INTERIM FINANCIAL STATEMENTS November 30, 2020



Balance Sheet Governmental Funds November 30, 2020

	General Fund	Community Development Block Grants	Debt Service	Capital Projects	CARES Act	Nonmajor Governmental Funds	Total Governmental Funds
ASSETS							
Cash	\$ 27,586,899	\$ 4,734,620	\$ 24,256,469	\$249,762,913	\$36,146,499	\$ 68,593,785	\$ 411,081,185
Restricted Cash	_	_	_	_	_	2,040,023	2,040,023
Cash with Fiscal Agent	_	_	_	246,797	_	3,594,046	3,840,843
Receivables - Net of Allowances							
Taxes	26,601,582	_	5,172,458	420,597	_	757,051	32,951,688
Interest	92,791	195,980	26,182	496,521	153,992	248,328	1,213,794
Trade	1,756,597	2,000	20,138	2,367,373	_	820,478	4,966,586
Notes	1,900,000	66,251,291	_	_	_	3,072,434	71,223,725
Due from Other Government Agencies	3,005	143,922	_	_	2,597,256	1,571,369	4,315,552
Other	8,368,171	_	_	_	_	4,253,022	12,621,193
Prepaid Items	_	_	_	_	_	82,024	82,024
Due from Other Funds	_	_	456,986	5,000,000	_	108,476	5,565,462
Due from Component Unit	_	_	_	4,671,158	_	399,900	5,071,058
Inventory	4,403,372	_	_	_	_	54,216	4,457,588
Total Assets	70,712,417	71,327,813	29,932,233	262,965,359	38,897,747	85,595,152	559,430,721
Deferred Outflow of Resources - Other						456,986	456,986
Total Assets and Deferred Outflow of Resources	\$ 70,712,417	\$ 71,327,813	\$ 29,932,233	\$262,965,359	\$38,897,747	\$ 86,052,138	\$ 559,887,707
LIABILITIES							
Accounts Payable	\$ 1,710,408	\$ 92,795	\$ —	\$ 384,894	\$ 548,773	\$ 1,820,287	\$ 4,557,157
Due to Other Funds	3,168	_	_	1,466,592	_	5,456,986	6,926,746
Taxes Payable	542,326	_	_	_	_	85	542,411
Unearned Revenue	104,083	_	_	_	99,605,891	2,142,024	101,851,998
Due to Other Government Agencies	588,669					4,248	592,917
Total Liabilities	2,948,654	92,795		1,851,486	100,154,664	9,423,630	114,471,229
DEFERRED INFLOWS OF RESOURCES Unavailable Revenues Low Income							
Housing	_	66,438,600	_	_	_	_	66,438,600
Unavailable Revenues Property Taxes	9,816,483	_	4,859,932	_	_	_	14,676,415
Deferred Inflows Other	1,900,000		456,986				2,356,986
Total Deferred Inflows of Resources	11,716,483	66,438,600	5,316,918				83,472,001
FUND BALANCES (DEFICITS)							
Nonspendable	4,403,372	_	_	_	_	136,240	4,539,612
Restricted	21,429,890	4,796,418	24,615,315	261,113,873	_	41,532,143	353,487,639
Committed	16,816,869	_	· —	_	_	35,726,244	52,543,113
Assigned	_	_	_	_	_	1,827,409	1,827,409
Unassigned (Deficits)	13,397,149	_	_	_	(61,256,917)	(2,593,528)	(50,453,296)
Total Fund Balances (Deficits)	56,047,280	4,796,418	24,615,315	261,113,873	(61,256,917)	76,628,508	361,944,477
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$ 70,712,417	\$ 71,327,813	\$ 29,932,233	\$262,965,359	\$38,897,747	\$ 86,052,138	\$ 559,887,707

Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds

Property Taxes		General Fund			Capital Projects	CARES Act	Nonmajor Governmental Funds	Total Governmental Funds
Penalties and Interest - Delinquent taxes	REVENUES							
Sels Taxes	Property Taxes	\$ 15,522,432	s —	\$ 7,940,443	\$ —	\$ —	\$ 2,135,925	\$ 25,598,800
Rental Vehicle Tax	Penalties and Interest - Delinquent taxes	273,356	_	135,825	_	_	_	409,181
Rental Vehicle Tax — — — — — — 194,165 Franchise Feas 13,634,310 — — 3,772,204 17,406,514 Charges for Services 5,394,735 655,613 118,343 — — 3,277,903 3,386,694 Fines and Forfeitures 1,345,928 — — — — 97,546 1,443,472 2,413,205 — — — — 270,627 3,213,205 2,131,205 — 1,468 — 4,680 4,680 4,680 1,483,472 — — — — 270,627 — 2,299,978 7,371,421 Interest Earnings — — — 18,767 — — 1,877 — — 1,877 — — 1,877 — — 1,877,742 3,977,421 — 1,877 — — 1,877,742 3,211,221 3,1421 — — — 1,880 — 4,880 — — 1,820,378 — 1,820,478	Sales Taxes	25,409,893	_	_	_	_	_	25,409,893
Franchise Fees 13,634,310 — — — — 3,772,204 3,772,204 79,566 93,66,564 Charges for Services 5,384,735 655,613 118,343 — — 2,579,03 9,386,694 Park — — 2,796,27 2,313,055 Expension of Land of La	Hotel Occupancy Tax	_	_	_	626,261	_	1,775,595	2,401,856
Charges for Services 5,354,735 665,613 118,343 — — 3,257,903 9,386,594 Fines and Forfeitures 1,345,926 — — — 97,546 1,443,472 Licenses and Permits 2,942,578 — — — — 4,680 4,880 Intergovernmental Revenues 531,430 521,304 — 519,17 — 1,507,754 3,977,542 Intergovernmental Revenues 66,960,037 1,236,211 8,196,81 5,990,989 91,865 15,16,77 — 1,87,77 542 Total Revenues 66,960,037 1,236,211 8,196,81 5,990,989 91,865 15,16,377 96,830,909 EXPENDITURES — — 5,990,989 91,865 15,16,377 96,830,909 1,204,983 105,035 9,332,666 — — 9,526,475 4,060,295 71,529,374 Public Safety 57,442,604 — — 9,526,475 4,060,295 71,529,374 Public Hochell 93,360 — — <td< td=""><td>Rental Vehicle Tax</td><td>_</td><td>_</td><td>_</td><td>_</td><td>_</td><td>194,165</td><td>194,165</td></td<>	Rental Vehicle Tax	_	_	_	_	_	194,165	194,165
Fines and Forfeitures	Franchise Fees	13,634,310	_	_	_	_	3,772,204	17,406,514
Licenses and Permits 2,942,578	Charges for Services	5,354,735	655,613	118,343	_	_	3,257,903	9,386,594
Ticket Sales	Fines and Forfeitures	1,345,926	_	_	_	_	97,546	1,443,472
Intergovermental Revenues S31,430 S21,304 C3,945,611 T3,098 C2,99,78 T3,71,421 Interest Earnings C8,000,000 C3,000,000 C3,000,	Licenses and Permits	2,942,578	_	_	_	_	270,627	3,213,205
Rents and Other 1.891.77 59.294 519.117 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754	Ticket Sales	_	_	_	_	_	4,680	4,680
Rents and Other 1.891.77 59.294 519.117 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754 3.977.542 1.507.754	Intergovernmental Revenues	531,430	521,304	_	3,945,611	73,098	2,299,978	7,371,421
Rents and Other 1,881,377 59,294 — 519,117 — 1,507,754 3,977,542 Total Revenues 66,906,037 1,236,211 8,194,611 5,090,989 91,865 15,316,377 96,836,090 EXPENDITURES T T T T T T T T T \$0,826,475 4,060,295 71,529,376 P — 2 69,684,75 4,060,295 71,529,376 P 286,089 120,49,833 2,081,333 11,099,173 P Public Works 7,526,766 — — 286,089 120,49,833 2,081,335 11,099,173 P Public Health 933,806 — — — 690,029 2,702,850 4,326,855 P 5,858,809 — 909,029 2,702,850 4,326,855 P 4 10,338 2,809,009 2,702,850 4,326,855 P 4,326,855 P 1,414,535 P — — 3,465,431 8,829,234 P 1,414,243 11,961,333 2,437,444		· _	· _	_				
Total Revenues 66,906,037 1,236,211 8,194,611 5,090,989 91,865 15,316,377 96,836,090	· ·	1.891.377	59.294	_	519.117		1.507.754	
Current: General Government 8,693,178 8,894 — 15,824 569,435 105,035 9,392,637 Public Safety 57,942,604 — — — 9,526,475 4,060,295 71,529,374 Public Works 7,526,766 — — 286,089 1,204,983 2,081,335 110,991,73 Public Health 933,806 — — — 690,029 2,702,850 4,326,685 Parks Department 5,158,701 3,679 — — 690,029 2,702,850 4,326,685 Parks Department 5,158,701 3,679 — — 690,029 2,702,850 4,326,685 Parks Department 5,583,803 — — 10,338 — 382,77 750,897 Non Departmental 5,363,803 — — 414,243 149,613 2,437,444 4282,789 Economic Development 18,818,57 — — — 17,520,363 1,7752,453 Community and Human Development 106,52				8,194,611				
General Government 8,693,178 8,894 — 15,824 569,435 105,035 9,392,368 Public Safety 57,942,604 — — — 9,526,475 4,060,295 71,529,374 Public Works 7,526,766 — — 286,089 1,204,983 2,081,335 11,099,173 Public Health 933,806 — — — 690,029 2,702,850 4,326,885 Parks Department 5,158,701 3,679 — — 53,564 268,591 5,484,535 Library 702,282 — — 10,338 — 382,77 750,897 Non Departmental 5,563,803 — — — 414,243 149,613 2,437,444 4,282,789 Economic Development 1,881,857 — — — 17,520,396 1,779,947 21,182,200 Animal Services — — — — — — 1,752,453 Community and Human Development 106,527 1	EXPENDITURES							
General Government 8,693,178 8,894 — 15,824 569,435 105,035 9,392,368 Public Safety 57,942,604 — — — 9,526,475 4,060,295 71,529,374 Public Works 7,526,766 — — 286,089 1,204,983 2,081,335 11,099,173 Public Health 933,806 — — — 690,029 2,702,850 4,326,885 Parks Department 5,158,701 3,679 — — 53,564 268,591 5,484,535 Library 702,282 — — 10,338 — 382,77 750,897 Non Departmental 5,563,803 — — — 414,243 149,613 2,437,444 4,282,789 Economic Development 1,881,857 — — — 17,520,396 1,779,947 21,182,200 Animal Services — — — — — — 1,752,453 Community and Human Development 106,527 1	Current:							
Public Safety 57,942,604 — — — 9,526,475 4,060,295 71,529,374 Public Works 7,526,766 — — 286,089 1,204,983 2,081,335 11,099,173 Public Health 933,806 — — — 690,029 2,702,850 4,366,685 Parks Department 5,158,701 3,679 — — 53,564 268,591 4,482,685 Library 702,282 — — 10,338 — 38,277 750,897 Non Departmental 5,363,803 — — — 3,465,431 8,282,9234 Culture and Recreation 1,281,489 — — 414,243 149,613 2,437,444 4,282,789 Economic Development 1,881,857 — — — 17,520,996 1,779,947 21,182,200 Animal Services — — — — — — — 1,752,453 Community and Human Development 106,527 1,935,253 —		8 693 178	8 894	_	15 824	569 435	105 035	9 392 366
Public Works 7,526,766 — — 286,089 1,204,983 2,081,335 11,099,173 Public Health 933,806 — — — — 690,029 2,702,850 4,326,685 Parks Department 5,158,701 3,679 — — 690,029 2,702,850 4,326,685 Parks Departmental 5,158,701 3,679 — — 53,684 268,591 5,484,535 Library 702,282 — — 10,338 — 38,277 750,997 Non Departmental 5,363,803 — — — 14,9613 2,437,444 4,282,789 Counting and Recreation 1,281,489 — — — 17,520,396 1,779,947 21,182,203 Community and Human Development 106,527 1,935,253 — — 11,983,445 386,511 14,417,36 Debt Service: — — 2,554,148 — — — 2,554,148 Infericipal — —				_	,52			
Public Health 933,806 — — — 690,029 2,702,850 4,326,685 Parks Department 5,158,701 3,679 — — 53,564 288,591 5,484,535 Library 702,282 — — — — 3,465,431 8,829,234 Non Departmental 5,363,803 — — — — 3,465,431 8,829,234 Culture and Recreation 1,281,489 — — — 17,520,396 1,779,947 21,82,200 Animal Services — — — — — 1,752,453	•		_	_	286 089		, ,	
Parks Department 5,158,701 3,679 — — 53,564 268,591 5,484,535 Library 702,282 — — 10,338 — 38,277 750,897 Non Departmental 5,363,803 — — — — — 3,465,431 8,829,234 Culture and Recreation 1,281,489 — — — 117,520,396 1,779,947 21,182,200 Animal Services — — — — 17,520,396 1,779,947 21,182,200 Animal Services — — — — — 17,520,396 1,779,947 21,182,200 Community and Human Development 106,527 1,935,253 — — — — 1,752,453 17,752,453 17,752,453 17,752,453 17,752,453 17,752,453 14,411,736 — — — 2,554,148 — — — — 2,554,148 Interest Expense 46,212 3,513 185,155 173,777 — 3			_	_	,			
Library 702,282 — 10,338 — 38,277 750,897 Non Departmental 5,363,803 — — — — 3,465,431 8,829,234 Culture and Recreation 1,281,489 — — 414,243 149,613 2,437,444 4,282,789 Economic Development 1,881,857 — — — 17,520,396 1,779,947 21,182,200 Animal Services — — — — 1,752,453 1,752,453 1,752,453 386,511 14,417,736 Debt Service: — — — — — 11,983,445 386,511 14,417,736 Debt Service: — — — — — — — 2,554,148 Interest Expense — — — — — — — 2,554,148 Interest Expense — — — 9,604 — — — 9,475 19,079 Capital Outlay —		•		_	_			
Non Departmental 5,363,803 — — — — 3,465,431 8,829,234 Culture and Recreation 1,281,489 — — 414,243 149,613 2,437,444 4,282,789 Economic Development 1,881,857 — — — 17,520,396 1,779,947 21,182,200 Animal Services — — — — 11,983,445 386,511 14,411,736 Community and Human Development 106,527 1,935,253 — — 11,983,445 386,511 14,411,736 Debt Service: — — — — 11,983,445 386,511 14,411,736 Debt Service: — — — — — — — — 2,554,148 — — — — 2,554,148 — — — — 2,554,148 — — — 9,475 19,079 — 10,079 — 1,196,606 18,941,256 109,596 31,097,723 101	•		0,070		10 338			
Culture and Recreation 1,281,489 — — 414,243 149,613 2,437,444 4,282,789 Economic Development 1,881,857 — — — 17,520,396 1,779,947 21,182,200 Animal Services — — — — — 1,752,453 1,752,453 Community and Human Development 106,527 1,935,253 — — 11,983,445 386,511 14,411,736 Debt Service: Principal — — 2,554,148 — — — 2,554,148 Interest Expense 46,212 3,513 185,155 173,777 — 36,255 444,912 Fiscal Fees — — 9,604 — — 9,475 19,079 Capital Outlay 40,269 37,96 — 11,968,606 18,941,256 19,233,495 187,157,304 Excess (Deficiency) of Revenues Over (Under) Expenditures (22,771,457) (753,124) 5,445,704 (7,777,888) 60,547,331 (3,917,118) (90,32	· ·				10,330			
Economic Development 1,881,857 — — — 17,52,0396 1,779,947 21,182,200 Animal Services — — — — — 11,983,445 386,511 14,411,736 Debt Service: — — 2,554,148 — — — 2,554,148 Interest Expense 46,212 3,513 185,155 173,777 — 36,255 444,912 Fiscal Fees — — 9,604 — — 9,475 19,079 Capital Outlay 40,269 37,996 — 11,968,606 18,941,256 109,596 31,097,723 Total Expenditures 89,677,494 1,989,335 2,748,907 12,868,877 60,639,196 19,233,495 187,157,304 Excess (Deficiency) of Revenues Over (Under) Expenditures (22,771,457) (753,124) 5,445,704 (7,777,888) (60,547,331) (3,917,118) (90,321,214) OTHER FINANCING SOURCES(USES): Transfers In 14,372,608 — 2,801,233 15,7	•				111 213	1/0 613		
Animal Services — — — — 1,752,453 1,752,453 Community and Human Development 106,527 1,935,253 — — 11,983,445 386,511 14,411,736 Debt Service: Principal — — 2,554,148 — — — 2,554,148 Interest Expense 46,212 3,513 185,155 173,777 — 36,255 444,912 Fiscal Fees — — — 9,604 — — 9,475 19,079 Capital Outlay 40,269 37,996 — 11,968,606 18,941,256 109,596 31,097,723 Total Expenditures 89,677,494 1,989,335 2,748,907 12,868,877 60,639,196 19,233,495 187,157,304 Excess (Deficiency) of Revenues Over (Under) Expenditures (22,771,457) (753,124) 5,445,704 (7,777,888) (60,547,331) (3,917,118) (90,321,214) OTHER FINANCING SOURCES(USES): Transfers In 14,372,608 — 2,801,233 </td <td></td> <td></td> <td>_</td> <td>_</td> <td>414,243</td> <td>ŕ</td> <td></td> <td></td>			_	_	414,243	ŕ		
Community and Human Development 106,527 1,935,253 — — 11,983,445 386,511 14,411,736 Debt Service: Principal — — 2,554,148 — — — 2,554,148 Interest Expense 46,212 3,513 185,155 173,777 — 36,255 444,912 Fiscal Fees — — — 9,604 — 9,475 19,079 Capital Outlay 40,269 37,996 — 11,968,606 18,941,256 199,596 31,097,723 Total Expenditures 89,677,494 1,989,335 2,748,907 12,868,877 60,639,196 19,233,495 187,157,304 Excess (Deficiency) of Revenues Over (Under) Expenditures (22,771,457) (753,124) 5,445,704 (7,777,888) (60,547,331) (3,917,118) (90,321,214) OTHER FINANCING SOURCES(USES): Transfers Out (7,788,288) — 2,801,233 15,789 — 3,019,382 20,209,012 Transfers Out (7,788,288) —	•	1,001,007	_	_	_	17,520,590		
Debt Service: Principal — 2,554,148 — — 2,554,148 Interest Expense 46,212 3,513 185,155 173,777 — 36,255 444,912 Fiscal Fees — — — 9,604 — — 9,475 19,079 Capital Outlay 40,269 37,996 — 11,968,606 18,941,256 109,596 31,097,723 Total Expenditures 89,677,494 1,989,335 2,748,907 12,868,877 60,639,196 19,233,495 187,157,304 Excess (Deficiency) of Revenues Over (Under) Expenditures (22,771,457) (753,124) 5,445,704 (7,777,888) (60,547,331) (3,917,118) (90,321,214) OTHER FINANCING SOURCES(USES): Transfers In 14,372,608 — 2,801,233 15,789 — 3,019,382 20,209,012 Transfers Out (7,788,288) — — (21,958) — (1,161,280) (8,971,526) Proceeds from Sale of Capital Assets — — —		106 F27	1 025 252	_	_	11 002 115		
Principal — 2,554,148 — — — 2,554,148 Interest Expense 46,212 3,513 185,155 173,777 — 36,255 444,912 Fiscal Fees — — 9,604 — — 9,475 19,079 Capital Outlay 40,269 37,996 — 11,968,606 18,941,256 109,596 31,097,723 Total Expenditures 89,677,494 1,989,335 2,748,907 12,868,877 60,639,196 19,233,495 187,157,304 Excess (Deficiency) of Revenues Over (Under) Expenditures (22,771,457) (753,124) 5,445,704 (7,777,888) (60,547,331) (3,917,118) (90,321,214 CTHER FINANCING SOURCES(USES): Transfers In 14,372,608 — 2,801,233 15,789 — 3,019,382 20,209,012 Transfers Out (7,788,288) — — (21,958) — (1,161,280) (8,971,526) Proceeds from Sale of Capital Assets — — — 63,989		106,527	1,935,253	_	_	11,965,445	300,311	14,411,730
Interest Expense 46,212 3,513 185,155 173,777 — 36,255 444,912 Fiscal Fees — — — — 9,604 — — — 9,475 19,079 Capital Outlay 40,269 37,996 — — 11,968,606 18,941,256 109,596 31,097,723 Total Expenditures 89,677,494 1,989,335 2,748,907 12,868,877 60,639,196 19,233,495 187,157,304 Excess (Deficiency) of Revenues Over (Under) Expenditures (22,771,457) (753,124) 5,445,704 (7,777,888) (60,547,331) (3,917,118) (90,321,214) OTHER FINANCING SOURCES (USES): Transfers In		_	_	2 554 148	_	_	_	2 554 148
Fiscal Fees — — 9,604 — — 9,475 19,079 Capital Outlay 40,269 37,996 — 11,968,606 18,941,256 109,596 31,097,723 Total Expenditures 89,677,494 1,989,335 2,748,907 12,868,877 60,639,196 19,233,495 187,157,304 Excess (Deficiency) of Revenues Over (Under) Expenditures (22,771,457) (753,124) 5,445,704 (7,777,888) (60,547,331) (3,917,118) (90,321,214) OTHER FINANCING SOURCES(USES): Transfers In 14,372,608 — 2,801,233 15,789 — 3,019,382 20,209,012 Transfers Out (7,788,288) — — (21,958) — (1,161,280) (8,971,526) Proceeds from Sale of Capital Assets — — — 63,989 — 572,772 636,761 Capital Contributions — — — — — 957,220 957,220 Total Other Financing Sources (Uses) 6,584,320 — 2,801,233<	•	46 212	3 513		173 777	_	36 255	
Capital Outlay 40,269 37,996 — 11,968,606 18,941,256 109,596 31,097,723 Total Expenditures 89,677,494 1,989,335 2,748,907 12,868,877 60,639,196 19,233,495 187,157,304 Excess (Deficiency) of Revenues Over (Under) Expenditures (22,771,457) (753,124) 5,445,704 (7,777,888) (60,547,331) (3,917,118) (90,321,214) OTHER FINANCING SOURCES(USES): Transfers In 14,372,608 — 2,801,233 15,789 — 3,019,382 20,209,012 Transfers Out (7,788,288) — — (21,958) — (1,161,280) (8,971,526) Proceeds from Sale of Capital Assets — — — 63,989 — 572,772 636,761 Capital Contributions — — 2,801,233 57,820 — 3,388,094 12,831,467 Net Change in Fund Balances (16,187,137) (753,124) 8,246,937 (7,720,068) (60,547,331) (529,024) (77,489,747) Fund Balances (Deficits) - Beginning <td< td=""><td>·</td><td></td><td>-</td><td></td><td></td><td>_</td><td></td><td></td></td<>	·		-			_		
Excess (Deficiency) of Revenues Over (Under) Expenditures (22,771,457) (753,124) 5,445,704 (7,777,888) (60,547,331) (3,917,118) (90,321,214) OTHER FINANCING SOURCES(USES): Transfers In 14,372,608 — 2,801,233 15,789 — 3,019,382 20,209,012 Transfers Out (7,788,288) — (21,958) — (1,161,280) (8,971,526) Proceeds from Sale of Capital Assets — — 63,989 — 572,772 636,761 Capital Contributions — — — 63,989 — 957,220 957,220 Total Other Financing Sources (Uses) 6,584,320 — 2,801,233 57,820 — 3,388,094 12,831,467 Net Change in Fund Balances (16,187,137) (753,124) 8,246,937 (7,720,068) (60,547,331) (529,024) (77,489,747) Fund Balances (Deficits) - Beginning 72,234,417 5,549,542 16,368,378 268,833,941 (709,586) 77,157,532 439,434,224	Capital Outlay	40,269	37,996	· —	11,968,606	18,941,256		
(Under) Expenditures (22,771,457) (753,124) 5,445,704 (7,777,888) (60,547,331) (3,917,118) (90,321,214) OTHER FINANCING SOURCES(USES): Transfers In 14,372,608 — 2,801,233 15,789 — 3,019,382 20,209,012 Transfers Out (7,788,288) — — (21,958) — (1,161,280) (8,971,526) Proceeds from Sale of Capital Assets — — — 63,989 — 572,772 636,761 Capital Contributions — — — — 957,220 957,220 Total Other Financing Sources (Uses) 6,584,320 — 2,801,233 57,820 — 3,388,094 12,831,467 Net Change in Fund Balances (16,187,137) (753,124) 8,246,937 (7,720,068) (60,547,331) (529,024) (77,489,747) Fund Balances (Deficits) - Beginning 72,234,417 5,549,542 16,368,378 268,833,941 (709,586) 77,157,532 439,434,224	Total Expenditures	89,677,494	1,989,335	2,748,907	12,868,877	60,639,196	19,233,495	187,157,304
Transfers In 14,372,608 — 2,801,233 15,789 — 3,019,382 20,209,012 Transfers Out (7,788,288) — — — (21,958) — (1,161,280) (8,971,526) Proceeds from Sale of Capital Assets — — — 63,989 — 572,772 636,761 Capital Contributions — — — — — 957,220 957,220 Total Other Financing Sources (Uses) 6,584,320 — 2,801,233 57,820 — 3,388,094 12,831,467 Net Change in Fund Balances (16,187,137) (753,124) 8,246,937 (7,720,068) (60,547,331) (529,024) (77,489,747) Fund Balances (Deficits) - Beginning 72,234,417 5,549,542 16,368,378 268,833,941 (709,586) 77,157,532 439,434,224		(22,771,457)	(753,124)	5,445,704	(7,777,888)	(60,547,331)	(3,917,118)	(90,321,214)
Transfers Out (7,788,288) — — (21,958) — (1,161,280) (8,971,526) Proceeds from Sale of Capital Assets — — — 63,989 — 572,772 636,761 Capital Contributions — — — — 957,220 957,220 Total Other Financing Sources (Uses) 6,584,320 — 2,801,233 57,820 — 3,388,094 12,831,467 Net Change in Fund Balances (16,187,137) (753,124) 8,246,937 (7,720,068) (60,547,331) (529,024) (77,489,747) Fund Balances (Deficits) - Beginning 72,234,417 5,549,542 16,368,378 268,833,941 (709,586) 77,157,532 439,434,224	OTHER FINANCING SOURCES(USES):							
Proceeds from Sale of Capital Assets — — — 63,989 — 572,772 636,761 Capital Contributions — — — — — 957,220 957,220 Total Other Financing Sources (Uses) 6,584,320 — 2,801,233 57,820 — 3,388,094 12,831,467 Net Change in Fund Balances (16,187,137) (753,124) 8,246,937 (7,720,068) (60,547,331) (529,024) (77,489,747) Fund Balances (Deficits) - Beginning 72,234,417 5,549,542 16,368,378 268,833,941 (709,586) 77,157,532 439,434,224	Transfers In	14,372,608	_	2,801,233	15,789	_	3,019,382	20,209,012
Capital Contributions — — — — 957,220 957,220 Total Other Financing Sources (Uses) 6,584,320 — 2,801,233 57,820 — 3,388,094 12,831,467 Net Change in Fund Balances (16,187,137) (753,124) 8,246,937 (7,720,068) (60,547,331) (529,024) (77,489,747) Fund Balances (Deficits) - Beginning 72,234,417 5,549,542 16,368,378 268,833,941 (709,586) 77,157,532 439,434,224	Transfers Out	(7,788,288)	_	_	(21,958)	_	(1,161,280)	(8,971,526)
Total Other Financing Sources (Uses) 6,584,320 — 2,801,233 57,820 — 3,388,094 12,831,467 Net Change in Fund Balances (16,187,137) (753,124) 8,246,937 (7,720,068) (60,547,331) (529,024) (77,489,747) Fund Balances (Deficits) - Beginning 72,234,417 5,549,542 16,368,378 268,833,941 (709,586) 77,157,532 439,434,224	Proceeds from Sale of Capital Assets	_	_	_	63,989	_	572,772	636,761
Net Change in Fund Balances (16,187,137) (753,124) 8,246,937 (7,720,068) (60,547,331) (529,024) (77,489,747) Fund Balances (Deficits) - Beginning 72,234,417 5,549,542 16,368,378 268,833,941 (709,586) 77,157,532 439,434,224	Capital Contributions	_	_	_	_	_	957,220	957,220
Fund Balances (Deficits) - Beginning 72,234,417 5,549,542 16,368,378 268,833,941 (709,586) 77,157,532 439,434,224	Total Other Financing Sources (Uses)	6,584,320		2,801,233	57,820			12,831,467
	Net Change in Fund Balances	(16,187,137)	(753,124)	8,246,937	(7,720,068)	(60,547,331)	(529,024)	(77,489,747)
Fund Balances (Deficits) - Ending \$ 56,047,280 \$ 4,796,418 \$ 24,615,315 \$ 261,113,873 \$ (61,256,917) \$ 76,628,508 \$ 361,944,477	Fund Balances (Deficits) - Beginning	72,234,417	5,549,542	16,368,378	268,833,941	(709,586)	77,157,532	439,434,224
	Fund Balances (Deficits) - Ending	\$ 56,047,280	\$ 4,796,418	\$ 24,615,315	\$261,113,873	\$(61,256,917)	\$ 76,628,508	\$ 361,944,477

Statement of Net Position Proprietary Funds November 30, 2020

	El Paso International Airport	Environmental Services	Mass Transit	International Bridges	Tax Office Enterprise Fund	Totals	Internal Service Funds
ASSETS							
Current Assets:							
Cash	\$ 54,518,921	\$ 54,902,416	\$ 831,827	\$ 6,331,040	\$20,090,381	\$136,674,585	\$42,089,839
Receivables - Net of Allowances:							
Taxes	_	_	7,741,645	_	_	7,741,645	_
Interest	77,628	95,353	822	16,954	3,266	194,023	71,792
Trade	3,347,317	2,527,570	145,037	_	813,612	6,833,536	2,515
Due from Other Government Agencies	_	11,676	3,019,622	_	_	3,031,298	_
Due from Component Unit	_	1,999,496	_	_	_	1,999,496	_
Prepaid Items	380,580	_	490,063	_	_	870,643	_
Due From Other Funds	_	_	1,466,593	_	_	1,466,593	_
Inventory	1,337,334		6,525,899			7,863,233	772,483
Total Current Assets	59,661,780	59,536,511	20,221,508	6,347,994	20,907,259	166,675,052	42,936,629
Noncurrent Assets:							
Capital Assets:							
Uncollected Property Taxes Receivable - Other Taxing Entities	_	_	_	_	77,599,951	77,599,951	_
Land	1,381,099	6,887,813	11,708,907	2,469,531	_	22,447,350	_
Buildings, Improvements, Equipment, Net	272,463,647	46,256,340	239,261,681	12,480,825	34,188	570,496,681	175,363
Construction in Progress	14,224,211	149,707	2,465,042	1,160,403		17,999,363	
Total Noncurrent Assets	288,068,957	53,293,860	253,435,630	16,110,759	77,634,139	688,543,345	175,363
Total Assets	347,730,737	112,830,371	273,657,138	22,458,753	98,541,398	855,218,397	43,111,992
DEFERRED OUTFLOWS OF RESOURCES							
Deferred Outflow of Resources - Other	_	_	770,056	_	_	770,056	_
Deferred Charge on Refunding	296,170	_	209,142	_	_	505,312	_
Pension Contributions Subsequent to Measurement Date	1,390,147	2,084,733	3,764,711	258,291	_	7,497,882	602,996
Difference in Projected and Actual Earnings on Pension Investment	1,500,639	2,250,429	4,063,934	278,821	_	8,093,823	650,924
Difference in Actual and Expected Pension Experience	581,488	872,027	1,574,749	108,041	_	3,136,305	252,229
Change in Assumptions for Pensions	713,777	1,070,414	1,933,004	132,621	_	3,849,816	309,611
Change in Assumptions for Other Postemployment Benefits	772,823	811,589	1,144,228	212,588	53,147	2,994,375	296,998
Difference in Actual and Expected Other Postemployment Benefits Experience	7,515	10,338	16,115	1,745	(93)	35,620	3,101
Total Deferred Outflows of Resources	5,262,559	7,099,530	13,475,939	992,107	53,054	26,883,189	2,115,859
Total Assets and Deferred Outflows of Resources	\$ 352,993,296	\$ 119,929,901	\$ 287,133,077	\$23,450,860	\$98,594,452	\$882,101,586	\$45,227,851

Statement of Net Position Proprietary Funds November 30, 2020

	El Paso International Airport	Environmental Services	Mass Transit	International Bridges	Tax Office Enterprise Fund	Totals	Internal Service Funds
LIABILITIES							
Current Liabilities:							
Accounts Payable	\$ 307,009	\$ 228,318	\$ 859,123	\$ 15,623	\$ 9,987	\$ 1,420,060	\$ 371,068
Due to Other Funds	_	108,476	_	_	_	108,476	_
Taxes Payable	22,917	158,812	_	3,462	_	185,191	_
Interest Payable on Bonds and Notes	162,968	27,410	85,695	3,052	_	279,125	_
Due to Other Government Agencies	_	_	770,056	_	16,709,330	17,479,386	_
Unearned Revenue	825,219	_	_	7,500	911	833,630	_
Property Taxes Subject to Refund - Other Taxing Entities	_	_	_	_	1,298,007	1,298,007	_
Prepaid Property Taxes					47,008	47,008	
Total Current Liabilities	1,318,113	523,016	1,714,874	29,637	18,065,243	21,650,883	371,068
Noncurrent Liabilities:							
Bond Obligations	35,204,721	15,067,205	50,250,874	1,634,222	_	102,157,022	_
Revenue Bonds	51,591,621	_	_	_	_	51,591,621	_
Compensated Absences	2,484,871	1,111,434	1,680,436	235,714	84,293	5,596,748	464,505
Landfill Closure Costs	_	16,575,687	_	_	_	16,575,687	_
Claims and Judgments	10,000	1,275,590	157,160	_	_	1,442,750	18,265,877
Net Pension Liability	12,799,204	19,194,307	34,662,003	2,378,113	_	69,033,627	5,551,833
Other Postemployment Benefits	8,183,376	10,747,775	16,510,372	1,966,501	26,648	37,434,672	3,332,181
Uncollected Property Taxes - Other Taxing Entities	_	_	_	_	77,599,951	77,599,951	_
Total Noncurrent Liabilities	110,273,793	63,971,998	103,260,845	6,214,550	77,710,892	361,432,078	27,614,396
Total Liabilities	111,591,906	64,495,014	104,975,719	6,244,187	95,776,135	383,082,961	27,985,464
DEFERRED INFLOWS OF RESOURCES							
Change in Assumptions for Other Postemployment Benefits	278,730	365,767	562,266	66,746	1,068	1,274,577	113,201
Difference in Actual and Expected Other Postemployment Benefits Experience	1,366,406	1,628,112	2,418,590	349,623	46,108	5,808,839	541,202
Difference in Actual and Expected Pension Experience	431,772	647,506	1,169,295	80,225	40,100	2,328,798	187,286
Total Deferred Inflows of Resources	2,076,908	2,641,385	4,150,151	496,594	47,176	9,412,214	841,689
NET POSITION (Deficit)	2,010,000	2,011,000	1,100,101	100,001	,	0,112,211	011,000
Net Investment in Capital Assets	200,830,917	37,833,478	202,536,795	14,406,739	33,120	455,641,049	175,363
Restricted for:	200,630,917	37,033,476	202,530,795	14,400,739	33,120	455,641,049	175,363
	4 622 000					1 622 000	
Debt Service	1,633,000	_	_	_	_	1,633,000	_
Passenger Facilities	9,267,755	_	_	_	_	9,267,755	_
Customer Facility Charge Unrestricted (Deficit)	6,082,873	- 14 000 00 :	(04 500 500)	2 200 242	0.700.001	6,082,873	46 225 225
Total Net Position	21,509,937	14,960,024	(24,529,588)	2,303,340	2,738,021	16,981,734	16,225,335
	239,324,482	52,793,502	178,007,207	16,710,079	2,771,141	489,606,411	16,400,698
Total Liabilities, Deferred Inflows of Resources and Net Position	\$352,993,296	\$ 119,929,901	\$287,133,077	\$ 23,450,860	\$98,594,452	\$882,101,586	\$ 45,227,851

Statement of Revenues, Expenses and Changes in Net Position Proprietary Funds For the Period Ending November 30, 2020

	El Paso International Airport	Environmental Services	Mass Transit	International Bridges	Tax Office Enterprise Fund	Totals	Internal Service Funds
OPERATING REVENUES:							
Charges of Rentals and Fees	\$ 7,272,775	\$ 11,366,252	\$ 28,868	\$ —	\$	\$ 18,667,895	\$ —
Charges of Tolls	_	_	_	5,121,618	_	5,121,618	_
Charges of Fares and Fees	183,916	_	843,552	_	_	1,027,468	_
Sales to Departments	_	1,719	_	_	_	1,719	4,323,505
Premium Contributions	_	_	_	_	_	_	16,929,106
Intergovernmental Revenues	_	_	_	_	1,460,308	1,460,308	_
Penalties and Interest - Delinquent taxes	_	_	_	_	126,962	126,962	_
General Revenues	530,192	71,790	118,936	110,313	49,646	880,877	192,948
Total Operating Revenues	7,986,883	11,439,761	991,356	5,231,931	1,636,916	27,286,847	21,445,559
OPERATING EXPENSES:							
Personnel Services	3,946,809	4,121,373	6,764,998	742,349	267,461	15,842,990	1,642,092
Contractual Services	17,100	_	_	138,313	_	155,413	_
Professional Services	30,343	2,120	6,710	747	30	39,950	204,214
Outside Contracts	978,167	259,624	2,431,984	214,766	183,029	4,067,570	506,505
Fuel and Lubricants	20,796	712,203	161,074	1,195	12	895,280	844,536
Materials and Supplies	230,323	1,611,627	745,318	11,799	6,146	2,605,213	790,094
Communications	13,604	47,057	25,259		87,877	173,797	72
Utilities	314,192	16,958	268,724	17,061	-	616,935	4,621
Operating Leases	1,856	7,563	146,781	113,417	46,458	316,075	1,709
Travel and Training	4,165					4,165	-,
Benefits Provided	-,100	_	_	_	_	-,100	14,011,816
Maintenance and Repairs	85,625	12,348	33,610	2,805	_	134,388	449,714
Other Operating Expenses	418,159	725,419	1,198,533	29,562	68,678	2,440,351	552
Capital Outlay	1,361,497	538,580	53,933	3,051	- 00,010	1,957,061	_
Total Operating Expenses	7,422,636	8,054,872	11,836,924	1,275,065	659,691	29,249,188	18,455,925
Operating Income (Loss)	564,247	3,384,889	(10,845,568)	3,956,866	977,225	(1,962,341)	2,989,634
NONOPERATING REVENUES (EXPENSES):							
Interest Earnings	23,081	28,125	822	4,038	914	56,980	20,340
Interest Expense	_	_	(69,294)	_	_	(69,294)	_
Customer Facility Charge	203,697	_	_	_	_	203,697	_
Sales Tax	_	_	12,262,223	_	_	12,262,223	_
FTA Subsidy	_	_	1,044,175	_	_	1,044,175	_
Other Revenues	_	_	1,752,744	_	_	1,752,744	_
Unrealized Loss on Investments	(49,442)	(61,764)		(11,735)	(2,161)	(125,102)	(46,748)
Total Nonoperating Revenues (Expenses)	177,336	(33,639)	14,990,670	(7,697)	(1,247)	15,125,423	(26,408)
Income (Loss) Before Capital Contributions and Transfers	741,583	3,351,250	4,145,102	3,949,169	975,978	13,163,082	2,963,226
Capital Contributions Received	862,541	19,146	1,655,750	_	_	2,537,437	_
Capital Contributions Expense	_	(638,812)	_	_	_	(638,812)	_
Transfers Out	(13,979,455)	(4,467,195)	_	(11,113,100)	_	(29,559,750)	_
Transfers In	13,979,455	791,925		3,519,951		18,291,331	30,939
Change in Net Position	1,604,124	(943,686)	5,800,852	(3,643,980)	975,978	3,793,288	2,994,165
Net Position - Beginning	237,720,358	53,737,188	172,206,355	20,354,059	1,795,163	485,813,123	13,406,533
Net Position - Ending	\$ 239,324,482	\$ 52,793,502	\$ 178,007,207	\$ 16,710,079	\$ 2,771,141	\$ 489,606,411	\$ 16,400,698

Statement of Cash Flows Proprietary Funds For the Period Ending November 30, 2020

	lr	El Paso nternational Airport	Eı	nvironmental Services		Mass Transit	lr	nternational Bridges	Tax O Enterp Fun	rise	Totals	Se	Internal rvice Funds
CASH FLOWS FROM OPERATING ACTIVITIES													
Receipts from Customers	\$	9,522,017	\$	16,770,383	\$	972,855	\$	5,234,697	\$ 82	6,441	\$ 33,326,393	\$	21,449,167
Payments to Suppliers		(7,264,084)		(7,359,616)		(6,659,132)		(716,196)	(39	8,552)	(22,397,580)		(17,832,763)
Payments to Employees		(4,275,100)		(4,497,661)		(7,307,219)		(807,909)	,	2,284)	(17,180,173)		(1,762,048)
Payment from Other Governments		_		_		_		_	10,65		10,657,631		_
Operating Grants and Contributions		_		106,097		(120,800)		_	,	_	(14,703)		_
Net Cash Provided by (Used for) Operating Activities	_	(2,017,167)	_	5,019,203	_	(13,114,296)	_	3,710,592	10,79	3 236	4,391,568		1,854,356
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		(2,017,107)	_	0,010,200	_	(10,114,200)		0,710,002	10,70	0,200	4,001,000		1,004,000
Transfers to Other Funds		(13,979,455)		(4,467,195)		_		(11,113,099)		_	(29,559,749)		_
Transfers from Other Funds		13,979,455		791,925		_		3,519,951		_	18,291,331		30,939
Advances to Other Funds		_		_		_		_		_	_		2,998,616
Advances from Other Funds		_		_		(2,998,616)		_		_	(2,998,616)		_
Sales Tax		_				12,262,222	_				12,262,222		
Net Cash Provided by (Used for) Noncapital Flnancing Activities		_	_	(3,675,270)		9,263,606		(7,593,148)			(2,004,812)		3,029,555
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES													
Customer Facility Charges		203,697		_		_		_		_	203,697		_
Capital Contributions from Other Governments and Agencies		862,541		19,146		4,452,669		_		_	5,334,356		_
Purchases of Capital Assets		11,596,099		100,232		(53,932)		(3,052)		_	11,639,347		_
Interest Paid on Capital Debt		_		_		(69,294)		_		_	(69,294)		_
Net Cash Provided by (Used for) Capital and Related Financing Activities		12,662,337		119,378		4,329,443		(3,052)			17,108,106		_
CASH FLOWS FROM INVESTING ACTIVITIES													
Purchase of Investments		36,093,136		45,088,186		_		8,566,404	1,57	7,437	91,325,163		34,126,527
Interest		508	_	(61,764)	_		_	(11,736)	(2,162)	(75,154)		(46,750)
Net Cash Provided by (Used for) Investing Activities		36,093,644	_	45,026,422	_		_	8,554,668	1,57	5,275	91,250,009	_	34,079,777
Net Increase (Decrease) in Cash		46,738,814		46,489,733		478,753		4,669,060	12,36	8,511	110,744,871		38,963,688
Cash - Beginning of the Year	_	7,780,107	_	8,412,685	_	353,073	_	1,661,980	7,72	1,870	25,929,715		3,126,151
Cash - End of the Year	\$	54,518,921	\$	54,902,418	\$	831,826	\$	6,331,040	\$20,09	0,381	\$136,674,586	\$	42,089,839
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES:													
Operating Income (Loss)	\$	564,247	\$	3,384,889	\$	(10,845,568)	\$	3,956,866	\$ 97	7,225	\$ (1,962,341)	\$	2,989,634
Adjustments to Reconcile Operating Income to Net Cash													
Provided (Used) by Operating Activities:													
Purchase of Capital Assets		1,361,497		538,580		53,933		3,051		_	1,957,061		_
Change in Assets and Liabilities:													
Receivables, Net		2,077,895		5,443,686		(593,527)		3,793	(81	0,476)	6,121,371		3,608
Accounts and Other Payables		(4,832,687)		2,436,798		(1,186,913)		(187,558)	10,65	1,310	6,880,950		(1,018,930)
Accrued Expenses		(1,188,119)	_	(6,784,750)	_	(542,221)	_	(65,560)	(2	4,823)	(8,605,473)		(119,956)
Net Cash Provided by (Used for) Operating Activities	\$	(2,017,167)	\$	5,019,203	\$	(13,114,296)	\$	3,710,592	\$10,79	3,236	\$ 4,391,568	\$	1,854,356

Statement of Fiduciary Net Position November 30, 2020

ASSETS	Pension Trust Funds	Custodial Funds
Cash	\$ 38,117,471	\$ 41,465,000
Investments:		
Commingled Funds	336,508,100	_
Corporate Stocks	93,199,769	_
Bank Collective Investment Funds	266,196,098	_
Private Equities	264,987,892	_
Investment in Real Estate Funds	195,468,861	_
Fixed Income Securities	371,310,242	_
Domestic Equities	487,625,686	_
International Equities	438,580,254	_
Invested Securities Lending Collateral	48,886,462	_
Receivables - Net Of Allowances		
Commission Credits Receivable	6,109	_
Due from Brokers for Securities Sold	1,876,024	_
Employer Contributions	1,797,386	_
Employee Contributions	1,354,996	_
Interest	170,007	_
Notes	_	3,803,184
Due From Other Government Agencies	171	12,304,540
Other Receivable	_	563,428
Prepaid Items	23,837	_
Capital Assets:		
Buildings, Improvements & Equipment, Net	4,737,638	22,724
Work In Progress		8,580,576
Total Assets	2,550,847,003	66,739,452
LIABILITIES		
Accounts Payable	90,332,288	_
Accrued Expenses	2,321,482	12,183,915
Accrued Interest on Long-term Liabilities	_	1,327,849
Bonds and Notes Payable	_	126,526,021
Unearned Revenue	6,109	2,998,826
Total Liabilities	92,659,879	143,036,611
NET POSITION (DEFICIT):		
Restricted For Pensions And Other Purposes	\$ 2,458,187,124	\$ (76,297,159)

Statement of Changes in Fiduciary Net Position For the Period Ending November 30, 2020

Contributions: Employer \$ 55,713,705 \$ — Employee 41,395,270 — Total Contributions 97,108,975 — Program Income — 1,519,487 Federal Grant Proceeds — 19,194 State Grant Proceeds — 1,233,831 Bike Share Revenues — 27,833 Local Governments — 1,631,966 Investment Income: 7,051 Net Appreciation in Fair Value Of Investments 353,630,200 — Interest 14,965,710 — Dividends 21,851,569 — Securities Lending Income 305,921 — Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974		Pension Trust Fur	nds Custodial Funds
Employer \$ 55,713,705 \$ — Employee 41,395,270 — Total Contributions 97,108,975 — Program Income — 1,519,487 Federal Grant Proceeds — 19,194 State Grant Proceeds — 1,233,831 Bike Share Revenues — 27,833 Local Governments — 1,631,966 Investment Income: 7,051 Net Appreciation in Fair Value Of Investments 353,630,200 — Interest 14,965,710 — Dividends 21,851,569 — Securities Lending Income 305,921 — Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 —	ADDITIONS:		
Employee 41,395,270 — Total Contributions 97,108,975 — Program Income — 1,519,487 Federal Grant Proceeds — 19,194 State Grant Proceeds — 1,233,831 Bike Share Revenues — 27,833 Local Governments — 1,631,966 Investment Income: 7,051 Net Appreciation in Fair Value Of Investments 353,630,200 — Interest 14,965,710 — Dividends 21,851,569 — Securities Lending Income 305,921 — Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — — Salaries and Benefits —	Contributions:		
Total Contributions 97,108,975 — Program Income — 1,519,487 Federal Grant Proceeds — 19,194 State Grant Proceeds — 1,233,831 Bike Share Revenues — 27,833 Local Governments — 1,631,966 Investment Income: 7,051 Net Appreciation in Fair Value Of Investments 353,630,200 — Interest 14,965,710 — Dividends 21,851,569 — Securities Lending Income 305,921 — Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — — Salaries and Benefits — 300,993 Professional Services —	Employer	\$ 55,713,7	705 \$ —
Program Income — 1,519,487 Federal Grant Proceeds — 19,194 State Grant Proceeds — 1,233,831 Bike Share Revenues — 27,833 Local Governments — 1,631,966 Investment Income: 7,051 — Net Appreciation in Fair Value Of Investments 353,630,200 — Interest 14,965,710 — Dividends 21,851,569 — Securities Lending Income 305,921 — Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services —	Employee	41,395,2	.70 —
Federal Grant Proceeds — 19,194 State Grant Proceeds — 1,233,831 Bike Share Revenues — 27,833 Local Governments — 1,631,966 Investment Income: 7,051 Net Appreciation in Fair Value Of Investments 353,630,200 — Interest 14,965,710 — Dividends 21,851,569 — Securities Lending Income 305,921 — Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 47,554 Contract Services — 168,463	Total Contributions	97,108,9	975 —
Federal Grant Proceeds — 19,194 State Grant Proceeds — 1,233,831 Bike Share Revenues — 27,833 Local Governments — 1,631,966 Investment Income: 7,051 Net Appreciation in Fair Value Of Investments 353,630,200 — Interest 14,965,710 — Dividends 21,851,569 — Securities Lending Income 305,921 — Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 47,554 Contract Services — 168,463	Program Income		1 519 487
State Grant Proceeds — 1,233,831 Bike Share Revenues — 27,833 Local Governments — 1,631,966 Investment Income: 7,051 Net Appreciation in Fair Value Of Investments 353,630,200 — Interest 14,965,710 — Dividends 21,851,569 — Securities Lending Income 305,921 — Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 47,554 Contract Services — 168,463 Interest on Long-term Debt — 231,741 <td>3</td> <td></td> <td></td>	3		
Bike Share Revenues — 27,833 Local Governments — 1,631,966 Investment Income: 7,051 Net Appreciation in Fair Value Of Investments 353,630,200 — Interest 14,965,710 — Dividends 21,851,569 — Securities Lending Income 305,921 — Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 47,554 Contract Services — 47,554 Contract Services — 47,903 Administrative Expenses 3,904,158 30,165			
Local Governments — 1,631,966 Investment Income: 7,051 Net Appreciation in Fair Value Of Investments 353,630,200 — Interest 14,965,710 — Dividends 21,851,569 — Securities Lending Income 305,921 — Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers —			
Investment Income:			
Net Appreciation in Fair Value Of Investments 353,630,200 — Interest 14,965,710 — Dividends 21,851,569 — Securities Lending Income 305,921 — Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 43,196 Grants - Subrecipients — 43,196 Depreciation and Amortizat			
Interest 14,965,710 — Dividends 21,851,569 — Securities Lending Income 305,921 — Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 43,196 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,		353 630 3	
Dividends 21,851,569 — Securities Lending Income 305,921 — Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions			
Securities Lending Income 305,921 — Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 <			
Miscellaneous Income — — Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687			
Investment Advisory Fees (9,435,420) — Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)		303,8	
Net Investment Income 381,317,980 4,439,362 Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)		(0.435./	
Other Income 20,056 — Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — — 231,741 Intergovernmental Transfers — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244			_
Total Additions 478,447,011 4,439,362 DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)			
DEDUCTIONS: Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)			
Benefits Paid to Plan Members 164,430,284 — Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)	Total Adultions	470,447,0	4,439,302
Refunds 7,866,974 — Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)	DEDUCTIONS:		
Salaries and Benefits — 300,993 Professional Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)	Benefits Paid to Plan Members	164,430,2	· · · · · · · · · · · · · · · · · · ·
Professional Services — 47,554 Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)	Refunds	7,866,9)74
Contract Services — 168,463 Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)	Salaries and Benefits		— 300,993
Supplies and Other — 7,903 Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)	Professional Services		— 47,554
Administrative Expenses 3,904,158 30,165 Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)	Contract Services		— 168,463
Interest on Long-term Debt — 231,741 Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)	Supplies and Other		— 7,903
Intergovernmental Transfers — 3,218,648 Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)	Administrative Expenses	3,904,1	58 30,165
Grants - Subrecipients — 43,196 Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)	Interest on Long-term Debt		231,741
Depreciation and Amortization Expense 158,715 — Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)	Intergovernmental Transfers		— 3,218,648
Total Deductions 176,360,131 4,048,663 Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)	Grants - Subrecipients		— 43,196
Net Change in Fiduciary Net Position 302,086,880 390,699 Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)	Depreciation and Amortization Expense	158,7	' 15 —
Net Position (Deficit) - Beginning 2,156,100,244 (76,687,858)	Total Deductions	176,360,1	31 4,048,663
	Net Change in Fiduciary Net Position	302,086,8	390,699
	Net Position (Deficit) - Beginning	2,156,100,2	244 (76,687,858)
	Net Position (Deficit) - Ending	2,458,187,1	

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES



Required Supplementary Information Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual General Fund

For the Period Ending November 30, 2020

Budgeted Amounts

	Budgeled	Amounts			
				Variance with Final Budget Positive	
	Original	Final	Actual Amounts	(Negative)	% of Budget
Resources (Inflows):			4 45 500 400	* (0.14.070.400)	0.04.0/
Property Taxes	\$ 226,894,834	\$ 226,894,834	\$ 15,522,432	\$ (211,372,402)	6.84 %
Penalties and Interest - Delinquent Taxes			273,356	273,356	— %
Sales Taxes	82,572,139	82,572,139	25,409,893	(57,162,246)	30.77 %
Franchise Fees	45,465,495	45,465,495	13,634,310	(31,831,185)	29.99 %
Licenses and Permits	10,640,778	10,640,778	2,942,578	(7,698,200)	27.65 %
Fines and Forfeitures	4,950,740	4,950,740	1,345,926	(3,604,814)	27.19 %
Charges for Services	28,064,932	28,064,932	5,354,735	(22,710,197)	19.08 %
Intergovernmental Revenues	1,484,329	1,484,329	531,430	(952,899)	35.80 %
Rents and Other	10,640,281	10,640,281	1,891,377	(8,748,904)	17.78 %
Interest	100,000	100,000		(100,000)	— %
Transfers In	31,171,793	31,171,793	14,372,608	(16,799,185)	46.11 %
Amounts Available for Appropriation from Current Year Resources	441,985,321	441,985,321	81,278,645	(360,706,676)	18.39 %
Charges to Appropriations (Outflows):					
General Government:					
Mayor and Council	1,592,657	1,592,657	334,771	1,257,886	21.02 %
City Manager	3,684,302	3,684,302	814,557	2,869,745	22.11 %
City Clerk	1,293,756	1,392,012	361,293	1,030,719	25.95 %
Office of the Comptroller	2,711,287	2,711,287	564,133	2,147,154	20.81 %
Purchasing and Strategic Sourcing	1,534,502	1,534,502	303,926	1,230,576	19.81 %
Information Technology	18,953,219	18,953,219	6,065,455	12,887,764	32.00 %
City Attorney	3,845,153	3,845,153	915,106	2,930,047	23.80 %
Human Resources	2,184,186	2,184,186	423,383	1,760,803	19.38 %
Public Safety and Community Services:					
Police Department	152,636,914	152,636,914	33,269,848	119,367,066	21.80 %
Fire Department	119,240,343	119,240,343	24,672,756	94,567,587	20.69 %
Municipal Court	5,193,888	5,193,888	1,040,339	4,153,549	20.03 %
Public Health	6,585,140	6,585,140	933,806	5,651,334	14.18 %
Library	8,994,799	8,994,799	702,282	8,292,517	7.81 %
Parks Department	26,115,835	26,219,835	5,198,970	21,020,865	19.83 %
Transportation and Public Works:					
Capital Improvement Department	6,128,199	6,128,199	1,254,314	4,873,885	20.47 %
Streets and Maintenance	35,663,886	35,559,887	6,727,204	28,832,683	18.92 %
Development and Tourism:					
City Development:					
Planning and Inspections	7,343,043	7,343,043	1,579,569	5,763,474	21.51 %
Economic Development	1,826,045	1,826,045	302,288	1,523,757	16.55 %
Community and Human Development	911,708	911,708	106,527	805,181	11.68 %
Culture and Recreation:					
Museums and Cultural Affairs	2,393,440	2,393,440	278,821	2,114,619	11.65 %
Zoo	5,230,432	5,230,432	1,002,668	4,227,764	19.17 %
Non Departmental:					
Non Departmental	27,922,585	27,824,329	10,613,766	17,210,563	38.15 %
Total Charges to Appropriations	441,985,321	441,985,321	97,465,782	344,519,539	22.05 %
Net Change in Fund Balance	,555,621	,000,021	(16,187,137)	(16,187,137)	22.00 /0
<u>.</u>	_	_		(10,107,137)	
Fund Balance - Beginning			72,234,417		
Fund Balance - Ending	<u> </u>	<u> </u>	\$ 56,047,280	\$ (16,187,137)	

Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Debt Service Funds

	Budgeted	d Amount		Variance with Final Budget
	Adopted	Final	Actual Amounts	Positive (Negative)
REVENUES				
Property Taxes	\$102,290,937	\$102,290,937	\$ 7,940,443	\$ (94,350,494)
Penalties and Interest - Delinquent Taxes	_	_	135,825	135,825
Charges for Services	448,746	448,746	118,343	(330,403)
Interest	_	_	_	_
County Participation	125,930	125,930		(125,930)
Total Revenues	102,865,613	102,865,613	8,194,611	(94,671,002)
EXPENDITURES				
Current:				
Debt Service:				
Principal	50,937,032	50,937,032	2,554,148	48,382,884
Interest	60,694,313	60,694,313	185,155	60,509,158
Fiscal Fees	28,400	28,400	9,604	18,796
Total Expenditures	111,659,745	111,659,745	2,748,907	108,910,838
Excess (Deficiency) of Revenues Over (Under) Expenditures	(8,794,132)	(8,794,132)	5,445,704	(203,581,840)
OTHER FINANCING SOURCES (USES):				
Transfers In	4,794,132	4,794,132	2,801,233	1,992,899
Intrafund Transfers	4,000,000	4,000,000		4,000,000
Total Other Financing Sources (Uses)	8,794,132	8,794,132	2,801,233	5,992,899
Net Change in Fund Balance	_	_	8,246,937	(197,588,941)
Fund Balance - Beginning			16,368,378	
Fund Balance - Ending	\$	\$	\$ 24,615,315	\$(197,588,941)

Combining Balance Sheet Non-major Governmental Funds November 30, 2020

	Federal Grants	Sta	ate Grants	Other Grants	Public Healt	<u>h</u> _	Public Health Waiver Program		estination El Paso	 Economic Development	Nongrants	Total
ASSETS	•											
Cash and Cash Equivalents	\$ (1,286,837)) \$	(190,054)	\$ 206,909	\$ (2,081,850))	\$ 17,931,462	\$	(94,785)	\$ 22,941,552	\$ 31,167,388	\$ 68,593,785
Restricted Cash	_		_	_	_	-	_			2,000,000	40,023	2,040,023
Cash with Fiscal Agent	_		_	_	_	-	_	3	3,594,046	_	_	3,594,046
Receivables - Net of Allowances												
Taxes	_		_	_	_	-	_		_	_	757,051	757,051
Interest	_		_	136	1,079		32,763		_	36,211	178,139	248,328
Trade	219,337		2,608	_	14,017	7	_		_	_	584,516	820,478
Notes	_		_	_	_	-	_		_	_	3,072,434	3,072,434
Due From Other Government Agencies	227,565		41,098	190	1,302,516	6	_		_	_	_	1,571,369
Other	_		_	_	_	-	_	•	1,953,631	2,177,000	122,391	4,253,022
Due from Other Funds	_		_	_	_	-	_		_	_	108,476	108,476
Due from Component Unit	_		_	_	_	-	_		_	_	399,900	399,900
Prepaid Items	_		_	_	_	-	_		82,024	_	_	82,024
Inventory			_						54,216			54,216
Total Assets	(839,935)		(146,348)	207,235	(764,238	3)	17,964,225		5,589,132	27,154,763	36,430,318	85,595,152
Deferred Outflow of Resources - Other				 							456,986	456,986
Total Assets and Deferred Outflow of Resources	\$ (839,935)	\$	(146,348)	\$ 207,235	\$ (764,238	3)	\$ 17,964,225	\$ 5	5,589,132	\$ 27,154,763	\$ 36,887,304	\$ 86,052,138
LIABILITIES												
Accounts Payable	\$ 25,005	\$	56,036	\$ 3,112	\$ 42,816	6	\$ 3,255	\$	696,785	\$ 147,009	\$ 846,269	\$ 1,820,287
Due to Other Funds	_		_	_	_	-	_		_	5,000,000	456,986	5,456,986
Taxes Payable	_		_	_	_	-	_		_	85	_	85
Unearned Revenue	32,000		235,377	223,497	24,657	7	_		1,626,493	_	_	2,142,024
Due to Other Government Agencies	_		2,425	_	_	-	_		_	_	1,823	4,248
Total Liabilities	57,005		293,838	226,609	67,473	3	3,255		2,323,278	5,147,094	1,305,078	9,423,630
FUND BALANCES (DEFICITS)												
Nonspendable	_		_	_	_	-	_		136,240	_	_	136,240
Restricted	127,925		268,880	8,512	_	-	17,960,970	3	3,129,614	_	20,036,242	41,532,143
Committed	_		_	_	_	-	_		_	22,007,669	13,718,575	35,726,244
Assigned	_		_	_	_	-	_		_	_	1,827,409	1,827,409
Unassigned (Deficits)	(1,024,865))	(709,066)	(27,886)	(831,71	1)	_		_	_	_	(2,593,528)
Total Fund Balances (Deficits)	(896,940)		(440,186)	(19,374)	(831,71	1)	17,960,970	-3	3,265,854	22,007,669	35,582,226	76,628,508
Total Liabilities and Fund Balances (Deficits)	\$ (839,935)	\$	(146,348)	\$ 207,235	\$ (764,238	3)	\$ 17,964,225	\$ 5	5,589,132	\$ 27,154,763	\$ 36,887,304	\$ 86,052,138

Combining Statement of Revenues, Expenditures and Changes in Fund Balances Non-major Governmental Funds For the Period Ending November 30, 2020

				Special	Revenue Fund	ls			
	Federal Grants	State Grants	Other Grants	Public Health	Public Health Waiver Program	Destination El Paso	Economic Development	Nongrants	Total
REVENUES							· ·		
Property Taxes	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 2,135,925	\$ 2,135,925
Sales Taxes	_	_	_	_	_	_	_	_	_
Hotel Occupancy Tax	_	_	_	_	_	_	483,832	1,291,763	1,775,595
Rental Vehicle Tax	_	_	_	_	_	_	_	194,165	194,165
Franchise Fees	_	_	_	_	_	_	3,084,174	688,030	3,772,204
Charges for Services	_	_	_	12,812	_	23,002	7,346	3,214,743	3,257,903
Fines and Forfeitures	_	_	_	_	_	_	_	97,546	97,546
Licenses and Permits	_	_	_	_	_	_	_	270,627	270,627
Ticket Sales	_	_	_	_	_	_	_	4,680	4,680
Intergovernmental Revenues	290,677	265,507	260,559	1,355,295	_	_	_	127,940	2,299,978
Rents and Other	1,686					859,205		646,863	1,507,754
Total Revenues	292,363	265,507	260,559	1,368,107		882,207	3,575,352	8,672,282	15,316,377
EXPENDITURES									
Current:									
General Government	_	_	8,793	_	_	_	_	96,242	105,035
Public Safety	1,515,988	554,136	25,074	_	102,716	_	_	1,862,381	4,060,295
Public Works	_	_	_	_	_	_	_	2,081,335	2,081,335
Public Health	_	_	_	2,441,528	261,322	_	_	_	2,702,850
Parks Department	_	_	_	_	_	_	_	268,591	268,591
Library	1,105	_	_	_	_	_	_	37,172	38,277
Non Departmental	_	_	_	_	_	_	_	3,465,431	3,465,431
Culture and Recreation	8,985	5,730	_	_	_	1,067,276	_	1,355,453	2,437,444
Economic Development	_	_	_	_	_	_	1,380,487	399,460	1,779,947
Animal Services	_	_	1,737	_	_	_	_	1,750,716	1,752,453
Community and Human Development	_	139,851	_	_	_	_	_	246,660	386,511
Debt Service:									
Interest Expense	_	_	54	_	12,015	_	13,022	11,164	36,255
Fiscal Fees	_	_	_	_	_	_	_	9,475	9,475
Capital Outlay	20,334		31,496	44,252				13,514	109,596
Total Expenditures	1,546,412	699,717	67,154	2,485,780	376,053	1,067,276	1,393,509	11,597,594	19,233,495
Excess (Deficiency) of Revenues Over (Under) Expenditures	(1,254,049)	(434,210)	193,405	(1,117,673)	(376,053)	(185,069)	2,181,843	(2,925,312)	(3,917,118)
OTHER FINANCING SOURCES (USES):									
Transfers In	_	_	_	_	_	_	1,385,740	1,633,642	3,019,382
Transfers Out	_	_	_	_	_	_	_	(1,161,280)	(1,161,280)
Capital Contributions	_	_	_	_	_	_	_	957,220	957,220
Proceeds from Sale of Capital Assets	_	_	_	_	_	_	_	572,772	572,772
Total Other Financing Sources (Uses)	_	_	_	_			1,385,740	2,002,354	3,388,094
Net Change in Fund Balances	(1,254,049)	(434,210)	193,405	(1,117,673)	(376,053)	(185,069)	3,567,583	(922,958)	(529,024)
Fund Balances - Beginning	357,109	(5,976)	(212,779)	285,962	18,337,023	3,450,923	18,440,086	36,505,184	77,157,532
Fund Balances - Ending	\$ (896,940)	\$ (440,186)	\$ (19,374)	\$ (831,711)	\$17,960,970	\$ 3,265,854	\$ 22,007,669	\$35,582,226	\$76,628,508

Combining Statement of Net Position Internal Service Funds November 30, 2020

	5	Supply and Support	ı	Self nsurance		Total
ASSETS:						
Current Assets:						
Cash	\$	3,712,448	\$	38,377,391	\$	42,089,839
Receivables - Net of Allowances						
Interest		5,939		65,853		71,792
Trade		56		2,459		2,515
Inventory		772,483				772,483
Total Current Assets		4,490,926		38,445,703		42,936,629
Noncurrent Assets:						
Capital Assets:						
Buildings, Improvements & Equipment, Net		175,363		_		175,363
Total Noncurrent Assets		175,363			_	175,363
Total Assets		4,666,289		38,445,703		43,111,992
DEFERRED OUTFLOWS OF RESOURCES						
Pension Contributions Subsequent to Measurement Date		467,165		135,831		602,996
Difference in Projected and Actual Earnings on Pension Investments		504,296		146,628		650,924
Difference in Expected and Actual Pension Experience		195,412		56,817		252,229
Change in Assumptions for Pensions		239,867		69,744		309,611
Change in Assumptions for Other Postemployment Benefits		296,998		_		296,998
Difference in Expected and Actual Other Postemployment Benefits Experience		2,670		431		3,101
Total Deferred Outflows of Resources	_	1,706,408		409,451	_	2,115,859
Total Assets & Deferred Outflows of Resources	\$	6,372,697	\$	38,855,154	\$	45,227,851
LIABILITIES:						
Accounts Payable	\$	361,058	\$	10,010	\$	371,068
Compensated Absences	Ψ	342,739	Ψ	121,766	Ψ	464,505
Other Postemployment Benefits		2,980,792		351,389		3,332,181
Net Pension Liability		4,301,222		1,250,611		5,551,833
Claims and Judgments		_		18,265,877		18,265,877
Total Liabilities		7,985,811		19,999,653		27,985,464
DEFERRED INFLOWS OF RESOURCES						
Difference in Actual and Expected Pension Experience		145,098		42,188		187,286
Difference in Actual and Expected for Other Postemployment Benefits Experience		521,344		19,858		541,202
Change in Assumptions for Other Postemployment Benefits		101,454		11,747		113,201
Total Deferred Inflows of Resources		767,896		73,793		841,689
NET POSITION:						
Net Investment in Capital Assets		175,363		_		175,363
Unrestricted (Deficit)		(2,556,373)		18,781,708		16,225,335
Total Net Position (Deficit)		(2,381,010)		18,781,708		16,400,698
Total Liabilities, Deferred Inflows of Resources and Net Position (Deficit)	\$	6,372,697	\$	38,855,154	\$	45,227,851

Combining Statement of Revenues, Expenses and Changes in Fund Net Position Internal Service Funds For the Period Ending November 30, 2020

	Supply and Support	Self Insurance	Total
OPERATING REVENUES			
Sales to Departments	\$ 4,323,505	\$	\$ 4,323,505
Premium Contributions	_	16,929,106	16,929,106
General Revenues		192,948	192,948
Total Operating Revenues	4,323,505	17,122,054	21,445,559
OPERATING EXPENSES:			
Personnel Services	1,157,348	484,744	1,642,092
Outside Contracts	4,209	502,296	506,505
Professional Services	_	204,214	204,214
Fuel and Lubricants	844,536	_	844,536
Materials and Supplies	788,637	1,457	790,094
Communications	72	_	72
Utilities	4,621	_	4,621
Operating Leases	1,709	_	1,709
Benefits Provided	195	14,011,621	14,011,816
Maintenance and Repairs	449,714	_	449,714
Other Operating Expenses	552		552
Total Operating Expenses	3,251,593	15,204,332	18,455,925
Operating Income	1,071,912	1,917,722	2,989,634
NONOPERATING REVENUES (EXPENSES):			
Interest Revenue	1,454	18,886	20,340
Unrealized Loss on Investments	(4,120)	(42,628)	(46,748)
Total Nonoperating Revenues	(2,666)	(23,742)	(26,408)
Income Before Transfers	1,069,246	1,893,980	2,963,226
Transfers In		30,939	30,939
Change in Net Position	1,069,246	1,924,919	2,994,165
Net Position (Deficit) - Beginning of Year	(3,450,256)	16,856,789	13,406,533
Net Position (Deficit) - End of Year	\$ (2,381,010)	\$18,781,708	\$16,400,698

Combining Statement of Cash Flows Internal Service Funds

	Supply and Support			Self Insurance	Total
CASH FLOWS FROM OPERATING ACTIVITIES					
Receipts from Customers	\$	4,327,113	\$	17,122,054	\$ 21,449,167
Payments to Suppliers		(3,004,447)		(14,828,316)	(17,832,763)
Payments to Employees		(1,233,508)		(528,540)	(1,762,048)
Net Cash Provided by Operating Activities		89,158		1,765,198	1,854,356
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		_			
Transfers from Other Funds		_		30,939	30,939
Advances to Other Funds				2,998,616	2,998,616
Net Cash Provided by Noncapital Financing Activities		_		3,029,555	3,029,555
CASH FLOWS FROM INVESTING ACTIVITIES		_			
Purchases of investments		3,007,863		31,118,664	34,126,527
Interest		(4,121)		(42,629)	(46,750)
Net Cash Provided by Investing Activities		3,003,742		31,076,035	34,079,777
Net Increase in Cash		3,092,900		35,870,788	38,963,688
Cash - Beginning of the Year		619,548		2,506,603	3,126,151
Cash - End of the Year	\$	3,712,448	\$	38,377,391	\$ 42,089,839
Reconciliation of operating income (loss) to net cash provided (used in) operating activities:					
Operating Income	\$	1,071,912	\$	1,917,722	\$ 2,989,634
Adjustments to Reconcile Operating Income to Net Cash					
Provided (Used) Operating Activities:					
Change in Assets and Liabilities:					
Receivables, Net		3,608		_	3,608
Accounts and Other Payables		(910,202)		(108,728)	(1,018,930)
Accrued Expenses		(89,916)		(30,040)	 (119,956)
Net Cash Provided by Operating Activities	\$	75,402	\$	1,778,954	\$ 1,854,356

Combining Statement of Fiduciary Net Position Pension Trust Funds November 30, 2020

El Paso Firemen and Policemen's Pension Fund (As of December 31, 2019)

	51 Daga City			(As of Decem			
	- 1	El Paso City Employees' ension Fund	Firemen Division			Policemen Division	Total
Assets							_
Cash and Cash Equivalents	\$	10,646,860	\$	11,142,518	\$	16,328,093	\$ 38,117,471
Investments:							
Commingled Funds		336,508,100		_		_	336,508,100
Corporate Stocks		93,199,769		_		_	93,199,769
Bank Collective Investment Funds		266,196,098		_		_	266,196,098
Private Equities		94,726,154		69,023,754		101,237,984	264,987,892
Real Estate Investment Funds		72,038,810		50,038,286		73,391,765	195,468,861
Fixed Income Securities		87,807		150,492,802		220,729,633	371,310,242
Domestic Equities		_		197,682,437		289,943,249	487,625,686
International Equities		_		177,799,521		260,780,733	438,580,254
Securities Lending Collateral		_		19,955,085		28,931,377	48,886,462
Receivables - Net of Allowances							
Commission Credits Receivable		6,109		_		_	6,109
Due from Brokers for Securities Sold		1,876,024		_		_	1,876,024
Employer Contributions		938,962		355,123		503,301	1,797,386
Employee Contributions		598,024		322,926		434,046	1,354,996
Accrued Interest and Dividends		170,007		_		_	170,007
Other Receivables		_		85		86	171
Prepaid Items		23,837		_		_	23,837
Capital Assets:							
Buildings, Improvements & Equipment, Net		2,678,419		1,029,609		1,029,610	4,737,638
TOTAL ASSETS		879,694,980		677,842,146		993,309,877	2,550,847,003
LIABILITIES							
Accounts Payable		1,164,852		32,088,017		57,079,419	90,332,288
Accrued Expenses		534,623		742,294		1,044,565	2,321,482
Unearned Revenue - Commission Credits		6,109					6,109
TOTAL LIABILITIES		1,705,584		32,830,311		58,123,984	92,659,879
NET POSITION:							
Restricted for Pensions	\$	877,989,396	\$	645,011,835	\$	935,185,893	\$ 2,458,187,124

Combining Statement of Changes in Fiduciary Net Position Pension Trust Funds For the Period Ending November 30, 2020

El Paso Firemen and Policemen's Pension Fund

	El Paso City		(As of December 31, 2019)				
	Employees' Pension Fund	Firemen Division	Policemen Division	Total			
ADDITIONS:							
Contributions:							
Employer	25,296,642	12,789,438	17,627,625	55,713,705			
Employee	16,114,139	11,000,590	14,280,541	41,395,270			
Total Contributions	41,410,781	23,790,028	31,908,166	97,108,975			
Investment Income:							
Net Increase In Fair Value	99,563,115	103,042,369	151,024,716	353,630,200			
Interest	4,109,088	4,401,436	6,455,186	14,965,710			
Dividends	2,356,890	7,904,772	11,589,907	21,851,569			
Securities Lending Loss	11,184	119,491	175,246	305,921			
Investment Adviser Fees	(3,589,807)	(2,434,459)	(3,411,154)	(9,435,420)			
Net Investment Income	102,450,470	113,033,609	165,833,901	381,317,980			
Other Income	20,056			20,056			
Total Additions	143,881,307	136,823,637	197,742,067	478,447,011			
DEDUCTIONS							
Benefits Paid to Participants	66,555,726	39,860,013	58,014,545	164,430,284			
Refunds of Contributions	3,737,266	1,839,610	2,290,098	7,866,974			
Administrative Expenses	2,222,910	840,993	840,255	3,904,158			
Depreciation and Amortization Expense		79,357	79,358	158,715			
Total Deductions	72,515,902	42,619,973	61,224,256	176,360,131			
Net Change in Fiduciary Net Position	71,365,405	94,203,664	136,517,811	302,086,880			
Net Position - Beginning of the Year	806,623,991	550,808,171	798,668,082	2,156,100,244			
Net Position - End of the Year	\$877,989,396	\$ 645,011,835	\$935,185,893	\$2,458,187,124			

Combining Statement of Fiduciary Net Position Custodial Funds November 30, 2020

	Camino Real Metropolitan Regional Mobility Planning Authority Organization (CRRMA) (MPO)					Total			
ASSETS									
Cash and Cash Equivalents	\$	41,804,179	\$	(339,179)	\$	41,465,000			
Receivables:									
Notes		3,803,184		_		3,803,184			
Due from Other Government Agencies		12,283,485		21,055		12,304,540			
Other		563,428		_		563,428			
Capital Assets:									
Work in Progress		8,580,576		_		8,580,576			
Equipment, Net		22,724				22,724			
TOTAL ASSETS		67,057,576	_	(318,124)		66,739,452			
LIABILITIES									
Accrued Expenses		12,183,915		_		12,183,915			
Accrued Interest on Long-term Liabilities		1,327,849		_		1,327,849			
Unearned Revenue		2,849,140		149,686		2,998,826			
Bonds and Notes Payable		126,526,021				126,526,021			
TOTAL LIABILITIES		142,886,925	_	149,686	_	143,036,611			
NET DEFICIT	\$	(75,829,349)	\$	(467,810)	\$	(76,297,159)			

Combining Statement of Changes in Fiduciary Net Position Custodial Funds

	Regi	amino Real onal Mobility Authority CRRMA)	El Paso Metropolitan Planning Organization (MPO)	Total
ADDITIONS:				
Program Income	\$	1,519,487	\$ _	\$ 1,519,487
Federal Grant Proceeds		_	19,194	19,194
State Grant Proceeds		1,233,831	_	1,233,831
Bike Share Revenues		27,833	_	27,833
Local Governments		1,631,966	_	1,631,966
Investment Earnings		7,051	_	7,051
Total Additions		4,420,168	19,194	4,439,362
DEDUCTIONS:				
Salaries and Benefits		94,318	206,675	300,993
Professional Services		42,232	5,322	47,554
Contract Services		_	168,463	168,463
Supplies and Other		5,673	2,230	7,903
Administrative Cost		6,533	23,632	30,165
Interest on Long-term Debt		231,741	_	231,741
Intergovernmental Transfer of Capital Assets		3,218,648	_	3,218,648
Grants - Subrecipients			 43,196	43,196
Total Deductions		3,599,145	449,518	4,048,663
Net Change in Fiduciary Net Position		821,023	(430,324)	390,699
Net Deficit - Beginning of the Year		(76,650,372)	(37,486)	(76,687,858)
Net Deficit - End of the Year	\$	(75,829,349)	\$ (467,810)	\$ (76,297,159)

BUDGETARY SCHEDULES ENTERPRISE FUNDS OPERATIONS



Schedule of Revenues, Expenditures and Changes in Fund Balance – Operating Fund - Budget and Actual El Paso International Airport For the Period Ending November 30, 2020

		Budgeted		unts		,			
	Original		Final		Ad	Actual Amounts		/ariance with Final Budget Positive (Negative)	% of Budget
REVENUES:									
Charges of Rentals and Fees	\$	31,383,820	\$	31,383,820	\$	6,659,395	\$	(24,724,425)	21.22 %
Charges of Fares and Fees		524,500		524,500		183,916		(340,584)	35.07 %
General Revenues		1,338,521		1,338,521		521,835		(816,686)	38.99 %
Total Revenues		33,246,841		33,246,841		7,365,146		(25,881,695)	22.15 %
EXPENSES:									
Personnel Services		18,748,153		18,748,153		3,946,809		14,801,344	21.05 %
Contractual Services		29,000		41,000		17,100		23,900	41.71 %
Professional Services		564,275		944,275		26,693		917,582	2.83 %
Outside Contracts		6,366,236		5,991,736		915,910		5,075,826	15.29 %
Fuel and Lubricants		262,195		262,195		20,796		241,399	7.93 %
Materials and Supplies		956,275		978,275		223,776		754,499	22.87 %
Communications		189,325		189,325		13,604		175,721	7.19 %
Utilities		2,197,000		2,172,000		314,192		1,857,808	14.47 %
Operating Leases		42,200		42,200		1,856		40,344	4.40 %
Travel and Entertainment		66,825		66,825		4,165		62,660	6.23 %
Benefits Provided		500		500		_		500	— %
Maintenance and Repairs		694,800		674,800		74,177		600,623	10.99 %
Other Operating Expenses		2,305,193		2,305,193		418,159		1,887,034	18.14 %
Total Expenses		32,421,977		32,416,477		5,977,237		26,439,240	18.44 %
Operating Income		824,865		830,365		1,387,909		557,544	167.14 %
NONOPERATING REVENUES (EXPENSES)									
Transfers In		1,175,685		1,175,685		826,484		(349,201)	70.30 %
Transfers Out		(2,200,550)		(2,206,050)		(2,150,100)		55,950	— %
Interest Revenue		200,000		200,000		20,039		(179,961)	10.02 %
Unrealized Loss on Investments		<u> </u>				(43,007)		(43,007)	<u> </u>
Total Nonoperating Revenues (Expenses)		(824,865)		(830,365)		(1,346,584)		(516,219)	<u> </u>
Change in Net Position		_		_		41,325		41,325	
Net Position - Beginning						241,296,783		<u> </u>	
Net Position - Ending	\$		\$		\$	241,338,108	\$	41,325	

Schedule of Revenues, Expenditures and Changes in Fund Balance – Operating Fund - Budget and Actual Mass Transit

	Budgeted Amounts								
	Oriç	jinal		Final	Actu	al Amounts	Fi	ariance with inal Budget Positive Negative)	% of Budget
REVENUES:									
Charges of Rentals and Fees	\$	130,000	\$	130,000	\$	28,868	\$	(101,132)	22.21 %
Charges of Fares and Fees	7	,790,000		7,790,000		843,552		(6,946,448)	10.83 %
General Revenues		40,000		40,000		118,936		78,936	297.34 %
Total Revenues	7	,960,000		7,960,000		991,356		(6,968,644)	12.45 %
EXPENSES:									
Personnel Services	22	,247,192		22,247,192		3,621,668		18,625,524	16.28 %
Professional Services		312,000		312,000		5,618		306,382	1.80 %
Outside Contracts	12	,803,442		12,803,442		374,303		12,429,139	2.92 %
Fuel and Lubricants	2	,469,000		2,469,000		161,074		2,307,926	6.52 %
Materials and Supplies		495,800		495,800		39,380		456,420	7.94 %
Communications		224,290		224,290		24,149		200,141	10.77 %
Utilities	1	,712,000		1,712,000		209,731		1,502,269	12.25 %
Operating Leases		363,900		363,900		146,526		217,374	40.27 %
Travel and Entertainment		81,000		81,000		_		81,000	— %
Benefits Provided		85,000		85,000		(458)		85,458	(0.54)%
Maintenance and Repairs		96,000		96,000		11,339		84,661	11.81 %
Other Operating Expenses	11	,985,193		8,315,193		1,776,722		6,538,471	21.37 %
Total Expenses	52	,874,818		49,204,818		6,370,052		42,834,765	12.95 %
Operating Income (Loss)	(44	,914,818)		(41,244,818)		(5,378,696)		42,913,700	13.04 %
NONOPERATING REVENUES (EXPENSES)									
Sales Tax	40	,588,397	3	2,595,105.69		12,262,223		(20,332,883)	37.62 %
Interest Revenue		_		_		822		822	— %
Interest Expense	(2,05	6,687.72)	((2,126,687.72)		(69,294)		2,057,394	— %
Capital Outlay		(125,000)		(3,725,000)		_		3,725,000	— %
Current Portion - Bonds, Notes and Capital	(1	,485,183)		(1,485,183)		_		1,485,183	— %
Capital Contributions	7	,993,291	1	5,986,582.62				(15,986,583)	<u> </u>
Total Nonoperating Revenues (Expenses)	44	,914,818		41,244,818		12,193,751		(29,051,067)	29.56 %
Change in Net Position		_		_		6,815,055		13,862,633	
Net Position - Beginning						172,472,101			
Net Position - Ending	\$		\$		\$	179,287,156	\$	13,862,633	

Schedule of Revenues, Expenditures and Changes in Fund Balance – Operating Fund - Budget and Actual Environmental Services

For the Period Ending November 30, 2020 Budgeted Amounts

	Duagetea	Amounts			
	Original Fina		Actual Amounts	Variance with Final Budget Positive (Negative)	% of Budget
REVENUES:					
Charges of Rentals and Fees	\$ 63,901,000	\$ 63,901,000	\$ 11,366,252	\$ (52,534,748)	17.79 %
Sales to Departments	65,000	65,000	1,719	(63,281)	2.64 %
General Revenues	287,000	287,000	71,790	(215,210)	25.01 %
Total Revenues	64,253,000	64,253,000	11,439,761	(52,813,239)	17.80 %
EXPENSES:					
Personnel Services	17,077,027	17,077,027	4,001,059	13,075,968	23.43 %
Professional Services	275,725	275,725	2,120	273,605	0.77 %
Outside Contracts	2,603,500	2,890,100	259,624	2,630,476	8.98 %
Fuel and Lubricants	3,029,500	3,019,500	710,263	2,309,237	23.52 %
Benefits Provided	_	_	83	(83)	— %
Materials and Supplies	6,905,350	6,804,050	1,594,576	5,209,474	23.44 %
Communications	304,450	354,450	46,475	307,975	13.11 %
Utilities	100,000	100,000	16,496	83,504	16.50 %
Operating Leases	35,000	35,000	7,563	27,437	21.61 %
Travel and Entertainment	103,500	91,100	_	91,100	— %
Maintenance and Repairs	396,500	363,200	12,348	350,852	3.40 %
Other Operating Expenses	4,615,713	4,448,113	722,460	3,725,653	16.24 %
Landfill and Transfer Station	1,000,000	348,308		348,308	— %
Total Expenses	36,446,265	35,806,573	7,373,067	28,433,506	20.59 %
Operating Income (Loss)	27,806,735	28,446,427	4,066,694	(24,379,733)	14.30 %
NONOPERATING REVENUES (EXPENSES)					
Transfers In	3,167,696	3,167,696	791,925	(2,375,771)	25.00 %
Transfers Out	(29,010,772)	(29,650,464)	(4,467,195)	25,183,269	15.07 %
Interest Revenue	200,000	200,000	28,125	(171,875)	14.06 %
Interest Expense	(657,860)	(657,860)	_	657,860	— %
Current Portion - Bonds, Notes and Capital	(1,505,799)	(1,505,799)	_	1,505,799	— %
Unrealized Loss on Investments	_	_	(61,764)	(61,764)	— %
Capital Contributions			(638,812)	(638,812)	<u> </u>
Total Nonoperating Revenues (Expenses)	(27,806,735)	(28,446,427)	(4,347,721)	24,098,706	15.28 %
Change in Net Position	_	_	(281,027)	(281,027)	
Net Position - Beginning			53,925,718		
Net Position - Ending	<u> </u>	<u>\$</u>	\$ 53,644,691	\$ (281,027)	

Schedule of Revenues, Expenditures and Changes in Fund Balance – Operating Fund - Budget and Actual International Bridges

	Budgeted Amounts								
		Original	Final		Ac	ctual Amounts		/ariance with Final Budget Positive (Negative)	% of Budget
REVENUES:									
Charges of Tolls	\$	14,442,584	\$	14,442,584	\$	4,115,210	\$	(10,327,374)	28.49 %
General Revenues		572,431		572,431		110,313		(462,118)	19.27 %
Total Revenues		15,015,015		15,015,015	_	4,225,523	_	(10,789,492)	28.14 %
EXPENSES:									
Personnel Services		3,371,026		3,371,026		742,349		2,628,677	22.02 %
Professional Services		151,725		141,725		747		140,978	0.53 %
Outside Contracts		1,336,630		1,327,080		214,766		1,112,314	16.18 %
Fuel and Lubricants		7,350		7,350		1,195		6,155	16.26 %
Materials and Supplies		153,483		147,033		11,799		135,234	8.02 %
Communications		20,600		20,600		_		20,600	— %
Utilities		109,500		109,500		17,061		92,439	15.58 %
Operating Leases		346,754		346,754		113,417		233,337	32.71 %
Travel and Entertainment		5,685		5,685		_		5,685	— %
Maintenance and Repairs		161,000		187,000		5,856		181,144	3.13 %
Other Operating Expenses		157,423		157,423		29,562		127,861	18.78 %
Total Expenses		5,821,176		5,821,176		1,136,752		4,684,424	19.53 %
Operating Income (Loss)		9,193,839		9,193,839		3,088,771		(6,105,068)	33.60 %
NONOPERATING REVENUES (EXPENSES)									
Transfers Out		(8,559,089)		(8,559,089)		(2,630,649)		(5,928,440)	30.74 %
Interest Expense		(73,250)		(73,250)		_		(73,250)	— %
Capital Outlay		(11,500)		(11,500)		_		(11,500)	— %
Current Portion - Bonds, Notes and Capital		(550,000)		(550,000)		_		(550,000)	— %
Total Nonoperating Revenues (Expenses)		(9,193,839)		(9,193,839)		(2,630,649)		(6,563,190)	28.61 %
Change in Net Position		_		_		458,122		458,122	
Net Position - Beginning						10,355,934		<u> </u>	
Net Position - Ending	\$		\$		\$	10,814,056	\$	458,122	

Schedule of Revenues, Expenditures and Changes in Fund Balance – Operating Fund - Budget and Actual Tax Office

		O	*		
	Budgete	d Amounts			
	Original	Final	Actual Amounts	Variance with Final Budget Positive (Negative)	% of Budget
REVENUES:					
General Revenues	\$ —	\$ —	\$ 49,646	\$ 49,646	— %
Intergovernmental Revenues	1,660,237	1,660,237	1,460,308	(199,929)	87.96 %
Penalties and Interest - Delinquent Taxes	516,000	516,000	126,962	(389,038)	24.61 %
Total Revenues	2,176,237	2,176,237	1,636,916	(539,321)	75.22 %
EXPENSES:					
Personnel Services	1,249,621	1,249,621	267,461	982,160	21.40 %
Professional Services	469	469	30	439	6.40 %
Outside Contracts	313,000	313,000	183,029	129,971	58.48 %
Fuel and Lubricants	100	100	12	88	12.00 %
Materials and Supplies	27,832	22,832	6,146	16,686	26.92 %
Communications	96,779	96,779	87,877	8,902	90.80 %
Operating Leases	144,300	149,300	46,458	102,842	31.12 %
Travel and Entertainment	14,000	14,000	_	14,000	— %
Other Operating Expenses	330,136	330,136	68,678	261,458	20.80 %
Total Expenses	2,176,237	2,176,237	659,691	1,516,546	30.31 %
Operating Income (Loss)	_	_	977,225	(2,055,867)	— %
NONOPERATING REVENUES (EXPENSES)					
Interest Revenue	_	_	914	914	— %
Unrealized Loss on Investments	_	_	(2,161)	(2,161)	— %
Total Nonoperating Revenues (Expenses)			(1,247)	(1,247)	— %
Change in Net Position	_	_	977,225	(977,225)	
Net Position - Beginning	_	_	1,795,141	_	
Net Position - Ending	\$ —	\$ —	\$ 2,772,366	\$ (977,225)	
	_				

Schedule of Revenues, Expenditures and Changes in Fund Balance – Operating Fund - Budget and Actual Supply and Support

	Budgeted Amounts								
	Original		Final		Actual Amounts		Variance with Final Budget Positive (Negative)		% of Budget
REVENUES:									
Sales to Departments	\$	16,895,000	\$	16,895,000	\$	4,323,505	\$	(12,571,495)	25.59 %
General Revenues		7,000		7,000		_		(7,000)	— %
Total Revenues		16,902,000		16,902,000		4,323,505	_	(12,578,495)	25.58 %
EXPENSES:									
Personnel Services		4,650,395		4,650,395		1,157,348		3,493,047	24.89 %
Outside Contracts		205,000		318,500		4,209		314,291	1.32 %
Fuel and Lubricants		5,632,105		5,632,105		844,536		4,787,569	15.00 %
Materials and Supplies		4,443,000		4,443,000		788,637		3,654,363	17.75 %
Communications		3,000		3,000		72		2,928	2.40 %
Utilities		32,500		32,500		4,621		27,879	14.22 %
Operating Leases		10,000		10,000		1,709		8,291	17.09 %
Travel and Entertainment		6,500		6,500		_		6,500	— %
Benefits Provided		2,500		2,500		195		2,305	7.80 %
Maintenance and Repairs		1,700,000		1,700,000		449,714		1,250,286	26.45 %
Other Operating Expenses		41,000		41,000		552		40,448	1.35 %
Total Expenses		16,726,000		16,839,500		3,251,593	_	13,587,907	19.31 %
Operating Income		176,000		62,500		1,071,912		1,009,412	
NONOPERATING REVENUES (EXPENSES))								
Interest Revenue		_		_		1,454		1,454	— %
Unrealized Loss on Investments		_		_		(4,120)		(4,120)	— %
Capital Outlay		(176,000)		(62,500)		_		62,500	<u> </u>
Total Nonoperating Revenues (Expenses)		(176,000)		(62,500)		(2,666)	_	59,834	<u> </u>
Change in Net Position		_		_		1,069,246		1,069,246	
Net Deficit - Beginning		<u> </u>				(3,450,256)			
Net Deficit - Ending	\$		\$		\$	(2,381,010)	\$	1,069,246	

Schedule of Revenues, Expenditures and Changes in Fund Balance – Operating Fund - Budget and Actual Self Insurance

	o o					,			
		Budgeted Amounts							
		Original		Final		Actual Amounts		/ariance with Final Budget Positive (Negative)	% of Budget
REVENUES:									
Premium Contributions	\$	66,915,934	\$	66,915,934	\$	16,929,106	\$	(49,986,828)	25.30 %
General Revenues		_		_		192,948		192,948	— %
Total Revenues		66,915,934		66,915,934		17,122,054		(49,793,880)	25.59 %
EXPENSES:									
Personnel Services		2,915,451		2,915,451		484,744		2,430,707	16.63 %
Professional Services		1,248,950		1,248,950		204,214		1,044,736	16.35 %
Outside Contracts		1,820,910		1,820,910		502,296		1,318,614	27.58 %
Materials and Supplies		44,850		44,850		1,457		43,393	3.25 %
Communications		1,050		1,050		_		1,050	— %
Operating Leases		4,400		4,400		_		4,400	— %
Travel and Entertainment		7,000		7,000		_		7,000	— %
Benefits Provided		61,858,008		61,858,008		14,011,621		47,846,387	22.65 %
Other Operating Expenses		12,300		12,300		<u> </u>		12,300	<u> </u>
Total Expenses		67,912,919		67,912,919		15,204,332		52,708,587	22.39 %
Operating Income (Loss)		(996,985)		(996,985)		1,917,722		2,914,707	
NONOPERATING REVENUES (EXPENSES)								
Transfers In		996,985		996,985		30,939		(966,046)	3.10 %
Interest Revenue		_		_		18,886		18,886	— %
Unrealized Loss on Investments		_				(42,628)		(42,628)	— %
Total Nonoperating Revenues (Expenses)		996,985		996,985		7,197		(989,788)	0.72 %
Change in Net Position		_		_		1,924,919		1,924,919	
Net Position - Beginning						16,856,789		<u> </u>	
Net Position - Ending	\$		\$		\$	18,781,708	\$	1,924,919	