.

FIDUCIARY FUND - Any fund held by a governmental unit in a fiduciary capacity, such as agent or trustee.

FIRST-TIME HOMEBUYER ASSISTANCE PROGRAM - A federally funded program to assist low- to moderate-income individuals and families in achieving their goal of homeownership, as well as to promote affordability. Assistance is provided in the form of a Principal Reduction Program and/or a Down Payment and Closing Cost Program. Each program consists of a loan and/or deferred payment "silent" second priority loans known as "gap" financing, toward the purchase price, down payment, and closing costs of affordable housing units that will be occupied by the homebuyers.

FISCAL YEAR (FY) - A fiscal year is a twelve-month period of time to which the Annual Budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The City of El Paso's fiscal year begins on September 1 and ends on August 31.

FIXED ASSETS - Assets that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

FOSTER GRANDPARENT PROGRAM (FGP) - A federally funded program that provides stipend volunteer opportunities to low- and moderate-income adults, 55 years of age or older. The program provides recruitment, training, and placement for volunteers to work with special or exceptional needs children in schools or non-profit agencies or organizations.

FRANCHISE FEES - User fees charged by the City for use of public rights-of-way by utility companies. The fee is typically a percentage of the gross revenues of a utility company.

FOREIGN TRADE ZONE (FTZ) - An isolated, enclosed and policed area operated as a public utility, in or adjacent to a port of entry, furnished with facilities for loading, unloading, handling, storing, manipulating, manufacturing, and exhibiting goods and for reshipping them by land, water, or air.

FULL-TIME EQUIVALENT (FTE) POSITION(S) - A staff position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 624 hours, would be equivalent to 0.3 of a full-time position.

FUNCTION - A classification of appropriations or expenditures on the basis of the principal purpose for which they are programmed, e.g., street sweeping, building maintenance, etc.

FUND - An independent fiscal and accounting entity with a self-balancing set of trial balance accounts recording cash and/or other assets, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.

FUND BALANCE - The net worth of a fund, measured by total assets minus total liabilities.

Non spendable fund balance—amounts that are not in a spendable form (such as inventory) or are required to be maintained intact (such as the corpus of an endowment fund);

Restricted fund balance—amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation;

Committed fund balance—amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts

cannot be used for any other purpose unless the government takes the same highest-level action to remove or change the constraint; *Assigned fund balance*—amounts a government *intends* to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority; and

Unassigned fund balance—amounts that are available for any purpose; these amounts are reported only in the general fund.

FUND TYPE - All funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Agency funds.

GENERAL FUND - The primary government fund which accounts for all general purpose transactions of the city that do not require a special type of fund.

GENERAL GOVERNMENT - Refers to a group of activities associated with the administrative functions of the city such as: Finance, Budget and Management, Planning, Legal, City Clerk, Municipal Court, Personnel, and Purchasing.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) - Uniform minimum set of standards of and guidelines used for financial accounting and reporting. Adherence to GAAP assures that financial reports of all state and local governments, regardless of jurisdictional legal provisions and customs, contain the same types of financial statements and disclosures, for the same categories and types of funds and account groups,

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based on the same measurement and classification criteria.

GO - General Obligation (Bonds) - See BOND, GENERAL OBLIGATION.

GOVERNMENTAL FUND - A classification used by the Governmental Accounting Standards Board (GASB) to refer to all funds other than Proprietary and Fiduciary funds. The General Fund, Special Revenue, Capital Project, and Debt Service are the types of funds referred to as "governmental funds."

GRANT - A grant is an award of funding or materials or equipment by the federal government, social organizations, etc., with no expectation of reimbursement. The contribution is usually made to aid in the support of a specified function but can also be for general purposes and typically requires a matching contribution from the recipient.

GRANT MATCH - City costs or in-kind services required to match federal or state grants.

GROSS METROPOLITAN PRODUCT (GMP) - The market value of all final goods and services produced within a metropolitan area in a given period of time.

HOTEL/MOTEL TAX - Tax imposed on a person who pays for a room or space in a hotel costing \$15 or more each day. Local hotel taxes apply to sleeping rooms costing \$2 or more each day. The tax covers hotels, motels and bed and breakfasts, as well as condominiums, apartments and houses rented for less than 30 consecutive days.

INFRASTRUCTURE - The basic installations and facilities upon which the continuance and growth of a community rely, such as roads, schools, power plants, and transportation and communication systems.

INTERNAL SERVICE FUND - A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments and agencies within a single governmental unit, or to other governmental units. Amounts expended by the fund are restored either from operating earnings or by transfers from other funds, so that the original fund capital is kept intact.

JOB CODE/GRADE - Code number and salary grade assigned to positions within the City's Classification and Compensation Plan.

LIVING INDEPENDENTLY FACILITATED BY TRANSPORTATION (LIFT) - Sun Metro's paratransit service for ADA paratransit-eligible clients, providing origin to destination (curb to curb), on-demand transportation using small buses equipped with hydraulic mobility device lifts and tie downs; as well as contracting with private operators using regular passenger vehicles.

LP GAS - Liquefied Petroleum (LP) Gas.

MAINTENANCE AND OPERATIONS (M&O) - The revenue generated by the portion of the tax rate that is applied to fund operations and maintenance. (See Tax Rate).

MAJOR FUND - A fund whose revenues, expenditures, assets, or liabilities are at least ten percent of the corresponding totals for all governmental or enterprise funds and at least five percent of the aggregate amount for all governmental and enterprise funds.

MAQUILADORA (OR MAQUILA) - A factory that imports materials and equipment on a duty-free and tariff-free basis for assembly or manufacturing and then re-exports the assembled product usually back to the originating country.

MATERIALS & SUPPLIES - Expendable items consumed by operating activities. Examples include office supplies, repair and replacement parts for equipment, books, and gasoline.

METROPOLITAN PLANNING ORGANIZATION (MPO) - A federally mandated policy-making organization of local government representatives and government transportation authorities created to ensure government-funded transportation projects and programs are based on continuing, cooperative, and comprehensive planning. An MPO is required for urbanized areas with a population greater than 50,000.

METROPOLITAN STATISTICAL AREA (MSA) - An MSA is a U.S. Government classification for a free-standing urban population center with a population in the urban center of at least 50,000 residents and a total MSA population of 100,000 or more. The El Paso MSA includes El Paso County and the City of El Paso.

METROPOLITAN TRANSPORTATION PLAN (MTP) - A product of the regional transportation planning process spearheaded by the Metropolitan Planning Organization (MPO). It guides the improvement of the regional transportation system, identifies and addresses regional transportation issues.

MODIFIED ACCRUAL BASIS - An accounting method whereby revenue is recognized when it becomes available and measurable and expenditures are recognized when the liability is incurred.

NEIGHBORHOOD ASSOCIATION - A group of residents or property owners who advocate for or organize activities within a neighborhood.

NEIGHBORHOOD LEADERSHIP ACADEMY - A sixteen week program designed to provide residents with knowledge on how the City government

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operates. The program also offers participants practical skills to become effective neighborhood advocates and community leaders.

NEIGHBORHOOD TRAFFIC MANAGEMENT PROGRAM (NTMP) - A city program used to evaluate traffic in residential streets to determine the need for the installation of traffic calming devices to slow down traffic.

NEIGHBORHOOD WATCH PROGRAM - An organized group of citizens devoted to crime and vandalism prevention within a neighborhood.

NON-DEPARTMENTAL - Activities that are not associated with or allocated to any particular department. These activities include: outside agency contributions; boards, committees, and commissions; inter-governmental contracts; general government contingency and liability expenses.

NON-OPERATING - Appropriations/expenditures that are not directly related to a fund or program's primary service activities.

NON-RECURRING REVENUE - Proceeds of general obligation and revenue bonds and other one-time revenues restricted to capital improvement projects.

OBJECT - Appropriation/revenue classification by major category within an expenditure character (e.g. contractual services include such objects as professional services, communications, utilities, outside contract services, etc.).

OBJECTIVE - Desired output-oriented accomplishments that can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

ONE-STOP-SHOP - A company or a location that offers a multitude of services to a client or a customer. The idea is to provide convenient and efficient service and also to create the opportunity for the company to sell more products to clients and customers. The City of El Paso's One-Stop-Shop provides services that include...

OPERATING BUDGET - A budget that applies to all outlay of expenditures other than capital improvements.

OPERATING EXPENDITURES - Department expenditures such as janitorial services, office supplies, and travel as a result of daily operations.

OPERATING FUNDS - Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures specific to a fiscal year.

ORDINANCE - A formal legislative enactment by the City Council of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PASSENGER FACILITY CHARGE (PFC) - Charge imposed by a public agency on passengers enplaned at a commercial service airport it controls. The revenue generated by PFC revenue, including any interest earned after such revenue has been remitted to a public agency, may be used only to finance the allowable costs of approved projects at any airport the public agency controls.

PEOPLESOFT - An integrated software package that provides a wide variety of business applications to assist in the day-to-day execution and operation of business processes. Each individual application, such as Financials, Customer Relationship Management and Human Resources, interacts with others to offer an effective and efficient means of working and reporting in an integrated fashion across the enterprise.

KEY PERFORMANCE INDICATORS - Statistical or workload data that quantify or qualify the results of programs, activities, and expenditures plus provide target goals for the upcoming year. Measures typically fall into one of the following categories: outputs, effectiveness, and efficiency.

PERSONAL SERVICES - All costs related to compensating employees of the city including employee benefit costs such as city contributions for retirement, social security, and health and industrial insurance.

PROPERTY TAXES - All ad valorem taxes on real or personal property.

PROPRIETARY FUND - Income-determination or commercial-type funds of a state or local governmental unit. Examples are enterprise funds and internal service funds.

PUBLIC, EDUCATIONAL, AND GOVERNMENT ACCESS TELEVISION (PEG) - Cable channel capacity for local government bodies and other legislative entities to access the cable systems to televise public affairs meetings. Government channels are generally reserved for government purposes and not for Education-access or Public-access television. Governmental entities in El Paso use Channel 15 for this purpose. Money for broadcasting on Channel 15 is captured and reported in a separate fund.

QUALITY OF LIFE - The notion of human welfare (well-being) measured by social indicators rather than by "quantitative" measures of income and production.

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RADIO FREQUENCY IDENTIFICATION (RFID) - The use of a wireless non-contact system that uses radio-frequency electromagnetic fields to transfer data from a tag attached to an object, for the purposes of automatic identification and tracking.

RAPID TRANSIT SYSTEM (RTS) - A transportation system that includes the use of dedicated running ways, attractive and accessible stations such as enhanced shelters and transit centers, quiet high capacity clean fuel vehicles, high frequency all day services with integrated local and express service with direct rides, an efficient fare collection system, and advanced digital technologies that improve customer convenience, speed, reliability, and operations safety in order to improve customer convenience and system performance.

RECURRING REVENUES - Revenue sources available on a constant basis to support operating and capital budgetary needs.

RESTRICTED FUNDS - Accounting entities used to account for monies held by the City, in a restricted capacity, for organizations, programs, or other funds.

RETIRED SENIOR VOLUNTEER PROGRAM (RSVP) - A federally funded program that provides volunteer opportunities for both retired and working individuals 55 years of age and older. RSVP is part of the Corporation for National and Community Service. The dual purpose is to engage people in volunteer service to meet critical community needs; and to provide a high quality experience that will enrich the lives of volunteers.

REVENUE SOURCE - Classification of revenues by character indicating the major type of revenue such as: taxes, licenses & permits, user fees, fines, etc.

REVENUES - Amounts estimated to be received from taxes and other sources during the fiscal year to support all operations.

REVENUES, SPECIAL - Revenues that are legally restricted to expenditures for limited purposes. State and federal grant aid programs are appropriated and expended from special revenue funds.

RIDERSHIP - The sum of unlinked passenger trips during a given period represents transit ridership. See definition of "Unlinked Passenger Trips".

RIGHT OF WAY (ROW) - A pathway or road with a specific legal description (e.g. "right to access and egress 20 feet wide along the northern line of Lot 7") or the right to cross property to go to and from another parcel.

ROLLBACK TAX RATE - The percentage rate of increase above the previous year's effective tax rate

at which citizens can petition for a rollback (8% in Texas).

STATE INFRASTRUCTURE BANK (SIB) LOAN - A loan agreement between the State of Texas, acting by and through the Texas Department of Transportation, and the City of El Paso; the loan is authorized by law to construct, maintain, or finance a highway improvement project, including the international bridges.

SINKING FUND - See DEBT SERVICE.

SMART GROWTH - General design principles created to achieve a development that is designed to promote a pedestrian-friendly environment through connected sidewalks, pathways, parks, trails, greenbelts, plazas, open areas, or other walkable features, while accommodating a range of transportation choices where possible, including a network of transit, pedestrian, and bicycle systems that provide alternatives to the automobile.

SPECIAL REVENUE FUND - A fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

STRATEGIC PLAN - The process of developing a vision for a desired future and translating that vision into defined goals or objectives including the steps to achieve them.

SURPLUS - The excess of an entity's or fund's assets over its liabilities (See Fund Balance); the accumulation of excess revenues over expenditures or expenses during a single budget year.

SUSTAINABLE GROWTH - Development that meets the needs of the present without compromising the ability of future generations to meet their own needs.

TAX INCREMENT FINANCING (TIF) - A method of funding public investments in an area slated for redevelopment by recapturing, for a time, all or a portion of the increased tax revenue that may result if the redevelopment stimulates private investment.

TAX INCREMENT REINVESTMENT ZONE (TIRZ) - An area where the City has utilized tax increment financing for redevelopment or community improvement projects.

TAX ABATEMENT - Reduction of or exemption from taxes granted by the government for a specific period of time; tax decrease.

TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

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TAX RATE - The amount of tax levied for each \$100 of assessed valuation. The tax rate is comprised of two components: the debt service rate and the operations and maintenance rate.

TAX SUPPORTED DEBT - Bonds and other obligations whose principal and interest are payable exclusively from a particular governmental tax.

TEXAS LOCAL GOVERNMENT RECORDS LAW - State law that includes, but is not limited to, addressing the management and preservation of local government records and the establishment of uniform standards and procedures for the maintenance, preservation, microfilming, or other disposition of local government records.

TEXAS DEPARTMENT OF TRANSPORTATION (TXDOT) - TXDOT is a state department responsible for planning, designing, building, operating, and maintaining the state's transportation system.

TEXAS STATE OPEN RECORDS ACT - Chapter 552 of the Texas Government Code provides a mechanism for citizens to inspect or copy government records.

THIRD PARTY ADMINISTRATORS (TPA) - Third party inspectors hired by Development Services to perform all the necessary inspections on buildings assigned to them as a contractor for the City. The costs of these contractors' services to the City comprise 25% of the permit fee.

TRANSIT CORRIDOR - A broad geographical band that follow a general directional flow connecting major sources of trips that may contain a number of streets, highways, and transit route alignments. The most desirable corridors are designed with an abundance of walkable areas.

TRANSIT-ORIENTED DEVELOPMENT - A mixed-use residential or commercial area designed to maximize access to public transportation and often incorporates features to encourage transit ridership.

TRANSPORTATION POLICY BOARD - A Metropolitan Planning Organization board consisting of (1) elected officials; (2) officials of public agencies that administer or operate major modes of transportation in the metropolitan planning area; and (3) appropriate state transportation officials as a means for encouraging greater involvement in the metropolitan transportation planning process.

TRANSPORTATION REINVESTMENT ZONE (TRZ) - An area identified by the City Council within which a portion of tax revenue generated after the creation of the TRZ is segregated and used for identified transportation projects within the area. In 2010, Council created two TRZs to assist in the funding of various major transportation projects.

TRANSPORTATION SECURITY ADMINISTRATION (TSA) - Federal agency that provides security grants to help protect the public and the nation's critical transportation infrastructure against acts of terrorism and other large-scale events.

VARIANCE - Amount of difference or change.

WIC - A federal assistance program called, "The Special Supplemental Nutrition Program for Women, Infants and Children" that provides healthcare and nutrition for low-income pregnant women, breast-feeding women, and infants and children under the age of five.

YSLETA DEL SUR PUEBLO - A United States federally recognized tribal entity just outside El Paso, Texas, comprising members of the Tigua Indian tribe who were displaced from New Mexico in 1680 during the Pueblo Revolt.