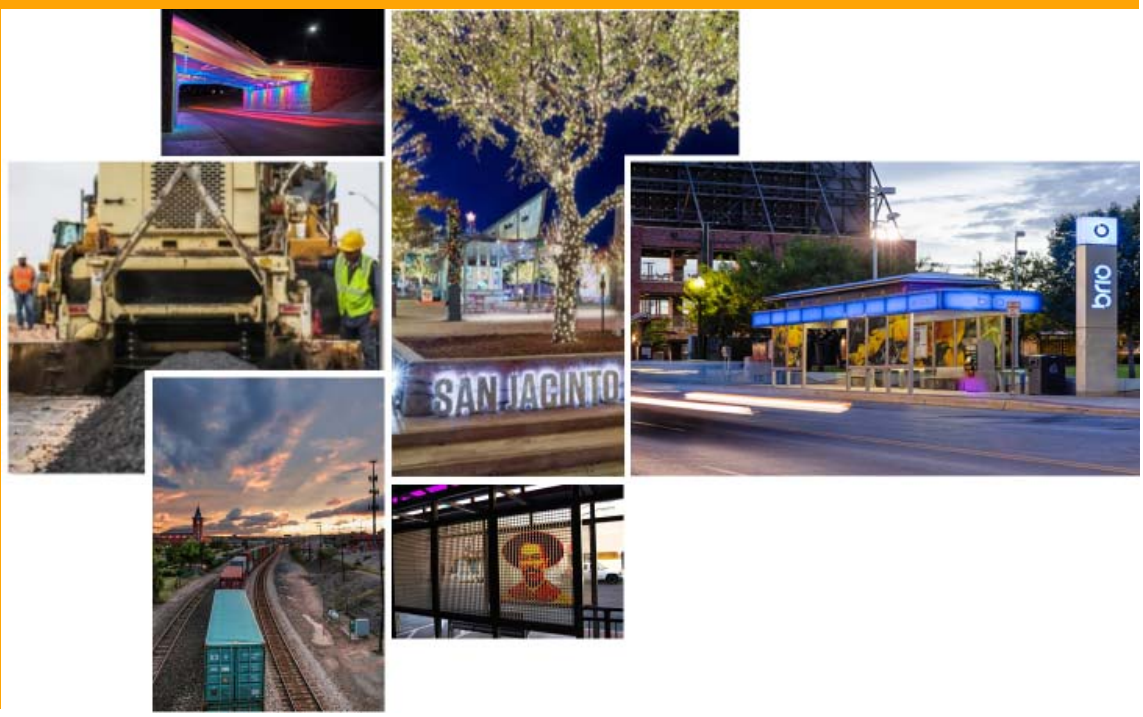
FY 2021
Proposed Budget



CITY OF EL PASO

This budget will raise more total property taxes than last year's budget by $5,631,368 or 1.7%, and of that amount $4,614,504 is tax revenue to be raised from new property added to the tax roll this year.

FY 2020-2021 Proposed Budget Book Document Guide

Overview

This document, as filed, serves as the official City of El Paso Proposed Budget for Fiscal Year 2020-2021.

Document Organization

This document guide serves as a cover page to help read and navigate the book. Next are citywide reports that give the reader a high level overview of the budget. The book is then divided into eight major sections, one for each of the City's 8 Strategic Goals with subsections for each department funded by that goal. The documents within each goal and department are as follows:

- Summary sheet
  - Expenditures by group
  - Sources of funds
  - FTE count
- General Fund Report[1]
- Non-General Fund Report
- All Funds

  Summary and Detail for Revenue and Expenditures
- Position Summary
  - Adopted FTE's by position for FY 2019 and FY 2020 and Proposed FY 2021

[1] Not included for enterprise departments

Three years of actuals, one year of adopted budget, the proposed budget for FY 2021, and a comparison of FY 2020 to FY 2021

Goal or Department

Goal 1

Create and Environment Conductive to Strong, Sustainable Economic Development

More detailed categories than in previous years to provide deeper analysis on first glance

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	22,635,761	24,694,313	25,198,375	23,350,845	20,642,249	(2,708,596)	-12%
Employee Benefits	6,130,251	4,634,751	4,360,269	8,018,177	7,586,753	(431,424)	-5%
Contractual Services	2,090,071	2,370,346	1,712,852	1,650,000	1,654,000	4,000	0%
Professional Services	5,607,153	6,128,921	1,886,756	4,665,690	2,560,135	(2,105,555)	-45%
Outside Contracts	17,662,769	17,473,106	19,389,283	29,743,853	22,215,765	(7,528,089)	-25%
Interfund Services	22,323	33,391	7,817	22,300	18,700	(3,600)	-16%
Building Leases	390,580	394,321	420,024	406,602	454,924	48,322	12%
Fuel & Lubricants	231,312	250,013	236,974	299,490	272,386	(27,104)	-9%
Materials & Supplies	3,004,926	3,525,383	3,040,728	2,126,187	1,862,826	(263,361)	-12%
Maintenance & Repairs	1,783,885	3,067,530	2,342,426	1,192,434	1,140,800	(51,634)	-4%
Minor Equipment & Furniture	2,441,491	519,062	879,031	334,000	218,300	(115,700)	-35%
Communications	316,242	188,212	167,984	399,233	390,738	(8,495)	-2%
Utilities	2,574,025	2,701,669	2,237,194	2,972,061	2,901,758	(70,303)	-2%
Travel	325,712	396,053	360,519	717,753	417,583	(300,170)	-42%
Other Operating Expenditures	22,813,195	21,900,511	23,139,300	3,160,204	3,204,947	44,743	1%
Community Service Projects	-	114,000	175,000	584,331	578,841	(5,490)	-1%
Interest Expense	181,237	118,811	-	-	-	-	0%
Other Non-Operating Expenditures	2,247,361	2,950,087	3,923,289	11,083,411	10,687,630	(395,781)	-4%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	34,308,487	45,349,889	35,237,779	30,533,243	24,842,457	(5,690,786)	-19%
Capital Expenditures	21,037,531	39,263,124	29,444,469	5,129,389	2,930,321	(2,199,068)	-43%
Total Expenditures	*145,804,312*	*176,073,492*	*154,160,069*	*126,389,203*	*104,581,111*	*(21,808,092)*	-17%

The type of funding that supports this goal or department

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	1,712,958	1,863,266	1,675,327	1,914,207	1,826,045	(88,161)	-5%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	3,102,297	3,696,597	1,893,099	4,000,000	2,762,500	(1,237,500)	-31%
Special Revenue	25,985,982	31,458,332	21,669,486	32,348,904	24,128,472	(8,220,432)	-25%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	115,003,075	139,055,296	128,922,158	88,126,093	75,864,094	(12,261,999)	-14%
Internal Service	-	-	-	-	-	-	0%
Total Funds	*145,804,312*	*176,073,492*	*154,160,069*	*126,389,203*	*104,581,111*	*(21,808,092)*	-17%

# of Full Time Equivalent positions funded by General Fund or other funds

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	20.03	20.70	21.00	15.00	14.30	(0.70)	
Non-General Fund	304.32	304.65	302.60	296.60	292.30	(4.30)	
Total Authorized	*324.35*	*325.35*	*323.60*	*311.60*	*306.60*	*(5.00)*	

Three years of actuals, one year of adopted budget, the proposed budget for FY 2021, and a comparison of FY 2020 to FY 2021

All Funds City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	252,776,786	268,601,930	297,360,003	325,181,058	330,712,427	5,531,368	2%
Penalties and Interest-Delinquent Taxes	1,963,437	2,005,570	2,349,363	0	0	0	0%
Sales Taxes	143,707,257	151,581,334	158,940,294	157,461,868	130,513,823	-26,948,045	-17%
Franchise Fees	61,487,777	61,718,547	68,461,186	77,278,953	70,205,662	-7,073,291	-9%
Charges for Services	140,543,839	146,242,382	146,958,534	137,437,241	132,592,432	-4,844,809	-4%
Fines and Forfeitures	9,434,023	9,800,032	10,825,592	9,606,626	5,191,204	-4,415,422	-46%
Licenses and Permits	16,332,037	16,042,344	16,644,020	15,105,986	12,286,778	-2,819,208	-19%
Intergovernmental Revenues	70,217,093	96,896,365	64,268,516	46,456,715	54,701,654	8,244,939	18%
County Participation	469,169	0	0	0	125,930	125,930	100%
Interest	3,517,569	6,502,857	11,127,100	1,000,500	600,500	-400,000	-40%
Rents and Other	5,222,517	5,847,288	7,251,508	12,979,021	10,374,306	-2,604,715	-20%
Other Sources (Uses)	92,213,897	116,385,102	406,060,732	115,174,793	102,174,521	-13,000,272	-11%
SIF Revenues	61,546,784	61,070,923	62,513,463	65,920,047	66,845,934	925,887	1%
Enterprise Revenues	75,750,842	80,981,410	83,336,739	83,240,103	60,988,208	-22,251,895	-27%
TOTAL REVENUES	**935,183,028**	**1,023,676,084**	**1,336,097,050**	**1,046,842,912**	**977,313,379**	**-69,529,534**	**-7%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	302,087,442	315,956,070	333,543,641	331,765,773	320,659,602	-11,106,171	-3%
Employee Benefits	107,964,164	105,508,785	110,079,996	128,893,252	135,013,574	6,120,322	5%
Contractual Services	3,186,147	3,408,785	2,779,994	2,690,851	2,695,741	4,890	0%
Professional Services	69,060,887	64,627,667	71,243,869	75,575,866	72,816,670	-2,759,195	-4%
Outside Contracts	68,104,816	69,787,312	78,567,310	87,995,997	80,471,004	-7,524,993	-9%
Interfund Services	12,852,613	12,437,669	11,072,346	10,845,074	10,382,797	-462,277	-4%
Building Leases	4,374,595	4,815,548	5,061,068	4,624,021	5,204,035	580,013	13%
Fuel & Lubricants	7,857,433	8,962,454	8,121,859	9,572,045	9,501,416	-70,629	-1%
Materials & Supplies	32,234,337	33,431,019	33,174,232	36,204,560	34,261,825	-1,942,735	-5%
Maintenance & Repairs	10,585,763	22,666,434	25,347,722	9,110,745	6,680,136	-2,430,609	-27%
Minor Equipment & Furniture	4,966,186	4,222,539	6,820,163	2,468,318	2,773,900	305,582	12%
Communications	3,472,634	3,332,759	2,971,482	3,853,354	3,844,052	-9,302	0%
Utilities	19,456,421	20,106,391	19,799,290	22,121,637	22,200,316	78,679	0%
Travel	1,209,583	1,351,578	1,571,437	1,744,298	1,441,519	-302,780	-17%
Other Operating Expenditures	67,448,437	67,374,085	71,291,237	23,300,309	21,202,453	-2,097,856	-9%
Community Service Projects	10,495,260	13,886,562	10,255,867	10,707,476	14,249,563	3,542,087	33%
Interest Expense	58,957,760	54,976,233	55,708,328	61,175,952	60,388,063	-787,889	-1%
Other Non-Operating Expenditures	49,487,494	66,699,724	62,717,751	72,565,079	70,504,482	-2,060,596	-3%
Grant Match	-349,601	-81,588	71,318	3,252,448	3,552,864	300,415	9%
Operating Transfers Out	80,264,829	82,399,298	147,556,333	108,216,546	84,675,143	-23,541,403	-22%
Capital Expenditures	123,259,476	171,607,233	174,621,125	40,159,311	14,794,224	-25,365,087	-63%
TOTAL EXPENDITURES	**1,036,976,677**	**1,127,476,555**	**1,232,376,366**	**1,046,842,912**	**977,313,379**	**-69,529,534**	**-7%**

More detailed categories than previous years to provide deeper analysis on first glance

Two years of Adopted staffing and the Proposed FY 2021 staffing

Contract positions

# of Full Time Equivalent (FTE) positions with that job title

International Bridges
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accountant	1.00	1.00	1.00
Accounting/Payroll Clerk	1.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Collections Supervisor	1.00	1.00	1.00
Economic Analyst	1.00	1.00	1.00
Economist	0.00	0.00	1.00

Total City

Mission Statement

Deliver exceptional services to support a high quality of life and place for our community

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	302,087,442	315,956,070	333,543,641	331,765,773	320,659,602	(11,106,171)	-3%
Employee Benefits	107,964,164	105,508,785	110,079,996	128,893,252	135,013,574	6,120,322	5%
Contractual Services	3,186,147	3,408,785	2,779,994	2,690,851	2,695,741	4,890	0%
Professional Services	69,060,887	64,627,667	71,243,869	75,575,866	72,816,670	(2,759,195)	-4%
Outside Contracts	68,104,816	69,787,312	78,567,310	87,995,997	80,471,004	(7,524,993)	-9%
Interfund Services	12,852,613	12,437,669	11,072,346	10,845,074	10,382,797	(462,277)	-4%
Building Leases	4,374,595	4,815,548	5,061,068	4,624,021	5,204,035	580,013	13%
Fuel & Lubricants	7,857,433	8,962,454	8,121,859	9,572,045	9,501,416	(70,629)	-1%
Materials & Supplies	32,234,337	33,431,019	33,174,232	36,204,560	34,261,825	(1,942,735)	-5%
Maintenance & Repairs	10,585,763	22,666,434	25,347,722	9,110,745	6,680,136	(2,430,609)	-27%
Minor Equipment & Furniture	4,966,186	4,222,539	6,820,163	2,468,318	2,773,900	305,582	12%
Communications	3,472,634	3,332,759	2,971,482	3,853,354	3,844,052	(9,302)	0%
Utilities	19,456,421	20,106,391	19,799,290	22,121,637	22,200,316	78,679	0%
Travel	1,209,583	1,351,578	1,571,437	1,744,298	1,441,519	(302,780)	-17%
Other Operating Expenditures	67,448,437	67,374,085	71,291,237	23,300,309	21,202,453	(2,097,856)	-9%
Community Service Projects	10,495,260	13,886,562	10,255,867	10,707,476	14,249,563	3,542,087	33%
Interest Expense	58,957,760	54,976,233	55,708,328	61,175,952	60,388,063	(787,889)	-1%
Other Non-Operating Expenditures	49,487,494	66,699,724	62,717,751	72,565,079	70,504,482	(2,060,596)	-3%
Grant Match	(349,601)	(81,588)	71,318	3,252,448	3,552,864	300,415	9%
Operating Transfers Out	80,264,829	82,399,298	147,556,333	108,216,546	84,675,143	(23,541,403)	-22%
Capital Expenditures	123,259,476	171,607,233	174,621,125	40,159,311	14,794,224	(25,365,087)	-63%
Total Expenditures	***1,036,976,677***	***1,127,476,555***	***1,232,376,366***	***1,046,842,912***	***977,313,379***	***(69,529,534)***	***-7%***

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	379,646,683	399,855,488	428,981,787	457,944,931	436,083,098	(21,861,833)	-5%
Community Development Block Grants	12,658,561	12,692,462	10,741,549	12,191,913	12,427,810	235,897	2%
Debt Service	96,127,161	104,218,653	151,101,998	113,755,724	111,659,745	(2,095,979)	-2%
Capital Projects	76,283,667	128,587,094	154,407,899	10,315,000	2,832,500	(7,482,500)	-73%
Special Revenue	92,480,550	101,683,220	104,186,674	114,653,334	97,880,034	(16,773,300)	-15%
Fiduciary Funds	-	-	282,491	-	-	-	0%
Enterprise	300,129,570	304,583,583	305,355,087	253,841,964	231,615,274	(22,226,690)	-9%
Internal Service	79,650,484	75,856,055	77,318,880	84,140,047	84,814,919	674,872	1%
Total Funds	***1,036,976,677***	***1,127,476,555***	***1,232,376,366***	***1,046,842,912***	***977,313,379***	***(69,529,534)***	***-7%***

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT
General Fund	3,976.99	4,043.00	4,128.09	4,383.43	4,361.74	(21.69)
Non-General Fund	2,145.65	2,154.88	2,236.36	2,279.50	2,460.40	180.90
Total Authorized	***6,122.64***	***6,197.88***	***6,364.45***	***6,662.93***	***6,822.14***	***159.21***

General Funds

General Fund - City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Property Taxes	159,149,901	170,814,897	192,095,217	214,383,503	214,383,503	222,086,153	7,702,650	4%
Penalties and Interest-Delinquent Taxes	1,289,169	1,316,914	1,581,339	0	0	0	0	0%
Sales Taxes	87,704,730	92,109,776	96,649,172	97,069,368	97,069,368	79,490,426	-17,578,942	-18%
Franchise Fees	53,599,045	53,828,945	50,463,842	52,718,813	52,718,813	45,465,495	-7,253,318	-14%
Charges for Services	31,808,808	34,079,471	34,961,973	33,691,955	33,741,955	32,267,367	-1,424,588	-4%
Fines and Forfeitures	7,760,033	8,143,341	9,081,658	8,692,126	8,695,126	4,950,740	-3,741,386	-43%
Licenses and Permits	14,939,427	14,352,347	14,809,826	13,414,986	13,414,986	10,640,778	-2,774,208	-21%
Intergovernmental Revenues	452,977	1,013,206	1,002,594	984,329	984,329	984,329	0	0%
County Participation	469,169	0	0	0	0	0	0	0%
Interest	300,031	738,134	1,330,102	500,000	591,609	100,000	-400,000	-80%
Rents and Other	1,523,350	1,679,754	2,181,430	2,821,945	2,821,945	1,954,438	-867,507	-31%
Other Sources (Uses)	20,886,558	23,337,863	30,055,456	33,667,906	33,667,906	38,143,373	4,475,466	13%
TOTAL REVENUES	**379,883,197**	**401,414,649**	**434,212,608**	**457,944,931**	**458,089,541**	**436,083,098**	**-21,861,833**	**-5%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	212,373,414	219,759,534	231,603,609	243,812,292	243,431,516	238,373,257	-5,439,035	-2%
Employee Benefits	75,241,467	80,727,444	84,182,614	91,136,465	91,110,312	98,029,099	6,892,634	8%
Contractual Services	1,089,250	1,034,469	1,062,101	1,040,851	1,035,851	1,041,741	890	0%
Professional Services	7,078,456	6,455,270	7,857,588	6,405,198	5,962,898	4,584,129	-1,821,068	-28%
Outside Contracts	20,075,899	20,248,620	21,652,797	22,075,858	21,121,208	23,491,733	1,415,875	6%
Interfund Services	5,379,760	5,175,457	4,755,149	4,257,260	3,939,782	4,089,648	-167,612	-4%
Building Leases	1,629,379	1,789,773	2,051,059	2,164,783	2,046,580	2,043,636	-121,147	-6%
Fuel & Lubricants	2,502,578	3,234,908	3,088,567	3,296,966	3,007,953	3,188,284	-108,682	-3%
Materials & Supplies	8,787,529	8,493,872	9,757,808	10,987,759	9,784,148	11,018,620	30,861	0%
Maintenance & Repairs	2,705,670	4,203,443	3,991,931	5,417,038	4,787,600	4,610,993	-806,045	-15%
Minor Equipment & Furniture	676,747	833,344	1,208,706	1,387,595	973,286	1,221,039	-166,556	-12%
Communications	2,464,531	2,487,879	2,046,396	2,437,959	2,413,301	2,373,418	-64,541	-3%
Utilities	15,102,835	15,617,996	15,713,952	17,128,826	15,821,306	17,192,414	63,588	0%
Travel	337,006	378,085	437,874	514,857	317,586	361,292	-153,566	-30%
Other Operating Expenditures	4,041,339	4,017,495	3,062,107	4,750,287	4,106,408	4,609,416	-140,871	-3%
Community Service Projects	-185,849	635,563	438,950	520,100	608,484	237,850	-282,250	-54%
Interest Expense	473,560	355,553	0	0	0	0	0	0%
Other Non-Operating Expenditures	7,546,324	8,109,979	1,319,064	1,424,418	1,465,501	1,469,496	45,078	3%
Grant Match	1,386,480	1,372,582	1,302,461	1,815,079	1,634,530	1,522,655	-292,424	-16%
Operating Transfers Out	10,406,395	13,808,549	32,581,613	35,459,516	42,170,771	16,406,942	-19,052,574	-54%
Capital Expenditures	533,914	1,115,674	867,442	1,911,825	2,350,519	217,437	-1,694,388	-89%
TOTAL EXPENDITURES	**379,646,683**	**399,855,488**	**428,981,787**	**457,944,931**	**458,089,541**	**436,083,098**	**-21,861,833**	**-5%**

General Fund - City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT								
	PROPERTY TAXES								
401010	REAL PROPERTY TAX COLLECTIONS	158,773,272	170,230,332	191,539,529	213,883,503	213,883,503	221,686,153	7,802,650	4%
401020	PERSONAL PROP TAX COLLECTION	71,204	135,140	103,050	100,000	100,000	100,000	0	0%
401050	SPECIAL FEES DELING TAX COLLEC	305,426	449,425	452,637	400,000	400,000	300,000	-100,000	-25%
	TOTAL PROPERTY TAXES	159,149,901	170,814,897	192,095,217	214,383,503	214,383,503	222,086,153	7,702,650	4%
	PENALTIES AND INTEREST - DELINQUENT TAXES								
401030	PENALTIES PROP TAX COLLECTION	1,289,169	1,316,914	1,581,339	0	0	0	0	0%
	TOTAL PENALTIES AND INTEREST - DELINQUENT TAXES	1,289,169	1,316,914	1,581,339	0	0	0	0	0%
	SALES TAXES								
411000	SALES TAX	85,008,643	89,530,081	93,852,294	94,200,000	94,200,000	78,746,761	-15,453,239	-16%
411020	MIXED BEVERAGE TAX	2,646,802	2,578,094	2,768,037	2,809,368	2,809,368	699,903	-2,109,465	-75%
411030	BINGO TAX	49,285	1,601	28,841	60,000	60,000	43,762	-16,238	-27%
	TOTAL SALES TAXES	87,704,730	92,109,776	96,649,172	97,069,368	97,069,368	79,490,426	-17,578,942	-18%
	FRANCHISE FEES								
420230	TEXAS GAS SERVICE	6,161,688	6,188,800	6,362,596	6,500,000	6,500,000	5,338,616	-1,161,384	-18%
420240	TIME-WARNER	2,841,754	3,214,398	3,361,752	3,300,000	3,300,000	3,311,563	11,563	0%
420250	EL PASO WATER UTILITIES	16,553,043	17,743,597	18,282,458	19,803,698	19,803,698	18,820,292	-983,406	-5%
420290	AT&T	4,041,100	3,342,435	3,028,131	3,400,000	3,400,000	2,563,848	-836,152	-25%
420300	ONEOK	715,946	570,455	473,484	650,000	650,000	297,228	-352,772	-54%
420320	ELECTRIC COMPANY	17,255,362	16,660,658	15,154,107	17,800,000	17,800,000	13,868,833	-3,931,167	-22%
420330	TELECOM FRANCHISES	3,567,293	3,675,509	3,801,314	1,265,115	1,265,115	1,265,115	0	0%
420340	ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	0	0	0	0	0	0%
	TOTAL FRANCHISE FEES	53,599,045	53,828,945	50,463,842	52,718,813	52,718,813	45,465,495	-7,253,318	-14%
	CHARGES FOR SERVICES								
405060	Reimbursed Overtime	2,213,740	3,109,704	2,690,052	2,700,000	2,700,000	2,400,000	-300,000	-11%
405067	REIMBURSED EXPENDITURES	4,574,425	3,479,685	2,830,207	2,801,404	2,801,404	2,291,611	-509,793	-18%
430620	REIMBURSED DAMAGES	92	359	4,670	0	0	0	0	0%
431180	FOOD ESTAB SITE ASSESSMENT	77,686	75,415	90,099	75,000	75,000	35,000	-40,000	-53%
431200	AMBULANCE SERVICE REVENUE	11,103,499	10,924,443	11,056,254	11,498,406	11,498,406	11,045,000	-453,406	-4%
431210	FOOD SERV INSPEC REVENUE	2,000	0	0	0	0	0	0	0%
431260	COUNTY FOOD SAFETY	112,600	120,210	112,450	120,000	120,000	78,000	-42,000	-35%
431270	OVERSEAS IMMUNIZATIONS	30,021	22,224	23,884	22,000	22,000	14,300	-7,700	-35%
431310	DENTAL CLINIC FEES	256,634	296,685	311,463	300,000	300,000	150,000	-150,000	-50%
431320	STD CLINIC VISIT	138,276	143,475	174,879	145,000	145,000	0	-145,000	-100%
431330	LAB TB-MYCOLOGY TESTS	35,472	21,560	43,979	35,000	35,000	10,000	-25,000	-71%
431340	MILK AND DAIRY LAB TESTS	22,374	21,824	34,442	20,000	20,000	13,000	-7,000	-35%
431360	ROUTINE IMMUNIZATIONS	27,242	16,524	15,117	15,000	15,000	9,750	-5,250	-35%
431380	WATER LAB TESTS	80,288	68,678	71,383	70,000	70,000	45,500	-24,500	-35%

General Fund - City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
440040 GENERAL ADMISSIONS REVENUE	530,745	753,893	753,366	1,541,320	1,541,320	917,643	-623,677	-40%
440200 METER REVENUE	3,807	3,648	3,341	2,500	2,500	1,650	-850	-34%
443000 LIBRARY FEES	45,885	45,871	47,797	52,270	52,270	13,363	-38,907	-74%
443010 EVENT FEES	50,528	74,901	103,855	86,300	86,300	56,096	-30,204	-35%
443020 INSTRUCTIONAL FEES	484,625	465,267	539,872	564,850	564,850	387,999	-176,851	-31%
443030 MEMBERSHIP FEES	13,637	11,090	17,192	10,000	10,000	9,100	-900	-9%
443040 CHILD CARE SERVICES	425,310	409,911	442,688	414,342	414,342	106,020	-308,322	-74%
443060 SALES TO THE PUBLIC	25,040	18,350	14,777	379,405	379,405	246,665	-132,740	-35%
443070 ORGANIZED SPORTS LEAGUES FEES	912,812	933,271	1,052,923	1,067,700	1,067,700	673,075	-394,625	-37%
443550 MISC CHARGES-SALES TO DEPTS	91,322	604	866	0	0	0	0	0%
443560 INDIRECT COST RECOVERY	4,738,543	5,865,784	5,514,609	5,378,916	5,378,916	6,420,926	1,042,010	19%
450400 GUS AND GOLDIE ROYALTY REVENUE	2,450	30	2,260	2,500	2,500	2,500	0	0%
450630 PUBLIC INFOR DISTRIBUTION FEE	15,566	17,771	23,996	17,247	17,247	13,324	-3,923	-23%
450635 PREP AND RELEASE OF LIENS	54,853	42,237	43,038	46,750	46,750	40,000	-6,750	-14%
450640 BANK FEES CREDIT CARD FEES	150,959	145,807	160,067	143,000	143,000	86,413	-56,587	-40%
450645 SOFTWARE MNTC FEE ACCELA	391,033	362,450	308,277	275,000	275,000	155,000	-120,000	-44%
450650 MISC NON-OPERATING REVENUES	859,203	2,037,192	3,399,070	1,027,430	1,027,430	853,743	-173,687	-17%
450680 PHOTOSTATS	164,977	169,833	152,938	150,000	150,000	150,000	0	0%
450690 VENDING MACHINE PROCEEDS	54,334	37,218	27,343	40,000	40,000	0	-40,000	-100%
450730 ANNUAL REGISTRATION FEE-LOBBY	2,400	3,000	2,250	2,400	2,400	1,200	-1,200	-50%
460400 PROGRAM INCOME	0	0	1,000,000	500,000	500,000	500,000	0	0%
470500 TRANSFER FROM CAPITAL PROJECTS	4,116,431	4,380,559	3,892,570	4,188,215	4,238,215	5,540,489	1,352,274	32%
TOTAL CHARGES FOR SERVICES	31,808,808	34,079,471	34,961,973	33,691,955	33,741,955	32,267,367	-1,424,588	-4%
FINES AND FORFEITURES								
440390 ANTICIPATED WARRANT FEES	22,370	-1,068	-1,192	0	0	0	0	0%
440400 MOVING VIOLATION FINES	2,019,772	2,925,476	3,385,635	3,150,661	3,150,661	2,075,105	-1,075,556	-34%
440410 PUBLIC INSPECTION VIOLATIONS	17,826	31,884	33,613	27,944	27,944	8,126	-19,818	-71%
440420 HEALTH CODE VIOLATIONS	11,703	14,765	15,959	11,142	11,142	6,831	-4,311	-39%
440430 ANIMAL VIOLATIONS	53,665	59,894	63,304	64,540	64,540	24,513	-40,027	-62%
440440 LIABILITY INSURANCE VIOLATIONS	1,128,350	752,197	927,692	860,073	860,073	564,580	-295,493	-34%
440450 MISDEMEANORS	116,357	122,116	121,396	116,844	116,844	59,563	-57,281	-49%
440460 MISDEMEANOR WARRANTS	5,915	0	0	0	0	0	0	0%
440470 MOVING WARRANTS	997,798	942,565	1,398,126	1,235,919	1,235,919	680,477	-555,442	-45%
440480 ARREST FEES - MOVING VIOLATION	265,657	295,789	323,832	314,185	314,185	171,481	-142,704	-45%
440490 PARKING COURT COSTS	64,164	75,990	73,563	74,543	74,543	34,223	-40,320	-54%
440500 CITY COURT COSTS	149,274	174,309	197,899	193,815	193,815	98,816	-94,999	-49%
440510 UNDISTRIBUTED	468	0	0	0	0	0	0	0%
440520 OVERPAYMENT MUNI COURT TICKETS	51,242	0	0	0	0	0	0	0%
440530 SPECIAL EXPENSE FEE	358,708	442,731	416,348	455,637	455,637	198,442	-257,195	-56%
440550 MOVING VIOLATION FORFEITS	807,147	237,385	9,757	0	0	0	0	0%
440560 PARKING FORFEITS FINES	1,476,727	1,815,257	1,815,363	1,901,461	1,901,461	915,202	-986,259	-52%
440570 APPELLATE DOCKET FEES	2,425	-775	185	500	500	0	-500	-100%
440580 RECOVERIES - PROFESSIONAL BOND	1,934	5,573	7,128	10,509	10,509	0	-10,509	-100%
440600 TIME PAYMENT FEES- MUNI COURT	127,772	161,324	198,161	188,683	188,683	50,000	-138,683	-74%

General Fund - City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
440620 CITY - FTA	32,924	35,298	36,488	35,343	35,343	21,045	-14,298	-40%
440640 NARCOTICS REIMBURSEMENT FEE	14,506	15,686	15,826	12,000	12,000	12,000	0	0%
440650 TEEN COURT REVENUE	150	90	2,460	0	3,000	10,896	10,896	100%
440660 JUDICIAL SALARIES- CITY	32,534	36,191	39,469	38,327	38,327	19,440	-18,887	-49%
441000 APPEALS BOARD FEES	646	665	645	0	0	0	0	0%
TOTAL FINES AND FORFEITURES	7,760,033	8,143,341	9,081,658	8,692,126	8,695,126	4,950,740	-3,741,386	-43%
LICENSES AND PERMITS								
441010 BLDG SVCS INVESTIGATION FEES	1,239	1,416	433	600	600	600	0	0%
441020 BUILDING PERMITS	2,088,036	2,163,099	2,270,745	2,000,000	2,000,000	1,399,389	-600,611	-30%
441030 DEMOLITION PERMITS	18,486	24,264	22,971	22,000	22,000	13,899	-8,101	-37%
441040 ELECTRICAL PERMITS	1,992,258	2,003,493	2,287,320	1,999,206	1,999,206	1,714,871	-284,335	-14%
441060 GRADING PERMITS	171,736	183,626	212,605	187,375	187,375	142,342	-45,033	-24%
441070 MECHANICAL PERMITS	1,420,766	1,554,352	1,590,918	1,439,337	1,439,337	1,000,339	-438,998	-31%
441080 MOBILE HOME PLACEMENT PERMITS	2,442	2,213	2,926	3,200	3,200	1,700	-1,500	-47%
441090 PLAN REVIEW FEES	796,038	831,779	1,057,813	863,797	863,797	780,926	-82,871	-10%
441100 TAS PLAN REVIEW FEES	69,976	59,147	53,113	46,677	46,677	40,737	-5,940	-13%
441120 PLUMBING PERMITS	923,907	851,635	878,298	847,445	847,445	597,827	-249,618	-29%
441130 ROOFING PERMITS	1,593,476	794,971	718,264	575,000	575,000	397,448	-177,552	-31%
441140 SIDEWALK AND DRIVEWAY PERMITS	37,669	32,694	35,960	16,000	16,000	18,000	2,000	13%
441150 SIGNS PERMITS	114,568	133,404	149,287	120,000	120,000	93,044	-26,956	-22%
441160 ZONING BOARD FEES	38,515	55,346	47,761	43,000	43,000	35,148	-7,852	-18%
441180 BUILDING SERVICES REPORT SALES	0	0	-815	0	0	0	0	0%
441190 OTHER PERMITS AND LICENSES	146,616	132,597	163,467	143,450	143,450	123,892	-19,558	-14%
441230 PARADE PERMITS	7,232	7,744	7,106	6,400	6,400	6,400	0	0%
441240 PAVING CUT PERMITS	13,615	11,776	7,820	0	0	10,000	10,000	100%
441260 SUBDIVISION PERMITS	274,925	347,451	254,473	300,000	300,000	216,693	-83,307	-28%
441280 TAXI CAB OPERATING PERMITS	29,158	35,908	38,492	31,000	31,000	31,000	0	0%
441290 ALARMS LICENSES	190,049	300,150	355,375	200,000	200,000	200,000	0	0%
441300 ALCOHOLIC BEVERAGE LICENSES	106,738	112,133	169,137	90,000	90,000	119,851	29,851	33%
441310 AMPLIFICATION PERMITS	2,428	3,245	2,844	2,600	2,600	1,880	-720	-28%
441320 ANIMAL PERMIT AND REGISTRATION	30	61	30	0	0	0	0	0%
441340 CAB DRIVER LICENSES	483	241	240	0	0	0	0	0%
441350 CHAUFFEUR LICENSES	784	882	1,176	0	0	0	0	0%
441380 FOOD ESTABLISHMENT LICENSES	741,479	685,003	762,770	650,000	650,000	325,000	-325,000	-50%
441390 FOOD MANAGEMENT SCHOOL FEES	457,735	131,209	101,855	150,000	150,000	79,000	-71,000	-47%
441400 HOME IMPRVMT CONTRACTOR FEE	193,000	172,498	179,000	160,000	160,000	128,493	-31,507	-20%
441410 SIGN CONTRACTOR LICENSES	4,856	3,752	3,752	1,000	1,000	4,900	3,900	390%
441420 ZONING HOME OCCUPATION LICENSE	13,701	12,614	9,647	7,300	7,300	9,386	2,086	29%
441430 PENALTIES LATE FEES	111,817	143,118	141,704	95,000	95,000	142,039	47,039	50%
441440 HAZARDOUS CHEMICALS PERMITS	-1,676	-1,197	-442	0	0	0	0	0%
441480 DRIVERLESS RENTAL FEES	0	0	0	1,000	1,000	0	-1,000	-100%
441490 STORM DRAIN PERMITS FEES	8,147	8,535	5,419	5,000	5,000	3,350	-1,650	-33%
441510 SPECIAL PRIVILEGE PERMITS	27,252	343,621	63,480	37,000	37,000	49,859	12,859	35%
441515 SPECIAL PERMITS - NODES	0	37,500	7,746	11,000	11,000	65,000	54,000	491%
441520 RESIDENTIAL BUILDING PERMITS	2,373,236	2,156,465	2,181,446	2,125,622	2,125,622	1,713,464	-412,159	-19%
441530 APPLICATION ANNUAL PROCESS FEE	49,661	47,271	53,424	50,000	50,000	32,500	-17,500	-35%
441540 CONDEMNATION FEE	840	525	2,048	0	0	0	0	0%
441550 FIRE ACCIDENT INVESTIGATION FE	2,346	2,879	3,143	2,000	2,000	1,300	-700	-35%

General Fund - City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
441560 TEMPORARY LATE FEE PENALTY	7,345	10,112	11,218	7,000	7,000	4,550	-2,450	-35%
441650 3RD PARTY INS VISION CONSULTAN	0	-2,904	0	0	0	0	0	0%
441660 3RD PARTY INS CODE COMP INC	-1,200	-264	0	0	0	0	0	0%
441680 HIRE EL PASO FIRST FEE	14,920	10,732	6,260	14,500	14,500	11,050	-3,450	-24%
442000 FIRE INSPECTIONS FEES	148,825	192,295	197,987	186,192	186,192	186,192	0	0%
442010 HAZMAT FEES	665,260	686,151	711,156	905,710	905,710	905,710	0	0%
442060 FALSE ALARM PENALTY	80,715	68,810	40,455	69,575	69,575	33,000	-36,575	-53%
TOTAL LICENSES AND PERMITS	14,939,427	14,352,347	14,809,826	13,414,986	13,414,986	10,640,778	-2,774,208	-21%
INTERGOVERNMENTAL REVENUES								
460010 STATE GRANT PROCEEDS	2,986	-1,500	0	0	0	0	0	0%
460250 INTERLOCAL AGREEMENTS- HTH	449,992	1,014,706	1,002,594	984,329	984,329	984,329	0	0%
TOTAL INTERGOVERNMENTAL REVENUES	452,977	1,013,206	1,002,594	984,329	984,329	984,329	0	0%
COUNTY PARTICIPATION								
460240 COUNTY PARTICIPATION	469,169	0	0	0	0	0	0	0%
TOTAL COUNTY PARTICIPATION	469,169	0	0	0	0	0	0	0%
INTEREST								
450000 INVESTMENT INTEREST REVENUE	300,031	738,134	1,330,102	500,000	591,609	100,000	-400,000	-80%
TOTAL INTEREST	300,031	738,134	1,330,102	500,000	591,609	100,000	-400,000	-80%
RENTS AND OTHER								
450200 FACILITY RENTALS REVENUE	885,092	1,015,681	1,039,381	2,221,220	2,221,220	1,244,471	-976,749	-44%
450210 PROPERTY LEASE REVENUE	502,166	526,710	561,895	580,000	580,000	691,228	111,228	19%
450600 DONATIONS	56,726	27,085	42,606	5,725	5,725	3,739	-1,986	-35%
450660 PENALTIES AND INTEREST	10,928	11,706	4,061	0	0	0	0	0%
451000 UNREALIZED GAINS LOSSES	-13,319	13,319	11,150	0	0	0	0	0%
470290 PROCEEDS-SALE OF USED EQUIP	1,204	0	213	0	0	0	0	0%
470400 CLAIMS SETTLEMENT	80,552	85,253	522,125	15,000	15,000	15,000	0	0%
TOTAL RENTS AND OTHER	1,523,350	1,679,754	2,181,430	2,821,945	2,821,945	1,954,438	-867,507	-31%

General Fund - City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
OTHER SOURCES (USES)								
431600 AIRPORT INDIRECT COST REIMBURS	1,691,408	1,665,703	1,665,703	1,303,713	1,303,713	1,303,713	0	0%
431610 MASS TRANSIT INDIR COST REIMB	3,679,695	3,679,695	3,679,695	3,679,695	3,679,695	3,679,695	0	0%
470000 INTERFUND TRANSFERS (SOURCES)	15,515,455	17,959,697	24,614,114	28,684,498	28,684,498	31,171,793	2,487,294	9%
470020 FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	0	1,988,172	1,988,172	100%
470300 PROCEEDS-SALE OF FIXED ASSET	0	3,175	0	0	0	0	0	0%
470320 PROCEEDS FROM THE SALE OF LAND	0	3,931	71,624	0	0	0	0	0%
470420 INSURANCE RECOVERY	0	25,662	24,320	0	0	0	0	0%
TOTAL OTHER SOURCES (USES)	20,886,558	23,337,863	30,055,456	33,667,906	33,667,906	38,143,373	4,475,466	13%
TOTAL REVENUES	**379,883,197**	**401,414,649**	**434,212,608**	**457,944,931**	**458,089,541**	**436,083,098**	**-21,861,833**	**-5%**

General Fund - City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	71,653,385	74,127,229	75,690,526	80,714,308	80,374,532	69,476,233	-11,238,075	-14%
501001 COMP ABS NPO AND OPEB	0	0	2	0	0	0	0	0%
501002 OVERTIME - CIVILIAN	1,914,193	1,872,722	2,387,440	1,118,471	1,118,471	1,327,300	208,829	19%
501003 HAZARDOUS PAY	64,229	69,506	104,927	135,650	135,650	149,256	13,606	10%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	535,133	532,318	701,273	41,000	41,000	41,000	0	0%
501008 INCENTIVE PAY	3,452,761	3,535,088	3,968,004	3,957,273	3,957,273	4,160,639	203,366	5%
501009 FIELD TRAINING OFFICER	172,521	147,818	300,428	180,000	180,000	389,868	209,868	117%
501010 SHIFT DIFFERENTIAL - CIVILIAN	323,264	330,004	299,911	84,520	84,520	84,520	0	0%
501011 PART-TIME TEMPORARY	608,421	488,837	786,353	4,162,136	4,121,136	3,630,259	-531,878	-13%
501012 UNIFORM WAGES AND SALARIES	118,942,168	122,630,743	129,152,300	136,818,991	136,818,991	142,967,945	6,148,954	4%
501013 OVERTIME - UNIFORM	8,860,685	9,438,783	10,796,019	10,000,000	10,000,000	10,477,250	477,250	5%
501014 SICK VAC LEAVE PAYOFF -UNIFORM	2,664,587	2,596,715	2,919,399	2,689,318	2,689,318	2,739,318	50,000	2%
501015 LONGEVITY - UNIFORM	1,202,042	1,229,502	1,264,286	1,278,170	1,278,170	1,282,700	4,530	0%
501016 SHIFT DIFFERENTIAL - UNIFORM	617,799	751,571	910,978	845,340	845,340	951,340	106,000	13%
501017 PART-TIME TEMPORARY - CADET	1,355,490	1,994,668	2,305,715	1,782,784	1,782,784	691,486	-1,091,298	-61%
501019 REIMBURSED OVERTIME	-368	0	-1,196	0	0	0	0	0%
501020 EQUIPMENT ALLOWANCE	6,655	5,164	4,160	4,331	4,331	4,144	-187	-4%
501030 TEMPORARY SERVICES CONTRACTS	450	8,867	13,085	0	0	0	0	0%
TOTAL SALARIES & WAGES	212,373,414	219,759,534	231,603,609	243,812,292	243,431,516	238,373,257	-5,439,035	-2%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	1,800,965	1,940,011	2,061,348	2,440,276	2,440,133	2,138,640	-301,636	-12%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	76,087	80,319	80,960	91,001	90,966	82,327	-8,675	-10%
501102 WORKERS COMPENSATION - UNIFORM	5,584,395	6,133,265	6,444,658	6,809,862	6,809,862	7,095,422	285,560	4%
501103 UNEMPLOYMENT COMP - UNIFORM	137,743	138,067	149,102	257,344	257,344	163,626	-93,717	-36%
501104 LIFE INSURANCE	103,211	104,233	105,258	106,641	106,641	108,374	1,733	2%
501105 VSION AND DENTAL - UNIFORM	725,332	732,307	753,522	772,589	772,589	765,426	-7,163	-1%
501108 POS CITY - EMPLOYER CONTRIB	7,649,649	8,409,123	8,012,559	7,888,544	7,878,066	9,622,289	1,733,746	22%
501109 POS FIRE - EMPLOYER CONTRIB	7,204,760	8,351,275	10,062,110	12,094,550	12,094,550	12,221,107	126,557	1%
501110 POS POLICE - EMPLOYER CONTRIB	5,546,050	6,839,494	7,403,825	7,799,451	7,799,451	11,704,475	3,905,024	50%
501114 LIFE INSURANCE - CIVILIAN	171,306	169,710	172,482	187,106	187,127	177,202	-9,904	-5%
501115 VISION AND DENTAL	95	0	0	0	0	0	0	0%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	238,468	250,586	262,149	266,609	266,064	229,768	-36,842	-14%
501119 RELOCATION EXPENDITURES	0	15,474	11,000	0	0	0	0	0%
501120 OTHER EMPLOYEE BENEFITS	124,046	58,423	111,572	75,350	75,350	79,875	4,525	6%
501122 MISC EXPENSE ACCTS-ELEC OFFIC	41,740	40,912	38,328	0	40,928	40,928	40,928	100%
501124 CITY PENSION PLAN CONTRIBUTION	9,825,364	10,089,125	10,444,372	11,706,823	11,672,634	11,479,031	-227,792	-2%
501125 FIRE PENSION PLAN CONTRIBUTION	10,788,838	11,339,205	11,215,738	12,018,080	12,018,080	12,558,898	540,818	5%
501126 POLICE PENSION PLAN CONTRIB	14,241,316	14,632,331	15,304,559	16,584,102	16,584,102	17,158,478	574,376	3%
501127 UNIFORM ALLOWANCES	95,713	91,200	100,225	90,250	90,250	93,525	3,275	4%
501129 FICA CITY MATCH - CIVILIAN	4,320,071	4,491,332	4,609,919	4,680,544	4,662,947	5,071,303	390,759	8%
501130 FICA MED- CITY MATCH-CIVILIAN	1,020,405	1,059,088	1,090,044	1,272,858	1,268,742	1,188,113	-84,745	-7%
501131 FICA CITY MATCH - UNIFORM	36,345	36,055	38,674	0	0	0	0	0%
501132 FICA MED CITY MATCH - UNIFORM	1,845,618	1,915,059	2,039,787	2,259,583	2,259,583	2,328,817	69,234	3%
501140 RETIREES HEALTH PLAN	3,437,112	3,529,534	3,325,694	3,513,188	3,513,188	3,648,895	135,706	4%

General Fund - City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
501141 WORKERS COMPENSATION - CADET	77,597	115,920	125,084	78,515	78,515	17,853	-60,663	-77%
501142 UNEMPLOYMENT COMP - CADET	11,593	3,078	3,062	1,783	1,783	692	-1,091	-61%
501143 LIFE INSURANCE - (EXECUTIVE)	2,112	2,355	3,290	2,368	2,368	0	-2,368	-100%
501144 VISION AND DENTAL	2,376	2,650	3,701	2,664	2,664	1,138	-1,526	-57%
501147 FICA CITY MATCH - CADET	109,668	126,513	172,131	110,533	110,533	42,872	-67,661	-61%
501148 FICA MED - CITY MATCH - CADET	23,490	31,496	40,208	25,850	25,850	10,027	-15,823	-61%
501150 HSA CONTRIBUTIONS	0	-696	-2,745	0	0	0	0	0%
TOTAL EMPLOYEE BENEFITS	75,241,467	80,727,444	84,182,614	91,136,465	91,110,312	98,029,099	6,892,634	8%
CONTRACTUAL SERVICES								
520000 PERSONAL SERVICES CONTRACTS	2,363	0	7,875	0	0	0	0	0%
520010 TEMPORARY SERVICES CONTRACTS	1,086,887	1,034,469	1,054,226	1,032,851	1,032,851	1,033,741	890	0%
520100 CONTRACTUAL SERVICES	0	0	0	8,000	3,000	8,000	0	0%
TOTAL CONTRACTUAL SERVICES	1,089,250	1,034,469	1,062,101	1,040,851	1,035,851	1,041,741	890	0%
PROFESSIONAL SERVICES								
521000 PROFESSIONAL SERVICES	250,776	230,457	249,797	310,000	396,913	227,000	-83,000	-27%
521010 ACOUNTING/AUDIT SERVICES	19,017	4,000	39,553	8,000	8,000	8,000	0	0%
521020 APPRAISAL SERVICES	3,370,993	3,376,438	3,577,594	3,800,054	3,787,054	4,207,088	407,034	11%
521030 ARTISTIC PERFORMANCES SERVICES	25,622	24,048	28,401	34,306	26,305	14,222	-20,084	-59%
521040 ASSESSMENT CENTER SERVICES	17,909	16,263	28,765	37,400	11,534	37,400	0	0%
521070 COLLECTIVE BARGAINING SERVICES	8,464	4,786	2,320	40,000	40,000	40,000	0	0%
521080 DATA PROCESSING SERVICES	0	0	41,267	0	0	0	0	0%
521090 ENGINEERING SERVICES	11,970	0	0	0	0	0	0	0%
521100 EXTERNAL LEGAL COUNSEL SERVICE	2,210,274	1,665,012	2,537,711	300,000	300,000	-1,348,245	-1,648,245	-549%
521110 TITLE SEARCH SERVICES	0	0	6,694	0	0	0	0	0%
521120 HEALTH CARE PROVIDERS SERVICES	893,896	846,284	958,420	986,566	827,724	921,912	-64,654	-7%
521130 INTERPRETER SERVICES	127,161	152,622	135,337	161,500	149,500	161,900	400	0%
521140 COURT REPORTERS	7,526	36,529	11,562	30,000	30,000	30,000	0	0%
521150 EXPERT WITNESSES	58,144	14,900	33,450	69,419	69,419	69,400	-19	0%
521160 MANAGEMENT CONSULTING SERVICES	36,800	5,551	190,990	550,333	249,800	150,333	-400,000	-73%
521170 PROMOTIONAL SERVICES	8,272	39,709	4,993	21,120	10,150	8,620	-12,500	-59%
521210 ELECTR FRANCHISE REVIEW SVCS	0	13,893	0	20,800	20,800	20,800	0	0%
521220 GAS FRANCHISE REVIEW SERVICES	0	0	6,890	21,500	21,500	21,500	0	0%
521230 TEPHONE FRACHISE REVIEW SVCS	20,625	18,038	0	1,000	1,000	1,000	0	0%
521240 CABLE FRANCHISE REVIEW SERVICE	0	0	0	200	200	200	0	0%
521510 ARBITRATION MEDIATION SVCS	10,009	5,789	1,150	10,000	10,000	10,000	0	0%
521520 INVESTIGATIVE SERVICES	998	952	2,693	3,000	3,000	3,000	0	0%
TOTAL PROFESSIONAL SERVICES	7,078,456	6,455,270	7,857,588	6,405,198	5,962,898	4,584,129	-1,821,068	-28%
OUTSIDE CONTRACTS								
522010 BILLING COLLECT AGEN CONTRACTS	1,433,739	1,358,179	1,484,439	1,773,412	1,773,412	1,861,997	88,585	5%
522020 DATA PROCESS SERVICES CONTRACT	4,412,701	5,278,042	5,552,962	5,130,050	5,018,397	4,900,513	-229,537	-4%
522030 ELECTIONS CONTRACTS	391,556	0	496,810	250,000	250,000	600,000	350,000	140%
522040 ENVIRONMENTAL CONTRACTS	26,603	18,653	26,003	31,015	29,002	34,019	3,004	10%
522050 LEGAL NOTICES CONTRACTS	206,840	71,112	215,893	169,616	168,083	169,616	0	0%

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	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522060 MAINT SVCS CONTRACT-JANITORIAL	1,946,927	2,085,158	2,118,931	2,369,931	2,237,600	2,915,569	545,638	23%
522080 PERSONNEL RECRUITMENT CONTRACT	78,671	29,627	7,376	1,350	45,398	1,350	0	0%
522090 PRINTING SERVICES CONTRACTS	111,598	110,576	103,889	156,867	142,457	192,550	35,683	23%
522110 REC AND CULTURAL CONTRACTS	400,715	447,422	434,345	458,518	444,007	458,518	0	0%
522120 SECURITY CONTRACTS	843,542	880,271	1,001,228	1,062,096	969,013	1,817,417	755,321	71%
522130 TEMP EMPLOYEE SVCS CONTRACTS	18,103	8,652	7,075	11,500	9,000	11,500	0	0%
522140 TRAINING INSTRUCTION CONTRACTS	177,993	163,459	142,198	192,573	125,256	191,573	-1,000	-1%
522150 OUTSIDE CONTRACTS - NOC	4,936,481	4,786,736	5,480,757	5,503,501	5,164,542	5,300,913	-202,588	-4%
522170 INTERLOCAL AGREEMENTS	468,370	292,116	460,481	503,549	488,149	504,027	478	0%
522200 PEST CONTROL CONTRACTS	55,834	56,506	56,818	73,286	57,268	71,274	-2,012	-3%
522205 MAINTENANCE CONTRACTS	0	0	981	1,500	1,500	1,500	0	0%
522210 GROUNDKEEPING HORTI CONTRACTS	125,879	123,965	154,029	145,900	145,900	145,900	0	0%
522220 LINEN AND INDUSTRIAL CONTRACTS	12,351	10,676	3,151	13,460	8,114	13,836	376	3%
522250 PUB SAFETY EQUIP MAINT CONTRAC	209,184	189,160	180,109	167,802	140,221	176,438	8,636	5%
522260 BLDGS FACILITIES MAINT CONTRAC	960,445	894,863	860,715	900,262	966,050	902,639	2,377	0%
522270 PUBLIC ACCESSES MAINT CONTRACT	1,131,883	1,264,761	525,802	985,399	835,657	985,399	0	0%
522280 VEH HEAVY EQUIP OFF RD MAINT C	463,211	381,592	382,387	400,499	402,670	460,000	59,501	15%
522290 OFFICE EQUIP MAINT CONTRACTS	1,653,734	1,778,476	1,938,881	1,730,173	1,669,413	1,731,585	1,412	0%
522300 VETERINARIAN	9,540	18,618	17,538	43,600	30,100	43,600	0	0%
TOTAL OUTSIDE CONTRACTS	20,075,899	20,248,620	21,652,797	22,075,858	21,121,208	23,491,733	1,415,875	6%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	5,104,429	4,935,444	4,510,062	3,943,058	3,683,080	3,796,600	-146,458	-4%
523010 MOTOR POOL USAGE FEE-INTERF SV	37,941	35,350	37,815	47,239	35,124	50,035	2,796	6%
523020 PRINT SHOP ALLOC-INTERFUND SVC	81,308	54,041	57,201	86,463	53,697	62,513	-23,950	-28%
523040 MAIL ROOM CHARGES	156,082	150,623	150,072	180,500	167,881	180,500	0	0%
TOTAL INTERFUND SERVICES	5,379,760	5,175,457	4,755,149	4,257,260	3,939,782	4,089,648	-167,612	-4%
BUILDING LEASES								
524000 BUILDINGS-LEASES	711,192	722,109	716,834	782,929	773,188	797,687	14,758	2%
524005 LEASED EQUIPMENT	8,452	8,670	8,074	8,500	8,500	8,500	0	0%
524010 BUS STOPS-LEASES	0	-119	0	0	0	0	0	0%
524020 COMPUTER RELATED-LEASES	18	0	0	0	0	0	0	0%
524040 OFFICE EQUIPMENT-LEASES	331,122	358,763	382,054	402,628	386,843	422,590	19,962	5%
524060 PARKING LOTS-LEASES	179,034	210,705	224,859	259,938	230,580	259,938	0	0%
524080 VEHICLES-LEASES	1,080	49,589	51,820	56,000	62,150	69,600	13,600	24%
524110 LEASES NOC	300,480	346,261	550,347	518,067	448,597	355,325	-162,742	-31%
524120 LAND - LEASES	81,988	83,524	79,239	87,921	87,921	87,921	0	0%
524130 COPIER CONTRACT SERVICES	16,014	10,270	37,832	48,800	48,800	42,075	-6,725	-14%
TOTAL BUILDING LEASES	1,629,379	1,789,773	2,051,059	2,164,783	2,046,580	2,043,636	-121,147	-6%

General Fund - City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
FUEL & LUBRICANTS								
530000 GASOLINE - UNLEADED (OFFSITE)	21	0	0	0	0	0	0	0%
530010 GASOLINE - UNLEADED	2,446,978	3,198,834	3,055,153	3,226,641	2,937,228	3,097,959	-128,682	-4%
530040 LUBRICANTS ANTIFREEZE	49,417	33,858	28,736	47,200	57,600	67,200	20,000	42%
530050 DIESEL	77	0	0	0	0	0	0	0%
530070 PROPANE	6,086	2,216	4,678	23,125	13,125	23,125	0	0%
TOTAL FUEL & LUBRICANTS	2,502,578	3,234,908	3,088,567	3,296,966	3,007,953	3,188,284	-108,682	-3%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	462,637	495,571	493,887	561,801	488,318	570,483	8,682	2%
531005 OTHER SUPPLIES	21,966	741	7,383	8,000	8,000	4,750	-3,250	-41%
531010 EQUIPMENT PURCHASE UNDER 500	136,599	155,262	119,715	125,236	117,312	142,813	17,577	14%
531020 PROMOTIONAL SUPPLIES	24,409	37,031	68,168	65,696	55,450	85,346	19,650	30%
531030 PUBLICATIONS & SUBSCRIPTIONS	1,600,472	1,682,239	1,579,154	1,731,866	1,474,722	1,290,377	-441,489	-25%
531035 LEGAL LIBRARY AND RESEARCH EXP	7,299	5,419	18,983	67,450	19,363	66,542	-908	-1%
531040 SUPPLIES COMPUTER EQUIPMENT	265,570	314,624	380,875	396,121	327,370	504,317	108,195	27%
531050 DESKTOP SOFTWARE SUPPLIES	7,383	11,141	6,399	37,556	62,255	33,809	-3,747	-10%
531060 UNDERCOVER SUPPLIES & MATERIAL	0	207	0	20,400	20,400	20,000	-400	-2%
531070 PHOTOGRAPHY FILM VIDEO SUPPLY	15,147	17,318	14,090	18,662	13,382	21,844	3,182	17%
531080 TRAINING MATERIALS	35,108	41,749	26,609	57,765	54,119	57,555	-210	0%
531090 AMMUNITION SUPPLIES	458,364	0	497,176	567,381	573,381	622,623	55,242	10%
531100 ANIMALS & ANIMAL SUPPLIES	14,259	12,817	17,930	21,500	35,366	22,500	1,000	5%
531110 CLEANING SUPPLIES	354,325	426,341	422,396	499,604	487,675	518,864	19,260	4%
531120 CLINICAL MEDICAL SUPPLIES	1,197,515	1,127,589	1,004,188	1,331,026	1,215,521	1,294,946	-36,080	-3%
531130 LAND MAINTENANCE SUPPLIES	609,413	527,116	472,503	864,294	588,407	842,294	-22,000	-3%
531140 BUILDING MAINTENANCE SUPPLIES	27,475	6,559	59,557	28,568	21,766	28,568	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	62,636	70,254	67,934	78,207	41,701	84,230	6,023	8%
531160 RECREATIONAL SUPPLIES	198,349	266,276	451,423	607,043	462,830	520,220	-86,823	-14%
531170 EQUIP MAINT SUP-LOW COST ITEM	195,242	247,928	265,894	359,876	297,570	367,794	7,918	2%
531175 EQIPMENT MTNCE SUPPLIES	0	49	0	0	0	0	0	0%
531180 VEHICLE MAINTENANCE SUPPLIES	861,851	1,130,976	1,398,539	902,641	843,687	880,640	-22,001	-2%
531200 UNIFORMS AND APPAREL SUPPLIES	788,433	790,290	855,607	888,617	865,982	974,813	86,196	10%
531210 INVENTORY PURCH-MAT & SUPPLIES	25,062	25,339	38,033	26,300	26,300	26,300	0	0%
531220 MAINTENANCE SUPPLIES PARTS NOC	510,116	185,001	475,979	504,609	579,524	734,586	229,977	46%
531230 SAFETY GEAR	668,767	744,415	813,999	832,195	817,081	915,062	82,867	10%
531240 FUEL INVENTORY PURCHASES	0	5	0	0	0	0	0	0%
531250 EQUIP OUTSIDE REPAIRS SVCS NOC	6,172	3,639	6,652	20,383	5,162	22,385	2,002	10%
531260 CHEMICAL SUPPLIES	189,816	139,779	178,004	354,547	248,067	354,545	-2	0%
531300 FURNITURE 1000 - 4999 99	7,159	6,890	10,506	7,000	3,916	7,000	0	0%
531310 DATA PROCES EQUIP 1000-4999 99	35,982	15,868	2,346	3,415	28,947	3,415	0	0%
531320 OTHER EQUIPMENT 1000 -4999 99	0	5,439	3,879	0	0	0	0	0%
531999 PCARD CHARGE CLEARING ACCOUNT	0	0	0	0	574	0	0	0%
TOTAL MATERIALS & SUPPLIES	8,787,529	8,493,872	9,757,808	10,987,759	9,784,148	11,018,620	30,861	0%

General Fund - City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
MAINTENANCE & REPAIRS								
532000 BUILDINGS FACILITIES MAINT REP	907,698	1,455,622	1,227,708	1,556,792	1,417,564	1,175,927	-380,865	-24%
532008 EQUIPMENT MAINTENANCE	0	0	0	0	2,300	11,000	11,000	100%
532020 LAND LANDSCAPING - MAINT & REP	179,200	227,268	209,882	203,986	182,268	202,986	-1,000	0%
532030 PUBLIC ACCESSES-MAINT & REP	1,172,927	2,079,188	2,162,295	2,808,237	2,650,977	2,403,267	-404,970	-14%
532040 VEHICLES - MAINT & REPAIRS	29,600	24,825	26,860	26,780	26,780	30,000	3,220	12%
532060 OFFICE EQUIPMENT-MAINT & REP	34,911	20,655	18,917	28,400	24,381	30,000	1,600	6%
532080 PUBLIC SAFETY EQUIP-MAINT REP	230,314	237,789	198,547	461,100	299,584	430,600	-30,500	-7%
532100 ADA-RELATED ACCESS-MAINT & REP	8,844	0	0	0	0	0	0	0%
532120 BUILDINGS - INSIDE	4,500	0	4,470	10,000	10,000	5,000	-5,000	-50%
532130 BUILDINGS - OUTSIDE	52,894	58,778	83,705	45,530	45,530	46,000	470	1%
532140 BUILDINGS - FLOOR	38,722	42,452	0	0	0	0	0	0%
532210 SWIMMING POOLS	46,060	56,866	59,547	276,213	128,216	276,213	0	0%
TOTAL MAINTENANCE & REPAIRS	2,705,670	4,203,443	3,991,931	5,417,038	4,787,600	4,610,993	-806,045	-15%
MINOR EQUIPMENT & FURNITURE								
533000 EQUIPMENT MAT 500 - 4 999 99	14,338	2,964	17,209	6,000	1,000	6,000	0	0%
533005 MINOR EQUIPMENT	0	865	654	900	2,900	0	-900	-100%
533010 FURNITURE 500 - 4 999 99	34,313	15,959	42,027	8,750	9,632	7,700	-1,050	-12%
533020 DATA PROCESS EQP 500-4 999 99	147,389	266,890	196,431	364,449	429,928	369,749	5,300	1%
533030 OTHER EQUIPMENT 500-4 999 99	430,808	469,925	821,373	668,084	475,693	697,678	29,594	4%
533040 FURNITURE & EQUIP LESS 500	49,899	76,741	131,013	339,412	54,133	139,912	-199,500	-59%
TOTAL MINOR EQUIPMENT & FURNITURE	676,747	833,344	1,208,706	1,387,595	973,286	1,221,039	-166,556	-12%
COMMUNICATIONS								
540000 PHONE & INTERNET	1,553,129	1,536,584	1,139,644	1,269,128	1,269,094	1,185,408	-83,720	-7%
540010 LONG DISTANCE	21,231	11,352	20,094	0	0	0	0	0%
540020 WIRELESS COMMUNICATION SERVICE	738,123	760,874	670,138	839,573	874,320	896,680	57,107	7%
540030 POSTAGE	143,833	172,940	202,308	314,600	260,729	275,650	-38,950	-12%
540040 SHIPPING	8,215	6,128	14,212	14,658	9,158	15,680	1,022	7%
TOTAL COMMUNICATIONS	2,464,531	2,487,879	2,046,396	2,437,959	2,413,301	2,373,418	-64,541	-3%
UTILITIES								
541000 ELECTRICITY	8,782,718	8,195,637	7,352,517	8,700,114	7,601,594	8,490,010	-210,104	-2%
541010 WATER	5,646,348	6,749,583	7,643,526	7,694,803	7,515,803	7,972,405	277,602	4%
541020 NATURAL GAS OTHER	673,770	672,776	717,909	733,909	703,909	729,999	-3,910	-1%
TOTAL UTILITIES	15,102,835	15,617,996	15,713,952	17,128,826	15,821,306	17,192,414	63,588	0%

General Fund - City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL								
542000	TRAVEL EXPENSES - ELECTED OFFI	14,223	18,463	29,666	38,100	32,389	34,850	-3,250	-9%
542005	TRAVEL EXPENSE	0	2,118	993	0	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	307,488	337,938	393,252	444,159	270,714	295,058	-149,101	-34%
542030	MILEAGE ALLOWANCES	15,178	19,566	13,962	32,599	14,482	31,384	-1,215	-4%
542035	POSTAGE & SHIPPING	117	0	0	0	0	0	0	0%
	TOTAL TRAVEL	337,006	378,085	437,874	514,857	317,586	361,292	-153,566	-30%
	OTHER OPERATING EXPENDITURES								
544010	ENVIRONMENTAL QUALITY EXPENSE	0	815	848	816	816	816	0	0%
544020	GENERAL LIABILITY INSURANCE EX	1,125,395	997,499	1,135,388	1,229,453	1,209,389	1,457,802	228,350	19%
544040	JUROR EXPENSE	0	0	0	1,500	1,500	1,500	0	0%
544050	OPERATING CONTINGENCY RESERVE	1,011,372	908,833	273,108	750,734	700,734	750,734	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	383,621	302,568	-154,654	397,120	329,139	329,325	-67,795	-17%
544080	PRISONER CUSTODY EXPENSE	374,093	374,093	374,093	375,000	374,094	375,000	0	0%
544090	PROPERTY INSURANCE EXPENSE	162,810	193,546	201,986	209,027	203,791	20,200	-188,827	-90%
544100	PUBLIC INFORMATION PUBLICATION	868	1,962	0	0	0	0	0	0%
544101	PUBLIC INFORMATION SEMINAR	19,530	64,657	28,146	12,809	74,307	12,509	-300	-2%
544110	SALARY ADJUSTMENT RESERVE EXPE	-29,941	104,219	52,110	250,000	75,000	250,000	0	0%
544115	PROFESSIONAL DEVELOPMENT	1,950	3,245	1,200	7,500	1,731	3,500	-4,000	-53%
544120	SEMINARS CONTINUING EDUCATION	325,090	361,119	380,669	685,329	368,358	607,603	-77,726	-11%
544140	PROFESSIONAL LICENSES & MEMBER	349,797	420,145	437,616	502,999	439,548	472,426	-30,573	-6%
544150	INDIRECT COST EXPENDITURES	0	-978	0	0	0	0	0	0%
544160	APPLICANT REIMBURSEMENT	8,380	0	0	0	0	0	0	0%
544180	VOLUNTEER STIPENDS	0	1,341	21,942	0	0	0	0	0%
544210	UNDERGROUND STORAGE TANK TESTI	0	0	1,680	0	0	0	0	0%
544240	TUITION REIMBURSEMENT	280,373	273,070	291,985	300,000	300,000	300,000	0	0%
544250	2 FOR THE ARTS	28,000	11,361	15,992	28,000	28,000	28,000	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	4,041,339	4,017,495	3,062,107	4,750,287	4,106,408	4,609,416	-140,871	-3%
	COMMUNITY SERVICE PROJECTS								
552000	COMMUNITY SERVICE PROJECTS	-185,849	635,683	438,830	520,100	608,484	237,850	-282,250	-54%
552050	HOUSING REHAB SINGLE FAM- 720	0	-120	120	0	0	0	0	0%
	TOTAL COMMUNITY SERVICE PROJECTS	-185,849	635,563	438,950	520,100	608,484	237,850	-282,250	-54%
	INTEREST EXPENSE								
553000	INTEREST EXPENSE	473,560	355,553	0	0	0	0	0	0%
	TOTAL INTEREST EXPENSE	473,560	355,553	0	0	0	0	0	0%
	OTHER NON-OPERATING EXPENDITURES								
554000	OTHER AGENCY EXPENSES	0	0	0	0	38,756	0	0	0%
554020	BANK SVC CHRGS & CR CARD FEES	14,495	11,315	9,492	23,656	26,029	68,724	45,068	191%
554050	CHANGE FUND SHORTAGE	0	-36	276	200	154	200	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	23	8,359	-37	562	562	572	10	2%
554075	OTHER LOSSES	19,037	0	0	0	0	0	0	0%

General Fund - City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
554090 DAMAGES SETTLEMENTS EXPENSE	244,732	532,509	1,422,255	1,400,000	1,400,000	1,400,000	0	0%
554110 PRINCIPAL PAYMENT EXPENSE	6,941,373	7,161,843	0	0	0	0	0	0%
554120 BOND INTEREST EXPENSE	326,664	283,067	0	0	0	0	0	0%
554205 UNREALIZED LOSS ON INVESTMENTS	0	112,922	-112,922	0	0	0	0	0%
TOTAL OTHER NON-OPERATING EXPENDITURES	7,546,324	8,109,979	1,319,064	1,424,418	1,465,501	1,469,496	45,078	3%
GRANT MATCH								
560000 CITY GRANT MATCH	1,386,480	1,372,582	1,302,461	1,815,079	1,636,530	1,522,655	-292,424	-16%
560010 CITY GRANT MATCH REFUNDED	0	0	0	0	-2,000	0	0	0%
TOTAL GRANT MATCH	1,386,480	1,372,582	1,302,461	1,815,079	1,634,530	1,522,655	-292,424	-16%
OPERATING TRANSFERS OUT								
570000 INTERFUND TRANSFERS (USES)	10,406,395	13,808,549	32,581,613	34,251,115	30,150,096	16,406,942	-17,844,173	-52%
570020 FUND BALANCE TRANSFERS (USES)	0	0	0	1,208,401	12,020,675	0	-1,208,401	-100%
TOTAL OPERATING TRANSFERS OUT	10,406,395	13,808,549	32,581,613	35,459,516	42,170,771	16,406,942	-19,052,574	-54%
CAPITAL EXPENDITURES								
580000 LAND	76,000	407,059	0	0	0	0	0	0%
580015 INTANGIBLES	0	70,700	0	0	0	0	0	0%
580020 BUILDINGS & BLDG IMPROVEMENTS	0	28,800	0	0	9,375	0	0	0%
580040 PUBLIC USE FACILITIES EQUIP	135,600	172,676	0	205,707	111,841	217,437	11,730	6%
580050 TRAFFIC CONTROL EQUIPMENT	0	0	0	0	19,000	0	0	0%
580060 CARS VANS LT TRKS MOTORCYCLE	74,464	145,488	190,034	1,458,159	1,224,339	0	-1,458,159	-100%
580070 PUBLIC SAFETY EQUIPMENT	95,610	134,041	31,633	0	0	0	0	0%
580090 FURNITURE FIXTURES & EQUIPMENT	0	26,102	363,854	151,959	262,979	0	-151,959	-100%
580100 IT EQUIPMENT	0	9,850	0	0	431,601	0	0	0%
580150 Major Equipment	90,276	115,074	0	0	0	0	0	0%
580270 CONSTRUCTION (CWIP)	61,965	0	0	0	0	0	0	0%
580290 HEAVY EQUIPMENT	0	0	281,921	0	291,385	0	0	0%
580540 CARS_PICKUPS_VANS_MOTORCYLES	0	0	0	96,000	0	0	-96,000	-100%
580580 AUDIO VISUAL	0	5,884	0	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	533,914	1,115,674	867,442	1,911,825	2,350,519	217,437	-1,694,388	-89%
TOTAL EXPENDITURES	**379,646,683**	**399,855,488**	**428,981,787**	**457,944,931**	**458,089,541**	**436,083,098**	**-21,861,833**	**-5%**

Non General Fund

Non-General Fund City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	93,626,885	97,787,033	105,264,786	110,797,555	108,626,274	-2,171,281	-2%
Penalties and Interest-Delinquent Taxes	674,268	688,655	768,024	0	0	0	0%
Sales Taxes	56,002,527	59,471,558	62,291,122	60,392,500	51,023,397	-9,369,103	-16%
Franchise Fees	7,888,732	7,889,602	17,997,344	24,560,140	24,740,167	180,027	1%
Charges for Services	108,735,031	112,162,911	111,996,562	103,745,287	100,325,065	-3,420,222	-3%
Fines and Forfeitures	1,673,990	1,656,691	1,743,934	914,500	240,464	-674,036	-74%
Licenses and Permits	1,392,610	1,689,997	1,834,194	1,691,000	1,646,000	-45,000	-3%
Intergovernmental Revenues	69,764,116	95,883,159	63,265,922	45,472,386	53,717,325	8,244,939	18%
County Participation	0	0	0	0	125,930	125,930	100%
Interest	3,217,538	5,764,723	9,796,998	500,500	500,500	0	0%
Rents and Other	3,699,167	4,167,534	5,070,078	10,157,076	8,419,868	-1,737,208	-17%
Other Sources (Uses)	71,327,340	93,047,239	376,005,276	81,506,887	64,031,148	-17,475,738	-21%
SIF Revenues	61,546,784	61,070,923	62,513,463	65,920,047	66,845,934	925,887	1%
Enterprise Revenues	75,750,842	80,981,410	83,336,739	83,240,103	60,988,208	-22,251,895	-27%
TOTAL REVENUES	**555,299,831**	**622,261,435**	**901,884,442**	**588,897,981**	**541,230,280**	**-47,667,700**	**-8%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	89,714,028	96,196,536	101,940,032	87,953,482	82,286,345	-5,667,136	-6%
Employee Benefits	32,722,698	24,781,342	25,897,382	37,756,787	36,984,474	-772,312	-2%
Contractual Services	2,096,898	2,374,315	1,717,893	1,650,000	1,654,000	4,000	0%
Professional Services	61,982,431	58,172,396	63,386,281	69,170,668	68,232,541	-938,127	-1%
Outside Contracts	48,028,917	49,538,692	56,914,513	65,920,139	56,979,271	-8,940,868	-14%
Interfund Services	7,472,853	7,262,212	6,317,197	6,587,814	6,293,149	-294,665	-4%
Building Leases	2,745,216	3,025,775	3,010,009	2,459,238	3,160,398	701,160	29%
Fuel & Lubricants	5,354,855	5,727,546	5,033,292	6,275,079	6,313,132	38,053	1%
Materials & Supplies	23,446,808	24,937,148	23,416,424	25,216,801	23,243,206	-1,973,595	-8%
Maintenance & Repairs	7,880,093	18,462,991	21,355,791	3,693,707	2,069,143	-1,624,564	-44%
Minor Equipment & Furniture	4,289,439	3,389,195	5,611,457	1,080,723	1,552,861	472,138	44%
Communications	1,008,103	844,880	925,086	1,415,395	1,470,634	55,239	4%
Utilities	4,353,586	4,488,395	4,085,338	4,992,811	5,007,902	15,091	0%
Travel	872,578	973,493	1,133,563	1,229,441	1,080,227	-149,214	-12%
Other Operating Expenditures	63,407,098	63,356,590	68,229,130	18,550,022	16,593,037	-1,956,985	-11%
Community Service Projects	10,681,109	13,250,999	9,816,916	10,187,376	14,011,713	3,824,337	38%
Interest Expense	58,484,200	54,620,680	55,708,328	61,175,952	60,388,063	-787,889	-1%
Other Non-Operating Expenditures	41,941,170	58,589,745	61,398,686	71,140,661	69,034,986	-2,105,674	-3%
Grant Match	-1,736,081	-1,454,170	-1,231,143	1,437,370	2,030,209	592,839	41%
Operating Transfers Out	69,858,434	68,590,749	114,974,720	72,757,030	68,268,201	-4,488,829	-6%
Capital Expenditures	122,725,562	170,491,559	173,753,683	38,247,486	14,576,787	-23,670,699	-62%
TOTAL EXPENDITURES	**657,329,993**	**727,621,067**	**803,394,579**	**588,897,981**	**541,230,280**	**-47,667,700**	**-8%**

Non-General Fund City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401010	REAL PROPERTY TAX COLLECTIONS	93,146,885	97,307,033	104,784,786	110,317,555	108,146,274	-2,171,281	-2%
401050	SPECIAL FEES DELING TAX COLLEC	480,000	480,000	480,000	480,000	480,000	0	0%
	TOTAL PROPERTY TAXES	93,626,885	97,787,033	105,264,786	110,797,555	108,626,274	-2,171,281	-2%
	PENALTIES AND INTEREST - DELINQUENT TAXES							
401030	PENALTIES PROP TAX COLLECTION	674,268	688,655	768,024	0	0	0	0%
	TOTAL PENALTIES AND INTEREST - DELINQUENT TAXES	674,268	688,655	768,024	0	0	0	0%
	SALES TAXES							
411000	SALES TAX	42,098,342	44,096,840	46,459,738	46,192,500	40,588,397	-5,604,103	-12%
411010	HOTEL OCCUPANCY TAX	10,361,752	11,680,610	11,928,799	11,200,000	7,735,000	-3,465,000	-31%
411040	HOTEL MOTEL TAX PENALTY INT	44,632	201,103	13,918	0	0	0	0%
411050	MOTOR VEHICLE RENTAL TAXES	3,497,801	3,493,004	3,888,667	3,000,000	2,700,000	-300,000	-10%
	TOTAL SALES TAXES	56,002,527	59,471,558	62,291,122	60,392,500	51,023,397	-9,369,103	-16%
	FRANCHISE FEES							
420000	OTHER FRANCHISE FEES	124,734	284,471	126,579	85,000	85,000	0	0%
420050	PIPELINE EASEMENTS	604,781	574,259	623,743	575,750	600,750	25,000	4%
420240	TIME-WARNER	566,426	642,880	672,349	600,000	600,000	0	0%
420250	EL PASO WATER UTILITIES	0	0	0	0	3,000,000	3,000,000	100%
420290	AT&T	147,927	110,131	106,912	120,000	120,000	0	0%
420320	ELECTRIC COMPANY	3,982,007	3,844,767	3,497,102	4,590,609	4,625,877	35,268	1%
420322	ELECTRIC AUX FRANCHISE FEE	0	0	4,064,017	5,588,781	2,308,539	-3,280,242	-59%
420340	ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	8,906,642	13,000,000	13,400,000	400,000	3%
	TOTAL FRANCHISE FEES	7,888,732	7,889,602	17,997,344	24,560,140	24,740,167	180,027	1%
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	5,544	-447	0	0	0	0	0%
405067	REIMBURSED EXPENDITURES	5,443,925	7,751,098	4,812,755	1,552,021	1,328,721	-223,300	-14%
430620	REIMBURSED DAMAGES	27,667	184,672	122,879	60,000	25,000	-35,000	-58%
431200	AMBULANCE SERVICE REVENUE	19,870	38,780	55,287	40,000	40,000	0	0%
431230	PRIMARY CARE TB CLINIC	9,378	3,061	965	5,000	5,000	0	0%
431280	ANIMAL IMPOUNDMENT FEES	600,670	155,613	64,907	135,000	20,287	-114,713	-85%
431360	ROUTINE IMMUNIZATIONS	2,102	6,818	0	42,350	42,350	0	0%
431380	WATER LAB TESTS	0	-23	0	0	0	0	0%
431390	ANIMAL ADOPTIONS	180,962	40,439	16,222	75,000	20,000	-55,000	-73%

Non-General Fund City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
431395	SPAY NEUTER CLINIC SOCORRO	13,115	17,424	9,245	20,000	10,000	-10,000	-50%
431400	GARBAGE COLLECTION BILLINGS	38,839,795	39,175,527	44,053,499	43,750,000	44,500,000	750,000	2%
431410	LANDFILL FEES	6,322,307	5,432,385	5,847,437	5,250,000	5,400,000	150,000	3%
431420	RECYCLING REVENUES	-160,557	191,249	126,693	110,000	70,000	-40,000	-36%
431450	SPECIAL WASTE REMOVAL FEES	80,978	80,364	82,789	75,000	80,000	5,000	7%
431460	WEED REMOVAL CHARGES	224,703	226,567	213,717	235,000	235,000	0	0%
431490	Service Fees	25,587	25,096	28,065	25,000	25,000	0	0%
440010	ZOO ADMISSION REVENUE	2,110,395	2,001,901	1,878,485	2,209,309	2,101,246	-108,063	-5%
440050	PARKING FEE REVENUE	984,715	1,645,311	1,620,006	1,519,000	1,053,260	-465,740	-31%
440200	METER REVENUE	1,305,248	1,274,006	1,392,535	1,294,250	538,996	-755,254	-58%
440680	City-Truancy Prev & Diversion	50,019	56,943	67,312	75,241	37,621	-37,620	-50%
441640	3RD PARTY INS BUREAU VERITAS	198,261	0	88	0	0	0	0%
443010	EVENT FEES	42,643	53,448	43,020	19,325	19,325	0	0%
443020	INSTRUCTIONAL FEES	59,125	65,550	57,114	63,160	58,160	-5,000	-8%
443030	MEMBERSHIP FEES	75,459	70,386	66,475	101,386	62,142	-39,244	-39%
443060	SALES TO THE PUBLIC	4,221,904	5,034,269	4,708,725	5,252,481	4,059,449	-1,193,032	-23%
443100	PARKS DEPARTMENT REVENUE	2,249	470	210	0	0	0	0%
443500	MOTOR POOL USAGE FEES	42,858	38,165	34,643	48,000	45,000	-3,000	-6%
443510	EQUIPMENT MAINTENANCE CHARGES	12,443,504	12,275,203	10,811,471	11,600,000	11,000,000	-600,000	-5%
443520	FUEL AND LUBRICANTS CHARGES	5,186,719	6,179,302	5,898,100	5,850,000	5,850,000	0	0%
443560	INDIRECT COST RECOVERY	99,111	63,408	61,746	68,000	65,000	-3,000	-4%
443580	ENVIRONMENTAL FEES	16,843,288	17,016,525	17,222,406	18,427,823	18,480,000	52,177	0%
446020	TAX OFFICE CERTIFICATES	38,368	37,514	38,221	36,000	36,000	0	0%
450510	REVENUE PROG INCOME FTHB-567	1,000,073	882,173	1,061,703	330,000	359,400	29,400	9%
450520	REVENUE PROG INCOME SINLGE 568	666,692	404,052	380,157	645,000	573,303	-71,697	-11%
450530	REVENUE PROG INCOME MULTI -569	970,270	636,470	1,210,565	557,566	545,100	-12,466	-2%
450540	REVENUE PROG INCOME CHDO-573	243,144	292,870	313,351	485,000	485,100	100	0%
450635	PREP AND RELEASE OF LIENS	425	449	0	0	0	0	0%
450640	BANK FEES CREDIT CARD FEES	89,529	21,752	200,083	0	500	500	100%
450650	MISC NON-OPERATING REVENUES	2,966,632	3,626,441	1,708,598	1,796,900	1,657,696	-139,204	-8%
450690	VENDING MACHINE PROCEEDS	0	0	0	30,000	30,000	0	0%
450710	FEES REQUIRED BY ORDINANCE	20,900	5,300	21,336	0	0	0	0%
450720	PARKLAND DEDICATION FEES	799,138	324,750	309,064	0	0	0	0%
460230	CIVIC CENTER REVENUE	403,806	258,532	0	0	0	0	0%
460400	PROGRAM INCOME	6,234,509	6,569,097	7,456,688	1,962,474	1,466,408	-496,066	-25%
	TOTAL CHARGES FOR SERVICES	108,735,031	112,162,911	111,996,562	103,745,287	100,325,065	-3,420,222	-3%
	FINES AND FORFEITURES							
440455	COURT FEE	0	0	0	0	3,000	3,000	100%
440490	PARKING COURT COSTS	809	1,169	1,196	1,500	1,500	0	0%
440540	MUNI COURT BLDG SECURITY FUND	164,336	182,356	209,313	562,000	119,964	-442,036	-79%
440560	PARKING FORFEITS FINES	19,426	24,032	28,490	23,000	23,000	0	0%

Non-General Fund City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
440590	MUNI COURT TECH FEE COLLECTION	218,962	243,162	279,021	328,000	78,000	-250,000	-76%
440600	TIME PAYMENT FEES- MUNI COURT	0	0	0	0	15,000	15,000	100%
440670	RED LIGHT CAMERA VIOLATIONS	1,270,456	1,205,972	1,225,912	0	0	0	0%
	TOTAL FINES AND FORFEITURES	1,673,990	1,656,691	1,743,934	914,500	240,464	-674,036	-74%
	LICENSES AND PERMITS							
441030	DEMOLITION PERMITS	3,290	505	0	0	0	0	0%
441090	PLAN REVIEW FEES	100	0	0	0	0	0	0%
441190	OTHER PERMITS AND LICENSES	129,288	113,550	122,175	110,000	110,000	0	0%
441220	FOREIGN TRADE ZONE PERMITS	315,170	312,907	347,706	460,000	460,000	0	0%
441250	REFUSE COLLECTION PERMITS	105,493	96,951	106,155	100,000	100,000	0	0%
441320	ANIMAL PERMIT AND REGISTRATION	832,053	1,128,659	1,192,283	996,000	950,000	-46,000	-5%
441500	PROFESSIONAL OCCUP LICENSE	26,805	35,625	29,355	25,000	26,000	1,000	4%
441650	3RD PARTY INS VISION CONSULTAN	-20,308	5,456	36,696	0	0	0	0%
441660	3RD PARTY INS CODE COMP INC	720	-3,656	-176	0	0	0	0%
	TOTAL LICENSES AND PERMITS	1,392,610	1,689,997	1,834,194	1,691,000	1,646,000	-45,000	-3%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	50,245,708	77,623,140	55,081,373	38,823,937	46,670,034	7,846,097	20%
460010	STATE GRANT PROCEEDS	16,253,243	14,994,069	4,761,571	3,784,301	4,509,194	724,893	19%
460020	OTHER GRANT PROCEEDS	651,826	647,897	873,474	131,590	22,860	-108,730	-83%
460030	CITY MATCH OF GRANT PROCEEDS	-428,704	-31,611	0	0	0	0	0%
460220	INTERLOCAL TAX COLLECT AGREEME	1,843,339	1,879,019	1,701,209	1,709,267	1,660,237	-49,030	-3%
460250	INTERLOCAL AGREEMENTS- HTH	1,198,704	770,644	848,295	1,023,291	855,000	-168,291	-16%
	TOTAL INTERGOVERNMENTAL REVENUES	69,764,116	95,883,159	63,265,922	45,472,386	53,717,325	8,244,939	18%
	COUNTY PARTICIPATION							
460240	COUNTY PARTICIPATION	0	0	0	0	125,930	125,930	100%
	TOTAL COUNTY PARTICIPATION	0	0	0	0	125,930	125,930	100%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	3,217,538	5,764,723	9,796,998	500,500	500,500	0	0%
	TOTAL INTEREST	3,217,538	5,764,723	9,796,998	500,500	500,500	0	0%
	RENTS AND OTHER							
443050	FACILITY MANAGEMENT FEES	0	0	0	6,262,121	4,662,915	-1,599,206	-26%
450200	FACILITY RENTALS REVENUE	1,366,803	1,760,473	2,198,368	1,513,000	1,395,205	-117,795	-8%
450210	PROPERTY LEASE REVENUE	501,254	506,854	582,890	472,469	482,181	9,712	2%
450600	DONATIONS	151,096	139,358	235,259	264,171	219,252	-44,919	-17%

Non-General Fund City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
450660	PENALTIES AND INTEREST	428,609	496,608	624,027	348,815	358,815	10,000	3%
451000	UNREALIZED GAINS LOSSES	0	0	80,198	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	1,231,367	1,262,302	1,349,089	1,296,500	1,301,500	5,000	0%
470400	CLAIMS SETTLEMENT	20,038	1,940	247	0	0	0	0%
	TOTAL RENTS AND OTHER	3,699,167	4,167,534	5,070,078	10,157,076	8,419,868	-1,737,208	-17%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	60,473,323	60,447,065	74,409,843	64,652,420	47,879,900	-16,772,520	-26%
470005	TRANSFER FROM BOND PROCEEDS	0	0	3,711,253	0	0	0	0%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	15,707,777	16,151,249	443,472	3%
470200	ORIGINAL ISSUES BOND PROCEEDS	0	0	151,580,000	0	0	0	0%
470210	REFUNDINGS BOND PROCEEDS	0	0	35,820,000	0	0	0	0%
470220	PREMIUM ON BONDS SOLD	0	0	16,964,113	0	0	0	0%
470240	BAB TAX CREDIT	2,287,097	2,223,491	1,859,596	1,146,690	0	-1,146,690	-100%
470300	PROCEEDS-SALE OF FIXED ASSET	0	4,293	0	0	0	0	0%
470320	PROCEEDS FROM THE SALE OF LAND	46,183	25,200	631,598	0	0	0	0%
470420	INSURANCE RECOVERY	129,644	508,035	69,646	0	0	0	0%
470530	LOAN PROCEEDS	3,668,645	0	0	0	0	0	0%
470700	CAPITAL CONTRIBUTIONS	581,110	24,239,115	85,204,643	0	0	0	0%
494130	OTHER SOURCES OF FUNDS	4,141,338	5,600,040	5,754,585	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	71,327,340	93,047,239	376,005,276	81,506,887	64,031,148	-17,475,738	-21%
	SIF REVENUES							
404451	POS CITY - EMPLOYEE DEDUCTIONS	8,156,991	7,241,967	6,848,352	6,625,756	5,156,808	-1,468,948	-22%
404452	POS FIRE - EMPLOYEE DEDUCTIONS	2,174,484	1,993,881	1,174,800	860,618	1,020,286	159,668	19%
404453	POS POLICE - EMPLOYEE DEDUCTIO	3,894,229	3,545,648	3,783,521	2,907,966	1,589,634	-1,318,332	-45%
404454	POS RETIREES DEDUCTIONS	2,148,773	-117	0	0	0	0	0%
404461	POS CITY - EMPLOYER CONTRIB	16,357,230	17,754,726	16,596,591	17,742,847	17,949,326	206,479	1%
404462	POS FIRE - EMPLOYER CONTRIB	8,415,259	8,808,492	11,077,820	12,658,039	13,039,892	381,853	3%
404463	POS POLICE - EMPLOYER CONTRIB	6,496,920	6,944,501	7,419,576	8,769,327	12,301,392	3,532,065	40%
404467	WORKERS COMPENSATION CONTRIB	12,471,635	13,153,973	13,781,332	14,653,009	14,138,859	-514,150	-4%
404468	UNEMPLOYMENT CONTRIBUTIONS	316,341	304,654	318,383	433,817	329,527	-104,290	-24%
404469	GROUP LIFE INSURANCE CITY CONT	469,417	253,936	223,918	468,000	473,623	5,623	1%
404470	GRP DENT CTY CONTRB-FIRE&POLIC	0	503,131	545,681	656,255	694,070	37,815	6%
404471	GRP DENT EMPLOYEE DED-FIRE&POL	1	72,332	75,290	74,789	82,518	7,729	10%
404472	GRP VISION CTY CONTRIB-FIRE&PO	0	71,531	83,953	69,624	70,000	376	1%
404489	WORKERS COMPENSATION PAYBACK	645,504	422,269	584,247	0	0	0	0%
	TOTAL SIF REVENUES	61,546,784	61,070,923	62,513,463	65,920,047	66,845,934	925,887	1%

Non-General Fund City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	ENTERPRISE REVENUES							
403046	CUSTOMER FACILITY CHARGE	3,418,455	3,799,709	3,788,187	3,400,000	1,500,000	-1,900,000	-56%
420500	PASSENGER VEHICLE CROSSINGS	21,686,955	23,648,205	22,915,884	23,244,269	17,916,888	-5,327,381	-23%
430030	AIRPORT BUILDING LEASE REVENUE	1,669,215	1,656,498	1,594,545	1,640,000	1,640,000	0	0%
430040	AIRPORT PARKING LOT FEES	6,255,488	6,658,349	8,563,121	8,500,000	3,187,500	-5,312,500	-63%
430050	AIRLINE SCHEDULED LANDING FEES	3,055,326	3,384,506	3,264,862	3,400,000	3,400,000	0	0%
430060	NONSCHEDULED LANDING FEES	332,809	619,219	519,128	450,000	450,000	0	0%
430090	AIRPORT GATE USE FEES	50,828	158,625	5,839	78,000	78,000	0	0%
430100	FUEL FLOWAGE FEES	387,294	359,832	344,595	360,000	360,000	0	0%
430110	AIRCRAFT PARKING FEES	449,060	390,272	481,781	415,400	415,400	0	0%
430130	TERM SPACE RENTAL - AIRLINE	5,410,991	5,508,078	5,447,465	5,720,000	5,720,000	0	0%
430150	TERMINAL SPACE RENTAL-OTHER	654,693	695,298	648,783	655,000	655,000	0	0%
430160	AIRPORT ADVERTISING REVENUES	254,557	284,765	268,493	230,000	86,250	-143,750	-63%
430170	AIRPORT FOOD AND BEVE REVENUE	1,374,465	1,452,923	1,562,967	1,479,919	348,750	-1,131,169	-76%
430180	AIRPORT GIFTSHOP NEWSTAND REV	618,536	668,165	729,974	675,000	253,125	-421,875	-63%
430190	AIRPORT VENDING MACHINE REV	156	167	161	250	250	0	0%
430200	AIRPORT CAR RENTALS	4,368,138	4,721,545	5,159,267	4,850,000	4,000,000	-850,000	-18%
430210	AIRPORT LA PLACITA REVENUES	62,216	61,024	8,508	0	0	0	0%
430220	AIRPORT TAXI AND LIMOUSINE FEE	49,156	84,578	21,000	30,000	11,250	-18,750	-63%
430225	AIRPORT TRANSPORT NETWORKS	0	0	138,770	119,000	44,625	-74,375	-63%
430250	AIRPORT EQUIPMENT PARKING RENT	115,370	113,521	116,054	115,200	115,200	0	0%
430260	AIRPORT LOADING BRIDGE CHARGES	500	-4,800	0	0	0	0	0%
430290	AIRPORT COST REIMBURSEMENTS	0	0	977	0	0	0	0%
430300	AIRPORT SEC COST REIMBURSMENT	158,090	176,330	176,439	153,000	153,000	0	0%
430305	AIRPORT CANINE COST REIMBURSED	0	0	202,000	202,000	202,000	0	0%
430310	AIRPORT UTIL COSTS REIMBURSTMT	361,704	386,893	340,929	326,000	326,000	0	0%
430330	AIRCRAFT TIE DOWN FEES	3,120	3,120	3,120	3,120	3,120	0	0%
430340	T-HANGAR RENTAL FEES	294,347	302,802	301,668	320,000	300,000	-20,000	-6%
430350	GROUND RENTALS	8,670,418	8,782,253	8,998,928	9,210,560	8,291,950	-918,610	-10%
430360	OTHER AIRPORT REVENUE	136,750	30,292	42,908	32,800	32,800	0	0%
430370	AIRPORT WASHRACK REVENUE	62	0	157	100	100	0	0%
430380	AIRPORT FINGERPRINT REVENUE	160,651	202,000	164,102	162,000	162,000	0	0%
430390	GOLF COURSE GREEN FEES	890,932	993,074	951,479	993,470	0	-993,470	-100%
430410	PRO SHOP SALES	147,522	169,784	186,252	174,383	0	-174,383	-100%
430420	DRIVING RANGE FEES	26,854	23,815	24,849	25,632	0	-25,632	-100%
430430	CARGO SCHEDULED LANDING FEES	757,724	813,039	903,428	950,000	900,000	-50,000	-5%
430500	FARE BOX REVENUE	6,241,794	5,895,140	5,438,995	6,715,000	4,800,000	-1,915,000	-29%
430510	TICKET SALES	1,186,125	1,320,203	1,465,562	1,350,000	1,000,000	-350,000	-26%
430520	TOKEN SALES	67,588	47,290	47,492	50,000	50,000	0	0%
430525	STREET CAR FARE BOX	0	0	48,451	100,000	100,000	0	0%
430530	LIFT BUS REVENUE - TICKETS	307,432	326,659	338,469	310,000	350,000	40,000	13%
430540	SENIOR CITIZEN BUS PASS	135,593	131,500	136,855	135,000	135,000	0	0%

Non-General Fund City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
430570	LIFT BUS REVENUE - FARE BOX	319,964	354,973	315,487	450,000	400,000	-50,000	-11%
430590	NON-TRANSPORTATION REVENUE	236,289	180,945	17,408	25,000	15,000	-10,000	-40%
430600	UNION DEPOT OFFICE LEASE REVEN	270,035	332,957	396,677	50,000	440,000	390,000	780%
430660	FTA SUBSIDY	-557,117	0	0	0	0	0	0%
430670	FARE BOX COUNTY SERVICE	39,366	35,656	131,357	35,000	35,000	0	0%
430680	FARE BOX CITY OF SUNLAND PARK	18,844	40,893	54,206	40,000	40,000	0	0%
444550	POS COBRA DEDUCTIONS	57,811	62,853	59,680	65,000	70,000	5,000	8%
450620	GAINS ON DISP-ENTERP FIX ASSET	31,858	71,250	205,144	0	0	0	0%
450800	PASSENGER FACILITY CHARGES	5,572,878	6,037,217	6,804,337	6,000,000	3,000,000	-3,000,000	-50%
	TOTAL ENTERPRISE REVENUES	75,750,842	80,981,410	83,336,739	83,240,103	60,988,208	-22,251,895	-27%
	TOTAL REVENUES	**555,299,831**	**622,261,435**	**901,884,442**	**588,897,981**	**541,230,280**	**-47,667,700**	**-8%**

Non-General Fund City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	69,276,365	68,054,522	69,947,520	70,834,754	67,297,987	-3,536,767	-5%
501001	COMP ABS NPO AND OPEB	2,924,073	7,353	7,842,258	0	0	0	0%
501002	OVERTIME - CIVILIAN	5,487,435	5,080,699	6,292,819	3,869,078	2,194,673	-1,674,405	-43%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	481,740	528,471	426,578	10,000	10,000	0	0%
501006	HEALTH INCENTIVE PAY	854,870	1,054,988	1,093,083	1,275,000	1,300,000	25,000	2%
501008	INCENTIVE PAY	649,014	428,845	434,586	310,198	335,814	25,616	8%
501010	SHIFT DIFFERENTIAL - CIVILIAN	199,163	197,141	181,409	122,275	115,810	-6,465	-5%
501011	PART-TIME TEMPORARY	602,636	358,270	239,652	1,393,053	789,634	-603,419	-43%
501012	UNIFORM WAGES AND SALARIES	7,306,604	7,507,261	7,998,015	8,085,730	8,055,707	-30,023	0%
501013	OVERTIME - UNIFORM	1,471,890	2,156,450	2,619,456	1,708,694	1,903,254	194,561	11%
501014	SICK VAC LEAVE PAYOFF -UNIFORM	133,279	208,660	281,892	0	0	0	0%
501015	LONGEVITY - UNIFORM	92,773	105,340	108,001	51,470	68,192	16,722	32%
501016	SHIFT DIFFERENTIAL - UNIFORM	22,631	35,158	43,640	19,500	89,056	69,556	357%
501020	EQUIPMENT ALLOWANCE	2,133	965	965	483	888	405	84%
501030	TEMPORARY SERVICES CONTRACTS	209,423	405,009	455,877	273,248	125,331	-147,917	-54%
501200	Compensated Absences Expense	0	-562,572	18,788	0	0	0	0%
501201	Net Pension Expense	0	8,091,235	-39,728	0	0	0	0%
501202	OPEB Expense	0	2,538,741	3,995,221	0	0	0	0%
	TOTAL SALARIES & WAGES	89,714,028	96,196,536	101,940,032	87,953,482	82,286,345	-5,667,136	-6%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	4,219,822	4,507,989	4,670,491	4,876,241	4,265,437	-610,804	-13%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	71,724	70,284	72,974	71,350	69,747	-1,603	-2%
501102	WORKERS COMPENSATION - UNIFORM	396,463	439,116	474,890	442,015	454,169	12,153	3%
501103	UNEMPLOYMENT COMP - UNIFORM	8,979	9,958	10,665	10,001	10,371	370	4%
501104	LIFE INSURANCE	7,045	5,858	6,263	5,951	5,764	-187	-3%
501105	VSION AND DENTAL - UNIFORM	35,686	36,003	37,618	37,762	36,635	-1,126	-3%
501108	POS CITY - EMPLOYER CONTRIB	8,079,176	8,251,511	8,064,341	7,742,278	8,255,125	512,847	7%
501109	POS FIRE - EMPLOYER CONTRIB	463,533	497,350	608,327	797,590	818,785	21,195	3%
501110	POS POLICE - EMPLOYER CONTRIB	314,768	380,117	397,403	430,804	596,917	166,113	39%
501114	LIFE INSURANCE - CIVILIAN	172,620	152,110	154,126	182,270	177,787	-4,483	-2%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	90,975	95,175	100,268	96,406	99,688	3,281	3%
501119	RELOCATION EXPENDITURES	0	2,201	0	0	0	0	0%
501120	OTHER EMPLOYEE BENEFITS	10,900	18,813	20,809	15,650	860,424	844,774	5398%
501124	CITY PENSION PLAN CONTRIBUTION	9,567,455	1,808,917	1,852,210	11,334,657	9,847,200	-1,487,458	-13%
501125	FIRE PENSION PLAN CONTRIBUTION	731,918	769,725	606,643	772,022	783,648	11,626	2%
501126	POLICE PENSION PLAN CONTRIB	929,456	1,081,438	1,215,731	1,077,631	1,115,529	37,898	4%
501127	UNIFORM ALLOWANCES	-2,613	0	0	5,225	0	-5,225	-100%
501129	FICA CITY MATCH - CIVILIAN	4,123,507	4,037,972	4,222,608	4,429,383	4,324,587	-104,796	-2%
501130	FICA MED- CITY MATCH-CIVILIAN	969,041	947,438	990,442	1,036,724	1,011,480	-25,244	-2%

Non-General Fund City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
501131	FICA CITY MATCH - UNIFORM	3,346	3,543	3,868	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	128,857	142,744	158,869	145,008	152,854	7,847	5%
501140	RETIREES HEALTH PLAN	1,244,052	119,606	1	1,247,819	1,098,327	-149,492	-12%
501144	VISION AND DENTAL	-49	0	0	0	0	0	0%
501148	FICA MED - CITY MATCH - CADET	0	0	109	0	0	0	0%
501150	HSA CONTRIBUTIONS	1,156,035	1,403,475	2,228,726	3,000,000	3,000,000	0	0%
	TOTAL EMPLOYEE BENEFITS	32,722,698	24,781,342	25,897,382	37,756,787	36,984,474	-772,312	-2%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	2,096,898	2,374,315	1,717,893	1,650,000	1,654,000	4,000	0%
	TOTAL CONTRACTUAL SERVICES	2,096,898	2,374,315	1,717,893	1,650,000	1,654,000	4,000	0%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	82,499	0	7,443	0	0	0	0%
521010	ACOUNTING/AUDIT SERVICES	161,749	179,777	167,918	201,569	276,469	74,900	37%
521020	APPRAISAL SERVICES	22,300	24,402	9,900	104,000	25,000	-79,000	-76%
521030	ARTISTIC PERFORMANCES SERVICES	173,202	169,481	144,514	115,000	50,000	-65,000	-57%
521060	BOND FIN ADVISORY SERVICE	16,950	22,041	20,095	17,950	28,300	10,350	58%
521080	DATA PROCESSING SERVICES	73,916	11,353	61,197	136,552	90,573	-45,979	-34%
521090	ENGINEERING SERVICES	70,824	131,519	94,740	132,000	90,000	-42,000	-32%
521100	EXTERNAL LEGAL COUNSEL SERVICE	136,148	25,657	48,784	270,850	257,300	-13,550	-5%
521110	TITLE SEARCH SERVICES	6,279	4,773	4,541	0	15,000	15,000	100%
521120	HEALTH CARE PROVIDERS SERVICES	35,198,033	32,694,820	35,865,723	36,223,641	38,273,496	2,049,855	6%
521130	INTERPRETER SERVICES	1,629	3,246	923	4,200	3,000	-1,200	-29%
521140	COURT REPORTERS	0	0	0	500	500	0	0%
521150	EXPERT WITNESSES	0	0	39	500	500	0	0%
521160	MANAGEMENT CONSULTING SERVICES	4,442,026	5,071,638	7,240,049	8,107,274	5,655,487	-2,451,787	-30%
521170	PROMOTIONAL SERVICES	1,027,463	1,097,587	1,824,068	2,088,911	1,197,187	-891,724	-43%
521180	DENTAL PREMIUM	717,725	686,005	695,490	800,239	700,000	-100,239	-13%
521190	OPTICAL PREMIUM	5,308	5,387	9,579	10,000	10,000	0	0%
521200	LIFE PREMIUM	402,587	275,767	186,586	468,000	468,000	0	0%
521220	GAS FRANCHISE REVIEW SERVICES	0	20	0	0	0	0	0%
521230	TEPHONE FRACHISE REVIEW SVCS	0	0	75	0	0	0	0%
521250	WORKERS COMP BENEFITS PAID	3,192,757	3,897,420	2,351,411	3,403,000	3,403,000	0	0%
521260	UNEMPLOYMENT BENEFITS PAID	284,713	318,343	186,895	922,482	725,229	-197,253	-21%
521370	STOP LOSS INSURANCE	3,506,744	3,990,277	4,118,233	4,500,000	5,300,000	800,000	18%
521380	PRESCRIPTION BENEFIT PAYMENTS	12,253,797	9,433,634	10,288,798	11,600,000	11,600,000	0	0%
521410	PHARMACEUTICAL ADMIN	163,273	76,183	0	0	0	0	0%
521420	EAP BENEFIT ADMINISTRATOR	35,581	44,649	51,853	53,000	55,000	2,000	4%
521505	ARBITRAGE SERVICES	6,930	7,920	0	0	0	0	0%
521840	ARBITRAGE BOND REVIEW SERVICE	0	495	7,425	11,000	8,500	-2,500	-23%
	TOTAL PROFESSIONAL SERVICES	61,982,431	58,172,396	63,386,281	69,170,668	68,232,541	-938,127	-1%

Non-General Fund City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS							
522000	BENEFITS ADMINISTRATORS (TPA)	3,378,695	2,024,893	1,682,080	2,990,072	1,800,000	-1,190,072	-40%
522020	DATA PROCESS SERVICES CONTRACT	1,011,511	1,106,169	1,341,423	1,640,922	1,582,612	-58,310	-4%
522040	ENVIRONMENTAL CONTRACTS	1,279,705	1,692,724	1,100,488	1,645,498	1,764,873	119,375	7%
522050	LEGAL NOTICES CONTRACTS	30,886	22,935	17,493	20,500	22,700	2,200	11%
522060	MAINT SVCS CONTRACT-JANITORIAL	1,953,485	1,751,024	1,806,810	1,457,421	1,908,573	451,152	31%
522070	MANAGEMENT SERVICES CONTRACTS	12,292,485	13,682,983	15,608,063	16,943,783	13,335,190	-3,608,592	-21%
522080	PERSONNEL RECRUITMENT CONTRACT	30,335	0	0	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	509,360	515,656	341,826	433,339	430,945	-2,394	-1%
522100	PURCHASED TRANSP CONTRACTS	45,000	0	0	0	0	0	0%
522110	REC AND CULTURAL CONTRACTS	86,745	68,417	668,644	53,896	49,900	-3,996	-7%
522120	SECURITY CONTRACTS	3,641,307	3,769,767	3,956,529	4,530,276	4,754,639	224,363	5%
522130	TEMP EMPLOYEE SVCS CONTRACTS	59,913	55,906	61,813	17,500	20,400	2,900	17%
522140	TRAINING INSTRUCTION CONTRACTS	60,727	32,022	40,283	87,433	50,000	-37,433	-43%
522150	OUTSIDE CONTRACTS - NOC	15,033,637	14,768,021	14,641,777	24,480,726	16,599,119	-7,881,607	-32%
522170	INTERLOCAL AGREEMENTS	635,880	982,910	383,375	305,612	312,612	7,000	2%
522180	GARAGE KEEPER LIENS	8,806	12,513	8,401	0	0	0	0%
522200	PEST CONTROL CONTRACTS	26,587	23,028	20,715	31,450	52,060	20,610	66%
522205	MAINTENANCE CONTRACTS	0	0	114,773	600,000	600,000	0	0%
522210	GROUNDKEEPING HORTI CONTRACTS	3,013,392	3,381,090	3,582,042	2,881,214	2,901,229	20,015	1%
522220	LINEN AND INDUSTRIAL CONTRACTS	89,219	102,622	125,812	147,000	171,000	24,000	16%
522250	PUB SAFETY EQUIP MAINT CONTRAC	234,780	98,384	163,594	237,109	304,857	67,748	29%
522260	BLDGS FACILITIES MAINT CONTRAC	915,370	1,002,976	1,018,067	737,238	943,934	206,696	28%
522270	PUBLIC ACCESSES MAINT CONTRACT	475,545	838,072	5,796,961	85,000	2,575,229	2,490,229	2930%
522280	VEH HEAVY EQUIP OFF RD MAINT C	445,362	406,216	555,338	170,200	1,278,900	1,108,700	651%
522290	OFFICE EQUIP MAINT CONTRACTS	161,954	111,492	112,706	172,500	152,000	-20,500	-12%
522300	VETERINARIAN	12,486	10,990	7,281	19,000	22,000	3,000	16%
522310	BUS SHELTER CLEANING	390,291	179,976	220,409	138,603	170,000	31,397	23%
522350	AIRPORT FINGERPRINT EXPENSE	35,000	49,000	222,983	70,000	70,000	0	0%
522351	AIRPORT TERM. RENT EXP.	352,998	276,165	203,083	0	0	0	0%
522352	AIRPORT LANDING FEE EXP.	387,568	109,930	738,191	0	0	0	0%
522360	380 PROPERTY TAX REBATES	1,177,216	2,257,405	2,042,185	3,335,205	3,559,150	223,944	7%
522370	380 SALES TAX REBATES	90,776	-14,506	94,379	2,688,643	1,547,350	-1,141,293	-42%
522380	380 HOTEL OCCUPANCY TAX REBATE	161,896	219,913	236,989	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	48,028,917	49,538,692	56,914,513	65,920,139	56,979,271	-8,940,868	-14%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	7,274,998	7,130,152	6,189,370	6,539,455	6,254,945	-284,510	-4%
523010	MOTOR POOL USAGE FEE-INTERF SV	5,008	3,242	2,754	11,674	3,000	-8,674	-74%
523020	PRINT SHOP ALLOC-INTERFUND SVC	20,033	14,256	12,727	13,700	10,900	-2,800	-20%
523040	MAIL ROOM CHARGES	172,815	114,563	112,347	22,985	24,304	1,319	6%
	TOTAL INTERFUND SERVICES	7,472,853	7,262,212	6,317,197	6,587,814	6,293,149	-294,665	-4%

Non-General Fund City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	BUILDING LEASES							
524000	BUILDINGS-LEASES	1,063,381	1,379,409	1,305,339	1,353,254	1,469,904	116,650	9%
524005	LEASED EQUIPMENT	0	0	0	30,000	0	-30,000	-100%
524010	BUS STOPS-LEASES	15,910	12,000	90	0	0	0	0%
524020	COMPUTER RELATED-LEASES	0	0	0	1,500	0	-1,500	-100%
524040	OFFICE EQUIPMENT-LEASES	104,412	113,482	104,019	82,703	131,720	49,017	59%
524060	PARKING LOTS-LEASES	132,900	130,740	129,300	129,300	134,400	5,100	4%
524070	TIRES-LEASES	434,578	409,257	413,148	0	460,000	460,000	100%
524080	VEHICLES-LEASES	449,998	401,524	412,610	254,600	269,897	15,297	6%
524110	LEASES NOC	271,395	289,905	328,663	261,281	346,659	85,378	33%
524120	LAND - LEASES	198,398	198,460	198,524	199,500	199,600	100	0%
524130	COPIER CONTRACT SERVICES	74,244	90,998	118,315	147,100	148,218	1,118	1%
	TOTAL BUILDING LEASES	2,745,216	3,025,775	3,010,009	2,459,238	3,160,398	701,160	29%
	FUEL & LUBRICANTS							
530000	GASOLINE - UNLEADED (OFFSITE)	0	10	0	0	0	0	0%
530010	GASOLINE - UNLEADED	640,844	655,330	655,832	826,939	820,096	-6,843	-1%
530020	COMPRESSED NATURAL GAS	511,740	487,382	386,078	510,000	485,000	-25,000	-5%
530030	GASOLINE - REGULAR	0	0	0	20,000	0	-20,000	-100%
530040	LUBRICANTS ANTIFREEZE	255,573	230,275	158,326	419,500	319,375	-100,125	-24%
530050	DIESEL	1,881,282	2,215,835	2,446,963	2,434,550	2,632,750	198,200	8%
530060	DIESEL (OFFSITE)	13,291	0	0	0	0	0	0%
530070	PROPANE	1,621	2,600	2,658	6,090	6,911	821	13%
530080	LIQUIFIED NATURAL GAS	2,049,924	2,136,778	1,377,353	2,058,000	2,049,000	-9,000	0%
530090	AVIATION FUEL	580	-664	6,082	0	0	0	0%
	TOTAL FUEL & LUBRICANTS	5,354,855	5,727,546	5,033,292	6,275,079	6,313,132	38,053	1%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	367,177	448,707	456,579	514,637	479,660	-34,977	-7%
531005	OTHER SUPPLIES	-86	506	19,208	143,352	138,000	-5,352	-4%
531010	EQUIPMENT PURCHASE UNDER 500	220,510	216,835	353,596	227,156	210,362	-16,794	-7%
531020	PROMOTIONAL SUPPLIES	1,316,254	1,216,630	1,031,964	386,614	490,713	104,099	27%
531030	PUBLICATIONS & SUBSCRIPTIONS	118,729	203,167	250,036	158,413	153,296	-5,117	-3%
531040	SUPPLIES COMPUTER EQUIPMENT	297,886	263,402	257,530	346,822	257,777	-89,045	-26%
531050	DESKTOP SOFTWARE SUPPLIES	233,030	90,503	359,722	547,650	321,250	-226,400	-41%
531060	UNDERCOVER SUPPLIES & MATERIAL	59,000	61,023	40,831	22,700	31,800	9,100	40%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	76,505	165,876	71,771	298,400	298,050	-350	0%
531080	TRAINING MATERIALS	73,158	144,356	275,453	37,681	48,769	11,088	29%
531090	AMMUNITION SUPPLIES	2,876	459,545	71,865	7,500	7,500	0	0%
531100	ANIMALS & ANIMAL SUPPLIES	424,611	636,089	604,600	680,162	724,672	44,510	7%
531110	CLEANING SUPPLIES	449,978	458,931	535,592	509,505	558,800	49,295	10%
531120	CLINICAL MEDICAL SUPPLIES	791,176	990,288	1,288,417	1,133,323	1,002,359	-130,964	-12%

Non-General Fund City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531130	LAND MAINTENANCE SUPPLIES	215,309	216,026	161,323	499,500	496,500	-3,000	-1%
531140	BUILDING MAINTENANCE SUPPLIES	12,083	15,544	23,598	28,750	25,050	-3,700	-13%
531150	FOOD AND BEVERAGES SUPPLIES	742,113	829,883	826,327	811,090	594,165	-216,925	-27%
531160	RECREATIONAL SUPPLIES	187,381	108,090	129,101	70,483	51,744	-18,739	-27%
531170	EQUIP MAINT SUP-LOW COST ITEM	124,739	128,736	116,033	154,750	120,830	-33,920	-22%
531180	VEHICLE MAINTENANCE SUPPLIES	3,732,009	3,248,030	3,436,085	5,028,163	3,757,700	-1,270,463	-25%
531190	CORE CHARGES-SUPPLIES	0	0	-18	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	408,157	410,104	393,862	501,780	481,994	-19,786	-4%
531210	INVENTORY PURCH-MAT & SUPPLIES	4,920,741	4,524,939	3,674,405	4,412,071	4,313,917	-98,155	-2%
531220	MAINTENANCE SUPPLIES PARTS NOC	563,703	795,581	554,803	602,241	688,400	86,159	14%
531230	SAFETY GEAR	259,622	258,558	400,345	334,910	331,902	-3,008	-1%
531240	FUEL INVENTORY PURCHASES	5,004,967	6,479,210	5,723,300	5,674,500	5,592,105	-82,395	-1%
531250	EQUIP OUTSIDE REPAIRS SVCS NOC	1,633,366	1,722,183	2,020,329	1,672,000	1,724,500	52,500	3%
531260	CHEMICAL SUPPLIES	284,588	167,516	239,394	346,000	301,931	-44,069	-13%
531300	FURNITURE 1000 - 4999 99	15,039	37,984	8,150	33,000	20,000	-13,000	-39%
531310	DATA PROCES EQUIP 1000-4999 99	15,858	79,101	29,897	1,898	10,560	8,662	456%
531320	OTHER EQUIPMENT 1000 -4999 99	896,328	559,809	62,325	31,750	8,900	-22,850	-72%
	TOTAL MATERIALS & SUPPLIES	23,446,808	24,937,148	23,416,424	25,216,801	23,243,206	-1,973,595	-8%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	1,413,106	2,588,582	2,406,009	2,776,807	1,140,698	-1,636,109	-59%
532008	EQUIPMENT MAINTENANCE	71,966	19,166	27,448	0	23,925	23,925	100%
532010	FUELING FACILITY - MAINT & REP	55,083	11,675	50,422	0	100,000	100,000	100%
532020	LAND LANDSCAPING - MAINT & REP	70,321	143,049	56,035	137,105	66,630	-70,475	-51%
532030	PUBLIC ACCESSES-MAINT & REP	5,359,184	14,369,109	17,752,470	92,090	94,780	2,690	3%
532040	VEHICLES - MAINT & REPAIRS	99,882	98,974	186,991	124,975	126,925	1,950	2%
532060	OFFICE EQUIPMENT-MAINT & REP	21,113	36,236	14,612	20,900	14,900	-6,000	-29%
532070	HEAVY EQUIPMENT - MAINT& REP	70,386	54,400	53,929	77,300	50,000	-27,300	-35%
532080	PUBLIC SAFETY EQUIP-MAINT REP	25,229	151,909	56,056	37,000	50,100	13,100	35%
532090	PARKING METERS - MAINT & REP	250,935	236,511	278,498	133,700	133,700	0	0%
532110	AIRFIELD MAINT AND REPAIRS	156,179	82,952	135,402	173,000	150,000	-23,000	-13%
532120	BUILDINGS - INSIDE	36,315	5,281	0	0	3,178	3,178	100%
532130	BUILDINGS - OUTSIDE	5,808	357	0	0	0	0	0%
532140	BUILDINGS - FLOOR	753	0	0	0	0	0	0%
532150	ELECTRICAL SUPPLIES - REPAIR	43,442	559,226	218,307	25,636	24,742	-894	-3%
532160	ELEVATORS - ESCALATORS	54,055	53,966	54,461	47,034	42,720	-4,314	-9%
532170	HVAC- SUPPLIES & REPAIR	26,670	8,814	12,155	12,355	15,100	2,745	22%
532180	PLUMBING SUPPLIES & REPAIR	64,099	40,937	40,120	32,680	27,245	-5,435	-17%
532210	SWIMMING POOLS	20,712	1,846	3,030	3,125	4,500	1,375	44%
532220	LIBRARY BOOKS	34,857	0	0	0	0	0	0%
532230	SIGNS- TRAFFIC AND OTHER	0	0	9,845	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	7,880,093	18,462,991	21,355,791	3,693,707	2,069,143	-1,624,564	-44%

Non-General Fund City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	366,128	514,216	320,236	94,500	84,500	-10,000	-11%
533005	MINOR EQUIPMENT	6,805	505,740	124,070	0	0	0	0%
533008	EQUIPMENT FOR GRANT TRANSFER	2,000,000	0	0	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	57,034	233,760	765,435	73,622	88,345	14,723	20%
533020	DATA PROCESS EQP 500-4 999 99	447,152	462,622	1,026,216	444,256	352,376	-91,880	-21%
533030	OTHER EQUIPMENT 500-4 999 99	1,193,312	1,219,206	2,050,762	380,477	958,354	577,877	152%
533040	FURNITURE & EQUIP LESS 500	71,073	115,010	355,838	87,868	69,286	-18,582	-21%
533050	ARTWORK	147,936	338,641	968,899	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	4,289,439	3,389,195	5,611,457	1,080,723	1,552,861	472,138	44%
	COMMUNICATIONS							
540000	PHONE & INTERNET	447,624	349,061	447,482	626,561	655,665	29,104	5%
540010	LONG DISTANCE	866	981	0	5,268	4,750	-518	-10%
540020	WIRELESS COMMUNICATION SERVICE	431,157	374,019	286,897	433,694	428,776	-4,918	-1%
540030	POSTAGE	30,828	50,283	93,457	232,483	292,186	59,703	26%
540040	SHIPPING	97,628	70,536	97,249	117,389	89,257	-28,132	-24%
	TOTAL COMMUNICATIONS	1,008,103	844,880	925,086	1,415,395	1,470,634	55,239	4%
	UTILITIES							
541000	ELECTRICITY	2,954,964	2,906,672	2,565,559	3,229,927	3,235,300	5,373	0%
541010	WATER	678,845	789,521	764,840	885,453	929,348	43,895	5%
541020	NATURAL GAS OTHER	719,776	792,202	754,939	877,431	843,254	-34,177	-4%
	TOTAL UTILITIES	4,353,586	4,488,395	4,085,338	4,992,811	5,007,902	15,091	0%
	TRAVEL							
542000	TRAVEL EXPENSES - ELECTED OFFI	0	0	30	0	0	0	0%
542005	TRAVEL EXPENSE	0	0	156	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	857,624	955,226	1,115,999	1,204,177	1,055,277	-148,900	-12%
542020	TRAVEL EXPENSES - BOARD MEMBER	0	0	5,941	0	0	0	0%
542030	MILEAGE ALLOWANCES	14,953	17,704	11,438	25,264	24,950	-314	-1%
542035	POSTAGE & SHIPPING	0	563	0	0	0	0	0%
	TOTAL TRAVEL	872,578	973,493	1,133,563	1,229,441	1,080,227	-149,214	-12%
	OTHER OPERATING EXPENDITURES							
543030	LANDFILL USE EXPENDITURES	830,476	1,003,854	1,015,094	900,000	1,000,000	100,000	11%
543040	ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	0	2,440,000	0	-2,440,000	-100%
544010	ENVIRONMENTAL QUALITY EXPENSE	380,361	454,709	453,341	503,000	503,000	0	0%
544020	GENERAL LIABILITY INSURANCE EX	883,063	996,547	1,175,214	1,124,086	1,225,951	101,865	9%
544040	JUROR EXPENSE	0	0	0	0	3,000	3,000	100%

Non-General Fund City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
544050	OPERATING CONTINGENCY RESERVE	0	0	0	772,112	700,000	-72,112	-9%
544060	OTHER SERVICES CHARGES EXPENSE	2,802,417	1,952,152	1,446,842	781,823	1,159,197	377,373	48%
544090	PROPERTY INSURANCE EXPENSE	445,976	483,196	626,529	577,288	640,288	63,000	11%
544120	SEMINARS CONTINUING EDUCATION	239,110	168,099	218,782	302,627	330,593	27,966	9%
544130	VEHICLE INSPECTIONS LICENSES E	326	1,838	3,330	8,430	10,930	2,500	30%
544140	PROFESSIONAL LICENSES & MEMBER	618,683	652,578	730,327	405,239	518,139	112,900	28%
544150	INDIRECT COST EXPENDITURES	11,542,634	11,195,990	10,841,160	10,249,554	10,315,608	66,054	1%
544160	APPLICANT REIMBURSEMENT	0	0	4,625	0	0	0	0%
544170	VOLUNTEER MILEAGE	37,054	30,626	35,210	0	1,065	1,065	100%
544180	VOLUNTEER STIPENDS	343,757	304,735	255,939	2,767	2,767	0	0%
544190	BOND/OTHER DEBT ISSUE COSTS	35,000	93,936	2,400,755	0	0	0	0%
544200	COUNCIL SPECIAL PROJECTS	113,986	53,725	53,859	80,000	40,000	-40,000	-50%
544210	UNDERGROUND STORAGE TANK TESTI	0	0	0	1,000	1,000	0	0%
544220	FIELD TRIPS	22,307	24,599	22,465	31,664	0	-31,664	-100%
544240	TUITION REIMBURSEMENT	35,312	29,168	38,888	48,500	41,500	-7,000	-14%
544260	DIRECT EXPENSES CHGD BY CITY	446	0	77,309	321,932	100,000	-221,932	-69%
545000	DEPRECIATION - CONTRIBUTED CAP	6,596,136	6,518,219	9,429,925	0	0	0	0%
545010	DEPRECIATION EXPENSE	36,017,196	36,959,525	39,399,537	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	63,407,098	63,356,590	68,229,130	18,550,022	16,593,037	-1,956,985	-11%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	6,487,042	8,458,073	6,000,807	5,657,494	9,258,152	3,600,658	64%
552010	COMMUNITY HOUSING PROJECTS-391	1,770,537	1,516,529	1,841,209	1,027,190	1,080,242	53,052	5%
552040	HOUSING REHAB MULTI FAMILY-715	603,457	760,527	395,794	1,099,756	1,140,242	40,486	4%
552050	HOUSING REHAB SINGLE FAM- 720	1,188,348	1,303,258	596,297	1,295,000	1,286,783	-8,217	-1%
552070	PRINCIPAL BUY DOWN (730)	13,878	7,260	15,610	0	0	0	0%
552080	FIRST TIME HOME BUYER (735)	617,847	797,908	613,227	730,000	798,465	68,465	9%
552090	SINGLE LINE ITEM PROJECTS	0	0	0	0	10,000	10,000	100%
552120	TRANSITIONAL HOUSING	0	19	0	0	0	0	0%
552150	HOMELESS HOUSING-CASE MGT	0	70,000	61,497	65,000	171,118	106,118	163%
552152	HOMELESS HOUSING-STAFF	0	61,000	0	0	0	0	0%
552154	HOMELESS HOUSING-PREVENTION	0	210,000	130,322	145,000	155,713	10,713	7%
552156	HOMELESS HOUSING-ASSISTANCE	0	66,426	56,953	61,000	66,735	5,735	9%
552157	HOMELESS HOUSNG-ESNTL SVC CST	0	0	64,439	65,000	6,960	-58,040	-89%
552158	HOMELESS HOUSING-OPERATIONS	0	0	40,760	41,936	37,303	-4,633	-11%
	TOTAL COMMUNITY SERVICE PROJECTS	10,681,109	13,250,999	9,816,916	10,187,376	14,011,713	3,824,337	38%
	INTEREST EXPENSE							
553000	INTEREST EXPENSE	58,484,200	54,620,680	55,708,328	61,175,952	60,388,063	-787,889	-1%
	TOTAL INTEREST EXPENSE	58,484,200	54,620,680	55,708,328	61,175,952	60,388,063	-787,889	-1%

Non-General Fund City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554000	OTHER AGENCY EXPENSES	901,357	911,135	920,153	1,000,000	1,000,000	0	0%
554020	BANK SVC CHRGS & CR CARD FEES	409,387	464,522	491,115	509,882	515,539	5,657	1%
554050	CHANGE FUND SHORTAGE	68	1,096	3,924	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-1,475	-2,065	-3,629	1,100	150	-950	-86%
554070	BAD DEBTS EXPENSE	68,816	9,779	74,500	130,000	104,000	-26,000	-20%
554090	DAMAGES SETTLEMENTS EXPENSE	19,883	1,159,104	-69,268	277,000	302,000	25,000	9%
554100	LOSS ON DISP-PROP FIXED ASSET	0	297,708	98,232	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	37,451,071	49,507,505	54,083,450	61,518,351	60,108,014	-1,410,337	-2%
554120	BOND INTEREST EXPENSE	3,092,063	5,377,927	6,663,244	7,704,328	7,005,283	-699,044	-9%
554205	UNREALIZED LOSS ON INVESTMENTS	0	863,034	-863,034	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	41,941,170	58,589,745	61,398,686	71,140,661	69,034,986	-2,105,674	-3%
	GRANT MATCH							
560000	CITY GRANT MATCH	-1,781,081	-1,454,170	-1,324,279	1,437,370	2,030,209	592,839	41%
560020	PROGRAM EXPENSE - GRANTS	45,000	0	93,136	0	0	0	0%
	TOTAL GRANT MATCH	-1,736,081	-1,454,170	-1,231,143	1,437,370	2,030,209	592,839	41%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	69,858,434	68,590,749	70,678,467	65,561,161	65,521,514	-39,647	0%
570005	TRANSFER TO PUBLIC ART	0	0	3,711,253	0	0	0	0%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	7,195,869	2,746,687	-4,449,182	-62%
571000	PAYMENTS TO REFUNDING ESCROW	0	0	40,585,000	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	69,858,434	68,590,749	114,974,720	72,757,030	68,268,201	-4,488,829	-6%
	CAPITAL EXPENDITURES							
570700	CAPITAL CONTRIBUTIONS - EXP	2,593,393	0	0	0	0	0	0%
580000	LAND	6,677,760	9,728,112	1,609,894	0	0	0	0%
580010	LAND IMPROVEMENTS	6,211,885	1,859,709	1,421,644	8,200,000	0	-8,200,000	-100%
580015	INTANGIBLES	0	0	828,582	0	0	0	0%
580020	BUILDINGS & BLDG IMPROVEMENTS	14,500	0	2,534,259	200,000	150,000	-50,000	-25%
580030	BUILDING IMPROVEMENTS	149,319	165,675	17,919	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	3,198,793	2,441,459	2,971,138	0	0	0	0%
580050	TRAFFIC CONTROL EQUIPMENT	111,220	44,023	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	1,936,994	3,328,703	1,076,593	3,390,422	848,219	-2,542,203	-75%
580062	AMBULANCES, FIRE TRUCK, ASL	0	0	5,196,919	7,720,000	4,741,250	-2,978,750	-39%
580064	BUSES	0	0	139,429	75,000	0	-75,000	-100%
580070	PUBLIC SAFETY EQUIPMENT	33,522	1,224,667	108,395	0	0	0	0%
580080	MAJOR OFFICE EQUIP & APPLIANCE	265,175	156,767	43,649	25,000	36,500	11,500	46%
580090	FURNITURE FIXTURES & EQUIPMENT	1,336,506	1,164,941	1,673,102	1,616,600	1,266,497	-350,103	-22%
580100	IT EQUIPMENT	1,151,522	1,916,130	5,098,934	1,869,160	220,000	-1,649,160	-88%

Non-General Fund City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580120 MEDICAL SCIENTIFIC EQUIPMENT	163,720	16,363	0	35,185	0	-35,185	-100%
580130 ANIMALS	19,895	0	0	0	35,000	35,000	100%
580140 HAZARDOUS MATERIALS EQUIPMENT	24,040	16,545	0	0	0	0	0%
580150 Major Equipment	258,967	271,303	127,153	0	0	0	0%
580160 ARCHITECTURE AND DESIGN (CWIP)	15,679,690	7,670,466	14,019,561	1,375,000	195,000	-1,180,000	-86%
580170 SURVEYS (CWIP)	113,978	133,028	110,679	0	0	0	0%
580190 APPRAISALS (CWIP)	70,250	73,500	7,100	0	0	0	0%
580200 SITE PREPARATION (CWIP)	2,104	8,059	2,229	0	0	0	0%
580210 CITY ENGINEERING CHARGES (CWIP	808	22,688	1,732,892	0	0	0	0%
580220 CITY ADMIN CHARGES (CWIP)	503,732	997,043	462,559	20,000	0	-20,000	-100%
580230 CITY CONSTRUCT CHARGES (CWIP)	0	0	716,956	0	0	0	0%
580235 CONSTRUCTION MGT (CWIP)	0	0	621,585	0	0	0	0%
580240 TESTING (CWIP)	265,080	674,536	816,826	0	0	0	0%
580250 TRAFFIC ENGINEERING	605,306	568,553	81,660	500,000	0	-500,000	-100%
580260 INSPECTIONS (CWIP)	1,055,763	2,400,106	2,156,976	0	0	0	0%
580270 CONSTRUCTION (CWIP)	56,556,736	91,041,953	110,345,182	3,913,904	4,623,821	709,917	18%
580271 DEMOLITION	1,214,331	45,911	730,395	0	0	0	0%
580272 CONSTRUCTION CONTINGENCY	0	0	2,740	0	0	0	0%
580280 PROJECT CONSULTING	2,649,793	990,322	863,963	0	0	0	0%
580290 HEAVY EQUIPMENT	7,595,826	3,646,972	3,073,179	1,301,000	2,260,500	959,500	74%
580340 PUBLIC ACCESS	0	0	0	6,600,000	0	-6,600,000	-100%
580350 COMMUNICATIONS EQUIPMENT	122,761	121,437	16,303	0	0	0	0%
580360 SIGNS SIGNALS & STREETLIGHTS	20,011	18,643	295,992	0	0	0	0%
580380 STREETS & SIDEWALKS	382,075	1,520,347	799,823	271,215	200,000	-71,215	-26%
580500 ARCHITECTURE AND DESIGN	19,509	14,526	3,068	0	0	0	0%
580510 PROJECT MANAGEMENT	1,812,507	2,038,142	25,369	0	0	0	0%
580511 CONSTRUCTION MANAGEMENT COEP	33,750	447,333	74,621	0	0	0	0%
580520 ENVIRONMENTAL ENGINEERING	12,597	52,597	-4,320	0	0	0	0%
580530 CONSTRUCTION MANAGEMENT	2,401,775	3,509,155	2,333,623	0	0	0	0%
580540 CARS_PICKUPS_VANS_MOTORCYLES	5,715,169	11,081,477	11,602,950	1,135,000	0	-1,135,000	-100%
580550 BUSES_LARGE TRUCKS	1,460,214	20,697,293	0	0	0	0	0%
580580 AUDIO VISUAL	157,748	36,178	0	0	0	0	0%
580590 HVAC EQUIPMENT	121,238	14,968	0	0	0	0	0%
580600 ENVIRONMENTAL COSTS	5,600	331,930	14,161	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	122,725,562	170,491,559	173,753,683	38,247,486	14,576,787	-23,670,699	-62%
TOTAL EXPENDITURES	**657,329,993**	**727,621,067**	**803,394,579**	**588,897,981**	**541,230,280**	**-47,667,700**	**-8%**

All Funds City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	252,776,786	268,601,930	297,360,003	325,181,058	330,712,427	5,531,368	2%
Penalties and Interest-Delinquent Taxes	1,963,437	2,005,570	2,349,363	0	0	0	0%
Sales Taxes	143,707,257	151,581,334	158,940,294	157,461,868	130,513,823	-26,948,045	-17%
Franchise Fees	61,487,777	61,718,547	68,461,186	77,278,953	70,205,662	-7,073,291	-9%
Charges for Services	140,543,839	146,242,382	146,958,534	137,437,241	132,592,432	-4,844,809	-4%
Fines and Forfeitures	9,434,023	9,800,032	10,825,592	9,606,626	5,191,204	-4,415,422	-46%
Licenses and Permits	16,332,037	16,042,344	16,644,020	15,105,986	12,286,778	-2,819,208	-19%
Intergovernmental Revenues	70,217,093	96,896,365	64,268,516	46,456,715	54,701,654	8,244,939	18%
County Participation	469,169	0	0	0	125,930	125,930	100%
Interest	3,517,569	6,502,857	11,127,100	1,000,500	600,500	-400,000	-40%
Rents and Other	5,222,517	5,847,288	7,251,508	12,979,021	10,374,306	-2,604,715	-20%
Other Sources (Uses)	92,213,897	116,385,102	406,060,732	115,174,793	102,174,521	-13,000,272	-11%
SIF Revenues	61,546,784	61,070,923	62,513,463	65,920,047	66,845,934	925,887	1%
Enterprise Revenues	75,750,842	80,981,410	83,336,739	83,240,103	60,988,208	-22,251,895	-27%
TOTAL REVENUES	**935,183,028**	**1,023,676,084**	**1,336,097,050**	**1,046,842,912**	**977,313,379**	**-69,529,534**	**-7%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	302,087,442	315,956,070	333,543,641	331,765,773	320,659,602	-11,106,171	-3%
Employee Benefits	107,964,164	105,508,785	110,079,996	128,893,252	135,013,574	6,120,322	5%
Contractual Services	3,186,147	3,408,785	2,779,994	2,690,851	2,695,741	4,890	0%
Professional Services	69,060,887	64,627,667	71,243,869	75,575,866	72,816,670	-2,759,195	-4%
Outside Contracts	68,104,816	69,787,312	78,567,310	87,995,997	80,471,004	-7,524,993	-9%
Interfund Services	12,852,613	12,437,669	11,072,346	10,845,074	10,382,797	-462,277	-4%
Building Leases	4,374,595	4,815,548	5,061,068	4,624,021	5,204,035	580,013	13%
Fuel & Lubricants	7,857,433	8,962,454	8,121,859	9,572,045	9,501,416	-70,629	-1%
Materials & Supplies	32,234,337	33,431,019	33,174,232	36,204,560	34,261,825	-1,942,735	-5%
Maintenance & Repairs	10,585,763	22,666,434	25,347,722	9,110,745	6,680,136	-2,430,609	-27%
Minor Equipment & Furniture	4,966,186	4,222,539	6,820,163	2,468,318	2,773,900	305,582	12%
Communications	3,472,634	3,332,759	2,971,482	3,853,354	3,844,052	-9,302	0%
Utilities	19,456,421	20,106,391	19,799,290	22,121,637	22,200,316	78,679	0%
Travel	1,209,583	1,351,578	1,571,437	1,744,298	1,441,519	-302,780	-17%
Other Operating Expenditures	67,448,437	67,374,085	71,291,237	23,300,309	21,202,453	-2,097,856	-9%
Community Service Projects	10,495,260	13,886,562	10,255,867	10,707,476	14,249,563	3,542,087	33%
Interest Expense	58,957,760	54,976,233	55,708,328	61,175,952	60,388,063	-787,889	-1%
Other Non-Operating Expenditures	49,487,494	66,699,724	62,717,751	72,565,079	70,504,482	-2,060,596	-3%
Grant Match	-349,601	-81,588	71,318	3,252,448	3,552,864	300,415	9%
Operating Transfers Out	80,264,829	82,399,298	147,556,333	108,216,546	84,675,143	-23,541,403	-22%
Capital Expenditures	123,259,476	171,607,233	174,621,125	40,159,311	14,794,224	-25,365,087	-63%
TOTAL EXPENDITURES	**1,036,976,677**	**1,127,476,555**	**1,232,376,366**	**1,046,842,912**	**977,313,379**	**-69,529,534**	**-7%**

All Funds City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401010	REAL PROPERTY TAX COLLECTIONS	251,920,157	267,537,365	296,324,316	324,201,058	329,832,427	5,631,368	2%
401020	PERSONAL PROP TAX COLLECTION	71,204	135,140	103,050	100,000	100,000	0	0%
401050	SPECIAL FEES DELING TAX COLLEC	785,426	929,425	932,637	880,000	780,000	-100,000	-11%
	TOTAL PROPERTY TAXES	252,776,786	268,601,930	297,360,003	325,181,058	330,712,427	5,531,368	2%
	PENALTIES AND INTEREST - DELINQUENT TAXES							
401030	PENALTIES PROP TAX COLLECTION	1,963,437	2,005,570	2,349,363	0	0	0	0%
	TOTAL PENALTIES AND INTEREST - DELINQUENT TAXES	1,963,437	2,005,570	2,349,363	0	0	0	0%
	SALES TAXES							
411000	SALES TAX	127,106,985	133,626,921	140,312,032	140,392,500	119,335,158	-21,057,342	-15%
411010	HOTEL OCCUPANCY TAX	10,361,752	11,680,610	11,928,799	11,200,000	7,735,000	-3,465,000	-31%
411020	MIXED BEVERAGE TAX	2,646,802	2,578,094	2,768,037	2,809,368	699,903	-2,109,465	-75%
411030	BINGO TAX	49,285	1,601	28,841	60,000	43,762	-16,238	-27%
411040	HOTEL MOTEL TAX PENALTY INT	44,632	201,103	13,918	0	0	0	0%
411050	MOTOR VEHICLE RENTAL TAXES	3,497,801	3,493,004	3,888,667	3,000,000	2,700,000	-300,000	-10%
	TOTAL SALES TAXES	143,707,257	151,581,334	158,940,294	157,461,868	130,513,823	-26,948,045	-17%
	FRANCHISE FEES							
420000	OTHER FRANCHISE FEES	124,734	284,471	126,579	85,000	85,000	0	0%
420050	PIPELINE EASEMENTS	604,781	574,259	623,743	575,750	600,750	25,000	4%
420230	TEXAS GAS SERVICE	6,161,688	6,188,800	6,362,596	6,500,000	5,338,616	-1,161,384	-18%
420240	TIME-WARNER	3,408,180	3,857,278	4,034,101	3,900,000	3,911,563	11,563	0%
420250	EL PASO WATER UTILITIES	16,553,043	17,743,597	18,282,458	19,803,698	21,820,292	2,016,594	10%
420290	AT&T	4,189,027	3,452,566	3,135,043	3,520,000	2,683,848	-836,152	-24%
420300	ONEOK	715,946	570,455	473,484	650,000	297,228	-352,772	-54%
420320	ELECTRIC COMPANY	21,237,368	20,505,426	18,651,208	22,390,609	18,494,710	-3,895,899	-17%
420322	ELECTRIC AUX FRANCHISE FEE	0	0	4,064,017	5,588,781	2,308,539	-3,280,242	-59%
420330	TELECOM FRANCHISES	3,567,293	3,675,509	3,801,314	1,265,115	1,265,115	0	0%
420340	ENVIRONMENTAL SVCS FRANCHISE	4,925,716	4,866,187	8,906,642	13,000,000	13,400,000	400,000	3%
	TOTAL FRANCHISE FEES	61,487,777	61,718,547	68,461,186	77,278,953	70,205,662	-7,073,291	-9%

All Funds City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	2,219,283	3,109,257	2,690,052	2,700,000	2,400,000	-300,000	-11%
405067	REIMBURSED EXPENDITURES	10,018,350	11,230,783	7,642,962	4,353,425	3,620,332	-733,093	-17%
430620	REIMBURSED DAMAGES	27,759	185,031	127,548	60,000	25,000	-35,000	-58%
431180	FOOD ESTAB SITE ASSESSMENT	77,686	75,415	90,099	75,000	35,000	-40,000	-53%
431200	AMBULANCE SERVICE REVENUE	11,123,369	10,963,223	11,111,541	11,538,406	11,085,000	-453,406	-4%
431210	FOOD SERV INSPEC REVENUE	2,000	0	0	0	0	0	0%
431230	PRIMARY CARE TB CLINIC	9,378	3,061	965	5,000	5,000	0	0%
431260	COUNTY FOOD SAFETY	112,600	120,210	112,450	120,000	78,000	-42,000	-35%
431270	OVERSEAS IMMUNIZATIONS	30,021	22,224	23,884	22,000	14,300	-7,700	-35%
431280	ANIMAL IMPOUNDMENT FEES	600,670	155,613	64,907	135,000	20,287	-114,713	-85%
431310	DENTAL CLINIC FEES	256,634	296,685	311,463	300,000	150,000	-150,000	-50%
431320	STD CLINIC VISIT	138,276	143,475	174,879	145,000	0	-145,000	-100%
431330	LAB TB-MYCOLOGY TESTS	35,472	21,560	43,979	35,000	10,000	-25,000	-71%
431340	MILK AND DAIRY LAB TESTS	22,374	21,824	34,442	20,000	13,000	-7,000	-35%
431360	ROUTINE IMMUNIZATIONS	29,344	23,342	15,117	57,350	52,100	-5,250	-9%
431380	WATER LAB TESTS	80,288	68,655	71,383	70,000	45,500	-24,500	-35%
431390	ANIMAL ADOPTIONS	180,962	40,439	16,222	75,000	20,000	-55,000	-73%
431395	SPAY NEUTER CLINIC SOCORRO	13,115	17,424	9,245	20,000	10,000	-10,000	-50%
431400	GARBAGE COLLECTION BILLINGS	38,839,795	39,175,527	44,053,499	43,750,000	44,500,000	750,000	2%
431410	LANDFILL FEES	6,322,307	5,432,385	5,847,437	5,250,000	5,400,000	150,000	3%
431420	RECYCLING REVENUES	-160,557	191,249	126,693	110,000	70,000	-40,000	-36%
431450	SPECIAL WASTE REMOVAL FEES	80,978	80,364	82,789	75,000	80,000	5,000	7%
431460	WEED REMOVAL CHARGES	224,703	226,567	213,717	235,000	235,000	0	0%
431490	Service Fees	25,587	25,096	28,065	25,000	25,000	0	0%
440010	ZOO ADMISSION REVENUE	2,110,395	2,001,901	1,878,485	2,209,309	2,101,246	-108,063	-5%
440040	GENERAL ADMISSIONS REVENUE	530,745	753,893	753,366	1,541,320	917,643	-623,677	-40%
440050	PARKING FEE REVENUE	984,715	1,645,311	1,620,006	1,519,000	1,053,260	-465,740	-31%
440200	METER REVENUE	1,309,055	1,277,654	1,395,876	1,296,750	540,646	-756,104	-58%
440680	City-Truancy Prev & Diversion	50,019	56,943	67,312	75,241	37,621	-37,620	-50%
441640	3RD PARTY INS BUREAU VERITAS	198,261	0	88	0	0	0	0%
443000	LIBRARY FEES	45,885	45,871	47,797	52,270	13,363	-38,907	-74%
443010	EVENT FEES	93,171	128,349	146,875	105,625	75,421	-30,204	-29%
443020	INSTRUCTIONAL FEES	543,750	530,816	596,986	628,010	446,159	-181,851	-29%
443030	MEMBERSHIP FEES	89,096	81,476	83,667	111,386	71,242	-40,144	-36%
443040	CHILD CARE SERVICES	425,310	409,911	442,688	414,342	106,020	-308,322	-74%
443060	SALES TO THE PUBLIC	4,246,944	5,052,619	4,723,502	5,631,886	4,306,114	-1,325,772	-24%
443070	ORGANIZED SPORTS LEAGUES FEES	912,812	933,271	1,052,923	1,067,700	673,075	-394,625	-37%
443100	PARKS DEPARTMENT REVENUE	2,249	470	210	0	0	0	0%
443500	MOTOR POOL USAGE FEES	42,858	38,165	34,643	48,000	45,000	-3,000	-6%
443510	EQUIPMENT MAINTENANCE CHARGES	12,443,504	12,275,203	10,811,471	11,600,000	11,000,000	-600,000	-5%
443520	FUEL AND LUBRICANTS CHARGES	5,186,719	6,179,302	5,898,100	5,850,000	5,850,000	0	0%
443550	MISC CHARGES-SALES TO DEPTS	91,322	604	866	0	0	0	0%
443560	INDIRECT COST RECOVERY	4,837,654	5,929,191	5,576,355	5,446,916	6,485,926	1,039,010	19%
443580	ENVIRONMENTAL FEES	16,843,288	17,016,525	17,222,406	18,427,823	18,480,000	52,177	0%

All Funds City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
446020	TAX OFFICE CERTIFICATES	38,368	37,514	38,221	36,000	36,000	0	0%
450400	GUS AND GOLDIE ROYALTY REVENUE	2,450	30	2,260	2,500	2,500	0	0%
450510	REVENUE PROG INCOME FTHB-567	1,000,073	882,173	1,061,703	330,000	359,400	29,400	9%
450520	REVENUE PROG INCOME SINLGE 568	666,692	404,052	380,157	645,000	573,303	-71,697	-11%
450530	REVENUE PROG INCOME MULTI -569	970,270	636,470	1,210,565	557,566	545,100	-12,466	-2%
450540	REVENUE PROG INCOME CHDO-573	243,144	292,870	313,351	485,000	485,100	100	0%
450630	PUBLIC INFOR DISTRIBUTION FEE	15,566	17,771	23,996	17,247	13,324	-3,923	-23%
450635	PREP AND RELEASE OF LIENS	55,278	42,686	43,038	46,750	40,000	-6,750	-14%
450640	BANK FEES CREDIT CARD FEES	240,488	167,559	360,150	143,000	86,913	-56,087	-39%
450645	SOFTWARE MNTC FEE ACCELA	391,033	362,450	308,277	275,000	155,000	-120,000	-44%
450650	MISC NON-OPERATING REVENUES	3,825,835	5,663,633	5,107,668	2,824,330	2,511,439	-312,891	-11%
450680	PHOTOSTATS	164,977	169,833	152,938	150,000	150,000	0	0%
450690	VENDING MACHINE PROCEEDS	54,334	37,218	27,343	70,000	30,000	-40,000	-57%
450710	FEES REQUIRED BY ORDINANCE	20,900	5,300	21,336	0	0	0	0%
450720	PARKLAND DEDICATION FEES	799,138	324,750	309,064	0	0	0	0%
450730	ANNUAL REGISTRATION FEE-LOBBY	2,400	3,000	2,250	2,400	1,200	-1,200	-50%
460230	CIVIC CENTER REVENUE	403,806	258,532	0	0	0	0	0%
460400	PROGRAM INCOME	6,234,509	6,569,097	8,456,688	2,462,474	1,966,408	-496,066	-20%
470500	TRANSFER FROM CAPITAL PROJECTS	4,116,431	4,380,559	3,892,570	4,188,215	5,540,489	1,352,274	32%
	TOTAL CHARGES FOR SERVICES	140,543,839	146,242,382	146,958,534	137,437,241	132,592,432	-4,844,809	-4%
	FINES AND FORFEITURES							
440390	ANTICIPATED WARRANT FEES	22,370	-1,068	-1,192	0	0	0	0%
440400	MOVING VIOLATION FINES	2,019,772	2,925,476	3,385,635	3,150,661	2,075,105	-1,075,556	-34%
440410	PUBLIC INSPECTION VIOLATIONS	17,826	31,884	33,613	27,944	8,126	-19,818	-71%
440420	HEALTH CODE VIOLATIONS	11,703	14,765	15,959	11,142	6,831	-4,311	-39%
440430	ANIMAL VIOLATIONS	53,665	59,894	63,304	64,540	24,513	-40,027	-62%
440440	LIABILITY INSURANCE VIOLATIONS	1,128,350	752,197	927,692	860,073	564,580	-295,493	-34%
440450	MISDEMEANORS	116,357	122,116	121,396	116,844	59,563	-57,281	-49%
440455	COURT FEE	0	0	0	0	3,000	3,000	100%
440460	MISDEMEANOR WARRANTS	5,915	0	0	0	0	0	0%
440470	MOVING WARRANTS	997,798	942,565	1,398,126	1,235,919	680,477	-555,442	-45%
440480	ARREST FEES - MOVING VIOLATION	265,657	295,789	323,832	314,185	171,481	-142,704	-45%
440490	PARKING COURT COSTS	64,973	77,160	74,759	76,043	35,723	-40,320	-53%
440500	CITY COURT COSTS	149,274	174,309	197,899	193,815	98,816	-94,999	-49%
440510	UNDISTRIBUTED	468	0	0	0	0	0	0%
440520	OVERPAYMENT MUNI COURT TICKETS	51,242	0	0	0	0	0	0%
440530	SPECIAL EXPENSE FEE	358,708	442,731	416,348	455,637	198,442	-257,195	-56%
440540	MUNI COURT BLDG SECURITY FUND	164,336	182,356	209,313	562,000	119,964	-442,036	-79%
440550	MOVING VIOLATION FORFEITS	807,147	237,385	9,757	0	0	0	0%
440560	PARKING FORFEITS FINES	1,496,153	1,839,288	1,843,854	1,924,461	938,202	-986,259	-51%
440570	APPELLATE DOCKET FEES	2,425	-775	185	500	0	-500	-100%
440580	RECOVERIES - PROFESSIONAL BOND	1,934	5,573	7,128	10,509	0	-10,509	-100%
440590	MUNI COURT TECH FEE COLLECTION	218,962	243,162	279,021	328,000	78,000	-250,000	-76%

All Funds City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
440600	TIME PAYMENT FEES- MUNI COURT	127,772	161,324	198,161	188,683	65,000	-123,683	-66%
440620	CITY - FTA	32,924	35,298	36,488	35,343	21,045	-14,298	-40%
440640	NARCOTICS REIMBURSEMENT FEE	14,506	15,686	15,826	12,000	12,000	0	0%
440650	TEEN COURT REVENUE	150	90	2,460	0	10,896	10,896	100%
440660	JUDICIAL SALARIES- CITY	32,534	36,191	39,469	38,327	19,440	-18,887	-49%
440670	RED LIGHT CAMERA VIOLATIONS	1,270,456	1,205,972	1,225,912	0	0	0	0%
441000	APPEALS BOARD FEES	646	665	645	0	0	0	0%
	TOTAL FINES AND FORFEITURES	9,434,023	9,800,032	10,825,592	9,606,626	5,191,204	-4,415,422	-46%
	LICENSES AND PERMITS							
441010	BLDG SVCS INVESTIGATION FEES	1,239	1,416	433	600	600	0	0%
441020	BUILDING PERMITS	2,088,036	2,163,099	2,270,745	2,000,000	1,399,389	-600,611	-30%
441030	DEMOLITION PERMITS	21,776	24,769	22,971	22,000	13,899	-8,101	-37%
441040	ELECTRICAL PERMITS	1,992,258	2,003,493	2,287,320	1,999,206	1,714,871	-284,335	-14%
441060	GRADING PERMITS	171,736	183,626	212,605	187,375	142,342	-45,033	-24%
441070	MECHANICAL PERMITS	1,420,766	1,554,352	1,590,918	1,439,337	1,000,339	-438,998	-31%
441080	MOBILE HOME PLACEMENT PERMITS	2,442	2,213	2,926	3,200	1,700	-1,500	-47%
441090	PLAN REVIEW FEES	796,138	831,779	1,057,813	863,797	780,926	-82,871	-10%
441100	TAS PLAN REVIEW FEES	69,976	59,147	53,113	46,677	40,737	-5,940	-13%
441120	PLUMBING PERMITS	923,907	851,635	878,298	847,445	597,827	-249,618	-29%
441130	ROOFING PERMITS	1,593,476	794,971	718,264	575,000	397,448	-177,552	-31%
441140	SIDEWALK AND DRIVEWAY PERMITS	37,669	32,694	35,960	16,000	18,000	2,000	13%
441150	SIGNS PERMITS	114,568	133,404	149,287	120,000	93,044	-26,956	-22%
441160	ZONING BOARD FEES	38,515	55,346	47,761	43,000	35,148	-7,852	-18%
441180	BUILDING SERVICES REPORT SALES	0	0	-815	0	0	0	0%
441190	OTHER PERMITS AND LICENSES	275,903	246,147	285,642	253,450	233,892	-19,558	-8%
441220	FOREIGN TRADE ZONE PERMITS	315,170	312,907	347,706	460,000	460,000	0	0%
441230	PARADE PERMITS	7,232	7,744	7,106	6,400	6,400	0	0%
441240	PAVING CUT PERMITS	13,615	11,776	7,820	0	10,000	10,000	100%
441250	REFUSE COLLECTION PERMITS	105,493	96,951	106,155	100,000	100,000	0	0%
441260	SUBDIVISION PERMITS	274,925	347,451	254,473	300,000	216,693	-83,307	-28%
441280	TAXI CAB OPERATING PERMITS	29,158	35,908	38,492	31,000	31,000	0	0%
441290	ALARMS LICENSES	190,049	300,150	355,375	200,000	200,000	0	0%
441300	ALCOHOLIC BEVERAGE LICENSES	106,738	112,133	169,137	90,000	119,851	29,851	33%
441310	AMPLIFICATION PERMITS	2,428	3,245	2,844	2,600	1,880	-720	-28%
441320	ANIMAL PERMIT AND REGISTRATION	832,083	1,128,719	1,192,313	996,000	950,000	-46,000	-5%
441340	CAB DRIVER LICENSES	483	241	240	0	0	0	0%
441350	CHAUFFEUR LICENSES	784	882	1,176	0	0	0	0%
441380	FOOD ESTABLISHMENT LICENSES	741,479	685,003	762,770	650,000	325,000	-325,000	-50%
441390	FOOD MANAGEMENT SCHOOL FEES	457,735	131,209	101,855	150,000	79,000	-71,000	-47%
441400	HOME IMPRVMT CONTRACTOR FEE	193,000	172,498	179,000	160,000	128,493	-31,507	-20%
441410	SIGN CONTRACTOR LICENSES	4,856	3,752	3,752	1,000	4,900	3,900	390%
441420	ZONING HOME OCCUPATION LICENSE	13,701	12,614	9,647	7,300	9,386	2,086	29%
441430	PENALTIES LATE FEES	111,817	143,118	141,704	95,000	142,039	47,039	50%

All Funds City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
441440	HAZARDOUS CHEMICALS PERMITS	-1,676	-1,197	-442	0	0	0	0%
441480	DRIVERLESS RENTAL FEES	0	0	0	1,000	0	-1,000	-100%
441490	STORM DRAIN PERMITS FEES	8,147	8,535	5,419	5,000	3,350	-1,650	-33%
441500	PROFESSIONAL OCCUP LICENSE	26,805	35,625	29,355	25,000	26,000	1,000	4%
441510	SPECIAL PRIVILEGE PERMITS	27,252	343,621	63,480	37,000	49,859	12,859	35%
441515	SPECIAL PERMITS - NODES	0	37,500	7,746	11,000	65,000	54,000	491%
441520	RESIDENTIAL BUILDING PERMITS	2,373,236	2,156,465	2,181,446	2,125,622	1,713,464	-412,159	-19%
441530	APPLICATION ANNUAL PROCESS FEE	49,661	47,271	53,424	50,000	32,500	-17,500	-35%
441540	CONDEMNATION FEE	840	525	2,048	0	0	0	0%
441550	FIRE ACCIDENT INVESTIGATION FE	2,346	2,879	3,143	2,000	1,300	-700	-35%
441560	TEMPORARY LATE FEE PENALTY	7,345	10,112	11,218	7,000	4,550	-2,450	-35%
441650	3RD PARTY INS VISION CONSULTAN	-20,308	2,552	36,696	0	0	0	0%
441660	3RD PARTY INS CODE COMP INC	-480	-3,920	-176	0	0	0	0%
441680	HIRE EL PASO FIRST FEE	14,920	10,732	6,260	14,500	11,050	-3,450	-24%
442000	FIRE INSPECTIONS FEES	148,825	192,295	197,987	186,192	186,192	0	0%
442010	HAZMAT FEES	665,260	686,151	711,156	905,710	905,710	0	0%
442060	FALSE ALARM PENALTY	80,715	68,810	40,455	69,575	33,000	-36,575	-53%
	TOTAL LICENSES AND PERMITS	16,332,037	16,042,344	16,644,020	15,105,986	12,286,778	-2,819,208	-19%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	50,245,708	77,623,140	55,081,373	38,823,937	46,670,034	7,846,097	20%
460010	STATE GRANT PROCEEDS	16,256,229	14,992,569	4,761,571	3,784,301	4,509,194	724,893	19%
460020	OTHER GRANT PROCEEDS	651,826	647,897	873,474	131,590	22,860	-108,730	-83%
460030	CITY MATCH OF GRANT PROCEEDS	-428,704	-31,611	0	0	0	0	0%
460220	INTERLOCAL TAX COLLECT AGREEME	1,843,339	1,879,019	1,701,209	1,709,267	1,660,237	-49,030	-3%
460250	INTERLOCAL AGREEMENTS- HTH	1,648,696	1,785,350	1,850,889	2,007,620	1,839,329	-168,291	-8%
	TOTAL INTERGOVERNMENTAL REVENUES	70,217,093	96,896,365	64,268,516	46,456,715	54,701,654	8,244,939	18%
	COUNTY PARTICIPATION							
460240	COUNTY PARTICIPATION	469,169	0	0	0	125,930	125,930	100%
	TOTAL COUNTY PARTICIPATION	469,169	0	0	0	125,930	125,930	100%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	3,517,569	6,502,857	11,127,100	1,000,500	600,500	-400,000	-40%
	TOTAL INTEREST	3,517,569	6,502,857	11,127,100	1,000,500	600,500	-400,000	-40%
	RENTS AND OTHER							
443050	FACILITY MANAGEMENT FEES	0	0	0	6,262,121	4,662,915	-1,599,206	-26%
450200	FACILITY RENTALS REVENUE	2,251,895	2,776,154	3,237,748	3,734,220	2,639,676	-1,094,544	-29%
450210	PROPERTY LEASE REVENUE	1,003,420	1,033,564	1,144,785	1,052,469	1,173,409	120,940	11%

All Funds City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
450600	DONATIONS	207,823	166,443	277,865	269,896	222,991	-46,905	-17%
450660	PENALTIES AND INTEREST	439,537	508,314	628,088	348,815	358,815	10,000	3%
451000	UNREALIZED GAINS LOSSES	-13,319	13,319	91,348	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	1,232,571	1,262,302	1,349,302	1,296,500	1,301,500	5,000	0%
470400	CLAIMS SETTLEMENT	100,590	87,193	522,372	15,000	15,000	0	0%
	TOTAL RENTS AND OTHER	5,222,517	5,847,288	7,251,508	12,979,021	10,374,306	-2,604,715	-20%
	OTHER SOURCES (USES)							
431600	AIRPORT INDIRECT COST REIMBURS	1,691,408	1,665,703	1,665,703	1,303,713	1,303,713	0	0%
431610	MASS TRANSIT INDIR COST REIMB	3,679,695	3,679,695	3,679,695	3,679,695	3,679,695	0	0%
470000	INTERFUND TRANSFERS (SOURCES)	75,988,777	78,406,762	99,023,957	93,336,918	79,051,693	-14,285,226	-15%
470005	TRANSFER FROM BOND PROCEEDS	0	0	3,711,253	0	0	0	0%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	15,707,777	18,139,421	2,431,644	15%
470200	ORIGINAL ISSUES BOND PROCEEDS	0	0	151,580,000	0	0	0	0%
470210	REFUNDINGS BOND PROCEEDS	0	0	35,820,000	0	0	0	0%
470220	PREMIUM ON BONDS SOLD	0	0	16,964,113	0	0	0	0%
470240	BAB TAX CREDIT	2,287,097	2,223,491	1,859,596	1,146,690	0	-1,146,690	-100%
470300	PROCEEDS-SALE OF FIXED ASSET	0	7,468	0	0	0	0	0%
470320	PROCEEDS FROM THE SALE OF LAND	46,183	29,131	703,222	0	0	0	0%
470420	INSURANCE RECOVERY	129,644	533,697	93,966	0	0	0	0%
470530	LOAN PROCEEDS	3,668,645	0	0	0	0	0	0%
470700	CAPITAL CONTRIBUTIONS	581,110	24,239,115	85,204,643	0	0	0	0%
494130	OTHER SOURCES OF FUNDS	4,141,338	5,600,040	5,754,585	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	92,213,897	116,385,102	406,060,732	115,174,793	102,174,521	-13,000,272	-11%
	SIF REVENUES							
404451	POS CITY - EMPLOYEE DEDUCTIONS	8,156,991	7,241,967	6,848,352	6,625,756	5,156,808	-1,468,948	-22%
404452	POS FIRE - EMPLOYEE DEDUCTIONS	2,174,484	1,993,881	1,174,800	860,618	1,020,286	159,668	19%
404453	POS POLICE - EMPLOYEE DEDUCTIO	3,894,229	3,545,648	3,783,521	2,907,966	1,589,634	-1,318,332	-45%
404454	POS RETIREES DEDUCTIONS	2,148,773	-117	0	0	0	0	0%
404461	POS CITY - EMPLOYER CONTRIB	16,357,230	17,754,726	16,596,591	17,742,847	17,949,326	206,479	1%
404462	POS FIRE - EMPLOYER CONTRIB	8,415,259	8,808,492	11,077,820	12,658,039	13,039,892	381,853	3%
404463	POS POLICE - EMPLOYER CONTRIB	6,496,920	6,944,501	7,419,576	8,769,327	12,301,392	3,532,065	40%
404467	WORKERS COMPENSATION CONTRIB	12,471,635	13,153,973	13,781,332	14,653,009	14,138,859	-514,150	-4%
404468	UNEMPLOYMENT CONTRIBUTIONS	316,341	304,654	318,383	433,817	329,527	-104,290	-24%
404469	GROUP LIFE INSURANCE CITY CONT	469,417	253,936	223,918	468,000	473,623	5,623	1%
404470	GRP DENT CTY CONTRB-FIRE&POLIC	0	503,131	545,681	656,255	694,070	37,815	6%
404471	GRP DENT EMPLOYEE DED-FIRE&POL	1	72,332	75,290	74,789	82,518	7,729	10%
404472	GRP VISION CTY CONTRIB-FIRE&PO	0	71,531	83,953	69,624	70,000	376	1%
404489	WORKERS COMPENSATION PAYBACK	645,504	422,269	584,247	0	0	0	0%
	TOTAL SIF REVENUES	61,546,784	61,070,923	62,513,463	65,920,047	66,845,934	925,887	1%

All Funds City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	ENTERPRISE REVENUES							
403046	CUSTOMER FACILITY CHARGE	3,418,455	3,799,709	3,788,187	3,400,000	1,500,000	-1,900,000	-56%
420500	PASSENGER VEHICLE CROSSINGS	21,686,955	23,648,205	22,915,884	23,244,269	17,916,888	-5,327,381	-23%
430030	AIRPORT BUILDING LEASE REVENUE	1,669,215	1,656,498	1,594,545	1,640,000	1,640,000	0	0%
430040	AIRPORT PARKING LOT FEES	6,255,488	6,658,349	8,563,121	8,500,000	3,187,500	-5,312,500	-63%
430050	AIRLINE SCHEDULED LANDING FEES	3,055,326	3,384,506	3,264,862	3,400,000	3,400,000	0	0%
430060	NONSCHEDULED LANDING FEES	332,809	619,219	519,128	450,000	450,000	0	0%
430090	AIRPORT GATE USE FEES	50,828	158,625	5,839	78,000	78,000	0	0%
430100	FUEL FLOWAGE FEES	387,294	359,832	344,595	360,000	360,000	0	0%
430110	AIRCRAFT PARKING FEES	449,060	390,272	481,781	415,400	415,400	0	0%
430130	TERM SPACE RENTAL - AIRLINE	5,410,991	5,508,078	5,447,465	5,720,000	5,720,000	0	0%
430150	TERMINAL SPACE RENTAL-OTHER	654,693	695,298	648,783	655,000	655,000	0	0%
430160	AIRPORT ADVERTISING REVENUES	254,557	284,765	268,493	230,000	86,250	-143,750	-63%
430170	AIRPORT FOOD AND BEVE REVENUE	1,374,465	1,452,923	1,562,967	1,479,919	348,750	-1,131,169	-76%
430180	AIRPORT GIFTSHOP NEWSTAND REV	618,536	668,165	729,974	675,000	253,125	-421,875	-63%
430190	AIRPORT VENDING MACHINE REV	156	167	161	250	250	0	0%
430200	AIRPORT CAR RENTALS	4,368,138	4,721,545	5,159,267	4,850,000	4,000,000	-850,000	-18%
430210	AIRPORT LA PLACITA REVENUES	62,216	61,024	8,508	0	0	0	0%
430220	AIRPORT TAXI AND LIMOUSINE FEE	49,156	84,578	21,000	30,000	11,250	-18,750	-63%
430225	AIRPORT TRANSPORT NETWORKS	0	0	138,770	119,000	44,625	-74,375	-63%
430250	AIRPORT EQUIPMENT PARKING RENT	115,370	113,521	116,054	115,200	115,200	0	0%
430260	AIRPORT LOADING BRIDGE CHARGES	500	-4,800	0	0	0	0	0%
430290	AIRPORT COST REIMBURSEMENTS	0	0	977	0	0	0	0%
430300	AIRPORT SEC COST REIMBURSMENT	158,090	176,330	176,439	153,000	153,000	0	0%
430305	AIRPORT CANINE COST REIMBURSED	0	0	202,000	202,000	202,000	0	0%
430310	AIRPORT UTIL COSTS REIMBURSTMT	361,704	386,893	340,929	326,000	326,000	0	0%
430330	AIRCRAFT TIE DOWN FEES	3,120	3,120	3,120	3,120	3,120	0	0%
430340	T-HANGAR RENTAL FEES	294,347	302,802	301,668	320,000	300,000	-20,000	-6%
430350	GROUND RENTALS	8,670,418	8,782,253	8,998,928	9,210,560	8,291,950	-918,610	-10%
430360	OTHER AIRPORT REVENUE	136,750	30,292	42,908	32,800	32,800	0	0%
430370	AIRPORT WASHRACK REVENUE	62	0	157	100	100	0	0%
430380	AIRPORT FINGERPRINT REVENUE	160,651	202,000	164,102	162,000	162,000	0	0%
430390	GOLF COURSE GREEN FEES	890,932	993,074	951,479	993,470	0	-993,470	-100%
430410	PRO SHOP SALES	147,522	169,784	186,252	174,383	0	-174,383	-100%
430420	DRIVING RANGE FEES	26,854	23,815	24,849	25,632	0	-25,632	-100%
430430	CARGO SCHEDULED LANDING FEES	757,724	813,039	903,428	950,000	900,000	-50,000	-5%
430500	FARE BOX REVENUE	6,241,794	5,895,140	5,438,995	6,715,000	4,800,000	-1,915,000	-29%
430510	TICKET SALES	1,186,125	1,320,203	1,465,562	1,350,000	1,000,000	-350,000	-26%
430520	TOKEN SALES	67,588	47,290	47,492	50,000	50,000	0	0%
430525	STREET CAR FARE BOX	0	0	48,451	100,000	100,000	0	0%
430530	LIFT BUS REVENUE - TICKETS	307,432	326,659	338,469	310,000	350,000	40,000	13%
430540	SENIOR CITIZEN BUS PASS	135,593	131,500	136,855	135,000	135,000	0	0%

All Funds City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
430570	LIFT BUS REVENUE - FARE BOX	319,964	354,973	315,487	450,000	400,000	-50,000	-11%
430590	NON-TRANSPORTATION REVENUE	236,289	180,945	17,408	25,000	15,000	-10,000	-40%
430600	UNION DEPOT OFFICE LEASE REVEN	270,035	332,957	396,677	50,000	440,000	390,000	780%
430660	FTA SUBSIDY	-557,117	0	0	0	0	0	0%
430670	FARE BOX COUNTY SERVICE	39,366	35,656	131,357	35,000	35,000	0	0%
430680	FARE BOX CITY OF SUNLAND PARK	18,844	40,893	54,206	40,000	40,000	0	0%
444550	POS COBRA DEDUCTIONS	57,811	62,853	59,680	65,000	70,000	5,000	8%
450620	GAINS ON DISP-ENTERP FIX ASSET	31,858	71,250	205,144	0	0	0	0%
450800	PASSENGER FACILITY CHARGES	5,572,878	6,037,217	6,804,337	6,000,000	3,000,000	-3,000,000	-50%
	TOTAL ENTERPRISE REVENUES	75,750,842	80,981,410	83,336,739	83,240,103	60,988,208	-22,251,895	-27%
	TOTAL REVENUES	**935,183,028**	**1,023,676,084**	**1,336,097,050**	**1,046,842,912**	**977,313,379**	**-69,529,534**	**-7%**

All Funds City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	140,929,750	142,181,751	145,638,046	151,549,061	136,774,219	-14,774,842	-10%
501001	COMP ABS NPO AND OPEB	2,924,073	7,353	7,842,260	0	0	0	0%
501002	OVERTIME - CIVILIAN	7,401,628	6,953,421	8,680,259	4,987,549	3,521,973	-1,465,576	-29%
501003	HAZARDOUS PAY	64,229	69,506	104,927	135,650	149,256	13,606	10%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	1,016,873	1,060,789	1,127,851	51,000	51,000	0	0%
501006	HEALTH INCENTIVE PAY	854,870	1,054,988	1,093,083	1,275,000	1,300,000	25,000	2%
501008	INCENTIVE PAY	4,101,775	3,963,933	4,402,590	4,267,471	4,496,453	228,982	5%
501009	FIELD TRAINING OFFICER	172,521	147,818	300,428	180,000	389,868	209,868	117%
501010	SHIFT DIFFERENTIAL - CIVILIAN	522,427	527,145	481,320	206,795	200,330	-6,465	-3%
501011	PART-TIME TEMPORARY	1,211,057	847,107	1,026,004	5,555,189	4,419,892	-1,135,297	-20%
501012	UNIFORM WAGES AND SALARIES	126,248,773	130,138,004	137,150,315	144,904,721	151,023,653	6,118,931	4%
501013	OVERTIME - UNIFORM	10,332,575	11,595,232	13,415,474	11,708,694	12,380,504	671,811	6%
501014	SICK VAC LEAVE PAYOFF -UNIFORM	2,797,866	2,805,376	3,201,291	2,689,318	2,739,318	50,000	2%
501015	LONGEVITY - UNIFORM	1,294,814	1,334,841	1,372,287	1,329,640	1,350,892	21,252	2%
501016	SHIFT DIFFERENTIAL - UNIFORM	640,430	786,730	954,618	864,840	1,040,396	175,556	20%
501017	PART-TIME TEMPORARY - CADET	1,355,490	1,994,668	2,305,715	1,782,784	691,486	-1,091,298	-61%
501019	REIMBURSED OVERTIME	-368	0	-1,196	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	8,788	6,129	5,125	4,814	5,032	218	5%
501030	TEMPORARY SERVICES CONTRACTS	209,873	413,876	468,962	273,248	125,331	-147,917	-54%
501200	Compensated Absences Expense	0	-562,572	18,788	0	0	0	0%
501201	Net Pension Expense	0	8,091,235	-39,728	0	0	0	0%
501202	OPEB Expense	0	2,538,741	3,995,221	0	0	0	0%
	TOTAL SALARIES & WAGES	302,087,442	315,956,070	333,543,641	331,765,773	320,659,602	-11,106,171	-3%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	6,020,788	6,447,999	6,731,839	7,316,517	6,404,077	-912,439	-12%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	147,810	150,603	153,934	162,352	152,074	-10,277	-6%
501102	WORKERS COMPENSATION - UNIFORM	5,980,858	6,572,380	6,919,547	7,251,877	7,549,590	297,713	4%
501103	UNEMPLOYMENT COMP - UNIFORM	146,722	148,025	159,767	267,344	173,997	-93,347	-35%
501104	LIFE INSURANCE	110,255	110,090	111,521	112,592	114,138	1,546	1%
501105	VSION AND DENTAL - UNIFORM	761,018	768,310	791,140	810,351	802,062	-8,289	-1%
501108	POS CITY - EMPLOYER CONTRIB	15,728,825	16,660,634	16,076,901	15,630,821	17,877,414	2,246,592	14%
501109	POS FIRE - EMPLOYER CONTRIB	7,668,293	8,848,625	10,670,437	12,892,140	13,039,892	147,752	1%
501110	POS POLICE - EMPLOYER CONTRIB	5,860,818	7,219,611	7,801,228	8,230,255	12,301,392	4,071,137	49%
501114	LIFE INSURANCE - CIVILIAN	343,926	321,820	326,608	369,377	354,989	-14,388	-4%
501115	VISION AND DENTAL	95	0	0	0	0	0	0%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	329,443	345,761	362,417	363,016	329,455	-33,561	-9%
501119	RELOCATION EXPENDITURES	0	17,675	11,000	0	0	0	0%
501120	OTHER EMPLOYEE BENEFITS	134,946	77,236	132,381	91,000	940,299	849,299	933%
501122	MISC EXPENSE ACCTS-ELEC OFFIC	41,740	40,912	38,328	0	40,928	40,928	100%

All Funds City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
501124	CITY PENSION PLAN CONTRIBUTION	19,392,819	11,898,042	12,296,582	23,041,480	21,326,230	-1,715,250	-7%
501125	FIRE PENSION PLAN CONTRIBUTION	11,520,756	12,108,930	11,822,380	12,790,102	13,342,546	552,444	4%
501126	POLICE PENSION PLAN CONTRIB	15,170,772	15,713,769	16,520,290	17,661,733	18,274,006	612,274	3%
501127	UNIFORM ALLOWANCES	93,100	91,200	100,225	95,475	93,525	-1,950	-2%
501129	FICA CITY MATCH - CIVILIAN	8,443,578	8,529,304	8,832,527	9,109,927	9,395,890	285,963	3%
501130	FICA MED- CITY MATCH-CIVILIAN	1,989,447	2,006,525	2,080,485	2,309,582	2,199,593	-109,988	-5%
501131	FICA CITY MATCH - UNIFORM	39,690	39,598	42,541	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	1,974,475	2,057,803	2,198,657	2,404,591	2,481,672	77,081	3%
501140	RETIREES HEALTH PLAN	4,681,164	3,649,140	3,325,695	4,761,007	4,747,222	-13,785	0%
501141	WORKERS COMPENSATION - CADET	77,597	115,920	125,084	78,515	17,853	-60,663	-77%
501142	UNEMPLOYMENT COMP - CADET	11,593	3,078	3,062	1,783	692	-1,091	-61%
501143	LIFE INSURANCE - (EXECUTIVE)	2,112	2,355	3,290	2,368	0	-2,368	-100%
501144	VISION AND DENTAL	2,327	2,650	3,701	2,664	1,138	-1,526	-57%
501147	FICA CITY MATCH - CADET	109,668	126,513	172,131	110,533	42,872	-67,661	-61%
501148	FICA MED - CITY MATCH - CADET	23,490	31,496	40,317	25,850	10,027	-15,823	-61%
501150	HSA CONTRIBUTIONS	1,156,035	1,402,779	2,225,981	3,000,000	3,000,000	0	0%
	TOTAL EMPLOYEE BENEFITS	107,964,164	105,508,785	110,079,996	128,893,252	135,013,574	6,120,322	5%
	CONTRACTUAL SERVICES							
520000	PERSONAL SERVICES CONTRACTS	2,363	0	7,875	0	0	0	0%
520010	TEMPORARY SERVICES CONTRACTS	3,183,785	3,408,785	2,772,119	2,682,851	2,687,741	4,890	0%
520100	CONTRACTUAL SERVICES	0	0	0	8,000	8,000	0	0%
	TOTAL CONTRACTUAL SERVICES	3,186,147	3,408,785	2,779,994	2,690,851	2,695,741	4,890	0%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	333,275	230,457	257,240	310,000	227,000	-83,000	-27%
521010	ACOUNTING/AUDIT SERVICES	180,766	183,777	207,471	209,569	284,469	74,900	36%
521020	APPRAISAL SERVICES	3,393,293	3,400,840	3,587,494	3,904,054	4,232,088	328,034	8%
521030	ARTISTIC PERFORMANCES SERVICES	198,823	193,529	172,915	149,306	64,222	-85,084	-57%
521040	ASSESSMENT CENTER SERVICES	17,909	16,263	28,765	37,400	37,400	0	0%
521060	BOND FIN ADVISORY SERVICE	16,950	22,041	20,095	17,950	28,300	10,350	58%
521070	COLLECTIVE BARGAINING SERVICES	8,464	4,786	2,320	40,000	40,000	0	0%
521080	DATA PROCESSING SERVICES	73,916	11,353	102,465	136,552	90,573	-45,979	-34%
521090	ENGINEERING SERVICES	82,794	131,519	94,740	132,000	90,000	-42,000	-32%
521100	EXTERNAL LEGAL COUNSEL SERVICE	2,346,422	1,690,669	2,586,495	570,850	-1,090,945	-1,661,795	-291%
521110	TITLE SEARCH SERVICES	6,279	4,773	11,235	0	15,000	15,000	100%
521120	HEALTH CARE PROVIDERS SERVICES	36,091,930	33,541,104	36,824,143	37,210,207	39,195,407	1,985,201	5%
521130	INTERPRETER SERVICES	128,790	155,868	136,260	165,700	164,900	-800	0%
521140	COURT REPORTERS	7,526	36,529	11,562	30,500	30,500	0	0%
521150	EXPERT WITNESSES	58,144	14,900	33,489	69,919	69,900	-19	0%
521160	MANAGEMENT CONSULTING SERVICES	4,478,826	5,077,189	7,431,040	8,657,607	5,805,820	-2,851,787	-33%
521170	PROMOTIONAL SERVICES	1,035,735	1,137,296	1,829,061	2,110,031	1,205,807	-904,224	-43%
521180	DENTAL PREMIUM	717,725	686,005	695,490	800,239	700,000	-100,239	-13%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
521190	OPTICAL PREMIUM	5,308	5,387	9,579	10,000	10,000	0	0%
521200	LIFE PREMIUM	402,587	275,767	186,586	468,000	468,000	0	0%
521210	ELECTR FRANCHISE REVIEW SVCS	0	13,893	0	20,800	20,800	0	0%
521220	GAS FRANCHISE REVIEW SERVICES	0	20	6,890	21,500	21,500	0	0%
521230	TEPHONE FRACHISE REVIEW SVCS	20,625	18,038	75	1,000	1,000	0	0%
521240	CABLE FRANCHISE REVIEW SERVICE	0	0	0	200	200	0	0%
521250	WORKERS COMP BENEFITS PAID	3,192,757	3,897,420	2,351,411	3,403,000	3,403,000	0	0%
521260	UNEMPLOYMENT BENEFITS PAID	284,713	318,343	186,895	922,482	725,229	-197,253	-21%
521370	STOP LOSS INSURANCE	3,506,744	3,990,277	4,118,233	4,500,000	5,300,000	800,000	18%
521380	PRESCRIPTION BENEFIT PAYMENTS	12,253,797	9,433,634	10,288,798	11,600,000	11,600,000	0	0%
521410	PHARMACEUTICAL ADMIN	163,273	76,183	0	0	0	0	0%
521420	EAP BENEFIT ADMINISTRATOR	35,581	44,649	51,853	53,000	55,000	2,000	4%
521505	ARBITRAGE SERVICES	6,930	7,920	0	0	0	0	0%
521510	ARBITRATION MEDIATION SVCS	10,009	5,789	1,150	10,000	10,000	0	0%
521520	INVESTIGATIVE SERVICES	998	952	2,693	3,000	3,000	0	0%
521840	ARBITRAGE BOND REVIEW SERVICE	0	495	7,425	11,000	8,500	-2,500	-23%
	TOTAL PROFESSIONAL SERVICES	69,060,887	64,627,667	71,243,869	75,575,866	72,816,670	-2,759,195	-4%
	OUTSIDE CONTRACTS							
522000	BENEFITS ADMINISTRATORS (TPA)	3,378,695	2,024,893	1,682,080	2,990,072	1,800,000	-1,190,072	-40%
522010	BILLING COLLECT AGEN CONTRACTS	1,433,739	1,358,179	1,484,439	1,773,412	1,861,997	88,585	5%
522020	DATA PROCESS SERVICES CONTRACT	5,424,212	6,384,211	6,894,385	6,770,972	6,483,125	-287,847	-4%
522030	ELECTIONS CONTRACTS	391,556	0	496,810	250,000	600,000	350,000	140%
522040	ENVIRONMENTAL CONTRACTS	1,306,307	1,711,377	1,126,491	1,676,513	1,798,892	122,379	7%
522050	LEGAL NOTICES CONTRACTS	237,726	94,047	233,385	190,116	192,316	2,200	1%
522060	MAINT SVCS CONTRACT-JANITORIAL	3,900,412	3,836,181	3,925,741	3,827,352	4,824,142	996,791	26%
522070	MANAGEMENT SERVICES CONTRACTS	12,292,485	13,682,983	15,608,063	16,943,783	13,335,190	-3,608,592	-21%
522080	PERSONNEL RECRUITMENT CONTRACT	109,005	29,627	7,376	1,350	1,350	0	0%
522090	PRINTING SERVICES CONTRACTS	620,959	626,232	445,714	590,206	623,495	33,289	6%
522100	PURCHASED TRANSP CONTRACTS	45,000	0	0	0	0	0	0%
522110	REC AND CULTURAL CONTRACTS	487,460	515,839	1,102,989	512,414	508,418	-3,996	-1%
522120	SECURITY CONTRACTS	4,484,849	4,650,038	4,957,758	5,592,372	6,572,056	979,684	18%
522130	TEMP EMPLOYEE SVCS CONTRACTS	78,016	64,558	68,888	29,000	31,900	2,900	10%
522140	TRAINING INSTRUCTION CONTRACTS	238,720	195,481	182,480	280,006	241,573	-38,433	-14%
522150	OUTSIDE CONTRACTS - NOC	19,970,118	19,554,757	20,122,535	29,984,227	21,900,031	-8,084,195	-27%
522170	INTERLOCAL AGREEMENTS	1,104,250	1,275,026	843,856	809,161	816,639	7,478	1%
522180	GARAGE KEEPER LIENS	8,806	12,513	8,401	0	0	0	0%
522200	PEST CONTROL CONTRACTS	82,420	79,533	77,532	104,736	123,334	18,598	18%
522205	MAINTENANCE CONTRACTS	0	0	115,754	601,500	601,500	0	0%
522210	GROUNDKEEPING HORTI CONTRACTS	3,139,270	3,505,055	3,736,071	3,027,114	3,047,129	20,015	1%
522220	LINEN AND INDUSTRIAL CONTRACTS	101,570	113,299	128,963	160,460	184,836	24,376	15%
522250	PUB SAFETY EQUIP MAINT CONTRAC	443,964	287,544	343,703	404,911	481,295	76,384	19%
522260	BLDGS FACILITIES MAINT CONTRAC	1,875,815	1,897,839	1,878,782	1,637,500	1,846,573	209,073	13%
522270	PUBLIC ACCESSES MAINT CONTRACT	1,607,428	2,102,833	6,322,763	1,070,399	3,560,628	2,490,229	233%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522280	VEH HEAVY EQUIP OFF RD MAINT C	908,573	787,808	937,725	570,699	1,738,900	1,168,201	205%
522290	OFFICE EQUIP MAINT CONTRACTS	1,815,689	1,889,967	2,051,587	1,902,673	1,883,585	-19,088	-1%
522300	VETERINARIAN	22,026	29,609	24,819	62,600	65,600	3,000	5%
522310	BUS SHELTER CLEANING	390,291	179,976	220,409	138,603	170,000	31,397	23%
522350	AIRPORT FINGERPRINT EXPENSE	35,000	49,000	222,983	70,000	70,000	0	0%
522351	AIRPORT TERM. RENT EXP.	352,998	276,165	203,083	0	0	0	0%
522352	AIRPORT LANDING FEE EXP.	387,568	109,930	738,191	0	0	0	0%
522360	380 PROPERTY TAX REBATES	1,177,216	2,257,405	2,042,185	3,335,205	3,559,150	223,944	7%
522370	380 SALES TAX REBATES	90,776	-14,506	94,379	2,688,643	1,547,350	-1,141,293	-42%
522380	380 HOTEL OCCUPANCY TAX REBATE	161,896	219,913	236,989	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	68,104,816	69,787,312	78,567,310	87,995,997	80,471,004	-7,524,993	-9%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	12,379,427	12,065,595	10,699,431	10,482,513	10,051,545	-430,968	-4%
523010	MOTOR POOL USAGE FEE-INTERF SV	42,949	38,591	40,568	58,913	53,035	-5,878	-10%
523020	PRINT SHOP ALLOC-INTERFUND SVC	101,340	68,297	69,927	100,163	73,413	-26,750	-27%
523040	MAIL ROOM CHARGES	328,897	265,186	262,419	203,485	204,804	1,319	1%
	TOTAL INTERFUND SERVICES	12,852,613	12,437,669	11,072,346	10,845,074	10,382,797	-462,277	-4%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	1,774,573	2,101,518	2,022,174	2,136,183	2,267,591	131,408	6%
524005	LEASED EQUIPMENT	8,452	8,670	8,074	38,500	8,500	-30,000	-78%
524010	BUS STOPS-LEASES	15,910	11,882	90	0	0	0	0%
524020	COMPUTER RELATED-LEASES	18	0	0	1,500	0	-1,500	-100%
524040	OFFICE EQUIPMENT-LEASES	435,534	472,245	486,074	485,331	554,310	68,979	14%
524060	PARKING LOTS-LEASES	311,934	341,445	354,159	389,238	394,338	5,100	1%
524070	TIRES-LEASES	434,578	409,257	413,148	0	460,000	460,000	100%
524080	VEHICLES-LEASES	451,078	451,113	464,430	310,600	339,497	28,897	9%
524110	LEASES NOC	571,875	636,166	879,010	779,348	701,984	-77,364	-10%
524120	LAND - LEASES	280,385	281,984	277,763	287,421	287,521	100	0%
524130	COPIER CONTRACT SERVICES	90,257	101,268	156,147	195,900	190,293	-5,607	-3%
	TOTAL BUILDING LEASES	4,374,595	4,815,548	5,061,068	4,624,021	5,204,035	580,013	13%
	FUEL & LUBRICANTS							
530000	GASOLINE - UNLEADED (OFFSITE)	21	10	0	0	0	0	0%
530010	GASOLINE - UNLEADED	3,087,822	3,854,164	3,710,985	4,053,580	3,918,055	-135,525	-3%
530020	COMPRESSED NATURAL GAS	511,740	487,382	386,078	510,000	485,000	-25,000	-5%
530030	GASOLINE - REGULAR	0	0	0	20,000	0	-20,000	-100%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
530040	LUBRICANTS ANTIFREEZE	304,990	264,133	187,062	466,700	386,575	-80,125	-17%
530050	DIESEL	1,881,359	2,215,835	2,446,963	2,434,550	2,632,750	198,200	8%
530060	DIESEL (OFFSITE)	13,291	0	0	0	0	0	0%
530070	PROPANE	7,707	4,816	7,335	29,215	30,036	821	3%
530080	LIQUIFIED NATURAL GAS	2,049,924	2,136,778	1,377,353	2,058,000	2,049,000	-9,000	0%
530090	AVIATION FUEL	580	-664	6,082	0	0	0	0%
	TOTAL FUEL & LUBRICANTS	7,857,433	8,962,454	8,121,859	9,572,045	9,501,416	-70,629	-1%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	829,814	944,278	950,466	1,076,438	1,050,142	-26,295	-2%
531005	OTHER SUPPLIES	21,880	1,247	26,591	151,352	142,750	-8,602	-6%
531010	EQUIPMENT PURCHASE UNDER 500	357,110	372,096	473,312	352,392	353,175	783	0%
531020	PROMOTIONAL SUPPLIES	1,340,663	1,253,660	1,100,131	452,310	576,059	123,749	27%
531030	PUBLICATIONS & SUBSCRIPTIONS	1,719,201	1,885,407	1,829,190	1,890,279	1,443,673	-446,606	-24%
531035	LEGAL LIBRARY AND RESEARCH EXP	7,299	5,419	18,983	67,450	66,542	-908	-1%
531040	SUPPLIES COMPUTER EQUIPMENT	563,456	578,026	638,405	742,943	762,094	19,150	3%
531050	DESKTOP SOFTWARE SUPPLIES	240,414	101,644	366,121	585,206	355,059	-230,147	-39%
531060	UNDERCOVER SUPPLIES & MATERIAL	59,000	61,230	40,831	43,100	51,800	8,700	20%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	91,652	183,194	85,861	317,062	319,894	2,832	1%
531080	TRAINING MATERIALS	108,266	186,105	302,062	95,446	106,324	10,878	11%
531090	AMMUNITION SUPPLIES	461,240	459,545	569,040	574,881	630,123	55,242	10%
531100	ANIMALS & ANIMAL SUPPLIES	438,870	648,906	622,530	701,662	747,172	45,510	6%
531110	CLEANING SUPPLIES	804,304	885,272	957,988	1,009,109	1,077,664	68,555	7%
531120	CLINICAL MEDICAL SUPPLIES	1,988,692	2,117,877	2,292,605	2,464,349	2,297,305	-167,044	-7%
531130	LAND MAINTENANCE SUPPLIES	824,723	743,142	633,825	1,363,794	1,338,794	-25,000	-2%
531140	BUILDING MAINTENANCE SUPPLIES	39,558	22,103	83,155	57,318	53,618	-3,700	-6%
531150	FOOD AND BEVERAGES SUPPLIES	804,749	900,136	894,261	889,297	678,395	-210,902	-24%
531160	RECREATIONAL SUPPLIES	385,730	374,366	580,524	677,526	571,964	-105,562	-16%
531170	EQUIP MAINT SUP-LOW COST ITEM	319,981	376,665	381,927	514,626	488,624	-26,002	-5%
531175	EQIPMENT MTNCE SUPPLIES	0	49	0	0	0	0	0%
531180	VEHICLE MAINTENANCE SUPPLIES	4,593,860	4,379,006	4,834,624	5,930,804	4,638,340	-1,292,464	-22%
531190	CORE CHARGES-SUPPLIES	0	0	-18	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	1,196,591	1,200,393	1,249,469	1,390,397	1,456,807	66,410	5%
531210	INVENTORY PURCH-MAT & SUPPLIES	4,945,804	4,550,277	3,712,439	4,438,371	4,340,217	-98,155	-2%
531220	MAINTENANCE SUPPLIES PARTS NOC	1,073,819	980,582	1,030,782	1,106,850	1,422,986	316,136	29%
531230	SAFETY GEAR	928,389	1,002,972	1,214,345	1,167,105	1,246,964	79,859	7%
531240	FUEL INVENTORY PURCHASES	5,004,967	6,479,215	5,723,300	5,674,500	5,592,105	-82,395	-1%
531250	EQUIP OUTSIDE REPAIRS SVCS NOC	1,639,539	1,725,822	2,026,981	1,692,383	1,746,885	54,502	3%
531260	CHEMICAL SUPPLIES	474,404	307,295	417,398	700,547	656,476	-44,071	-6%
531300	FURNITURE 1000 - 4999 99	22,198	44,874	18,657	40,000	27,000	-13,000	-33%
531310	DATA PROCES EQUIP 1000-4999 99	51,840	94,969	32,243	5,313	13,975	8,662	163%
531320	OTHER EQUIPMENT 1000 -4999 99	896,328	565,248	66,204	31,750	8,900	-22,850	-72%
	TOTAL MATERIALS & SUPPLIES	32,234,337	33,431,019	33,174,232	36,204,560	34,261,825	-1,942,735	-5%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	2,320,803	4,044,204	3,633,717	4,333,599	2,316,625	-2,016,974	-47%
532008	EQUIPMENT MAINTENANCE	71,966	19,166	27,448	0	34,925	34,925	100%
532010	FUELING FACILITY - MAINT & REP	55,083	11,675	50,422	0	100,000	100,000	100%
532020	LAND LANDSCAPING - MAINT & REP	249,520	370,317	265,917	341,091	269,616	-71,475	-21%
532030	PUBLIC ACCESSES-MAINT & REP	6,532,111	16,448,297	19,914,764	2,900,327	2,498,047	-402,280	-14%
532040	VEHICLES - MAINT & REPAIRS	129,482	123,798	213,852	151,755	156,925	5,170	3%
532060	OFFICE EQUIPMENT-MAINT & REP	56,024	56,891	33,529	49,300	44,900	-4,400	-9%
532070	HEAVY EQUIPMENT - MAINT& REP	70,386	54,400	53,929	77,300	50,000	-27,300	-35%
532080	PUBLIC SAFETY EQUIP-MAINT REP	255,543	389,698	254,603	498,100	480,700	-17,400	-3%
532090	PARKING METERS - MAINT & REP	250,935	236,511	278,498	133,700	133,700	0	0%
532100	ADA-RELATED ACCESS-MAINT & REP	8,844	0	0	0	0	0	0%
532110	AIRFIELD MAINT AND REPAIRS	156,179	82,952	135,402	173,000	150,000	-23,000	-13%
532120	BUILDINGS - INSIDE	40,815	5,281	4,470	10,000	8,178	-1,822	-18%
532130	BUILDINGS - OUTSIDE	58,702	59,135	83,705	45,530	46,000	470	1%
532140	BUILDINGS - FLOOR	39,475	42,452	0	0	0	0	0%
532150	ELECTRICAL SUPPLIES - REPAIR	43,442	559,226	218,307	25,636	24,742	-894	-3%
532160	ELEVATORS - ESCALATORS	54,055	53,966	54,461	47,034	42,720	-4,314	-9%
532170	HVAC- SUPPLIES & REPAIR	26,670	8,814	12,155	12,355	15,100	2,745	22%
532180	PLUMBING SUPPLIES & REPAIR	64,099	40,937	40,120	32,680	27,245	-5,435	-17%
532210	SWIMMING POOLS	66,772	58,712	62,577	279,338	280,713	1,375	0%
532220	LIBRARY BOOKS	34,857	0	0	0	0	0	0%
532230	SIGNS- TRAFFIC AND OTHER	0	0	9,845	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	10,585,763	22,666,434	25,347,722	9,110,745	6,680,136	-2,430,609	-27%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	380,465	517,180	337,445	100,500	90,500	-10,000	-10%
533005	MINOR EQUIPMENT	6,805	506,605	124,724	900	0	-900	-100%
533008	EQUIPMENT FOR GRANT TRANSFER	2,000,000	0	0	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	91,347	249,719	807,462	82,372	96,045	13,673	17%
533020	DATA PROCESS EQP 500-4 999 99	594,541	729,512	1,222,647	808,705	722,125	-86,580	-11%
533030	OTHER EQUIPMENT 500-4 999 99	1,624,120	1,689,131	2,872,135	1,048,561	1,656,032	607,471	58%
533040	FURNITURE & EQUIP LESS 500	120,972	191,752	486,851	427,280	209,198	-218,082	-51%
533050	ARTWORK	147,936	338,641	968,899	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	4,966,186	4,222,539	6,820,163	2,468,318	2,773,900	305,582	12%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS							
540000	PHONE & INTERNET	2,000,754	1,885,644	1,587,127	1,895,688	1,841,073	-54,616	-3%
540010	LONG DISTANCE	22,097	12,334	20,094	5,268	4,750	-518	-10%
540020	WIRELESS COMMUNICATION SERVICE	1,169,280	1,134,893	957,035	1,273,268	1,325,456	52,188	4%
540030	POSTAGE	174,660	223,223	295,766	547,083	567,836	20,753	4%
540040	SHIPPING	105,842	76,664	111,461	132,047	104,937	-27,110	-21%
	TOTAL COMMUNICATIONS	3,472,634	3,332,759	2,971,482	3,853,354	3,844,052	-9,302	0%
	UTILITIES							
541000	ELECTRICITY	11,737,682	11,102,309	9,918,076	11,930,041	11,725,310	-204,731	-2%
541010	WATER	6,325,193	7,539,104	8,408,366	8,580,256	8,901,753	321,497	4%
541020	NATURAL GAS OTHER	1,393,546	1,464,978	1,472,848	1,611,340	1,573,253	-38,087	-2%
	TOTAL UTILITIES	19,456,421	20,106,391	19,799,290	22,121,637	22,200,316	78,679	0%
	TRAVEL							
542000	TRAVEL EXPENSES - ELECTED OFFI	14,223	18,463	29,696	38,100	34,850	-3,250	-9%
542005	TRAVEL EXPENSE	0	2,118	1,149	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	1,165,112	1,293,164	1,509,251	1,648,336	1,350,335	-298,001	-18%
542020	TRAVEL EXPENSES - BOARD MEMBER	0	0	5,941	0	0	0	0%
542030	MILEAGE ALLOWANCES	30,132	37,270	25,400	57,862	56,334	-1,528	-3%
542035	POSTAGE & SHIPPING	117	563	0	0	0	0	0%
	TOTAL TRAVEL	1,209,583	1,351,578	1,571,437	1,744,298	1,441,519	-302,780	-17%
	OTHER OPERATING EXPENDITURES							
543030	LANDFILL USE EXPENDITURES	830,476	1,003,854	1,015,094	900,000	1,000,000	100,000	11%
543040	ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	0	2,440,000	0	-2,440,000	-100%
544010	ENVIRONMENTAL QUALITY EXPENSE	380,361	455,525	454,189	503,816	503,816	0	0%
544020	GENERAL LIABILITY INSURANCE EX	2,008,458	1,994,046	2,310,602	2,353,538	2,683,753	330,215	14%
544040	JUROR EXPENSE	0	0	0	1,500	4,500	3,000	200%
544050	OPERATING CONTINGENCY RESERVE	1,011,372	908,833	273,108	1,522,846	1,450,734	-72,112	-5%
544060	OTHER SERVICES CHARGES EXPENSE	3,186,039	2,254,720	1,292,188	1,178,943	1,488,522	309,578	26%
544080	PRISONER CUSTODY EXPENSE	374,093	374,093	374,093	375,000	375,000	0	0%
544090	PROPERTY INSURANCE EXPENSE	608,786	676,742	828,515	786,315	660,488	-125,827	-16%
544100	PUBLIC INFORMATION PUBLICATION	868	1,962	0	0	0	0	0%
544101	PUBLIC INFORMATION SEMINAR	19,530	64,657	28,146	12,809	12,509	-300	-2%
544110	SALARY ADJUSTMENT RESERVE EXPE	-29,941	104,219	52,110	250,000	250,000	0	0%
544115	PROFESSIONAL DEVELOPMENT	1,950	3,245	1,200	7,500	3,500	-4,000	-53%
544120	SEMINARS CONTINUING EDUCATION	564,200	529,218	599,451	987,956	938,196	-49,760	-5%
544130	VEHICLE INSPECTIONS LICENSES E	326	1,838	3,330	8,430	10,930	2,500	30%
544140	PROFESSIONAL LICENSES & MEMBER	968,480	1,072,723	1,167,943	908,238	990,565	82,327	9%
544150	INDIRECT COST EXPENDITURES	11,542,634	11,195,012	10,841,160	10,249,554	10,315,608	66,054	1%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
544160	APPLICANT REIMBURSEMENT	8,380	0	4,625	0	0	0	0%
544170	VOLUNTEER MILEAGE	37,054	30,626	35,210	0	1,065	1,065	100%
544180	VOLUNTEER STIPENDS	343,757	306,075	277,881	2,767	2,767	0	0%
544190	BOND/OTHER DEBT ISSUE COSTS	35,000	93,936	2,400,755	0	0	0	0%
544200	COUNCIL SPECIAL PROJECTS	113,986	53,725	53,859	80,000	40,000	-40,000	-50%
544210	UNDERGROUND STORAGE TANK TESTI	0	0	1,680	1,000	1,000	0	0%
544220	FIELD TRIPS	22,307	24,599	22,465	31,664	0	-31,664	-100%
544240	TUITION REIMBURSEMENT	315,685	302,238	330,873	348,500	341,500	-7,000	-2%
544250	2 FOR THE ARTS	28,000	11,361	15,992	28,000	28,000	0	0%
544260	DIRECT EXPENSES CHGD BY CITY	446	0	77,309	321,932	100,000	-221,932	-69%
545000	DEPRECIATION - CONTRIBUTED CAP	6,596,136	6,518,219	9,429,925	0	0	0	0%
545010	DEPRECIATION EXPENSE	36,017,196	36,959,525	39,399,537	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	67,448,437	67,374,085	71,291,237	23,300,309	21,202,453	-2,097,856	-9%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	6,301,194	9,093,756	6,439,637	6,177,594	9,496,002	3,318,408	54%
552010	COMMUNITY HOUSING PROJECTS-391	1,770,537	1,516,529	1,841,209	1,027,190	1,080,242	53,052	5%
552040	HOUSING REHAB MULTI FAMILY-715	603,457	760,527	395,794	1,099,756	1,140,242	40,486	4%
552050	HOUSING REHAB SINGLE FAM- 720	1,188,348	1,303,138	596,417	1,295,000	1,286,783	-8,217	-1%
552070	PRINCIPAL BUY DOWN (730)	13,878	7,260	15,610	0	0	0	0%
552080	FIRST TIME HOME BUYER (735)	617,847	797,908	613,227	730,000	798,465	68,465	9%
552090	SINGLE LINE ITEM PROJECTS	0	0	0	0	10,000	10,000	100%
552120	TRANSITIONAL HOUSING	0	19	0	0	0	0	0%
552150	HOMELESS HOUSING-CASE MGT	0	70,000	61,497	65,000	171,118	106,118	163%
552152	HOMELESS HOUSING-STAFF	0	61,000	0	0	0	0	0%
552154	HOMELESS HOUSING-PREVENTION	0	210,000	130,322	145,000	155,713	10,713	7%
552156	HOMELESS HOUSING-ASSISTANCE	0	66,426	56,953	61,000	66,735	5,735	9%
552157	HOMELESS HOUSNG-ESNTL SVC CST	0	0	64,439	65,000	6,960	-58,040	-89%
552158	HOMELESS HOUSING-OPERATIONS	0	0	40,760	41,936	37,303	-4,633	-11%
	TOTAL COMMUNITY SERVICE PROJECTS	10,495,260	13,886,562	10,255,867	10,707,476	14,249,563	3,542,087	33%
	INTEREST EXPENSE							
553000	INTEREST EXPENSE	58,957,760	54,976,233	55,708,328	61,175,952	60,388,063	-787,889	-1%
	TOTAL INTEREST EXPENSE	58,957,760	54,976,233	55,708,328	61,175,952	60,388,063	-787,889	-1%
	OTHER NON-OPERATING EXPENDITURES							
554000	OTHER AGENCY EXPENSES	901,357	911,135	920,153	1,000,000	1,000,000	0	0%
554020	BANK SVC CHRGS & CR CARD FEES	423,881	475,837	500,607	533,538	584,263	50,725	10%
554050	CHANGE FUND SHORTAGE	68	1,060	4,200	200	200	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-1,452	6,293	-3,666	1,662	722	-940	-57%
554070	BAD DEBTS EXPENSE	68,816	9,779	74,500	130,000	104,000	-26,000	-20%
554075	OTHER LOSSES	19,037	0	0	0	0	0	0%

All Funds City Wide

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
554090	DAMAGES SETTLEMENTS EXPENSE	264,616	1,691,613	1,352,987	1,677,000	1,702,000	25,000	1%
554100	LOSS ON DISP-PROP FIXED ASSET	0	297,708	98,232	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	44,392,444	56,669,349	54,083,450	61,518,351	60,108,014	-1,410,337	-2%
554120	BOND INTEREST EXPENSE	3,418,727	5,660,994	6,663,244	7,704,328	7,005,283	-699,044	-9%
554205	UNREALIZED LOSS ON INVESTMENTS	0	975,956	-975,956	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	49,487,494	66,699,724	62,717,751	72,565,079	70,504,482	-2,060,596	-3%
	GRANT MATCH							
560000	CITY GRANT MATCH	-394,601	-81,588	-21,818	3,252,448	3,552,864	300,415	9%
560020	PROGRAM EXPENSE - GRANTS	45,000	0	93,136	0	0	0	0%
	TOTAL GRANT MATCH	-349,601	-81,588	71,318	3,252,448	3,552,864	300,415	9%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	80,264,829	82,399,298	103,260,080	99,812,276	81,928,456	-17,883,820	-18%
570005	TRANSFER TO PUBLIC ART	0	0	3,711,253	0	0	0	0%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	8,404,270	2,746,687	-5,657,583	-67%
571000	PAYMENTS TO REFUNDING ESCROW	0	0	40,585,000	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	80,264,829	82,399,298	147,556,333	108,216,546	84,675,143	-23,541,403	-22%
	CAPITAL EXPENDITURES							
570700	CAPITAL CONTRIBUTIONS - EXP	2,593,393	0	0	0	0	0	0%
580000	LAND	6,753,760	10,135,171	1,609,894	0	0	0	0%
580010	LAND IMPROVEMENTS	6,211,885	1,859,709	1,421,644	8,200,000	0	-8,200,000	-100%
580015	INTANGIBLES	0	70,700	828,582	0	0	0	0%
580020	BUILDINGS & BLDG IMPROVEMENTS	14,500	28,800	2,534,259	200,000	150,000	-50,000	-25%
580030	BUILDING IMPROVEMENTS	149,319	165,675	17,919	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	3,334,393	2,614,135	2,971,138	205,707	217,437	11,730	6%
580050	TRAFFIC CONTROL EQUIPMENT	111,220	44,023	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	2,011,458	3,474,191	1,266,627	4,848,581	848,219	-4,000,362	-83%
580062	AMBULANCES, FIRE TRUCK, ASL	0	0	5,196,919	7,720,000	4,741,250	-2,978,750	-39%
580064	BUSES	0	0	139,429	75,000	0	-75,000	-100%
580070	PUBLIC SAFETY EQUIPMENT	129,132	1,358,708	140,028	0	0	0	0%
580080	MAJOR OFFICE EQUIP & APPLIANCE	265,175	156,767	43,649	25,000	36,500	11,500	46%
580090	FURNITURE FIXTURES & EQUIPMENT	1,336,506	1,191,043	2,036,956	1,768,559	1,266,497	-502,062	-28%
580100	IT EQUIPMENT	1,151,522	1,925,980	5,098,934	1,869,160	220,000	-1,649,160	-88%
580120	MEDICAL SCIENTIFIC EQUIPMENT	163,720	16,363	0	35,185	0	-35,185	-100%
580130	ANIMALS	19,895	0	0	0	35,000	35,000	100%
580140	HAZARDOUS MATERIALS EQUIPMENT	24,040	16,545	0	0	0	0	0%
580150	Major Equipment	349,243	386,377	127,153	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	15,679,690	7,670,466	14,019,561	1,375,000	195,000	-1,180,000	-86%
580170	SURVEYS (CWIP)	113,978	133,028	110,679	0	0	0	0%
580190	APPRAISALS (CWIP)	70,250	73,500	7,100	0	0	0	0%

All Funds City Wide

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580200 SITE PREPARATION (CWIP)	2,104	8,059	2,229	0	0	0	0%
580210 CITY ENGINEERING CHARGES (CWIP	808	22,688	1,732,892	0	0	0	0%
580220 CITY ADMIN CHARGES (CWIP)	503,732	997,043	462,559	20,000	0	-20,000	-100%
580230 CITY CONSTRUCT CHARGES (CWIP)	0	0	716,956	0	0	0	0%
580235 CONSTRUCTION MGT (CWIP)	0	0	621,585	0	0	0	0%
580240 TESTING (CWIP)	265,080	674,536	816,826	0	0	0	0%
580250 TRAFFIC ENGINEERING	605,306	568,553	81,660	500,000	0	-500,000	-100%
580260 INSPECTIONS (CWIP)	1,055,763	2,400,106	2,156,976	0	0	0	0%
580270 CONSTRUCTION (CWIP)	56,618,701	91,041,953	110,345,182	3,913,904	4,623,821	709,917	18%
580271 DEMOLITION	1,214,331	45,911	730,395	0	0	0	0%
580272 CONSTRUCTION CONTINGENCY	0	0	2,740	0	0	0	0%
580280 PROJECT CONSULTING	2,649,793	990,322	863,963	0	0	0	0%
580290 HEAVY EQUIPMENT	7,595,826	3,646,972	3,355,100	1,301,000	2,260,500	959,500	74%
580340 PUBLIC ACCESS	0	0	0	6,600,000	0	-6,600,000	-100%
580350 COMMUNICATIONS EQUIPMENT	122,761	121,437	16,303	0	0	0	0%
580360 SIGNS SIGNALS & STREETLIGHTS	20,011	18,643	295,992	0	0	0	0%
580380 STREETS & SIDEWALKS	382,075	1,520,347	799,823	271,215	200,000	-71,215	-26%
580500 ARCHITECTURE AND DESIGN	19,509	14,526	3,068	0	0	0	0%
580510 PROJECT MANAGEMENT	1,812,507	2,038,142	25,369	0	0	0	0%
580511 CONSTRUCTION MANAGEMENT COEP	33,750	447,333	74,621	0	0	0	0%
580520 ENVIRONMENTAL ENGINEERING	12,597	52,597	-4,320	0	0	0	0%
580530 CONSTRUCTION MANAGEMENT	2,401,775	3,509,155	2,333,623	0	0	0	0%
580540 CARS_PICKUPS_VANS_MOTORCYLES	5,715,169	11,081,477	11,602,950	1,231,000	0	-1,231,000	-100%
580550 BUSES_LARGE TRUCKS	1,460,214	20,697,293	0	0	0	0	0%
580580 AUDIO VISUAL	157,748	42,062	0	0	0	0	0%
580590 HVAC EQUIPMENT	121,238	14,968	0	0	0	0	0%
580600 ENVIRONMENTAL COSTS	5,600	331,930	14,161	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	123,259,476	171,607,233	174,621,125	40,159,311	14,794,224	-25,365,087	-63%
TOTAL EXPENDITURES	**1,036,976,677**	**1,127,476,555**	**1,232,376,366**	**1,046,842,912**	**977,313,379**	**-69,529,534**	**-7%**

Goal 1

Create and Environment Conductive to Strong, Sustainable Economic Development

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	22,635,761	24,694,313	25,198,375	23,350,845	20,642,249	(2,708,596)	-12%
Employee Benefits	6,130,251	4,634,751	4,360,269	8,018,177	7,586,753	(431,424)	-5%
Contractual Services	2,090,071	2,370,346	1,712,852	1,650,000	1,654,000	4,000	0%
Professional Services	5,607,153	6,128,921	1,886,756	4,665,690	2,560,135	(2,105,555)	-45%
Outside Contracts	17,662,769	17,473,106	19,389,283	29,743,853	22,215,765	(7,528,089)	-25%
Interfund Services	22,323	33,391	7,817	22,300	18,700	(3,600)	-16%
Building Leases	390,580	394,321	420,024	406,602	454,924	48,322	12%
Fuel & Lubricants	231,312	250,013	236,974	299,490	272,386	(27,104)	-9%
Materials & Supplies	3,004,926	3,525,383	3,040,728	2,126,187	1,862,826	(263,361)	-12%
Maintenance & Repairs	1,783,885	3,067,530	2,342,426	1,192,434	1,140,800	(51,634)	-4%
Minor Equipment & Furniture	2,441,491	519,062	879,031	334,000	218,300	(115,700)	-35%
Communications	316,242	188,212	167,984	399,233	390,738	(8,495)	-2%
Utilities	2,574,025	2,701,669	2,237,194	2,972,061	2,901,758	(70,303)	-2%
Travel	325,712	396,053	360,519	717,753	417,583	(300,170)	-42%
Other Operating Expenditures	22,813,195	21,900,511	23,139,300	3,160,204	3,204,947	44,743	1%
Community Service Projects	-	114,000	175,000	584,331	578,841	(5,490)	-1%
Interest Expense	181,237	118,811	-	-	-	-	0%
Other Non-Operating Expenditures	2,247,361	2,950,087	3,923,289	11,083,411	10,687,630	(395,781)	-4%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	34,308,487	45,349,889	35,237,779	30,533,243	24,842,457	(5,690,786)	-19%
Capital Expenditures	21,037,531	39,263,124	29,444,469	5,129,389	2,930,321	(2,199,068)	-43%
Total Expenditures	***145,804,312***	***176,073,492***	***154,160,069***	***126,389,203***	***104,581,111***	***(21,808,092)***	**-17%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	1,712,958	1,863,266	1,675,327	1,914,207	1,826,045	(88,161)	-5%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	3,102,297	3,696,597	1,893,099	4,000,000	2,762,500	(1,237,500)	-31%
Special Revenue	25,985,982	31,458,332	21,669,486	32,348,904	24,128,472	(8,220,432)	-25%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	115,003,075	139,055,296	128,922,158	88,126,093	75,864,094	(12,261,999)	-14%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***145,804,312***	***176,073,492***	***154,160,069***	***126,389,203***	***104,581,111***	***(21,808,092)***	**-17%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	20.03	20.70	21.00	15.00	14.30	(0.70)	
Non-General Fund	304.32	304.65	302.60	296.60	292.30	(4.30)	
Total Authorized	***324.35***	***325.35***	***323.60***	***311.60***	***306.60***	***(5.00)***	

Goal Team 1

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	99,955	2,342	-44,682	0	0	0	0	0%
TOTAL REVENUES	**99,955**	**2,342**	**-44,682**	**0**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	1,038,775	1,012,612	877,025	1,051,447	1,051,447	966,496	-84,951	-8%
Employee Benefits	324,322	315,614	292,994	305,213	305,213	302,003	-3,210	-1%
Outside Contracts	259,835	439,557	395,837	305,728	284,583	241,047	-64,681	-21%
Interfund Services	0	0	144	4,000	133	400	-3,600	-90%
Building Leases	0	0	4,720	5,000	5,000	5,000	0	0%
Materials & Supplies	8,607	19,502	21,876	12,000	5,031	122,406	110,406	920%
Communications	0	572	172	800	800	800	0	0%
Travel	61,753	48,599	44,805	50,500	35,344	22,500	-28,000	-55%
Other Operating Expenditures	19,666	26,810	37,754	48,120	48,120	33,995	-14,125	-29%
Operating Transfers Out	0	0	0	131,399	131,399	131,399	0	0%
TOTAL EXPENDITURES	**1,712,958**	**1,863,266**	**1,675,327**	**1,914,207**	**1,867,069**	**1,826,045**	**-88,161**	**-5%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405067 REIMBURSED EXPENDITURES	58,365	0	-44,682	0	0	0	0	0%
443010 EVENT FEES	0	2,342	0	0	0	0	0	0%
450650 MISC NON-OPERATING REVENUES	41,590	0	0	0	0	0	0	0%
TOTAL CHARGES FOR SERVICES	99,955	2,342	-44,682	0	0	0	0	0%
TOTAL REVENUES	**99,955**	**2,342**	**-44,682**	**0**	**0**	**0**	**0**	**0%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	1,018,826	1,010,451	872,683	1,050,966	1,050,966	966,015	-84,951	-8%
501002 OVERTIME - CIVILIAN	1,088	0	0	0	0	0	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	13,544	1,613	3,777	0	0	0	0	0%
501008 INCENTIVE PAY	50	67	83	0	0	0	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	5	0	0	0	0	0	0	0%
501011 PART-TIME TEMPORARY	4,780	0	0	0	0	0	0	0%
501020 EQUIPMENT ALLOWANCE	482	482	482	481	481	481	0	0%
TOTAL SALARIES & WAGES	1,038,775	1,012,612	877,025	1,051,447	1,051,447	966,496	-84,951	-8%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	3,778	4,024	4,689	3,649	3,649	3,357	-292	-8%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	1,101	1,188	1,234	1,063	1,063	978	-85	-8%
501108 POS CITY - EMPLOYER CONTRIB	94,006	83,400	90,676	54,490	54,490	68,509	14,019	26%
501114 LIFE INSURANCE - CIVILIAN	1,649	1,649	1,694	1,293	1,293	1,213	-80	-6%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	4,145	7,825	10,110	11,586	11,586	11,586	0	0%
501120 OTHER EMPLOYEE BENEFITS	2,475	2,475	2,475	2,475	2,475	4,125	1,650	67%
501124 CITY PENSION PLAN CONTRIBUTION	142,533	141,961	118,108	149,356	149,356	137,420	-11,936	-8%
501129 FICA CITY MATCH - CIVILIAN	60,247	58,994	50,745	65,887	65,887	60,632	-5,255	-8%
501130 FICA MED- CITY MATCH-CIVILIAN	14,388	14,099	12,277	15,414	15,414	14,182	-1,232	-8%
501150 HSA CONTRIBUTIONS	0	0	986	0	0	0	0	0%
TOTAL EMPLOYEE BENEFITS	324,322	315,614	292,994	305,213	305,213	302,003	-3,210	-1%
OUTSIDE CONTRACTS								
522090 PRINTING SERVICES CONTRACTS	411	127	0	2,000	0	2,000	0	0%
522150 OUTSIDE CONTRACTS - NOC	259,424	439,429	395,837	303,728	284,583	239,047	-64,681	-21%
TOTAL OUTSIDE CONTRACTS	259,835	439,557	395,837	305,728	284,583	241,047	-64,681	-21%
INTERFUND SERVICES								
523010 MOTOR POOL USAGE FEE-INTERF SV	0	0	144	2,000	0	200	-1,800	-90%
523020 PRINT SHOP ALLOC-INTERFUND SVC	0	0	0	2,000	133	200	-1,800	-90%
TOTAL INTERFUND SERVICES	0	0	144	4,000	133	400	-3,600	-90%
BUILDING LEASES								
524040 OFFICE EQUIPMENT-LEASES	0	0	4,720	5,000	5,000	5,000	0	0%
TOTAL BUILDING LEASES	0	0	4,720	5,000	5,000	5,000	0	0%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	4,015	3,240	4,060	2,000	842	2,000	0	0%
531010 EQUIPMENT PURCHASE UNDER 500	461	0	0	0	0	0	0	0%
531030 PUBLICATIONS & SUBSCRIPTIONS	10	348	59	0	0	0	0	0%
531040 SUPPLIES COMPUTER EQUIPMENT	2,939	7,773	11,560	6,000	954	116,406	110,406	1840%
531150 FOOD AND BEVERAGES SUPPLIES	1,182	8,141	6,197	4,000	3,234	4,000	0	0%
TOTAL MATERIALS & SUPPLIES	8,607	19,502	21,876	12,000	5,031	122,406	110,406	920%
COMMUNICATIONS								
540030 POSTAGE	0	572	172	800	800	800	0	0%
TOTAL COMMUNICATIONS	0	572	172	800	800	800	0	0%
TRAVEL								
542000 TRAVEL EXPENSES - ELECTED OFFI	0	20	0	0	0	0	0	0%
542010 TRAVEL EXPENSES - EMPLOYEES	61,448	48,579	44,805	50,500	35,344	22,500	-28,000	-55%
542030 MILEAGE ALLOWANCES	305	0	0	0	0	0	0	0%
TOTAL TRAVEL	61,753	48,599	44,805	50,500	35,344	22,500	-28,000	-55%
OTHER OPERATING EXPENDITURES								
544060 OTHER SERVICES CHARGES EXPENSE	1,089	0	0	0	0	0	0	0%
544120 SEMINARS CONTINUING EDUCATION	8,941	17,886	18,544	3,580	3,580	5,100	1,520	42%
544140 PROFESSIONAL LICENSES & MEMBER	9,637	8,924	19,210	44,540	44,540	28,895	-15,645	-35%
TOTAL OTHER OPERATING EXPENDITURES	19,666	26,810	37,754	48,120	48,120	33,995	-14,125	-29%
OPERATING TRANSFERS OUT								
570000 INTERFUND TRANSFERS (USES)	0	0	0	131,399	131,399	131,399	0	0%
TOTAL OPERATING TRANSFERS OUT	0	0	0	131,399	131,399	131,399	0	0%
TOTAL EXPENDITURES	**1,712,958**	**1,863,266**	**1,675,327**	**1,914,207**	**1,867,069**	**1,826,045**	**-88,161**	**-5%**

Goal Team 1

Non-General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	0	0	0	992,146	1,036,792	44,647	4%
Sales Taxes	10,406,384	11,881,713	4,265,341	0	0	0	0%
Franchise Fees	3,667,436	4,394,730	7,413,175	10,755,140	7,535,167	-3,219,973	-30%
Charges for Services	5,533,666	7,556,245	8,092,762	7,216,771	5,900,566	-1,316,205	-18%
Fines and Forfeitures	20,236	25,201	29,687	24,500	24,500	0	0%
Licenses and Permits	315,170	312,907	347,706	460,000	460,000	0	0%
Intergovernmental Revenues	6,481,938	22,252,259	-265,826	0	0	0	0%
Interest	336,198	608,041	1,933,184	300,500	300,500	0	0%
Rents and Other	1,643,659	2,050,366	2,673,212	8,249,090	6,535,801	-1,713,289	-21%
Other Sources (Uses)	26,155,035	35,613,595	29,327,587	22,561,747	27,408,532	4,846,785	21%
Enterprise Revenues	67,397,461	72,252,342	74,680,955	73,915,103	53,553,208	-20,361,895	-28%
TOTAL REVENUES	**121,957,184**	**156,947,399**	**128,497,783**	**124,474,997**	**102,755,066**	**-21,719,931**	**-17%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	21,596,986	23,681,701	24,321,350	22,299,399	19,675,753	-2,623,645	-12%
Employee Benefits	5,805,929	4,319,136	4,067,274	7,712,964	7,284,750	-428,214	-6%
Contractual Services	2,090,071	2,370,346	1,712,852	1,650,000	1,654,000	4,000	0%
Professional Services	5,607,153	6,128,921	1,886,756	4,665,690	2,560,135	-2,105,555	-45%
Outside Contracts	17,402,933	17,033,549	18,993,447	29,438,125	21,974,718	-7,463,408	-25%
Interfund Services	22,323	33,391	7,673	18,300	18,300	0	0%
Building Leases	390,580	394,321	415,304	401,602	449,924	48,322	12%
Fuel & Lubricants	231,312	250,013	236,974	299,490	272,386	-27,104	-9%
Materials & Supplies	2,996,319	3,505,881	3,018,852	2,114,187	1,740,420	-373,767	-18%
Maintenance & Repairs	1,783,885	3,067,530	2,342,426	1,192,434	1,140,800	-51,634	-4%
Minor Equipment & Furniture	2,441,491	519,062	879,031	334,000	218,300	-115,700	-35%
Communications	316,242	187,640	167,812	398,433	389,938	-8,495	-2%
Utilities	2,574,025	2,701,669	2,237,194	2,972,061	2,901,758	-70,303	-2%
Travel	263,959	347,454	315,714	667,253	395,083	-272,170	-41%
Other Operating Expenditures	22,793,529	21,873,701	23,101,546	3,112,084	3,170,952	58,868	2%
Community Service Projects	0	114,000	175,000	584,331	578,841	-5,490	-1%
Interest Expense	181,237	118,811	0	0	0	0	0%
Other Non-Operating Expenditures	2,247,361	2,950,087	3,923,289	11,083,411	10,687,630	-395,781	-4%
Operating Transfers Out	34,308,487	45,349,889	35,237,779	30,401,844	24,711,058	-5,690,786	-19%
Capital Expenditures	21,037,531	39,263,124	29,444,469	5,129,389	2,930,321	-2,199,068	-43%
TOTAL EXPENDITURES	**144,091,354**	**174,210,225**	**152,484,742**	**124,474,997**	**102,755,066**	**-21,719,931**	**-17%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401010	REAL PROPERTY TAX COLLECTIONS	0	0	0	992,146	1,036,792	44,647	4%
	TOTAL PROPERTY TAXES	0	0	0	992,146	1,036,792	44,647	4%
	SALES TAXES							
411010	HOTEL OCCUPANCY TAX	10,361,752	11,680,610	4,258,258	0	0	0	0%
411040	HOTEL MOTEL TAX PENALTY INT	44,632	201,103	7,084	0	0	0	0%
	TOTAL SALES TAXES	10,406,384	11,881,713	4,265,341	0	0	0	0%
	FRANCHISE FEES							
420000	OTHER FRANCHISE FEES	43,678	201,497	38,313	0	0	0	0%
420050	PIPELINE EASEMENTS	604,781	574,259	623,743	575,750	600,750	25,000	4%
420320	ELECTRIC COMPANY	3,018,977	3,618,974	2,687,102	4,590,609	4,625,877	35,268	1%
420322	ELECTRIC AUX FRANCHISE FEE	0	0	4,064,017	5,588,781	2,308,539	-3,280,242	-59%
	TOTAL FRANCHISE FEES	3,667,436	4,394,730	7,413,175	10,755,140	7,535,167	-3,219,973	-30%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	241,016	233,465	2,202,557	1,315,021	1,315,021	0	0%
431200	AMBULANCE SERVICE REVENUE	19,870	38,780	55,287	40,000	40,000	0	0%
440050	PARKING FEE REVENUE	738,400	952,210	947,060	869,000	653,260	-215,740	-25%
440200	METER REVENUE	96,498	1,274,006	315,133	90,250	90,250	0	0%
443010	EVENT FEES	0	14,746	0	0	0	0	0%
443020	INSTRUCTIONAL FEES	3,000	10,525	9,175	6,000	6,000	0	0%
443060	SALES TO THE PUBLIC	4,030,906	4,773,734	4,379,612	4,896,000	3,795,535	-1,100,465	-22%
450650	MISC NON-OPERATING REVENUES	169	246	183,938	500	500	0	0%
460230	CIVIC CENTER REVENUE	403,806	258,532	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	5,533,666	7,556,245	8,092,762	7,216,771	5,900,566	-1,316,205	-18%
	FINES AND FORFEITURES							
440490	PARKING COURT COSTS	809	1,169	1,196	1,500	1,500	0	0%
440560	PARKING FORFEITS FINES	19,426	24,032	28,490	23,000	23,000	0	0%
	TOTAL FINES AND FORFEITURES	20,236	25,201	29,687	24,500	24,500	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	LICENSES AND PERMITS							
441220	FOREIGN TRADE ZONE PERMITS	315,170	312,907	347,706	460,000	460,000	0	0%
	TOTAL LICENSES AND PERMITS	315,170	312,907	347,706	460,000	460,000	0	0%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	4,481,938	22,252,259	-265,826	0	0	0	0%
460010	STATE GRANT PROCEEDS	2,000,000	0	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	6,481,938	22,252,259	-265,826	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	336,198	608,041	1,933,184	300,500	300,500	0	0%
	TOTAL INTEREST	336,198	608,041	1,933,184	300,500	300,500	0	0%
	RENTS AND OTHER							
443050	FACILITY MANAGEMENT FEES	0	0	0	6,262,121	4,662,915	-1,599,206	-26%
450200	FACILITY RENTALS REVENUE	1,254,345	1,587,359	2,112,358	1,435,000	1,311,205	-123,795	-9%
450210	PROPERTY LEASE REVENUE	351,254	356,854	431,890	472,469	482,181	9,712	2%
450660	PENALTIES AND INTEREST	34,545	87,459	100,888	78,000	78,000	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	14,711	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	3,515	18,694	13,364	1,500	1,500	0	0%
	TOTAL RENTS AND OTHER	1,643,659	2,050,366	2,673,212	8,249,090	6,535,801	-1,713,289	-21%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	22,013,697	30,013,555	29,327,587	22,561,747	18,310,961	-4,250,786	-19%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	9,097,571	9,097,571	100%
494130	OTHER SOURCES OF FUNDS	4,141,338	5,600,040	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	26,155,035	35,613,595	29,327,587	22,561,747	27,408,532	4,846,785	21%
	ENTERPRISE REVENUES							
403046	CUSTOMER FACILITY CHARGE	3,418,455	3,799,709	3,788,187	3,400,000	1,500,000	-1,900,000	-56%
420500	PASSENGER VEHICLE CROSSINGS	21,686,955	23,648,205	22,915,884	23,244,269	17,916,888	-5,327,381	-23%
430030	AIRPORT BUILDING LEASE REVENUE	1,669,215	1,656,498	1,594,545	1,640,000	1,640,000	0	0%
430040	AIRPORT PARKING LOT FEES	6,255,488	6,658,349	8,563,121	8,500,000	3,187,500	-5,312,500	-63%
430050	AIRLINE SCHEDULED LANDING FEES	3,055,326	3,384,506	3,264,862	3,400,000	3,400,000	0	0%
430060	NONSCHEDULED LANDING FEES	332,809	619,219	519,128	450,000	450,000	0	0%
430090	AIRPORT GATE USE FEES	50,828	158,625	5,839	78,000	78,000	0	0%
430100	FUEL FLOWAGE FEES	387,294	359,832	344,595	360,000	360,000	0	0%
430110	AIRCRAFT PARKING FEES	449,060	390,272	481,781	415,400	415,400	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
430130	TERM SPACE RENTAL - AIRLINE	5,410,991	5,508,078	5,447,465	5,720,000	5,720,000	0	0%
430150	TERMINAL SPACE RENTAL-OTHER	654,693	695,298	648,783	655,000	655,000	0	0%
430160	AIRPORT ADVERTISING REVENUES	254,557	284,765	268,493	230,000	86,250	-143,750	-63%
430170	AIRPORT FOOD AND BEVE REVENUE	1,374,465	1,452,923	1,562,967	1,479,919	348,750	-1,131,169	-76%
430180	AIRPORT GIFTSHOP NEWSTAND REV	618,536	668,165	729,974	675,000	253,125	-421,875	-63%
430190	AIRPORT VENDING MACHINE REV	156	167	161	250	250	0	0%
430200	AIRPORT CAR RENTALS	4,368,138	4,721,545	5,159,267	4,850,000	4,000,000	-850,000	-18%
430210	AIRPORT LA PLACITA REVENUES	62,216	61,024	8,508	0	0	0	0%
430220	AIRPORT TAXI AND LIMOUSINE FEE	49,156	84,578	21,000	30,000	11,250	-18,750	-63%
430225	AIRPORT TRANSPORT NETWORKS	0	0	138,770	119,000	44,625	-74,375	-63%
430250	AIRPORT EQUIPMENT PARKING RENT	115,370	113,521	116,054	115,200	115,200	0	0%
430260	AIRPORT LOADING BRIDGE CHARGES	500	-4,800	0	0	0	0	0%
430290	AIRPORT COST REIMBURSEMENTS	0	0	977	0	0	0	0%
430300	AIRPORT SEC COST REIMBURSMENT	158,090	176,330	176,439	153,000	153,000	0	0%
430305	AIRPORT CANINE COST REIMBURSED	0	0	202,000	202,000	202,000	0	0%
430310	AIRPORT UTIL COSTS REIMBURSTMT	361,704	386,893	340,929	326,000	326,000	0	0%
430330	AIRCRAFT TIE DOWN FEES	3,120	3,120	3,120	3,120	3,120	0	0%
430340	T-HANGAR RENTAL FEES	294,347	302,802	301,668	320,000	300,000	-20,000	-6%
430350	GROUND RENTALS	8,670,418	8,782,253	8,998,928	9,210,560	8,291,950	-918,610	-10%
430360	OTHER AIRPORT REVENUE	136,750	30,292	42,908	32,800	32,800	0	0%
430370	AIRPORT WASHRACK REVENUE	62	0	157	100	100	0	0%
430380	AIRPORT FINGERPRINT REVENUE	160,651	202,000	164,102	162,000	162,000	0	0%
430390	GOLF COURSE GREEN FEES	890,932	993,074	951,479	993,470	0	-993,470	-100%
430410	PRO SHOP SALES	147,522	169,784	186,252	174,383	0	-174,383	-100%
430420	DRIVING RANGE FEES	26,854	23,815	24,849	25,632	0	-25,632	-100%
430430	CARGO SCHEDULED LANDING FEES	757,724	813,039	903,428	950,000	900,000	-50,000	-5%
450620	GAINS ON DISP-ENTERP FIX ASSET	2,200	71,250	0	0	0	0	0%
450800	PASSENGER FACILITY CHARGES	5,572,878	6,037,217	6,804,337	6,000,000	3,000,000	-3,000,000	-50%
	TOTAL ENTERPRISE REVENUES	67,397,461	72,252,342	74,680,955	73,915,103	53,553,208	-20,361,895	-28%
	TOTAL REVENUES	**121,957,184**	**156,947,399**	**128,497,783**	**124,474,997**	**102,755,066**	**-21,719,931**	**-17%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	15,599,196	16,110,301	16,096,192	17,095,893	14,421,470	-2,674,422	-16%
501001	COMP ABS NPO AND OPEB	676,388	0	1,595,813	0	0	0	0%
501002	OVERTIME - CIVILIAN	210,997	263,360	213,802	214,850	214,850	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	76,786	66,977	47,653	10,000	10,000	0	0%
501008	INCENTIVE PAY	445,509	132,767	140,326	109,566	134,263	24,697	23%
501010	SHIFT DIFFERENTIAL - CIVILIAN	42,498	46,467	44,924	50,010	50,010	0	0%
501011	PART-TIME TEMPORARY	106,302	18,592	8,693	0	0	0	0%
501012	UNIFORM WAGES AND SALARIES	3,752,472	3,886,308	4,059,486	4,158,300	4,322,297	163,997	4%
501013	OVERTIME - UNIFORM	311,940	364,617	429,990	335,500	275,500	-60,000	-18%
501014	SICK VAC LEAVE PAYOFF -UNIFORM	84,721	128,563	165,694	0	0	0	0%
501015	LONGEVITY - UNIFORM	58,067	59,832	61,179	32,532	32,532	0	0%
501016	SHIFT DIFFERENTIAL - UNIFORM	21,827	25,197	31,047	19,500	89,500	70,000	359%
501020	EQUIPMENT ALLOWANCE	859	0	0	0	0	0	0%
501030	TEMPORARY SERVICES CONTRACTS	209,423	380,013	404,945	273,248	125,331	-147,917	-54%
501200	Compensated Absences Expense	0	-74,357	-63,410	0	0	0	0%
501201	Net Pension Expense	0	1,646,477	-8,083	0	0	0	0%
501202	OPEB Expense	0	626,586	1,093,100	0	0	0	0%
	TOTAL SALARIES & WAGES	21,596,986	23,681,701	24,321,350	22,299,399	19,675,753	-2,623,645	-12%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	475,327	487,515	496,833	467,953	457,695	-10,257	-2%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	11,480	11,715	11,340	11,491	10,968	-523	-5%
501102	WORKERS COMPENSATION - UNIFORM	182,405	191,369	193,544	202,999	209,901	6,902	3%
501103	UNEMPLOYMENT COMP - UNIFORM	4,203	4,381	4,432	4,656	4,803	148	3%
501104	LIFE INSURANCE	3,451	3,311	3,222	3,311	3,311	0	0%
501105	VSION AND DENTAL - UNIFORM	18,685	18,834	19,059	19,380	19,380	0	0%
501108	POS CITY - EMPLOYER CONTRIB	1,233,993	1,417,390	1,371,853	1,175,911	1,232,068	56,157	5%
501109	POS FIRE - EMPLOYER CONTRIB	264,000	310,100	378,540	477,526	496,987	19,461	4%
501110	POS POLICE - EMPLOYER CONTRIB	136,469	163,901	199,262	203,957	305,967	102,010	50%
501114	LIFE INSURANCE - CIVILIAN	28,245	28,436	28,042	27,481	26,499	-982	-4%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	20,445	18,941	20,261	20,414	24,014	3,600	18%
501120	OTHER EMPLOYEE BENEFITS	5,025	10,025	7,547	10,025	857,924	847,899	8458%
501124	CITY PENSION PLAN CONTRIBUTION	1,437,940	-64,313	-147,053	2,927,931	1,590,185	-1,337,746	-46%
501125	FIRE PENSION PLAN CONTRIBUTION	410,320	438,236	252,861	445,282	451,877	6,595	1%
501126	POLICE PENSION PLAN CONTRIB	379,005	397,026	416,098	415,521	436,695	21,174	5%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
501129	FICA CITY MATCH - CIVILIAN	593,146	601,789	600,095	712,389	680,547	-31,842	-4%
501130	FICA MED- CITY MATCH-CIVILIAN	141,262	142,655	141,274	166,617	159,164	-7,454	-4%
501131	FICA CITY MATCH - UNIFORM	3,346	3,543	3,868	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	57,935	61,351	65,696	67,503	69,645	2,142	3%
501140	RETIREES HEALTH PLAN	399,248	72,931	0	352,617	247,120	-105,497	-30%
501150	HSA CONTRIBUTIONS	0	0	500	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	5,805,929	4,319,136	4,067,274	7,712,964	7,284,750	-428,214	-6%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	2,090,071	2,370,346	1,712,852	1,650,000	1,654,000	4,000	0%
	TOTAL CONTRACTUAL SERVICES	2,090,071	2,370,346	1,712,852	1,650,000	1,654,000	4,000	0%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	81,963	0	0	0	0	0	0%
521010	ACOUNTING/AUDIT SERVICES	80,733	91,227	73,659	96,100	71,000	-25,100	-26%
521020	APPRAISAL SERVICES	22,300	24,000	9,300	104,000	25,000	-79,000	-76%
521060	BOND FIN ADVISORY SERVICE	550	1,300	1,795	1,125	6,925	5,800	516%
521080	DATA PROCESSING SERVICES	17,270	16,760	31,302	52,275	48,775	-3,500	-7%
521090	ENGINEERING SERVICES	56,075	109,510	80,894	132,000	90,000	-42,000	-32%
521100	EXTERNAL LEGAL COUNSEL SERVICE	101,390	25,657	48,784	215,000	227,300	12,300	6%
521120	HEALTH CARE PROVIDERS SERVICES	306	423	226	500	500	0	0%
521130	INTERPRETER SERVICES	12	350	0	1,000	1,000	0	0%
521150	EXPERT WITNESSES	0	0	39	0	0	0	0%
521160	MANAGEMENT CONSULTING SERVICES	4,329,906	4,999,443	174,129	1,745,203	897,622	-847,581	-49%
521170	PROMOTIONAL SERVICES	915,769	859,736	1,466,554	1,721,408	792,187	-929,221	-54%
521220	GAS FRANCHISE REVIEW SERVICES	0	20	0	0	0	0	0%
521230	TEPHONE FRACHISE REVIEW SVCS	0	0	75	0	0	0	0%
521260	UNEMPLOYMENT BENEFITS PAID	880	0	0	596,329	399,076	-197,253	-33%
521840	ARBITRAGE BOND REVIEW SERVICE	0	495	0	750	750	0	0%
	TOTAL PROFESSIONAL SERVICES	5,607,153	6,128,921	1,886,756	4,665,690	2,560,135	-2,105,555	-45%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	70,755	40,610	48,810	348,200	246,000	-102,200	-29%
522040	ENVIRONMENTAL CONTRACTS	129,365	132,069	128,208	159,250	120,250	-39,000	-24%
522050	LEGAL NOTICES CONTRACTS	494	996	3,173	1,000	1,000	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	1,067,357	1,088,247	1,093,571	1,074,480	1,068,950	-5,530	-1%
522070	MANAGEMENT SERVICES CONTRACTS	3,561,238	3,607,231	4,205,897	5,052,294	2,267,826	-2,784,468	-55%
522080	PERSONNEL RECRUITMENT CONTRACT	725	0	0	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	294,364	230,484	88,809	24,000	28,530	4,530	19%
522100	PURCHASED TRANSP CONTRACTS	45,000	0	0	0	0	0	0%
522110	REC AND CULTURAL CONTRACTS	48,280	41,366	664,282	0	0	0	0%
522120	SECURITY CONTRACTS	1,677,779	1,712,048	1,814,651	2,030,380	1,854,280	-176,100	-9%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522130	TEMP EMPLOYEE SVCS CONTRACTS	1,411	3,579	2,001	10,000	10,000	0	0%
522140	TRAINING INSTRUCTION CONTRACTS	0	0	1,200	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	7,543,158	6,412,563	6,664,183	13,713,385	10,313,582	-3,399,803	-25%
522200	PEST CONTROL CONTRACTS	7,053	7,058	7,627	13,450	11,560	-1,890	-14%
522205	MAINTENANCE CONTRACTS	0	0	36,900	0	0	0	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	1,828	1,828	2,188	7,000	7,000	0	0%
522250	PUB SAFETY EQUIP MAINT CONTRAC	29,123	15,218	0	37,600	37,600	0	0%
522260	BLDGS FACILITIES MAINT CONTRAC	602,671	703,770	553,059	596,738	553,790	-42,948	-7%
522280	VEH HEAVY EQUIP OFF RD MAINT C	106,803	183,697	146,988	137,500	152,850	15,350	11%
522290	OFFICE EQUIP MAINT CONTRACTS	132,735	92,006	89,553	124,000	105,000	-19,000	-15%
522300	VETERINARIAN	9,290	10,240	6,564	15,000	20,000	5,000	33%
522350	AIRPORT FINGERPRINT EXPENSE	35,000	49,000	222,983	70,000	70,000	0	0%
522351	AIRPORT TERM. RENT EXP.	352,998	276,165	203,083	0	0	0	0%
522352	AIRPORT LANDING FEE EXP.	387,568	109,930	738,191	0	0	0	0%
522360	380 PROPERTY TAX REBATES	1,045,268	2,110,037	1,940,158	3,335,205	3,559,150	223,944	7%
522370	380 SALES TAX REBATES	90,776	-14,506	94,379	2,688,643	1,547,350	-1,141,293	-42%
522380	380 HOTEL OCCUPANCY TAX REBATE	161,896	219,913	236,989	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	17,402,933	17,033,549	18,993,447	29,438,125	21,974,718	-7,463,408	-25%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	22,275	29,576	7,428	15,500	15,500	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	0	3,504	245	1,000	1,000	0	0%
523040	MAIL ROOM CHARGES	49	312	0	1,800	1,800	0	0%
	TOTAL INTERFUND SERVICES	22,323	33,391	7,673	18,300	18,300	0	0%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	340,254	340,254	340,254	340,254	340,254	0	0%
524040	OFFICE EQUIPMENT-LEASES	50,327	52,767	59,503	53,848	102,170	48,322	90%
524110	LEASES NOC	0	1,300	15,547	1,000	1,000	0	0%
524130	COPIER CONTRACT SERVICES	0	0	0	6,500	6,500	0	0%
	TOTAL BUILDING LEASES	390,580	394,321	415,304	401,602	449,924	48,322	12%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	146,117	150,273	148,158	178,150	162,350	-15,800	-9%
530040	LUBRICANTS ANTIFREEZE	9,714	10,785	14,734	18,800	18,875	75	0%
530050	DIESEL	75,287	88,441	73,520	99,550	87,550	-12,000	-12%
530070	PROPANE	194	514	561	2,990	3,611	621	21%
	TOTAL FUEL & LUBRICANTS	231,312	250,013	236,974	299,490	272,386	-27,104	-9%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	86,747	125,972	95,669	97,573	84,575	-12,998	-13%
531005	OTHER SUPPLIES	0	506	0	138,000	138,000	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	23,092	35,225	18,537	32,250	10,000	-22,250	-69%
531020	PROMOTIONAL SUPPLIES	918,623	895,830	791,889	113,750	129,000	15,250	13%
531030	PUBLICATIONS & SUBSCRIPTIONS	85,421	124,560	171,968	129,316	126,569	-2,747	-2%
531040	SUPPLIES COMPUTER EQUIPMENT	161,887	165,555	137,150	103,594	44,628	-58,966	-57%
531050	DESKTOP SOFTWARE SUPPLIES	58,190	398	18,262	19,750	16,350	-3,400	-17%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	200	20,000	0	22,000	22,000	0	0%
531080	TRAINING MATERIALS	50,537	106,486	118,505	11,769	11,813	44	0%
531100	ANIMALS & ANIMAL SUPPLIES	4,245	2,909	4,747	7,000	9,500	2,500	36%
531110	CLEANING SUPPLIES	237,410	235,137	257,397	242,950	232,700	-10,250	-4%
531120	CLINICAL MEDICAL SUPPLIES	6,590	6,110	13,128	6,575	6,575	0	0%
531130	LAND MAINTENANCE SUPPLIES	18,778	6,173	6,615	47,500	47,500	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	686	0	779	10,000	10,000	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	673,929	755,159	779,230	712,050	511,995	-200,055	-28%
531170	EQUIP MAINT SUP-LOW COST ITEM	30,569	47,011	39,811	25,000	25,000	0	0%
531180	VEHICLE MAINTENANCE SUPPLIES	624	8,633	0	500	500	0	0%
531190	CORE CHARGES-SUPPLIES	0	0	-18	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	97,438	125,642	111,246	116,800	92,950	-23,850	-20%
531210	INVENTORY PURCH-MAT & SUPPLIES	283,599	2,272	16,438	0	0	0	0%
531220	MAINTENANCE SUPPLIES PARTS NOC	149,053	256,497	287,914	156,900	126,900	-30,000	-19%
531230	SAFETY GEAR	96,476	111,498	127,608	90,910	80,865	-10,045	-11%
531260	CHEMICAL SUPPLIES	10,801	19,362	18,311	0	0	0	0%
531300	FURNITURE 1000 - 4999 99	0	0	0	30,000	10,000	-20,000	-67%
531310	DATA PROCES EQUIP 1000-4999 99	1,407	0	3,665	0	3,000	3,000	100%
531320	OTHER EQUIPMENT 1000 -4999 99	20	454,946	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	2,996,319	3,505,881	3,018,852	2,114,187	1,740,420	-373,767	-18%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	969,019	1,957,333	1,474,342	504,250	613,258	109,008	22%
532020	LAND LANDSCAPING - MAINT & REP	55,308	12,048	10,854	101,000	29,780	-71,220	-71%
532030	PUBLIC ACCESSES-MAINT & REP	67,831	7,928	125	27,100	27,100	0	0%
532040	VEHICLES - MAINT & REPAIRS	74,919	78,255	131,815	81,850	60,300	-21,550	-26%
532060	OFFICE EQUIPMENT-MAINT & REP	17,756	33,907	6,858	16,200	11,200	-5,000	-31%
532070	HEAVY EQUIPMENT - MAINT& REP	70,386	54,400	53,929	77,300	50,000	-27,300	-35%
532080	PUBLIC SAFETY EQUIP-MAINT REP	12,883	0	0	16,500	16,500	0	0%
532090	PARKING METERS - MAINT & REP	250,935	236,511	278,498	133,700	133,700	0	0%
532110	AIRFIELD MAINT AND REPAIRS	156,179	82,952	135,402	173,000	150,000	-23,000	-13%
532150	ELECTRICAL SUPPLIES - REPAIR	32,864	544,905	185,979	10,000	9,242	-758	-8%
532160	ELEVATORS - ESCALATORS	51,929	51,657	52,188	44,034	39,720	-4,314	-10%
532180	PLUMBING SUPPLIES & REPAIR	23,877	7,634	12,437	7,500	0	-7,500	-100%
	TOTAL MAINTENANCE & REPAIRS	1,783,885	3,067,530	2,342,426	1,192,434	1,140,800	-51,634	-4%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	107,672	308,094	207,240	3,000	3,000	0	0%
533008	EQUIPMENT FOR GRANT TRANSFER	2,000,000	0	0	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	4,810	56,353	63,420	47,000	10,000	-37,000	-79%
533020	DATA PROCESS EQP 500-4 999 99	60,687	64,542	157,140	121,500	87,000	-34,500	-28%
533030	OTHER EQUIPMENT 500-4 999 99	261,229	51,548	298,210	149,500	105,300	-44,200	-30%
533040	FURNITURE & EQUIP LESS 500	7,093	38,525	153,021	13,000	13,000	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	2,441,491	519,062	879,031	334,000	218,300	-115,700	-35%
	COMMUNICATIONS							
540000	PHONE & INTERNET	207,994	86,553	113,530	286,181	287,109	927	0%
540010	LONG DISTANCE	0	10	0	1,300	1,300	0	0%
540020	WIRELESS COMMUNICATION SERVICE	57,511	46,327	32,270	74,000	74,000	0	0%
540030	POSTAGE	28,408	39,812	8,019	23,462	13,116	-10,345	-44%
540040	SHIPPING	22,329	14,937	13,993	13,490	14,413	923	7%
	TOTAL COMMUNICATIONS	316,242	187,640	167,812	398,433	389,938	-8,495	-2%
	UTILITIES							
541000	ELECTRICITY	2,076,997	2,054,255	1,654,870	2,271,727	2,186,800	-84,927	-4%
541010	WATER	379,525	458,749	408,723	514,953	520,348	5,395	1%
541020	NATURAL GAS OTHER	117,503	188,665	173,601	185,381	194,610	9,229	5%
	TOTAL UTILITIES	2,574,025	2,701,669	2,237,194	2,972,061	2,901,758	-70,303	-2%
	TRAVEL							
542000	TRAVEL EXPENSES - ELECTED OFFI	0	0	30	0	0	0	0%
542005	TRAVEL EXPENSE	0	0	156	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	263,959	347,454	315,528	667,228	395,058	-272,170	-41%
542030	MILEAGE ALLOWANCES	0	0	0	25	25	0	0%
	TOTAL TRAVEL	263,959	347,454	315,714	667,253	395,083	-272,170	-41%
	OTHER OPERATING EXPENDITURES							
544010	ENVIRONMENTAL QUALITY EXPENSE	302	2,874	19,334	3,000	3,000	0	0%
544020	GENERAL LIABILITY INSURANCE EX	250,230	331,577	389,432	235,085	308,549	73,464	31%
544050	OPERATING CONTINGENCY RESERVE	0	0	0	400,000	200,000	-200,000	-50%
544060	OTHER SERVICES CHARGES EXPENSE	355,586	483,443	662,120	593,348	880,014	286,666	48%
544090	PROPERTY INSURANCE EXPENSE	161,681	164,699	72,885	53,163	53,163	0	0%
544120	SEMINARS CONTINUING EDUCATION	42,345	57,162	72,741	80,375	57,475	-22,900	-28%
544130	VEHICLE INSPECTIONS LICENSES E	315	0	0	2,930	2,930	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	434,495	442,640	466,186	100,538	251,108	150,570	150%
544150	INDIRECT COST EXPENDITURES	1,691,408	1,665,703	1,665,703	1,303,713	1,303,713	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
544190	BOND/OTHER DEBT ISSUE COSTS	0	93,936	617,597	0	0	0	0%
544210	UNDERGROUND STORAGE TANK TESTI	0	0	0	1,000	1,000	0	0%
544240	TUITION REIMBURSEMENT	9,891	9,462	8,941	17,000	10,000	-7,000	-41%
544260	DIRECT EXPENSES CHGD BY CITY	446	0	77,309	321,932	100,000	-221,932	-69%
545010	DEPRECIATION EXPENSE	19,846,830	18,622,205	19,049,299	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	22,793,529	21,873,701	23,101,546	3,112,084	3,170,952	58,868	2%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	0	114,000	175,000	584,331	578,841	-5,490	-1%
	TOTAL COMMUNITY SERVICE PROJECTS	0	114,000	175,000	584,331	578,841	-5,490	-1%
	INTEREST EXPENSE							
553000	INTEREST EXPENSE	181,237	118,811	0	0	0	0	0%
	TOTAL INTEREST EXPENSE	181,237	118,811	0	0	0	0	0%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	336,615	388,870	407,341	374,646	397,144	22,498	6%
554050	CHANGE FUND SHORTAGE	68	0	711	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-861	-1,324	-3,682	1,000	0	-1,000	-100%
554070	BAD DEBTS EXPENSE	68,816	9,779	74,500	130,000	104,000	-26,000	-20%
554090	DAMAGES SETTLEMENTS EXPENSE	24,000	0	0	22,000	22,000	0	0%
554100	LOSS ON DISP-PROP FIXED ASSET	0	21,204	0	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	0	0	0	6,185,000	6,180,000	-5,000	0%
554120	BOND INTEREST EXPENSE	1,818,722	2,443,252	3,532,724	4,370,765	3,984,486	-386,279	-9%
554205	UNREALIZED LOSS ON INVESTMENTS	0	88,306	-88,306	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	2,247,361	2,950,087	3,923,289	11,083,411	10,687,630	-395,781	-4%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	34,308,487	45,349,889	35,237,779	24,818,672	24,520,808	-297,864	-1%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	5,583,172	190,250	-5,392,922	-97%
	TOTAL OPERATING TRANSFERS OUT	34,308,487	45,349,889	35,237,779	30,401,844	24,711,058	-5,690,786	-19%
	CAPITAL EXPENDITURES							
580000	LAND	20	0	0	0	0	0	0%
580020	BUILDINGS & BLDG IMPROVEMENTS	0	0	269,512	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	129,980	0	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	204,392	1,053,247	192,642	288,670	45,000	-243,670	-84%
580064	BUSES	0	0	139,429	75,000	0	-75,000	-100%
580080	MAJOR OFFICE EQUIP & APPLIANCE	152,431	121,639	35,826	0	11,500	11,500	100%

Non-General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580090 FURNITURE FIXTURES & EQUIPMENT	410,718	232,662	546,752	485,600	0	-485,600	-100%
580100 IT EQUIPMENT	150,687	309,919	557,621	0	0	0	0%
580140 HAZARDOUS MATERIALS EQUIPMENT	0	16,545	0	0	0	0	0%
580150 Major Equipment	0	66,020	42,323	0	0	0	0%
580160 ARCHITECTURE AND DESIGN (CWIP)	2,615,146	1,451,454	2,376,905	0	0	0	0%
580170 SURVEYS (CWIP)	5,195	0	1,618	0	0	0	0%
580200 SITE PREPARATION (CWIP)	0	0	2,229	0	0	0	0%
580210 CITY ENGINEERING CHARGES (CWIP	163	0	17,983	0	0	0	0%
580220 CITY ADMIN CHARGES (CWIP)	89,637	158,823	60,996	0	0	0	0%
580230 CITY CONSTRUCT CHARGES (CWIP)	0	0	1,500	0	0	0	0%
580235 CONSTRUCTION MGT (CWIP)	0	0	88,410	0	0	0	0%
580240 TESTING (CWIP)	43,718	350,463	172,376	0	0	0	0%
580260 INSPECTIONS (CWIP)	233,062	1,488,936	1,265,333	0	0	0	0%
580270 CONSTRUCTION (CWIP)	14,338,133	32,604,300	23,100,945	3,913,904	2,673,821	-1,240,083	-32%
580271 DEMOLITION	1,136,018	36,511	0	0	0	0	0%
580280 PROJECT CONSULTING	63,627	0	0	0	0	0	0%
580290 HEAVY EQUIPMENT	64,718	0	61,054	95,000	0	-95,000	-100%
580350 COMMUNICATIONS EQUIPMENT	122,944	108,836	16,303	0	0	0	0%
580380 STREETS & SIDEWALKS	120,024	9,774	17,076	271,215	200,000	-71,215	-26%
580510 PROJECT MANAGEMENT	11,618	2,175	0	0	0	0	0%
580511 CONSTRUCTION MANAGEMENT COEP	0	675	0	0	0	0	0%
580530 CONSTRUCTION MANAGEMENT	603,092	812,698	364,429	0	0	0	0%
580540 CARS_PICKUPS_VANS_MOTORCYLES	536,608	112,707	111,208	0	0	0	0%
580550 BUSES_LARGE TRUCKS	0	307,704	0	0	0	0	0%
580600 ENVIRONMENTAL COSTS	5,600	18,036	2,000	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	21,037,531	39,263,124	29,444,469	5,129,389	2,930,321	-2,199,068	-43%
TOTAL EXPENDITURES	**144,091,354**	**174,210,225**	**152,484,742**	**124,474,997**	**102,755,066**	**-21,719,931**	**-17%**

Goal Team 1

All Funds - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	0	0	0	992,146	1,036,792	44,647	4%
Sales Taxes	10,406,384	11,881,713	4,265,341	0	0	0	0%
Franchise Fees	3,667,436	4,394,730	7,413,175	10,755,140	7,535,167	-3,219,973	-30%
Charges for Services	5,633,621	7,558,587	8,048,080	7,216,771	5,900,566	-1,316,205	-18%
Fines and Forfeitures	20,236	25,201	29,687	24,500	24,500	0	0%
Licenses and Permits	315,170	312,907	347,706	460,000	460,000	0	0%
Intergovernmental Revenues	6,481,938	22,252,259	-265,826	0	0	0	0%
Interest	336,198	608,041	1,933,184	300,500	300,500	0	0%
Rents and Other	1,643,659	2,050,366	2,673,212	8,249,090	6,535,801	-1,713,289	-21%
Other Sources (Uses)	26,155,035	35,613,595	29,327,587	22,561,747	27,408,532	4,846,785	21%
Enterprise Revenues	67,397,461	72,252,342	74,680,955	73,915,103	53,553,208	-20,361,895	-28%
TOTAL REVENUES	**122,057,139**	**156,949,741**	**128,453,101**	**124,474,997**	**102,755,066**	**-21,719,931**	**-17%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	22,635,761	24,694,313	25,198,375	23,350,845	20,642,249	-2,708,596	-12%
Employee Benefits	6,130,251	4,634,751	4,360,269	8,018,177	7,586,753	-431,424	-5%
Contractual Services	2,090,071	2,370,346	1,712,852	1,650,000	1,654,000	4,000	0%
Professional Services	5,607,153	6,128,921	1,886,756	4,665,690	2,560,135	-2,105,555	-45%
Outside Contracts	17,662,769	17,473,106	19,389,283	29,743,853	22,215,765	-7,528,089	-25%
Interfund Services	22,323	33,391	7,817	22,300	18,700	-3,600	-16%
Building Leases	390,580	394,321	420,024	406,602	454,924	48,322	12%
Fuel & Lubricants	231,312	250,013	236,974	299,490	272,386	-27,104	-9%
Materials & Supplies	3,004,926	3,525,383	3,040,728	2,126,187	1,862,826	-263,361	-12%
Maintenance & Repairs	1,783,885	3,067,530	2,342,426	1,192,434	1,140,800	-51,634	-4%
Minor Equipment & Furniture	2,441,491	519,062	879,031	334,000	218,300	-115,700	-35%
Communications	316,242	188,212	167,984	399,233	390,738	-8,495	-2%
Utilities	2,574,025	2,701,669	2,237,194	2,972,061	2,901,758	-70,303	-2%
Travel	325,712	396,053	360,519	717,753	417,583	-300,170	-42%
Other Operating Expenditures	22,813,195	21,900,511	23,139,300	3,160,204	3,204,947	44,743	1%
Community Service Projects	0	114,000	175,000	584,331	578,841	-5,490	-1%
Interest Expense	181,237	118,811	0	0	0	0	0%
Other Non-Operating Expenditures	2,247,361	2,950,087	3,923,289	11,083,411	10,687,630	-395,781	-4%
Operating Transfers Out	34,308,487	45,349,889	35,237,779	30,533,243	24,842,457	-5,690,786	-19%
Capital Expenditures	21,037,531	39,263,124	29,444,469	5,129,389	2,930,321	-2,199,068	-43%
TOTAL EXPENDITURES	**145,804,312**	**176,073,492**	**154,160,069**	**126,389,203**	**104,581,111**	**-21,808,092**	**-17%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401010	REAL PROPERTY TAX COLLECTIONS	0	0	0	992,146	1,036,792	44,647	4%
	TOTAL PROPERTY TAXES	0	0	0	992,146	1,036,792	44,647	4%
	SALES TAXES							
411010	HOTEL OCCUPANCY TAX	10,361,752	11,680,610	4,258,258	0	0	0	0%
411040	HOTEL MOTEL TAX PENALTY INT	44,632	201,103	7,084	0	0	0	0%
	TOTAL SALES TAXES	10,406,384	11,881,713	4,265,341	0	0	0	0%
	FRANCHISE FEES							
420000	OTHER FRANCHISE FEES	43,678	201,497	38,313	0	0	0	0%
420050	PIPELINE EASEMENTS	604,781	574,259	623,743	575,750	600,750	25,000	4%
420320	ELECTRIC COMPANY	3,018,977	3,618,974	2,687,102	4,590,609	4,625,877	35,268	1%
420322	ELECTRIC AUX FRANCHISE FEE	0	0	4,064,017	5,588,781	2,308,539	-3,280,242	-59%
	TOTAL FRANCHISE FEES	3,667,436	4,394,730	7,413,175	10,755,140	7,535,167	-3,219,973	-30%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	299,382	233,465	2,157,874	1,315,021	1,315,021	0	0%
431200	AMBULANCE SERVICE REVENUE	19,870	38,780	55,287	40,000	40,000	0	0%
440050	PARKING FEE REVENUE	738,400	952,210	947,060	869,000	653,260	-215,740	-25%
440200	METER REVENUE	96,498	1,274,006	315,133	90,250	90,250	0	0%
443010	EVENT FEES	0	17,088	0	0	0	0	0%
443020	INSTRUCTIONAL FEES	3,000	10,525	9,175	6,000	6,000	0	0%
443060	SALES TO THE PUBLIC	4,030,906	4,773,734	4,379,612	4,896,000	3,795,535	-1,100,465	-22%
450650	MISC NON-OPERATING REVENUES	41,759	246	183,938	500	500	0	0%
460230	CIVIC CENTER REVENUE	403,806	258,532	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	5,633,621	7,558,587	8,048,080	7,216,771	5,900,566	-1,316,205	-18%
	FINES AND FORFEITURES							
440490	PARKING COURT COSTS	809	1,169	1,196	1,500	1,500	0	0%
440560	PARKING FORFEITS FINES	19,426	24,032	28,490	23,000	23,000	0	0%
	TOTAL FINES AND FORFEITURES	20,236	25,201	29,687	24,500	24,500	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	LICENSES AND PERMITS							
441220	FOREIGN TRADE ZONE PERMITS	315,170	312,907	347,706	460,000	460,000	0	0%
	TOTAL LICENSES AND PERMITS	315,170	312,907	347,706	460,000	460,000	0	0%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	4,481,938	22,252,259	-265,826	0	0	0	0%
460010	STATE GRANT PROCEEDS	2,000,000	0	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	6,481,938	22,252,259	-265,826	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	336,198	608,041	1,933,184	300,500	300,500	0	0%
	TOTAL INTEREST	336,198	608,041	1,933,184	300,500	300,500	0	0%
	RENTS AND OTHER							
443050	FACILITY MANAGEMENT FEES	0	0	0	6,262,121	4,662,915	-1,599,206	-26%
450200	FACILITY RENTALS REVENUE	1,254,345	1,587,359	2,112,358	1,435,000	1,311,205	-123,795	-9%
450210	PROPERTY LEASE REVENUE	351,254	356,854	431,890	472,469	482,181	9,712	2%
450660	PENALTIES AND INTEREST	34,545	87,459	100,888	78,000	78,000	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	14,711	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	3,515	18,694	13,364	1,500	1,500	0	0%
	TOTAL RENTS AND OTHER	1,643,659	2,050,366	2,673,212	8,249,090	6,535,801	-1,713,289	-21%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	22,013,697	30,013,555	29,327,587	22,561,747	18,310,961	-4,250,786	-19%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	9,097,571	9,097,571	100%
494130	OTHER SOURCES OF FUNDS	4,141,338	5,600,040	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	26,155,035	35,613,595	29,327,587	22,561,747	27,408,532	4,846,785	21%
	ENTERPRISE REVENUES							
403046	CUSTOMER FACILITY CHARGE	3,418,455	3,799,709	3,788,187	3,400,000	1,500,000	-1,900,000	-56%
420500	PASSENGER VEHICLE CROSSINGS	21,686,955	23,648,205	22,915,884	23,244,269	17,916,888	-5,327,381	-23%
430030	AIRPORT BUILDING LEASE REVENUE	1,669,215	1,656,498	1,594,545	1,640,000	1,640,000	0	0%
430040	AIRPORT PARKING LOT FEES	6,255,488	6,658,349	8,563,121	8,500,000	3,187,500	-5,312,500	-63%
430050	AIRLINE SCHEDULED LANDING FEES	3,055,326	3,384,506	3,264,862	3,400,000	3,400,000	0	0%
430060	NONSCHEDULED LANDING FEES	332,809	619,219	519,128	450,000	450,000	0	0%
430090	AIRPORT GATE USE FEES	50,828	158,625	5,839	78,000	78,000	0	0%
430100	FUEL FLOWAGE FEES	387,294	359,832	344,595	360,000	360,000	0	0%
430110	AIRCRAFT PARKING FEES	449,060	390,272	481,781	415,400	415,400	0	0%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
430130	TERM SPACE RENTAL - AIRLINE	5,410,991	5,508,078	5,447,465	5,720,000	5,720,000	0	0%
430150	TERMINAL SPACE RENTAL-OTHER	654,693	695,298	648,783	655,000	655,000	0	0%
430160	AIRPORT ADVERTISING REVENUES	254,557	284,765	268,493	230,000	86,250	-143,750	-63%
430170	AIRPORT FOOD AND BEVE REVENUE	1,374,465	1,452,923	1,562,967	1,479,919	348,750	-1,131,169	-76%
430180	AIRPORT GIFTSHOP NEWSTAND REV	618,536	668,165	729,974	675,000	253,125	-421,875	-63%
430190	AIRPORT VENDING MACHINE REV	156	167	161	250	250	0	0%
430200	AIRPORT CAR RENTALS	4,368,138	4,721,545	5,159,267	4,850,000	4,000,000	-850,000	-18%
430210	AIRPORT LA PLACITA REVENUES	62,216	61,024	8,508	0	0	0	0%
430220	AIRPORT TAXI AND LIMOUSINE FEE	49,156	84,578	21,000	30,000	11,250	-18,750	-63%
430225	AIRPORT TRANSPORT NETWORKS	0	0	138,770	119,000	44,625	-74,375	-63%
430250	AIRPORT EQUIPMENT PARKING RENT	115,370	113,521	116,054	115,200	115,200	0	0%
430260	AIRPORT LOADING BRIDGE CHARGES	500	-4,800	0	0	0	0	0%
430290	AIRPORT COST REIMBURSEMENTS	0	0	977	0	0	0	0%
430300	AIRPORT SEC COST REIMBURSMENT	158,090	176,330	176,439	153,000	153,000	0	0%
430305	AIRPORT CANINE COST REIMBURSED	0	0	202,000	202,000	202,000	0	0%
430310	AIRPORT UTIL COSTS REIMBURSTMT	361,704	386,893	340,929	326,000	326,000	0	0%
430330	AIRCRAFT TIE DOWN FEES	3,120	3,120	3,120	3,120	3,120	0	0%
430340	T-HANGAR RENTAL FEES	294,347	302,802	301,668	320,000	300,000	-20,000	-6%
430350	GROUND RENTALS	8,670,418	8,782,253	8,998,928	9,210,560	8,291,950	-918,610	-10%
430360	OTHER AIRPORT REVENUE	136,750	30,292	42,908	32,800	32,800	0	0%
430370	AIRPORT WASHRACK REVENUE	62	0	157	100	100	0	0%
430380	AIRPORT FINGERPRINT REVENUE	160,651	202,000	164,102	162,000	162,000	0	0%
430390	GOLF COURSE GREEN FEES	890,932	993,074	951,479	993,470	0	-993,470	-100%
430410	PRO SHOP SALES	147,522	169,784	186,252	174,383	0	-174,383	-100%
430420	DRIVING RANGE FEES	26,854	23,815	24,849	25,632	0	-25,632	-100%
430430	CARGO SCHEDULED LANDING FEES	757,724	813,039	903,428	950,000	900,000	-50,000	-5%
450620	GAINS ON DISP-ENTERP FIX ASSET	2,200	71,250	0	0	0	0	0%
450800	PASSENGER FACILITY CHARGES	5,572,878	6,037,217	6,804,337	6,000,000	3,000,000	-3,000,000	-50%
	TOTAL ENTERPRISE REVENUES	67,397,461	72,252,342	74,680,955	73,915,103	53,553,208	-20,361,895	-28%
	TOTAL REVENUES	**122,057,139**	**156,949,741**	**128,453,101**	**124,474,997**	**102,755,066**	**-21,719,931**	**-17%**

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	16,618,022	17,120,752	16,968,875	18,146,859	15,387,485	-2,759,373	-15%
501001	COMP ABS NPO AND OPEB	676,388	0	1,595,813	0	0	0	0%
501002	OVERTIME - CIVILIAN	212,085	263,360	213,802	214,850	214,850	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	90,331	68,590	51,430	10,000	10,000	0	0%
501008	INCENTIVE PAY	445,559	132,833	140,409	109,566	134,263	24,697	23%
501010	SHIFT DIFFERENTIAL - CIVILIAN	42,503	46,467	44,924	50,010	50,010	0	0%
501011	PART-TIME TEMPORARY	111,082	18,592	8,693	0	0	0	0%
501012	UNIFORM WAGES AND SALARIES	3,752,472	3,886,308	4,059,486	4,158,300	4,322,297	163,997	4%
501013	OVERTIME - UNIFORM	311,940	364,617	429,990	335,500	275,500	-60,000	-18%
501014	SICK VAC LEAVE PAYOFF -UNIFORM	84,721	128,563	165,694	0	0	0	0%
501015	LONGEVITY - UNIFORM	58,067	59,832	61,179	32,532	32,532	0	0%
501016	SHIFT DIFFERENTIAL - UNIFORM	21,827	25,197	31,047	19,500	89,500	70,000	359%
501020	EQUIPMENT ALLOWANCE	1,341	482	482	481	481	0	0%
501030	TEMPORARY SERVICES CONTRACTS	209,423	380,013	404,945	273,248	125,331	-147,917	-54%
501200	Compensated Absences Expense	0	-74,357	-63,410	0	0	0	0%
501201	Net Pension Expense	0	1,646,477	-8,083	0	0	0	0%
501202	OPEB Expense	0	626,586	1,093,100	0	0	0	0%
	TOTAL SALARIES & WAGES	22,635,761	24,694,313	25,198,375	23,350,845	20,642,249	-2,708,596	-12%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	479,105	491,538	501,523	471,602	461,053	-10,549	-2%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	12,581	12,903	12,575	12,554	11,946	-608	-5%
501102	WORKERS COMPENSATION - UNIFORM	182,405	191,369	193,544	202,999	209,901	6,902	3%
501103	UNEMPLOYMENT COMP - UNIFORM	4,203	4,381	4,432	4,656	4,803	148	3%
501104	LIFE INSURANCE	3,451	3,311	3,222	3,311	3,311	0	0%
501105	VSION AND DENTAL - UNIFORM	18,685	18,834	19,059	19,380	19,380	0	0%
501108	POS CITY - EMPLOYER CONTRIB	1,327,999	1,500,790	1,462,530	1,230,401	1,300,577	70,176	6%
501109	POS FIRE - EMPLOYER CONTRIB	264,000	310,100	378,540	477,526	496,987	19,461	4%
501110	POS POLICE - EMPLOYER CONTRIB	136,469	163,901	199,262	203,957	305,967	102,010	50%
501114	LIFE INSURANCE - CIVILIAN	29,894	30,085	29,735	28,774	27,712	-1,062	-4%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	24,590	26,766	30,371	32,000	35,600	3,600	11%
501120	OTHER EMPLOYEE BENEFITS	7,500	12,500	10,022	12,500	862,049	849,549	6796%
501124	CITY PENSION PLAN CONTRIBUTION	1,580,473	77,648	-28,944	3,077,287	1,727,606	-1,349,682	-44%
501125	FIRE PENSION PLAN CONTRIBUTION	410,320	438,236	252,861	445,282	451,877	6,595	1%
501126	POLICE PENSION PLAN CONTRIB	379,005	397,026	416,098	415,521	436,695	21,174	5%
501129	FICA CITY MATCH - CIVILIAN	653,393	660,783	650,840	778,276	741,179	-37,097	-5%
501130	FICA MED- CITY MATCH-CIVILIAN	155,650	156,755	153,550	182,031	173,346	-8,685	-5%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
501131	FICA CITY MATCH - UNIFORM	3,346	3,543	3,868	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	57,935	61,351	65,696	67,503	69,645	2,142	3%
501140	RETIREES HEALTH PLAN	399,248	72,931	0	352,617	247,120	-105,497	-30%
501150	HSA CONTRIBUTIONS	0	0	1,486	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	6,130,251	4,634,751	4,360,269	8,018,177	7,586,753	-431,424	-5%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	2,090,071	2,370,346	1,712,852	1,650,000	1,654,000	4,000	0%
	TOTAL CONTRACTUAL SERVICES	2,090,071	2,370,346	1,712,852	1,650,000	1,654,000	4,000	0%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	81,963	0	0	0	0	0	0%
521010	ACOUNTING/AUDIT SERVICES	80,733	91,227	73,659	96,100	71,000	-25,100	-26%
521020	APPRAISAL SERVICES	22,300	24,000	9,300	104,000	25,000	-79,000	-76%
521060	BOND FIN ADVISORY SERVICE	550	1,300	1,795	1,125	6,925	5,800	516%
521080	DATA PROCESSING SERVICES	17,270	16,760	31,302	52,275	48,775	-3,500	-7%
521090	ENGINEERING SERVICES	56,075	109,510	80,894	132,000	90,000	-42,000	-32%
521100	EXTERNAL LEGAL COUNSEL SERVICE	101,390	25,657	48,784	215,000	227,300	12,300	6%
521120	HEALTH CARE PROVIDERS SERVICES	306	423	226	500	500	0	0%
521130	INTERPRETER SERVICES	12	350	0	1,000	1,000	0	0%
521150	EXPERT WITNESSES	0	0	39	0	0	0	0%
521160	MANAGEMENT CONSULTING SERVICES	4,329,906	4,999,443	174,129	1,745,203	897,622	-847,581	-49%
521170	PROMOTIONAL SERVICES	915,769	859,736	1,466,554	1,721,408	792,187	-929,221	-54%
521220	GAS FRANCHISE REVIEW SERVICES	0	20	0	0	0	0	0%
521230	TEPHONE FRACHISE REVIEW SVCS	0	0	75	0	0	0	0%
521260	UNEMPLOYMENT BENEFITS PAID	880	0	0	596,329	399,076	-197,253	-33%
521840	ARBITRAGE BOND REVIEW SERVICE	0	495	0	750	750	0	0%
	TOTAL PROFESSIONAL SERVICES	5,607,153	6,128,921	1,886,756	4,665,690	2,560,135	-2,105,555	-45%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	70,755	40,610	48,810	348,200	246,000	-102,200	-29%
522040	ENVIRONMENTAL CONTRACTS	129,365	132,069	128,208	159,250	120,250	-39,000	-24%
522050	LEGAL NOTICES CONTRACTS	494	996	3,173	1,000	1,000	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	1,067,357	1,088,247	1,093,571	1,074,480	1,068,950	-5,530	-1%
522070	MANAGEMENT SERVICES CONTRACTS	3,561,238	3,607,231	4,205,897	5,052,294	2,267,826	-2,784,468	-55%
522080	PERSONNEL RECRUITMENT CONTRACT	725	0	0	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	294,775	230,611	88,809	26,000	30,530	4,530	17%
522100	PURCHASED TRANSP CONTRACTS	45,000	0	0	0	0	0	0%
522110	REC AND CULTURAL CONTRACTS	48,280	41,366	664,282	0	0	0	0%
522120	SECURITY CONTRACTS	1,677,779	1,712,048	1,814,651	2,030,380	1,854,280	-176,100	-9%
522130	TEMP EMPLOYEE SVCS CONTRACTS	1,411	3,579	2,001	10,000	10,000	0	0%
522140	TRAINING INSTRUCTION CONTRACTS	0	0	1,200	0	0	0	0%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522150	OUTSIDE CONTRACTS - NOC	7,802,582	6,851,992	7,060,020	14,017,113	10,552,629	-3,464,484	-25%
522200	PEST CONTROL CONTRACTS	7,053	7,058	7,627	13,450	11,560	-1,890	-14%
522205	MAINTENANCE CONTRACTS	0	0	36,900	0	0	0	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	1,828	1,828	2,188	7,000	7,000	0	0%
522250	PUB SAFETY EQUIP MAINT CONTRAC	29,123	15,218	0	37,600	37,600	0	0%
522260	BLDGS FACILITIES MAINT CONTRAC	602,671	703,770	553,059	596,738	553,790	-42,948	-7%
522280	VEH HEAVY EQUIP OFF RD MAINT C	106,803	183,697	146,988	137,500	152,850	15,350	11%
522290	OFFICE EQUIP MAINT CONTRACTS	132,735	92,006	89,553	124,000	105,000	-19,000	-15%
522300	VETERINARIAN	9,290	10,240	6,564	15,000	20,000	5,000	33%
522350	AIRPORT FINGERPRINT EXPENSE	35,000	49,000	222,983	70,000	70,000	0	0%
522351	AIRPORT TERM. RENT EXP.	352,998	276,165	203,083	0	0	0	0%
522352	AIRPORT LANDING FEE EXP.	387,568	109,930	738,191	0	0	0	0%
522360	380 PROPERTY TAX REBATES	1,045,268	2,110,037	1,940,158	3,335,205	3,559,150	223,944	7%
522370	380 SALES TAX REBATES	90,776	-14,506	94,379	2,688,643	1,547,350	-1,141,293	-42%
522380	380 HOTEL OCCUPANCY TAX REBATE	161,896	219,913	236,989	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	17,662,769	17,473,106	19,389,283	29,743,853	22,215,765	-7,528,089	-25%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	22,275	29,576	7,428	15,500	15,500	0	0%
523010	MOTOR POOL USAGE FEE-INTERF SV	0	0	144	2,000	200	-1,800	-90%
523020	PRINT SHOP ALLOC-INTERFUND SVC	0	3,504	245	3,000	1,200	-1,800	-60%
523040	MAIL ROOM CHARGES	49	312	0	1,800	1,800	0	0%
	TOTAL INTERFUND SERVICES	22,323	33,391	7,817	22,300	18,700	-3,600	-16%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	340,254	340,254	340,254	340,254	340,254	0	0%
524040	OFFICE EQUIPMENT-LEASES	50,327	52,767	64,223	58,848	107,170	48,322	82%
524110	LEASES NOC	0	1,300	15,547	1,000	1,000	0	0%
524130	COPIER CONTRACT SERVICES	0	0	0	6,500	6,500	0	0%
	TOTAL BUILDING LEASES	390,580	394,321	420,024	406,602	454,924	48,322	12%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	146,117	150,273	148,158	178,150	162,350	-15,800	-9%
530040	LUBRICANTS ANTIFREEZE	9,714	10,785	14,734	18,800	18,875	75	0%
530050	DIESEL	75,287	88,441	73,520	99,550	87,550	-12,000	-12%
530070	PROPANE	194	514	561	2,990	3,611	621	21%
	TOTAL FUEL & LUBRICANTS	231,312	250,013	236,974	299,490	272,386	-27,104	-9%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	90,762	129,212	99,729	99,573	86,575	-12,998	-13%
531005	OTHER SUPPLIES	0	506	0	138,000	138,000	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	23,553	35,225	18,537	32,250	10,000	-22,250	-69%
531020	PROMOTIONAL SUPPLIES	918,623	895,830	791,889	113,750	129,000	15,250	13%
531030	PUBLICATIONS & SUBSCRIPTIONS	85,431	124,908	172,027	129,316	126,569	-2,747	-2%
531040	SUPPLIES COMPUTER EQUIPMENT	164,826	173,328	148,710	109,594	161,034	51,440	47%
531050	DESKTOP SOFTWARE SUPPLIES	58,190	398	18,262	19,750	16,350	-3,400	-17%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	200	20,000	0	22,000	22,000	0	0%
531080	TRAINING MATERIALS	50,537	106,486	118,505	11,769	11,813	44	0%
531100	ANIMALS & ANIMAL SUPPLIES	4,245	2,909	4,747	7,000	9,500	2,500	36%
531110	CLEANING SUPPLIES	237,410	235,137	257,397	242,950	232,700	-10,250	-4%
531120	CLINICAL MEDICAL SUPPLIES	6,590	6,110	13,128	6,575	6,575	0	0%
531130	LAND MAINTENANCE SUPPLIES	18,778	6,173	6,615	47,500	47,500	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	686	0	779	10,000	10,000	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	675,111	763,300	785,427	716,050	515,995	-200,055	-28%
531170	EQUIP MAINT SUP-LOW COST ITEM	30,569	47,011	39,811	25,000	25,000	0	0%
531180	VEHICLE MAINTENANCE SUPPLIES	624	8,633	0	500	500	0	0%
531190	CORE CHARGES-SUPPLIES	0	0	-18	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	97,438	125,642	111,246	116,800	92,950	-23,850	-20%
531210	INVENTORY PURCH-MAT & SUPPLIES	283,599	2,272	16,438	0	0	0	0%
531220	MAINTENANCE SUPPLIES PARTS NOC	149,053	256,497	287,914	156,900	126,900	-30,000	-19%
531230	SAFETY GEAR	96,476	111,498	127,608	90,910	80,865	-10,045	-11%
531260	CHEMICAL SUPPLIES	10,801	19,362	18,311	0	0	0	0%
531300	FURNITURE 1000 - 4999 99	0	0	0	30,000	10,000	-20,000	-67%
531310	DATA PROCES EQUIP 1000-4999 99	1,407	0	3,665	0	3,000	3,000	100%
531320	OTHER EQUIPMENT 1000 -4999 99	20	454,946	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	3,004,926	3,525,383	3,040,728	2,126,187	1,862,826	-263,361	-12%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	969,019	1,957,333	1,474,342	504,250	613,258	109,008	22%
532020	LAND LANDSCAPING - MAINT & REP	55,308	12,048	10,854	101,000	29,780	-71,220	-71%
532030	PUBLIC ACCESSES-MAINT & REP	67,831	7,928	125	27,100	27,100	0	0%
532040	VEHICLES - MAINT & REPAIRS	74,919	78,255	131,815	81,850	60,300	-21,550	-26%
532060	OFFICE EQUIPMENT-MAINT & REP	17,756	33,907	6,858	16,200	11,200	-5,000	-31%
532070	HEAVY EQUIPMENT - MAINT& REP	70,386	54,400	53,929	77,300	50,000	-27,300	-35%
532080	PUBLIC SAFETY EQUIP-MAINT REP	12,883	0	0	16,500	16,500	0	0%
532090	PARKING METERS - MAINT & REP	250,935	236,511	278,498	133,700	133,700	0	0%
532110	AIRFIELD MAINT AND REPAIRS	156,179	82,952	135,402	173,000	150,000	-23,000	-13%
532150	ELECTRICAL SUPPLIES - REPAIR	32,864	544,905	185,979	10,000	9,242	-758	-8%
532160	ELEVATORS - ESCALATORS	51,929	51,657	52,188	44,034	39,720	-4,314	-10%
532180	PLUMBING SUPPLIES & REPAIR	23,877	7,634	12,437	7,500	0	-7,500	-100%
	TOTAL MAINTENANCE & REPAIRS	1,783,885	3,067,530	2,342,426	1,192,434	1,140,800	-51,634	-4%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	107,672	308,094	207,240	3,000	3,000	0	0%
533008	EQUIPMENT FOR GRANT TRANSFER	2,000,000	0	0	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	4,810	56,353	63,420	47,000	10,000	-37,000	-79%
533020	DATA PROCESS EQP 500-4 999 99	60,687	64,542	157,140	121,500	87,000	-34,500	-28%
533030	OTHER EQUIPMENT 500-4 999 99	261,229	51,548	298,210	149,500	105,300	-44,200	-30%
533040	FURNITURE & EQUIP LESS 500	7,093	38,525	153,021	13,000	13,000	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	2,441,491	519,062	879,031	334,000	218,300	-115,700	-35%
	COMMUNICATIONS							
540000	PHONE & INTERNET	207,994	86,553	113,530	286,181	287,109	927	0%
540010	LONG DISTANCE	0	10	0	1,300	1,300	0	0%
540020	WIRELESS COMMUNICATION SERVICE	57,511	46,327	32,270	74,000	74,000	0	0%
540030	POSTAGE	28,408	40,385	8,191	24,262	13,916	-10,345	-43%
540040	SHIPPING	22,329	14,937	13,993	13,490	14,413	923	7%
	TOTAL COMMUNICATIONS	316,242	188,212	167,984	399,233	390,738	-8,495	-2%
	UTILITIES							
541000	ELECTRICITY	2,076,997	2,054,255	1,654,870	2,271,727	2,186,800	-84,927	-4%
541010	WATER	379,525	458,749	408,723	514,953	520,348	5,395	1%
541020	NATURAL GAS OTHER	117,503	188,665	173,601	185,381	194,610	9,229	5%
	TOTAL UTILITIES	2,574,025	2,701,669	2,237,194	2,972,061	2,901,758	-70,303	-2%
	TRAVEL							
542000	TRAVEL EXPENSES - ELECTED OFFI	0	20	30	0	0	0	0%
542005	TRAVEL EXPENSE	0	0	156	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	325,407	396,033	360,333	717,728	417,558	-300,170	-42%
542030	MILEAGE ALLOWANCES	305	0	0	25	25	0	0%
	TOTAL TRAVEL	325,712	396,053	360,519	717,753	417,583	-300,170	-42%
	OTHER OPERATING EXPENDITURES							
544010	ENVIRONMENTAL QUALITY EXPENSE	302	2,874	19,334	3,000	3,000	0	0%
544020	GENERAL LIABILITY INSURANCE EX	250,230	331,577	389,432	235,085	308,549	73,464	31%
544050	OPERATING CONTINGENCY RESERVE	0	0	0	400,000	200,000	-200,000	-50%
544060	OTHER SERVICES CHARGES EXPENSE	356,674	483,443	662,120	593,348	880,014	286,666	48%
544090	PROPERTY INSURANCE EXPENSE	161,681	164,699	72,885	53,163	53,163	0	0%
544120	SEMINARS CONTINUING EDUCATION	51,286	75,048	91,285	83,955	62,575	-21,380	-25%
544130	VEHICLE INSPECTIONS LICENSES E	315	0	0	2,930	2,930	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	444,132	451,564	485,396	145,078	280,003	134,925	93%
544150	INDIRECT COST EXPENDITURES	1,691,408	1,665,703	1,665,703	1,303,713	1,303,713	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
544190	BOND/OTHER DEBT ISSUE COSTS	0	93,936	617,597	0	0	0	0%
544210	UNDERGROUND STORAGE TANK TESTI	0	0	0	1,000	1,000	0	0%
544240	TUITION REIMBURSEMENT	9,891	9,462	8,941	17,000	10,000	-7,000	-41%
544260	DIRECT EXPENSES CHGD BY CITY	446	0	77,309	321,932	100,000	-221,932	-69%
545010	DEPRECIATION EXPENSE	19,846,830	18,622,205	19,049,299	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	22,813,195	21,900,511	23,139,300	3,160,204	3,204,947	44,743	1%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	0	114,000	175,000	584,331	578,841	-5,490	-1%
	TOTAL COMMUNITY SERVICE PROJECTS	0	114,000	175,000	584,331	578,841	-5,490	-1%
	INTEREST EXPENSE							
553000	INTEREST EXPENSE	181,237	118,811	0	0	0	0	0%
	TOTAL INTEREST EXPENSE	181,237	118,811	0	0	0	0	0%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	336,615	388,870	407,341	374,646	397,144	22,498	6%
554050	CHANGE FUND SHORTAGE	68	0	711	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-861	-1,324	-3,682	1,000	0	-1,000	-100%
554070	BAD DEBTS EXPENSE	68,816	9,779	74,500	130,000	104,000	-26,000	-20%
554090	DAMAGES SETTLEMENTS EXPENSE	24,000	0	0	22,000	22,000	0	0%
554100	LOSS ON DISP-PROP FIXED ASSET	0	21,204	0	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	0	0	0	6,185,000	6,180,000	-5,000	0%
554120	BOND INTEREST EXPENSE	1,818,722	2,443,252	3,532,724	4,370,765	3,984,486	-386,279	-9%
554205	UNREALIZED LOSS ON INVESTMENTS	0	88,306	-88,306	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	2,247,361	2,950,087	3,923,289	11,083,411	10,687,630	-395,781	-4%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	34,308,487	45,349,889	35,237,779	24,950,071	24,652,207	-297,864	-1%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	5,583,172	190,250	-5,392,922	-97%
	TOTAL OPERATING TRANSFERS OUT	34,308,487	45,349,889	35,237,779	30,533,243	24,842,457	-5,690,786	-19%
	CAPITAL EXPENDITURES							
580000	LAND	20	0	0	0	0	0	0%
580020	BUILDINGS & BLDG IMPROVEMENTS	0	0	269,512	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	129,980	0	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	204,392	1,053,247	192,642	288,670	45,000	-243,670	-84%
580064	BUSES	0	0	139,429	75,000	0	-75,000	-100%
580080	MAJOR OFFICE EQUIP & APPLIANCE	152,431	121,639	35,826	0	11,500	11,500	100%

All Funds - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580090 FURNITURE FIXTURES & EQUIPMENT	410,718	232,662	546,752	485,600	0	-485,600	-100%
580100 IT EQUIPMENT	150,687	309,919	557,621	0	0	0	0%
580140 HAZARDOUS MATERIALS EQUIPMENT	0	16,545	0	0	0	0	0%
580150 Major Equipment	0	66,020	42,323	0	0	0	0%
580160 ARCHITECTURE AND DESIGN (CWIP)	2,615,146	1,451,454	2,376,905	0	0	0	0%
580170 SURVEYS (CWIP)	5,195	0	1,618	0	0	0	0%
580200 SITE PREPARATION (CWIP)	0	0	2,229	0	0	0	0%
580210 CITY ENGINEERING CHARGES (CWIP	163	0	17,983	0	0	0	0%
580220 CITY ADMIN CHARGES (CWIP)	89,637	158,823	60,996	0	0	0	0%
580230 CITY CONSTRUCT CHARGES (CWIP)	0	0	1,500	0	0	0	0%
580235 CONSTRUCTION MGT (CWIP)	0	0	88,410	0	0	0	0%
580240 TESTING (CWIP)	43,718	350,463	172,376	0	0	0	0%
580260 INSPECTIONS (CWIP)	233,062	1,488,936	1,265,333	0	0	0	0%
580270 CONSTRUCTION (CWIP)	14,338,133	32,604,300	23,100,945	3,913,904	2,673,821	-1,240,083	-32%
580271 DEMOLITION	1,136,018	36,511	0	0	0	0	0%
580280 PROJECT CONSULTING	63,627	0	0	0	0	0	0%
580290 HEAVY EQUIPMENT	64,718	0	61,054	95,000	0	-95,000	-100%
580350 COMMUNICATIONS EQUIPMENT	122,944	108,836	16,303	0	0	0	0%
580380 STREETS & SIDEWALKS	120,024	9,774	17,076	271,215	200,000	-71,215	-26%
580510 PROJECT MANAGEMENT	11,618	2,175	0	0	0	0	0%
580511 CONSTRUCTION MANAGEMENT COEP	0	675	0	0	0	0	0%
580530 CONSTRUCTION MANAGEMENT	603,092	812,698	364,429	0	0	0	0%
580540 CARS_PICKUPS_VANS_MOTORCYLES	536,608	112,707	111,208	0	0	0	0%
580550 BUSES_LARGE TRUCKS	0	307,704	0	0	0	0	0%
580600 ENVIRONMENTAL COSTS	5,600	18,036	2,000	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	21,037,531	39,263,124	29,444,469	5,129,389	2,930,321	-2,199,068	-43%
TOTAL EXPENDITURES	**145,804,312**	**176,073,492**	**154,160,069**	**126,389,203**	**104,581,111**	**-21,808,092**	**-17%**

Aviation

Mission Statement

Provide customers with a safe, efficient airport, operating in an environmentally conscious and self-sustaining manner.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	13,010,278	14,683,139	14,877,791	13,518,582	13,359,516	(159,066)	-1%
Employee Benefits	4,905,992	3,687,795	3,391,829	5,327,454	5,388,636	61,182	1%
Contractual Services	-	-	-	-	4,000	4,000	100%
Professional Services	558,043	531,632	506,150	1,073,825	746,725	(327,100)	-30%
Outside Contracts	7,522,086	7,843,251	9,571,883	9,390,272	6,451,486	(2,938,786)	-31%
Interfund Services	5,439	8,885	10,229	9,500	9,500	-	0%
Building Leases	21,916	28,450	28,516	42,200	42,200	-	0%
Fuel & Lubricants	220,194	229,423	232,741	289,920	262,195	(27,725)	-10%
Materials & Supplies	976,105	805,461	985,880	936,875	836,775	(100,100)	-11%
Maintenance & Repairs	862,070	745,775	850,603	897,900	724,800	(173,100)	-19%
Minor Equipment & Furniture	280,047	150,703	440,740	305,800	140,000	(165,800)	-54%
Communications	226,999	90,488	88,650	189,325	189,325	-	0%
Utilities	1,822,383	1,813,421	1,759,343	2,189,300	2,197,000	7,700	0%
Travel	132,387	181,970	174,338	246,795	66,825	(179,970)	-73%
Other Operating Expenditures	21,423,028	19,726,526	21,137,833	2,452,650	2,006,193	(446,457)	-18%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	2,003,828	2,675,597	3,644,996	10,056,765	9,840,236	(216,529)	-2%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	19,271,054	21,818,846	20,414,725	16,218,456	9,783,436	(6,435,021)	-40%
Capital Expenditures	20,051,185	39,253,078	27,387,245	902,270	45,000	(857,270)	-95%
Total Expenditures	***93,293,033***	***114,274,439***	***105,503,493***	***64,047,890***	***52,093,848***	***(11,954,042)***	**-19%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	-	-	-	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	93,293,033	114,274,439	105,503,493	64,047,890	52,093,848	(11,954,042)	-19%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***93,293,033***	***114,274,439***	***105,503,493***	***64,047,890***	***52,093,848***	***(11,954,042)***	**-19%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	-	-	0.30	0.30	0.30	-	
Non-General Fund	232.60	233.60	233.30	228.30	222.30	(6.00)	
Total Authorized	***232.60***	***233.60***	***233.60***	***228.60***	***222.60***	***(6.00)***	

AVIATION

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Franchise Fees	604,781	574,259	623,743	575,750	600,750	25,000	4%
Charges for Services	177,358	223,226	2,446,951	1,301,521	1,301,521	0	0%
Fines and Forfeitures	20,236	25,201	29,687	24,500	24,500	0	0%
Licenses and Permits	315,170	312,907	347,706	460,000	460,000	0	0%
Intergovernmental Revenues	4,481,938	22,252,259	-265,826	0	0	0	0%
Interest	198,789	319,877	1,398,208	300,500	300,500	0	0%
Rents and Other	37,303	106,027	124,095	79,500	79,500	0	0%
Other Sources (Uses)	19,271,054	21,818,846	20,414,725	10,635,285	13,690,757	3,055,472	29%
Enterprise Revenues	45,710,506	48,604,137	51,765,071	50,670,834	35,636,320	-15,034,514	-30%
TOTAL REVENUES	**70,817,135**	**94,236,739**	**76,884,360**	**64,047,890**	**52,093,848**	**-11,954,042**	**-19%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	13,010,278	14,683,139	14,877,791	13,518,582	13,359,516	-159,066	-1%
Employee Benefits	4,905,992	3,687,795	3,391,829	5,327,454	5,388,636	61,182	1%
Contractual Services	0	0	0	0	4,000	4,000	100%
Professional Services	558,043	531,632	506,150	1,073,825	746,725	-327,100	-30%
Outside Contracts	7,522,086	7,843,251	9,571,883	9,390,272	6,451,486	-2,938,786	-31%
Interfund Services	5,439	8,885	10,229	9,500	9,500	0	0%
Building Leases	21,916	28,450	28,516	42,200	42,200	0	0%
Fuel & Lubricants	220,194	229,423	232,741	289,920	262,195	-27,725	-10%
Materials & Supplies	976,105	805,461	985,880	936,875	836,775	-100,100	-11%
Maintenance & Repairs	862,070	745,775	850,603	897,900	724,800	-173,100	-19%
Minor Equipment & Furniture	280,047	150,703	440,740	305,800	140,000	-165,800	-54%
Communications	226,999	90,488	88,650	189,325	189,325	0	0%
Utilities	1,822,383	1,813,421	1,759,343	2,189,300	2,197,000	7,700	0%
Travel	132,387	181,970	174,338	246,795	66,825	-179,970	-73%
Other Operating Expenditures	21,423,028	19,726,526	21,137,833	2,452,650	2,006,193	-446,457	-18%
Other Non-Operating Expenditures	2,003,828	2,675,597	3,644,996	10,056,765	9,840,236	-216,529	-2%
Operating Transfers Out	19,271,054	21,818,846	20,414,725	16,218,456	9,783,436	-6,435,021	-40%
Capital Expenditures	20,051,185	39,253,078	27,387,245	902,270	45,000	-857,270	-95%
TOTAL EXPENDITURES	**93,293,033**	**114,274,439**	**105,503,493**	**64,047,890**	**52,093,848**	**-11,954,042**	**-19%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	FRANCHISE FEES							
420050	PIPELINE EASEMENTS	604,781	574,259	623,743	575,750	600,750	25,000	4%
	TOTAL FRANCHISE FEES	604,781	574,259	623,743	575,750	600,750	25,000	4%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	154,408	173,674	2,198,551	1,255,021	1,255,021	0	0%
431200	AMBULANCE SERVICE REVENUE	19,870	38,780	55,287	40,000	40,000	0	0%
443020	INSTRUCTIONAL FEES	3,000	10,525	9,175	6,000	6,000	0	0%
450650	MISC NON-OPERATING REVENUES	81	246	183,938	500	500	0	0%
	TOTAL CHARGES FOR SERVICES	177,358	223,226	2,446,951	1,301,521	1,301,521	0	0%
	FINES AND FORFEITURES							
440490	PARKING COURT COSTS	809	1,169	1,196	1,500	1,500	0	0%
440560	PARKING FORFEITS FINES	19,426	24,032	28,490	23,000	23,000	0	0%
	TOTAL FINES AND FORFEITURES	20,236	25,201	29,687	24,500	24,500	0	0%
	LICENSES AND PERMITS							
441220	FOREIGN TRADE ZONE PERMITS	315,170	312,907	347,706	460,000	460,000	0	0%
	TOTAL LICENSES AND PERMITS	315,170	312,907	347,706	460,000	460,000	0	0%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	4,481,938	22,252,259	-265,826	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	4,481,938	22,252,259	-265,826	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	198,789	319,877	1,398,208	300,500	300,500	0	0%
	TOTAL INTEREST	198,789	319,877	1,398,208	300,500	300,500	0	0%
	RENTS AND OTHER							
450660	PENALTIES AND INTEREST	34,545	87,459	100,888	78,000	78,000	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	10,252	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	2,758	18,568	12,955	1,500	1,500	0	0%
	TOTAL RENTS AND OTHER	37,303	106,027	124,095	79,500	79,500	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	19,271,054	21,818,846	20,414,725	10,635,285	9,593,186	-1,042,099	-10%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	4,097,571	4,097,571	100%
	TOTAL OTHER SOURCES (USES)	19,271,054	21,818,846	20,414,725	10,635,285	13,690,757	3,055,472	29%
	ENTERPRISE REVENUES							
403046	CUSTOMER FACILITY CHARGE	3,418,455	3,799,709	3,788,187	3,400,000	1,500,000	-1,900,000	-56%
430030	AIRPORT BUILDING LEASE REVENUE	1,669,215	1,656,498	1,594,545	1,640,000	1,640,000	0	0%
430040	AIRPORT PARKING LOT FEES	6,255,488	6,658,349	8,563,121	8,500,000	3,187,500	-5,312,500	-63%
430050	AIRLINE SCHEDULED LANDING FEES	3,055,326	3,384,506	3,264,862	3,400,000	3,400,000	0	0%
430060	NONSCHEDULED LANDING FEES	332,809	619,219	519,128	450,000	450,000	0	0%
430090	AIRPORT GATE USE FEES	50,828	158,625	5,839	78,000	78,000	0	0%
430100	FUEL FLOWAGE FEES	387,294	359,832	344,595	360,000	360,000	0	0%
430110	AIRCRAFT PARKING FEES	449,060	390,272	481,781	415,400	415,400	0	0%
430130	TERM SPACE RENTAL - AIRLINE	5,410,991	5,508,078	5,447,465	5,720,000	5,720,000	0	0%
430150	TERMINAL SPACE RENTAL-OTHER	654,693	695,298	648,783	655,000	655,000	0	0%
430160	AIRPORT ADVERTISING REVENUES	254,557	284,765	268,493	230,000	86,250	-143,750	-63%
430170	AIRPORT FOOD AND BEVE REVENUE	1,374,465	1,452,923	1,562,967	1,479,919	348,750	-1,131,169	-76%
430180	AIRPORT GIFTSHOP NEWSTAND REV	618,536	668,165	729,974	675,000	253,125	-421,875	-63%
430190	AIRPORT VENDING MACHINE REV	156	167	161	250	250	0	0%
430200	AIRPORT CAR RENTALS	4,368,138	4,721,545	5,159,267	4,850,000	4,000,000	-850,000	-18%
430210	AIRPORT LA PLACITA REVENUES	62,216	61,024	8,508	0	0	0	0%
430220	AIRPORT TAXI AND LIMOUSINE FEE	49,156	84,578	21,000	30,000	11,250	-18,750	-63%
430225	AIRPORT TRANSPORT NETWORKS	0	0	138,770	119,000	44,625	-74,375	-63%
430250	AIRPORT EQUIPMENT PARKING RENT	115,370	113,521	116,054	115,200	115,200	0	0%
430260	AIRPORT LOADING BRIDGE CHARGES	500	-4,800	0	0	0	0	0%
430290	AIRPORT COST REIMBURSEMENTS	0	0	977	0	0	0	0%
430300	AIRPORT SEC COST REIMBURSMENT	158,090	176,330	176,439	153,000	153,000	0	0%
430305	AIRPORT CANINE COST REIMBURSED	0	0	202,000	202,000	202,000	0	0%
430310	AIRPORT UTIL COSTS REIMBURSTMT	361,704	386,893	340,929	326,000	326,000	0	0%
430330	AIRCRAFT TIE DOWN FEES	3,120	3,120	3,120	3,120	3,120	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
430340	T-HANGAR RENTAL FEES	294,347	302,802	301,668	320,000	300,000	-20,000	-6%
430350	GROUND RENTALS	8,670,418	8,782,253	8,998,928	9,210,560	8,291,950	-918,610	-10%
430360	OTHER AIRPORT REVENUE	136,750	30,292	42,908	32,800	32,800	0	0%
430370	AIRPORT WASHRACK REVENUE	62	0	157	100	100	0	0%
430380	AIRPORT FINGERPRINT REVENUE	160,651	202,000	164,102	162,000	162,000	0	0%
430390	GOLF COURSE GREEN FEES	890,932	993,074	951,479	993,470	0	-993,470	-100%
430410	PRO SHOP SALES	147,522	169,784	186,252	174,383	0	-174,383	-100%
430420	DRIVING RANGE FEES	26,854	23,815	24,849	25,632	0	-25,632	-100%
430430	CARGO SCHEDULED LANDING FEES	757,724	813,039	903,428	950,000	900,000	-50,000	-5%
450620	GAINS ON DISP-ENTERP FIX ASSET	2,200	71,250	0	0	0	0	0%
450800	PASSENGER FACILITY CHARGES	5,572,878	6,037,217	6,804,337	6,000,000	3,000,000	-3,000,000	-50%
	TOTAL ENTERPRISE REVENUES	45,710,506	48,604,137	51,765,071	50,670,834	35,636,320	-15,034,514	-30%
	TOTAL REVENUES	**70,817,135**	**94,236,739**	**76,884,360**	**64,047,890**	**52,093,848**	**-11,954,042**	**-19%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	7,795,664	7,903,186	7,605,234	8,633,574	8,275,814	-357,760	-4%
501001	COMP ABS NPO AND OPEB	486,616	0	1,345,767	0	0	0	0%
501002	OVERTIME - CIVILIAN	191,087	240,234	197,197	189,100	189,100	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	43,728	66,139	35,676	0	0	0	0%
501008	INCENTIVE PAY	124,645	130,937	139,117	109,566	134,263	24,697	23%
501010	SHIFT DIFFERENTIAL - CIVILIAN	33,209	37,175	35,479	40,510	40,510	0	0%
501011	PART-TIME TEMPORARY	106,302	18,592	8,693	0	0	0	0%
501012	UNIFORM WAGES AND SALARIES	3,752,472	3,886,308	4,059,486	4,158,300	4,322,297	163,997	4%
501013	OVERTIME - UNIFORM	311,940	364,617	429,990	335,500	275,500	-60,000	-18%
501014	SICK VAC LEAVE PAYOFF -UNIFORM	84,721	128,563	165,694	0	0	0	0%
501015	LONGEVITY - UNIFORM	58,067	59,832	61,179	32,532	32,532	0	0%
501016	SHIFT DIFFERENTIAL - UNIFORM	21,827	25,197	31,047	19,500	89,500	70,000	359%
501200	Compensated Absences Expense	0	-72,071	-98,923	0	0	0	0%
501201	Net Pension Expense	0	1,388,493	-6,816	0	0	0	0%
501202	OPEB Expense	0	505,935	868,972	0	0	0	0%
	TOTAL SALARIES & WAGES	13,010,278	14,683,139	14,877,791	13,518,582	13,359,516	-159,066	-1%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	399,684	411,757	423,387	394,554	387,584	-6,970	-2%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	8,996	9,176	8,858	8,868	8,562	-306	-3%
501102	WORKERS COMPENSATION - UNIFORM	182,405	191,369	193,544	202,999	209,901	6,902	3%
501103	UNEMPLOYMENT COMP - UNIFORM	4,203	4,381	4,432	4,656	4,803	148	3%
501104	LIFE INSURANCE	3,451	3,311	3,222	3,311	3,311	0	0%
501105	VSION AND DENTAL - UNIFORM	18,685	18,834	19,059	19,380	19,380	0	0%
501108	POS CITY - EMPLOYER CONTRIB	1,033,804	1,123,290	1,056,612	849,892	906,741	56,849	7%
501109	POS FIRE - EMPLOYER CONTRIB	264,000	310,100	378,540	477,526	496,987	19,461	4%
501110	POS POLICE - EMPLOYER CONTRIB	136,469	163,901	199,262	203,957	305,967	102,010	50%
501114	LIFE INSURANCE - CIVILIAN	22,039	22,075	21,861	21,327	20,861	-466	-2%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	3,863	4,240	4,390	4,586	5,597	1,011	22%
501120	OTHER EMPLOYEE BENEFITS	2,475	4,975	3,725	4,975	6,125	1,150	23%
501124	CITY PENSION PLAN CONTRIBUTION	1,131,528	-131,620	-231,561	1,245,922	1,202,964	-42,958	-3%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
501125	FIRE PENSION PLAN CONTRIBUTION	410,320	438,236	252,861	445,282	451,877	6,595	1%
501126	POLICE PENSION PLAN CONTRIB	379,005	397,026	416,098	415,521	436,695	21,174	5%
501129	FICA CITY MATCH - CIVILIAN	461,917	474,977	459,540	549,780	530,836	-18,945	-3%
501130	FICA MED- CITY MATCH-CIVILIAN	109,767	112,548	107,935	128,583	124,149	-4,433	-3%
501131	FICA CITY MATCH - UNIFORM	3,346	3,543	3,868	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	57,935	61,351	65,696	67,503	69,645	2,142	3%
501140	RETIREES HEALTH PLAN	272,100	64,325	0	278,831	196,650	-82,181	-29%
501150	HSA CONTRIBUTIONS	0	0	500	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	4,905,992	3,687,795	3,391,829	5,327,454	5,388,636	61,182	1%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	0	0	0	0	4,000	4,000	100%
	TOTAL CONTRACTUAL SERVICES	0	0	0	0	4,000	4,000	100%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	24,963	0	0	0	0	0	0%
521010	ACOUNTING/AUDIT SERVICES	53,005	62,758	39,079	60,000	45,000	-15,000	-25%
521020	APPRAISAL SERVICES	22,300	24,000	9,300	104,000	25,000	-79,000	-76%
521060	BOND FIN ADVISORY SERVICE	550	1,300	1,795	750	6,450	5,700	760%
521080	DATA PROCESSING SERVICES	17,270	16,760	31,302	52,275	48,775	-3,500	-7%
521090	ENGINEERING SERVICES	56,075	109,510	80,894	132,000	90,000	-42,000	-32%
521100	EXTERNAL LEGAL COUNSEL SERVICE	63,712	4,787	1,822	200,000	200,000	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	306	423	226	500	500	0	0%
521130	INTERPRETER SERVICES	12	350	0	1,000	1,000	0	0%
521150	EXPERT WITNESSES	0	0	39	0	0	0	0%
521160	MANAGEMENT CONSULTING SERVICES	184,554	165,943	110,002	229,500	229,500	0	0%
521170	PROMOTIONAL SERVICES	135,297	145,285	231,617	293,300	100,000	-193,300	-66%
521220	GAS FRANCHISE REVIEW SERVICES	0	20	0	0	0	0	0%
521230	TEPHONE FRACHISE REVIEW SVCS	0	0	75	0	0	0	0%
521840	ARBITRAGE BOND REVIEW SERVICE	0	495	0	500	500	0	0%
	TOTAL PROFESSIONAL SERVICES	558,043	531,632	506,150	1,073,825	746,725	-327,100	-30%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	70,755	40,610	46,610	200,000	100,000	-100,000	-50%
522040	ENVIRONMENTAL CONTRACTS	129,365	132,069	128,208	159,250	120,250	-39,000	-24%
522050	LEGAL NOTICES CONTRACTS	494	996	3,173	1,000	1,000	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	788,860	791,825	806,023	830,000	830,000	0	0%
522070	MANAGEMENT SERVICES CONTRACTS	3,561,238	3,607,231	4,205,897	4,792,724	2,008,326	-2,784,398	-58%
522080	PERSONNEL RECRUITMENT CONTRACT	725	0	0	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	5,411	16,476	19,864	11,000	11,000	0	0%
522120	SECURITY CONTRACTS	719,171	726,210	715,860	955,500	955,500	0	0%
522130	TEMP EMPLOYEE SVCS CONTRACTS	1,411	0	0	10,000	10,000	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522140	TRAINING INSTRUCTION CONTRACTS	0	0	1,200	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	824,752	1,133,355	1,862,993	1,526,400	1,556,400	30,000	2%
522200	PEST CONTROL CONTRACTS	5,568	5,628	6,102	11,560	11,560	0	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	1,828	1,828	2,188	7,000	7,000	0	0%
522250	PUB SAFETY EQUIP MAINT CONTRAC	29,123	15,218	0	37,600	37,600	0	0%
522260	BLDGS FACILITIES MAINT CONTRAC	445,484	695,917	530,859	556,738	510,000	-46,738	-8%
522280	VEH HEAVY EQUIP OFF RD MAINT C	106,803	183,697	146,988	137,500	152,850	15,350	11%
522290	OFFICE EQUIP MAINT CONTRACTS	46,244	46,857	50,081	69,000	50,000	-19,000	-28%
522300	VETERINARIAN	9,290	10,240	6,564	15,000	20,000	5,000	33%
522350	AIRPORT FINGERPRINT EXPENSE	35,000	49,000	98,000	70,000	70,000	0	0%
522351	AIRPORT TERM. RENT EXP.	352,998	276,165	203,083	0	0	0	0%
522352	AIRPORT LANDING FEE EXP.	387,568	109,930	738,191	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	7,522,086	7,843,251	9,571,883	9,390,272	6,451,486	-2,938,786	-31%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	5,431	5,070	10,229	7,500	7,500	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	0	3,504	0	1,000	1,000	0	0%
523040	MAIL ROOM CHARGES	8	312	0	1,000	1,000	0	0%
	TOTAL INTERFUND SERVICES	5,439	8,885	10,229	9,500	9,500	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	21,916	27,150	27,101	34,700	34,700	0	0%
524110	LEASES NOC	0	1,300	1,416	1,000	1,000	0	0%
524130	COPIER CONTRACT SERVICES	0	0	0	6,500	6,500	0	0%
	TOTAL BUILDING LEASES	21,916	28,450	28,516	42,200	42,200	0	0%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	134,998	129,683	143,925	170,800	155,000	-15,800	-9%
530040	LUBRICANTS ANTIFREEZE	9,714	10,785	14,734	18,800	18,875	75	0%
530050	DIESEL	75,287	88,441	73,520	99,550	87,550	-12,000	-12%
530070	PROPANE	194	514	561	770	770	0	0%
	TOTAL FUEL & LUBRICANTS	220,194	229,423	232,741	289,920	262,195	-27,725	-10%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	31,451	37,835	43,362	55,150	35,000	-20,150	-37%
531005	OTHER SUPPLIES	0	0	0	138,000	138,000	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	23,092	35,131	17,703	32,250	10,000	-22,250	-69%
531020	PROMOTIONAL SUPPLIES	25,587	13,444	94,755	49,750	35,000	-14,750	-30%
531030	PUBLICATIONS & SUBSCRIPTIONS	23,036	26,491	7,774	28,250	10,000	-18,250	-65%
531040	SUPPLIES COMPUTER EQUIPMENT	10,429	17,194	15,550	30,700	31,200	500	2%

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531050 DESKTOP SOFTWARE SUPPLIES	8,611	398	0	1,300	1,300	0	0%
531070 PHOTOGRAPHY FILM VIDEO SUPPLY	200	20,000	0	22,000	22,000	0	0%
531080 TRAINING MATERIALS	924	935	945	4,300	4,300	0	0%
531100 ANIMALS & ANIMAL SUPPLIES	4,245	2,909	4,747	7,000	9,500	2,500	36%
531110 CLEANING SUPPLIES	225,146	210,586	240,789	192,950	192,950	0	0%
531120 CLINICAL MEDICAL SUPPLIES	6,590	6,110	8,954	6,575	6,575	0	0%
531130 LAND MAINTENANCE SUPPLIES	18,778	6,173	6,615	47,500	47,500	0	0%
531140 BUILDING MAINTENANCE SUPPLIES	686	0	0	10,000	10,000	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	7,332	19,745	54,074	26,050	30,000	3,950	15%
531170 EQUIP MAINT SUP-LOW COST ITEM	29,978	46,837	39,315	25,000	25,000	0	0%
531180 VEHICLE MAINTENANCE SUPPLIES	159	0	0	0	0	0	0%
531200 UNIFORMS AND APPAREL SUPPLIES	69,837	67,750	82,383	58,200	58,550	350	1%
531210 INVENTORY PURCH-MAT & SUPPLIES	283,599	2,272	16,438	0	0	0	0%
531220 MAINTENANCE SUPPLIES PARTS NOC	135,533	235,514	270,200	99,900	99,900	0	0%
531230 SAFETY GEAR	69,467	56,139	83,332	72,000	60,000	-12,000	-17%
531300 FURNITURE 1000 - 4999 99	0	0	0	30,000	10,000	-20,000	-67%
531310 DATA PROCES EQUIP 1000-4999 99	1,407	0	-1,057	0	0	0	0%
531320 OTHER EQUIPMENT 1000 -4999 99	20	0	0	0	0	0	0%
TOTAL MATERIALS & SUPPLIES	976,105	805,461	985,880	936,875	836,775	-100,100	-11%
MAINTENANCE & REPAIRS							
532000 BUILDINGS FACILITIES MAINT REP	515,409	512,975	525,073	424,250	390,000	-34,250	-8%
532020 LAND LANDSCAPING - MAINT & REP	15,065	9,248	6,079	96,000	29,000	-67,000	-70%
532030 PUBLIC ACCESSES-MAINT & REP	17,230	7,928	125	27,100	27,100	0	0%
532040 VEHICLES - MAINT & REPAIRS	74,919	78,255	128,196	80,550	59,000	-21,550	-27%
532060 OFFICE EQUIPMENT-MAINT & REP	0	17	1,800	3,200	3,200	0	0%
532070 HEAVY EQUIPMENT - MAINT& REP	70,386	54,400	53,929	77,300	50,000	-27,300	-35%
532080 PUBLIC SAFETY EQUIP-MAINT REP	12,883	0	0	16,500	16,500	0	0%
532110 AIRFIELD MAINT AND REPAIRS	156,179	82,952	135,402	173,000	150,000	-23,000	-13%
TOTAL MAINTENANCE & REPAIRS	862,070	745,775	850,603	897,900	724,800	-173,100	-19%
MINOR EQUIPMENT & FURNITURE							
533000 EQUIPMENT MAT 500 - 4 999 99	0	11,048	8,401	3,000	3,000	0	0%
533010 FURNITURE 500 - 4 999 99	3,514	54,502	61,250	47,000	10,000	-37,000	-79%
533020 DATA PROCESS EQP 500-4 999 99	46,540	57,438	109,643	114,500	80,000	-34,500	-30%
533030 OTHER EQUIPMENT 500-4 999 99	229,318	26,964	257,686	134,300	40,000	-94,300	-70%
533040 FURNITURE & EQUIP LESS 500	674	750	3,760	7,000	7,000	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	280,047	150,703	440,740	305,800	140,000	-165,800	-54%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS							
540000	PHONE & INTERNET	167,891	50,389	58,824	114,600	114,600	0	0%
540010	LONG DISTANCE	0	5	0	1,100	1,100	0	0%
540020	WIRELESS COMMUNICATION SERVICE	47,875	38,517	27,934	64,000	64,000	0	0%
540030	POSTAGE	6,446	0	14	7,025	7,025	0	0%
540040	SHIPPING	4,788	1,576	1,878	2,600	2,600	0	0%
	TOTAL COMMUNICATIONS	226,999	90,488	88,650	189,325	189,325	0	0%
	UTILITIES							
541000	ELECTRICITY	1,464,864	1,395,767	1,304,301	1,637,700	1,642,700	5,000	0%
541010	WATER	269,227	291,111	305,334	405,100	407,800	2,700	1%
541020	NATURAL GAS OTHER	88,292	126,543	149,708	146,500	146,500	0	0%
	TOTAL UTILITIES	1,822,383	1,813,421	1,759,343	2,189,300	2,197,000	7,700	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	132,387	181,970	174,338	246,770	66,800	-179,970	-73%
542030	MILEAGE ALLOWANCES	0	0	0	25	25	0	0%
	TOTAL TRAVEL	132,387	181,970	174,338	246,795	66,825	-179,970	-73%
	OTHER OPERATING EXPENDITURES							
544010	ENVIRONMENTAL QUALITY EXPENSE	302	2,874	19,334	3,000	3,000	0	0%
544020	GENERAL LIABILITY INSURANCE EX	126,010	123,442	119,221	152,000	152,000	0	0%
544050	OPERATING CONTINGENCY RESERVE	0	0	0	400,000	200,000	-200,000	-50%
544060	OTHER SERVICES CHARGES EXPENSE	7,068	1,535	140,877	59,450	59,500	50	0%
544090	PROPERTY INSURANCE EXPENSE	42,668	44,869	49,632	50,000	50,000	0	0%
544120	SEMINARS CONTINUING EDUCATION	35,155	52,155	60,652	67,575	50,000	-17,575	-26%
544130	VEHICLE INSPECTIONS LICENSES E	315	0	0	2,930	2,930	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	62,157	76,374	81,308	74,050	74,050	0	0%
544150	INDIRECT COST EXPENDITURES	1,691,408	1,665,703	1,665,703	1,303,713	1,303,713	0	0%
544190	BOND/OTHER DEBT ISSUE COSTS	0	93,936	617,597	0	0	0	0%
544210	UNDERGROUND STORAGE TANK TESTI	0	0	0	1,000	1,000	0	0%
544240	TUITION REIMBURSEMENT	6,798	7,478	8,941	17,000	10,000	-7,000	-41%
544260	DIRECT EXPENSES CHGD BY CITY	446	0	77,309	321,932	100,000	-221,932	-69%
545010	DEPRECIATION EXPENSE	19,450,701	17,658,161	18,297,259	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	21,423,028	19,726,526	21,137,833	2,452,650	2,006,193	-446,457	-18%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	148,696	159,808	197,786	202,000	177,000	-25,000	-12%
554050	CHANGE FUND SHORTAGE	68	0	0	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-861	-1,324	-3,682	1,000	0	-1,000	-100%
554070	BAD DEBTS EXPENSE	62,098	7,689	53,513	100,000	100,000	0	0%
554090	DAMAGES SETTLEMENTS EXPENSE	24,000	0	0	22,000	22,000	0	0%
554100	LOSS ON DISP-PROP FIXED ASSET	0	21,204	0	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	0	0	0	5,470,000	5,630,000	160,000	3%
554120	BOND INTEREST EXPENSE	1,769,826	2,443,252	3,442,347	4,261,765	3,911,236	-350,529	-8%
554205	UNREALIZED LOSS ON INVESTMENTS	0	44,968	-44,968	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	2,003,828	2,675,597	3,644,996	10,056,765	9,840,236	-216,529	-2%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	19,271,054	21,818,846	20,414,725	10,635,285	9,593,186	-1,042,099	-10%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	5,583,172	190,250	-5,392,922	-97%
	TOTAL OPERATING TRANSFERS OUT	19,271,054	21,818,846	20,414,725	16,218,456	9,783,436	-6,435,021	-40%
	CAPITAL EXPENDITURES							
580020	BUILDINGS & BLDG IMPROVEMENTS	0	0	269,512	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	129,980	0	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	148,594	1,028,242	192,642	246,670	45,000	-201,670	-82%
580064	BUSES	0	0	139,429	75,000	0	-75,000	-100%
580080	MAJOR OFFICE EQUIP & APPLIANCE	152,431	121,639	35,826	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	410,718	232,662	82,308	485,600	0	-485,600	-100%
580100	IT EQUIPMENT	121,298	309,919	557,621	0	0	0	0%
580140	HAZARDOUS MATERIALS EQUIPMENT	0	16,545	0	0	0	0	0%
580150	Major Equipment	0	66,020	42,323	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	2,423,026	1,618,884	1,614,236	0	0	0	0%
580170	SURVEYS (CWIP)	5,195	0	1,618	0	0	0	0%
580200	SITE PREPARATION (CWIP)	0	0	2,229	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	163	0	208	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	89,637	158,823	59,706	0	0	0	0%
580235	CONSTRUCTION MGT (CWIP)	0	0	87,760	0	0	0	0%
580240	TESTING (CWIP)	43,718	350,463	172,376	0	0	0	0%
580260	INSPECTIONS (CWIP)	233,062	1,488,936	1,265,108	0	0	0	0%
580270	CONSTRUCTION (CWIP)	13,791,620	32,604,300	22,385,626	0	0	0	0%
580271	DEMOLITION	1,136,018	36,511	0	0	0	0	0%
580280	PROJECT CONSULTING	63,627	0	0	0	0	0	0%

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580290 HEAVY EQUIPMENT	64,718	0	61,054	95,000	0	-95,000	-100%
580350 COMMUNICATIONS EQUIPMENT	122,944	108,836	16,303	0	0	0	0%
580380 STREETS & SIDEWALKS	4,024	9,774	0	0	0	0	0%
580510 PROJECT MANAGEMENT	11,618	0	0	0	0	0	0%
580530 CONSTRUCTION MANAGEMENT	603,092	663,077	288,153	0	0	0	0%
580540 CARS_PICKUPS_VANS_MOTORCYLES	490,103	112,707	111,208	0	0	0	0%
580550 BUSES_LARGE TRUCKS	0	307,704	0	0	0	0	0%
580600 ENVIRONMENTAL COSTS	5,600	18,036	2,000	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	20,051,185	39,253,078	27,387,245	902,270	45,000	-857,270	-95%
TOTAL EXPENDITURES	**93,293,033**	**114,274,439**	**105,503,493**	**64,047,890**	**52,093,848**	**-11,954,042**	**-19%**

AVIATION

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Franchise Fees	604,781	574,259	623,743	575,750	600,750	25,000	4%
Charges for Services	177,358	223,226	2,446,951	1,301,521	1,301,521	0	0%
Fines and Forfeitures	20,236	25,201	29,687	24,500	24,500	0	0%
Licenses and Permits	315,170	312,907	347,706	460,000	460,000	0	0%
Intergovernmental Revenues	4,481,938	22,252,259	-265,826	0	0	0	0%
Interest	198,789	319,877	1,398,208	300,500	300,500	0	0%
Rents and Other	37,303	106,027	124,095	79,500	79,500	0	0%
Other Sources (Uses)	19,271,054	21,818,846	20,414,725	10,635,285	13,690,757	3,055,472	29%
Enterprise Revenues	45,710,506	48,604,137	51,765,071	50,670,834	35,636,320	-15,034,514	-30%
TOTAL REVENUES	**70,817,135**	**94,236,739**	**76,884,360**	**64,047,890**	**52,093,848**	**-11,954,042**	**-19%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	13,010,278	14,683,139	14,877,791	13,518,582	13,359,516	-159,066	-1%
Employee Benefits	4,905,992	3,687,795	3,391,829	5,327,454	5,388,636	61,182	1%
Contractual Services	0	0	0	0	4,000	4,000	100%
Professional Services	558,043	531,632	506,150	1,073,825	746,725	-327,100	-30%
Outside Contracts	7,522,086	7,843,251	9,571,883	9,390,272	6,451,486	-2,938,786	-31%
Interfund Services	5,439	8,885	10,229	9,500	9,500	0	0%
Building Leases	21,916	28,450	28,516	42,200	42,200	0	0%
Fuel & Lubricants	220,194	229,423	232,741	289,920	262,195	-27,725	-10%
Materials & Supplies	976,105	805,461	985,880	936,875	836,775	-100,100	-11%
Maintenance & Repairs	862,070	745,775	850,603	897,900	724,800	-173,100	-19%
Minor Equipment & Furniture	280,047	150,703	440,740	305,800	140,000	-165,800	-54%
Communications	226,999	90,488	88,650	189,325	189,325	0	0%
Utilities	1,822,383	1,813,421	1,759,343	2,189,300	2,197,000	7,700	0%
Travel	132,387	181,970	174,338	246,795	66,825	-179,970	-73%
Other Operating Expenditures	21,423,028	19,726,526	21,137,833	2,452,650	2,006,193	-446,457	-18%
Other Non-Operating Expenditures	2,003,828	2,675,597	3,644,996	10,056,765	9,840,236	-216,529	-2%
Operating Transfers Out	19,271,054	21,818,846	20,414,725	16,218,456	9,783,436	-6,435,021	-40%
Capital Expenditures	20,051,185	39,253,078	27,387,245	902,270	45,000	-857,270	-95%
TOTAL EXPENDITURES	**93,293,033**	**114,274,439**	**105,503,493**	**64,047,890**	**52,093,848**	**-11,954,042**	**-19%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	FRANCHISE FEES							
420050	PIPELINE EASEMENTS	604,781	574,259	623,743	575,750	600,750	25,000	4%
	TOTAL FRANCHISE FEES	604,781	574,259	623,743	575,750	600,750	25,000	4%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	154,408	173,674	2,198,551	1,255,021	1,255,021	0	0%
431200	AMBULANCE SERVICE REVENUE	19,870	38,780	55,287	40,000	40,000	0	0%
443020	INSTRUCTIONAL FEES	3,000	10,525	9,175	6,000	6,000	0	0%
450650	MISC NON-OPERATING REVENUES	81	246	183,938	500	500	0	0%
	TOTAL CHARGES FOR SERVICES	177,358	223,226	2,446,951	1,301,521	1,301,521	0	0%
	FINES AND FORFEITURES							
440490	PARKING COURT COSTS	809	1,169	1,196	1,500	1,500	0	0%
440560	PARKING FORFEITS FINES	19,426	24,032	28,490	23,000	23,000	0	0%
	TOTAL FINES AND FORFEITURES	20,236	25,201	29,687	24,500	24,500	0	0%
	LICENSES AND PERMITS							
441220	FOREIGN TRADE ZONE PERMITS	315,170	312,907	347,706	460,000	460,000	0	0%
	TOTAL LICENSES AND PERMITS	315,170	312,907	347,706	460,000	460,000	0	0%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	4,481,938	22,252,259	-265,826	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	4,481,938	22,252,259	-265,826	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	198,789	319,877	1,398,208	300,500	300,500	0	0%
	TOTAL INTEREST	198,789	319,877	1,398,208	300,500	300,500	0	0%
	RENTS AND OTHER							
450660	PENALTIES AND INTEREST	34,545	87,459	100,888	78,000	78,000	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	10,252	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	2,758	18,568	12,955	1,500	1,500	0	0%
	TOTAL RENTS AND OTHER	37,303	106,027	124,095	79,500	79,500	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	19,271,054	21,818,846	20,414,725	10,635,285	9,593,186	-1,042,099	-10%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	4,097,571	4,097,571	100%
	TOTAL OTHER SOURCES (USES)	19,271,054	21,818,846	20,414,725	10,635,285	13,690,757	3,055,472	29%
	ENTERPRISE REVENUES							
403046	CUSTOMER FACILITY CHARGE	3,418,455	3,799,709	3,788,187	3,400,000	1,500,000	-1,900,000	-56%
430030	AIRPORT BUILDING LEASE REVENUE	1,669,215	1,656,498	1,594,545	1,640,000	1,640,000	0	0%
430040	AIRPORT PARKING LOT FEES	6,255,488	6,658,349	8,563,121	8,500,000	3,187,500	-5,312,500	-63%
430050	AIRLINE SCHEDULED LANDING FEES	3,055,326	3,384,506	3,264,862	3,400,000	3,400,000	0	0%
430060	NONSCHEDULED LANDING FEES	332,809	619,219	519,128	450,000	450,000	0	0%
430090	AIRPORT GATE USE FEES	50,828	158,625	5,839	78,000	78,000	0	0%
430100	FUEL FLOWAGE FEES	387,294	359,832	344,595	360,000	360,000	0	0%
430110	AIRCRAFT PARKING FEES	449,060	390,272	481,781	415,400	415,400	0	0%
430130	TERM SPACE RENTAL - AIRLINE	5,410,991	5,508,078	5,447,465	5,720,000	5,720,000	0	0%
430150	TERMINAL SPACE RENTAL-OTHER	654,693	695,298	648,783	655,000	655,000	0	0%
430160	AIRPORT ADVERTISING REVENUES	254,557	284,765	268,493	230,000	86,250	-143,750	-63%
430170	AIRPORT FOOD AND BEVE REVENUE	1,374,465	1,452,923	1,562,967	1,479,919	348,750	-1,131,169	-76%
430180	AIRPORT GIFTSHOP NEWSTAND REV	618,536	668,165	729,974	675,000	253,125	-421,875	-63%
430190	AIRPORT VENDING MACHINE REV	156	167	161	250	250	0	0%
430200	AIRPORT CAR RENTALS	4,368,138	4,721,545	5,159,267	4,850,000	4,000,000	-850,000	-18%
430210	AIRPORT LA PLACITA REVENUES	62,216	61,024	8,508	0	0	0	0%
430220	AIRPORT TAXI AND LIMOUSINE FEE	49,156	84,578	21,000	30,000	11,250	-18,750	-63%
430225	AIRPORT TRANSPORT NETWORKS	0	0	138,770	119,000	44,625	-74,375	-63%
430250	AIRPORT EQUIPMENT PARKING RENT	115,370	113,521	116,054	115,200	115,200	0	0%
430260	AIRPORT LOADING BRIDGE CHARGES	500	-4,800	0	0	0	0	0%
430290	AIRPORT COST REIMBURSEMENTS	0	0	977	0	0	0	0%
430300	AIRPORT SEC COST REIMBURSMENT	158,090	176,330	176,439	153,000	153,000	0	0%
430305	AIRPORT CANINE COST REIMBURSED	0	0	202,000	202,000	202,000	0	0%
430310	AIRPORT UTIL COSTS REIMBURSTMT	361,704	386,893	340,929	326,000	326,000	0	0%

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
430330 AIRCRAFT TIE DOWN FEES	3,120	3,120	3,120	3,120	3,120	0	0%
430340 T-HANGAR RENTAL FEES	294,347	302,802	301,668	320,000	300,000	-20,000	-6%
430350 GROUND RENTALS	8,670,418	8,782,253	8,998,928	9,210,560	8,291,950	-918,610	-10%
430360 OTHER AIRPORT REVENUE	136,750	30,292	42,908	32,800	32,800	0	0%
430370 AIRPORT WASHRACK REVENUE	62	0	157	100	100	0	0%
430380 AIRPORT FINGERPRINT REVENUE	160,651	202,000	164,102	162,000	162,000	0	0%
430390 GOLF COURSE GREEN FEES	890,932	993,074	951,479	993,470	0	-993,470	-100%
430410 PRO SHOP SALES	147,522	169,784	186,252	174,383	0	-174,383	-100%
430420 DRIVING RANGE FEES	26,854	23,815	24,849	25,632	0	-25,632	-100%
430430 CARGO SCHEDULED LANDING FEES	757,724	813,039	903,428	950,000	900,000	-50,000	-5%
450620 GAINS ON DISP-ENTERP FIX ASSET	2,200	71,250	0	0	0	0	0%
450800 PASSENGER FACILITY CHARGES	5,572,878	6,037,217	6,804,337	6,000,000	3,000,000	-3,000,000	-50%
TOTAL ENTERPRISE REVENUES	45,710,506	48,604,137	51,765,071	50,670,834	35,636,320	-15,034,514	-30%
TOTAL REVENUES	**70,817,135**	**94,236,739**	**76,884,360**	**64,047,890**	**52,093,848**	**-11,954,042**	**-19%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	7,795,664	7,903,186	7,605,234	8,633,574	8,275,814	-357,760	-4%
501001	COMP ABS NPO AND OPEB	486,616	0	1,345,767	0	0	0	0%
501002	OVERTIME - CIVILIAN	191,087	240,234	197,197	189,100	189,100	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	43,728	66,139	35,676	0	0	0	0%
501008	INCENTIVE PAY	124,645	130,937	139,117	109,566	134,263	24,697	23%
501010	SHIFT DIFFERENTIAL - CIVILIAN	33,209	37,175	35,479	40,510	40,510	0	0%
501011	PART-TIME TEMPORARY	106,302	18,592	8,693	0	0	0	0%
501012	UNIFORM WAGES AND SALARIES	3,752,472	3,886,308	4,059,486	4,158,300	4,322,297	163,997	4%
501013	OVERTIME - UNIFORM	311,940	364,617	429,990	335,500	275,500	-60,000	-18%
501014	SICK VAC LEAVE PAYOFF -UNIFORM	84,721	128,563	165,694	0	0	0	0%
501015	LONGEVITY - UNIFORM	58,067	59,832	61,179	32,532	32,532	0	0%
501016	SHIFT DIFFERENTIAL - UNIFORM	21,827	25,197	31,047	19,500	89,500	70,000	359%
501200	Compensated Absences Expense	0	-72,071	-98,923	0	0	0	0%
501201	Net Pension Expense	0	1,388,493	-6,816	0	0	0	0%
501202	OPEB Expense	0	505,935	868,972	0	0	0	0%
	TOTAL SALARIES & WAGES	13,010,278	14,683,139	14,877,791	13,518,582	13,359,516	-159,066	-1%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	399,684	411,757	423,387	394,554	387,584	-6,970	-2%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	8,996	9,176	8,858	8,868	8,562	-306	-3%
501102	WORKERS COMPENSATION - UNIFORM	182,405	191,369	193,544	202,999	209,901	6,902	3%
501103	UNEMPLOYMENT COMP - UNIFORM	4,203	4,381	4,432	4,656	4,803	148	3%
501104	LIFE INSURANCE	3,451	3,311	3,222	3,311	3,311	0	0%
501105	VSION AND DENTAL - UNIFORM	18,685	18,834	19,059	19,380	19,380	0	0%
501108	POS CITY - EMPLOYER CONTRIB	1,033,804	1,123,290	1,056,612	849,892	906,741	56,849	7%
501109	POS FIRE - EMPLOYER CONTRIB	264,000	310,100	378,540	477,526	496,987	19,461	4%
501110	POS POLICE - EMPLOYER CONTRIB	136,469	163,901	199,262	203,957	305,967	102,010	50%
501114	LIFE INSURANCE - CIVILIAN	22,039	22,075	21,861	21,327	20,861	-466	-2%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	3,863	4,240	4,390	4,586	5,597	1,011	22%
501120	OTHER EMPLOYEE BENEFITS	2,475	4,975	3,725	4,975	6,125	1,150	23%
501124	CITY PENSION PLAN CONTRIBUTION	1,131,528	-131,620	-231,561	1,245,922	1,202,964	-42,958	-3%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
501125	FIRE PENSION PLAN CONTRIBUTION	410,320	438,236	252,861	445,282	451,877	6,595	1%
501126	POLICE PENSION PLAN CONTRIB	379,005	397,026	416,098	415,521	436,695	21,174	5%
501129	FICA CITY MATCH - CIVILIAN	461,917	474,977	459,540	549,780	530,836	-18,945	-3%
501130	FICA MED- CITY MATCH-CIVILIAN	109,767	112,548	107,935	128,583	124,149	-4,433	-3%
501131	FICA CITY MATCH - UNIFORM	3,346	3,543	3,868	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	57,935	61,351	65,696	67,503	69,645	2,142	3%
501140	RETIREES HEALTH PLAN	272,100	64,325	0	278,831	196,650	-82,181	-29%
501150	HSA CONTRIBUTIONS	0	0	500	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	4,905,992	3,687,795	3,391,829	5,327,454	5,388,636	61,182	1%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	0	0	0	0	4,000	4,000	100%
	TOTAL CONTRACTUAL SERVICES	0	0	0	0	4,000	4,000	100%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	24,963	0	0	0	0	0	0%
521010	ACOUNTING/AUDIT SERVICES	53,005	62,758	39,079	60,000	45,000	-15,000	-25%
521020	APPRAISAL SERVICES	22,300	24,000	9,300	104,000	25,000	-79,000	-76%
521060	BOND FIN ADVISORY SERVICE	550	1,300	1,795	750	6,450	5,700	760%
521080	DATA PROCESSING SERVICES	17,270	16,760	31,302	52,275	48,775	-3,500	-7%
521090	ENGINEERING SERVICES	56,075	109,510	80,894	132,000	90,000	-42,000	-32%
521100	EXTERNAL LEGAL COUNSEL SERVICE	63,712	4,787	1,822	200,000	200,000	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	306	423	226	500	500	0	0%
521130	INTERPRETER SERVICES	12	350	0	1,000	1,000	0	0%
521150	EXPERT WITNESSES	0	0	39	0	0	0	0%
521160	MANAGEMENT CONSULTING SERVICES	184,554	165,943	110,002	229,500	229,500	0	0%
521170	PROMOTIONAL SERVICES	135,297	145,285	231,617	293,300	100,000	-193,300	-66%
521220	GAS FRANCHISE REVIEW SERVICES	0	20	0	0	0	0	0%
521230	TEPHONE FRACHISE REVIEW SVCS	0	0	75	0	0	0	0%
521840	ARBITRAGE BOND REVIEW SERVICE	0	495	0	500	500	0	0%
	TOTAL PROFESSIONAL SERVICES	558,043	531,632	506,150	1,073,825	746,725	-327,100	-30%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	70,755	40,610	46,610	200,000	100,000	-100,000	-50%
522040	ENVIRONMENTAL CONTRACTS	129,365	132,069	128,208	159,250	120,250	-39,000	-24%
522050	LEGAL NOTICES CONTRACTS	494	996	3,173	1,000	1,000	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	788,860	791,825	806,023	830,000	830,000	0	0%
522070	MANAGEMENT SERVICES CONTRACTS	3,561,238	3,607,231	4,205,897	4,792,724	2,008,326	-2,784,398	-58%
522080	PERSONNEL RECRUITMENT CONTRACT	725	0	0	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	5,411	16,476	19,864	11,000	11,000	0	0%
522120	SECURITY CONTRACTS	719,171	726,210	715,860	955,500	955,500	0	0%
522130	TEMP EMPLOYEE SVCS CONTRACTS	1,411	0	0	10,000	10,000	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522140	TRAINING INSTRUCTION CONTRACTS	0	0	1,200	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	824,752	1,133,355	1,862,993	1,526,400	1,556,400	30,000	2%
522200	PEST CONTROL CONTRACTS	5,568	5,628	6,102	11,560	11,560	0	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	1,828	1,828	2,188	7,000	7,000	0	0%
522250	PUB SAFETY EQUIP MAINT CONTRAC	29,123	15,218	0	37,600	37,600	0	0%
522260	BLDGS FACILITIES MAINT CONTRAC	445,484	695,917	530,859	556,738	510,000	-46,738	-8%
522280	VEH HEAVY EQUIP OFF RD MAINT C	106,803	183,697	146,988	137,500	152,850	15,350	11%
522290	OFFICE EQUIP MAINT CONTRACTS	46,244	46,857	50,081	69,000	50,000	-19,000	-28%
522300	VETERINARIAN	9,290	10,240	6,564	15,000	20,000	5,000	33%
522350	AIRPORT FINGERPRINT EXPENSE	35,000	49,000	98,000	70,000	70,000	0	0%
522351	AIRPORT TERM. RENT EXP.	352,998	276,165	203,083	0	0	0	0%
522352	AIRPORT LANDING FEE EXP.	387,568	109,930	738,191	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	7,522,086	7,843,251	9,571,883	9,390,272	6,451,486	-2,938,786	-31%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	5,431	5,070	10,229	7,500	7,500	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	0	3,504	0	1,000	1,000	0	0%
523040	MAIL ROOM CHARGES	8	312	0	1,000	1,000	0	0%
	TOTAL INTERFUND SERVICES	5,439	8,885	10,229	9,500	9,500	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	21,916	27,150	27,101	34,700	34,700	0	0%
524110	LEASES NOC	0	1,300	1,416	1,000	1,000	0	0%
524130	COPIER CONTRACT SERVICES	0	0	0	6,500	6,500	0	0%
	TOTAL BUILDING LEASES	21,916	28,450	28,516	42,200	42,200	0	0%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	134,998	129,683	143,925	170,800	155,000	-15,800	-9%
530040	LUBRICANTS ANTIFREEZE	9,714	10,785	14,734	18,800	18,875	75	0%
530050	DIESEL	75,287	88,441	73,520	99,550	87,550	-12,000	-12%
530070	PROPANE	194	514	561	770	770	0	0%
	TOTAL FUEL & LUBRICANTS	220,194	229,423	232,741	289,920	262,195	-27,725	-10%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	31,451	37,835	43,362	55,150	35,000	-20,150	-37%
531005	OTHER SUPPLIES	0	0	0	138,000	138,000	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	23,092	35,131	17,703	32,250	10,000	-22,250	-69%
531020	PROMOTIONAL SUPPLIES	25,587	13,444	94,755	49,750	35,000	-14,750	-30%
531030	PUBLICATIONS & SUBSCRIPTIONS	23,036	26,491	7,774	28,250	10,000	-18,250	-65%
531040	SUPPLIES COMPUTER EQUIPMENT	10,429	17,194	15,550	30,700	31,200	500	2%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531050	DESKTOP SOFTWARE SUPPLIES	8,611	398	0	1,300	1,300	0	0%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	200	20,000	0	22,000	22,000	0	0%
531080	TRAINING MATERIALS	924	935	945	4,300	4,300	0	0%
531100	ANIMALS & ANIMAL SUPPLIES	4,245	2,909	4,747	7,000	9,500	2,500	36%
531110	CLEANING SUPPLIES	225,146	210,586	240,789	192,950	192,950	0	0%
531120	CLINICAL MEDICAL SUPPLIES	6,590	6,110	8,954	6,575	6,575	0	0%
531130	LAND MAINTENANCE SUPPLIES	18,778	6,173	6,615	47,500	47,500	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	686	0	0	10,000	10,000	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	7,332	19,745	54,074	26,050	30,000	3,950	15%
531170	EQUIP MAINT SUP-LOW COST ITEM	29,978	46,837	39,315	25,000	25,000	0	0%
531180	VEHICLE MAINTENANCE SUPPLIES	159	0	0	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	69,837	67,750	82,383	58,200	58,550	350	1%
531210	INVENTORY PURCH-MAT & SUPPLIES	283,599	2,272	16,438	0	0	0	0%
531220	MAINTENANCE SUPPLIES PARTS NOC	135,533	235,514	270,200	99,900	99,900	0	0%
531230	SAFETY GEAR	69,467	56,139	83,332	72,000	60,000	-12,000	-17%
531300	FURNITURE 1000 - 4999 99	0	0	0	30,000	10,000	-20,000	-67%
531310	DATA PROCES EQUIP 1000-4999 99	1,407	0	-1,057	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	20	0	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	976,105	805,461	985,880	936,875	836,775	-100,100	-11%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	515,409	512,975	525,073	424,250	390,000	-34,250	-8%
532020	LAND LANDSCAPING - MAINT & REP	15,065	9,248	6,079	96,000	29,000	-67,000	-70%
532030	PUBLIC ACCESSES-MAINT & REP	17,230	7,928	125	27,100	27,100	0	0%
532040	VEHICLES - MAINT & REPAIRS	74,919	78,255	128,196	80,550	59,000	-21,550	-27%
532060	OFFICE EQUIPMENT-MAINT & REP	0	17	1,800	3,200	3,200	0	0%
532070	HEAVY EQUIPMENT - MAINT& REP	70,386	54,400	53,929	77,300	50,000	-27,300	-35%
532080	PUBLIC SAFETY EQUIP-MAINT REP	12,883	0	0	16,500	16,500	0	0%
532110	AIRFIELD MAINT AND REPAIRS	156,179	82,952	135,402	173,000	150,000	-23,000	-13%
	TOTAL MAINTENANCE & REPAIRS	862,070	745,775	850,603	897,900	724,800	-173,100	-19%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	0	11,048	8,401	3,000	3,000	0	0%
533010	FURNITURE 500 - 4 999 99	3,514	54,502	61,250	47,000	10,000	-37,000	-79%
533020	DATA PROCESS EQP 500-4 999 99	46,540	57,438	109,643	114,500	80,000	-34,500	-30%
533030	OTHER EQUIPMENT 500-4 999 99	229,318	26,964	257,686	134,300	40,000	-94,300	-70%
533040	FURNITURE & EQUIP LESS 500	674	750	3,760	7,000	7,000	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	280,047	150,703	440,740	305,800	140,000	-165,800	-54%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS							
540000	PHONE & INTERNET	167,891	50,389	58,824	114,600	114,600	0	0%
540010	LONG DISTANCE	0	5	0	1,100	1,100	0	0%
540020	WIRELESS COMMUNICATION SERVICE	47,875	38,517	27,934	64,000	64,000	0	0%
540030	POSTAGE	6,446	0	14	7,025	7,025	0	0%
540040	SHIPPING	4,788	1,576	1,878	2,600	2,600	0	0%
	TOTAL COMMUNICATIONS	226,999	90,488	88,650	189,325	189,325	0	0%
	UTILITIES							
541000	ELECTRICITY	1,464,864	1,395,767	1,304,301	1,637,700	1,642,700	5,000	0%
541010	WATER	269,227	291,111	305,334	405,100	407,800	2,700	1%
541020	NATURAL GAS OTHER	88,292	126,543	149,708	146,500	146,500	0	0%
	TOTAL UTILITIES	1,822,383	1,813,421	1,759,343	2,189,300	2,197,000	7,700	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	132,387	181,970	174,338	246,770	66,800	-179,970	-73%
542030	MILEAGE ALLOWANCES	0	0	0	25	25	0	0%
	TOTAL TRAVEL	132,387	181,970	174,338	246,795	66,825	-179,970	-73%
	OTHER OPERATING EXPENDITURES							
544010	ENVIRONMENTAL QUALITY EXPENSE	302	2,874	19,334	3,000	3,000	0	0%
544020	GENERAL LIABILITY INSURANCE EX	126,010	123,442	119,221	152,000	152,000	0	0%
544050	OPERATING CONTINGENCY RESERVE	0	0	0	400,000	200,000	-200,000	-50%
544060	OTHER SERVICES CHARGES EXPENSE	7,068	1,535	140,877	59,450	59,500	50	0%
544090	PROPERTY INSURANCE EXPENSE	42,668	44,869	49,632	50,000	50,000	0	0%
544120	SEMINARS CONTINUING EDUCATION	35,155	52,155	60,652	67,575	50,000	-17,575	-26%
544130	VEHICLE INSPECTIONS LICENSES E	315	0	0	2,930	2,930	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	62,157	76,374	81,308	74,050	74,050	0	0%
544150	INDIRECT COST EXPENDITURES	1,691,408	1,665,703	1,665,703	1,303,713	1,303,713	0	0%
544190	BOND/OTHER DEBT ISSUE COSTS	0	93,936	617,597	0	0	0	0%
544210	UNDERGROUND STORAGE TANK TESTI	0	0	0	1,000	1,000	0	0%
544240	TUITION REIMBURSEMENT	6,798	7,478	8,941	17,000	10,000	-7,000	-41%
544260	DIRECT EXPENSES CHGD BY CITY	446	0	77,309	321,932	100,000	-221,932	-69%
545010	DEPRECIATION EXPENSE	19,450,701	17,658,161	18,297,259	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	21,423,028	19,726,526	21,137,833	2,452,650	2,006,193	-446,457	-18%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	148,696	159,808	197,786	202,000	177,000	-25,000	-12%
554050	CHANGE FUND SHORTAGE	68	0	0	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-861	-1,324	-3,682	1,000	0	-1,000	-100%

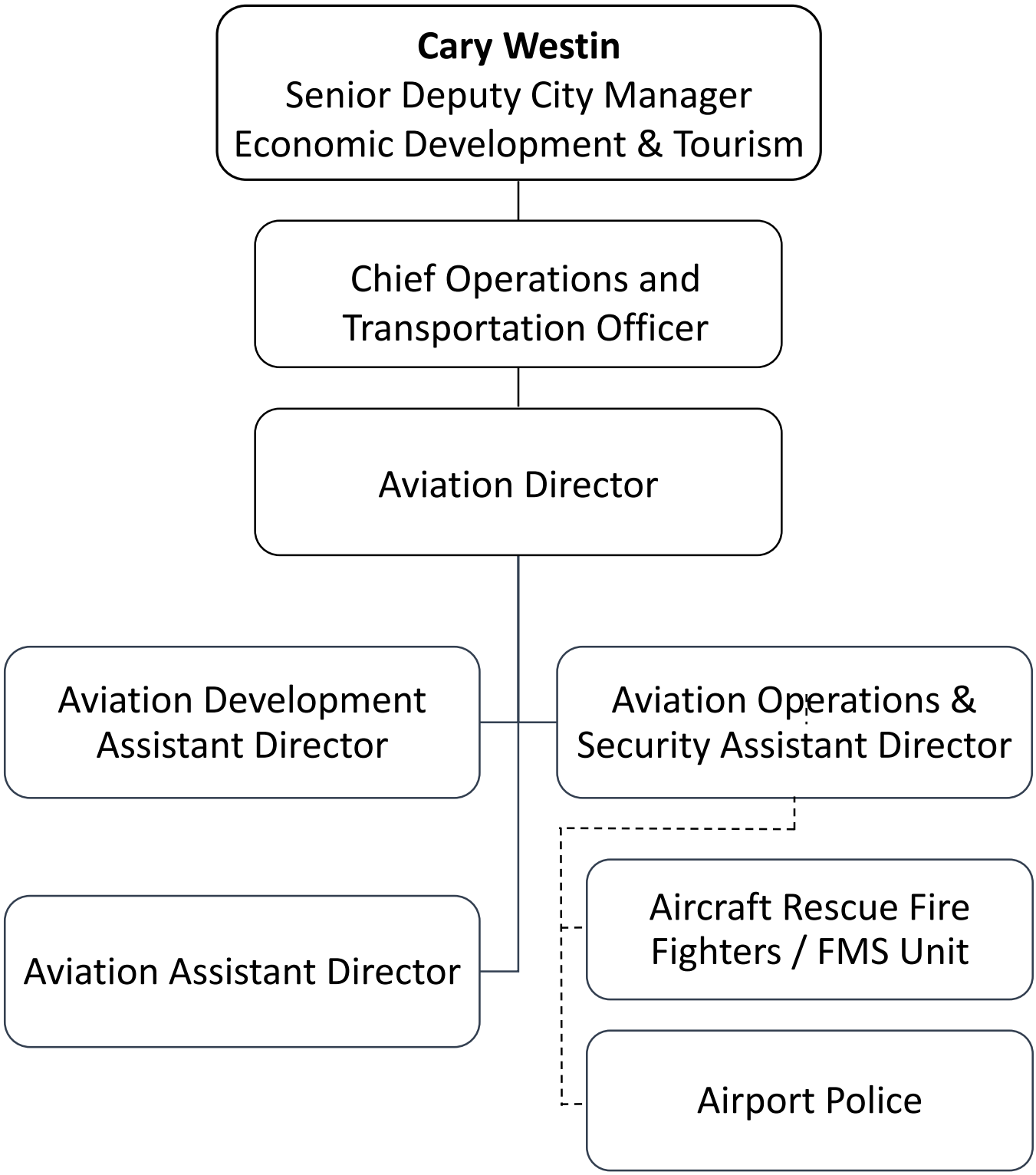
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
554070	BAD DEBTS EXPENSE	62,098	7,689	53,513	100,000	100,000	0	0%
554090	DAMAGES SETTLEMENTS EXPENSE	24,000	0	0	22,000	22,000	0	0%
554100	LOSS ON DISP-PROP FIXED ASSET	0	21,204	0	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	0	0	0	5,470,000	5,630,000	160,000	3%
554120	BOND INTEREST EXPENSE	1,769,826	2,443,252	3,442,347	4,261,765	3,911,236	-350,529	-8%
554205	UNREALIZED LOSS ON INVESTMENTS	0	44,968	-44,968	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	2,003,828	2,675,597	3,644,996	10,056,765	9,840,236	-216,529	-2%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	19,271,054	21,818,846	20,414,725	10,635,285	9,593,186	-1,042,099	-10%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	5,583,172	190,250	-5,392,922	-97%
	TOTAL OPERATING TRANSFERS OUT	19,271,054	21,818,846	20,414,725	16,218,456	9,783,436	-6,435,021	-40%
	CAPITAL EXPENDITURES							
580020	BUILDINGS & BLDG IMPROVEMENTS	0	0	269,512	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	129,980	0	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	148,594	1,028,242	192,642	246,670	45,000	-201,670	-82%
580064	BUSES	0	0	139,429	75,000	0	-75,000	-100%
580080	MAJOR OFFICE EQUIP & APPLIANCE	152,431	121,639	35,826	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	410,718	232,662	82,308	485,600	0	-485,600	-100%
580100	IT EQUIPMENT	121,298	309,919	557,621	0	0	0	0%
580140	HAZARDOUS MATERIALS EQUIPMENT	0	16,545	0	0	0	0	0%
580150	Major Equipment	0	66,020	42,323	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	2,423,026	1,618,884	1,614,236	0	0	0	0%
580170	SURVEYS (CWIP)	5,195	0	1,618	0	0	0	0%
580200	SITE PREPARATION (CWIP)	0	0	2,229	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	163	0	208	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	89,637	158,823	59,706	0	0	0	0%
580235	CONSTRUCTION MGT (CWIP)	0	0	87,760	0	0	0	0%
580240	TESTING (CWIP)	43,718	350,463	172,376	0	0	0	0%
580260	INSPECTIONS (CWIP)	233,062	1,488,936	1,265,108	0	0	0	0%
580270	CONSTRUCTION (CWIP)	13,791,620	32,604,300	22,385,626	0	0	0	0%

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580271 DEMOLITION	1,136,018	36,511	0	0	0	0	0%
580280 PROJECT CONSULTING	63,627	0	0	0	0	0	0%
580290 HEAVY EQUIPMENT	64,718	0	61,054	95,000	0	-95,000	-100%
580350 COMMUNICATIONS EQUIPMENT	122,944	108,836	16,303	0	0	0	0%
580380 STREETS & SIDEWALKS	4,024	9,774	0	0	0	0	0%
580510 PROJECT MANAGEMENT	11,618	0	0	0	0	0	0%
580530 CONSTRUCTION MANAGEMENT	603,092	663,077	288,153	0	0	0	0%
580540 CARS_PICKUPS_VANS_MOTORCYLES	490,103	112,707	111,208	0	0	0	0%
580550 BUSES_LARGE TRUCKS	0	307,704	0	0	0	0	0%
580600 ENVIRONMENTAL COSTS	5,600	18,036	2,000	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	20,051,185	39,253,078	27,387,245	902,270	45,000	-857,270	-95%
TOTAL EXPENDITURES	**93,293,033**	**114,274,439**	**105,503,493**	**64,047,890**	**52,093,848**	**-11,954,042**	**-19%**

Aviation
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	0.30	0.30	0.00
Non-General Fund	228.30	222.30	(6.00)
Total Authorized	**228.60**	**222.60**	**(6.00)**

Aviation
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accounting Manager	1.00	1.00	1.00
Accounting/Payroll Clerk	4.00	3.00	1.00
Accounting/Payroll Specialist	4.00	4.00	5.00
Administrative Analyst	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Administrative Secretary	0.00	1.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Administrative Specialist	1.00	1.00	1.00
Airfield Maintenance Supervisor	1.00	1.00	1.00
Airport Assistant Operations Officer	3.00	3.00	2.00
Airport Badging Officer	2.00	2.00	2.00
Airport Facilities Maintenance Superintendent	1.00	1.00	1.00
Airport Labor Supervisor	1.00	1.00	1.00
Airport Operations Manager	1.00	1.00	1.00
Airport Operations Supervisor	6.00	8.00	9.00
Airport Program Coordinator	1.00	1.00	1.00
Airport Properties Manager	0.00	1.00	1.00
Airport Safety Program Coordinator	1.00	1.00	1.00
Airport Security Coordinator	1.00	1.00	1.00
Airport Shuttle Driver	12.00	0.00	0.00
Aviation Assistant Director	1.00	1.00	1.00
Aviation Development Assistant Director	1.00	1.00	1.00
Aviation Director	1.00	1.00	1.00
Aviation Operations & Security Assistant Director	1.00	1.00	1.00
Business Systems Analyst	0.00	1.00	1.00
Carpenter	2.00	2.00	2.00
Construction Superintendent	2.00	2.00	2.00
Custodial Shift Leader	6.00	6.00	7.00
Custodial Supervisor	1.00	1.00	1.00
Departmental Human Resources Manager	1.00	1.00	1.00
Education & Graphics Specialist	1.00	1.00	1.00
Electrician	4.00	4.00	4.00
Electrician Supervisor	1.00	1.00	1.00
Electronics Lead Technician	1.00	1.00	1.00
Electronics Technician	2.00	2.00	2.00
Equipment Operator	4.00	4.00	4.00
Facilities Maintenance Lead Worker	5.00	5.00	5.00
Facilities Maintenance Supervisor	2.00	2.00	3.00
Facilities Maintenance Worker	25.00	25.00	23.00
Fleet Maintenance Lead Technician	1.00	1.00	1.00
Fleet Maintenance Supervisor	1.00	1.00	1.00
Fleet Maintenance Technician	5.00	5.00	5.00
Fleet Service Worker	2.00	2.00	2.00
Foreign Trade Zone Coordinator	2.00	2.00	2.00

Aviation
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Foreign Trade Zone Manager	1.00	1.00	1.00
General Service Worker	64.00	66.00	60.00
Groundskeeping Equipment Technician	1.00	1.00	1.00
Heavy Equipment Operator	1.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00
Human Resources Specialist	0.00	2.00	2.00
Irrigation Technician	2.00	2.00	2.00
Land & Contract Administrator	2.00	2.00	2.00
Lead Maintenance Mechanic	4.00	4.00	4.00
Lead Planner	1.00	1.00	0.00
Locksmith	1.00	1.00	1.00
Maintenance Mechanic	3.00	3.00	3.00
Managing Director	1.00	1.00	0.00
Marketing & Customer Relations Coordinator	1.00	1.00	1.00
Materials Specialist	4.00	4.00	4.00
Materials Supervisor	1.00	1.00	1.00
Military Affairs Liaison	0.00	0.00	1.00
Office Assistant	1.00	1.00	1.00
Plumber	1.00	1.00	1.00
Public Safety Call Taker	10.00	10.00	10.00
Public Safety Shift Supervisor	1.00	1.00	1.00
Secretary	2.00	2.00	1.00
Sr. Accountant	2.00	3.00	3.00
Sr. Accounting/Payroll Specialist	0.00	1.00	1.00
Sr. Land & Contract Administrator	1.00	0.00	0.00
Sr. Office Assistant	2.00	1.00	1.00
Sr. Secretary	1.00	0.00	1.00
Stores Clerk	2.00	2.00	2.00
Terminal Services Manager	1.00	1.00	1.00
Trades Helper	2.00	2.00	3.00
Traffic Signs & Markings Technician	2.00	2.00	3.00
Transportation Services Supervisor	1.00	1.00	1.00
V.O.E. Clerk	0.60	0.60	0.60
Welder	1.00	1.00	1.00
Grand Total	**233.60**	**228.60**	**222.60**

Destination El Paso

Mission Statement

The mission of Destination El Paso is to provide convention, tourism, venue and event management services to visitors, clients, and the greater El Paso community so they can enjoy a pleasurable experience that enhances quality of life and generates economic growth.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	6,174,865	6,428,651	6,500,013	6,173,569	3,919,811	(2,253,758)	-37%
Employee Benefits	13,913	641	-	1,313,467	893,735	(419,732)	-32%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	4,986,966	5,485,468	1,304,170	2,035,437	1,121,563	(913,874)	-45%
Outside Contracts	557,610	537,127	1,098,640	787,116	1,083,337	296,221	38%
Interfund Services	10,714	17,000	(10,818)	-	-	-	0%
Building Leases	25,993	23,129	44,578	12,648	60,970	48,322	382%
Fuel & Lubricants	5,687	14,000	(3,554)	2,220	2,841	621	28%
Materials & Supplies	1,899,235	2,575,698	1,917,288	1,042,429	770,662	(271,767)	-26%
Maintenance & Repairs	164,265	1,946,541	1,102,408	136,534	177,073	40,539	30%
Minor Equipment & Furniture	140,179	348,495	380,717	10,000	63,600	53,600	536%
Communications	68,763	82,588	69,355	188,508	180,013	(8,495)	-5%
Utilities	662,747	801,905	396,992	673,261	595,258	(78,003)	-12%
Travel	109,317	136,574	121,717	388,700	322,573	(66,127)	-17%
Other Operating Expenditures	946,186	1,164,254	1,170,672	615,586	1,127,336	511,750	83%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	100,768	114,316	100,138	82,646	104,144	21,498	26%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	2,730,881	4,019,490	252,332	86,096	88,679	2,583	3%
Capital Expenditures	330,019	-	464,444	3,913,904	2,673,821	(1,240,083)	-32%
Total Expenditures	***18,928,107***	***23,695,878***	***14,909,092***	***17,462,121***	***13,185,415***	***(4,276,706)***	***-24%***

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	-	-	-	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	2,910,177	3,864,027	1,168,688	4,000,000	2,762,500	(1,237,500)	-31%
Special Revenue	16,017,930	19,831,850	13,740,404	13,462,121	10,422,915	(3,039,206)	-23%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***18,928,107***	***23,695,878***	***14,909,092***	***17,462,121***	***13,185,415***	***(4,276,706)***	***-24%***

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	-	-	-	-	-	-	
Non-General Fund	-	-		-	-	-	
Total Authorized	**-**	**-**	**-**	**-**	**-**	**-**	

DESTINATION EL PASO

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Sales Taxes	10,406,384	11,881,713	4,265,341	0	0	0	0%
Charges for Services	5,240,095	6,027,742	5,326,672	5,765,000	4,448,795	-1,316,205	-23%
Interest	66,445	99,888	171,744	0	0	0	0%
Rents and Other	1,254,345	1,587,359	2,113,790	7,697,121	5,974,120	-1,723,001	-22%
Other Sources (Uses)	4,141,338	5,600,040	0	4,000,000	2,762,500	-1,237,500	-31%
TOTAL REVENUES	**21,108,607**	**25,196,742**	**11,877,547**	**17,462,121**	**13,185,415**	**-4,276,706**	**-24%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	6,174,865	6,428,651	6,500,013	6,173,569	3,919,811	-2,253,758	-37%
Employee Benefits	13,913	641	0	1,313,467	893,735	-419,732	-32%
Professional Services	4,986,966	5,485,468	1,304,170	2,035,437	1,121,563	-913,874	-45%
Outside Contracts	557,610	537,127	1,098,640	787,116	1,083,337	296,221	38%
Interfund Services	10,714	17,000	-10,818	0	0	0	0%
Building Leases	25,993	23,129	44,578	12,648	60,970	48,322	382%
Fuel & Lubricants	5,687	14,000	-3,554	2,220	2,841	621	28%
Materials & Supplies	1,899,235	2,575,698	1,917,288	1,042,429	770,662	-271,767	-26%
Maintenance & Repairs	164,265	1,946,541	1,102,408	136,534	177,073	40,539	30%
Minor Equipment & Furniture	140,179	348,495	380,717	10,000	63,600	53,600	536%
Communications	68,763	82,588	69,355	188,508	180,013	-8,495	-5%
Utilities	662,747	801,905	396,992	673,261	595,258	-78,003	-12%
Travel	109,317	136,574	121,717	388,700	322,573	-66,127	-17%
Other Operating Expenditures	946,186	1,164,254	1,170,672	615,586	1,127,336	511,750	83%
Other Non-Operating Expenditures	100,768	114,316	100,138	82,646	104,144	21,498	26%
Operating Transfers Out	2,730,881	4,019,490	252,332	86,096	88,679	2,583	3%
Capital Expenditures	330,019	0	464,444	3,913,904	2,673,821	-1,240,083	-32%
TOTAL EXPENDITURES	**18,928,107**	**23,695,878**	**14,909,092**	**17,462,121**	**13,185,415**	**-4,276,706**	**-24%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	SALES TAXES							
411010	HOTEL OCCUPANCY TAX	10,361,752	11,680,610	4,258,258	0	0	0	0%
411040	HOTEL MOTEL TAX PENALTY INT	44,632	201,103	7,084	0	0	0	0%
	TOTAL SALES TAXES	10,406,384	11,881,713	4,265,341	0	0	0	0%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	66,983	43,266	0	0	0	0	0%
440050	PARKING FEE REVENUE	738,400	952,210	947,060	869,000	653,260	-215,740	-25%
443060	SALES TO THE PUBLIC	4,030,906	4,773,734	4,379,612	4,896,000	3,795,535	-1,100,465	-22%
460230	CIVIC CENTER REVENUE	403,806	258,532	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	5,240,095	6,027,742	5,326,672	5,765,000	4,448,795	-1,316,205	-23%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	66,445	99,888	171,744	0	0	0	0%
	TOTAL INTEREST	66,445	99,888	171,744	0	0	0	0%
	RENTS AND OTHER							
443050	FACILITY MANAGEMENT FEES	0	0	0	6,262,121	4,662,915	-1,599,206	-26%
450200	FACILITY RENTALS REVENUE	1,254,345	1,587,359	2,112,358	1,435,000	1,311,205	-123,795	-9%
451000	UNREALIZED GAINS LOSSES	0	0	1,432	0	0	0	0%
	TOTAL RENTS AND OTHER	1,254,345	1,587,359	2,113,790	7,697,121	5,974,120	-1,723,001	-22%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	0	0	4,000,000	2,762,500	-1,237,500	-31%
494130	OTHER SOURCES OF FUNDS	4,141,338	5,600,040	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	4,141,338	5,600,040	0	4,000,000	2,762,500	-1,237,500	-31%
	TOTAL REVENUES	**21,108,607**	**25,196,742**	**11,877,547**	**17,462,121**	**13,185,415**	**-4,276,706**	**-24%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	5,646,153	6,048,638	6,095,068	5,900,321	3,794,481	-2,105,841	-36%
501008	INCENTIVE PAY	319,289	0	0	0	0	0	0%
501030	TEMPORARY SERVICES CONTRACTS	209,423	380,013	404,945	273,248	125,331	-147,917	-54%
	TOTAL SALARIES & WAGES	6,174,865	6,428,651	6,500,013	6,173,569	3,919,811	-2,253,758	-37%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	184	189	0	0	0	0	0%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	63	65	0	0	0	0	0%
501114	LIFE INSURANCE - CIVILIAN	89	89	0	0	0	0	0%
501120	OTHER EMPLOYEE BENEFITS	0	0	0	0	845,799	845,799	100%
501124	CITY PENSION PLAN CONTRIBUTION	9,118	177	0	1,313,467	47,936	-1,265,531	-96%
501129	FICA CITY MATCH - CIVILIAN	3,613	98	0	0	0	0	0%
501130	FICA MED- CITY MATCH-CIVILIAN	845	23	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	13,913	641	0	1,313,467	893,735	-419,732	-32%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	57,000	0	0	0	0	0	0%
521010	ACOUNTING/AUDIT SERVICES	26,525	26,480	32,480	34,000	22,000	-12,000	-35%
521100	EXTERNAL LEGAL COUNSEL SERVICE	37,678	20,870	46,962	15,000	27,300	12,300	82%
521160	MANAGEMENT CONSULTING SERVICES	4,109,599	4,749,235	15,567	0	0	0	0%
521170	PROMOTIONAL SERVICES	755,284	688,883	1,209,161	1,390,108	673,187	-716,921	-52%
521260	UNEMPLOYMENT BENEFITS PAID	880	0	0	596,329	399,076	-197,253	-33%
	TOTAL PROFESSIONAL SERVICES	4,986,966	5,485,468	1,304,170	2,035,437	1,121,563	-913,874	-45%
	OUTSIDE CONTRACTS							
522060	MAINT SVCS CONTRACT-JANITORIAL	82,152	93,266	84,296	39,280	29,750	-9,530	-24%
522090	PRINTING SERVICES CONTRACTS	288,953	214,008	67,956	12,000	16,030	4,030	34%
522100	PURCHASED TRANSP CONTRACTS	45,000	0	0	0	0	0	0%
522110	REC AND CULTURAL CONTRACTS	48,280	41,366	664,282	0	0	0	0%
522120	SECURITY CONTRACTS	65,614	119,691	123,835	4,640	31,540	26,900	580%
522150	OUTSIDE CONTRACTS - NOC	27,611	68,796	158,271	731,196	1,006,017	274,821	38%
	TOTAL OUTSIDE CONTRACTS	557,610	537,127	1,098,640	787,116	1,083,337	296,221	38%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	10,714	17,000	-10,818	0	0	0	0%
	TOTAL INTERFUND SERVICES	10,714	17,000	-10,818	0	0	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	25,993	23,129	30,447	12,648	60,970	48,322	382%
524110	LEASES NOC	0	0	14,131	0	0	0	0%
	TOTAL BUILDING LEASES	25,993	23,129	44,578	12,648	60,970	48,322	382%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	5,687	14,000	-3,554	0	0	0	0%
530070	PROPANE	0	0	0	2,220	2,841	621	28%
	TOTAL FUEL & LUBRICANTS	5,687	14,000	-3,554	2,220	2,841	621	28%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	15,154	19,820	15,769	24,000	31,152	7,152	30%
531010	EQUIPMENT PURCHASE UNDER 500	0	94	284	0	0	0	0%
531020	PROMOTIONAL SUPPLIES	893,036	882,386	695,002	29,000	66,000	37,000	128%
531030	PUBLICATIONS & SUBSCRIPTIONS	61,863	97,880	163,658	100,066	115,569	15,503	15%
531040	SUPPLIES COMPUTER EQUIPMENT	146,707	141,673	120,964	71,894	12,428	-59,466	-83%
531080	TRAINING MATERIALS	49,613	105,551	117,560	7,469	7,513	44	1%
531110	CLEANING SUPPLIES	7,862	18,373	7,178	45,000	29,750	-15,250	-34%
531150	FOOD AND BEVERAGES SUPPLIES	659,930	726,790	714,536	675,000	470,995	-204,005	-30%
531200	UNIFORMS AND APPAREL SUPPLIES	18,429	47,367	16,473	45,000	20,300	-24,700	-55%
531220	MAINTENANCE SUPPLIES PARTS NOC	10,006	7,915	5,918	30,000	0	-30,000	-100%
531230	SAFETY GEAR	25,834	53,541	41,635	15,000	16,955	1,955	13%
531260	CHEMICAL SUPPLIES	10,801	19,362	18,311	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	0	454,946	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	1,899,235	2,575,698	1,917,288	1,042,429	770,662	-271,767	-26%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	15,352	1,339,545	844,820	65,000	127,331	62,331	96%
532020	LAND LANDSCAPING - MAINT & REP	40,243	2,800	4,775	5,000	780	-4,220	-84%
532060	OFFICE EQUIPMENT-MAINT & REP	0	0	2,209	5,000	0	-5,000	-100%
532150	ELECTRICAL SUPPLIES - REPAIR	32,864	544,905	185,979	10,000	9,242	-758	-8%
532160	ELEVATORS - ESCALATORS	51,929	51,657	52,188	44,034	39,720	-4,314	-10%
532180	PLUMBING SUPPLIES & REPAIR	23,877	7,634	12,437	7,500	0	-7,500	-100%
	TOTAL MAINTENANCE & REPAIRS	164,265	1,946,541	1,102,408	136,534	177,073	40,539	30%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	107,672	297,046	198,839	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	1,296	0	0	0	0	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	31,211	23,608	37,969	10,000	63,600	53,600	536%
533040	FURNITURE & EQUIP LESS 500	0	27,841	143,909	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	140,179	348,495	380,717	10,000	63,600	53,600	536%
	COMMUNICATIONS							
540000	PHONE & INTERNET	30,003	30,272	49,284	161,581	162,509	927	1%
540030	POSTAGE	21,219	38,955	7,956	16,037	5,691	-10,345	-65%
540040	SHIPPING	17,541	13,361	12,115	10,890	11,813	923	8%
	TOTAL COMMUNICATIONS	68,763	82,588	69,355	188,508	180,013	-8,495	-5%
	UTILITIES							
541000	ELECTRICITY	546,679	598,661	300,142	566,027	476,100	-89,927	-16%
541010	WATER	90,797	145,178	79,413	79,853	82,548	2,695	3%
541020	NATURAL GAS OTHER	25,272	58,066	17,437	27,381	36,610	9,229	34%
	TOTAL UTILITIES	662,747	801,905	396,992	673,261	595,258	-78,003	-12%
	TRAVEL							
542005	TRAVEL EXPENSE	0	0	156	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	109,317	136,574	121,561	388,700	322,573	-66,127	-17%
	TOTAL TRAVEL	109,317	136,574	121,717	388,700	322,573	-66,127	-17%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	121,573	205,963	248,942	62,200	135,664	73,464	118%
544060	OTHER SERVICES CHARGES EXPENSE	348,518	481,908	521,243	533,898	820,514	286,616	54%
544090	PROPERTY INSURANCE EXPENSE	117,259	117,665	23,013	0	0	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	358,836	358,718	377,474	19,488	171,158	151,670	778%
	TOTAL OTHER OPERATING EXPENDITURES	946,186	1,164,254	1,170,672	615,586	1,127,336	511,750	83%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	94,050	97,161	94,216	52,646	100,144	47,498	90%
554070	BAD DEBTS EXPENSE	6,718	2,090	20,987	30,000	4,000	-26,000	-87%
554205	UNREALIZED LOSS ON INVESTMENTS	0	15,065	-15,065	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	100,768	114,316	100,138	82,646	104,144	21,498	26%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	2,730,881	4,019,490	252,332	86,096	88,679	2,583	3%
	TOTAL OPERATING TRANSFERS OUT	2,730,881	4,019,490	252,332	86,096	88,679	2,583	3%
	CAPITAL EXPENDITURES							
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	464,444	0	0	0	0%
580270	CONSTRUCTION (CWIP)	283,513	0	0	3,913,904	2,673,821	-1,240,083	-32%
580540	CARS_PICKUPS_VANS_MOTORCYLES	46,506	0	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	330,019	0	464,444	3,913,904	2,673,821	-1,240,083	-32%
	TOTAL EXPENDITURES	**18,928,107**	**23,695,878**	**14,909,092**	**17,462,121**	**13,185,415**	**-4,276,706**	**-24%**

DESTINATION EL PASO

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Sales Taxes	10,406,384	11,881,713	4,265,341	0	0	0	0%
Charges for Services	5,240,095	6,027,742	5,326,672	5,765,000	4,448,795	-1,316,205	-23%
Interest	66,445	99,888	171,744	0	0	0	0%
Rents and Other	1,254,345	1,587,359	2,113,790	7,697,121	5,974,120	-1,723,001	-22%
Other Sources (Uses)	4,141,338	5,600,040	0	4,000,000	2,762,500	-1,237,500	-31%
TOTAL REVENUES	**21,108,607**	**25,196,742**	**11,877,547**	**17,462,121**	**13,185,415**	**-4,276,706**	**-24%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	6,174,865	6,428,651	6,500,013	6,173,569	3,919,811	-2,253,758	-37%
Employee Benefits	13,913	641	0	1,313,467	893,735	-419,732	-32%
Professional Services	4,986,966	5,485,468	1,304,170	2,035,437	1,121,563	-913,874	-45%
Outside Contracts	557,610	537,127	1,098,640	787,116	1,083,337	296,221	38%
Interfund Services	10,714	17,000	-10,818	0	0	0	0%
Building Leases	25,993	23,129	44,578	12,648	60,970	48,322	382%
Fuel & Lubricants	5,687	14,000	-3,554	2,220	2,841	621	28%
Materials & Supplies	1,899,235	2,575,698	1,917,288	1,042,429	770,662	-271,767	-26%
Maintenance & Repairs	164,265	1,946,541	1,102,408	136,534	177,073	40,539	30%
Minor Equipment & Furniture	140,179	348,495	380,717	10,000	63,600	53,600	536%
Communications	68,763	82,588	69,355	188,508	180,013	-8,495	-5%
Utilities	662,747	801,905	396,992	673,261	595,258	-78,003	-12%
Travel	109,317	136,574	121,717	388,700	322,573	-66,127	-17%
Other Operating Expenditures	946,186	1,164,254	1,170,672	615,586	1,127,336	511,750	83%
Other Non-Operating Expenditures	100,768	114,316	100,138	82,646	104,144	21,498	26%
Operating Transfers Out	2,730,881	4,019,490	252,332	86,096	88,679	2,583	3%
Capital Expenditures	330,019	0	464,444	3,913,904	2,673,821	-1,240,083	-32%
TOTAL EXPENDITURES	**18,928,107**	**23,695,878**	**14,909,092**	**17,462,121**	**13,185,415**	**-4,276,706**	**-24%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	SALES TAXES							
411010	HOTEL OCCUPANCY TAX	10,361,752	11,680,610	4,258,258	0	0	0	0%
411040	HOTEL MOTEL TAX PENALTY INT	44,632	201,103	7,084	0	0	0	0%
	TOTAL SALES TAXES	10,406,384	11,881,713	4,265,341	0	0	0	0%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	66,983	43,266	0	0	0	0	0%
440050	PARKING FEE REVENUE	738,400	952,210	947,060	869,000	653,260	-215,740	-25%
443060	SALES TO THE PUBLIC	4,030,906	4,773,734	4,379,612	4,896,000	3,795,535	-1,100,465	-22%
460230	CIVIC CENTER REVENUE	403,806	258,532	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	5,240,095	6,027,742	5,326,672	5,765,000	4,448,795	-1,316,205	-23%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	66,445	99,888	171,744	0	0	0	0%
	TOTAL INTEREST	66,445	99,888	171,744	0	0	0	0%
	RENTS AND OTHER							
443050	FACILITY MANAGEMENT FEES	0	0	0	6,262,121	4,662,915	-1,599,206	-26%
450200	FACILITY RENTALS REVENUE	1,254,345	1,587,359	2,112,358	1,435,000	1,311,205	-123,795	-9%
451000	UNREALIZED GAINS LOSSES	0	0	1,432	0	0	0	0%
	TOTAL RENTS AND OTHER	1,254,345	1,587,359	2,113,790	7,697,121	5,974,120	-1,723,001	-22%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	0	0	4,000,000	2,762,500	-1,237,500	-31%
494130	OTHER SOURCES OF FUNDS	4,141,338	5,600,040	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	4,141,338	5,600,040	0	4,000,000	2,762,500	-1,237,500	-31%
	TOTAL REVENUES	**21,108,607**	**25,196,742**	**11,877,547**	**17,462,121**	**13,185,415**	**-4,276,706**	**-24%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	5,646,153	6,048,638	6,095,068	5,900,321	3,794,481	-2,105,841	-36%
501008	INCENTIVE PAY	319,289	0	0	0	0	0	0%
501030	TEMPORARY SERVICES CONTRACTS	209,423	380,013	404,945	273,248	125,331	-147,917	-54%
	TOTAL SALARIES & WAGES	6,174,865	6,428,651	6,500,013	6,173,569	3,919,811	-2,253,758	-37%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	184	189	0	0	0	0	0%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	63	65	0	0	0	0	0%
501114	LIFE INSURANCE - CIVILIAN	89	89	0	0	0	0	0%
501120	OTHER EMPLOYEE BENEFITS	0	0	0	0	845,799	845,799	100%
501124	CITY PENSION PLAN CONTRIBUTION	9,118	177	0	1,313,467	47,936	-1,265,531	-96%
501129	FICA CITY MATCH - CIVILIAN	3,613	98	0	0	0	0	0%
501130	FICA MED- CITY MATCH-CIVILIAN	845	23	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	13,913	641	0	1,313,467	893,735	-419,732	-32%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	57,000	0	0	0	0	0	0%
521010	ACOUNTING/AUDIT SERVICES	26,525	26,480	32,480	34,000	22,000	-12,000	-35%
521100	EXTERNAL LEGAL COUNSEL SERVICE	37,678	20,870	46,962	15,000	27,300	12,300	82%
521160	MANAGEMENT CONSULTING SERVICES	4,109,599	4,749,235	15,567	0	0	0	0%
521170	PROMOTIONAL SERVICES	755,284	688,883	1,209,161	1,390,108	673,187	-716,921	-52%
521260	UNEMPLOYMENT BENEFITS PAID	880	0	0	596,329	399,076	-197,253	-33%
	TOTAL PROFESSIONAL SERVICES	4,986,966	5,485,468	1,304,170	2,035,437	1,121,563	-913,874	-45%
	OUTSIDE CONTRACTS							
522060	MAINT SVCS CONTRACT-JANITORIAL	82,152	93,266	84,296	39,280	29,750	-9,530	-24%
522090	PRINTING SERVICES CONTRACTS	288,953	214,008	67,956	12,000	16,030	4,030	34%
522100	PURCHASED TRANSP CONTRACTS	45,000	0	0	0	0	0	0%
522110	REC AND CULTURAL CONTRACTS	48,280	41,366	664,282	0	0	0	0%
522120	SECURITY CONTRACTS	65,614	119,691	123,835	4,640	31,540	26,900	580%
522150	OUTSIDE CONTRACTS - NOC	27,611	68,796	158,271	731,196	1,006,017	274,821	38%
	TOTAL OUTSIDE CONTRACTS	557,610	537,127	1,098,640	787,116	1,083,337	296,221	38%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	10,714	17,000	-10,818	0	0	0	0%
	TOTAL INTERFUND SERVICES	10,714	17,000	-10,818	0	0	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	25,993	23,129	30,447	12,648	60,970	48,322	382%
524110	LEASES NOC	0	0	14,131	0	0	0	0%
	TOTAL BUILDING LEASES	25,993	23,129	44,578	12,648	60,970	48,322	382%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	5,687	14,000	-3,554	0	0	0	0%
530070	PROPANE	0	0	0	2,220	2,841	621	28%
	TOTAL FUEL & LUBRICANTS	5,687	14,000	-3,554	2,220	2,841	621	28%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	15,154	19,820	15,769	24,000	31,152	7,152	30%
531010	EQUIPMENT PURCHASE UNDER 500	0	94	284	0	0	0	0%
531020	PROMOTIONAL SUPPLIES	893,036	882,386	695,002	29,000	66,000	37,000	128%
531030	PUBLICATIONS & SUBSCRIPTIONS	61,863	97,880	163,658	100,066	115,569	15,503	15%
531040	SUPPLIES COMPUTER EQUIPMENT	146,707	141,673	120,964	71,894	12,428	-59,466	-83%
531080	TRAINING MATERIALS	49,613	105,551	117,560	7,469	7,513	44	1%
531110	CLEANING SUPPLIES	7,862	18,373	7,178	45,000	29,750	-15,250	-34%
531150	FOOD AND BEVERAGES SUPPLIES	659,930	726,790	714,536	675,000	470,995	-204,005	-30%
531200	UNIFORMS AND APPAREL SUPPLIES	18,429	47,367	16,473	45,000	20,300	-24,700	-55%
531220	MAINTENANCE SUPPLIES PARTS NOC	10,006	7,915	5,918	30,000	0	-30,000	-100%
531230	SAFETY GEAR	25,834	53,541	41,635	15,000	16,955	1,955	13%
531260	CHEMICAL SUPPLIES	10,801	19,362	18,311	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	0	454,946	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	1,899,235	2,575,698	1,917,288	1,042,429	770,662	-271,767	-26%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	15,352	1,339,545	844,820	65,000	127,331	62,331	96%
532020	LAND LANDSCAPING - MAINT & REP	40,243	2,800	4,775	5,000	780	-4,220	-84%
532060	OFFICE EQUIPMENT-MAINT & REP	0	0	2,209	5,000	0	-5,000	-100%
532150	ELECTRICAL SUPPLIES - REPAIR	32,864	544,905	185,979	10,000	9,242	-758	-8%
532160	ELEVATORS - ESCALATORS	51,929	51,657	52,188	44,034	39,720	-4,314	-10%
532180	PLUMBING SUPPLIES & REPAIR	23,877	7,634	12,437	7,500	0	-7,500	-100%
	TOTAL MAINTENANCE & REPAIRS	164,265	1,946,541	1,102,408	136,534	177,073	40,539	30%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	107,672	297,046	198,839	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	1,296	0	0	0	0	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	31,211	23,608	37,969	10,000	63,600	53,600	536%
533040	FURNITURE & EQUIP LESS 500	0	27,841	143,909	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	140,179	348,495	380,717	10,000	63,600	53,600	536%
	COMMUNICATIONS							
540000	PHONE & INTERNET	30,003	30,272	49,284	161,581	162,509	927	1%
540030	POSTAGE	21,219	38,955	7,956	16,037	5,691	-10,345	-65%
540040	SHIPPING	17,541	13,361	12,115	10,890	11,813	923	8%
	TOTAL COMMUNICATIONS	68,763	82,588	69,355	188,508	180,013	-8,495	-5%
	UTILITIES							
541000	ELECTRICITY	546,679	598,661	300,142	566,027	476,100	-89,927	-16%
541010	WATER	90,797	145,178	79,413	79,853	82,548	2,695	3%
541020	NATURAL GAS OTHER	25,272	58,066	17,437	27,381	36,610	9,229	34%
	TOTAL UTILITIES	662,747	801,905	396,992	673,261	595,258	-78,003	-12%
	TRAVEL							
542005	TRAVEL EXPENSE	0	0	156	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	109,317	136,574	121,561	388,700	322,573	-66,127	-17%
	TOTAL TRAVEL	109,317	136,574	121,717	388,700	322,573	-66,127	-17%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	121,573	205,963	248,942	62,200	135,664	73,464	118%
544060	OTHER SERVICES CHARGES EXPENSE	348,518	481,908	521,243	533,898	820,514	286,616	54%
544090	PROPERTY INSURANCE EXPENSE	117,259	117,665	23,013	0	0	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	358,836	358,718	377,474	19,488	171,158	151,670	778%
	TOTAL OTHER OPERATING EXPENDITURES	946,186	1,164,254	1,170,672	615,586	1,127,336	511,750	83%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	94,050	97,161	94,216	52,646	100,144	47,498	90%
554070	BAD DEBTS EXPENSE	6,718	2,090	20,987	30,000	4,000	-26,000	-87%
554205	UNREALIZED LOSS ON INVESTMENTS	0	15,065	-15,065	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	100,768	114,316	100,138	82,646	104,144	21,498	26%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	2,730,881	4,019,490	252,332	86,096	88,679	2,583	3%
	TOTAL OPERATING TRANSFERS OUT	2,730,881	4,019,490	252,332	86,096	88,679	2,583	3%
	CAPITAL EXPENDITURES							
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	464,444	0	0	0	0%
580270	CONSTRUCTION (CWIP)	283,513	0	0	3,913,904	2,673,821	-1,240,083	-32%
580540	CARS_PICKUPS_VANS_MOTORCYLES	46,506	0	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	330,019	0	464,444	3,913,904	2,673,821	-1,240,083	-32%
	TOTAL EXPENDITURES	**18,928,107**	**23,695,878**	**14,909,092**	**17,462,121**	**13,185,415**	**-4,276,706**	**-24%**

Economic Development

Mission Statement

The Economic & International Development Department is committed to providing business development, redevelopment and advocacy services to the El Paso Regional and International Community to create jobs, increase the local tax base and expand existing businesses.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	1,051,890	1,024,746	899,248	1,069,681	986,573	(83,108)	-8%
Employee Benefits	327,894	318,251	296,646	309,267	309,704	436	0%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	-	-	-	-	-	0%
Outside Contracts	7,948,181	7,745,908	7,329,385	17,745,365	13,084,812	(4,660,554)	-26%
Interfund Services	-	-	144	4,000	400	(3,600)	-90%
Building Leases	-	-	4,720	5,000	5,000	-	0%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	8,607	19,502	21,876	12,000	122,406	110,406	920%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	2,000,000	-	-	-	-	-	0%
Communications	-	572	172	800	800	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	61,753	48,599	44,805	50,500	22,500	(28,000)	-55%
Other Operating Expenditures	19,666	26,810	37,754	48,120	33,995	(14,125)	-29%
Community Service Projects	-	114,000	175,000	584,331	578,841	(5,490)	-1%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	15,586	(15,586)	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	4,175,775	421,052	971,925	386,572	(585,353)	-60%
Capital Expenditures	263,020	24,690	724,411	-	-	-	0%
Total Expenditures	***11,681,010***	***13,514,438***	***9,939,627***	***20,800,989***	***15,531,602***	***(5,269,387)***	***-25%***

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	1,712,958	1,863,266	1,675,327	1,914,207	1,826,045	(88,161)	-5%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	24,690	724,411	-	-	-	0%
Special Revenue	9,968,052	11,626,482	7,539,889	18,886,783	13,705,557	(5,181,226)	-27%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***11,681,010***	***13,514,438***	***9,939,627***	***20,800,989***	***15,531,602***	***(5,269,387)***	***-25%***

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT
General Fund	20.03	20.70	20.70	14.70	14.00	(0.70)
Non-General Fund	0.97	0.30	0.30	0.30	1.00	0.70
Total Authorized	***21.00***	***21.00***	***21.00***	***15.00***	***15.00***	***-***

ECONOMIC DEVELOPMENT

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	99,955	2,342	-44,682	0	0	0	0	0%
TOTAL REVENUES	**99,955**	**2,342**	**-44,682**	**0**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	1,038,775	1,012,612	877,025	1,051,447	1,051,447	966,496	-84,951	-8%
Employee Benefits	324,322	315,614	292,994	305,213	305,213	302,003	-3,210	-1%
Outside Contracts	259,835	439,557	395,837	305,728	284,583	241,047	-64,681	-21%
Interfund Services	0	0	144	4,000	133	400	-3,600	-90%
Building Leases	0	0	4,720	5,000	5,000	5,000	0	0%
Materials & Supplies	8,607	19,502	21,876	12,000	5,031	122,406	110,406	920%
Communications	0	572	172	800	800	800	0	0%
Travel	61,753	48,599	44,805	50,500	35,344	22,500	-28,000	-55%
Other Operating Expenditures	19,666	26,810	37,754	48,120	48,120	33,995	-14,125	-29%
Operating Transfers Out	0	0	0	131,399	131,399	131,399	0	0%
TOTAL EXPENDITURES	**1,712,958**	**1,863,266**	**1,675,327**	**1,914,207**	**1,867,069**	**1,826,045**	**-88,161**	**-5%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405067 REIMBURSED EXPENDITURES	58,365	0	-44,682	0	0	0	0	0%
443010 EVENT FEES	0	2,342	0	0	0	0	0	0%
450650 MISC NON-OPERATING REVENUES	41,590	0	0	0	0	0	0	0%
TOTAL CHARGES FOR SERVICES	99,955	2,342	-44,682	0	0	0	0	0%
TOTAL REVENUES	**99,955**	**2,342**	**-44,682**	**0**	**0**	**0**	**0**	**0%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	1,018,826	1,010,451	872,683	1,050,966	1,050,966	966,015	-84,951	-8%
501002 OVERTIME - CIVILIAN	1,088	0	0	0	0	0	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	13,544	1,613	3,777	0	0	0	0	0%
501008 INCENTIVE PAY	50	67	83	0	0	0	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	5	0	0	0	0	0	0	0%
501011 PART-TIME TEMPORARY	4,780	0	0	0	0	0	0	0%
501020 EQUIPMENT ALLOWANCE	482	482	482	481	481	481	0	0%
TOTAL SALARIES & WAGES	1,038,775	1,012,612	877,025	1,051,447	1,051,447	966,496	-84,951	-8%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	3,778	4,024	4,689	3,649	3,649	3,357	-292	-8%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	1,101	1,188	1,234	1,063	1,063	978	-85	-8%
501108 POS CITY - EMPLOYER CONTRIB	94,006	83,400	90,676	54,490	54,490	68,509	14,019	26%
501114 LIFE INSURANCE - CIVILIAN	1,649	1,649	1,694	1,293	1,293	1,213	-80	-6%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	4,145	7,825	10,110	11,586	11,586	11,586	0	0%
501120 OTHER EMPLOYEE BENEFITS	2,475	2,475	2,475	2,475	2,475	4,125	1,650	67%
501124 CITY PENSION PLAN CONTRIBUTION	142,533	141,961	118,108	149,356	149,356	137,420	-11,936	-8%
501129 FICA CITY MATCH - CIVILIAN	60,247	58,994	50,745	65,887	65,887	60,632	-5,255	-8%
501130 FICA MED- CITY MATCH-CIVILIAN	14,388	14,099	12,277	15,414	15,414	14,182	-1,232	-8%
501150 HSA CONTRIBUTIONS	0	0	986	0	0	0	0	0%
TOTAL EMPLOYEE BENEFITS	324,322	315,614	292,994	305,213	305,213	302,003	-3,210	-1%
OUTSIDE CONTRACTS								
522090 PRINTING SERVICES CONTRACTS	411	127	0	2,000	0	2,000	0	0%
522150 OUTSIDE CONTRACTS - NOC	259,424	439,429	395,837	303,728	284,583	239,047	-64,681	-21%
TOTAL OUTSIDE CONTRACTS	259,835	439,557	395,837	305,728	284,583	241,047	-64,681	-21%
INTERFUND SERVICES								
523010 MOTOR POOL USAGE FEE-INTERF SV	0	0	144	2,000	0	200	-1,800	-90%
523020 PRINT SHOP ALLOC-INTERFUND SVC	0	0	0	2,000	133	200	-1,800	-90%
TOTAL INTERFUND SERVICES	0	0	144	4,000	133	400	-3,600	-90%
BUILDING LEASES								
524040 OFFICE EQUIPMENT-LEASES	0	0	4,720	5,000	5,000	5,000	0	0%
TOTAL BUILDING LEASES	0	0	4,720	5,000	5,000	5,000	0	0%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	4,015	3,240	4,060	2,000	842	2,000	0	0%
531010 EQUIPMENT PURCHASE UNDER 500	461	0	0	0	0	0	0	0%
531030 PUBLICATIONS & SUBSCRIPTIONS	10	348	59	0	0	0	0	0%
531040 SUPPLIES COMPUTER EQUIPMENT	2,939	7,773	11,560	6,000	954	116,406	110,406	1840%
531150 FOOD AND BEVERAGES SUPPLIES	1,182	8,141	6,197	4,000	3,234	4,000	0	0%
TOTAL MATERIALS & SUPPLIES	8,607	19,502	21,876	12,000	5,031	122,406	110,406	920%
COMMUNICATIONS								
540030 POSTAGE	0	572	172	800	800	800	0	0%
TOTAL COMMUNICATIONS	0	572	172	800	800	800	0	0%
TRAVEL								
542000 TRAVEL EXPENSES - ELECTED OFFI	0	20	0	0	0	0	0	0%
542010 TRAVEL EXPENSES - EMPLOYEES	61,448	48,579	44,805	50,500	35,344	22,500	-28,000	-55%
542030 MILEAGE ALLOWANCES	305	0	0	0	0	0	0	0%
TOTAL TRAVEL	61,753	48,599	44,805	50,500	35,344	22,500	-28,000	-55%
OTHER OPERATING EXPENDITURES								
544060 OTHER SERVICES CHARGES EXPENSE	1,089	0	0	0	0	0	0	0%
544120 SEMINARS CONTINUING EDUCATION	8,941	17,886	18,544	3,580	3,580	5,100	1,520	42%
544140 PROFESSIONAL LICENSES & MEMBER	9,637	8,924	19,210	44,540	44,540	28,895	-15,645	-35%
TOTAL OTHER OPERATING EXPENDITURES	19,666	26,810	37,754	48,120	48,120	33,995	-14,125	-29%
OPERATING TRANSFERS OUT								
570000 INTERFUND TRANSFERS (USES)	0	0	0	131,399	131,399	131,399	0	0%
TOTAL OPERATING TRANSFERS OUT	0	0	0	131,399	131,399	131,399	0	0%
TOTAL EXPENDITURES	**1,712,958**	**1,863,266**	**1,675,327**	**1,914,207**	**1,867,069**	**1,826,045**	**-88,161**	**-5%**

ECONOMIC DEVELOPMENT

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	0	0	0	992,146	1,036,792	44,647	4%
Franchise Fees	3,018,977	3,618,974	6,751,119	10,179,390	6,934,417	-3,244,973	-32%
Charges for Services	19,626	23,486	112,743	60,000	60,000	0	0%
Intergovernmental Revenues	2,000,000	0	0	0	0	0	0%
Interest	35,872	103,495	198,896	0	0	0	0%
Rents and Other	0	5,600	3,858	0	0	0	0%
Other Sources (Uses)	2,313,111	7,776,643	7,218,820	7,655,247	5,674,348	-1,980,899	-26%
TOTAL REVENUES	**7,387,586**	**11,528,198**	**14,285,436**	**18,886,783**	**13,705,557**	**-5,181,226**	**-27%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	13,115	12,134	22,223	18,234	20,077	1,844	10%
Employee Benefits	3,572	2,636	3,652	4,055	7,701	3,647	90%
Outside Contracts	7,688,345	7,306,352	6,933,548	17,439,637	12,843,765	-4,595,873	-26%
Minor Equipment & Furniture	2,000,000	0	0	0	0	0	0%
Community Service Projects	0	114,000	175,000	584,331	578,841	-5,490	-1%
Other Non-Operating Expenditures	0	15,586	-15,586	0	0	0	0%
Operating Transfers Out	0	4,175,775	421,052	840,526	255,173	-585,353	-70%
Capital Expenditures	263,020	24,690	724,411	0	0	0	0%
TOTAL EXPENDITURES	**9,968,052**	**11,651,172**	**8,264,300**	**18,886,783**	**13,705,557**	**-5,181,226**	**-27%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401010	REAL PROPERTY TAX COLLECTIONS	0	0	0	992,146	1,036,792	44,647	4%
	TOTAL PROPERTY TAXES	0	0	0	992,146	1,036,792	44,647	4%
	FRANCHISE FEES							
420320	ELECTRIC COMPANY	3,018,977	3,618,974	2,687,102	4,590,609	4,625,877	35,268	1%
420322	ELECTRIC AUX FRANCHISE FEE	0	0	4,064,017	5,588,781	2,308,539	-3,280,242	-59%
	TOTAL FRANCHISE FEES	3,018,977	3,618,974	6,751,119	10,179,390	6,934,417	-3,244,973	-32%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	19,626	4,960	0	60,000	60,000	0	0%
440200	METER REVENUE	0	3,780	112,743	0	0	0	0%
443010	EVENT FEES	0	14,746	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	19,626	23,486	112,743	60,000	60,000	0	0%
	INTERGOVERNMENTAL REVENUES							
460010	STATE GRANT PROCEEDS	2,000,000	0	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	2,000,000	0	0	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	35,872	103,495	198,896	0	0	0	0%
	TOTAL INTEREST	35,872	103,495	198,896	0	0	0	0%
	RENTS AND OTHER							
450210	PROPERTY LEASE REVENUE	0	5,600	2,200	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	1,658	0	0	0	0%
	TOTAL RENTS AND OTHER	0	5,600	3,858	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	2,313,111	7,776,643	7,218,820	7,655,247	5,674,348	-1,980,899	-26%
	TOTAL OTHER SOURCES (USES)	2,313,111	7,776,643	7,218,820	7,655,247	5,674,348	-1,980,899	-26%
	TOTAL REVENUES	**7,387,586**	**11,528,198**	**14,285,436**	**18,886,783**	**13,705,557**	**-5,181,226**	**-27%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	13,115	12,134	22,221	18,234	20,077	1,844	10%
501010	SHIFT DIFFERENTIAL - CIVILIAN	0	0	1	0	0	0	0%
	TOTAL SALARIES & WAGES	13,115	12,134	22,223	18,234	20,077	1,844	10%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	38	34	64	53	58	5	10%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	13	12	22	18	20	2	10%
501108	POS CITY - EMPLOYER CONTRIB	689	0	0	0	3,220	3,220	100%
501114	LIFE INSURANCE - CIVILIAN	23	12	9	27	46	19	73%
501124	CITY PENSION PLAN CONTRIBUTION	1,843	1,699	1,863	2,562	2,821	259	10%
501129	FICA CITY MATCH - CIVILIAN	783	713	1,372	1,131	1,245	114	10%
501130	FICA MED- CITY MATCH-CIVILIAN	183	167	321	264	291	27	10%
	TOTAL EMPLOYEE BENEFITS	3,572	2,636	3,652	4,055	7,701	3,647	90%
	OUTSIDE CONTRACTS							
522150	OUTSIDE CONTRACTS - NOC	6,390,405	4,990,908	4,537,039	11,415,789	7,737,265	-3,678,524	-32%
522350	AIRPORT FINGERPRINT EXPENSE	0	0	124,983	0	0	0	0%
522360	380 PROPERTY TAX REBATES	1,045,268	2,110,037	1,940,158	3,335,205	3,559,150	223,944	7%
522370	380 SALES TAX REBATES	90,776	-14,506	94,379	2,688,643	1,547,350	-1,141,293	-42%
522380	380 HOTEL OCCUPANCY TAX REBATE	161,896	219,913	236,989	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	7,688,345	7,306,352	6,933,548	17,439,637	12,843,765	-4,595,873	-26%
	MINOR EQUIPMENT & FURNITURE							
533008	EQUIPMENT FOR GRANT TRANSFER	2,000,000	0	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	2,000,000	0	0	0	0	0	0%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	0	114,000	175,000	584,331	578,841	-5,490	-1%
	TOTAL COMMUNITY SERVICE PROJECTS	0	114,000	175,000	584,331	578,841	-5,490	-1%
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	15,586	-15,586	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	15,586	-15,586	0	0	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	4,175,775	421,052	840,526	255,173	-585,353	-70%
	TOTAL OPERATING TRANSFERS OUT	0	4,175,775	421,052	840,526	255,173	-585,353	-70%
	CAPITAL EXPENDITURES							
580000	LAND	20	0	0	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	0	24,690	8,443	0	0	0	0%
580235	CONSTRUCTION MGT (CWIP)	0	0	650	0	0	0	0%
580270	CONSTRUCTION (CWIP)	263,000	0	715,318	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	263,020	24,690	724,411	0	0	0	0%
	TOTAL EXPENDITURES	**9,968,052**	**11,651,172**	**8,264,300**	**18,886,783**	**13,705,557**	**-5,181,226**	**-27%**

ECONOMIC DEVELOPMENT

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	0	0	0	992,146	1,036,792	44,647	4%
Franchise Fees	3,018,977	3,618,974	6,751,119	10,179,390	6,934,417	-3,244,973	-32%
Charges for Services	119,581	25,828	68,061	60,000	60,000	0	0%
Intergovernmental Revenues	2,000,000	0	0	0	0	0	0%
Interest	35,872	103,495	198,896	0	0	0	0%
Rents and Other	0	5,600	3,858	0	0	0	0%
Other Sources (Uses)	2,313,111	7,776,643	7,218,820	7,655,247	5,674,348	-1,980,899	-26%
TOTAL REVENUES	**7,487,541**	**11,530,540**	**14,240,754**	**18,886,783**	**13,705,557**	**-5,181,226**	**-27%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	1,051,890	1,024,746	899,248	1,069,681	986,573	-83,108	-8%
Employee Benefits	327,894	318,251	296,646	309,267	309,704	436	0%
Outside Contracts	7,948,181	7,745,908	7,329,385	17,745,365	13,084,812	-4,660,554	-26%
Interfund Services	0	0	144	4,000	400	-3,600	-90%
Building Leases	0	0	4,720	5,000	5,000	0	0%
Materials & Supplies	8,607	19,502	21,876	12,000	122,406	110,406	920%
Minor Equipment & Furniture	2,000,000	0	0	0	0	0	0%
Communications	0	572	172	800	800	0	0%
Travel	61,753	48,599	44,805	50,500	22,500	-28,000	-55%
Other Operating Expenditures	19,666	26,810	37,754	48,120	33,995	-14,125	-29%
Community Service Projects	0	114,000	175,000	584,331	578,841	-5,490	-1%
Other Non-Operating Expenditures	0	15,586	-15,586	0	0	0	0%
Operating Transfers Out	0	4,175,775	421,052	971,925	386,572	-585,353	-60%
Capital Expenditures	263,020	24,690	724,411	0	0	0	0%
TOTAL EXPENDITURES	**11,681,010**	**13,514,438**	**9,939,627**	**20,800,989**	**15,531,602**	**-5,269,387**	**-25%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401010	REAL PROPERTY TAX COLLECTIONS	0	0	0	992,146	1,036,792	44,647	4%
	TOTAL PROPERTY TAXES	0	0	0	992,146	1,036,792	44,647	4%
	FRANCHISE FEES							
420320	ELECTRIC COMPANY	3,018,977	3,618,974	2,687,102	4,590,609	4,625,877	35,268	1%
420322	ELECTRIC AUX FRANCHISE FEE	0	0	4,064,017	5,588,781	2,308,539	-3,280,242	-59%
	TOTAL FRANCHISE FEES	3,018,977	3,618,974	6,751,119	10,179,390	6,934,417	-3,244,973	-32%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	77,991	4,960	-44,682	60,000	60,000	0	0%
440200	METER REVENUE	0	3,780	112,743	0	0	0	0%
443010	EVENT FEES	0	17,088	0	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	41,590	0	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	119,581	25,828	68,061	60,000	60,000	0	0%
	INTERGOVERNMENTAL REVENUES							
460010	STATE GRANT PROCEEDS	2,000,000	0	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	2,000,000	0	0	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	35,872	103,495	198,896	0	0	0	0%
	TOTAL INTEREST	35,872	103,495	198,896	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	RENTS AND OTHER							
450210	PROPERTY LEASE REVENUE	0	5,600	2,200	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	1,658	0	0	0	0%
	TOTAL RENTS AND OTHER	0	5,600	3,858	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	2,313,111	7,776,643	7,218,820	7,655,247	5,674,348	-1,980,899	-26%
	TOTAL OTHER SOURCES (USES)	2,313,111	7,776,643	7,218,820	7,655,247	5,674,348	-1,980,899	-26%
	TOTAL REVENUES	**7,487,541**	**11,530,540**	**14,240,754**	**18,886,783**	**13,705,557**	**-5,181,226**	**-27%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	1,031,941	1,022,585	894,904	1,069,200	986,092	-83,108	-8%
501002	OVERTIME - CIVILIAN	1,088	0	0	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	13,544	1,613	3,777	0	0	0	0%
501008	INCENTIVE PAY	50	67	83	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	5	0	1	0	0	0	0%
501011	PART-TIME TEMPORARY	4,780	0	0	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	482	482	482	481	481	0	0%
	TOTAL SALARIES & WAGES	1,051,890	1,024,746	899,248	1,069,681	986,573	-83,108	-8%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	3,816	4,057	4,754	3,702	3,415	-286	-8%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	1,114	1,200	1,256	1,081	998	-83	-8%
501108	POS CITY - EMPLOYER CONTRIB	94,695	83,400	90,676	54,490	71,729	17,238	32%
501114	LIFE INSURANCE - CIVILIAN	1,673	1,661	1,703	1,320	1,259	-61	-5%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	4,145	7,825	10,110	11,586	11,586	0	0%
501120	OTHER EMPLOYEE BENEFITS	2,475	2,475	2,475	2,475	4,125	1,650	67%
501124	CITY PENSION PLAN CONTRIBUTION	144,376	143,660	119,971	151,918	140,241	-11,677	-8%
501129	FICA CITY MATCH - CIVILIAN	61,030	59,707	52,117	67,017	61,877	-5,141	-8%
501130	FICA MED- CITY MATCH-CIVILIAN	14,571	14,266	12,598	15,678	14,473	-1,205	-8%
501150	HSA CONTRIBUTIONS	0	0	986	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	327,894	318,251	296,646	309,267	309,704	436	0%
	OUTSIDE CONTRACTS							
522090	PRINTING SERVICES CONTRACTS	411	127	0	2,000	2,000	0	0%
522150	OUTSIDE CONTRACTS - NOC	6,649,830	5,430,337	4,932,875	11,719,517	7,976,312	-3,743,205	-32%
522350	AIRPORT FINGERPRINT EXPENSE	0	0	124,983	0	0	0	0%
522360	380 PROPERTY TAX REBATES	1,045,268	2,110,037	1,940,158	3,335,205	3,559,150	223,944	7%
522370	380 SALES TAX REBATES	90,776	-14,506	94,379	2,688,643	1,547,350	-1,141,293	-42%
522380	380 HOTEL OCCUPANCY TAX REBATE	161,896	219,913	236,989	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	7,948,181	7,745,908	7,329,385	17,745,365	13,084,812	-4,660,554	-26%
	INTERFUND SERVICES							
523010	MOTOR POOL USAGE FEE-INTERF SV	0	0	144	2,000	200	-1,800	-90%
523020	PRINT SHOP ALLOC-INTERFUND SVC	0	0	0	2,000	200	-1,800	-90%
	TOTAL INTERFUND SERVICES	0	0	144	4,000	400	-3,600	-90%

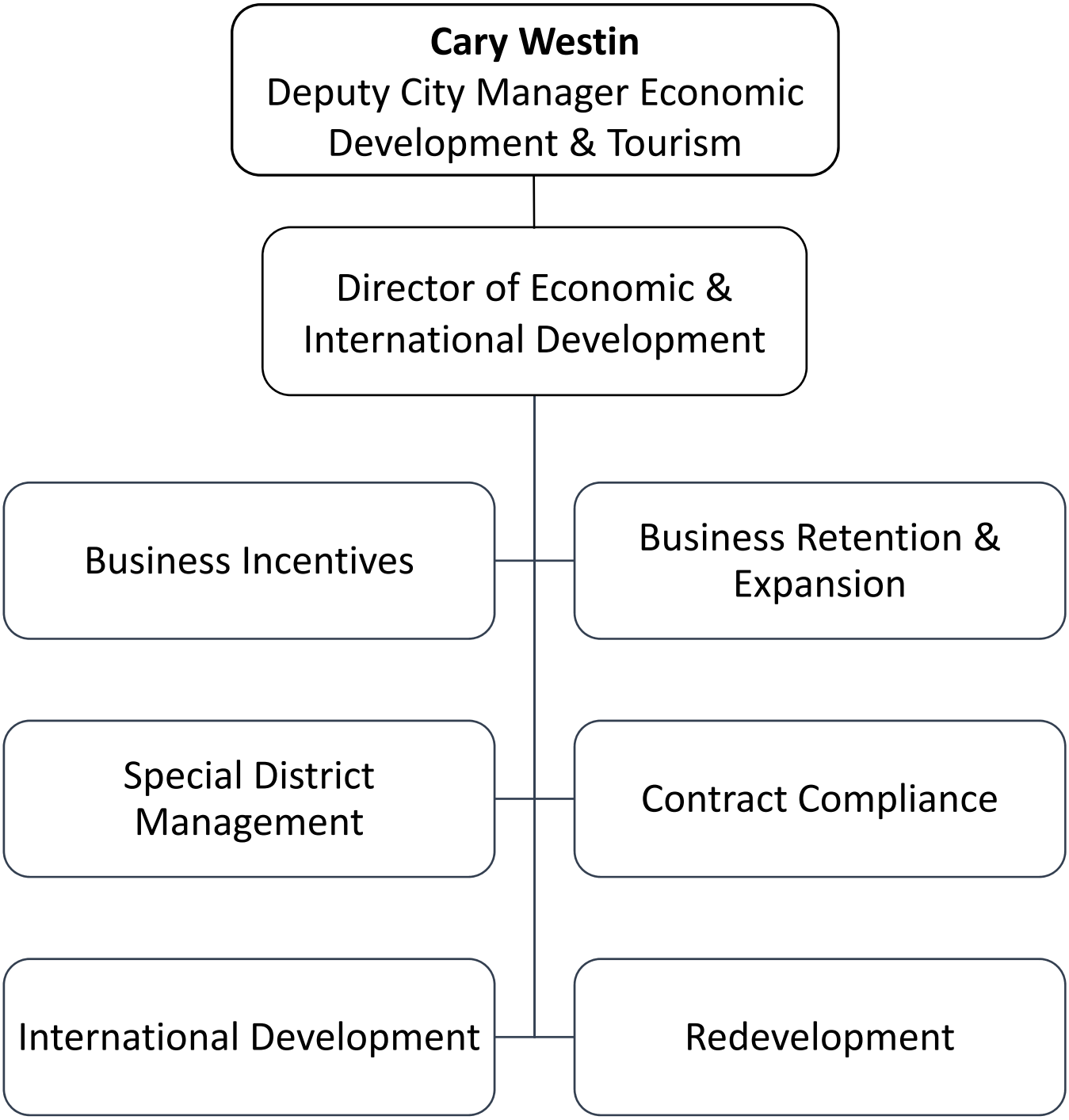
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	0	0	4,720	5,000	5,000	0	0%
	TOTAL BUILDING LEASES	0	0	4,720	5,000	5,000	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	4,015	3,240	4,060	2,000	2,000	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	461	0	0	0	0	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	10	348	59	0	0	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	2,939	7,773	11,560	6,000	116,406	110,406	1840%
531150	FOOD AND BEVERAGES SUPPLIES	1,182	8,141	6,197	4,000	4,000	0	0%
	TOTAL MATERIALS & SUPPLIES	8,607	19,502	21,876	12,000	122,406	110,406	920%
	MINOR EQUIPMENT & FURNITURE							
533008	EQUIPMENT FOR GRANT TRANSFER	2,000,000	0	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	2,000,000	0	0	0	0	0	0%
	COMMUNICATIONS							
540030	POSTAGE	0	572	172	800	800	0	0%
	TOTAL COMMUNICATIONS	0	572	172	800	800	0	0%
	TRAVEL							
542000	TRAVEL EXPENSES - ELECTED OFFI	0	20	0	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	61,448	48,579	44,805	50,500	22,500	-28,000	-55%
542030	MILEAGE ALLOWANCES	305	0	0	0	0	0	0%
	TOTAL TRAVEL	61,753	48,599	44,805	50,500	22,500	-28,000	-55%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	1,089	0	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	8,941	17,886	18,544	3,580	5,100	1,520	42%
544140	PROFESSIONAL LICENSES & MEMBER	9,637	8,924	19,210	44,540	28,895	-15,645	-35%
	TOTAL OTHER OPERATING EXPENDITURES	19,666	26,810	37,754	48,120	33,995	-14,125	-29%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	0	114,000	175,000	584,331	578,841	-5,490	-1%
	TOTAL COMMUNITY SERVICE PROJECTS	0	114,000	175,000	584,331	578,841	-5,490	-1%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	15,586	-15,586	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	15,586	-15,586	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	4,175,775	421,052	971,925	386,572	-585,353	-60%
	TOTAL OPERATING TRANSFERS OUT	0	4,175,775	421,052	971,925	386,572	-585,353	-60%
	CAPITAL EXPENDITURES							
580000	LAND	20	0	0	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	0	24,690	8,443	0	0	0	0%
580235	CONSTRUCTION MGT (CWIP)	0	0	650	0	0	0	0%
580270	CONSTRUCTION (CWIP)	263,000	0	715,318	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	263,020	24,690	724,411	0	0	0	0%
	TOTAL EXPENDITURES	**11,681,010**	**13,514,438**	**9,939,627**	**20,800,989**	**15,531,602**	**-5,269,387**	**-25%**

Economic Development
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	14.70	14.00	(0.70)
Non-General Fund	0.30	1.00	0.70
Total Authorized	**15.00**	**15.00**	**0.00**

Economic Development
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accounting/Payroll Specialist	1.00	1.00	0.00
Administrative Services Manager	1.00	1.00	0.00
Administrative Support Associate	1.00	1.00	0.00
Business & Financial Manager	1.00	1.00	1.00
Business Development Manager	1.00	1.00	0.00
Business Retention & Expansion Specialist	1.00	0.00	0.00
Business Services Coordinator	1.00	2.00	2.00
Director of Econ & Intl Development	1.00	1.00	1.00
Economic Development Assistant Director	1.00	2.00	2.00
Economic Development Contract Compliance Coor	1.00	1.00	1.00
Economic Development Manager	1.00	0.00	1.00
Economic Development Program Administrator	1.00	0.00	1.00
Economic Development Specialist	1.00	1.00	2.00
History Preservation Officer	1.00	0.00	0.00
Land & Contract Administrator	1.00	0.00	0.00
Marketing & Communications Coordinator	1.00	0.00	0.00
Mgr of Innov. and Bus. Retention and Expansion	0.00	0.00	0.00
Military Affairs Liaison	1.00	0.00	0.00
Planner	1.00	0.00	0.00
Real Estate Manager	1.00	0.00	0.00
Senior Accounting/Payroll Specialist	1.00	0.00	1.00
Senior Econ Dev Compliance Analyst	0.00	1.00	1.00
Senior Economic Development Specialist	1.00	1.00	0.00
Senior Financial Res Analyst	0.00	0.00	1.00
Special District Program Manager	0.00	1.00	1.00
Grand Total	**21.00**	**15.00**	**15.00**

International Bridges

Mission Statement

The Mission of the International Bridges Department is to provide cross-border mobility and on-street parking services to residents, businesses and visitors so that they can participate in the vitality of the greater Paso Del Norte region.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	2,398,729	2,557,777	2,921,324	2,589,013	2,376,348	(212,665)	-8%
Employee Benefits	882,452	628,063	671,793	1,067,988	994,678	(73,311)	-7%
Contractual Services	2,090,071	2,370,346	1,712,852	1,650,000	1,650,000	-	0%
Professional Services	62,144	111,821	76,436	1,556,428	691,847	(864,581)	-56%
Outside Contracts	1,634,892	1,346,820	1,389,375	1,821,100	1,596,130	(224,970)	-12%
Interfund Services	6,171	7,506	8,262	8,800	8,800	-	0%
Building Leases	342,671	342,742	342,209	346,754	346,754	-	0%
Fuel & Lubricants	5,432	6,590	7,787	7,350	7,350	-	0%
Materials & Supplies	120,980	124,722	115,684	134,883	132,983	(1,900)	-1%
Maintenance & Repairs	757,550	375,215	389,415	158,000	238,927	80,927	51%
Minor Equipment & Furniture	21,266	19,864	57,573	18,200	14,700	(3,500)	-19%
Communications	20,480	14,564	9,808	20,600	20,600	-	0%
Utilities	88,895	86,344	80,859	109,500	109,500	-	0%
Travel	22,255	28,910	19,659	31,758	5,685	(26,073)	-82%
Other Operating Expenditures	424,314	982,921	793,041	43,848	37,423	(6,425)	-15%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	181,237	118,811	-	-	-	-	0%
Other Non-Operating Expenditures	142,765	144,588	193,740	944,000	743,250	(200,750)	-21%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	12,306,552	15,335,778	14,149,671	13,256,765	14,583,771	1,327,005	10%
Capital Expenditures	393,307	(14,644)	868,369	313,215	211,500	(101,715)	-32%
Total Expenditures	***21,902,162***	***24,588,737***	***23,807,858***	***24,078,203***	***23,770,246***	***(307,957)***	**-1%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	-	-	-	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	192,120	(192,120)	-	-	-	-	0%
Special Revenue	-	-	389,193	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	21,710,041	24,780,857	23,418,665	24,078,203	23,770,246	(307,957)	-1%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***21,902,162***	***24,588,737***	***23,807,858***	***24,078,203***	***23,770,246***	***(307,957)***	**-1%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	-	-	-	-	-	-	
Non-General Fund	70.75	70.75	69.00	68.00	69.00	1.00	
Total Authorized	***70.75***	***70.75***	***69.00***	***68.00***	***69.00***	***1.00***	

INTERNATIONAL BRIDGES

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Franchise Fees	43,678	201,497	38,313	0	0	0	0%
Charges for Services	96,587	1,281,792	206,396	90,250	90,250	0	0%
Interest	35,092	84,781	164,336	0	0	0	0%
Rents and Other	352,011	351,380	431,469	472,469	482,181	9,712	2%
Other Sources (Uses)	429,531	418,066	1,694,042	271,215	5,280,927	5,009,712	1847%
Enterprise Revenues	21,686,955	23,648,205	22,915,884	23,244,269	17,916,888	-5,327,381	-23%
TOTAL REVENUES	**22,643,855**	**25,985,720**	**25,450,440**	**24,078,203**	**23,770,246**	**-307,957**	**-1%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	2,398,729	2,557,777	2,921,324	2,589,013	2,376,348	-212,665	-8%
Employee Benefits	882,452	628,063	671,793	1,067,988	994,678	-73,311	-7%
Contractual Services	2,090,071	2,370,346	1,712,852	1,650,000	1,650,000	0	0%
Professional Services	62,144	111,821	76,436	1,556,428	691,847	-864,581	-56%
Outside Contracts	1,634,892	1,346,820	1,389,375	1,821,100	1,596,130	-224,970	-12%
Interfund Services	6,171	7,506	8,262	8,800	8,800	0	0%
Building Leases	342,671	342,742	342,209	346,754	346,754	0	0%
Fuel & Lubricants	5,432	6,590	7,787	7,350	7,350	0	0%
Materials & Supplies	120,980	124,722	115,684	134,883	132,983	-1,900	-1%
Maintenance & Repairs	757,550	375,215	389,415	158,000	238,927	80,927	51%
Minor Equipment & Furniture	21,266	19,864	57,573	18,200	14,700	-3,500	-19%
Communications	20,480	14,564	9,808	20,600	20,600	0	0%
Utilities	88,895	86,344	80,859	109,500	109,500	0	0%
Travel	22,255	28,910	19,659	31,758	5,685	-26,073	-82%
Other Operating Expenditures	424,314	982,921	793,041	43,848	37,423	-6,425	-15%
Interest Expense	181,237	118,811	0	0	0	0	0%
Other Non-Operating Expenditures	142,765	144,588	193,740	944,000	743,250	-200,750	-21%
Operating Transfers Out	12,306,552	15,335,778	14,149,671	13,256,765	14,583,771	1,327,005	10%
Capital Expenditures	393,307	-14,644	868,369	313,215	211,500	-101,715	-32%
TOTAL EXPENDITURES	**21,902,162**	**24,588,737**	**23,807,858**	**24,078,203**	**23,770,246**	**-307,957**	**-1%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	FRANCHISE FEES							
420000	OTHER FRANCHISE FEES	43,678	201,497	38,313	0	0	0	0%
	TOTAL FRANCHISE FEES	43,678	201,497	38,313	0	0	0	0%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	0	11,565	4,006	0	0	0	0%
440200	METER REVENUE	96,498	1,270,226	202,390	90,250	90,250	0	0%
450650	MISC NON-OPERATING REVENUES	89	0	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	96,587	1,281,792	206,396	90,250	90,250	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	35,092	84,781	164,336	0	0	0	0%
	TOTAL INTEREST	35,092	84,781	164,336	0	0	0	0%
	RENTS AND OTHER							
450210	PROPERTY LEASE REVENUE	351,254	351,254	429,690	472,469	482,181	9,712	2%
451000	UNREALIZED GAINS LOSSES	0	0	1,370	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	757	126	409	0	0	0	0%
	TOTAL RENTS AND OTHER	352,011	351,380	431,469	472,469	482,181	9,712	2%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	429,531	418,066	1,694,042	271,215	280,927	9,712	4%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	5,000,000	5,000,000	100%
	TOTAL OTHER SOURCES (USES)	429,531	418,066	1,694,042	271,215	5,280,927	5,009,712	1847%
	ENTERPRISE REVENUES							
420500	PASSENGER VEHICLE CROSSINGS	21,686,955	23,648,205	22,915,884	23,244,269	17,916,888	-5,327,381	-23%
	TOTAL ENTERPRISE REVENUES	21,686,955	23,648,205	22,915,884	23,244,269	17,916,888	-5,327,381	-23%
	TOTAL REVENUES	**22,643,855**	**25,985,720**	**25,450,440**	**24,078,203**	**23,770,246**	**-307,957**	**-1%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	2,144,265	2,146,343	2,373,668	2,543,763	2,331,098	-212,665	-8%
501001	COMP ABS NPO AND OPEB	189,773	0	250,046	0	0	0	0%
501002	OVERTIME - CIVILIAN	19,910	23,125	16,605	25,750	25,750	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	33,058	838	11,977	10,000	10,000	0	0%
501008	INCENTIVE PAY	1,575	1,830	1,209	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	9,290	9,292	9,444	9,500	9,500	0	0%
501020	EQUIPMENT ALLOWANCE	859	0	0	0	0	0	0%
501200	Compensated Absences Expense	0	-2,286	35,513	0	0	0	0%
501201	Net Pension Expense	0	257,984	-1,267	0	0	0	0%
501202	OPEB Expense	0	120,651	224,128	0	0	0	0%
	TOTAL SALARIES & WAGES	2,398,729	2,557,777	2,921,324	2,589,013	2,376,348	-212,665	-8%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	75,421	75,535	73,382	73,346	70,053	-3,293	-4%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	2,408	2,462	2,460	2,605	2,386	-219	-8%
501108	POS CITY - EMPLOYER CONTRIB	199,500	294,100	315,241	326,019	322,107	-3,912	-1%
501114	LIFE INSURANCE - CIVILIAN	6,093	6,260	6,171	6,127	5,592	-535	-9%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	16,582	14,701	15,871	15,828	18,416	2,589	16%
501120	OTHER EMPLOYEE BENEFITS	2,550	5,050	3,822	5,050	6,000	950	19%
501124	CITY PENSION PLAN CONTRIBUTION	295,451	65,431	82,645	365,980	336,464	-29,516	-8%
501129	FICA CITY MATCH - CIVILIAN	126,833	126,001	139,182	161,478	148,466	-13,012	-8%
501130	FICA MED- CITY MATCH-CIVILIAN	30,466	29,918	33,018	37,770	34,723	-3,047	-8%
501140	RETIREES HEALTH PLAN	127,147	8,605	0	73,786	50,470	-23,316	-32%
	TOTAL EMPLOYEE BENEFITS	882,452	628,063	671,793	1,067,988	994,678	-73,311	-7%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	2,090,071	2,370,346	1,712,852	1,650,000	1,650,000	0	0%
	TOTAL CONTRACTUAL SERVICES	2,090,071	2,370,346	1,712,852	1,650,000	1,650,000	0	0%
	PROFESSIONAL SERVICES							
521010	ACOUNTING/AUDIT SERVICES	1,203	1,989	2,100	2,100	4,000	1,900	90%
521060	BOND FIN ADVISORY SERVICE	0	0	0	375	475	100	27%
521160	MANAGEMENT CONSULTING SERVICES	35,753	84,265	48,560	1,515,703	668,122	-847,581	-56%
521170	PROMOTIONAL SERVICES	25,188	25,568	25,776	38,000	19,000	-19,000	-50%
521840	ARBITRAGE BOND REVIEW SERVICE	0	0	0	250	250	0	0%
	TOTAL PROFESSIONAL SERVICES	62,144	111,821	76,436	1,556,428	691,847	-864,581	-56%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	0	0	2,200	148,200	146,000	-2,200	-1%
522060	MAINT SVCS CONTRACT-JANITORIAL	196,345	203,155	203,251	205,200	209,200	4,000	2%
522070	MANAGEMENT SERVICES CONTRACTS	0	0	0	259,570	259,500	-70	0%
522090	PRINTING SERVICES CONTRACTS	0	0	989	1,000	1,500	500	50%
522120	SECURITY CONTRACTS	892,994	866,148	974,956	1,070,240	867,240	-203,000	-19%
522130	TEMP EMPLOYEE SVCS CONTRACTS	0	3,579	2,001	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	300,390	219,504	105,880	40,000	13,900	-26,100	-65%
522200	PEST CONTROL CONTRACTS	1,485	1,430	1,525	1,890	0	-1,890	-100%
522205	MAINTENANCE CONTRACTS	0	0	36,900	0	0	0	0%
522260	BLDGS FACILITIES MAINT CONTRAC	157,187	7,854	22,200	40,000	43,790	3,790	9%
522290	OFFICE EQUIP MAINT CONTRACTS	86,491	45,149	39,472	55,000	55,000	0	0%
	TOTAL OUTSIDE CONTRACTS	1,634,892	1,346,820	1,389,375	1,821,100	1,596,130	-224,970	-12%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	6,130	7,506	8,017	8,000	8,000	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	0	0	245	0	0	0	0%
523040	MAIL ROOM CHARGES	41	0	0	800	800	0	0%
	TOTAL INTERFUND SERVICES	6,171	7,506	8,262	8,800	8,800	0	0%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	340,254	340,254	340,254	340,254	340,254	0	0%
524040	OFFICE EQUIPMENT-LEASES	2,418	2,488	1,956	6,500	6,500	0	0%
	TOTAL BUILDING LEASES	342,671	342,742	342,209	346,754	346,754	0	0%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	5,432	6,590	7,787	7,350	7,350	0	0%
	TOTAL FUEL & LUBRICANTS	5,432	6,590	7,787	7,350	7,350	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	40,142	68,317	36,538	18,423	18,423	0	0%
531005	OTHER SUPPLIES	0	506	0	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	0	0	551	0	0	0	0%
531020	PROMOTIONAL SUPPLIES	0	0	2,132	35,000	28,000	-7,000	-20%
531030	PUBLICATIONS & SUBSCRIPTIONS	521	189	536	1,000	1,000	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	4,751	6,688	636	1,000	1,000	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	49,580	0	18,262	18,450	15,050	-3,400	-18%
531110	CLEANING SUPPLIES	4,401	6,178	9,430	5,000	10,000	5,000	100%
531120	CLINICAL MEDICAL SUPPLIES	0	0	4,174	0	0	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	0	0	779	0	0	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531150	FOOD AND BEVERAGES SUPPLIES	6,667	8,624	10,620	11,000	11,000	0	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	591	174	496	0	0	0	0%
531180	VEHICLE MAINTENANCE SUPPLIES	465	8,633	0	500	500	0	0%
531190	CORE CHARGES-SUPPLIES	0	0	-18	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	9,172	10,526	12,390	13,600	14,100	500	4%
531220	MAINTENANCE SUPPLIES PARTS NOC	3,514	13,068	11,797	27,000	27,000	0	0%
531230	SAFETY GEAR	1,175	1,819	2,641	3,910	3,910	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	0	4,722	0	3,000	3,000	100%
	TOTAL MATERIALS & SUPPLIES	120,980	124,722	115,684	134,883	132,983	-1,900	-1%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	438,258	104,814	104,449	15,000	95,927	80,927	540%
532030	PUBLIC ACCESSES-MAINT & REP	50,602	0	0	0	0	0	0%
532040	VEHICLES - MAINT & REPAIRS	0	0	3,619	1,300	1,300	0	0%
532060	OFFICE EQUIPMENT-MAINT & REP	17,756	33,890	2,849	8,000	8,000	0	0%
532090	PARKING METERS - MAINT & REP	250,935	236,511	278,498	133,700	133,700	0	0%
	TOTAL MAINTENANCE & REPAIRS	757,550	375,215	389,415	158,000	238,927	80,927	51%
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	0	1,851	2,170	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	14,147	7,103	47,497	7,000	7,000	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	700	976	2,555	5,200	1,700	-3,500	-67%
533040	FURNITURE & EQUIP LESS 500	6,419	9,933	5,352	6,000	6,000	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	21,266	19,864	57,573	18,200	14,700	-3,500	-19%
	COMMUNICATIONS							
540000	PHONE & INTERNET	10,101	5,892	5,422	10,000	10,000	0	0%
540010	LONG DISTANCE	0	5	0	200	200	0	0%
540020	WIRELESS COMMUNICATION SERVICE	9,636	7,809	4,336	10,000	10,000	0	0%
540030	POSTAGE	744	857	50	400	400	0	0%
	TOTAL COMMUNICATIONS	20,480	14,564	9,808	20,600	20,600	0	0%
	UTILITIES							
541000	ELECTRICITY	65,454	59,827	50,426	68,000	68,000	0	0%
541010	WATER	19,501	22,460	23,976	30,000	30,000	0	0%
541020	NATURAL GAS OTHER	3,940	4,056	6,457	11,500	11,500	0	0%
	TOTAL UTILITIES	88,895	86,344	80,859	109,500	109,500	0	0%
	TRAVEL							

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
542000	TRAVEL EXPENSES - ELECTED OFFI	0	0	30	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	22,255	28,910	19,629	31,758	5,685	-26,073	-82%
	TOTAL TRAVEL	22,255	28,910	19,659	31,758	5,685	-26,073	-82%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	2,647	2,172	21,268	20,885	20,885	0	0%
544090	PROPERTY INSURANCE EXPENSE	1,753	2,165	240	3,163	3,163	0	0%
544120	SEMINARS CONTINUING EDUCATION	7,190	5,007	12,090	12,800	7,475	-5,325	-42%
544140	PROFESSIONAL LICENSES & MEMBER	13,502	7,548	7,404	7,000	5,900	-1,100	-16%
544240	TUITION REIMBURSEMENT	3,094	1,984	0	0	0	0	0%
545010	DEPRECIATION EXPENSE	396,128	964,044	752,040	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	424,314	982,921	793,041	43,848	37,423	-6,425	-15%
	INTEREST EXPENSE							
553000	INTEREST EXPENSE	181,237	118,811	0	0	0	0	0%
	TOTAL INTEREST EXPENSE	181,237	118,811	0	0	0	0	0%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	93,869	131,901	115,339	120,000	120,000	0	0%
554050	CHANGE FUND SHORTAGE	0	0	711	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	0	0	0	715,000	550,000	-165,000	-23%
554120	BOND INTEREST EXPENSE	48,896	0	90,377	109,000	73,250	-35,750	-33%
554205	UNREALIZED LOSS ON INVESTMENTS	0	12,687	-12,687	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	142,765	144,588	193,740	944,000	743,250	-200,750	-21%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	12,306,552	15,335,778	14,149,671	13,256,765	14,583,771	1,327,005	10%
	TOTAL OPERATING TRANSFERS OUT	12,306,552	15,335,778	14,149,671	13,256,765	14,583,771	1,327,005	10%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	CAPITAL EXPENDITURES							
580060	CARS VANS LT TRKS MOTORCYCLE	55,798	25,005	0	42,000	0	-42,000	-100%
580080	MAJOR OFFICE EQUIP & APPLIANCE	0	0	0	0	11,500	11,500	100%
580100	IT EQUIPMENT	29,388	0	0	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	192,120	-192,120	754,227	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	0	0	17,775	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	0	0	1,290	0	0	0	0%
580230	CITY CONSTRUCT CHARGES (CWIP)	0	0	1,500	0	0	0	0%
580260	INSPECTIONS (CWIP)	0	0	225	0	0	0	0%
580380	STREETS & SIDEWALKS	116,000	0	17,076	271,215	200,000	-71,215	-26%
580510	PROJECT MANAGEMENT	0	2,175	0	0	0	0	0%
580511	CONSTRUCTION MANAGEMENT COEP	0	675	0	0	0	0	0%
580530	CONSTRUCTION MANAGEMENT	0	149,621	76,276	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	393,307	-14,644	868,369	313,215	211,500	-101,715	-32%
	TOTAL EXPENDITURES	**21,902,162**	**24,588,737**	**23,807,858**	**24,078,203**	**23,770,246**	**-307,957**	**-1%**

INTERNATIONAL BRIDGES

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Franchise Fees	43,678	201,497	38,313	0	0	0	0%
Charges for Services	96,587	1,281,792	206,396	90,250	90,250	0	0%
Interest	35,092	84,781	164,336	0	0	0	0%
Rents and Other	352,011	351,380	431,469	472,469	482,181	9,712	2%
Other Sources (Uses)	429,531	418,066	1,694,042	271,215	5,280,927	5,009,712	1847%
Enterprise Revenues	21,686,955	23,648,205	22,915,884	23,244,269	17,916,888	-5,327,381	-23%
TOTAL REVENUES	**22,643,855**	**25,985,720**	**25,450,440**	**24,078,203**	**23,770,246**	**-307,957**	**-1%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	2,398,729	2,557,777	2,921,324	2,589,013	2,376,348	-212,665	-8%
Employee Benefits	882,452	628,063	671,793	1,067,988	994,678	-73,311	-7%
Contractual Services	2,090,071	2,370,346	1,712,852	1,650,000	1,650,000	0	0%
Professional Services	62,144	111,821	76,436	1,556,428	691,847	-864,581	-56%
Outside Contracts	1,634,892	1,346,820	1,389,375	1,821,100	1,596,130	-224,970	-12%
Interfund Services	6,171	7,506	8,262	8,800	8,800	0	0%
Building Leases	342,671	342,742	342,209	346,754	346,754	0	0%
Fuel & Lubricants	5,432	6,590	7,787	7,350	7,350	0	0%
Materials & Supplies	120,980	124,722	115,684	134,883	132,983	-1,900	-1%
Maintenance & Repairs	757,550	375,215	389,415	158,000	238,927	80,927	51%
Minor Equipment & Furniture	21,266	19,864	57,573	18,200	14,700	-3,500	-19%
Communications	20,480	14,564	9,808	20,600	20,600	0	0%
Utilities	88,895	86,344	80,859	109,500	109,500	0	0%
Travel	22,255	28,910	19,659	31,758	5,685	-26,073	-82%
Other Operating Expenditures	424,314	982,921	793,041	43,848	37,423	-6,425	-15%
Interest Expense	181,237	118,811	0	0	0	0	0%
Other Non-Operating Expenditures	142,765	144,588	193,740	944,000	743,250	-200,750	-21%
Operating Transfers Out	12,306,552	15,335,778	14,149,671	13,256,765	14,583,771	1,327,005	10%
Capital Expenditures	393,307	-14,644	868,369	313,215	211,500	-101,715	-32%
TOTAL EXPENDITURES	**21,902,162**	**24,588,737**	**23,807,858**	**24,078,203**	**23,770,246**	**-307,957**	**-1%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	FRANCHISE FEES							
420000	OTHER FRANCHISE FEES	43,678	201,497	38,313	0	0	0	0%
	TOTAL FRANCHISE FEES	43,678	201,497	38,313	0	0	0	0%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	0	11,565	4,006	0	0	0	0%
440200	METER REVENUE	96,498	1,270,226	202,390	90,250	90,250	0	0%
450650	MISC NON-OPERATING REVENUES	89	0	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	96,587	1,281,792	206,396	90,250	90,250	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	35,092	84,781	164,336	0	0	0	0%
	TOTAL INTEREST	35,092	84,781	164,336	0	0	0	0%
	RENTS AND OTHER							
450210	PROPERTY LEASE REVENUE	351,254	351,254	429,690	472,469	482,181	9,712	2%
451000	UNREALIZED GAINS LOSSES	0	0	1,370	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	757	126	409	0	0	0	0%
	TOTAL RENTS AND OTHER	352,011	351,380	431,469	472,469	482,181	9,712	2%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	429,531	418,066	1,694,042	271,215	280,927	9,712	4%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	5,000,000	5,000,000	100%
	TOTAL OTHER SOURCES (USES)	429,531	418,066	1,694,042	271,215	5,280,927	5,009,712	1847%
	ENTERPRISE REVENUES							
420500	PASSENGER VEHICLE CROSSINGS	21,686,955	23,648,205	22,915,884	23,244,269	17,916,888	-5,327,381	-23%
	TOTAL ENTERPRISE REVENUES	21,686,955	23,648,205	22,915,884	23,244,269	17,916,888	-5,327,381	-23%
	TOTAL REVENUES	**22,643,855**	**25,985,720**	**25,450,440**	**24,078,203**	**23,770,246**	**-307,957**	**-1%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	2,144,265	2,146,343	2,373,668	2,543,763	2,331,098	-212,665	-8%
501001	COMP ABS NPO AND OPEB	189,773	0	250,046	0	0	0	0%
501002	OVERTIME - CIVILIAN	19,910	23,125	16,605	25,750	25,750	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	33,058	838	11,977	10,000	10,000	0	0%
501008	INCENTIVE PAY	1,575	1,830	1,209	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	9,290	9,292	9,444	9,500	9,500	0	0%
501020	EQUIPMENT ALLOWANCE	859	0	0	0	0	0	0%
501200	Compensated Absences Expense	0	-2,286	35,513	0	0	0	0%
501201	Net Pension Expense	0	257,984	-1,267	0	0	0	0%
501202	OPEB Expense	0	120,651	224,128	0	0	0	0%
	TOTAL SALARIES & WAGES	2,398,729	2,557,777	2,921,324	2,589,013	2,376,348	-212,665	-8%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	75,421	75,535	73,382	73,346	70,053	-3,293	-4%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	2,408	2,462	2,460	2,605	2,386	-219	-8%
501108	POS CITY - EMPLOYER CONTRIB	199,500	294,100	315,241	326,019	322,107	-3,912	-1%
501114	LIFE INSURANCE - CIVILIAN	6,093	6,260	6,171	6,127	5,592	-535	-9%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	16,582	14,701	15,871	15,828	18,416	2,589	16%
501120	OTHER EMPLOYEE BENEFITS	2,550	5,050	3,822	5,050	6,000	950	19%
501124	CITY PENSION PLAN CONTRIBUTION	295,451	65,431	82,645	365,980	336,464	-29,516	-8%
501129	FICA CITY MATCH - CIVILIAN	126,833	126,001	139,182	161,478	148,466	-13,012	-8%
501130	FICA MED- CITY MATCH-CIVILIAN	30,466	29,918	33,018	37,770	34,723	-3,047	-8%
501140	RETIREES HEALTH PLAN	127,147	8,605	0	73,786	50,470	-23,316	-32%
	TOTAL EMPLOYEE BENEFITS	882,452	628,063	671,793	1,067,988	994,678	-73,311	-7%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	2,090,071	2,370,346	1,712,852	1,650,000	1,650,000	0	0%
	TOTAL CONTRACTUAL SERVICES	2,090,071	2,370,346	1,712,852	1,650,000	1,650,000	0	0%
	PROFESSIONAL SERVICES							
521010	ACOUNTING/AUDIT SERVICES	1,203	1,989	2,100	2,100	4,000	1,900	90%
521060	BOND FIN ADVISORY SERVICE	0	0	0	375	475	100	27%
521160	MANAGEMENT CONSULTING SERVICES	35,753	84,265	48,560	1,515,703	668,122	-847,581	-56%
521170	PROMOTIONAL SERVICES	25,188	25,568	25,776	38,000	19,000	-19,000	-50%
521840	ARBITRAGE BOND REVIEW SERVICE	0	0	0	250	250	0	0%
	TOTAL PROFESSIONAL SERVICES	62,144	111,821	76,436	1,556,428	691,847	-864,581	-56%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	0	0	2,200	148,200	146,000	-2,200	-1%
522060	MAINT SVCS CONTRACT-JANITORIAL	196,345	203,155	203,251	205,200	209,200	4,000	2%
522070	MANAGEMENT SERVICES CONTRACTS	0	0	0	259,570	259,500	-70	0%
522090	PRINTING SERVICES CONTRACTS	0	0	989	1,000	1,500	500	50%
522120	SECURITY CONTRACTS	892,994	866,148	974,956	1,070,240	867,240	-203,000	-19%
522130	TEMP EMPLOYEE SVCS CONTRACTS	0	3,579	2,001	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	300,390	219,504	105,880	40,000	13,900	-26,100	-65%
522200	PEST CONTROL CONTRACTS	1,485	1,430	1,525	1,890	0	-1,890	-100%
522205	MAINTENANCE CONTRACTS	0	0	36,900	0	0	0	0%
522260	BLDGS FACILITIES MAINT CONTRAC	157,187	7,854	22,200	40,000	43,790	3,790	9%
522290	OFFICE EQUIP MAINT CONTRACTS	86,491	45,149	39,472	55,000	55,000	0	0%
	TOTAL OUTSIDE CONTRACTS	1,634,892	1,346,820	1,389,375	1,821,100	1,596,130	-224,970	-12%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	6,130	7,506	8,017	8,000	8,000	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	0	0	245	0	0	0	0%
523040	MAIL ROOM CHARGES	41	0	0	800	800	0	0%
	TOTAL INTERFUND SERVICES	6,171	7,506	8,262	8,800	8,800	0	0%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	340,254	340,254	340,254	340,254	340,254	0	0%
524040	OFFICE EQUIPMENT-LEASES	2,418	2,488	1,956	6,500	6,500	0	0%
	TOTAL BUILDING LEASES	342,671	342,742	342,209	346,754	346,754	0	0%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	5,432	6,590	7,787	7,350	7,350	0	0%
	TOTAL FUEL & LUBRICANTS	5,432	6,590	7,787	7,350	7,350	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	40,142	68,317	36,538	18,423	18,423	0	0%
531005	OTHER SUPPLIES	0	506	0	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	0	0	551	0	0	0	0%
531020	PROMOTIONAL SUPPLIES	0	0	2,132	35,000	28,000	-7,000	-20%
531030	PUBLICATIONS & SUBSCRIPTIONS	521	189	536	1,000	1,000	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	4,751	6,688	636	1,000	1,000	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	49,580	0	18,262	18,450	15,050	-3,400	-18%
531110	CLEANING SUPPLIES	4,401	6,178	9,430	5,000	10,000	5,000	100%
531120	CLINICAL MEDICAL SUPPLIES	0	0	4,174	0	0	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	0	0	779	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531150	FOOD AND BEVERAGES SUPPLIES	6,667	8,624	10,620	11,000	11,000	0	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	591	174	496	0	0	0	0%
531180	VEHICLE MAINTENANCE SUPPLIES	465	8,633	0	500	500	0	0%
531190	CORE CHARGES-SUPPLIES	0	0	-18	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	9,172	10,526	12,390	13,600	14,100	500	4%
531220	MAINTENANCE SUPPLIES PARTS NOC	3,514	13,068	11,797	27,000	27,000	0	0%
531230	SAFETY GEAR	1,175	1,819	2,641	3,910	3,910	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	0	4,722	0	3,000	3,000	100%
	TOTAL MATERIALS & SUPPLIES	120,980	124,722	115,684	134,883	132,983	-1,900	-1%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	438,258	104,814	104,449	15,000	95,927	80,927	540%
532030	PUBLIC ACCESSES-MAINT & REP	50,602	0	0	0	0	0	0%
532040	VEHICLES - MAINT & REPAIRS	0	0	3,619	1,300	1,300	0	0%
532060	OFFICE EQUIPMENT-MAINT & REP	17,756	33,890	2,849	8,000	8,000	0	0%
532090	PARKING METERS - MAINT & REP	250,935	236,511	278,498	133,700	133,700	0	0%
	TOTAL MAINTENANCE & REPAIRS	757,550	375,215	389,415	158,000	238,927	80,927	51%
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	0	1,851	2,170	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	14,147	7,103	47,497	7,000	7,000	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	700	976	2,555	5,200	1,700	-3,500	-67%
533040	FURNITURE & EQUIP LESS 500	6,419	9,933	5,352	6,000	6,000	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	21,266	19,864	57,573	18,200	14,700	-3,500	-19%
	COMMUNICATIONS							
540000	PHONE & INTERNET	10,101	5,892	5,422	10,000	10,000	0	0%
540010	LONG DISTANCE	0	5	0	200	200	0	0%
540020	WIRELESS COMMUNICATION SERVICE	9,636	7,809	4,336	10,000	10,000	0	0%
540030	POSTAGE	744	857	50	400	400	0	0%
	TOTAL COMMUNICATIONS	20,480	14,564	9,808	20,600	20,600	0	0%
	UTILITIES							
541000	ELECTRICITY	65,454	59,827	50,426	68,000	68,000	0	0%
541010	WATER	19,501	22,460	23,976	30,000	30,000	0	0%
541020	NATURAL GAS OTHER	3,940	4,056	6,457	11,500	11,500	0	0%
	TOTAL UTILITIES	88,895	86,344	80,859	109,500	109,500	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL							
542000	TRAVEL EXPENSES - ELECTED OFFI	0	0	30	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	22,255	28,910	19,629	31,758	5,685	-26,073	-82%
	TOTAL TRAVEL	22,255	28,910	19,659	31,758	5,685	-26,073	-82%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	2,647	2,172	21,268	20,885	20,885	0	0%
544090	PROPERTY INSURANCE EXPENSE	1,753	2,165	240	3,163	3,163	0	0%
544120	SEMINARS CONTINUING EDUCATION	7,190	5,007	12,090	12,800	7,475	-5,325	-42%
544140	PROFESSIONAL LICENSES & MEMBER	13,502	7,548	7,404	7,000	5,900	-1,100	-16%
544240	TUITION REIMBURSEMENT	3,094	1,984	0	0	0	0	0%
545010	DEPRECIATION EXPENSE	396,128	964,044	752,040	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	424,314	982,921	793,041	43,848	37,423	-6,425	-15%
	INTEREST EXPENSE							
553000	INTEREST EXPENSE	181,237	118,811	0	0	0	0	0%
	TOTAL INTEREST EXPENSE	181,237	118,811	0	0	0	0	0%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	93,869	131,901	115,339	120,000	120,000	0	0%
554050	CHANGE FUND SHORTAGE	0	0	711	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	0	0	0	715,000	550,000	-165,000	-23%
554120	BOND INTEREST EXPENSE	48,896	0	90,377	109,000	73,250	-35,750	-33%
554205	UNREALIZED LOSS ON INVESTMENTS	0	12,687	-12,687	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	142,765	144,588	193,740	944,000	743,250	-200,750	-21%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	12,306,552	15,335,778	14,149,671	13,256,765	14,583,771	1,327,005	10%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	12,306,552	15,335,778	14,149,671	13,256,765	14,583,771	1,327,005	10%
	CAPITAL EXPENDITURES							
580060	CARS VANS LT TRKS MOTORCYCLE	55,798	25,005	0	42,000	0	-42,000	-100%
580080	MAJOR OFFICE EQUIP & APPLIANCE	0	0	0	0	11,500	11,500	100%
580100	IT EQUIPMENT	29,388	0	0	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	192,120	-192,120	754,227	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	0	0	17,775	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	0	0	1,290	0	0	0	0%

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580230 CITY CONSTRUCT CHARGES (CWIP)	0	0	1,500	0	0	0	0%
580260 INSPECTIONS (CWIP)	0	0	225	0	0	0	0%
580380 STREETS & SIDEWALKS	116,000	0	17,076	271,215	200,000	-71,215	-26%
580510 PROJECT MANAGEMENT	0	2,175	0	0	0	0	0%
580511 CONSTRUCTION MANAGEMENT COEP	0	675	0	0	0	0	0%
580530 CONSTRUCTION MANAGEMENT	0	149,621	76,276	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	393,307	-14,644	868,369	313,215	211,500	-101,715	-32%
TOTAL EXPENDITURES	**21,902,162**	**24,588,737**	**23,807,858**	**24,078,203**	**23,770,246**	**-307,957**	**-1%**

International Bridges
Proposed FY 2021 Organizational Chart

	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	0.00	0.00	0.00
Non-General Fund	68.00	69.00	1.00
Total Authorized	**68.00**	**69.00**	**1.00**

International Bridges
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accountant	1.00	1.00	1.00
Accounting/Payroll Clerk	1.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Collections Supervisor	1.00	1.00	1.00
Economic Analyst	1.00	1.00	1.00
Economist	0.00	0.00	1.00
Electronics Technician	2.00	2.00	2.00
International Bridges Assistant Director	2.00	2.00	2.00
International Bridges Director	1.00	1.00	1.00
International Bridges Operations Manager	1.00	1.00	1.00
International Bridges Strategic Project Manager	2.00	2.00	2.00
Parking Meter Service Supervisor	1.00	1.00	1.00
Parking Meter Service Worker	4.00	4.00	4.00
Research Assistant	1.00	1.00	1.00
Secretary	1.00	1.00	1.00
Senior Cashier	6.00	6.00	5.00
Senior Toll Collector	6.00	6.00	7.00
Toll Collections Supervisor	2.00	2.00	2.00
Toll Collector	35.00	34.00	34.00
Grand Total	**69.00**	**68.00**	**69.00**

Goal 2

Set the Standard for a Safe and Secure City

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	161,854,580	167,794,414	179,038,079	183,561,267	190,211,252	6,649,985	4%
Employee Benefits	54,433,482	59,178,798	63,156,665	68,478,151	73,945,762	5,467,612	8%
Contractual Services	1,016,095	1,029,985	1,054,226	1,032,851	1,033,741	890	0%
Professional Services	1,017,455	928,417	1,078,201	1,182,658	1,047,692	(134,966)	-11%
Outside Contracts	7,509,219	6,754,665	7,680,409	8,712,577	8,271,090	(441,486)	-5%
Interfund Services	3,327,176	2,989,295	2,446,610	2,591,908	2,394,758	(197,150)	-8%
Building Leases	1,389,302	1,744,963	1,707,819	1,655,973	1,735,553	79,580	5%
Fuel & Lubricants	1,764,998	2,211,786	2,153,299	2,361,511	2,237,058	(124,453)	-5%
Materials & Supplies	5,520,911	5,440,641	5,859,447	5,623,272	5,696,690	73,417	1%
Maintenance & Repairs	335,462	384,818	378,967	617,507	590,105	(27,402)	-4%
Minor Equipment & Furniture	1,719,679	1,556,378	2,621,242	504,320	1,146,418	642,098	127%
Communications	362,104	443,712	494,204	643,319	614,364	(28,954)	-5%
Utilities	52,091	47,150	42,326	63,500	63,500	-	0%
Travel	365,398	316,345	471,548	161,127	229,037	67,910	42%
Other Operating Expenditures	1,506,800	1,397,217	1,364,704	1,140,567	976,915	(163,652)	-14%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	80,530	47,309	-	-	-	-	0%
Other Non-Operating Expenditures	1,639,329	1,682,880	9,956	17,484	19,484	2,000	11%
Grant Match	(210)	(30,668)	-	107,929	58,000	(49,929)	-46%
Operating Transfers Out	68,442	3,840	4,235,850	4,589,398	-	(4,589,398)	-100%
Capital Expenditures	696,797	1,442,319	1,180,727	4,544,937	39,219	(4,505,718)	-99%
Total Expenditures	***244,659,637***	***255,364,261***	***274,974,279***	***287,590,255***	***290,310,638***	***2,720,382***	**1%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	230,310,389	239,983,250	257,533,936	269,925,210	277,071,145	7,145,934	3%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	15,496	151,281	114,070	4,000,000	-	(4,000,000)	-100%
Special Revenue	14,341,092	15,229,730	17,046,918	13,665,045	13,239,493	(425,552)	-3%
Fiduciary Funds	-	-	279,355	-	-	-	0%
Enterprise	(7,340)	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***244,659,637***	***255,364,261***	***274,974,279***	***287,590,255***	***290,310,638***	***2,720,382***	**1%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT
General Fund	2,452.83	2,483.43	2,542.43	2,591.43	2,594.65	3.22
Non-General Fund	146.87	146.87	149.37	152.37	369.40	217.03
Total Authorized	***2,599.70***	***2,630.30***	***2,691.80***	***2,743.80***	***2,964.05***	***220.25***

Goal Team 2

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	14,014,683	16,177,560	15,078,450	15,426,647	15,426,647	14,167,137	-1,259,510	-8%
Fines and Forfeitures	7,692,854	8,142,676	9,081,013	8,692,126	8,695,126	4,950,740	-3,741,386	-43%
Licenses and Permits	1,231,918	1,415,654	1,484,134	1,514,004	1,514,004	1,476,429	-37,575	-2%
Intergovernmental Revenues	1,728	-1,500	0	0	0	0	0	0%
Rents and Other	35,721	41,545	11,399	15,000	15,000	15,000	0	0%
Other Sources (Uses)	0	3,635	0	0	0	0	0	0%
TOTAL REVENUES	**22,976,903**	**25,779,570**	**25,654,996**	**25,647,777**	**25,650,777**	**20,609,306**	**-5,038,471**	**-20%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	155,878,202	160,952,004	171,329,719	176,993,735	176,993,735	183,310,963	6,317,229	4%
Employee Benefits	52,567,757	57,052,832	60,774,982	66,215,479	66,215,479	71,512,828	5,297,349	8%
Contractual Services	1,016,095	1,029,985	1,054,226	1,032,851	1,032,851	1,033,741	890	0%
Professional Services	961,104	933,457	1,048,402	1,097,881	996,999	1,005,894	-91,987	-8%
Outside Contracts	4,846,230	4,608,818	5,212,794	5,613,076	5,295,645	5,785,032	171,956	3%
Interfund Services	3,326,100	2,988,560	2,445,502	2,589,883	2,351,368	2,392,733	-197,150	-8%
Building Leases	652,964	752,327	777,444	838,373	829,233	901,006	62,632	7%
Fuel & Lubricants	1,664,711	2,129,648	2,074,003	2,306,445	2,117,445	2,194,125	-112,320	-5%
Materials & Supplies	4,418,764	4,477,875	5,148,314	5,254,652	5,076,381	5,505,397	250,744	5%
Maintenance & Repairs	335,462	384,818	339,005	599,415	440,016	581,800	-17,615	-3%
Minor Equipment & Furniture	495,096	547,645	681,040	329,248	365,327	365,507	36,259	11%
Communications	288,037	366,351	404,639	547,473	525,254	538,880	-8,593	-2%
Utilities	52,091	47,150	42,326	57,500	54,500	57,500	0	0%
Travel	70,233	40,674	49,988	42,582	34,468	40,332	-2,250	-5%
Other Operating Expenditures	843,295	854,367	821,755	932,984	879,735	955,119	22,135	2%
Interest Expense	80,530	47,309	0	0	0	0	0	0%
Other Non-Operating Expenditures	1,628,398	1,663,378	3,386	5,484	5,464	5,484	0	0%
Grant Match	828,894	884,882	840,426	878,750	909,541	884,804	6,054	1%
Operating Transfers Out	68,442	205	4,235,850	4,589,398	4,592,583	0	-4,589,398	-100%
Capital Expenditures	287,986	220,965	250,134	0	160,547	0	0	0%
TOTAL EXPENDITURES	**230,310,389**	**239,983,250**	**257,533,936**	**269,925,210**	**268,876,571**	**277,071,145**	**7,145,934**	**3%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405060 Reimbursed Overtime	2,262,857	3,121,517	2,696,032	2,700,000	2,700,000	2,400,000	-300,000	-11%
405067 REIMBURSED EXPENDITURES	535,880	1,221,111	852,505	820,000	820,000	620,400	-199,600	-24%
431200 AMBULANCE SERVICE REVENUE	10,827,496	10,620,755	10,757,783	11,225,000	11,225,000	10,795,000	-430,000	-4%
443550 MISC CHARGES-SALES TO DEPTS	0	0	634	0	0	0	0	0%
450630 PUBLIC INFOR DISTRIBUTION FEE	10,349	11,861	13,493	11,647	11,647	5,824	-5,823	-50%
450640 BANK FEES CREDIT CARD FEES	1,278	1,225	1,025	0	0	913	913	100%
450650 MISC NON-OPERATING REVENUES	211,846	1,031,257	604,040	520,000	520,000	195,000	-325,000	-63%
450680 PHOTOSTATS	164,977	169,833	152,938	150,000	150,000	150,000	0	0%
TOTAL CHARGES FOR SERVICES	14,014,683	16,177,560	15,078,450	15,426,647	15,426,647	14,167,137	-1,259,510	-8%
FINES AND FORFEITURES								
440390 ANTICIPATED WARRANT FEES	22,370	-1,068	-1,192	0	0	0	0	0%
440400 MOVING VIOLATION FINES	2,019,772	2,925,476	3,385,635	3,150,661	3,150,661	2,075,105	-1,075,556	-34%
440410 PUBLIC INSPECTION VIOLATIONS	17,826	31,884	33,613	27,944	27,944	8,126	-19,818	-71%
440420 HEALTH CODE VIOLATIONS	11,703	14,765	15,959	11,142	11,142	6,831	-4,311	-39%
440430 ANIMAL VIOLATIONS	53,665	59,894	63,304	64,540	64,540	24,513	-40,027	-62%
440440 LIABILITY INSURANCE VIOLATIONS	1,128,350	752,197	927,692	860,073	860,073	564,580	-295,493	-34%
440450 MISDEMEANORS	116,357	122,116	121,396	116,844	116,844	59,563	-57,281	-49%
440460 MISDEMEANOR WARRANTS	5,915	0	0	0	0	0	0	0%
440470 MOVING WARRANTS	997,798	942,565	1,398,126	1,235,919	1,235,919	680,477	-555,442	-45%
440480 ARREST FEES - MOVING VIOLATION	265,657	295,789	323,832	314,185	314,185	171,481	-142,704	-45%
440490 PARKING COURT COSTS	64,164	75,990	73,563	74,543	74,543	34,223	-40,320	-54%
440500 CITY COURT COSTS	149,274	174,309	197,899	193,815	193,815	98,816	-94,999	-49%
440520 OVERPAYMENT MUNI COURT TICKETS	51,242	0	0	0	0	0	0	0%
440530 SPECIAL EXPENSE FEE	358,708	442,731	416,348	455,637	455,637	198,442	-257,195	-56%
440550 MOVING VIOLATION FORFEITS	807,147	237,385	9,757	0	0	0	0	0%
440560 PARKING FORFEITS FINES	1,476,727	1,815,257	1,815,363	1,901,461	1,901,461	915,202	-986,259	-52%
440570 APPELLATE DOCKET FEES	2,425	-775	185	500	500	0	-500	-100%
440580 RECOVERIES - PROFESSIONAL BOND	1,934	5,573	7,128	10,509	10,509	0	-10,509	-100%
440600 TIME PAYMENT FEES- MUNI COURT	61,856	161,324	198,161	188,683	188,683	50,000	-138,683	-74%
440620 CITY - FTA	32,924	35,298	36,488	35,343	35,343	21,045	-14,298	-40%
440640 NARCOTICS REIMBURSEMENT FEE	14,506	15,686	15,826	12,000	12,000	12,000	0	0%
440650 TEEN COURT REVENUE	0	90	2,460	0	3,000	10,896	10,896	100%
440660 JUDICIAL SALARIES- CITY	32,534	36,191	39,469	38,327	38,327	19,440	-18,887	-49%
TOTAL FINES AND FORFEITURES	7,692,854	8,142,676	9,081,013	8,692,126	8,695,126	4,950,740	-3,741,386	-43%
LICENSES AND PERMITS								
441090 PLAN REVIEW FEES	81,493	80,067	96,106	85,527	85,527	85,527	0	0%
441280 TAXI CAB OPERATING PERMITS	29,158	35,908	38,492	31,000	31,000	31,000	0	0%
441290 ALARMS LICENSES	190,049	300,150	355,375	200,000	200,000	200,000	0	0%
441430 PENALTIES LATE FEES	36,418	52,273	44,563	35,000	35,000	35,000	0	0%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
441480 DRIVERLESS RENTAL FEES	0	0	0	1,000	1,000	0	-1,000	-100%
442000 FIRE INSPECTIONS FEES	148,825	192,295	197,987	186,192	186,192	186,192	0	0%
442010 HAZMAT FEES	665,260	686,151	711,156	905,710	905,710	905,710	0	0%
442060 FALSE ALARM PENALTY	80,715	68,810	40,455	69,575	69,575	33,000	-36,575	-53%
TOTAL LICENSES AND PERMITS	1,231,918	1,415,654	1,484,134	1,514,004	1,514,004	1,476,429	-37,575	-2%
INTERGOVERNMENTAL REVENUES								
460010 STATE GRANT PROCEEDS	1,728	-1,500	0	0	0	0	0	0%
TOTAL INTERGOVERNMENTAL REVENUES	1,728	-1,500	0	0	0	0	0	0%
RENTS AND OTHER								
450600 DONATIONS	0	1,106	0	0	0	0	0	0%
450660 PENALTIES AND INTEREST	3	21	224	0	0	0	0	0%
470400 CLAIMS SETTLEMENT	35,718	40,418	11,176	15,000	15,000	15,000	0	0%
TOTAL RENTS AND OTHER	35,721	41,545	11,399	15,000	15,000	15,000	0	0%
OTHER SOURCES (USES)								
470000 INTERFUND TRANSFERS (SOURCES)	0	3,635	0	0	0	0	0	0%
TOTAL OTHER SOURCES (USES)	0	3,635	0	0	0	0	0	0%
TOTAL REVENUES	**22,976,903**	**25,779,570**	**25,654,996**	**25,647,777**	**25,650,777**	**20,609,306**	**-5,038,471**	**-20%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	17,023,438	17,534,023	17,799,000	17,985,227	17,985,227	17,769,466	-215,760	-1%
501002 OVERTIME - CIVILIAN	889,835	507,337	1,001,089	514,857	514,857	809,856	294,999	57%
501003 HAZARDOUS PAY	64,229	69,506	104,927	135,650	135,650	149,256	13,606	10%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	94,511	97,592	100,389	41,000	41,000	41,000	0	0%
501008 INCENTIVE PAY	3,420,093	3,495,294	3,932,050	3,866,473	3,866,473	4,071,839	205,366	5%
501009 FIELD TRAINING OFFICER	172,521	147,818	300,428	180,000	180,000	389,868	209,868	117%
501010 SHIFT DIFFERENTIAL - CIVILIAN	214,445	230,036	200,914	67,020	67,020	67,020	0	0%
501011 PART-TIME TEMPORARY	356,277	228,416	543,506	788,905	788,905	902,619	113,714	14%
501012 UNIFORM WAGES AND SALARIES	118,942,168	122,630,743	129,152,300	136,818,991	136,818,991	142,967,945	6,148,954	4%
501013 OVERTIME - UNIFORM	8,860,685	9,438,783	10,796,019	10,000,000	10,000,000	10,477,250	477,250	5%
501014 SICK VAC LEAVE PAYOFF -UNIFORM	2,664,587	2,596,715	2,919,399	2,689,318	2,689,318	2,739,318	50,000	2%
501015 LONGEVITY - UNIFORM	1,202,042	1,229,502	1,264,286	1,278,170	1,278,170	1,282,700	4,530	0%
501016 SHIFT DIFFERENTIAL - UNIFORM	617,799	751,571	910,978	845,340	845,340	951,340	106,000	13%
501017 PART-TIME TEMPORARY - CADET	1,355,490	1,994,668	2,305,715	1,782,784	1,782,784	691,486	-1,091,298	-61%
501019 REIMBURSED OVERTIME	-368	0	-1,196	0	0	0	0	0%
501020 EQUIPMENT ALLOWANCE	0	0	-85	0	0	0	0	0%
501030 TEMPORARY SERVICES CONTRACTS	450	0	0	0	0	0	0	0%
TOTAL SALARIES & WAGES	155,878,202	160,952,004	171,329,719	176,993,735	176,993,735	183,310,963	6,317,229	4%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	152,916	163,446	211,653	222,048	222,048	220,008	-2,040	-1%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	17,627	19,946	18,890	22,862	22,862	19,878	-2,984	-13%
501102 WORKERS COMPENSATION - UNIFORM	5,584,395	6,133,265	6,444,658	6,809,862	6,809,862	7,095,422	285,560	4%
501103 UNEMPLOYMENT COMP - UNIFORM	137,743	138,067	149,102	257,344	257,344	163,626	-93,717	-36%
501104 LIFE INSURANCE	103,211	104,233	105,258	106,641	106,641	108,285	1,644	2%
501105 VSION AND DENTAL - UNIFORM	725,332	732,307	753,522	772,589	772,589	765,426	-7,163	-1%
501108 POS CITY - EMPLOYER CONTRIB	1,963,026	2,317,355	2,463,380	2,547,630	2,547,630	2,633,418	85,788	3%
501109 POS FIRE - EMPLOYER CONTRIB	7,204,760	8,351,275	10,062,110	12,094,550	12,094,550	12,221,107	126,557	1%
501110 POS POLICE - EMPLOYER CONTRIB	5,546,050	6,839,494	7,403,825	7,799,451	7,799,451	11,704,475	3,905,024	50%
501114 LIFE INSURANCE - CIVILIAN	43,833	43,538	44,697	44,785	44,785	43,681	-1,104	-2%
501115 VISION AND DENTAL	95	0	0	0	0	0	0	0%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	118,877	125,468	126,241	133,341	133,341	120,888	-12,453	-9%
501124 CITY PENSION PLAN CONTRIBUTION	2,470,416	2,492,618	2,593,431	2,732,798	2,732,798	2,716,521	-16,277	-1%
501125 FIRE PENSION PLAN CONTRIBUTION	10,788,838	11,339,205	11,215,738	12,018,080	12,018,080	12,558,898	540,818	5%
501126 POLICE PENSION PLAN CONTRIB	14,241,316	14,632,331	15,304,559	16,584,102	16,584,102	17,158,478	574,376	3%
501127 UNIFORM ALLOWANCES	95,713	91,200	100,225	90,250	90,250	93,525	3,275	4%
501129 FICA CITY MATCH - CIVILIAN	1,020,216	1,049,914	1,092,789	1,212,632	1,212,632	1,205,127	-7,506	-1%
501130 FICA MED- CITY MATCH-CIVILIAN	244,594	246,047	257,968	285,218	285,218	282,668	-2,550	-1%
501131 FICA CITY MATCH - UNIFORM	36,345	36,055	38,674	0	0	0	0	0%
501132 FICA MED CITY MATCH - UNIFORM	1,845,618	1,915,059	2,039,787	2,259,583	2,259,583	2,328,817	69,234	3%
501141 WORKERS COMPENSATION - CADET	77,597	115,920	125,084	78,515	78,515	17,853	-60,663	-77%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
501142 UNEMPLOYMENT COMP - CADET	11,593	3,078	3,062	1,783	1,783	692	-1,091	-61%
501143 LIFE INSURANCE - (EXECUTIVE)	2,112	2,355	3,290	2,368	2,368	0	-2,368	-100%
501144 VISION AND DENTAL	2,376	2,650	3,701	2,664	2,664	1,138	-1,526	-57%
501147 FICA CITY MATCH - CADET	109,668	126,513	172,131	110,533	110,533	42,872	-67,661	-61%
501148 FICA MED - CITY MATCH - CADET	23,490	31,496	40,208	25,850	25,850	10,027	-15,823	-61%
501150 HSA CONTRIBUTIONS	0	0	1,000	0	0	0	0	0%
TOTAL EMPLOYEE BENEFITS	52,567,757	57,052,832	60,774,982	66,215,479	66,215,479	71,512,828	5,297,349	8%
CONTRACTUAL SERVICES								
520010 TEMPORARY SERVICES CONTRACTS	1,016,095	1,029,985	1,054,226	1,032,851	1,032,851	1,033,741	890	0%
TOTAL CONTRACTUAL SERVICES	1,016,095	1,029,985	1,054,226	1,032,851	1,032,851	1,033,741	890	0%
PROFESSIONAL SERVICES								
521000 PROFESSIONAL SERVICES	0	0	0	0	89,500	0	0	0%
521010 ACOUNTING/AUDIT SERVICES	0	4,000	4,200	8,000	8,000	8,000	0	0%
521040 ASSESSMENT CENTER SERVICES	8,636	10,744	20,051	27,400	7,267	27,400	0	0%
521120 HEALTH CARE PROVIDERS SERVICES	836,845	790,410	910,526	922,481	764,232	830,494	-91,987	-10%
521130 INTERPRETER SERVICES	111,007	127,203	113,624	140,000	128,000	140,000	0	0%
521150 EXPERT WITNESSES	923	0	0	0	0	0	0	0%
521170 PROMOTIONAL SERVICES	3,693	1,100	0	0	0	0	0	0%
TOTAL PROFESSIONAL SERVICES	961,104	933,457	1,048,402	1,097,881	996,999	1,005,894	-91,987	-8%
OUTSIDE CONTRACTS								
522010 BILLING COLLECT AGEN CONTRACTS	1,123,118	897,426	1,029,113	1,373,412	1,373,412	1,461,997	88,585	6%
522020 DATA PROCESS SERVICES CONTRACT	45,212	58,205	38,404	20,000	53,710	23,313	3,313	17%
522040 ENVIRONMENTAL CONTRACTS	24,109	15,841	17,664	18,039	18,039	20,399	2,360	13%
522050 LEGAL NOTICES CONTRACTS	0	0	203	0	0	0	0	0%
522060 MAINT SVCS CONTRACT-JANITORIAL	35,943	47,992	41,999	55,825	43,848	50,425	-5,400	-10%
522090 PRINTING SERVICES CONTRACTS	37,406	50,997	46,657	64,095	74,473	90,795	26,700	42%
522120 SECURITY CONTRACTS	178,960	149,637	163,928	160,346	161,368	172,640	12,294	8%
522140 TRAINING INSTRUCTION CONTRACTS	20,205	5,016	0	0	0	0	0	0%
522150 OUTSIDE CONTRACTS - NOC	2,419,921	2,500,940	2,914,437	2,979,300	2,680,232	2,955,603	-23,697	-1%
522170 INTERLOCAL AGREEMENTS	229,251	240,789	235,362	265,600	250,665	265,600	0	0%
522210 GROUNDKEEPING HORTI CONTRACTS	900	1,100	900	900	900	900	0	0%
522250 PUB SAFETY EQUIP MAINT CONTRAC	209,184	180,604	180,109	156,484	139,721	165,120	8,636	6%
522260 BLDGS FACILITIES MAINT CONTRAC	33,157	40,300	120,090	37,640	39,406	40,017	2,377	6%
522280 VEH HEAVY EQUIP OFF RD MAINT C	463,211	381,592	382,387	400,499	402,670	460,000	59,501	15%
522290 OFFICE EQUIP MAINT CONTRACTS	16,112	19,762	24,003	37,336	27,101	34,623	-2,713	-7%
522300 VETERINARIAN	9,540	18,618	17,538	43,600	30,100	43,600	0	0%
TOTAL OUTSIDE CONTRACTS	4,846,230	4,608,818	5,212,794	5,613,076	5,295,645	5,785,032	171,956	3%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	3,292,879	2,960,608	2,413,157	2,525,000	2,315,000	2,350,000	-175,000	-7%
523010 MOTOR POOL USAGE FEE-INTERF SV	3,300	3,300	3,300	3,600	3,600	3,600	0	0%
523020 PRINT SHOP ALLOC-INTERFUND SVC	29,920	24,652	29,044	61,283	32,768	39,133	-22,150	-36%
TOTAL INTERFUND SERVICES	3,326,100	2,988,560	2,445,502	2,589,883	2,351,368	2,392,733	-197,150	-8%
BUILDING LEASES								
524000 BUILDINGS-LEASES	381,107	386,013	381,585	414,365	408,483	428,398	14,032	3%
524040 OFFICE EQUIPMENT-LEASES	161,334	176,154	192,760	182,500	202,000	217,500	35,000	19%
524060 PARKING LOTS-LEASES	109,443	140,570	151,280	185,508	156,600	185,508	0	0%
524080 VEHICLES-LEASES	1,080	49,589	51,820	56,000	62,150	69,600	13,600	24%
TOTAL BUILDING LEASES	652,964	752,327	777,444	838,373	829,233	901,006	62,632	7%
FUEL & LUBRICANTS								
530010 GASOLINE - UNLEADED	1,613,591	2,094,203	2,041,709	2,257,320	2,057,320	2,125,000	-132,320	-6%
530040 LUBRICANTS ANTIFREEZE	48,218	33,229	27,616	46,000	57,000	66,000	20,000	43%
530070 PROPANE	2,902	2,216	4,678	3,125	3,125	3,125	0	0%
TOTAL FUEL & LUBRICANTS	1,664,711	2,129,648	2,074,003	2,306,445	2,117,445	2,194,125	-112,320	-5%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	209,760	232,714	223,206	256,154	251,263	266,514	10,360	4%
531005 OTHER SUPPLIES	0	0	1,354	0	0	0	0	0%
531010 EQUIPMENT PURCHASE UNDER 500	92,326	111,097	81,732	56,021	73,456	73,998	17,977	32%
531020 PROMOTIONAL SUPPLIES	17,534	27,339	56,823	63,696	54,361	65,146	1,450	2%
531030 PUBLICATIONS & SUBSCRIPTIONS	51,824	85,052	55,747	122,446	75,199	132,567	10,121	8%
531040 SUPPLIES COMPUTER EQUIPMENT	97,780	110,136	111,687	160,800	133,769	166,627	5,827	4%
531050 DESKTOP SOFTWARE SUPPLIES	0	877	877	747	1,647	0	-747	-100%
531060 UNDERCOVER SUPPLIES & MATERIAL	0	207	0	20,400	20,400	20,000	-400	-2%
531070 PHOTOGRAPHY FILM VIDEO SUPPLY	7,456	8,968	9,936	13,268	10,200	16,450	3,182	24%
531080 TRAINING MATERIALS	26,590	36,263	19,958	33,620	25,420	33,450	-170	-1%
531090 AMMUNITION SUPPLIES	458,364	0	497,176	567,381	573,381	622,623	55,242	10%
531100 ANIMALS & ANIMAL SUPPLIES	14,259	12,817	17,930	21,500	35,366	22,500	1,000	5%
531110 CLEANING SUPPLIES	176,988	213,320	194,139	205,790	212,360	211,485	5,695	3%
531120 CLINICAL MEDICAL SUPPLIES	988,430	957,531	831,960	1,115,897	1,015,313	1,109,905	-5,992	-1%
531130 LAND MAINTENANCE SUPPLIES	665	279	305	1,000	1,470	1,000	0	0%
531140 BUILDING MAINTENANCE SUPPLIES	2,049	2,919	11	0	0	0	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	5,805	7,953	15,702	8,600	11,918	12,200	3,600	42%
531170 EQUIP MAINT SUP-LOW COST ITEM	94,432	136,281	172,909	210,985	191,779	220,403	9,418	4%
531180 VEHICLE MAINTENANCE SUPPLIES	843,501	1,122,983	1,381,584	887,641	829,439	865,140	-22,501	-3%
531200 UNIFORMS AND APPAREL SUPPLIES	634,326	611,071	651,368	657,845	651,445	712,166	54,321	8%
531210 INVENTORY PURCH-MAT & SUPPLIES	24,971	24,928	24,749	25,000	25,000	25,000	0	0%
531220 MAINTENANCE SUPPLIES PARTS NOC	115,093	133,716	100,711	118,065	143,619	152,770	34,705	29%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531230 SAFETY GEAR	556,610	638,529	694,013	698,796	708,128	766,453	67,657	10%
531300 FURNITURE 1000 - 4999 99	0	0	4,438	7,000	3,916	7,000	0	0%
531310 DATA PROCES EQUIP 1000-4999 99	0	1,655	0	2,000	27,532	2,000	0	0%
531320 OTHER EQUIPMENT 1000 -4999 99	0	1,240	0	0	0	0	0	0%
TOTAL MATERIALS & SUPPLIES	4,418,764	4,477,875	5,148,314	5,254,652	5,076,381	5,505,397	250,744	5%
MAINTENANCE & REPAIRS								
532000 BUILDINGS FACILITIES MAINT REP	78,136	128,503	122,320	115,315	117,169	127,200	11,885	10%
532020 LAND LANDSCAPING - MAINT & REP	3,034	2,899	2,592	3,000	1,282	2,000	-1,000	-33%
532060 OFFICE EQUIPMENT-MAINT & REP	23,978	15,626	15,546	20,000	21,981	22,000	2,000	10%
532080 PUBLIC SAFETY EQUIP-MAINT REP	230,314	237,789	198,547	461,100	299,584	430,600	-30,500	-7%
TOTAL MAINTENANCE & REPAIRS	335,462	384,818	339,005	599,415	440,016	581,800	-17,615	-3%
MINOR EQUIPMENT & FURNITURE								
533000 EQUIPMENT MAT 500 - 4 999 99	14,338	2,964	11,566	6,000	1,000	6,000	0	0%
533010 FURNITURE 500 - 4 999 99	1,955	11,110	13,682	3,050	3,230	2,000	-1,050	-34%
533020 DATA PROCESS EQP 500-4 999 99	121,820	182,927	73,410	72,200	144,879	72,200	0	0%
533030 OTHER EQUIPMENT 500-4 999 99	354,169	317,422	526,947	242,998	212,258	280,307	37,309	15%
533040 FURNITURE & EQUIP LESS 500	2,815	33,222	55,435	5,000	3,960	5,000	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	495,096	547,645	681,040	329,248	365,327	365,507	36,259	11%
COMMUNICATIONS								
540000 PHONE & INTERNET	0	0	0	0	33,660	0	0	0%
540020 WIRELESS COMMUNICATION SERVICE	150,474	189,256	212,923	239,573	238,320	260,680	21,107	9%
540030 POSTAGE	130,373	172,291	188,061	300,600	247,404	270,900	-29,700	-10%
540040 SHIPPING	7,190	4,803	3,654	7,300	5,870	7,300	0	0%
TOTAL COMMUNICATIONS	288,037	366,351	404,639	547,473	525,254	538,880	-8,593	-2%
UTILITIES								
541000 ELECTRICITY	47,784	41,869	36,615	49,000	46,000	49,000	0	0%
541010 WATER	2,589	3,727	4,117	5,500	5,500	5,500	0	0%
541020 NATURAL GAS OTHER	1,717	1,554	1,594	3,000	3,000	3,000	0	0%
TOTAL UTILITIES	52,091	47,150	42,326	57,500	54,500	57,500	0	0%
TRAVEL								
542000 TRAVEL EXPENSES - ELECTED OFFI	10,654	5,301	10,120	14,000	8,289	10,750	-3,250	-23%
542005 TRAVEL EXPENSE	0	0	993	0	0	0	0	0%
542010 TRAVEL EXPENSES - EMPLOYEES	56,477	31,698	35,208	24,582	22,179	25,582	1,000	4%
542030 MILEAGE ALLOWANCES	3,102	3,676	3,668	4,000	4,000	4,000	0	0%
TOTAL TRAVEL	70,233	40,674	49,988	42,582	34,468	40,332	-2,250	-5%
OTHER OPERATING EXPENDITURES								

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
544020 GENERAL LIABILITY INSURANCE EX	285,922	227,021	244,533	290,895	273,791	292,925	2,030	1%
544040 JUROR EXPENSE	0	0	0	1,500	1,500	1,500	0	0%
544060 OTHER SERVICES CHARGES EXPENSE	4,898	3,510	3,148	3,540	4,460	28,540	25,000	706%
544080 PRISONER CUSTODY EXPENSE	374,093	374,093	374,093	375,000	374,094	375,000	0	0%
544100 PUBLIC INFORMATION PUBLICATION	868	1,962	0	0	0	0	0	0%
544101 PUBLIC INFORMATION SEMINAR	0	0	64	0	0	0	0	0%
544120 SEMINARS CONTINUING EDUCATION	35,900	56,002	33,261	45,595	42,990	46,050	455	1%
544140 PROFESSIONAL LICENSES & MEMBER	141,614	195,688	167,671	216,454	182,900	211,104	-5,350	-2%
544240 TUITION REIMBURSEMENT	0	-3,909	-1,015	0	0	0	0	0%
TOTAL OTHER OPERATING EXPENDITURES	843,295	854,367	821,755	932,984	879,735	955,119	22,135	2%
INTEREST EXPENSE								
553000 INTEREST EXPENSE	80,530	47,309	0	0	0	0	0	0%
TOTAL INTEREST EXPENSE	80,530	47,309	0	0	0	0	0	0%
OTHER NON-OPERATING EXPENDITURES								
554020 BANK SVC CHRGS & CR CARD FEES	3,485	5,000	3,335	5,084	5,084	5,084	0	0%
554050 CHANGE FUND SHORTAGE	0	202	51	200	179	200	0	0%
554060 CASH RECEIPTS SHORT(OVER)- EXP	-76	-34	0	200	200	200	0	0%
554110 PRINCIPAL PAYMENT EXPENSE	1,624,989	1,658,210	0	0	0	0	0	0%
TOTAL OTHER NON-OPERATING EXPENDITURES	1,628,398	1,663,378	3,386	5,484	5,464	5,484	0	0%
GRANT MATCH								
560000 CITY GRANT MATCH	828,894	884,882	840,426	878,750	911,541	884,804	6,054	1%
560010 CITY GRANT MATCH REFUNDED	0	0	0	0	-2,000	0	0	0%
TOTAL GRANT MATCH	828,894	884,882	840,426	878,750	909,541	884,804	6,054	1%
OPERATING TRANSFERS OUT								
570000 INTERFUND TRANSFERS (USES)	68,442	205	4,235,850	4,589,398	4,592,583	0	-4,589,398	-100%
TOTAL OPERATING TRANSFERS OUT	68,442	205	4,235,850	4,589,398	4,592,583	0	-4,589,398	-100%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
CAPITAL EXPENDITURES								
580000 LAND	76,000	0	0	0	0	0	0	0%
580040 PUBLIC USE FACILITIES EQUIP	76,000	0	0	0	0	0	0	0%
580060 CARS VANS LT TRKS MOTORCYCLE	0	0	38,358	0	0	0	0	0%
580070 PUBLIC SAFETY EQUIPMENT	95,610	134,041	31,633	0	0	0	0	0%
580090 FURNITURE FIXTURES & EQUIPMENT	0	0	180,143	0	160,547	0	0	0%
580100 IT EQUIPMENT	0	9,850	0	0	0	0	0	0%
580150 Major Equipment	40,376	71,190	0	0	0	0	0	0%
580580 AUDIO VISUAL	0	5,884	0	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	287,986	220,965	250,134	0	160,547	0	0	0%
TOTAL EXPENDITURES	**230,310,389**	**239,983,250**	**257,533,936**	**269,925,210**	**268,876,571**	**277,071,145**	**7,145,934**	**3%**

Goal Team 2

Non-General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	2,920,321	3,197,109	4,215,401	2,610,742	2,035,093	-575,649	-22%
Fines and Forfeitures	1,653,755	1,631,490	1,714,247	890,000	215,964	-674,036	-76%
Intergovernmental Revenues	7,364,725	8,532,403	8,997,208	6,563,884	7,199,423	635,540	10%
Interest	1,227	47,545	83,796	0	0	0	0%
Rents and Other	1,076,912	973,632	1,098,722	1,130,000	1,180,000	50,000	4%
Other Sources (Uses)	168,442	205	3,220,072	4,332,982	468,780	-3,864,202	-89%
TOTAL REVENUES	**13,185,381**	**14,382,385**	**19,329,445**	**15,527,608**	**11,099,261**	**-4,428,347**	**-29%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	5,976,378	6,842,410	7,708,360	6,567,532	6,900,289	332,757	5%
Employee Benefits	1,865,725	2,125,965	2,381,683	2,262,672	2,432,934	170,263	8%
Professional Services	56,350	-5,040	29,799	84,777	41,798	-42,979	-51%
Outside Contracts	2,662,989	2,145,847	2,467,615	3,099,501	2,486,058	-613,443	-20%
Interfund Services	1,076	735	1,108	2,025	2,025	0	0%
Building Leases	736,338	992,636	930,375	817,600	834,547	16,947	2%
Fuel & Lubricants	100,287	82,138	79,296	55,066	42,933	-12,133	-22%
Materials & Supplies	1,102,146	962,766	711,133	368,620	191,293	-177,327	-48%
Maintenance & Repairs	0	0	39,962	18,092	8,305	-9,787	-54%
Minor Equipment & Furniture	1,224,583	1,008,734	1,940,202	175,072	780,911	605,839	346%
Communications	74,067	77,361	89,565	95,845	75,484	-20,361	-21%
Utilities	0	0	0	6,000	6,000	0	0%
Travel	295,166	275,671	421,560	118,545	188,705	70,160	59%
Other Operating Expenditures	663,505	542,850	542,949	207,583	21,796	-185,787	-90%
Other Non-Operating Expenditures	10,930	19,502	6,570	12,000	14,000	2,000	17%
Grant Match	-829,104	-915,550	-840,426	-770,821	-826,804	-55,983	-7%
Operating Transfers Out	0	3,635	0	0	0	0	0%
Capital Expenditures	408,811	1,221,354	930,593	4,544,937	39,219	-4,505,718	-99%
TOTAL EXPENDITURES	**14,349,248**	**15,381,011**	**17,440,343**	**17,665,045**	**13,239,493**	**-4,425,552**	**-25%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
440680	City-Truancy Prev & Diversion	50,019	56,943	67,312	75,241	37,621	-37,620	-50%
450650	MISC NON-OPERATING REVENUES	2,266,455	2,130,640	2,327,964	1,741,800	1,600,000	-141,800	-8%
460400	PROGRAM INCOME	603,847	1,009,526	1,820,125	793,700	397,472	-396,229	-50%
	TOTAL CHARGES FOR SERVICES	2,920,321	3,197,109	4,215,401	2,610,742	2,035,093	-575,649	-22%
	FINES AND FORFEITURES							
440455	COURT FEE	0	0	0	0	3,000	3,000	100%
440540	MUNI COURT BLDG SECURITY FUND	164,336	182,356	209,313	562,000	119,964	-442,036	-79%
440590	MUNI COURT TECH FEE COLLECTION	218,962	243,162	279,021	328,000	78,000	-250,000	-76%
440600	TIME PAYMENT FEES- MUNI COURT	0	0	0	0	15,000	15,000	100%
440670	RED LIGHT CAMERA VIOLATIONS	1,270,456	1,205,972	1,225,912	0	0	0	0%
	TOTAL FINES AND FORFEITURES	1,653,755	1,631,490	1,714,247	890,000	215,964	-674,036	-76%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	3,774,792	4,180,193	5,899,502	4,146,460	4,582,274	435,814	11%
460010	STATE GRANT PROCEEDS	3,495,984	4,296,634	2,773,600	2,417,424	2,594,290	176,866	7%
460020	OTHER GRANT PROCEEDS	94,250	86,245	324,106	0	22,860	22,860	100%
460030	CITY MATCH OF GRANT PROCEEDS	-300	-30,668	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	7,364,725	8,532,403	8,997,208	6,563,884	7,199,423	635,540	10%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	1,227	47,545	83,796	0	0	0	0%
	TOTAL INTEREST	1,227	47,545	83,796	0	0	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	RENTS AND OTHER							
450600	DONATIONS	20,241	20,407	1,700	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	698	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	1,056,671	953,225	1,096,323	1,130,000	1,180,000	50,000	4%
	TOTAL RENTS AND OTHER	1,076,912	973,632	1,098,722	1,130,000	1,180,000	50,000	4%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	168,442	205	3,220,072	4,000,000	0	-4,000,000	-100%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	332,982	468,780	135,798	41%
	TOTAL OTHER SOURCES (USES)	168,442	205	3,220,072	4,332,982	468,780	-3,864,202	-89%
	TOTAL REVENUES	**13,185,381**	**14,382,385**	**19,329,445**	**15,527,608**	**11,099,261**	**-4,428,347**	**-29%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	1,038,715	1,165,077	1,283,110	1,104,964	1,422,402	317,438	29%
501001	COMP ABS NPO AND OPEB	-7,340	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	400	4,499	487	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	6,757	8,665	5,268	0	0	0	0%
501008	INCENTIVE PAY	86,268	101,674	115,811	101,032	81,062	-19,970	-20%
501010	SHIFT DIFFERENTIAL - CIVILIAN	46	160	77	0	0	0	0%
501011	PART-TIME TEMPORARY	53,661	9,720	0	41,975	0	-41,975	-100%
501012	UNIFORM WAGES AND SALARIES	3,553,867	3,625,142	3,938,529	3,927,430	3,733,410	-194,020	-5%
501013	OVERTIME - UNIFORM	1,159,950	1,791,907	2,189,466	1,373,194	1,627,754	254,561	19%
501014	SICK VAC LEAVE PAYOFF -UNIFORM	48,558	80,098	116,198	0	0	0	0%
501015	LONGEVITY - UNIFORM	34,693	45,508	46,822	18,938	35,660	16,722	88%
501016	SHIFT DIFFERENTIAL - UNIFORM	804	9,961	12,593	0	0	0	0%
	TOTAL SALARIES & WAGES	5,976,378	6,842,410	7,708,360	6,567,532	6,900,289	332,757	5%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	11,439	14,852	18,118	18,285	19,883	1,598	9%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	1,103	1,190	1,293	1,228	1,418	190	16%
501102	WORKERS COMPENSATION - UNIFORM	214,058	247,736	281,335	239,016	244,268	5,252	2%
501103	UNEMPLOYMENT COMP - UNIFORM	4,776	5,580	6,233	5,345	5,568	223	4%
501104	LIFE INSURANCE	3,963	3,117	3,041	2,640	2,453	-187	-7%
501105	VSION AND DENTAL - UNIFORM	17,001	17,185	18,559	18,382	17,256	-1,126	-6%
501108	POS CITY - EMPLOYER CONTRIB	98,738	119,377	142,002	90,427	128,795	38,369	42%
501109	POS FIRE - EMPLOYER CONTRIB	199,533	187,378	229,788	320,063	321,797	1,734	1%
501110	POS POLICE - EMPLOYER CONTRIB	178,299	216,216	198,140	226,847	290,950	64,103	28%
501114	LIFE INSURANCE - CIVILIAN	2,138	1,361	1,316	2,465	3,013	547	22%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	-1,966	116	0	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	120,418	130,426	144,025	172,482	199,239	26,757	16%
501125	FIRE PENSION PLAN CONTRIBUTION	321,599	332,257	353,782	326,739	331,771	5,031	2%
501126	POLICE PENSION PLAN CONTRIB	550,142	684,412	799,633	662,110	678,834	16,724	3%
501127	UNIFORM ALLOWANCES	-2,613	0	0	5,225	0	-5,225	-100%
501129	FICA CITY MATCH - CIVILIAN	64,686	70,417	76,143	76,113	87,920	11,808	16%
501130	FICA MED- CITY MATCH-CIVILIAN	15,155	16,576	17,999	17,801	20,560	2,760	16%
501131	FICA CITY MATCH - UNIFORM	5	-5	0	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	67,300	77,773	89,400	77,504	79,210	1,705	2%
501144	VISION AND DENTAL	-49	0	0	0	0	0	0%
501150	HSA CONTRIBUTIONS	0	0	875	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	1,865,725	2,125,965	2,381,683	2,262,672	2,432,934	170,263	8%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	PROFESSIONAL SERVICES							
521080	DATA PROCESSING SERVICES	53,992	-5,545	29,799	84,277	41,798	-42,479	-50%
521120	HEALTH CARE PROVIDERS SERVICES	0	105	0	0	0	0	0%
521130	INTERPRETER SERVICES	0	400	0	500	0	-500	-100%
521170	PROMOTIONAL SERVICES	2,358	0	0	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	56,350	-5,040	29,799	84,777	41,798	-42,979	-51%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	25,523	23,499	99,341	25,000	5,000	-20,000	-80%
522090	PRINTING SERVICES CONTRACTS	1,570	2,089	3,179	6,400	6,400	0	0%
522120	SECURITY CONTRACTS	270,955	292,098	360,295	400,000	425,500	25,500	6%
522140	TRAINING INSTRUCTION CONTRACTS	0	3,469	0	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	2,154,314	1,734,580	1,834,070	2,474,592	1,793,901	-680,690	-28%
522180	GARAGE KEEPER LIENS	8,806	12,513	8,401	0	0	0	0%
522250	PUB SAFETY EQUIP MAINT CONTRAC	201,031	76,894	160,259	193,509	255,257	61,748	32%
522290	OFFICE EQUIP MAINT CONTRACTS	790	705	2,069	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	2,662,989	2,145,847	2,467,615	3,099,501	2,486,058	-613,443	-20%
	INTERFUND SERVICES							
523020	PRINT SHOP ALLOC-INTERFUND SVC	1,076	735	1,108	2,000	2,000	0	0%
523040	MAIL ROOM CHARGES	0	0	0	25	25	0	0%
	TOTAL INTERFUND SERVICES	1,076	735	1,108	2,025	2,025	0	0%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	286,340	591,112	517,765	563,000	564,650	1,650	0%
524080	VEHICLES-LEASES	449,998	401,524	412,610	254,600	269,897	15,297	6%
	TOTAL BUILDING LEASES	736,338	992,636	930,375	817,600	834,547	16,947	2%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	99,707	82,802	73,214	55,066	42,933	-12,133	-22%
530090	AVIATION FUEL	580	-664	6,082	0	0	0	0%
	TOTAL FUEL & LUBRICANTS	100,287	82,138	79,296	55,066	42,933	-12,133	-22%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	44,777	81,491	47,082	41,898	48,455	6,557	16%
531010	EQUIPMENT PURCHASE UNDER 500	57,692	-8,400	125,537	2,000	2,800	800	40%
531020	PROMOTIONAL SUPPLIES	2,883	5,042	16,368	4,140	6,650	2,510	61%
531030	PUBLICATIONS & SUBSCRIPTIONS	301	570	6,485	200	150	-50	-25%
531040	SUPPLIES COMPUTER EQUIPMENT	35,495	21,352	45,829	77,658	31,500	-46,158	-59%
531050	DESKTOP SOFTWARE SUPPLIES	4,798	0	2,411	0	0	0	0%
531060	UNDERCOVER SUPPLIES & MATERIAL	59,000	61,023	40,831	22,700	31,800	9,100	40%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	0	0	176	0	0	0	0%
531080	TRAINING MATERIALS	1,400	2,953	3,216	4,000	4,000	0	0%
531090	AMMUNITION SUPPLIES	0	459,131	71,625	0	0	0	0%
531100	ANIMALS & ANIMAL SUPPLIES	0	33,075	0	0	0	0	0%
531110	CLEANING SUPPLIES	133	3,150	4,602	3,600	4,000	400	11%
531120	CLINICAL MEDICAL SUPPLIES	40,936	197,812	149,475	185,224	54,588	-130,636	-71%
531150	FOOD AND BEVERAGES SUPPLIES	2,150	2,025	2,056	1,500	2,250	750	50%
531170	EQUIP MAINT SUP-LOW COST ITEM	475	6,600	5,413	0	0	0	0%
531180	VEHICLE MAINTENANCE SUPPLIES	140	0	0	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	0	1,199	9,859	2,200	3,200	1,000	45%
531220	MAINTENANCE SUPPLIES PARTS NOC	-867	-11,731	0	0	0	0	0%
531230	SAFETY GEAR	35,355	381	142,554	500	500	0	0%
531300	FURNITURE 1000 - 4999 99	0	11,940	0	1,000	0	-1,000	-100%
531320	OTHER EQUIPMENT 1000 -4999 99	817,478	95,153	37,617	22,000	1,400	-20,600	-94%
	TOTAL MATERIALS & SUPPLIES	1,102,146	962,766	711,133	368,620	191,293	-177,327	-48%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	0	0	0	18,092	8,305	-9,787	-54%
532040	VEHICLES - MAINT & REPAIRS	0	0	5,466	0	0	0	0%
532080	PUBLIC SAFETY EQUIP-MAINT REP	0	0	34,496	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	0	0	39,962	18,092	8,305	-9,787	-54%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	196,840	16,291	27,782	0	0	0	0%
533005	MINOR EQUIPMENT	0	0	77,919	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	689	8,059	75,889	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	227,672	70,876	369,640	97,435	81,297	-16,138	-17%
533030	OTHER EQUIPMENT 500-4 999 99	783,672	908,590	1,346,137	37,237	682,614	645,377	1733%
533040	FURNITURE & EQUIP LESS 500	15,710	4,917	42,833	40,400	17,000	-23,400	-58%
	TOTAL MINOR EQUIPMENT & FURNITURE	1,224,583	1,008,734	1,940,202	175,072	780,911	605,839	346%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS							
540000	PHONE & INTERNET	0	11,412	33,054	34,700	38,077	3,377	10%
540020	WIRELESS COMMUNICATION SERVICE	74,067	65,948	56,511	61,145	37,407	-23,738	-39%
	TOTAL COMMUNICATIONS	74,067	77,361	89,565	95,845	75,484	-20,361	-21%
	UTILITIES							
541000	ELECTRICITY	0	0	0	6,000	6,000	0	0%
	TOTAL UTILITIES	0	0	0	6,000	6,000	0	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	294,571	274,951	421,222	117,845	188,005	70,160	60%
542030	MILEAGE ALLOWANCES	594	720	338	700	700	0	0%
	TOTAL TRAVEL	295,166	275,671	421,560	118,545	188,705	70,160	59%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	15,591	6,817	9,159	7,001	8,402	1,401	20%
544040	JUROR EXPENSE	0	0	0	0	3,000	3,000	100%
544050	OPERATING CONTINGENCY RESERVE	0	0	0	191,134	0	-191,134	-100%
544060	OTHER SERVICES CHARGES EXPENSE	565,272	530,559	523,243	217	1,496	1,279	589%
544120	SEMINARS CONTINUING EDUCATION	81,307	3,689	3,900	6,895	6,562	-333	-5%
544140	PROFESSIONAL LICENSES & MEMBER	1,335	1,785	6,646	2,336	2,336	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	663,505	542,850	542,949	207,583	21,796	-185,787	-90%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	10,930	11,956	14,116	12,000	14,000	2,000	17%
554205	UNREALIZED LOSS ON INVESTMENTS	0	7,546	-7,546	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	10,930	19,502	6,570	12,000	14,000	2,000	17%
	GRANT MATCH							
560000	CITY GRANT MATCH	-829,104	-915,550	-840,426	-770,821	-826,804	-55,983	-7%
	TOTAL GRANT MATCH	-829,104	-915,550	-840,426	-770,821	-826,804	-55,983	-7%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	3,635	0	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	0	3,635	0	0	0	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	CAPITAL EXPENDITURES							
580020	BUILDINGS & BLDG IMPROVEMENTS	0	0	231,851	0	0	0	0%
580030	BUILDING IMPROVEMENTS	15,496	151,281	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	245,603	24,162	219,937	164,752	39,219	-125,533	-76%
580062	AMBULANCES, FIRE TRUCK, ASL	0	0	57,732	2,700,000	0	-2,700,000	-100%
580070	PUBLIC SAFETY EQUIPMENT	7,091	1,010,782	108,395	0	0	0	0%
580080	MAJOR OFFICE EQUIP & APPLIANCE	70,730	35,128	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	48,425	345,000	0	-345,000	-100%
580100	IT EQUIPMENT	49,996	0	0	1,300,000	0	-1,300,000	-100%
580120	MEDICAL SCIENTIFIC EQUIPMENT	0	0	0	35,185	0	-35,185	-100%
580130	ANIMALS	19,895	0	0	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	0	0	264,253	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	408,811	1,221,354	930,593	4,544,937	39,219	-4,505,718	-99%
	TOTAL EXPENDITURES	**14,349,248**	**15,381,011**	**17,440,343**	**17,665,045**	**13,239,493**	**-4,425,552**	**-25%**

Goal Team 2

All Funds - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	16,935,004	19,374,669	19,293,851	18,037,389	16,202,230	-1,835,158	-10%
Fines and Forfeitures	9,346,608	9,774,167	10,795,260	9,582,126	5,166,704	-4,415,422	-46%
Licenses and Permits	1,231,918	1,415,654	1,484,134	1,514,004	1,476,429	-37,575	-2%
Intergovernmental Revenues	7,366,453	8,530,903	8,997,208	6,563,884	7,199,423	635,540	10%
Interest	1,227	47,545	83,796	0	0	0	0%
Rents and Other	1,112,632	1,015,177	1,110,121	1,145,000	1,195,000	50,000	4%
Other Sources (Uses)	168,442	3,840	3,220,072	4,332,982	468,780	-3,864,202	-89%
TOTAL REVENUES	**36,162,283**	**40,161,955**	**44,984,442**	**41,175,385**	**31,708,567**	**-9,466,818**	**-23%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	161,854,580	167,794,414	179,038,079	183,561,267	190,211,252	6,649,985	4%
Employee Benefits	54,433,482	59,178,798	63,156,665	68,478,151	73,945,762	5,467,612	8%
Contractual Services	1,016,095	1,029,985	1,054,226	1,032,851	1,033,741	890	0%
Professional Services	1,017,455	928,417	1,078,201	1,182,658	1,047,692	-134,966	-11%
Outside Contracts	7,509,219	6,754,665	7,680,409	8,712,577	8,271,090	-441,486	-5%
Interfund Services	3,327,176	2,989,295	2,446,610	2,591,908	2,394,758	-197,150	-8%
Building Leases	1,389,302	1,744,963	1,707,819	1,655,973	1,735,553	79,580	5%
Fuel & Lubricants	1,764,998	2,211,786	2,153,299	2,361,511	2,237,058	-124,453	-5%
Materials & Supplies	5,520,911	5,440,641	5,859,447	5,623,272	5,696,690	73,417	1%
Maintenance & Repairs	335,462	384,818	378,967	617,507	590,105	-27,402	-4%
Minor Equipment & Furniture	1,719,679	1,556,378	2,621,242	504,320	1,146,418	642,098	127%
Communications	362,104	443,712	494,204	643,319	614,364	-28,954	-5%
Utilities	52,091	47,150	42,326	63,500	63,500	0	0%
Travel	365,398	316,345	471,548	161,127	229,037	67,910	42%
Other Operating Expenditures	1,506,800	1,397,217	1,364,704	1,140,567	976,915	-163,652	-14%
Interest Expense	80,530	47,309	0	0	0	0	0%
Other Non-Operating Expenditures	1,639,329	1,682,880	9,956	17,484	19,484	2,000	11%
Grant Match	-210	-30,668	0	107,929	58,000	-49,929	-46%
Operating Transfers Out	68,442	3,840	4,235,850	4,589,398	0	-4,589,398	-100%
Capital Expenditures	696,797	1,442,319	1,180,727	4,544,937	39,219	-4,505,718	-99%
TOTAL EXPENDITURES	**244,659,637**	**255,364,261**	**274,974,279**	**287,590,255**	**290,310,638**	**2,720,382**	**1%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	2,262,857	3,121,517	2,696,032	2,700,000	2,400,000	-300,000	-11%
405067	REIMBURSED EXPENDITURES	535,880	1,221,111	852,505	820,000	620,400	-199,600	-24%
431200	AMBULANCE SERVICE REVENUE	10,827,496	10,620,755	10,757,783	11,225,000	10,795,000	-430,000	-4%
440680	City-Truancy Prev & Diversion	50,019	56,943	67,312	75,241	37,621	-37,620	-50%
443550	MISC CHARGES-SALES TO DEPTS	0	0	634	0	0	0	0%
450630	PUBLIC INFOR DISTRIBUTION FEE	10,349	11,861	13,493	11,647	5,824	-5,823	-50%
450640	BANK FEES CREDIT CARD FEES	1,278	1,225	1,025	0	913	913	100%
450650	MISC NON-OPERATING REVENUES	2,478,301	3,161,897	2,932,004	2,261,800	1,795,000	-466,800	-21%
450680	PHOTOSTATS	164,977	169,833	152,938	150,000	150,000	0	0%
460400	PROGRAM INCOME	603,847	1,009,526	1,820,125	793,700	397,472	-396,229	-50%
	TOTAL CHARGES FOR SERVICES	16,935,004	19,374,669	19,293,851	18,037,389	16,202,230	-1,835,158	-10%
	FINES AND FORFEITURES							
440390	ANTICIPATED WARRANT FEES	22,370	-1,068	-1,192	0	0	0	0%
440400	MOVING VIOLATION FINES	2,019,772	2,925,476	3,385,635	3,150,661	2,075,105	-1,075,556	-34%
440410	PUBLIC INSPECTION VIOLATIONS	17,826	31,884	33,613	27,944	8,126	-19,818	-71%
440420	HEALTH CODE VIOLATIONS	11,703	14,765	15,959	11,142	6,831	-4,311	-39%
440430	ANIMAL VIOLATIONS	53,665	59,894	63,304	64,540	24,513	-40,027	-62%
440440	LIABILITY INSURANCE VIOLATIONS	1,128,350	752,197	927,692	860,073	564,580	-295,493	-34%
440450	MISDEMEANORS	116,357	122,116	121,396	116,844	59,563	-57,281	-49%
440455	COURT FEE	0	0	0	0	3,000	3,000	100%
440460	MISDEMEANOR WARRANTS	5,915	0	0	0	0	0	0%
440470	MOVING WARRANTS	997,798	942,565	1,398,126	1,235,919	680,477	-555,442	-45%
440480	ARREST FEES - MOVING VIOLATION	265,657	295,789	323,832	314,185	171,481	-142,704	-45%
440490	PARKING COURT COSTS	64,164	75,990	73,563	74,543	34,223	-40,320	-54%
440500	CITY COURT COSTS	149,274	174,309	197,899	193,815	98,816	-94,999	-49%
440520	OVERPAYMENT MUNI COURT TICKETS	51,242	0	0	0	0	0	0%
440530	SPECIAL EXPENSE FEE	358,708	442,731	416,348	455,637	198,442	-257,195	-56%
440540	MUNI COURT BLDG SECURITY FUND	164,336	182,356	209,313	562,000	119,964	-442,036	-79%
440550	MOVING VIOLATION FORFEITS	807,147	237,385	9,757	0	0	0	0%
440560	PARKING FORFEITS FINES	1,476,727	1,815,257	1,815,363	1,901,461	915,202	-986,259	-52%
440570	APPELLATE DOCKET FEES	2,425	-775	185	500	0	-500	-100%
440580	RECOVERIES - PROFESSIONAL BOND	1,934	5,573	7,128	10,509	0	-10,509	-100%
440590	MUNI COURT TECH FEE COLLECTION	218,962	243,162	279,021	328,000	78,000	-250,000	-76%
440600	TIME PAYMENT FEES- MUNI COURT	61,856	161,324	198,161	188,683	65,000	-123,683	-66%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
440620	CITY - FTA	32,924	35,298	36,488	35,343	21,045	-14,298	-40%
440640	NARCOTICS REIMBURSEMENT FEE	14,506	15,686	15,826	12,000	12,000	0	0%
440650	TEEN COURT REVENUE	0	90	2,460	0	10,896	10,896	100%
440660	JUDICIAL SALARIES- CITY	32,534	36,191	39,469	38,327	19,440	-18,887	-49%
440670	RED LIGHT CAMERA VIOLATIONS	1,270,456	1,205,972	1,225,912	0	0	0	0%
	TOTAL FINES AND FORFEITURES	9,346,608	9,774,167	10,795,260	9,582,126	5,166,704	-4,415,422	-46%
	LICENSES AND PERMITS							
441090	PLAN REVIEW FEES	81,493	80,067	96,106	85,527	85,527	0	0%
441280	TAXI CAB OPERATING PERMITS	29,158	35,908	38,492	31,000	31,000	0	0%
441290	ALARMS LICENSES	190,049	300,150	355,375	200,000	200,000	0	0%
441430	PENALTIES LATE FEES	36,418	52,273	44,563	35,000	35,000	0	0%
441480	DRIVERLESS RENTAL FEES	0	0	0	1,000	0	-1,000	-100%
442000	FIRE INSPECTIONS FEES	148,825	192,295	197,987	186,192	186,192	0	0%
442010	HAZMAT FEES	665,260	686,151	711,156	905,710	905,710	0	0%
442060	FALSE ALARM PENALTY	80,715	68,810	40,455	69,575	33,000	-36,575	-53%
	TOTAL LICENSES AND PERMITS	1,231,918	1,415,654	1,484,134	1,514,004	1,476,429	-37,575	-2%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	3,774,792	4,180,193	5,899,502	4,146,460	4,582,274	435,814	11%
460010	STATE GRANT PROCEEDS	3,497,711	4,295,134	2,773,600	2,417,424	2,594,290	176,866	7%
460020	OTHER GRANT PROCEEDS	94,250	86,245	324,106	0	22,860	22,860	100%
460030	CITY MATCH OF GRANT PROCEEDS	-300	-30,668	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	7,366,453	8,530,903	8,997,208	6,563,884	7,199,423	635,540	10%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	1,227	47,545	83,796	0	0	0	0%
	TOTAL INTEREST	1,227	47,545	83,796	0	0	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	RENTS AND OTHER							
450600	DONATIONS	20,241	21,513	1,700	0	0	0	0%
450660	PENALTIES AND INTEREST	3	21	224	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	698	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	1,056,671	953,225	1,096,323	1,130,000	1,180,000	50,000	4%
470400	CLAIMS SETTLEMENT	35,718	40,418	11,176	15,000	15,000	0	0%
	TOTAL RENTS AND OTHER	1,112,632	1,015,177	1,110,121	1,145,000	1,195,000	50,000	4%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	168,442	3,840	3,220,072	4,000,000	0	-4,000,000	-100%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	332,982	468,780	135,798	41%
	TOTAL OTHER SOURCES (USES)	168,442	3,840	3,220,072	4,332,982	468,780	-3,864,202	-89%
	TOTAL REVENUES	**36,162,283**	**40,161,955**	**44,984,442**	**41,175,385**	**31,708,567**	**-9,466,818**	**-23%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	18,062,153	18,699,100	19,082,111	19,090,191	19,191,868	101,678	1%
501001	COMP ABS NPO AND OPEB	-7,340	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	890,235	511,835	1,001,576	514,857	809,856	294,999	57%
501003	HAZARDOUS PAY	64,229	69,506	104,927	135,650	149,256	13,606	10%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	101,268	106,257	105,657	41,000	41,000	0	0%
501008	INCENTIVE PAY	3,506,361	3,596,967	4,047,861	3,967,505	4,152,901	185,396	5%
501009	FIELD TRAINING OFFICER	172,521	147,818	300,428	180,000	389,868	209,868	117%
501010	SHIFT DIFFERENTIAL - CIVILIAN	214,491	230,197	200,990	67,020	67,020	0	0%
501011	PART-TIME TEMPORARY	409,938	238,136	543,506	830,879	902,619	71,740	9%
501012	UNIFORM WAGES AND SALARIES	122,496,036	126,255,884	133,090,829	140,746,421	146,701,356	5,954,934	4%
501013	OVERTIME - UNIFORM	10,020,635	11,230,690	12,985,484	11,373,194	12,105,004	731,811	6%
501014	SICK VAC LEAVE PAYOFF -UNIFORM	2,713,145	2,676,813	3,035,597	2,689,318	2,739,318	50,000	2%
501015	LONGEVITY - UNIFORM	1,236,734	1,275,009	1,311,108	1,297,108	1,318,360	21,252	2%
501016	SHIFT DIFFERENTIAL - UNIFORM	618,603	761,533	923,571	845,340	951,340	106,000	13%
501017	PART-TIME TEMPORARY - CADET	1,355,490	1,994,668	2,305,715	1,782,784	691,486	-1,091,298	-61%
501019	REIMBURSED OVERTIME	-368	0	-1,196	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	0	0	-85	0	0	0	0%
501030	TEMPORARY SERVICES CONTRACTS	450	0	0	0	0	0	0%
	TOTAL SALARIES & WAGES	161,854,580	167,794,414	179,038,079	183,561,267	190,211,252	6,649,985	4%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	164,355	178,298	229,771	240,333	239,891	-442	0%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	18,730	21,136	20,184	24,089	21,296	-2,794	-12%
501102	WORKERS COMPENSATION - UNIFORM	5,798,452	6,381,001	6,725,993	7,048,878	7,339,689	290,811	4%
501103	UNEMPLOYMENT COMP - UNIFORM	142,519	143,647	155,335	262,689	169,194	-93,495	-36%
501104	LIFE INSURANCE	107,174	107,349	108,299	109,281	110,738	1,457	1%
501105	VSION AND DENTAL - UNIFORM	742,333	749,491	772,081	790,971	782,682	-8,289	-1%
501108	POS CITY - EMPLOYER CONTRIB	2,061,764	2,436,732	2,605,382	2,638,057	2,762,213	124,156	5%
501109	POS FIRE - EMPLOYER CONTRIB	7,404,293	8,538,653	10,291,898	12,414,614	12,542,905	128,291	1%
501110	POS POLICE - EMPLOYER CONTRIB	5,724,350	7,055,710	7,601,966	8,026,298	11,995,425	3,969,127	49%
501114	LIFE INSURANCE - CIVILIAN	45,970	44,899	46,012	47,250	46,694	-556	-1%
501115	VISION AND DENTAL	95	0	0	0	0	0	0%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	116,910	125,584	126,241	133,341	120,888	-12,453	-9%
501124	CITY PENSION PLAN CONTRIBUTION	2,590,834	2,623,043	2,737,457	2,905,279	2,915,760	10,480	0%
501125	FIRE PENSION PLAN CONTRIBUTION	11,110,437	11,671,462	11,569,519	12,344,819	12,890,669	545,849	4%
501126	POLICE PENSION PLAN CONTRIB	14,791,458	15,316,743	16,104,192	17,246,212	17,837,312	591,100	3%
501127	UNIFORM ALLOWANCES	93,100	91,200	100,225	95,475	93,525	-1,950	-2%
501129	FICA CITY MATCH - CIVILIAN	1,084,902	1,120,331	1,168,932	1,288,745	1,293,047	4,302	0%
501130	FICA MED- CITY MATCH-CIVILIAN	259,749	262,623	275,967	303,018	303,228	210	0%
501131	FICA CITY MATCH - UNIFORM	36,350	36,050	38,674	0	0	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
501132	FICA MED CITY MATCH - UNIFORM	1,912,917	1,992,832	2,129,187	2,337,087	2,408,027	70,939	3%
501141	WORKERS COMPENSATION - CADET	77,597	115,920	125,084	78,515	17,853	-60,663	-77%
501142	UNEMPLOYMENT COMP - CADET	11,593	3,078	3,062	1,783	692	-1,091	-61%
501143	LIFE INSURANCE - (EXECUTIVE)	2,112	2,355	3,290	2,368	0	-2,368	-100%
501144	VISION AND DENTAL	2,327	2,650	3,701	2,664	1,138	-1,526	-57%
501147	FICA CITY MATCH - CADET	109,668	126,513	172,131	110,533	42,872	-67,661	-61%
501148	FICA MED - CITY MATCH - CADET	23,490	31,496	40,208	25,850	10,027	-15,823	-61%
501150	HSA CONTRIBUTIONS	0	0	1,875	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	54,433,482	59,178,798	63,156,665	68,478,151	73,945,762	5,467,612	8%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	1,016,095	1,029,985	1,054,226	1,032,851	1,033,741	890	0%
	TOTAL CONTRACTUAL SERVICES	1,016,095	1,029,985	1,054,226	1,032,851	1,033,741	890	0%
	PROFESSIONAL SERVICES							
521010	ACOUNTING/AUDIT SERVICES	0	4,000	4,200	8,000	8,000	0	0%
521040	ASSESSMENT CENTER SERVICES	8,636	10,744	20,051	27,400	27,400	0	0%
521080	DATA PROCESSING SERVICES	53,992	-5,545	29,799	84,277	41,798	-42,479	-50%
521120	HEALTH CARE PROVIDERS SERVICES	836,845	790,515	910,526	922,481	830,494	-91,987	-10%
521130	INTERPRETER SERVICES	111,007	127,603	113,624	140,500	140,000	-500	0%
521150	EXPERT WITNESSES	923	0	0	0	0	0	0%
521170	PROMOTIONAL SERVICES	6,051	1,100	0	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	1,017,455	928,417	1,078,201	1,182,658	1,047,692	-134,966	-11%
	OUTSIDE CONTRACTS							
522010	BILLING COLLECT AGEN CONTRACTS	1,123,118	897,426	1,029,113	1,373,412	1,461,997	88,585	6%
522020	DATA PROCESS SERVICES CONTRACT	70,735	81,704	137,745	45,000	28,313	-16,687	-37%
522040	ENVIRONMENTAL CONTRACTS	24,109	15,841	17,664	18,039	20,399	2,360	13%
522050	LEGAL NOTICES CONTRACTS	0	0	203	0	0	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	35,943	47,992	41,999	55,825	50,425	-5,400	-10%
522090	PRINTING SERVICES CONTRACTS	38,976	53,086	49,836	70,495	97,195	26,700	38%
522120	SECURITY CONTRACTS	449,915	441,735	524,223	560,346	598,140	37,794	7%
522140	TRAINING INSTRUCTION CONTRACTS	20,205	8,485	0	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	4,574,235	4,235,520	4,748,507	5,453,892	4,749,504	-704,387	-13%
522170	INTERLOCAL AGREEMENTS	229,251	240,789	235,362	265,600	265,600	0	0%
522180	GARAGE KEEPER LIENS	8,806	12,513	8,401	0	0	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522210	GROUNDKEEPING HORTI CONTRACTS	900	1,100	900	900	900	0	0%
522250	PUB SAFETY EQUIP MAINT CONTRAC	410,215	257,498	340,368	349,993	420,377	70,384	20%
522260	BLDGS FACILITIES MAINT CONTRAC	33,157	40,300	120,090	37,640	40,017	2,377	6%
522280	VEH HEAVY EQUIP OFF RD MAINT C	463,211	381,592	382,387	400,499	460,000	59,501	15%
522290	OFFICE EQUIP MAINT CONTRACTS	16,902	20,467	26,072	37,336	34,623	-2,713	-7%
522300	VETERINARIAN	9,540	18,618	17,538	43,600	43,600	0	0%
	TOTAL OUTSIDE CONTRACTS	7,509,219	6,754,665	7,680,409	8,712,577	8,271,090	-441,486	-5%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	3,292,879	2,960,608	2,413,157	2,525,000	2,350,000	-175,000	-7%
523010	MOTOR POOL USAGE FEE-INTERF SV	3,300	3,300	3,300	3,600	3,600	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	30,996	25,386	30,153	63,283	41,133	-22,150	-35%
523040	MAIL ROOM CHARGES	0	0	0	25	25	0	0%
	TOTAL INTERFUND SERVICES	3,327,176	2,989,295	2,446,610	2,591,908	2,394,758	-197,150	-8%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	667,447	977,125	899,350	977,365	993,048	15,682	2%
524040	OFFICE EQUIPMENT-LEASES	161,334	176,154	192,760	182,500	217,500	35,000	19%
524060	PARKING LOTS-LEASES	109,443	140,570	151,280	185,508	185,508	0	0%
524080	VEHICLES-LEASES	451,078	451,113	464,430	310,600	339,497	28,897	9%
	TOTAL BUILDING LEASES	1,389,302	1,744,963	1,707,819	1,655,973	1,735,553	79,580	5%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	1,713,298	2,177,005	2,114,924	2,312,386	2,167,933	-144,453	-6%
530040	LUBRICANTS ANTIFREEZE	48,218	33,229	27,616	46,000	66,000	20,000	43%
530070	PROPANE	2,902	2,216	4,678	3,125	3,125	0	0%
530090	AVIATION FUEL	580	-664	6,082	0	0	0	0%
	TOTAL FUEL & LUBRICANTS	1,764,998	2,211,786	2,153,299	2,361,511	2,237,058	-124,453	-5%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	254,538	314,205	270,288	298,052	314,969	16,917	6%
531005	OTHER SUPPLIES	0	0	1,354	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	150,018	102,697	207,268	58,021	76,798	18,777	32%
531020	PROMOTIONAL SUPPLIES	20,418	32,381	73,190	67,836	71,796	3,960	6%
531030	PUBLICATIONS & SUBSCRIPTIONS	52,125	85,622	62,232	122,646	132,717	10,071	8%
531040	SUPPLIES COMPUTER EQUIPMENT	133,275	131,488	157,515	238,458	198,127	-40,331	-17%
531050	DESKTOP SOFTWARE SUPPLIES	4,798	877	3,288	747	0	-747	-100%
531060	UNDERCOVER SUPPLIES & MATERIAL	59,000	61,230	40,831	43,100	51,800	8,700	20%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	7,456	8,968	10,111	13,268	16,450	3,182	24%
531080	TRAINING MATERIALS	27,990	39,216	23,174	37,620	37,450	-170	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531090	AMMUNITION SUPPLIES	458,364	459,131	568,800	567,381	622,623	55,242	10%
531100	ANIMALS & ANIMAL SUPPLIES	14,259	45,892	17,930	21,500	22,500	1,000	5%
531110	CLEANING SUPPLIES	177,122	216,470	198,741	209,390	215,485	6,095	3%
531120	CLINICAL MEDICAL SUPPLIES	1,029,366	1,155,342	981,435	1,301,121	1,164,493	-136,628	-11%
531130	LAND MAINTENANCE SUPPLIES	665	279	305	1,000	1,000	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	2,049	2,919	11	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	7,954	9,978	17,759	10,100	14,450	4,350	43%
531170	EQUIP MAINT SUP-LOW COST ITEM	94,907	142,881	178,321	210,985	220,403	9,418	4%
531180	VEHICLE MAINTENANCE SUPPLIES	843,641	1,122,983	1,381,584	887,641	865,140	-22,501	-3%
531200	UNIFORMS AND APPAREL SUPPLIES	634,326	612,270	661,228	660,045	715,366	55,321	8%
531210	INVENTORY PURCH-MAT & SUPPLIES	24,971	24,928	24,749	25,000	25,000	0	0%
531220	MAINTENANCE SUPPLIES PARTS NOC	114,226	121,985	100,711	118,065	152,770	34,705	29%
531230	SAFETY GEAR	591,965	638,910	836,566	699,296	766,953	67,657	10%
531300	FURNITURE 1000 - 4999 99	0	11,940	4,438	8,000	7,000	-1,000	-13%
531310	DATA PROCES EQUIP 1000-4999 99	0	1,655	0	2,000	2,000	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	817,478	96,393	37,617	22,000	1,400	-20,600	-94%
	TOTAL MATERIALS & SUPPLIES	5,520,911	5,440,641	5,859,447	5,623,272	5,696,690	73,417	1%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	78,136	128,503	122,320	133,407	135,505	2,098	2%
532020	LAND LANDSCAPING - MAINT & REP	3,034	2,899	2,592	3,000	2,000	-1,000	-33%
532040	VEHICLES - MAINT & REPAIRS	0	0	5,466	0	0	0	0%
532060	OFFICE EQUIPMENT-MAINT & REP	23,978	15,626	15,546	20,000	22,000	2,000	10%
532080	PUBLIC SAFETY EQUIP-MAINT REP	230,314	237,789	233,043	461,100	430,600	-30,500	-7%
	TOTAL MAINTENANCE & REPAIRS	335,462	384,818	378,967	617,507	590,105	-27,402	-4%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	211,178	19,255	39,348	6,000	6,000	0	0%
533005	MINOR EQUIPMENT	0	0	77,919	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	2,644	19,169	89,572	3,050	2,000	-1,050	-34%
533020	DATA PROCESS EQP 500-4 999 99	349,492	253,802	443,050	169,635	153,497	-16,138	-10%
533030	OTHER EQUIPMENT 500-4 999 99	1,137,841	1,226,013	1,873,085	280,235	962,921	682,686	244%
533040	FURNITURE & EQUIP LESS 500	18,525	38,139	98,268	45,400	22,000	-23,400	-52%
	TOTAL MINOR EQUIPMENT & FURNITURE	1,719,679	1,556,378	2,621,242	504,320	1,146,418	642,098	127%
	COMMUNICATIONS							
540000	PHONE & INTERNET	0	11,412	33,054	34,700	38,077	3,377	10%
540020	WIRELESS COMMUNICATION SERVICE	224,541	255,205	269,435	300,719	298,087	-2,631	-1%
540030	POSTAGE	130,373	172,291	188,061	300,600	270,900	-29,700	-10%
540040	SHIPPING	7,190	4,803	3,654	7,300	7,300	0	0%
	TOTAL COMMUNICATIONS	362,104	443,712	494,204	643,319	614,364	-28,954	-5%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	UTILITIES							
541000	ELECTRICITY	47,784	41,869	36,615	55,000	55,000	0	0%
541010	WATER	2,589	3,727	4,117	5,500	5,500	0	0%
541020	NATURAL GAS OTHER	1,717	1,554	1,594	3,000	3,000	0	0%
	TOTAL UTILITIES	52,091	47,150	42,326	63,500	63,500	0	0%
	TRAVEL							
542000	TRAVEL EXPENSES - ELECTED OFFI	10,654	5,301	10,120	14,000	10,750	-3,250	-23%
542005	TRAVEL EXPENSE	0	0	993	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	351,048	306,648	456,429	142,427	213,587	71,160	50%
542030	MILEAGE ALLOWANCES	3,696	4,396	4,006	4,700	4,700	0	0%
	TOTAL TRAVEL	365,398	316,345	471,548	161,127	229,037	67,910	42%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	301,513	233,837	253,692	297,896	301,327	3,431	1%
544040	JUROR EXPENSE	0	0	0	1,500	4,500	3,000	200%
544050	OPERATING CONTINGENCY RESERVE	0	0	0	191,134	0	-191,134	-100%
544060	OTHER SERVICES CHARGES EXPENSE	570,170	534,069	526,391	3,757	30,036	26,279	699%
544080	PRISONER CUSTODY EXPENSE	374,093	374,093	374,093	375,000	375,000	0	0%
544100	PUBLIC INFORMATION PUBLICATION	868	1,962	0	0	0	0	0%
544101	PUBLIC INFORMATION SEMINAR	0	0	64	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	117,206	59,692	37,161	52,490	52,612	122	0%
544140	PROFESSIONAL LICENSES & MEMBER	142,949	197,473	174,317	218,790	213,440	-5,350	-2%
544240	TUITION REIMBURSEMENT	0	-3,909	-1,015	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	1,506,800	1,397,217	1,364,704	1,140,567	976,915	-163,652	-14%
	INTEREST EXPENSE							
553000	INTEREST EXPENSE	80,530	47,309	0	0	0	0	0%
	TOTAL INTEREST EXPENSE	80,530	47,309	0	0	0	0	0%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	14,416	16,956	17,451	17,084	19,084	2,000	12%
554050	CHANGE FUND SHORTAGE	0	202	51	200	200	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-76	-34	0	200	200	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	1,624,989	1,658,210	0	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	7,546	-7,546	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	1,639,329	1,682,880	9,956	17,484	19,484	2,000	11%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	GRANT MATCH							
560000	CITY GRANT MATCH	-210	-30,668	0	107,929	58,000	-49,929	-46%
	TOTAL GRANT MATCH	-210	-30,668	0	107,929	58,000	-49,929	-46%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	68,442	3,840	4,235,850	4,589,398	0	-4,589,398	-100%
	TOTAL OPERATING TRANSFERS OUT	68,442	3,840	4,235,850	4,589,398	0	-4,589,398	-100%
	CAPITAL EXPENDITURES							
580000	LAND	76,000	0	0	0	0	0	0%
580020	BUILDINGS & BLDG IMPROVEMENTS	0	0	231,851	0	0	0	0%
580030	BUILDING IMPROVEMENTS	15,496	151,281	0	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	76,000	0	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	245,603	24,162	258,295	164,752	39,219	-125,533	-76%
580062	AMBULANCES, FIRE TRUCK, ASL	0	0	57,732	2,700,000	0	-2,700,000	-100%
580070	PUBLIC SAFETY EQUIPMENT	102,701	1,144,823	140,028	0	0	0	0%
580080	MAJOR OFFICE EQUIP & APPLIANCE	70,730	35,128	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	228,568	345,000	0	-345,000	-100%
580100	IT EQUIPMENT	49,996	9,850	0	1,300,000	0	-1,300,000	-100%
580120	MEDICAL SCIENTIFIC EQUIPMENT	0	0	0	35,185	0	-35,185	-100%
580130	ANIMALS	19,895	0	0	0	0	0	0%
580150	Major Equipment	40,376	71,190	0	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	0	0	264,253	0	0	0	0%
580580	AUDIO VISUAL	0	5,884	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	696,797	1,442,319	1,180,727	4,544,937	39,219	-4,505,718	-99%
	TOTAL EXPENDITURES	**244,659,637**	**255,364,261**	**274,974,279**	**287,590,255**	**290,310,638**	**2,720,382**	**1%**

Fire

Mission Statement

The Mission of the El Paso Fire Department is to provide emergency response, prevention, preparedness and education to residents, businesses and visitors of our city so they can live safely and prosper in a hazard resilient community.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	69,067,974	71,291,836	74,656,154	75,700,723	79,192,812	3,492,089	5%
Employee Benefits	25,325,209	27,142,033	29,166,029	32,102,180	33,043,114	940,934	3%
Contractual Services	1,016,095	1,019,269	1,054,226	1,032,851	1,033,741	890	0%
Professional Services	630,814	643,391	656,932	752,042	762,973	10,931	1%
Outside Contracts	2,087,790	1,730,148	2,065,540	2,270,897	2,426,638	155,741	7%
Interfund Services	158,612	137,727	119,048	106,859	75,159	(31,700)	-30%
Building Leases	273,358	280,051	276,090	280,819	283,232	2,413	1%
Fuel & Lubricants	710,724	871,923	837,010	799,125	819,125	20,000	3%
Materials & Supplies	2,894,275	3,440,430	3,577,296	3,399,865	3,257,639	(142,226)	-4%
Maintenance & Repairs	289,213	363,080	368,163	574,557	548,155	(26,402)	-5%
Minor Equipment & Furniture	430,678	415,898	303,103	218,422	214,112	(4,310)	-2%
Communications	8,230	7,009	6,547	8,952	21,552	12,600	141%
Utilities	-	-	-	-	-	-	0%
Travel	53,069	53,601	96,722	52,319	68,285	15,966	31%
Other Operating Expenditures	249,642	226,779	180,837	416,077	247,239	(168,838)	-41%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	80,530	47,309	-	-	-	-	0%
Other Non-Operating Expenditures	1,624,989	1,658,367	(157)	-	-	-	0%
Grant Match	-	(30,668)	-	(201)	-	201	-100%
Operating Transfers Out	68,442	3,634	4,235,850	3,289,398	-	(3,289,398)	-100%
Capital Expenditures	372,997	1,391,345	586,441	2,803,937	39,219	(2,764,718)	-99%
Total Expenditures	***105,342,641***	***110,693,162***	***118,185,832***	***123,808,823***	***122,032,996***	***(1,775,827)***	**-1%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	102,440,761	106,705,012	114,735,938	117,833,287	119,240,343	1,407,057	1%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	15,496	151,281	114,070	2,700,000	-	(2,700,000)	-100%
Special Revenue	2,886,383	3,836,869	3,335,824	3,275,536	2,792,652	(482,884)	-15%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***105,342,641***	***110,693,162***	***118,185,832***	***123,808,823***	***122,032,996***	***(1,775,827)***	**-1%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	1,065.53	1,075.53	1,076.53	1,076.53	1,078.25	1.72	
Non-General Fund	59.27	59.27	60.27	63.27	277.55	214.28	
Total Authorized	***1,124.80***	***1,134.80***	***1,136.80***	***1,139.80***	***1,355.80***	***216.00***	

FIRE

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	10,917,188	10,767,671	10,805,713	11,245,000	11,245,000	10,815,000	-430,000	-4%
Licenses and Permits	931,996	1,010,786	1,049,812	1,212,429	1,212,429	1,212,429	0	0%
Intergovernmental Revenues	228	0	0	0	0	0	0	0%
Rents and Other	35,718	40,478	11,176	15,000	15,000	15,000	0	0%
Other Sources (Uses)	0	3,634	0	0	0	0	0	0%
TOTAL REVENUES	**11,885,129**	**11,822,569**	**11,866,700**	**12,472,429**	**12,472,429**	**12,042,429**	**-430,000**	**-3%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	67,057,952	69,242,566	72,515,325	73,643,176	73,643,176	77,139,505	3,496,328	5%
Employee Benefits	24,640,551	26,459,459	28,425,010	31,274,396	31,274,396	32,208,259	933,863	3%
Contractual Services	1,016,095	1,019,269	1,054,226	1,032,851	1,032,851	1,033,741	890	0%
Professional Services	628,456	643,286	656,932	697,765	777,130	751,175	53,410	8%
Outside Contracts	2,082,076	1,720,788	1,947,733	2,264,497	2,144,547	2,420,238	155,741	7%
Interfund Services	158,612	137,727	119,048	106,834	102,834	75,134	-31,700	-30%
Building Leases	273,358	280,051	276,090	280,819	280,819	283,232	2,413	1%
Fuel & Lubricants	710,724	871,923	837,010	799,125	810,125	819,125	20,000	3%
Materials & Supplies	2,841,499	3,228,388	3,349,474	3,177,515	2,985,418	3,180,596	3,081	0%
Maintenance & Repairs	289,213	363,080	333,667	556,465	401,932	539,850	-16,615	-3%
Minor Equipment & Furniture	310,741	272,944	298,192	175,000	208,687	210,094	35,094	20%
Communications	3,979	2,995	1,509	3,900	37,560	16,500	12,600	323%
Travel	31,103	34,249	37,215	26,082	26,082	26,082	0	0%
Other Operating Expenditures	163,875	218,416	170,491	215,795	182,791	237,145	21,350	10%
Interest Expense	80,530	47,309	0	0	0	0	0	0%
Other Non-Operating Expenditures	1,624,989	1,658,210	0	0	0	0	0	0%
Grant Match	212,230	293,239	277,788	289,668	379,959	299,668	10,000	3%
Operating Transfers Out	68,442	0	4,235,850	3,289,398	3,292,583	0	-3,289,398	-100%
Capital Expenditures	246,336	211,115	200,377	0	160,547	0	0	0%
TOTAL EXPENDITURES	**102,440,761**	**106,705,012**	**114,735,938**	**117,833,287**	**117,741,438**	**119,240,343**	**1,407,057**	**1%**

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT								
	CHARGES FOR SERVICES								
405067	REIMBURSED EXPENDITURES	89,122	146,775	45,171	20,000	20,000	20,000	0	0%
431200	AMBULANCE SERVICE REVENUE	10,827,496	10,620,755	10,757,783	11,225,000	11,225,000	10,795,000	-430,000	-4%
443550	MISC CHARGES-SALES TO DEPTS	0	0	634	0	0	0	0	0%
450630	PUBLIC INFOR DISTRIBUTION FEE	569	559	1,809	0	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	1	-419	316	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	10,917,188	10,767,671	10,805,713	11,245,000	11,245,000	10,815,000	-430,000	-4%
	LICENSES AND PERMITS								
441090	PLAN REVIEW FEES	81,493	80,067	96,106	85,527	85,527	85,527	0	0%
441430	PENALTIES LATE FEES	36,418	52,273	44,563	35,000	35,000	35,000	0	0%
442000	FIRE INSPECTIONS FEES	148,825	192,295	197,987	186,192	186,192	186,192	0	0%
442010	HAZMAT FEES	665,260	686,151	711,156	905,710	905,710	905,710	0	0%
	TOTAL LICENSES AND PERMITS	931,996	1,010,786	1,049,812	1,212,429	1,212,429	1,212,429	0	0%
	INTERGOVERNMENTAL REVENUES								
460010	STATE GRANT PROCEEDS	228	0	0	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	228	0	0	0	0	0	0	0%
	RENTS AND OTHER								
450600	DONATIONS	0	60	0	0	0	0	0	0%
470400	CLAIMS SETTLEMENT	35,718	40,418	11,176	15,000	15,000	15,000	0	0%
	TOTAL RENTS AND OTHER	35,718	40,478	11,176	15,000	15,000	15,000	0	0%
	OTHER SOURCES (USES)								
470000	INTERFUND TRANSFERS (SOURCES)	0	3,634	0	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	0	3,634	0	0	0	0	0	0%
	TOTAL REVENUES	**11,885,129**	**11,822,569**	**11,866,700**	**12,472,429**	**12,472,429**	**12,042,429**	**-430,000**	**-3%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	7,351,701	7,833,901	7,773,771	7,128,112	7,128,112	7,281,043	152,931	2%
501002 OVERTIME - CIVILIAN	820,447	445,736	875,643	445,450	445,450	700,450	255,000	57%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	33,017	41,629	34,106	0	0	0	0	0%
501008 INCENTIVE PAY	1,883,467	1,962,080	2,319,705	2,176,807	2,176,807	2,298,841	122,034	6%
501010 SHIFT DIFFERENTIAL - CIVILIAN	56,710	64,735	58,860	57,020	57,020	57,020	0	0%
501011 PART-TIME TEMPORARY	355,117	86,548	524,174	609,396	609,396	685,571	76,175	13%
501012 UNIFORM WAGES AND SALARIES	52,530,592	54,337,869	55,632,525	58,597,892	58,597,892	61,142,908	2,545,016	4%
501013 OVERTIME - UNIFORM	1,569,597	1,864,481	2,520,268	1,900,000	1,900,000	1,957,250	57,250	3%
501014 SICK VAC LEAVE PAYOFF -UNIFORM	1,851,837	1,974,120	2,133,755	1,989,318	1,989,318	2,039,318	50,000	3%
501015 LONGEVITY - UNIFORM	602,677	627,695	642,075	628,170	628,170	630,300	2,130	0%
501016 SHIFT DIFFERENTIAL - UNIFORM	3,158	3,771	1,724	1,340	1,340	1,340	0	0%
501017 PART-TIME TEMPORARY - CADET	0	0	0	109,671	109,671	345,463	235,792	215%
501019 REIMBURSED OVERTIME	-368	0	-1,196	0	0	0	0	0%
501020 EQUIPMENT ALLOWANCE	0	0	-85	0	0	0	0	0%
TOTAL SALARIES & WAGES	67,057,952	69,242,566	72,515,325	73,643,176	73,643,176	77,139,505	3,496,328	5%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	62,546	70,084	99,555	102,513	102,513	102,011	-501	0%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	7,312	9,704	8,137	11,701	11,701	9,034	-2,667	-23%
501102 WORKERS COMPENSATION - UNIFORM	2,357,744	2,512,239	2,595,007	2,571,251	2,571,251	2,773,340	202,089	8%
501103 UNEMPLOYMENT COMP - UNIFORM	62,043	59,378	65,805	166,386	166,386	70,878	-95,509	-57%
501104 LIFE INSURANCE	76,961	77,584	77,499	77,851	77,851	78,093	242	0%
501105 VSION AND DENTAL - UNIFORM	277,544	277,223	279,505	280,753	280,753	281,626	873	0%
501108 POS CITY - EMPLOYER CONTRIB	932,000	966,400	1,073,447	1,041,818	1,041,818	1,112,627	70,809	7%
501109 POS FIRE - EMPLOYER CONTRIB	7,204,760	8,351,275	10,062,110	12,094,550	12,094,550	12,221,107	126,557	1%
501114 LIFE INSURANCE - CIVILIAN	17,693	17,693	17,792	17,693	17,693	17,355	-338	-2%
501115 VISION AND DENTAL	53	0	0	0	0	0	0	0%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	94,115	102,035	102,336	109,501	109,501	97,048	-12,453	-11%
501124 CITY PENSION PLAN CONTRIBUTION	1,193,608	1,208,836	1,258,930	1,188,502	1,188,502	1,215,496	26,995	2%
501125 FIRE PENSION PLAN CONTRIBUTION	10,910,019	11,339,205	11,215,738	12,018,080	12,018,080	12,558,898	540,818	5%
501129 FICA CITY MATCH - CIVILIAN	465,892	475,040	499,529	520,661	520,661	532,840	12,179	2%
501130 FICA MED- CITY MATCH-CIVILIAN	112,168	113,617	119,358	123,386	123,386	125,440	2,054	2%
501131 FICA CITY MATCH - UNIFORM	36,345	36,055	38,674	0	0	0	0	0%
501132 FICA MED CITY MATCH - UNIFORM	800,562	833,333	869,395	940,702	940,702	983,964	43,262	5%
501141 WORKERS COMPENSATION - CADET	3,403	3,290	2,114	548	548	1,728	1,179	215%
501142 UNEMPLOYMENT COMP - CADET	681	658	423	110	110	346	236	215%
501147 FICA CITY MATCH - CADET	20,345	4,709	32,142	6,800	6,800	21,419	14,619	215%
501148 FICA MED - CITY MATCH - CADET	4,758	1,101	7,517	1,590	1,590	5,009	3,419	215%
TOTAL EMPLOYEE BENEFITS	24,640,551	26,459,459	28,425,010	31,274,396	31,274,396	32,208,259	933,863	3%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
CONTRACTUAL SERVICES								
520010 TEMPORARY SERVICES CONTRACTS	1,016,095	1,019,269	1,054,226	1,032,851	1,032,851	1,033,741	890	0%
TOTAL CONTRACTUAL SERVICES	1,016,095	1,019,269	1,054,226	1,032,851	1,032,851	1,033,741	890	0%
PROFESSIONAL SERVICES								
521000 PROFESSIONAL SERVICES	0	0	0	0	89,500	0	0	0%
521010 ACOUNTING/AUDIT SERVICES	0	4,000	4,200	8,000	8,000	8,000	0	0%
521040 ASSESSMENT CENTER SERVICES	-34	6,581	3,703	7,000	7,000	7,000	0	0%
521120 HEALTH CARE PROVIDERS SERVICES	627,567	632,330	649,029	682,765	672,630	736,175	53,410	8%
521150 EXPERT WITNESSES	923	0	0	0	0	0	0	0%
521170 PROMOTIONAL SERVICES	0	375	0	0	0	0	0	0%
TOTAL PROFESSIONAL SERVICES	628,456	643,286	656,932	697,765	777,130	751,175	53,410	8%
OUTSIDE CONTRACTS								
522010 BILLING COLLECT AGEN CONTRACTS	1,122,849	896,998	1,029,113	1,373,412	1,373,412	1,461,997	88,585	6%
522020 DATA PROCESS SERVICES CONTRACT	45,212	58,205	37,354	20,000	1,710	23,313	3,313	17%
522040 ENVIRONMENTAL CONTRACTS	24,109	15,841	17,664	18,039	18,039	20,399	2,360	13%
522060 MAINT SVCS CONTRACT-JANITORIAL	0	6,038	0	0	0	0	0	0%
522090 PRINTING SERVICES CONTRACTS	10,855	18,518	8,640	16,095	10,235	23,795	7,700	48%
522120 SECURITY CONTRACTS	105,492	77,338	89,906	78,000	79,022	78,000	0	0%
522140 TRAINING INSTRUCTION CONTRACTS	20,205	5,016	0	0	0	0	0	0%
522150 OUTSIDE CONTRACTS - NOC	100,263	95,633	126,593	249,328	151,332	232,597	-16,731	-7%
522250 PUB SAFETY EQUIP MAINT CONTRAC	209,184	180,604	180,109	156,484	139,721	165,120	8,636	6%
522260 BLDGS FACILITIES MAINT CONTRAC	33,157	40,300	120,090	37,640	39,406	40,017	2,377	6%
522280 VEH HEAVY EQUIP OFF RD MAINT C	410,749	326,297	338,263	315,499	331,670	375,000	59,501	19%
TOTAL OUTSIDE CONTRACTS	2,082,076	1,720,788	1,947,733	2,264,497	2,144,547	2,420,238	155,741	7%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	153,973	134,523	118,226	100,000	100,000	75,000	-25,000	-25%
523020 PRINT SHOP ALLOC-INTERFUND SVC	4,639	3,204	822	6,834	2,834	134	-6,700	-98%
TOTAL INTERFUND SERVICES	158,612	137,727	119,048	106,834	102,834	75,134	-31,700	-30%
BUILDING LEASES								
524000 BUILDINGS-LEASES	239,981	241,342	238,733	241,319	241,319	243,732	2,413	1%
524040 OFFICE EQUIPMENT-LEASES	33,377	38,709	37,358	39,500	39,500	39,500	0	0%
TOTAL BUILDING LEASES	273,358	280,051	276,090	280,819	280,819	283,232	2,413	1%
FUEL & LUBRICANTS								
530010 GASOLINE - UNLEADED	659,604	836,478	804,716	750,000	750,000	750,000	0	0%
530040 LUBRICANTS ANTIFREEZE	48,218	33,229	27,616	46,000	57,000	66,000	20,000	43%
530070 PROPANE	2,902	2,216	4,678	3,125	3,125	3,125	0	0%
TOTAL FUEL & LUBRICANTS	710,724	871,923	837,010	799,125	810,125	819,125	20,000	3%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	65,897	75,216	61,609	74,045	65,981	72,755	-1,290	-2%
531005 OTHER SUPPLIES	0	0	1,354	0	0	0	0	0%
531010 EQUIPMENT PURCHASE UNDER 500	14,950	5,351	3,613	5,376	5,376	4,728	-648	-12%
531020 PROMOTIONAL SUPPLIES	6,376	12,207	45,346	45,296	42,296	45,296	0	0%
531030 PUBLICATIONS & SUBSCRIPTIONS	39,635	34,534	38,200	60,809	23,319	76,722	15,913	26%
531040 SUPPLIES COMPUTER EQUIPMENT	0	0	3,671	2,300	500	2,016	-284	-12%
531050 DESKTOP SOFTWARE SUPPLIES	0	0	0	747	747	0	-747	-100%
531070 PHOTOGRAPHY FILM VIDEO SUPPLY	550	550	1,377	700	700	700	0	0%
531080 TRAINING MATERIALS	13,202	21,425	3,549	6,870	6,870	6,770	-100	-1%
531110 CLEANING SUPPLIES	129,500	161,675	138,395	140,000	140,000	142,245	2,245	2%
531120 CLINICAL MEDICAL SUPPLIES	947,373	915,143	787,820	1,051,077	952,808	1,047,195	-3,882	0%
531140 BUILDING MAINTENANCE SUPPLIES	2,049	2,898	0	0	0	0	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	3,936	6,362	12,666	4,750	3,250	4,150	-600	-13%
531170 EQUIP MAINT SUP-LOW COST ITEM	81,218	110,057	124,679	144,600	124,579	144,400	-200	0%
531180 VEHICLE MAINTENANCE SUPPLIES	843,416	1,122,983	1,381,584	887,641	829,439	865,140	-22,501	-3%
531200 UNIFORMS AND APPAREL SUPPLIES	268,211	262,083	251,642	265,545	250,545	267,525	1,980	1%
531210 INVENTORY PURCH-MAT & SUPPLIES	24,971	24,928	24,749	25,000	25,000	25,000	0	0%
531220 MAINTENANCE SUPPLIES PARTS NOC	20,292	26,878	20,808	23,345	17,064	25,500	2,155	9%
531230 SAFETY GEAR	379,923	446,097	448,411	439,414	471,412	450,454	11,040	3%
531310 DATA PROCES EQUIP 1000-4999 99	0	0	0	0	25,532	0	0	0%
TOTAL MATERIALS & SUPPLIES	2,841,499	3,228,388	3,349,474	3,177,515	2,985,418	3,180,596	3,081	0%
MAINTENANCE & REPAIRS								
532000 BUILDINGS FACILITIES MAINT REP	75,093	127,653	121,527	111,315	113,169	123,200	11,885	11%
532020 LAND LANDSCAPING - MAINT & REP	2,848	2,899	2,592	3,000	1,282	2,000	-1,000	-33%
532060 OFFICE EQUIPMENT-MAINT & REP	22,058	15,049	15,015	18,050	21,981	21,050	3,000	17%
532080 PUBLIC SAFETY EQUIP-MAINT REP	189,214	217,479	194,533	424,100	265,500	393,600	-30,500	-7%
TOTAL MAINTENANCE & REPAIRS	289,213	363,080	333,667	556,465	401,932	539,850	-16,615	-3%
MINOR EQUIPMENT & FURNITURE								
533020 DATA PROCESS EQP 500-4 999 99	98,956	151,579	68,636	71,000	143,679	71,000	0	0%
533030 OTHER EQUIPMENT 500-4 999 99	210,909	91,660	212,482	104,000	65,008	139,094	35,094	34%
533040 FURNITURE & EQUIP LESS 500	876	29,704	17,075	0	0	0	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	310,741	272,944	298,192	175,000	208,687	210,094	35,094	20%
COMMUNICATIONS								
540000 PHONE & INTERNET	0	0	0	0	33,660	0	0	0%
540020 WIRELESS COMMUNICATION SERVICE	0	0	0	0	0	12,600	12,600	100%
540030 POSTAGE	331	462	0	600	600	600	0	0%
540040 SHIPPING	3,648	2,532	1,509	3,300	3,300	3,300	0	0%
TOTAL COMMUNICATIONS	3,979	2,995	1,509	3,900	37,560	16,500	12,600	323%

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL								
542005	TRAVEL EXPENSE	0	0	993	0	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	28,002	30,573	32,555	22,082	22,082	22,082	0	0%
542030	MILEAGE ALLOWANCES	3,102	3,676	3,668	4,000	4,000	4,000	0	0%
	TOTAL TRAVEL	31,103	34,249	37,215	26,082	26,082	26,082	0	0%
	OTHER OPERATING EXPENDITURES								
544060	OTHER SERVICES CHARGES EXPENSE	720	600	0	0	0	24,000	24,000	100%
544100	PUBLIC INFORMATION PUBLICATION	868	1,962	0	0	0	0	0	0%
544101	PUBLIC INFORMATION SEMINAR	0	0	64	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	34,600	47,393	25,380	28,150	28,150	31,100	2,950	10%
544140	PROFESSIONAL LICENSES & MEMBER	127,688	171,695	145,048	187,645	154,641	182,045	-5,600	-3%
544240	TUITION REIMBURSEMENT	0	-3,234	0	0	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	163,875	218,416	170,491	215,795	182,791	237,145	21,350	10%
	INTEREST EXPENSE								
553000	INTEREST EXPENSE	80,530	47,309	0	0	0	0	0	0%
	TOTAL INTEREST EXPENSE	80,530	47,309	0	0	0	0	0	0%
	OTHER NON-OPERATING EXPENDITURES								
554110	PRINCIPAL PAYMENT EXPENSE	1,624,989	1,658,210	0	0	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	1,624,989	1,658,210	0	0	0	0	0	0%
	GRANT MATCH								
560000	CITY GRANT MATCH	212,230	293,239	277,788	289,668	379,959	299,668	10,000	3%
	TOTAL GRANT MATCH	212,230	293,239	277,788	289,668	379,959	299,668	10,000	3%
	OPERATING TRANSFERS OUT								
570000	INTERFUND TRANSFERS (USES)	68,442	0	4,235,850	3,289,398	3,292,583	0	-3,289,398	-100%
	TOTAL OPERATING TRANSFERS OUT	68,442	0	4,235,850	3,289,398	3,292,583	0	-3,289,398	-100%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
CAPITAL EXPENDITURES								
580000 LAND	34,350	0	0	0	0	0	0	0%
580040 PUBLIC USE FACILITIES EQUIP	76,000	0	0	0	0	0	0	0%
580070 PUBLIC SAFETY EQUIPMENT	95,610	134,041	31,633	0	0	0	0	0%
580090 FURNITURE FIXTURES & EQUIPMENT	0	0	168,744	0	160,547	0	0	0%
580150 Major Equipment	40,376	71,190	0	0	0	0	0	0%
580580 AUDIO VISUAL	0	5,884	0	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	246,336	211,115	200,377	0	160,547	0	0	0%
TOTAL EXPENDITURES	**102,440,761**	**106,705,012**	**114,735,938**	**117,833,287**	**117,741,438**	**119,240,343**	**1,407,057**	**1%**

FIRE

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	603,847	1,009,526	1,820,125	793,700	397,472	-396,229	-50%
Intergovernmental Revenues	493,734	1,412,628	300,703	230,674	249,948	19,274	8%
Interest	405	1,043	1,736	0	0	0	0%
Rents and Other	20,241	20,407	1,714	0	0	0	0%
Other Sources (Uses)	168,442	0	3,220,072	2,813,724	5,000	-2,808,724	-100%
TOTAL REVENUES	**1,286,668**	**2,443,604**	**5,344,350**	**3,838,098**	**652,420**	**-3,185,679**	**-83%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	2,010,022	2,049,270	2,140,829	2,057,547	2,053,308	-4,239	0%
Employee Benefits	684,658	682,574	741,019	827,784	834,855	7,072	1%
Professional Services	2,358	105	0	54,277	11,798	-42,479	-78%
Outside Contracts	5,714	9,360	117,808	6,400	6,400	0	0%
Interfund Services	0	0	0	25	25	0	0%
Materials & Supplies	52,776	212,042	227,822	222,350	77,043	-145,307	-65%
Maintenance & Repairs	0	0	34,496	18,092	8,305	-9,787	-54%
Minor Equipment & Furniture	119,937	142,954	4,911	43,422	4,018	-39,404	-91%
Communications	4,251	4,015	5,038	5,052	5,052	0	0%
Travel	21,965	19,352	59,507	26,237	42,203	15,966	61%
Other Operating Expenditures	85,767	8,363	10,346	200,282	10,094	-190,188	-95%
Other Non-Operating Expenditures	0	157	-157	0	0	0	0%
Grant Match	-212,230	-323,907	-277,788	-289,869	-299,668	-9,799	-3%
Operating Transfers Out	0	3,634	0	0	0	0	0%
Capital Expenditures	126,661	1,180,230	386,064	2,803,937	39,219	-2,764,718	-99%
TOTAL EXPENDITURES	**2,901,879**	**3,988,150**	**3,449,894**	**5,975,536**	**2,792,652**	**-3,182,884**	**-53%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
460400	PROGRAM INCOME	603,847	1,009,526	1,820,125	793,700	397,472	-396,229	-50%
	TOTAL CHARGES FOR SERVICES	603,847	1,009,526	1,820,125	793,700	397,472	-396,229	-50%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	157,637	-30,318	924,332	230,674	227,088	-3,586	-2%
460010	STATE GRANT PROCEEDS	241,847	1,387,370	-668,380	0	0	0	0%
460020	OTHER GRANT PROCEEDS	94,250	86,245	44,751	0	22,860	22,860	100%
460030	CITY MATCH OF GRANT PROCEEDS	0	-30,668	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	493,734	1,412,628	300,703	230,674	249,948	19,274	8%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	405	1,043	1,736	0	0	0	0%
	TOTAL INTEREST	405	1,043	1,736	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	20,241	20,407	1,700	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	14	0	0	0	0%
	TOTAL RENTS AND OTHER	20,241	20,407	1,714	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	168,442	0	3,220,072	2,700,000	0	-2,700,000	-100%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	113,724	5,000	-108,724	-96%
	TOTAL OTHER SOURCES (USES)	168,442	0	3,220,072	2,813,724	5,000	-2,808,724	-100%
	TOTAL REVENUES	**1,286,668**	**2,443,604**	**5,344,350**	**3,838,098**	**652,420**	**-3,185,679**	**-83%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	218,892	197,955	173,445	168,726	217,521	48,795	29%
501002	OVERTIME - CIVILIAN	125	1,063	-1,430	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	3,605	5,333	5,263	0	0	0	0%
501008	INCENTIVE PAY	57,242	58,198	70,434	53,398	54,156	758	1%
501010	SHIFT DIFFERENTIAL - CIVILIAN	11	100	1	0	0	0	0%
501011	PART-TIME TEMPORARY	3,879	0	0	41,975	0	-41,975	-100%
501012	UNIFORM WAGES AND SALARIES	1,598,227	1,600,906	1,629,482	1,776,930	1,661,393	-115,537	-7%
501013	OVERTIME - UNIFORM	60,041	84,300	125,388	0	105,016	105,016	100%
501014	SICK VAC LEAVE PAYOFF -UNIFORM	48,558	80,098	116,198	0	0	0	0%
501015	LONGEVITY - UNIFORM	19,363	20,759	22,018	16,518	15,222	-1,296	-8%
501016	SHIFT DIFFERENTIAL - UNIFORM	79	558	30	0	0	0	0%
	TOTAL SALARIES & WAGES	2,010,022	2,049,270	2,140,829	2,057,547	2,053,308	-4,239	0%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	939	2,368	2,197	2,105	2,065	-40	-2%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	225	208	180	291	260	-31	-11%
501102	WORKERS COMPENSATION - UNIFORM	68,040	69,889	68,842	72,236	73,275	1,039	1%
501103	UNEMPLOYMENT COMP - UNIFORM	1,687	1,769	1,788	1,766	1,898	132	7%
501104	LIFE INSURANCE	1,977	1,864	1,857	1,982	1,829	-153	-8%
501105	VSION AND DENTAL - UNIFORM	7,369	7,208	7,329	7,148	6,596	-552	-8%
501108	POS CITY - EMPLOYER CONTRIB	9,707	10,238	12,434	5,989	12,420	6,431	107%
501109	POS FIRE - EMPLOYER CONTRIB	199,533	187,378	229,788	320,063	321,797	1,734	1%
501114	LIFE INSURANCE - CIVILIAN	388	217	161	623	534	-89	-14%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	646	116	0	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	30,998	27,959	21,442	40,940	36,523	-4,417	-11%
501125	FIRE PENSION PLAN CONTRIBUTION	321,599	332,257	353,782	326,739	331,771	5,031	2%
501129	FICA CITY MATCH - CIVILIAN	13,450	12,478	10,633	18,066	16,117	-1,949	-11%
501130	FICA MED- CITY MATCH-CIVILIAN	3,168	2,918	2,487	4,225	3,767	-458	-11%
501132	FICA MED CITY MATCH - UNIFORM	24,930	25,706	27,224	25,609	26,004	394	2%
501150	HSA CONTRIBUTIONS	0	0	875	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	684,658	682,574	741,019	827,784	834,855	7,072	1%
	PROFESSIONAL SERVICES							
521080	DATA PROCESSING SERVICES	0	0	0	54,277	11,798	-42,479	-78%
521120	HEALTH CARE PROVIDERS SERVICES	0	105	0	0	0	0	0%
521170	PROMOTIONAL SERVICES	2,358	0	0	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	2,358	105	0	54,277	11,798	-42,479	-78%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	0	0	28,000	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	1,570	2,089	3,179	6,400	6,400	0	0%
522140	TRAINING INSTRUCTION CONTRACTS	0	3,469	0	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	4,145	3,802	86,629	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	5,714	9,360	117,808	6,400	6,400	0	0%
	INTERFUND SERVICES							
523040	MAIL ROOM CHARGES	0	0	0	25	25	0	0%
	TOTAL INTERFUND SERVICES	0	0	0	25	25	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	2,234	3,015	3,669	6,618	5,305	-1,313	-20%
531010	EQUIPMENT PURCHASE UNDER 500	5,948	2,365	65,636	0	0	0	0%
531020	PROMOTIONAL SUPPLIES	0	4,055	1,561	3,150	5,150	2,000	63%
531040	SUPPLIES COMPUTER EQUIPMENT	2,798	0	0	25,158	4,000	-21,158	-84%
531080	TRAINING MATERIALS	0	2,953	1,966	4,000	4,000	0	0%
531120	CLINICAL MEDICAL SUPPLIES	40,928	197,289	146,020	180,924	54,088	-126,836	-70%
531150	FOOD AND BEVERAGES SUPPLIES	869	1,166	1,433	1,000	2,000	1,000	100%
531200	UNIFORMS AND APPAREL SUPPLIES	0	1,199	0	1,500	2,500	1,000	67%
531320	OTHER EQUIPMENT 1000 -4999 99	0	0	7,985	0	0	0	0%
531999	PCARD CHARGE CLEARING ACCOUNT	0	0	-449	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	52,776	212,042	227,822	222,350	77,043	-145,307	-65%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	0	0	0	18,092	8,305	-9,787	-54%
532080	PUBLIC SAFETY EQUIP-MAINT REP	0	0	34,496	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	0	0	34,496	18,092	8,305	-9,787	-54%
	MINOR EQUIPMENT & FURNITURE							
533020	DATA PROCESS EQP 500-4 999 99	18,254	22,389	0	36,185	1,972	-34,213	-95%
533030	OTHER EQUIPMENT 500-4 999 99	99,787	120,565	4,911	7,237	2,046	-5,191	-72%
533040	FURNITURE & EQUIP LESS 500	1,896	0	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	119,937	142,954	4,911	43,422	4,018	-39,404	-91%
	COMMUNICATIONS							
540020	WIRELESS COMMUNICATION SERVICE	4,251	4,015	5,038	5,052	5,052	0	0%
	TOTAL COMMUNICATIONS	4,251	4,015	5,038	5,052	5,052	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	21,965	19,321	59,507	26,237	42,203	15,966	61%
542030	MILEAGE ALLOWANCES	0	31	0	0	0	0	0%
	TOTAL TRAVEL	21,965	19,352	59,507	26,237	42,203	15,966	61%
	OTHER OPERATING EXPENDITURES							
544050	OPERATING CONTINGENCY RESERVE	0	0	0	191,134	0	-191,134	-100%
544060	OTHER SERVICES CHARGES EXPENSE	3,256	3,445	2,221	217	1,496	1,279	589%
544120	SEMINARS CONTINUING EDUCATION	81,307	3,689	1,650	6,895	6,562	-333	-5%
544140	PROFESSIONAL LICENSES & MEMBER	1,204	1,229	6,475	2,036	2,036	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	85,767	8,363	10,346	200,282	10,094	-190,188	-95%
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	157	-157	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	157	-157	0	0	0	0%
	GRANT MATCH							
560000	CITY GRANT MATCH	-212,230	-323,907	-277,788	-289,869	-299,668	-9,799	-3%
	TOTAL GRANT MATCH	-212,230	-323,907	-277,788	-289,869	-299,668	-9,799	-3%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	3,634	0	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	0	3,634	0	0	0	0	0%
	CAPITAL EXPENDITURES							
580030	BUILDING IMPROVEMENTS	15,496	151,281	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	67,060	18,167	219,937	68,752	39,219	-29,533	-43%
580062	AMBULANCES, FIRE TRUCK, ASL	0	0	57,732	2,700,000	0	-2,700,000	-100%
580070	PUBLIC SAFETY EQUIPMENT	7,091	1,010,782	108,395	0	0	0	0%
580100	IT EQUIPMENT	37,014	0	0	0	0	0	0%
580120	MEDICAL SCIENTIFIC EQUIPMENT	0	0	0	35,185	0	-35,185	-100%
	TOTAL CAPITAL EXPENDITURES	126,661	1,180,230	386,064	2,803,937	39,219	-2,764,718	-99%
	TOTAL EXPENDITURES	**2,901,879**	**3,988,150**	**3,449,894**	**5,975,536**	**2,792,652**	**-3,182,884**	**-53%**

FIRE

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	11,521,035	11,777,197	12,625,838	12,038,700	11,212,472	-826,229	-7%
Licenses and Permits	931,996	1,010,786	1,049,812	1,212,429	1,212,429	0	0%
Intergovernmental Revenues	493,962	1,412,628	300,703	230,674	249,948	19,274	8%
Interest	405	1,043	1,736	0	0	0	0%
Rents and Other	55,958	60,885	12,890	15,000	15,000	0	0%
Other Sources (Uses)	168,442	3,634	3,220,072	2,813,724	5,000	-2,808,724	-100%
TOTAL REVENUES	**13,171,797**	**14,266,173**	**17,211,050**	**16,310,527**	**12,694,849**	**-3,615,679**	**-22%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	69,067,974	71,291,836	74,656,154	75,700,723	79,192,812	3,492,089	5%
Employee Benefits	25,325,209	27,142,033	29,166,029	32,102,180	33,043,114	940,934	3%
Contractual Services	1,016,095	1,019,269	1,054,226	1,032,851	1,033,741	890	0%
Professional Services	630,814	643,391	656,932	752,042	762,973	10,931	1%
Outside Contracts	2,087,790	1,730,148	2,065,540	2,270,897	2,426,638	155,741	7%
Interfund Services	158,612	137,727	119,048	106,859	75,159	-31,700	-30%
Building Leases	273,358	280,051	276,090	280,819	283,232	2,413	1%
Fuel & Lubricants	710,724	871,923	837,010	799,125	819,125	20,000	3%
Materials & Supplies	2,894,275	3,440,430	3,577,296	3,399,865	3,257,639	-142,226	-4%
Maintenance & Repairs	289,213	363,080	368,163	574,557	548,155	-26,402	-5%
Minor Equipment & Furniture	430,678	415,898	303,103	218,422	214,112	-4,310	-2%
Communications	8,230	7,009	6,547	8,952	21,552	12,600	141%
Travel	53,069	53,601	96,722	52,319	68,285	15,966	31%
Other Operating Expenditures	249,642	226,779	180,837	416,077	247,239	-168,838	-41%
Interest Expense	80,530	47,309	0	0	0	0	0%
Other Non-Operating Expenditures	1,624,989	1,658,367	-157	0	0	0	0%
Grant Match	0	-30,668	0	-201	0	201	-100%
Operating Transfers Out	68,442	3,634	4,235,850	3,289,398	0	-3,289,398	-100%
Capital Expenditures	372,997	1,391,345	586,441	2,803,937	39,219	-2,764,718	-99%
TOTAL EXPENDITURES	**105,342,641**	**110,693,162**	**118,185,832**	**123,808,823**	**122,032,996**	**-1,775,827**	**-1%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	89,122	146,775	45,171	20,000	20,000	0	0%
431200	AMBULANCE SERVICE REVENUE	10,827,496	10,620,755	10,757,783	11,225,000	10,795,000	-430,000	-4%
443550	MISC CHARGES-SALES TO DEPTS	0	0	634	0	0	0	0%
450630	PUBLIC INFOR DISTRIBUTION FEE	569	559	1,809	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	1	-419	316	0	0	0	0%
460400	PROGRAM INCOME	603,847	1,009,526	1,820,125	793,700	397,472	-396,229	-50%
	TOTAL CHARGES FOR SERVICES	11,521,035	11,777,197	12,625,838	12,038,700	11,212,472	-826,229	-7%
	LICENSES AND PERMITS							
441090	PLAN REVIEW FEES	81,493	80,067	96,106	85,527	85,527	0	0%
441430	PENALTIES LATE FEES	36,418	52,273	44,563	35,000	35,000	0	0%
442000	FIRE INSPECTIONS FEES	148,825	192,295	197,987	186,192	186,192	0	0%
442010	HAZMAT FEES	665,260	686,151	711,156	905,710	905,710	0	0%
	TOTAL LICENSES AND PERMITS	931,996	1,010,786	1,049,812	1,212,429	1,212,429	0	0%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	157,637	-30,318	924,332	230,674	227,088	-3,586	-2%
460010	STATE GRANT PROCEEDS	242,075	1,387,370	-668,380	0	0	0	0%
460020	OTHER GRANT PROCEEDS	94,250	86,245	44,751	0	22,860	22,860	100%
460030	CITY MATCH OF GRANT PROCEEDS	0	-30,668	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	493,962	1,412,628	300,703	230,674	249,948	19,274	8%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	405	1,043	1,736	0	0	0	0%
	TOTAL INTEREST	405	1,043	1,736	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	RENTS AND OTHER							
450600	DONATIONS	20,241	20,467	1,700	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	14	0	0	0	0%
470400	CLAIMS SETTLEMENT	35,718	40,418	11,176	15,000	15,000	0	0%
	TOTAL RENTS AND OTHER	55,958	60,885	12,890	15,000	15,000	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	168,442	3,634	3,220,072	2,700,000	0	-2,700,000	-100%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	113,724	5,000	-108,724	-96%
	TOTAL OTHER SOURCES (USES)	168,442	3,634	3,220,072	2,813,724	5,000	-2,808,724	-100%
	TOTAL REVENUES	**13,171,797**	**14,266,173**	**17,211,050**	**16,310,527**	**12,694,849**	**-3,615,679**	**-22%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	7,570,593	8,031,856	7,947,216	7,296,838	7,498,564	201,726	3%
501002	OVERTIME - CIVILIAN	820,572	446,799	874,213	445,450	700,450	255,000	57%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	36,622	46,962	39,369	0	0	0	0%
501008	INCENTIVE PAY	1,940,709	2,020,278	2,390,140	2,230,205	2,352,997	122,792	6%
501010	SHIFT DIFFERENTIAL - CIVILIAN	56,721	64,835	58,862	57,020	57,020	0	0%
501011	PART-TIME TEMPORARY	358,997	86,548	524,174	651,371	685,571	34,200	5%
501012	UNIFORM WAGES AND SALARIES	54,128,819	55,938,776	57,262,007	60,374,823	62,804,301	2,429,479	4%
501013	OVERTIME - UNIFORM	1,629,638	1,948,782	2,645,655	1,900,000	2,062,266	162,266	9%
501014	SICK VAC LEAVE PAYOFF -UNIFORM	1,900,395	2,054,218	2,249,953	1,989,318	2,039,318	50,000	3%
501015	LONGEVITY - UNIFORM	622,040	648,454	664,092	644,688	645,522	834	0%
501016	SHIFT DIFFERENTIAL - UNIFORM	3,237	4,329	1,753	1,340	1,340	0	0%
501017	PART-TIME TEMPORARY - CADET	0	0	0	109,671	345,463	235,792	215%
501019	REIMBURSED OVERTIME	-368	0	-1,196	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	0	0	-85	0	0	0	0%
	TOTAL SALARIES & WAGES	69,067,974	71,291,836	74,656,154	75,700,723	79,192,812	3,492,089	5%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	63,485	72,452	101,753	104,617	104,076	-541	-1%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	7,537	9,911	8,317	11,992	9,294	-2,698	-22%
501102	WORKERS COMPENSATION - UNIFORM	2,425,784	2,582,128	2,663,849	2,643,487	2,846,615	203,128	8%
501103	UNEMPLOYMENT COMP - UNIFORM	63,730	61,148	67,593	168,153	72,776	-95,376	-57%
501104	LIFE INSURANCE	78,938	79,448	79,355	79,833	79,922	89	0%
501105	VSION AND DENTAL - UNIFORM	284,913	284,431	286,833	287,901	288,222	321	0%
501108	POS CITY - EMPLOYER CONTRIB	941,707	976,638	1,085,881	1,047,807	1,125,047	77,240	7%
501109	POS FIRE - EMPLOYER CONTRIB	7,404,293	8,538,653	10,291,898	12,414,614	12,542,905	128,291	1%
501114	LIFE INSURANCE - CIVILIAN	18,081	17,910	17,953	18,316	17,889	-427	-2%
501115	VISION AND DENTAL	53	0	0	0	0	0	0%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	94,761	102,151	102,336	109,501	97,048	-12,453	-11%
501124	CITY PENSION PLAN CONTRIBUTION	1,224,607	1,236,795	1,280,372	1,229,442	1,252,019	22,578	2%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
501125	FIRE PENSION PLAN CONTRIBUTION	11,231,618	11,671,462	11,569,519	12,344,819	12,890,669	545,849	4%
501129	FICA CITY MATCH - CIVILIAN	479,341	487,518	510,162	538,727	548,957	10,230	2%
501130	FICA MED- CITY MATCH-CIVILIAN	115,336	116,536	121,845	127,611	129,207	1,596	1%
501131	FICA CITY MATCH - UNIFORM	36,345	36,055	38,674	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	825,492	859,039	896,619	966,312	1,009,968	43,656	5%
501141	WORKERS COMPENSATION - CADET	3,403	3,290	2,114	548	1,728	1,179	215%
501142	UNEMPLOYMENT COMP - CADET	681	658	423	110	346	236	215%
501147	FICA CITY MATCH - CADET	20,345	4,709	32,142	6,800	21,419	14,619	215%
501148	FICA MED - CITY MATCH - CADET	4,758	1,101	7,517	1,590	5,009	3,419	215%
501150	HSA CONTRIBUTIONS	0	0	875	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	25,325,209	27,142,033	29,166,029	32,102,180	33,043,114	940,934	3%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	1,016,095	1,019,269	1,054,226	1,032,851	1,033,741	890	0%
	TOTAL CONTRACTUAL SERVICES	1,016,095	1,019,269	1,054,226	1,032,851	1,033,741	890	0%
	PROFESSIONAL SERVICES							
521010	ACOUNTING/AUDIT SERVICES	0	4,000	4,200	8,000	8,000	0	0%
521040	ASSESSMENT CENTER SERVICES	-34	6,581	3,703	7,000	7,000	0	0%
521080	DATA PROCESSING SERVICES	0	0	0	54,277	11,798	-42,479	-78%
521120	HEALTH CARE PROVIDERS SERVICES	627,567	632,435	649,029	682,765	736,175	53,410	8%
521150	EXPERT WITNESSES	923	0	0	0	0	0	0%
521170	PROMOTIONAL SERVICES	2,358	375	0	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	630,814	643,391	656,932	752,042	762,973	10,931	1%
	OUTSIDE CONTRACTS							
522010	BILLING COLLECT AGEN CONTRACTS	1,122,849	896,998	1,029,113	1,373,412	1,461,997	88,585	6%
522020	DATA PROCESS SERVICES CONTRACT	45,212	58,205	65,354	20,000	23,313	3,313	17%
522040	ENVIRONMENTAL CONTRACTS	24,109	15,841	17,664	18,039	20,399	2,360	13%
522060	MAINT SVCS CONTRACT-JANITORIAL	0	6,038	0	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	12,424	20,607	11,819	22,495	30,195	7,700	34%
522120	SECURITY CONTRACTS	105,492	77,338	89,906	78,000	78,000	0	0%
522140	TRAINING INSTRUCTION CONTRACTS	20,205	8,485	0	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	104,407	99,434	213,221	249,328	232,597	-16,731	-7%
522250	PUB SAFETY EQUIP MAINT CONTRAC	209,184	180,604	180,109	156,484	165,120	8,636	6%
522260	BLDGS FACILITIES MAINT CONTRAC	33,157	40,300	120,090	37,640	40,017	2,377	6%
522280	VEH HEAVY EQUIP OFF RD MAINT C	410,749	326,297	338,263	315,499	375,000	59,501	19%
	TOTAL OUTSIDE CONTRACTS	2,087,790	1,730,148	2,065,540	2,270,897	2,426,638	155,741	7%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	153,973	134,523	118,226	100,000	75,000	-25,000	-25%
523020	PRINT SHOP ALLOC-INTERFUND SVC	4,639	3,204	822	6,834	134	-6,700	-98%
523040	MAIL ROOM CHARGES	0	0	0	25	25	0	0%
	TOTAL INTERFUND SERVICES	158,612	137,727	119,048	106,859	75,159	-31,700	-30%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	239,981	241,342	238,733	241,319	243,732	2,413	1%
524040	OFFICE EQUIPMENT-LEASES	33,377	38,709	37,358	39,500	39,500	0	0%
	TOTAL BUILDING LEASES	273,358	280,051	276,090	280,819	283,232	2,413	1%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	659,604	836,478	804,716	750,000	750,000	0	0%
530040	LUBRICANTS ANTIFREEZE	48,218	33,229	27,616	46,000	66,000	20,000	43%
530070	PROPANE	2,902	2,216	4,678	3,125	3,125	0	0%
	TOTAL FUEL & LUBRICANTS	710,724	871,923	837,010	799,125	819,125	20,000	3%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	68,131	78,231	65,279	80,663	78,060	-2,603	-3%
531005	OTHER SUPPLIES	0	0	1,354	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	20,898	7,716	69,249	5,376	4,728	-648	-12%
531020	PROMOTIONAL SUPPLIES	6,376	16,262	46,907	48,446	50,446	2,000	4%
531030	PUBLICATIONS & SUBSCRIPTIONS	39,635	34,534	38,200	60,809	76,722	15,913	26%
531040	SUPPLIES COMPUTER EQUIPMENT	2,798	0	3,671	27,458	6,016	-21,442	-78%
531050	DESKTOP SOFTWARE SUPPLIES	0	0	0	747	0	-747	-100%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	550	550	1,377	700	700	0	0%
531080	TRAINING MATERIALS	13,202	24,378	5,514	10,870	10,770	-100	-1%
531110	CLEANING SUPPLIES	129,500	161,675	138,395	140,000	142,245	2,245	2%
531120	CLINICAL MEDICAL SUPPLIES	988,301	1,112,432	933,840	1,232,001	1,101,283	-130,718	-11%
531140	BUILDING MAINTENANCE SUPPLIES	2,049	2,898	0	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	4,805	7,528	14,099	5,750	6,150	400	7%
531170	EQUIP MAINT SUP-LOW COST ITEM	81,218	110,057	124,679	144,600	144,400	-200	0%
531180	VEHICLE MAINTENANCE SUPPLIES	843,416	1,122,983	1,381,584	887,641	865,140	-22,501	-3%
531200	UNIFORMS AND APPAREL SUPPLIES	268,211	263,282	251,642	267,045	270,025	2,980	1%
531210	INVENTORY PURCH-MAT & SUPPLIES	24,971	24,928	24,749	25,000	25,000	0	0%
531220	MAINTENANCE SUPPLIES PARTS NOC	20,292	26,878	20,808	23,345	25,500	2,155	9%
531230	SAFETY GEAR	379,923	446,097	448,411	439,414	450,454	11,040	3%
531320	OTHER EQUIPMENT 1000 -4999 99	0	0	7,985	0	0	0	0%
531999	PCARD CHARGE CLEARING ACCOUNT	0	0	-449	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	2,894,275	3,440,430	3,577,296	3,399,865	3,257,639	-142,226	-4%

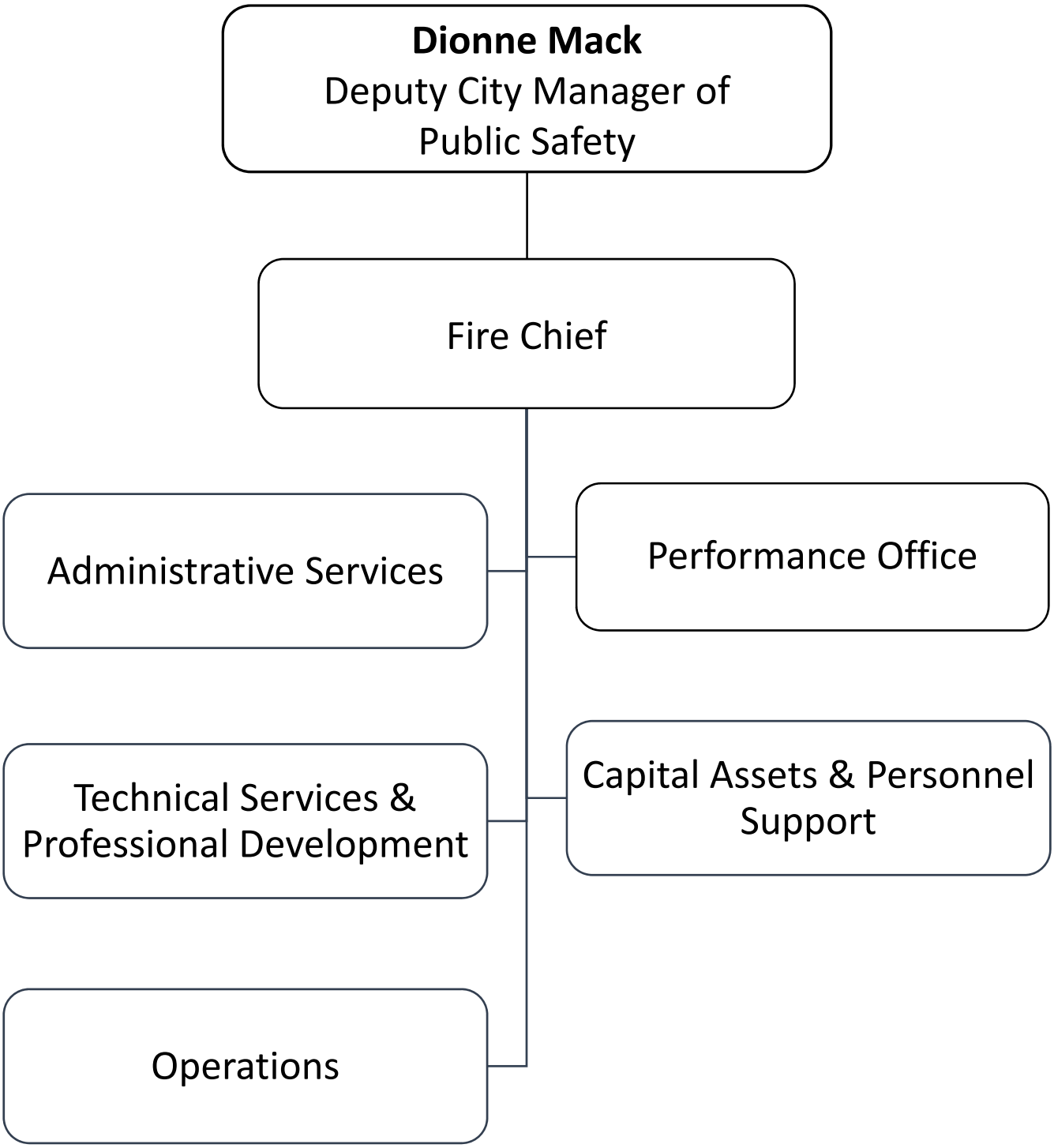
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	75,093	127,653	121,527	129,407	131,505	2,098	2%
532020	LAND LANDSCAPING - MAINT & REP	2,848	2,899	2,592	3,000	2,000	-1,000	-33%
532060	OFFICE EQUIPMENT-MAINT & REP	22,058	15,049	15,015	18,050	21,050	3,000	17%
532080	PUBLIC SAFETY EQUIP-MAINT REP	189,214	217,479	229,029	424,100	393,600	-30,500	-7%
	TOTAL MAINTENANCE & REPAIRS	289,213	363,080	368,163	574,557	548,155	-26,402	-5%
	MINOR EQUIPMENT & FURNITURE							
533020	DATA PROCESS EQP 500-4 999 99	117,210	173,968	68,636	107,185	72,972	-34,213	-32%
533030	OTHER EQUIPMENT 500-4 999 99	310,695	212,225	217,393	111,237	141,140	29,903	27%
533040	FURNITURE & EQUIP LESS 500	2,772	29,704	17,075	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	430,678	415,898	303,103	218,422	214,112	-4,310	-2%
	COMMUNICATIONS							
540020	WIRELESS COMMUNICATION SERVICE	4,251	4,015	5,038	5,052	17,652	12,600	249%
540030	POSTAGE	331	462	0	600	600	0	0%
540040	SHIPPING	3,648	2,532	1,509	3,300	3,300	0	0%
	TOTAL COMMUNICATIONS	8,230	7,009	6,547	8,952	21,552	12,600	141%
	TRAVEL							
542005	TRAVEL EXPENSE	0	0	993	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	49,967	49,894	92,062	48,319	64,285	15,966	33%
542030	MILEAGE ALLOWANCES	3,102	3,707	3,668	4,000	4,000	0	0%
	TOTAL TRAVEL	53,069	53,601	96,722	52,319	68,285	15,966	31%
	OTHER OPERATING EXPENDITURES							
544050	OPERATING CONTINGENCY RESERVE	0	0	0	191,134	0	-191,134	-100%
544060	OTHER SERVICES CHARGES EXPENSE	3,976	4,045	2,221	217	25,496	25,279	11649%
544100	PUBLIC INFORMATION PUBLICATION	868	1,962	0	0	0	0	0%
544101	PUBLIC INFORMATION SEMINAR	0	0	64	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	115,906	51,082	27,030	35,045	37,662	2,617	7%
544140	PROFESSIONAL LICENSES & MEMBER	128,892	172,924	151,523	189,681	184,081	-5,600	-3%
544240	TUITION REIMBURSEMENT	0	-3,234	0	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	249,642	226,779	180,837	416,077	247,239	-168,838	-41%
	INTEREST EXPENSE							
553000	INTEREST EXPENSE	80,530	47,309	0	0	0	0	0%
	TOTAL INTEREST EXPENSE	80,530	47,309	0	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554110	PRINCIPAL PAYMENT EXPENSE	1,624,989	1,658,210	0	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	157	-157	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	1,624,989	1,658,367	-157	0	0	0	0%
	GRANT MATCH							
560000	CITY GRANT MATCH	0	-30,668	0	-201	0	201	-100%
	TOTAL GRANT MATCH	0	-30,668	0	-201	0	201	-100%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	68,442	3,634	4,235,850	3,289,398	0	-3,289,398	-100%
	TOTAL OPERATING TRANSFERS OUT	68,442	3,634	4,235,850	3,289,398	0	-3,289,398	-100%
	CAPITAL EXPENDITURES							
580000	LAND	34,350	0	0	0	0	0	0%
580030	BUILDING IMPROVEMENTS	15,496	151,281	0	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	76,000	0	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	67,060	18,167	219,937	68,752	39,219	-29,533	-43%
580062	AMBULANCES, FIRE TRUCK, ASL	0	0	57,732	2,700,000	0	-2,700,000	-100%
580070	PUBLIC SAFETY EQUIPMENT	102,701	1,144,823	140,028	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	168,744	0	0	0	0%
580100	IT EQUIPMENT	37,014	0	0	0	0	0	0%
580120	MEDICAL SCIENTIFIC EQUIPMENT	0	0	0	35,185	0	-35,185	-100%
580150	Major Equipment	40,376	71,190	0	0	0	0	0%
580580	AUDIO VISUAL	0	5,884	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	372,997	1,391,345	586,441	2,803,937	39,219	-2,764,718	-99%
	TOTAL EXPENDITURES	**105,342,641**	**110,693,162**	**118,185,832**	**123,808,823**	**122,032,996**	**-1,775,827**	**-1%**

Fire
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	1,076.53	1,078.25	1.72
Non-General Fund	63.27	277.55	214.28
Total Authorized	**1,139.80**	**1,355.80**	**216.00**

Fire Department
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accounting/Payroll Clerk	1.00	0.00	0.00
ARFF Technician I	1.00	1.00	1.00
ARFF Training Specialist	0.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Certified Firefighter Trainee	1.00	1.00	1.00
Collectively Bargained Payroll	3.00	3.00	3.00
Communications Assistant Manager	1.00	1.00	1.00
Communications Manager	1.00	1.00	0.00
CRF Contact Tracer	0.00	0.00	150.00
CRF Emergency Medical Technician	0.00	0.00	30.00
CRF Paramedic	0.00	0.00	30.00
Departmental Human Resources Manager	1.00	1.00	1.00
Emergency Fleet Superintendent	1.00	1.00	1.00
Emergency Management Planner	0.00	0.00	1.00
Emergency Management Specialist	0.00	0.00	5.00
Facilities Maintenance Lead Worker	1.00	1.00	1.00
Facilities Maintenance Worker	0.00	1.00	1.00
Financial Research Analyst	1.00	2.00	3.00
Fire Assistant Chief	3.00	3.00	3.00
Fire Battalion Chief	27.00	27.00	28.00
Fire Captain	60.00	61.00	61.00
Fire Chief	1.00	1.00	1.00
Fire Code Compliance Inspector	12.00	10.00	10.00
Fire Code Compliance Plans Examiner	0.00	2.00	2.00
Fire Deputy Chief	6.00	6.00	6.00
Fire Lieutenant	132.00	132.00	132.00
Fire Medic	4.00	4.00	4.00
Fire Medical Lieutenant	14.00	14.00	14.00
Fire Paramedic	33.00	33.00	30.00
Fire Plan & Development Manager	0.00	1.00	1.00
Fire Records Analyst	1.00	1.00	1.00
Fire Suppression Technician	228.00	228.00	231.00
Firefighter	419.00	418.00	418.00
Fleet Maintenance Lead Technician	2.00	2.00	2.00
Fleet Maintenance Technician	10.00	10.00	10.00
Fleet Service Worker	2.00	2.00	2.00
Human Resources Analyst	2.00	2.00	2.00
Human Resources Specialist	1.00	1.00	1.00
Infectious Control/QAQI Nurse	1.00	1.00	1.00
Lead Human Resources Specialist	1.00	1.00	1.00
Lead Planner - Fire	1.00	1.00	1.00
Maintenance Service Ticket Writer	1.00	1.00	1.00
Materials Specialist	6.00	6.00	6.00
Program Coordinator	1.00	1.00	1.00

Fire Department
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Public Affairs Manager	0.00	0.00	1.00
Public Affairs Specialist	0.00	0.00	2.00
Public Safety - Public Information Officer	1.00	1.00	1.00
Public Safety Fiscal Operations Administrator	1.00	1.00	1.00
Public Safety Communicator	118.00	117.00	117.00
Public Safety Communicator Trainee	1.00	1.00	1.00
Public Safety Planner	3.00	3.00	0.00
Public Safety Shift Manager	0.00	3.00	3.00
Public Safety Shift Supervisor	16.00	14.00	14.00
Public Safety Trainer	1.00	1.00	1.00
Research Assistant	0.00	1.00	1.00
Research & Management Assistant	1.00	1.00	1.00
SCBA Training Instructor	0.80	0.80	0.80
Secretary	2.00	1.00	1.00
Senior Financial Research Analyst	2.00	2.00	1.00
Senior Human Resources Analyst	1.00	1.00	1.00
Senior Office Assistant	6.00	6.00	6.00
Senior Planner - Fire	0.00	1.00	1.00
Training Specialist	1.00	0.00	0.00
Welder	1.00	1.00	1.00
Grand Total	**1,136.80**	**1,139.80**	**1,355.80**

Municipal Court

Mission Statement

To provide impartial and equitable access to justice in a courteous, professional, and efficient manner to the El Paso Community so they can resolve their cases

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	3,118,325	2,967,274	3,061,445	3,267,855	3,337,128	69,273	2%
Employee Benefits	963,558	1,029,983	1,044,853	1,210,372	1,168,811	(41,561)	-3%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	164,999	122,058	143,424	170,500	170,000	(500)	0%
Outside Contracts	392,389	502,465	506,101	573,525	605,625	32,100	6%
Interfund Services	11,661	3,297	3,300	6,600	3,600	(3,000)	-45%
Building Leases	59,690	61,379	59,409	75,040	83,040	8,000	11%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	50,900	59,026	66,879	87,100	82,800	(4,300)	-5%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	11,910	42,118	86,222	42,000	30,500	(11,500)	-27%
Communications	130,042	171,829	188,061	300,000	270,300	(29,700)	-10%
Utilities	52,091	47,150	42,326	57,500	57,500	-	0%
Travel	15,498	8,558	18,747	19,700	17,450	(2,250)	-11%
Other Operating Expenditures	2,842	7,631	8,294	13,040	17,040	4,000	31%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	3,409	12,170	(3,617)	5,484	5,484	(0)	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	-	-	-	0%
Capital Expenditures	70,730	35,128	291,675	345,000	-	(345,000)	-100%
Total Expenditures	***5,048,044***	***5,070,068***	***5,517,119***	***6,173,716***	***5,849,277***	***(324,439)***	**-5%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	4,486,032	4,559,273	4,688,893	5,208,475	5,193,888	(14,587)	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	562,012	510,795	828,226	965,241	655,389	(309,852)	-32%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***5,048,044***	***5,070,068***	***5,517,119***	***6,173,716***	***5,849,277***	***(324,439)***	**-5%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	84.80	84.80	84.80	89.80	89.80	-	
Non-General Fund	2.10	2.10	2.60	1.60	2.85	1.25	
Total Authorized	***86.90***	***86.90***	***87.40***	***91.40***	***92.65***	***1.25***	

MUNICIPAL COURT

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	11,058	379,744	409,231	361,647	361,647	182,137	-179,510	-50%
Fines and Forfeitures	7,678,348	8,126,990	9,065,187	8,680,126	8,683,126	4,938,740	-3,741,386	-43%
TOTAL REVENUES	**7,689,406**	**8,506,734**	**9,474,418**	**9,041,773**	**9,044,773**	**5,120,877**	**-3,920,896**	**-43%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	3,048,302	2,894,128	3,001,420	3,217,549	3,217,549	3,248,640	31,091	1%
Employee Benefits	943,015	1,012,056	1,028,273	1,193,136	1,193,136	1,142,809	-50,327	-4%
Professional Services	111,007	127,203	113,624	140,000	128,000	140,000	0	0%
Outside Contracts	95,911	186,867	131,872	148,525	158,332	170,125	21,600	15%
Interfund Services	11,661	3,297	3,300	6,600	3,600	3,600	-3,000	-45%
Building Leases	59,690	61,379	59,409	75,040	71,302	83,040	8,000	11%
Materials & Supplies	12,715	24,391	31,091	30,400	33,394	36,900	6,500	21%
Minor Equipment & Furniture	3,012	11,749	53,755	5,000	5,984	7,500	2,500	50%
Communications	130,042	171,829	188,061	300,000	246,804	270,300	-29,700	-10%
Utilities	52,091	47,150	42,326	57,500	54,500	57,500	0	0%
Travel	12,336	6,425	12,773	16,500	8,386	14,250	-2,250	-14%
Other Operating Expenditures	2,842	7,631	8,204	12,740	12,400	13,740	1,000	8%
Other Non-Operating Expenditures	3,409	5,168	3,386	5,484	5,464	5,484	0	0%
Capital Expenditures	0	0	11,399	0	0	0	0	0%
TOTAL EXPENDITURES	**4,486,032**	**4,559,273**	**4,688,893**	**5,208,475**	**5,138,851**	**5,193,888**	**-14,587**	**0%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405067 REIMBURSED EXPENDITURES	0	-62	0	0	0	400	400	100%
450630 PUBLIC INFOR DISTRIBUTION FEE	9,780	11,302	11,683	11,647	11,647	5,824	-5,823	-50%
450640 BANK FEES CREDIT CARD FEES	1,278	1,225	1,025	0	0	913	913	100%
450650 MISC NON-OPERATING REVENUES	0	367,279	396,522	350,000	350,000	175,000	-175,000	-50%
TOTAL CHARGES FOR SERVICES	11,058	379,744	409,231	361,647	361,647	182,137	-179,510	-50%
FINES AND FORFEITURES								
440390 ANTICIPATED WARRANT FEES	22,370	-1,068	-1,192	0	0	0	0	0%
440400 MOVING VIOLATION FINES	2,019,772	2,925,476	3,385,635	3,150,661	3,150,661	2,075,105	-1,075,556	-34%
440410 PUBLIC INSPECTION VIOLATIONS	17,826	31,884	33,613	27,944	27,944	8,126	-19,818	-71%
440420 HEALTH CODE VIOLATIONS	11,703	14,765	15,959	11,142	11,142	6,831	-4,311	-39%
440430 ANIMAL VIOLATIONS	53,665	59,894	63,304	64,540	64,540	24,513	-40,027	-62%
440440 LIABILITY INSURANCE VIOLATIONS	1,128,350	752,197	927,692	860,073	860,073	564,580	-295,493	-34%
440450 MISDEMEANORS	116,357	122,116	121,396	116,844	116,844	59,563	-57,281	-49%
440460 MISDEMEANOR WARRANTS	5,915	0	0	0	0	0	0	0%
440470 MOVING WARRANTS	997,798	942,565	1,398,126	1,235,919	1,235,919	680,477	-555,442	-45%
440480 ARREST FEES - MOVING VIOLATION	265,657	295,789	323,832	314,185	314,185	171,481	-142,704	-45%
440490 PARKING COURT COSTS	64,164	75,990	73,563	74,543	74,543	34,223	-40,320	-54%
440500 CITY COURT COSTS	149,274	174,309	197,899	193,815	193,815	98,816	-94,999	-49%
440520 OVERPAYMENT MUNI COURT TICKETS	51,242	0	0	0	0	0	0	0%
440530 SPECIAL EXPENSE FEE	358,708	442,731	416,348	455,637	455,637	198,442	-257,195	-56%
440550 MOVING VIOLATION FORFEITS	807,147	237,385	9,757	0	0	0	0	0%
440560 PARKING FORFEITS FINES	1,476,727	1,815,257	1,815,363	1,901,461	1,901,461	915,202	-986,259	-52%
440570 APPELLATE DOCKET FEES	2,425	-775	185	500	500	0	-500	-100%
440580 RECOVERIES - PROFESSIONAL BOND	1,934	5,573	7,128	10,509	10,509	0	-10,509	-100%
440600 TIME PAYMENT FEES- MUNI COURT	61,856	161,324	198,161	188,683	188,683	50,000	-138,683	-74%
440620 CITY - FTA	32,924	35,298	36,488	35,343	35,343	21,045	-14,298	-40%
440650 TEEN COURT REVENUE	0	90	2,460	0	3,000	10,896	10,896	100%
440660 JUDICIAL SALARIES- CITY	32,534	36,191	39,469	38,327	38,327	19,440	-18,887	-49%
TOTAL FINES AND FORFEITURES	7,678,348	8,126,990	9,065,187	8,680,126	8,683,126	4,938,740	-3,741,386	-43%
TOTAL REVENUES	**7,689,406**	**8,506,734**	**9,474,418**	**9,041,773**	**9,044,773**	**5,120,877**	**-3,920,896**	**-43%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	2,830,414	2,700,002	2,799,189	3,024,808	3,024,808	3,017,234	-7,575	0%
501002 OVERTIME - CIVILIAN	44,943	20,224	29,676	19,407	19,407	19,406	-1	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	20,186	13,962	20,641	0	0	0	0	0%
501008 INCENTIVE PAY	1,050	725	900	0	0	0	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	151,259	159,215	137,187	4,000	4,000	4,000	0	0%
501011 PART-TIME TEMPORARY	0	0	13,827	169,334	169,334	208,000	38,666	23%
501030 TEMPORARY SERVICES CONTRACTS	450	0	0	0	0	0	0	0%
TOTAL SALARIES & WAGES	3,048,302	2,894,128	3,001,420	3,217,549	3,217,549	3,248,640	31,091	1%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	8,884	8,767	8,896	9,585	9,585	9,688	103	1%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	2,939	2,899	3,016	3,218	3,218	3,268	50	2%
501108 POS CITY - EMPLOYER CONTRIB	340,000	435,846	427,762	474,702	474,702	411,723	-62,979	-13%
501114 LIFE INSURANCE - CIVILIAN	7,547	7,111	7,547	7,289	7,289	7,494	205	3%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	19,141	22,955	23,905	23,840	23,840	23,840	0	0%
501124 CITY PENSION PLAN CONTRIBUTION	347,433	326,843	341,177	428,327	428,327	436,757	8,430	2%
501129 FICA CITY MATCH - CIVILIAN	175,585	168,279	175,034	199,515	199,515	202,646	3,131	2%
501130 FICA MED- CITY MATCH-CIVILIAN	41,484	39,355	40,935	46,661	46,661	47,393	732	2%
TOTAL EMPLOYEE BENEFITS	943,015	1,012,056	1,028,273	1,193,136	1,193,136	1,142,809	-50,327	-4%
PROFESSIONAL SERVICES								
521130 INTERPRETER SERVICES	111,007	127,203	113,624	140,000	128,000	140,000	0	0%
TOTAL PROFESSIONAL SERVICES	111,007	127,203	113,624	140,000	128,000	140,000	0	0%
OUTSIDE CONTRACTS								
522010 BILLING COLLECT AGEN CONTRACTS	268	428	0	0	0	0	0	0%
522050 LEGAL NOTICES CONTRACTS	0	0	203	0	0	0	0	0%
522060 MAINT SVCS CONTRACT-JANITORIAL	35,943	41,954	41,999	50,425	43,848	50,425	0	0%
522090 PRINTING SERVICES CONTRACTS	23,998	31,086	36,422	46,500	62,738	65,500	19,000	41%
522150 OUTSIDE CONTRACTS - NOC	25,544	98,338	39,123	30,100	37,858	32,700	2,600	9%
522170 INTERLOCAL AGREEMENTS	7,708	11,926	9,825	15,000	12,000	15,000	0	0%
522290 OFFICE EQUIP MAINT CONTRACTS	2,450	3,135	4,301	6,500	1,888	6,500	0	0%
TOTAL OUTSIDE CONTRACTS	95,911	186,867	131,872	148,525	158,332	170,125	21,600	15%
INTERFUND SERVICES								
523010 MOTOR POOL USAGE FEE-INTERF SV	3,300	3,300	3,300	3,600	3,600	3,600	0	0%
523020 PRINT SHOP ALLOC-INTERFUND SVC	8,361	-3	0	3,000	0	0	-3,000	-100%
TOTAL INTERFUND SERVICES	11,661	3,297	3,300	6,600	3,600	3,600	-3,000	-45%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
BUILDING LEASES								
524000 BUILDINGS-LEASES	16,460	16,635	14,884	18,000	14,982	18,000	0	0%
524040 OFFICE EQUIPMENT-LEASES	7,231	8,543	8,524	10,000	16,000	18,000	8,000	80%
524060 PARKING LOTS-LEASES	36,000	36,200	36,000	47,040	40,320	47,040	0	0%
TOTAL BUILDING LEASES	59,690	61,379	59,409	75,040	71,302	83,040	8,000	11%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	8,351	18,395	24,468	22,500	23,999	24,500	2,000	9%
531030 PUBLICATIONS & SUBSCRIPTIONS	72	188	688	700	291	700	0	0%
531110 CLEANING SUPPLIES	3,694	5,248	5,143	6,000	6,000	7,000	1,000	17%
531150 FOOD AND BEVERAGES SUPPLIES	316	469	793	700	2,518	4,200	3,500	500%
531200 UNIFORMS AND APPAREL SUPPLIES	282	91	0	500	586	500	0	0%
TOTAL MATERIALS & SUPPLIES	12,715	24,391	31,091	30,400	33,394	36,900	6,500	21%
MINOR EQUIPMENT & FURNITURE								
533030 OTHER EQUIPMENT 500-4 999 99	1,074	8,231	18,817	0	2,024	2,500	2,500	100%
533040 FURNITURE & EQUIP LESS 500	1,939	3,517	34,938	5,000	3,960	5,000	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	3,012	11,749	53,755	5,000	5,984	7,500	2,500	50%
COMMUNICATIONS								
540030 POSTAGE	130,042	171,829	188,061	300,000	246,804	270,300	-29,700	-10%
TOTAL COMMUNICATIONS	130,042	171,829	188,061	300,000	246,804	270,300	-29,700	-10%
UTILITIES								
541000 ELECTRICITY	47,784	41,869	36,615	49,000	46,000	49,000	0	0%
541010 WATER	2,589	3,727	4,117	5,500	5,500	5,500	0	0%
541020 NATURAL GAS OTHER	1,717	1,554	1,594	3,000	3,000	3,000	0	0%
TOTAL UTILITIES	52,091	47,150	42,326	57,500	54,500	57,500	0	0%
TRAVEL								
542000 TRAVEL EXPENSES - ELECTED OFFI	10,654	5,301	10,120	14,000	8,289	10,750	-3,250	-23%
542010 TRAVEL EXPENSES - EMPLOYEES	1,682	1,125	2,653	2,500	97	3,500	1,000	40%
TOTAL TRAVEL	12,336	6,425	12,773	16,500	8,386	14,250	-2,250	-14%
OTHER OPERATING EXPENDITURES								
544040 JUROR EXPENSE	0	0	0	1,500	1,500	1,500	0	0%
544060 OTHER SERVICES CHARGES EXPENSE	360	580	1,190	1,040	1,840	2,040	1,000	96%
544120 SEMINARS CONTINUING EDUCATION	1,300	4,890	4,415	7,200	6,060	7,200	0	0%
544140 PROFESSIONAL LICENSES & MEMBER	1,182	2,161	2,599	3,000	3,000	3,000	0	0%
TOTAL OTHER OPERATING EXPENDITURES	2,842	7,631	8,204	12,740	12,400	13,740	1,000	8%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
OTHER NON-OPERATING EXPENDITURES								
554020 BANK SVC CHRGS & CR CARD FEES	3,485	5,000	3,335	5,084	5,084	5,084	0	0%
554050 CHANGE FUND SHORTAGE	0	202	51	200	179	200	0	0%
554060 CASH RECEIPTS SHORT(OVER)- EXP	-76	-34	0	200	200	200	0	0%
TOTAL OTHER NON-OPERATING EXPENDITURES	3,409	5,168	3,386	5,484	5,464	5,484	0	0%
CAPITAL EXPENDITURES								
580090 FURNITURE FIXTURES & EQUIPMENT	0	0	11,399	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	0	0	11,399	0	0	0	0	0%
TOTAL EXPENDITURES	**4,486,032**	**4,559,273**	**4,688,893**	**5,208,475**	**5,138,851**	**5,193,888**	**-14,587**	**0%**

MUNICIPAL COURT

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	50,019	56,943	67,312	75,241	37,621	-37,620	-50%
Fines and Forfeitures	383,298	425,518	488,335	890,000	215,964	-674,036	-76%
Intergovernmental Revenues	48,407	46,070	8,565	0	0	0	0%
Interest	821	46,502	77,255	0	0	0	0%
Rents and Other	0	0	644	0	0	0	0%
Other Sources (Uses)	0	0	0	0	401,804	401,804	100%
TOTAL REVENUES	**482,546**	**575,034**	**642,111**	**965,241**	**655,389**	**-309,852**	**-32%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	70,023	73,146	60,025	50,306	88,488	38,182	76%
Employee Benefits	20,544	17,927	16,581	17,235	26,002	8,766	51%
Professional Services	53,992	-5,145	29,799	30,500	30,000	-500	-2%
Outside Contracts	296,478	315,598	374,229	425,000	435,500	10,500	2%
Materials & Supplies	38,185	34,636	35,788	56,700	45,900	-10,800	-19%
Minor Equipment & Furniture	8,898	30,369	32,467	37,000	23,000	-14,000	-38%
Travel	3,162	2,133	5,974	3,200	3,200	0	0%
Other Operating Expenditures	0	0	90	300	3,300	3,000	1000%
Other Non-Operating Expenditures	0	7,003	-7,003	0	0	0	0%
Capital Expenditures	70,730	35,128	280,276	345,000	0	-345,000	-100%
TOTAL EXPENDITURES	**562,012**	**510,795**	**828,226**	**965,241**	**655,389**	**-309,852**	**-32%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
440680	City-Truancy Prev & Diversion	50,019	56,943	67,312	75,241	37,621	-37,620	-50%
	TOTAL CHARGES FOR SERVICES	50,019	56,943	67,312	75,241	37,621	-37,620	-50%
	FINES AND FORFEITURES							
440455	COURT FEE	0	0	0	0	3,000	3,000	100%
440540	MUNI COURT BLDG SECURITY FUND	164,336	182,356	209,313	562,000	119,964	-442,036	-79%
440590	MUNI COURT TECH FEE COLLECTION	218,962	243,162	279,021	328,000	78,000	-250,000	-76%
440600	TIME PAYMENT FEES- MUNI COURT	0	0	0	0	15,000	15,000	100%
	TOTAL FINES AND FORFEITURES	383,298	425,518	488,335	890,000	215,964	-674,036	-76%
	INTERGOVERNMENTAL REVENUES							
460010	STATE GRANT PROCEEDS	48,407	46,070	8,565	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	48,407	46,070	8,565	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	821	46,502	77,255	0	0	0	0%
	TOTAL INTEREST	821	46,502	77,255	0	0	0	0%
	RENTS AND OTHER							
451000	UNREALIZED GAINS LOSSES	0	0	644	0	0	0	0%
	TOTAL RENTS AND OTHER	0	0	644	0	0	0	0%
	OTHER SOURCES (USES)							
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	401,804	401,804	100%
	TOTAL OTHER SOURCES (USES)	0	0	0	0	401,804	401,804	100%
	TOTAL REVENUES	**482,546**	**575,034**	**642,111**	**965,241**	**655,389**	**-309,852**	**-32%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	68,217	73,096	59,925	50,306	88,488	38,182	76%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	1,706	0	0	0	0	0	0%
501008	INCENTIVE PAY	100	50	100	0	0	0	0%
	TOTAL SALARIES & WAGES	70,023	73,146	60,025	50,306	88,488	38,182	76%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	199	201	174	146	257	111	76%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	70	69	60	50	88	38	76%
501108	POS CITY - EMPLOYER CONTRIB	5,281	6,924	6,271	5,989	6,210	221	4%
501114	LIFE INSURANCE - CIVILIAN	167	122	137	134	245	111	83%
501124	CITY PENSION PLAN CONTRIBUTION	9,585	5,175	5,481	7,068	12,433	5,365	76%
501129	FICA CITY MATCH - CIVILIAN	4,248	4,406	3,613	3,119	5,486	2,367	76%
501130	FICA MED- CITY MATCH-CIVILIAN	993	1,030	845	729	1,283	554	76%
	TOTAL EMPLOYEE BENEFITS	20,544	17,927	16,581	17,235	26,002	8,766	51%
	PROFESSIONAL SERVICES							
521080	DATA PROCESSING SERVICES	53,992	-5,545	29,799	30,000	30,000	0	0%
521130	INTERPRETER SERVICES	0	400	0	500	0	-500	-100%
	TOTAL PROFESSIONAL SERVICES	53,992	-5,145	29,799	30,500	30,000	-500	-2%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	25,523	23,499	4,500	25,000	5,000	-20,000	-80%
522120	SECURITY CONTRACTS	270,955	292,098	360,295	400,000	425,500	25,500	6%
522150	OUTSIDE CONTRACTS - NOC	0	0	9,434	0	5,000	5,000	100%
	TOTAL OUTSIDE CONTRACTS	296,478	315,598	374,229	425,000	435,500	10,500	2%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	10,195	3,626	3,665	5,000	20,500	15,500	310%
531030	PUBLICATIONS & SUBSCRIPTIONS	301	570	0	200	150	-50	-25%
531040	SUPPLIES COMPUTER EQUIPMENT	27,690	18,379	32,047	50,000	25,000	-25,000	-50%
531150	FOOD AND BEVERAGES SUPPLIES	0	119	76	500	250	-250	-50%
531300	FURNITURE 1000 - 4999 99	0	11,940	0	1,000	0	-1,000	-100%
	TOTAL MATERIALS & SUPPLIES	38,185	34,636	35,788	56,700	45,900	-10,800	-19%
	MINOR EQUIPMENT & FURNITURE							

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
533000	EQUIPMENT MAT 500 - 4 999 99	0	0	13,646	0	0	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	8,121	25,452	15,717	30,000	16,000	-14,000	-47%
533040	FURNITURE & EQUIP LESS 500	777	4,917	3,105	7,000	7,000	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	8,898	30,369	32,467	37,000	23,000	-14,000	-38%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	2,568	1,444	5,635	2,500	2,500	0	0%
542030	MILEAGE ALLOWANCES	594	689	338	700	700	0	0%
	TOTAL TRAVEL	3,162	2,133	5,974	3,200	3,200	0	0%
	OTHER OPERATING EXPENDITURES							
544040	JUROR EXPENSE	0	0	0	0	3,000	3,000	100%
544140	PROFESSIONAL LICENSES & MEMBER	0	0	90	300	300	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	0	0	90	300	3,300	3,000	1000%
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	7,003	-7,003	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	7,003	-7,003	0	0	0	0%
	CAPITAL EXPENDITURES							
580020	BUILDINGS & BLDG IMPROVEMENTS	0	0	231,851	0	0	0	0%
580080	MAJOR OFFICE EQUIP & APPLIANCE	70,730	35,128	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	48,425	345,000	0	-345,000	-100%
	TOTAL CAPITAL EXPENDITURES	70,730	35,128	280,276	345,000	0	-345,000	-100%
	TOTAL EXPENDITURES	**562,012**	**510,795**	**828,226**	**965,241**	**655,389**	**-309,852**	**-32%**

MUNICIPAL COURT

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	61,077	436,687	476,543	436,888	219,758	-217,130	-50%
Fines and Forfeitures	8,061,646	8,552,509	9,553,522	9,570,126	5,154,704	-4,415,422	-46%
Intergovernmental Revenues	48,407	46,070	8,565	0	0	0	0%
Interest	821	46,502	77,255	0	0	0	0%
Rents and Other	0	0	644	0	0	0	0%
Other Sources (Uses)	0	0	0	0	401,804	401,804	100%
TOTAL REVENUES	**8,171,951**	**9,081,768**	**10,116,529**	**10,007,014**	**5,776,266**	**-4,230,748**	**-42%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	3,118,325	2,967,274	3,061,445	3,267,855	3,337,128	69,273	2%
Employee Benefits	963,558	1,029,983	1,044,853	1,210,372	1,168,811	-41,561	-3%
Professional Services	164,999	122,058	143,424	170,500	170,000	-500	0%
Outside Contracts	392,389	502,465	506,101	573,525	605,625	32,100	6%
Interfund Services	11,661	3,297	3,300	6,600	3,600	-3,000	-45%
Building Leases	59,690	61,379	59,409	75,040	83,040	8,000	11%
Materials & Supplies	50,900	59,026	66,879	87,100	82,800	-4,300	-5%
Minor Equipment & Furniture	11,910	42,118	86,222	42,000	30,500	-11,500	-27%
Communications	130,042	171,829	188,061	300,000	270,300	-29,700	-10%
Utilities	52,091	47,150	42,326	57,500	57,500	0	0%
Travel	15,498	8,558	18,747	19,700	17,450	-2,250	-11%
Other Operating Expenditures	2,842	7,631	8,294	13,040	17,040	4,000	31%
Other Non-Operating Expenditures	3,409	12,170	-3,617	5,484	5,484	0	0%
Capital Expenditures	70,730	35,128	291,675	345,000	0	-345,000	-100%
TOTAL EXPENDITURES	**5,048,044**	**5,070,068**	**5,517,119**	**6,173,716**	**5,849,277**	**-324,439**	**-5%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	0	-62	0	0	400	400	100%
440680	City-Truancy Prev & Diversion	50,019	56,943	67,312	75,241	37,621	-37,620	-50%
450630	PUBLIC INFOR DISTRIBUTION FEE	9,780	11,302	11,683	11,647	5,824	-5,823	-50%
450640	BANK FEES CREDIT CARD FEES	1,278	1,225	1,025	0	913	913	100%
450650	MISC NON-OPERATING REVENUES	0	367,279	396,522	350,000	175,000	-175,000	-50%
	TOTAL CHARGES FOR SERVICES	61,077	436,687	476,543	436,888	219,758	-217,130	-50%
	FINES AND FORFEITURES							
440390	ANTICIPATED WARRANT FEES	22,370	-1,068	-1,192	0	0	0	0%
440400	MOVING VIOLATION FINES	2,019,772	2,925,476	3,385,635	3,150,661	2,075,105	-1,075,556	-34%
440410	PUBLIC INSPECTION VIOLATIONS	17,826	31,884	33,613	27,944	8,126	-19,818	-71%
440420	HEALTH CODE VIOLATIONS	11,703	14,765	15,959	11,142	6,831	-4,311	-39%
440430	ANIMAL VIOLATIONS	53,665	59,894	63,304	64,540	24,513	-40,027	-62%
440440	LIABILITY INSURANCE VIOLATIONS	1,128,350	752,197	927,692	860,073	564,580	-295,493	-34%
440450	MISDEMEANORS	116,357	122,116	121,396	116,844	59,563	-57,281	-49%
440455	COURT FEE	0	0	0	0	3,000	3,000	100%
440460	MISDEMEANOR WARRANTS	5,915	0	0	0	0	0	0%
440470	MOVING WARRANTS	997,798	942,565	1,398,126	1,235,919	680,477	-555,442	-45%
440480	ARREST FEES - MOVING VIOLATION	265,657	295,789	323,832	314,185	171,481	-142,704	-45%
440490	PARKING COURT COSTS	64,164	75,990	73,563	74,543	34,223	-40,320	-54%
440500	CITY COURT COSTS	149,274	174,309	197,899	193,815	98,816	-94,999	-49%
440520	OVERPAYMENT MUNI COURT TICKETS	51,242	0	0	0	0	0	0%
440530	SPECIAL EXPENSE FEE	358,708	442,731	416,348	455,637	198,442	-257,195	-56%
440540	MUNI COURT BLDG SECURITY FUND	164,336	182,356	209,313	562,000	119,964	-442,036	-79%
440550	MOVING VIOLATION FORFEITS	807,147	237,385	9,757	0	0	0	0%
440560	PARKING FORFEITS FINES	1,476,727	1,815,257	1,815,363	1,901,461	915,202	-986,259	-52%
440570	APPELLATE DOCKET FEES	2,425	-775	185	500	0	-500	-100%
440580	RECOVERIES - PROFESSIONAL BOND	1,934	5,573	7,128	10,509	0	-10,509	-100%
440590	MUNI COURT TECH FEE COLLECTION	218,962	243,162	279,021	328,000	78,000	-250,000	-76%
440600	TIME PAYMENT FEES- MUNI COURT	61,856	161,324	198,161	188,683	65,000	-123,683	-66%
440620	CITY - FTA	32,924	35,298	36,488	35,343	21,045	-14,298	-40%
440650	TEEN COURT REVENUE	0	90	2,460	0	10,896	10,896	100%
440660	JUDICIAL SALARIES- CITY	32,534	36,191	39,469	38,327	19,440	-18,887	-49%
	TOTAL FINES AND FORFEITURES	8,061,646	8,552,509	9,553,522	9,570,126	5,154,704	-4,415,422	-46%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERGOVERNMENTAL REVENUES							
460010	STATE GRANT PROCEEDS	48,407	46,070	8,565	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	48,407	46,070	8,565	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	821	46,502	77,255	0	0	0	0%
	TOTAL INTEREST	821	46,502	77,255	0	0	0	0%
	RENTS AND OTHER							
451000	UNREALIZED GAINS LOSSES	0	0	644	0	0	0	0%
	TOTAL RENTS AND OTHER	0	0	644	0	0	0	0%
	OTHER SOURCES (USES)							
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	401,804	401,804	100%
	TOTAL OTHER SOURCES (USES)	0	0	0	0	401,804	401,804	100%
	TOTAL REVENUES	**8,171,951**	**9,081,768**	**10,116,529**	**10,007,014**	**5,776,266**	**-4,230,748**	**-42%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	2,898,631	2,773,098	2,859,114	3,075,114	3,105,722	30,607	1%
501002	OVERTIME - CIVILIAN	44,943	20,224	29,676	19,407	19,406	-1	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	21,892	13,962	20,641	0	0	0	0%
501008	INCENTIVE PAY	1,150	775	1,000	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	151,259	159,215	137,187	4,000	4,000	0	0%
501011	PART-TIME TEMPORARY	0	0	13,827	169,334	208,000	38,666	23%
501030	TEMPORARY SERVICES CONTRACTS	450	0	0	0	0	0	0%
	TOTAL SALARIES & WAGES	3,118,325	2,967,274	3,061,445	3,267,855	3,337,128	69,273	2%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	9,083	8,968	9,069	9,731	9,944	214	2%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	3,010	2,968	3,076	3,268	3,357	89	3%
501108	POS CITY - EMPLOYER CONTRIB	345,281	442,770	434,033	480,691	417,933	-62,758	-13%
501114	LIFE INSURANCE - CIVILIAN	7,714	7,233	7,685	7,423	7,739	316	4%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	19,141	22,955	23,905	23,840	23,840	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	357,018	332,018	346,658	435,395	449,190	13,795	3%
501129	FICA CITY MATCH - CIVILIAN	179,834	172,685	178,648	202,634	208,132	5,498	3%
501130	FICA MED- CITY MATCH-CIVILIAN	42,478	40,386	41,780	47,390	48,676	1,286	3%
	TOTAL EMPLOYEE BENEFITS	963,558	1,029,983	1,044,853	1,210,372	1,168,811	-41,561	-3%
	PROFESSIONAL SERVICES							
521080	DATA PROCESSING SERVICES	53,992	-5,545	29,799	30,000	30,000	0	0%
521130	INTERPRETER SERVICES	111,007	127,603	113,624	140,500	140,000	-500	0%
	TOTAL PROFESSIONAL SERVICES	164,999	122,058	143,424	170,500	170,000	-500	0%
	OUTSIDE CONTRACTS							
522010	BILLING COLLECT AGEN CONTRACTS	268	428	0	0	0	0	0%
522020	DATA PROCESS SERVICES CONTRACT	25,523	23,499	4,500	25,000	5,000	-20,000	-80%
522050	LEGAL NOTICES CONTRACTS	0	0	203	0	0	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	35,943	41,954	41,999	50,425	50,425	0	0%

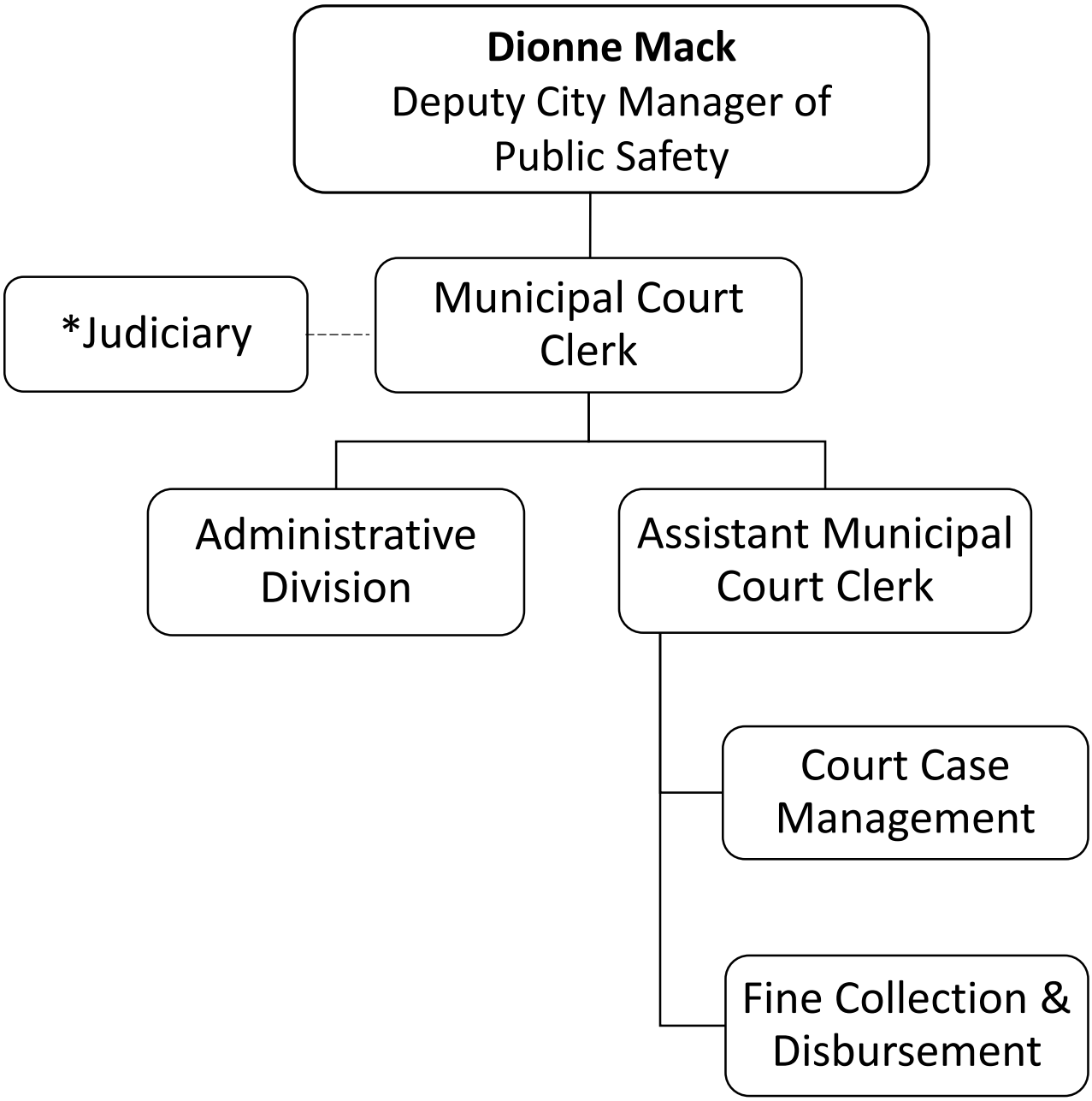
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522090	PRINTING SERVICES CONTRACTS	23,998	31,086	36,422	46,500	65,500	19,000	41%
522120	SECURITY CONTRACTS	270,955	292,098	360,295	400,000	425,500	25,500	6%
522150	OUTSIDE CONTRACTS - NOC	25,544	98,338	48,557	30,100	37,700	7,600	25%
522170	INTERLOCAL AGREEMENTS	7,708	11,926	9,825	15,000	15,000	0	0%
522290	OFFICE EQUIP MAINT CONTRACTS	2,450	3,135	4,301	6,500	6,500	0	0%
	TOTAL OUTSIDE CONTRACTS	392,389	502,465	506,101	573,525	605,625	32,100	6%
	INTERFUND SERVICES							
523010	MOTOR POOL USAGE FEE-INTERF SV	3,300	3,300	3,300	3,600	3,600	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	8,361	-3	0	3,000	0	-3,000	-100%
	TOTAL INTERFUND SERVICES	11,661	3,297	3,300	6,600	3,600	-3,000	-45%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	16,460	16,635	14,884	18,000	18,000	0	0%
524040	OFFICE EQUIPMENT-LEASES	7,231	8,543	8,524	10,000	18,000	8,000	80%
524060	PARKING LOTS-LEASES	36,000	36,200	36,000	47,040	47,040	0	0%
	TOTAL BUILDING LEASES	59,690	61,379	59,409	75,040	83,040	8,000	11%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	18,545	22,022	28,134	27,500	45,000	17,500	64%
531030	PUBLICATIONS & SUBSCRIPTIONS	373	758	688	900	850	-50	-6%
531040	SUPPLIES COMPUTER EQUIPMENT	27,690	18,379	32,047	50,000	25,000	-25,000	-50%
531110	CLEANING SUPPLIES	3,694	5,248	5,143	6,000	7,000	1,000	17%
531150	FOOD AND BEVERAGES SUPPLIES	316	588	868	1,200	4,450	3,250	271%
531200	UNIFORMS AND APPAREL SUPPLIES	282	91	0	500	500	0	0%
531300	FURNITURE 1000 - 4999 99	0	11,940	0	1,000	0	-1,000	-100%
	TOTAL MATERIALS & SUPPLIES	50,900	59,026	66,879	87,100	82,800	-4,300	-5%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	0	0	13,646	0	0	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	9,194	33,684	34,534	30,000	18,500	-11,500	-38%
533040	FURNITURE & EQUIP LESS 500	2,715	8,434	38,042	12,000	12,000	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	11,910	42,118	86,222	42,000	30,500	-11,500	-27%
	COMMUNICATIONS							
540030	POSTAGE	130,042	171,829	188,061	300,000	270,300	-29,700	-10%
	TOTAL COMMUNICATIONS	130,042	171,829	188,061	300,000	270,300	-29,700	-10%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	UTILITIES							
541000	ELECTRICITY	47,784	41,869	36,615	49,000	49,000	0	0%
541010	WATER	2,589	3,727	4,117	5,500	5,500	0	0%
541020	NATURAL GAS OTHER	1,717	1,554	1,594	3,000	3,000	0	0%
	TOTAL UTILITIES	52,091	47,150	42,326	57,500	57,500	0	0%
	TRAVEL							
542000	TRAVEL EXPENSES - ELECTED OFFI	10,654	5,301	10,120	14,000	10,750	-3,250	-23%
542010	TRAVEL EXPENSES - EMPLOYEES	4,250	2,568	8,288	5,000	6,000	1,000	20%
542030	MILEAGE ALLOWANCES	594	689	338	700	700	0	0%
	TOTAL TRAVEL	15,498	8,558	18,747	19,700	17,450	-2,250	-11%
	OTHER OPERATING EXPENDITURES							
544040	JUROR EXPENSE	0	0	0	1,500	4,500	3,000	200%
544060	OTHER SERVICES CHARGES EXPENSE	360	580	1,190	1,040	2,040	1,000	96%
544120	SEMINARS CONTINUING EDUCATION	1,300	4,890	4,415	7,200	7,200	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	1,182	2,161	2,689	3,300	3,300	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	2,842	7,631	8,294	13,040	17,040	4,000	31%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	3,485	5,000	3,335	5,084	5,084	0	0%
554050	CHANGE FUND SHORTAGE	0	202	51	200	200	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-76	-34	0	200	200	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	7,003	-7,003	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	3,409	12,170	-3,617	5,484	5,484	0	0%
	CAPITAL EXPENDITURES							
580020	BUILDINGS & BLDG IMPROVEMENTS	0	0	231,851	0	0	0	0%
580080	MAJOR OFFICE EQUIP & APPLIANCE	70,730	35,128	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	59,824	345,000	0	-345,000	-100%
	TOTAL CAPITAL EXPENDITURES	70,730	35,128	291,675	345,000	0	-345,000	-100%
	TOTAL EXPENDITURES	**5,048,044**	**5,070,068**	**5,517,119**	**6,173,716**	**5,849,277**	**-324,439**	**-5%**

Municipal Court
Proposed FY 2021 Organizational Chart



*The Municipal Court Department provides administrative support appointed judges

	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	89.80	89.80	0.00
Non-General Fund	1.60	2.85	1.25
Total Authorized	**91.40**	**92.65**	**1.25**

Municipal Court
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accounting/Payroll Clerk	1.00	1.00	1.00
Accounting/Payroll Specialist	1.00	1.00	0.00
Administrative Assistant	0.00	0.00	0.00
Assistant Municipal Clerk	1.00	1.00	1.00
Business & Customer Service As	0.00	0.00	0.00
Business & Financial Manager	0.00	0.00	1.00
Business Systems Analyst	1.00	1.00	1.00
City Clerk	0.00	0.00	0.00
Courts Assistant Municipal Clerk	0.00	0.00	0.00
Customer Relations & Billing Specialist	1.00	1.00	1.00
Customer Relations Clerk	5.00	8.00	10.00
Customer Relations Representative	14.00	15.00	15.00
Department Data Management Specialist	1.00	1.00	1.00
Deputy Court Clerk	16.00	17.00	17.00
Juvenile Case Manager	2.00	0.00	1.00
Municipal Clerk	0.00	0.00	0.00
Municipal Court Appellate Judge	1.00	1.00	1.00
Municipal Court Clerk	1.00	1.00	1.00
Municipal Court Hearing Office	1.00	1.00	1.00
Municipal Court Judge	5.00	6.00	6.00
Municipal Court Judge-Arraignment	1.00	1.00	1.00
Municipal Court Judge-Magistrate	1.00	1.00	1.00
Municipal Court Sentencing Coordinator	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00
Office Supervisor	1.00	1.00	1.00
Research Assistant	1.00	1.00	1.00
Revenue Processing Supervisor	1.00	1.00	1.00
Secretary	0.00	0.00	0.00
Senior Accountant	1.00	1.00	0.00
Senior Deputy Court Clerk	11.00	12.00	13.00
Senior Juvenile Court Case Manager	0.00	1.00	1.00
Senior Office Assistant	12.00	10.00	8.00
Senior Secretary	0.00	0.00	0.00
Sign Language Interpreter	0.00	0.00	0.00
Substitute Associate Municipal Judge	3.90	3.90	3.90
Undergraduate Intern	0.50	0.50	0.75
Warrant Supervisor	1.00	1.00	1.00
Grand Total	**87.40**	**91.40**	**92.65**

Police

Mission Statement

To provide law enforcement and community based policing services to the El Paso community so they can enjoy an enhanced quality of life without the fear of crime.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	89,668,281	93,535,304	101,320,480	104,592,689	107,681,312	3,088,623	3%
Employee Benefits	28,144,715	31,006,781	32,945,783	35,165,599	39,733,838	4,568,239	13%
Contractual Services	-	10,716	-	-	-	-	0%
Professional Services	221,641	162,968	277,845	260,116	114,719	(145,397)	-56%
Outside Contracts	5,029,039	4,522,053	5,108,767	5,868,155	5,238,827	(629,327)	-11%
Interfund Services	3,156,903	2,848,270	2,324,261	2,478,449	2,315,999	(162,450)	-7%
Building Leases	1,056,254	1,403,534	1,372,321	1,300,114	1,369,281	69,167	5%
Fuel & Lubricants	1,054,274	1,339,863	1,316,289	1,562,386	1,417,933	(144,453)	-9%
Materials & Supplies	2,575,735	1,941,184	2,215,272	2,136,307	2,356,251	219,943	10%
Maintenance & Repairs	46,249	21,737	10,804	42,950	41,950	(1,000)	-2%
Minor Equipment & Furniture	1,277,091	1,098,362	2,231,916	243,898	901,806	657,908	270%
Communications	223,833	264,873	299,595	334,367	322,512	(11,854)	-4%
Utilities	-	-	-	6,000	6,000	-	0%
Travel	296,832	254,186	356,080	89,108	143,302	54,194	61%
Other Operating Expenditures	1,254,315	1,162,808	1,175,573	711,450	712,636	1,186	0%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	10,930	12,342	13,730	12,000	14,000	2,000	17%
Grant Match	(210)	-	-	108,130	58,000	(50,130)	-46%
Operating Transfers Out	-	206	-	1,300,000	-	(1,300,000)	-100%
Capital Expenditures	253,070	15,845	302,611	1,396,000	-	(1,396,000)	-100%
Total Expenditures	***134,268,952***	***139,601,031***	***151,271,328***	***157,607,717***	***162,428,365***	***4,820,648***	**3%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	123,383,596	128,718,965	138,109,104	146,883,449	152,636,914	5,753,465	4%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	1,300,000	-	(1,300,000)	-100%
Special Revenue	10,892,696	10,882,067	12,882,868	9,424,268	9,791,452	367,183	4%
Fiduciary Funds	-	-	279,355	-	-	-	0%
Enterprise	(7,340)	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***134,268,952***	***139,601,031***	***151,271,328***	***157,607,717***	***162,428,365***	***4,820,648***	**3%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	1,302.50	1,323.10	1,381.10	1,425.10	1,426.60	1.50	
Non-General Fund	85.50	85.50	86.50	87.50	89.00	1.50	
Total Authorized	***1,388.00***	***1,408.60***	***1,467.60***	***1,512.60***	***1,515.60***	***3.00***	

POLICE

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	3,086,437	5,030,146	3,863,506	3,820,000	3,820,000	3,170,000	-650,000	-17%
Fines and Forfeitures	14,506	15,686	15,826	12,000	12,000	12,000	0	0%
Licenses and Permits	299,922	404,868	434,322	301,575	301,575	264,000	-37,575	-12%
Intergovernmental Revenues	1,500	-1,500	0	0	0	0	0	0%
Rents and Other	3	1,067	224	0	0	0	0	0%
Other Sources (Uses)	0	1	0	0	0	0	0	0%
TOTAL REVENUES	**3,402,368**	**5,450,267**	**4,313,878**	**4,133,575**	**4,133,575**	**3,446,000**	**-687,575**	**-17%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	85,771,948	88,815,310	95,812,974	100,133,009	100,133,009	102,922,819	2,789,810	3%
Employee Benefits	26,984,192	29,581,317	31,321,699	33,747,947	33,747,947	38,161,760	4,413,814	13%
Contractual Services	0	10,716	0	0	0	0	0	0%
Professional Services	221,641	162,968	277,845	260,116	91,869	114,719	-145,397	-56%
Outside Contracts	2,668,243	2,701,163	3,133,190	3,200,054	2,992,766	3,194,669	-5,385	0%
Interfund Services	3,155,827	2,847,536	2,323,153	2,476,449	2,244,934	2,313,999	-162,450	-7%
Building Leases	319,916	410,898	441,945	482,514	477,111	534,734	52,219	11%
Fuel & Lubricants	953,987	1,257,725	1,236,993	1,507,320	1,307,320	1,375,000	-132,320	-9%
Materials & Supplies	1,564,550	1,225,096	1,767,749	2,046,737	2,057,569	2,287,901	241,163	12%
Maintenance & Repairs	46,249	21,737	5,338	42,950	38,084	41,950	-1,000	-2%
Minor Equipment & Furniture	181,342	262,952	329,093	149,248	150,656	147,913	-1,335	-1%
Communications	154,016	191,527	215,069	243,573	240,890	252,080	8,507	3%
Travel	26,793	0	0	0	0	0	0	0%
Other Operating Expenditures	676,577	628,321	643,060	704,449	684,544	704,234	-215	0%
Grant Match	616,664	591,644	562,638	589,082	529,582	585,136	-3,946	-1%
Operating Transfers Out	0	205	0	1,300,000	1,300,000	0	-1,300,000	-100%
Capital Expenditures	41,650	9,850	38,358	0	0	0	0	0%
TOTAL EXPENDITURES	**123,383,596**	**128,718,965**	**138,109,104**	**146,883,449**	**145,996,282**	**152,636,914**	**5,753,465**	**4%**

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT								
	CHARGES FOR SERVICES								
405060	Reimbursed Overtime	2,262,857	3,121,517	2,696,032	2,700,000	2,700,000	2,400,000	-300,000	-11%
405067	REIMBURSED EXPENDITURES	446,758	1,074,398	807,334	800,000	800,000	600,000	-200,000	-25%
450650	MISC NON-OPERATING REVENUES	211,845	664,397	207,202	170,000	170,000	20,000	-150,000	-88%
450680	PHOTOSTATS	164,977	169,833	152,938	150,000	150,000	150,000	0	0%
	TOTAL CHARGES FOR SERVICES	3,086,437	5,030,146	3,863,506	3,820,000	3,820,000	3,170,000	-650,000	-17%
	FINES AND FORFEITURES								
440640	NARCOTICS REIMBURSEMENT FEE	14,506	15,686	15,826	12,000	12,000	12,000	0	0%
	TOTAL FINES AND FORFEITURES	14,506	15,686	15,826	12,000	12,000	12,000	0	0%
	LICENSES AND PERMITS								
441280	TAXI CAB OPERATING PERMITS	29,158	35,908	38,492	31,000	31,000	31,000	0	0%
441290	ALARMS LICENSES	190,049	300,150	355,375	200,000	200,000	200,000	0	0%
441480	DRIVERLESS RENTAL FEES	0	0	0	1,000	1,000	0	-1,000	-100%
442060	FALSE ALARM PENALTY	80,715	68,810	40,455	69,575	69,575	33,000	-36,575	-53%
	TOTAL LICENSES AND PERMITS	299,922	404,868	434,322	301,575	301,575	264,000	-37,575	-12%
	INTERGOVERNMENTAL REVENUES								
460010	STATE GRANT PROCEEDS	1,500	-1,500	0	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	1,500	-1,500	0	0	0	0	0	0%
	RENTS AND OTHER								
450600	DONATIONS	0	1,046	0	0	0	0	0	0%
450660	PENALTIES AND INTEREST	3	21	224	0	0	0	0	0%
	TOTAL RENTS AND OTHER	3	1,067	224	0	0	0	0	0%
	OTHER SOURCES (USES)								
470000	INTERFUND TRANSFERS (SOURCES)	0	1	0	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	0	1	0	0	0	0	0	0%
	TOTAL REVENUES	**3,402,368**	**5,450,267**	**4,313,878**	**4,133,575**	**4,133,575**	**3,446,000**	**-687,575**	**-17%**

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT								
	SALARIES & WAGES								
501000	NON-UNIFORM WAGES AND SALARIES	6,841,323	7,000,121	7,226,040	7,832,306	7,832,306	7,471,189	-361,117	-5%
501002	OVERTIME - CIVILIAN	24,446	41,377	95,770	50,000	50,000	90,000	40,000	80%
501003	HAZARDOUS PAY	64,229	69,506	104,927	135,650	135,650	149,256	13,606	10%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	41,308	42,001	45,642	41,000	41,000	41,000	0	0%
501008	INCENTIVE PAY	1,535,576	1,532,489	1,611,445	1,689,666	1,689,666	1,772,998	83,332	5%
501009	FIELD TRAINING OFFICER	172,521	147,818	300,428	180,000	180,000	389,868	209,868	117%
501010	SHIFT DIFFERENTIAL - CIVILIAN	6,475	6,086	4,867	6,000	6,000	6,000	0	0%
501011	PART-TIME TEMPORARY	1,159	141,868	5,504	10,175	10,175	9,048	-1,127	-11%
501012	UNIFORM WAGES AND SALARIES	66,411,577	68,292,873	73,519,775	78,221,099	78,221,099	81,825,037	3,603,938	5%
501013	OVERTIME - UNIFORM	7,291,088	7,574,301	8,275,751	8,100,000	8,100,000	8,520,000	420,000	5%
501014	SICK VAC LEAVE PAYOFF -UNIFORM	812,750	622,595	785,644	700,000	700,000	700,000	0	0%
501015	LONGEVITY - UNIFORM	599,365	601,807	622,211	650,000	650,000	652,400	2,400	0%
501016	SHIFT DIFFERENTIAL - UNIFORM	614,640	747,800	909,254	844,000	844,000	950,000	106,000	13%
501017	PART-TIME TEMPORARY - CADET	1,355,490	1,994,668	2,305,715	1,673,113	1,673,113	346,023	-1,327,090	-79%
	TOTAL SALARIES & WAGES	85,771,948	88,815,310	95,812,974	100,133,009	100,133,009	102,922,819	2,789,810	3%
	EMPLOYEE BENEFITS								
501100	WORKERS COMPENSATION- CIVILIAN	81,486	84,595	103,202	109,951	109,951	108,309	-1,641	-1%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	7,376	7,343	7,738	7,943	7,943	7,575	-368	-5%
501102	WORKERS COMPENSATION - UNIFORM	3,226,651	3,621,026	3,849,651	4,238,611	4,238,611	4,322,081	83,470	2%
501103	UNEMPLOYMENT COMP - UNIFORM	75,700	78,688	83,297	90,957	90,957	92,749	1,791	2%
501104	LIFE INSURANCE	26,250	26,649	27,759	28,790	28,790	30,192	1,402	5%
501105	VSION AND DENTAL - UNIFORM	447,788	455,084	474,017	491,836	491,836	483,800	-8,036	-2%
501108	POS CITY - EMPLOYER CONTRIB	691,026	915,109	962,172	1,031,111	1,031,111	1,109,067	77,957	8%
501110	POS POLICE - EMPLOYER CONTRIB	5,546,050	6,839,494	7,403,825	7,799,451	7,799,451	11,704,475	3,905,024	50%
501114	LIFE INSURANCE - CIVILIAN	18,592	18,734	19,358	19,803	19,803	18,832	-970	-5%
501115	VISION AND DENTAL	42	0	0	0	0	0	0	0%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	5,621	478	0	0	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	929,375	956,938	993,325	1,115,969	1,115,969	1,064,267	-51,702	-5%
501125	FIRE PENSION PLAN CONTRIBUTION	-121,181	0	0	0	0	0	0	0%
501126	POLICE PENSION PLAN CONTRIB	14,241,316	14,632,331	15,304,559	16,584,102	16,584,102	17,158,478	574,376	3%
501127	UNIFORM ALLOWANCES	95,713	91,200	100,225	90,250	90,250	93,525	3,275	4%
501129	FICA CITY MATCH - CIVILIAN	378,739	406,595	418,225	492,456	492,456	469,641	-22,815	-5%
501130	FICA MED- CITY MATCH-CIVILIAN	90,942	93,074	97,674	115,171	115,171	109,835	-5,336	-5%
501132	FICA MED CITY MATCH - UNIFORM	1,045,056	1,081,726	1,170,393	1,318,881	1,318,881	1,344,853	25,972	2%
501141	WORKERS COMPENSATION - CADET	74,194	112,630	122,970	77,967	77,967	16,125	-61,842	-79%
501142	UNEMPLOYMENT COMP - CADET	10,913	2,420	2,639	1,673	1,673	346	-1,327	-79%
501143	LIFE INSURANCE - (EXECUTIVE)	2,112	2,355	3,290	2,368	2,368	0	-2,368	-100%
501144	VISION AND DENTAL	2,376	2,650	3,701	2,664	2,664	1,138	-1,526	-57%
501147	FICA CITY MATCH - CADET	89,323	121,804	139,989	103,733	103,733	21,453	-82,280	-79%
501148	FICA MED - CITY MATCH - CADET	18,732	30,395	32,691	24,260	24,260	5,018	-19,242	-79%
501150	HSA CONTRIBUTIONS	0	0	1,000	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	26,984,192	29,581,317	31,321,699	33,747,947	33,747,947	38,161,760	4,413,814	13%

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	CONTRACTUAL SERVICES								
520010	TEMPORARY SERVICES CONTRACTS	0	10,716	0	0	0	0	0	0%
	TOTAL CONTRACTUAL SERVICES	0	10,716	0	0	0	0	0	0%
	PROFESSIONAL SERVICES								
521040	ASSESSMENT CENTER SERVICES	8,670	4,163	16,348	20,400	267	20,400	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	209,279	158,080	261,497	239,716	91,602	94,319	-145,397	-61%
521170	PROMOTIONAL SERVICES	3,693	725	0	0	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	221,641	162,968	277,845	260,116	91,869	114,719	-145,397	-56%
	OUTSIDE CONTRACTS								
522020	DATA PROCESS SERVICES CONTRACT	0	0	1,050	0	52,000	0	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	0	0	0	5,400	0	0	-5,400	-100%
522090	PRINTING SERVICES CONTRACTS	2,554	1,393	1,595	1,500	1,500	1,500	0	0%
522120	SECURITY CONTRACTS	73,468	72,299	74,021	82,346	82,346	94,640	12,294	15%
522150	OUTSIDE CONTRACTS - NOC	2,294,114	2,306,969	2,748,722	2,699,872	2,491,041	2,690,306	-9,566	0%
522170	INTERLOCAL AGREEMENTS	221,543	228,863	225,536	250,600	238,665	250,600	0	0%
522210	GROUNDKEEPING HORTI CONTRACTS	900	1,100	900	900	900	900	0	0%
522280	VEH HEAVY EQUIP OFF RD MAINT C	52,462	55,294	44,125	85,000	71,000	85,000	0	0%
522290	OFFICE EQUIP MAINT CONTRACTS	13,662	16,627	19,702	30,836	25,214	28,123	-2,713	-9%
522300	VETERINARIAN	9,540	18,618	17,538	43,600	30,100	43,600	0	0%
	TOTAL OUTSIDE CONTRACTS	2,668,243	2,701,163	3,133,190	3,200,054	2,992,766	3,194,669	-5,385	0%
	INTERFUND SERVICES								
523000	EQUIP MAINT-INTERFUND SVCS	3,138,906	2,826,086	2,294,931	2,425,000	2,215,000	2,275,000	-150,000	-6%
523020	PRINT SHOP ALLOC-INTERFUND SVC	16,921	21,450	28,223	51,449	29,934	38,999	-12,450	-24%
	TOTAL INTERFUND SERVICES	3,155,827	2,847,536	2,323,153	2,476,449	2,244,934	2,313,999	-162,450	-7%
	BUILDING LEASES								
524000	BUILDINGS-LEASES	124,666	128,036	127,968	155,046	152,181	166,666	11,619	7%
524040	OFFICE EQUIPMENT-LEASES	120,727	128,902	146,878	133,000	146,500	160,000	27,000	20%
524060	PARKING LOTS-LEASES	73,443	104,370	115,280	138,468	116,280	138,468	0	0%
524080	VEHICLES-LEASES	1,080	49,589	51,820	56,000	62,150	69,600	13,600	24%
	TOTAL BUILDING LEASES	319,916	410,898	441,945	482,514	477,111	534,734	52,219	11%
	FUEL & LUBRICANTS								
530010	GASOLINE - UNLEADED	953,987	1,257,725	1,236,993	1,507,320	1,307,320	1,375,000	-132,320	-9%
	TOTAL FUEL & LUBRICANTS	953,987	1,257,725	1,236,993	1,507,320	1,307,320	1,375,000	-132,320	-9%

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MATERIALS & SUPPLIES								
531000	OFFICE SUPPLIES	135,513	139,102	137,129	159,609	161,283	169,259	9,650	6%
531010	EQUIPMENT PURCHASE UNDER 500	77,376	105,746	78,119	50,645	68,080	69,270	18,625	37%
531020	PROMOTIONAL SUPPLIES	11,158	15,132	11,477	18,400	12,065	19,850	1,450	8%
531030	PUBLICATIONS & SUBSCRIPTIONS	12,117	50,330	16,859	60,937	51,589	55,145	-5,792	-10%
531040	SUPPLIES COMPUTER EQUIPMENT	97,780	110,136	108,016	158,500	133,269	164,611	6,111	4%
531050	DESKTOP SOFTWARE SUPPLIES	0	877	877	0	900	0	0	0%
531060	UNDERCOVER SUPPLIES & MATERIAL	0	207	0	20,400	20,400	20,000	-400	-2%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	6,906	8,418	8,559	12,568	9,500	15,750	3,182	25%
531080	TRAINING MATERIALS	13,388	14,838	16,410	26,750	18,550	26,680	-70	0%
531090	AMMUNITION SUPPLIES	458,364	0	497,176	567,381	573,381	622,623	55,242	10%
531100	ANIMALS & ANIMAL SUPPLIES	14,259	12,817	17,930	21,500	35,366	22,500	1,000	5%
531110	CLEANING SUPPLIES	43,794	46,397	50,601	59,790	66,360	62,240	2,450	4%
531120	CLINICAL MEDICAL SUPPLIES	41,057	42,388	44,140	64,820	62,505	62,710	-2,110	-3%
531130	LAND MAINTENANCE SUPPLIES	665	279	305	1,000	1,470	1,000	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	0	21	11	0	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	1,553	1,121	2,244	3,150	6,150	3,850	700	22%
531170	EQUIP MAINT SUP-LOW COST ITEM	13,214	26,224	48,230	66,385	67,200	76,003	9,618	14%
531180	VEHICLE MAINTENANCE SUPPLIES	85	0	0	0	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	365,832	348,898	399,726	391,800	400,314	444,141	52,341	13%
531220	MAINTENANCE SUPPLIES PARTS NOC	94,801	106,838	79,903	94,720	126,555	127,270	32,550	34%
531230	SAFETY GEAR	176,687	192,432	245,602	259,382	236,716	315,999	56,617	22%
531300	FURNITURE 1000 - 4999 99	0	0	4,438	7,000	3,916	7,000	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	1,655	0	2,000	2,000	2,000	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	0	1,240	0	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	1,564,550	1,225,096	1,767,749	2,046,737	2,057,569	2,287,901	241,163	12%
	MAINTENANCE & REPAIRS								
532000	BUILDINGS FACILITIES MAINT REP	3,042	850	793	4,000	4,000	4,000	0	0%
532020	LAND LANDSCAPING - MAINT & REP	186	0	0	0	0	0	0	0%
532060	OFFICE EQUIPMENT-MAINT & REP	1,920	577	531	1,950	0	950	-1,000	-51%
532080	PUBLIC SAFETY EQUIP-MAINT REP	41,100	20,310	4,014	37,000	34,084	37,000	0	0%
	TOTAL MAINTENANCE & REPAIRS	46,249	21,737	5,338	42,950	38,084	41,950	-1,000	-2%
	MINOR EQUIPMENT & FURNITURE								
533000	EQUIPMENT MAT 500 - 4 999 99	14,338	2,964	11,566	6,000	1,000	6,000	0	0%
533010	FURNITURE 500 - 4 999 99	1,955	11,110	13,682	3,050	3,230	2,000	-1,050	-34%
533020	DATA PROCESS EQP 500-4 999 99	22,864	31,348	4,774	1,200	1,200	1,200	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	142,186	217,530	295,648	138,998	145,226	138,713	-285	0%
533040	FURNITURE & EQUIP LESS 500	0	0	3,423	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	181,342	262,952	329,093	149,248	150,656	147,913	-1,335	-1%

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS								
540020	WIRELESS COMMUNICATION SERVICE	150,474	189,256	212,923	239,573	238,320	248,080	8,507	4%
540040	SHIPPING	3,542	2,271	2,145	4,000	2,570	4,000	0	0%
	TOTAL COMMUNICATIONS	154,016	191,527	215,069	243,573	240,890	252,080	8,507	3%
	TRAVEL								
542010	TRAVEL EXPENSES - EMPLOYEES	26,793	0	0	0	0	0	0	0%
	TOTAL TRAVEL	26,793	0	0	0	0	0	0	0%
	OTHER OPERATING EXPENDITURES								
544020	GENERAL LIABILITY INSURANCE EX	285,922	227,021	244,533	290,895	273,791	292,925	2,030	1%
544060	OTHER SERVICES CHARGES EXPENSE	3,818	2,330	1,958	2,500	2,620	2,500	0	0%
544080	PRISONER CUSTODY EXPENSE	374,093	374,093	374,093	375,000	374,094	375,000	0	0%
544120	SEMINARS CONTINUING EDUCATION	0	3,720	3,467	10,245	8,780	7,750	-2,495	-24%
544140	PROFESSIONAL LICENSES & MEMBER	12,744	21,832	20,024	25,809	25,259	26,059	250	1%
544240	TUITION REIMBURSEMENT	0	-675	-1,015	0	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	676,577	628,321	643,060	704,449	684,544	704,234	-215	0%
	GRANT MATCH								
560000	CITY GRANT MATCH	616,664	591,644	562,638	589,082	531,582	585,136	-3,946	-1%
560010	CITY GRANT MATCH REFUNDED	0	0	0	0	-2,000	0	0	0%
	TOTAL GRANT MATCH	616,664	591,644	562,638	589,082	529,582	585,136	-3,946	-1%
	OPERATING TRANSFERS OUT								
570000	INTERFUND TRANSFERS (USES)	0	205	0	1,300,000	1,300,000	0	-1,300,000	-100%
	TOTAL OPERATING TRANSFERS OUT	0	205	0	1,300,000	1,300,000	0	-1,300,000	-100%
	CAPITAL EXPENDITURES								
580000	LAND	41,650	0	0	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	0	0	38,358	0	0	0	0	0%
580100	IT EQUIPMENT	0	9,850	0	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	41,650	9,850	38,358	0	0	0	0	0%
	TOTAL EXPENDITURES	**123,383,596**	**128,718,965**	**138,109,104**	**146,883,449**	**145,996,282**	**152,636,914**	**5,753,465**	**4%**

POLICE

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	2,266,455	2,130,640	2,327,964	1,741,800	1,600,000	-141,800	-8%
Fines and Forfeitures	1,270,456	1,205,972	1,225,912	0	0	0	0%
Intergovernmental Revenues	6,822,584	7,073,705	8,687,939	6,333,210	6,949,476	616,266	10%
Interest	0	0	4,805	0	0	0	0%
Rents and Other	1,056,671	953,225	1,096,363	1,130,000	1,180,000	50,000	4%
Other Sources (Uses)	0	205	0	1,519,258	61,976	-1,457,283	-96%
TOTAL REVENUES	**11,416,167**	**11,363,746**	**13,342,984**	**10,724,268**	**9,791,452**	**-932,817**	**-9%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	3,896,333	4,719,993	5,507,507	4,459,679	4,758,493	298,814	7%
Employee Benefits	1,160,523	1,425,464	1,624,083	1,417,652	1,572,077	154,425	11%
Outside Contracts	2,360,796	1,820,889	1,975,578	2,668,101	2,044,158	-623,943	-23%
Interfund Services	1,076	735	1,108	2,000	2,000	0	0%
Building Leases	736,338	992,636	930,375	817,600	834,547	16,947	2%
Fuel & Lubricants	100,287	82,138	79,296	55,066	42,933	-12,133	-22%
Materials & Supplies	1,011,185	716,088	447,523	89,570	68,350	-21,220	-24%
Maintenance & Repairs	0	0	5,466	0	0	0	0%
Minor Equipment & Furniture	1,095,748	835,410	1,902,824	94,650	753,893	659,243	697%
Communications	69,816	73,346	84,526	90,793	70,432	-20,361	-22%
Utilities	0	0	0	6,000	6,000	0	0%
Travel	270,038	254,186	356,080	89,108	143,302	54,194	61%
Other Operating Expenditures	577,738	534,487	532,513	7,001	8,402	1,401	20%
Other Non-Operating Expenditures	10,930	12,342	13,730	12,000	14,000	2,000	17%
Grant Match	-616,874	-591,644	-562,638	-480,953	-527,136	-46,183	-10%
Operating Transfers Out	0	1	0	0	0	0	0%
Capital Expenditures	211,420	5,995	264,253	1,396,000	0	-1,396,000	-100%
TOTAL EXPENDITURES	**10,885,356**	**10,882,067**	**13,162,223**	**10,724,268**	**9,791,452**	**-932,817**	**-9%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
450650	MISC NON-OPERATING REVENUES	2,266,455	2,130,640	2,327,964	1,741,800	1,600,000	-141,800	-8%
	TOTAL CHARGES FOR SERVICES	2,266,455	2,130,640	2,327,964	1,741,800	1,600,000	-141,800	-8%
	FINES AND FORFEITURES							
440670	RED LIGHT CAMERA VIOLATIONS	1,270,456	1,205,972	1,225,912	0	0	0	0%
	TOTAL FINES AND FORFEITURES	1,270,456	1,205,972	1,225,912	0	0	0	0%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	3,617,155	4,210,511	4,975,170	3,915,786	4,355,186	439,400	11%
460010	STATE GRANT PROCEEDS	3,205,729	2,863,194	3,433,414	2,417,424	2,594,290	176,866	7%
460020	OTHER GRANT PROCEEDS	0	0	279,355	0	0	0	0%
460030	CITY MATCH OF GRANT PROCEEDS	-300	0	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	6,822,584	7,073,705	8,687,939	6,333,210	6,949,476	616,266	10%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	0	0	4,805	0	0	0	0%
	TOTAL INTEREST	0	0	4,805	0	0	0	0%
	RENTS AND OTHER							
451000	UNREALIZED GAINS LOSSES	0	0	40	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	1,056,671	953,225	1,096,323	1,130,000	1,180,000	50,000	4%
	TOTAL RENTS AND OTHER	1,056,671	953,225	1,096,363	1,130,000	1,180,000	50,000	4%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	205	0	1,300,000	0	-1,300,000	-100%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	219,258	61,976	-157,283	-72%
	TOTAL OTHER SOURCES (USES)	0	205	0	1,519,258	61,976	-1,457,283	-96%
	TOTAL REVENUES	**11,416,167**	**11,363,746**	**13,342,984**	**10,724,268**	**9,791,452**	**-932,817**	**-9%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	751,606	894,026	1,049,741	885,932	1,116,393	230,461	26%
501001	COMP ABS NPO AND OPEB	-7,340	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	275	3,435	1,917	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	1,446	3,332	4	0	0	0	0%
501008	INCENTIVE PAY	28,925	43,426	45,276	47,634	26,906	-20,728	-44%
501010	SHIFT DIFFERENTIAL - CIVILIAN	36	61	75	0	0	0	0%
501011	PART-TIME TEMPORARY	49,782	9,720	0	0	0	0	0%
501012	UNIFORM WAGES AND SALARIES	1,955,640	2,024,235	2,309,047	2,150,500	2,072,017	-78,483	-4%
501013	OVERTIME - UNIFORM	1,099,909	1,707,607	2,064,078	1,373,194	1,522,738	149,545	11%
501015	LONGEVITY - UNIFORM	15,330	24,749	24,805	2,420	20,438	18,018	745%
501016	SHIFT DIFFERENTIAL - UNIFORM	725	9,404	12,564	0	0	0	0%
	TOTAL SALARIES & WAGES	3,896,333	4,719,993	5,507,507	4,459,679	4,758,493	298,814	7%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	10,302	12,282	15,747	16,035	17,562	1,527	10%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	808	913	1,053	886	1,070	184	21%
501102	WORKERS COMPENSATION - UNIFORM	146,017	177,847	212,493	166,780	170,993	4,213	3%
501103	UNEMPLOYMENT COMP - UNIFORM	3,089	3,811	4,445	3,579	3,669	90	3%
501104	LIFE INSURANCE	1,986	1,253	1,185	658	624	-34	-5%
501105	VSION AND DENTAL - UNIFORM	9,632	9,977	11,231	11,234	10,660	-574	-5%
501108	POS CITY - EMPLOYER CONTRIB	83,750	102,216	123,297	78,448	110,165	31,717	40%
501110	POS POLICE - EMPLOYER CONTRIB	178,299	216,216	198,140	226,847	290,950	64,103	28%
501114	LIFE INSURANCE - CIVILIAN	1,583	1,023	1,018	1,709	2,234	525	31%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	-2,613	0	0	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	79,835	97,292	117,102	124,473	150,283	25,810	21%
501126	POLICE PENSION PLAN CONTRIB	550,142	684,412	799,633	662,110	678,834	16,724	3%
501127	UNIFORM ALLOWANCES	-2,613	0	0	5,225	0	-5,225	-100%
501129	FICA CITY MATCH - CIVILIAN	46,988	53,532	61,897	54,928	66,317	11,389	21%
501130	FICA MED- CITY MATCH-CIVILIAN	10,993	12,627	14,667	12,846	15,510	2,664	21%
501131	FICA CITY MATCH - UNIFORM	5	-5	0	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	42,370	52,067	62,176	51,895	53,206	1,311	3%
501144	VISION AND DENTAL	-49	0	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	1,160,523	1,425,464	1,624,083	1,417,652	1,572,077	154,425	11%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	0	0	66,841	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	2,150,169	1,730,778	1,738,007	2,474,592	1,788,901	-685,690	-28%
522180	GARAGE KEEPER LIENS	8,806	12,513	8,401	0	0	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522250	PUB SAFETY EQUIP MAINT CONTRAC	201,031	76,894	160,259	193,509	255,257	61,748	32%
522290	OFFICE EQUIP MAINT CONTRACTS	790	705	2,069	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	2,360,796	1,820,889	1,975,578	2,668,101	2,044,158	-623,943	-23%
	INTERFUND SERVICES							
523020	PRINT SHOP ALLOC-INTERFUND SVC	1,076	735	1,108	2,000	2,000	0	0%
	TOTAL INTERFUND SERVICES	1,076	735	1,108	2,000	2,000	0	0%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	286,340	591,112	517,765	563,000	564,650	1,650	0%
524080	VEHICLES-LEASES	449,998	401,524	412,610	254,600	269,897	15,297	6%
	TOTAL BUILDING LEASES	736,338	992,636	930,375	817,600	834,547	16,947	2%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	99,707	82,802	73,214	55,066	42,933	-12,133	-22%
530090	AVIATION FUEL	580	-664	6,082	0	0	0	0%
	TOTAL FUEL & LUBRICANTS	100,287	82,138	79,296	55,066	42,933	-12,133	-22%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	32,349	74,850	39,747	30,280	22,650	-7,630	-25%
531010	EQUIPMENT PURCHASE UNDER 500	51,744	-10,765	59,900	2,000	2,800	800	40%
531020	PROMOTIONAL SUPPLIES	2,883	986	14,807	990	1,500	510	52%
531030	PUBLICATIONS & SUBSCRIPTIONS	0	0	6,485	0	0	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	5,007	2,973	13,782	2,500	2,500	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	4,798	0	2,411	0	0	0	0%
531060	UNDERCOVER SUPPLIES & MATERIAL	59,000	61,023	40,831	22,700	31,800	9,100	40%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	0	0	176	0	0	0	0%
531080	TRAINING MATERIALS	1,400	0	1,250	0	0	0	0%
531090	AMMUNITION SUPPLIES	0	459,131	71,625	0	0	0	0%
531100	ANIMALS & ANIMAL SUPPLIES	0	33,075	0	0	0	0	0%
531110	CLEANING SUPPLIES	133	3,150	4,602	3,600	4,000	400	11%
531120	CLINICAL MEDICAL SUPPLIES	9	523	3,455	4,300	500	-3,800	-88%
531150	FOOD AND BEVERAGES SUPPLIES	1,281	741	547	0	0	0	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	475	6,600	5,413	0	0	0	0%
531180	VEHICLE MAINTENANCE SUPPLIES	140	0	0	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	0	0	9,859	700	700	0	0%
531220	MAINTENANCE SUPPLIES PARTS NOC	-867	-11,731	0	0	0	0	0%
531230	SAFETY GEAR	35,355	381	142,554	500	500	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	817,478	95,153	29,631	22,000	1,400	-20,600	-94%
531999	PCARD CHARGE CLEARING ACCOUNT	0	0	449	0	0	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TOTAL MATERIALS & SUPPLIES	1,011,185	716,088	447,523	89,570	68,350	-21,220	-24%
	MAINTENANCE & REPAIRS							
532040	VEHICLES - MAINT & REPAIRS	0	0	5,466	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	0	0	5,466	0	0	0	0%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	196,840	16,291	14,137	0	0	0	0%
533005	MINOR EQUIPMENT	0	0	77,919	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	689	8,059	75,889	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	209,418	48,487	369,640	61,250	79,325	18,075	30%
533030	OTHER EQUIPMENT 500-4 999 99	675,764	762,573	1,325,510	0	664,568	664,568	100%
533040	FURNITURE & EQUIP LESS 500	13,037	0	39,728	33,400	10,000	-23,400	-70%
	TOTAL MINOR EQUIPMENT & FURNITURE	1,095,748	835,410	1,902,824	94,650	753,893	659,243	697%
	COMMUNICATIONS							
540000	PHONE & INTERNET	0	11,412	33,054	34,700	38,077	3,377	10%
540020	WIRELESS COMMUNICATION SERVICE	69,816	61,934	51,473	56,093	32,355	-23,738	-42%
	TOTAL COMMUNICATIONS	69,816	73,346	84,526	90,793	70,432	-20,361	-22%
	UTILITIES							
541000	ELECTRICITY	0	0	0	6,000	6,000	0	0%
	TOTAL UTILITIES	0	0	0	6,000	6,000	0	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	270,038	254,186	356,080	89,108	143,302	54,194	61%
	TOTAL TRAVEL	270,038	254,186	356,080	89,108	143,302	54,194	61%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	15,591	6,817	9,159	7,001	8,402	1,401	20%
544060	OTHER SERVICES CHARGES EXPENSE	562,016	527,114	521,023	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	0	0	2,250	0	0	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	131	556	81	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	577,738	534,487	532,513	7,001	8,402	1,401	20%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	10,930	11,956	14,116	12,000	14,000	2,000	17%
554205	UNREALIZED LOSS ON INVESTMENTS	0	386	-386	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	10,930	12,342	13,730	12,000	14,000	2,000	17%
	GRANT MATCH							
560000	CITY GRANT MATCH	-616,874	-591,644	-562,638	-480,953	-527,136	-46,183	-10%
	TOTAL GRANT MATCH	-616,874	-591,644	-562,638	-480,953	-527,136	-46,183	-10%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	1	0	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	0	1	0	0	0	0	0%
	CAPITAL EXPENDITURES							
580060	CARS VANS LT TRKS MOTORCYCLE	178,543	5,995	0	96,000	0	-96,000	-100%
580100	IT EQUIPMENT	12,982	0	0	1,300,000	0	-1,300,000	-100%
580130	ANIMALS	19,895	0	0	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	0	0	264,253	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	211,420	5,995	264,253	1,396,000	0	-1,396,000	-100%
	TOTAL EXPENDITURES	**10,885,356**	**10,882,067**	**13,162,223**	**10,724,268**	**9,791,452**	**-932,817**	**-9%**

POLICE

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	5,352,893	7,160,786	6,191,470	5,561,800	4,770,000	-791,800	-14%
Fines and Forfeitures	1,284,962	1,221,658	1,241,738	12,000	12,000	0	0%
Licenses and Permits	299,922	404,868	434,322	301,575	264,000	-37,575	-12%
Intergovernmental Revenues	6,824,084	7,072,205	8,687,939	6,333,210	6,949,476	616,266	10%
Interest	0	0	4,805	0	0	0	0%
Rents and Other	1,056,674	954,292	1,096,587	1,130,000	1,180,000	50,000	4%
Other Sources (Uses)	0	206	0	1,519,258	61,976	-1,457,283	-96%
TOTAL REVENUES	**14,818,535**	**16,814,014**	**17,656,862**	**14,857,843**	**13,237,452**	**-1,620,392**	**-11%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	89,668,281	93,535,304	101,320,480	104,592,689	107,681,312	3,088,623	3%
Employee Benefits	28,144,715	31,006,781	32,945,783	35,165,599	39,733,838	4,568,239	13%
Contractual Services	0	10,716	0	0	0	0	0%
Professional Services	221,641	162,968	277,845	260,116	114,719	-145,397	-56%
Outside Contracts	5,029,039	4,522,053	5,108,767	5,868,155	5,238,827	-629,327	-11%
Interfund Services	3,156,903	2,848,270	2,324,261	2,478,449	2,315,999	-162,450	-7%
Building Leases	1,056,254	1,403,534	1,372,321	1,300,114	1,369,281	69,167	5%
Fuel & Lubricants	1,054,274	1,339,863	1,316,289	1,562,386	1,417,933	-144,453	-9%
Materials & Supplies	2,575,735	1,941,184	2,215,272	2,136,307	2,356,251	219,943	10%
Maintenance & Repairs	46,249	21,737	10,804	42,950	41,950	-1,000	-2%
Minor Equipment & Furniture	1,277,091	1,098,362	2,231,916	243,898	901,806	657,908	270%
Communications	223,833	264,873	299,595	334,367	322,512	-11,854	-4%
Utilities	0	0	0	6,000	6,000	0	0%
Travel	296,832	254,186	356,080	89,108	143,302	54,194	61%
Other Operating Expenditures	1,254,315	1,162,808	1,175,573	711,450	712,636	1,186	0%
Other Non-Operating Expenditures	10,930	12,342	13,730	12,000	14,000	2,000	17%
Grant Match	-210	0	0	108,130	58,000	-50,130	-46%
Operating Transfers Out	0	206	0	1,300,000	0	-1,300,000	-100%
Capital Expenditures	253,070	15,845	302,611	1,396,000	0	-1,396,000	-100%
TOTAL EXPENDITURES	**134,268,952**	**139,601,031**	**151,271,328**	**157,607,717**	**162,428,365**	**4,820,648**	**3%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	2,262,857	3,121,517	2,696,032	2,700,000	2,400,000	-300,000	-11%
405067	REIMBURSED EXPENDITURES	446,758	1,074,398	807,334	800,000	600,000	-200,000	-25%
450650	MISC NON-OPERATING REVENUES	2,478,301	2,795,038	2,535,166	1,911,800	1,620,000	-291,800	-15%
450680	PHOTOSTATS	164,977	169,833	152,938	150,000	150,000	0	0%
	TOTAL CHARGES FOR SERVICES	5,352,893	7,160,786	6,191,470	5,561,800	4,770,000	-791,800	-14%
	FINES AND FORFEITURES							
440640	NARCOTICS REIMBURSEMENT FEE	14,506	15,686	15,826	12,000	12,000	0	0%
440670	RED LIGHT CAMERA VIOLATIONS	1,270,456	1,205,972	1,225,912	0	0	0	0%
	TOTAL FINES AND FORFEITURES	1,284,962	1,221,658	1,241,738	12,000	12,000	0	0%
	LICENSES AND PERMITS							
441280	TAXI CAB OPERATING PERMITS	29,158	35,908	38,492	31,000	31,000	0	0%
441290	ALARMS LICENSES	190,049	300,150	355,375	200,000	200,000	0	0%
441480	DRIVERLESS RENTAL FEES	0	0	0	1,000	0	-1,000	-100%
442060	FALSE ALARM PENALTY	80,715	68,810	40,455	69,575	33,000	-36,575	-53%
	TOTAL LICENSES AND PERMITS	299,922	404,868	434,322	301,575	264,000	-37,575	-12%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	3,617,155	4,210,511	4,975,170	3,915,786	4,355,186	439,400	11%
460010	STATE GRANT PROCEEDS	3,207,229	2,861,694	3,433,414	2,417,424	2,594,290	176,866	7%
460020	OTHER GRANT PROCEEDS	0	0	279,355	0	0	0	0%
460030	CITY MATCH OF GRANT PROCEEDS	-300	0	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	6,824,084	7,072,205	8,687,939	6,333,210	6,949,476	616,266	10%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	0	0	4,805	0	0	0	0%
	TOTAL INTEREST	0	0	4,805	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	RENTS AND OTHER							
450600	DONATIONS	0	1,046	0	0	0	0	0%
450660	PENALTIES AND INTEREST	3	21	224	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	40	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	1,056,671	953,225	1,096,323	1,130,000	1,180,000	50,000	4%
	TOTAL RENTS AND OTHER	1,056,674	954,292	1,096,587	1,130,000	1,180,000	50,000	4%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	206	0	1,300,000	0	-1,300,000	-100%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	219,258	61,976	-157,283	-72%
	TOTAL OTHER SOURCES (USES)	0	206	0	1,519,258	61,976	-1,457,283	-96%
	TOTAL REVENUES	**14,818,535**	**16,814,014**	**17,656,862**	**14,857,843**	**13,237,452**	**-1,620,392**	**-11%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	7,592,929	7,894,146	8,275,781	8,718,238	8,587,583	-130,656	-1%
501001	COMP ABS NPO AND OPEB	-7,340	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	24,721	44,812	97,687	50,000	90,000	40,000	80%
501003	HAZARDOUS PAY	64,229	69,506	104,927	135,650	149,256	13,606	10%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	42,754	45,332	45,646	41,000	41,000	0	0%
501008	INCENTIVE PAY	1,564,502	1,575,915	1,656,721	1,737,300	1,799,904	62,604	4%
501009	FIELD TRAINING OFFICER	172,521	147,818	300,428	180,000	389,868	209,868	117%
501010	SHIFT DIFFERENTIAL - CIVILIAN	6,511	6,147	4,942	6,000	6,000	0	0%
501011	PART-TIME TEMPORARY	50,941	151,588	5,504	10,175	9,048	-1,127	-11%
501012	UNIFORM WAGES AND SALARIES	68,367,217	70,317,109	75,828,822	80,371,598	83,897,054	3,525,456	4%
501013	OVERTIME - UNIFORM	8,390,996	9,281,908	10,339,829	9,473,194	10,042,738	569,545	6%
501014	SICK VAC LEAVE PAYOFF -UNIFORM	812,750	622,595	785,644	700,000	700,000	0	0%
501015	LONGEVITY - UNIFORM	614,695	626,556	647,016	652,420	672,838	20,418	3%
501016	SHIFT DIFFERENTIAL - UNIFORM	615,365	757,204	921,818	844,000	950,000	106,000	13%
501017	PART-TIME TEMPORARY - CADET	1,355,490	1,994,668	2,305,715	1,673,113	346,023	-1,327,090	-79%
	TOTAL SALARIES & WAGES	89,668,281	93,535,304	101,320,480	104,592,689	107,681,312	3,088,623	3%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	91,788	96,877	118,949	125,985	125,871	-114	0%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	8,183	8,256	8,791	8,829	8,645	-184	-2%
501102	WORKERS COMPENSATION - UNIFORM	3,372,668	3,798,873	4,062,143	4,405,391	4,493,074	87,683	2%
501103	UNEMPLOYMENT COMP - UNIFORM	78,789	82,499	87,742	94,536	96,418	1,882	2%
501104	LIFE INSURANCE	28,236	27,902	28,944	29,448	30,816	1,368	5%
501105	VSION AND DENTAL - UNIFORM	457,420	465,061	485,248	503,070	494,460	-8,610	-2%
501108	POS CITY - EMPLOYER CONTRIB	774,776	1,017,324	1,085,469	1,109,559	1,219,233	109,674	10%
501110	POS POLICE - EMPLOYER CONTRIB	5,724,350	7,055,710	7,601,966	8,026,298	11,995,425	3,969,127	49%
501114	LIFE INSURANCE - CIVILIAN	20,175	19,756	20,375	21,511	21,066	-445	-2%
501115	VISION AND DENTAL	42	0	0	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	3,008	478	0	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	1,009,210	1,054,230	1,110,427	1,240,443	1,214,551	-25,892	-2%
501125	FIRE PENSION PLAN CONTRIBUTION	-121,181	0	0	0	0	0	0%
501126	POLICE PENSION PLAN CONTRIB	14,791,458	15,316,743	16,104,192	17,246,212	17,837,312	591,100	3%
501127	UNIFORM ALLOWANCES	93,100	91,200	100,225	95,475	93,525	-1,950	-2%
501129	FICA CITY MATCH - CIVILIAN	425,727	460,128	480,123	547,384	535,958	-11,426	-2%
501130	FICA MED- CITY MATCH-CIVILIAN	101,935	105,701	112,341	128,017	125,345	-2,672	-2%
501131	FICA CITY MATCH - UNIFORM	5	-5	0	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	1,087,426	1,133,793	1,232,568	1,370,776	1,398,059	27,283	2%
501141	WORKERS COMPENSATION - CADET	74,194	112,630	122,970	77,967	16,125	-61,842	-79%
501142	UNEMPLOYMENT COMP - CADET	10,913	2,420	2,639	1,673	346	-1,327	-79%
501143	LIFE INSURANCE - (EXECUTIVE)	2,112	2,355	3,290	2,368	0	-2,368	-100%
501144	VISION AND DENTAL	2,327	2,650	3,701	2,664	1,138	-1,526	-57%
501147	FICA CITY MATCH - CADET	89,323	121,804	139,989	103,733	21,453	-82,280	-79%
501148	FICA MED - CITY MATCH - CADET	18,732	30,395	32,691	24,260	5,018	-19,242	-79%
501150	HSA CONTRIBUTIONS	0	0	1,000	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	28,144,715	31,006,781	32,945,783	35,165,599	39,733,838	4,568,239	13%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	0	10,716	0	0	0	0	0%
	TOTAL CONTRACTUAL SERVICES	0	10,716	0	0	0	0	0%
	PROFESSIONAL SERVICES							
521040	ASSESSMENT CENTER SERVICES	8,670	4,163	16,348	20,400	20,400	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	209,279	158,080	261,497	239,716	94,319	-145,397	-61%
521170	PROMOTIONAL SERVICES	3,693	725	0	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	221,641	162,968	277,845	260,116	114,719	-145,397	-56%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	0	0	67,891	0	0	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	0	0	0	5,400	0	-5,400	-100%
522090	PRINTING SERVICES CONTRACTS	2,554	1,393	1,595	1,500	1,500	0	0%
522120	SECURITY CONTRACTS	73,468	72,299	74,021	82,346	94,640	12,294	15%
522150	OUTSIDE CONTRACTS - NOC	4,444,283	4,037,747	4,486,729	5,174,464	4,479,207	-695,256	-13%
522170	INTERLOCAL AGREEMENTS	221,543	228,863	225,536	250,600	250,600	0	0%
522180	GARAGE KEEPER LIENS	8,806	12,513	8,401	0	0	0	0%
522210	GROUNDKEEPING HORTI CONTRACTS	900	1,100	900	900	900	0	0%
522250	PUB SAFETY EQUIP MAINT CONTRAC	201,031	76,894	160,259	193,509	255,257	61,748	32%
522280	VEH HEAVY EQUIP OFF RD MAINT C	52,462	55,294	44,125	85,000	85,000	0	0%
522290	OFFICE EQUIP MAINT CONTRACTS	14,452	17,332	21,771	30,836	28,123	-2,713	-9%
522300	VETERINARIAN	9,540	18,618	17,538	43,600	43,600	0	0%
	TOTAL OUTSIDE CONTRACTS	5,029,039	4,522,053	5,108,767	5,868,155	5,238,827	-629,327	-11%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	3,138,906	2,826,086	2,294,931	2,425,000	2,275,000	-150,000	-6%
523020	PRINT SHOP ALLOC-INTERFUND SVC	17,997	22,185	29,331	53,449	40,999	-12,450	-23%
	TOTAL INTERFUND SERVICES	3,156,903	2,848,270	2,324,261	2,478,449	2,315,999	-162,450	-7%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	411,006	719,148	645,733	718,046	731,316	13,269	2%
524040	OFFICE EQUIPMENT-LEASES	120,727	128,902	146,878	133,000	160,000	27,000	20%
524060	PARKING LOTS-LEASES	73,443	104,370	115,280	138,468	138,468	0	0%
524080	VEHICLES-LEASES	451,078	451,113	464,430	310,600	339,497	28,897	9%
	TOTAL BUILDING LEASES	1,056,254	1,403,534	1,372,321	1,300,114	1,369,281	69,167	5%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	1,053,694	1,340,527	1,310,207	1,562,386	1,417,933	-144,453	-9%
530090	AVIATION FUEL	580	-664	6,082	0	0	0	0%
	TOTAL FUEL & LUBRICANTS	1,054,274	1,339,863	1,316,289	1,562,386	1,417,933	-144,453	-9%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	167,861	213,952	176,876	189,889	191,909	2,020	1%
531010	EQUIPMENT PURCHASE UNDER 500	129,120	94,981	138,019	52,645	72,070	19,425	37%
531020	PROMOTIONAL SUPPLIES	14,042	16,119	26,284	19,390	21,350	1,960	10%
531030	PUBLICATIONS & SUBSCRIPTIONS	12,117	50,330	23,344	60,937	55,145	-5,792	-10%
531040	SUPPLIES COMPUTER EQUIPMENT	102,787	113,109	121,798	161,000	167,111	6,111	4%
531050	DESKTOP SOFTWARE SUPPLIES	4,798	877	3,288	0	0	0	0%
531060	UNDERCOVER SUPPLIES & MATERIAL	59,000	61,230	40,831	43,100	51,800	8,700	20%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	6,906	8,418	8,734	12,568	15,750	3,182	25%
531080	TRAINING MATERIALS	14,788	14,838	17,660	26,750	26,680	-70	0%
531090	AMMUNITION SUPPLIES	458,364	459,131	568,800	567,381	622,623	55,242	10%
531100	ANIMALS & ANIMAL SUPPLIES	14,259	45,892	17,930	21,500	22,500	1,000	5%
531110	CLEANING SUPPLIES	43,928	49,546	55,203	63,390	66,240	2,850	4%
531120	CLINICAL MEDICAL SUPPLIES	41,065	42,911	47,594	69,120	63,210	-5,910	-9%
531130	LAND MAINTENANCE SUPPLIES	665	279	305	1,000	1,000	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	0	21	11	0	0	0	0%

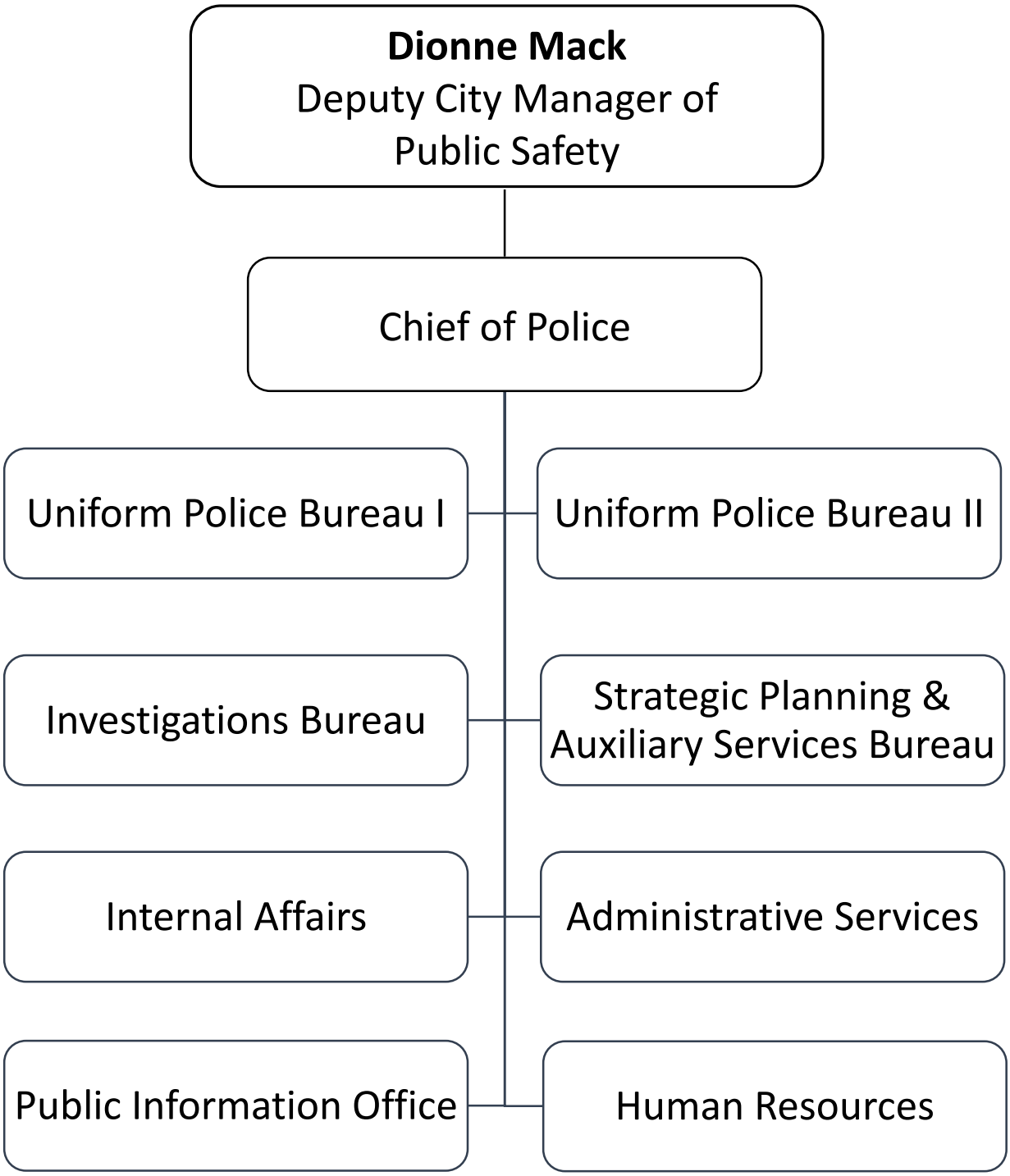
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531150	FOOD AND BEVERAGES SUPPLIES	2,834	1,861	2,791	3,150	3,850	700	22%
531170	EQUIP MAINT SUP-LOW COST ITEM	13,689	32,824	53,643	66,385	76,003	9,618	14%
531180	VEHICLE MAINTENANCE SUPPLIES	225	0	0	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	365,832	348,898	409,585	392,500	444,841	52,341	13%
531220	MAINTENANCE SUPPLIES PARTS NOC	93,934	95,107	79,903	94,720	127,270	32,550	34%
531230	SAFETY GEAR	212,042	192,813	388,155	259,882	316,499	56,617	22%
531300	FURNITURE 1000 - 4999 99	0	0	4,438	7,000	7,000	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	1,655	0	2,000	2,000	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	817,478	96,393	29,631	22,000	1,400	-20,600	-94%
531999	PCARD CHARGE CLEARING ACCOUNT	0	0	449	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	2,575,735	1,941,184	2,215,272	2,136,307	2,356,251	219,943	10%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	3,042	850	793	4,000	4,000	0	0%
532020	LAND LANDSCAPING - MAINT & REP	186	0	0	0	0	0	0%
532040	VEHICLES - MAINT & REPAIRS	0	0	5,466	0	0	0	0%
532060	OFFICE EQUIPMENT-MAINT & REP	1,920	577	531	1,950	950	-1,000	-51%
532080	PUBLIC SAFETY EQUIP-MAINT REP	41,100	20,310	4,014	37,000	37,000	0	0%
	TOTAL MAINTENANCE & REPAIRS	46,249	21,737	10,804	42,950	41,950	-1,000	-2%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	211,178	19,255	25,702	6,000	6,000	0	0%
533005	MINOR EQUIPMENT	0	0	77,919	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	2,644	19,169	89,572	3,050	2,000	-1,050	-34%
533020	DATA PROCESS EQP 500-4 999 99	232,282	79,834	374,414	62,450	80,525	18,075	29%
533030	OTHER EQUIPMENT 500-4 999 99	817,951	980,103	1,621,158	138,998	803,281	664,283	478%
533040	FURNITURE & EQUIP LESS 500	13,037	0	43,151	33,400	10,000	-23,400	-70%
	TOTAL MINOR EQUIPMENT & FURNITURE	1,277,091	1,098,362	2,231,916	243,898	901,806	657,908	270%
	COMMUNICATIONS							
540000	PHONE & INTERNET	0	11,412	33,054	34,700	38,077	3,377	10%
540020	WIRELESS COMMUNICATION SERVICE	220,290	251,190	264,396	295,667	280,435	-15,231	-5%
540040	SHIPPING	3,542	2,271	2,145	4,000	4,000	0	0%
	TOTAL COMMUNICATIONS	223,833	264,873	299,595	334,367	322,512	-11,854	-4%
	UTILITIES							
541000	ELECTRICITY	0	0	0	6,000	6,000	0	0%
	TOTAL UTILITIES	0	0	0	6,000	6,000	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	296,832	254,186	356,080	89,108	143,302	54,194	61%
	TOTAL TRAVEL	296,832	254,186	356,080	89,108	143,302	54,194	61%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	301,513	233,837	253,692	297,896	301,327	3,431	1%
544060	OTHER SERVICES CHARGES EXPENSE	565,834	529,444	522,981	2,500	2,500	0	0%
544080	PRISONER CUSTODY EXPENSE	374,093	374,093	374,093	375,000	375,000	0	0%
544120	SEMINARS CONTINUING EDUCATION	0	3,720	5,717	10,245	7,750	-2,495	-24%
544140	PROFESSIONAL LICENSES & MEMBER	12,875	22,388	20,105	25,809	26,059	250	1%
544240	TUITION REIMBURSEMENT	0	-675	-1,015	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	1,254,315	1,162,808	1,175,573	711,450	712,636	1,186	0%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	10,930	11,956	14,116	12,000	14,000	2,000	17%
554205	UNREALIZED LOSS ON INVESTMENTS	0	386	-386	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	10,930	12,342	13,730	12,000	14,000	2,000	17%
	GRANT MATCH							
560000	CITY GRANT MATCH	-210	0	0	108,130	58,000	-50,130	-46%
	TOTAL GRANT MATCH	-210	0	0	108,130	58,000	-50,130	-46%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	206	0	1,300,000	0	-1,300,000	-100%
	TOTAL OPERATING TRANSFERS OUT	0	206	0	1,300,000	0	-1,300,000	-100%
	CAPITAL EXPENDITURES							
580000	LAND	41,650	0	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	178,543	5,995	38,358	96,000	0	-96,000	-100%
580070	PUBLIC SAFETY EQUIPMENT	0	0	0	0	0	0	0%
580100	IT EQUIPMENT	12,982	9,850	0	1,300,000	0	-1,300,000	-100%
580130	ANIMALS	19,895	0	0	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	0	0	264,253	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	253,070	15,845	302,611	1,396,000	0	-1,396,000	-100%
	TOTAL EXPENDITURES	**134,268,952**	**139,601,031**	**151,271,328**	**157,607,717**	**162,428,365**	**4,820,648**	**3%**

Police
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	1,425.10	1,426.60	1.50
Non-General Fund	87.50	89.00	1.50
Total Authorized	**1,512.60**	**1,515.60**	**3.00**

Police
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
(Con) Office of Prof Accountability Director	0.00	0.00	0.00
Accountant	3.00	3.00	3.00
Accounting/Payroll Clerk	2.00	2.00	1.00
Accounting/Payroll Specialist	3.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Auto Theft Public Awareness Manager	1.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Collectively Bargained Payroll Clerk	4.00	4.00	4.00
Court Liaison Supervisor	1.00	1.00	1.00
Crime Analyst	4.00	4.00	4.00
Crime Stoppers Coordinator	0.00	2.00	2.00
Criminal Intelligence Liaison	1.00	1.00	1.00
Departmental Human Resources Manager	1.00	1.00	1.00
Fleet & Bldg Maintenance Superintendent	1.00	1.00	1.00
Fleet Services Coordinator	1.00	1.00	1.00
Grant Accounting/Payroll Clerk	0.00	0.00	0.00
Grant Project Manager	1.00	1.00	1.00
HIDTA Fiscal Administrator	1.00	1.00	1.00
Human Resources Analyst	2.00	1.00	1.00
Human Resources Specialist	3.00	3.00	3.00
Latent Print Examiner	1.00	1.00	1.00
Latent Print Examiner Supervisor	1.00	1.00	1.00
Lead Human Resources Specialist	0.00	1.00	1.00
Lead Public Affairs Coordinator	1.00	1.00	0.00
Marketing & Customer Relations Coordinator	1.00	0.00	0.00
Materials Specialist	2.00	2.00	2.00
Neighborhood Relations Coordinator	2.00	2.00	2.00
Office Manager	6.00	6.00	6.00
Parking & Traffic Controller	13.00	13.00	13.00
Parking Enforcement Controller	9.00	9.00	9.00
Photographic Laboratory Senior Technician	1.00	1.00	1.00
Photographic Laboratory Technician	1.00	2.00	2.00
Police Administrative Services	1.00	1.00	1.00
Police Assistant Chief	4.00	4.00	4.00
Police Chief	1.00	1.00	1.00
Police Commander	7.00	7.00	7.00
Police Detective	176.00	175.00	175.00
Police Interagency Program Coordinator	1.00	0.00	0.00
Police Lieutenant	44.00	44.00	44.00
Police Officer	844.00	884.00	884.00
Police Planner	1.00	1.00	1.00
Police Records Specialist	43.00	42.00	43.00
Police Records Supervisor	1.00	1.00	1.00
Police Records Unit Supervisor	5.00	4.00	4.00
Police Sergeant	135.00	136.00	138.00

Police
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Police Support Services Specialist	5.00	5.00	5.00
Police Toxicologist	2.00	2.00	2.00
Police Trainee	4.00	4.00	4.00
Project Accountant	1.00	1.00	1.00
Property & Disposition Specialist	6.00	7.00	7.00
Property & Evidence Specialist	10.00	10.00	9.00
Property & Evidence Supervisor	2.00	2.00	3.00
PS Report Taker Supervisor	0.00	1.00	1.00
Public Safety Communications Specialist	2.00	2.00	2.00
Public Safety Report Taker	13.00	16.00	16.00
Research Assistant	11.00	12.00	12.00
Safe Communities Coordinator	1.00	1.00	1.00
Secretary	9.00	8.00	8.00
Senior Accountant	2.00	2.00	2.00
Senior Accounting/Payroll Specialist	2.00	3.00	4.00
Senior Grant Planner	1.00	1.00	1.00
Senior Human Resources Analyst	1.00	1.00	1.00
Senior Latent Print Examiner	1.00	1.00	1.00
Senior Office Assistant	22.00	22.00	22.00
Senior Secretary	12.00	13.00	13.00
Senior Crime Analyst	0.00	0.00	2.00
SHOCAP Office Assist	1.00	1.00	1.00
Texas Anti-Gang Administrative Assistant	1.00	1.00	0.00
Texas Anti-Gang Center Administrator	1.00	1.00	1.00
Texas Anti-Gang Center Analyst	1.00	1.00	2.00
Tow Truck Operator	3.00	3.00	3.00
Training Technician	8.00	8.00	8.00
Translation Specialist	1.00	1.00	1.00
V.O.E. Clerk	0.60	0.60	0.60
Vehicle for Hire Inspector	4.00	3.00	2.00
Vehicle for Hire Supervisor	0.00	1.00	1.00
Victim Svs Resp Team Case Mgr	6.00	6.00	6.00
Volunteer Services Specialist	1.00	1.00	1.00
Grand Total	**1,467.60**	**1,512.60**	**1,515.60**

Goal 3

Promote the Visual Image of El Paso

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	5,514,957	5,779,411	5,617,096	5,446,969	5,124,893	(322,075)	-6%
Employee Benefits	1,919,005	1,988,883	2,021,865	1,875,765	1,815,799	(59,966)	-3%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	4,518	4,923	4,541	-	-	-	0%
Outside Contracts	503,800	296,436	176,589	52,200	45,200	(7,000)	-13%
Interfund Services	101,316	100,444	112,456	83,800	83,800	-	0%
Building Leases	14,209	7,000	26,787	21,500	23,500	2,000	9%
Fuel & Lubricants	68,147	89,665	85,847	64,000	64,000	-	0%
Materials & Supplies	64,178	84,573	96,986	98,200	100,700	2,500	3%
Maintenance & Repairs	8,844	-	-	-	-	-	0%
Minor Equipment & Furniture	715	346	-	-	-	-	0%
Communications	10,350	26,230	12,763	2,000	2,000	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	10,222	17,458	15,251	15,000	15,000	-	0%
Other Operating Expenditures	122,329	54,459	55,950	65,650	68,150	2,500	4%
Community Service Projects	140,000	160,000	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	204	2,856	(2,838)	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	3,295,713	30,184	-	-	-	0%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	***8,482,793***	***11,908,396***	***8,253,477***	***7,725,084***	***7,343,043***	***(382,042)***	**-5%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	7,228,254	7,442,336	7,467,007	7,725,084	7,343,043	(382,042)	-5%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	845,595	(780)	-	-	-	0%
Special Revenue	1,259,433	3,620,465	787,250	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	(4,893)	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***8,482,793***	***11,908,396***	***8,253,477***	***7,725,084***	***7,343,043***	***(382,042)***	**-5%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	120.00	120.00	122.00	123.00	123.00	-	
Non-General Fund	15.00	15.00	15.00	-	-	-	
Total Authorized	***135.00***	***135.00***	***137.00***	***123.00***	***123.00***	**-**	

Goal Team 3

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	30,441	91,556	67,628	65,500	65,500	52,650	-12,850	-20%
Fines and Forfeitures	1,114	0	0	0	0	0	0	0%
Licenses and Permits	12,373,964	12,000,701	12,336,435	10,997,482	10,997,482	8,681,449	-2,316,033	-21%
Rents and Other	100	0	0	0	0	0	0	0%
Other Sources (Uses)	0	409,136	0	0	0	0	0	0%
TOTAL REVENUES	**12,405,619**	**12,501,393**	**12,404,062**	**11,062,982**	**11,062,982**	**8,734,099**	**-2,328,883**	**-21%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	5,102,096	5,276,821	5,215,648	5,446,969	5,446,969	5,124,893	-322,075	-6%
Employee Benefits	1,742,750	1,785,448	1,825,065	1,875,765	1,875,765	1,815,799	-59,966	-3%
Outside Contracts	88,429	79,619	70,687	52,200	31,944	45,200	-7,000	-13%
Interfund Services	84,447	81,925	100,188	83,800	83,800	83,800	0	0%
Building Leases	14,209	7,000	23,338	21,500	21,500	23,500	2,000	9%
Fuel & Lubricants	60,227	78,381	76,296	64,000	64,000	64,000	0	0%
Materials & Supplies	58,929	73,744	91,372	98,200	52,260	100,700	2,500	3%
Maintenance & Repairs	8,844	0	0	0	0	0	0	0%
Communications	0	0	0	2,000	2,000	2,000	0	0%
Travel	11,908	12,100	15,251	15,000	11,767	15,000	0	0%
Other Operating Expenditures	56,211	47,298	49,143	65,650	49,571	68,150	2,500	4%
Other Non-Operating Expenditures	204	0	18	0	0	0	0	0%
TOTAL EXPENDITURES	**7,228,254**	**7,442,336**	**7,467,007**	**7,725,084**	**7,639,576**	**7,343,043**	**-382,042**	**-5%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405067 REIMBURSED EXPENDITURES	8,947	61,800	11,663	45,000	45,000	37,000	-8,000	-18%
440200 METER REVENUE	3,807	3,648	3,341	2,500	2,500	1,650	-850	-34%
450640 BANK FEES CREDIT CARD FEES	7,314	17,994	25,937	18,000	18,000	14,000	-4,000	-22%
450645 SOFTWARE MNTC FEE ACCELA	0	-33	0	0	0	0	0	0%
450650 MISC NON-OPERATING REVENUES	10,373	8,147	26,686	0	0	0	0	0%
TOTAL CHARGES FOR SERVICES	30,441	91,556	67,628	65,500	65,500	52,650	-12,850	-20%
FINES AND FORFEITURES								
440510 UNDISTRIBUTED	468	0	0	0	0	0	0	0%
441000 APPEALS BOARD FEES	646	0	0	0	0	0	0	0%
TOTAL FINES AND FORFEITURES	1,114	0	0	0	0	0	0	0%
LICENSES AND PERMITS								
441010 BLDG SVCS INVESTIGATION FEES	1,239	1,416	433	600	600	600	0	0%
441020 BUILDING PERMITS	2,088,036	2,163,099	2,270,745	2,000,000	2,000,000	1,399,389	-600,611	-30%
441030 DEMOLITION PERMITS	18,486	24,264	22,971	22,000	22,000	13,899	-8,101	-37%
441040 ELECTRICAL PERMITS	1,992,258	2,003,493	2,287,320	1,999,206	1,999,206	1,714,871	-284,335	-14%
441060 GRADING PERMITS	171,736	183,626	212,605	187,375	187,375	142,342	-45,033	-24%
441070 MECHANICAL PERMITS	1,420,766	1,554,352	1,590,918	1,439,337	1,439,337	1,000,339	-438,998	-31%
441080 MOBILE HOME PLACEMENT PERMITS	2,442	2,213	2,926	3,200	3,200	1,700	-1,500	-47%
441090 PLAN REVIEW FEES	696,515	738,209	944,067	763,270	763,270	685,649	-77,621	-10%
441100 TAS PLAN REVIEW FEES	69,976	59,147	53,113	46,677	46,677	40,737	-5,940	-13%
441120 PLUMBING PERMITS	923,907	851,635	878,298	847,445	847,445	597,827	-249,618	-29%
441130 ROOFING PERMITS	1,593,476	794,971	718,264	575,000	575,000	397,448	-177,552	-31%
441140 SIDEWALK AND DRIVEWAY PERMITS	37,669	32,694	35,960	16,000	16,000	18,000	2,000	13%
441150 SIGNS PERMITS	114,568	133,404	149,287	120,000	120,000	93,044	-26,956	-22%
441160 ZONING BOARD FEES	38,515	55,346	47,761	43,000	43,000	35,148	-7,852	-18%
441180 BUILDING SERVICES REPORT SALES	0	0	-815	0	0	0	0	0%
441190 OTHER PERMITS AND LICENSES	122,866	110,255	141,707	128,450	128,450	114,142	-14,308	-11%
441230 PARADE PERMITS	3,968	7,744	7,106	6,400	6,400	6,400	0	0%
441260 SUBDIVISION PERMITS	274,925	347,451	254,473	300,000	300,000	216,693	-83,307	-28%
441300 ALCOHOLIC BEVERAGE LICENSES	106,738	112,133	169,137	90,000	90,000	119,851	29,851	33%
441310 AMPLIFICATION PERMITS	2,428	3,245	2,844	2,600	2,600	1,880	-720	-28%
441320 ANIMAL PERMIT AND REGISTRATION	30	61	30	0	0	0	0	0%
441340 CAB DRIVER LICENSES	483	241	240	0	0	0	0	0%
441350 CHAUFFEUR LICENSES	784	882	1,176	0	0	0	0	0%
441400 HOME IMPRVMT CONTRACTOR FEE	193,000	172,498	179,000	160,000	160,000	128,493	-31,507	-20%
441410 SIGN CONTRACTOR LICENSES	4,856	3,752	3,752	1,000	1,000	4,900	3,900	390%
441420 ZONING HOME OCCUPATION LICENSE	13,701	12,614	9,647	7,300	7,300	9,386	2,086	29%
441430 PENALTIES LATE FEES	75,399	90,845	97,141	60,000	60,000	107,039	47,039	78%
441440 HAZARDOUS CHEMICALS PERMITS	-1,676	-1,197	-442	0	0	0	0	0%
441490 STORM DRAIN PERMITS FEES	8,147	8,535	5,419	5,000	5,000	3,350	-1,650	-33%
441510 SPECIAL PRIVILEGE PERMITS	26,692	342,981	62,160	37,000	37,000	49,859	12,859	35%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
441515 SPECIAL PERMITS - NODES	0	37,500	7,746	11,000	11,000	65,000	54,000	491%
441520 RESIDENTIAL BUILDING PERMITS	2,373,236	2,156,465	2,181,446	2,125,622	2,125,622	1,713,464	-412,159	-19%
441650 3RD PARTY INS VISION CONSULTAN	0	-2,904	0	0	0	0	0	0%
441660 3RD PARTY INS CODE COMP INC	-1,200	-264	0	0	0	0	0	0%
TOTAL LICENSES AND PERMITS	12,373,964	12,000,701	12,336,435	10,997,482	10,997,482	8,681,449	-2,316,033	-21%
RENTS AND OTHER								
450600 DONATIONS	100	0	0	0	0	0	0	0%
TOTAL RENTS AND OTHER	100	0	0	0	0	0	0	0%
OTHER SOURCES (USES)								
470000 INTERFUND TRANSFERS (SOURCES)	0	409,136	0	0	0	0	0	0%
TOTAL OTHER SOURCES (USES)	0	409,136	0	0	0	0	0	0%
TOTAL REVENUES	**12,405,619**	**12,501,393**	**12,404,062**	**11,062,982**	**11,062,982**	**8,734,099**	**-2,328,883**	**-21%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	4,838,165	4,995,273	4,960,929	5,306,488	5,306,488	4,984,412	-322,075	-6%
501002 OVERTIME - CIVILIAN	127,748	147,513	151,338	60,000	60,000	60,000	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	48,038	57,422	30,614	0	0	0	0	0%
501008 INCENTIVE PAY	1,900	2,050	2,485	80,000	80,000	80,000	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	84,798	73,743	69,800	0	0	0	0	0%
501020 EQUIPMENT ALLOWANCE	1,447	821	482	481	481	481	0	0%
TOTAL SALARIES & WAGES	5,102,096	5,276,821	5,215,648	5,446,969	5,446,969	5,124,893	-322,075	-6%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	84,569	86,411	99,877	99,153	99,153	88,335	-10,818	-11%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	5,377	5,492	5,543	5,536	5,536	5,132	-404	-7%
501104 LIFE INSURANCE	0	0	0	0	0	89	89	100%
501108 POS CITY - EMPLOYER CONTRIB	562,004	569,800	592,197	551,676	551,676	591,616	39,940	7%
501114 LIFE INSURANCE - CIVILIAN	10,636	10,369	11,036	10,814	10,814	9,763	-1,050	-10%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	7,442	7,504	9,658	7,200	7,200	7,200	0	0%
501120 OTHER EMPLOYEE BENEFITS	0	1,250	4,750	0	0	0	0	0%
501124 CITY PENSION PLAN CONTRIBUTION	705,007	723,416	724,649	777,856	777,856	721,059	-56,797	-7%
501129 FICA CITY MATCH - CIVILIAN	297,869	308,808	306,630	343,253	343,253	318,190	-25,064	-7%
501130 FICA MED- CITY MATCH-CIVILIAN	69,846	72,398	71,711	80,277	80,277	74,415	-5,862	-7%
501150 HSA CONTRIBUTIONS	0	0	-986	0	0	0	0	0%
TOTAL EMPLOYEE BENEFITS	1,742,750	1,785,448	1,825,065	1,875,765	1,875,765	1,815,799	-59,966	-3%
OUTSIDE CONTRACTS								
522050 LEGAL NOTICES CONTRACTS	1,721	1,236	6,297	5,000	5,000	5,000	0	0%
522080 PERSONNEL RECRUITMENT CONTRACT	35,000	26,939	564	0	0	0	0	0%
522090 PRINTING SERVICES CONTRACTS	3,872	7,076	4,881	7,600	831	6,600	-1,000	-13%
522130 TEMP EMPLOYEE SVCS CONTRACTS	8,055	0	0	0	0	0	0	0%
522150 OUTSIDE CONTRACTS - NOC	39,680	44,367	58,754	30,000	16,513	24,000	-6,000	-20%
522290 OFFICE EQUIP MAINT CONTRACTS	101	0	190	9,600	9,600	9,600	0	0%
TOTAL OUTSIDE CONTRACTS	88,429	79,619	70,687	52,200	31,944	45,200	-7,000	-13%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	74,662	74,236	91,459	80,000	80,000	80,000	0	0%
523010 MOTOR POOL USAGE FEE-INTERF SV	4,540	3,894	3,785	3,800	3,800	3,800	0	0%
523020 PRINT SHOP ALLOC-INTERFUND SVC	5,245	3,795	4,944	0	0	0	0	0%
TOTAL INTERFUND SERVICES	84,447	81,925	100,188	83,800	83,800	83,800	0	0%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
BUILDING LEASES								
524040 OFFICE EQUIPMENT-LEASES	12,400	7,000	23,338	21,500	21,500	23,500	2,000	9%
524130 COPIER CONTRACT SERVICES	1,809	0	0	0	0	0	0	0%
TOTAL BUILDING LEASES	14,209	7,000	23,338	21,500	21,500	23,500	2,000	9%
FUEL & LUBRICANTS								
530000 GASOLINE - UNLEADED (OFFSITE)	21	0	0	0	0	0	0	0%
530010 GASOLINE - UNLEADED	60,206	78,381	76,296	64,000	64,000	64,000	0	0%
TOTAL FUEL & LUBRICANTS	60,227	78,381	76,296	64,000	64,000	64,000	0	0%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	33,884	26,452	25,869	37,500	25,009	41,500	4,000	11%
531005 OTHER SUPPLIES	0	0	1,934	0	0	0	0	0%
531010 EQUIPMENT PURCHASE UNDER 500	3,584	3,946	1,071	17,000	2,989	15,000	-2,000	-12%
531030 PUBLICATIONS & SUBSCRIPTIONS	482	55	246	0	0	0	0	0%
531040 SUPPLIES COMPUTER EQUIPMENT	12,491	34,394	53,681	29,700	14,261	24,700	-5,000	-17%
531050 DESKTOP SOFTWARE SUPPLIES	0	809	0	0	0	0	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	615	20	423	0	0	0	0	0%
531170 EQUIP MAINT SUP-LOW COST ITEM	1,682	2,150	827	5,500	1,500	5,500	0	0%
531200 UNIFORMS AND APPAREL SUPPLIES	2,419	2,760	3,189	5,000	5,000	9,000	4,000	80%
531230 SAFETY GEAR	3,772	3,159	4,132	3,500	3,500	5,000	1,500	43%
TOTAL MATERIALS & SUPPLIES	58,929	73,744	91,372	98,200	52,260	100,700	2,500	3%
MAINTENANCE & REPAIRS								
532100 ADA-RELATED ACCESS-MAINT & REP	8,844	0	0	0	0	0	0	0%
TOTAL MAINTENANCE & REPAIRS	8,844	0	0	0	0	0	0	0%
COMMUNICATIONS								
540030 POSTAGE	0	0	0	2,000	2,000	2,000	0	0%
TOTAL COMMUNICATIONS	0	0	0	2,000	2,000	2,000	0	0%
TRAVEL								
542005 TRAVEL EXPENSE	0	2,118	0	0	0	0	0	0%
542010 TRAVEL EXPENSES - EMPLOYEES	11,908	9,909	15,181	15,000	11,767	15,000	0	0%
542030 MILEAGE ALLOWANCES	0	73	70	0	0	0	0	0%
TOTAL TRAVEL	11,908	12,100	15,251	15,000	11,767	15,000	0	0%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
OTHER OPERATING EXPENDITURES								
544120 SEMINARS CONTINUING EDUCATION	38,432	28,600	31,983	33,500	29,401	34,500	1,000	3%
544140 PROFESSIONAL LICENSES & MEMBER	17,780	19,246	17,391	32,150	20,170	33,650	1,500	5%
544240 TUITION REIMBURSEMENT	0	-547	-231	0	0	0	0	0%
TOTAL OTHER OPERATING EXPENDITURES	56,211	47,298	49,143	65,650	49,571	68,150	2,500	4%
OTHER NON-OPERATING EXPENDITURES								
554050 CHANGE FUND SHORTAGE	0	0	18	0	0	0	0	0%
554060 CASH RECEIPTS SHORT(OVER)- EXP	204	0	0	0	0	0	0	0%
TOTAL OTHER NON-OPERATING EXPENDITURES	204	0	18	0	0	0	0	0%
TOTAL EXPENDITURES	**7,228,254**	**7,442,336**	**7,467,007**	**7,725,084**	**7,639,576**	**7,343,043**	**-382,042**	**-5%**

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Non-General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	728,528	725,032	808,549	0	0	0	0%
Franchise Fees	231,250	0	0	0	0	0	0%
Charges for Services	665,595	5,300	21,424	0	0	0	0%
Licenses and Permits	-19,488	1,800	36,520	0	0	0	0%
Intergovernmental Revenues	0	200,000	0	0	0	0	0%
Interest	12,326	13,784	401	0	0	0	0%
Rents and Other	0	0	3	0	0	0	0%
Other Sources (Uses)	178,131	2,066,962	33,958	0	0	0	0%
TOTAL REVENUES	**1,796,342**	**3,012,877**	**900,855**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	412,861	502,590	401,448	0	0	0	0%
Employee Benefits	176,255	203,435	196,800	0	0	0	0%
Professional Services	4,518	4,923	4,541	0	0	0	0%
Outside Contracts	415,371	216,818	105,902	0	0	0	0%
Interfund Services	16,869	18,519	12,268	0	0	0	0%
Building Leases	0	0	3,449	0	0	0	0%
Fuel & Lubricants	7,920	11,284	9,551	0	0	0	0%
Materials & Supplies	5,249	10,829	5,614	0	0	0	0%
Minor Equipment & Furniture	715	346	0	0	0	0	0%
Communications	10,350	26,230	12,763	0	0	0	0%
Travel	-1,685	5,358	0	0	0	0	0%
Other Operating Expenditures	66,118	7,161	6,807	0	0	0	0%
Community Service Projects	140,000	160,000	0	0	0	0	0%
Other Non-Operating Expenditures	0	2,856	-2,856	0	0	0	0%
Operating Transfers Out	0	3,295,713	30,184	0	0	0	0%
TOTAL EXPENDITURES	**1,254,539**	**4,466,060**	**786,470**	**0**	**0**	**0**	**0%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401010	REAL PROPERTY TAX COLLECTIONS	728,528	725,032	808,549	0	0	0	0%
	TOTAL PROPERTY TAXES	728,528	725,032	808,549	0	0	0	0%
	FRANCHISE FEES							
420320	ELECTRIC COMPANY	231,250	0	0	0	0	0	0%
	TOTAL FRANCHISE FEES	231,250	0	0	0	0	0	0%
	CHARGES FOR SERVICES							
441640	3RD PARTY INS BUREAU VERITAS	198,261	0	88	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	446,434	0	0	0	0	0	0%
450710	FEES REQUIRED BY ORDINANCE	20,900	5,300	21,336	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	665,595	5,300	21,424	0	0	0	0%
	LICENSES AND PERMITS							
441090	PLAN REVIEW FEES	100	0	0	0	0	0	0%
441650	3RD PARTY INS VISION CONSULTAN	-20,308	5,456	36,696	0	0	0	0%
441660	3RD PARTY INS CODE COMP INC	720	-3,656	-176	0	0	0	0%
	TOTAL LICENSES AND PERMITS	-19,488	1,800	36,520	0	0	0	0%
	INTERGOVERNMENTAL REVENUES							
460020	OTHER GRANT PROCEEDS	0	200,000	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	0	200,000	0	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	12,326	13,784	401	0	0	0	0%
	TOTAL INTEREST	12,326	13,784	401	0	0	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	RENTS AND OTHER							
451000	UNREALIZED GAINS LOSSES	0	0	3	0	0	0	0%
	TOTAL RENTS AND OTHER	0	0	3	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	131,948	2,041,762	0	0	0	0	0%
470320	PROCEEDS FROM THE SALE OF LAND	46,183	25,200	33,958	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	178,131	2,066,962	33,958	0	0	0	0%
	TOTAL REVENUES	**1,796,342**	**3,012,877**	**900,855**	**0**	**0**	**0**	**0%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	403,217	487,268	383,520	0	0	0	0%
501001	COMP ABS NPO AND OPEB	-4,893	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	13,129	11,393	5,910	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	0	0	5,943	0	0	0	0%
501008	INCENTIVE PAY	100	250	100	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	6,088	7,942	5,975	0	0	0	0%
501011	PART-TIME TEMPORARY	-4,780	0	0	0	0	0	0%
501012	UNIFORM WAGES AND SALARIES	0	-4,189	0	0	0	0	0%
501013	OVERTIME - UNIFORM	0	-75	0	0	0	0	0%
	TOTAL SALARIES & WAGES	412,861	502,590	401,448	0	0	0	0%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	36,918	39,494	43,149	0	0	0	0%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	539	511	527	0	0	0	0%
501103	UNEMPLOYMENT COMP - UNIFORM	0	-3	0	0	0	0	0%
501104	LIFE INSURANCE	0	-3	0	0	0	0	0%
501105	VSION AND DENTAL - UNIFORM	0	-16	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	48,000	55,343	67,421	0	0	0	0%
501109	POS FIRE - EMPLOYER CONTRIB	0	-128	0	0	0	0	0%
501114	LIFE INSURANCE - CIVILIAN	1,335	1,239	1,335	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	59,352	71,177	55,608	0	0	0	0%
501125	FIRE PENSION PLAN CONTRIBUTION	0	-767	0	0	0	0	0%
501129	FICA CITY MATCH - CIVILIAN	24,403	29,703	23,308	0	0	0	0%
501130	FICA MED- CITY MATCH-CIVILIAN	5,707	6,927	5,451	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	0	-41	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	176,255	203,435	196,800	0	0	0	0%
	PROFESSIONAL SERVICES							
521110	TITLE SEARCH SERVICES	4,518	4,773	4,541	0	0	0	0%
521130	INTERPRETER SERVICES	0	150	0	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	4,518	4,923	4,541	0	0	0	0%
	OUTSIDE CONTRACTS							
522090	PRINTING SERVICES CONTRACTS	391	850	795	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	283,032	68,599	3,080	0	0	0	0%
522360	380 PROPERTY TAX REBATES	131,948	147,368	102,027	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	415,371	216,818	105,902	0	0	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	7,642	18,317	12,268	0	0	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	0	44	0	0	0	0	0%
523040	MAIL ROOM CHARGES	9,226	158	0	0	0	0	0%
	TOTAL INTERFUND SERVICES	16,869	18,519	12,268	0	0	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	0	0	3,449	0	0	0	0%
	TOTAL BUILDING LEASES	0	0	3,449	0	0	0	0%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	7,920	11,284	9,551	0	0	0	0%
	TOTAL FUEL & LUBRICANTS	7,920	11,284	9,551	0	0	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	4,391	4,107	2,550	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	0	250	0	0	0	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	123	1,106	98	0	0	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	0	2,016	2,860	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	0	56	0	0	0	0	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	0	50	0	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	0	1,765	106	0	0	0	0%
531230	SAFETY GEAR	735	1,478	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	5,249	10,829	5,614	0	0	0	0%
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	715	0	0	0	0	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	0	346	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	715	346	0	0	0	0	0%
	COMMUNICATIONS							
540020	WIRELESS COMMUNICATION SERVICE	10,350	26,217	12,763	0	0	0	0%
540040	SHIPPING	0	13	0	0	0	0	0%
	TOTAL COMMUNICATIONS	10,350	26,230	12,763	0	0	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	-1,685	5,358	0	0	0	0	0%
	TOTAL TRAVEL	-1,685	5,358	0	0	0	0	0%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	63,571	0	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	1,036	3,269	5,415	0	0	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	1,511	3,892	1,392	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	66,118	7,161	6,807	0	0	0	0%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	140,000	160,000	0	0	0	0	0%
	TOTAL COMMUNITY SERVICE PROJECTS	140,000	160,000	0	0	0	0	0%
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	2,856	-2,856	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	2,856	-2,856	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	3,295,713	30,184	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	0	3,295,713	30,184	0	0	0	0%
	TOTAL EXPENDITURES	**1,254,539**	**4,466,060**	**786,470**	**0**	**0**	**0**	**0%**

Goal Team 3

All Funds - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	728,528	725,032	808,549	0	0	0	0%
Franchise Fees	231,250	0	0	0	0	0	0%
Charges for Services	696,036	96,856	89,051	65,500	52,650	-12,850	-20%
Fines and Forfeitures	1,114	0	0	0	0	0	0%
Licenses and Permits	12,354,476	12,002,501	12,372,955	10,997,482	8,681,449	-2,316,033	-21%
Intergovernmental Revenues	0	200,000	0	0	0	0	0%
Interest	12,326	13,784	401	0	0	0	0%
Rents and Other	100	0	3	0	0	0	0%
Other Sources (Uses)	178,131	2,476,098	33,958	0	0	0	0%
TOTAL REVENUES	**14,201,961**	**15,514,271**	**13,304,918**	**11,062,982**	**8,734,099**	**-2,328,883**	**-21%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	5,514,957	5,779,411	5,617,096	5,446,969	5,124,893	-322,075	-6%
Employee Benefits	1,919,005	1,988,883	2,021,865	1,875,765	1,815,799	-59,966	-3%
Professional Services	4,518	4,923	4,541	0	0	0	0%
Outside Contracts	503,800	296,436	176,589	52,200	45,200	-7,000	-13%
Interfund Services	101,316	100,444	112,456	83,800	83,800	0	0%
Building Leases	14,209	7,000	26,787	21,500	23,500	2,000	9%
Fuel & Lubricants	68,147	89,665	85,847	64,000	64,000	0	0%
Materials & Supplies	64,178	84,573	96,986	98,200	100,700	2,500	3%
Maintenance & Repairs	8,844	0	0	0	0	0	0%
Minor Equipment & Furniture	715	346	0	0	0	0	0%
Communications	10,350	26,230	12,763	2,000	2,000	0	0%
Travel	10,222	17,458	15,251	15,000	15,000	0	0%
Other Operating Expenditures	122,329	54,459	55,950	65,650	68,150	2,500	4%
Community Service Projects	140,000	160,000	0	0	0	0	0%
Other Non-Operating Expenditures	204	2,856	-2,838	0	0	0	0%
Operating Transfers Out	0	3,295,713	30,184	0	0	0	0%
TOTAL EXPENDITURES	**8,482,793**	**11,908,396**	**8,253,477**	**7,725,084**	**7,343,043**	**-382,042**	**-5%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401010	REAL PROPERTY TAX COLLECTIONS	728,528	725,032	808,549	0	0	0	0%
	TOTAL PROPERTY TAXES	728,528	725,032	808,549	0	0	0	0%
	FRANCHISE FEES							
420320	ELECTRIC COMPANY	231,250	0	0	0	0	0	0%
	TOTAL FRANCHISE FEES	231,250	0	0	0	0	0	0%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	8,947	61,800	11,663	45,000	37,000	-8,000	-18%
440200	METER REVENUE	3,807	3,648	3,341	2,500	1,650	-850	-34%
441640	3RD PARTY INS BUREAU VERITAS	198,261	0	88	0	0	0	0%
450640	BANK FEES CREDIT CARD FEES	7,314	17,994	25,937	18,000	14,000	-4,000	-22%
450645	SOFTWARE MNTC FEE ACCELA	0	-33	0	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	456,807	8,147	26,686	0	0	0	0%
450710	FEES REQUIRED BY ORDINANCE	20,900	5,300	21,336	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	696,036	96,856	89,051	65,500	52,650	-12,850	-20%
	FINES AND FORFEITURES							
440510	UNDISTRIBUTED	468	0	0	0	0	0	0%
441000	APPEALS BOARD FEES	646	0	0	0	0	0	0%
	TOTAL FINES AND FORFEITURES	1,114	0	0	0	0	0	0%
	LICENSES AND PERMITS							
441010	BLDG SVCS INVESTIGATION FEES	1,239	1,416	433	600	600	0	0%
441020	BUILDING PERMITS	2,088,036	2,163,099	2,270,745	2,000,000	1,399,389	-600,611	-30%
441030	DEMOLITION PERMITS	18,486	24,264	22,971	22,000	13,899	-8,101	-37%
441040	ELECTRICAL PERMITS	1,992,258	2,003,493	2,287,320	1,999,206	1,714,871	-284,335	-14%
441060	GRADING PERMITS	171,736	183,626	212,605	187,375	142,342	-45,033	-24%
441070	MECHANICAL PERMITS	1,420,766	1,554,352	1,590,918	1,439,337	1,000,339	-438,998	-31%
441080	MOBILE HOME PLACEMENT PERMITS	2,442	2,213	2,926	3,200	1,700	-1,500	-47%
441090	PLAN REVIEW FEES	696,615	738,209	944,067	763,270	685,649	-77,621	-10%
441100	TAS PLAN REVIEW FEES	69,976	59,147	53,113	46,677	40,737	-5,940	-13%
441120	PLUMBING PERMITS	923,907	851,635	878,298	847,445	597,827	-249,618	-29%
441130	ROOFING PERMITS	1,593,476	794,971	718,264	575,000	397,448	-177,552	-31%
441140	SIDEWALK AND DRIVEWAY PERMITS	37,669	32,694	35,960	16,000	18,000	2,000	13%
441150	SIGNS PERMITS	114,568	133,404	149,287	120,000	93,044	-26,956	-22%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
441160	ZONING BOARD FEES	38,515	55,346	47,761	43,000	35,148	-7,852	-18%
441180	BUILDING SERVICES REPORT SALES	0	0	-815	0	0	0	0%
441190	OTHER PERMITS AND LICENSES	122,866	110,255	141,707	128,450	114,142	-14,308	-11%
441230	PARADE PERMITS	3,968	7,744	7,106	6,400	6,400	0	0%
441260	SUBDIVISION PERMITS	274,925	347,451	254,473	300,000	216,693	-83,307	-28%
441300	ALCOHOLIC BEVERAGE LICENSES	106,738	112,133	169,137	90,000	119,851	29,851	33%
441310	AMPLIFICATION PERMITS	2,428	3,245	2,844	2,600	1,880	-720	-28%
441320	ANIMAL PERMIT AND REGISTRATION	30	61	30	0	0	0	0%
441340	CAB DRIVER LICENSES	483	241	240	0	0	0	0%
441350	CHAUFFEUR LICENSES	784	882	1,176	0	0	0	0%
441400	HOME IMPRVMT CONTRACTOR FEE	193,000	172,498	179,000	160,000	128,493	-31,507	-20%
441410	SIGN CONTRACTOR LICENSES	4,856	3,752	3,752	1,000	4,900	3,900	390%
441420	ZONING HOME OCCUPATION LICENSE	13,701	12,614	9,647	7,300	9,386	2,086	29%
441430	PENALTIES LATE FEES	75,399	90,845	97,141	60,000	107,039	47,039	78%
441440	HAZARDOUS CHEMICALS PERMITS	-1,676	-1,197	-442	0	0	0	0%
441490	STORM DRAIN PERMITS FEES	8,147	8,535	5,419	5,000	3,350	-1,650	-33%
441510	SPECIAL PRIVILEGE PERMITS	26,692	342,981	62,160	37,000	49,859	12,859	35%
441515	SPECIAL PERMITS - NODES	0	37,500	7,746	11,000	65,000	54,000	491%
441520	RESIDENTIAL BUILDING PERMITS	2,373,236	2,156,465	2,181,446	2,125,622	1,713,464	-412,159	-19%
441650	3RD PARTY INS VISION CONSULTAN	-20,308	2,552	36,696	0	0	0	0%
441660	3RD PARTY INS CODE COMP INC	-480	-3,920	-176	0	0	0	0%
	TOTAL LICENSES AND PERMITS	12,354,476	12,002,501	12,372,955	10,997,482	8,681,449	-2,316,033	-21%
	INTERGOVERNMENTAL REVENUES							
460020	OTHER GRANT PROCEEDS	0	200,000	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	0	200,000	0	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	12,326	13,784	401	0	0	0	0%
	TOTAL INTEREST	12,326	13,784	401	0	0	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	RENTS AND OTHER							
450600	DONATIONS	100	0	0	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	3	0	0	0	0%
	TOTAL RENTS AND OTHER	100	0	3	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	131,948	2,450,898	0	0	0	0	0%
470320	PROCEEDS FROM THE SALE OF LAND	46,183	25,200	33,958	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	178,131	2,476,098	33,958	0	0	0	0%
	TOTAL REVENUES	**14,201,961**	**15,514,271**	**13,304,918**	**11,062,982**	**8,734,099**	**-2,328,883**	**-21%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	5,241,382	5,482,541	5,344,449	5,306,488	4,984,412	-322,075	-6%
501001	COMP ABS NPO AND OPEB	-4,893	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	140,877	158,907	157,248	60,000	60,000	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	48,038	57,422	36,557	0	0	0	0%
501008	INCENTIVE PAY	2,000	2,300	2,585	80,000	80,000	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	90,886	81,685	75,775	0	0	0	0%
501011	PART-TIME TEMPORARY	-4,780	0	0	0	0	0	0%
501012	UNIFORM WAGES AND SALARIES	0	-4,189	0	0	0	0	0%
501013	OVERTIME - UNIFORM	0	-75	0	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	1,447	821	482	481	481	0	0%
	TOTAL SALARIES & WAGES	5,514,957	5,779,411	5,617,096	5,446,969	5,124,893	-322,075	-6%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	121,487	125,905	143,026	99,153	88,335	-10,818	-11%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	5,916	6,002	6,071	5,536	5,132	-404	-7%
501103	UNEMPLOYMENT COMP - UNIFORM	0	-3	0	0	0	0	0%
501104	LIFE INSURANCE	0	-3	0	0	89	89	100%
501105	VSION AND DENTAL - UNIFORM	0	-16	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	610,004	625,143	659,618	551,676	591,616	39,940	7%
501109	POS FIRE - EMPLOYER CONTRIB	0	-128	0	0	0	0	0%
501114	LIFE INSURANCE - CIVILIAN	11,971	11,608	12,371	10,814	9,763	-1,050	-10%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	7,442	7,504	9,658	7,200	7,200	0	0%
501120	OTHER EMPLOYEE BENEFITS	0	1,250	4,750	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	764,359	794,593	780,257	777,856	721,059	-56,797	-7%
501125	FIRE PENSION PLAN CONTRIBUTION	0	-767	0	0	0	0	0%
501129	FICA CITY MATCH - CIVILIAN	322,273	338,511	329,938	343,253	318,190	-25,064	-7%
501130	FICA MED- CITY MATCH-CIVILIAN	75,554	79,325	77,162	80,277	74,415	-5,862	-7%
501132	FICA MED CITY MATCH - UNIFORM	0	-41	0	0	0	0	0%
501150	HSA CONTRIBUTIONS	0	0	-986	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	1,919,005	1,988,883	2,021,865	1,875,765	1,815,799	-59,966	-3%
	PROFESSIONAL SERVICES							
521110	TITLE SEARCH SERVICES	4,518	4,773	4,541	0	0	0	0%
521130	INTERPRETER SERVICES	0	150	0	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	4,518	4,923	4,541	0	0	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS							
522050	LEGAL NOTICES CONTRACTS	1,721	1,236	6,297	5,000	5,000	0	0%
522080	PERSONNEL RECRUITMENT CONTRACT	35,000	26,939	564	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	4,263	7,927	5,676	7,600	6,600	-1,000	-13%
522130	TEMP EMPLOYEE SVCS CONTRACTS	8,055	0	0	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	322,712	112,966	61,834	30,000	24,000	-6,000	-20%
522290	OFFICE EQUIP MAINT CONTRACTS	101	0	190	9,600	9,600	0	0%
522360	380 PROPERTY TAX REBATES	131,948	147,368	102,027	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	503,800	296,436	176,589	52,200	45,200	-7,000	-13%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	82,304	92,552	103,727	80,000	80,000	0	0%
523010	MOTOR POOL USAGE FEE-INTERF SV	4,540	3,894	3,785	3,800	3,800	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	5,245	3,839	4,944	0	0	0	0%
523040	MAIL ROOM CHARGES	9,226	158	0	0	0	0	0%
	TOTAL INTERFUND SERVICES	101,316	100,444	112,456	83,800	83,800	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	12,400	7,000	26,787	21,500	23,500	2,000	9%
524130	COPIER CONTRACT SERVICES	1,809	0	0	0	0	0	0%
	TOTAL BUILDING LEASES	14,209	7,000	26,787	21,500	23,500	2,000	9%
	FUEL & LUBRICANTS							
530000	GASOLINE - UNLEADED (OFFSITE)	21	0	0	0	0	0	0%
530010	GASOLINE - UNLEADED	68,126	89,665	85,847	64,000	64,000	0	0%
	TOTAL FUEL & LUBRICANTS	68,147	89,665	85,847	64,000	64,000	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	38,274	30,559	28,419	37,500	41,500	4,000	11%
531005	OTHER SUPPLIES	0	0	1,934	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	3,584	4,196	1,071	17,000	15,000	-2,000	-12%
531030	PUBLICATIONS & SUBSCRIPTIONS	605	1,161	343	0	0	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	12,491	36,410	56,541	29,700	24,700	-5,000	-17%
531050	DESKTOP SOFTWARE SUPPLIES	0	809	0	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	615	76	423	0	0	0	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	1,682	2,200	827	5,500	5,500	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	2,419	4,525	3,295	5,000	9,000	4,000	80%
531230	SAFETY GEAR	4,507	4,637	4,132	3,500	5,000	1,500	43%
	TOTAL MATERIALS & SUPPLIES	64,178	84,573	96,986	98,200	100,700	2,500	3%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MAINTENANCE & REPAIRS							
532100	ADA-RELATED ACCESS-MAINT & REP	8,844	0	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	8,844	0	0	0	0	0	0%
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	715	0	0	0	0	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	0	346	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	715	346	0	0	0	0	0%
	COMMUNICATIONS							
540020	WIRELESS COMMUNICATION SERVICE	10,350	26,217	12,763	0	0	0	0%
540030	POSTAGE	0	0	0	2,000	2,000	0	0%
540040	SHIPPING	0	13	0	0	0	0	0%
	TOTAL COMMUNICATIONS	10,350	26,230	12,763	2,000	2,000	0	0%
	TRAVEL							
542005	TRAVEL EXPENSE	0	2,118	0	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	10,222	15,267	15,181	15,000	15,000	0	0%
542030	MILEAGE ALLOWANCES	0	73	70	0	0	0	0%
	TOTAL TRAVEL	10,222	17,458	15,251	15,000	15,000	0	0%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	63,571	0	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	39,468	31,869	37,398	33,500	34,500	1,000	3%
544140	PROFESSIONAL LICENSES & MEMBER	19,291	23,138	18,783	32,150	33,650	1,500	5%
544240	TUITION REIMBURSEMENT	0	-547	-231	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	122,329	54,459	55,950	65,650	68,150	2,500	4%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	140,000	160,000	0	0	0	0	0%
	TOTAL COMMUNITY SERVICE PROJECTS	140,000	160,000	0	0	0	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554050	CHANGE FUND SHORTAGE	0	0	18	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	204	0	0	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	2,856	-2,856	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	204	2,856	-2,838	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	3,295,713	30,184	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	0	3,295,713	30,184	0	0	0	0%
	TOTAL EXPENDITURES	**8,482,793**	**11,908,396**	**8,253,477**	**7,725,084**	**7,343,043**	**-382,042**	**-5%**

Planning and Inspections

Mission Statement

The Planning & Inspections Department is committed to providing professional development services for Urban Planning, Building Permitting and Building Inspections to the City of El Paso Departments and Public so they can sustain and enjoy one of America's most livable cities.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	5,514,957	5,779,411	5,617,096	5,446,969	5,124,893	(322,075)	-6%
Employee Benefits	1,919,005	1,988,883	2,021,865	1,875,765	1,815,799	(59,966)	-3%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	4,518	4,923	4,541	-	-	-	0%
Outside Contracts	503,800	296,436	176,589	52,200	45,200	(7,000)	-13%
Interfund Services	101,316	100,444	112,456	83,800	83,800	-	0%
Building Leases	14,209	7,000	26,787	21,500	23,500	2,000	9%
Fuel & Lubricants	68,147	89,665	85,847	64,000	64,000	-	0%
Materials & Supplies	64,178	84,573	96,986	98,200	100,700	2,500	3%
Maintenance & Repairs	8,844	-	-	-	-	-	0%
Minor Equipment & Furniture	715	346	-	-	-	-	0%
Communications	10,350	26,230	12,763	2,000	2,000	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	10,222	17,458	15,251	15,000	15,000	-	0%
Other Operating Expenditures	122,329	54,459	55,950	65,650	68,150	2,500	4%
Community Service Projects	140,000	160,000	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	204	2,856	(2,838)	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	3,295,713	30,184	-	-	-	0%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	***8,482,793***	***11,908,396***	***8,253,477***	***7,725,084***	***7,343,043***	***(382,042)***	**-5%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	7,228,254	7,442,336	7,467,007	7,725,084	7,343,043	(382,042)	-5%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	845,595	(780)	-	-	-	0%
Special Revenue	1,259,433	3,620,465	787,250	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	(4,893)	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***8,482,793***	***11,908,396***	***8,253,477***	***7,725,084***	***7,343,043***	***(382,042)***	**-5%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	120.00	120.00	122.00	123.00	123.00	-	
Non-General Fund	15.00	15.00	15.00	-	-	-	
Total Authorized	***135.00***	***135.00***	***137.00***	***123.00***	***123.00***	**-**	

PLANNING AND INSPECTIONS

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	30,441	91,556	67,467	65,500	65,500	52,650	-12,850	-20%
Fines and Forfeitures	1,114	0	0	0	0	0	0	0%
Licenses and Permits	12,373,964	12,000,701	12,336,435	10,997,482	10,997,482	8,681,449	-2,316,033	-21%
Rents and Other	100	0	0	0	0	0	0	0%
Other Sources (Uses)	0	409,136	0	0	0	0	0	0%
TOTAL REVENUES	**12,405,619**	**12,501,393**	**12,403,901**	**11,062,982**	**11,062,982**	**8,734,099**	**-2,328,883**	**-21%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	5,102,096	5,276,821	5,215,648	5,446,969	5,446,969	5,124,893	-322,075	-6%
Employee Benefits	1,742,750	1,785,448	1,825,065	1,875,765	1,875,765	1,815,799	-59,966	-3%
Outside Contracts	88,429	79,619	70,687	52,200	31,944	45,200	-7,000	-13%
Interfund Services	84,447	81,925	100,188	83,800	83,800	83,800	0	0%
Building Leases	14,209	7,000	23,338	21,500	21,500	23,500	2,000	9%
Fuel & Lubricants	60,227	78,381	76,296	64,000	64,000	64,000	0	0%
Materials & Supplies	58,929	73,744	91,372	98,200	52,260	100,700	2,500	3%
Maintenance & Repairs	8,844	0	0	0	0	0	0	0%
Communications	0	0	0	2,000	2,000	2,000	0	0%
Travel	11,908	12,100	15,251	15,000	11,767	15,000	0	0%
Other Operating Expenditures	56,211	47,298	49,143	65,650	49,571	68,150	2,500	4%
Other Non-Operating Expenditures	204	0	18	0	0	0	0	0%
TOTAL EXPENDITURES	**7,228,254**	**7,442,336**	**7,467,007**	**7,725,084**	**7,639,576**	**7,343,043**	**-382,042**	**-5%**

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT								
	CHARGES FOR SERVICES								
405067	REIMBURSED EXPENDITURES	8,947	61,800	11,663	45,000	45,000	37,000	-8,000	-18%
440200	METER REVENUE	3,807	3,648	3,341	2,500	2,500	1,650	-850	-34%
450640	BANK FEES CREDIT CARD FEES	7,314	17,994	25,937	18,000	18,000	14,000	-4,000	-22%
450645	SOFTWARE MNTC FEE ACCELA	0	-33	0	0	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	10,373	8,147	26,525	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	30,441	91,556	67,467	65,500	65,500	52,650	-12,850	-20%
	FINES AND FORFEITURES								
440510	UNDISTRIBUTED	468	0	0	0	0	0	0	0%
441000	APPEALS BOARD FEES	646	0	0	0	0	0	0	0%
	TOTAL FINES AND FORFEITURES	1,114	0	0	0	0	0	0	0%
	LICENSES AND PERMITS								
441010	BLDG SVCS INVESTIGATION FEES	1,239	1,416	433	600	600	600	0	0%
441020	BUILDING PERMITS	2,088,036	2,163,099	2,270,745	2,000,000	2,000,000	1,399,389	-600,611	-30%
441030	DEMOLITION PERMITS	18,486	24,264	22,971	22,000	22,000	13,899	-8,101	-37%
441040	ELECTRICAL PERMITS	1,992,258	2,003,493	2,287,320	1,999,206	1,999,206	1,714,871	-284,335	-14%
441060	GRADING PERMITS	171,736	183,626	212,605	187,375	187,375	142,342	-45,033	-24%
441070	MECHANICAL PERMITS	1,420,766	1,554,352	1,590,918	1,439,337	1,439,337	1,000,339	-438,998	-31%
441080	MOBILE HOME PLACEMENT PERMITS	2,442	2,213	2,926	3,200	3,200	1,700	-1,500	-47%
441090	PLAN REVIEW FEES	696,515	738,209	944,067	763,270	763,270	685,649	-77,621	-10%
441100	TAS PLAN REVIEW FEES	69,976	59,147	53,113	46,677	46,677	40,737	-5,940	-13%
441120	PLUMBING PERMITS	923,907	851,635	878,298	847,445	847,445	597,827	-249,618	-29%
441130	ROOFING PERMITS	1,593,476	794,971	718,264	575,000	575,000	397,448	-177,552	-31%
441140	SIDEWALK AND DRIVEWAY PERMITS	37,669	32,694	35,960	16,000	16,000	18,000	2,000	13%
441150	SIGNS PERMITS	114,568	133,404	149,287	120,000	120,000	93,044	-26,956	-22%
441160	ZONING BOARD FEES	38,515	55,346	47,761	43,000	43,000	35,148	-7,852	-18%
441180	BUILDING SERVICES REPORT SALES	0	0	-815	0	0	0	0	0%
441190	OTHER PERMITS AND LICENSES	122,866	110,255	141,707	128,450	128,450	114,142	-14,308	-11%
441230	PARADE PERMITS	3,968	7,744	7,106	6,400	6,400	6,400	0	0%
441260	SUBDIVISION PERMITS	274,925	347,451	254,473	300,000	300,000	216,693	-83,307	-28%
441300	ALCOHOLIC BEVERAGE LICENSES	106,738	112,133	169,137	90,000	90,000	119,851	29,851	33%
441310	AMPLIFICATION PERMITS	2,428	3,245	2,844	2,600	2,600	1,880	-720	-28%
441320	ANIMAL PERMIT AND REGISTRATION	30	61	30	0	0	0	0	0%
441340	CAB DRIVER LICENSES	483	241	240	0	0	0	0	0%
441350	CHAUFFEUR LICENSES	784	882	1,176	0	0	0	0	0%
441400	HOME IMPRVMT CONTRACTOR FEE	193,000	172,498	179,000	160,000	160,000	128,493	-31,507	-20%
441410	SIGN CONTRACTOR LICENSES	4,856	3,752	3,752	1,000	1,000	4,900	3,900	390%
441420	ZONING HOME OCCUPATION LICENSE	13,701	12,614	9,647	7,300	7,300	9,386	2,086	29%
441430	PENALTIES LATE FEES	75,399	90,845	97,141	60,000	60,000	107,039	47,039	78%
441440	HAZARDOUS CHEMICALS PERMITS	-1,676	-1,197	-442	0	0	0	0	0%
441490	STORM DRAIN PERMITS FEES	8,147	8,535	5,419	5,000	5,000	3,350	-1,650	-33%
441510	SPECIAL PRIVILEGE PERMITS	26,692	342,981	62,160	37,000	37,000	49,859	12,859	35%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
441515 SPECIAL PERMITS - NODES	0	37,500	7,746	11,000	11,000	65,000	54,000	491%
441520 RESIDENTIAL BUILDING PERMITS	2,373,236	2,156,465	2,181,446	2,125,622	2,125,622	1,713,464	-412,159	-19%
441650 3RD PARTY INS VISION CONSULTAN	0	-2,904	0	0	0	0	0	0%
441660 3RD PARTY INS CODE COMP INC	-1,200	-264	0	0	0	0	0	0%
TOTAL LICENSES AND PERMITS	12,373,964	12,000,701	12,336,435	10,997,482	10,997,482	8,681,449	-2,316,033	-21%
RENTS AND OTHER								
450600 DONATIONS	100	0	0	0	0	0	0	0%
TOTAL RENTS AND OTHER	100	0	0	0	0	0	0	0%
OTHER SOURCES (USES)								
470000 INTERFUND TRANSFERS (SOURCES)	0	409,136	0	0	0	0	0	0%
TOTAL OTHER SOURCES (USES)	0	409,136	0	0	0	0	0	0%
TOTAL REVENUES	**12,405,619**	**12,501,393**	**12,403,901**	**11,062,982**	**11,062,982**	**8,734,099**	**-2,328,883**	**-21%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	4,838,165	4,995,273	4,960,929	5,306,488	5,306,488	4,984,412	-322,075	-6%
501002 OVERTIME - CIVILIAN	127,748	147,513	151,338	60,000	60,000	60,000	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	48,038	57,422	30,614	0	0	0	0	0%
501008 INCENTIVE PAY	1,900	2,050	2,485	80,000	80,000	80,000	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	84,798	73,743	69,800	0	0	0	0	0%
501020 EQUIPMENT ALLOWANCE	1,447	821	482	481	481	481	0	0%
TOTAL SALARIES & WAGES	5,102,096	5,276,821	5,215,648	5,446,969	5,446,969	5,124,893	-322,075	-6%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	84,569	86,411	99,877	99,153	99,153	88,335	-10,818	-11%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	5,377	5,492	5,543	5,536	5,536	5,132	-404	-7%
501104 LIFE INSURANCE	0	0	0	0	0	89	89	100%
501108 POS CITY - EMPLOYER CONTRIB	562,004	569,800	592,197	551,676	551,676	591,616	39,940	7%
501114 LIFE INSURANCE - CIVILIAN	10,636	10,369	11,036	10,814	10,814	9,763	-1,050	-10%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	7,442	7,504	9,658	7,200	7,200	7,200	0	0%
501120 OTHER EMPLOYEE BENEFITS	0	1,250	4,750	0	0	0	0	0%
501124 CITY PENSION PLAN CONTRIBUTION	705,007	723,416	724,649	777,856	777,856	721,059	-56,797	-7%
501129 FICA CITY MATCH - CIVILIAN	297,869	308,808	306,630	343,253	343,253	318,190	-25,064	-7%
501130 FICA MED- CITY MATCH-CIVILIAN	69,846	72,398	71,711	80,277	80,277	74,415	-5,862	-7%
501150 HSA CONTRIBUTIONS	0	0	-986	0	0	0	0	0%
TOTAL EMPLOYEE BENEFITS	1,742,750	1,785,448	1,825,065	1,875,765	1,875,765	1,815,799	-59,966	-3%
OUTSIDE CONTRACTS								
522050 LEGAL NOTICES CONTRACTS	1,721	1,236	6,297	5,000	5,000	5,000	0	0%
522080 PERSONNEL RECRUITMENT CONTRACT	35,000	26,939	564	0	0	0	0	0%
522090 PRINTING SERVICES CONTRACTS	3,872	7,076	4,881	7,600	831	6,600	-1,000	-13%
522130 TEMP EMPLOYEE SVCS CONTRACTS	8,055	0	0	0	0	0	0	0%
522150 OUTSIDE CONTRACTS - NOC	39,680	44,367	58,754	30,000	16,513	24,000	-6,000	-20%
522290 OFFICE EQUIP MAINT CONTRACTS	101	0	190	9,600	9,600	9,600	0	0%
TOTAL OUTSIDE CONTRACTS	88,429	79,619	70,687	52,200	31,944	45,200	-7,000	-13%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	74,662	74,236	91,459	80,000	80,000	80,000	0	0%
523010 MOTOR POOL USAGE FEE-INTERF SV	4,540	3,894	3,785	3,800	3,800	3,800	0	0%
523020 PRINT SHOP ALLOC-INTERFUND SVC	5,245	3,795	4,944	0	0	0	0	0%
TOTAL INTERFUND SERVICES	84,447	81,925	100,188	83,800	83,800	83,800	0	0%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
BUILDING LEASES								
524040 OFFICE EQUIPMENT-LEASES	12,400	7,000	23,338	21,500	21,500	23,500	2,000	9%
524130 COPIER CONTRACT SERVICES	1,809	0	0	0	0	0	0	0%
TOTAL BUILDING LEASES	14,209	7,000	23,338	21,500	21,500	23,500	2,000	9%
FUEL & LUBRICANTS								
530000 GASOLINE - UNLEADED (OFFSITE)	21	0	0	0	0	0	0	0%
530010 GASOLINE - UNLEADED	60,206	78,381	76,296	64,000	64,000	64,000	0	0%
TOTAL FUEL & LUBRICANTS	60,227	78,381	76,296	64,000	64,000	64,000	0	0%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	33,884	26,452	25,869	37,500	25,009	41,500	4,000	11%
531005 OTHER SUPPLIES	0	0	1,934	0	0	0	0	0%
531010 EQUIPMENT PURCHASE UNDER 500	3,584	3,946	1,071	17,000	2,989	15,000	-2,000	-12%
531030 PUBLICATIONS & SUBSCRIPTIONS	482	55	246	0	0	0	0	0%
531040 SUPPLIES COMPUTER EQUIPMENT	12,491	34,394	53,681	29,700	14,261	24,700	-5,000	-17%
531050 DESKTOP SOFTWARE SUPPLIES	0	809	0	0	0	0	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	615	20	423	0	0	0	0	0%
531170 EQUIP MAINT SUP-LOW COST ITEM	1,682	2,150	827	5,500	1,500	5,500	0	0%
531200 UNIFORMS AND APPAREL SUPPLIES	2,419	2,760	3,189	5,000	5,000	9,000	4,000	80%
531230 SAFETY GEAR	3,772	3,159	4,132	3,500	3,500	5,000	1,500	43%
TOTAL MATERIALS & SUPPLIES	58,929	73,744	91,372	98,200	52,260	100,700	2,500	3%
MAINTENANCE & REPAIRS								
532100 ADA-RELATED ACCESS-MAINT & REP	8,844	0	0	0	0	0	0	0%
TOTAL MAINTENANCE & REPAIRS	8,844	0	0	0	0	0	0	0%
COMMUNICATIONS								
540030 POSTAGE	0	0	0	2,000	2,000	2,000	0	0%
TOTAL COMMUNICATIONS	0	0	0	2,000	2,000	2,000	0	0%
TRAVEL								
542005 TRAVEL EXPENSE	0	2,118	0	0	0	0	0	0%
542010 TRAVEL EXPENSES - EMPLOYEES	11,908	9,909	15,181	15,000	11,767	15,000	0	0%
542030 MILEAGE ALLOWANCES	0	73	70	0	0	0	0	0%
TOTAL TRAVEL	11,908	12,100	15,251	15,000	11,767	15,000	0	0%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
OTHER OPERATING EXPENDITURES								
544120 SEMINARS CONTINUING EDUCATION	38,432	28,600	31,983	33,500	29,401	34,500	1,000	3%
544140 PROFESSIONAL LICENSES & MEMBER	17,780	19,246	17,391	32,150	20,170	33,650	1,500	5%
544240 TUITION REIMBURSEMENT	0	-547	-231	0	0	0	0	0%
TOTAL OTHER OPERATING EXPENDITURES	56,211	47,298	49,143	65,650	49,571	68,150	2,500	4%
OTHER NON-OPERATING EXPENDITURES								
554050 CHANGE FUND SHORTAGE	0	0	18	0	0	0	0	0%
554060 CASH RECEIPTS SHORT(OVER)- EXP	204	0	0	0	0	0	0	0%
TOTAL OTHER NON-OPERATING EXPENDITURES	204	0	18	0	0	0	0	0%
TOTAL EXPENDITURES	**7,228,254**	**7,442,336**	**7,467,007**	**7,725,084**	**7,639,576**	**7,343,043**	**-382,042**	**-5%**

PLANNING AND INSPECTIONS

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	728,528	725,032	808,549	0	0	0	0%
Franchise Fees	231,250	0	0	0	0	0	0%
Charges for Services	665,595	5,300	21,424	0	0	0	0%
Licenses and Permits	-19,488	1,800	36,520	0	0	0	0%
Intergovernmental Revenues	0	200,000	0	0	0	0	0%
Interest	12,326	13,784	401	0	0	0	0%
Rents and Other	0	0	3	0	0	0	0%
Other Sources (Uses)	178,131	2,066,962	33,958	0	0	0	0%
TOTAL REVENUES	**1,796,342**	**3,012,877**	**900,855**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	412,861	502,590	401,448	0	0	0	0%
Employee Benefits	176,255	203,435	196,800	0	0	0	0%
Professional Services	4,518	4,923	4,541	0	0	0	0%
Outside Contracts	415,371	216,818	105,902	0	0	0	0%
Interfund Services	16,869	18,519	12,268	0	0	0	0%
Building Leases	0	0	3,449	0	0	0	0%
Fuel & Lubricants	7,920	11,284	9,551	0	0	0	0%
Materials & Supplies	5,249	10,829	5,614	0	0	0	0%
Minor Equipment & Furniture	715	346	0	0	0	0	0%
Communications	10,350	26,230	12,763	0	0	0	0%
Travel	-1,685	5,358	0	0	0	0	0%
Other Operating Expenditures	66,118	7,161	6,807	0	0	0	0%
Community Service Projects	140,000	160,000	0	0	0	0	0%
Other Non-Operating Expenditures	0	2,856	-2,856	0	0	0	0%
Operating Transfers Out	0	3,295,713	30,184	0	0	0	0%
TOTAL EXPENDITURES	**1,254,539**	**4,466,060**	**786,470**	**0**	**0**	**0**	**0%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401010	REAL PROPERTY TAX COLLECTIONS	728,528	725,032	808,549	0	0	0	0%
	TOTAL PROPERTY TAXES	728,528	725,032	808,549	0	0	0	0%
	FRANCHISE FEES							
420320	ELECTRIC COMPANY	231,250	0	0	0	0	0	0%
	TOTAL FRANCHISE FEES	231,250	0	0	0	0	0	0%
	CHARGES FOR SERVICES							
441640	3RD PARTY INS BUREAU VERITAS	198,261	0	88	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	446,434	0	0	0	0	0	0%
450710	FEES REQUIRED BY ORDINANCE	20,900	5,300	21,336	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	665,595	5,300	21,424	0	0	0	0%
	LICENSES AND PERMITS							
441090	PLAN REVIEW FEES	100	0	0	0	0	0	0%
441650	3RD PARTY INS VISION CONSULTAN	-20,308	5,456	36,696	0	0	0	0%
441660	3RD PARTY INS CODE COMP INC	720	-3,656	-176	0	0	0	0%
	TOTAL LICENSES AND PERMITS	-19,488	1,800	36,520	0	0	0	0%
	INTERGOVERNMENTAL REVENUES							
460020	OTHER GRANT PROCEEDS	0	200,000	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	0	200,000	0	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	12,326	13,784	401	0	0	0	0%
	TOTAL INTEREST	12,326	13,784	401	0	0	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	RENTS AND OTHER							
451000	UNREALIZED GAINS LOSSES	0	0	3	0	0	0	0%
	TOTAL RENTS AND OTHER	0	0	3	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	131,948	2,041,762	0	0	0	0	0%
470320	PROCEEDS FROM THE SALE OF LAND	46,183	25,200	33,958	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	178,131	2,066,962	33,958	0	0	0	0%
	TOTAL REVENUES	**1,796,342**	**3,012,877**	**900,855**	**0**	**0**	**0**	**0%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	403,217	487,268	383,520	0	0	0	0%
501001	COMP ABS NPO AND OPEB	-4,893	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	13,129	11,393	5,910	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	0	0	5,943	0	0	0	0%
501008	INCENTIVE PAY	100	250	100	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	6,088	7,942	5,975	0	0	0	0%
501011	PART-TIME TEMPORARY	-4,780	0	0	0	0	0	0%
501012	UNIFORM WAGES AND SALARIES	0	-4,189	0	0	0	0	0%
501013	OVERTIME - UNIFORM	0	-75	0	0	0	0	0%
	TOTAL SALARIES & WAGES	412,861	502,590	401,448	0	0	0	0%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	36,918	39,494	43,149	0	0	0	0%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	539	511	527	0	0	0	0%
501103	UNEMPLOYMENT COMP - UNIFORM	0	-3	0	0	0	0	0%
501104	LIFE INSURANCE	0	-3	0	0	0	0	0%
501105	VSION AND DENTAL - UNIFORM	0	-16	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	48,000	55,343	67,421	0	0	0	0%
501109	POS FIRE - EMPLOYER CONTRIB	0	-128	0	0	0	0	0%
501114	LIFE INSURANCE - CIVILIAN	1,335	1,239	1,335	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	59,352	71,177	55,608	0	0	0	0%
501125	FIRE PENSION PLAN CONTRIBUTION	0	-767	0	0	0	0	0%
501129	FICA CITY MATCH - CIVILIAN	24,403	29,703	23,308	0	0	0	0%
501130	FICA MED- CITY MATCH-CIVILIAN	5,707	6,927	5,451	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	0	-41	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	176,255	203,435	196,800	0	0	0	0%
	PROFESSIONAL SERVICES							
521110	TITLE SEARCH SERVICES	4,518	4,773	4,541	0	0	0	0%
521130	INTERPRETER SERVICES	0	150	0	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	4,518	4,923	4,541	0	0	0	0%
	OUTSIDE CONTRACTS							
522090	PRINTING SERVICES CONTRACTS	391	850	795	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	283,032	68,599	3,080	0	0	0	0%
522360	380 PROPERTY TAX REBATES	131,948	147,368	102,027	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	415,371	216,818	105,902	0	0	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	7,642	18,317	12,268	0	0	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	0	44	0	0	0	0	0%
523040	MAIL ROOM CHARGES	9,226	158	0	0	0	0	0%
	TOTAL INTERFUND SERVICES	16,869	18,519	12,268	0	0	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	0	0	3,449	0	0	0	0%
	TOTAL BUILDING LEASES	0	0	3,449	0	0	0	0%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	7,920	11,284	9,551	0	0	0	0%
	TOTAL FUEL & LUBRICANTS	7,920	11,284	9,551	0	0	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	4,391	4,107	2,550	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	0	250	0	0	0	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	123	1,106	98	0	0	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	0	2,016	2,860	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	0	56	0	0	0	0	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	0	50	0	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	0	1,765	106	0	0	0	0%
531230	SAFETY GEAR	735	1,478	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	5,249	10,829	5,614	0	0	0	0%
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	715	0	0	0	0	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	0	346	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	715	346	0	0	0	0	0%
	COMMUNICATIONS							
540020	WIRELESS COMMUNICATION SERVICE	10,350	26,217	12,763	0	0	0	0%
540040	SHIPPING	0	13	0	0	0	0	0%
	TOTAL COMMUNICATIONS	10,350	26,230	12,763	0	0	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	-1,685	5,358	0	0	0	0	0%
	TOTAL TRAVEL	-1,685	5,358	0	0	0	0	0%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	63,571	0	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	1,036	3,269	5,415	0	0	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	1,511	3,892	1,392	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	66,118	7,161	6,807	0	0	0	0%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	140,000	160,000	0	0	0	0	0%
	TOTAL COMMUNITY SERVICE PROJECTS	140,000	160,000	0	0	0	0	0%
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	2,856	-2,856	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	2,856	-2,856	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	3,295,713	30,184	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	0	3,295,713	30,184	0	0	0	0%
	TOTAL EXPENDITURES	**1,254,539**	**4,466,060**	**786,470**	**0**	**0**	**0**	**0%**

PLANNING AND INSPECTIONS

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	728,528	725,032	808,549	0	0	0	0%
Franchise Fees	231,250	0	0	0	0	0	0%
Charges for Services	696,036	96,856	88,890	65,500	52,650	-12,850	-20%
Fines and Forfeitures	1,114	0	0	0	0	0	0%
Licenses and Permits	12,354,476	12,002,501	12,372,955	10,997,482	8,681,449	-2,316,033	-21%
Intergovernmental Revenues	0	200,000	0	0	0	0	0%
Interest	12,326	13,784	401	0	0	0	0%
Rents and Other	100	0	3	0	0	0	0%
Other Sources (Uses)	178,131	2,476,098	33,958	0	0	0	0%
TOTAL REVENUES	**14,201,961**	**15,514,271**	**13,304,757**	**11,062,982**	**8,734,099**	**-2,328,883**	**-21%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	5,514,957	5,779,411	5,617,096	5,446,969	5,124,893	-322,075	-6%
Employee Benefits	1,919,005	1,988,883	2,021,865	1,875,765	1,815,799	-59,966	-3%
Professional Services	4,518	4,923	4,541	0	0	0	0%
Outside Contracts	503,800	296,436	176,589	52,200	45,200	-7,000	-13%
Interfund Services	101,316	100,444	112,456	83,800	83,800	0	0%
Building Leases	14,209	7,000	26,787	21,500	23,500	2,000	9%
Fuel & Lubricants	68,147	89,665	85,847	64,000	64,000	0	0%
Materials & Supplies	64,178	84,573	96,986	98,200	100,700	2,500	3%
Maintenance & Repairs	8,844	0	0	0	0	0	0%
Minor Equipment & Furniture	715	346	0	0	0	0	0%
Communications	10,350	26,230	12,763	2,000	2,000	0	0%
Travel	10,222	17,458	15,251	15,000	15,000	0	0%
Other Operating Expenditures	122,329	54,459	55,950	65,650	68,150	2,500	4%
Community Service Projects	140,000	160,000	0	0	0	0	0%
Other Non-Operating Expenditures	204	2,856	-2,838	0	0	0	0%
Operating Transfers Out	0	3,295,713	30,184	0	0	0	0%
TOTAL EXPENDITURES	**8,482,793**	**11,908,396**	**8,253,477**	**7,725,084**	**7,343,043**	**-382,042**	**-5%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401010	REAL PROPERTY TAX COLLECTIONS	728,528	725,032	808,549	0	0	0	0%
	TOTAL PROPERTY TAXES	728,528	725,032	808,549	0	0	0	0%
	FRANCHISE FEES							
420320	ELECTRIC COMPANY	231,250	0	0	0	0	0	0%
	TOTAL FRANCHISE FEES	231,250	0	0	0	0	0	0%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	8,947	61,800	11,663	45,000	37,000	-8,000	-18%
440200	METER REVENUE	3,807	3,648	3,341	2,500	1,650	-850	-34%
441640	3RD PARTY INS BUREAU VERITAS	198,261	0	88	0	0	0	0%
450640	BANK FEES CREDIT CARD FEES	7,314	17,994	25,937	18,000	14,000	-4,000	-22%
450645	SOFTWARE MNTC FEE ACCELA	0	-33	0	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	456,807	8,147	26,525	0	0	0	0%
450710	FEES REQUIRED BY ORDINANCE	20,900	5,300	21,336	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	696,036	96,856	88,890	65,500	52,650	-12,850	-20%
	FINES AND FORFEITURES							
440510	UNDISTRIBUTED	468	0	0	0	0	0	0%
441000	APPEALS BOARD FEES	646	0	0	0	0	0	0%
	TOTAL FINES AND FORFEITURES	1,114	0	0	0	0	0	0%
	LICENSES AND PERMITS							
441010	BLDG SVCS INVESTIGATION FEES	1,239	1,416	433	600	600	0	0%
441020	BUILDING PERMITS	2,088,036	2,163,099	2,270,745	2,000,000	1,399,389	-600,611	-30%
441030	DEMOLITION PERMITS	18,486	24,264	22,971	22,000	13,899	-8,101	-37%
441040	ELECTRICAL PERMITS	1,992,258	2,003,493	2,287,320	1,999,206	1,714,871	-284,335	-14%
441060	GRADING PERMITS	171,736	183,626	212,605	187,375	142,342	-45,033	-24%
441070	MECHANICAL PERMITS	1,420,766	1,554,352	1,590,918	1,439,337	1,000,339	-438,998	-31%
441080	MOBILE HOME PLACEMENT PERMITS	2,442	2,213	2,926	3,200	1,700	-1,500	-47%
441090	PLAN REVIEW FEES	696,615	738,209	944,067	763,270	685,649	-77,621	-10%
441100	TAS PLAN REVIEW FEES	69,976	59,147	53,113	46,677	40,737	-5,940	-13%
441120	PLUMBING PERMITS	923,907	851,635	878,298	847,445	597,827	-249,618	-29%
441130	ROOFING PERMITS	1,593,476	794,971	718,264	575,000	397,448	-177,552	-31%
441140	SIDEWALK AND DRIVEWAY PERMITS	37,669	32,694	35,960	16,000	18,000	2,000	13%
441150	SIGNS PERMITS	114,568	133,404	149,287	120,000	93,044	-26,956	-22%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
441160	ZONING BOARD FEES	38,515	55,346	47,761	43,000	35,148	-7,852	-18%
441180	BUILDING SERVICES REPORT SALES	0	0	-815	0	0	0	0%
441190	OTHER PERMITS AND LICENSES	122,866	110,255	141,707	128,450	114,142	-14,308	-11%
441230	PARADE PERMITS	3,968	7,744	7,106	6,400	6,400	0	0%
441260	SUBDIVISION PERMITS	274,925	347,451	254,473	300,000	216,693	-83,307	-28%
441300	ALCOHOLIC BEVERAGE LICENSES	106,738	112,133	169,137	90,000	119,851	29,851	33%
441310	AMPLIFICATION PERMITS	2,428	3,245	2,844	2,600	1,880	-720	-28%
441320	ANIMAL PERMIT AND REGISTRATION	30	61	30	0	0	0	0%
441340	CAB DRIVER LICENSES	483	241	240	0	0	0	0%
441350	CHAUFFEUR LICENSES	784	882	1,176	0	0	0	0%
441400	HOME IMPRVMT CONTRACTOR FEE	193,000	172,498	179,000	160,000	128,493	-31,507	-20%
441410	SIGN CONTRACTOR LICENSES	4,856	3,752	3,752	1,000	4,900	3,900	390%
441420	ZONING HOME OCCUPATION LICENSE	13,701	12,614	9,647	7,300	9,386	2,086	29%
441430	PENALTIES LATE FEES	75,399	90,845	97,141	60,000	107,039	47,039	78%
441440	HAZARDOUS CHEMICALS PERMITS	-1,676	-1,197	-442	0	0	0	0%
441490	STORM DRAIN PERMITS FEES	8,147	8,535	5,419	5,000	3,350	-1,650	-33%
441510	SPECIAL PRIVILEGE PERMITS	26,692	342,981	62,160	37,000	49,859	12,859	35%
441515	SPECIAL PERMITS - NODES	0	37,500	7,746	11,000	65,000	54,000	491%
441520	RESIDENTIAL BUILDING PERMITS	2,373,236	2,156,465	2,181,446	2,125,622	1,713,464	-412,159	-19%
441650	3RD PARTY INS VISION CONSULTAN	-20,308	2,552	36,696	0	0	0	0%
441660	3RD PARTY INS CODE COMP INC	-480	-3,920	-176	0	0	0	0%
	TOTAL LICENSES AND PERMITS	12,354,476	12,002,501	12,372,955	10,997,482	8,681,449	-2,316,033	-21%
	INTERGOVERNMENTAL REVENUES							
460020	OTHER GRANT PROCEEDS	0	200,000	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	0	200,000	0	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	12,326	13,784	401	0	0	0	0%
	TOTAL INTEREST	12,326	13,784	401	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	RENTS AND OTHER							
450600	DONATIONS	100	0	0	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	3	0	0	0	0%
	TOTAL RENTS AND OTHER	100	0	3	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	131,948	2,450,898	0	0	0	0	0%
470320	PROCEEDS FROM THE SALE OF LAND	46,183	25,200	33,958	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	178,131	2,476,098	33,958	0	0	0	0%
	TOTAL REVENUES	**14,201,961**	**15,514,271**	**13,304,757**	**11,062,982**	**8,734,099**	**-2,328,883**	**-21%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	5,241,382	5,482,541	5,344,449	5,306,488	4,984,412	-322,075	-6%
501001	COMP ABS NPO AND OPEB	-4,893	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	140,877	158,907	157,248	60,000	60,000	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	48,038	57,422	36,557	0	0	0	0%
501008	INCENTIVE PAY	2,000	2,300	2,585	80,000	80,000	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	90,886	81,685	75,775	0	0	0	0%
501011	PART-TIME TEMPORARY	-4,780	0	0	0	0	0	0%
501012	UNIFORM WAGES AND SALARIES	0	-4,189	0	0	0	0	0%
501013	OVERTIME - UNIFORM	0	-75	0	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	1,447	821	482	481	481	0	0%
	TOTAL SALARIES & WAGES	5,514,957	5,779,411	5,617,096	5,446,969	5,124,893	-322,075	-6%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	121,487	125,905	143,026	99,153	88,335	-10,818	-11%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	5,916	6,002	6,071	5,536	5,132	-404	-7%
501103	UNEMPLOYMENT COMP - UNIFORM	0	-3	0	0	0	0	0%
501104	LIFE INSURANCE	0	-3	0	0	89	89	100%
501105	VSION AND DENTAL - UNIFORM	0	-16	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	610,004	625,143	659,618	551,676	591,616	39,940	7%
501109	POS FIRE - EMPLOYER CONTRIB	0	-128	0	0	0	0	0%
501114	LIFE INSURANCE - CIVILIAN	11,971	11,608	12,371	10,814	9,763	-1,050	-10%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	7,442	7,504	9,658	7,200	7,200	0	0%
501120	OTHER EMPLOYEE BENEFITS	0	1,250	4,750	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	764,359	794,593	780,257	777,856	721,059	-56,797	-7%
501125	FIRE PENSION PLAN CONTRIBUTION	0	-767	0	0	0	0	0%
501129	FICA CITY MATCH - CIVILIAN	322,273	338,511	329,938	343,253	318,190	-25,064	-7%
501130	FICA MED- CITY MATCH-CIVILIAN	75,554	79,325	77,162	80,277	74,415	-5,862	-7%
501132	FICA MED CITY MATCH - UNIFORM	0	-41	0	0	0	0	0%
501150	HSA CONTRIBUTIONS	0	0	-986	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	1,919,005	1,988,883	2,021,865	1,875,765	1,815,799	-59,966	-3%
	PROFESSIONAL SERVICES							
521110	TITLE SEARCH SERVICES	4,518	4,773	4,541	0	0	0	0%
521130	INTERPRETER SERVICES	0	150	0	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	4,518	4,923	4,541	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS							
522050	LEGAL NOTICES CONTRACTS	1,721	1,236	6,297	5,000	5,000	0	0%
522080	PERSONNEL RECRUITMENT CONTRACT	35,000	26,939	564	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	4,263	7,927	5,676	7,600	6,600	-1,000	-13%
522130	TEMP EMPLOYEE SVCS CONTRACTS	8,055	0	0	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	322,712	112,966	61,834	30,000	24,000	-6,000	-20%
522290	OFFICE EQUIP MAINT CONTRACTS	101	0	190	9,600	9,600	0	0%
522360	380 PROPERTY TAX REBATES	131,948	147,368	102,027	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	503,800	296,436	176,589	52,200	45,200	-7,000	-13%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	82,304	92,552	103,727	80,000	80,000	0	0%
523010	MOTOR POOL USAGE FEE-INTERF SV	4,540	3,894	3,785	3,800	3,800	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	5,245	3,839	4,944	0	0	0	0%
523040	MAIL ROOM CHARGES	9,226	158	0	0	0	0	0%
	TOTAL INTERFUND SERVICES	101,316	100,444	112,456	83,800	83,800	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	12,400	7,000	26,787	21,500	23,500	2,000	9%
524130	COPIER CONTRACT SERVICES	1,809	0	0	0	0	0	0%
	TOTAL BUILDING LEASES	14,209	7,000	26,787	21,500	23,500	2,000	9%
	FUEL & LUBRICANTS							
530000	GASOLINE - UNLEADED (OFFSITE)	21	0	0	0	0	0	0%
530010	GASOLINE - UNLEADED	68,126	89,665	85,847	64,000	64,000	0	0%
	TOTAL FUEL & LUBRICANTS	68,147	89,665	85,847	64,000	64,000	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	38,274	30,559	28,419	37,500	41,500	4,000	11%
531005	OTHER SUPPLIES	0	0	1,934	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	3,584	4,196	1,071	17,000	15,000	-2,000	-12%
531030	PUBLICATIONS & SUBSCRIPTIONS	605	1,161	343	0	0	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	12,491	36,410	56,541	29,700	24,700	-5,000	-17%
531050	DESKTOP SOFTWARE SUPPLIES	0	809	0	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	615	76	423	0	0	0	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	1,682	2,200	827	5,500	5,500	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	2,419	4,525	3,295	5,000	9,000	4,000	80%
531230	SAFETY GEAR	4,507	4,637	4,132	3,500	5,000	1,500	43%
	TOTAL MATERIALS & SUPPLIES	64,178	84,573	96,986	98,200	100,700	2,500	3%

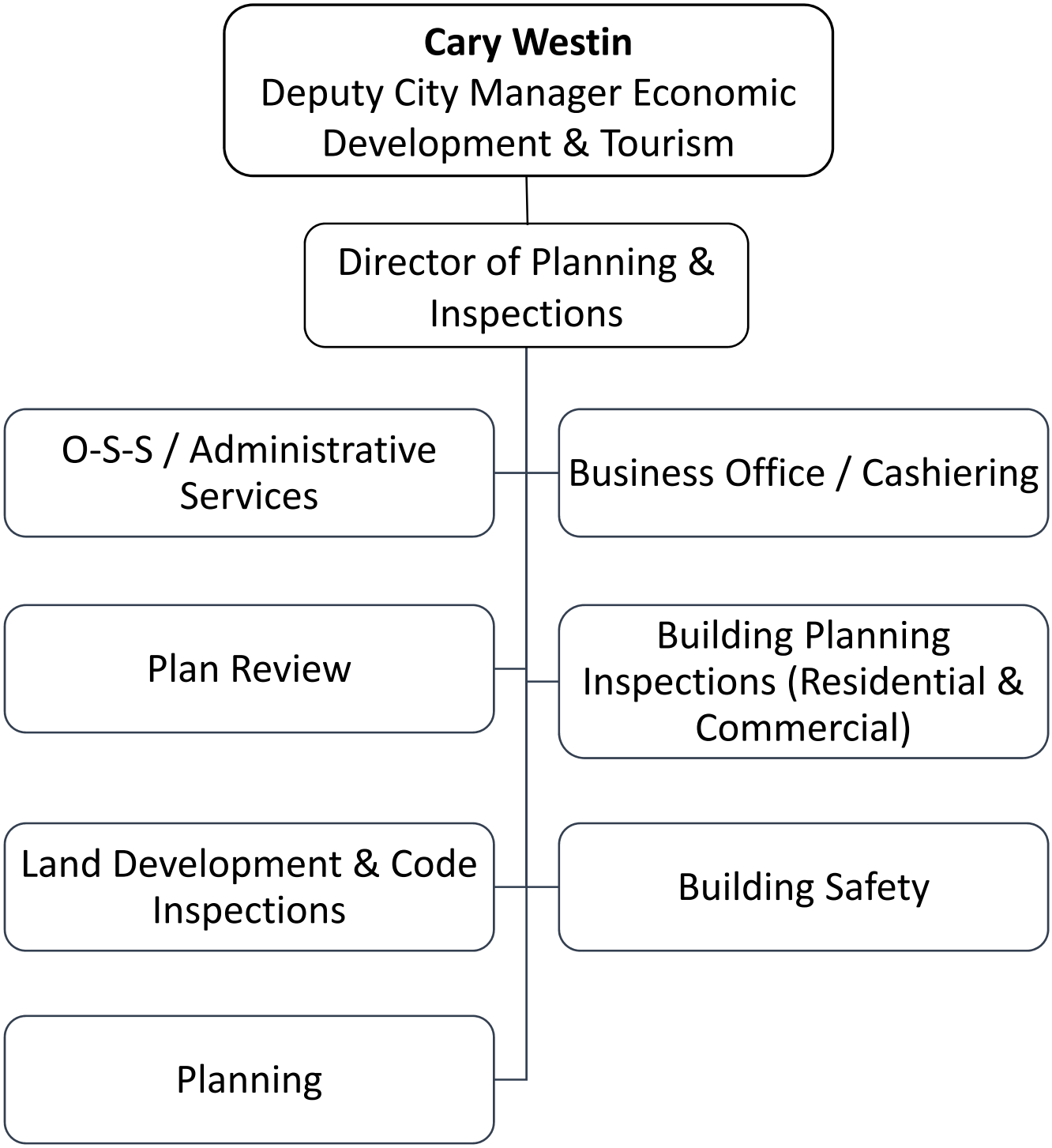
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MAINTENANCE & REPAIRS							
532100	ADA-RELATED ACCESS-MAINT & REP	8,844	0	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	8,844	0	0	0	0	0	0%
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	715	0	0	0	0	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	0	346	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	715	346	0	0	0	0	0%
	COMMUNICATIONS							
540020	WIRELESS COMMUNICATION SERVICE	10,350	26,217	12,763	0	0	0	0%
540030	POSTAGE	0	0	0	2,000	2,000	0	0%
540040	SHIPPING	0	13	0	0	0	0	0%
	TOTAL COMMUNICATIONS	10,350	26,230	12,763	2,000	2,000	0	0%
	TRAVEL							
542005	TRAVEL EXPENSE	0	2,118	0	0	0	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	10,222	15,267	15,181	15,000	15,000	0	0%
542030	MILEAGE ALLOWANCES	0	73	70	0	0	0	0%
	TOTAL TRAVEL	10,222	17,458	15,251	15,000	15,000	0	0%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	63,571	0	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	39,468	31,869	37,398	33,500	34,500	1,000	3%
544140	PROFESSIONAL LICENSES & MEMBER	19,291	23,138	18,783	32,150	33,650	1,500	5%
544240	TUITION REIMBURSEMENT	0	-547	-231	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	122,329	54,459	55,950	65,650	68,150	2,500	4%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	140,000	160,000	0	0	0	0	0%
	TOTAL COMMUNITY SERVICE PROJECTS	140,000	160,000	0	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554050	CHANGE FUND SHORTAGE	0	0	18	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	204	0	0	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	2,856	-2,856	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	204	2,856	-2,838	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	3,295,713	30,184	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	0	3,295,713	30,184	0	0	0	0%
	TOTAL EXPENDITURES	**8,482,793**	**11,908,396**	**8,253,477**	**7,725,084**	**7,343,043**	**-382,042**	**-5%**

Planning & Inspections
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	123.00	123.00	0.00
Non-General Fund	0.00	0.00	0.00
Total Authorized	**123.00**	**123.00**	**0.00**

Planning and Inspections
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Administrative Assistant	1.00	1.00	1.00
Assistant Director of Planning	0.00	0.00	1.00
Architect	1.00	1.00	0.00
Bldg Combination Inspector Supervisor	3.00	3.00	3.00
Building Combination Inspector	9.00	9.00	8.00
(UF)Bldg Combination Inspector	0.00	0.00	1.00
Building Combination Inspector Trainee	4.00	4.00	4.00
Building Inspector	13.00	6.00	6.00
Building Inspector/Plans Examiner	3.00	3.00	2.00
(UF) Building Insp/Plans Examr	0.00	0.00	1.00
Building Permits & Insp Assistant Directo	1.00	1.00	1.00
Building Plans Examiner	10.00	10.00	10.00
Business & Customer Serv Asst Mgr	1.00	0.00	1.00
Business & Customer Service Manager	0.00	1.00	0.00
Business Systems Analyst	2.00	2.00	2.00
Chief Building Inspector	3.00	2.00	2.00
Chief Plans Examiner	1.00	1.00	1.00
City Development Program Manager	1.00	1.00	1.00
Civil Engineer	1.00	1.00	1.00
Civil Engineering Associate	2.00	3.00	4.00
Code Compliance Officer	3.00	0.00	0.00
Code Field Operations Supervisor	1.00	0.00	0.00
Customer Relations & Billing Supervisor	0.00	1.00	1.00
Customer Relations Clerk	13.00	13.00	7.00
Customer Relations Representative	7.00	6.00	12.00
Deputy Director - Planning	1.00	1.00	0.00
Director of Planning & Inspections	1.00	1.00	1.00
Electrical Inspector	3.00	3.00	3.00
Electrical Inspector Supervisor	1.00	1.00	1.00
Electrical Plans Examiner	1.00	1.00	1.00
Engineering Division Manager	1.00	1.00	1.00
Engineering Lead Technician	3.00	3.00	3.00
Engineering Senior Technician	5.00	3.00	3.00
Event Permit Coordinator	1.00	1.00	1.00
History Preservation Officer	0.00	1.00	1.00
Hydrologic Engineer	1.00	1.00	1.00
Landscape Plans Examiner	1.00	1.00	1.00
Lead Planner	3.00	3.00	3.00
Mechanical Engineering Associate	1.00	1.00	1.00
Mechanical Inspector	2.00	2.00	2.00
Ombudsperson	1.00	1.00	1.00
Planner	10.00	10.00	10.00
Planning Specialist	5.00	5.00	5.00
Plumbing Inspector	4.00	4.00	4.00
Project Manager	0.00	1.00	1.00

Planning and Inspections
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Secretary	1.00	0.00	2.00
Senior Code Compliance Officer	2.00	0.00	0.00
Senior Planner	5.00	5.00	5.00
Senior Plans Examiner	2.00	2.00	1.00
Senior Secretary	2.00	2.00	1.00
Grand Total	**137.00**	**123.00**	**123.00**

Goal 4

Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	20,656,320	21,744,620	22,575,106	27,891,463	17,317,858	(10,573,604)	-38%
Employee Benefits	7,260,754	7,878,662	8,329,560	9,779,307	9,350,661	(428,646)	-4%
Contractual Services	4,493	4,484	-	-	-	-	0%
Professional Services	304,853	255,776	1,780,962	808,785	316,501	(492,284)	-61%
Outside Contracts	5,970,521	6,726,937	6,709,327	6,628,293	7,407,715	779,422	12%
Interfund Services	457,327	474,014	470,582	450,142	452,852	2,710	1%
Building Leases	341,430	396,062	520,840	591,672	426,626	(165,046)	-28%
Fuel & Lubricants	213,769	260,147	252,200	321,360	321,959	599	0%
Materials & Supplies	3,788,143	3,831,602	4,172,906	5,213,416	4,606,264	(607,152)	-12%
Maintenance & Repairs	503,965	505,435	484,897	1,070,552	680,011	(390,541)	-36%
Minor Equipment & Furniture	271,909	679,404	1,874,330	855,568	647,034	(208,534)	-24%
Communications	68,443	60,368	108,386	102,828	121,593	18,765	18%
Utilities	3,917,396	4,886,020	5,664,306	5,690,826	5,770,754	79,928	1%
Travel	78,656	121,652	118,471	201,643	167,386	(34,258)	-17%
Other Operating Expenditures	333,524	361,505	422,144	594,334	448,876	(145,458)	-24%
Community Service Projects	303,272	393,689	338,435	399,126	164,241	(234,885)	-59%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	21,240	115,802	(67,079)	35,210	79,497	44,287	126%
Grant Match	27,660	-	-	4,500	4,500	-	0%
Operating Transfers Out	75,000	1,236,290	1,834,432	90,855	-	(90,855)	-100%
Capital Expenditures	2,543,797	1,692,039	3,017,019	1,815,825	252,437	(1,563,388)	-86%
Total Expenditures	***47,142,470***	***51,624,508***	***58,606,824***	***62,545,704***	***48,536,764***	***(14,008,939)***	**-22%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	38,011,450	41,465,952	45,537,390	55,442,603	42,734,506	(12,708,096)	-23%
Community Development Block Grants	177,837	110,790	113,698	125,000	60,000	(65,000)	-52%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	2,364,230	2,958,847	4,973,930	-	0	0	100%
Special Revenue	6,588,953	7,088,919	7,981,805	6,978,101	5,742,258	(1,235,843)	-18%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***47,142,470***	***51,624,508***	***58,606,824***	***62,545,704***	***48,536,764***	***(14,008,939)***	**-22%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT
General Fund	673.62	708.02	725.52	914.76	886.75	(28.01)
Non-General Fund	49.67	53.66	57.86	57.27	46.01	(11.26)
Total Authorized	***723.29***	***761.68***	***783.38***	***972.03***	***932.76***	***(39.27)***

Goal Team 4

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	2,770,998	3,007,585	3,290,078	4,417,567	4,417,567	2,612,060	-1,805,507	-41%
Fines and Forfeitures	150	0	0	0	0	0	0	0%
Rents and Other	888,790	1,018,756	1,047,902	2,226,945	2,226,945	1,248,210	-978,735	-44%
TOTAL REVENUES	**3,659,938**	**4,026,341**	**4,337,980**	**6,644,512**	**6,644,512**	**3,860,270**	**-2,784,242**	**-42%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	19,480,124	20,376,345	21,283,872	26,445,905	26,095,441	16,397,329	-10,048,575	-38%
Employee Benefits	6,868,052	7,428,444	7,907,752	9,271,390	9,252,277	8,968,913	-302,477	-3%
Contractual Services	4,493	4,484	0	0	0	0	0	0%
Professional Services	67,112	32,535	161,066	591,944	296,508	179,860	-412,084	-70%
Outside Contracts	2,663,194	2,856,169	3,049,115	3,475,877	3,050,090	4,477,032	1,001,155	29%
Interfund Services	398,733	426,029	447,311	409,967	349,842	413,777	3,810	1%
Building Leases	331,477	386,148	511,444	578,972	445,338	414,926	-164,046	-28%
Fuel & Lubricants	205,013	250,182	243,571	309,260	220,247	309,859	599	0%
Materials & Supplies	2,942,977	2,986,448	3,251,973	4,247,656	3,331,685	3,740,166	-507,490	-12%
Maintenance & Repairs	351,336	418,027	380,408	964,326	590,980	570,266	-394,060	-41%
Minor Equipment & Furniture	115,993	216,715	363,562	819,547	325,321	613,432	-206,115	-25%
Communications	94	118	8,490	5,394	36,850	43,044	37,650	698%
Utilities	3,917,396	4,886,020	5,664,306	5,690,826	5,511,826	5,770,754	79,928	1%
Travel	44,041	69,287	57,533	96,493	55,411	86,826	-9,668	-10%
Other Operating Expenditures	236,354	267,829	334,265	480,665	364,806	376,487	-104,178	-22%
Community Service Projects	28,000	52,925	58,500	58,000	20,000	58,000	0	0%
Other Non-Operating Expenditures	-110	863	424	7,974	8,321	49,102	41,128	516%
Grant Match	86,141	118,604	141,486	172,583	0	47,298	-125,285	-73%
Operating Transfers Out	75,000	516,102	1,479,050	0	161,975	0	0	0%
Capital Expenditures	196,029	172,676	193,261	1,815,825	1,679,762	217,437	-1,598,388	-88%
TOTAL EXPENDITURES	**38,011,450**	**41,465,952**	**45,537,390**	**55,442,603**	**51,796,682**	**42,734,506**	**-12,708,096**	**-23%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405067 REIMBURSED EXPENDITURES	177,822	179,018	174,215	172,200	172,200	91,107	-81,093	-47%
440040 GENERAL ADMISSIONS REVENUE	530,745	753,893	753,366	1,541,320	1,541,320	917,643	-623,677	-40%
443000 LIBRARY FEES	45,885	45,871	47,797	52,270	52,270	13,363	-38,907	-74%
443010 EVENT FEES	50,528	72,559	103,855	86,300	86,300	56,096	-30,204	-35%
443020 INSTRUCTIONAL FEES	484,160	464,092	538,722	564,100	564,100	387,511	-176,589	-31%
443030 MEMBERSHIP FEES	13,637	11,090	17,192	10,000	10,000	9,100	-900	-9%
443040 CHILD CARE SERVICES	425,310	409,911	442,688	414,342	414,342	106,020	-308,322	-74%
443060 SALES TO THE PUBLIC	0	0	0	374,405	374,405	243,415	-130,990	-35%
443070 ORGANIZED SPORTS LEAGUES FEES	912,812	933,271	1,052,923	1,067,700	1,067,700	673,075	-394,625	-37%
450400 GUS AND GOLDIE ROYALTY REVENUE	2,450	30	2,260	2,500	2,500	2,500	0	0%
450650 MISC NON-OPERATING REVENUES	127,649	137,850	157,059	132,430	132,430	112,230	-20,200	-15%
TOTAL CHARGES FOR SERVICES	2,770,998	3,007,585	3,290,078	4,417,567	4,417,567	2,612,060	-1,805,507	-41%
FINES AND FORFEITURES								
440650 TEEN COURT REVENUE	150	0	0	0	0	0	0	0%
TOTAL FINES AND FORFEITURES	150	0	0	0	0	0	0	0%
RENTS AND OTHER								
450200 FACILITY RENTALS REVENUE	885,092	1,015,681	1,039,381	2,221,220	2,221,220	1,244,471	-976,749	-44%
450600 DONATIONS	3,698	3,076	7,802	5,725	5,725	3,739	-1,986	-35%
470400 CLAIMS SETTLEMENT	0	0	719	0	0	0	0	0%
TOTAL RENTS AND OTHER	888,790	1,018,756	1,047,902	2,226,945	2,226,945	1,248,210	-978,735	-44%
TOTAL REVENUES	**3,659,938**	**4,026,341**	**4,337,980**	**6,644,512**	**6,644,512**	**3,860,270**	**-2,784,242**	**-42%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	18,915,120	19,695,511	20,540,709	23,224,825	22,915,362	13,863,898	-9,360,927	-40%
501002 OVERTIME - CIVILIAN	197,985	275,812	266,115	108,558	108,558	62,388	-46,170	-43%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	137,913	128,273	193,054	0	0	0	0	0%
501008 INCENTIVE PAY	7,791	10,485	8,125	3,600	3,600	1,400	-2,200	-61%
501010 SHIFT DIFFERENTIAL - CIVILIAN	20,525	22,857	27,660	17,500	17,500	17,500	0	0%
501011 PART-TIME TEMPORARY	198,803	233,797	234,160	3,090,938	3,049,938	2,450,812	-640,127	-21%
501020 EQUIPMENT ALLOWANCE	1,987	965	965	483	483	1,332	849	176%
501030 TEMPORARY SERVICES CONTRACTS	0	8,646	13,085	0	0	0	0	0%
TOTAL SALARIES & WAGES	19,480,124	20,376,345	21,283,872	26,445,905	26,095,441	16,397,329	-10,048,575	-38%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	906,247	970,558	1,038,991	1,390,859	1,390,859	1,125,283	-265,576	-19%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	20,333	21,266	21,984	26,537	26,537	22,865	-3,673	-14%
501108 POS CITY - EMPLOYER CONTRIB	2,063,915	2,416,550	2,584,189	2,586,774	2,586,774	2,780,755	193,981	7%
501114 LIFE INSURANCE - CIVILIAN	53,280	52,344	52,657	65,694	65,694	63,388	-2,305	-4%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	30,253	32,155	33,186	38,925	38,925	14,793	-24,132	-62%
501119 RELOCATION EXPENDITURES	0	15,474	11,000	0	0	0	0	0%
501120 OTHER EMPLOYEE BENEFITS	7,977	5,367	4,276	0	0	0	0	0%
501124 CITY PENSION PLAN CONTRIBUTION	2,384,339	2,444,321	2,625,367	3,134,171	3,134,171	3,212,654	78,482	3%
501129 FICA CITY MATCH - CIVILIAN	1,134,799	1,191,600	1,244,661	1,644,033	1,628,542	1,417,658	-226,374	-14%
501130 FICA MED- CITY MATCH-CIVILIAN	266,908	279,562	291,857	384,397	380,774	331,516	-52,881	-14%
501150 HSA CONTRIBUTIONS	0	-752	-417	0	0	0	0	0%
TOTAL EMPLOYEE BENEFITS	6,868,052	7,428,444	7,907,752	9,271,390	9,252,277	8,968,913	-302,477	-3%
CONTRACTUAL SERVICES								
520000 PERSONAL SERVICES CONTRACTS	2,363	0	0	0	0	0	0	0%
520010 TEMPORARY SERVICES CONTRACTS	2,130	4,484	0	0	0	0	0	0%
TOTAL CONTRACTUAL SERVICES	4,493	4,484	0	0	0	0	0	0%
PROFESSIONAL SERVICES								
521000 PROFESSIONAL SERVICES	0	0	22,088	0	16,710	7,000	7,000	100%
521030 ARTISTIC PERFORMANCES SERVICES	25,622	24,048	28,401	34,306	26,305	14,222	-20,084	-59%
521120 HEALTH CARE PROVIDERS SERVICES	111	300	594	1,685	1,092	1,685	0	0%
521160 MANAGEMENT CONSULTING SERVICES	36,800	5,551	104,990	550,333	249,800	150,333	-400,000	-73%
521170 PROMOTIONAL SERVICES	4,580	2,636	4,993	5,620	2,601	6,620	1,000	18%
TOTAL PROFESSIONAL SERVICES	67,112	32,535	161,066	591,944	296,508	179,860	-412,084	-70%
OUTSIDE CONTRACTS								
522040 ENVIRONMENTAL CONTRACTS	0	0	6,752	7,620	5,607	7,620	0	0%
522050 LEGAL NOTICES CONTRACTS	519	0	0	2,140	657	2,140	0	0%
522060 MAINT SVCS CONTRACT-JANITORIAL	1,097,008	1,147,018	1,123,057	1,337,106	1,216,752	1,742,166	405,060	30%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522080 PERSONNEL RECRUITMENT CONTRACT	43,671	2,689	6,403	1,350	398	1,350	0	0%
522090 PRINTING SERVICES CONTRACTS	4,911	13,555	11,886	34,491	18,592	44,590	10,099	29%
522110 REC AND CULTURAL CONTRACTS	400,715	447,422	434,345	458,518	444,007	458,518	0	0%
522120 SECURITY CONTRACTS	422,681	457,422	489,740	562,870	468,765	1,245,331	682,461	121%
522140 TRAINING INSTRUCTION CONTRACTS	157,788	158,443	142,198	192,573	125,256	191,573	-1,000	-1%
522150 OUTSIDE CONTRACTS - NOC	322,611	413,374	602,026	624,754	538,540	530,822	-93,932	-15%
522170 INTERLOCAL AGREEMENTS	51,042	51,327	52,484	52,949	52,484	53,427	478	1%
522200 PEST CONTROL CONTRACTS	23,356	23,458	21,530	33,286	26,268	31,274	-2,012	-6%
522210 GROUNDKEEPING HORTI CONTRACTS	124,979	122,865	153,129	145,000	145,000	145,000	0	0%
522220 LINEN AND INDUSTRIAL CONTRACTS	11,144	9,457	1,954	10,536	5,190	10,536	0	0%
522250 PUB SAFETY EQUIP MAINT CONTRAC	0	8,556	0	11,318	500	11,318	0	0%
522260 BLDGS FACILITIES MAINT CONTRAC	2,769	585	370	950	225	950	0	0%
522290 OFFICE EQUIP MAINT CONTRACTS	0	0	3,240	417	1,850	417	0	0%
TOTAL OUTSIDE CONTRACTS	2,663,194	2,856,169	3,049,115	3,475,877	3,050,090	4,477,032	1,001,155	29%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	354,728	397,601	421,353	384,367	329,114	388,177	3,810	1%
523010 MOTOR POOL USAGE FEE-INTERF SV	7,344	6,624	6,600	7,200	3,600	7,200	0	0%
523020 PRINT SHOP ALLOC-INTERFUND SVC	36,462	21,976	19,358	18,400	17,128	18,400	0	0%
523040 MAIL ROOM CHARGES	201	-172	0	0	0	0	0	0%
TOTAL INTERFUND SERVICES	398,733	426,029	447,311	409,967	349,842	413,777	3,810	1%
BUILDING LEASES								
524000 BUILDINGS-LEASES	44,792	53,866	61,488	62,718	62,718	63,444	726	1%
524020 COMPUTER RELATED-LEASES	18	0	0	0	0	0	0	0%
524040 OFFICE EQUIPMENT-LEASES	37,779	38,027	36,004	59,312	45,148	57,282	-2,030	-3%
524110 LEASES NOC	240,324	286,189	385,347	428,067	308,597	265,325	-162,742	-38%
524120 LAND - LEASES	0	0	18,000	18,000	18,000	18,000	0	0%
524130 COPIER CONTRACT SERVICES	8,565	8,067	10,605	10,875	10,875	10,875	0	0%
TOTAL BUILDING LEASES	331,477	386,148	511,444	578,972	445,338	414,926	-164,046	-28%
FUEL & LUBRICANTS								
530010 GASOLINE - UNLEADED	203,814	249,553	242,451	308,060	219,647	308,659	599	0%
530040 LUBRICANTS ANTIFREEZE	1,199	629	1,120	1,200	600	1,200	0	0%
TOTAL FUEL & LUBRICANTS	205,013	250,182	243,571	309,260	220,247	309,859	599	0%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	75,265	77,160	85,099	111,476	70,962	110,674	-802	-1%
531010 EQUIPMENT PURCHASE UNDER 500	2,000	3,656	3,019	4,565	1,078	4,565	0	0%
531020 PROMOTIONAL SUPPLIES	0	0	2,275	2,000	1,089	15,200	13,200	660%
531030 PUBLICATIONS & SUBSCRIPTIONS	1,528,648	1,567,259	1,504,215	1,583,455	1,372,163	1,130,345	-453,110	-29%
531040 SUPPLIES COMPUTER EQUIPMENT	17,365	20,364	53,651	32,160	17,714	32,119	-42	0%
531050 DESKTOP SOFTWARE SUPPLIES	0	1,614	0	1,200	0	1,200	0	0%
531070 PHOTOGRAPHY FILM VIDEO SUPPLY	1,046	0	0	1,594	302	1,594	0	0%
531080 TRAINING MATERIALS	3,742	764	3,058	18,782	6,492	18,742	-40	0%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531110 CLEANING SUPPLIES	121,574	148,829	178,882	256,489	237,990	269,379	12,890	5%
531120 CLINICAL MEDICAL SUPPLIES	5,774	5,221	8,904	16,833	2,613	16,793	-40	0%
531130 LAND MAINTENANCE SUPPLIES	601,015	526,837	472,198	863,294	586,937	841,294	-22,000	-3%
531140 BUILDING MAINTENANCE SUPPLIES	0	1,244	1,943	8,568	1,766	8,568	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	13,916	10,938	12,731	28,553	7,583	28,970	417	1%
531160 RECREATIONAL SUPPLIES	198,349	266,276	451,423	607,043	462,830	520,220	-86,823	-14%
531170 EQUIP MAINT SUP-LOW COST ITEM	24,837	41,958	26,477	75,723	37,528	72,723	-3,000	-4%
531200 UNIFORMS AND APPAREL SUPPLIES	56,977	67,744	92,997	101,002	84,767	122,902	21,900	22%
531210 INVENTORY PURCH-MAT & SUPPLIES	92	0	12,000	0	0	0	0	0%
531220 MAINTENANCE SUPPLIES PARTS NOC	84,594	80,537	136,342	113,274	165,266	113,274	0	0%
531230 SAFETY GEAR	18,534	23,508	25,305	46,714	21,376	56,674	9,960	21%
531250 EQUIP OUTSIDE REPAIRS SVCS NOC	1,022	2,760	3,450	20,383	5,162	20,385	2	0%
531260 CHEMICAL SUPPLIES	188,229	139,779	178,004	354,547	248,067	354,545	-2	0%
TOTAL MATERIALS & SUPPLIES	2,942,977	2,986,448	3,251,973	4,247,656	3,331,685	3,740,166	-507,490	-12%
MAINTENANCE & REPAIRS								
532000 BUILDINGS FACILITIES MAINT REP	12,930	10,998	9,821	414,817	209,468	17,067	-397,750	-96%
532020 LAND LANDSCAPING - MAINT & REP	176,016	224,109	205,424	200,986	180,986	200,986	0	0%
532040 VEHICLES - MAINT & REPAIRS	24,715	24,825	26,860	26,780	26,780	30,000	3,220	12%
532130 BUILDINGS - OUTSIDE	52,894	58,778	78,755	45,530	45,530	46,000	470	1%
532140 BUILDINGS - FLOOR	38,722	42,452	0	0	0	0	0	0%
532210 SWIMMING POOLS	46,060	56,866	59,547	276,213	128,216	276,213	0	0%
TOTAL MAINTENANCE & REPAIRS	351,336	418,027	380,408	964,326	590,980	570,266	-394,060	-41%
MINOR EQUIPMENT & FURNITURE								
533010 FURNITURE 500 - 4 999 99	1,071	1,653	2,455	700	1,401	700	0	0%
533020 DATA PROCESS EQP 500-4 999 99	13,301	35,237	13,070	76,749	28,361	80,049	3,300	4%
533030 OTHER EQUIPMENT 500-4 999 99	66,907	144,847	290,049	410,386	246,596	400,971	-9,415	-2%
533040 FURNITURE & EQUIP LESS 500	34,714	34,978	57,988	331,712	48,962	131,712	-200,000	-60%
TOTAL MINOR EQUIPMENT & FURNITURE	115,993	216,715	363,562	819,547	325,321	613,432	-206,115	-25%
COMMUNICATIONS								
540000 PHONE & INTERNET	0	0	0	34	0	34	0	0%
540020 WIRELESS COMMUNICATION SERVICE	0	0	0	0	36,000	36,000	36,000	100%
540030 POSTAGE	3	0	0	1,200	525	1,950	750	63%
540040 SHIPPING	91	118	8,490	4,160	325	5,060	900	22%
TOTAL COMMUNICATIONS	94	118	8,490	5,394	36,850	43,044	37,650	698%
UTILITIES								
541010 WATER	3,909,406	4,875,805	5,655,009	5,681,827	5,502,827	5,764,755	82,928	1%
541020 NATURAL GAS OTHER	7,990	10,215	9,297	8,999	8,999	5,999	-3,000	-33%
TOTAL UTILITIES	3,917,396	4,886,020	5,664,306	5,690,826	5,511,826	5,770,754	79,928	1%

General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL								
542010	TRAVEL EXPENSES - EMPLOYEES	32,996	55,763	48,553	71,492	47,852	62,092	-9,400	-13%
542030	MILEAGE ALLOWANCES	11,045	13,524	8,980	25,002	7,560	24,734	-268	-1%
	TOTAL TRAVEL	44,041	69,287	57,533	96,493	55,411	86,826	-9,668	-10%
	OTHER OPERATING EXPENDITURES								
544020	GENERAL LIABILITY INSURANCE EX	0	2,938	2,623	2,960	0	0	-2,960	-100%
544060	OTHER SERVICES CHARGES EXPENSE	150,124	195,430	234,727	315,030	264,424	222,632	-92,398	-29%
544090	PROPERTY INSURANCE EXPENSE	8,183	17,875	12,657	15,000	9,764	15,000	0	0%
544120	SEMINARS CONTINUING EDUCATION	28,167	19,150	35,318	84,789	38,740	73,309	-11,480	-14%
544140	PROFESSIONAL LICENSES & MEMBER	21,881	22,054	33,727	34,886	23,879	37,546	2,660	8%
544150	INDIRECT COST EXPENDITURES	0	-978	0	0	0	0	0	0%
544240	TUITION REIMBURSEMENT	0	0	-779	0	0	0	0	0%
544250	2 FOR THE ARTS	28,000	11,361	15,992	28,000	28,000	28,000	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	236,354	267,829	334,265	480,665	364,806	376,487	-104,178	-22%
	COMMUNITY SERVICE PROJECTS								
552000	COMMUNITY SERVICE PROJECTS	28,000	52,925	58,500	58,000	20,000	58,000	0	0%
	TOTAL COMMUNITY SERVICE PROJECTS	28,000	52,925	58,500	58,000	20,000	58,000	0	0%
	OTHER NON-OPERATING EXPENDITURES								
554020	BANK SVC CHRGS & CR CARD FEES	0	0	0	7,852	8,224	48,980	41,128	524%
554050	CHANGE FUND SHORTAGE	0	-236	468	0	-25	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-110	1,099	-44	122	122	122	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	-110	863	424	7,974	8,321	49,102	41,128	516%
	GRANT MATCH								
560000	CITY GRANT MATCH	86,141	118,604	141,486	172,583	0	47,298	-125,285	-73%
	TOTAL GRANT MATCH	86,141	118,604	141,486	172,583	0	47,298	-125,285	-73%
	OPERATING TRANSFERS OUT								
570000	INTERFUND TRANSFERS (USES)	75,000	516,102	1,479,050	0	161,975	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	75,000	516,102	1,479,050	0	161,975	0	0	0%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
CAPITAL EXPENDITURES								
580040 PUBLIC USE FACILITIES EQUIP	59,600	172,676	0	205,707	111,841	217,437	11,730	6%
580060 CARS VANS LT TRKS MOTORCYCLE	74,464	0	51,676	1,458,159	1,058,971	0	-1,458,159	-100%
580090 FURNITURE FIXTURES & EQUIPMENT	0	0	124,585	151,959	77,350	0	-151,959	-100%
580100 IT EQUIPMENT	0	0	0	0	431,601	0	0	0%
580270 CONSTRUCTION (CWIP)	61,965	0	0	0	0	0	0	0%
580290 HEAVY EQUIPMENT	0	0	17,000	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	196,029	172,676	193,261	1,815,825	1,679,762	217,437	-1,598,388	-88%
TOTAL EXPENDITURES	**38,011,450**	**41,465,952**	**45,537,390**	**55,442,603**	**51,796,682**	**42,734,506**	**-12,708,096**	**-23%**

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Non-General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	3,592,514	3,039,521	3,289,253	3,000,261	2,694,287	-305,974	-10%
Intergovernmental Revenues	542,996	429,664	339,905	125,000	82,603	-42,397	-34%
Interest	55,946	114,490	194,197	0	0	0	0%
Rents and Other	139,311	134,170	253,197	287,171	223,252	-63,919	-22%
Other Sources (Uses)	204,644	1,241,730	5,215,770	280,605	20,331	-260,274	-93%
TOTAL REVENUES	**4,535,411**	**4,959,576**	**9,292,322**	**3,693,037**	**3,020,473**	**-672,564**	**-18%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	1,176,196	1,368,276	1,291,234	1,445,558	920,529	-525,029	-36%
Employee Benefits	392,702	450,218	421,808	507,917	381,749	-126,169	-25%
Professional Services	237,740	223,241	1,619,896	216,841	136,641	-80,200	-37%
Outside Contracts	3,307,328	3,870,768	3,660,211	3,152,416	2,930,683	-221,733	-7%
Interfund Services	58,593	47,985	23,271	40,175	39,075	-1,100	-3%
Building Leases	9,953	9,913	9,396	12,700	11,700	-1,000	-8%
Fuel & Lubricants	8,756	9,965	8,629	12,100	12,100	0	0%
Materials & Supplies	845,166	845,154	920,933	965,760	866,098	-99,662	-10%
Maintenance & Repairs	152,629	87,408	104,488	106,226	109,745	3,519	3%
Minor Equipment & Furniture	155,916	462,689	1,510,768	36,021	33,602	-2,419	-7%
Communications	68,349	60,250	99,896	97,434	78,549	-18,885	-19%
Travel	34,615	52,364	60,938	105,150	80,560	-24,590	-23%
Other Operating Expenditures	97,170	93,675	87,879	113,669	72,389	-41,280	-36%
Community Service Projects	275,272	340,764	279,935	341,126	106,241	-234,885	-69%
Other Non-Operating Expenditures	21,349	114,939	-67,503	27,236	30,395	3,159	12%
Grant Match	-58,482	-118,604	-141,486	-168,083	-42,798	125,285	75%
Operating Transfers Out	0	720,188	355,382	90,855	0	-90,855	-100%
Capital Expenditures	2,347,768	1,519,363	2,823,758	0	35,000	35,000	100%
TOTAL EXPENDITURES	**9,131,020**	**10,158,556**	**13,069,434**	**7,103,101**	**5,802,258**	**-1,300,843**	**-18%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	5,544	-447	0	0	0	0	0%
405067	REIMBURSED EXPENDITURES	113,320	280,409	163,644	0	0	0	0%
440010	ZOO ADMISSION REVENUE	2,110,395	2,001,901	1,878,485	2,209,309	2,101,246	-108,063	-5%
443010	EVENT FEES	42,643	38,702	43,020	19,325	19,325	0	0%
443020	INSTRUCTIONAL FEES	56,125	55,025	47,939	57,160	52,160	-5,000	-9%
443030	MEMBERSHIP FEES	75,459	70,386	66,475	101,386	62,142	-39,244	-39%
443060	SALES TO THE PUBLIC	190,998	260,535	329,113	356,481	263,914	-92,567	-26%
443100	PARKS DEPARTMENT REVENUE	2,249	470	210	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	196,644	12,791	29,471	11,600	5,000	-6,600	-57%
450720	PARKLAND DEDICATION FEES	799,138	324,750	309,064	0	0	0	0%
460400	PROGRAM INCOME	0	-5,000	421,831	245,000	190,500	-54,500	-22%
	TOTAL CHARGES FOR SERVICES	3,592,514	3,039,521	3,289,253	3,000,261	2,694,287	-305,974	-10%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	268,683	208,184	207,666	125,000	82,603	-42,397	-34%
460010	STATE GRANT PROCEEDS	178,789	120,062	48,982	0	0	0	0%
460020	OTHER GRANT PROCEEDS	96,869	96,659	83,257	0	0	0	0%
460030	CITY MATCH OF GRANT PROCEEDS	-1,344	4,759	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	542,996	429,664	339,905	125,000	82,603	-42,397	-34%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	55,946	114,490	194,197	0	0	0	0%
	TOTAL INTEREST	55,946	114,490	194,197	0	0	0	0%
	RENTS AND OTHER							
450200	FACILITY RENTALS REVENUE	30,574	33,862	32,151	28,000	24,000	-4,000	-14%
450600	DONATIONS	108,692	100,308	219,428	259,171	199,252	-59,919	-23%
451000	UNREALIZED GAINS LOSSES	0	0	1,619	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	45	0	0	0	0	0	0%
	TOTAL RENTS AND OTHER	139,311	134,170	253,197	287,171	223,252	-63,919	-22%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	75,000	1,241,730	1,824	0	0	0	0%
470005	TRANSFER FROM BOND PROCEEDS	0	0	3,711,253	0	0	0	0%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	280,605	20,331	-260,274	-93%
470420	INSURANCE RECOVERY	129,644	0	69,646	0	0	0	0%
470700	CAPITAL CONTRIBUTIONS	0	0	1,433,048	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	204,644	1,241,730	5,215,770	280,605	20,331	-260,274	-93%
	TOTAL REVENUES	**4,535,411**	**4,959,576**	**9,292,322**	**3,693,037**	**3,020,473**	**-672,564**	**-18%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	1,164,123	1,331,875	1,224,703	1,205,330	819,289	-386,041	-32%
501001	COMP ABS NPO AND OPEB	-34,579	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	2,652	5,954	6,104	1,500	0	-1,500	-100%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	4,255	25,338	4,584	0	0	0	0%
501008	INCENTIVE PAY	384	365	225	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	178	224	170	0	0	0	0%
501011	PART-TIME TEMPORARY	37,284	3,555	54,484	238,245	100,796	-137,449	-58%
501016	SHIFT DIFFERENTIAL - UNIFORM	0	0	0	0	-444	-444	0%
501020	EQUIPMENT ALLOWANCE	1,898	965	965	483	888	405	84%
	TOTAL SALARIES & WAGES	1,176,196	1,368,276	1,291,234	1,445,558	920,529	-525,029	-36%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	50,097	50,320	48,005	62,200	32,392	-29,808	-48%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	1,422	1,567	1,443	1,538	924	-613	-40%
501108	POS CITY - EMPLOYER CONTRIB	127,043	140,002	136,034	137,768	141,511	3,743	3%
501114	LIFE INSURANCE - CIVILIAN	2,855	2,454	2,413	3,125	2,448	-676	-22%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	2,337	2,750	4,219	4,699	3,877	-822	-17%
501119	RELOCATION EXPENDITURES	0	-799	0	0	0	0	0%
501120	OTHER EMPLOYEE BENEFITS	0	417	1,583	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	118,792	152,545	133,098	180,961	129,879	-51,082	-28%
501129	FICA CITY MATCH - CIVILIAN	73,017	81,484	77,003	95,332	57,313	-38,019	-40%
501130	FICA MED- CITY MATCH-CIVILIAN	17,138	18,726	17,900	22,295	13,404	-8,891	-40%
501148	FICA MED - CITY MATCH - CADET	0	0	109	0	0	0	0%
501150	HSA CONTRIBUTIONS	0	752	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	392,702	450,218	421,808	507,917	381,749	-126,169	-25%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	536	0	1,417	0	0	0	0%
521030	ARTISTIC PERFORMANCES SERVICES	173,202	169,481	144,514	115,000	50,000	-65,000	-57%
521080	DATA PROCESSING SERVICES	2,654	138	96	0	0	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	6,320	7,227	11,031	11,641	11,641	0	0%
521130	INTERPRETER SERVICES	180	60	0	200	0	-200	-100%
521160	MANAGEMENT CONSULTING SERVICES	0	0	1,433,048	0	0	0	0%
521170	PROMOTIONAL SERVICES	54,849	46,335	29,790	90,000	75,000	-15,000	-17%
	TOTAL PROFESSIONAL SERVICES	237,740	223,241	1,619,896	216,841	136,641	-80,200	-37%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	37,642	24,188	19,214	24,615	21,802	-2,813	-11%
522040	ENVIRONMENTAL CONTRACTS	1,998	2,997	2,567	6,000	13,004	7,004	117%
522050	LEGAL NOTICES CONTRACTS	0	433	881	500	500	0	0%
522080	PERSONNEL RECRUITMENT CONTRACT	1,610	0	0	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	27,059	47,122	59,457	75,004	33,030	-41,974	-56%
522110	REC AND CULTURAL CONTRACTS	38,465	27,051	4,361	53,896	49,900	-3,996	-7%
522120	SECURITY CONTRACTS	294,440	325,121	327,160	372,635	381,310	8,675	2%
522130	TEMP EMPLOYEE SVCS CONTRACTS	35,596	33,179	32,582	7,000	10,400	3,400	49%
522140	TRAINING INSTRUCTION CONTRACTS	34,285	15,557	23,157	24,433	30,000	5,567	23%
522150	OUTSIDE CONTRACTS - NOC	1,092,866	1,606,398	1,453,960	574,448	366,337	-208,111	-36%
522200	PEST CONTROL CONTRACTS	8,152	8,732	8,463	11,000	11,000	0	0%
522210	GROUNDKEEPING HORTI CONTRACTS	1,679,244	1,652,563	1,681,277	1,933,185	1,933,200	15	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	34,973	38,439	37,470	54,000	54,000	0	0%
522250	PUB SAFETY EQUIP MAINT CONTRAC	4,627	6,273	3,336	6,000	12,000	6,000	100%
522260	BLDGS FACILITIES MAINT CONTRAC	8,942	77,166	0	0	0	0	0%
522280	VEH HEAVY EQUIP OFF RD MAINT C	1,234	1,801	2,610	2,700	5,700	3,000	111%
522290	OFFICE EQUIP MAINT CONTRACTS	3,000	3,000	3,000	3,000	6,500	3,500	117%
522300	VETERINARIAN	3,196	750	717	4,000	2,000	-2,000	-50%
	TOTAL OUTSIDE CONTRACTS	3,307,328	3,870,768	3,660,211	3,152,416	2,930,683	-221,733	-7%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	53,804	43,271	21,849	36,500	36,500	0	0%
523010	MOTOR POOL USAGE FEE-INTERF SV	455	1,357	1,422	1,500	1,500	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	3,277	3,339	0	1,000	0	-1,000	-100%
523040	MAIL ROOM CHARGES	1,056	18	0	1,175	1,075	-100	-9%
	TOTAL INTERFUND SERVICES	58,593	47,985	23,271	40,175	39,075	-1,100	-3%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	2,787	3,231	2,552	3,500	3,500	0	0%
524130	COPIER CONTRACT SERVICES	7,166	6,683	6,844	9,200	8,200	-1,000	-11%
	TOTAL BUILDING LEASES	9,953	9,913	9,396	12,700	11,700	-1,000	-8%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	7,649	8,737	8,141	11,300	11,300	0	0%
530040	LUBRICANTS ANTIFREEZE	923	670	489	700	500	-200	-29%
530070	PROPANE	184	559	0	100	300	200	200%
	TOTAL FUEL & LUBRICANTS	8,756	9,965	8,629	12,100	12,100	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	14,258	15,705	29,182	96,932	43,162	-53,770	-55%
531005	OTHER SUPPLIES	-86	0	0	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	18,717	21,045	25,726	3,306	4,306	1,000	30%
531020	PROMOTIONAL SUPPLIES	6,301	2,085	2,773	0	200	200	100%
531030	PUBLICATIONS & SUBSCRIPTIONS	21,222	26,295	32,457	1,820	2,200	380	21%
531040	SUPPLIES COMPUTER EQUIPMENT	24,267	24,636	9,238	5,150	5,150	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	106	225	4,267	400	400	0	0%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	74	1,998	901	1,400	1,050	-350	-25%
531080	TRAINING MATERIALS	432	296	0	2,000	1,000	-1,000	-50%
531090	AMMUNITION SUPPLIES	2,876	414	240	7,500	7,500	0	0%
531100	ANIMALS & ANIMAL SUPPLIES	305,755	353,906	375,655	403,244	407,672	4,428	1%
531110	CLEANING SUPPLIES	34,320	29,282	39,630	48,825	45,900	-2,925	-6%
531120	CLINICAL MEDICAL SUPPLIES	51,566	46,430	50,070	55,237	54,037	-1,200	-2%
531130	LAND MAINTENANCE SUPPLIES	21,391	3,321	14,292	12,000	9,000	-3,000	-25%
531140	BUILDING MAINTENANCE SUPPLIES	0	5,667	6,165	6,500	2,000	-4,500	-69%
531150	FOOD AND BEVERAGES SUPPLIES	28,104	42,100	10,767	40,030	22,810	-17,220	-43%
531160	RECREATIONAL SUPPLIES	175,111	111,099	129,101	70,483	51,744	-18,739	-27%
531170	EQUIP MAINT SUP-LOW COST ITEM	8,076	9,998	6,849	8,250	7,330	-920	-11%
531180	VEHICLE MAINTENANCE SUPPLIES	118	248	752	1,500	4,000	2,500	167%
531200	UNIFORMS AND APPAREL SUPPLIES	6,282	7,615	5,246	14,260	14,900	640	4%
531210	INVENTORY PURCH-MAT & SUPPLIES	46,087	63,460	71,480	62,071	63,917	1,845	3%
531220	MAINTENANCE SUPPLIES PARTS NOC	23,725	19,341	24,026	22,341	20,000	-2,341	-10%
531230	SAFETY GEAR	18,346	17,604	17,819	24,761	19,890	-4,871	-20%
531250	EQUIP OUTSIDE REPAIRS SVCS NOC	8,662	6,517	17,211	20,000	22,500	2,500	13%
531260	CHEMICAL SUPPLIES	29,456	30,325	42,998	50,000	49,931	-69	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	0	1,193	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	0	5,541	2,896	7,750	5,500	-2,250	-29%
	TOTAL MATERIALS & SUPPLIES	845,166	845,154	920,933	965,760	866,098	-99,662	-10%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	2,795	3,020	10,088	11,565	1,500	-10,065	-87%
532020	LAND LANDSCAPING - MAINT & REP	1,946	7,098	10,653	11,105	11,850	745	7%
532030	PUBLIC ACCESSES-MAINT & REP	949	674	2,349	4,310	7,000	2,690	62%
532040	VEHICLES - MAINT & REPAIRS	1,967	8,690	11,455	15,750	15,750	0	0%
532060	OFFICE EQUIPMENT-MAINT & REP	1,789	1,694	3,354	3,700	3,700	0	0%
532080	PUBLIC SAFETY EQUIP-MAINT REP	0	0	0	500	4,600	4,100	820%
532120	BUILDINGS - INSIDE	36,315	5,281	0	0	0	0	0%
532130	BUILDINGS - OUTSIDE	5,808	357	0	0	0	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
532140	BUILDINGS - FLOOR	753	0	0	0	0	0	0%
532150	ELECTRICAL SUPPLIES - REPAIR	10,578	14,321	21,448	15,636	15,500	-136	-1%
532160	ELEVATORS - ESCALATORS	2,126	2,309	2,273	3,000	3,000	0	0%
532170	HVAC- SUPPLIES & REPAIR	26,670	8,814	12,155	12,355	15,100	2,745	22%
532180	PLUMBING SUPPLIES & REPAIR	40,222	33,303	27,683	25,180	27,245	2,065	8%
532210	SWIMMING POOLS	20,712	1,846	3,030	3,125	4,500	1,375	44%
	TOTAL MAINTENANCE & REPAIRS	152,629	87,408	104,488	106,226	109,745	3,519	3%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	0	4,742	17,390	1,500	1,500	0	0%
533010	FURNITURE 500 - 4 999 99	5,290	17,360	355,464	6,222	1,500	-4,722	-76%
533020	DATA PROCESS EQP 500-4 999 99	5,295	23,439	15,361	6,181	15,176	8,995	146%
533030	OTHER EQUIPMENT 500-4 999 99	30,230	70,108	134,121	9,440	8,840	-600	-6%
533040	FURNITURE & EQUIP LESS 500	16,221	12,299	22,844	12,678	6,586	-6,092	-48%
533050	ARTWORK	98,881	334,741	965,588	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	155,916	462,689	1,510,768	36,021	33,602	-2,419	-7%
	COMMUNICATIONS							
540000	PHONE & INTERNET	4,921	4,530	16,828	1,000	1,000	0	0%
540010	LONG DISTANCE	0	2	0	368	950	582	158%
540020	WIRELESS COMMUNICATION SERVICE	10,140	9,512	0	10,850	10,850	0	0%
540030	POSTAGE	864	8,123	13,592	26,566	29,520	2,953	11%
540040	SHIPPING	52,423	38,081	69,476	58,649	36,229	-22,420	-38%
	TOTAL COMMUNICATIONS	68,349	60,250	99,896	97,434	78,549	-18,885	-19%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	34,263	51,778	59,814	104,450	79,860	-24,590	-24%
542030	MILEAGE ALLOWANCES	352	586	1,124	700	700	0	0%
	TOTAL TRAVEL	34,615	52,364	60,938	105,150	80,560	-24,590	-23%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	0	1,052	0	0	0	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	22,689	13,677	0	0	0	0	0%
544090	PROPERTY INSURANCE EXPENSE	5,064	0	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	13,517	11,694	26,211	24,070	25,914	1,844	8%
544140	PROFESSIONAL LICENSES & MEMBER	34,024	41,950	36,087	57,935	46,475	-11,460	-20%
544150	INDIRECT COST EXPENDITURES	0	918	0	0	0	0	0%
544160	APPLICANT REIMBURSEMENT	0	0	4,326	0	0	0	0%
544220	FIELD TRIPS	21,876	24,384	21,256	31,664	0	-31,664	-100%
	TOTAL OTHER OPERATING EXPENDITURES	97,170	93,675	87,879	113,669	72,389	-41,280	-36%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	275,272	340,764	279,935	341,126	106,241	-234,885	-69%
	TOTAL COMMUNITY SERVICE PROJECTS	275,272	340,764	279,935	341,126	106,241	-234,885	-69%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	21,322	24,076	23,291	27,236	30,395	3,159	12%
554050	CHANGE FUND SHORTAGE	0	27	59	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	27	-11	-7	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	90,846	-90,846	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	21,349	114,939	-67,503	27,236	30,395	3,159	12%
	GRANT MATCH							
560000	CITY GRANT MATCH	-58,482	-118,604	-141,486	-168,083	-42,798	125,285	75%
	TOTAL GRANT MATCH	-58,482	-118,604	-141,486	-168,083	-42,798	125,285	75%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	720,188	-251,785	0	0	0	0%
570005	TRANSFER TO PUBLIC ART	0	0	607,167	0	0	0	0%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	90,855	0	-90,855	-100%
	TOTAL OPERATING TRANSFERS OUT	0	720,188	355,382	90,855	0	-90,855	-100%
	CAPITAL EXPENDITURES							
580020	BUILDINGS & BLDG IMPROVEMENTS	0	0	1,903,547	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	1,869,488	874,469	98,782	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	10,280	0	9,031	0	0	0	0%
580070	PUBLIC SAFETY EQUIPMENT	14,160	28,320	0	0	0	0	0%
580080	MAJOR OFFICE EQUIP & APPLIANCE	0	0	7,823	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	43,345	0	0	0	0%
580130	ANIMALS	0	0	0	0	35,000	35,000	100%
580160	ARCHITECTURE AND DESIGN (CWIP)	88,970	37,042	107,000	0	0	0	0%

Non-General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580210 CITY ENGINEERING CHARGES (CWIP	0	0	4,995	0	0	0	0%
580220 CITY ADMIN CHARGES (CWIP)	29,380	25,709	1,035	0	0	0	0%
580230 CITY CONSTRUCT CHARGES (CWIP)	0	0	2,610	0	0	0	0%
580240 TESTING (CWIP)	2,546	6,654	2,683	0	0	0	0%
580260 INSPECTIONS (CWIP)	2,325	32,974	3,330	0	0	0	0%
580270 CONSTRUCTION (CWIP)	257,621	463,071	433,068	0	0	0	0%
580290 HEAVY EQUIPMENT	0	0	206,509	0	0	0	0%
580500 ARCHITECTURE AND DESIGN	9,324	1,568	0	0	0	0	0%
580510 PROJECT MANAGEMENT	62,025	27,135	0	0	0	0	0%
580511 CONSTRUCTION MANAGEMENT COEP	1,650	22,421	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	2,347,768	1,519,363	2,823,758	0	35,000	35,000	100%
TOTAL EXPENDITURES	**9,131,020**	**10,158,556**	**13,069,434**	**7,103,101**	**5,802,258**	**-1,300,843**	**-18%**

Goal Team 4

All Funds - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	6,363,512	6,047,106	6,579,330	7,417,828	5,306,347	-2,111,481	-28%
Fines and Forfeitures	150	0	0	0	0	0	0%
Intergovernmental Revenues	542,996	429,664	339,905	125,000	82,603	-42,397	-34%
Interest	55,946	114,490	194,197	0	0	0	0%
Rents and Other	1,028,101	1,152,926	1,301,100	2,514,116	1,471,462	-1,042,654	-41%
Other Sources (Uses)	204,644	1,241,730	5,215,770	280,605	20,331	-260,274	-93%
TOTAL REVENUES	**8,195,349**	**8,985,917**	**13,630,302**	**10,337,549**	**6,880,743**	**-3,456,806**	**-33%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	20,656,320	21,744,620	22,575,106	27,891,463	17,317,858	-10,573,604	-38%
Employee Benefits	7,260,754	7,878,662	8,329,560	9,779,307	9,350,661	-428,646	-4%
Contractual Services	4,493	4,484	0	0	0	0	0%
Professional Services	304,853	255,776	1,780,962	808,785	316,501	-492,284	-61%
Outside Contracts	5,970,521	6,726,937	6,709,327	6,628,293	7,407,715	779,422	12%
Interfund Services	457,327	474,014	470,582	450,142	452,852	2,710	1%
Building Leases	341,430	396,062	520,840	591,672	426,626	-165,046	-28%
Fuel & Lubricants	213,769	260,147	252,200	321,360	321,959	599	0%
Materials & Supplies	3,788,143	3,831,602	4,172,906	5,213,416	4,606,264	-607,152	-12%
Maintenance & Repairs	503,965	505,435	484,897	1,070,552	680,011	-390,541	-36%
Minor Equipment & Furniture	271,909	679,404	1,874,330	855,568	647,034	-208,534	-24%
Communications	68,443	60,368	108,386	102,828	121,593	18,765	18%
Utilities	3,917,396	4,886,020	5,664,306	5,690,826	5,770,754	79,928	1%
Travel	78,656	121,652	118,471	201,643	167,386	-34,258	-17%
Other Operating Expenditures	333,524	361,505	422,144	594,334	448,876	-145,458	-24%
Community Service Projects	303,272	393,689	338,435	399,126	164,241	-234,885	-59%
Other Non-Operating Expenditures	21,240	115,802	-67,079	35,210	79,497	44,287	126%
Grant Match	27,660	0	0	4,500	4,500	0	0%
Operating Transfers Out	75,000	1,236,290	1,834,432	90,855	0	-90,855	-100%
Capital Expenditures	2,543,797	1,692,039	3,017,019	1,815,825	252,437	-1,563,388	-86%
TOTAL EXPENDITURES	**47,142,470**	**51,624,508**	**58,606,824**	**62,545,704**	**48,536,764**	**-14,008,939**	**-22%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	5,544	-447	0	0	0	0	0%
405067	REIMBURSED EXPENDITURES	291,142	459,427	337,859	172,200	91,107	-81,093	-47%
440010	ZOO ADMISSION REVENUE	2,110,395	2,001,901	1,878,485	2,209,309	2,101,246	-108,063	-5%
440040	GENERAL ADMISSIONS REVENUE	530,745	753,893	753,366	1,541,320	917,643	-623,677	-40%
443000	LIBRARY FEES	45,885	45,871	47,797	52,270	13,363	-38,907	-74%
443010	EVENT FEES	93,171	111,261	146,875	105,625	75,421	-30,204	-29%
443020	INSTRUCTIONAL FEES	540,285	519,116	586,661	621,260	439,671	-181,589	-29%
443030	MEMBERSHIP FEES	89,096	81,476	83,667	111,386	71,242	-40,144	-36%
443040	CHILD CARE SERVICES	425,310	409,911	442,688	414,342	106,020	-308,322	-74%
443060	SALES TO THE PUBLIC	190,998	260,535	329,113	730,886	507,329	-223,557	-31%
443070	ORGANIZED SPORTS LEAGUES FEES	912,812	933,271	1,052,923	1,067,700	673,075	-394,625	-37%
443100	PARKS DEPARTMENT REVENUE	2,249	470	210	0	0	0	0%
450400	GUS AND GOLDIE ROYALTY REVENUE	2,450	30	2,260	2,500	2,500	0	0%
450650	MISC NON-OPERATING REVENUES	324,293	150,641	186,531	144,030	117,230	-26,800	-19%
450720	PARKLAND DEDICATION FEES	799,138	324,750	309,064	0	0	0	0%
460400	PROGRAM INCOME	0	-5,000	421,831	245,000	190,500	-54,500	-22%
	TOTAL CHARGES FOR SERVICES	6,363,512	6,047,106	6,579,330	7,417,828	5,306,347	-2,111,481	-28%
	FINES AND FORFEITURES							
440650	TEEN COURT REVENUE	150	0	0	0	0	0	0%
	TOTAL FINES AND FORFEITURES	150	0	0	0	0	0	0%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	268,683	208,184	207,666	125,000	82,603	-42,397	-34%
460010	STATE GRANT PROCEEDS	178,789	120,062	48,982	0	0	0	0%
460020	OTHER GRANT PROCEEDS	96,869	96,659	83,257	0	0	0	0%
460030	CITY MATCH OF GRANT PROCEEDS	-1,344	4,759	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	542,996	429,664	339,905	125,000	82,603	-42,397	-34%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	55,946	114,490	194,197	0	0	0	0%
	TOTAL INTEREST	55,946	114,490	194,197	0	0	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	RENTS AND OTHER							
450200	FACILITY RENTALS REVENUE	915,666	1,049,543	1,071,532	2,249,220	1,268,471	-980,749	-44%
450600	DONATIONS	112,390	103,384	227,230	264,896	202,991	-61,905	-23%
451000	UNREALIZED GAINS LOSSES	0	0	1,619	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	45	0	0	0	0	0	0%
470400	CLAIMS SETTLEMENT	0	0	719	0	0	0	0%
	TOTAL RENTS AND OTHER	1,028,101	1,152,926	1,301,100	2,514,116	1,471,462	-1,042,654	-41%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	75,000	1,241,730	1,824	0	0	0	0%
470005	TRANSFER FROM BOND PROCEEDS	0	0	3,711,253	0	0	0	0%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	280,605	20,331	-260,274	-93%
470420	INSURANCE RECOVERY	129,644	0	69,646	0	0	0	0%
470700	CAPITAL CONTRIBUTIONS	0	0	1,433,048	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	204,644	1,241,730	5,215,770	280,605	20,331	-260,274	-93%
	TOTAL REVENUES	**8,195,349**	**8,985,917**	**13,630,302**	**10,337,549**	**6,880,743**	**-3,456,806**	**-33%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	20,079,243	21,027,386	21,765,411	24,430,155	14,683,187	-9,746,968	-40%
501001	COMP ABS NPO AND OPEB	-34,579	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	200,637	281,766	272,219	110,058	62,388	-47,670	-43%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	142,169	153,611	197,638	0	0	0	0%
501008	INCENTIVE PAY	8,175	10,850	8,350	3,600	1,400	-2,200	-61%
501010	SHIFT DIFFERENTIAL - CIVILIAN	20,703	23,081	27,830	17,500	17,500	0	0%
501011	PART-TIME TEMPORARY	236,087	237,352	288,644	3,329,184	2,551,608	-777,576	-23%
501016	SHIFT DIFFERENTIAL - UNIFORM	0	0	0	0	-444	-444	0%
501020	EQUIPMENT ALLOWANCE	3,885	1,929	1,929	966	2,220	1,254	130%
501030	TEMPORARY SERVICES CONTRACTS	0	8,646	13,085	0	0	0	0%
	TOTAL SALARIES & WAGES	20,656,320	21,744,620	22,575,106	27,891,463	17,317,858	-10,573,604	-38%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	956,344	1,020,877	1,086,996	1,453,059	1,157,675	-295,384	-20%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	21,755	22,833	23,428	28,075	23,789	-4,286	-15%
501108	POS CITY - EMPLOYER CONTRIB	2,190,958	2,556,552	2,720,223	2,724,542	2,922,266	197,724	7%
501114	LIFE INSURANCE - CIVILIAN	56,135	54,798	55,070	68,818	65,837	-2,982	-4%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	32,590	34,905	37,405	43,624	18,670	-24,955	-57%
501119	RELOCATION EXPENDITURES	0	14,675	11,000	0	0	0	0%
501120	OTHER EMPLOYEE BENEFITS	7,977	5,784	5,859	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	2,503,132	2,596,865	2,758,465	3,315,132	3,342,533	27,400	1%
501129	FICA CITY MATCH - CIVILIAN	1,207,816	1,273,084	1,321,664	1,739,364	1,474,972	-264,393	-15%
501130	FICA MED- CITY MATCH-CIVILIAN	284,046	298,288	309,758	406,692	344,920	-61,772	-15%
501148	FICA MED - CITY MATCH - CADET	0	0	109	0	0	0	0%
501150	HSA CONTRIBUTIONS	0	0	-417	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	7,260,754	7,878,662	8,329,560	9,779,307	9,350,661	-428,646	-4%
	CONTRACTUAL SERVICES							
520000	PERSONAL SERVICES CONTRACTS	2,363	0	0	0	0	0	0%
520010	TEMPORARY SERVICES CONTRACTS	2,130	4,484	0	0	0	0	0%
	TOTAL CONTRACTUAL SERVICES	4,493	4,484	0	0	0	0	0%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	536	0	23,505	0	7,000	7,000	100%
521030	ARTISTIC PERFORMANCES SERVICES	198,823	193,529	172,915	149,306	64,222	-85,084	-57%
521080	DATA PROCESSING SERVICES	2,654	138	96	0	0	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	6,431	7,527	11,625	13,326	13,326	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
521130	INTERPRETER SERVICES	180	60	0	200	0	-200	-100%
521160	MANAGEMENT CONSULTING SERVICES	36,800	5,551	1,538,038	550,333	150,333	-400,000	-73%
521170	PROMOTIONAL SERVICES	59,428	48,971	34,784	95,620	81,620	-14,000	-15%
	TOTAL PROFESSIONAL SERVICES	304,853	255,776	1,780,962	808,785	316,501	-492,284	-61%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	37,642	24,188	19,214	24,615	21,802	-2,813	-11%
522040	ENVIRONMENTAL CONTRACTS	1,998	2,997	9,320	13,620	20,624	7,004	51%
522050	LEGAL NOTICES CONTRACTS	519	433	881	2,640	2,640	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	1,097,008	1,147,018	1,123,057	1,337,106	1,742,166	405,060	30%
522080	PERSONNEL RECRUITMENT CONTRACT	45,280	2,689	6,403	1,350	1,350	0	0%
522090	PRINTING SERVICES CONTRACTS	31,970	60,676	71,343	109,495	77,620	-31,875	-29%
522110	REC AND CULTURAL CONTRACTS	439,180	474,473	438,706	512,414	508,418	-3,996	-1%
522120	SECURITY CONTRACTS	717,122	782,542	816,901	935,505	1,626,641	691,136	74%
522130	TEMP EMPLOYEE SVCS CONTRACTS	35,596	33,179	32,582	7,000	10,400	3,400	49%
522140	TRAINING INSTRUCTION CONTRACTS	192,074	174,000	165,354	217,006	221,573	4,567	2%
522150	OUTSIDE CONTRACTS - NOC	1,415,476	2,019,772	2,055,986	1,199,201	897,159	-302,043	-25%
522170	INTERLOCAL AGREEMENTS	51,042	51,327	52,484	52,949	53,427	478	1%
522200	PEST CONTROL CONTRACTS	31,508	32,190	29,993	44,286	42,274	-2,012	-5%
522210	GROUNDKEEPING HORTI CONTRACTS	1,804,223	1,775,428	1,834,406	2,078,185	2,078,200	15	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	46,116	47,895	39,424	64,536	64,536	0	0%
522250	PUB SAFETY EQUIP MAINT CONTRAC	4,627	14,829	3,336	17,318	23,318	6,000	35%
522260	BLDGS FACILITIES MAINT CONTRAC	11,711	77,751	370	950	950	0	0%
522280	VEH HEAVY EQUIP OFF RD MAINT C	1,234	1,801	2,610	2,700	5,700	3,000	111%
522290	OFFICE EQUIP MAINT CONTRACTS	3,000	3,000	6,240	3,417	6,917	3,500	102%
522300	VETERINARIAN	3,196	750	717	4,000	2,000	-2,000	-50%
	TOTAL OUTSIDE CONTRACTS	5,970,521	6,726,937	6,709,327	6,628,293	7,407,715	779,422	12%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	408,532	440,872	443,202	420,867	424,677	3,810	1%
523010	MOTOR POOL USAGE FEE-INTERF SV	7,799	7,982	8,022	8,700	8,700	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	39,739	25,315	19,358	19,400	18,400	-1,000	-5%
523040	MAIL ROOM CHARGES	1,257	-155	0	1,175	1,075	-100	-9%
	TOTAL INTERFUND SERVICES	457,327	474,014	470,582	450,142	452,852	2,710	1%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	BUILDING LEASES							
524000	BUILDINGS-LEASES	44,792	53,866	61,488	62,718	63,444	726	1%
524020	COMPUTER RELATED-LEASES	18	0	0	0	0	0	0%
524040	OFFICE EQUIPMENT-LEASES	40,566	41,258	38,556	62,812	60,782	-2,030	-3%
524110	LEASES NOC	240,324	286,189	385,347	428,067	265,325	-162,742	-38%
524120	LAND - LEASES	0	0	18,000	18,000	18,000	0	0%
524130	COPIER CONTRACT SERVICES	15,731	14,749	17,448	20,075	19,075	-1,000	-5%
	TOTAL BUILDING LEASES	341,430	396,062	520,840	591,672	426,626	-165,046	-28%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	211,463	258,290	250,592	319,360	319,959	599	0%
530040	LUBRICANTS ANTIFREEZE	2,121	1,298	1,608	1,900	1,700	-200	-11%
530070	PROPANE	184	559	0	100	300	200	200%
	TOTAL FUEL & LUBRICANTS	213,769	260,147	252,200	321,360	321,959	599	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	89,523	92,865	114,281	208,408	153,836	-54,572	-26%
531005	OTHER SUPPLIES	-86	0	0	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	20,718	24,702	28,745	7,871	8,871	1,000	13%
531020	PROMOTIONAL SUPPLIES	6,301	2,085	5,048	2,000	15,400	13,400	670%
531030	PUBLICATIONS & SUBSCRIPTIONS	1,549,870	1,593,554	1,536,672	1,585,275	1,132,545	-452,730	-29%
531040	SUPPLIES COMPUTER EQUIPMENT	41,631	45,000	62,889	37,310	37,269	-42	0%
531050	DESKTOP SOFTWARE SUPPLIES	106	1,839	4,267	1,600	1,600	0	0%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	1,120	1,998	901	2,994	2,644	-350	-12%
531080	TRAINING MATERIALS	4,174	1,060	3,058	20,782	19,742	-1,040	-5%
531090	AMMUNITION SUPPLIES	2,876	414	240	7,500	7,500	0	0%
531100	ANIMALS & ANIMAL SUPPLIES	305,755	353,906	375,655	403,244	407,672	4,428	1%
531110	CLEANING SUPPLIES	155,894	178,111	218,512	305,314	315,279	9,965	3%
531120	CLINICAL MEDICAL SUPPLIES	57,339	51,651	58,974	72,070	70,830	-1,240	-2%
531130	LAND MAINTENANCE SUPPLIES	622,406	530,159	486,490	875,294	850,294	-25,000	-3%
531140	BUILDING MAINTENANCE SUPPLIES	0	6,912	8,108	15,068	10,568	-4,500	-30%
531150	FOOD AND BEVERAGES SUPPLIES	42,020	53,037	23,498	68,583	51,780	-16,803	-25%
531160	RECREATIONAL SUPPLIES	373,460	377,375	580,524	677,526	571,964	-105,562	-16%
531170	EQUIP MAINT SUP-LOW COST ITEM	32,912	51,956	33,326	83,973	80,053	-3,920	-5%
531180	VEHICLE MAINTENANCE SUPPLIES	118	248	752	1,500	4,000	2,500	167%
531200	UNIFORMS AND APPAREL SUPPLIES	63,260	75,359	98,244	115,262	137,802	22,540	20%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531210	INVENTORY PURCH-MAT & SUPPLIES	46,179	63,460	83,480	62,071	63,917	1,845	3%
531220	MAINTENANCE SUPPLIES PARTS NOC	108,319	99,878	160,368	135,615	133,274	-2,341	-2%
531230	SAFETY GEAR	36,881	41,112	43,124	71,475	76,564	5,089	7%
531250	EQUIP OUTSIDE REPAIRS SVCS NOC	9,684	9,277	20,662	40,383	42,885	2,502	6%
531260	CHEMICAL SUPPLIES	217,685	170,105	221,002	404,547	404,476	-71	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	0	1,193	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	0	5,541	2,896	7,750	5,500	-2,250	-29%
	TOTAL MATERIALS & SUPPLIES	3,788,143	3,831,602	4,172,906	5,213,416	4,606,264	-607,152	-12%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	15,724	14,018	19,909	426,382	18,567	-407,815	-96%
532020	LAND LANDSCAPING - MAINT & REP	177,961	231,208	216,077	212,091	212,836	745	0%
532030	PUBLIC ACCESSES-MAINT & REP	949	674	2,349	4,310	7,000	2,690	62%
532040	VEHICLES - MAINT & REPAIRS	26,682	33,514	38,315	42,530	45,750	3,220	8%
532060	OFFICE EQUIPMENT-MAINT & REP	1,789	1,694	3,354	3,700	3,700	0	0%
532080	PUBLIC SAFETY EQUIP-MAINT REP	0	0	0	500	4,600	4,100	820%
532120	BUILDINGS - INSIDE	36,315	5,281	0	0	0	0	0%
532130	BUILDINGS - OUTSIDE	58,702	59,135	78,755	45,530	46,000	470	1%
532140	BUILDINGS - FLOOR	39,475	42,452	0	0	0	0	0%
532150	ELECTRICAL SUPPLIES - REPAIR	10,578	14,321	21,448	15,636	15,500	-136	-1%
532160	ELEVATORS - ESCALATORS	2,126	2,309	2,273	3,000	3,000	0	0%
532170	HVAC- SUPPLIES & REPAIR	26,670	8,814	12,155	12,355	15,100	2,745	22%
532180	PLUMBING SUPPLIES & REPAIR	40,222	33,303	27,683	25,180	27,245	2,065	8%
532210	SWIMMING POOLS	66,772	58,712	62,577	279,338	280,713	1,375	0%
	TOTAL MAINTENANCE & REPAIRS	503,965	505,435	484,897	1,070,552	680,011	-390,541	-36%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	0	4,742	17,390	1,500	1,500	0	0%
533010	FURNITURE 500 - 4 999 99	6,361	19,014	357,919	6,922	2,200	-4,722	-68%
533020	DATA PROCESS EQP 500-4 999 99	18,596	58,676	28,431	82,930	95,225	12,295	15%
533030	OTHER EQUIPMENT 500-4 999 99	97,137	214,955	424,170	419,826	409,811	-10,015	-2%
533040	FURNITURE & EQUIP LESS 500	50,935	47,277	80,832	344,390	138,298	-206,092	-60%
533050	ARTWORK	98,881	334,741	965,588	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	271,909	679,404	1,874,330	855,568	647,034	-208,534	-24%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS							
540000	PHONE & INTERNET	4,921	4,530	16,828	1,034	1,034	0	0%
540010	LONG DISTANCE	0	2	0	368	950	582	158%
540020	WIRELESS COMMUNICATION SERVICE	10,140	9,512	0	10,850	46,850	36,000	332%
540030	POSTAGE	867	8,123	13,592	27,766	31,470	3,703	13%
540040	SHIPPING	52,514	38,200	77,966	62,809	41,289	-21,520	-34%
	TOTAL COMMUNICATIONS	68,443	60,368	108,386	102,828	121,593	18,765	18%
	UTILITIES							
541010	WATER	3,909,406	4,875,805	5,655,009	5,681,827	5,764,755	82,928	1%
541020	NATURAL GAS OTHER	7,990	10,215	9,297	8,999	5,999	-3,000	-33%
	TOTAL UTILITIES	3,917,396	4,886,020	5,664,306	5,690,826	5,770,754	79,928	1%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	67,260	107,541	108,367	175,942	141,952	-33,990	-19%
542030	MILEAGE ALLOWANCES	11,397	14,110	10,104	25,702	25,434	-268	-1%
	TOTAL TRAVEL	78,656	121,652	118,471	201,643	167,386	-34,258	-17%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	0	3,990	2,623	2,960	0	-2,960	-100%
544060	OTHER SERVICES CHARGES EXPENSE	172,813	209,107	234,727	315,030	222,632	-92,398	-29%
544090	PROPERTY INSURANCE EXPENSE	13,247	17,875	12,657	15,000	15,000	0	0%
544120	SEMINARS CONTINUING EDUCATION	41,684	30,844	61,529	108,859	99,223	-9,636	-9%
544140	PROFESSIONAL LICENSES & MEMBER	55,905	64,004	69,814	92,821	84,021	-8,800	-9%
544150	INDIRECT COST EXPENDITURES	0	-60	0	0	0	0	0%
544160	APPLICANT REIMBURSEMENT	0	0	4,326	0	0	0	0%
544220	FIELD TRIPS	21,876	24,384	21,256	31,664	0	-31,664	-100%
544240	TUITION REIMBURSEMENT	0	0	-779	0	0	0	0%
544250	2 FOR THE ARTS	28,000	11,361	15,992	28,000	28,000	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	333,524	361,505	422,144	594,334	448,876	-145,458	-24%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	303,272	393,689	338,435	399,126	164,241	-234,885	-59%
	TOTAL COMMUNITY SERVICE PROJECTS	303,272	393,689	338,435	399,126	164,241	-234,885	-59%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	21,322	24,076	23,291	35,088	79,375	44,287	126%
554050	CHANGE FUND SHORTAGE	0	-209	527	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-83	1,089	-51	122	122	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	90,846	-90,846	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	21,240	115,802	-67,079	35,210	79,497	44,287	126%
	GRANT MATCH							
560000	CITY GRANT MATCH	27,660	0	0	4,500	4,500	0	0%
	TOTAL GRANT MATCH	27,660	0	0	4,500	4,500	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	75,000	1,236,290	1,227,265	0	0	0	0%
570005	TRANSFER TO PUBLIC ART	0	0	607,167	0	0	0	0%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	90,855	0	-90,855	-100%
	TOTAL OPERATING TRANSFERS OUT	75,000	1,236,290	1,834,432	90,855	0	-90,855	-100%
	CAPITAL EXPENDITURES							
580020	BUILDINGS & BLDG IMPROVEMENTS	0	0	1,903,547	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	1,929,088	1,047,145	98,782	205,707	217,437	11,730	6%
580060	CARS VANS LT TRKS MOTORCYCLE	84,744	0	60,707	1,458,159	0	-1,458,159	-100%
580070	PUBLIC SAFETY EQUIPMENT	14,160	28,320	0	0	0	0	0%
580080	MAJOR OFFICE EQUIP & APPLIANCE	0	0	7,823	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	167,930	151,959	0	-151,959	-100%
580130	ANIMALS	0	0	0	0	35,000	35,000	100%
580160	ARCHITECTURE AND DESIGN (CWIP)	88,970	37,042	107,000	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	0	0	4,995	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	29,380	25,709	1,035	0	0	0	0%
580230	CITY CONSTRUCT CHARGES (CWIP)	0	0	2,610	0	0	0	0%
580240	TESTING (CWIP)	2,546	6,654	2,683	0	0	0	0%
580260	INSPECTIONS (CWIP)	2,325	32,974	3,330	0	0	0	0%
580270	CONSTRUCTION (CWIP)	319,586	463,071	433,068	0	0	0	0%
580290	HEAVY EQUIPMENT	0	0	223,509	0	0	0	0%
580500	ARCHITECTURE AND DESIGN	9,324	1,568	0	0	0	0	0%
580510	PROJECT MANAGEMENT	62,025	27,135	0	0	0	0	0%
580511	CONSTRUCTION MANAGEMENT COEP	1,650	22,421	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	2,543,797	1,692,039	3,017,019	1,815,825	252,437	-1,563,388	-86%
	TOTAL EXPENDITURES	**47,142,470**	**51,624,508**	**58,606,824**	**62,545,704**	**48,536,764**	**-14,008,939**	**-22%**

Library

Mission Statement

The mission of the Library Department is to provide learning spaces, enrichment opportunities, and literacy services to our community so they can create, collaborate, and connect.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	5,084,338	5,124,135	5,039,747	5,523,950	5,284,192	(239,758)	-4%
Employee Benefits	1,695,127	1,752,615	1,854,041	2,006,793	1,962,406	(44,387)	-2%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	8,280	6,123	22,852	8,400	13,100	4,700	56%
Outside Contracts	415,140	520,756	596,369	431,476	503,053	71,577	17%
Interfund Services	48,342	58,680	60,466	43,000	43,000	-	0%
Building Leases	8,565	8,067	10,605	10,875	10,875	-	0%
Fuel & Lubricants	10,417	10,842	8,627	20,000	20,000	-	0%
Materials & Supplies	1,697,795	1,750,766	1,698,426	1,757,503	1,262,094	(495,409)	-28%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	19,029	16,530	388,948	200,000	-	(200,000)	-100%
Communications	4,921	12,597	27,294	19,609	61,930	42,320	216%
Utilities	-	-	-	-	-	-	0%
Travel	(6,163)	18,718	13,078	9,304	9,297	(8)	0%
Other Operating Expenditures	11,329	8,030	24,138	28,854	28,854	-	0%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	(110)	1,944	(1,248)	7,974	9,102	1,128	14%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	75,000	267,480	611,629	-	-	-	0%
Capital Expenditures	-	-	19,348	151,959	-	(151,959)	-100%
Total Expenditures	***9,072,011***	***9,557,283***	***10,374,321***	***10,219,698***	***9,207,902***	***(1,011,796)***	**-10%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	8,951,913	9,270,349	9,596,183	9,974,698	8,994,799	(979,899)	-10%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	211,246	-	-	-	0%
Special Revenue	120,098	286,934	566,892	245,000	213,103	(31,897)	-13%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***9,072,011***	***9,557,283***	***10,374,321***	***10,219,698***	***9,207,902***	***(1,011,796)***	**-10%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	151.50	154.50	154.50	158.50	158.50	-	
Non-General Fund	-	3.00	4.50	4.50	6.00	1.50	
Total Authorized	***151.50***	***157.50***	***159.00***	***163.00***	***164.50***	***1.50***	

LIBRARY

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	196,366	195,287	177,886	199,470	199,470	79,470	-120,000	-60%
TOTAL REVENUES	**196,366**	**195,287**	**177,886**	**199,470**	**199,470**	**79,470**	**-120,000**	**-60%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	5,076,812	5,077,581	4,979,783	5,411,187	5,411,187	5,165,451	-245,737	-5%
Employee Benefits	1,694,474	1,736,640	1,835,964	1,974,172	1,974,172	1,922,585	-51,587	-3%
Professional Services	7,047	6,158	7,370	8,400	2,130	13,100	4,700	56%
Outside Contracts	405,762	424,029	398,573	431,476	389,490	503,053	71,577	17%
Interfund Services	48,342	58,506	60,466	43,000	41,728	43,000	0	0%
Building Leases	8,565	7,934	10,605	10,875	10,875	10,875	0	0%
Fuel & Lubricants	10,417	10,842	8,627	20,000	10,675	20,000	0	0%
Materials & Supplies	1,606,275	1,654,758	1,619,260	1,677,497	1,435,301	1,233,483	-444,014	-26%
Minor Equipment & Furniture	911	0	36,293	200,000	1,471	0	-200,000	-100%
Communications	0	0	0	0	36,000	36,000	36,000	100%
Travel	7,088	19,010	13,078	9,304	4,954	9,297	-8	0%
Other Operating Expenditures	11,329	7,112	14,138	28,854	7,200	28,854	0	0%
Other Non-Operating Expenditures	-110	300	397	7,974	7,948	9,102	1,128	14%
Operating Transfers Out	75,000	267,480	611,629	0	161,975	0	0	0%
Capital Expenditures	0	0	0	151,959	77,350	0	-151,959	-100%
TOTAL EXPENDITURES	**8,951,913**	**9,270,349**	**9,596,183**	**9,974,698**	**9,572,456**	**8,994,799**	**-979,899**	**-10%**

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT								
	CHARGES FOR SERVICES								
405067	REIMBURSED EXPENDITURES	150,480	149,416	130,089	147,200	147,200	66,107	-81,093	-55%
443000	LIBRARY FEES	45,885	45,871	47,797	52,270	52,270	13,363	-38,907	-74%
	TOTAL CHARGES FOR SERVICES	196,366	195,287	177,886	199,470	199,470	79,470	-120,000	-60%
	TOTAL REVENUES	**196,366**	**195,287**	**177,886**	**199,470**	**199,470**	**79,470**	**-120,000**	**-60%**

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT								
	SALARIES & WAGES								
501000	NON-UNIFORM WAGES AND SALARIES	5,031,412	5,051,743	4,928,561	5,411,187	5,411,187	5,165,451	-245,737	-5%
501002	OVERTIME - CIVILIAN	5,017	2,495	1,834	0	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	39,220	12,499	34,690	0	0	0	0	0%
501008	INCENTIVE PAY	875	1,000	900	0	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	43	251	663	0	0	0	0	0%
501011	PART-TIME TEMPORARY	0	947	49	0	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	246	0	0	0	0	0	0	0%
501030	TEMPORARY SERVICES CONTRACTS	0	8,646	13,085	0	0	0	0	0%
	TOTAL SALARIES & WAGES	5,076,812	5,077,581	4,979,783	5,411,187	5,411,187	5,165,451	-245,737	-5%
	EMPLOYEE BENEFITS								
501100	WORKERS COMPENSATION- CIVILIAN	49,021	47,673	48,682	49,041	49,041	46,493	-2,548	-5%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	5,445	5,355	5,451	5,419	5,419	5,166	-253	-5%
501108	POS CITY - EMPLOYER CONTRIB	568,000	610,300	722,010	746,208	746,208	736,779	-9,429	-1%
501114	LIFE INSURANCE - CIVILIAN	13,461	12,505	12,816	13,484	13,484	13,047	-436	-3%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	7,546	7,104	7,335	7,200	7,200	162	-7,038	-98%
501119	RELOCATION EXPENDITURES	0	0	1,000	0	0	0	0	0%
501120	OTHER EMPLOYEE BENEFITS	1,078	-64	0	0	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	684,590	688,923	684,052	740,026	740,026	725,769	-14,257	-2%
501129	FICA CITY MATCH - CIVILIAN	295,937	295,446	287,404	334,629	334,629	320,268	-14,361	-4%
501130	FICA MED- CITY MATCH-CIVILIAN	69,396	69,398	67,215	78,166	78,166	74,901	-3,264	-4%
	TOTAL EMPLOYEE BENEFITS	1,694,474	1,736,640	1,835,964	1,974,172	1,974,172	1,922,585	-51,587	-3%
	PROFESSIONAL SERVICES								
521030	ARTISTIC PERFORMANCES SERVICES	7,047	6,158	7,370	8,400	2,130	13,100	4,700	56%
	TOTAL PROFESSIONAL SERVICES	7,047	6,158	7,370	8,400	2,130	13,100	4,700	56%
	OUTSIDE CONTRACTS								
522050	LEGAL NOTICES CONTRACTS	0	0	0	90	185	90	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	265,683	252,520	230,455	264,091	239,266	337,847	73,756	28%
522090	PRINTING SERVICES CONTRACTS	0	7,422	0	0	0	0	0	0%
522120	SECURITY CONTRACTS	51,603	55,984	56,085	59,783	37,027	71,072	11,289	19%
522150	OUTSIDE CONTRACTS - NOC	37,434	57,026	56,310	54,564	58,679	40,617	-13,947	-26%
522170	INTERLOCAL AGREEMENTS	51,042	51,077	52,484	52,949	52,484	53,427	478	1%
522290	OFFICE EQUIP MAINT CONTRACTS	0	0	3,240	0	1,850	0	0	0%
	TOTAL OUTSIDE CONTRACTS	405,762	424,029	398,573	431,476	389,490	503,053	71,577	17%

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES								
523000	EQUIP MAINT-INTERFUND SVCS	16,090	40,540	42,402	25,000	25,000	25,000	0	0%
523010	MOTOR POOL USAGE FEE-INTERF SV	0	-157	0	0	0	0	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	32,051	18,140	18,065	18,000	16,728	18,000	0	0%
523040	MAIL ROOM CHARGES	201	-18	0	0	0	0	0	0%
	TOTAL INTERFUND SERVICES	48,342	58,506	60,466	43,000	41,728	43,000	0	0%
	BUILDING LEASES								
524040	OFFICE EQUIPMENT-LEASES	0	-132	0	0	0	0	0	0%
524130	COPIER CONTRACT SERVICES	8,565	8,067	10,605	10,875	10,875	10,875	0	0%
	TOTAL BUILDING LEASES	8,565	7,934	10,605	10,875	10,875	10,875	0	0%
	FUEL & LUBRICANTS								
530010	GASOLINE - UNLEADED	10,417	10,842	8,627	20,000	10,675	20,000	0	0%
	TOTAL FUEL & LUBRICANTS	10,417	10,842	8,627	20,000	10,675	20,000	0	0%
	MATERIALS & SUPPLIES								
531000	OFFICE SUPPLIES	21,955	32,256	26,228	25,644	18,885	25,642	-2	0%
531010	EQUIPMENT PURCHASE UNDER 500	0	133	114	0	0	0	0	0%
531020	PROMOTIONAL SUPPLIES	0	0	1,795	2,000	1,089	2,000	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	1,527,840	1,563,920	1,503,934	1,582,910	1,371,963	1,130,000	-452,910	-29%
531040	SUPPLIES COMPUTER EQUIPMENT	15,855	17,567	52,135	16,763	11,501	16,722	-42	0%
531110	CLEANING SUPPLIES	19,201	19,288	18,603	22,429	22,429	23,819	1,390	6%
531150	FOOD AND BEVERAGES SUPPLIES	2,497	2,079	2,523	7,000	669	12,000	5,000	71%
531160	RECREATIONAL SUPPLIES	18,926	19,514	13,928	20,750	8,765	23,300	2,550	12%
	TOTAL MATERIALS & SUPPLIES	1,606,275	1,654,758	1,619,260	1,677,497	1,435,301	1,233,483	-444,014	-26%
	MINOR EQUIPMENT & FURNITURE								
533010	FURNITURE 500 - 4 999 99	911	0	2,455	0	1,401	0	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	0	0	15,175	0	0	0	0	0%
533040	FURNITURE & EQUIP LESS 500	0	0	18,662	200,000	70	0	-200,000	-100%
	TOTAL MINOR EQUIPMENT & FURNITURE	911	0	36,293	200,000	1,471	0	-200,000	-100%
	COMMUNICATIONS								
540020	WIRELESS COMMUNICATION SERVICE	0	0	0	0	36,000	36,000	36,000	100%
	TOTAL COMMUNICATIONS	0	0	0	0	36,000	36,000	36,000	100%
	TRAVEL								
542010	TRAVEL EXPENSES - EMPLOYEES	6,216	15,552	10,573	6,972	2,371	6,972	0	0%
542030	MILEAGE ALLOWANCES	872	3,458	2,505	2,333	2,583	2,325	-8	0%
	TOTAL TRAVEL	7,088	19,010	13,078	9,304	4,954	9,297	-8	0%

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER OPERATING EXPENDITURES								
544120	SEMINARS CONTINUING EDUCATION	5,079	2,090	8,474	22,354	700	22,354	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	6,250	6,000	6,000	6,500	6,500	6,500	0	0%
544150	INDIRECT COST EXPENDITURES	0	-978	0	0	0	0	0	0%
544240	TUITION REIMBURSEMENT	0	0	-336	0	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	11,329	7,112	14,138	28,854	7,200	28,854	0	0%
	OTHER NON-OPERATING EXPENDITURES								
554020	BANK SVC CHRGS & CR CARD FEES	0	0	0	7,852	7,852	8,980	1,128	14%
554050	CHANGE FUND SHORTAGE	0	0	441	0	-25	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-110	300	-44	122	122	122	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	-110	300	397	7,974	7,948	9,102	1,128	14%
	OPERATING TRANSFERS OUT								
570000	INTERFUND TRANSFERS (USES)	75,000	267,480	611,629	0	161,975	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	75,000	267,480	611,629	0	161,975	0	0	0%
	CAPITAL EXPENDITURES								
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	0	151,959	77,350	0	-151,959	-100%
	TOTAL CAPITAL EXPENDITURES	0	0	0	151,959	77,350	0	-151,959	-100%
	TOTAL EXPENDITURES	**8,951,913**	**9,270,349**	**9,596,183**	**9,974,698**	**9,572,456**	**8,994,799**	**-979,899**	**-10%**

LIBRARY

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	261,738	256,913	308,594	245,000	190,500	-54,500	-22%
Intergovernmental Revenues	-99,344	76,711	101,421	0	22,603	22,603	100%
Interest	4,966	10,919	20,991	0	0	0	0%
Rents and Other	33,038	21,758	15,148	0	0	0	0%
Other Sources (Uses)	75,000	267,480	248,049	0	0	0	0%
TOTAL REVENUES	**275,398**	**633,781**	**694,203**	**245,000**	**213,103**	**-31,897**	**-13%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	7,526	46,554	59,964	112,763	118,741	5,978	5%
Employee Benefits	652	15,975	18,076	32,621	39,821	7,200	22%
Professional Services	1,233	-35	15,482	0	0	0	0%
Outside Contracts	9,378	96,727	197,796	0	0	0	0%
Interfund Services	0	174	0	0	0	0	0%
Building Leases	0	132	0	0	0	0	0%
Materials & Supplies	91,520	96,008	79,166	80,007	28,612	-51,395	-64%
Minor Equipment & Furniture	18,118	16,530	352,655	0	0	0	0%
Communications	4,921	12,597	27,294	19,609	25,930	6,320	32%
Travel	-13,251	-292	0	0	0	0	0%
Other Operating Expenditures	0	918	10,000	0	0	0	0%
Other Non-Operating Expenditures	0	1,644	-1,644	0	0	0	0%
Capital Expenditures	0	0	19,348	0	0	0	0%
TOTAL EXPENDITURES	**120,098**	**286,934**	**778,138**	**245,000**	**213,103**	**-31,897**	**-13%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	104,382	261,691	-113,318	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	157,356	222	81	0	0	0	0%
460400	PROGRAM INCOME	0	-5,000	421,831	245,000	190,500	-54,500	-22%
	TOTAL CHARGES FOR SERVICES	261,738	256,913	308,594	245,000	190,500	-54,500	-22%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	-109,341	71,711	98,982	0	22,603	22,603	100%
460010	STATE GRANT PROCEEDS	9,997	0	2,439	0	0	0	0%
460020	OTHER GRANT PROCEEDS	0	5,000	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	-99,344	76,711	101,421	0	22,603	22,603	100%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	4,966	10,919	20,991	0	0	0	0%
	TOTAL INTEREST	4,966	10,919	20,991	0	0	0	0%
	RENTS AND OTHER							
450200	FACILITY RENTALS REVENUE	-3,572	0	0	0	0	0	0%
450600	DONATIONS	36,566	21,758	14,973	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	175	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	45	0	0	0	0	0	0%
	TOTAL RENTS AND OTHER	33,038	21,758	15,148	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	75,000	267,480	248,049	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	75,000	267,480	248,049	0	0	0	0%
	TOTAL REVENUES	**275,398**	**633,781**	**694,203**	**245,000**	**213,103**	**-31,897**	**-13%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	7,526	47,689	49,308	112,763	100,446	-12,316	-11%
501002	OVERTIME - CIVILIAN	0	-185	10	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	0	0	705	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	0	-3	0	0	0	0	0%
501011	PART-TIME TEMPORARY	0	-947	9,942	0	18,295	18,295	100%
	TOTAL SALARIES & WAGES	7,526	46,554	59,964	112,763	118,741	5,978	5%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	69	303	552	1,037	1,092	55	5%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	8	107	60	113	119	6	5%
501108	POS CITY - EMPLOYER CONTRIB	0	7,795	7,734	11,979	12,420	441	4%
501114	LIFE INSURANCE - CIVILIAN	0	18	58	267	423	156	58%
501124	CITY PENSION PLAN CONTRIBUTION	0	4,122	5,130	10,599	16,683	6,085	57%
501129	FICA CITY MATCH - CIVILIAN	467	3,210	3,682	6,991	7,362	371	5%
501130	FICA MED- CITY MATCH-CIVILIAN	109	420	861	1,635	1,722	87	5%
	TOTAL EMPLOYEE BENEFITS	652	15,975	18,076	32,621	39,821	7,200	22%
	PROFESSIONAL SERVICES							
521030	ARTISTIC PERFORMANCES SERVICES	1,233	-35	15,482	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	1,233	-35	15,482	0	0	0	0%
	OUTSIDE CONTRACTS							
522090	PRINTING SERVICES CONTRACTS	-377	4,230	1,199	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	9,755	92,497	196,597	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	9,378	96,727	197,796	0	0	0	0%
	INTERFUND SERVICES							
523010	MOTOR POOL USAGE FEE-INTERF SV	0	157	0	0	0	0	0%
523040	MAIL ROOM CHARGES	0	18	0	0	0	0	0%
	TOTAL INTERFUND SERVICES	0	174	0	0	0	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	0	132	0	0	0	0	0%
	TOTAL BUILDING LEASES	0	132	0	0	0	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	4,583	3,434	11,279	80,007	28,612	-51,395	-64%
531010	EQUIPMENT PURCHASE UNDER 500	14,394	10,788	14,804	0	0	0	0%
531020	PROMOTIONAL SUPPLIES	0	3	1,968	0	0	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	16,076	25,138	31,742	0	0	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	24,205	24,457	8,118	0	0	0	0%
531110	CLEANING SUPPLIES	0	0	60	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	3,830	11,431	-17,599	0	0	0	0%
531160	RECREATIONAL SUPPLIES	28,432	20,757	28,795	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	91,520	96,008	79,166	80,007	28,612	-51,395	-64%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	0	4,742	0	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	0	788	350,219	0	0	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	18,118	11,000	1,539	0	0	0	0%
533040	FURNITURE & EQUIP LESS 500	0	0	897	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	18,118	16,530	352,655	0	0	0	0%
	COMMUNICATIONS							
540000	PHONE & INTERNET	4,921	4,530	16,828	0	0	0	0%
540020	WIRELESS COMMUNICATION SERVICE	0	106	0	0	0	0	0%
540030	POSTAGE	0	7,961	10,465	19,609	25,930	6,320	32%
	TOTAL COMMUNICATIONS	4,921	12,597	27,294	19,609	25,930	6,320	32%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	-13,251	4	0	0	0	0	0%
542030	MILEAGE ALLOWANCES	0	-296	0	0	0	0	0%
	TOTAL TRAVEL	-13,251	-292	0	0	0	0	0%
	OTHER OPERATING EXPENDITURES							
544120	SEMINARS CONTINUING EDUCATION	0	0	10,000	0	0	0	0%
544150	INDIRECT COST EXPENDITURES	0	918	0	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	0	918	10,000	0	0	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	1,644	-1,644	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	1,644	-1,644	0	0	0	0%
	CAPITAL EXPENDITURES							
580080	MAJOR OFFICE EQUIP & APPLIANCE	0	0	7,823	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	11,525	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	0	0	19,348	0	0	0	0%
	TOTAL EXPENDITURES	**120,098**	**286,934**	**778,138**	**245,000**	**213,103**	**-31,897**	**-13%**

LIBRARY

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	458,103	452,200	486,480	444,470	269,970	-174,500	-39%
Intergovernmental Revenues	-99,344	76,711	101,421	0	22,603	22,603	100%
Interest	4,966	10,919	20,991	0	0	0	0%
Rents and Other	33,038	21,758	15,148	0	0	0	0%
Other Sources (Uses)	75,000	267,480	248,049	0	0	0	0%
TOTAL REVENUES	**471,763**	**829,068**	**872,089**	**444,470**	**292,573**	**-151,897**	**-34%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	5,084,338	5,124,135	5,039,747	5,523,950	5,284,192	-239,758	-4%
Employee Benefits	1,695,127	1,752,615	1,854,041	2,006,793	1,962,406	-44,387	-2%
Professional Services	8,280	6,123	22,852	8,400	13,100	4,700	56%
Outside Contracts	415,140	520,756	596,369	431,476	503,053	71,577	17%
Interfund Services	48,342	58,680	60,466	43,000	43,000	0	0%
Building Leases	8,565	8,067	10,605	10,875	10,875	0	0%
Fuel & Lubricants	10,417	10,842	8,627	20,000	20,000	0	0%
Materials & Supplies	1,697,795	1,750,766	1,698,426	1,757,503	1,262,094	-495,409	-28%
Minor Equipment & Furniture	19,029	16,530	388,948	200,000	0	-200,000	-100%
Communications	4,921	12,597	27,294	19,609	61,930	42,320	216%
Travel	-6,163	18,718	13,078	9,304	9,297	-8	0%
Other Operating Expenditures	11,329	8,030	24,138	28,854	28,854	0	0%
Other Non-Operating Expenditures	-110	1,944	-1,248	7,974	9,102	1,128	14%
Operating Transfers Out	75,000	267,480	611,629	0	0	0	0%
Capital Expenditures	0	0	19,348	151,959	0	-151,959	-100%
TOTAL EXPENDITURES	**9,072,011**	**9,557,283**	**10,374,321**	**10,219,698**	**9,207,902**	**-1,011,796**	**-10%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	254,862	411,107	16,771	147,200	66,107	-81,093	-55%
443000	LIBRARY FEES	45,885	45,871	47,797	52,270	13,363	-38,907	-74%
450650	MISC NON-OPERATING REVENUES	157,356	222	81	0	0	0	0%
460400	PROGRAM INCOME	0	-5,000	421,831	245,000	190,500	-54,500	-22%
	TOTAL CHARGES FOR SERVICES	458,103	452,200	486,480	444,470	269,970	-174,500	-39%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	-109,341	71,711	98,982	0	22,603	22,603	100%
460010	STATE GRANT PROCEEDS	9,997	0	2,439	0	0	0	0%
460020	OTHER GRANT PROCEEDS	0	5,000	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	-99,344	76,711	101,421	0	22,603	22,603	100%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	4,966	10,919	20,991	0	0	0	0%
	TOTAL INTEREST	4,966	10,919	20,991	0	0	0	0%
	RENTS AND OTHER							
450200	FACILITY RENTALS REVENUE	-3,572	0	0	0	0	0	0%
450600	DONATIONS	36,566	21,758	14,973	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	175	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	45	0	0	0	0	0	0%
	TOTAL RENTS AND OTHER	33,038	21,758	15,148	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	75,000	267,480	248,049	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	75,000	267,480	248,049	0	0	0	0%
	TOTAL REVENUES	**471,763**	**829,068**	**872,089**	**444,470**	**292,573**	**-151,897**	**-34%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	5,038,937	5,099,432	4,977,869	5,523,950	5,265,897	-258,053	-5%
501002	OVERTIME - CIVILIAN	5,017	2,310	1,845	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	39,220	12,499	35,394	0	0	0	0%
501008	INCENTIVE PAY	875	1,000	900	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	43	248	663	0	0	0	0%
501011	PART-TIME TEMPORARY	0	0	9,991	0	18,295	18,295	100%
501020	EQUIPMENT ALLOWANCE	246	0	0	0	0	0	0%
501030	TEMPORARY SERVICES CONTRACTS	0	8,646	13,085	0	0	0	0%
	TOTAL SALARIES & WAGES	5,084,338	5,124,135	5,039,747	5,523,950	5,284,192	-239,758	-4%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	49,090	47,976	49,234	50,079	47,585	-2,493	-5%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	5,452	5,462	5,511	5,531	5,284	-247	-4%
501108	POS CITY - EMPLOYER CONTRIB	568,000	618,095	729,744	758,187	749,199	-8,988	-1%
501114	LIFE INSURANCE - CIVILIAN	13,461	12,522	12,874	13,751	13,470	-280	-2%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	7,546	7,104	7,335	7,200	162	-7,038	-98%
501119	RELOCATION EXPENDITURES	0	0	1,000	0	0	0	0%
501120	OTHER EMPLOYEE BENEFITS	1,078	-64	0	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	684,590	693,045	689,181	750,624	742,452	-8,173	-1%
501129	FICA CITY MATCH - CIVILIAN	296,404	298,656	291,086	341,620	327,630	-13,990	-4%
501130	FICA MED- CITY MATCH-CIVILIAN	69,505	69,819	68,076	79,801	76,623	-3,178	-4%
	TOTAL EMPLOYEE BENEFITS	1,695,127	1,752,615	1,854,041	2,006,793	1,962,406	-44,387	-2%
	PROFESSIONAL SERVICES							
521030	ARTISTIC PERFORMANCES SERVICES	8,280	6,123	22,852	8,400	13,100	4,700	56%
	TOTAL PROFESSIONAL SERVICES	8,280	6,123	22,852	8,400	13,100	4,700	56%
	OUTSIDE CONTRACTS							
522050	LEGAL NOTICES CONTRACTS	0	0	0	90	90	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	265,683	252,520	230,455	264,091	337,847	73,756	28%
522090	PRINTING SERVICES CONTRACTS	-377	11,652	1,199	0	0	0	0%
522120	SECURITY CONTRACTS	51,603	55,984	56,085	59,783	71,072	11,289	19%
522150	OUTSIDE CONTRACTS - NOC	47,188	149,524	252,907	54,564	40,617	-13,947	-26%
522170	INTERLOCAL AGREEMENTS	51,042	51,077	52,484	52,949	53,427	478	1%
522290	OFFICE EQUIP MAINT CONTRACTS	0	0	3,240	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	415,140	520,756	596,369	431,476	503,053	71,577	17%

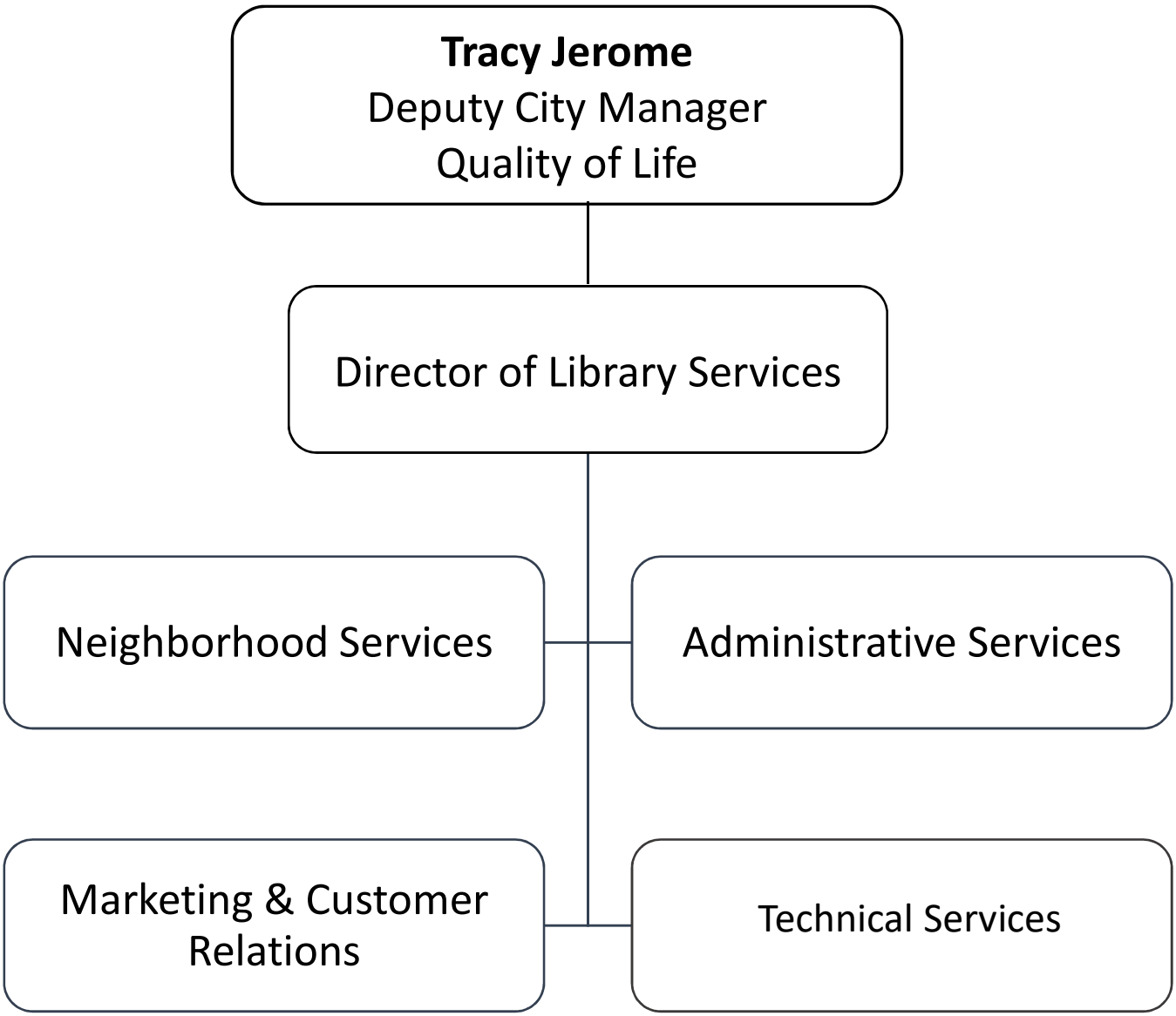
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	16,090	40,540	42,402	25,000	25,000	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	32,051	18,140	18,065	18,000	18,000	0	0%
523040	MAIL ROOM CHARGES	201	0	0	0	0	0	0%
	TOTAL INTERFUND SERVICES	48,342	58,680	60,466	43,000	43,000	0	0%
	BUILDING LEASES							
524130	COPIER CONTRACT SERVICES	8,565	8,067	10,605	10,875	10,875	0	0%
	TOTAL BUILDING LEASES	8,565	8,067	10,605	10,875	10,875	0	0%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	10,417	10,842	8,627	20,000	20,000	0	0%
	TOTAL FUEL & LUBRICANTS	10,417	10,842	8,627	20,000	20,000	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	26,538	35,690	37,506	105,651	54,254	-51,397	-49%
531010	EQUIPMENT PURCHASE UNDER 500	14,394	10,921	14,918	0	0	0	0%
531020	PROMOTIONAL SUPPLIES	0	3	3,763	2,000	2,000	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	1,543,917	1,589,059	1,535,676	1,582,910	1,130,000	-452,910	-29%
531040	SUPPLIES COMPUTER EQUIPMENT	40,060	42,024	60,253	16,763	16,722	-42	0%
531110	CLEANING SUPPLIES	19,201	19,288	18,663	22,429	23,819	1,390	6%
531150	FOOD AND BEVERAGES SUPPLIES	6,327	13,510	-15,076	7,000	12,000	5,000	71%
531160	RECREATIONAL SUPPLIES	47,358	40,271	42,722	20,750	23,300	2,550	12%
	TOTAL MATERIALS & SUPPLIES	1,697,795	1,750,766	1,698,426	1,757,503	1,262,094	-495,409	-28%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	0	4,742	0	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	911	788	352,675	0	0	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	18,118	11,000	16,714	0	0	0	0%
533040	FURNITURE & EQUIP LESS 500	0	0	19,559	200,000	0	-200,000	-100%
	TOTAL MINOR EQUIPMENT & FURNITURE	19,029	16,530	388,948	200,000	0	-200,000	-100%
	COMMUNICATIONS							
540000	PHONE & INTERNET	4,921	4,530	16,828	0	0	0	0%
540020	WIRELESS COMMUNICATION SERVICE	0	106	0	0	36,000	36,000	100%
540030	POSTAGE	0	7,961	10,465	19,609	25,930	6,320	32%
	TOTAL COMMUNICATIONS	4,921	12,597	27,294	19,609	61,930	42,320	216%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	-7,036	15,555	10,573	6,972	6,972	0	0%
542030	MILEAGE ALLOWANCES	872	3,162	2,505	2,333	2,325	-8	0%
	TOTAL TRAVEL	-6,163	18,718	13,078	9,304	9,297	-8	0%
	OTHER OPERATING EXPENDITURES							
544120	SEMINARS CONTINUING EDUCATION	5,079	2,090	18,474	22,354	22,354	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	6,250	6,000	6,000	6,500	6,500	0	0%
544150	INDIRECT COST EXPENDITURES	0	-60	0	0	0	0	0%
544240	TUITION REIMBURSEMENT	0	0	-336	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	11,329	8,030	24,138	28,854	28,854	0	0%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	0	0	0	7,852	8,980	1,128	14%
554050	CHANGE FUND SHORTAGE	0	0	441	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-110	300	-44	122	122	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	1,644	-1,644	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	-110	1,944	-1,248	7,974	9,102	1,128	14%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	75,000	267,480	611,629	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	75,000	267,480	611,629	0	0	0	0%
	CAPITAL EXPENDITURES							
580080	MAJOR OFFICE EQUIP & APPLIANCE	0	0	7,823	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	11,525	151,959	0	-151,959	-100%
	TOTAL CAPITAL EXPENDITURES	0	0	19,348	151,959	0	-151,959	-100%
	TOTAL EXPENDITURES	**9,072,011**	**9,557,283**	**10,374,321**	**10,219,698**	**9,207,902**	**-1,011,796**	**-10%**

Library
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	158.50	158.50	0.00
Non-General Fund	4.50	6.00	1.50
Total Authorized	**163.00**	**164.50**	**1.50**

Library
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accountant	0.00	0.00	1.00
Accounting/Payroll Clerk	2.00	2.00	1.00
Administrative Assistant	1.00	1.00	1.00
Assistant Director of Library Services	1.00	1.00	1.00
Assistant Library Branch Manager	7.00	9.00	9.00
Budget and Services Coordinator	1.00	1.00	1.00
Business & Financial Manager	1.00	0.00	0.00
Collection Development Librarian	1.00	1.00	1.00
Collection Development Manager	1.00	1.00	1.00
Director of Library Services	1.00	1.00	1.00
Document Center Specialist	1.00	0.00	0.00
Library Acquisitions Specialist	1.00	1.00	1.00
Library Archivist	1.00	1.00	1.00
Library Assistant	41.25	41.75	42.25
Library Branch Manager	9.00	8.00	9.00
Library Customer Service Specialist	25.50	28.00	30.50
Library Information Service Specialist	26.75	28.75	28.75
Library Literacy Coordinator	1.00	1.00	1.00
Library Page	2.00	2.00	0.50
Library Passport Svs Asst	4.50	4.50	4.50
Library Services Supervisor	9.00	8.00	7.00
Library Youth Services Coordinator	1.00	1.00	1.00
Marketing & Customer Relations	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00
Printing & Equipment Operator	1.00	1.00	1.00
Public Services Librarian	10.00	13.00	13.00
Regional Library Branch Manager	6.00	4.00	4.00
Senior Accounting/Payroll Specialist	1.00	1.00	1.00
Grand Total	**159.00**	**163.00**	**164.50**

Museums and Cultural Affairs

Mission Statement

The Museums and Cultural Affairs Department is committed to the continued development of the City's arts industry, providing quality programs that are representative of the city's diverse cultures; and to maximizing available resources in order to enhance the city's cultural vitality.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	1,819,109	2,044,803	2,104,769	2,195,223	1,693,409	(501,814)	-23%
Employee Benefits	613,964	686,827	719,984	729,004	621,554	(107,451)	-15%
Contractual Services	4,493	4,484	-	-	-	-	0%
Professional Services	264,993	200,500	1,696,403	676,333	213,333	(463,000)	-68%
Outside Contracts	1,297,180	1,479,425	1,546,958	932,126	683,923	(248,203)	-27%
Interfund Services	4,555	(1,207)	4,279	5,750	4,750	(1,000)	-17%
Building Leases	52,293	62,729	87,563	92,213	92,939	726	1%
Fuel & Lubricants	656	665	1,294	1,284	1,284	-	0%
Materials & Supplies	135,494	143,851	196,839	145,288	133,552	(11,737)	-8%
Maintenance & Repairs	12,930	10,998	9,821	12,817	15,067	2,250	18%
Minor Equipment & Furniture	112,968	360,383	980,937	9,475	16,551	7,076	75%
Communications	37,622	24,990	64,296	34,810	9,663	(25,147)	-72%
Utilities	7,990	10,215	9,297	8,999	5,999	(3,000)	-33%
Travel	10,323	27,468	21,844	17,680	8,180	(9,500)	-54%
Other Operating Expenditures	49,780	32,763	41,217	54,780	53,810	(970)	-2%
Community Service Projects	303,272	393,689	338,435	399,126	164,241	(234,885)	-59%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	2,378	87,202	(77,970)	4,956	5,395	439	9%
Grant Match	27,660	-	-	4,500	4,500	-	0%
Operating Transfers Out	-	720,188	1,211,803	-	-	-	0%
Capital Expenditures	-	-	1,903,547	-	-	-	0%
Total Expenditures	***4,757,660***	***6,289,972***	***10,861,316***	***5,324,365***	***3,728,149***	***(1,596,216)***	**-30%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	2,185,291	2,303,922	3,467,403	3,258,108	2,393,440	(864,667)	-27%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	593,955	1,663,457	4,363,440	-	0	0	100%
Special Revenue	1,978,414	2,322,593	3,030,473	2,066,257	1,334,709	(731,548)	-35%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***4,757,660***	***6,289,972***	***10,861,316***	***5,324,365***	***3,728,149***	***(1,596,216)***	**-30%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT
General Fund	34.48	34.05	34.05	36.89	39.71	2.82
Non-General Fund	18.12	18.06	19.06	18.97	16.79	(2.18)
Total Authorized	***52.60***	***52.11***	***53.11***	***55.86***	***56.50***	***0.64***

MUSEUM AND CULTURAL AFFAIRS

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	25,001	25,000	25,000	25,000	25,000	25,000	0	0%
Rents and Other	0	2,743	20	0	0	0	0	0%
TOTAL REVENUES	**25,001**	**27,743**	**25,020**	**25,000**	**25,000**	**25,000**	**0**	**0%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	1,237,059	1,370,071	1,358,749	1,600,712	1,541,101	1,227,938	-372,774	-23%
Employee Benefits	444,212	478,623	474,026	518,536	518,536	423,667	-94,869	-18%
Contractual Services	4,493	4,484	0	0	0	0	0	0%
Professional Services	38,040	225	129,271	550,333	267,312	158,333	-392,000	-71%
Outside Contracts	285,028	251,825	403,347	327,421	238,268	319,171	-8,250	-3%
Interfund Services	1,496	-4,747	2,858	2,400	2,400	2,400	0	0%
Building Leases	49,506	59,631	85,011	88,713	86,563	89,439	726	1%
Fuel & Lubricants	656	665	1,294	1,284	310	1,284	0	0%
Materials & Supplies	15,460	23,206	26,718	24,644	19,348	26,894	2,250	9%
Maintenance & Repairs	12,930	10,998	9,821	12,817	8,752	15,067	2,250	18%
Minor Equipment & Furniture	2,856	7,973	5,259	7,975	2,662	7,975	0	0%
Communications	94	118	8,399	484	131	484	0	0%
Utilities	7,990	10,215	9,297	8,999	8,999	5,999	-3,000	-33%
Travel	3,724	5,933	1,559	6,980	5,102	6,980	0	0%
Other Operating Expenditures	41,515	28,276	36,872	48,810	43,182	49,810	1,000	2%
Community Service Projects	28,000	52,925	58,500	58,000	20,000	58,000	0	0%
Grant Match	12,233	3,500	0	0	0	0	0	0%
Operating Transfers Out	0	0	856,421	0	0	0	0	0%
TOTAL EXPENDITURES	**2,185,291**	**2,303,922**	**3,467,403**	**3,258,108**	**2,762,665**	**2,393,440**	**-864,667**	**-27%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405067 REIMBURSED EXPENDITURES	25,000	25,000	25,000	25,000	25,000	25,000	0	0%
450650 MISC NON-OPERATING REVENUES	1	0	0	0	0	0	0	0%
TOTAL CHARGES FOR SERVICES	25,001	25,000	25,000	25,000	25,000	25,000	0	0%
RENTS AND OTHER								
450600 DONATIONS	0	2,743	20	0	0	0	0	0%
TOTAL RENTS AND OTHER	0	2,743	20	0	0	0	0	0%
TOTAL REVENUES	**25,001**	**27,743**	**25,020**	**25,000**	**25,000**	**25,000**	**0**	**0%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	1,211,994	1,326,643	1,296,536	1,594,659	1,535,048	1,227,050	-367,609	-23%
501002 OVERTIME - CIVILIAN	12,416	32,107	22,412	5,570	5,570	0	-5,570	-100%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	10,972	9,703	37,845	0	0	0	0	0%
501008 INCENTIVE PAY	366	385	725	0	0	0	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	253	268	267	0	0	0	0	0%
501020 EQUIPMENT ALLOWANCE	1,059	965	965	483	483	888	405	84%
TOTAL SALARIES & WAGES	1,237,059	1,370,071	1,358,749	1,600,712	1,541,101	1,227,938	-372,774	-23%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	18,763	18,509	15,832	14,490	14,490	11,864	-2,625	-18%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	1,525	1,500	1,495	1,632	1,632	1,232	-400	-25%
501108 POS CITY - EMPLOYER CONTRIB	159,920	157,750	159,909	135,979	135,979	136,884	905	1%
501114 LIFE INSURANCE - CIVILIAN	3,071	3,030	3,030	3,358	3,358	2,506	-852	-25%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	5,311	6,962	8,269	8,915	8,915	3,877	-5,038	-57%
501119 RELOCATION EXPENDITURES	0	15,474	10,000	0	0	0	0	0%
501120 OTHER EMPLOYEE BENEFITS	437	417	1,583	0	0	0	0	0%
501124 CITY PENSION PLAN CONTRIBUTION	168,138	177,782	177,556	229,308	229,308	173,070	-56,238	-25%
501129 FICA CITY MATCH - CIVILIAN	70,348	79,292	77,867	101,189	101,189	76,373	-24,817	-25%
501130 FICA MED- CITY MATCH-CIVILIAN	16,699	18,660	18,486	23,665	23,665	17,861	-5,804	-25%
501150 HSA CONTRIBUTIONS	0	-752	0	0	0	0	0	0%
TOTAL EMPLOYEE BENEFITS	444,212	478,623	474,026	518,536	518,536	423,667	-94,869	-18%
CONTRACTUAL SERVICES								
520000 PERSONAL SERVICES CONTRACTS	2,363	0	0	0	0	0	0	0%
520010 TEMPORARY SERVICES CONTRACTS	2,130	4,484	0	0	0	0	0	0%
TOTAL CONTRACTUAL SERVICES	4,493	4,484	0	0	0	0	0	0%
PROFESSIONAL SERVICES								
521000 PROFESSIONAL SERVICES	0	0	22,088	0	16,710	7,000	7,000	100%
521030 ARTISTIC PERFORMANCES SERVICES	0	0	10	0	0	0	0	0%
521160 MANAGEMENT CONSULTING SERVICES	36,800	0	104,990	550,333	249,800	150,333	-400,000	-73%
521170 PROMOTIONAL SERVICES	1,240	225	2,183	0	802	1,000	1,000	100%
TOTAL PROFESSIONAL SERVICES	38,040	225	129,271	550,333	267,312	158,333	-392,000	-71%
OUTSIDE CONTRACTS								
522060 MAINT SVCS CONTRACT-JANITORIAL	57,791	48,848	54,004	54,200	53,415	54,200	0	0%
522080 PERSONNEL RECRUITMENT CONTRACT	43,472	2,020	5,507	0	0	0	0	0%
522090 PRINTING SERVICES CONTRACTS	3,756	3,513	2,454	5,540	867	2,040	-3,500	-63%
522110 REC AND CULTURAL CONTRACTS	3,283	138	3,875	9,850	6,058	9,850	0	0%
522120 SECURITY CONTRACTS	131,655	138,617	135,674	156,432	140,861	158,682	2,250	1%
522140 TRAINING INSTRUCTION CONTRACTS	45	0	0	0	0	0	0	0%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522150 OUTSIDE CONTRACTS - NOC	42,257	57,854	201,463	100,449	36,842	93,449	-7,000	-7%
522170 INTERLOCAL AGREEMENTS	0	250	0	0	0	0	0	0%
522260 BLDGS FACILITIES MAINT CONTRAC	2,769	585	370	950	225	950	0	0%
TOTAL OUTSIDE CONTRACTS	285,028	251,825	403,347	327,421	238,268	319,171	-8,250	-3%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	1,402	-4,940	2,505	2,000	2,000	2,000	0	0%
523010 MOTOR POOL USAGE FEE-INTERF SV	0	175	0	0	0	0	0	0%
523020 PRINT SHOP ALLOC-INTERFUND SVC	95	173	353	400	400	400	0	0%
523040 MAIL ROOM CHARGES	0	-155	0	0	0	0	0	0%
TOTAL INTERFUND SERVICES	1,496	-4,747	2,858	2,400	2,400	2,400	0	0%
BUILDING LEASES								
524000 BUILDINGS-LEASES	44,792	53,866	61,488	62,718	62,718	63,444	726	1%
524040 OFFICE EQUIPMENT-LEASES	4,714	5,765	5,523	7,995	5,845	7,995	0	0%
524120 LAND - LEASES	0	0	18,000	18,000	18,000	18,000	0	0%
TOTAL BUILDING LEASES	49,506	59,631	85,011	88,713	86,563	89,439	726	1%
FUEL & LUBRICANTS								
530010 GASOLINE - UNLEADED	656	665	1,294	1,284	310	1,284	0	0%
TOTAL FUEL & LUBRICANTS	656	665	1,294	1,284	310	1,284	0	0%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	1,817	7,518	3,524	7,829	4,357	7,829	0	0%
531010 EQUIPMENT PURCHASE UNDER 500	1,220	2,822	2,868	590	526	590	0	0%
531020 PROMOTIONAL SUPPLIES	0	0	480	0	0	0	0	0%
531030 PUBLICATIONS & SUBSCRIPTIONS	135	122	65	50	0	50	0	0%
531040 SUPPLIES COMPUTER EQUIPMENT	67	255	64	550	75	550	0	0%
531110 CLEANING SUPPLIES	5,492	5,013	6,221	6,150	5,853	6,900	750	12%
531120 CLINICAL MEDICAL SUPPLIES	0	0	50	50	44	50	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	713	47	162	500	31	500	0	0%
531160 RECREATIONAL SUPPLIES	2,033	3,803	7,611	4,135	4,093	4,635	500	12%
531170 EQUIP MAINT SUP-LOW COST ITEM	1,245	1,007	2,813	1,340	2,130	2,340	1,000	75%
531200 UNIFORMS AND APPAREL SUPPLIES	1,434	1,784	1,530	2,100	1,135	2,100	0	0%
531210 INVENTORY PURCH-MAT & SUPPLIES	92	0	0	0	0	0	0	0%
531220 MAINTENANCE SUPPLIES PARTS NOC	1,212	734	1,149	950	733	950	0	0%
531230 SAFETY GEAR	0	101	181	400	371	400	0	0%
TOTAL MATERIALS & SUPPLIES	15,460	23,206	26,718	24,644	19,348	26,894	2,250	9%
MAINTENANCE & REPAIRS								
532000 BUILDINGS FACILITIES MAINT REP	12,930	10,998	9,821	12,817	8,752	15,067	2,250	18%
TOTAL MAINTENANCE & REPAIRS	12,930	10,998	9,821	12,817	8,752	15,067	2,250	18%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
MINOR EQUIPMENT & FURNITURE								
533030 OTHER EQUIPMENT 500-4 999 99	2,856	7,973	5,259	7,975	2,662	7,975	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	2,856	7,973	5,259	7,975	2,662	7,975	0	0%
COMMUNICATIONS								
540000 PHONE & INTERNET	0	0	0	34	0	34	0	0%
540030 POSTAGE	3	0	0	150	0	150	0	0%
540040 SHIPPING	91	118	8,399	300	131	300	0	0%
TOTAL COMMUNICATIONS	94	118	8,399	484	131	484	0	0%
UTILITIES								
541020 NATURAL GAS OTHER	7,990	10,215	9,297	8,999	8,999	5,999	-3,000	-33%
TOTAL UTILITIES	7,990	10,215	9,297	8,999	8,999	5,999	-3,000	-33%
TRAVEL								
542010 TRAVEL EXPENSES - EMPLOYEES	2,313	4,231	0	5,180	3,577	5,180	0	0%
542030 MILEAGE ALLOWANCES	1,412	1,703	1,559	1,800	1,525	1,800	0	0%
TOTAL TRAVEL	3,724	5,933	1,559	6,980	5,102	6,980	0	0%
OTHER OPERATING EXPENDITURES								
544060 OTHER SERVICES CHARGES EXPENSE	1,462	0	0	0	0	0	0	0%
544090 PROPERTY INSURANCE EXPENSE	8,183	14,165	12,657	15,000	9,764	15,000	0	0%
544140 PROFESSIONAL LICENSES & MEMBER	3,870	2,750	8,224	5,810	5,418	6,810	1,000	17%
544250 2 FOR THE ARTS	28,000	11,361	15,992	28,000	28,000	28,000	0	0%
TOTAL OTHER OPERATING EXPENDITURES	41,515	28,276	36,872	48,810	43,182	49,810	1,000	2%
COMMUNITY SERVICE PROJECTS								
552000 COMMUNITY SERVICE PROJECTS	28,000	52,925	58,500	58,000	20,000	58,000	0	0%
TOTAL COMMUNITY SERVICE PROJECTS	28,000	52,925	58,500	58,000	20,000	58,000	0	0%
GRANT MATCH								
560000 CITY GRANT MATCH	12,233	3,500	0	0	0	0	0	0%
TOTAL GRANT MATCH	12,233	3,500	0	0	0	0	0	0%
OPERATING TRANSFERS OUT								
570000 INTERFUND TRANSFERS (USES)	0	0	856,421	0	0	0	0	0%
TOTAL OPERATING TRANSFERS OUT	0	0	856,421	0	0	0	0	0%
TOTAL EXPENDITURES	**2,185,291**	**2,303,922**	**3,467,403**	**3,258,108**	**2,762,665**	**2,393,440**	**-864,667**	**-27%**

MUSEUM AND CULTURAL AFFAIRS

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	237,526	248,861	527,158	271,602	242,541	-29,062	-11%
Intergovernmental Revenues	277,157	153,044	128,012	0	0	0	0%
Interest	29,886	56,496	102,499	0	0	0	0%
Rents and Other	43,320	85,181	123,244	287,171	223,252	-63,919	-22%
Other Sources (Uses)	0	725,628	4,887,075	30,605	20,331	-10,274	-34%
TOTAL REVENUES	**587,889**	**1,269,210**	**5,767,988**	**589,378**	**486,124**	**-103,254**	**-18%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	582,051	674,732	746,020	594,511	465,471	-129,040	-22%
Employee Benefits	169,752	208,203	245,957	210,469	197,887	-12,582	-6%
Professional Services	226,953	200,275	1,567,131	126,000	55,000	-71,000	-56%
Outside Contracts	1,012,152	1,227,600	1,143,611	604,705	364,752	-239,953	-40%
Interfund Services	3,059	3,540	1,422	3,350	2,350	-1,000	-30%
Building Leases	2,787	3,099	2,552	3,500	3,500	0	0%
Materials & Supplies	120,035	120,645	170,122	120,644	106,658	-13,987	-12%
Minor Equipment & Furniture	110,112	352,410	975,678	1,500	8,576	7,076	472%
Communications	37,528	24,871	55,897	34,326	9,179	-25,147	-73%
Travel	6,599	21,535	20,284	10,700	1,200	-9,500	-89%
Other Operating Expenditures	8,265	4,487	4,345	5,970	4,000	-1,970	-33%
Community Service Projects	275,272	340,764	279,935	341,126	106,241	-234,885	-69%
Other Non-Operating Expenditures	2,378	87,202	-77,970	4,956	5,395	439	9%
Grant Match	15,427	-3,500	0	4,500	4,500	0	0%
Operating Transfers Out	0	720,188	355,382	0	0	0	0%
Capital Expenditures	0	0	1,903,547	0	0	0	0%
TOTAL EXPENDITURES	**2,572,370**	**3,986,050**	**7,393,913**	**2,066,257**	**1,334,709**	**-731,548**	**-35%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	20	745	266,335	0	0	0	0%
443010	EVENT FEES	26,255	28,077	34,020	19,325	19,325	0	0%
443020	INSTRUCTIONAL FEES	34,703	39,701	32,901	42,160	42,160	0	0%
443030	MEMBERSHIP FEES	75,459	70,386	66,475	101,386	62,142	-39,244	-39%
443060	SALES TO THE PUBLIC	71,982	107,467	125,142	108,731	118,914	10,183	9%
450650	MISC NON-OPERATING REVENUES	29,107	2,485	2,285	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	237,526	248,861	527,158	271,602	242,541	-29,062	-11%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	157,065	54,826	41,300	0	0	0	0%
460010	STATE GRANT PROCEEDS	24,788	36,747	29,698	0	0	0	0%
460020	OTHER GRANT PROCEEDS	96,648	56,712	57,015	0	0	0	0%
460030	CITY MATCH OF GRANT PROCEEDS	-1,344	4,759	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	277,157	153,044	128,012	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	29,886	56,496	102,499	0	0	0	0%
	TOTAL INTEREST	29,886	56,496	102,499	0	0	0	0%
	RENTS AND OTHER							
450200	FACILITY RENTALS REVENUE	32,645	33,862	32,151	28,000	24,000	-4,000	-14%
450600	DONATIONS	10,675	51,319	90,238	259,171	199,252	-59,919	-23%
451000	UNREALIZED GAINS LOSSES	0	0	854	0	0	0	0%
	TOTAL RENTS AND OTHER	43,320	85,181	123,244	287,171	223,252	-63,919	-22%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	725,628	-257,225	0	0	0	0%
470005	TRANSFER FROM BOND PROCEEDS	0	0	3,711,253	0	0	0	0%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	30,605	20,331	-10,274	-34%
470700	CAPITAL CONTRIBUTIONS	0	0	1,433,048	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	0	725,628	4,887,075	30,605	20,331	-10,274	-34%
	TOTAL REVENUES	**587,889**	**1,269,210**	**5,767,988**	**589,378**	**486,124**	**-103,254**	**-18%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	577,389	656,504	741,219	572,073	465,027	-107,046	-19%
501002	OVERTIME - CIVILIAN	1,400	2,967	3,555	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	2,016	13,957	0	0	0	0	0%
501008	INCENTIVE PAY	184	215	125	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	96	123	157	0	0	0	0%
501011	PART-TIME TEMPORARY	0	0	0	21,955	0	-21,955	-100%
501016	SHIFT DIFFERENTIAL - UNIFORM	0	0	0	0	-444	-444	0%
501020	EQUIPMENT ALLOWANCE	965	965	965	483	888	405	84%
	TOTAL SALARIES & WAGES	582,051	674,732	746,020	594,511	465,471	-129,040	-22%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	2,200	2,560	4,426	3,957	2,897	-1,060	-27%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	713	766	766	628	469	-159	-25%
501108	POS CITY - EMPLOYER CONTRIB	59,043	67,607	85,483	68,057	87,857	19,800	29%
501114	LIFE INSURANCE - CIVILIAN	1,452	1,190	1,414	1,167	938	-229	-20%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	2,337	2,750	4,219	4,699	3,877	-822	-17%
501119	RELOCATION EXPENDITURES	0	-799	0	0	0	0	0%
501120	OTHER EMPLOYEE BENEFITS	0	417	1,583	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	59,865	83,731	93,361	83,887	65,943	-17,944	-21%
501129	FICA CITY MATCH - CIVILIAN	35,725	39,898	44,335	38,961	29,100	-9,861	-25%
501130	FICA MED- CITY MATCH-CIVILIAN	8,417	9,331	10,260	9,112	6,806	-2,306	-25%
501148	FICA MED - CITY MATCH - CADET	0	0	109	0	0	0	0%
501150	HSA CONTRIBUTIONS	0	752	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	169,752	208,203	245,957	210,469	197,887	-12,582	-6%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	536	0	1,417	0	0	0	0%
521030	ARTISTIC PERFORMANCES SERVICES	171,968	169,515	129,032	115,000	50,000	-65,000	-57%
521160	MANAGEMENT CONSULTING SERVICES	0	0	1,433,048	0	0	0	0%
521170	PROMOTIONAL SERVICES	54,449	30,759	3,635	11,000	5,000	-6,000	-55%
	TOTAL PROFESSIONAL SERVICES	226,953	200,275	1,567,131	126,000	55,000	-71,000	-56%
	OUTSIDE CONTRACTS							
522080	PERSONNEL RECRUITMENT CONTRACT	1,610	0	0	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	26,858	40,050	53,061	69,819	27,115	-42,704	-61%
522110	REC AND CULTURAL CONTRACTS	38,465	27,051	4,361	53,896	49,900	-3,996	-7%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522120	SECURITY CONTRACTS	0	17,036	7,506	19,540	19,540	0	0%
522140	TRAINING INSTRUCTION CONTRACTS	34,285	12,478	23,157	14,433	20,000	5,567	39%
522150	OUTSIDE CONTRACTS - NOC	910,934	1,130,986	1,055,526	447,017	248,197	-198,820	-44%
	TOTAL OUTSIDE CONTRACTS	1,012,152	1,227,600	1,143,611	604,705	364,752	-239,953	-40%
	INTERFUND SERVICES							
523010	MOTOR POOL USAGE FEE-INTERF SV	455	1,201	1,422	1,500	1,500	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	1,777	2,339	0	1,000	0	-1,000	-100%
523040	MAIL ROOM CHARGES	827	0	0	850	850	0	0%
	TOTAL INTERFUND SERVICES	3,059	3,540	1,422	3,350	2,350	-1,000	-30%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	2,787	3,099	2,552	3,500	3,500	0	0%
	TOTAL BUILDING LEASES	2,787	3,099	2,552	3,500	3,500	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	2,301	2,028	7,269	3,050	3,050	0	0%
531005	OTHER SUPPLIES	-86	0	0	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	2,292	1,754	3,257	956	956	0	0%
531020	PROMOTIONAL SUPPLIES	6,301	2,083	805	0	0	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	4,835	438	274	520	1,000	480	92%
531040	SUPPLIES COMPUTER EQUIPMENT	0	0	282	0	0	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	106	106	3,958	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	20,334	21,644	17,554	37,280	21,560	-15,720	-42%
531160	RECREATIONAL SUPPLIES	44,342	46,883	70,399	34,667	34,075	-592	-2%
531210	INVENTORY PURCH-MAT & SUPPLIES	39,609	45,710	62,747	44,171	46,017	1,845	4%
531220	MAINTENANCE SUPPLIES PARTS NOC	0	0	33	0	0	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	0	1,193	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	0	0	2,351	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	120,035	120,645	170,122	120,644	106,658	-13,987	-12%
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	5,290	4,440	0	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	2,819	12,674	8,023	0	6,676	6,676	100%
533030	OTHER EQUIPMENT 500-4 999 99	880	555	0	1,500	1,900	400	27%
533040	FURNITURE & EQUIP LESS 500	2,243	0	2,067	0	0	0	0%
533050	ARTWORK	98,881	334,741	965,588	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	110,112	352,410	975,678	1,500	8,576	7,076	472%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS							
540000	PHONE & INTERNET	0	0	0	1,000	1,000	0	0%
540010	LONG DISTANCE	0	0	0	200	200	0	0%
540020	WIRELESS COMMUNICATION SERVICE	3,900	4,970	0	1,850	1,850	0	0%
540030	POSTAGE	720	155	3,109	6,817	3,450	-3,367	-49%
540040	SHIPPING	32,908	19,747	52,787	24,459	2,679	-21,780	-89%
	TOTAL COMMUNICATIONS	37,528	24,871	55,897	34,326	9,179	-25,147	-73%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	6,476	20,653	19,243	10,500	1,000	-9,500	-90%
542030	MILEAGE ALLOWANCES	123	882	1,041	200	200	0	0%
	TOTAL TRAVEL	6,599	21,535	20,284	10,700	1,200	-9,500	-89%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	562	0	0	0	0	0	0%
544090	PROPERTY INSURANCE EXPENSE	5,064	0	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	2,004	2,937	3,406	3,970	2,000	-1,970	-50%
544140	PROFESSIONAL LICENSES & MEMBER	635	1,550	939	2,000	2,000	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	8,265	4,487	4,345	5,970	4,000	-1,970	-33%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	275,272	340,764	279,935	341,126	106,241	-234,885	-69%
	TOTAL COMMUNITY SERVICE PROJECTS	275,272	340,764	279,935	341,126	106,241	-234,885	-69%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	2,351	5,026	4,178	4,956	5,395	439	9%
554050	CHANGE FUND SHORTAGE	0	27	0	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	27	0	0	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	82,148	-82,148	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	2,378	87,202	-77,970	4,956	5,395	439	9%
	GRANT MATCH							
560000	CITY GRANT MATCH	15,427	-3,500	0	4,500	4,500	0	0%
	TOTAL GRANT MATCH	15,427	-3,500	0	4,500	4,500	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	720,188	-251,785	0	0	0	0%
570005	TRANSFER TO PUBLIC ART	0	0	607,167	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	0	720,188	355,382	0	0	0	0%
	CAPITAL EXPENDITURES							
580020	BUILDINGS & BLDG IMPROVEMENTS	0	0	1,903,547	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	0	0	1,903,547	0	0	0	0%
	TOTAL EXPENDITURES	**2,572,370**	**3,986,050**	**7,393,913**	**2,066,257**	**1,334,709**	**-731,548**	**-35%**

MUSEUM AND CULTURAL AFFAIRS

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	262,527	273,861	552,158	296,602	267,541	-29,062	-10%
Intergovernmental Revenues	277,157	153,044	128,012	0	0	0	0%
Interest	29,886	56,496	102,499	0	0	0	0%
Rents and Other	43,320	87,924	123,264	287,171	223,252	-63,919	-22%
Other Sources (Uses)	0	725,628	4,887,075	30,605	20,331	-10,274	-34%
TOTAL REVENUES	**612,890**	**1,296,953**	**5,793,008**	**614,378**	**511,124**	**-103,254**	**-17%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	1,819,109	2,044,803	2,104,769	2,195,223	1,693,409	-501,814	-23%
Employee Benefits	613,964	686,827	719,984	729,004	621,554	-107,451	-15%
Contractual Services	4,493	4,484	0	0	0	0	0%
Professional Services	264,993	200,500	1,696,403	676,333	213,333	-463,000	-68%
Outside Contracts	1,297,180	1,479,425	1,546,958	932,126	683,923	-248,203	-27%
Interfund Services	4,555	-1,207	4,279	5,750	4,750	-1,000	-17%
Building Leases	52,293	62,729	87,563	92,213	92,939	726	1%
Fuel & Lubricants	656	665	1,294	1,284	1,284	0	0%
Materials & Supplies	135,494	143,851	196,839	145,288	133,552	-11,737	-8%
Maintenance & Repairs	12,930	10,998	9,821	12,817	15,067	2,250	18%
Minor Equipment & Furniture	112,968	360,383	980,937	9,475	16,551	7,076	75%
Communications	37,622	24,990	64,296	34,810	9,663	-25,147	-72%
Utilities	7,990	10,215	9,297	8,999	5,999	-3,000	-33%
Travel	10,323	27,468	21,844	17,680	8,180	-9,500	-54%
Other Operating Expenditures	49,780	32,763	41,217	54,780	53,810	-970	-2%
Community Service Projects	303,272	393,689	338,435	399,126	164,241	-234,885	-59%
Other Non-Operating Expenditures	2,378	87,202	-77,970	4,956	5,395	439	9%
Grant Match	27,660	0	0	4,500	4,500	0	0%
Operating Transfers Out	0	720,188	1,211,803	0	0	0	0%
Capital Expenditures	0	0	1,903,547	0	0	0	0%
TOTAL EXPENDITURES	**4,757,660**	**6,289,972**	**10,861,316**	**5,324,365**	**3,728,149**	**-1,596,216**	**-30%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	25,020	25,745	291,335	25,000	25,000	0	0%
443010	EVENT FEES	26,255	28,077	34,020	19,325	19,325	0	0%
443020	INSTRUCTIONAL FEES	34,703	39,701	32,901	42,160	42,160	0	0%
443030	MEMBERSHIP FEES	75,459	70,386	66,475	101,386	62,142	-39,244	-39%
443060	SALES TO THE PUBLIC	71,982	107,467	125,142	108,731	118,914	10,183	9%
450650	MISC NON-OPERATING REVENUES	29,108	2,485	2,285	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	262,527	273,861	552,158	296,602	267,541	-29,062	-10%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	157,065	54,826	41,300	0	0	0	0%
460010	STATE GRANT PROCEEDS	24,788	36,747	29,698	0	0	0	0%
460020	OTHER GRANT PROCEEDS	96,648	56,712	57,015	0	0	0	0%
460030	CITY MATCH OF GRANT PROCEEDS	-1,344	4,759	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	277,157	153,044	128,012	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	29,886	56,496	102,499	0	0	0	0%
	TOTAL INTEREST	29,886	56,496	102,499	0	0	0	0%
	RENTS AND OTHER							
450200	FACILITY RENTALS REVENUE	32,645	33,862	32,151	28,000	24,000	-4,000	-14%
450600	DONATIONS	10,675	54,062	90,258	259,171	199,252	-59,919	-23%
451000	UNREALIZED GAINS LOSSES	0	0	854	0	0	0	0%
	TOTAL RENTS AND OTHER	43,320	87,924	123,264	287,171	223,252	-63,919	-22%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	725,628	-257,225	0	0	0	0%
470005	TRANSFER FROM BOND PROCEEDS	0	0	3,711,253	0	0	0	0%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	30,605	20,331	-10,274	-34%
470700	CAPITAL CONTRIBUTIONS	0	0	1,433,048	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	0	725,628	4,887,075	30,605	20,331	-10,274	-34%
	TOTAL REVENUES	**612,890**	**1,296,953**	**5,793,008**	**614,378**	**511,124**	**-103,254**	**-17%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	1,789,383	1,983,147	2,037,755	2,166,732	1,692,077	-474,655	-22%
501002	OVERTIME - CIVILIAN	13,816	35,074	25,967	5,570	0	-5,570	-100%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	12,987	23,660	37,845	0	0	0	0%
501008	INCENTIVE PAY	550	600	850	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	349	392	423	0	0	0	0%
501011	PART-TIME TEMPORARY	0	0	0	21,955	0	-21,955	-100%
501016	SHIFT DIFFERENTIAL - UNIFORM	0	0	0	0	-444	-444	0%
501020	EQUIPMENT ALLOWANCE	2,024	1,929	1,929	966	1,776	810	84%
	TOTAL SALARIES & WAGES	1,819,109	2,044,803	2,104,769	2,195,223	1,693,409	-501,814	-23%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	20,963	21,070	20,258	18,447	14,761	-3,686	-20%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	2,239	2,266	2,261	2,261	1,701	-559	-25%
501108	POS CITY - EMPLOYER CONTRIB	218,963	225,357	245,392	204,035	224,740	20,705	10%
501114	LIFE INSURANCE - CIVILIAN	4,523	4,221	4,445	4,525	3,444	-1,080	-24%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	7,647	9,712	12,489	13,614	7,754	-5,860	-43%
501119	RELOCATION EXPENDITURES	0	14,675	10,000	0	0	0	0%
501120	OTHER EMPLOYEE BENEFITS	437	833	3,167	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	228,003	261,512	270,917	313,195	239,013	-74,182	-24%
501129	FICA CITY MATCH - CIVILIAN	106,073	119,190	122,202	140,150	105,472	-34,678	-25%
501130	FICA MED- CITY MATCH-CIVILIAN	25,115	27,991	28,746	32,777	24,667	-8,110	-25%
501148	FICA MED - CITY MATCH - CADET	0	0	109	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	613,964	686,827	719,984	729,004	621,554	-107,451	-15%
	CONTRACTUAL SERVICES							
520000	PERSONAL SERVICES CONTRACTS	2,363	0	0	0	0	0	0%
520010	TEMPORARY SERVICES CONTRACTS	2,130	4,484	0	0	0	0	0%
	TOTAL CONTRACTUAL SERVICES	4,493	4,484	0	0	0	0	0%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	536	0	23,505	0	7,000	7,000	100%
521030	ARTISTIC PERFORMANCES SERVICES	171,968	169,515	129,042	115,000	50,000	-65,000	-57%
521160	MANAGEMENT CONSULTING SERVICES	36,800	0	1,538,038	550,333	150,333	-400,000	-73%
521170	PROMOTIONAL SERVICES	55,688	30,985	5,818	11,000	6,000	-5,000	-45%
	TOTAL PROFESSIONAL SERVICES	264,993	200,500	1,696,403	676,333	213,333	-463,000	-68%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS							
522060	MAINT SVCS CONTRACT-JANITORIAL	57,791	48,848	54,004	54,200	54,200	0	0%
522080	PERSONNEL RECRUITMENT CONTRACT	45,081	2,020	5,507	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	30,614	43,563	55,515	75,359	29,155	-46,204	-61%
522110	REC AND CULTURAL CONTRACTS	41,748	27,188	8,236	63,746	59,750	-3,996	-6%
522120	SECURITY CONTRACTS	131,655	155,653	143,180	175,972	178,222	2,250	1%
522140	TRAINING INSTRUCTION CONTRACTS	34,330	12,478	23,157	14,433	20,000	5,567	39%
522150	OUTSIDE CONTRACTS - NOC	953,192	1,188,840	1,256,988	547,466	341,646	-205,820	-38%
522170	INTERLOCAL AGREEMENTS	0	250	0	0	0	0	0%
522260	BLDGS FACILITIES MAINT CONTRAC	2,769	585	370	950	950	0	0%
	TOTAL OUTSIDE CONTRACTS	1,297,180	1,479,425	1,546,958	932,126	683,923	-248,203	-27%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	1,402	-4,940	2,505	2,000	2,000	0	0%
523010	MOTOR POOL USAGE FEE-INTERF SV	455	1,376	1,422	1,500	1,500	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	1,872	2,512	353	1,400	400	-1,000	-71%
523040	MAIL ROOM CHARGES	827	-155	0	850	850	0	0%
	TOTAL INTERFUND SERVICES	4,555	-1,207	4,279	5,750	4,750	-1,000	-17%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	44,792	53,866	61,488	62,718	63,444	726	1%
524040	OFFICE EQUIPMENT-LEASES	7,501	8,864	8,075	11,495	11,495	0	0%
524120	LAND - LEASES	0	0	18,000	18,000	18,000	0	0%
	TOTAL BUILDING LEASES	52,293	62,729	87,563	92,213	92,939	726	1%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	656	665	1,294	1,284	1,284	0	0%
	TOTAL FUEL & LUBRICANTS	656	665	1,294	1,284	1,284	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	4,118	9,546	10,792	10,879	10,879	0	0%
531005	OTHER SUPPLIES	-86	0	0	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	3,512	4,576	6,125	1,546	1,546	0	0%
531020	PROMOTIONAL SUPPLIES	6,301	2,083	1,285	0	0	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	4,970	559	339	570	1,050	480	84%
531040	SUPPLIES COMPUTER EQUIPMENT	67	255	346	550	550	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	106	106	3,958	0	0	0	0%
531110	CLEANING SUPPLIES	5,492	5,013	6,221	6,150	6,900	750	12%
531120	CLINICAL MEDICAL SUPPLIES	0	0	50	50	50	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	21,047	21,691	17,717	37,780	22,060	-15,720	-42%

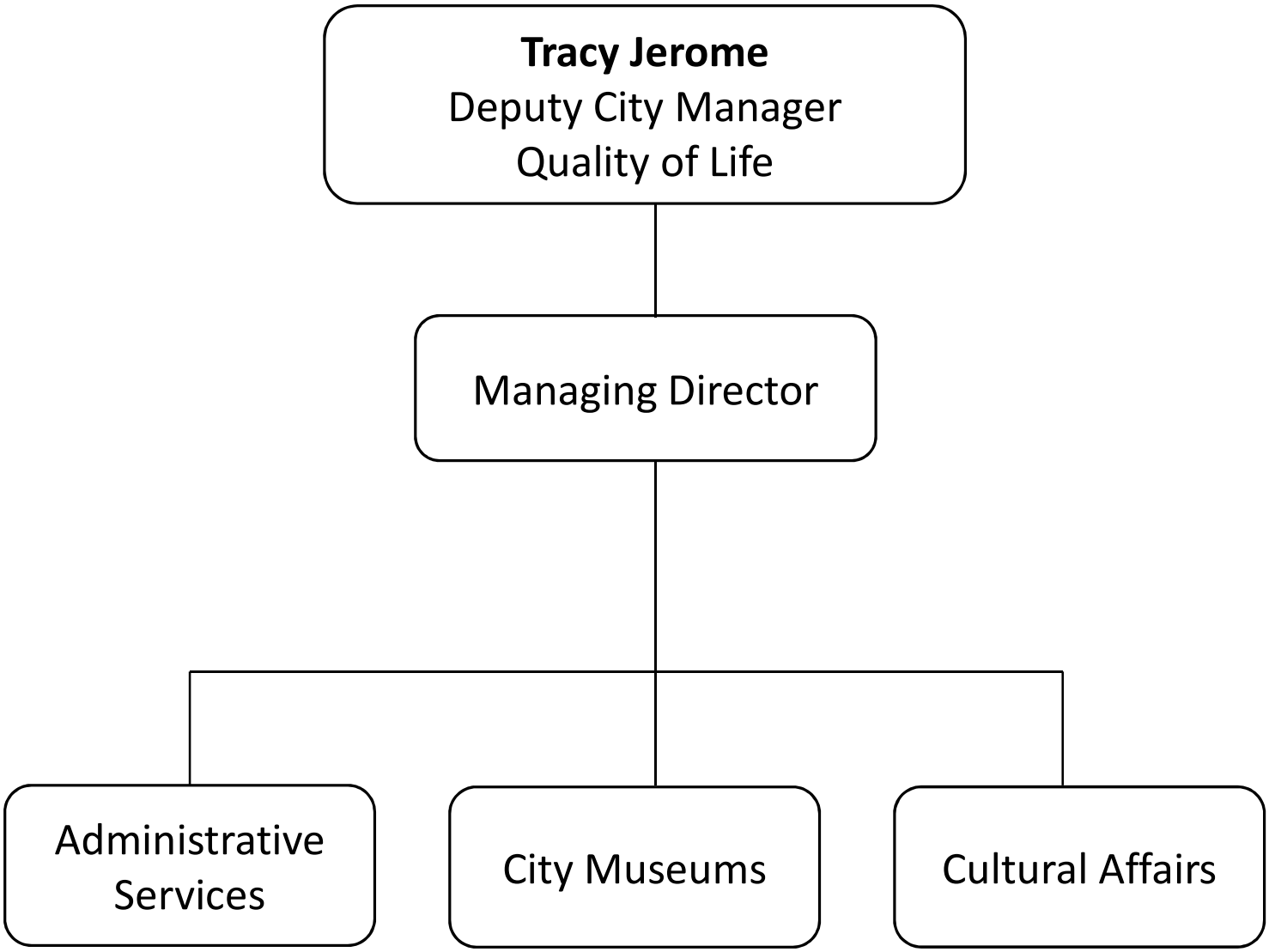
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531160	RECREATIONAL SUPPLIES	46,375	50,685	78,010	38,802	38,710	-92	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	1,245	1,007	2,813	1,340	2,340	1,000	75%
531200	UNIFORMS AND APPAREL SUPPLIES	1,434	1,784	1,530	2,100	2,100	0	0%
531210	INVENTORY PURCH-MAT & SUPPLIES	39,700	45,710	62,747	44,171	46,017	1,845	4%
531220	MAINTENANCE SUPPLIES PARTS NOC	1,212	734	1,182	950	950	0	0%
531230	SAFETY GEAR	0	101	181	400	400	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	0	1,193	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	0	0	2,351	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	135,494	143,851	196,839	145,288	133,552	-11,737	-8%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	12,930	10,998	9,821	12,817	15,067	2,250	18%
	TOTAL MAINTENANCE & REPAIRS	12,930	10,998	9,821	12,817	15,067	2,250	18%
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	5,290	4,440	0	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	2,819	12,674	8,023	0	6,676	6,676	100%
533030	OTHER EQUIPMENT 500-4 999 99	3,736	8,528	5,259	9,475	9,875	400	4%
533040	FURNITURE & EQUIP LESS 500	2,243	0	2,067	0	0	0	0%
533050	ARTWORK	98,881	334,741	965,588	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	112,968	360,383	980,937	9,475	16,551	7,076	75%
	COMMUNICATIONS							
540000	PHONE & INTERNET	0	0	0	1,034	1,034	0	0%
540010	LONG DISTANCE	0	0	0	200	200	0	0%
540020	WIRELESS COMMUNICATION SERVICE	3,900	4,970	0	1,850	1,850	0	0%
540030	POSTAGE	723	155	3,109	6,967	3,600	-3,367	-48%
540040	SHIPPING	32,999	19,865	61,186	24,759	2,979	-21,780	-88%
	TOTAL COMMUNICATIONS	37,622	24,990	64,296	34,810	9,663	-25,147	-72%
	UTILITIES							
541020	NATURAL GAS OTHER	7,990	10,215	9,297	8,999	5,999	-3,000	-33%
	TOTAL UTILITIES	7,990	10,215	9,297	8,999	5,999	-3,000	-33%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	8,789	24,884	19,243	15,680	6,180	-9,500	-61%
542030	MILEAGE ALLOWANCES	1,535	2,584	2,601	2,000	2,000	0	0%
	TOTAL TRAVEL	10,323	27,468	21,844	17,680	8,180	-9,500	-54%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	2,024	0	0	0	0	0	0%
544090	PROPERTY INSURANCE EXPENSE	13,247	14,165	12,657	15,000	15,000	0	0%
544120	SEMINARS CONTINUING EDUCATION	2,004	2,937	3,406	3,970	2,000	-1,970	-50%
544140	PROFESSIONAL LICENSES & MEMBER	4,505	4,300	9,163	7,810	8,810	1,000	13%
544250	2 FOR THE ARTS	28,000	11,361	15,992	28,000	28,000	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	49,780	32,763	41,217	54,780	53,810	-970	-2%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	303,272	393,689	338,435	399,126	164,241	-234,885	-59%
	TOTAL COMMUNITY SERVICE PROJECTS	303,272	393,689	338,435	399,126	164,241	-234,885	-59%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	2,351	5,026	4,178	4,956	5,395	439	9%
554050	CHANGE FUND SHORTAGE	0	27	0	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	27	0	0	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	82,148	-82,148	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	2,378	87,202	-77,970	4,956	5,395	439	9%
	GRANT MATCH							
560000	CITY GRANT MATCH	27,660	0	0	4,500	4,500	0	0%
	TOTAL GRANT MATCH	27,660	0	0	4,500	4,500	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	720,188	604,636	0	0	0	0%
570005	TRANSFER TO PUBLIC ART	0	0	607,167	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	0	720,188	1,211,803	0	0	0	0%
	CAPITAL EXPENDITURES							
580020	BUILDINGS & BLDG IMPROVEMENTS	0	0	1,903,547	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	0	0	1,903,547	0	0	0	0%
	TOTAL EXPENDITURES	**4,757,660**	**6,289,972**	**10,861,316**	**5,324,365**	**3,728,149**	**-1,596,216**	**-30%**

Museums and Cultural Affairs
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	36.89	39.71	2.82
Non-General Fund	18.97	16.79	(2.18)
Total Authorized	**55.86**	**56.50**	**0.64**

Museums and Cultural Affairs
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
(ACT) Museum Director	0.00	0.00	1.00
(ACT) Parks and Recreation Director	0.00	0.00	1.00
(Con) Arch Museum Comm Engage Coordinator	1.00	0.00	0.00
(Con) Artist Market Coordinator	1.00	1.00	0.00
(Con) Capital Improve Project Associate	2.00	2.00	0.00
(Con) Cultural Development Coordinator	1.00	1.00	0.00
(Con) Curatorial Content & Research Coordinator	0.00	0.00	0.00
(Con) Hist Mus Comm Engagement Coordinator	1.00	1.00	0.00
(Con) Museum Development Clerical Assistant	0.00	0.00	0.00
(Con) Museum Marketing Clerical	0.00	0.00	0.00
(Con) Museum Marketing Coordinator	1.00	1.00	0.00
(Con) Museum School Coordinator	1.00	1.00	0.00
(Con) Museum Store Sales Clerk	3.61	3.36	0.00
(Con) Museum Supervisor	1.00	1.00	0.00
(Con) Production & Marketing Coordinator	1.00	1.00	0.00
(Con) Public Arts Supervisor	1.00	1.00	0.00
Accounting/Payroll Clerk	2.00	2.00	1.00
Administrative Assistant	1.00	0.00	0.00
Administrative Secretary	0.00	1.00	0.00
Administrative Services Manager	0.00	1.00	1.00
Archeology Museum Curator	1.00	1.00	1.00
Art Handler and Gallery Tech	3.00	3.00	3.00
Art Museum Assistant Curator	0.00	2.00	2.00
Art Museum Curator	1.00	0.00	0.00
Art Museum Community Engagement Manager	0.00	0.00	1.00
Art Museum Development Manager	1.00	1.00	1.00
Art Museum Registrar	1.00	0.00	0.00
Art Museum Senior Curator	1.00	1.00	1.00
Artist Market Coordinator	0.00	0.00	1.00
Associate Accountant	1.00	0.00	0.00
Business & Financial Manager	1.00	0.00	0.00
Capital Improvement Project Associate	0.00	0.00	2.00
Cultural Development Coordinator	0.00	0.00	1.00
Cultural Program Specialist	0.00	1.00	1.00
Deputy City Manager	0.00	0.00	1.00
Educational & Curatorial Associate	1.00	1.00	1.00
Facilities Maintenance Lead Worker	1.00	0.00	0.00
Graphic Design Specialist	0.50	1.00	1.00
History Museum Community Engagement Associate	0.00	0.00	1.00
History Museum Curator	1.00	1.00	1.00
History Museum Membership & Outreach Coordinator	1.00	0.00	0.00
Lead Museum Preparator	0.00	1.00	1.00
MACC Director	0.00	1.00	1.00
Managing Director	0.00	1.00	1.00
Marketing & Public Relations Assistant	1.00	1.00	1.00
Membership Assistant	1.00	1.00	1.00
Membership Coordinator	0.00	0.00	1.00
Membership Manager	1.00	1.00	0.00
Museum Collections Manager	1.00	0.00	0.00

Museums and Cultural Affairs
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Museum Development Coordinator	0.00	0.00	0.00
Museum Director	1.00	1.00	1.00
Museum Director - History	1.00	1.00	0.00
Museum Education Curator	1.00	1.00	0.00
Museum Marketing Clerical Assistant	0.00	1.00	1.00
Museum Marketing Coordinator	0.00	0.00	1.00
Museum Membership & Outreach	0.00	2.00	2.00
Museum Operations Assistant	2.00	2.00	2.00
Museum Preparator	1.00	0.00	0.00
Museum Registrar	0.00	2.00	2.00
Museum School Coord	0.00	0.00	1.00
Museum Store Sales Clerk	0.00	0.00	2.50
Museum Supervisor	0.00	0.00	1.00
Museums & Cul Affairs Assistant Director	1.00	1.00	0.00
Museums & Cultural Affairs Director	1.00	1.00	0.00
Preparator / Facility Coordinator	0.00	1.00	1.00
Production & Market Coord	0.00	0.00	1.00
Proj Accountant	0.00	0.00	1.00
Pub Arts Prgm Supv	0.00	0.00	1.00
Public Affairs Coordinator	1.00	1.00	1.00
Public Art Specialist	0.00	1.00	1.00
Research & Management Assistant	0.00	0.00	1.00
Secretary	2.00	1.00	1.00
Senior Accountant	1.00	0.00	0.00
Senior Accounting/Payroll Specialist	1.00	2.00	2.00
Service & Security Worker	2.00	1.00	1.00
Strategic Initiatives Coord	0.00	0.00	1.00
Visitor Services Assistant	2.00	1.50	2.00
Grand Total	**53.11**	**55.86**	**56.50**

Parks and Recreation

Mission Statement

To provide indoor and outdoor leisure services to persons of all ages so they can develop skills, socialize, experience nature, relax and live a healthier lifestyle.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	10,169,788	10,829,859	11,629,762	15,729,854	6,381,229	(9,348,625)	-59%
Employee Benefits	3,480,437	3,850,754	4,168,438	5,254,838	5,121,937	(132,901)	-3%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	22,026	26,152	24,425	33,211	8,427	(24,784)	-75%
Outside Contracts	3,706,884	3,918,042	3,982,800	4,652,815	5,588,158	935,343	20%
Interfund Services	350,395	373,270	383,987	364,567	368,377	3,810	1%
Building Leases	273,407	318,583	415,828	479,384	314,612	(164,772)	-34%
Fuel & Lubricants	193,940	238,676	233,650	287,976	288,575	599	0%
Materials & Supplies	1,425,312	1,337,060	1,625,731	2,560,591	2,479,940	(80,651)	-3%
Maintenance & Repairs	338,407	407,030	370,587	951,509	555,199	(396,310)	-42%
Minor Equipment & Furniture	113,096	255,878	462,082	611,572	605,457	(6,115)	-1%
Communications	-	-	91	4,910	6,560	1,650	34%
Utilities	3,909,406	4,875,805	5,655,009	5,681,827	5,764,755	82,928	1%
Travel	33,229	44,344	42,895	80,209	70,549	(9,660)	-12%
Other Operating Expenditures	227,513	270,503	304,511	434,665	297,823	(136,842)	-31%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	5,613	(5,023)	-	40,000	40,000	100%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	248,622	11,000	-	-	-	0%
Capital Expenditures	2,533,517	1,692,039	1,073,193	1,663,866	217,437	(1,446,429)	-87%
Total Expenditures	***26,777,357***	***28,692,230***	***30,378,964***	***38,791,794***	***28,109,035***	***(10,682,759)***	**-28%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	22,459,200	25,233,385	27,511,091	36,733,609	26,115,835	(10,617,774)	-29%
Community Development Block Grants	177,837	110,790	113,698	125,000	60,000	(65,000)	-52%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	1,770,275	1,295,390	399,245	-	-	-	0%
Special Revenue	2,370,045	2,052,664	2,354,930	1,933,185	1,933,200	15	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***26,777,357***	***28,692,230***	***30,378,964***	***38,791,794***	***28,109,035***	***(10,682,759)***	**-28%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	387.64	417.47	417.47	595.87	567.04	(28.83)	
Non-General Fund	11.80	12.85	10.80	10.80	9.72	(1.08)	
Total Authorized	***399.44***	***430.32***	***428.27***	***606.67***	***576.76***	***(29.91)***	

PARKS AND RECREATION

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	2,549,631	2,787,298	3,087,191	4,193,097	4,193,097	2,507,590	-1,685,507	-40%
Fines and Forfeitures	150	0	0	0	0	0	0	0%
Rents and Other	888,790	1,016,014	1,047,163	2,226,945	2,226,945	1,248,210	-978,735	-44%
TOTAL REVENUES	**3,438,572**	**3,803,312**	**4,134,354**	**6,420,042**	**6,420,042**	**3,755,800**	**-2,664,242**	**-41%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	10,022,397	10,658,165	11,440,306	15,513,564	15,222,712	6,298,415	-9,215,149	-59%
Employee Benefits	3,458,175	3,825,411	4,140,083	5,222,936	5,203,822	5,097,756	-125,180	-2%
Professional Services	22,026	26,152	24,425	33,211	27,066	8,427	-24,784	-75%
Outside Contracts	1,972,403	2,180,315	2,247,195	2,716,980	2,422,332	3,654,808	937,828	35%
Interfund Services	348,895	372,270	383,987	364,567	305,714	368,377	3,810	1%
Building Leases	273,407	318,583	415,828	479,384	347,900	314,612	-164,772	-34%
Fuel & Lubricants	193,940	238,676	233,650	287,976	209,263	288,575	599	0%
Materials & Supplies	1,321,242	1,308,485	1,605,995	2,545,515	1,877,036	2,479,789	-65,726	-3%
Maintenance & Repairs	338,407	407,030	370,587	951,509	582,228	555,199	-396,310	-42%
Minor Equipment & Furniture	112,226	208,742	322,010	611,572	321,188	605,457	-6,115	-1%
Communications	0	0	91	4,910	719	6,560	1,650	34%
Utilities	3,909,406	4,875,805	5,655,009	5,681,827	5,502,827	5,764,755	82,928	1%
Travel	33,229	44,344	42,895	80,209	45,355	70,549	-9,660	-12%
Other Operating Expenditures	183,511	232,442	283,255	403,001	314,425	297,823	-105,178	-26%
Other Non-Operating Expenditures	0	563	27	0	373	40,000	40,000	100%
Grant Match	73,908	115,104	141,486	172,583	0	47,298	-125,285	-73%
Operating Transfers Out	0	248,622	11,000	0	0	0	0	0%
Capital Expenditures	196,029	172,676	193,261	1,663,866	1,602,412	217,437	-1,446,429	-87%
TOTAL EXPENDITURES	**22,459,200**	**25,233,385**	**27,511,091**	**36,733,609**	**33,985,373**	**26,115,835**	**-10,617,774**	**-29%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405067 REIMBURSED EXPENDITURES	2,341	4,602	19,127	0	0	0	0	0%
440040 GENERAL ADMISSIONS REVENUE	530,745	753,893	753,366	1,541,320	1,541,320	917,643	-623,677	-40%
443010 EVENT FEES	50,528	72,559	103,855	86,300	86,300	56,096	-30,204	-35%
443020 INSTRUCTIONAL FEES	484,160	464,092	538,722	564,100	564,100	387,511	-176,589	-31%
443030 MEMBERSHIP FEES	13,637	11,090	17,192	10,000	10,000	9,100	-900	-9%
443040 CHILD CARE SERVICES	425,310	409,911	442,688	414,342	414,342	106,020	-308,322	-74%
443060 SALES TO THE PUBLIC	0	0	0	374,405	374,405	243,415	-130,990	-35%
443070 ORGANIZED SPORTS LEAGUES FEES	912,812	933,271	1,052,923	1,067,700	1,067,700	673,075	-394,625	-37%
450400 GUS AND GOLDIE ROYALTY REVENUE	2,450	30	2,260	2,500	2,500	2,500	0	0%
450650 MISC NON-OPERATING REVENUES	127,648	137,850	157,059	132,430	132,430	112,230	-20,200	-15%
TOTAL CHARGES FOR SERVICES	2,549,631	2,787,298	3,087,191	4,193,097	4,193,097	2,507,590	-1,685,507	-40%
FINES AND FORFEITURES								
440650 TEEN COURT REVENUE	150	0	0	0	0	0	0	0%
TOTAL FINES AND FORFEITURES	150	0	0	0	0	0	0	0%
RENTS AND OTHER								
450200 FACILITY RENTALS REVENUE	885,092	1,015,681	1,039,381	2,221,220	2,221,220	1,244,471	-976,749	-44%
450600 DONATIONS	3,698	333	7,782	5,725	5,725	3,739	-1,986	-35%
TOTAL RENTS AND OTHER	888,790	1,016,014	1,047,163	2,226,945	2,226,945	1,248,210	-978,735	-44%
TOTAL REVENUES	**3,438,572**	**3,803,312**	**4,134,354**	**6,420,042**	**6,420,042**	**3,755,800**	**-2,664,242**	**-41%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	9,641,046	10,248,605	10,943,443	12,339,038	12,089,185	3,765,871	-8,573,167	-69%
501002 OVERTIME - CIVILIAN	125,092	130,361	165,090	62,488	62,488	62,388	-100	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	57,199	76,408	92,375	0	0	0	0	0%
501008 INCENTIVE PAY	4,900	7,800	5,450	3,600	3,600	1,400	-2,200	-61%
501010 SHIFT DIFFERENTIAL - CIVILIAN	20,108	22,201	26,592	17,500	17,500	17,500	0	0%
501011 PART-TIME TEMPORARY	173,851	172,792	207,357	3,090,938	3,049,938	2,450,812	-640,127	-21%
501020 EQUIPMENT ALLOWANCE	202	0	0	0	0	444	444	100%
TOTAL SALARIES & WAGES	10,022,397	10,658,165	11,440,306	15,513,564	15,222,712	6,298,415	-9,215,149	-59%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	621,378	677,653	745,053	1,071,945	1,071,945	826,146	-245,799	-23%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	10,081	11,045	11,443	15,562	15,562	12,758	-2,804	-18%
501108 POS CITY - EMPLOYER CONTRIB	956,000	1,182,100	1,225,517	1,268,584	1,268,584	1,445,515	176,931	14%
501114 LIFE INSURANCE - CIVILIAN	28,004	27,909	26,976	38,573	38,573	37,813	-759	-2%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	12,773	13,877	13,047	18,610	18,610	6,877	-11,733	-63%
501120 OTHER EMPLOYEE BENEFITS	1,030	0	0	0	0	0	0	0%
501124 CITY PENSION PLAN CONTRIBUTION	1,103,499	1,138,563	1,285,390	1,619,116	1,619,116	1,792,644	173,528	11%
501129 FICA CITY MATCH - CIVILIAN	587,609	627,471	675,103	964,887	949,396	791,035	-173,852	-18%
501130 FICA MED- CITY MATCH-CIVILIAN	137,801	146,793	157,971	225,659	222,036	184,967	-40,692	-18%
501150 HSA CONTRIBUTIONS	0	0	-417	0	0	0	0	0%
TOTAL EMPLOYEE BENEFITS	3,458,175	3,825,411	4,140,083	5,222,936	5,203,822	5,097,756	-125,180	-2%
PROFESSIONAL SERVICES								
521030 ARTISTIC PERFORMANCES SERVICES	18,575	17,890	21,021	25,906	24,175	1,122	-24,784	-96%
521120 HEALTH CARE PROVIDERS SERVICES	111	300	594	1,685	1,092	1,685	0	0%
521160 MANAGEMENT CONSULTING SERVICES	0	5,551	0	0	0	0	0	0%
521170 PROMOTIONAL SERVICES	3,340	2,411	2,810	5,620	1,799	5,620	0	0%
TOTAL PROFESSIONAL SERVICES	22,026	26,152	24,425	33,211	27,066	8,427	-24,784	-75%
OUTSIDE CONTRACTS								
522040 ENVIRONMENTAL CONTRACTS	0	0	6,752	7,620	5,607	7,620	0	0%
522050 LEGAL NOTICES CONTRACTS	519	0	0	2,050	472	2,050	0	0%
522060 MAINT SVCS CONTRACT-JANITORIAL	773,534	845,651	838,599	1,018,815	924,071	1,350,119	331,304	33%
522080 PERSONNEL RECRUITMENT CONTRACT	199	669	896	1,350	398	1,350	0	0%
522090 PRINTING SERVICES CONTRACTS	1,155	2,619	9,432	28,951	17,726	42,550	13,599	47%
522110 REC AND CULTURAL CONTRACTS	397,432	447,285	430,470	448,668	437,949	448,668	0	0%
522120 SECURITY CONTRACTS	239,423	262,820	297,982	346,655	290,877	1,015,577	668,922	193%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522140 TRAINING INSTRUCTION CONTRACTS	157,743	158,443	142,198	192,573	125,256	191,573	-1,000	-1%
522150 OUTSIDE CONTRACTS - NOC	242,920	298,493	344,253	469,741	443,019	396,756	-72,985	-16%
522200 PEST CONTROL CONTRACTS	23,356	23,458	21,530	33,286	26,268	31,274	-2,012	-6%
522210 GROUNDKEEPING HORTI CONTRACTS	124,979	122,865	153,129	145,000	145,000	145,000	0	0%
522220 LINEN AND INDUSTRIAL CONTRACTS	11,144	9,457	1,954	10,536	5,190	10,536	0	0%
522250 PUB SAFETY EQUIP MAINT CONTRAC	0	8,556	0	11,318	500	11,318	0	0%
522290 OFFICE EQUIP MAINT CONTRACTS	0	0	0	417	0	417	0	0%
TOTAL OUTSIDE CONTRACTS	1,972,403	2,180,315	2,247,195	2,716,980	2,422,332	3,654,808	937,828	35%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	337,236	362,002	376,447	357,367	302,114	361,177	3,810	1%
523010 MOTOR POOL USAGE FEE-INTERF SV	7,344	6,605	6,600	7,200	3,600	7,200	0	0%
523020 PRINT SHOP ALLOC-INTERFUND SVC	4,316	3,663	940	0	0	0	0	0%
TOTAL INTERFUND SERVICES	348,895	372,270	383,987	364,567	305,714	368,377	3,810	1%
BUILDING LEASES								
524020 COMPUTER RELATED-LEASES	18	0	0	0	0	0	0	0%
524040 OFFICE EQUIPMENT-LEASES	33,065	32,394	30,481	51,317	39,303	49,287	-2,030	-4%
524110 LEASES NOC	240,324	286,189	385,347	428,067	308,597	265,325	-162,742	-38%
TOTAL BUILDING LEASES	273,407	318,583	415,828	479,384	347,900	314,612	-164,772	-34%
FUEL & LUBRICANTS								
530010 GASOLINE - UNLEADED	192,741	238,047	232,530	286,776	208,663	287,375	599	0%
530040 LUBRICANTS ANTIFREEZE	1,199	629	1,120	1,200	600	1,200	0	0%
TOTAL FUEL & LUBRICANTS	193,940	238,676	233,650	287,976	209,263	288,575	599	0%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	51,492	37,387	55,347	78,003	47,720	77,203	-800	-1%
531010 EQUIPMENT PURCHASE UNDER 500	780	701	37	3,975	552	3,975	0	0%
531020 PROMOTIONAL SUPPLIES	0	0	0	0	0	13,200	13,200	100%
531030 PUBLICATIONS & SUBSCRIPTIONS	673	3,217	216	495	200	295	-200	-40%
531040 SUPPLIES COMPUTER EQUIPMENT	1,443	2,542	1,452	14,847	6,139	14,847	0	0%
531050 DESKTOP SOFTWARE SUPPLIES	0	1,614	0	1,200	0	1,200	0	0%
531070 PHOTOGRAPHY FILM VIDEO SUPPLY	1,046	0	0	1,594	302	1,594	0	0%
531080 TRAINING MATERIALS	3,742	764	3,058	18,782	6,492	18,742	-40	0%
531110 CLEANING SUPPLIES	96,881	124,527	154,058	227,910	209,707	238,660	10,750	5%
531120 CLINICAL MEDICAL SUPPLIES	5,774	5,221	8,854	16,783	2,570	16,743	-40	0%
531130 LAND MAINTENANCE SUPPLIES	601,015	526,837	472,198	863,294	586,937	841,294	-22,000	-3%
531140 BUILDING MAINTENANCE SUPPLIES	0	1,244	1,943	8,568	1,766	8,568	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	10,706	8,812	10,045	21,053	6,883	16,470	-4,583	-22%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531160 RECREATIONAL SUPPLIES	177,390	242,959	429,884	582,158	449,973	492,285	-89,873	-15%
531170 EQUIP MAINT SUP-LOW COST ITEM	23,591	40,952	23,664	74,383	35,398	70,383	-4,000	-5%
531200 UNIFORMS AND APPAREL SUPPLIES	55,543	65,959	91,467	98,902	83,632	120,802	21,900	22%
531210 INVENTORY PURCH-MAT & SUPPLIES	0	0	12,000	0	0	0	0	0%
531220 MAINTENANCE SUPPLIES PARTS NOC	83,382	79,803	135,193	112,324	164,533	112,324	0	0%
531230 SAFETY GEAR	18,534	23,406	25,124	46,314	21,005	56,274	9,960	22%
531250 EQUIP OUTSIDE REPAIRS SVCS NOC	1,022	2,760	3,450	20,383	5,162	20,385	2	0%
531260 CHEMICAL SUPPLIES	188,229	139,779	178,004	354,547	248,067	354,545	-2	0%
TOTAL MATERIALS & SUPPLIES	1,321,242	1,308,485	1,605,995	2,545,515	1,877,036	2,479,789	-65,726	-3%
MAINTENANCE & REPAIRS								
532000 BUILDINGS FACILITIES MAINT REP	0	0	0	402,000	200,716	2,000	-400,000	-100%
532020 LAND LANDSCAPING - MAINT & REP	176,016	224,109	205,424	200,986	180,986	200,986	0	0%
532040 VEHICLES - MAINT & REPAIRS	24,715	24,825	26,860	26,780	26,780	30,000	3,220	12%
532130 BUILDINGS - OUTSIDE	52,894	58,778	78,755	45,530	45,530	46,000	470	1%
532140 BUILDINGS - FLOOR	38,722	42,452	0	0	0	0	0	0%
532210 SWIMMING POOLS	46,060	56,866	59,547	276,213	128,216	276,213	0	0%
TOTAL MAINTENANCE & REPAIRS	338,407	407,030	370,587	951,509	582,228	555,199	-396,310	-42%
MINOR EQUIPMENT & FURNITURE								
533010 FURNITURE 500 - 4 999 99	160	1,653	0	700	0	700	0	0%
533020 DATA PROCESS EQP 500-4 999 99	13,301	35,237	13,070	76,749	28,361	80,049	3,300	4%
533030 OTHER EQUIPMENT 500-4 999 99	64,051	136,874	269,614	402,411	243,934	392,996	-9,415	-2%
533040 FURNITURE & EQUIP LESS 500	34,714	34,978	39,326	131,712	48,893	131,712	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	112,226	208,742	322,010	611,572	321,188	605,457	-6,115	-1%
COMMUNICATIONS								
540030 POSTAGE	0	0	0	1,050	525	1,800	750	71%
540040 SHIPPING	0	0	91	3,860	194	4,760	900	23%
TOTAL COMMUNICATIONS	0	0	91	4,910	719	6,560	1,650	34%
UTILITIES								
541010 WATER	3,909,406	4,875,805	5,655,009	5,681,827	5,502,827	5,764,755	82,928	1%
TOTAL UTILITIES	3,909,406	4,875,805	5,655,009	5,681,827	5,502,827	5,764,755	82,928	1%
TRAVEL								
542010 TRAVEL EXPENSES - EMPLOYEES	24,468	35,981	37,980	59,340	41,903	49,940	-9,400	-16%
542030 MILEAGE ALLOWANCES	8,761	8,364	4,915	20,869	3,452	20,609	-260	-1%
TOTAL TRAVEL	33,229	44,344	42,895	80,209	45,355	70,549	-9,660	-12%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
OTHER OPERATING EXPENDITURES								
544020 GENERAL LIABILITY INSURANCE EX	0	2,938	2,623	2,960	0	0	-2,960	-100%
544060 OTHER SERVICES CHARGES EXPENSE	148,662	195,430	234,727	315,030	264,424	222,632	-92,398	-29%
544090 PROPERTY INSURANCE EXPENSE	0	3,710	0	0	0	0	0	0%
544120 SEMINARS CONTINUING EDUCATION	23,088	17,061	26,844	62,435	38,040	50,955	-11,480	-18%
544140 PROFESSIONAL LICENSES & MEMBER	11,761	13,304	19,504	22,576	11,961	24,236	1,660	7%
544240 TUITION REIMBURSEMENT	0	0	-443	0	0	0	0	0%
TOTAL OTHER OPERATING EXPENDITURES	183,511	232,442	283,255	403,001	314,425	297,823	-105,178	-26%
OTHER NON-OPERATING EXPENDITURES								
554020 BANK SVC CHRGS & CR CARD FEES	0	0	0	0	373	40,000	40,000	100%
554050 CHANGE FUND SHORTAGE	0	-236	27	0	0	0	0	0%
554060 CASH RECEIPTS SHORT(OVER)- EXP	0	799	0	0	0	0	0	0%
TOTAL OTHER NON-OPERATING EXPENDITURES	0	563	27	0	373	40,000	40,000	100%
GRANT MATCH								
560000 CITY GRANT MATCH	73,908	115,104	141,486	172,583	0	47,298	-125,285	-73%
TOTAL GRANT MATCH	73,908	115,104	141,486	172,583	0	47,298	-125,285	-73%
OPERATING TRANSFERS OUT								
570000 INTERFUND TRANSFERS (USES)	0	248,622	11,000	0	0	0	0	0%
TOTAL OPERATING TRANSFERS OUT	0	248,622	11,000	0	0	0	0	0%
CAPITAL EXPENDITURES								
580040 PUBLIC USE FACILITIES EQUIP	59,600	172,676	0	205,707	111,841	217,437	11,730	6%
580060 CARS VANS LT TRKS MOTORCYCLE	74,464	0	51,676	1,458,159	1,058,971	0	-1,458,159	-100%
580090 FURNITURE FIXTURES & EQUIPMENT	0	0	124,585	0	0	0	0	0%
580100 IT EQUIPMENT	0	0	0	0	431,601	0	0	0%
580270 CONSTRUCTION (CWIP)	61,965	0	0	0	0	0	0	0%
580290 HEAVY EQUIPMENT	0	0	17,000	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	196,029	172,676	193,261	1,663,866	1,602,412	217,437	-1,446,429	-87%
TOTAL EXPENDITURES	**22,459,200**	**25,233,385**	**27,511,091**	**36,733,609**	**33,985,373**	**26,115,835**	**-10,617,774**	**-29%**

PARKS AND RECREATION

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	803,307	325,220	309,274	0	0	0	0%
Intergovernmental Revenues	365,183	199,910	110,473	125,000	60,000	-65,000	-52%
Interest	14,420	33,770	47,560	0	0	0	0%
Rents and Other	60,824	26,940	114,103	0	0	0	0%
Other Sources (Uses)	129,644	248,622	80,646	0	0	0	0%
TOTAL REVENUES	**1,373,379**	**834,462**	**662,056**	**125,000**	**60,000**	**-65,000**	**-52%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	147,391	171,693	189,455	216,290	82,815	-133,475	-62%
Employee Benefits	22,262	25,343	28,355	31,903	24,182	-7,721	-24%
Outside Contracts	1,734,481	1,737,727	1,735,605	1,935,835	1,933,350	-2,485	0%
Interfund Services	1,500	1,000	0	0	0	0	0%
Materials & Supplies	104,070	28,575	19,735	15,076	151	-14,925	-99%
Minor Equipment & Furniture	870	47,136	140,072	0	0	0	0%
Other Operating Expenditures	44,002	38,061	21,256	31,664	0	-31,664	-100%
Other Non-Operating Expenditures	0	5,050	-5,050	0	0	0	0%
Grant Match	-73,908	-115,104	-141,486	-172,583	-47,298	125,285	73%
Capital Expenditures	2,337,488	1,519,363	879,932	0	0	0	0%
TOTAL EXPENDITURES	**4,318,157**	**3,458,844**	**2,867,873**	**2,058,185**	**1,993,200**	**-64,985**	**-3%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
443100	PARKS DEPARTMENT REVENUE	2,249	470	210	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	1,920	0	0	0	0	0	0%
450720	PARKLAND DEDICATION FEES	799,138	324,750	309,064	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	803,307	325,220	309,274	0	0	0	0%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	220,958	81,647	67,385	125,000	60,000	-65,000	-52%
460010	STATE GRANT PROCEEDS	144,004	83,315	16,845	0	0	0	0%
460020	OTHER GRANT PROCEEDS	220	34,947	26,243	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	365,183	199,910	110,473	125,000	60,000	-65,000	-52%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	14,420	33,770	47,560	0	0	0	0%
	TOTAL INTEREST	14,420	33,770	47,560	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	60,824	26,940	113,706	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	396	0	0	0	0%
	TOTAL RENTS AND OTHER	60,824	26,940	114,103	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	248,622	11,000	0	0	0	0%
470420	INSURANCE RECOVERY	129,644	0	69,646	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	129,644	248,622	80,646	0	0	0	0%
	TOTAL REVENUES	**1,373,379**	**834,462**	**662,056**	**125,000**	**60,000**	**-65,000**	**-52%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	147,283	170,938	189,302	0	314	314	100%
501002	OVERTIME - CIVILIAN	41	-40	143	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	67	89	11	0	0	0	0%
501011	PART-TIME TEMPORARY	0	706	0	216,290	82,501	-133,789	-62%
	TOTAL SALARIES & WAGES	147,391	171,693	189,455	216,290	82,815	-133,475	-62%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	10,754	11,863	13,090	15,140	5,797	-9,343	-62%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	147	172	200	216	83	-134	-62%
501114	LIFE INSURANCE - CIVILIAN	1	0	7	0	331	331	100%
501124	CITY PENSION PLAN CONTRIBUTION	84	66	564	0	11,635	11,635	100%
501129	FICA CITY MATCH - CIVILIAN	9,138	10,732	11,747	13,410	5,135	-8,276	-62%
501130	FICA MED- CITY MATCH-CIVILIAN	2,137	2,510	2,747	3,136	1,201	-1,935	-62%
	TOTAL EMPLOYEE BENEFITS	22,262	25,343	28,355	31,903	24,182	-7,721	-24%
	OUTSIDE CONTRACTS							
522090	PRINTING SERVICES CONTRACTS	0	0	1,000	1,000	0	-1,000	-100%
522120	SECURITY CONTRACTS	1,160	935	722	1,650	150	-1,500	-91%
522150	OUTSIDE CONTRACTS - NOC	45,136	7,398	52,606	0	0	0	0%
522210	GROUNDKEEPING HORTI CONTRACTS	1,679,244	1,652,563	1,681,277	1,933,185	1,933,200	15	0%
522260	BLDGS FACILITIES MAINT CONTRAC	8,942	76,831	0	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	1,734,481	1,737,727	1,735,605	1,935,835	1,933,350	-2,485	0%
	INTERFUND SERVICES							
523020	PRINT SHOP ALLOC-INTERFUND SVC	1,500	1,000	0	0	0	0	0%
	TOTAL INTERFUND SERVICES	1,500	1,000	0	0	0	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	1,125	1,457	1,125	1,125	0	-1,125	-100%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	0	755	0	0	0	0	0%
531080	TRAINING MATERIALS	0	296	0	0	0	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531120	CLINICAL MEDICAL SUPPLIES	300	300	300	300	0	-300	-100%
531130	LAND MAINTENANCE SUPPLIES	3,200	-200	300	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	3,839	4,619	4,054	1,600	100	-1,500	-94%
531160	RECREATIONAL SUPPLIES	95,606	21,348	13,956	12,051	51	-12,000	-100%
	TOTAL MATERIALS & SUPPLIES	104,070	28,575	19,735	15,076	151	-14,925	-99%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	0	0	16,340	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	0	9,943	50	0	0	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	0	35,994	115,392	0	0	0	0%
533040	FURNITURE & EQUIP LESS 500	870	1,200	8,289	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	870	47,136	140,072	0	0	0	0%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	22,127	13,677	0	0	0	0	0%
544220	FIELD TRIPS	21,876	24,384	21,256	31,664	0	-31,664	-100%
	TOTAL OTHER OPERATING EXPENDITURES	44,002	38,061	21,256	31,664	0	-31,664	-100%
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	5,050	-5,050	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	5,050	-5,050	0	0	0	0%
	GRANT MATCH							
560000	CITY GRANT MATCH	-73,908	-115,104	-141,486	-172,583	-47,298	125,285	73%
	TOTAL GRANT MATCH	-73,908	-115,104	-141,486	-172,583	-47,298	125,285	73%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	CAPITAL EXPENDITURES							
580040	PUBLIC USE FACILITIES EQUIP	1,869,488	874,469	98,782	0	0	0	0%
580070	PUBLIC SAFETY EQUIPMENT	14,160	28,320	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	19,920	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	88,970	37,042	107,000	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	0	0	4,995	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	29,380	25,709	1,035	0	0	0	0%
580230	CITY CONSTRUCT CHARGES (CWIP)	0	0	2,610	0	0	0	0%
580240	TESTING (CWIP)	2,546	6,654	2,683	0	0	0	0%
580260	INSPECTIONS (CWIP)	2,325	32,974	3,330	0	0	0	0%
580270	CONSTRUCTION (CWIP)	257,621	463,071	433,068	0	0	0	0%
580290	HEAVY EQUIPMENT	0	0	206,509	0	0	0	0%
580500	ARCHITECTURE AND DESIGN	9,324	1,568	0	0	0	0	0%
580510	PROJECT MANAGEMENT	62,025	27,135	0	0	0	0	0%
580511	CONSTRUCTION MANAGEMENT COEP	1,650	22,421	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	2,337,488	1,519,363	879,932	0	0	0	0%
	TOTAL EXPENDITURES	**4,318,157**	**3,458,844**	**2,867,873**	**2,058,185**	**1,993,200**	**-64,985**	**-3%**

PARKS AND RECREATION

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	3,352,939	3,112,518	3,396,465	4,193,097	2,507,590	-1,685,507	-40%
Fines and Forfeitures	150	0	0	0	0	0	0%
Intergovernmental Revenues	365,183	199,910	110,473	125,000	60,000	-65,000	-52%
Interest	14,420	33,770	47,560	0	0	0	0%
Rents and Other	949,615	1,042,954	1,161,266	2,226,945	1,248,210	-978,735	-44%
Other Sources (Uses)	129,644	248,622	80,646	0	0	0	0%
TOTAL REVENUES	**4,811,950**	**4,637,773**	**4,796,410**	**6,545,042**	**3,815,800**	**-2,729,242**	**-42%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	10,169,788	10,829,859	11,629,762	15,729,854	6,381,229	-9,348,625	-59%
Employee Benefits	3,480,437	3,850,754	4,168,438	5,254,838	5,121,937	-132,901	-3%
Professional Services	22,026	26,152	24,425	33,211	8,427	-24,784	-75%
Outside Contracts	3,706,884	3,918,042	3,982,800	4,652,815	5,588,158	935,343	20%
Interfund Services	350,395	373,270	383,987	364,567	368,377	3,810	1%
Building Leases	273,407	318,583	415,828	479,384	314,612	-164,772	-34%
Fuel & Lubricants	193,940	238,676	233,650	287,976	288,575	599	0%
Materials & Supplies	1,425,312	1,337,060	1,625,731	2,560,591	2,479,940	-80,651	-3%
Maintenance & Repairs	338,407	407,030	370,587	951,509	555,199	-396,310	-42%
Minor Equipment & Furniture	113,096	255,878	462,082	611,572	605,457	-6,115	-1%
Communications	0	0	91	4,910	6,560	1,650	34%
Utilities	3,909,406	4,875,805	5,655,009	5,681,827	5,764,755	82,928	1%
Travel	33,229	44,344	42,895	80,209	70,549	-9,660	-12%
Other Operating Expenditures	227,513	270,503	304,511	434,665	297,823	-136,842	-31%
Other Non-Operating Expenditures	0	5,613	-5,023	0	40,000	40,000	100%
Operating Transfers Out	0	248,622	11,000	0	0	0	0%
Capital Expenditures	2,533,517	1,692,039	1,073,193	1,663,866	217,437	-1,446,429	-87%
TOTAL EXPENDITURES	**26,777,357**	**28,692,230**	**30,378,964**	**38,791,794**	**28,109,035**	**-10,682,759**	**-28%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	2,341	4,602	19,127	0	0	0	0%
440040	GENERAL ADMISSIONS REVENUE	530,745	753,893	753,366	1,541,320	917,643	-623,677	-40%
443010	EVENT FEES	50,528	72,559	103,855	86,300	56,096	-30,204	-35%
443020	INSTRUCTIONAL FEES	484,160	464,092	538,722	564,100	387,511	-176,589	-31%
443030	MEMBERSHIP FEES	13,637	11,090	17,192	10,000	9,100	-900	-9%
443040	CHILD CARE SERVICES	425,310	409,911	442,688	414,342	106,020	-308,322	-74%
443060	SALES TO THE PUBLIC	0	0	0	374,405	243,415	-130,990	-35%
443070	ORGANIZED SPORTS LEAGUES FEES	912,812	933,271	1,052,923	1,067,700	673,075	-394,625	-37%
443100	PARKS DEPARTMENT REVENUE	2,249	470	210	0	0	0	0%
450400	GUS AND GOLDIE ROYALTY REVENUE	2,450	30	2,260	2,500	2,500	0	0%
450650	MISC NON-OPERATING REVENUES	129,568	137,850	157,059	132,430	112,230	-20,200	-15%
450720	PARKLAND DEDICATION FEES	799,138	324,750	309,064	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	3,352,939	3,112,518	3,396,465	4,193,097	2,507,590	-1,685,507	-40%
	FINES AND FORFEITURES							
440650	TEEN COURT REVENUE	150	0	0	0	0	0	0%
	TOTAL FINES AND FORFEITURES	150	0	0	0	0	0	0%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	220,958	81,647	67,385	125,000	60,000	-65,000	-52%
460010	STATE GRANT PROCEEDS	144,004	83,315	16,845	0	0	0	0%
460020	OTHER GRANT PROCEEDS	220	34,947	26,243	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	365,183	199,910	110,473	125,000	60,000	-65,000	-52%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	14,420	33,770	47,560	0	0	0	0%
	TOTAL INTEREST	14,420	33,770	47,560	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	RENTS AND OTHER							
450200	FACILITY RENTALS REVENUE	885,092	1,015,681	1,039,381	2,221,220	1,244,471	-976,749	-44%
450600	DONATIONS	64,522	27,273	121,488	5,725	3,739	-1,986	-35%
451000	UNREALIZED GAINS LOSSES	0	0	396	0	0	0	0%
	TOTAL RENTS AND OTHER	949,615	1,042,954	1,161,266	2,226,945	1,248,210	-978,735	-44%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	248,622	11,000	0	0	0	0%
470420	INSURANCE RECOVERY	129,644	0	69,646	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	129,644	248,622	80,646	0	0	0	0%
	TOTAL REVENUES	**4,811,950**	**4,637,773**	**4,796,410**	**6,545,042**	**3,815,800**	**-2,729,242**	**-42%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	9,788,329	10,419,543	11,132,745	12,339,038	3,766,185	-8,572,853	-69%
501002	OVERTIME - CIVILIAN	125,133	130,321	165,232	62,488	62,388	-100	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	57,199	76,408	92,375	0	0	0	0%
501008	INCENTIVE PAY	4,900	7,800	5,450	3,600	1,400	-2,200	-61%
501010	SHIFT DIFFERENTIAL - CIVILIAN	20,175	22,290	26,603	17,500	17,500	0	0%
501011	PART-TIME TEMPORARY	173,851	173,497	207,357	3,307,228	2,533,313	-773,916	-23%
501020	EQUIPMENT ALLOWANCE	202	0	0	0	444	444	100%
	TOTAL SALARIES & WAGES	10,169,788	10,829,859	11,629,762	15,729,854	6,381,229	-9,348,625	-59%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	632,133	689,515	758,143	1,087,085	831,943	-255,142	-23%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	10,228	11,217	11,643	15,778	12,841	-2,937	-19%
501108	POS CITY - EMPLOYER CONTRIB	956,000	1,182,100	1,225,517	1,268,584	1,445,515	176,931	14%
501114	LIFE INSURANCE - CIVILIAN	28,005	27,909	26,982	38,573	38,145	-428	-1%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	12,773	13,877	13,047	18,610	6,877	-11,733	-63%
501120	OTHER EMPLOYEE BENEFITS	1,030	0	0	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	1,103,583	1,138,630	1,285,954	1,619,116	1,804,279	185,163	11%
501129	FICA CITY MATCH - CIVILIAN	596,748	638,203	686,850	978,297	796,169	-182,127	-19%
501130	FICA MED- CITY MATCH-CIVILIAN	139,938	149,303	160,718	228,795	186,168	-42,627	-19%
501150	HSA CONTRIBUTIONS	0	0	-417	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	3,480,437	3,850,754	4,168,438	5,254,838	5,121,937	-132,901	-3%
	PROFESSIONAL SERVICES							
521030	ARTISTIC PERFORMANCES SERVICES	18,575	17,890	21,021	25,906	1,122	-24,784	-96%
521120	HEALTH CARE PROVIDERS SERVICES	111	300	594	1,685	1,685	0	0%
521160	MANAGEMENT CONSULTING SERVICES	0	5,551	0	0	0	0	0%
521170	PROMOTIONAL SERVICES	3,340	2,411	2,810	5,620	5,620	0	0%
	TOTAL PROFESSIONAL SERVICES	22,026	26,152	24,425	33,211	8,427	-24,784	-75%
	OUTSIDE CONTRACTS							
522040	ENVIRONMENTAL CONTRACTS	0	0	6,752	7,620	7,620	0	0%
522050	LEGAL NOTICES CONTRACTS	519	0	0	2,050	2,050	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	773,534	845,651	838,599	1,018,815	1,350,119	331,304	33%
522080	PERSONNEL RECRUITMENT CONTRACT	199	669	896	1,350	1,350	0	0%
522090	PRINTING SERVICES CONTRACTS	1,155	2,619	10,432	29,951	42,550	12,599	42%
522110	REC AND CULTURAL CONTRACTS	397,432	447,285	430,470	448,668	448,668	0	0%
522120	SECURITY CONTRACTS	240,583	263,755	298,704	348,305	1,015,727	667,422	192%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522140	TRAINING INSTRUCTION CONTRACTS	157,743	158,443	142,198	192,573	191,573	-1,000	-1%
522150	OUTSIDE CONTRACTS - NOC	288,055	305,891	396,859	469,741	396,756	-72,985	-16%
522200	PEST CONTROL CONTRACTS	23,356	23,458	21,530	33,286	31,274	-2,012	-6%
522210	GROUNDKEEPING HORTI CONTRACTS	1,804,223	1,775,428	1,834,406	2,078,185	2,078,200	15	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	11,144	9,457	1,954	10,536	10,536	0	0%
522250	PUB SAFETY EQUIP MAINT CONTRAC	0	8,556	0	11,318	11,318	0	0%
522260	BLDGS FACILITIES MAINT CONTRAC	8,942	76,831	0	0	0	0	0%
522290	OFFICE EQUIP MAINT CONTRACTS	0	0	0	417	417	0	0%
	TOTAL OUTSIDE CONTRACTS	3,706,884	3,918,042	3,982,800	4,652,815	5,588,158	935,343	20%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	337,236	362,002	376,447	357,367	361,177	3,810	1%
523010	MOTOR POOL USAGE FEE-INTERF SV	7,344	6,605	6,600	7,200	7,200	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	5,816	4,663	940	0	0	0	0%
	TOTAL INTERFUND SERVICES	350,395	373,270	383,987	364,567	368,377	3,810	1%
	BUILDING LEASES							
524020	COMPUTER RELATED-LEASES	18	0	0	0	0	0	0%
524040	OFFICE EQUIPMENT-LEASES	33,065	32,394	30,481	51,317	49,287	-2,030	-4%
524110	LEASES NOC	240,324	286,189	385,347	428,067	265,325	-162,742	-38%
	TOTAL BUILDING LEASES	273,407	318,583	415,828	479,384	314,612	-164,772	-34%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	192,741	238,047	232,530	286,776	287,375	599	0%
530040	LUBRICANTS ANTIFREEZE	1,199	629	1,120	1,200	1,200	0	0%
	TOTAL FUEL & LUBRICANTS	193,940	238,676	233,650	287,976	288,575	599	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	52,617	38,844	56,472	79,128	77,203	-1,925	-2%
531010	EQUIPMENT PURCHASE UNDER 500	780	701	37	3,975	3,975	0	0%
531020	PROMOTIONAL SUPPLIES	0	0	0	0	13,200	13,200	100%
531030	PUBLICATIONS & SUBSCRIPTIONS	673	3,217	216	495	295	-200	-40%
531040	SUPPLIES COMPUTER EQUIPMENT	1,443	2,542	1,452	14,847	14,847	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	0	1,614	0	1,200	1,200	0	0%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	1,046	755	0	1,594	1,594	0	0%
531080	TRAINING MATERIALS	3,742	1,060	3,058	18,782	18,742	-40	0%
531110	CLEANING SUPPLIES	96,881	124,527	154,058	227,910	238,660	10,750	5%
531120	CLINICAL MEDICAL SUPPLIES	6,074	5,521	9,154	17,083	16,743	-340	-2%
531130	LAND MAINTENANCE SUPPLIES	604,215	526,637	472,498	863,294	841,294	-22,000	-3%
531140	BUILDING MAINTENANCE SUPPLIES	0	1,244	1,943	8,568	8,568	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531150	FOOD AND BEVERAGES SUPPLIES	14,545	13,431	14,099	22,653	16,570	-6,083	-27%
531160	RECREATIONAL SUPPLIES	272,996	264,308	443,841	594,209	492,336	-101,873	-17%
531170	EQUIP MAINT SUP-LOW COST ITEM	23,591	40,952	23,664	74,383	70,383	-4,000	-5%
531200	UNIFORMS AND APPAREL SUPPLIES	55,543	65,959	91,467	98,902	120,802	21,900	22%
531210	INVENTORY PURCH-MAT & SUPPLIES	0	0	12,000	0	0	0	0%
531220	MAINTENANCE SUPPLIES PARTS NOC	83,382	79,803	135,193	112,324	112,324	0	0%
531230	SAFETY GEAR	18,534	23,406	25,124	46,314	56,274	9,960	22%
531250	EQUIP OUTSIDE REPAIRS SVCS NOC	1,022	2,760	3,450	20,383	20,385	2	0%
531260	CHEMICAL SUPPLIES	188,229	139,779	178,004	354,547	354,545	-2	0%
	TOTAL MATERIALS & SUPPLIES	1,425,312	1,337,060	1,625,731	2,560,591	2,479,940	-80,651	-3%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	0	0	0	402,000	2,000	-400,000	-100%
532020	LAND LANDSCAPING - MAINT & REP	176,016	224,109	205,424	200,986	200,986	0	0%
532040	VEHICLES - MAINT & REPAIRS	24,715	24,825	26,860	26,780	30,000	3,220	12%
532130	BUILDINGS - OUTSIDE	52,894	58,778	78,755	45,530	46,000	470	1%
532140	BUILDINGS - FLOOR	38,722	42,452	0	0	0	0	0%
532210	SWIMMING POOLS	46,060	56,866	59,547	276,213	276,213	0	0%
	TOTAL MAINTENANCE & REPAIRS	338,407	407,030	370,587	951,509	555,199	-396,310	-42%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	0	0	16,340	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	160	1,653	0	700	700	0	0%
533020	DATA PROCESS EQP 500-4 999 99	13,301	45,179	13,120	76,749	80,049	3,300	4%
533030	OTHER EQUIPMENT 500-4 999 99	64,051	172,868	385,006	402,411	392,996	-9,415	-2%
533040	FURNITURE & EQUIP LESS 500	35,584	36,178	47,615	131,712	131,712	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	113,096	255,878	462,082	611,572	605,457	-6,115	-1%
	COMMUNICATIONS							
540030	POSTAGE	0	0	0	1,050	1,800	750	71%
540040	SHIPPING	0	0	91	3,860	4,760	900	23%
	TOTAL COMMUNICATIONS	0	0	91	4,910	6,560	1,650	34%
	UTILITIES							
541010	WATER	3,909,406	4,875,805	5,655,009	5,681,827	5,764,755	82,928	1%
	TOTAL UTILITIES	3,909,406	4,875,805	5,655,009	5,681,827	5,764,755	82,928	1%

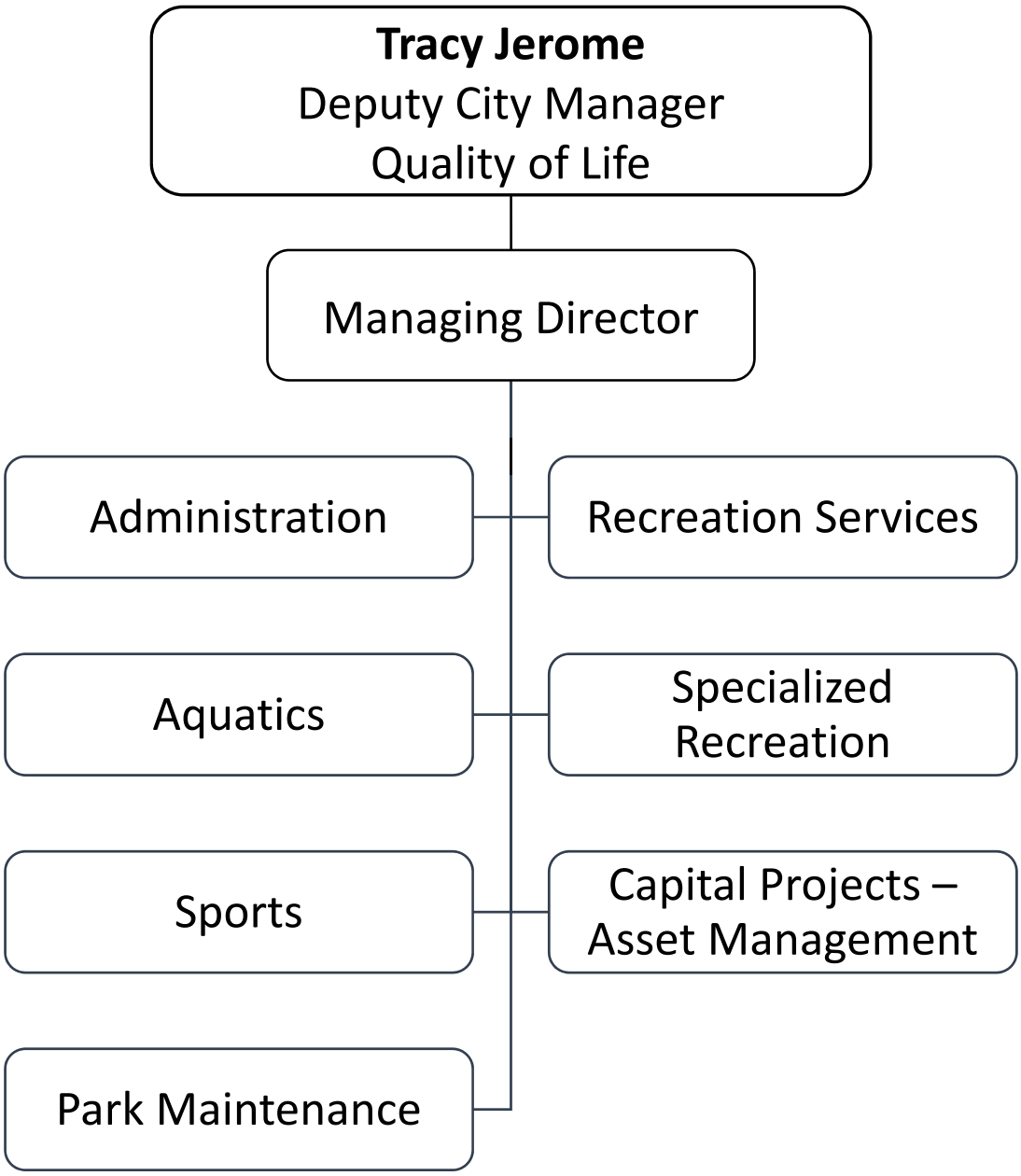
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	24,468	35,981	37,980	59,340	49,940	-9,400	-16%
542030	MILEAGE ALLOWANCES	8,761	8,364	4,915	20,869	20,609	-260	-1%
	TOTAL TRAVEL	33,229	44,344	42,895	80,209	70,549	-9,660	-12%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	0	2,938	2,623	2,960	0	-2,960	-100%
544060	OTHER SERVICES CHARGES EXPENSE	170,789	209,107	234,727	315,030	222,632	-92,398	-29%
544090	PROPERTY INSURANCE EXPENSE	0	3,710	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	23,088	17,061	26,844	62,435	50,955	-11,480	-18%
544140	PROFESSIONAL LICENSES & MEMBER	11,761	13,304	19,504	22,576	24,236	1,660	7%
544220	FIELD TRIPS	21,876	24,384	21,256	31,664	0	-31,664	-100%
544240	TUITION REIMBURSEMENT	0	0	-443	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	227,513	270,503	304,511	434,665	297,823	-136,842	-31%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	0	0	0	0	40,000	40,000	100%
554050	CHANGE FUND SHORTAGE	0	-236	27	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	0	799	0	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	5,050	-5,050	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	5,613	-5,023	0	40,000	40,000	100%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	248,622	11,000	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	0	248,622	11,000	0	0	0	0%
	CAPITAL EXPENDITURES							
580040	PUBLIC USE FACILITIES EQUIP	1,929,088	1,047,145	98,782	205,707	217,437	11,730	6%
580060	CARS VANS LT TRKS MOTORCYCLE	74,464	0	51,676	1,458,159	0	-1,458,159	-100%
580070	PUBLIC SAFETY EQUIPMENT	14,160	28,320	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	144,505	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	88,970	37,042	107,000	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	0	0	4,995	0	0	0	0%

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580220 CITY ADMIN CHARGES (CWIP)	29,380	25,709	1,035	0	0	0	0%
580230 CITY CONSTRUCT CHARGES (CWIP)	0	0	2,610	0	0	0	0%
580240 TESTING (CWIP)	2,546	6,654	2,683	0	0	0	0%
580260 INSPECTIONS (CWIP)	2,325	32,974	3,330	0	0	0	0%
580270 CONSTRUCTION (CWIP)	319,586	463,071	433,068	0	0	0	0%
580290 HEAVY EQUIPMENT	0	0	223,509	0	0	0	0%
580500 ARCHITECTURE AND DESIGN	9,324	1,568	0	0	0	0	0%
580510 PROJECT MANAGEMENT	62,025	27,135	0	0	0	0	0%
580511 CONSTRUCTION MANAGEMENT COEP	1,650	22,421	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	2,533,517	1,692,039	1,073,193	1,663,866	217,437	-1,446,429	-87%
TOTAL EXPENDITURES	**26,777,357**	**28,692,230**	**30,378,964**	**38,791,794**	**28,109,035**	**-10,682,759**	**-28%**

Parks & Recreation
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	595.87	567.04	(28.83)
Non-General Fund	10.80	9.72	(1.08)
Total Authorized	**606.67**	**576.76**	**(29.91)**

Parks and Recreation
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
(ACT) Irrigation Tech	0.00	0.00	3.00
Accountant	1.00	1.00	1.00
Accounting/Payroll Clerk	7.00	7.00	7.75
Accounting/Payroll Specialist	1.00	1.00	1.00
Administrative Assistant	0.00	1.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Aquatics Supervisor	1.00	1.00	1.00
Capital Improvement Project Manager	0.00	0.00	1.00
Community Center Supervisor	12.00	13.00	13.00
Concession Manager	0.00	1.00	0.00
Concession Staff	0.00	11.60	0.00
Construction Superintendent	0.00	0.00	1.00
CRF General Services Workers	0.00	0.00	6.00
Daycare Coordinator	2.00	2.00	0.00
Daycare Instructor	6.50	0.00	0.00
Daycare Instructor Aide	6.00	0.00	0.00
Departmental Human Resources Manager	1.00	0.00	0.00
Deptartment Data Management Specialist	1.00	1.00	1.00
Electrician	0.00	0.00	1.00
Equipment Operator	19.00	25.00	24.00
Events & Programming Cord.	0.00	0.00	2.00
Facilities Maintenance Chief	0.00	2.00	1.00
Facilities Maintenance Lead Worker	1.00	0.00	0.00
Facilities Maintenance Supervisor	1.00	0.00	0.00
Facilities Maintenance Worker	4.00	4.00	4.00
Fleet Service Worker	1.00	1.00	1.00
General Service Worker	31.00	34.00	34.00
General Services Lead Worker	5.00	4.00	3.00
Graduate Intern	0.10	0.10	0.00
Groundskeeper	57.00	68.00	65.00
Groundskeeping Equipment Technician	1.00	1.00	1.00
Head Lifeguard	6.00	11.73	11.73
Human Resources Analyst	1.00	1.00	2.00
Human Resources Specialist	1.00	3.00	2.00
Instructor	0.00	6.50	0.00
Instructor Aide	0.00	6.00	0.00
Irrigation Technician	10.00	16.00	16.00
Land Management Superintendent	1.00	2.00	0.00
Lead Maintenance Mechanic	0.00	3.00	2.00
Lifeguard	52.30	106.60	106.60
Maintenance Mechanic	0.00	5.00	5.00
Marketing & Customer Relations	1.00	2.00	1.00
Materials Specialist	0.00	1.00	1.00
Materials Supervisor	1.00	1.00	1.00
Open Space, Trails and Parks Coordinator	1.00	1.00	1.00

Parks and Recreation
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Park Area Supervisor	6.00	7.00	8.00
Parks Operations Superintendent	0.00	0.00	2.00
Park Project Review Coordinator	2.00	2.00	2.00
Park User Representative	2.00	2.00	2.00
Parks & Recreation Assistant Director	2.00	3.00	2.00
Parks & Recreation Director	1.00	1.00	0.00
Parks Planning & Development Manager	0.00	1.00	1.00
Pool Attendant	18.28	36.28	36.28
Pool Manager	11.99	17.01	15.39
Project Manager	1.00	0.00	0.00
Project Compliance Spec	0.00	0.00	1.00
Recreation & Sports Coordinator	6.00	11.00	11.00
Recreation Leader	38.50	61.50	60.75
Recreation Manager	1.00	0.00	0.00
Recreation Program Manager	3.00	3.00	4.00
Recreation Program Supervisor	22.00	22.00	22.00
Recreation Specialist	37.00	46.00	46.00
Research Assistant	1.00	1.00	1.00
Senior Accountant	0.00	1.00	1.00
Senior Accounting / Payroll Specialist	0.00	1.00	1.00
Senior Office Assistant	2.00	2.00	2.00
Senior Planner	0.00	1.00	1.00
Senior Secretary	1.00	1.00	0.00
Sports Site Specialist	5.25	6.00	6.00
Swim Instructor	2.00	2.00	2.00
Therapeutic Services Coordinator	0.00	1.00	1.00
V.O.E. Clerk	0.60	0.60	0.60
Water Parks Manager	0.00	1.00	0.99
Welder	2.00	2.00	2.00
Youth Activities Coord	1.68	1.68	1.35
Youth Activity Specialist	27.07	27.07	20.32
Grand Total	**428.27**	**606.67**	**576.76**

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Mission Statement

Our mission is to celebrate the value of animals and natural resources
and to create opportunities for guests to rediscover their connection to nature.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	3,583,085	3,745,824	3,800,828	4,442,435	3,959,028	(483,407)	-11%
Employee Benefits	1,471,226	1,588,466	1,587,098	1,788,672	1,644,765	(143,907)	-8%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	9,554	23,001	37,282	90,841	81,641	(9,200)	-10%
Outside Contracts	551,317	808,714	583,199	611,876	632,581	20,705	3%
Interfund Services	54,034	43,271	21,849	36,825	36,725	(100)	0%
Building Leases	7,166	6,683	6,844	9,200	8,200	(1,000)	-11%
Fuel & Lubricants	8,756	9,965	8,629	12,100	12,100	-	0%
Materials & Supplies	529,541	599,926	651,910	750,033	730,678	(19,355)	-3%
Maintenance & Repairs	152,629	87,408	104,488	106,226	109,745	3,519	3%
Minor Equipment & Furniture	26,816	46,613	42,363	34,521	25,026	(9,495)	-28%
Communications	25,899	22,781	16,706	43,498	43,440	(58)	0%
Utilities	-	-	-	-	-	-	0%
Travel	41,267	31,121	40,654	94,450	79,360	(15,090)	-16%
Other Operating Expenditures	44,902	50,209	52,278	76,035	68,389	(7,646)	-10%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	18,971	21,042	17,161	22,280	25,000	2,720	12%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	90,855	-	(90,855)	-100%
Capital Expenditures	10,280	-	20,931	-	35,000	35,000	100%
Total Expenditures	***6,535,442***	***7,085,024***	***6,992,222***	***8,209,847***	***7,491,678***	***(718,169)***	**-9%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	4,415,046	4,658,296	4,962,712	5,476,188	5,230,432	(245,756)	-4%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	2,120,396	2,426,727	2,029,510	2,733,659	2,261,246	(472,413)	-17%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***6,535,442***	***7,085,024***	***6,992,222***	***8,209,847***	***7,491,678***	***(718,169)***	**-9%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	100.00	102.00	119.50	123.50	121.50	(2.00)	
Non-General Fund	19.75	19.75	23.50	23.00	13.50	(9.50)	
Total Authorized	***119.75***	***121.75***	***143.00***	***146.50***	***135.00***	***(11.50)***	

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General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Rents and Other	0	0	719	0	0	0	0	0%
TOTAL REVENUES	**0**	**0**	**719**	**0**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	3,143,856	3,270,527	3,505,034	3,920,441	3,920,441	3,705,526	-214,915	-5%
Employee Benefits	1,271,191	1,387,769	1,457,679	1,555,747	1,555,747	1,524,905	-30,841	-2%
TOTAL EXPENDITURES	**4,415,046**	**4,658,296**	**4,962,712**	**5,476,188**	**5,476,188**	**5,230,432**	**-245,756**	**-4%**
REVENUE BY ACCOUNT								
RENTS AND OTHER								
470400 CLAIMS SETTLEMENT	0	0	719	0	0	0	0	0%
TOTAL RENTS AND OTHER	0	0	719	0	0	0	0	0%
TOTAL REVENUES	**0**	**0**	**719**	**0**	**0**	**0**	**0**	**0%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	3,030,669	3,068,520	3,372,168	3,879,941	3,879,941	3,705,526	-174,415	-4%
501002 OVERTIME - CIVILIAN	55,460	110,850	76,779	40,500	40,500	0	-40,500	-100%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	30,523	29,663	28,145	0	0	0	0	0%
501008 INCENTIVE PAY	1,650	1,300	1,050	0	0	0	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	121	137	138	0	0	0	0	0%
501011 PART-TIME TEMPORARY	24,952	60,058	26,754	0	0	0	0	0%
501020 EQUIPMENT ALLOWANCE	480	0	0	0	0	0	0	0%
TOTAL SALARIES & WAGES	3,143,856	3,270,527	3,505,034	3,920,441	3,920,441	3,705,526	-214,915	-5%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	217,085	226,723	229,424	255,383	255,383	240,780	-14,603	-6%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	3,282	3,366	3,596	3,925	3,925	3,709	-215	-5%
501108 POS CITY - EMPLOYER CONTRIB	379,995	466,400	476,753	436,003	436,003	461,577	25,574	6%
501114 LIFE INSURANCE - CIVILIAN	8,744	8,900	9,835	10,280	10,280	10,021	-258	-3%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	4,624	4,212	4,535	4,200	4,200	3,877	-323	-8%
501120 OTHER EMPLOYEE BENEFITS	5,432	5,014	2,693	0	0	0	0	0%
501124 CITY PENSION PLAN CONTRIBUTION	428,112	439,053	478,370	545,722	545,722	521,171	-24,551	-4%
501129 FICA CITY MATCH - CIVILIAN	180,904	189,391	204,287	243,328	243,328	229,983	-13,345	-5%
501130 FICA MED- CITY MATCH-CIVILIAN	43,012	44,711	48,187	56,907	56,907	53,786	-3,121	-5%
TOTAL EMPLOYEE BENEFITS	1,271,191	1,387,769	1,457,679	1,555,747	1,555,747	1,524,905	-30,841	-2%
TOTAL EXPENDITURES	**4,415,046**	**4,658,296**	**4,962,712**	**5,476,188**	**5,476,188**	**5,230,432**	**-245,756**	**-4%**

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Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	2,289,943	2,208,527	2,144,226	2,483,659	2,261,246	-222,413	-9%
Interest	6,674	13,305	23,147	0	0	0	0%
Rents and Other	2,128	291	703	0	0	0	0%
Other Sources (Uses)	0	0	0	250,000	0	-250,000	-100%
TOTAL REVENUES	**2,298,745**	**2,222,123**	**2,168,076**	**2,733,659**	**2,261,246**	**-472,413**	**-17%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	439,229	475,297	295,795	521,994	253,502	-268,492	-51%
Employee Benefits	200,035	200,697	129,419	232,925	119,859	-113,066	-49%
Professional Services	9,554	23,001	37,282	90,841	81,641	-9,200	-10%
Outside Contracts	551,317	808,714	583,199	611,876	632,581	20,705	3%
Interfund Services	54,034	43,271	21,849	36,825	36,725	-100	0%
Building Leases	7,166	6,683	6,844	9,200	8,200	-1,000	-11%
Fuel & Lubricants	8,756	9,965	8,629	12,100	12,100	0	0%
Materials & Supplies	529,541	599,926	651,910	750,033	730,678	-19,355	-3%
Maintenance & Repairs	152,629	87,408	104,488	106,226	109,745	3,519	3%
Minor Equipment & Furniture	26,816	46,613	42,363	34,521	25,026	-9,495	-28%
Communications	25,899	22,781	16,706	43,498	43,440	-58	0%
Travel	41,267	31,121	40,654	94,450	79,360	-15,090	-16%
Other Operating Expenditures	44,902	50,209	52,278	76,035	68,389	-7,646	-10%
Other Non-Operating Expenditures	18,971	21,042	17,161	22,280	25,000	2,720	12%
Operating Transfers Out	0	0	0	90,855	0	-90,855	-100%
Capital Expenditures	10,280	0	20,931	0	35,000	35,000	100%
TOTAL EXPENDITURES	**2,120,396**	**2,426,727**	**2,029,510**	**2,733,659**	**2,261,246**	**-472,413**	**-17%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	5,544	-447	0	0	0	0	0%
405067	REIMBURSED EXPENDITURES	8,918	17,973	10,626	0	0	0	0%
440010	ZOO ADMISSION REVENUE	2,110,395	2,001,901	1,878,485	2,209,309	2,101,246	-108,063	-5%
443010	EVENT FEES	16,387	10,625	9,000	0	0	0	0%
443020	INSTRUCTIONAL FEES	21,422	15,324	15,038	15,000	10,000	-5,000	-33%
443060	SALES TO THE PUBLIC	119,016	153,067	203,972	247,750	145,000	-102,750	-41%
450650	MISC NON-OPERATING REVENUES	8,261	10,084	27,105	11,600	5,000	-6,600	-57%
	TOTAL CHARGES FOR SERVICES	2,289,943	2,208,527	2,144,226	2,483,659	2,261,246	-222,413	-9%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	6,674	13,305	23,147	0	0	0	0%
	TOTAL INTEREST	6,674	13,305	23,147	0	0	0	0%
	RENTS AND OTHER							
450200	FACILITY RENTALS REVENUE	1,501	0	0	0	0	0	0%
450600	DONATIONS	627	291	510	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	193	0	0	0	0%
	TOTAL RENTS AND OTHER	2,128	291	703	0	0	0	0%
	OTHER SOURCES (USES)							
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	250,000	0	-250,000	-100%
	TOTAL OTHER SOURCES (USES)	0	0	0	250,000	0	-250,000	-100%
	TOTAL REVENUES	**2,298,745**	**2,222,123**	**2,168,076**	**2,733,659**	**2,261,246**	**-472,413**	**-17%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	431,925	456,743	244,875	520,494	253,502	-266,992	-51%
501001	COMP ABS NPO AND OPEB	-34,579	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	1,211	3,211	2,396	1,500	0	-1,500	-100%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	2,240	11,381	3,879	0	0	0	0%
501008	INCENTIVE PAY	200	150	100	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	15	14	2	0	0	0	0%
501011	PART-TIME TEMPORARY	37,284	3,797	44,542	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	933	0	0	0	0	0	0%
	TOTAL SALARIES & WAGES	439,229	475,297	295,795	521,994	253,502	-268,492	-51%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	37,074	35,594	29,938	42,065	22,605	-19,460	-46%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	554	522	417	580	253	-327	-56%
501108	POS CITY - EMPLOYER CONTRIB	68,000	64,600	42,816	57,733	41,234	-16,498	-29%
501114	LIFE INSURANCE - CIVILIAN	1,402	1,246	935	1,691	757	-935	-55%
501124	CITY PENSION PLAN CONTRIBUTION	58,843	64,626	34,042	86,475	35,617	-50,858	-59%
501129	FICA CITY MATCH - CIVILIAN	27,687	27,644	17,240	35,969	15,717	-20,252	-56%
501130	FICA MED- CITY MATCH-CIVILIAN	6,475	6,465	4,032	8,412	3,676	-4,736	-56%
	TOTAL EMPLOYEE BENEFITS	200,035	200,697	129,419	232,925	119,859	-113,066	-49%
	PROFESSIONAL SERVICES							
521080	DATA PROCESSING SERVICES	2,654	138	96	0	0	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	6,320	7,227	11,031	11,641	11,641	0	0%
521130	INTERPRETER SERVICES	180	60	0	200	0	-200	-100%
521170	PROMOTIONAL SERVICES	400	15,576	26,156	79,000	70,000	-9,000	-11%
	TOTAL PROFESSIONAL SERVICES	9,554	23,001	37,282	90,841	81,641	-9,200	-10%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	37,642	24,188	19,214	24,615	21,802	-2,813	-11%
522040	ENVIRONMENTAL CONTRACTS	1,998	2,997	2,567	6,000	13,004	7,004	117%
522050	LEGAL NOTICES CONTRACTS	0	433	881	500	500	0	0%
522090	PRINTING SERVICES CONTRACTS	578	2,843	4,196	4,185	5,915	1,730	41%
522120	SECURITY CONTRACTS	293,280	307,150	318,932	351,445	361,620	10,175	3%
522130	TEMP EMPLOYEE SVCS CONTRACTS	35,596	33,179	32,582	7,000	10,400	3,400	49%
522140	TRAINING INSTRUCTION CONTRACTS	0	3,079	0	10,000	10,000	0	0%
522150	OUTSIDE CONTRACTS - NOC	127,041	375,517	149,232	127,431	118,140	-9,291	-7%
522200	PEST CONTROL CONTRACTS	8,152	8,732	8,463	11,000	11,000	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522220	LINEN AND INDUSTRIAL CONTRACTS	34,973	38,439	37,470	54,000	54,000	0	0%
522250	PUB SAFETY EQUIP MAINT CONTRAC	4,627	6,273	3,336	6,000	12,000	6,000	100%
522260	BLDGS FACILITIES MAINT CONTRAC	0	335	0	0	0	0	0%
522280	VEH HEAVY EQUIP OFF RD MAINT C	1,234	1,801	2,610	2,700	5,700	3,000	111%
522290	OFFICE EQUIP MAINT CONTRACTS	3,000	3,000	3,000	3,000	6,500	3,500	117%
522300	VETERINARIAN	3,196	750	717	4,000	2,000	-2,000	-50%
	TOTAL OUTSIDE CONTRACTS	551,317	808,714	583,199	611,876	632,581	20,705	3%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	53,804	43,271	21,849	36,500	36,500	0	0%
523040	MAIL ROOM CHARGES	230	0	0	325	225	-100	-31%
	TOTAL INTERFUND SERVICES	54,034	43,271	21,849	36,825	36,725	-100	0%
	BUILDING LEASES							
524130	COPIER CONTRACT SERVICES	7,166	6,683	6,844	9,200	8,200	-1,000	-11%
	TOTAL BUILDING LEASES	7,166	6,683	6,844	9,200	8,200	-1,000	-11%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	7,649	8,737	8,141	11,300	11,300	0	0%
530040	LUBRICANTS ANTIFREEZE	923	670	489	700	500	-200	-29%
530070	PROPANE	184	559	0	100	300	200	200%
	TOTAL FUEL & LUBRICANTS	8,756	9,965	8,629	12,100	12,100	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	6,249	8,785	9,510	12,750	11,500	-1,250	-10%
531010	EQUIPMENT PURCHASE UNDER 500	2,031	8,504	7,665	2,350	3,350	1,000	43%
531020	PROMOTIONAL SUPPLIES	0	0	0	0	200	200	100%
531030	PUBLICATIONS & SUBSCRIPTIONS	310	719	440	1,300	1,200	-100	-8%
531040	SUPPLIES COMPUTER EQUIPMENT	62	179	838	5,150	5,150	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	0	119	309	400	400	0	0%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	74	1,244	901	1,400	1,050	-350	-25%
531080	TRAINING MATERIALS	432	0	0	2,000	1,000	-1,000	-50%
531090	AMMUNITION SUPPLIES	2,876	414	240	7,500	7,500	0	0%
531100	ANIMALS & ANIMAL SUPPLIES	305,755	353,906	375,655	403,244	407,672	4,428	1%
531110	CLEANING SUPPLIES	34,320	29,282	39,570	48,825	45,900	-2,925	-6%
531120	CLINICAL MEDICAL SUPPLIES	51,266	46,130	49,770	54,937	54,037	-900	-2%
531130	LAND MAINTENANCE SUPPLIES	18,191	3,521	13,992	12,000	9,000	-3,000	-25%
531140	BUILDING MAINTENANCE SUPPLIES	0	5,667	6,165	6,500	2,000	-4,500	-69%
531150	FOOD AND BEVERAGES SUPPLIES	101	4,405	6,758	1,150	1,150	0	0%
531160	RECREATIONAL SUPPLIES	6,731	22,111	15,951	23,765	17,618	-6,147	-26%

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531170 EQUIP MAINT SUP-LOW COST ITEM	8,076	9,998	6,849	8,250	7,330	-920	-11%
531180 VEHICLE MAINTENANCE SUPPLIES	118	248	752	1,500	4,000	2,500	167%
531200 UNIFORMS AND APPAREL SUPPLIES	6,282	7,615	5,246	14,260	14,900	640	4%
531210 INVENTORY PURCH-MAT & SUPPLIES	6,478	17,750	8,732	17,900	17,900	0	0%
531220 MAINTENANCE SUPPLIES PARTS NOC	23,725	19,341	23,993	22,341	20,000	-2,341	-10%
531230 SAFETY GEAR	18,346	17,604	17,819	24,761	19,890	-4,871	-20%
531250 EQUIP OUTSIDE REPAIRS SVCS NOC	8,662	6,517	17,211	20,000	22,500	2,500	13%
531260 CHEMICAL SUPPLIES	29,456	30,325	42,998	50,000	49,931	-69	0%
531320 OTHER EQUIPMENT 1000 -4999 99	0	5,541	546	7,750	5,500	-2,250	-29%
TOTAL MATERIALS & SUPPLIES	529,541	599,926	651,910	750,033	730,678	-19,355	-3%
MAINTENANCE & REPAIRS							
532000 BUILDINGS FACILITIES MAINT REP	2,795	3,020	10,088	11,565	1,500	-10,065	-87%
532020 LAND LANDSCAPING - MAINT & REP	1,946	7,098	10,653	11,105	11,850	745	7%
532030 PUBLIC ACCESSES-MAINT & REP	949	674	2,349	4,310	7,000	2,690	62%
532040 VEHICLES - MAINT & REPAIRS	1,967	8,690	11,455	15,750	15,750	0	0%
532060 OFFICE EQUIPMENT-MAINT & REP	1,789	1,694	3,354	3,700	3,700	0	0%
532080 PUBLIC SAFETY EQUIP-MAINT REP	0	0	0	500	4,600	4,100	820%
532120 BUILDINGS - INSIDE	36,315	5,281	0	0	0	0	0%
532130 BUILDINGS - OUTSIDE	5,808	357	0	0	0	0	0%
532140 BUILDINGS - FLOOR	753	0	0	0	0	0	0%
532150 ELECTRICAL SUPPLIES - REPAIR	10,578	14,321	21,448	15,636	15,500	-136	-1%
532160 ELEVATORS - ESCALATORS	2,126	2,309	2,273	3,000	3,000	0	0%
532170 HVAC- SUPPLIES & REPAIR	26,670	8,814	12,155	12,355	15,100	2,745	22%
532180 PLUMBING SUPPLIES & REPAIR	40,222	33,303	27,683	25,180	27,245	2,065	8%
532210 SWIMMING POOLS	20,712	1,846	3,030	3,125	4,500	1,375	44%
TOTAL MAINTENANCE & REPAIRS	152,629	87,408	104,488	106,226	109,745	3,519	3%
MINOR EQUIPMENT & FURNITURE							
533000 EQUIPMENT MAT 500 - 4 999 99	0	0	1,050	1,500	1,500	0	0%
533010 FURNITURE 500 - 4 999 99	0	12,132	5,245	6,222	1,500	-4,722	-76%
533020 DATA PROCESS EQP 500-4 999 99	2,476	823	7,289	6,181	8,500	2,319	38%
533030 OTHER EQUIPMENT 500-4 999 99	11,232	22,559	17,189	7,940	6,940	-1,000	-13%
533040 FURNITURE & EQUIP LESS 500	13,108	11,099	11,591	12,678	6,586	-6,092	-48%
TOTAL MINOR EQUIPMENT & FURNITURE	26,816	46,613	42,363	34,521	25,026	-9,495	-28%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS							
540010	LONG DISTANCE	0	2	0	168	750	582	346%
540020	WIRELESS COMMUNICATION SERVICE	6,240	4,437	0	9,000	9,000	0	0%
540030	POSTAGE	144	7	18	140	140	0	0%
540040	SHIPPING	19,515	18,335	16,689	34,190	33,550	-640	-2%
	TOTAL COMMUNICATIONS	25,899	22,781	16,706	43,498	43,440	-58	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	41,038	31,121	40,572	93,950	78,860	-15,090	-16%
542030	MILEAGE ALLOWANCES	229	0	82	500	500	0	0%
	TOTAL TRAVEL	41,267	31,121	40,654	94,450	79,360	-15,090	-16%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	0	1,052	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	11,513	8,757	12,805	20,100	23,914	3,814	19%
544140	PROFESSIONAL LICENSES & MEMBER	33,389	40,400	35,148	55,935	44,475	-11,460	-20%
544160	APPLICANT REIMBURSEMENT	0	0	4,326	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	44,902	50,209	52,278	76,035	68,389	-7,646	-10%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	18,971	19,049	19,113	22,280	25,000	2,720	12%
554050	CHANGE FUND SHORTAGE	0	0	59	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	0	-11	-7	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	2,004	-2,004	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	18,971	21,042	17,161	22,280	25,000	2,720	12%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OPERATING TRANSFERS OUT							
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	90,855	0	-90,855	-100%
	TOTAL OPERATING TRANSFERS OUT	0	0	0	90,855	0	-90,855	-100%
	CAPITAL EXPENDITURES							
580060	CARS VANS LT TRKS MOTORCYCLE	10,280	0	9,031	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	11,900	0	0	0	0%
580130	ANIMALS	0	0	0	0	35,000	35,000	100%
	TOTAL CAPITAL EXPENDITURES	10,280	0	20,931	0	35,000	35,000	100%
	TOTAL EXPENDITURES	**2,120,396**	**2,426,727**	**2,029,510**	**2,733,659**	**2,261,246**	**-472,413**	**-17%**

ZOO

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	2,289,943	2,208,527	2,144,226	2,483,659	2,261,246	-222,413	-9%
Interest	6,674	13,305	23,147	0	0	0	0%
Rents and Other	2,128	291	1,422	0	0	0	0%
Other Sources (Uses)	0	0	0	250,000	0	-250,000	-100%
TOTAL REVENUES	**2,298,745**	**2,222,123**	**2,168,795**	**2,733,659**	**2,261,246**	**-472,413**	**-17%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	3,583,085	3,745,824	3,800,828	4,442,435	3,959,028	-483,407	-11%
Employee Benefits	1,471,226	1,588,466	1,587,098	1,788,672	1,644,765	-143,907	-8%
Professional Services	9,554	23,001	37,282	90,841	81,641	-9,200	-10%
Outside Contracts	551,317	808,714	583,199	611,876	632,581	20,705	3%
Interfund Services	54,034	43,271	21,849	36,825	36,725	-100	0%
Building Leases	7,166	6,683	6,844	9,200	8,200	-1,000	-11%
Fuel & Lubricants	8,756	9,965	8,629	12,100	12,100	0	0%
Materials & Supplies	529,541	599,926	651,910	750,033	730,678	-19,355	-3%
Maintenance & Repairs	152,629	87,408	104,488	106,226	109,745	3,519	3%
Minor Equipment & Furniture	26,816	46,613	42,363	34,521	25,026	-9,495	-28%
Communications	25,899	22,781	16,706	43,498	43,440	-58	0%
Travel	41,267	31,121	40,654	94,450	79,360	-15,090	-16%
Other Operating Expenditures	44,902	50,209	52,278	76,035	68,389	-7,646	-10%
Other Non-Operating Expenditures	18,971	21,042	17,161	22,280	25,000	2,720	12%
Operating Transfers Out	0	0	0	90,855	0	-90,855	-100%
Capital Expenditures	10,280	0	20,931	0	35,000	35,000	100%
TOTAL EXPENDITURES	**6,535,442**	**7,085,024**	**6,992,222**	**8,209,847**	**7,491,678**	**-718,169**	**-9%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	5,544	-447	0	0	0	0	0%
405067	REIMBURSED EXPENDITURES	8,918	17,973	10,626	0	0	0	0%
440010	ZOO ADMISSION REVENUE	2,110,395	2,001,901	1,878,485	2,209,309	2,101,246	-108,063	-5%
443010	EVENT FEES	16,387	10,625	9,000	0	0	0	0%
443020	INSTRUCTIONAL FEES	21,422	15,324	15,038	15,000	10,000	-5,000	-33%
443060	SALES TO THE PUBLIC	119,016	153,067	203,972	247,750	145,000	-102,750	-41%
450650	MISC NON-OPERATING REVENUES	8,261	10,084	27,105	11,600	5,000	-6,600	-57%
	TOTAL CHARGES FOR SERVICES	2,289,943	2,208,527	2,144,226	2,483,659	2,261,246	-222,413	-9%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	6,674	13,305	23,147	0	0	0	0%
	TOTAL INTEREST	6,674	13,305	23,147	0	0	0	0%
	RENTS AND OTHER							
450200	FACILITY RENTALS REVENUE	1,501	0	0	0	0	0	0%
450600	DONATIONS	627	291	510	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	193	0	0	0	0%
470400	CLAIMS SETTLEMENT	0	0	719	0	0	0	0%
	TOTAL RENTS AND OTHER	2,128	291	1,422	0	0	0	0%
	OTHER SOURCES (USES)							
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	250,000	0	-250,000	-100%
	TOTAL OTHER SOURCES (USES)	0	0	0	250,000	0	-250,000	-100%
	TOTAL REVENUES	**2,298,745**	**2,222,123**	**2,168,795**	**2,733,659**	**2,261,246**	**-472,413**	**-17%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	3,462,594	3,525,263	3,617,043	4,400,435	3,959,028	-441,407	-10%
501001	COMP ABS NPO AND OPEB	-34,579	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	56,671	114,061	79,175	42,000	0	-42,000	-100%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	32,763	41,044	32,024	0	0	0	0%
501008	INCENTIVE PAY	1,850	1,450	1,150	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	136	151	140	0	0	0	0%
501011	PART-TIME TEMPORARY	62,237	63,855	71,296	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	1,413	0	0	0	0	0	0%
	TOTAL SALARIES & WAGES	3,583,085	3,745,824	3,800,828	4,442,435	3,959,028	-483,407	-11%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	254,159	262,317	259,362	297,448	263,385	-34,063	-11%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	3,836	3,888	4,013	4,505	3,963	-542	-12%
501108	POS CITY - EMPLOYER CONTRIB	447,995	531,000	519,569	493,735	502,811	9,076	2%
501114	LIFE INSURANCE - CIVILIAN	10,146	10,146	10,769	11,971	10,778	-1,193	-10%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	4,624	4,212	4,535	4,200	3,877	-323	-8%
501120	OTHER EMPLOYEE BENEFITS	5,432	5,014	2,693	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	486,955	503,678	512,412	632,197	556,788	-75,409	-12%
501129	FICA CITY MATCH - CIVILIAN	208,591	217,035	221,527	279,297	245,700	-33,597	-12%
501130	FICA MED- CITY MATCH-CIVILIAN	49,487	51,176	52,218	65,319	57,462	-7,857	-12%
	TOTAL EMPLOYEE BENEFITS	1,471,226	1,588,466	1,587,098	1,788,672	1,644,765	-143,907	-8%
	PROFESSIONAL SERVICES							
521080	DATA PROCESSING SERVICES	2,654	138	96	0	0	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	6,320	7,227	11,031	11,641	11,641	0	0%
521130	INTERPRETER SERVICES	180	60	0	200	0	-200	-100%
521170	PROMOTIONAL SERVICES	400	15,576	26,156	79,000	70,000	-9,000	-11%
	TOTAL PROFESSIONAL SERVICES	9,554	23,001	37,282	90,841	81,641	-9,200	-10%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	37,642	24,188	19,214	24,615	21,802	-2,813	-11%
522040	ENVIRONMENTAL CONTRACTS	1,998	2,997	2,567	6,000	13,004	7,004	117%
522050	LEGAL NOTICES CONTRACTS	0	433	881	500	500	0	0%
522090	PRINTING SERVICES CONTRACTS	578	2,843	4,196	4,185	5,915	1,730	41%
522120	SECURITY CONTRACTS	293,280	307,150	318,932	351,445	361,620	10,175	3%
522130	TEMP EMPLOYEE SVCS CONTRACTS	35,596	33,179	32,582	7,000	10,400	3,400	49%
522140	TRAINING INSTRUCTION CONTRACTS	0	3,079	0	10,000	10,000	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522150	OUTSIDE CONTRACTS - NOC	127,041	375,517	149,232	127,431	118,140	-9,291	-7%
522200	PEST CONTROL CONTRACTS	8,152	8,732	8,463	11,000	11,000	0	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	34,973	38,439	37,470	54,000	54,000	0	0%
522250	PUB SAFETY EQUIP MAINT CONTRAC	4,627	6,273	3,336	6,000	12,000	6,000	100%
522260	BLDGS FACILITIES MAINT CONTRAC	0	335	0	0	0	0	0%
522280	VEH HEAVY EQUIP OFF RD MAINT C	1,234	1,801	2,610	2,700	5,700	3,000	111%
522290	OFFICE EQUIP MAINT CONTRACTS	3,000	3,000	3,000	3,000	6,500	3,500	117%
522300	VETERINARIAN	3,196	750	717	4,000	2,000	-2,000	-50%
	TOTAL OUTSIDE CONTRACTS	551,317	808,714	583,199	611,876	632,581	20,705	3%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	53,804	43,271	21,849	36,500	36,500	0	0%
523040	MAIL ROOM CHARGES	230	0	0	325	225	-100	-31%
	TOTAL INTERFUND SERVICES	54,034	43,271	21,849	36,825	36,725	-100	0%
	BUILDING LEASES							
524130	COPIER CONTRACT SERVICES	7,166	6,683	6,844	9,200	8,200	-1,000	-11%
	TOTAL BUILDING LEASES	7,166	6,683	6,844	9,200	8,200	-1,000	-11%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	7,649	8,737	8,141	11,300	11,300	0	0%
530040	LUBRICANTS ANTIFREEZE	923	670	489	700	500	-200	-29%
530070	PROPANE	184	559	0	100	300	200	200%
	TOTAL FUEL & LUBRICANTS	8,756	9,965	8,629	12,100	12,100	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	6,249	8,785	9,510	12,750	11,500	-1,250	-10%
531010	EQUIPMENT PURCHASE UNDER 500	2,031	8,504	7,665	2,350	3,350	1,000	43%
531020	PROMOTIONAL SUPPLIES	0	0	0	0	200	200	100%
531030	PUBLICATIONS & SUBSCRIPTIONS	310	719	440	1,300	1,200	-100	-8%
531040	SUPPLIES COMPUTER EQUIPMENT	62	179	838	5,150	5,150	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	0	119	309	400	400	0	0%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	74	1,244	901	1,400	1,050	-350	-25%
531080	TRAINING MATERIALS	432	0	0	2,000	1,000	-1,000	-50%
531090	AMMUNITION SUPPLIES	2,876	414	240	7,500	7,500	0	0%
531100	ANIMALS & ANIMAL SUPPLIES	305,755	353,906	375,655	403,244	407,672	4,428	1%
531110	CLEANING SUPPLIES	34,320	29,282	39,570	48,825	45,900	-2,925	-6%
531120	CLINICAL MEDICAL SUPPLIES	51,266	46,130	49,770	54,937	54,037	-900	-2%
531130	LAND MAINTENANCE SUPPLIES	18,191	3,521	13,992	12,000	9,000	-3,000	-25%
531140	BUILDING MAINTENANCE SUPPLIES	0	5,667	6,165	6,500	2,000	-4,500	-69%

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531150 FOOD AND BEVERAGES SUPPLIES	101	4,405	6,758	1,150	1,150	0	0%
531160 RECREATIONAL SUPPLIES	6,731	22,111	15,951	23,765	17,618	-6,147	-26%
531170 EQUIP MAINT SUP-LOW COST ITEM	8,076	9,998	6,849	8,250	7,330	-920	-11%
531180 VEHICLE MAINTENANCE SUPPLIES	118	248	752	1,500	4,000	2,500	167%
531200 UNIFORMS AND APPAREL SUPPLIES	6,282	7,615	5,246	14,260	14,900	640	4%
531210 INVENTORY PURCH-MAT & SUPPLIES	6,478	17,750	8,732	17,900	17,900	0	0%
531220 MAINTENANCE SUPPLIES PARTS NOC	23,725	19,341	23,993	22,341	20,000	-2,341	-10%
531230 SAFETY GEAR	18,346	17,604	17,819	24,761	19,890	-4,871	-20%
531250 EQUIP OUTSIDE REPAIRS SVCS NOC	8,662	6,517	17,211	20,000	22,500	2,500	13%
531260 CHEMICAL SUPPLIES	29,456	30,325	42,998	50,000	49,931	-69	0%
531320 OTHER EQUIPMENT 1000 -4999 99	0	5,541	546	7,750	5,500	-2,250	-29%
TOTAL MATERIALS & SUPPLIES	529,541	599,926	651,910	750,033	730,678	-19,355	-3%
MAINTENANCE & REPAIRS							
532000 BUILDINGS FACILITIES MAINT REP	2,795	3,020	10,088	11,565	1,500	-10,065	-87%
532020 LAND LANDSCAPING - MAINT & REP	1,946	7,098	10,653	11,105	11,850	745	7%
532030 PUBLIC ACCESSES-MAINT & REP	949	674	2,349	4,310	7,000	2,690	62%
532040 VEHICLES - MAINT & REPAIRS	1,967	8,690	11,455	15,750	15,750	0	0%
532060 OFFICE EQUIPMENT-MAINT & REP	1,789	1,694	3,354	3,700	3,700	0	0%
532080 PUBLIC SAFETY EQUIP-MAINT REP	0	0	0	500	4,600	4,100	820%
532120 BUILDINGS - INSIDE	36,315	5,281	0	0	0	0	0%
532130 BUILDINGS - OUTSIDE	5,808	357	0	0	0	0	0%
532140 BUILDINGS - FLOOR	753	0	0	0	0	0	0%
532150 ELECTRICAL SUPPLIES - REPAIR	10,578	14,321	21,448	15,636	15,500	-136	-1%
532160 ELEVATORS - ESCALATORS	2,126	2,309	2,273	3,000	3,000	0	0%
532170 HVAC- SUPPLIES & REPAIR	26,670	8,814	12,155	12,355	15,100	2,745	22%
532180 PLUMBING SUPPLIES & REPAIR	40,222	33,303	27,683	25,180	27,245	2,065	8%
532210 SWIMMING POOLS	20,712	1,846	3,030	3,125	4,500	1,375	44%
TOTAL MAINTENANCE & REPAIRS	152,629	87,408	104,488	106,226	109,745	3,519	3%
MINOR EQUIPMENT & FURNITURE							
533000 EQUIPMENT MAT 500 - 4 999 99	0	0	1,050	1,500	1,500	0	0%
533010 FURNITURE 500 - 4 999 99	0	12,132	5,245	6,222	1,500	-4,722	-76%
533020 DATA PROCESS EQP 500-4 999 99	2,476	823	7,289	6,181	8,500	2,319	38%
533030 OTHER EQUIPMENT 500-4 999 99	11,232	22,559	17,189	7,940	6,940	-1,000	-13%
533040 FURNITURE & EQUIP LESS 500	13,108	11,099	11,591	12,678	6,586	-6,092	-48%
TOTAL MINOR EQUIPMENT & FURNITURE	26,816	46,613	42,363	34,521	25,026	-9,495	-28%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS							
540010	LONG DISTANCE	0	2	0	168	750	582	346%
540020	WIRELESS COMMUNICATION SERVICE	6,240	4,437	0	9,000	9,000	0	0%
540030	POSTAGE	144	7	18	140	140	0	0%
540040	SHIPPING	19,515	18,335	16,689	34,190	33,550	-640	-2%
	TOTAL COMMUNICATIONS	25,899	22,781	16,706	43,498	43,440	-58	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	41,038	31,121	40,572	93,950	78,860	-15,090	-16%
542030	MILEAGE ALLOWANCES	229	0	82	500	500	0	0%
	TOTAL TRAVEL	41,267	31,121	40,654	94,450	79,360	-15,090	-16%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	0	1,052	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	11,513	8,757	12,805	20,100	23,914	3,814	19%
544140	PROFESSIONAL LICENSES & MEMBER	33,389	40,400	35,148	55,935	44,475	-11,460	-20%
544160	APPLICANT REIMBURSEMENT	0	0	4,326	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	44,902	50,209	52,278	76,035	68,389	-7,646	-10%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	18,971	19,049	19,113	22,280	25,000	2,720	12%
554050	CHANGE FUND SHORTAGE	0	0	59	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	0	-11	-7	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	2,004	-2,004	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	18,971	21,042	17,161	22,280	25,000	2,720	12%
	OPERATING TRANSFERS OUT							
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	90,855	0	-90,855	-100%
	TOTAL OPERATING TRANSFERS OUT	0	0	0	90,855	0	-90,855	-100%
	CAPITAL EXPENDITURES							
580060	CARS VANS LT TRKS MOTORCYCLE	10,280	0	9,031	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	11,900	0	0	0	0%
580130	ANIMALS	0	0	0	0	35,000	35,000	100%
	TOTAL CAPITAL EXPENDITURES	10,280	0	20,931	0	35,000	35,000	100%
	TOTAL EXPENDITURES	**6,535,442**	**7,085,024**	**6,992,222**	**8,209,847**	**7,491,678**	**-718,169**	**-9%**

Zoo
Proposed FY 2021 Organizational Chart

	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	123.50	121.50	(2.00)
Non-General Fund	23.00	13.50	(9.50)
Total Authorized	**146.50**	**135.00**	**(11.50)**

Zoo
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accountant	1.00	1.00	1.00
Accounting/Payroll Clerk	1.00	1.00	1.00
Accounting/Payroll Specialist	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Animal Training and Enrichment	1.00	1.00	1.00
Aquatics Systems Manager	1.00	1.00	2.00
Assistant Director	1.00	1.00	0.00
Associate Veterinarian	1.00	1.00	0.00
Audio Visual Technician	0.00	1.00	1.00
Budget & Services Coordinator	1.00	1.00	1.00
Business & Financial Manager	0.00	0.00	0.00
Capital Improvements Program Asst	1.00	1.00	1.00
Cashier	4.00	5.50	4.50
Chief Construction Inspector	1.00	1.00	1.00
Chief Veterinarian	0.00	1.00	1.00
Construction Superintendent	1.00	1.00	0.00
Cust. Relations & Billing Supervisor	1.00	1.00	1.00
Departmental Data Management S	1.00	1.00	1.00
Education & Graphics Splst	1.00	0.00	0.00
Electrician	1.00	1.00	1.00
Facilities Maintenance Superintendent	1.00	1.00	1.00
Facilities Maintenance Supervisor	1.00	2.00	2.00
Facilities Maintenance Worker	5.00	5.00	4.00
General Service Worker	9.00	9.00	8.00
Graphics Technician	1.00	1.00	1.00
Groundskeeper	5.00	5.00	5.00
Lead Maintenance Mechanic	1.00	1.00	0.00
Locksmith	0.00	1.00	0.00
Maintenance Mechanic	1.00	1.00	1.00
Marketing & Cust Rel Coord	1.00	1.00	1.00
Materials Specialist	1.00	1.00	1.00
Materials Supervisor	1.00	1.00	1.00
Park Area Supervisor	1.00	0.00	0.00
Plumber	2.00	2.00	1.00
Public Affairs Specialist	1.00	1.00	1.00
Ride & Attraction Supervisor	1.00	1.00	1.00
Rides & Attraction Attendant	4.00	4.00	4.00
Safety & Security Supervisor	1.00	0.00	0.00
Safety Specialist	0.00	1.00	0.00
Senior Safety Specialist	0.00	0.00	1.00
Senior Zoo Keeper	6.00	6.00	6.00
Stores Clerk	1.00	1.00	1.00

Zoo
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Theater Guest Experience Assoc	2.00	2.00	1.00
Trades Helper	4.00	4.00	3.00
Veterinarian	1.00	1.00	1.00
Veterinary Assistant	3.00	3.00	3.00
Veterinary Technician	1.00	1.00	1.00
Zoo Animal Curator	1.00	1.00	1.00
Zoo Area Supervisor	5.00	5.00	5.00
Zoo Collection Supervisor	3.00	3.00	3.00
Zoo Commissary Lead Technician	1.00	1.00	1.00
Zoo Commissary Supervisor	1.00	1.00	1.00
Zoo Commissary Technician	4.00	4.00	4.00
Zoo Director	1.00	1.00	1.00
Zoo Education Curator	1.00	1.00	1.00
Zoo Education Specialist	6.00	6.00	4.50
Zoo Events Coordinator	1.00	1.00	1.00
Zoo Exhibit Technician	2.00	2.00	2.00
Zoo Garden Supervisor	1.00	1.00	1.00
Zoo Keeper	38.00	38.00	38.00
Zoo Medical Center Secretary	1.00	1.00	1.00
Zoo Registrar	1.00	1.00	1.00
Grand Total	**143.00**	**146.50**	**135.00**

Goal 5

Promote Transparent and Consistent Communication Among All Members of the Community

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	4,795,335	4,920,185	4,959,470	5,316,437	4,831,006	(485,431)	-9%
Employee Benefits	1,453,874	1,631,742	1,592,438	1,644,875	1,512,334	(132,541)	-8%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	-	-	-	-	-	0%
Outside Contracts	6,645,713	7,728,812	8,314,271	7,772,390	7,537,390	(235,000)	-3%
Interfund Services	201,720	191,711	195,126	217,789	230,289	12,500	6%
Building Leases	201,553	197,146	194,135	229,059	214,059	(15,000)	-7%
Fuel & Lubricants	13,267	17,803	12,539	15,900	15,900	-	0%
Materials & Supplies	140,590	146,407	142,870	232,232	231,432	(800)	0%
Maintenance & Repairs	4,885	-	-	-	-	-	0%
Minor Equipment & Furniture	664	-	-	200,000	200,000	-	0%
Communications	2,102,964	2,087,710	1,594,624	1,796,854	1,763,194	(33,660)	-2%
Utilities	-	-	-	-	-	-	0%
Travel	23,443	35,704	46,102	48,583	-	(48,583)	-100%
Other Operating Expenditures	33,017	80,816	87,352	128,398	37,830	(90,568)	-71%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	2,255,714	2,255,714	-	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	1,091,688	3,314,808	2,255,714	2,129,785	(125,929)	-6%
Capital Expenditures	-	-	604,195	-	-	-	0%
Total Expenditures	***17,872,739***	***20,385,439***	***21,057,931***	***19,858,231***	***18,703,219***	***(1,155,011)***	**-6%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	17,872,739	20,358,048	20,446,705	19,858,231	18,703,219	(1,155,011)	-6%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	27,391	611,226	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***17,872,739***	***20,385,439***	***21,057,931***	***19,858,231***	***18,703,219***	***(1,155,011)***	**-6%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	89.75	89.75	90.00	91.00	79.00	(12.00)	
Non-General Fund	1.00	-	-	-	-	-	
Total Authorized	***90.75***	***89.75***	***90.00***	***91.00***	***79.00***	***(12.00)***	

Goal Team 5

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	782,332	692,120	660,390	619,204	619,204	499,204	-120,000	-19%
Rents and Other	1,683	0	0	0	0	0	0	0%
Other Sources (Uses)	0	125,930	125,930	0	0	0	0	0%
TOTAL REVENUES	**784,016**	**818,050**	**786,319**	**619,204**	**619,204**	**499,204**	**-120,000**	**-19%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	4,795,335	4,892,794	4,959,470	5,316,437	5,316,437	4,831,006	-485,431	-9%
Employee Benefits	1,453,874	1,631,742	1,592,438	1,644,875	1,644,875	1,512,334	-132,541	-8%
Outside Contracts	6,645,713	7,728,812	8,308,908	7,772,390	7,525,705	7,537,390	-235,000	-3%
Interfund Services	201,720	191,711	195,126	217,789	218,170	230,289	12,500	6%
Building Leases	201,553	197,146	194,135	229,059	215,216	214,059	-15,000	-7%
Fuel & Lubricants	13,267	17,803	12,539	15,900	15,900	15,900	0	0%
Materials & Supplies	140,590	146,407	142,870	232,232	202,477	231,432	-800	0%
Maintenance & Repairs	4,885	0	0	0	0	0	0	0%
Minor Equipment & Furniture	664	0	0	200,000	200,000	200,000	0	0%
Communications	2,102,964	2,087,710	1,594,624	1,796,854	1,763,194	1,763,194	-33,660	-2%
Travel	23,443	35,704	46,102	48,583	16,467	0	-48,583	-100%
Other Operating Expenditures	33,017	80,816	85,683	128,398	36,752	37,830	-90,568	-71%
Other Non-Operating Expenditures	2,255,714	2,255,714	0	0	0	0	0	0%
Operating Transfers Out	0	1,091,688	3,314,808	2,255,714	2,255,714	2,129,785	-125,929	-6%
TOTAL EXPENDITURES	**17,872,739**	**20,358,048**	**20,446,705**	**19,858,231**	**19,410,907**	**18,703,219**	**-1,155,011**	**-6%**

General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT								
	CHARGES FOR SERVICES								
405067	REIMBURSED EXPENDITURES	300,357	329,512	352,112	344,204	344,204	344,204	0	0%
443550	MISC CHARGES-SALES TO DEPTS	91,042	204	0	0	0	0	0	0%
450645	SOFTWARE MNTC FEE ACCELA	390,934	362,404	308,277	275,000	275,000	155,000	-120,000	-44%
	TOTAL CHARGES FOR SERVICES	782,332	692,120	660,390	619,204	619,204	499,204	-120,000	-19%
	RENTS AND OTHER								
450600	DONATIONS	1,683	0	0	0	0	0	0	0%
	TOTAL RENTS AND OTHER	1,683	0	0	0	0	0	0	0%
	OTHER SOURCES (USES)								
470000	INTERFUND TRANSFERS (SOURCES)	0	125,930	125,930	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	0	125,930	125,930	0	0	0	0	0%
	TOTAL REVENUES	**784,016**	**818,050**	**786,319**	**619,204**	**619,204**	**499,204**	**-120,000**	**-19%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	4,756,302	4,848,673	4,895,127	5,315,475	5,315,475	4,726,838	-588,637	-11%
501002 OVERTIME - CIVILIAN	3,307	3,627	1,992	0	0	0	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	32,111	36,576	58,581	0	0	0	0	0%
501008 INCENTIVE PAY	2,650	2,950	2,800	0	0	0	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	0	3	5	0	0	0	0	0%
501011 PART-TIME TEMPORARY	0	0	0	0	0	103,280	103,280	100%
501020 EQUIPMENT ALLOWANCE	965	965	965	962	962	888	-74	-8%
TOTAL SALARIES & WAGES	4,795,335	4,892,794	4,959,470	5,316,437	5,316,437	4,831,006	-485,431	-9%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	40,895	57,523	22,959	22,686	22,686	22,566	-120	-1%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	4,789	4,922	5,093	4,944	4,944	4,835	-109	-2%
501108 POS CITY - EMPLOYER CONTRIB	420,002	553,800	536,176	529,540	529,540	425,100	-104,440	-20%
501114 LIFE INSURANCE - CIVILIAN	7,988	7,988	8,010	7,765	7,765	6,786	-979	-13%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	7,220	7,220	7,220	7,200	7,200	3,877	-3,323	-46%
501124 CITY PENSION PLAN CONTRIBUTION	627,600	644,682	653,311	694,562	694,562	679,301	-15,261	-2%
501129 FICA CITY MATCH - CIVILIAN	279,758	288,110	291,408	306,497	306,497	299,763	-6,734	-2%
501130 FICA MED- CITY MATCH-CIVILIAN	65,621	67,499	68,260	71,681	71,681	70,106	-1,575	-2%
TOTAL EMPLOYEE BENEFITS	1,453,874	1,631,742	1,592,438	1,644,875	1,644,875	1,512,334	-132,541	-8%
OUTSIDE CONTRACTS								
522020 DATA PROCESS SERVICES CONTRACT	4,267,489	5,119,838	5,414,557	5,000,000	4,854,637	4,750,000	-250,000	-5%
522150 OUTSIDE CONTRACTS - NOC	749,547	850,921	988,171	1,090,820	1,040,820	1,105,820	15,000	1%
522290 OFFICE EQUIP MAINT CONTRACTS	1,628,678	1,758,054	1,906,180	1,681,570	1,630,248	1,681,570	0	0%
TOTAL OUTSIDE CONTRACTS	6,645,713	7,728,812	8,308,908	7,772,390	7,525,705	7,537,390	-235,000	-3%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	26,250	23,786	27,541	14,700	29,700	29,700	15,000	102%
523010 MOTOR POOL USAGE FEE-INTERF SV	19,501	17,930	17,586	23,089	20,589	20,589	-2,500	-11%
523020 PRINT SHOP ALLOC-INTERFUND SVC	211	0	0	0	0	0	0	0%
523040 MAIL ROOM CHARGES	155,759	149,995	150,000	180,000	167,881	180,000	0	0%
TOTAL INTERFUND SERVICES	201,720	191,711	195,126	217,789	218,170	230,289	12,500	6%
BUILDING LEASES								
524000 BUILDINGS-LEASES	163,787	160,724	141,117	166,113	165,255	166,113	0	0%
524040 OFFICE EQUIPMENT-LEASES	32,125	34,219	44,387	53,696	40,711	38,696	-15,000	-28%
524130 COPIER CONTRACT SERVICES	5,640	2,204	8,630	9,250	9,250	9,250	0	0%
TOTAL BUILDING LEASES	201,553	197,146	194,135	229,059	215,216	214,059	-15,000	-7%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
FUEL & LUBRICANTS								
530010 GASOLINE - UNLEADED	13,191	17,803	12,539	15,900	15,900	15,900	0	0%
530050 DIESEL	77	0	0	0	0	0	0	0%
TOTAL FUEL & LUBRICANTS	13,267	17,803	12,539	15,900	15,900	15,900	0	0%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	16,479	8,914	11,802	16,000	16,000	16,000	0	0%
531010 EQUIPMENT PURCHASE UNDER 500	3,118	2,974	3,707	20,000	19,190	20,000	0	0%
531030 PUBLICATIONS & SUBSCRIPTIONS	6,587	8,057	4,250	8,765	8,765	8,765	0	0%
531040 SUPPLIES COMPUTER EQUIPMENT	55,930	69,823	67,202	93,350	90,849	92,850	-500	-1%
531050 DESKTOP SOFTWARE SUPPLIES	4,141	6,924	5,244	34,609	9,609	31,609	-3,000	-9%
531080 TRAINING MATERIALS	158	521	202	1,655	1,655	1,655	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	134	146	1,124	1,000	1,000	1,000	0	0%
531170 EQUIP MAINT SUP-LOW COST ITEM	36,078	36,906	35,601	37,168	36,594	38,668	1,500	4%
531180 VEHICLE MAINTENANCE SUPPLIES	4,039	0	0	0	0	0	0	0%
531200 UNIFORMS AND APPAREL SUPPLIES	5,437	4,095	6,257	9,180	9,180	10,380	1,200	13%
531210 INVENTORY PURCH-MAT & SUPPLIES	0	411	1,284	1,300	1,300	1,300	0	0%
531220 MAINTENANCE SUPPLIES PARTS NOC	4,610	4,984	4,061	5,270	4,399	5,270	0	0%
531230 SAFETY GEAR	3,879	2,652	2,137	3,935	3,935	3,935	0	0%
TOTAL MATERIALS & SUPPLIES	140,590	146,407	142,870	232,232	202,477	231,432	-800	0%
MAINTENANCE & REPAIRS								
532040 VEHICLES - MAINT & REPAIRS	4,885	0	0	0	0	0	0	0%
TOTAL MAINTENANCE & REPAIRS	4,885	0	0	0	0	0	0	0%
MINOR EQUIPMENT & FURNITURE								
533020 DATA PROCESS EQP 500-4 999 99	0	0	0	200,000	200,000	200,000	0	0%
533030 OTHER EQUIPMENT 500-4 999 99	269	0	0	0	0	0	0	0%
533040 FURNITURE & EQUIP LESS 500	395	0	0	0	0	0	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	664	0	0	200,000	200,000	200,000	0	0%
COMMUNICATIONS								
540000 PHONE & INTERNET	1,494,116	1,505,181	1,117,290	1,195,854	1,162,194	1,162,194	-33,660	-3%
540010 LONG DISTANCE	20,860	10,969	20,094	0	0	0	0	0%
540020 WIRELESS COMMUNICATION SERVICE	587,699	571,560	457,215	600,000	600,000	600,000	0	0%
540040 SHIPPING	289	0	26	1,000	1,000	1,000	0	0%
TOTAL COMMUNICATIONS	2,102,964	2,087,710	1,594,624	1,796,854	1,763,194	1,763,194	-33,660	-2%
TRAVEL								
542010 TRAVEL EXPENSES - EMPLOYEES	23,443	35,704	46,102	48,583	16,467	0	-48,583	-100%
TOTAL TRAVEL	23,443	35,704	46,102	48,583	16,467	0	-48,583	-100%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
OTHER OPERATING EXPENDITURES								
544060 OTHER SERVICES CHARGES EXPENSE	0	0	203	0	0	0	0	0%
544120 SEMINARS CONTINUING EDUCATION	30,508	77,431	86,929	120,608	30,712	34,000	-86,608	-72%
544140 PROFESSIONAL LICENSES & MEMBER	2,509	3,385	84	7,790	6,040	3,830	-3,960	-51%
544240 TUITION REIMBURSEMENT	0	0	-1,533	0	0	0	0	0%
TOTAL OTHER OPERATING EXPENDITURES	33,017	80,816	85,683	128,398	36,752	37,830	-90,568	-71%
OTHER NON-OPERATING EXPENDITURES								
554110 PRINCIPAL PAYMENT EXPENSE	1,929,051	1,972,647	0	0	0	0	0	0%
554120 BOND INTEREST EXPENSE	326,664	283,067	0	0	0	0	0	0%
TOTAL OTHER NON-OPERATING EXPENDITURES	2,255,714	2,255,714	0	0	0	0	0	0%
OPERATING TRANSFERS OUT								
570000 INTERFUND TRANSFERS (USES)	0	1,091,688	3,314,808	2,255,714	2,255,714	2,129,785	-125,929	-6%
TOTAL OPERATING TRANSFERS OUT	0	1,091,688	3,314,808	2,255,714	2,255,714	2,129,785	-125,929	-6%
TOTAL EXPENDITURES	**17,872,739**	**20,358,048**	**20,446,705**	**19,858,231**	**19,410,907**	**18,703,219**	**-1,155,011**	**-6%**

Goal Team 5

Non-General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	44,984	116,484	493,019	0	0	0	0%
Intergovernmental Revenues	0	-5,073	0	0	0	0	0%
Other Sources (Uses)	0	1,314,372	1,059,094	0	0	0	0%
TOTAL REVENUES	**44,984**	**1,425,784**	**1,552,113**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	0	27,391	0	0	0	0	0%
Outside Contracts	0	0	5,363	0	0	0	0%
Other Operating Expenditures	0	0	1,669	0	0	0	0%
Capital Expenditures	0	0	604,195	0	0	0	0%
TOTAL EXPENDITURES	**0**	**27,391**	**611,226**	**0**	**0**	**0**	**0%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	44,984	116,484	493,019	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	44,984	116,484	493,019	0	0	0	0%
	INTERGOVERNMENTAL REVENUES							
460030	CITY MATCH OF GRANT PROCEEDS	0	-5,073	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	0	-5,073	0	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	1,314,372	1,059,094	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	0	1,314,372	1,059,094	0	0	0	0%
	TOTAL REVENUES	**44,984**	**1,425,784**	**1,552,113**	**0**	**0**	**0**	**0%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501011	PART-TIME TEMPORARY	0	27,391	0	0	0	0	0%
	TOTAL SALARIES & WAGES	0	27,391	0	0	0	0	0%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	0	0	5,363	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	0	0	5,363	0	0	0	0%
	OTHER OPERATING EXPENDITURES							
544140	PROFESSIONAL LICENSES & MEMBER	0	0	1,669	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	0	0	1,669	0	0	0	0%
	CAPITAL EXPENDITURES							
580100	IT EQUIPMENT	0	0	604,195	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	0	0	604,195	0	0	0	0%
	TOTAL EXPENDITURES	**0**	**27,391**	**611,226**	**0**	**0**	**0**	**0%**

Goal Team 5

All Funds - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	827,316	808,605	1,153,409	619,204	499,204	-120,000	-19%
Intergovernmental Revenues	0	-5,073	0	0	0	0	0%
Rents and Other	1,683	0	0	0	0	0	0%
Other Sources (Uses)	0	1,440,302	1,185,024	0	0	0	0%
TOTAL REVENUES	**828,999**	**2,243,834**	**2,338,433**	**619,204**	**499,204**	**-120,000**	**-19%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	4,795,335	4,920,185	4,959,470	5,316,437	4,831,006	-485,431	-9%
Employee Benefits	1,453,874	1,631,742	1,592,438	1,644,875	1,512,334	-132,541	-8%
Outside Contracts	6,645,713	7,728,812	8,314,271	7,772,390	7,537,390	-235,000	-3%
Interfund Services	201,720	191,711	195,126	217,789	230,289	12,500	6%
Building Leases	201,553	197,146	194,135	229,059	214,059	-15,000	-7%
Fuel & Lubricants	13,267	17,803	12,539	15,900	15,900	0	0%
Materials & Supplies	140,590	146,407	142,870	232,232	231,432	-800	0%
Maintenance & Repairs	4,885	0	0	0	0	0	0%
Minor Equipment & Furniture	664	0	0	200,000	200,000	0	0%
Communications	2,102,964	2,087,710	1,594,624	1,796,854	1,763,194	-33,660	-2%
Travel	23,443	35,704	46,102	48,583	0	-48,583	-100%
Other Operating Expenditures	33,017	80,816	87,352	128,398	37,830	-90,568	-71%
Other Non-Operating Expenditures	2,255,714	2,255,714	0	0	0	0	0%
Operating Transfers Out	0	1,091,688	3,314,808	2,255,714	2,129,785	-125,929	-6%
Capital Expenditures	0	0	604,195	0	0	0	0%
TOTAL EXPENDITURES	**17,872,739**	**20,385,439**	**21,057,931**	**19,858,231**	**18,703,219**	**-1,155,011**	**-6%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	345,340	445,996	845,132	344,204	344,204	0	0%
443550	MISC CHARGES-SALES TO DEPTS	91,042	204	0	0	0	0	0%
450645	SOFTWARE MNTC FEE ACCELA	390,934	362,404	308,277	275,000	155,000	-120,000	-44%
	TOTAL CHARGES FOR SERVICES	827,316	808,605	1,153,409	619,204	499,204	-120,000	-19%
	INTERGOVERNMENTAL REVENUES							
460030	CITY MATCH OF GRANT PROCEEDS	0	-5,073	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	0	-5,073	0	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	1,683	0	0	0	0	0	0%
	TOTAL RENTS AND OTHER	1,683	0	0	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	1,440,302	1,185,024	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	0	1,440,302	1,185,024	0	0	0	0%
	TOTAL REVENUES	**828,999**	**2,243,834**	**2,338,433**	**619,204**	**499,204**	**-120,000**	**-19%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	4,756,302	4,848,673	4,895,127	5,315,475	4,726,838	-588,637	-11%
501002	OVERTIME - CIVILIAN	3,307	3,627	1,992	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	32,111	36,576	58,581	0	0	0	0%
501008	INCENTIVE PAY	2,650	2,950	2,800	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	0	3	5	0	0	0	0%
501011	PART-TIME TEMPORARY	0	27,391	0	0	103,280	103,280	100%
501020	EQUIPMENT ALLOWANCE	965	965	965	962	888	-74	-8%
	TOTAL SALARIES & WAGES	4,795,335	4,920,185	4,959,470	5,316,437	4,831,006	-485,431	-9%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	40,895	57,523	22,959	22,686	22,566	-120	-1%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	4,789	4,922	5,093	4,944	4,835	-109	-2%
501108	POS CITY - EMPLOYER CONTRIB	420,002	553,800	536,176	529,540	425,100	-104,440	-20%
501114	LIFE INSURANCE - CIVILIAN	7,988	7,988	8,010	7,765	6,786	-979	-13%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	7,220	7,220	7,220	7,200	3,877	-3,323	-46%
501124	CITY PENSION PLAN CONTRIBUTION	627,600	644,682	653,311	694,562	679,301	-15,261	-2%
501129	FICA CITY MATCH - CIVILIAN	279,758	288,110	291,408	306,497	299,763	-6,734	-2%
501130	FICA MED- CITY MATCH-CIVILIAN	65,621	67,499	68,260	71,681	70,106	-1,575	-2%
	TOTAL EMPLOYEE BENEFITS	1,453,874	1,631,742	1,592,438	1,644,875	1,512,334	-132,541	-8%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	4,267,489	5,119,838	5,419,920	5,000,000	4,750,000	-250,000	-5%
522150	OUTSIDE CONTRACTS - NOC	749,547	850,921	988,171	1,090,820	1,105,820	15,000	1%
522290	OFFICE EQUIP MAINT CONTRACTS	1,628,678	1,758,054	1,906,180	1,681,570	1,681,570	0	0%
	TOTAL OUTSIDE CONTRACTS	6,645,713	7,728,812	8,314,271	7,772,390	7,537,390	-235,000	-3%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	26,250	23,786	27,541	14,700	29,700	15,000	102%
523010	MOTOR POOL USAGE FEE-INTERF SV	19,501	17,930	17,586	23,089	20,589	-2,500	-11%
523020	PRINT SHOP ALLOC-INTERFUND SVC	211	0	0	0	0	0	0%
523040	MAIL ROOM CHARGES	155,759	149,995	150,000	180,000	180,000	0	0%
	TOTAL INTERFUND SERVICES	201,720	191,711	195,126	217,789	230,289	12,500	6%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	BUILDING LEASES							
524000	BUILDINGS-LEASES	163,787	160,724	141,117	166,113	166,113	0	0%
524040	OFFICE EQUIPMENT-LEASES	32,125	34,219	44,387	53,696	38,696	-15,000	-28%
524130	COPIER CONTRACT SERVICES	5,640	2,204	8,630	9,250	9,250	0	0%
	TOTAL BUILDING LEASES	201,553	197,146	194,135	229,059	214,059	-15,000	-7%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	13,191	17,803	12,539	15,900	15,900	0	0%
530050	DIESEL	77	0	0	0	0	0	0%
	TOTAL FUEL & LUBRICANTS	13,267	17,803	12,539	15,900	15,900	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	16,479	8,914	11,802	16,000	16,000	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	3,118	2,974	3,707	20,000	20,000	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	6,587	8,057	4,250	8,765	8,765	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	55,930	69,823	67,202	93,350	92,850	-500	-1%
531050	DESKTOP SOFTWARE SUPPLIES	4,141	6,924	5,244	34,609	31,609	-3,000	-9%
531080	TRAINING MATERIALS	158	521	202	1,655	1,655	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	134	146	1,124	1,000	1,000	0	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	36,078	36,906	35,601	37,168	38,668	1,500	4%
531180	VEHICLE MAINTENANCE SUPPLIES	4,039	0	0	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	5,437	4,095	6,257	9,180	10,380	1,200	13%
531210	INVENTORY PURCH-MAT & SUPPLIES	0	411	1,284	1,300	1,300	0	0%
531220	MAINTENANCE SUPPLIES PARTS NOC	4,610	4,984	4,061	5,270	5,270	0	0%
531230	SAFETY GEAR	3,879	2,652	2,137	3,935	3,935	0	0%
	TOTAL MATERIALS & SUPPLIES	140,590	146,407	142,870	232,232	231,432	-800	0%
	MAINTENANCE & REPAIRS							
532040	VEHICLES - MAINT & REPAIRS	4,885	0	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	4,885	0	0	0	0	0	0%
	MINOR EQUIPMENT & FURNITURE							
533020	DATA PROCESS EQP 500-4 999 99	0	0	0	200,000	200,000	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	269	0	0	0	0	0	0%
533040	FURNITURE & EQUIP LESS 500	395	0	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	664	0	0	200,000	200,000	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS							
540000	PHONE & INTERNET	1,494,116	1,505,181	1,117,290	1,195,854	1,162,194	-33,660	-3%
540010	LONG DISTANCE	20,860	10,969	20,094	0	0	0	0%
540020	WIRELESS COMMUNICATION SERVICE	587,699	571,560	457,215	600,000	600,000	0	0%
540040	SHIPPING	289	0	26	1,000	1,000	0	0%
	TOTAL COMMUNICATIONS	2,102,964	2,087,710	1,594,624	1,796,854	1,763,194	-33,660	-2%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	23,443	35,704	46,102	48,583	0	-48,583	-100%
	TOTAL TRAVEL	23,443	35,704	46,102	48,583	0	-48,583	-100%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	0	0	203	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	30,508	77,431	86,929	120,608	34,000	-86,608	-72%
544140	PROFESSIONAL LICENSES & MEMBER	2,509	3,385	1,753	7,790	3,830	-3,960	-51%
544240	TUITION REIMBURSEMENT	0	0	-1,533	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	33,017	80,816	87,352	128,398	37,830	-90,568	-71%
	OTHER NON-OPERATING EXPENDITURES							
554110	PRINCIPAL PAYMENT EXPENSE	1,929,051	1,972,647	0	0	0	0	0%
554120	BOND INTEREST EXPENSE	326,664	283,067	0	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	2,255,714	2,255,714	0	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	1,091,688	3,314,808	2,255,714	2,129,785	-125,929	-6%
	TOTAL OPERATING TRANSFERS OUT	0	1,091,688	3,314,808	2,255,714	2,129,785	-125,929	-6%
	CAPITAL EXPENDITURES							
580100	IT EQUIPMENT	0	0	604,195	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	0	0	604,195	0	0	0	0%
	TOTAL EXPENDITURES	**17,872,739**	**20,385,439**	**21,057,931**	**19,858,231**	**18,703,219**	**-1,155,011**	**-6%**

Information Technology

Mission Statement

The mission of the Department of Information Technology Services ("DoITS") is to provide innovation and technology implementation management and support services to all City departments so they can transform the service experience for our community.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	4,795,335	4,920,185	4,959,470	5,316,437	4,831,006	(485,431)	-9%
Employee Benefits	1,453,874	1,631,742	1,592,438	1,644,875	1,512,334	(132,541)	-8%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	-	-	-	-	-	0%
Outside Contracts	6,645,713	7,728,812	8,314,271	7,772,390	7,537,390	(235,000)	-3%
Interfund Services	201,720	191,711	195,126	217,789	230,289	12,500	6%
Building Leases	201,553	197,146	194,135	229,059	214,059	(15,000)	-7%
Fuel & Lubricants	13,267	17,803	12,539	15,900	15,900	-	0%
Materials & Supplies	140,590	146,407	142,870	232,232	231,432	(800)	0%
Maintenance & Repairs	4,885	-	-	-	-	-	0%
Minor Equipment & Furniture	664	-	-	200,000	200,000	-	0%
Communications	2,102,964	2,087,710	1,594,624	1,796,854	1,763,194	(33,660)	-2%
Utilities	-	-	-	-	-	-	0%
Travel	23,443	35,704	46,102	48,583	-	(48,583)	-100%
Other Operating Expenditures	33,017	80,816	87,352	128,398	37,830	(90,568)	-71%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	2,255,714	2,255,714	-	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	1,091,688	3,314,808	2,255,714	2,129,785	(125,929)	-6%
Capital Expenditures	-	-	604,195	-	-	-	0%
Total Expenditures	***17,872,739***	***20,385,439***	***21,057,931***	***19,858,231***	***18,703,219***	***(1,155,011)***	**-6%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	17,872,739	20,358,048	20,446,705	19,858,231	18,703,219	(1,155,011)	-6%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	27,391	611,226	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***17,872,739***	***20,385,439***	***21,057,931***	***19,858,231***	***18,703,219***	***(1,155,011)***	**-6%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	89.75	89.75	90.00	91.00	79.00	(12.00)	
Non-General Fund	1.00	-	-	-	-	-	
Total Authorized	***90.75***	***89.75***	***90.00***	***91.00***	***79.00***	***(12.00)***	

INFORMATION TECHNOLOGY

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	782,332	692,120	660,390	619,204	619,204	499,204	-120,000	-19%
Rents and Other	1,683	0	0	0	0	0	0	0%
Other Sources (Uses)	0	125,930	125,930	0	0	0	0	0%
TOTAL REVENUES	**784,016**	**818,050**	**786,319**	**619,204**	**619,204**	**499,204**	**-120,000**	**-19%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	4,795,335	4,892,794	4,959,470	5,316,437	5,316,437	4,831,006	-485,431	-9%
Employee Benefits	1,453,874	1,631,742	1,592,438	1,644,875	1,644,875	1,512,334	-132,541	-8%
Outside Contracts	6,645,713	7,728,812	8,308,908	7,772,390	7,525,705	7,537,390	-235,000	-3%
Interfund Services	201,720	191,711	195,126	217,789	218,170	230,289	12,500	6%
Building Leases	201,553	197,146	194,135	229,059	215,216	214,059	-15,000	-7%
Fuel & Lubricants	13,267	17,803	12,539	15,900	15,900	15,900	0	0%
Materials & Supplies	140,590	146,407	142,870	232,232	202,477	231,432	-800	0%
Maintenance & Repairs	4,885	0	0	0	0	0	0	0%
Minor Equipment & Furniture	664	0	0	200,000	200,000	200,000	0	0%
Communications	2,102,964	2,087,710	1,594,624	1,796,854	1,763,194	1,763,194	-33,660	-2%
Travel	23,443	35,704	46,102	48,583	16,467	0	-48,583	-100%
Other Operating Expenditures	33,017	80,816	85,683	128,398	36,752	37,830	-90,568	-71%
Other Non-Operating Expenditures	2,255,714	2,255,714	0	0	0	0	0	0%
Operating Transfers Out	0	1,091,688	3,314,808	2,255,714	2,255,714	2,129,785	-125,929	-6%
TOTAL EXPENDITURES	**17,872,739**	**20,358,048**	**20,446,705**	**19,858,231**	**19,410,907**	**18,703,219**	**-1,155,011**	**-6%**

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT								
	CHARGES FOR SERVICES								
405067	REIMBURSED EXPENDITURES	300,357	329,512	352,112	344,204	344,204	344,204	0	0%
443550	MISC CHARGES-SALES TO DEPTS	91,042	204	0	0	0	0	0	0%
450645	SOFTWARE MNTC FEE ACCELA	390,934	362,404	308,277	275,000	275,000	155,000	-120,000	-44%
	TOTAL CHARGES FOR SERVICES	782,332	692,120	660,390	619,204	619,204	499,204	-120,000	-19%
	RENTS AND OTHER								
450600	DONATIONS	1,683	0	0	0	0	0	0	0%
	TOTAL RENTS AND OTHER	1,683	0	0	0	0	0	0	0%
	OTHER SOURCES (USES)								
470000	INTERFUND TRANSFERS (SOURCES)	0	125,930	125,930	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	0	125,930	125,930	0	0	0	0	0%
	TOTAL REVENUES	**784,016**	**818,050**	**786,319**	**619,204**	**619,204**	**499,204**	**-120,000**	**-19%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	4,756,302	4,848,673	4,895,127	5,315,475	5,315,475	4,726,838	-588,637	-11%
501002 OVERTIME - CIVILIAN	3,307	3,627	1,992	0	0	0	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	32,111	36,576	58,581	0	0	0	0	0%
501008 INCENTIVE PAY	2,650	2,950	2,800	0	0	0	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	0	3	5	0	0	0	0	0%
501011 PART-TIME TEMPORARY	0	0	0	0	0	103,280	103,280	100%
501020 EQUIPMENT ALLOWANCE	965	965	965	962	962	888	-74	-8%
TOTAL SALARIES & WAGES	4,795,335	4,892,794	4,959,470	5,316,437	5,316,437	4,831,006	-485,431	-9%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	40,895	57,523	22,959	22,686	22,686	22,566	-120	-1%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	4,789	4,922	5,093	4,944	4,944	4,835	-109	-2%
501108 POS CITY - EMPLOYER CONTRIB	420,002	553,800	536,176	529,540	529,540	425,100	-104,440	-20%
501114 LIFE INSURANCE - CIVILIAN	7,988	7,988	8,010	7,765	7,765	6,786	-979	-13%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	7,220	7,220	7,220	7,200	7,200	3,877	-3,323	-46%
501124 CITY PENSION PLAN CONTRIBUTION	627,600	644,682	653,311	694,562	694,562	679,301	-15,261	-2%
501129 FICA CITY MATCH - CIVILIAN	279,758	288,110	291,408	306,497	306,497	299,763	-6,734	-2%
501130 FICA MED- CITY MATCH-CIVILIAN	65,621	67,499	68,260	71,681	71,681	70,106	-1,575	-2%
TOTAL EMPLOYEE BENEFITS	1,453,874	1,631,742	1,592,438	1,644,875	1,644,875	1,512,334	-132,541	-8%
OUTSIDE CONTRACTS								
522020 DATA PROCESS SERVICES CONTRACT	4,267,489	5,119,838	5,414,557	5,000,000	4,854,637	4,750,000	-250,000	-5%
522150 OUTSIDE CONTRACTS - NOC	749,547	850,921	988,171	1,090,820	1,040,820	1,105,820	15,000	1%
522290 OFFICE EQUIP MAINT CONTRACTS	1,628,678	1,758,054	1,906,180	1,681,570	1,630,248	1,681,570	0	0%
TOTAL OUTSIDE CONTRACTS	6,645,713	7,728,812	8,308,908	7,772,390	7,525,705	7,537,390	-235,000	-3%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	26,250	23,786	27,541	14,700	29,700	29,700	15,000	102%
523010 MOTOR POOL USAGE FEE-INTERF SV	19,501	17,930	17,586	23,089	20,589	20,589	-2,500	-11%
523020 PRINT SHOP ALLOC-INTERFUND SVC	211	0	0	0	0	0	0	0%
523040 MAIL ROOM CHARGES	155,759	149,995	150,000	180,000	167,881	180,000	0	0%
TOTAL INTERFUND SERVICES	201,720	191,711	195,126	217,789	218,170	230,289	12,500	6%
BUILDING LEASES								
524000 BUILDINGS-LEASES	163,787	160,724	141,117	166,113	165,255	166,113	0	0%
524040 OFFICE EQUIPMENT-LEASES	32,125	34,219	44,387	53,696	40,711	38,696	-15,000	-28%
524130 COPIER CONTRACT SERVICES	5,640	2,204	8,630	9,250	9,250	9,250	0	0%
TOTAL BUILDING LEASES	201,553	197,146	194,135	229,059	215,216	214,059	-15,000	-7%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
FUEL & LUBRICANTS								
530010 GASOLINE - UNLEADED	13,191	17,803	12,539	15,900	15,900	15,900	0	0%
530050 DIESEL	77	0	0	0	0	0	0	0%
TOTAL FUEL & LUBRICANTS	13,267	17,803	12,539	15,900	15,900	15,900	0	0%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	16,479	8,914	11,802	16,000	16,000	16,000	0	0%
531010 EQUIPMENT PURCHASE UNDER 500	3,118	2,974	3,707	20,000	19,190	20,000	0	0%
531030 PUBLICATIONS & SUBSCRIPTIONS	6,587	8,057	4,250	8,765	8,765	8,765	0	0%
531040 SUPPLIES COMPUTER EQUIPMENT	55,930	69,823	67,202	93,350	90,849	92,850	-500	-1%
531050 DESKTOP SOFTWARE SUPPLIES	4,141	6,924	5,244	34,609	9,609	31,609	-3,000	-9%
531080 TRAINING MATERIALS	158	521	202	1,655	1,655	1,655	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	134	146	1,124	1,000	1,000	1,000	0	0%
531170 EQUIP MAINT SUP-LOW COST ITEM	36,078	36,906	35,601	37,168	36,594	38,668	1,500	4%
531180 VEHICLE MAINTENANCE SUPPLIES	4,039	0	0	0	0	0	0	0%
531200 UNIFORMS AND APPAREL SUPPLIES	5,437	4,095	6,257	9,180	9,180	10,380	1,200	13%
531210 INVENTORY PURCH-MAT & SUPPLIES	0	411	1,284	1,300	1,300	1,300	0	0%
531220 MAINTENANCE SUPPLIES PARTS NOC	4,610	4,984	4,061	5,270	4,399	5,270	0	0%
531230 SAFETY GEAR	3,879	2,652	2,137	3,935	3,935	3,935	0	0%
TOTAL MATERIALS & SUPPLIES	140,590	146,407	142,870	232,232	202,477	231,432	-800	0%
MAINTENANCE & REPAIRS								
532040 VEHICLES - MAINT & REPAIRS	4,885	0	0	0	0	0	0	0%
TOTAL MAINTENANCE & REPAIRS	4,885	0	0	0	0	0	0	0%
MINOR EQUIPMENT & FURNITURE								
533020 DATA PROCESS EQP 500-4 999 99	0	0	0	200,000	200,000	200,000	0	0%
533030 OTHER EQUIPMENT 500-4 999 99	269	0	0	0	0	0	0	0%
533040 FURNITURE & EQUIP LESS 500	395	0	0	0	0	0	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	664	0	0	200,000	200,000	200,000	0	0%
COMMUNICATIONS								
540000 PHONE & INTERNET	1,494,116	1,505,181	1,117,290	1,195,854	1,162,194	1,162,194	-33,660	-3%
540010 LONG DISTANCE	20,860	10,969	20,094	0	0	0	0	0%
540020 WIRELESS COMMUNICATION SERVICE	587,699	571,560	457,215	600,000	600,000	600,000	0	0%
540040 SHIPPING	289	0	26	1,000	1,000	1,000	0	0%
TOTAL COMMUNICATIONS	2,102,964	2,087,710	1,594,624	1,796,854	1,763,194	1,763,194	-33,660	-2%
TRAVEL								
542010 TRAVEL EXPENSES - EMPLOYEES	23,443	35,704	46,102	48,583	16,467	0	-48,583	-100%
TOTAL TRAVEL	23,443	35,704	46,102	48,583	16,467	0	-48,583	-100%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
OTHER OPERATING EXPENDITURES								
544060 OTHER SERVICES CHARGES EXPENSE	0	0	203	0	0	0	0	0%
544120 SEMINARS CONTINUING EDUCATION	30,508	77,431	86,929	120,608	30,712	34,000	-86,608	-72%
544140 PROFESSIONAL LICENSES & MEMBER	2,509	3,385	84	7,790	6,040	3,830	-3,960	-51%
544240 TUITION REIMBURSEMENT	0	0	-1,533	0	0	0	0	0%
TOTAL OTHER OPERATING EXPENDITURES	33,017	80,816	85,683	128,398	36,752	37,830	-90,568	-71%
OTHER NON-OPERATING EXPENDITURES								
554110 PRINCIPAL PAYMENT EXPENSE	1,929,051	1,972,647	0	0	0	0	0	0%
554120 BOND INTEREST EXPENSE	326,664	283,067	0	0	0	0	0	0%
TOTAL OTHER NON-OPERATING EXPENDITURES	2,255,714	2,255,714	0	0	0	0	0	0%
OPERATING TRANSFERS OUT								
570000 INTERFUND TRANSFERS (USES)	0	1,091,688	3,314,808	2,255,714	2,255,714	2,129,785	-125,929	-6%
TOTAL OPERATING TRANSFERS OUT	0	1,091,688	3,314,808	2,255,714	2,255,714	2,129,785	-125,929	-6%
TOTAL EXPENDITURES	**17,872,739**	**20,358,048**	**20,446,705**	**19,858,231**	**19,410,907**	**18,703,219**	**-1,155,011**	**-6%**

INFORMATION TECHNOLOGY

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	44,984	116,484	493,019	0	0	0	0%
Intergovernmental Revenues	0	-5,073	0	0	0	0	0%
Other Sources (Uses)	0	1,314,372	1,059,094	0	0	0	0%
TOTAL REVENUES	**44,984**	**1,425,784**	**1,552,113**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	0	27,391	0	0	0	0	0%
Outside Contracts	0	0	5,363	0	0	0	0%
Other Operating Expenditures	0	0	1,669	0	0	0	0%
Capital Expenditures	0	0	604,195	0	0	0	0%
TOTAL EXPENDITURES	**0**	**27,391**	**611,226**	**0**	**0**	**0**	**0%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	44,984	116,484	493,019	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	44,984	116,484	493,019	0	0	0	0%
	INTERGOVERNMENTAL REVENUES							
460030	CITY MATCH OF GRANT PROCEEDS	0	-5,073	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	0	-5,073	0	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	1,314,372	1,059,094	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	0	1,314,372	1,059,094	0	0	0	0%
	TOTAL REVENUES	**44,984**	**1,425,784**	**1,552,113**	**0**	**0**	**0**	**0%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501011	PART-TIME TEMPORARY	0	27,391	0	0	0	0	0%
	TOTAL SALARIES & WAGES	0	27,391	0	0	0	0	0%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	0	0	5,363	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	0	0	5,363	0	0	0	0%
	OTHER OPERATING EXPENDITURES							
544140	PROFESSIONAL LICENSES & MEMBER	0	0	1,669	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	0	0	1,669	0	0	0	0%
	CAPITAL EXPENDITURES							
580100	IT EQUIPMENT	0	0	604,195	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	0	0	604,195	0	0	0	0%
	TOTAL EXPENDITURES	**0**	**27,391**	**611,226**	**0**	**0**	**0**	**0%**

INFORMATION TECHNOLOGY

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	827,316	808,605	1,153,409	619,204	499,204	-120,000	-19%
Intergovernmental Revenues	0	-5,073	0	0	0	0	0%
Rents and Other	1,683	0	0	0	0	0	0%
Other Sources (Uses)	0	1,440,302	1,185,024	0	0	0	0%
TOTAL REVENUES	**828,999**	**2,243,834**	**2,338,433**	**619,204**	**499,204**	**-120,000**	**-19%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	4,795,335	4,920,185	4,959,470	5,316,437	4,831,006	-485,431	-9%
Employee Benefits	1,453,874	1,631,742	1,592,438	1,644,875	1,512,334	-132,541	-8%
Outside Contracts	6,645,713	7,728,812	8,314,271	7,772,390	7,537,390	-235,000	-3%
Interfund Services	201,720	191,711	195,126	217,789	230,289	12,500	6%
Building Leases	201,553	197,146	194,135	229,059	214,059	-15,000	-7%
Fuel & Lubricants	13,267	17,803	12,539	15,900	15,900	0	0%
Materials & Supplies	140,590	146,407	142,870	232,232	231,432	-800	0%
Maintenance & Repairs	4,885	0	0	0	0	0	0%
Minor Equipment & Furniture	664	0	0	200,000	200,000	0	0%
Communications	2,102,964	2,087,710	1,594,624	1,796,854	1,763,194	-33,660	-2%
Travel	23,443	35,704	46,102	48,583	0	-48,583	-100%
Other Operating Expenditures	33,017	80,816	87,352	128,398	37,830	-90,568	-71%
Other Non-Operating Expenditures	2,255,714	2,255,714	0	0	0	0	0%
Operating Transfers Out	0	1,091,688	3,314,808	2,255,714	2,129,785	-125,929	-6%
Capital Expenditures	0	0	604,195	0	0	0	0%
TOTAL EXPENDITURES	**17,872,739**	**20,385,439**	**21,057,931**	**19,858,231**	**18,703,219**	**-1,155,011**	**-6%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	345,340	445,996	845,132	344,204	344,204	0	0%
443550	MISC CHARGES-SALES TO DEPTS	91,042	204	0	0	0	0	0%
450645	SOFTWARE MNTC FEE ACCELA	390,934	362,404	308,277	275,000	155,000	-120,000	-44%
	TOTAL CHARGES FOR SERVICES	827,316	808,605	1,153,409	619,204	499,204	-120,000	-19%
	INTERGOVERNMENTAL REVENUES							
460030	CITY MATCH OF GRANT PROCEEDS	0	-5,073	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	0	-5,073	0	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	1,683	0	0	0	0	0	0%
	TOTAL RENTS AND OTHER	1,683	0	0	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	1,440,302	1,185,024	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	0	1,440,302	1,185,024	0	0	0	0%
	TOTAL REVENUES	**828,999**	**2,243,834**	**2,338,433**	**619,204**	**499,204**	**-120,000**	**-19%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	4,756,302	4,848,673	4,895,127	5,315,475	4,726,838	-588,637	-11%
501002	OVERTIME - CIVILIAN	3,307	3,627	1,992	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	32,111	36,576	58,581	0	0	0	0%
501008	INCENTIVE PAY	2,650	2,950	2,800	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	0	3	5	0	0	0	0%
501011	PART-TIME TEMPORARY	0	27,391	0	0	103,280	103,280	100%
501020	EQUIPMENT ALLOWANCE	965	965	965	962	888	-74	-8%
	TOTAL SALARIES & WAGES	4,795,335	4,920,185	4,959,470	5,316,437	4,831,006	-485,431	-9%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	40,895	57,523	22,959	22,686	22,566	-120	-1%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	4,789	4,922	5,093	4,944	4,835	-109	-2%
501108	POS CITY - EMPLOYER CONTRIB	420,002	553,800	536,176	529,540	425,100	-104,440	-20%
501114	LIFE INSURANCE - CIVILIAN	7,988	7,988	8,010	7,765	6,786	-979	-13%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	7,220	7,220	7,220	7,200	3,877	-3,323	-46%
501124	CITY PENSION PLAN CONTRIBUTION	627,600	644,682	653,311	694,562	679,301	-15,261	-2%
501129	FICA CITY MATCH - CIVILIAN	279,758	288,110	291,408	306,497	299,763	-6,734	-2%
501130	FICA MED- CITY MATCH-CIVILIAN	65,621	67,499	68,260	71,681	70,106	-1,575	-2%
	TOTAL EMPLOYEE BENEFITS	1,453,874	1,631,742	1,592,438	1,644,875	1,512,334	-132,541	-8%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	4,267,489	5,119,838	5,419,920	5,000,000	4,750,000	-250,000	-5%
522150	OUTSIDE CONTRACTS - NOC	749,547	850,921	988,171	1,090,820	1,105,820	15,000	1%
522290	OFFICE EQUIP MAINT CONTRACTS	1,628,678	1,758,054	1,906,180	1,681,570	1,681,570	0	0%
	TOTAL OUTSIDE CONTRACTS	6,645,713	7,728,812	8,314,271	7,772,390	7,537,390	-235,000	-3%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	26,250	23,786	27,541	14,700	29,700	15,000	102%
523010	MOTOR POOL USAGE FEE-INTERF SV	19,501	17,930	17,586	23,089	20,589	-2,500	-11%
523020	PRINT SHOP ALLOC-INTERFUND SVC	211	0	0	0	0	0	0%
523040	MAIL ROOM CHARGES	155,759	149,995	150,000	180,000	180,000	0	0%
	TOTAL INTERFUND SERVICES	201,720	191,711	195,126	217,789	230,289	12,500	6%

All Funds - Department

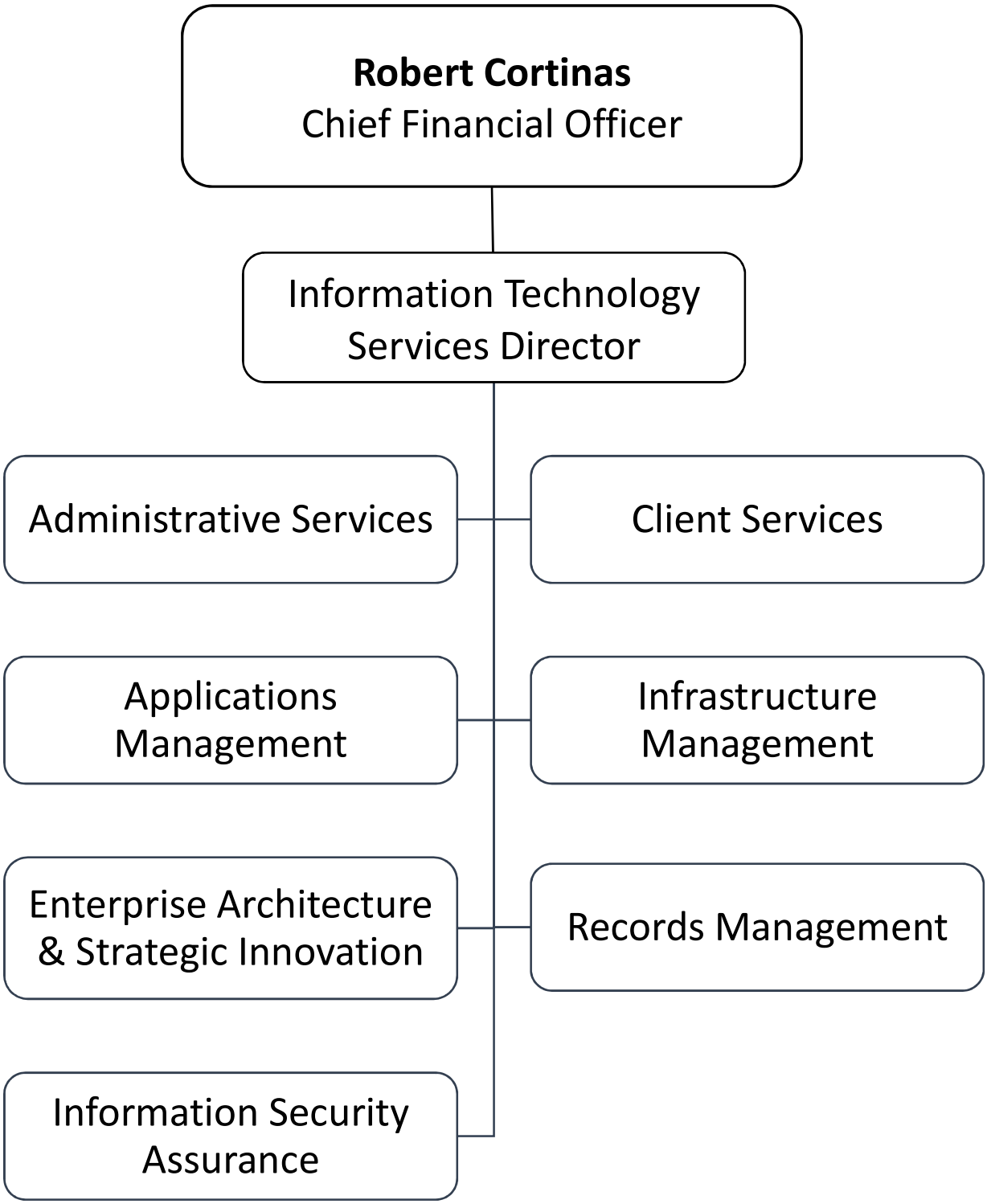
		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	BUILDING LEASES							
524000	BUILDINGS-LEASES	163,787	160,724	141,117	166,113	166,113	0	0%
524040	OFFICE EQUIPMENT-LEASES	32,125	34,219	44,387	53,696	38,696	-15,000	-28%
524130	COPIER CONTRACT SERVICES	5,640	2,204	8,630	9,250	9,250	0	0%
	TOTAL BUILDING LEASES	201,553	197,146	194,135	229,059	214,059	-15,000	-7%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	13,191	17,803	12,539	15,900	15,900	0	0%
530050	DIESEL	77	0	0	0	0	0	0%
	TOTAL FUEL & LUBRICANTS	13,267	17,803	12,539	15,900	15,900	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	16,479	8,914	11,802	16,000	16,000	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	3,118	2,974	3,707	20,000	20,000	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	6,587	8,057	4,250	8,765	8,765	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	55,930	69,823	67,202	93,350	92,850	-500	-1%
531050	DESKTOP SOFTWARE SUPPLIES	4,141	6,924	5,244	34,609	31,609	-3,000	-9%
531080	TRAINING MATERIALS	158	521	202	1,655	1,655	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	134	146	1,124	1,000	1,000	0	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	36,078	36,906	35,601	37,168	38,668	1,500	4%
531180	VEHICLE MAINTENANCE SUPPLIES	4,039	0	0	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	5,437	4,095	6,257	9,180	10,380	1,200	13%
531210	INVENTORY PURCH-MAT & SUPPLIES	0	411	1,284	1,300	1,300	0	0%
531220	MAINTENANCE SUPPLIES PARTS NOC	4,610	4,984	4,061	5,270	5,270	0	0%
531230	SAFETY GEAR	3,879	2,652	2,137	3,935	3,935	0	0%
	TOTAL MATERIALS & SUPPLIES	140,590	146,407	142,870	232,232	231,432	-800	0%
	MAINTENANCE & REPAIRS							
532040	VEHICLES - MAINT & REPAIRS	4,885	0	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	4,885	0	0	0	0	0	0%
	MINOR EQUIPMENT & FURNITURE							
533020	DATA PROCESS EQP 500-4 999 99	0	0	0	200,000	200,000	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	269	0	0	0	0	0	0%
533040	FURNITURE & EQUIP LESS 500	395	0	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	664	0	0	200,000	200,000	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS							
540000	PHONE & INTERNET	1,494,116	1,505,181	1,117,290	1,195,854	1,162,194	-33,660	-3%
540010	LONG DISTANCE	20,860	10,969	20,094	0	0	0	0%
540020	WIRELESS COMMUNICATION SERVICE	587,699	571,560	457,215	600,000	600,000	0	0%
540040	SHIPPING	289	0	26	1,000	1,000	0	0%
	TOTAL COMMUNICATIONS	2,102,964	2,087,710	1,594,624	1,796,854	1,763,194	-33,660	-2%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	23,443	35,704	46,102	48,583	0	-48,583	-100%
	TOTAL TRAVEL	23,443	35,704	46,102	48,583	0	-48,583	-100%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	0	0	203	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	30,508	77,431	86,929	120,608	34,000	-86,608	-72%
544140	PROFESSIONAL LICENSES & MEMBER	2,509	3,385	1,753	7,790	3,830	-3,960	-51%
544240	TUITION REIMBURSEMENT	0	0	-1,533	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	33,017	80,816	87,352	128,398	37,830	-90,568	-71%
	OTHER NON-OPERATING EXPENDITURES							
554110	PRINCIPAL PAYMENT EXPENSE	1,929,051	1,972,647	0	0	0	0	0%
554120	BOND INTEREST EXPENSE	326,664	283,067	0	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	2,255,714	2,255,714	0	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	1,091,688	3,314,808	2,255,714	2,129,785	-125,929	-6%
	TOTAL OPERATING TRANSFERS OUT	0	1,091,688	3,314,808	2,255,714	2,129,785	-125,929	-6%
	CAPITAL EXPENDITURES							
580100	IT EQUIPMENT	0	0	604,195	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	0	0	604,195	0	0	0	0%
	TOTAL EXPENDITURES	**17,872,739**	**20,385,439**	**21,057,931**	**19,858,231**	**18,703,219**	**-1,155,011**	**-6%**

Department of Information Technology Services

Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	91.00	79.00	(12.00)
Non-General Fund	0.00	0.00	0.00
Total Authorized	**91.00**	**79.00**	**(12.00)**

Department of Information Technology Services
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
(Con) Business Contract Manager	1.00	1.00	1.00
(Con) Business Systems Analyst	5.00	5.00	3.00
(Con) Communications Cable Technician	2.00	2.00	2.00
(Con) Database Admin II	1.00	1.00	1.00
(Con) Database Admin III	1.00	1.00	1.00
(Con) Enterprise Applications Admin	1.00	0.00	1.00
(Con) Enterprise Application Division Manager	1.00	2.00	2.00
(Con) Enterprise Application Manager	1.00	1.00	0.00
(Con) Financial Research Analyst	0.00	1.00	2.00
(Con) GIS Administrator	1.00	1.00	1.00
(Con) GIS Program/Database Analyst	1.00	1.00	1.00
(Con) GIS Specialist	1.00	1.00	1.00
(Con) GIS Web Support	1.00	1.00	1.00
(Con) Information Tech Admin Manager	0.00	0.00	1.00
(Con) Infrastructure Management Division	1.00	1.00	1.00
(Con) Information Security Analyst	2.00	2.00	1.00
(Con) IT Assistant Director	1.00	1.00	0.00
(Con) Mobile Network Admin II	0.00	0.00	1.00
(Con) Mobile Network Admin III	1.00	1.00	1.00
(Con) Network Administrator	2.00	2.00	2.00
(Con) Network Integration Manager	1.00	1.00	1.00
(Con) Network Specialist	2.00	2.00	3.00
(Con) Project Manager	4.00	4.00	3.00
(Con) PS Microwave Specialist I	1.00	1.00	0.00
(Con) PS Technology Manager	1.00	1.00	0.00
(Con) Radio Network Specialist II	1.00	1.00	0.00
(Con) Senior Financial Research Analyst	1.00	1.00	0.00
(Con) Senior Project Manager	1.00	1.00	0.00
(Con) Software Developer II	1.00	1.00	1.00
(Con) Software Developer III	2.00	2.00	1.00
(Con) Software Specialist I	3.00	3.00	2.00
(Con) Software Specialist II	7.00	7.00	6.00
(Con) Software Specialist III	1.00	1.00	0.00
(Con) Support Services I	5.00	5.00	4.00
(Con) Support Services II	10.00	10.00	11.00
(Con) Support Services III	4.00	4.00	3.00
(Con) Support Services Manager	1.00	1.00	1.00
(Con) Systems Admin Manager	1.00	1.00	2.00
(Con) Systems Administrator I	1.00	2.00	2.00
(Con) Systems Administrator II	3.00	2.00	1.00
(Con) Systems Administrator III	1.00	1.00	2.00
(Con) VoIP Telecom Specialist	2.00	2.00	1.00
(Con) Web Media Designer I	2.00	2.00	2.00
(Con) Web Media Designer III	1.00	1.00	1.00
Archives & Records Analyst	1.00	1.00	1.00

Department of Information Technology Services
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Archives & Records Manager	1.00	1.00	1.00
Document Center Specialist	3.00	3.00	1.00
Document Center Supervisor	1.00	1.00	2.00
Information Security Assurance Manager	1.00	1.00	1.00
Information Technology Director	1.00	1.00	1.00
Info Techno Assist Dir	0.00	0.00	1.00
Telecom Project Manager	1.00	1.00	0.00
Grand Total	**90.00**	**91.00**	**79.00**

Goal 6

Set the Standard for Sound Governance and Fiscal Management

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	12,386,178	12,954,977	13,687,169	13,319,368	13,635,806	316,439	2%
Employee Benefits	8,148,802	8,177,593	8,293,832	8,611,942	10,912,698	2,300,756	27%
Contractual Services	11,748	-	-	-	-	-	0%
Professional Services	61,723,814	56,765,245	65,694,864	68,212,801	68,055,331	(157,470)	0%
Outside Contracts	5,124,544	3,334,964	3,616,214	4,590,988	3,765,116	(825,872)	-18%
Interfund Services	135,656	121,292	132,223	29,930	29,430	(500)	-2%
Building Leases	210,799	230,072	208,088	215,360	218,360	3,000	1%
Fuel & Lubricants	2,293	1,475	6,680	24,600	27,100	2,500	10%
Materials & Supplies	354,072	401,759	268,440	709,088	696,622	(12,466)	-2%
Maintenance & Repairs	38,915	-	-	-	-	-	0%
Minor Equipment & Furniture	113,830	597,142	121,704	150,350	150,350	-	0%
Communications	13,892	1,718	16,563	116,209	101,209	(15,000)	-13%
Utilities	-	-	-	-	-	-	0%
Travel	89,713	110,666	153,596	181,366	155,164	(26,202)	-14%
Other Operating Expenditures	4,756,491	4,434,765	5,040,381	4,752,382	4,773,897	21,515	0%
Community Service Projects	3,747,850	3,688,000	4,283,471	3,445,000	2,842,688	(602,312)	-17%
Interest Expense	58,302,963	54,501,869	55,708,328	61,175,952	60,388,063	(787,889)	-1%
Other Non-Operating Expenditures	37,714,824	50,306,851	55,633,322	53,995,238	52,643,282	(1,351,956)	-3%
Grant Match	2,119	(40,000)	-	-	-	-	0%
Operating Transfers Out	14,553,184	17,775,795	61,433,865	27,595,447	19,890,381	(7,705,067)	-28%
Capital Expenditures	636,235	725,718	271,740	120,000	120,000	-	0%
Total Expenditures	***208,067,921***	***214,089,901***	***274,570,478***	***247,246,022***	***238,405,498***	***(8,840,524)***	**-4%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	36,911,912	37,555,599	40,416,443	44,213,129	39,316,206	(4,896,923)	-11%
Community Development Block Grants	162,254	38,304	49,576	54,752	52,425	(2,327)	-4%
Debt Service	96,127,161	104,218,653	151,101,998	113,755,724	111,659,745	(2,095,979)	-2%
Capital Projects	751,726	3,164,989	3,446,248	115,000	70,000	(45,000)	-39%
Special Revenue	9,455,989	9,515,030	17,250,083	20,247,103	17,217,965	(3,029,138)	-15%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	2,086,663	2,180,470	2,117,262	2,225,267	2,176,237	(49,030)	-2%
Internal Service	62,572,217	57,416,854	60,188,869	66,635,047	67,912,919	1,277,872	2%
Total Funds	***208,067,921***	***214,089,901***	***274,570,478***	***247,246,022***	***238,405,498***	***(8,840,524)***	**-4%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT
General Fund	191.68	191.93	194.91	196.23	198.87	2.64
Non-General Fund	63.22	59.57	60.59	63.87	62.96	(0.91)
Total Authorized	***254.90***	***251.50***	***255.50***	***260.10***	***261.83***	***1.73***

Goal Team 6

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Property Taxes	159,149,901	170,814,897	192,095,217	214,383,503	214,383,503	222,086,153	7,702,650	4%
Penalties and Interest-Delinquent Taxes	1,289,169	1,316,914	1,581,339	0	0	0	0	0%
Sales Taxes	87,704,730	92,109,776	96,649,172	97,069,368	97,069,368	79,490,426	-17,578,942	-18%
Franchise Fees	53,599,045	53,828,945	50,463,842	52,718,813	52,718,813	45,465,495	-7,253,318	-14%
Charges for Services	6,521,011	6,052,807	9,227,981	6,151,962	6,151,962	7,111,429	959,467	16%
Fines and Forfeitures	65,916	0	0	0	0	0	0	0%
Licenses and Permits	18,184	10,732	6,260	14,500	14,500	11,050	-3,450	-24%
Interest	300,031	738,134	1,330,102	500,000	591,609	100,000	-400,000	-80%
Rents and Other	593,684	598,875	1,088,836	580,000	580,000	691,228	111,228	19%
Other Sources (Uses)	20,886,558	22,537,826	29,677,194	33,667,906	33,667,906	38,143,373	4,475,466	13%
TOTAL REVENUES	**330,128,228**	**348,008,907**	**382,119,942**	**405,086,052**	**405,177,661**	**393,099,153**	**-11,986,898**	**-3%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	9,474,905	9,790,798	10,249,527	9,767,462	9,759,088	10,102,638	335,175	3%
Employee Benefits	6,323,922	6,195,673	5,448,101	4,859,302	4,866,502	7,143,772	2,284,470	47%
Contractual Services	11,748	0	0	0	0	0	0	0%
Professional Services	5,981,330	5,397,732	6,471,953	4,587,419	4,562,388	3,256,589	-1,330,830	-29%
Outside Contracts	1,363,852	848,994	1,636,087	1,280,506	1,417,423	1,630,506	350,000	27%
Interfund Services	7,408	5,456	6,704	9,830	4,203	9,330	-500	-5%
Building Leases	75,373	88,427	70,010	69,660	61,375	69,660	0	0%
Fuel & Lubricants	603	0	0	0	0	0	0	0%
Materials & Supplies	136,791	142,165	138,801	176,556	176,032	172,348	-4,208	-2%
Minor Equipment & Furniture	12,384	25,490	53,967	2,200	25,116	2,200	0	0%
Communications	13,642	201	14,717	13,380	13,144	3,380	-10,000	-75%
Travel	71,053	99,841	136,826	140,366	111,868	114,164	-26,202	-19%
Other Operating Expenditures	2,724,232	2,560,148	1,507,026	2,879,822	2,529,037	2,941,338	61,515	2%
Community Service Projects	185,845	138,000	283,471	445,000	571,984	142,688	-302,312	-68%
Other Non-Operating Expenditures	263,753	650,480	1,309,068	1,400,000	1,400,000	1,400,000	0	0%
Grant Match	2,119	-40,000	0	0	0	0	0	0%
Operating Transfers Out	10,262,954	11,145,635	12,956,486	18,581,625	25,127,720	12,327,594	-6,254,031	-34%
Capital Expenditures	0	506,559	133,700	0	5,082	0	0	0%
TOTAL EXPENDITURES	**36,911,912**	**37,555,599**	**40,416,443**	**44,213,129**	**50,630,962**	**39,316,206**	**-4,896,923**	**-11%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
PROPERTY TAXES								
401010 REAL PROPERTY TAX COLLECTIONS	158,773,272	170,230,332	191,539,529	213,883,503	213,883,503	221,686,153	7,802,650	4%
401020 PERSONAL PROP TAX COLLECTION	71,204	135,140	103,050	100,000	100,000	100,000	0	0%
401050 SPECIAL FEES DELING TAX COLLEC	305,426	449,425	452,637	400,000	400,000	300,000	-100,000	-25%
TOTAL PROPERTY TAXES	159,149,901	170,814,897	192,095,217	214,383,503	214,383,503	222,086,153	7,702,650	4%
PENALTIES AND INTEREST - DELINQUENT TAXES								
401030 PENALTIES PROP TAX COLLECTION	1,289,169	1,316,914	1,581,339	0	0	0	0	0%
TOTAL PENALTIES AND INTEREST - DELINQUENT TAXES	1,289,169	1,316,914	1,581,339	0	0	0	0	0%
SALES TAXES								
411000 SALES TAX	85,008,643	89,530,081	93,852,294	94,200,000	94,200,000	78,746,761	-15,453,239	-16%
411020 MIXED BEVERAGE TAX	2,646,802	2,578,094	2,768,037	2,809,368	2,809,368	699,903	-2,109,465	-75%
411030 BINGO TAX	49,285	1,601	28,841	60,000	60,000	43,762	-16,238	-27%
TOTAL SALES TAXES	87,704,730	92,109,776	96,649,172	97,069,368	97,069,368	79,490,426	-17,578,942	-18%
FRANCHISE FEES								
420230 TEXAS GAS SERVICE	6,161,688	6,188,800	6,362,596	6,500,000	6,500,000	5,338,616	-1,161,384	-18%
420240 TIME-WARNER	2,841,754	3,214,398	3,361,752	3,300,000	3,300,000	3,311,563	11,563	0%
420250 EL PASO WATER UTILITIES	16,553,043	17,743,597	18,282,458	19,803,698	19,803,698	18,820,292	-983,406	-5%
420290 AT&T	4,041,100	3,342,435	3,028,131	3,400,000	3,400,000	2,563,848	-836,152	-25%
420300 ONEOK	715,946	570,455	473,484	650,000	650,000	297,228	-352,772	-54%
420320 ELECTRIC COMPANY	17,255,362	16,660,658	15,154,107	17,800,000	17,800,000	13,868,833	-3,931,167	-22%
420330 TELECOM FRANCHISES	3,567,293	3,675,509	3,801,314	1,265,115	1,265,115	1,265,115	0	0%
420340 ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	0	0	0	0	0	0%
TOTAL FRANCHISE FEES	53,599,045	53,828,945	50,463,842	52,718,813	52,718,813	45,465,495	-7,253,318	-14%
CHARGES FOR SERVICES								
405060 Reimbursed Overtime	-49,118	-2,156	-4,417	0	0	0	0	0%
405067 REIMBURSED EXPENDITURES	2,335,067	265,430	913,712	492,000	492,000	320,900	-171,100	-35%
430620 REIMBURSED DAMAGES	92	0	0	0	0	0	0	0%
431200 AMBULANCE SERVICE REVENUE	276,002	303,688	298,471	273,406	273,406	250,000	-23,406	-9%
443550 MISC CHARGES-SALES TO DEPTS	280	400	232	0	0	0	0	0%
443560 INDIRECT COST RECOVERY	3,355,384	4,452,200	4,221,224	4,336,806	4,336,806	5,378,816	1,042,010	24%
450630 PUBLIC INFOR DISTRIBUTION FEE	5,217	5,910	10,504	5,600	5,600	7,500	1,900	34%
450635 PREP AND RELEASE OF LIENS	54,853	42,237	43,038	46,750	46,750	40,000	-6,750	-14%
450640 BANK FEES CREDIT CARD FEES	141,935	126,322	132,997	125,000	125,000	71,500	-53,500	-43%
450650 MISC NON-OPERATING REVENUES	398,898	855,778	2,609,970	370,000	370,000	541,513	171,513	46%
450730 ANNUAL REGISTRATION FEE-LOBBY	2,400	3,000	2,250	2,400	2,400	1,200	-1,200	-50%
460400 PROGRAM INCOME	0	0	1,000,000	500,000	500,000	500,000	0	0%
TOTAL CHARGES FOR SERVICES	6,521,011	6,052,807	9,227,981	6,151,962	6,151,962	7,111,429	959,467	16%

General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	FINES AND FORFEITURES								
440600	TIME PAYMENT FEES- MUNI COURT	65,916	0	0	0	0	0	0	0%
	TOTAL FINES AND FORFEITURES	65,916	0	0	0	0	0	0	0%
	LICENSES AND PERMITS								
441230	PARADE PERMITS	3,264	0	0	0	0	0	0	0%
441680	HIRE EL PASO FIRST FEE	14,920	10,732	6,260	14,500	14,500	11,050	-3,450	-24%
	TOTAL LICENSES AND PERMITS	18,184	10,732	6,260	14,500	14,500	11,050	-3,450	-24%
	INTEREST								
450000	INVESTMENT INTEREST REVENUE	300,031	738,134	1,330,102	500,000	591,609	100,000	-400,000	-80%
	TOTAL INTEREST	300,031	738,134	1,330,102	500,000	591,609	100,000	-400,000	-80%
	RENTS AND OTHER								
450210	PROPERTY LEASE REVENUE	502,166	526,710	561,895	580,000	580,000	691,228	111,228	19%
450600	DONATIONS	49,129	2,331	1,652	0	0	0	0	0%
450660	PENALTIES AND INTEREST	10,873	11,679	3,696	0	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	-13,319	13,319	11,150	0	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	0	0	213	0	0	0	0	0%
470400	CLAIMS SETTLEMENT	44,835	44,835	510,230	0	0	0	0	0%
	TOTAL RENTS AND OTHER	593,684	598,875	1,088,836	580,000	580,000	691,228	111,228	19%
	OTHER SOURCES (USES)								
431600	AIRPORT INDIRECT COST REIMBURS	1,691,408	1,665,703	1,665,703	1,303,713	1,303,713	1,303,713	0	0%
431610	MASS TRANSIT INDIR COST REIMB	3,679,695	3,679,695	3,679,695	3,679,695	3,679,695	3,679,695	0	0%
470000	INTERFUND TRANSFERS (SOURCES)	15,515,455	17,159,660	24,235,852	28,684,498	28,684,498	31,171,793	2,487,294	9%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	0	1,988,172	1,988,172	100%
470300	PROCEEDS-SALE OF FIXED ASSET	0	3,175	0	0	0	0	0	0%
470320	PROCEEDS FROM THE SALE OF LAND	0	3,931	71,624	0	0	0	0	0%
470420	INSURANCE RECOVERY	0	25,662	24,320	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	20,886,558	22,537,826	29,677,194	33,667,906	33,667,906	38,143,373	4,475,466	13%
	TOTAL REVENUES	**330,128,228**	**348,008,907**	**382,119,942**	**405,086,052**	**405,177,661**	**393,099,153**	**-11,986,898**	**-3%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	9,340,018	9,673,371	10,149,416	9,761,401	9,753,026	10,100,176	338,775	3%
501002 OVERTIME - CIVILIAN	6,400	10,860	14,812	1,500	1,500	1,500	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	87,053	86,103	76,284	0	0	0	0	0%
501008 INCENTIVE PAY	5,119	3,989	3,783	3,600	3,600	0	-3,600	-100%
501010 SHIFT DIFFERENTIAL - CIVILIAN	28	55	54	0	0	0	0	0%
501011 PART-TIME TEMPORARY	35,478	15,235	4,214	0	0	0	0	0%
501020 EQUIPMENT ALLOWANCE	809	965	965	962	962	962	0	0%
501030 TEMPORARY SERVICES CONTRACTS	0	221	0	0	0	0	0	0%
TOTAL SALARIES & WAGES	9,474,905	9,790,798	10,249,527	9,767,462	9,759,088	10,102,638	335,175	3%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	31,120	31,467	35,967	38,432	38,432	36,907	-1,525	-4%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	10,075	10,230	10,744	11,265	11,265	10,966	-299	-3%
501108 POS CITY - EMPLOYER CONTRIB	750,661	531,642	-178,299	-521,116	-528,963	898,744	1,419,859	-272%
501114 LIFE INSURANCE - CIVILIAN	16,547	16,492	16,830	16,801	16,834	15,983	-819	-5%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	53,315	50,515	53,691	47,778	47,778	57,422	9,644	20%
501120 OTHER EMPLOYEE BENEFITS	100,594	40,581	99,073	69,125	69,125	72,000	2,875	4%
501122 MISC EXPENSE ACCTS-ELEC OFFIC	41,740	40,912	38,328	0	40,928	40,928	40,928	100%
501124 CITY PENSION PLAN CONTRIBUTION	1,214,301	1,246,954	1,321,830	1,577,411	1,551,497	1,528,721	-48,690	-3%
501129 FICA CITY MATCH - CIVILIAN	540,727	560,620	581,072	-56,929	-56,929	674,208	731,137	-1284%
501130 FICA MED- CITY MATCH-CIVILIAN	127,729	136,727	143,170	163,347	163,347	159,000	-4,347	-3%
501140 RETIREES HEALTH PLAN	3,437,112	3,529,534	3,325,694	3,513,188	3,513,188	3,648,895	135,706	4%
TOTAL EMPLOYEE BENEFITS	6,323,922	6,195,673	5,448,101	4,859,302	4,866,502	7,143,772	2,284,470	47%
CONTRACTUAL SERVICES								
520010 TEMPORARY SERVICES CONTRACTS	11,748	0	0	0	0	0	0	0%
TOTAL CONTRACTUAL SERVICES	11,748	0	0	0	0	0	0	0%
PROFESSIONAL SERVICES								
521000 PROFESSIONAL SERVICES	250,776	230,457	227,709	310,000	290,703	220,000	-90,000	-29%
521010 ACOUNTING/AUDIT SERVICES	19,017	0	35,353	0	0	0	0	0%
521020 APPRAISAL SERVICES	3,370,993	3,376,438	3,575,994	3,750,000	3,750,000	4,157,034	407,034	11%
521040 ASSESSMENT CENTER SERVICES	9,273	5,519	8,714	10,000	4,267	10,000	0	0%
521070 COLLECTIVE BARGAINING SERVICES	8,464	4,786	2,320	40,000	40,000	40,000	0	0%
521100 EXTERNAL LEGAL COUNSEL SERVICE	2,210,274	1,665,012	2,537,711	300,000	300,000	-1,348,245	-1,648,245	-549%
521110 TITLE SEARCH SERVICES	0	0	6,694	0	0	0	0	0%
521130 INTERPRETER SERVICES	16,154	25,419	21,713	21,500	21,500	21,900	400	2%
521140 COURT REPORTERS	7,526	36,529	11,562	30,000	30,000	30,000	0	0%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
521150 EXPERT WITNESSES	57,221	14,900	33,450	69,419	69,419	69,400	-19	0%
521210 ELECTR FRANCHISE REVIEW SVCS	0	13,893	0	20,800	20,800	20,800	0	0%
521220 GAS FRANCHISE REVIEW SERVICES	0	0	6,890	21,500	21,500	21,500	0	0%
521230 TEPHONE FRACHISE REVIEW SVCS	20,625	18,038	0	1,000	1,000	1,000	0	0%
521240 CABLE FRANCHISE REVIEW SERVICE	0	0	0	200	200	200	0	0%
521510 ARBITRATION MEDIATION SVCS	10,009	5,789	1,150	10,000	10,000	10,000	0	0%
521520 INVESTIGATIVE SERVICES	998	952	2,693	3,000	3,000	3,000	0	0%
TOTAL PROFESSIONAL SERVICES	5,981,330	5,397,732	6,471,953	4,587,419	4,562,388	3,256,589	-1,330,830	-29%
OUTSIDE CONTRACTS								
522010 BILLING COLLECT AGEN CONTRACTS	310,621	460,754	455,326	400,000	400,000	400,000	0	0%
522030 ELECTIONS CONTRACTS	391,556	0	496,810	250,000	250,000	600,000	350,000	140%
522050 LEGAL NOTICES CONTRACTS	203,884	69,876	209,393	160,476	160,426	160,476	0	0%
522090 PRINTING SERVICES CONTRACTS	34,207	29,103	25,504	30,445	30,445	30,445	0	0%
522130 TEMP EMPLOYEE SVCS CONTRACTS	8,413	8,652	7,075	11,500	9,000	11,500	0	0%
522150 OUTSIDE CONTRACTS - NOC	226,398	279,949	269,053	241,835	382,552	241,835	0	0%
522170 INTERLOCAL AGREEMENTS	188,076	0	172,635	185,000	185,000	185,000	0	0%
522290 OFFICE EQUIP MAINT CONTRACTS	698	660	290	1,250	0	1,250	0	0%
TOTAL OUTSIDE CONTRACTS	1,363,852	848,994	1,636,087	1,280,506	1,417,423	1,630,506	350,000	27%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	2,204	0	0	0	0	0	0	0%
523010 MOTOR POOL USAGE FEE-INTERF SV	2,242	1,341	2,777	4,550	535	4,050	-500	-11%
523020 PRINT SHOP ALLOC-INTERFUND SVC	2,949	3,315	3,855	4,780	3,668	4,780	0	0%
523040 MAIL ROOM CHARGES	13	800	72	500	0	500	0	0%
TOTAL INTERFUND SERVICES	7,408	5,456	6,704	9,830	4,203	9,330	-500	-5%
BUILDING LEASES								
524005 LEASED EQUIPMENT	8,452	8,670	8,074	8,500	8,500	8,500	0	0%
524040 OFFICE EQUIPMENT-LEASES	48,021	60,931	60,971	60,260	52,425	60,260	0	0%
524060 PARKING LOTS-LEASES	900	825	825	900	450	900	0	0%
524120 LAND - LEASES	18,000	18,000	0	0	0	0	0	0%
524130 COPIER CONTRACT SERVICES	0	0	140	0	0	0	0	0%
TOTAL BUILDING LEASES	75,373	88,427	70,010	69,660	61,375	69,660	0	0%
FUEL & LUBRICANTS								
530010 GASOLINE - UNLEADED	603	0	0	0	0	0	0	0%
TOTAL FUEL & LUBRICANTS	603	0	0	0	0	0	0	0%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	56,625	68,708	63,557	56,561	55,002	55,561	-1,000	-2%
531005 OTHER SUPPLIES	0	0	847	0	0	0	0	0%
531010 EQUIPMENT PURCHASE UNDER 500	15,225	10,828	8,812	10,050	7,270	8,650	-1,400	-14%
531020 PROMOTIONAL SUPPLIES	2,760	3,055	1,901	0	0	0	0	0%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531030 PUBLICATIONS & SUBSCRIPTIONS	6,863	16,435	8,053	9,500	7,410	9,000	-500	-5%
531035 LEGAL LIBRARY AND RESEARCH EXP	7,299	5,419	18,983	67,450	19,363	66,542	-908	-1%
531040 SUPPLIES COMPUTER EQUIPMENT	3,295	2,835	8,178	3,985	3,985	3,985	0	0%
531050 DESKTOP SOFTWARE SUPPLIES	214	0	278	0	49,000	0	0	0%
531070 PHOTOGRAPHY FILM VIDEO SUPPLY	6,645	8,350	4,154	3,800	2,880	3,800	0	0%
531080 TRAINING MATERIALS	724	221	457	500	18,244	500	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	29,981	26,264	17,510	24,710	12,304	24,310	-400	-2%
531175 EQIPMENT MTNCE SUPPLIES	0	49	0	0	0	0	0	0%
531300 FURNITURE 1000 - 4999 99	7,159	0	6,069	0	0	0	0	0%
531999 PCARD CHARGE CLEARING ACCOUNT	0	0	0	0	574	0	0	0%
TOTAL MATERIALS & SUPPLIES	136,791	142,165	138,801	176,556	176,032	172,348	-4,208	-2%
MINOR EQUIPMENT & FURNITURE								
533000 EQUIPMENT MAT 500 - 4 999 99	0	0	5,643	0	0	0	0	0%
533005 MINOR EQUIPMENT	0	510	0	0	0	0	0	0%
533010 FURNITURE 500 - 4 999 99	5,591	0	18,456	0	0	0	0	0%
533020 DATA PROCESS EQP 500-4 999 99	6,297	24,980	28,626	0	17,277	0	0	0%
533030 OTHER EQUIPMENT 500-4 999 99	0	0	277	1,000	7,839	1,000	0	0%
533040 FURNITURE & EQUIP LESS 500	495	0	965	1,200	0	1,200	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	12,384	25,490	53,967	2,200	25,116	2,200	0	0%
COMMUNICATIONS								
540000 PHONE & INTERNET	6	0	0	2,880	2,880	2,880	0	0%
540030 POSTAGE	13,457	76	14,075	10,000	10,000	0	-10,000	-100%
540040 SHIPPING	178	125	643	500	264	500	0	0%
TOTAL COMMUNICATIONS	13,642	201	14,717	13,380	13,144	3,380	-10,000	-75%
TRAVEL								
542000 TRAVEL EXPENSES - ELECTED OFFI	3,569	13,142	19,546	24,100	24,100	24,100	0	0%
542010 TRAVEL EXPENSES - EMPLOYEES	67,034	86,493	116,975	114,869	86,421	88,964	-25,905	-23%
542030 MILEAGE ALLOWANCES	450	206	305	1,397	1,347	1,100	-297	-21%
TOTAL TRAVEL	71,053	99,841	136,826	140,366	111,868	114,164	-26,202	-19%
OTHER OPERATING EXPENDITURES								
544020 GENERAL LIABILITY INSURANCE EX	789,986	719,292	835,244	883,013	883,013	1,114,877	231,864	26%
544050 OPERATING CONTINGENCY RESERVE	1,011,372	908,833	273,108	750,734	700,734	750,734	0	0%
544060 OTHER SERVICES CHARGES EXPENSE	215,202	83,630	-415,074	51,200	45,255	51,200	0	0%
544090 PROPERTY INSURANCE EXPENSE	151,120	171,789	185,787	187,027	187,027	0	-187,027	-100%
544101 PUBLIC INFORMATION SEMINAR	19,530	64,657	28,082	12,809	74,307	12,509	-300	-2%
544110 SALARY ADJUSTMENT RESERVE EXPE	-29,941	104,219	52,110	250,000	75,000	250,000	0	0%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
544115 PROFESSIONAL DEVELOPMENT	1,950	2,467	1,200	7,500	1,731	3,500	-4,000	-53%
544120 SEMINARS CONTINUING EDUCATION	148,409	103,877	113,348	328,454	157,351	349,039	20,585	6%
544140 PROFESSIONAL LICENSES & MEMBER	136,231	123,221	135,805	109,085	104,617	109,478	393	0%
544210 UNDERGROUND STORAGE TANK TESTI	0	0	1,680	0	0	0	0	0%
544240 TUITION REIMBURSEMENT	280,373	278,164	295,736	300,000	300,000	300,000	0	0%
TOTAL OTHER OPERATING EXPENDITURES	2,724,232	2,560,148	1,507,026	2,879,822	2,529,037	2,941,338	61,515	2%
COMMUNITY SERVICE PROJECTS								
552000 COMMUNITY SERVICE PROJECTS	185,845	138,000	283,471	445,000	571,984	142,688	-302,312	-68%
TOTAL COMMUNITY SERVICE PROJECTS	185,845	138,000	283,471	445,000	571,984	142,688	-302,312	-68%
OTHER NON-OPERATING EXPENDITURES								
554020 BANK SVC CHRGS & CR CARD FEES	-2	0	0	0	0	0	0	0%
554050 CHANGE FUND SHORTAGE	0	0	-260	0	0	0	0	0%
554060 CASH RECEIPTS SHORT(OVER)- EXP	-14	7,299	-6	0	0	0	0	0%
554075 OTHER LOSSES	19,037	0	0	0	0	0	0	0%
554090 DAMAGES SETTLEMENTS EXPENSE	244,732	530,259	1,422,255	1,400,000	1,400,000	1,400,000	0	0%
554205 UNREALIZED LOSS ON INVESTMENTS	0	112,922	-112,922	0	0	0	0	0%
TOTAL OTHER NON-OPERATING EXPENDITURES	263,753	650,480	1,309,068	1,400,000	1,400,000	1,400,000	0	0%
GRANT MATCH								
560000 CITY GRANT MATCH	2,119	-40,000	0	0	0	0	0	0%
TOTAL GRANT MATCH	2,119	-40,000	0	0	0	0	0	0%
OPERATING TRANSFERS OUT								
570000 INTERFUND TRANSFERS (USES)	10,262,954	11,145,635	12,956,486	17,373,224	13,107,045	12,327,594	-5,045,630	-29%
570020 FUND BALANCE TRANSFERS (USES)	0	0	0	1,208,401	12,020,675	0	-1,208,401	-100%
TOTAL OPERATING TRANSFERS OUT	10,262,954	11,145,635	12,956,486	18,581,625	25,127,720	12,327,594	-6,254,031	-34%
CAPITAL EXPENDITURES								
580000 LAND	0	407,059	0	0	0	0	0	0%
580015 INTANGIBLES	0	70,700	0	0	0	0	0	0%
580020 BUILDINGS & BLDG IMPROVEMENTS	0	28,800	0	0	0	0	0	0%
580060 CARS VANS LT TRKS MOTORCYCLE	0	0	100,000	0	0	0	0	0%
580090 FURNITURE FIXTURES & EQUIPMENT	0	0	0	0	5,082	0	0	0%
580290 HEAVY EQUIPMENT	0	0	33,700	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	0	506,559	133,700	0	5,082	0	0	0%
TOTAL EXPENDITURES	**36,911,912**	**37,555,599**	**40,416,443**	**44,213,129**	**50,630,962**	**39,316,206**	**-4,896,923**	**-11%**

Goal Team 6

Non-General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	92,898,357	97,062,001	104,456,237	109,805,410	107,589,482	-2,215,928	-2%
Penalties and Interest-Delinquent Taxes	674,268	688,655	768,024	0	0	0	0%
Sales Taxes	3,497,801	3,493,004	11,566,043	14,200,000	10,435,000	-3,765,000	-27%
Franchise Fees	1,446,132	978,804	1,589,261	720,000	720,000	0	0%
Charges for Services	18,382,223	17,281,021	18,749,343	19,897,823	18,964,746	-933,077	-5%
Intergovernmental Revenues	2,084,354	1,908,241	1,835,603	1,764,019	1,712,663	-51,356	-3%
County Participation	0	0	0	0	125,930	125,930	100%
Interest	450,455	998,820	5,161,319	0	0	0	0%
Rents and Other	42,021	95,439	159,386	115,000	70,000	-45,000	-39%
Other Sources (Uses)	8,970,857	10,065,594	222,574,599	11,125,074	11,633,150	508,076	5%
SIF Revenues	61,546,784	61,070,923	62,513,463	65,920,047	66,845,934	925,887	1%
Enterprise Revenues	57,811	62,853	59,680	65,000	70,000	5,000	8%
TOTAL REVENUES	**190,051,061**	**193,705,356**	**429,432,959**	**223,612,372**	**218,166,904**	**-5,445,468**	**-2%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	2,911,273	3,164,179	3,437,642	3,551,905	3,533,169	-18,736	-1%
Employee Benefits	1,824,879	1,981,920	2,845,731	3,752,640	3,768,926	16,286	0%
Professional Services	55,742,485	51,367,513	59,222,911	63,625,382	64,798,742	1,173,360	2%
Outside Contracts	3,760,692	2,485,970	1,980,128	3,310,482	2,134,610	-1,175,872	-36%
Interfund Services	128,248	115,836	125,519	20,100	20,100	0	0%
Building Leases	135,426	141,645	138,078	145,700	148,700	3,000	2%
Fuel & Lubricants	1,690	1,475	6,680	24,600	27,100	2,500	10%
Materials & Supplies	217,281	259,594	129,639	532,532	524,274	-8,258	-2%
Maintenance & Repairs	38,915	0	0	0	0	0	0%
Minor Equipment & Furniture	101,447	571,652	67,737	148,150	148,150	0	0%
Communications	250	1,517	1,846	102,829	97,829	-5,000	-5%
Travel	18,660	10,825	16,770	41,000	41,000	0	0%
Other Operating Expenditures	2,032,259	1,874,617	3,533,355	1,872,560	1,832,560	-40,000	-2%
Community Service Projects	3,562,005	3,550,000	4,000,000	3,000,000	2,700,000	-300,000	-10%
Interest Expense	58,302,963	54,501,869	55,708,328	61,175,952	60,388,063	-787,889	-1%
Other Non-Operating Expenditures	37,451,071	49,656,371	54,324,254	52,595,238	51,243,282	-1,351,956	-3%
Operating Transfers Out	4,290,230	6,630,160	48,477,379	9,013,822	7,562,787	-1,451,035	-16%
Capital Expenditures	636,235	219,159	138,040	120,000	120,000	0	0%
TOTAL EXPENDITURES	**171,156,009**	**176,534,302**	**234,154,035**	**203,032,893**	**199,089,292**	**-3,943,601**	**-2%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401010	REAL PROPERTY TAX COLLECTIONS	92,418,357	96,582,001	103,976,237	109,325,410	107,109,482	-2,215,928	-2%
401050	SPECIAL FEES DELING TAX COLLEC	480,000	480,000	480,000	480,000	480,000	0	0%
	TOTAL PROPERTY TAXES	92,898,357	97,062,001	104,456,237	109,805,410	107,589,482	-2,215,928	-2%
	PENALTIES AND INTEREST - DELINQUENT TAXES							
401030	PENALTIES PROP TAX COLLECTION	674,268	688,655	768,024	0	0	0	0%
	TOTAL PENALTIES AND INTEREST - DELINQUENT TAXES	674,268	688,655	768,024	0	0	0	0%
	SALES TAXES							
411010	HOTEL OCCUPANCY TAX	0	0	7,670,541	11,200,000	7,735,000	-3,465,000	-31%
411040	HOTEL MOTEL TAX PENALTY INT	0	0	6,834	0	0	0	0%
411050	MOTOR VEHICLE RENTAL TAXES	3,497,801	3,493,004	3,888,667	3,000,000	2,700,000	-300,000	-10%
	TOTAL SALES TAXES	3,497,801	3,493,004	11,566,043	14,200,000	10,435,000	-3,765,000	-27%
	FRANCHISE FEES							
420240	TIME-WARNER	566,426	642,880	672,349	600,000	600,000	0	0%
420290	AT&T	147,927	110,131	106,912	120,000	120,000	0	0%
420320	ELECTRIC COMPANY	731,780	225,793	810,000	0	0	0	0%
	TOTAL FRANCHISE FEES	1,446,132	978,804	1,589,261	720,000	720,000	0	0%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	225,134	226,979	199,825	230,000	0	-230,000	-100%
440200	METER REVENUE	1,208,750	0	1,077,401	1,204,000	448,746	-755,254	-63%
443580	ENVIRONMENTAL FEES	16,843,288	17,016,527	17,222,406	18,427,823	18,480,000	52,177	0%
446020	TAX OFFICE CERTIFICATES	38,368	37,514	38,221	36,000	36,000	0	0%
450640	BANK FEES CREDIT CARD FEES	65,720	0	174,676	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	964	0	36,814	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	18,382,223	17,281,021	18,749,343	19,897,823	18,964,746	-933,077	-5%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	182,905	29,221	134,394	54,752	52,425	-2,327	-4%
460010	STATE GRANT PROCEEDS	20,634	0	0	0	0	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
460020	OTHER GRANT PROCEEDS	37,476	0	0	0	0	0	0%
460220	INTERLOCAL TAX COLLECT AGREEME	1,843,339	1,879,019	1,701,209	1,709,267	1,660,237	-49,030	-3%
	TOTAL INTERGOVERNMENTAL REVENUES	2,084,354	1,908,241	1,835,603	1,764,019	1,712,663	-51,356	-3%
	COUNTY PARTICIPATION							
460240	COUNTY PARTICIPATION	0	0	0	0	125,930	125,930	100%
	TOTAL COUNTY PARTICIPATION	0	0	0	0	125,930	125,930	100%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	450,455	998,820	5,161,319	0	0	0	0%
	TOTAL INTEREST	450,455	998,820	5,161,319	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	6,000	1,000	8,000	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	43,023	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	36,021	94,439	108,364	115,000	70,000	-45,000	-39%
	TOTAL RENTS AND OTHER	42,021	95,439	159,386	115,000	70,000	-45,000	-39%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	6,912,684	8,068,987	10,723,590	5,508,139	5,858,655	350,516	6%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	4,470,245	5,774,495	1,304,250	29%
470200	ORIGINAL ISSUES BOND PROCEEDS	0	0	151,580,000	0	0	0	0%
470210	REFUNDINGS BOND PROCEEDS	0	0	35,820,000	0	0	0	0%
470220	PREMIUM ON BONDS SOLD	0	0	16,964,113	0	0	0	0%
470240	BAB TAX CREDIT	2,058,173	1,996,607	1,684,503	1,146,690	0	-1,146,690	-100%
470320	PROCEEDS FROM THE SALE OF LAND	0	0	47,808	0	0	0	0%
494130	OTHER SOURCES OF FUNDS	0	0	5,754,585	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	8,970,857	10,065,594	222,574,599	11,125,074	11,633,150	508,076	5%
	SIF REVENUES							
404451	POS CITY - EMPLOYEE DEDUCTIONS	8,156,991	7,241,967	6,848,352	6,625,756	5,156,808	-1,468,948	-22%
404452	POS FIRE - EMPLOYEE DEDUCTIONS	2,174,484	1,993,881	1,174,800	860,618	1,020,286	159,668	19%
404453	POS POLICE - EMPLOYEE DEDUCTIO	3,894,229	3,545,648	3,783,521	2,907,966	1,589,634	-1,318,332	-45%
404454	POS RETIREES DEDUCTIONS	2,148,773	-117	0	0	0	0	0%
404461	POS CITY - EMPLOYER CONTRIB	16,357,230	17,754,726	16,596,591	17,742,847	17,949,326	206,479	1%
404462	POS FIRE - EMPLOYER CONTRIB	8,415,259	8,808,492	11,077,820	12,658,039	13,039,892	381,853	3%
404463	POS POLICE - EMPLOYER CONTRIB	6,496,920	6,944,501	7,419,576	8,769,327	12,301,392	3,532,065	40%
404467	WORKERS COMPENSATION CONTRIB	12,471,635	13,153,973	13,781,332	14,653,009	14,138,859	-514,150	-4%
404468	UNEMPLOYMENT CONTRIBUTIONS	316,341	304,654	318,383	433,817	329,527	-104,290	-24%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
404469	GROUP LIFE INSURANCE CITY CONT	469,417	253,936	223,918	468,000	473,623	5,623	1%
404470	GRP DENT CTY CONTRB-FIRE&POLIC	0	503,131	545,681	656,255	694,070	37,815	6%
404471	GRP DENT EMPLOYEE DED-FIRE&POL	1	72,332	75,290	74,789	82,518	7,729	10%
404472	GRP VISION CTY CONTRIB-FIRE&PO	0	71,531	83,953	69,624	70,000	376	1%
404489	WORKERS COMPENSATION PAYBACK	645,504	422,269	584,247	0	0	0	0%
	TOTAL SIF REVENUES	61,546,784	61,070,923	62,513,463	65,920,047	66,845,934	925,887	1%
	ENTERPRISE REVENUES							
444550	POS COBRA DEDUCTIONS	57,811	62,853	59,680	65,000	70,000	5,000	8%
	TOTAL ENTERPRISE REVENUES	57,811	62,853	59,680	65,000	70,000	5,000	8%
	TOTAL REVENUES	**190,051,061**	**193,705,356**	**429,432,959**	**223,612,372**	**218,166,904**	**-5,445,468**	**-2%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	1,933,124	1,896,469	2,077,032	2,173,996	2,152,951	-21,044	-1%
501001	COMP ABS NPO AND OPEB	-754	0	131,495	0	0	0	0%
501002	OVERTIME - CIVILIAN	14,276	18,979	16,860	18,000	12,000	-6,000	-33%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	37,547	22,660	6,434	0	0	0	0%
501006	HEALTH INCENTIVE PAY	854,870	1,054,988	1,093,083	1,275,000	1,300,000	25,000	2%
501008	INCENTIVE PAY	2,148	920	968	3,600	0	-3,600	-100%
501010	SHIFT DIFFERENTIAL - CIVILIAN	9	2	1	0	0	0	0%
501011	PART-TIME TEMPORARY	70,412	54,017	49,373	81,310	68,218	-13,092	-16%
501012	UNIFORM WAGES AND SALARIES	265	0	0	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	-624	0	0	0	0	0	0%
501030	TEMPORARY SERVICES CONTRACTS	0	0	1,851	0	0	0	0%
501200	Compensated Absences Expense	0	-42,766	19,150	0	0	0	0%
501201	Net Pension Expense	0	135,670	-664	0	0	0	0%
501202	OPEB Expense	0	23,240	42,059	0	0	0	0%
	TOTAL SALARIES & WAGES	2,911,273	3,164,179	3,437,642	3,551,905	3,533,169	-18,736	-1%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	6,346	7,209	12,073	11,009	11,034	25	0%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	2,066	1,967	2,260	2,258	2,247	-12	-1%
501102	WORKERS COMPENSATION - UNIFORM	0	10	10	0	0	0	0%
501104	LIFE INSURANCE	0	1	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	176,995	221,383	197,260	215,516	229,171	13,655	6%
501114	LIFE INSURANCE - CIVILIAN	4,133	3,788	4,091	4,290	4,186	-104	-2%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	8,584	12,120	14,131	14,374	13,585	-789	-5%
501120	OTHER EMPLOYEE BENEFITS	1,875	4,621	5,177	1,875	2,500	625	33%
501124	CITY PENSION PLAN CONTRIBUTION	275,910	132,048	160,333	317,288	315,669	-1,619	-1%
501126	POLICE PENSION PLAN CONTRIB	309	0	0	0	0	0	0%
501129	FICA CITY MATCH - CIVILIAN	152,498	163,528	177,188	139,673	138,994	-679	0%
501130	FICA MED- CITY MATCH-CIVILIAN	36,510	39,441	42,112	32,745	32,578	-167	-1%
501131	FICA CITY MATCH - UNIFORM	-5	5	0	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	3,623	3,661	3,773	0	4,000	4,000	100%
501140	RETIREES HEALTH PLAN	0	-10,142	0	13,612	14,963	1,351	10%
501150	HSA CONTRIBUTIONS	1,156,035	1,402,279	2,227,322	3,000,000	3,000,000	0	0%
	TOTAL EMPLOYEE BENEFITS	1,824,879	1,981,920	2,845,731	3,752,640	3,768,926	16,286	0%
	PROFESSIONAL SERVICES							
521010	ACOUNTING/AUDIT SERVICES	0	469	469	469	469	0	0%
521060	BOND FIN ADVISORY SERVICE	16,400	20,741	18,300	16,450	20,900	4,450	27%
521120	HEALTH CARE PROVIDERS SERVICES	35,092,356	32,552,522	35,679,387	36,100,000	38,173,855	2,073,855	6%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
521140	COURT REPORTERS	0	0	0	500	500	0	0%
521150	EXPERT WITNESSES	0	0	0	500	500	0	0%
521160	MANAGEMENT CONSULTING SERVICES	65,195	58,195	5,628,485	6,337,071	4,732,865	-1,604,206	-25%
521180	DENTAL PREMIUM	717,725	686,005	695,490	800,239	700,000	-100,239	-13%
521190	OPTICAL PREMIUM	5,308	5,387	9,579	10,000	10,000	0	0%
521200	LIFE PREMIUM	402,587	275,767	186,586	468,000	468,000	0	0%
521250	WORKERS COMP BENEFITS PAID	3,192,757	3,897,420	2,351,411	3,403,000	3,403,000	0	0%
521260	UNEMPLOYMENT BENEFITS PAID	283,833	318,343	186,895	326,153	326,153	0	0%
521370	STOP LOSS INSURANCE	3,506,744	3,990,277	4,118,233	4,500,000	5,300,000	800,000	18%
521380	PRESCRIPTION BENEFIT PAYMENTS	12,253,797	9,433,634	10,288,798	11,600,000	11,600,000	0	0%
521410	PHARMACEUTICAL ADMIN	163,273	76,183	0	0	0	0	0%
521420	EAP BENEFIT ADMINISTRATOR	35,581	44,649	51,853	53,000	55,000	2,000	4%
521505	ARBITRAGE SERVICES	6,930	7,920	0	0	0	0	0%
521840	ARBITRAGE BOND REVIEW SERVICE	0	0	7,425	10,000	7,500	-2,500	-25%
	TOTAL PROFESSIONAL SERVICES	55,742,485	51,367,513	59,222,911	63,625,382	64,798,742	1,173,360	2%
	OUTSIDE CONTRACTS							
522000	BENEFITS ADMINISTRATORS (TPA)	3,378,695	2,024,818	1,682,080	2,990,072	1,800,000	-1,190,072	-40%
522020	DATA PROCESS SERVICES CONTRACT	120,123	160,000	160,000	160,000	160,000	0	0%
522050	LEGAL NOTICES CONTRACTS	13,875	10,707	7,364	14,000	13,700	-300	-2%
522090	PRINTING SERVICES CONTRACTS	6,210	6,591	10,433	10,800	10,800	0	0%
522120	SECURITY CONTRACTS	34,432	39,185	37,415	41,000	43,500	2,500	6%
522140	TRAINING INSTRUCTION CONTRACTS	0	26	0	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	154,934	190,506	4,846	16,110	21,110	5,000	31%
522170	INTERLOCAL AGREEMENTS	48,224	51,056	60,253	58,000	65,000	7,000	12%
522290	OFFICE EQUIP MAINT CONTRACTS	4,200	3,082	17,737	20,500	20,500	0	0%
	TOTAL OUTSIDE CONTRACTS	3,760,692	2,485,970	1,980,128	3,310,482	2,134,610	-1,175,872	-36%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	2,020	6,237	20,024	17,500	17,500	0	0%
523010	MOTOR POOL USAGE FEE-INTERF SV	199	9	15	500	500	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	2,928	1,243	5,205	1,900	1,900	0	0%
523040	MAIL ROOM CHARGES	123,101	108,347	100,274	200	200	0	0%
	TOTAL INTERFUND SERVICES	128,248	115,836	125,519	20,100	20,100	0	0%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	128,578	135,510	130,598	136,000	139,000	3,000	2%
524040	OFFICE EQUIPMENT-LEASES	6,847	6,135	7,480	9,700	9,700	0	0%
	TOTAL BUILDING LEASES	135,426	141,645	138,078	145,700	148,700	3,000	2%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	1,690	1,475	6,680	24,600	27,100	2,500	10%
	TOTAL FUEL & LUBRICANTS	1,690	1,475	6,680	24,600	27,100	2,500	10%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	19,970	16,650	13,003	27,232	22,803	-4,429	-16%
531010	EQUIPMENT PURCHASE UNDER 500	2,920	10,703	12,835	15,100	10,700	-4,400	-29%
531030	PUBLICATIONS & SUBSCRIPTIONS	300	929	326	1,200	1,200	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	9,666	11,092	7,022	104,500	104,500	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	77,223	34,064	20,497	102,500	102,500	0	0%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	76,231	143,878	70,145	275,000	275,000	0	0%
531080	TRAINING MATERIALS	646	1,000	1,742	3,000	3,000	0	0%
531130	LAND MAINTENANCE SUPPLIES	15,000	9,763	0	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	1,200	496	200	2,750	2,750	0	0%
531160	RECREATIONAL SUPPLIES	12,270	0	0	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	685	1,289	344	250	821	571	228%
531220	MAINTENANCE SUPPLIES PARTS NOC	174	0	0	0	0	0	0%
531230	SAFETY GEAR	998	1,378	235	1,000	1,000	0	0%
531300	FURNITURE 1000 - 4999 99	0	3,459	0	0	0	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	24,893	0	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	0	0	3,289	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	217,281	259,594	129,639	532,532	524,274	-8,258	-2%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	38,915	0	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	38,915	0	0	0	0	0	0%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	1,313	72,005	3,135	50,000	50,000	0	0%
533005	MINOR EQUIPMENT	3,024	421,283	0	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	85	4,740	7,197	9,900	9,900	0	0%
533020	DATA PROCESS EQP 500-4 999 99	25,960	15,699	9,774	20,500	20,500	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	26,814	54,975	4,650	66,750	66,750	0	0%
533040	FURNITURE & EQUIP LESS 500	0	0	42,172	1,000	1,000	0	0%
533050	ARTWORK	44,250	2,950	810	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	101,447	571,652	67,737	148,150	148,150	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS							
540000	PHONE & INTERNET	241	1,042	1,371	2,179	2,179	0	0%
540020	WIRELESS COMMUNICATION SERVICE	0	475	475	600	600	0	0%
540030	POSTAGE	0	0	0	100,000	95,000	-5,000	-5%
540040	SHIPPING	9	0	0	50	50	0	0%
	TOTAL COMMUNICATIONS	250	1,517	1,846	102,829	97,829	-5,000	-5%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	18,659	10,825	16,770	41,000	41,000	0	0%
	TOTAL TRAVEL	18,660	10,825	16,770	41,000	41,000	0	0%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	264	5,000	6,853	7,000	7,000	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	120,968	608	0	27,474	27,474	0	0%
544090	PROPERTY INSURANCE EXPENSE	0	113	120,584	120,125	120,125	0	0%
544120	SEMINARS CONTINUING EDUCATION	7,734	5,132	5,640	12,800	12,800	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	5,340	3,272	5,032	6,000	6,000	0	0%
544150	INDIRECT COST EXPENDITURES	1,764,591	1,787,777	1,579,750	1,619,161	1,619,161	0	0%
544190	BOND/OTHER DEBT ISSUE COSTS	0	0	1,741,602	0	0	0	0%
544200	COUNCIL SPECIAL PROJECTS	113,986	53,725	53,859	80,000	40,000	-40,000	-50%
544220	FIELD TRIPS	0	0	200	0	0	0	0%
544240	TUITION REIMBURSEMENT	0	-388	-190	0	0	0	0%
545010	DEPRECIATION EXPENSE	19,378	19,378	20,025	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	2,032,259	1,874,617	3,533,355	1,872,560	1,832,560	-40,000	-2%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	3,562,005	3,550,000	4,000,000	3,000,000	2,700,000	-300,000	-10%
	TOTAL COMMUNITY SERVICE PROJECTS	3,562,005	3,550,000	4,000,000	3,000,000	2,700,000	-300,000	-10%
	INTEREST EXPENSE							
553000	INTEREST EXPENSE	58,302,963	54,501,869	55,708,328	61,175,952	60,388,063	-787,889	-1%
	TOTAL INTEREST EXPENSE	58,302,963	54,501,869	55,708,328	61,175,952	60,388,063	-787,889	-1%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554050	CHANGE FUND SHORTAGE	0	101	-180	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	37,451,071	49,507,505	54,083,450	52,246,238	50,937,032	-1,309,206	-3%
554120	BOND INTEREST EXPENSE	0	0	389,750	349,000	306,250	-42,750	-12%
554205	UNREALIZED LOSS ON INVESTMENTS	0	148,765	-148,765	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	37,451,071	49,656,371	54,324,254	52,595,238	51,243,282	-1,351,956	-3%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	4,290,230	6,630,160	7,888,590	7,517,121	5,207,588	-2,309,532	-31%
570005	TRANSFER TO PUBLIC ART	0	0	3,789	0	0	0	0%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	1,496,702	2,355,199	858,497	57%
571000	PAYMENTS TO REFUNDING ESCROW	0	0	40,585,000	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	4,290,230	6,630,160	48,477,379	9,013,822	7,562,787	-1,451,035	-16%
	CAPITAL EXPENDITURES							
580000	LAND	0	37,330	0	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	2,601	0	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	1,768	0	0	0	0	0	0%
580100	IT EQUIPMENT	71,565	0	6,470	120,000	120,000	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	240,422	41,461	59,504	0	0	0	0%
580170	SURVEYS (CWIP)	5,270	0	0	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	0	0	1,999	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	5,285	7,261	212	0	0	0	0%
580230	CITY CONSTRUCT CHARGES (CWIP)	0	0	113	0	0	0	0%
580240	TESTING (CWIP)	1,223	0	0	0	0	0	0%
580260	INSPECTIONS (CWIP)	0	2,896	0	0	0	0	0%
580270	CONSTRUCTION (CWIP)	185,323	70,189	62,954	0	0	0	0%
580280	PROJECT CONSULTING	-12,484	0	6,789	0	0	0	0%
580510	PROJECT MANAGEMENT	58,574	42,506	0	0	0	0	0%
580511	CONSTRUCTION MANAGEMENT COEP	0	1,798	0	0	0	0	0%
580530	CONSTRUCTION MANAGEMENT	0	15,718	0	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	76,688	0	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	636,235	219,159	138,040	120,000	120,000	0	0%
	TOTAL EXPENDITURES	**171,156,009**	**176,534,302**	**234,154,035**	**203,032,893**	**199,089,292**	**-3,943,601**	**-2%**

Goal Team 6

All Funds - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	252,048,258	267,876,898	296,551,454	324,188,913	329,675,635	5,486,722	2%
Penalties and Interest-Delinquent Taxes	1,963,437	2,005,570	2,349,363	0	0	0	0%
Sales Taxes	91,202,531	95,602,780	108,215,215	111,269,368	89,925,426	-21,343,942	-19%
Franchise Fees	55,045,177	54,807,750	52,053,103	53,438,813	46,185,495	-7,253,318	-14%
Charges for Services	24,903,234	23,333,828	27,977,324	26,049,784	26,076,175	26,391	0%
Fines and Forfeitures	65,916	0	0	0	0	0	0%
Licenses and Permits	18,184	10,732	6,260	14,500	11,050	-3,450	-24%
Intergovernmental Revenues	2,084,354	1,908,241	1,835,603	1,764,019	1,712,663	-51,356	-3%
County Participation	0	0	0	0	125,930	125,930	100%
Interest	750,485	1,736,954	6,491,420	500,000	100,000	-400,000	-80%
Rents and Other	635,705	694,314	1,248,222	695,000	761,228	66,228	10%
Other Sources (Uses)	29,857,414	32,603,420	252,251,793	44,792,980	49,776,522	4,983,542	11%
SIF Revenues	61,546,784	61,070,923	62,513,463	65,920,047	66,845,934	925,887	1%
Enterprise Revenues	57,811	62,853	59,680	65,000	70,000	5,000	8%
TOTAL REVENUES	**520,179,289**	**541,714,263**	**811,552,901**	**628,698,424**	**611,266,058**	**-17,432,367**	**-3%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	12,386,178	12,954,977	13,687,169	13,319,368	13,635,806	316,439	2%
Employee Benefits	8,148,802	8,177,593	8,293,832	8,611,942	10,912,698	2,300,756	27%
Contractual Services	11,748	0	0	0	0	0	0%
Professional Services	61,723,814	56,765,245	65,694,864	68,212,801	68,055,331	-157,470	0%
Outside Contracts	5,124,544	3,334,964	3,616,214	4,590,988	3,765,116	-825,872	-18%
Interfund Services	135,656	121,292	132,223	29,930	29,430	-500	-2%
Building Leases	210,799	230,072	208,088	215,360	218,360	3,000	1%
Fuel & Lubricants	2,293	1,475	6,680	24,600	27,100	2,500	10%
Materials & Supplies	354,072	401,759	268,440	709,088	696,622	-12,466	-2%
Maintenance & Repairs	38,915	0	0	0	0	0	0%
Minor Equipment & Furniture	113,830	597,142	121,704	150,350	150,350	0	0%
Communications	13,892	1,718	16,563	116,209	101,209	-15,000	-13%
Travel	89,713	110,666	153,596	181,366	155,164	-26,202	-14%
Other Operating Expenditures	4,756,491	4,434,765	5,040,381	4,752,382	4,773,897	21,515	0%
Community Service Projects	3,747,850	3,688,000	4,283,471	3,445,000	2,842,688	-602,312	-17%
Interest Expense	58,302,963	54,501,869	55,708,328	61,175,952	60,388,063	-787,889	-1%
Other Non-Operating Expenditures	37,714,824	50,306,851	55,633,322	53,995,238	52,643,282	-1,351,956	-3%
Grant Match	2,119	-40,000	0	0	0	0	0%
Operating Transfers Out	14,553,184	17,775,795	61,433,865	27,595,447	19,890,381	-7,705,067	-28%
Capital Expenditures	636,235	725,718	271,740	120,000	120,000	0	0%
TOTAL EXPENDITURES	**208,067,921**	**214,089,901**	**274,570,478**	**247,246,022**	**238,405,498**	**-8,840,524**	**-4%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401010	REAL PROPERTY TAX COLLECTIONS	251,191,629	266,812,333	295,515,767	323,208,913	328,795,635	5,586,722	2%
401020	PERSONAL PROP TAX COLLECTION	71,204	135,140	103,050	100,000	100,000	0	0%
401050	SPECIAL FEES DELING TAX COLLEC	785,426	929,425	932,637	880,000	780,000	-100,000	-11%
	TOTAL PROPERTY TAXES	252,048,258	267,876,898	296,551,454	324,188,913	329,675,635	5,486,722	2%
	PENALTIES AND INTEREST - DELINQUENT TAXES							
401030	PENALTIES PROP TAX COLLECTION	1,963,437	2,005,570	2,349,363	0	0	0	0%
	TOTAL PENALTIES AND INTEREST - DELINQUENT TAXES	1,963,437	2,005,570	2,349,363	0	0	0	0%
	SALES TAXES							
411000	SALES TAX	85,008,643	89,530,081	93,852,294	94,200,000	78,746,761	-15,453,239	-16%
411010	HOTEL OCCUPANCY TAX	0	0	7,670,541	11,200,000	7,735,000	-3,465,000	-31%
411020	MIXED BEVERAGE TAX	2,646,802	2,578,094	2,768,037	2,809,368	699,903	-2,109,465	-75%
411030	BINGO TAX	49,285	1,601	28,841	60,000	43,762	-16,238	-27%
411040	HOTEL MOTEL TAX PENALTY INT	0	0	6,834	0	0	0	0%
411050	MOTOR VEHICLE RENTAL TAXES	3,497,801	3,493,004	3,888,667	3,000,000	2,700,000	-300,000	-10%
	TOTAL SALES TAXES	91,202,531	95,602,780	108,215,215	111,269,368	89,925,426	-21,343,942	-19%
	FRANCHISE FEES							
420230	TEXAS GAS SERVICE	6,161,688	6,188,800	6,362,596	6,500,000	5,338,616	-1,161,384	-18%
420240	TIME-WARNER	3,408,180	3,857,278	4,034,101	3,900,000	3,911,563	11,563	0%
420250	EL PASO WATER UTILITIES	16,553,043	17,743,597	18,282,458	19,803,698	18,820,292	-983,406	-5%
420290	AT&T	4,189,027	3,452,566	3,135,043	3,520,000	2,683,848	-836,152	-24%
420300	ONEOK	715,946	570,455	473,484	650,000	297,228	-352,772	-54%
420320	ELECTRIC COMPANY	17,987,141	16,886,452	15,964,107	17,800,000	13,868,833	-3,931,167	-22%
420330	TELECOM FRANCHISES	3,567,293	3,675,509	3,801,314	1,265,115	1,265,115	0	0%
420340	ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	0	0	0	0	0%
	TOTAL FRANCHISE FEES	55,045,177	54,807,750	52,053,103	53,438,813	46,185,495	-7,253,318	-14%
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	-49,118	-2,156	-4,417	0	0	0	0%
405067	REIMBURSED EXPENDITURES	2,560,200	492,409	1,113,537	722,000	320,900	-401,100	-56%
430620	REIMBURSED DAMAGES	92	0	0	0	0	0	0%
431200	AMBULANCE SERVICE REVENUE	276,002	303,688	298,471	273,406	250,000	-23,406	-9%
440200	METER REVENUE	1,208,750	0	1,077,401	1,204,000	448,746	-755,254	-63%
443550	MISC CHARGES-SALES TO DEPTS	280	400	232	0	0	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
443560	INDIRECT COST RECOVERY	3,355,384	4,452,200	4,221,224	4,336,806	5,378,816	1,042,010	24%
443580	ENVIRONMENTAL FEES	16,843,288	17,016,527	17,222,406	18,427,823	18,480,000	52,177	0%
446020	TAX OFFICE CERTIFICATES	38,368	37,514	38,221	36,000	36,000	0	0%
450630	PUBLIC INFOR DISTRIBUTION FEE	5,217	5,910	10,504	5,600	7,500	1,900	34%
450635	PREP AND RELEASE OF LIENS	54,853	42,237	43,038	46,750	40,000	-6,750	-14%
450640	BANK FEES CREDIT CARD FEES	207,655	126,322	307,673	125,000	71,500	-53,500	-43%
450650	MISC NON-OPERATING REVENUES	399,862	855,778	2,646,784	370,000	541,513	171,513	46%
450730	ANNUAL REGISTRATION FEE-LOBBY	2,400	3,000	2,250	2,400	1,200	-1,200	-50%
460400	PROGRAM INCOME	0	0	1,000,000	500,000	500,000	0	0%
	TOTAL CHARGES FOR SERVICES	24,903,234	23,333,828	27,977,324	26,049,784	26,076,175	26,391	0%
	FINES AND FORFEITURES							
440600	TIME PAYMENT FEES- MUNI COURT	65,916	0	0	0	0	0	0%
	TOTAL FINES AND FORFEITURES	65,916	0	0	0	0	0	0%
	LICENSES AND PERMITS							
441230	PARADE PERMITS	3,264	0	0	0	0	0	0%
441680	HIRE EL PASO FIRST FEE	14,920	10,732	6,260	14,500	11,050	-3,450	-24%
	TOTAL LICENSES AND PERMITS	18,184	10,732	6,260	14,500	11,050	-3,450	-24%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	182,905	29,221	134,394	54,752	52,425	-2,327	-4%
460010	STATE GRANT PROCEEDS	20,634	0	0	0	0	0	0%
460020	OTHER GRANT PROCEEDS	37,476	0	0	0	0	0	0%
460220	INTERLOCAL TAX COLLECT AGREEME	1,843,339	1,879,019	1,701,209	1,709,267	1,660,237	-49,030	-3%
	TOTAL INTERGOVERNMENTAL REVENUES	2,084,354	1,908,241	1,835,603	1,764,019	1,712,663	-51,356	-3%
	COUNTY PARTICIPATION							
460240	COUNTY PARTICIPATION	0	0	0	0	125,930	125,930	100%
	TOTAL COUNTY PARTICIPATION	0	0	0	0	125,930	125,930	100%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	750,485	1,736,954	6,491,420	500,000	100,000	-400,000	-80%
	TOTAL INTEREST	750,485	1,736,954	6,491,420	500,000	100,000	-400,000	-80%
	RENTS AND OTHER							
450210	PROPERTY LEASE REVENUE	502,166	526,710	561,895	580,000	691,228	111,228	19%
450600	DONATIONS	55,129	3,331	9,652	0	0	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
450660	PENALTIES AND INTEREST	10,873	11,679	3,696	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	-13,319	13,319	54,172	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	36,021	94,439	108,577	115,000	70,000	-45,000	-39%
470400	CLAIMS SETTLEMENT	44,835	44,835	510,230	0	0	0	0%
	TOTAL RENTS AND OTHER	635,705	694,314	1,248,222	695,000	761,228	66,228	10%
	OTHER SOURCES (USES)							
431600	AIRPORT INDIRECT COST REIMBURS	1,691,408	1,665,703	1,665,703	1,303,713	1,303,713	0	0%
431610	MASS TRANSIT INDIR COST REIMB	3,679,695	3,679,695	3,679,695	3,679,695	3,679,695	0	0%
470000	INTERFUND TRANSFERS (SOURCES)	22,428,139	25,228,647	34,959,443	34,192,637	37,030,448	2,837,810	8%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	4,470,245	7,762,667	3,292,422	74%
470200	ORIGINAL ISSUES BOND PROCEEDS	0	0	151,580,000	0	0	0	0%
470210	REFUNDINGS BOND PROCEEDS	0	0	35,820,000	0	0	0	0%
470220	PREMIUM ON BONDS SOLD	0	0	16,964,113	0	0	0	0%
470240	BAB TAX CREDIT	2,058,173	1,996,607	1,684,503	1,146,690	0	-1,146,690	-100%
470300	PROCEEDS-SALE OF FIXED ASSET	0	3,175	0	0	0	0	0%
470320	PROCEEDS FROM THE SALE OF LAND	0	3,931	119,432	0	0	0	0%
470420	INSURANCE RECOVERY	0	25,662	24,320	0	0	0	0%
494130	OTHER SOURCES OF FUNDS	0	0	5,754,585	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	29,857,414	32,603,420	252,251,793	44,792,980	49,776,522	4,983,542	11%
	SIF REVENUES							
404451	POS CITY - EMPLOYEE DEDUCTIONS	8,156,991	7,241,967	6,848,352	6,625,756	5,156,808	-1,468,948	-22%
404452	POS FIRE - EMPLOYEE DEDUCTIONS	2,174,484	1,993,881	1,174,800	860,618	1,020,286	159,668	19%
404453	POS POLICE - EMPLOYEE DEDUCTIO	3,894,229	3,545,648	3,783,521	2,907,966	1,589,634	-1,318,332	-45%
404454	POS RETIREES DEDUCTIONS	2,148,773	-117	0	0	0	0	0%
404461	POS CITY - EMPLOYER CONTRIB	16,357,230	17,754,726	16,596,591	17,742,847	17,949,326	206,479	1%
404462	POS FIRE - EMPLOYER CONTRIB	8,415,259	8,808,492	11,077,820	12,658,039	13,039,892	381,853	3%
404463	POS POLICE - EMPLOYER CONTRIB	6,496,920	6,944,501	7,419,576	8,769,327	12,301,392	3,532,065	40%
404467	WORKERS COMPENSATION CONTRIB	12,471,635	13,153,973	13,781,332	14,653,009	14,138,859	-514,150	-4%
404468	UNEMPLOYMENT CONTRIBUTIONS	316,341	304,654	318,383	433,817	329,527	-104,290	-24%
404469	GROUP LIFE INSURANCE CITY CONT	469,417	253,936	223,918	468,000	473,623	5,623	1%
404470	GRP DENT CTY CONTRB-FIRE&POLIC	0	503,131	545,681	656,255	694,070	37,815	6%
404471	GRP DENT EMPLOYEE DED-FIRE&POL	1	72,332	75,290	74,789	82,518	7,729	10%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
404472	GRP VISION CTY CONTRIB-FIRE&PO	0	71,531	83,953	69,624	70,000	376	1%
404489	WORKERS COMPENSATION PAYBACK	645,504	422,269	584,247	0	0	0	0%
	TOTAL SIF REVENUES	61,546,784	61,070,923	62,513,463	65,920,047	66,845,934	925,887	1%
	ENTERPRISE REVENUES							
444550	POS COBRA DEDUCTIONS	57,811	62,853	59,680	65,000	70,000	5,000	8%
	TOTAL ENTERPRISE REVENUES	57,811	62,853	59,680	65,000	70,000	5,000	8%
	TOTAL REVENUES	**520,179,289**	**541,714,263**	**811,552,901**	**628,698,424**	**611,266,058**	**-17,432,367**	**-3%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	11,273,142	11,569,840	12,226,448	11,935,396	12,253,127	317,731	3%
501001	COMP ABS NPO AND OPEB	-754	0	131,495	0	0	0	0%
501002	OVERTIME - CIVILIAN	20,676	29,838	31,672	19,500	13,500	-6,000	-31%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	124,599	108,763	82,718	0	0	0	0%
501006	HEALTH INCENTIVE PAY	854,870	1,054,988	1,093,083	1,275,000	1,300,000	25,000	2%
501008	INCENTIVE PAY	7,267	4,910	4,750	7,200	0	-7,200	-100%
501010	SHIFT DIFFERENTIAL - CIVILIAN	37	56	55	0	0	0	0%
501011	PART-TIME TEMPORARY	105,890	69,252	53,587	81,310	68,218	-13,092	-16%
501012	UNIFORM WAGES AND SALARIES	265	0	0	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	185	965	965	962	962	0	0%
501030	TEMPORARY SERVICES CONTRACTS	0	221	1,851	0	0	0	0%
501200	Compensated Absences Expense	0	-42,766	19,150	0	0	0	0%
501201	Net Pension Expense	0	135,670	-664	0	0	0	0%
501202	OPEB Expense	0	23,240	42,059	0	0	0	0%
	TOTAL SALARIES & WAGES	12,386,178	12,954,977	13,687,169	13,319,368	13,635,806	316,439	2%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	37,466	38,675	48,041	49,441	47,941	-1,500	-3%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	12,141	12,196	13,004	13,524	13,213	-311	-2%
501102	WORKERS COMPENSATION - UNIFORM	0	10	10	0	0	0	0%
501104	LIFE INSURANCE	0	1	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	927,656	753,025	18,961	-305,600	1,127,915	1,433,514	-469%
501114	LIFE INSURANCE - CIVILIAN	20,681	20,280	20,920	21,091	20,168	-923	-4%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	61,900	62,634	67,823	62,152	71,007	8,855	14%
501120	OTHER EMPLOYEE BENEFITS	102,469	45,202	104,250	71,000	74,500	3,500	5%
501122	MISC EXPENSE ACCTS-ELEC OFFIC	41,740	40,912	38,328	0	40,928	40,928	100%
501124	CITY PENSION PLAN CONTRIBUTION	1,490,210	1,379,003	1,482,163	1,894,699	1,844,390	-50,309	-3%
501126	POLICE PENSION PLAN CONTRIB	309	0	0	0	0	0	0%
501129	FICA CITY MATCH - CIVILIAN	693,226	724,149	758,260	82,744	813,202	730,458	883%
501130	FICA MED- CITY MATCH-CIVILIAN	164,239	176,168	185,282	196,092	191,578	-4,514	-2%
501131	FICA CITY MATCH - UNIFORM	-5	5	0	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	3,623	3,661	3,773	0	4,000	4,000	100%
501140	RETIREES HEALTH PLAN	3,437,112	3,519,392	3,325,695	3,526,800	3,663,857	137,057	4%
501150	HSA CONTRIBUTIONS	1,156,035	1,402,279	2,227,322	3,000,000	3,000,000	0	0%
	TOTAL EMPLOYEE BENEFITS	8,148,802	8,177,593	8,293,832	8,611,942	10,912,698	2,300,756	27%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	11,748	0	0	0	0	0	0%
	TOTAL CONTRACTUAL SERVICES	11,748	0	0	0	0	0	0%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	250,776	230,457	227,709	310,000	220,000	-90,000	-29%
521010	ACOUNTING/AUDIT SERVICES	19,017	469	35,822	469	469	0	0%
521020	APPRAISAL SERVICES	3,370,993	3,376,438	3,575,994	3,750,000	4,157,034	407,034	11%
521040	ASSESSMENT CENTER SERVICES	9,273	5,519	8,714	10,000	10,000	0	0%
521060	BOND FIN ADVISORY SERVICE	16,400	20,741	18,300	16,450	20,900	4,450	27%
521070	COLLECTIVE BARGAINING SERVICES	8,464	4,786	2,320	40,000	40,000	0	0%
521100	EXTERNAL LEGAL COUNSEL SERVICE	2,210,274	1,665,012	2,537,711	300,000	-1,348,245	-1,648,245	-549%
521110	TITLE SEARCH SERVICES	0	0	6,694	0	0	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	35,092,356	32,552,522	35,679,387	36,100,000	38,173,855	2,073,855	6%
521130	INTERPRETER SERVICES	16,154	25,419	21,713	21,500	21,900	400	2%
521140	COURT REPORTERS	7,526	36,529	11,562	30,500	30,500	0	0%
521150	EXPERT WITNESSES	57,221	14,900	33,450	69,919	69,900	-19	0%
521160	MANAGEMENT CONSULTING SERVICES	65,195	58,195	5,628,485	6,337,071	4,732,865	-1,604,206	-25%
521180	DENTAL PREMIUM	717,725	686,005	695,490	800,239	700,000	-100,239	-13%
521190	OPTICAL PREMIUM	5,308	5,387	9,579	10,000	10,000	0	0%
521200	LIFE PREMIUM	402,587	275,767	186,586	468,000	468,000	0	0%
521210	ELECTR FRANCHISE REVIEW SVCS	0	13,893	0	20,800	20,800	0	0%
521220	GAS FRANCHISE REVIEW SERVICES	0	0	6,890	21,500	21,500	0	0%
521230	TEPHONE FRACHISE REVIEW SVCS	20,625	18,038	0	1,000	1,000	0	0%
521240	CABLE FRANCHISE REVIEW SERVICE	0	0	0	200	200	0	0%
521250	WORKERS COMP BENEFITS PAID	3,192,757	3,897,420	2,351,411	3,403,000	3,403,000	0	0%
521260	UNEMPLOYMENT BENEFITS PAID	283,833	318,343	186,895	326,153	326,153	0	0%
521370	STOP LOSS INSURANCE	3,506,744	3,990,277	4,118,233	4,500,000	5,300,000	800,000	18%
521380	PRESCRIPTION BENEFIT PAYMENTS	12,253,797	9,433,634	10,288,798	11,600,000	11,600,000	0	0%
521410	PHARMACEUTICAL ADMIN	163,273	76,183	0	0	0	0	0%
521420	EAP BENEFIT ADMINISTRATOR	35,581	44,649	51,853	53,000	55,000	2,000	4%
521505	ARBITRAGE SERVICES	6,930	7,920	0	0	0	0	0%
521510	ARBITRATION MEDIATION SVCS	10,009	5,789	1,150	10,000	10,000	0	0%
521520	INVESTIGATIVE SERVICES	998	952	2,693	3,000	3,000	0	0%
521840	ARBITRAGE BOND REVIEW SERVICE	0	0	7,425	10,000	7,500	-2,500	-25%
	TOTAL PROFESSIONAL SERVICES	61,723,814	56,765,245	65,694,864	68,212,801	68,055,331	-157,470	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS							
522000	BENEFITS ADMINISTRATORS (TPA)	3,378,695	2,024,818	1,682,080	2,990,072	1,800,000	-1,190,072	-40%
522010	BILLING COLLECT AGEN CONTRACTS	310,621	460,754	455,326	400,000	400,000	0	0%
522020	DATA PROCESS SERVICES CONTRACT	120,123	160,000	160,000	160,000	160,000	0	0%
522030	ELECTIONS CONTRACTS	391,556	0	496,810	250,000	600,000	350,000	140%
522050	LEGAL NOTICES CONTRACTS	217,759	80,583	216,756	174,476	174,176	-300	0%
522090	PRINTING SERVICES CONTRACTS	40,417	35,694	35,937	41,245	41,245	0	0%
522120	SECURITY CONTRACTS	34,432	39,185	37,415	41,000	43,500	2,500	6%
522130	TEMP EMPLOYEE SVCS CONTRACTS	8,413	8,652	7,075	11,500	11,500	0	0%
522140	TRAINING INSTRUCTION CONTRACTS	0	26	0	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	381,332	470,456	273,899	257,945	262,945	5,000	2%
522170	INTERLOCAL AGREEMENTS	236,300	51,056	232,888	243,000	250,000	7,000	3%
522290	OFFICE EQUIP MAINT CONTRACTS	4,897	3,742	18,027	21,750	21,750	0	0%
	TOTAL OUTSIDE CONTRACTS	5,124,544	3,334,964	3,616,214	4,590,988	3,765,116	-825,872	-18%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	4,224	6,237	20,024	17,500	17,500	0	0%
523010	MOTOR POOL USAGE FEE-INTERF SV	2,441	1,351	2,792	5,050	4,550	-500	-10%
523020	PRINT SHOP ALLOC-INTERFUND SVC	5,878	4,557	9,060	6,680	6,680	0	0%
523040	MAIL ROOM CHARGES	123,114	109,147	100,346	700	700	0	0%
	TOTAL INTERFUND SERVICES	135,656	121,292	132,223	29,930	29,430	-500	-2%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	128,578	135,510	130,598	136,000	139,000	3,000	2%
524005	LEASED EQUIPMENT	8,452	8,670	8,074	8,500	8,500	0	0%
524040	OFFICE EQUIPMENT-LEASES	54,869	67,067	68,452	69,960	69,960	0	0%
524060	PARKING LOTS-LEASES	900	825	825	900	900	0	0%
524120	LAND - LEASES	18,000	18,000	0	0	0	0	0%
524130	COPIER CONTRACT SERVICES	0	0	140	0	0	0	0%
	TOTAL BUILDING LEASES	210,799	230,072	208,088	215,360	218,360	3,000	1%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	2,293	1,475	6,680	24,600	27,100	2,500	10%
	TOTAL FUEL & LUBRICANTS	2,293	1,475	6,680	24,600	27,100	2,500	10%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	76,595	85,359	76,561	83,793	78,364	-5,429	-6%
531005	OTHER SUPPLIES	0	0	847	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	18,145	21,531	21,647	25,150	19,350	-5,800	-23%
531020	PROMOTIONAL SUPPLIES	2,760	3,055	1,901	0	0	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531030	PUBLICATIONS & SUBSCRIPTIONS	7,163	17,365	8,380	10,700	10,200	-500	-5%
531035	LEGAL LIBRARY AND RESEARCH EXP	7,299	5,419	18,983	67,450	66,542	-908	-1%
531040	SUPPLIES COMPUTER EQUIPMENT	12,961	13,927	15,201	108,485	108,485	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	77,437	34,064	20,775	102,500	102,500	0	0%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	82,876	152,228	74,299	278,800	278,800	0	0%
531080	TRAINING MATERIALS	1,371	1,221	2,200	3,500	3,500	0	0%
531130	LAND MAINTENANCE SUPPLIES	15,000	9,763	0	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	31,180	26,760	17,710	27,460	27,060	-400	-1%
531160	RECREATIONAL SUPPLIES	12,270	0	0	0	0	0	0%
531175	EQIPMENT MTNCE SUPPLIES	0	49	0	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	685	1,289	344	250	821	571	228%
531220	MAINTENANCE SUPPLIES PARTS NOC	174	0	0	0	0	0	0%
531230	SAFETY GEAR	998	1,378	235	1,000	1,000	0	0%
531300	FURNITURE 1000 - 4999 99	7,159	3,459	6,069	0	0	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	24,893	0	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	0	0	3,289	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	354,072	401,759	268,440	709,088	696,622	-12,466	-2%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	38,915	0	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	38,915	0	0	0	0	0	0%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	1,313	72,005	8,778	50,000	50,000	0	0%
533005	MINOR EQUIPMENT	3,024	421,793	0	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	5,676	4,740	25,653	9,900	9,900	0	0%
533020	DATA PROCESS EQP 500-4 999 99	32,258	40,679	38,400	20,500	20,500	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	26,814	54,975	4,927	67,750	67,750	0	0%
533040	FURNITURE & EQUIP LESS 500	495	0	43,137	2,200	2,200	0	0%
533050	ARTWORK	44,250	2,950	810	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	113,830	597,142	121,704	150,350	150,350	0	0%
	COMMUNICATIONS							
540000	PHONE & INTERNET	247	1,042	1,371	5,059	5,059	0	0%
540020	WIRELESS COMMUNICATION SERVICE	0	475	475	600	600	0	0%
540030	POSTAGE	13,457	76	14,075	110,000	95,000	-15,000	-14%
540040	SHIPPING	187	125	643	550	550	0	0%
	TOTAL COMMUNICATIONS	13,892	1,718	16,563	116,209	101,209	-15,000	-13%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL							
542000	TRAVEL EXPENSES - ELECTED OFFI	3,569	13,142	19,546	24,100	24,100	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	85,694	97,318	133,744	155,869	129,964	-25,905	-17%
542030	MILEAGE ALLOWANCES	450	206	305	1,397	1,100	-297	-21%
	TOTAL TRAVEL	89,713	110,666	153,596	181,366	155,164	-26,202	-14%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	790,249	724,292	842,097	890,013	1,121,877	231,864	26%
544050	OPERATING CONTINGENCY RESERVE	1,011,372	908,833	273,108	750,734	750,734	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	336,170	84,238	-415,074	78,674	78,674	0	0%
544090	PROPERTY INSURANCE EXPENSE	151,120	171,902	306,371	307,152	120,125	-187,027	-61%
544101	PUBLIC INFORMATION SEMINAR	19,530	64,657	28,082	12,809	12,509	-300	-2%
544110	SALARY ADJUSTMENT RESERVE EXPE	-29,941	104,219	52,110	250,000	250,000	0	0%
544115	PROFESSIONAL DEVELOPMENT	1,950	2,467	1,200	7,500	3,500	-4,000	-53%
544120	SEMINARS CONTINUING EDUCATION	156,142	109,009	118,988	341,254	361,839	20,585	6%
544140	PROFESSIONAL LICENSES & MEMBER	141,571	126,493	140,838	115,085	115,478	393	0%
544150	INDIRECT COST EXPENDITURES	1,764,591	1,787,777	1,579,750	1,619,161	1,619,161	0	0%
544190	BOND/OTHER DEBT ISSUE COSTS	0	0	1,741,602	0	0	0	0%
544200	COUNCIL SPECIAL PROJECTS	113,986	53,725	53,859	80,000	40,000	-40,000	-50%
544210	UNDERGROUND STORAGE TANK TESTI	0	0	1,680	0	0	0	0%
544220	FIELD TRIPS	0	0	200	0	0	0	0%
544240	TUITION REIMBURSEMENT	280,373	277,776	295,546	300,000	300,000	0	0%
545010	DEPRECIATION EXPENSE	19,378	19,378	20,025	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	4,756,491	4,434,765	5,040,381	4,752,382	4,773,897	21,515	0%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	3,747,850	3,688,000	4,283,471	3,445,000	2,842,688	-602,312	-17%
	TOTAL COMMUNITY SERVICE PROJECTS	3,747,850	3,688,000	4,283,471	3,445,000	2,842,688	-602,312	-17%
	INTEREST EXPENSE							
553000	INTEREST EXPENSE	58,302,963	54,501,869	55,708,328	61,175,952	60,388,063	-787,889	-1%
	TOTAL INTEREST EXPENSE	58,302,963	54,501,869	55,708,328	61,175,952	60,388,063	-787,889	-1%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	-2	0	0	0	0	0	0%
554050	CHANGE FUND SHORTAGE	0	101	-440	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-14	7,299	-6	0	0	0	0%
554075	OTHER LOSSES	19,037	0	0	0	0	0	0%
554090	DAMAGES SETTLEMENTS EXPENSE	244,732	530,259	1,422,255	1,400,000	1,400,000	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	37,451,071	49,507,505	54,083,450	52,246,238	50,937,032	-1,309,206	-3%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
554120	BOND INTEREST EXPENSE	0	0	389,750	349,000	306,250	-42,750	-12%
554205	UNREALIZED LOSS ON INVESTMENTS	0	261,687	-261,687	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	37,714,824	50,306,851	55,633,322	53,995,238	52,643,282	-1,351,956	-3%
	GRANT MATCH							
560000	CITY GRANT MATCH	2,119	-40,000	0	0	0	0	0%
	TOTAL GRANT MATCH	2,119	-40,000	0	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	14,553,184	17,775,795	20,845,075	24,890,345	17,535,182	-7,355,163	-30%
570005	TRANSFER TO PUBLIC ART	0	0	3,789	0	0	0	0%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	2,705,103	2,355,199	-349,904	-13%
571000	PAYMENTS TO REFUNDING ESCROW	0	0	40,585,000	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	14,553,184	17,775,795	61,433,865	27,595,447	19,890,381	-7,705,067	-28%
	CAPITAL EXPENDITURES							
580000	LAND	0	444,389	0	0	0	0	0%
580015	INTANGIBLES	0	70,700	0	0	0	0	0%
580020	BUILDINGS & BLDG IMPROVEMENTS	0	28,800	0	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	2,601	0	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	0	0	100,000	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	1,768	0	0	0	0	0	0%
580100	IT EQUIPMENT	71,565	0	6,470	120,000	120,000	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	240,422	41,461	59,504	0	0	0	0%
580170	SURVEYS (CWIP)	5,270	0	0	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	0	0	1,999	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	5,285	7,261	212	0	0	0	0%
580230	CITY CONSTRUCT CHARGES (CWIP)	0	0	113	0	0	0	0%
580240	TESTING (CWIP)	1,223	0	0	0	0	0	0%
580260	INSPECTIONS (CWIP)	0	2,896	0	0	0	0	0%
580270	CONSTRUCTION (CWIP)	185,323	70,189	62,954	0	0	0	0%
580280	PROJECT CONSULTING	-12,484	0	6,789	0	0	0	0%
580290	HEAVY EQUIPMENT	0	0	33,700	0	0	0	0%
580510	PROJECT MANAGEMENT	58,574	42,506	0	0	0	0	0%
580511	CONSTRUCTION MANAGEMENT COEP	0	1,798	0	0	0	0	0%
580530	CONSTRUCTION MANAGEMENT	0	15,718	0	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	76,688	0	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	636,235	725,718	271,740	120,000	120,000	0	0%
	TOTAL EXPENDITURES	**208,067,921**	**214,089,901**	**274,570,478**	**247,246,022**	**238,405,498**	**-8,840,524**	**-4%**

City Attorney

Mission Statement

To provide excellent quality legal services in a timely and cost effective manner in order to assist in the implementation of the Strategic Plan adopted by Mayor and Council.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	2,038,613	2,223,151	2,158,937	2,557,363	2,160,479	(396,884)	-16%
Employee Benefits	575,385	448,079	627,564	750,793	665,245	(85,549)	-11%
Contractual Services	11,748	-	-	-	-	-	0%
Professional Services	428,376	1,661,818	2,472,265	496,919	496,900	(19)	0%
Outside Contracts	115,026	131,724	15,601	2,700	2,700	-	0%
Interfund Services	-	-	-	-	-	-	0%
Building Leases	13,548	13,481	11,108	13,900	13,900	-	0%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	23,263	19,786	37,047	81,950	81,042	(908)	-1%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	11,213	-	19,188	-	-	-	0%
Communications	191	125	643	500	500	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	17,320	9,547	20,568	54,390	42,985	(11,405)	-21%
Other Operating Expenditures	25,409	25,026	25,044	21,515	33,828	12,313	57%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	244,732	312,836	372,950	400,000	400,000	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	123,495	119,560	135,827	20,000	20,000	-	0%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	***3,628,318***	***4,965,131***	***5,896,740***	***4,400,030***	***3,917,578***	***(482,451)***	**-11%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	3,414,884	4,804,712	5,849,918	4,325,277	3,845,153	(480,125)	-11%
Community Development Block Grants	47,145	38,304	49,576	54,752	52,425	(2,327)	-4%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	123,495	119,560	4,428	20,000	20,000	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	42,794	2,555	(7,181)	-	-	-	0%
Total Funds	***3,628,318***	***4,965,131***	***5,896,740***	***4,400,030***	***3,917,578***	***(482,451)***	**-11%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT
General Fund	35.80	35.87	37.75	37.75	37.08	(0.67)
Non-General Fund	6.20	6.13	4.25	4.25	4.25	-
Total Authorized	***42.00***	***42.00***	***42.00***	***42.00***	***41.33***	***(0.67)***

CITY ATTORNEY

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	62,748	60,126	131,014	357,350	357,350	172,500	-184,850	-52%
Rents and Other	20,835	20,835	486,230	0	0	0	0	0%
Other Sources (Uses)	0	25,662	24,320	0	0	0	0	0%
TOTAL REVENUES	**83,583**	**106,623**	**641,564**	**357,350**	**357,350**	**172,500**	**-184,850**	**-52%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	1,967,132	2,060,750	2,131,581	2,519,853	2,519,853	2,124,191	-395,663	-16%
Employee Benefits	566,256	576,063	617,160	738,207	738,207	653,764	-84,443	-11%
Contractual Services	11,748	0	0	0	0	0	0	0%
Professional Services	428,376	1,661,818	2,472,265	496,919	496,919	496,900	-19	0%
Outside Contracts	24	14,700	15,601	2,700	2,500	2,700	0	0%
Building Leases	13,548	13,481	11,108	13,900	11,115	13,900	0	0%
Materials & Supplies	23,263	19,786	37,047	81,950	29,118	81,042	-908	-1%
Minor Equipment & Furniture	11,213	0	19,188	0	17,277	0	0	0%
Communications	191	125	643	500	264	500	0	0%
Travel	8,828	7,011	16,140	34,390	9,822	22,985	-11,405	-33%
Other Operating Expenditures	16,079	18,583	20,409	16,858	31,362	29,171	12,313	73%
Other Non-Operating Expenditures	244,732	312,836	372,950	400,000	400,000	400,000	0	0%
Operating Transfers Out	123,495	119,560	135,827	20,000	20,000	20,000	0	0%
TOTAL EXPENDITURES	**3,414,884**	**4,804,712**	**5,849,918**	**4,325,277**	**4,276,438**	**3,845,153**	**-480,125**	**-11%**

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT								
	CHARGES FOR SERVICES								
405067	REIMBURSED EXPENDITURES	2,678	11,979	77,472	305,000	305,000	125,000	-180,000	-59%
450630	PUBLIC INFOR DISTRIBUTION FEE	5,217	5,910	10,504	5,600	5,600	7,500	1,900	34%
450635	PREP AND RELEASE OF LIENS	54,853	42,237	43,038	46,750	46,750	40,000	-6,750	-14%
	TOTAL CHARGES FOR SERVICES	62,748	60,126	131,014	357,350	357,350	172,500	-184,850	-52%
	RENTS AND OTHER								
470400	CLAIMS SETTLEMENT	20,835	20,835	486,230	0	0	0	0	0%
	TOTAL RENTS AND OTHER	20,835	20,835	486,230	0	0	0	0	0%
	OTHER SOURCES (USES)								
470420	INSURANCE RECOVERY	0	25,662	24,320	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	0	25,662	24,320	0	0	0	0	0%
	TOTAL REVENUES	**83,583**	**106,623**	**641,564**	**357,350**	**357,350**	**172,500**	**-184,850**	**-52%**

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT								
	SALARIES & WAGES								
501000	NON-UNIFORM WAGES AND SALARIES	1,940,474	2,058,765	2,098,245	2,519,853	2,519,853	2,124,191	-395,663	-16%
501002	OVERTIME - CIVILIAN	558	982	838	0	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	24,721	168	31,704	0	0	0	0	0%
501008	INCENTIVE PAY	1,380	833	790	0	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	0	1	4	0	0	0	0	0%
	TOTAL SALARIES & WAGES	1,967,132	2,060,750	2,131,581	2,519,853	2,519,853	2,124,191	-395,663	-16%
	EMPLOYEE BENEFITS								
501100	WORKERS COMPENSATION- CIVILIAN	6,439	6,600	7,327	8,619	8,619	6,575	-2,044	-24%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	2,049	2,173	2,359	2,561	2,561	2,128	-433	-17%
501108	POS CITY - EMPLOYER CONTRIB	151,600	169,402	172,496	171,415	171,415	177,134	5,719	3%
501114	LIFE INSURANCE - CIVILIAN	2,919	2,836	3,182	3,182	3,182	2,781	-401	-13%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	5,432	4,565	4,124	4,096	4,096	4,080	-16	0%
501124	CITY PENSION PLAN CONTRIBUTION	263,299	255,844	278,854	353,753	353,753	299,473	-54,280	-15%
501129	FICA CITY MATCH - CIVILIAN	107,313	106,071	119,199	157,439	157,439	130,732	-26,707	-17%
501130	FICA MED- CITY MATCH-CIVILIAN	27,205	28,572	29,621	37,141	37,141	30,860	-6,281	-17%
	TOTAL EMPLOYEE BENEFITS	566,256	576,063	617,160	738,207	738,207	653,764	-84,443	-11%
	CONTRACTUAL SERVICES								
520010	TEMPORARY SERVICES CONTRACTS	11,748	0	0	0	0	0	0	0%
	TOTAL CONTRACTUAL SERVICES	11,748	0	0	0	0	0	0	0%
	PROFESSIONAL SERVICES								
521070	COLLECTIVE BARGAINING SERVICES	8,464	4,786	2,320	40,000	40,000	40,000	0	0%
521100	EXTERNAL LEGAL COUNSEL SERVICE	323,533	1,564,822	2,407,506	300,000	300,000	300,000	0	0%
521110	TITLE SEARCH SERVICES	0	0	6,694	0	0	0	0	0%
521130	INTERPRETER SERVICES	0	2,110	0	1,000	1,000	1,000	0	0%
521140	COURT REPORTERS	7,526	36,529	11,562	30,000	30,000	30,000	0	0%
521150	EXPERT WITNESSES	57,221	14,900	33,450	69,419	69,419	69,400	-19	0%
521210	ELECTR FRANCHISE REVIEW SVCS	0	13,893	0	20,800	20,800	20,800	0	0%
521220	GAS FRANCHISE REVIEW SERVICES	0	0	6,890	21,500	21,500	21,500	0	0%
521230	TEPHONE FRACHISE REVIEW SVCS	20,625	18,038	0	1,000	1,000	1,000	0	0%
521240	CABLE FRANCHISE REVIEW SERVICE	0	0	0	200	200	200	0	0%
521510	ARBITRATION MEDIATION SVCS	10,009	5,789	1,150	10,000	10,000	10,000	0	0%
521520	INVESTIGATIVE SERVICES	998	952	2,693	3,000	3,000	3,000	0	0%
	TOTAL PROFESSIONAL SERVICES	428,376	1,661,818	2,472,265	496,919	496,919	496,900	-19	0%

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS								
522150	OUTSIDE CONTRACTS - NOC	24	14,700	15,601	2,500	2,500	2,500	0	0%
522290	OFFICE EQUIP MAINT CONTRACTS	0	0	0	200	0	200	0	0%
	TOTAL OUTSIDE CONTRACTS	24	14,700	15,601	2,700	2,500	2,700	0	0%
	BUILDING LEASES								
524040	OFFICE EQUIPMENT-LEASES	12,648	12,656	10,283	13,000	10,665	13,000	0	0%
524060	PARKING LOTS-LEASES	900	825	825	900	450	900	0	0%
	TOTAL BUILDING LEASES	13,548	13,481	11,108	13,900	11,115	13,900	0	0%
	MATERIALS & SUPPLIES								
531000	OFFICE SUPPLIES	7,414	7,763	9,870	8,000	5,630	8,000	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	5,135	909	5,487	3,000	1,974	3,000	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	2,629	4,525	2,565	3,500	2,151	3,500	0	0%
531035	LEGAL LIBRARY AND RESEARCH EXP	7,299	5,419	18,983	67,450	19,363	66,542	-908	-1%
531040	SUPPLIES COMPUTER EQUIPMENT	777	0	0	0	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	8	1,170	143	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	23,263	19,786	37,047	81,950	29,118	81,042	-908	-1%
	MINOR EQUIPMENT & FURNITURE								
533010	FURNITURE 500 - 4 999 99	5,591	0	7,579	0	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	5,621	0	11,609	0	17,277	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	11,213	0	19,188	0	17,277	0	0	0%
	COMMUNICATIONS								
540030	POSTAGE	13	0	0	0	0	0	0	0%
540040	SHIPPING	178	125	643	500	264	500	0	0%
	TOTAL COMMUNICATIONS	191	125	643	500	264	500	0	0%
	TRAVEL								
542010	TRAVEL EXPENSES - EMPLOYEES	8,828	7,011	16,140	34,390	9,822	22,985	-11,405	-33%
	TOTAL TRAVEL	8,828	7,011	16,140	34,390	9,822	22,985	-11,405	-33%
	OTHER OPERATING EXPENDITURES								
544060	OTHER SERVICES CHARGES EXPENSE	766	1,886	904	500	87	500	0	0%
544120	SEMINARS CONTINUING EDUCATION	4,002	5,192	8,519	4,358	20,358	14,943	10,585	243%
544140	PROFESSIONAL LICENSES & MEMBER	11,311	11,506	10,986	12,000	10,917	13,728	1,728	14%
	TOTAL OTHER OPERATING EXPENDITURES	16,079	18,583	20,409	16,858	31,362	29,171	12,313	73%

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES								
554090	DAMAGES SETTLEMENTS EXPENSE	244,732	312,836	372,950	400,000	400,000	400,000	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	244,732	312,836	372,950	400,000	400,000	400,000	0	0%
	OPERATING TRANSFERS OUT								
570000	INTERFUND TRANSFERS (USES)	123,495	119,560	135,827	20,000	20,000	20,000	0	0%
	TOTAL OPERATING TRANSFERS OUT	123,495	119,560	135,827	20,000	20,000	20,000	0	0%
	TOTAL EXPENDITURES	**3,414,884**	**4,804,712**	**5,849,918**	**4,325,277**	**4,276,438**	**3,845,153**	**-480,125**	**-11%**

CITY ATTORNEY

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Intergovernmental Revenues	72,960	13,903	134,394	54,752	52,425	-2,327	-4%
Other Sources (Uses)	123,495	119,560	4,428	20,000	20,000	0	0%
TOTAL REVENUES	**196,455**	**133,463**	**138,822**	**74,752**	**72,425**	**-2,327**	**-3%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	71,480	162,401	27,356	37,510	36,288	-1,221	-3%
Employee Benefits	9,129	-127,985	10,403	12,586	11,481	-1,105	-9%
Outside Contracts	115,002	117,024	0	0	0	0	0%
Travel	8,493	2,536	4,428	20,000	20,000	0	0%
Other Operating Expenditures	9,330	6,443	4,635	4,657	4,657	0	0%
TOTAL EXPENDITURES	**213,434**	**160,419**	**46,822**	**74,752**	**72,425**	**-2,327**	**-3%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	72,960	13,903	134,394	54,752	52,425	-2,327	-4%
	TOTAL INTERGOVERNMENTAL REVENUES	72,960	13,903	134,394	54,752	52,425	-2,327	-4%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	123,495	119,560	4,428	20,000	20,000	0	0%
	TOTAL OTHER SOURCES (USES)	123,495	119,560	4,428	20,000	20,000	0	0%
	TOTAL REVENUES	**196,455**	**133,463**	**138,822**	**74,752**	**72,425**	**-2,327**	**-3%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	28,661	24,595	34,537	37,510	36,288	-1,221	-3%
501001	COMP ABS NPO AND OPEB	42,794	0	0	0	0	0	0%
501008	INCENTIVE PAY	25	13	0	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	0	0	1	0	0	0	0%
501200	Compensated Absences Expense	0	-21,117	-17,323	0	0	0	0%
501201	Net Pension Expense	0	135,670	0	0	0	0	0%
501202	OPEB Expense	0	23,240	10,142	0	0	0	0%
	TOTAL SALARIES & WAGES	71,480	162,401	27,356	37,510	36,288	-1,221	-3%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	84	71	101	109	105	-4	-3%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	29	25	35	38	36	-1	-3%
501104	LIFE INSURANCE	0	1	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	2,924	1,863	2,808	4,251	3,416	-836	-20%
501114	LIFE INSURANCE - CIVILIAN	40	19	21	49	49	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	4,027	-121,641	4,857	5,270	5,099	-172	-3%
501129	FICA CITY MATCH - CIVILIAN	1,641	1,474	2,092	2,326	2,250	-76	-3%
501130	FICA MED- CITY MATCH-CIVILIAN	384	345	489	544	526	-18	-3%
501140	RETIREES HEALTH PLAN	0	-10,142	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	9,129	-127,985	10,403	12,586	11,481	-1,105	-9%
	OUTSIDE CONTRACTS							
522150	OUTSIDE CONTRACTS - NOC	115,002	117,024	0	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	115,002	117,024	0	0	0	0	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	8,492	2,536	4,428	20,000	20,000	0	0%
	TOTAL TRAVEL	8,493	2,536	4,428	20,000	20,000	0	0%
	OTHER OPERATING EXPENDITURES							
544140	PROFESSIONAL LICENSES & MEMBER	10	48	0	0	0	0	0%
544150	INDIRECT COST EXPENDITURES	9,320	6,395	4,635	4,657	4,657	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	9,330	6,443	4,635	4,657	4,657	0	0%
	TOTAL EXPENDITURES	**213,434**	**160,419**	**46,822**	**74,752**	**72,425**	**-2,327**	**-3%**

CITY ATTORNEY

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	62,748	60,126	131,014	357,350	172,500	-184,850	-52%
Intergovernmental Revenues	72,960	13,903	134,394	54,752	52,425	-2,327	-4%
Rents and Other	20,835	20,835	486,230	0	0	0	0%
Other Sources (Uses)	123,495	145,222	28,747	20,000	20,000	0	0%
TOTAL REVENUES	**280,038**	**240,085**	**780,386**	**432,102**	**244,925**	**-187,177**	**-43%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	2,038,613	2,223,151	2,158,937	2,557,363	2,160,479	-396,884	-16%
Employee Benefits	575,385	448,079	627,564	750,793	665,245	-85,549	-11%
Contractual Services	11,748	0	0	0	0	0	0%
Professional Services	428,376	1,661,818	2,472,265	496,919	496,900	-19	0%
Outside Contracts	115,026	131,724	15,601	2,700	2,700	0	0%
Building Leases	13,548	13,481	11,108	13,900	13,900	0	0%
Materials & Supplies	23,263	19,786	37,047	81,950	81,042	-908	-1%
Minor Equipment & Furniture	11,213	0	19,188	0	0	0	0%
Communications	191	125	643	500	500	0	0%
Travel	17,320	9,547	20,568	54,390	42,985	-11,405	-21%
Other Operating Expenditures	25,409	25,026	25,044	21,515	33,828	12,313	57%
Other Non-Operating Expenditures	244,732	312,836	372,950	400,000	400,000	0	0%
Operating Transfers Out	123,495	119,560	135,827	20,000	20,000	0	0%
TOTAL EXPENDITURES	**3,628,318**	**4,965,131**	**5,896,740**	**4,400,030**	**3,917,578**	**-482,451**	**-11%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	2,678	11,979	77,472	305,000	125,000	-180,000	-59%
450630	PUBLIC INFOR DISTRIBUTION FEE	5,217	5,910	10,504	5,600	7,500	1,900	34%
450635	PREP AND RELEASE OF LIENS	54,853	42,237	43,038	46,750	40,000	-6,750	-14%
450650	MISC NON-OPERATING REVENUES	0	0	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	62,748	60,126	131,014	357,350	172,500	-184,850	-52%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	72,960	13,903	134,394	54,752	52,425	-2,327	-4%
	TOTAL INTERGOVERNMENTAL REVENUES	72,960	13,903	134,394	54,752	52,425	-2,327	-4%
	RENTS AND OTHER							
470400	CLAIMS SETTLEMENT	20,835	20,835	486,230	0	0	0	0%
	TOTAL RENTS AND OTHER	20,835	20,835	486,230	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	123,495	119,560	4,428	20,000	20,000	0	0%
470420	INSURANCE RECOVERY	0	25,662	24,320	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	123,495	145,222	28,747	20,000	20,000	0	0%
	TOTAL REVENUES	**280,038**	**240,085**	**780,386**	**432,102**	**244,925**	**-187,177**	**-43%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	1,969,135	2,083,360	2,132,782	2,557,363	2,160,479	-396,884	-16%
501001	COMP ABS NPO AND OPEB	42,794	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	558	982	838	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	24,721	168	31,704	0	0	0	0%
501008	INCENTIVE PAY	1,405	846	790	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	0	1	4	0	0	0	0%
501200	Compensated Absences Expense	0	-21,117	-17,323	0	0	0	0%
501201	Net Pension Expense	0	135,670	0	0	0	0	0%
501202	OPEB Expense	0	23,240	10,142	0	0	0	0%
	TOTAL SALARIES & WAGES	2,038,613	2,223,151	2,158,937	2,557,363	2,160,479	-396,884	-16%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	6,523	6,672	7,427	8,728	6,681	-2,047	-23%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	2,077	2,198	2,394	2,599	2,165	-434	-17%
501104	LIFE INSURANCE	0	1	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	154,524	171,265	175,304	175,666	180,550	4,883	3%
501114	LIFE INSURANCE - CIVILIAN	2,960	2,856	3,202	3,231	2,830	-401	-12%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	5,432	4,565	4,124	4,096	4,080	-16	0%
501124	CITY PENSION PLAN CONTRIBUTION	267,326	134,202	283,711	359,023	304,571	-54,452	-15%
501129	FICA CITY MATCH - CIVILIAN	108,954	107,546	121,291	159,765	132,982	-26,783	-17%
501130	FICA MED- CITY MATCH-CIVILIAN	27,589	28,916	30,110	37,685	31,386	-6,299	-17%
501140	RETIREES HEALTH PLAN	0	-10,142	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	575,385	448,079	627,564	750,793	665,245	-85,549	-11%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	11,748	0	0	0	0	0	0%
	TOTAL CONTRACTUAL SERVICES	11,748	0	0	0	0	0	0%
	PROFESSIONAL SERVICES							
521070	COLLECTIVE BARGAINING SERVICES	8,464	4,786	2,320	40,000	40,000	0	0%
521100	EXTERNAL LEGAL COUNSEL SERVICE	323,533	1,564,822	2,407,506	300,000	300,000	0	0%
521110	TITLE SEARCH SERVICES	0	0	6,694	0	0	0	0%
521130	INTERPRETER SERVICES	0	2,110	0	1,000	1,000	0	0%
521140	COURT REPORTERS	7,526	36,529	11,562	30,000	30,000	0	0%
521150	EXPERT WITNESSES	57,221	14,900	33,450	69,419	69,400	-19	0%
521210	ELECTR FRANCHISE REVIEW SVCS	0	13,893	0	20,800	20,800	0	0%
521220	GAS FRANCHISE REVIEW SERVICES	0	0	6,890	21,500	21,500	0	0%

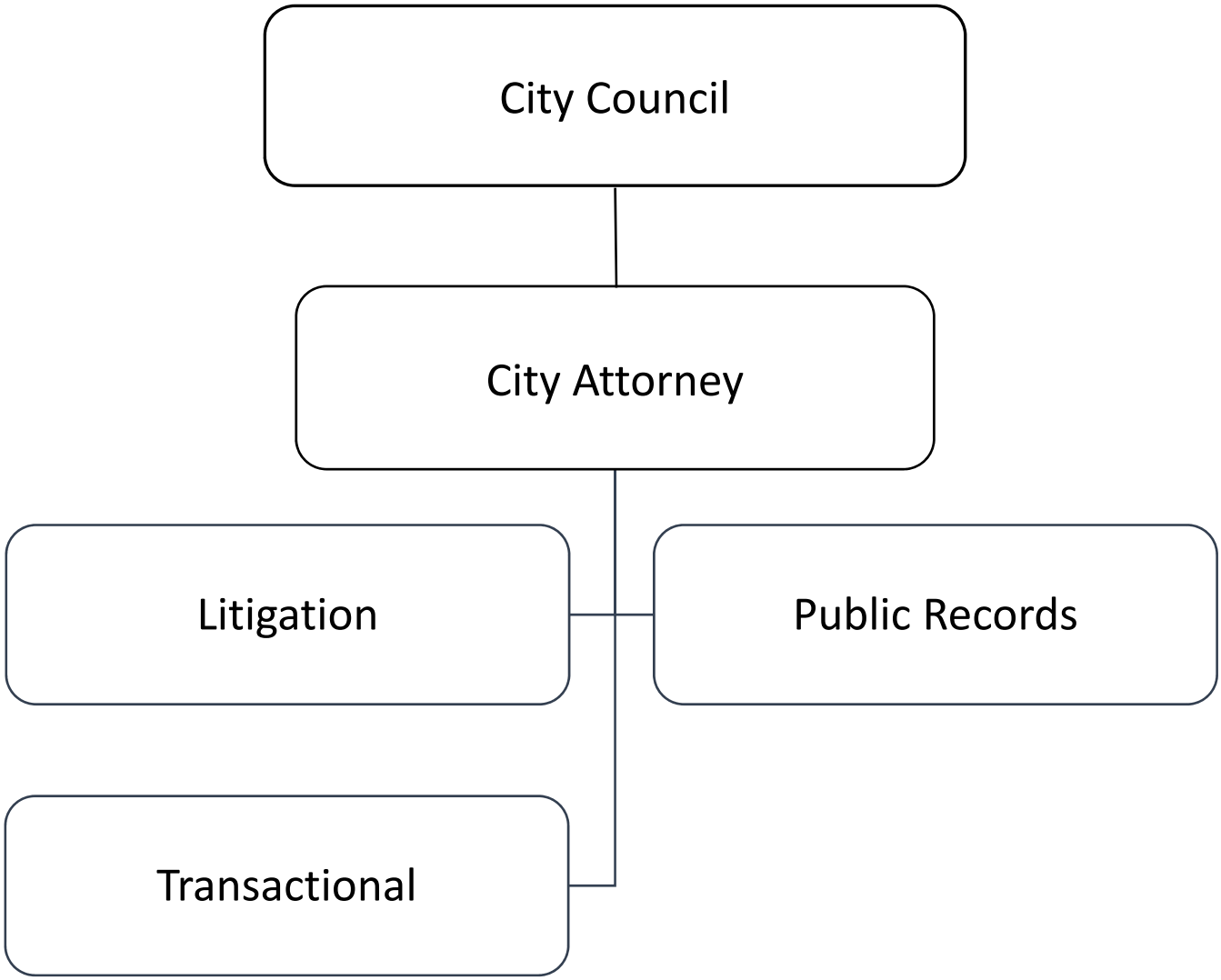
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
521230	TEPHONE FRACHISE REVIEW SVCS	20,625	18,038	0	1,000	1,000	0	0%
521240	CABLE FRANCHISE REVIEW SERVICE	0	0	0	200	200	0	0%
521510	ARBITRATION MEDIATION SVCS	10,009	5,789	1,150	10,000	10,000	0	0%
521520	INVESTIGATIVE SERVICES	998	952	2,693	3,000	3,000	0	0%
	TOTAL PROFESSIONAL SERVICES	428,376	1,661,818	2,472,265	496,919	496,900	-19	0%
	OUTSIDE CONTRACTS							
522150	OUTSIDE CONTRACTS - NOC	115,026	131,724	15,601	2,500	2,500	0	0%
522290	OFFICE EQUIP MAINT CONTRACTS	0	0	0	200	200	0	0%
	TOTAL OUTSIDE CONTRACTS	115,026	131,724	15,601	2,700	2,700	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	12,648	12,656	10,283	13,000	13,000	0	0%
524060	PARKING LOTS-LEASES	900	825	825	900	900	0	0%
	TOTAL BUILDING LEASES	13,548	13,481	11,108	13,900	13,900	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	7,414	7,763	9,870	8,000	8,000	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	5,135	909	5,487	3,000	3,000	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	2,629	4,525	2,565	3,500	3,500	0	0%
531035	LEGAL LIBRARY AND RESEARCH EXP	7,299	5,419	18,983	67,450	66,542	-908	-1%
531040	SUPPLIES COMPUTER EQUIPMENT	777	0	0	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	8	1,170	143	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	23,263	19,786	37,047	81,950	81,042	-908	-1%
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	5,591	0	7,579	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	5,621	0	11,609	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	11,213	0	19,188	0	0	0	0%
	COMMUNICATIONS							
540030	POSTAGE	13	0	0	0	0	0	0%
540040	SHIPPING	178	125	643	500	500	0	0%
	TOTAL COMMUNICATIONS	191	125	643	500	500	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	17,320	9,547	20,568	54,390	42,985	-11,405	-21%
	TOTAL TRAVEL	17,320	9,547	20,568	54,390	42,985	-11,405	-21%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	766	1,886	904	500	500	0	0%
544120	SEMINARS CONTINUING EDUCATION	4,002	5,192	8,519	4,358	14,943	10,585	243%
544140	PROFESSIONAL LICENSES & MEMBER	11,321	11,554	10,986	12,000	13,728	1,728	14%
544150	INDIRECT COST EXPENDITURES	9,320	6,395	4,635	4,657	4,657	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	25,409	25,026	25,044	21,515	33,828	12,313	57%
	OTHER NON-OPERATING EXPENDITURES							
554090	DAMAGES SETTLEMENTS EXPENSE	244,732	312,836	372,950	400,000	400,000	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	244,732	312,836	372,950	400,000	400,000	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	123,495	119,560	135,827	20,000	20,000	0	0%
	TOTAL OPERATING TRANSFERS OUT	123,495	119,560	135,827	20,000	20,000	0	0%
	TOTAL EXPENDITURES	**3,628,318**	**4,965,131**	**5,896,740**	**4,400,030**	**3,917,578**	**-482,451**	**-11%**

City Attorney
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	37.75	37.08	(0.67)
Non-General Fund	4.25	4.25	0.00
Total Authorized	**42.00**	**41.33**	**(0.67)**

City Attorney
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Admin Spec	0.00	0.00	1.00
Assistant City Attorney	15.00	15.00	14.50
City Attorney	1.00	1.00	1.00
Deputy City Attor	1.00	1.00	1.00
Legal/Contract Secretary	5.00	5.00	4.00
Legislative Attorney	1.00	1.00	0.83
Office Assistant	2.00	1.00	0.00
Office Manager	1.00	1.00	1.00
Paralegal	5.00	6.00	6.00
Pub Records Coord	2.00	2.00	3.00
Public Records Supervisor	0.00	1.00	1.00
Real Estate Specialist	2.00	0.00	0.00
Senior Assistant City Attorney	4.00	4.00	4.00
Senior Office Assistant	1.00	2.00	2.00
Senior Paralegal	1.00	1.00	1.00
Trial Section Supervisor	1.00	1.00	1.00
Grand Total	**42.00**	**42.00**	**41.33**

City Clerk

Mission Statement

To support transparent and inclusive government by providing access to City Council meetings, governmental records, and election services to the El Paso Community so they can participate in city government.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	241,974	328,936	338,877	354,400	356,936	2,536	1%
Employee Benefits	84,726	116,392	129,997	141,872	135,254	(6,618)	-5%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	16,154	23,184	21,713	20,500	20,900	400	2%
Outside Contracts	579,256	70,985	687,440	402,326	752,326	350,000	87%
Interfund Services	300	83	-	800	800	-	0%
Building Leases	3,640	4,000	3,794	4,000	4,000	-	0%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	2,459	2,871	2,798	4,340	3,940	(400)	-9%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	495	-	6,608	1,200	1,200	-	0%
Communications	-	-	-	-	-	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	704	-	33	1,129	1,129	-	0%
Other Operating Expenditures	12,626	6,450	7,118	17,271	17,271	-	0%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	-	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	-	-	-	0%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	***942,334***	***552,901***	***1,198,377***	***947,838***	***1,293,756***	***345,918***	**36%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	942,334	552,901	1,198,377	947,838	1,293,756	345,918	36%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***942,334***	***552,901***	***1,198,377***	***947,838***	***1,293,756***	***345,918***	**36%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	6.00	6.00	7.00	7.00	7.00	-	
Non-General Fund	-	-	-	-	-	-	
Total Authorized	***6.00***	***6.00***	***7.00***	***7.00***	***7.00***	**-**	

CITY CLERK

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	12,188	21,564	47,311	0	0	0	0	0%
TOTAL REVENUES	**12,188**	**21,564**	**47,311**	**0**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	241,974	328,936	338,877	354,400	354,400	356,936	2,536	1%
Employee Benefits	84,726	116,392	129,997	141,872	141,872	135,254	-6,618	-5%
Professional Services	16,154	23,184	21,713	20,500	20,500	20,900	400	2%
Outside Contracts	579,256	70,985	687,440	402,326	402,326	752,326	350,000	87%
Interfund Services	300	83	0	800	0	800	0	0%
Building Leases	3,640	4,000	3,794	4,000	4,000	4,000	0	0%
Materials & Supplies	2,459	2,871	2,798	4,340	3,016	3,940	-400	-9%
Minor Equipment & Furniture	495	0	6,608	1,200	0	1,200	0	0%
Travel	704	0	33	1,129	50	1,129	0	0%
Other Operating Expenditures	12,626	6,450	7,118	17,271	12,700	17,271	0	0%
TOTAL EXPENDITURES	**942,334**	**552,901**	**1,198,377**	**947,838**	**938,864**	**1,293,756**	**345,918**	**36%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405067 REIMBURSED EXPENDITURES	1,171	18,564	47,311	0	0	0	0	0%
450650 MISC NON-OPERATING REVENUES	11,017	3,000	0	0	0	0	0	0%
TOTAL CHARGES FOR SERVICES	12,188	21,564	47,311	0	0	0	0	0%
TOTAL REVENUES	**12,188**	**21,564**	**47,311**	**0**	**0**	**0**	**0**	**0%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	241,767	322,351	337,758	352,900	352,900	355,436	2,536	1%
501002 OVERTIME - CIVILIAN	57	211	769	1,500	1,500	1,500	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	0	6,000	0	0	0	0	0	0%
501008 INCENTIVE PAY	150	375	350	0	0	0	0	0%
TOTAL SALARIES & WAGES	241,974	328,936	338,877	354,400	354,400	356,936	2,536	1%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	804	1,102	1,207	1,282	1,282	1,299	16	1%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	240	342	336	357	357	361	4	1%
501108 POS CITY - EMPLOYER CONTRIB	32,000	43,654	51,654	57,918	57,918	50,798	-7,121	-12%
501114 LIFE INSURANCE - CIVILIAN	534	623	623	623	623	623	0	0%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	0	4,189	4,212	4,200	4,200	3,877	-323	-8%
501124 CITY PENSION PLAN CONTRIBUTION	33,991	43,099	47,566	50,173	50,173	50,694	522	1%
501129 FICA CITY MATCH - CIVILIAN	13,906	18,951	19,774	22,140	22,140	22,370	230	1%
501130 FICA MED- CITY MATCH-CIVILIAN	3,252	4,432	4,625	5,178	5,178	5,232	54	1%
TOTAL EMPLOYEE BENEFITS	84,726	116,392	129,997	141,872	141,872	135,254	-6,618	-5%
PROFESSIONAL SERVICES								
521130 INTERPRETER SERVICES	16,154	23,184	21,713	20,500	20,500	20,900	400	2%
TOTAL PROFESSIONAL SERVICES	16,154	23,184	21,713	20,500	20,500	20,900	400	2%
OUTSIDE CONTRACTS								
522030 ELECTIONS CONTRACTS	391,556	0	496,810	250,000	250,000	600,000	350,000	140%
522050 LEGAL NOTICES CONTRACTS	187,641	67,088	190,630	150,426	150,426	150,426	0	0%
522090 PRINTING SERVICES CONTRACTS	60	3,896	0	1,900	1,900	1,900	0	0%
TOTAL OUTSIDE CONTRACTS	579,256	70,985	687,440	402,326	402,326	752,326	350,000	87%
INTERFUND SERVICES								
523010 MOTOR POOL USAGE FEE-INTERF SV	300	21	0	300	0	300	0	0%
523020 PRINT SHOP ALLOC-INTERFUND SVC	0	62	0	500	0	500	0	0%
TOTAL INTERFUND SERVICES	300	83	0	800	0	800	0	0%
BUILDING LEASES								
524040 OFFICE EQUIPMENT-LEASES	3,640	4,000	3,794	4,000	4,000	4,000	0	0%
TOTAL BUILDING LEASES	3,640	4,000	3,794	4,000	4,000	4,000	0	0%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	2,114	2,369	2,427	3,440	2,440	3,440	0	0%
531030 PUBLICATIONS & SUBSCRIPTIONS	0	0	272	300	150	300	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	345	503	98	600	426	200	-400	-67%
TOTAL MATERIALS & SUPPLIES	2,459	2,871	2,798	4,340	3,016	3,940	-400	-9%
MINOR EQUIPMENT & FURNITURE								
533000 EQUIPMENT MAT 500 - 4 999 99	0	0	5,643	0	0	0	0	0%
533040 FURNITURE & EQUIP LESS 500	495	0	965	1,200	0	1,200	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	495	0	6,608	1,200	0	1,200	0	0%
TRAVEL								
542010 TRAVEL EXPENSES - EMPLOYEES	704	0	0	1,029	0	1,029	0	0%
542030 MILEAGE ALLOWANCES	0	0	33	100	50	100	0	0%
TOTAL TRAVEL	704	0	33	1,129	50	1,129	0	0%
OTHER OPERATING EXPENDITURES								
544060 OTHER SERVICES CHARGES EXPENSE	11,525	5,275	5,918	15,700	11,700	15,700	0	0%
544120 SEMINARS CONTINUING EDUCATION	832	647	752	1,071	500	1,071	0	0%
544140 PROFESSIONAL LICENSES & MEMBER	269	528	448	500	500	500	0	0%
TOTAL OTHER OPERATING EXPENDITURES	12,626	6,450	7,118	17,271	12,700	17,271	0	0%
TOTAL EXPENDITURES	**942,334**	**552,901**	**1,198,377**	**947,838**	**938,864**	**1,293,756**	**345,918**	**36%**

CITY CLERK

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY SOURCE							
	Interest	21,179	0	0	0	0	0	0%
	TOTAL REVENUES	**21,179**	**0**	**0**	**0**	**0**	**0**	**0%**
	EXPENDITURES BY CATEGORY							
	TOTAL EXPENDITURES	**0**	**0**	**0**	**0**	**0**	**0**	**0%**
	REVENUE BY ACCOUNT							
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	21,179	0	0	0	0	0	0%
	TOTAL INTEREST	21,179	0	0	0	0	0	0%
	TOTAL REVENUES	**21,179**	**0**	**0**	**0**	**0**	**0**	**0%**
	EXPENDITURES BY ACCOUNT							
	TOTAL EXPENDITURES	**0**	**0**	**0**	**0**	**0**	**0**	**0%**

CITY CLERK

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	12,188	21,564	47,311	0	0	0	0%
Interest	21,179	0	0	0	0	0	0%
TOTAL REVENUES	**33,367**	**21,564**	**47,311**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	241,974	328,936	338,877	354,400	356,936	2,536	1%
Employee Benefits	84,726	116,392	129,997	141,872	135,254	-6,618	-5%
Professional Services	16,154	23,184	21,713	20,500	20,900	400	2%
Outside Contracts	579,256	70,985	687,440	402,326	752,326	350,000	87%
Interfund Services	300	83	0	800	800	0	0%
Building Leases	3,640	4,000	3,794	4,000	4,000	0	0%
Materials & Supplies	2,459	2,871	2,798	4,340	3,940	-400	-9%
Minor Equipment & Furniture	495	0	6,608	1,200	1,200	0	0%
Travel	704	0	33	1,129	1,129	0	0%
Other Operating Expenditures	12,626	6,450	7,118	17,271	17,271	0	0%
TOTAL EXPENDITURES	**942,334**	**552,901**	**1,198,377**	**947,838**	**1,293,756**	**345,918**	**36%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	1,171	18,564	47,311	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	11,017	3,000	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	12,188	21,564	47,311	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	21,179	0	0	0	0	0	0%
	TOTAL INTEREST	21,179	0	0	0	0	0	0%
	TOTAL REVENUES	**33,367**	**21,564**	**47,311**	**0**	**0**	**0**	**0%**

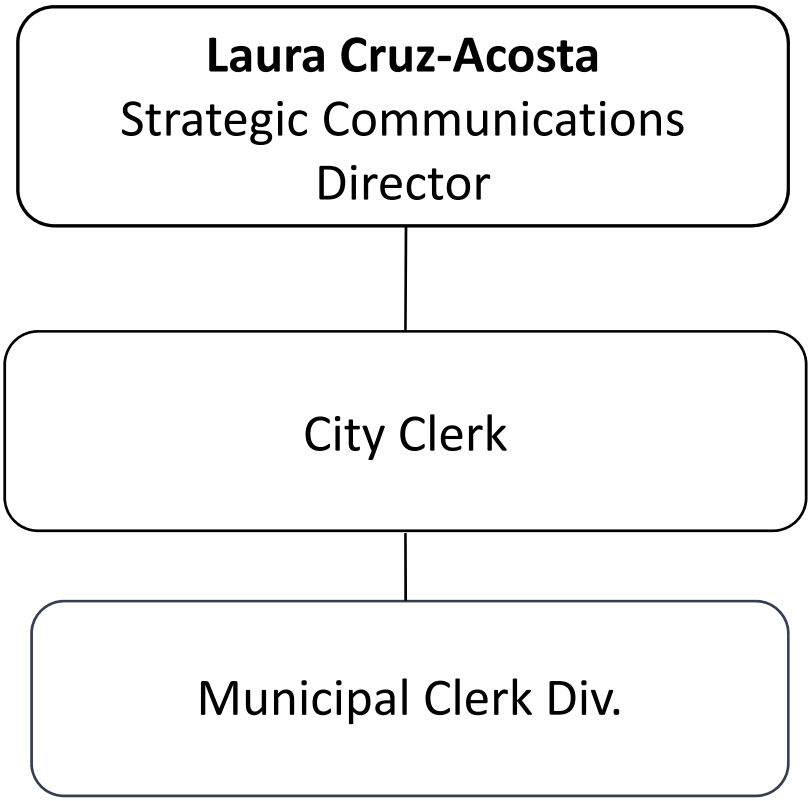
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	241,767	322,351	337,758	352,900	355,436	2,536	1%
501002	OVERTIME - CIVILIAN	57	211	769	1,500	1,500	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	0	6,000	0	0	0	0	0%
501008	INCENTIVE PAY	150	375	350	0	0	0	0%
	TOTAL SALARIES & WAGES	241,974	328,936	338,877	354,400	356,936	2,536	1%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	804	1,102	1,207	1,282	1,299	16	1%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	240	342	336	357	361	4	1%
501108	POS CITY - EMPLOYER CONTRIB	32,000	43,654	51,654	57,918	50,798	-7,121	-12%
501114	LIFE INSURANCE - CIVILIAN	534	623	623	623	623	0	0%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	0	4,189	4,212	4,200	3,877	-323	-8%
501124	CITY PENSION PLAN CONTRIBUTION	33,991	43,099	47,566	50,173	50,694	522	1%
501129	FICA CITY MATCH - CIVILIAN	13,906	18,951	19,774	22,140	22,370	230	1%
501130	FICA MED- CITY MATCH-CIVILIAN	3,252	4,432	4,625	5,178	5,232	54	1%
	TOTAL EMPLOYEE BENEFITS	84,726	116,392	129,997	141,872	135,254	-6,618	-5%
	CONTRACTUAL SERVICES							
	PROFESSIONAL SERVICES							
521130	INTERPRETER SERVICES	16,154	23,184	21,713	20,500	20,900	400	2%
	TOTAL PROFESSIONAL SERVICES	16,154	23,184	21,713	20,500	20,900	400	2%
	OUTSIDE CONTRACTS							
522030	ELECTIONS CONTRACTS	391,556	0	496,810	250,000	600,000	350,000	140%
522050	LEGAL NOTICES CONTRACTS	187,641	67,088	190,630	150,426	150,426	0	0%
522090	PRINTING SERVICES CONTRACTS	60	3,896	0	1,900	1,900	0	0%
	TOTAL OUTSIDE CONTRACTS	579,256	70,985	687,440	402,326	752,326	350,000	87%
	INTERFUND SERVICES							
523010	MOTOR POOL USAGE FEE-INTERF SV	300	21	0	300	300	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	0	62	0	500	500	0	0%
	TOTAL INTERFUND SERVICES	300	83	0	800	800	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	3,640	4,000	3,794	4,000	4,000	0	0%
	TOTAL BUILDING LEASES	3,640	4,000	3,794	4,000	4,000	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	2,114	2,369	2,427	3,440	3,440	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	0	0	272	300	300	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	345	503	98	600	200	-400	-67%
	TOTAL MATERIALS & SUPPLIES	2,459	2,871	2,798	4,340	3,940	-400	-9%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	0	0	5,643	0	0	0	0%
533040	FURNITURE & EQUIP LESS 500	495	0	965	1,200	1,200	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	495	0	6,608	1,200	1,200	0	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	704	0	0	1,029	1,029	0	0%
542030	MILEAGE ALLOWANCES	0	0	33	100	100	0	0%
	TOTAL TRAVEL	704	0	33	1,129	1,129	0	0%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	11,525	5,275	5,918	15,700	15,700	0	0%
544120	SEMINARS CONTINUING EDUCATION	832	647	752	1,071	1,071	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	269	528	448	500	500	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	12,626	6,450	7,118	17,271	17,271	0	0%
	TOTAL EXPENDITURES	**942,334**	**552,901**	**1,198,377**	**947,838**	**1,293,756**	**345,918**	**36%**

City Clerk
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	7.00	7.00	0.00
Non-General Fund	0.00	0.00	0.00
Total Authorized	**7.00**	**7.00**	**0.00**

City Clerk
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Administrative Assistant	1.00	1.00	1.00
Assistant Municipal Clerk	1.00	1.00	1.00
City Clerk	1.00	1.00	1.00
Customer Relations Clerk	0.00	0.00	1.00
Secretary	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	0.00
Senior Secretary	1.00	1.00	1.00
Sign Language Interpreter	1.00	1.00	1.00
Grand Total	**7.00**	**7.00**	**7.00**

City Manager

Mission Statement

Provides professional recommendations to, and implements the policies and direction of Council. Ensures high quality services, fosters economic and fiscal sustainability; and enhances the City's reputation as a high performing organization that operates in a manner consistent with its mission and values.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	2,205,427	2,233,425	2,460,019	2,518,534	2,432,140	(86,394)	-3%
Employee Benefits	695,841	669,704	778,024	836,178	924,967	88,789	11%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	125	-	-	-	-	0%
Outside Contracts	145,890	182,855	150,665	182,635	179,635	(3,000)	-2%
Interfund Services	2,791	1,444	330	500	500	-	0%
Building Leases	14,499	19,803	19,916	18,160	18,160	-	0%
Fuel & Lubricants	603	-	-	-	-	-	0%
Materials & Supplies	49,576	59,012	41,024	41,000	38,600	(2,400)	-6%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	-	-	277	1,000	1,000	-	0%
Communications	13,445	76	14,075	10,000	-	(10,000)	-100%
Utilities	-	-	-	-	-	-	0%
Travel	33,624	56,060	49,988	43,297	42,000	(1,297)	-3%
Other Operating Expenditures	45,831	39,481	40,662	40,635	47,300	6,665	16%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	-	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	-	-	-	0%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	***3,207,529***	***3,261,984***	***3,554,980***	***3,691,939***	***3,684,302***	***(7,637)***	**0%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	3,207,529	3,261,984	3,554,980	3,691,939	3,684,302	(7,637)	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***3,207,529***	***3,261,984***	***3,554,980***	***3,691,939***	***3,684,302***	***(7,637)***	**0%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	33.63	35.56	35.56	36.08	36.84	0.76	
Non-General Fund	4.87	4.54	4.54	4.42	3.16	(1.26)	
Total Authorized	***38.50***	***40.10***	***40.10***	***40.50***	***40.00***	***(0.50)***	

CITY MANAGER

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	0	475	-528	0	0	0	0	0%
Rents and Other	0	0	512	0	0	0	0	0%
TOTAL REVENUES	**0**	**475**	**-16**	**0**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	2,205,427	2,233,425	2,460,019	2,518,534	2,518,534	2,432,140	-86,394	-3%
Employee Benefits	695,841	669,704	778,024	836,178	836,178	924,967	88,789	11%
Professional Services	0	125	0	0	0	0	0	0%
Outside Contracts	145,890	182,855	150,665	182,635	182,635	179,635	-3,000	-2%
Interfund Services	2,791	1,444	330	500	500	500	0	0%
Building Leases	14,499	19,803	19,916	18,160	18,160	18,160	0	0%
Fuel & Lubricants	603	0	0	0	0	0	0	0%
Materials & Supplies	49,576	59,012	41,024	41,000	31,000	38,600	-2,400	-6%
Minor Equipment & Furniture	0	0	277	1,000	7,839	1,000	0	0%
Communications	13,445	76	14,075	10,000	10,000	0	-10,000	-100%
Travel	33,624	56,060	49,988	43,297	50,297	42,000	-1,297	-3%
Other Operating Expenditures	45,831	39,481	40,662	40,635	36,796	47,300	6,665	16%
TOTAL EXPENDITURES	**3,207,529**	**3,261,984**	**3,554,980**	**3,691,939**	**3,691,939**	**3,684,302**	**-7,637**	**0%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405060 Reimbursed Overtime	0	0	-4,417	0	0	0	0	0%
405067 REIMBURSED EXPENDITURES	0	475	3,888	0	0	0	0	0%
TOTAL CHARGES FOR SERVICES	0	475	-528	0	0	0	0	0%
RENTS AND OTHER								
450600 DONATIONS	0	0	512	0	0	0	0	0%
TOTAL RENTS AND OTHER	0	0	512	0	0	0	0	0%
TOTAL REVENUES	**0**	**475**	**-16**	**0**	**0**	**0**	**0**	**0%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	2,193,008	2,206,278	2,456,071	2,513,972	2,513,972	2,431,178	-82,794	-3%
501002 OVERTIME - CIVILIAN	133	0	610	0	0	0	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	9,403	25,158	1,471	0	0	0	0	0%
501008 INCENTIVE PAY	1,107	1,023	900	3,600	3,600	0	-3,600	-100%
501010 SHIFT DIFFERENTIAL - CIVILIAN	0	0	1	0	0	0	0	0%
501011 PART-TIME TEMPORARY	589	0	0	0	0	0	0	0%
501020 EQUIPMENT ALLOWANCE	1,187	965	965	962	962	962	0	0%
TOTAL SALARIES & WAGES	2,205,427	2,233,425	2,460,019	2,518,534	2,518,534	2,432,140	-86,394	-3%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	7,250	7,421	8,516	8,789	8,789	9,751	962	11%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	2,296	2,301	2,469	2,574	2,574	2,758	184	7%
501108 POS CITY - EMPLOYER CONTRIB	127,053	148,020	158,477	180,360	180,360	223,411	43,051	24%
501114 LIFE INSURANCE - CIVILIAN	2,712	2,868	2,771	2,781	2,781	2,771	-11	0%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	26,782	23,869	23,759	21,750	21,750	25,350	3,600	17%
501120 OTHER EMPLOYEE BENEFITS	96,844	38,662	96,790	65,375	65,375	67,000	1,625	2%
501124 CITY PENSION PLAN CONTRIBUTION	279,265	296,010	323,110	361,644	361,644	387,427	25,784	7%
501129 FICA CITY MATCH - CIVILIAN	121,429	119,163	127,610	155,583	155,583	166,515	10,933	7%
501130 FICA MED- CITY MATCH-CIVILIAN	32,209	31,390	34,523	37,323	37,323	39,984	2,661	7%
TOTAL EMPLOYEE BENEFITS	695,841	669,704	778,024	836,178	836,178	924,967	88,789	11%
PROFESSIONAL SERVICES								
521130 INTERPRETER SERVICES	0	125	0	0	0	0	0	0%
TOTAL PROFESSIONAL SERVICES	0	125	0	0	0	0	0	0%
OUTSIDE CONTRACTS								
522050 LEGAL NOTICES CONTRACTS	16,233	2,688	18,763	10,000	10,000	10,000	0	0%
522090 PRINTING SERVICES CONTRACTS	33,656	24,556	24,886	27,000	27,000	27,000	0	0%
522130 TEMP EMPLOYEE SVCS CONTRACTS	8,413	6,802	4,424	9,000	9,000	9,000	0	0%
522150 OUTSIDE CONTRACTS - NOC	87,588	148,808	102,302	136,635	136,635	133,635	-3,000	-2%
522290 OFFICE EQUIP MAINT CONTRACTS	0	0	290	0	0	0	0	0%
TOTAL OUTSIDE CONTRACTS	145,890	182,855	150,665	182,635	182,635	179,635	-3,000	-2%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	2,204	0	0	0	0	0	0	0%
523010 MOTOR POOL USAGE FEE-INTERF SV	465	133	0	0	0	0	0	0%
523020 PRINT SHOP ALLOC-INTERFUND SVC	123	1,311	330	500	500	500	0	0%
TOTAL INTERFUND SERVICES	2,791	1,444	330	500	500	500	0	0%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
BUILDING LEASES								
524040 OFFICE EQUIPMENT-LEASES	14,499	19,803	19,916	18,160	18,160	18,160	0	0%
TOTAL BUILDING LEASES	14,499	19,803	19,916	18,160	18,160	18,160	0	0%
FUEL & LUBRICANTS								
530010 GASOLINE - UNLEADED	603	0	0	0	0	0	0	0%
TOTAL FUEL & LUBRICANTS	603	0	0	0	0	0	0	0%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	12,149	25,705	18,243	15,200	15,200	14,700	-500	-3%
531010 EQUIPMENT PURCHASE UNDER 500	8,590	622	1,041	4,900	4,900	3,500	-1,400	-29%
531030 PUBLICATIONS & SUBSCRIPTIONS	3,680	11,468	4,751	3,700	3,700	3,200	-500	-14%
531040 SUPPLIES COMPUTER EQUIPMENT	800	0	2,424	1,200	1,200	1,200	0	0%
531050 DESKTOP SOFTWARE SUPPLIES	214	0	99	0	0	0	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	24,144	21,217	14,466	16,000	6,000	16,000	0	0%
TOTAL MATERIALS & SUPPLIES	49,576	59,012	41,024	41,000	31,000	38,600	-2,400	-6%
MINOR EQUIPMENT & FURNITURE								
533030 OTHER EQUIPMENT 500-4 999 99	0	0	277	1,000	7,839	1,000	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	0	0	277	1,000	7,839	1,000	0	0%
COMMUNICATIONS								
540030 POSTAGE	13,445	76	14,075	10,000	10,000	0	-10,000	-100%
TOTAL COMMUNICATIONS	13,445	76	14,075	10,000	10,000	0	-10,000	-100%
TRAVEL								
542010 TRAVEL EXPENSES - EMPLOYEES	33,174	55,854	49,716	42,000	49,000	41,000	-1,000	-2%
542030 MILEAGE ALLOWANCES	450	206	272	1,297	1,297	1,000	-297	-23%
TOTAL TRAVEL	33,624	56,060	49,988	43,297	50,297	42,000	-1,297	-3%
OTHER OPERATING EXPENDITURES								
544020 GENERAL LIABILITY INSURANCE EX	0	0	623	0	0	0	0	0%
544050 OPERATING CONTINGENCY RESERVE	0	0	2,138	0	0	0	0	0%
544060 OTHER SERVICES CHARGES EXPENSE	4,059	11,577	7,527	2,000	2,000	2,000	0	0%
544120 SEMINARS CONTINUING EDUCATION	34,398	21,288	22,159	32,000	28,161	40,000	8,000	25%
544140 PROFESSIONAL LICENSES & MEMBER	7,375	6,616	8,215	6,635	6,635	5,300	-1,335	-20%
TOTAL OTHER OPERATING EXPENDITURES	45,831	39,481	40,662	40,635	36,796	47,300	6,665	16%
TOTAL EXPENDITURES	**3,207,529**	**3,261,984**	**3,554,980**	**3,691,939**	**3,691,939**	**3,684,302**	**-7,637**	**0%**

CITY MANAGER

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	0	475	-528	0	0	0	0%
Rents and Other	0	0	512	0	0	0	0%
TOTAL REVENUES	**0**	**475**	**-16**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	2,205,427	2,233,425	2,460,019	2,518,534	2,432,140	-86,394	-3%
Employee Benefits	695,841	669,704	778,024	836,178	924,967	88,789	11%
Professional Services	0	125	0	0	0	0	0%
Outside Contracts	145,890	182,855	150,665	182,635	179,635	-3,000	-2%
Interfund Services	2,791	1,444	330	500	500	0	0%
Building Leases	14,499	19,803	19,916	18,160	18,160	0	0%
Fuel & Lubricants	603	0	0	0	0	0	0%
Materials & Supplies	49,576	59,012	41,024	41,000	38,600	-2,400	-6%
Minor Equipment & Furniture	0	0	277	1,000	1,000	0	0%
Communications	13,445	76	14,075	10,000	0	-10,000	-100%
Travel	33,624	56,060	49,988	43,297	42,000	-1,297	-3%
Other Operating Expenditures	45,831	39,481	40,662	40,635	47,300	6,665	16%
TOTAL EXPENDITURES	**3,207,529**	**3,261,984**	**3,554,980**	**3,691,939**	**3,684,302**	**-7,637**	**0%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	0	0	-4,417	0	0	0	0%
405067	REIMBURSED EXPENDITURES	0	475	3,888	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	0	475	-528	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	0	0	512	0	0	0	0%
	TOTAL RENTS AND OTHER	0	0	512	0	0	0	0%
	TOTAL REVENUES	**0**	**475**	**-16**	**0**	**0**	**0**	**0%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	2,193,008	2,206,278	2,456,071	2,513,972	2,431,178	-82,794	-3%
501002	OVERTIME - CIVILIAN	133	0	610	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	9,403	25,158	1,471	0	0	0	0%
501008	INCENTIVE PAY	1,107	1,023	900	3,600	0	-3,600	-100%
501010	SHIFT DIFFERENTIAL - CIVILIAN	0	0	1	0	0	0	0%
501011	PART-TIME TEMPORARY	589	0	0	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	1,187	965	965	962	962	0	0%
	TOTAL SALARIES & WAGES	2,205,427	2,233,425	2,460,019	2,518,534	2,432,140	-86,394	-3%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	7,250	7,421	8,516	8,789	9,751	962	11%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	2,296	2,301	2,469	2,574	2,758	184	7%
501108	POS CITY - EMPLOYER CONTRIB	127,053	148,020	158,477	180,360	223,411	43,051	24%
501114	LIFE INSURANCE - CIVILIAN	2,712	2,868	2,771	2,781	2,771	-11	0%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	26,782	23,869	23,759	21,750	25,350	3,600	17%
501120	OTHER EMPLOYEE BENEFITS	96,844	38,662	96,790	65,375	67,000	1,625	2%
501124	CITY PENSION PLAN CONTRIBUTION	279,265	296,010	323,110	361,644	387,427	25,784	7%
501129	FICA CITY MATCH - CIVILIAN	121,429	119,163	127,610	155,583	166,515	10,933	7%
501130	FICA MED- CITY MATCH-CIVILIAN	32,209	31,390	34,523	37,323	39,984	2,661	7%
	TOTAL EMPLOYEE BENEFITS	695,841	669,704	778,024	836,178	924,967	88,789	11%
	PROFESSIONAL SERVICES							
521130	INTERPRETER SERVICES	0	125	0	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	0	125	0	0	0	0	0%
	OUTSIDE CONTRACTS							
522050	LEGAL NOTICES CONTRACTS	16,233	2,688	18,763	10,000	10,000	0	0%
522090	PRINTING SERVICES CONTRACTS	33,656	24,556	24,886	27,000	27,000	0	0%
522130	TEMP EMPLOYEE SVCS CONTRACTS	8,413	6,802	4,424	9,000	9,000	0	0%
522150	OUTSIDE CONTRACTS - NOC	87,588	148,808	102,302	136,635	133,635	-3,000	-2%
522290	OFFICE EQUIP MAINT CONTRACTS	0	0	290	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	145,890	182,855	150,665	182,635	179,635	-3,000	-2%

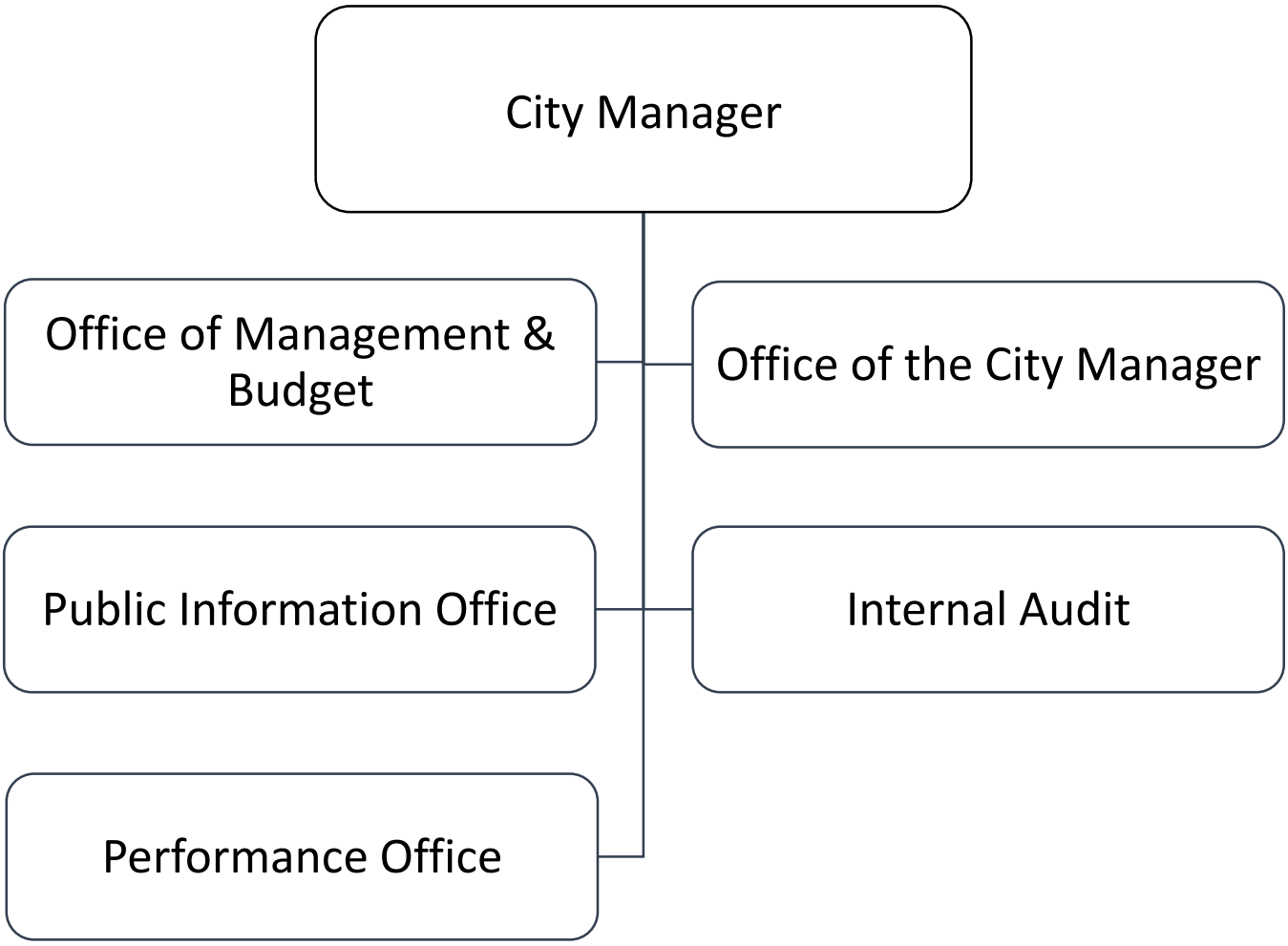
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	2,204	0	0	0	0	0	0%
523010	MOTOR POOL USAGE FEE-INTERF SV	465	133	0	0	0	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	123	1,311	330	500	500	0	0%
	TOTAL INTERFUND SERVICES	2,791	1,444	330	500	500	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	14,499	19,803	19,916	18,160	18,160	0	0%
	TOTAL BUILDING LEASES	14,499	19,803	19,916	18,160	18,160	0	0%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	603	0	0	0	0	0	0%
	TOTAL FUEL & LUBRICANTS	603	0	0	0	0	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	12,149	25,705	18,243	15,200	14,700	-500	-3%
531010	EQUIPMENT PURCHASE UNDER 500	8,590	622	1,041	4,900	3,500	-1,400	-29%
531030	PUBLICATIONS & SUBSCRIPTIONS	3,680	11,468	4,751	3,700	3,200	-500	-14%
531040	SUPPLIES COMPUTER EQUIPMENT	800	0	2,424	1,200	1,200	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	214	0	99	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	24,144	21,217	14,466	16,000	16,000	0	0%
	TOTAL MATERIALS & SUPPLIES	49,576	59,012	41,024	41,000	38,600	-2,400	-6%
	MINOR EQUIPMENT & FURNITURE							
533030	OTHER EQUIPMENT 500-4 999 99	0	0	277	1,000	1,000	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	0	0	277	1,000	1,000	0	0%
	COMMUNICATIONS							
540030	POSTAGE	13,445	76	14,075	10,000	0	-10,000	-100%
	TOTAL COMMUNICATIONS	13,445	76	14,075	10,000	0	-10,000	-100%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	33,174	55,854	49,716	42,000	41,000	-1,000	-2%
542030	MILEAGE ALLOWANCES	450	206	272	1,297	1,000	-297	-23%
	TOTAL TRAVEL	33,624	56,060	49,988	43,297	42,000	-1,297	-3%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	0	0	623	0	0	0	0%
544050	OPERATING CONTINGENCY RESERVE	0	0	2,138	0	0	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	4,059	11,577	7,527	2,000	2,000	0	0%
544120	SEMINARS CONTINUING EDUCATION	34,398	21,288	22,159	32,000	40,000	8,000	25%
544140	PROFESSIONAL LICENSES & MEMBER	7,375	6,616	8,215	6,635	5,300	-1,335	-20%
	TOTAL OTHER OPERATING EXPENDITURES	45,831	39,481	40,662	40,635	47,300	6,665	16%
	TOTAL EXPENDITURES	**3,207,529**	**3,261,984**	**3,554,980**	**3,691,939**	**3,684,302**	**-7,637**	**0%**

City Manager
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	36.08	36.84	0.76
Non-General Fund	4.42	3.16	(1.26)
Total Authorized	**40.50**	**40.00**	**(0.50)**

City Manager's Department
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
(UF) Auditor II	0.00	0.00	1.00
(UF) Budget Specialist	0.00	1.00	0.50
(UF) Lead Budget Analyst	0.00	0.00	1.00
Administrative Assistant	1.00	0.00	0.00
Administrative Ombudsman	0.00	1.00	1.00
Assistant 1 - City Manager's Office	0.00	2.00	2.00
Assistant to City Manager	2.00	1.00	1.00
Auditor I	1.00	1.00	1.00
Auditor II	3.00	3.00	2.00
Auditor III	2.00	2.00	2.00
Auditor IV	1.00	1.00	1.00
Budget Analyst	4.00	4.00	4.00
Budget Fin Systems Coord	1.00	1.00	0.00
Budget Specialist	1.00	0.00	0.00
Chief Financial Officer	1.00	1.00	1.00
Chief Innovation Officer	0.00	0.00	1.00
Chief Internal Auditor	1.00	1.00	1.00
Chief Learning Officer	0.00	0.00	1.00
City Manager	1.00	1.00	1.00
Communications Director	0.00	1.00	1.00
Data Scientist	0.00	0.00	1.00
Deputy City Manager - Economic Dev	1.00	1.00	0.00
Deputy City Manager - Fin & Pub Hlth	0.00	1.00	0.00
Deputy City Manager - Public Safety	1.00	1.00	1.00
Deputy City Manager - Public Works	1.00	1.00	0.00
Dir Municipal Financial Ops	1.00	0.00	0.00
Director of OMB	1.00	1.00	1.00
Exec Asst to the City Manager	1.00	0.00	0.00
Executive Budget Advisor	1.00	1.00	1.00
Financial & Benefits System Admin	0.00	0.00	1.00
Financial Research Analyst	1.00	1.00	1.00
Graduate Intern	0.60	0.00	0.00
Lead Budget Analyst	0.00	1.00	0.00
Lead Pub Aff Coord	2.00	2.00	2.00
Performance Administrator	1.00	0.00	0.00
Performance Analyst	0.00	1.00	1.00
Performance Excellence Manager	1.00	0.00	0.00
Performance Mgmt Coord	1.00	1.00	1.00
Performance Systems Admin	0.00	1.00	1.00
Process Improvement Admin	1.00	1.00	0.00
Research & Management Assistant	2.00	0.00	0.00
Senior Deputy City Manager	0.00	0.00	1.00
Senior Administrative Ombudsman	0.00	1.00	1.00
Senior Budget Analyst	3.00	3.00	2.00
Sr. Exec Budget Advisor	1.00	1.00	1.00
Training & Public Man	0.00	0.00	1.00
Undergraduate Intern	0.50	0.50	0.50
Grand Total	**40.10**	**40.50**	**40.00**

Human Resources

Mission Statement

The Mission of the Human Resources Department is to provide recruitment, total compensation, risk management and organizational development services to departments and their employees, so they can achieve strategic and operational results for the community.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	3,055,882	3,368,853	3,609,141	3,788,005	3,667,358	(120,647)	-3%
Employee Benefits	1,906,063	2,213,292	2,910,062	3,818,016	3,770,733	(47,283)	-1%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	55,728,427	51,343,902	53,598,181	57,346,342	60,116,958	2,770,616	5%
Outside Contracts	3,454,711	2,105,686	1,708,085	3,045,532	1,860,460	(1,185,072)	-39%
Interfund Services	7,387	2,344	3,547	5,880	5,880	-	0%
Building Leases	13,407	17,603	20,610	17,400	17,400	-	0%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	35,052	35,553	23,501	40,316	40,316	-	0%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	7,862	9,931	58,466	23,150	23,150	-	0%
Communications	250	133	220	1,050	1,050	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	7,040	6,973	14,547	26,000	12,500	(13,500)	-52%
Other Operating Expenditures	376,476	337,718	352,564	581,300	581,300	-	0%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	38,126	(38,126)	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	346,734	-	(346,734)	-100%
Capital Expenditures	-	28,800	-	-	-	-	0%
Total Expenditures	***64,592,558***	***59,508,914***	***62,260,799***	***69,039,724***	***70,097,105***	***1,057,380***	**2%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	2,063,136	2,094,616	2,064,748	2,404,678	2,184,186	(220,492)	-9%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	62,529,422	57,414,299	60,196,051	66,635,047	67,912,919	1,277,872	2%
Total Funds	***64,592,558***	***59,508,914***	***62,260,799***	***69,039,724***	***70,097,105***	***1,057,380***	**2%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	28.20	28.20	28.30	28.10	27.50	(0.60)	
Non-General Fund	15.70	15.70	18.60	22.00	22.50	0.50	
Total Authorized	***43.90***	***43.90***	***46.90***	***50.10***	***50.00***	***(0.10)***	

HUMAN RESOURCES

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	-40,634	9,704	1,981	0	0	0	0	0%
Rents and Other	49,129	2,331	140	0	0	0	0	0%
TOTAL REVENUES	**8,496**	**12,035**	**2,121**	**0**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	1,203,584	1,229,749	1,217,112	1,282,276	1,277,276	1,131,592	-150,684	-12%
Employee Benefits	401,174	415,106	410,318	447,356	447,356	391,048	-56,308	-13%
Professional Services	9,273	5,519	8,714	10,000	4,267	10,000	0	0%
Outside Contracts	39,223	29,179	32,299	39,550	32,036	39,550	0	0%
Interfund Services	1,845	1,951	3,469	3,980	3,168	3,980	0	0%
Building Leases	7,999	14,107	16,398	13,000	10,500	13,000	0	0%
Materials & Supplies	27,567	28,870	16,323	20,516	27,190	20,516	0	0%
Travel	5,018	6,973	12,098	19,000	7,832	5,500	-13,500	-71%
Other Operating Expenditures	367,453	334,362	348,018	569,000	386,995	569,000	0	0%
Capital Expenditures	0	28,800	0	0	0	0	0	0%
TOTAL EXPENDITURES	**2,063,136**	**2,094,616**	**2,064,748**	**2,404,678**	**2,196,619**	**2,184,186**	**-220,492**	**-9%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405060 Reimbursed Overtime	-49,118	-2,156	0	0	0	0	0	0%
405067 REIMBURSED EXPENDITURES	8,484	11,860	1,981	0	0	0	0	0%
TOTAL CHARGES FOR SERVICES	-40,634	9,704	1,981	0	0	0	0	0%
RENTS AND OTHER								
450600 DONATIONS	49,129	2,331	140	0	0	0	0	0%
TOTAL RENTS AND OTHER	49,129	2,331	140	0	0	0	0	0%
TOTAL REVENUES	**8,496**	**12,035**	**2,121**	**0**	**0**	**0**	**0**	**0%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	1,178,304	1,199,617	1,172,630	1,282,276	1,277,276	1,131,592	-150,684	-12%
501002 OVERTIME - CIVILIAN	2,057	7,017	8,489	0	0	0	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	6,854	7,073	31,100	0	0	0	0	0%
501008 INCENTIVE PAY	1,020	800	675	0	0	0	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	12	6	4	0	0	0	0	0%
501011 PART-TIME TEMPORARY	15,337	15,235	4,214	0	0	0	0	0%
TOTAL SALARIES & WAGES	1,203,584	1,229,749	1,217,112	1,282,276	1,277,276	1,131,592	-150,684	-12%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	3,734	3,849	4,079	3,988	3,988	3,375	-612	-15%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	1,212	1,242	1,263	1,287	1,287	1,134	-154	-12%
501108 POS CITY - EMPLOYER CONTRIB	138,800	144,000	144,216	147,043	147,043	136,136	-10,908	-7%
501114 LIFE INSURANCE - CIVILIAN	2,501	2,350	2,519	2,479	2,479	2,292	-187	-8%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	5,114	5,114	5,114	5,100	5,100	2,100	-3,000	-59%
501124 CITY PENSION PLAN CONTRIBUTION	163,992	170,054	165,967	188,974	188,974	159,284	-29,691	-16%
501129 FICA CITY MATCH - CIVILIAN	69,361	71,515	70,453	79,817	79,817	70,289	-9,528	-12%
501130 FICA MED- CITY MATCH-CIVILIAN	16,459	16,983	16,709	18,667	18,667	16,439	-2,228	-12%
TOTAL EMPLOYEE BENEFITS	401,174	415,106	410,318	447,356	447,356	391,048	-56,308	-13%
PROFESSIONAL SERVICES								
521040 ASSESSMENT CENTER SERVICES	9,273	5,519	8,714	10,000	4,267	10,000	0	0%
TOTAL PROFESSIONAL SERVICES	9,273	5,519	8,714	10,000	4,267	10,000	0	0%
OUTSIDE CONTRACTS								
522130 TEMP EMPLOYEE SVCS CONTRACTS	0	1,850	2,651	2,500	0	2,500	0	0%
522150 OUTSIDE CONTRACTS - NOC	38,525	26,669	29,648	36,000	32,036	36,000	0	0%
522290 OFFICE EQUIP MAINT CONTRACTS	698	660	0	1,050	0	1,050	0	0%
TOTAL OUTSIDE CONTRACTS	39,223	29,179	32,299	39,550	32,036	39,550	0	0%
INTERFUND SERVICES								
523010 MOTOR POOL USAGE FEE-INTERF SV	73	9	0	200	0	200	0	0%
523020 PRINT SHOP ALLOC-INTERFUND SVC	1,772	1,942	3,469	3,780	3,168	3,780	0	0%
TOTAL INTERFUND SERVICES	1,845	1,951	3,469	3,980	3,168	3,980	0	0%
BUILDING LEASES								
524040 OFFICE EQUIPMENT-LEASES	7,999	14,107	16,398	13,000	10,500	13,000	0	0%
TOTAL BUILDING LEASES	7,999	14,107	16,398	13,000	10,500	13,000	0	0%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	9,178	8,634	8,718	10,066	3,965	10,066	0	0%
531010 EQUIPMENT PURCHASE UNDER 500	1,500	9,297	1,231	1,500	0	1,500	0	0%
531030 PUBLICATIONS & SUBSCRIPTIONS	450	442	360	1,000	409	1,000	0	0%
531070 PHOTOGRAPHY FILM VIDEO SUPPLY	6,645	8,350	4,154	3,500	2,580	3,500	0	0%
531080 TRAINING MATERIALS	724	221	457	500	18,244	500	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	1,911	1,927	1,401	3,950	1,418	3,950	0	0%
531300 FURNITURE 1000 - 4999 99	7,159	0	0	0	0	0	0	0%
531999 PCARD CHARGE CLEARING ACCOUNT	0	0	0	0	574	0	0	0%
TOTAL MATERIALS & SUPPLIES	27,567	28,870	16,323	20,516	27,190	20,516	0	0%
TRAVEL								
542010 TRAVEL EXPENSES - EMPLOYEES	5,018	6,973	12,098	19,000	7,832	5,500	-13,500	-71%
TOTAL TRAVEL	5,018	6,973	12,098	19,000	7,832	5,500	-13,500	-71%
OTHER OPERATING EXPENDITURES								
544060 OTHER SERVICES CHARGES EXPENSE	3,440	2,526	315	3,500	1,968	3,500	0	0%
544120 SEMINARS CONTINUING EDUCATION	81,845	51,297	49,489	262,500	84,182	262,500	0	0%
544140 PROFESSIONAL LICENSES & MEMBER	1,795	2,375	2,478	3,000	845	3,000	0	0%
544240 TUITION REIMBURSEMENT	280,373	278,164	295,736	300,000	300,000	300,000	0	0%
TOTAL OTHER OPERATING EXPENDITURES	367,453	334,362	348,018	569,000	386,995	569,000	0	0%
CAPITAL EXPENDITURES								
580020 BUILDINGS & BLDG IMPROVEMENTS	0	28,800	0	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	0	28,800	0	0	0	0	0	0%
TOTAL EXPENDITURES	**2,063,136**	**2,094,616**	**2,064,748**	**2,404,678**	**2,196,619**	**2,184,186**	**-220,492**	**-9%**

HUMAN RESOURCES

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	224,983	226,979	169,955	0	0	0	0%
Interest	103,813	253,170	604,381	0	0	0	0%
Rents and Other	0	0	5,038	0	0	0	0%
Other Sources (Uses)	465,086	504,000	572,460	650,000	996,985	346,985	53%
SIF Revenues	61,546,784	61,070,923	62,513,463	65,920,047	66,845,934	925,887	1%
Enterprise Revenues	57,811	62,853	59,680	65,000	70,000	5,000	8%
TOTAL REVENUES	**62,398,477**	**62,117,925**	**63,924,978**	**66,635,047**	**67,912,919**	**1,277,872**	**2%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	1,852,298	2,139,104	2,392,029	2,505,729	2,535,766	30,036	1%
Employee Benefits	1,504,889	1,798,186	2,499,745	3,370,660	3,379,685	9,025	0%
Professional Services	55,719,155	51,338,384	53,589,467	57,336,342	60,106,958	2,770,616	5%
Outside Contracts	3,415,488	2,076,508	1,675,786	3,005,982	1,820,910	-1,185,072	-39%
Interfund Services	5,543	393	79	1,900	1,900	0	0%
Building Leases	5,407	3,496	4,212	4,400	4,400	0	0%
Materials & Supplies	7,486	6,683	7,179	19,800	19,800	0	0%
Minor Equipment & Furniture	7,862	9,931	58,466	23,150	23,150	0	0%
Communications	250	133	220	1,050	1,050	0	0%
Travel	2,022	0	2,449	7,000	7,000	0	0%
Other Operating Expenditures	9,023	3,356	4,545	12,300	12,300	0	0%
Other Non-Operating Expenditures	0	38,126	-38,126	0	0	0	0%
Operating Transfers Out	0	0	0	346,734	0	-346,734	-100%
TOTAL EXPENDITURES	**62,529,422**	**57,414,299**	**60,196,051**	**66,635,047**	**67,912,919**	**1,277,872**	**2%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	224,761	226,979	169,955	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	222	0	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	224,983	226,979	169,955	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	103,813	253,170	604,381	0	0	0	0%
	TOTAL INTEREST	103,813	253,170	604,381	0	0	0	0%
	RENTS AND OTHER							
451000	UNREALIZED GAINS LOSSES	0	0	5,038	0	0	0	0%
	TOTAL RENTS AND OTHER	0	0	5,038	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	465,086	504,000	572,460	650,000	996,985	346,985	53%
	TOTAL OTHER SOURCES (USES)	465,086	504,000	572,460	650,000	996,985	346,985	53%
	SIF REVENUES							
404451	POS CITY - EMPLOYEE DEDUCTIONS	8,156,991	7,241,967	6,848,352	6,625,756	5,156,808	-1,468,948	-22%
404452	POS FIRE - EMPLOYEE DEDUCTIONS	2,174,484	1,993,881	1,174,800	860,618	1,020,286	159,668	19%
404453	POS POLICE - EMPLOYEE DEDUCTIO	3,894,229	3,545,648	3,783,521	2,907,966	1,589,634	-1,318,332	-45%
404454	POS RETIREES DEDUCTIONS	2,148,773	-117	0	0	0	0	0%
404461	POS CITY - EMPLOYER CONTRIB	16,357,230	17,754,726	16,596,591	17,742,847	17,949,326	206,479	1%
404462	POS FIRE - EMPLOYER CONTRIB	8,415,259	8,808,492	11,077,820	12,658,039	13,039,892	381,853	3%
404463	POS POLICE - EMPLOYER CONTRIB	6,496,920	6,944,501	7,419,576	8,769,327	12,301,392	3,532,065	40%
404467	WORKERS COMPENSATION CONTRIB	12,471,635	13,153,973	13,781,332	14,653,009	14,138,859	-514,150	-4%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
404468	UNEMPLOYMENT CONTRIBUTIONS	316,341	304,654	318,383	433,817	329,527	-104,290	-24%
404469	GROUP LIFE INSURANCE CITY CONT	469,417	253,936	223,918	468,000	473,623	5,623	1%
404470	GRP DENT CTY CONTRB-FIRE&POLIC	0	503,131	545,681	656,255	694,070	37,815	6%
404471	GRP DENT EMPLOYEE DED-FIRE&POL	1	72,332	75,290	74,789	82,518	7,729	10%
404472	GRP VISION CTY CONTRIB-FIRE&PO	0	71,531	83,953	69,624	70,000	376	1%
404489	WORKERS COMPENSATION PAYBACK	645,504	422,269	584,247	0	0	0	0%
	TOTAL SIF REVENUES	61,546,784	61,070,923	62,513,463	65,920,047	66,845,934	925,887	1%
	ENTERPRISE REVENUES							
444550	POS COBRA DEDUCTIONS	57,811	62,853	59,680	65,000	70,000	5,000	8%
	TOTAL ENTERPRISE REVENUES	57,811	62,853	59,680	65,000	70,000	5,000	8%
	TOTAL REVENUES	**62,398,477**	**62,117,925**	**63,924,978**	**66,635,047**	**67,912,919**	**1,277,872**	**2%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	975,841	1,053,415	1,151,157	1,227,129	1,235,766	8,636	1%
501001	COMP ABS NPO AND OPEB	0	0	131,495	0	0	0	0%
501002	OVERTIME - CIVILIAN	6,049	5,634	10,092	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	8,611	17,308	5,751	0	0	0	0%
501006	HEALTH INCENTIVE PAY	854,870	1,054,988	1,093,083	1,275,000	1,300,000	25,000	2%
501008	INCENTIVE PAY	1,848	314	435	3,600	0	-3,600	-100%
501010	SHIFT DIFFERENTIAL - CIVILIAN	7	2	0	0	0	0	0%
501011	PART-TIME TEMPORARY	4,807	7,443	681	0	0	0	0%
501012	UNIFORM WAGES AND SALARIES	265	0	0	0	0	0	0%
501201	Net Pension Expense	0	0	-664	0	0	0	0%
	TOTAL SALARIES & WAGES	1,852,298	2,139,104	2,392,029	2,505,729	2,535,766	30,036	1%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	2,837	2,906	3,817	4,097	4,136	39	1%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	947	970	1,210	1,237	1,242	5	0%
501102	WORKERS COMPENSATION - UNIFORM	0	10	10	0	0	0	0%
501103	UNEMPLOYMENT COMP - UNIFORM	0	0	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	87,600	109,000	77,967	89,259	93,399	4,139	5%
501114	LIFE INSURANCE - CIVILIAN	1,593	1,495	1,762	1,887	1,887	0	0%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	2,106	4,058	5,859	6,124	5,889	-235	-4%
501124	CITY PENSION PLAN CONTRIBUTION	135,074	137,582	29,782	173,778	174,452	675	0%
501126	POLICE PENSION PLAN CONTRIB	309	0	0	0	0	0	0%
501129	FICA CITY MATCH - CIVILIAN	92,539	109,462	119,748	76,345	76,677	333	0%
501130	FICA MED- CITY MATCH-CIVILIAN	22,231	26,758	28,493	17,934	18,004	70	0%
501131	FICA CITY MATCH - UNIFORM	-5	5	0	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	3,623	3,661	3,773	0	4,000	4,000	100%
501150	HSA CONTRIBUTIONS	1,156,035	1,402,279	2,227,322	3,000,000	3,000,000	0	0%
	TOTAL EMPLOYEE BENEFITS	1,504,889	1,798,186	2,499,745	3,370,660	3,379,685	9,025	0%
	PROFESSIONAL SERVICES							
521120	HEALTH CARE PROVIDERS SERVICES	35,092,356	32,552,522	35,679,387	36,100,000	38,173,855	2,073,855	6%
521140	COURT REPORTERS	0	0	0	500	500	0	0%
521150	EXPERT WITNESSES	0	0	0	500	500	0	0%
521160	MANAGEMENT CONSULTING SERVICES	65,195	58,195	21,235	74,950	69,950	-5,000	-7%
521180	DENTAL PREMIUM	717,725	686,005	695,490	800,239	700,000	-100,239	-13%
521190	OPTICAL PREMIUM	5,308	5,387	9,579	10,000	10,000	0	0%
521200	LIFE PREMIUM	402,587	275,767	186,586	468,000	468,000	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
521250	WORKERS COMP BENEFITS PAID	3,192,757	3,897,420	2,351,411	3,403,000	3,403,000	0	0%
521260	UNEMPLOYMENT BENEFITS PAID	283,833	318,343	186,895	326,153	326,153	0	0%
521370	STOP LOSS INSURANCE	3,506,744	3,990,277	4,118,233	4,500,000	5,300,000	800,000	18%
521380	PRESCRIPTION BENEFIT PAYMENTS	12,253,797	9,433,634	10,288,798	11,600,000	11,600,000	0	0%
521410	PHARMACEUTICAL ADMIN	163,273	76,183	0	0	0	0	0%
521420	EAP BENEFIT ADMINISTRATOR	35,581	44,649	51,853	53,000	55,000	2,000	4%
	TOTAL PROFESSIONAL SERVICES	55,719,155	51,338,384	53,589,467	57,336,342	60,106,958	2,770,616	5%
	OUTSIDE CONTRACTS							
522000	BENEFITS ADMINISTRATORS (TPA)	3,378,695	2,024,818	1,682,080	2,990,072	1,800,000	-1,190,072	-40%
522090	PRINTING SERVICES CONTRACTS	868	433	601	800	800	0	0%
522140	TRAINING INSTRUCTION CONTRACTS	0	26	0	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	35,925	51,231	-6,895	15,110	20,110	5,000	33%
	TOTAL OUTSIDE CONTRACTS	3,415,488	2,076,508	1,675,786	3,005,982	1,820,910	-1,185,072	-39%
	INTERFUND SERVICES							
523010	MOTOR POOL USAGE FEE-INTERF SV	199	9	15	500	500	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	84	384	63	1,400	1,400	0	0%
523040	MAIL ROOM CHARGES	5,260	0	0	0	0	0	0%
	TOTAL INTERFUND SERVICES	5,543	393	79	1,900	1,900	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	5,407	3,496	4,212	4,400	4,400	0	0%
	TOTAL BUILDING LEASES	5,407	3,496	4,212	4,400	4,400	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	4,640	3,590	4,200	8,000	8,000	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	460	408	410	2,000	2,000	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	0	538	0	800	800	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	250	0	591	2,500	2,500	0	0%
531080	TRAINING MATERIALS	646	1,000	1,742	3,000	3,000	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	1,200	192	0	2,500	2,500	0	0%
531230	SAFETY GEAR	289	955	235	1,000	1,000	0	0%
	TOTAL MATERIALS & SUPPLIES	7,486	6,683	7,179	19,800	19,800	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	85	4,740	7,197	9,900	9,900	0	0%
533020	DATA PROCESS EQP 500-4 999 99	6,055	1,702	8,871	10,500	10,500	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	1,722	3,490	226	1,750	1,750	0	0%
533040	FURNITURE & EQUIP LESS 500	0	0	42,172	1,000	1,000	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	7,862	9,931	58,466	23,150	23,150	0	0%
	COMMUNICATIONS							
540000	PHONE & INTERNET	241	133	220	1,000	1,000	0	0%
540040	SHIPPING	9	0	0	50	50	0	0%
	TOTAL COMMUNICATIONS	250	133	220	1,050	1,050	0	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	2,022	0	2,449	7,000	7,000	0	0%
	TOTAL TRAVEL	2,022	0	2,449	7,000	7,000	0	0%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	264	0	0	0	0	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	0	562	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	5,242	1,470	1,640	8,800	8,800	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	3,518	1,324	2,905	3,500	3,500	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	9,023	3,356	4,545	12,300	12,300	0	0%
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	38,126	-38,126	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	38,126	-38,126	0	0	0	0%
	OPERATING TRANSFERS OUT							
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	346,734	0	-346,734	-100%
	TOTAL OPERATING TRANSFERS OUT	0	0	0	346,734	0	-346,734	-100%
	TOTAL EXPENDITURES	**62,529,422**	**57,414,299**	**60,196,051**	**66,635,047**	**67,912,919**	**1,277,872**	**2%**

HUMAN RESOURCES

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	184,350	236,683	171,936	0	0	0	0%
Interest	103,813	253,170	604,381	0	0	0	0%
Rents and Other	49,129	2,331	5,178	0	0	0	0%
Other Sources (Uses)	465,086	504,000	572,460	650,000	996,985	346,985	53%
SIF Revenues	61,546,784	61,070,923	62,513,463	65,920,047	66,845,934	925,887	1%
Enterprise Revenues	57,811	62,853	59,680	65,000	70,000	5,000	8%
TOTAL REVENUES	**62,406,973**	**62,129,960**	**63,927,098**	**66,635,047**	**67,912,919**	**1,277,872**	**2%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	3,055,882	3,368,853	3,609,141	3,788,005	3,667,358	-120,647	-3%
Employee Benefits	1,906,063	2,213,292	2,910,062	3,818,016	3,770,733	-47,283	-1%
Professional Services	55,728,427	51,343,902	53,598,181	57,346,342	60,116,958	2,770,616	5%
Outside Contracts	3,454,711	2,105,686	1,708,085	3,045,532	1,860,460	-1,185,072	-39%
Interfund Services	7,387	2,344	3,547	5,880	5,880	0	0%
Building Leases	13,407	17,603	20,610	17,400	17,400	0	0%
Materials & Supplies	35,052	35,553	23,501	40,316	40,316	0	0%
Minor Equipment & Furniture	7,862	9,931	58,466	23,150	23,150	0	0%
Communications	250	133	220	1,050	1,050	0	0%
Travel	7,040	6,973	14,547	26,000	12,500	-13,500	-52%
Other Operating Expenditures	376,476	337,718	352,564	581,300	581,300	0	0%
Other Non-Operating Expenditures	0	38,126	-38,126	0	0	0	0%
Operating Transfers Out	0	0	0	346,734	0	-346,734	-100%
TOTAL EXPENDITURES	**64,592,558**	**59,508,914**	**62,260,799**	**69,039,724**	**70,097,105**	**1,057,380**	**2%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	-49,118	-2,156	0	0	0	0	0%
405067	REIMBURSED EXPENDITURES	233,245	238,839	171,936	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	222	0	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	184,350	236,683	171,936	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	103,813	253,170	604,381	0	0	0	0%
	TOTAL INTEREST	103,813	253,170	604,381	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	49,129	2,331	140	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	5,038	0	0	0	0%
	TOTAL RENTS AND OTHER	49,129	2,331	5,178	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	465,086	504,000	572,460	650,000	996,985	346,985	53%
	TOTAL OTHER SOURCES (USES)	465,086	504,000	572,460	650,000	996,985	346,985	53%
	SIF REVENUES							
404451	POS CITY - EMPLOYEE DEDUCTIONS	8,156,991	7,241,967	6,848,352	6,625,756	5,156,808	-1,468,948	-22%
404452	POS FIRE - EMPLOYEE DEDUCTIONS	2,174,484	1,993,881	1,174,800	860,618	1,020,286	159,668	19%
404453	POS POLICE - EMPLOYEE DEDUCTIO	3,894,229	3,545,648	3,783,521	2,907,966	1,589,634	-1,318,332	-45%
404454	POS RETIREES DEDUCTIONS	2,148,773	-117	0	0	0	0	0%
404461	POS CITY - EMPLOYER CONTRIB	16,357,230	17,754,726	16,596,591	17,742,847	17,949,326	206,479	1%
404462	POS FIRE - EMPLOYER CONTRIB	8,415,259	8,808,492	11,077,820	12,658,039	13,039,892	381,853	3%
404463	POS POLICE - EMPLOYER CONTRIB	6,496,920	6,944,501	7,419,576	8,769,327	12,301,392	3,532,065	40%
404467	WORKERS COMPENSATION CONTRIB	12,471,635	13,153,973	13,781,332	14,653,009	14,138,859	-514,150	-4%
404468	UNEMPLOYMENT CONTRIBUTIONS	316,341	304,654	318,383	433,817	329,527	-104,290	-24%
404469	GROUP LIFE INSURANCE CITY CONT	469,417	253,936	223,918	468,000	473,623	5,623	1%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
404470	GRP DENT CTY CONTRB-FIRE&POLIC	0	503,131	545,681	656,255	694,070	37,815	6%
404471	GRP DENT EMPLOYEE DED-FIRE&POL	1	72,332	75,290	74,789	82,518	7,729	10%
404472	GRP VISION CTY CONTRIB-FIRE&PO	0	71,531	83,953	69,624	70,000	376	1%
404489	WORKERS COMPENSATION PAYBACK	645,504	422,269	584,247	0	0	0	0%
	TOTAL SIF REVENUES	61,546,784	61,070,923	62,513,463	65,920,047	66,845,934	925,887	1%
	ENTERPRISE REVENUES							
444550	POS COBRA DEDUCTIONS	57,811	62,853	59,680	65,000	70,000	5,000	8%
	TOTAL ENTERPRISE REVENUES	57,811	62,853	59,680	65,000	70,000	5,000	8%
	TOTAL REVENUES	**62,406,973**	**62,129,960**	**63,927,098**	**66,635,047**	**67,912,919**	**1,277,872**	**2%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	2,154,146	2,253,032	2,323,787	2,509,405	2,367,358	-142,047	-6%
501001	COMP ABS NPO AND OPEB	0	0	131,495	0	0	0	0%
501002	OVERTIME - CIVILIAN	8,106	12,651	18,581	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	15,464	24,381	36,851	0	0	0	0%
501006	HEALTH INCENTIVE PAY	854,870	1,054,988	1,093,083	1,275,000	1,300,000	25,000	2%
501008	INCENTIVE PAY	2,868	1,114	1,110	3,600	0	-3,600	-100%
501010	SHIFT DIFFERENTIAL - CIVILIAN	19	8	4	0	0	0	0%
501011	PART-TIME TEMPORARY	20,144	22,678	4,895	0	0	0	0%
501012	UNIFORM WAGES AND SALARIES	265	0	0	0	0	0	0%
501201	Net Pension Expense	0	0	-664	0	0	0	0%
	TOTAL SALARIES & WAGES	3,055,882	3,368,853	3,609,141	3,788,005	3,667,358	-120,647	-3%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	6,572	6,756	7,896	8,084	7,511	-573	-7%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	2,159	2,212	2,473	2,524	2,375	-149	-6%
501102	WORKERS COMPENSATION - UNIFORM	0	10	10	0	0	0	0%
501103	UNEMPLOYMENT COMP - UNIFORM	0	0	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	226,400	253,000	222,182	236,303	229,534	-6,768	-3%
501114	LIFE INSURANCE - CIVILIAN	4,094	3,845	4,281	4,365	4,179	-187	-4%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	7,220	9,172	10,973	11,224	7,989	-3,235	-29%
501124	CITY PENSION PLAN CONTRIBUTION	299,067	307,635	195,748	362,752	333,736	-29,016	-8%
501126	POLICE PENSION PLAN CONTRIB	309	0	0	0	0	0	0%
501129	FICA CITY MATCH - CIVILIAN	161,900	180,976	190,201	156,162	146,966	-9,196	-6%
501130	FICA MED- CITY MATCH-CIVILIAN	38,690	43,741	45,202	36,601	34,442	-2,159	-6%
501131	FICA CITY MATCH - UNIFORM	-5	5	0	0	0	0	0%
501132	FICA MED CITY MATCH - UNIFORM	3,623	3,661	3,773	0	4,000	4,000	100%
501150	HSA CONTRIBUTIONS	1,156,035	1,402,279	2,227,322	3,000,000	3,000,000	0	0%
	TOTAL EMPLOYEE BENEFITS	1,906,063	2,213,292	2,910,062	3,818,016	3,770,733	-47,283	-1%
	PROFESSIONAL SERVICES							
521040	ASSESSMENT CENTER SERVICES	9,273	5,519	8,714	10,000	10,000	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	35,092,356	32,552,522	35,679,387	36,100,000	38,173,855	2,073,855	6%
521140	COURT REPORTERS	0	0	0	500	500	0	0%
521150	EXPERT WITNESSES	0	0	0	500	500	0	0%
521160	MANAGEMENT CONSULTING SERVICES	65,195	58,195	21,235	74,950	69,950	-5,000	-7%
521180	DENTAL PREMIUM	717,725	686,005	695,490	800,239	700,000	-100,239	-13%
521190	OPTICAL PREMIUM	5,308	5,387	9,579	10,000	10,000	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
521200	LIFE PREMIUM	402,587	275,767	186,586	468,000	468,000	0	0%
521250	WORKERS COMP BENEFITS PAID	3,192,757	3,897,420	2,351,411	3,403,000	3,403,000	0	0%
521260	UNEMPLOYMENT BENEFITS PAID	283,833	318,343	186,895	326,153	326,153	0	0%
521370	STOP LOSS INSURANCE	3,506,744	3,990,277	4,118,233	4,500,000	5,300,000	800,000	18%
521380	PRESCRIPTION BENEFIT PAYMENTS	12,253,797	9,433,634	10,288,798	11,600,000	11,600,000	0	0%
521410	PHARMACEUTICAL ADMIN	163,273	76,183	0	0	0	0	0%
521420	EAP BENEFIT ADMINISTRATOR	35,581	44,649	51,853	53,000	55,000	2,000	4%
	TOTAL PROFESSIONAL SERVICES	55,728,427	51,343,902	53,598,181	57,346,342	60,116,958	2,770,616	5%
	OUTSIDE CONTRACTS							
522000	BENEFITS ADMINISTRATORS (TPA)	3,378,695	2,024,818	1,682,080	2,990,072	1,800,000	-1,190,072	-40%
522090	PRINTING SERVICES CONTRACTS	868	433	601	800	800	0	0%
522130	TEMP EMPLOYEE SVCS CONTRACTS	0	1,850	2,651	2,500	2,500	0	0%
522140	TRAINING INSTRUCTION CONTRACTS	0	26	0	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	74,450	77,900	22,753	51,110	56,110	5,000	10%
522290	OFFICE EQUIP MAINT CONTRACTS	698	660	0	1,050	1,050	0	0%
	TOTAL OUTSIDE CONTRACTS	3,454,711	2,105,686	1,708,085	3,045,532	1,860,460	-1,185,072	-39%
	INTERFUND SERVICES							
523010	MOTOR POOL USAGE FEE-INTERF SV	272	18	15	700	700	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	1,856	2,325	3,532	5,180	5,180	0	0%
523040	MAIL ROOM CHARGES	5,260	0	0	0	0	0	0%
	TOTAL INTERFUND SERVICES	7,387	2,344	3,547	5,880	5,880	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	13,407	17,603	20,610	17,400	17,400	0	0%
	TOTAL BUILDING LEASES	13,407	17,603	20,610	17,400	17,400	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	13,818	12,225	12,919	18,066	18,066	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	1,960	9,705	1,641	3,500	3,500	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	450	980	360	1,800	1,800	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	250	0	591	2,500	2,500	0	0%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	6,645	8,350	4,154	3,500	3,500	0	0%
531080	TRAINING MATERIALS	1,371	1,221	2,200	3,500	3,500	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	3,110	2,119	1,401	6,450	6,450	0	0%
531230	SAFETY GEAR	289	955	235	1,000	1,000	0	0%
531300	FURNITURE 1000 - 4999 99	7,159	0	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	35,052	35,553	23,501	40,316	40,316	0	0%
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	85	4,740	7,197	9,900	9,900	0	0%
533020	DATA PROCESS EQP 500-4 999 99	6,055	1,702	8,871	10,500	10,500	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	1,722	3,490	226	1,750	1,750	0	0%
533040	FURNITURE & EQUIP LESS 500	0	0	42,172	1,000	1,000	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	7,862	9,931	58,466	23,150	23,150	0	0%
	COMMUNICATIONS							
540000	PHONE & INTERNET	241	133	220	1,000	1,000	0	0%
540040	SHIPPING	9	0	0	50	50	0	0%
	TOTAL COMMUNICATIONS	250	133	220	1,050	1,050	0	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	7,040	6,973	14,547	26,000	12,500	-13,500	-52%
	TOTAL TRAVEL	7,040	6,973	14,547	26,000	12,500	-13,500	-52%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	264	0	0	0	0	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	3,440	3,088	315	3,500	3,500	0	0%
544120	SEMINARS CONTINUING EDUCATION	87,087	52,767	51,129	271,300	271,300	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	5,313	3,699	5,384	6,500	6,500	0	0%
544240	TUITION REIMBURSEMENT	280,373	278,164	295,736	300,000	300,000	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	376,476	337,718	352,564	581,300	581,300	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	38,126	-38,126	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	38,126	-38,126	0	0	0	0%
	OPERATING TRANSFERS OUT							
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	346,734	0	-346,734	-100%
	TOTAL OPERATING TRANSFERS OUT	0	0	0	346,734	0	-346,734	-100%
	CAPITAL EXPENDITURES							
580020	BUILDINGS & BLDG IMPROVEMENTS	0	28,800	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	0	28,800	0	0	0	0	0%
	TOTAL EXPENDITURES	**64,592,558**	**59,508,914**	**62,260,799**	**69,039,724**	**70,097,105**	**1,057,380**	**2%**

Human Resources
Proposed FY 2021 Organizational Chart

	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	28.10	27.50	(0.60)
Non-General Fund	22.00	22.50	0.50
Total Authorized	**50.10**	**50.00**	**(0.10)**

Human Resources
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accountant	2.00	2.00	2.00
Accounting Payroll Specialist	1.00	1.00	0.00
Administrative Assistant	2.00	2.00	1.00
Administrative Specialist	0.60	0.60	0.50
Benefit Specialist	0.00	0.00	0.00
Benefits Supervisor	0.00	0.00	0.00
Business Systems Analyst	1.00	1.00	1.00
Civil Service Commision Record	1.00	1.00	1.00
Director of Human Resources	0.00	0.00	0.00
Human Resources Analyst	1.00	2.00	3.00
Human Resources Asst Director	2.00	2.00	2.00
Human Resources Business Partner	2.00	2.00	2.00
Human Resources Director	1.00	1.00	1.00
Human Resources FMLA Analyst	1.00	0.00	0.00
Human Resources Manager	2.00	1.00	1.00
Human Resources Specialist	10.00	11.00	12.00
Office Assistant	0.00	2.00	1.00
Return to Work Specialist	0.00	0.00	0.00
Risk Management Analyst	1.00	1.00	1.00
Risk Manager	1.00	1.00	1.00
Safety Specialist	1.00	1.00	1.00
Senior Accounting/Payroll Specialist	0.00	0.00	0.00
Senior Human Resources Analyst	8.00	8.00	7.00
Senior Human Resources Special	4.00	4.00	4.00
Senior Office Assistant	1.00	1.00	2.00
Senior Safety Specialist	1.00	1.00	1.00
Training Specialist	1.00	4.00	5.00
Undergraduate Intern	0.50	0.50	0.50
V.O.E. Clerk	1.80	0.00	0.00
Grand Total	**46.90**	**50.10**	**50.00**

Mayor and Council

Mission Statement

As outlined in the City Charter, the Mayor and Council may act to accomplish any lawful purpose for the "advancement of the interest, welfare, health, morals, comfort, safety, and convenience of the City and its inhabitants."

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	826,081	866,248	896,218	960,308	1,130,887	170,580	18%
Employee Benefits	259,644	258,144	273,215	276,939	351,484	74,545	27%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	-	-	-	-	-	0%
Outside Contracts	47,993	42,764	52,859	49,045	49,045	-	0%
Interfund Services	-	-	-	-	-	-	0%
Building Leases	486	659	776	3,600	3,600	-	0%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	2,831	6,649	16,870	9,460	9,460	-	0%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	676	-	-	-	-	-	0%
Communications	-	-	-	-	-	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	10,308	24,141	45,224	36,700	36,700	-	0%
Other Operating Expenditures	215,085	56,014	58,575	84,500	44,500	(40,000)	-47%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	581	(581)	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	72,939	54,983	50,262	-	-	-	0%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	***1,436,042***	***1,310,183***	***1,393,418***	***1,420,551***	***1,625,676***	***205,125***	**14%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	1,224,664	1,251,456	1,328,648	1,340,551	1,585,676	245,125	18%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	211,378	58,727	64,770	80,000	40,000	(40,000)	-50%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***1,436,042***	***1,310,183***	***1,393,418***	***1,420,551***	***1,625,676***	***205,125***	**14%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	24.00	24.00	24.00	24.00	24.00	-	
Non-General Fund	-	-	-	-	-	-	
Total Authorized	***24.00***	***24.00***	***24.00***	***24.00***	***24.00***	***-***	

MAYOR AND COUNCIL

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Interest	0	0	0	0	91,609	0	0	0%
Other Sources (Uses)	0	4,417	11,292	0	0	0	0	0%
TOTAL REVENUES	**0**	**4,417**	**11,292**	**0**	**91,609**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	826,081	866,248	896,218	960,308	1,067,733	1,130,887	170,580	18%
Employee Benefits	259,644	258,144	273,215	276,939	284,139	351,484	74,545	27%
Outside Contracts	47,993	42,764	52,859	49,045	49,045	49,045	0	0%
Building Leases	486	659	776	3,600	600	3,600	0	0%
Materials & Supplies	2,831	6,649	16,870	9,460	9,460	9,460	0	0%
Minor Equipment & Furniture	676	0	0	0	0	0	0	0%
Travel	10,308	24,141	45,224	36,700	36,700	36,700	0	0%
Other Operating Expenditures	3,707	2,289	4,516	4,500	7,500	4,500	0	0%
Community Service Projects	0	0	0	0	26,984	0	0	0%
Operating Transfers Out	72,939	50,561	38,970	0	0	0	0	0%
TOTAL EXPENDITURES	**1,224,664**	**1,251,456**	**1,328,648**	**1,340,551**	**1,482,161**	**1,585,676**	**245,125**	**18%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
INTEREST								
450000 INVESTMENT INTEREST REVENUE	0	0	0	0	91,609	0	0	0%
TOTAL INTEREST	0	0	0	0	91,609	0	0	0%
OTHER SOURCES (USES)								
470000 INTERFUND TRANSFERS (SOURCES)	0	4,417	11,292	0	0	0	0	0%
TOTAL OTHER SOURCES (USES)	0	4,417	11,292	0	0	0	0	0%
TOTAL REVENUES	**0**	**4,417**	**11,292**	**0**	**91,609**	**0**	**0**	**0%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	807,198	860,617	890,157	960,308	1,067,733	1,130,887	170,580	18%
501002 OVERTIME - CIVILIAN	1,219	883	2,065	0	0	0	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	6,141	4,432	3,751	0	0	0	0	0%
501008 INCENTIVE PAY	0	50	200	0	0	0	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	16	45	45	0	0	0	0	0%
501011 PART-TIME TEMPORARY	11,507	0	0	0	0	0	0	0%
501030 TEMPORARY SERVICES CONTRACTS	0	221	0	0	0	0	0	0%
TOTAL SALARIES & WAGES	826,081	866,248	896,218	960,308	1,067,733	1,130,887	170,580	18%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	2,883	2,997	3,038	3,014	3,014	3,285	270	9%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	879	919	933	920	920	1,133	212	23%
501108 POS CITY - EMPLOYER CONTRIB	84,000	84,000	88,052	78,480	70,633	70,633	-7,847	-10%
501114 LIFE INSURANCE - CIVILIAN	2,047	2,136	2,136	2,103	2,136	2,136	33	2%
501122 MISC EXPENSE ACCTS-ELEC OFFIC	41,740	40,912	38,328	0	40,928	40,928	40,928	100%
501124 CITY PENSION PLAN CONTRIBUTION	63,551	60,446	72,171	122,004	96,090	146,720	24,716	20%
501129 FICA CITY MATCH - CIVILIAN	52,310	54,085	55,563	57,070	57,070	70,226	13,156	23%
501130 FICA MED- CITY MATCH-CIVILIAN	12,234	12,649	12,995	13,347	13,347	16,424	3,077	23%
TOTAL EMPLOYEE BENEFITS	259,644	258,144	273,215	276,939	284,139	351,484	74,545	27%
OUTSIDE CONTRACTS								
522090 PRINTING SERVICES CONTRACTS	0	0	0	845	845	845	0	0%
522150 OUTSIDE CONTRACTS - NOC	47,993	42,764	52,859	48,200	48,200	48,200	0	0%
TOTAL OUTSIDE CONTRACTS	47,993	42,764	52,859	49,045	49,045	49,045	0	0%
BUILDING LEASES								
524040 OFFICE EQUIPMENT-LEASES	486	659	637	3,600	600	3,600	0	0%
524130 COPIER CONTRACT SERVICES	0	0	140	0	0	0	0	0%
TOTAL BUILDING LEASES	486	659	776	3,600	600	3,600	0	0%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	1,334	2,097	4,986	4,000	4,000	4,000	0	0%
531005 OTHER SUPPLIES	0	0	847	0	0	0	0	0%
531010 EQUIPMENT PURCHASE UNDER 500	0	0	44	0	0	0	0	0%
531020 PROMOTIONAL SUPPLIES	0	3,055	1,901	0	0	0	0	0%
531030 PUBLICATIONS & SUBSCRIPTIONS	53	0	106	1,000	1,000	1,000	0	0%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531040 SUPPLIES COMPUTER EQUIPMENT	0	0	1,515	0	0	0	0	0%
531070 PHOTOGRAPHY FILM VIDEO SUPPLY	0	0	0	300	300	300	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	1,444	1,448	1,401	4,160	4,160	4,160	0	0%
531175 EQIPMENT MTNCE SUPPLIES	0	49	0	0	0	0	0	0%
531300 FURNITURE 1000 - 4999 99	0	0	6,069	0	0	0	0	0%
TOTAL MATERIALS & SUPPLIES	2,831	6,649	16,870	9,460	9,460	9,460	0	0%
MINOR EQUIPMENT & FURNITURE								
533020 DATA PROCESS EQP 500-4 999 99	676	0	0	0	0	0	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	676	0	0	0	0	0	0	0%
TRAVEL								
542000 TRAVEL EXPENSES - ELECTED OFFI	3,569	13,142	19,546	24,100	24,100	24,100	0	0%
542010 TRAVEL EXPENSES - EMPLOYEES	6,739	11,000	25,678	12,600	12,600	12,600	0	0%
TOTAL TRAVEL	10,308	24,141	45,224	36,700	36,700	36,700	0	0%
OTHER OPERATING EXPENDITURES								
544060 OTHER SERVICES CHARGES EXPENSE	3,707	2,289	4,516	4,500	4,500	4,500	0	0%
544120 SEMINARS CONTINUING EDUCATION	0	0	0	0	3,000	0	0	0%
TOTAL OTHER OPERATING EXPENDITURES	3,707	2,289	4,516	4,500	7,500	4,500	0	0%
COMMUNITY SERVICE PROJECTS								
552000 COMMUNITY SERVICE PROJECTS	0	0	0	0	26,984	0	0	0%
TOTAL COMMUNITY SERVICE PROJECTS	0	0	0	0	26,984	0	0	0%
OPERATING TRANSFERS OUT								
570000 INTERFUND TRANSFERS (USES)	72,939	50,561	38,970	0	0	0	0	0%
TOTAL OPERATING TRANSFERS OUT	72,939	50,561	38,970	0	0	0	0	0%
TOTAL EXPENDITURES	**1,224,664**	**1,251,456**	**1,328,648**	**1,340,551**	**1,482,161**	**1,585,676**	**245,125**	**18%**

MAYOR AND COUNCIL

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	0	0	30	0	0	0	0%
Interest	1,761	3,491	6,770	0	0	0	0%
Rents and Other	6,000	1,000	8,056	0	0	0	0%
Other Sources (Uses)	152,939	130,566	118,970	80,000	40,000	-40,000	-50%
TOTAL REVENUES	**160,699**	**135,057**	**133,826**	**80,000**	**40,000**	**-40,000**	**-50%**
EXPENDITURES BY CATEGORY							
Other Operating Expenditures	211,378	53,725	54,059	80,000	40,000	-40,000	-50%
Other Non-Operating Expenditures	0	581	-581	0	0	0	0%
Operating Transfers Out	0	4,422	11,292	0	0	0	0%
TOTAL EXPENDITURES	**211,378**	**58,727**	**64,770**	**80,000**	**40,000**	**-40,000**	**-50%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
450650	MISC NON-OPERATING REVENUES	0	0	30	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	0	0	30	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	1,761	3,491	6,770	0	0	0	0%
	TOTAL INTEREST	1,761	3,491	6,770	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	6,000	1,000	8,000	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	56	0	0	0	0%
	TOTAL RENTS AND OTHER	6,000	1,000	8,056	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	152,939	130,566	118,970	80,000	40,000	-40,000	-50%
	TOTAL OTHER SOURCES (USES)	152,939	130,566	118,970	80,000	40,000	-40,000	-50%
	TOTAL REVENUES	**160,699**	**135,057**	**133,826**	**80,000**	**40,000**	**-40,000**	**-50%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	97,392	0	0	0	0	0	0%
544200	COUNCIL SPECIAL PROJECTS	113,986	53,725	53,859	80,000	40,000	-40,000	-50%
544220	FIELD TRIPS	0	0	200	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	211,378	53,725	54,059	80,000	40,000	-40,000	-50%
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	581	-581	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	581	-581	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	4,422	11,292	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	0	4,422	11,292	0	0	0	0%
	TOTAL EXPENDITURES	**211,378**	**58,727**	**64,770**	**80,000**	**40,000**	**-40,000**	**-50%**

MAYOR AND COUNCIL

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	0	0	30	0	0	0	0%
Interest	1,761	3,491	6,770	0	0	0	0%
Rents and Other	6,000	1,000	8,056	0	0	0	0%
Other Sources (Uses)	152,939	134,983	130,262	80,000	40,000	-40,000	-50%
TOTAL REVENUES	**160,699**	**139,474**	**145,118**	**80,000**	**40,000**	**-40,000**	**-50%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	826,081	866,248	896,218	960,308	1,130,887	170,580	18%
Employee Benefits	259,644	258,144	273,215	276,939	351,484	74,545	27%
Outside Contracts	47,993	42,764	52,859	49,045	49,045	0	0%
Building Leases	486	659	776	3,600	3,600	0	0%
Materials & Supplies	2,831	6,649	16,870	9,460	9,460	0	0%
Minor Equipment & Furniture	676	0	0	0	0	0	0%
Travel	10,308	24,141	45,224	36,700	36,700	0	0%
Other Operating Expenditures	215,085	56,014	58,575	84,500	44,500	-40,000	-47%
Other Non-Operating Expenditures	0	581	-581	0	0	0	0%
Operating Transfers Out	72,939	54,983	50,262	0	0	0	0%
TOTAL EXPENDITURES	**1,436,042**	**1,310,183**	**1,393,418**	**1,420,551**	**1,625,676**	**205,125**	**14%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
450650	MISC NON-OPERATING REVENUES	0	0	30	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	0	0	30	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	1,761	3,491	6,770	0	0	0	0%
	TOTAL INTEREST	1,761	3,491	6,770	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	6,000	1,000	8,000	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	56	0	0	0	0%
	TOTAL RENTS AND OTHER	6,000	1,000	8,056	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	152,939	134,983	130,262	80,000	40,000	-40,000	-50%
	TOTAL OTHER SOURCES (USES)	152,939	134,983	130,262	80,000	40,000	-40,000	-50%
	TOTAL REVENUES	**160,699**	**139,474**	**145,118**	**80,000**	**40,000**	**-40,000**	**-50%**

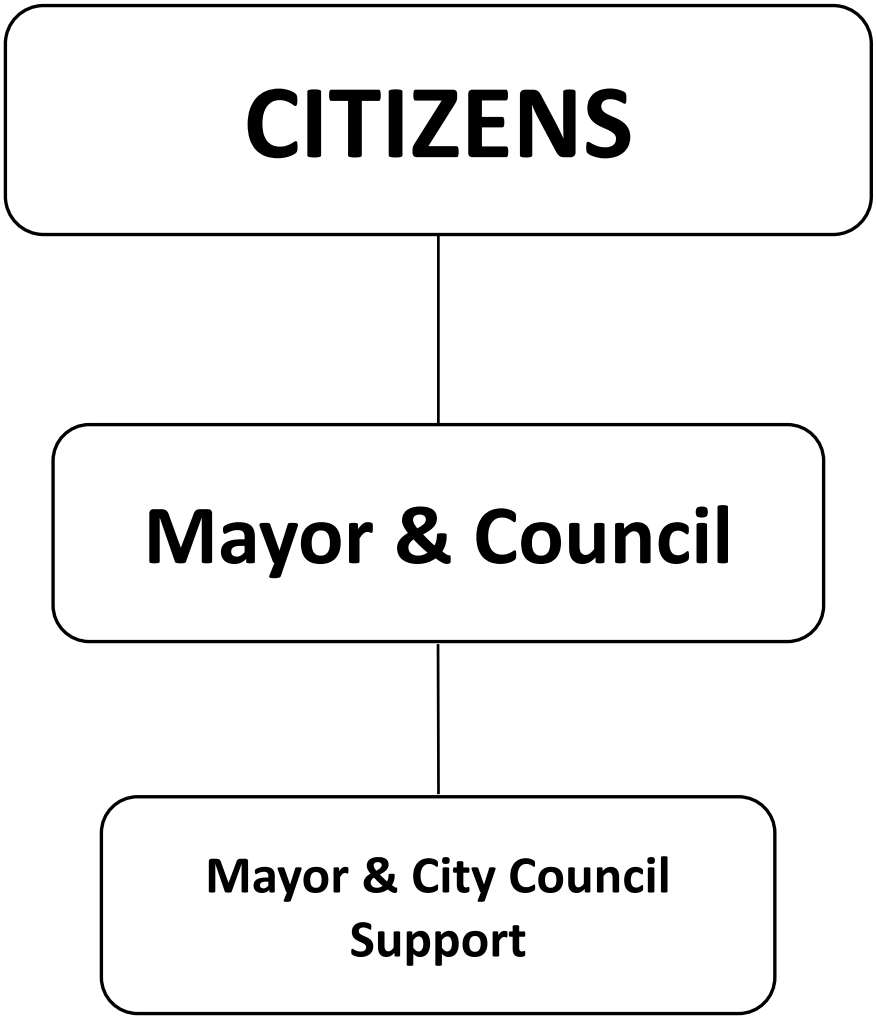
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	807,198	860,617	890,157	960,308	1,130,887	170,580	18%
501002	OVERTIME - CIVILIAN	1,219	883	2,065	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	6,141	4,432	3,751	0	0	0	0%
501008	INCENTIVE PAY	0	50	200	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	16	45	45	0	0	0	0%
501011	PART-TIME TEMPORARY	11,507	0	0	0	0	0	0%
501030	TEMPORARY SERVICES CONTRACTS	0	221	0	0	0	0	0%
	TOTAL SALARIES & WAGES	826,081	866,248	896,218	960,308	1,130,887	170,580	18%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	2,883	2,997	3,038	3,014	3,285	270	9%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	879	919	933	920	1,133	212	23%
501108	POS CITY - EMPLOYER CONTRIB	84,000	84,000	88,052	78,480	70,633	-7,847	-10%
501114	LIFE INSURANCE - CIVILIAN	2,047	2,136	2,136	2,103	2,136	33	2%
501122	MISC EXPENSE ACCTS-ELEC OFFIC	41,740	40,912	38,328	0	40,928	40,928	100%
501124	CITY PENSION PLAN CONTRIBUTION	63,551	60,446	72,171	122,004	146,720	24,716	20%
501129	FICA CITY MATCH - CIVILIAN	52,310	54,085	55,563	57,070	70,226	13,156	23%
501130	FICA MED- CITY MATCH-CIVILIAN	12,234	12,649	12,995	13,347	16,424	3,077	23%
	TOTAL EMPLOYEE BENEFITS	259,644	258,144	273,215	276,939	351,484	74,545	27%
	OUTSIDE CONTRACTS							
522090	PRINTING SERVICES CONTRACTS	0	0	0	845	845	0	0%
522150	OUTSIDE CONTRACTS - NOC	47,993	42,764	52,859	48,200	48,200	0	0%
	TOTAL OUTSIDE CONTRACTS	47,993	42,764	52,859	49,045	49,045	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	486	659	637	3,600	3,600	0	0%
524130	COPIER CONTRACT SERVICES	0	0	140	0	0	0	0%
	TOTAL BUILDING LEASES	486	659	776	3,600	3,600	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	1,334	2,097	4,986	4,000	4,000	0	0%
531005	OTHER SUPPLIES	0	0	847	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	0	0	44	0	0	0	0%
531020	PROMOTIONAL SUPPLIES	0	3,055	1,901	0	0	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	53	0	106	1,000	1,000	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531040	SUPPLIES COMPUTER EQUIPMENT	0	0	1,515	0	0	0	0%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	0	0	0	300	300	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	1,444	1,448	1,401	4,160	4,160	0	0%
531175	EQIPMENT MTNCE SUPPLIES	0	49	0	0	0	0	0%
531300	FURNITURE 1000 - 4999 99	0	0	6,069	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	2,831	6,649	16,870	9,460	9,460	0	0%
	MINOR EQUIPMENT & FURNITURE							
533020	DATA PROCESS EQP 500-4 999 99	676	0	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	676	0	0	0	0	0	0%
	TRAVEL							
542000	TRAVEL EXPENSES - ELECTED OFFI	3,569	13,142	19,546	24,100	24,100	0	0%
542010	TRAVEL EXPENSES - EMPLOYEES	6,739	11,000	25,678	12,600	12,600	0	0%
	TOTAL TRAVEL	10,308	24,141	45,224	36,700	36,700	0	0%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	101,099	2,289	4,516	4,500	4,500	0	0%
544200	COUNCIL SPECIAL PROJECTS	113,986	53,725	53,859	80,000	40,000	-40,000	-50%
544220	FIELD TRIPS	0	0	200	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	215,085	56,014	58,575	84,500	44,500	-40,000	-47%
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	581	-581	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	581	-581	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	72,939	54,983	50,262	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	72,939	54,983	50,262	0	0	0	0%
	TOTAL EXPENDITURES	**1,436,042**	**1,310,183**	**1,393,418**	**1,420,551**	**1,625,676**	**205,125**	**14%**

Mayor and Council
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	24.00	24.00	0.00
Non-General Fund	0.00	0.00	0.00
Total Authorized	**24.00**	**24.00**	**0.00**

Mayor and Council
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
(Con) Admin Support Associate	2.50	2.00	2.00
(Con) Administrative Specialist	2.00	4.00	4.00
(Con) District Clerical Assist	0.50	0.00	0.00
(Con) Public Affairs Specialist	2.00	1.00	1.00
(UF) (Con) Legislative Aide	0.00	1.00	1.00
(UF) Administrative Assistant	0.50	1.00	0.00
(UF) Senior Office Assistant	0.50	0.00	0.00
Administrative Assistant	0.00	0.00	1.00
Administrative Secretary	1.00	0.00	0.00
Chief of Staff	0.00	0.00	1.00
Chief of Staff/Executive Assistant	1.00	1.00	0.00
City Representative District 1	1.00	1.00	1.00
City Representative District 2	1.00	1.00	1.00
City Representative District 3	1.00	1.00	1.00
City Representative District 4	1.00	1.00	1.00
City Representative District 5	1.00	1.00	1.00
City Representative District 6	1.00	1.00	1.00
City Representative District 7	1.00	1.00	1.00
City Representative District 8	1.00	1.00	1.00
Executive Assistant - Mayor	1.00	1.00	1.00
Legislative Aide	4.00	4.00	4.00
Mayor	1.00	1.00	1.00
Grand Total	**24.00**	**24.00**	**24.00**

Non-Departmental

Mission Statement

To monitor General Government fund expenses that do not apply to a specific department, or miscellaneous expenses that are not associated with any of the operating departments.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	259,927	226,814	280,242	(996,825)	(22,107)	974,719	98%
Employee Benefits	3,509,271	3,255,038	2,309,890	1,372,068	3,745,564	2,373,496	173%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	5,281,064	3,505,290	9,339,175	10,053,571	7,215,104	(2,838,467)	-28%
Outside Contracts	528,947	471,756	651,281	585,000	585,000	-	0%
Interfund Services	-	-	17,000	17,000	17,000	-	0%
Building Leases	18,000	18,000	-	-	-	-	0%
Fuel & Lubricants	-	-	5,336	24,000	24,000	-	0%
Materials & Supplies	193,907	219,866	80,545	475,000	475,000	-	0%
Maintenance & Repairs	38,915	-	-	-	-	-	0%
Minor Equipment & Furniture	87,763	547,724	5,539	125,000	125,000	-	0%
Communications	-	-	-	-	-	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	1,504	-	(658)	-	-	-	0%
Other Operating Expenditures	3,544,463	3,390,792	4,199,756	3,621,241	3,666,079	44,837	1%
Community Service Projects	3,747,850	3,688,000	4,283,471	3,445,000	2,842,688	(602,312)	-17%
Interest Expense	58,302,963	54,501,869	55,708,328	61,175,952	60,388,063	(787,889)	-1%
Other Non-Operating Expenditures	37,470,091	49,944,895	55,309,572	53,595,238	52,243,282	(1,351,956)	-3%
Grant Match	2,119	(40,000)	-	-	-	-	0%
Operating Transfers Out	14,356,750	17,601,252	61,247,776	27,198,224	19,870,381	(7,327,843)	-27%
Capital Expenditures	564,670	696,918	265,270	120,000	120,000	-	0%
Total Expenditures	***127,908,204***	***138,028,213***	***193,702,522***	***160,810,469***	***151,295,054***	***(9,515,415)***	**-6%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	21,992,369	21,384,089	22,093,107	26,907,642	22,477,344	(4,430,298)	-16%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	96,127,161	104,218,653	151,101,998	113,755,724	111,659,745	(2,095,979)	-2%
Capital Projects	667,557	3,088,727	3,326,532	-	-	-	0%
Special Revenue	9,121,117	9,336,744	17,180,885	20,147,103	17,157,965	(2,989,138)	-15%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***127,908,204***	***138,028,213***	***193,702,522***	***160,810,469***	***151,295,054***	***(9,515,415)***	**-6%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	5.75	5.00	5.00	7.00	9.00	2.00	
Non-General Fund	0.25	-	-	-	-	-	
Total Authorized	***6.00***	***5.00***	***5.00***	***7.00***	***9.00***	***2.00***	

NON-DEPARTMENTAL

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Property Taxes	159,149,901	170,814,897	192,095,217	214,383,503	214,383,503	222,086,153	7,702,650	4%
Penalties and Interest-Delinquent Taxes	1,289,169	1,316,914	1,581,339	0	0	0	0	0%
Sales Taxes	87,704,730	92,109,776	96,649,172	97,069,368	97,069,368	79,490,426	-17,578,942	-18%
Franchise Fees	53,599,045	53,828,945	50,463,842	52,718,813	52,718,813	45,465,495	-7,253,318	-14%
Charges for Services	6,479,224	5,940,837	8,994,619	5,762,612	5,762,612	6,890,229	1,127,617	20%
Fines and Forfeitures	65,916	0	0	0	0	0	0	0%
Licenses and Permits	3,264	0	0	0	0	0	0	0%
Interest	24	697,704	1,330,102	500,000	500,000	100,000	-400,000	-80%
Rents and Other	523,720	575,708	601,953	580,000	580,000	691,228	111,228	19%
Other Sources (Uses)	20,886,558	22,507,747	29,641,583	33,667,906	33,667,906	38,143,373	4,475,466	13%
TOTAL REVENUES	**329,701,550**	**347,792,530**	**381,357,827**	**404,682,202**	**404,682,202**	**392,866,903**	**-11,815,298**	**-3%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	202,817	226,814	280,242	-996,825	-996,825	-40,751	956,074	96%
Employee Benefits	3,489,209	3,255,038	2,309,890	1,372,068	1,372,068	3,738,413	2,366,345	172%
Professional Services	5,257,734	3,476,629	3,706,200	3,765,000	3,765,000	2,523,789	-1,241,211	-33%
Outside Contracts	524,952	462,022	640,919	585,000	746,010	585,000	0	0%
Building Leases	18,000	18,000	0	0	0	0	0	0%
Materials & Supplies	6,045	0	0	0	0	0	0	0%
Travel	1,504	0	0	0	0	0	0	0%
Other Operating Expenditures	2,218,604	2,065,325	1,012,222	2,175,774	1,950,774	2,220,612	44,837	2%
Community Service Projects	185,845	138,000	283,471	445,000	545,000	142,688	-302,312	-68%
Other Non-Operating Expenditures	19,020	328,988	944,775	1,000,000	1,000,000	1,000,000	0	0%
Grant Match	2,119	-40,000	0	0	0	0	0	0%
Operating Transfers Out	10,066,520	10,975,514	12,781,689	18,561,625	25,107,720	12,307,594	-6,254,031	-34%
Capital Expenditures	0	477,759	133,700	0	0	0	0	0%
TOTAL EXPENDITURES	**21,992,369**	**21,384,089**	**22,093,107**	**26,907,642**	**33,489,747**	**22,477,344**	**-4,430,298**	**-16%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
PROPERTY TAXES								
401010 REAL PROPERTY TAX COLLECTIONS	158,773,272	170,230,332	191,539,529	213,883,503	213,883,503	221,686,153	7,802,650	4%
401020 PERSONAL PROP TAX COLLECTION	71,204	135,140	103,050	100,000	100,000	100,000	0	0%
401050 SPECIAL FEES DELING TAX COLLEC	305,426	449,425	452,637	400,000	400,000	300,000	-100,000	-25%
TOTAL PROPERTY TAXES	159,149,901	170,814,897	192,095,217	214,383,503	214,383,503	222,086,153	7,702,650	4%
PENALTIES AND INTEREST - DELINQUENT TAXES								
401030 PENALTIES PROP TAX COLLECTION	1,289,169	1,316,914	1,581,339	0	0	0	0	0%
TOTAL PENALTIES AND INTEREST - DELINQUENT TAXES	1,289,169	1,316,914	1,581,339	0	0	0	0	0%
SALES TAXES								
411000 SALES TAX	85,008,643	89,530,081	93,852,294	94,200,000	94,200,000	78,746,761	-15,453,239	-16%
411020 MIXED BEVERAGE TAX	2,646,802	2,578,094	2,768,037	2,809,368	2,809,368	699,903	-2,109,465	-75%
411030 BINGO TAX	49,285	1,601	28,841	60,000	60,000	43,762	-16,238	-27%
TOTAL SALES TAXES	87,704,730	92,109,776	96,649,172	97,069,368	97,069,368	79,490,426	-17,578,942	-18%
FRANCHISE FEES								
420230 TEXAS GAS SERVICE	6,161,688	6,188,800	6,362,596	6,500,000	6,500,000	5,338,616	-1,161,384	-18%
420240 TIME-WARNER	2,841,754	3,214,398	3,361,752	3,300,000	3,300,000	3,311,563	11,563	0%
420250 EL PASO WATER UTILITIES	16,553,043	17,743,597	18,282,458	19,803,698	19,803,698	18,820,292	-983,406	-5%
420290 AT&T	4,041,100	3,342,435	3,028,131	3,400,000	3,400,000	2,563,848	-836,152	-25%
420300 ONEOK	715,946	570,455	473,484	650,000	650,000	297,228	-352,772	-54%
420320 ELECTRIC COMPANY	17,255,362	16,660,658	15,154,107	17,800,000	17,800,000	13,868,833	-3,931,167	-22%
420330 TELECOM FRANCHISES	3,567,293	3,675,509	3,801,314	1,265,115	1,265,115	1,265,115	0	0%
420340 ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	0	0	0	0	0	0%
TOTAL FRANCHISE FEES	53,599,045	53,828,945	50,463,842	52,718,813	52,718,813	45,465,495	-7,253,318	-14%
CHARGES FOR SERVICES								
405067 REIMBURSED EXPENDITURES	2,315,664	203,360	768,752	175,000	175,000	175,000	0	0%
430620 REIMBURSED DAMAGES	92	0	0	0	0	0	0	0%
431200 AMBULANCE SERVICE REVENUE	276,002	303,688	298,471	273,406	273,406	250,000	-23,406	-9%
443550 MISC CHARGES-SALES TO DEPTS	280	400	232	0	0	0	0	0%
443560 INDIRECT COST RECOVERY	3,355,384	4,452,200	4,221,224	4,336,806	4,336,806	5,378,816	1,042,010	24%
450640 BANK FEES CREDIT CARD FEES	141,935	126,322	132,997	125,000	125,000	71,500	-53,500	-43%
450650 MISC NON-OPERATING REVENUES	387,466	851,868	2,570,693	350,000	350,000	513,713	163,713	47%
450730 ANNUAL REGISTRATION FEE-LOBBY	2,400	3,000	2,250	2,400	2,400	1,200	-1,200	-50%
460400 PROGRAM INCOME	0	0	1,000,000	500,000	500,000	500,000	0	0%
TOTAL CHARGES FOR SERVICES	6,479,224	5,940,837	8,994,619	5,762,612	5,762,612	6,890,229	1,127,617	20%

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	FINES AND FORFEITURES								
440600	TIME PAYMENT FEES- MUNI COURT	65,916	0	0	0	0	0	0	0%
	TOTAL FINES AND FORFEITURES	65,916	0	0	0	0	0	0	0%
	LICENSES AND PERMITS								
441230	PARADE PERMITS	3,264	0	0	0	0	0	0	0%
	TOTAL LICENSES AND PERMITS	3,264	0	0	0	0	0	0	0%
	INTEREST								
450000	INVESTMENT INTEREST REVENUE	24	697,704	1,330,102	500,000	500,000	100,000	-400,000	-80%
	TOTAL INTEREST	24	697,704	1,330,102	500,000	500,000	100,000	-400,000	-80%
	RENTS AND OTHER								
450210	PROPERTY LEASE REVENUE	502,166	526,710	561,895	580,000	580,000	691,228	111,228	19%
450600	DONATIONS	0	0	1,000	0	0	0	0	0%
450660	PENALTIES AND INTEREST	10,873	11,679	3,696	0	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	-13,319	13,319	11,150	0	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	0	0	213	0	0	0	0	0%
470400	CLAIMS SETTLEMENT	24,000	24,000	24,000	0	0	0	0	0%
	TOTAL RENTS AND OTHER	523,720	575,708	601,953	580,000	580,000	691,228	111,228	19%
	OTHER SOURCES (USES)								
431600	AIRPORT INDIRECT COST REIMBURS	1,691,408	1,665,703	1,665,703	1,303,713	1,303,713	1,303,713	0	0%
431610	MASS TRANSIT INDIR COST REIMB	3,679,695	3,679,695	3,679,695	3,679,695	3,679,695	3,679,695	0	0%
470000	INTERFUND TRANSFERS (SOURCES)	15,515,455	17,155,243	24,224,561	28,684,498	28,684,498	31,171,793	2,487,294	9%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	0	1,988,172	1,988,172	100%
470300	PROCEEDS-SALE OF FIXED ASSET	0	3,175	0	0	0	0	0	0%
470320	PROCEEDS FROM THE SALE OF LAND	0	3,931	71,624	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	20,886,558	22,507,747	29,641,583	33,667,906	33,667,906	38,143,373	4,475,466	13%
	TOTAL REVENUES	**329,701,550**	**347,792,530**	**381,357,827**	**404,682,202**	**404,682,202**	**392,866,903**	**-11,815,298**	**-3%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	194,553	226,639	280,042	-996,825	-996,825	-40,751	956,074	96%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	8,642	0	0	0	0	0	0	0%
501008 INCENTIVE PAY	0	175	200	0	0	0	0	0%
501020 EQUIPMENT ALLOWANCE	-377	0	0	0	0	0	0	0%
TOTAL SALARIES & WAGES	202,817	226,814	280,242	-996,825	-996,825	-40,751	956,074	96%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	952	586	666	1,145	1,145	1,608	463	40%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	328	219	230	320	320	469	149	46%
501108 POS CITY - EMPLOYER CONTRIB	10,000	-324,384	-1,072,694	-1,464,804	-1,464,804	-21,493	1,443,311	99%
501114 LIFE INSURANCE - CIVILIAN	512	445	445	579	579	757	178	31%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	2,519	0	1,615	2,100	2,100	6,300	4,200	200%
501124 CITY PENSION PLAN CONTRIBUTION	22,332	31,845	33,192	45,024	45,024	65,961	20,937	47%
501129 FICA CITY MATCH - CIVILIAN	12,526	13,611	16,810	-730,132	-730,132	29,107	759,239	-104%
501130 FICA MED- CITY MATCH-CIVILIAN	2,929	3,183	3,931	4,647	4,647	6,807	2,161	47%
501140 RETIREES HEALTH PLAN	3,437,112	3,529,534	3,325,694	3,513,188	3,513,188	3,648,895	135,706	4%
TOTAL EMPLOYEE BENEFITS	3,489,209	3,255,038	2,309,890	1,372,068	1,372,068	3,738,413	2,366,345	172%
PROFESSIONAL SERVICES								
521000 PROFESSIONAL SERVICES	0	0	0	15,000	15,000	15,000	0	0%
521020 APPRAISAL SERVICES	3,370,993	3,376,438	3,575,994	3,750,000	3,750,000	4,157,034	407,034	11%
521100 EXTERNAL LEGAL COUNSEL SERVICE	1,886,741	100,191	130,206	0	0	-1,648,245	-1,648,245	0%
TOTAL PROFESSIONAL SERVICES	5,257,734	3,476,629	3,706,200	3,765,000	3,765,000	2,523,789	-1,241,211	-33%
OUTSIDE CONTRACTS								
522010 BILLING COLLECT AGEN CONTRACTS	310,621	460,754	455,326	400,000	400,000	400,000	0	0%
522150 OUTSIDE CONTRACTS - NOC	26,255	1,268	12,958	0	161,010	0	0	0%
522170 INTERLOCAL AGREEMENTS	188,076	0	172,635	185,000	185,000	185,000	0	0%
TOTAL OUTSIDE CONTRACTS	524,952	462,022	640,919	585,000	746,010	585,000	0	0%
BUILDING LEASES								
524120 LAND - LEASES	18,000	18,000	0	0	0	0	0	0%
TOTAL BUILDING LEASES	18,000	18,000	0	0	0	0	0	0%

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MATERIALS & SUPPLIES								
531000	OFFICE SUPPLIES	260	0	0	0	0	0	0	0%
531020	PROMOTIONAL SUPPLIES	2,760	0	0	0	0	0	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	1,085	0	0	0	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	1,939	0	0	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	6,045	0	0	0	0	0	0	0%
	TRAVEL								
542010	TRAVEL EXPENSES - EMPLOYEES	1,504	0	0	0	0	0	0	0%
	TOTAL TRAVEL	1,504	0	0	0	0	0	0	0%
	OTHER OPERATING EXPENDITURES								
544020	GENERAL LIABILITY INSURANCE EX	789,986	719,292	834,621	883,013	883,013	1,114,877	231,864	26%
544050	OPERATING CONTINGENCY RESERVE	1,011,372	908,833	270,970	750,734	700,734	750,734	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	191,706	60,077	-437,929	25,000	25,000	25,000	0	0%
544090	PROPERTY INSURANCE EXPENSE	151,120	171,789	185,787	187,027	187,027	0	-187,027	-100%
544110	SALARY ADJUSTMENT RESERVE EXPE	-29,941	104,219	52,110	250,000	75,000	250,000	0	0%
544120	SEMINARS CONTINUING EDUCATION	255	0	0	0	0	0	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	104,106	101,115	106,663	80,000	80,000	80,000	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	2,218,604	2,065,325	1,012,222	2,175,774	1,950,774	2,220,612	44,837	2%
	COMMUNITY SERVICE PROJECTS								
552000	COMMUNITY SERVICE PROJECTS	185,845	138,000	283,471	445,000	545,000	142,688	-302,312	-68%
	TOTAL COMMUNITY SERVICE PROJECTS	185,845	138,000	283,471	445,000	545,000	142,688	-302,312	-68%
	OTHER NON-OPERATING EXPENDITURES								
554020	BANK SVC CHRGS & CR CARD FEES	-2	0	0	0	0	0	0	0%
554050	CHANGE FUND SHORTAGE	0	0	-260	0	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-14	7,299	-6	0	0	0	0	0%
554075	OTHER LOSSES	19,037	0	0	0	0	0	0	0%
554090	DAMAGES SETTLEMENTS EXPENSE	0	217,424	1,049,305	1,000,000	1,000,000	1,000,000	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	104,265	-104,265	0	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	19,020	328,988	944,775	1,000,000	1,000,000	1,000,000	0	0%
	GRANT MATCH								
560000	CITY GRANT MATCH	2,119	-40,000	0	0	0	0	0	0%
	TOTAL GRANT MATCH	2,119	-40,000	0	0	0	0	0	0%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
OPERATING TRANSFERS OUT								
570000 INTERFUND TRANSFERS (USES)	10,066,520	10,975,514	12,781,689	17,353,224	13,087,045	12,307,594	-5,045,630	-29%
570020 FUND BALANCE TRANSFERS (USES)	0	0	0	1,208,401	12,020,675	0	-1,208,401	-100%
TOTAL OPERATING TRANSFERS OUT	10,066,520	10,975,514	12,781,689	18,561,625	25,107,720	12,307,594	-6,254,031	-34%
CAPITAL EXPENDITURES								
580000 LAND	0	407,059	0	0	0	0	0	0%
580015 INTANGIBLES	0	70,700	0	0	0	0	0	0%
580060 CARS VANS LT TRKS MOTORCYCLE	0	0	100,000	0	0	0	0	0%
580290 HEAVY EQUIPMENT	0	0	33,700	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	0	477,759	133,700	0	0	0	0	0%
TOTAL EXPENDITURES	**21,992,369**	**21,384,089**	**22,093,107**	**26,907,642**	**33,489,747**	**22,477,344**	**-4,430,298**	**-16%**

NON-DEPARTMENTAL

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	92,418,357	96,582,001	103,976,237	109,325,410	107,109,482	-2,215,928	-2%
Penalties and Interest-Delinquent Taxes	674,268	688,655	768,024	0	0	0	0%
Sales Taxes	3,497,801	3,493,004	11,566,043	14,200,000	10,435,000	-3,765,000	-27%
Franchise Fees	1,446,132	978,804	1,589,261	720,000	720,000	0	0%
Charges for Services	18,052,427	17,016,527	18,366,166	19,861,823	18,928,746	-933,077	-5%
Intergovernmental Revenues	48,110	10,000	0	0	0	0	0%
County Participation	0	0	0	0	125,930	125,930	100%
Interest	319,333	731,159	4,520,199	0	0	0	0%
Rents and Other	0	0	37,678	0	0	0	0%
Other Sources (Uses)	8,229,337	9,311,468	221,878,741	10,375,074	10,576,165	201,091	2%
TOTAL REVENUES	**124,685,765**	**128,811,620**	**362,702,350**	**154,482,306**	**147,895,323**	**-6,586,984**	**-4%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	57,110	0	0	0	18,645	18,645	100%
Employee Benefits	20,062	0	0	0	7,152	7,152	100%
Professional Services	23,330	28,661	5,632,975	6,288,571	4,691,315	-1,597,256	-25%
Outside Contracts	3,994	9,734	10,362	0	0	0	0%
Interfund Services	0	0	17,000	17,000	17,000	0	0%
Fuel & Lubricants	0	0	5,336	24,000	24,000	0	0%
Materials & Supplies	187,863	219,866	80,545	475,000	475,000	0	0%
Maintenance & Repairs	38,915	0	0	0	0	0	0%
Minor Equipment & Furniture	87,763	547,724	5,539	125,000	125,000	0	0%
Travel	0	0	-658	0	0	0	0%
Other Operating Expenditures	1,325,859	1,325,467	3,187,534	1,445,467	1,445,467	0	0%
Community Service Projects	3,562,005	3,550,000	4,000,000	3,000,000	2,700,000	-300,000	-10%
Interest Expense	58,302,963	54,501,869	55,708,328	61,175,952	60,388,063	-787,889	-1%
Other Non-Operating Expenditures	37,451,071	49,615,907	54,364,798	52,595,238	51,243,282	-1,351,956	-3%
Operating Transfers Out	4,290,230	6,625,738	48,466,087	8,636,599	7,562,787	-1,073,812	-12%
Capital Expenditures	564,670	219,159	131,570	120,000	120,000	0	0%
TOTAL EXPENDITURES	**105,915,835**	**116,644,124**	**171,609,415**	**133,902,827**	**128,817,710**	**-5,085,117**	**-4%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401010	REAL PROPERTY TAX COLLECTIONS	92,418,357	96,582,001	103,976,237	109,325,410	107,109,482	-2,215,928	-2%
	TOTAL PROPERTY TAXES	92,418,357	96,582,001	103,976,237	109,325,410	107,109,482	-2,215,928	-2%
	PENALTIES AND INTEREST - DELINQUENT TAXES							
401030	PENALTIES PROP TAX COLLECTION	674,268	688,655	768,024	0	0	0	0%
	TOTAL PENALTIES AND INTEREST - DELINQUENT TAXES	674,268	688,655	768,024	0	0	0	0%
	SALES TAXES							
411010	HOTEL OCCUPANCY TAX	0	0	7,670,541	11,200,000	7,735,000	-3,465,000	-31%
411040	HOTEL MOTEL TAX PENALTY INT	0	0	6,834	0	0	0	0%
411050	MOTOR VEHICLE RENTAL TAXES	3,497,801	3,493,004	3,888,667	3,000,000	2,700,000	-300,000	-10%
	TOTAL SALES TAXES	3,497,801	3,493,004	11,566,043	14,200,000	10,435,000	-3,765,000	-27%
	FRANCHISE FEES							
420240	TIME-WARNER	566,426	642,880	672,349	600,000	600,000	0	0%
420290	AT&T	147,927	110,131	106,912	120,000	120,000	0	0%
420320	ELECTRIC COMPANY	731,780	225,793	810,000	0	0	0	0%
	TOTAL FRANCHISE FEES	1,446,132	978,804	1,589,261	720,000	720,000	0	0%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	372	0	29,870	230,000	0	-230,000	-100%
440200	METER REVENUE	1,208,750	0	1,077,401	1,204,000	448,746	-755,254	-63%
443580	ENVIRONMENTAL FEES	16,843,288	17,016,527	17,222,406	18,427,823	18,480,000	52,177	0%
450650	MISC NON-OPERATING REVENUES	17	0	36,489	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	18,052,427	17,016,527	18,366,166	19,861,823	18,928,746	-933,077	-5%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	-10,000	10,000	0	0	0	0	0%
460010	STATE GRANT PROCEEDS	20,634	0	0	0	0	0	0%
460020	OTHER GRANT PROCEEDS	37,476	0	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	48,110	10,000	0	0	0	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COUNTY PARTICIPATION							
460240	COUNTY PARTICIPATION	0	0	0	0	125,930	125,930	100%
	TOTAL COUNTY PARTICIPATION	0	0	0	0	125,930	125,930	100%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	319,333	731,159	4,520,199	0	0	0	0%
	TOTAL INTEREST	319,333	731,159	4,520,199	0	0	0	0%
	RENTS AND OTHER							
451000	UNREALIZED GAINS LOSSES	0	0	37,678	0	0	0	0%
	TOTAL RENTS AND OTHER	0	0	37,678	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	6,171,165	7,314,861	10,027,733	4,758,139	4,801,670	43,531	1%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	4,470,245	5,774,495	1,304,250	29%
470200	ORIGINAL ISSUES BOND PROCEEDS	0	0	151,580,000	0	0	0	0%
470210	REFUNDINGS BOND PROCEEDS	0	0	35,820,000	0	0	0	0%
470220	PREMIUM ON BONDS SOLD	0	0	16,964,113	0	0	0	0%
470240	BAB TAX CREDIT	2,058,173	1,996,607	1,684,503	1,146,690	0	-1,146,690	-100%
470320	PROCEEDS FROM THE SALE OF LAND	0	0	47,808	0	0	0	0%
494130	OTHER SOURCES OF FUNDS	0	0	5,754,585	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	8,229,337	9,311,468	221,878,741	10,375,074	10,576,165	201,091	2%
	TOTAL REVENUES	**124,685,765**	**128,811,620**	**362,702,350**	**154,482,306**	**147,895,323**	**-6,586,984**	**-4%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	57,734	0	0	0	18,645	18,645	100%
501020	EQUIPMENT ALLOWANCE	-624	0	0	0	0	0	0%
	TOTAL SALARIES & WAGES	57,110	0	0	0	18,645	18,645	100%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	85	0	0	0	54	54	100%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	29	0	0	0	19	19	100%
501108	POS CITY - EMPLOYER CONTRIB	1,728	0	0	0	2,990	2,990	100%
501114	LIFE INSURANCE - CIVILIAN	22	0	0	0	43	43	100%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	1,150	0	0	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	14,930	0	0	0	2,620	2,620	100%
501129	FICA CITY MATCH - CIVILIAN	1,716	0	0	0	1,156	1,156	100%
501130	FICA MED- CITY MATCH-CIVILIAN	401	0	0	0	270	270	100%
	TOTAL EMPLOYEE BENEFITS	20,062	0	0	0	7,152	7,152	100%
	PROFESSIONAL SERVICES							
521060	BOND FIN ADVISORY SERVICE	16,400	20,741	18,300	16,450	20,900	4,450	27%
521160	MANAGEMENT CONSULTING SERVICES	0	0	5,607,250	6,262,121	4,662,915	-1,599,206	-26%
521505	ARBITRAGE SERVICES	6,930	7,920	0	0	0	0	0%
521840	ARBITRAGE BOND REVIEW SERVICE	0	0	7,425	10,000	7,500	-2,500	-25%
	TOTAL PROFESSIONAL SERVICES	23,330	28,661	5,632,975	6,288,571	4,691,315	-1,597,256	-25%
	OUTSIDE CONTRACTS							
522150	OUTSIDE CONTRACTS - NOC	3,994	9,734	7,057	0	0	0	0%
522170	INTERLOCAL AGREEMENTS	0	0	3,305	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	3,994	9,734	10,362	0	0	0	0%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	0	0	17,000	17,000	17,000	0	0%
	TOTAL INTERFUND SERVICES	0	0	17,000	17,000	17,000	0	0%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	0	0	5,336	24,000	24,000	0	0%
	TOTAL FUEL & LUBRICANTS	0	0	5,336	24,000	24,000	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MATERIALS & SUPPLIES							
531010	EQUIPMENT PURCHASE UNDER 500	0	100	0	0	0	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	9,416	9,393	4,044	100,000	100,000	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	74,947	31,702	6,355	100,000	100,000	0	0%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	76,231	143,878	70,145	275,000	275,000	0	0%
531130	LAND MAINTENANCE SUPPLIES	15,000	9,763	0	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	0	137	0	0	0	0	0%
531160	RECREATIONAL SUPPLIES	12,270	0	0	0	0	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	24,893	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	187,863	219,866	80,545	475,000	475,000	0	0%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	38,915	0	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	38,915	0	0	0	0	0	0%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	1,313	72,005	3,135	50,000	50,000	0	0%
533005	MINOR EQUIPMENT	3,024	421,283	0	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	14,083	0	903	10,000	10,000	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	25,092	51,486	691	65,000	65,000	0	0%
533050	ARTWORK	44,250	2,950	810	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	87,763	547,724	5,539	125,000	125,000	0	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	0	0	-658	0	0	0	0%
	TOTAL TRAVEL	0	0	-658	0	0	0	0%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	364	0	0	0	0	0	0%
544090	PROPERTY INSURANCE EXPENSE	0	0	120,465	120,000	120,000	0	0%
544150	INDIRECT COST EXPENDITURES	1,325,495	1,325,467	1,325,467	1,325,467	1,325,467	0	0%
544190	BOND/OTHER DEBT ISSUE COSTS	0	0	1,741,602	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	1,325,859	1,325,467	3,187,534	1,445,467	1,445,467	0	0%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	3,562,005	3,550,000	4,000,000	3,000,000	2,700,000	-300,000	-10%
	TOTAL COMMUNITY SERVICE PROJECTS	3,562,005	3,550,000	4,000,000	3,000,000	2,700,000	-300,000	-10%
	INTEREST EXPENSE							

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
553000	INTEREST EXPENSE	58,302,963	54,501,869	55,708,328	61,175,952	60,388,063	-787,889	-1%
	TOTAL INTEREST EXPENSE	58,302,963	54,501,869	55,708,328	61,175,952	60,388,063	-787,889	-1%
	OTHER NON-OPERATING EXPENDITURES							
554110	PRINCIPAL PAYMENT EXPENSE	37,451,071	49,507,505	54,083,450	52,246,238	50,937,032	-1,309,206	-3%
554120	BOND INTEREST EXPENSE	0	0	389,750	349,000	306,250	-42,750	-12%
554205	UNREALIZED LOSS ON INVESTMENTS	0	108,402	-108,402	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	37,451,071	49,615,907	54,364,798	52,595,238	51,243,282	-1,351,956	-3%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	4,290,230	6,625,738	7,877,298	7,517,121	5,207,588	-2,309,532	-31%
570005	TRANSFER TO PUBLIC ART	0	0	3,789	0	0	0	0%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	1,119,478	2,355,199	1,235,721	110%
571000	PAYMENTS TO REFUNDING ESCROW	0	0	40,585,000	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	4,290,230	6,625,738	48,466,087	8,636,599	7,562,787	-1,073,812	-12%
	CAPITAL EXPENDITURES							
580000	LAND	0	37,330	0	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	2,601	0	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	1,768	0	0	0	0	0	0%
580100	IT EQUIPMENT	0	0	0	120,000	120,000	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	240,422	41,461	59,504	0	0	0	0%
580170	SURVEYS (CWIP)	5,270	0	0	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	0	0	1,999	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	5,285	7,261	212	0	0	0	0%
580230	CITY CONSTRUCT CHARGES (CWIP)	0	0	113	0	0	0	0%
580240	TESTING (CWIP)	1,223	0	0	0	0	0	0%
580260	INSPECTIONS (CWIP)	0	2,896	0	0	0	0	0%
580270	CONSTRUCTION (CWIP)	185,323	70,189	62,954	0	0	0	0%
580280	PROJECT CONSULTING	-12,484	0	6,789	0	0	0	0%
580510	PROJECT MANAGEMENT	58,574	42,506	0	0	0	0	0%
580511	CONSTRUCTION MANAGEMENT COEP	0	1,798	0	0	0	0	0%
580530	CONSTRUCTION MANAGEMENT	0	15,718	0	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	76,688	0	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	564,670	219,159	131,570	120,000	120,000	0	0%
	TOTAL EXPENDITURES	**105,915,835**	**116,644,124**	**171,609,415**	**133,902,827**	**128,817,710**	**-5,085,117**	**-4%**

NON-DEPARTMENTAL

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	251,568,258	267,396,898	296,071,454	323,708,913	329,195,635	5,486,722	2%
Penalties and Interest-Delinquent Taxes	1,963,437	2,005,570	2,349,363	0	0	0	0%
Sales Taxes	91,202,531	95,602,780	108,215,215	111,269,368	89,925,426	-21,343,942	-19%
Franchise Fees	55,045,177	54,807,750	52,053,103	53,438,813	46,185,495	-7,253,318	-14%
Charges for Services	24,531,651	22,957,365	27,360,784	25,624,434	25,818,975	194,541	1%
Fines and Forfeitures	65,916	0	0	0	0	0	0%
Licenses and Permits	3,264	0	0	0	0	0	0%
Intergovernmental Revenues	48,110	10,000	0	0	0	0	0%
County Participation	0	0	0	0	125,930	125,930	100%
Interest	319,358	1,428,863	5,850,301	500,000	100,000	-400,000	-80%
Rents and Other	523,720	575,708	639,632	580,000	691,228	111,228	19%
Other Sources (Uses)	29,115,895	31,819,216	251,520,324	44,042,980	48,719,537	4,676,557	11%
TOTAL REVENUES	**454,387,315**	**476,604,150**	**744,060,177**	**559,164,508**	**540,762,226**	**-18,402,282**	**-3%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	259,927	226,814	280,242	-996,825	-22,107	974,719	98%
Employee Benefits	3,509,271	3,255,038	2,309,890	1,372,068	3,745,564	2,373,496	173%
Professional Services	5,281,064	3,505,290	9,339,175	10,053,571	7,215,104	-2,838,467	-28%
Outside Contracts	528,947	471,756	651,281	585,000	585,000	0	0%
Interfund Services	0	0	17,000	17,000	17,000	0	0%
Building Leases	18,000	18,000	0	0	0	0	0%
Fuel & Lubricants	0	0	5,336	24,000	24,000	0	0%
Materials & Supplies	193,907	219,866	80,545	475,000	475,000	0	0%
Maintenance & Repairs	38,915	0	0	0	0	0	0%
Minor Equipment & Furniture	87,763	547,724	5,539	125,000	125,000	0	0%
Travel	1,504	0	-658	0	0	0	0%
Other Operating Expenditures	3,544,463	3,390,792	4,199,756	3,621,241	3,666,079	44,837	1%
Community Service Projects	3,747,850	3,688,000	4,283,471	3,445,000	2,842,688	-602,312	-17%
Interest Expense	58,302,963	54,501,869	55,708,328	61,175,952	60,388,063	-787,889	-1%
Other Non-Operating Expenditures	37,470,091	49,944,895	55,309,572	53,595,238	52,243,282	-1,351,956	-3%
Grant Match	2,119	-40,000	0	0	0	0	0%
Operating Transfers Out	14,356,750	17,601,252	61,247,776	27,198,224	19,870,381	-7,327,843	-27%
Capital Expenditures	564,670	696,918	265,270	120,000	120,000	0	0%
TOTAL EXPENDITURES	**127,908,204**	**138,028,213**	**193,702,522**	**160,810,469**	**151,295,054**	**-9,515,415**	**-6%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401010	REAL PROPERTY TAX COLLECTIONS	251,191,629	266,812,333	295,515,767	323,208,913	328,795,635	5,586,722	2%
401020	PERSONAL PROP TAX COLLECTION	71,204	135,140	103,050	100,000	100,000	0	0%
401050	SPECIAL FEES DELING TAX COLLEC	305,426	449,425	452,637	400,000	300,000	-100,000	-25%
	TOTAL PROPERTY TAXES	251,568,258	267,396,898	296,071,454	323,708,913	329,195,635	5,486,722	2%
	PENALTIES AND INTEREST - DELINQUENT TAXES							
401030	PENALTIES PROP TAX COLLECTION	1,963,437	2,005,570	2,349,363	0	0	0	0%
	TOTAL PENALTIES AND INTEREST - DELINQUENT TAXES	1,963,437	2,005,570	2,349,363	0	0	0	0%
	SALES TAXES							
411000	SALES TAX	85,008,643	89,530,081	93,852,294	94,200,000	78,746,761	-15,453,239	-16%
411010	HOTEL OCCUPANCY TAX	0	0	7,670,541	11,200,000	7,735,000	-3,465,000	-31%
411020	MIXED BEVERAGE TAX	2,646,802	2,578,094	2,768,037	2,809,368	699,903	-2,109,465	-75%
411030	BINGO TAX	49,285	1,601	28,841	60,000	43,762	-16,238	-27%
411040	HOTEL MOTEL TAX PENALTY INT	0	0	6,834	0	0	0	0%
411050	MOTOR VEHICLE RENTAL TAXES	3,497,801	3,493,004	3,888,667	3,000,000	2,700,000	-300,000	-10%
	TOTAL SALES TAXES	91,202,531	95,602,780	108,215,215	111,269,368	89,925,426	-21,343,942	-19%
	FRANCHISE FEES							
420230	TEXAS GAS SERVICE	6,161,688	6,188,800	6,362,596	6,500,000	5,338,616	-1,161,384	-18%
420240	TIME-WARNER	3,408,180	3,857,278	4,034,101	3,900,000	3,911,563	11,563	0%
420250	EL PASO WATER UTILITIES	16,553,043	17,743,597	18,282,458	19,803,698	18,820,292	-983,406	-5%
420290	AT&T	4,189,027	3,452,566	3,135,043	3,520,000	2,683,848	-836,152	-24%
420300	ONEOK	715,946	570,455	473,484	650,000	297,228	-352,772	-54%
420320	ELECTRIC COMPANY	17,987,141	16,886,452	15,964,107	17,800,000	13,868,833	-3,931,167	-22%
420330	TELECOM FRANCHISES	3,567,293	3,675,509	3,801,314	1,265,115	1,265,115	0	0%
420340	ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	0	0	0	0	0%
	TOTAL FRANCHISE FEES	55,045,177	54,807,750	52,053,103	53,438,813	46,185,495	-7,253,318	-14%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	2,316,036	203,360	798,622	405,000	175,000	-230,000	-57%
430620	REIMBURSED DAMAGES	92	0	0	0	0	0	0%
431200	AMBULANCE SERVICE REVENUE	276,002	303,688	298,471	273,406	250,000	-23,406	-9%
440200	METER REVENUE	1,208,750	0	1,077,401	1,204,000	448,746	-755,254	-63%
443550	MISC CHARGES-SALES TO DEPTS	280	400	232	0	0	0	0%
443560	INDIRECT COST RECOVERY	3,355,384	4,452,200	4,221,224	4,336,806	5,378,816	1,042,010	24%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
443580	ENVIRONMENTAL FEES	16,843,288	17,016,527	17,222,406	18,427,823	18,480,000	52,177	0%
450640	BANK FEES CREDIT CARD FEES	141,935	126,322	132,997	125,000	71,500	-53,500	-43%
450650	MISC NON-OPERATING REVENUES	387,483	851,868	2,607,182	350,000	513,713	163,713	47%
450730	ANNUAL REGISTRATION FEE-LOBBY	2,400	3,000	2,250	2,400	1,200	-1,200	-50%
460400	PROGRAM INCOME	0	0	1,000,000	500,000	500,000	0	0%
	TOTAL CHARGES FOR SERVICES	24,531,651	22,957,365	27,360,784	25,624,434	25,818,975	194,541	1%
	FINES AND FORFEITURES							
440600	TIME PAYMENT FEES- MUNI COURT	65,916	0	0	0	0	0	0%
	TOTAL FINES AND FORFEITURES	65,916	0	0	0	0	0	0%
	LICENSES AND PERMITS							
441230	PARADE PERMITS	3,264	0	0	0	0	0	0%
	TOTAL LICENSES AND PERMITS	3,264	0	0	0	0	0	0%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	-10,000	10,000	0	0	0	0	0%
460010	STATE GRANT PROCEEDS	20,634	0	0	0	0	0	0%
460020	OTHER GRANT PROCEEDS	37,476	0	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	48,110	10,000	0	0	0	0	0%
	COUNTY PARTICIPATION							
460240	COUNTY PARTICIPATION	0	0	0	0	125,930	125,930	100%
	TOTAL COUNTY PARTICIPATION	0	0	0	0	125,930	125,930	100%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	319,358	1,428,863	5,850,301	500,000	100,000	-400,000	-80%
	TOTAL INTEREST	319,358	1,428,863	5,850,301	500,000	100,000	-400,000	-80%
	RENTS AND OTHER							
450210	PROPERTY LEASE REVENUE	502,166	526,710	561,895	580,000	691,228	111,228	19%
450600	DONATIONS	0	0	1,000	0	0	0	0%
450660	PENALTIES AND INTEREST	10,873	11,679	3,696	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	-13,319	13,319	48,828	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	0	0	213	0	0	0	0%
470400	CLAIMS SETTLEMENT	24,000	24,000	24,000	0	0	0	0%
	TOTAL RENTS AND OTHER	523,720	575,708	639,632	580,000	691,228	111,228	19%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER SOURCES (USES)							
431600	AIRPORT INDIRECT COST REIMBURS	1,691,408	1,665,703	1,665,703	1,303,713	1,303,713	0	0%
431610	MASS TRANSIT INDIR COST REIMB	3,679,695	3,679,695	3,679,695	3,679,695	3,679,695	0	0%
470000	INTERFUND TRANSFERS (SOURCES)	21,686,620	24,470,104	34,252,293	33,442,637	35,973,463	2,530,826	8%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	4,470,245	7,762,667	3,292,422	74%
470200	ORIGINAL ISSUES BOND PROCEEDS	0	0	151,580,000	0	0	0	0%
470210	REFUNDINGS BOND PROCEEDS	0	0	35,820,000	0	0	0	0%
470220	PREMIUM ON BONDS SOLD	0	0	16,964,113	0	0	0	0%
470240	BAB TAX CREDIT	2,058,173	1,996,607	1,684,503	1,146,690	0	-1,146,690	-100%
470300	PROCEEDS-SALE OF FIXED ASSET	0	3,175	0	0	0	0	0%
470320	PROCEEDS FROM THE SALE OF LAND	0	3,931	119,432	0	0	0	0%
494130	OTHER SOURCES OF FUNDS	0	0	5,754,585	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	29,115,895	31,819,216	251,520,324	44,042,980	48,719,537	4,676,557	11%
	TOTAL REVENUES	**454,387,315**	**476,604,150**	**744,060,177**	**559,164,508**	**540,762,226**	**-18,402,282**	**-3%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	252,287	226,639	280,042	-996,825	-22,107	974,719	98%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	8,642	0	0	0	0	0	0%
501008	INCENTIVE PAY	0	175	200	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	-1,001	0	0	0	0	0	0%
	TOTAL SALARIES & WAGES	259,927	226,814	280,242	-996,825	-22,107	974,719	98%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	1,037	586	666	1,145	1,663	517	45%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	358	219	230	320	488	168	52%
501108	POS CITY - EMPLOYER CONTRIB	11,728	-324,384	-1,072,694	-1,464,804	-18,502	1,446,301	99%
501114	LIFE INSURANCE - CIVILIAN	533	445	445	579	799	221	38%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	3,669	0	1,615	2,100	6,300	4,200	200%
501124	CITY PENSION PLAN CONTRIBUTION	37,262	31,845	33,192	45,024	68,581	23,557	52%
501129	FICA CITY MATCH - CIVILIAN	14,241	13,611	16,810	-730,132	30,263	760,395	-104%
501130	FICA MED- CITY MATCH-CIVILIAN	3,331	3,183	3,931	4,647	7,078	2,431	52%
501140	RETIREES HEALTH PLAN	3,437,112	3,529,534	3,325,694	3,513,188	3,648,895	135,706	4%
	TOTAL EMPLOYEE BENEFITS	3,509,271	3,255,038	2,309,890	1,372,068	3,745,564	2,373,496	173%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	0	0	0	15,000	15,000	0	0%
521020	APPRAISAL SERVICES	3,370,993	3,376,438	3,575,994	3,750,000	4,157,034	407,034	11%
521060	BOND FIN ADVISORY SERVICE	16,400	20,741	18,300	16,450	20,900	4,450	27%
521100	EXTERNAL LEGAL COUNSEL SERVICE	1,886,741	100,191	130,206	0	-1,648,245	-1,648,245	0%
521160	MANAGEMENT CONSULTING SERVICES	0	0	5,607,250	6,262,121	4,662,915	-1,599,206	-26%
521505	ARBITRAGE SERVICES	6,930	7,920	0	0	0	0	0%
521840	ARBITRAGE BOND REVIEW SERVICE	0	0	7,425	10,000	7,500	-2,500	-25%
	TOTAL PROFESSIONAL SERVICES	5,281,064	3,505,290	9,339,175	10,053,571	7,215,104	-2,838,467	-28%
	OUTSIDE CONTRACTS							
522010	BILLING COLLECT AGEN CONTRACTS	310,621	460,754	455,326	400,000	400,000	0	0%
522150	OUTSIDE CONTRACTS - NOC	30,249	11,002	20,015	0	0	0	0%
522170	INTERLOCAL AGREEMENTS	188,076	0	175,940	185,000	185,000	0	0%
	TOTAL OUTSIDE CONTRACTS	528,947	471,756	651,281	585,000	585,000	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	0	0	17,000	17,000	17,000	0	0%
	TOTAL INTERFUND SERVICES	0	0	17,000	17,000	17,000	0	0%
	BUILDING LEASES							
524120	LAND - LEASES	18,000	18,000	0	0	0	0	0%
	TOTAL BUILDING LEASES	18,000	18,000	0	0	0	0	0%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	0	0	5,336	24,000	24,000	0	0%
	TOTAL FUEL & LUBRICANTS	0	0	5,336	24,000	24,000	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	260	0	0	0	0	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	0	100	0	0	0	0	0%
531020	PROMOTIONAL SUPPLIES	2,760	0	0	0	0	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	10,501	9,393	4,044	100,000	100,000	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	74,947	31,702	6,355	100,000	100,000	0	0%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	76,231	143,878	70,145	275,000	275,000	0	0%
531130	LAND MAINTENANCE SUPPLIES	15,000	9,763	0	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	1,939	137	0	0	0	0	0%
531160	RECREATIONAL SUPPLIES	12,270	0	0	0	0	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	24,893	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	193,907	219,866	80,545	475,000	475,000	0	0%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	38,915	0	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	38,915	0	0	0	0	0	0%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	1,313	72,005	3,135	50,000	50,000	0	0%
533005	MINOR EQUIPMENT	3,024	421,283	0	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	14,083	0	903	10,000	10,000	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	25,092	51,486	691	65,000	65,000	0	0%
533050	ARTWORK	44,250	2,950	810	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	87,763	547,724	5,539	125,000	125,000	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	1,504	0	-658	0	0	0	0%
	TOTAL TRAVEL	1,504	0	-658	0	0	0	0%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	789,986	719,292	834,621	883,013	1,114,877	231,864	26%
544050	OPERATING CONTINGENCY RESERVE	1,011,372	908,833	270,970	750,734	750,734	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	192,069	60,077	-437,929	25,000	25,000	0	0%
544090	PROPERTY INSURANCE EXPENSE	151,120	171,789	306,252	307,027	120,000	-187,027	-61%
544110	SALARY ADJUSTMENT RESERVE EXPE	-29,941	104,219	52,110	250,000	250,000	0	0%
544120	SEMINARS CONTINUING EDUCATION	255	0	0	0	0	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	104,106	101,115	106,663	80,000	80,000	0	0%
544150	INDIRECT COST EXPENDITURES	1,325,495	1,325,467	1,325,467	1,325,467	1,325,467	0	0%
544190	BOND/OTHER DEBT ISSUE COSTS	0	0	1,741,602	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	3,544,463	3,390,792	4,199,756	3,621,241	3,666,079	44,837	1%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	3,747,850	3,688,000	4,283,471	3,445,000	2,842,688	-602,312	-17%
	TOTAL COMMUNITY SERVICE PROJECTS	3,747,850	3,688,000	4,283,471	3,445,000	2,842,688	-602,312	-17%
	INTEREST EXPENSE							
553000	INTEREST EXPENSE	58,302,963	54,501,869	55,708,328	61,175,952	60,388,063	-787,889	-1%
	TOTAL INTEREST EXPENSE	58,302,963	54,501,869	55,708,328	61,175,952	60,388,063	-787,889	-1%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	-2	0	0	0	0	0	0%
554050	CHANGE FUND SHORTAGE	0	0	-260	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-14	7,299	-6	0	0	0	0%
554075	OTHER LOSSES	19,037	0	0	0	0	0	0%
554090	DAMAGES SETTLEMENTS EXPENSE	0	217,424	1,049,305	1,000,000	1,000,000	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	37,451,071	49,507,505	54,083,450	52,246,238	50,937,032	-1,309,206	-3%
554120	BOND INTEREST EXPENSE	0	0	389,750	349,000	306,250	-42,750	-12%
554205	UNREALIZED LOSS ON INVESTMENTS	0	212,667	-212,667	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	37,470,091	49,944,895	55,309,572	53,595,238	52,243,282	-1,351,956	-3%
	GRANT MATCH							
560000	CITY GRANT MATCH	2,119	-40,000	0	0	0	0	0%
	TOTAL GRANT MATCH	2,119	-40,000	0	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	14,356,750	17,601,252	20,658,987	24,870,345	17,515,182	-7,355,163	-30%
570005	TRANSFER TO PUBLIC ART	0	0	3,789	0	0	0	0%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	2,327,879	2,355,199	27,320	1%
571000	PAYMENTS TO REFUNDING ESCROW	0	0	40,585,000	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	14,356,750	17,601,252	61,247,776	27,198,224	19,870,381	-7,327,843	-27%
	CAPITAL EXPENDITURES							
580000	LAND	0	444,389	0	0	0	0	0%
580015	INTANGIBLES	0	70,700	0	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	2,601	0	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	0	0	100,000	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	1,768	0	0	0	0	0	0%
580100	IT EQUIPMENT	0	0	0	120,000	120,000	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	240,422	41,461	59,504	0	0	0	0%
580170	SURVEYS (CWIP)	5,270	0	0	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	0	0	1,999	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	5,285	7,261	212	0	0	0	0%
580230	CITY CONSTRUCT CHARGES (CWIP)	0	0	113	0	0	0	0%
580240	TESTING (CWIP)	1,223	0	0	0	0	0	0%
580260	INSPECTIONS (CWIP)	0	2,896	0	0	0	0	0%
580270	CONSTRUCTION (CWIP)	185,323	70,189	62,954	0	0	0	0%
580280	PROJECT CONSULTING	-12,484	0	6,789	0	0	0	0%
580290	HEAVY EQUIPMENT	0	0	33,700	0	0	0	0%
580510	PROJECT MANAGEMENT	58,574	42,506	0	0	0	0	0%
580511	CONSTRUCTION MANAGEMENT COEP	0	1,798	0	0	0	0	0%
580530	CONSTRUCTION MANAGEMENT	0	15,718	0	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	76,688	0	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	564,670	696,918	265,270	120,000	120,000	0	0%
	TOTAL EXPENDITURES	**127,908,204**	**138,028,213**	**193,702,522**	**160,810,469**	**151,295,054**	**-9,515,415**	**-6%**

Non-Departmental
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
(Con) Lead Multimedia Coordinator	1.00	1.00	1.00
(Con) Legislatie Liason	0.00	1.00	1.00
(Con) Maket and Public Relation Assistant	0.00	1.00	1.00
(Con) Media Specialist	2.00	2.00	2.00
(Con) Public Affairs Specialist	2.00	2.00	2.00
Administrative Assistant	0.00	0.00	1.00
Special Projects Manager	0.00	0.00	1.00
Grand Total	**5.00**	**7.00**	**9.00**

Office of the Comptroller

Mission Statement

The mission of the Office of the Comptroller is to provide fiscal management and financial reporting, administer treasury services and provide grant accounting information to City Management and elected officials so that they can make informed decisions regarding the provision of City services.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	1,931,322	1,841,842	1,907,451	1,938,246	1,905,765	(32,482)	-2%
Employee Benefits	550,754	579,907	595,475	657,568	594,001	(63,567)	-10%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	269,793	230,457	263,062	295,000	205,000	(90,000)	-31%
Outside Contracts	26,026	33,415	57,846	21,000	22,200	1,200	6%
Interfund Services	3,277	7,280	4,766	5,700	5,200	(500)	-9%
Building Leases	8,452	8,670	8,074	8,500	8,500	-	0%
Fuel & Lubricants	1,613	1,395	1,268	500	3,000	2,500	500%
Materials & Supplies	19,219	18,012	15,373	12,250	12,492	242	2%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	-	25,490	-	-	-	-	0%
Communications	6	-	-	2,880	2,880	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	-	-	-	-	-	-	0%
Other Operating Expenditures	20,665	10,320	22,837	24,250	22,250	(2,000)	-8%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	8,657	(8,657)	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	30,490	-	(30,490)	-100%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	***2,831,128***	***2,765,445***	***2,867,494***	***2,996,384***	***2,781,287***	***(215,097)***	***-7%***

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	2,631,851	2,689,183	2,747,779	2,881,384	2,711,287	(170,097)	-6%
Community Development Block Grants	115,109	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	84,169	76,262	119,716	115,000	70,000	(45,000)	-39%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***2,831,128***	***2,765,445***	***2,867,494***	***2,996,384***	***2,781,287***	***(215,097)***	***-7%***

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT
General Fund	36.30	35.30	35.30	35.30	35.45	0.15
Non-General Fund	5.70	2.70	2.70	2.70	2.55	(0.15)
Total Authorized	***42.00***	***38.00***	***38.00***	***38.00***	***38.00***	***0.00***

OFFICE OF THE COMPTROLLER

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	334	910	0	0	0	0	0	0%
Interest	300,006	40,430	0	0	0	0	0	0%
TOTAL REVENUES	**300,340**	**41,339**	**0**	**0**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	1,785,468	1,792,001	1,825,977	1,881,951	1,881,951	1,863,175	-18,775	-1%
Employee Benefits	502,868	562,517	563,177	634,453	634,453	573,132	-61,322	-10%
Professional Services	269,793	230,457	263,062	295,000	275,703	205,000	-90,000	-31%
Outside Contracts	26,013	33,319	55,686	18,500	2,171	21,500	3,000	16%
Interfund Services	1,284	1,948	2,849	4,500	485	4,000	-500	-11%
Building Leases	8,452	8,670	8,074	8,500	8,500	8,500	0	0%
Materials & Supplies	17,301	15,804	14,772	11,350	19,008	10,850	-500	-4%
Minor Equipment & Furniture	0	25,490	0	0	0	0	0	0%
Communications	6	0	0	2,880	2,880	2,880	0	0%
Other Operating Expenditures	20,665	10,320	22,837	24,250	12,208	22,250	-2,000	-8%
Capital Expenditures	0	0	0	0	5,082	0	0	0%
TOTAL EXPENDITURES	**2,631,851**	**2,689,183**	**2,747,779**	**2,881,384**	**2,842,441**	**2,711,287**	**-170,097**	**-6%**

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT								
	CHARGES FOR SERVICES								
405067	REIMBURSED EXPENDITURES	-81	0	0	0	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	415	910	0	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	334	910	0	0	0	0	0	0%
	INTEREST								
450000	INVESTMENT INTEREST REVENUE	300,006	40,430	0	0	0	0	0	0%
	TOTAL INTEREST	300,006	40,430	0	0	0	0	0	0%
	TOTAL REVENUES	**300,340**	**41,339**	**0**	**0**	**0**	**0**	**0**	**0%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	1,751,080	1,781,722	1,819,310	1,881,951	1,881,951	1,863,175	-18,775	-1%
501002 OVERTIME - CIVILIAN	2,076	1,453	1,733	0	0	0	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	23,217	8,200	4,416	0	0	0	0	0%
501008 INCENTIVE PAY	1,050	624	518	0	0	0	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	0	2	0	0	0	0	0	0%
501011 PART-TIME TEMPORARY	8,044	0	0	0	0	0	0	0%
TOTAL SALARIES & WAGES	1,785,468	1,792,001	1,825,977	1,881,951	1,881,951	1,863,175	-18,775	-1%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	5,596	5,367	7,153	7,324	7,324	7,268	-57	-1%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	1,897	1,831	1,901	1,945	1,945	1,868	-76	-4%
501108 POS CITY - EMPLOYER CONTRIB	119,208	159,150	160,625	192,904	192,904	147,798	-45,106	-23%
501114 LIFE INSURANCE - CIVILIAN	3,342	3,164	3,164	3,164	3,164	2,999	-165	-5%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	5,230	5,054	6,718	5,266	5,266	5,250	-16	0%
501120 OTHER EMPLOYEE BENEFITS	1,875	960	1,141	1,875	1,875	2,500	625	33%
501124 CITY PENSION PLAN CONTRIBUTION	242,639	247,030	250,112	273,214	273,214	262,514	-10,701	-4%
501129 FICA CITY MATCH - CIVILIAN	103,993	115,039	106,893	120,564	120,564	115,842	-4,722	-4%
501130 FICA MED- CITY MATCH-CIVILIAN	19,089	24,923	25,469	28,197	28,197	27,092	-1,104	-4%
TOTAL EMPLOYEE BENEFITS	502,868	562,517	563,177	634,453	634,453	573,132	-61,322	-10%
PROFESSIONAL SERVICES								
521000 PROFESSIONAL SERVICES	250,776	230,457	227,709	295,000	275,703	205,000	-90,000	-31%
521010 ACOUNTING/AUDIT SERVICES	19,017	0	35,353	0	0	0	0	0%
TOTAL PROFESSIONAL SERVICES	269,793	230,457	263,062	295,000	275,703	205,000	-90,000	-31%
OUTSIDE CONTRACTS								
522150 OUTSIDE CONTRACTS - NOC	26,013	33,319	55,686	18,500	2,171	21,500	3,000	16%
TOTAL OUTSIDE CONTRACTS	26,013	33,319	55,686	18,500	2,171	21,500	3,000	16%
INTERFUND SERVICES								
523010 MOTOR POOL USAGE FEE-INTERF SV	1,271	1,148	2,777	4,000	485	3,500	-500	-13%
523040 MAIL ROOM CHARGES	13	800	72	500	0	500	0	0%
TOTAL INTERFUND SERVICES	1,284	1,948	2,849	4,500	485	4,000	-500	-11%
BUILDING LEASES								
524005 LEASED EQUIPMENT	8,452	8,670	8,074	8,500	8,500	8,500	0	0%
TOTAL BUILDING LEASES	8,452	8,670	8,074	8,500	8,500	8,500	0	0%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	17,110	15,804	13,584	10,700	18,612	10,200	-500	-5%
531010 EQUIPMENT PURCHASE UNDER 500	0	0	1,009	650	397	650	0	0%
531050 DESKTOP SOFTWARE SUPPLIES	0	0	179	0	0	0	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	191	0	0	0	0	0	0	0%
TOTAL MATERIALS & SUPPLIES	17,301	15,804	14,772	11,350	19,008	10,850	-500	-4%
MINOR EQUIPMENT & FURNITURE								
533005 MINOR EQUIPMENT	0	510	0	0	0	0	0	0%
533020 DATA PROCESS EQP 500-4 999 99	0	24,980	0	0	0	0	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	0	25,490	0	0	0	0	0	0%
COMMUNICATIONS								
540000 PHONE & INTERNET	6	0	0	2,880	2,880	2,880	0	0%
TOTAL COMMUNICATIONS	6	0	0	2,880	2,880	2,880	0	0%
OTHER OPERATING EXPENDITURES								
544115 PROFESSIONAL DEVELOPMENT	1,950	2,467	1,200	7,500	1,731	3,500	-4,000	-53%
544120 SEMINARS CONTINUING EDUCATION	11,218	10,704	17,086	13,800	8,307	15,800	2,000	14%
544140 PROFESSIONAL LICENSES & MEMBER	7,498	-2,851	2,870	2,950	2,169	2,950	0	0%
544210 UNDERGROUND STORAGE TANK TESTI	0	0	1,680	0	0	0	0	0%
TOTAL OTHER OPERATING EXPENDITURES	20,665	10,320	22,837	24,250	12,208	22,250	-2,000	-8%
OTHER NON-OPERATING EXPENDITURES								
554205 UNREALIZED LOSS ON INVESTMENTS	0	8,657	-8,657	0	0	0	0	0%
TOTAL OTHER NON-OPERATING EXPENDITURES	0	8,657	-8,657	0	0	0	0	0%
CAPITAL EXPENDITURES								
580090 FURNITURE FIXTURES & EQUIPMENT	0	0	0	0	5,082	0	0	0%
TOTAL CAPITAL EXPENDITURES	0	0	0	0	5,082	0	0	0%
TOTAL EXPENDITURES	**2,631,851**	**2,689,183**	**2,747,779**	**2,881,384**	**2,842,441**	**2,711,287**	**-170,097**	**-6%**

OFFICE OF THE COMPTROLLER

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Rents and Other	36,021	94,439	108,364	115,000	70,000	-45,000	-39%
TOTAL REVENUES	**156,694**	**99,757**	**108,364**	**115,000**	**70,000**	**-45,000**	**-39%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	145,855	49,841	81,474	56,296	42,589	-13,707	-24%
Employee Benefits	47,885	17,390	32,298	23,114	20,869	-2,245	-10%
Outside Contracts	13	97	2,160	2,500	700	-1,800	-72%
Interfund Services	1,993	5,332	1,917	1,200	1,200	0	0%
Fuel & Lubricants	1,613	1,395	1,268	500	3,000	2,500	500%
Materials & Supplies	1,918	2,208	600	900	1,642	742	82%
Operating Transfers Out	0	0	0	30,490	0	-30,490	-100%
TOTAL EXPENDITURES	**199,277**	**76,262**	**119,716**	**115,000**	**70,000**	**-45,000**	**-39%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
450650	MISC NON-OPERATING REVENUES	729	0	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	729	0	0	0	0	0	0%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	119,945	5,318	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	119,945	5,318	0	0	0	0	0%
	RENTS AND OTHER							
470290	PROCEEDS-SALE OF USED EQUIP	36,021	94,439	108,364	115,000	70,000	-45,000	-39%
	TOTAL RENTS AND OTHER	36,021	94,439	108,364	115,000	70,000	-45,000	-39%
	TOTAL REVENUES	**156,694**	**99,757**	**108,364**	**115,000**	**70,000**	**-45,000**	**-39%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	138,858	49,690	81,182	56,296	42,589	-13,707	-24%
501002	OVERTIME - CIVILIAN	532	66	160	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	6,849	0	0	0	0	0	0%
501008	INCENTIVE PAY	-388	85	133	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	2	0	0	0	0	0	0%
	TOTAL SALARIES & WAGES	145,855	49,841	81,474	56,296	42,589	-13,707	-24%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	415	1,277	3,330	2,006	1,821	-185	-9%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	148	51	83	56	43	-14	-24%
501108	POS CITY - EMPLOYER CONTRIB	16,742	5,320	11,629	8,685	9,626	941	11%
501114	LIFE INSURANCE - CIVILIAN	276	71	105	151	138	-13	-9%
501124	CITY PENSION PLAN CONTRIBUTION	19,638	6,999	11,280	7,910	5,984	-1,926	-24%
501129	FICA CITY MATCH - CIVILIAN	8,644	2,977	4,758	3,490	2,641	-850	-24%
501130	FICA MED- CITY MATCH-CIVILIAN	2,022	696	1,113	816	618	-199	-24%
	TOTAL EMPLOYEE BENEFITS	47,885	17,390	32,298	23,114	20,869	-2,245	-10%
	OUTSIDE CONTRACTS							
522050	LEGAL NOTICES CONTRACTS	0	0	0	500	200	-300	-60%
522120	SECURITY CONTRACTS	0	0	0	2,000	500	-1,500	-75%
522150	OUTSIDE CONTRACTS - NOC	13	97	2,160	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	13	97	2,160	2,500	700	-1,800	-72%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	1,993	5,332	1,917	500	500	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	0	0	0	500	500	0	0%
523040	MAIL ROOM CHARGES	0	0	0	200	200	0	0%
	TOTAL INTERFUND SERVICES	1,993	5,332	1,917	1,200	1,200	0	0%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	1,613	1,395	1,268	500	3,000	2,500	500%
	TOTAL FUEL & LUBRICANTS	1,613	1,395	1,268	500	3,000	2,500	500%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	351	282	188	250	821	571	228%
531010	EQUIPMENT PURCHASE UNDER 500	0	214	68	400	0	-400	-100%
531200	UNIFORMS AND APPAREL SUPPLIES	685	1,289	344	250	821	571	228%
531220	MAINTENANCE SUPPLIES PARTS NOC	174	0	0	0	0	0	0%
531230	SAFETY GEAR	709	424	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	1,918	2,208	600	900	1,642	742	82%
	OPERATING TRANSFERS OUT							
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	30,490	0	-30,490	-100%
	TOTAL OPERATING TRANSFERS OUT	0	0	0	30,490	0	-30,490	-100%
	TOTAL EXPENDITURES	**199,277**	**76,262**	**119,716**	**115,000**	**70,000**	**-45,000**	**-39%**

OFFICE OF THE COMPTROLLER

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	1,062	910	0	0	0	0	0%
Intergovernmental Revenues	119,945	5,318	0	0	0	0	0%
Interest	300,006	40,430	0	0	0	0	0%
Rents and Other	36,021	94,439	108,364	115,000	70,000	-45,000	-39%
TOTAL REVENUES	**457,035**	**141,097**	**108,364**	**115,000**	**70,000**	**-45,000**	**-39%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	1,931,322	1,841,842	1,907,451	1,938,246	1,905,765	-32,482	-2%
Employee Benefits	550,754	579,907	595,475	657,568	594,001	-63,567	-10%
Professional Services	269,793	230,457	263,062	295,000	205,000	-90,000	-31%
Outside Contracts	26,026	33,415	57,846	21,000	22,200	1,200	6%
Interfund Services	3,277	7,280	4,766	5,700	5,200	-500	-9%
Building Leases	8,452	8,670	8,074	8,500	8,500	0	0%
Fuel & Lubricants	1,613	1,395	1,268	500	3,000	2,500	500%
Materials & Supplies	19,219	18,012	15,373	12,250	12,492	242	2%
Minor Equipment & Furniture	0	25,490	0	0	0	0	0%
Communications	6	0	0	2,880	2,880	0	0%
Other Operating Expenditures	20,665	10,320	22,837	24,250	22,250	-2,000	-8%
Other Non-Operating Expenditures	0	8,657	-8,657	0	0	0	0%
Operating Transfers Out	0	0	0	30,490	0	-30,490	-100%
TOTAL EXPENDITURES	**2,831,128**	**2,765,445**	**2,867,494**	**2,996,384**	**2,781,287**	**-215,097**	**-7%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	-81	0	0	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	1,144	910	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	1,062	910	0	0	0	0	0%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	119,945	5,318	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	119,945	5,318	0	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	300,006	40,430	0	0	0	0	0%
	TOTAL INTEREST	300,006	40,430	0	0	0	0	0%
	RENTS AND OTHER							
470290	PROCEEDS-SALE OF USED EQUIP	36,021	94,439	108,364	115,000	70,000	-45,000	-39%
	TOTAL RENTS AND OTHER	36,021	94,439	108,364	115,000	70,000	-45,000	-39%
	TOTAL REVENUES	**457,035**	**141,097**	**108,364**	**115,000**	**70,000**	**-45,000**	**-39%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	1,889,938	1,831,412	1,900,492	1,938,246	1,905,765	-32,482	-2%
501002	OVERTIME - CIVILIAN	2,608	1,519	1,893	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	30,067	8,200	4,416	0	0	0	0%
501008	INCENTIVE PAY	663	709	650	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	2	2	0	0	0	0	0%
501011	PART-TIME TEMPORARY	8,044	0	0	0	0	0	0%
	TOTAL SALARIES & WAGES	1,931,322	1,841,842	1,907,451	1,938,246	1,905,765	-32,482	-2%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	6,011	6,644	10,483	9,330	9,089	-241	-3%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	2,045	1,882	1,983	2,001	1,911	-90	-4%
501108	POS CITY - EMPLOYER CONTRIB	135,951	164,470	172,254	201,589	157,424	-44,165	-22%
501114	LIFE INSURANCE - CIVILIAN	3,618	3,234	3,269	3,315	3,137	-178	-5%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	5,230	5,054	6,718	5,266	5,250	-16	0%
501120	OTHER EMPLOYEE BENEFITS	1,875	960	1,141	1,875	2,500	625	33%
501124	CITY PENSION PLAN CONTRIBUTION	262,277	254,028	261,393	281,124	268,498	-12,626	-4%
501129	FICA CITY MATCH - CIVILIAN	112,638	118,015	111,651	124,055	118,483	-5,572	-4%
501130	FICA MED- CITY MATCH-CIVILIAN	21,110	25,619	26,582	29,013	27,710	-1,303	-4%
	TOTAL EMPLOYEE BENEFITS	550,754	579,907	595,475	657,568	594,001	-63,567	-10%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	250,776	230,457	227,709	295,000	205,000	-90,000	-31%
521010	ACOUNTING/AUDIT SERVICES	19,017	0	35,353	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	269,793	230,457	263,062	295,000	205,000	-90,000	-31%
	OUTSIDE CONTRACTS							
522050	LEGAL NOTICES CONTRACTS	0	0	0	500	200	-300	-60%
522120	SECURITY CONTRACTS	0	0	0	2,000	500	-1,500	-75%
522150	OUTSIDE CONTRACTS - NOC	26,026	33,415	57,846	18,500	21,500	3,000	16%
	TOTAL OUTSIDE CONTRACTS	26,026	33,415	57,846	21,000	22,200	1,200	6%

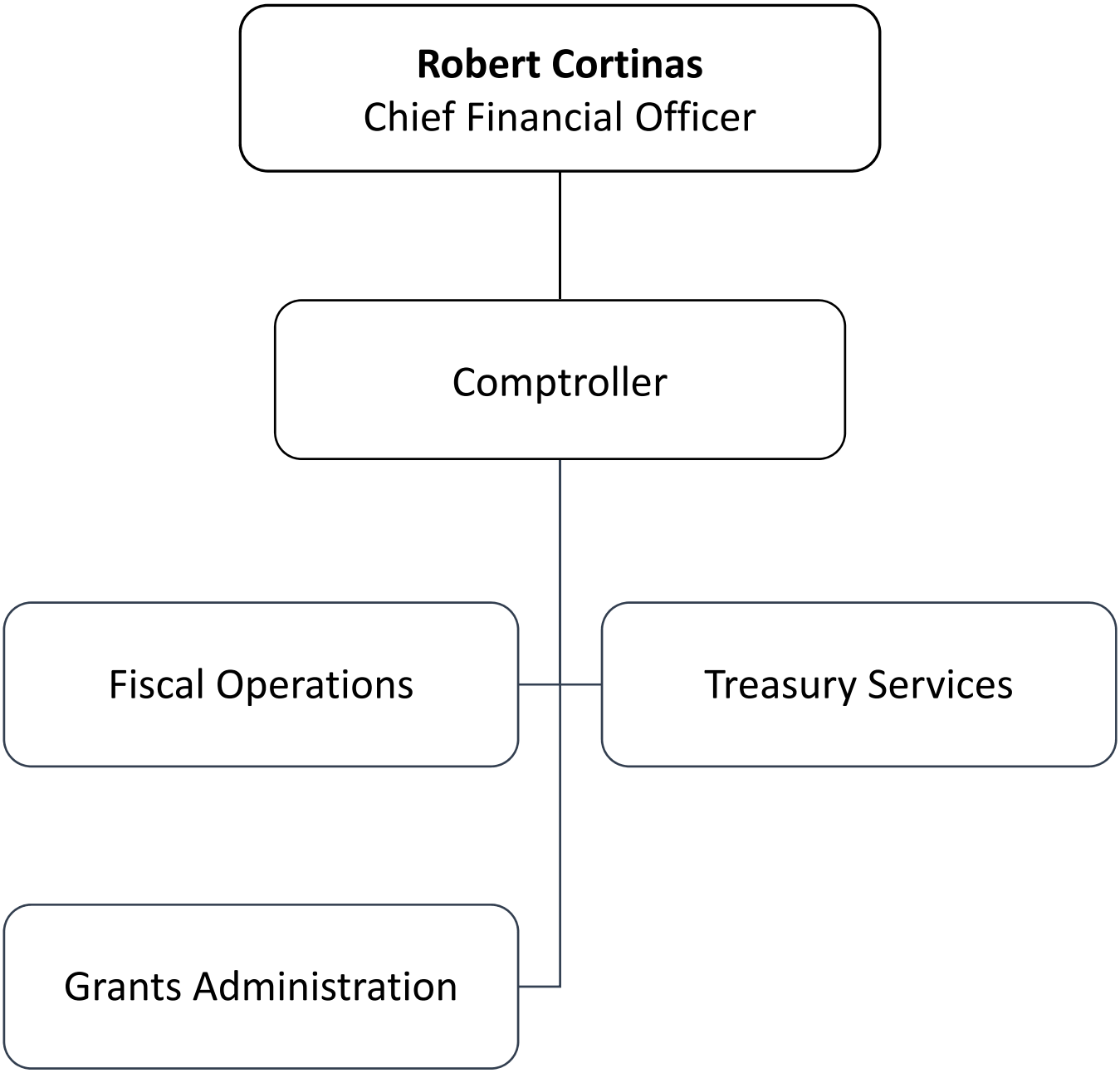
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	1,993	5,332	1,917	500	500	0	0%
523010	MOTOR POOL USAGE FEE-INTERF SV	1,271	1,148	2,777	4,000	3,500	-500	-13%
523020	PRINT SHOP ALLOC-INTERFUND SVC	0	0	0	500	500	0	0%
523040	MAIL ROOM CHARGES	13	800	72	700	700	0	0%
	TOTAL INTERFUND SERVICES	3,277	7,280	4,766	5,700	5,200	-500	-9%
	BUILDING LEASES							
524005	LEASED EQUIPMENT	8,452	8,670	8,074	8,500	8,500	0	0%
	TOTAL BUILDING LEASES	8,452	8,670	8,074	8,500	8,500	0	0%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	1,613	1,395	1,268	500	3,000	2,500	500%
	TOTAL FUEL & LUBRICANTS	1,613	1,395	1,268	500	3,000	2,500	500%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	17,461	16,086	13,773	10,950	11,021	71	1%
531010	EQUIPMENT PURCHASE UNDER 500	0	214	1,077	1,050	650	-400	-38%
531050	DESKTOP SOFTWARE SUPPLIES	0	0	179	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	191	0	0	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	685	1,289	344	250	821	571	228%
531220	MAINTENANCE SUPPLIES PARTS NOC	174	0	0	0	0	0	0%
531230	SAFETY GEAR	709	424	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	19,219	18,012	15,373	12,250	12,492	242	2%
	MINOR EQUIPMENT & FURNITURE							
533005	MINOR EQUIPMENT	0	510	0	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	0	24,980	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	0	25,490	0	0	0	0	0%
	COMMUNICATIONS							
540000	PHONE & INTERNET	6	0	0	2,880	2,880	0	0%
	TOTAL COMMUNICATIONS	6	0	0	2,880	2,880	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER OPERATING EXPENDITURES							
544115	PROFESSIONAL DEVELOPMENT	1,950	2,467	1,200	7,500	3,500	-4,000	-53%
544120	SEMINARS CONTINUING EDUCATION	11,218	10,704	17,086	13,800	15,800	2,000	14%
544140	PROFESSIONAL LICENSES & MEMBER	7,498	-2,851	2,870	2,950	2,950	0	0%
544210	UNDERGROUND STORAGE TANK TESTI	0	0	1,680	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	20,665	10,320	22,837	24,250	22,250	-2,000	-8%
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	8,657	-8,657	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	8,657	-8,657	0	0	0	0%
	OPERATING TRANSFERS OUT							
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	30,490	0	-30,490	-100%
	TOTAL OPERATING TRANSFERS OUT	0	0	0	30,490	0	-30,490	-100%
	TOTAL EXPENDITURES	**2,831,128**	**2,765,445**	**2,867,494**	**2,996,384**	**2,781,287**	**-215,097**	**-7%**

Office of the Comptroller
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	35.30	35.45	0.15
Non-General Fund	2.70	2.55	(0.15)
Total Authorized	**38.00**	**38.00**	**0.00**

Office of the Comptroller
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accountant	7.00	7.00	7.00
Accounting Manager	7.00	7.00	7.00
Administrative Assistant	1.00	1.00	1.00
Assistant Comptroller	1.00	1.00	1.00
Clerical Assistant	1.00	0.00	0.00
Comptroller	1.00	1.00	1.00
Grant Senior Accountant	4.00	4.00	4.00
Inventory Coder	2.00	2.00	2.00
OTC Asst Trsy Srvc Coordinator	1.00	1.00	1.00
OTC Grant Administrator	1.00	1.00	1.00
Property Control Officer	1.00	1.00	1.00
Senior Accountant	5.00	5.00	5.00
Senior Accounting/Payroll Specialist	4.00	5.00	5.00
Senior Office Assistant	1.00	1.00	1.00
Treasury Services Coordinator	1.00	1.00	1.00
Grand Total	**38.00**	**38.00**	**38.00**

Purchasing and Strategic Sourcing

Mission Statement

Our mission is to facilitate the procurement of goods and services in an open, fair, transparent, economically competitive and respectful process with the goal of maximizing tax payers' dollars. Therein promoting and fostering a climate of good business relationships between our suppliers and the City.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	1,042,422	1,052,876	1,099,500	1,246,966	1,104,467	(142,499)	-11%
Employee Benefits	324,204	342,709	366,320	412,230	375,711	(36,518)	-9%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	-	-	-	-	-	0%
Outside Contracts	500	13,171	618	750	750	-	0%
Interfund Services	1,187	30	56	50	50	-	0%
Building Leases	8,748	9,706	9,943	8,500	8,500	-	0%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	7,749	9,172	9,968	7,940	7,940	-	0%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	-	-	27,893	-	-	-	0%
Communications	-	-	-	-	-	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	11,068	5,655	13,343	5,850	5,850	-	0%
Other Operating Expenditures	39,267	83,338	51,244	31,534	31,234	(300)	-1%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	-	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	-	-	-	0%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	***1,435,145***	***1,516,658***	***1,578,885***	***1,713,819***	***1,534,502***	***(179,317)***	**-10%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	1,435,145	1,516,658	1,578,885	1,713,819	1,534,502	(179,317)	-10%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***1,435,145***	***1,516,658***	***1,578,885***	***1,713,819***	***1,534,502***	***(179,317)***	**-10%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	22.00	22.00	22.00	21.00	22.00	1.00	
Non-General Fund	6.00	6.00	6.00	6.00	6.00	-	
Total Authorized	***28.00***	***28.00***	***28.00***	***27.00***	***28.00***	***1.00***	

PURCHASING AND STRATEGIC SOURCING

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	7,151	19,191	53,585	32,000	32,000	48,700	16,700	52%
Licenses and Permits	14,920	10,732	6,260	14,500	14,500	11,050	-3,450	-24%
TOTAL REVENUES	**22,071**	**29,923**	**59,844**	**46,500**	**46,500**	**59,750**	**13,250**	**28%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	1,042,422	1,052,876	1,099,500	1,246,966	1,136,166	1,104,467	-142,499	-11%
Employee Benefits	324,204	342,709	366,320	412,230	412,230	375,711	-36,518	-9%
Outside Contracts	500	13,171	618	750	700	750	0	0%
Interfund Services	1,187	30	56	50	50	50	0	0%
Building Leases	8,748	9,706	9,943	8,500	8,500	8,500	0	0%
Materials & Supplies	7,749	9,172	9,968	7,940	57,240	7,940	0	0%
Minor Equipment & Furniture	0	0	27,893	0	0	0	0	0%
Travel	11,068	5,655	13,343	5,850	7,167	5,850	0	0%
Other Operating Expenditures	39,267	83,338	51,244	31,534	90,700	31,234	-300	-1%
TOTAL EXPENDITURES	**1,435,145**	**1,516,658**	**1,578,885**	**1,713,819**	**1,712,753**	**1,534,502**	**-179,317**	**-10%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405067 REIMBURSED EXPENDITURES	7,151	19,191	14,308	12,000	12,000	20,900	8,900	74%
450650 MISC NON-OPERATING REVENUES	0	0	39,277	20,000	20,000	27,800	7,800	39%
TOTAL CHARGES FOR SERVICES	7,151	19,191	53,585	32,000	32,000	48,700	16,700	52%
LICENSES AND PERMITS								
441680 HIRE EL PASO FIRST FEE	14,920	10,732	6,260	14,500	14,500	11,050	-3,450	-24%
TOTAL LICENSES AND PERMITS	14,920	10,732	6,260	14,500	14,500	11,050	-3,450	-24%
TOTAL REVENUES	**22,071**	**29,923**	**59,844**	**46,500**	**46,500**	**59,750**	**13,250**	**28%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	1,033,634	1,017,382	1,095,202	1,246,966	1,136,166	1,104,467	-142,499	-11%
501002 OVERTIME - CIVILIAN	300	313	307	0	0	0	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	8,075	35,072	3,841	0	0	0	0	0%
501008 INCENTIVE PAY	413	109	150	0	0	0	0	0%
TOTAL SALARIES & WAGES	1,042,422	1,052,876	1,099,500	1,246,966	1,136,166	1,104,467	-142,499	-11%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	3,462	3,544	3,981	4,270	4,270	3,745	-524	-12%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	1,174	1,203	1,254	1,300	1,300	1,115	-185	-14%
501108 POS CITY - EMPLOYER CONTRIB	88,000	107,800	118,877	115,567	115,567	114,326	-1,240	-1%
501114 LIFE INSURANCE - CIVILIAN	1,980	2,069	1,991	1,891	1,891	1,624	-267	-14%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	8,238	7,724	8,149	5,266	5,266	10,465	5,199	99%
501120 OTHER EMPLOYEE BENEFITS	1,875	960	1,141	1,875	1,875	2,500	625	33%
501124 CITY PENSION PLAN CONTRIBUTION	145,233	142,628	150,858	182,625	182,625	156,647	-25,977	-14%
501129 FICA CITY MATCH - CIVILIAN	59,890	62,185	64,769	80,589	80,589	69,126	-11,463	-14%
501130 FICA MED- CITY MATCH-CIVILIAN	14,352	14,596	15,299	18,847	18,847	16,162	-2,685	-14%
TOTAL EMPLOYEE BENEFITS	324,204	342,709	366,320	412,230	412,230	375,711	-36,518	-9%
CONTRACTUAL SERVICES								
OUTSIDE CONTRACTS								
522050 LEGAL NOTICES CONTRACTS	10	99	0	50	0	50	0	0%
522090 PRINTING SERVICES CONTRACTS	490	651	618	700	700	700	0	0%
522150 OUTSIDE CONTRACTS - NOC	0	12,421	0	0	0	0	0	0%
TOTAL OUTSIDE CONTRACTS	500	13,171	618	750	700	750	0	0%
INTERFUND SERVICES								
523010 MOTOR POOL USAGE FEE-INTERF SV	133	30	0	50	50	50	0	0%
523020 PRINT SHOP ALLOC-INTERFUND SVC	1,054	0	56	0	0	0	0	0%
TOTAL INTERFUND SERVICES	1,187	30	56	50	50	50	0	0%
BUILDING LEASES								
524040 OFFICE EQUIPMENT-LEASES	8,748	9,706	9,943	8,500	8,500	8,500	0	0%
TOTAL BUILDING LEASES	8,748	9,706	9,943	8,500	8,500	8,500	0	0%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	7,066	6,336	5,729	5,155	5,155	5,155	0	0%
531030 PUBLICATIONS & SUBSCRIPTIONS	50	0	0	0	0	0	0	0%
531040 SUPPLIES COMPUTER EQUIPMENT	632	2,835	4,239	2,785	2,785	2,785	0	0%
531050 DESKTOP SOFTWARE SUPPLIES	0	0	0	0	49,000	0	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	0	0	0	0	300	0	0	0%
TOTAL MATERIALS & SUPPLIES	7,749	9,172	9,968	7,940	57,240	7,940	0	0%
MINOR EQUIPMENT & FURNITURE								
533010 FURNITURE 500 - 4 999 99	0	0	10,877	0	0	0	0	0%
533020 DATA PROCESS EQP 500-4 999 99	0	0	17,017	0	0	0	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	0	0	27,893	0	0	0	0	0%
TRAVEL								
542010 TRAVEL EXPENSES - EMPLOYEES	11,068	5,655	13,343	5,850	7,167	5,850	0	0%
TOTAL TRAVEL	11,068	5,655	13,343	5,850	7,167	5,850	0	0%
OTHER OPERATING EXPENDITURES								
544060 OTHER SERVICES CHARGES EXPENSE	0	0	3,675	0	0	0	0	0%
544101 PUBLIC INFORMATION SEMINAR	19,530	64,657	28,082	12,809	74,307	12,509	-300	-2%
544120 SEMINARS CONTINUING EDUCATION	15,859	14,749	15,342	14,725	12,842	14,725	0	0%
544140 PROFESSIONAL LICENSES & MEMBER	3,878	3,933	4,145	4,000	3,551	4,000	0	0%
TOTAL OTHER OPERATING EXPENDITURES	39,267	83,338	51,244	31,534	90,700	31,234	-300	-1%
TOTAL EXPENDITURES	**1,435,145**	**1,516,658**	**1,578,885**	**1,713,819**	**1,712,753**	**1,534,502**	**-179,317**	**-10%**

PURCHASING AND STRATEGIC SOURCING

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	7,151	19,191	53,585	32,000	48,700	16,700	52%
Licenses and Permits	14,920	10,732	6,260	14,500	11,050	-3,450	-24%
TOTAL REVENUES	**22,071**	**29,923**	**59,844**	**46,500**	**59,750**	**13,250**	**28%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	1,042,422	1,052,876	1,099,500	1,246,966	1,104,467	-142,499	-11%
Employee Benefits	324,204	342,709	366,320	412,230	375,711	-36,518	-9%
Outside Contracts	500	13,171	618	750	750	0	0%
Interfund Services	1,187	30	56	50	50	0	0%
Building Leases	8,748	9,706	9,943	8,500	8,500	0	0%
Materials & Supplies	7,749	9,172	9,968	7,940	7,940	0	0%
Minor Equipment & Furniture	0	0	27,893	0	0	0	0%
Travel	11,068	5,655	13,343	5,850	5,850	0	0%
Other Operating Expenditures	39,267	83,338	51,244	31,534	31,234	-300	-1%
TOTAL EXPENDITURES	**1,435,145**	**1,516,658**	**1,578,885**	**1,713,819**	**1,534,502**	**-179,317**	**-10%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	7,151	19,191	14,308	12,000	20,900	8,900	74%
450650	MISC NON-OPERATING REVENUES	0	0	39,277	20,000	27,800	7,800	39%
	TOTAL CHARGES FOR SERVICES	7,151	19,191	53,585	32,000	48,700	16,700	52%
	LICENSES AND PERMITS							
441680	HIRE EL PASO FIRST FEE	14,920	10,732	6,260	14,500	11,050	-3,450	-24%
	TOTAL LICENSES AND PERMITS	14,920	10,732	6,260	14,500	11,050	-3,450	-24%
	TOTAL REVENUES	**22,071**	**29,923**	**59,844**	**46,500**	**59,750**	**13,250**	**28%**

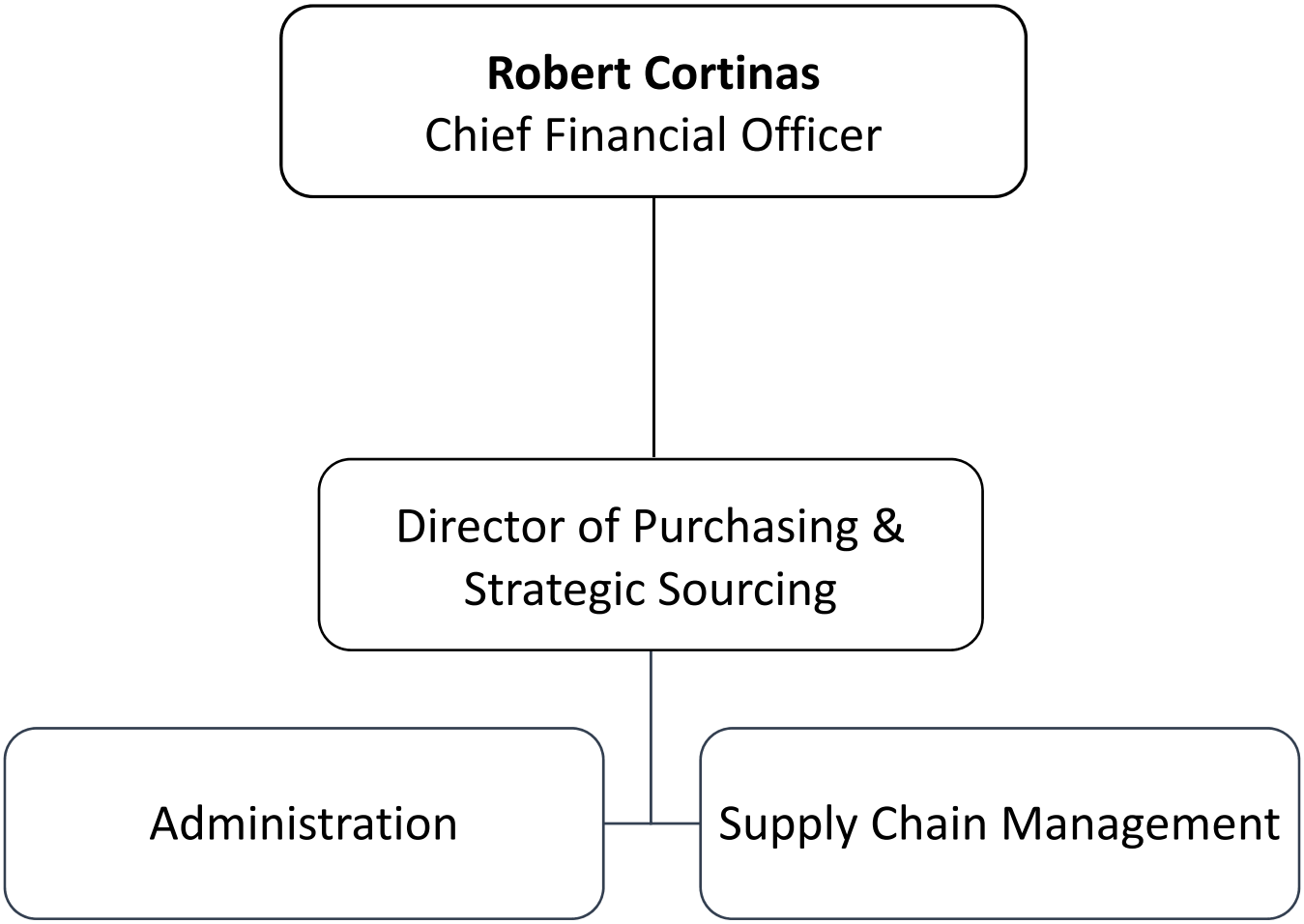
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	1,033,634	1,017,382	1,095,202	1,246,966	1,104,467	-142,499	-11%
501002	OVERTIME - CIVILIAN	300	313	307	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	8,075	35,072	3,841	0	0	0	0%
501008	INCENTIVE PAY	413	109	150	0	0	0	0%
	TOTAL SALARIES & WAGES	1,042,422	1,052,876	1,099,500	1,246,966	1,104,467	-142,499	-11%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	3,462	3,544	3,981	4,270	3,745	-524	-12%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	1,174	1,203	1,254	1,300	1,115	-185	-14%
501108	POS CITY - EMPLOYER CONTRIB	88,000	107,800	118,877	115,567	114,326	-1,240	-1%
501114	LIFE INSURANCE - CIVILIAN	1,980	2,069	1,991	1,891	1,624	-267	-14%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	8,238	7,724	8,149	5,266	10,465	5,199	99%
501120	OTHER EMPLOYEE BENEFITS	1,875	960	1,141	1,875	2,500	625	33%
501124	CITY PENSION PLAN CONTRIBUTION	145,233	142,628	150,858	182,625	156,647	-25,977	-14%
501129	FICA CITY MATCH - CIVILIAN	59,890	62,185	64,769	80,589	69,126	-11,463	-14%
501130	FICA MED- CITY MATCH-CIVILIAN	14,352	14,596	15,299	18,847	16,162	-2,685	-14%
	TOTAL EMPLOYEE BENEFITS	324,204	342,709	366,320	412,230	375,711	-36,518	-9%
	OUTSIDE CONTRACTS							
522050	LEGAL NOTICES CONTRACTS	10	99	0	50	50	0	0%
522090	PRINTING SERVICES CONTRACTS	490	651	618	700	700	0	0%
522150	OUTSIDE CONTRACTS - NOC	0	12,421	0	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	500	13,171	618	750	750	0	0%
	INTERFUND SERVICES							
523010	MOTOR POOL USAGE FEE-INTERF SV	133	30	0	50	50	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	1,054	0	56	0	0	0	0%
	TOTAL INTERFUND SERVICES	1,187	30	56	50	50	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	8,748	9,706	9,943	8,500	8,500	0	0%
	TOTAL BUILDING LEASES	8,748	9,706	9,943	8,500	8,500	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	7,066	6,336	5,729	5,155	5,155	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	50	0	0	0	0	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	632	2,835	4,239	2,785	2,785	0	0%
	TOTAL MATERIALS & SUPPLIES	7,749	9,172	9,968	7,940	7,940	0	0%
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	0	0	10,877	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	0	0	17,017	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	0	0	27,893	0	0	0	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	11,068	5,655	13,343	5,850	5,850	0	0%
	TOTAL TRAVEL	11,068	5,655	13,343	5,850	5,850	0	0%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	0	0	3,675	0	0	0	0%
544101	PUBLIC INFORMATION SEMINAR	19,530	64,657	28,082	12,809	12,509	-300	-2%
544120	SEMINARS CONTINUING EDUCATION	15,859	14,749	15,342	14,725	14,725	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	3,878	3,933	4,145	4,000	4,000	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	39,267	83,338	51,244	31,534	31,234	-300	-1%
	TOTAL EXPENDITURES	**1,435,145**	**1,516,658**	**1,578,885**	**1,713,819**	**1,534,502**	**-179,317**	**-10%**

Purchasing and Strategic Sourcing
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	21.00	22.00	1.00
Non-General Fund	6.00	6.00	0.00
Total Authorized	**27.00**	**28.00**	**1.00**

Purchasing and Strategic Sourcing
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
(Con) Business System Analyst	1.00	1.00	1.00
(Con) Contract Compliance Manager	1.00	1.00	1.00
(Con) Socioeconomic Comp Officer	1.00	1.00	1.00
(Con) Software Specialist III	1.00	1.00	1.00
Administrative Analyst	1.00	1.00	1.00
Asst. Director Purch & Strat Sourcing	1.00	2.00	2.00
Buyer	1.00	1.00	1.00
Director Purch & Strat Sourcing	1.00	1.00	1.00
Procurement Analyst	6.00	6.00	6.00
Purchasing Agent	4.00	2.00	2.00
Purchasing Clerk	2.00	1.00	3.00
Senior Office Assistant	1.00	1.00	0.00
Senior Procurement Analyst	7.00	8.00	8.00
Grand Total	**28.00**	**27.00**	**28.00**

Tax

Mission Statement

The mission of the City of El Paso Tax Department is to provide tax collection and disbursement services to taxpayers and taxing entities so they can each fulfill their civic responsibilities of funding and providing public services.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	784,530	812,833	936,783	952,371	899,881	(52,489)	-6%
Employee Benefits	242,914	294,328	303,286	346,280	349,739	3,460	1%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	469	469	469	469	-	0%
Outside Contracts	226,195	282,608	291,820	302,000	313,000	11,000	4%
Interfund Services	120,712	110,111	106,524	-	-	-	0%
Building Leases	130,019	138,149	133,866	141,300	144,300	3,000	2%
Fuel & Lubricants	77	80	76	100	100	-	0%
Materials & Supplies	20,015	30,837	41,315	36,832	27,832	(9,000)	-24%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	5,822	13,998	3,733	-	-	-	0%
Communications	-	1,384	1,626	101,779	96,779	(5,000)	-5%
Utilities	-	-	-	-	-	-	0%
Travel	8,145	8,289	10,551	14,000	14,000	-	0%
Other Operating Expenditures	476,669	485,626	282,582	330,136	330,136	-	0%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	1,758	(1,837)	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	-	-	-	0%
Capital Expenditures	71,565	-	6,470	-	-	-	0%
Total Expenditures	***2,086,663***	***2,180,470***	***2,117,262***	***2,225,267***	***2,176,237***	***(49,030)***	***-2%***

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	-	-	-	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	2,086,663	2,180,470	2,117,262	2,225,267	2,176,237	(49,030)	-2%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***2,086,663***	***2,180,470***	***2,117,262***	***2,225,267***	***2,176,237***	***(49,030)***	***-2%***

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	-	-	-	-	-	-	
Non-General Fund	24.50	24.50	24.50	24.50	24.50	-	
Total Authorized	***24.50***	***24.50***	***24.50***	***24.50***	***24.50***	***-***	

TAX

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	480,000	480,000	480,000	480,000	480,000	0	0%
Charges for Services	104,084	37,514	213,193	36,000	36,000	0	0%
Intergovernmental Revenues	1,843,339	1,879,019	1,701,209	1,709,267	1,660,237	-49,030	-3%
Interest	4,368	11,000	29,968	0	0	0	0%
Rents and Other	0	0	250	0	0	0	0%
TOTAL REVENUES	**2,431,791**	**2,407,534**	**2,424,619**	**2,225,267**	**2,176,237**	**-49,030**	**-2%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	784,530	812,833	936,783	952,371	899,881	-52,489	-6%
Employee Benefits	242,914	294,328	303,286	346,280	349,739	3,460	1%
Professional Services	0	469	469	469	469	0	0%
Outside Contracts	226,195	282,608	291,820	302,000	313,000	11,000	4%
Interfund Services	120,712	110,111	106,524	0	0	0	0%
Building Leases	130,019	138,149	133,866	141,300	144,300	3,000	2%
Fuel & Lubricants	77	80	76	100	100	0	0%
Materials & Supplies	20,015	30,837	41,315	36,832	27,832	-9,000	-24%
Minor Equipment & Furniture	5,822	13,998	3,733	0	0	0	0%
Communications	0	1,384	1,626	101,779	96,779	-5,000	-5%
Travel	8,145	8,289	10,551	14,000	14,000	0	0%
Other Operating Expenditures	476,669	485,626	282,582	330,136	330,136	0	0%
Other Non-Operating Expenditures	0	1,758	-1,837	0	0	0	0%
Capital Expenditures	71,565	0	6,470	0	0	0	0%
TOTAL EXPENDITURES	**2,086,663**	**2,180,470**	**2,117,262**	**2,225,267**	**2,176,237**	**-49,030**	**-2%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401050	SPECIAL FEES DELING TAX COLLEC	480,000	480,000	480,000	480,000	480,000	0	0%
	TOTAL PROPERTY TAXES	480,000	480,000	480,000	480,000	480,000	0	0%
	CHARGES FOR SERVICES							
446020	TAX OFFICE CERTIFICATES	38,368	37,514	38,221	36,000	36,000	0	0%
450640	BANK FEES CREDIT CARD FEES	65,720	0	174,676	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	-4	0	295	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	104,084	37,514	213,193	36,000	36,000	0	0%
	INTERGOVERNMENTAL REVENUES							
460220	INTERLOCAL TAX COLLECT AGREEME	1,843,339	1,879,019	1,701,209	1,709,267	1,660,237	-49,030	-3%
	TOTAL INTERGOVERNMENTAL REVENUES	1,843,339	1,879,019	1,701,209	1,709,267	1,660,237	-49,030	-3%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	4,368	11,000	29,968	0	0	0	0%
	TOTAL INTEREST	4,368	11,000	29,968	0	0	0	0%
	RENTS AND OTHER							
451000	UNREALIZED GAINS LOSSES	0	0	250	0	0	0	0%
	TOTAL RENTS AND OTHER	0	0	250	0	0	0	0%
	TOTAL REVENUES	**2,431,791**	**2,407,534**	**2,424,619**	**2,225,267**	**2,176,237**	**-49,030**	**-2%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	732,030	768,768	810,157	853,061	819,664	-33,397	-4%
501001	COMP ABS NPO AND OPEB	-43,549	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	7,695	13,279	6,609	18,000	12,000	-6,000	-33%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	22,087	5,352	684	0	0	0	0%
501008	INCENTIVE PAY	663	509	400	0	0	0	0%
501011	PART-TIME TEMPORARY	65,605	46,573	48,692	81,310	68,218	-13,092	-16%
501030	TEMPORARY SERVICES CONTRACTS	0	0	1,851	0	0	0	0%
501200	Compensated Absences Expense	0	-21,649	36,473	0	0	0	0%
501202	OPEB Expense	0	0	31,917	0	0	0	0%
	TOTAL SALARIES & WAGES	784,530	812,833	936,783	952,371	899,881	-52,489	-6%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	2,924	2,954	4,826	4,798	4,918	121	3%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	913	921	932	928	908	-20	-2%
501108	POS CITY - EMPLOYER CONTRIB	68,000	105,200	104,856	113,321	119,741	6,420	6%
501114	LIFE INSURANCE - CIVILIAN	2,203	2,203	2,203	2,203	2,069	-134	-6%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	5,328	8,062	8,272	8,250	7,696	-554	-7%
501120	OTHER EMPLOYEE BENEFITS	1,875	4,621	5,177	1,875	2,500	625	33%
501124	CITY PENSION PLAN CONTRIBUTION	102,240	109,109	114,413	130,331	127,515	-2,816	-2%
501129	FICA CITY MATCH - CIVILIAN	47,958	49,616	50,590	57,513	56,270	-1,243	-2%
501130	FICA MED- CITY MATCH-CIVILIAN	11,473	11,642	12,017	13,451	13,160	-291	-2%
501140	RETIREES HEALTH PLAN	0	0	0	13,612	14,963	1,351	10%
	TOTAL EMPLOYEE BENEFITS	242,914	294,328	303,286	346,280	349,739	3,460	1%
	PROFESSIONAL SERVICES							
521010	ACOUNTING/AUDIT SERVICES	0	469	469	469	469	0	0%
	TOTAL PROFESSIONAL SERVICES	0	469	469	469	469	0	0%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	120,123	160,000	160,000	160,000	160,000	0	0%
522050	LEGAL NOTICES CONTRACTS	13,875	10,707	7,364	13,500	13,500	0	0%
522090	PRINTING SERVICES CONTRACTS	5,342	6,157	9,832	10,000	10,000	0	0%
522120	SECURITY CONTRACTS	34,432	39,185	37,415	39,000	43,000	4,000	10%
522150	OUTSIDE CONTRACTS - NOC	0	12,421	2,524	1,000	1,000	0	0%
522170	INTERLOCAL AGREEMENTS	48,224	51,056	56,948	58,000	65,000	7,000	12%
522290	OFFICE EQUIP MAINT CONTRACTS	4,200	3,082	17,737	20,500	20,500	0	0%
	TOTAL OUTSIDE CONTRACTS	226,195	282,608	291,820	302,000	313,000	11,000	4%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	27	905	1,108	0	0	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	2,844	859	5,142	0	0	0	0%
523040	MAIL ROOM CHARGES	117,841	108,347	100,274	0	0	0	0%
	TOTAL INTERFUND SERVICES	120,712	110,111	106,524	0	0	0	0%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	128,578	135,510	130,598	136,000	139,000	3,000	2%
524040	OFFICE EQUIPMENT-LEASES	1,440	2,639	3,268	5,300	5,300	0	0%
	TOTAL BUILDING LEASES	130,019	138,149	133,866	141,300	144,300	3,000	2%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	77	80	76	100	100	0	0%
	TOTAL FUEL & LUBRICANTS	77	80	76	100	100	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	14,979	12,778	8,615	18,982	13,982	-5,000	-26%
531010	EQUIPMENT PURCHASE UNDER 500	2,460	9,981	12,357	12,700	8,700	-4,000	-31%
531030	PUBLICATIONS & SUBSCRIPTIONS	300	391	326	400	400	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	0	1,699	2,387	2,000	2,000	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	2,277	2,362	14,141	2,500	2,500	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	0	167	200	250	250	0	0%
531300	FURNITURE 1000 - 4999 99	0	3,459	0	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	0	0	3,289	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	20,015	30,837	41,315	36,832	27,832	-9,000	-24%
	MINOR EQUIPMENT & FURNITURE							
533020	DATA PROCESS EQP 500-4 999 99	5,822	13,998	0	0	0	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	0	0	3,733	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	5,822	13,998	3,733	0	0	0	0%
	COMMUNICATIONS							
540000	PHONE & INTERNET	0	909	1,151	1,179	1,179	0	0%
540020	WIRELESS COMMUNICATION SERVICE	0	475	475	600	600	0	0%
540030	POSTAGE	0	0	0	100,000	95,000	-5,000	-5%
	TOTAL COMMUNICATIONS	0	1,384	1,626	101,779	96,779	-5,000	-5%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	8,145	8,289	10,551	14,000	14,000	0	0%
	TOTAL TRAVEL	8,145	8,289	10,551	14,000	14,000	0	0%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	0	5,000	6,853	7,000	7,000	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	23,212	46	0	27,474	27,474	0	0%
544090	PROPERTY INSURANCE EXPENSE	0	113	119	125	125	0	0%
544120	SEMINARS CONTINUING EDUCATION	2,492	3,662	4,000	4,000	4,000	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	1,812	1,900	2,127	2,500	2,500	0	0%
544150	INDIRECT COST EXPENDITURES	429,776	455,915	249,648	289,037	289,037	0	0%
544240	TUITION REIMBURSEMENT	0	-388	-190	0	0	0	0%
545010	DEPRECIATION EXPENSE	19,378	19,378	20,025	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	476,669	485,626	282,582	330,136	330,136	0	0%
	OTHER NON-OPERATING EXPENDITURES							
554050	CHANGE FUND SHORTAGE	0	101	-180	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	1,657	-1,657	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	1,758	-1,837	0	0	0	0%
	CAPITAL EXPENDITURES							
580100	IT EQUIPMENT	71,565	0	6,470	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	71,565	0	6,470	0	0	0	0%
	TOTAL EXPENDITURES	**2,086,663**	**2,180,470**	**2,117,262**	**2,225,267**	**2,176,237**	**-49,030**	**-2%**

TAX

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Property Taxes	480,000	480,000	480,000	480,000	480,000	0	0%
Charges for Services	104,084	37,514	213,193	36,000	36,000	0	0%
Intergovernmental Revenues	1,843,339	1,879,019	1,701,209	1,709,267	1,660,237	-49,030	-3%
Interest	4,368	11,000	29,968	0	0	0	0%
Rents and Other	0	0	250	0	0	0	0%
TOTAL REVENUES	**2,431,791**	**2,407,534**	**2,424,619**	**2,225,267**	**2,176,237**	**-49,030**	**-2%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	784,530	812,833	936,783	952,371	899,881	-52,489	-6%
Employee Benefits	242,914	294,328	303,286	346,280	349,739	3,460	1%
Professional Services	0	469	469	469	469	0	0%
Outside Contracts	226,195	282,608	291,820	302,000	313,000	11,000	4%
Interfund Services	120,712	110,111	106,524	0	0	0	0%
Building Leases	130,019	138,149	133,866	141,300	144,300	3,000	2%
Fuel & Lubricants	77	80	76	100	100	0	0%
Materials & Supplies	20,015	30,837	41,315	36,832	27,832	-9,000	-24%
Minor Equipment & Furniture	5,822	13,998	3,733	0	0	0	0%
Communications	0	1,384	1,626	101,779	96,779	-5,000	-5%
Travel	8,145	8,289	10,551	14,000	14,000	0	0%
Other Operating Expenditures	476,669	485,626	282,582	330,136	330,136	0	0%
Other Non-Operating Expenditures	0	1,758	-1,837	0	0	0	0%
Capital Expenditures	71,565	0	6,470	0	0	0	0%
TOTAL EXPENDITURES	**2,086,663**	**2,180,470**	**2,117,262**	**2,225,267**	**2,176,237**	**-49,030**	**-2%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	PROPERTY TAXES							
401050	SPECIAL FEES DELING TAX COLLEC	480,000	480,000	480,000	480,000	480,000	0	0%
	TOTAL PROPERTY TAXES	480,000	480,000	480,000	480,000	480,000	0	0%
	CHARGES FOR SERVICES							
446020	TAX OFFICE CERTIFICATES	38,368	37,514	38,221	36,000	36,000	0	0%
450640	BANK FEES CREDIT CARD FEES	65,720	0	174,676	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	-4	0	295	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	104,084	37,514	213,193	36,000	36,000	0	0%
	INTERGOVERNMENTAL REVENUES							
460220	INTERLOCAL TAX COLLECT AGREEME	1,843,339	1,879,019	1,701,209	1,709,267	1,660,237	-49,030	-3%
	TOTAL INTERGOVERNMENTAL REVENUES	1,843,339	1,879,019	1,701,209	1,709,267	1,660,237	-49,030	-3%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	4,368	11,000	29,968	0	0	0	0%
	TOTAL INTEREST	4,368	11,000	29,968	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	250	0	0	0	0%
	TOTAL RENTS AND OTHER	0	0	250	0	0	0	0%
	TOTAL REVENUES	**2,431,791**	**2,407,534**	**2,424,619**	**2,225,267**	**2,176,237**	**-49,030**	**-2%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	732,030	768,768	810,157	853,061	819,664	-33,397	-4%
501001	COMP ABS NPO AND OPEB	-43,549	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	7,695	13,279	6,609	18,000	12,000	-6,000	-33%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	22,087	5,352	684	0	0	0	0%
501008	INCENTIVE PAY	663	509	400	0	0	0	0%
501011	PART-TIME TEMPORARY	65,605	46,573	48,692	81,310	68,218	-13,092	-16%
501030	TEMPORARY SERVICES CONTRACTS	0	0	1,851	0	0	0	0%
501200	Compensated Absences Expense	0	-21,649	36,473	0	0	0	0%
501202	OPEB Expense	0	0	31,917	0	0	0	0%
	TOTAL SALARIES & WAGES	784,530	812,833	936,783	952,371	899,881	-52,489	-6%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	2,924	2,954	4,826	4,798	4,918	121	3%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	913	921	932	928	908	-20	-2%
501108	POS CITY - EMPLOYER CONTRIB	68,000	105,200	104,856	113,321	119,741	6,420	6%
501114	LIFE INSURANCE - CIVILIAN	2,203	2,203	2,203	2,203	2,069	-134	-6%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	5,328	8,062	8,272	8,250	7,696	-554	-7%
501120	OTHER EMPLOYEE BENEFITS	1,875	4,621	5,177	1,875	2,500	625	33%
501124	CITY PENSION PLAN CONTRIBUTION	102,240	109,109	114,413	130,331	127,515	-2,816	-2%
501129	FICA CITY MATCH - CIVILIAN	47,958	49,616	50,590	57,513	56,270	-1,243	-2%
501130	FICA MED- CITY MATCH-CIVILIAN	11,473	11,642	12,017	13,451	13,160	-291	-2%
501140	RETIREES HEALTH PLAN	0	0	0	13,612	14,963	1,351	10%
	TOTAL EMPLOYEE BENEFITS	242,914	294,328	303,286	346,280	349,739	3,460	1%
	PROFESSIONAL SERVICES							
521010	ACOUNTING/AUDIT SERVICES	0	469	469	469	469	0	0%
	TOTAL PROFESSIONAL SERVICES	0	469	469	469	469	0	0%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	120,123	160,000	160,000	160,000	160,000	0	0%
522050	LEGAL NOTICES CONTRACTS	13,875	10,707	7,364	13,500	13,500	0	0%
522090	PRINTING SERVICES CONTRACTS	5,342	6,157	9,832	10,000	10,000	0	0%
522120	SECURITY CONTRACTS	34,432	39,185	37,415	39,000	43,000	4,000	10%
522150	OUTSIDE CONTRACTS - NOC	0	12,421	2,524	1,000	1,000	0	0%
522170	INTERLOCAL AGREEMENTS	48,224	51,056	56,948	58,000	65,000	7,000	12%
522290	OFFICE EQUIP MAINT CONTRACTS	4,200	3,082	17,737	20,500	20,500	0	0%
	TOTAL OUTSIDE CONTRACTS	226,195	282,608	291,820	302,000	313,000	11,000	4%

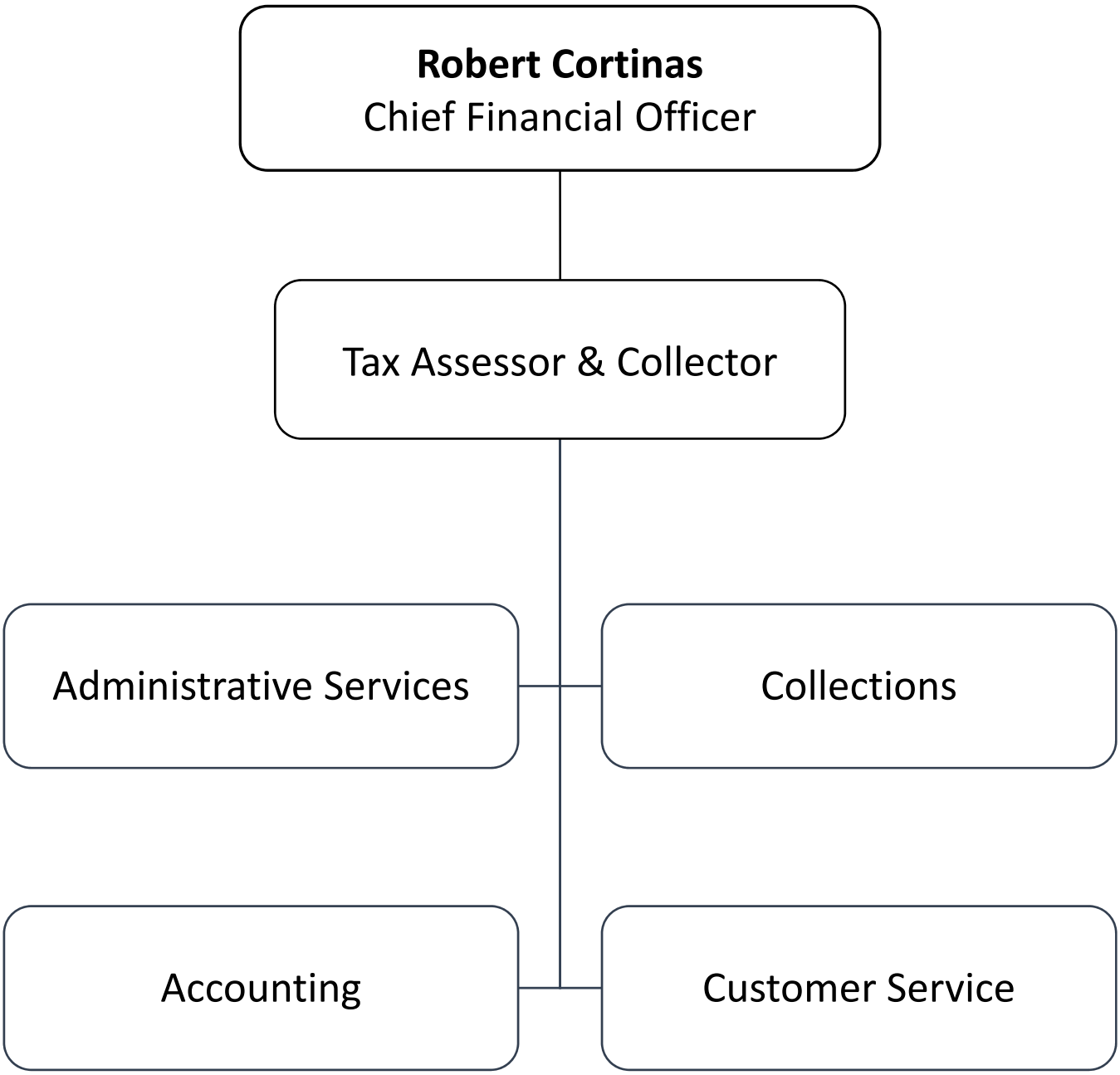
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	27	905	1,108	0	0	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	2,844	859	5,142	0	0	0	0%
523040	MAIL ROOM CHARGES	117,841	108,347	100,274	0	0	0	0%
	TOTAL INTERFUND SERVICES	120,712	110,111	106,524	0	0	0	0%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	128,578	135,510	130,598	136,000	139,000	3,000	2%
524040	OFFICE EQUIPMENT-LEASES	1,440	2,639	3,268	5,300	5,300	0	0%
	TOTAL BUILDING LEASES	130,019	138,149	133,866	141,300	144,300	3,000	2%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	77	80	76	100	100	0	0%
	TOTAL FUEL & LUBRICANTS	77	80	76	100	100	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	14,979	12,778	8,615	18,982	13,982	-5,000	-26%
531010	EQUIPMENT PURCHASE UNDER 500	2,460	9,981	12,357	12,700	8,700	-4,000	-31%
531030	PUBLICATIONS & SUBSCRIPTIONS	300	391	326	400	400	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	0	1,699	2,387	2,000	2,000	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	2,277	2,362	14,141	2,500	2,500	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	0	167	200	250	250	0	0%
531300	FURNITURE 1000 - 4999 99	0	3,459	0	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	0	0	3,289	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	20,015	30,837	41,315	36,832	27,832	-9,000	-24%
	MINOR EQUIPMENT & FURNITURE							
533020	DATA PROCESS EQP 500-4 999 99	5,822	13,998	0	0	0	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	0	0	3,733	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	5,822	13,998	3,733	0	0	0	0%
	COMMUNICATIONS							
540000	PHONE & INTERNET	0	909	1,151	1,179	1,179	0	0%
540020	WIRELESS COMMUNICATION SERVICE	0	475	475	600	600	0	0%
540030	POSTAGE	0	0	0	100,000	95,000	-5,000	-5%
	TOTAL COMMUNICATIONS	0	1,384	1,626	101,779	96,779	-5,000	-5%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	8,145	8,289	10,551	14,000	14,000	0	0%
	TOTAL TRAVEL	8,145	8,289	10,551	14,000	14,000	0	0%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	0	5,000	6,853	7,000	7,000	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	23,212	46	0	27,474	27,474	0	0%
544090	PROPERTY INSURANCE EXPENSE	0	113	119	125	125	0	0%
544120	SEMINARS CONTINUING EDUCATION	2,492	3,662	4,000	4,000	4,000	0	0%
544140	PROFESSIONAL LICENSES & MEMBER	1,812	1,900	2,127	2,500	2,500	0	0%
544150	INDIRECT COST EXPENDITURES	429,776	455,915	249,648	289,037	289,037	0	0%
544240	TUITION REIMBURSEMENT	0	-388	-190	0	0	0	0%
545010	DEPRECIATION EXPENSE	19,378	19,378	20,025	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	476,669	485,626	282,582	330,136	330,136	0	0%
	OTHER NON-OPERATING EXPENDITURES							
554050	CHANGE FUND SHORTAGE	0	101	-180	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	1,657	-1,657	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	1,758	-1,837	0	0	0	0%
	CAPITAL EXPENDITURES							
580100	IT EQUIPMENT	71,565	0	6,470	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	71,565	0	6,470	0	0	0	0%
	TOTAL EXPENDITURES	**2,086,663**	**2,180,470**	**2,117,262**	**2,225,267**	**2,176,237**	**-49,030**	**-2%**

Tax
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	0.00	0.00	0.00
Non-General Fund	24.50	24.50	0.00
Total Authorized	**24.50**	**24.50**	**0.00**

Tax
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accounting/Payroll Clerk	1.00	1.00	1.00
(Acting) Acct./Payroll Spec.	0.00	0.00	0.00
Accounting/Payroll Specialist	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Collections Supervisor	1.00	1.00	1.00
Customer Relations & Billing	1.00	1.00	1.00
Customer Relations Representative	0.00	0.00	5.00
Customer Relations Clerk	7.00	7.00	2.00
Office Assistant	1.00	1.00	1.00
Revenue Processing Supervisor	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00
Senior Cashier	6.50	6.50	6.50
Tax Accounts Supervisor	1.00	1.00	1.00
Tax Assesor & Collector	1.00	1.00	1.00
Tax Deputy Administrator	1.00	1.00	1.00
Grand Total	**24.50**	**24.50**	**24.50**

Goal 7

Enhance and Sustain El Paso's Infrastructure Network

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	44,885,731	48,777,499	50,614,477	43,356,561	39,649,364	(3,707,197)	-9%
Employee Benefits	17,891,679	13,569,640	13,210,619	18,601,981	18,045,088	(556,892)	-3%
Contractual Services	56,914	-	7,875	8,000	8,000	-	0%
Professional Services	170,061	253,079	421,679	406,554	451,554	45,000	11%
Outside Contracts	20,341,482	21,857,917	28,215,159	20,612,834	26,024,598	5,411,764	26%
Interfund Services	1,960,664	1,967,778	1,897,764	1,356,823	1,356,655	(168)	0%
Building Leases	1,027,065	1,001,063	1,097,844	628,112	1,086,004	457,892	73%
Fuel & Lubricants	3,077,057	3,297,766	2,386,061	3,324,361	3,240,400	(83,961)	-3%
Materials & Supplies	16,637,653	17,160,450	16,180,382	18,436,452	17,447,322	(989,130)	-5%
Maintenance & Repairs	7,729,521	18,493,818	21,808,317	5,553,277	3,917,307	(1,635,970)	-29%
Minor Equipment & Furniture	138,805	503,377	604,672	130,500	128,000	(2,500)	-2%
Communications	118,377	138,897	150,066	215,850	227,390	11,540	5%
Utilities	12,399,534	11,956,034	11,422,110	12,832,160	12,927,660	95,500	1%
Travel	74,337	76,356	101,352	102,497	163,520	61,023	60%
Other Operating Expenditures	21,176,224	22,265,760	26,580,166	5,140,922	5,243,933	103,011	2%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	393,030	308,244	-	-	-	-	0%
Other Non-Operating Expenditures	4,036,557	6,503,030	1,592,155	3,951,830	3,621,871	(329,959)	-8%
Grant Match	(424,289)	(8,059)	-	2,998,510	3,193,583	195,073	7%
Operating Transfers Out	2,815,045	1,054,919	15,347,719	9,926,521	1,818,164	(8,108,357)	-82%
Capital Expenditures	75,773,189	117,374,384	126,918,961	8,931,160	301,000	(8,630,160)	-97%
Total Expenditures	***230,278,636***	***286,551,952***	***318,557,377***	***156,514,904***	***138,851,413***	***(17,663,491)***	**-11%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	41,601,973	44,289,008	49,235,054	50,794,322	41,592,085	(9,202,237)	-18%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	70,010,958	117,642,073	143,366,061	2,000,000	-	(2,000,000)	-100%
Special Revenue	6,066,756	6,315,033	10,633,245	14,110,431	9,419,098	(4,691,333)	-33%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	95,520,682	99,866,638	98,193,006	72,105,151	70,938,230	(1,166,921)	-2%
Internal Service	17,078,268	18,439,200	17,130,011	17,505,000	16,902,000	(603,000)	-3%
Total Funds	***230,278,636***	***286,551,952***	***318,557,377***	***156,514,904***	***138,851,413***	***(17,663,491)***	**-11%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	354.50	354.00	355.10	366.60	372.70	6.10	
Non-General Fund	808.25	796.75	876.15	925.40	897.05	(28.35)	
Total Authorized	***1,162.75***	***1,150.75***	***1,231.25***	***1,292.00***	***1,269.75***	***(22.25)***	

Goal Team 7

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	5,391,495	5,840,256	4,495,200	5,161,215	5,211,215	6,423,489	1,262,274	24%
Fines and Forfeitures	0	665	645	0	0	0	0	0%
Licenses and Permits	14,175	12,416	9,140	0	0	10,000	10,000	100%
Rents and Other	2,115	276	1,587	0	0	0	0	0%
Other Sources (Uses)	0	261,336	252,332	0	0	0	0	0%
TOTAL REVENUES	**5,407,785**	**6,114,949**	**4,758,904**	**5,161,215**	**5,211,215**	**6,433,489**	**1,272,274**	**25%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	13,243,534	13,947,925	14,111,308	14,682,469	14,715,856	13,816,206	-866,263	-6%
Employee Benefits	4,832,183	5,107,155	5,062,658	5,349,674	5,349,674	5,185,888	-163,787	-3%
Contractual Services	56,914	0	7,875	8,000	3,000	8,000	0	0%
Professional Services	12,510	35,973	90,119	50,054	37,054	50,054	0	0%
Outside Contracts	3,839,547	3,346,062	2,599,945	3,155,991	3,049,536	3,362,515	206,524	7%
Interfund Services	1,294,168	1,409,336	1,466,512	873,991	864,266	874,323	332	0%
Building Leases	210,872	216,672	316,596	251,812	301,812	252,104	292	0%
Fuel & Lubricants	523,679	716,421	646,773	556,361	545,361	556,400	39	0%
Materials & Supplies	722,273	381,316	685,405	671,289	655,569	874,067	202,778	30%
Maintenance & Repairs	1,999,261	3,391,335	3,262,628	3,837,597	3,738,605	3,432,627	-404,970	-11%
Minor Equipment & Furniture	15,717	22,802	69,838	13,500	34,521	15,000	1,500	11%
Communications	0	0	0	100	100	100	0	0%
Utilities	10,935,424	10,523,121	9,864,897	11,183,160	10,060,309	11,183,160	0	0%
Travel	29,109	37,664	57,524	64,497	17,300	76,020	11,523	18%
Other Operating Expenditures	56,518	72,527	120,086	98,447	85,782	87,458	-10,989	-11%
Interest Expense	393,030	308,244	0	0	0	0	0	0%
Other Non-Operating Expenditures	3,387,333	3,533,236	0	0	0	0	0	0%
Grant Match	0	-5,073	0	0	0	0	0	0%
Operating Transfers Out	0	1,054,919	10,595,418	9,901,380	9,901,380	1,818,164	-8,083,216	-82%
Capital Expenditures	49,899	189,372	277,471	96,000	475,753	0	-96,000	-100%
TOTAL EXPENDITURES	**41,601,973**	**44,289,008**	**49,235,054**	**50,794,322**	**49,835,877**	**41,592,085**	**-9,202,237**	**-18%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405060 Reimbursed Overtime	0	-92	0	0	0	0	0	0%
405067 REIMBURSED EXPENDITURES	1,157,747	1,422,212	570,617	928,000	928,000	878,000	-50,000	-5%
430620 REIMBURSED DAMAGES	0	359	4,670	0	0	0	0	0%
450650 MISC NON-OPERATING REVENUES	62,982	0	0	5,000	5,000	5,000	0	0%
450690 VENDING MACHINE PROCEEDS	54,334	37,218	27,343	40,000	40,000	0	-40,000	-100%
470500 TRANSFER FROM CAPITAL PROJECTS	4,116,431	4,380,559	3,892,570	4,188,215	4,238,215	5,540,489	1,352,274	32%
TOTAL CHARGES FOR SERVICES	5,391,495	5,840,256	4,495,200	5,161,215	5,211,215	6,423,489	1,262,274	24%
FINES AND FORFEITURES								
441000 APPEALS BOARD FEES	0	665	645	0	0	0	0	0%
TOTAL FINES AND FORFEITURES	0	665	645	0	0	0	0	0%
LICENSES AND PERMITS								
441240 PAVING CUT PERMITS	13,615	11,776	7,820	0	0	10,000	10,000	100%
441510 SPECIAL PRIVILEGE PERMITS	560	640	1,320	0	0	0	0	0%
TOTAL LICENSES AND PERMITS	14,175	12,416	9,140	0	0	10,000	10,000	100%
RENTS AND OTHER								
450600 DONATIONS	2,115	276	1,587	0	0	0	0	0%
TOTAL RENTS AND OTHER	2,115	276	1,587	0	0	0	0	0%
OTHER SOURCES (USES)								
470000 INTERFUND TRANSFERS (SOURCES)	0	261,336	252,332	0	0	0	0	0%
TOTAL OTHER SOURCES (USES)	0	261,336	252,332	0	0	0	0	0%
TOTAL REVENUES	**5,407,785**	**6,114,949**	**4,758,904**	**5,161,215**	**5,211,215**	**6,433,489**	**1,272,274**	**25%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	12,500,705	12,923,455	12,954,651	14,265,313	14,298,700	13,395,250	-870,063	-6%
501002 OVERTIME - CIVILIAN	635,729	901,881	933,293	413,556	413,556	413,556	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	82,181	88,827	200,986	0	0	0	0	0%
501008 INCENTIVE PAY	14,070	19,180	17,085	3,600	3,600	7,400	3,800	106%
501010 SHIFT DIFFERENTIAL - CIVILIAN	3,309	3,192	1,399	0	0	0	0	0%
501011 PART-TIME TEMPORARY	7,540	11,389	4,470	0	0	0	0	0%
501020 EQUIPMENT ALLOWANCE	0	0	-575	0	0	0	0	0%
TOTAL SALARIES & WAGES	13,243,534	13,947,925	14,111,308	14,682,469	14,715,856	13,816,206	-866,263	-6%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	511,521	533,740	527,333	536,388	536,388	517,829	-18,559	-3%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	13,413	13,787	13,901	14,695	14,695	13,826	-868	-6%
501108 POS CITY - EMPLOYER CONTRIB	1,451,315	1,571,531	1,529,289	1,561,369	1,561,369	1,610,516	49,147	3%
501114 LIFE INSURANCE - CIVILIAN	31,159	30,954	30,884	32,513	32,513	29,477	-3,036	-9%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	9,712	12,421	13,487	12,300	12,300	10,246	-2,055	-17%
501120 OTHER EMPLOYEE BENEFITS	13,000	8,750	998	3,750	3,750	3,750	0	0%
501124 CITY PENSION PLAN CONTRIBUTION	1,824,184	1,912,270	1,916,578	2,064,615	2,064,615	1,942,582	-122,033	-6%
501129 FICA CITY MATCH - CIVILIAN	792,422	829,103	834,547	910,970	910,970	857,225	-53,745	-6%
501130 FICA MED- CITY MATCH-CIVILIAN	185,458	194,599	195,640	213,074	213,074	200,437	-12,637	-6%
TOTAL EMPLOYEE BENEFITS	4,832,183	5,107,155	5,062,658	5,349,674	5,349,674	5,185,888	-163,787	-3%
CONTRACTUAL SERVICES								
520000 PERSONAL SERVICES CONTRACTS	0	0	7,875	0	0	0	0	0%
520010 TEMPORARY SERVICES CONTRACTS	56,914	0	0	0	0	0	0	0%
520100 CONTRACTUAL SERVICES	0	0	0	8,000	3,000	8,000	0	0%
TOTAL CONTRACTUAL SERVICES	56,914	0	7,875	8,000	3,000	8,000	0	0%
PROFESSIONAL SERVICES								
521020 APPRAISAL SERVICES	0	0	1,600	50,054	37,054	50,054	0	0%
521080 DATA PROCESSING SERVICES	0	0	2,519	0	0	0	0	0%
521090 ENGINEERING SERVICES	11,970	0	0	0	0	0	0	0%
521120 HEALTH CARE PROVIDERS SERVICES	540	0	0	0	0	0	0	0%
521160 MANAGEMENT CONSULTING SERVICES	0	0	86,000	0	0	0	0	0%
521170 PROMOTIONAL SERVICES	0	35,973	0	0	0	0	0	0%
TOTAL PROFESSIONAL SERVICES	12,510	35,973	90,119	50,054	37,054	50,054	0	0%
OUTSIDE CONTRACTS								
522050 LEGAL NOTICES CONTRACTS	419	0	0	0	0	0	0	0%
522060 MAINT SVCS CONTRACT-JANITORIAL	720,372	793,436	814,439	822,000	822,000	967,978	145,978	18%
522090 PRINTING SERVICES CONTRACTS	420	430	660	500	500	500	0	0%
522120 SECURITY CONTRACTS	157,949	186,361	268,210	266,000	266,000	326,546	60,546	23%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522150 OUTSIDE CONTRACTS - NOC	872,314	216,097	215,390	180,420	167,960	180,420	0	0%
522200 PEST CONTROL CONTRACTS	32,478	33,048	35,288	40,000	31,000	40,000	0	0%
522260 BLDGS FACILITIES MAINT CONTRAC	921,536	851,930	735,630	861,672	926,419	861,672	0	0%
522270 PUBLIC ACCESSES MAINT CONTRACT	1,131,883	1,264,761	525,802	985,399	835,657	985,399	0	0%
522290 OFFICE EQUIP MAINT CONTRACTS	2,176	0	4,528	0	0	0	0	0%
TOTAL OUTSIDE CONTRACTS	3,839,547	3,346,062	2,599,945	3,155,991	3,049,536	3,362,515	206,524	7%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	1,292,369	1,409,033	1,466,512	873,991	864,266	874,323	332	0%
523020 PRINT SHOP ALLOC-INTERFUND SVC	1,690	303	0	0	0	0	0	0%
523040 MAIL ROOM CHARGES	109	0	0	0	0	0	0	0%
TOTAL INTERFUND SERVICES	1,294,168	1,409,336	1,466,512	873,991	864,266	874,323	332	0%
BUILDING LEASES								
524040 OFFICE EQUIPMENT-LEASES	19,438	22,160	18,968	18,360	18,360	18,652	292	2%
524060 PARKING LOTS-LEASES	67,291	69,310	71,389	73,530	73,530	73,530	0	0%
524110 LEASES NOC	60,156	59,678	165,000	90,000	140,000	90,000	0	0%
524120 LAND - LEASES	63,988	65,524	61,239	69,921	69,921	69,921	0	0%
TOTAL BUILDING LEASES	210,872	216,672	316,596	251,812	301,812	252,104	292	0%
FUEL & LUBRICANTS								
530010 GASOLINE - UNLEADED	520,494	716,421	646,773	536,361	535,361	536,400	39	0%
530070 PROPANE	3,185	0	0	20,000	10,000	20,000	0	0%
TOTAL FUEL & LUBRICANTS	523,679	716,421	646,773	556,361	545,361	556,400	39	0%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	47,048	56,338	47,598	46,250	39,891	47,750	1,500	3%
531010 EQUIPMENT PURCHASE UNDER 500	16,271	14,704	7,555	13,100	7,828	15,600	2,500	19%
531030 PUBLICATIONS & SUBSCRIPTIONS	4,846	4,435	5,816	7,100	10,585	9,100	2,000	28%
531040 SUPPLIES COMPUTER EQUIPMENT	31,140	61,381	56,833	52,630	50,340	52,630	0	0%
531050 DESKTOP SOFTWARE SUPPLIES	3,028	917	0	1,000	1,999	1,000	0	0%
531080 TRAINING MATERIALS	357	1,760	997	1,000	600	1,000	0	0%
531110 CLEANING SUPPLIES	48,638	53,927	39,195	25,000	25,000	25,000	0	0%
531120 CLINICAL MEDICAL SUPPLIES	5,147	5,126	1,963	6,400	5,699	6,400	0	0%
531130 LAND MAINTENANCE SUPPLIES	7,733	0	0	0	0	0	0	0%
531140 BUILDING MAINTENANCE SUPPLIES	23,146	0	54,781	20,000	20,000	20,000	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	6,922	9,294	6,715	6,894	3,663	6,900	6	0%
531170 EQUIP MAINT SUP-LOW COST ITEM	38,185	30,125	29,399	30,500	30,169	30,500	0	0%
531180 VEHICLE MAINTENANCE SUPPLIES	14,201	7,993	16,955	15,000	14,248	15,000	0	0%
531200 UNIFORMS AND APPAREL SUPPLIES	83,866	94,831	96,548	102,540	102,540	102,540	0	0%
531220 MAINTENANCE SUPPLIES PARTS NOC	305,663	-34,236	234,865	268,000	266,240	463,272	195,272	73%
531230 SAFETY GEAR	84,510	74,716	86,187	75,875	76,767	77,375	1,500	2%
531240 FUEL INVENTORY PURCHASES	0	5	0	0	0	0	0	0%
531260 CHEMICAL SUPPLIES	1,571	0	0	0	0	0	0	0%
TOTAL MATERIALS & SUPPLIES	722,273	381,316	685,405	671,289	655,569	874,067	202,778	30%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
MAINTENANCE & REPAIRS								
532000 BUILDINGS FACILITIES MAINT REP	815,251	1,307,375	1,095,097	1,023,360	1,087,628	1,023,360	0	0%
532020 LAND LANDSCAPING - MAINT & REP	150	260	1,866	0	0	0	0	0%
532030 PUBLIC ACCESSES-MAINT & REP	1,172,927	2,079,188	2,162,295	2,808,237	2,650,977	2,403,267	-404,970	-14%
532060 OFFICE EQUIPMENT-MAINT & REP	10,933	4,512	3,370	6,000	0	6,000	0	0%
TOTAL MAINTENANCE & REPAIRS	1,999,261	3,391,335	3,262,628	3,837,597	3,738,605	3,432,627	-404,970	-11%
MINOR EQUIPMENT & FURNITURE								
533010 FURNITURE 500 - 4 999 99	0	0	1,069	0	0	0	0	0%
533020 DATA PROCESS EQP 500-4 999 99	5,243	12,224	67,462	10,500	32,311	10,500	0	0%
533030 OTHER EQUIPMENT 500-4 999 99	2,324	6,301	1,307	1,500	1,000	2,500	1,000	67%
533040 FURNITURE & EQUIP LESS 500	8,150	4,277	0	1,500	1,210	2,000	500	33%
TOTAL MINOR EQUIPMENT & FURNITURE	15,717	22,802	69,838	13,500	34,521	15,000	1,500	11%
COMMUNICATIONS								
540040 SHIPPING	0	0	0	100	100	100	0	0%
TOTAL COMMUNICATIONS	0	0	0	100	100	100	0	0%
UTILITIES								
541000 ELECTRICITY	8,582,471	8,027,416	7,211,312	8,511,010	7,418,159	8,311,010	-200,000	-2%
541010 WATER	1,704,843	1,847,808	1,960,870	1,972,150	1,972,150	2,172,150	200,000	10%
541020 NATURAL GAS OTHER	648,110	647,897	692,716	700,000	670,000	700,000	0	0%
TOTAL UTILITIES	10,935,424	10,523,121	9,864,897	11,183,160	10,060,309	11,183,160	0	0%
TRAVEL								
542010 TRAVEL EXPENSES - EMPLOYEES	29,109	37,664	57,524	64,497	17,300	76,020	11,523	18%
TOTAL TRAVEL	29,109	37,664	57,524	64,497	17,300	76,020	11,523	18%
OTHER OPERATING EXPENDITURES								
544060 OTHER SERVICES CHARGES EXPENSE	11,435	6,819	21,740	16,650	7,675	18,400	1,750	11%
544120 SEMINARS CONTINUING EDUCATION	24,133	43,527	51,919	44,533	42,035	44,675	142	0%
544140 PROFESSIONAL LICENSES & MEMBER	12,569	22,820	46,639	37,264	36,071	24,383	-12,881	-35%
544160 APPLICANT REIMBURSEMENT	8,380	0	0	0	0	0	0	0%
544240 TUITION REIMBURSEMENT	0	-638	-213	0	0	0	0	0%
TOTAL OTHER OPERATING EXPENDITURES	56,518	72,527	120,086	98,447	85,782	87,458	-10,989	-11%
INTEREST EXPENSE								
553000 INTEREST EXPENSE	393,030	308,244	0	0	0	0	0	0%
TOTAL INTEREST EXPENSE	393,030	308,244	0	0	0	0	0	0%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
OTHER NON-OPERATING EXPENDITURES								
554090 DAMAGES SETTLEMENTS EXPENSE	0	2,250	0	0	0	0	0	0%
554110 PRINCIPAL PAYMENT EXPENSE	3,387,333	3,530,986	0	0	0	0	0	0%
TOTAL OTHER NON-OPERATING EXPENDITURES	3,387,333	3,533,236	0	0	0	0	0	0%
GRANT MATCH								
560000 CITY GRANT MATCH	0	-5,073	0	0	0	0	0	0%
TOTAL GRANT MATCH	0	-5,073	0	0	0	0	0	0%
OPERATING TRANSFERS OUT								
570000 INTERFUND TRANSFERS (USES)	0	1,054,919	10,595,418	9,901,380	9,901,380	1,818,164	-8,083,216	-82%
TOTAL OPERATING TRANSFERS OUT	0	1,054,919	10,595,418	9,901,380	9,901,380	1,818,164	-8,083,216	-82%
CAPITAL EXPENDITURES								
580050 TRAFFIC CONTROL EQUIPMENT	0	0	0	0	19,000	0	0	0%
580060 CARS VANS LT TRKS MOTORCYCLE	0	145,488	0	0	165,368	0	0	0%
580090 FURNITURE FIXTURES & EQUIPMENT	0	0	46,250	0	0	0	0	0%
580150 Major Equipment	49,899	43,884	0	0	0	0	0	0%
580290 HEAVY EQUIPMENT	0	0	231,221	0	291,385	0	0	0%
580540 CARS_PICKUPS_VANS_MOTORCYLES	0	0	0	96,000	0	0	-96,000	-100%
TOTAL CAPITAL EXPENDITURES	49,899	189,372	277,471	96,000	475,753	0	-96,000	-100%
TOTAL EXPENDITURES	**41,601,973**	**44,289,008**	**49,235,054**	**50,794,322**	**49,835,877**	**41,592,085**	**-9,202,237**	**-18%**

Goal Team 7

Non-General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Sales Taxes	42,098,342	44,096,840	46,459,738	46,192,500	40,588,397	-5,604,103	-12%
Franchise Fees	61,028	68,977	69,232	70,000	3,070,000	3,000,000	4286%
Charges for Services	22,725,660	26,576,738	19,215,877	18,260,000	17,367,000	-893,000	-5%
Intergovernmental Revenues	30,236,415	38,977,191	29,894,676	15,777,651	22,389,833	6,612,182	42%
Interest	1,999,572	3,267,506	1,019,276	0	0	0	0%
Rents and Other	319,854	467,316	367,462	50,000	60,000	10,000	20%
Other Sources (Uses)	4,833,308	28,303,303	95,592,762	8,600,000	0	-8,600,000	-100%
Enterprise Revenues	8,265,912	8,666,215	8,390,960	9,260,000	7,365,000	-1,895,000	-20%
TOTAL REVENUES	**110,540,091**	**150,424,085**	**201,009,982**	**98,210,151**	**90,840,230**	**-7,369,921**	**-8%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	31,642,197	34,829,574	36,503,169	28,674,092	25,833,159	-2,840,934	-10%
Employee Benefits	13,059,496	8,462,485	8,147,961	13,252,306	12,859,200	-393,106	-3%
Professional Services	157,551	217,106	331,560	356,500	401,500	45,000	13%
Outside Contracts	16,501,934	18,511,854	25,615,214	17,456,843	22,662,083	5,205,240	30%
Interfund Services	666,495	558,442	431,252	482,832	482,332	-500	0%
Building Leases	816,192	784,392	781,247	376,300	833,900	457,600	122%
Fuel & Lubricants	2,553,378	2,581,345	1,739,289	2,768,000	2,684,000	-84,000	-3%
Materials & Supplies	15,915,380	16,779,134	15,494,976	17,765,163	16,573,255	-1,191,908	-7%
Maintenance & Repairs	5,730,260	15,102,483	18,545,689	1,715,680	484,680	-1,231,000	-72%
Minor Equipment & Furniture	123,089	480,575	534,834	117,000	113,000	-4,000	-3%
Communications	118,377	138,897	150,066	215,750	227,290	11,540	5%
Utilities	1,464,110	1,432,913	1,557,212	1,649,000	1,744,500	95,500	6%
Travel	45,227	38,692	43,828	38,000	87,500	49,500	130%
Other Operating Expenditures	21,119,706	22,193,233	26,460,080	5,042,475	5,156,475	114,000	2%
Other Non-Operating Expenditures	649,223	2,969,794	1,592,155	3,951,830	3,621,871	-329,959	-8%
Grant Match	-424,289	-2,987	0	2,998,510	3,193,583	195,073	7%
Operating Transfers Out	2,815,045	0	4,752,300	25,141	0	-25,141	-100%
Capital Expenditures	75,723,290	117,185,012	126,641,490	8,835,160	301,000	-8,534,160	-97%
TOTAL EXPENDITURES	**188,676,664**	**242,262,944**	**269,322,323**	**105,720,582**	**97,259,328**	**-8,461,254**	**-8%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	SALES TAXES							
411000	SALES TAX	42,098,342	44,096,840	46,459,738	46,192,500	40,588,397	-5,604,103	-12%
	TOTAL SALES TAXES	42,098,342	44,096,840	46,459,738	46,192,500	40,588,397	-5,604,103	-12%
	FRANCHISE FEES							
420000	OTHER FRANCHISE FEES	61,028	68,977	69,232	70,000	70,000	0	0%
420250	EL PASO WATER UTILITIES	0	0	0	0	3,000,000	3,000,000	100%
	TOTAL FRANCHISE FEES	61,028	68,977	69,232	70,000	3,070,000	3,000,000	4286%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	4,770,770	6,723,766	1,694,562	7,000	7,000	0	0%
430620	REIMBURSED DAMAGES	27,667	182,817	122,879	60,000	25,000	-35,000	-58%
440050	PARKING FEE REVENUE	246,315	693,101	672,946	650,000	400,000	-250,000	-38%
443500	MOTOR POOL USAGE FEES	42,858	38,165	34,643	48,000	45,000	-3,000	-6%
443510	EQUIPMENT MAINTENANCE CHARGES	12,443,504	12,275,203	10,811,471	11,600,000	11,000,000	-600,000	-5%
443520	FUEL AND LUBRICANTS CHARGES	5,186,719	6,179,302	5,898,100	5,850,000	5,850,000	0	0%
450650	MISC NON-OPERATING REVENUES	7,827	484,384	-18,723	15,000	10,000	-5,000	-33%
450690	VENDING MACHINE PROCEEDS	0	0	0	30,000	30,000	0	0%
	TOTAL CHARGES FOR SERVICES	22,725,660	26,576,738	19,215,877	18,260,000	17,367,000	-893,000	-5%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	30,665,427	38,977,821	29,894,676	15,777,651	22,389,833	6,612,182	42%
460030	CITY MATCH OF GRANT PROCEEDS	-429,012	-630	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	30,236,415	38,977,191	29,894,676	15,777,651	22,389,833	6,612,182	42%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	1,999,572	3,267,506	1,019,276	0	0	0	0%
	TOTAL INTEREST	1,999,572	3,267,506	1,019,276	0	0	0	0%
	RENTS AND OTHER							
450200	FACILITY RENTALS REVENUE	81,884	139,252	53,859	50,000	60,000	10,000	20%
450210	PROPERTY LEASE REVENUE	150,000	150,000	150,000	0	0	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
450660	PENALTIES AND INTEREST	-1,018	37,370	31,678	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	8,434	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	68,949	140,431	123,492	0	0	0	0%
470400	CLAIMS SETTLEMENT	20,038	262	0	0	0	0	0%
	TOTAL RENTS AND OTHER	319,854	467,316	367,462	50,000	60,000	10,000	20%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	901,232	3,329,269	11,646,074	8,600,000	0	-8,600,000	-100%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	0	0	0%
470240	BAB TAX CREDIT	228,925	226,884	175,093	0	0	0	0%
470420	INSURANCE RECOVERY	0	508,035	0	0	0	0	0%
470530	LOAN PROCEEDS	3,668,645	0	0	0	0	0	0%
470700	CAPITAL CONTRIBUTIONS	34,507	24,239,115	83,771,595	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	4,833,308	28,303,303	95,592,762	8,600,000	0	-8,600,000	-100%
	ENTERPRISE REVENUES							
430500	FARE BOX REVENUE	6,241,794	5,895,140	5,438,995	6,715,000	4,800,000	-1,915,000	-29%
430510	TICKET SALES	1,186,125	1,320,203	1,465,562	1,350,000	1,000,000	-350,000	-26%
430520	TOKEN SALES	67,588	47,290	47,492	50,000	50,000	0	0%
430525	STREET CAR FARE BOX	0	0	48,451	100,000	100,000	0	0%
430530	LIFT BUS REVENUE - TICKETS	307,432	326,659	338,469	310,000	350,000	40,000	13%
430540	SENIOR CITIZEN BUS PASS	135,593	131,500	136,855	135,000	135,000	0	0%
430570	LIFT BUS REVENUE - FARE BOX	319,964	354,973	315,487	450,000	400,000	-50,000	-11%
430590	NON-TRANSPORTATION REVENUE	236,289	180,945	17,408	25,000	15,000	-10,000	-40%
430600	UNION DEPOT OFFICE LEASE REVEN	270,035	332,957	396,677	50,000	440,000	390,000	780%
430660	FTA SUBSIDY	-557,117	0	0	0	0	0	0%
430670	FARE BOX COUNTY SERVICE	39,366	35,656	131,357	35,000	35,000	0	0%
430680	FARE BOX CITY OF SUNLAND PARK	18,844	40,893	54,206	40,000	40,000	0	0%
	TOTAL ENTERPRISE REVENUES	8,265,912	8,666,215	8,390,960	9,260,000	7,365,000	-1,895,000	-20%
	TOTAL REVENUES	**110,540,091**	**150,424,085**	**201,009,982**	**98,210,151**	**90,840,230**	**-7,369,921**	**-8%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	24,646,528	24,487,664	24,885,111	25,213,762	23,949,151	-1,264,611	-5%
501001	COMP ABS NPO AND OPEB	1,408,896	0	4,096,772	0	0	0	0%
501002	OVERTIME - CIVILIAN	5,006,045	4,500,529	5,299,129	3,211,728	1,603,193	-1,608,535	-50%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	183,210	263,403	176,216	0	0	0	0%
501008	INCENTIVE PAY	81,501	147,772	142,511	58,000	94,289	36,289	63%
501010	SHIFT DIFFERENTIAL - CIVILIAN	137,393	131,413	122,682	72,265	65,800	-6,465	-9%
501011	PART-TIME TEMPORARY	178,611	74,748	20,287	118,338	120,726	2,388	2%
501015	LONGEVITY - UNIFORM	13	0	0	0	0	0	0%
501200	Compensated Absences Expense	0	-220,554	-66,962	0	0	0	0%
501201	Net Pension Expense	0	4,226,837	-20,758	0	0	0	0%
501202	OPEB Expense	0	1,217,762	1,848,183	0	0	0	0%
	TOTAL SALARIES & WAGES	31,642,197	34,829,574	36,503,169	28,674,092	25,833,159	-2,840,934	-10%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	2,403,740	2,377,597	2,513,563	2,794,771	2,141,061	-653,711	-23%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	29,029	29,318	30,095	29,381	29,255	-126	0%
501104	LIFE INSURANCE	0	5	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	3,647,503	3,643,559	3,120,274	3,355,600	3,674,727	319,127	10%
501114	LIFE INSURANCE - CIVILIAN	70,072	61,996	62,357	80,998	77,850	-3,148	-4%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	49,330	48,303	49,326	47,050	47,938	888	2%
501120	OTHER EMPLOYEE BENEFITS	2,000	1,875	5,544	1,875	0	-1,875	-100%
501124	CITY PENSION PLAN CONTRIBUTION	4,182,720	172,701	148,017	4,128,137	4,110,408	-17,729	0%
501129	FICA CITY MATCH - CIVILIAN	1,759,014	1,727,245	1,797,935	1,821,670	1,813,846	-7,824	0%
501130	FICA MED- CITY MATCH-CIVILIAN	411,872	404,435	420,849	426,035	424,193	-1,842	0%
501140	RETIREES HEALTH PLAN	504,216	-5,049	0	566,789	539,923	-26,866	-5%
501150	HSA CONTRIBUTIONS	0	500	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	13,059,496	8,462,485	8,147,961	13,252,306	12,859,200	-393,106	-3%
	PROFESSIONAL SERVICES							
521010	ACOUNTING/AUDIT SERVICES	68,327	73,680	63,659	75,000	150,000	75,000	100%
521100	EXTERNAL LEGAL COUNSEL SERVICE	33,489	0	0	55,000	30,000	-25,000	-45%
521120	HEALTH CARE PROVIDERS SERVICES	44,952	56,698	52,385	107,500	87,500	-20,000	-19%
521130	INTERPRETER SERVICES	563	0	720	2,000	2,000	0	0%
521170	PROMOTIONAL SERVICES	10,219	86,728	214,796	117,000	132,000	15,000	13%
	TOTAL PROFESSIONAL SERVICES	157,551	217,106	331,560	356,500	401,500	45,000	13%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	645,599	572,959	593,623	687,000	755,510	68,510	10%
522040	ENVIRONMENTAL CONTRACTS	911,248	1,301,138	699,990	931,561	1,130,000	198,439	21%
522050	LEGAL NOTICES CONTRACTS	2,229	1,792	666	0	0	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	644,300	407,669	436,277	100,441	500,000	399,559	398%
522070	MANAGEMENT SERVICES CONTRACTS	8,731,247	10,075,752	11,402,166	11,891,489	11,067,364	-824,124	-7%
522090	PRINTING SERVICES CONTRACTS	95,223	132,999	104,486	159,000	162,500	3,500	2%
522120	SECURITY CONTRACTS	1,292,981	1,317,547	1,317,917	1,575,221	1,934,957	359,736	23%
522130	TEMP EMPLOYEE SVCS CONTRACTS	7,296	2,141	17,776	0	0	0	0%
522140	TRAINING INSTRUCTION CONTRACTS	152	0	0	10,000	20,000	10,000	100%
522150	OUTSIDE CONTRACTS - NOC	1,084,692	1,230,050	2,199,095	275,000	1,366,000	1,091,000	397%
522170	INTERLOCAL AGREEMENTS	361,056	698,456	82,722	0	0	0	0%
522200	PEST CONTROL CONTRACTS	9,292	4,983	1,850	1,500	12,000	10,500	700%
522205	MAINTENANCE CONTRACTS	0	0	77,873	600,000	600,000	0	0%
522210	GROUNDKEEPING HORTI CONTRACTS	1,189,404	1,583,783	1,756,021	788,029	808,029	20,000	3%
522220	LINEN AND INDUSTRIAL CONTRACTS	43,589	52,003	74,256	64,000	78,000	14,000	22%
522260	BLDGS FACILITIES MAINT CONTRAC	282,143	211,663	458,830	125,000	372,144	247,144	198%
522270	PUBLIC ACCESSES MAINT CONTRACT	475,545	528,072	5,796,961	85,000	2,575,229	2,490,229	2930%
522280	VEH HEAVY EQUIP OFF RD MAINT C	314,415	201,024	374,296	0	1,090,350	1,090,350	100%
522290	OFFICE EQUIP MAINT CONTRACTS	21,230	9,847	0	25,000	20,000	-5,000	-20%
522310	BUS SHELTER CLEANING	390,291	179,976	220,409	138,603	170,000	31,397	23%
	TOTAL OUTSIDE CONTRACTS	16,501,934	18,511,854	25,615,214	17,456,843	22,662,083	5,205,240	30%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	663,129	556,796	427,303	475,332	475,332	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	1,217	1,025	671	7,000	6,000	-1,000	-14%
523040	MAIL ROOM CHARGES	2,149	621	3,278	500	1,000	500	100%
	TOTAL INTERFUND SERVICES	666,495	558,442	431,252	482,832	482,332	-500	0%
	BUILDING LEASES							
524010	BUS STOPS-LEASES	15,484	12,000	0	0	0	0	0%
524040	OFFICE EQUIPMENT-LEASES	7,373	7,902	7,605	10,000	10,000	0	0%
524060	PARKING LOTS-LEASES	129,300	129,300	129,300	129,300	129,300	0	0%
524070	TIRES-LEASES	434,578	409,257	413,148	0	460,000	460,000	100%
524120	LAND - LEASES	198,398	198,460	198,524	199,500	199,600	100	0%
524130	COPIER CONTRACT SERVICES	31,060	27,473	32,669	37,500	35,000	-2,500	-7%
	TOTAL BUILDING LEASES	816,192	784,392	781,247	376,300	833,900	457,600	122%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	212,354	199,198	205,251	275,000	270,000	-5,000	-2%
530020	COMPRESSED NATURAL GAS	27,585	12,402	-2,795	0	35,000	35,000	100%
530040	LUBRICANTS ANTIFREEZE	244,936	218,821	143,103	400,000	300,000	-100,000	-25%
530050	DIESEL	5,288	14,147	16,376	35,000	30,000	-5,000	-14%
530060	DIESEL (OFFSITE)	13,291	0	0	0	0	0	0%
530080	LIQUIFIED NATURAL GAS	2,049,924	2,136,778	1,377,353	2,058,000	2,049,000	-9,000	0%
	TOTAL FUEL & LUBRICANTS	2,553,378	2,581,345	1,739,289	2,768,000	2,684,000	-84,000	-3%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	44,851	51,188	42,339	60,700	64,700	4,000	7%
531010	EQUIPMENT PURCHASE UNDER 500	8,526	23,711	31,733	38,000	50,500	12,500	33%
531020	PROMOTIONAL SUPPLIES	9	0	0	0	0	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	5,398	8,095	10,056	12,500	11,500	-1,000	-8%
531040	SUPPLIES COMPUTER EQUIPMENT	12,106	12,717	8,642	23,750	20,250	-3,500	-15%
531050	DESKTOP SOFTWARE SUPPLIES	89,692	30,450	32,825	0	2,000	2,000	100%
531080	TRAINING MATERIALS	920	5,899	118,321	5,000	10,000	5,000	100%
531110	CLEANING SUPPLIES	92,568	89,643	117,468	70,000	125,000	55,000	79%
531120	CLINICAL MEDICAL SUPPLIES	1,035	1,938	787	5,000	8,000	3,000	60%
531130	LAND MAINTENANCE SUPPLIES	85,445	109,550	69,583	360,000	360,000	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	1,878	2,438	7,758	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	9,606	2,259	3,093	10,000	11,000	1,000	10%
531170	EQUIP MAINT SUP-LOW COST ITEM	43,525	17,308	16,573	31,000	46,000	15,000	48%
531180	VEHICLE MAINTENANCE SUPPLIES	3,726,923	3,238,560	3,433,058	5,023,463	3,751,000	-1,272,463	-25%
531200	UNIFORMS AND APPAREL SUPPLIES	124,676	110,072	105,259	172,200	176,200	4,000	2%
531210	INVENTORY PURCH-MAT & SUPPLIES	4,584,907	4,459,207	3,586,488	4,350,000	4,250,000	-100,000	-2%
531220	MAINTENANCE SUPPLIES PARTS NOC	278,577	300,695	48,376	100,000	215,000	115,000	115%
531230	SAFETY GEAR	51,085	48,787	57,111	89,050	98,000	8,950	10%
531240	FUEL INVENTORY PURCHASES	5,004,967	6,479,210	5,723,300	5,674,500	5,592,105	-82,395	-1%
531250	EQUIP OUTSIDE REPAIRS SVCS NOC	1,617,588	1,713,629	1,997,101	1,650,000	1,700,000	50,000	3%
531260	CHEMICAL SUPPLIES	56,026	67,207	75,996	90,000	82,000	-8,000	-9%
531300	FURNITURE 1000 - 4999 99	12,535	6,571	0	0	0	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	0	9,112	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	62,538	0	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	15,915,380	16,779,134	15,494,976	17,765,163	16,573,255	-1,191,908	-7%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	298,103	454,959	709,682	1,610,000	270,000	-1,340,000	-83%
532008	EQUIPMENT MAINTENANCE	6,650	0	0	0	0	0	0%
532010	FUELING FACILITY - MAINT & REP	55,083	11,675	50,422	0	100,000	100,000	100%
532020	LAND LANDSCAPING - MAINT & REP	13,068	123,902	3,149	25,000	25,000	0	0%
532030	PUBLIC ACCESSES-MAINT & REP	5,290,404	14,360,508	17,749,995	60,680	60,680	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
532040	VEHICLES - MAINT & REPAIRS	19,749	0	0	0	0	0	0%
532080	PUBLIC SAFETY EQUIP-MAINT REP	12,346	151,439	21,560	20,000	29,000	9,000	45%
532150	ELECTRICAL SUPPLIES - REPAIR	0	0	10,880	0	0	0	0%
532220	LIBRARY BOOKS	34,857	0	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	5,730,260	15,102,483	18,545,689	1,715,680	484,680	-1,231,000	-72%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	59,668	113,084	63,189	40,000	30,000	-10,000	-25%
533005	MINOR EQUIPMENT	0	84,457	44,271	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	2,216	68,273	0	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	36,779	165,825	272,265	61,000	67,000	6,000	10%
533030	OTHER EQUIPMENT 500-4 999 99	7,018	11,824	146,741	10,000	10,000	0	0%
533040	FURNITURE & EQUIP LESS 500	12,602	36,163	5,868	6,000	6,000	0	0%
533050	ARTWORK	4,805	950	2,501	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	123,089	480,575	534,834	117,000	113,000	-4,000	-3%
	COMMUNICATIONS							
540000	PHONE & INTERNET	41,815	75,417	85,661	90,000	95,000	5,000	6%
540010	LONG DISTANCE	610	519	0	3,000	2,000	-1,000	-33%
540020	WIRELESS COMMUNICATION SERVICE	59,548	51,883	58,035	90,950	103,790	12,840	14%
540030	POSTAGE	1,095	2,264	1,241	8,300	8,000	-300	-4%
540040	SHIPPING	15,308	8,814	5,128	23,500	18,500	-5,000	-21%
	TOTAL COMMUNICATIONS	118,377	138,897	150,066	215,750	227,290	11,540	5%
	UTILITIES							
541000	ELECTRICITY	692,618	640,099	730,893	720,000	810,000	90,000	13%
541010	WATER	202,088	224,466	282,434	275,500	327,500	52,000	19%
541020	NATURAL GAS OTHER	569,405	568,348	543,886	653,500	607,000	-46,500	-7%
	TOTAL UTILITIES	1,464,110	1,432,913	1,557,212	1,649,000	1,744,500	95,500	6%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	45,227	38,692	37,888	38,000	87,500	49,500	130%
542020	TRAVEL EXPENSES - BOARD MEMBER	0	0	5,941	0	0	0	0%
	TOTAL TRAVEL	45,227	38,692	43,828	38,000	87,500	49,500	130%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	411,118	485,503	621,227	650,000	650,000	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	1,535,459	795,748	102,790	60,000	145,000	85,000	142%
544090	PROPERTY INSURANCE EXPENSE	278,647	316,542	431,324	402,000	465,000	63,000	16%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
544120	SEMINARS CONTINUING EDUCATION	20,539	22,361	21,443	46,500	61,000	14,500	31%
544130	VEHICLE INSPECTIONS LICENSES E	11	1,838	3,330	2,000	3,000	1,000	50%
544140	PROFESSIONAL LICENSES & MEMBER	81,691	104,182	132,901	190,780	141,280	-49,500	-26%
544150	INDIRECT COST EXPENDITURES	3,679,695	3,679,695	3,679,695	3,679,695	3,679,695	0	0%
544160	APPLICANT REIMBURSEMENT	0	0	122	0	0	0	0%
544190	BOND/OTHER DEBT ISSUE COSTS	35,000	0	41,556	0	0	0	0%
544240	TUITION REIMBURSEMENT	12,394	11,404	8,510	11,500	11,500	0	0%
545000	DEPRECIATION - CONTRIBUTED CAP	6,596,136	6,518,219	9,429,925	0	0	0	0%
545010	DEPRECIATION EXPENSE	8,469,017	10,257,741	11,987,256	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	21,119,706	22,193,233	26,460,080	5,042,475	5,156,475	114,000	2%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	18,344	25,023	26,630	75,000	50,000	-25,000	-33%
554050	CHANGE FUND SHORTAGE	0	968	3,334	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-677	-731	-23	0	0	0	0%
554090	DAMAGES SETTLEMENTS EXPENSE	-97,063	63,979	-176,491	5,000	30,000	25,000	500%
554100	LOSS ON DISP-PROP FIXED ASSET	0	194,130	35,273	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	0	0	0	1,614,018	1,485,183	-128,835	-8%
554120	BOND INTEREST EXPENSE	728,620	2,268,721	2,121,136	2,257,812	2,056,688	-201,124	-9%
554205	UNREALIZED LOSS ON INVESTMENTS	0	417,704	-417,704	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	649,223	2,969,794	1,592,155	3,951,830	3,621,871	-329,959	-8%
	GRANT MATCH							
560000	CITY GRANT MATCH	-424,289	-2,987	0	2,998,510	3,193,583	195,073	7%
	TOTAL GRANT MATCH	-424,289	-2,987	0	2,998,510	3,193,583	195,073	7%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	2,815,045	0	1,652,004	0	0	0	0%
570005	TRANSFER TO PUBLIC ART	0	0	3,100,296	0	0	0	0%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	25,141	0	-25,141	-100%
	TOTAL OPERATING TRANSFERS OUT	2,815,045	0	4,752,300	25,141	0	-25,141	-100%
	CAPITAL EXPENDITURES							
570700	CAPITAL CONTRIBUTIONS - EXP	34,507	0	0	0	0	0	0%
580000	LAND	6,677,740	9,690,782	1,609,894	0	0	0	0%
580010	LAND IMPROVEMENTS	0	0	1,421,644	0	0	0	0%
580015	INTANGIBLES	0	0	828,582	0	0	0	0%
580030	BUILDING IMPROVEMENTS	0	14,394	17,919	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	1,124,410	1,499,338	2,872,357	0	0	0	0%
580050	TRAFFIC CONTROL EQUIPMENT	111,220	44,023	0	0	0	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580060	CARS VANS LT TRKS MOTORCYCLE	1,441,502	2,118,022	0	0	0	0	0%
580070	PUBLIC SAFETY EQUIPMENT	12,271	185,565	0	0	0	0	0%
580080	MAJOR OFFICE EQUIP & APPLIANCE	30,537	0	0	25,000	25,000	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	152,228	65,975	314,271	126,000	176,000	50,000	40%
580100	IT EQUIPMENT	879,275	1,580,711	3,865,371	449,160	100,000	-349,160	-78%
580150	Major Equipment	130,793	192,783	43,696	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	12,222,998	5,768,247	11,326,799	0	0	0	0%
580170	SURVEYS (CWIP)	102,476	133,028	109,061	0	0	0	0%
580190	APPRAISALS (CWIP)	70,250	73,500	7,100	0	0	0	0%
580200	SITE PREPARATION (CWIP)	2,104	8,059	0	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	0	23,333	1,695,541	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	331,678	755,544	354,576	0	0	0	0%
580230	CITY CONSTRUCT CHARGES (CWIP)	0	0	708,323	0	0	0	0%
580235	CONSTRUCTION MGT (CWIP)	0	0	533,175	0	0	0	0%
580240	TESTING (CWIP)	202,180	283,839	588,779	0	0	0	0%
580250	TRAFFIC ENGINEERING	605,306	568,553	81,660	500,000	0	-500,000	-100%
580260	INSPECTIONS (CWIP)	713,770	742,511	759,324	0	0	0	0%
580270	CONSTRUCTION (CWIP)	39,254,077	54,573,043	83,540,872	0	0	0	0%
580271	DEMOLITION	78,312	9,400	730,395	0	0	0	0%
580272	CONSTRUCTION CONTINGENCY	0	0	2,740	0	0	0	0%
580280	PROJECT CONSULTING	2,598,651	990,322	857,174	0	0	0	0%
580290	HEAVY EQUIPMENT	0	0	94,812	0	0	0	0%
580340	PUBLIC ACCESS	0	0	0	6,600,000	0	-6,600,000	-100%
580350	COMMUNICATIONS EQUIPMENT	-182	12,601	0	0	0	0	0%
580360	SIGNS SIGNALS & STREETLIGHTS	20,011	18,643	295,992	0	0	0	0%
580380	STREETS & SIDEWALKS	256,360	1,500,856	782,747	0	0	0	0%
580500	ARCHITECTURE AND DESIGN	10,184	12,958	3,068	0	0	0	0%
580510	PROJECT MANAGEMENT	1,509,508	1,806,809	-59,687	0	0	0	0%
580511	CONSTRUCTION MANAGEMENT COEP	32,100	422,439	74,621	0	0	0	0%
580520	ENVIRONMENTAL ENGINEERING	12,597	52,597	-4,320	0	0	0	0%
580530	CONSTRUCTION MANAGEMENT	1,798,683	2,680,739	1,969,194	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	3,604,102	10,637,948	11,203,648	1,135,000	0	-1,135,000	-100%
580550	BUSES_LARGE TRUCKS	1,460,214	20,389,589	0	0	0	0	0%
580580	AUDIO VISUAL	122,191	0	0	0	0	0	0%
580590	HVAC EQUIPMENT	121,238	14,968	0	0	0	0	0%
580600	ENVIRONMENTAL COSTS	0	313,894	12,161	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	75,723,290	117,185,012	126,641,490	8,835,160	301,000	-8,534,160	-97%
	TOTAL EXPENDITURES	**188,676,664**	**242,262,944**	**269,322,323**	**105,720,582**	**97,259,328**	**-8,461,254**	**-8%**

Goal Team 7

All Funds - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Sales Taxes	42,098,342	44,096,840	46,459,738	46,192,500	40,588,397	-5,604,103	-12%
Franchise Fees	61,028	68,977	69,232	70,000	3,070,000	3,000,000	4286%
Charges for Services	28,117,155	32,416,994	23,711,076	23,421,215	23,790,489	369,274	2%
Fines and Forfeitures	0	665	645	0	0	0	0%
Licenses and Permits	14,175	12,416	9,140	0	10,000	10,000	100%
Intergovernmental Revenues	30,236,415	38,977,191	29,894,676	15,777,651	22,389,833	6,612,182	42%
Interest	1,999,572	3,267,506	1,019,276	0	0	0	0%
Rents and Other	321,969	467,592	369,049	50,000	60,000	10,000	20%
Other Sources (Uses)	4,833,308	28,564,639	95,845,094	8,600,000	0	-8,600,000	-100%
Enterprise Revenues	8,265,912	8,666,215	8,390,960	9,260,000	7,365,000	-1,895,000	-20%
TOTAL REVENUES	**115,947,876**	**156,539,035**	**205,768,885**	**103,371,366**	**97,273,719**	**-6,097,647**	**-6%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	44,885,731	48,777,499	50,614,477	43,356,561	39,649,364	-3,707,197	-9%
Employee Benefits	17,891,679	13,569,640	13,210,619	18,601,981	18,045,088	-556,892	-3%
Contractual Services	56,914	0	7,875	8,000	8,000	0	0%
Professional Services	170,061	253,079	421,679	406,554	451,554	45,000	11%
Outside Contracts	20,341,482	21,857,917	28,215,159	20,612,834	26,024,598	5,411,764	26%
Interfund Services	1,960,664	1,967,778	1,897,764	1,356,823	1,356,655	-168	0%
Building Leases	1,027,065	1,001,063	1,097,844	628,112	1,086,004	457,892	73%
Fuel & Lubricants	3,077,057	3,297,766	2,386,061	3,324,361	3,240,400	-83,961	-3%
Materials & Supplies	16,637,653	17,160,450	16,180,382	18,436,452	17,447,322	-989,130	-5%
Maintenance & Repairs	7,729,521	18,493,818	21,808,317	5,553,277	3,917,307	-1,635,970	-29%
Minor Equipment & Furniture	138,805	503,377	604,672	130,500	128,000	-2,500	-2%
Communications	118,377	138,897	150,066	215,850	227,390	11,540	5%
Utilities	12,399,534	11,956,034	11,422,110	12,832,160	12,927,660	95,500	1%
Travel	74,337	76,356	101,352	102,497	163,520	61,023	60%
Other Operating Expenditures	21,176,224	22,265,760	26,580,166	5,140,922	5,243,933	103,011	2%
Interest Expense	393,030	308,244	0	0	0	0	0%
Other Non-Operating Expenditures	4,036,557	6,503,030	1,592,155	3,951,830	3,621,871	-329,959	-8%
Grant Match	-424,289	-8,059	0	2,998,510	3,193,583	195,073	7%
Operating Transfers Out	2,815,045	1,054,919	15,347,719	9,926,521	1,818,164	-8,108,357	-82%
Capital Expenditures	75,773,189	117,374,384	126,918,961	8,931,160	301,000	-8,630,160	-97%
TOTAL EXPENDITURES	**230,278,636**	**286,551,952**	**318,557,377**	**156,514,904**	**138,851,413**	**-17,663,491**	**-11%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	SALES TAXES							
411000	SALES TAX	42,098,342	44,096,840	46,459,738	46,192,500	40,588,397	-5,604,103	-12%
	TOTAL SALES TAXES	42,098,342	44,096,840	46,459,738	46,192,500	40,588,397	-5,604,103	-12%
	FRANCHISE FEES							
420000	OTHER FRANCHISE FEES	61,028	68,977	69,232	70,000	70,000	0	0%
420250	EL PASO WATER UTILITIES	0	0	0	0	3,000,000	3,000,000	100%
	TOTAL FRANCHISE FEES	61,028	68,977	69,232	70,000	3,070,000	3,000,000	4286%
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	0	-92	0	0	0	0	0%
405067	REIMBURSED EXPENDITURES	5,928,517	8,145,978	2,265,179	935,000	885,000	-50,000	-5%
430620	REIMBURSED DAMAGES	27,667	183,176	127,548	60,000	25,000	-35,000	-58%
440050	PARKING FEE REVENUE	246,315	693,101	672,946	650,000	400,000	-250,000	-38%
443500	MOTOR POOL USAGE FEES	42,858	38,165	34,643	48,000	45,000	-3,000	-6%
443510	EQUIPMENT MAINTENANCE CHARGES	12,443,504	12,275,203	10,811,471	11,600,000	11,000,000	-600,000	-5%
443520	FUEL AND LUBRICANTS CHARGES	5,186,719	6,179,302	5,898,100	5,850,000	5,850,000	0	0%
450650	MISC NON-OPERATING REVENUES	70,809	484,384	-18,723	20,000	15,000	-5,000	-25%
450690	VENDING MACHINE PROCEEDS	54,334	37,218	27,343	70,000	30,000	-40,000	-57%
470500	TRANSFER FROM CAPITAL PROJECTS	4,116,431	4,380,559	3,892,570	4,188,215	5,540,489	1,352,274	32%
	TOTAL CHARGES FOR SERVICES	28,117,155	32,416,994	23,711,076	23,421,215	23,790,489	369,274	2%
	FINES AND FORFEITURES							
441000	APPEALS BOARD FEES	0	665	645	0	0	0	0%
	TOTAL FINES AND FORFEITURES	0	665	645	0	0	0	0%
	LICENSES AND PERMITS							
441240	PAVING CUT PERMITS	13,615	11,776	7,820	0	10,000	10,000	100%
441510	SPECIAL PRIVILEGE PERMITS	560	640	1,320	0	0	0	0%
	TOTAL LICENSES AND PERMITS	14,175	12,416	9,140	0	10,000	10,000	100%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	30,665,427	38,977,821	29,894,676	15,777,651	22,389,833	6,612,182	42%
460030	CITY MATCH OF GRANT PROCEEDS	-429,012	-630	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	30,236,415	38,977,191	29,894,676	15,777,651	22,389,833	6,612,182	42%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	1,999,572	3,267,506	1,019,276	0	0	0	0%
	TOTAL INTEREST	1,999,572	3,267,506	1,019,276	0	0	0	0%
	RENTS AND OTHER							
450200	FACILITY RENTALS REVENUE	81,884	139,252	53,859	50,000	60,000	10,000	20%
450210	PROPERTY LEASE REVENUE	150,000	150,000	150,000	0	0	0	0%
450600	DONATIONS	2,115	276	1,587	0	0	0	0%
450660	PENALTIES AND INTEREST	-1,018	37,370	31,678	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	8,434	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	68,949	140,431	123,492	0	0	0	0%
470400	CLAIMS SETTLEMENT	20,038	262	0	0	0	0	0%
	TOTAL RENTS AND OTHER	321,969	467,592	369,049	50,000	60,000	10,000	20%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	901,232	3,590,605	11,898,406	8,600,000	0	-8,600,000	-100%
470240	BAB TAX CREDIT	228,925	226,884	175,093	0	0	0	0%
470420	INSURANCE RECOVERY	0	508,035	0	0	0	0	0%
470530	LOAN PROCEEDS	3,668,645	0	0	0	0	0	0%
470700	CAPITAL CONTRIBUTIONS	34,507	24,239,115	83,771,595	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	4,833,308	28,564,639	95,845,094	8,600,000	0	-8,600,000	-100%
	ENTERPRISE REVENUES							
430500	FARE BOX REVENUE	6,241,794	5,895,140	5,438,995	6,715,000	4,800,000	-1,915,000	-29%
430510	TICKET SALES	1,186,125	1,320,203	1,465,562	1,350,000	1,000,000	-350,000	-26%
430520	TOKEN SALES	67,588	47,290	47,492	50,000	50,000	0	0%
430525	STREET CAR FARE BOX	0	0	48,451	100,000	100,000	0	0%
430530	LIFT BUS REVENUE - TICKETS	307,432	326,659	338,469	310,000	350,000	40,000	13%
430540	SENIOR CITIZEN BUS PASS	135,593	131,500	136,855	135,000	135,000	0	0%
430570	LIFT BUS REVENUE - FARE BOX	319,964	354,973	315,487	450,000	400,000	-50,000	-11%
430590	NON-TRANSPORTATION REVENUE	236,289	180,945	17,408	25,000	15,000	-10,000	-40%
430600	UNION DEPOT OFFICE LEASE REVEN	270,035	332,957	396,677	50,000	440,000	390,000	780%
430660	FTA SUBSIDY	-557,117	0	0	0	0	0	0%
430670	FARE BOX COUNTY SERVICE	39,366	35,656	131,357	35,000	35,000	0	0%
430680	FARE BOX CITY OF SUNLAND PARK	18,844	40,893	54,206	40,000	40,000	0	0%
	TOTAL ENTERPRISE REVENUES	8,265,912	8,666,215	8,390,960	9,260,000	7,365,000	-1,895,000	-20%
	TOTAL REVENUES	**115,947,876**	**156,539,035**	**205,768,885**	**103,371,366**	**97,273,719**	**-6,097,647**	**-6%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	37,147,233	37,411,119	37,839,761	39,479,075	37,344,401	-2,134,674	-5%
501001	COMP ABS NPO AND OPEB	1,408,896	0	4,096,772	0	0	0	0%
501002	OVERTIME - CIVILIAN	5,641,774	5,402,410	6,232,422	3,625,284	2,016,749	-1,608,535	-44%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	265,391	352,230	377,201	0	0	0	0%
501008	INCENTIVE PAY	95,571	166,952	159,596	61,600	101,689	40,089	65%
501010	SHIFT DIFFERENTIAL - CIVILIAN	140,702	134,606	124,082	72,265	65,800	-6,465	-9%
501011	PART-TIME TEMPORARY	186,151	86,137	24,756	118,338	120,726	2,388	2%
501015	LONGEVITY - UNIFORM	13	0	0	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	0	0	-575	0	0	0	0%
501200	Compensated Absences Expense	0	-220,554	-66,962	0	0	0	0%
501201	Net Pension Expense	0	4,226,837	-20,758	0	0	0	0%
501202	OPEB Expense	0	1,217,762	1,848,183	0	0	0	0%
	TOTAL SALARIES & WAGES	44,885,731	48,777,499	50,614,477	43,356,561	39,649,364	-3,707,197	-9%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	2,915,261	2,911,337	3,040,896	3,331,159	2,658,889	-672,270	-20%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	42,443	43,105	43,996	44,076	43,082	-994	-2%
501104	LIFE INSURANCE	0	5	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	5,098,817	5,215,091	4,649,564	4,916,969	5,285,243	368,274	7%
501114	LIFE INSURANCE - CIVILIAN	101,231	92,950	93,241	113,511	107,327	-6,184	-5%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	59,042	60,723	62,813	59,350	58,184	-1,166	-2%
501120	OTHER EMPLOYEE BENEFITS	15,000	10,625	6,542	5,625	3,750	-1,875	-33%
501124	CITY PENSION PLAN CONTRIBUTION	6,006,904	2,084,970	2,064,595	6,192,752	6,052,990	-139,762	-2%
501129	FICA CITY MATCH - CIVILIAN	2,551,436	2,556,348	2,632,482	2,732,640	2,671,071	-61,569	-2%
501130	FICA MED- CITY MATCH-CIVILIAN	597,330	599,033	616,490	639,109	624,629	-14,480	-2%
501140	RETIREES HEALTH PLAN	504,216	-5,049	0	566,789	539,923	-26,866	-5%
501150	HSA CONTRIBUTIONS	0	500	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	17,891,679	13,569,640	13,210,619	18,601,981	18,045,088	-556,892	-3%
	CONTRACTUAL SERVICES							
520000	PERSONAL SERVICES CONTRACTS	0	0	7,875	0	0	0	0%
520010	TEMPORARY SERVICES CONTRACTS	56,914	0	0	0	0	0	0%
520100	CONTRACTUAL SERVICES	0	0	0	8,000	8,000	0	0%
	TOTAL CONTRACTUAL SERVICES	56,914	0	7,875	8,000	8,000	0	0%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	PROFESSIONAL SERVICES							
521010	ACOUNTING/AUDIT SERVICES	68,327	73,680	63,659	75,000	150,000	75,000	100%
521020	APPRAISAL SERVICES	0	0	1,600	50,054	50,054	0	0%
521080	DATA PROCESSING SERVICES	0	0	2,519	0	0	0	0%
521090	ENGINEERING SERVICES	11,970	0	0	0	0	0	0%
521100	EXTERNAL LEGAL COUNSEL SERVICE	33,489	0	0	55,000	30,000	-25,000	-45%
521120	HEALTH CARE PROVIDERS SERVICES	45,492	56,698	52,385	107,500	87,500	-20,000	-19%
521130	INTERPRETER SERVICES	563	0	720	2,000	2,000	0	0%
521160	MANAGEMENT CONSULTING SERVICES	0	0	86,000	0	0	0	0%
521170	PROMOTIONAL SERVICES	10,219	122,701	214,796	117,000	132,000	15,000	13%
	TOTAL PROFESSIONAL SERVICES	170,061	253,079	421,679	406,554	451,554	45,000	11%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	645,599	572,959	593,623	687,000	755,510	68,510	10%
522040	ENVIRONMENTAL CONTRACTS	911,248	1,301,138	699,990	931,561	1,130,000	198,439	21%
522050	LEGAL NOTICES CONTRACTS	2,649	1,792	666	0	0	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	1,364,672	1,201,105	1,250,715	922,441	1,467,978	545,537	59%
522070	MANAGEMENT SERVICES CONTRACTS	8,731,247	10,075,752	11,402,166	11,891,489	11,067,364	-824,124	-7%
522090	PRINTING SERVICES CONTRACTS	95,643	133,429	105,146	159,500	163,000	3,500	2%
522120	SECURITY CONTRACTS	1,450,931	1,503,908	1,586,127	1,841,221	2,261,503	420,282	23%
522130	TEMP EMPLOYEE SVCS CONTRACTS	7,296	2,141	17,776	0	0	0	0%
522140	TRAINING INSTRUCTION CONTRACTS	152	0	0	10,000	20,000	10,000	100%
522150	OUTSIDE CONTRACTS - NOC	1,957,007	1,446,148	2,414,485	455,420	1,546,420	1,091,000	240%
522170	INTERLOCAL AGREEMENTS	361,056	698,456	82,722	0	0	0	0%
522200	PEST CONTROL CONTRACTS	41,770	38,031	37,138	41,500	52,000	10,500	25%
522205	MAINTENANCE CONTRACTS	0	0	77,873	600,000	600,000	0	0%
522210	GROUNDKEEPING HORTI CONTRACTS	1,189,404	1,583,783	1,756,021	788,029	808,029	20,000	3%
522220	LINEN AND INDUSTRIAL CONTRACTS	43,589	52,003	74,256	64,000	78,000	14,000	22%
522260	BLDGS FACILITIES MAINT CONTRAC	1,203,680	1,063,593	1,194,459	986,672	1,233,816	247,144	25%
522270	PUBLIC ACCESSES MAINT CONTRACT	1,607,428	1,792,833	6,322,763	1,070,399	3,560,628	2,490,229	233%
522280	VEH HEAVY EQUIP OFF RD MAINT C	314,415	201,024	374,296	0	1,090,350	1,090,350	100%
522290	OFFICE EQUIP MAINT CONTRACTS	23,406	9,847	4,528	25,000	20,000	-5,000	-20%
522310	BUS SHELTER CLEANING	390,291	179,976	220,409	138,603	170,000	31,397	23%
	TOTAL OUTSIDE CONTRACTS	20,341,482	21,857,917	28,215,159	20,612,834	26,024,598	5,411,764	26%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	1,955,498	1,965,829	1,893,815	1,349,323	1,349,655	332	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	2,907	1,328	671	7,000	6,000	-1,000	-14%
523040	MAIL ROOM CHARGES	2,259	621	3,278	500	1,000	500	100%
	TOTAL INTERFUND SERVICES	1,960,664	1,967,778	1,897,764	1,356,823	1,356,655	-168	0%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	BUILDING LEASES							
524010	BUS STOPS-LEASES	15,484	12,000	0	0	0	0	0%
524040	OFFICE EQUIPMENT-LEASES	26,811	30,062	26,574	28,360	28,652	292	1%
524060	PARKING LOTS-LEASES	196,591	198,610	200,689	202,830	202,830	0	0%
524070	TIRES-LEASES	434,578	409,257	413,148	0	460,000	460,000	100%
524110	LEASES NOC	60,156	59,678	165,000	90,000	90,000	0	0%
524120	LAND - LEASES	262,385	263,984	259,764	269,421	269,521	100	0%
524130	COPIER CONTRACT SERVICES	31,060	27,473	32,669	37,500	35,000	-2,500	-7%
	TOTAL BUILDING LEASES	1,027,065	1,001,063	1,097,844	628,112	1,086,004	457,892	73%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	732,848	915,619	852,023	811,361	806,400	-4,961	-1%
530020	COMPRESSED NATURAL GAS	27,585	12,402	-2,795	0	35,000	35,000	100%
530040	LUBRICANTS ANTIFREEZE	244,936	218,821	143,103	400,000	300,000	-100,000	-25%
530050	DIESEL	5,288	14,147	16,376	35,000	30,000	-5,000	-14%
530060	DIESEL (OFFSITE)	13,291	0	0	0	0	0	0%
530070	PROPANE	3,185	0	0	20,000	20,000	0	0%
530080	LIQUIFIED NATURAL GAS	2,049,924	2,136,778	1,377,353	2,058,000	2,049,000	-9,000	0%
	TOTAL FUEL & LUBRICANTS	3,077,057	3,297,766	2,386,061	3,324,361	3,240,400	-83,961	-3%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	91,899	107,526	89,937	106,950	112,450	5,500	5%
531010	EQUIPMENT PURCHASE UNDER 500	24,797	38,415	39,288	51,100	66,100	15,000	29%
531020	PROMOTIONAL SUPPLIES	9	0	0	0	0	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	10,243	12,530	15,871	19,600	20,600	1,000	5%
531040	SUPPLIES COMPUTER EQUIPMENT	43,246	74,098	65,475	76,380	72,880	-3,500	-5%
531050	DESKTOP SOFTWARE SUPPLIES	92,720	31,367	32,825	1,000	3,000	2,000	200%
531080	TRAINING MATERIALS	1,277	7,659	119,318	6,000	11,000	5,000	83%
531110	CLEANING SUPPLIES	141,207	143,569	156,663	95,000	150,000	55,000	58%
531120	CLINICAL MEDICAL SUPPLIES	6,182	7,064	2,750	11,400	14,400	3,000	26%
531130	LAND MAINTENANCE SUPPLIES	93,178	109,550	69,583	360,000	360,000	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	25,024	2,438	62,539	20,000	20,000	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	16,528	11,553	9,807	16,894	17,900	1,006	6%
531170	EQUIP MAINT SUP-LOW COST ITEM	81,710	47,433	45,972	61,500	76,500	15,000	24%
531180	VEHICLE MAINTENANCE SUPPLIES	3,741,124	3,246,553	3,450,012	5,038,463	3,766,000	-1,272,463	-25%
531200	UNIFORMS AND APPAREL SUPPLIES	208,542	204,904	201,807	274,740	278,740	4,000	1%
531210	INVENTORY PURCH-MAT & SUPPLIES	4,584,907	4,459,207	3,586,488	4,350,000	4,250,000	-100,000	-2%
531220	MAINTENANCE SUPPLIES PARTS NOC	584,240	266,459	283,241	368,000	678,272	310,272	84%
531230	SAFETY GEAR	135,595	123,503	143,298	164,925	175,375	10,450	6%
531240	FUEL INVENTORY PURCHASES	5,004,967	6,479,215	5,723,300	5,674,500	5,592,105	-82,395	-1%
531250	EQUIP OUTSIDE REPAIRS SVCS NOC	1,617,588	1,713,629	1,997,101	1,650,000	1,700,000	50,000	3%
531260	CHEMICAL SUPPLIES	57,598	67,207	75,996	90,000	82,000	-8,000	-9%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531300	FURNITURE 1000 - 4999 99	12,535	6,571	0	0	0	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	0	9,112	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	62,538	0	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	16,637,653	17,160,450	16,180,382	18,436,452	17,447,322	-989,130	-5%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	1,113,354	1,762,335	1,804,779	2,633,360	1,293,360	-1,340,000	-51%
532008	EQUIPMENT MAINTENANCE	6,650	0	0	0	0	0	0%
532010	FUELING FACILITY - MAINT & REP	55,083	11,675	50,422	0	100,000	100,000	100%
532020	LAND LANDSCAPING - MAINT & REP	13,218	124,162	5,015	25,000	25,000	0	0%
532030	PUBLIC ACCESSES-MAINT & REP	6,463,331	16,439,696	19,912,290	2,868,917	2,463,947	-404,970	-14%
532040	VEHICLES - MAINT & REPAIRS	19,749	0	0	0	0	0	0%
532060	OFFICE EQUIPMENT-MAINT & REP	10,933	4,512	3,370	6,000	6,000	0	0%
532080	PUBLIC SAFETY EQUIP-MAINT REP	12,346	151,439	21,560	20,000	29,000	9,000	45%
532150	ELECTRICAL SUPPLIES - REPAIR	0	0	10,880	0	0	0	0%
532220	LIBRARY BOOKS	34,857	0	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	7,729,521	18,493,818	21,808,317	5,553,277	3,917,307	-1,635,970	-29%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	59,668	113,084	63,189	40,000	30,000	-10,000	-25%
533005	MINOR EQUIPMENT	0	84,457	44,271	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	2,216	68,273	1,069	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	42,022	178,049	339,727	71,500	77,500	6,000	8%
533030	OTHER EQUIPMENT 500-4 999 99	9,342	18,124	148,048	11,500	12,500	1,000	9%
533040	FURNITURE & EQUIP LESS 500	20,752	40,440	5,868	7,500	8,000	500	7%
533050	ARTWORK	4,805	950	2,501	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	138,805	503,377	604,672	130,500	128,000	-2,500	-2%
	COMMUNICATIONS							
540000	PHONE & INTERNET	41,815	75,417	85,661	90,000	95,000	5,000	6%
540010	LONG DISTANCE	610	519	0	3,000	2,000	-1,000	-33%
540020	WIRELESS COMMUNICATION SERVICE	59,548	51,883	58,035	90,950	103,790	12,840	14%
540030	POSTAGE	1,095	2,264	1,241	8,300	8,000	-300	-4%
540040	SHIPPING	15,308	8,814	5,128	23,600	18,600	-5,000	-21%
	TOTAL COMMUNICATIONS	118,377	138,897	150,066	215,850	227,390	11,540	5%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	UTILITIES							
541000	ELECTRICITY	9,275,089	8,667,515	7,942,204	9,231,010	9,121,010	-110,000	-1%
541010	WATER	1,906,931	2,072,274	2,243,304	2,247,650	2,499,650	252,000	11%
541020	NATURAL GAS OTHER	1,217,515	1,216,245	1,236,602	1,353,500	1,307,000	-46,500	-3%
	TOTAL UTILITIES	12,399,534	11,956,034	11,422,110	12,832,160	12,927,660	95,500	1%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	74,337	76,356	95,411	102,497	163,520	61,023	60%
542020	TRAVEL EXPENSES - BOARD MEMBER	0	0	5,941	0	0	0	0%
	TOTAL TRAVEL	74,337	76,356	101,352	102,497	163,520	61,023	60%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	411,118	485,503	621,227	650,000	650,000	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	1,546,894	802,566	124,530	76,650	163,400	86,750	113%
544090	PROPERTY INSURANCE EXPENSE	278,647	316,542	431,324	402,000	465,000	63,000	16%
544120	SEMINARS CONTINUING EDUCATION	44,672	65,888	73,362	91,033	105,675	14,642	16%
544130	VEHICLE INSPECTIONS LICENSES E	11	1,838	3,330	2,000	3,000	1,000	50%
544140	PROFESSIONAL LICENSES & MEMBER	94,261	127,002	179,540	228,044	165,663	-62,381	-27%
544150	INDIRECT COST EXPENDITURES	3,679,695	3,679,695	3,679,695	3,679,695	3,679,695	0	0%
544160	APPLICANT REIMBURSEMENT	8,380	0	122	0	0	0	0%
544190	BOND/OTHER DEBT ISSUE COSTS	35,000	0	41,556	0	0	0	0%
544240	TUITION REIMBURSEMENT	12,394	10,766	8,297	11,500	11,500	0	0%
545000	DEPRECIATION - CONTRIBUTED CAP	6,596,136	6,518,219	9,429,925	0	0	0	0%
545010	DEPRECIATION EXPENSE	8,469,017	10,257,741	11,987,256	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	21,176,224	22,265,760	26,580,166	5,140,922	5,243,933	103,011	2%
	INTEREST EXPENSE							
553000	INTEREST EXPENSE	393,030	308,244	0	0	0	0	0%
	TOTAL INTEREST EXPENSE	393,030	308,244	0	0	0	0	0%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	18,344	25,023	26,630	75,000	50,000	-25,000	-33%
554050	CHANGE FUND SHORTAGE	0	968	3,334	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-677	-731	-23	0	0	0	0%
554090	DAMAGES SETTLEMENTS EXPENSE	-97,063	66,229	-176,491	5,000	30,000	25,000	500%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
554100	LOSS ON DISP-PROP FIXED ASSET	0	194,130	35,273	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	3,387,333	3,530,986	0	1,614,018	1,485,183	-128,835	-8%
554120	BOND INTEREST EXPENSE	728,620	2,268,721	2,121,136	2,257,812	2,056,688	-201,124	-9%
554205	UNREALIZED LOSS ON INVESTMENTS	0	417,704	-417,704	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	4,036,557	6,503,030	1,592,155	3,951,830	3,621,871	-329,959	-8%
	GRANT MATCH							
560000	CITY GRANT MATCH	-424,289	-8,059	0	2,998,510	3,193,583	195,073	7%
	TOTAL GRANT MATCH	-424,289	-8,059	0	2,998,510	3,193,583	195,073	7%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	2,815,045	1,054,919	12,247,422	9,901,380	1,818,164	-8,083,216	-82%
570005	TRANSFER TO PUBLIC ART	0	0	3,100,296	0	0	0	0%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	25,141	0	-25,141	-100%
	TOTAL OPERATING TRANSFERS OUT	2,815,045	1,054,919	15,347,719	9,926,521	1,818,164	-8,108,357	-82%
	CAPITAL EXPENDITURES							
570700	CAPITAL CONTRIBUTIONS - EXP	34,507	0	0	0	0	0	0%
580000	LAND	6,677,740	9,690,782	1,609,894	0	0	0	0%
580010	LAND IMPROVEMENTS	0	0	1,421,644	0	0	0	0%
580015	INTANGIBLES	0	0	828,582	0	0	0	0%
580030	BUILDING IMPROVEMENTS	0	14,394	17,919	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	1,124,410	1,499,338	2,872,357	0	0	0	0%
580050	TRAFFIC CONTROL EQUIPMENT	111,220	44,023	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	1,441,502	2,263,510	0	0	0	0	0%
580070	PUBLIC SAFETY EQUIPMENT	12,271	185,565	0	0	0	0	0%
580080	MAJOR OFFICE EQUIP & APPLIANCE	30,537	0	0	25,000	25,000	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	152,228	65,975	360,521	126,000	176,000	50,000	40%
580100	IT EQUIPMENT	879,275	1,580,711	3,865,371	449,160	100,000	-349,160	-78%
580150	Major Equipment	180,692	236,667	43,696	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	12,222,998	5,768,247	11,326,799	0	0	0	0%
580170	SURVEYS (CWIP)	102,476	133,028	109,061	0	0	0	0%
580190	APPRAISALS (CWIP)	70,250	73,500	7,100	0	0	0	0%
580200	SITE PREPARATION (CWIP)	2,104	8,059	0	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	0	23,333	1,695,541	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	331,678	755,544	354,576	0	0	0	0%
580230	CITY CONSTRUCT CHARGES (CWIP)	0	0	708,323	0	0	0	0%
580235	CONSTRUCTION MGT (CWIP)	0	0	533,175	0	0	0	0%
580240	TESTING (CWIP)	202,180	283,839	588,779	0	0	0	0%
580250	TRAFFIC ENGINEERING	605,306	568,553	81,660	500,000	0	-500,000	-100%
580260	INSPECTIONS (CWIP)	713,770	742,511	759,324	0	0	0	0%
580270	CONSTRUCTION (CWIP)	39,254,077	54,573,043	83,540,872	0	0	0	0%

All Funds - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580271 DEMOLITION	78,312	9,400	730,395	0	0	0	0%
580272 CONSTRUCTION CONTINGENCY	0	0	2,740	0	0	0	0%
580280 PROJECT CONSULTING	2,598,651	990,322	857,174	0	0	0	0%
580290 HEAVY EQUIPMENT	0	0	326,033	0	0	0	0%
580340 PUBLIC ACCESS	0	0	0	6,600,000	0	-6,600,000	-100%
580350 COMMUNICATIONS EQUIPMENT	-182	12,601	0	0	0	0	0%
580360 SIGNS SIGNALS & STREETLIGHTS	20,011	18,643	295,992	0	0	0	0%
580380 STREETS & SIDEWALKS	256,360	1,500,856	782,747	0	0	0	0%
580500 ARCHITECTURE AND DESIGN	10,184	12,958	3,068	0	0	0	0%
580510 PROJECT MANAGEMENT	1,509,508	1,806,809	-59,687	0	0	0	0%
580511 CONSTRUCTION MANAGEMENT COEP	32,100	422,439	74,621	0	0	0	0%
580520 ENVIRONMENTAL ENGINEERING	12,597	52,597	-4,320	0	0	0	0%
580530 CONSTRUCTION MANAGEMENT	1,798,683	2,680,739	1,969,194	0	0	0	0%
580540 CARS_PICKUPS_VANS_MOTORCYLES	3,604,102	10,637,948	11,203,648	1,231,000	0	-1,231,000	-100%
580550 BUSES_LARGE TRUCKS	1,460,214	20,389,589	0	0	0	0	0%
580580 AUDIO VISUAL	122,191	0	0	0	0	0	0%
580590 HVAC EQUIPMENT	121,238	14,968	0	0	0	0	0%
580600 ENVIRONMENTAL COSTS	0	313,894	12,161	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	75,773,189	117,374,384	126,918,961	8,931,160	301,000	-8,630,160	-97%
TOTAL EXPENDITURES	**230,278,636**	**286,551,952**	**318,557,377**	**156,514,904**	**138,851,413**	**-17,663,491**	**-11%**

Capital Improvement Department

Mission Statement

To provide capital project management services to city staff, residents, and visitors to El Paso so they can use and enjoy improved infrastructure, facilities, and amenities for enhanced health, safety, and welfare.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	3,956,719	4,098,812	4,364,778	4,613,056	4,410,304	(202,752)	-4%
Employee Benefits	1,155,674	1,273,685	1,320,363	1,488,398	1,497,515	9,117	1%
Contractual Services	56,914	-	-	-	-	-	0%
Professional Services	-	35,973	90,119	50,054	50,054	-	0%
Outside Contracts	465	1,805	1,240	1,900	1,900	-	0%
Interfund Services	14,538	22,182	37,236	23,543	23,543	-	0%
Building Leases	15,207	18,063	16,000	16,000	16,292	292	2%
Fuel & Lubricants	19,993	25,659	27,448	28,200	28,200	-	0%
Materials & Supplies	45,158	47,649	53,114	64,755	72,255	7,500	12%
Maintenance & Repairs	13,355	257,614	212,275	1,506,000	6,000	(1,500,000)	-100%
Minor Equipment & Furniture	10,763	21,379	69,838	13,500	15,000	1,500	11%
Communications	-	-	-	100	100	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	18,372	25,497	42,726	41,220	43,020	1,800	4%
Other Operating Expenditures	25,460	34,682	51,894	55,550	44,458	(11,092)	-20%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	183	(183)	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	76,039	1,500,000	-	(1,500,000)	-100%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	***5,332,618***	***5,863,183***	***6,362,888***	***9,402,276***	***6,208,641***	***(3,193,635)***	**-34%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	5,261,990	5,538,846	6,088,441	7,820,987	6,128,199	(1,692,788)	-22%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	253,285	205,886	1,500,000	-	(1,500,000)	-100%
Special Revenue	73,074	71,052	68,561	81,289	80,443	(847)	-1%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	(2,447)	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***5,332,618***	***5,863,183***	***6,362,888***	***9,402,276***	***6,208,641***	***(3,193,635)***	**-34%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	74.00	72.50	73.50	77.00	82.50	5.50	
Non-General Fund	1.00	1.50	1.50	1.00	1.50	0.50	
Total Authorized	***75.00***	***74.00***	***75.00***	***78.00***	***84.00***	***6.00***	

CAPITAL IMPROVEMENT DEPARTMENT

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	4,179,709	4,381,803	3,897,240	4,188,215	4,238,215	5,540,489	1,352,274	32%
Fines and Forfeitures	0	665	645	0	0	0	0	0%
Licenses and Permits	14,175	916	1,320	0	0	0	0	0%
Rents and Other	189	276	1,450	0	0	0	0	0%
TOTAL REVENUES	**4,194,074**	**4,383,660**	**3,900,654**	**4,188,215**	**4,238,215**	**5,540,489**	**1,352,274**	**32%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	3,905,634	4,044,501	4,317,490	4,556,022	4,589,409	4,354,079	-201,943	-4%
Employee Benefits	1,136,131	1,256,944	1,299,091	1,464,143	1,464,143	1,473,298	9,155	1%
Contractual Services	56,914	0	0	0	0	0	0	0%
Professional Services	0	35,973	90,119	50,054	37,054	50,054	0	0%
Outside Contracts	465	1,805	1,240	1,900	28,900	1,900	0	0%
Interfund Services	14,538	22,182	37,236	23,543	23,543	23,543	0	0%
Building Leases	15,207	18,063	16,000	16,000	16,000	16,292	292	2%
Fuel & Lubricants	19,993	25,659	27,448	28,200	27,200	28,200	0	0%
Materials & Supplies	45,158	47,649	53,114	64,755	57,167	72,255	7,500	12%
Maintenance & Repairs	13,355	4,512	6,206	6,000	0	6,000	0	0%
Minor Equipment & Furniture	10,763	21,379	69,838	13,500	34,521	15,000	1,500	11%
Communications	0	0	0	100	100	100	0	0%
Travel	18,372	25,497	42,726	41,220	9,023	43,020	1,800	4%
Other Operating Expenditures	25,460	34,682	51,894	55,550	49,296	44,458	-11,092	-20%
Operating Transfers Out	0	0	76,039	1,500,000	1,500,000	0	-1,500,000	-100%
TOTAL EXPENDITURES	**5,261,990**	**5,538,846**	**6,088,441**	**7,820,987**	**7,836,356**	**6,128,199**	**-1,692,788**	**-22%**

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT								
	CHARGES FOR SERVICES								
405067	REIMBURSED EXPENDITURES	300	885	0	0	0	0	0	0%
430620	REIMBURSED DAMAGES	0	359	4,670	0	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	62,978	0	0	0	0	0	0	0%
470500	TRANSFER FROM CAPITAL PROJECTS	4,116,431	4,380,559	3,892,570	4,188,215	4,238,215	5,540,489	1,352,274	32%
	TOTAL CHARGES FOR SERVICES	4,179,709	4,381,803	3,897,240	4,188,215	4,238,215	5,540,489	1,352,274	32%
	FINES AND FORFEITURES								
441000	APPEALS BOARD FEES	0	665	645	0	0	0	0	0%
	TOTAL FINES AND FORFEITURES	0	665	645	0	0	0	0	0%
	LICENSES AND PERMITS								
441240	PAVING CUT PERMITS	13,615	276	0	0	0	0	0	0%
441510	SPECIAL PRIVILEGE PERMITS	560	640	1,320	0	0	0	0	0%
	TOTAL LICENSES AND PERMITS	14,175	916	1,320	0	0	0	0	0%
	RENTS AND OTHER								
450600	DONATIONS	189	276	1,450	0	0	0	0	0%
	TOTAL RENTS AND OTHER	189	276	1,450	0	0	0	0	0%
	TOTAL REVENUES	**4,194,074**	**4,383,660**	**3,900,654**	**4,188,215**	**4,238,215**	**5,540,489**	**1,352,274**	**32%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	3,877,148	3,987,855	4,222,677	4,556,022	4,589,409	4,354,079	-201,943	-4%
501002 OVERTIME - CIVILIAN	5,155	7,866	8,964	0	0	0	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	21,125	46,576	84,337	0	0	0	0	0%
501008 INCENTIVE PAY	2,065	2,170	1,500	0	0	0	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	142	33	12	0	0	0	0	0%
TOTAL SALARIES & WAGES	3,905,634	4,044,501	4,317,490	4,556,022	4,589,409	4,354,079	-201,943	-4%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	19,513	19,349	20,053	27,850	27,850	30,133	2,283	8%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	4,177	4,331	4,465	4,567	4,567	4,363	-204	-4%
501108 POS CITY - EMPLOYER CONTRIB	295,232	386,943	386,712	420,808	420,808	474,607	53,798	13%
501114 LIFE INSURANCE - CIVILIAN	6,457	6,390	6,479	6,694	6,694	6,212	-482	-7%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	8,359	10,053	12,435	11,250	11,250	9,276	-1,974	-18%
501120 OTHER EMPLOYEE BENEFITS	11,000	6,875	958	1,875	1,875	1,875	0	0%
501124 CITY PENSION PLAN CONTRIBUTION	498,225	520,400	550,476	641,702	641,702	613,050	-28,652	-4%
501129 FICA CITY MATCH - CIVILIAN	237,491	245,030	256,982	283,171	283,171	270,527	-12,644	-4%
501130 FICA MED- CITY MATCH-CIVILIAN	55,676	57,574	60,530	66,225	66,225	63,254	-2,971	-4%
TOTAL EMPLOYEE BENEFITS	1,136,131	1,256,944	1,299,091	1,464,143	1,464,143	1,473,298	9,155	1%
CONTRACTUAL SERVICES								
520010 TEMPORARY SERVICES CONTRACTS	56,914	0	0	0	0	0	0	0%
TOTAL CONTRACTUAL SERVICES	56,914	0	0	0	0	0	0	0%
PROFESSIONAL SERVICES								
521020 APPRAISAL SERVICES	0	0	1,600	50,054	37,054	50,054	0	0%
521080 DATA PROCESSING SERVICES	0	0	2,519	0	0	0	0	0%
521160 MANAGEMENT CONSULTING SERVICES	0	0	86,000	0	0	0	0	0%
521170 PROMOTIONAL SERVICES	0	35,973	0	0	0	0	0	0%
TOTAL PROFESSIONAL SERVICES	0	35,973	90,119	50,054	37,054	50,054	0	0%
OUTSIDE CONTRACTS								
522090 PRINTING SERVICES CONTRACTS	420	430	660	500	500	500	0	0%
522150 OUTSIDE CONTRACTS - NOC	45	1,375	580	1,400	28,400	1,400	0	0%
TOTAL OUTSIDE CONTRACTS	465	1,805	1,240	1,900	28,900	1,900	0	0%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	14,538	22,182	37,236	23,543	23,543	23,543	0	0%
TOTAL INTERFUND SERVICES	14,538	22,182	37,236	23,543	23,543	23,543	0	0%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
BUILDING LEASES								
524040 OFFICE EQUIPMENT-LEASES	15,207	18,063	16,000	16,000	16,000	16,292	292	2%
TOTAL BUILDING LEASES	15,207	18,063	16,000	16,000	16,000	16,292	292	2%
FUEL & LUBRICANTS								
530010 GASOLINE - UNLEADED	19,993	25,659	27,448	28,200	27,200	28,200	0	0%
TOTAL FUEL & LUBRICANTS	19,993	25,659	27,448	28,200	27,200	28,200	0	0%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	17,768	20,755	23,050	24,500	18,895	26,000	1,500	6%
531010 EQUIPMENT PURCHASE UNDER 500	6,031	3,685	5,507	8,100	2,828	10,600	2,500	31%
531030 PUBLICATIONS & SUBSCRIPTIONS	2,923	2,254	3,413	4,600	9,441	6,600	2,000	43%
531040 SUPPLIES COMPUTER EQUIPMENT	11,119	7,782	10,072	12,630	10,771	12,630	0	0%
531050 DESKTOP SOFTWARE SUPPLIES	710	0	0	1,000	1,999	1,000	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	234	2,349	1,600	2,300	199	2,300	0	0%
531170 EQUIP MAINT SUP-LOW COST ITEM	0	129	0	500	200	500	0	0%
531200 UNIFORMS AND APPAREL SUPPLIES	3,719	6,208	4,580	5,500	5,500	5,500	0	0%
531230 SAFETY GEAR	2,654	4,487	4,891	5,625	7,335	7,125	1,500	27%
TOTAL MATERIALS & SUPPLIES	45,158	47,649	53,114	64,755	57,167	72,255	7,500	12%
MAINTENANCE & REPAIRS								
532000 BUILDINGS FACILITIES MAINT REP	9,054	0	2,836	0	0	0	0	0%
532060 OFFICE EQUIPMENT-MAINT & REP	4,301	4,512	3,370	6,000	0	6,000	0	0%
TOTAL MAINTENANCE & REPAIRS	13,355	4,512	6,206	6,000	0	6,000	0	0%
MINOR EQUIPMENT & FURNITURE								
533010 FURNITURE 500 - 4 999 99	0	0	1,069	0	0	0	0	0%
533020 DATA PROCESS EQP 500-4 999 99	5,243	12,224	67,462	10,500	32,311	10,500	0	0%
533030 OTHER EQUIPMENT 500-4 999 99	2,324	6,301	1,307	1,500	1,000	2,500	1,000	67%
533040 FURNITURE & EQUIP LESS 500	3,196	2,854	0	1,500	1,210	2,000	500	33%
TOTAL MINOR EQUIPMENT & FURNITURE	10,763	21,379	69,838	13,500	34,521	15,000	1,500	11%
COMMUNICATIONS								
540040 SHIPPING	0	0	0	100	100	100	0	0%
TOTAL COMMUNICATIONS	0	0	0	100	100	100	0	0%
TRAVEL								
542010 TRAVEL EXPENSES - EMPLOYEES	18,372	25,497	42,726	41,220	9,023	43,020	1,800	4%
TOTAL TRAVEL	18,372	25,497	42,726	41,220	9,023	43,020	1,800	4%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
OTHER OPERATING EXPENDITURES								
544060 OTHER SERVICES CHARGES EXPENSE	0	0	2,018	4,800	2,236	6,500	1,700	35%
544120 SEMINARS CONTINUING EDUCATION	9,784	17,209	21,782	23,782	21,284	23,875	93	0%
544140 PROFESSIONAL LICENSES & MEMBER	7,296	18,112	28,307	26,968	25,775	14,083	-12,885	-48%
544160 APPLICANT REIMBURSEMENT	8,380	0	0	0	0	0	0	0%
544240 TUITION REIMBURSEMENT	0	-638	-213	0	0	0	0	0%
TOTAL OTHER OPERATING EXPENDITURES	25,460	34,682	51,894	55,550	49,296	44,458	-11,092	-20%
OPERATING TRANSFERS OUT								
570000 INTERFUND TRANSFERS (USES)	0	0	76,039	1,500,000	1,500,000	0	-1,500,000	-100%
TOTAL OPERATING TRANSFERS OUT	0	0	76,039	1,500,000	1,500,000	0	-1,500,000	-100%
TOTAL EXPENDITURES	**5,261,990**	**5,538,846**	**6,088,441**	**7,820,987**	**7,836,356**	**6,128,199**	**-1,692,788**	**-22%**

CAPITAL IMPROVEMENT DEPARTMENT

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Interest	310	1,215	1,517	0	0	0	0%
Rents and Other	150,000	150,000	150,013	0	0	0	0%
Other Sources (Uses)	0	0	274,691	1,500,000	0	-1,500,000	-100%
TOTAL REVENUES	**150,310**	**151,215**	**426,221**	**1,500,000**	**0**	**-1,500,000**	**-100%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	51,084	54,311	47,288	57,034	56,225	-809	-1%
Employee Benefits	19,543	16,741	21,273	24,255	24,218	-37	0%
Maintenance & Repairs	0	253,102	206,069	1,500,000	0	-1,500,000	-100%
Other Non-Operating Expenditures	0	183	-183	0	0	0	0%
TOTAL EXPENDITURES	**70,627**	**324,337**	**274,447**	**1,581,289**	**80,443**	**-1,500,847**	**-95%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	310	1,215	1,517	0	0	0	0%
	TOTAL INTEREST	310	1,215	1,517	0	0	0	0%
	RENTS AND OTHER							
450210	PROPERTY LEASE REVENUE	150,000	150,000	150,000	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	13	0	0	0	0%
	TOTAL RENTS AND OTHER	150,000	150,000	150,013	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	0	274,691	1,500,000	0	-1,500,000	-100%
	TOTAL OTHER SOURCES (USES)	0	0	274,691	1,500,000	0	-1,500,000	-100%
	TOTAL REVENUES	**150,310**	**151,215**	**426,221**	**1,500,000**	**0**	**-1,500,000**	**-100%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	53,531	54,311	47,288	57,034	56,225	-809	-1%
501001	COMP ABS NPO AND OPEB	-2,447	0	0	0	0	0	0%
	TOTAL SALARIES & WAGES	51,084	54,311	47,288	57,034	56,225	-809	-1%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	155	157	5,520	5,743	5,662	-82	-1%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	53	54	55	57	56	-1	-1%
501108	POS CITY - EMPLOYER CONTRIB	8,000	5,000	5,461	5,989	6,210	221	4%
501114	LIFE INSURANCE - CIVILIAN	89	89	89	89	89	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	7,521	7,631	6,644	8,013	7,900	-114	-1%
501129	FICA CITY MATCH - CIVILIAN	3,019	3,087	2,840	3,536	3,486	-50	-1%
501130	FICA MED- CITY MATCH-CIVILIAN	706	722	664	827	815	-12	-1%
	TOTAL EMPLOYEE BENEFITS	19,543	16,741	21,273	24,255	24,218	-37	0%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	0	132,602	206,069	1,500,000	0	-1,500,000	-100%
532020	LAND LANDSCAPING - MAINT & REP	0	120,501	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	0	253,102	206,069	1,500,000	0	-1,500,000	-100%
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	183	-183	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	183	-183	0	0	0	0%
	TOTAL EXPENDITURES	**70,627**	**324,337**	**274,447**	**1,581,289**	**80,443**	**-1,500,847**	**-95%**

CAPITAL IMPROVEMENT DEPARTMENT

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	4,179,709	4,381,803	3,897,240	4,188,215	5,540,489	1,352,274	32%
Fines and Forfeitures	0	665	645	0	0	0	0%
Licenses and Permits	14,175	916	1,320	0	0	0	0%
Interest	310	1,215	1,517	0	0	0	0%
Rents and Other	150,189	150,276	151,462	0	0	0	0%
Other Sources (Uses)	0	0	274,691	1,500,000	0	-1,500,000	-100%
TOTAL REVENUES	**4,344,383**	**4,534,875**	**4,326,875**	**5,688,215**	**5,540,489**	**-147,726**	**-3%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	3,956,719	4,098,812	4,364,778	4,613,056	4,410,304	-202,752	-4%
Employee Benefits	1,155,674	1,273,685	1,320,363	1,488,398	1,497,515	9,117	1%
Contractual Services	56,914	0	0	0	0	0	0%
Professional Services	0	35,973	90,119	50,054	50,054	0	0%
Outside Contracts	465	1,805	1,240	1,900	1,900	0	0%
Interfund Services	14,538	22,182	37,236	23,543	23,543	0	0%
Building Leases	15,207	18,063	16,000	16,000	16,292	292	2%
Fuel & Lubricants	19,993	25,659	27,448	28,200	28,200	0	0%
Materials & Supplies	45,158	47,649	53,114	64,755	72,255	7,500	12%
Maintenance & Repairs	13,355	257,614	212,275	1,506,000	6,000	-1,500,000	-100%
Minor Equipment & Furniture	10,763	21,379	69,838	13,500	15,000	1,500	11%
Communications	0	0	0	100	100	0	0%
Travel	18,372	25,497	42,726	41,220	43,020	1,800	4%
Other Operating Expenditures	25,460	34,682	51,894	55,550	44,458	-11,092	-20%
Other Non-Operating Expenditures	0	183	-183	0	0	0	0%
Operating Transfers Out	0	0	76,039	1,500,000	0	-1,500,000	-100%
TOTAL EXPENDITURES	**5,332,618**	**5,863,183**	**6,362,888**	**9,402,276**	**6,208,641**	**-3,193,635**	**-34%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	300	885	0	0	0	0	0%
430620	REIMBURSED DAMAGES	0	359	4,670	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	62,978	0	0	0	0	0	0%
470500	TRANSFER FROM CAPITAL PROJECTS	4,116,431	4,380,559	3,892,570	4,188,215	5,540,489	1,352,274	32%
	TOTAL CHARGES FOR SERVICES	4,179,709	4,381,803	3,897,240	4,188,215	5,540,489	1,352,274	32%
	FINES AND FORFEITURES							
441000	APPEALS BOARD FEES	0	665	645	0	0	0	0%
	TOTAL FINES AND FORFEITURES	0	665	645	0	0	0	0%
	LICENSES AND PERMITS							
441240	PAVING CUT PERMITS	13,615	276	0	0	0	0	0%
441510	SPECIAL PRIVILEGE PERMITS	560	640	1,320	0	0	0	0%
	TOTAL LICENSES AND PERMITS	14,175	916	1,320	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	310	1,215	1,517	0	0	0	0%
	TOTAL INTEREST	310	1,215	1,517	0	0	0	0%
	RENTS AND OTHER							
450210	PROPERTY LEASE REVENUE	150,000	150,000	150,000	0	0	0	0%
450600	DONATIONS	189	276	1,450	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	13	0	0	0	0%
	TOTAL RENTS AND OTHER	150,189	150,276	151,462	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	0	274,691	1,500,000	0	-1,500,000	-100%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	0	0	274,691	1,500,000	0	-1,500,000	-100%
	TOTAL REVENUES	**4,344,383**	**4,534,875**	**4,326,875**	**5,688,215**	**5,540,489**	**-147,726**	**-3%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	3,930,678	4,042,166	4,269,965	4,613,056	4,410,304	-202,752	-4%
501001	COMP ABS NPO AND OPEB	-2,447	0	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	5,155	7,866	8,964	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	21,125	46,576	84,337	0	0	0	0%
501008	INCENTIVE PAY	2,065	2,170	1,500	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	142	33	12	0	0	0	0%
	TOTAL SALARIES & WAGES	3,956,719	4,098,812	4,364,778	4,613,056	4,410,304	-202,752	-4%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	19,668	19,507	25,573	33,593	35,795	2,201	7%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	4,231	4,385	4,520	4,624	4,420	-205	-4%
501108	POS CITY - EMPLOYER CONTRIB	303,232	391,943	392,174	426,798	480,817	54,019	13%
501114	LIFE INSURANCE - CIVILIAN	6,546	6,479	6,568	6,783	6,301	-482	-7%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	8,359	10,053	12,435	11,250	9,276	-1,974	-18%
501120	OTHER EMPLOYEE BENEFITS	11,000	6,875	958	1,875	1,875	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	505,746	528,030	557,120	649,715	620,949	-28,766	-4%
501129	FICA CITY MATCH - CIVILIAN	240,510	248,117	259,821	286,707	274,013	-12,694	-4%
501130	FICA MED- CITY MATCH-CIVILIAN	56,382	58,296	61,194	67,052	64,070	-2,983	-4%
	TOTAL EMPLOYEE BENEFITS	1,155,674	1,273,685	1,320,363	1,488,398	1,497,515	9,117	1%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	56,914	0	0	0	0	0	0%
	TOTAL CONTRACTUAL SERVICES	56,914	0	0	0	0	0	0%
	PROFESSIONAL SERVICES							
521020	APPRAISAL SERVICES	0	0	1,600	50,054	50,054	0	0%
521080	DATA PROCESSING SERVICES	0	0	2,519	0	0	0	0%
521160	MANAGEMENT CONSULTING SERVICES	0	0	86,000	0	0	0	0%
521170	PROMOTIONAL SERVICES	0	35,973	0	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	0	35,973	90,119	50,054	50,054	0	0%
	OUTSIDE CONTRACTS							
522090	PRINTING SERVICES CONTRACTS	420	430	660	500	500	0	0%
522150	OUTSIDE CONTRACTS - NOC	45	1,375	580	1,400	1,400	0	0%
	TOTAL OUTSIDE CONTRACTS	465	1,805	1,240	1,900	1,900	0	0%

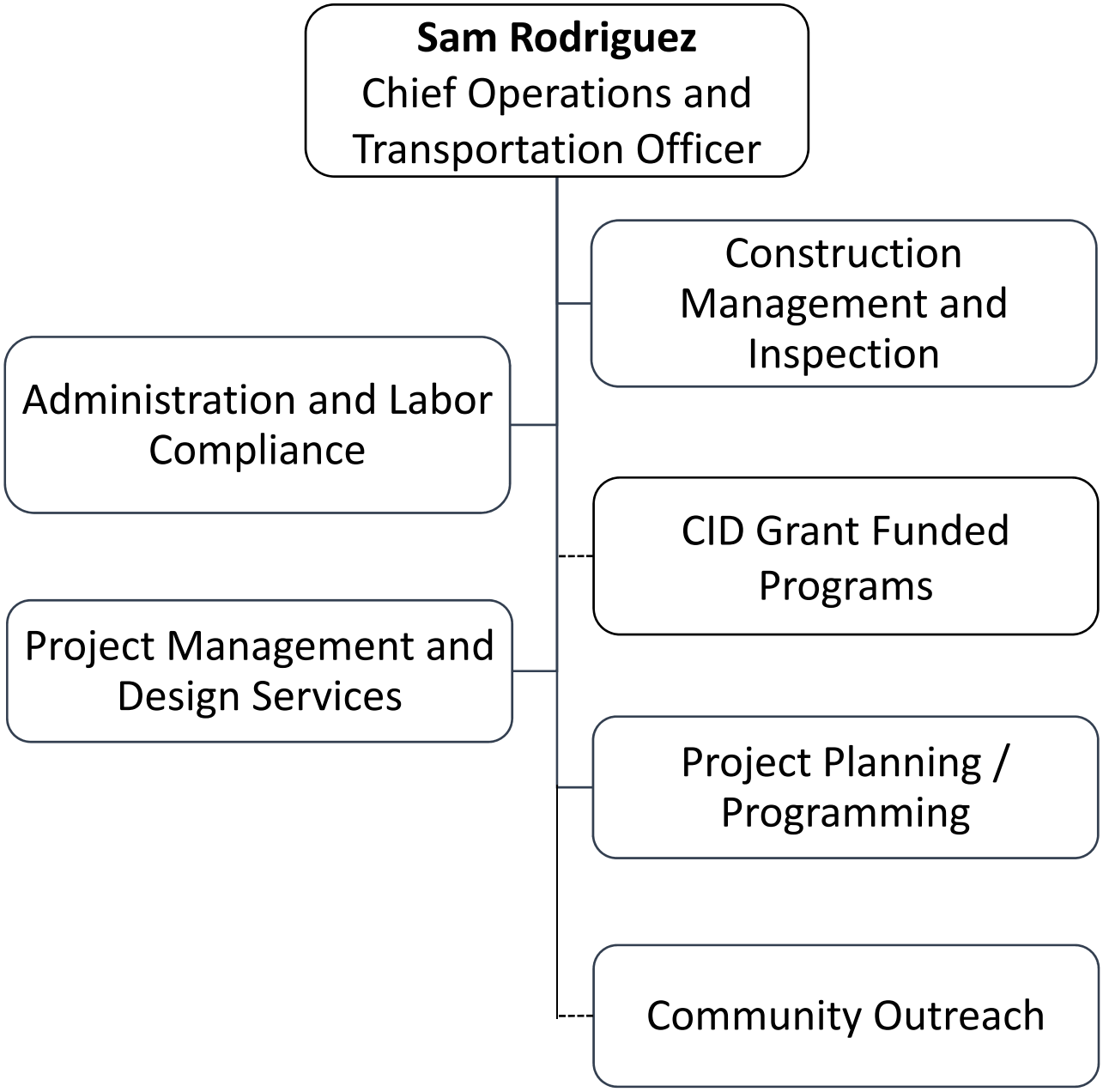
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	14,538	22,182	37,236	23,543	23,543	0	0%
	TOTAL INTERFUND SERVICES	14,538	22,182	37,236	23,543	23,543	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	15,207	18,063	16,000	16,000	16,292	292	2%
	TOTAL BUILDING LEASES	15,207	18,063	16,000	16,000	16,292	292	2%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	19,993	25,659	27,448	28,200	28,200	0	0%
	TOTAL FUEL & LUBRICANTS	19,993	25,659	27,448	28,200	28,200	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	17,768	20,755	23,050	24,500	26,000	1,500	6%
531010	EQUIPMENT PURCHASE UNDER 500	6,031	3,685	5,507	8,100	10,600	2,500	31%
531030	PUBLICATIONS & SUBSCRIPTIONS	2,923	2,254	3,413	4,600	6,600	2,000	43%
531040	SUPPLIES COMPUTER EQUIPMENT	11,119	7,782	10,072	12,630	12,630	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	710	0	0	1,000	1,000	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	234	2,349	1,600	2,300	2,300	0	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	0	129	0	500	500	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	3,719	6,208	4,580	5,500	5,500	0	0%
531230	SAFETY GEAR	2,654	4,487	4,891	5,625	7,125	1,500	27%
	TOTAL MATERIALS & SUPPLIES	45,158	47,649	53,114	64,755	72,255	7,500	12%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	9,054	132,602	208,905	1,500,000	0	-1,500,000	-100%
532020	LAND LANDSCAPING - MAINT & REP	0	120,501	0	0	0	0	0%
532060	OFFICE EQUIPMENT-MAINT & REP	4,301	4,512	3,370	6,000	6,000	0	0%
	TOTAL MAINTENANCE & REPAIRS	13,355	257,614	212,275	1,506,000	6,000	-1,500,000	-100%
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	0	0	1,069	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	5,243	12,224	67,462	10,500	10,500	0	0%
533030	OTHER EQUIPMENT 500-4 999 99	2,324	6,301	1,307	1,500	2,500	1,000	67%
533040	FURNITURE & EQUIP LESS 500	3,196	2,854	0	1,500	2,000	500	33%
	TOTAL MINOR EQUIPMENT & FURNITURE	10,763	21,379	69,838	13,500	15,000	1,500	11%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS							
540040	SHIPPING	0	0	0	100	100	0	0%
	TOTAL COMMUNICATIONS	0	0	0	100	100	0	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	18,372	25,497	42,726	41,220	43,020	1,800	4%
	TOTAL TRAVEL	18,372	25,497	42,726	41,220	43,020	1,800	4%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	0	0	2,018	4,800	6,500	1,700	35%
544120	SEMINARS CONTINUING EDUCATION	9,784	17,209	21,782	23,782	23,875	93	0%
544140	PROFESSIONAL LICENSES & MEMBER	7,296	18,112	28,307	26,968	14,083	-12,885	-48%
544160	APPLICANT REIMBURSEMENT	8,380	0	0	0	0	0	0%
544240	TUITION REIMBURSEMENT	0	-638	-213	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	25,460	34,682	51,894	55,550	44,458	-11,092	-20%
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	183	-183	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	183	-183	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	0	76,039	1,500,000	0	-1,500,000	-100%
	TOTAL OPERATING TRANSFERS OUT	0	0	76,039	1,500,000	0	-1,500,000	-100%
	TOTAL EXPENDITURES	**5,332,618**	**5,863,183**	**6,362,888**	**9,402,276**	**6,208,641**	**-3,193,635**	**-34%**

Capital Improvement Department
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	77.00	82.50	5.50
Non-General Fund	1.00	1.50	0.50
Total Authorized	**78.00**	**84.00**	**6.00**

Capital Improvement Department
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accountant	1.00	1.00	1.00
Accounting/Payroll Clerk	1.00	0.00	0.00
Accounting/Payroll Specialist	1.00	1.00	1.00
Administrative Assistant	1.00	0.00	0.00
Administrative Secretary	0.00	1.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Administrative Support Associate	1.00	1.00	1.00
Arborist	1.00	1.00	1.00
Architect	1.00	0.00	0.00
Assist Director of Capital Improvement	1.00	1.00	1.00
Assist Director of CID Consruction & Development	1.00	1.00	1.00
Assist Director of CID Planning	1.00	1.00	1.00
Capital Improvement Project Associate	3.00	1.00	0.00
Capital Improvement Project Manager	0.00	0.00	13.00
Capital Improvements Program Administrator	1.00	0.00	0.00
Capital Projects Manager	0.00	1.00	2.00
Chief Architect	1.00	1.00	1.00
Chief Construction Inspector	0.00	1.00	1.00
Chief Operations and Transportation Officer	0.00	0.00	1.00
CID Grant Funded Program Coordinator	1.00	1.00	1.00
CID Grant Funded Program Director	1.00	1.00	1.00
City Engineer	1.00	0.00	0.00
Civil Engineer	2.00	1.00	1.00
Civil Engineering Associate	2.00	8.00	9.00
Construction Superintendent	6.00	6.00	3.00
Contracts Development Coordinator	2.00	2.00	2.00
Engineering Associate	4.00	8.00	11.00
Engineering Division Manager	4.00	3.00	3.00
Engineering Lead Technician	5.00	5.00	4.00
Engineering Program Administrator	1.00	1.00	1.00
Engineering Sr. Technician	3.00	2.00	2.00
GIS Administrator	0.00	0.00	1.00
Grant Project Manager	0.00	0.00	1.00
Landscape Architect	1.00	0.00	0.00
Landscape Inspector	1.00	0.00	1.00
Lead Planner	1.00	0.00	0.00
Managing Director	0.00	1.00	0.00
Planner	0.00	0.00	1.00
Project Compliance Specialist	3.00	3.00	3.00
Project Manager	9.00	10.00	0.00
Public Affairs Coordinator	1.00	1.00	1.00
Redevelopment Manager	0.00	1.00	1.00
Research & Management Assistant	1.00	1.00	0.00
Sr. Accountant	1.00	1.00	1.00
Sr. Accounting/Payroll Specialist	1.00	1.00	1.00

Capital Improvement Department
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Sr. Graphics Technician	0.00	1.00	1.00
Sr. Land & Contract Admininstrator	0.00	1.00	0.00
Sr. Office Assistant	1.00	0.00	0.00
Sr. Project Compliance Specialist	3.00	3.00	3.00
Sr. Secretary	2.00	2.00	2.00
Strategic Initiatives Coordinator	0.00	0.00	1.00
Sustainability Coordinator	1.00	0.00	0.00
Traffic Engineer	1.00	0.00	0.00
Urban Design Manager	0.00	1.00	1.00
Grand Total	**75.00**	**78.00**	**84.00**

Streets and Maintenance

Mission Statement

To provide traffic engineering and infrastructure maintenance services to the traveling public in our community so they can experience an enjoyable, safe, efficient and reliable walk, bike, ride, or drive.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	14,442,622	15,410,169	15,265,205	16,212,404	15,357,469	(854,935)	-5%
Employee Benefits	5,753,759	5,484,658	5,301,685	6,382,574	6,226,534	(156,040)	-2%
Contractual Services	-	-	7,875	8,000	8,000	-	0%
Professional Services	14,734	1,602	2,296	4,500	4,500	-	0%
Outside Contracts	6,455,422	6,886,915	11,116,929	5,098,681	7,994,017	2,895,336	57%
Interfund Services	1,944,895	1,945,085	1,857,860	1,328,280	1,328,612	332	0%
Building Leases	203,038	206,510	308,202	245,812	245,812	-	0%
Fuel & Lubricants	609,362	818,496	762,656	743,161	743,200	39	0%
Materials & Supplies	12,169,242	13,201,453	12,113,718	12,868,934	12,944,767	75,833	1%
Maintenance & Repairs	2,204,740	3,553,316	3,326,832	3,917,277	3,512,307	(404,970)	-10%
Minor Equipment & Furniture	4,954	1,424	-	-	-	-	0%
Communications	1,173	506	236	4,000	3,000	(1,000)	-25%
Utilities	10,964,149	10,550,176	9,887,740	11,214,160	11,215,660	1,500	0%
Travel	13,958	12,332	15,248	24,277	39,500	15,223	63%
Other Operating Expenditures	193,336	165,572	212,238	71,897	87,000	15,103	21%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	393,030	308,244	-	-	-	-	0%
Other Non-Operating Expenditures	3,387,333	3,570,261	(5,329)	-	-	-	0%
Grant Match	-	(5,073)	-	-	-	-	0%
Operating Transfers Out	81,382	1,054,919	10,519,380	8,426,521	1,818,164	(6,608,357)	-78%
Capital Expenditures	5,171,764	13,205,113	11,834,888	8,457,000	176,000	(8,281,000)	-98%
Total Expenditures	***64,008,893***	***76,371,676***	***82,527,659***	***75,007,477***	***61,704,542***	***(13,302,935)***	**-18%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	36,339,982	38,750,162	43,130,580	42,973,335	35,463,886	(7,509,449)	-17%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	4,596,961	12,934,863	11,702,384	500,000	-	(500,000)	-100%
Special Revenue	5,993,682	6,247,451	10,564,684	14,029,142	9,338,655	(4,690,487)	-33%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	17,078,268	18,439,200	17,130,011	17,505,000	16,902,000	(603,000)	-3%
Total Funds	***64,008,893***	***76,371,676***	***82,527,659***	***75,007,477***	***61,704,542***	***(13,302,935)***	**-18%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT
General Fund	280.50	281.50	281.60	289.60	290.20	0.60
Non-General Fund	152.50	149.50	156.40	212.40	217.80	5.40
Total Authorized	***433.00***	***431.00***	***438.00***	***502.00***	***508.00***	***6.00***

STREETS AND MAINTENANCE

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	1,211,786	1,458,453	597,960	973,000	973,000	883,000	-90,000	-9%
Licenses and Permits	0	11,500	7,820	0	0	10,000	10,000	100%
Rents and Other	1,926	0	138	0	0	0	0	0%
Other Sources (Uses)	0	261,336	252,332	0	0	0	0	0%
TOTAL REVENUES	**1,213,712**	**1,731,289**	**858,249**	**973,000**	**973,000**	**893,000**	**-80,000**	**-8%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	9,337,900	9,903,424	9,790,166	10,126,447	10,126,447	9,462,127	-664,321	-7%
Employee Benefits	3,696,052	3,850,210	3,762,316	3,885,532	3,885,532	3,712,590	-172,941	-4%
Contractual Services	0	0	7,875	8,000	3,000	8,000	0	0%
Professional Services	12,510	0	0	0	0	0	0	0%
Outside Contracts	3,839,082	3,344,257	2,598,705	3,154,091	3,020,636	3,360,615	206,524	7%
Interfund Services	1,279,631	1,387,155	1,429,276	850,448	840,723	850,780	332	0%
Building Leases	195,666	198,608	300,596	235,812	285,812	235,812	0	0%
Fuel & Lubricants	503,686	690,763	619,324	528,161	518,161	528,200	39	0%
Materials & Supplies	677,115	333,667	621,163	606,534	598,401	801,812	195,278	32%
Maintenance & Repairs	1,985,906	3,386,823	3,256,421	3,831,597	3,738,605	3,426,627	-404,970	-11%
Minor Equipment & Furniture	4,954	1,424	0	0	0	0	0	0%
Utilities	10,935,424	10,523,121	9,864,897	11,183,160	10,060,309	11,183,160	0	0%
Travel	10,737	12,167	14,797	23,277	8,277	33,000	9,723	42%
Other Operating Expenditures	31,058	37,845	68,192	42,897	36,486	43,000	103	0%
Interest Expense	393,030	308,244	0	0	0	0	0	0%
Other Non-Operating Expenditures	3,387,333	3,533,236	0	0	0	0	0	0%
Grant Match	0	-5,073	0	0	0	0	0	0%
Operating Transfers Out	0	1,054,919	10,519,380	8,401,380	8,401,380	1,818,164	-6,583,216	-78%
Capital Expenditures	49,899	189,372	277,471	96,000	475,753	0	-96,000	-100%
TOTAL EXPENDITURES	**36,339,982**	**38,750,162**	**43,130,580**	**42,973,335**	**41,999,521**	**35,463,886**	**-7,509,449**	**-17%**

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT								
	CHARGES FOR SERVICES								
405060	Reimbursed Overtime	0	-92	0	0	0	0	0	0%
405067	REIMBURSED EXPENDITURES	1,157,447	1,421,327	570,617	928,000	928,000	878,000	-50,000	-5%
450650	MISC NON-OPERATING REVENUES	4	0	0	5,000	5,000	5,000	0	0%
450690	VENDING MACHINE PROCEEDS	54,334	37,218	27,343	40,000	40,000	0	-40,000	-100%
	TOTAL CHARGES FOR SERVICES	1,211,786	1,458,453	597,960	973,000	973,000	883,000	-90,000	-9%
	LICENSES AND PERMITS								
441240	PAVING CUT PERMITS	0	11,500	7,820	0	0	10,000	10,000	100%
	TOTAL LICENSES AND PERMITS	0	11,500	7,820	0	0	10,000	10,000	100%
	RENTS AND OTHER								
450600	DONATIONS	1,926	0	138	0	0	0	0	0%
	TOTAL RENTS AND OTHER	1,926	0	138	0	0	0	0	0%
	OTHER SOURCES (USES)								
470000	INTERFUND TRANSFERS (SOURCES)	0	261,336	252,332	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	0	261,336	252,332	0	0	0	0	0%
	TOTAL REVENUES	**1,213,712**	**1,731,289**	**858,249**	**973,000**	**973,000**	**893,000**	**-80,000**	**-8%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	8,623,557	8,935,600	8,730,808	9,709,291	9,709,291	9,041,171	-668,121	-7%
501002 OVERTIME - CIVILIAN	630,574	894,015	921,843	413,556	413,556	413,556	0	0%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	61,057	42,251	116,649	0	0	0	0	0%
501008 INCENTIVE PAY	12,005	17,010	15,585	3,600	3,600	7,400	3,800	106%
501010 SHIFT DIFFERENTIAL - CIVILIAN	3,167	3,159	1,387	0	0	0	0	0%
501011 PART-TIME TEMPORARY	7,540	11,389	4,470	0	0	0	0	0%
501020 EQUIPMENT ALLOWANCE	0	0	-575	0	0	0	0	0%
TOTAL SALARIES & WAGES	9,337,900	9,903,424	9,790,166	10,126,447	10,126,447	9,462,127	-664,321	-7%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	492,008	514,391	506,793	508,538	508,538	487,696	-20,842	-4%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	9,236	9,456	9,432	10,127	10,127	9,463	-664	-7%
501108 POS CITY - EMPLOYER CONTRIB	1,156,082	1,184,589	1,142,105	1,140,561	1,140,561	1,135,910	-4,651	0%
501114 LIFE INSURANCE - CIVILIAN	24,702	24,564	24,395	25,819	25,819	23,265	-2,554	-10%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	1,353	2,368	1,053	1,050	1,050	969	-81	-8%
501120 OTHER EMPLOYEE BENEFITS	2,000	1,875	41	1,875	1,875	1,875	0	0%
501124 CITY PENSION PLAN CONTRIBUTION	1,325,959	1,391,870	1,366,101	1,422,913	1,422,913	1,329,533	-93,381	-7%
501129 FICA CITY MATCH - CIVILIAN	554,931	584,073	577,339	627,799	627,799	586,698	-41,101	-7%
501130 FICA MED- CITY MATCH-CIVILIAN	129,781	137,025	135,057	146,849	146,849	137,182	-9,666	-7%
TOTAL EMPLOYEE BENEFITS	3,696,052	3,850,210	3,762,316	3,885,532	3,885,532	3,712,590	-172,941	-4%
CONTRACTUAL SERVICES								
520000 PERSONAL SERVICES CONTRACTS	0	0	7,875	0	0	0	0	0%
520100 CONTRACTUAL SERVICES	0	0	0	8,000	3,000	8,000	0	0%
TOTAL CONTRACTUAL SERVICES	0	0	7,875	8,000	3,000	8,000	0	0%
PROFESSIONAL SERVICES								
521090 ENGINEERING SERVICES	11,970	0	0	0	0	0	0	0%
521120 HEALTH CARE PROVIDERS SERVICES	540	0	0	0	0	0	0	0%
TOTAL PROFESSIONAL SERVICES	12,510	0	0	0	0	0	0	0%
OUTSIDE CONTRACTS								
522050 LEGAL NOTICES CONTRACTS	419	0	0	0	0	0	0	0%
522060 MAINT SVCS CONTRACT-JANITORIAL	720,372	793,436	814,439	822,000	822,000	967,978	145,978	18%
522120 SECURITY CONTRACTS	157,949	186,361	268,210	266,000	266,000	326,546	60,546	23%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522150 OUTSIDE CONTRACTS - NOC	872,269	214,722	214,810	179,020	139,560	179,020	0	0%
522200 PEST CONTROL CONTRACTS	32,478	33,048	35,288	40,000	31,000	40,000	0	0%
522260 BLDGS FACILITIES MAINT CONTRAC	921,536	851,930	735,630	861,672	926,419	861,672	0	0%
522270 PUBLIC ACCESSES MAINT CONTRACT	1,131,883	1,264,761	525,802	985,399	835,657	985,399	0	0%
522290 OFFICE EQUIP MAINT CONTRACTS	2,176	0	4,528	0	0	0	0	0%
TOTAL OUTSIDE CONTRACTS	3,839,082	3,344,257	2,598,705	3,154,091	3,020,636	3,360,615	206,524	7%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	1,277,831	1,386,851	1,429,276	850,448	840,723	850,780	332	0%
523020 PRINT SHOP ALLOC-INTERFUND SVC	1,690	303	0	0	0	0	0	0%
523040 MAIL ROOM CHARGES	109	0	0	0	0	0	0	0%
TOTAL INTERFUND SERVICES	1,279,631	1,387,155	1,429,276	850,448	840,723	850,780	332	0%
BUILDING LEASES								
524040 OFFICE EQUIPMENT-LEASES	4,231	4,097	2,968	2,360	2,360	2,360	0	0%
524060 PARKING LOTS-LEASES	67,291	69,310	71,389	73,530	73,530	73,530	0	0%
524110 LEASES NOC	60,156	59,678	165,000	90,000	140,000	90,000	0	0%
524120 LAND - LEASES	63,988	65,524	61,239	69,921	69,921	69,921	0	0%
TOTAL BUILDING LEASES	195,666	198,608	300,596	235,812	285,812	235,812	0	0%
FUEL & LUBRICANTS								
530010 GASOLINE - UNLEADED	500,501	690,763	619,324	508,161	508,161	508,200	39	0%
530070 PROPANE	3,185	0	0	20,000	10,000	20,000	0	0%
TOTAL FUEL & LUBRICANTS	503,686	690,763	619,324	528,161	518,161	528,200	39	0%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	29,279	35,583	24,548	21,750	20,996	21,750	0	0%
531010 EQUIPMENT PURCHASE UNDER 500	10,240	11,019	2,048	5,000	5,000	5,000	0	0%
531030 PUBLICATIONS & SUBSCRIPTIONS	1,923	2,181	2,402	2,500	1,144	2,500	0	0%
531040 SUPPLIES COMPUTER EQUIPMENT	20,021	53,599	46,761	40,000	39,570	40,000	0	0%
531050 DESKTOP SOFTWARE SUPPLIES	2,318	917	0	0	0	0	0	0%
531080 TRAINING MATERIALS	357	1,760	997	1,000	600	1,000	0	0%
531110 CLEANING SUPPLIES	48,638	53,927	39,195	25,000	25,000	25,000	0	0%
531120 CLINICAL MEDICAL SUPPLIES	5,147	5,126	1,963	6,400	5,699	6,400	0	0%
531130 LAND MAINTENANCE SUPPLIES	7,733	0	0	0	0	0	0	0%
531140 BUILDING MAINTENANCE SUPPLIES	23,146	0	54,781	20,000	20,000	20,000	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	6,688	6,946	5,114	4,594	3,464	4,600	6	0%
531170 EQUIP MAINT SUP-LOW COST ITEM	38,185	29,996	29,399	30,000	29,969	30,000	0	0%
531180 VEHICLE MAINTENANCE SUPPLIES	14,201	7,993	5,826	15,000	14,248	15,000	0	0%
531200 UNIFORMS AND APPAREL SUPPLIES	80,147	88,623	91,968	97,040	97,040	97,040	0	0%
531220 MAINTENANCE SUPPLIES PARTS NOC	305,663	-34,236	234,865	268,000	266,240	463,272	195,272	73%
531230 SAFETY GEAR	81,856	70,229	81,295	70,250	69,432	70,250	0	0%
531240 FUEL INVENTORY PURCHASES	0	5	0	0	0	0	0	0%
531260 CHEMICAL SUPPLIES	1,571	0	0	0	0	0	0	0%
TOTAL MATERIALS & SUPPLIES	677,115	333,667	621,163	606,534	598,401	801,812	195,278	32%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
MAINTENANCE & REPAIRS								
532000 BUILDINGS FACILITIES MAINT REP	806,198	1,307,375	1,092,261	1,023,360	1,087,628	1,023,360	0	0%
532020 LAND LANDSCAPING - MAINT & REP	150	260	1,866	0	0	0	0	0%
532030 PUBLIC ACCESSES-MAINT & REP	1,172,927	2,079,188	2,162,295	2,808,237	2,650,977	2,403,267	-404,970	-14%
532060 OFFICE EQUIPMENT-MAINT & REP	6,632	0	0	0	0	0	0	0%
TOTAL MAINTENANCE & REPAIRS	1,985,906	3,386,823	3,256,421	3,831,597	3,738,605	3,426,627	-404,970	-11%
MINOR EQUIPMENT & FURNITURE								
533040 FURNITURE & EQUIP LESS 500	4,954	1,424	0	0	0	0	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	4,954	1,424	0	0	0	0	0	0%
UTILITIES								
541000 ELECTRICITY	8,582,471	8,027,416	7,211,312	8,511,010	7,418,159	8,311,010	-200,000	-2%
541010 WATER	1,704,843	1,847,808	1,960,870	1,972,150	1,972,150	2,172,150	200,000	10%
541020 NATURAL GAS OTHER	648,110	647,897	692,716	700,000	670,000	700,000	0	0%
TOTAL UTILITIES	10,935,424	10,523,121	9,864,897	11,183,160	10,060,309	11,183,160	0	0%
TRAVEL								
542010 TRAVEL EXPENSES - EMPLOYEES	10,737	12,167	14,797	23,277	8,277	33,000	9,723	42%
TOTAL TRAVEL	10,737	12,167	14,797	23,277	8,277	33,000	9,723	42%
OTHER OPERATING EXPENDITURES								
544060 OTHER SERVICES CHARGES EXPENSE	11,435	6,819	19,722	11,850	5,439	11,900	50	0%
544120 SEMINARS CONTINUING EDUCATION	14,349	26,318	30,138	20,751	20,751	20,800	49	0%
544140 PROFESSIONAL LICENSES & MEMBER	5,274	4,708	18,332	10,296	10,296	10,300	4	0%
TOTAL OTHER OPERATING EXPENDITURES	31,058	37,845	68,192	42,897	36,486	43,000	103	0%
INTEREST EXPENSE								
553000 INTEREST EXPENSE	393,030	308,244	0	0	0	0	0	0%
TOTAL INTEREST EXPENSE	393,030	308,244	0	0	0	0	0	0%
OTHER NON-OPERATING EXPENDITURES								
554090 DAMAGES SETTLEMENTS EXPENSE	0	2,250	0	0	0	0	0	0%
554110 PRINCIPAL PAYMENT EXPENSE	3,387,333	3,530,986	0	0	0	0	0	0%
TOTAL OTHER NON-OPERATING EXPENDITURES	3,387,333	3,533,236	0	0	0	0	0	0%
GRANT MATCH								
560000 CITY GRANT MATCH	0	-5,073	0	0	0	0	0	0%
TOTAL GRANT MATCH	0	-5,073	0	0	0	0	0	0%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
OPERATING TRANSFERS OUT								
570000 INTERFUND TRANSFERS (USES)	0	1,054,919	10,519,380	8,401,380	8,401,380	1,818,164	-6,583,216	-78%
TOTAL OPERATING TRANSFERS OUT	0	1,054,919	10,519,380	8,401,380	8,401,380	1,818,164	-6,583,216	-78%
CAPITAL EXPENDITURES								
580050 TRAFFIC CONTROL EQUIPMENT	0	0	0	0	19,000	0	0	0%
580060 CARS VANS LT TRKS MOTORCYCLE	0	145,488	0	0	165,368	0	0	0%
580090 FURNITURE FIXTURES & EQUIPMENT	0	0	46,250	0	0	0	0	0%
580150 Major Equipment	49,899	43,884	0	0	0	0	0	0%
580290 HEAVY EQUIPMENT	0	0	231,221	0	291,385	0	0	0%
580540 CARS_PICKUPS_VANS_MOTORCYLES	0	0	0	96,000	0	0	-96,000	-100%
TOTAL CAPITAL EXPENDITURES	49,899	189,372	277,471	96,000	475,753	0	-96,000	-100%
TOTAL EXPENDITURES	**36,339,982**	**38,750,162**	**43,130,580**	**42,973,335**	**41,999,521**	**35,463,886**	**-7,509,449**	**-17%**

STREETS AND MAINTENANCE

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Franchise Fees	0	0	0	0	3,000,000	3,000,000	100%
Charges for Services	17,973,101	18,577,430	16,899,253	17,505,000	16,902,000	-603,000	-3%
Interest	6,494	35,387	38,998	0	0	0	0%
Rents and Other	68,053	136,072	121,612	0	0	0	0%
Other Sources (Uses)	4,297,918	1,570,919	7,500,000	7,100,000	0	-7,100,000	-100%
TOTAL REVENUES	**22,345,566**	**20,319,808**	**24,559,863**	**24,605,000**	**19,902,000**	**-4,703,000**	**-19%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	5,104,723	5,506,744	5,475,039	6,085,956	5,895,342	-190,614	-3%
Employee Benefits	2,057,708	1,634,447	1,539,369	2,497,043	2,513,944	16,901	1%
Professional Services	2,224	1,602	2,296	4,500	4,500	0	0%
Outside Contracts	2,616,340	3,542,658	8,518,224	1,944,590	4,633,402	2,688,812	138%
Interfund Services	665,264	557,930	428,584	477,832	477,832	0	0%
Building Leases	7,373	7,902	7,605	10,000	10,000	0	0%
Fuel & Lubricants	105,676	127,733	143,332	215,000	215,000	0	0%
Materials & Supplies	11,492,127	12,867,786	11,492,556	12,262,400	12,142,955	-119,445	-1%
Maintenance & Repairs	218,834	166,493	70,411	85,680	85,680	0	0%
Communications	1,173	506	236	4,000	3,000	-1,000	-25%
Utilities	28,725	27,055	22,842	31,000	32,500	1,500	5%
Travel	3,221	165	451	1,000	6,500	5,500	550%
Other Operating Expenditures	162,278	127,727	144,046	29,000	44,000	15,000	52%
Other Non-Operating Expenditures	0	37,025	-5,329	0	0	0	0%
Operating Transfers Out	81,382	0	0	25,141	0	-25,141	-100%
Capital Expenditures	5,121,865	13,015,741	11,557,417	8,361,000	176,000	-8,185,000	-98%
TOTAL EXPENDITURES	**27,668,911**	**37,621,513**	**39,397,079**	**32,034,142**	**26,240,655**	**-5,793,487**	**-18%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	FRANCHISE FEES							
420250	EL PASO WATER UTILITIES	0	0	0	0	3,000,000	3,000,000	100%
	TOTAL FRANCHISE FEES	0	0	0	0	3,000,000	3,000,000	100%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	292,457	84,491	155,040	7,000	7,000	0	0%
430620	REIMBURSED DAMAGES	7,516	268	0	0	0	0	0%
443500	MOTOR POOL USAGE FEES	42,858	38,165	34,643	48,000	45,000	-3,000	-6%
443510	EQUIPMENT MAINTENANCE CHARGES	12,443,504	12,275,203	10,811,471	11,600,000	11,000,000	-600,000	-5%
443520	FUEL AND LUBRICANTS CHARGES	5,186,719	6,179,302	5,898,100	5,850,000	5,850,000	0	0%
450650	MISC NON-OPERATING REVENUES	48	0	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	17,973,101	18,577,430	16,899,253	17,505,000	16,902,000	-603,000	-3%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	6,494	35,387	38,998	0	0	0	0%
	TOTAL INTEREST	6,494	35,387	38,998	0	0	0	0%
	RENTS AND OTHER							
451000	UNREALIZED GAINS LOSSES	0	0	325	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	48,015	135,810	121,287	0	0	0	0%
470400	CLAIMS SETTLEMENT	20,038	262	0	0	0	0	0%
	TOTAL RENTS AND OTHER	68,053	136,072	121,612	0	0	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	629,273	1,570,919	7,500,000	7,100,000	0	-7,100,000	-100%
470530	LOAN PROCEEDS	3,668,645	0	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	4,297,918	1,570,919	7,500,000	7,100,000	0	-7,100,000	-100%
	TOTAL REVENUES	**22,345,566**	**20,319,808**	**24,559,863**	**24,605,000**	**19,902,000**	**-4,703,000**	**-19%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	4,619,608	4,515,126	4,525,179	5,982,763	5,787,949	-194,814	-3%
501001	COMP ABS NPO AND OPEB	236,046	0	452,250	0	0	0	0%
501002	OVERTIME - CIVILIAN	169,013	240,098	187,588	96,728	103,193	6,465	7%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	40,941	63,466	41,104	0	0	0	0%
501008	INCENTIVE PAY	5,545	8,040	7,815	0	4,200	4,200	100%
501010	SHIFT DIFFERENTIAL - CIVILIAN	8,370	6,725	6,355	6,465	0	-6,465	-100%
501011	PART-TIME TEMPORARY	25,200	32,635	20,287	0	0	0	0%
501200	Compensated Absences Expense	0	-9,261	-96,554	0	0	0	0%
501201	Net Pension Expense	0	466,608	-2,293	0	0	0	0%
501202	OPEB Expense	0	183,307	333,309	0	0	0	0%
	TOTAL SALARIES & WAGES	5,104,723	5,506,744	5,475,039	6,085,956	5,895,342	-190,614	-3%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	246,474	253,929	251,947	331,569	307,485	-24,084	-7%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	4,849	4,814	4,938	6,104	5,911	-193	-3%
501108	POS CITY - EMPLOYER CONTRIB	636,094	723,540	694,406	689,760	805,326	115,566	17%
501114	LIFE INSURANCE - CIVILIAN	13,172	12,549	12,663	17,586	16,474	-1,112	-6%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	17,700	17,181	17,900	18,400	16,800	-1,600	-9%
501124	CITY PENSION PLAN CONTRIBUTION	675,404	237,881	212,618	857,661	830,486	-27,176	-3%
501129	FICA CITY MATCH - CIVILIAN	282,421	282,361	279,500	378,470	366,478	-11,992	-3%
501130	FICA MED- CITY MATCH-CIVILIAN	66,541	66,197	65,396	88,513	85,695	-2,818	-3%
501140	RETIREES HEALTH PLAN	115,053	35,996	0	108,979	79,290	-29,689	-27%
	TOTAL EMPLOYEE BENEFITS	2,057,708	1,634,447	1,539,369	2,497,043	2,513,944	16,901	1%
	PROFESSIONAL SERVICES							
521120	HEALTH CARE PROVIDERS SERVICES	2,184	1,602	1,596	2,500	2,500	0	0%
521170	PROMOTIONAL SERVICES	40	0	700	2,000	2,000	0	0%
	TOTAL PROFESSIONAL SERVICES	2,224	1,602	2,296	4,500	4,500	0	0%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	0	44,182	46,391	55,000	95,000	40,000	73%
522040	ENVIRONMENTAL CONTRACTS	877,716	1,257,259	680,327	916,561	1,038,000	121,439	13%
522050	LEGAL NOTICES CONTRACTS	2,229	1,672	366	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	58,828	44,048	27,881	55,000	50,000	-5,000	-9%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522210	GROUNDKEEPING HORTI CONTRACTS	1,169,194	1,582,138	1,733,993	788,029	788,029	0	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	14,490	16,689	15,236	10,000	15,000	5,000	50%
522260	BLDGS FACILITIES MAINT CONTRAC	89,996	85,540	308,457	120,000	217,144	97,144	81%
522270	PUBLIC ACCESSES MAINT CONTRACT	403,885	511,129	5,705,574	0	2,430,229	2,430,229	100%
	TOTAL OUTSIDE CONTRACTS	2,616,340	3,542,658	8,518,224	1,944,590	4,633,402	2,688,812	138%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	663,129	556,796	427,303	475,332	475,332	0	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	856	1,025	671	2,500	2,500	0	0%
523040	MAIL ROOM CHARGES	1,279	110	610	0	0	0	0%
	TOTAL INTERFUND SERVICES	665,264	557,930	428,584	477,832	477,832	0	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	7,373	7,902	7,605	10,000	10,000	0	0%
	TOTAL BUILDING LEASES	7,373	7,902	7,605	10,000	10,000	0	0%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	105,676	127,733	143,332	215,000	215,000	0	0%
	TOTAL FUEL & LUBRICANTS	105,676	127,733	143,332	215,000	215,000	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	6,912	7,882	5,904	8,000	8,000	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	1,853	1,276	2,530	3,000	3,000	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	2,108	6,347	8,822	8,000	8,000	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	1,232	2,699	1,677	8,250	8,250	0	0%
531110	CLEANING SUPPLIES	6	0	0	0	0	0	0%
531130	LAND MAINTENANCE SUPPLIES	85,445	109,550	69,583	360,000	360,000	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	783	907	569	2,500	1,500	-1,000	-40%
531170	EQUIP MAINT SUP-LOW COST ITEM	36,945	7,781	12,485	26,000	26,000	0	0%
531180	VEHICLE MAINTENANCE SUPPLIES	255	0	626	1,000	1,000	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	36,704	33,071	39,231	60,600	65,600	5,000	8%
531210	INVENTORY PURCH-MAT & SUPPLIES	4,584,907	4,459,207	3,586,488	4,350,000	4,250,000	-100,000	-2%
531220	MAINTENANCE SUPPLIES PARTS NOC	60,727	13,934	5,747	65,000	65,000	0	0%
531230	SAFETY GEAR	36,273	32,295	38,495	45,550	54,500	8,950	20%
531240	FUEL INVENTORY PURCHASES	5,004,967	6,479,210	5,723,300	5,674,500	5,592,105	-82,395	-1%
531250	EQUIP OUTSIDE REPAIRS SVCS NOC	1,617,588	1,713,629	1,997,101	1,650,000	1,700,000	50,000	3%
531320	OTHER EQUIPMENT 1000 -4999 99	15,423	0	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	11,492,127	12,867,786	11,492,556	12,262,400	12,142,955	-119,445	-1%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MAINTENANCE & REPAIRS							
532020	LAND LANDSCAPING - MAINT & REP	9,021	3,401	3,149	25,000	25,000	0	0%
532030	PUBLIC ACCESSES-MAINT & REP	190,064	163,091	67,262	60,680	60,680	0	0%
532040	VEHICLES - MAINT & REPAIRS	19,749	0	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	218,834	166,493	70,411	85,680	85,680	0	0%
	COMMUNICATIONS							
540010	LONG DISTANCE	610	506	0	1,000	0	-1,000	-100%
540030	POSTAGE	562	0	236	3,000	3,000	0	0%
	TOTAL COMMUNICATIONS	1,173	506	236	4,000	3,000	-1,000	-25%
	UTILITIES							
541000	ELECTRICITY	19,185	17,344	14,534	20,000	20,000	0	0%
541010	WATER	6,020	6,080	4,679	5,500	7,500	2,000	36%
541020	NATURAL GAS OTHER	3,520	3,630	3,630	5,500	5,000	-500	-9%
	TOTAL UTILITIES	28,725	27,055	22,842	31,000	32,500	1,500	5%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	3,221	165	451	1,000	6,500	5,500	550%
	TOTAL TRAVEL	3,221	165	451	1,000	6,500	5,500	550%
	OTHER OPERATING EXPENDITURES							
544120	SEMINARS CONTINUING EDUCATION	14,985	17,078	15,798	20,000	25,000	5,000	25%
544140	PROFESSIONAL LICENSES & MEMBER	4,005	2,143	3,948	9,000	19,000	10,000	111%
544190	BOND/OTHER DEBT ISSUE COSTS	35,000	0	0	0	0	0	0%
544240	TUITION REIMBURSEMENT	0	0	-847	0	0	0	0%
545010	DEPRECIATION EXPENSE	108,288	108,506	125,147	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	162,278	127,727	144,046	29,000	44,000	15,000	52%
	OTHER NON-OPERATING EXPENDITURES							
554100	LOSS ON DISP-PROP FIXED ASSET	0	31,695	0	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	5,329	-5,329	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	37,025	-5,329	0	0	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	81,382	0	0	0	0	0	0%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	25,141	0	-25,141	-100%
	TOTAL OPERATING TRANSFERS OUT	81,382	0	0	25,141	0	-25,141	-100%
	CAPITAL EXPENDITURES							
580050	TRAFFIC CONTROL EQUIPMENT	0	44,023	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	1,278,361	2,025,804	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	76,020	126,000	176,000	50,000	40%
580150	Major Equipment	35,702	166,564	0	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	1,500	45,975	10,249	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	0	90	0	0	0	0	0%
580250	TRAFFIC ENGINEERING	605,306	568,553	81,660	500,000	0	-500,000	-100%
580270	CONSTRUCTION (CWIP)	37,469	874,959	259,861	0	0	0	0%
580340	PUBLIC ACCESS	0	0	0	6,600,000	0	-6,600,000	-100%
580360	SIGNS SIGNALS & STREETLIGHTS	0	18,643	107,010	0	0	0	0%
580380	STREETS & SIDEWALKS	0	14,513	0	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	3,163,527	9,110,802	11,022,617	1,135,000	0	-1,135,000	-100%
580550	BUSES_LARGE TRUCKS	0	145,816	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	5,121,865	13,015,741	11,557,417	8,361,000	176,000	-8,185,000	-98%
	TOTAL EXPENDITURES	**27,668,911**	**37,621,513**	**39,397,079**	**32,034,142**	**26,240,655**	**-5,793,487**	**-18%**

STREETS AND MAINTENANCE

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Franchise Fees	0	0	0	0	3,000,000	3,000,000	100%
Charges for Services	19,184,886	20,035,883	17,497,213	18,478,000	17,785,000	-693,000	-4%
Licenses and Permits	0	11,500	7,820	0	10,000	10,000	100%
Interest	6,494	35,387	38,998	0	0	0	0%
Rents and Other	69,979	136,072	121,750	0	0	0	0%
Other Sources (Uses)	4,297,918	1,832,255	7,752,332	7,100,000	0	-7,100,000	-100%
TOTAL REVENUES	**23,559,278**	**22,051,097**	**25,418,112**	**25,578,000**	**20,795,000**	**-4,783,000**	**-19%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	14,442,622	15,410,169	15,265,205	16,212,404	15,357,469	-854,935	-5%
Employee Benefits	5,753,759	5,484,658	5,301,685	6,382,574	6,226,534	-156,040	-2%
Contractual Services	0	0	7,875	8,000	8,000	0	0%
Professional Services	14,734	1,602	2,296	4,500	4,500	0	0%
Outside Contracts	6,455,422	6,886,915	11,116,929	5,098,681	7,994,017	2,895,336	57%
Interfund Services	1,944,895	1,945,085	1,857,860	1,328,280	1,328,612	332	0%
Building Leases	203,038	206,510	308,202	245,812	245,812	0	0%
Fuel & Lubricants	609,362	818,496	762,656	743,161	743,200	39	0%
Materials & Supplies	12,169,242	13,201,453	12,113,718	12,868,934	12,944,767	75,833	1%
Maintenance & Repairs	2,204,740	3,553,316	3,326,832	3,917,277	3,512,307	-404,970	-10%
Minor Equipment & Furniture	4,954	1,424	0	0	0	0	0%
Communications	1,173	506	236	4,000	3,000	-1,000	-25%
Utilities	10,964,149	10,550,176	9,887,740	11,214,160	11,215,660	1,500	0%
Travel	13,958	12,332	15,248	24,277	39,500	15,223	63%
Other Operating Expenditures	193,336	165,572	212,238	71,897	87,000	15,103	21%
Interest Expense	393,030	308,244	0	0	0	0	0%
Other Non-Operating Expenditures	3,387,333	3,570,261	-5,329	0	0	0	0%
Grant Match	0	-5,073	0	0	0	0	0%
Operating Transfers Out	81,382	1,054,919	10,519,380	8,426,521	1,818,164	-6,608,357	-78%
Capital Expenditures	5,171,764	13,205,113	11,834,888	8,457,000	176,000	-8,281,000	-98%
TOTAL EXPENDITURES	**64,008,893**	**76,371,676**	**82,527,659**	**75,007,477**	**61,704,542**	**-13,302,935**	**-18%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	FRANCHISE FEES							
420250	EL PASO WATER UTILITIES	0	0	0	0	3,000,000	3,000,000	100%
	TOTAL FRANCHISE FEES	0	0	0	0	3,000,000	3,000,000	100%
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	0	-92	0	0	0	0	0%
405067	REIMBURSED EXPENDITURES	1,449,904	1,505,818	725,657	935,000	885,000	-50,000	-5%
430620	REIMBURSED DAMAGES	7,516	268	0	0	0	0	0%
443500	MOTOR POOL USAGE FEES	42,858	38,165	34,643	48,000	45,000	-3,000	-6%
443510	EQUIPMENT MAINTENANCE CHARGES	12,443,504	12,275,203	10,811,471	11,600,000	11,000,000	-600,000	-5%
443520	FUEL AND LUBRICANTS CHARGES	5,186,719	6,179,302	5,898,100	5,850,000	5,850,000	0	0%
450650	MISC NON-OPERATING REVENUES	52	0	0	5,000	5,000	0	0%
450690	VENDING MACHINE PROCEEDS	54,334	37,218	27,343	40,000	0	-40,000	-100%
	TOTAL CHARGES FOR SERVICES	19,184,886	20,035,883	17,497,213	18,478,000	17,785,000	-693,000	-4%
	LICENSES AND PERMITS							
441240	PAVING CUT PERMITS	0	11,500	7,820	0	10,000	10,000	100%
	TOTAL LICENSES AND PERMITS	0	11,500	7,820	0	10,000	10,000	100%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	6,494	35,387	38,998	0	0	0	0%
	TOTAL INTEREST	6,494	35,387	38,998	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	1,926	0	138	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	325	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	48,015	135,810	121,287	0	0	0	0%
470400	CLAIMS SETTLEMENT	20,038	262	0	0	0	0	0%
	TOTAL RENTS AND OTHER	69,979	136,072	121,750	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	629,273	1,832,255	7,752,332	7,100,000	0	-7,100,000	-100%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	0	0	0%
470530	LOAN PROCEEDS	3,668,645	0	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	4,297,918	1,832,255	7,752,332	7,100,000	0	-7,100,000	-100%
	TOTAL REVENUES	**23,559,278**	**22,051,097**	**25,418,112**	**25,578,000**	**20,795,000**	**-4,783,000**	**-19%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	13,243,165	13,450,726	13,255,987	15,692,055	14,829,120	-862,935	-5%
501001	COMP ABS NPO AND OPEB	236,046	0	452,250	0	0	0	0%
501002	OVERTIME - CIVILIAN	799,587	1,134,113	1,109,431	510,284	516,749	6,465	1%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	101,998	105,717	157,752	0	0	0	0%
501008	INCENTIVE PAY	17,550	25,050	23,400	3,600	11,600	8,000	222%
501010	SHIFT DIFFERENTIAL - CIVILIAN	11,536	9,884	7,742	6,465	0	-6,465	-100%
501011	PART-TIME TEMPORARY	32,740	44,024	24,756	0	0	0	0%
501020	EQUIPMENT ALLOWANCE	0	0	-575	0	0	0	0%
501200	Compensated Absences Expense	0	-9,261	-96,554	0	0	0	0%
501201	Net Pension Expense	0	466,608	-2,293	0	0	0	0%
501202	OPEB Expense	0	183,307	333,309	0	0	0	0%
	TOTAL SALARIES & WAGES	14,442,622	15,410,169	15,265,205	16,212,404	15,357,469	-854,935	-5%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	738,482	768,319	758,741	840,107	795,181	-44,926	-5%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	14,085	14,270	14,370	16,232	15,374	-858	-5%
501104	LIFE INSURANCE	0	0	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	1,792,176	1,908,129	1,836,511	1,830,321	1,941,236	110,915	6%
501114	LIFE INSURANCE - CIVILIAN	37,874	37,113	37,058	43,405	39,739	-3,666	-8%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	19,053	19,549	18,953	19,450	17,769	-1,681	-9%
501120	OTHER EMPLOYEE BENEFITS	2,000	1,875	41	1,875	1,875	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	2,001,363	1,629,751	1,578,719	2,280,575	2,160,018	-120,557	-5%
501129	FICA CITY MATCH - CIVILIAN	837,352	866,434	856,839	1,006,269	953,176	-53,094	-5%
501130	FICA MED- CITY MATCH-CIVILIAN	196,322	203,222	200,454	235,362	222,877	-12,485	-5%
501140	RETIREES HEALTH PLAN	115,053	35,996	0	108,979	79,290	-29,689	-27%
	TOTAL EMPLOYEE BENEFITS	5,753,759	5,484,658	5,301,685	6,382,574	6,226,534	-156,040	-2%
	CONTRACTUAL SERVICES							
520000	PERSONAL SERVICES CONTRACTS	0	0	7,875	0	0	0	0%
520100	CONTRACTUAL SERVICES	0	0	0	8,000	8,000	0	0%
	TOTAL CONTRACTUAL SERVICES	0	0	7,875	8,000	8,000	0	0%
	PROFESSIONAL SERVICES							
521090	ENGINEERING SERVICES	11,970	0	0	0	0	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	2,724	1,602	1,596	2,500	2,500	0	0%
521170	PROMOTIONAL SERVICES	40	0	700	2,000	2,000	0	0%
	TOTAL PROFESSIONAL SERVICES	14,734	1,602	2,296	4,500	4,500	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	0	44,182	46,391	55,000	95,000	40,000	73%
522040	ENVIRONMENTAL CONTRACTS	877,716	1,257,259	680,327	916,561	1,038,000	121,439	13%
522050	LEGAL NOTICES CONTRACTS	2,649	1,672	366	0	0	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	720,372	793,436	814,439	822,000	967,978	145,978	18%
522120	SECURITY CONTRACTS	157,949	186,361	268,210	266,000	326,546	60,546	23%
522150	OUTSIDE CONTRACTS - NOC	931,097	258,770	242,691	234,020	229,020	-5,000	-2%
522200	PEST CONTROL CONTRACTS	32,478	33,048	35,288	40,000	40,000	0	0%
522210	GROUNDKEEPING HORTI CONTRACTS	1,169,194	1,582,138	1,733,993	788,029	788,029	0	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	14,490	16,689	15,236	10,000	15,000	5,000	50%
522260	BLDGS FACILITIES MAINT CONTRAC	1,011,533	937,471	1,044,087	981,672	1,078,816	97,144	10%
522270	PUBLIC ACCESSES MAINT CONTRACT	1,535,768	1,775,890	6,231,376	985,399	3,415,628	2,430,229	247%
522290	OFFICE EQUIP MAINT CONTRACTS	2,176	0	4,528	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	6,455,422	6,886,915	11,116,929	5,098,681	7,994,017	2,895,336	57%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	1,940,960	1,943,647	1,856,579	1,325,780	1,326,112	332	0%
523020	PRINT SHOP ALLOC-INTERFUND SVC	2,546	1,328	671	2,500	2,500	0	0%
523040	MAIL ROOM CHARGES	1,389	110	610	0	0	0	0%
	TOTAL INTERFUND SERVICES	1,944,895	1,945,085	1,857,860	1,328,280	1,328,612	332	0%
	BUILDING LEASES							
524040	OFFICE EQUIPMENT-LEASES	11,604	11,999	10,574	12,360	12,360	0	0%
524060	PARKING LOTS-LEASES	67,291	69,310	71,389	73,530	73,530	0	0%
524110	LEASES NOC	60,156	59,678	165,000	90,000	90,000	0	0%
524120	LAND - LEASES	63,988	65,524	61,239	69,921	69,921	0	0%
	TOTAL BUILDING LEASES	203,038	206,510	308,202	245,812	245,812	0	0%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	606,177	818,496	762,656	723,161	723,200	39	0%
530070	PROPANE	3,185	0	0	20,000	20,000	0	0%
	TOTAL FUEL & LUBRICANTS	609,362	818,496	762,656	743,161	743,200	39	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	36,191	43,465	30,451	29,750	29,750	0	0%
531010	EQUIPMENT PURCHASE UNDER 500	12,093	12,294	4,578	8,000	8,000	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	4,030	8,528	11,224	10,500	10,500	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	21,252	56,298	48,438	48,250	48,250	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	2,318	917	0	0	0	0	0%
531080	TRAINING MATERIALS	357	1,760	997	1,000	1,000	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531110	CLEANING SUPPLIES	48,644	53,927	39,195	25,000	25,000	0	0%
531120	CLINICAL MEDICAL SUPPLIES	5,147	5,126	1,963	6,400	6,400	0	0%
531130	LAND MAINTENANCE SUPPLIES	93,178	109,550	69,583	360,000	360,000	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	23,146	0	54,781	20,000	20,000	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	7,471	7,852	5,683	7,094	6,100	-994	-14%
531170	EQUIP MAINT SUP-LOW COST ITEM	75,130	37,777	41,883	56,000	56,000	0	0%
531180	VEHICLE MAINTENANCE SUPPLIES	14,456	7,993	6,451	16,000	16,000	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	116,852	121,693	131,199	157,640	162,640	5,000	3%
531210	INVENTORY PURCH-MAT & SUPPLIES	4,584,907	4,459,207	3,586,488	4,350,000	4,250,000	-100,000	-2%
531220	MAINTENANCE SUPPLIES PARTS NOC	366,391	-20,303	240,613	333,000	528,272	195,272	59%
531230	SAFETY GEAR	118,129	102,524	119,790	115,800	124,750	8,950	8%
531240	FUEL INVENTORY PURCHASES	5,004,967	6,479,215	5,723,300	5,674,500	5,592,105	-82,395	-1%
531250	EQUIP OUTSIDE REPAIRS SVCS NOC	1,617,588	1,713,629	1,997,101	1,650,000	1,700,000	50,000	3%
531260	CHEMICAL SUPPLIES	1,571	0	0	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	15,423	0	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	12,169,242	13,201,453	12,113,718	12,868,934	12,944,767	75,833	1%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	806,198	1,307,375	1,092,261	1,023,360	1,023,360	0	0%
532020	LAND LANDSCAPING - MAINT & REP	9,171	3,661	5,015	25,000	25,000	0	0%
532030	PUBLIC ACCESSES-MAINT & REP	1,362,991	2,242,279	2,229,557	2,868,917	2,463,947	-404,970	-14%
532040	VEHICLES - MAINT & REPAIRS	19,749	0	0	0	0	0	0%
532060	OFFICE EQUIPMENT-MAINT & REP	6,632	0	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	2,204,740	3,553,316	3,326,832	3,917,277	3,512,307	-404,970	-10%
	MINOR EQUIPMENT & FURNITURE							
533040	FURNITURE & EQUIP LESS 500	4,954	1,424	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	4,954	1,424	0	0	0	0	0%
	COMMUNICATIONS							
540010	LONG DISTANCE	610	506	0	1,000	0	-1,000	-100%
540030	POSTAGE	562	0	236	3,000	3,000	0	0%
	TOTAL COMMUNICATIONS	1,173	506	236	4,000	3,000	-1,000	-25%
	UTILITIES							
541000	ELECTRICITY	8,601,656	8,044,760	7,225,846	8,531,010	8,331,010	-200,000	-2%
541010	WATER	1,710,863	1,853,888	1,965,549	1,977,650	2,179,650	202,000	10%
541020	NATURAL GAS OTHER	651,630	651,527	696,345	705,500	705,000	-500	0%
	TOTAL UTILITIES	10,964,149	10,550,176	9,887,740	11,214,160	11,215,660	1,500	0%

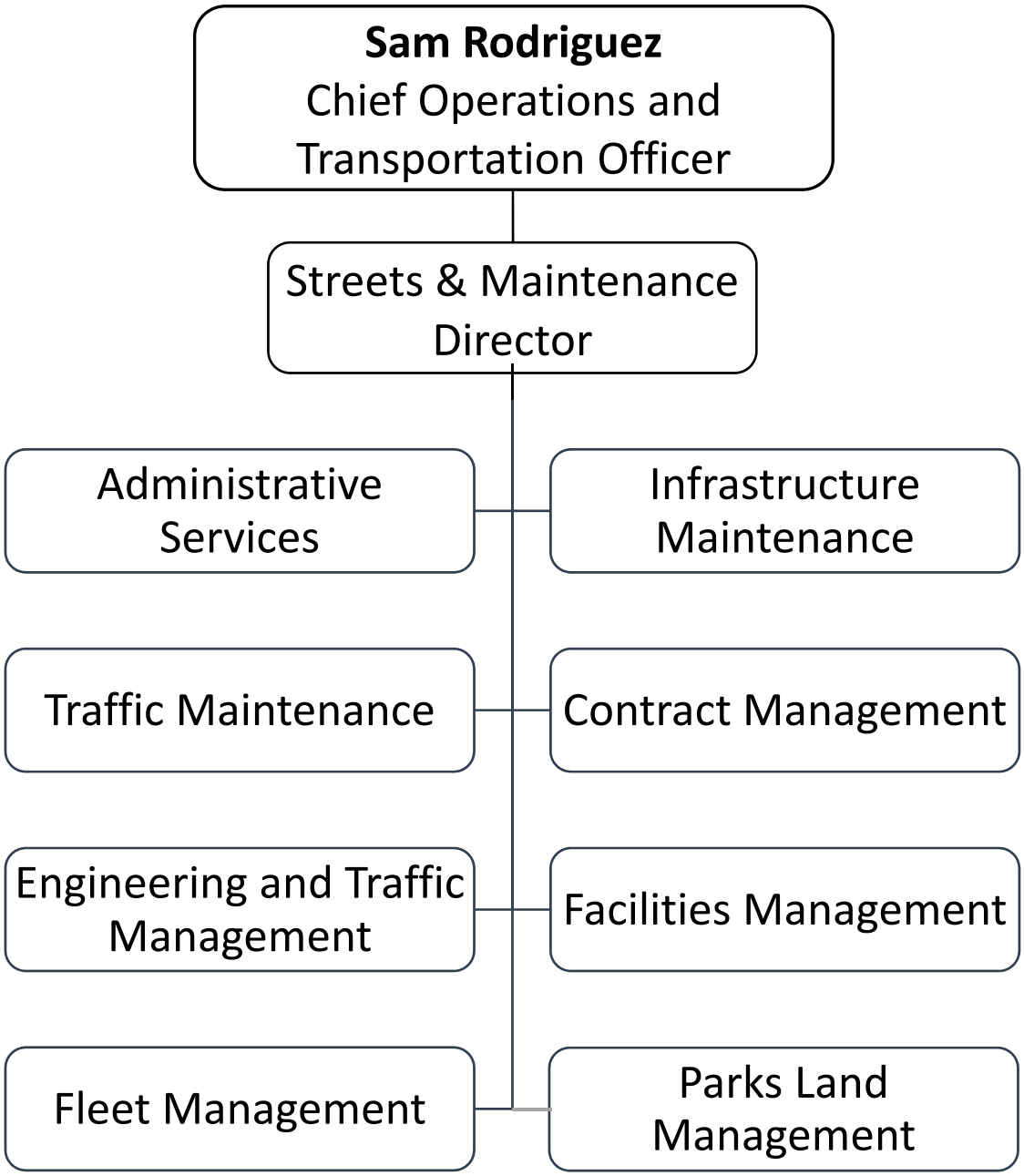
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	13,958	12,332	15,248	24,277	39,500	15,223	63%
	TOTAL TRAVEL	13,958	12,332	15,248	24,277	39,500	15,223	63%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	11,435	6,819	19,722	11,850	11,900	50	0%
544120	SEMINARS CONTINUING EDUCATION	29,334	43,396	45,936	40,751	45,800	5,049	12%
544140	PROFESSIONAL LICENSES & MEMBER	9,279	6,851	22,280	19,296	29,300	10,004	52%
544190	BOND/OTHER DEBT ISSUE COSTS	35,000	0	0	0	0	0	0%
544240	TUITION REIMBURSEMENT	0	0	-847	0	0	0	0%
545010	DEPRECIATION EXPENSE	108,288	108,506	125,147	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	193,336	165,572	212,238	71,897	87,000	15,103	21%
	INTEREST EXPENSE							
553000	INTEREST EXPENSE	393,030	308,244	0	0	0	0	0%
	TOTAL INTEREST EXPENSE	393,030	308,244	0	0	0	0	0%
	OTHER NON-OPERATING EXPENDITURES							
554090	DAMAGES SETTLEMENTS EXPENSE	0	2,250	0	0	0	0	0%
554100	LOSS ON DISP-PROP FIXED ASSET	0	31,695	0	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	3,387,333	3,530,986	0	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	5,329	-5,329	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	3,387,333	3,570,261	-5,329	0	0	0	0%
	GRANT MATCH							
560000	CITY GRANT MATCH	0	-5,073	0	0	0	0	0%
	TOTAL GRANT MATCH	0	-5,073	0	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	81,382	1,054,919	10,519,380	8,401,380	1,818,164	-6,583,216	-78%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	25,141	0	-25,141	-100%
	TOTAL OPERATING TRANSFERS OUT	81,382	1,054,919	10,519,380	8,426,521	1,818,164	-6,608,357	-78%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	CAPITAL EXPENDITURES							
580050	TRAFFIC CONTROL EQUIPMENT	0	44,023	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	1,278,361	2,171,292	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	0	122,270	126,000	176,000	50,000	40%
580150	Major Equipment	85,601	210,448	0	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	1,500	45,975	10,249	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	0	90	0	0	0	0	0%
580250	TRAFFIC ENGINEERING	605,306	568,553	81,660	500,000	0	-500,000	-100%
580270	CONSTRUCTION (CWIP)	37,469	874,959	259,861	0	0	0	0%
580290	HEAVY EQUIPMENT	0	0	231,221	0	0	0	0%
580340	PUBLIC ACCESS	0	0	0	6,600,000	0	-6,600,000	-100%
580360	SIGNS SIGNALS & STREETLIGHTS	0	18,643	107,010	0	0	0	0%
580380	STREETS & SIDEWALKS	0	14,513	0	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	3,163,527	9,110,802	11,022,617	1,231,000	0	-1,231,000	-100%
580550	BUSES_LARGE TRUCKS	0	145,816	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	5,171,764	13,205,113	11,834,888	8,457,000	176,000	-8,281,000	-98%
	TOTAL EXPENDITURES	**64,008,893**	**76,371,676**	**82,527,659**	**75,007,477**	**61,704,542**	**-13,302,935**	**-18%**

Streets & Maintenance
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	289.60	290.20	0.60
Non-General Fund	212.40	217.80	5.40
Total Authorized	**502.00**	**508.00**	**6.00**

Streets and Maintenance Department
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accounting/Payroll Clerk	4.00	4.00	3.00
Accounting/Payroll Specialist	3.00	2.00	3.00
Administrative Assistant	1.00	1.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Bicycle Program Coordinator	1.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
City Facilities Manager	0.00	0.00	1.00
City Traffic Engineer	0.00	1.00	1.00
Civil Engineering Associate	2.00	2.00	2.00
Computer Aided Design Drafting Technician	1.00	1.00	1.00
Construction Superintendent	1.00	1.00	1.00
CRF General Services Worker	0.00	0.00	4.00
CRF Materials Specialist	0.00	0.00	2.00
Custodial Services Supervisor	1.00	1.00	1.00
Database Analyst	1.00	1.00	1.00
Departmental Data Management Specialist	0.00	1.00	2.00
Departmental Human Resources Manager	1.00	1.00	1.00
Deputy Dir of Streets & Maintenance	1.00	1.00	1.00
Electrical Engineering Associate	1.00	1.00	1.00
Electrician	9.00	11.00	10.00
Electrician Supervisor	0.00	0.00	1.00
Electronics Lead Technican	4.00	4.00	4.00
Electronics Technician	9.00	9.00	9.00
Engineering Aide	2.00	2.00	2.00
Engineering Associate	5.00	5.00	2.00
Engineering Division Manager	2.00	1.00	1.00
Engineering Lead Technician	3.00	3.00	3.00
Engineering Senior Technician	5.00	6.00	6.00
Engineering Technician	11.00	14.00	14.00
Equipment Operator	33.00	33.00	33.00
Facilities Maintenance Chief	1.00	1.00	1.00
Facilities Maintenance Lead Worker	5.00	5.00	5.00
Facilities Maintenance Superintendent	1.00	1.00	0.00
Facilities Maintenance Supervisor	6.00	6.00	6.00
Facilities Maintenance Worker	15.00	15.00	15.00
Fleet & Building Maintenance Superintendent	1.00	1.00	1.00
Fleet Maintenance Lead Technician	11.00	11.00	12.00
Fleet Maintenance Manager	1.00	1.00	1.00
Fleet Maintenance Supervisor	8.00	8.00	8.00
Fleet Maintenance Technician	35.00	35.00	24.00
Fleet Services Worker	13.00	12.00	12.00
Fleet Services Coordinator	1.00	1.00	1.00
General Services Lead Worker	25.00	33.00	34.00
General Services Supervisor	3.00	3.00	4.00

Streets and Maintenance Department
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
General Services Worker	66.00	102.00	102.00
Geographic Information Systems Technician	3.00	3.00	3.00
Graffiti Abatement Program Coordinator	1.00	1.00	1.00
Groundskeeper	3.00	6.00	5.00
Heavy Equipment Operator	7.00	7.00	7.00
Heavy Vehicle Maintenance Technician	0.00	0.00	9.00
Human Resources Analyst	1.00	1.00	1.00
Human Resources Specialist	1.00	2.00	2.00
Lead Maintenance Mechanic	4.00	4.00	4.00
Lead Planner	1.00	1.00	1.00
Lead Public Affairs Coordinator	1.00	1.00	1.00
Locksmith	1.00	1.00	1.00
Maintenance Mechanic	7.00	7.00	7.00
Maintenance Service Ticket Writer	7.00	7.00	7.00
Materials Specialist	8.00	8.00	9.00
Materials Supervisor	1.00	1.00	1.00
Motorcycle Mechanic Technician	2.00	2.00	2.00
Office Assistant	1.00	1.00	1.00
Operations Assistant	6.00	6.00	6.00
Operations Supervisor	5.00	5.00	5.00
Plumber	2.00	2.00	2.00
Resurfacing Inspector	6.00	6.00	6.00
Roofer	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00
Senior Office Assistant	9.00	10.00	9.00
Stores Clerk	1.00	2.00	2.00
Street & Maintenance Director	1.00	1.00	1.00
Trades Helper	20.00	20.00	20.00
Traffic Control Installation Supervisor	3.00	3.00	3.00
Traffic Control Planner	0.00	0.00	1.00
Traffic Control Specialist	2.00	4.00	4.00
Traffic Engineer	1.00	2.00	2.00
Traffic Engineering Associate	1.00	1.00	4.00
Traffic Signal Division Supervisor	1.00	1.00	1.00
Traffic Signal Maintenance Supervisor	3.00	3.00	3.00
Traffic Signs & Markings Division Supervisor	1.00	1.00	1.00
Traffic Signs & Markings Technician	7.00	7.00	7.00
Traffic Signs & Markings Worker	6.00	6.00	6.00
Transportation Manager	3.00	3.00	3.00
Truck Driver	12.00	18.00	16.00
Welder	2.00	2.00	2.00
Grand Total	**438.00**	**502.00**	**508.00**

Mass Transit - Sun Metro

Mission Statement

The Mission of Sun Metro is to provide a first-class public transportation service to all El Pasoans and visitors so they can experience safe, reliable, professional, courteous customer service and economic opportunity.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	25,947,536	28,643,122	30,483,543	22,531,102	19,881,592	(2,649,510)	-12%
Employee Benefits	10,791,190	6,598,204	6,409,781	10,731,008	10,321,039	(409,970)	-4%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	155,327	215,504	329,264	352,000	397,000	45,000	13%
Outside Contracts	13,450,816	14,210,860	16,925,128	15,512,253	18,028,681	2,516,428	16%
Interfund Services	1,231	511	2,668	5,000	4,500	(500)	-10%
Building Leases	808,820	776,490	773,642	366,300	823,900	457,600	125%
Fuel & Lubricants	2,447,703	2,453,612	1,595,957	2,553,000	2,469,000	(84,000)	-3%
Materials & Supplies	4,374,260	3,890,311	3,494,722	5,502,763	4,430,300	(1,072,463)	-19%
Maintenance & Repairs	376,229	463,129	289,528	130,000	399,000	269,000	207%
Minor Equipment & Furniture	103,029	276,355	334,623	117,000	113,000	(4,000)	-3%
Communications	117,204	138,391	149,829	211,750	224,290	12,540	6%
Utilities	1,435,385	1,405,858	1,534,370	1,618,000	1,712,000	94,000	6%
Travel	39,265	38,527	41,918	37,000	81,000	44,000	119%
Other Operating Expenditures	20,153,727	22,064,716	26,305,387	5,013,475	5,112,475	99,000	2%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	649,223	2,520,394	2,009,859	3,951,830	3,621,871	(329,959)	-8%
Grant Match	(424,289)	(2,987)	-	2,998,510	3,193,583	195,073	7%
Operating Transfers Out	-	-	1,610,809	-	-	-	0%
Capital Expenditures	14,288,011	16,098,694	5,917,165	474,160	125,000	(349,160)	-74%
Total Expenditures	***94,714,668***	***99,791,692***	***98,208,193***	***72,105,151***	***70,938,230***	***(1,166,921)***	***-2%***

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	-	-	16,033	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	94,714,668	99,791,692	98,192,160	72,105,151	70,938,230	(1,166,921)	-2%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***94,714,668***	***99,791,692***	***98,208,193***	***72,105,151***	***70,938,230***	***(1,166,921)***	***-2%***

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	-	-	-	-	-	-	
Non-General Fund	643.75	645.75	718.25	712.00	677.75	(34.25)	
Total Authorized	***643.75***	***645.75***	***718.25***	***712.00***	***677.75***	***(34.25)***	

SUN METRO

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
TOTAL REVENUES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	0	0	3,652	0	0	0	0	0%
Employee Benefits	0	0	1,252	0	0	0	0	0%
Materials & Supplies	0	0	11,129	0	0	0	0	0%
TOTAL EXPENDITURES	**0**	**0**	**16,033**	**0**	**0**	**0**	**0**	**0%**
REVENUE BY ACCOUNT								
TOTAL REVENUES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0%**
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	0	0	1,166	0	0	0	0	0%
501002 OVERTIME - CIVILIAN	0	0	2,486	0	0	0	0	0%
TOTAL SALARIES & WAGES	0	0	3,652	0	0	0	0	0%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	0	0	486	0	0	0	0	0%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	0	0	4	0	0	0	0	0%
501108 POS CITY - EMPLOYER CONTRIB	0	0	472	0	0	0	0	0%
501114 LIFE INSURANCE - CIVILIAN	0	0	10	0	0	0	0	0%
501129 FICA CITY MATCH - CIVILIAN	0	0	226	0	0	0	0	0%
501130 FICA MED- CITY MATCH-CIVILIAN	0	0	53	0	0	0	0	0%
TOTAL EMPLOYEE BENEFITS	0	0	1,252	0	0	0	0	0%
MATERIALS & SUPPLIES								
531180 VEHICLE MAINTENANCE SUPPLIES	0	0	11,129	0	0	0	0	0%
TOTAL MATERIALS & SUPPLIES	0	0	11,129	0	0	0	0	0%
TOTAL EXPENDITURES	**0**	**0**	**16,033**	**0**	**0**	**0**	**0**	**0%**

SUN METRO

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Sales Taxes	42,098,342	44,096,840	46,459,738	46,192,500	40,588,397	-5,604,103	-12%
Franchise Fees	61,028	68,977	69,232	70,000	70,000	0	0%
Charges for Services	2,650,601	5,645,616	-532,394	755,000	465,000	-290,000	-38%
Intergovernmental Revenues	26,789,546	29,264,090	23,057,628	15,777,651	22,389,833	6,612,182	42%
Rents and Other	102,818	143,873	56,063	50,000	60,000	10,000	20%
Other Sources (Uses)	263,432	24,465,998	85,557,496	0	0	0	0%
Enterprise Revenues	8,265,912	8,666,215	8,390,960	9,260,000	7,365,000	-1,895,000	-20%
TOTAL REVENUES	**80,231,678**	**112,351,610**	**163,058,723**	**72,105,151**	**70,938,230**	**-1,166,921**	**-2%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	25,947,536	28,643,122	30,479,890	22,531,102	19,881,592	-2,649,510	-12%
Employee Benefits	10,791,190	6,598,204	6,408,529	10,731,008	10,321,039	-409,970	-4%
Professional Services	155,327	215,504	329,264	352,000	397,000	45,000	13%
Outside Contracts	13,450,816	14,210,860	16,925,128	15,512,253	18,028,681	2,516,428	16%
Interfund Services	1,231	511	2,668	5,000	4,500	-500	-10%
Building Leases	808,820	776,490	773,642	366,300	823,900	457,600	125%
Fuel & Lubricants	2,447,703	2,453,612	1,595,957	2,553,000	2,469,000	-84,000	-3%
Materials & Supplies	4,374,260	3,890,311	3,483,593	5,502,763	4,430,300	-1,072,463	-19%
Maintenance & Repairs	376,229	463,129	289,528	130,000	399,000	269,000	207%
Minor Equipment & Furniture	103,029	276,355	334,623	117,000	113,000	-4,000	-3%
Communications	117,204	138,391	149,829	211,750	224,290	12,540	6%
Utilities	1,435,385	1,405,858	1,534,370	1,618,000	1,712,000	94,000	6%
Travel	39,265	38,527	41,918	37,000	81,000	44,000	119%
Other Operating Expenditures	20,153,727	22,064,716	26,305,387	5,013,475	5,112,475	99,000	2%
Other Non-Operating Expenditures	649,223	2,520,394	2,009,859	3,951,830	3,621,871	-329,959	-8%
Grant Match	-424,289	-2,987	0	2,998,510	3,193,583	195,073	7%
Operating Transfers Out	0	0	1,610,809	0	0	0	0%
Capital Expenditures	14,288,011	16,098,694	5,917,165	474,160	125,000	-349,160	-74%
TOTAL EXPENDITURES	**94,714,668**	**99,791,692**	**98,192,160**	**72,105,151**	**70,938,230**	**-1,166,921**	**-2%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	SALES TAXES							
411000	SALES TAX	42,098,342	44,096,840	46,459,738	46,192,500	40,588,397	-5,604,103	-12%
	TOTAL SALES TAXES	42,098,342	44,096,840	46,459,738	46,192,500	40,588,397	-5,604,103	-12%
	FRANCHISE FEES							
420000	OTHER FRANCHISE FEES	61,028	68,977	69,232	70,000	70,000	0	0%
	TOTAL FRANCHISE FEES	61,028	68,977	69,232	70,000	70,000	0	0%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	2,384,198	4,285,661	-1,309,479	0	0	0	0%
430620	REIMBURSED DAMAGES	20,152	182,549	122,879	60,000	25,000	-35,000	-58%
440050	PARKING FEE REVENUE	246,315	693,101	672,946	650,000	400,000	-250,000	-38%
450650	MISC NON-OPERATING REVENUES	-63	484,306	-18,740	15,000	10,000	-5,000	-33%
450690	VENDING MACHINE PROCEEDS	0	0	0	30,000	30,000	0	0%
	TOTAL CHARGES FOR SERVICES	2,650,601	5,645,616	-532,394	755,000	465,000	-290,000	-38%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	27,218,558	29,264,720	23,057,628	15,777,651	22,389,833	6,612,182	42%
460030	CITY MATCH OF GRANT PROCEEDS	-429,012	-630	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	26,789,546	29,264,090	23,057,628	15,777,651	22,389,833	6,612,182	42%
	RENTS AND OTHER							
450200	FACILITY RENTALS REVENUE	81,884	139,252	53,859	50,000	60,000	10,000	20%
470290	PROCEEDS-SALE OF USED EQUIP	20,934	4,621	2,205	0	0	0	0%
	TOTAL RENTS AND OTHER	102,818	143,873	56,063	50,000	60,000	10,000	20%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	0	1,610,809	0	0	0	0%
470240	BAB TAX CREDIT	228,925	226,884	175,093	0	0	0	0%
470700	CAPITAL CONTRIBUTIONS	34,507	24,239,115	83,771,595	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	263,432	24,465,998	85,557,496	0	0	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	ENTERPRISE REVENUES							
430500	FARE BOX REVENUE	6,241,794	5,895,140	5,438,995	6,715,000	4,800,000	-1,915,000	-29%
430510	TICKET SALES	1,186,125	1,320,203	1,465,562	1,350,000	1,000,000	-350,000	-26%
430520	TOKEN SALES	67,588	47,290	47,492	50,000	50,000	0	0%
430525	STREET CAR FARE BOX	0	0	48,451	100,000	100,000	0	0%
430530	LIFT BUS REVENUE - TICKETS	307,432	326,659	338,469	310,000	350,000	40,000	13%
430540	SENIOR CITIZEN BUS PASS	135,593	131,500	136,855	135,000	135,000	0	0%
430570	LIFT BUS REVENUE - FARE BOX	319,964	354,973	315,487	450,000	400,000	-50,000	-11%
430590	NON-TRANSPORTATION REVENUE	236,289	180,945	17,408	25,000	15,000	-10,000	-40%
430600	UNION DEPOT OFFICE LEASE REVEN	270,035	332,957	396,677	50,000	440,000	390,000	780%
430660	FTA SUBSIDY	-557,117	0	0	0	0	0	0%
430670	FARE BOX COUNTY SERVICE	39,366	35,656	131,357	35,000	35,000	0	0%
430680	FARE BOX CITY OF SUNLAND PARK	18,844	40,893	54,206	40,000	40,000	0	0%
	TOTAL ENTERPRISE REVENUES	8,265,912	8,666,215	8,390,960	9,260,000	7,365,000	-1,895,000	-20%
	TOTAL REVENUES	**80,231,678**	**112,351,610**	**163,058,723**	**72,105,151**	**70,938,230**	**-1,166,921**	**-2%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	19,445,988	19,326,950	19,838,531	19,173,964	18,104,978	-1,068,987	-6%
501001	COMP ABS NPO AND OPEB	1,175,297	0	3,644,522	0	0	0	0%
501002	OVERTIME - CIVILIAN	4,825,699	4,238,912	5,086,734	3,115,000	1,500,000	-1,615,000	-52%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	142,269	187,557	133,622	0	0	0	0%
501008	INCENTIVE PAY	75,856	139,532	134,496	58,000	90,089	32,089	55%
501010	SHIFT DIFFERENTIAL - CIVILIAN	129,003	124,667	115,986	65,800	65,800	0	0%
501011	PART-TIME TEMPORARY	153,411	42,113	0	118,338	120,726	2,388	2%
501015	LONGEVITY - UNIFORM	13	0	0	0	0	0	0%
501200	Compensated Absences Expense	0	-211,293	29,592	0	0	0	0%
501201	Net Pension Expense	0	3,760,229	-18,465	0	0	0	0%
501202	OPEB Expense	0	1,034,455	1,514,874	0	0	0	0%
	TOTAL SALARIES & WAGES	25,947,536	28,643,122	30,479,890	22,531,102	19,881,592	-2,649,510	-12%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	2,140,218	2,102,208	2,229,239	2,457,459	1,827,914	-629,545	-26%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	23,583	23,821	24,602	23,220	23,288	68	0%
501104	LIFE INSURANCE	0	5	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	2,945,391	2,855,200	2,375,987	2,659,851	2,863,191	203,340	8%
501114	LIFE INSURANCE - CIVILIAN	55,936	48,845	49,132	63,324	61,287	-2,036	-3%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	31,630	31,122	31,426	28,650	31,138	2,488	9%
501120	OTHER EMPLOYEE BENEFITS	2,000	1,875	5,544	1,875	0	-1,875	-100%
501124	CITY PENSION PLAN CONTRIBUTION	3,424,111	-158,916	-141,764	3,262,462	3,272,023	9,561	0%
501129	FICA CITY MATCH - CIVILIAN	1,441,933	1,405,550	1,486,402	1,439,664	1,443,882	4,218	0%
501130	FICA MED- CITY MATCH-CIVILIAN	337,226	329,039	347,962	336,695	337,682	988	0%
501140	RETIREES HEALTH PLAN	389,163	-41,045	0	457,810	460,633	2,823	1%
501150	HSA CONTRIBUTIONS	0	500	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	10,791,190	6,598,204	6,408,529	10,731,008	10,321,039	-409,970	-4%
	PROFESSIONAL SERVICES							
521010	ACOUNTING/AUDIT SERVICES	68,327	73,680	63,659	75,000	150,000	75,000	100%
521100	EXTERNAL LEGAL COUNSEL SERVICE	33,489	0	0	55,000	30,000	-25,000	-45%
521120	HEALTH CARE PROVIDERS SERVICES	42,768	55,096	50,789	105,000	85,000	-20,000	-19%
521130	INTERPRETER SERVICES	563	0	720	2,000	2,000	0	0%
521170	PROMOTIONAL SERVICES	10,179	86,728	214,096	115,000	130,000	15,000	13%
	TOTAL PROFESSIONAL SERVICES	155,327	215,504	329,264	352,000	397,000	45,000	13%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	642,359	476,228	526,098	632,000	660,510	28,510	5%
522040	ENVIRONMENTAL CONTRACTS	33,531	43,879	19,663	15,000	92,000	77,000	513%
522060	MAINT SVCS CONTRACT-JANITORIAL	644,300	407,669	436,277	100,441	500,000	399,559	398%
522070	MANAGEMENT SERVICES CONTRACTS	8,731,247	10,075,752	11,402,166	11,891,489	11,067,364	-824,124	-7%
522090	PRINTING SERVICES CONTRACTS	95,223	132,999	104,486	159,000	162,500	3,500	2%
522120	SECURITY CONTRACTS	1,292,981	1,317,547	1,317,917	1,575,221	1,934,957	359,736	23%
522130	TEMP EMPLOYEE SVCS CONTRACTS	7,296	2,141	17,776	0	0	0	0%
522140	TRAINING INSTRUCTION CONTRACTS	152	0	0	10,000	20,000	10,000	100%
522150	OUTSIDE CONTRACTS - NOC	955,261	1,178,792	2,103,509	220,000	1,316,000	1,096,000	498%
522170	INTERLOCAL AGREEMENTS	120	0	0	0	0	0	0%
522200	PEST CONTROL CONTRACTS	9,292	4,983	1,850	1,500	12,000	10,500	700%
522205	MAINTENANCE CONTRACTS	0	0	77,873	600,000	600,000	0	0%
522210	GROUNDKEEPING HORTI CONTRACTS	20,210	1,645	22,028	0	20,000	20,000	100%
522220	LINEN AND INDUSTRIAL CONTRACTS	29,099	35,314	59,020	54,000	63,000	9,000	17%
522260	BLDGS FACILITIES MAINT CONTRAC	192,147	126,123	150,373	5,000	155,000	150,000	3000%
522270	PUBLIC ACCESSES MAINT CONTRACT	71,660	16,943	91,387	85,000	145,000	60,000	71%
522280	VEH HEAVY EQUIP OFF RD MAINT C	314,415	201,024	374,296	0	1,090,350	1,090,350	100%
522290	OFFICE EQUIP MAINT CONTRACTS	21,230	9,847	0	25,000	20,000	-5,000	-20%
522310	BUS SHELTER CLEANING	390,291	179,976	220,409	138,603	170,000	31,397	23%
	TOTAL OUTSIDE CONTRACTS	13,450,816	14,210,860	16,925,128	15,512,253	18,028,681	2,516,428	16%
	INTERFUND SERVICES							
523020	PRINT SHOP ALLOC-INTERFUND SVC	361	0	0	4,500	3,500	-1,000	-22%
523040	MAIL ROOM CHARGES	870	511	2,668	500	1,000	500	100%
	TOTAL INTERFUND SERVICES	1,231	511	2,668	5,000	4,500	-500	-10%
	BUILDING LEASES							
524010	BUS STOPS-LEASES	15,484	12,000	0	0	0	0	0%
524060	PARKING LOTS-LEASES	129,300	129,300	129,300	129,300	129,300	0	0%
524070	TIRES-LEASES	434,578	409,257	413,148	0	460,000	460,000	100%
524120	LAND - LEASES	198,398	198,460	198,524	199,500	199,600	100	0%
524130	COPIER CONTRACT SERVICES	31,060	27,473	32,669	37,500	35,000	-2,500	-7%
	TOTAL BUILDING LEASES	808,820	776,490	773,642	366,300	823,900	457,600	125%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	106,679	71,465	61,919	60,000	55,000	-5,000	-8%
530020	COMPRESSED NATURAL GAS	27,585	12,402	-2,795	0	35,000	35,000	100%
530040	LUBRICANTS ANTIFREEZE	244,936	218,821	143,103	400,000	300,000	-100,000	-25%
530050	DIESEL	5,288	14,147	16,376	35,000	30,000	-5,000	-14%
530060	DIESEL (OFFSITE)	13,291	0	0	0	0	0	0%
530080	LIQUIFIED NATURAL GAS	2,049,924	2,136,778	1,377,353	2,058,000	2,049,000	-9,000	0%
	TOTAL FUEL & LUBRICANTS	2,447,703	2,453,612	1,595,957	2,553,000	2,469,000	-84,000	-3%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	37,940	43,306	36,435	52,700	56,700	4,000	8%
531010	EQUIPMENT PURCHASE UNDER 500	6,673	22,436	29,204	35,000	47,500	12,500	36%
531020	PROMOTIONAL SUPPLIES	9	0	0	0	0	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	3,290	1,748	1,234	4,500	3,500	-1,000	-22%
531040	SUPPLIES COMPUTER EQUIPMENT	10,874	10,018	6,965	15,500	12,000	-3,500	-23%
531050	DESKTOP SOFTWARE SUPPLIES	89,692	29,663	32,825	0	2,000	2,000	100%
531080	TRAINING MATERIALS	920	5,899	116,273	5,000	10,000	5,000	100%
531110	CLEANING SUPPLIES	92,562	89,643	117,468	70,000	125,000	55,000	79%
531120	CLINICAL MEDICAL SUPPLIES	1,035	1,938	787	5,000	8,000	3,000	60%
531140	BUILDING MAINTENANCE SUPPLIES	0	0	6,582	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	8,823	1,352	1,472	7,500	9,500	2,000	27%
531170	EQUIP MAINT SUP-LOW COST ITEM	6,580	9,527	4,088	5,000	20,000	15,000	300%
531180	VEHICLE MAINTENANCE SUPPLIES	3,726,668	3,225,547	2,926,992	5,022,463	3,750,000	-1,272,463	-25%
531200	UNIFORMS AND APPAREL SUPPLIES	87,972	77,002	66,028	111,600	110,600	-1,000	-1%
531220	MAINTENANCE SUPPLIES PARTS NOC	217,850	286,762	42,629	35,000	150,000	115,000	329%
531230	SAFETY GEAR	14,812	16,492	18,616	43,500	43,500	0	0%
531260	CHEMICAL SUPPLIES	56,026	67,207	75,996	90,000	82,000	-8,000	-9%
531300	FURNITURE 1000 - 4999 99	12,535	1,773	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	4,374,260	3,890,311	3,483,593	5,502,763	4,430,300	-1,072,463	-19%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	298,103	300,015	217,546	110,000	270,000	160,000	145%
532008	EQUIPMENT MAINTENANCE	6,650	0	0	0	0	0	0%
532010	FUELING FACILITY - MAINT & REP	55,083	11,675	50,422	0	100,000	100,000	100%
532020	LAND LANDSCAPING - MAINT & REP	4,046	0	0	0	0	0	0%
532080	PUBLIC SAFETY EQUIP-MAINT REP	12,346	151,439	21,560	20,000	29,000	9,000	45%
	TOTAL MAINTENANCE & REPAIRS	376,229	463,129	289,528	130,000	399,000	269,000	207%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	59,668	48,943	50,207	40,000	30,000	-10,000	-25%
533005	MINOR EQUIPMENT	0	20,003	33,873	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	0	68,273	0	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	36,779	133,297	248,697	61,000	67,000	6,000	10%
533030	OTHER EQUIPMENT 500-4 999 99	6,582	2,940	0	10,000	10,000	0	0%
533040	FURNITURE & EQUIP LESS 500	0	1,949	1,847	6,000	6,000	0	0%
533050	ARTWORK	0	950	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	103,029	276,355	334,623	117,000	113,000	-4,000	-3%
	COMMUNICATIONS							
540000	PHONE & INTERNET	41,815	75,417	85,661	90,000	95,000	5,000	6%
540010	LONG DISTANCE	0	14	0	2,000	2,000	0	0%
540020	WIRELESS COMMUNICATION SERVICE	59,548	51,883	58,035	90,950	103,790	12,840	14%
540030	POSTAGE	532	2,264	1,005	5,300	5,000	-300	-6%
540040	SHIPPING	15,308	8,814	5,128	23,500	18,500	-5,000	-21%
	TOTAL COMMUNICATIONS	117,204	138,391	149,829	211,750	224,290	12,540	6%
	UTILITIES							
541000	ELECTRICITY	673,433	622,755	716,359	700,000	790,000	90,000	13%
541010	WATER	196,067	218,386	277,755	270,000	320,000	50,000	19%
541020	NATURAL GAS OTHER	565,885	564,718	540,256	648,000	602,000	-46,000	-7%
	TOTAL UTILITIES	1,435,385	1,405,858	1,534,370	1,618,000	1,712,000	94,000	6%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	39,265	38,527	35,978	37,000	81,000	44,000	119%
542020	TRAVEL EXPENSES - BOARD MEMBER	0	0	5,941	0	0	0	0%
	TOTAL TRAVEL	39,265	38,527	41,918	37,000	81,000	44,000	119%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	411,118	485,503	621,227	650,000	650,000	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	1,533,225	795,748	95,745	60,000	145,000	85,000	142%
544090	PROPERTY INSURANCE EXPENSE	278,647	316,542	431,324	402,000	465,000	63,000	16%
544120	SEMINARS CONTINUING EDUCATION	4,054	4,493	5,645	26,500	36,000	9,500	36%
544130	VEHICLE INSPECTIONS LICENSES E	11	1,838	3,330	2,000	3,000	1,000	50%
544140	PROFESSIONAL LICENSES & MEMBER	77,687	102,040	125,350	181,780	122,280	-59,500	-33%
544150	INDIRECT COST EXPENDITURES	3,679,695	3,679,695	3,679,695	3,679,695	3,679,695	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
544160	APPLICANT REIMBURSEMENT	0	0	122	0	0	0	0%
544190	BOND/OTHER DEBT ISSUE COSTS	0	0	41,556	0	0	0	0%
544240	TUITION REIMBURSEMENT	12,394	11,404	9,357	11,500	11,500	0	0%
545000	DEPRECIATION - CONTRIBUTED CAP	6,596,136	6,518,219	9,429,925	0	0	0	0%
545010	DEPRECIATION EXPENSE	7,560,761	10,149,235	11,862,110	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	20,153,727	22,064,716	26,305,387	5,013,475	5,112,475	99,000	2%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	18,344	25,023	26,630	75,000	50,000	-25,000	-33%
554050	CHANGE FUND SHORTAGE	0	968	3,334	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-677	-731	-23	0	0	0	0%
554090	DAMAGES SETTLEMENTS EXPENSE	-97,063	63,979	-176,491	5,000	30,000	25,000	500%
554100	LOSS ON DISP-PROP FIXED ASSET	0	162,434	35,273	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	0	0	0	1,614,018	1,485,183	-128,835	-8%
554120	BOND INTEREST EXPENSE	728,620	2,268,721	2,121,136	2,257,812	2,056,688	-201,124	-9%
	TOTAL OTHER NON-OPERATING EXPENDITURES	649,223	2,520,394	2,009,859	3,951,830	3,621,871	-329,959	-8%
	GRANT MATCH							
560000	CITY GRANT MATCH	-424,289	-2,987	0	2,998,510	3,193,583	195,073	7%
	TOTAL GRANT MATCH	-424,289	-2,987	0	2,998,510	3,193,583	195,073	7%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	0	1,610,809	0	0	0	0%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	0	0	1,610,809	0	0	0	0%
	CAPITAL EXPENDITURES							
580040	PUBLIC USE FACILITIES EQUIP	496,973	757,342	2,626,658	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	75,664	92,218	0	0	0	0	0%
580070	PUBLIC SAFETY EQUIPMENT	0	157,245	0	0	0	0	0%
580080	MAJOR OFFICE EQUIP & APPLIANCE	30,537	0	0	25,000	25,000	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	65,975	0	0	0	0	0%
580100	IT EQUIPMENT	86,572	401,949	1,363,501	449,160	100,000	-349,160	-78%
580150	Major Equipment	79,656	26,219	40,456	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	149,002	66,157	185,712	0	0	0	0%
580190	APPRAISALS (CWIP)	0	28,936	2,000	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	4,919	39,812	48,514	0	0	0	0%
580230	CITY CONSTRUCT CHARGES (CWIP)	0	0	131,805	0	0	0	0%
580240	TESTING (CWIP)	0	30,328	0	0	0	0	0%
580260	INSPECTIONS (CWIP)	23,325	62,039	27,525	0	0	0	0%

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580270 CONSTRUCTION (CWIP)	11,172,108	5,612,046	1,206,558	0	0	0	0%
580280 PROJECT CONSULTING	256,306	18,748	0	0	0	0	0%
580290 HEAVY EQUIPMENT	0	0	86,000	0	0	0	0%
580510 PROJECT MANAGEMENT	8,278	22,731	14,436	0	0	0	0%
580511 CONSTRUCTION MANAGEMENT COEP	0	100,699	2,970	0	0	0	0%
580520 ENVIRONMENTAL ENGINEERING	0	3,453	0	0	0	0	0%
580530 CONSTRUCTION MANAGEMENT	3,883	5,433	0	0	0	0	0%
580540 CARS_PICKUPS_VANS_MOTORCYLES	440,576	1,421,091	181,031	0	0	0	0%
580550 BUSES_LARGE TRUCKS	1,460,214	7,169,714	0	0	0	0	0%
580600 ENVIRONMENTAL COSTS	0	16,560	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	14,288,011	16,098,694	5,917,165	474,160	125,000	-349,160	-74%
TOTAL EXPENDITURES	**94,714,668**	**99,791,692**	**98,192,160**	**72,105,151**	**70,938,230**	**-1,166,921**	**-2%**

SUN METRO

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Sales Taxes	42,098,342	44,096,840	46,459,738	46,192,500	40,588,397	-5,604,103	-12%
Franchise Fees	61,028	68,977	69,232	70,000	70,000	0	0%
Charges for Services	2,650,601	5,645,616	-532,394	755,000	465,000	-290,000	-38%
Intergovernmental Revenues	26,789,546	29,264,090	23,057,628	15,777,651	22,389,833	6,612,182	42%
Rents and Other	102,818	143,873	56,063	50,000	60,000	10,000	20%
Other Sources (Uses)	263,432	24,465,998	85,557,496	0	0	0	0%
Enterprise Revenues	8,265,912	8,666,215	8,390,960	9,260,000	7,365,000	-1,895,000	-20%
TOTAL REVENUES	**80,231,678**	**112,351,610**	**163,058,723**	**72,105,151**	**70,938,230**	**-1,166,921**	**-2%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	25,947,536	28,643,122	30,483,543	22,531,102	19,881,592	-2,649,510	-12%
Employee Benefits	10,791,190	6,598,204	6,409,781	10,731,008	10,321,039	-409,970	-4%
Professional Services	155,327	215,504	329,264	352,000	397,000	45,000	13%
Outside Contracts	13,450,816	14,210,860	16,925,128	15,512,253	18,028,681	2,516,428	16%
Interfund Services	1,231	511	2,668	5,000	4,500	-500	-10%
Building Leases	808,820	776,490	773,642	366,300	823,900	457,600	125%
Fuel & Lubricants	2,447,703	2,453,612	1,595,957	2,553,000	2,469,000	-84,000	-3%
Materials & Supplies	4,374,260	3,890,311	3,494,722	5,502,763	4,430,300	-1,072,463	-19%
Maintenance & Repairs	376,229	463,129	289,528	130,000	399,000	269,000	207%
Minor Equipment & Furniture	103,029	276,355	334,623	117,000	113,000	-4,000	-3%
Communications	117,204	138,391	149,829	211,750	224,290	12,540	6%
Utilities	1,435,385	1,405,858	1,534,370	1,618,000	1,712,000	94,000	6%
Travel	39,265	38,527	41,918	37,000	81,000	44,000	119%
Other Operating Expenditures	20,153,727	22,064,716	26,305,387	5,013,475	5,112,475	99,000	2%
Other Non-Operating Expenditures	649,223	2,520,394	2,009,859	3,951,830	3,621,871	-329,959	-8%
Grant Match	-424,289	-2,987	0	2,998,510	3,193,583	195,073	7%
Operating Transfers Out	0	0	1,610,809	0	0	0	0%
Capital Expenditures	14,288,011	16,098,694	5,917,165	474,160	125,000	-349,160	-74%
TOTAL EXPENDITURES	**94,714,668**	**99,791,692**	**98,208,193**	**72,105,151**	**70,938,230**	**-1,166,921**	**-2%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	SALES TAXES							
411000	SALES TAX	42,098,342	44,096,840	46,459,738	46,192,500	40,588,397	-5,604,103	-12%
	TOTAL SALES TAXES	42,098,342	44,096,840	46,459,738	46,192,500	40,588,397	-5,604,103	-12%
	FRANCHISE FEES							
420000	OTHER FRANCHISE FEES	61,028	68,977	69,232	70,000	70,000	0	0%
	TOTAL FRANCHISE FEES	61,028	68,977	69,232	70,000	70,000	0	0%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	2,384,198	4,285,661	-1,309,479	0	0	0	0%
430620	REIMBURSED DAMAGES	20,152	182,549	122,879	60,000	25,000	-35,000	-58%
440050	PARKING FEE REVENUE	246,315	693,101	672,946	650,000	400,000	-250,000	-38%
450650	MISC NON-OPERATING REVENUES	-63	484,306	-18,740	15,000	10,000	-5,000	-33%
450690	VENDING MACHINE PROCEEDS	0	0	0	30,000	30,000	0	0%
	TOTAL CHARGES FOR SERVICES	2,650,601	5,645,616	-532,394	755,000	465,000	-290,000	-38%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	27,218,558	29,264,720	23,057,628	15,777,651	22,389,833	6,612,182	42%
460030	CITY MATCH OF GRANT PROCEEDS	-429,012	-630	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	26,789,546	29,264,090	23,057,628	15,777,651	22,389,833	6,612,182	42%
	RENTS AND OTHER							
450200	FACILITY RENTALS REVENUE	81,884	139,252	53,859	50,000	60,000	10,000	20%
470290	PROCEEDS-SALE OF USED EQUIP	20,934	4,621	2,205	0	0	0	0%
	TOTAL RENTS AND OTHER	102,818	143,873	56,063	50,000	60,000	10,000	20%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	0	0	1,610,809	0	0	0	0%
470240	BAB TAX CREDIT	228,925	226,884	175,093	0	0	0	0%
470700	CAPITAL CONTRIBUTIONS	34,507	24,239,115	83,771,595	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	263,432	24,465,998	85,557,496	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	ENTERPRISE REVENUES							
430500	FARE BOX REVENUE	6,241,794	5,895,140	5,438,995	6,715,000	4,800,000	-1,915,000	-29%
430510	TICKET SALES	1,186,125	1,320,203	1,465,562	1,350,000	1,000,000	-350,000	-26%
430520	TOKEN SALES	67,588	47,290	47,492	50,000	50,000	0	0%
430525	STREET CAR FARE BOX	0	0	48,451	100,000	100,000	0	0%
430530	LIFT BUS REVENUE - TICKETS	307,432	326,659	338,469	310,000	350,000	40,000	13%
430540	SENIOR CITIZEN BUS PASS	135,593	131,500	136,855	135,000	135,000	0	0%
430570	LIFT BUS REVENUE - FARE BOX	319,964	354,973	315,487	450,000	400,000	-50,000	-11%
430590	NON-TRANSPORTATION REVENUE	236,289	180,945	17,408	25,000	15,000	-10,000	-40%
430600	UNION DEPOT OFFICE LEASE REVEN	270,035	332,957	396,677	50,000	440,000	390,000	780%
430660	FTA SUBSIDY	-557,117	0	0	0	0	0	0%
430670	FARE BOX COUNTY SERVICE	39,366	35,656	131,357	35,000	35,000	0	0%
430680	FARE BOX CITY OF SUNLAND PARK	18,844	40,893	54,206	40,000	40,000	0	0%
	TOTAL ENTERPRISE REVENUES	8,265,912	8,666,215	8,390,960	9,260,000	7,365,000	-1,895,000	-20%
	TOTAL REVENUES	**80,231,678**	**112,351,610**	**163,058,723**	**72,105,151**	**70,938,230**	**-1,166,921**	**-2%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	19,445,988	19,326,950	19,839,697	19,173,964	18,104,978	-1,068,987	-6%
501001	COMP ABS NPO AND OPEB	1,175,297	0	3,644,522	0	0	0	0%
501002	OVERTIME - CIVILIAN	4,825,699	4,238,912	5,089,220	3,115,000	1,500,000	-1,615,000	-52%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	142,269	187,557	133,622	0	0	0	0%
501008	INCENTIVE PAY	75,856	139,532	134,496	58,000	90,089	32,089	55%
501010	SHIFT DIFFERENTIAL - CIVILIAN	129,003	124,667	115,986	65,800	65,800	0	0%
501011	PART-TIME TEMPORARY	153,411	42,113	0	118,338	120,726	2,388	2%
501015	LONGEVITY - UNIFORM	13	0	0	0	0	0	0%
501200	Compensated Absences Expense	0	-211,293	29,592	0	0	0	0%
501201	Net Pension Expense	0	3,760,229	-18,465	0	0	0	0%
501202	OPEB Expense	0	1,034,455	1,514,874	0	0	0	0%
	TOTAL SALARIES & WAGES	25,947,536	28,643,122	30,483,543	22,531,102	19,881,592	-2,649,510	-12%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	2,140,218	2,102,208	2,229,726	2,457,459	1,827,914	-629,545	-26%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	23,583	23,821	24,606	23,220	23,288	68	0%
501104	LIFE INSURANCE	0	5	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	2,945,391	2,855,200	2,376,459	2,659,851	2,863,191	203,340	8%
501114	LIFE INSURANCE - CIVILIAN	55,936	48,845	49,142	63,324	61,287	-2,036	-3%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	31,630	31,122	31,426	28,650	31,138	2,488	9%
501120	OTHER EMPLOYEE BENEFITS	2,000	1,875	5,544	1,875	0	-1,875	-100%
501124	CITY PENSION PLAN CONTRIBUTION	3,424,111	-158,916	-141,764	3,262,462	3,272,023	9,561	0%
501129	FICA CITY MATCH - CIVILIAN	1,441,933	1,405,550	1,486,629	1,439,664	1,443,882	4,218	0%
501130	FICA MED- CITY MATCH-CIVILIAN	337,226	329,039	348,015	336,695	337,682	988	0%
501140	RETIREES HEALTH PLAN	389,163	-41,045	0	457,810	460,633	2,823	1%
501150	HSA CONTRIBUTIONS	0	500	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	10,791,190	6,598,204	6,409,781	10,731,008	10,321,039	-409,970	-4%
	PROFESSIONAL SERVICES							
521010	ACOUNTING/AUDIT SERVICES	68,327	73,680	63,659	75,000	150,000	75,000	100%
521100	EXTERNAL LEGAL COUNSEL SERVICE	33,489	0	0	55,000	30,000	-25,000	-45%
521120	HEALTH CARE PROVIDERS SERVICES	42,768	55,096	50,789	105,000	85,000	-20,000	-19%
521130	INTERPRETER SERVICES	563	0	720	2,000	2,000	0	0%
521170	PROMOTIONAL SERVICES	10,179	86,728	214,096	115,000	130,000	15,000	13%
	TOTAL PROFESSIONAL SERVICES	155,327	215,504	329,264	352,000	397,000	45,000	13%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	642,359	476,228	526,098	632,000	660,510	28,510	5%
522040	ENVIRONMENTAL CONTRACTS	33,531	43,879	19,663	15,000	92,000	77,000	513%
522060	MAINT SVCS CONTRACT-JANITORIAL	644,300	407,669	436,277	100,441	500,000	399,559	398%
522070	MANAGEMENT SERVICES CONTRACTS	8,731,247	10,075,752	11,402,166	11,891,489	11,067,364	-824,124	-7%
522090	PRINTING SERVICES CONTRACTS	95,223	132,999	104,486	159,000	162,500	3,500	2%
522120	SECURITY CONTRACTS	1,292,981	1,317,547	1,317,917	1,575,221	1,934,957	359,736	23%
522130	TEMP EMPLOYEE SVCS CONTRACTS	7,296	2,141	17,776	0	0	0	0%
522140	TRAINING INSTRUCTION CONTRACTS	152	0	0	10,000	20,000	10,000	100%
522150	OUTSIDE CONTRACTS - NOC	955,261	1,178,792	2,103,509	220,000	1,316,000	1,096,000	498%
522170	INTERLOCAL AGREEMENTS	120	0	0	0	0	0	0%
522200	PEST CONTROL CONTRACTS	9,292	4,983	1,850	1,500	12,000	10,500	700%
522205	MAINTENANCE CONTRACTS	0	0	77,873	600,000	600,000	0	0%
522210	GROUNDKEEPING HORTI CONTRACTS	20,210	1,645	22,028	0	20,000	20,000	100%
522220	LINEN AND INDUSTRIAL CONTRACTS	29,099	35,314	59,020	54,000	63,000	9,000	17%
522260	BLDGS FACILITIES MAINT CONTRAC	192,147	126,123	150,373	5,000	155,000	150,000	3000%
522270	PUBLIC ACCESSES MAINT CONTRACT	71,660	16,943	91,387	85,000	145,000	60,000	71%
522280	VEH HEAVY EQUIP OFF RD MAINT C	314,415	201,024	374,296	0	1,090,350	1,090,350	100%
522290	OFFICE EQUIP MAINT CONTRACTS	21,230	9,847	0	25,000	20,000	-5,000	-20%
522310	BUS SHELTER CLEANING	390,291	179,976	220,409	138,603	170,000	31,397	23%
	TOTAL OUTSIDE CONTRACTS	13,450,816	14,210,860	16,925,128	15,512,253	18,028,681	2,516,428	16%
	INTERFUND SERVICES							
523020	PRINT SHOP ALLOC-INTERFUND SVC	361	0	0	4,500	3,500	-1,000	-22%
523040	MAIL ROOM CHARGES	870	511	2,668	500	1,000	500	100%
	TOTAL INTERFUND SERVICES	1,231	511	2,668	5,000	4,500	-500	-10%
	BUILDING LEASES							
524010	BUS STOPS-LEASES	15,484	12,000	0	0	0	0	0%
524060	PARKING LOTS-LEASES	129,300	129,300	129,300	129,300	129,300	0	0%
524070	TIRES-LEASES	434,578	409,257	413,148	0	460,000	460,000	100%
524120	LAND - LEASES	198,398	198,460	198,524	199,500	199,600	100	0%
524130	COPIER CONTRACT SERVICES	31,060	27,473	32,669	37,500	35,000	-2,500	-7%
	TOTAL BUILDING LEASES	808,820	776,490	773,642	366,300	823,900	457,600	125%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	106,679	71,465	61,919	60,000	55,000	-5,000	-8%
530020	COMPRESSED NATURAL GAS	27,585	12,402	-2,795	0	35,000	35,000	100%
530040	LUBRICANTS ANTIFREEZE	244,936	218,821	143,103	400,000	300,000	-100,000	-25%
530050	DIESEL	5,288	14,147	16,376	35,000	30,000	-5,000	-14%
530060	DIESEL (OFFSITE)	13,291	0	0	0	0	0	0%
530080	LIQUIFIED NATURAL GAS	2,049,924	2,136,778	1,377,353	2,058,000	2,049,000	-9,000	0%
	TOTAL FUEL & LUBRICANTS	2,447,703	2,453,612	1,595,957	2,553,000	2,469,000	-84,000	-3%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	37,940	43,306	36,435	52,700	56,700	4,000	8%
531010	EQUIPMENT PURCHASE UNDER 500	6,673	22,436	29,204	35,000	47,500	12,500	36%
531020	PROMOTIONAL SUPPLIES	9	0	0	0	0	0	0%
531030	PUBLICATIONS & SUBSCRIPTIONS	3,290	1,748	1,234	4,500	3,500	-1,000	-22%
531040	SUPPLIES COMPUTER EQUIPMENT	10,874	10,018	6,965	15,500	12,000	-3,500	-23%
531050	DESKTOP SOFTWARE SUPPLIES	89,692	29,663	32,825	0	2,000	2,000	100%
531080	TRAINING MATERIALS	920	5,899	116,273	5,000	10,000	5,000	100%
531110	CLEANING SUPPLIES	92,562	89,643	117,468	70,000	125,000	55,000	79%
531120	CLINICAL MEDICAL SUPPLIES	1,035	1,938	787	5,000	8,000	3,000	60%
531140	BUILDING MAINTENANCE SUPPLIES	0	0	6,582	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	8,823	1,352	1,472	7,500	9,500	2,000	27%
531170	EQUIP MAINT SUP-LOW COST ITEM	6,580	9,527	4,088	5,000	20,000	15,000	300%
531180	VEHICLE MAINTENANCE SUPPLIES	3,726,668	3,225,547	2,938,121	5,022,463	3,750,000	-1,272,463	-25%
531200	UNIFORMS AND APPAREL SUPPLIES	87,972	77,002	66,028	111,600	110,600	-1,000	-1%
531220	MAINTENANCE SUPPLIES PARTS NOC	217,850	286,762	42,629	35,000	150,000	115,000	329%
531230	SAFETY GEAR	14,812	16,492	18,616	43,500	43,500	0	0%
531260	CHEMICAL SUPPLIES	56,026	67,207	75,996	90,000	82,000	-8,000	-9%
531300	FURNITURE 1000 - 4999 99	12,535	1,773	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	4,374,260	3,890,311	3,494,722	5,502,763	4,430,300	-1,072,463	-19%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	298,103	300,015	217,546	110,000	270,000	160,000	145%
532008	EQUIPMENT MAINTENANCE	6,650	0	0	0	0	0	0%
532010	FUELING FACILITY - MAINT & REP	55,083	11,675	50,422	0	100,000	100,000	100%
532020	LAND LANDSCAPING - MAINT & REP	4,046	0	0	0	0	0	0%
532080	PUBLIC SAFETY EQUIP-MAINT REP	12,346	151,439	21,560	20,000	29,000	9,000	45%
	TOTAL MAINTENANCE & REPAIRS	376,229	463,129	289,528	130,000	399,000	269,000	207%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	59,668	48,943	50,207	40,000	30,000	-10,000	-25%
533005	MINOR EQUIPMENT	0	20,003	33,873	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
533010	FURNITURE 500 - 4 999 99	0	68,273	0	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	36,779	133,297	248,697	61,000	67,000	6,000	10%
533030	OTHER EQUIPMENT 500-4 999 99	6,582	2,940	0	10,000	10,000	0	0%
533040	FURNITURE & EQUIP LESS 500	0	1,949	1,847	6,000	6,000	0	0%
533050	ARTWORK	0	950	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	103,029	276,355	334,623	117,000	113,000	-4,000	-3%
	COMMUNICATIONS							
540000	PHONE & INTERNET	41,815	75,417	85,661	90,000	95,000	5,000	6%
540010	LONG DISTANCE	0	14	0	2,000	2,000	0	0%
540020	WIRELESS COMMUNICATION SERVICE	59,548	51,883	58,035	90,950	103,790	12,840	14%
540030	POSTAGE	532	2,264	1,005	5,300	5,000	-300	-6%
540040	SHIPPING	15,308	8,814	5,128	23,500	18,500	-5,000	-21%
	TOTAL COMMUNICATIONS	117,204	138,391	149,829	211,750	224,290	12,540	6%
	UTILITIES							
541000	ELECTRICITY	673,433	622,755	716,359	700,000	790,000	90,000	13%
541010	WATER	196,067	218,386	277,755	270,000	320,000	50,000	19%
541020	NATURAL GAS OTHER	565,885	564,718	540,256	648,000	602,000	-46,000	-7%
	TOTAL UTILITIES	1,435,385	1,405,858	1,534,370	1,618,000	1,712,000	94,000	6%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	39,265	38,527	35,978	37,000	81,000	44,000	119%
542020	TRAVEL EXPENSES - BOARD MEMBER	0	0	5,941	0	0	0	0%
	TOTAL TRAVEL	39,265	38,527	41,918	37,000	81,000	44,000	119%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	411,118	485,503	621,227	650,000	650,000	0	0%
544060	OTHER SERVICES CHARGES EXPENSE	1,533,225	795,748	95,745	60,000	145,000	85,000	142%
544090	PROPERTY INSURANCE EXPENSE	278,647	316,542	431,324	402,000	465,000	63,000	16%
544120	SEMINARS CONTINUING EDUCATION	4,054	4,493	5,645	26,500	36,000	9,500	36%
544130	VEHICLE INSPECTIONS LICENSES E	11	1,838	3,330	2,000	3,000	1,000	50%
544140	PROFESSIONAL LICENSES & MEMBER	77,687	102,040	125,350	181,780	122,280	-59,500	-33%
544150	INDIRECT COST EXPENDITURES	3,679,695	3,679,695	3,679,695	3,679,695	3,679,695	0	0%
544160	APPLICANT REIMBURSEMENT	0	0	122	0	0	0	0%
544190	BOND/OTHER DEBT ISSUE COSTS	0	0	41,556	0	0	0	0%
544240	TUITION REIMBURSEMENT	12,394	11,404	9,357	11,500	11,500	0	0%
545000	DEPRECIATION - CONTRIBUTED CAP	6,596,136	6,518,219	9,429,925	0	0	0	0%
545010	DEPRECIATION EXPENSE	7,560,761	10,149,235	11,862,110	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	20,153,727	22,064,716	26,305,387	5,013,475	5,112,475	99,000	2%

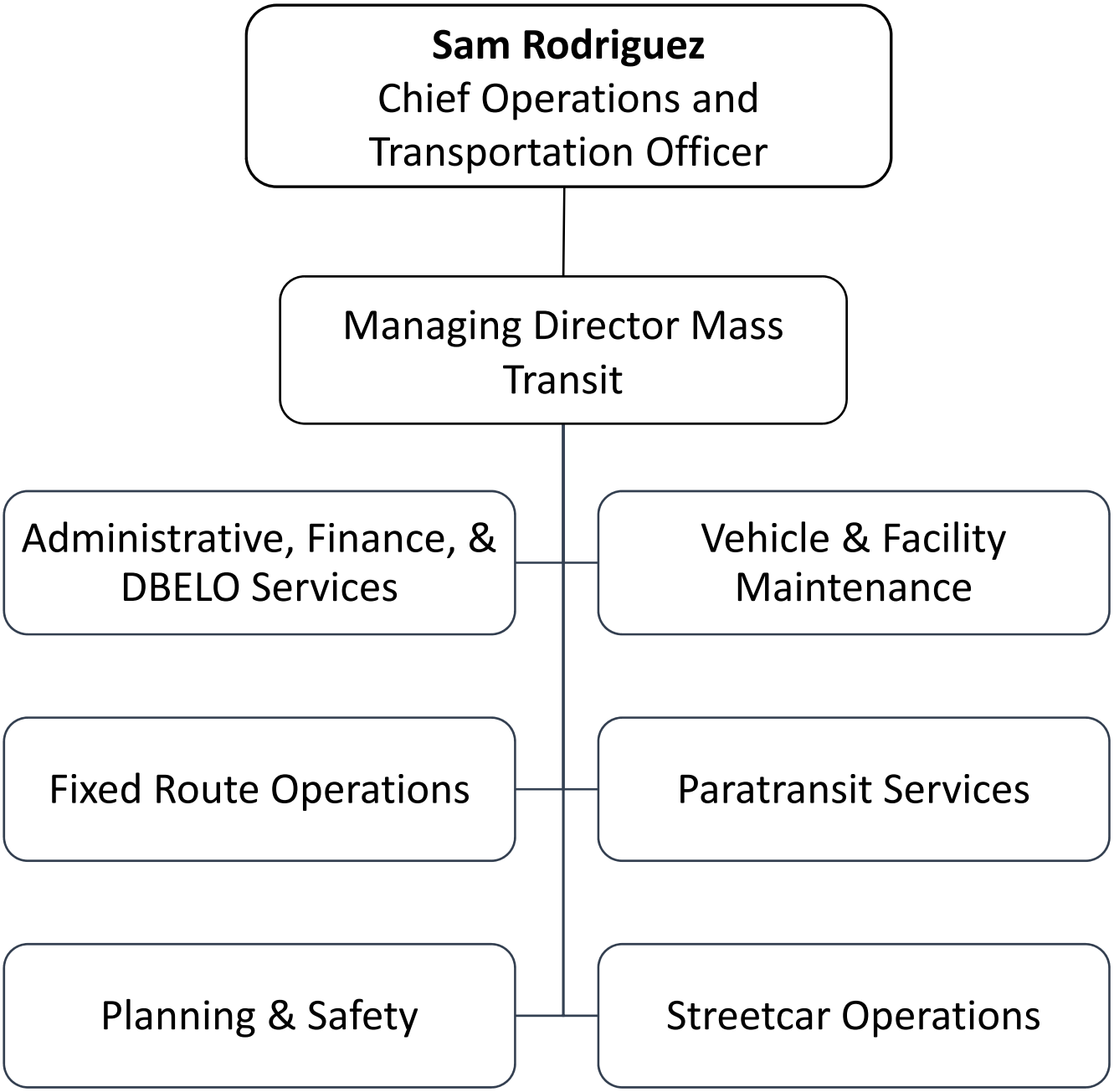
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	18,344	25,023	26,630	75,000	50,000	-25,000	-33%
554050	CHANGE FUND SHORTAGE	0	968	3,334	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	-677	-731	-23	0	0	0	0%
554090	DAMAGES SETTLEMENTS EXPENSE	-97,063	63,979	-176,491	5,000	30,000	25,000	500%
554100	LOSS ON DISP-PROP FIXED ASSET	0	162,434	35,273	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	0	0	0	1,614,018	1,485,183	-128,835	-8%
554120	BOND INTEREST EXPENSE	728,620	2,268,721	2,121,136	2,257,812	2,056,688	-201,124	-9%
	TOTAL OTHER NON-OPERATING EXPENDITURES	649,223	2,520,394	2,009,859	3,951,830	3,621,871	-329,959	-8%
	GRANT MATCH							
560000	CITY GRANT MATCH	-424,289	-2,987	0	2,998,510	3,193,583	195,073	7%
	TOTAL GRANT MATCH	-424,289	-2,987	0	2,998,510	3,193,583	195,073	7%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	0	1,610,809	0	0	0	0%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	0	0	1,610,809	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	CAPITAL EXPENDITURES							
580040	PUBLIC USE FACILITIES EQUIP	496,973	757,342	2,626,658	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	75,664	92,218	0	0	0	0	0%
580070	PUBLIC SAFETY EQUIPMENT	0	157,245	0	0	0	0	0%
580080	MAJOR OFFICE EQUIP & APPLIANCE	30,537	0	0	25,000	25,000	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	65,975	0	0	0	0	0%
580100	IT EQUIPMENT	86,572	401,949	1,363,501	449,160	100,000	-349,160	-78%
580150	Major Equipment	79,656	26,219	40,456	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	149,002	66,157	185,712	0	0	0	0%
580190	APPRAISALS (CWIP)	0	28,936	2,000	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	4,919	39,812	48,514	0	0	0	0%
580230	CITY CONSTRUCT CHARGES (CWIP)	0	0	131,805	0	0	0	0%
580240	TESTING (CWIP)	0	30,328	0	0	0	0	0%
580260	INSPECTIONS (CWIP)	23,325	62,039	27,525	0	0	0	0%
580270	CONSTRUCTION (CWIP)	11,172,108	5,612,046	1,206,558	0	0	0	0%
580280	PROJECT CONSULTING	256,306	18,748	0	0	0	0	0%
580290	HEAVY EQUIPMENT	0	0	86,000	0	0	0	0%
580510	PROJECT MANAGEMENT	8,278	22,731	14,436	0	0	0	0%
580511	CONSTRUCTION MANAGEMENT COEP	0	100,699	2,970	0	0	0	0%
580520	ENVIRONMENTAL ENGINEERING	0	3,453	0	0	0	0	0%
580530	CONSTRUCTION MANAGEMENT	3,883	5,433	0	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	440,576	1,421,091	181,031	0	0	0	0%
580550	BUSES_LARGE TRUCKS	1,460,214	7,169,714	0	0	0	0	0%
580600	ENVIRONMENTAL COSTS	0	16,560	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	14,288,011	16,098,694	5,917,165	474,160	125,000	-349,160	-74%
	TOTAL EXPENDITURES	**94,714,668**	**99,791,692**	**98,208,193**	**72,105,151**	**70,938,230**	**-1,166,921**	**-2%**

Mass Transit – Sun Metro
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	0.00	0.00	0.00
Non-General Fund	712.00	677.75	(34.25)
Total Authorized	**712.00**	**677.75**	**(34.25)**

Sun Metro - Mass Transit
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
(Act) Transit Oper Trainer	0.00	4.00	2.00
(Act) Transit Oper. Trainer	0.00	1.00	1.00
(Con) Director Mass Transit	1.00	1.00	1.00
(UF) Transit Operator	0.00	1.00	0.00
(UF) Transit Operator	0.00	18.00	0.00
(Con) Grants Planner	0.00	0.00	0.00
(UF) Fleet Service Assistant	1.00	0.00	0.00
Access & Lift Svs Compl Off	1.00	1.00	1.00
Accountant	3.00	3.00	3.00
Accounting/Payroll Clerk	6.00	6.00	6.00
Accounting/Payroll Specialist	3.00	3.00	3.00
Administrative Assistant	1.00	1.00	1.00
Administrative Service Manager	0.00	0.00	1.00
Assistant Director for Transit	1.00	1.00	0.00
Assistant Director of Maintenance	1.00	0.00	1.00
Assistant Director Trans Adm & Fin	1.00	0.00	1.00
Assistant Security Manager	1.00	1.00	1.00
Assistant Director of Plan&Dev	0.00	0.00	1.00
Associate Accountant	1.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Capital Projects Manager	1.00	1.00	0.00
Cashier	13.50	15.00	15.00
Chief Streetcar Officer	0.00	0.00	1.00
COMM DISPATCHER 948	0.00	1.00	0.00
COMM DISPATCHER 955	0.00	1.00	0.00
Coach Operator	0.00	0.00	0.00
Coach Operator Trainee	0.00	0.00	0.00
Coach Operator Trainer	0.00	0.00	0.00
Communication Dispatcher	4.00	4.00	6.00
Cont - Asst Dir for Transit	0.00	1.00	0.00
Cont - Asst. Dir of Maintenanc	0.00	1.00	0.00
Customer Relations Clerk	10.00	10.00	10.00
Data Scientist	0.00	0.00	1.00
Departmental Human Resources Manager	1.00	1.00	1.00
Document Center Specialist	1.00	1.00	1.00
Electronics Lead Technician	1.00	2.00	2.00
Electronics Technician	7.00	9.00	9.00
Facilities Maintenance Lead Worker	2.00	1.00	1.00
Facilities Maintenance Lead Wo	0.00	1.00	1.00
Facilities Maintenance Supervisor	1.00	1.00	1.00
Facilities Maintenance Worker	4.00	4.00	4.00
Fixed Route Assistant Superintendent	0.00	0.00	0.00
Fleet Body Repair Lead Technician	1.00	1.00	1.00
Fleet Body Repair Technician	7.00	7.00	7.00
Fleet Body Shop Supervisor	2.00	2.00	2.00

Sun Metro - Mass Transit
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Fleet Maintenance Chief	1.00	1.00	1.00
Fleet Maintenance Lead Technician	16.00	2.00	2.00
Fleet Maintenance Lead Technic	0.00	14.00	14.00
Fleet Maintenance Supervisor	10.00	10.00	10.00
Fleet Maintenance Technician	34.00	34.00	34.00
Fleet Maintenance Trainer Supervisor	1.00	1.00	1.00
Fleet Service Assistant	18.00	19.00	19.00
Fleet Service Worker	6.00	6.00	6.00
General Service Worker	3.00	3.00	3.00
Grant Project Manager	1.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00
Human Resources Specialist	1.00	1.00	1.00
Irrigation Technician	1.00	1.00	1.00
Lead Maintenance Mechanic	2.00	2.00	2.00
Lic. Transit Operator Trainee	0.00	0.00	2.00
Licensed Transit Operator (PT)	0.00	2.50	2.50
Maint Mechanic	1.00	8.00	8.00
Maint Mgr	5.00	1.00	1.00
Maintenance Service Ticket Writer	2.00	2.00	2.00
Marketing Specialist	1.00	1.00	1.00
Materials Specialist	4.00	4.00	4.00
Network Administrator	1.00	1.00	1.00
Planner	1.00	1.00	1.00
Public Affairs Coordinator	1.00	1.00	1.00
Research Assistant	1.00	1.00	1.00
Risk Management Analyst	0.00	0.00	0.00
Secretary	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00
Senior Graphics Technician	1.00	1.00	1.00
Senior Office Assistant	3.00	3.00	3.00
Senior Secretary	4.00	4.00	4.00
Senior Service Planner	2.00	2.00	2.00
Stores Clerk	7.00	7.00	8.00
Streetcar Hostler	2.00	2.00	2.00
STREETCAR MAIN TECH	4.00	2.00	0.00
Streetcar Maint & Fac Serv Sup	1.00	1.00	1.00
Streetcar Sfty Sec & Trn Mgr	1.00	0.00	1.00
Streetcar Maintenance Tech	0.00	4.00	6.00
Support Services II	1.00	1.00	1.00
Trades Helper	6.00	6.00	6.00
Traffic Engineer	1.00	1.00	1.00
Transit Fleet Service Supervisor	1.00	1.00	1.00
Transit Ori Dev & Project Manager	1.00	1.00	1.00
Transit Planning & Program Coordinator	1.00	0.00	0.00
Transit Project Engineer	1.00	1.00	1.00

Sun Metro - Mass Transit
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Tran Terminal Ops Off	0.00	2.00	2.00
Transit Asst Superint of Oper	2.00	1.00	0.00
Transit Operator	426.00	383.50	374.50
Transit Chief Safety Officer	0.00	1.00	1.00
Transit Operator Trainee	16.00	16.00	0.00
Transit Operator Trainer	4.75	2.00	4.75
Transit Planning & Program Coo	0.00	1.00	1.00
Transit Safety Manager	0.00	0.00	1.00
Transit Safety Officer	0.00	0.00	2.00
Transit Schedule Writer	2.00	2.00	2.00
Transit Stock Controller	1.00	1.00	1.00
Transit Superintendent of Oper	0.00	2.00	2.00
Transit Supervisor	35.00	35.00	36.00
Transit Term Operations Officer	2.00	0.00	0.00
Website Coordinator	1.00	1.00	1.00
Grand Total	**718.25**	**712.00**	**677.75**

Goal 8

Nurture and Promote a Healthy, Sustainable Community

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	29,358,581	29,290,650	31,853,868	29,522,864	29,247,173	(275,691)	-1%
Employee Benefits	10,726,319	8,448,717	9,114,750	11,883,053	11,844,477	(38,576)	0%
Contractual Services	6,827	3,970	5,042	-	-	-	0%
Professional Services	233,033	291,305	376,866	299,378	385,458	86,080	29%
Outside Contracts	4,346,768	5,614,475	4,466,057	9,882,862	5,204,130	(4,678,732)	-47%
Interfund Services	6,646,431	6,559,745	5,809,768	6,092,382	5,816,313	(276,069)	-5%
Building Leases	799,657	844,921	885,532	875,743	1,045,009	169,266	19%
Fuel & Lubricants	2,486,590	2,833,799	2,988,258	3,160,823	3,322,613	161,790	5%
Materials & Supplies	2,723,864	2,840,204	3,412,474	3,765,713	3,619,969	(145,744)	-4%
Maintenance & Repairs	180,285	214,833	333,116	676,975	351,913	(325,062)	-48%
Minor Equipment & Furniture	279,093	366,830	719,184	293,580	283,798	(9,782)	-3%
Communications	480,263	385,912	426,892	577,062	623,564	46,502	8%
Utilities	513,375	515,518	433,354	563,090	536,644	(26,446)	-5%
Travel	242,102	277,346	304,597	316,329	293,829	(22,500)	-7%
Other Operating Expenditures	16,706,858	16,879,051	14,601,242	8,317,852	6,447,905	(1,869,947)	-22%
Community Service Projects	6,304,138	9,530,872	5,458,960	6,279,019	10,663,793	4,384,774	70%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	1,572,266	2,882,505	1,628,945	3,481,906	3,452,719	(29,187)	-1%
Grant Match	45,119	(2,861)	71,318	141,510	296,781	155,271	110%
Operating Transfers Out	28,444,672	12,591,164	26,121,695	33,225,368	35,994,357	2,768,989	8%
Capital Expenditures	22,571,927	11,109,650	13,184,014	19,618,000	11,151,247	(8,466,753)	-43%
Total Expenditures	***134,668,168***	***111,478,606***	***122,195,932***	***138,973,509***	***130,581,692***	***(8,391,818)***	**-6%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	5,997,009	6,898,028	6,669,927	8,072,146	7,496,849	(575,298)	-7%
Community Development Block Grants	12,318,470	12,543,368	10,578,275	12,012,161	12,315,384	303,223	3%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	38,959	100,321	4,045	200,000	-	(200,000)	-100%
Special Revenue	28,782,345	28,455,710	28,817,887	27,303,749	28,132,747	828,998	3%
Fiduciary Funds	-	-	3,136	-	-	-	0%
Enterprise	87,531,384	63,481,179	76,122,662	91,385,453	82,636,712	(8,748,741)	-10%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***134,668,168***	***111,478,606***	***122,195,932***	***138,973,509***	***130,581,692***	***(8,391,818)***	**-6%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	74.58	75.17	77.13	85.41	92.47	7.06	
Non-General Fund	757.32	778.38	774.79	783.99	792.68	8.69	
Total Authorized	***831.90***	***853.55***	***851.92***	***869.40***	***885.15***	***15.75***	

Goal Team 8

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	2,197,893	2,215,244	2,186,930	1,849,860	1,849,860	1,401,398	-448,462	-24%
Licenses and Permits	1,301,186	912,844	973,858	889,000	889,000	461,850	-427,150	-48%
Intergovernmental Revenues	451,250	1,014,706	1,002,594	984,329	984,329	984,329	0	0%
County Participation	469,169	0	0	0	0	0	0	0%
Rents and Other	1,256	20,302	31,705	0	0	0	0	0%
TOTAL REVENUES	**4,420,754**	**4,163,096**	**4,195,087**	**3,723,189**	**3,723,189**	**2,847,577**	**-875,612**	**-24%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	3,360,445	3,510,235	3,577,039	4,107,868	4,052,543	3,823,726	-284,143	-7%
Employee Benefits	1,128,606	1,210,534	1,278,625	1,614,766	1,600,527	1,587,562	-27,204	-2%
Professional Services	56,400	55,573	86,048	77,900	69,949	91,733	13,833	18%
Outside Contracts	369,098	340,589	379,423	420,090	466,282	413,011	-7,079	-2%
Interfund Services	67,183	72,440	93,662	68,000	68,000	84,996	16,996	25%
Building Leases	142,931	142,053	153,372	170,407	167,107	163,382	-7,025	-4%
Fuel & Lubricants	35,078	42,472	35,385	45,000	45,000	48,000	3,000	7%
Materials & Supplies	358,597	266,415	277,197	295,174	284,713	272,104	-23,070	-8%
Maintenance & Repairs	5,881	9,263	9,890	15,700	18,000	26,300	10,600	68%
Minor Equipment & Furniture	36,894	20,692	40,299	23,100	23,000	24,900	1,800	8%
Communications	59,794	32,927	23,754	71,958	71,958	22,020	-49,938	-69%
Utilities	197,925	161,705	142,422	197,340	194,671	181,000	-16,340	-8%
Travel	25,465	34,216	29,844	56,836	34,960	6,450	-50,386	-89%
Other Operating Expenditures	72,046	107,697	106,396	116,200	112,604	109,039	-7,161	-6%
Community Service Projects	-399,693	444,638	96,979	17,100	16,500	37,162	20,062	117%
Other Non-Operating Expenditures	11,031	6,308	6,169	10,960	51,716	14,910	3,950	36%
Grant Match	469,326	414,169	320,548	763,746	724,990	590,553	-173,193	-23%
Capital Expenditures	0	26,102	12,876	0	29,375	0	0	0%
TOTAL EXPENDITURES	**5,997,009**	**6,898,028**	**6,669,927**	**8,072,146**	**8,031,896**	**7,496,849**	**-575,298**	**-7%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405060 Reimbursed Overtime	0	-9,565	-1,564	0	0	0	0	0%
405067 REIMBURSED EXPENDITURES	240	602	64	0	0	0	0	0%
431180 FOOD ESTAB SITE ASSESSMENT	77,686	75,415	90,099	75,000	75,000	35,000	-40,000	-53%
431210 FOOD SERV INSPEC REVENUE	2,000	0	0	0	0	0	0	0%
431260 COUNTY FOOD SAFETY	112,600	120,210	112,450	120,000	120,000	78,000	-42,000	-35%
431270 OVERSEAS IMMUNIZATIONS	30,021	22,224	23,884	22,000	22,000	14,300	-7,700	-35%
431310 DENTAL CLINIC FEES	256,634	296,685	311,463	300,000	300,000	150,000	-150,000	-50%
431320 STD CLINIC VISIT	138,276	143,475	174,879	145,000	145,000	0	-145,000	-100%
431330 LAB TB-MYCOLOGY TESTS	35,472	21,560	43,979	35,000	35,000	10,000	-25,000	-71%
431340 MILK AND DAIRY LAB TESTS	22,374	21,824	34,442	20,000	20,000	13,000	-7,000	-35%
431360 ROUTINE IMMUNIZATIONS	27,242	16,524	15,117	15,000	15,000	9,750	-5,250	-35%
431380 WATER LAB TESTS	80,288	68,678	71,383	70,000	70,000	45,500	-24,500	-35%
443020 INSTRUCTIONAL FEES	465	1,175	1,150	750	750	488	-262	-35%
443060 SALES TO THE PUBLIC	25,040	18,350	14,777	5,000	5,000	3,250	-1,750	-35%
443560 INDIRECT COST RECOVERY	1,383,159	1,413,584	1,293,385	1,042,110	1,042,110	1,042,110	0	0%
450640 BANK FEES CREDIT CARD FEES	432	266	108	0	0	0	0	0%
450645 SOFTWARE MNTC FEE ACCELA	99	78	0	0	0	0	0	0%
450650 MISC NON-OPERATING REVENUES	5,866	4,160	1,314	0	0	0	0	0%
TOTAL CHARGES FOR SERVICES	2,197,893	2,215,244	2,186,930	1,849,860	1,849,860	1,401,398	-448,462	-24%
LICENSES AND PERMITS								
441090 PLAN REVIEW FEES	18,030	13,503	17,640	15,000	15,000	9,750	-5,250	-35%
441190 OTHER PERMITS AND LICENSES	23,750	22,342	21,760	15,000	15,000	9,750	-5,250	-35%
441380 FOOD ESTABLISHMENT LICENSES	741,479	685,003	762,770	650,000	650,000	325,000	-325,000	-50%
441390 FOOD MANAGEMENT SCHOOL FEES	457,735	131,209	101,855	150,000	150,000	79,000	-71,000	-47%
441530 APPLICATION ANNUAL PROCESS FEE	49,661	47,271	53,424	50,000	50,000	32,500	-17,500	-35%
441540 CONDEMNATION FEE	840	525	2,048	0	0	0	0	0%
441550 FIRE ACCIDENT INVESTIGATION FE	2,346	2,879	3,143	2,000	2,000	1,300	-700	-35%
441560 TEMPORARY LATE FEE PENALTY	7,345	10,112	11,218	7,000	7,000	4,550	-2,450	-35%
TOTAL LICENSES AND PERMITS	1,301,186	912,844	973,858	889,000	889,000	461,850	-427,150	-48%
INTERGOVERNMENTAL REVENUES								
460010 STATE GRANT PROCEEDS	1,258	0	0	0	0	0	0	0%
460250 INTERLOCAL AGREEMENTS- HTH	449,992	1,014,706	1,002,594	984,329	984,329	984,329	0	0%
TOTAL INTERGOVERNMENTAL REVENUES	451,250	1,014,706	1,002,594	984,329	984,329	984,329	0	0%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
COUNTY PARTICIPATION								
460240 COUNTY PARTICIPATION	469,169	0	0	0	0	0	0	0%
TOTAL COUNTY PARTICIPATION	469,169	0	0	0	0	0	0	0%
RENTS AND OTHER								
450600 DONATIONS	0	20,296	31,564	0	0	0	0	0%
450660 PENALTIES AND INTEREST	52	6	141	0	0	0	0	0%
470290 PROCEEDS-SALE OF USED EQUIP	1,204	0	0	0	0	0	0	0%
TOTAL RENTS AND OTHER	1,256	20,302	31,705	0	0	0	0	0%
TOTAL REVENUES	**4,420,754**	**4,163,096**	**4,195,087**	**3,723,189**	**3,723,189**	**2,847,577**	**-875,612**	**-24%**

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	3,260,812	3,446,472	3,518,011	3,804,613	3,749,288	3,670,178	-134,435	-4%
501001 COMP ABS NPO AND OPEB	0	0	2	0	0	0	0	0%
501002 OVERTIME - CIVILIAN	52,101	25,693	18,801	20,000	20,000	-20,000	-40,000	-200%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	39,781	35,912	37,588	0	0	0	0	0%
501008 INCENTIVE PAY	1,088	1,073	1,593	0	0	0	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	155	118	79	0	0	0	0	0%
501011 PART-TIME TEMPORARY	5,543	0	4	282,293	282,293	173,548	-108,746	-39%
501020 EQUIPMENT ALLOWANCE	965	967	962	962	962	0	-962	-100%
TOTAL SALARIES & WAGES	3,360,445	3,510,235	3,577,039	4,107,868	4,052,543	3,823,726	-284,143	-7%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	69,919	92,843	119,879	127,061	126,918	124,355	-2,706	-2%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	3,372	3,490	3,570	4,100	4,065	3,847	-252	-6%
501108 POS CITY - EMPLOYER CONTRIB	344,720	365,044	394,950	578,180	575,550	613,631	35,452	6%
501114 LIFE INSURANCE - CIVILIAN	6,215	6,377	6,675	7,442	7,430	6,910	-531	-7%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	7,505	7,479	8,557	8,280	7,735	3,757	-4,523	-55%
501124 CITY PENSION PLAN CONTRIBUTION	456,983	482,904	491,097	576,053	567,778	540,772	-35,281	-6%
501129 FICA CITY MATCH - CIVILIAN	194,032	204,184	208,066	254,201	252,095	238,500	-15,701	-6%
501130 FICA MED- CITY MATCH-CIVILIAN	45,860	48,157	49,160	59,450	58,957	55,788	-3,662	-6%
501150 HSA CONTRIBUTIONS	0	56	-3,328	0	0	0	0	0%
TOTAL EMPLOYEE BENEFITS	1,128,606	1,210,534	1,278,625	1,614,766	1,600,527	1,587,562	-27,204	-2%
PROFESSIONAL SERVICES								
521080 DATA PROCESSING SERVICES	0	0	38,748	0	0	0	0	0%
521120 HEALTH CARE PROVIDERS SERVICES	56,400	55,573	47,300	62,400	62,400	89,733	27,333	44%
521170 PROMOTIONAL SERVICES	0	0	0	15,500	7,549	2,000	-13,500	-87%
TOTAL PROFESSIONAL SERVICES	56,400	55,573	86,048	77,900	69,949	91,733	13,833	18%
OUTSIDE CONTRACTS								
522020 DATA PROCESS SERVICES CONTRACT	100,000	100,000	100,000	110,050	110,050	127,200	17,150	16%
522040 ENVIRONMENTAL CONTRACTS	2,493	2,812	1,587	5,356	5,356	6,000	644	12%
522050 LEGAL NOTICES CONTRACTS	297	0	0	2,000	2,000	2,000	0	0%
522060 MAINT SVCS CONTRACT-JANITORIAL	93,604	96,712	139,436	155,000	155,000	155,000	0	0%
522080 PERSONNEL RECRUITMENT CONTRACT	0	0	408	0	45,000	0	0	0%
522090 PRINTING SERVICES CONTRACTS	30,372	9,288	14,300	17,736	17,616	17,620	-116	-1%
522120 SECURITY CONTRACTS	83,952	86,852	79,350	72,880	72,880	72,900	20	0%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522130 TEMP EMPLOYEE SVCS CONTRACTS	1,635	0	0	0	0	0	0	0%
522150 OUTSIDE CONTRACTS - NOC	46,586	41,658	37,088	52,644	53,343	23,366	-29,278	-56%
522205 MAINTENANCE CONTRACTS	0	0	981	1,500	1,500	1,500	0	0%
522220 LINEN AND INDUSTRIAL CONTRACTS	1,207	1,220	1,196	2,924	2,924	3,300	376	13%
522260 BLDGS FACILITIES MAINT CONTRAC	2,982	2,048	4,625	0	0	0	0	0%
522290 OFFICE EQUIP MAINT CONTRACTS	5,969	0	451	0	613	4,125	4,125	100%
TOTAL OUTSIDE CONTRACTS	369,098	340,589	379,423	420,090	466,282	413,011	-7,079	-2%
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	61,338	70,179	90,040	65,000	65,000	74,400	9,400	14%
523010 MOTOR POOL USAGE FEE-INTERF SV	1,015	2,260	3,622	3,000	3,000	10,596	7,596	253%
523020 PRINT SHOP ALLOC-INTERFUND SVC	4,830	0	0	0	0	0	0	0%
TOTAL INTERFUND SERVICES	67,183	72,440	93,662	68,000	68,000	84,996	16,996	25%
BUILDING LEASES								
524000 BUILDINGS-LEASES	121,506	121,506	132,644	139,732	136,732	139,732	0	0%
524010 BUS STOPS-LEASES	0	-119	0	0	0	0	0	0%
524040 OFFICE EQUIPMENT-LEASES	20,025	20,271	906	2,000	1,700	1,700	-300	-15%
524060 PARKING LOTS-LEASES	1,400	0	1,365	0	0	0	0	0%
524110 LEASES NOC	0	394	0	0	0	0	0	0%
524130 COPIER CONTRACT SERVICES	0	0	18,457	28,675	28,675	21,950	-6,725	-23%
TOTAL BUILDING LEASES	142,931	142,053	153,372	170,407	167,107	163,382	-7,025	-4%
FUEL & LUBRICANTS								
530010 GASOLINE - UNLEADED	35,078	42,472	35,385	45,000	45,000	48,000	3,000	7%
TOTAL FUEL & LUBRICANTS	35,078	42,472	35,385	45,000	45,000	48,000	3,000	7%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	19,562	22,044	32,696	35,859	29,349	30,483	-5,376	-15%
531005 OTHER SUPPLIES	21,966	741	3,248	8,000	8,000	4,750	-3,250	-41%
531010 EQUIPMENT PURCHASE UNDER 500	3,614	8,057	13,820	4,500	5,500	5,000	500	11%
531020 PROMOTIONAL SUPPLIES	4,115	6,637	7,169	0	0	5,000	5,000	100%
531030 PUBLICATIONS & SUBSCRIPTIONS	1,212	599	769	600	600	600	0	0%
531040 SUPPLIES COMPUTER EQUIPMENT	44,631	7,917	18,083	17,496	15,496	15,000	-2,496	-14%
531080 TRAINING MATERIALS	3,537	2,220	1,935	2,208	1,708	2,208	0	0%
531110 CLEANING SUPPLIES	7,125	10,266	10,180	12,325	12,325	13,000	675	5%
531120 CLINICAL MEDICAL SUPPLIES	198,164	159,711	161,361	191,896	191,896	161,848	-30,048	-16%
531140 BUILDING MAINTENANCE SUPPLIES	2,280	2,396	2,822	0	0	0	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	4,080	7,498	7,532	4,450	1,999	6,850	2,400	54%
531170 EQUIP MAINT SUP-LOW COST ITEM	29	509	681	0	0	0	0	0%
531180 VEHICLE MAINTENANCE SUPPLIES	109	0	0	0	0	500	500	100%
531200 UNIFORMS AND APPAREL SUPPLIES	5,408	9,789	5,247	13,050	13,050	17,825	4,775	37%
531220 MAINTENANCE SUPPLIES PARTS NOC	156	0	0	0	0	0	0	0%
531230 SAFETY GEAR	1,462	1,851	2,226	3,375	3,375	5,625	2,250	67%
531250 EQUIP OUTSIDE REPAIRS SVCS NOC	5,150	879	3,202	0	0	2,000	2,000	100%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531260 CHEMICAL SUPPLIES	16	0	0	0	0	0	0	0%
531300 FURNITURE 1000 - 4999 99	0	6,890	0	0	0	0	0	0%
531310 DATA PROCES EQUIP 1000-4999 99	35,982	14,213	2,346	1,415	1,415	1,415	0	0%
531320 OTHER EQUIPMENT 1000 -4999 99	0	4,199	3,879	0	0	0	0	0%
TOTAL MATERIALS & SUPPLIES	358,597	266,415	277,197	295,174	284,713	272,104	-23,070	-8%
MAINTENANCE & REPAIRS								
532000 BUILDINGS FACILITIES MAINT REP	1,381	8,746	470	3,300	3,300	8,300	5,000	152%
532008 EQUIPMENT MAINTENANCE	0	0	0	0	2,300	11,000	11,000	100%
532060 OFFICE EQUIPMENT-MAINT & REP	0	517	0	2,400	2,400	2,000	-400	-17%
532120 BUILDINGS - INSIDE	4,500	0	4,470	10,000	10,000	5,000	-5,000	-50%
532130 BUILDINGS - OUTSIDE	0	0	4,950	0	0	0	0	0%
TOTAL MAINTENANCE & REPAIRS	5,881	9,263	9,890	15,700	18,000	26,300	10,600	68%
MINOR EQUIPMENT & FURNITURE								
533005 MINOR EQUIPMENT	0	355	654	900	2,900	0	-900	-100%
533010 FURNITURE 500 - 4 999 99	25,696	3,195	6,364	5,000	5,000	5,000	0	0%
533020 DATA PROCESS EQP 500-4 999 99	728	11,523	13,863	5,000	7,100	7,000	2,000	40%
533030 OTHER EQUIPMENT 500-4 999 99	7,140	1,355	2,793	12,200	8,000	12,900	700	6%
533040 FURNITURE & EQUIP LESS 500	3,331	4,264	16,624	0	0	0	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	36,894	20,692	40,299	23,100	23,000	24,900	1,800	8%
COMMUNICATIONS								
540000 PHONE & INTERNET	59,007	31,403	22,354	70,360	70,360	20,300	-50,060	-71%
540010 LONG DISTANCE	371	383	0	0	0	0	0	0%
540020 WIRELESS COMMUNICATION SERVICE	-50	58	0	0	0	0	0	0%
540040 SHIPPING	466	1,082	1,399	1,598	1,598	1,720	122	8%
TOTAL COMMUNICATIONS	59,794	32,927	23,754	71,958	71,958	22,020	-49,938	-69%
UTILITIES								
541000 ELECTRICITY	152,462	126,352	104,590	140,104	137,435	130,000	-10,104	-7%
541010 WATER	29,510	22,243	23,530	35,326	35,326	30,000	-5,326	-15%
541020 NATURAL GAS OTHER	15,953	13,110	14,302	21,910	21,910	21,000	-910	-4%
TOTAL UTILITIES	197,925	161,705	142,422	197,340	194,671	181,000	-16,340	-8%
TRAVEL								
542010 TRAVEL EXPENSES - EMPLOYEES	25,072	32,129	28,904	54,636	33,385	4,900	-49,736	-91%
542030 MILEAGE ALLOWANCES	276	2,087	939	2,200	1,576	1,550	-650	-30%
542035 POSTAGE & SHIPPING	117	0	0	0	0	0	0	0%
TOTAL TRAVEL	25,465	34,216	29,844	56,836	34,960	6,450	-50,386	-89%

General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
OTHER OPERATING EXPENDITURES								
544010 ENVIRONMENTAL QUALITY EXPENSE	0	815	848	816	816	816	0	0%
544020 GENERAL LIABILITY INSURANCE EX	49,487	48,249	52,988	52,584	52,584	50,000	-2,584	-5%
544060 OTHER SERVICES CHARGES EXPENSE	874	13,179	601	10,700	7,325	8,553	-2,147	-20%
544090 PROPERTY INSURANCE EXPENSE	3,507	3,882	3,542	7,000	7,000	5,200	-1,800	-26%
544115 PROFESSIONAL DEVELOPMENT	0	778	0	0	0	0	0	0%
544120 SEMINARS CONTINUING EDUCATION	10,602	14,646	9,366	24,270	23,549	20,930	-3,340	-14%
544140 PROFESSIONAL LICENSES & MEMBER	7,577	24,808	17,089	20,830	21,330	23,540	2,710	13%
544180 VOLUNTEER STIPENDS	0	1,341	21,942	0	0	0	0	0%
544240 TUITION REIMBURSEMENT	0	0	20	0	0	0	0	0%
TOTAL OTHER OPERATING EXPENDITURES	72,046	107,697	106,396	116,200	112,604	109,039	-7,161	-6%
COMMUNITY SERVICE PROJECTS								
552000 COMMUNITY SERVICE PROJECTS	-399,693	444,758	96,859	17,100	16,500	37,162	20,062	117%
552050 HOUSING REHAB SINGLE FAM- 720	0	-120	120	0	0	0	0	0%
TOTAL COMMUNITY SERVICE PROJECTS	-399,693	444,638	96,979	17,100	16,500	37,162	20,062	117%
OTHER NON-OPERATING EXPENDITURES								
554000 OTHER AGENCY EXPENSES	0	0	0	0	38,756	0	0	0%
554020 BANK SVC CHRGS & CR CARD FEES	11,012	6,315	6,157	10,720	12,720	14,660	3,940	37%
554050 CHANGE FUND SHORTAGE	0	-2	0	0	0	0	0	0%
554060 CASH RECEIPTS SHORT(OVER)- EXP	19	-5	12	240	240	250	10	4%
TOTAL OTHER NON-OPERATING EXPENDITURES	11,031	6,308	6,169	10,960	51,716	14,910	3,950	36%
GRANT MATCH								
560000 CITY GRANT MATCH	469,326	414,169	320,548	763,746	724,990	590,553	-173,193	-23%
TOTAL GRANT MATCH	469,326	414,169	320,548	763,746	724,990	590,553	-173,193	-23%
CAPITAL EXPENDITURES								
580020 BUILDINGS & BLDG IMPROVEMENTS	0	0	0	0	9,375	0	0	0%
580090 FURNITURE FIXTURES & EQUIPMENT	0	26,102	12,876	0	20,000	0	0	0%
TOTAL CAPITAL EXPENDITURES	0	26,102	12,876	0	29,375	0	0	0%
TOTAL EXPENDITURES	**5,997,009**	**6,898,028**	**6,669,927**	**8,072,146**	**8,031,896**	**7,496,849**	**-575,298**	**-7%**

Goal Team 8

Non-General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Franchise Fees	2,482,886	2,447,090	8,925,676	13,015,000	13,415,000	400,000	3%
Charges for Services	54,870,068	54,390,492	57,919,482	52,759,690	53,363,373	603,683	1%
Licenses and Permits	1,096,928	1,375,290	1,449,968	1,231,000	1,186,000	-45,000	-4%
Intergovernmental Revenues	23,053,689	23,588,474	22,464,356	21,241,833	22,332,803	1,090,970	5%
Interest	361,814	714,537	1,404,826	200,000	200,000	0	0%
Rents and Other	477,412	446,612	517,096	325,815	350,815	25,000	8%
Other Sources (Uses)	30,816,923	14,441,478	18,431,602	34,606,479	24,500,356	-10,106,123	-29%
Enterprise Revenues	29,658	0	205,144	0	0	0	0%
TOTAL REVENUES	**113,189,378**	**97,403,973**	**111,318,151**	**123,379,816**	**115,348,346**	**-8,031,470**	**-7%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	25,998,136	25,780,415	28,276,829	25,414,995	25,423,447	8,452	0%
Employee Benefits	9,597,712	7,238,183	7,836,125	10,268,287	10,256,915	-11,372	0%
Contractual Services	6,827	3,970	5,042	0	0	0	0%
Professional Services	176,633	235,732	290,818	221,478	293,725	72,247	33%
Outside Contracts	3,977,670	5,273,886	4,086,634	9,462,772	4,791,119	-4,671,653	-49%
Interfund Services	6,579,248	6,487,305	5,716,106	6,024,382	5,731,317	-293,065	-5%
Building Leases	656,726	702,868	732,160	705,336	881,627	176,291	25%
Fuel & Lubricants	2,451,511	2,791,327	2,952,873	3,115,823	3,274,613	158,790	5%
Materials & Supplies	2,365,266	2,573,789	3,135,277	3,470,539	3,347,865	-122,674	-4%
Maintenance & Repairs	174,404	205,570	323,226	661,275	325,613	-335,662	-51%
Minor Equipment & Furniture	242,198	346,138	678,886	270,480	258,898	-11,582	-4%
Communications	420,469	352,986	403,139	505,104	601,544	96,440	19%
Utilities	315,450	353,813	290,931	365,750	355,644	-10,106	-3%
Travel	216,637	243,130	274,753	259,493	287,379	27,886	11%
Other Operating Expenditures	16,634,812	16,771,353	14,494,846	8,201,652	6,338,866	-1,862,786	-23%
Community Service Projects	6,703,832	9,086,235	5,361,981	6,261,919	10,626,630	4,364,712	70%
Other Non-Operating Expenditures	1,561,235	2,876,197	1,622,777	3,470,946	3,437,809	-33,137	-1%
Grant Match	-424,206	-417,030	-249,231	-622,236	-293,772	328,464	53%
Operating Transfers Out	28,444,672	12,591,164	26,121,695	33,225,368	35,994,357	2,768,989	8%
Capital Expenditures	22,571,927	11,083,548	13,171,138	19,618,000	11,151,247	-8,466,753	-43%
TOTAL EXPENDITURES	**128,671,159**	**104,580,579**	**115,526,005**	**130,901,363**	**123,084,843**	**-7,816,520**	**-6%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	FRANCHISE FEES							
420000	OTHER FRANCHISE FEES	20,028	13,997	19,034	15,000	15,000	0	0%
420340	ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	8,906,642	13,000,000	13,400,000	400,000	3%
	TOTAL FRANCHISE FEES	2,482,886	2,447,090	8,925,676	13,015,000	13,415,000	400,000	3%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	48,701	169,994	59,149	0	6,700	6,700	100%
430620	REIMBURSED DAMAGES	0	1,855	0	0	0	0	0%
431230	PRIMARY CARE TB CLINIC	9,378	3,061	965	5,000	5,000	0	0%
431280	ANIMAL IMPOUNDMENT FEES	600,670	155,613	64,907	135,000	20,287	-114,713	-85%
431360	ROUTINE IMMUNIZATIONS	2,102	6,818	0	42,350	42,350	0	0%
431380	WATER LAB TESTS	0	-23	0	0	0	0	0%
431390	ANIMAL ADOPTIONS	180,962	40,439	16,222	75,000	20,000	-55,000	-73%
431395	SPAY NEUTER CLINIC SOCORRO	13,115	17,424	9,245	20,000	10,000	-10,000	-50%
431400	GARBAGE COLLECTION BILLINGS	38,839,795	39,175,527	44,053,499	43,750,000	44,500,000	750,000	2%
431410	LANDFILL FEES	6,322,307	5,432,385	5,847,437	5,250,000	5,400,000	150,000	3%
431420	RECYCLING REVENUES	-160,557	191,249	126,693	110,000	70,000	-40,000	-36%
431450	SPECIAL WASTE REMOVAL FEES	80,978	80,364	82,789	75,000	80,000	5,000	7%
431460	WEED REMOVAL CHARGES	224,703	226,567	213,717	235,000	235,000	0	0%
431490	Service Fees	25,587	25,096	28,065	25,000	25,000	0	0%
443560	INDIRECT COST RECOVERY	99,111	63,408	61,746	68,000	65,000	-3,000	-4%
443580	ENVIRONMENTAL FEES	0	-2	0	0	0	0	0%
450510	REVENUE PROG INCOME FTHB-567	1,000,073	882,173	1,061,703	330,000	359,400	29,400	9%
450520	REVENUE PROG INCOME SINLGE 568	666,692	404,052	380,157	645,000	573,303	-71,697	-11%
450530	REVENUE PROG INCOME MULTI -569	970,270	636,470	1,210,565	557,566	545,100	-12,466	-2%
450540	REVENUE PROG INCOME CHDO-573	243,144	292,870	313,351	485,000	485,100	100	0%
450635	PREP AND RELEASE OF LIENS	425	449	0	0	0	0	0%
450640	BANK FEES CREDIT CARD FEES	23,809	21,752	25,407	0	500	500	100%
450650	MISC NON-OPERATING REVENUES	48,139	998,380	-850,867	28,000	42,196	14,196	51%
460400	PROGRAM INCOME	5,630,663	5,564,571	5,214,732	923,774	878,437	-45,337	-5%
	TOTAL CHARGES FOR SERVICES	54,870,068	54,390,492	57,919,482	52,759,690	53,363,373	603,683	1%
	LICENSES AND PERMITS							
441030	DEMOLITION PERMITS	3,290	505	0	0	0	0	0%
441190	OTHER PERMITS AND LICENSES	129,288	113,550	122,175	110,000	110,000	0	0%
441250	REFUSE COLLECTION PERMITS	105,493	96,951	106,155	100,000	100,000	0	0%
441320	ANIMAL PERMIT AND REGISTRATION	832,053	1,128,659	1,192,283	996,000	950,000	-46,000	-5%
441500	PROFESSIONAL OCCUP LICENSE	26,805	35,625	29,355	25,000	26,000	1,000	4%
	TOTAL LICENSES AND PERMITS	1,096,928	1,375,290	1,449,968	1,231,000	1,186,000	-45,000	-4%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	10,871,964	11,975,463	19,210,961	18,720,075	19,562,898	842,824	5%
460010	STATE GRANT PROCEEDS	10,557,837	10,577,373	1,938,989	1,366,877	1,914,904	548,027	40%
460020	OTHER GRANT PROCEEDS	423,231	264,994	466,111	131,590	0	-131,590	-100%
460030	CITY MATCH OF GRANT PROCEEDS	1,953	0	0	0	0	0	0%
460250	INTERLOCAL AGREEMENTS- HTH	1,198,704	770,644	848,295	1,023,291	855,000	-168,291	-16%
	TOTAL INTERGOVERNMENTAL REVENUES	23,053,689	23,588,474	22,464,356	21,241,833	22,332,803	1,090,970	5%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	361,814	714,537	1,404,826	200,000	200,000	0	0%
	TOTAL INTEREST	361,814	714,537	1,404,826	200,000	200,000	0	0%
	RENTS AND OTHER							
450600	DONATIONS	16,164	17,643	6,132	5,000	20,000	15,000	300%
450660	PENALTIES AND INTEREST	395,082	371,778	491,461	270,815	280,815	10,000	4%
451000	UNREALIZED GAINS LOSSES	0	0	11,710	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	66,166	55,513	7,546	50,000	50,000	0	0%
470400	CLAIMS SETTLEMENT	0	1,678	247	0	0	0	0%
	TOTAL RENTS AND OTHER	477,412	446,612	517,096	325,815	350,815	25,000	8%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	30,270,321	14,437,185	18,431,602	23,982,534	23,710,284	-272,250	-1%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	10,623,945	790,072	-9,833,873	-93%
470300	PROCEEDS-SALE OF FIXED ASSET	0	4,293	0	0	0	0	0%
470700	CAPITAL CONTRIBUTIONS	546,603	0	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	30,816,923	14,441,478	18,431,602	34,606,479	24,500,356	-10,106,123	-29%
	ENTERPRISE REVENUES							
450620	GAINS ON DISP-ENTERP FIX ASSET	29,658	0	205,144	0	0	0	0%
	TOTAL ENTERPRISE REVENUES	29,658	0	205,144	0	0	0	0%
	TOTAL REVENUES	**113,189,378**	**97,403,973**	**111,318,151**	**123,379,816**	**115,348,346**	**-8,031,470**	**-7%**

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	24,491,461	22,575,868	23,997,853	24,040,809	24,532,722	491,913	2%
501001	COMP ABS NPO AND OPEB	886,356	7,353	2,018,178	0	0	0	0%
501002	OVERTIME - CIVILIAN	239,936	275,986	750,527	423,000	364,630	-58,370	-14%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	173,184	141,428	180,480	0	0	0	0%
501008	INCENTIVE PAY	33,105	45,097	34,647	38,000	26,200	-11,800	-31%
501010	SHIFT DIFFERENTIAL - CIVILIAN	12,949	10,933	7,580	0	0	0	0%
501011	PART-TIME TEMPORARY	161,145	170,247	106,815	913,186	499,895	-413,291	-45%
501030	TEMPORARY SERVICES CONTRACTS	0	24,996	49,082	0	0	0	0%
501200	Compensated Absences Expense	0	-224,896	130,010	0	0	0	0%
501201	Net Pension Expense	0	2,082,251	-10,223	0	0	0	0%
501202	OPEB Expense	0	671,153	1,011,879	0	0	0	0%
	TOTAL SALARIES & WAGES	25,998,136	25,780,415	28,276,829	25,414,995	25,423,447	8,452	0%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	1,235,956	1,531,003	1,538,749	1,522,023	1,603,372	81,349	5%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	26,084	24,015	26,014	25,454	24,935	-519	-2%
501104	LIFE INSURANCE	-370	-573	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	2,746,904	2,654,456	3,029,497	2,767,055	2,848,852	81,797	3%
501114	LIFE INSURANCE - CIVILIAN	63,842	52,835	54,573	63,912	63,791	-121	0%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	12,245	12,946	12,331	9,870	10,274	404	4%
501119	RELOCATION EXPENDITURES	0	3,000	0	0	0	0	0%
501120	OTHER EMPLOYEE BENEFITS	2,000	1,875	958	1,875	0	-1,875	-100%
501124	CITY PENSION PLAN CONTRIBUTION	3,372,324	1,214,334	1,358,182	3,607,859	3,501,820	-106,039	-3%
501129	FICA CITY MATCH - CIVILIAN	1,456,741	1,363,805	1,470,936	1,584,207	1,545,968	-38,239	-2%
501130	FICA MED- CITY MATCH-CIVILIAN	341,397	318,677	344,856	371,231	361,582	-9,649	-3%
501140	RETIREES HEALTH PLAN	340,588	61,866	0	314,801	296,321	-18,480	-6%
501150	HSA CONTRIBUTIONS	0	-56	29	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	9,597,712	7,238,183	7,836,125	10,268,287	10,256,915	-11,372	0%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	6,827	3,970	5,042	0	0	0	0%
	TOTAL CONTRACTUAL SERVICES	6,827	3,970	5,042	0	0	0	0%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	0	0	6,026	0	0	0	0%
521010	ACOUNTING/AUDIT SERVICES	12,689	14,402	30,131	30,000	55,000	25,000	83%
521020	APPRAISAL SERVICES	0	402	600	0	0	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
521060	BOND FIN ADVISORY SERVICE	0	0	0	375	475	100	27%
521090	ENGINEERING SERVICES	14,749	22,010	13,847	0	0	0	0%
521100	EXTERNAL LEGAL COUNSEL SERVICE	1,269	0	0	850	0	-850	-100%
521110	TITLE SEARCH SERVICES	1,761	0	0	0	15,000	15,000	100%
521120	HEALTH CARE PROVIDERS SERVICES	54,099	77,845	122,694	4,000	0	-4,000	-100%
521130	INTERPRETER SERVICES	874	2,286	203	500	0	-500	-100%
521160	MANAGEMENT CONSULTING SERVICES	46,925	14,000	4,389	25,000	25,000	0	0%
521170	PROMOTIONAL SERVICES	44,267	104,787	112,928	160,503	198,000	37,497	23%
521840	ARBITRAGE BOND REVIEW SERVICE	0	0	0	250	250	0	0%
	TOTAL PROFESSIONAL SERVICES	176,633	235,732	290,818	221,478	293,725	72,247	33%
	OUTSIDE CONTRACTS							
522000	BENEFITS ADMINISTRATORS (TPA)	0	75	0	0	0	0	0%
522020	DATA PROCESS SERVICES CONTRACT	111,870	284,912	415,072	396,107	394,300	-1,807	0%
522040	ENVIRONMENTAL CONTRACTS	237,094	256,520	269,723	548,687	501,619	-47,068	-9%
522050	LEGAL NOTICES CONTRACTS	14,287	9,006	5,410	5,000	7,500	2,500	50%
522060	MAINT SVCS CONTRACT-JANITORIAL	241,828	255,108	276,963	282,500	339,623	57,123	20%
522080	PERSONNEL RECRUITMENT CONTRACT	28,000	0	0	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	84,544	95,522	74,668	158,135	189,685	31,550	20%
522120	SECURITY CONTRACTS	70,719	83,768	99,090	111,040	115,092	4,052	4%
522130	TEMP EMPLOYEE SVCS CONTRACTS	15,611	17,007	9,453	500	0	-500	-100%
522140	TRAINING INSTRUCTION CONTRACTS	26,290	12,970	15,926	53,000	0	-53,000	-100%
522150	OUTSIDE CONTRACTS - NOC	2,720,640	3,525,325	2,482,543	7,427,191	2,738,188	-4,689,003	-63%
522170	INTERLOCAL AGREEMENTS	226,600	233,398	240,400	247,612	247,612	0	0%
522200	PEST CONTROL CONTRACTS	2,090	2,255	2,775	5,500	17,500	12,000	218%
522210	GROUNDKEEPING HORTI CONTRACTS	144,744	144,744	144,744	160,000	160,000	0	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	8,830	10,353	11,899	22,000	32,000	10,000	45%
522260	BLDGS FACILITIES MAINT CONTRAC	21,614	10,376	6,178	15,500	18,000	2,500	16%
522270	PUBLIC ACCESSES MAINT CONTRACT	0	310,000	0	0	0	0	0%
522280	VEH HEAVY EQUIP OFF RD MAINT C	22,910	19,694	31,445	30,000	30,000	0	0%
522290	OFFICE EQUIP MAINT CONTRACTS	0	2,852	347	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	3,977,670	5,273,886	4,086,634	9,462,772	4,791,119	-4,671,653	-49%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	6,526,128	6,475,955	5,700,498	5,994,623	5,710,113	-284,510	-5%
523010	MOTOR POOL USAGE FEE-INTERF SV	4,353	1,875	1,317	9,674	1,000	-8,674	-90%
523020	PRINT SHOP ALLOC-INTERFUND SVC	11,533	4,367	5,497	800	0	-800	-100%
523040	MAIL ROOM CHARGES	37,233	5,108	8,794	19,285	20,204	919	5%
	TOTAL INTERFUND SERVICES	6,579,248	6,487,305	5,716,106	6,024,382	5,731,317	-293,065	-5%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	BUILDING LEASES							
524000	BUILDINGS-LEASES	308,209	312,534	316,723	314,000	426,000	112,000	36%
524005	LEASED EQUIPMENT	0	0	0	30,000	0	-30,000	-100%
524010	BUS STOPS-LEASES	426	0	90	0	0	0	0%
524020	COMPUTER RELATED-LEASES	0	0	0	1,500	0	-1,500	-100%
524040	OFFICE EQUIPMENT-LEASES	37,078	43,447	23,429	5,654	6,350	696	12%
524060	PARKING LOTS-LEASES	3,600	1,440	0	0	5,100	5,100	100%
524110	LEASES NOC	271,395	288,605	313,116	260,281	345,659	85,378	33%
524130	COPIER CONTRACT SERVICES	36,018	56,842	78,802	93,900	98,518	4,618	5%
	TOTAL BUILDING LEASES	656,726	702,868	732,160	705,336	881,627	176,291	25%
	FUEL & LUBRICANTS							
530000	GASOLINE - UNLEADED (OFFSITE)	0	10	0	0	0	0	0%
530010	GASOLINE - UNLEADED	165,406	201,563	204,838	282,823	306,413	23,590	8%
530020	COMPRESSED NATURAL GAS	484,156	474,981	388,873	510,000	450,000	-60,000	-12%
530030	GASOLINE - REGULAR	0	0	0	20,000	0	-20,000	-100%
530050	DIESEL	1,800,707	2,113,247	2,357,067	2,300,000	2,515,200	215,200	9%
530070	PROPANE	1,243	1,527	2,096	3,000	3,000	0	0%
	TOTAL FUEL & LUBRICANTS	2,451,511	2,791,327	2,952,873	3,115,823	3,274,613	158,790	5%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	152,184	153,593	226,754	190,302	215,965	25,663	13%
531005	OTHER SUPPLIES	0	0	19,208	5,352	0	-5,352	-100%
531010	EQUIPMENT PURCHASE UNDER 500	109,563	134,300	139,228	136,500	132,056	-4,444	-3%
531020	PROMOTIONAL SUPPLIES	388,438	313,672	220,934	268,724	354,863	86,139	32%
531030	PUBLICATIONS & SUBSCRIPTIONS	5,966	41,612	28,647	13,377	11,677	-1,700	-13%
531040	SUPPLIES COMPUTER EQUIPMENT	54,465	26,033	46,789	32,170	51,749	19,579	61%
531050	DESKTOP SOFTWARE SUPPLIES	3,021	25,367	281,461	425,000	200,000	-225,000	-53%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	0	0	550	0	0	0	0%
531080	TRAINING MATERIALS	19,222	27,722	33,669	11,912	18,956	7,044	59%
531100	ANIMALS & ANIMAL SUPPLIES	114,611	246,199	224,198	269,918	307,500	37,582	14%
531110	CLEANING SUPPLIES	85,547	101,719	116,495	144,130	151,200	7,070	5%
531120	CLINICAL MEDICAL SUPPLIES	691,049	737,998	1,074,957	881,287	879,159	-2,128	0%
531130	LAND MAINTENANCE SUPPLIES	74,696	87,218	70,832	80,000	80,000	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	9,519	7,438	8,897	12,250	13,050	800	7%
531150	FOOD AND BEVERAGES SUPPLIES	27,125	27,788	30,981	44,760	43,360	-1,400	-3%
531160	RECREATIONAL SUPPLIES	0	-3,009	0	0	0	0	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	42,095	47,769	47,388	90,500	42,500	-48,000	-53%
531180	VEHICLE MAINTENANCE SUPPLIES	4,205	590	2,275	2,700	2,200	-500	-19%
531200	UNIFORMS AND APPAREL SUPPLIES	179,077	162,521	161,801	196,070	193,923	-2,147	-1%
531210	INVENTORY PURCH-MAT & SUPPLIES	6,149	0	0	0	0	0	0%
531220	MAINTENANCE SUPPLIES PARTS NOC	113,041	230,779	194,487	323,000	326,500	3,500	1%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531230	SAFETY GEAR	56,626	77,431	55,019	128,689	131,647	2,958	2%
531250	EQUIP OUTSIDE REPAIRS SVCS NOC	7,116	2,037	6,017	2,000	2,000	0	0%
531260	CHEMICAL SUPPLIES	188,304	50,622	102,090	206,000	170,000	-36,000	-17%
531300	FURNITURE 1000 - 4999 99	2,504	16,014	8,150	2,000	10,000	8,000	400%
531310	DATA PROCES EQUIP 1000-4999 99	14,451	54,208	15,927	1,898	7,560	5,662	298%
531320	OTHER EQUIPMENT 1000 -4999 99	16,291	4,169	18,523	2,000	2,000	0	0%
	TOTAL MATERIALS & SUPPLIES	2,365,266	2,573,789	3,135,277	3,470,539	3,347,865	-122,674	-4%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	104,274	173,269	211,897	632,900	247,635	-385,265	-61%
532008	EQUIPMENT MAINTENANCE	65,315	19,166	27,448	0	23,925	23,925	100%
532020	LAND LANDSCAPING - MAINT & REP	0	0	31,379	0	0	0	0%
532040	VEHICLES - MAINT & REPAIRS	3,247	12,029	38,257	27,375	50,875	23,500	86%
532060	OFFICE EQUIPMENT-MAINT & REP	1,568	635	4,400	1,000	0	-1,000	-100%
532080	PUBLIC SAFETY EQUIP-MAINT REP	0	470	0	0	0	0	0%
532120	BUILDINGS - INSIDE	0	0	0	0	3,178	3,178	100%
532230	SIGNS- TRAFFIC AND OTHER	0	0	9,845	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	174,404	205,570	323,226	661,275	325,613	-335,662	-51%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	634	0	1,500	0	0	0	0%
533005	MINOR EQUIPMENT	3,781	0	1,880	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	43,229	78,975	263,466	10,500	66,945	56,445	538%
533020	DATA PROCESS EQP 500-4 999 99	90,759	122,241	202,036	137,640	81,403	-56,237	-41%
533030	OTHER EQUIPMENT 500-4 999 99	84,349	121,815	120,903	107,550	84,850	-22,700	-21%
533040	FURNITURE & EQUIP LESS 500	19,447	23,107	89,100	14,790	25,700	10,910	74%
	TOTAL MINOR EQUIPMENT & FURNITURE	242,198	346,138	678,886	270,480	258,898	-11,582	-4%
	COMMUNICATIONS							
540000	PHONE & INTERNET	192,652	170,106	197,039	212,500	232,300	19,800	9%
540010	LONG DISTANCE	256	449	0	600	500	-100	-17%
540020	WIRELESS COMMUNICATION SERVICE	219,541	173,657	126,843	196,149	202,129	5,980	3%
540030	POSTAGE	461	84	70,605	74,155	146,550	72,395	98%
540040	SHIPPING	7,559	8,689	8,652	21,700	20,065	-1,635	-8%
	TOTAL COMMUNICATIONS	420,469	352,986	403,139	505,104	601,544	96,440	19%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	UTILITIES							
541000	ELECTRICITY	185,350	212,317	179,797	232,200	232,500	300	0%
541010	WATER	97,232	106,307	73,683	95,000	81,500	-13,500	-14%
541020	NATURAL GAS OTHER	32,868	35,188	37,452	38,550	41,644	3,094	8%
	TOTAL UTILITIES	315,450	353,813	290,931	365,750	355,644	-10,106	-3%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	202,629	226,169	264,778	235,654	263,854	28,200	12%
542030	MILEAGE ALLOWANCES	14,008	16,398	9,976	23,839	23,525	-314	-1%
542035	POSTAGE & SHIPPING	0	563	0	0	0	0	0%
	TOTAL TRAVEL	216,637	243,130	274,753	259,493	287,379	27,886	11%
	OTHER OPERATING EXPENDITURES							
543030	LANDFILL USE EXPENDITURES	830,476	1,003,854	1,015,094	900,000	1,000,000	100,000	11%
543040	ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	0	2,440,000	0	-2,440,000	-100%
544010	ENVIRONMENTAL QUALITY EXPENSE	380,059	451,836	434,007	500,000	500,000	0	0%
544020	GENERAL LIABILITY INSURANCE EX	205,861	166,598	148,543	225,000	252,000	27,000	12%
544050	OPERATING CONTINGENCY RESERVE	0	0	0	180,978	500,000	319,022	176%
544060	OTHER SERVICES CHARGES EXPENSE	138,873	128,117	158,689	100,785	105,213	4,428	4%
544090	PROPERTY INSURANCE EXPENSE	585	1,841	1,736	2,000	2,000	0	0%
544120	SEMINARS CONTINUING EDUCATION	72,633	64,792	83,432	131,987	166,842	34,855	26%
544130	VEHICLE INSPECTIONS LICENSES E	0	0	0	3,500	5,000	1,500	43%
544140	PROFESSIONAL LICENSES & MEMBER	60,286	54,856	80,414	47,650	70,940	23,290	49%
544150	INDIRECT COST EXPENDITURES	4,406,940	4,061,897	3,916,012	3,646,985	3,713,039	66,054	2%
544160	APPLICANT REIMBURSEMENT	0	0	177	0	0	0	0%
544170	VOLUNTEER MILEAGE	37,054	30,626	35,210	0	1,065	1,065	100%
544180	VOLUNTEER STIPENDS	343,757	304,735	255,939	2,767	2,767	0	0%
544220	FIELD TRIPS	431	216	1,009	0	0	0	0%
544240	TUITION REIMBURSEMENT	13,027	8,691	21,627	20,000	20,000	0	0%
545010	DEPRECIATION EXPENSE	7,681,971	8,060,202	8,342,956	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	16,634,812	16,771,353	14,494,846	8,201,652	6,338,866	-1,862,786	-23%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	2,509,765	4,293,309	1,545,872	1,732,037	5,873,069	4,141,033	239%
552010	COMMUNITY HOUSING PROJECTS-391	1,770,537	1,516,529	1,841,209	1,027,190	1,080,242	53,052	5%
552040	HOUSING REHAB MULTI FAMILY-715	603,457	760,527	395,794	1,099,756	1,140,242	40,486	4%
552050	HOUSING REHAB SINGLE FAM- 720	1,188,348	1,303,258	596,297	1,295,000	1,286,783	-8,217	-1%
552070	PRINCIPAL BUY DOWN (730)	13,878	7,260	15,610	0	0	0	0%
552080	FIRST TIME HOME BUYER (735)	617,847	797,908	613,227	730,000	798,465	68,465	9%
552090	SINGLE LINE ITEM PROJECTS	0	0	0	0	10,000	10,000	100%
552120	TRANSITIONAL HOUSING	0	19	0	0	0	0	0%

Non-General Fund - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
552150	HOMELESS HOUSING-CASE MGT	0	70,000	61,497	65,000	171,118	106,118	163%
552152	HOMELESS HOUSING-STAFF	0	61,000	0	0	0	0	0%
552154	HOMELESS HOUSING-PREVENTION	0	210,000	130,322	145,000	155,713	10,713	7%
552156	HOMELESS HOUSING-ASSISTANCE	0	66,426	56,953	61,000	66,735	5,735	9%
552157	HOMELESS HOUSNG-ESNTL SVC CST	0	0	64,439	65,000	6,960	-58,040	-89%
552158	HOMELESS HOUSING-OPERATIONS	0	0	40,760	41,936	37,303	-4,633	-11%
	TOTAL COMMUNITY SERVICE PROJECTS	6,703,832	9,086,235	5,361,981	6,261,919	10,626,630	4,364,712	70%
	OTHER NON-OPERATING EXPENDITURES							
554000	OTHER AGENCY EXPENSES	901,357	911,135	920,153	1,000,000	1,000,000	0	0%
554020	BANK SVC CHRGS & CR CARD FEES	22,175	14,598	19,736	21,000	24,000	3,000	14%
554060	CASH RECEIPTS SHORT(OVER)- EXP	36	0	84	100	150	50	50%
554090	DAMAGES SETTLEMENTS EXPENSE	92,947	1,095,125	107,223	250,000	250,000	0	0%
554100	LOSS ON DISP-PROP FIXED ASSET	0	82,374	62,959	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	0	0	0	1,473,095	1,505,799	32,704	2%
554120	BOND INTEREST EXPENSE	544,720	665,954	619,634	726,751	657,860	-68,891	-9%
554205	UNREALIZED LOSS ON INVESTMENTS	0	107,011	-107,011	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	1,561,235	2,876,197	1,622,777	3,470,946	3,437,809	-33,137	-1%
	GRANT MATCH							
560000	CITY GRANT MATCH	-469,206	-417,030	-342,367	-622,236	-293,772	328,464	53%
560020	PROGRAM EXPENSE - GRANTS	45,000	0	93,136	0	0	0	0%
	TOTAL GRANT MATCH	-424,206	-417,030	-249,231	-622,236	-293,772	328,464	53%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	28,444,672	12,591,164	26,121,695	33,225,368	35,793,118	2,567,750	8%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	0	201,239	201,239	100%
	TOTAL OPERATING TRANSFERS OUT	28,444,672	12,591,164	26,121,695	33,225,368	35,994,357	2,768,989	8%
	CAPITAL EXPENDITURES							
570700	CAPITAL CONTRIBUTIONS - EXP	2,558,887	0	0	0	0	0	0%
580010	LAND IMPROVEMENTS	6,211,885	1,859,709	0	8,200,000	0	-8,200,000	-100%
580020	BUILDINGS & BLDG IMPROVEMENTS	14,500	0	129,348	200,000	150,000	-50,000	-25%
580030	BUILDING IMPROVEMENTS	133,823	0	0	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	72,315	67,652	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	35,218	133,272	654,983	2,937,000	764,000	-2,173,000	-74%
580062	AMBULANCES, FIRE TRUCK, ASL	0	0	5,139,187	5,020,000	4,741,250	-278,750	-6%
580080	MAJOR OFFICE EQUIP & APPLIANCE	11,477	0	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	771,791	866,304	720,309	660,000	1,090,497	430,497	65%
580100	IT EQUIPMENT	0	25,500	65,277	0	0	0	0%

Non-General Fund - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580120 MEDICAL SCIENTIFIC EQUIPMENT	163,720	16,363	0	0	0	0	0%
580140 HAZARDOUS MATERIALS EQUIPMENT	24,040	0	0	0	0	0	0%
580150 Major Equipment	128,174	12,500	41,135	0	0	0	0%
580160 ARCHITECTURE AND DESIGN (CWIP)	512,154	372,263	149,354	1,375,000	195,000	-1,180,000	-86%
580170 SURVEYS (CWIP)	1,036	0	0	0	0	0	0%
580210 CITY ENGINEERING CHARGES (CWIP	644	-644	12,375	0	0	0	0%
580220 CITY ADMIN CHARGES (CWIP)	47,753	49,705	45,740	20,000	0	-20,000	-100%
580230 CITY CONSTRUCT CHARGES (CWIP)	0	0	4,410	0	0	0	0%
580240 TESTING (CWIP)	15,413	33,580	52,988	0	0	0	0%
580260 INSPECTIONS (CWIP)	106,607	132,789	128,989	0	0	0	0%
580270 CONSTRUCTION (CWIP)	2,521,583	3,331,350	3,207,343	0	1,950,000	1,950,000	100%
580290 HEAVY EQUIPMENT	7,531,108	3,646,972	2,710,804	1,206,000	2,260,500	1,054,500	87%
580380 STREETS & SIDEWALKS	5,691	9,716	0	0	0	0	0%
580510 PROJECT MANAGEMENT	170,782	159,517	85,056	0	0	0	0%
580540 CARS_PICKUPS_VANS_MOTORCYLES	1,497,770	330,822	23,841	0	0	0	0%
580580 AUDIO VISUAL	35,557	36,178	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	22,571,927	11,083,548	13,171,138	19,618,000	11,151,247	-8,466,753	-43%
TOTAL EXPENDITURES	**128,671,159**	**104,580,579**	**115,526,005**	**130,901,363**	**123,084,843**	**-7,816,520**	**-6%**

Goal Team 8

All Funds - Goal Team

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Franchise Fees	2,482,886	2,447,090	8,925,676	13,015,000	13,415,000	400,000	3%
Charges for Services	57,067,961	56,605,736	60,106,412	54,609,550	54,764,771	155,221	0%
Licenses and Permits	2,398,114	2,288,134	2,423,826	2,120,000	1,647,850	-472,150	-22%
Intergovernmental Revenues	23,504,938	24,603,180	23,466,950	22,226,162	23,317,132	1,090,970	5%
County Participation	469,169	0	0	0	0	0	0%
Interest	361,814	714,537	1,404,826	200,000	200,000	0	0%
Rents and Other	478,668	466,913	548,801	325,815	350,815	25,000	8%
Other Sources (Uses)	30,816,923	14,441,478	18,431,602	34,606,479	24,500,356	-10,106,123	-29%
Enterprise Revenues	29,658	0	205,144	0	0	0	0%
TOTAL REVENUES	**117,610,132**	**101,567,069**	**115,513,237**	**127,103,005**	**118,195,923**	**-8,907,082**	**-7%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	29,358,581	29,290,650	31,853,868	29,522,864	29,247,173	-275,691	-1%
Employee Benefits	10,726,319	8,448,717	9,114,750	11,883,053	11,844,477	-38,576	0%
Contractual Services	6,827	3,970	5,042	0	0	0	0%
Professional Services	233,033	291,305	376,866	299,378	385,458	86,080	29%
Outside Contracts	4,346,768	5,614,475	4,466,057	9,882,862	5,204,130	-4,678,732	-47%
Interfund Services	6,646,431	6,559,745	5,809,768	6,092,382	5,816,313	-276,069	-5%
Building Leases	799,657	844,921	885,532	875,743	1,045,009	169,266	19%
Fuel & Lubricants	2,486,590	2,833,799	2,988,258	3,160,823	3,322,613	161,790	5%
Materials & Supplies	2,723,864	2,840,204	3,412,474	3,765,713	3,619,969	-145,744	-4%
Maintenance & Repairs	180,285	214,833	333,116	676,975	351,913	-325,062	-48%
Minor Equipment & Furniture	279,093	366,830	719,184	293,580	283,798	-9,782	-3%
Communications	480,263	385,912	426,892	577,062	623,564	46,502	8%
Utilities	513,375	515,518	433,354	563,090	536,644	-26,446	-5%
Travel	242,102	277,346	304,597	316,329	293,829	-22,500	-7%
Other Operating Expenditures	16,706,858	16,879,051	14,601,242	8,317,852	6,447,905	-1,869,947	-22%
Community Service Projects	6,304,138	9,530,872	5,458,960	6,279,019	10,663,793	4,384,774	70%
Other Non-Operating Expenditures	1,572,266	2,882,505	1,628,945	3,481,906	3,452,719	-29,187	-1%
Grant Match	45,119	-2,861	71,318	141,510	296,781	155,271	110%
Operating Transfers Out	28,444,672	12,591,164	26,121,695	33,225,368	35,994,357	2,768,989	8%
Capital Expenditures	22,571,927	11,109,650	13,184,014	19,618,000	11,151,247	-8,466,753	-43%
TOTAL EXPENDITURES	**134,668,168**	**111,478,606**	**122,195,932**	**138,973,509**	**130,581,692**	**-8,391,818**	**-6%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	FRANCHISE FEES							
420000	OTHER FRANCHISE FEES	20,028	13,997	19,034	15,000	15,000	0	0%
420340	ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	8,906,642	13,000,000	13,400,000	400,000	3%
	TOTAL FRANCHISE FEES	2,482,886	2,447,090	8,925,676	13,015,000	13,415,000	400,000	3%
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	0	-9,565	-1,564	0	0	0	0%
405067	REIMBURSED EXPENDITURES	48,941	170,596	59,213	0	6,700	6,700	100%
430620	REIMBURSED DAMAGES	0	1,855	0	0	0	0	0%
431180	FOOD ESTAB SITE ASSESSMENT	77,686	75,415	90,099	75,000	35,000	-40,000	-53%
431210	FOOD SERV INSPEC REVENUE	2,000	0	0	0	0	0	0%
431230	PRIMARY CARE TB CLINIC	9,378	3,061	965	5,000	5,000	0	0%
431260	COUNTY FOOD SAFETY	112,600	120,210	112,450	120,000	78,000	-42,000	-35%
431270	OVERSEAS IMMUNIZATIONS	30,021	22,224	23,884	22,000	14,300	-7,700	-35%
431280	ANIMAL IMPOUNDMENT FEES	600,670	155,613	64,907	135,000	20,287	-114,713	-85%
431310	DENTAL CLINIC FEES	256,634	296,685	311,463	300,000	150,000	-150,000	-50%
431320	STD CLINIC VISIT	138,276	143,475	174,879	145,000	0	-145,000	-100%
431330	LAB TB-MYCOLOGY TESTS	35,472	21,560	43,979	35,000	10,000	-25,000	-71%
431340	MILK AND DAIRY LAB TESTS	22,374	21,824	34,442	20,000	13,000	-7,000	-35%
431360	ROUTINE IMMUNIZATIONS	29,344	23,342	15,117	57,350	52,100	-5,250	-9%
431380	WATER LAB TESTS	80,288	68,655	71,383	70,000	45,500	-24,500	-35%
431390	ANIMAL ADOPTIONS	180,962	40,439	16,222	75,000	20,000	-55,000	-73%
431395	SPAY NEUTER CLINIC SOCORRO	13,115	17,424	9,245	20,000	10,000	-10,000	-50%
431400	GARBAGE COLLECTION BILLINGS	38,839,795	39,175,527	44,053,499	43,750,000	44,500,000	750,000	2%
431410	LANDFILL FEES	6,322,307	5,432,385	5,847,437	5,250,000	5,400,000	150,000	3%
431420	RECYCLING REVENUES	-160,557	191,249	126,693	110,000	70,000	-40,000	-36%
431450	SPECIAL WASTE REMOVAL FEES	80,978	80,364	82,789	75,000	80,000	5,000	7%
431460	WEED REMOVAL CHARGES	224,703	226,567	213,717	235,000	235,000	0	0%
431490	Service Fees	25,587	25,096	28,065	25,000	25,000	0	0%
443020	INSTRUCTIONAL FEES	465	1,175	1,150	750	488	-262	-35%
443060	SALES TO THE PUBLIC	25,040	18,350	14,777	5,000	3,250	-1,750	-35%
443560	INDIRECT COST RECOVERY	1,482,270	1,476,992	1,355,131	1,110,110	1,107,110	-3,000	0%
443580	ENVIRONMENTAL FEES	0	-2	0	0	0	0	0%
450510	REVENUE PROG INCOME FTHB-567	1,000,073	882,173	1,061,703	330,000	359,400	29,400	9%
450520	REVENUE PROG INCOME SINLGE 568	666,692	404,052	380,157	645,000	573,303	-71,697	-11%
450530	REVENUE PROG INCOME MULTI -569	970,270	636,470	1,210,565	557,566	545,100	-12,466	-2%
450540	REVENUE PROG INCOME CHDO-573	243,144	292,870	313,351	485,000	485,100	100	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
450635	PREP AND RELEASE OF LIENS	425	449	0	0	0	0	0%
450640	BANK FEES CREDIT CARD FEES	24,241	22,019	25,514	0	500	500	100%
450645	SOFTWARE MNTC FEE ACCELA	99	78	0	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	54,005	1,002,539	-849,552	28,000	42,196	14,196	51%
460400	PROGRAM INCOME	5,630,663	5,564,571	5,214,732	923,774	878,437	-45,337	-5%
	TOTAL CHARGES FOR SERVICES	57,067,961	56,605,736	60,106,412	54,609,550	54,764,771	155,221	0%
	LICENSES AND PERMITS							
441030	DEMOLITION PERMITS	3,290	505	0	0	0	0	0%
441090	PLAN REVIEW FEES	18,030	13,503	17,640	15,000	9,750	-5,250	-35%
441190	OTHER PERMITS AND LICENSES	153,038	135,892	143,935	125,000	119,750	-5,250	-4%
441250	REFUSE COLLECTION PERMITS	105,493	96,951	106,155	100,000	100,000	0	0%
441320	ANIMAL PERMIT AND REGISTRATION	832,053	1,128,659	1,192,283	996,000	950,000	-46,000	-5%
441380	FOOD ESTABLISHMENT LICENSES	741,479	685,003	762,770	650,000	325,000	-325,000	-50%
441390	FOOD MANAGEMENT SCHOOL FEES	457,735	131,209	101,855	150,000	79,000	-71,000	-47%
441500	PROFESSIONAL OCCUP LICENSE	26,805	35,625	29,355	25,000	26,000	1,000	4%
441530	APPLICATION ANNUAL PROCESS FEE	49,661	47,271	53,424	50,000	32,500	-17,500	-35%
441540	CONDEMNATION FEE	840	525	2,048	0	0	0	0%
441550	FIRE ACCIDENT INVESTIGATION FE	2,346	2,879	3,143	2,000	1,300	-700	-35%
441560	TEMPORARY LATE FEE PENALTY	7,345	10,112	11,218	7,000	4,550	-2,450	-35%
	TOTAL LICENSES AND PERMITS	2,398,114	2,288,134	2,423,826	2,120,000	1,647,850	-472,150	-22%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	10,871,964	11,975,463	19,210,961	18,720,075	19,562,898	842,824	5%
460010	STATE GRANT PROCEEDS	10,559,095	10,577,373	1,938,989	1,366,877	1,914,904	548,027	40%
460020	OTHER GRANT PROCEEDS	423,231	264,994	466,111	131,590	0	-131,590	-100%
460030	CITY MATCH OF GRANT PROCEEDS	1,953	0	0	0	0	0	0%
460250	INTERLOCAL AGREEMENTS- HTH	1,648,696	1,785,350	1,850,889	2,007,620	1,839,329	-168,291	-8%
	TOTAL INTERGOVERNMENTAL REVENUES	23,504,938	24,603,180	23,466,950	22,226,162	23,317,132	1,090,970	5%
	COUNTY PARTICIPATION							
460240	COUNTY PARTICIPATION	469,169	0	0	0	0	0	0%
	TOTAL COUNTY PARTICIPATION	469,169	0	0	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	361,814	714,537	1,404,826	200,000	200,000	0	0%
	TOTAL INTEREST	361,814	714,537	1,404,826	200,000	200,000	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	RENTS AND OTHER							
450600	DONATIONS	16,164	37,939	37,696	5,000	20,000	15,000	300%
450660	PENALTIES AND INTEREST	395,134	371,784	491,602	270,815	280,815	10,000	4%
451000	UNREALIZED GAINS LOSSES	0	0	11,710	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	67,370	55,513	7,546	50,000	50,000	0	0%
470400	CLAIMS SETTLEMENT	0	1,678	247	0	0	0	0%
	TOTAL RENTS AND OTHER	478,668	466,913	548,801	325,815	350,815	25,000	8%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	30,270,321	14,437,185	18,431,602	23,982,534	23,710,284	-272,250	-1%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	10,623,945	790,072	-9,833,873	-93%
470300	PROCEEDS-SALE OF FIXED ASSET	0	4,293	0	0	0	0	0%
470700	CAPITAL CONTRIBUTIONS	546,603	0	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	30,816,923	14,441,478	18,431,602	34,606,479	24,500,356	-10,106,123	-29%
	ENTERPRISE REVENUES							
450620	GAINS ON DISP-ENTERP FIX ASSET	29,658	0	205,144	0	0	0	0%
	TOTAL ENTERPRISE REVENUES	29,658	0	205,144	0	0	0	0%
	TOTAL REVENUES	**117,610,132**	**101,567,069**	**115,513,237**	**127,103,005**	**118,195,923**	**-8,907,082**	**-7%**

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	27,752,273	26,022,340	27,515,865	27,845,423	28,202,900	357,478	1%
501001	COMP ABS NPO AND OPEB	886,356	7,353	2,018,180	0	0	0	0%
501002	OVERTIME - CIVILIAN	292,038	301,678	769,328	443,000	344,630	-98,370	-22%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	212,965	177,340	218,068	0	0	0	0%
501008	INCENTIVE PAY	34,193	46,170	36,240	38,000	26,200	-11,800	-31%
501010	SHIFT DIFFERENTIAL - CIVILIAN	13,104	11,051	7,659	0	0	0	0%
501011	PART-TIME TEMPORARY	166,689	170,247	106,819	1,195,479	673,442	-522,037	-44%
501020	EQUIPMENT ALLOWANCE	965	967	962	962	0	-962	-100%
501030	TEMPORARY SERVICES CONTRACTS	0	24,996	49,082	0	0	0	0%
501200	Compensated Absences Expense	0	-224,896	130,010	0	0	0	0%
501201	Net Pension Expense	0	2,082,251	-10,223	0	0	0	0%
501202	OPEB Expense	0	671,153	1,011,879	0	0	0	0%
	TOTAL SALARIES & WAGES	29,358,581	29,290,650	31,853,868	29,522,864	29,247,173	-275,691	-1%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	1,305,874	1,623,846	1,658,627	1,649,084	1,727,727	78,643	5%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	29,456	27,505	29,584	29,554	28,783	-771	-3%
501104	LIFE INSURANCE	-370	-573	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	3,091,624	3,019,500	3,424,447	3,345,235	3,462,484	117,249	4%
501114	LIFE INSURANCE - CIVILIAN	70,057	59,212	61,248	71,353	70,701	-652	-1%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	19,750	20,424	20,888	18,150	14,031	-4,119	-23%
501119	RELOCATION EXPENDITURES	0	3,000	0	0	0	0	0%
501120	OTHER EMPLOYEE BENEFITS	2,000	1,875	958	1,875	0	-1,875	-100%
501124	CITY PENSION PLAN CONTRIBUTION	3,829,307	1,697,238	1,849,279	4,183,912	4,042,592	-141,320	-3%
501129	FICA CITY MATCH - CIVILIAN	1,650,774	1,567,989	1,679,002	1,838,408	1,784,468	-53,940	-3%
501130	FICA MED- CITY MATCH-CIVILIAN	387,258	366,834	394,016	430,681	417,371	-13,310	-3%
501140	RETIREES HEALTH PLAN	340,588	61,866	0	314,801	296,321	-18,480	-6%
501150	HSA CONTRIBUTIONS	0	0	-3,299	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	10,726,319	8,448,717	9,114,750	11,883,053	11,844,477	-38,576	0%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	6,827	3,970	5,042	0	0	0	0%
	TOTAL CONTRACTUAL SERVICES	6,827	3,970	5,042	0	0	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	0	0	6,026	0	0	0	0%
521010	ACOUNTING/AUDIT SERVICES	12,689	14,402	30,131	30,000	55,000	25,000	83%
521020	APPRAISAL SERVICES	0	402	600	0	0	0	0%
521060	BOND FIN ADVISORY SERVICE	0	0	0	375	475	100	27%
521080	DATA PROCESSING SERVICES	0	0	38,748	0	0	0	0%
521090	ENGINEERING SERVICES	14,749	22,010	13,847	0	0	0	0%
521100	EXTERNAL LEGAL COUNSEL SERVICE	1,269	0	0	850	0	-850	-100%
521110	TITLE SEARCH SERVICES	1,761	0	0	0	15,000	15,000	100%
521120	HEALTH CARE PROVIDERS SERVICES	110,499	133,419	169,994	66,400	89,733	23,333	35%
521130	INTERPRETER SERVICES	874	2,286	203	500	0	-500	-100%
521160	MANAGEMENT CONSULTING SERVICES	46,925	14,000	4,389	25,000	25,000	0	0%
521170	PROMOTIONAL SERVICES	44,267	104,787	112,928	176,003	200,000	23,997	14%
521840	ARBITRAGE BOND REVIEW SERVICE	0	0	0	250	250	0	0%
	TOTAL PROFESSIONAL SERVICES	233,033	291,305	376,866	299,378	385,458	86,080	29%
	OUTSIDE CONTRACTS							
522000	BENEFITS ADMINISTRATORS (TPA)	0	75	0	0	0	0	0%
522020	DATA PROCESS SERVICES CONTRACT	211,870	384,912	515,072	506,157	521,500	15,343	3%
522040	ENVIRONMENTAL CONTRACTS	239,587	259,332	271,310	554,043	507,619	-46,424	-8%
522050	LEGAL NOTICES CONTRACTS	14,584	9,006	5,410	7,000	9,500	2,500	36%
522060	MAINT SVCS CONTRACT-JANITORIAL	335,433	351,820	416,399	437,500	494,623	57,123	13%
522080	PERSONNEL RECRUITMENT CONTRACT	28,000	0	408	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	114,915	104,810	88,967	175,871	207,305	31,434	18%
522120	SECURITY CONTRACTS	154,671	170,620	178,441	183,920	187,992	4,072	2%
522130	TEMP EMPLOYEE SVCS CONTRACTS	17,246	17,007	9,453	500	0	-500	-100%
522140	TRAINING INSTRUCTION CONTRACTS	26,290	12,970	15,926	53,000	0	-53,000	-100%
522150	OUTSIDE CONTRACTS - NOC	2,767,226	3,566,983	2,519,632	7,479,835	2,761,554	-4,718,281	-63%
522170	INTERLOCAL AGREEMENTS	226,600	233,398	240,400	247,612	247,612	0	0%
522200	PEST CONTROL CONTRACTS	2,090	2,255	2,775	5,500	17,500	12,000	218%
522205	MAINTENANCE CONTRACTS	0	0	981	1,500	1,500	0	0%
522210	GROUNDKEEPING HORTI CONTRACTS	144,744	144,744	144,744	160,000	160,000	0	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	10,037	11,573	13,095	24,924	35,300	10,376	42%
522260	BLDGS FACILITIES MAINT CONTRAC	24,596	12,424	10,803	15,500	18,000	2,500	16%
522270	PUBLIC ACCESSES MAINT CONTRACT	0	310,000	0	0	0	0	0%
522280	VEH HEAVY EQUIP OFF RD MAINT C	22,910	19,694	31,445	30,000	30,000	0	0%
522290	OFFICE EQUIP MAINT CONTRACTS	5,969	2,852	798	0	4,125	4,125	100%
	TOTAL OUTSIDE CONTRACTS	4,346,768	5,614,475	4,466,057	9,882,862	5,204,130	-4,678,732	-47%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	6,587,466	6,546,135	5,790,537	6,059,623	5,784,513	-275,110	-5%
523010	MOTOR POOL USAGE FEE-INTERF SV	5,368	4,135	4,939	12,674	11,596	-1,078	-9%
523020	PRINT SHOP ALLOC-INTERFUND SVC	16,364	4,367	5,497	800	0	-800	-100%
523040	MAIL ROOM CHARGES	37,233	5,108	8,794	19,285	20,204	919	5%
	TOTAL INTERFUND SERVICES	6,646,431	6,559,745	5,809,768	6,092,382	5,816,313	-276,069	-5%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	429,715	434,040	449,367	453,732	565,732	112,000	25%
524005	LEASED EQUIPMENT	0	0	0	30,000	0	-30,000	-100%
524010	BUS STOPS-LEASES	426	-119	90	0	0	0	0%
524020	COMPUTER RELATED-LEASES	0	0	0	1,500	0	-1,500	-100%
524040	OFFICE EQUIPMENT-LEASES	57,103	63,718	24,335	7,654	8,050	396	5%
524060	PARKING LOTS-LEASES	5,000	1,440	1,365	0	5,100	5,100	100%
524110	LEASES NOC	271,395	288,999	313,116	260,281	345,659	85,378	33%
524130	COPIER CONTRACT SERVICES	36,018	56,842	97,259	122,575	120,468	-2,107	-2%
	TOTAL BUILDING LEASES	799,657	844,921	885,532	875,743	1,045,009	169,266	19%
	FUEL & LUBRICANTS							
530000	GASOLINE - UNLEADED (OFFSITE)	0	10	0	0	0	0	0%
530010	GASOLINE - UNLEADED	200,484	244,036	240,223	327,823	354,413	26,590	8%
530020	COMPRESSED NATURAL GAS	484,156	474,981	388,873	510,000	450,000	-60,000	-12%
530030	GASOLINE - REGULAR	0	0	0	20,000	0	-20,000	-100%
530050	DIESEL	1,800,707	2,113,247	2,357,067	2,300,000	2,515,200	215,200	9%
530070	PROPANE	1,243	1,527	2,096	3,000	3,000	0	0%
	TOTAL FUEL & LUBRICANTS	2,486,590	2,833,799	2,988,258	3,160,823	3,322,613	161,790	5%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	171,745	175,637	259,449	226,161	246,448	20,287	9%
531005	OTHER SUPPLIES	21,966	741	22,456	13,352	4,750	-8,602	-64%
531010	EQUIPMENT PURCHASE UNDER 500	113,177	142,357	153,048	141,000	137,056	-3,944	-3%
531020	PROMOTIONAL SUPPLIES	392,552	320,309	228,103	268,724	359,863	91,139	34%
531030	PUBLICATIONS & SUBSCRIPTIONS	7,178	42,210	29,416	13,977	12,277	-1,700	-12%
531040	SUPPLIES COMPUTER EQUIPMENT	99,095	33,950	64,872	49,666	66,749	17,083	34%
531050	DESKTOP SOFTWARE SUPPLIES	3,021	25,367	281,461	425,000	200,000	-225,000	-53%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	0	0	550	0	0	0	0%
531080	TRAINING MATERIALS	22,759	29,942	35,605	14,120	21,164	7,044	50%
531100	ANIMALS & ANIMAL SUPPLIES	114,611	246,199	224,198	269,918	307,500	37,582	14%
531110	CLEANING SUPPLIES	92,672	111,985	126,675	156,455	164,200	7,745	5%
531120	CLINICAL MEDICAL SUPPLIES	889,214	897,710	1,236,318	1,073,183	1,041,007	-32,176	-3%
531130	LAND MAINTENANCE SUPPLIES	74,696	87,218	70,832	80,000	80,000	0	0%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531140	BUILDING MAINTENANCE SUPPLIES	11,799	9,833	11,719	12,250	13,050	800	7%
531150	FOOD AND BEVERAGES SUPPLIES	31,205	35,285	38,513	49,210	50,210	1,000	2%
531160	RECREATIONAL SUPPLIES	0	-3,009	0	0	0	0	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	42,124	48,278	48,069	90,500	42,500	-48,000	-53%
531180	VEHICLE MAINTENANCE SUPPLIES	4,314	590	2,275	2,700	2,700	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	184,485	172,310	167,048	209,120	211,748	2,628	1%
531210	INVENTORY PURCH-MAT & SUPPLIES	6,149	0	0	0	0	0	0%
531220	MAINTENANCE SUPPLIES PARTS NOC	113,197	230,779	194,487	323,000	326,500	3,500	1%
531230	SAFETY GEAR	58,089	79,282	57,245	132,064	137,272	5,208	4%
531250	EQUIP OUTSIDE REPAIRS SVCS NOC	12,267	2,916	9,219	2,000	4,000	2,000	100%
531260	CHEMICAL SUPPLIES	188,321	50,622	102,090	206,000	170,000	-36,000	-17%
531300	FURNITURE 1000 - 4999 99	2,504	22,904	8,150	2,000	10,000	8,000	400%
531310	DATA PROCES EQUIP 1000-4999 99	50,433	68,421	18,273	3,313	8,975	5,662	171%
531320	OTHER EQUIPMENT 1000 -4999 99	16,291	8,367	22,403	2,000	2,000	0	0%
	TOTAL MATERIALS & SUPPLIES	2,723,864	2,840,204	3,412,474	3,765,713	3,619,969	-145,744	-4%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	105,655	182,015	212,367	636,200	255,935	-380,265	-60%
532008	EQUIPMENT MAINTENANCE	65,315	19,166	27,448	0	34,925	34,925	100%
532020	LAND LANDSCAPING - MAINT & REP	0	0	31,379	0	0	0	0%
532040	VEHICLES - MAINT & REPAIRS	3,247	12,029	38,257	27,375	50,875	23,500	86%
532060	OFFICE EQUIPMENT-MAINT & REP	1,568	1,152	4,400	3,400	2,000	-1,400	-41%
532080	PUBLIC SAFETY EQUIP-MAINT REP	0	470	0	0	0	0	0%
532120	BUILDINGS - INSIDE	4,500	0	4,470	10,000	8,178	-1,822	-18%
532130	BUILDINGS - OUTSIDE	0	0	4,950	0	0	0	0%
532230	SIGNS- TRAFFIC AND OTHER	0	0	9,845	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	180,285	214,833	333,116	676,975	351,913	-325,062	-48%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	634	0	1,500	0	0	0	0%
533005	MINOR EQUIPMENT	3,781	355	2,534	900	0	-900	-100%
533010	FURNITURE 500 - 4 999 99	68,925	82,170	269,830	15,500	71,945	56,445	364%
533020	DATA PROCESS EQP 500-4 999 99	91,487	133,763	215,899	142,640	88,403	-54,237	-38%
533030	OTHER EQUIPMENT 500-4 999 99	91,489	123,170	123,696	119,750	97,750	-22,000	-18%
533040	FURNITURE & EQUIP LESS 500	22,777	27,371	105,725	14,790	25,700	10,910	74%
	TOTAL MINOR EQUIPMENT & FURNITURE	279,093	366,830	719,184	293,580	283,798	-9,782	-3%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS							
540000	PHONE & INTERNET	251,659	201,510	219,393	282,860	252,600	-30,260	-11%
540010	LONG DISTANCE	627	833	0	600	500	-100	-17%
540020	WIRELESS COMMUNICATION SERVICE	219,491	173,715	126,843	196,149	202,129	5,980	3%
540030	POSTAGE	461	84	70,605	74,155	146,550	72,395	98%
540040	SHIPPING	8,025	9,772	10,052	23,298	21,785	-1,513	-6%
	TOTAL COMMUNICATIONS	480,263	385,912	426,892	577,062	623,564	46,502	8%
	UTILITIES							
541000	ELECTRICITY	337,812	338,669	284,386	372,304	362,500	-9,804	-3%
541010	WATER	126,742	128,550	97,213	130,326	111,500	-18,826	-14%
541020	NATURAL GAS OTHER	48,821	48,299	51,754	60,460	62,644	2,184	4%
	TOTAL UTILITIES	513,375	515,518	433,354	563,090	536,644	-26,446	-5%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	227,702	258,298	293,682	290,290	268,754	-21,536	-7%
542030	MILEAGE ALLOWANCES	14,284	18,485	10,915	26,039	25,075	-964	-4%
542035	POSTAGE & SHIPPING	117	563	0	0	0	0	0%
	TOTAL TRAVEL	242,102	277,346	304,597	316,329	293,829	-22,500	-7%
	OTHER OPERATING EXPENDITURES							
543030	LANDFILL USE EXPENDITURES	830,476	1,003,854	1,015,094	900,000	1,000,000	100,000	11%
543040	ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	0	2,440,000	0	-2,440,000	-100%
544010	ENVIRONMENTAL QUALITY EXPENSE	380,059	452,651	434,854	500,816	500,816	0	0%
544020	GENERAL LIABILITY INSURANCE EX	255,348	214,847	201,531	277,584	302,000	24,416	9%
544050	OPERATING CONTINGENCY RESERVE	0	0	0	180,978	500,000	319,022	176%
544060	OTHER SERVICES CHARGES EXPENSE	139,747	141,296	159,290	111,485	113,766	2,282	2%
544090	PROPERTY INSURANCE EXPENSE	4,091	5,723	5,278	9,000	7,200	-1,800	-20%
544115	PROFESSIONAL DEVELOPMENT	0	778	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	83,234	79,437	92,798	156,257	187,772	31,515	20%
544130	VEHICLE INSPECTIONS LICENSES E	0	0	0	3,500	5,000	1,500	43%
544140	PROFESSIONAL LICENSES & MEMBER	67,863	79,664	97,503	68,480	94,480	26,000	38%
544150	INDIRECT COST EXPENDITURES	4,406,940	4,061,897	3,916,012	3,646,985	3,713,039	66,054	2%
544160	APPLICANT REIMBURSEMENT	0	0	177	0	0	0	0%
544170	VOLUNTEER MILEAGE	37,054	30,626	35,210	0	1,065	1,065	100%
544180	VOLUNTEER STIPENDS	343,757	306,075	277,881	2,767	2,767	0	0%
544220	FIELD TRIPS	431	216	1,009	0	0	0	0%
544240	TUITION REIMBURSEMENT	13,027	8,691	21,647	20,000	20,000	0	0%
545010	DEPRECIATION EXPENSE	7,681,971	8,060,202	8,342,956	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	16,706,858	16,879,051	14,601,242	8,317,852	6,447,905	-1,869,947	-22%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	2,110,072	4,738,067	1,642,731	1,749,137	5,910,232	4,161,095	238%
552010	COMMUNITY HOUSING PROJECTS-391	1,770,537	1,516,529	1,841,209	1,027,190	1,080,242	53,052	5%
552040	HOUSING REHAB MULTI FAMILY-715	603,457	760,527	395,794	1,099,756	1,140,242	40,486	4%
552050	HOUSING REHAB SINGLE FAM- 720	1,188,348	1,303,138	596,417	1,295,000	1,286,783	-8,217	-1%
552070	PRINCIPAL BUY DOWN (730)	13,878	7,260	15,610	0	0	0	0%
552080	FIRST TIME HOME BUYER (735)	617,847	797,908	613,227	730,000	798,465	68,465	9%
552090	SINGLE LINE ITEM PROJECTS	0	0	0	0	10,000	10,000	100%
552120	TRANSITIONAL HOUSING	0	19	0	0	0	0	0%
552150	HOMELESS HOUSING-CASE MGT	0	70,000	61,497	65,000	171,118	106,118	163%
552152	HOMELESS HOUSING-STAFF	0	61,000	0	0	0	0	0%
552154	HOMELESS HOUSING-PREVENTION	0	210,000	130,322	145,000	155,713	10,713	7%
552156	HOMELESS HOUSING-ASSISTANCE	0	66,426	56,953	61,000	66,735	5,735	9%
552157	HOMELESS HOUSNG-ESNTL SVC CST	0	0	64,439	65,000	6,960	-58,040	-89%
552158	HOMELESS HOUSING-OPERATIONS	0	0	40,760	41,936	37,303	-4,633	-11%
	TOTAL COMMUNITY SERVICE PROJECTS	6,304,138	9,530,872	5,458,960	6,279,019	10,663,793	4,384,774	70%
	OTHER NON-OPERATING EXPENDITURES							
554000	OTHER AGENCY EXPENSES	901,357	911,135	920,153	1,000,000	1,000,000	0	0%
554020	BANK SVC CHRGS & CR CARD FEES	33,187	20,913	25,893	31,720	38,660	6,940	22%
554050	CHANGE FUND SHORTAGE	0	-2	0	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	55	-5	96	340	400	60	18%
554090	DAMAGES SETTLEMENTS EXPENSE	92,947	1,095,125	107,223	250,000	250,000	0	0%
554100	LOSS ON DISP-PROP FIXED ASSET	0	82,374	62,959	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	0	0	0	1,473,095	1,505,799	32,704	2%
554120	BOND INTEREST EXPENSE	544,720	665,954	619,634	726,751	657,860	-68,891	-9%
554205	UNREALIZED LOSS ON INVESTMENTS	0	107,011	-107,011	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	1,572,266	2,882,505	1,628,945	3,481,906	3,452,719	-29,187	-1%
	GRANT MATCH							
560000	CITY GRANT MATCH	119	-2,861	-21,818	141,510	296,781	155,271	110%
560020	PROGRAM EXPENSE - GRANTS	45,000	0	93,136	0	0	0	0%
	TOTAL GRANT MATCH	45,119	-2,861	71,318	141,510	296,781	155,271	110%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	28,444,672	12,591,164	26,121,695	33,225,368	35,793,118	2,567,750	8%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	0	201,239	201,239	100%
	TOTAL OPERATING TRANSFERS OUT	28,444,672	12,591,164	26,121,695	33,225,368	35,994,357	2,768,989	8%

All Funds - Goal Team

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	CAPITAL EXPENDITURES							
570700	CAPITAL CONTRIBUTIONS - EXP	2,558,887	0	0	0	0	0	0%
580010	LAND IMPROVEMENTS	6,211,885	1,859,709	0	8,200,000	0	-8,200,000	-100%
580020	BUILDINGS & BLDG IMPROVEMENTS	14,500	0	129,348	200,000	150,000	-50,000	-25%
580030	BUILDING IMPROVEMENTS	133,823	0	0	0	0	0	0%
580040	PUBLIC USE FACILITIES EQUIP	72,315	67,652	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	35,218	133,272	654,983	2,937,000	764,000	-2,173,000	-74%
580062	AMBULANCES, FIRE TRUCK, ASL	0	0	5,139,187	5,020,000	4,741,250	-278,750	-6%
580080	MAJOR OFFICE EQUIP & APPLIANCE	11,477	0	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	771,791	892,405	733,184	660,000	1,090,497	430,497	65%
580100	IT EQUIPMENT	0	25,500	65,277	0	0	0	0%
580120	MEDICAL SCIENTIFIC EQUIPMENT	163,720	16,363	0	0	0	0	0%
580140	HAZARDOUS MATERIALS EQUIPMENT	24,040	0	0	0	0	0	0%
580150	Major Equipment	128,174	12,500	41,135	0	0	0	0%
580160	ARCHITECTURE AND DESIGN (CWIP)	512,154	372,263	149,354	1,375,000	195,000	-1,180,000	-86%
580170	SURVEYS (CWIP)	1,036	0	0	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	644	-644	12,375	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	47,753	49,705	45,740	20,000	0	-20,000	-100%
580230	CITY CONSTRUCT CHARGES (CWIP)	0	0	4,410	0	0	0	0%
580240	TESTING (CWIP)	15,413	33,580	52,988	0	0	0	0%
580260	INSPECTIONS (CWIP)	106,607	132,789	128,989	0	0	0	0%
580270	CONSTRUCTION (CWIP)	2,521,583	3,331,350	3,207,343	0	1,950,000	1,950,000	100%
580290	HEAVY EQUIPMENT	7,531,108	3,646,972	2,710,804	1,206,000	2,260,500	1,054,500	87%
580380	STREETS & SIDEWALKS	5,691	9,716	0	0	0	0	0%
580510	PROJECT MANAGEMENT	170,782	159,517	85,056	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	1,497,770	330,822	23,841	0	0	0	0%
580580	AUDIO VISUAL	35,557	36,178	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	22,571,927	11,109,650	13,184,014	19,618,000	11,151,247	-8,466,753	-43%
	TOTAL EXPENDITURES	**134,668,168**	**111,478,606**	**122,195,932**	**138,973,509**	**130,581,692**	**-8,391,818**	**-6%**

Animal Services

Mission Statement

To compassionately care for the health, safety and welfare of El Paso animals in our care and to advocate for animals in the community through education, community partnerships, enforcement and responsible pet ownership.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	4,103,493	4,391,159	4,585,406	4,781,622	4,537,710	(243,911)	-5%
Employee Benefits	1,400,858	1,556,857	1,659,851	1,734,779	1,617,076	(117,703)	-7%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	-	-	-	-	-	0%
Outside Contracts	492,890	561,941	563,108	655,216	701,820	46,604	7%
Interfund Services	120,649	99,921	135,618	130,000	130,000	-	0%
Building Leases	10,828	25,253	28,652	28,000	32,000	4,000	14%
Fuel & Lubricants	94,567	105,955	107,871	140,000	154,200	14,200	10%
Materials & Supplies	812,736	968,324	1,222,542	1,191,637	1,368,472	176,835	15%
Maintenance & Repairs	5,396	18,115	37,104	45,375	55,375	10,000	22%
Minor Equipment & Furniture	43,703	50,645	16,008	49,700	39,000	(10,700)	-22%
Communications	168	649	3,453	36,000	53,500	17,500	49%
Utilities	95,014	96,433	91,595	100,000	100,000	-	0%
Travel	28,812	25,116	30,960	31,000	22,325	(8,675)	-28%
Other Operating Expenditures	520,301	277,744	15,950	45,750	46,500	750	2%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	6,046	3,259	(3,259)	1,050	1,050	-	0%
Grant Match	45,000	-	90,000	-	-	-	0%
Operating Transfers Out	-	-	-	200,000	-	(200,000)	-100%
Capital Expenditures	788,242	321,032	192,697	200,000	-	(200,000)	-100%
Total Expenditures	***8,568,703***	***8,502,403***	***8,777,555***	***9,370,129***	***8,859,029***	***(511,100)***	**-5%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	-	-	-	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	200,000	-	(200,000)	-100%
Special Revenue	8,568,703	8,502,403	8,777,555	9,170,129	8,859,029	(311,100)	-3%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***8,568,703***	***8,502,403***	***8,777,555***	***9,370,129***	***8,859,029***	***(511,100)***	**-5%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	-	-	-	-	-	-	
Non-General Fund	132.50	140.50	142.50	142.50	141.50	(1.00)	
Total Authorized	***132.50***	***140.50***	***142.50***	***142.50***	***141.50***	***(1.00)***	

ANIMAL SERVICES

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	828,488	245,212	118,058	230,000	72,683	-157,317	-68%
Licenses and Permits	831,763	1,128,614	1,192,283	996,000	950,000	-46,000	-5%
Intergovernmental Revenues	950,857	490,831	900,697	753,883	605,000	-148,883	-20%
Interest	9,261	21,643	43,887	0	0	0	0%
Rents and Other	11,397	9,385	9,805	5,000	20,000	15,000	300%
Other Sources (Uses)	8,269,011	7,168,214	6,265,157	7,385,246	7,211,346	-173,900	-2%
TOTAL REVENUES	**10,900,778**	**9,063,899**	**8,529,886**	**9,370,129**	**8,859,029**	**-511,100**	**-5%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	4,103,493	4,391,159	4,585,406	4,781,622	4,537,710	-243,911	-5%
Employee Benefits	1,400,858	1,556,857	1,659,851	1,734,779	1,617,076	-117,703	-7%
Outside Contracts	492,890	561,941	563,108	655,216	701,820	46,604	7%
Interfund Services	120,649	99,921	135,618	130,000	130,000	0	0%
Building Leases	10,828	25,253	28,652	28,000	32,000	4,000	14%
Fuel & Lubricants	94,567	105,955	107,871	140,000	154,200	14,200	10%
Materials & Supplies	812,736	968,324	1,222,542	1,191,637	1,368,472	176,835	15%
Maintenance & Repairs	5,396	18,115	37,104	45,375	55,375	10,000	22%
Minor Equipment & Furniture	43,703	50,645	16,008	49,700	39,000	-10,700	-22%
Communications	168	649	3,453	36,000	53,500	17,500	49%
Utilities	95,014	96,433	91,595	100,000	100,000	0	0%
Travel	28,812	25,116	30,960	31,000	22,325	-8,675	-28%
Other Operating Expenditures	520,301	277,744	15,950	45,750	46,500	750	2%
Other Non-Operating Expenditures	6,046	3,259	-3,259	1,050	1,050	0	0%
Grant Match	45,000	0	90,000	0	0	0	0%
Operating Transfers Out	0	0	0	200,000	0	-200,000	-100%
Capital Expenditures	788,242	321,032	192,697	200,000	0	-200,000	-100%
TOTAL EXPENDITURES	**8,568,703**	**8,502,403**	**8,777,555**	**9,370,129**	**8,859,029**	**-511,100**	**-5%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	10,168	7,406	6,036	0	6,700	6,700	100%
431280	ANIMAL IMPOUNDMENT FEES	600,670	155,613	64,907	135,000	20,287	-114,713	-85%
431390	ANIMAL ADOPTIONS	180,962	40,439	15,982	75,000	20,000	-55,000	-73%
431395	SPAY NEUTER CLINIC SOCORRO	13,115	17,424	9,245	20,000	10,000	-10,000	-50%
450640	BANK FEES CREDIT CARD FEES	2,533	947	259	0	500	500	100%
450650	MISC NON-OPERATING REVENUES	21,041	23,383	21,629	0	15,196	15,196	100%
	TOTAL CHARGES FOR SERVICES	828,488	245,212	118,058	230,000	72,683	-157,317	-68%
	LICENSES AND PERMITS							
441320	ANIMAL PERMIT AND REGISTRATION	831,763	1,128,614	1,192,283	996,000	950,000	-46,000	-5%
	TOTAL LICENSES AND PERMITS	831,763	1,128,614	1,192,283	996,000	950,000	-46,000	-5%
	INTERGOVERNMENTAL REVENUES							
460010	STATE GRANT PROCEEDS	17,440	0	0	0	0	0	0%
460020	OTHER GRANT PROCEEDS	66,621	2,256	294,944	0	0	0	0%
460250	INTERLOCAL AGREEMENTS- HTH	866,796	488,575	605,753	753,883	605,000	-148,883	-20%
	TOTAL INTERGOVERNMENTAL REVENUES	950,857	490,831	900,697	753,883	605,000	-148,883	-20%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	9,261	21,643	43,887	0	0	0	0%
	TOTAL INTEREST	9,261	21,643	43,887	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	11,397	9,385	9,209	5,000	20,000	15,000	300%
451000	UNREALIZED GAINS LOSSES	0	0	366	0	0	0	0%
470400	CLAIMS SETTLEMENT	0	0	230	0	0	0	0%
	TOTAL RENTS AND OTHER	11,397	9,385	9,805	5,000	20,000	15,000	300%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	7,722,408	7,168,214	6,265,157	6,621,274	6,421,274	-200,000	-3%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	763,972	790,072	26,100	3%
470700	CAPITAL CONTRIBUTIONS	546,603	0	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	8,269,011	7,168,214	6,265,157	7,385,246	7,211,346	-173,900	-2%
	TOTAL REVENUES	**10,900,778**	**9,063,899**	**8,529,886**	**9,370,129**	**8,859,029**	**-511,100**	**-5%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	3,973,458	4,236,693	4,346,101	4,696,622	4,452,710	-243,911	-5%
501002	OVERTIME - CIVILIAN	103,990	93,177	162,627	85,000	85,000	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	12,358	23,733	32,776	0	0	0	0%
501008	INCENTIVE PAY	1,550	2,250	1,450	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	12,138	10,310	7,128	0	0	0	0%
501011	PART-TIME TEMPORARY	0	0	16,073	0	0	0	0%
501030	TEMPORARY SERVICES CONTRACTS	0	24,996	19,250	0	0	0	0%
	TOTAL SALARIES & WAGES	4,103,493	4,391,159	4,585,406	4,781,622	4,537,710	-243,911	-5%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	148,217	148,896	114,913	116,185	111,716	-4,469	-4%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	4,565	4,676	4,623	4,748	4,457	-292	-6%
501108	POS CITY - EMPLOYER CONTRIB	366,119	467,400	567,843	566,457	520,374	-46,084	-8%
501114	LIFE INSURANCE - CIVILIAN	11,821	12,505	12,709	12,772	11,348	-1,424	-11%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	3,877	1,765	4,212	4,200	3,877	-323	-8%
501119	RELOCATION EXPENDITURES	0	3,000	0	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	568,280	600,669	624,898	667,159	624,377	-42,782	-6%
501129	FICA CITY MATCH - CIVILIAN	241,500	257,682	267,980	294,405	276,308	-18,097	-6%
501130	FICA MED- CITY MATCH-CIVILIAN	56,480	60,264	62,672	68,853	64,620	-4,232	-6%
	TOTAL EMPLOYEE BENEFITS	1,400,858	1,556,857	1,659,851	1,734,779	1,617,076	-117,703	-7%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	4,107	61,859	25,744	36,107	34,300	-1,807	-5%
522040	ENVIRONMENTAL CONTRACTS	666	1,322	1,147	9,000	6,000	-3,000	-33%
522060	MAINT SVCS CONTRACT-JANITORIAL	57,569	50,851	61,481	75,000	80,000	5,000	7%
522090	PRINTING SERVICES CONTRACTS	19,939	17,560	16,135	44,795	56,969	12,174	27%
522150	OUTSIDE CONTRACTS - NOC	404,616	420,084	450,417	475,314	507,051	31,737	7%
522220	LINEN AND INDUSTRIAL CONTRACTS	5,993	7,101	8,185	15,000	17,500	2,500	17%
522260	BLDGS FACILITIES MAINT CONTRAC	0	3,164	0	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	492,890	561,941	563,108	655,216	701,820	46,604	7%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	119,435	99,745	135,618	130,000	130,000	0	0%
523040	MAIL ROOM CHARGES	1,214	175	0	0	0	0	0%
	TOTAL INTERFUND SERVICES	120,649	99,921	135,618	130,000	130,000	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	BUILDING LEASES							
524130	COPIER CONTRACT SERVICES	10,828	25,253	28,652	28,000	32,000	4,000	14%
	TOTAL BUILDING LEASES	10,828	25,253	28,652	28,000	32,000	4,000	14%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	21,541	12,574	10,717	60,000	61,000	1,000	2%
530050	DIESEL	73,027	93,381	97,155	80,000	93,200	13,200	17%
	TOTAL FUEL & LUBRICANTS	94,567	105,955	107,871	140,000	154,200	14,200	10%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	19,316	22,175	19,999	21,405	24,395	2,990	14%
531010	EQUIPMENT PURCHASE UNDER 500	37,432	12,352	16,318	30,500	29,000	-1,500	-5%
531020	PROMOTIONAL SUPPLIES	30,818	38,998	43,577	52,520	69,900	17,380	33%
531030	PUBLICATIONS & SUBSCRIPTIONS	2,658	33,707	23,781	4,477	4,477	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	0	0	570	2,500	2,500	0	0%
531080	TRAINING MATERIALS	3,985	5,018	1,118	2,132	2,000	-132	-6%
531100	ANIMALS & ANIMAL SUPPLIES	113,209	246,199	224,198	269,918	307,500	37,582	14%
531110	CLEANING SUPPLIES	60,699	86,361	85,199	99,380	112,500	13,120	13%
531120	CLINICAL MEDICAL SUPPLIES	468,314	426,645	713,940	612,640	714,700	102,060	17%
531130	LAND MAINTENANCE SUPPLIES	0	127	0	0	0	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	3,455	1,235	0	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	5,092	1,930	4,749	8,500	6,500	-2,000	-24%
531170	EQUIP MAINT SUP-LOW COST ITEM	1,831	5,062	25,283	10,500	14,000	3,500	33%
531200	UNIFORMS AND APPAREL SUPPLIES	51,867	48,068	52,833	66,000	71,000	5,000	8%
531230	SAFETY GEAR	6,349	18,930	6,641	11,165	10,000	-1,165	-10%
531300	FURNITURE 1000 - 4999 99	0	6,840	4,336	0	0	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	14,679	0	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	7,712	0	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	812,736	968,324	1,222,542	1,191,637	1,368,472	176,835	15%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	5,396	17,645	28,948	35,000	35,000	0	0%
532040	VEHICLES - MAINT & REPAIRS	0	0	8,156	10,375	20,375	10,000	96%
532080	PUBLIC SAFETY EQUIP-MAINT REP	0	470	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	5,396	18,115	37,104	45,375	55,375	10,000	22%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	2,651	0	0	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	21,800	0	9,466	19,700	14,000	-5,700	-29%
533030	OTHER EQUIPMENT 500-4 999 99	18,972	49,152	6,541	30,000	25,000	-5,000	-17%
533040	FURNITURE & EQUIP LESS 500	280	1,493	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	43,703	50,645	16,008	49,700	39,000	-10,700	-22%
	COMMUNICATIONS							
540000	PHONE & INTERNET	0	149	0	10,000	5,000	-5,000	-50%
540020	WIRELESS COMMUNICATION SERVICE	0	350	3,438	15,000	42,500	27,500	183%
540030	POSTAGE	0	0	10	10,000	5,000	-5,000	-50%
540040	SHIPPING	168	150	5	1,000	1,000	0	0%
	TOTAL COMMUNICATIONS	168	649	3,453	36,000	53,500	17,500	49%
	UTILITIES							
541000	ELECTRICITY	65,910	62,088	54,083	70,000	70,000	0	0%
541010	WATER	14,404	19,196	22,769	15,000	15,000	0	0%
541020	NATURAL GAS OTHER	14,701	15,149	14,743	15,000	15,000	0	0%
	TOTAL UTILITIES	95,014	96,433	91,595	100,000	100,000	0	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	28,812	25,116	30,960	31,000	22,325	-8,675	-28%
	TOTAL TRAVEL	28,812	25,116	30,960	31,000	22,325	-8,675	-28%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	10,669	-9,061	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	10,519	13,489	12,590	34,750	34,000	-750	-2%
544130	VEHICLE INSPECTIONS LICENSES E	0	0	0	3,500	5,000	1,500	43%
544140	PROFESSIONAL LICENSES & MEMBER	2,528	360	3,885	7,500	7,500	0	0%
544150	INDIRECT COST EXPENDITURES	496,585	273,585	0	0	0	0	0%
544240	TUITION REIMBURSEMENT	0	-629	-525	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	520,301	277,744	15,950	45,750	46,500	750	2%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	6,010	0	0	1,000	1,000	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	36	0	0	50	50	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	3,259	-3,259	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	6,046	3,259	-3,259	1,050	1,050	0	0%
	GRANT MATCH							
560020	PROGRAM EXPENSE - GRANTS	45,000	0	90,000	0	0	0	0%
	TOTAL GRANT MATCH	45,000	0	90,000	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	0	0	200,000	0	-200,000	-100%
	TOTAL OPERATING TRANSFERS OUT	0	0	0	200,000	0	-200,000	-100%
	CAPITAL EXPENDITURES							
580010	LAND IMPROVEMENTS	0	64,257	0	0	0	0	0%
580020	BUILDINGS & BLDG IMPROVEMENTS	14,500	0	129,348	200,000	0	-200,000	-100%
580030	BUILDING IMPROVEMENTS	133,823	0	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	26,704	0	0	0	0	0%
580150	Major Equipment	0	0	25,235	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	0	0	12,375	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	3,263	0	5,355	0	0	0	0%
580230	CITY CONSTRUCT CHARGES (CWIP)	0	0	4,410	0	0	0	0%
580260	INSPECTIONS (CWIP)	32,850	0	7,497	0	0	0	0%
580290	HEAVY EQUIPMENT	0	0	8,477	0	0	0	0%
580510	PROJECT MANAGEMENT	8,850	0	0	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	594,957	230,071	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	788,242	321,032	192,697	200,000	0	-200,000	-100%
	TOTAL EXPENDITURES	**8,568,703**	**8,502,403**	**8,777,555**	**9,370,129**	**8,859,029**	**-511,100**	**-5%**

ANIMAL SERVICES

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	828,488	245,212	118,058	230,000	72,683	-157,317	-68%
Licenses and Permits	831,763	1,128,614	1,192,283	996,000	950,000	-46,000	-5%
Intergovernmental Revenues	950,857	490,831	900,697	753,883	605,000	-148,883	-20%
Interest	9,261	21,643	43,887	0	0	0	0%
Rents and Other	11,397	9,385	9,805	5,000	20,000	15,000	300%
Other Sources (Uses)	8,269,011	7,168,214	6,265,157	7,385,246	7,211,346	-173,900	-2%
TOTAL REVENUES	**10,900,778**	**9,063,899**	**8,529,886**	**9,370,129**	**8,859,029**	**-511,100**	**-5%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	4,103,493	4,391,159	4,585,406	4,781,622	4,537,710	-243,911	-5%
Employee Benefits	1,400,858	1,556,857	1,659,851	1,734,779	1,617,076	-117,703	-7%
Outside Contracts	492,890	561,941	563,108	655,216	701,820	46,604	7%
Interfund Services	120,649	99,921	135,618	130,000	130,000	0	0%
Building Leases	10,828	25,253	28,652	28,000	32,000	4,000	14%
Fuel & Lubricants	94,567	105,955	107,871	140,000	154,200	14,200	10%
Materials & Supplies	812,736	968,324	1,222,542	1,191,637	1,368,472	176,835	15%
Maintenance & Repairs	5,396	18,115	37,104	45,375	55,375	10,000	22%
Minor Equipment & Furniture	43,703	50,645	16,008	49,700	39,000	-10,700	-22%
Communications	168	649	3,453	36,000	53,500	17,500	49%
Utilities	95,014	96,433	91,595	100,000	100,000	0	0%
Travel	28,812	25,116	30,960	31,000	22,325	-8,675	-28%
Other Operating Expenditures	520,301	277,744	15,950	45,750	46,500	750	2%
Other Non-Operating Expenditures	6,046	3,259	-3,259	1,050	1,050	0	0%
Grant Match	45,000	0	90,000	0	0	0	0%
Operating Transfers Out	0	0	0	200,000	0	-200,000	-100%
Capital Expenditures	788,242	321,032	192,697	200,000	0	-200,000	-100%
TOTAL EXPENDITURES	**8,568,703**	**8,502,403**	**8,777,555**	**9,370,129**	**8,859,029**	**-511,100**	**-5%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	10,168	7,406	6,036	0	6,700	6,700	100%
431280	ANIMAL IMPOUNDMENT FEES	600,670	155,613	64,907	135,000	20,287	-114,713	-85%
431390	ANIMAL ADOPTIONS	180,962	40,439	15,982	75,000	20,000	-55,000	-73%
431395	SPAY NEUTER CLINIC SOCORRO	13,115	17,424	9,245	20,000	10,000	-10,000	-50%
450640	BANK FEES CREDIT CARD FEES	2,533	947	259	0	500	500	100%
450650	MISC NON-OPERATING REVENUES	21,041	23,383	21,629	0	15,196	15,196	100%
	TOTAL CHARGES FOR SERVICES	828,488	245,212	118,058	230,000	72,683	-157,317	-68%
	LICENSES AND PERMITS							
441320	ANIMAL PERMIT AND REGISTRATION	831,763	1,128,614	1,192,283	996,000	950,000	-46,000	-5%
	TOTAL LICENSES AND PERMITS	831,763	1,128,614	1,192,283	996,000	950,000	-46,000	-5%
	INTERGOVERNMENTAL REVENUES							
460010	STATE GRANT PROCEEDS	17,440	0	0	0	0	0	0%
460020	OTHER GRANT PROCEEDS	66,621	2,256	294,944	0	0	0	0%
460250	INTERLOCAL AGREEMENTS- HTH	866,796	488,575	605,753	753,883	605,000	-148,883	-20%
	TOTAL INTERGOVERNMENTAL REVENUES	950,857	490,831	900,697	753,883	605,000	-148,883	-20%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	9,261	21,643	43,887	0	0	0	0%
	TOTAL INTEREST	9,261	21,643	43,887	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	11,397	9,385	9,209	5,000	20,000	15,000	300%
451000	UNREALIZED GAINS LOSSES	0	0	366	0	0	0	0%
470400	CLAIMS SETTLEMENT	0	0	230	0	0	0	0%
	TOTAL RENTS AND OTHER	11,397	9,385	9,805	5,000	20,000	15,000	300%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	7,722,408	7,168,214	6,265,157	6,621,274	6,421,274	-200,000	-3%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	763,972	790,072	26,100	3%
470700	CAPITAL CONTRIBUTIONS	546,603	0	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	8,269,011	7,168,214	6,265,157	7,385,246	7,211,346	-173,900	-2%
	TOTAL REVENUES	**10,900,778**	**9,063,899**	**8,529,886**	**9,370,129**	**8,859,029**	**-511,100**	**-5%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	3,973,458	4,236,693	4,346,101	4,696,622	4,452,710	-243,911	-5%
501002	OVERTIME - CIVILIAN	103,990	93,177	162,627	85,000	85,000	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	12,358	23,733	32,776	0	0	0	0%
501008	INCENTIVE PAY	1,550	2,250	1,450	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	12,138	10,310	7,128	0	0	0	0%
501011	PART-TIME TEMPORARY	0	0	16,073	0	0	0	0%
501030	TEMPORARY SERVICES CONTRACTS	0	24,996	19,250	0	0	0	0%
	TOTAL SALARIES & WAGES	4,103,493	4,391,159	4,585,406	4,781,622	4,537,710	-243,911	-5%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	148,217	148,896	114,913	116,185	111,716	-4,469	-4%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	4,565	4,676	4,623	4,748	4,457	-292	-6%
501108	POS CITY - EMPLOYER CONTRIB	366,119	467,400	567,843	566,457	520,374	-46,084	-8%
501114	LIFE INSURANCE - CIVILIAN	11,821	12,505	12,709	12,772	11,348	-1,424	-11%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	3,877	1,765	4,212	4,200	3,877	-323	-8%
501119	RELOCATION EXPENDITURES	0	3,000	0	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	568,280	600,669	624,898	667,159	624,377	-42,782	-6%
501129	FICA CITY MATCH - CIVILIAN	241,500	257,682	267,980	294,405	276,308	-18,097	-6%
501130	FICA MED- CITY MATCH-CIVILIAN	56,480	60,264	62,672	68,853	64,620	-4,232	-6%
	TOTAL EMPLOYEE BENEFITS	1,400,858	1,556,857	1,659,851	1,734,779	1,617,076	-117,703	-7%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	4,107	61,859	25,744	36,107	34,300	-1,807	-5%
522040	ENVIRONMENTAL CONTRACTS	666	1,322	1,147	9,000	6,000	-3,000	-33%
522060	MAINT SVCS CONTRACT-JANITORIAL	57,569	50,851	61,481	75,000	80,000	5,000	7%
522090	PRINTING SERVICES CONTRACTS	19,939	17,560	16,135	44,795	56,969	12,174	27%
522150	OUTSIDE CONTRACTS - NOC	404,616	420,084	450,417	475,314	507,051	31,737	7%
522220	LINEN AND INDUSTRIAL CONTRACTS	5,993	7,101	8,185	15,000	17,500	2,500	17%
522260	BLDGS FACILITIES MAINT CONTRAC	0	3,164	0	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	492,890	561,941	563,108	655,216	701,820	46,604	7%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	119,435	99,745	135,618	130,000	130,000	0	0%
523040	MAIL ROOM CHARGES	1,214	175	0	0	0	0	0%
	TOTAL INTERFUND SERVICES	120,649	99,921	135,618	130,000	130,000	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	BUILDING LEASES							
524130	COPIER CONTRACT SERVICES	10,828	25,253	28,652	28,000	32,000	4,000	14%
	TOTAL BUILDING LEASES	10,828	25,253	28,652	28,000	32,000	4,000	14%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	21,541	12,574	10,717	60,000	61,000	1,000	2%
530050	DIESEL	73,027	93,381	97,155	80,000	93,200	13,200	17%
	TOTAL FUEL & LUBRICANTS	94,567	105,955	107,871	140,000	154,200	14,200	10%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	19,316	22,175	19,999	21,405	24,395	2,990	14%
531010	EQUIPMENT PURCHASE UNDER 500	37,432	12,352	16,318	30,500	29,000	-1,500	-5%
531020	PROMOTIONAL SUPPLIES	30,818	38,998	43,577	52,520	69,900	17,380	33%
531030	PUBLICATIONS & SUBSCRIPTIONS	2,658	33,707	23,781	4,477	4,477	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	0	0	570	2,500	2,500	0	0%
531080	TRAINING MATERIALS	3,985	5,018	1,118	2,132	2,000	-132	-6%
531100	ANIMALS & ANIMAL SUPPLIES	113,209	246,199	224,198	269,918	307,500	37,582	14%
531110	CLEANING SUPPLIES	60,699	86,361	85,199	99,380	112,500	13,120	13%
531120	CLINICAL MEDICAL SUPPLIES	468,314	426,645	713,940	612,640	714,700	102,060	17%
531130	LAND MAINTENANCE SUPPLIES	0	127	0	0	0	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	3,455	1,235	0	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	5,092	1,930	4,749	8,500	6,500	-2,000	-24%
531170	EQUIP MAINT SUP-LOW COST ITEM	1,831	5,062	25,283	10,500	14,000	3,500	33%
531200	UNIFORMS AND APPAREL SUPPLIES	51,867	48,068	52,833	66,000	71,000	5,000	8%
531230	SAFETY GEAR	6,349	18,930	6,641	11,165	10,000	-1,165	-10%
531300	FURNITURE 1000 - 4999 99	0	6,840	4,336	0	0	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	0	14,679	0	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	7,712	0	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	812,736	968,324	1,222,542	1,191,637	1,368,472	176,835	15%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	5,396	17,645	28,948	35,000	35,000	0	0%
532040	VEHICLES - MAINT & REPAIRS	0	0	8,156	10,375	20,375	10,000	96%
532080	PUBLIC SAFETY EQUIP-MAINT REP	0	470	0	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	5,396	18,115	37,104	45,375	55,375	10,000	22%

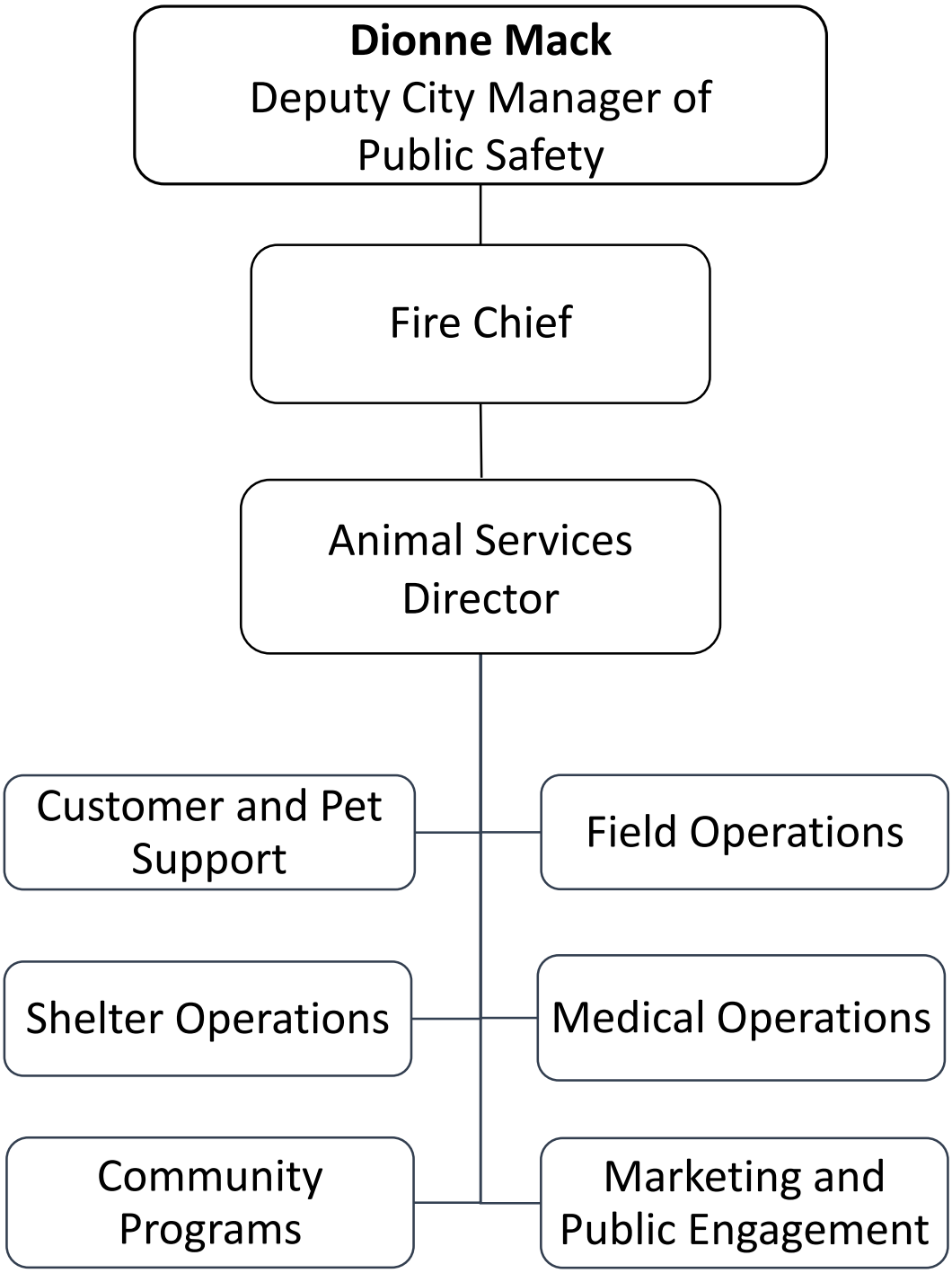
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	2,651	0	0	0	0	0	0%
533020	DATA PROCESS EQP 500-4 999 99	21,800	0	9,466	19,700	14,000	-5,700	-29%
533030	OTHER EQUIPMENT 500-4 999 99	18,972	49,152	6,541	30,000	25,000	-5,000	-17%
533040	FURNITURE & EQUIP LESS 500	280	1,493	0	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	43,703	50,645	16,008	49,700	39,000	-10,700	-22%
	COMMUNICATIONS							
540000	PHONE & INTERNET	0	149	0	10,000	5,000	-5,000	-50%
540020	WIRELESS COMMUNICATION SERVICE	0	350	3,438	15,000	42,500	27,500	183%
540030	POSTAGE	0	0	10	10,000	5,000	-5,000	-50%
540040	SHIPPING	168	150	5	1,000	1,000	0	0%
	TOTAL COMMUNICATIONS	168	649	3,453	36,000	53,500	17,500	49%
	UTILITIES							
541000	ELECTRICITY	65,910	62,088	54,083	70,000	70,000	0	0%
541010	WATER	14,404	19,196	22,769	15,000	15,000	0	0%
541020	NATURAL GAS OTHER	14,701	15,149	14,743	15,000	15,000	0	0%
	TOTAL UTILITIES	95,014	96,433	91,595	100,000	100,000	0	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	28,812	25,116	30,960	31,000	22,325	-8,675	-28%
	TOTAL TRAVEL	28,812	25,116	30,960	31,000	22,325	-8,675	-28%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	10,669	-9,061	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	10,519	13,489	12,590	34,750	34,000	-750	-2%
544130	VEHICLE INSPECTIONS LICENSES E	0	0	0	3,500	5,000	1,500	43%
544140	PROFESSIONAL LICENSES & MEMBER	2,528	360	3,885	7,500	7,500	0	0%
544150	INDIRECT COST EXPENDITURES	496,585	273,585	0	0	0	0	0%
544240	TUITION REIMBURSEMENT	0	-629	-525	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	520,301	277,744	15,950	45,750	46,500	750	2%
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	6,010	0	0	1,000	1,000	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	36	0	0	50	50	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	3,259	-3,259	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	6,046	3,259	-3,259	1,050	1,050	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	GRANT MATCH							
560020	PROGRAM EXPENSE - GRANTS	45,000	0	90,000	0	0	0	0%
	TOTAL GRANT MATCH	45,000	0	90,000	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	0	0	0	200,000	0	-200,000	-100%
	TOTAL OPERATING TRANSFERS OUT	0	0	0	200,000	0	-200,000	-100%
	CAPITAL EXPENDITURES							
580010	LAND IMPROVEMENTS	0	64,257	0	0	0	0	0%
580020	BUILDINGS & BLDG IMPROVEMENTS	14,500	0	129,348	200,000	0	-200,000	-100%
580030	BUILDING IMPROVEMENTS	133,823	0	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	0	26,704	0	0	0	0	0%
580150	Major Equipment	0	0	25,235	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	0	0	12,375	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	3,263	0	5,355	0	0	0	0%
580230	CITY CONSTRUCT CHARGES (CWIP)	0	0	4,410	0	0	0	0%
580260	INSPECTIONS (CWIP)	32,850	0	7,497	0	0	0	0%
580290	HEAVY EQUIPMENT	0	0	8,477	0	0	0	0%
580510	PROJECT MANAGEMENT	8,850	0	0	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	594,957	230,071	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	788,242	321,032	192,697	200,000	0	-200,000	-100%
	TOTAL EXPENDITURES	**8,568,703**	**8,502,403**	**8,777,555**	**9,370,129**	**8,859,029**	**-511,100**	**-5%**

Animal Services
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	0.00	0.00	0.00
Non-General Fund	142.50	141.50	(1.00)
Total Authorized	**142.50**	**141.50**	**(1.00)**

Animal Services
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accounting/Payroll Clerk	1.00	1.00	1.00
Animal Care Attendant	36.00	38.00	38.00
Animal Care Officer	31.00	0.00	0.00
Animal Protection Officer	0.00	30.00	29.00
Animal Services Adoption/Outreach Specialist	1.00	1.00	1.00
Animal Services Attendant	0.00	0.00	0.00
Animal Services Development Coordinator	1.00	1.00	0.00
Animal Services Director	1.00	1.00	1.00
Animal Services Education Specialist	1.00	1.00	0.00
Animal Services Education Coordinator	0.00	0.00	1.00
Animal Services Grant Research Assistant	0.00	1.00	0.00
Animal Services Manager	1.00	0.00	0.00
Animal Services Officer	0.00	0.00	0.00
Animal Services Operations Supervisor	2.00	2.00	2.00
Animal Services Shift Supervisor	11.00	11.00	12.00
Animal Training and Enrichment	2.00	2.00	2.00
Assistant Director	0.00	0.00	0.00
Associate Accountant	1.00	1.00	0.00
Chief Veterinarian	1.00	1.00	1.00
Communication Dispatcher	5.50	4.50	4.50
Community Cats Coordinator	1.00	1.00	1.00
Community Program Manager	1.00	1.00	1.00
Customer Relations & Billing Supervisor	1.00	1.00	1.00
Customer Relations Clerk	8.00	7.00	7.00
Customer Relations Representative	2.00	2.00	2.00
Director of Animal Services	1.00	1.00	1.00
General Service Worker	1.00	1.00	1.00
Grant Animal Services Shift Supervisor	0.00	0.00	0.00
Human Resources Analyst	1.00	1.00	1.00
Lead Public Affairs Coordinator	1.00	0.00	0.00
Marketing and Public Engagement Manager	0.00	1.00	1.00
Office Assistant	1.00	0.00	0.00
Office Manager	1.00	1.00	1.00
Population Manager	0.00	1.00	2.00
Public Affairs Coordinator	0.00	1.00	1.00
Public Affairs Specialist	1.00	0.00	0.00
Research and Management Assistant	0.00	1.00	1.00
Safety Specialist	1.00	1.00	1.00
Senior Animal Care Attendant	4.00	4.00	4.00
Senior Animal Care Officer	4.00	0.00	0.00
Senior Animal Protection Officer	0.00	4.00	4.00
Senior Animal Services Attendant	0.00	0.00	1.00
Senior Animal Services Officer	0.00	0.00	0.00
Senior Financial Research Analyst	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00
Training Specialist	0.00	0.00	0.00
Veterinarian	3.00	3.00	3.00
Veterinary Technician	11.00	11.00	11.00

Animal Services
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Volunteer Program Coordinator	1.00	1.00	1.00
Volunteer Program Specialist	1.00	1.00	1.00
Grand Total	**142.50**	**142.50**	**141.50**

Community and Human Development

Mission Statement

Serve as a catalyst for community partnerships, collaboration and change that will revitalize low income neighborhoods, enhance human services, expand housing opportunities and improve the quality of life for low and moderate income persons.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	1,901,860	(617,689)	1,487,686	1,302,582	1,597,930	295,349	23%
Employee Benefits	575,721	(222,589)	460,597	383,883	552,712	168,829	44%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	28,763	32,796	20,427	16,350	1,500	(14,850)	-91%
Outside Contracts	607,348	905,827	261,321	5,312,277	323,272	(4,989,005)	-94%
Interfund Services	21,756	8,802	19,231	11,974	19,296	7,322	61%
Building Leases	3,680	16,321	7,822	8,354	83,150	74,796	895%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	21,426	35,254	50,210	25,641	24,297	(1,344)	-5%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	-	-	10,632	-	-	-	0%
Communications	1,112	-	214	3,905	2,800	(1,105)	-28%
Utilities	-	-	-	-	3,000	3,000	100%
Travel	13,933	34,093	31,620	25,357	46,962	21,605	85%
Other Operating Expenditures	709,294	620,061	447,633	137,734	266,205	128,471	93%
Community Service Projects	6,294,463	9,462,740	5,443,020	6,259,019	10,649,793	4,390,774	70%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	45	(680)	-	-	-	0%
Grant Match	1,953	(2,861)	(18,682)	137,592	139,913	2,321	2%
Operating Transfers Out	307,166	19,820	-	-	-	-	0%
Capital Expenditures	2,504,584	3,813,908	3,434,136	-	-	-	0%
Total Expenditures	***12,993,059***	***14,106,530***	***11,655,188***	***13,624,668***	***13,710,830***	***86,162***	**1%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	60,800	1,007,040	671,093	1,203,222	911,708	(291,513)	-24%
Community Development Block Grants	12,318,470	12,543,368	10,578,275	12,012,161	12,315,384	303,223	3%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	38,959	100,321	4,045	-	-	-	0%
Special Revenue	574,829	455,800	398,638	409,286	483,738	74,452	18%
Fiduciary Funds	-	-	3,136	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***12,993,059***	***14,106,530***	***11,655,188***	***13,624,668***	***13,710,830***	***86,162***	**1%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT
General Fund	6.55	6.85	7.11	15.24	12.80	(2.44)
Non-General Fund	32.25	35.45	37.19	30.06	31.50	1.44
Total Authorized	***38.80***	***42.30***	***44.30***	***45.30***	***44.30***	***(1.00)***

COMMUNITY AND HUMAN DEVELOPMENT

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	240	-9,565	-1,500	0	0	0	0	0%
Rents and Other	0	20,195	31,564	0	0	0	0	0%
TOTAL REVENUES	**240**	**10,630**	**30,064**	**0**	**0**	**0**	**0**	**0%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	288,492	321,655	319,097	723,194	723,194	480,036	-243,158	-34%
Employee Benefits	81,535	88,568	80,402	217,916	217,916	185,121	-32,795	-15%
Professional Services	0	0	0	15,500	7,549	1,500	-14,000	-90%
Outside Contracts	9,250	7,993	11,336	23,400	19,559	4,400	-19,000	-81%
Interfund Services	993	2,260	3,622	3,000	3,000	10,596	7,596	253%
Building Leases	20	1,389	906	1,700	1,700	1,700	0	0%
Materials & Supplies	3,950	16,237	12,128	9,765	4,104	5,765	-4,000	-41%
Minor Equipment & Furniture	0	0	1,157	0	2,100	0	0	0%
Travel	227	4,089	1,847	15,900	12,524	5,900	-10,000	-63%
Other Operating Expenditures	375	15,180	21,942	1,000	79	1,000	0	0%
Community Service Projects	-399,693	444,638	96,979	17,100	16,500	37,162	20,062	117%
Grant Match	75,652	105,031	121,676	174,746	174,746	178,528	3,782	2%
TOTAL EXPENDITURES	**60,800**	**1,007,040**	**671,093**	**1,203,222**	**1,182,972**	**911,708**	**-291,513**	**-24%**

General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT								
	CHARGES FOR SERVICES								
405060	Reimbursed Overtime	0	-9,565	-1,564	0	0	0	0	0%
405067	REIMBURSED EXPENDITURES	240	0	64	0	0	0	0	0%
	TOTAL CHARGES FOR SERVICES	240	-9,565	-1,500	0	0	0	0	0%
	RENTS AND OTHER								
450600	DONATIONS	0	20,195	31,564	0	0	0	0	0%
	TOTAL RENTS AND OTHER	0	20,195	31,564	0	0	0	0	0%
	TOTAL REVENUES	**240**	**10,630**	**30,064**	**0**	**0**	**0**	**0**	**0%**
	EXPENDITURES BY ACCOUNT								
	SALARIES & WAGES								
501000	NON-UNIFORM WAGES AND SALARIES	273,300	312,570	311,541	723,194	723,194	480,036	-243,158	-34%
501001	COMP ABS NPO AND OPEB	0	0	2	0	0	0	0	0%
501002	OVERTIME - CIVILIAN	139	768	89	0	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	9,498	8,316	7,400	0	0	0	0	0%
501008	INCENTIVE PAY	10	0	63	0	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	1	3	0	0	0	0	0	0%
501011	PART-TIME TEMPORARY	5,543	0	4	0	0	0	0	0%
	TOTAL SALARIES & WAGES	288,492	321,655	319,097	723,194	723,194	480,036	-243,158	-34%
	EMPLOYEE BENEFITS								
501100	WORKERS COMPENSATION- CIVILIAN	1,012	1,012	893	2,388	2,388	1,675	-713	-30%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	338	338	302	721	721	481	-239	-33%
501108	POS CITY - EMPLOYER CONTRIB	21,800	20,100	14,361	55,521	55,521	76,351	20,830	38%
501114	LIFE INSURANCE - CIVILIAN	583	583	567	1,223	1,223	794	-429	-35%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	887	842	1,957	1,680	1,680	1,357	-323	-19%
501124	CITY PENSION PLAN CONTRIBUTION	36,151	42,801	42,383	101,253	101,253	67,636	-33,617	-33%
501129	FICA CITY MATCH - CIVILIAN	16,891	18,508	18,818	44,681	44,681	29,846	-14,834	-33%
501130	FICA MED- CITY MATCH-CIVILIAN	3,873	4,329	4,452	10,450	10,450	6,980	-3,470	-33%
501150	HSA CONTRIBUTIONS	0	56	-3,328	0	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	81,535	88,568	80,402	217,916	217,916	185,121	-32,795	-15%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
PROFESSIONAL SERVICES								
521170 PROMOTIONAL SERVICES	0	0	0	15,500	7,549	1,500	-14,000	-90%
TOTAL PROFESSIONAL SERVICES	0	0	0	15,500	7,549	1,500	-14,000	-90%
OUTSIDE CONTRACTS								
522090 PRINTING SERVICES CONTRACTS	886	639	1,128	200	80	200	0	0%
522150 OUTSIDE CONTRACTS - NOC	8,364	7,354	10,208	23,200	19,479	4,200	-19,000	-82%
TOTAL OUTSIDE CONTRACTS	9,250	7,993	11,336	23,400	19,559	4,400	-19,000	-81%
INTERFUND SERVICES								
523010 MOTOR POOL USAGE FEE-INTERF SV	1,015	2,260	3,622	3,000	3,000	10,596	7,596	253%
523020 PRINT SHOP ALLOC-INTERFUND SVC	-22	0	0	0	0	0	0	0%
TOTAL INTERFUND SERVICES	993	2,260	3,622	3,000	3,000	10,596	7,596	253%
BUILDING LEASES								
524010 BUS STOPS-LEASES	0	-119	0	0	0	0	0	0%
524040 OFFICE EQUIPMENT-LEASES	20	1,508	906	1,700	1,700	1,700	0	0%
TOTAL BUILDING LEASES	20	1,389	906	1,700	1,700	1,700	0	0%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	1,471	4,030	2,677	4,015	1,805	2,015	-2,000	-50%
531010 EQUIPMENT PURCHASE UNDER 500	242	0	0	1,000	0	1,000	0	0%
531040 SUPPLIES COMPUTER EQUIPMENT	0	665	5,426	2,000	2,000	0	-2,000	-100%
531150 FOOD AND BEVERAGES SUPPLIES	2,237	4,652	4,025	2,750	299	2,750	0	0%
531300 FURNITURE 1000 - 4999 99	0	6,890	0	0	0	0	0	0%
TOTAL MATERIALS & SUPPLIES	3,950	16,237	12,128	9,765	4,104	5,765	-4,000	-41%
MINOR EQUIPMENT & FURNITURE								
533020 DATA PROCESS EQP 500-4 999 99	0	0	1,157	0	2,100	0	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	0	0	1,157	0	2,100	0	0	0%
TRAVEL								
542010 TRAVEL EXPENSES - EMPLOYEES	0	2,545	1,097	14,900	12,149	4,900	-10,000	-67%
542030 MILEAGE ALLOWANCES	227	1,544	750	1,000	376	1,000	0	0%
TOTAL TRAVEL	227	4,089	1,847	15,900	12,524	5,900	-10,000	-63%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
OTHER OPERATING EXPENDITURES								
544060 OTHER SERVICES CHARGES EXPENSE	375	12,921	0	0	0	0	0	0%
544115 PROFESSIONAL DEVELOPMENT	0	778	0	0	0	0	0	0%
544120 SEMINARS CONTINUING EDUCATION	0	140	0	1,000	79	1,000	0	0%
544180 VOLUNTEER STIPENDS	0	1,341	21,942	0	0	0	0	0%
TOTAL OTHER OPERATING EXPENDITURES	375	15,180	21,942	1,000	79	1,000	0	0%
COMMUNITY SERVICE PROJECTS								
552000 COMMUNITY SERVICE PROJECTS	-399,693	444,758	96,859	17,100	16,500	37,162	20,062	117%
552050 HOUSING REHAB SINGLE FAM- 720	0	-120	120	0	0	0	0	0%
TOTAL COMMUNITY SERVICE PROJECTS	-399,693	444,638	96,979	17,100	16,500	37,162	20,062	117%
GRANT MATCH								
560000 CITY GRANT MATCH	75,652	105,031	121,676	174,746	174,746	178,528	3,782	2%
TOTAL GRANT MATCH	75,652	105,031	121,676	174,746	174,746	178,528	3,782	2%
TOTAL EXPENDITURES	**60,800**	**1,007,040**	**671,093**	**1,203,222**	**1,182,972**	**911,708**	**-291,513**	**-24%**

COMMUNITY AND HUMAN DEVELOPMENT

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	5,317,915	4,358,145	2,919,098	2,788,690	2,688,690	-100,000	-4%
Intergovernmental Revenues	10,540,923	11,485,019	9,668,966	9,501,942	9,979,617	477,675	5%
Interest	14,395	4,240	62,340	0	0	0	0%
Rents and Other	304,913	237,339	286,369	130,815	130,815	0	0%
Other Sources (Uses)	307,166	19,820	0	0	0	0	0%
TOTAL REVENUES	**16,485,312**	**16,104,563**	**12,936,773**	**12,421,447**	**12,799,122**	**377,675**	**3%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	1,613,368	-939,344	1,168,589	579,387	1,117,894	538,507	93%
Employee Benefits	494,187	-311,158	380,195	165,967	367,591	201,625	121%
Professional Services	28,763	32,796	20,427	850	0	-850	-100%
Outside Contracts	598,098	897,834	249,986	5,288,877	318,872	-4,970,005	-94%
Interfund Services	20,763	6,542	15,608	8,974	8,700	-274	-3%
Building Leases	3,660	14,932	6,916	6,654	81,450	74,796	1124%
Materials & Supplies	17,476	19,018	38,082	15,876	18,532	2,656	17%
Minor Equipment & Furniture	0	0	9,475	0	0	0	0%
Communications	1,112	0	214	3,905	2,800	-1,105	-28%
Utilities	0	0	0	0	3,000	3,000	100%
Travel	13,705	30,005	29,773	9,457	41,062	31,605	334%
Other Operating Expenditures	708,919	604,881	425,691	136,734	265,205	128,471	94%
Community Service Projects	6,694,157	9,018,103	5,346,041	6,241,919	10,612,630	4,370,712	70%
Other Non-Operating Expenditures	0	45	-680	0	0	0	0%
Grant Match	-73,699	-107,892	-140,358	-37,154	-38,615	-1,461	-4%
Operating Transfers Out	307,166	19,820	0	0	0	0	0%
Capital Expenditures	2,504,584	3,813,908	3,434,136	0	0	0	0%
TOTAL EXPENDITURES	**12,932,259**	**13,099,490**	**10,984,095**	**12,421,447**	**12,799,122**	**377,675**	**3%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	29,124	148,150	-84,030	0	0	0	0%
450510	REVENUE PROG INCOME FTHB-567	1,000,073	882,173	1,061,703	330,000	359,400	29,400	9%
450520	REVENUE PROG INCOME SINLGE 568	666,692	404,052	380,157	645,000	573,303	-71,697	-11%
450530	REVENUE PROG INCOME MULTI -569	970,270	636,470	1,210,565	557,566	545,100	-12,466	-2%
450540	REVENUE PROG INCOME CHDO-573	243,144	292,870	313,351	485,000	485,100	100	0%
450650	MISC NON-OPERATING REVENUES	0	946,443	-913,322	0	0	0	0%
460400	PROGRAM INCOME	2,408,613	1,047,988	950,673	771,124	725,787	-45,337	-6%
	TOTAL CHARGES FOR SERVICES	5,317,915	4,358,145	2,919,098	2,788,690	2,688,690	-100,000	-4%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	10,464,334	11,447,550	9,695,770	9,501,942	9,455,903	-46,039	0%
460010	STATE GRANT PROCEEDS	74,637	37,469	-26,803	0	523,714	523,714	100%
460030	CITY MATCH OF GRANT PROCEEDS	1,953	0	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	10,540,923	11,485,019	9,668,966	9,501,942	9,979,617	477,675	5%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	14,395	4,240	62,340	0	0	0	0%
	TOTAL INTEREST	14,395	4,240	62,340	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	4,765	3,156	-7,714	0	0	0	0%
450660	PENALTIES AND INTEREST	300,119	234,183	293,564	130,815	130,815	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	520	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	29	0	0	0	0	0	0%
	TOTAL RENTS AND OTHER	304,913	237,339	286,369	130,815	130,815	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	307,166	19,820	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	307,166	19,820	0	0	0	0	0%
	TOTAL REVENUES	**16,485,312**	**16,104,563**	**12,936,773**	**12,421,447**	**12,799,122**	**377,675**	**3%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	1,532,237	-940,353	1,086,624	579,387	1,117,894	538,507	93%
501002	OVERTIME - CIVILIAN	1,333	-14,128	26,537	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	60,361	5,013	40,738	0	0	0	0%
501008	INCENTIVE PAY	33	0	348	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	0	5	-3	0	0	0	0%
501011	PART-TIME TEMPORARY	19,405	10,119	0	0	0	0	0%
501030	TEMPORARY SERVICES CONTRACTS	0	0	14,346	0	0	0	0%
	TOTAL SALARIES & WAGES	1,613,368	-939,344	1,168,589	579,387	1,117,894	538,507	93%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	5,364	-6,965	3,889	1,378	3,572	2,193	159%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	1,567	-1,106	1,160	449	1,120	671	150%
501104	LIFE INSURANCE	-374	-582	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	168,623	-128,493	136,775	65,343	115,240	49,897	76%
501114	LIFE INSURANCE - CIVILIAN	2,818	-2,013	1,051	949	2,011	1,062	112%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	3,244	3,369	2,255	420	2,520	2,100	500%
501124	CITY PENSION PLAN CONTRIBUTION	202,367	-112,029	151,892	63,081	157,418	94,337	150%
501129	FICA CITY MATCH - CIVILIAN	89,672	-50,470	67,344	27,836	69,466	41,629	150%
501130	FICA MED- CITY MATCH-CIVILIAN	20,906	-12,815	15,801	6,510	16,245	9,735	150%
501150	HSA CONTRIBUTIONS	0	-56	29	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	494,187	-311,158	380,195	165,967	367,591	201,625	121%
	PROFESSIONAL SERVICES							
521090	ENGINEERING SERVICES	14,749	22,010	13,847	0	0	0	0%
521100	EXTERNAL LEGAL COUNSEL SERVICE	1,269	0	0	850	0	-850	-100%
521110	TITLE SEARCH SERVICES	1,761	0	0	0	0	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	9,789	9,384	20	0	0	0	0%
521170	PROMOTIONAL SERVICES	1,196	1,403	6,560	0	0	0	0%
	TOTAL PROFESSIONAL SERVICES	28,763	32,796	20,427	850	0	-850	-100%
	OUTSIDE CONTRACTS							
522040	ENVIRONMENTAL CONTRACTS	250	0	800	0	0	0	0%
522050	LEGAL NOTICES CONTRACTS	13,912	9,006	5,410	5,000	7,500	2,500	50%
522090	PRINTING SERVICES CONTRACTS	35	0	0	0	1,500	1,500	100%
522120	SECURITY CONTRACTS	493	3,219	4,478	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	583,408	885,609	239,298	5,283,877	309,872	-4,974,005	-94%
	TOTAL OUTSIDE CONTRACTS	598,098	897,834	249,986	5,288,877	318,872	-4,970,005	-94%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTERFUND SERVICES							
523010	MOTOR POOL USAGE FEE-INTERF SV	4,353	1,875	1,317	4,674	1,000	-3,674	-79%
523020	PRINT SHOP ALLOC-INTERFUND SVC	6,429	4,367	5,497	800	0	-800	-100%
523040	MAIL ROOM CHARGES	9,981	300	8,794	3,500	7,700	4,200	120%
	TOTAL INTERFUND SERVICES	20,763	6,542	15,608	8,974	8,700	-274	-3%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	0	0	0	0	73,000	73,000	100%
524010	BUS STOPS-LEASES	0	0	90	0	0	0	0%
524020	COMPUTER RELATED-LEASES	0	0	0	1,500	0	-1,500	-100%
524040	OFFICE EQUIPMENT-LEASES	3,660	14,932	6,826	5,154	3,350	-1,804	-35%
524060	PARKING LOTS-LEASES	0	0	0	0	5,100	5,100	100%
	TOTAL BUILDING LEASES	3,660	14,932	6,916	6,654	81,450	74,796	1124%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	10,683	10,165	12,194	7,376	5,027	-2,349	-32%
531010	EQUIPMENT PURCHASE UNDER 500	0	524	4,500	8,000	1,005	-6,995	-87%
531030	PUBLICATIONS & SUBSCRIPTIONS	421	2,783	1,467	0	0	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	2,190	1,475	8,589	500	10,000	9,500	1900%
531050	DESKTOP SOFTWARE SUPPLIES	0	0	300	0	0	0	0%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	0	0	550	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	182	94	659	0	1,000	1,000	100%
531160	RECREATIONAL SUPPLIES	0	-3,009	0	0	0	0	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	0	184	565	0	1,500	1,500	100%
531200	UNIFORMS AND APPAREL SUPPLIES	4,000	3,700	9,258	0	0	0	0%
531300	FURNITURE 1000 - 4999 99	0	2,872	0	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	0	230	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	17,476	19,018	38,082	15,876	18,532	2,656	17%
	MINOR EQUIPMENT & FURNITURE							
533020	DATA PROCESS EQP 500-4 999 99	0	0	9,475	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	0	0	9,475	0	0	0	0%
	COMMUNICATIONS							
540000	PHONE & INTERNET	0	0	214	0	2,500	2,500	100%
540020	WIRELESS COMMUNICATION SERVICE	1,082	0	0	0	0	0	0%
540030	POSTAGE	30	0	0	3,905	300	-3,605	-92%
	TOTAL COMMUNICATIONS	1,112	0	214	3,905	2,800	-1,105	-28%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	UTILITIES							
541000	ELECTRICITY	0	0	0	0	3,000	3,000	100%
	TOTAL UTILITIES	0	0	0	0	3,000	3,000	100%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	13,705	30,005	29,659	1,500	30,397	28,897	1926%
542030	MILEAGE ALLOWANCES	0	0	114	7,957	10,665	2,708	34%
	TOTAL TRAVEL	13,705	30,005	29,773	9,457	41,062	31,605	334%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	2,037	675	1,955	0	2,000	2,000	100%
544060	OTHER SERVICES CHARGES EXPENSE	58,252	45,469	60,876	6,085	6,113	28	0%
544120	SEMINARS CONTINUING EDUCATION	3,294	375	2,545	600	5,600	5,000	833%
544140	PROFESSIONAL LICENSES & MEMBER	5,629	6,960	3,594	150	5,300	5,150	3433%
544150	INDIRECT COST EXPENDITURES	258,896	216,041	65,736	127,133	242,360	115,227	91%
544170	VOLUNTEER MILEAGE	37,054	30,626	35,045	0	1,065	1,065	100%
544180	VOLUNTEER STIPENDS	343,757	304,735	255,939	2,767	2,767	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	708,919	604,881	425,691	136,734	265,205	128,471	94%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	2,500,090	4,225,177	1,529,932	1,712,037	5,859,069	4,147,033	242%
552010	COMMUNITY HOUSING PROJECTS-391	1,770,537	1,516,529	1,841,209	1,027,190	1,080,242	53,052	5%
552040	HOUSING REHAB MULTI FAMILY-715	603,457	760,527	395,794	1,099,756	1,140,242	40,486	4%
552050	HOUSING REHAB SINGLE FAM- 720	1,188,348	1,303,258	596,297	1,295,000	1,286,783	-8,217	-1%
552070	PRINCIPAL BUY DOWN (730)	13,878	7,260	15,610	0	0	0	0%
552080	FIRST TIME HOME BUYER (735)	617,847	797,908	613,227	730,000	798,465	68,465	9%
552090	SINGLE LINE ITEM PROJECTS	0	0	0	0	10,000	10,000	100%
552120	TRANSITIONAL HOUSING	0	19	0	0	0	0	0%
552150	HOMELESS HOUSING-CASE MGT	0	70,000	61,497	65,000	171,118	106,118	163%
552152	HOMELESS HOUSING-STAFF	0	61,000	0	0	0	0	0%
552154	HOMELESS HOUSING-PREVENTION	0	210,000	130,322	145,000	155,713	10,713	7%
552156	HOMELESS HOUSING-ASSISTANCE	0	66,426	56,953	61,000	66,735	5,735	9%
552157	HOMELESS HOUSNG-ESNTL SVC CST	0	0	64,439	65,000	6,960	-58,040	-89%
552158	HOMELESS HOUSING-OPERATIONS	0	0	40,760	41,936	37,303	-4,633	-11%
	TOTAL COMMUNITY SERVICE PROJECTS	6,694,157	9,018,103	5,346,041	6,241,919	10,612,630	4,370,712	70%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554000	OTHER AGENCY EXPENSES	0	0	-635	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	45	-45	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	45	-680	0	0	0	0%
	GRANT MATCH							
560000	CITY GRANT MATCH	-73,699	-107,892	-143,495	-37,154	-38,615	-1,461	-4%
560020	PROGRAM EXPENSE - GRANTS	0	0	3,136	0	0	0	0%
	TOTAL GRANT MATCH	-73,699	-107,892	-140,358	-37,154	-38,615	-1,461	-4%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	307,166	19,820	0	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	307,166	19,820	0	0	0	0	0%
	CAPITAL EXPENDITURES							
580160	ARCHITECTURE AND DESIGN (CWIP)	512,154	349,163	102,075	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	644	-644	0	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	37,403	41,352	40,025	0	0	0	0%
580240	TESTING (CWIP)	14,601	20,582	52,988	0	0	0	0%
580260	INSPECTIONS (CWIP)	72,857	132,789	121,492	0	0	0	0%
580270	CONSTRUCTION (CWIP)	1,726,414	3,100,442	3,032,501	0	0	0	0%
580380	STREETS & SIDEWALKS	5,691	9,716	0	0	0	0	0%
580510	PROJECT MANAGEMENT	134,819	159,517	85,056	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	0	990	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	2,504,584	3,813,908	3,434,136	0	0	0	0%
	TOTAL EXPENDITURES	**12,932,259**	**13,099,490**	**10,984,095**	**12,421,447**	**12,799,122**	**377,675**	**3%**

COMMUNITY AND HUMAN DEVELOPMENT

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	5,318,155	4,348,580	2,917,598	2,788,690	2,688,690	-100,000	-4%
Intergovernmental Revenues	10,540,923	11,485,019	9,668,966	9,501,942	9,979,617	477,675	5%
Interest	14,395	4,240	62,340	0	0	0	0%
Rents and Other	304,913	257,534	317,934	130,815	130,815	0	0%
Other Sources (Uses)	307,166	19,820	0	0	0	0	0%
TOTAL REVENUES	**16,485,552**	**16,115,193**	**12,966,837**	**12,421,447**	**12,799,122**	**377,675**	**3%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	1,901,860	-617,689	1,487,686	1,302,582	1,597,930	295,349	23%
Employee Benefits	575,721	-222,589	460,597	383,883	552,712	168,829	44%
Professional Services	28,763	32,796	20,427	16,350	1,500	-14,850	-91%
Outside Contracts	607,348	905,827	261,321	5,312,277	323,272	-4,989,005	-94%
Interfund Services	21,756	8,802	19,231	11,974	19,296	7,322	61%
Building Leases	3,680	16,321	7,822	8,354	83,150	74,796	895%
Materials & Supplies	21,426	35,254	50,210	25,641	24,297	-1,344	-5%
Minor Equipment & Furniture	0	0	10,632	0	0	0	0%
Communications	1,112	0	214	3,905	2,800	-1,105	-28%
Utilities	0	0	0	0	3,000	3,000	100%
Travel	13,933	34,093	31,620	25,357	46,962	21,605	85%
Other Operating Expenditures	709,294	620,061	447,633	137,734	266,205	128,471	93%
Community Service Projects	6,294,463	9,462,740	5,443,020	6,259,019	10,649,793	4,390,774	70%
Other Non-Operating Expenditures	0	45	-680	0	0	0	0%
Grant Match	1,953	-2,861	-18,682	137,592	139,913	2,321	2%
Operating Transfers Out	307,166	19,820	0	0	0	0	0%
Capital Expenditures	2,504,584	3,813,908	3,434,136	0	0	0	0%
TOTAL EXPENDITURES	**12,993,059**	**14,106,530**	**11,655,188**	**13,624,668**	**13,710,830**	**86,162**	**1%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405060	Reimbursed Overtime	0	-9,565	-1,564	0	0	0	0%
405067	REIMBURSED EXPENDITURES	29,364	148,150	-83,966	0	0	0	0%
450510	REVENUE PROG INCOME FTHB-567	1,000,073	882,173	1,061,703	330,000	359,400	29,400	9%
450520	REVENUE PROG INCOME SINLGE 568	666,692	404,052	380,157	645,000	573,303	-71,697	-11%
450530	REVENUE PROG INCOME MULTI -569	970,270	636,470	1,210,565	557,566	545,100	-12,466	-2%
450540	REVENUE PROG INCOME CHDO-573	243,144	292,870	313,351	485,000	485,100	100	0%
450650	MISC NON-OPERATING REVENUES	0	946,443	-913,322	0	0	0	0%
460400	PROGRAM INCOME	2,408,613	1,047,988	950,673	771,124	725,787	-45,337	-6%
	TOTAL CHARGES FOR SERVICES	5,318,155	4,348,580	2,917,598	2,788,690	2,688,690	-100,000	-4%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	10,464,334	11,447,550	9,695,770	9,501,942	9,455,903	-46,039	0%
460010	STATE GRANT PROCEEDS	74,637	37,469	-26,803	0	523,714	523,714	100%
460030	CITY MATCH OF GRANT PROCEEDS	1,953	0	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	10,540,923	11,485,019	9,668,966	9,501,942	9,979,617	477,675	5%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	14,395	4,240	62,340	0	0	0	0%
	TOTAL INTEREST	14,395	4,240	62,340	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	4,765	23,351	23,850	0	0	0	0%
450660	PENALTIES AND INTEREST	300,119	234,183	293,564	130,815	130,815	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	520	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	29	0	0	0	0	0	0%
	TOTAL RENTS AND OTHER	304,913	257,534	317,934	130,815	130,815	0	0%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	307,166	19,820	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	307,166	19,820	0	0	0	0	0%
	TOTAL REVENUES	**16,485,552**	**16,115,193**	**12,966,837**	**12,421,447**	**12,799,122**	**377,675**	**3%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	1,805,537	-627,784	1,398,165	1,302,582	1,597,930	295,349	23%
501001	COMP ABS NPO AND OPEB	0	0	2	0	0	0	0%
501002	OVERTIME - CIVILIAN	1,471	-13,360	26,625	0	0	0	0%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	69,859	13,329	48,138	0	0	0	0%
501008	INCENTIVE PAY	43	0	410	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	1	7	-3	0	0	0	0%
501011	PART-TIME TEMPORARY	24,948	10,119	4	0	0	0	0%
501030	TEMPORARY SERVICES CONTRACTS	0	0	14,346	0	0	0	0%
	TOTAL SALARIES & WAGES	1,901,860	-617,689	1,487,686	1,302,582	1,597,930	295,349	23%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	6,377	-5,953	4,781	3,766	5,247	1,480	39%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	1,905	-768	1,461	1,170	1,602	432	37%
501104	LIFE INSURANCE	-374	-582	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	190,423	-108,393	151,135	120,864	191,591	70,727	59%
501114	LIFE INSURANCE - CIVILIAN	3,401	-1,430	1,617	2,172	2,804	633	29%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	4,131	4,212	4,212	2,100	3,877	1,777	85%
501124	CITY PENSION PLAN CONTRIBUTION	238,518	-69,228	194,275	164,333	225,054	60,720	37%
501129	FICA CITY MATCH - CIVILIAN	106,563	-31,961	86,162	72,517	99,312	26,795	37%
501130	FICA MED- CITY MATCH-CIVILIAN	24,779	-8,486	20,252	16,960	23,225	6,265	37%
501150	HSA CONTRIBUTIONS	0	0	-3,299	0	0	0	0%
	TOTAL EMPLOYEE BENEFITS	575,721	-222,589	460,597	383,883	552,712	168,829	44%
	PROFESSIONAL SERVICES							
521090	ENGINEERING SERVICES	14,749	22,010	13,847	0	0	0	0%
521100	EXTERNAL LEGAL COUNSEL SERVICE	1,269	0	0	850	0	-850	-100%
521110	TITLE SEARCH SERVICES	1,761	0	0	0	0	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	9,789	9,384	20	0	0	0	0%
521170	PROMOTIONAL SERVICES	1,196	1,403	6,560	15,500	1,500	-14,000	-90%
	TOTAL PROFESSIONAL SERVICES	28,763	32,796	20,427	16,350	1,500	-14,850	-91%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OUTSIDE CONTRACTS							
522040	ENVIRONMENTAL CONTRACTS	250	0	800	0	0	0	0%
522050	LEGAL NOTICES CONTRACTS	13,912	9,006	5,410	5,000	7,500	2,500	50%
522090	PRINTING SERVICES CONTRACTS	921	639	1,128	200	1,700	1,500	750%
522120	SECURITY CONTRACTS	493	3,219	4,478	0	0	0	0%
522150	OUTSIDE CONTRACTS - NOC	591,772	892,963	249,506	5,307,077	314,072	-4,993,005	-94%
	TOTAL OUTSIDE CONTRACTS	607,348	905,827	261,321	5,312,277	323,272	-4,989,005	-94%
	INTERFUND SERVICES							
523010	MOTOR POOL USAGE FEE-INTERF SV	5,368	4,135	4,939	7,674	11,596	3,922	51%
523020	PRINT SHOP ALLOC-INTERFUND SVC	6,408	4,367	5,497	800	0	-800	-100%
523040	MAIL ROOM CHARGES	9,981	300	8,794	3,500	7,700	4,200	120%
	TOTAL INTERFUND SERVICES	21,756	8,802	19,231	11,974	19,296	7,322	61%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	0	0	0	0	73,000	73,000	100%
524010	BUS STOPS-LEASES	0	-119	90	0	0	0	0%
524020	COMPUTER RELATED-LEASES	0	0	0	1,500	0	-1,500	-100%
524040	OFFICE EQUIPMENT-LEASES	3,680	16,440	7,732	6,854	5,050	-1,804	-26%
524060	PARKING LOTS-LEASES	0	0	0	0	5,100	5,100	100%
	TOTAL BUILDING LEASES	3,680	16,321	7,822	8,354	83,150	74,796	895%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	12,154	14,195	14,871	11,391	7,042	-4,349	-38%
531010	EQUIPMENT PURCHASE UNDER 500	242	524	4,500	9,000	2,005	-6,995	-78%
531030	PUBLICATIONS & SUBSCRIPTIONS	421	2,783	1,467	0	0	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	2,190	2,140	14,014	2,500	10,000	7,500	300%
531050	DESKTOP SOFTWARE SUPPLIES	0	0	300	0	0	0	0%
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	0	0	550	0	0	0	0%
531150	FOOD AND BEVERAGES SUPPLIES	2,419	4,746	4,684	2,750	3,750	1,000	36%
531160	RECREATIONAL SUPPLIES	0	-3,009	0	0	0	0	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	0	184	565	0	1,500	1,500	100%
531200	UNIFORMS AND APPAREL SUPPLIES	4,000	3,700	9,258	0	0	0	0%
531300	FURNITURE 1000 - 4999 99	0	9,762	0	0	0	0	0%
531320	OTHER EQUIPMENT 1000 -4999 99	0	230	0	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	21,426	35,254	50,210	25,641	24,297	-1,344	-5%

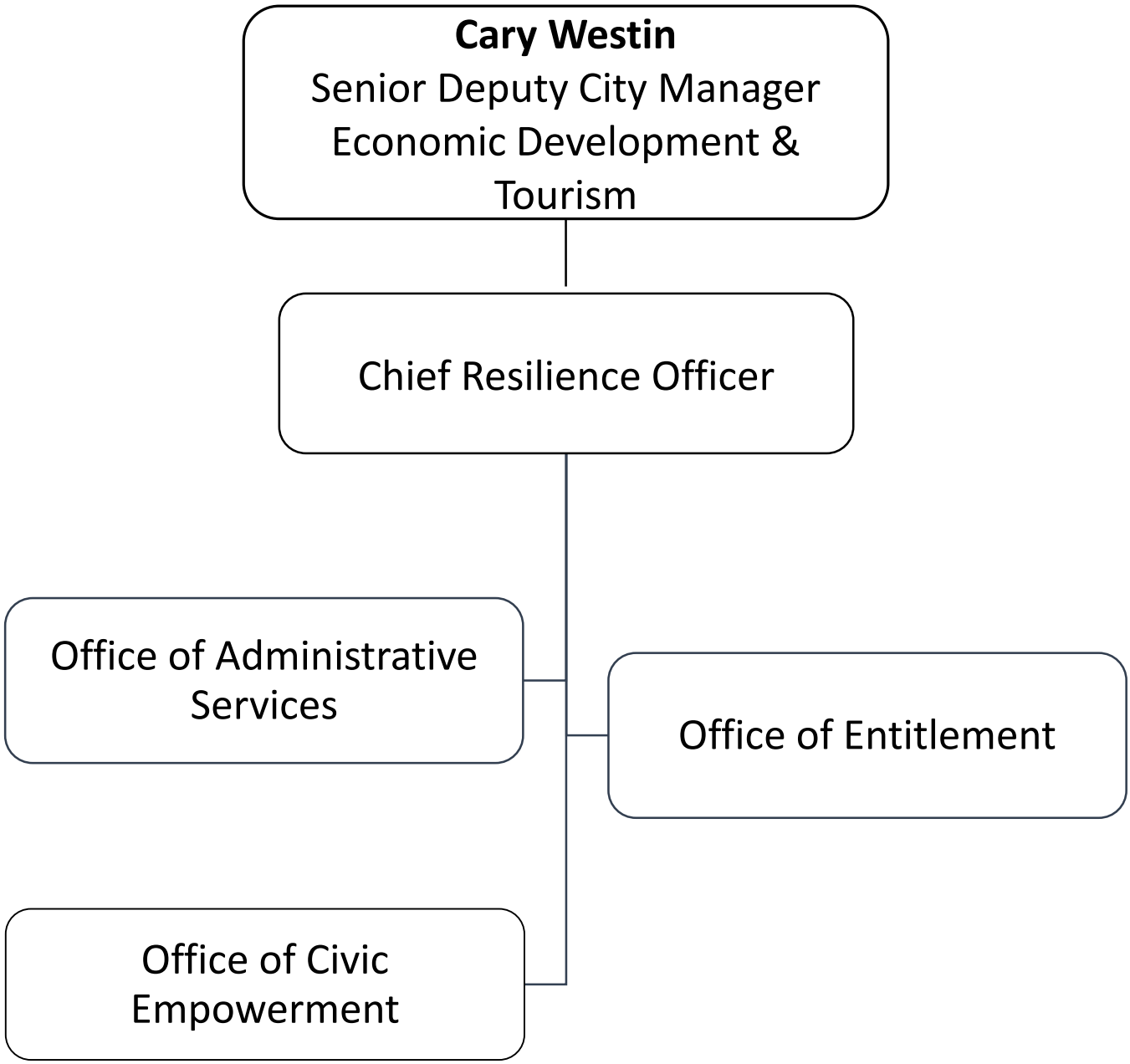
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MINOR EQUIPMENT & FURNITURE							
533020	DATA PROCESS EQP 500-4 999 99	0	0	10,632	0	0	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	0	0	10,632	0	0	0	0%
	COMMUNICATIONS							
540000	PHONE & INTERNET	0	0	214	0	2,500	2,500	100%
540020	WIRELESS COMMUNICATION SERVICE	1,082	0	0	0	0	0	0%
540030	POSTAGE	30	0	0	3,905	300	-3,605	-92%
	TOTAL COMMUNICATIONS	1,112	0	214	3,905	2,800	-1,105	-28%
	UTILITIES							
541000	ELECTRICITY	0	0	0	0	3,000	3,000	100%
	TOTAL UTILITIES	0	0	0	0	3,000	3,000	100%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	13,705	32,549	30,756	16,400	35,297	18,897	115%
542030	MILEAGE ALLOWANCES	227	1,544	864	8,957	11,665	2,708	30%
	TOTAL TRAVEL	13,933	34,093	31,620	25,357	46,962	21,605	85%
	OTHER OPERATING EXPENDITURES							
544020	GENERAL LIABILITY INSURANCE EX	2,037	675	1,955	0	2,000	2,000	100%
544060	OTHER SERVICES CHARGES EXPENSE	58,627	58,390	60,876	6,085	6,113	28	0%
544115	PROFESSIONAL DEVELOPMENT	0	778	0	0	0	0	0%
544120	SEMINARS CONTINUING EDUCATION	3,294	515	2,545	1,600	6,600	5,000	313%
544140	PROFESSIONAL LICENSES & MEMBER	5,629	6,960	3,594	150	5,300	5,150	3433%
544150	INDIRECT COST EXPENDITURES	258,896	216,041	65,736	127,133	242,360	115,227	91%
544170	VOLUNTEER MILEAGE	37,054	30,626	35,045	0	1,065	1,065	100%
544180	VOLUNTEER STIPENDS	343,757	306,075	277,881	2,767	2,767	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	709,294	620,061	447,633	137,734	266,205	128,471	93%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	2,100,397	4,669,935	1,626,791	1,729,137	5,896,232	4,167,095	241%
552010	COMMUNITY HOUSING PROJECTS-391	1,770,537	1,516,529	1,841,209	1,027,190	1,080,242	53,052	5%
552040	HOUSING REHAB MULTI FAMILY-715	603,457	760,527	395,794	1,099,756	1,140,242	40,486	4%
552050	HOUSING REHAB SINGLE FAM- 720	1,188,348	1,303,138	596,417	1,295,000	1,286,783	-8,217	-1%
552070	PRINCIPAL BUY DOWN (730)	13,878	7,260	15,610	0	0	0	0%
552080	FIRST TIME HOME BUYER (735)	617,847	797,908	613,227	730,000	798,465	68,465	9%
552090	SINGLE LINE ITEM PROJECTS	0	0	0	0	10,000	10,000	100%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
552120	TRANSITIONAL HOUSING	0	19	0	0	0	0	0%
552150	HOMELESS HOUSING-CASE MGT	0	70,000	61,497	65,000	171,118	106,118	163%
552152	HOMELESS HOUSING-STAFF	0	61,000	0	0	0	0	0%
552154	HOMELESS HOUSING-PREVENTION	0	210,000	130,322	145,000	155,713	10,713	7%
552156	HOMELESS HOUSING-ASSISTANCE	0	66,426	56,953	61,000	66,735	5,735	9%
552157	HOMELESS HOUSNG-ESNTL SVC CST	0	0	64,439	65,000	6,960	-58,040	-89%
552158	HOMELESS HOUSING-OPERATIONS	0	0	40,760	41,936	37,303	-4,633	-11%
	TOTAL COMMUNITY SERVICE PROJECTS	6,294,463	9,462,740	5,443,020	6,259,019	10,649,793	4,390,774	70%
	OTHER NON-OPERATING EXPENDITURES							
554000	OTHER AGENCY EXPENSES	0	0	-635	0	0	0	0%
554205	UNREALIZED LOSS ON INVESTMENTS	0	45	-45	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	45	-680	0	0	0	0%
	GRANT MATCH							
560000	CITY GRANT MATCH	1,953	-2,861	-21,818	137,592	139,913	2,321	2%
560020	PROGRAM EXPENSE - GRANTS	0	0	3,136	0	0	0	0%
	TOTAL GRANT MATCH	1,953	-2,861	-18,682	137,592	139,913	2,321	2%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	307,166	19,820	0	0	0	0	0%
	TOTAL OPERATING TRANSFERS OUT	307,166	19,820	0	0	0	0	0%
	CAPITAL EXPENDITURES							
580160	ARCHITECTURE AND DESIGN (CWIP)	512,154	349,163	102,075	0	0	0	0%
580210	CITY ENGINEERING CHARGES (CWIP	644	-644	0	0	0	0	0%
580220	CITY ADMIN CHARGES (CWIP)	37,403	41,352	40,025	0	0	0	0%
580240	TESTING (CWIP)	14,601	20,582	52,988	0	0	0	0%
580260	INSPECTIONS (CWIP)	72,857	132,789	121,492	0	0	0	0%
580270	CONSTRUCTION (CWIP)	1,726,414	3,100,442	3,032,501	0	0	0	0%
580380	STREETS & SIDEWALKS	5,691	9,716	0	0	0	0	0%
580510	PROJECT MANAGEMENT	134,819	159,517	85,056	0	0	0	0%
580540	CARS_PICKUPS_VANS_MOTORCYLES	0	990	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	2,504,584	3,813,908	3,434,136	0	0	0	0%
	TOTAL EXPENDITURES	**12,993,059**	**14,106,530**	**11,655,188**	**13,624,668**	**13,710,830**	**86,162**	**1%**

Community and Human Development
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	15.24	12.80	(2.44)
Non-General Fund	30.06	31.50	1.44
Total Authorized	**45.30**	**44.30**	**(1.00)**

Community and Human Development
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
(Con) Neighborhood Outreach Specialist	0.00	0.00	0.00
Accountant	1.00	1.00	1.00
Accounting/Payroll Specialist	0.00	0.00	0.00
Administrative Services Manager	0.00	1.00	1.00
Administrative Support Associate	1.00	0.00	0.00
Business & Financial Manager	1.00	0.00	0.00
CD Program Manager	0.00	2.00	2.00
CDBG Contract Administrator	1.00	1.00	1.00
Comm. Dev. Program Coordinator	0.00	1.00	0.00
Community & Human Development Assistant Director	0.00	0.00	0.00
Community & Human Development Director	1.00	1.00	1.00
Community Development Planning Manager	1.00	0.00	0.00
Contract Compliance Officer	0.00	0.00	1.00
Empowerment Zone Loan Coordinator	0.00	0.00	0.00
Empowerment Zone Project Compliance Specialist	1.00	0.00	0.00
Environmental Review Specialist	0.00	0.00	0.00
Fair Housing & Relocation Officer	1.00	0.00	0.00
Graduate Intern	0.30	0.30	0.30
Grant Accounting Specialist	1.00	1.00	1.00
Grant Accounting/Payroll Clerk	3.00	3.00	3.00
Grant Administrator	3.00	3.00	4.00
Grant Compliance Specialist	1.00	1.00	1.00
Grant Compliance Supervisor	1.00	1.00	1.00
Grant Planner	3.00	2.00	1.00
Grant Project Manager	0.00	2.00	2.00
Grant Senior Accountant	1.00	1.00	1.00
Housing Construction Specialist	2.00	2.00	2.00
Housing Construction Supervisor	1.00	1.00	1.00
Housing Program Manager	1.00	0.00	0.00
Housing Program Relocation Officer	0.00	0.00	0.00
Housing Program Specialist	2.00	2.00	1.00
Housing Program Technician	1.00	1.00	1.00
Marketing & Communications Coordinator	0.00	1.00	1.00
Military Affairs Liaison	0.00	1.00	0.00
Neighborhood Relations Coordinator	1.00	0.00	0.00
Neighborhood Service Coordinator	1.00	1.00	1.00
Neighborhood Specialist	1.00	2.00	2.00
Project Accountant	0.00	1.00	1.00
Project Compliance Specialist	1.00	1.00	1.00
Research & Mgmt Assist	0.00	1.00	2.00
Secretary	0.00	0.00	0.00
Senior Accounting/Payroll Specialist	1.00	0.00	0.00
Senior Grant Planner	1.00	1.00	1.00
Senior Housing Program Specialist	1.00	1.00	1.00
Senior Loan Account & Collection Specialist	1.00	1.00	1.00
Senior Planner	1.00	0.00	0.00
Senior Secretary	1.00	0.00	0.00
Senior Volunteer Program Coordinator	1.00	1.00	0.00
Sustainability Coord	0.00	1.00	1.00
Volunteer Program Coordinator	2.00	2.00	2.00
Volunteer Program Specialist	2.00	2.00	4.00
Volunteer Services Specialist	1.00	1.00	0.00
Grand Total	**44.30**	**45.30**	**44.30**

Environmental Services

Mission Statement

To provide code enforcement, environmental health and integrated solid waste management services to the greater El Paso community so they can enjoy a healthy, clean, safe and beautiful environment.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	13,145,486	15,347,170	15,851,603	14,175,482	13,775,773	(399,708)	-3%
Employee Benefits	5,308,838	3,717,176	3,669,562	6,403,990	6,197,129	(206,861)	-3%
Contractual Services	6,827	3,970	5,042	-	-	-	0%
Professional Services	60,409	95,531	127,213	207,153	275,725	68,572	33%
Outside Contracts	2,304,162	2,815,930	2,726,320	3,309,926	3,492,651	182,725	6%
Interfund Services	6,429,814	6,380,836	5,564,880	5,874,623	5,590,113	(284,510)	-5%
Building Leases	25,190	31,589	38,444	65,000	35,000	(30,000)	-46%
Fuel & Lubricants	2,356,944	2,685,272	2,842,972	2,955,823	3,100,413	144,590	5%
Materials & Supplies	979,296	894,500	1,092,826	1,799,812	1,520,287	(279,525)	-16%
Maintenance & Repairs	102,075	161,128	231,423	615,500	235,225	(380,275)	-62%
Minor Equipment & Furniture	91,048	184,567	291,158	197,450	124,050	(73,400)	-37%
Communications	164,718	150,659	215,754	267,049	341,869	74,820	28%
Utilities	102,702	133,386	88,539	135,700	107,500	(28,200)	-21%
Travel	57,864	70,509	78,170	113,250	120,250	7,000	6%
Other Operating Expenditures	13,946,654	14,416,567	12,657,321	6,852,978	4,891,358	(1,961,621)	-29%
Community Service Projects	9,675	12,668	15,940	20,000	14,000	(6,000)	-30%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	1,555,189	2,852,825	1,646,784	3,469,896	3,436,759	(33,137)	-1%
Grant Match	(1,833)	(0)	-	-	-	-	0%
Operating Transfers Out	28,137,507	12,571,344	26,121,695	33,025,368	35,994,357	2,968,989	9%
Capital Expenditures	19,043,380	6,886,037	9,187,670	19,418,000	11,120,750	(8,297,250)	-43%
Total Expenditures	***93,825,944***	***69,411,664***	***82,453,316***	***98,907,000***	***90,373,209***	***(8,533,791)***	**-9%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	-	-	-	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	6,294,560	5,930,485	6,330,654	7,521,547	7,736,497	214,950	3%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	87,531,384	63,481,179	76,122,662	91,385,453	82,636,712	(8,748,741)	-10%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***93,825,944***	***69,411,664***	***82,453,316***	***98,907,000***	***90,373,209***	***(8,533,791)***	**-9%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	-	-	-	-	-	-	
Non-General Fund	381.60	392.00	391.00	402.50	403.50	1.00	
Total Authorized	***381.60***	***392.00***	***391.00***	***402.50***	***403.50***	***1.00***	

ENVIRONMENTAL SERVICES

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Franchise Fees	2,482,886	2,447,090	8,925,676	13,015,000	13,415,000	400,000	3%
Charges for Services	45,480,564	45,260,696	50,518,302	49,541,000	50,402,000	861,000	2%
Licenses and Permits	265,166	246,676	257,685	235,000	236,000	1,000	0%
Intergovernmental Revenues	1,199,884	1,000,760	873,714	983,220	894,702	-88,518	-9%
Interest	285,939	555,397	1,052,601	200,000	200,000	0	0%
Rents and Other	160,113	199,887	218,211	190,000	200,000	10,000	5%
Other Sources (Uses)	22,240,746	7,253,444	12,166,445	27,221,233	17,289,010	-9,932,223	-36%
Enterprise Revenues	29,658	0	205,144	0	0	0	0%
TOTAL REVENUES	**72,144,956**	**56,963,952**	**74,217,779**	**91,385,453**	**82,636,712**	**-8,748,741**	**-10%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	13,145,486	15,347,170	15,851,603	14,175,482	13,775,773	-399,708	-3%
Employee Benefits	5,308,838	3,717,176	3,669,562	6,403,990	6,197,129	-206,861	-3%
Contractual Services	6,827	3,970	5,042	0	0	0	0%
Professional Services	60,409	95,531	127,213	207,153	275,725	68,572	33%
Outside Contracts	2,304,162	2,815,930	2,726,320	3,309,926	3,492,651	182,725	6%
Interfund Services	6,429,814	6,380,836	5,564,880	5,874,623	5,590,113	-284,510	-5%
Building Leases	25,190	31,589	38,444	65,000	35,000	-30,000	-46%
Fuel & Lubricants	2,356,944	2,685,272	2,842,972	2,955,823	3,100,413	144,590	5%
Materials & Supplies	979,296	894,500	1,092,826	1,799,812	1,520,287	-279,525	-16%
Maintenance & Repairs	102,075	161,128	231,423	615,500	235,225	-380,275	-62%
Minor Equipment & Furniture	91,048	184,567	291,158	197,450	124,050	-73,400	-37%
Communications	164,718	150,659	215,754	267,049	341,869	74,820	28%
Utilities	102,702	133,386	88,539	135,700	107,500	-28,200	-21%
Travel	57,864	70,509	78,170	113,250	120,250	7,000	6%
Other Operating Expenditures	13,946,654	14,416,567	12,657,321	6,852,978	4,891,358	-1,961,621	-29%
Community Service Projects	9,675	12,668	15,940	20,000	14,000	-6,000	-30%
Other Non-Operating Expenditures	1,555,189	2,852,825	1,646,784	3,469,896	3,436,759	-33,137	-1%
Grant Match	-1,833	0	0	0	0	0	0%
Operating Transfers Out	28,137,507	12,571,344	26,121,695	33,025,368	35,994,357	2,968,989	9%
Capital Expenditures	19,043,380	6,886,037	9,187,670	19,418,000	11,120,750	-8,297,250	-43%
TOTAL EXPENDITURES	**93,825,944**	**69,411,664**	**82,453,316**	**98,907,000**	**90,373,209**	**-8,533,791**	**-9%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	FRANCHISE FEES							
420000	OTHER FRANCHISE FEES	20,028	13,997	19,034	15,000	15,000	0	0%
420340	ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	8,906,642	13,000,000	13,400,000	400,000	3%
	TOTAL FRANCHISE FEES	2,482,886	2,447,090	8,925,676	13,015,000	13,415,000	400,000	3%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	9,408	14,439	38,143	0	0	0	0%
430620	REIMBURSED DAMAGES	0	1,855	0	0	0	0	0%
431390	ANIMAL ADOPTIONS	0	0	240	0	0	0	0%
431400	GARBAGE COLLECTION BILLINGS	38,839,795	39,175,527	44,053,499	43,750,000	44,500,000	750,000	2%
431410	LANDFILL FEES	6,322,307	5,432,385	5,847,437	5,250,000	5,400,000	150,000	3%
431420	RECYCLING REVENUES	-160,557	191,249	126,693	110,000	70,000	-40,000	-36%
431450	SPECIAL WASTE REMOVAL FEES	80,978	80,364	82,789	75,000	80,000	5,000	7%
431460	WEED REMOVAL CHARGES	224,703	226,567	213,717	235,000	235,000	0	0%
431490	Service Fees	25,587	25,096	28,065	25,000	25,000	0	0%
443560	INDIRECT COST RECOVERY	89,542	63,408	61,746	68,000	65,000	-3,000	-4%
443580	ENVIRONMENTAL FEES	0	-2	0	0	0	0	0%
450635	PREP AND RELEASE OF LIENS	425	449	0	0	0	0	0%
450640	BANK FEES CREDIT CARD FEES	21,276	20,806	25,148	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	27,098	28,554	40,826	28,000	27,000	-1,000	-4%
	TOTAL CHARGES FOR SERVICES	45,480,564	45,260,696	50,518,302	49,541,000	50,402,000	861,000	2%
	LICENSES AND PERMITS							
441030	DEMOLITION PERMITS	3,290	505	0	0	0	0	0%
441190	OTHER PERMITS AND LICENSES	129,288	113,550	122,175	110,000	110,000	0	0%
441250	REFUSE COLLECTION PERMITS	105,493	96,951	106,155	100,000	100,000	0	0%
441320	ANIMAL PERMIT AND REGISTRATION	290	45	0	0	0	0	0%
441500	PROFESSIONAL OCCUP LICENSE	26,805	35,625	29,355	25,000	26,000	1,000	4%
	TOTAL LICENSES AND PERMITS	265,166	246,676	257,685	235,000	236,000	1,000	0%
	INTERGOVERNMENTAL REVENUES							
460010	STATE GRANT PROCEEDS	930,938	768,210	631,172	713,812	644,702	-69,110	-10%
460020	OTHER GRANT PROCEEDS	-461	481	0	0	0	0	0%
460250	INTERLOCAL AGREEMENTS- HTH	269,408	232,069	242,542	269,408	250,000	-19,408	-7%
	TOTAL INTERGOVERNMENTAL REVENUES	1,199,884	1,000,760	873,714	983,220	894,702	-88,518	-9%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	285,939	555,397	1,052,601	200,000	200,000	0	0%
	TOTAL INTEREST	285,939	555,397	1,052,601	200,000	200,000	0	0%
	RENTS AND OTHER							
450600	DONATIONS	1	5,102	4,637	0	0	0	0%
450660	PENALTIES AND INTEREST	94,963	137,595	197,897	140,000	150,000	10,000	7%
451000	UNREALIZED GAINS LOSSES	0	0	8,774	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	65,149	55,513	6,885	50,000	50,000	0	0%
470400	CLAIMS SETTLEMENT	0	1,678	17	0	0	0	0%
	TOTAL RENTS AND OTHER	160,113	199,887	218,211	190,000	200,000	10,000	5%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	22,240,746	7,249,151	12,166,445	17,361,260	17,289,010	-72,250	0%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	9,859,973	0	-9,859,973	-100%
470300	PROCEEDS-SALE OF FIXED ASSET	0	4,293	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	22,240,746	7,253,444	12,166,445	27,221,233	17,289,010	-9,932,223	-36%
	ENTERPRISE REVENUES							
450620	GAINS ON DISP-ENTERP FIX ASSET	29,658	0	205,144	0	0	0	0%
	TOTAL ENTERPRISE REVENUES	29,658	0	205,144	0	0	0	0%
	TOTAL REVENUES	**72,144,956**	**56,963,952**	**74,217,779**	**91,385,453**	**82,636,712**	**-8,748,741**	**-10%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	11,906,209	12,352,402	11,969,523	13,789,307	13,488,573	-300,733	-2%
501001	COMP ABS NPO AND OPEB	886,356	7,353	2,018,178	0	0	0	0%
501002	OVERTIME - CIVILIAN	124,501	184,437	529,453	338,000	261,000	-77,000	-23%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	61,007	86,114	82,439	0	0	0	0%
501008	INCENTIVE PAY	30,325	42,250	32,105	38,000	26,200	-11,800	-31%
501010	SHIFT DIFFERENTIAL - CIVILIAN	731	571	403	0	0	0	0%
501011	PART-TIME TEMPORARY	136,358	145,535	87,837	10,175	0	-10,175	-100%
501200	Compensated Absences Expense	0	-224,896	130,010	0	0	0	0%
501201	Net Pension Expense	0	2,082,251	-10,223	0	0	0	0%
501202	OPEB Expense	0	671,153	1,011,879	0	0	0	0%
	TOTAL SALARIES & WAGES	13,145,486	15,347,170	15,851,603	14,175,482	13,775,773	-399,708	-3%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	980,249	1,274,276	1,304,134	1,313,348	1,380,358	67,010	5%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	12,775	13,382	13,498	14,571	13,358	-1,212	-8%
501104	LIFE INSURANCE	5	0	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	1,371,706	1,561,440	1,649,854	1,558,973	1,567,374	8,402	1%
501114	LIFE INSURANCE - CIVILIAN	34,234	34,543	34,463	36,445	36,795	350	1%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	4,523	7,208	5,265	5,250	3,877	-1,373	-26%
501120	OTHER EMPLOYEE BENEFITS	2,000	1,875	958	1,875	0	-1,875	-100%
501124	CITY PENSION PLAN CONTRIBUTION	1,685,676	-159,836	-257,570	2,047,190	1,877,031	-170,159	-8%
501129	FICA CITY MATCH - CIVILIAN	710,364	747,114	744,426	900,261	828,298	-71,963	-8%
501130	FICA MED- CITY MATCH-CIVILIAN	166,720	175,308	174,536	211,276	193,715	-17,561	-8%
501140	RETIREES HEALTH PLAN	340,588	61,866	0	314,801	296,321	-18,480	-6%
	TOTAL EMPLOYEE BENEFITS	5,308,838	3,717,176	3,669,562	6,403,990	6,197,129	-206,861	-3%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	6,827	3,970	5,042	0	0	0	0%
	TOTAL CONTRACTUAL SERVICES	6,827	3,970	5,042	0	0	0	0%
	PROFESSIONAL SERVICES							
521010	ACOUNTING/AUDIT SERVICES	12,689	14,402	30,131	30,000	55,000	25,000	83%
521020	APPRAISAL SERVICES	0	402	0	0	0	0	0%
521060	BOND FIN ADVISORY SERVICE	0	0	0	375	475	100	27%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
521110	TITLE SEARCH SERVICES	0	0	0	0	15,000	15,000	100%
521160	MANAGEMENT CONSULTING SERVICES	46,925	14,000	4,389	25,000	25,000	0	0%
521170	PROMOTIONAL SERVICES	795	66,728	92,694	151,528	180,000	28,472	19%
521840	ARBITRAGE BOND REVIEW SERVICE	0	0	0	250	250	0	0%
	TOTAL PROFESSIONAL SERVICES	60,409	95,531	127,213	207,153	275,725	68,572	33%
	OUTSIDE CONTRACTS							
522000	BENEFITS ADMINISTRATORS (TPA)	0	75	0	0	0	0	0%
522020	DATA PROCESS SERVICES CONTRACT	98,466	223,054	388,488	360,000	360,000	0	0%
522040	ENVIRONMENTAL CONTRACTS	224,657	242,882	257,982	529,000	479,000	-50,000	-9%
522060	MAINT SVCS CONTRACT-JANITORIAL	52,299	51,624	57,741	65,000	70,000	5,000	8%
522090	PRINTING SERVICES CONTRACTS	21,072	32,305	19,733	82,410	89,910	7,500	9%
522120	SECURITY CONTRACTS	66,712	78,523	93,896	110,000	110,000	0	0%
522140	TRAINING INSTRUCTION CONTRACTS	13,290	12,970	15,926	40,000	0	-40,000	-100%
522150	OUTSIDE CONTRACTS - NOC	1,419,945	1,456,660	1,466,481	1,658,404	1,897,129	238,725	14%
522170	INTERLOCAL AGREEMENTS	226,600	233,398	240,400	247,612	247,612	0	0%
522200	PEST CONTROL CONTRACTS	2,090	2,255	2,775	5,500	17,500	12,000	218%
522210	GROUNDKEEPING HORTI CONTRACTS	144,744	144,744	144,744	160,000	160,000	0	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	2,837	3,252	3,714	7,000	14,500	7,500	107%
522260	BLDGS FACILITIES MAINT CONTRAC	8,542	4,494	2,995	15,000	17,000	2,000	13%
522270	PUBLIC ACCESSES MAINT CONTRACT	0	310,000	0	0	0	0	0%
522280	VEH HEAVY EQUIP OFF RD MAINT C	22,910	19,694	31,445	30,000	30,000	0	0%
	TOTAL OUTSIDE CONTRACTS	2,304,162	2,815,930	2,726,320	3,309,926	3,492,651	182,725	6%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	6,406,693	6,376,210	5,564,880	5,859,623	5,579,613	-280,010	-5%
523020	PRINT SHOP ALLOC-INTERFUND SVC	702	0	0	0	0	0	0%
523040	MAIL ROOM CHARGES	22,419	4,626	0	15,000	10,500	-4,500	-30%
	TOTAL INTERFUND SERVICES	6,429,814	6,380,836	5,564,880	5,874,623	5,590,113	-284,510	-5%
	BUILDING LEASES							
524005	LEASED EQUIPMENT	0	0	0	30,000	0	-30,000	-100%
524130	COPIER CONTRACT SERVICES	25,190	31,589	38,444	35,000	35,000	0	0%
	TOTAL BUILDING LEASES	25,190	31,589	38,444	65,000	35,000	-30,000	-46%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	FUEL & LUBRICANTS							
530000	GASOLINE - UNLEADED (OFFSITE)	0	10	0	0	0	0	0%
530010	GASOLINE - UNLEADED	143,865	188,889	192,091	222,823	225,413	2,590	1%
530020	COMPRESSED NATURAL GAS	484,156	474,981	388,873	510,000	450,000	-60,000	-12%
530050	DIESEL	1,727,680	2,019,865	2,259,912	2,220,000	2,422,000	202,000	9%
530070	PROPANE	1,243	1,527	2,096	3,000	3,000	0	0%
	TOTAL FUEL & LUBRICANTS	2,356,944	2,685,272	2,842,972	2,955,823	3,100,413	144,590	5%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	41,841	41,445	34,772	54,668	46,490	-8,178	-15%
531010	EQUIPMENT PURCHASE UNDER 500	12,764	59,271	51,883	96,500	96,220	-280	0%
531020	PROMOTIONAL SUPPLIES	285,712	166,796	135,861	183,500	221,000	37,500	20%
531030	PUBLICATIONS & SUBSCRIPTIONS	2,847	850	3,268	8,200	6,500	-1,700	-21%
531040	SUPPLIES COMPUTER EQUIPMENT	2,837	5,908	6,872	15,000	15,000	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	3,021	16,070	281,161	425,000	200,000	-225,000	-53%
531080	TRAINING MATERIALS	2,211	1,999	1,209	5,500	8,000	2,500	45%
531100	ANIMALS & ANIMAL SUPPLIES	1,402	0	0	0	0	0	0%
531110	CLEANING SUPPLIES	6,633	9,135	12,013	24,550	18,700	-5,850	-24%
531130	LAND MAINTENANCE SUPPLIES	74,696	87,091	70,832	80,000	80,000	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	5,721	5,244	7,815	10,750	12,550	1,800	17%
531150	FOOD AND BEVERAGES SUPPLIES	16,926	15,982	18,794	32,600	32,500	-100	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	38,731	42,524	21,539	80,000	27,000	-53,000	-66%
531180	VEHICLE MAINTENANCE SUPPLIES	4,205	590	1,291	2,700	2,200	-500	-19%
531200	UNIFORMS AND APPAREL SUPPLIES	115,941	102,312	96,746	128,820	121,980	-6,840	-5%
531220	MAINTENANCE SUPPLIES PARTS NOC	112,842	230,752	194,487	322,500	326,500	4,000	1%
531230	SAFETY GEAR	47,310	57,911	48,378	117,524	121,647	4,123	4%
531250	EQUIP OUTSIDE REPAIRS SVCS NOC	4,269	0	0	2,000	2,000	0	0%
531260	CHEMICAL SUPPLIES	188,304	50,622	102,090	206,000	170,000	-36,000	-17%
531300	FURNITURE 1000 - 4999 99	2,504	0	3,815	2,000	10,000	8,000	400%
531320	OTHER EQUIPMENT 1000 -4999 99	8,579	0	0	2,000	2,000	0	0%
	TOTAL MATERIALS & SUPPLIES	979,296	894,500	1,092,826	1,799,812	1,520,287	-279,525	-16%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	98,878	155,349	182,949	597,500	211,000	-386,500	-65%
532008	EQUIPMENT MAINTENANCE	0	0	0	0	19,725	19,725	100%
532020	LAND LANDSCAPING - MAINT & REP	0	0	31,379	0	0	0	0%
532040	VEHICLES - MAINT & REPAIRS	1,630	5,144	2,850	17,000	4,500	-12,500	-74%
532060	OFFICE EQUIPMENT-MAINT & REP	1,568	635	4,400	1,000	0	-1,000	-100%
532230	SIGNS- TRAFFIC AND OTHER	0	0	9,845	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	102,075	161,128	231,423	615,500	235,225	-380,275	-62%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	0	50,769	84,279	5,500	9,000	3,500	64%
533020	DATA PROCESS EQP 500-4 999 99	27,396	90,250	89,179	104,900	45,700	-59,200	-56%
533030	OTHER EQUIPMENT 500-4 999 99	61,151	40,970	110,556	77,550	59,850	-17,700	-23%
533040	FURNITURE & EQUIP LESS 500	2,501	2,578	7,144	9,500	9,500	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	91,048	184,567	291,158	197,450	124,050	-73,400	-37%
	COMMUNICATIONS							
540000	PHONE & INTERNET	24,455	17,418	47,527	52,500	50,000	-2,500	-5%
540010	LONG DISTANCE	0	11	0	100	0	-100	-100%
540020	WIRELESS COMMUNICATION SERVICE	137,287	129,970	93,639	138,669	136,669	-2,000	-1%
540030	POSTAGE	179	84	70,595	60,250	141,250	81,000	134%
540040	SHIPPING	2,796	3,177	3,993	15,530	13,950	-1,580	-10%
	TOTAL COMMUNICATIONS	164,718	150,659	215,754	267,049	341,869	74,820	28%
	UTILITIES							
541000	ELECTRICITY	36,640	64,827	54,598	73,200	65,500	-7,700	-11%
541010	WATER	64,834	67,300	32,303	60,000	40,000	-20,000	-33%
541020	NATURAL GAS OTHER	1,228	1,259	1,638	2,500	2,000	-500	-20%
	TOTAL UTILITIES	102,702	133,386	88,539	135,700	107,500	-28,200	-21%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	57,864	70,509	78,170	113,250	120,250	7,000	6%
	TOTAL TRAVEL	57,864	70,509	78,170	113,250	120,250	7,000	6%
	OTHER OPERATING EXPENDITURES							
543030	LANDFILL USE EXPENDITURES	830,476	1,003,854	1,015,094	900,000	1,000,000	100,000	11%
543040	ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	0	2,440,000	0	-2,440,000	-100%
544010	ENVIRONMENTAL QUALITY EXPENSE	380,059	451,836	434,007	500,000	500,000	0	0%
544020	GENERAL LIABILITY INSURANCE EX	203,824	165,923	146,588	225,000	250,000	25,000	11%
544050	OPERATING CONTINGENCY RESERVE	0	0	0	180,978	500,000	319,022	176%
544060	OTHER SERVICES CHARGES EXPENSE	52,609	77,509	73,174	85,000	85,100	100	0%
544090	PROPERTY INSURANCE EXPENSE	585	1,841	1,736	2,000	2,000	0	0%
544120	SEMINARS CONTINUING EDUCATION	40,757	33,214	44,514	79,645	96,945	17,300	22%
544140	PROFESSIONAL LICENSES & MEMBER	21,757	19,149	20,031	38,850	56,200	17,350	45%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
544150	INDIRECT COST EXPENDITURES	2,258,731	2,160,627	2,556,891	2,381,505	2,381,113	-393	0%
544160	APPLICANT REIMBURSEMENT	0	0	177	0	0	0	0%
544240	TUITION REIMBURSEMENT	13,027	9,320	22,152	20,000	20,000	0	0%
545010	DEPRECIATION EXPENSE	7,681,971	8,060,202	8,342,956	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	13,946,654	14,416,567	12,657,321	6,852,978	4,891,358	-1,961,621	-29%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	9,675	12,668	15,940	20,000	14,000	-6,000	-30%
	TOTAL COMMUNITY SERVICE PROJECTS	9,675	12,668	15,940	20,000	14,000	-6,000	-30%
	OTHER NON-OPERATING EXPENDITURES							
554000	OTHER AGENCY EXPENSES	901,357	911,135	920,788	1,000,000	1,000,000	0	0%
554020	BANK SVC CHRGS & CR CARD FEES	16,165	14,598	19,736	20,000	23,000	3,000	15%
554060	CASH RECEIPTS SHORT(OVER)- EXP	0	0	84	50	100	50	100%
554090	DAMAGES SETTLEMENTS EXPENSE	92,947	1,095,125	107,223	250,000	250,000	0	0%
554100	LOSS ON DISP-PROP FIXED ASSET	0	82,374	62,959	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	0	0	0	1,473,095	1,505,799	32,704	2%
554120	BOND INTEREST EXPENSE	544,720	665,954	619,634	726,751	657,860	-68,891	-9%
554205	UNREALIZED LOSS ON INVESTMENTS	0	83,639	-83,639	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	1,555,189	2,852,825	1,646,784	3,469,896	3,436,759	-33,137	-1%
	GRANT MATCH							
560000	CITY GRANT MATCH	-1,833	0	0	0	0	0	0%
	TOTAL GRANT MATCH	-1,833	0	0	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	28,137,507	12,571,344	26,121,695	33,025,368	35,793,118	2,767,750	8%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	0	201,239	201,239	100%
	TOTAL OPERATING TRANSFERS OUT	28,137,507	12,571,344	26,121,695	33,025,368	35,994,357	2,968,989	9%
	CAPITAL EXPENDITURES							
570700	CAPITAL CONTRIBUTIONS - EXP	2,558,887	0	0	0	0	0	0%
580010	LAND IMPROVEMENTS	6,211,885	1,795,452	0	8,200,000	0	-8,200,000	-100%
580020	BUILDINGS & BLDG IMPROVEMENTS	0	0	0	0	150,000	150,000	100%
580040	PUBLIC USE FACILITIES EQUIP	72,315	67,652	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	35,218	133,272	341,973	2,937,000	764,000	-2,173,000	-74%
580062	AMBULANCES, FIRE TRUCK, ASL	0	0	5,139,187	5,020,000	4,741,250	-278,750	-6%
580080	MAJOR OFFICE EQUIP & APPLIANCE	11,477	0	0	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	760,704	793,392	709,900	660,000	1,060,000	400,000	61%

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580100 IT EQUIPMENT	0	25,500	32,060	0	0	0	0%
580140 HAZARDOUS MATERIALS EQUIPMENT	24,040	0	0	0	0	0	0%
580150 Major Equipment	67,259	12,500	15,900	0	0	0	0%
580160 ARCHITECTURE AND DESIGN (CWIP)	0	23,099	47,279	1,375,000	195,000	-1,180,000	-86%
580170 SURVEYS (CWIP)	1,036	0	0	0	0	0	0%
580220 CITY ADMIN CHARGES (CWIP)	7,088	8,353	360	20,000	0	-20,000	-100%
580240 TESTING (CWIP)	812	12,999	0	0	0	0	0%
580260 INSPECTIONS (CWIP)	900	0	0	0	0	0	0%
580270 CONSTRUCTION (CWIP)	795,169	230,908	174,842	0	1,950,000	1,950,000	100%
580290 HEAVY EQUIPMENT	7,531,108	3,646,972	2,702,328	1,206,000	2,260,500	1,054,500	87%
580510 PROJECT MANAGEMENT	27,113	0	0	0	0	0	0%
580540 CARS_PICKUPS_VANS_MOTORCYLES	902,813	99,761	23,841	0	0	0	0%
580580 AUDIO VISUAL	35,557	36,178	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	19,043,380	6,886,037	9,187,670	19,418,000	11,120,750	-8,297,250	-43%
TOTAL EXPENDITURES	**93,825,944**	**69,411,664**	**82,453,316**	**98,907,000**	**90,373,209**	**-8,533,791**	**-9%**

ENVIRONMENTAL SERVICES

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Franchise Fees	2,482,886	2,447,090	8,925,676	13,015,000	13,415,000	400,000	3%
Charges for Services	45,480,564	45,260,696	50,518,302	49,541,000	50,402,000	861,000	2%
Licenses and Permits	265,166	246,676	257,685	235,000	236,000	1,000	0%
Intergovernmental Revenues	1,199,884	1,000,760	873,714	983,220	894,702	-88,518	-9%
Interest	285,939	555,397	1,052,601	200,000	200,000	0	0%
Rents and Other	160,113	199,887	218,211	190,000	200,000	10,000	5%
Other Sources (Uses)	22,240,746	7,253,444	12,166,445	27,221,233	17,289,010	-9,932,223	-36%
Enterprise Revenues	29,658	0	205,144	0	0	0	0%
TOTAL REVENUES	**72,144,956**	**56,963,952**	**74,217,779**	**91,385,453**	**82,636,712**	**-8,748,741**	**-10%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	13,145,486	15,347,170	15,851,603	14,175,482	13,775,773	-399,708	-3%
Employee Benefits	5,308,838	3,717,176	3,669,562	6,403,990	6,197,129	-206,861	-3%
Contractual Services	6,827	3,970	5,042	0	0	0	0%
Professional Services	60,409	95,531	127,213	207,153	275,725	68,572	33%
Outside Contracts	2,304,162	2,815,930	2,726,320	3,309,926	3,492,651	182,725	6%
Interfund Services	6,429,814	6,380,836	5,564,880	5,874,623	5,590,113	-284,510	-5%
Building Leases	25,190	31,589	38,444	65,000	35,000	-30,000	-46%
Fuel & Lubricants	2,356,944	2,685,272	2,842,972	2,955,823	3,100,413	144,590	5%
Materials & Supplies	979,296	894,500	1,092,826	1,799,812	1,520,287	-279,525	-16%
Maintenance & Repairs	102,075	161,128	231,423	615,500	235,225	-380,275	-62%
Minor Equipment & Furniture	91,048	184,567	291,158	197,450	124,050	-73,400	-37%
Communications	164,718	150,659	215,754	267,049	341,869	74,820	28%
Utilities	102,702	133,386	88,539	135,700	107,500	-28,200	-21%
Travel	57,864	70,509	78,170	113,250	120,250	7,000	6%
Other Operating Expenditures	13,946,654	14,416,567	12,657,321	6,852,978	4,891,358	-1,961,621	-29%
Community Service Projects	9,675	12,668	15,940	20,000	14,000	-6,000	-30%
Other Non-Operating Expenditures	1,555,189	2,852,825	1,646,784	3,469,896	3,436,759	-33,137	-1%
Grant Match	-1,833	0	0	0	0	0	0%
Operating Transfers Out	28,137,507	12,571,344	26,121,695	33,025,368	35,994,357	2,968,989	9%
Capital Expenditures	19,043,380	6,886,037	9,187,670	19,418,000	11,120,750	-8,297,250	-43%
TOTAL EXPENDITURES	**93,825,944**	**69,411,664**	**82,453,316**	**98,907,000**	**90,373,209**	**-8,533,791**	**-9%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	FRANCHISE FEES							
420000	OTHER FRANCHISE FEES	20,028	13,997	19,034	15,000	15,000	0	0%
420340	ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	8,906,642	13,000,000	13,400,000	400,000	3%
	TOTAL FRANCHISE FEES	2,482,886	2,447,090	8,925,676	13,015,000	13,415,000	400,000	3%
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	9,408	14,439	38,143	0	0	0	0%
430620	REIMBURSED DAMAGES	0	1,855	0	0	0	0	0%
431390	ANIMAL ADOPTIONS	0	0	240	0	0	0	0%
431400	GARBAGE COLLECTION BILLINGS	38,839,795	39,175,527	44,053,499	43,750,000	44,500,000	750,000	2%
431410	LANDFILL FEES	6,322,307	5,432,385	5,847,437	5,250,000	5,400,000	150,000	3%
431420	RECYCLING REVENUES	-160,557	191,249	126,693	110,000	70,000	-40,000	-36%
431450	SPECIAL WASTE REMOVAL FEES	80,978	80,364	82,789	75,000	80,000	5,000	7%
431460	WEED REMOVAL CHARGES	224,703	226,567	213,717	235,000	235,000	0	0%
431490	Service Fees	25,587	25,096	28,065	25,000	25,000	0	0%
443560	INDIRECT COST RECOVERY	89,542	63,408	61,746	68,000	65,000	-3,000	-4%
443580	ENVIRONMENTAL FEES	0	-2	0	0	0	0	0%
450635	PREP AND RELEASE OF LIENS	425	449	0	0	0	0	0%
450640	BANK FEES CREDIT CARD FEES	21,276	20,806	25,148	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	27,098	28,554	40,826	28,000	27,000	-1,000	-4%
	TOTAL CHARGES FOR SERVICES	45,480,564	45,260,696	50,518,302	49,541,000	50,402,000	861,000	2%
	LICENSES AND PERMITS							
441030	DEMOLITION PERMITS	3,290	505	0	0	0	0	0%
441190	OTHER PERMITS AND LICENSES	129,288	113,550	122,175	110,000	110,000	0	0%
441250	REFUSE COLLECTION PERMITS	105,493	96,951	106,155	100,000	100,000	0	0%
441320	ANIMAL PERMIT AND REGISTRATION	290	45	0	0	0	0	0%
441500	PROFESSIONAL OCCUP LICENSE	26,805	35,625	29,355	25,000	26,000	1,000	4%
	TOTAL LICENSES AND PERMITS	265,166	246,676	257,685	235,000	236,000	1,000	0%
	INTERGOVERNMENTAL REVENUES							
460010	STATE GRANT PROCEEDS	930,938	768,210	631,172	713,812	644,702	-69,110	-10%
460020	OTHER GRANT PROCEEDS	-461	481	0	0	0	0	0%
460250	INTERLOCAL AGREEMENTS- HTH	269,408	232,069	242,542	269,408	250,000	-19,408	-7%
	TOTAL INTERGOVERNMENTAL REVENUES	1,199,884	1,000,760	873,714	983,220	894,702	-88,518	-9%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	285,939	555,397	1,052,601	200,000	200,000	0	0%
	TOTAL INTEREST	285,939	555,397	1,052,601	200,000	200,000	0	0%
	RENTS AND OTHER							
450600	DONATIONS	1	5,102	4,637	0	0	0	0%
450660	PENALTIES AND INTEREST	94,963	137,595	197,897	140,000	150,000	10,000	7%
451000	UNREALIZED GAINS LOSSES	0	0	8,774	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	65,149	55,513	6,885	50,000	50,000	0	0%
470400	CLAIMS SETTLEMENT	0	1,678	17	0	0	0	0%
	TOTAL RENTS AND OTHER	160,113	199,887	218,211	190,000	200,000	10,000	5%
	OTHER SOURCES (USES)							
470000	INTERFUND TRANSFERS (SOURCES)	22,240,746	7,249,151	12,166,445	17,361,260	17,289,010	-72,250	0%
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	9,859,973	0	-9,859,973	-100%
470300	PROCEEDS-SALE OF FIXED ASSET	0	4,293	0	0	0	0	0%
	TOTAL OTHER SOURCES (USES)	22,240,746	7,253,444	12,166,445	27,221,233	17,289,010	-9,932,223	-36%
	ENTERPRISE REVENUES							
450620	GAINS ON DISP-ENTERP FIX ASSET	29,658	0	205,144	0	0	0	0%
	TOTAL ENTERPRISE REVENUES	29,658	0	205,144	0	0	0	0%
	TOTAL REVENUES	**72,144,956**	**56,963,952**	**74,217,779**	**91,385,453**	**82,636,712**	**-8,748,741**	**-10%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	11,906,209	12,352,402	11,969,523	13,789,307	13,488,573	-300,733	-2%
501001	COMP ABS NPO AND OPEB	886,356	7,353	2,018,178	0	0	0	0%
501002	OVERTIME - CIVILIAN	124,501	184,437	529,453	338,000	261,000	-77,000	-23%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	61,007	86,114	82,439	0	0	0	0%
501008	INCENTIVE PAY	30,325	42,250	32,105	38,000	26,200	-11,800	-31%
501010	SHIFT DIFFERENTIAL - CIVILIAN	731	571	403	0	0	0	0%
501011	PART-TIME TEMPORARY	136,358	145,535	87,837	10,175	0	-10,175	-100%
501200	Compensated Absences Expense	0	-224,896	130,010	0	0	0	0%
501201	Net Pension Expense	0	2,082,251	-10,223	0	0	0	0%
501202	OPEB Expense	0	671,153	1,011,879	0	0	0	0%
	TOTAL SALARIES & WAGES	13,145,486	15,347,170	15,851,603	14,175,482	13,775,773	-399,708	-3%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	980,249	1,274,276	1,304,134	1,313,348	1,380,358	67,010	5%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	12,775	13,382	13,498	14,571	13,358	-1,212	-8%
501104	LIFE INSURANCE	5	0	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	1,371,706	1,561,440	1,649,854	1,558,973	1,567,374	8,402	1%
501114	LIFE INSURANCE - CIVILIAN	34,234	34,543	34,463	36,445	36,795	350	1%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	4,523	7,208	5,265	5,250	3,877	-1,373	-26%
501120	OTHER EMPLOYEE BENEFITS	2,000	1,875	958	1,875	0	-1,875	-100%
501124	CITY PENSION PLAN CONTRIBUTION	1,685,676	-159,836	-257,570	2,047,190	1,877,031	-170,159	-8%
501129	FICA CITY MATCH - CIVILIAN	710,364	747,114	744,426	900,261	828,298	-71,963	-8%
501130	FICA MED- CITY MATCH-CIVILIAN	166,720	175,308	174,536	211,276	193,715	-17,561	-8%
501140	RETIREES HEALTH PLAN	340,588	61,866	0	314,801	296,321	-18,480	-6%
	TOTAL EMPLOYEE BENEFITS	5,308,838	3,717,176	3,669,562	6,403,990	6,197,129	-206,861	-3%
	CONTRACTUAL SERVICES							
520010	TEMPORARY SERVICES CONTRACTS	6,827	3,970	5,042	0	0	0	0%
	TOTAL CONTRACTUAL SERVICES	6,827	3,970	5,042	0	0	0	0%
	PROFESSIONAL SERVICES							
521010	ACOUNTING/AUDIT SERVICES	12,689	14,402	30,131	30,000	55,000	25,000	83%
521020	APPRAISAL SERVICES	0	402	0	0	0	0	0%
521060	BOND FIN ADVISORY SERVICE	0	0	0	375	475	100	27%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
521110	TITLE SEARCH SERVICES	0	0	0	0	15,000	15,000	100%
521160	MANAGEMENT CONSULTING SERVICES	46,925	14,000	4,389	25,000	25,000	0	0%
521170	PROMOTIONAL SERVICES	795	66,728	92,694	151,528	180,000	28,472	19%
521840	ARBITRAGE BOND REVIEW SERVICE	0	0	0	250	250	0	0%
	TOTAL PROFESSIONAL SERVICES	60,409	95,531	127,213	207,153	275,725	68,572	33%
	OUTSIDE CONTRACTS							
522000	BENEFITS ADMINISTRATORS (TPA)	0	75	0	0	0	0	0%
522020	DATA PROCESS SERVICES CONTRACT	98,466	223,054	388,488	360,000	360,000	0	0%
522040	ENVIRONMENTAL CONTRACTS	224,657	242,882	257,982	529,000	479,000	-50,000	-9%
522060	MAINT SVCS CONTRACT-JANITORIAL	52,299	51,624	57,741	65,000	70,000	5,000	8%
522090	PRINTING SERVICES CONTRACTS	21,072	32,305	19,733	82,410	89,910	7,500	9%
522120	SECURITY CONTRACTS	66,712	78,523	93,896	110,000	110,000	0	0%
522140	TRAINING INSTRUCTION CONTRACTS	13,290	12,970	15,926	40,000	0	-40,000	-100%
522150	OUTSIDE CONTRACTS - NOC	1,419,945	1,456,660	1,466,481	1,658,404	1,897,129	238,725	14%
522170	INTERLOCAL AGREEMENTS	226,600	233,398	240,400	247,612	247,612	0	0%
522200	PEST CONTROL CONTRACTS	2,090	2,255	2,775	5,500	17,500	12,000	218%
522210	GROUNDKEEPING HORTI CONTRACTS	144,744	144,744	144,744	160,000	160,000	0	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	2,837	3,252	3,714	7,000	14,500	7,500	107%
522260	BLDGS FACILITIES MAINT CONTRAC	8,542	4,494	2,995	15,000	17,000	2,000	13%
522270	PUBLIC ACCESSES MAINT CONTRACT	0	310,000	0	0	0	0	0%
522280	VEH HEAVY EQUIP OFF RD MAINT C	22,910	19,694	31,445	30,000	30,000	0	0%
	TOTAL OUTSIDE CONTRACTS	2,304,162	2,815,930	2,726,320	3,309,926	3,492,651	182,725	6%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	6,406,693	6,376,210	5,564,880	5,859,623	5,579,613	-280,010	-5%
523020	PRINT SHOP ALLOC-INTERFUND SVC	702	0	0	0	0	0	0%
523040	MAIL ROOM CHARGES	22,419	4,626	0	15,000	10,500	-4,500	-30%
	TOTAL INTERFUND SERVICES	6,429,814	6,380,836	5,564,880	5,874,623	5,590,113	-284,510	-5%
	BUILDING LEASES							
524005	LEASED EQUIPMENT	0	0	0	30,000	0	-30,000	-100%
524130	COPIER CONTRACT SERVICES	25,190	31,589	38,444	35,000	35,000	0	0%
	TOTAL BUILDING LEASES	25,190	31,589	38,444	65,000	35,000	-30,000	-46%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	FUEL & LUBRICANTS							
530000	GASOLINE - UNLEADED (OFFSITE)	0	10	0	0	0	0	0%
530010	GASOLINE - UNLEADED	143,865	188,889	192,091	222,823	225,413	2,590	1%
530020	COMPRESSED NATURAL GAS	484,156	474,981	388,873	510,000	450,000	-60,000	-12%
530050	DIESEL	1,727,680	2,019,865	2,259,912	2,220,000	2,422,000	202,000	9%
530070	PROPANE	1,243	1,527	2,096	3,000	3,000	0	0%
	TOTAL FUEL & LUBRICANTS	2,356,944	2,685,272	2,842,972	2,955,823	3,100,413	144,590	5%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	41,841	41,445	34,772	54,668	46,490	-8,178	-15%
531010	EQUIPMENT PURCHASE UNDER 500	12,764	59,271	51,883	96,500	96,220	-280	0%
531020	PROMOTIONAL SUPPLIES	285,712	166,796	135,861	183,500	221,000	37,500	20%
531030	PUBLICATIONS & SUBSCRIPTIONS	2,847	850	3,268	8,200	6,500	-1,700	-21%
531040	SUPPLIES COMPUTER EQUIPMENT	2,837	5,908	6,872	15,000	15,000	0	0%
531050	DESKTOP SOFTWARE SUPPLIES	3,021	16,070	281,161	425,000	200,000	-225,000	-53%
531080	TRAINING MATERIALS	2,211	1,999	1,209	5,500	8,000	2,500	45%
531100	ANIMALS & ANIMAL SUPPLIES	1,402	0	0	0	0	0	0%
531110	CLEANING SUPPLIES	6,633	9,135	12,013	24,550	18,700	-5,850	-24%
531130	LAND MAINTENANCE SUPPLIES	74,696	87,091	70,832	80,000	80,000	0	0%
531140	BUILDING MAINTENANCE SUPPLIES	5,721	5,244	7,815	10,750	12,550	1,800	17%
531150	FOOD AND BEVERAGES SUPPLIES	16,926	15,982	18,794	32,600	32,500	-100	0%
531170	EQUIP MAINT SUP-LOW COST ITEM	38,731	42,524	21,539	80,000	27,000	-53,000	-66%
531180	VEHICLE MAINTENANCE SUPPLIES	4,205	590	1,291	2,700	2,200	-500	-19%
531200	UNIFORMS AND APPAREL SUPPLIES	115,941	102,312	96,746	128,820	121,980	-6,840	-5%
531220	MAINTENANCE SUPPLIES PARTS NOC	112,842	230,752	194,487	322,500	326,500	4,000	1%
531230	SAFETY GEAR	47,310	57,911	48,378	117,524	121,647	4,123	4%
531250	EQUIP OUTSIDE REPAIRS SVCS NOC	4,269	0	0	2,000	2,000	0	0%
531260	CHEMICAL SUPPLIES	188,304	50,622	102,090	206,000	170,000	-36,000	-17%
531300	FURNITURE 1000 - 4999 99	2,504	0	3,815	2,000	10,000	8,000	400%
531320	OTHER EQUIPMENT 1000 -4999 99	8,579	0	0	2,000	2,000	0	0%
	TOTAL MATERIALS & SUPPLIES	979,296	894,500	1,092,826	1,799,812	1,520,287	-279,525	-16%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	98,878	155,349	182,949	597,500	211,000	-386,500	-65%
532008	EQUIPMENT MAINTENANCE	0	0	0	0	19,725	19,725	100%
532020	LAND LANDSCAPING - MAINT & REP	0	0	31,379	0	0	0	0%
532040	VEHICLES - MAINT & REPAIRS	1,630	5,144	2,850	17,000	4,500	-12,500	-74%
532060	OFFICE EQUIPMENT-MAINT & REP	1,568	635	4,400	1,000	0	-1,000	-100%
532230	SIGNS- TRAFFIC AND OTHER	0	0	9,845	0	0	0	0%
	TOTAL MAINTENANCE & REPAIRS	102,075	161,128	231,423	615,500	235,225	-380,275	-62%

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		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	MINOR EQUIPMENT & FURNITURE							
533010	FURNITURE 500 - 4 999 99	0	50,769	84,279	5,500	9,000	3,500	64%
533020	DATA PROCESS EQP 500-4 999 99	27,396	90,250	89,179	104,900	45,700	-59,200	-56%
533030	OTHER EQUIPMENT 500-4 999 99	61,151	40,970	110,556	77,550	59,850	-17,700	-23%
533040	FURNITURE & EQUIP LESS 500	2,501	2,578	7,144	9,500	9,500	0	0%
	TOTAL MINOR EQUIPMENT & FURNITURE	91,048	184,567	291,158	197,450	124,050	-73,400	-37%
	COMMUNICATIONS							
540000	PHONE & INTERNET	24,455	17,418	47,527	52,500	50,000	-2,500	-5%
540010	LONG DISTANCE	0	11	0	100	0	-100	-100%
540020	WIRELESS COMMUNICATION SERVICE	137,287	129,970	93,639	138,669	136,669	-2,000	-1%
540030	POSTAGE	179	84	70,595	60,250	141,250	81,000	134%
540040	SHIPPING	2,796	3,177	3,993	15,530	13,950	-1,580	-10%
	TOTAL COMMUNICATIONS	164,718	150,659	215,754	267,049	341,869	74,820	28%
	UTILITIES							
541000	ELECTRICITY	36,640	64,827	54,598	73,200	65,500	-7,700	-11%
541010	WATER	64,834	67,300	32,303	60,000	40,000	-20,000	-33%
541020	NATURAL GAS OTHER	1,228	1,259	1,638	2,500	2,000	-500	-20%
	TOTAL UTILITIES	102,702	133,386	88,539	135,700	107,500	-28,200	-21%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	57,864	70,509	78,170	113,250	120,250	7,000	6%
	TOTAL TRAVEL	57,864	70,509	78,170	113,250	120,250	7,000	6%
	OTHER OPERATING EXPENDITURES							
543030	LANDFILL USE EXPENDITURES	830,476	1,003,854	1,015,094	900,000	1,000,000	100,000	11%
543040	ENVIRONMENTAL SVCS FRANCHISE	2,462,858	2,433,093	0	2,440,000	0	-2,440,000	-100%
544010	ENVIRONMENTAL QUALITY EXPENSE	380,059	451,836	434,007	500,000	500,000	0	0%
544020	GENERAL LIABILITY INSURANCE EX	203,824	165,923	146,588	225,000	250,000	25,000	11%
544050	OPERATING CONTINGENCY RESERVE	0	0	0	180,978	500,000	319,022	176%
544060	OTHER SERVICES CHARGES EXPENSE	52,609	77,509	73,174	85,000	85,100	100	0%
544090	PROPERTY INSURANCE EXPENSE	585	1,841	1,736	2,000	2,000	0	0%

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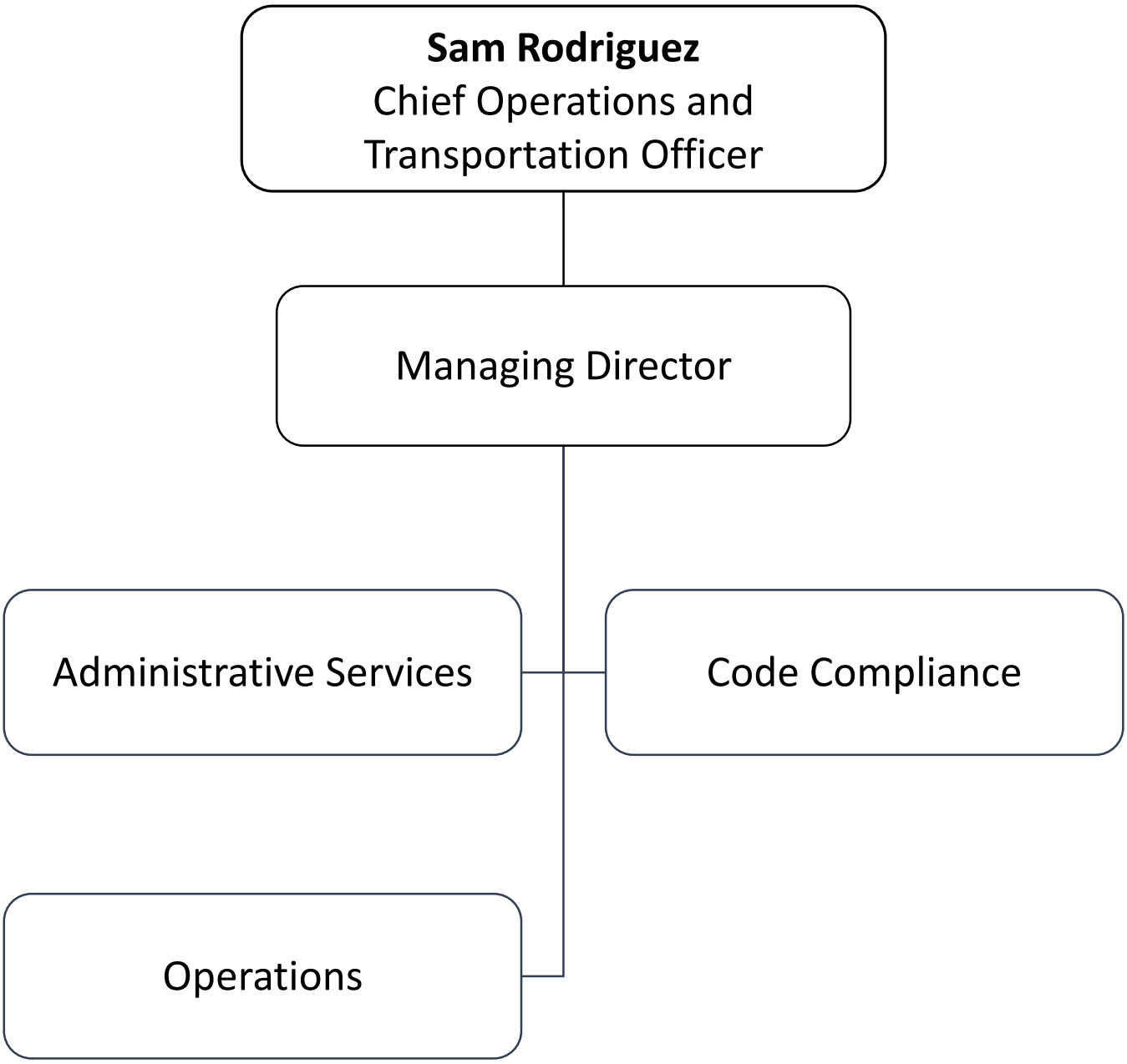
		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
544120	SEMINARS CONTINUING EDUCATION	40,757	33,214	44,514	79,645	96,945	17,300	22%
544140	PROFESSIONAL LICENSES & MEMBER	21,757	19,149	20,031	38,850	56,200	17,350	45%
544150	INDIRECT COST EXPENDITURES	2,258,731	2,160,627	2,556,891	2,381,505	2,381,113	-393	0%
544160	APPLICANT REIMBURSEMENT	0	0	177	0	0	0	0%
544240	TUITION REIMBURSEMENT	13,027	9,320	22,152	20,000	20,000	0	0%
545010	DEPRECIATION EXPENSE	7,681,971	8,060,202	8,342,956	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	13,946,654	14,416,567	12,657,321	6,852,978	4,891,358	-1,961,621	-29%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	9,675	12,668	15,940	20,000	14,000	-6,000	-30%
	TOTAL COMMUNITY SERVICE PROJECTS	9,675	12,668	15,940	20,000	14,000	-6,000	-30%
	OTHER NON-OPERATING EXPENDITURES							
554000	OTHER AGENCY EXPENSES	901,357	911,135	920,788	1,000,000	1,000,000	0	0%
554020	BANK SVC CHRGS & CR CARD FEES	16,165	14,598	19,736	20,000	23,000	3,000	15%
554060	CASH RECEIPTS SHORT(OVER)- EXP	0	0	84	50	100	50	100%
554090	DAMAGES SETTLEMENTS EXPENSE	92,947	1,095,125	107,223	250,000	250,000	0	0%
554100	LOSS ON DISP-PROP FIXED ASSET	0	82,374	62,959	0	0	0	0%
554110	PRINCIPAL PAYMENT EXPENSE	0	0	0	1,473,095	1,505,799	32,704	2%
554120	BOND INTEREST EXPENSE	544,720	665,954	619,634	726,751	657,860	-68,891	-9%
554205	UNREALIZED LOSS ON INVESTMENTS	0	83,639	-83,639	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	1,555,189	2,852,825	1,646,784	3,469,896	3,436,759	-33,137	-1%
	GRANT MATCH							
560000	CITY GRANT MATCH	-1,833	0	0	0	0	0	0%
	TOTAL GRANT MATCH	-1,833	0	0	0	0	0	0%
	OPERATING TRANSFERS OUT							
570000	INTERFUND TRANSFERS (USES)	28,137,507	12,571,344	26,121,695	33,025,368	35,793,118	2,767,750	8%
570020	FUND BALANCE TRANSFERS (USES)	0	0	0	0	201,239	201,239	100%
	TOTAL OPERATING TRANSFERS OUT	28,137,507	12,571,344	26,121,695	33,025,368	35,994,357	2,968,989	9%
	CAPITAL EXPENDITURES							
570700	CAPITAL CONTRIBUTIONS - EXP	2,558,887	0	0	0	0	0	0%
580010	LAND IMPROVEMENTS	6,211,885	1,795,452	0	8,200,000	0	-8,200,000	-100%
580020	BUILDINGS & BLDG IMPROVEMENTS	0	0	0	0	150,000	150,000	100%
580040	PUBLIC USE FACILITIES EQUIP	72,315	67,652	0	0	0	0	0%
580060	CARS VANS LT TRKS MOTORCYCLE	35,218	133,272	341,973	2,937,000	764,000	-2,173,000	-74%
580062	AMBULANCES, FIRE TRUCK, ASL	0	0	5,139,187	5,020,000	4,741,250	-278,750	-6%

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
580080 MAJOR OFFICE EQUIP & APPLIANCE	11,477	0	0	0	0	0	0%
580090 FURNITURE FIXTURES & EQUIPMENT	760,704	793,392	709,900	660,000	1,060,000	400,000	61%
580100 IT EQUIPMENT	0	25,500	32,060	0	0	0	0%
580140 HAZARDOUS MATERIALS EQUIPMENT	24,040	0	0	0	0	0	0%
580150 Major Equipment	67,259	12,500	15,900	0	0	0	0%
580160 ARCHITECTURE AND DESIGN (CWIP)	0	23,099	47,279	1,375,000	195,000	-1,180,000	-86%
580170 SURVEYS (CWIP)	1,036	0	0	0	0	0	0%
580220 CITY ADMIN CHARGES (CWIP)	7,088	8,353	360	20,000	0	-20,000	-100%
580240 TESTING (CWIP)	812	12,999	0	0	0	0	0%
580260 INSPECTIONS (CWIP)	900	0	0	0	0	0	0%
580270 CONSTRUCTION (CWIP)	795,169	230,908	174,842	0	1,950,000	1,950,000	100%
580290 HEAVY EQUIPMENT	7,531,108	3,646,972	2,702,328	1,206,000	2,260,500	1,054,500	87%
580510 PROJECT MANAGEMENT	27,113	0	0	0	0	0	0%
580540 CARS_PICKUPS_VANS_MOTORCYLES	902,813	99,761	23,841	0	0	0	0%
580580 AUDIO VISUAL	35,557	36,178	0	0	0	0	0%
TOTAL CAPITAL EXPENDITURES	19,043,380	6,886,037	9,187,670	19,418,000	11,120,750	-8,297,250	-43%
TOTAL EXPENDITURES	**93,825,944**	**69,411,664**	**82,453,316**	**98,907,000**	**90,373,209**	**-8,533,791**	**-9%**

Environmental Services
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	0.00	0.00	0.00
Non-General Fund	402.50	403.50	1.00
Total Authorized	**402.50**	**403.50**	**1.00**

Environmental Services
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
(ACT) ESD Deputy Director	0.00	0.00	1.00
(ACT) Sr. Code Compliance Offi	0.00	0.00	3.00
(ACT) SW Truck Driver Trainer	0.00	0.00	9.00
(ACT)Busin.&Cust Svc Asst Mgr	0.00	0.00	1.00
(ACT)Customer Rel. Rep.	0.00	0.00	1.00
(UF) Solid Waste Truck Driver	1.40	1.40	1.40
Accountant	2.00	2.00	2.00
Accounting/Payroll Clerk	2.00	1.00	1.00
Accounting/Payroll Specialist	3.00	3.00	3.00
Administrative Analyst	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Administrative Secretary	0.00	1.00	0.00
Administrative Services Manager	1.00	1.00	1.00
Administrative Support Associate	0.00	1.00	1.00
Associate Code Compliance Officer	5.00	6.00	5.00
BioWatch Program Field Technician	1.00	0.50	0.50
Building Inspector	0.00	7.00	0.00
Business & Customer Service Associate	0.00	0.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Business Systems Analyst	0.00	0.00	1.00
Cashier	4.00	4.00	3.00
Chief Building Inspector	0.00	1.00	1.00
Code Compliance Administrator	1.00	2.00	1.00
Code Compliance Manager	1.00	1.00	1.00
Code Compliance Officer	47.00	50.00	45.00
Code Compliance Supervisor	6.00	6.00	6.00
Code Field Operations Supervisor	3.00	4.00	3.00
Customer Relations & Billing Supervisor	1.00	2.00	2.00
Customer Relations Clerk	2.00	2.00	2.00
Customer Relations Representative	3.00	4.00	2.00
Departmental Data Management Supervisor	1.00	1.00	1.00
Departmental Human Resources Manager	1.00	1.00	1.00
Electronics Lead Technician	1.00	1.00	1.00
Engineering Division Manager	1.00	1.00	1.00
Engineering Lead Technician	1.00	4.00	4.00
Environmental Engineer	1.00	0.00	0.00
Environmental Engineering Associate	2.00	2.00	2.00
Environmental Planner	1.00	1.00	1.00
Environmental Scientist	1.00	1.00	1.00
Environmental Senior Field Technician	2.00	2.00	2.00
Environmental Services Assistant Director	2.00	2.00	2.00
Environmental Services Director	1.00	1.00	1.00
Equipment Operator	22.00	17.00	17.00
Fleet Maintenance Manager	1.00	1.00	1.00
Fleet Services Coordinator	1.00	1.00	1.00
General Service Worker	66.00	66.00	66.00

Environmental Services
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
General Services Lead Worker	10.00	14.00	14.00
GIS Technician	1.00	2.00	2.00
Graduate Intern	0.00	0.00	0.60
Groundskeeping Equipment Technician	1.00	1.00	1.00
Heavy Equipment Operator	13.00	18.00	18.00
Human Resources Analyst	1.00	1.00	1.00
Human Resources Specialist	2.00	3.00	3.00
Lead Solid Waste Truck Driver	9.00	9.00	8.00
Managing Director	0.00	0.00	1.00
Marketing and Public Relations Assistant	0.00	1.00	1.00
Media Specialist	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00
Office Manager	0.00	0.00	1.00
Operations Assistant	2.00	2.00	4.00
Outreach Specialist	1.00	2.00	2.00
Partnership Program Coordinator	0.00	1.00	1.00
Project Manager	1.00	1.00	1.00
Property Maintenance & Housing Inspector	0.00	0.00	12.00
Property Maintenance & Housing Inspector Supe	0.00	0.00	1.00
Public Affairs Specialist	0.00	0.00	1.00
Recycling Operations Manager	1.00	1.00	0.00
Research Assistant	2.00	1.00	0.00
Safety Specialist	1.00	0.00	0.00
Secretary	0.00	1.00	1.00
Senior Accountant	2.00	2.00	2.00
Senior Code Compliance Officer	11.00	13.00	11.00
Senior Office Assistant	9.00	7.00	7.00
Senior Secretary	1.00	0.00	0.00
Solid Waste Division Supervisor	11.00	11.00	11.00
Solid Waste Landfill Supervisor	3.00	3.00	3.00
Solid Waste Operations Coordinator	3.00	2.00	2.00
Solid Waste Operations Manager	4.00	4.00	5.00
Solid Waste Truck Driver	95.00	90.00	78.00
Sr. Cashier	0.00	0.00	1.00
Stores Clerk	1.00	0.00	0.00
Training & Public Programs Manager	1.00	0.00	0.00
Training Specialist	3.00	0.00	0.00
Truck Driver	5.00	3.00	3.00
V.O.E. Clerk	0.60	0.60	0.00
Volunteer Program Coordinator	1.00	0.00	0.00
Welder	2.00	2.00	2.00
Grand Total	**391.00**	**402.50**	**403.50**

Public Health

Mission Statement

The Mission of the Department of Public Health is to provide research and evaluation, prevention, intervention, and mobilization services to the people of El Paso so they can feel and be healthy, productive, safe and secure.

Expenditures by Group	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
Salaries & Wages	10,207,743	10,170,010	9,929,173	9,263,179	9,335,758	72,580	1%
Employee Benefits	3,440,901	3,397,273	3,324,740	3,360,401	3,477,560	117,159	3%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	143,861	162,978	229,225	75,875	108,233	32,358	43%
Outside Contracts	942,368	1,330,777	915,308	605,443	686,387	80,944	13%
Interfund Services	74,212	70,186	90,040	75,785	76,904	1,119	1%
Building Leases	759,959	771,757	810,614	774,388	894,859	120,471	16%
Fuel & Lubricants	35,078	42,572	37,415	65,000	68,000	3,000	5%
Materials & Supplies	910,406	942,126	1,046,896	748,623	706,913	(41,710)	-6%
Maintenance & Repairs	72,814	35,590	64,588	16,100	61,313	45,213	281%
Minor Equipment & Furniture	144,343	131,618	401,387	46,430	120,748	74,318	160%
Communications	314,265	234,605	207,472	270,108	225,395	(44,713)	-17%
Utilities	315,659	285,700	253,219	327,390	326,144	(1,246)	0%
Travel	141,494	147,627	163,847	146,722	104,292	(42,430)	-29%
Other Operating Expenditures	1,530,609	1,564,680	1,480,338	1,281,389	1,243,842	(37,547)	-3%
Community Service Projects	-	55,464	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	11,031	26,376	(13,899)	10,960	14,910	3,950	36%
Grant Match	(0)	(0)	-	3,918	156,868	152,950	3904%
Operating Transfers Out	-	-	-	-	-	-	0%
Capital Expenditures	235,721	88,672	369,511	-	30,497	30,497	100%
Total Expenditures	***19,280,461***	***19,458,009***	***19,309,873***	***17,071,712***	***17,638,624***	***566,911***	**3%**

Source of Funds	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	PERCENT
General Government	5,936,208	5,890,988	5,998,834	6,868,925	6,585,140	(283,784)	-4%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	13,344,253	13,567,022	13,311,039	10,202,788	11,053,483	850,696	8%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	***19,280,461***	***19,458,009***	***19,309,873***	***17,071,712***	***17,638,624***	***566,911***	**3%**

Positions	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 PROPOSED OVER/(UNDER) FY 2020 ADOPTED AMOUNT	
General Fund	68.03	68.32	70.02	70.17	79.67	9.50	
Non-General Fund	210.97	210.43	204.10	208.93	216.18	7.25	
Total Authorized	***279.00***	***278.75***	***274.12***	***279.10***	***295.85***	***16.75***	

PUBLIC HEALTH

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE								
Charges for Services	2,197,653	2,224,809	2,188,430	1,849,860	1,849,860	1,401,398	-448,462	-24%
Licenses and Permits	1,301,186	912,844	973,858	889,000	889,000	461,850	-427,150	-48%
Intergovernmental Revenues	451,250	1,014,706	1,002,594	984,329	984,329	984,329	0	0%
County Participation	469,169	0	0	0	0	0	0	0%
Rents and Other	1,256	107	141	0	0	0	0	0%
TOTAL REVENUES	**4,420,514**	**4,152,466**	**4,165,022**	**3,723,189**	**3,723,189**	**2,847,577**	**-875,612**	**-24%**
EXPENDITURES BY CATEGORY								
Salaries & Wages	3,071,953	3,188,580	3,257,942	3,384,674	3,329,349	3,343,689	-40,985	-1%
Employee Benefits	1,047,072	1,121,966	1,198,223	1,396,850	1,382,611	1,402,442	5,591	0%
Professional Services	56,400	55,573	86,048	62,400	62,400	90,233	27,833	45%
Outside Contracts	359,848	332,596	368,087	396,690	446,723	408,611	11,921	3%
Interfund Services	66,190	70,179	90,040	65,000	65,000	74,400	9,400	14%
Building Leases	142,911	140,664	152,466	168,707	165,407	161,682	-7,025	-4%
Fuel & Lubricants	35,078	42,472	35,385	45,000	45,000	48,000	3,000	7%
Materials & Supplies	354,647	250,178	265,069	285,409	280,609	266,339	-19,070	-7%
Maintenance & Repairs	5,881	9,263	9,890	15,700	18,000	26,300	10,600	68%
Minor Equipment & Furniture	36,894	20,692	39,142	23,100	20,900	24,900	1,800	8%
Communications	59,794	32,927	23,754	71,958	71,958	22,020	-49,938	-69%
Utilities	197,925	161,705	142,422	197,340	194,671	181,000	-16,340	-8%
Travel	25,238	30,127	27,997	40,936	22,436	550	-40,386	-99%
Other Operating Expenditures	71,671	92,518	84,454	115,200	112,525	108,039	-7,161	-6%
Other Non-Operating Expenditures	11,031	6,308	6,169	10,960	51,716	14,910	3,950	36%
Grant Match	393,674	309,138	198,872	589,000	550,244	412,025	-176,975	-30%
Capital Expenditures	0	26,102	12,876	0	29,375	0	0	0%
TOTAL EXPENDITURES	**5,936,208**	**5,890,988**	**5,998,834**	**6,868,925**	**6,848,925**	**6,585,140**	**-283,784**	**-4%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY ACCOUNT								
CHARGES FOR SERVICES								
405067 REIMBURSED EXPENDITURES	0	602	0	0	0	0	0	0%
431180 FOOD ESTAB SITE ASSESSMENT	77,686	75,415	90,099	75,000	75,000	35,000	-40,000	-53%
431210 FOOD SERV INSPEC REVENUE	2,000	0	0	0	0	0	0	0%
431260 COUNTY FOOD SAFETY	112,600	120,210	112,450	120,000	120,000	78,000	-42,000	-35%
431270 OVERSEAS IMMUNIZATIONS	30,021	22,224	23,884	22,000	22,000	14,300	-7,700	-35%
431310 DENTAL CLINIC FEES	256,634	296,685	311,463	300,000	300,000	150,000	-150,000	-50%
431320 STD CLINIC VISIT	138,276	143,475	174,879	145,000	145,000	0	-145,000	-100%
431330 LAB TB-MYCOLOGY TESTS	35,472	21,560	43,979	35,000	35,000	10,000	-25,000	-71%
431340 MILK AND DAIRY LAB TESTS	22,374	21,824	34,442	20,000	20,000	13,000	-7,000	-35%
431360 ROUTINE IMMUNIZATIONS	27,242	16,524	15,117	15,000	15,000	9,750	-5,250	-35%
431380 WATER LAB TESTS	80,288	68,678	71,383	70,000	70,000	45,500	-24,500	-35%
443020 INSTRUCTIONAL FEES	465	1,175	1,150	750	750	488	-262	-35%
443060 SALES TO THE PUBLIC	25,040	18,350	14,777	5,000	5,000	3,250	-1,750	-35%
443560 INDIRECT COST RECOVERY	1,383,159	1,413,584	1,293,385	1,042,110	1,042,110	1,042,110	0	0%
450640 BANK FEES CREDIT CARD FEES	432	266	108	0	0	0	0	0%
450645 SOFTWARE MNTC FEE ACCELA	99	78	0	0	0	0	0	0%
450650 MISC NON-OPERATING REVENUES	5,866	4,160	1,314	0	0	0	0	0%
TOTAL CHARGES FOR SERVICES	2,197,653	2,224,809	2,188,430	1,849,860	1,849,860	1,401,398	-448,462	-24%
LICENSES AND PERMITS								
441090 PLAN REVIEW FEES	18,030	13,503	17,640	15,000	15,000	9,750	-5,250	-35%
441190 OTHER PERMITS AND LICENSES	23,750	22,342	21,760	15,000	15,000	9,750	-5,250	-35%
441380 FOOD ESTABLISHMENT LICENSES	741,479	685,003	762,770	650,000	650,000	325,000	-325,000	-50%
441390 FOOD MANAGEMENT SCHOOL FEES	457,735	131,209	101,855	150,000	150,000	79,000	-71,000	-47%
441530 APPLICATION ANNUAL PROCESS FEE	49,661	47,271	53,424	50,000	50,000	32,500	-17,500	-35%
441540 CONDEMNATION FEE	840	525	2,048	0	0	0	0	0%
441550 FIRE ACCIDENT INVESTIGATION FE	2,346	2,879	3,143	2,000	2,000	1,300	-700	-35%
441560 TEMPORARY LATE FEE PENALTY	7,345	10,112	11,218	7,000	7,000	4,550	-2,450	-35%
TOTAL LICENSES AND PERMITS	1,301,186	912,844	973,858	889,000	889,000	461,850	-427,150	-48%
INTERGOVERNMENTAL REVENUES								
460010 STATE GRANT PROCEEDS	1,258	0	0	0	0	0	0	0%
460250 INTERLOCAL AGREEMENTS- HTH	449,992	1,014,706	1,002,594	984,329	984,329	984,329	0	0%
TOTAL INTERGOVERNMENTAL REVENUES	451,250	1,014,706	1,002,594	984,329	984,329	984,329	0	0%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
COUNTY PARTICIPATION								
460240 COUNTY PARTICIPATION	469,169	0	0	0	0	0	0	0%
TOTAL COUNTY PARTICIPATION	469,169	0	0	0	0	0	0	0%
RENTS AND OTHER								
450600 DONATIONS	0	101	0	0	0	0	0	0%
450660 PENALTIES AND INTEREST	52	6	141	0	0	0	0	0%
470290 PROCEEDS-SALE OF USED EQUIP	1,204	0	0	0	0	0	0	0%
TOTAL RENTS AND OTHER	1,256	107	141	0	0	0	0	0%
TOTAL REVENUES	**4,420,514**	**4,152,466**	**4,165,022**	**3,723,189**	**3,723,189**	**2,847,577**	**-875,612**	**-24%**

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
EXPENDITURES BY ACCOUNT								
SALARIES & WAGES								
501000 NON-UNIFORM WAGES AND SALARIES	2,987,512	3,133,903	3,206,471	3,081,419	3,026,094	3,190,142	108,723	4%
501002 OVERTIME - CIVILIAN	51,963	24,925	18,712	20,000	20,000	-20,000	-40,000	-200%
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	30,283	27,597	30,188	0	0	0	0	0%
501008 INCENTIVE PAY	1,078	1,073	1,531	0	0	0	0	0%
501010 SHIFT DIFFERENTIAL - CIVILIAN	154	115	79	0	0	0	0	0%
501011 PART-TIME TEMPORARY	0	0	0	282,293	282,293	173,548	-108,746	-39%
501020 EQUIPMENT ALLOWANCE	965	967	962	962	962	0	-962	-100%
TOTAL SALARIES & WAGES	3,071,953	3,188,580	3,257,942	3,384,674	3,329,349	3,343,689	-40,985	-1%
EMPLOYEE BENEFITS								
501100 WORKERS COMPENSATION- CIVILIAN	68,906	91,831	118,986	124,673	124,530	122,680	-1,993	-2%
501101 UNEMPLOYMENT COMPEN - CIVILIAN	3,033	3,152	3,268	3,379	3,344	3,366	-13	0%
501108 POS CITY - EMPLOYER CONTRIB	322,920	344,945	380,590	522,658	520,028	537,280	14,622	3%
501114 LIFE INSURANCE - CIVILIAN	5,632	5,794	6,108	6,219	6,207	6,116	-102	-2%
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	6,618	6,636	6,600	6,600	6,055	2,400	-4,200	-64%
501124 CITY PENSION PLAN CONTRIBUTION	420,832	440,103	448,714	474,800	466,525	473,137	-1,664	0%
501129 FICA CITY MATCH - CIVILIAN	177,142	185,675	189,248	209,520	207,414	208,654	-866	0%
501130 FICA MED- CITY MATCH-CIVILIAN	41,988	43,829	44,708	49,001	48,508	48,808	-192	0%
TOTAL EMPLOYEE BENEFITS	1,047,072	1,121,966	1,198,223	1,396,850	1,382,611	1,402,442	5,591	0%
PROFESSIONAL SERVICES								
521080 DATA PROCESSING SERVICES	0	0	38,748	0	0	0	0	0%
521120 HEALTH CARE PROVIDERS SERVICES	56,400	55,573	47,300	62,400	62,400	89,733	27,333	44%
521170 PROMOTIONAL SERVICES	0	0	0	0	0	500	500	100%
TOTAL PROFESSIONAL SERVICES	56,400	55,573	86,048	62,400	62,400	90,233	27,833	45%
OUTSIDE CONTRACTS								
522020 DATA PROCESS SERVICES CONTRACT	100,000	100,000	100,000	110,050	110,050	127,200	17,150	16%
522040 ENVIRONMENTAL CONTRACTS	2,493	2,812	1,587	5,356	5,356	6,000	644	12%
522050 LEGAL NOTICES CONTRACTS	297	0	0	2,000	2,000	2,000	0	0%
522060 MAINT SVCS CONTRACT-JANITORIAL	93,604	96,712	139,436	155,000	155,000	155,000	0	0%
522080 PERSONNEL RECRUITMENT CONTRACT	0	0	408	0	45,000	0	0	0%
522090 PRINTING SERVICES CONTRACTS	29,485	8,649	13,172	17,536	17,536	17,420	-116	-1%
522120 SECURITY CONTRACTS	83,952	86,852	79,350	72,880	72,880	72,900	20	0%
522130 TEMP EMPLOYEE SVCS CONTRACTS	1,635	0	0	0	0	0	0	0%
522150 OUTSIDE CONTRACTS - NOC	38,222	34,304	26,880	29,444	33,864	19,166	-10,278	-35%
522205 MAINTENANCE CONTRACTS	0	0	981	1,500	1,500	1,500	0	0%
522220 LINEN AND INDUSTRIAL CONTRACTS	1,207	1,220	1,196	2,924	2,924	3,300	376	13%
522260 BLDGS FACILITIES MAINT CONTRAC	2,982	2,048	4,625	0	0	0	0	0%
522290 OFFICE EQUIP MAINT CONTRACTS	5,969	0	451	0	613	4,125	4,125	100%
TOTAL OUTSIDE CONTRACTS	359,848	332,596	368,087	396,690	446,723	408,611	11,921	3%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
INTERFUND SERVICES								
523000 EQUIP MAINT-INTERFUND SVCS	61,338	70,179	90,040	65,000	65,000	74,400	9,400	14%
523020 PRINT SHOP ALLOC-INTERFUND SVC	4,852	0	0	0	0	0	0	0%
TOTAL INTERFUND SERVICES	66,190	70,179	90,040	65,000	65,000	74,400	9,400	14%
BUILDING LEASES								
524000 BUILDINGS-LEASES	121,506	121,506	132,644	139,732	136,732	139,732	0	0%
524040 OFFICE EQUIPMENT-LEASES	20,005	18,764	0	300	0	0	-300	-100%
524060 PARKING LOTS-LEASES	1,400	0	1,365	0	0	0	0	0%
524110 LEASES NOC	0	394	0	0	0	0	0	0%
524130 COPIER CONTRACT SERVICES	0	0	18,457	28,675	28,675	21,950	-6,725	-23%
TOTAL BUILDING LEASES	142,911	140,664	152,466	168,707	165,407	161,682	-7,025	-4%
FUEL & LUBRICANTS								
530010 GASOLINE - UNLEADED	35,078	42,472	35,385	45,000	45,000	48,000	3,000	7%
TOTAL FUEL & LUBRICANTS	35,078	42,472	35,385	45,000	45,000	48,000	3,000	7%
MATERIALS & SUPPLIES								
531000 OFFICE SUPPLIES	18,090	18,014	30,019	31,844	27,544	28,468	-3,376	-11%
531005 OTHER SUPPLIES	21,966	741	3,248	8,000	8,000	4,750	-3,250	-41%
531010 EQUIPMENT PURCHASE UNDER 500	3,372	8,057	13,820	3,500	5,500	4,000	500	14%
531020 PROMOTIONAL SUPPLIES	4,115	6,637	7,169	0	0	5,000	5,000	100%
531030 PUBLICATIONS & SUBSCRIPTIONS	1,212	599	769	600	600	600	0	0%
531040 SUPPLIES COMPUTER EQUIPMENT	44,631	7,253	12,657	15,496	13,496	15,000	-496	-3%
531080 TRAINING MATERIALS	3,537	2,220	1,935	2,208	1,708	2,208	0	0%
531110 CLEANING SUPPLIES	7,125	10,266	10,180	12,325	12,325	13,000	675	5%
531120 CLINICAL MEDICAL SUPPLIES	198,164	159,711	161,361	191,896	191,896	161,848	-30,048	-16%
531140 BUILDING MAINTENANCE SUPPLIES	2,280	2,396	2,822	0	0	0	0	0%
531150 FOOD AND BEVERAGES SUPPLIES	1,843	2,845	3,508	1,700	1,700	4,100	2,400	141%
531170 EQUIP MAINT SUP-LOW COST ITEM	29	509	681	0	0	0	0	0%
531180 VEHICLE MAINTENANCE SUPPLIES	109	0	0	0	0	500	500	100%
531200 UNIFORMS AND APPAREL SUPPLIES	5,408	9,789	5,247	13,050	13,050	17,825	4,775	37%
531220 MAINTENANCE SUPPLIES PARTS NOC	156	0	0	0	0	0	0	0%
531230 SAFETY GEAR	1,462	1,851	2,226	3,375	3,375	5,625	2,250	67%
531250 EQUIP OUTSIDE REPAIRS SVCS NOC	5,150	879	3,202	0	0	2,000	2,000	100%
531260 CHEMICAL SUPPLIES	16	0	0	0	0	0	0	0%
531310 DATA PROCES EQUIP 1000-4999 99	35,982	14,213	2,346	1,415	1,415	1,415	0	0%
531320 OTHER EQUIPMENT 1000 -4999 99	0	4,199	3,879	0	0	0	0	0%
TOTAL MATERIALS & SUPPLIES	354,647	250,178	265,069	285,409	280,609	266,339	-19,070	-7%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
MAINTENANCE & REPAIRS								
532000 BUILDINGS FACILITIES MAINT REP	1,381	8,746	470	3,300	3,300	8,300	5,000	152%
532008 EQUIPMENT MAINTENANCE	0	0	0	0	2,300	11,000	11,000	100%
532060 OFFICE EQUIPMENT-MAINT & REP	0	517	0	2,400	2,400	2,000	-400	-17%
532120 BUILDINGS - INSIDE	4,500	0	4,470	10,000	10,000	5,000	-5,000	-50%
532130 BUILDINGS - OUTSIDE	0	0	4,950	0	0	0	0	0%
TOTAL MAINTENANCE & REPAIRS	5,881	9,263	9,890	15,700	18,000	26,300	10,600	68%
MINOR EQUIPMENT & FURNITURE								
533005 MINOR EQUIPMENT	0	355	654	900	2,900	0	-900	-100%
533010 FURNITURE 500 - 4 999 99	25,696	3,195	6,364	5,000	5,000	5,000	0	0%
533020 DATA PROCESS EQP 500-4 999 99	728	11,523	12,706	5,000	5,000	7,000	2,000	40%
533030 OTHER EQUIPMENT 500-4 999 99	7,140	1,355	2,793	12,200	8,000	12,900	700	6%
533040 FURNITURE & EQUIP LESS 500	3,331	4,264	16,624	0	0	0	0	0%
TOTAL MINOR EQUIPMENT & FURNITURE	36,894	20,692	39,142	23,100	20,900	24,900	1,800	8%
COMMUNICATIONS								
540000 PHONE & INTERNET	59,007	31,403	22,354	70,360	70,360	20,300	-50,060	-71%
540010 LONG DISTANCE	371	383	0	0	0	0	0	0%
540020 WIRELESS COMMUNICATION SERVICE	-50	58	0	0	0	0	0	0%
540040 SHIPPING	466	1,082	1,399	1,598	1,598	1,720	122	8%
TOTAL COMMUNICATIONS	59,794	32,927	23,754	71,958	71,958	22,020	-49,938	-69%
UTILITIES								
541000 ELECTRICITY	152,462	126,352	104,590	140,104	137,435	130,000	-10,104	-7%
541010 WATER	29,510	22,243	23,530	35,326	35,326	30,000	-5,326	-15%
541020 NATURAL GAS OTHER	15,953	13,110	14,302	21,910	21,910	21,000	-910	-4%
TOTAL UTILITIES	197,925	161,705	142,422	197,340	194,671	181,000	-16,340	-8%
TRAVEL								
542010 TRAVEL EXPENSES - EMPLOYEES	25,072	29,584	27,807	39,736	21,236	0	-39,736	-100%
542030 MILEAGE ALLOWANCES	48	543	189	1,200	1,200	550	-650	-54%
542035 POSTAGE & SHIPPING	117	0	0	0	0	0	0	0%
TOTAL TRAVEL	25,238	30,127	27,997	40,936	22,436	550	-40,386	-99%

General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2020 ADJUSTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
OTHER OPERATING EXPENDITURES								
544010 ENVIRONMENTAL QUALITY EXPENSE	0	815	848	816	816	816	0	0%
544020 GENERAL LIABILITY INSURANCE EX	49,487	48,249	52,988	52,584	52,584	50,000	-2,584	-5%
544060 OTHER SERVICES CHARGES EXPENSE	499	258	601	10,700	7,325	8,553	-2,147	-20%
544090 PROPERTY INSURANCE EXPENSE	3,507	3,882	3,542	7,000	7,000	5,200	-1,800	-26%
544120 SEMINARS CONTINUING EDUCATION	10,602	14,506	9,366	23,270	23,470	19,930	-3,340	-14%
544140 PROFESSIONAL LICENSES & MEMBER	7,577	24,808	17,089	20,830	21,330	23,540	2,710	13%
544240 TUITION REIMBURSEMENT	0	0	20	0	0	0	0	0%
TOTAL OTHER OPERATING EXPENDITURES	71,671	92,518	84,454	115,200	112,525	108,039	-7,161	-6%
OTHER NON-OPERATING EXPENDITURES								
554000 OTHER AGENCY EXPENSES	0	0	0	0	38,756	0	0	0%
554020 BANK SVC CHRGS & CR CARD FEES	11,012	6,315	6,157	10,720	12,720	14,660	3,940	37%
554050 CHANGE FUND SHORTAGE	0	-2	0	0	0	0	0	0%
554060 CASH RECEIPTS SHORT(OVER)- EXP	19	-5	12	240	240	250	10	4%
TOTAL OTHER NON-OPERATING EXPENDITURES	11,031	6,308	6,169	10,960	51,716	14,910	3,950	36%
GRANT MATCH								
560000 CITY GRANT MATCH	393,674	309,138	198,872	589,000	550,244	412,025	-176,975	-30%
TOTAL GRANT MATCH	393,674	309,138	198,872	589,000	550,244	412,025	-176,975	-30%
CAPITAL EXPENDITURES								
580020 BUILDINGS & BLDG IMPROVEMENTS	0	0	0	0	9,375	0	0	0%
580090 FURNITURE FIXTURES & EQUIPMENT	0	26,102	12,876	0	20,000	0	0	0%
TOTAL CAPITAL EXPENDITURES	0	26,102	12,876	0	29,375	0	0	0%
TOTAL EXPENDITURES	**5,936,208**	**5,890,988**	**5,998,834**	**6,868,925**	**6,848,925**	**6,585,140**	**-283,784**	**-4%**

PUBLIC HEALTH

Non-General Fund - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	3,243,101	4,526,440	4,364,024	200,000	200,000	0	0%
Intergovernmental Revenues	10,362,024	10,611,863	11,020,979	10,002,788	10,853,483	850,696	9%
Interest	52,219	133,257	245,999	0	0	0	0%
Rents and Other	989	0	2,711	0	0	0	0%
TOTAL REVENUES	**13,658,332**	**15,271,560**	**15,633,714**	**10,202,788**	**11,053,483**	**850,696**	**8%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	7,135,790	6,981,430	6,671,231	5,878,505	5,992,069	113,564	2%
Employee Benefits	2,393,829	2,275,307	2,126,517	1,963,551	2,075,118	111,568	6%
Professional Services	87,461	107,404	143,177	13,475	18,000	4,525	34%
Outside Contracts	582,520	998,181	547,221	208,753	277,776	69,023	33%
Interfund Services	8,022	7	0	10,785	2,504	-8,281	-77%
Building Leases	617,047	631,094	658,148	605,681	733,177	127,496	21%
Fuel & Lubricants	0	100	2,030	20,000	20,000	0	0%
Materials & Supplies	555,758	691,948	781,827	463,214	440,574	-22,640	-5%
Maintenance & Repairs	66,933	26,327	54,698	400	35,013	34,613	8653%
Minor Equipment & Furniture	107,448	110,925	362,245	23,330	95,848	72,518	311%
Communications	254,471	201,678	183,718	198,150	203,375	5,225	3%
Utilities	117,733	123,994	110,797	130,050	145,144	15,094	12%
Travel	116,256	117,500	135,850	105,786	103,742	-2,044	-2%
Other Operating Expenditures	1,458,938	1,472,162	1,395,884	1,166,189	1,135,803	-30,386	-3%
Community Service Projects	0	55,464	0	0	0	0	0%
Other Non-Operating Expenditures	0	20,068	-20,068	0	0	0	0%
Grant Match	-393,674	-309,138	-198,872	-585,082	-255,157	329,925	56%
Capital Expenditures	235,721	62,571	356,635	0	30,497	30,497	100%
TOTAL EXPENDITURES	**13,344,253**	**13,567,022**	**13,311,039**	**10,202,788**	**11,053,483**	**850,696**	**8%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	1	0	99,000	0	0	0	0%
431230	PRIMARY CARE TB CLINIC	9,378	3,061	965	5,000	5,000	0	0%
431360	ROUTINE IMMUNIZATIONS	2,102	6,818	0	42,350	42,350	0	0%
431380	WATER LAB TESTS	0	-23	0	0	0	0	0%
443560	INDIRECT COST RECOVERY	9,569	0	0	0	0	0	0%
460400	PROGRAM INCOME	3,222,050	4,516,584	4,264,059	152,650	152,650	0	0%
	TOTAL CHARGES FOR SERVICES	3,243,101	4,526,440	4,364,024	200,000	200,000	0	0%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	407,630	527,913	9,515,191	9,218,133	10,106,995	888,863	10%
460010	STATE GRANT PROCEEDS	9,534,822	9,771,694	1,334,621	653,065	746,488	93,423	14%
460020	OTHER GRANT PROCEEDS	357,072	262,257	171,167	131,590	0	-131,590	-100%
460250	INTERLOCAL AGREEMENTS- HTH	62,500	50,000	0	0	0	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	10,362,024	10,611,863	11,020,979	10,002,788	10,853,483	850,696	9%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	52,219	133,257	245,999	0	0	0	0%
	TOTAL INTEREST	52,219	133,257	245,999	0	0	0	0%
	RENTS AND OTHER							
451000	UNREALIZED GAINS LOSSES	0	0	2,051	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	989	0	661	0	0	0	0%
	TOTAL RENTS AND OTHER	989	0	2,711	0	0	0	0%
	TOTAL REVENUES	**13,658,332**	**15,271,560**	**15,633,714**	**10,202,788**	**11,053,483**	**850,696**	**8%**

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	7,079,558	6,927,126	6,595,606	4,975,494	5,473,545	498,051	10%
501002	OVERTIME - CIVILIAN	10,113	12,499	31,911	0	18,630	18,630	100%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	39,459	26,567	24,527	0	0	0	0%
501008	INCENTIVE PAY	1,198	597	744	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	81	47	52	0	0	0	0%
501011	PART-TIME TEMPORARY	5,382	14,594	2,905	903,011	499,895	-403,116	-45%
501030	TEMPORARY SERVICES CONTRACTS	0	0	15,486	0	0	0	0%
	TOTAL SALARIES & WAGES	7,135,790	6,981,430	6,671,231	5,878,505	5,992,069	113,564	2%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	102,125	114,796	115,813	91,111	107,726	16,615	18%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	7,177	7,063	6,734	5,686	6,000	314	6%
501104	LIFE INSURANCE	0	9	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	840,457	754,108	675,025	576,282	645,864	69,582	12%
501114	LIFE INSURANCE - CIVILIAN	14,970	7,800	6,350	13,746	13,638	-108	-1%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	601	603	600	0	0	0	0%
501124	CITY PENSION PLAN CONTRIBUTION	916,001	885,529	838,962	830,428	842,993	12,565	2%
501129	FICA CITY MATCH - CIVILIAN	415,205	409,478	391,186	361,705	371,895	10,191	3%
501130	FICA MED- CITY MATCH-CIVILIAN	97,292	95,919	91,847	84,592	87,002	2,409	3%
	TOTAL EMPLOYEE BENEFITS	2,393,829	2,275,307	2,126,517	1,963,551	2,075,118	111,568	6%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	0	0	6,026	0	0	0	0%
521020	APPRAISAL SERVICES	0	0	600	0	0	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	44,310	68,461	122,674	4,000	0	-4,000	-100%
521130	INTERPRETER SERVICES	874	2,286	203	500	0	-500	-100%
521170	PROMOTIONAL SERVICES	42,276	36,657	13,674	8,975	18,000	9,025	101%
	TOTAL PROFESSIONAL SERVICES	87,461	107,404	143,177	13,475	18,000	4,525	34%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	9,297	0	840	0	0	0	0%
522040	ENVIRONMENTAL CONTRACTS	11,521	12,316	9,794	10,687	16,619	5,932	56%
522050	LEGAL NOTICES CONTRACTS	375	0	0	0	0	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	131,961	152,633	157,741	142,500	189,623	47,123	33%
522080	PERSONNEL RECRUITMENT CONTRACT	28,000	0	0	0	0	0	0%
522090	PRINTING SERVICES CONTRACTS	43,497	45,657	38,799	30,930	41,306	10,376	34%
522120	SECURITY CONTRACTS	3,515	2,026	717	1,040	5,092	4,052	390%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522130	TEMP EMPLOYEE SVCS CONTRACTS	15,611	17,007	9,453	500	0	-500	-100%
522140	TRAINING INSTRUCTION CONTRACTS	13,000	0	0	13,000	0	-13,000	-100%
522150	OUTSIDE CONTRACTS - NOC	312,671	762,972	326,348	9,596	24,136	14,540	152%
522260	BLDGS FACILITIES MAINT CONTRAC	13,072	2,718	3,183	500	1,000	500	100%
522290	OFFICE EQUIP MAINT CONTRACTS	0	2,852	347	0	0	0	0%
	TOTAL OUTSIDE CONTRACTS	582,520	998,181	547,221	208,753	277,776	69,023	33%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	0	0	0	5,000	500	-4,500	-90%
523010	MOTOR POOL USAGE FEE-INTERF SV	0	0	0	5,000	0	-5,000	-100%
523020	PRINT SHOP ALLOC-INTERFUND SVC	4,402	0	0	0	0	0	0%
523040	MAIL ROOM CHARGES	3,620	7	0	785	2,004	1,219	155%
	TOTAL INTERFUND SERVICES	8,022	7	0	10,785	2,504	-8,281	-77%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	308,209	312,534	316,723	314,000	353,000	39,000	12%
524010	BUS STOPS-LEASES	426	0	0	0	0	0	0%
524040	OFFICE EQUIPMENT-LEASES	33,417	28,514	16,603	500	3,000	2,500	500%
524060	PARKING LOTS-LEASES	3,600	1,440	0	0	0	0	0%
524110	LEASES NOC	271,395	288,605	313,116	260,281	345,659	85,378	33%
524130	COPIER CONTRACT SERVICES	0	0	11,706	30,900	31,518	618	2%
	TOTAL BUILDING LEASES	617,047	631,094	658,148	605,681	733,177	127,496	21%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	0	100	2,030	0	20,000	20,000	100%
530030	GASOLINE - REGULAR	0	0	0	20,000	0	-20,000	-100%
	TOTAL FUEL & LUBRICANTS	0	100	2,030	20,000	20,000	0	0%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	80,344	79,808	159,789	106,853	140,053	33,200	31%
531005	OTHER SUPPLIES	0	0	19,208	5,352	0	-5,352	-100%
531010	EQUIPMENT PURCHASE UNDER 500	59,367	62,154	66,526	1,500	5,831	4,331	289%
531020	PROMOTIONAL SUPPLIES	71,908	107,878	41,496	32,704	63,963	31,259	96%
531030	PUBLICATIONS & SUBSCRIPTIONS	40	4,272	130	700	700	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	49,438	18,651	30,759	14,170	24,249	10,079	71%
531050	DESKTOP SOFTWARE SUPPLIES	0	9,297	0	0	0	0	0%
531080	TRAINING MATERIALS	13,026	20,705	31,343	4,280	8,956	4,676	109%
531110	CLEANING SUPPLIES	18,216	6,224	19,283	20,200	20,000	-200	-1%
531120	CLINICAL MEDICAL SUPPLIES	222,735	311,353	361,017	268,647	164,459	-104,188	-39%
531140	BUILDING MAINTENANCE SUPPLIES	343	959	1,082	1,500	500	-1,000	-67%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531150	FOOD AND BEVERAGES SUPPLIES	4,925	9,782	6,778	3,660	3,360	-300	-8%
531170	EQUIP MAINT SUP-LOW COST ITEM	1,534	0	0	0	0	0	0%
531180	VEHICLE MAINTENANCE SUPPLIES	0	0	984	0	0	0	0%
531200	UNIFORMS AND APPAREL SUPPLIES	7,268	8,441	2,963	1,250	943	-307	-25%
531210	INVENTORY PURCH-MAT & SUPPLIES	6,149	0	0	0	0	0	0%
531220	MAINTENANCE SUPPLIES PARTS NOC	200	27	0	500	0	-500	-100%
531230	SAFETY GEAR	2,967	590	0	0	0	0	0%
531250	EQUIP OUTSIDE REPAIRS SVCS NOC	2,848	2,037	6,017	0	0	0	0%
531300	FURNITURE 1000 - 4999 99	0	6,302	0	0	0	0	0%
531310	DATA PROCES EQUIP 1000-4999 99	14,451	39,529	15,927	1,898	7,560	5,662	298%
531320	OTHER EQUIPMENT 1000 -4999 99	0	3,939	18,523	0	0	0	0%
	TOTAL MATERIALS & SUPPLIES	555,758	691,948	781,827	463,214	440,574	-22,640	-5%
	MAINTENANCE & REPAIRS							
532000	BUILDINGS FACILITIES MAINT REP	0	275	0	400	1,635	1,235	309%
532008	EQUIPMENT MAINTENANCE	65,315	19,166	27,448	0	4,200	4,200	100%
532040	VEHICLES - MAINT & REPAIRS	1,618	6,886	27,251	0	26,000	26,000	100%
532120	BUILDINGS - INSIDE	0	0	0	0	3,178	3,178	100%
	TOTAL MAINTENANCE & REPAIRS	66,933	26,327	54,698	400	35,013	34,613	8653%
	MINOR EQUIPMENT & FURNITURE							
533000	EQUIPMENT MAT 500 - 4 999 99	634	0	1,500	0	0	0	0%
533005	MINOR EQUIPMENT	3,781	0	1,880	0	0	0	0%
533010	FURNITURE 500 - 4 999 99	40,578	28,206	179,186	5,000	57,945	52,945	1059%
533020	DATA PROCESS EQP 500-4 999 99	41,563	31,991	93,915	13,040	21,703	8,663	66%
533030	OTHER EQUIPMENT 500-4 999 99	4,226	31,693	3,806	0	0	0	0%
533040	FURNITURE & EQUIP LESS 500	16,666	19,036	81,957	5,290	16,200	10,910	206%
	TOTAL MINOR EQUIPMENT & FURNITURE	107,448	110,925	362,245	23,330	95,848	72,518	311%
	COMMUNICATIONS							
540000	PHONE & INTERNET	168,197	152,539	149,298	150,000	174,800	24,800	17%
540010	LONG DISTANCE	256	438	0	500	500	0	0%
540020	WIRELESS COMMUNICATION SERVICE	81,172	43,337	29,766	42,480	22,960	-19,520	-46%
540030	POSTAGE	251	0	0	0	0	0	0%
540040	SHIPPING	4,595	5,363	4,655	5,170	5,115	-55	-1%
	TOTAL COMMUNICATIONS	254,471	201,678	183,718	198,150	203,375	5,225	3%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	UTILITIES							
541000	ELECTRICITY	82,800	85,403	71,115	89,000	94,000	5,000	6%
541010	WATER	17,995	19,811	18,611	20,000	26,500	6,500	33%
541020	NATURAL GAS OTHER	16,939	18,781	21,070	21,050	24,644	3,594	17%
	TOTAL UTILITIES	117,733	123,994	110,797	130,050	145,144	15,094	12%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	102,249	100,539	125,989	89,904	90,882	978	1%
542030	MILEAGE ALLOWANCES	14,008	16,398	9,862	15,882	12,860	-3,022	-19%
542035	POSTAGE & SHIPPING	0	563	0	0	0	0	0%
	TOTAL TRAVEL	116,256	117,500	135,850	105,786	103,742	-2,044	-2%
	OTHER OPERATING EXPENDITURES							
544060	OTHER SERVICES CHARGES EXPENSE	17,344	14,201	24,639	9,700	14,000	4,300	44%
544120	SEMINARS CONTINUING EDUCATION	18,063	17,714	23,783	16,992	30,297	13,305	78%
544140	PROFESSIONAL LICENSES & MEMBER	30,372	28,387	52,904	1,150	1,940	790	69%
544150	INDIRECT COST EXPENDITURES	1,392,728	1,411,644	1,293,385	1,138,347	1,089,566	-48,781	-4%
544170	VOLUNTEER MILEAGE	0	0	165	0	0	0	0%
544220	FIELD TRIPS	431	216	1,009	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	1,458,938	1,472,162	1,395,884	1,166,189	1,135,803	-30,386	-3%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	0	55,464	0	0	0	0	0%
	TOTAL COMMUNITY SERVICE PROJECTS	0	55,464	0	0	0	0	0%
	OTHER NON-OPERATING EXPENDITURES							
554205	UNREALIZED LOSS ON INVESTMENTS	0	20,068	-20,068	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	0	20,068	-20,068	0	0	0	0%

Non-General Fund - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	GRANT MATCH							
560000	CITY GRANT MATCH	-393,674	-309,138	-198,872	-585,082	-255,157	329,925	56%
	TOTAL GRANT MATCH	-393,674	-309,138	-198,872	-585,082	-255,157	329,925	56%
	CAPITAL EXPENDITURES							
580060	CARS VANS LT TRKS MOTORCYCLE	0	0	313,010	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	11,087	46,208	10,409	0	30,497	30,497	100%
580100	IT EQUIPMENT	0	0	33,217	0	0	0	0%
580120	MEDICAL SCIENTIFIC EQUIPMENT	163,720	16,363	0	0	0	0	0%
580150	Major Equipment	60,915	0	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	235,721	62,571	356,635	0	30,497	30,497	100%
	TOTAL EXPENDITURES	**13,344,253**	**13,567,022**	**13,311,039**	**10,202,788**	**11,053,483**	**850,696**	**8%**

PUBLIC HEALTH

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
REVENUE BY SOURCE							
Charges for Services	5,440,754	6,751,249	6,552,454	2,049,860	1,601,398	-448,462	-22%
Licenses and Permits	1,301,186	912,844	973,858	889,000	461,850	-427,150	-48%
Intergovernmental Revenues	10,813,274	11,626,569	12,023,573	10,987,117	11,837,812	850,696	8%
County Participation	469,169	0	0	0	0	0	0%
Interest	52,219	133,257	245,999	0	0	0	0%
Rents and Other	2,245	107	2,852	0	0	0	0%
TOTAL REVENUES	**18,078,846**	**19,424,026**	**19,798,736**	**13,925,977**	**13,901,060**	**-24,916**	**0%**
EXPENDITURES BY CATEGORY							
Salaries & Wages	10,207,743	10,170,010	9,929,173	9,263,179	9,335,758	72,580	1%
Employee Benefits	3,440,901	3,397,273	3,324,740	3,360,401	3,477,560	117,159	3%
Professional Services	143,861	162,978	229,225	75,875	108,233	32,358	43%
Outside Contracts	942,368	1,330,777	915,308	605,443	686,387	80,944	13%
Interfund Services	74,212	70,186	90,040	75,785	76,904	1,119	1%
Building Leases	759,959	771,757	810,614	774,388	894,859	120,471	16%
Fuel & Lubricants	35,078	42,572	37,415	65,000	68,000	3,000	5%
Materials & Supplies	910,406	942,126	1,046,896	748,623	706,913	-41,710	-6%
Maintenance & Repairs	72,814	35,590	64,588	16,100	61,313	45,213	281%
Minor Equipment & Furniture	144,343	131,618	401,387	46,430	120,748	74,318	160%
Communications	314,265	234,605	207,472	270,108	225,395	-44,713	-17%
Utilities	315,659	285,700	253,219	327,390	326,144	-1,246	0%
Travel	141,494	147,627	163,847	146,722	104,292	-42,430	-29%
Other Operating Expenditures	1,530,609	1,564,680	1,480,338	1,281,389	1,243,842	-37,547	-3%
Community Service Projects	0	55,464	0	0	0	0	0%
Other Non-Operating Expenditures	11,031	26,376	-13,899	10,960	14,910	3,950	36%
Grant Match	0	0	0	3,918	156,868	152,950	3904%
Capital Expenditures	235,721	88,672	369,511	0	30,497	30,497	100%
TOTAL EXPENDITURES	**19,280,461**	**19,458,009**	**19,309,873**	**17,071,712**	**17,638,624**	**566,911**	**3%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	REVENUE BY ACCOUNT							
	CHARGES FOR SERVICES							
405067	REIMBURSED EXPENDITURES	1	602	99,000	0	0	0	0%
431180	FOOD ESTAB SITE ASSESSMENT	77,686	75,415	90,099	75,000	35,000	-40,000	-53%
431210	FOOD SERV INSPEC REVENUE	2,000	0	0	0	0	0	0%
431230	PRIMARY CARE TB CLINIC	9,378	3,061	965	5,000	5,000	0	0%
431260	COUNTY FOOD SAFETY	112,600	120,210	112,450	120,000	78,000	-42,000	-35%
431270	OVERSEAS IMMUNIZATIONS	30,021	22,224	23,884	22,000	14,300	-7,700	-35%
431310	DENTAL CLINIC FEES	256,634	296,685	311,463	300,000	150,000	-150,000	-50%
431320	STD CLINIC VISIT	138,276	143,475	174,879	145,000	0	-145,000	-100%
431330	LAB TB-MYCOLOGY TESTS	35,472	21,560	43,979	35,000	10,000	-25,000	-71%
431340	MILK AND DAIRY LAB TESTS	22,374	21,824	34,442	20,000	13,000	-7,000	-35%
431360	ROUTINE IMMUNIZATIONS	29,344	23,342	15,117	57,350	52,100	-5,250	-9%
431380	WATER LAB TESTS	80,288	68,655	71,383	70,000	45,500	-24,500	-35%
443020	INSTRUCTIONAL FEES	465	1,175	1,150	750	488	-262	-35%
443060	SALES TO THE PUBLIC	25,040	18,350	14,777	5,000	3,250	-1,750	-35%
443560	INDIRECT COST RECOVERY	1,392,728	1,413,584	1,293,385	1,042,110	1,042,110	0	0%
450640	BANK FEES CREDIT CARD FEES	432	266	108	0	0	0	0%
450645	SOFTWARE MNTC FEE ACCELA	99	78	0	0	0	0	0%
450650	MISC NON-OPERATING REVENUES	5,866	4,160	1,314	0	0	0	0%
460400	PROGRAM INCOME	3,222,050	4,516,584	4,264,059	152,650	152,650	0	0%
	TOTAL CHARGES FOR SERVICES	5,440,754	6,751,249	6,552,454	2,049,860	1,601,398	-448,462	-22%
	LICENSES AND PERMITS							
441090	PLAN REVIEW FEES	18,030	13,503	17,640	15,000	9,750	-5,250	-35%
441190	OTHER PERMITS AND LICENSES	23,750	22,342	21,760	15,000	9,750	-5,250	-35%
441380	FOOD ESTABLISHMENT LICENSES	741,479	685,003	762,770	650,000	325,000	-325,000	-50%
441390	FOOD MANAGEMENT SCHOOL FEES	457,735	131,209	101,855	150,000	79,000	-71,000	-47%
441530	APPLICATION ANNUAL PROCESS FEE	49,661	47,271	53,424	50,000	32,500	-17,500	-35%
441540	CONDEMNATION FEE	840	525	2,048	0	0	0	0%
441550	FIRE ACCIDENT INVESTIGATION FE	2,346	2,879	3,143	2,000	1,300	-700	-35%
441560	TEMPORARY LATE FEE PENALTY	7,345	10,112	11,218	7,000	4,550	-2,450	-35%
	TOTAL LICENSES AND PERMITS	1,301,186	912,844	973,858	889,000	461,850	-427,150	-48%
	INTERGOVERNMENTAL REVENUES							
460000	FEDERAL GRANT PROCEEDS	407,630	527,913	9,515,191	9,218,133	10,106,995	888,863	10%
460010	STATE GRANT PROCEEDS	9,536,080	9,771,694	1,334,621	653,065	746,488	93,423	14%
460020	OTHER GRANT PROCEEDS	357,072	262,257	171,167	131,590	0	-131,590	-100%
460250	INTERLOCAL AGREEMENTS- HTH	512,492	1,064,706	1,002,594	984,329	984,329	0	0%
	TOTAL INTERGOVERNMENTAL REVENUES	10,813,274	11,626,569	12,023,573	10,987,117	11,837,812	850,696	8%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COUNTY PARTICIPATION							
460240	COUNTY PARTICIPATION	469,169	0	0	0	0	0	0%
	TOTAL COUNTY PARTICIPATION	469,169	0	0	0	0	0	0%
	INTEREST							
450000	INVESTMENT INTEREST REVENUE	52,219	133,257	245,999	0	0	0	0%
	TOTAL INTEREST	52,219	133,257	245,999	0	0	0	0%
	RENTS AND OTHER							
450600	DONATIONS	0	101	0	0	0	0	0%
450660	PENALTIES AND INTEREST	52	6	141	0	0	0	0%
451000	UNREALIZED GAINS LOSSES	0	0	2,051	0	0	0	0%
470290	PROCEEDS-SALE OF USED EQUIP	2,193	0	661	0	0	0	0%
	TOTAL RENTS AND OTHER	2,245	107	2,852	0	0	0	0%
	TOTAL REVENUES	**18,078,846**	**19,424,026**	**19,798,736**	**13,925,977**	**13,901,060**	**-24,916**	**0%**

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	EXPENDITURES BY ACCOUNT							
	SALARIES & WAGES							
501000	NON-UNIFORM WAGES AND SALARIES	10,067,070	10,061,028	9,802,077	8,056,913	8,663,686	606,773	8%
501002	OVERTIME - CIVILIAN	62,075	37,423	50,623	20,000	-1,370	-21,370	-107%
501004	SICK VAC LEAVE PAYOFF-CIVILIAN	69,741	54,164	54,715	0	0	0	0%
501008	INCENTIVE PAY	2,275	1,670	2,275	0	0	0	0%
501010	SHIFT DIFFERENTIAL - CIVILIAN	235	163	131	0	0	0	0%
501011	PART-TIME TEMPORARY	5,382	14,594	2,905	1,185,304	673,442	-511,862	-43%
501020	EQUIPMENT ALLOWANCE	965	967	962	962	0	-962	-100%
501030	TEMPORARY SERVICES CONTRACTS	0	0	15,486	0	0	0	0%
	TOTAL SALARIES & WAGES	10,207,743	10,170,010	9,929,173	9,263,179	9,335,758	72,580	1%
	EMPLOYEE BENEFITS							
501100	WORKERS COMPENSATION- CIVILIAN	171,032	206,627	234,799	215,784	230,406	14,622	7%
501101	UNEMPLOYMENT COMPEN - CIVILIAN	10,211	10,215	10,002	9,065	9,366	301	3%
501104	LIFE INSURANCE	0	9	0	0	0	0	0%
501108	POS CITY - EMPLOYER CONTRIB	1,163,377	1,099,053	1,055,615	1,098,941	1,183,145	84,204	8%
501114	LIFE INSURANCE - CIVILIAN	20,602	13,595	12,458	19,964	19,754	-210	-1%
501117	ALLOW(EXC MIL& UNIF)-CIVILIA	7,220	7,239	7,200	6,600	2,400	-4,200	-64%
501124	CITY PENSION PLAN CONTRIBUTION	1,336,833	1,325,633	1,287,677	1,305,229	1,316,130	10,901	1%
501129	FICA CITY MATCH - CIVILIAN	592,347	595,154	580,434	571,225	580,549	9,324	2%
501130	FICA MED- CITY MATCH-CIVILIAN	139,279	139,748	136,555	133,593	135,810	2,217	2%
	TOTAL EMPLOYEE BENEFITS	3,440,901	3,397,273	3,324,740	3,360,401	3,477,560	117,159	3%
	PROFESSIONAL SERVICES							
521000	PROFESSIONAL SERVICES	0	0	6,026	0	0	0	0%
521020	APPRAISAL SERVICES	0	0	600	0	0	0	0%
521080	DATA PROCESSING SERVICES	0	0	38,748	0	0	0	0%
521120	HEALTH CARE PROVIDERS SERVICES	100,710	124,035	169,974	66,400	89,733	23,333	35%
521130	INTERPRETER SERVICES	874	2,286	203	500	0	-500	-100%
521170	PROMOTIONAL SERVICES	42,276	36,657	13,674	8,975	18,500	9,525	106%
	TOTAL PROFESSIONAL SERVICES	143,861	162,978	229,225	75,875	108,233	32,358	43%
	OUTSIDE CONTRACTS							
522020	DATA PROCESS SERVICES CONTRACT	109,297	100,000	100,840	110,050	127,200	17,150	16%
522040	ENVIRONMENTAL CONTRACTS	14,014	15,128	11,381	16,043	22,619	6,576	41%
522050	LEGAL NOTICES CONTRACTS	672	0	0	2,000	2,000	0	0%
522060	MAINT SVCS CONTRACT-JANITORIAL	225,565	249,345	297,177	297,500	344,623	47,123	16%
522080	PERSONNEL RECRUITMENT CONTRACT	28,000	0	408	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
522090	PRINTING SERVICES CONTRACTS	72,983	54,306	51,971	48,466	58,726	10,260	21%
522120	SECURITY CONTRACTS	87,467	88,878	80,067	73,920	77,992	4,072	6%
522130	TEMP EMPLOYEE SVCS CONTRACTS	17,246	17,007	9,453	500	0	-500	-100%
522140	TRAINING INSTRUCTION CONTRACTS	13,000	0	0	13,000	0	-13,000	-100%
522150	OUTSIDE CONTRACTS - NOC	350,893	797,276	353,228	39,040	43,302	4,262	11%
522205	MAINTENANCE CONTRACTS	0	0	981	1,500	1,500	0	0%
522220	LINEN AND INDUSTRIAL CONTRACTS	1,207	1,220	1,196	2,924	3,300	376	13%
522260	BLDGS FACILITIES MAINT CONTRAC	16,054	4,766	7,808	500	1,000	500	100%
522290	OFFICE EQUIP MAINT CONTRACTS	5,969	2,852	798	0	4,125	4,125	100%
	TOTAL OUTSIDE CONTRACTS	942,368	1,330,777	915,308	605,443	686,387	80,944	13%
	INTERFUND SERVICES							
523000	EQUIP MAINT-INTERFUND SVCS	61,338	70,179	90,040	70,000	74,900	4,900	7%
523010	MOTOR POOL USAGE FEE-INTERF SV	0	0	0	5,000	0	-5,000	-100%
523020	PRINT SHOP ALLOC-INTERFUND SVC	9,254	0	0	0	0	0	0%
523040	MAIL ROOM CHARGES	3,620	7	0	785	2,004	1,219	155%
	TOTAL INTERFUND SERVICES	74,212	70,186	90,040	75,785	76,904	1,119	1%
	BUILDING LEASES							
524000	BUILDINGS-LEASES	429,715	434,040	449,367	453,732	492,732	39,000	9%
524010	BUS STOPS-LEASES	426	0	0	0	0	0	0%
524040	OFFICE EQUIPMENT-LEASES	53,423	47,278	16,603	800	3,000	2,200	275%
524060	PARKING LOTS-LEASES	5,000	1,440	1,365	0	0	0	0%
524110	LEASES NOC	271,395	288,999	313,116	260,281	345,659	85,378	33%
524130	COPIER CONTRACT SERVICES	0	0	30,163	59,575	53,468	-6,107	-10%
	TOTAL BUILDING LEASES	759,959	771,757	810,614	774,388	894,859	120,471	16%
	FUEL & LUBRICANTS							
530010	GASOLINE - UNLEADED	35,078	42,572	37,415	45,000	68,000	23,000	51%
530030	GASOLINE - REGULAR	0	0	0	20,000	0	-20,000	-100%
	TOTAL FUEL & LUBRICANTS	35,078	42,572	37,415	65,000	68,000	3,000	5%
	MATERIALS & SUPPLIES							
531000	OFFICE SUPPLIES	98,435	97,823	189,808	138,697	168,521	29,824	22%
531005	OTHER SUPPLIES	21,966	741	22,456	13,352	4,750	-8,602	-64%
531010	EQUIPMENT PURCHASE UNDER 500	62,739	70,211	80,347	5,000	9,831	4,831	97%
531020	PROMOTIONAL SUPPLIES	76,023	114,515	48,665	32,704	68,963	36,259	111%
531030	PUBLICATIONS & SUBSCRIPTIONS	1,252	4,871	899	1,300	1,300	0	0%
531040	SUPPLIES COMPUTER EQUIPMENT	94,068	25,903	43,416	29,666	39,249	9,583	32%
531050	DESKTOP SOFTWARE SUPPLIES	0	9,297	0	0	0	0	0%

All Funds - Department

	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
531080 TRAINING MATERIALS	16,563	22,925	33,278	6,488	11,164	4,676	72%
531110 CLEANING SUPPLIES	25,341	16,490	29,463	32,525	33,000	475	1%
531120 CLINICAL MEDICAL SUPPLIES	420,900	471,064	522,378	460,543	326,307	-134,236	-29%
531140 BUILDING MAINTENANCE SUPPLIES	2,623	3,355	3,904	1,500	500	-1,000	-67%
531150 FOOD AND BEVERAGES SUPPLIES	6,768	12,628	10,286	5,360	7,460	2,100	39%
531170 EQUIP MAINT SUP-LOW COST ITEM	1,563	509	681	0	0	0	0%
531180 VEHICLE MAINTENANCE SUPPLIES	109	0	984	0	500	500	100%
531200 UNIFORMS AND APPAREL SUPPLIES	12,676	18,230	8,210	14,300	18,768	4,468	31%
531210 INVENTORY PURCH-MAT & SUPPLIES	6,149	0	0	0	0	0	0%
531220 MAINTENANCE SUPPLIES PARTS NOC	355	27	0	500	0	-500	-100%
531230 SAFETY GEAR	4,429	2,441	2,226	3,375	5,625	2,250	67%
531250 EQUIP OUTSIDE REPAIRS SVCS NOC	7,998	2,916	9,219	0	2,000	2,000	100%
531260 CHEMICAL SUPPLIES	16	0	0	0	0	0	0%
531300 FURNITURE 1000 - 4999 99	0	6,302	0	0	0	0	0%
531310 DATA PROCES EQUIP 1000-4999 99	50,433	53,742	18,273	3,313	8,975	5,662	171%
531320 OTHER EQUIPMENT 1000 -4999 99	0	8,137	22,403	0	0	0	0%
TOTAL MATERIALS & SUPPLIES	910,406	942,126	1,046,896	748,623	706,913	-41,710	-6%
MAINTENANCE & REPAIRS							
532000 BUILDINGS FACILITIES MAINT REP	1,381	9,021	470	3,700	9,935	6,235	169%
532008 EQUIPMENT MAINTENANCE	65,315	19,166	27,448	0	15,200	15,200	100%
532040 VEHICLES - MAINT & REPAIRS	1,618	6,886	27,251	0	26,000	26,000	100%
532060 OFFICE EQUIPMENT-MAINT & REP	0	517	0	2,400	2,000	-400	-17%
532120 BUILDINGS - INSIDE	4,500	0	4,470	10,000	8,178	-1,822	-18%
532130 BUILDINGS - OUTSIDE	0	0	4,950	0	0	0	0%
TOTAL MAINTENANCE & REPAIRS	72,814	35,590	64,588	16,100	61,313	45,213	281%
MINOR EQUIPMENT & FURNITURE							
533000 EQUIPMENT MAT 500 - 4 999 99	634	0	1,500	0	0	0	0%
533005 MINOR EQUIPMENT	3,781	355	2,534	900	0	-900	-100%
533010 FURNITURE 500 - 4 999 99	66,274	31,401	185,551	10,000	62,945	52,945	529%
533020 DATA PROCESS EQP 500-4 999 99	42,291	43,513	106,621	18,040	28,703	10,663	59%
533030 OTHER EQUIPMENT 500-4 999 99	11,366	33,048	6,599	12,200	12,900	700	6%
533040 FURNITURE & EQUIP LESS 500	19,997	23,300	98,581	5,290	16,200	10,910	206%
TOTAL MINOR EQUIPMENT & FURNITURE	144,343	131,618	401,387	46,430	120,748	74,318	160%

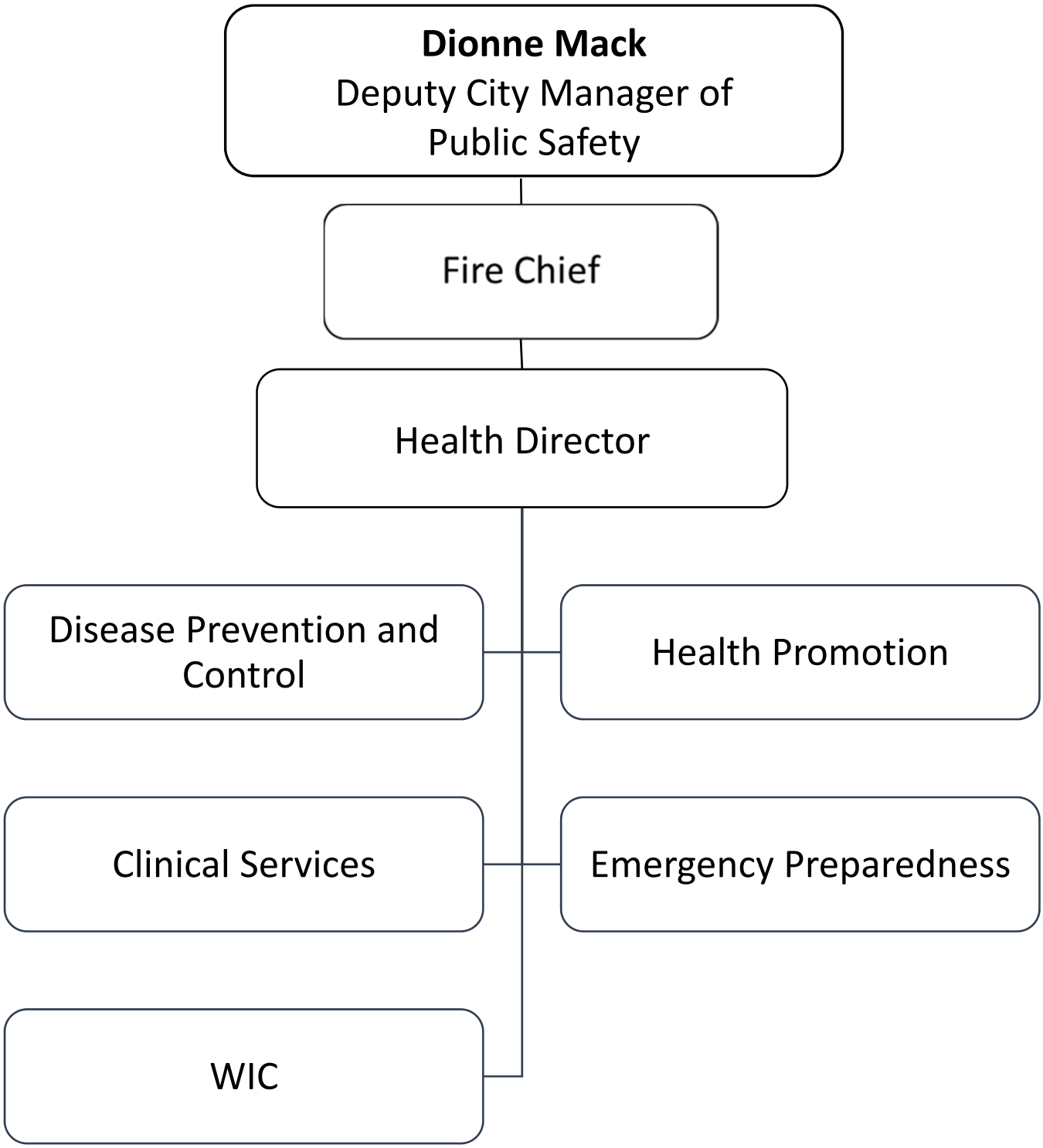
All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	COMMUNICATIONS							
540000	PHONE & INTERNET	227,204	183,943	171,652	220,360	195,100	-25,260	-11%
540010	LONG DISTANCE	627	822	0	500	500	0	0%
540020	WIRELESS COMMUNICATION SERVICE	81,123	43,395	29,766	42,480	22,960	-19,520	-46%
540030	POSTAGE	251	0	0	0	0	0	0%
540040	SHIPPING	5,060	6,445	6,054	6,768	6,835	67	1%
	TOTAL COMMUNICATIONS	314,265	234,605	207,472	270,108	225,395	-44,713	-17%
	UTILITIES							
541000	ELECTRICITY	235,262	211,755	175,705	229,104	224,000	-5,104	-2%
541010	WATER	47,505	42,054	42,142	55,326	56,500	1,174	2%
541020	NATURAL GAS OTHER	32,892	31,891	35,372	42,960	45,644	2,684	6%
	TOTAL UTILITIES	315,659	285,700	253,219	327,390	326,144	-1,246	0%
	TRAVEL							
542010	TRAVEL EXPENSES - EMPLOYEES	127,321	130,123	153,796	129,640	90,882	-38,758	-30%
542030	MILEAGE ALLOWANCES	14,056	16,941	10,051	17,082	13,410	-3,672	-21%
542035	POSTAGE & SHIPPING	117	563	0	0	0	0	0%
	TOTAL TRAVEL	141,494	147,627	163,847	146,722	104,292	-42,430	-29%
	OTHER OPERATING EXPENDITURES							
544010	ENVIRONMENTAL QUALITY EXPENSE	0	815	848	816	816	0	0%
544020	GENERAL LIABILITY INSURANCE EX	49,487	48,249	52,988	52,584	50,000	-2,584	-5%
544060	OTHER SERVICES CHARGES EXPENSE	17,842	14,459	25,240	20,400	22,553	2,153	11%
544090	PROPERTY INSURANCE EXPENSE	3,507	3,882	3,542	7,000	5,200	-1,800	-26%
544120	SEMINARS CONTINUING EDUCATION	28,664	32,220	33,149	40,262	50,227	9,965	25%
544140	PROFESSIONAL LICENSES & MEMBER	37,949	53,195	69,993	21,980	25,480	3,500	16%
544150	INDIRECT COST EXPENDITURES	1,392,728	1,411,644	1,293,385	1,138,347	1,089,566	-48,781	-4%
544170	VOLUNTEER MILEAGE	0	0	165	0	0	0	0%
544220	FIELD TRIPS	431	216	1,009	0	0	0	0%
544240	TUITION REIMBURSEMENT	0	0	20	0	0	0	0%
	TOTAL OTHER OPERATING EXPENDITURES	1,530,609	1,564,680	1,480,338	1,281,389	1,243,842	-37,547	-3%
	COMMUNITY SERVICE PROJECTS							
552000	COMMUNITY SERVICE PROJECTS	0	55,464	0	0	0	0	0%
	TOTAL COMMUNITY SERVICE PROJECTS	0	55,464	0	0	0	0	0%

All Funds - Department

		FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ADOPTED	FY 2021 PROPOSED	FY 2021 Proposed Over/(Under) FY 2020 Adopted Amount	Percent
	OTHER NON-OPERATING EXPENDITURES							
554020	BANK SVC CHRGS & CR CARD FEES	11,012	6,315	6,157	10,720	14,660	3,940	37%
554050	CHANGE FUND SHORTAGE	0	-2	0	0	0	0	0%
554060	CASH RECEIPTS SHORT(OVER)- EXP	19	-5	12	240	250	10	4%
554205	UNREALIZED LOSS ON INVESTMENTS	0	20,068	-20,068	0	0	0	0%
	TOTAL OTHER NON-OPERATING EXPENDITURES	11,031	26,376	-13,899	10,960	14,910	3,950	36%
	GRANT MATCH							
560000	CITY GRANT MATCH	0	0	0	3,918	156,868	152,950	3904%
	TOTAL GRANT MATCH	0	0	0	3,918	156,868	152,950	3904%
	CAPITAL EXPENDITURES							
580060	CARS VANS LT TRKS MOTORCYCLE	0	0	313,010	0	0	0	0%
580090	FURNITURE FIXTURES & EQUIPMENT	11,087	72,310	23,284	0	30,497	30,497	100%
580100	IT EQUIPMENT	0	0	33,217	0	0	0	0%
580120	MEDICAL SCIENTIFIC EQUIPMENT	163,720	16,363	0	0	0	0	0%
580150	Major Equipment	60,915	0	0	0	0	0	0%
	TOTAL CAPITAL EXPENDITURES	235,721	88,672	369,511	0	30,497	30,497	100%
	TOTAL EXPENDITURES	**19,280,461**	**19,458,009**	**19,309,873**	**17,071,712**	**17,638,624**	**566,911**	**3%**

Public Health
Proposed FY 2021 Organizational Chart



	FY 2020 Adopted	FY 2021 Proposed	Increase / (Decrease)
GF	70.17	79.67	9.50
Non-General Fund	208.93	216.18	7.25
Total Authorized	**279.10**	**295.85**	**16.75**

Public Health
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
(ACT) Admin Services Manager	0.00	0.00	1.00
(ACT) Dep.Dir of Publi Health	0.00	0.00	1.00
(ACT) Health Asst. Director	0.00	0.00	1.00
(Con) 211 Call Ctr & Res Coord	1.00	1.00	1.00
(Con) 211 Info & Referral Spec	6.50	5.50	5.50
(Con) Breastfeeding Counselor	5.00	5.00	5.00
(Con) Certified Nursing Assist	1.00	0.00	0.00
(Con) Chief Dentist	0.00	1.00	1.00
(Con) Clerical Assistant	4.00	4.00	4.00
(Con) Clinical Service Manager	1.00	1.00	0.00
(Con) Compl & Quality Imp Asst	1.00	1.00	1.00
(Con) Dental Asst. Clinic/Mob U	2.00	3.00	3.00
(Con) Dental Hygienist Mob Un	1.00	1.00	1.00
(Con) Disease Intervention Spec	9.00	10.00	10.00
(Con) Field Epidemiologist	1.00	1.00	4.00
(Con) Foodborne Illness Epidem	1.00	1.00	1.00
(Con) Graduate Intern	1.60	3.10	3.10
(Con) Grant Acct/Payroll Clerk	1.00	1.00	1.00
(Con) Grants Writer	1.00	1.00	1.00
(Con) Health Educ & Prev Specialist	5.00	5.00	7.00
(Con) Health Preparedness Educator	1.00	1.00	1.00
(Con) Health Project Coordinator	2.00	0.00	1.00
(Con) Health Research Assistant	1.00	1.00	1.00
(Con) Health Senior Public Affairs Officer	1.00	1.00	1.00
(Con) HIV Caseworker	1.00	1.50	2.00
(Con) HIV Educ Outreach Specialist	1.00	1.00	1.00
(Con) HIV Education Prev Specialist	3.00	3.00	3.00
(Con) HIV/Disease Intrv Supervisor	2.00	2.00	2.00
(Con) HIV/Disease Intrv Program Manager	1.00	1.00	1.00
(Con) Lead Epidemiologist	1.00	1.00	2.00
(Con) Lead Medical Lab Scientist	1.00	1.00	3.00
(Con) Medical Billing Supervisor	1.00	1.00	1.00
(Con) Medical Lab Scientist	2.00	2.00	10.00
(Con) PH Preparedness Planner	1.00	1.00	1.00
(Con) Pharmacist	0.50	0.50	0.50
(Con) Physician	0.25	0.25	0.25
(Con) Project Accountant	1.00	1.00	2.00
(Con) Pub Health Prep Liaison	1.00	2.00	2.00
(Con) Public Health Dentist	1.25	1.25	1.25
(Con) Public Health Lab Manager	1.00	1.00	1.00
(Con) Public Health Outreach Specialist	3.00	0.00	0.00
(Con) Registered Nurse	13.00	12.50	12.50
(Con) Senior Public Health Dentist	1.75	1.75	1.75
Accountant	3.00	4.00	4.00

Public Health
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Accounting/Payroll Clerk	2.00	2.00	2.00
Accounting/Payroll Specialist	4.00	2.00	2.00
Admin Svcs Manager	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00
Administrative Support Associate	1.00	1.00	1.00
Breast Feeding Coordinator	1.00	1.00	1.00
Clinical Assistant	39.00	27.00	22.00
Community Service Aide Breastf	3.00	3.00	3.00
CRF PH Preparedness Planner	0.00	0.00	2.00
Customer Services Clerk	0.00	1.00	1.00
Customer Relations Clerk	11.00	11.00	11.00
Dental Assistant	3.00	2.00	2.00
Dental Hygienist	2.00	2.00	2.00
Dental Office Manager	0.00	1.00	1.00
Deputy Director of Public Health	1.00	1.00	0.00
Epidemiologist	2.00	2.00	2.00
Food Safety Inspector	6.00	5.00	5.00
Food Safety Inspector Supervisor	2.00	2.00	2.00
General Service Worker	2.52	0.00	0.00
Health Assistant Director	1.00	1.00	1.00
Health Director	1.00	1.00	1.00
Health Program Manager	1.00	3.00	4.00
Health Project Coordinator	1.00	2.00	2.00
Health Prepare Education Specialist	1.00	1.00	1.00
Health Training & Promotions M	1.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00
Human Resources Manager	1.00	1.00	1.00
Human Resources Specialist	1.00	1.00	1.00
Information and Referral 211	1.00	1.00	1.00
Materials Supervisor	1.00	1.00	1.00
Medical Assistant	7.00	6.00	5.00
Medical Billing Clerk	0.00	1.00	1.00
Microbiologist	2.00	1.00	0.75
Nutrition Services Manager	1.00	1.00	1.00
Nutritionist	9.00	9.00	4.00
Office Manager	1.00	0.00	0.00
Office Supervisor	0.00	1.00	0.00
Organizational Analyst	0.00	0.00	1.00
Outreach Specialist	0.00	4.00	4.00
Patient Care Technician	11.00	16.50	19.50
PHEP Program Manager	1.00	1.00	0.00
PRN Registered Nurse	0.25	0.25	0.25
Public Health Aide	1.00	1.00	1.00
Public Health Caseworker	1.00	1.00	0.50

Public Health
Position Summary - Authorized Staffing Table

Position Description	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
Public Health Community Aide	1.50	1.50	0.00
Public Health Education Prevention Spec	0.00	0.00	0.00
Public Health Nurse Practioner	0.00	3.00	3.00
Public Health Nursing Prgm Mgr	3.00	2.00	0.00
Public Health Nutritionist	0.00	0.00	6.00
Public Health Patient Navigator	0.00	0.00	2.00
Public Health Project Manager	0.00	0.00	0.00
Public Health Senior Nutrition	1.00	1.00	1.00
Public Health Specialist	17.00	15.00	15.00
Public Health Supervisor	1.00	1.00	1.00
Public Health Technician	9.00	9.00	9.00
Sanitarian	1.00	1.00	1.00
Sanitarian Specialist	8.00	9.00	9.00
Sanitary Services Manager	1.00	1.00	1.00
Sanitary Services Supervisor	1.00	1.00	1.00
Secretary	1.00	1.00	1.00
Senior Accountant	1.00	1.00	0.00
Senior Microbiologist	3.00	2.00	2.00
Senior Office Assistant	3.00	3.00	3.00
Senior Public Health Specialist	1.00	1.00	1.00
Senior Secretary	1.00	1.00	1.00
Stores Clerk	1.00	1.00	1.00
Training Specialist	1.00	1.00	1.00
Undergraduate Intern	0.00	0.50	0.00
WIC Clinical Assistant	0.00	10.00	12.00
WIC Patient Services Coordinator	1.00	1.00	1.00
WIC Services Manager	4.00	4.00	4.00
Grand Total	**274.12**	**279.10**	**295.85**

CITY OF EL PASO
FISCAL YEAR 2021~~0~~ BUDGET RESOLUTION

WHEREAS, on July 17~~19~~, 2020~~19~~, the City Manager of the City of El Paso filed the Fiscal Year 2021~~20~~ ("FY 2021~~0~~") Proposed Budget of the City of El Paso with the City Clerk; and

WHEREAS, the Proposed Budget was made available for the inspection by any person and was posted on the City's website in accordance with Section 102.005 of the Texas Local Government Code; and

WHEREAS, on July 28~~30~~, 2020~~19~~, the City Clerk published notice in the El Paso Times and El Diarío, newspapers of general circulation in the county in which the City of El Paso is located, of a public hearing regarding the City of El Paso FY 2021~~20~~ Budget Resolution, in accordance with the Charter of the City of El Paso and Section 102.0065(a) of the Texas Local Government Code; and

WHEREAS, said public hearing was held on August 11~~13~~, 2020~~19~~, by the City Council regarding the City of El Paso's Proposed Budget at which all interested persons were given the right to be present and participate; and

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

1. That the Proposed Budget for the City of El Paso filed by the City Manager with the City Clerk on July 17~~19~~, 2020~~19~~, is hereby approved and adopted by the City Council as the Annual Budget for the FY 2021~~20~~, which begins on September 1, 2020~~19~~ and ends on August 31, 2021~~20~~.

~~1.~~2. The City Manager or his/her designee is hereby authorized to appropriate the reserve amount as part of City Attorney's appropriation for external legal counsel, claims, and litigation expenses.

~~2.~~3. That the budget for confiscated funds shall be provided by the Chief of Police and submitted to the City Manager or his/her designee by January 31, 2021~~0~~ with a financial report showing all appropriations for FY 2021~~2020~~ for all confiscated or condemned monies in a format approved by the City Manager or his/her designee.

~~3.~~4. That the City shall not enter into any agreement requiring the expenditure of monies if such agreement shall extend beyond the current Fiscal Year without the approval of the City Council or the City Manager. In such cases where the City Manager approves the expenditure, he/she is hereby authorized to obligate and/or encumber City funding to pay the City's expenses, which shall also constitute the approval of City Council for the expenditure of monies extending beyond the current Fiscal Year, as may be required by Texas law.

~~4.~~5. That Department Heads or their designees are hereby authorized to request budget transfers not to exceed $25,000; provided that each transfer is within the same department. Budget transfers exceeding $25,000 that are within the same department may be approved by the City Manager or his/her designee. A budget transfer for personal services appropriations, capital acquisition appropriations or impacting revenue accounts requires the approval of the City Manager or his/her designee.

~~5.~~6. That the City Manager or his/her designee is hereby authorized to make budget transfers between departments and/or non-enterprise funds or reprogram funds within an enterprise department, not to exceed $100,000~~50,000~~, to the extent permitted by law. Budget transfers between departments and/or non-enterprise department funds exceeding $100,000~~50,000~~ shall require City Council approval.

~~6.~~7. That a budget transfer must be approved prior to the occurrence of the expenditure, except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the City Council.

~~7.~~8. That the City Manager or his/her designee is hereby authorized to increase or decrease the budget for any capital projects within a Capital Improvement Program (CIP) approved by the City Council, provided that the change of a project's budget of more than $1,000,000 requires additional Council approval. No project budget may be reduced to zero or deleted unless the project has been completed. Expenditures must be in compliance with applicable laws and policies and a quarterly report must be provided to Council on the budgets for capital projects that the City Manager or his/her designee has established, amended or deleted.

~~8.~~9. That the City Manager or his/her designee is hereby authorized to add to an existing Capital Improvement Program (CIP). Addition of a project to an approved Capital Improvement Program (CIP) must meet the purpose of the proceeds from which the original CIP was funded and the addition of such project(s) cannot exceed more than $500,000 without City Council authorization. Expenditures must be in compliance with applicable laws and policies and a quarterly report must be provided to Council on the budgets for capital projects that the City Manager or his/her designee has established or added.

~~9.~~10. That the City Manager or his/her designee is hereby authorized to receive funds associated with Texas Department of Transportation (TXDOT) reimbursements to the City and appropriate the funds to TXDOT project matches awarded through the Metropolitan Planning Organization provided the projects are included in an existing Capital Improvement Program.

~~10.~~11. That the City Manager or his/her designee is hereby authorized to receive funds associated with El Paso Water Utilities (EPWU) reimbursements to the City and appropriate the funds to authorized street projects, park ponds or other designated city projects.

~~11.~~12. That any budget transfer submitted to City Council shall be accompanied by an explanation from the department and a recommendation from the City Manager or his/her

designee. The department's explanation must be sufficiently clear and provide adequate detail for the members of City Council to determine the need for the transfer.

~~12.~~13. That the City Manager or his/her designee is hereby authorized to establish or amend budgets and staffing table changes for Interlocal Agreements, grants, and similar awards when the Interlocal Agreement or applications for such grants and awards have been previously approved by the City Council or the City Manager. All Interlocal Agreements or grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall clearly state (i) the funding source for Interlocal Agreements or (ii) the type and amount of the required City match and the funding source of the grant match. The City Manager or his/her designee is hereby authorized to make such budget transfers and staffing table changes as are needed to close completed Interlocal Agreements, grants, and capital projects.

~~13.~~14. That the City Manager or his/her designee is hereby authorized to accept and appropriate funds associated with donations made to the City in an amount not to exceed $50,000.

~~14.~~15. That the City Manager or his/her designee is authorized to issue, without further City Council action, purchase orders against any contract offered through the Cooperative Purchasing Network, the Houston-Galveston Area Council (H-GAC) Cooperative Purchasing Program, the Texas Association of School Boards, Inc. (TASB, Inc.) Cooperative Purchasing Buy Board, the ESC-Region 19 Cooperative Purchasing Program, the Harris County Department of Education Cooperative Purchasing Program, Tarrant County Cooperative Purchasing Program, Texas Procurement and Supportive Services (TPASS), Texas Multiple Award Schedule (TMAS and TXSmartBuy), State of Texas Department of Information Resources (DIR), OMNIA Partners, Technology Bidding and Purchasing Program (PEPPM), U.S. General Services Administration (GSA) and any other cooperative purchasing program authorized by the City Council. The City Manager or his/her designee has the authority to sign any and all agreements related to purchases pursuant to this paragraph to effectuate the purchase.

~~15.~~16. That the City Manager or his/her designee is authorized to issue, without further City Council action, purchase orders against any cooperative contract through the electronic catalog maintained /Equal Level. The purchase of vehicles, trucks and/or fire apparatus/pumpers shall be expressly prohibited from being sourced through the e-catalog.

~~16.~~17. That restricted fund(s) shall be expended only for those purposes for which each restricted fund was established.

~~17.~~18. That all monies in all funds, except for grant funds, budgeted for the City's contribution to the Employee's Health Benefit Program, Worker's Compensation, and Unemployment Funds be appropriately deposited into the respective fund by the City Chief Financial Officer or the City Manager's Designee before the closing of the Fiscal Year, and in accordance with procedures established by the City Manager or his/her designee.

~~18.~~19. That the City Manager or his/her designee is hereby authorized to issue, without further City Council action, purchase orders for annualized insurance coverage in accordance with the amount of funding established for such coverage in FY 2021 ~~2020~~ budget when the award of such contracts or Interlocal Agreements for coverage has been previously approved by Council.

~~19.~~20. That the City shall calculate monthly deduction, premium, and/or fee for health, dental, vision, life, and disability coverage during the current coverage month effective January 1, 2021~~0~~. If the coverage effective date for enrollment/change falls on or before the 15th of the month, a full deduction, premium, and/or fee is processed; if the effective date falls after the 15th of the month, no deduction, premium, and/or fee is processed for that month. If the coverage termination date falls on or before the 15th of the month, no deduction, premium, and/or fee is processed; if the termination date falls after the 15th of the month, a full deduction, premium, and/or fee is processed for the month.

~~20. That the amounts of the annual non-uniformed employee pay increases for FY 2020 are set as follows: Employee's annual increase shall be in that amount that will place the employee in the rate within their pay grade that most closely approximates a one percent (1.0%) increase, unless a higher percentage increase results from the implementation of a compensation study. Provided however, that the City Manager may increase this amount by an amount not to exceed an additional one percent (1.0%) for any or all of the City's two major service classifications and the unclassified services based on the availability of funds and other management factors as determined by the City Manager. Provided however, nothing in this section authorizes the payment of a base salary that exceeds the maximum of an employee's salary range.~~

~~21. Employees at the maximum pay range, will receive a one-time lump sum payment in an amount not to exceed an additional one percent (1.0%) of the maximum of their range. Employees whose one percent (1.0%) increase will exceed the maximum of their pay range will be increased to the maximum of the pay range, the difference beyond the maximum of the range, as a result of the one percent (1.0%) increase, will be given in a one-time lump sum payment. The total increase is not to exceed one percent (1.0%) of their annual salary prior to the increase.~~

~~22.~~21. That any employee pay increases for non-uniformed employees shall be given on the date or dates established by the City Manager based on the availability of funding for such purposes in FY 2021~~2020~~. No employee pay increases shall be paid retroactively to an anniversary date or date of a performance evaluation. Any increases for certification pay established in Ordinance 8064, as amended, or by resolution pursuant to the Ordinance as may be appropriate, may be given by the City Manager in the manner provided for in or by the Ordinance to the eligible employee classifications set forth in **Schedule B-1**.

~~23.~~22. That for purposes of recognizing the service time of an employee (classified, unclassified and/or contract) other than uniformed employees covered under collective bargaining agreements an amount that most closely approximates a one and one half percent (1.5%) increase will be added to the base pay of each employee on the anniversary date of five

(5) years of service, two percent (2%) on the anniversary date of ten (10) years of service, two percent (2%) on the anniversary date of fifteen (15) years of service, and two and one half percent (2.5%) on the anniversary date of twenty (20) years of service and for any other five year incremental period on or beyond twenty-five (25) years of service accrued by an employee.

~~24.~~23. That all performance-based and goal-based increases and/or one-time payments shall be subject to the availability of funds and expended as determined or authorized by the City Manager or his/her designee, except for such increases and/or payments that are otherwise governed by an employment contract.

~~25.~~24. That the City Manager be authorized to establish employee incentive program(s), subject to the availability of funds, and approve such administrative policies and procedures necessary for the inception and implementation of such programs:

(a) the wellness program in the City's health benefit plan for the amount established in each fiscal year's budget in an amount not to exceed $150 per employee each month during the fiscal year, in accordance with the City Manager's administrative policy and shall include a component that allows City employees to earn up to one wellness day off annually when they have accumulated 200 or more wellness points as designated in the administrative policy; and

(b) employees whose job specifications require a commercial driver's license or whose work includes the tracking of specific safety criteria to be eligible for a payment not to exceed $350 per employee each year based on the employee's accident-free driving record or established safety criteria for a period (i.e. quarterly, semi-annually, etc.) to be established in administrative policy and payable in increments based on such periods; and

(c) one-time payments in an amount not to exceed $100 (and any taxes due) for each employee who is assigned additional duties in serving on a Lean Six Sigma team; and

(d) monthly payments in an amount not to exceed $300 per month for each employee during the period in which each is assigned additional duties as strategic plan mentor leaders; and

(e) for perfect attendance in a 6 month period established by administrative policy, cash payment of $50 and the option to convert 8 hours of sick leave for personal business, as set forth in the administrative policy; and

(f) monthly payments prorated in an amount not to exceed 3% of current annual salary for each employee who is assigned additional responsibilities for completion of major project whose scope has broad citywide application.

~~26.~~25. That Appendix A, as required to be maintained by the Human Resources Director and approved by the City Council by the Classification and Compensation Plan, Ordinance 8064, as amended, shall be as established as set forth in **Schedule D**, for such time

until the Council, by resolution and as provided in Ordinance 8064, should amend or further revise.

~~27.~~26. That the City Manager is hereby authorized to annually adopt a Tuition Assistance Policy, which provides for tuition assistance to qualified employees in accordance with the amount of funding established for such a program. Such policy may be amended as deemed necessary by the City Manager.

~~28.~~27. That based on the availability of funds, the City Manager is authorized to expend no more than $75,000 from the budget to establish and implement an on-the-spot rewards program to provide small monetary awards (face value up to $100) to recognize immediately extraordinary acts, accomplishments or contributions that are above and beyond the typical duties of the rewarded employee. On-the-spot rewards are not in lieu of merit increases or other salary increases based on sustained high quality employee performance.

That the City Manager or his/her designee is hereby authorized to accept and appropriate funds from the El Paso Museum of Art Foundation in an amount not to exceed $25,000 for the purpose of augmenting the Art Museum Director's annual salary from the City.

~~29.~~28. That the business days of the City shall be Monday through Friday, excluding city observed holidays, except during such time periods in which the City Council has established a 4-10 work week for more than fifty percent (50%) of the employees assigned to work at City Hall or other facilities with administrative functions designated by the City Manager, the business days of the City shall be Monday, Tuesday, Wednesday and Thursday.

~~30.~~29. That the hotel occupancy taxes collected by the City shall be used by El Paso Convention and Performing Arts Center (Destination El Paso) and the Department of Museums and Cultural Affairs to fund their respective operations in accordance with El Paso City Code and State law. The functions of the Plaza Theater, McKelligon Canyon shall be included with the functions of El Paso Convention and Performing Arts Center (Destination El Paso). Expenditures from said fund shall be made in accordance with their respective adopted budgets.

~~31.~~30. That the special additional hotel occupancy tax collected and deposited into the Venue Project Fund (as well as other amounts contained in such fund) shall be used by the City to pay its obligations under the Master Lease Agreement Relating to the Downtown Ballpark Venue Project between the City and the City of El Paso Downtown Development Corporation or other ballpark costs and such funds are appropriated accordingly.

~~32.~~31. That any travel expenditure for a City Council member that exceeds the FY 2021~~0~~ City Council member's budget, including discretionary funds for the City Council Member's district, must be approved by the City Council and a funding source shall be identified by the City Council.

~~33.~~32. That City Council members must notify the City Manager or his/her designee of any expenditure from budgeted City Council Special Projects or Discretionary

Accounts, so that City staff can maintain a current balance of the individual City Council Member's year-to-date expenditure for said accounts. Prior to the use of a P-Card for a proposed expenditure, City Council members should identify the municipal purpose of the expenditure and the proposed expenditure should be reviewed and authorized by the City Manager or his/her designee in writing, or authorized by the City Council when required, prior to the expenditure. The City Manager or his/her designee shall implement similar appropriate processes when utilizing discretionary funds through any other procurement or a reimbursement process.

~~34.~~33. That all obligations for the payment of money by City departments and agencies, including grantees, shall be made in accordance with procedures established by the City Manager or his/her designee.

~~35.~~34. That no employee or elected official shall incur an obligation for capital, supplies, wages, or otherwise, unless an adequate appropriation has been made in the budget to meet the obligation and said obligation has been incurred in accordance with the accounting, legal, budgetary, purchasing, and Human Resources policies and procedures of the City.

~~36.~~35. That the Full-Time Equivalent (FTE) positions funded by the FY 2021~~0~~ Budget, and those listed in the Authorized Staffing Table, shall constitute the authorized FTE positions for each department. Requests for changes and additions shall be approved by the City Manager and his/her designee and shall show the impact on the FY 2021~~0~~ Budget and the estimated impact on expenditures for FY 2022~~1~~.

~~37.~~36. That any non-vacant classified employee position which is identified for abolishment upon adoption of the FY 2021~~20~~ Budget, shall be funded until the earlier of October 14, 2020~~19~~ or sufficient time for the Human Resources Department to carry out the provisions of the City Charter related to lay-offs.

~~38.~~37. That the City Manager is hereby authorized to transfer any amount in the Salary Reserve appropriation, personal services appropriations, contingency appropriations, capital acquisition appropriations between departments within the General Fund or an Enterprise Fund (to the extent permitted by law), whether it is non-uniformed or uniformed salary expense, or capital expense, as necessary in connection with closing the FY 2021~~20~~.

~~39.~~38. That based on the availability of funds the City Manager or his/her designee shall transfer on a monthly basis $12,500 from the cash balance of the Bridge Operations Fund to the Bridge Maintenance Fund; ~~and~~ transfer on an annual basis revenues derived from ground lease franchises, not to exceed $91,782 from the Bridge Operations Fund to the Bridge Maintenance Fund, and transfer $1,942,330.59 from the Bridge Restricted Fund to the General Fund, generated from unallocated funds to the City's Agreement with U.S. Customs and Border Protection ~~.~~ Any remaining balance shall be transferred to the General Fund, except for the $25,000 Unreserved Balance and any required cash which must be maintained pursuant to any bridge revenue bond covenants or other debt financing.

~~40.~~39. That all non-expended appropriations in the General Fund and Enterprise

Funds shall lapse at the end of FY 2021~~20~~, unless reviewed and approved not to lapse by the City Manager or his/her designee.

~~41.~~40. That within forty-five (45) working days after the close of each fiscal quarter, the City Manager or his/her designee shall provide a quarterly report to City Council regarding the status and year-end projection of the budget.

~~42.~~41. That the City shall charge the maximum allowable interest rate and impose the maximum allowable penalty pursuant to State or Federal laws, on any amounts past due to the City. Any amounts that are one hundred twenty (120) days past due will be reported to the Credit Bureau, in accordance with State and Federal law, and will be turned over to the City Attorney or a collection agency for collection or the proper disposition.

~~43.~~42. That the annual parking meter revenue in account number 440200 (Parking Meter Revenue) may be allocated on a monthly basis to a restricted account called Plaza Theater Sinking Fund in the Debt Service Fund to satisfy debt requirements for the fiscal year, that the City Manager or his/her designee be authorized to appropriate additional funding from this account for the replacement of parking meters upon approval of the City Manager of a meter replacement program based on availability of funds in this account, and that all funds exceeding the debt service requirement and meter replacement capital requirements for the fiscal year be deposited to the General Fund.

~~44.~~43. That monies that the City receives from licenses, fees, fines, and other charges for services shall be analyzed to determine if the City is recovering the cost of providing such services. Recommendations shall be made to the City Manager or his/her designee for any revisions to licenses, fees, fines and other charges.

~~45.~~44. That appropriation control for expenditures shall be at the Object Level.

~~46.~~45. That expenditures shall be in accordance with the City of El Paso – Strategic Plan.

~~47.~~46. That **Schedule A** amends revenues and appropriations to the City Manager's filed budget; **Schedule B** amends staffing tables to the City Manager's filed budget and Schedule B-1 sets forth the employee classifications eligible for certification pay; **Schedule C** sets forth fees and formulas for calculating certain fees that are to be charged by the City for the goods and services it provides; **Schedule D** contains Appendix A, as referenced by the Classification and Compensation Plan, Ordinance 8064, as amended; and **Schedule E** sets forth the list of and approved budget for annualized computer software and hardware which may be purchased as a sole source. For any programs, activities, presentations, classes or services that have a fee range listed within Schedule C, the department head shall determine and charge a fee within the stated range for each particular activity, presentation, class or service in the amount that will recover the City's costs, as reviewed and approved by the City Manager or his/her designee. Any revisions or additions to the fees listed in Schedule C, or the process or formula used for setting fees, shall be approved by simple resolution of the City Council.

~~48.~~47. That the City Manager or his/her designee is authorized to determine when it is practicable for the City to accept payments by credit card of a fee, fine, court cost or other charge in accordance with City Ordinance No. 15051. Service charges added to the payment shall be in conformity with state statutory requirements and will be in such amount(s) as listed in Schedule C, provided that in the event that bank charges imposed on the City relating to credit card acceptance increase during the fiscal year, the City Manager is authorized to increase the service charge amount(s), so as to cover the City's increased costs.

~~49.~~48. That the Department of Aviation shall be authorized to collect a daily rental fee for space in their cargo buildings and daily terminal fees as set forth in Schedule C., and the department shall collect the fees authorized in prior resolutions of the City Council for hangars, tie-downs, storage, heavy aircraft parking and for public parking at the Airport in the amounts as set forth in Schedule C attached hereto and that Schedule C shall be the controlling resolution for the establishment of the specific amounts of these fees.

~~50.~~49. That the Department of Aviation's Foreign Trade Zone is authorized to collect fees to recover costs, as set forth in Schedule C, relating to duties in connection with (a) Blanket Admission – 214; (b) Direct Delivery Admission, Subsequent 214; (c) Application Fee, Subzone; (d) Application Fee, New General Purpose Site (Minor Boundary Modification); (e) Application Fee, Expansion Site (Magnet); and (f) Alteration Request. The Department of Aviation's Foreign Trade Zone is also authorized to collect fees based on other changes as outlined in the Schedule C.

~~51.~~50. That in addition to City created programs, activities, presentations, classes ("City programs") and City produced or supported publications that are offered to the public in conjunction with the missions of the various departments for which the fees are separately established in Schedule C, the City Council authorizes City department directors to create and offer new City programs and publications, on a trial or temporary basis, as may be of benefit to the public and as the directors may deem appropriate and within his/her department's capacity for providing new City programs or publications. The fee for participation in each such new City program or the cost to obtain such a publication shall be established in an amount that will recover the City's costs to present each such City Program or provide the publication, as reviewed and approved by the City Manager or his/her designee. The City Manager or his/her designee shall maintain a list of all fees approved pursuant to this paragraph, which shall be made available to the public.

~~52.~~51. That the City Council sets the level of City funding support to persons and organizations seeking such support for parades that fulfill a public purpose in accordance with the process, criteria and other provisions of Section 13.36.050 E of the City Code, in an amount not to exceed $175,000, and that the City Manager is authorized to equitably allocate such funding among the qualified applicants and sign funding agreements with such applicants.

~~53.~~52. That the City Council sets the maximum level of funding for the Parks and Recreation Department's needs assessment scholarship program, as may be established by ordinance, in the amount of $200,000, with a maximum benefit per child of $150, for FY

2021~~20~~. Receipt of scholarship funds for the Club Rec Program does not count towards the $150 maximum per child limit.

~~54.~~53. That the City Council authorizes the conduct of the Holiday Parade and Tree Lighting as a program event within the Parks and Recreation Department; authorizes funding for the event as established within the City's adopted budget; authorizes the City Manager to determine and approve participation in the event by other City departments and personnel; and authorizes the Parks and Recreation Department to charge the entry fee as set forth in Schedule C to non-City persons and organizations who submit entries in the parade.

~~55.~~54. That the Director of Parks and Recreation Department is authorized to waive or reduce park fees in Schedule C for Regional Water Parks and Regional Sports Complexes.

55. That the City Manager is authorized to revise appropriate budgets within departments to provide for changes of functions and reorganization of departments approved by City Council, to include the transfer of functions, duties and related budgets between departments.

56. That the Director of Aviation be authorized to establish a Premium Parking program, as approved by the City Manager, at the airport for public parking at the premium fees set forth in Schedule C, which will allow parking spaces to be reserved in advance by members of the general public.

57. That the Director of Aviation be authorized to establish a program, as approved by the City Manager, at the airport whereby the Director or his/her designee may provide gratis airport parking passes as appropriate for the promotion of the airport as the premier gateway for air transportation for the El Paso region. The total value of all gratis parking passes provided under this program during FY 2021~~20~~ shall not exceed $2,000.

58. That the Director of Aviation be authorized to collect fees to recover costs for work completed by El Paso International Airport on behalf of airport tenants in the amounts set forth in Schedule C.

59 The Department of Aviation is authorized to collect fees to recover costs, as set forth in Schedule C, relating to duties in connection with (a) conduct of criminal history back ground checks; (b) SIDA Badge issuance; (c) AOA Badge issuance; (d) AOA Badge renewal; (e) SIDA/Sterile area badge renewal; and (f) Reimbursement for Lost Not Returned Badges as listed on Schedule C.

60. That the environmental service franchise fee will be used to support the General

Fund expenditures of the Streets and Maintenance department. ~~as follows:~~

~~$6,600,000 for residential street maintenance.~~

~~$2,700,000 for the purchase and acquisition of Fire Department replacement vehicles.~~

~~$1,300,000 for Police Department major capital equipment.~~

61. That the Department of Environmental Services is authorized to collect fees to recover costs, as set forth in Schedule C, related to safety articles sold upon request to members of the public accessing the Greater El Paso Landfill.

62. That the Department of Animal Services is authorized to collect fees to recover costs, as set forth in Schedule C, related to the veterinary services provided at the City's spay and neuter clinic, for services provided at the clinic relating to the health and safety of animals, and for those services that are provided to the animal while at said clinic in order to bring the animal into compliance with the El Paso City Code's requirements.

63. That the Department of Environmental Services is authorized to provide mulch/compost at the Citizen Collection Stations and at the Greater El Paso Landfill at no cost to citizens or commercial customers that pick up the mulch/compost and may collect a delivery fee from commercial customers requesting delivery, since the recycling of trees and other yard waste used to generate mulch/compost serves a health and public safety purpose because materials are diverted from the City's landfills and the useful life of the landfills is extended.

64. That the City Manager or his/her designee be authorized to negotiate, award and enter into agreements and other documents on behalf of the City for the annualized computer licenses and maintenance of software and hardware specified in **Schedule E**, and any software or hardware that are available only from one source pursuant to applicable laws, in amounts not to exceed the amounts in the FY 2021~~20~~ approved budget and set forth in **Schedule E**; provided, however, that all such agreements are in compliance with law and shall be approved as to form by the City Attorney.

65. That the City Council will allow the Public Service Board and the El Paso Water Utilities to use fire hydrants in conjunction with requiring developer dedications or payments for the costs of fire hydrants and together with the value of the use of City right-of-way in conjunction with system operation and functions by the Public Service Board and the El Paso Water Utilities, they are in exchange for all charges and costs owed by the City for water used by the City for firefighting purposes, and this provision supersedes all prior resolutions of the City Council regarding this matter.

66. That any non-expended funds in the General Fund appropriations allocated to each City Council representative at the end of FY 2020~~19~~ shall be allocated to the discretionary fund of each respective City Council representative in FY 2021~~20~~.

A City Council member shall not expend funds from their discretionary accounts during the Lame Duck period, which is the time period from the date of any City election until inauguration of those elected.

67. That the City Manager is authorized to establish or amend the budget for the Parkland dedication fees special fund for FY 2021~~20~~, provided that such funds are committed and used in compliance with applicable city ordinances.

68. That the City Manager may appropriate up to $500,000 from the Fleet Internal Service Fund reserves for the Streets and Maintenance Department purchase of fuel and inventory items for the city fleet.

69. ~~That a franchise fee be paid by the El Paso Water Utilities to compensate the City of El Paso for the use of city streets and rights of way for utility lines and wear and tear on City streets in a total amount of $3,550,000.~~ - That the franchise fee paid by the El Paso Water Utilities in the amount not to exceed $6,550,000.00 ("PSB Infrastructure Franchise Fee"), which compensates the City of El Paso for the use of city streets and rights of way for utility lines and wear and tear on City streets, will be allocated as follows: up to $3,000,000.00 will be allocated to street maintenance and the remaining PSB Infrastructure Franchise Fee funds to the General Fund.

70.That the City Manager or his/her designee shall immediately file, or cause to be filed a true copy of the FY 2021~~20~~ Budget and a copy of this Resolution in the offices of the City Clerk and the County Clerk of El Paso, and post the same on the City's website.

(Signatures on the following page.)

PASSED AND APPROVED this _____ day of August 2020~~19~~.

CITY OF EL PASO

ATTEST:

Dee Margo
Mayor

Laura D. Prine
City Clerk

APPROVED AS TO FORM:

Sol M. Cortez
Senior Assistant City Attorney

APPROVED AS TO CONTENT:

K. Nicole Cote, Director
Office of Management & Budget

CITY OF EL PASO, MASS TRANSIT DEPARTMENT
FISCAL YEAR 202~~0~~1 BUDGET RESOLUTION

WHEREAS, on July 17~~9~~, ~~2019~~ 2020 the City Manager of the City of El Paso filed the Fiscal Year ~~2019~~ 2021 Proposed Budget of the Mass Transit Department of the City of El Paso with the Secretary of the Mass Transit Department Board; and

WHEREAS, the Proposed Budget was made available for the inspection by any person and posted on the City's website in accordance with Section 102.005 of the Texas Local Government Code; and

WHEREAS, on July 28~~30~~, ~~2019~~ 2020 the Secretary of the Mass Transit Department Board published notice in the El Paso Times, a newspaper of general circulation in the county in which the City of El Paso is located, of a public hearing regarding the Mass Transit Department of the City of El Paso Fiscal Year ~~2020~~ 2021 Budget Resolution, in accordance with the Charter of the City of El Paso and Section 102.0065(a) of the Texas Local Government Code; and

WHEREAS, said public hearing was held on August 11~~13~~, ~~2019~~ 2020 by the Mass Transit Board of the City of El Paso on the Proposed Budget at which all interested persons were given the right to be present and participate.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF THE MASS TRANSIT DEPARTMENT OF THE CITY OF EL PASO:

1. That the Proposed Budget, as amended, for the Mass Transit Department of the City of El Paso, filed by the City Manager with the City Clerk on July 17~~19~~, ~~2019~~ 2020 is hereby approved and adopted by the Board as the Annual Budget for the Fiscal Year ~~2020~~2021, which begins on September 1, ~~2019~~ 2020 and ends on August 31, ~~2020~~2021.

2. That any budget transfer submitted to the Board shall be accompanied by an explanation from the department and a recommendation from the City Manager or his/her designee. The explanation provided must be sufficiently clear and provide adequate detail for the members of the Board to determine the need for the transfer.

3. That the City Manager or his/her designee is hereby authorized to establish or amend budgets for grants and awards when the applications for such grants and awards have been previously approved by the Board or the City Manager.

4. That all grant applications requiring Board approval shall be prepared in accordance with established procedures. The agenda item shall state clearly the type and amount of any required City match and the funding source of the grant match.

5. That the City Manager or his/her designee is hereby authorized to make such budget transfers and staffing table changes as are needed to close completed grants and capital project accounts.

6. That the City Manager or his/her designee is hereby authorized to increase or decrease the budget for any capital projects within a Capital Improvement Program (CIP) approved by the City Council, provided that the change of a project's budget of more than $1,000,000 requires additional Council approval. No project budget may be reduced to zero or deleted unless the project has been completed. Expenditures must be in compliance with applicable laws and policies and a quarterly report must be provided to Council on the budgets for capital projects that the City Manager or his/her designee has established, amended or deleted.

7. That City Manager or his/her designee is hereby authorized to add to an existing Capital Improvement Program (CIP). Addition of a project to an approved CIP must meet the purpose of the proceeds from which the original CIP was funded and the addition of such project(s) cannot exceed more than $500,000 without City Council authorization. Expenditures must be in compliance with applicable laws and policies and a quarterly report must be provided to Council on the budgets for capital projects that the City Manager or his/her designee has established or added.

8. That the City Manager or his/her designee is hereby authorized to receive funds associated with Texas Department of Transportation (TXDOT) reimbursements to the City and appropriate the funds to TXDOT project matches awarded through the Metropolitan Planning Organization provided the projects are included in an existing Capital Improvement Program.

9. That the City Manager or his designee is authorized to issue, without further City Council action, purchase orders against any contract offered through the Cooperative Purchasing Network, the Houston-Galveston Area Council (H-GAC) Cooperative Purchasing Program, the Texas Association of School Boards, Inc. (TASB, Inc.) Cooperative Purchasing Buy Board, the ESC-Region 19 Cooperative Purchasing Program, the Harris County Department of Education Cooperative Purchasing Program, Tarrant County Cooperative Purchasing Program, Texas Procurement and Supportive Services (TPASS), Texas Multiple Award Schedule (TMAS and TXSmartBuy), State of Texas Department of Information Resources (DIR), U.S. Communities, Technology Bidding and Purchasing Program (PEPPM), U.S. General Services Administration (GSA), and any other cooperative purchasing program authorized by the City Council. That the City Manager or his/her designee has the authority to sign any and all agreements related to purchases pursuant to this paragraph to effectuate the purchase.

10. That the City Manager or his/her designee is authorized to issue, without further City Council action, purchase orders against any cooperative contract through the electronic catalog maintained through the U.S. Communities purchasing cooperative program/Equal Level The purchase of vehicles, trucks and/or fire apparatus/pumpers shall be expressly prohibited from being sourced through the e-catalog.

11. That the sum $300,000 shall be appropriated for Damages and Settlements.

12. That the appropriation for equipment and capital improvement projects in the Capital Program shall be for those items listed on **Schedule A** (Sun Metro Capital Match Fiscal Year ~~2020~~2021) which is attached hereto and is incorporated herein by reference. Changes to the projects, or changes to the capital appropriated amounts which shall be requested as a budget amendment, shall be submitted to the Board for approval by simple motion or resolution. **Schedule B** sets forth the fares and fees for the goods and services it provides. Any revisions or additions to the fares or fees in **Schedule B** shall be in conformity with state law and be approved by simple resolution of the Board.

13. That the City Manager and his/her designee is authorized to determine when it is practicable for the Mass Transit Department to accept payments by credit card of a fee or other charge in accordance with City Ordinance No. 15051. Service charges added to the payment shall be in conformity with state statutory requirements and will be in such amount(s) as listed in Schedule C of the City of El Paso Fiscal Year ~~2020~~ 2021 Budget Resolution, provided that in the event that bank charges imposed on the City, including its Mass Transit Department, relating to credit card acceptance increase during the fiscal year, the City Manager is authorized to increase the service charge amount(s), so as to cover the Mass Transit Department's increased costs.

14. That all business travel expenses: (i) must be approved in advance by the Director or his/her designee or other designee of the City Manager; (ii) shall follow the administrative guidelines for business travel; and, (iii) may be audited for adherence to the administrative guidelines.

15. That no obligation shall be incurred for capital, supplies, wages, or otherwise, unless an adequate appropriation has been made in the budget to meet the obligation and said obligation has been incurred in accordance with the accounting, legal, budgetary, purchasing, and Human Resources policies and procedures of the City of El Paso.

16. That Full-Time Equivalent (FTE) positions funded by the Fiscal Year ~~2020~~ 2021 Budget, and those listed in the Authorized Staffing Table (as filed along with the City's Fiscal Year ~~2019~~ 2020 proposed budget, as amended), shall constitute the authorized FTE positions for the Department. Requests for changes and additions shall be approved by the City Manager or his/her designee and shall show the impact on the Fiscal Year ~~2019~~ 2020 Budget and the estimated impact on expenditures for Fiscal Year ~~2020~~2021.

~~17. That the amounts of the annual non-uniformed employee pay increases for FY 2020 are set as follows: Employee's annual increase shall be in that amount that will place the employee in the rate within their pay grade that most closely approximates a one percent (1.0%) increase, unless a higher percentage increase results from the implementation of a compensation study. Provided however, that the City Manager may increase this amount by an amount not to exceed an additional one percent (1.0%) for any or all of the City's two major service classifications and the unclassified services based on the availability of funds and other management factors as determined by the City Manager. Provided however, nothing in this section authorizes the payment of a base salary that exceeds the maximum of an employee's salary range.~~

~~18. Employees at the maximum pay range, will receive a one-time lump sum payment in an amount not to exceed an additional one percent (1.0%) of the maximum of their range. Employees whose one percent (1.0%) increase will exceed the maximum of their pay range will be increased to the maximum of the pay range, the difference beyond the maximum of the range, as a result of the one percent (1.0%) increase, will be given in a one-time lump sum payment. The total increase is not to exceed one percent (1.0%) of their annual salary prior to the increase.~~

~~18.~~17. That any employee pay increases for employees shall be given on the date or dates established by the City Manager based on the availability of funding for such purposes in Fiscal Year ~~2020~~2021. No employee pay increases shall be paid retroactively to an anniversary date or date of a performance evaluation.

~~19.~~18. That for purposes of recognizing the service time of an employee (classified, unclassified and/or contract), other than employees covered under collective bargaining agreements an amount that most closely approximates a one and one half percent (1.5%) increase will be added to the base pay of each employee on the anniversary date of five (5) years of service, two percent (2%) on the anniversary date of ten (10) years of service, two percent (2%) on the anniversary date of fifteen (15) years of service, and two and one half percent (2.5%) on the anniversary date of twenty (20) years of service and for any other five year incremental period on or beyond twenty-five (25) years of service accrued by an employee.

~~20.~~19. That all performance-based and goal-based increases and/or one-time payments shall be subject to the availability of funds and expended as determined or authorized by the City Manager or designee, except for such increases and/or payments that are otherwise governed by an employment contract.

~~21.~~20. That the City Manager be authorized to establish employee incentive program(s), subject to the availability of funds, and approve such administrative policies and procedures necessary for the inception and implementation of such programs:

(a) the wellness program in the City's health benefit plan for the amount established in each fiscal year's budget in an amount not to exceed $150 per employee each month during the fiscal year, in accordance with the City Manager's administrative policy and shall include a component that allows City employees to earn one wellness day off annually when they have accumulated 200 or more wellness points as designated in the administrative policy; and

(b) employees whose job specifications require a commercial driver's license or whose work includes the tracking of specific safety criteria to be eligible for a payment not to exceed $350 per employee each year based on the employee's accident-free driving record or established safety criteria for a period (i.e. quarterly, semi-annually, etc.) to be established in administrative policy and payable in increments based on such periods; and

(c) one-time payments in an amount not to exceed $100 (and any taxes due) for each employee who is assigned additional duties serving in a Lean Six Sigma team; and

(d) monthly payments in an amount not to exceed $300 per month for each employee during the period in which each is assigned additional duties as strategic plan mentor leaders; and

(e) for perfect attendance in 6 month period established by administrative policy, cash payment of $50 and the option to convert 8 hours of sick leave for business leave as set forth in the administrative policy; and

(f) monthly payment prorated in an amount not to exceed 3% of current annual salary for each employee who is assigned additional duties responsibilities for completion of major project whose scope has broad citywide application.

~~22.~~21. That based on the availability of funds, the City Manager is authorized to expend no more than $50,000 from the budget to establish and implement an on-the-spot rewards program to provide small monetary awards (face value up to $100) to recognize immediately extraordinary acts, accomplishments or contributions that are above and beyond the typical duties of the rewarded employee. On-the-spot rewards are not in lieu of merit increases or other salary increases based on sustained high quality employee performance.

~~23.~~22. That the City Manager may appropriate up to $300,000 from the Mass Transit reserves for the purchase of inventory items in order to maintain the operations of the department.

~~24.~~23. That the Director of the Mass Transit Department or other designee of the City Manager shall submit: (i) periodic financial reports to the Board; (ii) periodic reports to the Board showing trends in revenues and expenditures; and, (iii) recommendations as deemed necessary to comply with the financial policies of the City of El Paso.

~~25.~~24. That appropriation control of expenditures shall be at the Object Level.

~~26.~~25. That expenditures shall be in accordance with the City of El Paso – Strategic Plan.

~~27.~~26. That the Director of the Mass Transit Department, or other designee of the City Manager, is hereby authorized to establish a program, as approved by the City Manager, whereby the Director and his designees may provide free transit service passes as are appropriate for the promotion of the use of the transit system. The total value of all free transit service passes provided under this program during FY ~~2020~~ 2021 shall not exceed $5,000. In addition, that the City Manager or designee be authorized to waive or reduce fares in Schedule B for conferences and events that directly benefit the Mass Transit Department. The City Manager, or designee, is authorized to establish criteria and requirements for the waiver or reduction of fares in Schedule B for conferences that benefit the Mass Transit Department.

~~28.~~27. In addition, that the City Manager or designee is authorized to waive or reduce fares in Schedule B for conferences and events that directly benefit the Mass Transit Department pursuant to the criteria and requirements for the waiver or reduction of fares established by the City Manager

~~30.~~28. That the Director of the Mass Transit Department, or other designee of the City Manager, is hereby authorized to provide free route transit service passes for use within the City limits to the current members of the Citizens Advisory Committee, at such times during the fiscal year when the Director or his designee determines that providing such passes serves to advance the duties and responsibilities of the members of the Committee.

~~31.~~29. That the City Manager his/her designee be authorized to waive or reduce bus fares in **Schedule B** for three (3) days during FY ~~2020~~ 2021 for City-sponsored events such as the national Dump the Pump Day, Dia de los Ninos and Thanksgiving Day.

~~32.~~30. That, except as otherwise provided herein, all other applicable provisions of the City of El Paso Fiscal Year ~~2020~~ 2021 Budget Resolution, as amended and adopted, to include but not be limited to the provisions regarding the making of budget transfers, shall be applicable to the Mass Transit Department.

~~33.~~31. That the City Manager or his/her designee shall immediately file, or cause to be filed, a true copy of the FY ~~2020~~ 2021 Budget and a copy of this Resolution in the offices of the City Clerk and the County Clerk of El Paso, and post the same on the City's website.

PASSED AND APPROVED this_____ day of August ~~2019~~2020.

CITY OF EL PASO
MASS TRANSIT DEPARTMENT BOARD

ATTEST:

_____
Dee Margo, Chair

_____
Laura Prine
Secretary

APPROVED AS TO FORM:

_____
Sol M. Cortez
Senior Assistant City Attorney's Office

APPROVED AS TO CONTENT:

_____
K. Nicole Cote, Director
Office of Management and Budget

Mass Transit Board FY2021 Schedule A - Capital Program				
Project	**Federal**	**Local Match**		**TOTAL**
Montana RTS (includes buses)	$ 36,743,000	$ 12,458,000		$ 49,201,000
Bus Stop Enhancements	$ 1,006,647	$ 251,662		$ 1,258,309
FY18 - 5339 Bus and Facilities	$ 1,174,672	$ 293,668		1,468,340
FY19 & 20 - 5339 Bus and Facilities	3,475,093	651,580		4,126,673
Bus Purchases - FTA Transfer Grants	5,402,785	953,433	*1*	6,356,218
STP & 5307 Formula Grants Engine Rebuilds	2,389,307	597,327		2,986,634
	$ 50,191,504	**$ 15,205,669**		**$ 65,397,174**

FY2021 SCHEDULE B MASS TRANSIT DEPT.
FARE AND FEE SCHEDULE

Department	Account	Fee Description	Detail	FY 2020 Adopted	FY 2021 Proposed
			Single trip fare for Fixed Route and BRIO RTS services		
Mass Transit - Sun Metro	430500	Fare Box Revenue	Regular Fare	$1.50	$1.50
Mass Transit - Sun Metro	430500	Fare Box Revenue	Student Fare	$1.00	$1.00
Mass Transit - Sun Metro	430500	Fare Box Revenue	Military Fare - Active, Retiree, Dependents	$1.00	$1.00
Mass Transit - Sun Metro	430500	Fare Box Revenue	Children btwn ages of 6-18 yrs	$1.00	$1.00
Mass Transit - Sun Metro	430500	Fare Box Revenue	Children 5 and under with an adult	Free	Free
Mass Transit - Sun Metro	430500	Fare Box Revenue	Senior/Disabled Fare	$0.30	$0.30
Mass Transit - Sun Metro	430500	Fare Box Revenue	Lift Certified with Lift ID Card - Fixed Route	Free	Free
Mass Transit - Sun Metro	430500	Fare Box Revenue	Transfers	Free	Free
Mass Transit - Sun Metro	430500	Fare Box Revenue	Mass Transit Retirees and Spouses	Free	Free
Mass Transit - Sun Metro	430500	Fare Box Revenue	Mass Transit Active Employee Spouses	Free	Free
Mass Transit - Sun Metro	430500	Fare Box Revenue	City Employees*	Free*	Free*
			Multiple Ride Passes for Entire System excluding LIFT		
Mass Transit - Sun Metro	430500	Pass Sales	Day Pass	$3.50	$3.50
Mass Transit - Sun Metro	430500	Pass Sales	Standard Weekly Pass	$12.00	$12.00
Mass Transit - Sun Metro	430500	Pass Sales	Student Weekly Pass	$7.00	$7.00
Mass Transit - Sun Metro	430500	Pass Sales	Military Weekly Pass	$7.00	$7.00
Mass Transit - Sun Metro	430500	Pass Sales	Senior/Disabled Weekly Pass	$2.50	$2.50
Mass Transit - Sun Metro	430510	Pass Sales	Standard Monthly	$48.00	$48.00
Mass Transit - Sun Metro	430510	Pass Sales	Student Monthly	$30.00	$30.00
Mass Transit - Sun Metro	430510	Pass Sales	Military Monthly	$30.00	$30.00
Mass Transit - Sun Metro	430540	Pass Sales	Senior/Disabled Monthly	$10.00	$10.00
Mass Transit - Sun Metro	430510	Fare Box Revenue	Veterans 60 - 90 Day Pass	Free	Free
Mass Transit - Sun Metro	430510	Fare Box Revenue	Veterans' Agencies Discounted Monthly Pass	$30.00	$30.00
Mass Transit - Sun Metro	430500	Fare Box Revenue	Summer Youth Passes - June - August Annually	Free	Free
			Sun Metro Tokens used instead of cash		
Mass Transit - Sun Metro	430520	Token Sales	Full Fare Token (10/pkg)	$15.00	$15.00
Mass Transit - Sun Metro	430520	Token Sales	Full Fare Token (100/pkg)	$150.00	$150.00
Mass Transit - Sun Metro	430520	Token Sales	Student Fee (10/pkg)	$10.00	$10.00
Mass Transit - Sun Metro	430520	Token Sales	Student Fee (100/pkg)	$100.00	$100.00
			LIFT service Fares and Passes		
Mass Transit - Sun Metro	430530	LIFT Bus Revenue-Tickets	Lift Passes (5)	$12.50	$12.50
Mass Transit - Sun Metro	430570	LIFT Bus Revenue-Fare Box	Revenue collected at time of boarding bus for the demand response program	$2.50	$2.50
			Sale of ID's, Schedule Books, & Pouches		
Mass Transit - Sun Metro	430590	Non-Transportation Revenue	ID Card Pouches	$0.55	$0.55
Mass Transit - Sun Metro	430590	Non-Transportation Revenue	ID Replacement	$5.00	$5.00
Mass Transit - Sun Metro	430590	Non-Transportation Revenue	Bus Schedule - Newspaper format	$0.00	$0.25
Mass Transit - Sun Metro	430590	Non-Transportation Revenue	Face Masks for riders	$0.00	$0.50
			Union Depot Rental		
Mass Transit - Sun Metro	450200	Facility Rental Revenue	Rental Rate - No alcohol - Minimum 4 Hr	$0.00	$1,010.00
Mass Transit - Sun Metro	450200	Facility Rental Revenue	Rental Rate - Alcohol served - Minimum 4 HR	$0.00	$1,370.00

*City reimburses the Mass Transit Department at the average fare rate

SCHEDULE A
REVENUES AND EXPENDITURES
CHANGES TO THE PROPOSED BUDGET FY 2021

Beginning Proposed All Funds Revenues/Expenditures				**977,313,379**
Beginning Proposed General Fund Revenue				436,083,098
Department	**Division**	**Account**	**Account Description**	**Increase / (Decrease)**
Total Revisions to the General Fund Revenue				-
Total Revised General Fund Revenue				**436,083,098**
Beginning Proposed General Fund Expenditures				436,083,098
Department	**Division**	**Account**	**Account Description**	**Inc / (Decrease)**
Police	21130	501XXX	Various Salary Accounts	(103,768)
	21190	501XXX	Various Salary Accounts	103,768
Total Revisions to the General Fund Expenditures				(0)
Total Revised General Fund Expenditures				**436,083,098**
Beginning Proposed Non-General Fund Revenue				541,230,280
Department	**Division**	**Account**	**Account Description**	**Inc / (Decrease)**
Environmental Services	34060	470000	Interfund Transfers (Sources)	(3,180,564)
	34130	470020	Fund Balance Transfers (Source	2,000,000
Total Revisions to the Non-General Fund Revenue				(1,180,564)
Total Revised Non-General Fund Revenue				540,049,717
Total Revised All Funds Revenue				**976,132,815**
Beginning Proposed Non-General Fund Expenditures				541,230,280
Department	**Division**	**Account**	**Account Description**	**Inc / (Decrease)**
Police	21610	501XXX	Various Salary Accounts	2,194,140
	21610	522020	Data Process Services Contract	9,000
	21610	522090	Printing Services Contracts	12,000
	21610	522150	Outside Contracts - Noc	150,000
	21610	523000	Equip Maint-Interfund Svcs	55,000
	21610	530010	Gasoline - Unleaded	60,000
	21610	531000	Office Supplies	4,000
	21610	531010	Equipment Purchase Under 500	4,000
	21610	531020	Promotional Supplies	5,000
	21610	531040	Supplies Computer Equipment	1,500
	21610	531080	Training Materials	2,500
	21610	531110	Cleaning Supplies	750
	21610	531140	Building Maintenance Supplies	200
	21610	531150	Food And Beverages Supplies	3,500
	21610	531170	Equip Maint Sup-Low Cost Item	1,500
	21610	531200	Uniforms And Apparel Supplies	20,000
	21610	531230	Safety Gear	9,000
	21610	532000	Buildings Facilities Maint Rep	1,000
	21610	532040	Vehicles - Maint & Repairs	2,000
	21610	533020	Data Process Eqp 500-4 999 99	2,500
	21610	533040	Furniture & Equip Less 500	1,000
	21610	540020	Wireless Communication Service	28,200
	21610	540030	Postage	1,000
	21610	540040	Shipping	250
	21610	541000	Electricity	3,000
	21610	542010	Travel Expenses - Employees	8,000
	21610	544060	Other Services Charges Expense	2,000
	21610	544120	Seminars Continuing Education	15,000
	21610	544140	Professional Licenses & Member	17,000
	21610	544150	Indirect Cost Expenditures	207,524
	21610	580060	Cars Vans Lt Trks Motorcycle	180,000
Environmental Services	34000	501XXX	Various Salary Accounts	681
	34030	501XXX	Various Salary Accounts	(2,436,267)
	34030	522090	Printing Services Contracts	(12,000)
	34030	522150	Outside Contracts - Noc	(150,000)
	34030	523000	Equip Maint-Interfund Svcs	(55,000)
	34030	530010	Gasoline - Unleaded	(60,000)
	34030	531000	Office Supplies	(4,000)
	34030	531010	Equipment Purchase Under 500	(4,000)

34030	531020	Promotional Supplies	(5,000)
34030	531040	Supplies Computer Equipment	(1,500)
34030	531080	Training Materials	(2,500)
34030	531110	Cleaning Supplies	(750)
34030	531140	Building Maintenance Supplies	(200)
34030	531150	Food And Beverages Supplies	(3,500)
34030	531170	Equip Maint Sup-Low Cost Item	(1,500)
34030	531200	Uniforms And Apparel Supplies	(20,000)
34030	531230	Safety Gear	(9,000)
34030	532000	Buildings Facilities Maint Rep	(1,000)
34030	532040	Vehicles - Maint & Repairs	(2,000)
34030	533020	Data Process Eqp 500-4 999 99	(2,500)
34030	533040	Furniture & Equip Less 500	(1,000)
34030	540030	Postage	(1,000)
34030	540040	Shipping	(250)
34030	541000	Electricity	(3,000)
34030	542010	Travel Expenses - Employees	(8,000)
34030	544060	Other Services Charges Expense	(2,000)
34030	544120	Seminars Continuing Education	(15,000)
34030	544140	Professional Licenses & Member	(17,000)
34030	544150	Indirect Cost Expenditures	(207,524)
34030	580060	Cars Vans Lt Trks Motorcycle	(180,000)
34060	501XXX	Various Salary Accounts	273,812
34060	522020	Data Process Services Contract	(9,000)
34060	540020	Wireless Communication Service	(28,200)
34060	570000	Interfund Transfers (Uses)	(180,000)
34080	501XXX	Various Salary Accounts	(32,180)
34090	501XXX	Various Salary Accounts	6
34100	501XXX	Various Salary Accounts	194
34130	501XXX	Various Salary Accounts	(384)
34130	580010	Land Improvements	2,000,000
34340	570000	Interfund Transfers (Uses)	(3,000,564)
Total Revisions to the Non-General Fund Expenditures			(1,180,564)
Total Revised Non-General Fund Expenditures			540,049,717
Total Revised All Funds Expenditures			**976,132,815**

SCHEDULE B
STAFFING TABLE
CHANGES TO THE PROPOSED BUDGET FY 2021

DEPARTMENT	JOB CODE	TITLE		
Police				
	75420	Police Officer	Delete	(1.00)
	75510	Police Detective 00008510	Add	1.00
	11230	Senior Office Assistant	Add	2.00
	17300	Code Compliance Manager	Add	1.00
	17305	Code Field Operations Supervis	Add	3.00
	17310	Code Compliance Supervisor	Add	4.00
	17315	Senior Code Compliance Officer	Add	8.00
	17320	(ACT) Sr. Code Compliance Offi	Add	2.00
	17320	(UF) Code Compliance Officer	Add	8.00
	17320	Code Compliance Officer	Add	16.00
	17330	Associate Code Compliance Offi	Add	2.00
	U7000	Code Compl Adminr	Add	1.00
Environmental Services				
	11130	Secretary	Delete	(1.00)
	11230	Senior Office Assistant	Delete	(4.00)
	17300	Code Compliance Manager	Delete	(1.00)
	17305	Code Field Operations Supervis	Delete	(2.00)
	17310	Code Compliance Supervisor	Delete	(4.00)
	17315	Senior Code Compliance Officer	Delete	(8.00)
	17320	(ACT) Sr. Code Compliance Offi	Delete	(2.00)
	17320	(UF) Code Compliance Officer	Delete	(8.00)
	17320	Code Compliance Officer	Delete	(16.00)
	17330	Associate Code Compliance Offi	Delete	(3.00)
	U7000	Code Compl Adminr	Delete	(1.00)
	11130	Secretary	Add	1.00
	11230	Senior Office Assistant	Add	2.00
	17305	Code Field Operations Supervis	Delete	(1.00)
	17330	Associate Code Compliance Offi	Add	1.00
Public Health				
	U0320	Lead Epidemiologist 13303	Add	1.00
	U0332	Field Epidemiologist 13244	Delete	(1.00)
	U0470	COVID PH Planner 13265	Add	1.00
	U0470	COVID PH Planner 13266	Add	1.00
	U0470	PH Planner 13265	Delete	(1.00)
	U0470	PH Planner 13266	Delete	(1.00)

BEGINNING PROPOSED ALL FUNDS FTE's	**6,822.14**
TOTAL REVISIONS	**-**
REVISED ALL FUNDS FTE's	**6,822.14**

SCHEDULE B1

3.12 CERTIFICATION PAY

A certification pay program is hereby established and the City Manager is authorized to determine if or when the program will be utilized, and when it shall cease. Employees who are receiving certification pay granted pursuant to Ordinance 8064, as amended, on the effective date of this ordinance shall continue to be eligible to receive such certification pay through August 31, 2012. Effective September 1, 2012 determinations of eligibility to receive certification pay will be made each year by the City Council at the recommendation of the City Manager in the annual budget resolution. Each year those employees who are eligible, if any, will be set forth in a schedule attached to the annual budget resolution. The purpose of the program is to provide an incentive to employees to earn and maintain certifications that can be used in the effective and efficient delivery of core business services. (Passed 02/24/09 and Amended 3/6/12)

A) **Eligibility.** Employees in the following job classifications are eligible to receive certification pay:

13320 Civil Engineer Associate
13370 Electrical Engineering Associate
13570 Mechanical Engineering Associate
13815 Engineering Lead Technician
13820 Engineering Senior Technician
13830 Engineering Technician
17130 Chief Building Inspector
17222 Building Inspector Supervisor
17215 Building Combination Inspector Supervisor
17235 Building Inspector
17225 Building Combination Inspector
17230 Electrical Inspector Supervisor
17240 Electrical Inspector
17220 Mechanical & Plumbing Inspector Supervisor
17260 Plumbing Inspector
17270 Mechanical Inspector
17280 Landscape Inspector
17340 Chief Plans Examiner
17343 Senior Plans Examiner
17350 Building Plans Examiner
17365 Building Inspector / Plans Examiner
17385 Mechanical & Plumbing Plans Examiner
17370 Electrical Plans Examiner
17380 Landscape Plans Examiner

B) **Listing of Approved Certificates.** The following certifications are the only recognized certificates eligible for payment of certification pay:

Commercial Building Inspector
Commercial Electrical Inspector
Commercial Plumbing Inspector
Commercial Mechanical Inspector
Building Plans Examiner
Electrical Plans Inspector
Mechanical Plans Examiner
Plumbing Plans Examiner
Residential Combination Inspector
Residential Plan Examiner
Commercial Combination Inspector
Accessibility Inspector/Plans Examiner
Commercial Energy Inspector
Residential Energy Inspector/Plans Examiner
Certified Building Official
Fire Inspector I
Fire Inspector II
Fire Plans Examiner
Green Building Technologies

FY 2021 Schedule C
Departmental Fee List

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1	All Departments	Public Information Act	Paper Records-Standard size(50 or fewer pgs.) +postage and shipping or fax charge.	$0.10	$0.10
2	All Departments	Public Information Act	Paper Records-Standard size(50+ pgs.) + personnel charge, overhead charge, actual misc. supplies, postage and shipping or fax charge	$0.10	$0.10
3	All Departments	Public Information Act	**Paper Records-non standard size**		
4	All Departments	Public Information Act	**Blue prints**		
5	All Departments	Public Information Act	18" x 24"	$1.60	$1.60
6	All Departments	Public Information Act	24" x 36"	$1.80	$1.80
7	All Departments	Public Information Act	30" x 42"	$2.00	$2.00
8	All Departments	Public Information Act	42" x 4"	$2.00	$2.00
9	All Departments	Public Information Act	42" x 5"	$2.20	$2.20
10	All Departments	Public Information Act	42" x 6"	$2.40	$2.40
11	All Departments	Public Information Act	42" x 7"	$2.60	$2.60
12	All Departments	Public Information Act	42" x 8"	$2.80	$2.80
13	All Departments	Public Information Act	**+ postage, shipping, and misc. supplies**		
14	All Departments	Public Information Act	**Large Bond Copies**		
15	All Departments	Public Information Act	12" x 18"	$1.10	$1.10
16	All Departments	Public Information Act	18" x 24"	$1.10	$1.10
17	All Departments	Public Information Act	24" x 36"	$1.70	$1.70
18	All Departments	Public Information Act	42" x 30"	$1.70	$1.70
19	All Departments	Public Information Act	**+ postage, shipping, and misc. supplies**		
20	All Departments	Public Information Act	**Vellum copies**		
21	All Departments	Public Information Act	24" x 36"	$2.45	$2.45
22	All Departments	Public Information Act	**+ postage, shipping, and misc. supplies**		
23	All Departments	Public Information Act	Other non standard size copies (per page)	$0.50	$0.50
24	All Departments	Public Information Act	**+ personnel charge, overhead charge, postage, shipping, and misc. supplies**		
25	All Departments	Public Information Act	**Photographs (Police Department)**		
26	All Departments	Public Information Act	4" x 5" color print	$2.15	$2.15
27	All Departments	Public Information Act	each additional print	$0.95	$0.95
28	All Departments	Public Information Act	5" x 7" color print	$2.20	$2.20
29	All Departments	Public Information Act	each additional print	$1.00	$1.00
30	All Departments	Public Information Act	8" x 10" color print	$2.40	$2.40
31	All Departments	Public Information Act	each additional print	$1.20	$1.20
32	All Departments	Public Information Act	Polaroid color print	$2.75	$2.75
33	All Departments	Public Information Act	each additional print	$1.55	$1.55
34	All Departments	Public Information Act	4" x 5" black & white print	$3.00	$3.00
35	All Departments	Public Information Act	each additional print	$1.80	$1.80
36	All Departments	Public Information Act	5" x 7" black & white print	$3.25	$3.25
37	All Departments	Public Information Act	each additional print	$2.05	$2.05
38	All Departments	Public Information Act	8" x 10" black & white print	$3.50	$3.50
39	All Departments	Public Information Act	each additional print	$2.30	$2.30
40	All Departments	Public Information Act	4" x 5" black & white mug	$3.20	$3.20
41	All Departments	Public Information Act	each additional print	$2.00	$2.00
42	All Departments	Public Information Act	Polaroid black & white	$2.35	$2.35
43	All Departments	Public Information Act	each additional print	$1.15	$1.15
44	All Departments	Public Information Act	**+postage, shipping, misc. supplies**		
45	All Departments	Public Information Act	**Computer and electronic document imaging printouts**		
46	All Departments	Public Information Act	Standard size + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling	$0.10	$0.10
47	All Departments	Public Information Act	Non-standard size + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling	$0.50	$0.50
48	All Departments	Public Information Act	**Plotter media documents: + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling**		
49	All Departments	Public Information Act	8 1/2" x 11" prints	$0.24	$0.24
50	All Departments	Public Information Act	11" x 17" prints	$0.24	$0.24
51	All Departments	Public Information Act	18" x 24" prints	$0.48	$0.48
52	All Departments	Public Information Act	24" x 36" prints	$0.72	$0.72
53	All Departments	Public Information Act	36" x 42" prints	$0.96	$0.96
54	All Departments	Public Information Act	**Non-standard copies (microfilm, microfiche) + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling**		
55	All Departments	Public Information Act	Standard	$0.10	$0.10
56	All Departments	Public Information Act	Non-standard	$0.50	$0.50
57	All Departments	Public Information Act	**Media charge+ personnel, overhead charge, computer resources, computer programming, misc. supplies, postage and handling**		
58	All Departments	Public Information Act	Diskette	$1.00	$1.00
59	All Departments	Public Information Act	**Computer magnetic tape**		
60	All Departments	Public Information Act	4mm	$13.50	$13.50
61	All Departments	Public Information Act	8mm	$12.00	$12.00
62	All Departments	Public Information Act	9-track	$11.00	$11.00
63	All Departments	Public Information Act	**Data cartridge**		
64	All Departments	Public Information Act	2000 series	$17.50	$17.50
65	All Departments	Public Information Act	3000 series	$20.00	$20.00
66	All Departments	Public Information Act	6000 series	$25.00	$25.00
67	All Departments	Public Information Act	9000 series	$35.00	$35.00
68	All Departments	Public Information Act	600A	$20.00	$20.00
69	All Departments	Public Information Act	**Tape Cartridge**		
70	All Departments	Public Information Act	250 MB	$38.00	$38.00
71	All Departments	Public Information Act	525 MB	$45.00	$45.00
72	All Departments	Public Information Act	VHS video cassette	$2.50	$2.50
73	All Departments	Public Information Act	audio cassette	$1.00	$1.00
74	All Departments	Public Information Act	**Mylar**		
75	All Departments	Public Information Act	3 mil / per linear feet	$0.85	$0.85
76	All Departments	Public Information Act	4 mil / per linear feet	$1.10	$1.10
77	All Departments	Public Information Act	5 mil / per linear feet	$1.35	$1.35
78	All Departments	Public Information Act	Street code book	$29.30	$29.30
79	All Departments	Computer programming charge		$26.00/hour	$26.00/hour
80	All Departments	Type of system	Mainframe	$10.00/minute; $0.17/second	$10.00/minute; $0.17/second
81	All Departments	Type of system	Midrange	$1.50/minute; $0.03/second	$1.50/minute; $0.03/second
82	All Departments	Type of system	Client/Server	$2.20/hour; $0.04/minute	$2.20/hour; $0.04/minute
83	All Departments	Type of system	PC or LAN	$1.00/hour; $0.02/minute	$1.00/hour; $0.02/minute
84	All Departments	Fax charge	Local transmission	$0.10 per page	$0.10 per page
85	All Departments	Fax charge	Long distance within 915 area code	$0.50 per page	$0.50 per page
86	All Departments	Fax charge	Long distance outside 915 area code	$1.00 per page	$1.00 per page
87	All Departments	Overhead charge	Includes the cost of depreciation	$3.00/hour; $0.05/minute	$3.00/hour; $0.05/minute
88	All Departments	Personnel charge	See ordinance for guidance in how to assess this charge.	$15.00/hour; $0.25/minute	$15.00/hour; $0.25/minute
89	All Departments	Notary fees	Administering an oath or affirmation with certificate and seal	$6.00	$6.00
90	All Departments	Notary fees	A certificate under seal not otherwise provided for.	$6.00	$6.00
91	All Departments	Notary fees	A copy of a record or paper in the notary public's office.	$0.50 for each page	$0.50 for each page
92	All Departments	Notary fees	Swearing a witness to a deposition, certificate, seal, and other business connected with taking the deposition	$6.00	$6.00
93	All Departments	Credit Card Fee	City-wide credit card fee	1.98%	$0.02
94	All Departments	Administrative Fee	Administrative cost to prepare liens.	$100.00 charge for preparation of lien and the release of lien	$100.00 charge for preparation of lien and the release of lien
95	**Municipal Court**	**Credit Card Fee/ E-check**	**Municipal Court transactions**	**4.00%**	**4.00%**
96	Municipal Court	Parking Forfeits / Fines	**GROUP A**		
97	Municipal Court	Parking Forfeits / Fines	521 Expired Meter	$25.00	$25.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
98	Municipal Court	Parking Forfeits / Fines	503 Overtime Limit	$25.00	$25.00
99	Municipal Court	Parking Forfeits / Fines	524 Hotel Zone-Parking	$25.00	$25.00
100	Municipal Court	Parking Forfeits / Fines	512 Airport Limousine Zone	$25.00	$25.00
101	Municipal Court	Parking Forfeits / Fines	526 Protruding into Buffer Zone	$25.00	$25.00
102	Municipal Court	Parking Forfeits / Fines	504 Park on Bus or Taxi Stand	$25.00	$25.00
103	Municipal Court	Parking Forfeits / Fines	525 Other Overtime - Contrary to Sign	$25.00	$25.00
104	Municipal Court	Parking Forfeits / Fines	530 Passenger Loading Zone	$25.00	$25.00
105	Municipal Court	Parking Forfeits / Fines	532 Loading Zone: General over 30 minutes	$25.00	$25.00
106	Municipal Court	Parking Forfeits / Fines	533 Loading Zone: Commercial over 30 minutes	$25.00	$25.00
107	Municipal Court	Parking Forfeits / Fines	534 More than one meter space	$25.00	$25.00
108	Municipal Court	Parking Forfeits / Fines	535 Over 18" from Curb/Improper Proximity to Curb	$25.00	$25.00
109	Municipal Court	Parking Forfeits / Fines	536 Loading Zone: Not commercial vehicle	$25.00	$25.00
110	Municipal Court	Parking Forfeits / Fines	556 Within 30' of Stop Sign/ Stop Light	$25.00	$25.00
111	Municipal Court	Parking Forfeits / Fines	564 Park-Funeral Zone	$25.00	$25.00
112	Municipal Court	Parking Forfeits / Fines	567 Reserved Parking Space	$25.00	$25.00
113	Municipal Court	Parking Forfeits / Fines	591 Police/Police Motorcycle Zone	$25.00	$25.00
114	Municipal Court	Parking Forfeits / Fines	570 Alley-General Traffic Dist/Five Points/Not Loading	$25.00	$25.00
115	Municipal Court	Parking Forfeits / Fines	571 Airport-Contrary to Signs or Markings	$25.00	$25.00
116	Municipal Court	Parking Forfeits / Fines	572 Airport-Loading in Front of Terminal	$25.00	$25.00
117	Municipal Court	Parking Forfeits / Fines	573 Airport-West of Terminal w/o Authorization	$25.00	$25.00
118	Municipal Court	Parking Forfeits / Fines	Boot Fee	$50.00	$50.00
119	Municipal Court	Parking Forfeits / Fines	**GROUP B**		
120	Municipal Court	Parking Forfeits / Fines	551 Double Parking	$55.00	$55.00
121	Municipal Court	Parking Forfeits / Fines	552 Wrong Side of street	$55.00	$55.00
122	Municipal Court	Parking Forfeits / Fines	553 No Parking Zone	$55.00	$55.00
123	Municipal Court	Parking Forfeits / Fines	574 Contrary to Angle Parking Signs	$55.00	$55.00
124	Municipal Court	Parking Forfeits / Fines	592 Back-in Angled Parking Only	$55.00	$55.00
125	Municipal Court	Parking Forfeits / Fines	575 Alongside/Opposite Street Excavation	$55.00	$55.00
126	Municipal Court	Parking Forfeits / Fines	576 Violation of Street Cleaning/Construction of Signs	$55.00	$55.00
127	Municipal Court	Parking Forfeits / Fines	577 Violation of Official Sign Prohibiting Parking	$55.00	$55.00
128	Municipal Court	Parking Forfeits / Fines	578 News Media Zone	$55.00	$55.00
129	Municipal Court	Parking Forfeits / Fines	579 Inspection Zone	$55.00	$55.00
130	Municipal Court	Parking Forfeits / Fines	580 Covered Meter	$55.00	$55.00
131	Municipal Court	Parking Forfeits / Fines	581 In Violation of Sign/Adjacent to School	$55.00	$55.00
132	Municipal Court	Parking Forfeits / Fines	582 In Violation of Sign/Narrow Street	$55.00	$55.00
133	Municipal Court	Parking Forfeits / Fines	583 In Violation of Sign/One-Way Street	$55.00	$55.00
134	Municipal Court	Parking Forfeits / Fines	584 Temporary No Parking Zone	$55.00	$55.00
135	Municipal Court	Parking Forfeits / Fines	585 Adjacent to Safety Zone	$55.00	$55.00
136	Municipal Court	Parking Forfeits / Fines	586 Yellow Curb Markings	$55.00	$55.00
137	Municipal Court	Parking Forfeits / Fines	587 In-Designated Bike Lanes	$55.00	$55.00
138	Municipal Court	Parking Forfeits / Fines	508 Parking within 20' of Fire Station	$55.00	$55.00
139	Municipal Court	Parking Forfeits / Fines	509 Parking within 50' of Railroad Crossing	$55.00	$55.00
140	Municipal Court	Parking Forfeits / Fines	548 Easement/Parkway	$55.00	$55.00
141	Municipal Court	Parking Forfeits / Fines	559 Parking on Sidewalk	$55.00	$55.00
142	Municipal Court	Parking Forfeits / Fines	560 Parking on crosswalk/w 20' crosswalk	$55.00	$55.00
143	Municipal Court	Parking Forfeits / Fines	561 Parking within 15' of Fire Hydrant	$55.00	$55.00
144	Municipal Court	Parking Forfeits / Fines	562 Obstruct by Improper Parking (alley)	$55.00	$55.00
145	Municipal Court	Parking Forfeits / Fines	563 Blocking Driveway	$55.00	$55.00
146	Municipal Court	Parking Forfeits / Fines	565 Parking on Median	$55.00	$55.00
147	Municipal Court	Parking Forfeits / Fines	568 Parking on Bridge	$55.00	$55.00
148	Municipal Court	Parking Forfeits / Fines	569 In Alleys Contrary to Sign	$55.00	$55.00
149	Municipal Court	Parking Forfeits / Fines	**GROUP C**		
150	Municipal Court	Parking Forfeits / Fines	555 Fire Lane	$150.00	$150.00
151	Municipal Court	Parking Forfeits / Fines	589 Hazardous/Congested Place	$150.00	$150.00
152	Municipal Court	Parking Forfeits / Fines	590 Within Intersection	$150.00	$150.00
153	Municipal Court	Parking Forfeits / Fines	**GROUP D**		
154	Municipal Court	Parking Forfeits / Fines	549/550/554 Handicapped Zone/No Permit/Blocking	$275.00	$275.00
155	Municipal Court	Parking Forfeits / Fines	**GROUP E**		
156	Municipal Court	Parking Forfeits / Fines	502 Parking Prohibited / Oversize	$225.00	$225.00
157	Municipal Court	Parking Forfeits / Fines	**GROUP F**		
158	Municipal Court	Parking Forfeits / Fines	510 Parking on City Property	$100.00	$100.00
159	Municipal Court	Parking Forfeits / Fines	511 In R-O-W Washing, Repairing Vehicle	$100.00	$100.00
160	Municipal Court	Prohibition of gatherings involving underage drinking	1st offence	$250.00	$250.00
161	Municipal Court	Prohibition of gatherings involving underage drinking	2nd offence	$500.00	$500.00
162	Municipal Court	Prohibition of gatherings involving underage drinking	3rd offence	$1,000.00	$1,000.00
163	Municipal Court	Certified Copies	Certified Copies		$6.00
164	Police	Fingerprints for Identification	Fingerprint Cards	$10/per card Plus applicable Technology Fee	$10/per card Plus applicable Technology Fee
165	Police	Abandoned Auto	Owner/lien holder notification of abandoned vehicle at Vehicle Storage Facilities	$10.00	$10.00
166	Police	Taxi Cab Operator Permits	Taxi Cab Zone Permit Other Than Airport	$250 plus applicable technology fee	$250 plus applicable technology fee
167	Police	Driverless Rental Fee	Rental Car Operation Fee	$300 plus applicable technology fee	$300 plus applicable technology fee
168	Police	Alarm License	Security Alarm	3 Years $69.00 plus applicable technology fee	3 Years $69.00 plus applicable technology fee
169	Police	Alarm License	Signal Line from Banks	$100 plus applicable technology fee	$100 plus applicable technology fee
170	Police	Abandoned Auto	Towing	$75.00/ tow	$75.00/ tow
171	Police	Impound Fee	Impound fee for storage management entity for vehicle security to PD to defray costs associated with police-ordered tows	$20.00	$20.00
172	Police	Abandoned Auto	Registered Letter of Notification	$50.00	$50.00
173	Police	Abandoned Auto	Storage, Vehicles 25' or Less in Length	$20.00/day, including day of pick up	$20.00/day, including day of pick up
174	Police	Abandoned Auto	Storage, Vehicles Over 25' in Length	$35.00/day, including day of pick up	$35.00/day, including day of pick up
175	Police	Towing Services Facilitation Fee	Impound Facility Fee	$20.00	$20.00
176	Police	Transportation-for-hire	Operating Authority Permit Fee	$300 plus applicable technology fee	$300 plus applicable technology fee
177	Police	Transportation-for-hire	Operating Authority Permit Fee (Alternative Vehicles)	$130 plus applicable technology fee	$130 plus applicable technology fee
178	Police	Transportation-for-hire	International Vehicle Permit	$40 plus applicable technology fee	$40 plus applicable technology fee
179	Fire	Ambulance Service Revenue	Base charge	$855.00	$0.00
180	Fire	Ambulance Service Revenue	Additional fee above the base charges	$33.00	$33.00
181	Fire	Ambulance Service Revenue	Specialty Care Transports (SCT)	$850.00	$850.00
182	Fire	Ambulance Service Revenue	Hazmat scene, per hour per unit	$775.00 per unit assigned	$775.00 per unit assigned
183	Fire	Ambulance Service Revenue	Comsar rescue/search, per hour per unit	$165 per hour per unit	$165 per hour per unit
184	Fire	Ambulance Service Revenue	Mileage	$15.00 per mile	$15.00 per mile
185	Fire	Ambulance Service Revenue	Response fee	$143.00	$143.00
186	Fire	Ambulance Service Revenue	Scene care	$65.00	$65.00
187	Fire	Ambulance Service Revenue	Standby	$775 per hour contracted, without contract	$775 per hour contracted, without contract
188	Fire	Fire Licenses	Aerosol products	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
189	Fire	Fire Licenses	Aviation facilities	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
190	Fire	Fire Licenses	Battery systems	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
191	Fire	Fire Licenses	Blasting operations	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
192	Fire	Fire Licenses	Blaster's license	$257 Plus applicable Tech fee	$257 Plus applicable Tech fee
193	Fire	Fire Licenses	Blaster's license renewal	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
194	Fire	Fire Licenses	Combustible dust-producing operations	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
195	Fire	Fire Licenses	Combustible fibers	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
196	Fire	Fire Licenses	Compressed gases	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
197	Fire	Fire Licenses	Covered mall buildings	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
198	Fire	Fire Licenses	Cryogenic fluids	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
199	Fire	Fire Licenses	Explosives	$150 Plus applicable Tech fee	$150 Plus applicable Tech fee
200	Fire	Fire Licenses	Flammable and combustible liquids	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
201	Fire	Fire Licenses	Floor finishing	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
202	Fire	Fire Licenses	For Use Permit	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
203	Fire	Fire Licenses	Fruit and crop ripening	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
204	Fire	Fire Licenses	Fumigation and thermal insecticidal fogging	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
205	Fire	Fire Licenses	Hazardous materials	$205 Plus applicable Tech fee	$205 Plus applicable Tech fee
206	Fire	Fire Licenses	HPM facilities	$205 Plus applicable Tech fee	$205 Plus applicable Tech fee
207	Fire	Fire Licenses	High piled storage 501-2500	501-2,500 sq. ft.. - $72.00 Plus applicable Tech fee	501-2,500 sq. ft.. - $72.00 Plus applicable Tech fee
208	Fire	Fire Licenses	High piled storage 2,501-12,000	2,501-12,000 sq. ft... - $144.00 Plus applicable Tech fee	2,501-12,000 sq. ft... - $144.00 Plus applicable Tech fee
209	Fire	Fire Licenses	High piled storage (over 12,000 sq. ft.)	>12,000 sq. ft... - $216.00 Plus applicable Tech fee	>12,000 sq. ft... - $216.00 Plus applicable Tech fee
210	Fire	Fire Licenses	Industrial ovens	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
211	Fire	Fire Licenses	Lumber yards and woodworking plants	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
212	Fire	Fire Licenses	Liquid or gas-fueled vehicles or equipment in assembly buildings	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
213	Fire	Fire Licenses	LP gas	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
214	Fire	Fire Licenses	Magnesium	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
215	Fire	Fire Licenses	Open Burning	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
216	Fire	Fire Licenses	Organic coatings	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
217	Fire	Fire Licenses	Places of assembly	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
218	Fire	Fire Licenses	Private fire hydrants	$150 Plus applicable Tech fee	$150 Plus applicable Tech fee
219	Fire	Fire Licenses	Pyroxylin plastics	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
220	Fire	Fire Licenses	Refrigeration equipment	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
221	Fire	Fire Licenses	Repairs garages and service stations	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
222	Fire	Fire Licenses	Rooftop heliports	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
223	Fire	Fire Licenses	Spraying or dipping	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
224	Fire	Fire Licenses	Storage of scrap tires and tire byproducts	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
225	Fire	Fire Licenses	Temporary membrane, structures, tents and canopies	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
226	Fire	Fire Licenses	Tire-rebuilding plants	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
227	Fire	Fire Licenses	Waste handling	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
228	Fire	Fire Licenses	Wood products	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
229	Fire	Fire Licenses	Miscellaneous combustible storage	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
230	Fire	Fire Licenses	Outside storage of Combustible material permit	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
231	Fire	Fire Licenses	Commercial Day Care Facilities-Children	$125 Plus applicable Tech fee	$125 Plus applicable Tech fee
232	Fire	Fire Service Fee	Re-Inspection Fee	$72.00 flat rate Plus applicable Tech fee	$72.00 flat rate Plus applicable Tech fee
233	Fire	Fire Service Fee	Investigation/Inspection Fees-other than regular duty hours (Reimbursed Overtime)	$92.00/hr.(2hr. Min) per ea. Fire Investigator/Inspector Plus applicable Tech fee	$92.00/hr.(2hr. Min) per ea. Fire Investigator/Inspector Plus applicable Tech fee
234	Fire	Fire Service Fee	Investigation/Inspection Fees-during regular duty hours	$72.00/hr. Plus applicable Tech fee	$72.00/hr. Plus applicable Tech fee
235	Fire	Fire Service Fee	Fire Watch/Standby-other than regular duty hours (Reimbursed Overtime)	$92.00/hr.(2hr. Min) per ea. Fire personnel Plus applicable Tech fee	$92.00/hr.(2hr. Min) per ea. Fire personnel Plus applicable Tech fee
236	Fire	Fire Service Fee	Fire Watch/Standby-during regular duty hours	$72.00/hr. Plus applicable Tech fee	$72.00/hr. Plus applicable Tech fee
237	Fire	Fire Service Fee	Site Assessment (consultation)	$75.00 flat rate Plus applicable Tech fee	$75.00 flat rate Plus applicable Tech fee
238	Fire	Fire Service Fee	Non-Regulatory Inspections	$72.00/hr. Plus applicable Tech fee	$72.00/hr. Plus applicable Tech fee
239	Fire	Fire Service Fee	Commercial Safety Training	$72.00 flat rate Plus applicable Tech fee	$72.00 flat rate Plus applicable Tech fee
240	Fire	Fire Service Fee	Fire Plan Review by Appointment	$146.00/hr. Plus applicable Tech fee	$146.00/hr. Plus applicable Tech fee
241	Fire	Fire Service Fee	Fire Systems/Plan Review	$72.00/hr. Plus applicable Tech fee	$72.00/hr. Plus applicable Tech fee
242	Fire	Fire Service Fee	Fire Systems Initial Acceptance Test	$72.00/hr. Plus applicable Tech fee	$72.00/hr. Plus applicable Tech fee
243	Fire	Fire Service Fee	Building Permit Fire Final (BLD) Fee	$72.00/hr. Plus applicable Tech fee	$72.00/hr. Plus applicable Tech fee
244	Fire	Fire Service Fee	Expedited Services Fees-Site Inspections	$144.00 initial (2hr. Min.); $72.00/hr. thereafter Plus applicable Tech fee	$144.00 initial (2hr. Min.); $72.00/hr. thereafter Plus applicable Tech fee
245	International Bridges	Parking Meters	Meter Rentals	$10.00 per day	$10.00 per day
246	International Bridges	Parking Meters	Payments with Credit or Debit Card - to include Parking fee and convenience fee	MINIMUM Payment of $1.03/1st hour then $1.00/hour for additional time	MINIMUM Payment of $1.03/1st hour then $1.00/hour for additional time
247	International Bridges	Parking Meters	Administrative Fee Per Rental	$30.00 per rental	$30.00 per rental
248	International Bridges	Toll for International Bridges	Tolls Charge Pedestrian, three years or older	$0.50	$0.50
249	International Bridges	Toll for International Bridges	Tolls Charge, Bicycle	$0.50	$0.50
250	International Bridges	Toll for International Bridges	Toll Charge, Motorcycle - Pre-Paid	$3.00	$3.00
251	International Bridges	Toll for International Bridges	Toll Charge, Motorcycle - Cash at booth	$3.50	$3.50
252	International Bridges	Toll for International Bridges	Tolls Charge Automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers - Pre-Paid	$3.00	$3.00
253	International Bridges	Toll for International Bridges	Tolls Charge Automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers - Cash at booth	$3.50	$3.50
254	International Bridges	Toll for International Bridges	Extra Axle for automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers - Pre-Paid	$1.50	$1.50
255	International Bridges	Toll for International Bridges	Extra Axle for automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers - Cash at booth	$1.75	$1.75
256	International Bridges	Toll for International Bridges	Tolls Charge Commercial Trucks, Buses, Motor Homes, Tractors, Commercial Towed Trailers - Pre-Paid	$4.00 per axle	$4.00 per axle
257	International Bridges	Toll for International Bridges	Tolls Charge Commercial Trucks, Buses, Motor Homes, Tractors, Commercial Towed Trailers - Cash at booth	$4.50 per axle	$4.50 per axle
258	International Bridges	Toll for International Bridges	Toll Charge, Pick Up Trucks with a carrying capacity exceeding one-ton - Pre-paid	$4.00 per axle	$4.00 per axle
259	International Bridges	Toll for International Bridges	Toll Charge, Pick Up Trucks with a carrying capacity exceeding one-ton - Cash at booth	$4.50 per axle	$4.50 per axle
260	International Bridges	Toll for International Bridges	Toll Charge, Pick Up Trucks using the Zaragoza Commercial Bridge - Pre-Paid	$4.00 per axle	$4.00 per axle
261	International Bridges	Toll for International Bridges	Toll Charge, Pick Up Trucks using the Zaragoza Commercial Bridge - Cash at booth	$4.50 per axle	$4.50 per axle
262	International Bridges	Toll for International Bridges	Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles - Pre-paid	Between $5.00 and $3.00	Between $5.00 and $3.00
263	International Bridges	Toll for International Bridges	Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles - Cash at booth	Between $5.50 and $3.50	Between $5.50 and $3.50
264	International Bridges	Toll for International Bridges	Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles, Between 3:00 PM and 8:00 PM - Pre-Paid	Between $4.00 and $2.00	Between $4.00 and $2.00
265	International Bridges	Toll for International Bridges	Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles, Between 3:00 PM and 8:00 PM - Cash at booth	Between $4.50 and $2.50	Between $4.50 and $2.50
266	International Bridges	Toll for International Bridges	Tolls Charge, Empty 2-axle Commercial Truck - Pre-paid	Between $5.00 and $3.00	Between $5.00 and $3.00
267	International Bridges	Toll for International Bridges	Tolls Charge, Empty 2-axle Commercial Truck - Cash at booth	Between $5.50 and $3.50	Between $5.50 and $3.50
268	International Bridges	Toll for International Bridges	Tolls Charge, Empty Tractor with Empty Trailer, 3 axles or more - Pre-paid	Between $7.50 and $4.00	Between $7.50 and $4.00
269	International Bridges	Toll for International Bridges	Tolls Charge, Empty Tractor with Empty Trailer, 3 axles or more - Cash at booth	Between $8.00 and $4.50	Between $8.00 and $4.50
270	International Bridges	Toll for International Bridges	Tolls Charge, Empty Commercial Truck, 3 axles or more - Pre-paid	Between $7.50 and $4.00	Between $7.50 and $4.00
271	International Bridges	Toll for International Bridges	Tolls Charge, Empty Commercial Truck, 3 axles or more - Cash at Booth	Between $8.00 and $4.50	Between $8.00 and $4.50
272	International Bridges	Toll for International Bridges	AVI RFiD - Replacement Fee	$7.00	$7.00
273	Streets and Maintenance	Temporary Traffic Control	Traffic Control Permit-duration of less than Three Days	$17.00 plus applicable Technology Fee	$17.00 plus applicable Technology Fee
274	Streets and Maintenance	Temporary Traffic Control	Traffic Control Permit-duration of three to 15 days	$50.00 plus applicable Technology Fee	$50.00 plus applicable Technology Fee
275	Streets and Maintenance	Temporary Traffic Control	Traffic Control Permit-duration of 16 to 30 days	$160.00 plus applicable Technology Fee	$160.00 plus applicable Technology Fee
276	Streets and Maintenance	Temporary Traffic Control	Traffic Control Permit-fee for each month after first 30 days	$90.00 plus applicable Technology Fee	$90.00 plus applicable Technology Fee
277	Streets and Maintenance	Temporary Traffic Control	City Placement of Traffic control devices	$100.00	$100.00
278	Streets and Maintenance	Temporary Traffic Control	Noncompliance Correction	$100.00	$100.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
279	Streets and Maintenance	Temporary Traffic Control	Lane/sidewalk rental (after expiration of permit)	$100.00	$100.00
280	Streets and Maintenance	Film Permit	Use of City ROW or facility not to exceed 48 hours for filmmaking event	$40.00	$40.00
281	Streets and Maintenance	Residential Parking	Application to impose parking restrictions within a district	$25.00 Plus applicable Tech fee	$25.00 Plus applicable Tech fee
282	Streets and Maintenance	Residential Parking	Application to dissolve parking restrictions within a district	$25.00 Plus applicable Tech fee	$25.00 Plus applicable Tech fee
283	Streets and Maintenance	Residential Parking	New resident permit	$10.00 Plus applicable Tech fee	$10.00 Plus applicable Tech fee
284	Streets and Maintenance	Residential Parking	Annual resident parking permit	$10.00 Plus applicable Tech fee	$10.00 Plus applicable Tech fee
285	Streets and Maintenance	Residential Parking	Annual owner's parking permit	$10.00 Plus applicable Tech fee	$10.00 Plus applicable Tech fee
286	Streets and Maintenance	Residential Parking	Annual visitor parking permit	$10.00 Plus applicable Tech fee	$10.00 Plus applicable Tech fee
287	Streets and Maintenance	Residential Parking	Annual renewal fee	$10.00 Plus applicable Tech fee	$10.00 Plus applicable Tech fee
288	Streets and Maintenance	Residential Parking	Annual Renewal Fee (when paid via internet beginning in 2010)	$5.00 Plus applicable Tech fee	$5.00 Plus applicable Tech fee
289	Streets and Maintenance	Residential Parking	Temporary one day parking permit	$1.00 Plus applicable Tech fee	$1.00 Plus applicable Tech fee
290	Streets and Maintenance	Residential Parking	Permit replacement	$10.00 Plus applicable Tech fee	$10.00 Plus applicable Tech fee
291	Streets and Maintenance	Parking Forfeits / Fines	Parking without permit in a residential parking district	$28.00	$28.00
292	Streets and Maintenance	Parking Forfeits / Fines	Parking in a residential parking district with expired permit	$28.00	$28.00
293	Streets and Maintenance	Media Parking Placards	Annual placard for Media parking or replacement of placard	$50.00	$50.00
294	Streets and Maintenance	Downtown Parking District - Parking Permit Fee(Initial Permit)	Downtown Parking District	$30.00	$30.00
295	Streets and Maintenance	Downtown Parking District - Parking Permit Fee(Additional Permit)	Downtown Parking District	$200.00	$200.00
296	Streets and Maintenance	Downtown Parking District - New Resident Temporary Parking Permit Fee	Downtown Parking District	$30.00	$30.00
297	Streets and Maintenance	Downtown Parking District Replacement Parking Permit Fee	Downtown Parking District	$30.00	$30.00
298	Streets and Maintenance	Paving Cut Permit	Paving Cut Permit	$69.00	$69.00
299	Streets and Maintenance	Paving Cut Permit	Paving Cut Permit Extension	$23.00	$23.00
300	Streets and Maintenance	Paving Cut Permit	After Hours Inspection Fee, Weekend inspections (Sat & Sun) will require the contractor to be charged a minimum of 4 hours, Over 4 hours will be charged actual worked hours.	$90.00	$90.00
301	Streets and Maintenance	Memorial Marker Fee	Memorial Marker Fee	$124.00	$124.00
302	Streets and Maintenance	Memorial Marker - Optional Personalized Memorials Fee	Memorial Marker Fee	$50.00	$50.00
303	Planning & Inspections	Special Privilege	Application Fee - Permit	$371.00 plus applicable technology fee	$371.00 plus applicable technology fee
304	Planning & Inspections	Special Privilege	Application Fee - License		$699 plus applicable technology fee
305	Planning & Inspections	Special Privilege	Application Fee - Downtown improvement area (construction)	Downtown fee waived per incentive. Only applicable technology fee.	Downtown fee waived per incentive. Only applicable technology fee.
306	Planning & Inspections	Special Privilege	Application Fee - RTS (Rapid Transit System) and TOD (Transit Oriented Development) Corridors	Applicable technology fee	Applicable technology fee
307	Planning & Inspections	Special Privilege	Application Fee - Smart Code Zoned Properties	Applicable technology fee	Applicable technology fee
308	Planning & Inspections	Special Privilege - Annual fee	Awning, canopy, marquee, sign (legally existing)	$21.00 per awning, canopy, marquee, sign; technology fee does not apply	$21.00 per awning, canopy, marquee, sign; technology fee does not apply
309	Planning & Inspections	Special Privilege - Annual fee	Awning, canopy, marquee, sign (new)	$21.00 per awning, canopy, marquee, sign; technology fee does not apply	$21.00 per awning, canopy, marquee, sign; technology fee does not apply
310	**Planning & Inspections**	**Special Privilege - Annual fee**	**Arcades, Awnings, Canopies & Galleries that comply with City Code Section 15.08.1201**		
311	Planning & Inspections	Special Privilege - Annual fee	Subdivision entrance signs	$106.00 per sign; technology fee does not apply	$106.00 per sign; technology fee does not apply
312	Planning & Inspections	Special Privilege - Annual fee	Taxi stand	$2,120 per stand; technology fee does not apply	$2,120 per stand; technology fee does not apply
313	Planning & Inspections	Special Privilege - Annual fee	Underground storage vault or structure in CBD	$530.00 per vault or structure; technology fee does not apply	$530.00 per vault or structure; technology fee does not apply
314	Planning & Inspections	Special Privilege - Annual fee	Designated food vending concessions in the downtown area	$2,120 per site; technology fee does not apply	$2,120 per site; technology fee does not apply
315	Planning & Inspections	Special Privilege - Annual fee	Pipelines, whether overhead, surface or subsurface	$3,710.00 flat rate plus $220 per pipeline; technology fee does not apply	$3,710.00 flat rate plus $220 per pipeline; technology fee does not apply
316	Planning & Inspections	Special Privilege - Annual fee	Building or other structural encroachment	$5.00 per square foot; technology fee does not apply	$5.00 per square foot; technology fee does not apply
317	Planning & Inspections	Special Privilege - Annual fee	Stairways	$11.00 per stairway; technology fee does not apply	$11.00 per stairway; technology fee does not apply
318	**Planning & Inspections**	**Special Privilege - Annual fee**	**Stairways (legally existing building 40 year and older)**		
319	Planning & Inspections	Special Privilege - Annual fee	Facades	$2.00 per linear foot; technology fee does not apply	$2.00 per linear foot; technology fee does not apply
320	Planning & Inspections	Special Privilege - Annual fee	Pedestrian Sky Walk	$530.00 per sky walk; technology fee does not apply	$530.00 per sky walk; technology fee does not apply
321	Planning & Inspections	Special Privilege - Annual fee	Accessibility ramps required by code	$11.00 per site; technology fee does not apply	$11.00 per site; technology fee does not apply
322	**Planning & Inspections**	**Special Privilege - Annual fee**	**Accessibility ramps required by code (legally existing building 40 years and older)**		
323	Planning & Inspections	Special Privilege - Annual fee	Street furniture	$21.00 per site; technology fee does not apply	$21.00 per site; technology fee does not apply
324	Planning & Inspections	Special Privilege - Annual fee	Cables - surface	$3,710.00 for up to 2,000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply	$3,710.00 for up to 2,000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply
325	Planning & Inspections	Special Privilege - Annual fee	Cables - subsurface	$3,710.00 for up to 2,000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply	$3,710.00 for up to 2,000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply
326	Planning & Inspections	Special Privilege - Annual fee	Cables - aerial	$3,710.00 for up to 2,000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply	$3,710.00 for up to 2,000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply
327	Planning & Inspections	Special Privilege - Annual fee	Cables - aerial	$3,710.00 for up to 2,000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply	$3,710.00 for up to 2,000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply
328	Planning & Inspections	Special Privilege - Annual fee	Outdoor pay telephones	$1,060.00 per site; technology fee does not apply	$1,060.00 per site; technology fee does not apply
329	Planning & Inspections	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced canopy or awning	$21.00 per canopy or awning; technology fee does not apply	$21.00 per canopy or awning; technology fee does not apply
330	**Planning & Inspections**	**Special Privilege - Annual fee - Downtown Improvement Area**	**New, relocated, repaired or replaced canopy or awning, canopy or gallery that complies with City Code Section 15.08.1201**		
331	Planning & Inspections	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced wall sign	$21.00 per site; technology fee does not apply	$21.00 per site; technology fee does not apply
332	Planning & Inspections	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced marquee, kiosk, or other sign	$53.00 per site; technology fee does not apply	$53.00 per site; technology fee does not apply
333	Planning & Inspections	Special Privilege - Annual fee - Downtown Improvement Area	Street furniture	$21.00 per site; technology does not apply	$21.00 per site; technology does not apply
334	Planning & Inspections	Special Privilege - Annual fee - Downtown Improvement Area	Outdoor cafe, restaurant, or market place	$159.00 per site; technology fee does not apply	$159.00 per site; technology fee does not apply
335	Planning & Inspections	Special Privilege - Annual Fee - Downtown Improvement Area	Sidewalk Vending Space	Flat fee of $150 for 100 square feet or less of license area and $300 for license area over 100 square feet; technology fee does not apply	Flat fee of $150 for 100 square feet or less of license area and $300 for license area over 100 square feet; technology fee does not apply
336	Planning & Inspections	Special Privilege - Annual Fee	Sidewalk Vending Space	Flat fee of $200 for 100 square feet or less of license area and $400 for license area over 100 square feet; technology fee does not apply	Flat fee of $200 for 100 square feet or less of license area and $400 for license area over 100 square feet; technology fee does not apply
337	Planning & Inspections	Special Privilege - Temporary Use Fee - Downtown Improvement Area	Street closure in Downtown Improvement Area	$53.00 per 12 hour period; technology fee does not apply	$53.00 per 12 hour period; technology fee does not apply
338	Planning & Inspections	Special Privilege - Temporary Use Fee	Temporary street display	$11.00 each plus the city's cost of installation, inspection and removal; technology fee does not apply	$11.00 each plus the city's cost of installation, inspection and removal; technology fee does not apply
339	Planning & Inspections	Special Privilege - Temporary Use Fee	Banner Program	$11.00, plus city's cost of installation fees; technology fee does not apply	$11.00, plus city's cost of installation fees; technology fee does not apply
340	Planning & Inspections	Special Privilege - Temporary Use Fee	Temporary banner	$11.00 per day, plus city's cost of installation and inspection; technology fee does not apply	$11.00 per day, plus city's cost of installation and inspection; technology fee does not apply

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
341	Planning & Inspections	Special Privilege - Temporary Use Fee	Street closure in a residential/apartment zone, exceeding 24 hours	$53.00 per 12 hour period; technology fee does not apply	$53.00 per 12 hour period; technology fee does not apply
342	Planning & Inspections	Special Privilege - Temporary Use Fee	Street closure in a commercial/manufacturing zone	$106.00 per 12 hour period; technology fee does not apply	$106.00 per 12 hour period; technology fee does not apply
343	Planning & Inspections	Special Privilege - Annual Fee	Aerial encroachments other than those listed	Area in square feet x market value per square foot x ten percent x seventy-five percent; minimum fee of $1,060.00; technology fee does not apply	Area in square feet x market value per square foot x ten percent x seventy-five percent; minimum fee of $1,060.00; technology fee does not apply
344	Planning & Inspections	Special Privilege - Annual Fee	Surface encroachments other than those listed	Area in square feet x market value per square foot x ten percent; minimum fee of $1,060.00; technology fee does not apply	Area in square feet x market value per square foot x ten percent; minimum fee of $1,060.00; technology fee does not apply
345	Planning & Inspections	Special Privilege - Annual Fee	Sub-surface encroachments other than those listed	Area in square feet x market value per square foot x ten percent x fifty percent; minimum fee of $1,060.00; technology fee does not apply	Area in square feet x market value per square foot x ten percent x fifty percent; minimum fee of $1,060.00; technology fee does not apply
346	Planning & Inspections	Parade Permit Application	Application submitted at least 30 days in advance of event. Event not to exceed 24 hours.	$64.00 plus applicable technology fee	$131.00 plus applicable technology fee
347	Planning & Inspections	Parade Permit Application-late fee	Application submitted at least 7 days but less than 30 days in advance of event. Event not to exceed 24 hours.	$64.00 plus applicable technology fee	$131.00 plus applicable technology fee
348	Planning & Inspections	Special Event Permit Application	Application submitted at least 30 days in advance of event for areas located outside of the Downtown Improvement Area.	$371 plus applicable technology fee	$371 plus applicable technology fee
349	Planning & Inspections	Special Event Permit Application-late fee	Application submitted at least 7 days but less than 30 days in advance of event.		$371 plus applicable technology fee
350	Planning & Inspections	Special Event Permit Application - Downtown Improvement Area	Application submitted at least 30 days in advance of event for areas located within the Downtown Improvement Area.	$212 plus applicable technology fee	$212 plus applicable technology fee
351	Planning & Inspections	Special Event Permit Application - Downtown Improvement Area- late fee	Application submitted at least 7 days but less than 30 days in advance of event.		$212 plus applicable technology fee
352	Planning & Inspections	Temporary Event Permit Application	Application submitted at least 30 days in advance of event. Event not to exceed 24 hours.	$64 plus applicable technology fee	$131.00 plus applicable technology fee
353	Planning & Inspections	Temporary Event Permit Application-late fee	Application submitted at least 7 days but less than 30 days in advance of event. Event not to exceed 24 hours.	$64 plus applicable technology fee	$131.00 plus applicable technology fee
354	Planning & Inspections	Planning Documents	Any Other Medium	Cost plus applicable technology fee	Cost plus applicable technology fee
355	**Planning & Inspections**	**Planning Documents**	**Special Publications of City and Geographical Information**		
356	Planning & Inspections	Planning Documents	Planning dept. demo pack	$19 plus applicable technology fee	$19 plus applicable technology fee
357	Planning & Inspections	Planning Documents	Zoning Map Series	$176 plus applicable technology fee	$176 plus applicable technology fee
358	Planning & Inspections	Planning Documents	Plan El Paso	$56 plus applicable technology fee	$56 plus applicable technology fee
359	Planning & Inspections	Planning Documents	Plan El Paso (single 11 x 17)	$5 plus applicable technology fee	$9.00 plus applicable technology fee
360	Planning & Inspections	Planning Documents	Plan El Paso (single 24 x 36)	$10 plus applicable technology fee	$18 plus applicable technology fee
361	**Planning & Inspections**	**Planning Documents**	**GIS Information**		
362	**Planning & Inspections**	**Planning Documents**	**Maps-size of longest side**		
363	Planning & Inspections	Planning Documents	up to 12"	$1 plus applicable technology fee	$6 plus applicable technology fee
364	Planning & Inspections	Planning Documents	up to 24"	$5 plus applicable technology fee	$12 plus applicable technology fee
365	Planning & Inspections	Planning Documents	up to 36"	$10 plus applicable technology fee	$18 plus applicable technology fee
366	Planning & Inspections	Planning Documents	over 36"	$15 plus applicable technology fee	$21 plus applicable technology fee
367	Planning & Inspections	Planning Documents	Street Code Book	$33 plus applicable technology fee	$33 plus applicable technology fee
368	Planning & Inspections	Applications - Zoning	Zoning Condition or Special Contract - Release or Amendment	$232 plus applicable technology fee	$1,195 plus applicable technology fee
369	Planning & Inspections	Applications - Zoning	Rezoning		$1,195 plus applicable technology fee
370	Planning & Inspections	Applications - Zoning	Special Permit		$1289 plus applicable technology fee
371	Planning & Inspections	Applications - Zoning	Detailed Site Development Plan - City Council		$1131 plus applicable technology fee
372	Planning & Inspections	Applications - Zoning	Detailed Site Development Plan Review - City Plan Commission		$648 plus applicable technology fee
373	Planning & Inspections	Applications - Zoning	Detailed Site Development Plan Review - Administrative Review		$351 plus applicable technology fee
374	Planning & Inspections	Applications - Zoning	Detailed Site Plan-Administrative Modification		$194 plus applicable technology fee.
375	Planning & Inspections	Applications - Zoning	Comprehensive Sign Plan Review - up to and including 1 acre	$352 plus applicable technology fee	$352 plus applicable technology fee
376	Planning & Inspections	Applications - Zoning	Comprehensive Sign Plan Review - over 1 acre up to and including 3 acres	$415 plus applicable technology fee	$415 plus applicable technology fee
377	Planning & Inspections	Applications - Zoning	Comprehensive Sign Plan Review - over 3 acres up to and including 5 acres	$495 plus applicable technology fee	$495 plus applicable technology fee
378	Planning & Inspections	Applications - Zoning	Comprehensive Sign Plan Review - over 5 acres up to and including 10 acres	$562 plus applicable technology fee	$562 plus applicable technology fee
379	Planning & Inspections	Applications - Zoning	Comprehensive Sign Plan Review - over 10 acres or more	$709 plus applicable technology fee	$709 plus applicable technology fee
380	Planning & Inspections	Applications - Subdivisions	Major Preliminary	$2,013 plus applicable technology fee	$2,013 plus applicable technology fee
381	Planning & Inspections	Applications - Subdivisions	Major Final	$1,902 plus applicable technology fee	$1,902 plus applicable technology fee
382	Planning & Inspections	Applications - Subdivisions	Major Combination	$2,211 plus applicable technology fee	$2,211 plus applicable technology fee
383	Planning & Inspections	Applications - Subdivisions	Development Plat	$1,846 plus applicable technology fee	$1,846 plus applicable technology fee
384	Planning & Inspections	Applications - Subdivisions	Minor	$689 plus applicable technology fee	$878 plus applicable technology fee
385	Planning & Inspections	Applications - Subdivisions	Re-Subdivision Preliminary	$1,064 plus applicable technology fee	$1,695 plus applicable technology fee
386	Planning & Inspections	Applications - Subdivisions	Re-Subdivision Final	$987 plus applicable technology fee	$1,857 plus applicable technology fee
387	Planning & Inspections	Applications - Subdivisions	Extension/Reinstatement	$145 plus applicable technology fee	$416 plus applicable technology fee
388	Planning & Inspections	Applications - Subdivisions	Re-Subdivision Combination	$1,146 plus applicable technology fee	$2,222 plus applicable technology fee
389	Planning & Inspections	Applications - Subdivisions	Amending	$668 plus applicable technology fee	$717 plus applicable technology fee
390	Planning & Inspections	Applications - Subdivisions	Platting Determination Certificate	$30 plus applicable technology fee	$80 plus applicable technology fee
391	Planning & Inspections	Subdivision Improvements Review Application	Review Only	$50 per acre, plus applicable technology fee	.1-10 acres $1000 thereafter $75/acre plus applicable technology fee
392	Planning & Inspections	Subdivision Improvements	Pre application review for drainage, subdivision, commercial, flood zone		$75.00/hour plus applicable technology fee
393	Planning & Inspections	Construction Improvement Permit	Improvement Inspection	$148 + $48 per hour, plus applicable technology fee	$148 + $60 per hour, plus applicable technology fee
394	Planning & Inspections	Subdivision Inspections	0.1-10.0 acre	$148 + $48 per hour, plus applicable technology fee	$148 + $60 per hour, plus applicable technology fee
395	Planning & Inspections	Subdivision Inspections	10.1-30.0 acre	$255 + $48 per hour, plus applicable technology fee	$255 + $60 per hour, plus applicable technology fee
396	Planning & Inspections	Subdivision Inspections	30.1-60.0 acre	$448 + $48 per hour, plus applicable technology fee	$448 + $60 per hour, plus applicable technology fee
397	Planning & Inspections	Subdivision Inspections	60.1-100.0 acre	$815 + $48 per hour, plus applicable technology fee	$815 + $60 per hour, plus applicable technology fee
398	Planning & Inspections	Subdivision Inspections	Over 100 acres	$1,333 + $48 per hour, plus applicable technology fee	$1,333 + $60 per hour, plus applicable technology fee
399	Planning & Inspections	Subdivision Inspections	Pre final or final inspections		$200/hour, Plus applicable technology fee
400	Planning & Inspections	Subdivision Inspections	Preparation of Acceptance of Subdivision		$75.00/hour
401	Planning & Inspections	Applications - Grading	Grading Plan - Additional fee is required for additional review, additional inspection, or expedite review	$84 per hour applicable technology fee	$84 per hour applicable technology fee
402	Planning & Inspections	Applications - Subdivision Improvement Plans	Subdivision Improvement Plan - Beyond the second review additional fee	$168 per hour applicable technology fee	$168 per hour applicable technology fee
403	Planning & Inspections	Applications - Subdivisions	Vesting review of regulations for development applications	$150 Base Fee plus $75 for each additional hours after 2 hours plus applicable technology fee.	$297.60 plus applicable technology fee
404	Planning & Inspections	Applications - Subdivisions	Land Study - 0.0 up to and including 300 acres	$4719 plus applicable technology fee.	$4719 plus applicable technology fee.
405	Planning & Inspections	Applications - Subdivisions	Land Study - over 300 acres up to and including 600 acres	$6,958 plus applicable technology fee.	$6,958 plus applicable technology fee.
406	Planning & Inspections	Applications - Subdivisions	Land Study - over 600 acres up to and including 900 acres	$8,906 plus applicable technology fee.	$8,906 plus applicable technology fee.
407	Planning & Inspections	Applications - Subdivisions	Land Study - over 900 acres or more	$11,651 plus applicable technology fee.	$11,651 plus applicable technology fee.
408	Planning & Inspections	Applications - Subdivisions	Amended Land Study - 0.0 up to and including 300 acres	$2,293 plus applicable technology fee.	$2,293 plus applicable technology fee.

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
409	Planning & Inspections	Applications - Subdivisions	Amended Land Study - over 300 acres up to and including 600 acres	$3,381 plus applicable technology fee.	$3,381 plus applicable technology fee.
410	Planning & Inspections	Applications - Subdivisions	Amended Land Study - over 600 acres up to and including 900 acres	$4,327 plus applicable technology fee.	$4,327 plus applicable technology fee.
411	Planning & Inspections	Applications - Subdivisions	Amended Land Study - over 900 acres or more	$5,661 plus applicable technology fee.	$5,661 plus applicable technology fee.
412	Planning & Inspections	Applications - MTP Amendment	Major Thoroughfare Plan Amendment	$645 plus applicable technology fee.	$645 plus applicable technology fee.
413	Planning & Inspections	Comp Plan Amendment	Comprehensive Plan Amendment	$645 plus applicable technology fee.	$958 plus applicable technology fee
414	Planning & Inspections	Applications - Subdivisions	Vacation of Recorded Subdivision	$1,201 plus applicable technology fee.	$1,201 plus applicable technology fee.
415	Planning & Inspections	Applications - Subdivisions	Vacation of Public Rights-of-Way or Easements	$1,023 plus applicable technology fee.	$1,938 plus applicable technology fee
416	Planning & Inspections	Applications - Subdivisions	Dedication of Rights-of-Way or Easements by Metes & Bounds	$595 plus applicable technology fee.	$1,538 plus applicable technology fee
417	Planning & Inspections	Applications - Subdivisions	Street Name Change	$2,056 plus applicable technology fee.	$2,056 plus applicable technology fee.
418	Planning & Inspections	Applications - Subdivisions	5-day review (Third review and any subsequent reviews)		$235 plus applicable technology fee
419	Planning & Inspections	Other Applications	Address assignment		$18 plus applicable technology fee
420	Planning & Inspections	Other Applications	Development Agreement (includes PID applications)		$1996 plus applicable technology fee
421	Planning & Inspections	Other Applications	Off-site park dedications		$1996 plus applicable technology fee
422	Planning & Inspections	Other Applications	Annexation	$654 plus applicable technology fee.	$2,405 plus applicable technology fee
423	Planning & Inspections	Other Applications	Complete subdivision ordinance	$16 plus applicable technology fee.	$16 plus applicable technology fee.
424	Planning & Inspections	Other Applications	Zoning verification letter per contiguous parcels	$150 plus applicable technology fee.	$150 plus applicable technology fee.
425	Planning & Inspections	Other Applications	Zoning verification letter/ with specific request for information	$150 plus applicable technology fee.	$150 plus applicable technology fee.
426	Planning & Inspections	Other Applications	Shared Parking	$146 plus applicable technology fee.	$146 plus applicable technology fee.
427	Planning & Inspections	Other Applications	Special Investigation	$84 plus applicable technology fee.	$84 plus applicable technology fee.
428	Planning & Inspections	Other Applications	Additional requests for information for above	$84 plus applicable technology fee.	$84 plus applicable technology fee.
429	Planning & Inspections	Other Applications	Processing fee for high screening walls	$150 plus applicable technology fee.	$150 plus applicable technology fee.
430	Planning & Inspections	Other Applications	Rescind mandatory wall requirement	$150 plus applicable technology fee.	$150 plus applicable technology fee.
431	Planning & Inspections	Other Applications	Classification of use from zoning administrator	$150 plus applicable technology fee.	$150 plus applicable technology fee.
432	Planning & Inspections	Other Applications	Zoning Board of Adjustment - residential application	$728 plus applicable technology fee.	$728 plus applicable technology fee.
433	Planning & Inspections	Other Applications	Zoning Board of Adjustment - commercial application	$728 plus applicable technology fee.	$728 plus applicable technology fee.
434	Planning & Inspections	Legal Nonconforming	Registration for Legal Nonconforming use	$87 plus applicable technology fee.	$123 plus applicable technology fee
435	Planning & Inspections	Neighborhood Conservancy Overlay (NCO) - CRC review	Neighborhood Conservancy Overlay (NCO) - CRC review		$212 plus applicable technology fee
436	Planning & Inspections	Other Applications	Pre-application meeting	$73/hr plus applicable technology fee.	$73/hr plus applicable technology fee
437	Planning & Inspections	Historic Landmark Commission	Appeal of Historic Landmark commission decision	$308 plus applicable technology fee.	$308 plus applicable technology fee.
438	Planning & Inspections	Development	CLOMR or LOMR or any other FEMA's application for review		$80.00/hour plus applicable technology fee
439	Planning & Inspections	Development	Third party review for CLOMR or LOMR		$130.00/hour plus applicable technology fee
440	Planning & Inspections	Development	Flood Determination Letter	$12 plus applicable technology fee.	$25.00 plus applicable technology fee.
441	Planning & Inspections	Electronic Conversion	Flat fee for COEP to convert Paper plans to Electronic Documents- Residential	$24.00 plus applicable tech fee	$24.00 plus applicable tech fee
442	Planning & Inspections	Electronic Conversion	Flat fee for COEP to convert Paper plans to Electronic Documents- Engineering- Land Development	$30.00 plus applicable technology fee	$30.00 plus applicable technology fee
443	Planning & Inspections	Electronic Conversion	Flat fee for COEP to convert Paper plans to Electronic Documents- Commercial	$45.00 plus applicable technology fee	$45.00 plus applicable technology fee
444	Planning & Inspections	Administrative Fee (Permit Cancellation)	Permit cancellation fee for permits that are not assessed a plan review fee.	Equal to 30% of permit fee plus applicable technology fee	Equal to 30% of permit fee plus applicable technology fee
445	Planning & Inspections	Electronic Conversion	Flat fee for COEP to convert Paper plans to Electronic Documents – Planning	$30.00 plus applicable technology fee	$30.00 plus applicable technology fee
446	Planning & Inspections	Completion Permit	Completion Permit for Plumbing, Mechanical or Electrical Permits	50% of original mechanical, plumbing or electrical permit fee or the base fee, whichever is higher plus applicable technology fee	50% of original mechanical, plumbing or electrical permit fee or the base fee, whichever is higher plus applicable technology fee
447	Planning & Inspections	Board and Secure Permit Fee	Board and Secure Permit Fee:	Level I: Single Family and up to a quadraplex on one parcel or commercial building less than 5,000 sq. ft.: $115 Level II: Commercial building greater than 5,000 sq. ft. but less than 10,000 sq. ft.: $231 Level III: Commercial building greater than 10,000 sq. ft.: $346 plus applicable technology fee	Level I: Single Family and up to a quadraplex on one parcel or commercial building less than 5,000 sq. ft.: $115 Level II: Commercial building greater than 5,000 sq. ft. but less than 10,000 sq. ft.: $231 Level III: Commercial building greater than 10,000 sq. ft.: $346 plus applicable technology fee
448	Planning & Inspections	Plan Review - Re-Submission Fee		$212 plus applicable technology fee	$212 plus applicable technology fee
449	Planning & Inspections	Plan Review- Expedited Review 1 - For construction permits with valuation equal to or greater than $300,000.00		Six hundred forty five dollars ($645) plus one hundred and fifty six dollars ($156) for each hour or portion of an hour of plan review time plus applicable technology fee.	Six hundred forty five dollars ($645) plus one hundred and fifty six dollars ($156) for each hour or portion of an hour of plan review time plus applicable technology fee.
450	Planning & Inspections	Plan Review - Expedited Review 2 - For construction permits with valuation less than $300,000.00		Two hundred and fifty six dollars ($256) plus ninety four dollars ($94) for each hour or portion of an hour of plan review time plus applicable technology fee.	Two hundred and fifty six dollars ($256) plus ninety four dollars ($94) for each hour or portion of an hour of plan review time plus applicable technology fee.
451	Planning & Inspections	Commercial Plan Review - Review Fee		Equal to 30% of building permit fee plus applicable technology fee	Equal to 30% of building permit fee plus applicable technology fee
452	Planning & Inspections	Appeals Board Fees		$555 plus applicable technology fee	$555 plus applicable technology fee
453	Planning & Inspections	Building and Standards Commission	Hearing/Rehearing for Building and Standards Comm.	$555 plus applicable technology fee	$555 plus applicable technology fee
454	Planning & Inspections	Building Permits	Solar Shingle per 100 sq. ft.	$14 per sq. ft. plus base fee plus applicable technology fee	$14 per sq. ft. plus base fee plus applicable technology fee
455	Planning & Inspections	Building Permits	Contractor starting work without a permit on a residential building, structure, electrical, gas, mechanical, irrigation, or plumbing system before obtaining the necessary permits or written authorization from the building official	Triple the permit fee for working without a permit plus applicable technology fee	Triple the permit fee for working without a permit plus applicable technology fee
456	Planning & Inspections	Building Permits	Contractor starting work without a permit on a commercial building, structure, electrical, gas, mechanical, irrigation, or plumbing system before obtaining the necessary permits or written authorization from the building official	Triple the permit fee for working without a permit plus applicable technology fee	Triple the permit fee for working without a permit plus applicable technology fee
457	Planning & Inspections	Building Permits	Homeowner starting work without a permit on his own residential building, structure, electrical, gas, mechanical, irrigation or plumbing system before obtaining the necessary permits or written authorization from the building official	Double the permit fee for working without a permit plus applicable technology fee	Double the permit fee for working without a permit plus applicable technology fee
458	Planning & Inspections	Building Permits	Permit which require only one inspection	$76 plus applicable technology fee	$76 plus applicable technology fee
459	Planning & Inspections	Building Permits	Pre-Inspection Fee	$76 plus applicable technology fee	$76 plus applicable technology fee
460	Planning & Inspections	Building Permits	building/existing building C of O	$76 plus applicable technology fee	$76 plus applicable technology fee
461	Planning & Inspections	Building Permits	building /fences	$76 plus applicable technology fee	$76 plus applicable technology fee
462	Planning & Inspections	Building Permits	Building/electrical fence	$152 plus applicable technology fee	$152 plus applicable technology fee
463	Planning & Inspections	Building Permits	building/placement	$76 plus applicable technology fee	$76 plus applicable technology fee
464	Planning & Inspections	Building Permits	building/plumbing/CHP	$76 plus applicable technology fee	$76 plus applicable technology fee
465	Planning & Inspections	Building Permits	building/right of way	$76 plus applicable technology fee	$76 plus applicable technology fee
466	Planning & Inspections	Building Permits	building/siding	$76 plus applicable technology fee	$76 plus applicable technology fee
467	Planning & Inspections	Building Permits	building/weatherization	$76 plus applicable technology fee	$76 plus applicable technology fee
468	Planning & Inspections	Building Permits	building/windows	$76 plus applicable technology fee	$76 plus applicable technology fee
469	Planning & Inspections	Building Permits	Permit which require two inspections	$115 plus applicable technology fee	$115 plus applicable technology fee
470	Planning & Inspections	Building Permits	Demolition Permit	$115 plus applicable technology fee	$115 plus applicable technology fee
471	Planning & Inspections	Building Permits	building/residential/swimming pool, spa	$115 plus applicable technology fee	$115 plus applicable technology fee
472	Planning & Inspections	Building Permits	building/retaining walls	$115 plus applicable technology fee	$115 plus applicable technology fee
473	Planning & Inspections	Building Permits	Moving a building	$115 plus applicable technology fee	$115 plus applicable technology fee
474	**Planning & Inspections**	**Building Permits**	**Temporary structures-amusement devices**		
475	Planning & Inspections	Building Permits	per ride-per month	$9 plus applicable technology fee	$9 plus applicable technology fee
476	Planning & Inspections	Building Permits	minimum	$51 plus applicable technology fee	$51 plus applicable technology fee
477	Planning & Inspections	Building Permits	Cellular Service	Based on the valuation of the tower. The same as a commercial building. plus applicable technology fee	Based on the valuation of the tower. The same as a commercial building. plus applicable technology fee

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
478	Planning & Inspections	Sidewalk, Street and Public ROW Rental	Permit Fee	$40 plus applicable technology fee	$40 plus applicable technology fee
479	Planning & Inspections	Sidewalk, Street and Public ROW Rental	Per Month	$ 0.14 / Sq. ft. plus applicable technology fee	$ 0.14 / Sq. ft. plus applicable technology fee
480	Planning & Inspections	Sidewalk, Street and Public ROW Rental	minimum	$51 plus applicable technology fee	$51 plus applicable technology fee
481	**Planning & Inspections**	**Sidewalk, Street and Public ROW Rental**	**If the street rental prevents use of :**		
482	Planning & Inspections	Sidewalk, Street and Public ROW Rental	If the street rental prevents use of on-street parking meters	$9/day per meter plus applicable technology fee	$9/day per meter plus applicable technology fee
483	Planning & Inspections	Building Permits - Commercial		For Structural repair work costing over five hundred dollars ($500.00) and less than fifteen thousand dollars ($15,000.00), all repair work, new work and remodeling with a valuation up to and not including fifteen thousand dollars and requiring plans and plan review, the fee shall be one hundred sixty dollars and forty-nine cents ($160.49) plus plan review fee and applicable technology fee.	For Structural repair work costing over five hundred dollars ($500.00) and less than fifteen thousand dollars ($15,000.00), all repair work, new work and remodeling with a valuation up to and not including fifteen thousand dollars and requiring plans and plan review, the fee shall be one hundred sixty dollars and forty-nine cents ($160.49) plus plan review fee and applicable technology fee.
484	Planning & Inspections	Building Permits - Commercial		For a valuation from fifteen thousand dollars and including one hundred thousand dollars, the fee shall be one hundred sixty-one dollars and twelve cents ($161.12) for the first fifteen thousand dollars plus eight dollars and forty-eight cents ($8.48) per thousand for each additional thousand or fraction thereof by which the valuation exceeds fifteen thousand dollars plus plan review fee and applicable technology fee.	For a valuation from fifteen thousand dollars and including one hundred thousand dollars, the fee shall be one hundred sixty-one dollars and twelve cents ($161.12) for the first fifteen thousand dollars plus eight dollars and forty-eight cents ($8.48) per thousand for each additional thousand or fraction thereof by which the valuation exceeds fifteen thousand dollars plus plan review fee and applicable technology fee.
485	Planning & Inspections	Building Permits - Commercial		For a valuation over one hundred thousand dollars up to and including five hundred thousand dollars, the fee shall be eight hundred thirty-seven dollars and forty cents ($837.40) for the first one hundred thousand dollars, plus six dollars and thirty-six cents ($6.36) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars plus plan review fee and applicable technology fee.	For a valuation over one hundred thousand dollars up to and including five hundred thousand dollars, the fee shall be eight hundred thirty-seven dollars and forty cents ($837.40) for the first one hundred thousand dollars, plus six dollars and thirty-six cents ($6.36) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars plus plan review fee and applicable technology fee.
486	Planning & Inspections	Building Permits - Commercial		For a valuation over five hundred thousand dollars up to and including one million dollars, the fee shall be three thousand one hundred twelve dollars and seventy-two cents ($3,112.72) for the first five hundred thousand dollars plus three dollars and twenty eight cents ($3.28) for each one thousand dollars of fraction thereof by which the valuation exceeds five hundred thousand dollars plus plan review fee and applicable technology fee.	For a valuation over five hundred thousand dollars up to and including one million dollars, the fee shall be three thousand one hundred twelve dollars and seventy-two cents ($3,112.72) for the first five hundred thousand dollars plus three dollars and twenty eight cents ($3.28) for each one thousand dollars of fraction thereof by which the valuation exceeds five hundred thousand dollars plus plan review fee and applicable technology fee.
487	Planning & Inspections	Building Permits - Commercial		For a valuation over one million dollars, the fee shall be four thousand seven hundred fifty-eight dollars and thirty-four cents ($4,758.34) for the first one million dollars plus two dollars and twelve cents ($2.12) for each one thousand dollars of fraction thereof by which the valuation exceeds one million thousand dollars plus plan review fee and applicable technology fee.	For a valuation over one million dollars, the fee shall be four thousand seven hundred fifty-eight dollars and thirty-four cents ($4,758.34) for the first one million dollars plus two dollars and twelve cents ($2.12) for each one thousand dollars of fraction thereof by which the valuation exceeds one million thousand dollars plus plan review fee and applicable technology fee.
488	Planning & Inspections	Building Permits - Commercial	Commercial Swimming Pool	$238 plus applicable technology fee	$238 plus applicable technology fee
489	Planning & Inspections	Building Permits - Commercial	Commercial Spa	$185 plus applicable technology fee	$185 plus applicable technology fee
490	Planning & Inspections	Building Permits	Completion Permit	50% of current permit fee plus applicable technology fee	50% of current permit fee plus applicable technology fee
491	Planning & Inspections	Building Permits	Foundation Only Permit	10% of total permit fee plus applicable technology fee	10% of total permit fee plus applicable technology fee
492	Planning & Inspections	Building Permits - Commercial	Shell Permit	80% of building permit fee plus applicable technology fee	80% of building permit fee plus applicable technology fee
493	Planning & Inspections	Building Permits - Commercial	Tenant Improvement Permit For Existing Buildings	20% of building permit fee plus applicable technology fee	20% of building permit fee plus applicable technology fee
494	Planning & Inspections	Building Permits - Commercial	Tenant Improvement Permit For New Buildings	20% of building permit fee plus applicable technology fee	20% of building permit fee plus applicable technology fee
495	Planning & Inspections	Landscape Buyout Fee	Landscape Buyout Fee	Landscape fees in lieu of installation Calculation based on $5,300 per plan unit. plus applicable technology fee	Landscape fees in lieu of installation Calculation based on $5,300 per plan unit. plus applicable technology fee
496	Planning & Inspections	Single Family Residential Landscape Buyout Fee	Landscape Buyout Fee	Landscape fees in lieu of installation $150 plus applicable technology fee	Landscape fees in lieu of installation $150 plus applicable technology fee
497	Planning & Inspections	Electrical Permits		Ordinary minor repairs costing under $1,000,000 requiring building permit fee shall be according to Schedule B. plus applicable technology fee	Repairs or alterations costing under $1,000.00 requiring building permit fee shall be according to Schedule B. plus applicable technology fee
498	Planning & Inspections	Electrical Permits	$1,000.00 to $6,000.00	Repair work costing over $1,000.00 and all new and remodeling work with a building permit valuation up to including $6,000.00 shall be $76 plus applicable technology fee.	Repair work costing over $1,000.00 and all new and remodeling work with a building permit valuation up to including $6,000.00 shall be $76 plus applicable technology fee.
499	Planning & Inspections	Electrical Permits	$6,000.00 to $15,000.00	Building permit valuation over $6,000.00 shall be $78 for the first $6,000.00 plus $1.05 for each additional thousand of fraction thereof up to and including $15,000.00 plus applicable technology fee.	Building permit valuation over $6,000.00 shall be $78 for the first $6,000.00 plus $1.05 for each additional thousand of fraction thereof up to and including $15,000.00 plus applicable technology fee.
500	Planning & Inspections	Electrical Permits	$15,000.00 to $100,000.00	Building permit valuation over $15,000 fee shall be $89 for the first $15,000.00 plus $1.05 for each additional thousand or fraction thereof up to and including $100,000.00 plus applicable tech fee.	Building permit valuation over $15,000 fee shall be $89 for the first $15,000.00 plus $1.05 for each additional thousand or fraction thereof up to and including $100,000.00 plus applicable tech fee.
501	Planning & Inspections	Electrical Permits	$100,000.00 to $500,000.00	Building permit valuation over $100,000.00 shall be $222 for the first $100,000.00 plus $1.05 for each additional thousand or fraction thereof up to and including $500,000.00 plus applicable technology fee.	Building permit valuation over $100,000.00 shall be $222 for the first $100,000.00 plus $1.05 for each additional thousand or fraction thereof up to and including $500,000.00 plus applicable technology fee.
502	Planning & Inspections	Electrical Permits	$500,000.00 to $1,000,000.00	Building permit valuation over $500,000.00 shall be $634 for the first $500,000.00 plus $1.05 for each additional thousand or fraction thereof up to and including $1,000,000.00 plus applicable technology fee.	Building permit valuation over $500,000.00 shall be $634 for the first $500,000.00 plus $1.05 for each additional thousand or fraction thereof up to and including $1,000,000.00 plus applicable technology fee.

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
503	Planning & Inspections	Electrical Permits	$1,000,000.00 and over	Building permit valuation over $1,000,000.00 shall be $1,051 for the first $1,000,000.00 plus $1.05 for each additional thousand for fraction plus applicable technology fee.	Building permit valuation over $1,000,000.00 shall be $1,051 for the first $1,000,000.00 plus $1.05 for each additional thousand for fraction plus applicable technology fee.
504	Planning & Inspections	Electrical Permits		Fees as herein established shall be paid for ordinary minor repairs costing under $1,000.00 or jobs without building permits plus applicable technology fee	Fees as herein established shall be paid for ordinary minor repairs costing under $1,000.00 or jobs without building permits plus applicable technology fee
505	Planning & Inspections	Other Applications	Neighborhood Conservancy Overlay (NCO) - Appeal		$121 plus applicable technology fee
506	Planning & Inspections	Electrical Permits	Base fee, ea. (non-refundable)	$76 plus applicable technology fee	$76 plus applicable technology fee
507	**Planning & Inspections**	**Electrical Permits**	**Service entrance:**		
508	Planning & Inspections	Electrical Permits	Each Temporary Service or Each Service Release	$47 based on quantity plus base fee and applicable technology fee	$30 based on quantity plus base fee and applicable technology fee
509	**Planning & Inspections**	**Electrical Permits**	**New change or replace**		
510	Planning & Inspections	Electrical Permits	Each Service or new/replacement of electrical panel/panel board	$30 based on quantity plus base fee and applicable technology fee	$47 based on quantity plus base fee and applicable technology fee
511	Planning & Inspections	Electrical Permits	Max Service Entrance Fee	$130 plus applicable technology fee	$130 plus applicable technology fee
512	**Planning & Inspections**	**Electrical Permits**	**Outlets:**		
513	Planning & Inspections	Electrical Permits	1 to 20 ea.	$1.17 Based on quantity plus base fee and applicable technology fee	$1.17 Based on quantity plus base fee and applicable technology fee
514	Planning & Inspections	Electrical Permits	21 to 40 ea.	$0.90 Based on quantity plus base fee and applicable technology fee	$0.90 Based on quantity plus base fee and applicable technology fee
515	Planning & Inspections	Electrical Permits	Over 40 ea.	$0.90 Based on quantity plus base fee and applicable technology fee	$0.90 Based on quantity plus base fee and applicable technology fee
516	**Planning & Inspections**	**Electrical Permits**	**Fixtures:**		
517	Planning & Inspections	Electrical Permits	Range, ea.	$3.18 Based on quantity plus base fee and applicable technology fee	$3.18 Based on quantity plus base fee and applicable technology fee
518	Planning & Inspections	Electrical Permits	Dryer, ea.	$3.18 Based on quantity plus base fee and applicable technology fee	$3.18 Based on quantity plus base fee and applicable technology fee
519	Planning & Inspections	Electrical Permits	Water heater, ea.	$3.18 Based on quantity plus base fee and applicable technology fee	$3.18 Based on quantity plus base fee and applicable technology fee
520	Planning & Inspections	Electrical Permits	Furnace, ea.	$3.18 Based on quantity plus base fee and applicable technology fee	$3.18 Based on quantity plus base fee and applicable technology fee
521	Planning & Inspections	Electrical Permits	Dishwater, ea.	$3.18 Based on quantity plus base fee and applicable technology fee	$3.18 Based on quantity plus base fee and applicable technology fee
522	Planning & Inspections	Electrical Permits	Garbage disposal, ea.	$3.18 Based on quantity plus base fee and applicable technology fee	$3.18 Based on quantity plus base fee and applicable technology fee
523	Planning & Inspections	Electrical Permits	Trash compactor, ea.	$3.18 Based on quantity plus base fee and applicable technology fee	$3.18 Based on quantity plus base fee and applicable technology fee
524	Planning & Inspections	Electrical Permits	Bathroom heater, ea.	$3.18 Based on quantity plus base fee and applicable technology fee	$3.18 Based on quantity plus base fee and applicable technology fee
525	Planning & Inspections	Electrical Permits	Evaporative cooler, ea.	$3.18 Based on quantity plus base fee and applicable technology fee	$3.18 Based on quantity plus base fee and applicable technology fee
526	Planning & Inspections	Electrical Permits	Refrigerated air conditioner, per ton	$1.05 based on quantity plus base fee and applicable technology fee	$1.05 based on quantity plus base fee and applicable technology fee
527	Planning & Inspections	Electrical Permits	Transformer type welder, ea.	$13 based on quantity plus base fee and applicable technology fee	$13 based on quantity plus base fee and applicable technology fee
528	Planning & Inspections	Electrical Permits	X-ray machine, ea.	$38 based on quantity plus base fee and applicable technology fee	$38 based on quantity plus base fee and applicable technology fee
529	**Planning & Inspections**	**Electrical Permits**	**Fractional H.P. Motor, per H.P:**		
530	Planning & Inspections	Electrical Permits	1 to 10 H.P.	$2.11 based on quantity plus base fee and applicable technology fee	$2.11 based on quantity plus base fee and applicable technology fee
531	Planning & Inspections	Electrical Permits	Over 10 H.P., ea.	$1.05 based on quantity plus base fee and applicable technology fee	$1.05 based on quantity plus base fee and applicable technology fee
532	**Planning & Inspections**	**Electrical Permits**	**Motor, per H.P.**		
533	Planning & Inspections	Electrical Permits	1 to 20 H.P., ea.	$2.11 based on quantity plus base fee and applicable technology fee	$2.11 based on quantity plus base fee and applicable technology fee
534	Planning & Inspections	Electrical Permits	Over 20 H.P., ea.	$1.05 based on quantity plus base fee and applicable technology fee	$1.05 based on quantity plus base fee and applicable technology fee
535	Planning & Inspections	Electrical Permits	Feed rail and bus way, per linear foot	$0.74 based on quantity plus base fee and applicable technology fee	$0.74 based on quantity plus base fee and applicable technology fee
536	Planning & Inspections	Electrical Permits	Under floor duct or cellular raceway/conduit per linear foot	$0.27 based on quantity plus base fee and applicable technology fee	$0.27 based on quantity plus base fee and applicable technology fee
537	Planning & Inspections	Electrical Permits	Power or lighting transformer per k.v.a.	$1.05 based on quantity plus base fee and applicable technology fee	$1.05 based on quantity plus base fee and applicable technology fee
538	Planning & Inspections	Electrical Permits	Mobile home	$14 based on quantity plus base fee and applicable technology fee	$14 based on quantity plus base fee and applicable technology fee
539	**Planning & Inspections**	**Electrical Permits**	**T.V. Outlets-master systems only:**		
540	Planning & Inspections	Electrical Permits	Base fee	$24 based on quantity plus base fee and applicable technology fee	$24 based on quantity plus base fee and applicable technology fee
541	Planning & Inspections	Electrical Permits	Plus per outlet	$2 based on quantity plus base fee and applicable technology fee	$2 based on quantity plus base fee and applicable technology fee
542	Planning & Inspections	Electrical Permits	Swimming pool; hot-tub; spa; Jacuzzi; ea.	$46 based on quantity plus base fee and applicable technology fee	$46 based on quantity plus base fee and applicable technology fee
543	Planning & Inspections	Electrical Permits	Temporary installation such as carnivals, show windows, conventions, etc., ea.	$51 based on quantity plus base fee and applicable technology fee	$51 based on quantity plus base fee and applicable technology fee
544	Planning & Inspections	Electrical Permits	Generators	$51 based on quantity plus base fee and applicable technology fee	$51 based on quantity plus base fee and applicable technology fee
545	Planning & Inspections	Electrical Permits	Others not covered	$14 based on quantity plus base fee and applicable technology fee	$14 based on quantity plus base fee and applicable technology fee
546	Planning & Inspections	Electrical Permits	Re-inspection fee, ea.	$65 and applicable technology fee	$65 and applicable technology fee
547	Planning & Inspections	Electrical Permits	Solar heating systems	$24 based on quantity plus base fee and applicable technology fee	$24 based on quantity plus base fee and applicable technology fee
548	Planning & Inspections	Electrical Permits	Solar panels, ea.	$14 based on quantity plus base fee and applicable technology fee	$14 based on quantity plus base fee and applicable technology fee
549	Planning & Inspections	Mechanical	Base fee, ea. (non-refundable)	$77 and applicable technology fee	$77 and applicable technology fee
550	Planning & Inspections	Mechanical	Boiler: 5 horsepower or less, ea.	$36 based on quantity plus base fee and applicable technology fee	$36 based on quantity plus base fee and applicable technology fee
551	Planning & Inspections	Mechanical	Boiler Horsepower additional over 5, ea.	$36 plus $6.35 per horsepower over 5, based on quantity plus base fee and applicable technology fee	$36 plus $6.35 per horsepower over 5, based on quantity plus base fee and applicable technology fee
552	Planning & Inspections	Mechanical	Each evaporative cooler	$24 based on quantity plus base fee and applicable technology fee	$24 based on quantity plus base fee and applicable technology fee
553	Planning & Inspections	Mechanical	Each force air or gravity heater or furnace	$24 based on quantity plus base fee and applicable technology fee	$24 based on quantity plus base fee and applicable technology fee
554	Planning & Inspections	Mechanical	Non-ducted heating appliances; wall, space, unit infrared heaters, ea.	$22 Based on quantity plus base fee and applicable technology fee	$22 Based on quantity plus base fee and applicable technology fee
555	Planning & Inspections	Mechanical	Combination heating-cooling unit or refrigeration unit, ea.	$47 plus $6.35 per ton plus base fee and applicable technology fee	$47 plus $6.35 per ton plus base fee and applicable technology fee
556	Planning & Inspections	Mechanical	Heat exchanger, ea.	$22 Based on quantity plus base fee and applicable technology fee	$22 Based on quantity plus base fee and applicable technology fee
557	Planning & Inspections	Mechanical	Air handlers and mixing boxes, ea.	$22 Based on quantity plus base fee and applicable technology fee	$22 Based on quantity plus base fee and applicable technology fee
558	Planning & Inspections	Mechanical	Perimeter convectors, per linear foot	$3.18 Based on quantity plus base fee and applicable technology fee	$3.18 Based on quantity plus base fee and applicable technology fee
559	Planning & Inspections	Mechanical	Cooling tower	$39 plus base fee and applicable technology fee	$39 plus base fee and applicable technology fee
560	Planning & Inspections	Mechanical	Power units: icemakers, walk-in coolers, reach -in coolers, etc., ea.	$24 plus $6.35 per ton, ventilation system and/or fans, ducts and applicable technology fee	$24 plus $6.35 per ton, ventilation system and/or fans, ducts and applicable technology fee
561	Planning & Inspections	Mechanical	Icemakers not a portion of heating and cooling system no tons	$36 plus base fee and applicable technology fee	$36 plus base fee and applicable technology fee
562	Planning & Inspections	Mechanical	Condensate drains	$9 based on quantity plus base fee and applicable technology fee	$9 based on quantity plus base fee and applicable technology fee

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
563	Planning & Inspections	Mechanical	Solar Systems (excluding duct work)	$36 plus base fee and applicable technology fee	$36 plus base fee and applicable technology fee
564	Planning & Inspections	Mechanical	Collectors	$20 Based on quantity plus base fee and applicable technology fee	$20 Based on quantity plus base fee and applicable technology fee
565	Planning & Inspections	Mechanical	Hood and/or exhaust fan, duct: Residential	$9.54 based on quantity plus base fee and applicable technology fee	$9.54 based on quantity plus base fee and applicable technology fee
566	Planning & Inspections	Mechanical	Type 1 Hood and/or exhaust fan, duct: Non-Residential	$153 plus base fee and applicable technology fee	$153 plus base fee and applicable technology fee
567	Planning & Inspections	Mechanical	Type 2 Hood and/or exhaust fan, duct: Non-Residential		$77 plus base fee and applicable technology fee
568	Planning & Inspections	Mechanical	Restroom exhaust fan and/or duct/Dryer Vent: Residential	$6.35 Based on quantity plus base fee and applicable technology fee	$6.35 Based on quantity plus base fee and applicable technology fee
569	Planning & Inspections	Mechanical	Restroom exhaust fan and/or duct/Dryer Vent: Non-Residential	$9.53 based on quantity plus base fee and applicable technology fee	$9.53 based on quantity plus base fee and applicable technology fee
570	Planning & Inspections	Mechanical	Fire dampers, ea.	$3.18 Based on quantity plus base fee and applicable technology fee	$3.18 Based on quantity plus base fee and applicable technology fee
571	Planning & Inspections	Mechanical	Humidifiers, ea.	$20.11 Based on quantity plus base fee and applicable technology fee	$20.11 Based on quantity plus base fee and applicable technology fee
572	Planning & Inspections	Mechanical	Ducts: Heating, cooling and/or under slab 1-10 openings	$21.24 Based on quantity plus base fee and applicable technology fee	$21.24 Based on quantity plus base fee and applicable technology fee
573	Planning & Inspections	Mechanical	Ducts: Heating, cooling and/or under slab 11-20 openings	$27.54 Based on quantity plus base fee and applicable technology fee	$27.54 Based on quantity plus base fee and applicable technology fee
574	Planning & Inspections	Mechanical	Ducts: Heating, cooling and/or under slab 21-30 openings	$34 based on quantity plus base fee and applicable technology fee	$34 based on quantity plus base fee and applicable technology fee
575	Planning & Inspections	Mechanical	Ducts: Heating, cooling and/or under slab over 30 openings	$36 plus $1 for each opening plus base fee and applicable technology fee	$36 plus $1 for each opening plus base fee and applicable technology fee
576	Planning & Inspections	Mechanical	Re-inspection fee, ea.	$65 and applicable technology fee	$65 and applicable technology fee
577	Planning & Inspections	Plumbing	Base fee, ea. (non-refundable)	$76 and applicable technology fee	$76 and applicable technology fee
578	Planning & Inspections	Plumbing	Fixture: Backflow prevention device	$9.53 Based on quantity plus base fee and applicable technology fee	$9.53 Based on quantity plus base fee and applicable technology fee
579	Planning & Inspections	Plumbing	house to sewer curb cut	$26.48 plus base fee and applicable technology fee	$26.48 plus base fee and applicable technology fee
580	Planning & Inspections	Plumbing	Sewer tap	$10.59 plus base fee and applicable technology fee	$10.59 plus base fee and applicable technology fee
581	Planning & Inspections	Plumbing	Water closet 1-5	$20.12 plus base fee and applicable technology fee	$20.12 plus base fee and applicable technology fee
582	Planning & Inspections	Plumbing	Water closet over 5	$14.83 plus base fee and applicable technology fee	$14.83 plus base fee and applicable technology fee
583	Planning & Inspections	Plumbing	Water closet reset	$14.83 plus base fee and applicable technology fee	$14.83 plus base fee and applicable technology fee
584	Planning & Inspections	Plumbing	Inspection outside City limit	$76.25 and applicable technology fee	$76.25 and applicable technology fee
585	Planning & Inspections	Plumbing	re-inspection	$64.60 and applicable technology fee	$64.60 and applicable technology fee
586	Planning & Inspections	Plumbing	surcharge on above fees	$96.36 and applicable technology fee	$96.36 and applicable technology fee
587	Planning & Inspections	Plumbing	additional surcharge after water connected	$96.36 and applicable technology fee	$96.36 and applicable technology fee
588	Planning & Inspections	Plumbing	Consumer Health Permit - Inspections for 3 compartment sink, grease trap, etc.	$76.25 and applicable technology fee	$76.25 and applicable technology fee
589	Planning & Inspections	Plumbing	Grease trap, sand traps, separation tanks, dental chair, dishwater, washing machine, garbage disposal unit, water softener, electric water heater, indirect waste line into plumbing drain or fixture, (all other this category), ea.	$10.59 based on quantity plus base fee and applicable technology fee	$10.59 based on quantity plus base fee and applicable technology fee
590	Planning & Inspections	Plumbing	Commercial roof drain, ea.	$8.47 based on quantity plus base fee and applicable technology fee	$8.47 based on quantity plus base fee and applicable technology fee
591	Planning & Inspections	Plumbing	Bathtub, shower, lavatory, kitchen sink, commercial sink, (per section) urinal, bidet, drinking fountain, ea.	$8.47 based on quantity plus base fee and applicable technology fee	$8.47 based on quantity plus base fee and applicable technology fee
592	Planning & Inspections	Plumbing	Vehicular dump station	$16.95 Based on quantity plus base fee and applicable technology fee	$16.95 Based on quantity plus base fee and applicable technology fee
593	Planning & Inspections	Plumbing Sewer ejectors	Single	$15.89 Based on quantity plus base fee and applicable technology fee	$15.89 Based on quantity plus base fee and applicable technology fee
594	Planning & Inspections	Plumbing Sewer ejectors	Dual	$24.35 based on quantity plus base fee and applicable technology fee	$24.35 based on quantity plus base fee and applicable technology fee
595	Planning & Inspections	Plumbing	Solar heating systems	$24.35 based on quantity plus base fee and applicable technology fee	$24.35 based on quantity plus base fee and applicable technology fee
596	Planning & Inspections	Plumbing	Solar panels, ea.	$13.76 based on quantity plus base fee and applicable technology fee	$13.76 based on quantity plus base fee and applicable technology fee
597	Planning & Inspections	Plumbing	Back-up water heaters, gas	$13.76 based on quantity plus base fee and applicable technology fee	$13.76 based on quantity plus base fee and applicable technology fee
598	Planning & Inspections	Plumbing	Storage tank	$11.55 Based on quantity plus base fee and applicable technology fee	$11.55 Based on quantity plus base fee and applicable technology fee
599	Planning & Inspections	Plumbing Permits	Appliances	$76.25 permit fee plus $17.47 per fixture and applicable technology fee	$76.25 permit fee plus $17.47 per fixture and applicable technology fee
600	Planning & Inspections	Irrigation System	Irrigation base fee for residential	$73.07 (Add fixtures below to base residential irrigation fee) and applicable technology fee	$73.07 (Add fixtures below to base residential irrigation fee) and applicable technology fee
601	Planning & Inspections	Irrigation System	Irrigation Base fee for Commercial	$64.00 (Add fixtures below to base commercial irrigation fee) and applicable technology fee	$64.00 (Add fixtures below to base commercial irrigation fee) and applicable technology fee
602	Planning & Inspections	Irrigation System	Fixture: Control valve (each section)	$9.53 Based on quantity and applicable technology fee	$9.53 Based on quantity and applicable technology fee
603	Planning & Inspections	Irrigation System	Fixture: Backflow preventive device	$9.53 Based on quantity and applicable technology fee	$9.53 Based on quantity and applicable technology fee
604	Planning & Inspections	Irrigation System	Fixture: Sprinkler head, ea.	$0.64 Based on quantity and applicable technology fee	$0.64 Based on quantity and applicable technology fee
605	Planning & Inspections	Irrigation System	Fixture: Drips, ea.	$0.14 Based on quantity and applicable technology fee	$0.14 Based on quantity and applicable technology fee
606	Planning & Inspections	Irrigation System	Fixture: Bubblers, ea.	$0.14 Based on quantity and applicable technology fee	$0.14 Based on quantity and applicable technology fee
607	Planning & Inspections	Irrigation System	Subterranean irrigation systems per square yard irrigated	$0.14 Based on quantity and applicable technology fee	$0.14 Based on quantity and applicable technology fee
608	Planning & Inspections	Plumbing	Swimming pools	$76 and applicable technology fee	$76 and applicable technology fee
609	Planning & Inspections	Plumbing	Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea.	$76 and applicable technology fee	$76 and applicable technology fee
610	Planning & Inspections	Plumbing	Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea. additionally if included with swimming pool	$13.76 based on quantity plus base fee and applicable technology fee	$13.76 based on quantity plus base fee and applicable technology fee
611	Planning & Inspections	Plumbing	Gas water heater (pool, Jacuzzi, etc.)	$13.76 based on quantity plus base fee and applicable technology fee	$13.76 based on quantity plus base fee and applicable technology fee
612	Planning & Inspections	Plumbing	Cartridge filters (pool, Jacuzzi, etc.)	$8.47 based on quantity plus base fee and applicable technology fee	$8.47 based on quantity plus base fee and applicable technology fee
613	Planning & Inspections	Plumbing	Plumbing work no fixtures or sewer	$76 and applicable technology fee	$76 and applicable technology fee
614	Planning & Inspections	Plumbing	Mobile home hook-ups	$76 and applicable technology fee	$76 and applicable technology fee
615	Planning & Inspections	Gas	Base fee, ea. (non-refundable)	$76 and applicable technology fee	$76 and applicable technology fee
616	Planning & Inspections	Gas	Gas opening, appliance by others, ea.	$7.41 Based on quantity plus base fee and applicable technology fee	$7.41 Based on quantity plus base fee and applicable technology fee
617	Planning & Inspections	Gas	Commercial cooking unit, (ovens, etc.), ea.	$13.76 based on quantity plus base fee and applicable technology fee	$13.76 based on quantity plus base fee and applicable technology fee
618	Planning & Inspections	Gas	Domestic cooking unit	$10.59 based on quantity plus base fee and applicable technology fee	$10.59 based on quantity plus base fee and applicable technology fee
619	Planning & Inspections	Gas Water Heater	Gas Water Heater	$13.76 based on quantity plus base fee and applicable technology fee	$13.76 based on quantity plus base fee and applicable technology fee
620	Planning & Inspections	Gas	Commercial clothes dryer	$13.76 based on quantity plus base fee and applicable technology fee	$13.76 based on quantity plus base fee and applicable technology fee
621	Planning & Inspections	Gas	Residential clothes dryer	$10.59 based on quantity plus base fee and applicable technology fee	$10.59 based on quantity plus base fee and applicable technology fee
622	Planning & Inspections	Gas-Unducted heating appliances	Circulating wall, ceiling, space, unit-infra-red, ea.	$20.11 based on quantity plus base fee and applicable technology fee	$20.11 based on quantity plus base fee and applicable technology fee
623	Planning & Inspections	Gas	Lighting unit, log lighter	$10.59 based on quantity plus base fee and applicable technology fee	$10.59 based on quantity plus base fee and applicable technology fee

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
624	Planning & Inspections	Gas	Floor furnace	$15.89 based on quantity plus base fee and applicable technology fee	$15.89 based on quantity plus base fee and applicable technology fee
625	Planning & Inspections	Gas	Service yard line	$13.76 based on quantity plus base fee and applicable technology fee	$13.76 based on quantity plus base fee and applicable technology fee
626	Planning & Inspections	Gas	Gas refrigerator	$13.76 based on quantity plus base fee and applicable technology fee	$13.76 based on quantity plus base fee and applicable technology fee
627	Planning & Inspections	Gas	Re-inspection	$65 and applicable technology fee	$65 and applicable technology fee
628	Planning & Inspections	Building Permit - Residential	For additional lines than 400 square feet	$307 and applicable technology fee	$307 and applicable technology fee
629	Planning & Inspections	Third party building permit discount	Discount for residential permit when builder utilizes third party services for process.	• First 400 TPRN permits issued, $100 reduction in individual permit cost • Subsequent 100 TPRN permits issued (401 to 500), $125 reduction in permit cost • Subsequent permits in excess of 500 permits issued, $150 reduction in permit cost	• First 400 TPRN permits issued, $100 reduction in individual permit cost • Subsequent 100 TPRN permits issued (401 to 500), $125 reduction in permit cost • Subsequent permits in excess of 500 permits issued, $150 reduction in permit cost
630	Planning & Inspections	Building Permit - Residential	For additions or new single family residential construction between 401-1299 square feet, to include a single structure on one parcel that contains a single family dwelling duplex, triplex, or quadraplex.	$0.87 per square foot plus applicable Technology Fee.	$0.87 per square foot plus applicable Technology Fee.
631	Planning & Inspections	Building Permit - Residential	For additions or new single family residential construction between 1300-2399 square feet, to include a single structure on one parcel that contains a single family dwelling duplex, triplex, or quadraplex.	$0.82 per square foot plus applicable Technology Fee.	$0.82 per square foot plus applicable Technology Fee.
632	Planning & Inspections	Building Permit - Residential	For additions or new single family residential construction between 2400-3399 square feet, to include a single structure on one parcel that contains a single family dwelling duplex, triplex, or quadraplex.	$0.81 per square foot plus applicable Technology Fee.	$0.81 per square foot plus applicable Technology Fee.
633	Planning & Inspections	Building Permit - Residential	For additions or new single family residential construction between 3400-4399 square feet, to include a single structure on one parcel that contains a single family dwelling duplex, triplex, or quadraplex.	$0.72 per square foot plus applicable Technology Fee.	$0.72 per square foot plus applicable Technology Fee.
634	Planning & Inspections	Building Permit - Residential	For additions or new single family residential construction greater than 4400 square feet, to include a single structure on one parcel that contains a single family dwelling duplex, triplex, or quadraplex.	$0.61 per square foot plus applicable Technology Fee.	$0.61 per square foot plus applicable Technology Fee.
635	Planning & Inspections	Building Permit - Residential	Residential Permit	Total Permit cost will be comprised of the following: Master Permit-66%; Electrical-20%; Plumbing-7%; Mechanical-7%; applicable technology fee will be assessed to each permit.	Total Permit cost will be comprised of the following: Master Permit-66%; Electrical-20%; Plumbing-7%; Mechanical-7%; applicable technology fee will be assessed to each permit.
636	Planning & Inspections	Building Permit	Inspection fee-business hours	$75 plus applicable technology fee	$75 plus applicable technology fee
637	Planning & Inspections	Building Permit	Inspection fee-non business hours (Two hour minimum)	$77 (Two Hour Minimum) plus applicable technology fee	$77 (Two Hour Minimum) plus applicable technology fee
638	Planning & Inspections	Building Permit	Inspection fee-Expedited "On-Demand" inspections (Two hour minimum)	$77 (Two Hour Minimum) plus applicable technology fee	$77 (Two Hour Minimum) plus applicable technology fee
639	Planning & Inspections	Building Permit	Investigative Inspection Permit	$75 plus applicable technology fee	$75 plus applicable technology fee
640	Planning & Inspections	Sign Permits	Sign Permit	A basic sign valuation shall be determined for all signs by multiplying the sign area in square feet by the appropriate value from the following table:	A basic sign valuation shall be determined for all signs by multiplying the sign area in square feet by the appropriate value from the following table:
641	**Planning & Inspections**	**Sign Permits**	**Sign Height (Ft)**		
642	Planning & Inspections	Sign Permits	Non-illuminated	Single Face	Single Face
643	Planning & Inspections	Sign Permits	1 up to and including 20 Ft in Height	$14.00 plus applicable technology fee	$14.00 plus applicable technology fee
644	Planning & Inspections	Sign Permits	over 20 ft. up to and including 30 ft. in height	$16.00 plus applicable technology fee	$16.00 plus applicable technology fee
645	Planning & Inspections	Sign Permits	over 30 ft. up to and including 40 ft. in height	$17.00 plus applicable technology fee	$17.00 plus applicable technology fee
646	Planning & Inspections	Sign Permits	over 40 ft. up to and including 50 ft. in height	$18.00 plus applicable technology fee	$18.00 plus applicable technology fee
647	Planning & Inspections	Sign Permits	over 50 ft. up to and including 60 ft. in height	$20.00 plus applicable technology fee	$20.00 plus applicable technology fee
648	Planning & Inspections	Sign Permits	Over 60 ft. in Height	$21.00 plus applicable technology fee	$21.00 plus applicable technology fee
649	**Planning & Inspections**	**Sign Permits**	**Non-illuminated**		
650	Planning & Inspections	Sign Permits	1 up to and including 20 ft. in Height	$20.00 plus applicable technology fee	$20.00 plus applicable technology fee
651	Planning & Inspections	Sign Permits	over 20 ft. up to and including 30 ft. in height	$23.00 plus applicable technology fee	$23.00 plus applicable technology fee
652	Planning & Inspections	Sign Permits	over 30 ft. up to and including 40 ft. in height	$24.00 plus applicable technology fee	$24.00 plus applicable technology fee
653	Planning & Inspections	Sign Permits	over 40 ft. up to and including 50 ft. in height	$26.00 plus applicable technology fee	$26.00 plus applicable technology fee
654	Planning & Inspections	Sign Permits	over 50 ft. up to and including 60 ft. in height	$29.00 plus applicable technology fee	$29.00 plus applicable technology fee
655	Planning & Inspections	Sign Permits	Over 60 ft. in Height	$30.00 plus applicable technology fee	$30.00 plus applicable technology fee
656	**Planning & Inspections**	**Sign Permits**	**Sign Height (Ft)**		
657	Planning & Inspections	Sign Permits	Illuminated	Single Face	Single Face
658	Planning & Inspections	Sign Permits	1 up to and including 20 ft. in Height	$25.00 plus applicable technology fee	$25.00 plus applicable technology fee
659	Planning & Inspections	Sign Permits	over 20 ft. up to and including 30 ft. in height	$30.00 plus applicable technology fee	$30.00 plus applicable technology fee
660	Planning & Inspections	Sign Permits	over 30 ft. up to and including 40 ft. in height	$34.00 plus applicable technology fee	$34.00 plus applicable technology fee
661	Planning & Inspections	Sign Permits	over 40 ft. up to and including 50 ft. in height	$37.00 plus applicable technology fee	$37.00 plus applicable technology fee
662	Planning & Inspections	Sign Permits	over 50 ft. up to and including 60 ft. in height	$39.00 plus applicable technology fee	$39.00 plus applicable technology fee
663	Planning & Inspections	Sign Permits	Over 60 ft. in Height	$41.00 plus applicable technology fee	$41.00 plus applicable technology fee
664	Planning & Inspections	Sign Permits	Illuminated Double Face	Double Face	Double Face
665	Planning & Inspections	Sign Permits	1 up to and including 20 ft. in Height	$39.00 plus applicable technology fee	$39.00 plus applicable technology fee
666	Planning & Inspections	Sign Permits	over 20 ft. up to and including 30 ft. in height	$47.00 plus applicable technology fee	$47.00 plus applicable technology fee
667	Planning & Inspections	Sign Permits	over 30 ft. up to and including 40 ft. in height	$50.00 plus applicable technology fee	$50.00 plus applicable technology fee
668	Planning & Inspections	Sign Permits	over 40 ft. up to and including 50 ft. in height	$53.00 plus applicable technology fee	$53.00 plus applicable technology fee
669	Planning & Inspections	Sign Permits	over 50 ft. up to and including 60 ft. in height	$56.00 plus applicable technology fee	$56.00 plus applicable technology fee
670	Planning & Inspections	Sign Permits	Over 60 ft. in Height	$59.00 plus applicable technology fee	$59.00 plus applicable technology fee
671	Planning & Inspections	Sign Permits	Off-Premise Sign Demolition	$76.00 plus applicable technology fee	$76.00 plus applicable technology fee
672	Planning & Inspections	Sign Permits	For sign valuations equal to or less than two hundred dollars ($200.00). Except for temporary real estate signs.	$51.00 plus applicable technology fee	$51.00 plus applicable technology fee
673	Planning & Inspections	Sign Permits		For sign valuations of two hundred one ($201.00), up to and including one thousand, sign permit fee shall be fifty two dollars and forty one cents ($52.41) plus two dollars and eighteen cents ($2.18) for each one hundred or portion thereof over two hundred plus applicable technology fee.	For sign valuations of two hundred one ($201.00), up to and including one thousand, sign permit fee shall be fifty two dollars and forty one cents ($52.41) plus two dollars and eighteen cents ($2.18) for each one hundred or portion thereof over two hundred plus applicable technology fee.
674	Planning & Inspections	Sign Permits		For sign valuation of one thousand one ($1,001.00), up to and including ten thousand, sign permit fee shall be sixty-eight dollars and seventy-eight cents ($68.78) plus twelve dollars and one cent ($12.01) for each one thousand or portion thereof over one thousand plus applicable technology fee.	For sign valuation of one thousand one ($1,001.00), up to and including ten thousand, sign permit fee shall be sixty-eight dollars and seventy-eight cents ($68.78) plus twelve dollars and one cent ($12.01) for each one thousand or portion thereof over one thousand plus applicable technology fee.
675	Planning & Inspections	Sign Permits		For sign valuations over ten thousand one ($10,001.00), up to and including twenty-five thousand sign permit fee shall be one hundred seventy five dollars and seventy-eight cents ($175.78) plus twenty-five dollars and forty-two cents ($25.42) for each one thousand or portion thereof over ten thousand plus applicable technology fee.	For sign valuations over ten thousand one ($10,001.00), up to and including twenty-five thousand sign permit fee shall be one hundred seventy five dollars and seventy-eight cents ($175.78) plus twenty-five dollars and forty-two cents ($25.42) for each one thousand or portion thereof over ten thousand plus applicable technology fee.

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
676	Planning & Inspections	Sign Permits		For sign valuations over twenty-five thousand and one ($25,001.00), sign permit fee shall be five hundred ninety-two dollars and eighty-five cents ($592.85) plus thirty-eight dollars and twenty-one cents ($38.12) for each one thousand or portion thereof over twenty-five thousand plus applicable technology fee.	For sign valuations over twenty-five thousand and one ($25,001.00), sign permit fee shall be five hundred ninety-two dollars and eighty-five cents ($592.85) plus thirty-eight dollars and twenty-one cents ($38.12) for each one thousand or portion thereof over twenty-five thousand plus applicable technology fee.
677	Planning & Inspections	Fire Permits	Fire Sprinkler or Fire Extinguishing System	Minimum Fee $77 plus applicable technology fee	Minimum Fee $77 plus applicable technology fee
678	**Planning & Inspections**	**Fire Permits**	**Number of Sprinkler heads**		
679	Planning & Inspections	Fire Permits	1 to 15	$77 plus applicable technology fee	$77 plus applicable technology fee
680	Planning & Inspections	Fire Permits	16 to 75	$118 plus applicable technology fee	$118 plus applicable technology fee
681	Planning & Inspections	Fire Permits	76 to 100	$158 plus applicable technology fee	$158 plus applicable technology fee
682	Planning & Inspections	Fire Permits	101 to 200	$236 plus applicable technology fee	$236 plus applicable technology fee
683	Planning & Inspections	Fire Permits	201 to 300	$277 plus applicable technology fee	$277 plus applicable technology fee
684	Planning & Inspections	Fire Permits	Over 300	$316 plus applicable technology fee	$316 plus applicable technology fee
685	Planning & Inspections	Fire Permits	Fire Suppression Systems for Cooking Operations	$77 plus applicable technology fee	$77 plus applicable technology fee
686	**Planning & Inspections**	**Fire Permits**	**Number of Devices**		
687	Planning & Inspections	Fire Permits	1 to 5	$77 plus applicable technology fee	$77 plus applicable technology fee
688	Planning & Inspections	Fire Permits	6 to 20	$118 plus applicable technology fee	$118 plus applicable technology fee
689	Planning & Inspections	Fire Permits	21 to 40	$158 plus applicable technology fee	$158 plus applicable technology fee
690	Planning & Inspections	Fire Permits	41 to 60	$198 plus applicable technology fee	$198 plus applicable technology fee
691	Planning & Inspections	Fire Permits	61 to 100	$236 plus applicable technology fee	$236 plus applicable technology fee
692	Planning & Inspections	Fire Permits	over 100	$278 plus applicable technology fee	$278 plus applicable technology fee
693	Planning & Inspections	Fire Permits	1 to 3 fire hydrants	$77 plus applicable technology fee	$77 plus applicable technology fee
694	Planning & Inspections	Fire Permits	4 to 6 fire hydrants	$118 plus applicable technology fee	$118 plus applicable technology fee
695	Planning & Inspections	Fire Permits	over 6 fire hydrants	$158 plus applicable technology fee	$158 plus applicable technology fee
696	Planning & Inspections	Building Permit	Roofing Permit	$118 plus applicable technology fee	$118 plus applicable technology fee
697	Planning & Inspections	Building Permit	Certified Roofing Permit	$77 plus applicable technology fee	$77 plus applicable technology fee
698	Planning & Inspections	Building Permit	Sidewalk Permit	$77 plus applicable technology fee	$77 plus applicable technology fee
699	Planning & Inspections	Building Permit	Sidewalk Permit- Re-inspection	$65 plus applicable technology fee	$65 plus applicable technology fee
700	Planning & Inspections	Building Permit	Driveway Permit	$77 plus applicable technology fee	$77 plus applicable technology fee
701	Planning & Inspections	Building Permit	Driveway Permit- Re-inspection	$64 plus applicable technology fee	$64 plus applicable technology fee
702	Planning & Inspections	Building Permit	Certificate of Use	$398 plus applicable technology fee	$398 plus applicable technology fee
703	Planning & Inspections	Building Permit	Conditional Certificate of Occupancy	$398 plus applicable technology fee	$398 plus applicable technology fee
704	Planning & Inspections	Building Permit	Temporary Certificate of Occupancy	$169 plus applicable technology fee	$169 plus applicable technology fee
705	Planning & Inspections	Building Permit	Temporary Structures (Tents, construction sheds, seat canopies, etc.)	Minimum $51 ($0.11 per square foot for the total area per month or fraction thereof) plus applicable technology fee	Minimum $51 ($0.11 per square foot for the total area per month or fraction thereof) plus applicable technology fee
706	Planning & Inspections	Building Permit	Vacant Building Annual Registration-Commercial less than 5,000 square feet in area	$159 plus applicable technology fee	$159 plus applicable technology fee
707	Planning & Inspections	Building Permit	Vacant Building Annual Registration-Commercial 5,001 square feet to 20,000 square feet in area	$318 plus applicable technology fee	$318 plus applicable technology fee
708	Planning & Inspections	Building Permit	Vacant Building Annual Registration-commercial over 20,001 square feet in area	$477 plus applicable technology fee	$477 plus applicable technology fee
709	Planning & Inspections	Building Permit	Vacant Building commercial and residential fee for registration ownership transfers not requiring a plan review	$80 plus applicable technology fee	$80 plus applicable technology fee
710	Planning & Inspections	Building Permit	Vacant Building Annual Residential Registration Fee	$159 plus applicable technology fee	$159 plus applicable technology fee
711	Planning & Inspections	Building Permit	Mobile Home Placement Permit	$77 plus applicable technology fee	$77 plus applicable technology fee
712	Planning & Inspections	Building Permit	Duplicate Cards or Licenses	$16.84 plus applicable technology fee	$16.84 plus applicable technology fee
713	Planning & Inspections	Business Licenses	Vendor	$48 plus applicable technology fee	$48 plus applicable technology fee
714	Planning & Inspections	Business Licenses	Tax Exempt Vendor	No Fee	No Fee
715	Planning & Inspections	Business Licenses	Motel	$230 plus applicable technology fee	$230 plus applicable technology fee
716	Planning & Inspections	Business Licenses	Hotel	$230 plus applicable technology fee	$230 plus applicable technology fee
717	Planning & Inspections	Business Licenses	Lodging house	$56 plus applicable technology fee	$56 plus applicable technology fee
718	Planning & Inspections	Business Licenses	Home occupation (New) -Annual	$72 plus applicable technology fee	$72 plus applicable technology fee
719	Planning & Inspections	Business Licenses	Home occupation (New) -Bi-Annual	$129 plus applicable technology fee	$129 plus applicable technology fee
720	Planning & Inspections	Business Licenses	Home occupation-Annual (Renewal)	$55 plus applicable technology fee	$55 plus applicable technology fee
721	Planning & Inspections	Business Licenses	Home occupation-Bi-Annual Renewal	$112 plus applicable technology fee	$112 plus applicable technology fee
722	**Planning & Inspections**	**Business License**	**Home occupation- Late Fee**	**20% of renewal fee plus applicable tech fee**	**20% of renewal fee plus applicable tech fee**
723	Planning & Inspections	Business Licenses	2nd hand dealers	$152 plus applicable technology fee	$152 plus applicable technology fee
724	Planning & Inspections	Business Licenses	2nd hand dealers @ additional location	$80 plus applicable technology fee	$80 plus applicable technology fee
725	Planning & Inspections	Business Licenses	Expedited Application Review Fee	$48 plus applicable technology fee	$48 plus applicable technology fee
726	Planning & Inspections	Business Licenses	Enhanced Provisional License Fee	$148 plus applicable technology fee	$148 plus applicable technology fee
727	Planning & Inspections	Business Licenses	Flea Market Operator License	$630 plus applicable technology fee	$630 plus applicable technology fee
728	Planning & Inspections	Business Licenses	Renewal Fee for Flea Market Operators License	$505 plus applicable technology fee	$505 plus applicable technology fee
729	Planning & Inspections	Business Licenses	2nd hand dealer receipt books- 50 receipts per book.	$8 each plus applicable technology fee	$8 each plus applicable technology fee
730	Planning & Inspections	Parades		$64 plus applicable technology fee	$64 plus applicable technology fee
731	Planning & Inspections	Amplification Fee	4 or more days in advance of event	$15 plus applicable technology fee	$15 plus applicable technology fee
732	Planning & Inspections	Amplification Fee	3 or less day in advance of event	$30 plus applicable technology fee	$30 plus applicable technology fee
733	Planning & Inspections	Temporary Event		$64 plus applicable technology fee	$64 plus applicable technology fee
734	Planning & Inspections	Contractors Registration Fee	Registration Fee	$100 plus applicable technology fee	$100 plus applicable technology fee
735	Planning & Inspections	Third Party Contractor Registration Fee	Application and renewal fee for third party contractor registrations	$300 plus applicable technology fee (valid for a three year period)	$300 plus applicable technology fee (valid for a three year period)
736	Planning & Inspections	Business License	Sign Painting Contractors	$110 plus applicable technology fee	$110 plus applicable technology fee
737	Planning & Inspections	Business License	Sign Contractor	1 Year $607.00 2 Years $1,214.00 plus applicable technology fee	1 Year $607.00 2 Years $1,214.00 plus applicable technology fee
738	Planning & Inspections	Business License	Sign Installer	$607 plus applicable technology fee	1 Year $145.00 2 Years $290.00 plus applicable technology fee
739	Planning & Inspections	Business License	Temp. inflatable sign installer	$1,213 plus applicable technology fee	$1,213 plus applicable technology fee
740	Planning & Inspections	Business License	Temp inflatable sign installed by property owner	$607 plus applicable technology fee	$607 plus applicable technology fee
741	**Planning & Inspections**	**Business License**	**Motor Vehicle Dealers**	**1 Year $145.00 2 Years $290.00 plus applicable technology fee**	**1 Year $145.00 2 Years $290.00 plus applicable technology fee**
742	**Planning & Inspections**	**Business License**	**TABC Certification Inspection**	**78.61 plus applicable tech fee**	**78.61 plus applicable tech fee**
743	**Planning & Inspections**	**Licenses**	**Sexually Oriented Business License**		
744	Planning & Inspections	Licenses	Initial Fee (Annual)	$667 plus applicable technology fee	$667 plus applicable technology fee
745	Planning & Inspections	Licenses	Renewal Fee (Annual)	$424 plus applicable technology fee	$424 plus applicable technology fee
746	**Planning & Inspections**	**Licenses**	**Sexually Oriented Business Employee**		
747	Planning & Inspections	Licenses	Initial Fee (Annual)	$48 plus applicable technology fee	$48 plus applicable technology fee
748	Planning & Inspections	Licenses	Renewal Fee (Annual)	$23 plus applicable technology fee	$23 plus applicable technology fee
749	Planning & Inspections	Licenses	Background checks (per employee) for Boarding Home License	$17.00 per employee plus applicable technology fee	$17.00 per employee plus applicable technology fee
750	**Planning & Inspections**	**Licenses**	**Sounds Amplification License**	**$367.00 plus applicable tech fee**	**$367.00 plus applicable tech fee**
751	**Planning & Inspections**	**Licenses**	**Sounds Amplification Renewal Fee**	**$125.00 plus applicable tech fee**	**$125.00 plus applicable tech fee**
752	**Planning & Inspections**	**Licenses**	**Sounds Amplification Appeal Fee**	**$308.00 plus applicable tech fee**	**$308.00 plus applicable tech fee**
753	Planning & Inspections	**Development**	Expedited Review of Grading Permits	Two hundred fifty six dollars ($256.00) plus ninety-four dollars ($94.00) for each hour or portion of an hour of plan review time plus applicable technology fee.	Two hundred fifty six dollars ($256.00) plus ninety-four dollars ($94.00) for each hour or portion of an hour of plan review time plus applicable technology fee.
754	Planning & Inspections	Development	Construction SWP3 permit fee - 5 Acres sites or larger	$129.00 one time permit fee plus applicable technology fee	$129.00 one time permit fee plus applicable technology fee
755	Planning & Inspections	Development	Construction SWP3 Review fee- .1-4.99 Acres sites		$75.00 one time permit fee plus applicable technology fee
756	Planning & Inspections	Development	Industrial SWP3 permit fee	$129.00 one time permit fee plus applicable technology fee	$129.00 one time permit fee plus applicable technology fee
757	Planning & Inspections	Development	De-Watering/Discharge to MS4 (Storm water) permit fee	$129.00 one time permit fee plus applicable technology fee	$129.00 one time permit fee plus applicable technology fee
758	Planning & Inspections	Development	Commercial Sidewalk	$76.00 plus applicable technology fee	$200.00 plus applicable technology fee
759	Planning & Inspections	Development	Commercial Driveway	$76.00 plus applicable technology fee	$200.00 plus applicable technology fee

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
760	**Planning & Inspections**	**Development**	**Grading Permit - Subdivisions**		
761	Planning & Inspections	Development	0-5 acres	$639.00 plus applicable technology fee	$639.00 plus applicable technology fee
762	Planning & Inspections	Development	5.1-10acres	$764.00 plus applicable technology fee	$764.00 plus applicable technology fee
763	Planning & Inspections	Development	10.1-20 acres	$892.00 plus applicable technology fee	$892.00 plus applicable technology fee
764	Planning & Inspections	Development	20.1-30 acres	$1,019.00 plus applicable technology fee	$1,019.00 plus applicable technology fee
765	Planning & Inspections	Development	30.1-40 acres	$1,148.00 plus applicable technology fee	$1,148.00 plus applicable technology fee
766	Planning & Inspections	Development	40.1-50 acres	$1,275.00 plus applicable technology fee	$1,275.00 plus applicable technology fee
767	Planning & Inspections	Development	50.1 + acres	$1,402.00 plus applicable technology fee	$1,402.00 plus applicable technology fee
768	Planning & Inspections	Development	Borrow / Waste	$546.00 plus applicable technology fee	$546.00 plus applicable technology fee
769	Planning & Inspections	Development	First Extension	36% of grading permit plus applicable technology fee	36% of grading permit plus applicable technology fee
770	Planning & Inspections	Development	Second Extension	36% of grading permit plus applicable technology fee	36% of grading permit plus applicable technology fee
771	**Planning & Inspections**	**Development**	**Grading Permit-All other commercial/residential**		
772	Planning & Inspections	Development	0-5 acres	$456.00 plus applicable technology fee	$456.00 plus applicable technology fee
773	Planning & Inspections	Development	5.1-10acres	$546.00 plus applicable technology fee	$546.00 plus applicable technology fee
774	Planning & Inspections	Development	10.1-20 acres	$637.00 plus applicable technology fee	$637.00 plus applicable technology fee
775	Planning & Inspections	Development	20.1-30 acres	$729.00 plus applicable technology fee	$729.00 plus applicable technology fee
776	Planning & Inspections	Development	30.1-40 acres	$820.00 plus applicable technology fee	$820.00 plus applicable technology fee
777	Planning & Inspections	Development	40.1-50 acres	$911.00 plus applicable technology fee	$911.00 plus applicable technology fee
778	Planning & Inspections	Development	50.1 + acres	$1,002.00 plus applicable technology fee	$1,002.00 plus applicable technology fee
779	Planning & Inspections	Development	Borrow / Waste	$546.00 plus applicable technology fee	$546.00 plus applicable technology fee
780	Planning & Inspections	Development	First Extension	36% of grading permit plus applicable technology fee	36% of grading permit plus applicable technology fee
781	Planning & Inspections	Development	Second Extension	36% of grading permit plus applicable technology fee	36% of grading permit plus applicable technology fee
782	**Planning & Inspections**	**Development**	**Mountain Development Association**		
783	**Planning & Inspections**	**Development**	**Grading Permit**		
784	Planning & Inspections	Development	0-5 acres	$1,820.00 plus applicable technology fee	$1,820.00 plus applicable technology fee
785	Planning & Inspections	Development	5.1-10 acres	$2,185.00 plus applicable technology fee	$2,185.00 plus applicable technology fee
786	Planning & Inspections	Development	10.1-20 acres	$2,549.00 plus applicable technology fee	$2,549.00 plus applicable technology fee
787	Planning & Inspections	Development	20.1-30 acres	$2913.00 plus applicable technology fee	$2913.00 plus applicable technology fee
788	Planning & Inspections	Development	30.1-40 acres	$3,276.00 plus applicable technology fee	$3,276.00 plus applicable technology fee
789	Planning & Inspections	Development	40.1-50 acres	$3,641.00 plus applicable technology fee	$3,641.00 plus applicable technology fee
790	Planning & Inspections	Development	50.1 + acres	$ 4,005.00 plus applicable technology fee	$ 4,005.00 plus applicable technology fee
791	Planning & Inspections	Development	Borrow / Waste	$1,455.00 plus applicable technology fee	$1,455.00 plus applicable technology fee
792	Planning & Inspections	Development	First Extension	36% of MDA plus applicable technology fee	36% of MDA plus applicable technology fee
793	Planning & Inspections	Development	Second Extension	36% of MDA plus applicable technology fee	36% of MDA plus applicable technology fee
794	Planning & Inspections	Development	Re-inspection fee	$66 plus applicable technology fee	$66 plus applicable technology fee
795	Planning & Inspections	Development	Inspection Fees-other than regular duty hours	$79.50/hr.(2hr. Min) plus applicable technology fee	$79.50/hr.(2hr. Min) plus applicable technology fee
796	Planning & Inspections	Development	Credit Access Certificate of Registration	$195 each year plus applicable technology fee	$195 each year plus applicable technology fee
797	Planning & Inspections	Business Permit	Brewer Permit (B)	1 Year $750.00 2 Years $1,500.00	1 Year $750.00 2 Years $1,500.00
798	Planning & Inspections	Business Permit	Non-Resident Brewers Permit (U)	1 Year $750.00 2 Years $1,500.00	1 Year $750.00 2 Years $1,500.00
799	Planning & Inspections	Business Permit	Distillers and Rectifiers (D)	1 Year $750.00 2 Years $1,500.00	1 Year $750.00 2 Years $1,500.00
800	Planning & Inspections	Business Permit	Winery (G)	1 Year $37.50 2 Years $75.00	1 Year $37.50 2 Years $75.00
801	Planning & Inspections	Business Permit	Wine Bottlers (Z)	1 Year $112.50 2 Years $225.00	1 Year $112.50 2 Years $225.00
802	Planning & Inspections	Business Permit	Wholesalers (W)	1 Year $937.50 2 Years $1,875.00	1 Year $937.50 2 Years $1,875.00
803	Planning & Inspections	Business Permit	General Class B Wholesalers (X)	1 Year $150.00 2 Years $300.00	1 Year $150.00 2 Years $300.00
804	Planning & Inspections	Business Permit	Local Class B Wholesaler (LX)	1 Year $37.50 2 Years $75.00	1 Year $37.50 2 Years $75.00
805	**Planning & Inspections**	**Business Permit**	**Local Distributor (LP)**	**2 Years $100**	**2 Years $100**
806	Planning & Inspections	Business Permit	Package Store (P)	1 Year $250.00 2 Years $500.00	1 Year $250.00 2 Years $500.00
807	**Planning & Inspections**	**Business Permit**	**Package Store Tasting Permit (PS)**	**2 Years $25**	**2 Years $25**
808	Planning & Inspections	Business Permit	Wine Only Package Store (Q)	1 Year $37.50 2 Years $75.00	1 Year $37.50 2 Years $75.00
809	Planning & Inspections	Business Permit	Wine and Beer Retailers (BG)	1 Year $87.50 2 Years $175.00	1 Year $87.50 00 sq. ft.: $346 plus applicable technology fee
810	Planning & Inspections	Business Permit	Wine and Beer Retailers Off-Premise (BQ)	1 Year $30.00 2 Years $60.00	1 Year $30.00 2 Years $60.00
811	Planning & Inspections	Business Permit	Mixed Beverage (MB)- Year 1, 2 and 3 are TABC fees. Year 4 is COEP fee. Annual payment for COEP	3rd Renewal and all subsequent $375.00 Per Year	3rd Renewal and all subsequent $375.00 Per Year
812	Planning & Inspections	Business Permit	Mixed Beverage (MB)- Year 1, 2 and 3 are TABC fees. Year 4 is COEP fee. Bi- Annual payment for COEP	3rd Renewal and all subsequent $750.00 Biannually	3rd Renewal and all subsequent $750.00 Biannually
813	Planning & Inspections	Business Permit	Mixed Beverage Late Hrs. (LB) Year 1, 2 and 3 are TABC fees. Year 4 is COEP fee.	3rd Renewal and all subsequent 1 Year: $75.00 2 Years: $150.00	3rd Renewal and all subsequent 1 Year: $75.00 2 Years: $150.00
814	Planning & Inspections	Business Permit	Daily Temporary Mixed Beverage (TB)	1 Year $12.50 2 Years $25.00	1 Year $12.50 2 Years $25.00
815	Planning & Inspections	Business Permit	Caterers (CB)	1 Year $250.00 2 Years $500.00	1 Year $250.00 2 Years $500.00
816	Planning & Inspections	Business Permit	Private Club Late Hours (NL)	1 Year $375.00 2 Years $750.00	1 Year $375.00 2 Years $750.00
817	Planning & Inspections	Business Permit	Non-Resident Brewers Sellers (S)	1 Year $75.00 2 Years $150.00	1 Year $75.00 2 Years $150.00
818	Planning & Inspections	Business Permit	Beverage Cartage (PE)	1 Year $10.00 2 Years $20.00	1 Year $10.00 2 Years $20.00
819	Planning & Inspections	Business Permit	Bonded Warehouse (J)	1 Year $75.00 2 Years $150.00	1 Year $75.00 2 Years $150.00
820	Planning & Inspections	Business Permit	Food and Beverage Certificate (FB)	1 Year $50.00 2 Years $100.00	1 Year $50.00 2 Years $100.00
821	**Planning & Inspections**	**Business Permit**	**Beer Manufacturer (BA) 1 Year Permit**		
822	Planning & Inspections	Business Permit	a. 1st Establishment	$377.00	$377.00
823	Planning & Inspections	Business Permit	b. 2nd Establishment	$752.00	$752.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
824	Planning & Inspections	Business Permit	c. 3rd thru 5th Establishments	$2,139.50	$2,139.50
825	Planning & Inspections	Business Permit	d. 5 or more Establishment	$4,202.00	$4,202.00
826	**Planning & Inspections**	**Business Permit**	**Beer Manufacturer (BA) 2 Year Permit**		
827	Planning & Inspections	Business Permit	a. 1st Establishment	$750.00	$750.00
828	Planning & Inspections	Business Permit	b. 2nd Establishment	$1,500.00	$1,500.00
829	Planning & Inspections	Business Permit	c. 3rd thru 5th Establishments	$4,275.00	$4,275.00
830	Planning & Inspections	Business Permit	d. 5 or more Establishment	$8,400.00	$8,400.00
831	Planning & Inspections	Business Permit	General Beer Distributors (BB)	1 Year $150.00 2 Years $300.00	1 Year $150.00 2 Years $300.00
832	Planning & Inspections	Business Permit	Local Beer Distributors (BD)	1 Year $37.50 2 Years $75.00	1 Year $37.50 2 Years $75.00
833	Planning & Inspections	Business Permit	Branch Beer Distributors (BC)	1 Year $37.50 2 Years $75.00	1 Year $37.50 2 Years $75.00
834	Planning & Inspections	Business Permit	Beer Importers (BI)	1 Year $10.00 2 Years $20.00	1 Year $10.00 2 Years $20.00
835	**Planning & Inspections**	**Business Permit**	**Beer Importers Carriers (BJ)**	**1 Year $10.00 2 Years $20.00**	**1 Year $10.00 2 Years $20.00**
836	Planning & Inspections	Business Permit	Beer Retailers On-Premise (BE)	1 Year $75.00 2 Years $150.00	1 Year $75.00 2 Years $150.00
837	Planning & Inspections	Business Permit	Retail Dealers On-Premise Late Hrs. (BL)	1 Year $125.00 2 Years $250.00	1 Year $125.00 2 Years $250.00
838	Planning & Inspections	Business Permit	Beer Retailers Off-Premise (BF)	1 Year $30.00 2 Years $60.00	1 Year $30.00 2 Years $60.00
839	Planning & Inspections	Business Permit	Brew Pub (BP)	1 Year $250.00 2 Years $500.00	1 Year $250.00 2 Years $500.00
840	Planning & Inspections	Business Licenses	Boarding Home Facility Annual Permit	$262 plus applicable technology fee	$262 plus applicable technology fee
841	**Planning & Inspections**	**Business License**	**Boarding Home Facility Renewal- Late Fee**	**20% of renewal fee plus applicable tech fee (MAY REQUIRE CODE AMENDMENT TO ALLOW FOR CHARGE)**	**20% of renewal fee plus applicable tech fee (MAY REQUIRE CODE AMENDMENT TO ALLOW FOR CHARGE)**
842	Planning & Inspections	Nodes for Small Cell Networks	Application Fee - Network Node	An application fee in the amount of $500.00 per application covering up to five network nodes in each application, and $250.00 for each additional network node in the application; a maximum of 30 network nodes is permitted per application.	An application fee in the amount of $500.00 per application covering up to five network nodes in each application, and $250.00 for each additional network node in the application; a maximum of 30 network nodes is permitted per application.
843	Planning & Inspections	Nodes for Small Cell Networks	Application Fee - New Node Support Pole	An application fee of $1,000.00 for each node support pole.	An application fee of $1,000.00 for each node support pole.
844	Planning & Inspections	Nodes for Small Cell Networks	Application Fee - Transport Facility	An application fee in the amount of $500.00 per application covering up to five network nodes in each application, and $250.00 for each additional network node in the application; a maximum of 30 network nodes is permitted per application.	An application fee in the amount of $500.00 per application covering up to five network nodes in each application, and $250.00 for each additional network node in the application; a maximum of 30 network nodes is permitted per application.
845	Planning & Inspections	Nodes for Small Cell Networks	Recurring Annual Rental Rate - Network Nodes	An annual network node site rental rate of $250.00 per Network node site, with an annual adjustment in an amount equal to one-half the annual change in the Consumer Price Index for All Urban Consumers for Texas as published by the BLS. Recurring fee is payable in advance and due upon approval of the permit(s). Initial amounts shall be pro-rated, based upon an annual due date of January 1 of each year; thereafter, all payments of recurring fees are due to the City by January 1 for the following calendar year.	An annual network node site rental rate of $250.00 per Network node site, with an annual adjustment in an amount equal to one-half the annual change in the Consumer Price Index for All Urban Consumers for Texas as published by the BLS. Recurring fee is payable in advance and due upon approval of the permit(s). Initial amounts shall be pro-rated, based upon an annual due date of January 1 of each year; thereafter, all payments of recurring fees are due to the City by January 1 for the following calendar year.
846	Planning & Inspections	Nodes for Small Cell Networks	Recurring Monthly Rental Rate - Transport Facility	A monthly transport facility rental rate of $28.00 for each network node site, not to exceed the provider's monthly aggregate per-node compensation to the City. Recurring fee is payable in advance and due upon approval of the permit(s). Initial amounts shall be pro-rated, based upon an annual due date of January 1 of each year; thereafter, all payments of recurring fees are due to the City by January 1 for the following calendar year.	A monthly transport facility rental rate of $28.00 for each network node site, not to exceed the provider's monthly aggregate per-node compensation to the City. Recurring fee is payable in advance and due upon approval of the permit(s). Initial amounts shall be pro-rated, based upon an annual due date of January 1 of each year; thereafter, all payments of recurring fees are due to the City by January 1 for the following calendar year.
847	Planning & Inspections	Nodes for Small Cell Networks	Recurring Annual Rental Rate - Collocation of Network Nodes on Municipally-Owned Service Poles	An annual rate of $20.00 per municipally-owned service pole. Recurring fee is payable in advance and due upon approval of the permit(s). Initial amounts shall be pro-rated, based upon an annual due date of January 1 of each year; thereafter, all payments of recurring fees are due to the City by January 1 for the following calendar year.	An annual rate of $20.00 per municipally-owned service pole. Recurring fee is payable in advance and due upon approval of the permit(s). Initial amounts shall be pro-rated, based upon an annual due date of January 1 of each year; thereafter, all payments of recurring fees are due to the City by January 1 for the following calendar year.
848	Planning & Inspections	Special Privilege - Annual Fee - Cincinnati Commercial District	Outdoor Café	$2.00 per square foot	$2.00 per square foot
849	Planning & Inspections	Shared Mobility Devices	Application Fee	$371 Application Review	$371 Application Review
850	Planning & Inspections	Shared Mobility Devices	Permit Fee	$1/day per device: or Per-Trip Surcharge of $.25 for each booked trip	$1/day per device: or Per-Trip Surcharge of $.25 for each booked trip
851	Planning & Inspections	Shared Mobility Devices	Annual Fee	$50 per device	$50 per device
852	Library	Library Fees	Overdue Fines	$0.15/day	$0.15/day
853	Library	Library Fees	Lost Adult/YA Hardback	Fair Market Value to Replace Item	Fair Market Value to Replace Item
854	Library	Library Fees	Adult Card/replacement	$2.00	$2.00
855	Library	Library Fees	Juvenile Card/replacement	$1.00	$1.00
856	Library	Library Fees	Student Card issue and replacement fees (including non-resident convenience fee) applicable only to students attending schools within city limits	Fees waived for elementary, middle and high school only.	Fees waived for elementary, middle and high school only.
857	Library	Library Fees	Non-Resident Convenience Fee	$50.00 per year/$25.00 per 6 months	$50.00 per year/$25.00 per 6 months
858	Library	Library Fees	Student/Non-Profit Use Scanning of Photographs (low resolution)	$10.00 per image	$10.00 per image
859	Library	Library Fees	Student/Non-Profit Use Scanning of Photographs (high resolution)	$15.00 per image	$15.00 per image
860	Library	Library Fees	Student/Non-Profit Use Preservation Fee (Applies to all Reproduction Requests)	waived	waived
861	Library	Library Fees	Scanning of Photographs (low resolution)	$20.00	$20.00
862	Library	Library Fees	Scanning of Photographs (high resolution)	$30.00	$30.00
863	Library	Library Fees	Scanning of Maps/Architectural Drawings (low resolution)	$25.00	$25.00
864	Library	Library Fees	Scanning of Maps/Architectural Drawings (med resolution)	$35.00	$35.00
865	Library	Library Fees	Scanning of Maps/Architectural Drawings (high resolution)	$45.00	$45.00
866	Library	Library Fees	Scanning of Maps/Architectural Drawings Fee (in-house)	$3 per sheet	$3 per sheet
867	Library	Library Fees	Scanning of Maps/Architectural Drawings Fee- Student	$15.00	$15.00
868	Library	Library Fees	Preservation Fee (Applies to all Reproduction Requests)	$1.00	$1.00
869	Library	Library Fees	Document Delivery Services	$1.00 per page	$1.00 per page
870	Library	Library Fees	Commercial Use Fee	$10.00	$10.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
871	Library	Library Fees	Damaged or missing DVD/Music CD Case	$3.00	$3.00
872	Library	Library Fees	Damaged or Missing Book Cover	$3.00	$3.00
873	Library	Library Fees	Damaged or Missing Kit Bag	$3.00	$3.00
874	Library	Library Fees	Damaged or Missing Audiobook Case	$3.00	$3.00
875	Library	Library Fees	Damaged or Missing Barcode	$3.00	$3.00
876	Library	Library Fees	Damaged or Missing Spine Label	$3.00	$3.00
877	Library	Library Fees	Interlibrary Loan Postage Fee	$3.00 per item	$3.00 per item
878	Library	Library Fees	Copy black/white	$0.10	$0.10
879	Library	Library Fees	Copy color	$0.35	$0.35
880	Library	Library Fees	Printer black/white	$0.10	$0.10
881	Library	Library Fees	Printer color	$0.35	$0.35
882	Library	Library Fees	Scanner	$0.10	$0.10
883	Library	Library Fees	Fax	$1.00	$1.00
884	Library	Library Fees	USB Save	free	free
885	Library	Library Fees	USB Drives		$6.00
886	Library	Library Fees	Damaged or Missing Hotspot Accessory (plastic case, USB cable, charger or adapter, SIM card, battery)		$10.00
887	Library	Library Fees	Damaged or Missing Hotspot - Entire item	$83.00	$85.00
888	Library	Library Fees	Damaged or Missing Finger Puppet	$3.00	$3.00
889	Library	Library Fees	Damaged or Missing Flannelboard Piece	$3.00	$3.00
890	Library	Library Fees	Damaged or Missing Toy Piece	$10.00	$10.00
891	Library	Library Fees	Damaged or Missing iPad	$300	$300
892	Environmental Services	Residential	Base Rate (Residential)	$19.00 per month	$19.00 per month
893	Environmental Services	Residential	Excess Waste - Administrative Fee	$5.00 for one additional lift of the arm.	$10.00 for one additional lift of the arm.
894	Environmental Services	Residential	Additional Container (Residential)	$19.00 per month for each additional container, plus service charges	$19.00 per month for each additional container, plus service charges
895	Environmental Services	Residential	Senior and Disabled Citizens Discount	20% reduction of Base Rate	20% reduction of Base Rate
896	Environmental Services	Commercial	Base Rate (Commercial)	$28.00 per month for once a week collection per container.	$28.00 per month for once a week collection per container.
897	Environmental Services	Commercial	Additional Container (Commercial)	$28.00 per month for each additional container.	$28.00 per month for each additional container.
898	Environmental Services	Residential	Side door Collection	$19.00	$19.00
899	Environmental Services	Residential	Residential Refuse Collection	$19.00 per month	$19.00 per month
900	Environmental Services	Residential	Res Refuse Collection	20% reduction of Base Rate	20% reduction of Base Rate
901	Environmental Services	Other	Special Collection Service (Residential)	$35.00 up to 5 cubic yards. $7.00 for each additional cubic yard.	$35.00 up to 5 cubic yards. $7.00 for each additional cubic yard.
902	Environmental Services	Other	Dead Animal Collection Fee	$20.00 for small animal 49 lbs. or less); $40.00 for domesticated pets (greater than 50 lbs.); $150.00 for farm animals within the city limits; $175.00 for farm animals inside county and outside city limits.	$40.00 for domesticated pets; $150.00 for small farm animals within the city limits; $175.00 for large farm animals inside county and outside city limits.
903	Environmental Services	Residential	Citizen Collection Station Fee	$5.00 for each visit in excess of monthly frequency limit set by Director with limit of 4 cy, no C&D and no commercial.	$5.00 for each visit in excess of monthly frequency limit set by Director with limit of 4 cy, no C&D and no commercial.
904	Environmental Services	Residential	Citizen Collection Station Fee	$5.00 coupon Non-customer, one visit; standard restrictions; non-commercial; residential solid waste only, excludes household hazardous waste.	$5.00 coupon Non-customer, one visit; standard restrictions; non-commercial; residential solid waste only, excludes household hazardous waste.
905	Environmental Services	Special Collections	Property Clean Up Fee	Labor, equipment and disposal rates as set by Director in 1/4 hour increments with 1 hour minimum.	Labor, equipment and disposal rates as set by Director in 1/4 hour increments with 1 hour minimum.
906	Environmental Services	General	Interest on unpaid balances	10% per year (0.83% of invoiced amount per month)	10% per year (0.83% of invoiced amount per month)
907	Environmental Services	Permits	Hauler Permit Fee	$150.00 per vehicle for complete term of permit or $12.50 per vehicle per month for less than complete term of permit plus applicable tech fees	$150.00 per vehicle for complete term of permit or $12.50 per vehicle per month for less than complete term of permit plus applicable tech fees
908	Environmental Services	Permits	Replacement Decal	$10.00 each	$10.00 each
909	Environmental Services	Permits	Reinstatement of Suspended or Revoked Permit	50% of annual Hauler Permit Fee for suspended permit, 100% of annual Hauler Permit Fee for revoked permit. Plus applicable tech fees	50% of annual Hauler Permit Fee for suspended permit, 100% of annual Hauler Permit Fee for revoked permit. Plus applicable tech fees
910	Environmental Services	Permits	Special Waste Disposal Fee-Immediate Disposal	$25.00 surcharge plus regular per ton landfill disposal charge for a scheduled disposal. $35.00 surcharge plus double the regular per ton landfill disposal charge for an unscheduled disposal.	$25.00 surcharge plus regular per ton landfill disposal charge for a scheduled disposal. $35.00 surcharge plus double the regular per ton landfill disposal charge for an unscheduled disposal.
911	Environmental Services	Permits	Permit Fee (Container on Sidewalk/R.O.W.)	$72.00 annual fee per container or $6.00 per month for a partial first year, plus applicable tech fees	$72.00 annual fee per container or $6.00 per month for a partial first year, plus applicable tech fees
912	Environmental Services	Disposal	Landfill Fees	$26.00 per ton, prorated, with a minimum fee of $16.00. $5.00 charge for unsecured/uncovered load.	$26.00 per ton, prorated, with a minimum fee of $16.00. $5.00 charge for unsecured/uncovered load.
913	Environmental Services	Disposal	Landfill Fee (Brush Waste, Uncontaminated)	$26.00 per ton, prorated, with a minimum fee of $10.00.	$26.00 per ton, prorated, with a minimum fee of $10.00.
914	Environmental Services	Disposal	Landfill Fees (Materials Requiring Special Handling)	$90.00 per ton, pro-rated, for RACM Non-Friables, foam materials, sponge or sponge-like materials and other wastes requiring special handling, with a minimum fee of $90. $5.00 for refrigerant removal.	$90.00 per ton, pro-rated, for RACM Non-Friables, foam materials, sponge or sponge-like materials and other wastes requiring special handling, with a minimum fee of $90. $5.00 for refrigerant removal.
915	Environmental Services	Disposal	Landfill Fees (Materials Requiring Special Handling)	$90.00 per ton, pro-rated, for dead animals with a total weight greater than 100 lbs. Small dead animals with a total weight less than 100 lbs. will be charged the standard landfill rate.	$90.00 per ton, pro-rated, for dead animals with a total weight greater than 100 lbs. Small dead animals with a total weight less than 100 lbs. will be charged the standard landfill rate.
916	Environmental Services	Disposal	Billing Fee for Landfill Charge Accounts	$25.00 per month	$25.00 per month
917	Environmental Services	Disposal	Disposal Fee (Waste Tires)	Small or Medium tires (19.5 inches or less) $3.00, Large Tires (greater than 19.5 inches but less than 24 inches) $10.00, tires greater than 24 inches will be charged a rate of $200.00/ton. Rim Removal Fee - Small or Medium tires $5.00, Rim Removal Fee - Large Tires $15.00.	Small or Medium tires (19.5 inches or less) $3.00, Large Tires (greater than 19.5 inches but less than 24 inches) $10.00, tires greater than 24 inches will be charged a rate of $200.00/ton. Rim Removal Fee - Small or Medium tires $5.00, Rim Removal Fee - Large Tires $15.00.
918	Environmental Services	Disposal	Disposal Fee (Mattresses)	Disposal Charges **Per Unit**: Twin $10.00, Full $15.00, Queen $20.00, King $25.00	Disposal Charges **Per Unit**: Twin $10.00, Full $15.00, Queen $20.00, King $25.00
919	Environmental Services	Disposal	Prohibited Waste	$25.00 surcharge plus applicable disposal and administrative costs.	$25.00 surcharge plus applicable disposal and administrative costs.
920	Environmental Services	Disposal	Transfer Fee	$30.00 per ton, prorated, with a minimum fee of $20.00	$30.00 per ton, prorated, with a minimum fee of $20.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
921	Environmental Services	Disposal	Sale of Mulch/Compost	City Departments - Free, El Paso Solid Waste Residential Customers - Free at CCS or Landfill; Commercial Customers - Free at Landfill; Commercial Customers within City limits - $15.00 cy if delivered by ESD.	City Departments - Free, El Paso Solid Waste Residential Customers - Free at CCS or Landfill; Commercial Customers - Free at Landfill; Commercial Customers within City limits - $15.00 cy if delivered by ESD.
922	Environmental Services	Disposal	Sale of Safety Vest	$10.00 each	$10.00 each
923	Environmental Services	Disposal	RFID (Automated Scale) Tag	$25.00 each	$25.00 each
924	Environmental Services	Other	Container Replacement Fee	$55.00 per Container	$55.00 per Container
925	Environmental Services	Other	Service Charge (delivery or removal of container)	$25.00 per Event	$25.00 per Event
926	Environmental Services	Other	Un Authorized Solid Waste Container Removal Fee	$25.00 per Event	$25.00 per Event
927	Environmental Services	Other	Missed Collection Fee	$15.00 for pick up	$15.00 for pick up
928	Environmental Services	Administrative Fee	Lien Preparation Fee(Environmental Services)	$75.00 charge for administrative costs related to the preparation of property liens	$75.00 charge for administrative costs related to the preparation of property liens
929	Environmental Services	Shopping Cart Recovery	Shopping Cart Recovery Fee	$50.00 per Cart impounded by City	$50.00 per Cart impounded by City
930	Environmental Services	Construction or Demolition	Manifest Fee	$5.00 per manifest; No fee for City - funded projects	$5.00 per manifest; No fee for City - funded projects
931	Environmental Services	Services	Environmental Fee (Residential)	$5.00 per Residential Living Unit	$5.00 per Residential Living Unit
932	Environmental Services	Services	Environmental Fee (Commercial)	$20.00 per Commercial Establishment	$20.00 per Commercial Establishment
933	Environmental Services	**Environmental General-Facilities**			
934	Environmental Services	Annual License Fee	Public Swimming Pool-Annual	275 plus applicable tech fee	275 plus applicable tech fee
935	Environmental Services	Bi-Annual License Fee	Public Swimming Pool-Bi-Annual	550 plus applicable tech fee	550 plus applicable tech fee
936	Environmental Services	Annual License Fee	Spas-annual	175 plus applicable tech fee	175 plus applicable tech fee
937	Environmental Services	Bi-Annual License Fee	Spas-bi-annual	350 plus applicable tech fee	350 plus applicable tech fee
938	Environmental Services	Re-Inspection Fee	Public Swimming Pool Or Public Spa Fee Per Inspection	175 plus applicable tech fee	175 plus applicable tech fee
939	Environmental Services	Water Sampling Fee	Water Sampling of Public Swimming Pools and Public Spas	$100 plus lab fees, plus applicable tech fee	$100 plus lab fees, plus applicable tech fee
940	Environmental Services	Temporary License	Above Ground Public Pool (Per Pool)	$125.00 plus applicable tech fee	$125.00 plus applicable tech fee
941	Environmental Services	Temporary License	Above Ground Spa (Per Spa)	$125.00 plus applicable tech fee	$125.00 plus applicable tech fee
942	Environmental Services	Application Fee	Tattoo Studio Application Fee	$60.00 Per Application, plus applicable tech fee	$60.00 Per Application, plus applicable tech fee
943	Environmental Services	Studio Registration Fee	Tattoo and Body Art - Biennial	2 Year $300.00 or $12.50, per month for terms of less than two years, plus applicable tech fee	2 Year $300.00 or $12.50, per month for terms of less than two years, plus applicable tech fee
944	Environmental Services	Re-Inspection Fee	Tattoo and Body Art - Studio Re-inspection	$45.00 Per Re-inspection, plus applicable tech fee	$45.00 Per Re-inspection, plus applicable tech fee
945	Environmental Services	Artist License Fee	Tattoo and Body Art - Annual	$65.00, plus applicable tech fee	$65.00, plus applicable tech fee
946	Environmental Services	Re-Inspection Fee	Tattoo and Body Art -Artist	$40.00 Per Re-inspection, plus applicable tech fee	$40.00 Per Re-inspection, plus applicable tech fee
947	Environmental Services	Annual License Fee	Trailer Court Annual	$275.00, plus applicable tech fee	$275.00, plus applicable tech fee
948	Environmental Services	Re-Inspection Fee	Trailer Court	$175.00, plus applicable tech fee	$175.00, plus applicable tech fee
949	Environmental Services	Annual License Fee	Laundries - Annual	$175.00, plus applicable tech fee	$175.00, plus applicable tech fee
950	Environmental Services	Bi-Annual License Fee	Laundries - Bi-Annual	$350.00, plus applicable tech fee	$350.00, plus applicable tech fee
951	Environmental Services	Re-Inspection Fee	Laundries	$125.00, plus applicable tech fee	$125.00, plus applicable tech fee
952	Environmental Services	Franchise Fee	Waste Container Franchise Fee- Per Container	$2.00 Per Month, Per approved container	$2.00 Per Month, Per approved container
953	Environmental Services	Franchise Fee	Waste Container Franchise Fee- Quarterly	$2,000.00/ Per Year	$2,000.00/ Per Year
954	Environmental Services	Franchise Fee	Franchise Fee	$6.00	$6.00
955	Animal Services	**Animal Services**			
956	Animal Services	Adoption Fee - includes age-appropriate vaccinations, license, microchip and sterilization.		Each adoption from no charge to $110.00	Each adoption from no charge to $110.00
957	Animal Services	Livestock Permit - Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation	Permit Yearly Renewal	$60.00 plus applicable tech fee	$60.00 plus applicable tech fee
958	Animal Services	Livestock Permit - Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation	Re-Inspection and/or Amending Permit	$45.00 plus applicable tech fee	$45.00 plus applicable tech fee
959	Animal Services	Fowl and Rabbits (6 or more)-Restrictions-Permit Requirements	Permit Yearly Renewal	$60.00 plus applicable tech fee	$60.00 plus applicable tech fee
960	Animal Services	Fowl and Rabbits (6 or more)-Restrictions-Permit Requirements	Re-Inspection and/or Amending Permit	$45.00 plus applicable tech fee	$45.00 plus applicable tech fee
961	Animal Services	Microchip Fees	Initial Issuance	$15.00	$15.00
962	Animal Services	Shelter Services	Animal Rabies Vaccination	$9.00	$9.00
963	Animal Services	Parasite Treatment and/or Control	Parasite Treatment and/or Control	$10.00	$10.00
964	Animal Services	Disposal of Dead Animals	Disposal of owned dead animals brought to shelter, less than 100 lbs.	$16.00	$16.00
965	Animal Services	Euthanasia of Animals	Euthanasia of animals brought to the shelter, less than 100 lbs.	$25.00	$25.00
966	Animal Services	Boarding and Kennel Permit	Boarding kennel permit	$110.00 plus applicable tech fee	$110.00 plus applicable tech fee
967	Animal Services	Pick up or Delivery of Animals to Owners	Pick up/delivery of live, owned animals for quarantine or return-to-owner purposes	$45.00	$45.00
968	Animal Services	Buying And Selling	Shows And Exhibition	$110.00 plus applicable tech fee	$110.00 plus applicable tech fee
969	Animal Services	Buying And Selling	Grooming	$110.00 plus applicable tech fee	$110.00 plus applicable tech fee
970	Animal Services	Buying And Selling	Kennel	$110.00 plus applicable tech fee	$110.00 plus applicable tech fee
971	Animal Services	Buying And Selling	Animal Establishment	$200.00 plus applicable tech fee	$200.00 plus applicable tech fee
972	Animal Services	Registration	Application Initial Issuance or Renewal	$12.50	$12.50
973	Animal Services	Registration	Replacement Registration and/or Tag	$5.00 - Altered Pets $15.00 - Intact pets	$5.00 - Altered Pets $15.00 - Intact pets
974	Animal Services	Registration	Registration Transfer	$12.50	$12.50
975	Animal Services	Fees-Impoundment	Class A: Dog, Cat, Exotic, Ferret not requiring capture by division personnel, Each	$60.00 plus applicable tech fee	$60.00 plus applicable tech fee
976	Animal Services	Fees-Impoundment	Class B: Goats, Sheep, Lambs, Pigs, Sows, Shoats, Calves, Foals And Animals Of The Same Approximate Size And Weight, Each Animal	$60.00 plus applicable tech fee	$60.00 plus applicable tech fee
977	Animal Services	Fees-Impoundment	Class C: Horses, Ponies, Mules And Animals Of Same Size And Weight, Each Animal	$85.00 plus applicable tech fee	$85.00 plus applicable tech fee
978	Animal Services	Fees-Impoundment	CLASS D: Exotic Animals: Requiring Capture by Division Personnel	$85.00 plus applicable tech fee	$85.00 plus applicable tech fee
979	Animal Services	Fees-Impoundment	Class D: Exotic Animals, Already Contained	$55.00	$55.00
980	Animal Services	Handling Fee	Daily Fee Class A	$18.00	$18.00
981	Animal Services	Handling Fee	Daily Fee Class B	$23.00	$23.00
982	Animal Services	Handling Fee	Daily Fee Class C	$23.00	$23.00
983	Animal Services	Handling Fee	Daily Fee Class D	$23.00	$23.00
984	Animal Services	Shelter Services	Animal Trap Replacement Fee - Small	$60.00	$60.00
985	Animal Services	Shelter Services	Animal Trap Replacement Fee - Large	$110.00	$110.00
986	Animal Services	Shelter Services	Impound Fee Dog or Cat-Repeat Offender within one (1) year	$25.00 per event	$25.00 per event
987	Animal Services	Animal Litter Permit	Per litter	$50.00 plus applicable tech fee	$50.00 plus applicable tech fee
988	Animal Services	Breeding	Breeder's Permit	$100.00 plus applicable tech fee	$100.00 plus applicable tech fee
989	Animal Services	Shelter Services	Vet Assessment for Quarantine and/or Criminal Case	$50.00 per animal per assessment	$50.00 per animal per assessment
990	Animal Services	Shelter Services	Animal Transportation Fee	Fee for packaging and transporting to lab for testing: $100	Fee for packaging and transporting to lab for testing: $100
991	Animal Services	Shelter Services	Animal Storage Fee for Remains	Fee to store animal properly prior to cremation, or to hold for burial pending results of the rabies exam: $25.00	Fee to store animal properly prior to cremation, or to hold for burial pending results of the rabies exam: $25.00
992	Animal Services	Shelter Services	Animal Vaccinations and Tests	DHLPP (dog) $9.00	DHLPP (dog) $9.00
993	Animal Services	Shelter Services	Animal Vaccinations and Tests	FVRCP (cat) $9.00	FVRCP (cat) $9.00
994	Animal Services	Shelter Services	Animal Vaccinations and Tests	Bordetella (dog) $10.00	Bordetella (dog) $10.00
995	Animal Services	Shelter Services	Animal Vaccinations and Tests	FELV (cat) $15.00	FELV (cat) $15.00
996	Animal Services	Shelter Services	Animal Vaccinations and Tests	Ringworm test (cat) $25.00	Ringworm test (cat) $25.00
997	Animal Services	Shelter Services	Animal Vaccinations and Tests	Heartworm test (dog) $25.00	Heartworm test (dog) $25.00
998	Animal Services	Shelter Services	Animal Vaccinations and Tests	Parvo test (dog) $25.00	Parvo test (dog) $25.00
999	Animal Services	Fees-Impoundment	Impoundment of animals in unincorporated areas of County	$55.00	$55.00
1000	Animal Services	Shelter Services	Pet Aids (leash, cat carrier, other)	$5.00	$5.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1001	Animal Services	Shelter Services	Spay/Neuter Fees - Cats/Dogs	Cat Neuter $0-$30.00, Cat Spay $0-$50.00, Dog Neuter (under 40 pounds) $0-$65.00, Dog Neuter (40 - 70 pounds) $0-$85.00, Dog Spay (under 40 pounds) $0- $85.00, Dog Spay (40 - 70 pounds) $0-$100.00	Cat Neuter $0-$30.00, Cat Spay $0-$50.00, Dog Neuter (under 40 pounds) $0-$65.00, Dog Neuter (40 - 70 pounds) $0-$85.00, Dog Spay (under 40 pounds) $0- $85.00, Dog Spay (40 - 70 pounds) $0-$100.00
1002	Animal Services	EP County Spay/Neuter Voucher Program	Spay/Neuter Fees - Cats/Dogs	Cat Spay/Neuter $0 - $35.00, Dog Spay/Neuter $0 - $60.00 Per Legal, this is in the County's Agreements	Cat Spay/Neuter $0 - $35.00, Dog Spay/Neuter $0 - $60.00 Per Legal, this is in the County's Agreements
1003	Animal Services	Registration	Dangerous Dog Registration	$50.00	$50.00
1004	Animal Services	Municipal Contract Fees - Impoundment	Class A: Dog, Cat, Exotic, Ferret not requiring capture by division personnel, Each	$60.00	$60.00
1005	Animal Services	Municipal Contract Fees - Impoundment	Class B: Goats, Sheep, Lambs, Pigs, Sows, Shoats, Calves, Foals And Animals Of The Same Approximate Size And Weight, Each Animal	$60.00	$60.00
1006	Animal Services	Municipal Contract Fees - Impoundment	Class C: Horses, Ponies, Mules And Animals Of Same Size And Weight, Each Animal	$85.00	$85.00
1007	Animal Services	Municipal Contract Fees - Impoundment	Class D: Exotic Animals: Requiring Capture by Division Personnel	$85.00	$85.00
1008	Animal Services	Municipal Contract Fees - Handling	Daily Fee Class A	$18.00 per day	$18.00 per day
1009	Animal Services	Municipal Contract Fees - Handling	Daily Fee Class B	$23.00 per day	$23.00 per day
1010	Animal Services	Municipal Contract Fees - Handling	Daily Fee Class C	$23.00 per day	$23.00 per day
1011	Animal Services	Municipal Contract Fees - Handling	Daily Fee Class D	$23.00 per day	$23.00 per day
1012	Animal Services	Municipal Contract Fees - Quarantine		$18.00 per day	$18.00 per day
1013	Parks and Recreation	Recreation Centers	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated Two hour minimum rental for facility use that is non-contiguous to public hour of operation.	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1014	Parks and Recreation	**Alameda Recreation Center**		-	
1015	Parks and Recreation	Gym Full Court (per hour)			$45.00 / $36.00 / $180.00 / $56.00
1016	Parks and Recreation	Gym Half Court (per hour)			$23.00 / $18.00 / $92.00 / $29.00
1017	Parks and Recreation	Gym Full Court (per hour)-Prime Time			$55.00 / $44.00 / $220.00 / $69.00
1018	Parks and Recreation	Gym Half Court (per hour)-Prime Time			$28.00 / $22.00 / $112.00 / $35.00
1019	Parks and Recreation	Weight Room (per month) (+)			$18.00
1020	Parks and Recreation	Weight Room (per day) (+)			$4.00
1021	Parks and Recreation	Kitchen (per event)			$30.00
1022	Parks and Recreation	Multipurpose Room 1			$56.00 /$45.00 / $226.00 / $70.00
1023	Parks and Recreation	Multipurpose Room 2			$50.00/ $40.00 / $200.00 / $63.00
1024	Parks and Recreation	**Armijo Recreation Center**			
1025	Parks and Recreation	Gym Full Court (per hour)		$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1026	Parks and Recreation	Gym Half Court (per hour)		$18.00 / $14.00 / $72.00 / $22.00	$18.00 / $14.00 / $72.00 / $22.00
1027	Parks and Recreation	Gym Full Court (per hour)-Prime Time		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00
1028	Parks and Recreation	Gym Half Court (per hour)-Prime Time		$23.00 / $18.00 / $92.00 / $29.00	$23.00 / $18.00 / $92.00 / $29.00
1029	Parks and Recreation	Lower Multipurpose Room 1 (open area)		$80.00 / $64.00 / $320.00 / $100.00	$80.00 / $64.00 / $320.00 / $100.00
1030	Parks and Recreation	Classroom 1		$36.00 / $29.00 / $144.00 / $45.00	$36.00 / $29.00 / $144.00 / $45.00
1031	Parks and Recreation	Classroom 2		$43.00 / $35.00 / $172.00 / $54.00	$43.00 / $35.00 / $172.00 / $54.00
1032	Parks and Recreation	Boxing Room (per month) (+) Adult/Youth		$15.00/$10.00	$15.00/$10.00
1033	Parks and Recreation	Boxing Room (per day) (+) Adult/Youth		$2.00/$1.00	$2.00/$1.00
1034	Parks and Recreation	Boxing Room		$36.00 / $29.00 /$144.00 / $45.00	$36.00 / $29.00 /$144.00 / $45.00
1035	Parks and Recreation	Weight Room (per month) (+)		$10.00	$10.00
1036	Parks and Recreation	Weight Room (per day) (+)		$3.00	$3.00
1037	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1038	Parks and Recreation	**Officer David Ortiz**			
1039	Parks and Recreation	Gym Full Court (per hour)		$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1040	Parks and Recreation	Gym Half Court (per hour)		$18.00 / $14.00 / $72.00 / $22.00	$18.00 / $14.00 / $72.00 / $22.00
1041	Parks and Recreation	Gym Full Court (per hour)-Prime Time		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00
1042	Parks and Recreation	Gym Half Court (per hour)-Prime Time		$23.00 / $18.00 / $92.00 / $29.00	$23.00 / $18.00 / $92.00 / $29.00
1043	Parks and Recreation	Classroom 1		$11.00 / $9.00 / $44.00 / $14.00	$11.00 / $9.00 / $44.00 / $14.00
1044	Parks and Recreation	Classroom 2		$21.00 / $17.00 / $84.00 / $26.00	$21.00 / $17.00 / $84.00 / $26.00
1045	Parks and Recreation	Classroom A		$20.00 / $16.00 / $80.00 / $25.00	$20.00 / $16.00 / $80.00 / $25.00
1046	Parks and Recreation	Multipurpose Room		$56.00 / $45.00 / $224.00 / $70.00	$56.00 / $45.00 / $224.00 / $70.00
1047	Parks and Recreation	Boxing Room (per month) (+) Adult/Youth		$15.00 / $10.00	$15.00 / $10.00
1048	Parks and Recreation	Boxing Room (per day) (+) Adult/Youth		$2.00 / $1.00	$2.00 / $1.00
1049	Parks and Recreation	Boxing Room		$83.00 / $66.00 / $332.00 / $104.00	$83.00 / $66.00 / $332.00 / $104.00
1050	Parks and Recreation	Weight Room (per month) (+)		$10.00	$10.00
1051	Parks and Recreation	Weight Room (per day) (+)		$3.00	$3.00
1052	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1053	Parks and Recreation	**Chamizal Recreation Center**		-	
1054	Parks and Recreation	Gym Full Court (per hour)			$45.00 / $36.00 / $180.00 / $56.00
1055	Parks and Recreation	Gym Half Court (per hour)			$23.00 / $18.00 / $92.00 / $29.00
1056	Parks and Recreation	Gym Full Court (per hour)-Prime Time			$55.00 / $44.00 / $220.00 / $69.00
1057	Parks and Recreation	Gym Half Court (per hour)-Prime Time			$28.00 / $22.00 / $112.00 / $35.00
1058	Parks and Recreation	Weight Room (per month) (+)			$18.00
1059	Parks and Recreation	Weight Room (per day) (+)			$4.00
1060	Parks and Recreation	Kitchen (per event)			$30.00
1061	Parks and Recreation	Multipurpose Room 1			$71.00 / $56.00 / $282.00 / $88.00
1062	Parks and Recreation	Multipurpose Room 2			$81.00 / $64.00 / $322.00 / $ 101.00
1063	Parks and Recreation	**Chihuahuita Neighborhood Center**			
1064	Parks and Recreation	Multipurpose Room		$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1065	Parks and Recreation	Weight Room (per month) (+)		$6.00	$6.00
1066	Parks and Recreation	Weight Room (per month) (+)		$3.00	$3.00
1067	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1068	Parks and Recreation	**Don Haskins Recreation Center**			
1069	Parks and Recreation	Gym Full Court (per hour)		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00
1070	Parks and Recreation	Gym Half Court (per hour)		$23.00 / $18.00 / $92.00 / $29.00	$23.00 / $18.00 / $92.00 / $29.00
1071	Parks and Recreation	Gym Full Court (per hour)-Prime Time		$55.00 / $44.00 / $220.00 / $69.00	$55.00 / $44.00 / $220.00 / $69.00
1072	Parks and Recreation	Gym Half Court (per hour)-Prime Time		$28.00 / $22.00 / $112.00 / $35.00	$28.00 / $22.00 / $112.00 / $35.00
1073	Parks and Recreation	Auxiliary Gym (per hour)		$25.00 / $20.00 / $100.00 / $31.00	$25.00 / $20.00 / $100.00 / $31.00
1074	Parks and Recreation	Auxiliary Gym Half Court (per hour)		$13.00 / $10.00 / $52.00 / $16.00	$13.00 / $10.00 / $52.00 / $16.00
1075	Parks and Recreation	Auxiliary Gym (per hour)-Prime Time		$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1076	Parks and Recreation	Auxiliary Gym Half Court (per hour)-Prime Time		$17.00 / $14.00 / $68.00 / $21.00	$17.00 / $14.00 / $68.00 / $21.00
1077	Parks and Recreation	Classroom 1		$12.00 / $10.00 / $48.00 / $15.00	$12.00 / $10.00 / $48.00 / $15.00
1078	Parks and Recreation	Weight Room (per month) (+)		$18.00	$18.00
1079	Parks and Recreation	Weight Room (per day) (+)		$4.00	$4.00
1080	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1081	Parks and Recreation	**Eastside Regional Recreation Center**		-	
1082	Parks and Recreation	Gym Full Court (per hour)			$45.00 / $36.00 / $180.00 / $56.00
1083	Parks and Recreation	Gym Half Court (per hour)			$23.00 / $18.00 / $92.00 / $29.00
1084	Parks and Recreation	Gym Full Court (per hour)-Prime Time			$55.00 / $44.00 / $220.00 / $69.00
1085	Parks and Recreation	Gym Half Court (per hour)-Prime Time			$28.00 / $22.00 / $112.00 / $35.00
1086	Parks and Recreation	Weight Room (per month) (+)			$18.00
1087	Parks and Recreation	Weight Room (per day) (+)			$4.00
1088	Parks and Recreation	Kitchen (per event)			$30.00
1089	Parks and Recreation	Multipurpose Room			$86.00 / $69.00 / $343.00 / $107.00
1090	Parks and Recreation	Activity Room			$58.00 / $46.00 / $231.00 / $72.00
1091	Parks and Recreation	**Galatzan Recreation Center**			
1092	Parks and Recreation	Gym Full Court (per hour)		$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1093	Parks and Recreation	Gym Half Court (per hour)		$18.00 / $14.00 / $72.00 / $22.00	$18.00 / $14.00 / $72.00 / $22.00
1094	Parks and Recreation	Gym Full Court (per hour)-Prime Time		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00
1095	Parks and Recreation	Gym Half Court (per hour)-Prime Time		$23.00 / $18.00 / $92.00 / $29.00	$23.00 / $18.00 / $92.00 / $29.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1096	Parks and Recreation	Auxiliary Gym (per hour)		$15.00 / $12.00 / $60.00 / $19.00	$15.00 / $12.00 / $60.00 / $19.00
1097	Parks and Recreation	Auxiliary Gym Half Court (per hour)		$7.00 / $6.00 / $28.00 / $9.00	$7.00 / $6.00 / $28.00 / $9.00
1098	Parks and Recreation	Auxiliary Gym (per hour)-Prime Time		$25.00 / $20.00 / $100.00 / $31.00	$25.00 / $20.00 / $100.00 / $31.00
1099	Parks and Recreation	Auxiliary Gym Half Court (per hour)-Prime Time		$13.00 / $10.00 / $52.00 / $16.00	$13.00 / $10.00 / $52.00 / $16.00
1100	Parks and Recreation	Multipurpose Room		$66.00 / $53.00 / $264.00 / $82.00	$66.00 / $53.00 / $264.00 / $82.00
1101	Parks and Recreation	Dance Studio		$20.00 / $16.00 / $80.00 / $25.00	$20.00 / $16.00 / $80.00 / $25.00
1102	Parks and Recreation	Weight Room (per month) (+)		$10.00	$18.00
1103	Parks and Recreation	Weight Room (per day) (+)		$3.00	$4.00
1104	Parks and Recreation	**Gary del Palacio Recreation Center**			
1105	Parks and Recreation	Gym Full Court (per hour)		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00
1106	Parks and Recreation	Gym Half Court (per hour)		$23.00 / $18.00 / $92.00 / $29.00	$23.00 / $18.00 / $92.00 / $29.00
1107	Parks and Recreation	Gym Full Court (per hour)-Prime Time		$55.00 / $44.00 / $220.00 / $69.00	$55.00 / $44.00 / $220.00 / $69.00
1108	Parks and Recreation	Gym Half Court (per hour)-Prime Time		$28.00 / $22.00 / $112.00 / $35.00	$28.00 / $22.00 / $112.00 / $35.00
1109	Parks and Recreation	Auxiliary Gym (per hour)		$25.00 / $20.00 / $100.00 / $31.00	$25.00 / $20.00 / $100.00 / $31.00
1110	Parks and Recreation	Auxiliary Gym Half Court (per hour)		$13.00 / $10.00 / $52.00 / $16.00	$13.00 / $10.00 / $52.00 / $16.00
1111	Parks and Recreation	Auxiliary Gym (per hour)-Prime Time		$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1112	Parks and Recreation	Auxiliary Gym Half Court (per hour)-Prime Time		$17.00 / $14.00 / $68.00 / $21.00	$17.00 / $14.00 / $68.00 / $21.00
1113	Parks and Recreation	Multipurpose Room		$44.00 / $35.00 / $176.00 / $55.00	$44.00 / $35.00 / $176.00 / $55.00
1114	Parks and Recreation	Dance Studio		$26.00 / $21.00 / $104.00 / $32.00	$26.00 / $21.00 / $104.00 / $32.00
1115	Parks and Recreation	Racquetball Court (per month)(+) Adult/Youth		$15.00 / $10.00	$15.00 / $10.00
1116	Parks and Recreation	Racquetball Court (per hour)(+) Adult/Youth		$2.00 / $1.00	$2.00 / $1.00
1117	Parks and Recreation	Weight Room (per month) (+)		$18.00	$18.00
1118	Parks and Recreation	Weight Room (per day) (+)		$4.00	$4.00
1119	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1120	Parks and Recreation	**Leona Ford Washington Recreation Center**			
1121	Parks and Recreation	Gym Full Court (per hour)		$15.00 / $12.00 / $60.00 / $19.00	$15.00 / $12.00 / $60.00 / $19.00
1122	Parks and Recreation	Gym Half Court (per hour)		$7.00 / $6.00 / $28.00 / $9.00	$7.00 / $6.00 / $28.00 / $9.00
1123	Parks and Recreation	Gym Full Court (per hour)-Prime Time		$25.00 / $20.00 / $100.00 / $31.00	$25.00 / $20.00 / $100.00 / $31.00
1124	Parks and Recreation	Gym Half Court (per hour)-Prime Time		$13.00 / $10.00 / $52.00 / $16.00	$13.00 / $10.00 / $52.00 / $16.00
1125	Parks and Recreation	Multipurpose Room-Hall		$59.00 / $47.00 / $236.00 / $74.00	$59.00 / $47.00 / $236.00 / $74.00
1126	Parks and Recreation	Weight Room (per month) (+)		$10.00	$10.00
1127	Parks and Recreation	Weight Room (per day) (+)		$3.00	$3.00
1128	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1129	Parks and Recreation	**Lomaland Recreation Center**			-
1130	Parks and Recreation	Gym Full Court (per hour)			$45.00 / $36.00 / $180.00 / $56.00
1131	Parks and Recreation	Gym Half Court (per hour)			$23.00 / $18.00 / $92.00 / $29.00
1132	Parks and Recreation	Gym Full Court (per hour)-Prime Time			$55.00 / $44.00 / $220.00 / $69.00
1133	Parks and Recreation	Gym Half Court (per hour)-Prime Time			$28.00 / $22.00 / $112.00 / $35.00
1134	Parks and Recreation	Weight Room (per month) (+)			$18.00
1135	Parks and Recreation	Weight Room (per day) (+)			$4.00
1136	Parks and Recreation	Kitchen (per event)			$30.00
1137	Parks and Recreation	Multipurpose Room			$53.00 / $43.00 / $214.00 $67.00
1138	Parks and Recreation	Activity Room			$ 40.00 / $32.00 / $ 160.00 / $50.00
1139	Parks and Recreation	**Marty Robbins Recreation Center**			
1140	Parks and Recreation	Gym Full Court (per hour)		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00
1141	Parks and Recreation	Gym Half Court (per hour)		$23.00 / $18.00 / $92.00 / $29.00	$23.00 / $18.00 / $92.00 / $29.00
1142	Parks and Recreation	Gym Full Court (per hour)-Prime Time		$55.00 / $44.00 / $220.00 / $69.00	$55.00 / $44.00 / $220.00 / $69.00
1143	Parks and Recreation	Gym Half Court (per hour)-Prime Time		$28.00 / $22.00 / $112.00 / $35.00	$28.00 / $22.00 / $112.00 / $35.00
1144	Parks and Recreation	Multi Purpose Room		$44.00 / $35.00 / $176.00 / $55.00	$44.00 / $35.00 / $176.00 / $55.00
1145	Parks and Recreation	Dance Studio		$26.00 / $21.00 / $104.00 / $32.00	$26.00 / $21.00 / $104.00 / $32.00
1146	Parks and Recreation	Weight Room (per month) (+)		$18.00	$18.00
1147	Parks and Recreation	Weight Room (per day) (+)		$4.00	$4.00
1148	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1149	Parks and Recreation	**Multipurpose Recreation Center**			
1150	Parks and Recreation	Gym Full Court (per hour)		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00
1151	Parks and Recreation	Gym Half Court (per hour)		$23.00 / $18.00 / $92.00 / $29.00	$23.00 / $18.00 / $92.00 / $29.00
1152	Parks and Recreation	Gym Full Court (per hour)-Prime Time		$55.00 / $44.00 / $220.00 / $69.00	$55.00 / $44.00 / $220.00 / $69.00
1153	Parks and Recreation	Gym Half Court (per hour)-Prime Time		$28.00 / $22.00 / $112.00 / $35.00	$28.00 / $22.00 / $112.00 / $35.00
1154	Parks and Recreation	Multipurpose Room	Old Weight room	$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1155	Parks and Recreation	Ballroom		$138.00 / $110.00 / $552.00 / $172.00	$138.00 / $110.00 / $552.00 / $172.00
1156	Parks and Recreation	Dance Studio		$27.00 / $22.00 / $108.00 / $34.00	$27.00 / $22.00 / $108.00 / $34.00
1157	Parks and Recreation	Patio	Available for rental in conjunction with room rental - Flat Rate	$60.00 / $48.00 / $240.00 / $75.00	$60.00 / $48.00 / $240.00 / $75.00
1158	Parks and Recreation	Weight Room (per month) (+)		$10.00	$10.00
1159	Parks and Recreation	Weight Room (per day) (+)		$3.00	$3.00
1160	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1161	Parks and Recreation	**Nolan Richardson Recreation Center**			
1162	Parks and Recreation	Gym Full Court (per hour)		$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1163	Parks and Recreation	Gym Half Court (per hour)		$18.00 / $14.00 / $72.00 / $22.00	$18.00 / $14.00 / $72.00 / $22.00
1164	Parks and Recreation	Gym Full Court (per hour)-Prime Time		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00
1165	Parks and Recreation	Gym Half Court (per hour)-Prime Time		$23.00 / $18.00 / $92.00 / $29.00	$23.00 / $18.00 / $92.00 / $29.00
1166	Parks and Recreation	Multipurpose Room		$42.00 / $34.00 / $168.00 / $52.00	$42.00 / $34.00 / $168.00 / $52.00
1167	Parks and Recreation	Classroom A	Base on 730 Sq. Ft.	$22.00 / $18.00 / $88.00 / $27.00	$22.00 / $18.00 / $88.00 / $27.00
1168	Parks and Recreation	Patio	Available for rental in conjunction with room rental - Flat Rate	$60.00 / $48.00 / $240.00 / $75.00	$60.00 / $48.00 / $240.00 / $75.00
1169	Parks and Recreation	Weight Room (per month) (+)		$10.00	$10.00
1170	Parks and Recreation	Weight Room (per day) (+)		$3.00	$3.00
1171	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1172	Parks and Recreation	**Pat O'Rourke Recreation Center**			
1173	Parks and Recreation	Gym Full Court (per hour)		$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1174	Parks and Recreation	Gym Half Court (pre hour)		$18.00 / $14.00 / $72.00 / $22.00	$18.00 / $14.00 / $72.00 / $22.00
1175	Parks and Recreation	Gym Full Court (per day) prime time		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00
1176	Parks and Recreation	Gym Half Court (per day) prime time		$23.00 / $18.00 / $92.00 / $29.00	$23.00 / $18.00 / $92.00 / $29.00
1177	Parks and Recreation	Multi Purpose Room 1		$58.00 / $46.00 / $232.00 / $72.00	$58.00 / $46.00 / $232.00 / $72.00
1178	Parks and Recreation	Multi Purpose Room 2A		$23.00 / $18.00 / $92.00 / $29.00	$23.00 / $18.00 / $92.00 / $29.00
1179	Parks and Recreation	Multi Purpose Room 2B		$22.00 / $18.00 / $88.00 / $27.00	$22.00 / $18.00 / $88.00 / $27.00
1180	Parks and Recreation	Multi Purpose Room 2C		$22.00 / $18.00 / $88.00 / $27.00	$22.00 / $18.00 / $88.00 / $27.00
1181	Parks and Recreation	Multi Purpose Room 2A and 2B		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00
1182	Parks and Recreation	Multi Purpose Room 2B and 2C		$43.00 / $34.00 / $172.00 / $54.00	$43.00 / $34.00 / $172.00 / $54.00
1183	Parks and Recreation	Multi Purpose Room 2A, 2B, 2C		$67.00 / $54.00 / $268.00 / $84.00	$67.00 / $54.00 / $268.00 / $84.00
1184	Parks and Recreation	Conference Room		$30.00 / $24.00 / $120.00 / $37.00	$30.00 / $24.00 / $120.00 / $37.00
1185	Parks and Recreation	Dance Studio		$71.00 / $57.00 / $284.00 / $89.00	$71.00 / $57.00 / $284.00 / $89.00
1186	Parks and Recreation	Courtyard	Available for rental in conjunction with room rental - Flat Rate	$34.00 / $27.00 / $136.00 / $42.00	$34.00 / $27.00 / $136.00 / $42.00
1187	Parks and Recreation	Weight Room (per month) (+)		$18.00	$18.00
1188	Parks and Recreation	Weight Room (per day) (+)		$4.00	$4.00
1189	Parks and Recreation	**Pavo Real Recreation Center**			
1190	Parks and Recreation	Gym Full Court (per hour)		$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1191	Parks and Recreation	Gym Half Court (per hour)		$18.00 / $14.00 / $72.00 / $22.00	$18.00 / $14.00 / $72.00 / $22.00
1192	Parks and Recreation	Gym Full Court (per hour)-Prime Time		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00
1193	Parks and Recreation	Gym Half Court (per hour)-Prime Time		$23.00 / $18.00 / $92.00 / $29.00	$23.00 / $18.00 / $92.00 / $29.00
1194	Parks and Recreation	Auxiliary Gym (per hour)		$15.00 / $12.00 / $60.00 / $19.00	$15.00 / $12.00 / $60.00 / $19.00
1195	Parks and Recreation	Auxiliary Gym Half Court (per hour)		$7.00 / $6.00 / $28.00 / $9.00	$7.00 / $6.00 / $28.00 / $9.00
1196	Parks and Recreation	Auxiliary Gym (per hour)-Prime Time		$25.00 / $20.00 / $100.00 / $31.00	$25.00 / $20.00 / $100.00 / $31.00
1197	Parks and Recreation	Auxiliary Gym Half Court (per hour)-Prime Time		$13.00 / $10.00 / $52.00 / $16.00	$13.00 / $10.00 / $52.00 / $16.00
1198	Parks and Recreation	Classroom 1		$12.00 / $10.00 / $48.00 / $15.00	$12.00 / $10.00 / $48.00 / $15.00
1199	Parks and Recreation	Classroom 2		$24.00 / $19.00 / $96.00 / $30.00	$24.00 / $19.00 / $96.00 / $30.00
1200	Parks and Recreation	Classroom 3		$21.00 / $17.00 / $84.00 / $26.00	$21.00 / $17.00 / $84.00 / $26.00
1201	Parks and Recreation	Dance Studio		$69.00 / $55.00 / $276.00 / $86.00	$69.00 / $55.00 / $276.00 / $86.00
1202	Parks and Recreation	Patio	Available for rental in conjunction with room rental - Flat Rate	$60.00 / $48.00 / $240.00 / $75.00	$60.00 / $48.00 / $240.00 / $75.00
1203	Parks and Recreation	Boxing Room (per month) (+) Adult/Youth		$15.00 / $10.00	$15.00 / $10.00
1204	Parks and Recreation	Boxing Room (per day) (+) Adult/Youth		$2.00 / $1.00	$2.00 / $1.00
1205	Parks and Recreation	Boxing Room		$83.00 / $66.00 / $332.00 / $104.00	$83.00 / $66.00 / $332.00 / $104.00
1206	Parks and Recreation	Racquetball Court (per month)(+) Adult/Youth		$15.00 / $10.00	$15.00 / $10.00
1207	Parks and Recreation	Racquetball Court (per hour)(+) Adult/Youth		$2.00 / $1.00	$2.00 / $1.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1208	Parks and Recreation	Weight Room (per month) (+)		$18.00	$18.00
1209	Parks and Recreation	Weight Room (per hour) (+)		$4.00	$4.00
1210	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1211	Parks and Recreation	**Rae Gilmore Recreation Center**			
1212	Parks and Recreation	Multipurpose Room		$58.00 / $46.00 / $232.00 / $72.00	$58.00 / $46.00 / $232.00 / $72.00
1213	Parks and Recreation	Classroom 1		$10.00 / $8.00 / $40.00 / $12.00	$10.00 / $8.00 / $40.00 / $12.00
1214	Parks and Recreation	Classroom 2		$10.00 / $8.00 / $40.00 / $12.00	$10.00 / $8.00 / $40.00 / $12.00
1215	Parks and Recreation	Patio	Available for rental in conjunction with room rental - Flat Rate	$60.00 / $48.00 / $240.00 / $75.00	$60.00 / $48.00 / $240.00 / $75.00
1216	Parks and Recreation	Weight Room (per month) (+)		$6.00	$6.00
1217	Parks and Recreation	Weight Room (per hour) (+)		$3.00	$3.00
1218	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1219	Parks and Recreation	**San Juan Recreation Center**			
1220	Parks and Recreation	Gym Full Court (per hour)		$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1221	Parks and Recreation	Gym Half Court (per hour)		$18.00 / $14.00 / $72.00 / $22.00	$18.00 / $14.00 / $72.00 / $22.00
1222	Parks and Recreation	Gym Full Court (per hour)-Prime Time		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00
1223	Parks and Recreation	Gym Half Court (per hour)-Prime Time		$23.00 / $18.00 / $92.00 / $29.00	$23.00 / $18.00 / $92.00 / $29.00
1224	Parks and Recreation	Multipurpose Room		$27.00 / $22.00 / $108.00 / $34.00	$27.00 / $22.00 / $108.00 / $34.00
1225	Parks and Recreation	Classroom 1		$12.00 / $10.00 / $48.00 / $15.00	$12.00 / $10.00 / $48.00 / $15.00
1226	Parks and Recreation	Weight Room (per month) (+)		$10.00	$10.00
1227	Parks and Recreation	Weight Room (per day) (+)		$3.00	$3.00
1228	Parks and Recreation	Boxing Room (per month) (+) Adult/Youth		$15.00 / $10.00	$15.00 / $10.00
1229	Parks and Recreation	Boxing Room (per day) (+) Adult/Youth		$2.00 / $1.00	$2.00 / $1.00
1230	Parks and Recreation	Boxing Room		$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1231	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1232	Parks and Recreation	**Seville Recreation Center**			
1233	Parks and Recreation	Gym Full Court (per hour)		$15.00 / $12.00 / $60.00 / $19.00	$15.00 / $12.00 / $60.00 / $19.00
1234	Parks and Recreation	Gym Half Court (per hour)		$7.00 / $6.00 / $28.00 / $9.00	$7.00 / $6.00 / $28.00 / $9.00
1235	Parks and Recreation	Gym Full Court (per hour)-Prime Time		$25.00 / $20.00 / $100.00 / $31.00	$25.00 / $20.00 / $100.00 / $31.00
1236	Parks and Recreation	Gym Half Court (per hour)-Prime Time		$13.00 / $10.00 / $52.00 / $16.00	$13.00 / $10.00 / $52.00 / $16.00
1237	Parks and Recreation	Multipurpose Room		$12.00 / $10.00 / $48.00 / $15.00	$12.00 / $10.00 / $48.00 / $15.00
1238	Parks and Recreation	Weight Room (per month) (+)		$6.00	$6.00
1239	Parks and Recreation	Weight Room (per day) (+)		$3.00	$3.00
1240	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1241	Parks and Recreation	**Veterans Recreation Center**			
1242	Parks and Recreation	Gym Full Court (per hour)		$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1243	Parks and Recreation	Gym Half Court (per hour)		$18.00 / $14.00 / $72.00 / $22.00	$18.00 / $14.00 / $72.00 / $22.00
1244	Parks and Recreation	Gym Full Court (per hour)-Prime Time		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00
1245	Parks and Recreation	Gym Half Court (per hour)-Prime Time		$23.00 / $18.00 / $92.00 / $29.00	$23.00 / $18.00 / $92.00 / $29.00
1246	Parks and Recreation	Auxiliary Gym (per hour)		$15.00 / $12.00 / $60.00 / $19.00	$15.00 / $12.00 / $60.00 / $19.00
1247	Parks and Recreation	Auxiliary Gym Half Court (per hour)		$7.00 / $6.00 / $28.00 / $9.00	$7.00 / $6.00 / $28.00 / $9.00
1248	Parks and Recreation	Auxiliary Gym (per hour)-Prime Time		$25.00 / $20.00 / $100.00 / $31.00	$25.00 / $20.00 / $100.00 / $31.00
1249	Parks and Recreation	Auxiliary Gym half court (per hour)-Prime Time		$13.00 / $10.00 / $52.00 / $16.00	$13.00 / $10.00 / $52.00 / $16.00
1250	Parks and Recreation	Classroom 5		$18.00 / $14.00 / $72.00 / $22.00	$18.00 / $14.00 / $72.00 / $22.00
1251	Parks and Recreation	Weight Room (per month) (+)		$18.00	$18.00
1252	Parks and Recreation	Weight Room (per day) (+)		$4.00	$4.00
1253	Parks and Recreation	**Memorial Outdoor Resource Center**			
1254	Parks and Recreation	Multipurpose Room		$43.00 / $34.00 / $172.00 / $54.00	$43.00 / $34.00 / $172.00 / $54.00
1255	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1256	Parks and Recreation	Leisure Interest Class or Workshop		Direct Costs - (staff, supplies, contracts, equipment) plus 25% factor to recover leisure interest coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of class/workshop.	Direct Costs - (staff, supplies, contracts, equipment) plus 25% factor to recover leisure interest coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of class/workshop.
1257	Parks and Recreation	Outdoor Recreation Activity or Program		Direct Costs - (staff, supplies, contracts, equipment) plus a 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program.	Direct Costs - (staff, supplies, contracts, equipment) plus a 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program.
1258	Parks and Recreation	Trips/Excursions (Off Site)		Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program.	Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program.
1259	Parks and Recreation	Dances/Entertainment (On Site)		Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program.	Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program.
1260	Parks and Recreation	Senior Centers	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated Two hour minimum rental for facility use that is non-contiguous to public hour of operation.	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1261	Parks and Recreation	**Eastside Senior Center**			
1262	Parks and Recreation	Multipurpose Room		$79.00 / $64.00 / $317.00 / $98.00	$79.00 / $64.00 / $317.00 / $98.00
1263	Parks and Recreation	Multipurpose Room #2			$47.00 / $37.00 / $187.00 / $59.00
1264	Parks and Recreation	Classroom 2		$20.00 / $17.00 / $82.00 / $25.00	$20.00 / $17.00 / $82.00 / $25.00
1265	Parks and Recreation	Arts and Crafts Room		$18.00 / $14.00 / $72.00 / $23.00	$18.00 / $14.00 / $72.00 / $23.00
1266	Parks and Recreation	Patio	Available for rental in conjunction with room rental - Flat Rate	$60.00 / $48.00 / $240.00 / $76.00	$60.00 / $48.00 / $240.00 / $76.00
1267	Parks and Recreation	Billiard Room (per year)		$30.00	$30.00
1268	Parks and Recreation	Billiard Room (per month) (+)		$10.00	$10.00
1269	Parks and Recreation	Billiard Room (per day) (+)		$2.00	$2.00
1270	Parks and Recreation	Weight Room (per month) (+)		$6.00	$6.00
1271	Parks and Recreation	Weight Room (per day) (+)		$3.00	$3.00
1272	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1273	Parks and Recreation	**Father Martinez Senior Center**			
1274	Parks and Recreation	Multipurpose Room		$146.00 / $118.00 / $586.00 / $182.00	$146.00 / $118.00 / $586.00 / $182.00
1275	Parks and Recreation	Classroom 2		$14.00 / $12.00 / $58.00 / $18.00	$14.00 / $12.00 / $58.00 / $18.00
1276	Parks and Recreation	Arts and Crafts Room		$23.00 / $18.00 / $90.00 / $29.00	$23.00 / $18.00 / $90.00 / $29.00
1277	Parks and Recreation	Dance Studio		$22.00 / $17.00 / $86.00 / $26.00	$22.00 / $17.00 / $86.00 / $26.00
1278	Parks and Recreation	Billiard Rooms #1 and #2 (per year)		$30.00	$30.00
1279	Parks and Recreation	Billiard Rooms #1 and #2 (per month) (+)		$10.00	$10.00
1280	Parks and Recreation	Billiard Rooms #1 and #2 (per day) (+)		$2.00	$2.00
1281	Parks and Recreation	Weight Room (per month) (+)		$6.00	$6.00
1282	Parks and Recreation	Weight Room (per day) (+)		$3.00	$3.00
1283	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1284	Parks and Recreation	**Grandview Senior Center**			
1285	Parks and Recreation	Multipurpose Room		$85.00 / $68.00 / $341.00 / $107.00	$85.00 / $68.00 / $341.00 / $107.00
1286	Parks and Recreation	Classroom 1		$19.00 / $16.00 / $77.00 / $24.00	$19.00 / $16.00 / $77.00 / $24.00
1287	Parks and Recreation	Classroom 2		$14.00 / $12.00 / $58.00 / $18.00	$14.00 / $12.00 / $58.00 / $18.00
1288	Parks and Recreation	Classroom 3		$10.00 / $7.00 / $38.00 / $12.00	$10.00 / $7.00 / $38.00 / $12.00
1289	Parks and Recreation	Billiard Room (per year)		$30.00	$30.00
1290	Parks and Recreation	Billiard Room (per month) (+)		$10.00	$10.00
1291	Parks and Recreation	Billiard Room (per day) (+)		$2.00	$2.00
1292	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1293	Parks and Recreation	**Happiness Senior Center**			

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1294	Parks and Recreation	Multipurpose Room		$95.00 / $76.00 / $379.00 / $119.00	$95.00 / $76.00 / $379.00 / $119.00
1295	Parks and Recreation	Classroom 1		$13.00 / $11.00 / $53.00 / $17.00	$13.00 / $11.00 / $53.00 / $17.00
1296	Parks and Recreation	Classroom 2		$12.00 / $10.00 / $48.00 / $16.00	$12.00 / $10.00 / $48.00 / $16.00
1297	Parks and Recreation	Billiard Room (per year) (+)		$30.00	$30.00
1298	Parks and Recreation	Billiard Room (per month) (+)		$10.00	$10.00
1299	Parks and Recreation	Billiard Room (per day) (+)		$2.00	$2.00
1300	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1301	Parks and Recreation	**Hilos de Plata Senior Center**			
1302	Parks and Recreation	Multipurpose Room		$146.00 / $118.00 / $586.00 / $182.00	$146.00 / $118.00 / $586.00 / $182.00
1303	Parks and Recreation	Classroom 2		$17.00 / $13.00 / $67.00 / $20.00	$17.00 / $13.00 / $67.00 / $20.00
1304	Parks and Recreation	Arts and Crafts Room		$23.00 / $18.00 / $91.00 / $29.00	$23.00 / $18.00 / $91.00 / $29.00
1305	Parks and Recreation	Billiard Room (per year)		$30.00	$30.00
1306	Parks and Recreation	Billiard Room (per month) (+)		$10.00	$10.00
1307	Parks and Recreation	Billiard Room (per day) (+)		$2.00	$2.00
1308	Parks and Recreation	Weight Room (per month) (+)		$10.00	$10.00
1309	Parks and Recreation	Weight Room (per day) (+)		$3.00	$3.00
1310	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1311	Parks and Recreation	**Memorial Senior Center**			
1312	Parks and Recreation	Multipurpose Room		$68.00 / $55.00 / $274.00 / $85.00	$68.00 / $55.00 / $274.00 / $85.00
1313	Parks and Recreation	Multipurpose Room (1,282 sq. ft.)		$40.00 / $33.00 / $160.00 / $50.00	$40.00 / $33.00 / $160.00 / $50.00
1314	Parks and Recreation	Classroom 2		$7.00 / $6.00 / $29.00 / $8.00	$7.00 / $6.00 / $29.00 / $8.00
1315	Parks and Recreation	Arts and Crafts Room		$25.00 / $20.00 / $101.00 / $31.00	$25.00 / $20.00 / $101.00 / $31.00
1316	Parks and Recreation	Billiard Room (per year)		$30.00	$30.00
1317	Parks and Recreation	Billiard Room (per month) (+)		$10.00	$10.00
1318	Parks and Recreation	Billiard Room (per day) (+)		$2.00	$2.00
1319	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1320	Parks and Recreation	**Polly Harris Senior Center**			
1321	Parks and Recreation	Multipurpose Room		$85.00 / $68.00 / $341.00 / $107.00	$85.00 / $68.00 / $341.00 / $107.00
1322	Parks and Recreation	Arts and Crafts Room		$17.00 / $13.00 / $67.00 / $20.00	$17.00 / $13.00 / $67.00 / $20.00
1323	Parks and Recreation	Billiard Room (per year)		$30.00	$30.00
1324	Parks and Recreation	Billiard Room (per month) (+)		$10.00	$10.00
1325	Parks and Recreation	Billiard Room (per day) (+)		$2.00	$2.00
1326	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1327	Parks and Recreation	**San Juan Senior Center**			
1328	Parks and Recreation	Multipurpose Room		$92.00 / $74.00 / $370.00 / $115.00	$92.00 / $74.00 / $370.00 / $115.00
1329	Parks and Recreation	Dance Studio		$29.00 / $23.00 / $115.00 / $36.00	$29.00 / $23.00 / $115.00 / $36.00
1330	Parks and Recreation	Placita		$60.00 / $48.00 / $240.00 / $76.00	$60.00 / $48.00 / $240.00 / $76.00
1331	Parks and Recreation	Billiard Room (per year)		$30.00	$30.00
1332	Parks and Recreation	Billiard Room (per month) (+)		$10.00	$10.00
1333	Parks and Recreation	Billiard Room (per day) (+)		$2.00	$2.00
1334	Parks and Recreation	Kitchen (per event)		$30.00	$30.00
1335	Parks and Recreation	**South El Paso Senior Center**			
1336	Parks and Recreation	Multipurpose Room		$154.00 / $122.00 / $714.00 / $192.00	$154.00 / $122.00 / $714.00 / $192.00
1337	Parks and Recreation	Classroom 2		$28.00 / $22.00 / $110.00 / $35.00	$28.00 / $22.00 / $110.00 / $35.00
1338	Parks and Recreation	Classroom 3		$22.00 / $17.00 / $86.00 / $26.00	$22.00 / $17.00 / $86.00 / $26.00
1339	Parks and Recreation	Classroom 4		$22.00 / $17.00 / $86.00 / $26.00	$22.00 / $17.00 / $86.00 / $26.00
1340	Parks and Recreation	Billiard Room (per year)		$30.00	$30.00
1341	Parks and Recreation	Billiard Room (per month) (+)		$10.00	$10.00
1342	Parks and Recreation	Billiard Room (per day) (+)		$2.00	$2.00
1343	Parks and Recreation	**Wellington Chew Senior Center**			
1344	Parks and Recreation	Multipurpose Room		$138.00 / $110.00 / $552.00 / $173.00	$138.00 / $110.00 / $552.00 / $173.00
1345	Parks and Recreation	Classroom 1		$17.00 / $13.00 / $67.00 / $20.00	$17.00 / $13.00 / $67.00 / $20.00
1346	Parks and Recreation	Classroom 2		$12.00 / $10.00 / $48.00 / $14.00	$12.00 / $10.00 / $48.00 / $14.00
1347	Parks and Recreation	Classroom 3		$21.00 / $17.00 / $86.00 / $26.00	$21.00 / $17.00 / $86.00 / $26.00
1348	Parks and Recreation	Billiard Room (per year)		$30.00	$30.00
1349	Parks and Recreation	Billiard Room (per month) (+)		$10.00	$10.00
1350	Parks and Recreation	Billiard Room (per day) (+)		$2.00	$2.00
1351	Parks and Recreation	Leisure Interest Class or Workshop		Direct Costs - (staff, supplies, contracts, equipment) plus 25% factor to recover leisure interest coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of class/workshop.	Direct Costs - (staff, supplies, contracts, equipment) plus 25% factor to recover leisure interest coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of class/workshop.
1352	Parks and Recreation	Outdoor Recreation Activity or Program		Direct Costs - (staff, supplies, contracts, equipment) plus a 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program.	Direct Costs - (staff, supplies, contracts, equipment) plus a 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program.
1353	Parks and Recreation	Trips/Excursions (Off Site)		Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program.	Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program.
1354	Parks and Recreation	Dances/Entertainment (On Site)		Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program.	Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program.
1355	Parks and Recreation	Shelters: Arlington, Grandview, Lionel Forti, Marwood, Sunrise, Thomas Manor		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1356	Parks and Recreation	Per hour		$48.00 / $38.00 / $192.00 / $60.00	$48.00 / $38.00 / $192.00 / $60.00
1357	Parks and Recreation	All day		$288.00 / $230.00 / $1152.00 / $360.00	$288.00 / $230.00 / $1152.00 / $360.00
1358	Parks and Recreation	Per hour - Prime time		$66.00 / $53.00 / $264.00 / $83.00	$66.00 / $53.00 / $264.00 / $83.00
1359	Parks and Recreation	All day - Prime time		$396.00 / $317.00 / $1,584.00 / $494.00	$396.00 / $317.00 / $1,584.00 / $494.00
1360	Parks and Recreation	Reserves: Memorial		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1361	Parks and Recreation	Per hour		$44.00 / $35.00 / $175.00 / $55.00	$44.00 / $35.00 / $175.00 / $55.00
1362	Parks and Recreation	All day		$262.00 / $210.00 / $1,050.00 / $327.00	$262.00 / $210.00 / $1,050.00 / $327.00
1363	Parks and Recreation	Per hour - Prime time		$56.00 / $45.00 / $225.00 / $70.00	$56.00 / $45.00 / $225.00 / $70.00
1364	Parks and Recreation	All day - Prime time		$375.00 / $300.00 / $1,500.00 / $469.00	$375.00 / $300.00 / $1,500.00 / $469.00
1365	Parks and Recreation	Pavilions: Veterans, Shawver, Pavo Real		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1366	Parks and Recreation	Per hour		$18.00 / $14.00 / $72.00 / $23.00	$18.00 / $14.00 / $72.00 / $23.00
1367	Parks and Recreation	All day		$108.00 / $86.00 / $432.00 / $136.00	$108.00 / $86.00 / $432.00 / $136.00
1368	Parks and Recreation	Per hour - Prime time		$24.00 / $19.00 / $96.00 / $30.00	$24.00 / $19.00 / $96.00 / $30.00
1369	Parks and Recreation	All day - Prime time		$144.00 / $115.00 / $576.00 / $180.00	$144.00 / $115.00 / $576.00 / $180.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1370	Parks and Recreation	Plazas: Union Plaza, San Jacinto Plaza, Cleveland Square Plaza, Rambla		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1371	Parks and Recreation	Per hour Stage with electricity		$36.00 / $29.00 / $144.00 / $44.00	$36.00 / $29.00 / $144.00 / $44.00
1372	Parks and Recreation	All day Stage with electricity		$216.00 / $173.00 / $864.00 / $270.00	$216.00 / $173.00 / $864.00 / $270.00
1373	Parks and Recreation	Per hour Stage without electricity		$12.00 / $10.00 / $48.00 / $14.00	$12.00 / $10.00 / $48.00 / $14.00
1374	Parks and Recreation	All day Stage without electricity		$72.00 / $58.00 / $288.00 / $90.00	$72.00 / $58.00 / $288.00 / $90.00
1375	Parks and Recreation	Per hour - Prime time - Stage with electricity		$42.00 / $34.00 / $168.00 / $53.00	$42.00 / $34.00 / $168.00 / $53.00
1376	Parks and Recreation	All day - Prime time - Stage with electricity		$252.00 / $202.00/ $1,008.00 / $314.00	$252.00 / $202.00/ $1,008.00 / $314.00
1377	Parks and Recreation	Per hour - Prime time - Stage w/o electricity		$24.00 / $19.00 / $96.00 / $30.00	$24.00 / $19.00 / $96.00 / $30.00
1378	Parks and Recreation	All day - Prime time - Stage w/o electricity		$144.00 / $115.00 / $576.00 / $180.00	$144.00 / $115.00 / $576.00 / $180.00
1379	Parks and Recreation	Additional electrical (Union Plaza only) (per event)		$96.00	$96.00
1380	Parks and Recreation	San Jacinto Plaza deposit for rental option B		$500.00	$500.00
1381	Parks and Recreation	San Jacinto Plaza deposit for rental option C		$1,000.00	$1,000.00
1382	Parks and Recreation	San Jacinto 1 peace officer at $35.00 per hour for rental option C		$35.00	$35.00
1383	Parks and Recreation	San Jacinto Splash Pad operator per hour		$15.00	$15.00
1384	Parks and Recreation	Rose Garden Site		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1385	Parks and Recreation	Per hour		$42.00 / $34.00 / $168.00 / $53.00	$42.00 / $34.00 / $168.00 / $53.00
1386	Parks and Recreation	Per hour - Prime time		$54.00 / $43.00 / $216.00 / $67.00	$54.00 / $43.00 / $216.00 / $67.00
1387	Parks and Recreation	Park Grounds , Greens, Squares		Flat Rate	Flat Rate
1388	Parks and Recreation	Reserved use of outdoor park areas (per event) (per day)		$54.00	$54.00
1389	Parks and Recreation	Trainer/Instructor Permit (Non-exclusive; good for 6 months)		$54.00	$54.00
1390	Parks and Recreation	Aquatics	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1391	Parks and Recreation	**Public Swim/Lap Swim**			
1392	Parks and Recreation	Youth (+)		$2.00 Fee waived for children under 2 years of age.	$2.00 Fee waived for children under 2 years of age.
1393	Parks and Recreation	Adult (+)		$3.00	$3.00
1394	Parks and Recreation	Senior (+)		$2.00	$2.00
1395	Parks and Recreation	**Swim Passes**			
1396	Parks and Recreation	Swim Pass - Adults (+)	(30, 60 or 90 days)	$3 x 2 visits/week x 4 Weeks = $24	$3 x 2 visits/week x 4 Weeks = $24
1397	Parks and Recreation	Swim Pass - Youth and Seniors (+)	(30, 60 or 90 days)	$2 x 2 visits/week x 4 Weeks = $16	$2 x 2 visits/week x 4 Weeks = $16
1398	Parks and Recreation	Trial Fee for Water Programs		$5.00	$5.00
1399	Parks and Recreation	Organized Swim Teams	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1400	Parks and Recreation	School Swim Teams (per hour)	With Inter-Local Agreement	$25.00	$25.00
1401	Parks and Recreation	School Swim Teams (per hour Half Pool)	With Inter-Local Agreement		$12.50
1402	Parks and Recreation	Individual lane rental – 25 yd.		$13.00 / $11.00 / $49.00 / $16.00	$14.00 / $12.00 / $50.00 / $17.00
1403	Parks and Recreation	Individual lane rental – 50M		$20.00 / $17.00 / $77.00 / $25.00	$21.00 / $18.00 / $78.00 / $26.00
1404	Parks and Recreation	Swim Meets – 25 yd.		$132.00 / $110.00 / $528.00 / $165.00	$132.00 / $110.00 / $528.00 / $165.00
1405	Parks and Recreation	Swim Meets – 50M		$173.00 / $144.00 / $692.00 / $216.00	$173.00 / $144.00 / $692.00 / $216.00
1406	Parks and Recreation	Swim Meets – Starting System (per meet)		$25.00 / $20.00 / $100.00 / $31.00	$25.00 / $20.00 / $100.00 / $31.00
1407	Parks and Recreation	Swim Meets – Touch Pad (per meet)		$15.00 / $12.00 / $60.00 / $19.00	$15.00 / $12.00 / $60.00 / $19.00
1408	Parks and Recreation	Dolphin Timers (per meet)		$100.00	$100.00
1409	Parks and Recreation	Swim Meets - Timing System (per 8 lane meet)		$500.00	$500.00
1410	Parks and Recreation	Operator Fee for Timing System per hour (per operator)		$30.00	$30.00
1411	Parks and Recreation	Swim Meets – Spectator Fee (+) Adult/Youth and Senior		$3 / $2	$3 / $2
1412	Parks and Recreation	**Westside Pool**			
1413	Parks and Recreation	Individual lane rental – 25 yd.		$13.00 / $11.00 / $49.00 / $16.00	$14.00 / $12.00 / $50.00 / $17.00
1414	Parks and Recreation	Individual lane rental – 50M		$20.00 / $17.00 / $77.00 / $25.00	$21.00 / $18.00 / $78.00 / $26.00
1415	Parks and Recreation	Swim Meets per hour		$173.00 / $144.00 / $692.00 / $216.00	$173.00 / $144.00 / $692.00 / $216.00
1416	Parks and Recreation	Multipurpose Room (703 sq. ft.)		$20.00 per hour	$20.00 per hour
1417	Parks and Recreation	Pool Party During Operating Hours (fee includes use of Multipurpose Room and 50 guests admission for 2 hours)		$200.00	$200.00
1418	Parks and Recreation	**Eastside Regional Natatorium**		-	
1419	Parks and Recreation	Individual Lane Rental- 25 yd.			$14.00 / $12.00 / $50.00 / $17.00
1420	Parks and Recreation	Individual Lane Rental- 50 M			$21.00 / $18.00 / $78.00 / $26.00
1421	Parks and Recreation	Swim Meet Per Hour			$173.00 / $144.00 / $692.00 / $216.00
1422	Parks and Recreation	Public Pool Rentals	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated Two hour minimum rental for facility use that is non-contiguous to public hours of operation.	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1423	Parks and Recreation	Pool Rental – >8,000 sq. ft.		$100.00 / $80.00 / $400.00 / $125.00	$100.00 / $80.00 / $400.00 / $125.00
1424	Parks and Recreation	Pool Rental – <8,000 sq. ft.		$60.00 / $48.00 / $240.00 / $75.00	$60.00 / $48.00 / $240.00 / $75.00
1425	Parks and Recreation	Armijo Water Leisure Pool		$100.00 / $80.00 / $400.00 / $125.00	$100.00 / $80.00 / $400.00 / $125.00
1426	Parks and Recreation	Gus and Goldie (per hour)		$50.00	$50.00
1427	Parks and Recreation	Lifeguard rate (per hour)		$25.00	$25.00
1428	Parks and Recreation	Pool Attendant (per hour)		$20.00	$20.00
1429	Parks and Recreation	Learn to Swim, Diving, Water Aerobics, Stroke, Junior Lifeguard Training, Water Safety Instructor Classes		Direct Costs - (staff, supplies, equipment) plus 25% factor to recover aquatics coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, plus Red Cross Materials equals cost of class.	Direct Costs - (staff, supplies, equipment) plus 25% factor to recover aquatics coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, plus Red Cross Materials equals cost of class.
1430	Parks and Recreation	**Waterparks**			
1431	Parks and Recreation	Youth (+) daily rate (residential/non-residential)		$6.00	$6.00/$6.50
1432	Parks and Recreation	Adult (+) daily rate (residential/non-residential)		$8.00	$8.00/$8.50
1433	Parks and Recreation	Senior (+) daily rate (residential/non-residential)		$6.00	$6.00/$6.50
1434	Parks and Recreation	Cabana Rental 1/2 day (residential/non-residential)		$90.00	Up to $70/$75 for 1/2 Day
1435	Parks and Recreation	Cabana Rental Full Day (residential/non-residential)		$150.00	Up to $140/$155 for Full Day
1436	Parks and Recreation	Lockers			$2-$7
1437	Parks and Recreation	Flex Ticket Surcharge (residential/non-residential)			$2.00/$2.50
1438	Parks and Recreation	Rental entire water park - morning (2 Hours) (residential/non-residential)		$400.00	$400.00/$440.00
1439	Parks and Recreation	Rental entire water park - evening (2 hours) (residential/non-residential)		$600.00	$600.00/$660.00
1440	Parks and Recreation	Rental entire water park - per additional hour (residential/non-residential)	Additional Facilities	$250.00	$250.00/$275.00
1441	Parks and Recreation	Season Pass - Adults (+) (residential/non-residential)		$45 Season Pass	$45.00/$50.00 Season Pass
1442	Parks and Recreation	Season Pass - Youth and Seniors (+) (residential/non-residential)		$40 Season Pass	$40.00/$45.00 Season Pass
1443	Parks and Recreation	Season Pass- Household of up to 5 (residential/non-residential)			$130.00/$145.00
1444	Parks and Recreation	Birthday Party Packages (residential/non-residential)			$140-525/155-575
1445	Parks and Recreation	Group Rates- General Admission Plus Discount - Packages			Up to 100% Discount

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1446	Parks and Recreation	Sponsorship and Special Events Rate- General Admission Plus Discount - Packages			Up to 100% Discount
1447	Parks and Recreation	**Daycare Services**		Resident/Non-Resident	Resident/Non-Resident
1448	Parks and Recreation	Full Day Daycare (per month) (more than 6 hours/day)		$315.00 / $395.00	$315.00 / $395.00
1449	Parks and Recreation	Half Day Daycare (per month) (up to 6 hours/day)		$210.00 / $265.00	$210.00 / $265.00
1450	Parks and Recreation	Preschool Program (per month) (9AM-1PM)		$165.00 / $205.00	$165.00 / $205.00
1451	Parks and Recreation	Registration fee (September–August) per child		$60.00 / $75.00	$60.00 / $75.00
1452	Parks and Recreation	Registration fee (June–August) per child		$15.00 / $20.00	$15.00 / $20.00
1453	Parks and Recreation	Late fee during operating hours every 15 minutes or portion thereof		$5.00	$5.00
1454	Parks and Recreation	Late fee after 6PM every 15 minutes or portion thereof		$10.00	$10.00
1455	Parks and Recreation	Late Payment Fee per child per day		$15.00	$15.00
1456	Parks and Recreation	Daily rate		$15.00 / $20.00	$15.00 / $20.00
1457	Parks and Recreation	Event or Activity Fees	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Flat Rate	Flat Rate
1458	Parks and Recreation	General Food Booth (per day)		$65.00	$65.00
1459	Parks and Recreation	General Vendor Booth (per day)		$45.00	$45.00
1460	Parks and Recreation	Holiday Parade General Vendor Booth (per day)		$60.00	$60.00
1461	Parks and Recreation	Art in the Park Food Vendor (per event)		$130.00	$130.00
1462	Parks and Recreation	Art in the Park Craft Vendor (per event)		$90.00	$90.00
1463	Parks and Recreation	Dia De Los Ninos Food Vendor (per event)		$250.00	$250.00
1464	Parks and Recreation	Holiday Parade Food Vendor (per event)		$500.00	$500.00
1465	Parks and Recreation	Holiday Parade route Pre-packaged snack Mobile Vendor (per event)		$100.00	$100.00
1466	Parks and Recreation	General Food Vendor for Friday Holiday Posada at San Jacinto Plaza		$200.00	$200.00
1467	Parks and Recreation	Downtown Summer Concert Food Vendor (per event)		$130.00	$130.00
1468	Parks and Recreation	General Food vendor Saturdays Holiday Posadas at San Jacinto Plaza		$400.00	$400.00
1469	Parks and Recreation	General Food vendor Sundays Holiday Posadas at San Jacinto Plaza		$300.00	$300.00
1470	Parks and Recreation	General Food vendor Friday, Saturday and Sunday Holiday Posadas at San Jacinto Plaza each day, beginning new year's day and after.		$100.00	$100.00
1471	Parks and Recreation	Juan Gabriel's and Labor Day Concert Food Vendor Fee		$400.00	$400.00
1472	Parks and Recreation	Halloween Zombie Walk Food Vendor Fee		$300.00	$300.00
1473	Parks and Recreation	KidsPalooza event Food Vendor Fee		$200.00	$200.00
1474	Parks and Recreation	Dia de Los Muertos Food Vendor Fee		$130.00	$130.00
1475	Parks and Recreation	Holiday Parade Lights/Trinkets Vendor (per event)		$200.00	$200.00
1476	Parks and Recreation	16th of September Food Vendor		$300.00	$300.00
1477	Parks and Recreation	4th of July Celebration Food Vendor		$300.00	$300.00
1478	Parks and Recreation	Senior Games Registration, all individual events (+)		$45.00	$45.00
1479	Parks and Recreation	Senior Games, 2 individual events (+)		$15.00	$15.00
1480	Parks and Recreation	Senior Games, each additional individual event (+)		$5.00	$5.00
1481	Parks and Recreation	Senior Games Banquet - Player & Guest Tickets		$8.00	$8.00
1482	Parks and Recreation	Senior Games Additional T-Shirt		$10.00	$10.00
1483	Parks and Recreation	Senior Games, Basketball Team (per team - 5 player roster)		$30.00	$30.00
1484	Parks and Recreation	Senior Games, Basketball Team (per team - 10 player roster)		$60.00	$60.00
1485	Parks and Recreation	Senior Games, Volleyball team (per team - 8 player roster)		$45.00	$45.00
1486	Parks and Recreation	Holiday Parade (per entry <100 walking participants)		$50.00	$50.00
1487	Parks and Recreation	Holiday Parade (per entry 101-200 walking participants. 200 entry maximum)		$75.00	$75.00
1488	Parks and Recreation	Holiday Parade (per entry 1-3 vehicles)		$50.00	$50.00
1489	Parks and Recreation	Holiday Parade (per entry 4-6 vehicles)		$75.00	$75.00
1490	Parks and Recreation	Family Camp Out Activities		Resident/Non-Resident	Resident/Non-Resident
1491	Parks and Recreation	Family Camp Out - Adults 18+ (per person)		$10.00 / $12.00	$10.00 / $12.00
1492	Parks and Recreation	Family Camp Out - Youth 17 and under (per person)		$5.00 / $6.00	$5.00 / $6.00
1493	Parks and Recreation	Special Events Entry Fee for Plaza Theater		$10.00	$10.00
1494	Parks and Recreation	Community Special Event		Direct Costs - (staff, supplies, contracts, equipment) divided by number of expected participants plus $7.00 nonrefundable administrative fee equals cost of event.	Direct Costs - (staff, supplies, contracts, equipment) divided by number of expected participants plus $7.00 nonrefundable administrative fee equals cost of event.
1495	Parks and Recreation	Skate Parks	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1496	Parks and Recreation	**Carolina, Mountain View, Northeast Regional, Westside Skate Parks**			
1497	Parks and Recreation	Per hour		$40.00 / $32.00 / $160.00 / $50.00	$40.00 / $32.00 / $160.00 / $50.00
1498	Parks and Recreation	All day (8 hours, additional hours at hourly rate)		$240.00 / $192.00 / $960.00 / $300.00	$240.00 / $192.00 / $960.00 / $300.00
1499	Parks and Recreation	**All other Skate Parks**			
1500	Parks and Recreation	Per hour		$20.00 / $16.00 / $80.00 / $25.00	$20.00 / $16.00 / $80.00 / $25.00
1501	Parks and Recreation	All day (8 hours, additional hours at hourly rate)		$120.00 / $96.00 / $480.00 / $150.00	$120.00 / $96.00 / $480.00 / $150.00
1502	Parks and Recreation	**Sports Leagues & Tournaments**			
1503	Parks and Recreation	Sports - Adults Leagues & Tournaments		Direct Costs - (Staff, supplies, equipment, field prep, officials, governing bodies) plus 50% factor to recover sports coordinator divided by number of expected teams plus $7.00 nonrefundable administrative fee, equals cost of league/tournament.	Direct Costs - (Staff, supplies, equipment, field prep, officials, governing bodies) plus 50% factor to recover sports coordinator divided by number of expected teams plus $7.00 nonrefundable administrative fee, equals cost of league/tournament.
1504	Parks and Recreation	Sports - Youth Leagues & Tournaments		Direct Costs - (Staff, supplies, equipment, field prep, officials, governing bodies) plus 50% factor to recover sports coordinator divided by number of expected teams plus $7.00 nonrefundable administrative fee, equals cost of league/tournament.	Direct Costs - (Staff, supplies, equipment, field prep, officials, governing bodies) plus 50% factor to recover sports coordinator divided by number of expected teams plus $7.00 nonrefundable administrative fee, equals cost of league/tournament.
1505	Parks and Recreation	Sports Centers	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated Two hour minimum rental for facility use that is non-contiguous to public hours of operation.	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1506	Parks and Recreation	**Acosta Sports Center**			
1507	Parks and Recreation	Multipurpose Room		$42.00 / $34.00 / $168.00 / $52.00	$42.00 / $34.00 / $168.00 / $52.00
1508	Parks and Recreation	Gym Full Court (per hour)		$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1509	Parks and Recreation	Gym Half Court (per hour)		$18.00 / $14.00 / $72.00 / $23.00	$18.00 / $14.00 / $72.00 / $23.00
1510	Parks and Recreation	Gym Full Court (per hour)-Prime Time		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00
1511	Parks and Recreation	Gym Half Court (per hour)-Prime Time		$23.00 / $18.00 / $92.00 / $29.00	$23.00 / $18.00 / $92.00 / $29.00
1512	Parks and Recreation	Racquetball Court (per month) (+) Adult/Youth		$15.00 / $10.00	$15.00 / $10.00
1513	Parks and Recreation	Racquetball Court (per month) (+) Adult/Youth		$2.00 / $1.00	$2.00 / $1.00
1514	Parks and Recreation	Wrestling Room (per month) (+) Adult/Youth		$15.00 / $10.00	$15.00 / $10.00
1515	Parks and Recreation	Wrestling Room (per daily) (+) Adult/Youth		$2.00 / $1.00	$2.00 / $1.00
1516	Parks and Recreation	Wrestling Room Daily Rental		$69.00 / $55.00 / $276.00 / $86.00	$69.00 / $55.00 / $276.00 / $86.00
1517	Parks and Recreation	**Nations Tobin Sports Center**			
1518	Parks and Recreation	Multipurpose Room		$42.00 / $34.00 / $168.00 / $52.00	$42.00 / $34.00 / $168.00 / $52.00
1519	Parks and Recreation	Small Rink Full Court (per hour)		$35.00 / $28.00 / $140.00 / $44.00	$35.00 / $28.00 / $140.00 / $44.00
1520	Parks and Recreation	Small Rink Full Court (per hour)-Prime Time		$45.00 / $36.00 / $180.00 / $56.00	$45.00 / $36.00 / $180.00 / $56.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1521	Parks and Recreation	Boxing Room (per month) (+) Adult/Youth		$15.00 / $10.00	$15.00 / $10.00
1522	Parks and Recreation	Boxing Room (per day) (+) Adult/Youth		$2.00 / $1.00	$2.00 / $1.00
1523	Parks and Recreation	Boxing Room		$69.00 / $55.00 / $276.00 / $86.00	$69.00 / $55.00 / $276.00 / $86.00
1524	Parks and Recreation	Big Rink Full Court (per hour)			$65.00 / $50.00 / $240.00 / $85.00
1525	Parks and Recreation	Big Rink Full Court (per hour)-Prime Time		$75.00 / $60.00 / $300.00 / $95.00	$75.00 / $60.00 / $300.00 / $95.00
1526	Parks and Recreation	Sports Administration	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Flat Rate	Flat Rate
1527	Parks and Recreation	Player Fee – Independent Leagues–per player/per season		$16.00	$16.00
1528	Parks and Recreation	Player Fee – City Programs–per player/per season		$6.00	$6.00
1529	Parks and Recreation	Parent Class Live/On-line Session–per family per year		$5.00	$5.00
1530	Parks and Recreation	Parent Class Video Session–per family per year		$7.00	$7.00
1531	Parks and Recreation	Background check (+) - Biennial		$40.00	$40.00
1532	Parks and Recreation	Youth Coach ID Cards – (+) Biennial		$5.00	$5.00
1533	Parks and Recreation	Player ID cards (+) Youth and Adult	Youth - annually; Adult (18 years and older) every 5 years.	$5.00	$5.00
1534	Parks and Recreation	Tournament Spectator Fee (+) Adult/Youth		$2.00 / $1.00	$2.00 / $1.00
1535	Parks and Recreation	Tournament T-Shirt		$20.00	$20.00
1536	Parks and Recreation	Tournament Homerun		5 for $20.00, or 1 for $5.00	5 for $20.00, or 1 for $5.00
1537	Parks and Recreation	Tournament Bracelet		$3.00	$20.00
1538	Parks and Recreation	League Night/Tournament Softballs		$5.00	$5.00
1539	Parks and Recreation	Homerun Derby Entry		$20.00 per player	$20.00 per player
1540	Parks and Recreation	Banner Program (per banner)	(up to 12 months) Outfield, gym and/or internet	$350.00	$400.00
1541	Parks and Recreation	Banner Program Renewal (per banner)	(up to 12 months) Outfield, gym and/or internet	$250.00	$300.00
1542	Parks and Recreation	Concessions – Small – per quarter		$150.00	$150.00
1543	Parks and Recreation	Concessions – Medium – per quarter		$300.00	$300.00
1544	Parks and Recreation	Concessions – Large – per quarter		$600.00	$600.00
1545	Parks and Recreation	**Sports Field Practice Permits**		Flat Rate	Flat Rate
1546	Parks and Recreation	Practice Permit (per 60 minutes-without lights)		$7.00	$7.00
1547	Parks and Recreation	Practice Permit (per 90 minutes-without lights)		$10.00	$12.00
1548	Parks and Recreation	Sports Field Lighting - per hour, per field		$10.00	$10.00
1549	Parks and Recreation	Sports Field Rental Games, Tournaments, Other Events (non-game "only" fields)		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1550	Parks and Recreation	Single field (per day-without lights)		$75.00 / $60.00 / $300.00 / $94.00	$75.00 / $60.00 / $300.00 / $94.00
1551	Parks and Recreation	Single field (per hour-without lights)		$20.00 / $16.00 / $80.00 / $25.00	$20.00 / $16.00 / $80.00 / $25.00
1552	Parks and Recreation	Sports Game Fields - Game "only" Fields	Not available for rental for practice activities - Permit Required	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1553	Parks and Recreation	**East Side Sports Complex**			
1554	Parks and Recreation	Field without lights		$30.00 / $25.00 / $102.00 / $36.00	$30.00 / $25.00 / $102.00 / $36.00
1555	Parks and Recreation	Field without lights (per day)		$150.00 / $126.00 / $510.00 / $180.00	$150.00 / $126.00 / $510.00 / $180.00
1556	Parks and Recreation	Full complex (per day)		$1,200.00 / $1,008.00 / $4,080.00 / $1,440.00	$1,200.00 / $1,008.00 / $4,080.00 / $1,440.00
1557	Parks and Recreation	Gate Admission Tournament/league for adult/youth per day		$5.00 / $2.00	$5.00 / $2.00
1558	Parks and Recreation	**Westside Sports Complex (11 flat fields)**			
1559	Parks and Recreation	Field without lights		$30.00 / $25.00 / $102.00 / $36.00	$30.00 / $25.00 / $102.00 / $36.00
1560	Parks and Recreation	Field without lights (per day)		$150.00 / $126.00 / $510.00 / $180.00	$150.00 / $126.00 / $510.00 / $180.00
1561	Parks and Recreation	Full complex (per day)		$1,950.00 / $1,560.00 / $6,630.00 /$2,340.00	$1,950.00 / $1,560.00 / $6,630.00 /$2,340.00
1562	Parks and Recreation	**Marty Robbins Sports Complex (4 plex diamond fields)**			
1563	Parks and Recreation	Field without lights		$30.00 / $25.00 / $102.00 / $36.00	$30.00 / $25.00 / $102.00 / $36.00
1564	Parks and Recreation	Field without lights (per day)		$150.00 / $126.00 / $510.00 / $180.00	$150.00 / $126.00 / $510.00 / $180.00
1565	Parks and Recreation	Full complex (per day)		$600.00 / $504.00 / $2,040.00 / $720.00	$600.00 / $504.00 / $2,040.00 / $720.00
1566	Parks and Recreation	**Joey Barraza & Vino Memorial Park (4-plex diamond fields)**			
1567	Parks and Recreation	Field without lights		$30.00 / $25.00 / $102.00 / $36.00	$30.00 / $25.00 / $102.00 / $36.00
1568	Parks and Recreation	Field without lights (per day)		$150.00 / $126.00 / $510.00 / $180.00	$150.00 / $126.00 / $510.00 / $180.00
1569	Parks and Recreation	Full complex (per day)		$600.00 / $504.00 / $2,040.00 / $720.00	$600.00 / $504.00 / $2,040.00 / $720.00
1570	Parks and Recreation	**Joey Barraza & Vino Memorial Park (3 flat fields)**			
1571	Parks and Recreation	Field without lights		$30.00 / $25.00 / $102.00 / $36.00	$30.00 / $25.00 / $102.00 / $36.00
1572	Parks and Recreation	Field without lights (per day)		$150.00 / $126.00 / $510.00 / $180.00	$150.00 / $126.00 / $510.00 / $180.00
1573	Parks and Recreation	Full complex (per day)		$450.00 / $378.00 / $1,530.00 / $540.00	$450.00 / $378.00 / $1,530.00 / $540.00
1574	Parks and Recreation	**Blackie Chesher Sports Complex (5-plex diamond fields)**			
1575	Parks and Recreation	Field without lights		$30.00 / $25.00 / $102.00 / $36.00	$30.00 / $25.00 / $102.00 / $36.00
1576	Parks and Recreation	Field without lights (per day)		$150.00 / $126.00 / $510.00 / $180.00	$150.00 / $126.00 / $510.00 / $180.00
1577	Parks and Recreation	Full complex (per day)		$750.00 / $630.00 / $2,550.00 / $900.00	$750.00 / $630.00 / $2,550.00 / $900.00
1578	Parks and Recreation	**Blackie Chesher Sports Complex (8-flat fields)**			
1579	Parks and Recreation	Field without lights		$30.00 / $25.00 / $102.00 / $36.00	$30.00 / $25.00 / $102.00 / $36.00
1580	Parks and Recreation	Field without lights (per day)		$150.00 / $126.00 / $510.00 / $180.00	$150.00 / $126.00 / $510.00 / $180.00
1581	Parks and Recreation	Full complex (per day)		$1,200.00 / $1,008.00 / $4,080.00 / $1,440.00	$1,200.00 / $1,008.00 / $4,080.00 / $1,440.00
1582	Parks and Recreation	**Blackie Chesher Sports Complex (Alex Gutierrez - 1 diamond field)**			
1583	Parks and Recreation	Field without lights		$30.00 / $25.00 / $102.00 / $36.00	$30.00 / $25.00 / $102.00 / $36.00
1584	Parks and Recreation	Field without lights (per day)		$150.00 / $126.00 / $510.00 / $180.00	$150.00 / $126.00 / $510.00 / $180.00
1585	Parks and Recreation	Full complex (per day)		$150.00 / $126.00 / $510.00 / $180.00	$150.00 / $126.00 / $510.00 / $180.00
1586	Parks and Recreation	Sports Field Lighting (per hour)(per field)		$10.00	$10.00
1587	Parks and Recreation	Youth Development Programs	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Resident/Non-Resident	Resident/Non-Resident
1588	Parks and Recreation	Club Rec Summer Program (per week) (+)		$40.00 / $50.00	$40.00 / $50.00
1589	Parks and Recreation	Club Rec Youth Leader Mentor Program (per week) (+)		$20.00 / $25.00	$20.00 / $25.00
1590	Parks and Recreation	Afterschool Program (per week) (+)		$5.00	$5.00
1591	Parks and Recreation	After School weekly payment late fee per child		$5.00	$5.00
1592	Parks and Recreation	Afterschool late pick up after 6:00 pm per child		$5.00	$5.00
1593	Parks and Recreation	Youth "Mini" Sports (Ages 4-7) Activity or Program		Direct Costs - (staff, supplies, equipment, volunteers) divided by number of expected participants plus $7.00 non-refundable administrative fee, equals cost of activity/program.	Direct Costs - (staff, supplies, equipment, volunteers) divided by number of expected participants plus $7.00 non-refundable administrative fee, equals cost of activity/program.
1594	Parks and Recreation	Youth Enrichment (Non-Sport) Activity or Program		Direct Costs - (staff, supplies, equipment) divided by number of expected participants plus $7.00 non-refundable administrative fee, equals cost of activity/program.	Direct Costs - (staff, supplies, equipment) divided by number of expected participants plus $7.00 non-refundable administrative fee, equals cost of activity/program.
1595	Parks and Recreation	Trips/Excursions (Off Site)		Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus $7.00 non-refundable administrative fee, equals cost of activity/program.	Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus $7.00 non-refundable administrative fee, equals cost of activity/program.

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1596	Parks and Recreation	Dances/Entertainment (On Site)		Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program.	Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program.
1597	Parks and Recreation	**Miscellaneous Fees**		Flat Rate	Flat Rate
1598	Parks and Recreation	Daily Vendor Fee			$65.00
1599	Parks and Recreation	Daily Merchandise Fee			$45.00
1600	Parks and Recreation	Tournament/Special Event Vendor Fee			$300.00 per Tournament/Per Site
1601	Parks and Recreation	Tournament/Special Event Merchandise Fee			$150.00 per Tournament/Per Site
1602	Parks and Recreation	Field Paint/Chalk Flat/Diamond Field			$20.00 per field
1603	Parks and Recreation	Field Paint/Chalk Two Fields on One Flat			$30.00 per field
1604	Parks and Recreation	Field Paint/Chalk Multiple Fields on One Flat			$40.00 per field
1605	Parks and Recreation	Security Guard (per hour)	Also applied to outdoor park electric outlet access	$20.00	$20.00
1606	Parks and Recreation	Park Community Garden Application & Annual Permit		$50.00	$50.00
1607	Parks and Recreation	Shelter or Center Cleaning charge (per cleaning, per event, per rental per day)		$60.00	$60.00
1608	Parks and Recreation	Recreation Staff Labor Rate	Per hour, per staff member	$20.00	$20.00
1609	Parks and Recreation	Trash Removal Special Event per Tournament		$500.00/hour	$500.00/Daily
1610	Parks and Recreation	Gym rental for other than sports use (add to gym rate – per hour) Category A		$80.00	$80.00
1611	Parks and Recreation	Gym rental for other than sports use (add to gym rate – per hour) Category B		$60.00	$60.00
1612	Parks and Recreation	Gym rental for other than sports use (add to gym rate – per hour) Category C		$40.00	$40.00
1613	Parks and Recreation	Gym rental for other than sports use (add to gym rate – per hour) Category D		$30.00	$30.00
1614	Parks and Recreation	Locker Rental at Senior Centers (per month, excludes swimming pools)		$2.00	$2.00
1615	Parks and Recreation	Activity/Player Card Replacement	Per Card	$5.00	$5.00
1616	Parks and Recreation	Senior Discount	50% Discount, ages 60+ years old - applies only to Leisure Interest Classes, Racquetball Courts, Weight Room, Billiards, Boxing (Monthly/Yearly fees only)	50% Discount	50% Discount
1617	Parks and Recreation	Multiple Child Program Discount	10% Discount each child from same household (17 years or under) registering for leisure class, or mini-sports program. Does not apply to Daycare and Afterschool.	10% Discount	10% Discount
1618	Parks and Recreation	Non-Resident Premium	25% premium for non-residents applies to all programs requiring individual registration.	25% Increase	25% Increase
1619	Parks and Recreation	Trial usage fee for Leisure Instruction Class	Per Class (1 Time Trial)	$5.00	$5.00
1620	Parks and Recreation	Ceramics - Firing (per month unlimited pieces)		$6.00	$6.00
1621	Parks and Recreation	Rummage Sale/Craft Fair	Per space not to exceed 10' x 10', per day	$5.00	$5.00
1622	Parks and Recreation	Senior Center Arts & Crafts Sales	Per space not to exceed 10' x 10', per day	$5.00	$5.00
1623	Parks and Recreation	Senior Tournaments (billiards, horseshoe, huachas, etc.)	Per player, per event	$2.00	$2.00
1624	Parks and Recreation	Catered/commercial food sales-Indoor Facilities - (Kitchen for warming, no prep)	Per Event	$50.00	$50.00
1625	Parks and Recreation	Administration Fee (per permit or registered activity)		$7.00	$7.00
1626	Parks and Recreation	Portable Restroom Fee	League, Tournaments and Special Events	$150.00/mth	$59.00 per unit/per day
1627	Parks and Recreation	Portable Restroom Fee (ADA)	League, Tournaments and Special Events	$190.00/mth	$85.00 per unit/per day
1628	Parks and Recreation	Portable Restroom Delivery/Pick Up			$30.00 per site
1629	Parks and Recreation	Portable Restroom Service Fee			$30.00 per cleaning
1630	Parks and Recreation	Cleaning Restroom Fee	Tournaments and Special Events	$12.00/hour	$12.00/hour
1631	Parks and Recreation	Amplification Fee	4 or more days in advance of event	$15.00	$15.00
1632	Zoo	General Admission	Ages: Under 24 months old (must be accompanied by an adult)	Free	Free
1633	Zoo	General Admission	Ages: 24 months old and up to 12 years old (must be accompanied by an adult)	$7.50	$7.50
1634	Zoo	General Admission	Ages: 13 years old and up to 17 years old	$9.00	$9.00
1635	Zoo	General Admission	Ages: 18 years old and up to 59 years old	$12.00	$12.00
1636	Zoo	General Admission	Seniors 60 years old and older	$9.00	$9.00
1637	Zoo	General Admission	Active Duty Military Personnel & Spouse with Valid Military ID	$9.00	$9.00
1638	Zoo	General Admission	Discount to Active City Employees with Valid City ID	10% - 100% off Regular General Admission	10% - 100% off Regular General Admission
1639	Zoo	General Admission	Discount to Family of Active City Employees (accompanying City employee with Valid City ID) (up to 5 family members of city employee - General Admission)	Up to 20% discount (from regular general admission price)	Up to 20% discount (from regular general admission price)
1640	Zoo	Admission package pricing	Package pricing bundle. Package includes zoo admission, meal, combination of ride/attractions (i.e. Copper Canyon Challenge Ropes Course, train, carousel). Discount to Members, City employees and Active Duty Military. This special discounted ticket is not applicable towards an annual membership pass.		$18.00 - $25.00
1641	Zoo	Reservation School Group Admission - Grade 12 and under	Advance reservation & completed application required. Monday-Sunday, except for City Holiday or Zoo Special Event. School groups include: Public or private: Licensed child daycare, pre-kindergarten, kindergarten, primary, secondary and special education through grade twelve, and home school groups. Minimum # of students may apply.	$5.00	$5.00
1642	Zoo	Reservation School Group Admission - Universities/Colleges	Advance reservation & completed application required. Monday-Sunday, except for City Holiday or Zoo Special Event. School groups include: Higher learning groups (universities/community colleges). Minimum # of students may apply.	$7.50	$7.50
1643	Zoo	Reservation School Group Admission - Chaperones (required for any School Group)	Adult Chaperones (18 years of age or over) Ratio: 1 chaperone per 5 Head start, Pre-K, & Kinder; 1 chaperone per 1 Special Education Student; 1 chaperone per 10 students of any other age group or upon discretion of the director.	$7.50	$7.50
1644	Zoo	Advanced Bulk Ticket Purchases for Specified Zoo Partners (blocks of 250)	Ages: 24 months old and up to 12 years old. Blocks of 250 tickets. General Admission only.	Up to 20% discount (from regular admission price)	Up to 20% discount (from regular admission price)
1645	Zoo	Advanced Bulk Ticket Purchases for Specified Zoo Partners (blocks of 250)	Ages: 13 years old or older. Blocks of 250 tickets. General Admission only.	Up to 20% discount (from regular admission price)	Up to 20% discount (from regular admission price)
1646	Zoo	Advanced Bulk Ticket Purchases for Specified Zoo Partners for birthday parties (blocks of 50)	Ages: 24 months and older. Discounted tickets for birthday party packages offered through the Concessionaire.	20% up to 50% discount (from regular admission price)	20% up to 50% discount (from regular admission price)
1647	Zoo	Consignment Ticket for Specified Zoo Partners with agreement	Signed agreement required. Minimum # of tickets as required. No further discounts apply.	$7.00 per ticket	$7.00 per ticket
1648	Zoo	Zoo Amenities	Carousel Regular Admission Price (All Ages)	$2.00	$2.00
1649	Zoo	Zoo Amenities	Carousel Admission Price for Parents accompanying child or anyone under 42" (standing next to but not riding)	Free	Free
1650	Zoo	Zoo Amenities	Carousel Discount from General Admission Price (All Ages) for El Paso Zoological Society Members. Must present membership card and valid ID up to 5 children allowed for discount.	$0.50 discount from regular admission price	$0.50 discount from regular admission price
1651	Zoo	Zoo Amenities	Rental of Carousel for private event in conjunction with catered event. Per hour price and additional fee for attendant(s).	$500.00 per hour	$500.00 per hour
1652	Zoo	Zoo Amenities	Ropes Course Sky Trail Navigator Regular Admission Price (Anyone over 48" tall).	$8.00	$8.00
1653	Zoo	Zoo Amenities	Ropes Course Sky Trail Navigator Discount from General Admission Price (Anyone over 48" tall) for El Paso Zoological Society Members. Must present membership card and valid ID up to 5 children allowed for discount.	$0.50 discount from regular admission price	$0.50 discount from regular admission price
1654	Zoo	Zoo Amenities	Ropes Course Sky Tykes Regular Admission Price (Anyone 42" tall and under)	$5.00	$5.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1655	Zoo	Zoo Amenities	Ropes Course Sky Tykes Discount from General Admission Price (Anyone 42" tall and under) for El Paso Zoological Society Members. Must present membership card and valid ID up to 5 children allowed for discount.	$0.50 discount from regular admission price	$0.50 discount from regular admission price
1656	Zoo	Zoo Amenities	Rental of Ropes Course for private event in conjunction with catered event. Per hour price and additional fee for attendant(s)	$300.00 per hour	$300.00 per hour
1657	Zoo	Zoo Amenities	Rental of Wildlife Amphitheater. Per hour price and additional fees for staff/security	$325.00 per hour	$325.00 per hour
1658	Zoo	Facility rental - sampling	Includes 10 X 10 outdoor space, one table, two chairs. Additional needs will be charged as per fee schedule. Sampling item approval required by Zoo Director. Additional fees for staff assistance may apply.	Low Season (September-February)- $500.00 for 4 hours; High Season (March - August) $1,000.00 for 4 hours.	Low Season (September-February)- $500.00 for 4 hours; High Season (March - August) $1,000.00 for 4 hours.
1659	Zoo	Community - Event Visitor Experiences	All-inclusive ticket that allows visitors to partake in one or more of the following benefits inside the Zoo: meal or snack, craft, activity, animal experience, special access to facilities, classes, etc. Separate ticket required, not part of General/Discount Admissions.	$20.00 - $100.00	$20.00 - $100.00
1660	Zoo	Community-Event Promotions	Internet sales for holiday-type promotions such as, but not limited to, naming bugs for Valentine's Day, event t-shirts, photos, etc.	$1.00 - $50.00	$1.00 - $50.00
1661	Zoo	Community-Event Fee	Performance/Concert admission		$5.00 - $10.00
1662	Zoo	Community-Event Sponsorship	Custom sponsorship packages may include, but are not limited to: booth space, table and chair usage, ability to hand out marketing materials or goodies, tickets to the event, website and/or map advertising, in-kind, acknowledgment as sponsor on: event banner, press releases, event programs, map inserts, in email and social media, TV, radio, internet, billboards, flyers, and/or posters.	$250.00 - $15,000.00	$250.00 - $15,000.00
1663	Zoo	Facility Rental - Portrait/Interactive Photography	Wedding/engagement/family portraits/graduation/quinceanera or other portraiture of individual(s) by professional photographer/videographers or by amateurs acting in the role of a professional, involving planning/organization by Zoo staff. Maximum photo time allowed is 1 hour. Fee includes necessary staff, up to 5 people plus photographer. Additional persons pay regular Zoo admission.	$75.00 - $150.00	$75.00 - $150.00
1664	Zoo	Facility Rental - Commercial-Film/Photos	Any type of film or still photography for commercial purposes (movies, DVD's, publications, etc. that will gain profit). Minimum of 1 security guard required for up to 20; admission tickets not included; does not include required staff or security time. Staff/security fees will be charged as outlined in fee schedule and as required by Zoo Director; Film/video/photos allowed from public areas only; rental space needed by crew will be charged as outlined in fee schedule. Date and time must be approved 3 weeks prior. Crew size as determined by Zoo Director.	$300.00 per hour	$300.00 per hour
1665	Zoo	Rental Equipment	Individual Chairs	$0.75 each	$0.75 each
1666	Zoo	Rental Equipment	Tables (30"x 72")	$8.00 each	$8.00 each
1667	Zoo	Services for rental/event	Additional Staff Required by the Zoo	$45.00/hr.	$45.00/hr.
1668	Zoo	Services for rental/event	Security as required by the Zoo	$30.00/hr. Supervisor, $25.00/hr. dispatcher, guard $22.00/hr.	$30.00/hr. Supervisor, $25.00/hr. dispatcher, guard $22.00/hr.
1669	Zoo	Parking Fee Revenue	For use of Zoo parking lot, fee per available space or vehicle	$3.00	$3.00
1670	Zoo	Special Program	Animal Encounter for private event in conjunction with catered event. Maximum of 50 people for up close encounter. For parties larger than 50 people, a Walkabout encounter will be done. Additional fees apply for staff.	$75 per Educator	$75 per Educator
1671	Zoo	Adventure Program	10% Discount on Adventure and Animal Encounter Programs to El Paso Zoological Society Members (unless otherwise noted)	10% Discount to Zoological Society Members	10% Discount to Zoological Society Members
1672	Zoo	Adventure Program	Giraffe Animal Feeding - per item (admission ticket not included but required) No membership discount	$3.00	$3.00
1673	Zoo	Adventure Program	Behind the scene tour for educational/school groups: minimum/maximum # of people/ages applicable (admission ticket not included but required).	$25.00 per person	$25.00 per person
1674	Zoo	Group Program	Behind the Scenes - Build your own Adventure - Animal Encounter (includes admission ticket and souvenirs). Minimum/Maximum # of people applicable. Ages 6 years and older (unless otherwise noted)		$45 per person Additional add-on experience $15.00 per person
1675	Zoo	Adventure Program	Animal Produce Hunt - minimum/maximum # of people applicable (purchase of an admission ticket required). Ages 6 years and older.	$7.00 per person	$7.00 per person
1676	Zoo	Adventure Program	Elephant Platform - Behind the scenes and oversee the elephants on a platform. Minimum/maximum # of people applicable. A paid adult must accompany minor/youth (child/adult ratio may apply). (admission ticket not included but required)Ages 6 years and older.		$7.00 per person
1677	Zoo	Adventure Program	Workshop - EPWU Discovery Center: minimum/maximum # of people/age applicable (workshop only does not include access to Zoo)	$10.00 per person	$10.00 per person
1678	Zoo	Adventure Program	Workshop - EPWU Discovery Center - Includes training materials. Minimum/maximum # of people/ages applicable, (does not include access to Zoo).	$15.00 per person	$15.00 per person
1679	Zoo	Adventure Program	Badge Programs - 2 hours workshop. Minimum/maximum # of people applicable. Ages 5 years and older. (does not include access to the Zoo).	$15.00 per person	$15.00 per person
1680	Zoo	Adventure Program	Career Vet Day - 2 hour Clinic workshop for High School students in a veterinarian program. Minimum age requirement applicable. (does not include access to the Zoo).	$20.00	$20.00
1681	Zoo	Adventure Program	Spring Break & Summer weekly camps. Ages: 6 -10 years old or 11 - 16 years old. Members and Active Duty Military receive 10% discount, must present I.D.'s Minimum/Maximum # of people applicable.	$200- $300 per Youth/Week	$200- $300 per Youth/Week
1682	Zoo	Adventure Program	Spring Break & Summer weekly Early/Late Drop-off. Ages: 6 - 16 years old. Drop off hours before/after Spring/Summer Camp 7:30 - 9:00 am & 3:00pm - 6:00pm. No discounts.	$20.00 p/p/hr	$20.00 p/p/hr
1683	Zoo	Adventure Program	Other camps. Ages: will vary. Members and Active Duty Military receive 10% discount, must present I.D.'s Minimum/Maximum # of people applicable.		$100 - $150 per Youth/Week
1684	Zoo	Adventure Program	Night Prowl - Explore the Zoo after hours - 2.5 hours. For all ages. Minimum/maximum # of people applicable. Paid adult must accompany minor/youths.		$15.00 per person
1685	Zoo	Adventure Program	Open reservation Sleepover - Open to the public as a first come first serve. Ages: 7 years old and older. Youth/Minor must be accompanied by a paid adult. Minimum of 4 registered participants in order to hold sleepover. Max # of people 20	$45.00 per person	$45.00 - $75.00 per person
1686	Zoo	Adventure Program	Private Group Sleepover - Includes up to 15 participants. Ages: 7 years old and older. Minimum of 1 paid adult must accompany group.	Flat Fee $675.00	Flat Fee $675.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1687	Zoo	Adventure Program	Deluxe Campout/Sleepover - Any age group. Minors/Youths 17 years old and under must be accompanied by a paid adult. Ratio of adult/child may apply. Minimum/Maximum # of participants applicable. Discount to Members and Active Duty Military, must present I.D.'s	$100- $300 per Adult $65 - $150 Child	$100- $300 per Adult $65 - $150 Child
1688	Zoo	Adventure Program	At the Zoo Group Reservation Program in conjunction with a paid field trip - Classroom curriculum based. 4 years old and older. Minimum/maximum # of people applicable.	$3.00	$3.00
1689	Zoo	Adventure Program	Zoo to You - Offsite program at a School / Institution - 10 up 40 participants	$115.00 first program, $75.00 each additional program	$115.00 first program, $75.00 each additional program
1690	Zoo	Adventure Program	Zoo to You - Offsite program at a School/Auditorium. 41-200+ participants	$150.00	$150.00
1691	MCAD-Art Museum	Membership Fees-Art Museum	Teaching Artist	$30.00	$30.00
1692	MCAD-Art Museum	Membership Fees-Art Museum	Student	$25.00	$25.00
1693	MCAD-Art Museum	Membership Fees-Art Museum	Individual	$35.00	$35.00
1694	MCAD-Art Museum	Membership Fees-Art Museum	Family	$65.00	$65.00
1695	MCAD-Art Museum	Membership Fees-Art Museum	Active Duty Military-Individual	$25.00	$25.00
1696	MCAD-Art Museum	Membership Fees-Art Museum	Active Duty Military-Family	$55.00	$55.00
1697	MCAD-Art Museum	Membership Fees-Art Museum	Contributors	$100.00	$100.00
1698	MCAD-Art Museum	Membership Fees-Art Museum	Supporters Circle	$250.00	$250.00
1699	MCAD-Art Museum	Membership Fees-Art Museum	Collectors Circle	$500.00	$500.00
1700	MCAD-Art Museum	Membership Fees-Art Museum	Sponsors Circle	$1,000.00	$1,000.00
1701	MCAD-Art Museum	Membership Fees-Art Museum	Donors Circle	$2,500.00	$2,500.00
1702	MCAD-Art Museum	Membership Fees-Art Museum	Founder	$1,000.00	$1,000.00
1703	MCAD-Art Museum	Membership Fees-Art Museum	Executive	$2,500.00	$2,500.00
1704	MCAD-Art Museum	Membership Fees-Art Museum	Patrons	$5,000.00	$5,000.00
1705	MCAD-Art Museum	Membership Fees-Art Museum	Collector's Club Membership - Single	$250.00	$250.00
1706	MCAD-Art Museum	Membership Fees-Art Museum	Collector's Club Membership - Couple Membership	$400.00	$400.00
1707	MCAD-Art Museum	Membership Fees-Art Museum	Business Membership	$3,000-$10,000 level	$3,000-$10,000 level
1708	MCAD-Art Museum	Membership Fees-Art Museum	Senior Citizen Couple	$35.00	$35.00
1709	MCAD-Art Museum	Membership Fees-Art Museum	Los Tastemakers	$60.00	$60.00
1710	MCAD-Art Museum	Outside caterer fee	Vendor fee to use museum	15% of Caterers fee	15% of Caterers fee
1711	MCAD-Art Museum	Facility rental fees	Entire Museum	$10,000.00	$10,000.00
1712	MCAD-Art Museum	Facility rental fees	Rogers Grand Lobby	$900.00 for up to 4 hrs./$1,500.00 for up to 8 hrs.	$225 /hr for up to 4 hours / $187/hr for up to 8 hours
1713	MCAD-Art Museum	Facility rental fees	Isha Rogers Sculpture Gallery	$900.00 for up to 4 hrs./$1,500.00 for up to 8 hrs.	$225 /hr for up to 4 hours / $187/hr for up to 8 hours
1714	MCAD-Art Museum	Facility rental fees	Ginger Francis Seminar Room	$600.00 for up to 4 hrs./$900.00 for up to 8 hrs.	$150/hr for up to 4 hours / $112/hr for up to 8 hours
1715	MCAD-Art Museum	Facility rental fees	Dede Rogers Gallery	$2,100.00 for up to 4 hrs./$3,900.00 for up to 8 hrs.	$525/hr for up to 4 hours / $487/hr for up to 8 hours
1716	MCAD-Art Museum	Facility rental fees	C2	$2,100.00 for up to 4 hrs./$3,900.00 for up to 8 hrs.	$525/hr for up to 4 hours / $487/hr for up to 8 hours
1717	MCAD-Art Museum	Facility rental fees	EP Energy Auditorium: up to 2 hrs.	$750.00 for up to 2 hours	$750.00 for up to 2 hours
1718	MCAD-Art Museum	Facility rental fees	EP Energy Auditorium:4hrs. to 8 hrs.	$1,500.00 for up to 4 hrs./$2,100.00 for up to 8 hrs.	$375/hr for up to 4 hours / $262/hr for up to 8 hours
1719	MCAD-Art Museum	Facility rental fees	Larry Francis Board Room	$600.00 for up to 4 hrs./$900.00 for up to 8 hrs.	$150/hr for up to 4 hours / $112/hr for up to 8 hours
1720	MCAD-Art Museum	Facility rental fees	Hoy ~~Seminar~~ Conference Room	$600.00 for up to 4 hrs./$900.00 for up to 8 hrs.	$150/hr for up to 4 hours / $112/hr for up to 8 hours
1721	MCAD-Art Museum	Facility rental fees	Algur H. Meadows Makers Space	$600.00 for up to 4 hrs./$900.00 for up to 8 hrs.	$150/hr for up to 4 hours / $112/hr for up to 8 hours
1722	MCAD-Art Museum	Facility rental fees	Classrooms (each)	$600.00 for up to 4 hrs./$900.00 for up to 8 hrs.	$150/hr for up to 4 hours / $112/hr for up to 8 hours
1723	MCAD-Art Museum	Facility rental fees	Outdoor Seating Area	$2,100.00 for up to 4 hrs./$3,900.00 for up to 8 hrs.	$525/hr for up to 4 hours / $487/hr for up to 8 hours
1724	MCAD-Art Museum	Facility object rentals	Chairs	$8.00 each	$8.00 each
1725	MCAD-Art Museum	Facility object rentals	Tables (8', 6', 48" round)	$15.00 each	$15.00 each
1726	MCAD-Art Museum	Facility object rentals	Seminar Tables (2'x6', 7 available)	$15.00 each	$15.00 each
1727	MCAD-Art Museum	Facility object rentals	Podium/sound system	$100.00	$100.00
1728	MCAD-Art Museum	Facility object rentals	Slide Projector	$100.00 Each	$100.00 Each
1729	MCAD-Art Museum	Facility object rentals	Tent (20' x 40')	$400.00	$400.00
1730	MCAD-Art Museum	Facility object rentals	Piano	$400.00	$400.00
1731	MCAD-Art Museum	Facility object rentals	Security Officer	$40.00 per hour	$40.00 per hour
1732	MCAD-Art Museum	Facility object rentals	Audio Visual Operator	$40.00 per hour	$40.00 per hour
1733	MCAD-Art Museum	Facility object rentals	Event staff (each)	$40.00 per hour	$40.00 per hour
1734	MCAD-Art Museum	One time use copyright release for photography	Copyright	Up to $150 .00 per image	Up to $150 .00 per image
1735	MCAD-Art Museum	Object loan fee	Permanent Collection Lending	Up to $250.00 per work of art	Up to $250.00 per work of art
1736	MCAD-Art Museum	Teacher Workshops Fees	Program Registration	Non Member: 3hr - $35/6 hr - $50 Members 20% Discount of Non- Members fees	Non Member: 3hr - $35/6 hr - $50 Members 20% Discount of Non-Members fees
1737	MCAD-Art Museum	Exhibition Admission fees	Entry fees (Adults) - Non member	$10.00	$10.00
1738	MCAD-Art Museum	Exhibition Admission fees	Entry fees (members)	$5.00	$5.00
1739	MCAD-Art Museum	Art classes fees*	4 session Youth Class (ages 6 to 13)	$75.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	$75.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1740	MCAD-Art Museum	Art classes fees*	8 session Kids Classes (ages 6 to 13)	$85.00 to $120.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	$85.00 to $120.00 non members/ Members 20% Discount of non-member fees/ Employees10% Discount of non-member fees.
1741	MCAD-Art Museum	Art classes fees*	8 session Adult Classes (ages 14 and above)	$85.00 to $120.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	$85.00 to $120.00 non members/ Members 20% Discount of non-member fees/ Employees10% Discount of non-member fees.
1742	MCAD-Art Museum	Art classes fees*	4 session Family Classes (ages 3 and up)	$46.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	$46.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1743	MCAD-Art Museum	Art classes fees*	6 Session Adult Classes - (ages 14 and above)	$65 to $95.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	$65 to $95.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1744	MCAD-Art Museum	Art classes fees*	6 Session Youth Classes - (ages 6 to 18)	$50 to $95.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	$50 to $95.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1745	MCAD-Art Museum	Art classes fees*	1-day Family Classes (ages 3 and above)	$12.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	$12.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1746	MCAD-Art Museum	Art classes fees*	1-day Youth Workshops (ages 6 to 18)	$38.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	$38.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1747	MCAD-Art Museum	Art classes fees*	1-day Adult Workshops (ages 14 and above)	$38.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	$38.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1748	MCAD-Art Museum	Art classes fees*	Open Studio/Class	Up to $100.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	Up to $100.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1749	MCAD-Art Museum	Art classes fees*	Artist Workshop (Artist as students)	Up to $1000.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	Up to $1000.00 non members/ Members 20% Discount of non-member fees/ Employees10% Discount of non-member fees.
1750	MCAD-Art Museum	Art classes fees*	Independent Study	Up to $75.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	Up to $75.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1751	MCAD-Art Museum	Event Fees	1 Performance/Concert Admission	Free for members/$5.00 non-members	Free for members/$5.00 non-members
1752	MCAD-Art Museum	Art classes fees*	1 Day Supervised Lunch (ages 6 to 14 years), Lunch not Included	$5.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	$5.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1753	MCAD-Art Museum	Art classes fees*	4 Session Adult Classes	$75.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	$75.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1754	MCAD-Art Museum	Tour + Studio	Special programming	$15.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.	$15.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1755	MCAD-Art Museum	Tour + Lunch	Special programming		$15.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1756	MCAD-History Museum	Membership fees- History Museum	Membership Discount	10% Off Memberships During Special Promotions	10% Off Memberships During Special Promotions
1757	MCAD-History Museum	Membership fees- History Museum	Gift Membership	Buy 1, Get the second Membership 50% Off	Buy 1, Get the second Membership 50% Off
1758	MCAD-History Museum	Membership fees- History Museum	Student	$25.00	$25.00
1759	MCAD-History Museum	Membership fees- History Museum	Senior Citizen	$25.00	$25.00
1760	MCAD-History Museum	Membership fees- History Museum	Active Duty Military - Individual	$25.00	$25.00
1761	MCAD-History Museum	Membership fees- History Museum	Teaching Artist	$30.00	$30.00
1762	MCAD-History Museum	Membership fees- History Museum	Senior Citizen Couple	$35.00	$35.00
1763	MCAD-History Museum	Membership fees- History Museum	Business Membership	$3,000 - $10,000	$3,000 - $10,000
1764	MCAD-History Museum	Membership fees- History Museum	Military Family active duty	$55.00	$55.00
1765	MCAD-History Museum	Membership fees- History Museum	Individual	$30.00	$30.00
1766	MCAD-History Museum	Membership fees- History Museum	Family	$60.00	$60.00
1767	MCAD-History Museum	Membership fees- History Museum	Contributor	$100.00	$100.00
1768	MCAD-History Museum	Membership fees- History Museum	Supporters Circle	$250.00	$250.00
1769	MCAD-History Museum	Membership fees- History Museum	Collectors Circle	$500.00	$500.00
1770	MCAD-History Museum	Membership fees- History Museum	Sponsors Circle	$1,000.00	$1,000.00
1771	MCAD-History Museum	Membership fees- History Museum	Corporate	$1,000.00	$1,000.00
1772	MCAD-History Museum	Facility Rental Fees	1st floor orientation theatre	$180.00 for up to 4 hrs./ $250.00 for up to 6 hrs./ $330.00 for up to 8 hrs.	$125.00 for up to 4 hrs / $225.00 for up to 6 hrs / $300.00 for up to 8 hrs
1773	MCAD-History Museum	Facility Rental Fees	1st floor seminar room	$180.00 for up to 4 hrs./ $250.00 for up to 6 hrs./ $330.00 for up to 8 hrs.	$180.00 for up to 4 hrs./ $250.00 for up to 6 hrs./ $330.00 for up to 8 hrs.
1774	MCAD-History Museum	Facility Rental Fees	1st floor activity classroom	$120.00 for up to 4 hrs./ $170.00 for up to 6 hrs./ $210.00 for up to 8 hrs.	$120.00 for up to 4 hrs./ $170.00 for up to 6 hrs./ $210.00 for up to 8 hrs.
1775	MCAD-History Museum	Facility Rental Fees	1st Floor Lobby	$600.00 for up to 4 hrs./ $840.00 for up to 6 hrs./ $1140.00 for up to 8 hrs.	$600.00 for up to 4 hrs./ $840.00 for up to 6 hrs./ $1140.00 for up to 8 hrs.
1776	MCAD-History Museum	Facility Rental Fees	2nd floor board room	$180.00 for up to 4 hrs./ $250.00 for up to 6 hrs./ $330.00 for up to 8 hrs.	$180.00 for up to 4 hrs./ $250.00 for up to 6 hrs./ $330.00 for up to 8 hrs.
1777	MCAD-History Museum	Facility Rental Fees	2nd floor lecture room (activity classroom)	$120.00 for up to 4 hrs./ $170.00 for up to 6 hrs./ $210.00 for up to 8 hrs.	$120.00 for up to 4 hrs./ $170.00 for up to 6 hrs./ $210.00 for up to 8 hrs.
1778	MCAD-History Museum	Facility Rental Fees	2nd Floor lobby	$600.00 for up to 4 hrs./ $840.00 for up to 6 hrs./ $1140.00 for up to 8 hrs.	$600.00 for up to 4 hrs./ $840.00 for up to 6 hrs./ $1140.00 for up to 8 hrs.
1779	MCAD-History Museum	Facility Rental Fees	Outdoor Garden Terrace	$600.00 for up to 4 hrs./ $840.00 for up to 6 hrs./ $1140.00 for up to 8 hrs.	$600.00 for up to 4 hrs./ $840.00 for up to 6 hrs./ $1140.00 for up to 8 hrs.
1780	MCAD-History Museum	Facility Rental Fees	Digital Wall Pavilion	$600.00 for up to 4 hrs./ $840.00 for up to 6 hrs./ $1140.00 for up to 8 hrs.	$600.00 for up to 4 hrs./ $840.00 for up to 6 hrs./ $1140.00 for up to 8 hrs.
1781	MCAD-History Museum	Facility Rental Fees	Entire 1st Floor	$3,000.00 for 4 hrs., $6,000.00 for 8	$1,800.00 for 4 hrs / $3,200.00 for 8 hrs
1782	MCAD-History Museum	Facility Rental Fees	Entire 2nd Floor	$3,000.00 for 4 hrs., $6,000.00 for 8	$1,500.00 for 4 hrs / $3,000.00 for 8 hrs
1783	MCAD-History Museum	Facility Rental Fees	First Floor Gallery	$1,500 for up to 8 hrs. and $800 for up to 4 hrs	$900.00 for 4 hrs / $1,300.00 for 8 hrs
1784	MCAD-History Museum	Facility Rental Fees	Entire Museum.	$6,000.00 for 4 hrs., $10,000.00 for 8	$4,000.00 for 4 hrs / $8,000.00 for 8 hrs
1785	MCAD-History Museum	Facility Object Rental Fees	Chairs	$2.00 each	$2.00 each
1786	MCAD-History Museum	Facility Object Rental Fees	Table (5' rectangular)	$10.00 per table	$10.00 per table
1787	MCAD-History Museum	Facility Object Rental Fees	Tables (round)	$12.00 per table	$12.00 per table
1788	MCAD-History Museum	Facility Object Rental Fees	Table Cloths	$7.00 ea.	$7.00 ea.
1789	MCAD-History Museum	Facility Object Rental Fees	Outdoor heater	$20.00/hr	$20.00/hr
1790	MCAD-History Museum	Facility Object Rental Fees	Check-In Table	$25.00	$25.00
1791	MCAD-History Museum	Facility Object Rental Fees	Podium/lectern	$15.00	$15.00
1792	MCAD-History Museum	Facility Object Rental Fees	Sound system (includes 2 speakers, Mixer, and 2 microphones)	$75.00	$75.00
1793	MCAD-History Museum	Facility Object Rental Fees	Overhead Projector	$25.00	$25.00
1794	MCAD-History Museum	Facility Object Rental Fees	Electronic media projector	$25.00	$25.00
1795	MCAD-History Museum	Facility Object Rental Fees	TV/VCR	$25.00	$25.00
1796	MCAD-History Museum	Facility Object Rental Fees	Security Officer (each)	$30.00/hour per officer	$30.00/hour per officer
1797	MCAD-History Museum	Facility Object Rental Fees	Audio/Video Operator (each)	$30.00/hour per operator	$30.00/hour per operator
1798	MCAD-History Museum	Facility Object Rental Fees	Event staff (each)	$30.00/hour per staff person	$30.00/hour per staff person
1799	MCAD-History Museum	Instructional Fees	4 Day History Camps (all) (Ages 6-13)	$60.00 members / $75.00 non members / $68.00 employees	$55.00 members / $70.00 non members / $63.00 employees
1800	MCAD-History Museum	Instructional Fees	8 session Adult Classes (ages 14 and above)	$64.00 members / $80.00 non members / $72.00 employees	$60.00 members / $75.00 non members/$70.00 employees
1801	MCAD-History Museum	Instructional Fees	8 Session Adult Classes with take home project (ages 15 and above)	$72.00 members / $90.00 non members / $81.00 employees	$50.00 members / $59.00 non members / $54.00 employees
1802	MCAD-History Museum	Instructional Fees	4 Session Parent/Child Craft Classes	$38.00 members / $46.00 non members / $41.00 employees	$38.00 members / $46.00 non members / $41.00 employees

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1803	MCAD-History Museum	Instructional Fees	6 Session Adult Classes - (ages 14 and above)	$48.00 members / $59.00 non members / $54.00 employees	$48.00 members / $59.00 non members / $54.00 employees
1804	MCAD-History Museum	Instructional Fees	6 Session Youth Classes with take home project (ages 6-18)	$38.00 members / $46.00 non members / $41.00 employees	$38.00 members / $46.00 non members / $41.00 employees
1805	MCAD-History Museum	Instructional Fees	1-Day Adult Workshop with take home project (4 hr.)	$45.00 members / $55.00 non members / $49.00 employees	$45.00 members / $55.00 non members / $49.00 employees
1806	MCAD-History Museum	Instructional Fees	1-Day 4 hr. Youth Workshop with take home project (4 hr.)	$30.00 members / $38.00 non members / $34.00 employees	$30.00 members / $38.00 non members / $34.00 employees
1807	MCAD-History Museum	Instructional Fees	1-Day 2 hr. Youth Workshop with take home project (2 hr.)	$15.00 for members / $19.00 for non-members / $17.00 employees	$15.00 for members / $19.00 for non-members / $17.00 employees
1808	MCAD-History Museum	Instructional Fees	Special programming	$5.00 for members / $10.00 for non-members / $9.00 employees	$5.00 for members / $10.00 for non-members / $9.00 employees
1809	MCAD-History Museum	Instructional Fees	Event fees - for special adult classes (18 and older)	$10.00 for members / $20.00 for non-members /$18.00 employees	$10.00 for members / $20.00 for non-members /$18.00 employees
1810	MCAD-History Museum	Instructional Fees	Event Fees - Museum Special Event Fees (per Person)	Members - $5.00 for up to 4 hrs./$10.00 for up to 8 hrs. Non-members - $10.00 for up to 4 hrs./$20.00 for up to 8 hrs.	Members - $5.00 for up to 4 hrs./$10.00 for up to 8 hrs. Non-members - $10.00 for up to 4 hrs./$20.00 for up to 8 hrs.
1811	MCAD-History Museum	Instructional Fees	Tour Fees -Special hands on programs for school groups	$2.00 per student plus cost of program materials	$2.00 per student plus cost of program materials
1812	MCAD-History Museum	Instructional Fees	Tour Fees -Special history tours of El Paso	Members - $25.00 for up to 4 hrs./$50.00 for up to 8 hrs. Non-members - $40.00 for up to 4 hrs./$80.00 for up to 8 hrs. Employees - $36.00 for up to 4 hrs./$72.00 for up to 8 hrs.	Members - $25.00 for up to 4 hrs./$50.00 for up to 8 hrs. Non-members - $40.00 for up to 4 hrs./$80.00 for up to 8 hrs. Employees - $36.00 for up to 4 hrs./$72.00 for up to 8 hrs.
1813	MCAD-History Museum	Instructional Fees	Tour Fees - Special history tours outside of El Paso County	Cost plus 15% administration costs	Cost plus 15% administration costs
1814	MCAD-History Museum	Exhibition rental fees	Permanent Collection/Curated In-house	$500 min to $10,000 max	$500 min to $10,000 max
1815	MCAD-History Museum	Exhibition rental fees	One time use copyright releases for photography	Up to $75.00 per image	Up to $75.00 per image
1816	MCAD-History Museum	Event Fees	Fees for lectures	$5.00 for members / $10.00 for non-members	$5.00 for members / $10.00 for non-members
1817	MCAD-History Museum	Event Fees	Special event with Lecturer/entertainment	Cost plus 15% administration costs	Cost plus 15% administration costs
1818	MCAD-Archeology Museum	Membership fees- Archeology Museum	Teacher/Military/Senior	$20.00	$20.00
1819	MCAD-Archeology Museum	Membership fees- Archeology Museum	Student	$15.00	$15.00
1820	MCAD-Archeology Museum	Membership fees- Archeology Museum	Individual	$25.00	$25.00
1821	MCAD-Archeology Museum	Membership fees- Archeology Museum	Family	$40.00	$40.00
1822	MCAD-Archeology Museum	Membership fees- Archeology Museum	Military Family	$35.00	$35.00
1823	MCAD-Archeology Museum	Membership fees- Archeology Museum	Folsom	$100.00	$100.00
1824	MCAD-Archeology Museum	Membership fees- Archeology Museum	Clovis	$250.00	$250.00
1825	MCAD-Archeology Museum	Membership fees- Archeology Museum	Keystone	$500.00	$500.00
1826	MCAD-Archeology Museum	Membership fees- Archeology Museum	Chert (Corporate circle)	$1,000.00	$1,000.00
1827	MCAD-Archeology Museum	Facility Rental Fees	Entire Museum.	$500.00 for up to 4 hrs./$1,200.00 for up to 8 hrs.	$500.00 for up to 4 hrs./$1,200.00 for up to 8 hrs.
1828	MCAD-Archeology Museum	Facility Rental Fees	Auditorium Gallery	$150.00 for up to 4 hrs./$350.00 for up to 8 hrs.	$150.00 for up to 4 hrs./$350.00 for up to 8 hrs.
1829	MCAD-Archeology Museum	Facility Rental Fees	Gazebo	$150.00 for up to 4 hrs./$300.00 for up to 8 hrs.	$150.00 for up to 4 hrs./$300.00 for up to 8 hrs.
1830	MCAD-Archeology Museum	Facility Rental Fees	Lab Room	$75.00 for up to 4 hrs./ $150.00 for up to 8 hrs.	$75.00 for up to 4 hrs./ $150.00 for up to 8 hrs.
1831	MCAD-Archeology Museum	Facility Object Rental Fees	Security Officer (each)	$30.00/hour	$30.00/hour
1832	MCAD-Archeology Museum	Facility Object Rental Fees	Audio Visual Operator (each)	$30.00/hour	$30.00/hour
1833	MCAD-Archeology Museum	Facility Object Rental Fees	Event staff (each)	$30.00/hour	$30.00/hour
1834	MCAD-Archeology Museum	Instructional Fees	Camp Fees for all camps (per child up to age to 14)	Up to $55.00 for members/up to $70.00 for non-members/up to $63.00 for employees	Up to $55.00 for members/up to $70.00 for non-members/up to $63.00 for employees
1835	MCAD-Archeology Museum	Instructional Fees	Parent/child workshop (1 parent and up to 2 children)	Up to $25.00 for members/Up to $35.00 non-members/Up to $31.00 employees	Up to $25.00 for members/Up to $35.00 non-members/Up to $31.00 employees
1836	MCAD-Archeology Museum	Instructional Fees	Child workshop (ages 6-17)	Up to $20.00 for members/Up to $35.00 non-members/Up to $31.00 employees	Up to $20.00 for members/Up to $35.00 non-members/Up to $31.00 employees
1837	MCAD-Archeology Museum	Instructional Fees	Adult workshops (ages 18 and older)	Up to $50.00 for members plus materials cost/Up to $75.00 for non-members plus materials cost/Up to $67.00 for employees plus materials cost	Up to $50.00 for members plus materials cost/Up to $75.00 for non-members plus materials cost/Up to $67.00 for employees plus materials cost
1838	MCAD-Archeology Museum	Instructional Fees	Conference Fees	$35.00 + material fee per person-pre registration/$45.00 + material fee per person at the door/$28.00 + material fee for students w/ID/$40.00 + material fee for employees	$35.00 + material fee per person-pre registration/$45.00 + material fee per person at the door/$28.00 + material fee for students w/ID/$40.00 + material fee for employees
1839	MCAD-Archeology Museum	Event Fees	Museum special events fees (per person)	Members up to $50.00/Non members up to $85.00	Members up to $50.00/Non members up to $85.00
1840	MCAD-Archeology Museum	Instructional Fees	Creative workshops	Up to $25.00 for up to 4 hours for members, up to $40.00 for up to 4 hours for non-members, $36.00 for up to 4 hours for employees	Up to $25.00 for up to 4 hours for members, up to $40.00 for up to 4 hours for non-members, $36.00 for up to 4 hours for employees
1841	MCAD-Archeology Museum	Tour Fees	Archeological tours - in El Paso County	$50.00 for up to 8 hours and $25.00 for up to 4 hours for members; $80.00 for up to 8 hours and $40.00 for up to 4 hours for non-members	$50.00 for up to 8 hours and $25.00 for up to 4 hours for members; $80.00 for up to 8 hours and $40.00 for up to 4 hours for non-members
1842	MCAD-Archeology Museum	Tour Fees	Archeological tours - outside of El Paso	Cost + 15% administration costs	Cost + 15% administration costs
1843	MCAD-Archeology Museum; MCAD-History Museum	Event Fees	Vendor fees for onsite commercial vendors	Up to $25.00 members/Up to $35.00 non-members	Up to $60.00 members/Up to $90.00 non-members
1844	MCAD-Archeology Museum; MCAD-History Museum	Instructional Fees	One Day Camp Fee (per child up to age of 14)	Up to $15.00 members/Up to $20.00 non-members/Up to $18.00 employees	Up to $15.00 members/Up to $20.00 non-members/Up to $18.00 employees
1845	MCAD-Archeology Museum; MCAD-History Museum	Object loan fee	Permanent Collection Lending	Up to $100.00 per object	Up to $100.00 per object
1846	MCAD-Archeology Museum; MCAD-History Museum; MCAD Art Museum	Event Fees	Admission Fees to special art, culture and heritage events, competitions and/or programs	$1.00 to $100.00 per person	$1.00 to $100.00 per person
1847	MCAD-Cultural Affairs Division	Miscellaneous non-operating revenues	Vendor booth fees for cultural and heritage tourism events	Up to $750.00 per booth for food, arts & crafts vendors	Up to $750.00 per booth for food, arts & crafts vendors
1848	Museum and Cultural Affairs Department - Public Art	Miscellaneous non-operating revenues	Application Fee for request to customize illumination of Artwork called 1-10 corridor aesthetic improvement project	$50 / $45 non-profit	$50 / $45 non-profit
1849	MCAD-Museums Division	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) with 6 months notice	First object - $150.00 per object/per venue; each additional object - $50.00/venue; with less than six months notice	First object - $150.00 per object/per venue; each additional object - $50.00/venue; with less than six months notice
1850	MCAD-Museums Division	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) without 6 months notice	First object - $2,500.00 per object/per venue; each additional object - $150.00/venue	First Object - $250 per object/per venue; each additional object - $200/venue
1851	MCAD-Museums Division	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (Foreign) with 9 months notice	First object - $300.00 per object/per venue; each additional object - $200.00/venue	First object - $300.00 per object/per venue; each additional object - $200.00/venue

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1852	MCAD-Museums Division	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (Foreign) without 9 months notice	First object - $400.00 per object/per venue; each additional object - $300.00/venue	First object - $400.00 per object/per venue; each additional object - $300.00/venue
1853	MCAD-Museums Division	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (US) with a minimum of 6 months notice	First object - $500.00 per object/per venue; each additional object - $400.00/venue	First object - $500.00 per object/per venue; each additional object - $400.00/venue
1854	MCAD-Museums Division	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (US) with less than 6 months notice	First object - $750.00 per object/per venue; each additional object - $650.00/venue	First object - $750.00 per object/per venue; each additional object - $650.00/venue
1855	MCAD-Museums Division	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (foreign) with 9 months notice	First object - $1,500.00 per object/per venue; each additional object - $1,400.00/venue	First object - $1,500.00 per object/per venue; each additional object - $1,400.00/venue
1856	MCAD-Museums Division	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (foreign) without 9 months notice	First object - $2,500.00 per object/per venue; each additional object - $2,400.00/venue	First object - $2,500.00 per object/per venue; each additional object - $2,400.00/venue
1857	MCAD-Museums Division	Miscellaneous non-operating revenues	Fees for exhibitions organized by the El Paso Museum of Art, El Paso Museum of Archaeology or El Paso Museum of History	Package of/ from 5 to 200 objects including framing, educational material, and graphics - $5,000 to $40,000	Package of/ from 5 to 200 objects including framing, educational material, and graphics - $5,000 to $40,000
1858	MCAD-Museums Division	Miscellaneous non-operating revenues	Fees for extended loans (over one year)	$100.00 per object/per year up to $5,001.00	$100.00 per object/per year up to $5,001.00
1859	EPMH/EPMARCH	Event Fees	Admission Fees to special art, culture and heritage events, competitions and/or programs and exhibits	Up to $50.00 for up to 8 hours for nonprofit organizations; up to $100.00 for up to 8 hours for for-profit organizations	Up to $50.00 for up to 8 hours for nonprofit organizations; up to $100.00 for up to 8 hours for for-profit organizations
1860	Aviation	FTZ Transaction Fees	Transaction Fee	$15.00	$15.00
1861	Aviation	FTZ Transaction Fees	High Volume Admissions 0-150	$15.00	$15.00
1862	Aviation	FTZ Transaction Fees	High Volume Admissions 151-300	$12.00	$12.00
1863	Aviation	FTZ Transaction Fees	High Volume Admissions > 301	$10.00	$10.00
1864	Aviation	FTZ Transaction Fees	Blanket Admission	$100.00	$100.00
1865	Aviation	FTZ Transaction Fees	Training Seminar	$150.00	$150.00
1866	Aviation	FTZ Transaction Fees	Weekly Transportation and Exportation	$30.00	$30.00
1867	Aviation	FTZ Transaction Fees	Weekly Entry	$30.00	$30.00
1868	Aviation	FTZ Transaction Fees	Direct Delivery Admission, Daily cumulative 214	$75.00	$75.00
1869	Aviation	FTZ Transaction Fees	Direct Delivery Admission, Subsequent 214	$15.00	$15.00
1870	Aviation	FTZ Transaction Fees	Cartage Document Fee	$15.00	$15.00
1871	Aviation	FTZ Transaction Fees	Application Fee, Subzone	$10,000.00	$10,000.00
1872	Aviation	FTZ Transaction Fees	Application Fee, New General Purpose Site (Minor Boundary Modification)	$3,000.00	$3,000.00
1873	Aviation	FTZ Transaction Fees	Application Fee, Expansion Site (Magnet)	$5,000.00	$5,000.00
1874	Aviation	FTZ Transaction Permit	Activation Fee, General Purpose Site	$2,000.00	$2,000.00
1875	Aviation	FTZ Transaction Permit	Activation, Sub-Zone Fee	$5,000.00	$5,000.00
1876	Aviation	FTZ Transaction Permit	Alteration Request	$300.00	$300.00
1877	Aviation	FTZ Transaction Permit	Annual Subzone Fee, per Site in GP Zone	$20,000.00	$20,000.00
1878	Aviation	FTZ Transaction Permit	Annual Subzone Fee, per Site outside GP Zone	$20,000.00	$20,000.00
1879	Aviation	FTZ Transaction Permit	Annual Fee, Manufacturing Operator	$15,000.00	$15,000.00
1880	Aviation	FTZ Transaction Permit	Annual Fee, Distribution Site Operator	$20,000.00	$20,000.00
1881	Aviation	FTZ Transaction Permit	Annual Fee, FTZ User/Operator (Reduced by total yearly Transaction Fees) (Minimum is $0)	$2,000.00	$2,000.00
1882	Aviation	FTZ Event Fees	Admission fee for special events, per person)	up to $200.00	up to $200.00
1883	Aviation	Vendor Booth Fees	Vendor fees for onsite commercial vendors	up to $500.00	up to $500.00
1884	Aviation	Event Sponsor Fees	Custom sponsorship packages may include, but are not limited to: booth space, table and chair usage, ability to hand out marketing materials or goodies, tickets to the event, website and/or map advertising, in-kind, acknowledgment as sponsor on: event banner, press releases, event programs, map inserts, in email and social media, TV, radio, internet, billboards, flyers, and/or posters.	$250.00 to 15,000.00	$250.00 to 15,000.00
1885	Aviation	FTZ Transaction Fees	FTZ Consulting Fee - Hourly	$100.00	$100.00
1886	Aviation	FTZ Transaction Fees	Business Analysis Fee - Hourly	$100.00	$100.00
1887	Aviation	Customer Facility Charge	Fee imposed by the City of El Paso and collected by On-Airport Car Rental Concessionaires on a per transaction day basis.	$3.50 per transaction day	$3.50 per transaction day
1888	Aviation	Aircraft Parking (Dead Storage)	Under 80,000 lbs.	$30.00/day	$30.00/day
1889	Aviation	Aircraft Parking (Dead Storage)	Over 80,000 lbs.	$100.00/day	$100.00/day
1890	Aviation	Aircraft Parking (RON)	Remain Overnight (RON) Aircraft Parking		$20.00/day
1891	Aviation	Ground Service Equipment Parking	Rental of Parking Area for Airline Ground Service Equipment		$2.70 per Square Foot per Year
1892	Aviation	Fuel Flowage Fees	Fuel Flowage Fees	$0.08 per gallon	$0.08 per gallon
1893	Aviation	Annual Shuttle Service Permit	Application	$150.00 per vehicle	$150.00 per vehicle
1894	Aviation	Off-Airport Rental Car Permit	Off-Airport Rental Car Permit	10% gross receipts	10% gross receipts
1895	Aviation	Annual Taxicab Permit	Annual Taxicab Permit	$250.00 per vehicle or $20.83/mo.	$250.00 per vehicle or $20.83/mo.
1896	Aviation	Cost Recovery Rates	SIDA Badge Issue	$110.00	$110.00
1897	Aviation	Cost Recovery Rates	AOA Badge Issue	$45.00	$45.00
1898	Aviation	Cost Recovery Rates	AOA Badge Renewal	$35.00	$35.00
1899	Aviation	Cost Recovery Rates	SIDA/ Sterile area badge renewal	$70.00	$70.00
1900	Aviation	Cost Recovery Rates	Reimbursement for Lost Not Returned Badges	$110.00	$110.00
1901	Aviation	Cost Recovery Rates	Daily Terminal Rental Rate (Non-Signatory) - Terminal Rate (Non-Signatory) divided by 360 days X Number of Rented Square Feet = Daily Terminal Rental Rate	Will be based on Rates & Charges	Will be based on Rates & Charges
1902	Aviation	Cost Recovery Rates	Gate Use Fee Charge per Turn Around	$125.00	$125.00
1903	Aviation	Cost Recovery Rates	International Arrivals Area Charge per Deplaned International Passenger	Will be based on Rates & Charges	Will be based on Rates & Charges
1904	Aviation	Cost Recovery Rates	Administrative Charge for Work Completed by the El Paso International Airport.	Work completed by El Paso International Airport on behalf of airport tenants will be assessed an administrative charge of $40.00 when the costs for such work exceeds $100.00.	Work completed by El Paso International Airport on behalf of airport tenants will be assessed an administrative charge of $40.00 when the costs for such work exceeds $100.00.
1905	Aviation	Public Parking Short Term (ST)	ST 0 – 10 min.	Free	Free
1906	Aviation	Public Parking Short Term (ST)	ST 11 min – 1 hr.	$1.00	$1.00
1907	Aviation	Public Parking Short Term (ST)	ST Each Additional Hour	$1.00	$1.00
1908	Aviation	Public Parking Short Term (ST)	ST Max each 24 hrs.	$15.00	$15.00
1909	Aviation	Public Parking Long Term (LT)	LT 0 – 10 min	Free	Free
1910	Aviation	Public Parking Long Term (LT)	LT 11 min. - 1 hr.	$1.00	$1.00
1911	Aviation	Public Parking Long Term (LT)	LT Each Additional Hour	$1.00	$1.00
1912	Aviation	Public Parking Long Term (LT)	LT Max. each 24 hrs.	$7.00	$7.00
1913	Aviation	Oversized Vehicle Parking Fee	Fee for parking of oversized vehicles such as motor homes, buses, utility vehicles, etc.	Double the otherwise applicable Public Parking Short Term & Long Term Parking Fee	Double the otherwise applicable Public Parking Short Term & Long Term Parking Fee
1914	Aviation	Premium Parking Fee	Reserved Parking Space	$20.00 per day	$20.00 per day
1915	Aviation	Transportation-for-hire TNC Vehicle Fee	Transportation-for-hire Trip Fee / Per TNC Trip Originating or Ending at the Airport	$2.00 per trip	$2.00 per trip
1916	Aviation	Cost Recovery Rates	Daily Cargo Building Rental Rate - Cargo Building Rate divided by 360 days X Number of Rented Square Feet = Daily Cargo Building Rental Rate	$0.018 per square foot per day	$0.018 per square foot per day
1917	Public Health	**FOOD**			
1918	Public Health	Temporary Establishment	Exposed or Unexposed Food	$79.00 plus applicable tech fee	$81.00 plus $2.00
1919	Public Health	Recurrent Establishment	Exposed or Unexposed Food	$265.00 plus applicable tech fee	$265.00 plus applicable tech fee
1920	Public Health	Seasonal Establishment	Exposed or Unexposed Food	$158.00	$158.00
1921	Public Health	Home Child Care Facility	12 or less	$79.00	$79.00
1922	Public Health	Day Care Center	More Than 12 Recipients	$170.00	$170.00
1923	Public Health	Charitable/Non-Profit Organization	Exempt from permit and license fees.	EXEMPT	EXEMPT
1924	Public Health	Mobile Food Establishment	Exposed Food or Unexposed Food	$163.00	$163.00
1925	Public Health	Food Service Establishment Food Product Establishment	Under 3,000 Square Feet	$174.00	$174.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
1926	Public Health	Food Service Establishment Food Product Establishment	3,001 To 6,000 Square Feet	$344.00 plus applicable tech fee	$344.00 plus applicable tech fee
1927	Public Health	Food Service Establishment Food Product Establishment	6,001 To 9,000 Square Feet	$515.00 plus applicable tech fee	$515.00 plus applicable tech fee
1928	Public Health	Food Service Establishment Food Product Establishment	9,001 Or More Square Feet	$685.00 plus applicable tech fee	$685.00 plus applicable tech fee
1929	Public Health	Outdoor Market	Outdoor produce sales	$163.00 plus applicable tech fee	$163.00 plus applicable tech fee
1930	Public Health	Adult Foster Care Home/Private Care Home	4 Or Less Care Recipients	$79.00	$79.00
1931	Public Health	Personal Care Home	5-8 Care Recipients	$105.00	$105.00
1932	Public Health	Personal Care Home	9-18 Care Recipients	$158.00	$158.00
1933	Public Health	Booklets	Chapter 9.12	$5.00	$5.00
1934	Public Health	Booklets	Texas Food Establishment Rules	$10.00	$10.00
1935	Public Health	Plan Review	Under 3,000 Square Feet	$105.00 plus applicable tech fee	$105.00 plus applicable tech fee
1936	Public Health	Plan Review	3,001 To 6,000 Square Feet	$158.00 plus applicable tech fee	$158.00 plus applicable tech fee
1937	Public Health	Plan Review	6,001 To 9,000 Square Feet	$210.00 plus applicable tech fee	$210.00 plus applicable tech fee
1938	Public Health	Plan Review	More Than 9,000 Square Feet	$263.00 plus applicable tech fee	$263.00 plus applicable tech fee
1939	Public Health	Site Assessment	Under 200 Sq. Ft-No Potentially Hazardous Food, Mobile, Recurrent, Outdoor Market, Home Day Care, Adult, Foster Or Personal Care. Meat establishment/warehouse/food processing plant under direct supervision of an authorized Federal or State inspection agency.	$47.00 plus applicable tech fee	$47.00 plus applicable tech fee
1940	Public Health	Site Assessment	Under 3,000 Square Feet	$105.00 plus applicable tech fee	$105.00 plus applicable tech fee
1941	Public Health	Site Assessment	3,001 To 6,000 Square Feet	$158.00 plus applicable tech fee	$158.00 plus applicable tech fee
1942	Public Health	Site Assessment	6,001 To 9,000 Square Feet	$210.00 plus applicable tech fee	$210.00 plus applicable tech fee
1943	Public Health	Site Assessment	More Than 9,000 Square Feet	$263.00 plus applicable tech fee	$263.00 plus applicable tech fee
1944	Public Health	Re-Inspection Fee	Re-Inspection	$85.00 plus applicable tech fee	$85.00 plus applicable tech fee
1945	Public Health	Food Establishment Permit	Duplicate	$15.00	$15.00
1946	Public Health	Food Handler/Manager	Duplicate	$15.00	$5.00
1947	Public Health	Hazard Analysis And Critical Control Point	Three Times The License Amount Based On Type Of Food Establishment	VARIES	VARIES
1948	Public Health	Signs	Ground Meat	$1.00	N/C
1949	Public Health	Signs	Hand wash	$1.00	N/C
1950	Public Health	Signs	Oyster	$1.00	N/C
1951	Public Health	Signs	Buffet	$1.00	N/C
1952	Public Health	Signs	Smoking	$1.00	N/C
1953	Public Health	Signs	Food Safety (Restrooms)	$1.00	N/C
1954	Public Health	Application Annual Processing Fee		$53.00	$53.00
1955	Public Health	Condemnation Fee	Under 500 Lbs.	N/C	N/C
1956	Public Health	Condemnation Fee	501 Lbs. To 1,000 Lbs.	$53.00	$53.00
1957	Public Health	Condemnation Fee	1,001 To 3,000 Lbs.	$105.00	$105.00
1958	Public Health	Condemnation Fee	3,001 To 5,000 Lbs.	$210.00	$210.00
1959	Public Health	Condemnation Fee	5,001 To 10,000 Lbs.	$315.00	$315.00
1960	Public Health	Condemnation Fee	10,001 To 25,000 Lbs.	$420.00	$420.00
1961	Public Health	Condemnation Fee	25,001 To 40,000 Lbs.	$525.00	$525.00
1962	Public Health	Condemnation Fee	Over 40,000 Lbs.	$630.00	$630.00
1963	Public Health	Fire/Accident Investigation	Per Inspector/per hour (With A Minimum One (1) Hour Charge	$53.00	$53.00
1964	Public Health	HACCP Plan Review	Originating Establishment (Preparation)	$53.00	$53.00
1965	Public Health	HACCP Plan Review	Receiving Establishment (Ready-To-Eat)	$26.00	$26.00
1966	Public Health	Temporary Expedited Services (Application Submitted Less Than 72 hours Prior to Start of Event) - does not include required temporary permit fee	Expedited processing	$158.00	$158.00
1967	Public Health	Food Handler/Food Manager Badge ID	Badge ID Duplicate/Replacement	$5.00	$5.00
1968	Public Health	Food Handler Internet Course	Internet course with badge ID/certificate	$7.00	$7.00
1969	Public Health	Food Handler Certificate Course	Certificate/Badge	$32.00	$32.00
1970	Public Health	Food Protection Management Certification Course	Certificate/Badge	$70.00	$70.00
1971	Public Health	Food Handler/Food Manager Certificate	Certificate Duplicate/Replacement	$1.00	$5.00
1972	Public Health	Food Safety Course	One Hour Hygiene Course	$21.00	$21.00
1973	Public Health	Public Information	Food Management Class Pamphlets	VARIES	VARIES
1974	Public Health	Verification of Texas/ANSI Food Handler/Food Manager Certification	Certificate/Badge	$16.00	$5.00
1975	Public Health	Requested Routine Inspection for Central Preparation Facility	For Central Preparation Facility	$100.00	$100.00
1976	Public Health	Application Fee	Health and Sanitary Application Processing Fee (Sack Lunch Daycares w/o Food Permits)	$52.00	$52.00
1977	Public Health	Inspection Fee	Health and Sanitary Site Visit (Sack Lunch Daycares w/o Food Permits)	$47.00	$47.00
1978	Public Health	Reinstatement of Suspended Permit Fee	(50% of the license amount based on type of establishment)	VARIES	VARIES
1979	Public Health	After Hours Inspection Fee, Fire/Accident Inspection Fee or Food Condemnation/retention Fee Over 500# (6:00 pm to 7:00 am Monday to Thursday; All Day Friday, Saturday, Sunday, and City Holidays)	Per Hour Inspector (With a Minimum one (1) Hour Charge or Any Portion Thereof.	$86.00	$86.00
1980	Public Health		Reduced fees for Dental, STD, TB Clinic Self-Pay Patients will be based in accordance with the US Department of Health and Human Services. The Sliding Fee Scale is available at the Department of Public Health for review and discounted fees will be charged after required documentation is received and eligibility determination by department personnel is made.	Medical related fees are set in accordance with Medicaid rates.	Medical related fees are set in accordance with Medicaid rates.
1981	Public Health	**DENTAL**			
1982	Public Health	Initial Oral Exam	Comprehensive Oral Exam, NP/Est. PT D0150	$45.00	$46.00
1983	Public Health	Oral Periodic Oral Exam	Oral Periodic Oral Exam, Est. PT D0120	$37.00	$37.00
1984	Public Health	Emergency Oral Exam	Emergency Oral Exam - Limited Oral Eval D0140	$25.00	$24.00
1985	Public Health	Oral Exam 6 Mos. Old.	Oral Eval >3ys D0145	$181.00	$185.00
1986	Public Health	Intraoral-Complete Series	Intraoral-Complete Series D0210	$90.00	$92.00
1987	Public Health	Int/Oral-Periapical 1st Film	Int/Oral-Periapical 1st Film D0220	$16.00	$16.00
1988	Public Health	Int/Oral-Periapical each add	Int/Oral-Periapical each add D0230	$15.00	$15.00
1989	Public Health	Intraoral Occlusal Film	Intraoral Occlusal Film D0240	$13.00	$13.00
1990	Public Health	Bitewings Two Films	Bitewings Two Films D0272	$30.00	$30.00
1991	Public Health	Bitewings Four Films	Bitewings Four Films D0274	$44.00	$45.00
1992	Public Health	Panoramic Film	Panoramic Film D0330	$81.00	$83.00
1993	Public Health	Adult/Prophy	Adult/Prophy D1110	$70.00	$71.00
1994	Public Health	Child/Prophy	Child/Prophy D1120	$47.00	$48.00
1995	Public Health	Child/Fluoride	Child/Fluoride D1206	$19.00	$19.00
1996	Public Health	Adult/Fluoride	Adult/Fluoride D1208	$19.00	$19.00
1997	Public Health	Oral Hygiene Instruction	Oral Hygiene Instruction D1330	$16.00	$16.00
1998	Public Health	Sealant per Tooth	Sealant per Tooth D1351	$36.00	$37.00
1999	Public Health	Space Maint/Fixed Unilat	Space Maint/Fixed Unilat per Quad D1510	$200.00	$204.00
2000	Public Health	Recementation of Space Maintainer	Recementation of Space Maintainer Uni D1553	$23.00	$18.00
2001	Public Health	AMAL. PRIM (1S)	AMAL. PRIM (1S) D2140	$77.00	$82.00
2002	Public Health	AMAL. PERM (1S)	AMAL. PERM (1S) D2140	$82.00	$82.00
2003	Public Health	AMAL. PRIM (2S)	AMAL. PRIM (2S) D2150	$104.00	$109.00
2004	Public Health	AMAL. PERM (2S)	AMAL. PERM (2S) D2150	$109.00	$109.00
2005	Public Health	AMAL. PRIM (3S)	AMAL. PRIM (3S) D2160	$113.00	$138.00
2006	Public Health	AMAL. PERM (3S)	AMAL. PERM (3S) D2160	$139.00	$138.00
2007	Public Health	AMAL. PRIM (4)	AMAL. PRIM (4) or more surfaces D2161	$157.00	$158.00
2008	Public Health	AMAL. PERM (4S) OR MORE	AMAL. PERM (4S) OR MORE Surfaces D2161		$158.00
2009	Public Health	RESIN, ANTE (1S)	RESIN, BASED COMPOSITE ANTE (1S) D2330	$99.00	$99.00
2010	Public Health	RESIN, ANTE (2S)	RESIN, ANTE (2S) D2331	$131.00	$131.00
2011	Public Health	RESIN, ANTE (3S)	RESIN, ANTE (3S) D2332	$172.00	$173.00
2012	Public Health	RESIN, ANTE (4+S)	RESIN, ANTE (4+S) D2335	$213.00	$212.00
2013	Public Health	RESIN One Surface Post/Primary	RESIN One Surface Post/Primary D2391	$96.00	$104.00
2014	Public Health	Resin One Surface Perm	Resin One Surface Perm D2391	$105.00	$104.00
2015	Public Health	Resin Two Surface/Primary	Resin Two Surface/Primary D2392	$124.00	$137.00
2016	Public Health	Resin Two Surface Perm	Resin Two Surface Perm D2392	$138.00	$137.00
2017	Public Health	Resin Three Post Prim	Resin Three Post Prim D2393	$109.00	$153.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
2018	Public Health	Resin Three Perm	Resin Three Post Perm D2393	$126.00	$153.00
2019	Public Health	Re-cement Crown	Re-cement Bond Crown D2920	$25.00	$25.00
2020	Public Health	SSC/Primary	SSC/Primary D2930	$195.00	$194.00
2021	Public Health	SSC/Permanent	SSC/Permanent D2391	$203.00	$202.00
2022	Public Health	Sedative Fill Temp	Protective restorive material D2940	$46.00	$45.00
2023	Public Health	Pulp Cap - Direct	Pulp Cap - Direct D3110	$20.00	$20.00
2024	Public Health	Pulp Cap - Indirect	Pulp Cap - Indirect D3120	$38.00	$37.00
2025	Public Health	Therapeutic Pulp	Therapeutic Pulp D3220	$110.00	$109.00
2026	Public Health	Pulpal Therapy (Restorable Filling)	Pulpal Therapy (Restorable Filling) D3230	$55.00	$48.00
2027	Public Health	1 RT Canal	1 RT Canal D3310	$445.00	$445.00
2028	Public Health	2 PT Canal	2 PT Canal D3320	$516.00	$512.00
2029	Public Health	Three or More Canals, Molar	Three or More Canals, Molar D3330	$780.00	$775.00
2030	Public Health	Gingivectomy per Quadrant	Gingivectomy per Quadrant D4210	$203.00	$202.00
2031	Public Health	Gingivectomy per Tooth	Gingivectomy per Tooth D4212	$63.00	$63.00
2032	Public Health	Provisional Splinting - Introcoronal	Provisional Splinting - Introcoronal D4320	$78.00	$78.00
2033	Public Health	Provisional Splinting	Provisional Splinting - Extracoronal D4321	$125.00	$124.00
2034	Public Health	Extraction Single Tooth	Extraction-Erupted/Exposed Single Tooth D7140	$84.00	$83.00
2035	Public Health	Surg. Extraction	Surg. Extraction - Coronal Remnants-Prim D7111	$129.00	$15.00
2036	Public Health	Suture of Small Wound	Suture of Small Wound UP TO 5CM D7910	$94.00	$93.00
2037	Public Health	Excision of Pericoronal Gingiva	Excision of Pericoronal Gingiva D7971	$55.00	$54.00
2038	Public Health	Local Anesthesia Not in Conj.	Local Anesthesia Not in Conj. D9210	$16.00	$16.00
2039	Public Health	Analgesia, Anxiolysis, Inhalation	Analgesia, Anxiolysis, Inhalation D9230	$35.00	$35.00
2040	Public Health	Occlusal Adjustment - Limited	Occlusal Adjustment - Limited D9951	$47.00	$47.00
2041	Public Health	Pallative Threat (Emg)	Palliative Threat (Emg) D9110	$23.00	$23.00
2042	Public Health	Reattach tooth fragment, edge	Reattach tooth fragment, edge D2921	$113.00	$113.00
2043	Public Health	Restorative foundation-indirect	Restorative foundation-indirect D2949	$113.00	$113.00
2044	Public Health	**IMMUNIZATIONS ADMINISTRATION FEES**			
2045	Public Health	Administration Fee for TVFC Vaccines with Counseling	Per Vaccine - 90460 First Vaccine, 90461 Each Additional Vaccine	$0.00-$15.00 per vacccine at Health Director's discretion	$0.00-$15.00 per vacccine at Health Director's discretion
2046	Public Health	Administration Fee for Children's Vaccines - Private Stock	Per Vaccine - 90460 First Vaccine, 90461 Each Additional Vaccine	$15.00 Per Vaccine	$15.00 Per Vaccine
2047	Public Health	Administration Fee for Adult Vaccines - State Stock	Per Vaccine - 90471 First Vaccine, 90472 Each Additional Vaccine	$15.00 Per Vaccine	$15.00 Per Vaccine
2048	Public Health	Administration Fee for Adult Vaccines - Private Stock	Per Vaccine - 90471 First Vaccine, 90472 Each Additional Vaccine	$15.00 Per Vaccine	$15.00 Per Vaccine
2049	Public Health	**LABORATORY - CLINICAL (MAIN LAB)**			
2050	Public Health	QuantiFERON TB	TB test cell immune measure (CPT 86480)	$86.00	$86.00
2051	Public Health	86592 - RPR	Syphilis Test non-trep quant 86592	$8.00	$6.00
2052	Public Health	86593 - RPR Titter	Syphilis Test non-trep qual (CPT 86593)	$14.00	$6.00
2053	Public Health	86780 - TPPA	Confirmation Treponema Pallidum (CPT 86780)	$17.00	$17.00
2054	Public Health	Smear Gram stain	Smear Gram stain (CPT 87205)	$10.00	$6.00
2055	Public Health	Smear wet mount	Smear wet mount (CPT 87210) QW	$8.00	$8.00
2056	Public Health	Chlamydia DNA amp probe	Chlamydia DNA amp probe (CPT 87491)	$62.00	$46.00
2057	Public Health	N. Gonorrhea Culture	N. Gonorrhea Culture (CPT 87075, 87077)	$54.00	$54.00
2058	Public Health	CT/GC RNA, TMA - RECTA OR THROAT	CT/GC RNA, TMA - RECTA OR THROAT (99999)		$120.00
2059	Public Health	N. Gonorrhea DNA amp probe	N. Gonorrhea DNA amp probe (CPT 87591)	$62.00	$62.00
2060	Public Health	Mycology	Mycology	$84.00	$84.00
2061	Public Health	86703 - HIV-1/HIV-2 single assay	HIV-1/HIV-2 single assay	$24.00	$24.00
2062	Public Health	86705 - HCV AB	HEP B IGM		$15.00
2063	Public Health	HIV Serum Confirmation test	HIV Geenius confirmation (CPT 86701)	$65.00	$100.00
2064	Public Health	86702 - HIV 2	HIV 2 Confirmatory		$104.00
2065	Public Health	HIV-1/HIV-2 RAPID 4TH GEN - g0475	HIV-1/HIV-2 RAPID 4TH GEN		$31.00
2066	Public Health	HIV 1 RNA QUALITATIVE - 87535	HIV 1 RNA QUALITATIVE - 87535		$302.00
2067	Public Health	87389 - HIV/with reflex	87389 - HIV/with reflex		$31.00
2068	Public Health	DEFINITIVE ID AEROBIC - 87077	DEFINITIVE ID AEROBIC - 87077		$9.00
2069	Public Health	Hepatitis C Virus IgM	HCV IgM (CPT 86803)	$28.00	$28.00
2070	Public Health	Hepatitis C Virus RNA	HCV RNA (CPT 87520)	$68.00	$68.00
2071	Public Health	HEP C RNA QUANT BY PCR - 87522	HEP C RNA QUANT BY PCR - 87522		$109.00
2072	Public Health	HPV MRNA HIGH RISK - 87624	HPV MRNA HIGH RISK - 87624		$46.00
2073	Public Health	Urinalysis non auto w/ scope	Urinalysis with Microscopy (CPT 81000)	$25.00	$25.00
2074	Public Health	Complete Blood Count (CBC)	CBC (CPT 85027)	$19.00	$19.00
2075	Public Health	Differential, manual	Differential after CBC (CPT 85007)	$19.00	$19.00
2076	Public Health	Zika Virus IgM	Zika IgM (86790)	$18.00	$18.00
2077	Public Health	Zika Real Time PCR	Zika PCR (CPT 87662)	$65.00	$380.00
2078	Public Health	Chikungunya Real Time PCR	Chikungunya PCR (87798)	$45.00	$45.00
2079	Public Health	Dengue Real Time PCR	Dengue PCR (CPT 87798)	$45.00	$45.00
2080	Public Health	Influenza Surveillance without Culture	Flu Testing (CPT 87502)	$110.00	$110.00
2081	Public Health	Complete Metabolic Panel	CMP (CPT 80053)	$19.00	$14.00
2082	Public Health	Pregnancy Test	hCG (CPT 81025)	$9.00	$9.00
2083	Public Health	Shipping and Handling	Ship Specimen to DSHS for additional testing	$60.00	$60.00
2084	Public Health	G2023 - Specimen collection COVID-19	G2023 - Specimen collection COVID -19		$30.00
2085	Public Health	G2024 - Specimen collection COVID-19 SNF or Laboratory	G2024 - Specimen collection COVID-19 SNF or Laboratory		$33.00
2086	Public Health	**LABORATORY - ENVIRONMENTAL**			
2087	Public Health	Rabies Testing	Rabies Testing	$76.00	$76.00
2088	Public Health	Potable Water Testing up to 9 samples	Potable Water testing	$23.00	$23.00
2089	Public Health	Potable Water testing 10 up to 19 samples	Potable Water testing	$21.00	$21.00
2090	Public Health	Potable Water testing 20 or more samples	Potable Water testing	$19.00	$19.00
2091	Public Health		Potable and recreational water testing	$44.00	$44.00
2092	Public Health	**STD PROGRAM**			
2093	Public Health	Medications	Nitrofurantoin for UTI	$15.00	$15.00
2094	Public Health	Medications	Acyclovir for Herpes	$35.00	$35.00
2095	Public Health	Medications	Metronidazole	$10.00	$10.00
2096	Public Health	35415 Venipuncture	Blood draw 36415	$20.00	$4.00
2097	Public Health	**EDUCATION**			
2098	Public Health	CPR Classes	CPR Classes	$40.00	$40.00
2099	Public Health	Blood borne Pathogen Class	Blood borne Pathogen Class	$30.00	$30.00
2100	Public Health	Health Services	Health Services Provided through interlocal with the County of El Paso	$544,733.00	$544,733.00
2101	Public Health	**CLINICAL SERVICES**			
2102	Public Health	**OFFICE VISITS**			
2103	Public Health	New Patient - Office Visit - 10 minutes face-to-face time	Problem focused history, exam, straightforward decision making (99201)	$51.00	$51.00
2104	Public Health	New Patient - Office Visit - 20 minutes face-to-face time	Expanded problem focused history, exam, straightforward decision making (99202)	$85.00	$85.00
2105	Public Health	New Patient - Office Visit - 30 minutes face-to-face time	Detailed history & exam, low complexity decision making (99203)	$122.00	$122.00
2106	Public Health	New Patient - Office Visit - 45 minutes face-to-face time	Comprehensive history & exam, moderate complexity decision making (99204)	$185.00	$185.00
2107	Public Health	New Patient - Office Visit - 60 minutes face-to-face time	Comprehensive history & exam. High Complexity decision making (99205)	$233.00	$233.00
2108	Public Health	Established Patient - Office Visit 5 minutes face-to-face time	Minor Problem focus. Straightforward decision making (99211)	$25.00	$25.00
2109	Public Health	Established Patient - Office Visit 10 minutes face-to-face time	Problem focused history, exam, straightforward decision making (99212)	$51.00	$51.00
2110	Public Health	Established Patient - Office Visit 15 minutes face-to-face time	Expanded problem focused history, exam, low complexity decision making (99213)	$84.00	$84.00
2111	Public Health	Established Patient - Office Visit 25 minutes face-to-face time	Detailed history, exam, moderate complexity decision making (99214)	$122.00	$122.00
2112	Public Health	Established Patient - Office Visit 40 minutes face-to-face time	Comprehensive history, exam, high complexity decision making (99215)	$164.00	$164.00
2113	Public Health	**OFFICE CONSULTATIONS**			

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
2114	Public Health	Consultation New or Established patient	Problem focused history, exam, straightforward decision making (99241)	$54.00	$54.00
2115	Public Health	Consultation New or Established Patient	Expanded Problem focused history, exam, straightforward decision making (99242)	$85.00	$85.00
2116	Public Health	Consultation New or Established Patient	Detailed history, exam, low complexity decision making (99243)	$110.00	$110.00
2117	Public Health	Consultation New or Established Patient	Comprehensive history, exam, moderate complexity decision making (99244)	$154.00	$154.00
2118	Public Health	**PREVENTIVE MEDICINE**			
2119	Public Health	Initial Comprehensive Exam 12 through 17 yrs	New Patient Initital Preventive Medicine Evaluation (99483)	$128.00	$128.00
2120	Public Health	Initial Comprehensive Exam 18 through 39 yrs	New Patient Initital Preventive Medicine Evaluation (99385)	$97.00	$97.00
2121	Public Health	Initial Comprehensive Exam 40 through 64 yrs	New Patient Initital Preventive Medicine Evaluation (99386)	$114.00	$114.00
2122	Public Health	Periodic Comprehensive Exam 12 through 17 yrs	Established Patient Preventive Medicine Re-Evaluation (99394)	$0.00	$0.00
2123	Public Health	Periodic Comprehensive Exam 18 through 39 yrs	Established Patient Preventive Medicine Re-Evaluation (99395)	$84.00	$84.00
2124	Public Health	Periodic Comprehensive Exam 40 through 64 yrs	Established Patient Preventive Medicine Re-Evaluation (99396)	$92.00	$92.00
2125	Public Health	**BEHAVIOR COUNSELING**			
2126	Public Health	99406 - Smoking & Tobacco Cessation Counseling	greater then 3 min up to 10 min	$17.00	$17.00
2127	Public Health	99407 - Smoking & Tobacco Cessation Counseling	greater than 10 min	$32.00	$32.00
2128	Public Health	**TELEHEALTH SERVICES**			
2129	Public Health	G2010 - Remote evaluation of recorded video/images	G2010 - Remote evaluation of recorded video/images		$15.00
2130	Public Health	G2011 - Alcohol/substance abuse assessment	G2011 - Alcohol/substance abuse assessment		$17.00
2131	Public Health	G2012 - Brief ceck-in by MD/Qualified Care Provider	G2012 - Brief Check-in by MD/qualified care provider		$19.00
2132	Public Health	99421 Online digital E&M Est. PT 5-10 min.	99421 - E-visit E&M Est. PT 5-10 min.		$19.00
2133	Public Health	99422- Online digital E&M Est. PT 11-20 min	99422 E visis E&M Est. PT 11-20 min		$39.00
2134	Public Health	99423 - Online digital E&M Est. PT 21 or more min.	99423 - E visits E&M Est. PT 21 min. or more		$63.00
2135	Public Health	**LABORATORY SERVICES STAT**			
2136	Public Health	TB Skin Test	TB Skin Test (CPT 86580)	$9.00	$11.00
2137	Public Health	80061 - Cardiac Risk Profile	80061 - Cardiac Risk Profile		$18.00
2138	Public Health	Urinalysis with microscopic RFX Culture (81001)	Urinalysis with microscopic RFX Culture (81001)		$4.00
2139	Public Health	Urinalysis Dip Stick	Urinalisys - dip stick, non automated without microscopy (81002)	$4.00	$4.00
2140	Public Health	87086 - Urine Culture	Clinical Lab - Urine Culture		$10.00
2141	Public Health	Basic Metabolic Panel (Calcium total)	Basic Metabolic Panel (80048)	$12.00	$12.00
2142	Public Health	Renal Function Panel	Renal Function Panel (80069)	$12.00	$12.00
2143	Public Health	Electrolyte Panel	Electrolyte Panel (80051)	$11.00	$11.00
2144	Public Health	Comprehensive Metabolic Panel	Metabolic Panel (80053)	$14.00	$14.00
2145	Public Health	Complete Blood Count (CBCD)	Complete Blood Count with Differential (85025)		$10.00
2146	Public Health	81015 - Urilysis;qualitative or semiqualitative - microscopic only	Clinical Lab - UA Qualitative/Semiqualitative; microscopic only	$4.00	$4.00
2147	Public Health	81025 Urinalysis - CLIA Waived	Clinical Lab - UA Pregnancy Test	$9.00	$9.00
2148	Public Health	82465QW - Cholesterol Serum	Clinical Lab - Cholesterol , Serum	$6.00	$6.00
2149	Public Health	82270 - Blood Occult (Guaiac) CLIA Waived	Clinical Lab - Blood Occult (guaiac)	$5.00	$5.00
2150	Public Health	82575 - Creantinine Clearance	Creantinine Clearance Test		$12.00
2151	Public Health	82950QW - Post Glucose Dose (includes glucose)	Clinical Lab - Post Glucose Dose (includes glucose)	$6.00	$6.00
2152	Public Health	83036QW - Hemoglobin Glycosylated (A1C)	Clinical Lab - Glycosylated (A1C)	$13.00	$13.00
2153	Public Health	84443 - TSH	Clinical Lab - TSH		$22.00
2154	Public Health	84450QW - AST, SGOT	Clinical Lab - AST, SGOT	$7.00	$7.00
2155	Public Health	84460QW - ALT, SGPT	Clinical Lab - ALT, SGPT	$7.00	$7.00
2156	Public Health	84478QW - Triglycerides	Clinical Lab - Triglycerides	$8.00	$8.00
2157	Public Health	84703 - Urine HCG	Clinical Lab - Urine HCG		$10.00
2158	Public Health	85018QW - Hemoglobin	Clinical Lab - Hemoglobin	$3.00	$3.00
2159	Public Health	85610QW - Prothrombin Time	Clinical Lab - PT	$5.00	$5.00
2160	Public Health	86780QW - Treponema Pallidum	Clinical Services - Treponema Pallidum	$18.00	$18.00
2161	Public Health	87186 - Susceptibility	Clinical Lab - Susceptibility		$11.00
2162	Public Health	88142 - Cytopathlogy Interpretation by physician	Lab - Cervical/Vaginal any reporting system	$34.00	$26.00
2163	Public Health	88160 - Cytopathology Smear any source	Lab - screening & interpretation	$75.00	$75.00
2164	Public Health	88161 -Cytopathology Smear	Lab - Preparation, screening & Preparation	$68.00	$68.00
2165	Public Health	88172 - Cytopathology Fine Needle Aspirate	Lab - Immediate cytohistologic study	$60.00	$60.00
2166	Public Health	99000 - Handling and/or conveyance of specimen	Lab - Specimen transfer from office/site to an outside laboratory	$26.00	$15.00
2167	Public Health	**FAMILY PLANNING - IMMUNIZATIONS**			
2168	Public Health	90632 - Hepatitis A Vaccine - HepA	Adult Dosage - Intramuscular	$68.00	$68.00
2169	Public Health	90633 - Hepatitis A Vaccine - HepA 19-20 yrs	Pediatric/adolescent 2 - Dose Schedule	$45.00	$45.00
2170	Public Health	90636 - Hepatitis A&B (HepA-HepB)	Adult Dosage - Intramuscular	$141.00	$141.00
2171	Public Health	90651 - Human Papillomavirus (9vHPV) 19-99 yrs	HPV Vaccine - 2 or 3 dose schedule	$252.00	$252.00
2172	Public Health	90654 - Influenza Virus Trivalent (IIV3)	Flu vaccine - split virus, preservative free	$30.00	$30.00
2173	Public Health	90656 - Influenza Virus Vaccine, Trivalent (IIV3)	Flu vaccine - split virus, preservative free 0.5ml dosage	$23.00	$23.00
2174	Public Health	90660 - Infuenza Virus Trivalent Live (LAI/V3) 19-20yrs	Flu vaccine - Intranasal use	$32.00	$32.00
2175	Public Health	90670 - Pnuemococcal Conjugate Vaccine	PCV13 - intramuscular	$239.00	$239.00
2176	Public Health	90673 - Influenza Virus Vaccine Trivalent 19-99yrs	RIV3 - intramuscular	$50.00	$50.00
2177	Public Health	90688 - Influenza Virus Vaccine Quadrivalent	IIV4 - split virus 0.5ml dosage intramuscular	$21.00	$21.00
2178	Public Health	90707 - Measles, Mumps, Rubella Virus Vaccine	MMR - subcutaneous use	$99.00	$99.00
2179	Public Health	90710 - Measles, Mumps, Rubella & Varicella Vaccine 19-20yrs	MMRV - subcutaneuous use	$282.00	$282.00
2180	Public Health	90714 - Tetanus & Diphtheria (Td) 19yrs & older	Td - intramuscular use	$27.00	$27.00
2181	Public Health	90715 - Tetanus, diphtheria & acellular pertussis (Tdap)	Tdap - intramuscular use 19 yrs & older	$36.00	$36.00
2182	Public Health	90716 - Varicella Virus Vaccine 19-20 yrs	VAR - subcutaneous use 19-20 yrs	$170.00	$170.00
2183	Public Health	90723 - Diphtheria, Tetanus, pertussis, HepB, Poliovirus	DTaP-HepB-IPV - intramuscular 19-20 yrs	$107.00	$107.00
2184	Public Health	90732 - Pneumococcal Polysaccharide Vaccine	PPSV23 adult or immunosuppressed patient	$125.00	$125.00
2185	Public Health	90733 - Meningococcal Polysaccharide Vaccine 19-20yrs	MPSV4 for subcutaneuos use	$172.00	$172.00
2186	Public Health	90734 - Meningococcal Conjugate Vaccine 19-20yrs	MCV4 or MenACWY	$162.00	$162.00
2187	Public Health	90736 - Zoster Shingles Vaccine - 60-99 yrs	HZV - for subcutaneous use	$297.00	$297.00
2188	Public Health	90743 - Hepatits B Vaccine HepB	HepB - adolescent 2 dose	$43.00	$43.00
2189	Public Health	90744 - Hepatits B Vaccine HepB	HepB - pediatric/adolescent 3 dose schedule	$30.00	$30.00
2190	Public Health	90746 - Hepatitis B 21 yrs & older	Hep B Vaccine - adult dosage, 3 dose schedule	$76.00	$76.00
2191	Public Health	**FAMILY PLANNING CONTRACEPTIVE SUPPLIES & SERVICES**			
2192	Public Health	A4261 - Cervical Cap Contraceptive for contraceptive use	Supplies - Cervical Cap	$66.00	$66.00
2193	Public Health	A4266 - Diaphragm for Contraceptive use	Suuplies - Diaphragm	$30.00	$30.00
2194	Public Health	A4269 - Spermicide (eg: Foam, Gel) each 10-55 yrs of age	Supplies - Contraceptive	$16.00	$16.00
2195	Public Health	S4993 - Oral Contraceptive pills, one cycle	Supplies - Oral cntraceptive pills	$30.00	$30.00
2196	Public Health	A9150 - Non Prescription Drugs	Supplies - Miscellaneous	$18.00	$18.00
2197	Public Health	H1010 - Non-Medical Family planning education, per session	Service - Rehabilitative Service	$17.00	$17.00
2198	Public Health	**FAMILY PLANNING CONTRCEPTIVE METHODS**			
2199	Public Health	J1050 - Medroxyprogesterone Acetate, 1mg	DEPO - PROVERA (150 mg)	$93.00	$93.00
2200	Public Health	J7296 - Levonorgestrel-releasing intrauterine contraceptive IUD - Kyleena 19.5 mg	IUD - Kyleena, 19.5 mg	$632.00	$1,265.00
2201	Public Health	J7297 - Levonorgestrel- releasing intrauterine contraceptive	IUD - Liletta, 52mg	$497.00	$993.00
2202	Public Health	J7298 - Levonorgestrel - releasing intrauterine contraceptive	IUD - Mirena 52mg	$632.00	$1,265.00
2203	Public Health	J7300 - Copper Intrauterine Contraceptive	IUD - Copper Paraguard	$536.00	$1,072.00
2204	Public Health	J7301 - Levonorgestrol intrauterine contraceptive	IUD - Skyla 13.5 mg	$842.00	$842.00
2205	Public Health	J7303 - Vaginal Ring, each	Supplies - Contraceptive Ring (Nuvaring pack of 3)	$205.00	$205.00
2206	Public Health	J7304 - Contraceptive Patch, each	Supply - Contraceptive (Ortho Evra Patch)	$56.00	$56.00
2207	Public Health	J7307 - Implantable Contraceptive capsule	Implant - etonogestrel 68 mg (Nexplanon)	$944.00	$944.00
2208	Public Health	**FAMILY PLANNING PROCEDURES**			
2209	Public Health	11976 - Removal of Implantable Contraceptive	Removal of Implatable Contraceptive	$143.00	$143.00

Line No.	Department	Fee Description	Detail	FY 2020 Amended Fees	FY 2021 Proposed
2210	Public Health	11981 - Implant Insertion, Non-Biodegradeable Drug Delivery	Insertion of Non-Biodegradeable Drug Delivery Implant	$148.00	$148.00
2211	Public Health	11982 - Implant Removal, Non-Biodegradeable	Removal of Non-Biodegradeable Drug Delivery Implant	$165.00	$165.00
2212	Public Health	11983 - Removal with re-insertion, non-biodegradeable Drug Delivery Implant	Removal & Reinsertion of Non-Biodegradeable Implant	$368.00	$368.00
2213	Public Health	96372 - Injection Fee for Medroxyprogesterone acetate (Depo-Provera)	Injection fee for Contraceptive use (Depo-Provera)	$26.00	$18.00
2214	Public Health	57170 - Diaphragm or Cervical Cap Fitting with Instructions	Diaphragm or Cervical Cap Fitting with Instructions	$63.00	$91.00
2215	Public Health	58300 - Insertion of Intrauterine Device	Insertion of IUD	$72.00	$72.00
2216	Public Health	58301 - Removal of Intrauterine Device	Removal of IUD	$99.00	$130.00
2217	Public Health	56501 - Destroy Vulva Lesions, Simple (Cryosurgery)	Destroy Vulva Lesions, Simple (Liquid Nitrogen Treatment	$102.00	$209.00
2218	Public Health	56515 - Destroy Vulva Lesions, Complex (Cryosursery)	Destroy Vulva Lesions, Complex (Liquid Nitrogen Treatment	$267.00	$324.00
2219	Public Health	46900 - Destruction, anal lesion(s):Simple	46900 - Destruction, anal lesion(s):Simple		$303.00
2220	Public Health	46916 - Destroy Anal Lesions, Siimple	Destroy Anal Lesions Simple	$309.00	$314.00
2221	Public Health	54050 - Destruction of Lesion(s):Simple - Penis	54050 - Destruction of Lesion(s):Simple - Penis		$172.00
2222	Public Health	57061 - Destruction of Vaginal lesion(s);simple	57061 - Destruction of Vaginal lesion(s);simple		$181.00
2223	Public Health	54056 - Destroy Penile Lesions, Siimple	Destroy Penile Lesions, Simple (Liquid Nitrogen Treatment	$150.00	$173.00
2224	Public Health	**FAMILY PLANNING - DRUGS ADMINISTERED OTHER THAN ORAL**			
2225	Public Health	J0696 - Injection , Ceftriaxone sodium, per 250mg	Drugs - Administered other than oral	$1.00	$1.00
2226	Public Health	J0558 - Injection, Penicillin g benzathine 100,000 un, Penicillin & Procaine	Drugs - Administered other than oral	$14.00	$14.00
2227	Public Health	J0561 - Injection, Penicillin g benzathine, 100,000un	Drugs - Administered other than oral	$17.00	$17.00
2228	Public Health	J0690 - Injection, cefazolin sodium 500mg	Drugs - Administered other than oral	$100.00	$100.00
2229	Public Health	J2010 - Injection , lincomycin HCL, up to 300 mg	Drugs - Administered other than oral	$17.00	$17.00
2230	Public Health	Education & Counseling 15 min (H1010)	Education & Counseling 15 min (H1010)	$17.00	$17.00
2231	Public Health	Education & Counseling 30 min (H1010)	Education & Counseling 30 min (H1010)	$34.00	$34.00
2232	Public Health	Education & Counseling 45 min (H1010)	Education & Counseling 45 min (H1010)	$51.00	$51.00
2233	Public Health	Education & Counseling 60 min (H1010)	Education & Counseling 60 min (H1010)	$68.00	$68.00
2234	Public Health	Chem. Destruction, penile lesion	Chem. Destruction, penile lesion	$170.00	$170.00
2235	Public Health	Destruction, vaginal lesion	Destruction, vaginal lesion	$157.00	$157.00
2236	Public Health	Destruction, anal lesion	Destruction, anal lesion	$301.00	$301.00
2237	Public Health	84702 - BHCG Quantative	BHCG Quantative	$18.00	$20.00
2238	Public Health	Lubricant	Lubricant	No Charge	No Charge
2239	Public Health	Clindamycin 300g	Clindamycin 300g	cost of medication	cost of medication
2240	Public Health	Truvada	Truvada	cost of medication	cost of medication
2241	Public Health	Dolutegravir	Dolutegravir	cost of medication + $26 per administration	cost of medication + $18 per administration
2242	Public Health	Raltegravir	Raltegravir	cost of medication	cost of medication
2243	Public Health	Xylocaine 2% with Epinephrine	Xylocaine 2% with Epinephrine	No Charge	No Charge
2244	Public Health	Diphenhydramin HCL injection 50mg	Diphenhydramin HCL injection 50mg	cost of medication + $26 per administration	cost of medication + $18 per administration
2245	Public Health	Epinephrine 1:1000 injection	Epinephrine 1:1000 injection	cost of medication + $26 per administration	cost of medication + $18 per administration
2246	Public Health	benzathine PCN 100,000 units	benzathine PCN 100,000 units	cost of medication + $26 per administration	cost of medication + $18 per administration
2247	Public Health	Medroxyprogesterone Acetate 5mg	Medroxyprogesterone Acetate 5mg	cost of medication	cost of medication
2248	Public Health	Macrobid 100 mg (Nitrofurantoin)	Macrobid 100 mg (Nitrofurantoin)	cost of medication	cost of medication
2249	Purchasing & Strategic Sourcing	Hire El Paso First	Hire El Paso First	$150.00 for a three year period	$150.00 for a three year period
2250	Information Technology Services	Software Maintenance Fee	Technology Fee-Tier 1 ($5-$100)	$2.00 technology fee - added to applicable base fee	$2.00 technology fee - added to applicable base fee
2251	Information Technology Services	Software Maintenance Fee	Technology Fee-Tier 2 ($101-$500)	$4.00 - technology fee - added to applicable base fee	$4.00 - technology fee - added to applicable base fee
2252	Information Technology Services	Software Maintenance Fee	Technology Fee-Tier 3 ($501-$1,000)	$15.00 - technology fee - added to applicable base fee	$15.00 - technology fee - added to applicable base fee
2253	Information Technology Services	Software Maintenance Fee	Technology Fee-Tier 4 ($1001-$3,000)	$30.00 - technology fee - added to applicable base fee	$30.00 - technology fee - added to applicable base fee
2254	Information Technology Services	Software Maintenance Fee	Technology Fee-Tier 5 ($3,001-$5,000)	$100.00-technology fee - added to applicable base fee	$100.00-technology fee - added to applicable base fee
2255	Information Technology Services	Software Maintenance Fee	Technology Fee-Tier 6 ($5,001-$10,000)	$150.00 - technology fee - added to applicable base fee	$150.00 - technology fee - added to applicable base fee
2256	Information Technology Services	Software Maintenance Fee	Technology Fee-Tier 7 ($10,001-and over)	$300.00-technology fee - added to applicable base fee	$300.00-technology fee - added to applicable base fee

Schedule D
Ordinance 8064 Appendix "A"

Job Code	Job Description	Pay Plan	Pay Grade
10940	Accessibility Specialist	GS	052
12230	Accountant	PM	125
12210	Accounting Manager	PM	130
12260	Accounting/Payroll Clerk	GS	046
12250	Accounting/Payroll Specialist	GS	050
11150	Administrative Analyst	PM	128
11110	Administrative Assistant	GS	052
18325	Airfield Maintenance Supervisor	GS	055
14100	Airport Assistant Operations Officer	PM	123
14060	Airport Facilities Maintenance Superintendent	PM	129
18328	Airport Labor Supervisor	GS	052
14090	Airport Operations Supervisor	PM	126
14055	Airport Program Coordinator	PM	132
14080	Airport Security Coordinator	PM	129
22380	Animal Care Attendant	GS	046
22350	Animal Protection Officer	GS	051
22315	Animal Services Manager	PM	130
22321	Animal Services Operations Supervisor	GS	057
22325	Animal Services Shift Supervisor	GS	055
16555	Animal Training and Enrichment Coordinator	GS	053
16120	Aquatics Supervisor	PM	123
16480	Aquatics Systems Manager	GS	053
15250	Archaeology Museum Education Curator	PM	125
15220	Archeology Museum Curator	PM	127
11040	Archives & Records Analyst	PM	123
11030	Archives & Records Manager	PM	128
15260	Art Museum Assistant Curator	PM	124
15270	Art Museum Assistant Education Curator	PM	123
15210	Art Museum Senior Curator	PM	129
15635	Assistant Library Branch Manager	PM	127
11020	Assistant Municipal Clerk	PM	133
12240	Associate Accountant	PM	122
17330	Associate Code Compliance Officer	GS	047
13240	Associate Hydrogeologist	PM	126
11335	Associate Ombudsman	PM	125
16515	Associate Veterinarian	PM	133
22180	Breast Feeding Coordinator	PM	125
12170	Budget & Management Analyst	PM	125
12160	Budget & Services Coordinator	PM	127
12180	Budget Specialist	GS	053
17225	Building Combination Inspector	GS	055
17215	Building Combination Inspector Supervisor	GS	057
17235	Building Inspector	GS	053
17387	Building Inspector / Plans Examiner	GS	055
17210	Building Inspector Supervisor	GS	055
17350	Building Plans Examiner	GS	057

11320	Business & Customer Service Assistant Manager	PM	130
12065	Business & Financial Manager	PM	132
10340	Buyer	GS	054
18750	Carpenter	GS	049
12470	Cashier	GS	043
10650	CDBG Contract Administrator	PM	127
73280	Certified Firefighter Trainee	GS	050
13245	Chemist	PM	125
17130	Chief Building Inspector	PM	127
13040	Chief Construction Inspector	PM	126
17340	Chief Plans Examiner	PM	132
18307	City Facilities Manager	PM	134
13310	Civil Engineer	PM	132
13320	Civil Engineering Associate	PM	128
22130	Clinical Assistant	GS	046
17300	Code Compliance Manager	PM	130
17320	Code Compliance Officer	GS	051
17310	Code Compliance Supervisor	GS	055
17305	Code Field Operations Supervisor	GS	057
15535	Collection Development Librarian	PM	128
15520	Collection Development Manager	PM	130
12440	Collections Supervisor	GS	051
12255	Collectively Bargained Payroll Clerk	GS	047
11420	Communication Dispatcher	GS	050
11410	Communication Dispatcher Supervisor	GS	052
19620	Communications Assistant Manager	PM	129
16110	Community Center Supervisor	PM	125
22190	Community Service Aide Breastfeeding Counselor	GS	045
20130	Contracts Development Coordinator	PM	128
19385	Court Liaison Supervisor	GS	045
19330	Criminal Intelligence Liaison	PM	123
18330	Custodial Services Supervisor	GS	049
18350	Custodial Shift Leader	GS	045
18340	Custodial Supervisor	GS	047
11350	Customer Relations & Billing Supervisor	GS	052
11370	Customer Relations Clerk	GS	045
11360	Customer Relations Representative	GS	048
22220	Dental Assistant	GS	046
22210	Dental Hygienist	GS	057
11140	Department Administrative Manager	PM	129
11085	Departmental Data Management Specialist	GS	050
11080	Departmental Data Management Supervisor	GS	055
10510	Departmental Human Resources Manager	PM	132
19160	Deputy Court Clerk	GS	046
12430	Disbursements Supervisor	GS	055
11090	Document Center Specialist	GS	044
11050	Document Center Supervisor	GS	051
10030	Economic Program Analyst	PM	126
11715	Education & Graphics Specialist	PM	122
13370	Electrical Engineering Associate	PM	128

17240	Electrical Inspector	GS	053
17230	Electrical Inspector Supervisor	GS	055
17370	Electrical Plans Examiner	GS	057
18630	Electrician	GS	054
18605	Electrician Supervisor	GS	056
18615	Electronics Lead Technician	GS	055
18650	Electronics Technician	GS	053
13840	Engineering Aide	GS	046
13810	Engineering Associate	PM	126
13815	Engineering Lead Technician	GS	056
13820	Engineering Senior Technician	GS	054
13830	Engineering Technician	GS	051
13420	Environmental Engineering Associate	PM	128
10145	Environmental Planner	PM	128
13430	Environmental Scientist	PM	126
13825	Environmental Senior Field Technician	GS	052
22267	Epidemiologist	PM	131
18430	Equipment Operator	GS	048
18315	Facilities Maintenance Chief	GS	056
18520	Facilities Maintenance Lead Worker	GS	050
18320	Facilities Maintenance Supervisor	GS	055
18530	Facilities Maintenance Worker	GS	047
73480	Fire Assistant Chief	FS8	9
73390	Fire Battalion Chief	FS8	6
73395	Fire Battalion Chief 56 Hours	FS	6
73380	Fire Captain	FS8	5
73385	Fire Captain 56 Hours	FS	5
73470	Fire Deputy Chief	FS8	8
73475	Fire Deputy Chief 56 Hours	FS	8
73370	Fire Lieutenant	FS8	4
73375	Fire Lieutenant 56 Hours	FS	4
73310	Fire Medic	FMS	1
73360	Fire Medical Lieutenant	FMS	4
73365	Fire Medical Lieutenant 56 Hours	FM12	4
73320	Fire Paramedic	FMS	2
73325	Fire Paramedic 56 Hours	FM12	2
73330	Fire Suppression Technician	FS8	2
73450	Fire Training Chief	FS	7
73300	Firefighter	FS8	1
73270	Firefighter Trainee	GS	048
73305	Firefighter 56 Hours	FS	1
20280	Fleet & Building Maintenance Superintendent	PM	131
18200	Fleet Body Repair Lead Technician	GS	054
18210	Fleet Body Repair Technician	GS	052
18040	Fleet Body Shop Supervisor	GS	056
18020	Fleet Maintenance Chief	GS	058
18110	Fleet Maintenance Lead Technician	GS	054
18030	Fleet Maintenance Supervisor	GS	056
18120	Fleet Maintenance Technician	GS	052
18140	Fleet Maintenance Technician Trainee	GS	046

18105	Fleet Maintenance Trainer Supervisor	GS	057
18220	Fleet Service Worker	GS	045
18230	Fleet Services Assistant	GS	043
18045	Fleet Services Coordinator	GS	052
22470	Food Safety Inspector	GS	051
22460	Food Safety Inspector Supervisor	GS	055
10025	Foreign Trade Zone Coordinator	PM	128
18570	General Service Worker	GS	043
18535	General Services Lead Worker	GS	046
18510	General Services Supervisor	GS	052
17628	Graffiti Abatement Program Coordinator	PM	123
10720	Grant Planner	PM	125
11065	Graphics Technician	GS	050
18550	Groundskeeper	GS	045
18130	Groundskeeping Equipment Technician	GS	048
22230	Health Training & Promotions Manager	PM	132
18420	Heavy Equipment Operator	GS	051
18410	Heavy Equipment Supervisor	GS	55
18405	Heavy Equipment Trainer Supervisor	GS	057
15225	History Museum Curator	PM	127
15100	History Preservation Officer	PM	130
10830	Housing Construction Specialist	GS	054
10660	Housing Construction Supervisor	GS	056
10810	Housing Program Specialist	PM	124
10530	Human Resources Analyst	PM	125
10515	Human Resources Business Partner	PM	130
10430	Human Resources Manager	PM	134
10550	Human Resources Specialist	GS	052
13210	Hydrogeologist	PM	131
18610	Industrial Electrician	GS	055
11430	Information and Referral 211 Specialist	GS	046
20820	Instrumentation Control Assistant Superintendent	PM	125
20850	Instrumentation Control Lead Technician	GS	056
20815	Instrumentation Control Superintendent	PM	127
20840	Instrumentation Control Supervisor	GS	057
20875	Instrumentation Control Technician	GS	054
12400	International Bridges Operations Manager	PM	130
11570	Inventory Coder	GS	043
18760	Irrigation Technician	GS	048
20520	Laboratory Services Manager	PM	132
10370	Land & Contract Administrator	PM	126
10390	Land & Contract Specialist	GS	051
17280	Landscape Inspector	GS	053
17380	Landscape Plans Examiner	GS	057
19445	Latent Print Examiner	GS	053
19430	Latent Print Examiner Supervisor	PM	126
10540	Lead Human Resources Specialist	GS	056
18710	Lead Maintenance Mechanic	GS	054
10130	Lead Planner	PM	130
17825	Lead Solid Waste Truck Driver	GS	051

11115	Legal/Contract Secretary	GS	051
15555	Library Acquisitions Specialist	GS	052
15580	Library Assistant	GS	043
15620	Library Branch Manager	PM	129
15570	Library Customer Service Specialist	GS	046
15560	Library Information Services Specialist	GS	049
15650	Library Literacy Coordinator	PM	125
15550	Library Services Supervisor	GS	052
15530	Library Youth Services Coordinator	PM	128
18780	Locksmith	GS	046
18740	Maintenance Mechanic	GS	051
18050	Maintenance Service Ticket Writer	GS	046
10050	Marketing & Customer Relations Coordinator	PM	126
11540	Materials Specialist	GS	047
11520	Materials Supervisor	GS	054
13570	Mechanical Engineering Associate	PM	128
17270	Mechanical Inspector	GS	052
22120	Medical Assistant	GS	048
13250	Microbiologist	PM	125
19120	Municipal Court Hearing Officer	PM	126
19130	Municipal Court Sentencing Coordinator	PM	124
15320	Museum Operations Assistant	GS	044
15080	Museum Registrar	PM	123
10730	Neighborhood Relations Coordinator	PM	124
10700	Neighborhood Service Coordinator	PM	130
22140	Nutrition Services Manager	PM	133
22170	Nutritionist	PM	125
11250	Office Assistant	GS	043
11210	Office Manager	GS	055
11220	Office Supervisor	GS	049
16065	Open Space, Trails and Parks Coordinator	PM	126
17640	Operations Assistant	GS	053
17630	Operations Supervisor	GS	057
16320	Park Area Supervisor	GS	055
16010	Park Operations Superintendent	PM	134
16210	Park User Representative	GS	049
19525	Parking & Traffic Controller	GS	048
19530	Parking Enforcement Controller	GS	047
12510	Parking Meter Service Supervisor	GS	049
12520	Parking Meter Service Worker	GS	046
17627	Pavement Coordinator	PM	126
19440	Photographic Laboratory Senior Technician	GS	053
19455	Photographic Laboratory Technician	GS	050
10150	Planner	PM	125
10170	Planning Specialist	GS	049
18720	Plumber	GS	052
17260	Plumbing Inspector	GS	053
19220	Police Administrative Services Division Manager	PM	129
75670	Police Assistant Chief	P	8
19230	Police Budget Coordinator	PM	126

75630	Police Commander	P	6
75510	Police Detective	P	2-3
75620	Police Lieutenant	P	5
75420	Police Officer	P	1-3
19325	Police Planner	PM	127
19250	Police Records Specialist	GS	047
19235	Police Records Supervisor	GS	057
19240	Police Records Unit Supervisor	GS	055
75610	Police Sergeant	P	4
19320	Police Toxicologist	PM	127
75410	Police Trainee	GS	054
19310	Police Training Manager	PM	128
13750	Pretreatment Assistant Manager	PM	125
20940	Pretreatment Inspector	GS	051
20930	Pretreatment Inspector Supervisor	GS	054
13720	Pretreatment Manager	PM	132
11070	Printing & Equipment Operator	GS	046
10320	Procurement Analyst	PM	126
10350	Project Compliance Specialist	PM	122
19465	Property & Evidence Specialist	GS	048
19450	Property & Evidence Supervisor	GS	052
19460	Property and Disposition Specialist	GS	050
11530	Property Control Officer	GS	050
17237	Property Maintenance & Housing Inspector	GS	055
17227	Property Maintenance & Housing Inspector Supervisor	GS	057
22300	Public Health Aide	GS	045
22290	Public Health Specialist	PM	123
22270	Public Health Supervisor	PM	128
22070	Public Health Technician	GS	052
19760	Public Safety Call Taker	GS	051
19780	Public Safety Communications Specialist	GS	050
19750	Public Safety Communicator	GS	054
19755	Public Safety Communicator Trainee	GS	051
19770	Public Safety Report Taker	GS	045
19233	Public Safety Report Taker Supervisor	GS	055
19730	Public Safety Shift Supervisor	GS	057
15545	Public Services Librarian	PM	125
10310	Purchasing Agent	PM	129
10360	Purchasing Clerk	GS	047
13220	Quality Control Chemist	PM	131
16070	Recreation & Sports Coordinator	PM	126
16230	Recreation Leader	GS	043
16130	Recreation Program Supervisor	PM	122
16020	Recreation Programs Manager	PM	130
16220	Recreation Specialist	GS	047
15615	Regional Library Branch Manager	PM	130
11180	Research Assistant	PM	122
17650	Resurfacing Inspector	GS	047
12330	Revenue Processing Supervisor	GS	054
10380	Right of Way Agent	PM	125

12100	Risk Management Analyst	PM	129
10435	Risk Manager	PM	134
18770	Roofer	GS	047
23010	Safety Engineer	PM	132
11730	Safety Specialist	PM	124
11740	Safety Technician	GS	048
24030	Sanitarian	PM	125
24040	Sanitarian Specialist	PM	123
24010	Sanitary Services Supervisor	PM	128
24000	Sanitary Services Manager	PM	134
11130	Secretary	GS	046
12220	Senior Accountant	PM	128
12245	Senior Accounting/Payroll Specialist	GS	052
22370	Senior Animal Care Attendant	GS	048
22340	Senior Animal Protection Officer	GS	053
12460	Senior Cashier	GS	045
13230	Senior Chemist	PM	129
17315	Senior Code Compliance Officer	GS	053
19150	Senior Deputy Court Clerk	GS	051
10710	Senior Grant Planner	PM	128
11055	Senior Graphics Technician	PM	123
10520	Senior Human Resources Analyst	PM	128
10545	Senior Human Resources Specialist	GS	054
19435	Senior Latent Print Examiner	PM	123
13235	Senior Microbiologist	PM	128
11230	Senior Office Assistant	GS	045
10140	Senior Planner	PM	128
10180	Senior Planning Technician	GS	046
17343	Senior Plans Examiner	PM	127
10315	Senior Procurement Analyst	PM	128
22280	Senior Public Health Specialist	PM	124
10300	Senior Purchasing Agent	PM	131
20450	Senior Safety Specialist	PM	126
11120	Senior Secretary	GS	049
14255	Senior Service Planner	PM	127
12450	Senior Toll Collector	GS	045
16580	Senior Zoo Keeper	GS	049
18555	Service & Security Worker	GS	043
10935	Sign Language Interpreter	PM	128
17810	Solid Waste Division Supervisor	GS	054
17740	Solid Waste Landfill Supervisor	GS	055
17738	Solid Waste Operations Coordinator	PM	122
17735	Solid Waste Operations Manager	PM	132
17820	Solid Waste Route Supervisor	GS	044
17830	Solid Waste Truck Driver	GS	049
17840	Solid Waste Truck Driver Trainee	GS	043
17824	Solid Waste Truck Driver Trainer	GS	052
11550	Stores Clerk	GS	045
20705	Stormwater Superintendent	PM	130
18290	Streetcar Hostler	GS	043

18270	Streetcar Maintenance Technician	GS	055
14235	Streetcar Safety Manager	PM	132
12340	Tax Accounts Supervisor	GS	054
12420	Toll Collections Supervisor	GS	054
12480	Toll Collector	GS	043
19540	Tow Truck Operator	GS	045
18540	Trades Helper	GS	045
17510	Traffic Control Installation Supervisor	GS	053
13630	Traffic Control Planner	PM	126
13640	Traffic Control Specialist	GS	052
13610	Traffic Engineer	PM	132
13620	Traffic Engineering Associate	PM	128
17420	Traffic Signal Division Supervisor	GS	057
17440	Traffic Signal Maintenance Supervisor	GS	056
17430	Traffic Signs & Markings Division Supervisor	GS	056
17515	Traffic Signs & Markings Technician	GS	048
17520	Traffic Signs & Markings Worker	GS	046
11700	Training & Public Programs Manager	PM	132
11710	Training Specialist	PM	126
11720	Training Technician	GS	047
14245	Transit Call Center Supervisor	GS	055
14335	Transit Data Specialist	GS	051
14300	Transit Fleet Service Supervisor	GS	052
14420	Transit Operator	GS	049
14410	Transit Operator Trainer	GS	051
14210	Transit Planning & Program Coordinator	PM	132
14305	Transit Safety Manager	PM	130
14307	Transit Safety Officer	PM	126
14340	Transit Schedule Writer	GS	051
11510	Transit Stock Controller	PM	123
14230	Transit Superintendent of Operations	PM	132
14250	Transit Supervisor	GS	053
17625	Transportation Manager	PM	132
14120	Transportation Services Supervisor	GS	052
18440	Truck Driver	GS	045
20600	Utility Call Center Supervisor	GS	055
20870	Utility Central Control Operator	GS	054
20860	Utility Central Control Supervisor	GS	054
21060	Utility Construction Supervisor	GS	054
20605	Utility Customer Service Quality Assurance & Training Specialist	GS	054
20610	Utility Customer Service Supervisor	GS	055
13710	Utility Engineer	PM	132
13730	Utility Engineering Associate	PM	128
18445	Utility Equipment Operator Associate	GS	044
18450	Utility Equipment Operator Trainee	GS	043
20630	Utility Field Customer Service Inspector	GS	049
20620	Utility Field Customer Service Supervisor	GS	051
20640	Utility Field Customer Service Worker	GS	048
20430	Utility HR Assistant Manager	PM	134
20555	Utility Laboratory Sampler	GS	048

20550	Utility Laboratory Technician	GS	050
21070	Utility Lead Maintenance Mechanic	GS	054
20660	Utility Meter Reader	GS	046
20625	Utility Meter Reader Supervisor	GS	050
20650	Utility Meter Repairer	GS	047
20635	Utility Meter Senior Repairer	GS	049
20615	Utility Meter Shop Supervisor	GS	053
21140	Utility Pipe Layer	GS	046
10375	Utility Planner	PM	126
20745	Utility Plant Lead Technician	GS	055
20750	Utility Plant Senior Technician	GS	052
20770	Utility Plant Technician	GS	050
20440	Utility Safety & Claims Supervisor	PM	129
20530	Utility Sample Specialist	GS	053
21030	Utility Warehouse Supervisor	GS	057
19520	Vehicle for Hire Inspector	GS	048
19510	Vehicle for Hire Supervisor	GS	050
16530	Veterinary Assistant	GS	049
16520	Veterinary Technician	GS	054
10910	Volunteer Program Coordinator	PM	125
10920	Volunteer Program Specialist	PM	122
10950	Volunteer Services Specialist	GS	050
19140	Warrant Supervisor	GS	052
21027	Wastewater Collection Maintenance Assistant Superintendent	GS	055
21025	Wastewater Collection Maintenance Superintendent	PM	128
21050	Wastewater Collections Maintenance Supervisor	GS	055
21015	Wastewater Collection Systems Chief Superintendent	PM	130
21020	Wastewater Construction Superintendent	PM	128
21130	Wastewater Lead Service Worker	GS	047
21040	Wastewater Lift Station Maintenance Supervisor	GS	055
20910	Wastewater Lift Station Superintendent	PM	128
20740	Wastewater Plant Assistant Superintendent	PM	125
20720	Wastewater Plant Superintendent	PM	130
21110	Wastewater Service Worker Supervisor	GS	052
20320	Water Conservation Specialist	PM	124
20330	Water Conservation Technician	GS	049
21026	Water Distribution Assistant Superintendent	PM	125
21010	Water Distrubition Superintendent	PM	130
21120	Water Lead Service Worker	GS	048
20528	Water Operations Control Analyst	PM	129
20730	Water Plant Assistant Superintendent	PM	125
20710	Water Plant Superintendent	PM	130
20830	Water Production Assistant Superintendent	PM	125
20810	Water Production Superintendent	PM	130
21100	Water Service Worker Supervisor	GS	052
21115	Water Services Inspector	GS	050
18790	Welder	GS	052
22050	WIC Services Manager	PM	130
17355	Zoning Board of Adjustment Secretary	GS	053
16430	Zoo Animal Curator	PM	129

16560	Zoo Area Supervisor	GS	051
16550	Zoo Collection Supervisor	GS	053
16543	Zoo Commissary Lead Technician	GS	046
16540	Zoo Commissary Supervisor	GS	052
16545	Zoo Commissary Technician	GS	043
16440	Zoo Education Curator	PM	125
16445	Zoo Education Specialist	PM	123
16485	Zoo Exhibit Technician	GS	051
16490	Zoo Facilities Supervisor	GS	050
16590	Zoo Keeper	GS	047

Schedule E
Department of Information Technology Services
FY 2021 Maintenance, Support (M&S) and License Renewals

User Dept	Division	Account	Program	FY 2021 Proposed	Vendor
Capital Improvement	15240	522020	P1506	29,700	LCPTracker Inc.
Capital Improvement	15240	522020	P1506	15,000	ProDIGIQ
				44,700	
City Attorney	15240	522150	P1506	28,810	GovQA Inc.
City Attorney	15240	522150	P1506	4,840	GovQA Inc.
City Attorney	15240	522290	P1506	11,991	Thomson Reuters Elite a division of West Publishing Corp.
				45,641	
City Clerk	15240	522020	P1506	1,800	Municipal Code Corporation
CITYWIDE	15240	522020	P1506	115,000	Microsoft Corporation
CITYWIDE	15240	522020	P1506	1,000,000	SHI Government Solutions
CITYWIDE	15240	522020	P1506	5,000	SHI Government Solutions
CITYWIDE	15240	522020	P1506	97,000	PCMG Inc.
CITYWIDE	15240	522020	P1506	25,000	Videotex Systems Inc.
CITYWIDE	15240	522020	P1506	6,250	SHI Government Solutions / Lubboc Audio Vidusual
CITYWIDE	15240	522020	P1506	6,000	Siteimprove, Inc.
CITYWIDE	15240	522020	P1506	115,000	Environmental Systems Research Institute (ESRI)
CITYWIDE	15240	522020	P1506	410,000	Accela Inc.
CITYWIDE	15240	522020	P1506	74,191	Granicus LLC
CITYWIDE	15240	522020	P1506	9,710	Spectrum Technologies Inc.
CITYWIDE	15240	522020	P1506	40,290	Info-Tech Research Group Inc
CITYWIDE	15240	522020	P1506	11,369	Skillsoft Corporation
CITYWIDE	15240	522020	P1506	105,000	SHI Government Solutions Inc.
CITYWIDE	15240	522020	P1506	82,711	SHI Government Solutions Inc.
CITYWIDE	15240	522020	P1506	80,000	Transtelco Inc.
CITYWIDE	15240	522020	P1506	80,000	Various Vendors
CITYWIDE	15240	522020	P1506	9,000	Active Power Inc.
CITYWIDE	15240	522020	P1506	200,000	Hewlett Packard Enterprise Company
CITYWIDE	15240	522020	P1506	150,000	Dell Computer Corp. d/b/a/ Dell Marketing LP
CITYWIDE	15240	522020	P1506	35,000	Pivot Technology Services Corp.
CITYWIDE	15240	522020	P1506	27,500	Decision Tree Inc.
CITYWIDE	15240	522020	P1506	10,000	Checkpoint / Decision Tree
CITYWIDE	15240	522020	P1506	809	1099 Pro Inc.
CITYWIDE	15240	522020	P1506	705	ACL Services Ltd. d/b/a/ Galvanize
CITYWIDE	15240	522020	P1506	35,000	SHI Government Solutions
CITYWIDE	15240	522020	P1506	7,500	SHI Government Solutions
CITYWIDE	15240	522020	P1506	1,820	SHI Govt. Solutions / Solarwinds
CITYWIDE	15240	522020	P1506	57,000	Professional Document Systems
CITYWIDE	15240	522020	P1506	125,000	DLT Solutions
CITYWIDE	15240	522020	P1506	595,000	Oracle America Inc.
CITYWIDE	15240	522020	P1506	4,500	SHI Govt. Solutions
CITYWIDE	15240	522020	P1506	35,000	Park Place via SHI Government Solutions
CITYWIDE	15240	522020	P1506	31,500	SHI Government Solutions
CITYWIDE	15240	522020	P1506	30,000	HPS Audio Video LLC.
CITYWIDE	15240	522020	P1506	46,000	SHI Govt. Solutions
CITYWIDE	15240	522020	P1506	15,702	Creative Enterprise Solutions, LLC dba Beyond20

User Dept	Division	Account	Program	FY 2021 Proposed	Vendor
CITYWIDE	15240	522020	P1506	77,750	Creative Enterprise Solutions, LLC dba Beyond20
CITYWIDE	15240	522020	P1506	25,000	SHI Government Solutions Inc.
CITYWIDE	15240	522020	P1506	4,500	Micro Tel Inc.
CITYWIDE	15240	522020	P1506	7,500	StatSeeker PTY Ltd.
CITYWIDE	15240	522020	P1506	15,000	Advanced Security Contractors
CITYWIDE	15240	522020	P1506	101,449	ITD Electripro
CITYWIDE	15240	522020	P1506	125,000	Dell Marketing
CITYWIDE	15240	522020	P1506	25,000	SHI Government Solutions
CITYWIDE	15240	522020	P1506	10,000	Faronics Technologies USA Inc.
CITYWIDE	15240	522020	P1506	30,000	Pivot Technology Services Corp.
CITYWIDE	15240	522150	P1506	354,674	Pivot Technology Services Corp.
CITYWIDE	15240	522020	P1506	35,000	Kudelski Security Inc.
CITYWIDE	15240	522020	P1506	1,995	OOLKA- AKA SCENE LLC
CITYWIDE	15240	522020	P1506	35,000	Insight Public Sector
CITYWIDE	15240	522020	P1506	65,000	Kudelski Security Inc.
CITYWIDE	15240	522290	P1506	25,000	John Hargrove Consulting
CITYWIDE	15240	522290	P1506	10,000	RTC, Inc.
CITYWIDE	15240	522290	P1506	200,000	RTC Inc.
CITYWIDE	15240	522290	P1506	635,000	Motorola Solutions Inc.
CITYWIDE	15240	522290	P1506	115,000	Watchguard Inc.
				5,577,425	

Economic Development	15240	522020	P1506	700	C2ER
Economic Development	15240	522020	P1506	9,800	Chmura Economics & Analytics
Economic Development	15240	522020	P1506	1,600	Moody's Analytics
Economic Development	15240	522020	P1506	348	GoTo Meetings (PLUS)
				12,448	

Fire	15240	522020	P1506	1,600	Sydion LLC
Fire	15240	522020	P1506	93,782	Tiburon Inc.
Fire	15240	522020	P1506	2,550	Ron Turley and Associates
Fire	15240	522020	P1506	14,131	ESI Acquisition Inc.
Fire	15240	522020	P1506	30,000	Sierra Wireless America Inc. / Insight Public Sector
Fire	15240	522020	P1506	64,000	Target Solutions Learning Inc.
Fire	15240	522020	P1506	38,258	Kronos Inc.
Fire	15240	522020	P1506	10,000	Kronos Inc.
Fire	15240	522020	P1506	19,339	Firstwatch Solutions Inc.
Fire	15240	522020	P1506	18,000	PulsePoint Foundation
Fire	15240	522020	P1506	15,868	Environmental Services Research Institute Inc.
				307,528	

Human Resources	15240	522150	P1506	7,500	Economic Research Institute
Human Resources	15240	522150	P1506	52,000	GovernmentJobs.com d/b/a Neogov
Human Resources	15240	522020	P1506	220,000	Kronos Inc.
Human Resources	15240	522020	P1506	1,500	Harland Technology Services a division of Scantron
Human Resources	15240	522020	P1506	300	Engineered Data Products(EDP) LLP
				281,300	

Library	15240	522290	P1506	121,974	SIRSI Corporation d/b/a/ SirisDynix
Library	15240	522290	P1506	7,020	SIRSI Corporation d/b/a/ SirisDynix
Library	15240	522290	P1506	12,890	SIRSI Corporation d/b/a/ SirisDynix
Library	15240	522290	P1506	9,230	SIRSI Corporation d/b/a/ SirisDynix
Library	15240	522020	P1506	36,000	Bibliotheca Inc.
Library	15240	522020	P1506	20,000	Comprise Technologies Inc.
Library	15240	522290	P1506	2,088	Bibliotheca Inc.
Library	15240	522020	P1506	12,800	TechLogic Corporation
				222,002	

User Dept	Division	Account	Program	FY 2021 Proposed	Vendor
MCAD	15240	522020	P1506	63,837	The Gibson Group Touch City Ltd.
MCAD	15240	522020	P1506	950	PCMG Inc.
MCAD	15240	522020	P1506	2,210	Past Perfect Software Inc.
				66,997	
OTC	15240	522150	P1506	35,512	Workiva Inc.
OTC	15240	522150	P1506	18,136	Apptricity
OTC	15240	522150	P1506	15,000	ProDIGIQ
OTC	15240	522020	P1506	60,000	e-CIVIS Inc.
				128,648	
OMB	15240	522150	P1506	25,000	Suttech Inc.
Planning & Inspections	15240	522020	P1506	24,900	Selectron Technologies Inc.
Planning & Inspections	15240	522020	P1506	14,500	CityGovApp Inc.
Planning & Inspections	15240	522020	P1506	9,460	Qless, Inc.
Planning & Inspections	15240	522020	P1506	7,000	Pivot Technology Services Corp.
				55,860	
Police	15240	522020	P1506	65,000	CDW-G Inc.
Police	15240	522020	P1506	3,184	CI Technologies Inc.
Police	15240	522020	P1506	15,500	Citrix Systems Inc. / The Broadleaf Group via SHI Government Solutions Inc.
Police	15240	522020	P1506	127,662	El Paso County, Texas
Police	15240	522020	P1506	4,847	Intergraph Corporation Hexagon Safety and Infrastructure
Police	15240	522020	P1506	13,320	Orion Communications, Inc.
Police	15240	522020	P1506	7,000	Orion Communications, Inc.
Police	15240	522020	P1506	48,000	GOV QA
Police	15240	522020	P1506	111,833	Safran USA Inc., d/b/a/ MorphoTrack LLC
Police	15240	522020	P1506	34,856	Morpho USA Inc., d/b/a Idemia Identity & Security USA LLC
Police	15240	522020	P1506	1,700	Harland Technology Services a division of Scantron
Police	15240	522020	P1506	6,760	Noritsu America Corporation
Police	15240	522020	P1506	5,135	Tyler Technologies Inc.
Police	15240	522020	P1506	1,800	Digital Audio Corp. d/b/a/ Salient Sciences
Police	15240	522020	P1506	8,700	Oxygen Forensics
Police	15240	522020	P1506	995	iNPUT-ACE
				456,292	
Department of Public Health	15240	522020	P1506	5,000	Henry Schein Practice Solutions
Department of Public Health	15240	522020	P1506	6,000	Qless Inc.
				11,000	

User Dept	Division	Account	Program	FY 2021 Proposed	Vendor
Purchasing & Strategic Sourcing	15240	522020	P1506	**2,074**	Wild Apricot
Purchasing & Strategic Sourcing	15240	522150	P1506	**50,000**	Equal Level Inc.
Purchasing & Strategic Sourcing	15240	522020	P1506	**10,140**	Cantoche USA, Inc.
Purchasing & Strategic Sourcing	15240	522020	P1506	**31,905**	Gartner Inc.
Purchasing & Strategic Sourcing	15240	522020	P1506	**1,070**	EventBee
Purchasing & Strategic Sourcing	15240	522020	P1506	**38,000**	Ionwave
				133,189	

Streets and Maintenance	15240	522020	P1506	**15,000**	McCain Inc.
Streets and Maintenance	15240	522020	P1506	**1,660**	Transoft Solutions
Streets and Maintenance	15240	522020	P1506	**3,432**	Trafficware Ltd.
Streets and Maintenance	15240	522020	P1506	**20,000**	MioVision
Streets and Maintenance	15240	522020	P1506	**250**	DataEast
Streets and Maintenance	15240	522020	P1506	**16,911**	Johnson Controls Inc.
Streets and Maintenance	15240	522020	P1506	**3,500**	PIX4D
Streets and Maintenance	15240	522020	P1506	**987**	APWA Tracking Software
				61,740	

FY 2021 Dept. Proposed
7,431,570