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Employee Compensation + Benefits





STRATEGIC GOAL 6

WORKFORCE FOCUS: Recruit + Retain Employees

- Focus on livable wages, training, and capacity enhancement
 - Regular adjustments to wages tied to cost of living and additional certifications

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Agenda Overview

Workforce

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- Compensation & Benefits
- Vacancies
- Service Time
- Healthcare
- Compensation Strategy Phase II



Workforce

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Civilian Workforce 4,464 Employees Police Uniform 1,090 Employees

Fire Uniform 937 Employees



El Paso Living Wage

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1 ADULT						
0123ChildrenChildChildrenChildren						
Living Wage	\$18.54	\$31.40	\$37.56	\$47.70		
Poverty Wage	\$7.52	\$10.17	\$12.81	\$15.46		
Minimum Wage	\$7.25	\$7.25	\$7.25	\$7.25		

Source: MIT



City of El Paso Minimum Wage

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52% Increase







Paycheck Ex. – Civilian Family Plan

EARNINGS

Code	ltem	Qty/ <u>Hrs</u>	Rate	Amount
100100	Earnings	82.98	\$20.56	\$1,706.07
				\$1,706.07

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- Annual Salary \$42,765
- **Bi-weekly Amt.** \$1,706
- Total Deductions \$713
- Net Take Home \$993

DED	UCT	IONS

Code	ltem	Amount
200100	Total Tax Deduction	\$164.15
200122	CDHP Pre-Tax	\$324.00
200131	Dental w/Ortho	\$48.48
200231	Dependent Life After Tax	\$0.50
200241	457 Deferred Compensation Plan	\$17.06
200251	PPO Vision Pre-Tax	\$6.17
200144	Optional Life After Tax Ded	\$0.41
200167	Regular Employee Pen Pre Tax	\$152.69
		\$713.46





Police Uniform Wages

Collective Bargaining Agreement

September 1, 2023 – August 31, 2027

- 5.8% average step plan adjustment
- 4.5% average increase between steps
- Sick Leave Payout
- Master Level Certification

Police Officer Level 1					
FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
\$47,010	\$47,833	\$54,054	\$55,405	\$56,790	



Fire Uniform Wages

Collective Bargaining Agreement

September 1, 2022 – August 31, 2026

• 3% step plan adjustment

EP

• 5% increase between steps

Firefighter					
FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
\$44,993	\$46,343	\$47,733	\$49,165	\$50,640	

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New Hires Feb – May 2024 vs 2025



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2024 2025



Vacancies

Donortmont	V	acant	Average	FY 2026 Unfunded	Unfunded (Attrition)	Funded Vacancies
Department	FTE	Salary Base	Average Salary	(Attrition)	FTEs	FTEs
AVIATION	0.50	40,515	81,030	(Authon)	-	0.50
CAPITAL IMPROVEMENT DEPARTMENT	16.00	1,089,703	68,106	(939,886)	(13.80)	2.20
CITY ATTORNEY	6.75	589,725	87,367	(361,267)	(4.14)	2.61
CITY CLERK	1.00	40,270	40,270	(9,744)	(0.24)	0.76
CITY MANAGER	6.50	599,807	92,278	(121,800)	(1.32)	5.18
CODE ENFORCEMENT	1.00	63,430	63,430		-	1.00
COMMUNITY AND HUMAN DEVELOPMENT	4.31	231,514	53,715	(233,045)	(4.34)	(0.03)
ECONOMIC DEVELOPMENT	4.00	280,890	70,223	(86,000)	(1.22)	2.78
FIRE	115.00	6,020,903	52,356	(6,307,401)	(120.47)	(5.47)
HUMAN RESOURCES	6.63	377,789	56,982	(373,135)	(6.55)	0.08
INFORMATION TECHNOLOGY	13.50	1,022,243	75,722	(659,121)	(8.70)	4.80
INTERNAL AUDIT	1.00	55,850	55,850	(7,000)	(0.13)	0.87
LIBRARY	2.50	117,381	46,952	(234,652)	(5.00)	(2.50)
MAYOR AND COUNCIL	8.00	473,096	59,137		-	8.00
MUNICIPAL COURT	6.60	434,144	65,779	(155,839)	(2.37)	4.23
MUSEUM AND CULTURAL AFFAIRS	13.00	576,169	44,321	(518,753)	(11.70)	1.30
NONDEPARTMENTAL	8.00	475,465	59,433	(5,394,403)	(90.76)	(82.76)
OFFICE OF THE COMPTROLLER	5.00	248,650	49,730	(63,336)	(1.27)	3.73
PARKS AND RECREATION	119.98	4,749,467	39,585	(2,265,480)	(57.23)	62.75
PLANNING AND INSPECTIONS	23.00	1,189,903	51,735	(869,380)	(16.80)	6.20
POLICE	159.00	6,786,630	42,683	(4,405,291)	(103.21)	55.79
PUBLIC HEALTH	15.09	961,408	63,712	(656,272)	(10.30)	4.79
PURCHASING AND STRATEGIC SOURCING	11.00	641,650	58,332	(220,188)	(3.77)	7.23
STRATEGIC AND LEGISLATIVE AFFAIRS	3.50	194,230	55,494	(26,534)	(0.48)	3.02
STREETS AND MAINTENANCE	74.60	3,474,315	46,573	(1,709,294)	(36.70)	37.90
Z00	16.00	709,311	44,332	(557,141)	(12.57)	3.43
Grand Total	641.46	31,444,458	1,525,127	(26,174,964)	(513.09)	128.37

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FY 2026 Preliminary Budget General Fund

















Employee Healthcare – Self Insured

Total \$78.6 Million

\$66.7 Million anticipated in medical and pharmacy in FY 2025

• Employee premium contributions of \$8.7 Million

FY 2025 Healthcare Trend

- 7.0% increase for medical
- 13% increase for pharmacy

Premiums have been maintained each year since FY2020

• No premium increase anticipated in FY2026

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Civilian Compensation Strategy

- Three-Phased Approach
- Ensure pay ranges are competitive with outside relevant markets
- Address Internal Equity and Compression
 between positions
- Evaluate compensation for alignment with organizational retention goals

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Implemented February 2025

General Services Pay Plan Update

- Minimum Salary increased to \$15.75
- 3,513 employees impacted

\$ 0.50 Adjustment to salary for all others

• 1,513 employees affected

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\$0.50 Adjustment 1,513 Minimum Grade Adjustment 1,610





FY 2026 Phase II Proposed

Professional/Managerial Pay Scale Update

Effective January 2026

- Increase starting pay of Professional Managerial Pay Plan from \$20.85 to \$23.00
- 461 employees impacted
- Address limited Pay Differentiation Between New and Tenured Staff
- Ensures all employees progress toward marketaligned compensation levels and assists with external competitiveness.

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Phase II – Projected Costs

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Effective January 2026

Pay Plan	PM Plan Update	City Service Time Adjustment	Across the Board	Totals
GS	\$0	\$306,761	\$897,617	\$1,204,378
PM	\$1,134,741	\$133,967	\$377,412	\$1,646,120
EX	\$0	\$158,645	\$140,913	\$299,558
Total	\$1,134,741	\$599,373	\$1,415,942	\$3,150,055





Foundations for a Strong Organization

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REMOVE THIS BOX ONCE THE Compensation & PRESENTATION IS FINALIZED. Workforce Engagement **Benefits** Competitive and Cultivating a • Ensure we attract • equitable pay positive, inclusive and retain top culture improves structures morale and support recruitment and performance capacity with the retention Ongoing development and Benefits promote ۲ employee wellrecognition drive satisfaction and being and financial security loyalty



talent

• Align staff

City's goals

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Questions?







Mission

Deliver exceptional services to support a high quality of life and place for our community

Vision

Develop a vibrant regional economy, safe and beautiful neighborhoods and exceptional recreational, cultural and educational opportunities powered by a high performing government

☆ Values

Integrity, Respect, Excellence, Accountability, People



🞯 Misión

Brindar servicios excepcionales para respaldar una vida y un lugar de alta calidad para nuestra comunidad

Visión

Desarrollar una economía regional vibrante, vecindarios seguros y hermosos y oportunidades recreativas, culturales y educativas excepcionales impulsadas por un gobierno de alto desempeño

☆ Valores

Integridad, Respeto, Excelencia, Responsabilidad, Personas