

*All-America
City Award
2010*



CITY OF EL PASO

2011 BUDGET

PLAZA

EL PASO MUSEUM OF ART



**Fiscal Year 2011 Budget
Adopted by City Council August 24, 2010**



Prepared by Office of Management and Budget





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CITY OF EL PASO, TEXAS
MAYOR AND CITY COUNCIL



JOHN COOK
MAYOR



ANN MORGAN LILLY
DISTRICT 1



RACHEL QUINTANA
DISTRICT 5



SUSIE BYRD
DISTRICT 2



EDDIE HOLGUIN JR.
DISTRICT 6



EMMA ACOSTA
DISTRICT 3



STEVE ORTEGA
DISTRICT 7



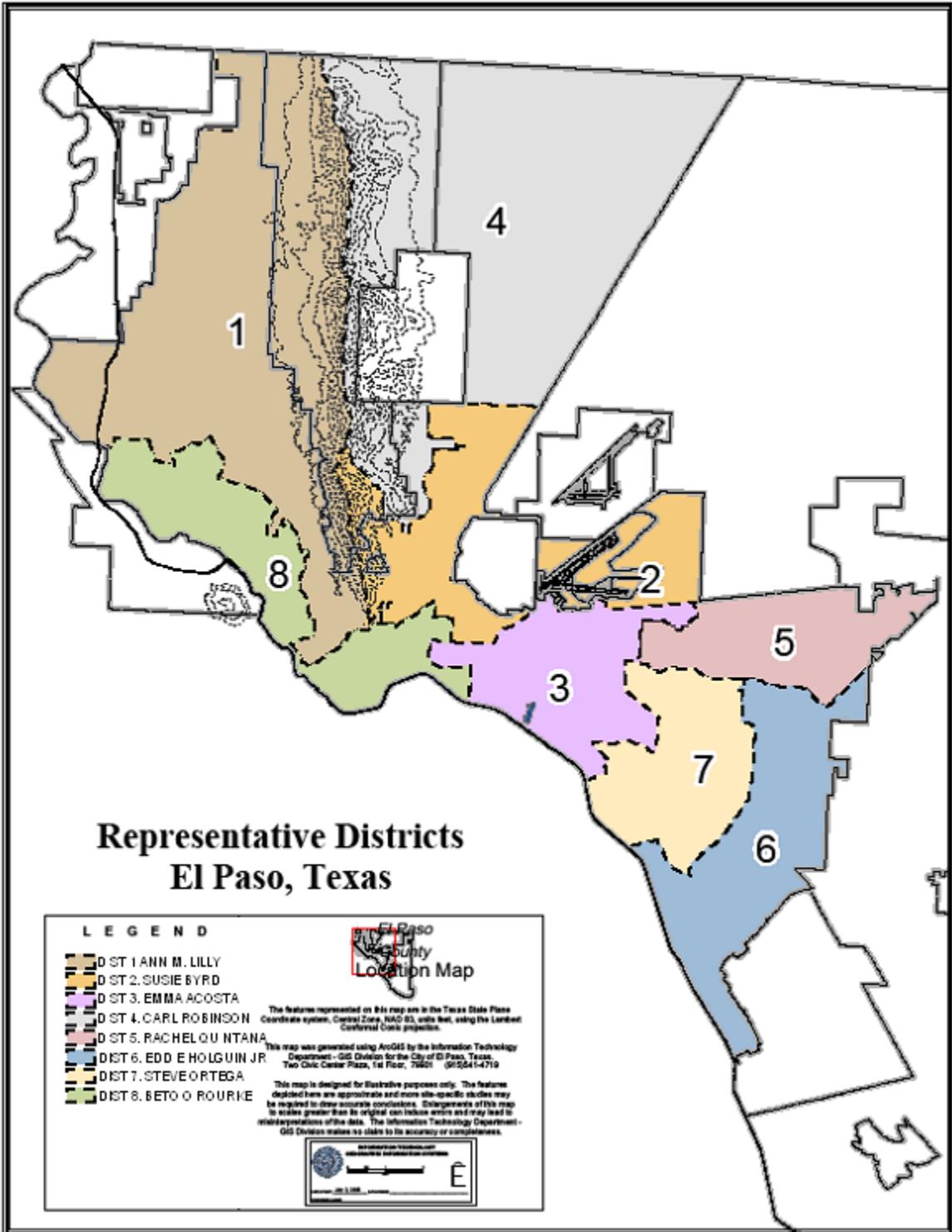
CARL L. ROBINSON
DISTRICT 4



BETO O' ROURKE
DISTRICT 8



JOYCE A. WILSON
CITY MANAGER





September 1, 2010

The Honorable Mayor and City Council

El Paso, Texas

Ladies and Gentlemen:

Every year we approach the budget process with a deep sense of responsibility for the public's assets that we have been entrusted to manage. It has always been a difficult balance to accommodate the needs and wants of the community and organization with the desire for raising the revenues required to support these service demands. The pressures have been complicated recently with the global and national economic upheaval, compounded by the community's growth from Ft. Bliss, the new school of medicine, expansion of both universities, and pressures from the violence in Ciudad Juárez.

For almost two years the City government has been operating at a service level with only 80-90% of the required resources as a result of diminishing revenues. In FY 2009, we reduced the operating budget by \$14 million shortly after its adoption; and the FY 2010 adopted budget reflected a 3% reduction from the previous year. While the community may not have noticed a major disruption in services, there has been an adverse impact to overall service and quality control.

As we prepared for FY 2011, we used these challenging times as an opportunity to thoroughly assess how we are doing business and to look for opportunities to innovate and reduce costs. The adopted FY 2011 Operating and Maintenance Budget reflects these changes, which includes:

- Elimination of the Development Services Department and realigning those functions with Economic Development and Engineering.
- Merging the Planning Division with Economic Development to more closely align land use planning with key economic development goals and objectives, resulting in a savings of \$118,110 and the elimination of 3 FTEs.

Mayor
John F. Cook

City Council

District 1
Ann Morgan Lilly

District 2
Susie Byrd

District 3
Emma Acosta

District 4
Carl L. Robinson

District 5
Rachel Quintana

District 6
Eddie Holguin Jr.

District 7
Steve Ortega

District 8
Beto O'Rourke

City Manager
Joyce A. Wilson

- Merging Engineering Services with Land Management and Building, Permits and Inspections to create a Department of Engineering and Construction Management so that all public and private construction activity is combined within one agency, resulting in a savings of \$329,988 and the elimination of 4 FTEs.
- Consolidating all transportation planning and operations activities into one Department of Transportation, and transfer street environmentally-related functions to appropriate funding, resulting in a General Fund savings of \$1,539,461 and elimination of 8 FTEs. This change allows for an enhanced and better coordinated focus of all multi-modal surface transportation efforts from early planning through construction and maintenance, which remains a top priority for the organization.
- Transferring the Benefits and Risk Management Division from the Office of Management and Budget to the Human Resources Department so that all compensation related matters are housed in a single agency, and merge the Office of Management and Budget as an agency within the City Manager's Office for a reduction of \$177,191.
- Consolidating all building and non-building code enforcement into one agency under the auspices of Environmental Services with a focus on cross training and expansion of outreach, education and broadened enforcement efforts.
- Continuing our contractual relationship with the County Information Technology Department for management oversight of City Information Technology functions that has resulted in dramatically improved performance as well as a savings in FY 2011 of \$342,009.
- Expediting our plan to create a regional emergency and non-emergency communications center under the direction of the 911 District that will result in the District assuming costs for the Center's management team, resulting in a savings of \$152,691 to the City's budget. The 311 Call Center will also be activated by December 2010 after all technology upgrades have been fully deployed.
- Transferring Parks Facility Maintenance to General Services to create functional synergy, resulting in a savings of \$343,919.

These and other savings are more than offset by growth pressures in public safety and new facilities that will require additional revenues to fund and operate. These include:

- An additional \$300,000 for FY 2011 elections: \$135,000 for domestic partnership ballot initiative and \$165,000 for general city elections.
- Inflationary costs of police services associated with contractual obligations and the need for two academies of 25 officers each in FY 2011: \$1.5 million.

- Inflationary costs of fire services also associated with contractual obligations and two academies of new firefighters: \$1.9 million.
- Opening of the Cielo Vista Library and partial restoration of funds for library materials replacement: \$231,658.
- Full year operation subsidy for the African Exhibit at the El Paso Zoo: \$159,590.
- Nearly \$1 million increased in the Parks Department to maintain 51 acres of new parkland brought into the system over the past year, fund a full year operation of the West Side Soccer Complex, open the Pat O'Rourke Recreation Center, increased staffing in aquatics to shore up safety needs because of less than adequate minimum staffing, and maintain youth programs approved by City Council during the current fiscal year.
- An increased debt service of \$2.5 million.

The Adopted FY 2011 budget for All Funds is \$693,060,294, an increase of \$19.2 million or 2.84% over previous year. The General Fund portion of the FY 2011 budget is \$315,549,465, an increase of \$3.3 million or 1.06% over previous year.

Of the \$19.1 million All Funds increase, \$2.5 million is for new debt service; \$8 million is for compensation increases and additional grants for public safety; and \$3.7 million is for capital outlay primarily for airport, community development and environmental services.

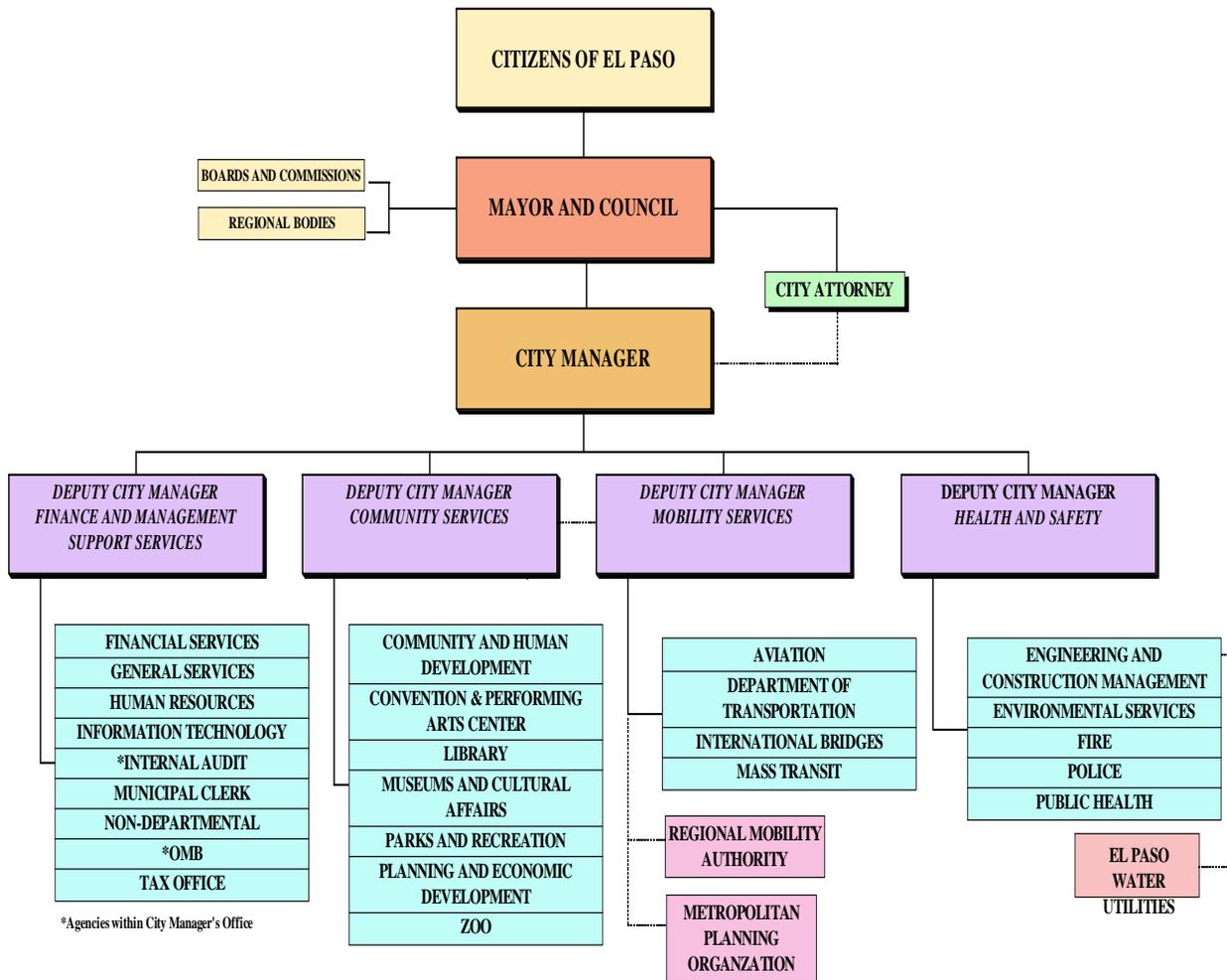
Total Full Time Equivalents (FTEs) are recommended at 6,202.88, a net increase of 59.54; however, the General Fund FTE requirement decreased slightly by 2.13 positions due largely in part to the reorganization.

The new 59.54 FTE requirement was due to several changes:

- An additional 6 grant-funded positions for the Weatherization Assistance Program in Community Development
- An additional 9 attrition-funded building code inspectors to the Fire Department
- An additional 22.06 positions to Parks for youth programs, the Pat O'Rourke Center and the additional lifeguard coverage needed to improve pool safety
- An additional 13.47 grant-funded positions in Public Health

A new portfolio alignment is also proposed:

CITY OF EL PASO ORGANIZATIONAL CHART FISCAL YEAR 2011



General Fund Summary:

Department	Adopted FY2010	Adopted FY2011	FY10/FY11 Variance
City Attorney	4,215,307	4,041,961	(173,346)
Community Development	520,698	537,090	16,392
Department of City Manager	1,759,869	2,789,482	1,029,613
Dept. of Museums & Cultural Affairs	2,214,804	2,201,784	(13,020)
Development Services	6,399,423	0	(6,399,423)
Economic Development	1,828,083	3,745,043	1,916,960
Engineering & Construction Management	3,652,006	6,980,148	3,328,142
Environmental Services	0	475,791	475,791
Financial Services	2,859,698	2,900,274	40,576
Fire	74,446,474	85,020,432	10,573,958
General Services	15,340,143	25,079,141	9,738,998
Health	8,501,875	8,335,493	(166,382)
Human Resources	1,976,329	1,819,270	(157,059)
Information Technology	11,496,268	10,393,075	(1,103,193)
Library	7,798,645	8,131,724	333,079
Mayor & Council	1,356,490	1,293,165	(63,325)
Municipal Clerk	4,637,977	4,997,461	359,484
Non-Departmental	7,273,334	6,712,381	(560,953)
Office of Management & Budget*	1,233,437	0	(1,233,437)
Parks & Recreation	20,507,456	11,483,595	(9,023,861)
Police	112,041,390	107,934,125	(4,107,265)
Department of Transportation	14,366,326	12,787,409	(1,578,917)
Tax	4,458,754	4,377,609	(81,145)
Zoo	3,369,933	3,513,012	143,079
	312,254,719	315,549,465	3,294,746

*Agency of the City Manager's Office

All Funds Summary:

Department	Adopted FY2010	Adopted FY2011	FY10/FY11 Variance
Airport	36,023,397	37,972,778	1,949,381
City Attorney	4,435,299	4,389,906	(45,393)
Community Development	16,140,741	17,009,514	868,773
City Manager	1,759,869	2,789,482	1,029,613
Dept. of Museums & Cultural Affairs	3,847,647	3,796,425	(51,222)
Development Services	6,399,423	0	(6,399,423)
Economic Development	2,466,661	4,515,232	2,048,571
El Paso Performing Arts Center	11,483,879	11,673,575	189,696
Engineering & Construction Management	3,652,006	6,980,148	3,328,142
Environmental Services	48,606,903	52,263,565	3,656,662
Financial Services	3,102,732	3,134,996	32,264
Fire	77,889,630	89,487,355	11,597,725
General Services	33,117,275	43,071,291	9,954,016
Health	20,215,492	21,604,918	1,389,426
Human Resources	1,976,329	2,415,159	438,830
Information Technology	12,155,075	11,024,545	(1,130,530)
International Bridges	17,259,947	16,253,992	(1,005,955)
Library	8,447,256	8,797,540	350,284
Mayor & Council	1,356,490	1,293,165	(63,325)
Metropolitan Planning Office	1,843,725	1,560,489	(283,236)
Municipal Clerk	5,582,977	5,914,461	331,484
Non-Departmental	130,708,018	135,700,300	4,992,282
Office of Management & Budget*	1,809,635	0	(1,809,635)
Parks & Recreation	20,755,198	11,890,271	(8,864,927)
Police	118,393,656	114,640,434	(3,753,222)
Department of Transportation	14,366,326	15,837,789	1,471,463
Sun Metro	59,664,251	58,413,333	(1,250,918)
Tax	4,458,754	4,377,609	(81,145)
Zoo	5,983,816	6,252,022	268,206
	673,902,407	693,060,294	19,157,887

*Agency of the City Manager's Office

COMPENSATION

Excluding compensation increases required by contractual obligations, this adopted budget does not include annual competency and merit increases for civilian employees with the exception of longevity increases, which are given in 5 year increments and will have a nominal fiscal impact for FY 2011. In addition, in an effort to balance the FY2011 City Council approved a half day furlough for all civilian employees. However, we are proposing that we re-examine the furlough in the first quarter of the fiscal year and the salary freeze in the last quarter of the fiscal year, if revenues meet or exceed expectations, and if overall costs

are contained within the budgeted allocations. Compensation for those under collective bargaining agreements were addressed through a memorandum of understanding. The City of El Paso and the El Paso Municipal Police Officers Association on August 30, 2010 agreed that a portion of the Cost of Living increase be deferred from September 1, 2010 to no later than June 30, 2011 resulting in a savings of approximately \$725,803. This savings will be used in part to fund two police academies of 25 cadets each starting in September and April of FY2011.

PUBLIC SAFETY

Police and Fire comprise 61.1% of the total General Fund Budget. Of the General Fund budget increase, \$5.8 million is for Police and Fire operations alone. Other increases include \$4.0 million of new debt service in FY 2011 for the 2009 issuance of the second half of the \$110.0 million Pension Obligation Bonds to defray the unfunded pension liability for the Police and Fire Pension Fund. Collectively, this represents an overall increase for Police and Fire Departments of \$9.8 million. When compared to the total General Fund increase of \$3.3 million, one can appreciate the magnitude of the reductions that were taken elsewhere within the budget to limit the overall increase.

The contractual negotiations with the fire association have been postponed until summer of 2011. A contract extension was voted upon by the fire association in late September and was approved by Council on October 5, 2010. The contract extension continues all provisions of the current agreement with the exception of the cost of living increase; therefore, the adopted budget does not reflect a cost of living increase of 3% for FY 2011, a savings of approximately \$1,260,652. The current impact of Fire's collective bargaining obligation is \$2,250,086. In addition to these contractual obligations and budgetary placeholders, the overtime budget has been increased by \$635,000 to reflect historic actual performance. The Department also recently applied for a federal SAFER grant which, if received, will fund 15 firefighters (or \$1.6 million) to improve the response times in the far eastside of El Paso. In order to meet the requirements of this grant, we must maintain a minimum number of employees during the length of the grant. Therefore, this budget meets the requirements established by the grant and guarantees fully funding the necessary positions with a budget impact of approximately \$705,085.

Upon adoption, the Fire Department budget will include the new 311 non-emergency communications call center and emergency communications division. The recommended budget for the Communications Division includes nine-months funding for the deployment of the 311 non-emergency communications call center and a savings of \$152,691 for management costs to be assumed by the 911 District.

REVENUES

Revenues by all categories have remained flat, declined or experienced very limited growth. While we have seen improvements in certain categories in the last half of the current fiscal year, the projections for FY 2011 are conservative, as the economy remains volatile. For the first time in recent memory, real estate valuations have declined for the majority of properties. New construction is the lowest in over a decade. Furthermore, we lost valuation during the current fiscal year from the final certified Central Appraisal District values that were the basis for setting the present tax rate.

Average Home Property Values Decreased

Average 2009 Property Value \$124,087	Average 2010 Property Value \$123,321
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Based on the certified valuation, the budget tax rate was calculated as follows:
Adopted FY 2011 Tax Rate:

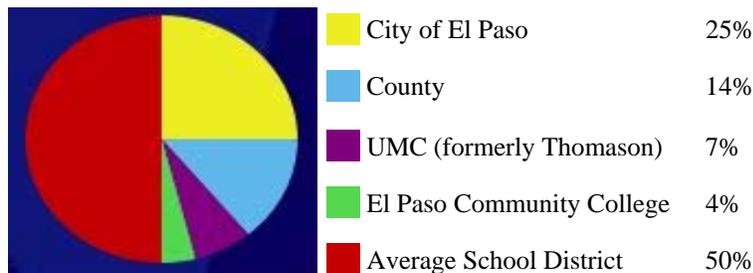
Maintenance and Operations	0.4284/\$100
Debt Service	0.2253/\$100
Adopted Tax Rate	0.6537/\$100
Effective Tax Rate	0.6426/\$100

Impact Based on Adopted Tax Rate
(After homestead exemption)

House valued @ \$123,321 \$20.68	House valued @ \$150,000 \$31.05
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Of the total tax bill, 25% is attributable to the City of El Paso while the other 75% is comprised of County, Hospital, Community College, and School District taxes

Property Tax Comparisons



We adopted an increase in ambulance fees, which have not been adjusted in four years, and which are, for the most part, paid by 3rd party providers. These adjustments are a direct response to increases in service costs. An increase to the ambulance base charge from \$550

to a rate of \$670, effective FY 2011, will generate additional revenue to offset the actual cost of \$663 to provide the service.

As part of the FY2011 budget process, City Council approved an ordinance to implement Flow Control starting September 1, 2011. Once implemented, all municipal solid waste, including commercial waste, generated within city limits is required to be disposed of at a designated facility, such as the Clint or McCombs landfill. We also adopted an increase in the residential environmental fee from \$1.50 to \$2.50, and the commercial environmental fee from \$10 to \$13. This increase will pay for all landscaped median maintenance, street sweeping program, graffiti program, and enhanced downtown cleaning and maintenance services. The justification for this increase is based on growth in service area, addition of new streets and newly landscaped medians into the system, volume of activity related to enforcement and pressures to enhance cleanliness and code compliance which includes:

- **Medians/triangles/circles:** Xeriscape inventory grew by 5.86 miles to 83.03 miles. Grass inventory is 3.32 miles. Non-landscaped inventory is 74.03 miles.

- **Street inventory:** Increased by 35.55 lane miles.

- **Double front lots:** Accepted 2.81 linear miles of new inventory in FY 2010; bringing double front inventory to 181.21 miles.

- **Enhanced Downtown Services:** Consists of providing collection service for City-provided trash receptacles located in the Downtown area and the central drop-off collection site designated for that area by the City, as well as street sweeping and other cleaning of the rights-of-way. By incorporating the downtown enhanced services program into the environmental fee we eliminate the need for a special downtown commercial waste program, so we would rescind the ordinance recently approved that created the Required Commercial Collection Area.

City of El Paso General Fund Revenue by Source			
Revenue Source	Adopted FY2010	Adopted FY2011	FY10/FY11 Variance
Taxes	198,289,408	203,204,251	2.48%
Purchased Rights	43,088,342	43,937,625	1.97%
Charges for Services	10,257,953	13,292,377	29.58%
Operating Revenues	28,173,143	27,667,089	-1.80%
Non- Operating Revenues	5,750,840	4,711,725	-18.07%
Intergovernmental Revenues	3,344,125	2,131,607	-36.26%
Other Sources	23,350,908	20,604,791	-11.76%
TOTAL	312,254,719	315,549,465	1.06%

General Fund Highlights:

- **Taxes:** Reflects an increase of \$2,636,389 in property tax revenue to fund contractual obligations for public safety and an increase of \$1,065,241 for pass through revenue collected on special/delinquent fees.
- **Franchise Fees:** Overall increase of 1.97% due to projected increases in some franchises resulting from expected increases in service demand and/or increased rates or negotiated agreements.
- **Service revenues:** Projected to increase by 29.58% over FY 2010 adopted due to an increase in the ambulance service revenue through the implementation of the increased ambulance base charge approved during budget hearings.
- **Operating Revenues:** Overall, slow recovery of the building and construction industry affecting commercial/rehabilitation/remodeling permit revenues and construction related revenues is projected into fiscal year 2011.
- **Non- Operating Revenue:** Decline in investment earnings due to decreased market returns resulting from stagnant interest rates.
- **Intergovernmental:** Decreased contribution by the County due to the new City – County Health Services Agreement negotiated during FY 2010.

- **Other Sources:** Decrease in indirect costs paid by Environmental Services due to transfer of some street maintenance functions and a significant decline in bridge revenue transfer to the General Fund due to decreased crossings and new SIB loan payment.

City of El Paso			
All Funds Revenue by Source			
Revenue Source	Adopted FY2010	Adopted FY2011	FY10/FY11 Variance
Taxes	307,866,961	317,866,738	3.25%
Purchased Rights	60,562,865	60,743,183	0.30%
Charges for Services	103,668,388	108,589,548	4.75%
Operating Revenues	105,272,042	111,599,532	6.01%
Non- Operating Revenues	17,429,619	16,380,474	-6.02%
Intergovernmental Revenues	37,847,979	40,836,314	7.90%
Other Sources	41,254,553	37,044,505	-10.21%
TOTAL	673,902,407	693,060,294	2.84%

All Funds Highlights:

- **Taxes:** Property taxes reflect an increase of \$7,581,446 in order to meet contractual obligations for public safety and debt service requirements due next fiscal year.
- **Service Revenue:** Increase of 4.75% due to approved increases to the fee structure for airport parking, approved increase to the ambulance base charge, and approved increases in refuse collection related fees.
- **Operating Revenue:** Overall increase of 6.01% due to approved increase to the commercial and residential environmental fees in order to offset increased costs of providing the service.
- **Non-Operating Revenue:** Overall decline of 6.02% in miscellaneous revenues based on prior year collections and a decrease in projected investment interest revenues based on market conditions.
- **Intergovernmental Revenue:** Increase in federal and state grant funding for specific activities.

- **Other Sources:** Decrease in indirect costs paid by Environmental Services due to transfer of some street maintenance functions and a significant decline in bridge revenue transfer to the General Fund due to projected decrease in crossings and new SIB loan payment.

New income projected from these increases is as follows:

- 2 cent tax increase (O&M only) + projected growth = \$7.5 million
- Ambulance Fee Increase= \$641,561
- Environmental Fee Increase= \$3,130,029
- Environmental Services Garbage Collection= \$ 1,662,960

Every year as we go through the budget process, we attempt to make responsible recommendations that are in the best interest of the community and organization. Each year is a challenge of limited resources with an endless list of demands. This year is more difficult than most because we need to continue to control costs as we deal with an uncertain economy in the near-term future, while at the same time adding facilities and services to accommodate a growing community. I want to thank all of the staff involved in putting together the FY 2011 Operating and Maintenance Budget, as everyone was tasked with making difficult choices and recommendations. In particular, I want to thank the staff of the Office of Management and Budget and the City Manager's Office for their assistance in this year's planning efforts.

We look forward to working with the Mayor and City Council as we evaluate each department and related funding proposals.

Respectfully submitted,



Joyce Wilson
City Manager

Strategic Budget Plan Summary for the City of El Paso, Texas

The City's Strategic Plan sets the blueprint for the annual operating budget as a means of setting the priorities and goals of the City on a long-term basis and the planning of required budget resources in the short-term. Through the budget process, components of the City's strategic plan are put into place. This is a practice commonly referred to as "budgeting for results".

Budgeting for specific results as outlined in the City's strategic plan provides two benefits to City stakeholders; the primary benefit is that it allows the City to focus resources towards mandated programs for specific results. This in turn provides a platform for City administration and political leadership to review the outcomes of the City budget to determine if such desired results are being accomplished.

In addition, this practice allows for administrative empowerment of department heads to manage budget resources, accomplish goals and reduce bureaucracy. Departmental accountability for results is more easily identifiable because programs and services are financed for the purpose of accomplishing an expected and measurable outcome. The process provides management with the data necessary to determine how well and efficiently functions are being performed.

A second significant benefit of budgeting for outcomes is an opportunity to seek efficiencies in various services and programs within the organization that may not have been directly identified in the City strategic plan. This is of growing importance for the City of El Paso given its broad strategic initiatives and its limited capacity to enhance the City's revenue base. Programs and services of a lower priority in

the City's long term plan are those most likely to be reviewed for efficiencies during the resource allocation step of the budget process.

During FY2006, and every succeeding year since, Mayor and Council working with the City Manager develop the City's strategic plan to provide direction for staff and to provide transparency for the public, thereby increasing public awareness of the City's course and resulting actions. Mayor and Council determined those issues critical to the City's development and with staff's assistance developed corresponding objectives and steps to accomplish the plan.

The development of the City's budget through fiscal year 2011 was predicated upon the following six Council strategic policies:

- **To facilitate citizens' involvement in local government.**
- **To become the most livable U.S. city and be recognized as an international city.**
- **To become a high-performance customer-focused organization.**
- **To help businesses create quality jobs in El Paso and revitalize targeted areas of town, thereby adding to the tax base and fostering a healthy economy.**
- **To ensure long-term financial stability and sustainability of the City Government.**
- **To establish a comprehensive transportation system.**

Early in fiscal year 2010, the Mayor and City Council reaffirmed their commitment to the afore-mentioned strategic policies, with an emphasis on the transportation and

economic development policies. However, they also directed the City Manager and appropriate staff to pursue a possible consolidation of county-wide law enforcement practices, through the establishment of a blue ribbon committee. Mayor and Council also provided direction for the Capital Improvement Plan (CIP), including projects of interest and funding criteria.

To facilitate citizens' involvement in local government.

As many local governments now recognize the importance of involving citizens in major decisions such as bond initiatives, prioritizing services and similar initiatives, the City Council established the facilitating of citizen involvement as one of the strategic goals for the city. The City's conversion to a City-Manager form of government further enhanced the entity's communication with citizens and exchanges regarding accomplishments, future projects, etc. The City has also worked diligently to improve the public awareness of services the city provides and related cost impacts. For example, the adopted user-fee changes in Parks and transit fare increases for FY2011 were more palatable to the community because of a number of community meetings held during the budget process.

Short term impact of citizen involvement includes various appointments to "blue-ribbon" committees, i.e. possible consolidation of regional parks or City government matters such as annexation studies, department head hiring, and the afore-mentioned law enforcement consolidation review.

Some of the specific accomplishments and areas of continual improvement include:

- Continued support and evolution of the Neighborhood Services Program

with focus on traditionally underserved areas of City.

- Continuation of annual neighborhood leadership academy and youth council activities.
- Submission for the All-American City award, which was awarded to the City of El Paso in June 2010.

To become the most livable U.S. city and be recognized as an international city

Throughout the decade, El Paso faced many of the same issues that municipalities nationwide were encountering such as static downtown development, an extremely moderate valuation growth, increasing population and service needs, outward geographic expansion, and outdated zoning regulations. Therefore, in 2006 as part of the City's strategic plan City Council adopted as a strategic policy, "To become the most livable city in the United States and be recognized as an international city". In order to accomplish this policy direction, the budgets for the past few years, including the FY2011 budget will fund required outside studies determining the best methods to grow the city including addressing infill issues, subdivision and development codes, and studies that identify strengths and areas of improvement in the area of business attraction including enhancing the cultural and historical appeal of El Paso. The importance of public safety cannot be overlooked in the City's policy of livability. In the FY2011 budget, costs, required by the new collective bargaining contracts, were included.

Throughout the year, the City Quality of Life departments schedule events to promote community involvement and exposure to arts, library materials and recreational facilities. The intent is not only to provide these important programs to the community but to assist the area's economic development efforts by enhancing the City's

standing as a thriving pro-artisan community by emphasizing and promoting the arts.

Some of the specific accomplishments and established goals include:

- Develop strategy to plan and build smart growth projects, to include the required re-write of subdivision and zoning ordinances and finalizing the open-space master plan.
- Give priority to green development initiatives – partnering with public and private sectors, including ARRA grants and local utility funded initiatives.
- Continue to advance goals in designated redevelopment zones. Determine best methodology to encourage individual artists in the community by re-evaluating the cultural funding program for FY 2011. Continue the Public Arts program which enhances the visitor experience at municipal facilities while providing opportunities for artists.
- Increase the visibility of the El Paso Public Library System on the local, state and national levels. Explore future library system utilizing state-of-the-art technology.
- Evaluate the possibility of a regional parks system. Advance a sport and tourism strategy.
- As stated previously, establishing a blue-ribbon committee to explore a possible consolidation of county-wide law enforcement activities which should result in increased effectiveness and efficiency.
- Continue with ongoing \$15M energy-efficiency project. City realized a savings of \$832K in 2010.

Become high-performance customer-focused organization

This policy focuses on the need for the city to reach and maintain an optimum level of customer service while simultaneously creating efficiencies. In fiscally difficult times, producing more and higher quality services with the same or fewer resources is imperative. In order to achieve such goals all employees must be clear of the mission, goals and objectives of the entity and its programs. Additionally to become a high-performing organization (HPO) an organization must also be more flexible, empower staff and improve channels of communication with all stakeholders. To that objective, the City has conducted numerous customer-service trainings for staff and contracted with the local university to provide HPO specific training for executive and supervisory staff. More importantly in order to convey the importance of this policy to all employees, the City developed a Customer Service Mission Statement, “Dedicated to outstanding customer service for a better community”. Finally, customer service has become an integral part of both new employee orientation and employees’ evaluations.

For FY2011 the City will continue to provide specific staff training on the budget process, mid-level supervisory training and fiscal operations training. These efforts are geared toward providing service staff that has city-wide knowledge, not limited to their function or division. The results should be well-rounded employees that can deal with the citizenry in a professional, efficient and competent manner. In FY2010, the City initiated an intern program in conjunction with ICMA (International City/County Management Association) to further enhance employees’ development.

The FY2011 budget provides for the initial implementation of a new one-stop 311 call center as referenced below. The goal is to have citizens call one number for all non-safety matters eliminating the need for the citizenry to determine the appropriate department to call and also the need to look up specific department numbers.

Some of the specific accomplishments and areas of continual improvement include:

- Department Head training in use of leading management models. Supervisory and functional training for employees to enhance customer satisfaction.
- Continue to monitor and evaluate customer service levels using tested tools and measures, i.e. citizen surveys and employee evaluations.
- Better utilize interactive technology tools to improve responsiveness and overall customer service.
- Implement 311 citywide call center by end of FY 2011.

To help businesses create quality jobs in El Paso and revitalize targeted areas of town, thereby adding to the tax base and fostering a healthy economy

During the annual strategic planning sessions it was recognized that City should facilitate economic development; thereby improving the economic welfare of its citizens. With a focus on quality jobs, targeted revitalization and public/private collaborations both the City and the community are working jointly to meet this strategic policy. In the FY2011 Budget, the city has appropriated funding for the El Paso Regional Economic Development Corporation or REDCo to assist with targeted attraction and relocation efforts. Additionally, the City continues to provide workforce development assistance through funding and public awareness programs.

As a catalyst for revitalization and to further promote the strategic policy, City Council, in 2006 supported the creation of a Tax Increment Reinvestment Zone (TIRZ) at the heart of the city - Downtown El Paso. Additionally, City Council approved the 2015 Downtown Plan whose goal is to create a dynamic, mixed-use downtown that entices citizens, visitors and economic development, while maintaining El Paso's culture and history. Since then unparalleled investments have been made in the Downtown area. These include, the renovation of the Plaza Theatre, once a modern film house that closed its doors in the 1970s, the renovation of the Mills Plaza and the Plaza Hotel both prominent buildings in El Paso's cityscape. During FY2010 a new federal courthouse, described as a "civic monument" because of its architecture and location was opened for use, adding to the revitalization efforts. Housing projects include the proposed Magoffin Park Villas, at the eastern edge of downtown, which will consist of ninety-one (91) higher-end apartments in two adjacent three-story buildings, and the recently completed First Avenue upscale condos, with retail space on the ground floor.

In FY2011 studies are planned for New market tax credits program and the new Medical Center of Americas complex which includes the Paul L. Foster School of Medicine in conjunction with the Texas Tech University. The former is a federal program designed to spur investment and promote economic development. The medical center campus study includes establishing best practices for similar campuses, zoning/best use policies and business development issues. Additionally, the City continues a re-write of its "Comprehensive Plan" that will incorporate several specific area plans, transit oriented development including an economic analysis. Public participation and awareness

are key components of the plan, which will be funded through a federal grant.

The City will continue to strive to reach this policy. Specific accomplishments and areas of continual improvement include:

- Help existing businesses keep and or expand their operations.
- Promote, support entrepreneurship in El Paso.
- Develop a pilot project that will help meet multifamily needs and be a model for smart growth.
- Establish a local point of contact for maquiladora operations and increase sales made by local suppliers to maquilas and manufacturers.
- Promote smart growth models that include sustainability. Explore renewable energy projects.
- Assist airport with development projects.

Ensure long-term financial stability and sustainability

Ensuring the long-term sustainability of City finances is a key strategic policy for City management. City Council adopted revised financial policies, which in part, require the balancing of adopted appropriations with anticipated revenues and no longer permitted the use of the general operating fund reserves in order to balance the budget. General Fund reserves may only be utilized for one-time and/or emergency type capital procurements that would otherwise need debt financing.

In fiscal year 2011, the Maintenance and Operating budget is funded with current revenues with special attention given to concerns about residential property tax burden and market trends, the impact of both the national economy and events in Mexico on sales tax and the latter's impact on bridge crossing revenue. The national economy has also impacted building permit and license

revenue and even some believe timely payment of other revenue sources, such as municipal court fines. Sustainability of the City's general fund is always the most critical issue that constrains long-term financial goals and directly impacts the City's ability to carry out its strategic initiatives. The FY2011 general fund budget is based on an M&O rate set at this year's effective tax rate. The increase to the tax rate was solely to fund the debt service increase. The latter was required in order to fund the collective bargaining units pension fund, growing infrastructure needs, due in part to the growth of the local army base and finally the construction of quality of life facilities due to open in FY2011. Since most operating costs of the City are anticipated to increase in future budgets, balancing without the use of reserves or tax or fee increases will be a difficult task. However, continued effective budget planning in the short and long term will benefit the City's financial sustainability.

Some of the specific accomplishments and areas of continual improvement include:

- Monitor local economy and revenue performance. Act quickly to adjust budget expenses where warranted.
- Continue to look for ways to reduce costs and enhance efficiencies thru consolidation, outsourcing, inter-agency partnerships and technology investments. Management of IT is now shared with the County.
- Prepare the 2011 and all future general fund budgets without the use of fund balance.
- Maintain strong bond ratings, S&P's AA; Fitch's AA-.
- Proposed financial system upgrade beginning in FY2011.

Establish comprehensive transportation system

The transportation system is the most critical strategic policy being addressed by the City Council and the City Manager. Because of its importance and the issues it addresses, this policy required the longest period of time to prepare. The policy addresses some of the major issues faced by the city such as one principal freeway that serves both residents and the large number of through traffic due to El Paso's location between east and west coasts, a formerly under-performing transit system that over the last few years has improved dramatically, street drainage issues that are highlighted during heavier rains and the related need to better track and inventory street infra-structure.

Three years ago, the City transferred the responsibility for drainage projects to the local water utility and also designated the International Bridges as a department, relieving the Street Department of the oversight of both programs. One of the perceived benefits will be that the Street Department can focus on infrastructure and that the International Bridges and corresponding traffic shall garner the required attention as a stand-alone department.

Sun Metro's (transit) budget was prepared with a goal of meeting the capital needs established by Council's directive and the resulting operating costs that will bring this transportation plan to fruition. The plan is to build rapid transit direct lines and to build more transit terminals that should make routing and scheduling more efficient. The importance of the transit system is highlighted by 2000 census data, that shows that approximately eleven per-cent of owned or rental dwellings do not own an automobile.

The new Airport golf course, along with the planned development of a resort hotel in the same area, should enhance the City's standing as a business location. Increased runway size and plans for an increased industrial park area shall also improve the City's standing as an air cargo hub.

Recent discussions with other municipalities have also included discussion of possible new rail systems for the immediate area connecting Las Cruces, NM to Juarez, Mexico which would cross the border at El Paso plus another possible rail system from Denver, CO to Chihuahua, Mexico again passing through El Paso.

The City also works closely throughout the year with the local Metropolitan Planning Organization to provide long-term solutions to anticipated local and regional transportation issues and needs, including the creation of long term plans and models.

Some of the specific accomplishments and areas of continual improvement include:

- Opening the Downtown transit terminal in early FY2010 and continue construction and planning of three additional transit terminals throughout the City.
- Update the City's Thoroughfare Plan and create neighborhood traffic management guidelines.
- Enhance the Street network through prioritizing of repairs, new projects and extending pavement life.
- Review possible new points of entry or expansion of existing ones and create a bridge infra-structure plan.
- Define major improvements at the Airport including upgrade and expansion of terminal services and air cargo facilities.

The City Manager and staff will continue to explore ways to further streamline operations and costs while improving overall performance and service levels. Through effective strategic planning and budgeting for results the City should make great strides toward its strategic initiatives. The strategic policies provide the path that enables the City of El Paso to enhance the

quality and productivity of its staff, services and support, therefore providing more efficient service to its citizens. These efficiencies will allow the flexibility to review and update the plan regularly to ensure focus on the direction the city wishes to follow, while effectively spending its fiscal resources and achieving Council's goal of achieving world-class city status.

OFFICE OF MANAGEMENT AND BUDGET STAFF

IRENE R. HERNANDEZ
SENIOR STRATEGIC BUDGET ADVISOR

RAUL A. ESCOBEDO
STRATEGIC BUDGET ADVISOR

ALMA D. MARTINEZ
BUDGET & MGMT ANALYST

K. NICOLE COTE
LEAD BUDGET & MGMT ANALYST

PAUL ROMERO
FINANCIAL & BENEFITS SYS ADMIN

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SENIOR BUDGET & MGMT ANALYST

AUDREY S. MUELLER
DEPT DATA MGMT SUPERVISOR

CHRISTINE BOLAND
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DEBORAH OLIVAS-PERALES
SENIOR BUDGET & MGMT ANALYST

MATTHEW MONEDERO
GRADUATE INTERN

LAURA L. DIAZ
BUDGET & MGMT ANALYST



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of El Paso

Texas

For the Fiscal Year Beginning

September 1, 2009

President

Executive Director

List of Helpful Contact Numbers:

CITY OF EL PASO – City Hall, General Information: (915) 541-4000

WEBSITE: www.elpasotexas.gov

OFFICE OF THE MAYOR, John Cook - (915) 541-4145 - Fax: 541-4501

OFFICE OF THE CITY MANAGER, Joyce Wilson – (915) 541-4844 - Fax: 541-4866

CITY COUNCIL

ANN MORGAN LILLY, Representative District 1 (915) 541-4151

SUSIE BYRD, Representative District 2 (915) 541-4416

EMMA ACOSTA, Representative District 3 (915) 541-4515

CARL L. ROBINSON, Representative District 4 (915) 541-4140

RACHEL QUINTANA, Representative District 5 (915) 541-4701

EDDIE HOLGUIN JR., Representative District 6..... (915) 541-4182

STEVE ORTEGA, Representative District 7 (915) 541-4108

BETO O’ROURKE, Representative District 8..... (915) 541-4123

COMMUNITY & HUMAN DEVELOPMENT – (915) 541-4643 - Fax: 541-4370

DEPARTMENT OF TRANSPORTATION – (915) 621-6750, Graffiti: (915) 621-6789

ENVIRONMENTAL SERVICES – Recycling & Garbage Collection: 621-6700

FINANCE & MANAGEMENT SUPPORT SERVICES - (915) 541-4252 - Fax: 541-4576

MASS TRANSIT – Bus Information: (915) 533-3333, TDD: 534-5864

NON-EMERGENCY – El Paso

FIRE & AMBULANCE... (915) 832-4433

POLICE & SHERIFF (915) 832-4400

OFFICE OF MANAGEMENT & BUDGET..... (915) 541-4777 - Fax: 541-4760

PARKS & RECREATION – Administration: (915) 541-4331

PLANNING & ECONOMIC DEVELOPMENT – (915) 541-4670 - Fax: 541-1316

PUBLIC HEALTH - (915) 771-5702

211 Texas Hotline – “Connecting People to Services” – Dial: 211

PUBLIC LIBRARY – Main Library: (915) 543-5401

TAX ASSESSOR-COLLECTOR - (915) 541-4054 - Fax: 541-4116

ACKNOWLEDGEMENTS



DEPARTMENT OF TAX
ERNESTO D. HERNANDEZ, LIBRARY – GRAPHICS TECHNICIAN
PLANNING & ECONOMIC DEVELOPMENT
UNIVERSITY OF TEXAS AT EL PASO





BUDGET DOCUMENT GUIDE

The intended use of this document is four-fold, as recommended by the Government Finance Officers Association: a Policy Document, Financial Plan, Operations Guide and Communications Device.

City Council adopted the FY2011 budget on August 24, 2010 as part of the vision for El Paso's future while considering the availability of resources and continuation of services. The seven sections of the book were developed with respect to City Council's key areas of focus as defined by their Strategic Policy statements, which are:

- Transportation
- Economic Development
- Community Development
- Citizen Involvement
- Financial Policy
- Customer Service

Segments of the Budget Book:

Introduction: Provides an overview of the entities structure

- City's Vision and Mission statement
- City Organizational Chart
- Important Contact Information
- Relevant Service Statistics

Community Profile: Gives an understanding of the City's past, present, and future

- Culture, Location and History
- Living in El Paso
- Economic Initiatives
- Demographics and Statistics
- Education and Employment Opportunities
- Taxes

Fiscal Overview: Presents process & policy along with financial & personnel comparisons among fiscal years

- Budget Preparation Process, Policies & Schedules
- Financial Policies
- Five-Year Adopted General Fund Comparison
- Tax Information and Debt Administration
- Position Summaries

Financial Summaries: Indicates projected revenue and expenditures, previous and current

- Consolidated Summaries
- General Fund and All Funds Revenue
- Descriptions, Assumptions and Trend Analysis



Introduction

- All Fund and General Fund Appropriations
- Fund/Sub fund Summaries
- Fund Balance Statements

Budget Detail: Focuses on numerous aspects of individual departments

- Mission, Budget Summary, Source of Funds, Staffing
- Goals, Objectives, and Performance Measures



Example:

DEPARTMENT OF PUBLIC HEALTH
Goals, Objectives, & Performance Measures

FUNCTION: DENTAL SERVICES				Purpose for which funds are programmed
Serves Council's Strategic Policy: To positively affect El Paso's livability index.				Dictates Council's vision for El Paso
Goal: "What" To provide dental health services to uninsured/underinsured children and adolescents residing in El Paso County				Statement of direction, tying back to the function.
Objectives: "How" 1.) To increase dental services to children living below poverty level by 5% from prior year level. 2.) Maintain a 95% approval rating from parents whose children receive services. 3.) Maintain a net cost/visit ratio below \$35.00. 4.) Reduce No-Show rate to below 25%.				Desired accomplishment that can be measured and achieved within a given time frame.
Performance Measures: <i>"Verification of Success"</i>	Actual FY09	Estimated FY10	Projected FY2011	Data that quantify or qualify the results of programs, activities, and expenditures.
No. of children served	8,250	8,500	9,100	
No. of dental procedures	59,832	64,235	68,000	
% of children below poverty level who are seen in Dental Program	9.50%	8.50%	13.50%	
% approval rating of parents surveyed	New	95.00%	95.00%	
No. of parents surveyed	8,023	8,435	8,995	
Net cost/visit	\$28.80	\$50.12	\$32.00	
No Show Rate	35%	27%	22%	

Capital Improvement Plan: Outlines current and future plans for structural advancements

- Current Capital Projects by Funding Source
- Capital Improvement Plan
- Five-year/ Long- Term Planning

Appendix: Provides further documentation for the understanding of the City Budget

- Budget Resolution
- Ordinance Levying 2011 Taxes
- Glossary of Terms



City of El Paso Vision Statement:

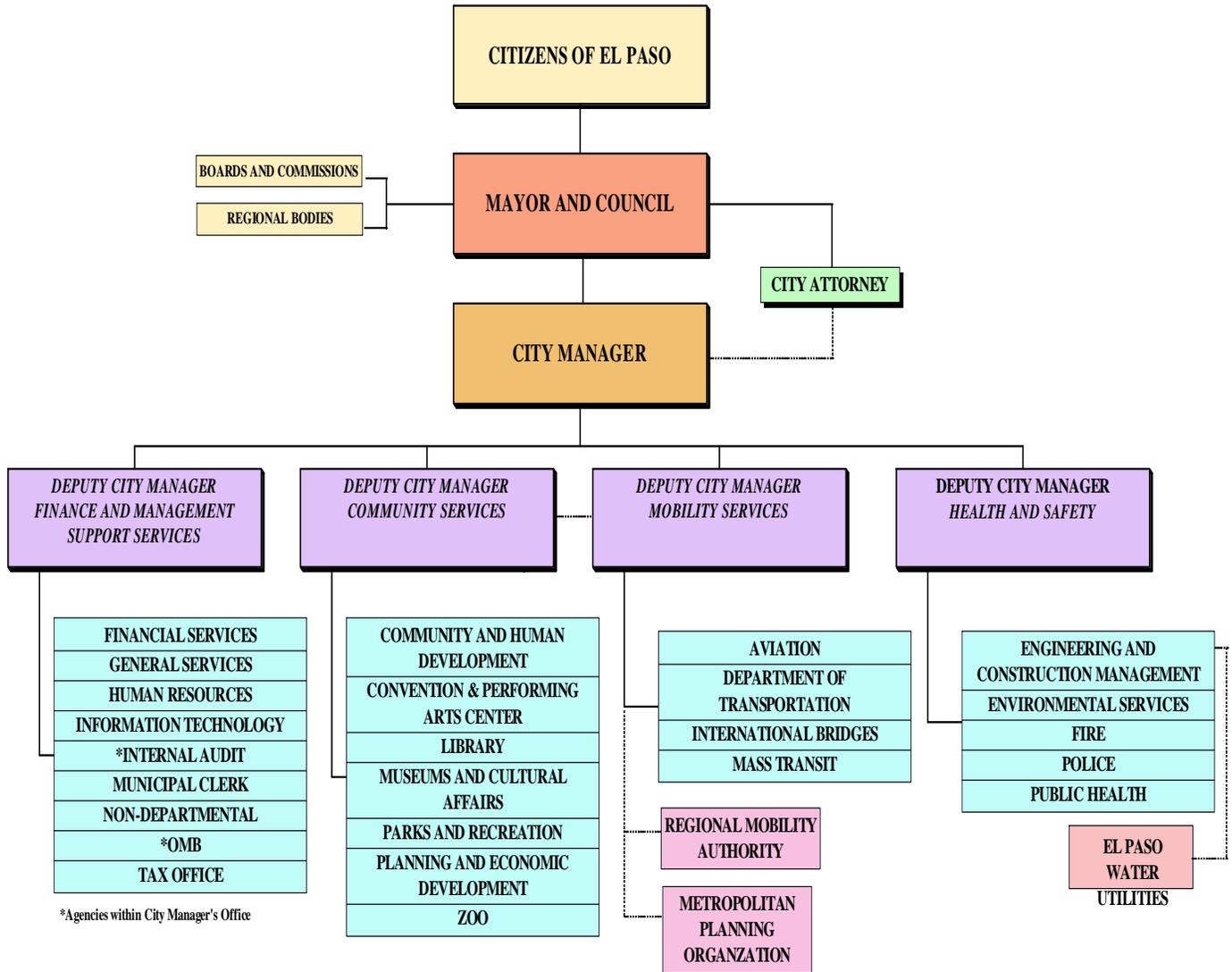
To establish El Paso as the premier community of the Southwest

City of El Paso Mission Statement:

To create a more vibrant, harmonious and sustainable city by building on existing strengths, exploring new opportunities, fostering regional partnerships and responding to change



CITY OF EL PASO ORGANIZATIONAL CHART FISCAL YEAR 2011





DEPUTY CITY MANAGERS & DEPARTMENT DIRECTORS

Deborah G. Hamlyn, Deputy City Manager
Community Services

Ellen A. Smyth
Environmental Services

William F. Studer, Jr., Deputy City Manager
Finance & Management Support Services

Stuart C. Ed
General Services

David R. Almonte, Deputy City Manager
Health & Safety

Michael Hill
Health District

Jane Shang, Deputy City Manager
Mobility Services

Linda Ball Thomas
Human Resources

Carmen Arrieta-Candelaria
Chief Financial Officer

Art Armas
Information Technology

Monica Lombrana
Aviation

Said Larbi-Cherif
International Bridges

William Lilly
Community & Human Development

Richarda Duffy-Momsen
Municipal Clerk

Bill Blaziek
Convention & Performing Arts Center

Nanette Smejkal
Parks & Recreation

Daryl Cole
Department of Transportation

Kathryn Dodson
Planning & Economic Development

Otto Drozd
El Paso Fire Department

Jay Banasiak
Sun Metro-Mass Transit

Gregory K. Allen
El Paso Police Department

Juan Sandoval
Tax

Carol Brey-Casiano
El Paso Public Library System

Steve Marshall
Zoo

R. Alan Shubert
Engineering & Construction Management

Sean McGlynn
Museums & Cultural Affairs Department



BOARDS AND COMMITTEES

Animal Shelter Advisory Committee
Animal Welfare Advisory Committee
Art Museum Advisory Board
Camino Real Regional Mobility Authority
Capital Improvements Advisory Committee
Central Appraisal District Board of Directors
Citizens Advisory Committee for the Board of the Mass Transit Department
City Accessibility Advisory Committee
City Employees Pension Fund Board of Trustees
City of El Paso Property Finance Authority, Inc. Board of Directors
Committee on Border Relations
Community Development Steering Committee
Complete Count Committee
Construction Board of Appeals
Cultural Affairs Advisory Board
Cultural Affairs Board-Public Art Committee
El Paso Community Mental Health/Mental Retardation Center Board of Trustees
El Paso County 911 District Board of Managers
El Paso Housing Finance Corporation
El Paso Museum of Archaeology Advisory Board
Empowerment Zone Advisory Board
Fair Housing Task Force
Fire and Police Pension Board of Trustees
Foster Grandparent Program Advisory Council
Greater El Paso Civic, Convention, and Tourism Advisory Board
History Museum Advisory Board
Industrial Development Authority
Open Space Advisory Board
Parks and Recreation Advisory Board
Public Service Board
Public Service Board Selection Committee
Public Utility Regulation Board
Retired and Senior Volunteer Program Advisory Council- RSVP
Revolving Loan Fund Board
Storm Water Master Plan Community Advisory Committee
Tax Increment Reinvestment Zone Number 5
Transportation Policy Board for the El Paso Urban Transportation Study
Zoning Board of Adjustment

COMMISSIONS

Building and Standards Commission
City Plan Commission
Civil Service Commission
Ethics Review Commission
Historic Landmark Commission
Housing Authority Board of Commissioners



ANNUAL SERVICE STATISTICS

COMMUNITY & HUMAN DEVELOPMENT	
# of Commercial & Residential Inspections	95,309
# of New Commercial & Residential Permits Issued	2,688
# of Total Permits Issued	41,864

ENVIRONMENTAL SERVICES	
Average Number of Households Served	163,518
Environmental Code Citations Issued	674
Tons of Recyclables Collected Per Year	36,287
Tons of Waste Collected Per Year	457,899

FIRE	
# of Fire Responses	72,157
# of Fire Stations	35
# of Medical Responses	50,113
# of Structural Fires	687
# of Uniformed Fire Personnel	816

GENERAL SERVICES/FLEET	
# of Units in Fleet	2,316
Miles of Operation Per Year	18,168,353

HEALTH	
Average Monthly Participation in WIC	33,462
# of Animal Cruelty Investigations	2,872
# of Dental Clinic Visits	4,594
# of Food Complaint Investigations	791
# of Food Inspections	8,361
# of HIV Tests Administered	6,819
# of Immunizations	152,109

MCAD-CULTURAL AFFAIRS	
# of Events/Programs	260
# of Total Attendance	187,259

MCAD-MUSEUMS	
# of Educational Programs	1,155
# of Yearly Visitors	167,238
# of Youth Attendance	33,717

PARKS AND RECREATION	
# of After School Program Sites	12
# of Municipal Golf Courses	3
# of Municipal Swimming Pools	14
# of Parks	212
# of Recreation Centers	15
# of Senior Citizen Centers	9
Total Acreage	2,800

POLICE	
Average Emergency Response Time	15:45
# of 911 Calls Dispatched	524,920
# of Index Crimes	20,641
# of Law Enforcement Personnel	1,089
# of Regional Command Centers	5

PUBLIC LIBRARY	
# of Bookmobile Weekly Stops	25
# of Items Checked-Out Yearly	2,130,600
# of Libraries	12
# of Items in Collection	931,884

PUBLIC TRANSIT	
# of Fixed-Route Buses	159
# of Fixed-Route Buses Required for Pull-Out	119
# of LIFT Buses	65
Miles of Fixed-Route Bus Service	7,320,305
Miles of LIFT Bus Service	1,883,774

DEPARTMENT OF TRANSPORTATION	
# of Signaled Intersections Maintained	626
Miles of Paved Roads	2,321
Sq. Yards of Resurfacing	154,000

ZOO	
# of Yearly Visitors	333,318





LIVING IN EL PASO



At the westernmost edge of Texas is El Paso, a city where the Wild West meets the Spicy Southwest. The City's history tells of Spanish conquistadors, ancient highways, buffalo soldiers, gunfighters, saloons and border disputes. El Paso is fused with American and Mexican traditions, distinct and unique. We welcome you to experience vibrant El Paso and the treasures it has to offer.



Population

City: 665,055
County: 806,450



Location

Southwest Texas
adjoining Mexico &
New Mexico



Time Zone

Mountain Standard



Land Area

City 259.82 sq miles
County 1,058 sq miles

For more information on El Paso Statistics visit <http://www.elpasotexas.gov/quickfacts.asp>

Source: US Census Bureau



THE CULTURE

The best of two nations and three states converge at the westernmost tip of Texas in El Paso. A warm and friendly mosaic of cultures, traditions, and ethnic groups is nestled against the rugged Franklin Mountains and along the Rio Grande. This diversity places El Paso at the forefront of communities transcending borders—a truly global culture right in our own backyard.

The City of El Paso’s heritage is unlike any other with our ancestry deriving from many sources. The Spanish explorer Don Juan de Oñate and the Franciscan monks who accompanied this conquistador on his journey to settle the limits of the Spanish colonial frontier discovered the area. The settlement of the El Paso del Norte region led to further colonization, the establishment of Spanish missions, and the introduction of Christianity to the indigenous population. The Spanish influence remains alive to this day in our architecture, language, customs, and traditions.

El Paso Mission Trail



Socorro Mission, est. in 1682



Ysleta Mission, est. in 1682



San Elizario Mission, est. in 1789

The colonial territory of Mexico, which included El Paso, gained independence from Spain in 1821 and established itself as a military and economic power with great influence over the region. Along with the rise of Mexico came the prominence of the Mestizo culture, a cross of European and indigenous civilizations, which left its imprint on El Paso. The Mestizos have made significant and distinctive contributions to our community in art, literature, music, and cuisine while retaining many traditions of our Spanish founders.

The State of Texas, newly admitted to the union in 1845, facilitated the settlement of the West and brought Americans of all walks of life to El Paso; some just passed through while others settled and prospered. The expansion westward brought new industries to El Paso, from ranching and dairy farming to the production of pima cotton and pecans. This dramatic growth brought forth people who sought new beginnings and prosperity, and helped to create our frontier spirit and cowboy heritage, adding yet another powerful influence to our varied cultural milieu.

The 20th Century has exhibited a solidification of our many cultural attributes as they have blended seamlessly to create a community that is uniquely American. Our citizens are imbued with a pioneering spirit looking to the future and all its grand possibilities while remembering our rich history. This unique synergy of perspectives and ideals has propelled our city to ever-greater success and prosperity. From our centuries old Spanish missions and Tex-Mex cuisine to our frontier spirit, this eclectic mix of ideas and traditions weave a cultural tapestry unique to El Paso, and has forged our outlook for a bright and exciting future as the City of the “New Old West” in the 21st Century.



THE CLIMATE

The sun shines 302 days a year in El Paso, 83 percent of daylight hours, according to the El Paso Weather Bureau. Low humidity and moderate rainfall combine to create a mild, year-round climate exclusive to the region. In addition to a long summer full of entertaining recreational and cultural events, El Pasoans enjoy the flexibility of attending many outdoor exhibitions, concerts, and sporting events well into the winter months. In fact, El Paso’s short winters provide numerous recreational opportunities throughout the year.



AVERAGE SEASONAL TEMPERATURES IN EL PASO (Temperatures are in degrees Fahrenheit)

Month	Avg. Temperature	Avg. Low	Avg. High	Avg. Rainfall
January	42.8	29.4	56.1	0.44 in.
February	49.1	38.2	59.9	0.39 in.
March	55.5	41.8	69.3	0.26 in.
April	64.9	51.7	78.1	0.23 in.
May	74.2	59.4	89.0	0.38 in.
June	85.2	71.8	98.6	0.87 in.
July	83.1	72.4	93.9	1.49 in.
August	84.4	72.4	96.5	1.75 in.
September	75.5	64.0	87.1	1.61 in.
October	65.4	53.2	77.5	0.81 in.
November	55.2	41.3	69.0	0.42 in.
December	44.0	32.7	55.2	0.77 in.
YEAR AVG.	64.9	52.4	77.5	0.76 in.

Source: U.S. National Weather Services, El Paso Weather Bureau

CRIME RATE

El Paso’s overall crime rate has continued to decrease in recent years despite the continual growth that the City has experienced. Significant strides in crime reduction in El Paso have been made possible by the partnership that exists between the El Paso Police Department and the community through its philosophy of Community Policing. In addition to the 16 community action groups that employ a proactive approach to preventing crime in El Paso, technological advances have improved the ability of officers to achieve the department’s mission and goals. The CQ Press has named El Paso the second safest city with a population exceeding 500,000 for 2009-2010.



Source: CQ Press, City Crime rankings 2009-2010



HIGHER EDUCATION

UTEP Launches Centennial Campaign

Established in 1914 as the Texas State School of Mines and Metallurgy, The University of Texas at El Paso is on the cusp of celebrating its centennial. In conjunction with this major milestone, the University has initiated a major fundraising campaign with a goal of \$200 million by the end of 2014.



At the Forefront: The Centennial Campaign for UTEP is a commitment to provide access and excellence in higher education as UTEP moves toward becoming the first national research university with a 21st century student demographic.

The campaign, which has already raised more than \$100 million, will help UTEP on its quest to become a national research (Tier One) university by adding to student scholarships and graduate fellowships, providing additional endowed academic positions, enhancing existing programs and creating new ones, and providing funds to build and renovate campus facilities and upgrade equipment.

For more information: www.campaignforutep.org

New Facilities Going Up Around Campus



With more than 22,000 students on campus—a record high enrollment—The University of Texas at El Paso is in the midst of a \$270 million construction boom, which includes three major structures and several smaller facilities.

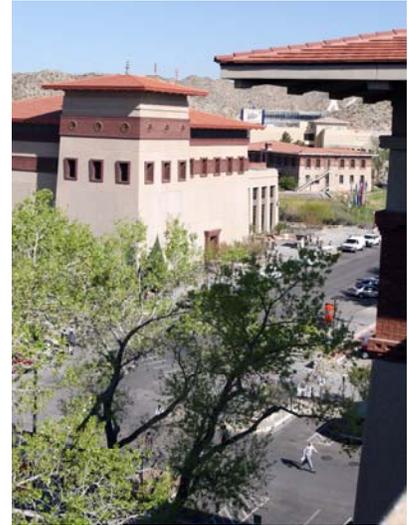
The new College of Health Sciences/School of Nursing Building, a \$60 million project on the southwest side of campus, will include 130,000 square feet of classrooms, research space and practice labs with cutting-edge equipment. The key component will be a 16,000-square-foot clinical learning center where students can train on interactive patient mannequins. The building should be finished in summer 2011.



A new 140,000-square-foot Chemistry and Computer Science Building is under construction at Rim Road and Hawthorne Street. The \$69 million, 140,000-square-foot structure will provide academic and research opportunities in such fields as computational chemistry, computation science, bioinformatics and nanotechnology. The building is scheduled for completion in late spring 2011.

On the north end of campus, the \$32 million Swimming and Fitness Center expansion project will add almost 90,000 square feet of recreation space to the existing facility, including a rock climbing wall, an indoor running track, an indoor soccer arena, an expanded exercise area, racquetball courts and a multipurpose room. It is expected to be completed in spring 2011.

A new 700-space parking facility on the south side of campus will provide additional space for students, faculty and visitors using the new Health Sciences/School of Nursing and Chemistry and Computer Science buildings. It is scheduled for completion in spring 2012.



Smaller projects that are scheduled to be completed by February 2011 include the Nanotechnology Fabrication Center, Biomedical/Bioinformatics Annex, Research and Academic Data Center, W.M. Keck Center for 3-D Innovation expansion, the Center for Space Exploration and Technology Research Propulsion Lab and the Engineering Design Studio. A pedestrian bridge that will create a safer passage across Sun Bowl Drive from a southern parking lot should be ready a few months later.

Source: University Communications, University of Texas at El Paso, 2010



Community Profile



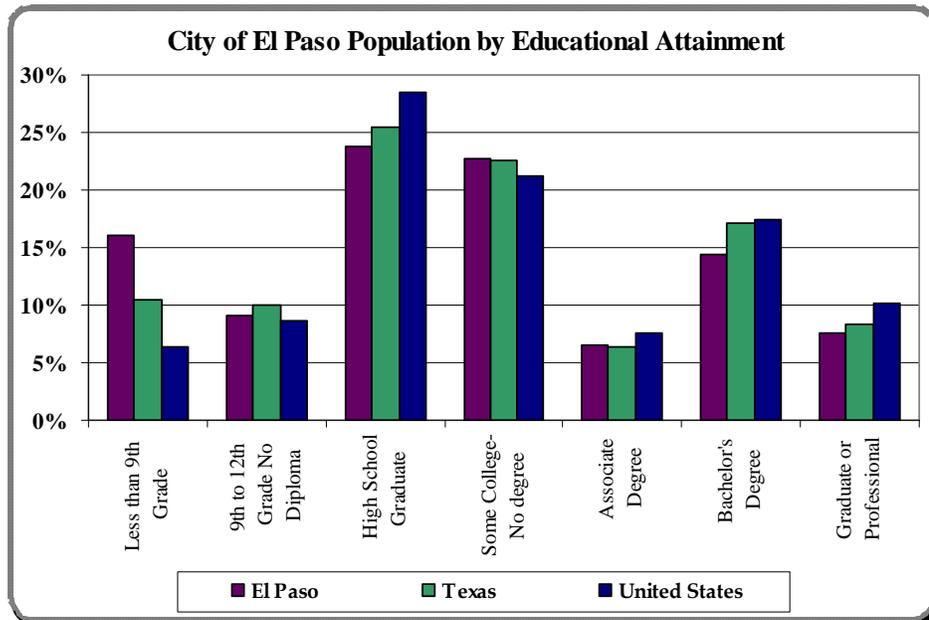
El Paso Community College (EPCC) is one of the largest comprehensive community colleges in the nation. The college offers more than 130 academic programs and more than 350 personal enrichment/continuing education courses each semester at its five campuses and other satellite sites located throughout the County. With televised courses as well as distance learning technology, the college offers increased educational opportunities and accessibility to all members of the community.

Source: El Paso Community College www.epcc.edu, 2010.

Founded in 1888 and located in nearby Las Cruces New Mexico, New Mexico State University (NMSU) provides additional opportunities in higher education for area residents. NMSU offers a full spectrum of Bachelors and Masters Degree programs as well as 22 doctoral programs. The University has been nationally recognized as an “Extensive - Doctoral/Research University” by the Carnegie Foundation, the organization’s top designation. NMSU is also regarded as one of the top universities for minority students. NMSU offers in-state tuition to residents of several Texas border counties including El Paso County.



Additionally, the University of Phoenix, Webster University, Park University and other academic institutions offer more than 30 technical and career training facilities in the El Paso region.



Source: U.S. Census Bureau, American Community Survey, 2008.



ATTRACTIONS AND POINTS OF INTEREST

Amigo Airsho



For 28 years, the Amigo Airsho has been paying homage to the men and women of the Armed Forces. Held at Biggs Army Airfield in the fall, this air show is recognized as one of the nation’s best. Military and civilian aircrafts, static displays, entertainment, and performances by world-renowned flying teams make the Amigo Airsho a highly anticipated event each year. For more information, call 915-562-6446 or visit www.amigoairsho.org.

Chamizal National Memorial



Chamizal National Memorial exhibits artists whose work not only reflects the history and/or landscape of our border region, but also ties directly to the park’s mission of commemorating the amicable resolution of a 1963 long-standing border dispute between the U.S. and Mexico. Included are an outdoor amphitheater, a 55-acre park, a museum, the Los Paisanos Gallery, and a 500-seat theater. For more information, call 915-532-7273 or visit www.nps.gov/cham.

El Paso Museum of Archaeology



The El Paso Museum of Archaeology is a municipal museum of the City of El Paso and tells the story of the first inhabitants of the El Paso area, the greater Southwest, and northern Mexico. The museum's grounds include 15 acres of nature trails, outdoor exhibits, and a desert garden with more than 250 varieties of native plants. For more information, call 915-532-1707 or visit

www.elpasoartmuseum.org.

Hueco Tanks State Park



This area derives its name from the huge basin-shaped rocks that catch and hold rain. The park features excellent rock climbing, hiking, picnicking, and camping grounds, as well as cave paintings that date back as far as 1500B.C. It is located twenty miles east of El Paso on Highway 62. For more information, call 915-857-1135 or visit www.tpwd.state.tx.us/spdest/findadest/parks/hueco_tanks/.



The Mission Trail



Follow in the footsteps of Don Juan de Oñate. Among the oldest roads in the country, the Mission Trail is rooted in history dating back more than 400 years. There are three missions to visit, including the oldest building in Texas: the Ysleta, Socorro and San Elizario Missions. For more information visit www.themissiontrail.net/missions_pg.

Magoffin Home State Historic Site



The Magoffin Home, built in 1875 by pioneer Joseph Magoffin, is El Paso's only historic house museum. The nineteen room adobe home is a prime example of Territorial architecture, a style that emerged in the southwest in the mid 1800s. For more information, call 915-533-5147 or visit www.thc.state.tx.us/hsites/hs_magoffin.aspx.

Hyundai Sun Bowl



This year marks the 77th annual Sun Bowl which will be sponsored by Hyundai. Renovated in 1982 to accommodate 52,000 people at high noon on New Year's Eve, El Paso proudly hosts this event. The Sun Bowl was first played in 1935. It has since grown into El Paso's number one national attraction. This post-season classic pits two nationally acclaimed NCAA Division 1 football teams in a head-to-head college football competition. For more information visit www.sunbowl.org.

Tigua Indian Cultural Center



Observe the cultural traditions of the Tigua Indian Tribe at the Ysleta del Sur Pueblo. Witness ancient Tigua chants and dances on the plaza and relive more than 350 years of pueblo history at the museum. A gift shop and the Cacique Restaurant are also located on the premises just three quarters of a mile from the historic Ysleta Mission at 9430 Socorro Road. For more information, call 915-859-5287 or visit www.ysletadelsurpueblo.

Viva El Paso



Viva! El Paso celebrates its 31st anniversary this summer. An outdoor musical drama, Viva performance chronicles the 400 year history and the four cultures that have influenced El Paso: the Indian, the Spanish, the Mexican and the Cowboy. Performed at the stunning McKelligon Canyon Amphitheater, where a dramatic mountain cliff serves as the stage backdrop. Performances are in June, July, and August. For more information, call 915-231-1165 or visit <http://www.viva-ep.org>.

Wyler Aerial Tramway



Originally built in 1959 to carry KTSM employees to the broadcast tower at the top of the Franklin Mountains, the tram, operated by the Texas Parks Department, is a four-minute ride to the 5,632-foot Ranger Peak. Observers can scan hundreds of miles of the far west corners of Texas as well as Old and New Mexico. For more information, call 915-566-6622 or visit www.tpwd.state.tx.us/spdest/findadest/parks/wyleraerialtram/.



LOCATION AND HISTORY

The City of El Paso is located at the westernmost tip of the state of Texas on the United States border with Mexico. Founded over four centuries ago as an outpost for traders and missionaries in the West, El Paso has been a dynamic city for over four hundred years. Situated south of the state line of New Mexico and on the international boundary with Mexico, El Paso wraps around the southern tip of the Franklin Mountains at the southernmost point of the Rocky Mountain chain. The international boundary between the United States and Mexico bisects the downtown areas of the City of El Paso and Ciudad Juarez, Mexico. Literally translated, El Paso means “The Pass”, which is a name well suited for the lowest altitude all-weather pass through the Rocky Mountains. Of the many things that make El Paso special - its diverse economy, unique cultural blend, and mild climate make it a great place to live and work.



Since the appearance of the first Europeans in North America, El Paso has been a major crossroad for continental north-south and east-west traffic. Renowned for naming New Mexico, the most significant account of a crossing was written by Captain Antonio de Espejo. On November 11, 1583, when he and his party camped between what is now downtown El Paso and the Cordova Island Bridge. Espejo wrote in his journal about the Gorge at the Curves (La Barranca de Las Vueltas) a site that has been identified as being located at the western edge of the University of Texas at El Paso Campus. This date is most frequently cited as official evidence of an El Paso crossing, though many historians believe that Alvar Nunez Cabeza de Vaca visited El Paso in 1536.



In January of 1598 Juan de Oñate, with 83 ox-drawn wagons and carts and over 500 men, women, and children, set out on the first major colonization effort of the new world. The expedition began in a village south of Chihuahua, Mexico, and headed towards the frontier regions of New Spain, present-day West Texas and New Mexico. On April 20, after traveling for four months across a 325-mile stretch of desert, the exhausted travelers finally reached the cooling waters of the Rio Grande in the vicinity of modern day El Paso. On April 30, 1598, after ten days of resting and feasting, the Oñate expedition gathered in their finest clothing to commemorate their gratitude with a day of thanksgiving. Remarkably, this event took place twenty-two years before the Pilgrims set sail from England to land on Plymouth Rock.

In 1659, the first permanent European settlement was established, and the Mission of Guadalupe was erected. The Mission still stands in the central square of the City of Juarez, Mexico. Other historic missions located in El Paso County are the Ysleta del Sur, Socorro, and San Elizario Missions. Both the Ysleta and Socorro Missions were founded over 300 years ago, built in 1682. These two missions are both registered in the National Register of Historic Places. The San Elizario Mission was erected in 1780 as a presidio (Spanish Fort) and was later converted to a mission.



In 1854, the United States established the first army post in the region. Since that time, Fort Bliss has continued to be a highly strategic military installation. Fort Bliss was named after Colonel William Wallace Smith Bliss who died of yellow fever in New Orleans in 1853. Bliss, and his mentor General Zachary Taylor, were heroes of the Mexican American War (1846-1848). William W. S. Bliss married General Taylor's only surviving daughter, Elizabeth. Taylor's other daughter Sara Knox Taylor had tragically died two months after her marriage to Jefferson Davis who later became President of the Confederacy during the Civil War. After the President's untimely death in 1850, Bliss served in New Orleans until his own death in 1853. In 1955, Bliss' body was excavated in New Orleans and re-interred at the Ft. Bliss National Cemetery.

THE RIO GRANDE

The Rio Grande serves as a significant part of the international boundary between the City of El Paso and Ciudad Juarez, Mexico. The Rio Grande means "big river," but today it hardly depicts the image that the name conjures up due to the many dams that have been built along it for irrigation. The river was once a sprawling three-mile wide body of water dotted with an estimated three hundred islands. The survey of the river took eight years to complete and resulted in the deaths of several surveyors.



Both countries had disputed the location of the international boundary between the United States and Mexico since the end of the Mexican American War in 1848. In June 1962, President John F. Kennedy initiated talks with President Lopez Mateos of Mexico and determined that relations with Mexico would not improve until the disputed location of the international boundary was resolved. Realigning the border, relocating homes, businesses, schools, and giving up portions of railroad tracks were the larger issues confronted by diplomats during the implementation of the Chamizal Convention in 1969. Through this convention, Mexico received 437 acres of land (and all attachments) from the United States, and the border dispute was officially settled. Much of the disputed area on both sides of the border was made into parkland. The U.S. National Parks Service maintains the Chamizal Park on the U.S. side and it plays host to a variety of community events during the year including the Chamizal Film Festival and the summer concert series, Music Under the Stars.

Sources: Metz, Leon C. Border: The U.S. Mexico Line. Mangan Books, El Paso, TX, 1989.

Metz Leon C. City at the Pass: An Illustrated History of El Paso. Windsor Publications: Woodland CA, 1980.

El Paso Mission Trail Association.



ECONOMIC INITIATIVES

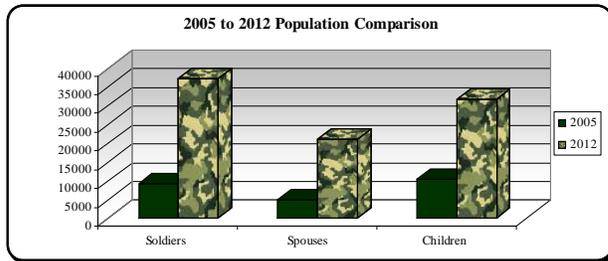
The City of El Paso continues to work towards the strategic policies established by the Mayor and City Council. The strategic policies as discussed in the beginning of this book have set the direction for the City and have lead to the following economic initiatives through public/private partnerships. In the following pages a brief overview will address the initiatives of today that will shape the El Paso of tomorrow.

FORT BLISS EXPANSION

The City of El Paso is home to Fort Bliss, the largest Air Defense Artillery Training Center in the world. Since 1848, Fort Bliss has grown steadily alongside its host city. Located in the northeastern region of El Paso, Fort Bliss currently stretches over 1.12-million-acres into southern New Mexico. Incredibly, the base occupies an area larger than the entire state of Rhode Island and will be the nation's fourth-largest Army installation in population by 2013. Additionally, the base has the third largest runway in the nation along with superior training and deployment facilities.



Fort Bliss hosts "Roving Sands," the world's largest Joint Tactical Air Operations exercise that utilizes Army, Marine, and multinational air defense units to create an integrated air defense network. While the primary mission of the post is air defense, it is also home to the U.S. Army Sergeants Major Academy, Joint Task Force-6, and the William Beaumont Army Medical Center.



The influx of troops, as outlined by the Pentagon's 2005 Base Realignment and Closure (BRAC) recommendation, is projected to increase the Fort Bliss population from 24,660 in 2005 to 90,296 by the end of 2012. This growth is part of the military's plan to make Ft. Bliss the new home to testing for Future Combat Systems. The program is intended to conduct trials of futuristic

unmanned weaponry, which is hoped to be a strong attraction for defense contractors, bringing with them high-wage jobs.

To prepare for the boom, more than \$4 billion in on-base investment is planned along with an additional 20,000 apartments and homes slated for construction within the city. Among the first projects to be completed on-site are six new military complexes, housing approximately 1,400 soldiers, along with dining facilities and vehicle-maintenance areas. Elsewhere on base, new parks, shops, chapels and a lifestyle center will soon be under construction.



New Ft. Bliss Housing



REDEVELOPMENT AND REVITALIZATION



Downtown revitalization efforts continue in El Paso, with public and private investment now totaling more than \$231 million. Guided by the Downtown 2015 Plan, Downtown is being reborn while still maintaining and highlighting its rich history. The plan sets a vision through which the public and private sector work together to increase the value and attractiveness of the Downtown area. All of the revitalization efforts are chronicled online at the

City’s Downtown redevelopment website, www.elpasotexas.gov/downtown. The site provides a full copy of the Downtown 2015 plan, along with copies of all City Council action regarding redevelopment.

Albert Armendariz Sr. U.S. Courthouse

Several public and private projects have been completed in 2009, led by the \$76 million Albert Armendariz Sr. U.S. Courthouse. The building was opened for use in June, with a formal dedication in early September. The design took its cues from El Paso’s historic roots, while boldly looking forward to the future to serve the community.



As a new facility, the design required thoughtful planning to have the scale of the building be appropriate and compatible with the existing urban fabric in Downtown El Paso. Located at the edge of the Central Business District in an area populated by government buildings and a half block from the Magoffin Historic District, the two-building design transitions in scale with surrounding buildings (from 5-20+ floor high-rises in the business district to two to three story buildings in the historic district). The facility design focused on how it would fit with the existing structures, taking its massing cues from nearby multistory buildings; the design is compatible in scale with its neighbors



Mills Building

Work continues on the historic Mills Building, part of the larger Mills Plaza District. The district includes a pedestrian plaza and joins business, restaurant and retail in the Mills, Centre Building and historic Plaza Hotel. Construction also began on an adjoining multistory parking garage.

Fst Ave. Lofts

Contemporary, urban living also arrived in Downtown in 2009 via Fst Ave. Lofts, the area’s first-ever warehouse-to-loft-condo conversion. “We are stimulated by the completion of Fst Ave. Lofts,” said TJ Karam, who, along with his brother Luke, spearheaded the project. “It reminds us why we brought urban living to El Paso’s Downtown.” Less than a year since breaking ground in March 2009, the Karams are launching a major sales push to sell the remaining five condos in the nine-unit building at 300 S. Florence St.





The available units range in size from 1,295 to 1,460 square feet. “Each unit is different in several ways: size, layouts, amenities, colors, etc.,” Karam explained. “We are very creative, and being able to cleverly utilize key spaces like a bathroom, helps show our wide range of style and sophistication of urban living.”

All units have stainless steel appliances and concrete ceilings and floors. “We believe the success of Fst Ave. Lofts will be realized through our continued efforts in bringing urban living to the area versus the idea that we were out to make a quick buck. That’s not our goal. Our goal is to make a downtown.” There is also around 2,500 square feet of retail space available on the first floor of the mixed-use project. Office Scapes, a Knoll furniture showroom, has already moved in.

UTEP Graduate Business Center

Visitors to Downtown El Paso may have noticed a familiar image on the Chase Bank Building: the University of Texas at El Paso (UTEP) logo on the building’s street level marquee. The UTEP College of Business Administration opened its Graduate Business Center in January housing the university’s various Masters in Business Administration (MBA) programs, including a new Executive MBA.



The nearly 12,000-square-foot facility on the 1st and 5th floors of the Chase Building represents several firsts for the area: the first physical expansion of the College of Business in more than 25 years, the first Executive MBA program in the El Paso area and the first permanent presence for UTEP in Downtown. UTEP’s Downtown campus features two classrooms for the Accelerated MBA/International MBA programs and a third classroom designed specifically for the Executive MBA.

The Fountains at Farah

Demolition has begun and is expected to be finished by December 2010 on The Fountains at Farah project in East-Central El Paso.



Farah Demolition Site

The project will turn the former Farah headquarters across Cielo Vista Mall into a 600,000 square foot power/town center catering to both major retailers, specialty lifestyle stores and restaurants.



The Fountains



TOURISM

El Paso is a unique area rich with history. The City of El Paso, Texas and Ciudad Juarez, Mexico are closely linked both economically and culturally. From Ballet Folklorico to spicy Tex-Mex cuisine, the feeling of Mexico is always present.

At the heart of the city is the Franklin Mountains State Park, not only the largest urban state park in Texas, but also the largest park in the United States that is entirely within a city's limits. The Franklin Mountains enrich El Paso, providing a home for Wyler Aerial Tramway, hiking, and several species of plants and wildlife. A city renowned for its rock-climbing destinations, and legendary Tex-Mex restaurants, is also the home to numerous galleries and performing arts groups.



In August of 2008, the newly renovated Plaza Theatre was unveiled as the jewel of the southwest. Designed as a modern film house with the flexibility of presenting stage shows, the Plaza opened in 1930 and hosted popular traveling shows and movies, becoming a fixture in the lives of theatergoers. The renovated structure is described as dazzlingly beautiful and said to look exactly as it did 75 years ago. Recently opened on the ground floor is the Oasis Lounge, a multi-purpose food service facility with doors opening into Art's Festival Plaza. This beautiful structure is at the

center of the Downtown experience and will surely enrich the lives of future generations as it has done so wonderfully in the past.

The Butterfield Trail Golf Club is a public Texas golf course designed by world-renowned architect Tom Fazio. The course is located just a long iron shot away from the El Paso International Airport and a planned 150-acre industrial park. Adjacent to a planned hotel resort site, the new golf course is like nothing El Paso has ever seen.



The Outlet Shoppes at El Paso that opened in October of 2007 is a Horizon Group property designed to accommodate 100 name brand retail stores (Nike, Banana Republic, Coach, and Tommy Hilfiger to name a few), a food court, children's play area and other amenities within the 385,000 sq. ft. center. The \$70 million center is a shopping destination for visitors from the El Paso region as well as Mexico.

El Paso	2006	2007	2008	2009 (partial)
Total Direct Travel Spending (\$Million)	1,330	1,393	1,488	1,261
Visitor Spending at Hotel, Motel (\$Million)	808	850	915	770
Industry Employment Generated by Travel Spending (Jobs)	11,980	11,810	11,890	11,570
Tax Receipts Generated by Travel Spending (\$Million)	91.0	93.8	95.4	90.4

Source: Dean Runyan Associates, September 2010.



MEDICAL

On July 13, 2009, El Paso welcomed the inaugural class of the new four-year medical school, Texas Tech University Health Sciences Center Paul L. Foster School of Medicine. Due to El Paso’s fast growing population the need for quality healthcare and research is quickly increasing.



In 1999, community leaders took the first steps to make El Paso the destination for a new medical school. In January 2006, El Paso celebrated the ribbon cutting of the Texas Tech University Health Sciences Center El Paso School of Medicine. Then in August of 2007, Paul Foster, President and CEO of Western Refining, Inc., donated \$50 million to the El Paso School of Medicine, to help finance faculty recruitment, salaries, and state-of-the-art equipment for innovative research. The Paul L. Foster School of Medicine will create new opportunities vital for research and advances in healthcare that will profoundly affect the region. The medical school will also be the corner stone to the proposed Medical Center of the Americas, the first planned medical facilities campus for health delivery, research, education and economic development of El Paso.

Source: Texas Tech University Health Science Center, November 2009.



In November of 2007 voters approved the building of a \$120.1 million dollar Children’s Hospital in El Paso. Construction began in February of 2009 for the much anticipated opening in early 2012. The Children’s Hospital will offer services exclusively to children and will provide superior medical care to patients from birth through their late adolescent years.

Source: El Paso Children’s Hospital, September 2010.

TRANSPORTATION

El Paso’s growth leads to another significant topic – transportation. The City has a major artery of commerce running right through the heart of the city. It is used by commuters, visitors and commerce as the preferred route of mobility. City



Council’s goal is to make the local transit system more viable and attractive as an alternate mode of transportation; thereby reducing the number of vehicles on the roads, resulting in less congestion. Together with the Texas Department of Transportation and the Metropolitan Planning Organization, the City approved the creation of the Regional Mobility Authority to create a plan to ease the traffic commute and assist the large volume of trucks transporting goods from Mexico and through the Interstate 10. In July of 2008, a \$1 billion highway plan was approved by City Council. With approximately \$216 million from local contributions, this collaborative effort will work at meeting the comprehensive transportation needs of El Paso as a critical component of commercial trade and mitigate congestion due to the increasing growth.



The International Airport and Sun Metro continue to play vital roles in the economic health and quality of life in the city. Beginning in 2008, the economic downturn impacted the flow of passengers and freight through the airport.

Air Transportation El Paso International Airport



	2008	2009
Annual Passenger:	3.30 million	3.06 million
Annual Freight:	67,825 tons	67,825 tons
Aircraft Operations:	99,714	98,786 takeoff & landings

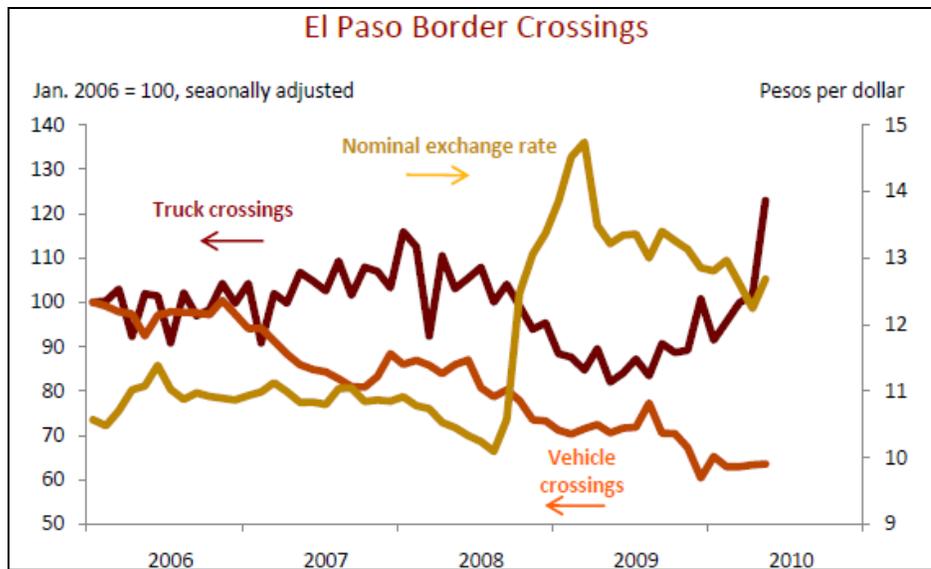


Ground Transportation Sun Metro

	2008	2009
Number of Buses	159	159
Annual Miles Traveled	6,576,977	6,982,776
Number of Routes	58	56

International Border Crossings

While vehicle crossing from Juarez to El Paso continues to decline, bridge wait times remain longer than in previous years. This data suggests that patrons are combining activities when crossing the bridge and making fewer trips, on average. Conversely, truck crossings continue to increase with the boost in maquiladora activity in Ciudad Juarez.



Source: Borderplex, Federal Reserve Bank of Dallas Report, 2010



THE ECONOMY

2007 marked the beginning of the global financial crisis. This crisis was triggered by the subprime mortgage crisis, which was the dramatic rise in mortgage delinquencies and foreclosures due to housing price declines in 2006-2007. Approximately 80% of U.S. mortgages issued in recent years to subprime borrowers were adjustable-rate mortgages, refinancing became more difficult and as adjustable-rate mortgages began to reset at higher rates, mortgage delinquencies soared. Securities backed with subprime mortgages, widely held by financial firms, lost most of their value. The result has been a large decline in the capital of many banks and U.S. government sponsored enterprises, tightening credit around the world.

In recent months, however, recovery appears to be on the horizon for El Paso’s economy. The impact of this recovery is evident in El Paso’s business-cycle index which reported 2 percent annualized growth in April, a growth which has averaged 2.7 percent over the last four months. This positive growth is reflected in the table below detailing some of El Paso’s major economic indicators and the projection for 2010 and 2011.

Major Economic Indicators				
El Paso Metropolitan Statistical Area				
	2008	2009	Proj. 2010	Proj. 2011
Total Personal Income (Millions of Dollars)	\$20,259	\$21,141	\$22,240	\$23,570
% Change	4.4	4.4	5.2	6.0
Total Commercial Activity* (Millions of Dollars)	\$9,475	\$9,809	\$10,176	\$10,765
% Change	0.8	3.5	3.7	5.8
Real GMP (Billions of 1996 Dollars)	\$20.541	\$20.636	\$21.509	\$22.576
% Change	2.2	0.5	4.2	5.0
Businesses (Thousands of Dollars)	13.17	13.295	13.423	13.559
% Change	1.0	0.9	1.0	1.0
Employment (In Thousands)	375.628	376.735	382.401	391.747
% Change	0.5	0.3	1.5	2.4
Housing Starts (In Thousands)	3.796	3.129	3.524	3.994
% Change	-8.8	-17.6	12.6	13.3
New House Prices (In Thousands)	\$134.022	\$134.283	\$135.493	\$139.782
% Change	5.2	0.2	0.9	3.2

*El Paso total unadjusted retail sales reported in millions of nominal dollars.



MANUFACTURING

Once a major copper refining area, chief manufacturing industries in El Paso now include food production, clothing, construction materials, electronic and medical equipment, and plastics. Cotton, fruit, vegetables, livestock, and pecans are also produced in the area. In 1994, nearly half of El Paso's 50,000 manufacturing jobs were in the apparel and textile industry.



However, due to the devaluation of the Mexican peso at the close of 1994, several large apparel manufacturers relocated over the border to Mexico, taking jobs with them. Growth in other industrial sectors has made up for this decline: jobs in globalization and information technology are helping to revitalize the area economy after its past dependency on ever-reducing manufacturing jobs. A 2002 study estimated that local employment for the El Paso MSA was expected to grow to 278,056 by 2006, or a compound annual growth rate of 1.52 percent over that 5-year period. According to the most recent figures from the U.S. Bureau of Labor Statistics, the number of individuals employed in El Paso has increased significantly from June 2009 (278,695) to June 2010 (281,404). However, the number of employees in the Manufacturing Industry specifically has decreased from 17,100 to 16,900.

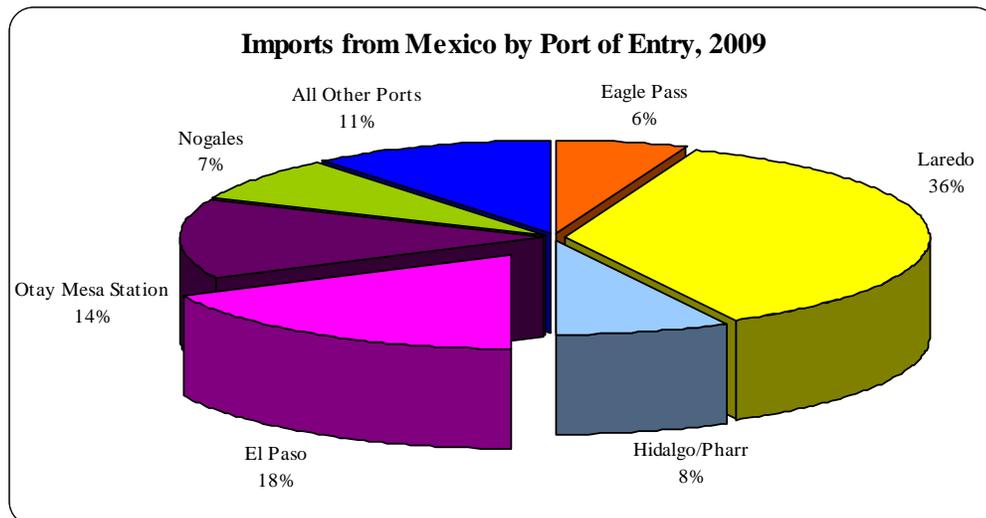
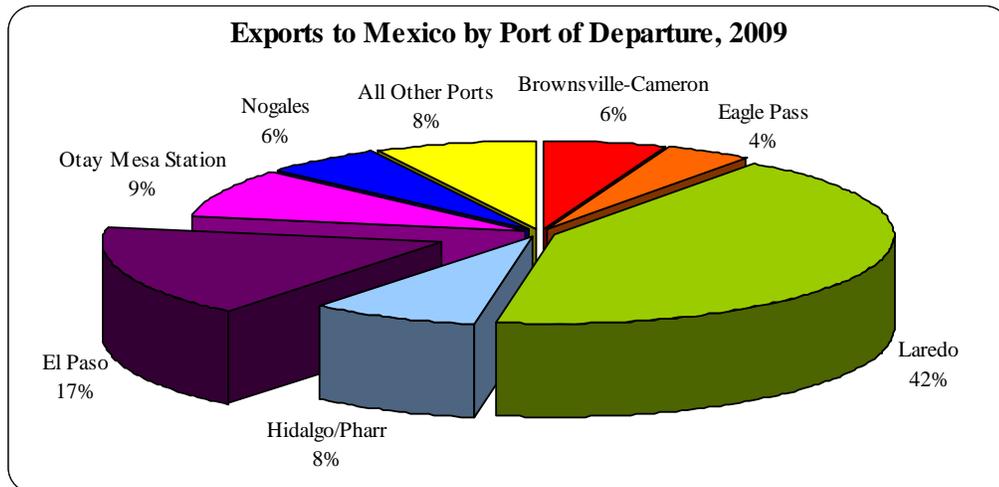
El Paso's labor force has shown a steady growth over the past decade. International trade in the region, stimulated by the North American Free Trade Act (NAFTA) and the Mexican Maquiladora Program, has helped to ensure El Paso's success in the global economy. El Paso's economy is significantly impacted by the Mexican Maquiladora Program. Established in 1965, the Program was created to help alleviate unemployment on the U.S.–Mexico border by allowing non-Mexican companies to establish manufacturing operations in Mexico to produce goods for exportation. El Paso's sister city, Ciudad Juárez, has more than 300 such plants employing approximately 195,000 workers, many of them El Paso residents. More than 70 of the Maquiladora plants established in Ciudad Juárez are owned by Fortune 500 companies operating in telecommunications, manufacturing of medical supplies, consumer appliances, electronics, and automotive parts.

Education is also a driving force in El Paso's economy. El Paso's three large school districts (Ysleta, El Paso, and Socorro) are among the largest employers in the area, employing more than 19,000 people between them. Furthermore, in the realm of higher education, the University of Texas at El Paso (UTEP) employs nearly 5,000 people. A study by the University's Institute for Policy and Economic Development stated that the University's impact on local businesses has resulted in \$349 million.



INTERNATIONAL TRADE

According to the U.S. Bureau of Transportation Statistics, El Paso is the nation's "fifth busiest land border gateway by value for imports and exports transported across the border by highways, railroads, and pipelines." In 2008, merchandise trade passing through El Paso (\$48 billion) accounted for 6 percent of the value of U.S. total land trade. Trucks carry most of the freight passing through the city, followed by rail. From 2000 to 2008, the number of rail containers passing through El Paso more than quadrupled. Additionally, during the same time frame, the number of trucks entering the U.S. at these border crossings increased 5 percent. The Union Pacific Railway provides intermodal and other services to Los Angeles, Chicago, and Dallas. The Burlington Northern Santa Fe Railroad also travels to Los Angeles and Chicago. El Paso's position as an international gateway means it is a major thoroughfare for imports and exports. Given the long-term growth rate of trade, the volume of merchandise trade through El Paso can be expected to rise.



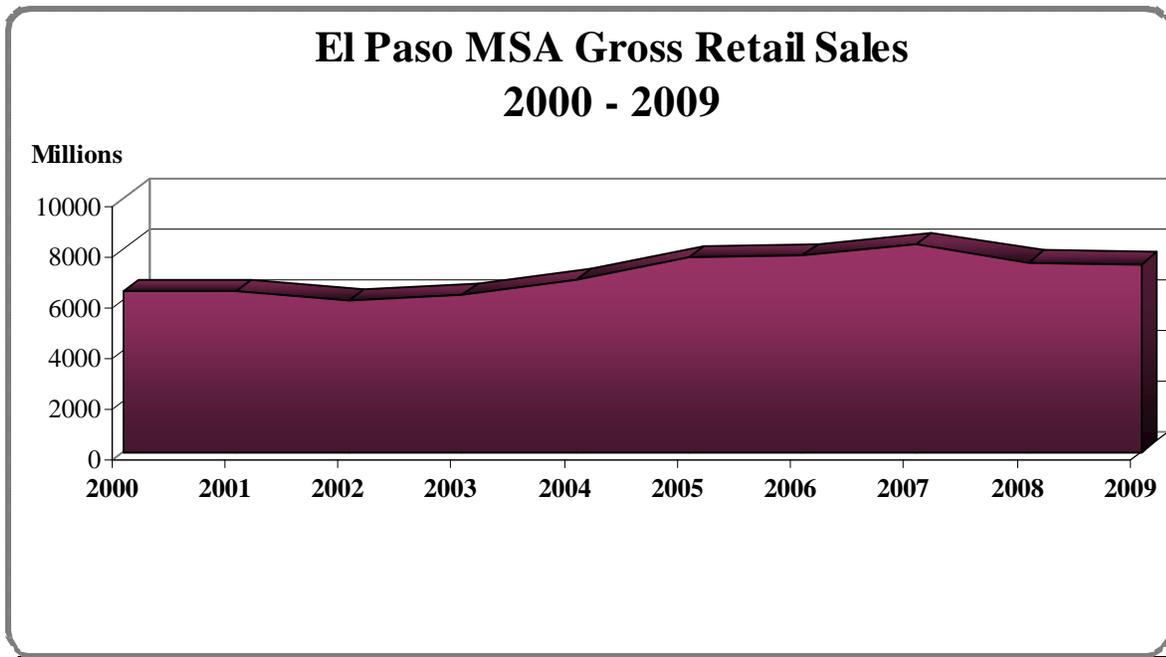
Source: TX Centers for Border Economic & Enterprise Dev, Border Trade Data, Sept 2010.



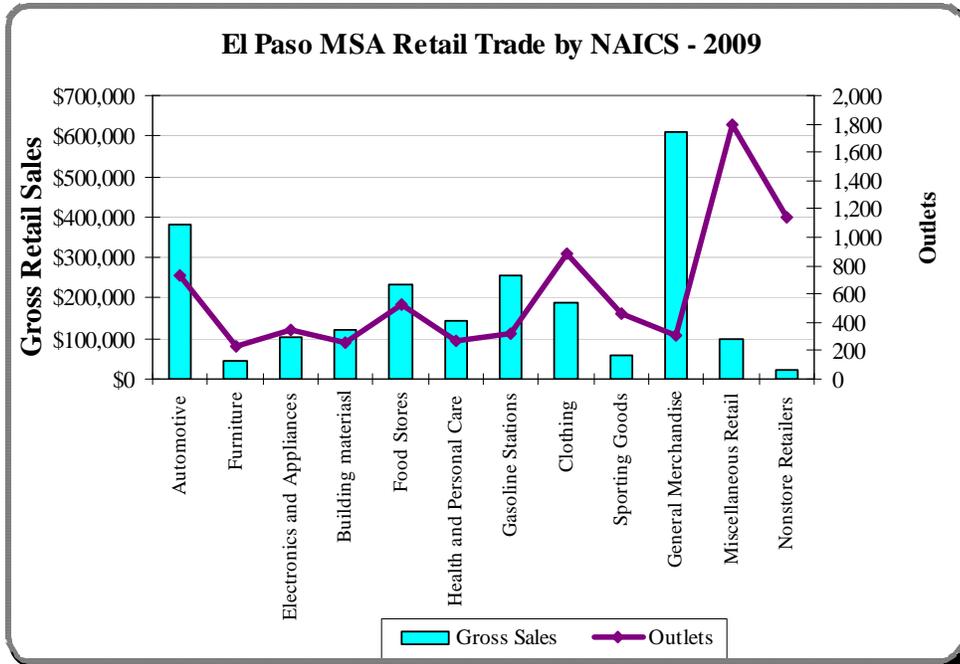
RETAIL SALES

As noted by University of Texas at El Paso (UTEP) economist Dr. Thomas Fullerton, metropolitan retail sales performance is usually “the most variable segment of a local or national economy.” Retail sales in El Paso is not expected to accelerate noticeably until 2011. According to UTEP’s Borderplex Economic Outlook: 2009-2011 there are three categories that will likely experience flat or negative growth, which are: 1) motor vehicles & parts 2) food & beverage stores, and 3) building & garden supplies and automobile sales. In 2009, El Paso reported over \$7.4 billion in gross retail sales, approximately a 0.9 percent decrease over the previous year.

However, the categories in El Paso with the largest sales are: 1) health & personal care 2) sporting goods, books & music, and 3) miscellaneous items (e.g. florist, gift and pet shops).



Source: Texas Comptroller of Public Accounts, November 2010.



Source: Texas Comptroller of Public Accounts, October 2009.

RETAIL IMPACT OF MEXICO

El Paso, Texas, and Juarez, Mexico are known as “sister-cities” due to their proximity and socio-economic influence upon each other. Previously, it was estimated that Mexican nationals account for up to 30 percent of El Paso’s retail sales with a concentration near the international bridges in the Downtown area. However, it is now clear that the patronage of Mexican Nationals is enjoyed by merchants throughout El Paso.



In a recent study titled “Cross-Border Retailing Study” conducted by John Hadjimarcou, Ph.D., of the University of Texas at El Paso’s Marketing & Management Department, the 109 retailers surveyed, mainly from East and West El Paso, help to validate the fact that the Downtown area is not the sole beneficiary of border-crossing consumers coming into El Paso. Among the study’s findings:

- Nearly 45% of retailers say that 50% or more of their customer-base is Mexican
- Over 50% believe that these Mexican shoppers account for at least 25% of their sales and profits
- Overall, businesses believed that they could not perform well without Mexican customers and agree that the border-crossing consumer as a segment is growing

The economic weaknesses both north and south of the border will lead to the contraction of retail sales thru 2011. In addition to the reduction in manufacturing payrolls, the ongoing violence in Juarez will continue to have a negative impact on the contribution made by Mexican nationals to the City’s retail sales.

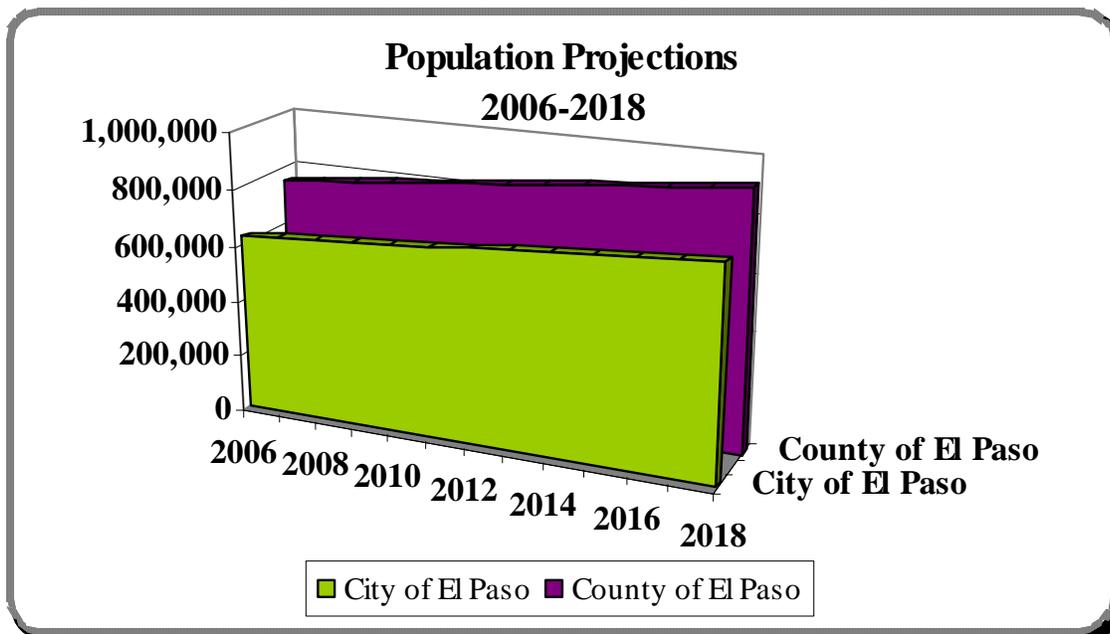


DEMOGRAPHICS

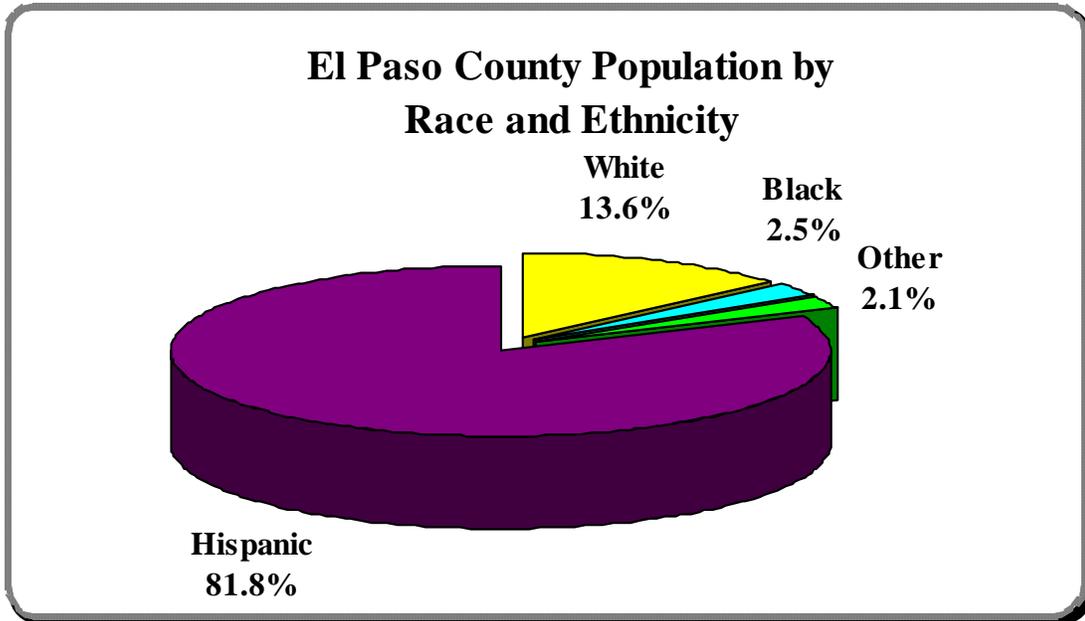
POPULATION

The City of El Paso is the sixth largest city in the state of Texas and the 23rd largest city in the United States. El Paso is projected to reach a population of 675,324 in 2011, which represents a 1.06 percent increase from the population projections of 2010. El Paso shares the border region with Juarez, Mexico, the largest city in the state of Chihuahua and the fifth largest city in Mexico. If these two areas were combined (Cd. Juarez, Mexico and the County of El Paso), this bi-national metropolitan region would easily exceed 2 million residents.

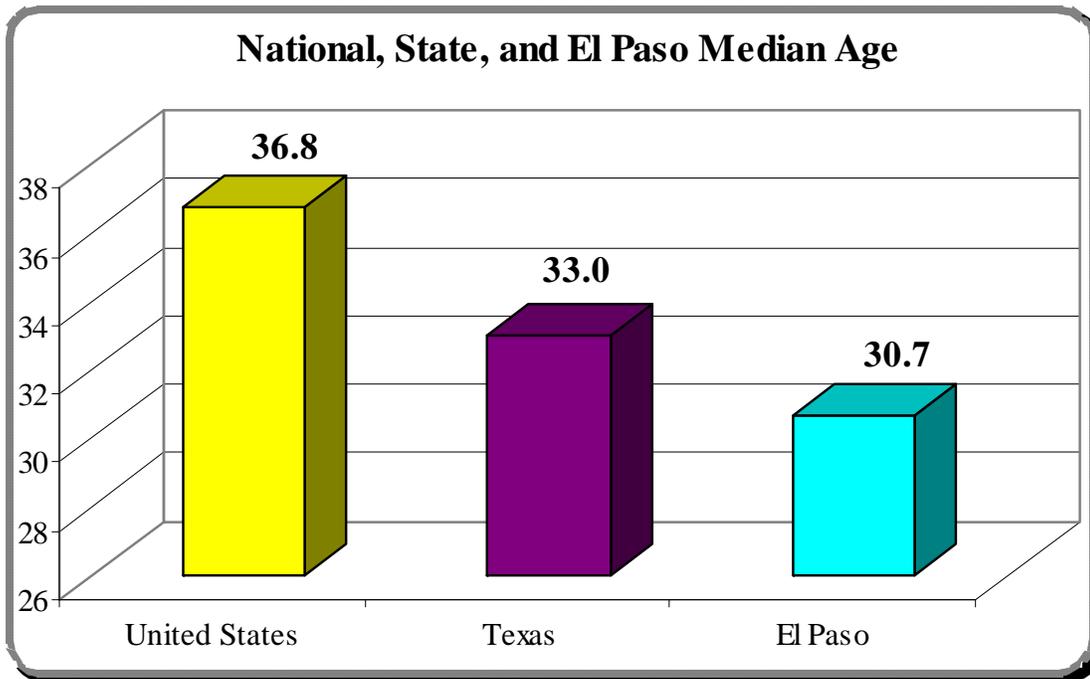
The El Paso County Population is projected to be 819,484 in 2011, and is expected to reach 871,998 by 2015.



Source: Department of Planning & Economic Development, City of El Paso, September 2010



Source: U. S. Census Bureau, American Community Survey, 2008.

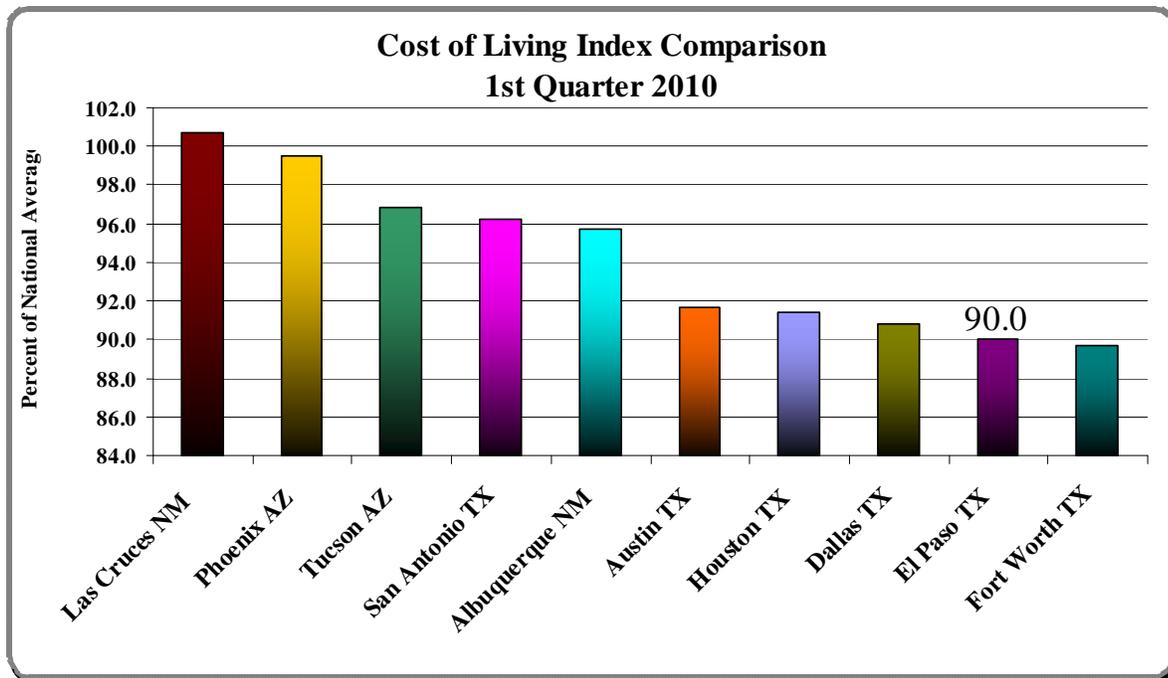


Source: U.S. Census Bureau, American Community Survey, 2008.



COST OF LIVING

El Paso residents enjoy a relatively low cost of living compared to other cities in Texas and the United States. Combined with its growing size and numerous points of cultural and scenic interest, the El Paso area offers businesses a thriving community coupled with a pleasant and affordable cost of living. In the First Quarter of 2010, the Cost of Living Index for El Paso was at 90.0 percent of the national average of 100 percent. The following graph illustrates how El Paso's cost of living compares to other cities in the Southwest region.

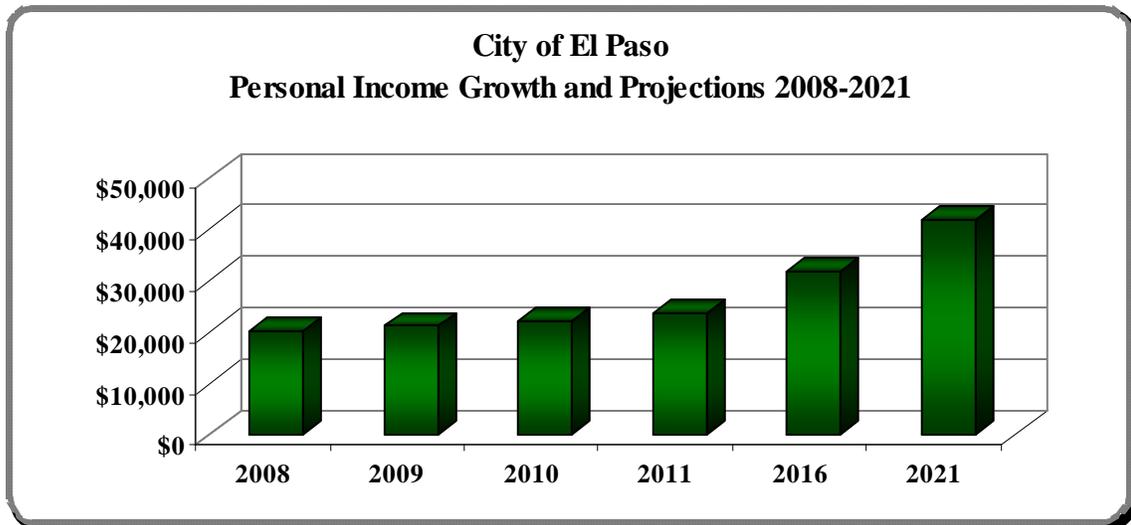


Source: ACCRA, 1st Quarter 2010.

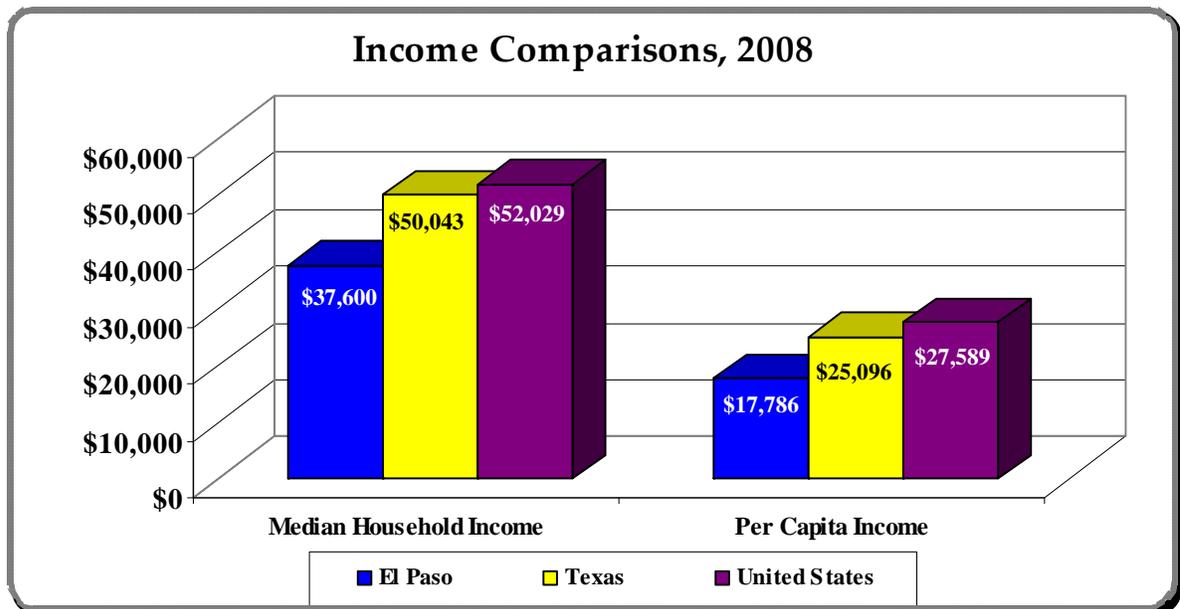


INCOME

A combination of increased economic activity and a growing population will drive the rate of personal income expansion. In 2011, local personal income is expected to reach \$23.5 billion. Moreover, El Paso will maintain its status as the hub of the border economy, contributing hundreds of millions per year to workers from Dona Ana and Otero Counties, as well as jobholders in Ciudad Juarez.



Source: Borderplex Economic Outlook: 2009-2011.

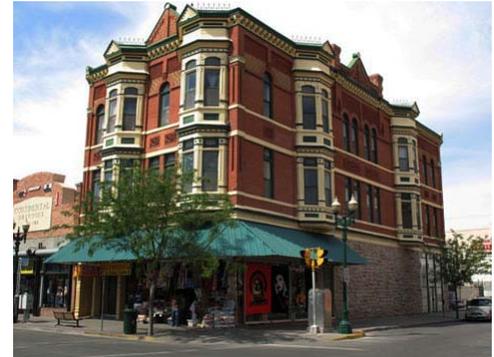


Source: U.S. Census Bureau, American Community Survey 2008.



EL PASO EMPLOYERS

El Paso's economy has seen changes in recent years as new industries are arriving while other industries have left or significantly reduced their impact in the area. The City is headquarters to more than 70 Fortune 500 companies and home to Fort Bliss - one of the fastest growing U.S. Army installations in the United States. Ft. Bliss is estimated to bring 2,000 new Engineering, Technical and Industrial jobs by 2013.



TOP 10 EMPLOYERS, PUBLIC AND PRIVATE CITY OF EL PASO

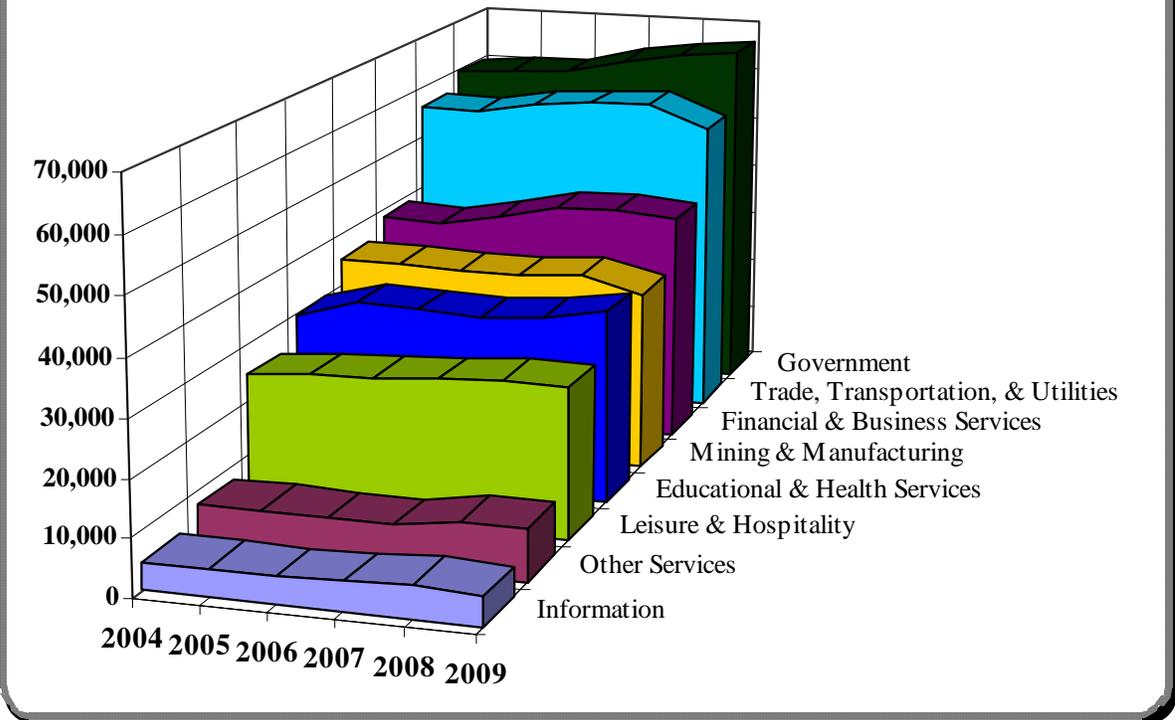
RANK	NAME OF EMPLOYER	NO. OF EMPLOYEES	TYPE OF SERVICE
1	FT. BLISS CIVILIAN EMPLOYEES*	15,000	MILITARY
2	EL PASO INDEPENDENT SCHOOL DISTRICT	10,000	PUBLIC
3	YSLETA INDEPENDENT SCHOOL DISTRICT	8,601	PUBLIC
4	T & T MANAGEMENT	8,260	EMPL. SVCS
5	CITY OF EL PASO	6,202.88	PUBLIC
6	SOCORRO INDEPENDENT SCHOOL DISTRICT	5,388	PUBLIC
7	THE UNIVERSITY OF TEXAS AT EL PASO	4,929	PUBLIC
8	EL PASO COMMUNITY COLLEGE	4,249	PUBLIC
9	WAL-MART	4,011	RETAIL
10	COUNTY OF EL PASO	2,474	PUBLIC

* Estimate includes contracted employees.

Source: Office of Management and Budget, City of El Paso, September 2010.

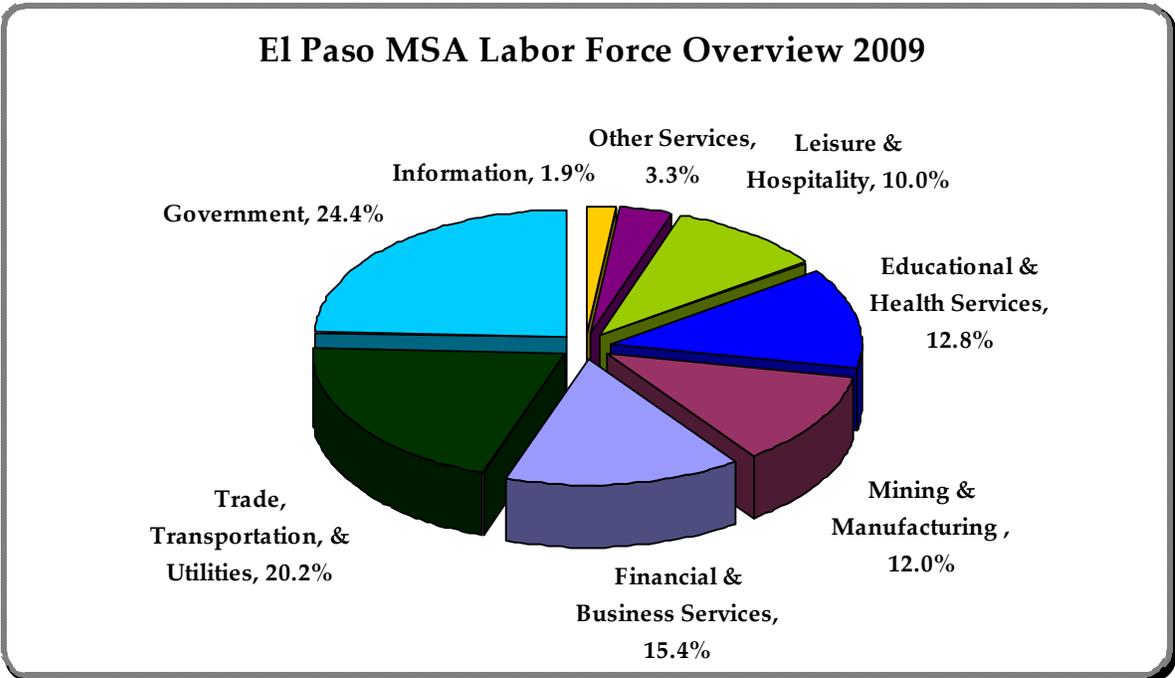


El Paso Job Growth 2004 - 2009



Source: Texas Workforce Commission, October 2009.

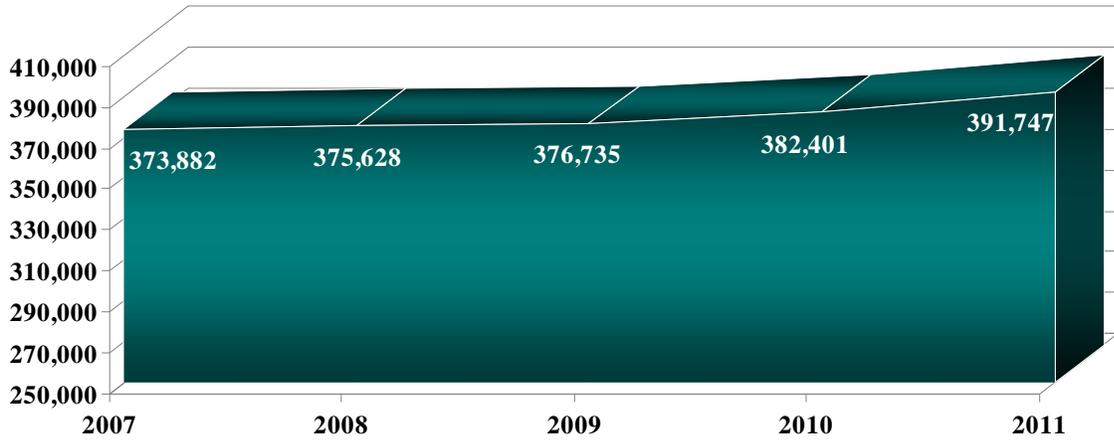
El Paso MSA Labor Force Overview 2009



Source: Texas Workforce Commission, October 2009.



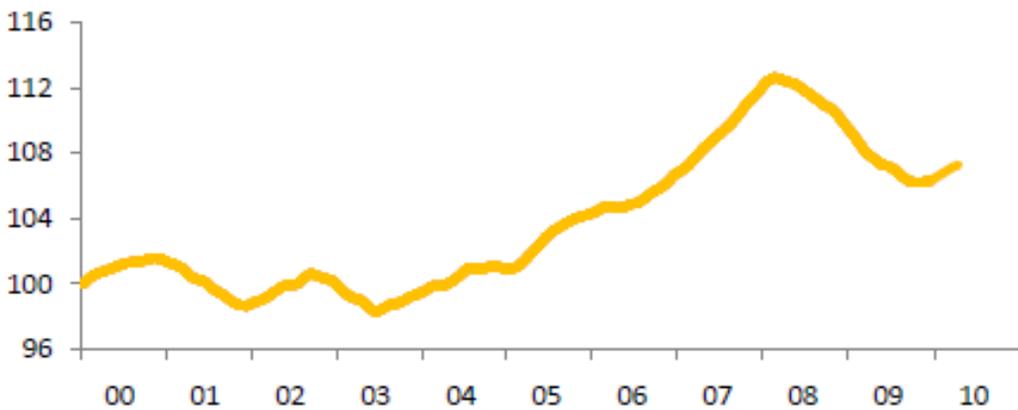
El Paso MSA Employment Projections 2007 - 2011



Source: UTEP Border Modeling Project, UTEP, September 2010.

El Paso Business Cycle Index

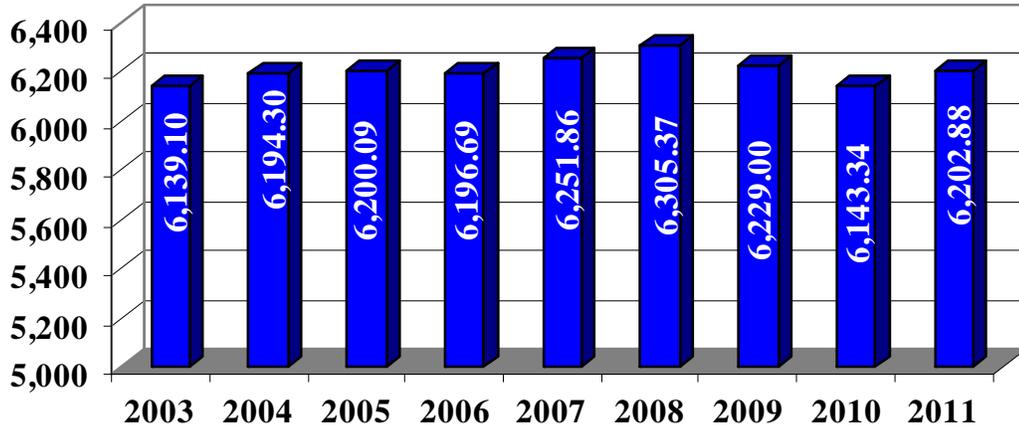
Index Jan. 2000=100



Source Federal Reserve Bank of Dallas, El Paso Branch, September 2010.

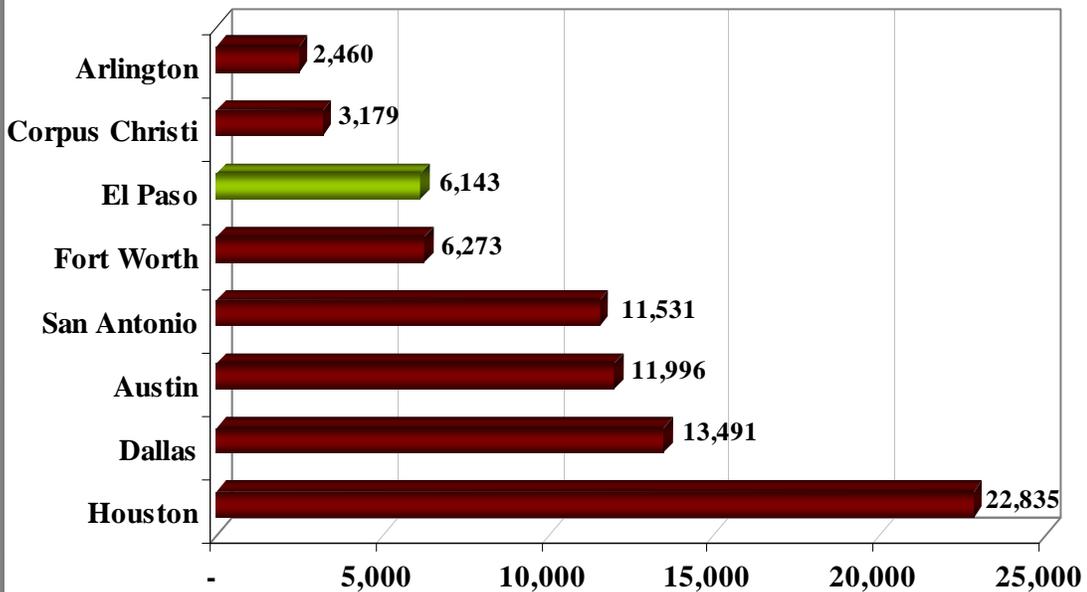


City of El Paso All Funds Authorized Positions by Fiscal Year



Source: City of El Paso, Office of Management and Budget, October 2010.

Regional Cities Adopted FY2011 All Funds FTE's*



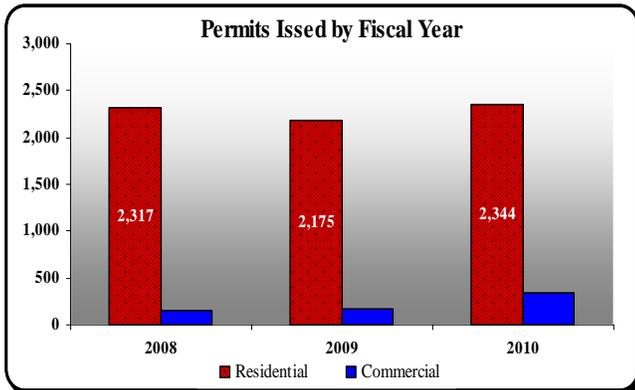
*Rounded to the nearest whole number. Source: Municipal Budget Offices, October 2010. San Antonio number based on total number of positions not total number of FTE's.



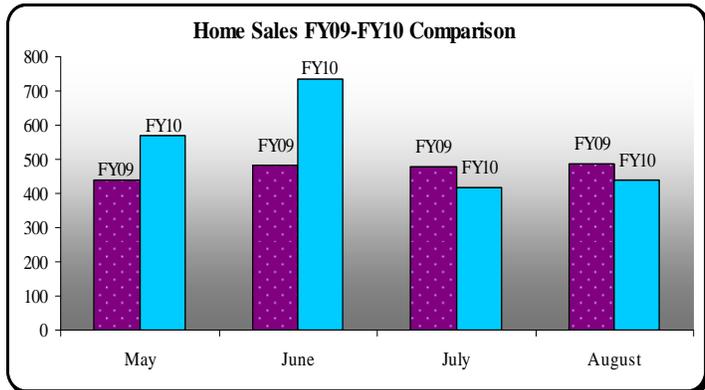
RESIDENTIAL, CONSTRUCTION & REAL ESTATE



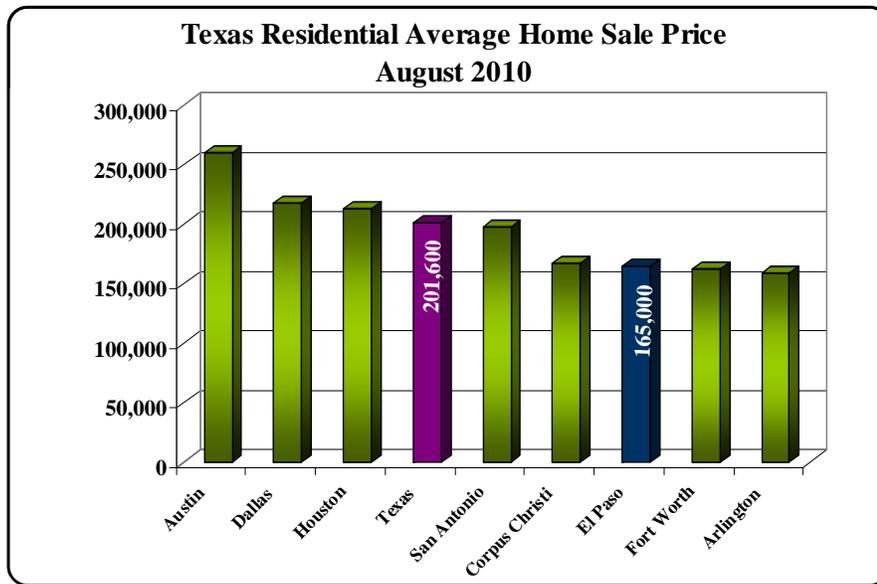
Economic growth and the expansion at Ft. Bliss are stimulating demand for housing in El Paso. As of August 2010, the median home price was \$137,300, up 6% over last year. During the same period, the City has experienced a slight increase in residential and commercial permit issuance. The expansion of Ft. Bliss combined with an overall increase in the number of homes sold this year places the community on the verge of a significant boom.



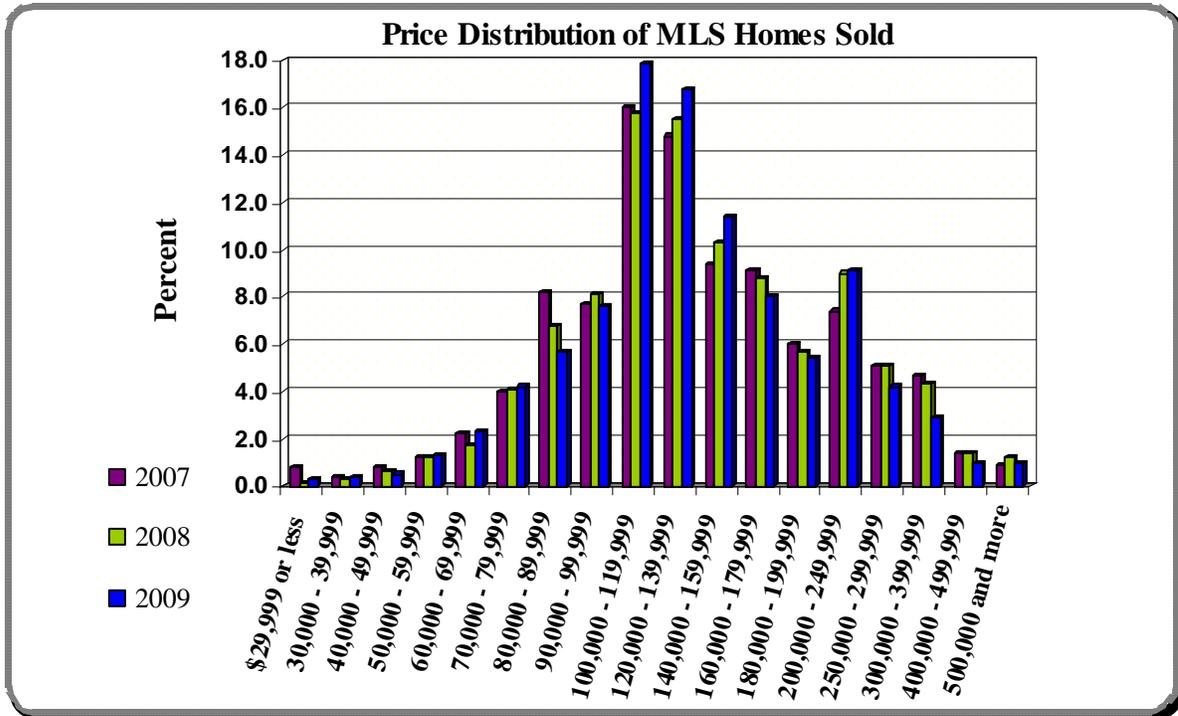
Development Services Department, 2010



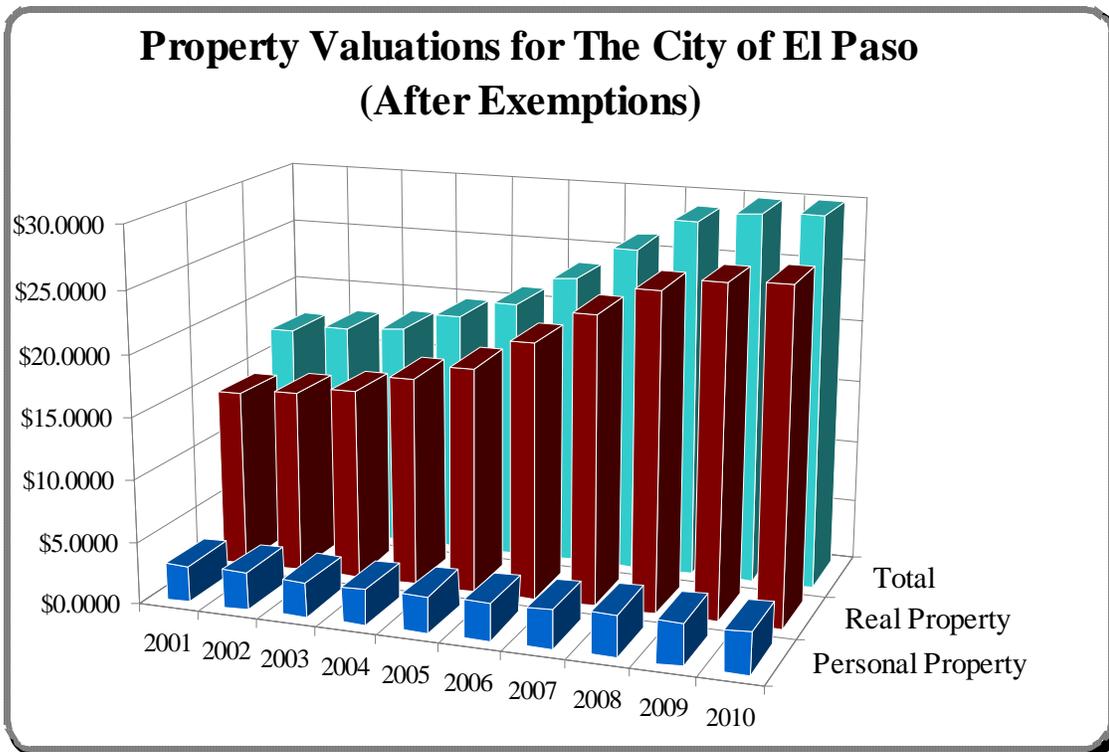
Real Estate Center at Texas A&M University, 2010



Source: Real Estate Center at Texas A&M University, September 2010.



Source: Real Estate Center at Texas A&M University, September 2010.



Source: City of El Paso, Tax Office, September 2010.



PROPERTY TAX STRUCTURE FOR ENTITIES IN EL PASO COUNTY

The City of El Paso’s Tax Office provides its clients with a consolidated property tax bill and collects taxes for 30 taxing jurisdictions within the City and County of El Paso, Texas. The city’s per parcel cost of collection is \$0.62, one of the lowest fees in Texas. The City incorporates a unique financing arrangement in which a law firm is contracted to collect delinquent property taxes. These reimbursements help to defray the per parcel cost of tax collection.

2010 Property Tax Rates	\$/ \$100
City of El Paso	0.6537
El Paso County	0.363403
University Medical Center	0.182124
El Paso Community College	0.107329
El Paso Independent School District	1.235
Ysleta Independent School District	1.33
Socorro Independent School District	1.179690
Canutillo Independent School District	1.2921
Total Tax Rates	\$/ \$100
County, Hospital, EPCC, City of El Paso, Ysleta ISD	2.636556
County, Hospital, EPCC, City of El Paso, El Paso ISD	2.541556
County, Hospital, EPCC, City of El Paso, Canutillo ISD	2.598656
County, Hospital, EPCC, City of El Paso, Socorro ISD	2.486246

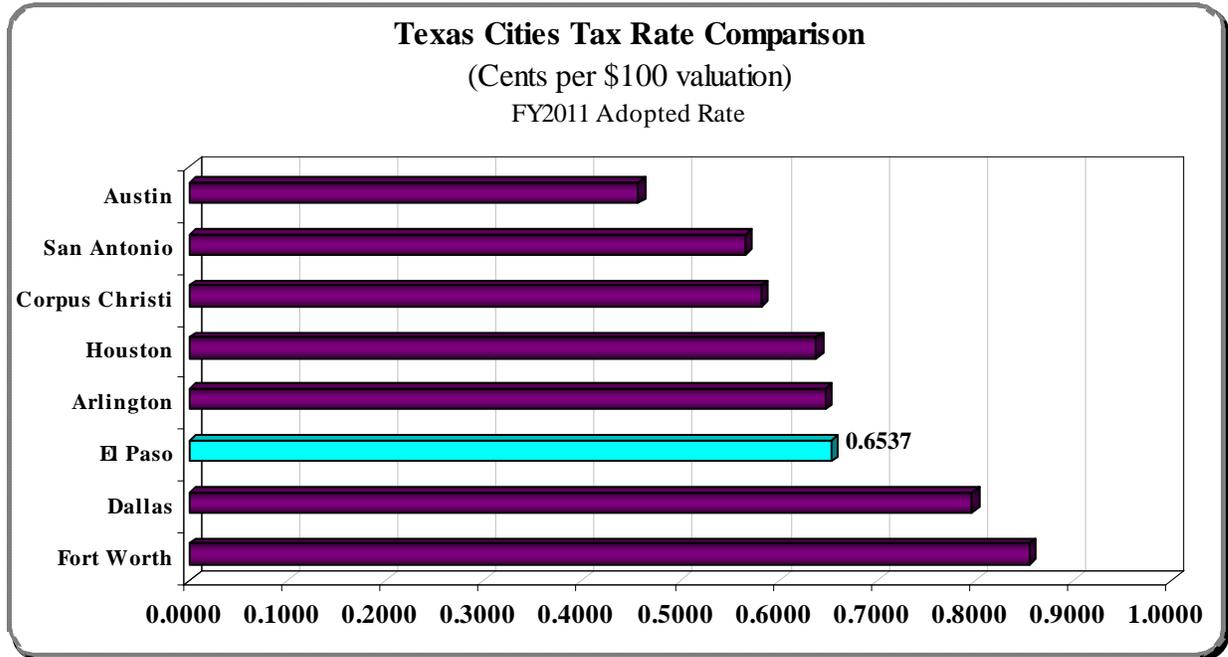
No Corporate or Personal Income Tax in Texas

These rates apply to land and improvements and are levied per \$100 of assessed value.

Source: City of El Paso, Tax Office September 2010.



TAX RATE COMPARISON



Source: Municipal Budget Offices, October 2010.

SALES AND USE TAX

State Sales Tax	6.25%
Municipal - City of El Paso	1.00%
County - El Paso County	0.50%
Municipal Transit - Sun City Area Transit Tax	0.50%
Total El Paso Sales and Use Tax	8.25%

State Motor Fuels Tax	\$0.20/gallon
State & City Hotel/Motel Tax	15.5%
State Motor Vehicle Tax	6.25%

(Includes sales tax, rental tax, and interstate motor carriers tax)







BUDGET PROCESS

The El Paso City Charter and El Paso Municipal Code dictate that the annual City budget must include a complete financial plan for the fiscal year. To achieve this goal, the City Manager spearheads the budget process, with the Mayor and City Council, Office of Management and Budget (OMB), City Departments, and the public participating during various stages of the budget process.

Throughout the process, the City Manager provides the City's Department Heads with policy direction in formulating the budget and discusses areas of concern with City Council. The budget process is divided into the following:

STRATEGIC PLANNING

Early in the fiscal year, the City gears up for the Strategic Planning Sessions that provide policy direction and priorities for the following fiscal year and allows for a review/update of the Strategic Policy and Plan. Prior to the start of the sessions, the Office of Management and Budget prepares a Three Year Financial Forecast that includes revenues, expenditures, and a tax rate analysis that considers future programmatic impacts as well as operating impacts resulting from new or expanded facilities.

Analyses are also prepared on key economic indicators for the El Paso market to evaluate economic conditions and establish effective strategic goals for the future. The strategic sessions, which are held in the fall/early winter, are attended by the Mayor, City Council Representatives, City Manager, Deputy City Managers, and Department Directors and Managers.

BUDGET FORMULATION

Drafting the City Budget



The City of El Paso uses the program budgeting concept, which entails grouping activities within a department into programs that represent specific types of services or core services. Departments formulate the budget request applying this budgetary approach while using a budget preparation manual to facilitate this phase.

The manual, distributed by the Office of Management and Budget, explains the entire budget process, policies and timetable. Departments are also required to submit updated functions, goals, objectives and performance measures. Revenue generating departments must also submit revenue estimates in their budget request packets.



In keeping with the Budget Policies adopted by City Council on April of 2006, the City Manager establishes parameters for the upcoming fiscal year and provides programmatic direction to the departments in preparing their operating and capital budget requests in accordance with the City's Strategic Policy Plan and City Council's guidance. During this phase, the City Manager addresses any policy or procedure changes as needed. Additionally Deputy City Managers provide guidance and leadership to respective Department Directors through out the budget process to ensure available resources are maximized and efficiencies are achieved while quality service delivery is maintained.

Upon receipt of the packets in OMB, budget and management analysts review and discuss the budget requests with the department heads and identify major program changes and policy issues. The analysts complete the review, formulate recommendations, and ensure that all funds are in balance. The finalized figures become the requested budget. The City Manager reviews the requested budget in the next phase and will determine whether changes are required based on funds availability and priorities.

City Manager's Proposed Budget

After the requested budget is finalized, the City Manager, Deputy City Manager, Department Directors and the Office of Management & Budget hold budget reviews. During this phase, the City Manager addresses any programmatic and budget concerns with Department Directors while considering recommendations and financial constraints. Once the budget reviews are completed and revisions are made to the requested budget the result becomes the City Manager's proposed budget. The City Manager's proposed Budget is filed with the City Clerk, the County Clerk and distributed to City Council, department heads and the media.



Public Hearings

Upon completion of the City Manager's Proposed Budget for the City of El Paso, OMB schedules and coordinates review sessions and public hearings during July and August. A copy of the Proposed Budget is available for review by the citizens in the Municipal Clerk's Office. The review sessions and public hearings provide an opportunity for City Council and the citizens to ask questions, make recommendations, and gain a better understanding of the operations of each department.



Budget Adoption

Budget policy dictates that the budget for all funds be balanced in that the appropriations from each fund not exceed the resources available for the fiscal year. These resources include estimated revenues and the unreserved balance in the fund at the beginning of the year. This policy assures that the city does not spend beyond its means.

Any changes made to the City Manager's Proposed Budget after it is filed, must be included as part of the budget resolution, which is voted upon by City Council. Pending final approval, the proposed budget is subject to the Mayor's revision and/or veto. Budget policies dictate that in the event the budget is not adopted by August 31, appropriations for personnel and essential operating costs made in the prior year can be extended until the new budget is approved. If the proposed budget is adopted it is then distributed to all City departments and is available for public examination in the Municipal Clerk's Office and the County Clerk's Office.

Tax Levy

In accordance with the laws of Texas, City Council passes the tax levy ordinance as soon as possible after the tax roll is completed. The Council also holds posted public hearings regarding the property tax rate and sets the rate as prescribed by the State Property Tax Code.

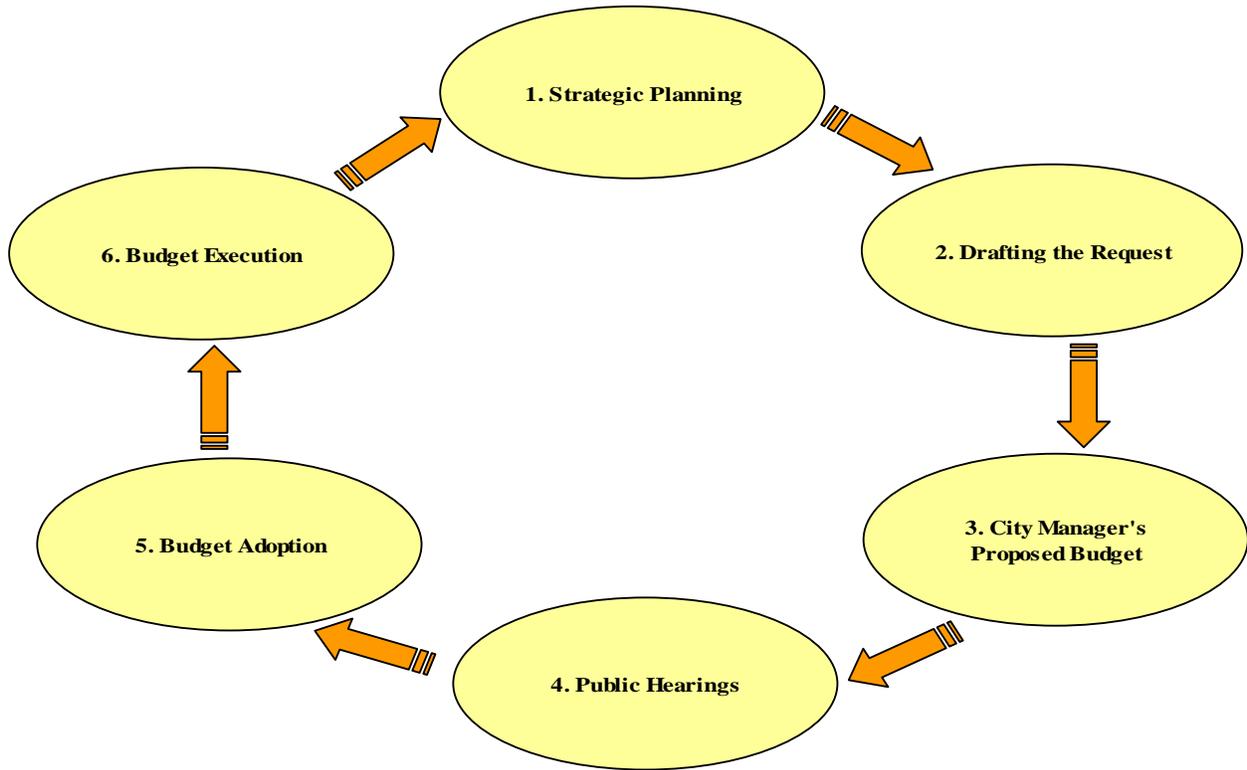
Budget Execution

After the budget and the tax levy are adopted by City Council through resolutions, the Office of Management and Budget distributes adopted budget and staffing reports. Such reports denote the expenditure and staffing authority that each department has in order to carry out its mission and provide services to the Community.

The Office of Management and Budget monitors the budget through the fiscal year and in the case of negative economic fluctuations, with the approval of the City Manager, a plan is implemented to reduce the rate of expenditures, curtail services, or implement revenue-generating policies in order to meet the balanced budget requirement. In the instance that a change is required in adopted revenue estimates and appropriations, departments are able to process amendments to the budget. The responsibility for amending the adopted budget originates in the department requesting the change prior to incurring expenses and such amendments should comply with budget policy and adopted budget resolution. Department Heads are authorized to make budget transfers not exceeding twenty-five thousand dollars (\$25,000) as long as the transfer is within the same fund and department. A budget transfer affecting personal services appropriations or revenue accounts requires the approval of the City Manager. Budget transfers exceeding twenty-five thousand dollars (\$25,000) between departments or between funds require Council approval. Transfers that increase an appropriation from contingency, new revenue, or re-appropriation of fund balance, and/or change the scope of a program require Council approval.



City of El Paso Budget Process





BUDGET PREPARATION PROCESS FISCAL YEAR 2011	
15-Oct	City Manager meets with Mayor and Council to set FY11 budget priorities.
16-Feb	OMB provides departments with FY11 revenue projection form & directions.
5-Mar	Departments to return completed FY11 revenue projections to OMB.
15-Mar	OMB distributes salary information (Form D), budget preparation reports and documentation to City Departments.
5-Apr	Departments return reviewed Form D's to OMB.
5-Apr	All Department Requested Budgets returned to OMB. Any Program Improvements impacting requested budget must also be submitted.
12-Apr	Program Improvements reviewed by City Manager and Deputy City Managers.
4/22 thru 4/23	Deputy City Manager budget review meetings with OMB.
4/26 thru 5/19	City Manager budget review meetings with department heads and Deputy City Managers.
30-Jun	Official Proposed Budget filed with Municipal Clerk and County Clerk (City Charter 7.3). Proposed Budget distributed to Mayor and Council, DCM, and department heads.
6-Jul	City Manager presents FY2011 Proposed Budget Overview to City Council.
7/7 thru 7/29	City Manager and City Council hold budget hearings, as required.
29-Jul	Tax Collector publishes Public Notice of Effective Tax Rate (Tax Code 26.04).
2-Aug	Tax Levy/Tax Rate Ordinance introduced to City Council.
3-Aug	Notice of public hearing on adoption of the budget is published in daily newspapers, between ten and twenty days prior to the hearing (City Charter 7.3B).
24-Aug	Public Hearing on adoption of the FY2011 Budget.
24-Aug	City Council adopts FY2011 City budget by resolution (City Charter, 7.3B).
24-Aug	City Council adopts the Tax Levy/Tax Rate Ordinance after final reading.



BUDGET POLICIES

Policies that were in practice for many years were formally documented and adopted by Council in April of 2006. These policies apply to both operating and capital budgets, and their main objective is to guide the development of the City's budget and help manage financial pressures to address growing demands upon City resources, while preserving long-term fiscal stability. The policies address the use of fund balance, reserves, revenue forecasting, setting fees, and introduce several new requirements. The budget policies are as follows:

I. Budget Process

The purpose of the budget process is to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process. The following is a summary of policies that guide the process.

- A. The City Manager and Council shall set parameters/priorities at the beginning of each budget cycle.
- B. The Office of Management and Budget (OMB) shall publish annually a Budget Preparation Manual that will guide departments with the development of their budgets. The manual shall include a budget preparation and a tax rate adoption calendar.
- C. The budget process shall include a three-year financial forecast to assess long-term financial implications of current and proposed policies, programs, and assumptions that develop appropriate strategies to achieve Council's goals.
- D. Upon submission of the departmental requests, the City Manager shall review and evaluate all baseline budget requests to determine whether they fulfill City Council goals and objectives, improve management effectiveness and service delivery.
- E. The City Manager shall submit a proposed budget to City Council for approval. The proposed budget shall include a City Manager's Budget Message, which is a concise summary of the budget containing the following:
 1. A summary of the major changes in priorities or service levels from the current year and the factors leading to those changes.
 2. The priorities and key issues for the new budget period.
 3. Identify and summarize major financial factors and trends affecting the budget, such as economic factors; long-range outlook; significant changes in revenue collections, tax rates, or other changes; current and future debt obligations; and significant use of or increase in the unreserved fund balance.



4. Provide financial summary data on revenues, other resources, and expenditures for at least a three-year period, including prior year actual, current year budget and/or estimated current year actual, and the proposed budget.
5. Identify the City Charter requirement to have a balanced budget.

II. Budget Hearings

Upon completion of the City Manager's proposed budget for the City of El Paso; OMB schedules and coordinates review sessions and public hearings during July and August. A copy of the Proposed Budget is available for review by the Citizen in the Municipal and County Clerk's Office and on the City's official web site. The review sessions and public hearings provide an opportunity for City Council and the Citizens to ask questions, make recommendations, and gain a better understanding of the operations of each department.



III. Budget Adoption

The budget shall be adopted by resolution, subject to the Mayor's veto, no later than August 31st of each year; but, in the event the budget is not adopted, the appropriation for personnel and essential operating supplies in the previous year shall be extended through a continuing resolution, until the new budget is adopted.

IV. Balanced Budget

City charter requirements dictate that the budget for each of its funds always be balanced in that the appropriations for each fund do not exceed the resources available to that fund for the fiscal year, including estimated revenues and any unreserved balance in the fund at the beginning of the year. This policy assures that the City does not spend beyond its capacity.

By resolution, the City Council must adopt a balanced budget. The City Manager's proposed budget adheres to the balanced budget policy when submitted to Council for review and approval.

The unreserved fund balance in the general fund may only be appropriated for one-time expenditures at the request of the City Manager and approval of Council. The City Manager will provide Council with a report of financial impact to the City utilizing the unreserved fund. The unreserved fund balance can only be utilized if such usage falls



within the parameters of the policy.

While in any given year all or a portion of the unreserved balance in a fund may be appropriated for expenditure, the long-term goal is that operating expenditures not exceed operating revenues on an annualized basis such that the structural balance is maintained within each fund. Consistent with this long-term goal, best practices dictate appropriating portions of the beginning balance only to the extent they support non-recurring expenditures, replace temporary declines in revenue, or are reasonably anticipated to be offset by increased revenue not yet officially recognized in a revenue estimate.

V. Long-Term Planning

The City maintains multi-year budget projections of revenues, expenditures, and reserves to assist policy makers in their decisions. The following policies are followed:

- a) The multi-year revenue and expenditure projection shall be reviewed at least semi-annually, once prior to the budget process and after adoption of the budget.
- b) The multi-year budget projection shall be updated upon the approval of any capital improvement plan submitted to Council, and should be updated based on any extraordinary changes in policy, legislation, and the economy.
- c) The projection shall cover a minimum of three years.

The Office of Management and Budget presents the multi-year projections to the City Manager and Council during the Proposed Operating Budget phase.

VI. Revenue Policies

A. Revenue Diversification

The City shall maintain a broad revenue base to distribute the revenue burden equitably to minimize the risk exposure of unforeseen down turns in any one-revenue stream supporting the City budget.

During each year's budget process, the Office of Management and Budget shall review the current tax exemptions approved by Council, and shall submit recommendations to City Administration identifying possible increases or decreases in the approved exemptions or any new proposed exemptions. This office shall also identify both the short and long-range effects on City resources available to fund existing and proposed programs. City Council shall review tax exemptions only during the budget process.



Based on economic conditions, the Office of Management and Budget shall identify specific revenue sources that may be severely impacted by elasticity. In addition, revenue sources shall be reviewed on a monthly basis to report any significant changes that may impact the budget and identify corrective action if necessary to City Administration. After potential new revenue sources have been identified and evaluated, they should be incorporated and submitted during the budget process.

Revenue directly related to a restricted fund shall only be used for purposes legally permissible and in a fiscally responsible manner for that fund. Programs and services funded by restricted revenue should be clearly designated as such.

B. One-Time Revenues

The City shall limit the use of one-time revenues for operating expenses due to the disruptive effects on services that may occur due to the non-recurrence of these sources. Such one-time revenue sources shall be solely utilized for the purchase of one-time expenditures, such as capital items or short-term contractual obligations that are less than twelve (12) months.

C. Revenue Estimates

City departments that generate revenue shall submit revenue estimates to the Office of Management and Budget along with supporting documentation identifying the methodology utilized in preparing these revenue estimates. OMB shall review the estimates and incorporate them in the budget process.

Conservative methodologies should be used when estimating revenues to avoid any budget shortfalls during the fiscal year. There should be a consensus by the Department, the Office of Management and Budget, and the Financial Services Deputy City Manager on the estimate prior to inclusion in the proposed budget submitted to Council for adoption.

D. Setting Charges/Fees

Departments shall review on a biannual basis any fees associated with their department and recommend adjustments based on factors such as inflation, indirect cost adjustments, and any other related expenses that impact the cost of providing services to the public. Proposed adjustments with full disclosure must be submitted to the Office of Management and Budget during the budget process.

New fees shall be included as part of the budget process and approved by administration, prior to inclusion in the proposed budget submitted to Council for adoption.

Fees should be established at a level that ensures the recovery of the full cost of the services provided. In the event that a fee or license amount is limited by state



statute, the said fee or license shall be established accordingly. Enterprise Funds shall be self-supporting so that the relationship between costs and revenues is clearly identified. These funds must recover both direct and indirect costs in order to achieve self-sufficiency.

E. Collection

The City monitors revenue collection throughout the fiscal year. If revenue collection is below estimated amounts, OMB notifies administration with expected impact on the current fiscal year budget and provides recommended corrective action. The City Manager initiates action consistent with prudent financial management and notifies Council of such action.

F. Indirect Costs

Indirect costs should be recovered from other funds in accordance with the A-87 Indirect Cost Recovery Plan developed yearly by consultants.

VII. Appropriation Policies

A. Appropriation Estimates

Appropriations shall be sufficient to provide quality services at a reasonable cost and within available financial resources. All new requests for program funding should be accompanied by concise statements of the program's mission, objectives and intended measurable outcomes.

B. Personal Services

1. The budget resolution shall specify the authority Department Directors will have in respect to changing their personal services budgets.
2. Benefits such as health insurance, life insurance, worker's compensation, and pension will be budgeted in the department. The City shall budget sufficient funds to pay current expenditures and develop a reserve to achieve solvency.
3. During the budget process, all personnel requests must show justification that they will either meet new program purposes, or maintain/enhance service delivery. The City Manager shall approve all additional positions requested.

C. Budget Reductions

In developing recommendations that may require operational reductions, departments should ensure that administrative and non-service areas have been reduced to the maximum extent possible. In general, any service reduction, which may be necessary,



should include reductions in administrative functions, such as management/supervisory, payroll, or other support staff.

All reductions should include an overall review of the current management structure to ensure efficiency and economy of resources is being met. Further, reductions should focus on positions most recently added and/or programs most recently augmented, or those identified as a non-core function.

Reductions should be focused in programs that are discretionary or where the service level is discretionary, and are not mandated by charter or addressed in the City's Strategic Plan. In addition, the City Charter (Article 7.3. G) allows for reductions during the fiscal year and it states that "if at any time during the fiscal year, the City Manager ascertains that available income for the year, including fund balances, will be less than total appropriations, the Council shall reduce those appropriations so that expenditures will not exceed income". This requirement ensures that the City will maintain a balanced budget.

D. Replacement of Rolling Stock

The fleet replacement plan should be followed citywide to ensure systematic replacement of vehicles based on the particular life cycle. A fleet replacement policy shall be adopted and a reserve established to ensure departments systematically replace vehicles, within the guidelines of the policy.

E. Capital Improvement Plan

A two-year Capital Improvement Program (CIP) with three-year implementation schedules shall be developed and submitted to Council for approval. The CIP must include:

- A. A list of proposed capital improvements with cost estimates, methods of financing, recommended time schedules for each improvement and the estimated income or cost of maintaining the facilities to be constructed. CIP projects shall be for infrastructure or facilities over \$50,000.
- B. Capital projects presented in the CIP shall show related operating and maintenance costs, and will be considered during the operating budget evaluation. Departments shall have a plan developed with adequate funding for further repairs and replacement.
- C. A balance of pay-as-you-go capital improvements versus financing shall be evaluated considering various economic factors.





VIII. Operating Contingency

The City appropriates a minimum of \$1,000,000 in an operating contingency account, to address any unforeseen expenditures throughout the fiscal year. Any withdrawals from the contingency account must have approval from the City Manager.

IX. Reserves



The City maintains a reserve cash fund of \$16 million to provide coverage for unexpected expenses. Borrowing from the Cash Reserve Fund for unanticipated expenditures requires that the funds be paid in full within a year, according to the City Charter.

An unreserved general fund balance will be maintained to respond to emergencies equal to forty-five (45) days of general fund expenditures. The City shall have a plan in place to attain this level of reserves.

Flexibility will be allowed in the use of fund balance, but its use should be prioritized in the following order:

- A. Unforeseen events or emergencies.
- B. Capital expenditures

Funding of this reserve will come from one-time revenues, excess fund balance, and revenues in excess of expenditures.

X. Budget Controls

Budgetary controls and authority shall be set at the object level. The department head is ultimately responsible for making sure his/her department does not exceed their budget.

XI. Amendments to the Budget

- A. Department Heads are authorized to make budget transfers not exceeding an established dollar limit. Those exceeding this limit will require Council or City Manager approval.
- B. A budget transfer affecting personal services appropriations or revenue accounts requires the approval of the City Manager or his/her designee.



- C. A budget transfer must be approved prior to the occurrence of the expenditure except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the Council.
- D. The City Manager shall have the authority to establish the budget for any capital projects that are approved by Council.
- E. Budget transfers submitted to Council shall be accompanied by an explanation from the department, approval by OMB, and a recommendation from the City Manager or his/her designee. The department's explanation must be sufficiently clear and provide sufficient detail for the members of Council to determine the need for the transfer.
- F. The City Manager or his/her designee is authorized to establish budgets and staffing table changes for grants and similar awards when the applications for such grants and awards have been previously approved by the City Council. All grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall state clearly the type and amount of the required City match and the funding source of the grant match.

XII. Performance Measures

Department budgets should include performance measures for each major function within the department. Performance measures are predicated on the expected outcomes of department services and programs, and should focus on the most meaningful results. They are used to indicate whether and to what extent departments are accomplishing a mandated mission, and are tools for the City administration to measure the effectiveness of services in order to make strategic decisions.

Performance measures are maintained for critical services over a period of time to show historical deviation, to establish a service standard, and for use as a benchmark of City services against those of other government entities. At a minimum performance measures should be updated annually.

XIII. Costing Government Services

The Office of Management and Budget shall maintain a program to calculate the full cost of the various services the City provides. The full cost of a service encompasses all direct and indirect costs related to that service.

XIV. Reporting

Departments shall submit a monthly expenditure analysis to the Office of Management and Budget no later than ten (10) days after the accounting period has been closed. The Office of Management and Budget will monitor expenditures and report to Council on a quarterly basis.



FINANCIAL POLICIES

In developing and evaluating the City’s accounting system, consideration is given to the adequacy of internal accounting controls. These controls are designed to provide reasonable assurance regarding:

- Safeguarding of assets against loss from unauthorized use or disposition.
- Reliable financial records for preparing financial statements and maintaining accountability for assets.

The City, as a recipient of federal and state assistance, is responsible for ensuring that an adequate internal control structure is in place to guarantee compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the executive management through the internal audit function.

The City Internal Auditor reports directly to the City Manager. The auditor’s primary responsibility is to measure and evaluate the effectiveness of accounting and administrative controls.

Investment Policy

The City of El Paso adopted the Investment Policy on November 8, 2005 and it has been in effect since. It is the policy of the City of El Paso, Texas to:

- 1) Invest public funds in a manner that will provide maximum safety of principal and liquidity.
- 2) Provide the highest possible investment return.
- 3) Meet the daily cash flow demands of the City.
- 4) Comply with the Texas Public Funds Investment Act of 1995 and local statutes and resolutions governing the investment of the City’s public funds.

The Investment Policy applies to all cash assets of the City as reported in the City’s Comprehensive Annual Financial Report except for those funds of the Public Employees Retirement System (PERS) and component units that are governed by other laws, statutes and ordinances. Except for cash in certain restricted and special funds, the City will consolidate cash and reserve balances from all funds to maximize investment earnings and to increase efficiencies with regard to investment pricing, safekeeping and administration.



The objectives of the Investment Policy, in order of priority, are:

- 1) Preservation and Safety of Principal: Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio by mitigating credit risk and interest rate risk.



- 2) Liquidity: The City’s investment portfolio will remain liquid to enable the City to meet all operating requirements that might be reasonably anticipated.
- 3) Yield: The City’s investment portfolio shall be designed with the objective of attaining a rate of return/yield throughout budgetary and economic cycles, commensurate with the City’s investment risk constraints and the cash flow characteristics of the portfolio.

In addition, the Investment Policy delineates standards of care, authorized financial institutions, depositories, brokers/dealers, authorized investments, collateralization/limits/custody, safekeeping/ custody, investment parameters, and reporting. The Policy also includes an investment strategy, which establishes the investment objectives of each of the fund types covered by the Policy based on the needs and characteristics of each of the funds. It also includes a Strategy for Allocating Interest to participating funds, which delineates the process of allocating interest earnings.

Pursuant to Section 2256 of the Texas Government Code, the City is required to review its investment policy on an annual basis and recommend changes. The City’s Investment Policy is adopted by resolution of the City Council after the annual review and modifications are approved by the Investment Committee and the City Manager. A full copy of the investment policy can be found at: http://www.ci.el-paso.tx.us/financial_services/fiscal.asp

Financial Structure



Financial transactions of the City are budgeted and recorded in individual accounts. Accounts are organized into different fund groups. Each fund is considered a separate accounting entity with a balancing set of accounts, records, cash, and other financial resources. The City uses an integrated computerized accounting system to record, monitor, and manage all accounting transactions. Computerized revenue and expenditure reports are produced on a regular basis to inform the Mayor and Council of the status of each fund.

The City’s financial structure encompasses the operating budget, which covers all operating costs, and the capital budget, which pays for construction of capital improvement projects. Funds for these budgets are segregated to carry on specific activities or to attain certain objectives, according to special regulations, restrictions, or limits. There are two major types of funds for both the capital and operating budgets: government and proprietary. Each has a primary fund and sub-fund(s).

Governmental Funds

Most government functions are financed through governmental funds. The acquisition, use, and balances of the City’s expendable financial resources and related current liabilities are accounted for through governmental funds. Long-term liabilities and fixed assets are not accounted for through governmental funds. The measurement focus is to determine changes in financial position, rather than to determine net income. The following table depicts and elaborates on governmental funds found in the city financial structure.



<i>GOVERNMENTAL FUNDS</i>				
PRIMARY FUND	DESCRIPTION	PURPOSE/ RECIPIENTS	SOURCE OF REVENUE	SUBFUNDS
GENERAL FUND	This is the largest and most important budget for the overall operation of the City. This fund accounts for any revenue or activity that is neither required by law nor directed through administrative decision to be accounted for in a special fund.	Most of the City's basic services, including operation of and services for public safety (Police, Fire), financial services, libraries, most parks and recreation services, municipal services, and city-wide administration.	General revenues (e.g., property taxes, sales taxes, and municipal court fines).	General Fund
DEBT SERVICE FUND	These funds account for the accumulation of resources used to pay the principal, interest and related costs of long-term debt. In this fund, interest and debt payments are recorded.	The fund serves as a repayment mechanism for borrowing used to finance capital improvements and acquisitions of major equipment.	Property taxes levied by the City and other sources of user revenue (i.e. airport, solid waste, etc).	General Obligation Bonds Certificates of Obligation Revenue Bonds
SPECIAL REVENUE FUND	These funds come from the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes, excluding special assessments, expendable trusts or major capital projects.	Financing by state and federal funds for programs in health, library, arts, and community development as well as financing for community recreation programs.	Grant funds from state, federal and other sources, and user fees.	Various state and federal grants
CAPITAL PROJECTS FUND	Funds for construction and/or improvement of city-owned structures, and purchase of capital equipment.	Acquisition or construction of major capital facilities. Acquisition of capital equipment.	Financing primarily from the sale of bonds.	Various capital projects



Proprietary Funds

Proprietary funds are used for the ongoing activities of the City that are similar to those found in the private sector. These funds include all assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities. The measurement objective is to determine net income, financial position, and changes in financial position. These funds are financed through user charges to recover costs for services provided. Proprietary funds use accrual accounting, which means that revenues are recognized when earned by the City and expenses are recognized when incurred. Enterprise funds are considered proprietary funds and are used to account for operations for the El Paso International Airport, Environmental Services, Mass Transit and International Bridges.

Internal Service Funds

Internal Service Funds account for photocopying, postage and fleet management services provided to City Departments, other governments, and organizations on a cost reimbursement basis and for the risk management activities of the self-insured health, workers' compensation and unemployment compensation programs.

Fiduciary Funds

Fiduciary funds are restricted funds used to account for assets held by the City in a special capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds and are not part of the annual budget. Restricted and Agency funds include expendable funds, private purpose trusts, pensions funds, and agency funds. Examples include the city employees, fire and police pension funds, history museum donations fund, and archeology museum restricted funds.

Cash Reserve Fund

The City maintains a reserve cash fund of \$16 million to provide coverage for unexpected expenses. Borrowing from the Cash Reserve Fund for unanticipated expenditures requires that the funds be paid in full within a year, according to the City Charter. An unreserved general fund balance will be maintained to respond to emergencies equal to thirty (30) to forty-five (45) days of general fund expenditures. The City shall have a plan in place to attain this level of reserves. Flexibility will be allowed in the use of fund balance but its use should be prioritized in the following order:

1. Unforeseen events or emergencies
2. Capital Expenditures

Funding of this reserve will come from one-time revenues, excess fund balance and revenues in excess of expenditures.

Debt Management Policy

The City of El Paso adopted a Debt Management Policy on November 28, 2005 and revised it on November 13, 2007 in order to maintain a sound debt management program. This policy sets forth the parameters for issuing new debt as well as managing the outstanding debt portfolio, identifying the types and amounts of permissible debt, and maintaining the current bond rating in order to minimize the borrowing costs while preserving access to credit. The Debt Management Policy



established the following guiding principles to:

1. Ensure high quality debt management decisions.
2. Ensure that debt management decisions are viewed positively by rating agencies, the investment community and citizenry-at-large.
3. Ensure a commitment to long-term financial planning.
4. Demonstrate a commitment to long-term financial planning.

The Debt Management Policy sets forth the following objectives to ensure that the City establishes and maintains a solid position with respect to its debt service fund.

1. Proceeds from long-term debt will not be used for current operations but rather for capital improvements and other long-term assets.
2. Bonds will be paid back within a period not to exceed, and preferably sooner than, the expected useful life of the capital project.
3. Decisions will be made on a number of factors and will be evaluated against long-term goals rather than a short-term fix.
4. Debt service funds will be managed and invested in accordance with all federal, state, and local laws.

The Debt Management Policy identifies funding sources such as ad valorem taxes, general city revenues, enterprise fund revenues or any other identifiable source of revenue that may be used for appropriate pledging of bond indebtedness. It also delineates the financing alternatives that are available to the City. The City may issue general obligation bonds (“GOB”) or certificates of obligation as deemed appropriate by City staff and require approval by City Council.

General obligation bonds can be used if the size of the issuance is \$100 million or above for new and expanded quality-of-life projects. Such projects can include, but are not limited, to City’s parks, museums, zoo, libraries, non-public safety facilities, entertainment/sports/amusement-type facilities, major repair/renovations to existing facilities, and quality-of-life projects. The useful lives of assets acquired will be fifteen (15) years or more, or will extend the useful life of an asset for more than (15) years, and must be authorized by the voters.

Certificates of obligation can be used for issuance of less than \$100 million, which do not require voter approval. While it is the City’s priority to fund the majority of capital projects with voter-approved debt, it may become necessary to seek additional financing in order to fund a particular non-quality of life project(s). Certificates of obligation may be issued for capital asset acquisitions such as heavy equipment, vehicles, information technology equipment, etc. They may also be used for rehabilitation and/or extension of the useful life of existing facilities, street resurfacing; unpaved Rights of Way; American Disability Act retrofitting/rehabilitation projects, street lighting, infrastructure projects (street and drainage work); emergency city facilities rehabilitation (storm water draining, etc.); and major core service facilities (police, fire, streets, etc.).The issuance of certificates of obligation or other long-term debt may be considered if the need for the project is urgent and immediate; necessary to prevent an economic loss to the City; source of revenue is specific and can be expected to cover the additional debt; and expected debt is the most cost effective financing option available. In addition, the average maturity of non-voter approved debt shall not exceed the average life of the project financed. Capital items shall



have a value of at least \$5,000 and a life of at least four years.

The policy also established guidelines for refunding of the debt and debt limits. Currently the policy allows for refunding and forward delivery refunding transactions for savings; this should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%. The debt limits are set at ten percent (10%) of the total assessed valuation of the City's tax rolls. Since debt service payments present a fixed expense of the City's total annual operating budget, debt service principal as a percent of total expenditures should not exceed 15%.

The policy also established maturity levels not to exceed the useful life of the capital asset and must not exceed 30 years in any case. The average (weighted) general obligation bond maturities shall be kept at or below 15 years. Guidelines for management of debt service fund, debt service tax rate, ratings, selection of financial advisors, selection of underwriters, and debt review are also established and can be reviewed at http://www.ci.el-paso.tx.us/financial_services/fiscal.asp.

Basis of Accounting

Governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that only current assets and current liabilities are generally included on their balance sheet. Revenues are recognized when susceptible to accrual (i.e. when they become measurable and available) and expenditures are recorded when the related fund liability is incurred. However, compensated absences, debt service expenditures, claims, judgments and arbitrage liabilities are recorded only when the liability has matured.

Proprietary and fiduciary funds are accounted for using the accrual basis of accounting. Revenues are recognized when they are earned and expenses are recognized when incurred. These funds are accounted for on a flow of economic resources measurement focus whereby all assets and all liabilities associated with the operation of these funds are included on the balance sheet.

Basis of Budgeting

The City of El Paso adopts an annual budget for the general fund, debt service, special revenue, internal service and proprietary funds. Capital project funds are budgeted as authorized. The budgets for all funds are prepared on a modified accrual basis whereby revenue is recognized when it becomes available and measurable and expenditures are recognized when the liability is incurred.



Purchases of materials, supplies, and equipment are considered expended when bought and depreciation expense for budgetary purposes is excluded. Encumbrances are considered obligations when the commitment is incurred. All appropriations and encumbrances in all governmental funds, with the exception of certain special revenue and capital projects funds are considered lapsed at the end of the fiscal year. However, some encumbrances can be re-committed in the following year with proper approval.



Fiscal Overview

FIVE YEAR ADOPTED GENERAL FUND BUDGET COMPARISON

<i>Revenue Classification</i>	<i>Adopted FY 2007</i>	<i>Adopted FY 2008</i>	<i>Adopted FY 2009</i>	<i>Adopted FY 2010</i>	<i>Adopted FY 2011</i>	<i>% Change FY 10-11</i>
TAXES	\$176,609,198	\$187,239,567	\$196,864,999	\$198,289,408	\$203,204,251	2.48%
FRANCHISES	40,892,116	40,815,451	43,139,604	43,088,342	43,937,625	1.97%
SERVICE REVENUE	9,148,996	7,620,470	9,746,660	10,257,953	13,292,377	29.58%
OPERATING REVENUES	25,225,258	24,454,015	32,354,189	28,173,143	27,667,089	-1.80%
NON-OPERATING REVENUE	5,735,223	5,329,305	7,454,175	5,750,840	4,711,725	-18.07%
INTERGOVERNMENTAL REVENUE	777,258	802,186	2,917,064	3,344,125	2,131,607	-36.26%
TRANSFERS IN	23,479,070	25,399,796	23,349,602	23,350,908	20,604,791	-11.76%
TOTAL	\$281,867,119	\$291,660,790	\$315,826,293	\$312,254,719	\$315,549,465	1.06%

¹ Increase in Taxes is due to a slight increment in the tax rate in order to meet public safety contractual obligations.

² Increase due to projected growth in some franchises resulting from expected gains in service demand, rates, and negotiated agreements.

³ Increase due to approved increment to the base service fee for ambulance services.

⁴ Decrease due to economic conditions affecting recovery in the building and construction industry.

⁵ Decrease due to decline in investment earnings due to decreased market returns resulting from stagnant interest rates.

⁶ Decrease due to new County negotiated agreement for Health Services.

⁷ Decrease due to declines in indirect cost recovery, bridge revenue due diminished crossings and additional bridge related debt service.

<i>Appropriations by Character</i>	<i>Adopted FY 2007</i>	<i>Adopted FY 2008</i>	<i>Adopted FY 2009</i>	<i>Adopted FY 2010</i>	<i>Adopted FY 2011</i>	<i>% Change FY 10-11</i>
PERSONAL SERVICES	\$213,591,909	\$223,537,294	\$242,017,993	\$245,388,489	\$250,211,932	1.97%
CONTRACTUAL SERVICES	26,913,938	26,568,811	29,856,070	28,218,039	27,405,560	-2.88%
MATERIALS & SUPPLIES	11,436,958	11,753,447	15,052,565	13,014,972	13,074,311	0.46%
OPERATING EXPENDITURES	22,651,772	21,994,617	25,596,550	22,797,525	20,635,985	-9.48%
NON-OPERATING EXPENDITURES	1,448,410	1,590,410	1,678,416	1,325,697	2,557,953	92.95%
INTERGOVERNMENTAL EXP	755,605	806,684	1,403,149	1,472,597	1,563,236	6.16%
OTHER USES	5,028,527	5,409,527		37,400	37,400	0.00%
CAPITAL OUTLAY	40,000		221,550		63,088	0.00%
TOTAL	\$281,867,119	\$291,660,790	\$315,826,293	\$312,254,719	\$315,549,465	1.06%

¹ Increase is a result of contractual increases for Police & Fire Departments, the creation of a 311 Call Center and the reclassification of pension expenditures from Operating Expenditures.

² Net decrease is a result of the transfer of environmentally-related street functions to the appropriate funding source and the streamline of IT agreements and an increase for general City Elections and domestic partnership ballot initiative.

³ Decrease due to transfer of environmentally-related street functions to the appropriate funding source and a slight increase in fuel and ammunition for the Police Department.

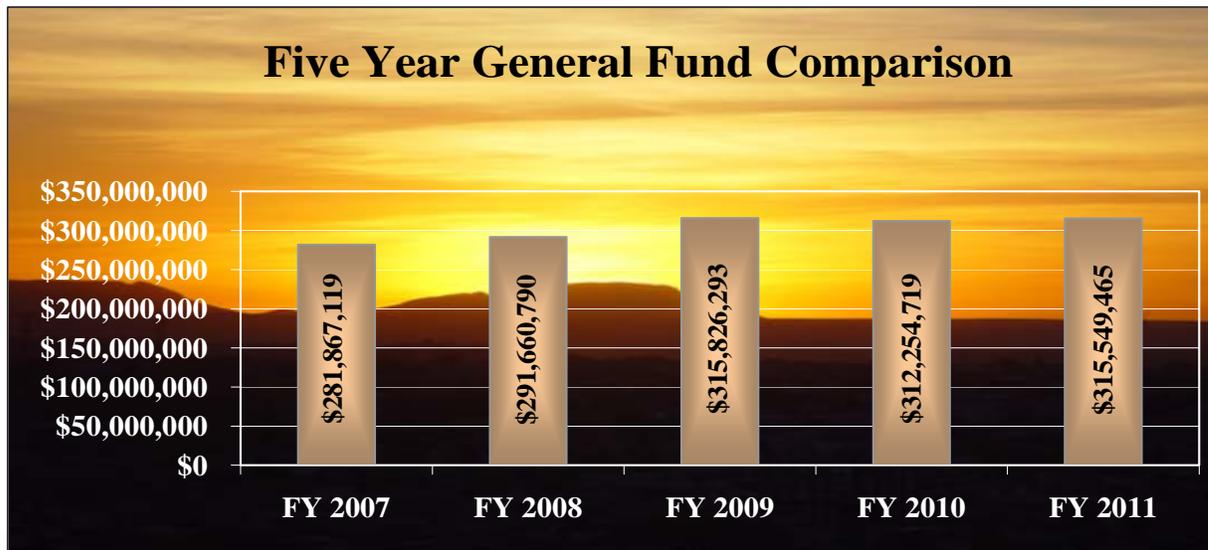
⁴ Decrease due to reduced prisoner custody costs, reduction to Utilities due to full implementation of Energy Conservation Plan and reclassification of pension expenditures to Personal Services.

⁵ Increase due to transfer from Operating Expenditures to cover Principal and Interest on loan for Energy Conservation.

⁶ Increase due to higher grant match requirements in the Police Department due to additional grant application.

⁷ Transfer to Lobbyist Fund remains constant.

⁸ Increase is due to Infrastructure costs for 311 Call Center.





All Funds

FTE Positions & Changes by Department

<i>Department</i>	<i>Adopted FY 2009</i>	<i>Adopted FY 2010</i>	<i>Adopted FY 2011</i>	<i>Difference Increase/ (Decrease)</i>
Airport	241.40	236.70	234.40	(2.30)
City Attorney	39.20	40.00	39.00	(1.00)
Community and Human Development	58.55	58.01	64.18	6.17
Department of City Manager	19.10	16.10	33.33	17.23 ⁹
Department of Public Health	353.30	356.77	370.50	13.73 ¹¹
Department of Transportation *	260.00	250.00	265.00	15.00 ¹⁰
Development Services	135.10	114.00	0.00	(114.00) ⁴
Economic Development	14.78	16.68	48.18	31.50 ⁷
El Paso Performing Arts Center	0.00	0.20	0.20	0.00
Engineering & Construction Mgmt.	88.12	88.00	143.63	55.63 ⁶
Environmental Services	330.90	331.20	335.70	4.50
Financial Services	58.80	53.50	54.00	0.50
Fire	962.40	930.57	1,111.57	181.00 ¹
General Services	146.40	139.60	254.60	115.00 ³
Human Resources	42.20	34.20	42.92	8.72
Information Technology	65.00	66.00	57.00	(9.00)
International Bridges	54.54	54.69	56.25	1.56
Library	193.01	175.56	174.56	(1.00)
Mayor and Council	25.00	24.00	24.00	0.00
Metropolitan Planning Organization	13.00	13.00	14.00	1.00
Municipal Clerk	95.20	88.30	87.30	(1.00)
Museums & Cultural Affairs Dept.	62.00	60.50	57.00	(3.50)
Non - Departmental	3.35	3.00	3.00	0.00
Office of Management and Budget	30.05	27.60	0.00	(27.60) ⁸
Parks and Recreation	390.30	370.57	271.97	(98.60) ⁵
Police	1747.15	1762.43	1,624.43	(138.00) ²
Public Transit - Sun Metro	668.46	696.46	699.46	3.00
Tax	24.50	24.50	24.50	0.00
Zoo	107.20	111.20	112.20	1.00
<i>FTE Grand Total</i>	<u>6,229.01</u>	<u>6,143.34</u>	<u>6,202.88</u>	<u>59.54</u>

* Department Title changed from Street Department

All Funds

Explanation of FTE Changes by Department

- ¹ Acquired 162 FTEs for Communications from Police; 311 Call Center created 10 FTEs; 9 attrition funded inspectors.
- ² Transferred 162 FTEs for Communications to Fire; added 24 FTEs for 2 Police academies.
- ³ Acquired 114 FTE from Parks Maint, 2 from IT-Records and deleted 1 vacancy.
- ⁴ Dissolved DSD and merged the functions of Planning with Economic Development and BPI & Customer Service Center with Engineering.
- ⁵ Transferred 114 FTEs for Parks Maint to General Services; Eliminated 11 positions; Added 10.76 for new center, 7.74 addt'l lifeguards, 4.56 for recreational programs and 3.34 addt'l for grants.
- ⁶ Eliminated Development Services to realign Building, Permits & Inspections with Engineering Services.
- ⁷ Transfer of Planning and GIS staff.
- ⁸ Transferred Benefits and Risk Management from OMB to HR; transferred remaining staff to Department of City Manager.
- ⁹ Acquired the 17.23 FTEs from the Office of Management and Budget.
- ¹⁰ Added Traffic Engineering, 24 FTE's, Asst City Engineer and Capital Projects Manager; Eliminated 11 positions.
- ¹¹ Variance primarily due to new grant funded positions



All Funds FTE Positions by Subfund

<i>Subfund</i>	<i>Adopted FY 2009</i>	<i>Adopted FY 2010</i>	<i>Adopted FY 2011</i>
101 Government Operations	4378.36	4230.45	4228.32
103 Solid Waste Management	318.48	315.00	355.10
107 Convention & Performing Arts Center	8.17	8.65	9.93
112 Air Quality Grants	12.42	14.00	13.00
205 Capital Projects	13.00	13.00	14.00
206 Social Services	7.05	7.13	8.13
207 Crime Prevention	21.00	17.00	18.00
208 Health Prevention and Maintenance	139.25	141.40	8.69
217 Crime Prevention	16.86	19.86	20.44
218 Health Prevention and Maintenance	76.99	77.60	223.38
219 Literacy/Library Services	4.35	4.75	4.11
221 Emergency Management	7.50	7.50	10.00
226 Social Services	1.75	3.75	5.26
245 Zoo Operations	7.50	29.20	20.70
248 Police Confiscated Funds	0.00	1.63	0.63
257 Museum Restricted Funds	1.50	2.25	2.13
266 Other	1.00	0.00	2.75
268 Police Restricted	6.40	6.40	7.40
270 ARD Restricted Fund	0.00	0.50	0.00
271 CDBG Capital Projects	0.00	2.20	1.10
272 CDBG Social Projects	0.00	0.00	1.32
274 Emergency Shelter Grants	0.00	0.35	0.35
275 Special Purpose Grants	0.00	1.75	9.82
278 Other Community Development Grants	5.00	7.40	6.50
281 Revolving Loan Funds	15.00	3.35	2.75
282 HUD Administration	31.93	41.42	41.49
283 Empowerment Zone/Enterprise Co	3.00	5.05	3.05
466 FY 2002 Certificates	0.00	1.00	1.00
469 FY 2006 Certificates	2.00	2.00	1.65
481 Cont. Oblig. Int. Funded	1.50	1.75	1.75
522 Other Outside Sources	0.00	0.00	1.00
601 Airport Cost Centers	302.90	302.20	299.90
608 Non-Capital Grants	5.00	4.00	4.00
645 General Operations	661.46	688.96	690.96
646 Capital Grants	4.00	0.00	12.00
647 Non Capital Grants	7.00	11.00	0.00
672 Stanton Street	54.54	54.69	56.25
702 Equipment Maintenance	97.60	98.30	98.30
721 Health Benefits	7.40	8.00	8.12
722 Workers Compensation	4.60	5.60	5.60
723 Unemployment Compensation	1.00	1.00	1.00
803 Lipscomb Mus Acq Bequest	0.00	0.75	0.00
805 Museum Restricted Funds	1.50	0.00	0.75
810 Restricted Under Research	2.00	2.50	2.25
<i>FTE Grand Total All Funds</i>	<i>6,229.01</i>	<i>6,143.34</i>	<i>6,202.88</i>



All Funds

FTE Positions by Department

<i>Department</i>	<i>Adopted FY 2009</i>	<i>Adopted FY 2010</i>	<i>Adopted FY 2011</i>
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Department of Public Health	353.30	356.77	370.50
Department of Transportation *	260.00	250.00	265.00
Development Services	135.10	114.00	0.00
Economic Development	14.78	16.68	48.18
El Paso Performing Arts Center	0.00	0.20	0.20
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Environmental Services	330.90	331.20	335.70
Financial Services	58.80	53.50	54.00
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Non - Departmental	3.35	3.00	3.00
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* Department Title changed from Street Department



TAX INFORMATION

AD VALOREM TAX LAW

All taxable property within the City is subject to the assessment, levy and collection by the City of a continuing, direct annual ad valorem tax.

By September 1st or soon thereafter, the City Council adopts a tax rate per \$100 taxable value for the current year. The tax rate consists of (1) a rate for funding of maintenance and operation expenditures and (2) a rate for debt service.

The El Paso Central Appraisal District is responsible for the appraisal of property within the City. Excluding agricultural and open-space land, which may be taxed on the basis of productive capacity, the Appraisal District is required under the Property Tax Code to appraise all property within the Appraisal District on the basis of 100 percent of its market value and is prohibited from applying any assessment ratios.

The value placed upon property is subject to review by an Appraisal Review Board, consisting of three members appointed by the Board of Directors of the Appraisal District. The Appraisal District is required to review the value of property within the District at least every three years. The City may require annual review at its own expense and is entitled to challenge the determination of appraised value of property within the City by petition filed with the Appraisal Review Board.

TAX RATE LIMITATION

In determining the ad valorem tax, the City operates under a home-rule charter (the City Charter), pursuant to Article XI, Section 5, of the Texas Constitution. The City Charter limits the tax rate to \$1.85 per \$100 assessed valuation for all City purposes. The current tax rate of \$0.6537 for fiscal year 2011 remains well within the limit set by the City Charter.

Under the Property Tax Code, the City must annually calculate and publicize its effective tax rate and rollback tax rate. The hearing is held following a properly posted public notice to the taxpayers. If the adopted tax rate exceeds the rollback tax rate, the qualified voters of the City, by petition, may require an election to determine whether or not to reduce the tax rate adopted for the current year to the rollback tax rate.





**Certified Assessed Valuation*

Fiscal Year Ended Aug 31	Estimated City Population	*Certified Taxable Assessed Valuation	Per Capita Certified Taxable Assessed Valuation	Funded Tax Debt	Per Capita Funded Tax Debt	Ratio Funded Debt to Certified Taxable Assessed Valuation
1997	596,800	14,754,004,316	24,722	263,690,000	436	1.78%
1998	606,526	15,154,128,873	24,985	271,665,000	434	1.79%
1999	617,215	15,338,471,509	24,851	302,995,000	491	1.98%
2000	563,662 #	15,830,923,725	28,086	282,835,000	502	1.79%
2001	573,827 †	16,340,380,651	28,476	312,750,000	545	1.91%
2002	583,949 †	17,234,071,649	29,513	339,600,000	582	1.97%
2003	594,054 †	17,713,160,948	29,817	351,135,000	591	1.98%
2004	604,156 †	18,155,131,668	30,050	372,365,000	616	2.05%
2005	614,261 †	19,721,379,507	32,106	360,490,000	587	1.83%
2006	624,364 †	21,045,610,783	33,707	334,505,000	536	1.59%
2007	616,029 †	23,559,064,678	38,243	362,040,000	588	1.54%
2008	644,638 †	25,842,360,340	40,088	617,640,000	958	2.39%
2009	654,826 †	28,600,174,932	43,676	631,585,000	965	2.21%
2010	665,055 †	29,650,666,918	44,584	767,620,000	1,154	2.59%
2011	675,324 †	29,878,024,160	44,243	829,745,000	1,229	2.78%

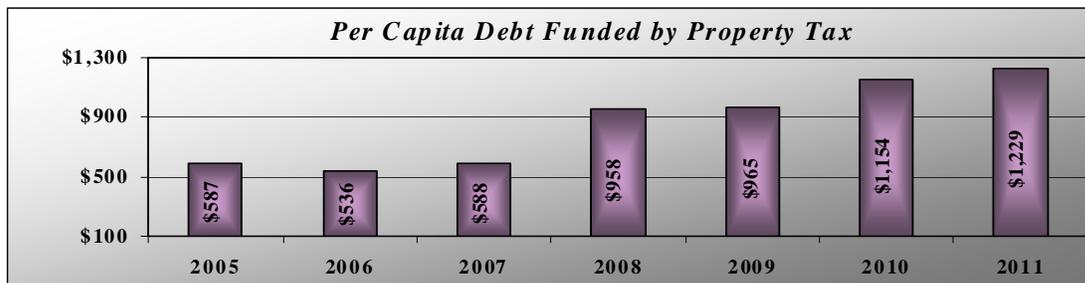
*Certified Valuation refers to valuation in effect at time of corresponding Budget preparation. Certified Valuation is subject to adjustments for protested assessments. Final valuation at time of levy is reflected under debt administration.

US Census 2000 Actual

† Revised population estimate, based on 2000 census. Source: Department of Planning, Research and Development



* As published 7/31 in Public Notice of Effective Rate.



***Increase in per capita funded tax debt resulted from debt to fund storm-related capital improvements, and pension obligations bonds for police officers and firefighters.

Note: Graphs depict calendar year of valuation.



Fiscal Overview

CITY OF EL PASO SCHEDULE OF ASSESSED VALUATION AND TAX RATE

CALENDAR YEAR	ASSESSED VALUE AT TIME OF LEVY				TOTAL ASSESSED VALUE	TAX RATE	ALLOCATION OF TAX RATE	
	Real Property		Personal Property				GENERAL FUND	SINKING FUND
	AMOUNT	PERCENT	AMOUNT	PERCENT				
1977	1,456,735,000	72.98%	539,208,000	27.02%	1,995,943,000	1.150000	0.980000	0.170000
1978	1,519,797,000	73.18%	557,081,000	26.82%	2,076,878,000	1.150000	0.980000	0.170000
1979	1,629,795,000	73.10%	599,730,000	26.90%	2,229,525,000	1.150000	0.980000	0.170000
1980	1,677,309,000	70.08%	716,278,000	29.92%	2,393,587,000	1.320000	1.135000	0.185000
1981	5,374,413,000	81.76%	1,199,123,000	18.24%	6,573,536,000	0.531200	0.463700	0.067500
1982	5,509,052,250	81.44%	1,255,433,000	18.56%	6,764,485,250	0.531200	0.463700	0.067500
1983	5,689,697,668	79.51%	1,466,648,594	20.49%	7,156,346,262	0.531200	0.463700	0.067500
1984	5,873,402,673	80.35%	1,436,681,664	19.65%	7,310,084,337	0.531200	0.463700	0.067500
1985	6,100,919,616	80.27%	1,499,677,523	19.73%	7,600,597,139	0.531200	0.463700	0.067500
1986	8,032,434,044	83.93%	1,538,531,974	16.07%	9,570,966,018	0.452240	0.395730	0.056510
1987	8,294,792,429	84.40%	1,533,285,441	15.60%	9,828,077,870	0.459480	0.402970	0.056510
1988	8,549,734,832	82.66%	1,793,085,134	17.34%	10,342,819,966	0.495335	0.427785	0.067550
1989	8,789,991,744	82.66%	1,843,583,523	17.34%	10,633,575,267	0.495427	0.406920	0.088507
1990	9,371,605,073	82.51%	1,986,765,547	17.49%	11,358,370,620	0.516160	0.412438	0.103722
1991	9,480,583,878	83.61%	1,858,199,464	16.39%	11,338,783,342	0.560247	0.446042	0.114205
1992	9,602,672,472	83.26%	1,930,114,989	16.74%	11,532,787,461	0.607468	0.466114	0.141354
1993	10,352,379,143	84.29%	1,929,368,217	15.71%	12,281,747,360	0.653229	0.466114	0.187115
1994	10,638,305,036	83.61%	2,085,774,596	16.39%	12,724,079,632	0.643796	0.480097	0.163699
1995	11,903,494,793	83.85%	2,292,148,507	16.15%	14,195,643,300	0.653229	0.480947	0.172282
1996	12,293,694,888	82.90%	2,535,140,475	17.10%	14,828,835,363	0.635926	0.474313	0.161613
1997	12,619,969,776	82.80%	2,620,753,710	17.20%	15,240,723,486	0.635926	0.484313	0.151613
1998	12,825,739,841	82.85%	2,654,935,888	17.15%	15,480,675,729	0.660234	0.487100	0.173134
1999	13,150,744,696	82.80%	2,731,797,207	17.20%	15,882,541,903	0.660234	0.487100	0.173134
2000	13,567,068,101	82.68%	2,841,081,574	17.32%	16,408,149,675	0.660213	0.487100	0.173113
2001	14,292,256,098	82.81%	2,967,016,152	17.19%	17,259,272,250	0.719833	0.542100	0.177733
2002	14,784,642,367	82.99%	3,030,427,427	17.01%	17,815,069,794	0.719833	0.542100	0.177733
2003	15,368,779,857	84.49%	2,820,246,208	15.51%	18,189,026,065	0.719833	0.542100	0.177733
2004	16,947,741,252	85.48%	2,879,856,855	14.52%	19,827,598,107	0.696677	0.524662	0.172015
2005	18,176,200,124	86.19%	2,911,679,293	13.81%	21,087,879,417	0.696677	0.508371	0.188306
2006	20,547,235,658	87.22%	3,011,829,020	12.78%	23,559,064,678	0.672326	0.481419	0.190907
2007	23,170,310,322	88.15%	3,114,201,621	11.85%	26,284,511,943	0.671097	0.453294	0.217803
2008	25,490,006,325	88.35%	3,359,949,875	11.65%	28,849,956,200	0.633000	0.429000	0.204000
2009	26,410,264,519	88.78%	3,338,697,287	11.22%	29,748,961,806	0.633000	0.422000	0.211000
2010	26,634,717,443	88.96%	3,306,986,336	11.04%	29,941,703,779	0.653700	0.428400	0.225300

Source: Tax Collection System: Certified Roll Jurisdiction Summary TC500rpt



Fiscal Overview

Consolidated Tax Office 2010 Tax Parcel Analysis

<u>Taxing Entity</u>	<u>Tax Parcels (#)</u>	<u>2010 Tax Values (#)</u>	<u>2010 Tax Rates (\$/\$100)</u>	<u>2010 Tax Levy (\$)</u>	<u>Average Parcel Value (\$)</u>	<u>Average Parcel Levy (\$)</u>	<u>Fees* for Year (\$)</u>	<u>% of Total</u>
01- CITY OF EL PASO	210,009	29,941,703,779	0.653700	195,729,649	142,573	932	130,206	7.95%
03- EL PASO ISD	101,612	15,604,821,805	1.235000	180,450,223	153,573	1,776	62,999	3.85%
04- CITY OF SOCORRO	13,144	795,691,339	0.496757	3,952,694	60,536	301	8,149	0.50%
05- YSLETA ISD	62,130	6,546,910,879	1.330000	81,545,439	105,374	1,312	38,521	2.35%
06- EL PASO COUNTY ⁽¹⁾	375,516	33,953,992,105	0.363403	123,395,841	90,420	329	195,930	11.96%
07- EP COMM COLLEGE ⁽¹⁾	375,477	35,148,270,160	0.107329	37,725,995	93,610	100	195,906	11.96%
08- THOMASON HOSPITAL ⁽¹⁾	375,477	35,613,237,195	0.182124	64,863,255	94,848	173	195,906	11.96%
09- SOCORRO ISD	69,030	7,206,294,116	1.179690	83,731,228	104,394	1,213	42,799	2.61%
10- CLINT ISD ⁽¹⁾	115,846	957,147,758	1.335050	12,629,049	8,262	109	34,935	2.13%
11- FABENS ISD	4,376	139,959,583	1.238100	1,692,924	31,983	387	2,713	0.17%
12- TOWN OF CLINT	660	38,431,302	0.406099	156,069	58,229	236	409	0.02%
14- *HORIZON REG MUD	102,251	970,191,229	0.468700	4,547,174	9,488	44	90,943	5.55%
15- *EMERG.SVCS.DIST.#1	87,465	1,266,046,148	0.100000	1,266,022	14,475	14	25,320	1.55%
16- ANTHONY ISD	1,815	158,537,737	1.202000	1,850,181	87,349	1,019	1,125	0.07%
17- TOWN OF ANTHONY	1,635	146,848,271	0.394590	579,449	89,815	354	1,014	0.06%
18- CANUTILLO ISD	12,485	1,377,995,900	1.292100	17,578,257	110,372	1,408	7,741	0.47%
19- SAN ELIZARIO ISD	5,535	156,742,466	1.160700	1,775,929	28,318	321	3,432	0.21%
20- TORNILLO ISD	2,660	53,077,430	1.336100	703,602	19,954	265	1,649	0.10%
22- HAC. DNTE.WTR.DIST.	556	69,602,907	0.245937	171,179	125,185	308	345	0.02%
25- *LWR. VALLEY WTR.AUTH.	29,821	1,281,323,169	0.208491	2,674,670	42,967	90	55,098	3.36%
27- *EMERG.SVCS.DIST.#2	78,022	2,620,323,175	0.100000	2,621,870	33,584	34	54,535	3.33%
30- TORNILLO WTR. DIST.	2,430	57,001,621	0.078157	44,551	23,457	18	1,507	0.09%
31- CITY OF HORIZON	6,932	631,449,558	0.304420	1,922,259	91,092	277	4,298	0.26%
33- DOWNTOWN MGT. DIST.	530	293,055,049	0.120000	351,666	552,934	664	329	0.02%
34- PASEO DEL ESTE MUD #10	804	128,081,364	0.750000	960,611	159,305	1,195	498	0.03%
35- PASEO DEL ESTE MUD #1	20	7,047,759	0.750000	52,858	352,388	2,643	12	0.00%
36- PASEO DEL ESTE MUD #3	496	63,559,122	0.750000	476,694	128,143	961	308	0.02%
37- PASEO DEL ESTE MUD #11 ⁽²⁾	122	9,739,507	0.750000	73,047	79,832	599	76	0.00%
38- VILLAGE OF VINTON	1,118	111,540,714	0.279715	311,996	99,768	279	693	0.04%
39- PASEO DEL ESTE MUD #2 ⁽³⁾	228	17,513,238	0.750000	131,350	76,812	576	141	0.01%
Totals	2,038,202	175,366,136,385	20	823,965,732				

Per parcel fee ----- **\$0.62**

* Pay @ 2% of levy times previous 5 year's collection factor.

- (1) EP County, EPComm Coll, Thomason Hospital, and Clint ISD parcel count reduced by 59,500 (under \$2 levies)
- (2) Paseo Del Este MUD#11 changed it's name in 2007.
- (3) Paseo Del Este MUD #2 new for 2008.
- (4) Fabens Water did not levy a tax rate for 2010.

Entity fees -----	1,157,536	
Fees from law firm----	480,000	29.31%
Total fees -----	1,637,536	
9/30/2010		100.00%

Note: Tax parcels obtained from TC501.



DEBT ADMINISTRATION

The City is authorized to issue tax supported bonds up to 10% of assessed taxable values within the City limits. The total certified assessed valuation for year 2010 is \$29,878,024,160 setting the debt limit at \$2,987,802,416. Total obligations as of August 31, 2010 are \$1,272,580,803 which represents 4.26% of the certified assessed valuation and is below the legal debt limit. The City had \$829,745,000 of debt issues outstanding equaling 2.78% of the appraised values. On an annual basis, debt service payments shall not exceed 15% of the operating budget. In FY11, these payments, including related fees, totaled 10.14% of the operating budget.

The per capita debt for the City of El Paso for FY2010 is \$1,229. The property tax rate to provide debt service during the FY2010 period was \$0.211 per \$100 of assessed value, and will increase to \$0.2253 in FY2011. Council has adopted a policy setting a maximum of 25¢ per \$100 valuation. The City has received a rating of AA from Standards & Poors and a rating of AA- from Fitch Rating Services on general obligation bond issues.

TOTAL DEBT SERVICE REQUIREMENTS			
YEAR	PRINCIPAL	INTEREST	TOTAL
2011	30,850,000	39,385,664	70,235,664
2012	35,945,000	37,871,901	73,816,901
2013	36,395,000	36,168,377	72,563,377
2014	146,375,000	34,470,976	180,845,976
2015	33,485,000	28,746,914	62,231,914
2016	31,895,000	27,095,722	58,990,722
2017	27,920,000	25,539,067	53,459,067
2018	29,340,000	24,147,110	53,487,110
2019	26,830,000	22,697,516	49,527,516
2020	27,615,000	21,366,191	48,981,191
2021	28,985,000	19,999,474	48,984,474
2022	29,565,000	18,558,759	48,123,759
2023	31,065,000	17,086,153	48,151,153
2024	32,605,000	15,540,628	48,145,628
2025	31,415,000	13,917,912	45,332,912
2026	29,705,000	12,368,500	42,073,500
2027	28,125,000	10,909,687	39,034,687
2028	29,500,000	9,529,179	39,029,179
2029	28,825,000	8,096,705	36,921,705
2030	30,665,000	6,690,035	37,355,035
2031	32,165,000	5,192,793	37,357,793
2032	29,695,000	3,621,130	33,316,130
2033	18,265,000	2,169,286	20,434,286
2034	15,180,000	1,224,703	16,404,703
2035	7,335,000	441,420	7,776,420
TOTAL	\$829,745,000	\$442,835,803	\$1,272,580,803

*In year 2014, GO Pension Bond 2009 will be refinanced.



CITY OF EL PASO Debt Service Requirements by Issue

DESCRIPTION	DATED	ORIGINAL PRINCIPAL	BALANCE ALL YEARS		
			PRINCIPAL	INTEREST	TOTAL
Cert of Obligation 2001 A	1-Dec-01	33,970,000	8,165,000	2,405,538	10,570,538
Cert of Obligation 2003	1-Mar-03	44,010,000	26,400,000	12,124,444	38,524,444
Cert of Obligation 2005	15-Aug-05	17,315,000	14,840,000	6,663,615	21,503,615
Cert of Obligation 2007	1-May-07	35,000,000	34,270,000	21,201,200	55,471,200
Cert of Obligation 2009	15-Jan-09	57,615,000	57,055,000	43,066,613	100,121,613
Cert of Obligation 2009A	15-Sep-09	27,210,000	27,210,000	6,658,950	33,868,950
Cert of Obligation 2009B	16-Sep-09	45,740,000	45,740,000	30,931,127	76,671,127
Cert of Obligation 2009C	17-Sep-09	3,230,000	3,230,000	2,627,657	5,857,657
TOTAL CERTIFICATES OF OBLIGATION			\$216,910,000	\$125,679,143	\$342,589,143
GOB Refunding 2002	15-May-02	55,090,000	11,125,000	964,850	12,089,850
GOB Refunding 2003	15-Aug-03	29,265,000	7,090,000	451,100	7,541,100
GOB Refunding 2005	1-Apr-05	152,190,000	129,530,000	46,449,413	175,979,413
GO Bonds 2006	18-Apr-05	56,350,000	51,940,000	33,134,000	85,074,000
GOB Refunding 2007	15-Feb-07	95,190,000	95,190,000	63,222,035	158,412,035
GOB Refunding 2007A	1-May-07	40,000,000	38,945,000	23,168,638	62,113,638
GOB Pension 2007	15-Jun-07	101,240,000	99,495,000	94,875,420	194,370,420
GO Bonds 2008	20-Mar-08	56,455,000	55,455,000	37,012,213	92,467,213
GOB Pension 2009	15-May-09	111,545,000	111,545,000	15,926,593	127,471,593
GOB Refunding 2009	01-Jun-09	16,020,000	12,520,000	1,952,400	14,472,400
TOTAL GENERAL OBLIGATIONS			\$612,835,000	\$317,156,660	\$929,991,660
TOTAL TAX SUPPORTED DEBT			\$829,745,000	\$442,835,803	\$1,272,580,803
PID Revenue Bond 2006	15-Apr-07	400,000	330,000	92,926	422,926
Solid Waste Revenue Bonds	14-Jul-04	22,120,000	16,050,000	8,764,819	24,814,819
Airport	16-Sep-03	18,000,000	7,050,000	1,130,525	8,180,525
Federal Loan (ZIB)	01-Dec-91	3,000,000	1,150,000	345,000	1,495,000
SIB loan	04-Oct-99	8,922,000	3,938,451	522,309	4,460,760
SIB loan	01-Jan-08	6,107,000	5,489,126	1,701,407	7,190,533
TOTAL REVENUE BONDS			\$34,007,577	\$12,556,986	\$46,564,563
Mass Transit Capital Lease	03-Nov-06	15,000,000	8,354,398	695,946	9,050,343
Solid Waste Capital Lease	25-Mar-08	3,833,224	1,493,970	100,332	1,594,303
TOTAL LEASE OBLIGATIONS			\$9,848,368	\$796,278	\$10,644,646



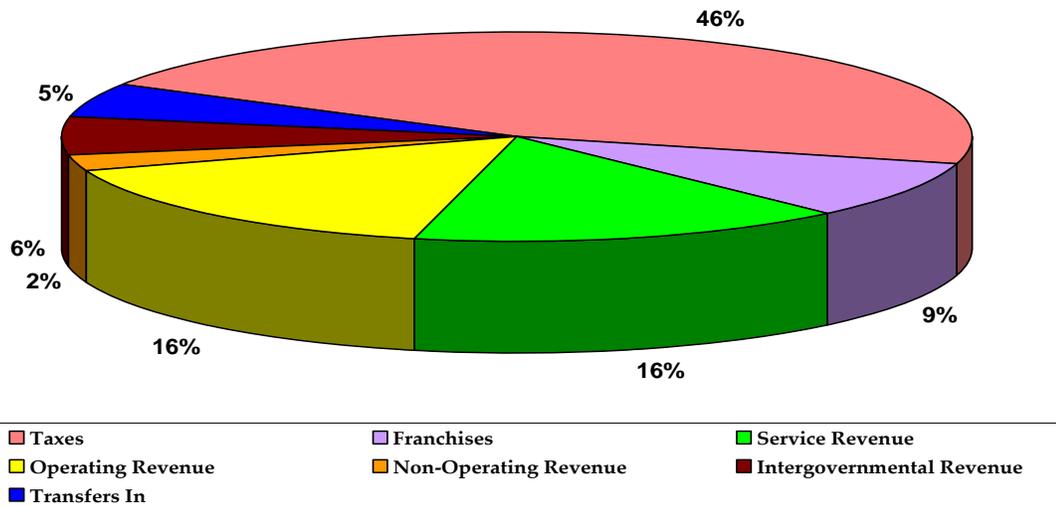


All Funds Revenue Summary by Source

Revenue Source	Actual	Estimated	Difference	Adopted
	FY09	Actual FY10		
TAXES	\$286,566,571	\$299,870,531	4.64%	\$317,866,738
FRANCHISES	\$58,588,386	\$57,391,751	-2.04%	\$60,743,183
SERVICE REVENUES	\$98,076,171	\$103,207,998	5.23%	\$108,589,548
OPERATING REVENUES	\$99,186,105	\$105,410,972	6.28%	\$111,599,532
NON-OPERATING REVENUES	\$11,715,105	\$15,446,120	31.85%	\$16,380,474
INTERGOVERNMENTAL REVENUES	\$25,505,092	\$23,716,245	-7.01%	\$40,836,314
TRANSFERS IN	\$149,422,883	\$37,390,780	-74.98%	\$37,044,505
Grand Total	\$729,060,313	\$642,434,397	-11.88%	\$693,060,294

Variance in Actual FY09 to Estimated Actual FY10:

Taxes: Increase due to a slight increase in the existing property valuation resulting in additional tax collections, and an increase in sales tax collections. **Franchises:** Decrease due to a decline in El Paso Electric payments as a result of expired fuel factors and related customer refunds, and pending negotiations with gas franchises. **Service Revenues:** Increase attributed to airport operations, FTA reimbursement for Sun Metro operations, increased ambulance collections and, increased revenue in Solid Waste Operations due to Health Clinic fees. **Operating Revenues:** Increase due to a high number of roofing permits issued as a result of the hailstorm, increased indirect cost recoveries from state and federal grants, increased revenue in zoo admissions due to zoo expansion and entrance fee increase, increases in meter revenue, increased revenue collections in the internal service fund, and increases in health insurance contributions. **Non-Operating Revenue:** Increase in Airport passenger facility charges, reimbursed expenditures, and Home Program income and also includes lower returns in investment interest. **Intergovernmental Revenues:** Decrease due to the new Health Services interlocal agreement with the County while federal grant revenue declined and state grant revenue increased. **Transfer In:** Significant decrease due to a timing difference in posting of year end entries.



Taxes
Franchises
Service Revenue

Operating Revenues

Non-Operating Revenues
Intergovernmental Revenue
Transfers In

Property, Sales, Hotel/Motel, Mixed Beverage, Bingo
Franchise & Easement Fees (Electric, Gas, Telephone & Water Utilities, Cable Vision)
Fare Box Revenue, Ground & Terminal Space Rental, Landing Fees, Parking Lot Fees,
Ambulance & Health Services, Public Inspection Permits, Sanitation Services, Alcoholic
Beverages Licenses, Food Establishment Fees
Admissions Revenue, Municipal Court Fines, Licenses & Permits, Public Safety Revenues,
Self-Insurance Contributions
Investment Interest Revenue, Rents & Lease Revenue
County, State, & Federal Grants
Bridge Revenue, Interfund & Intrafund Transfers, Bond Proceeds



All Funds Appropriations Summary by Department

<i>Department</i>	<i>Actual FY09</i>	<i>Adopted FY10</i>	<i>Estimated Actual FY10</i>	<i>Adopted FY11</i>
AIRPORT	\$120,953,386	\$36,023,397	\$42,378,432	\$37,972,778
CITY ATTORNEY	\$5,663,695	\$4,435,299	\$4,696,150	\$4,389,906
COMMUNITY AND HUMAN DEVELOPMENT	\$9,517,293	\$16,140,741	\$8,312,980	\$17,009,514
DEPARTMENT OF CITY MANAGER	\$1,782,093	\$1,759,869	\$1,680,241	\$2,789,482
DEPARTMENT OF PUBLIC HEALTH	\$17,494,794	\$20,215,492	\$21,491,904	\$21,604,918
DEPARTMENT OF TRANSPORTATION ¹	\$14,863,265	\$14,366,326	\$14,274,139	\$15,837,789
DEVELOPMENT SERVICES ²	\$6,390,737	\$6,399,423	\$6,931,553	\$0
ECONOMIC DEVELOPMENT	\$2,275,552	\$2,466,661	\$2,070,326	\$4,515,232
EL PASO PERFORMING ARTS CENTER	\$6,951,739	\$11,483,879	\$8,163,544	\$11,673,575
ENGINEERING & CONSTRUCTION MGMT.	\$3,794,885	\$3,652,006	\$3,414,353	\$6,980,148
ENVIRONMENTAL SERVICES	\$40,021,243	\$48,606,903	\$44,884,735	\$52,263,565
FINANCIAL SERVICES	\$3,034,177	\$3,102,732	\$2,976,578	\$3,134,996
FIRE	\$76,961,933	\$77,889,630	\$79,661,946	\$89,487,355
GENERAL SERVICES	\$29,673,117	\$33,117,275	\$30,612,644	\$43,071,291
HUMAN RESOURCES	\$2,316,720	\$1,976,329	\$1,947,907	\$2,415,159
INFORMATION TECHNOLOGY	\$10,635,220	\$12,155,075	\$9,125,286	\$11,024,545
INTERNATIONAL BRIDGES	\$12,867,771	\$17,259,947	\$14,647,253	\$16,253,992
LIBRARY	\$8,465,073	\$8,447,256	\$8,298,930	\$8,797,540
MAYOR AND COUNCIL	\$1,221,435	\$1,356,490	\$1,222,527	\$1,293,165
METROPOLITAN PLANNING ORGANIZATION	\$1,205,582	\$1,843,725	\$1,416,869	\$1,560,489
MUNICIPAL CLERK	\$5,612,471	\$5,582,977	\$5,295,503	\$5,914,461
MUSEUMS & CULTURAL AFFAIRS DEPT.	\$4,126,446	\$3,847,647	\$4,080,643	\$3,796,425
NON - DEPARTMENTAL	\$139,044,983	\$130,473,399	\$127,804,266	\$135,700,300
OFFICE OF MANAGEMENT AND BUDGET ³	\$4,685,685	\$2,044,254	\$1,833,534	\$0
PARKS AND RECREATION	\$18,896,002	\$20,755,198	\$19,963,596	\$11,890,271
POLICE	\$111,213,088	\$118,393,656	\$116,061,358	\$114,640,434
PUBLIC TRANSIT - SUN METRO	\$54,658,076	\$59,664,251	\$49,762,589	\$58,413,333
TAX	\$4,095,442	\$4,458,754	\$4,022,188	\$4,377,609
ZOO	\$4,402,309	\$5,983,816	\$4,991,006	\$6,252,022
Grand Total	<u>\$722,824,212</u>	<u>\$673,902,407</u>	<u>\$642,022,980</u>	<u>\$693,060,294</u>

¹ Re-organization changed title from STREET

² Re-organization deleted department and moved funding and staff to other departments

³ Re-organization deleted department and made department an agency of the Department of City Manager

Variance in Actual FY09 to Estimated Actual FY10:

Airport : Decrease is a result of cash transfers made that are offset by revenue recognition in the receiving funds. **Department of Public Health :** Increased grant funding. **Environmental Services :** Increase due to purchase of capital items and increase in Closure/Post Closure landfill costs. **Fire :** Increase due to contract obligations for uniform employees. **Non-Departmental :** Decrease due to refunding bond issued in FY2009. **Office of Management & Budget :** Decrease in capital projects. **Police :** Increase due to contract obligations for uniform employees. **Sun Metro:** Increase due to additional personnel, increase in fuel and increased costs to maintain buses a variance due to FY2010 estimated actuals still pending year-end adjusting entries.

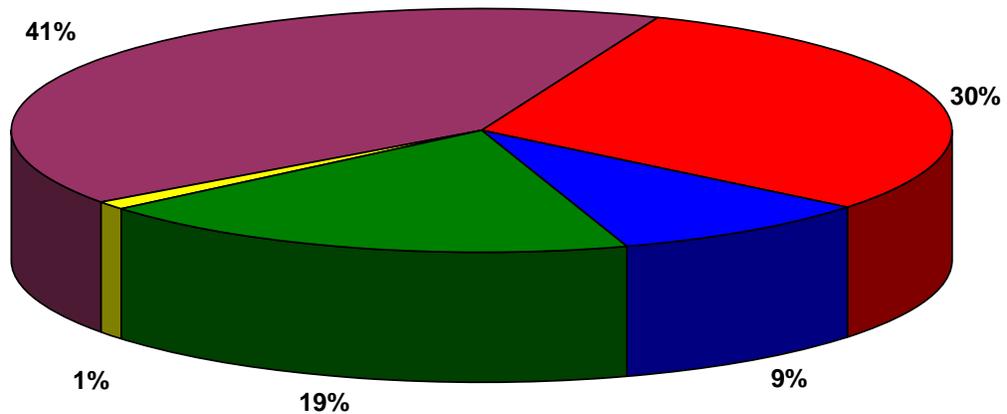


All Funds Appropriations Summary by Function

<i>Function</i>	<i>Estimated</i>		<i>Adopted FY11</i>
	<i>Actual FY09</i>	<i>Actual FY10</i>	
GENERAL GOVERNMENT	\$8,667,223	\$7,598,918	\$8,472,553
HEALTH & SAFETY	\$255,876,680	\$272,445,849	\$284,976,420
FINANCE & MGMT SUPPORT SVCS	\$199,097,815	\$183,617,906	\$205,638,361
COMMUNITY SERVICES	\$54,634,414	\$55,881,025	\$63,934,579
MOBILITY SERVICES	\$204,548,080	\$122,479,282	\$130,038,381
Grand Total	\$722,824,212	\$642,022,980	\$693,060,294

Variance in Actual FY09 to Estimated Actual FY10:

General Government: Decreased damages and settlements paid and reduced Personal Services in Legal due to attrition. **Health & Safety :** Increase due to contract obligations for Police and Fire, increase in grant funding for Health, and increase for the purchase of capital equipment for city landfill. Increased Street Recovery Costs from Environmental Services to the General Fund and increased costs for Capital Outlay for the purchase of Automated Side Loaders in Environmental Services. **Finance and Management Support Services :** Decrease due to refunding bond issued in FY2009. **Community Services :** Increase in Debt Service payment and adjustment for reimbursement to the Sporting Event Trust fund. **Mobility Services :** Decrease in Airport is a result of cash transfers made that are offset by revenue recognition in the receiving funds and increase in Sun Metro for fuel and increased costs to maintain buses.



■ General Government	■ Health & Safety	■ Finances & Mgmt Support Svcs
■ Community Services	■ Mobility Services	

General Government:

Health & Safety:

Finance & Management Support Svcs:

Community Services:

Mobility Services:

City Attorney, City Manager, Mayor & Council

Engineering Services, Environmental Services, Fire, Police, Department of Public Health

Financial Services, General Services, Humarn Resources, Information Technology, Municipal Clerk, Non-Departmental, Tax

Community & Human Development, Convention & Performing Arts Center, Library, Museums & Cultural Affairs, Parks & Recreation, Economic Development, Zoo

Airport, Department of Transportation, International Bridges, Public Transit - Sun Metro, Metropolitan Planning Organization

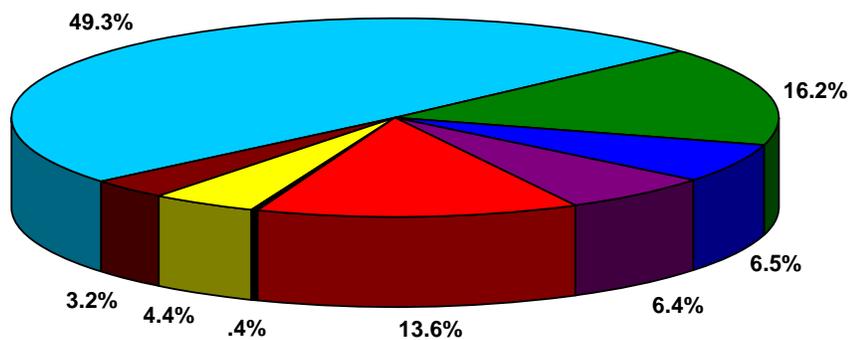


All Funds Appropriations Summary by Character

<i>Character</i>	<i>Estimated</i>		<i>Difference*</i>	<i>Adopted</i>
	<i>Actual</i>	<i>Actual</i>		
	<i>FY09</i>	<i>FY10</i>	<i>FY09/10</i>	<i>FY11</i>
PERSONAL SERVICES	\$314,171,254	\$325,187,485	3.51%	\$341,832,223
CONTRACTUAL SERVICES	\$98,041,547	\$104,033,696	6.11%	\$112,440,494
MATERIALS AND SUPPLIES	\$33,591,978	\$37,806,286	12.55%	\$45,010,875
OPERATING EXPENDITURES	\$67,531,443	\$53,257,882	-21.14%	\$44,123,782
NON - OPERATING EXPENDITURES	\$80,389,113	\$86,301,633	7.35%	\$94,099,704
INTERGOVERNMENTAL EXPENDITURES	\$2,320,306	\$1,000,872	-56.86%	\$2,421,593
OTHER USES	\$113,467,883	\$21,547,532	-81.01%	\$30,726,096
CAPITAL OUTLAY	\$13,310,688	\$12,887,594	-3.18%	\$22,405,527
Grand Total	\$722,824,212	\$642,022,980	-11.18%	\$693,060,294

Variance in Actual FY09 to Estimated Actual FY10:

Personal Services : Increase due to contract obligations for Police and Fire and increased contribution to the Police Pension Fund. **Contractual Services :** Increase in health care provider contracts and a slight increase in Equipment Maintenance, Management Consulting Services and Billing & Collection contracts. **Materials & Supplies :** Increased fuel and liquified natural gas costs and vehicle maintenance supplies. **Operating Expenditures :** Decreased prisoner custody expenses, utilities and reduced landfill use expenditures. **Non-Operating Expenditures :** Increase in Debt Service payments. **Intergovernmental Expenditures :** Decreased grant match requirements for Police and Health. **Other Uses :** Decrease due to refunding bond issued in FY2009 and cash transfers made that are offset by revenue recognition in the receiving funds. **Capital Outlay :** Decrease is a result of a reduction to capital items for various departments and an increase in Environmental Services for the purchase of capital equipment.



■ Personal Services	■ Contractual Services	■ Materials and Supplies
■ Operating Expenditures	■ Non - Operating Expenses	■ Intergovernmental Expenditures
■ Other Uses	■ Capital Outlay	

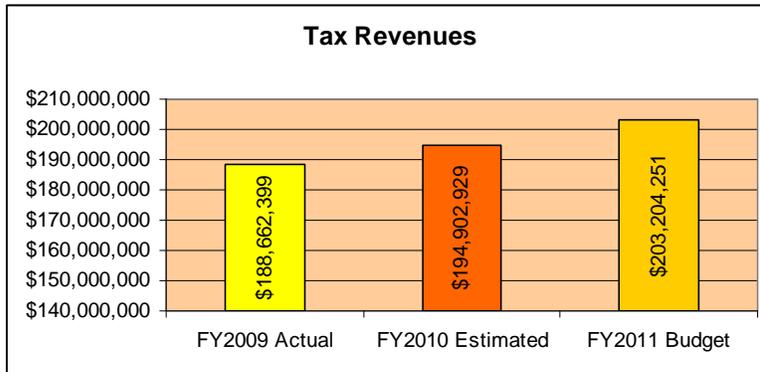


GENERAL FUND REVENUE AND EXPENDITURE SUMMARY

The City of El Paso classifies its revenue sources into seven revenue groups and eight appropriation groups known as characters. Primary funds and sub-funds are used to account for both revenues and expenditures, and provide an overview of both the financial and reporting structure of the City. Expenditures are paid out of these funds and are similarly classified according to function or character.

REVENUE SOURCES

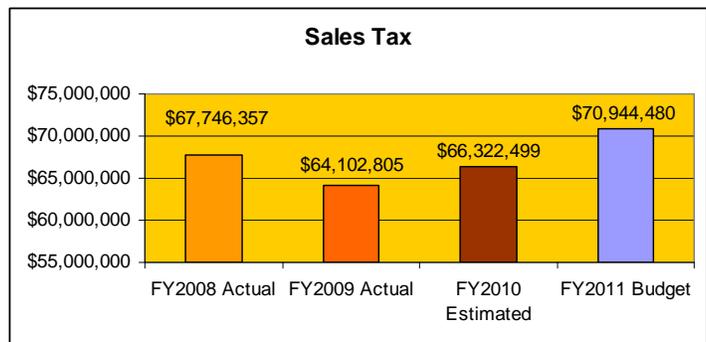
TAXES



Real property taxes, sales taxes, mixed beverage taxes, bingo taxes and penalties are the components of the tax revenues for the general fund. In fiscal year 2010, a total of \$194,902,929 was collected in tax revenues for the general fund to be used for maintenance and operations. The amount collected in 2010 reflected an increase of 3.31% or \$6,240,530 over fiscal year 2009 collections of \$188,662,399. The

increase in tax revenue from 2009 to 2010 is due to a slight increase in existing property valuation and an increase in sales tax collections. The sales tax rate paid by the City consumer is 8.25%, and only 1% of the total rate is directed to the City for general fund maintenance and operations purposes. The sales tax, along with the property tax, is a major source of revenue that is closely monitored during the year. Sales tax receipts for the general fund have declined in fiscal year 2008 receipts from \$67,746,357 to \$67,102,805 in 2009. The sales tax receipts have improved as shown in the receipts for 2010 of \$66,322,499 and are expected to generate approximately \$70,944,480 in 2011.

The City of El Paso has fared better in recessionary times than most cities in the United States. The City is experiencing growth in the retail and services industry due to the BRAC realignment and the relocation of entrepreneurs from the cities of Juarez and Chihuahua, Mexico. The City is projecting \$70,944,480 in sales tax revenues for the general fund in fiscal year 2011. The additional taxes included in this category have been consistent in

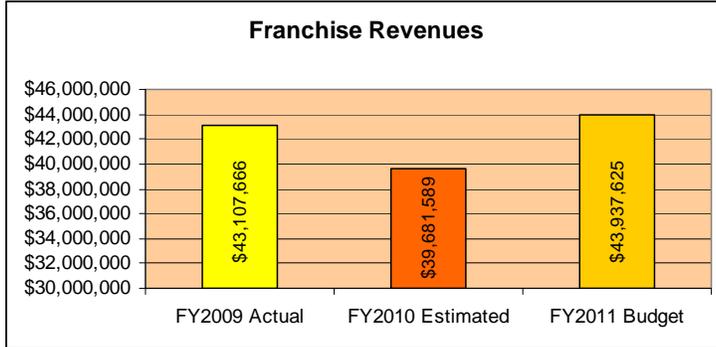


prior years and are estimated to remain level in the upcoming fiscal year. A separate analysis at the all funds level is provided in the pages to follow for both sales and property taxes.



Financial Summaries

FRANCHISE AND EASEMENT FEES

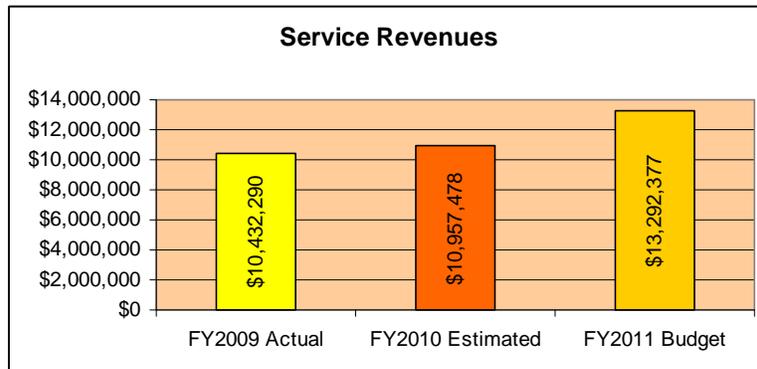


The City receives a substantial amount of revenue from franchise and easement fees. Franchise fees are collected from both public and private utilities and assessed for the continued use of the public right-of-way. Electric, gas, telephone, water, cable, and telecommunications are among the utilities included in this source of revenue.

In 2010 the city collected \$39,681,589 in franchise fees, reflecting a decline of 7.95% from 2009 collections of \$43,107,666. The decline in collections is due to decreases in payments from El Paso Electric as a result of expired fuel factors and related customer refunds issued during 2010. Additionally, the city is pending the result of final negotiations with gas franchise holders. For fiscal year 2011, the City is projecting to realize \$43,937,625 in franchise revenues. This increase of 10.73% in revenues is due to projected increases in some franchises resulting from expected increases in service demand and/or increased rates or negotiated agreements. The two major franchise fees are discussed in detail in the following pages at the all funds level for water and electric utilities revenue streams.

SERVICE REVENUE

This source of revenue includes collection for health and ambulance services. The general fund service revenue is estimated at \$13,292,377 for fiscal year 2011. This is an increase of 21.31% from fiscal year 2010 estimated actuals of \$10,957,478. Revenues in this category are projected to increase as a result of the projected ambulance revenue for fiscal year 2011.

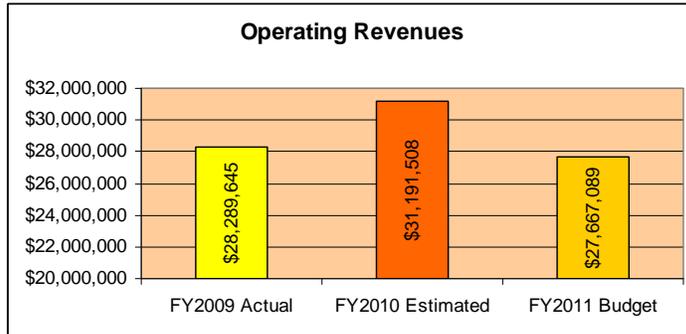


The ambulance base charge increased from \$550 to \$670, which is projected to generate the additional revenue needed to offset costs in providing the service and is discussed at length in the pages that follow. Health service revenue streams within this category are projected to decrease or remain stagnant due to the economic recession affecting the demand for such services.



OPERATING REVENUES

This group includes major categories of revenue from general government services namely: public safety, streets, culture and recreation, municipal court fines and public inspection fees. Included in this classification are revenues generated from payment of business licenses such as licenses for alcoholic beverages, food establishments, animal registration/licenses, taxicab operations, and other professional and occupational enterprises.

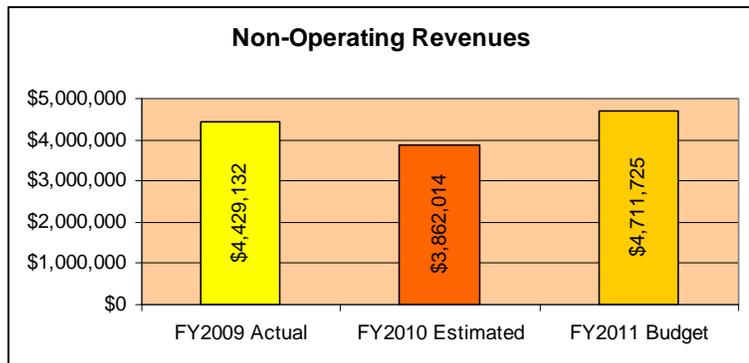


In fiscal year 2010, the revenue for this category reached \$31,191,508 in collections as a direct result of increased roofing permits issued during 2010 due to the hailstorm that passed through the eastern part of the City causing major damage to structures. Additionally the City benefited from increased indirect cost recoveries from state and federal funding

sources. For fiscal year 2011, the City estimates that \$27,667,089 will be collected representing a decline of 11.30% from 2010 collections due to a decline in home improvement and construction permits.

NON-OPERATING REVENUES

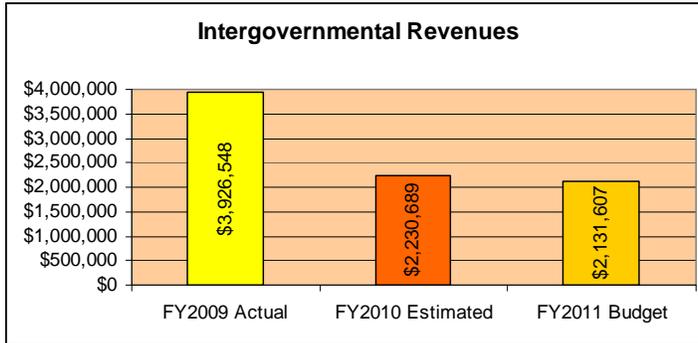
Non-operating revenues included in this category are rents, leases and investment interest. Non-operating revenues declined in 2010 from a total of \$4,429,132 in 2009 to \$3,862,014. The decline in this revenue source is due to a decline in the investment interest earnings due to lower market returns affected by the economic recession. For fiscal year 2011, the City expects to collect



\$4,711,725 in non-operating revenues reflecting an increase of 22.0% from 2010 collections. It is projected that the market will generate better returns in the upcoming fiscal year and other miscellaneous activity will increase as well.



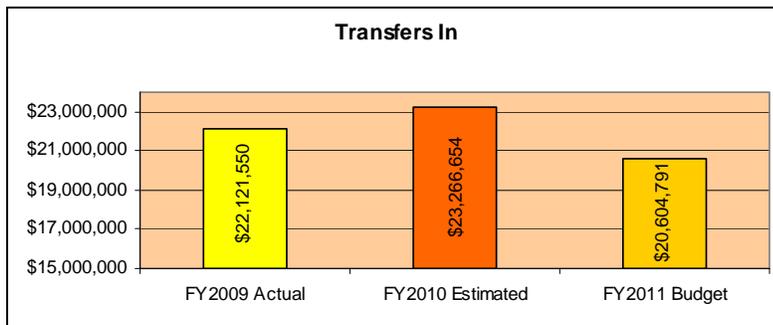
INTERGOVERNMENTAL REVENUES



These revenues are derived from state/federal grants and from other governmental entities for joint programs managed by the City. In fiscal year 2010 this source of revenue declined by 43.19% to a total amount of \$2,230,689 from \$3,926,548 in 2009. The decline is due to a new Health Services agreement with the County of El Paso to provide health services for county residents. The fiscal year 2011 budget of \$2,131,607

shows a decline of 4.44% as a result of a decreasing value in the agreement as the County is now responsible for County animal control and on-site sewage facilities management while the city only provides health services, food inspections, and housing for stray animals. Total revenue for this source is estimated at \$2,131,607 for fiscal year 2011.

TRANSFERS IN

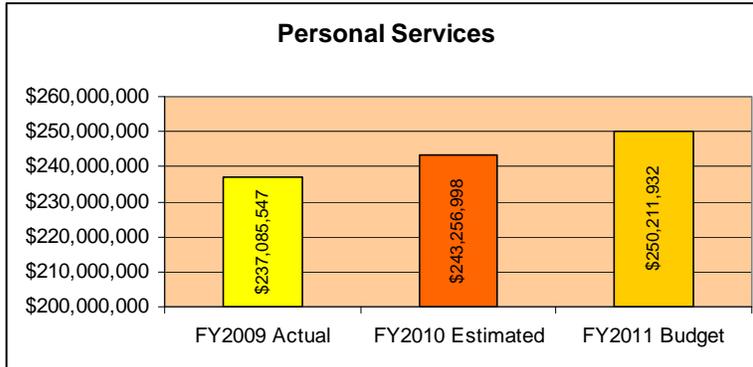


This category classifies revenue transferred in from other sources. The total estimated transfer to the general fund is \$20,604,791, which includes transfers from Environmental Services, Airport, Sun Metro, and the International Bridges fund.



EXPENDITURES

Personal Services



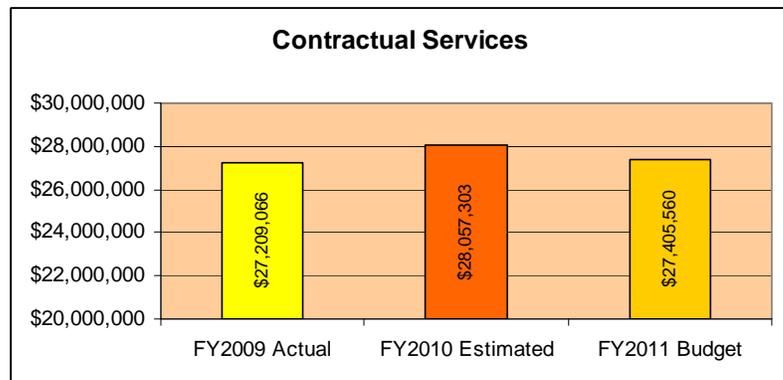
This character level includes costs related to employee compensation such as salaries, wages and fringe benefits. Personal service costs increased 2.60% from \$237,085,547 in fiscal year 2009 to an estimated \$243,256,998 in fiscal year 2010. This increase was due to contractual obligations for the Police and Fire departments even after the City took extraordinary measures to keep costs to a minimum due to the

economic decline. The adopted budget for personal services in 2011 is \$250,211,932, which reflects an increase of \$6,954,934 or 2.86%.

The increase in salary costs is a result of increases in public safety departments due to contractual obligations. Additionally, both the Police and Fire Departments are scheduled to have two academies each in order to recruit additional police officers and firefighters to grow the forces to meet community needs. Both police and fire unions made significant concessions on their contracts by delaying pay increases stipulated in the union contracts. The City also reviewed and deleted historical or difficult to fill vacancies and reorganized a number of city departments to generate savings to offset increases in the public safety departments. In addition, civilian employees will not be receiving a Cost of Living increase, will have a half-day furlough, and will not receive competencies in FY2011 unless revenues are outperforming expenditures and estimated budgets.

Contractual Services

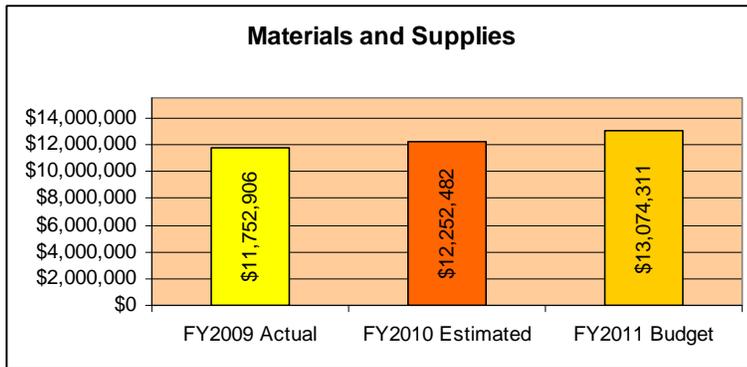
This character includes costs that are derived from contractual agreements for services. Contractual service costs increased 3.12% from \$27,209,066 in fiscal year 2009 to an estimated \$28,057,303 in fiscal year 2010. The variance is due to an increase in the billing and collections contracts for the Fire Department and a decrease in building/facilities maintenance contracts in General



Services. The fiscal year 2011 contractual services budget is \$27,405,560, which represents 8.69% of the total general fund adopted budget and shows a decrease of \$651,743 or 2.32% decrease over fiscal year 2010 estimated costs. Decrease in the 2011 contractual services budget is due a various decreases in the Information Technology Department licensing agreements. However, the budget allows for a municipal election to be held in November of 2010 and an increase in the cost of equipment maintenance for the Police Department.



Materials and Supplies



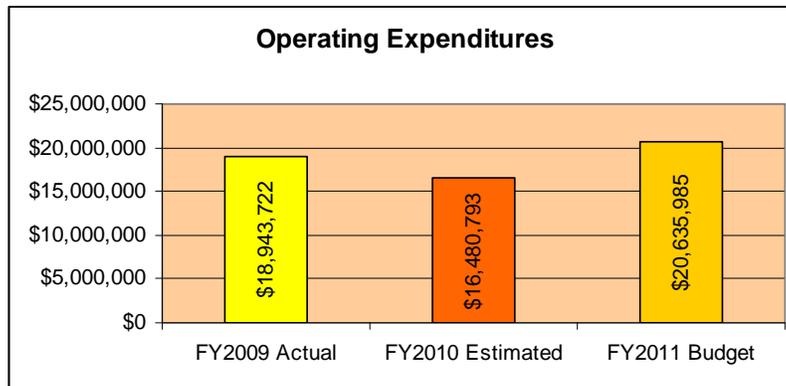
This character includes costs of expendable items used by operating activities. Supplies and material costs increased 4.25% from \$11,752,906 in fiscal year 2009 to an estimated \$12,252,482 in fiscal year 2010. The variance is due to increased ammunition costs in the Police Department, increased safety gear costs for Fire personnel, while experiencing a decrease in public access maintenance and repair costs

in the Department of Transportation.

The fiscal year 2011 material and supplies budget of \$13,074,311 representing 4.15% of the total general fund budget shows an increase of \$821,829 or 6.71% over fiscal year 2010 estimated costs. The increase is due to increased costs of fuel and equipment maintenance for the Police Department, an increase in the library budget for books, and an increase in the general services budget due to the transfer of parks maintenance functions.

Operating Expenditures

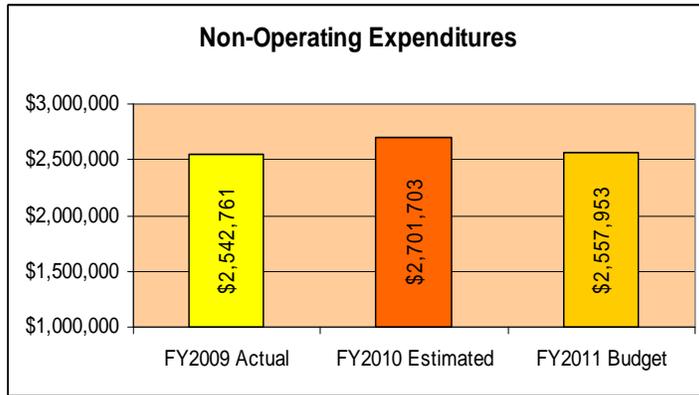
This character includes costs that support day-to-day operations such as utilities and communication costs. These costs decreased 13.0% from \$18,943,722 in fiscal year 2009 to an estimated \$16,480,793 in fiscal year 2010. The variance is mostly due to decreased electricity consumption due to the implementation of the Energy Conservation Plan, reduced prisoner custody costs, and reduced bond issuance costs.



The fiscal year 2011 operating expenditures budget of \$20,635,985 represents 6.54% of the total general fund adopted budget and shows an increase of \$4,155,192 or 25.21% from the 2010 estimated costs. The fiscal year 2011 budgeted amount includes funding for increased electricity and gas utility costs as a result of additional facilities and utility rate increases, an increase in contingencies for unforeseen events, salary reserve for any shortages, and increased communications costs.



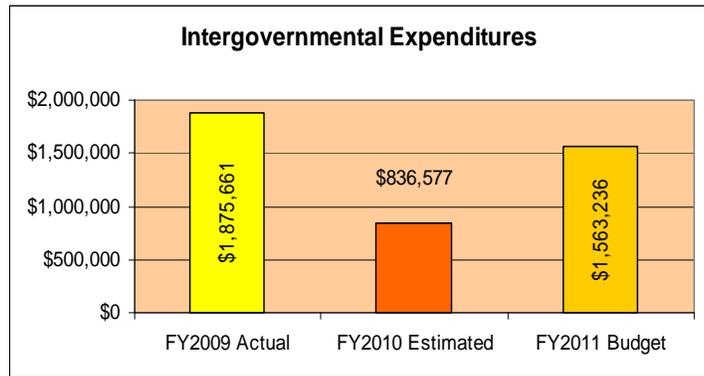
Non-Operating Expenditures



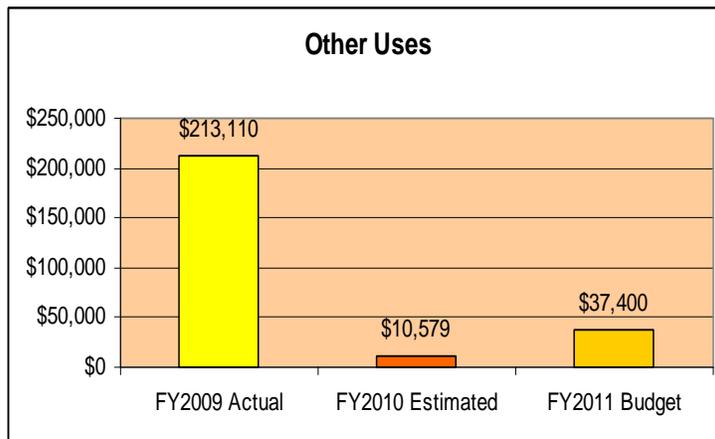
This character includes costs such as interest expense and damages/settlements costs. These costs increased 6.25% from \$2,542,761 in fiscal year 2009 to an estimated \$2,701,703 in fiscal year 2010. The variance is due to an increase in legal claims. The fiscal year 2011 non-operating expenditures budget of \$2,557,953 represents 0.81% of the total general fund adopted budget and shows a decrease of \$143,750 in legal claims due to closure of outstanding cases.

Intergovernmental Expenditures

This character includes grant-matching funds in order to leverage federal and state funding. These costs decreased 55.40% from \$1,875,661 in fiscal year 2009 to an estimated \$836,577 in fiscal year 2009. The decrease is due to lower grant match requirements. The fiscal year 2011 intergovernmental expenditures budget of \$1,563,236 represents 0.50% of the total general fund adopted budget and shows an increase of \$726,659 as a result of required grant match requirements for FY2011.



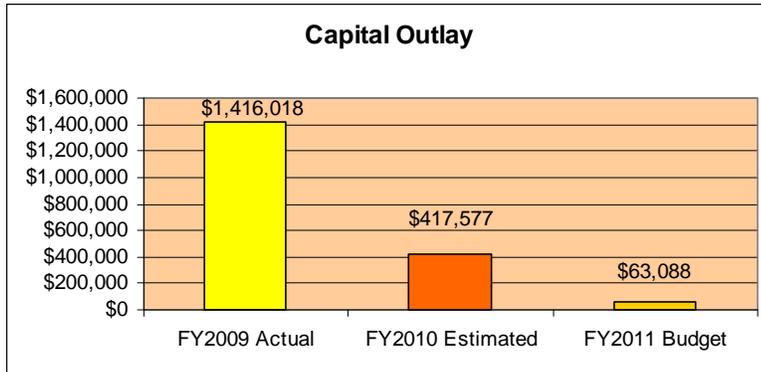
Other Uses



This character includes nonrecurring transfers that do not qualify as revenues or expenditures to the receiving or disbursing department. Other uses decreased 95.04% from \$213,110 in fiscal year 2009 to an estimated \$10,579 in fiscal year 2010 due to a decrease in grant match needs for the Police and Fire Departments. In fiscal year 2011, the adopted budget is \$37,400, which represents 0.02% of the total general fund adopted budget to allow for a projected cash transfer for lobbying activities.



Capital Outlay



This character includes construction, equipment and purchase of land costs. Capital decreased 70.51% from \$1,416,018 in fiscal year 2009 to an estimated \$417,577 in fiscal year 2010. The City budgeted \$63,088 in fiscal year 2011 for the 311-call-center's T-1 line infrastructure.



REVENUE ASSUMPTIONS

TAXES

Property Taxes



Property valuation, new construction, and mortgage rates are key indicators of property tax revenue. Historically, property valuation increased 4% during non-appraisal years; however the Central Appraisal District has recently changed the appraisal frequency from every third year to annually. The 2008 valuation increase allowed City Council to adopt a tax rate of \$0.633000, which resulted in property tax collections of \$179,332,152 in fiscal year 2009 an increase of 2.02% in tax collections over fiscal

year 2008 actuals. In fiscal year 2010, the 2009 property valuation of \$29,650,666,918 reflected an increase of 3.0% over the prior year's valuation of \$28,600,174,932 allowing council to adopt a tax rate of \$0.6330000 for the 2nd consecutive year, which resulted in some relief to tax payers. For the 2011 budget, the 2010 valuation showed an increase of 3.27% with a tax rate of \$0.653700. For further detail on the tax rate increase for FY2011 and historical trends please refer to the analysis on the pages that follow.

Sales Taxes

Sales tax is correlated predominately to personal income, retail sales trends and the number of crossings at the international bridges. The fiscal year 2011 adopted amount of \$106,893,504 represents a 9.86% increase from fiscal year 2010. Personal income in fiscal year 2010 is projected to increase by 5.98%. The Sun City is also anticipating an increase in growth of sales tax from restaurants, and retail establishments mainly due to visitors from Mexico and recently relocated Ft. Bliss families. The fiscal year 2011 sales tax adopted estimate assumes a healthy growth rate and an increase in pedestrian traffic, which will benefit the downtown retailers as well as the rest of the City. For further detail and historical trends please refer to the analysis on the pages that follow.

Hotel/Motel Taxes



All occupants residing in hotels or motels in the County of El Paso for a period of less than 30 days are charged 15.5% of the room cost (excluding any exempt individuals.) The City receives 7% of this revenue, which is used to support the Convention and Visitor's Bureau and various programs in the Department of Museums and Cultural Affairs.



Mixed Beverage/Bingo Taxes

The State of Texas imposes a tax on gross receipts from the sales of mixed beverages and on public bingo games held by non-profit groups. The mixed beverage/bingo tax is based on historical trends, including growth. The City expects to collect \$1,625,115 in mixed beverage/bingo taxes in FY2011. The revenue estimate is expected to decrease by 4.85% from fiscal year 2010's estimated actual of \$1,707,818.

FRANCHISE

Franchise Fees

Franchise fees are charged to the providers of telecommunications, electricity, water, and gas services. Telecommunications fees are set by the State Public Utility Commission and are based upon the estimated number of telephone lines and growth of the City. Population growth, utility rate increases, customer growth, weather conditions, historical collections and contract renewals are factors considered when estimating franchise fee revenues. The City is anticipating \$60,743,183 in franchise fees for FY2011, reflecting an increase of 5.84% over FY 2010 estimated actual revenue of \$57,391,751. Revenue detail is provided on the pages that follow for electricity and water franchise fees.

SERVICE REVENUES

Ambulance Service



the pages that follow.

The fiscal year 2010 estimated actual of \$9,919,240 represents a 4.02% increase from FY2009 estimated collections of \$9,536,539. This increase was due to the combined efforts of the Fire Department and collection agency to obtain current and accurate billing information as well as an increased effort in collections. The estimated fiscal year 2011 revenue is \$12,349,787 reflecting an increase from the fiscal year 2010 estimated actual. For further detail and historical trends please refer to the analysis on

Airport Revenues

The El Paso International Airport owns a significant portion of the land surrounding it and benefits from the collection of rental revenue from multiple businesses such as golf courses, hotels, and business parks on Airport land. In addition, the Airport owns one of the largest Air Cargo facilities along the U.S./Mexico border and benefits from a high level of air cargo activity supporting maquiladora companies in neighboring Juarez, Mexico. The El Paso International Airport is one of very few airports in the country that operates on a budget surplus.



Bridge Fees

The City of El Paso is in a unique position where it is able to generate general fund revenue from the operation of three international bridges with Mexico. Revenue estimates are made using projections of annual crossings, types of crossings and the corresponding fees. The total number of crossings has decreased, partly due to the implementation of increased security measures after 9/11, worldwide economic decline, and construction at the Santa Fe Bridge. Revenues have been adversely impacted due to socio-economic factors affecting tourism into Mexico. The FY2011 revenue estimate of \$15,622,286 is 2.93% higher than the FY2010 estimated actual. On September 1, 2009 an increase in the pedestrian fee from \$0.35 to \$0.50 and the vehicle fee from \$2.25 to \$2.50 were approved. For further detail and historical trends please refer to the analysis on the pages that follow.

Health Services

Historically, public health services were provided to city residents by the City-County Health and Environmental District. However, the District was dissolved on January 1, 2008 and due to the need for public health services and programs by the community, the City of El Paso created the Department of Public Health. The department provides dental services, food inspections, clinical services aimed at the prevention of Sexually Transmitted Diseases, tuberculosis control services, and animal care services such as stray animal impoundments. In order to minimize the tax burden on the citizens, the department charges nominal fees for these services and for fiscal year 2011 the City expects to collect \$1,012,591 in service revenue. Revenue collections are subject to economic trends and collection efforts from a population that is predominately un-insured and below poverty levels which significantly impact revenue.

Public Transit



The City of El Paso operates a mass transit system that provides public transportation within the City limits through a 0.05% sales tax and a \$1.25 fixed-route fare and a \$2.50 para-transit fare in effect until December 31, 2010. Effective January 1, 2011, the fixed-route rate will increase to \$1.50 and the para-transit fare will remain the same. Other fees restructured were the student and military fees. Sun Metro, El Paso's public transit system, also offers monthly passes for all riders and reduced fares for disabled and senior citizens. Children 5 years and younger ride for free if

accompanied by an adult while students currently pay \$0.75. Beginning calendar year 2011, the student fee will be \$1.00 and the military rate will be \$1.50. Ridership, collections, and fee structure are used when estimating revenues. Total revenue projected to for fiscal year 2011 is \$8,854,228.



Parks and Recreation Fees



The city operates two-hundred parks, fourteen aquatic centers, fifteen recreation centers, and nine senior citizen centers. In order to provide the greatest numbers of programs and reduce the burden on property owners, the city charges relatively low fees for the use of some facilities and for participation in some programs offered at the centers.

Historical collection trends, program participation, and an annual fee review by the department are used to determine revenue streams. It is estimated that fiscal year 2011 revenue collections for these types of fees will be approximately \$3,022,260. Historically recreational collections were accounted for in a special revenue fund; however, in fiscal year 2009 the revenue streams from any of the parks and recreation programs will be accounted for in the general fund.

OPERATING

Licenses and Permits

License and permit revenues include fees charged by the City for general construction permits, business licenses, restaurant permits, and pet ownership permits. Estimates for construction permits are based on the City's projected growth, mortgage interest rates, and economic conditions. In fiscal year 2004 the permit fees for new residential construction were restructured. Previously, a contractor was required to obtain individual permits for mechanical, electrical and plan review permits. In fiscal year 2010, the department combined the electrical, plumbing, and mechanical permits for commercial construction into one fee based on the valuation of the construction. Permits for new residential and improvements to existing residential property remained the same. Residential building permits are estimated to generate \$2,500,000 while commercial combination permit and improvements to existing residential are expected to generate \$1,643,835 in fiscal year 2011. Collections for restaurant permits and pet ownership are managed by the Department of Public Health. These licensing fees are collected to partly defray the costs of providing restaurant inspections and pet ownership regulation in order to minimize or eradicate food borne and zoonotic diseases. The number of restaurants and trends in animal ownership, and economic trends are used to estimate revenue streams. The City expects to collect approximately \$2,293,580 in health related licensing fees in fiscal year 2011.



NON-OPERATING

Investment Interest Revenue

Estimates are contingent on total available cash and prevailing interest rates. The City's policy towards its investment interest revenue is to maximize investment interest revenue only after preserving the safety and liquidity of the portfolio.

INTERGOVERNMENTAL REVENUE

County, State, & Federal Grants

Revenue assumptions are based on current grants and any new grants that the City may be eligible to receive. The City has vigorously pursued new grants under the current Administration.

TRANSFERS-IN

Included in this revenue source are Inter-fund and Intra-fund transfers. The Cost Allocation plan, developed by a consultant, determines the rates charged to other funds such as Airport, Sun Metro-Public Transit and Engineering Services for administrative overhead.

BOND PROCEEDS

Revenues are from bonds sold through a financial entity, which have bid an interest rate. Proceeds are used for new building construction, renovation of existing buildings, and major equipment purchases.



Financial Summaries

Real Property Tax Collections

DESCRIPTION

Property taxes are assessed on real and personal property within the City limits to partially fund the general fund operating and maintenance as well as the debt service budget requirements. The tax levy is calculated based on a rate adopted by City Council and consists of two components. The first component is debt service, which is budgeted based on the City's debt service requirements. These funds are deposited into the Debt Service Fund and are used only to pay the principal and interest on current debt, due and payable that fiscal year. The second component is the amount of revenue used for the maintenance and operations of the General Fund activities such as police and fire services. The tax rate is based on the certified assessed value calculated on a yearly basis by the Central Appraisal District.

ASSUMPTIONS

Property valuation, new construction, and mortgage rates are key indicators of property tax revenue trends. Historically, valuation increased 4% during non-appraisal years. The Central Appraisal District conducts annual appraisals in order to reflect actual market trends. The City used the current year valuation, or 2010, to estimate the FY2011 revenue estimate.

ANALYSIS & TRENDS

In 2008, the City's property tax rate was \$0.671097 but due to political pressures and an increase in total valuations of \$2,757,814,592, or 10%, City Council was able to adopt a lower tax rate of \$0.633000 which resulted in \$179,332,152 in property tax revenues for 2009 that funded a status quo budget. As the real estate market declined in 2009 and 2010 so did the valuations for the El Paso Area. The 2009 valuations used for the fiscal year 2010 budget only increased by \$1,050,491,986 or 3%. Property tax collections for fiscal year 2010 yielded \$188,095,473 in revenue to fund general fund maintenance and operations and debt service payments due with the same tax rate as adopted in the prior year.

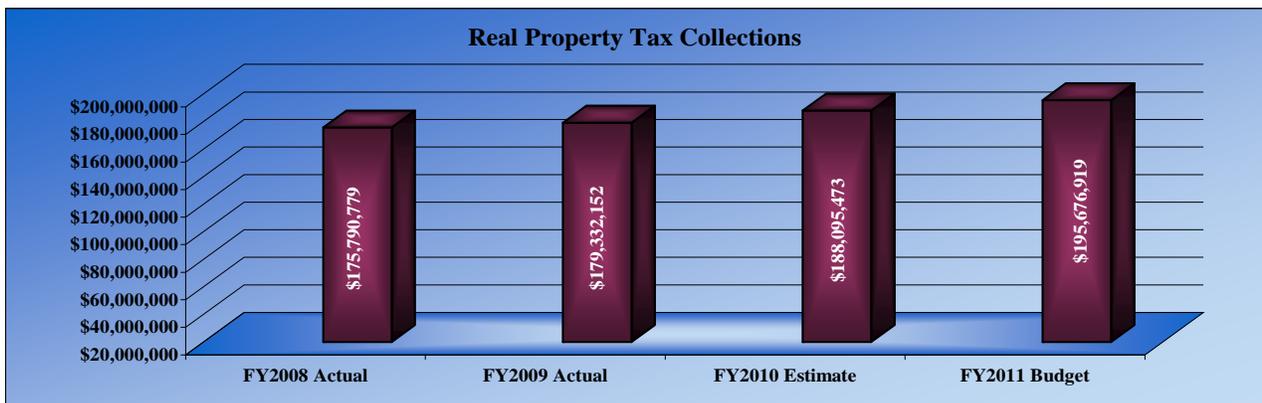
While it was City Council's desire to continue with a status quo tax rate in order to provide tax relief in difficult economic times it became clearly difficult to achieve such an expectation. The fiscal year 2011 budget requirements for debt service and public safety were far greater than drastic reductions in other functions. The City faced a difficult task of funding those requirements with a valuation of \$29,929,442,474 that only included an increase in the tax base of \$278,775,556 or 0.9%. The City's efforts to negotiate concessions with the public safety union and a reorganization of some city departments resulted in a small increase in the tax rate to \$0.653700. The increase in the rate is 3.27% or \$0.0207 per \$100 dollar valuation which will allow the city to collect \$195,676,919 in property tax revenue for fiscal year 2011.



COLLECTIONS & PROPERTY VALUATION

	FY2008 Actual	FY2009 Actuals	FY2010 Estimate	FY2011 Budget	Variance
Property Tax Collections	\$175,790,779	\$179,332,152	\$188,095,473	\$195,676,919	4.03%
New Construction	2007 Valuation \$786,921,921	2008 Valuation \$873,905,578	2009 Valuation \$720,140,809	2010 Valuation \$458,898,537	-36.28%
Existing Property	\$25,055,438,419	\$27,726,269,354	\$28,930,526,109	\$29,470,543,937	1.87%
Total Valuation	\$25,842,360,340	\$28,600,174,932	\$29,650,666,918	\$29,929,442,474	0.94%
Tax Levy	\$0.671097	\$0.633000	\$0.633000	\$0.653700	3.27%

*Based on certified valuation received from the El Paso Central Appraisal District on/or about July 26.





Financial Summaries

Sales Tax

DESCRIPTION

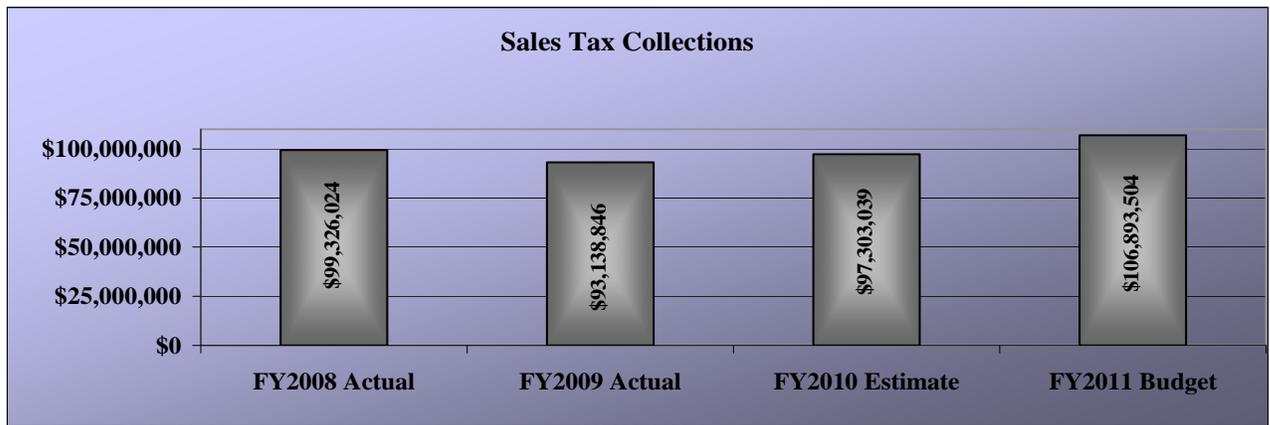
Sales tax is comprised of gross receipts from the retail sales of items subject to taxation by the State of Texas. The City of El Paso imposes a sales tax rate of 8.25%. The State receives 6.25%, the City receives 1.00%, the County receives 0.50%, and the City's Mass Transit system receives 0.50% of all sales tax receipts collected by the State Comptroller. The funds that the City receives are deposited into the General Fund and used for day-to-day operations.

ASSUMPTIONS

Sales tax is correlated to personal income growth, economic trends, retail trends and traffic crossings at the International Bridges. Personal income in El Paso County has grown steadily over the last three years and is projected to increase by 5.98% to \$23,570 million in fiscal year 2011 from \$22,240 million in 2010. The City of El Paso is in a unique position with four ports of entry. El Paso businesses rely significantly on shoppers crossing from Ciudad Juarez and neighboring cities in Mexico to generate sales. When estimating sales tax revenues the City considers the number of International bridge crossings. For the second consecutive year City Council approved pedestrian toll free days to encourage pedestrian crossings and stimulate travel during public holidays between our sister city of Ciudad Juarez and the City of El Paso.

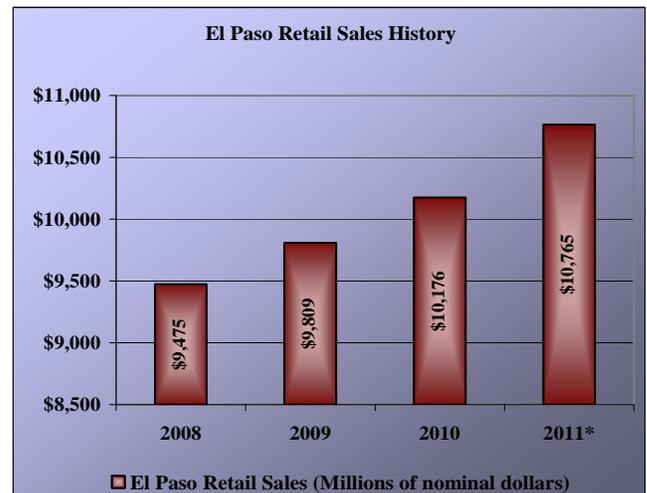
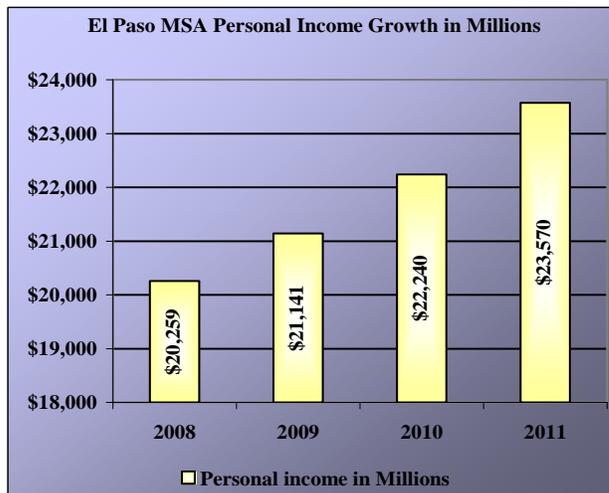
ANALYSIS & TRENDS

Sales tax collections in fiscal year 2009 decreased 6.23% over FY2008. The decline in growth has been a result of economic trends and declining pedestrian and automobile crossings into the City. The City continues to experience the impact of the economic recession as consumers are more hesitant to purchase goods. Although the City of El Paso has been impacted by the economic recession it has not been to the degree as that of other cities in Texas and across the nation. In fiscal year 2010, revenue collections increased by 4.47% or \$4,164,193 due to an increase in personal income. As the economy improves and personal income and retail sales continue to increase, the City of El Paso is estimating that sales tax revenues will increase by 9.86% or \$9,590,465 over FY2010. Retail sales in El Paso have increased by 7.40% or \$701,000 since fiscal year 2008. In fiscal year 2011 retail sales are estimated to grow by 5.79% or \$10,765 million over FY2010.



COLLECTIONS, PERSONAL INCOME AND RETAIL SALES

	FY2008 Actual	FY2009 Actual	FY2010 Estimate	FY2011 Budget	Variance
Collections	\$99,326,024	\$93,138,846	\$97,303,039	\$106,893,504	9.86%
	2008	2009	2010	2011	Variance
Personal Income (in millions)	\$20,259	\$21,141	\$22,240	\$23,570	5.98%
Retail Sales (in millions of nominal dollars)	\$9,475	\$9,809	\$10,176	\$10,765	5.79%



Source: Borderplex Economic Outlook: 2009-2011



Financial Summaries

International Bridge Crossings

DESCRIPTION

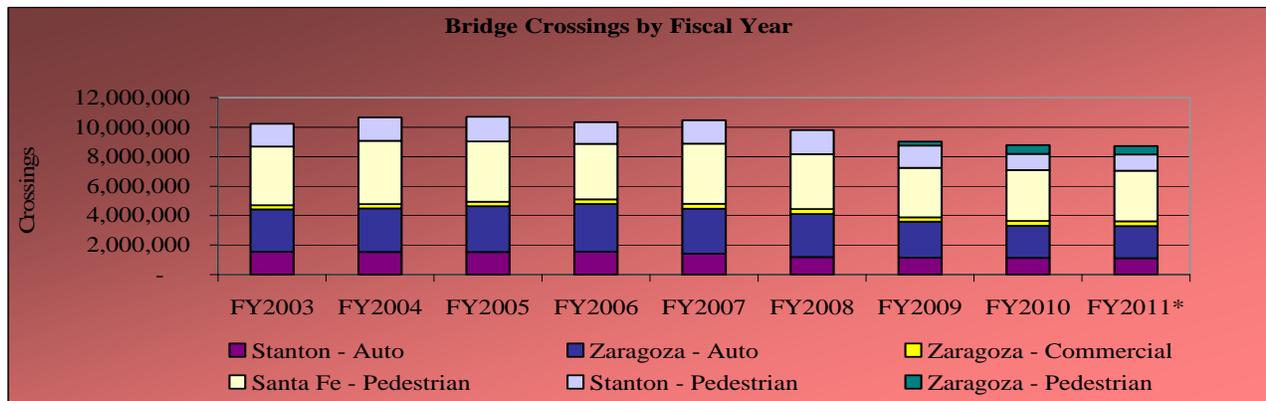
The City of El Paso is in a unique position to generate general fund revenue from the operation of three International Bridges. El Paso borders Ciudad Juarez, Mexico and has bridges joining the two communities. The bridges allow for vehicle crossings as well as pedestrian crossings for ease of accessibility between the neighboring sister cities. Fees are collected at the port of entry for vehicles as well as pedestrians and large commercial vehicles. There are three City bridges that generate revenue: the Stanton Bridge, Paso Del Norte and the Ysleta-Zaragoza Bridge.

ASSUMPTIONS

Factors considered in the projection of revenue estimates are annual crossings, types of crossings and the corresponding fees charged. The private vehicle fee is \$2.50, the pedestrian fee is \$0.50 per person, and the commercial vehicle is \$3.50/axle. In FY2010, City Council approved seven toll free days to promote pedestrian and vehicle crossings. In addition, City Council allowed for pedestrian traffic at the Zaragoza Bridge due to increase in demand.

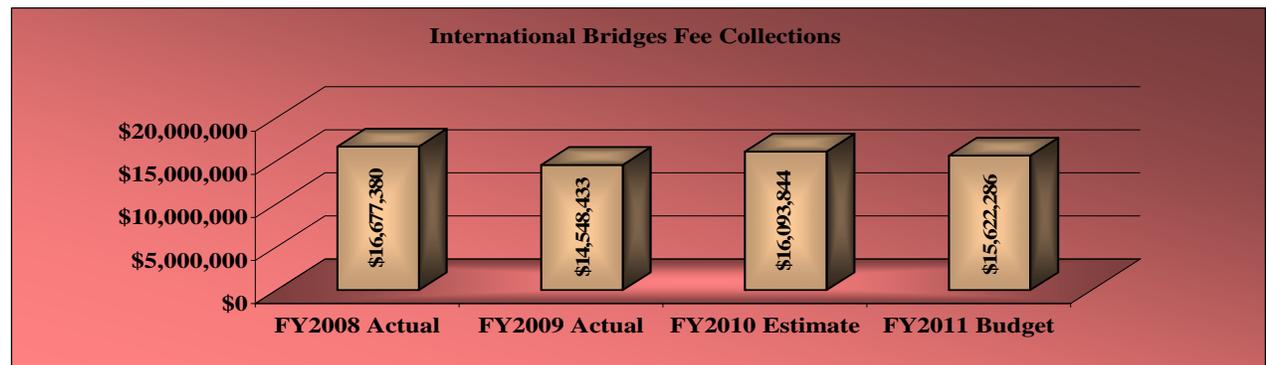
ANALYSIS & TRENDS

Collected revenues for fiscal year 2009 decreased by \$2,128,947 or 12.77% as compared to fiscal year 2008 collections. The decline corresponds to the decreased total crossings for the same year. The number of crossings declined from 9,809,743 in 2008 to 9,020,982 during fiscal year 2009. This represents a decrease of 788,761 crossings that are largely due to a decline in the commercial and passenger traffic directly related to decreased activity in the maquila industry in light of the economic recession and increased violence in the neighboring city. The economic recession and the increased safety issues continued to affect the number of passenger vehicles and pedestrians using the bridge in 2010. Both the passenger vehicle and pedestrian crossings showed a decline of 7.96% and a modest increase of less than 1% correspondingly. The commercial activity showed rebounding signs in 2010 with an increase of 34,063 or 11.68% in crossings from the prior year; however, this has yet to positively affect the maquila workers and residents on both sides of the border to increase passenger and pedestrian crossings. As a result of slow economic recovery, the projected revenues for fiscal year 2011 is expected to decline by 2.93%. Additionally total crossings are projected to decline for both pedestrians and passenger vehicles. While there are signs of a slight economic recovery in the maquila industry as shown by the increased commercial activity in 2010 and projected 2011, the total bridge revenue is largely dependent on pedestrian and vehicle traffic which is expected to continually decline in 2011 unless safety issues are addressed. Both of these components are not expected to change until there is a higher level of economic recovery and increased safety encouraging tourism



COLLECTIONS AND CROSSINGS

	FY2008 Actual	FY2009 Actual	FY2010 Estimate	FY2011 Budget	Variance
Revenue Collection	\$16,677,380	\$14,548,433	\$16,093,844	\$15,622,286	-2.93%
Pedestrians	5,355,550	5,138,953	5,150,718	5,100,113	-0.98%
Passenger vehicles	4,111,920	3,590,222	3,304,466	3,293,221	-0.34%
Commercial vehicles	342,273	291,807	325,870	332,387	2.00%
Total Crossings	9,809,743	9,020,982	8,781,054	8,725,722	-0.63%





Financial Summaries

Garbage Collection Billings

DESCRIPTION

The City of El Paso's Environmental Services department operates as an enterprise fund and offers residential collection of refuse throughout the city. As a self-sustaining enterprise fund, a fee is paid by customers to recoup the cost of weekly curbside garbage collection and maintenance costs associated with the landfills that are owned and operated by the City.

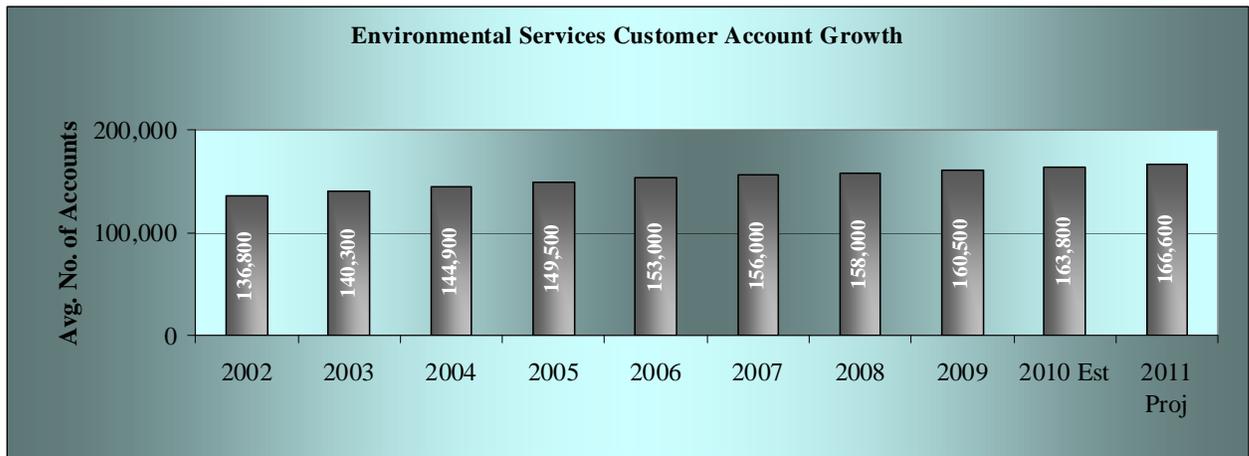
ASSUMPTIONS

Revenue projections are based on the number of households receiving refuse collection service and the historical growth rate of the number of new residential homes built while adjusting for any change in the service fee.

ANALYSIS & TRENDS

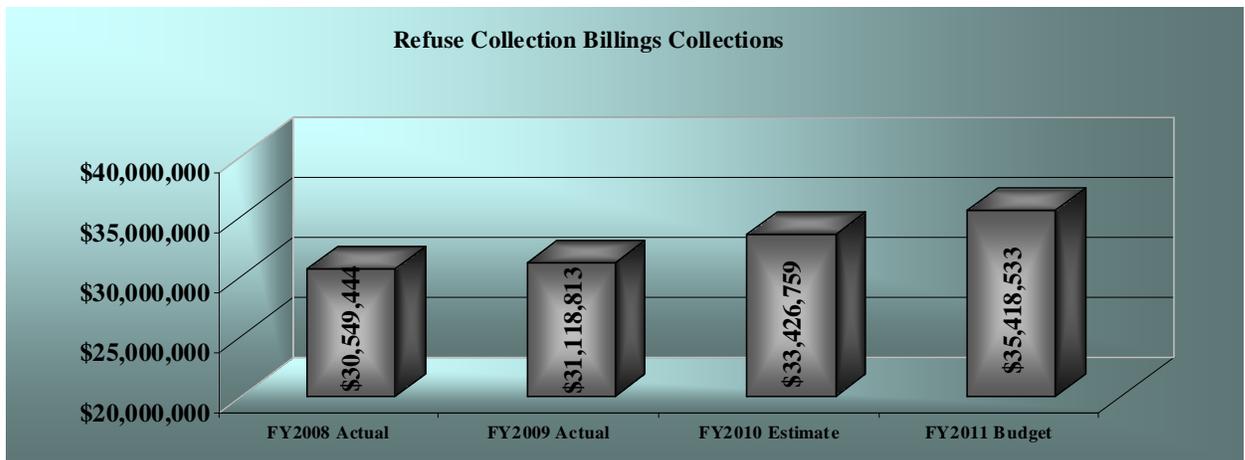
For fiscal year 2009, the number of customer accounts increased by 2,500 accounts from fiscal year 2008. During the same time period, revenue collections increased from \$30,549,544 in 2008 to \$31,118,813 in 2009 which is an overall increase of \$569,369. The increase in collections can be tied to the increase in customer accounts.

In fiscal year 2010, collections are estimated at \$33,426,759, an increase of \$2,307,946 or 7.42% from 2009. This increase is due to an increase in customer accounts of 3,300 over FY2009. For fiscal year 2011, collections are projected at \$35,418,533 an increase of \$1,991,774 or 5.96% over fiscal year 2010. For fiscal year 2011, customer accounts are estimated to increase by 2,800 a net total of 166,600.



COLLECTIONS & CUSTOMER ACCOUNTS

	FY2008 Actual	FY2009 Actual	FY2010 Estimate	FY2011 Budget	Variance
Revenue Collection	\$30,549,444	\$31,118,813	\$33,426,759	\$35,418,533	5.96%
Customer Accounts	158,000	160,500	163,800	166,600	1.71%





Financial Summaries

El Paso Electric Company

DESCRIPTION

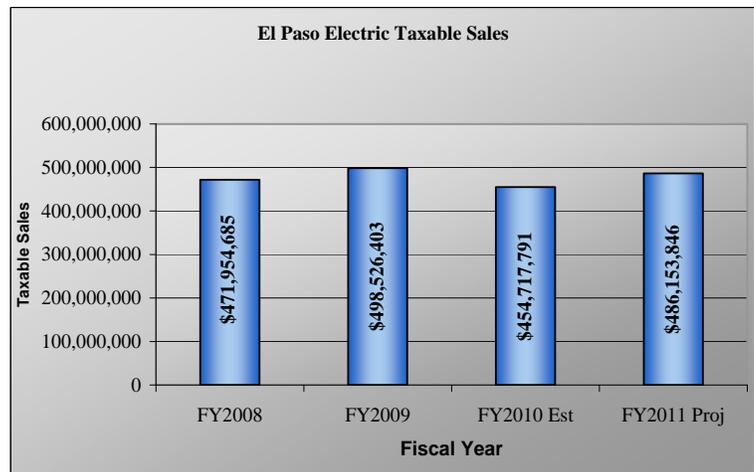
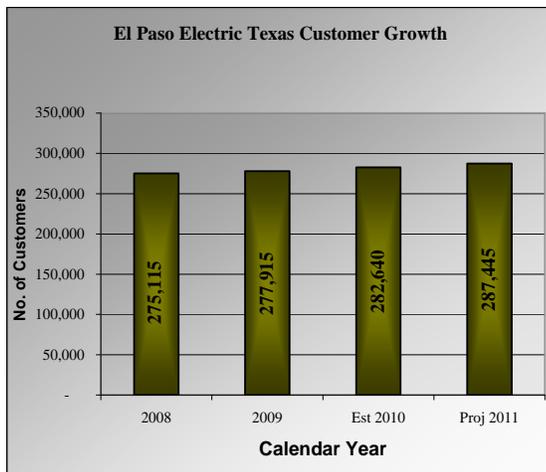
El Paso Electric is a public utility company which generates, transmits and distributes electricity in West Texas and Southern New Mexico. The Company serves approximately 370,000 retail customers. In fiscal year 2010, Texas customers are estimated to grow by 4,725 resulting in a customer base of 282,640. The City of El Paso represents 64% of the Company's retail revenues as reported on the Company's annual reports ending December 31, 2009. At the end of 2009, the customer base for the City of El Paso was 233,194 and is estimated to grow by 3,964 by the end of 2010. In order for El Paso Electric to operate effectively and serve the El Paso area, it is necessary that power lines and various infrastructure be located on City owned property and cross easements throughout the City. The City of El Paso and El Paso Electric have negotiated and agreed upon a franchise fee. The franchise fee of 3.25% of electrical energy taxable revenues, is paid to the City by the electric utility for access to these properties. In fiscal year 2010, City Council approved an increase in base rates which will impact the consumer's monthly bill by an increase of 4.7% or \$2.86, effective July 1, 2010. The current franchise agreement will expire on July 2030.

ASSUMPTIONS

Taxable sales, housing growth, utility rate increases, weather conditions, historical collections and franchise contract renewals are factors considered when estimating franchise fee revenues.

ANALYSIS & TRENDS

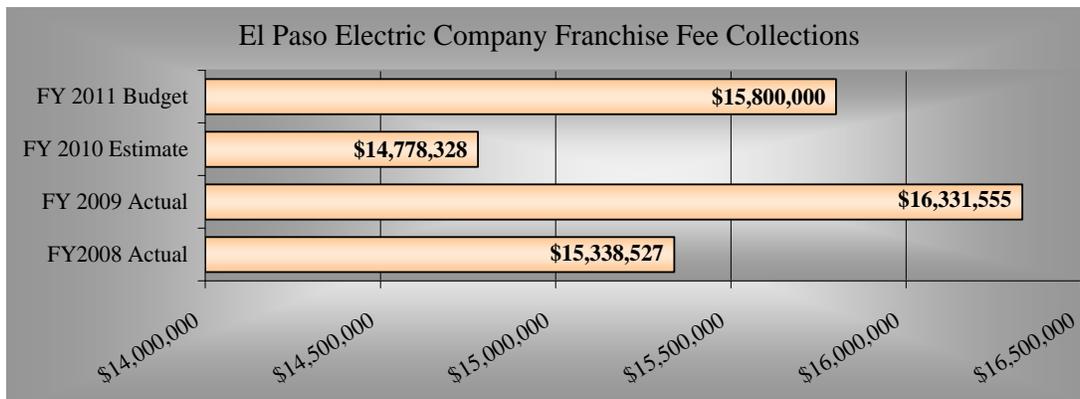
Franchise collections for fiscal year 2009 increased by \$993,028 or 6.47% over fiscal year 2008. The variance is attributable to an increase in taxable sales of \$26,571,718 due to a growth in Texas customers of 1.02%. For fiscal year 2010, revenue collections are estimated at \$14,778,328, a decrease of \$1,553,227 over FY2009. Taxable sales also declined by \$43,808,612 or 8.79% which was a factor in the collection of revenues. The decrease in taxable sales is due to the termination of two fuel surcharges in 2009. For fiscal year 2011, taxable sales are projected at \$486,153,846 and revenue collections at \$15,800,000 reflecting an increase of 6.91% over FY2010.



COLLECTIONS & CUSTOMER ACCOUNTS

	FY2008 Actual	FY2009 Actual	FY2010 Estimate	FY2011 Budget	Variance
Revenue Collection	\$15,338,527	\$16,331,555	\$14,778,328	\$15,800,000	6.91%
Taxable Sales	\$471,954,685	\$498,526,403	\$454,717,791	\$486,153,846	6.91%
Customer Accounts* (Calendar Year)	275,115	277,915	282,640	287,445	1.70%

*Source: El Paso Electric Web Site-Customer Growth Data





Financial Summaries

Ambulance Service Revenue

DESCRIPTION

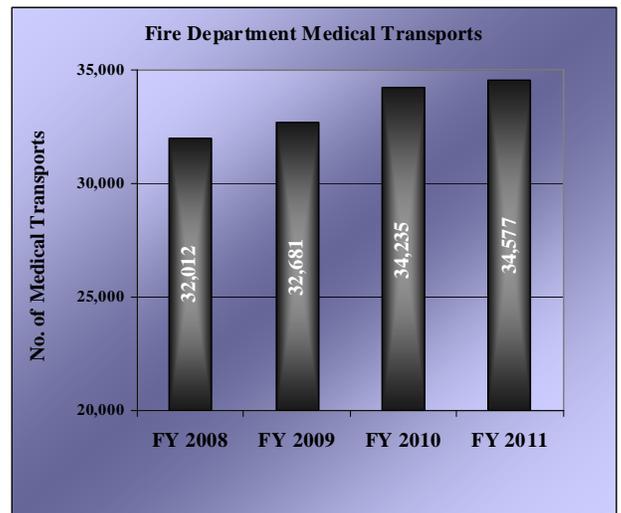
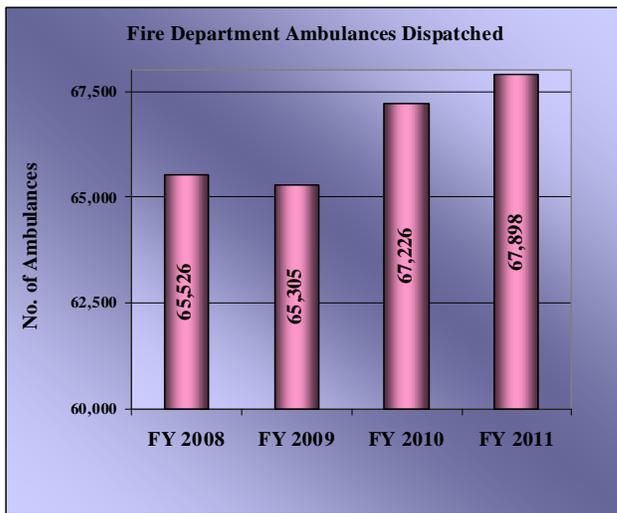
The City of El Paso provides life stabilization transport services throughout the city via the emergency medical services division of the El Paso Fire Department. The City sets the fee based on the cost of transportation and stabilization services. The ambulance fee is reviewed on an annual basis through the budget process. Texas state law dictates a "profit" cannot be made from services rendered to citizens.

ASSUMPTIONS

Fees are determined by projecting the expected number of medical transports to hospitals. The fee schedule is primarily based on a flat fee implemented in the fiscal year, which is reviewed annually and increased based on a Consumer Price Index increase. A third party administrator collects the revenue and, on average, the collection rate is approximately 50%.

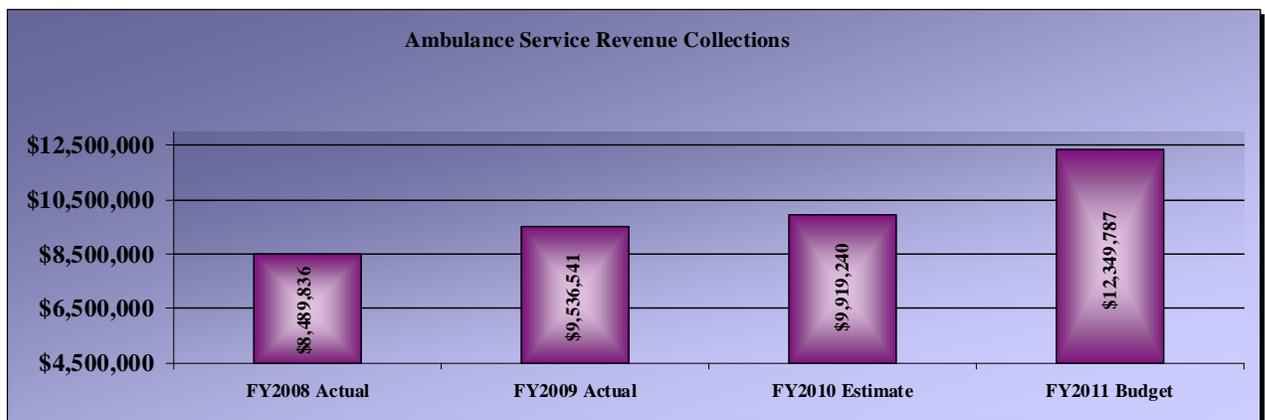
ANALYSIS & TRENDS

Increased collection efforts have resulted in increased ambulance fees collections for fiscal year 2008 and 2009. Ambulance revenue increased from \$8,489,836 to \$9,536,541 in 2009, an increase of \$1,046,705 or 12.33%. The increase in collections is due to an increase in the number of transports and positive collections efforts for recent and past services. The trend continued into 2010 when the City received \$9,919,240 in ambulance revenue, an increase of 4.02% or \$382,701 from 2009. During the fiscal year 2011 budget process, a review of the cost to provide ambulance service was conducted resulting in an increase to the ambulance base charge of \$550 to \$670. The fee increase determination was thoroughly analyzed and is projected to result in increase in an revenue for the City for a total estimated amount of \$12,349,787.



COLLECTIONS AND RESPONSES

	FY2008 Actual	FY2009 Actuals	FY2010 Estimate	FY2011 Budget	Variance
Collections	\$8,489,836	\$9,536,539	\$9,919,240	\$12,349,787	24.50%
No. of Ambulance Dispatches	65,526	65,305	67,226	67,898	1.00%
Medical Transports	32,012	32,681	34,235	34,577	1.00%
No. of Calls for an Ambulance	60,265	59,844	61,222	61,834	1.00%





Financial Summaries

El Paso Water Utilities

DESCRIPTION

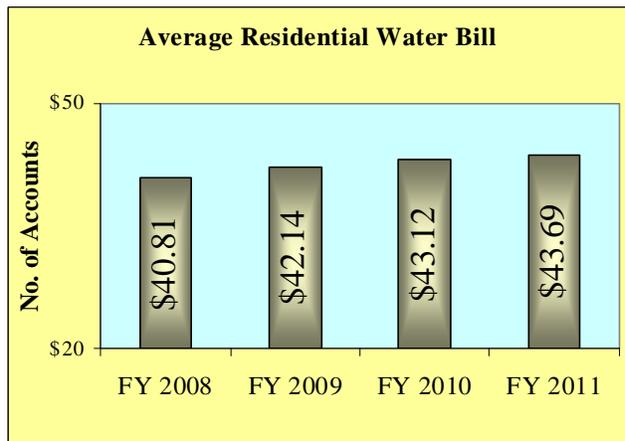
The El Paso Water Utilities (EPWU) is a component unit of the City of El Paso and is managed by the Public Service Board. EPWU pays the City 10% of the total amount received by the EPWU from the sale of water in lieu of property taxes on owned land. Payment to the City is made on a monthly basis.

ASSUMPTIONS

Historical collections from the Public Service Board that oversees the EPWU are used to project future revenue.

ANALYSIS & TRENDS

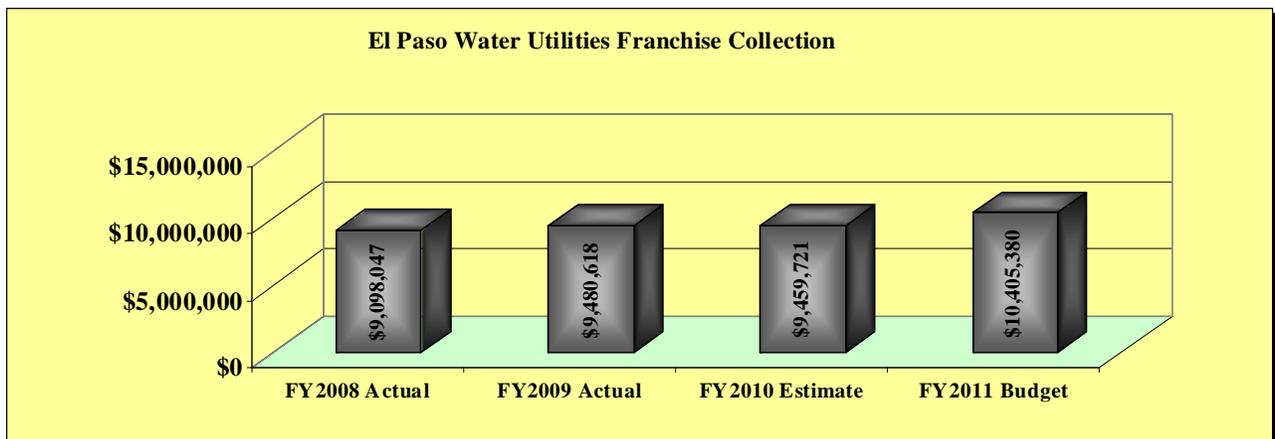
On March 1, 2008 customers experienced a rate increase which resulted in an average residential water bill of \$40.81 in 2008. Due to the increase in water rates, water sales increased resulting in increased revenue collected by the city to a total of \$9,098,047. In 2009, the customer base grew by 1.64% for an additional 2,944 customers for a total base of 182,659. Revenue in the amount of \$9,480,618 collected in 2009 only increased by \$125,509 due to water conservation efforts on part of the citizens as a result of the economic turmoil. In 2010, the payment decreased by less than 1%, resulting in a lower collection of \$9,459,721 while the customer base grew by 3,014 customers. The decrease in lower water sales is attributable to water conservation efforts due to the economic recession. It is projected that in 2011 water franchise revenue will remain stagnant due to continued economic hardship experienced by customers.



Source: El Paso Water Utilities Public service Board CAFR 2007-2009

COLLECTIONS & CUSTOMER ACCOUNTS

	FY2008 Actual	FY2009 Actual	FY2010 Estimate	FY2011 Budget	Variance
Collections	\$9,098,047	\$9,480,618	\$9,459,721	\$10,405,380	-0.22%
Customer Accounts	179,715	182,659	185,673	190,315	2.50%
Average Water Bill	\$40.81	\$42.14	\$43.12	\$43.69	1.33%





ALL SOURCES REVENUE DETAIL

Description	Actual FY09	Estimated Actual FY10	Adopted FY11
Real Property Tax Collections	\$178,567,784	\$186,296,634	\$195,676,919
Personal Prop. Tax Collection	123,891	\$127,248	0
Penalties Prop. Tax Collection	1,788,006	\$1,741,580	1,041,979
Special Fees/Delinq. Tax Collect	480,000	\$1,512,180	1,545,241
Sales Tax	93,138,846	\$97,303,039	106,893,504
Hotel Occupancy Tax	7,941,515	\$8,361,493	8,225,000
Mixed Beverage Tax	1,797,718	\$1,707,818	1,625,115
Bingo Tax	56,402	\$56,408	58,980
Hotel/Motel Tax Penalty/Int	9,071	\$10,375	0
Motor Vehicle Rental Taxes	2,663,338	\$2,753,756	2,800,000
TOTAL	\$286,566,571	\$299,870,531	\$317,866,738
FRANCHISES			
Other Franchise Fees	\$77,321	\$67,413	\$37,430
Pipeline Easements	117,501	411,788	516,150
Texas Gas Service	3,895,992	3,523,849	4,105,536
Time-Warner	3,847,036	3,888,187	3,788,823
El Paso Water Utilities	9,480,618	9,459,721	10,405,380
Ambulance	147,376	170,109	151,638
South Western Bell	7,062,862	7,205,584	6,895,547
Oneok	1,210,925	13,832	1,500,000
El Paso Natural Gas City Sales	207,248	0	207,248
Electric Company	16,331,555	14,778,328	15,800,000
Telecom Franchisees	1,661,519	1,779,096	1,713,145
Passenger Vehicle Crossings	14,548,433	16,093,844	15,622,286
TOTAL	\$58,588,386	\$57,391,751	\$60,743,183
SERVICE REVENUE			
Airport Building Lease Revenue	\$1,863,595	\$1,693,854	\$1,643,300
Airport Parking Lot Fees	5,047,852	5,158,355	5,618,201
Airline Scheduled Landing Fees	3,775,549	4,015,706	3,734,200
Airline Nonsched Landing Fees	78,597	80,831	81,200
In-Flight Catering Revenue	95,734	0	0
Airport Gate Use Fees	143,000	133,000	132,000
Fuel Flowage Fees	419,242	409,061	406,000
Aircraft Parking Fees	624,382	608,373	584,220
Term. Space Rental - Airline	4,667,329	4,736,132	4,512,900
Terminal Space Rental-Other	508,659	537,452	525,700
Airport Advertising Revenues	194,483	183,598	193,400
Airport Food And Beve. Revenue	1,030,739	1,128,357	1,109,250
Airport Giftshop/Newstand Rev	465,929	548,218	565,400
Airport Vending Machine Rev.	529	480	500
Airport Car Rentals	4,276,960	4,459,508	4,402,000
Airport La Placita Revenues	133,848	158,423	140,000
Airport Taxi And Limousine Fee	26,081	28,150	26,000
Airport Phone/Telecommunication	2,263	2,353	2,000
Airport Equipment Parking Rent	111,853	109,130	105,780
Airport Loading Bridge Charges	27,600	15,600	28,800
Airport Car Rental Parking Rev	104,233	118,747	109,300
Airport Sec. Cost Reimbursement	181,923	185,824	182,000
Airport Util. Costs Reimbursement	399,027	329,024	336,380
Aircraft Tie Down Fees	3,120	3,120	3,300



Financial Summaries

ALL SOURCES REVENUE DETAIL

Description	Actual FY09	Estimated Actual FY10	Adopted FY11
T-Hangar Rental Fees	326,435	325,602	327,000
Ground Rentals	7,276,255	7,222,653	7,406,528
Other Airport Revenue	8,628	296,767	6,810
Airport Washrack Revenue	205	280	200
Airport Fingerprint Revenue	14,200	17,400	15,000
Golf Course Green Fees	928,767	937,500	1,037,120
Pro Shop Sales	162,347	167,245	173,490
Driving Range Fees	15,160	18,030	17,340
Cargo Scheduled Landing Fees	686,213	1,036,771	1,050,000
FTZ Weekly Exports	0	600	0
Fare Box Revenue	6,969,142	7,038,728	7,340,685
Ticket Sales	723,358	470,153	527,939
Trolley Token Sales	121,151	76,380	82,329
Lift Bus Revenue - Tickets	236,502	252,456	276,676
Senior Citizen Bus Pass	223,168	209,688	223,452
Lift Bus Revenue - Fare Box	263,219	256,170	265,825
Non-Transportation Revenue	44,868	65,177	73,970
Union Depot Office Lease Revenue	32,205	32,670	58,644
Reimbursed Damages	3,181	29,938	30,207
Warranty Claims Reimbursement	833	0	14,000
Other Mt Revenues	(1)	0	0
FTA Capitalized Maintenance	9,757,776	9,989,280	10,492,770
Fare Box County Service	(10,264)	53,527	33,769
Fare Box City of Sunland Park	120,972	51,605	103,553
Food Estab. Site Assessment	83,850	92,893	91,110
Ambulance Service Revenue	9,536,539	9,919,240	12,349,787
Misc. Lab Tests	2,025	140	0
Primary Care Tb Clinic	6,216	322	0
County Food Safety	107,384	124,948	106,003
Overseas Immunizations	8,183	11,925	6,514
Animal Impoundment Fees	237,441	254,170	235,000
Dental Clinic Fees	313,944	329,215	325,000
Std Clinic Visit	95,722	125,884	128,799
Lab/Tb-Mycolology Tests	16,552	20,280	21,187
Milk And Dairy Lab Tests	21,418	25,947	27,813
Routine Immunizations	90,134	176,394	0
Std/HIV Lab Tests	2,077	15,191	0
Water Lab Tests	75,730	88,562	69,000
Animal Adoptions	2,400	1,753	2,164
Garbage Collection Billings	31,118,814	33,426,759	35,418,533
Landfill Fees	3,781,499	4,904,264	4,905,000
Recycling Revenues	140,736	169,158	626,000
Special Waste Removal Fees	118,265	109,096	95,700
Weed Removal Charges	230,391	179,941	182,800
Downtown Area Service Fee	4	40,000	0
TOTAL	\$98,076,171	\$103,207,998	\$108,589,548
OPERATING REVENUE			
Museums Admission Revenue	\$58	\$0	\$0
Zoo Admission Revenue	874,205	1,926,105	2,011,922
Civic Center Events Admission	(172)	0	0
General Admissions Revenue	471,806	531,170	449,365



ALL SOURCES REVENUE DETAIL

Description	Estimated		Adopted FY11
	Actual FY09	Actual FY10	
Parking Fee Revenue	(100,567)	(97,875)	869,215
Meter Revenue	1,123,135	1,357,699	1,379,239
Patching Street Cuts	5,532	0	7,375
Street Lights	83,235	63,392	65,992
Anticipated Warrant Fees	220,785	266,474	286,227
Moving Violation Fines	2,246,205	2,355,153	2,316,259
Public Inspection Violations	34,990	56,987	53,512
Health Code Violations	34,723	26,636	23,874
Animal Violations	31,803	33,855	31,821
Liability Insurance Violations	2,401,274	2,042,988	2,059,855
Misdemeanors	484,207	465,616	477,744
Misdemeanor Warrants	33,706	24,149	22,971
Moving Warrants	527,457	487,621	481,054
Arrest Fees - Moving Violation	592,301	577,948	560,061
Parking Court Costs	96,546	83,502	90,861
City Court Costs	359,492	359,956	337,528
Undistributed	11,043	0	0
Overpayment Muni Court Tickets	22,964	8,811	7,042
Special Expense Fee	626,207	653,815	614,883
Muni Court Bldg Security Fund	361,777	352,891	325,970
Moving Violation Forfeits	3,273,188	3,087,975	3,056,697
Parking Forfeits/Fines	2,009,380	1,718,082	1,934,886
Appellate Docket Fees	2,564	1,938	1,048
Recoveries - Professional Bond	0	2,903	0
Muni Court Tech Fee Collection	481,890	470,249	434,204
Time Payment Fees- Muni Court	340,007	310,114	313,980
City - FTA	0	15,658	0
Narcotics Reimbursement Fee	29,669	17,066	19,440
Judicial Salaries- City	68,843	68,068	61,917
Red Light Camera Violations	1,204,001	31,061	545,572
Appeals Board Fees	1,080	0	0
Building Permits	1,484,984	1,819,117	1,643,835
Demolition Permits	2,009	3,483	3,680
Electrical Permits	478,309	484,148	402,257
Fire Protection Permits	596	672	0
Grading Permits	186,875	150,119	111,483
Mechanical Permits	355,639	404,943	304,202
Mobile Home Placement Permits	869	648	576
Plan Review Fees	205,619	259,751	194,685
Plumbing (Chp) Health Permits	15,958	13,961	12,815
Plumbing Permits	369,790	414,390	322,546
Roofing Permits	746,738	2,463,598	1,075,107
Sidewalk And Driveway Permits	2,785	3,168	2,018
Signs Permits	92,736	78,595	68,947
Zoning Board Fees	29,720	37,552	34,476
Building Services Report Sales	12,723	5,679	7,551
Other Permits And Licenses	439,203	496,370	402,186
Charitable Solicitation Permit	7,276	7,235	8,636
Foreign Trade Zone Permits	259,025	268,960	257,287
Parade Permits	10,563	10,298	9,316
Paving Cut Permits	11,495	11,548	12,015



Financial Summaries

ALL SOURCES REVENUE DETAIL

Description	Actual FY09	Estimated Actual FY10	Adopted FY11
Refuse Collection Permits	47,894	51,610	50,900
Subdivision Permits	247,757	284,695	195,007
Taxi Cab Operating Permits	53,994	66,492	35,100
Alarms Licenses	320,660	340,272	329,964
Alcoholic Beverage Licenses	157,925	132,963	164,451
Amplification Permits	521	167	693
Animal Permit And Registration	677,168	800,534	780,000
Assembly Permits	54,263	122	0
Chauffeur Licenses	3,875	2,800	2,720
Electrical Licenses	7,163	2,675	1,000
Food Establishment Licenses	686,065	767,902	725,000
Food Management School Fees	730,412	723,054	725,000
Home Improvement Contractor Fee	23,142	186,074	180,000
Sign Contractor Licenses	16,301	16,498	16,096
Zoning Home Occupation License	21,522	23,424	21,905
Penalties/Late Fees	324,394	484,996	423,796
Hazardous Chemicals Permits	80,804	71	0
High Piled Combust Storage Per	52,419	257	0
Other Fire Code Permits	71,615	0	0
Chartered Tour Limo Fees	12,198	12,723	19,153
Driverless Rental Fees	1,500	1,200	0
Storm Drain Permits/Fees	11,364	8,799	8,327
Professional/Occup. License	14,820	26,550	22,450
Special Privilege Permits	55,129	64,479	55,670
Residential Building Permits	2,822,345	3,097,612	2,500,000
Application Annual Process Fee	53,886	62,181	54,193
Condemnation Fee	1,890	2,474	1,200
Fire/Accident Investigation Fe	4,052	4,204	4,717
Temporary Late Fee Penalty	4,657	4,051	3,470
Plumb Ins Net 3rd Party Payment	(13,984)	88	0
Zoning Applications	151	0	0
Private Fire Hydrants	20,144	0	0
Blasting/Explosive Permits	52,238	0	0
Taxicab Zone 12.88 Zone Permit	7,000	1,750	3,500
Fire Inspections Fees	0	76,231	43,891
Hazmat Fees	43,406	375,646	330,999
Wrecker And Storage Fees	15	0	0
Taxi Inspection Fees	24,444	24,187	24,026
Vehicle For Hire Inspect Fee	2,417	1,316	5,854
False Alarm Penalty	114,970	27,437	34,700
Library Fees	231,129	218,736	212,635
Event Fees	68,267	61,846	85,503
Instructional Fees	432,470	458,844	470,988
Membership Fees	74,690	106,533	90,500
Child Care Services	462,186	369,023	289,745
Sales To The Public	211,832	285,388	2,890,827
Organized Sports Leagues Fees	689,920	843,208	1,040,774
Parks Department Revenue	0	(1)	0
Motor Pool Usage Fees	55,907	50,225	55,000
Equipment Maintenance Charges	7,276,610	7,758,558	7,951,545
Fuel And Lubricants Charges	5,874,552	6,378,774	9,032,591
Misc. Charges-Sales To Depts.	545,515	595,340	852,418



ALL SOURCES REVENUE DETAIL

Description	Actual	Estimated	Adopted
	FY09	Actual FY10	FY11
Indirect Cost Recovery	1,371,770	1,919,841	1,155,539
Environmental Fees	5,605,278	5,681,395	8,800,029
Pos City - Employee Deductions	6,650,518	7,202,872	5,757,453
Pos Fire - Employee Deductions	1,591,541	1,670,123	1,751,916
Pos Police - Employee Deduction	2,175,670	2,242,172	2,361,712
Pos Retiree's Deductions	2,647,687	2,310,609	4,210,601
Pos Cobra Deductions	46,401	36,223	73,120
Pos City - Employer Contrib.	9,464,111	10,576,200	10,603,021
Pos Fire - Employer Contrib.	5,796,290	5,817,206	5,833,405
Pos Police - Employer Contrib.	7,567,658	7,548,740	7,548,821
Workers' Compensation Contrib.	8,589,869	8,648,492	8,488,013
Unemployment Contributions	239,153	460,912	512,692
Group Life Insurance City Cont	246,495	332,185	383,741
Grp Dent Cty Contrb-Fire&Police	563,979	555,715	557,727
Grp Dent Employee Ded-Fire&Police	27,594	27,413	26,578
Grp Vision Cty Contrib-Fire&Police	78,734	75,921	79,258
Workers Compensation Payback	1,091,800	1,256,175	0
Nsf Check And Other Fees	4,342	4,824	4,497
Forfeitures Of Bid Deposits	7,900	0	0
Tax Office Certificates	19,455	7,704	969
TOTAL	\$99,186,105	\$105,410,972	\$111,599,532

NON-OPERATING REVENUE

Investment Interest Revenue	\$2,010,880	\$394,175	\$1,181,258
Facility Rentals Revenue	834,457	892,644	1,747,543
Property Lease Revenue	613,385	833,418	735,322
Gus And Goldie Royalty Revenue	12,311	1,588	0
Revenue Prog. Income Fthb-567	238,777	827,473	0
Revenue Prog. Income Single 568	398,449	881,926	0
Revenue Prog. Income Multi -569	531,179	919,034	0
Donations	249,070	561,842	290,247
Gains On Disp-Enterp Fix Asset	4,635	31,787	0
Public Infor. Distribution Fee	36,342	33,107	31,208
Bank Fees/Credit Card Fees	120,358	126,386	162,334
Misc. Non-Operating Revenues	4,487,054	2,896,080	2,004,964
Penalties And Interest	369,422	319,204	39,200
Reimbursed Expenditures	1,258,582	1,919,972	3,447,257
Photostats	335,936	308,629	287,472
Vending Machine Proceeds	27,918	18,908	36,874
Escheat To City Misc. Revenues	36,521	10,500	0
Impact Fee/Annexation Fee	0	5,000	0
Annual Registration Fee-Lobby	2,700	1,600	2,000
EconomicDevelopment-City Fund	217,636	193,593	292,549
Passenger Facility Charges	0	4,269,254	6,122,246
Unrealized Gains/Losses	(70,507)	0	0
TOTAL	\$11,715,105	\$15,446,120	\$16,380,474

INTERGOVERNMENTAL

Federal Grant Proceeds	\$7,235,269	\$5,399,881	\$18,942,128
State Grant Proceeds	12,374,661	14,103,638	17,311,031
Local Grant Proceeds	319,634	287,228	358,755
City Match Of Grant Proceeds	1,261,016	1,027,816	1,211,184



Financial Summaries

ALL SOURCES REVENUE DETAIL

Description	Actual FY09	Estimated Actual FY10	Adopted FY11
Interlocal Tax Collect Agreement	1,028,205	1,106,004	1,094,543
County Participation	1,927,826	454,023	470,000
Interlocal Agreements - Health	616,744	800,691	717,064
Program Income	741,737	536,964	731,609
TOTAL	\$25,505,092	\$23,716,245	\$40,836,314
TRANSFERS IN			
Airport Indirect Cost Reimbursement	\$1,741,312	\$1,900,825	\$1,729,000
Mass Transit Indir. Cost Reimb.	3,249,996	3,250,000	3,250,000
Interfund Transfers (Sources)	5,604,819	1,586,963	319,228
Intrafund Transfers (Sources) *	99,814,062	4,571,630	2,143,973
Fund Balance Transfers (Sources)	0	0	5,766,734
City Contribution-Retiree Health	2,512,282	2,524,487	3,337,757
Transfer from General Fund	0	0	156,400
Original Issues Bond Proceeds	1,809,999	0	0
Refundings Bond Proceeds **	16,020,000	0	0
Premium On Bonds Sold	1,467,467	681,875	0
Proceeds-Sale Of Used Equip	0	3,270	0
Proceeds-Sale Of Used Equip	153,697	(9,265)	103,567
Proceeds From The Sale Of Land	360,073	727,537	0
Transfer From SWM	4,689,624	6,142,230	5,409,019
Transfers Internat'l Bridges	9,450,286	10,940,063	9,461,049
Insurance Recovery	6,483	0	0
Transfer From Capital Projects	2,542,783	2,795,527	2,528,453
Transfer From Sun Metro	0	0	450,455
Transfer From Civic Center	0	2,275,638	2,388,870
TOTAL	\$149,422,883	\$37,390,780	\$37,044,505
TOTAL REVENUE - ALL SOURCES	\$729,060,313	\$642,434,397	\$693,060,294
* Airport fund cash transfers ** Refunding bond issued June 2009			

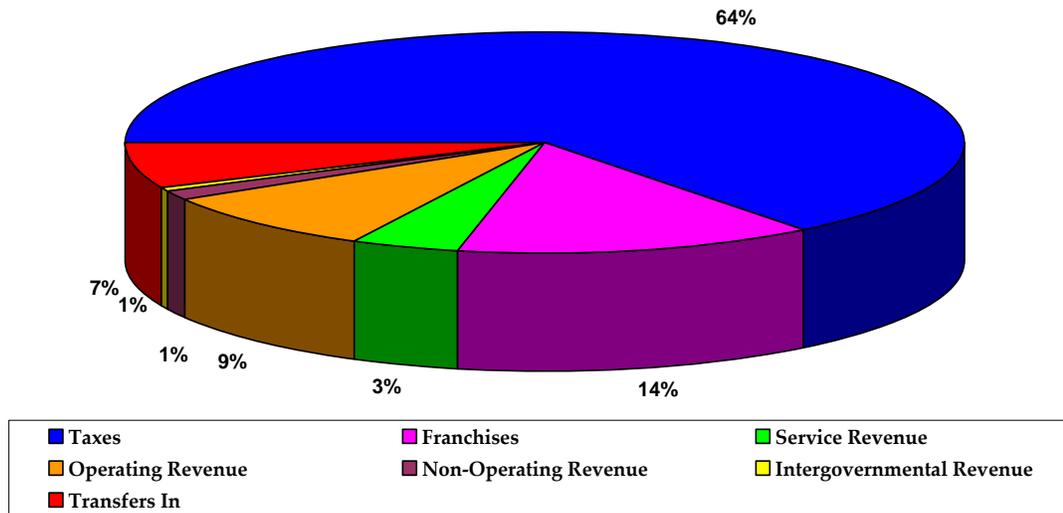


General Fund Revenue Summary by Source

Revenue Source	Actual	Estimated	Difference	Adopted
	FY09	Actual FY10		
TAXES	\$188,662,399	\$194,902,929	3.31%	\$203,204,251
FRANCHISES	\$43,107,666	\$39,681,589	-7.95%	\$43,937,625
SERVICE REVENUES	\$10,432,290	\$10,957,478	5.03%	\$13,292,377
OPERATING REVENUES	\$28,289,645	\$31,191,508	10.26%	\$27,667,089
NON-OPERATING REVENUES	\$4,429,132	\$3,862,014	-12.80%	\$4,711,725
INTERGOVERNMENTAL REVENUES	\$3,926,548	\$2,230,689	-43.19%	\$2,131,607
TRANSFERS IN	\$22,121,550	\$23,266,654	5.18%	\$20,604,791
Grand Total	\$300,969,230	\$306,092,861	1.70%	\$315,549,465

Variance in Actual FY09 to Estimated Actual FY10:

Taxes: Increase due to a slight increase in existing property valuation resulting in additional tax collections, and an increase in sales tax collections. **Franchises:** Decrease is due to a decline in El Paso Electric payments as a result of expired fuel factors and related customer refunds, and pending negotiations with gas franchises. **Service Revenues:** Increase is due to increased ambulance collections and Health Clinic fees. **Operating Revenues:** Increase is due to a high number of roofing permits issued as a result of the hailstorm and increased indirect cost recoveries from state and federal grants. **Non-Operating Revenues:** Decline in investment interest earnings due to lower market returns. **Intergovernmental Revenues:** Decrease is due to the new Health Services interlocal agreement with the County. **Transfer In:** Increased transfers from the bridge fund resulting from increased collections.



Taxes

Property, Sales, Mixed Beverage, Bingo

Franchises

Franchise & Easement Fees (Electric, Gas, Telephone & Water Utilities, Cable)

Service Revenue

Ambulance

Operating Revenues

Admissions Revenue, Municipal Court Fines, Licenses & Permits

Public Safety Revenues, Public Inspection Fees, Alcoholic Beverage Licenses

Non-Operating Revenues

Investment Interest Revenue, Rents & Lease Revenue

Intergovernmental Revenue

County Health Participation

Transfers In

Bridge Transfer, Interfund & Intrafund Transfers



Financial Summaries

General Fund Appropriations Summary by Department

<i>Department</i>	<i>Actual</i>	<i>Adopted</i>	<i>Estimated</i>	
	<i>FY09</i>	<i>FY10</i>	<i>Actual</i>	<i>Adopted</i>
			<i>FY10</i>	<i>FY11</i>
CITY ATTORNEY	\$5,409,487	\$4,215,307	\$4,493,919	\$4,041,961
COMMUNITY/HUMAN DEVELOPMENT	\$512,743	\$520,698	\$410,774	\$537,090
DEPARTMENT OF CITY MANAGER	\$1,782,093	\$1,759,869	\$1,680,241	\$2,789,482
DEPARTMENT OF PUBLIC HEALTH	\$7,954,568	\$8,501,875	\$8,075,663	\$8,335,493
DEPARTMENT OF TRANSPORTATION ¹	\$14,863,265	\$14,366,326	\$14,274,139	\$12,787,409
DEVELOPMENT SERVICES ²	\$6,390,737	\$6,399,423	\$6,931,553	\$0
ENVIRONMENTAL SERVICES	\$0	\$0	\$0	\$475,791
ECONOMIC DEVELOPMENT	\$1,654,219	\$1,828,083	\$1,658,993	\$3,745,043
ENGINEERING & CONSTRUCTION MGMT.	\$3,794,885	\$3,652,006	\$3,414,353	\$6,980,148
FINANCIAL SERVICES	\$2,815,629	\$2,859,698	\$2,753,577	\$2,900,274
FIRE	\$73,880,163	\$74,446,474	\$76,371,471	\$85,020,432
GENERAL SERVICES	\$15,890,068	\$15,340,143	\$15,477,485	\$25,079,141
HUMAN RESOURCES	\$2,316,720	\$1,976,329	\$1,947,907	\$1,819,270
INFORMATION TECHNOLOGY	\$10,408,044	\$11,496,268	\$8,972,576	\$10,393,075
LIBRARY	\$7,895,047	\$7,798,645	\$7,697,423	\$8,131,724
MAYOR AND COUNCIL	\$1,221,435	\$1,356,490	\$1,222,527	\$1,293,165
MUNICIPAL CLERK	\$4,886,966	\$4,637,977	\$4,564,088	\$4,997,461
MUSEUMS & CULTURAL AFFAIRS	\$2,292,696	\$2,214,804	\$2,213,482	\$2,201,784
NON - DEPARTMENTAL	\$5,112,099	\$7,273,334	\$4,888,677	\$6,712,381
OFFICE MANAGEMENT & BUDGET ³	\$1,078,345	\$1,233,437	\$1,056,278	\$0
PARKS AND RECREATION	\$18,653,580	\$20,507,456	\$19,708,189	\$11,483,595
POLICE	\$104,665,374	\$112,041,390	\$108,929,833	\$107,934,125
TAX	\$4,095,442	\$4,458,754	\$4,022,188	\$4,377,609
ZOO	\$3,465,186	\$3,369,933	\$3,248,676	\$3,513,012
Grand Total	\$301,038,791	\$312,254,719	\$304,014,012	\$315,549,465

¹ Re-organization changed title from STREET

² Re-organization deleted department and moved funding and staff to other departments

³ Re-organization deleted department and made department an agency of the Department of City Manager

Variance in Actual FY09 to Estimated Actual FY10:

City Attorney : Decrease is a result of reduction in damages and settlements and increase in attrition. **Fire** : Increase in salaries due to cost of living adjustments and step increases as part of the contract obligations. **Information Technology** : Decrease due to reorganization of the department. **Parks and Recreation** : Increased utility costs and salaries due to regular increases related to pension, health care and competency. Increases in grounds-keeping contracts, increase in outside facility lease contracts, and increased costs in fleet maintenance. **Police** : Increase in salaries due to cost of living adjustments and step increases as part of the contract obligations.

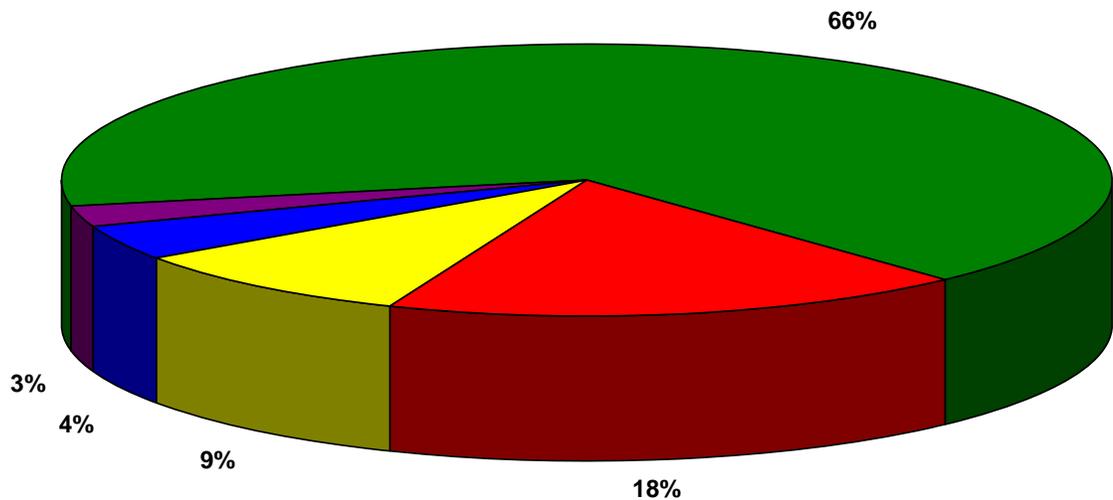


General Fund Appropriations Summary by Function

<i>Function</i>	<i>Actual</i>	<i>Estimated</i>	<i>Adopted</i>
	<i>FY09</i>	<i>Actual FY10</i>	<i>FY11</i>
GENERAL GOVERNMENT	\$8,413,015	\$7,396,687	\$8,124,608
HEALTH & SAFETY	\$196,685,727	\$203,722,873	\$208,745,989
FINANCE & MGMT SUPPORT SVCS	\$46,603,313	\$43,682,776	\$56,279,211
COMMUNITY SERVICES	\$34,473,471	\$34,937,537	\$29,612,248
MOBILITY SERVICES	\$14,863,265	\$14,274,139	\$12,787,409
Grand Total	\$301,038,791	\$304,014,012	\$315,549,465

Variance in Actual FY09 to Estimated Actual FY10:

General Government : Decrease is a result of reduction in damages and settlements and higher attrition in FY2010. **Health & Safety :** Increase in Personal Services due to cost of living adjustments and step increases for Police and Fire uniform employees. **Finance & Management Support Services :** Decrease due to reorganization of the Information Technology department and reduced costs in building/facilities maintenance contracts in General Services. **Community Services :** Increase is a result of normal salary increases, increased costs for grounds-keeping contracts, outside facility lease contracts, and fleet maintenance charges for the Parks Department and a reduction in salaries for the Zoo Department due to higher attrition. **Mobility Services :** Decreased public accesses maintenance and repair costs for the Department of Transportation.



■ General Government	■ Health & Safety	■ Finance & Mgmt Support Svcs
■ Community Services	■ Mobility Services	

General Government:

City Attorney, City Manager, Mayor & Council

Health & Safety:

*Engineering Services, Environmental Services, Fire, Police,
Department of Public Health*

Finance & Management Support Svcs:

*Financial Services, General Services, Human Resources, Information
Technology, Municipal Clerk, Non-Departmental, Tax*

Community Services:

*Community & Human Development, Library, Museums & Cultural
Affairs, Parks & Recreation, Economic Development, Zoo*

Mobility Services:

Department of Transportation



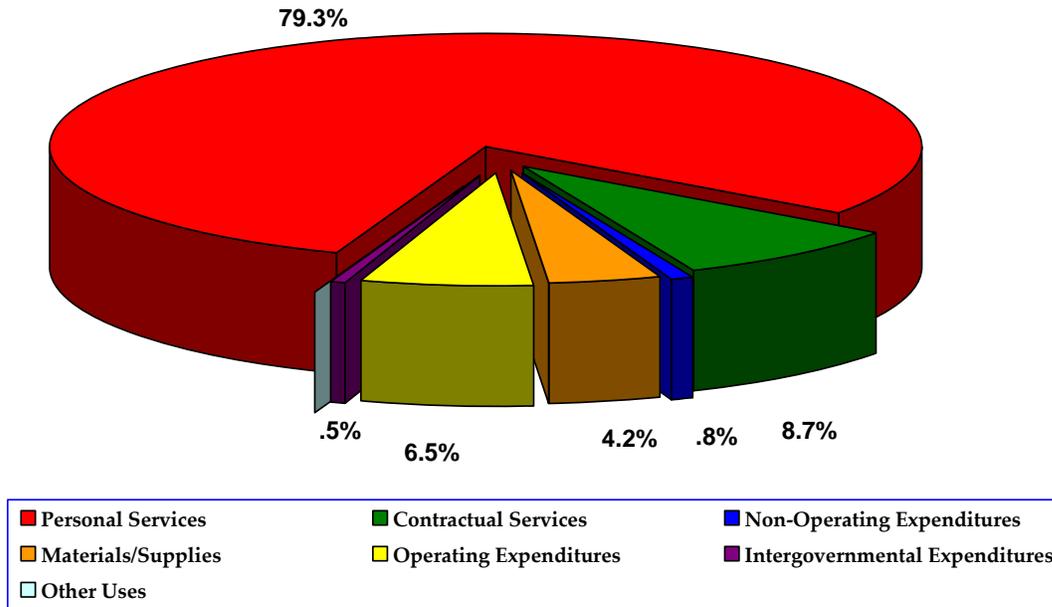
Financial Summaries

General Fund Appropriations Summary by Character

Character	Actual	Estimated	Difference	Adopted
	FY09	Actual FY10		
PERSONAL SERVICES	\$237,085,547	\$243,256,998	2.60%	\$250,211,932
CONTRACTUAL SERVICES	\$27,209,066	\$28,057,303	3.12%	\$27,405,560
MATERIALS AND SUPPLIES	\$11,752,906	\$12,252,482	4.25%	\$13,074,311
OPERATING EXPENDITURES	\$18,943,722	\$16,480,793	-13.00%	\$20,635,985
NON - OPERATING EXPENSES	\$2,542,761	\$2,701,703	6.25%	\$2,557,953
INTERGOVERNMENTAL EXP	\$1,875,661	\$836,577	-55.40%	\$1,563,236
OTHER USES	\$213,110	\$10,579	-95.04%	\$37,400
CAPITAL OUTLAY	\$1,416,018	\$417,577	-70.51%	\$63,088
Grand Total	\$301,038,791	304,014,012	0.99%	\$315,549,465

Variance in Actual FY09 to Estimated Actual FY10:

Personal Services: Increase due to contract obligations for Police and Fire Departments. **Contractual Services:** Increase is the result of an increase in Billing & Collection Contracts and decrease in building/facilities maintenance contracts. **Materials & Supplies :** Increase is a result of increased costs for ammunition supplies for Police, increased safety gear for Fire, and decrease in public accesses maintenance and repair costs for the Department of Transportation. **Operating Expenditures :** Decrease in electricity due to the implementation of Energy Conservation Plan, reduced prisoner custody costs, and reduced bond issuance costs. **Non-Operating Expenses :** Overall increase is mainly due to an increase in principal payment for Energy Conservation loan combined with reduction in Damages and Settlements. **Intergovernmental Expenditures :** Decreased city grant match in Police and Fire Departments. **Capital Outlay :** Decreased capital projects.





City of El Paso Major Fund Summaries Projected Uses for Fund Balance

General Fund

General Fund -The FY2011 budget does not include any use of fund balance. Use of fund balance is the practice of accessing the fund equity to offset a shortfall from greater appropriations versus revenues. Approximately \$21,844,256 in unreserved general fund balance will serve as a reserve for contingent circumstances or authorized one-time procurements in addition to an adjustment for Health Department revenues, which is now accounted for in the general fund.

Special Revenue Funds

Convention and Performing Arts- Accounts for all revenues and expenditures of the El Paso Convention and Performing Arts Center sub-fund and the CVB Capital Outlay sub-fund. The first sub-fund allows for the tracking of Hotel/Motel tax collections, and operating expenses for the Convention and Performing Arts Center and the promotion of the arts through the Department of Museums and Cultural Affairs. The second sub-fund is used to track dedicated Hotel/Motel tax collections for debt service and capital improvements of the Convention and Performance Arts Center. Fund balances in each of the funds may be used for marketing, advertisement, capital improvements, and promotion of the arts through the Department of Museums and Cultural Affairs.

Public Health Grants- This subfund accounts for Grants from the Texas Department of Health and other federal agencies for programs such as immunizations, dental, WIC, and AIDS prevention programs. Fund Balances are spent within the time requirements of the grant.

Community Development Block Grant- This subfund accounts for the Community Development Block Grant awarded by the federal government for housing and social services. Fund balances are spent within the time requirement of the grant.

Proprietary Funds

Airport Operating- This subfund was established to account for general operations at the El Paso International Airport. Fund balances are used to fund capital purchases and pay debt service.

Public Transit-Sun Metro General Operations- This fund was established to account for the public transit operations of the City. The estimated fund balance does not include year-end adjustments for capital contributions and FY2010 estimated does not reflect depreciation expense or any year-end balance sheet adjustments.

Environmental Services- This subfund was established to account for environmental related programs and operation of the Solid Waste Management division. Negative fund balance due to long term obligation (i.e. landfill closures and bonds payable).

International Bridges- This subfund was established to account for the operation of the Stanton, Santa Fe, and Zaragoza International Bridges. The fund balance is retained for contingencies as mandated by Highway Administration lending guidelines. In FY2009 a capital fund was created for the rehabilitation and maintenance of the bridges.



Internal Services Funds

General Services- This subfund formerly Fleet Services, was created to account for the operation of the City motor pool, city vehicle maintenance and repairs, and the dispensing of fuel. Effective September 1, 2007 copy and postage activities were added, inclusive of any fund balance remaining in the former General Services/Quick Copy fund.

Self-Insurance Restricted Funds- This subfund includes the Health, Worker's Compensation, and Unemployment funds. Due to the increasing cost of health care, measures to correct the negative fund balance have taken longer than projected.

Capital Projects Funds

Airport Capital Projects- This subfund is used to account for the Airport's capital improvement projects. Fund balances will be used for this purpose.

Debt Service Funds

Debt Service- This subfund was established to account for the repayment of several different debt instruments. They include Certificates of Obligation, General Obligations, and Contractual Obligations. Fund balances are used to pay principal and interest on bonds issued for infrastructure and new facilities.



Financial Summaries

CITY OF EL PASO, TEXAS
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
For the Year Ended August 31, 2010 (Preclose 10/8)

	General	Community Development Block Grants	Debt Service	Capital Projects	Nonmajor Governmental Funds	Total Governmental Funds
REVENUES						
Property Taxes	\$125,638,435		\$61,954,920		\$308,921	\$187,902,276
Penalties and Interest-Delinquent taxes	1,189,227	-	552,122	-	-	1,741,349
Sales Taxes	68,934,940	-	-	2,990,012	5,835,330	77,760,282
Franchise Fees	39,681,588	-	-	-	1,138,976	40,820,564
Charges for Services	21,774,809	3,449,269	1,355,785	2,317,744	4,033,819	32,931,426
Fines and Forfeits	12,665,306	-	-	-	854,202	13,519,508
Licenses and Permits	14,070,414	-	-	-	-	14,070,414
Intergovernmental Revenues	670,661	14,676,029	-	2,230,570	40,440,913	58,018,173
County Participation	454,023	-	-	-	-	454,023
Interest	196,616	291,361	74,580	110,936	3,624	677,117
Rents and Other	976,386	-	-	-	3,534,370	4,510,756
TOTAL REVENUES	\$286,252,405	\$18,416,659	\$63,937,407	\$7,649,262	\$56,150,155	\$432,405,888
EXPENDITURES						
Current:						
General Government	\$29,652,580	\$234,254			\$2,248,756	\$32,135,590
Public Safety	189,233,382	-	-	-	12,737,182	201,970,564
Public Works	22,555,395	-	-	-	22,560	22,577,955
Facilities Maintenance	13,199,006	-	-	-	-	13,199,006
Public Health	7,908,643	-	-	-	13,920,011	21,828,654
Parks Department	19,855,347	236,221	-	-	33,309	20,124,877
Library	7,717,307	-	-	-	568,280	8,285,587
Non Departmental	5,096,772	-	-	-	-	5,096,772
Culture and Recreation	5,455,728	-	-	-	8,821,069	14,276,797
Economic Development	1,659,112	-	-	-	411,332	2,070,444
Solid Waste	-	104,680	-	-	269,549	374,229
Self Insurance	-	-	-	-	-	-
Mass Transportation	-	-	-	-	-	-
Debt Administration	-	-	-	-	-	-
Community and Human Development	411,131	12,495,181	-	-	4,040,822	16,947,134
Debt Service:						
Principal	1,009,423	-	28,226,929	-	-	29,236,352
Interest Expense	296,309	-	39,427,475	-	-	39,723,784
Fiscal Fees	-	-	(98,443)	988,064	-	889,621
Capital Outlay	427,259	5,346,323	-	59,503,262	12,304,414	77,581,258
TOTAL EXPENDITURES	\$304,477,394	\$18,416,659	\$67,555,961	\$60,491,326	\$55,377,284	\$506,318,624
Excess(Deficiency) of revenues over expenditures	(18,224,989)	-	(3,618,554)	(52,842,064)	772,871	(73,912,736)
OTHER FINANCING SOURCES(USES):						
Transfers In	\$20,658,420		\$3,275,638	\$699,168	\$3,579	\$24,636,805
Transfers Out	(43,828)	-	-	(3,275,638)	(676,131)	(3,995,597)
Face Amount of Bonds Issued	-	-	-	65,933,880	-	65,933,880
Premium on Issuance of Bonds	-	-	-	2,903,204	-	2,903,204
Proceeds from Sale of Capital Assets	-	-	-	857,952	3,270	861,222
Loan Proceeds	-	-	-	2,005,778	-	2,005,778
TOTAL OTHER FINANCING SOURCES(USES)	20,614,592	-	3,275,638	69,124,344	(669,282)	92,345,292
Net change in fund balances	2,389,603	-	(342,916)	16,282,280	103,589	18,432,556
Fund balances - beginning of year	38,219,708	-	5,711,107	(1,923,167)	18,278,330	60,285,978
Fund balances - end of year	\$40,609,311		\$5,368,191	\$14,359,113	\$18,381,919	\$78,718,534



Financial Summaries

General Fund

	<i>Actual</i> <i>FY 2009</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2010</i>	<i>Adopted</i> <i>FY 2011</i>
<i>Beginning Fund Balance</i>	<u>\$19,834,968</u>	<u>\$19,765,407</u>	<u>\$21,844,256</u>
 <i>Revenues</i>			
Taxes	\$188,662,399	\$194,902,929	\$203,204,251
Franchises	\$43,107,666	\$39,681,589	\$43,937,625
Service Revenues	\$10,432,290	\$10,957,478	\$13,292,377
Operating Revenues	\$28,289,645	\$31,191,508	\$27,667,089
Non-Operating Revenues	\$4,429,132	\$3,862,014	\$4,711,725
Intergovernmental Revenue	\$3,926,548	\$2,230,689	\$2,131,607
Transfers In	\$22,121,550	\$23,266,654	\$20,604,791
<i>Total</i>	<u>\$300,969,230</u>	<u>\$306,092,861</u>	<u>\$315,549,465</u>
 <i>Appropriations/Expenditures</i>			
Personal Services	\$237,085,547	\$243,256,998	\$250,211,932
Contractual Services	\$27,209,066	\$28,057,303	\$27,405,560
Materials and Supplies	\$11,752,906	\$12,252,482	\$13,074,311
Operating Expenditures	\$18,943,722	\$16,480,793	\$20,635,985
Non-Operating Expenditures	\$2,542,761	\$2,701,703	\$2,557,953
Intergovernmental Expenditures	\$1,875,661	\$836,577	\$1,563,236
Other Uses	\$213,110	\$10,579	\$37,400
Capital Outlay	\$1,416,018	\$417,577	\$63,088
<i>Total</i>	<u>\$301,038,791</u>	<u>\$304,014,012</u>	<u>\$315,549,465</u>
 <i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>(\$69,561)</u>	<u>\$2,078,849</u>	<u>\$0</u>
 <i>Ending Fund Balance</i>			
	<u>\$19,765,407</u>	<u>\$21,844,256</u>	<u>\$21,844,256</u>

Note: The fund balance excludes funds set aside for claims, inventory, and \$16,000,000 cash reserve that is mandated by the City Charter to be maintained as a separate accounting entity and is to be used for catastrophic emergencies and must be re-paid within the same fund year. Increase in fund balance is due to an increase in the transfer from the International Bridge.

Note: Figures for estimated actuals were compiled as of 09/30/2010 and do not include any year-end adjustments required for CAFR Preparation.



Convention & Performing Arts

	<i>Actual</i> <i>FY 2009</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2010</i>	<i>Adopted</i> <i>FY 2011</i>
<i>Beginning Fund Balance</i>	<u>\$7,945,426</u>	<u>\$8,080,010</u>	<u>\$8,244,111</u>
<i>Revenue</i>			
Hotel Occupancy Tax	\$7,940,739	\$8,303,303	\$8,225,000
Hotel/Motel Tax Penalty	\$9,071	\$10,375	\$0
Parking Fee Revenue	\$0	\$0	\$750,000
Sales to the Public	\$0	\$0	\$2,641,000
Facility Rentals Revenue	\$0	\$0	\$859,000
Reimbursed Expenditures	\$0	\$898,146	\$0
Fund Balance Transfers (Source)	\$0	\$0	\$100,000
<i>Total</i>	<u>\$7,949,810</u>	<u>\$9,211,824</u>	<u>\$12,575,000</u>
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$385,139	\$491,970	\$522,321
Contractual Services	\$4,044,080	\$5,039,249	\$8,100,700
Materials and Supplies	\$148,027	\$72,789	\$15,788
Operating Expenditures	\$832,230	\$774,355	\$752,468
Non-Operating Expenditures	\$300,499	\$230,144	\$241,223
Intergovernmental Expenditures	\$0	\$0	\$0
Other Uses	\$1,587,964	\$2,275,638	\$2,937,500
Capital Outlay	\$517,287	\$163,578	\$5,000
<i>Total</i>	<u>\$7,815,226</u>	<u>\$9,047,723</u>	<u>\$12,575,000</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>\$134,584</u>	<u>\$164,101</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u>\$8,080,010</u>	<u>\$8,244,111</u>	<u>\$8,244,111</u>

Note: Fund balance calculation is based on approved projects at the time of budget adoption and does include year end accruals.



Public Health Grants

	<i>Actual</i> <i>FY 2009</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2010</i>	<i>Adopted</i> <i>FY 2011</i>
Revenue			
Primary Care TB Clinic	\$5,062	\$322	\$0
Routine Immunizations	\$94,366	\$163,357	\$0
Federal Grant Proceeds	\$0	\$0	\$145,702
State Grant Proceeds	\$8,471,578	\$10,555,481	\$11,680,770
Local Grant Proceeds	\$41,970	\$0	\$0
City Match of Grant	\$473,756	\$447,714	\$454,520
Program Income	\$480,397	\$524,529	\$731,609
Interfund Transfers	\$0	\$0	\$0
Proceeds - Sale of Used Equipment	\$0	\$3,270	\$0
Total	<u>\$9,567,129</u>	<u>\$11,694,673</u>	<u>\$13,012,601</u>

Appropriations/Expenditures by Character

Personal Services	\$7,170,144	\$8,966,258	\$9,808,013
Contractual Services	\$668,596	\$1,372,146	\$949,058
Materials and Supplies	\$416,643	\$1,057,033	\$594,778
Operating Expenditures	\$1,070,995	\$1,644,800	\$1,650,392
Non-Operating Expenditures	\$0	\$0	\$0
Intergovernmental Expenditures	\$0	\$0	\$0
Other Uses	\$0	\$0	\$0
Capital Outlay	\$5,966	\$150,433	\$10,360
Total	<u>\$9,332,344</u>	<u>\$13,190,670</u>	<u>\$13,012,601</u>

Note: Public Health Grants are reimbursable awards where by timing of revenue receipts does not agree with Year to Date expenditures.



Community Development Block Grant

	<i>Actual</i> <i>FY 2009</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2010</i>	<i>Adopted</i> <i>FY 2011</i>
<i>Revenue</i>			
Federal Grant Proceeds	\$1,636,698	\$1,525,522	\$2,024,225
City Match of Grant Proceeds	\$122,347	\$0	\$135,248
<i>Total</i>	<u>\$1,759,045</u>	<u>\$1,525,522</u>	<u>\$2,159,473</u>
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$1,490,240	\$1,404,149	\$1,573,037
Contractual Services	\$52,346	\$55,785	\$81,399
Materials and Supplies	\$26,200	\$31,010	\$48,983
Operating Expenditures	\$359,328	\$324,413	\$386,054
Non-Operating Expenditures	\$0	\$0	\$70,000
Intergovernmental Expenditures	\$0	\$0	\$0
Other Uses	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
<i>Total</i>	<u>\$1,928,114</u>	<u>\$1,815,357</u>	<u>\$2,159,473</u>

Note: This grant is a reimbursable grant, therefore revenues do not coincide with expenditures.



Financial Summaries

Airport Operating

	<i>Actual</i> <i>FY 2009</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2010</i>	<i>Adopted</i> <i>FY 2011</i>
<i>Beginning Fund Balance</i>	<u>\$59,951,247</u>	<u>\$126,137,452</u>	<u>\$118,999,954</u>
<i>Revenue</i>			
Franchises	\$117,501	\$411,038	\$515,400
Service Revenue	\$33,496,876	\$34,535,690	\$34,278,491
Operating Revenue	\$259,985	\$269,720	\$260,487
Non-Operating Revenue	\$477,384	\$162,352	\$262,000
Transfers In	\$73,500,000	\$0	\$0
<i>Total</i>	<u>\$107,851,746</u>	<u>\$35,378,800</u>	<u>\$35,316,378</u>
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$14,293,973	\$14,625,402	\$15,979,984
Contractual Services	\$5,702,974	\$5,970,538	\$6,913,906
Materials and Supplies	\$1,958,584	\$1,580,303	\$1,983,020
Operating Expenditures	\$19,297,400	\$19,620,467	\$5,340,339
Non-Operating Expenditures	\$332,131	\$719,588	\$358,000
Intergovernmental Expenditures	\$0	\$0	\$0
Other Uses	\$80,479	\$0	\$4,741,129
Capital Outlay	\$0	\$0	\$0
<i>Total</i>	<u>\$41,665,541</u>	<u>\$42,516,298</u>	<u>\$35,316,378</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>\$66,186,205</u>	<u>(\$7,137,498)</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u>\$126,137,452</u>	<u>\$118,999,954</u>	<u>\$118,999,954</u>

Estimated actual FY2010 does not include year-end accruals such as depreciation expense, capital contributions, compensated absences, and other adjustments.



Public Transit - Sun Metro General Operations

	<i>Actual</i> <i>FY 2009</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2010</i>	<i>Adopted</i> <i>FY 2011</i>
Beginning Fund Balance	\$10,399,687	\$3,541,174	\$3,963,188
Revenue			
Sales Tax	\$28,406,200	\$30,501,287	\$35,472,240
Other Franchise Fees	\$45,278	\$34,474	\$35,652
Fare Box	\$6,969,142	\$7,038,728	\$7,340,685
Ticket Sales	\$723,358	\$470,153	\$527,939
Trolley Token Sales	\$121,151	\$76,380	\$82,329
Lift Bus	\$236,502	\$252,456	\$276,676
Senior Citizen Bus Pass	\$223,168	\$209,688	\$223,452
Lift Bus Revenue	\$263,219	\$256,170	\$265,825
Non-Transportation Revenue	\$44,868	\$65,177	\$73,970
Union Depot Rental	\$32,205	\$32,670	\$58,644
Reimbursed Damages	\$1,604	\$26,518	\$30,207
Warranty Claims	\$833	\$0	\$14,000
Other Revenues	(\$1)	\$0	\$0
FTA Subsidy	\$9,757,776	\$9,989,280	\$10,492,770
Fare Box County Service	(\$10,264)	\$53,527	\$33,769
Fare Box City of Sunland Park	\$120,972	\$51,605	\$103,553
Parking Fee Revenue	(\$100,741)	(\$98,678)	\$117,615
Investment Interest Revenue	\$1,919	\$0	\$0
Reimbursed Expenditures	\$537	\$12,061	\$2,591,033
Federal Grant Proceeds	\$231,520	(\$589,098)	\$0
Program Income	\$11,340	\$12,435	\$0
Premium on Bonds Sold	\$0	\$681,875	\$0
Proceeds from Sales of Used Equip.	\$12,940	\$16,359	\$0
Total	\$47,093,526	\$49,093,067	\$57,740,359
Appropriations/Expenditures by Character			
Personal Services	\$30,490,284	\$31,445,085	\$32,967,311
Contractual Services	\$3,797,674	\$4,105,606	\$4,995,238
Materials and Supplies	\$4,752,614	\$6,973,199	\$10,606,441
Operating Expenditures	\$13,807,613	\$4,742,950	\$4,917,192
Non-Operating Expenditures	\$736,419	\$419,002	\$1,382,166
Intergovernmental Expenditures	\$0	\$0	\$535,912
Other Uses	\$0	\$0	\$713,099
Capital Outlay	\$367,435	\$985,211	\$1,623,000
Total	\$53,952,039	\$48,671,053	\$57,740,359
Revenues & Financing Sources			
Over (Under) Expenditures	(\$6,858,513)	\$422,014	\$0
Ending Fund Balance			
	\$3,541,174	\$3,963,188	\$3,963,188

Estimated actual FY10 does not include year-end accruals such as depreciation expense, capital contributions, compensated absences and other adjustments. Operating deficit in 2009 was due to increased grant match requirements resulting in lower sales tax revenue.



Financial Summaries

Environmental Services/Solid Waste

	<i>Actual</i> <i>FY 2009</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2010</i>	<i>Adopted</i> <i>FY 2011</i>
<i>Beginning Fund Balance</i>	<u>(\$5,925,714)</u>	<u>(\$3,062,226)</u>	<u>\$5,788,873</u>
<i>Revenues</i>			
Garbage Collections Billings	\$31,118,814	\$33,022,102	\$21,556,533
Landfill Fees	\$3,781,499	\$4,904,264	\$4,905,000
Recycling Revenues	\$140,736	\$169,158	\$626,000
Special Waste Removal Fees	\$118,265	\$109,096	\$95,700
Weed Removal Charges	\$230,391	\$179,941	\$182,800
Downtown Area Service Fee	\$4	\$40,000	\$0
Plan Review Fees	\$0	\$23	\$0
Other Permits And Licenses	\$39,335	\$155,090	\$66,000
Refuse Collection Permits	\$47,894	\$51,610	\$50,900
Penalties/Late Fees	(\$75)	\$8,300	\$0
Professional/Occup. License	\$14,820	\$26,550	\$22,450
Indirect Cost Recovery	\$1	\$0	\$0
Environmental Fees	\$5,605,278	\$5,681,395	\$8,800,029
Investment Interest Revenue	\$226,091	\$49,838	\$60,000
Donations	\$0	\$14,000	\$0
Gains On Disp-Enterp Fix Asset	\$4,635	\$29,247	\$0
Misc. Non-Operating Revenue	\$2,209	\$2,599	\$2,000
Interest Revenue	\$38,043	\$16,315	\$7,200
Reimbursed Expenditures	\$211,730	\$14,311	\$0
Interlocal Agreements - Health	\$191,647	\$129,999	\$150,000
Interfund Transfers (Sources)	\$0	\$68,202	\$0
Fund Balance Transfers (Sources)	\$0	\$0	\$3,118,514
Proceeds-Sale Of Used Equip	\$1,346	(\$428)	\$0
Insurance Recovery	\$6,483	\$0	\$0
<i>Total</i>	<u>\$41,779,146</u>	<u>\$44,671,612</u>	<u>\$39,643,126</u>
<i>Appropriations/Expenditures</i>			
Personal Services	\$11,720,630	\$12,404,765	\$14,829,514
Contractual Services	\$5,584,194	\$5,551,018	\$7,263,212
Materials and Supplies	\$2,586,351	\$2,717,817	\$3,543,396
Operating Expenditures	\$10,708,099	\$8,255,778	\$8,789,562
Non-Operating Expenditures	\$2,492,783	\$2,888,298	\$2,256,612
Intergovernmental Expenditures	\$400,424	\$123,501	\$322,445
Other Uses	\$0	\$3,562,131	\$2,638,385
Capital Outlay	\$5,423,177	\$317,205	\$0
<i>Total</i>	<u>\$38,915,658</u>	<u>\$35,820,513</u>	<u>\$39,643,126</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>\$2,863,488</u>	<u>\$8,851,099</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u>(\$3,062,226)</u>	<u>\$5,788,873</u>	<u>\$5,788,873</u>

Note: Deficit in fund reflects reporting of long-term obligations such as cell closures and long-term debt payments.



International Bridges

	<i>Actual</i> <i>FY 2009</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2010</i>	<i>Adopted</i> <i>FY 2011</i>
Beginning Fund Balance	\$2,863,100	\$3,676,695	\$3,750,249

Operations

Revenue

Other Franchise Fees	\$29,600	\$31,080	\$0
Passenger Vehicle Crossings	\$14,548,433	\$16,093,844	\$15,622,286
Commercial Crossings	\$0	\$351,254	\$0
Ground Rentals	\$0	\$0	\$65,228
Routine Immunizations	\$10	\$0	\$0
Facility Rentals Revenue	\$2,000	\$0	\$0
Property Lease Revenue	\$348,745	\$0	\$351,250
Interfund Transfers (Source)	\$0	\$181,080	\$215,228
Total	\$14,928,788	\$16,657,258	\$16,253,992

Appropriations/Expenditures by Character

Personal Services	\$2,067,673	\$2,116,962	\$2,114,776
Contractual Services	\$1,084,294	\$1,111,524	\$1,271,774
Materials and Supplies	\$180,557	\$186,832	\$176,600
Operating Expenditures	\$80,996	\$71,364	\$102,800
Non-Operating Expenditures	\$520,034	\$19,729	\$18,000
Intergovernmental Expenditures	\$0	\$0	\$0
Other Uses	\$9,450,286	\$11,121,143	\$12,570,042
Capital Outlay	\$0	\$19,699	\$0
Total	\$13,383,840	\$14,647,253	\$16,253,992

Debt Service

Revenue

Fund Balance Transfers (Source)	\$0	\$0	\$1,601,520
Total	\$0	\$0	\$1,601,520

Appropriations/Expenditures by Character

Operating Expenditures	\$565,103	\$0	\$0
Non-Operating Expenditures	\$166,250	\$1,936,451	\$1,601,520
Total	\$731,353	\$1,936,451	\$1,601,520

Revenues & Financing Sources Over (Under) Expenditures

Ending Fund Balance

\$813,595	\$73,554	\$0
\$3,676,695	\$3,750,249	\$3,750,249

Pending adjustments to transfer any excess to the general fund and any other year-end closing entries.



Financial Summaries

Internal Services

	<i>Actual</i> <i>FY 2009</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2010</i>	<i>Adopted</i> <i>FY 2011</i>
<i>Beginning Fund Balance</i>	<u>(\$265,911)</u>	<u>(\$141,857)</u>	<u>(\$447,370)</u>
<i>Revenue</i>			
Motor Pool Usage Fee	\$55,907	\$50,225	\$55,000
Equipment Maintenance Charges	\$7,276,610	\$7,758,558	\$7,951,545
Fuel and Lubricant Charges	\$5,874,552	\$6,378,774	\$9,032,591
Misc. Charges-Sales to Depts.	\$665,583	\$594,440	\$915,000
Reimbursed Expenditures	\$7,807	\$19,427	\$8,134
Taxi Cab Operating Permits	\$0	\$0	\$0
Taxi Inspection Fees	\$24,227	\$23,962	\$24,026
Vehicle for Hire Inspection Fees	\$2,417	\$1,260	\$5,854
Chartered Tour Limo Fees	\$0	\$3,000	\$0
Proceeds Sale of Used Equipment	\$0	\$0	\$0
<i>Total</i>	<u>\$13,907,103</u>	<u>\$14,829,646</u>	<u>\$17,992,150</u>
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$3,207,811	\$3,489,350	\$3,974,604
Contractual Services	\$693,852	\$755,968	\$861,023
Materials and Supplies	\$9,781,013	\$10,803,183	\$13,055,023
Operating Expenditures	\$91,468	\$81,592	\$94,500
Capital Outlay	\$8,905	\$5,066	\$7,000
<i>Total</i>	<u>\$13,783,049</u>	<u>\$15,135,159</u>	<u>\$17,992,150</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>\$124,054</u>	<u>(\$305,513)</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u><u>(\$141,857)</u></u>	<u><u>(\$447,370) *</u></u>	<u><u>(\$447,370)</u></u>

FY2010 deficit due in part to a low internal fleet maintenance rate. Hourly rate adjusted in FY2011 to \$55/hr. from \$49/hr.



Self-Insurance Restricted Funds

	<i>Actual</i> <i>FY 2009</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2010</i>	<i>Adopted</i> <i>FY 2011</i>
<i>Beginning Fund Balance</i>	<u>\$13,989,682</u>	<u>\$17,574,773</u>	<u>\$20,199,087</u>
<i>Revenue</i>			
Operating Revenues	\$46,777,500	\$48,760,958	\$48,188,058
Non-Operating Revenues	\$396,699	\$173,452	\$15,000
Transfers In	<u>\$2,512,282</u>	<u>\$2,524,487</u>	<u>\$3,337,757</u>
<i>Total</i>	<u>\$49,686,481</u>	<u>\$51,458,897</u>	<u>\$51,540,815</u>
<i>Appropriations/Expenditures by Department</i>			
Health Insurance Administration	\$498,767	\$515,145	\$595,889
Unemployment Insurance	\$539,195	\$346,811	\$512,692
Health Insurance & Benefits	\$36,502,125	\$39,002,954	\$41,944,221
Worker's Compensation	\$8,561,303	\$8,969,673	\$8,488,013
Total	<u>\$46,101,390</u>	<u>\$48,834,583</u>	<u>\$51,540,815</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>\$3,585,091</u>	<u>\$2,624,314</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u><u>\$17,574,773</u></u>	<u><u>\$20,199,087</u></u>	<u><u>\$20,199,087</u></u>

Note: Health claims increased by \$3 million, due to an increase in claims paid and medical cost inflation. Fund balance has increased due to an increase in participant premiums and efficient claim management. Fund balance above does not include long term liabilities.



Financial Summaries

Debt Service

	<i>Actual</i>	<i>Estimated</i>	<i>Adopted</i>
	<i>FY 2009</i>	<i>FY 2010</i>	<i>FY 2011</i>
<i>Beginning Fund Balance</i>	\$5,260,534	\$5,711,107	\$7,142,461
<i>Revenue</i>			
Property Taxes	\$57,381,254	\$61,954,920	\$67,337,656
Penalties Prop. Tax Collection	\$544,699	\$552,122	\$0
Investment Interest Revenue	\$338,669	\$74,580	\$0
Interfund Transfers (Sources)	\$4,724,390	\$1,000,000	\$0
Original Issues Bond Proceeds	\$1,809,999	\$0	\$0
Refundings Bond Proceeds	\$16,020,000	\$0	\$0
Premium On Bonds Sold	\$1,467,467	\$0	\$0
Transfer from SWM	\$0	\$1,785,503	\$1,772,730
Transfer from Sun Metro	\$0	\$0	\$450,455
Transfer from Civic Center	\$0	\$2,275,638	\$2,388,870
<i>Total</i>	\$82,286,478	\$67,642,763	\$71,949,711
<i>Appropriations/Expenditures by Program</i>			
<i>Certificates of Obligation</i>			
2001 Proposed Issue	\$903,711	\$893,886	\$0
2002 Proposed Issue	\$1,770,224	\$1,765,536	\$1,758,138
2003 Proposed Issue	\$2,862,400	\$2,700,000	\$2,566,650
FY2006 CO Issue	\$4,050,302	\$4,054,750	\$4,055,000
FY2007 CO Issue	\$2,295,656	\$1,536,956	\$2,333,956
FY2009 CO Issue	\$1,389,428	\$3,444,762	\$3,626,313
FY2009A Comb Tax and Rev CO	\$0	\$449,565	\$1,340,550
FY2009B Comb Tax & Rev (Babs)	\$0	\$0	\$1,746,832
FY2009C Tax & Rev CO - Superbabs	\$0	\$36,799	\$112,486
Estimated Issuances - Future Yr	\$0	\$0	\$3,006,000
<i>Sub-Total</i>	\$13,271,721	\$14,882,254	\$20,545,925
<i>General Obligation Bonds</i>			
1999 Refunding Bonds	\$3,432,835	\$0	\$0
2000 Improvement & Refunding	\$1,580,548	\$3,500	\$0
2001 Proposed GO's	\$3,231,745	\$4,486,350	\$4,505,875
2002 Proposed GO's	\$6,329,576	\$6,222,575	\$6,112,688
2004 Refunding Issue	\$5,913,350	\$5,052,850	\$4,195,300
2005 Refunding Issue	\$15,297,467	\$15,945,182	\$16,840,557
2007 Pension Obligation Bonds	\$7,771,980	\$5,931,796	\$7,778,796
2009 Pension Obligation Bonds	\$557,867	\$3,985,532	\$4,019,645
2007 Proposed GO's	\$2,822,826	\$1,726,125	\$2,828,125
2008 Proposed GO's	\$3,690,095	\$3,639,325	\$4,021,825
2009 GO Refunding Bonds	\$17,935,895	\$4,335,920	\$1,100,975
<i>Sub-Total</i>	\$68,564,184	\$51,329,155	\$51,403,786
<i>Total Expenditures</i>	\$81,835,905	\$66,211,409	\$71,949,711
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	\$450,573	\$1,431,354	\$0
<i>Ending Fund Balance</i>	\$5,711,107	\$7,142,461	\$7,142,461

Note: Increase in Fund Balance is attributable to refinancing of 2009 GO due to advantageous interest rates.



Appropriations Summary

Primary Fund by Subfund

<i>Primary Fund/Subfund</i>	<i>Actual FY09</i>	<i>Estimated Actual FY10</i>	<i>Adopted FY11</i>
<u>AIR International Airport</u>			
601 Airport Cost Centers	\$41,665,541	\$42,516,298	\$35,316,378
602 Debt Service	\$474,451	\$441,951	\$1,463,368
604 Capital Projects	\$83,436,984	\$669,467	\$383,000
606 Passenger Facility Charges	\$301,522	\$4,144,928	\$6,162,246
607 Airport Restricted Funds	\$0	\$13,806	\$227,350
608 Non Capital Grants	\$25,142	\$385,022	\$498,105
<i>Total International Airport</i>	<u>\$125,903,640</u>	<u>\$48,171,472</u>	<u>\$44,050,447</u>
<u>BRG International Bridges</u>			
671 Zaragoza Bridge	\$731,353	\$1,936,451	\$1,601,520
672 Stanton Street	\$13,383,840	\$14,647,253	\$16,253,992
<i>Total International Bridges</i>	<u>\$14,115,193</u>	<u>\$16,583,704</u>	<u>\$17,855,512</u>
<u>BUS Mass Transit</u>			
645 General Operations	\$53,952,039	\$48,671,053	\$57,740,359
647 Non-Capital Grants	\$0	\$341,951	\$672,974
648 Inventory	\$706,037	\$749,585	\$0
<i>Total Mass Transit</i>	<u>\$54,658,076</u>	<u>\$49,762,589</u>	<u>\$58,413,333</u>
<u>Debt Service</u>			
300 Defeased Issues	\$82,195,241	\$68,371,290	\$71,949,711
<i>Total Debt Service</i>	<u>\$82,195,241</u>	<u>\$68,371,290</u>	<u>\$71,949,711</u>
<u>KOP Contractual Obligation Capital</u>			
481 Capital Obligation Int Funded	\$97,796	\$93,654	\$103,567
<i>Total Contractual Obligation Capital</i>	<u>\$97,796</u>	<u>\$93,654</u>	<u>\$103,567</u>
<u>CPAC Convention & Performing Arts Center</u>			
107 Convention & Perf Arts Center	\$5,587,157	\$6,572,138	\$9,637,500
<i>Total Convention & Performing Arts</i>	<u>\$5,587,157</u>	<u>\$6,572,138</u>	<u>\$9,637,500</u>



Financial Summaries

Appropriations Summary Primary Fund by Subfund

<i>Primary Fund/Subfund</i>	<i>Actual FY09</i>	<i>Estimated Actual FY10</i>	<i>Adopted FY11</i>
<u>EXT Expendable Trusts</u>			
803 Lipscomb Museum Acq Bequest 504086	\$27,895	\$41,252	\$30,177
805 Museum Trusts	\$345	\$123,790	\$65,349
810 Restricted Under Research	\$2,762,257	\$3,060,625	\$2,924,194
817 History Museum Mem Restricted	\$12,044	\$14,638	\$20,000
818 History Museum General Restricted	\$9,819	\$95,253	\$29,150
819 Archeology Museum Mem Restricted	\$3,836	\$122	\$5,500
820 Archeology Museum Gen Restricted	\$24,298	\$8,581	\$22,000
821 History Museum Donations	\$3,878	\$25,717	\$40,000
<i>Total Expendable Trusts</i>	<u>\$2,844,372</u>	<u>\$3,369,978</u>	<u>\$3,136,370</u>
<u>FFA Other Federal FIN Awards</u>			
205 Capital Projects	\$1,205,582	\$1,416,869	\$1,560,489
206 Social Services	\$685,321	\$755,763	\$792,531
207 Crime Prevention	\$107,088	\$0	\$0
208 Health Prevention and Maintenance	\$5,856,961	\$7,731,319	\$443,148
<i>Total Other Federal FIN Awards</i>	<u>\$7,854,952</u>	<u>\$9,903,951</u>	<u>\$2,796,168</u>
<u>GEN General Fund</u>			
101 Government Operations	\$301,039,040	\$304,014,012	\$315,549,465
<i>Total General Fund</i>	<u>\$301,039,040</u>	<u>\$304,014,012</u>	<u>\$315,549,465</u>
<u>HUD HUD Grants</u>			
271 CDBG Capital Projects	\$2,496,853	\$1,349,397	\$5,603,262
272 CDBG Social Projects	\$1,501,602	\$1,418,836	\$1,568,263
274 Emergency Shelter Grants	\$375,262	\$330,862	\$373,158
275 Special Purpose Grants	\$0	\$699,000	\$355,028
278 Home Entitlement	\$453,092	\$401,173	\$3,965,177
281 Revolving Loan Funds	\$2,028,604	\$1,720,813	\$2,200,000
282 HUD Administration	\$1,928,114	\$1,815,357	\$2,159,473
<i>Total HUD Grants</i>	<u>\$8,783,527</u>	<u>\$7,735,438</u>	<u>\$16,224,361</u>



Appropriations Summary

Primary Fund by Subfund

<i>Primary Fund/Subfund</i>		<i>Actual FY09</i>	<i>Estimated Actual FY10</i>	<i>Adopted FY11</i>
<u>IFP Internally Funded Capital Projects</u>				
503	City Wide Capital Projects	\$2,228,069	\$2,475,585	\$2,937,500
504	Capital Outlay	\$3,108,573	\$322,639	\$379,000
Total Internally Funded Capital Proj		\$5,336,642	\$2,798,224	\$3,316,500
<u>LPA Local/Private Awards</u>				
226	Social Services	\$239,073	\$234,206	\$240,814
Total Local/Private Awards		\$239,073	\$234,206	\$240,814
<u>NGA Non Grants Awards</u>				
238	Municipal Court Security	\$311,292	\$272,832	\$377,000
239	Municipal Court Technology Fund	\$414,213	\$458,583	\$540,000
244	Parks and Rec User Fees	\$0	\$0	\$68,020
245	Zoo Operations	\$937,123	\$1,742,330	\$2,739,010
248	Police Confiscated Funds	\$1,588,077	\$785,205	\$0
254	Library	\$32,046	\$31,270	\$21,504
256	Tom Lea Endowment	\$200,406	\$13,438	\$0
257	Restricted Funds	\$703,887	\$483,934	\$1,084,052
266	Other	\$742,417	\$395,120	\$567,687
268	Police Restricted	\$1,190,385	\$1,735,887	\$1,292,766
270	ARD Restricted	\$4,075	\$14,258	\$35,875
Total Non Grants Awards		\$6,123,921	\$5,932,857	\$6,725,914
<u>PPF Privately Funded Capital Projects</u>				
521	HFC Funded	\$43,402	\$42,205	\$41,807
Total Privately Funded Capital Proj		\$43,402	\$42,205	\$41,807
<u>RVD Revenue Bond Debt</u>				
394	1998 Issue	\$369,035	\$0	\$0
395	SIB Loan Payments	\$892,152	\$0	\$0
396	Plaza Theater Sinking Fund	\$983,009	\$1,346,205	\$1,345,955
Total Revenue Bond Debt		\$2,244,196	\$1,346,205	\$1,345,955



Financial Summaries

Appropriations Summary Primary Fund by Subfund

<i>Primary Fund/Subfund</i>	<i>Actual FY09</i>	<i>Estimated Actual FY10</i>	<i>Adopted FY11</i>
<u>SFA State Financial Awards</u>			
217 Crime Prevention	\$1,537,692	\$1,947,986	\$2,897,094
218 Health Prevention and Maintenance	\$3,475,383	\$5,459,351	\$12,569,453
219 Literacy/Library Services	\$583,488	\$766,418	\$768,613
221 Emergency Management	\$255,988	\$159,882	\$1,147,391
Total State Financial Awards	\$5,852,551	\$8,333,637	\$17,382,551
<u>SIF Self Insurance</u>			
721 Health Benefits	\$36,995,006	\$39,518,099	\$42,540,110
722 Workers Compensation	\$8,567,189	\$8,969,673	\$8,488,013
723 Unemployment Compensation	\$539,195	\$346,811	\$512,692
Total Self Insurance	\$46,101,390	\$48,834,583	\$51,540,815
<u>SSP Supply & Support</u>			
702 Equipment Maintenance	\$13,783,049	\$15,135,159	\$17,992,150
Total Supply & Support	\$13,783,049	\$15,135,159	\$17,992,150
<u>SWM Solid Waste Management</u>			
103 Solid Waste Management	\$38,915,658	\$35,820,513	\$39,643,126
111 Environmental Svcs Programs	\$0	\$7,748,083	\$13,862,000
112 Air Quality Grants	\$1,105,585	\$1,219,082	\$1,252,228
Total Solid Waste Management	\$40,021,243	\$44,787,678	\$54,757,354
Grand Total All Funds	\$722,824,461	\$642,022,980	\$693,060,294

City Attorney's Office

Mission Statement

The City Attorney's Office provides legal representation in various aspects of law as it relates to the best interests of the City of El Paso.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	3,362,984	2,882,507	3,048,362
Contractual Services	999,083	1,066,928	663,200
Materials/Supplies	19,140	11,338	33,000
Operating Expenditures	61,606	56,937	65,525
Non-Operating/Intergovt. Exp	1,220,882	617,912	467,419
Internal Transfers	0	0	37,400
Capital Outlay	0	60,528	75,000
<i>Total Appropriation</i>	5,663,695	4,696,150	4,389,906

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	5,409,487	4,493,919	4,041,961
103 - Solid Waste Management	0	0	124,548
266 - Other	153,084	34,519	37,400
282 - HUD Administration	101,124	107,184	110,997
504 - Capital Outlay	0	60,528	75,000
<i>Total Funds</i>	5,663,695	4,696,150	4,389,906

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	38.07	38.90	37.90
Grant Funded	1.13	1.10	1.10
<i>Total Authorized</i>	39.20	40.00	39.00

**City Attorney's Office
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
03010021-ADMIN SUPPORT STAFF	2,815,213	2,527,611	2,355,937	2,398,431
03010022-TRANSACTIONAL ATTY/STAFF	391,643	401,518	357,856	354,123
03010023-TRANSACTIONAL OPERATING	73,544	79,917	79,997	81,646
03010024-TRIAL ATTORNEYS & STAFF	48,620	78,942	43,864	80,442
03010025-TRIAL OPERATING EXPENSES	1,301,457	614,419	748,796	614,419
03010026-OUTSIDE COUNSEL SERVICES	779,010	512,900	907,469	512,900

SUBFUND 103-SOLID WASTE MGMT.				
03010021-ADMIN SUPPORT STAFF	0	0	0	124,548

SUBFUND 266-OTHER				
03153020-LOBBYIST	153,084	37,400	34,519	37,400

SUBFUND 282-HUD ADMINISTRATION				
03150052-LEGAL CD ADMINISTRATION				
<i>CD ADMINISTRATION</i>	101,124	107,592	107,184	110,997

SUBFUND 504-CAPITAL OUTLAY				
04102011-CITY ATTORNEY CAPITAL				
<i>LEG-CAPITAL OUTLAY</i>	0	75,000	60,528	75,000

City Attorney

Goals, Objectives, & Performance Measures

FUNCTION: LEGAL SERVICES

Providing legal representation and prosecutorial services in various aspects of the law to the City of El Paso

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To provide high quality representation as it relates to the operations of the City of El Paso by developing and retaining experienced and qualified attorneys.

Objectives:

- 1.) Represent the City in civil proceedings before judicial and administrative bodies and process claims against the City while continuing effective management of external legal counsel services.
- 2.) Draft and review municipal ordinances/resolutions or contracts, leases, and agreements in conjunction with increasing efficiency of legal document preparation while improving responsiveness to all clients.
- 3.) Prosecute misdemeanor violations of ordinances and state statute Class C Misdemeanors and prepare complaint within ten (10) working days of request.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Percentage of routine ordinances, resolutions, contracts, leases and agreements within ten (10) working days of the request for a document	98%	98%	98%
Percentage of initial responses within ten (10) working days of the receipt of a claim	98%	98%	98%
Percentage of complaints for prosecution within ten (10) working days of the request	98%	96%	96%



Department of City Manager

Mission Statement

Provides professional recommendations to, and implements the policies and direction of Council. Ensures high quality services, fosters economic and fiscal sustainability; and enhances the City's reputation as a high performing organization that operates in a manner consistent with its mission and values.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	1,701,174	1,608,010	2,561,365
Contractual Services	29,687	22,665	136,650
Materials/Supplies	21,964	17,506	34,617
Operating Expenditures	29,268	32,060	56,850
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	0	0	0
<i>Total Appropriation</i>	1,782,093	1,680,241	2,789,482

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	1,782,093	1,680,241	2,789,482
<i>Total Funds</i>	1,782,093	1,680,241	2,789,482

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	19.10	16.10	33.33
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	19.10	16.10	33.33

**Department of City Manager
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
15010020-OFFICE OF MGMT & BUDGET	0	0	0	1,082,730
15010704-CITY MANAGER	1,141,820	1,142,977	1,104,704	1,129,085
15010705-PUBLIC INFORMATION OFFICE	236,268	215,607	210,997	194,937
15010716-INTERNAL AUDIT	404,005	401,285	364,540	382,730

City Manager

Goals, Objectives, & Performance Measures

FUNCTION: CITY MANAGER

Provides administrative and organizational leadership and controls resources, systems and information to support policy and administrative functions

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

Oversee all City activities, programs and funding. Promote effective and efficient delivery of City Services and provide strategic policy development support for Mayor and Council.

Objectives:

- 1.) Provide outstanding customer service to citizens of El Paso, local businesses and other government entities.
- 2.) Update strategic policy.

Performance Measures	Actual FY10	Estimated FY10	Projected FY11
Customer Case Load*	199	120	250
Average Case Age	27	30	35
Number of cases over 90 days	3	5	5
Customer Service Score	88%	90%	90%
Strategic Policy Updated (%)	100%	100%	N/A**

Case: a constituent complaint/request about a specific issue.

**Update of Strategic Policy completed in FY2010; FY2011 not applicable.

City Manager

Goals, Objectives, & Performance Measures

FUNCTION: MANAGEMENT AND BUDGET ANALYSIS

To develop and administer the City's annual operating, debt service and capital acquisition budgets and to perform comprehensive management studies

Serves Council's Strategic Policy

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To provide assistance to City Department Heads through the budget process by providing comprehensive budget and management analysis of departmental resources, programs, and services to implement policy directives.

Objectives:

- 1.) Perform comprehensive management studies and activity based costing studies of city departments, services and programs as directed by the City Administration.
- 2.) Oversee, monitor and provide timely processing of budget transfers for city departments.
- 3.) Present a citywide quarterly budget report to City Council as an information tool for on-going policy development.
- 4.) Improve the categorical rating received by the Government Finance Officers Association for the Distinguished Budget Award.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Comprehensive Management Studies	5	7	5
Number of Budget Transfers Processed	1,515	1,492	1,400
Average Budget Transfer Processing Time in equivalent working days (transfers less than \$25,000)	1.8 days	1.8 days	1.7 days
Average number of days between the month end closing date of each quarter and when Quarterly Budget Reports are presented	N/A	43.60	40.00
GFOA Distinguished Budget Award rating*			
Policy Document	3.00	3.11	3.50
Financial Plan	3.03	3.00	3.50
Operations Guide	2.93	3.07	3.50
Communications Device	3.03	3.07	3.50

*Based on a scale (1), Information not Present to (4), Outstanding

Mayor and Council

Mission Statement

As outlined in the City Charter, the Mayor and Council may act to accomplish any lawful purpose for the “advancement of the interest, welfare, health, morals, comfort, safety, and convenience of the City and its inhabitants.”

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	1,100,196	1,094,756	1,146,665
Contractual Services	49,614	46,794	62,200
Materials/Supplies	14,478	13,549	22,800
Operating Expenditures	46,121	56,849	61,500
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	11,026	10,579	0
Capital Outlay	0	0	0
<i>Total Appropriation</i>	1,221,435	1,222,527	1,293,165

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	1,221,435	1,222,527	1,293,165
<i>Total Funds</i>	1,221,435	1,222,527	1,293,165

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	25.00	24.00	24.00
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	25.00	24.00	24.00

**Mayor and Council
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
01010001-COUNCIL DISTRICT #1	100,452	134,380	122,618	126,689
01010002-COUNCIL DISTRICT #2	120,999	134,380	121,187	126,689
01010003-COUNCIL DISTRICT #3	108,922	134,380	114,722	126,689
01010004-COUNCIL DISTRICT #4	111,112	134,380	101,384	126,689
01010005-COUNCIL DISTRICT #5	117,133	134,380	115,745	126,689
01010006-COUNCIL DISTRICT #6	127,365	134,380	134,502	126,689
01010007-COUNCIL DISTRICT #7	122,586	134,380	122,084	126,689
01010008-COUNCIL DISTRICT #8	126,896	134,380	133,154	126,689
01010014-OFFICE OF THE MAYOR	285,970	281,450	257,131	279,653

Engineering & Construction Management

Mission Statement

To provide, procure, and coordinate all engineering, geodetic, and architectural services required for the design, construction, maintenance, and repair of public works and public buildings for the City of El Paso and operate the City's traffic systems.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	3,640,403	3,242,850	6,455,825
Contractual Services	36,604	43,419	171,036
Materials/Supplies	65,240	69,533	219,970
Operating Expenditures	52,638	58,551	123,317
Non-Operating/Intergovt. Exp	0	0	10,000
Internal Transfers	0	0	0
Capital Outlay	0	0	0
<i>Total Appropriation</i>	3,794,885	3,414,353	6,980,148

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	3,794,885	3,414,353	6,980,148
<i>Total Funds</i>	3,794,885	3,414,353	6,980,148

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	86.12	86.00	141.63
Grant Funded	2.00	2.00	2.00
<i>Total Authorized</i>	88.12	88.00	143.63

**Engineering & Construction Management
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
35010034-BUSINESS CENTER	0	0	0	729,471
35010043-ENGINEERING ADMINISTRATION	827,564	700,740	808,206	558,741
35010045-DESIGN DIVISION	410,864	293,754	279,520	239,988
35010046-CONSTRUCTION INSPECTION	304,639	516,645	364,322	487,592
35010047-PROJECT ENGINEERING	456,107	247,797	241,678	475,546
35010048-ENGINEERING TRAFFIC	907,261	945,782	900,146	0
35010050-ENGINEERING CIP	272,684	501,397	519,187	692,514
35010051-PROJECT DEVELOPMENT	181,152	0	0	0
35010052-CONTRACT ADMINISTRATION	434,614	445,891	301,294	0
35010116-BLDG PRMT & INSP-PLAN REVIEW	0	0	0	1,120,411
35010117-BLDG PRMT & INSP-COMM INSPS	0	0	0	711,628
35010118-BLDG PRMT & INSP-RSDNTL INSP	0	0	0	845,901
35010318-BLDG PRMT & INSP-ADMINIST	0	0	0	345,938
35010335-LAND DEVELOPMENT	0	0	0	772,418

Engineering & Construction Management

KEY PERFORMANCE MEASURES:

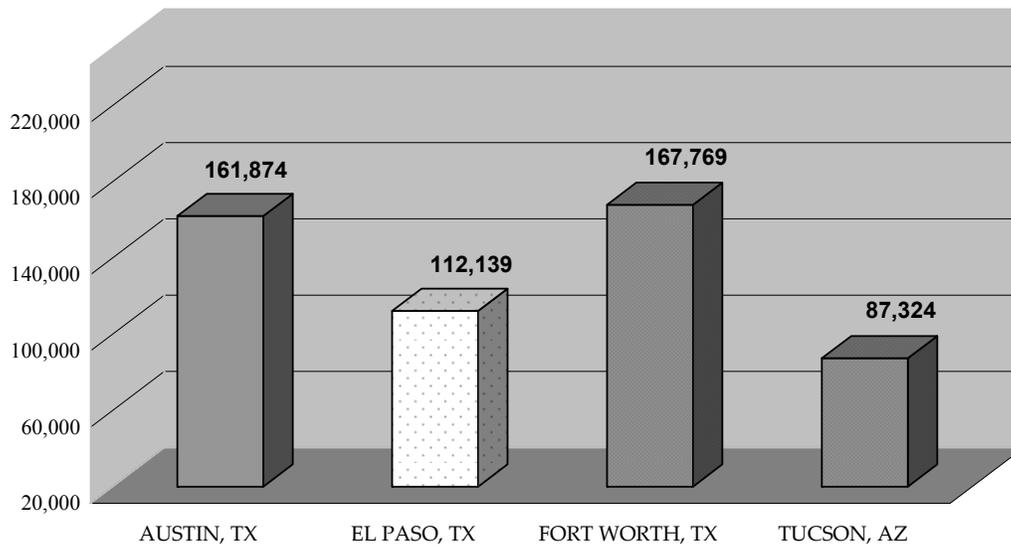
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Number of New Privately-Owned Residential Building Permits	
AUSTIN, TX	1,998
EL PASO, TX	2,570
FORT WORTH, TX	3,486
TUCSON, AZ	2,004

Source: OMB Department Survey, September 2010

CITY COMPARATIVE INFORMATION

Total Building Inspections



City	2009 Population	New Privately - owned Residential Building Permits	Building Inspections Performed within 24 hrs.	All Permits
AUSTIN, TX	786,382	1,998	91%	46,867
EL PASO, TX	620,447	2,570	91%	42,285
FORT WORTH, TX	727,575	3,486	98%	11,211
TUCSON, AZ	548,555	2,004	N/A	11,598

Population Source: U.S. Census Bureau

Engineering and Construction Management

Goals, Objectives, & Performance Measures

FUNCTION: DESIGN/PROJECT ENGINEERING

Design and construction oversight of the Capital Improvement Program (CIP) for the City

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To engineer and construct quality infrastructure with the ultimate goal of implementing the City's long and short-term capital improvement plan.

Objectives:

- 1.) Minimize the time it takes to select an Architect/Engineer (A/E) consultant.
- 2.) Increase the number of projects designed and constructed within approved budget.
- 3.) Reduce the percentage of construction change orders.
- 4.) Reduce the time it takes to process contractor Requests for Information.
- 5.) Reduce the time it takes to process contractor Pay applications.

Performance Measures	Actual FY09	Actual FY10	Estimated FY11
Number of days from initiation of A/E selection process to nomination of firm	N/A	N/A	60
Percentage of projects completed within approved budget	N/A	N/A	90%
Percentage of construction change orders per project	N/A	N/A	4%
Number of working days it takes to process contractor Requests for Information	N/A	N/A	3
Number of working days from receipt to action on a contractor Pay Application	N/A	N/A	5

Engineering and Construction Management

Goals, Objectives, & Performance Measures

FUNCTION: CAPITAL IMPROVEMENT PROGRAM

Responsible for the Financial Management, Contract Administration, Property Acquisition and Procurement to support the Engineering and Construction Management Department's Mission

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To manage the administrative functions that support the Capital Improvements Program with an effective and timely customer service focus.

Objectives:

- 1.) Become the Client of Choice to consultants and contractors by providing expedient and effective contract administration.
- 2.) Establish contractor outreach programs in conjunction with local public organizations (Hispanic Chamber of Commerce, TxDOT, Public Service Board).
- 3.) Establish a standard for the procurement process to bid opening of 30 calendar days.
- 4.) To acquire the property necessary for the construction of Capital Improvements Program projects that meets the project schedule.
- 5.) Establish, maintain and provide project budgets and a sustainable financial reporting tool for the Capital Improvements Program.

Performance Measures*	Actual FY09	Estimated FY10	Projected FY11
Payments made within 15 days of approval	N/A	N/A	100%
Public Outreach Programs	N/A	N/A	3
Meet 30 day procurement process standard	N/A	N/A	90%
Establish land acquisition period per-parcel	N/A	N/A	45 days
Produce a regular CIP program financial report highlighting the financial and budgetary position of the City's CIP funded projects.	N/A	N/A	Within 10 days of month's end

*New Measures for FY2011

Engineering and Construction Management

Goals, Objectives, & Performance Measures

FUNCTION: BUILDING PERMITS & INSPECTIONS

Perform plan review, permitting, building and zoning code enforcement and inspections on new construction and renovation of both residential and commercial projects

Serves Council's Strategic Policy:

To be a high performance, customer-focused organization.

Goal:

To provide plan review, permit issuance, building and zoning code enforcement and inspection on new construction, renovations of both residential and commercial projects; ensuring compliance with applicable city codes and ordinances.

Objectives:

- 1.) Maintain a 95% or better "on time" customer service standard for:
 - a) Kiosk waiting time (less than 15 minutes)
 - b) Counter plan reviews (less than 30 minutes)
- 2.) Maintain 95% or better "on time" customer service for:
 - a) Residential and commercial plan reviews (5 day, 15 day)
 - b) Residential and commercial inspections (24 hours)
- 3.) Maintain a 95% or better "on time" Customer Service Counter (CSC) assistance (less than 15 minutes).
- 4.) Reduce number of lost calls to 5% or better.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Percent of walk-in/kiosk customers served on time	N/A	N/A	95%
Percent of counter plan reviews conducted on time	N/A	N/A	95%
Percent of residential plan reviews conducted on time	N/A	N/A	95%
Percent of commercial plan reviews conducted on time	N/A	N/A	95%
Percent of residential inspections conducted on time	N/A	N/A	95%
Percent of commercial inspections conducted on time	N/A	N/A	95%
Percent of CSC customers served on time	N/A	N/A	95%
Percent of lost calls	N/A	N/A	5%

Engineering and Construction Management

Goals, Objectives, & Performance Measures

FUNCTION: LAND DEVELOPMENT*

Review land development applications for compliance with adopted land use regulations

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To implement engineering principles that promote modern development concepts including Low Impact Development and Smart Code development.

Objectives:

- 1.) Incorporate Low Impact Development (LID) practices into new developments.
- 2.) Enhanced cooperation with the development community in an effort to improve development and minimize plan review turn around time.
- 3.) Promote modern storm water methods including biofiltration, park/pond facilities, enhanced water quality and reduction in flow velocity.
- 4.) Improve permit and inspection documentation to allow citizen access to status of applications.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Number of LID projects Developed	N/A	N/A	3
Percentage of plans approved or returned for correction within allotted time	N/A	N/A	5
Number of Park/Ponds and Biofiltration Projects	N/A	N/A	10
Number of times an engineer needs to address red-line comments before receiving approval	N/A	N/A	2

*New Function and Measures for FY2011



Environmental Services

Mission Statement

ESD will strive to become a recognized international leader in environmental health and safety by practicing innovation and providing exceptional customer service.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	12,504,764	13,201,940	14,196,624
Contractual Services	5,762,002	5,800,587	6,461,706
Materials/Supplies	2,620,608	2,762,916	3,496,048
Operating Expenditures	10,804,787	8,431,564	8,999,745
Non-Operating/Intergovt. Exp	2,893,207	3,011,799	2,579,057
Internal Transfers	0	3,562,131	2,638,385
Capital Outlay	5,435,875	8,113,798	13,892,000
<i>Total Appropriation</i>	40,021,243	44,884,735	52,263,565

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	0	0	475,791
103 - Solid Waste Management	38,915,658	35,820,513	36,612,209
111 - SWM Environmental Serv. Proj.	0	7,748,083	13,862,000
112 - Air Quality Grants	1,105,585	1,219,082	1,252,228
271 - CDBG Capital Projects	0	97,057	61,337
<i>Total Funds</i>	40,021,243	44,884,735	52,263,565

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	318.48	315.00	321.60
Grant Funded	12.42	16.20	14.10
<i>Total Authorized</i>	330.90	331.20	335.70

**Environmental Services
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
34010286-ENVIRO CODE COMPLIANCE	0	0	0	475,791

SUBFUND 103-SOLID WASTE MGMT.				
34010280-SWM ENGINEERING	0	1,187,807	642,370	1,233,051
34010281-ESD QUALITY OF LIFE	0	1,577,996	4,633,299	3,835,805
34010286-ENVIRO CODE COMPLIANCE	4,803,005	5,262,178	3,444,285	3,529,435
34010289-SWM ADMINISTRATION	14,731,894	8,927,436	5,938,041	5,652,767
34010291-COLLECTIONS	11,064,091	10,325,099	12,063,813	12,606,653
34010292-FLEET AND OPERATIONS	225,366	229,105	155,434	0
34010293-RECYCLING PROGRAM	1,896,949	2,877,795	1,712,789	1,989,520
34010294-SPECIAL COLLECTIONS	1,291,155	1,294,667	1,133,041	1,390,445
34010296-MCCOMBS LANDFILL	4,369,464	6,486,594	5,633,438	5,988,165
34010297-CONTAINER COLLECTIONS	533,734	386,482	464,003	386,368

SUBFUND 111-SWM ENVIRONMENTAL SERV PROJ				
34010289-SWM ADMINISTRATION				
<i>ES CAPITAL OUTLAY</i>	0	0	7,340,554	13,862,000
34010296-MCCOMBS LANDFILL				
<i>OLD CLINT CLOSURE</i>	0	0	407,529	0

**Environmental Services
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 112-AIR QUALITY GRANTS				
34380036-ENVIRO CODE COMPLIANCE				
34010289-SWM ADMINISTRATION				
<i>BROWNFIELD HAZ SUBSTANCE</i>	0	0	33,922	0
<i>BROWNFIELD PETRO PRODUCT</i>	0	0	64,761	0
<i>EDUCATIONAL VIDEOS</i>	23,009	0	9,383	0
<i>EL PASO HAZARDOUS AIR POLLUTION</i>	145,167	0	75,057	0
<i>TCEQ PASS THRU</i>	128,350	130,751	120,203	140,066
<i>TCEQ AQ COMPLIANCE</i>	297,048	479,213	337,319	479,214
<i>EPA AIR POLLUTION</i>	251,682	263,810	299,027	295,207
<i>WHOLE AIR MONITORING</i>	174,475	238,001	200,787	223,068
<i>TCEQ PM SAMPLING</i>	47,906	64,025	50,847	67,835
<i>BORDER AIR MONITORING</i>	37,948	50,770	27,776	46,838

SUBFUND 271-CDBG CAPITAL PROJECTS				
34010286-ENVIRO CODE COMPLIANCE				
<i>LOWER DYER & CHAMIZAL NGBD REV</i>	0	0	97,057	61,337

Environmental Services

KEY PERFORMANCE MEASURES:

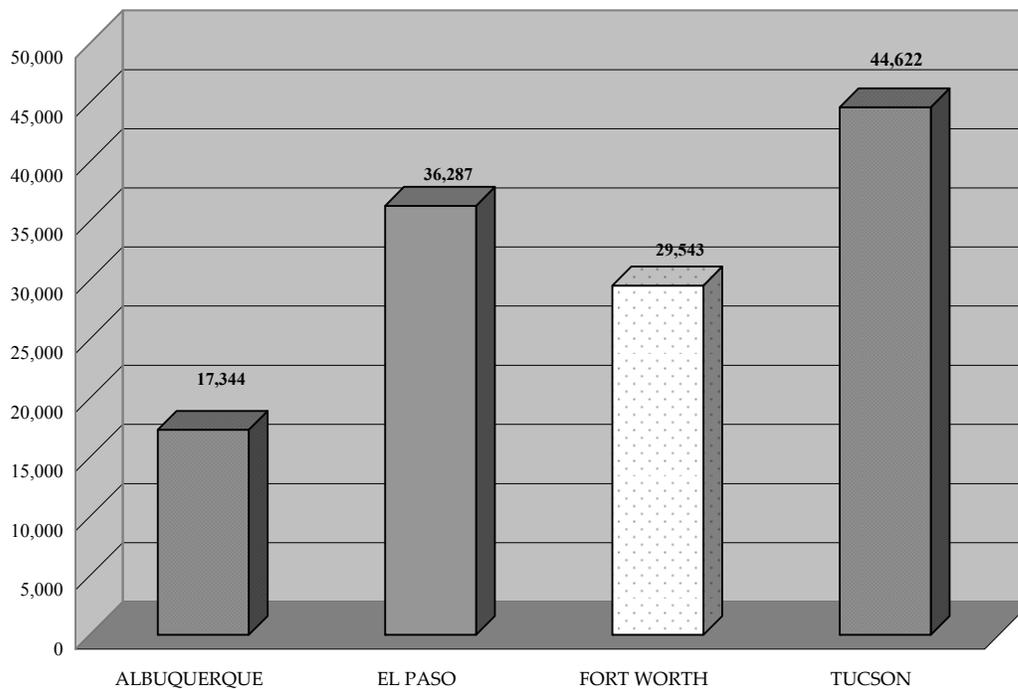
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Residential Tons Collected	
ALBUQUERQUE, NM	172,391
EL PASO, TX	457,899
FORT WORTH, TX	295,685
TUCSON, AZ	151,895

Source: OMB Survey, September 2010

CITY COMPARATIVE INFORMATION

**Generated Waste Sent for Recycling
(in tons)**



City	2009 Population	Tons City-generated Waste Sent for Recycling
ALBUQUERQUE, NM	528,497	17,344
EL PASO, TX	620,447	36,287
FORT WORTH, TX	727,575	29,543
TUCSON, AZ	548,555	44,622

Population Source: U.S. Census Bureau

Environmental Services

Goals, Objectives, & Performance Measures

FUNCTION: ENVIRONMENTAL SERVICES

Responsible for the establishment and execution of a municipal environmental program, providing a safe and healthy environment for our citizens.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an International city.

Goal:

Provide refuse and recycling collection and disposal services and comprehensive administration, compliance, and enforcement of all environmental ordinances and codes to maintain the health and safety of the community, in accordance with both the city's and department's strategic plan.

Objectives:

- 1.) Provide expeditious and effective residential refuse/recycling collection.
- 2.) Improve operational efficiencies in code compliance and collection by implementing new software and technologies through Accela and GIS routing.
- 3.) Reduce the occurrence and transmission of vector-borne diseases and health related injuries in and around El Paso City/County area.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Tons of trash processed at the landfills	419,529	457,899	503,689
Tons of Recyclables Collected	31,646	36,287	45,814
Recycling Rate as a % of all collections	18%	18%	20%
Average number of households served	159,550	163,518	165,153
New Code Cases	35,474	29,289	33,500
Code Inspections per FTE	985	999	1,015
Number of illegal dumping sites cleaned	167	85	100
Illegal Dumping Complaints/Investigations	689	738	750
Number of Vector Activities per FTE	5,288	5,205	5,250
Acres of Vector Treatment per FTE	30,923	26,960	30,000



Fire

Mission Statement

To prevent or minimize the loss of life and protect property from the effects of fire or other emergencies and to render such public assistance as may be determined by Fire Chief or higher authority.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	70,109,686	72,368,905	81,795,817
Contractual Services	4,035,827	4,029,939	3,969,028
Materials/Supplies	2,274,797	2,866,409	2,919,401
Operating Expenditures	271,880	272,707	458,644
Non-Operating/Intergovt. Exp	269,743	123,986	281,377
Internal Transfers	0	0	0
Capital Outlay	0	0	63,088
<i>Total Appropriation</i>	76,961,933	79,661,946	89,487,355

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	73,880,163	76,371,471	85,020,432
103 - Solid Waste Management	0	0	175,805
221 - Emergency Management	255,988	159,882	1,147,391
601 - Airport Cost Centers	2,825,782	3,130,593	3,143,727
<i>Total Funds</i>	76,961,933	79,661,946	89,487,355

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	954.90	923.07	1103.57
Grant Funded	7.50	7.50	8.00
<i>Total Authorized</i>	962.40	930.57	1,111.57

**Fire
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
22010090-FIRE DEPARTMENT ADMIN.	3,983,332	2,361,152	2,461,173	2,380,558
22010096-FIRE FIGHTING TRAINING	2,035,112	2,408,151	2,063,800	2,361,093
22010097-FIRE STRATEGIC PLANNING	0	0	0	470,728
22010100-FD EMERGENCY OPERATIONS	57,366,958	59,353,459	61,820,416	61,922,293
22010101-SPECIAL OPERATIONS	358,527	326,637	298,082	336,619
22010104-FIRE PREVENTION	3,266,830	3,581,568	3,529,188	3,547,634
22010311-FIRE COMMUNICATIONS *	612,604	0	19,549	7,115,766
22010319-FIRE HUMAN RESOURCES	0	0	0	43,025
22010320-MAINTENANCE	2,872,222	4,626,674	4,512,317	4,686,464
22010321-AIRPORT FIREFIGHTERS	912	0	0	0
22010322-311 CALL CENTER	0	0	0	270,240
22010330-FIRE SUPPORT PERSONNEL	3,383,660	1,788,833	1,666,946	1,886,012

SUBFUND 103-SOLID WASTE MGMT.				
22010322-311 CALL CENTER	0	0	0	175,805

SUBFUND 221-EMERGENCY MANAGEMENT				
22150024-EMERGENCY MANAGEMENT				
EMERGENCY MANAGEMENT	255,994	320,990	159,882	324,097
SAFER	0	0	0	823,294

SUBFUND 601-AIRPORT COST CENTERS				
62620010-AIRCRAFT RESCUE FIRE FIGHT	2,338,324	2,601,339	2,604,697	2,596,983
62620041-AIRPORT FMS UNIT	487,458	520,827	525,896	546,744

* As of September 1, 2010 Communications was transferred from the Police Department to the Fire Department.

Fire

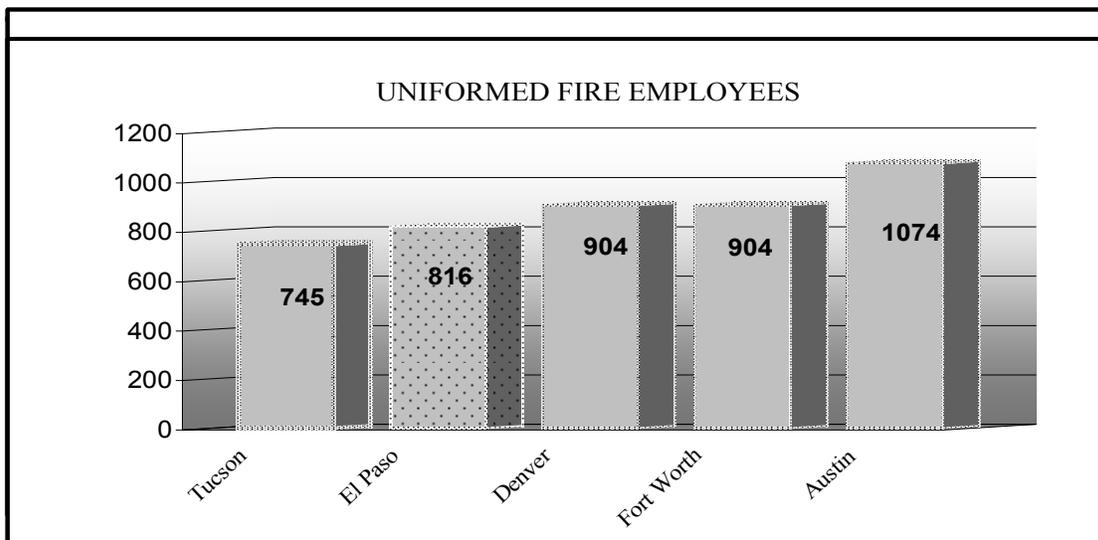
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

*ISO Rating 2010	
In addition to rating a /9 denotes when properties are over 1,000 ft. of a hydrant but within 5 miles to a Fire Dept; a /10 denotes when properties are over 5 miles to a Fire Dept.	
TUCSON, AZ (Pima County)	2/9
EL PASO, TX	1
DENVER, CO	2
FORT WORTH, TX (Tarrant County)	2/10
AUSTIN, TX (Hays County)	2

Source: ISO Rating, 2010

*Insurance Service Organization (ISO) provides a comprehensive review of community fire-protection efforts, as well as a Building Code Effectiveness Evaluation that is provided to property-casualty insurers for insurance rating purposes.



City	2009 Population	Normal Staffing per Apparatus	Uniformed Fire Employees	Budget Cost Per Capita	Fires Confined to Room of Origin	Dispatch to Arrival time <8 min
TUCSON, AZ	548,555	4	745	\$164	63%	>90%
EL PASO, TX	620,447	3	816	\$114*	84%	>90%
DENVER, CO	610,345	4	904	\$169	N/A	>90%
FT. WORTH, TX	727,575	4	904	\$145	73%	N/A
AUSTIN, TX	786,382	4	1,074	\$160	77%	82%

Population Source: U.S. Census Bureau

Fire Department Survey, 2010.

Fire

Goals, Objectives, & Performance Measures

FUNCTION: EMERGENCY OPERATIONS

Provides mitigation of fire, medical, vehicle, and hazardous materials emergencies

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To respond to emergencies and calls-for-assistance effectively and efficiently to save lives and property.
To provide pre-hospital treatment and transport in order to deliver patients to definitive care.

Objectives:

- 1.) Reduce overall dispatch to enroute time to less than or equal to 1:30 minutes or less 90% of the time.
- 2.) Reduce the first unit travel time (enroute to scene arrival) to less than or equal to 5:12 minutes for emergency incidents.
- 3.) Reduce the first-unit total response time (dispatch to scene arrival) to less than or equal to 5:12 emergency incidents.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Total number of incidents	70,117	72,157	74,321
Turnout Time (Dispatch to enroute) 90% of the time for all incidents	N/A	≤1:37	≤1:30
Travel Time (Enroute to scene arrival) 90% of the time for all incidents	N/A	≤6:00	≤5:12
Total Response Time (Dispatch to scene) arrival 90% of the time for all incidents:			
Fire & Basic Life Support (BLS) response	N/A	≤ 7:09	≤ 6:42
Special Rescue Task Force response*	N/A	N/A	≤ 20:00
Hazardous Material Task Force response*	N/A	N/A	≤ 30:00

*Measured when the entire task force is on the scene, including specialized units.

Fire

Goals, Objectives, & Performance Measures

FUNCTION: FIRE RESCUE*

Provides direct emergency medical pre-hospital treatment and transportation to the citizens of the City of El Paso

Serves Council's Strategic Policy:

To become a high-performance customer-focused organization.

Goal:

To respond to Advanced Life Support (ALS) emergencies effectively and efficiently to save lives. To provide pre-hospital treatment and transport in order to deliver patients to definitive care in a timely manner.

Objectives:

- 1.) Maintain average response time of ALS care at the national standard of 8 minutes 85% to 90% of the time.
- 2.) Conduct performance reviews of 7-10% of Level 1 (emergent) patients.
- 3.) Conduct performance reviews on 1% of non-emergent calls.
- 4.) Annually review each protocol, equipment and drug list to ensure compliance with current standards of care.
- 5.) Review call times to ensure maximum in-service times for Ambulances.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Percent of ALS calls with care provided within 8 minutes	N/A	N/A	85%
Percent of reviews of Level 1 (emergent) patients	N/A	N/A	7%
Percent of reviews of non-emergent calls	N/A	N/A	1%
Percent of protocols, equip and drug reviewed	N/A	N/A	80%
Hospital turnaround time less than 20 minutes	N/A	N/A	95%
Total Transport time less than 20 minutes	N/A	N/A	95%
Total Call time less than 60 minutes	N/A	N/A	90%

*New Function/Measure for FY2011

Fire

Goals, Objectives, & Performance Measures

FUNCTION: TRAINING

Development of curriculum, delivery of programs, and compliance with state and federal mandates

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To become the premier regional training center for local, regional and international agencies involved with emergency response in order to provide the certified and recognized personnel necessary to create a high quality of life

Objectives:

- 1.) Train recruit personnel to meet or exceed the recognized standards of the Texas Department of State Health Services and Texas Commission on Fire Protection.
- 2.) Provide training and information services to veteran firefighters, paramedics, and medics so that the current workforce receives advanced certifications recognized by the Texas Department of State Health Services and the Texas Commission on Fire Protection.
- 3.) Provide training to EPFD or other agency personnel in special and technical rescue through nationally recognized curriculum which meets the requirements of National Fire Protection Association 1670 and 472.
- 4.) Provide continuing education to the firefighters, paramedics, and medics in order to meet and exceed the certification requirements set by the Texas Department of State Health Services and the Texas Commission on Fire Protection.
- 5.) Provide supplemental medical courses as required by the contracted Medical Director.
- 6.) Provide Peer Fitness Trainer courses to EPFD or other agency personnel to acquire American Council on Exercise certification in accordance with the International Assoc. of Fire Fighters and International Assoc. of Fire Chiefs Wellness/Fitness Initiative.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Recruit training	7,020	6,944	18,720
Professional Development Courses	10,680	11,934	15,200
Advanced EMT Training Courses	N/A	15,121/90%	30,000
Specialized and Technical Training			
Hazardous Materials	N/A	1,040/95%	1,600
Urban Search and Rescue	N/A	2,880	3,000
Water Rescue	N/A	264	300
Wilderness Rescue	N/A	1,440	2,000
Rope Rescue	N/A	2,500	3,000
Continuing Education Total Hours	22,000	22,465	36,475
Fire Training (TCFP)			17,000
Medical Training (TDSHS)			17,000
Special/Technical Rescue Training			1,000
Hazardous Materials Training			1,250
Peer Fitness Trainer CE Training			225
Medical Director Mandated training	3,400	17,000	8,000
Wellness/Fitness training	500	500	1,160

All measures are presented in Contact Hours/with a 100% passing rate unless otherwise noted.

Fire
Goals, Objectives, & Performance Measures

FUNCTION: FIRE PREVENTION AND INVESTIGATIONS
Community risk reduction through inspection, plans review, education, code enforcement and arson investigation

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city.

Goal:
Prepare and deliver educational programs to the public to reduce community risks. Conduct "origin & cause" fire investigations, and provide inspections and code enforcement.

- Objectives:**
- 1.) Maintain criminal clearance rate for arson cases above national average of 16.5%.
 - 2.) Achieve a turnaround time of 48 hours for 80% of plan review projects.
 - 3.) Conduct fire final inspections within 48 hours of contractor request 80% of the time.
 - 4.) Increase the outreach of fire prevention education for all El Pasoans by 10%.
 - 5.) Inspect 100% of commercial occupancies with a state-certified fire inspector at least once per calendar year.
 - 6.) Increase the presence of working smoke detectors in all El Paso residences by 10%.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Percentage of arson/criminal cases cleared by arrest	29%	25%	25%
Plan Review turnaround time within 48 hours	N/A	N/A	80%
Fire final inspections conducted within 48 hours	N/A	N/A	80%
Number of incendiary fires per 1,000 population	0.41	0.40	0.40
Percentage of commercial occupancies inspected by a state-certified fire inspector	N/A	30%	40%
Percentage of citizens reached by public fire education programs	9%	10%	11%
Percentage of homes with working smoke alarms	N/A	70%	83%
Percentage of businesses with working smoke and/or fire alarms	N/A	90%	90%
Number of commercial occupancies cited for repeated fire code violations	482	558	500
Number of fire system plans reviewed: FIR = fire systems; BLD = building fire code features	FIR:1006 BLD: 1154	FIR: 1242 BLD: 1475	FIR: 1200 BLD: 1400

Fire

Goals, Objectives, & Performance Measures

FUNCTION: COMMUNICATIONS

Answering, properly classifying, and dispatching calls to the appropriate emergency response units from the Police and Fire Department

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To provide for emergency and non-emergency communications between the El Paso Fire Department, other agencies and the public in order to maintain an effective and timely response system that minimizes the extent of an emergency.

Objectives:

- 1.) Reduce the percentage of dropped or misclassified calls to 7% or less.
- 2.) Attain 94% accuracy in incident coding.
- 3.) Attain 95% accuracy in call triage and prioritization.
- 4.) Attain 96% accuracy in medical instruction provided on calls.
- 5.) Establish a quality assurance plan that reviews at least 10% of all calls to ensure that all information is gathered, evaluated and dispatched accurately.
- 6.) Attain 99% accuracy in dispatching for Fire responses and 95% on Medical responses.
- 7.) Ensure call received to dispatch within 60 seconds 95% of the time and within 90 seconds 99% of the time.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Actual percentage of dropped/misclassified calls	7%	<1% / 0%	<1% / 0%
Proper coding all calls to 95% or greater	95%	95%	95%
Proper triage and prioritization 98% or greater	98%	60%	98%
Proper medical instruction to caller	98%	90%	98%
Review at least 10% of all calls	10%	N/A	10%
Fire/Medical	99%/95%	90% / 90%	99% / 95%
Dispatch within 60 seconds/ 90 seconds	95%/99%	45% / 70%	95% / 99%

* Measure #1 - <1% dropped calls and 0% misclassified calls based on a July 2010 sample of 3400 calls - 10 calls not returned

** Measure #2 - #7 were based on a review of a sample size of 120 calls

Fire

Goals, Objectives, & Performance Measures

FUNCTION: STRATEGIC PLANNING*

Identification of departmental direction, goals and objectives, and to provide a framework for development of strategic and operational plans to achieve the El Paso Fire Department's mission and vision

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Reinforce long-term planning for both operating and capital programs to continuously improve service, strengthen fiscal accountability, and provide information for effective decision-making and resource allocation.

Objectives:

- 1.) Ensure the El Paso Fire Department utilizes fire service best practices for all short and long term planning activities by achieving and maintaining international accreditation.
- 2.) Certify the El Paso Fire Department consistently ranks in the top quartile of U.S. Fire Departments for standard fire service efficiency and effectiveness measures.
- 3.) Communicate with internal and external stakeholders regarding the status and evaluation of all department planning.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Percent of components reviewed and evaluated in the Insurance Services Office (ISO) Fire Suppression Rating Schedule	33%	33%	66%
Percent of fire management zones with current (annual) risk analyses	N/A	N/A	100%
Number of customer service surveys collected	N/A	N/A	150
Efficiency/Effectiveness Ranking (based on the National Fire Administration)	N/A	N/A	24th percentile

*New Function/Measure for FY2011

Fire

Goals, Objectives, & Performance Measures

FUNCTION: SAFETY DIVISION

Provide members with the safest working environment including in-station, non-emergency activities and emergency incidents

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

The total elimination of all occupational accidents, injuries, illnesses, and exposures to hazardous atmospheres and contagious diseases through the Occupational Safety and Health Program.

Objectives:

- 1.) Reduce the incidence of accidents and injuries by 15%.
- 2.) Reduce the incidence of occupational illnesses, and exposure to hazards by 15%.
- 3.) Reduce the severity/time lost from jobs due to accidents, injuries, and illnesses by 15%.
- 4.) Provide the safest possible working conditions for members through facility inspections and increased incident responses.
- 5.) Reduce loss of or damage to equipment by 15%.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Total injuries/exposures reported/percent change	N/A	171	145
Total days lost due to injuries/exposures/percent change	N/A	2,499	2,125
Total lost/damage reports generated/percent change	N/A	134	114
Total EFPD facility inspections conducted	N/A	39	39
Total incidents responded to by Safety Officer/percent change	N/A	20	30

Fire Goals, Objectives, & Performance Measures

FUNCTION: LOGISTICS

Assures the safe operation of all fire fighting and rescue equipment and department facilities

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide proper tools and equipment and maintain apparatus and supplies for all Fire Department personnel in order to provide Outstanding Customer Service in accordance with federal, state, and nationally recognized standards.

Objectives:

- 1.) Procure and deliver department equipment and supplies in a timely manner.
- 2.) Optimize preventative maintenance to minimize unplanned repairs for vehicles and equipment.
- 3.) Turnaround time for all vehicle repair services reduced to 6 days or less.
- 4.) Maintain a 75% or higher level of availability for first line apparatus (i.e. pumpers, ambulances and aerials/quints).
- 5.) Maintain a 100% rate of licensed Self-Contained Breathing Apparatus (SCBA) repair technicians and decrease the overall age of the SCBA inventory.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Supply order fulfillment	N/A	N/A	90%
Percent of technicians Automotive Service Excellence (ASE) certified	N/A	8%	75%
ASE facility blue seal certification	No	No	Yes
Percent of technicians Emergency Vehicle Technician tested	N/A	10%	50%
Average age of the Fleet:			
Pumpers	19.4	20.4	21.4*
Ambulances	3.25	4.25	5.25*
Aerials/Quints	10.05	11.05	12.05*
Percentage of First Line Apparatus Availability*	N/A	N/A	75%
Preventative Maintenance Service within parameters Ambulances (150 hours per engine)	N/A	46.3%	60%
Preventative Maintenance Service within parameters Pumpers (250 hours per engine)	N/A	50%	60%
Preventative Maintenance Service within parameters Aerials/Quints (250 hours per engine)	N/A	71.4%	75%
Repair turnaround times	3 days	7 days	6 days
Percent of technicians Licensed for SCBA	100%	100%	100%
Average age of Self Contained Breathing Apparatus	N/A	13.83	11.81

*Age of the fleet does not include any planned purchases in FY2011

**New Measure for FY2011



Police

Mission Statement

To provide services with integrity and dedication, to preserve life, to enforce the law, and to work in partnership with the community to enhance the quality of life in the City of El Paso.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	100,533,085	106,121,533	104,786,366
Contractual Services	4,517,594	4,520,794	4,570,894
Materials/Supplies	2,916,160	3,353,086	3,797,527
Operating Expenditures	1,982,117	982,999	924,916
Non-Operating/Intergovt. Exp	546,261	214,795	555,731
Internal Transfers	0	400,000	0
Capital Outlay	717,871	468,151	5,000
<i>Total Appropriation</i>	111,213,088	116,061,358	114,640,434

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	104,665,374	108,929,833	107,934,125
207/217 - Criminal Prevention	1,644,780	1,947,986	2,799,417
248 - Police Confiscated Fund	1,588,077	785,205	0
268 - Police Restricted	1,190,385	1,735,887	972,950
601 - Airport Cost Centers	2,099,330	2,277,425	2,435,837
608 - Non Capital Grants	25,142	385,022	498,105
<i>Total Funds *</i>	111,213,088	116,061,358	114,640,434

* Does not reflect Pension Obligation Bonds of \$51,007,000.

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	1,704.29	1,721.57	1,580.93
Grant Funded	42.86	40.86	43.50
<i>Total Authorized</i>	1,747.15	1,762.43	1,624.43

Police
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
21010050-CHIEF'S OFFICE	85,164,039	89,979,676	88,282,732	91,806,138
21010051-INTERNAL AFFAIRS	162,915	169,754	291,145	317,149
21010052-TRAINING	1,089,916	898,424	1,008,438	1,994,114
21010053-INTERNAL OPERATIONS	229,196	282,105	223,558	271,914
21010054-PLANNING AND RESEARCH	197,964	230,229	224,091	281,092
21010055-VEHICLE OPERATIONS	3,751,832	3,740,754	3,633,934	4,165,174
21010056-GRANT OPERATIONS	89,938	129,316	115,120	146,218
21010058-COMMUNICATIONS *	5,139,794	7,046,684	7,442,431	0
21010059-RECORDS	1,960,503	2,119,653	1,868,470	2,280,765
21010060-POLICE SUPPLY	306,833	598,290	308,769	528,750
21010061-FINANCIAL SERVICES	2,154,682	2,096,530	1,170,843	1,299,268
21010062-FIELD SUPPORT	280,025	306,761	279,151	312,703
21010063-CENTRAL REGIONAL COMMAND	679,494	733,857	715,521	759,790
21010064-MISSION VALLEY REG'L COMM	292,033	301,469	290,593	309,284
21010066-NORTHEAST REG'L COMMAND	251,002	235,253	233,092	241,150
21010067-PEBBLE HILLS REG'L COMM	330,880	341,047	335,478	340,656
21010068-WESTSIDE REGIONAL COMM	211,459	242,389	241,988	253,544
21010069-OSSD OPERATIONS	1,367,695	1,503,259	1,399,504	1,583,729
21010071-DIRECTED INVESTIGATIONS	604,682	691,716	506,130	655,889
21010072-CRIMINAL INVESTIGATIONS	400,492	394,224	358,845	386,798

* As of September 1, 2010 Communications was transferred to the Fire Department.

**Police
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 207/217-CRIME PREVENT.				
21150002-CRIMNL JUSTICE-GOVERNOR				
<i>AUTO THEFT - ATPA</i>	1,196,475	1,260,415	1,665,888	1,706,024
<i>DART PROJECT</i>	91,400	0	0	0
<i>GENERAL VICTIM ASSISTANCE</i>	0	129,924	127,373	218,725
<i>OVAG GRANT</i>	0	60,626	0	0
<i>SHOCAP</i>	27,607	27,774	-2,127	36,325
<i>VCLG</i>	75,003	38,101	6,550	0
21150007-TXDOT TRAFFIC ENFORCE				
<i>SAFE COMMUNITIES</i>	147,207	91,956	150,081	133,595
<i>TXDOT COMP STEP</i>	0	0	0	639,975
21150010-FEDERAL POLICING GRANTS				
<i>BULLETPROOF VEST GRANT</i>	0	31,401	0	0
<i>SECURE OUR SCHOOLS STEP</i>	0	86,611	221	0
<i>COPS SECURE OUR SCHOOLS</i>	107,088	0	0	0
<i>WEED & SEED</i>	0	0	0	64,773

SUBFUND 248-PD CONFISCATED FUNDS				
21150060-RESTRICT/CONFISCATED FUND				
<i>FEDERAL CONFISCATED FUNDS *</i>	1,197,394	686,000	785,205	0
<i>STATE CONFISCATED FUNDS</i>	390,683	0	0	0

* Budget will be approved by City Council at a Regular City Council meeting in November 2010.

Police
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 268-POLICE RESTRICTED				
21010050-PS-RED LIGHT CAMERA VIOL.	192,235	247,620	729,192	225,756
21150064-ABANDONED AUTO TRUST				
<i>ABANDONED AUTO TRUST</i>	998,150	265,245	235,112	147,194
<i>GARAGE KEEPERS LIEN-RESTRICT</i>	0	565,500	771,583	600,000

SUBFUND 601-AIRPORT COST CENTERS				
62620036 - PARKING ENFORCEMENT	354,490	394,509	355,226	400,723
62620037-AIRPORT POLICE OPERATIONS	1,744,840	1,953,150	1,922,199	2,035,114

SUBFUND 608-NON CAPITAL GRANTS				
62620038-AIRPORT FAA OPER (CANINE)				
<i>AIRPORT CANINE GRANT</i>	25,142	513,434	385,022	498,105

Police

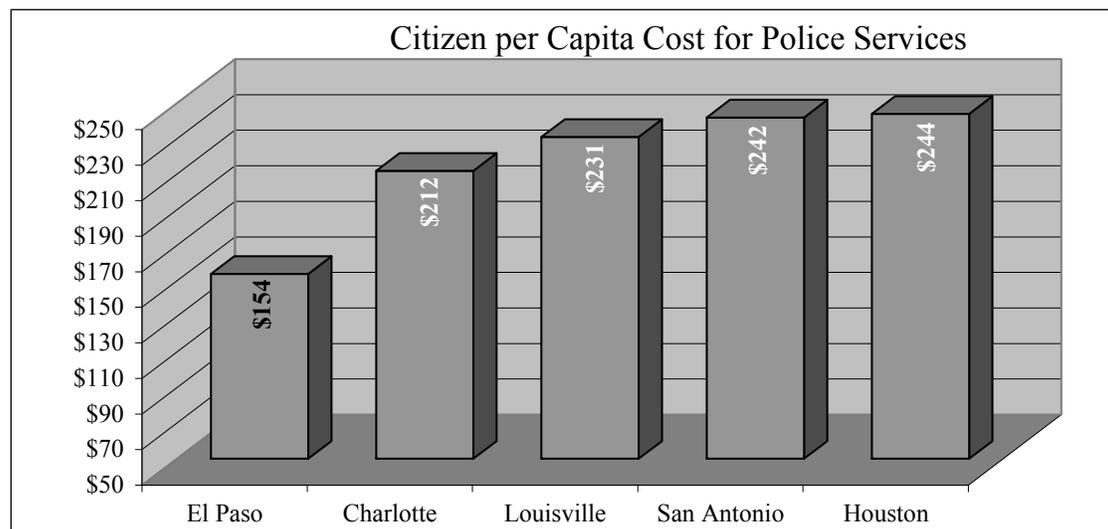
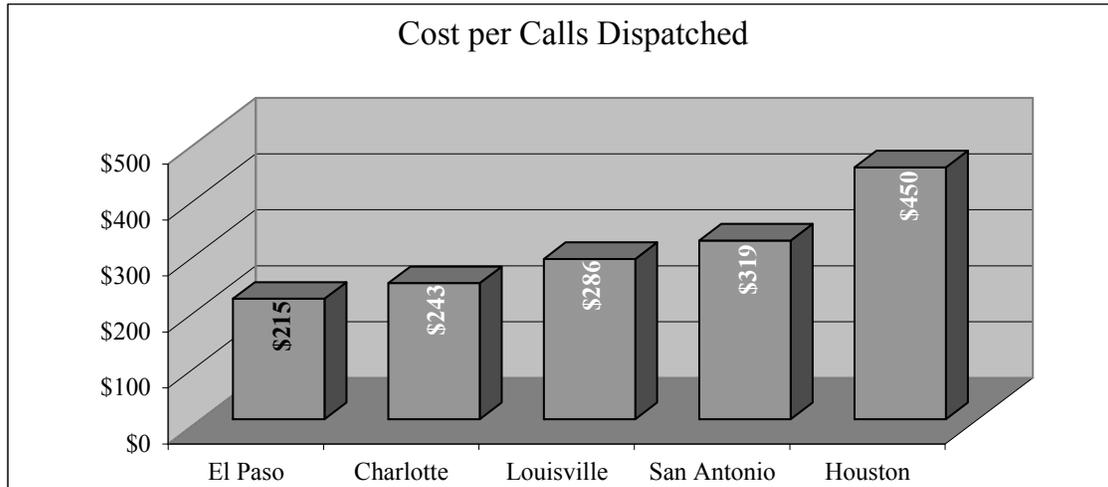
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

America's Safest and Most Dangerous Cities of 500,000 or more			
Safest:		Most Dangerous:	
<i>EL PASO, TX</i>	2	DALLAS, TX	10
AUSTIN, TX	5	MILWAUKEE, WI	9
SAN DIEGO, CA	6	BALTIMORE, MD	3
DENVER, CO	9	MEMPHIS, TN	2

Source: CQ Press City Crime Rankings 2009-2010 (Cities of 500,000 or more population)

CITY COMPARATIVE INFORMATION



Source: EPPD Survey, September 2010

Police

Goals, Objectives, & Performance Measures

FUNCTION: SUPPORT SERVICES

Provides support to major Department functions through the special units: crime scene, canine, special traffic investigations, airport, victim and court services.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide support to the department's operations and administer ancillary public safety functions by offering support to crime victims within our community.

Objectives:

- 1.) Provide traffic enforcement and traffic safety education to reduce traffic fatalities through a proactive public awareness campaign.
- 2.) Implement a high quality training program for both pre-service and in-service employees.
- 3.) Provide crime victims with assistance in social services and referrals.
- 4.) Monitor security alarms, compliance and control and reduce repeated response to false alarms.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Number of traffic fatalities	64	72	75
Number of traffic fatalities per 1,000 population	0.11	0.10	0.10
Number of traffic collisions	21,599	19,858	20,800
Number of traffic collisions per 1,000 population	38.00	27.40	28.70
Number of moving violations issued	249,000	254,001	259,081
Number of in-service contact training hours	64,917	60,519	65,000
Number of crime victims served	5,164	4,679	5,100
Number of false alarm calls	17,800	17,100	16,000
Number of false alarm calls per 1,000 population	21.14	23.58	22.06
False alarm rate per permit	1.11	1.27	1.19

Police

Goals, Objectives, & Performance Measures

FUNCTION: INVESTIGATIONS

Provides investigation and follow up of major crimes, narcotics cases and gang-related crimes; and provides intelligence and homeland security functions.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Direct criminal and sensitive investigations of narcotic and vice offenses, fatalities and gang related crimes and conduct follow-up investigations of major felony crimes in the City.

Objectives:

- 1.) Target street-level drug interdiction, vice violations in neighborhoods and around schools, and assist federal agencies with large scale drug operations.
- 2.) Target specific gang leaders and the most active and violent gangs maintaining an overall clearance rate of 100% on gang related drive-by shootings.
- 3.) Maintain an overall clearance rate of 100% on homicides.
- 4.) Increase auto theft recovery rate to 47% or better.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Narcotic search warrants executed	122	418	125
Vice/Narcotics arrests	561	861	860
Narcotic seizures (weight/volume)			
a) Marijuana	23,032 lbs.	30,128 lbs	24,000 lbs.
b) Cocaine	304 lbs	877 lbs	320 lbs.
c) Heroin**	2,086.52 gr	10,243.93 gr.	2,500 gr.
Percent drive by shootings cleared*	73%	100%	100%
Clearance rate for murder	100%	100%	100%
Criminal Investigations case clearance rate	86%	56%	70%
Auto Theft Recovery Rate	37%	47%	47%

**FY 10 2 extraordinarily large seizures

Police

Goals, Objectives, & Performance Measures

FUNCTION: REGIONAL OPERATIONS

Provides call response; patrol, traffic enforcement and investigative functions; and crime prevention and crime suppression functions.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide basic law enforcement and crime prevention and suppression to regional areas of the city and respond to citizen's calls for police service.

Objectives:

- 1.) Reduce overall crime rate by 3% or better.
- 2.) Conduct major crime suppression operations.
- 3.) Increase the level of participation in Neighborhood Watch program.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Number of calls for services	563,124	524,920*	561,735
Number of arrests	25,161	23,746	28,004
Crime Rate	4,944/100,000	4,091/100,000	4,166/100,000
Index Crime	21,123	20,342	20,934
Murder	13	6	6
Rape	299	183	212
Robbery	495	449	417
Aggravated Assault	1,581	1,684	1,723
Burglary	2,158	1,918	2,038
Larceny/Theft	13,084	14,359	14,846
Motor Vehicle Theft	3,493	1,743	1,692
Average response time			
Dispatch to Arrival, priority 2 & 3	9:27	9:10	9:10
Call to Arrival, Priority 2 & 3	16:54	18:38	19:33
Morgan Quitno/CQ Press National Rankings - Safest City with population above 500,000	3	2	2
Number of Neighborhood Watch Programs	386	442	450

* Reduction due to a realignment of calls

Department of Public Health

Mission Statement

The Department of Public Health promotes, ensures and improves the health and well being of the El Paso community.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	12,805,145	14,614,093	15,898,163
Contractual Services	1,511,771	2,292,842	1,821,826
Materials/Supplies	1,060,561	1,615,213	1,178,009
Operating Expenditures	1,630,118	2,182,300	2,240,790
Non-Operating/Intergovt. Exp	473,733	448,023	455,770
Internal Transfers	0	0	0
Capital Outlay	13,466	339,433	10,360
<i>Total Appropriation</i>	17,494,794	21,491,904	21,604,918

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	7,954,568	8,075,663	8,335,493
208 - Health Prev. & Maint.-Fed.	5,856,961	7,731,319	443,148
218 - Health Prev. & Maint.-State	3,475,383	5,459,351	12,569,453
226 - Social Services	207,882	225,571	229,726
266 - Other	0		27,098
<i>Total Funds</i>	17,494,794	21,491,904	21,604,918

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	137.29	136.00	133.91
Grant Funded	216.01	220.77	236.59
<i>Total Authorized</i>	353.30	356.77	370.50

**Department of Public Health
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
41010127-ENVIRONMENT – FOOD	1,081,372	1,272,199	1,083,383	1,196,698
41010132-ANIMAL REGULATION/DISEASE	2,732,824	2,760,683	2,534,522	2,780,893
41010135-STD/HIV/AIDS CLINICS	300,409	314,253	271,798	252,998
41010140-DENTAL	414,489	556,314	515,307	475,532
41010142-NEIGHBORHOOD HEALTH CNTRS	164,532	196,033	141,387	129,392
41010146-LABORATORY	637,724	695,742	689,367	705,966
41010150-EPIDEMIOLOGY	143,268	148,102	153,351	155,780
41010157-HEALTH ADMINISTRATION	887,189	809,230	874,487	969,515
41010162-HEALTH SUPPORT SERVICES	1,382,814	1,533,742	1,590,948	1,439,535
41010354-HEALTH EDUCATION PROGRAM	209,947	215,577	221,113	229,184

SUBFUND 208-HEALTH PREV/MAINT-FEDR				
41150011-TDH WIC SERVICES				
<i>WIC ADMINISTRATION</i>	4,065,505	4,556,851	5,359,593	5,445,946
<i>WIC BREASTFEEDING</i>	274,430	430,854	384,424	872,011
<i>WIC NUTRITION</i>	1,254,839	1,964,681	1,616,340	1,687,000
41150016-MISCELLANEOUS GRANTS				
211 AREA INFORMATION CENTER	220,210	306,622	324,846	363,293

**Department of Public Health
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS BY PROGRAM				
PROGRAM	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 218-HEALTH PREV/MAINT-STATE				
41150015-TDH LABORATORY GRANTS				
<i>BIO TERRORISM LAB</i>	212,634	275,000	203,922	224,998
<i>HOSPITAL PREPARDNESS - BIO</i>	0	0	27,233	0
<i>PUBLIC HEALTH EMERGENCY RESPONSE</i>	0	0	180,552	0
<i>MEXICAN CONSULATE</i>	0	0	0	27,098
41150017-TDH CLINICAL SERVICES GRANTS				
<i>CHC POP BASED DSHS</i>	0	149,399	113,028	0
<i>CHS FEE FOR SERVICES</i>	178,824	150,000	242,481	187,085
<i>FAMILY PLANNING</i>	0	0	0	75,494
41150018-TDH STD/AIDS/HIV CLINIC GRNTS				
<i>HIV PREVENTION FEDERAL DSHS</i>	0	0	0	356,424
<i>HIV SURVEILLANCE STATE DSHS</i>	12,695	0	0	0
<i>STD HIV FEDERAL DSHS</i>	102,803	174,988	185,521	172,836
<i>HIV SURVEILLANCE FEDERAL DSHS</i>	22,434	54,716	47,249	59,816
<i>MEDICAL INST SEXUAL HEALTH</i>	41,977	45,000	46,116	45,000
41150019-TUBERCULOSIS GRANTS				
<i>TDH TB OUTREACH DSHS</i>	187,922	289,422	341,026	270,312
<i>TB PREVENTION & CONTROL DSHS</i>	466,784	568,303	520,619	568,303
41150020-TDH IMMUNIZATION GRANTS				
<i>IMMUNIZATION LOCAL DSHS</i>	1,640,640	1,674,012	1,636,589	1,756,997
41150022-TDH CASE MANAGEMENT GRNTS				
<i>TDH OFFICE OF REGIONAL PLANNING</i>	193,607	197,794	192,882	197,794
41150023-MISCELLANEOUS HEALTH GRNTS				
<i>OPHP BIOTERRORISM DSHS</i>	457,040	522,997	348,760	629,292
<i>EWIDS</i>	0	100,000	87,748	100,000
<i>H1N1PREPARDNESS</i>	0	0	508,517	0
<i>FOCUS AREA III 2010</i>	0	0	757,220	0
<i>OFFICE OF BORDER HEALTH</i>	0	0	66,004	0

SUBFUND 226-SOCIAL SERVICES				
41150004-PRIVATE LOCAL HEALTH GRANTS				
<i>TWO SHOULD KNOW</i>	207,882	252,978	225,571	229,726

Department of Public Health
Goals, Objectives, & Performance Measures

FUNCTION: 211

Provide free health and human service information and referrals to individuals and families within the community

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To provide referrals to individuals and families to the appropriate health and human services providers available throughout the region in the most timely and courteous manner.

Objectives:

- 1.) Achieve annual increases of 10% in call volume to increase available funding.
- 2.) Maximize the number of community agencies in the 2-1-1 database.
- 3.) Actively educate El Paso citizens about the functions and availability of 2-1-1.
- 4.) Answer calls promptly to avoid "abandoned calls".

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Increase call volume by 10 %	22,000	52,404	57,644
No. of agencies in database	825	825	835
Distribute a minimum of 25,000 fliers	35,000	40,000	45,000
Answer 80% of calls within 60 seconds	80%	84%	84%

Department of Public Health
Goals, Objectives, & Performance Measures

FUNCTION: LABORATORY

Provide accurate diagnostic and analytical testing services for the detection of communicable diseases

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide accurate diagnostic and analytical testing services for the detection, control and prevention of diseases that are a public health or environmental concern within our community and regional jurisdiction in accordance with Local, State and Federal regulations; and to serve as a reference laboratory for Public Health Region 9/10 (nine westernmost counties in Texas).

Objectives:

- 1.) Maintain quality assurance measures to meet federal and state regulations.
- 2.) Improve the bioterrorism preparedness of the laboratory and sentinel laboratories in Public Health Region 9/10 in accordance with guidance from the Centers for Disease Control and Prevention and the Department of Homeland Security.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Review all Policy and Procedure Manuals to ensure compliance with federal and state regulations	83 of 83	84 of 93	93 of 93
Obtain a 100% score in all seventeen areas of proficiency testing, which consists of a total of forty evaluation sets	39 of 39	33 of 40	35 of 40
Conduct monthly laboratory safety inspections and meetings at both labs	24 of 24	24 of 24	24 of 24
Conduct annual training regarding infectious diseases at all local and regional sentinel hospital laboratories	2 of 12	9 of 12	10 of 12
Increase the percentage of laboratorians trained in protocols for select agents (biological agents that have the potential to pose a severe threat to public health and safety)	8 of 12	10 of 11	10 of 10.5

Department of Public Health
Goals, Objectives, & Performance Measures

FUNCTION: WIC

Provide nutrition/breastfeeding education, health screening/referral and supplemental food to those identified to be at nutritional risk

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To prevent adverse health-related effects in pregnant, breastfeeding, postpartum women and young children (under five years of age) caused by inadequate nutrition.

Objectives:

- 1.) To maximize the enrollment of pregnant women during their first trimester.
- 2.) To maximize the percentage of mothers who breastfeed their infants.
- 3.) To maximize the number of participants receiving WIC services.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Pregnant women certified during their first trimester - state goal is 32%	37% (4,393/12,024)	37% (4,457/12,043)	37%
WIC infants breastfed at certification-Healthy People 2010 Goal 75%	76% (6,329/8,360)	77% (6,210/8,055)	79%
No. of people receiving nutrition education	215,627	213,300	216,000
No. of food benefits issued	568,805	561,093	569,000
No. of calls at centralized appointment center	136,923	115,283	137,000

Department of Public Health
Goals, Objectives, & Performance Measures

FUNCTION: IMMUNIZATION

Provide vaccines to members of the community who otherwise would not have access

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To minimize the incidence of vaccine-preventable diseases by providing immunizations, educating citizens and medical providers, and managing the Texas Vaccines For Children Program.

Objectives:

- 1.) Increase age appropriate immunization rate by at least 1%.
- 2.) Provide at least 60 presentations expressing importance of childhood immunizations.
- 3.) Increase the number of Texas Vaccines for Children Program (TVFC) providers.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Age appropriate immunization rate	75	76%	77%
Presentations made	50	37	60
Increase the number of TVFC Providers	116	124	136

Department of Public Health
Goals, Objectives, & Performance Measures

FUNCTION: EPIDEMIOLOGY

Detect and investigate notifiable diseases, outbreaks and emerging infections

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

GOAL:

Minimize, contain, and prevent adverse health events and conditions resulting from communicable diseases, which include food, water, and vector-borne outbreaks, infectious diseases, environmental health hazards, biological threats, and public health disasters.

OBJECTIVES:

- 1.) Maintain a surveillance system to investigate and document cases and outbreaks of notifiable conditions.
- 2.) Ensure that contacts of communicable cases receive timely investigation, treatment, and follow-up.
- 3.) Track disease patterns for all notifiable conditions.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Disease Reports Received	10,282	12,732	13,000
Total Incoming Calls	4,932	2,633	3,000
Case Investigations	1,233	1,618	1,800
Water-borne Diseases	27	48	50
Food-borne Diseases	218	139	200
Zoonotic Diseases	61	37	60
Vaccine-Preventable Diseases	247	241	250
Infectious Diseases	2,634	10,235	10,000
Environmental Diseases	1,424	1,262	1,400
Outbreak/Cluster Investigations	15	9	15

Department of Public Health
Goals, Objectives, & Performance Measures

FUNCTION: FOOD INSPECTIONS

To prevent food and waterborne illnesses through active inspections, surveillance, enforcement and monitoring services

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

The Food Service Inspection Program protects public health, minimizes food-borne illness outbreaks, and promotes safe food handling practices through inspection, enforcement, and education.

Objectives:

- 1.) Attain an 89% satisfaction rate on a Food Managers' Opinion Survey.
- 2.) In risk categories 1-4, ensure that 85% of establishments are inspected at established frequency.
- 3.) Ensure an effective cost/inspection ratio is maintained.
- 4.) Establish an adequate permit fee structure to ensure program is self sufficient.
- 5.) Maintain establishments/inspector ratio at an acceptable level.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Food Managers Opinion Survey Satisfaction Rate	85%	88%	89%
% of establishments in Risk Categories 1-4 inspected at established frequency	80%	80%	85%
Cost/Inspection ratio	\$167.00	\$152.16	\$153.00
Program Revenue/Budgeted Cost Ratio	1.25	1.53	1.53
No. of inspections	5,160	8,361	8,732
No. of closures	234	248	248
No. of failed inspections	500	506	506
Permitted Establishments/Inspector	317	334	340

Department of Public Health
Goals, Objectives, & Performance Measures

FUNCTION: HEALTH EDUCATION AND PROMOTION

Provide educational presentation to the public on a variety of health and human service related topics to include sexual health education, tobacco prevention, child injury prevention and HIV prevention

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide timely and relevant public health education to the El Paso community so that residents have the necessary information to make healthy lifestyle decisions.

Objectives:

- 1.) Increase knowledge gained on important health-related topics based on pre- and post-testing.
- 2.) Provide quality health education services to at least 85,000 residents each year.
- 3.) Attain a 95% rate of attendees who indicate information presented will help them make healthier choices in their lives.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Average % knowledge gained based on pre- and post-testing	20%	25%	25%
Total attendance at scheduled presentations and health fairs	87,101	100,484	100,000
Percent of attendees who indicate quality of information presented will help them make healthier/safer choices in their lives	90%	95%	95%

Department of Public Health
Goals, Objectives, & Performance Measures

FUNCTION: DENTAL SERVICES

Provide preventive and corrective dental services for children and adolescents

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To provide dental health services to uninsured/underinsured children and adolescents residing in El Paso County.

Objectives:

- 1.) To increase dental services to children living below poverty level by 5% from prior year level.
- 2.) Maintain a 95% approval rating from parents whose children receive services.
- 3.) Maintain a net cost/visit ratio below \$35.00.
- 4.) Reduce No-Show rate to below 25%.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
No. of children served *	5,272	4,594	12,000
No. of dental procedures	32,388	18,675	60,000
% of children below the poverty level who are seen in Dental Program	75.00%	78.00%	75.00%
No. of parents surveyed **	N/A	150	250
% satisfaction rating of parents surveyed	95.75%	99.00%	99.00%
Net cost/visit	\$45.38	\$45.33	\$42.00
No-Show Rate	30.00%	33.00%	25.00%

* Two additional Dentists on staff for FY11.

** FY09 Data not available.

Department of Public Health
Goals, Objectives, & Performance Measures

FUNCTION: TUBERCULOSIS CONTROL

Provide education, screening, and treatment of tuberculosis in an effort to prevent and control outbreaks

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To minimize the incidence of tuberculosis in El Paso County.

Objectives:

- 1.) To control the incidence of TB in El Paso County by maintaining the rate at no more than 7 cases/100,000 population.
- 2.) To ensure that 100% of all cases are on Direct Observed Therapy (DOT).
- 3.) Ensure that no less than 98% of cases complete their treatment in-full within 12 months.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
No. of cases	69	53	51
No. of people treated	69	53	51
No. of investigations	72	44	48
% Cases on DOT	100%	100%	100%
TB Incidence Rate	6.3	7	6.8
% Cases completing 12 month therapy	99%	99%	99%

Department of Public Health
Goals, Objectives, & Performance Measures

FUNCTION: SEXUALLY-TRANSMITTED DISEASES

To track and minimize the incident rate of sexually transmitted diseases in El Paso and provide family planning services

Serves Council's Strategic Goal:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To minimize the incidence of sexually transmitted disease in El Paso and to provide more Family Planning opportunities.

Objectives:

- 1.) To minimize the incidence of STD's (cases/100,000 population) in El Paso Co. by seeing and treating an increased number of STD patients.
- 2.) To thoroughly investigate STD cases in order to prevent spread.
- 3.) To increase level of immunity to specific STD's through use of vaccines.
- 4.) Maintain Customer satisfaction percentage between 98 - 99%.
- 5.) Increase the number of outreach screenings and family planning visits.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
No. clients	6,000	6,400	6,600
No. of cases treated	2,619	4,200	4,500
No. of outreach screenings	160	220	250
Family Planning Visits	0	400	1,200
No. of HPV, Tdap, Hep A & B vaccines given	1,250	850	950
Percent of clients satisfied with services	98%	98%	98%



Financial Services

Mission Statement

We provide financial stability by managing the City's resources with diligence and integrity. This enables City Government to function effectively and make informed decisions on behalf of its citizens and customers. We commit to outstanding customer service and continuous improvement through teamwork, innovation, and technology.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	2,647,357	2,624,388	2,748,843
Contractual Services	275,616	273,378	304,386
Materials/Supplies	48,803	36,616	39,298
Operating Expenditures	43,395	40,680	42,469
Non-Operating/Intergovt. Exp	0	1,516	0
Internal Transfers	0	0	0
Capital Outlay	19,006	0	0
<i>Total Appropriation</i>	3,034,177	2,976,578	3,134,996

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	2,815,629	2,753,577	2,900,274
282 - HUD Administration	120,752	129,347	131,155
481 - Cont. Oblg. Int. Funded	97,796	93,654	103,567
<i>Total Funds</i>	3,034,177	2,976,578	3,134,996

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	54.80	49.43	50.93
Grant Funded	4.00	4.07	3.07
<i>Total Authorized</i>	58.80	53.50	54.00

**Financial Services
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
10010017-FINANCIAL ACCT& REPORTING	415,993	419,030	402,528	481,543
10010019-TREASURY SERVICES	174,156	204,188	184,371	206,312
10010020-FISCAL OPERATIONS	486,318	511,541	490,194	510,233
10010021-PURCHASING ADMIN.	825,862	783,710	702,853	697,921
10010274-GRANTS ADMINISTRATION	79,366	78,620	86,414	72,345
10010316-CAPITAL ASSETS MGMT.	242,465	249,340	239,829	238,258
10010705-FINANCIAL SERVICES-CFO	591,469	613,269	647,388	693,662

SUBFUND 282-HUD ADMINISTRATION				
10150054-GRANT CD ADMINISTRATION				
<i>CD ADMINISTRATION</i>	120,752	131,155	129,347	131,155

SUBFUND 481-CONT. OBLG. INT. FUNDED				
10102001-CITY AUCTIONS				
<i>CITY AUCTIONS</i>	97,796	111,879	93,654	103,567

Financial Services

KEY PERFORMANCE MEASURES:

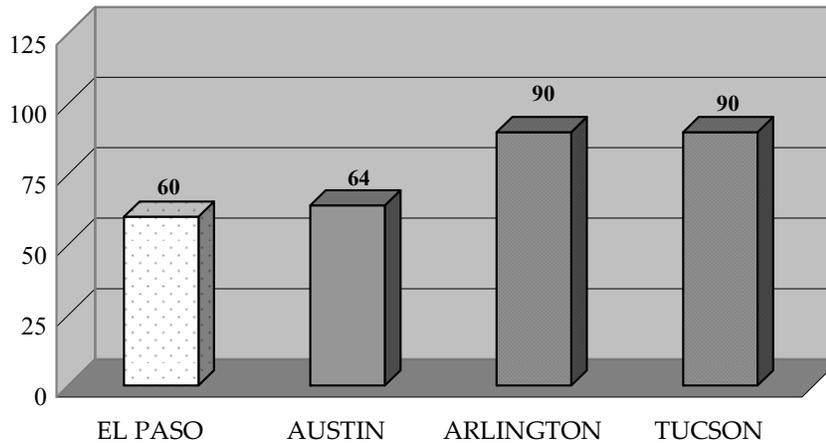
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Total Purchase Orders	
<i>EL PASO, TX</i>	4,107
AUSTIN, TX	4,920
ARLINGTON, TX	8,295
TUCSON, AZ	2,070

Source: Financial Services & OMB Survey, 2010

CITY COMPARATIVE INFORMATION

**Average Number of Processing Days
(Formal Bids)**



City	2009 Population	Avg. Number of Processing Days for Formal Bids	Total Purchase Orders
<i>EL PASO, TX</i>	620,447	60	4,107
AUSTIN, TX	786,382	64	4,920
ARLINGTON, TX	380,084	90	8,295
TUCSON, AZ	548,555	90	2,070

Population Source: U.S. Census Bureau

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: FINANCIAL ACCOUNTING & REPORTING

Responsible for reporting, managing and monitoring the City's accounting system

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

Provide comprehensive accounting and financial reporting services, and develop, implement, and monitor accounting policies and procedures to provide accurate and timely financial information to city stakeholders and other governmental agencies.

Objectives:

- 1.) Enhance public accountability by publishing the Comprehensive Annual Financial Report (CAFR) within 180 days (February 28) of fiscal year end.
- 2.) Demonstrate fiscal stewardship by preparing/publishing/filing required reports on a monthly, quarterly, and annual basis, including various tax/fee returns, periodic financial reports for the management of the City and fiscal agencies, and numerous grant filings/reports.
- 3.) Meet or exceed national standards for financial reporting by earning the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Number of days to publish CAFR after fiscal year end	180	178	180
Percentage of reports published/filed timely (including approved extensions)	100%	100%	100%
Earn GFOA Certificate of Achievement for Excellence in Financial Reporting	Earned	Earned	Earned

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: TREASURY SERVICES

Responsible for managing the City's investments in accordance with state law, City ordinances, and debt covenants

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

Provide cash management services in accordance with state law, City ordinances, debt covenants, and the City's adopted investment policy.

Objectives:

- 1.) Maintain solvency and minimize uninvested daily balances in order to safely meet City's daily cash demand by having no more than 7 days with Concentration account balances outside the target parameters.
- 2.) Maintain a profitable investment portfolio by managing risk and attaining reasonable rate of return on investments exceeding City's benchmark of the monthly 90-day treasury bill rate.
- 3.) Maximize financial reporting transparency by producing accurate and timely investment reports; publish Quarterly Investment Report within 7 days of Financial Services closing the City's general ledger each month.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Maintain Concentration account balance within target parameters	100%	100%	100%
Number of months the City's rate of return exceeds the benchmark	12	12	12
Average number of days required to produce the Quarterly Report	7	7	7

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: FISCAL OPERATIONS

Responsible for the accurate processing of payroll, accounts payable and accounts receivable

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

Fiscal Operations provides organizational leadership, guidance, and control for the City's revenue collection procedures and the payroll, accounts payable, and accounts receivable processes.

Objectives:

- 1.) Improve customer service to vendors by expediting the disbursement process; decrease the use of checks to vendors and increase the percentage of City ACH payments received by them to 33% of vendor disbursement dollars.
- 2.) Improve service to City employees by processing more correct and timely payments by reducing the number of payroll errors; provide training to all departmental payroll clerks.
- 3.) Demonstrate fiscal stewardship by filing and paying all payroll taxes correctly and timely resulting in minimal or zero penalties.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Percent of payments to vendors that are ACH payments (compared to total disbursements to vendors receiving checks or ACH payments)	27.1%	31.7%	33.33%
Percent of departmental payroll clerks trained*	N/A	N/A	85.0%
Payroll taxes filed correctly and timely	100%	100%	100%

*New training commencing in FY11

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: CAPITAL ASSETS MANAGEMENT

Responsible for the management of real estate assets of the City and management of the City's franchises related to utilities, pipelines, telecommunication and special privileges

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To manage capital assets including the acquisition of real estate, leases, and property inventory and manage contract compliance for the utility franchises, pipeline, telecommunication, and special privileges.

Objectives:

- 1.) Analyze, monitor and manager the City's land and lease portfolio, to include land acquisitions. The goal is to dispose of property which does not meet current or future City strategic policy goals back on the tax roll.
- 2.) Facilitate the Capital Assets and Real Estate Committee (CARE). The committee provides executive level input, advice, and recommendations on a diverse range of real property and leasing policy issues.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Proceeds From Sale of Land & Equip (Actual/Goal)	\$258,851/ \$583,962	\$3,934/ \$1,000,000*	\$500,000**
CARE Monthly Meetings (Actual/Goal)	9/12	12/12	12

*The goal was established when this section was responsible for City auctions of surplus items and a vehicles

**Actual is not available and goal includes land sales only

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: PURCHASING

Provides, procures and coordinates the purchasing of supplies, materials, equipment, construction and services for all City departments

Serves Council's Strategic Policy:

To be a high performance, customer service focused organization.

Goal:

Provide, procure and coordinate the bidding and purchasing of materials and supplies, equipment, construction and contractual services for all City departments in accordance with State statutes, City ordinances and proper purchasing procedures. Provide a

Objectives:

- 1.) Ensure that the City procures needed items and services at highest quality and lowest cost.
- 2.) Monitor purchase orders and formal bid activities to ensure compliance with laws, ordinances, regulations and sound Purchasing techniques and practices.
- 3.) Improve service to user departments by reducing the number of days for requisition and purchase order processing to 60 days.
- 4.) Continue to explore utilization of cooperative purchasing programs.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Active Service & Supply contracts	268	258	300
Regular Formal Bids Awarded	151	104	175
Processing Time for Requisitions (Average Days)	5.3 Days	5.16 Days	5 Days
Processing Time for Formal Bids (Average Days)	63 Days	64.03 Days	60 Days
Purchase Order Value of Cooperative Purchasing Programs Utilized	\$12,126,056/ 6.73%	\$25,400,857/ 15.08 %	\$35,000,000/ 20%

General Services

Mission Statement

The mission of General Services is to provide direction in the development and maintenance of City facilities; and the maintenance and repair of the City vehicles and heavy equipment, while providing fleet management for its users.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	5,024,805	5,448,942	10,217,943
Contractual Services	3,147,699	3,411,345	4,460,179
Materials/Supplies	10,226,261	11,220,009	14,791,641
Operating Expenditures	10,905,447	9,221,549	12,297,522
Non-Operating/Intergovt. Exp	360,000	1,305,733	1,297,006
Internal Transfers	0	0	0
Capital Outlay	8,905	5,066	7,000
<i>Total Appropriation</i>	29,673,117	30,612,644	43,071,291

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	15,890,068	15,477,485	25,079,141
702 - Fleet Services	13,783,049	15,135,159	17,992,150
<i>Total Funds</i>	29,673,117	30,612,644	43,071,291

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	146.40	139.60	254.60
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	146.40	139.60	254.60

General Services
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
31010325-FACILITY MAINTENANCE	1,307,566	1,312,402	1,273,561	1,292,522
31010326-FACILITY PERSONNEL	1,816,353	1,768,661	1,701,711	1,737,046
31010327-FACILITY SUPPORT	1,069,263	1,126,752	1,052,618	1,116,752
31010328-FACILITY SPECIAL PROJECTS	885,842	0	45,061	0
31010329-RADIO COMMUNICATIONS ¹	0	0	881,955	0
31010330-CITY RECORDS	0	0	88,014	181,996
31010350-FACILITY UTILITIES	10,810,853	11,132,328	10,434,565	11,198,902
31010358-PARKS FACILITIES MAINT. ²	0	0	0	2,027,081
31010359-PARK AREA MAINTENANCE ²	0	0	0	7,524,842

SUBFUND 702-FLEET SERVICES				
31310151-QUICK COPY	727,157	961,789	692,149	958,308
37370155-ADMINISTRATIVE-FLEET SVCS	3,411,608	3,936,726	3,780,889	4,193,225
37370403-MOTOR POOL	28,832	27,485	30,202	27,485
37370510-INVENTORY SALES	9,615,643	12,851,132	10,631,919	12,813,132

¹ Function transferred from IT in 2010, transferred back for 2011.

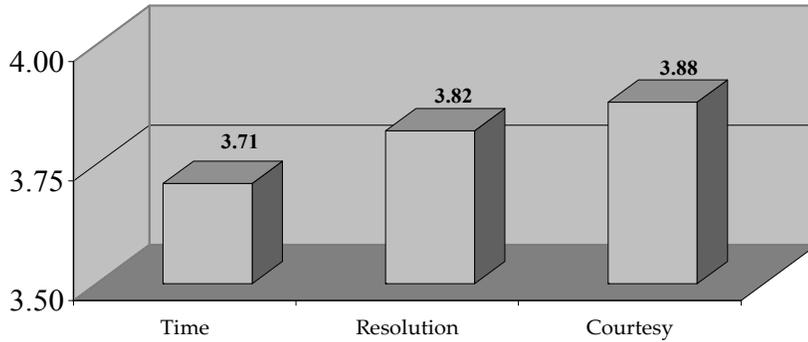
² Divisions transferred from Parks & Recreation Department.

General Services

KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

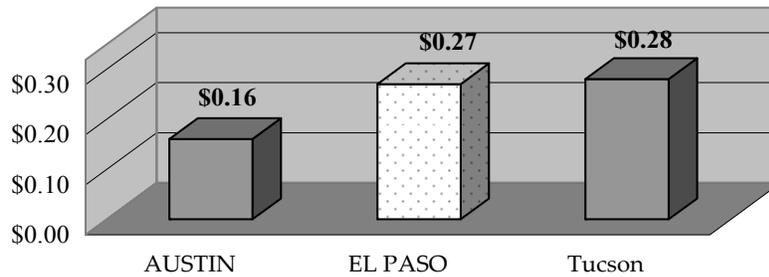
Facilities Maintenance Customer Service Satisfaction 2009



4 - Very satisfied 3 - Satisfied 2 - Somewhat satisfied 1 - Dissatisfied 0 - Very Dissatisfied

CITY COMPARATIVE INFORMATION

Total Maintenance Cost Per Mile Driven Police Vehicles



City	2008 Population	Solid Waste Packers Total Maintenance Cost Per Mile Driven	Police Vehicles Total Maintenance Cost Per Mile Driven	Light Vehicles Total Maintenance Cost Per Mile Driven
AUSTIN, TX	757,688	\$2.50	\$0.16	\$0.16
EL PASO, TX	613,190	\$1.43	\$0.21	\$0.10
TUCSON, AZ	541,811	\$3.15	\$0.28	\$0.25

Population Source: U.S. Census Bureau

General Services

Goals, Objectives, & Performance Measures

FUNCTION: FACILITIES MAINTENANCE

Assist in the development and maintenance of City facilities

Serves Council's Strategic Policy:

To be a high performance, customer focused organization.

Goal:

To provide a safe, healthy, and productive environment for all who visit and work in City facilities and to ensure the maintenance provided maximizes the service life of the City's facilities.

Objectives:

- 1.) **Respond** to all work orders in a timely and cost effective manner with an average turnaround time of five to five and half days.
- 2.) **Maintain** facility utility cost at national average (as listed below) or less:

Police Station	\$6.37/sq. ft
Fire Station	\$6.37/sq. ft
Library	\$4.57/sq. ft
City Hall	\$3.80/sq. ft
- 3.) **Reduce** facility energy consumption to national average (as listed below) or less:

Police Station	21 kwh/sq. ft
Fire Station	15 kwh/sq. ft
Library	14 kwh/sq. ft
City Hall	15 kwh/sq. ft

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Work Orders Completed	9,895	10,205	11,100
Total Average Turnaround Time	5 days	7.5 days	5 Days
Maintenance & Repair Costs/Sq. Foot *			
Police Station	\$2.10	\$3.30	\$3.10
Fire Station	\$1.98	\$3.56	\$3.49
Library	\$1.75	\$2.29	\$2.10
City Hall	\$1.85	\$2.08	\$2.20
Energy Usage kwh/Sq. Foot**			
Police Station	21	21	20
Fire Station	13	13	11
Library	12	12	11
City Hall	17	17	15

* FY11 cost increase due to federal grant funding for facility enhancement

** FY11 usage audited by 3rd party (overseeing energy efficiency project), will be used as a base line in future years to implement new practices

General Services

Goals, Objectives, & Performance Measures

FUNCTION: FLEET SERVICES

Perform maintenance and repair on City vehicles and heavy equipment

Serves Council's Strategic Policy:

To continue being a High Performing Organization by focusing on customer needs.

Goal:

Manage the city's fleet by lowering operating costs, introduce a green fleet and spearhead a Regional Fleet Consolidation Program.

Objectives:

- 1.) Maximize vehicle availability with a goal of 96% availability.
- 2.) To train technicians to Automotive Service Excellence (ASE) standards with a goal of 80% certified and to maintain Blue Seal Certification.
- 3.) To maintain accurate parts inventory with a turn over ratio between 4 and 5.
- 4.) Reduce the overall average repair turn around times to under 5.0 days.
- 5.) Reduce equipment-operating costs through effective preventive maintenance, timely fleet replacement strategies, and thorough contract administration.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Overall vehicle readiness/availability	94.6%	94.1%	96.0%
Percent of technicians ASE certified	75%	75%	80%
Blue Seal Certification	Yes	Yes	Yes
Inventory turnover	4.0	4.0	4.0
Medium & low priority repair turnaround times	5.6 days	6.3 days	6.3 days
High priority repair turnaround times	3.4 days	3.8 days	3.8 days
Overall Vehicle turnaround times	4.5 days	5.0 days	5.0 days
Maintenance Costs:			
Sedans - \$/mile	\$0.10	\$0.13	\$0.13
Rear load garbage truck - \$/mile*	\$0.27	\$1.61	\$1.61
Automated garbage truck - \$/mile*	\$0.27	\$7.96	\$7.96
Patrol car - \$/mile	\$0.23	\$0.22	\$0.22

*Cost measure changed from cost per mile in FY09 to cost per hour in FY10 and FY11

General Services

Goals, Objectives, & Performance Measures

FUNCTION: PARK, STRUCTURE & FACILITY MAINTENANCE

Maintain and repair park grounds and recreation facilities

Serves Council's Strategic Policy

To become the most livable city in the United States and be recognized as an international city.

Goal:

To maintain, repair and enhance safe, clean and accessible parks, trails, open space, athletic, aquatic, and recreation facilities for the use and enjoyment of citizens and visitors and which enhance economic development and a livable community.

Objectives:

- 1.) Practice energy efficient (green) maintenance techniques.
- 2.) Increase parkland and the quantity of park amenities.
- 3.) Enhance park appearance and equipment.
- 4.) Utilize technology to efficiently maintain park and structural inventory.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Water expenditures (Total Dollars/Per Park Land Acre)	\$2,426,720/\$902	\$2,200,000/\$833	\$2,250,000/\$804
Total acres of Park Land	2,691	2,786	2,800
Total acres of Turf	1,057	1,120	1,170
Number of Structural Work Orders*	9,745	10,350	10,500
Average Structural Repair Resolution Time	42 hours	N/A**	48 hours

*FY09 & FY10 include primarily facilities and FY11 includes land operations and facilities work orders

**FY10 not available due to lack of accurate tracking w/o software

General Services

Goals, Objectives, & Performance Measures

FUNCTION: RECORDS

Receiving, processing, and maintaining all documents and records in order to meet operational business needs, accountability requirements and community expectations, regardless of media format, from initial creation to final disposition

Serves Council's Strategic Policy

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide secure and permanent storage, as well as accurate and accessible retrieval and handling of all information generated in any recorded format by officers' and employees of the City of El Paso for the official conduct of the City's business, and to preserve such records of historical significance for the benefit of both present and future generations.

Objectives:

- 1.) To lower the cost of operating City Government by reducing the amount of time, storage space and materials necessary to conduct the City's business.
- 2.) To provide secure and permanent archival-quality storage of all historically significant information produced by, or on behalf of, the City of El Paso, insuring compliance with all applicable requirements' for record-keeping as set forth in federal, state and local statutes.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Annual number of boxes retrieved from storage/returned to storage	734/721	1,910/1,384	2,000/1,200
Annual number of boxes Approved for Destruction	N/A*	3,878	1,200
Average cost of retrieval and re-files per box/total annual storage cost	\$3.00/\$22,760	\$3.00/\$33,158	\$3.00/\$31,000

*FY09 Actual annual number of boxes approved for destruction is not available



Human Resources

Mission Statement

To help City departments attract, motivate, retain and develop qualified, diverse and productive employees while providing effective and efficient customer service, preserving the City's assets, and ensuring our employees' health, wellness and safety in accordance with all applicable local ordinances, state statutes and federal laws.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	1,805,018	1,585,443	1,887,066
Contractual Services	80,442	84,522	173,750
Materials/Supplies	17,269	15,500	38,077
Operating Expenditures	413,991	262,442	316,266
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	0	0	0
<i>Total Appropriation</i>	2,316,720	1,947,907	2,415,159

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	2,316,720	1,947,907	1,819,270
721 - Health Benefits	0	0	595,889
<i>Total Funds</i>	2,316,720	1,947,907	2,415,159

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	42.20	34.20	42.92
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	42.20	34.20	42.92

Human Resources
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
09010027-HUMAN RESOURCES ADMIN.	544,932	516,863	532,513	297,724
09010029-RECRUITMENT & EXAMS	643,450	539,365	549,035	557,565
09010030-ORGANIZATIONAL DEV.	661,142	487,219	434,731	463,824
09010342-PAYROLL AND RECORDS	467,196	432,882	431,628	500,157

SUBFUND 721-HEALTH BENEFITS				
09100249-RISK MANAGEMENT	0	0	0	595,889

Human Resources

Goals, Objectives, & Performance Measures

FUNCTION: RISK MANAGEMENT

Oversee the City's Risk Management functions which include Employee Benefits, Workers' Compensation, Safety, Property and Liability Coverage

Serves Council's Strategic Policy

To be a high performance, customer service focused organization.

Goal:

To provide employees, retirees and families with a comprehensive and cost effective health benefits program.

Objectives:

- 1.) Increase employee awareness of available health benefits and encourage participation through preventive care and early treatment.
- 2.) Enhance the City's ability to retain and motivate employees by achieving market competitiveness in all benefits offered to employees.
- 3.) Coordinate benefit plans promoting cost management provisions and maintain fiscal solvency.
- 4.) Monitor healthcare cost, Workers' Compensation cost and healthcare coverage.

Performance Measures	Actual FY09*	Estimated FY10	Projected FY11
Participation in Wellness Centers (# of employees treated)	3,467	3,474	3,500
Employees/Retirees covered by Health Plan*	4,312 EE/ 923 retirees	4,350 EE/ 930 retirees	4,375 EE/ 950 retirees
Informational programs presented annually to increase knowledge of benefits programs available	85	85	90
Number of Employees enrolled in Flexible Spending Program	285	230	250
Workers' Compensation Claims Reported	1,042	1,303	1,400**
Average Cost per Workers' Compensation Claim	4,557	5,000	5,250
Average Health Claims Cost per Member	\$5,583	\$5,806	\$5,900

*FY09 includes Public Service Board retirees, FY2010 COEP only

**Includes exposure claims predominately within Police and Fire

Human Resources

Goals, Objectives, & Performance Measures

FUNCTION: EMPLOYEE RECORDS & INFORMATION MANAGEMENT

Maintain personnel files related to employee data management (hard copy and online)

Serves Council's Strategic Policy:

To be a high performance, customer service focused organization.

Goal:

Ensure the integrity and accuracy of the employee database, provide support in the use of HRIS systems, and ensure department payrolls are in compliance with relevant charter provisions and laws.

Objectives:

- 1.) Maintain high proficiency among payroll and time keeping system users by maintaining system corrections at a rate of 2% or below.
- 2.) Respond promptly and courteously to payroll service requests.
- 3.) Maintain integrity and validity of the employee database by keeping data entry errors to a minimum.
- 4.) Process employee service awards on a timely basis.
- 5.) Manage the City's Texas Workforce Commission Unemployment Claims.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Timekeeping System corrections	2%	1%	<2%
Percentage of supplemental checks processed with 1 day of request	100%	100%	100%
Rate of error on-line data entry	1%	0.5%	<1%
Data changes	15,000	18,000	15,000
Percentage of service awards processed on schedule	100%	98%	100%
Percentage of Unemployment Claims Denied	90%	81%	90%

Human Resources

Goals, Objectives, & Performance Measures

FUNCTION: ORGANIZATIONAL DEVELOPMENT

Provide multifaceted training to employees

Serves Council's Strategic Policy:

To be a high performance, customer service focused organization.

Goal:

Provide administrative support for inquiries regarding human resources matters and coordinate organizational development activities.

Objectives:

- 1.) Support organizational compliance with rules and regulations and other legal mandates, by investigating and advising employees and managers on personnel matters, conducting incident investigations, recommending disciplinary actions, and resolving grievances.
- 2.) Administer training and development programs.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Investigations and recommendations for all formal employee grievances completed within established Civil Service Commission time-frames (30 to 45 working days)*	100%	100%	100%
Requests for intervention/mediation to informally assist in resolving management/labor conflicts	150	274	220
Number of course offerings	35	40	37
Employee contact training hours (number of employees times number of classroom hours)	22,000	21,507	20,000

* Note: Effective 8/25/09 Rule 15 time limits changed from 60 to 80 working days

Human Resources

Goals, Objectives, & Performance Measures

FUNCTION: RECRUITMENT & EXAMINATION

Advertise, recruit and examine applicants to fill vacant positions

Serves Council's Strategic Policy:

To be a high performance, customer service focused organization.

Goal:

Recruit and examine qualified individuals for classified and unclassified service in compliance with local, state and federal laws and ensure accurate classification of positions.

Objectives:

- 1.) Process and screen employment application to provide city departments with a qualified applicant pool within 50 days.
- 2.) Prepare and administer employment exams and maintain active eligible lists efficiently to reduce the average cost per hire.
- 3.) Ensure that eligible applicants are certified to fill positions after receipt of a new eligible list to minimize the City's overall turnover rate.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Working days per recruitment	50	41	<45
Average number of days to fill a vacant position when eligible list exist	11	10	9
Average Cost per Hire	\$682	\$558	\$560
Turnover Rate - Public Safety *	3.68	4.39	<4
Turnover Rate - Non Public Safety *	10.75	11.55	<11
Turnover Rate - Total *	10.55	11.36	<11

*Turnover rates include retirees but do not include temporary or contract employees that have been employed less than one year.



Information Technology

Mission Statement

Provide the City of El Paso and its employees with powerful, reliable and secure technologies agreement to support government business.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	3,595,348	3,171,203	3,293,253
Contractual Services	4,786,985	3,999,411	5,146,955
Materials/Supplies	107,101	140,350	135,416
Operating Expenditures	1,638,173	1,642,234	1,817,451
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	481,470
Capital Outlay	507,613	172,088	150,000
<i>Total Appropriation</i>	10,635,220	9,125,286	11,024,545

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	10,408,044	8,972,576	10,393,075
257 - Restricted Funds	227,176	152,710	631,470
<i>Total Funds</i>	10,635,220	9,125,286	11,024,545

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	63.77	64.77	57.00
Grant Funded	1.23	1.23	0.00
<i>Total Authorized</i>	65.00	66.00	57.00

**Information Technology
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
39010348-INFORMATION TECH ADMIN	524,149	545,267	473,538	426,402
39010349-GEOGRAPHIC INFO SYSTEMS	356,991	452,939	72,862	0
39010350-MEDIA PRODUCTION	112,173	124,568	117,902	121,722
39010351-INFORMATION SERVICES	5,945,268	6,518,510	5,773,586	6,239,000
39010352-TELECOMMUNICATIONS	3,469,463	3,854,984	2,534,688	3,605,951

SUBFUND 257-RESTRICTED FUNDS				
39010348-INFORMATION TECH ADMIN	227,176	658,807	152,710	631,470

Information Technology

Goals, Objectives, & Performance Measures

FUNCTION: INFORMATION SERVICES

Oversee telecommunications, enterprise computing systems, e-Government applications, and business planning analysis

Serves Council's Strategic Policy:

To be a high performance, customer service focused organization.

Goal:

Effectively develop, promote, facilitate, and ease the flow of information within the City organization and between the City and its citizens through the use of technology.

Objectives:

- 1.) Provide the City's user with robust, stable, and secure administrative applications to ensure proper delivery of services to internal and external customers.
- 2.) Maintain a dynamic website that meets the needs of the citizens and City employees and increase the number of functions that provide for on-line transactions with the City.
- 3.) Maintain and improve the capabilities of City Cable Channel 15 to communicate important information to the citizens of El Paso.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Percent Service Requests Resolved	97%	98%	99%
Server Unscheduled Downtime	< 1%	< 1%	< 1%
Web Page Views	52,000,000	50,787,048	55,000,000
Percentage of down-time on Channel 15	< 1%	< 1%	< 1%



Municipal Clerk

Mission Statement

To deliver quality customer service by promoting ready access to City documents and information, by creating and maintaining accurate records of City and Municipal Court actions, and by providing equitable access to justice in the adjudication of cases under Municipal Court's jurisdiction.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	3,868,355	3,823,905	3,893,728
Contractual Services	1,286,772	954,520	1,489,744
Materials/Supplies	18,139	54,371	99,718
Operating Expenditures	301,333	261,590	273,271
Non-Operating/Intergovt. Exp	63,707	74,563	67,000
Internal Transfers	0	0	0
Capital Outlay	74,165	126,554	91,000
<i>Total Appropriation</i>	5,612,471	5,295,503	5,914,461

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	4,886,966	4,564,088	4,997,461
238 - Municipal Clk Security	311,292	272,832	377,000
239 - Municipal Ct Tech Fund	414,213	458,583	540,000
<i>Total Funds</i>	5,612,471	5,295,503	5,914,461

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	95.20	88.30	87.30
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	95.20	88.30	87.30

**Municipal Clerk
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
11010009-MUNICIPAL CLERK-CITY CLERK	644,099	448,717	424,221	751,115
11010011-MUNICIPAL CLERK ADMIN.	3,450,082	3,478,058	3,423,137	3,523,924
11010332-MUNICIPAL CLERK JUDICIARY	792,785	711,202	716,730	722,422

SUBFUND 238-MUN CLERK SECURITY				
11150051-MUNICIPAL CLERK SECURITY	311,292	405,000	272,832	377,000

SUBFUND 239-MUN CLK TECHNOLOGY				
11153060-MUN. CT. TECHNOLOGY FUND	414,213	540,000	458,583	540,000

Municipal Clerk

Goals, Objectives, & Performance Measures

FUNCTION: CITY CLERK
 Serve as the repository of City Council's actions

Serves Council's Strategic Policy:
 To be a high performance, customer focused organization.

Goal:
 Maintain official records of city government and the El Paso Municipal Court of Appeals, serve as a document and information resource to Council, all city departments, and the citizens of our city, and to coordinate city elections.

- Objectives:**
- 1.) Maintain, in accordance with established standards, all documents necessary for the effective administration and operation of the City by ensuring accurate recording, transcription, production and distribution of all meetings of the City Council and the Mass Transit Board, completed at a rate of 95% or better within one week.
 - 2.) Make agenda with back-up materials, minutes, and relevant records available to the public, and completed within a week at a rate of 95% or better.
 - 3.) Post election information and notices on the City's website and post Campaign Finance Reports within one work day of filing for retrieval by the public.
 - 4.) Provide election service in accordance with the City Code and Ordinances for the Pension election, and comply with State elections law for the City's general, run-off and special elections.
 - 5.) Respond to Open Records Requests for City documents promptly in compliance with the Texas State Open Records Act, completing 80% of requests within three workdays of receipt and completing 60% of the requests within one workday of receipt.
 - 6.) Respond to all internal departmental open records completing 95% of requests within one workday.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Minutes of Council meetings recorded and transcribe within 1 week	100%	100%	100%
Make motions and other items available to departments on the day after the City Council meeting	100%	100%	100%
Post agendas with backup materials and minutes on the City's web-site	100%	100%	100%
Post election information and campaign finance reports on the City's web-site within one workday of filing	100%	100%	100%
Conduct and coordinate all elections as directed by City Council	100%	100%	100%
Respond to Open Records Requests within 3 workdays of receipt or sooner	100%	94.6%	95%
Respond to Internal Departmental records requests for documents within 1 workday of receipt or sooner	100%	100%	100%

Municipal Clerk

Goals, Objectives, & Performance Measures

FUNCTION: MUNICIPAL COURT

Process Class C misdemeanor violations, parking citations, red light camera hearings, alarm ordinance hearings and taxi permit hearings

Serves Council's Strategic Policy:

To be a high performance, customer service focused organization.

Goal:

Process all court related paperwork and fines/bonds paid for moving, parking, and City ordinance Class C violations and provide administrative support to the municipal court judges.

Objectives:

- 1.) Improve collection of delinquent fines/fees thru collection section and Omnibase, driver's license suspension program.
- 2.) Increase the number of phone calls made to customers to ensure customer service is satisfactory.
- 3.) Expand video arraignments from all sub-stations to Northeast arraignment court.
- 4.) Scan inventory of older tickets and dockets on file.
- 5.) Implementation of paperless warrant system.
- 6.) Decrease the time to disposition of cases.
- 7.) Increase the number of cases/defendants involved in traffic safety initiatives.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Fines/fees collected	\$24,501,896	\$23,771,000	\$24,001,000
Installment plans issued by collection section	15,713	18,519	18,889
Number of collection calls made by collectors/auto program	8,977	7,592*	7,842
Open records requests in person and on-line	1,548	1,665	1,698
Customer service callbacks made to customers, by supervisors to track quality of service	1,295	947	1,800**
Scan inventory of older tickets/dockets on file	60%	75%	85%
Expand video arraignment system	n/a	25%	100%
Implement paperless warrant system	n/a	10%	30%
Number of Warrants activated	148,432	139,461	142,461
Cases pending a court date	32,081	35,945	34,000
Driving Safety course requests, by right	24,473	24,367	24,854
Juveniles attending life skills classes	342	364	375

* Reduction in FY10 due to scheduling collectors more often at NE

** Number of calls has increased in Aug. and will be maintained

Non - Departmental

Mission Statement

To monitor general fund expenses that do not apply to a specific department, or miscellaneous expenses that are not associated with any of the operating departments.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	2,143,497	2,753,205	3,053,615
Contractual Services	46,108,613	49,181,630	50,646,821
Materials/Supplies	6,986	151,924	12,100
Operating Expenditures	1,605,202	848,336	3,638,973
Non-Operating/Intergovt. Exp	70,453,270	74,868,607	77,986,993
Internal Transfers	17,942,620	0	17,798
Capital Outlay	784,795	564	344,000
<i>Total Appropriation</i>	139,044,983	127,804,266	135,700,300

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	5,112,099	4,888,677	6,712,381
300-672 - Debt Admin. Issues	85,730,261	71,696,151	75,242,993
721 - Health Benefits	36,496,239	39,002,954	41,944,221
722 - Worker's Compensation	8,567,189	8,969,673	8,488,013
723 - Unemployment Comp.	539,195	346,811	512,692
810 - Vehicle Mtr Rental Tax	2,600,000	2,900,000	2,800,000
<i>Total Funds</i>	139,044,983	127,804,266	135,700,300

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	3.35	3.00	3.00
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	3.35	3.00	3.00

**Non - Departmental
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATE ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
99010273-SPECIAL ITEMS	4,124,966	7,273,334	3,856,497	6,712,381
99010335-GENERAL CITY REVENUES	0	0	1,032,180	0

SUBFUND 300-OTHER ISSUES				
99550000-ESTIMATED ISSUANCES-FUTURE	0	2,915,511	0	3,006,000
99550009-COMBINATION TAX & REVENUE	827	0	1,573,760	0
99550011-2009B COMB TAX & REV (BABS)	0	0	586,121	1,746,832

SUBFUND 300-CERTIFICATES OF OBLIGATION				
99200102-FY01 PROPOSED CO'S (OMB)	903,711	896,563	893,886	0
99200201-FY02 PROPOSED CO'S (OMB)	1,770,224	1,768,138	1,765,536	1,758,138
99331116-2003 CO'S (OMB)	2,862,400	2,702,700	2,700,000	2,566,650
99331117-FY2006 CO'S	4,050,302	4,057,750	4,054,750	4,055,000
99550003-FY2007 CO'S	2,295,656	1,538,956	1,536,956	2,333,956
99550006-FY2009 CO'S	1,389,428	3,488,113	3,444,762	3,626,313
99550010-2009A COMB TAX AND REV CO	0	0	449,565	1,340,550
99550012-2009C TAX & REV CO-SUPERBABS	0	0	36,799	112,486

SUBFUND 300-GENERAL OBLIGATION BONDS				
99386120-1999 REFUNDING SERIES	3,432,835	0	0	0
99386121-2000 IMPROVE & REFUNDING	1,580,548	4,338,419	3,500	0
99386125-FY2002 GO REFUNDING	6,329,576	6,225,275	6,222,575	6,112,688
99386126-FY2004 GO REFUNDING	5,913,350	5,055,550	5,052,850	4,195,300
99386127-FY05 GO REFUNDING	15,297,467	15,947,181	15,945,182	16,840,557
99386123-FY2007 GO'S	3,231,745	4,505,875	4,486,350	4,505,875
99550002-GO BONDS 2007	2,822,826	1,728,125	1,726,125	2,828,125
99550004-2007 PENSION OBL BONDS	8,759,113	5,933,796	5,931,796	7,778,796
99550005-2008 GO'S	3,690,095	3,641,825	3,639,325	4,021,825
99550007-2009 PENSION OBL BONDS	557,867	4,019,645	3,985,532	4,019,645
99550008-GO REFUNDING BONDS 2009	17,935,895	0	4,335,920	1,100,975

**Non - Departmental
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATE ACTUAL FY10	ADOPTED FY11
SUBFUND 394-1998 ISSUE				
99335098-TOLL BRIDGE REFUND 1998	369,035	368,730	368,730	0

SUBFUND 395-SIB LOAN PAYMENTS				
99335007-SIB LOAN PAYMENTS	892,152	892,152	853,353	892,152

SUBFUND 396-PLAZA THEATRE FUND				
99335008-PLAZA THEATRE SINKING FUND	1,341,518	1,348,705	1,346,205	1,345,955

SUBFUND 504-CAPITAL OUTLAY				
04102010-CAPITAL ACQUISITION FUND	0	0	0	304,000

SUBFUND 521-HFC FUNDED				
99550001-THUNDER CANYON				
PPR0004-THUNDER CANYON	43,402	43,005	42,205	41,807

SUBFUND 671-ZARAGOZA BRIDGE				
99335004-FED LN-1DEC91-ZARAGOZA	731,353	161,250	161,250	156,250

SUBFUND 672-STANTON STREET				
32000080-SIB LOAN CAPITAL PROJECTS	516,069	553,118	553,118	553,118

**Non - Departmental
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION				
FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATE ACTUAL FY10	ADOPTED FY11
SUBFUND 721-HEALTH BENEFITS				
04100248-HEALTH INS & BENEFITS	36,502,125	40,297,057	39,002,954	0
09100248-HEALTH INSURANCE & BENEFITS	0	0	0	41,944,221
SUBFUND 722-WORKER'S COMP.				
99100255-WORKERS COMPENSATION	8,561,303	7,282,371	8,969,673	8,488,013
SUBFUND 723-UNEMPLOYMENT COM				
99100263-UNEMPLOYMENT INSURANCE	539,195	490,255	346,811	512,692
SUBFUND 810-RESTRICTED				
99500018-MISCELLANEOUS PROJECTS				
<i>MOTOR VEHICLE RENTAL TAX</i>	2,600,000	3,000,000	2,900,000	2,800,000

Tax

Mission Statement

The mission of the Tax Department is to collect property taxes on behalf of 30 government entities, to collect unbilled revenue, and issue petty cash to city departments.

<i>Budget Summary</i>	Actual FY09	Estimate Actual FY10	Adopted FY11
Personal Services	1,098,568	1,127,594	1,167,407
Contractual Services	2,955,832	2,824,501	3,155,452
Materials/Supplies	27,688	30,906	34,050
Operating Expenditures	13,242	19,816	20,700
Non-Operating/Intergovt. Exp	112	8	0
Internal Transfers	0	0	0
Capital Outlay	0	19,363	0
<i>Total Appropriation</i>	4,095,442	4,022,188	4,377,609

<i>Source of Funds</i>	Actual FY09	Estimate Actual FY10	Adopted FY11
101 - General Fund	4,095,442	4,022,188	4,377,609
<i>Total Funds</i>	4,095,442	4,022,188	4,377,609

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	24.50	24.50	24.50
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	24.50	24.50	24.50

Tax
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
06010022-TAX OFFICE COLLECTIONS	4,095,442	4,458,754	4,022,188	4,377,609

Tax
Goals, Objectives, & Performance Measures

FUNCTION: COLLECTIONS
To collect property taxes on behalf of 30 jurisdictions and unbilled city revenue

Serves Council's Strategic Policy:
To ensure long-term financial stability and sustainability of the city government.

Goal:
Ensure the timely collection and reporting of property taxes for all entities within El Paso County in compliance with the Texas Local Government Records Law.

Objectives:

- 1.) To increase the number of tax payments processed through the website.
- 2.) To attain a 100% tax collection rate on current accounts and at least 35% on prior years accounts.
- 3.) To maintain an overall customer service rating of 4.75 on a scale of 5.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Payments Processed Through Website	\$12,875,844	\$26,226,290	\$27,000,000
Collection Rate - Current	97.95%	98.25%	98.00%
Rate of collection for Past Due (Delinquent) taxes	38.39%	33.71%	35.00%
Surveys - Customer Service Overall Rating	4.81	4.73	4.75



Community and Human Development

Mission Statement

Serve as a catalyst for community partnerships, collaboration and change that will revitalize low income neighborhoods, enhance human services, expand housing opportunities and improve the quality of life for low and moderate income persons.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	2,680,086	2,235,002	2,393,123
Contractual Services	251,344	219,910	369,697
Materials/Supplies	30,008	33,066	41,639
Operating Expenditures	793,291	627,829	815,906
Non-Operating/Intergovt. Exp	3,525,760	4,152,030	8,068,999
Internal Transfers	0	0	0
Capital Outlay	2,236,804	1,045,143	5,320,150
<i>Total Appropriation</i>	9,517,293	8,312,980	17,009,514

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	512,743	410,774	537,090
206 - Social Services	685,321	755,763	792,531
217-Crime Prevention	0	0	84,501
271 - CDBG Capital Projects	2,496,853	1,252,340	5,611,925
272 - CDBG Social Projects	1,501,602	1,389,392	1,538,263
274 - Emergency Shelter Grant	375,262	330,862	373,158
275 - Special Purpose Grants	0	699,000	355,028
278 - HOME Entitlement	453,092	401,173	3,965,177
281 - Revolving Loan Funds	2,028,604	1,720,813	2,200,000
282 - HUD Administration	1,463,816	1,352,863	1,551,841
<i>Total Funds</i>	9,517,293	8,312,980	17,009,514

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	8.00	7.05	6.66
Grant Funded	50.55	50.96	57.52
<i>Total Authorized</i>	58.55	58.01	64.18

**Community and Human Development
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
71010276-RELOCATION SERVICES-GEN FND	54,415	51,743	51,625	116,700
71010277-NEIGH SEVC CONSERVATION	458,328	468,955	359,149	420,390

SUBFUND 206-SOCIAL SERVICES				
71150005-FEDERAL SOCIAL SERVICE GRNTS				
<i>FOSTER GRANDPARENTS - CDBG</i>	26,018	26,018	26,018	26,505
<i>FOSTER GRANDPARENTS - CITY</i>	32,416	58,963	62,616	58,963
<i>FOSTER GRANTPARENTS - FEDERAL</i>	460,923	483,307	456,914	483,307
<i>FOSTER GRANTPARENTS - STATE</i>	5,000	5,000	5,000	5,000
<i>RETIRED SR VOLUNTEER PROG - CITY</i>	58,591	75,721	41,353	75,721
<i>RETIRED SR VOLUNTEER PROG - FEDERAL</i>	70,464	108,010	142,830	111,250
<i>RETIRED SR VOLUNTEER PROG - STATE</i>	31,909	31,785	21,032	31,785

SUBFUND 217-CRIME PREVENTION				
71150005-FEDERAL SOCIAL SERVICE GRNTS				
<i>WEED AND SEED PROGRAM</i>	0	0	0	84,501

SUBFUND 271-CDBG CAPITAL PROJECTS				
71150047-HUD CD ADMINISTRATION				
<i>HOMELESS PLANNING GRANT</i>	89,999	70,000	66,593	70,000
71150069-CDBG CAPITAL PROJTS-RENOV.				
<i>COLONIA VERDE PARK IMPROVEMENT</i>	0	201,400	0	0
<i>BORDERLAND PHASE V</i>	374,804	0	0	0
<i>PECAN GROVE PHASE II</i>	0	231,500	0	0
<i>CORONADO ROAD PHASE I</i>	864,634	0	0	0
<i>YWCA HB CONS/EDUCATION</i>	39,786	0	0	0
<i>EL PASO REHAB CENTER - HOUSING</i>	35,497	0	0	0
<i>PVCDC - MICRO - ENT TA</i>	80,000	0	0	0
<i>CURB CUT DEMAND GROUP 34</i>	430,302	0	0	0

**Community and Human Development
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
BORDERLAND PHASE VII	76,138	0	0	0
BORDERLAND SUBDIV STREET & DRAIN	0	1,199,106	451,572	0
BUCHER ROAD	59,362	0	0	0
ARMIJO BRANCH	36,249	0	0	0
HIDDEN VALLEY	15,353	0	0	0
FRANKLIN PARK	67,554	0	0	0
CRIME VICTIMS READ	203,896	0	0	0
FATHER MARTINEZ	34,994	0	0	0
BORDERLAND PHASE VI	62,555	0	0	0
CHIHUAHIT COMMUNITY CTR REMODEL	25,730	0	0	0
YWCA'S HOMEBUYER COUNSELING	0	43,260	0	0
HOUSING COUNSELING PEOPLE W/DISAB	0	37,891	0	0
REBUILD DAY AND BEYOND	0	38,000	30,562	0
NEIGHBORHOOD REVIT NRSA'S CLEA	0	20,000	17,029	0
CITYWIDE CURB CUT PROGRAM	0	556,169	0	0
MICROENTERPRISE TECH ASSIS - P	0	95,000	93,012	0
COATES DRIVE SIDEWALK IMPROVEMENTS	0	114,940	23,782	0
MONTOYA HEIGHTS SUBDIV PHASE I	0	1,026,000	98,181	0
HIDDEN VALLEY PARK IMPROVEMENTS	0	339,700	35,863	0
MEMORIAL PARK TENNIS COURTS IMP	0	38,900	49,280	0
MARY JEANNE LANE PHASE I STREET	0	40,864	32,539	0
CLARDY FOX BRANCH ADD/EXPAN	0	218,100	40,379	0
DE VARGAS PARK IMPROVEMENT	0	324,200	16,299	0
COLONIA VERDE PARK IMPROVEMENTS	0	0	31,233	0
PECAN GROVE PHASE II	0	0	32,451	0
PUEBLO VIEJO PARK IMPROVEMENT PH I	0	58,050	47,401	0
PERCY GURROLA (PERA LUNA) PARK	0	256,800	16,226	0
CITYWIDE CURBCUTS	0	0	169,937	0
NATIONAL REBUILD DAY	0	0	0	50,000
CHAMIZAL NEIGHBORHOOD REVITALI	0	0	0	10,000
LOWER DYER NEIGHBORHOOD REVITALI	0	0	0	10,000
MICROENTERPRISE TECHNICAL ASSIST.	0	0	0	106,775
MEMORIAL PARK TENNIS COURTS IM.	0	0	0	391,100
MARY JEANNE LANE STREET AND DR	0	0	0	663,736
PUEBLO VIEJO PARK IMPROVEMENTS	0	0	0	626,450
MEMORIAL PARK BRANCH LIBRARY	0	0	0	478,550
MOUNTAIN VIEW SKATE PARK IMPRO	0	0	0	104,229

**Community and Human Development
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
<i>STILES GARDENS DODGE TO BUCHER</i>	0	0	0	209,042
<i>STILES GARDENS BUCHER TO NICHOLSON</i>	0	0	0	200,918
<i>GRAN CIMA STREET AND DRAINAGE</i>	0	0	0	206,000
<i>BLACKIE CHESHER PARK HANDBALL</i>	0	0	0	161,748
<i>CAPISTRANO PARK IMPROVEMENTS</i>	0	0	0	99,800
<i>PASODALE SUBDIVISION PHASE 3</i>	0	0	0	500,000
<i>BOYS CLUB PARK HANDBALL COURT</i>	0	0	0	59,218
<i>CHIHUAHUITA PARK IMPROVEMENTS</i>	0	0	0	426,542
<i>GUILLEN MIDDLE SCHOOL</i>	0	0	0	155,100
<i>SOUTH EL PASO SENIOR CENTER PA</i>	0	0	0	260,952
<i>CAFV RENOVATIONS AT TRANSITION</i>	0	0	0	237,052
<i>CITYWIDE AUDIBLE PEDESTRIAN SIGNS</i>	0	0	0	73,708
<i>CITYWIDE CURB CUT DEMAND PROGRAM</i>	0	0	0	160,853
<i>EL PASO VILLA MARIA ADA AND MI</i>	0	0	0	259,075
<i>PASO DEL NORTE CHILDREN'S DEVELOPMENT</i>	0	0	0	91,077
71150070-CODE ENFORCEMENT NRSA				
<i>ENVIRONMENTAL SERVICES</i>	0	102,790	1	0

SUBFUND 272-CDBG SOCIAL PROJECTS				
71150031-CDBG SOCIAL SERVICE PROJECTS				
<i>CDBG SS PROJECTS</i>	1,501,602	1,547,441	1,389,392	1,538,263

SUBFUND 274- EMERGENCY SHELTER				
71150033- CDBG EMERGENCY SHELTER				
<i>EMERGENCY SHELTER GRANTS</i>	0	374,460	0	0

**Community and Human Development
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 275-SPECIAL PURPOSE GRANTS				
71150034-CDBG SPECIAL PURPOSE GRANTS				
<i>NSP</i>	0	164,529	699,000	0
<i>HOPWA</i>	0	0	0	355,028

SUBFUND 278-HOME ENTITLEMENT				
71150036-CDBG HOME ENTITLEMENT GRTS				
<i>HOME PROGRAM</i>	453,092	3,988,482	401,173	3,965,177

SUBFUND 281-REVOLVING LOAN FUNDS				
71150039-CDBG REVOLVING LOAN FUND				
<i>CDBG REVOLVING LOANS</i>	667,211	200,000	172,235	200,000
<i>CDA HOUSING REHAB REVOLVING LOANS</i>	165,431	800,000	265,863	800,000
<i>HOME INVESTMENT REVOLVING LOANS</i>	1,195,962	1,200,000	1,282,715	1,200,000

SUBFUND 282-HUD ADMINISTRATION				
71150047-HUD CD ADMINISTRATION				
<i>CD ADMINISTRATION</i>	1,463,816	1,543,657	1,352,863	1,551,841

Note: Adopted FY2010 does not include grants received during the fiscal year while estimated actual FY10 includes expenses for the additional awards.

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: FOSTER GRANDPARENT PROGRAM

Provide volunteer opportunities to low-income seniors

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To provide volunteer opportunities to low-income seniors, 55 years of age or older through the provision of providing services to children with special or exceptional needs.

Objectives:

- 1.) To provide 150 low-income seniors the opportunity to provide 123,192 hours of volunteer service, in volunteer sites that address compelling community needs.
- 2.) To provide volunteer opportunities to seniors that provide enrichment or enhance their lives, as demonstrated by a 90% satisfaction survey rating.
- 3.) To have at least 80% of children assigned to Foster Grandparents (FG) be promoted to the next appropriate grade level.
- 4.) To retain at least 90% of seniors enrolled in the Foster Grandparent Program for one year.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Service hours provided by 150 Foster Grandparents	126,292	123,192	124,000
Achieve a 90% satisfaction rating on the annual volunteer satisfaction survey	92%	90%	90%
80% of children assigned to a Foster Grandparents will be promoted to the next appropriate grade level	87%	85%	85%
90% of volunteers will be retained for one year as indicated by volunteer timesheets	94%	90%	90%

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: HOUSING PROGRAMS

Increase the stock of affordable housing

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To expand housing opportunities for low and moderate income persons by increasing the stock of decent affordable rental and ownership-occupied housing through a variety of federally funded housing programs.

Objectives:

- 1.) To increase the number of rehabilitated housing units through the Rehabilitation Program for owner-occupied and investor housing.
- 2.) To provide a First-Time Homebuyer Assistance Program for low and moderate income homebuyers.
- 3.) To increase the stock of affordable housing in the City of El Paso through funding, construction and/or collaboration with Non-profit Housing agencies and developers.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Owner-Occupied Housing units rehabilitated/ re-constructed (actual/goal)	118/107	65/36	63
1st Time Homebuyers assisted (actual/goal)	67/55	55/81	60
Increase affordable rental housing units	32	20	48

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: ADMINISTRATION

Provide oversight and management of federal funds to benefit low to moderate income persons

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide low and moderate income persons residing in the City of El Paso with infrastructure, housing and public service opportunities to improve their living conditions.

Objectives:

- 1.) Complete a minimum of 10 public facility/infrastructure improvement projects per year.
- 2.) Utilize Federal Emergency Shelter Grant funds to effectively prevent homelessness and to assist emergency shelters.
- 3.) Provide low and moderate income individuals with public services such as children and youth support services; elderly and person with disabilities services; mental and medical health services; homeless, emergency shelter and housing services; and economic opportunity services.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Projects Completed	9	11	12
Cost of providing shelter/No. of families- individuals housed	\$375,258/748	\$374,460/745	\$373,158/740
Cost of providing social services/number of low and moderate income individuals served	\$1,711,562/15,149	\$1,700,000/15,050	\$1,725,000/15,265

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: RETIRED AND SENIOR VOLUNTEER PROGRAM

Provide enrichment for older adults through community service opportunities

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide enrichment for older adults through significant community service work.

Objectives:

- 1.) Provide a minimum of 200,000 volunteer service hours in the El Paso Community.
- 2.) To develop at least two new volunteer stations that meet the needs in El Paso.
- 3.) To maintain at least 90 volunteer stations that serve the needs in El Paso County in areas such as hospitals, law enforcement, recreation centers, nutrition centers, food banks, thrift stores, health services, hospice, adult day care, companionship, wildlife, land and vegetation, and other human needs.
- 4.) To maintain a minimum of 1,300 volunteers in the RSVP.
- 5.) To maintain a 90% overall program approval rating.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Volunteer services hours	259,258	200,000	200,000
New volunteer stations	4	2	2
Volunteer stations in county of El Paso	103	93	90
Volunteer strength	1,465	1,300	1,300
Overall program approval rating	90%	90%	90%

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: NEIGHBORHOOD SERVICES PROGRAM

Assist residents to improve and preserve neighborhoods

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Develop programs that address the physical, economic, and social well being of residents and neighborhoods throughout the City of El Paso.

Objectives:

- 1.) Implement Revitalization Projects to improve quality of life.
- 2.) Maintain/ Increase the number of neighborhood associations by focusing on the marketing & promotional material to encourage participation.
- 3.) Successfully enroll and graduate participants from the Neighborhood Leadership Academy.
- 4.) Mentor graduates of the leadership academy for the purpose of establishing new neighborhood associations and participation in boards and commissions.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Revitalization Projects completion rate:			
El Segundo Barrio	0%	15%	25%
Chamizal	25%	40%	60%
Lower Dyer	25%	40%	60%
Number of newly recognized Associations	10	10	10
Number of individuals enrolled/graduated from the Neighborhood Leadership Academy	50/30	57/35	60/40
Percent of graduates appointed to a board/commission	6.7%	8.0%	10.0%

Community and Human Development Goals, Objectives, & Performance Measures

FUNCTION: EMPOWERMENT ZONE PROGRAM

Provide economic opportunities for Empowerment Zone (EZ) residents

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Produce economic opportunity programming, in line with the community designed strategic plan, to assist in the revitalization of the federally designated El Paso Empowerment Zone.

Objectives:

- 1.) Assist EZ residents to be placed in a job or assisted to retain a job with services such as job training and childcare services.
- 2.) Assist EZ residents to be placed in job training with bilingual workforce development services.
- 3.) Assist EZ business with services such as small business technical assistance, small business loans, and small business incubator.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
EZ Residents placed in jobs (or assisted in retaining a job)	N/A	200	20*
EZ Residents placed in job Training Programs	N/A	100	20*
EZ Businesses receiving technical assistance	N/A	75	40*
EZ Businesses receiving financial assistance	N/A	10	10

Note: Funding initiated in FY10. Grant Period End Date Sept 3, 2010.

* Although subgrantees will not be funded with grant dollars during FY11, they have committed to continue services and report performance outputs during the fiscal year.



Convention & Performing Arts Center

Mission Statement

The mission of the El Paso Convention & Visitors Bureau and the El Paso Convention & Performing Arts Centers is to strengthen the economy of Greater El Paso by attracting individuals, families and groups to visit El Paso for business or pleasure, while providing consistently superior visitor services and delivering a pleasurable and memorable experience. Additionally, we are committed to the continued development of the City's quality of life for area residents.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	5,339	64,143	63,588
Contractual Services	3,892,666	4,860,931	7,925,300
Materials/Supplies	129,690	53,668	5,831
Operating Expenditures	819,790	754,943	741,356
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	1,587,964	2,275,638	2,937,500
Capital Outlay	516,290	154,221	0
<i>Total Appropriation</i>	6,951,739	8,163,544	11,673,575

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
107 - Conv/Performing Arts	4,723,670	5,687,959	8,736,075
503 - Citywide Capital Projects	2,228,069	2,475,585	2,937,500
<i>Total Funds</i>	6,951,739	8,163,544	11,673,575

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	0.00	0.20	0.20
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	0.00	0.20	0.20

**Convention & Performing Arts Center
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 107-CONV & PERF ARTS CTR				
57010270-CONV/PERFORMING ARTS CTR	1,551,656	5,439,692	2,709,950	5,811,189
57010301-CONVENTION SALES SERVICING	3,172,014	2,978,007	2,978,009	2,924,886

SUBFUND 503-CITY WIDE CAPITAL PROJ.				
57107100-PERF ARTS CTR-ROLLING STOCK				
<i>CIVIC CENTER CAPITAL IMPROVEMENTS</i>	2,228,069	3,066,180	2,475,585	2,937,500

Convention and Performing Arts Center

Goals, Objectives, & Performance Measures

FUNCTION: CONVENTION & PERFORMING ARTS CENTER, VISITOR'S BUREAU

Serve as the destination marketing organization for El Paso and operator and marketer of the El Paso Convention & Performing Arts Centers

Service Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To implement a comprehensive marketing strategy that will ensure optimum performance while operating with concern for the public purpose and the community interests in the facilities.

Objectives:

- 1.) Surpass previous year Convention & Performing Arts Center revenue.
- 2.) Surpass previous year hotel occupancy tax revenue.
- 3.) Increase ticketed attendance at all managed theatre facilities.
- 4.) Effectively service quality of life activities and optimize client satisfaction.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Total Revenue Generated*	\$4,259,133	\$4,070,000	\$4,250,000
Sales to Public	\$2,642,995	\$2,475,000	\$2,375,000
Food & Beverage	\$1,616,138	\$1,595,000	\$1,875,000
Hotel Occupancy Gross Revenue*	\$8,050,000	\$8,585,304	\$8,225,000
Total Combined Ticketed Theatre Attendance	177,530	175,000	180,000
Client Satisfaction Survey**	4.72	4.50	4.50

NOTE:

*FY2010 reflects impact of Bowling Congress revenue that will not be available in FY2011

**Based on Exit Surveys provided to clients at the conclusion of their event. Surveys are summarized based on a five-point scale, with 5 being the best and represented as excellent service. The average rating of 3.0 is defined as meeting definition of quality service based on the client/promoters evaluation.



Library

Mission Statement

The El Paso Public Library serves our diverse community through information access, cultural enrichment, and life-long learning.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	7,140,920	7,098,378	7,250,840
Contractual Services	406,197	408,757	420,500
Materials/Supplies	784,583	630,207	862,800
Operating Expenditures	80,817	99,611	97,471
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	52,556	61,977	165,929
<i>Total Appropriation</i>	8,465,073	8,298,930	8,797,540

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	7,895,047	7,697,423	8,131,724
219 - Literacy/Library Svcs	537,980	570,237	644,312
254 - Library	32,046	31,270	21,504
<i>Total Funds</i>	8,465,073	8,298,930	8,797,540

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	188.91	171.56	170.56
Grant Funded	4.10	4.00	4.00
<i>Total Authorized</i>	193.01	175.56	174.56

Library
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
53010201-LIBRARY ADMINISTRATION	1,540,960	1,121,657	1,606,869	1,422,317
53010202-CATALOGING, ORDER, PERIOD	1,215,300	1,153,979	1,011,735	1,249,394
53010204-MEMORIAL BRANCH OPER	219,614	229,371	230,025	233,662
53010206-ARMIJO BRANCH OPERATIONS	174,740	178,107	178,429	165,788
53010207-R. BURGESS BRANCH OPER	425,218	473,132	432,897	445,533
53010208-CIELO VISTA BRANCH OPER	181,290	283,738	124,747	221,390
53010209-CLARDY FOX BRANCH OPER	242,362	255,227	204,321	232,488
53010210-I. SCHWARTZ BRANCH OPER	264,226	276,629	284,636	293,366
53010211-LOWER VALLEY BRANCH OPER	322,090	327,043	362,714	386,026
53010212-WESTSIDE BRANCH OPER	181,246	259,096	259,487	273,381
53010213-YSLETA BRANCH OPERATIONS	237,907	238,412	269,888	284,302
53010214-EASTSIDE REGIONAL LIBRARY	367,922	422,046	328,078	366,274
53010329-LIBRARY OPER DOWNTOWN	2,032,733	2,076,029	1,937,258	2,055,451
53010361-WESTSIDE REGIONAL LIBRARY	489,439	504,179	466,339	502,352

SUBFUND 219-LITERACY/LIBRARY SRVCS				
53150006-TEXAS STATE LIBRARY GRANTS				
<i>TLSAC SYSTEMS</i>	296,769	301,317	299,202	300,000
<i>TANG GRANT</i>	79,574	83,464	76,635	80,000
<i>LONE STAR</i>	87,814	88,790	106,424	115,008
53150073-FEDERAL LIBRARY GRANTS				
<i>G530911-BIG READ</i>	0	20,000	18,664	20,000
53153054-E RATE				
<i>E RATE</i>	73,823	96,838	69,312	129,304

SUBFUND 254-LIBRARY				
53153053-RESTRICTED DONATIONS	32,046	58,202	31,270	21,504

Library

KEY PERFORMANCE MEASURES:

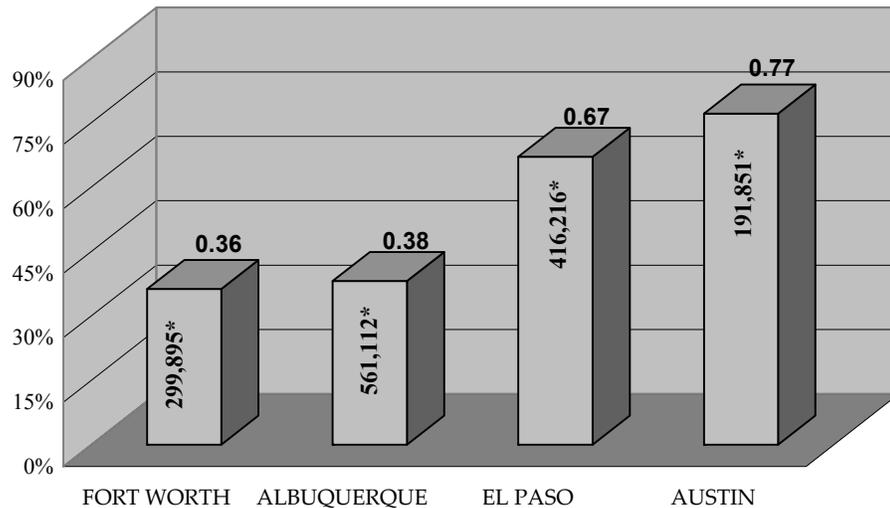
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Number of Annual Visits	
ALBUQUERQUE, NM	2,108,703
AUSTIN, TX	3,782,497
EL PASO, TX	2,252,223
FORT WORTH, TX	2,109,968

Source: Statistical Report of the Public Library Data Service 2010.

CITY COMPARATIVE INFORMATION

Registrations as Percent of Population



*Number of Cardholders per respective city

City	2009 Population	Daily Visitors	Annual Circulation	Weekly Public Service Hrs	Expenditures Per Capita
ALBUQUERQUE, NM	528,497	5,777	4,861,191	758	\$23.46
AUSTIN, TX	786,382	10,363	4,197,963	1,113	\$30.86
EL PASO, TX	620,447	6,170	1,610,202	523	\$14.04
FORT WORTH, TX	727,575	5,781	4,190,958	622	\$23.31

Library

Goals, Objectives, & Performance Measures

FUNCTION: TEXAS TRANS PECOS LIBRARY SYSTEM

Provide developmental support for rural libraries in far west Texas.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

TTPLS will provide continuing education opportunities, professional development and consulting for libraries in the service area that includes El Paso City & County and eight other counties in far West Texas.

Objectives:

- 1.) Assist in library management and planning by providing information and consulting services.
- 2.) Encourage professional development for library staff and community by providing continuing education opportunities in the form of workshops.
- 3.) Provide consultation services to support and enhance information available to the public; assist in grant writing and development and management of TTPLS grants, including budgeting, reporting, advocacy, policy issues and best practices.
- 4.) Assist and consult with member libraries about technical issues and applications.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Number of consultant hours	773	750	750
Number of training workshops	17	23	25
Number of staff assisted - Technical Assistance Negotiated Grant (TANG)	361	500	500
Learning Express usage (basic education exams and resources)	4,323	5,739	6,026

Library

Goals, Objectives, & Performance Measures

FUNCTION: LIBRARY SYSTEM

Provide access to technology, information, and community programming

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

El Paso Public Library serves our diverse community through information access, cultural enrichment and lifelong learning.

Objectives:

- 1.) Ensure that staff and patrons have ready access to technology necessary to efficiently gather, produce, manage, communicate and retrieve information for educational and personal use. (Goal 3, EPPL Strategic Plan 2008-2011)
 - a) Provide equal access to public computer sessions.
 - b) Respond in a timely and accurate manner to information requests.
 - c) Increase the number of e-book checkouts.
 - d) Increase the number of e-visits. (website and database usage)
- 2.) Increase public awareness of Library programs through communications and community outreach while staying relevant as an organization. (Goal 4, EPPL Strategic Plan 2008-2011)
 - a) Provide quality library service from all Library facilities and the bookmobile.
 - b) Increase program attendance.
 - c) Maintain or increase the number of library cardholders.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Total computer users	588,810	559,210	581,578
Information requests for research and reference	1,472,674	1,325,656	1,338,913
Total program attendance	115,590	106,890	111,166
Annual visitation	2,226,365	1,807,063	1,825,134
Avg. daily visitation rates	6,767	5,493	5,548
Annual circulation	2,445,641	2,228,105	2,250,386
Avg. daily circulation rates	7,434	6,772	6,840
E-Books - checkouts*	1,527	2,331	2,797
Registered borrowers **	416,216	374,900	382,398
E-Visits			
Website (Visitors)	735,059	719,535	733,926
Website (No. of Hits)	1,100,213	1,160,768	1,207,199
Databases (TexShare)	15,262	35,230	44,038

*Not included in FY09 Annual Circulation, but is included in FY10

**Number of registered cardholders for FY10 reflects purging of un-used cards



Museums & Cultural Affairs Dept.

Mission Statement

The Museums and Cultural Affairs Department is committed to the continued development of the City's arts industry, providing quality programs that are representative of the city's diverse cultures; and to maximizing available resources in order to enhance the city's cultural vitality.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	2,457,022	2,406,488	2,485,705
Contractual Services	473,495	768,505	596,362
Materials/Supplies	185,899	238,308	157,775
Operating Expenditures	580,272	141,701	117,931
Non-Operating/Intergovt. Exp	390,866	442,171	353,975
Internal Transfers	0	33,113	49,677
Capital Outlay	38,892	50,357	35,000
<i>Total Appropriation</i>	4,126,446	4,080,643	3,796,425

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	2,292,696	2,213,482	2,201,784
107 - CVB Performing Arts	863,487	884,179	901,425
219 - Literacy Services	45,508	196,181	124,301
226 - Social Services	31,191	8,635	11,088
256 - Tom Lea Endowment	200,406	13,438	0
257 - Restricted Funds	444,711	280,492	152,582
266 - Other	0	0	33,000
270 - ARD Restricted	4,075	14,258	35,875
803 - Lipscomb Museum Acq.	27,895	41,252	30,177
805 - Museum Trusts	345	123,790	65,349
810 - Restricted Fund	162,257	160,625	124,194
817 - History Museum Mem Restricted	12,044	14,638	20,000
818 - History Museum General Restricted	9,819	95,253	29,150
819 - Archeology Museum Mem Restricted	3,836	122	5,500
820 - Archeology Museum Gen Restricted	24,298	8,581	22,000
821 - History Museum Donations	3,878	25,717	40,000
<i>Total Funds</i>	4,126,446	4,080,643	3,796,425

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	59.75	59.75	54.98
Grant Funded	2.25	0.75	2.02
<i>Total Authorized</i>	62.00	60.50	57.00

Museums & Cultural Affairs Dept.

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
54010249-ART MUSEUM ADMINISTRATION	843,914	805,949	818,250	776,026
54010250-MUSEUM EDUCATION	139,580	144,117	134,185	146,722
54010251-ARCHAEOLOGY MUSEUM	236,058	157,388	150,203	169,187
54010252-HISTORY MUSEUM OPERATIONS	518,285	562,365	573,969	578,898
54010331-ART MUSEUM CURATORIAL	274,594	304,854	284,156	293,582
55010299-ARTS & CULTURE ADMIN.	280,265	240,131	252,719	237,369

SUBFUND 107-CONV & PERF ARTS CTR				
55010303-ART PROGRAMMING	863,487	901,425	884,179	901,425

SUBFUND 219-LITERACY-LIBRARY				
54150061-MUSEUM GRANTS				
<i>TCA EDUCATION GRANT</i>	5,833	10,688	1,500	5,001
<i>TCA EXHIBITIS</i>	6,057	5,265	12,493	12,500
<i>NEA ART MUSEUM</i>	0	0	0	0
<i>ARTS RESPOND FY2010</i>	0	0	1,500	0
55150003-ARTS & CULTURE GRANTS				
<i>TCA OPERATIONS</i>	6,958	13,395	15,007	15,500
<i>TCA SUB GRANT</i>	26,660	30,055	35,001	35,000
<i>TCA ARTS EDUCATION PROJECT</i>	0	25,000	3,000	3,000
<i>TCA CULTURAL TOURISM</i>	0	16,000	19,100	4,000
<i>NEA LAA</i>	0	0	100,001	25,000
<i>ARTS EDUCATION LOWER DYER NRSA</i>	0	2,400	7,500	12,300
54150080-HISTORY MUSEUM GRANTS				
<i>HTX EXHIBITS</i>	0	5,154	0	10,000
54150085-ARCHAEOLOGY MUSEUM GRANTS				
<i>THC ARCH MONTH</i>	0	1,000	1,079	2,000

Museums & Cultural Affairs Dept.
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 226-SOCIAL SERVICES				
54150078-MUSEUM SCHOOL SERVICES				
SCHOOL SERVICE PRIVATE AWARDS	31,191	32,012	8,635	11,088

SUBFUND 256-TOM LEA ENDOWMENT				
54153017-ART MUSEUM MISC PROJECTS	200,406	15,000	13,438	0

SUBFUND 257-MUSEUM RESTRICTED FUND				
54154001-MUSEUM RESTRICTED FUNDS				
MUSEUM GENERAL RESTRICTED	72,692	83,590	156,359	60,400
MUSEUM INSTRUCTION	20,216	34,927	0	30,155
MUSEUM CURATORIAL FUND	38,955	29,844	53,525	30,000
MU01 OLGA RODERICK	290,160	8,000	8,374	0
KRESS FOUNDATION CURATOR PRJ	0	0	5,630	0
54154001-KATHARINE WHITE HARVEY	0	40,000	794	0
54154002-MUSEUM RESTRICTED FUNDS				
HISTORY MUSEUM GIFT SHOP	11,146	14,981	46,224	25,027
HISTORY MUSEUM SPECIAL REVENUE	11,542	11,833	9,586	7,000

SUBFUND 266-OTHER				
54150061-MUSEUM GRANTS				
COUNTY HOT	0	0	0	33,000

SUBFUND 270-ART RESTRICTED				
55150071-ART RESTRICTED FUND	4,075	77,399	14,258	35,875

SUBFUND 803-LIPSCOMB MUSEUM ACQ				
54500024-ACQUISITIONS RESTRICTED	27,895	37,500	41,252	30,177

Museums & Cultural Affairs Dept.
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION				
FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 805-MUSEUM TRUSTS				
54500025-ART MEMBER RESTRICT FUND	345	57,841	123,790	65,349
SUBFUND 810-RESTRICTED				
54500028-ART MUSEUM GIFT SHOP	132,564	106,478	143,864	99,000
54500031-ARCHAEOLOGY MUS GIFT SHOP	29,753	20,787	16,761	25,194
SUBFUND 817-HISTORY MEM RESTRICTED				
54154002-HISTORY MUSEUM MEM RESTR	12,044	13,867	14,638	20,000
SUBFUND 818-HISTORY GEN RESTRICTED				
54154002-HISTORY MUSEUM GEN RESTR	9,819	9,587	95,253	29,150
SUBFUND 819-ARCHAEOLOGY MEM RESTR				
54500023-ARCHAEOLOGY MEM RESTRICTED	3,776	5,727	122	5,500
SUBFUND 820-ARCHAEOLOGY GEN RESTR				
54500023-ARCHAEOLOGY GEN RESTRICTED	24,298	22,488	8,581	22,000
SUBFUND 821-HISTORY MUSEUM DONATIONS				
54154002-HISTORY MUSEUM DONATIONS	3,878	600	25,717	40,000

Museums and Cultural Affairs Dept. Goals, Objectives, & Performance Measures

FUNCTION: CULTURAL AFFAIRS

Engage in arts and cultural activities that enliven and celebrate the City of El Paso and the region

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide a wide spectrum of art, culture and heritage opportunities to visitors and citizens of El Paso.

Objectives:

- 1.) Manage, contract, promote and present high quality and diverse educational programming.
- 2.) To increase public awareness and participation in art, culture and heritage programming and events.
- 3.) Create and sustain revenue streams to support art, culture & heritage programming and events.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Number of Events/Programs	221	260	215
Total Attendance	169,243	187,259	130,000*
Funds Raised through Grants/Donations/Sponsorships	\$185,021	\$110,128	\$116,500

* Attendance level has been reduced as decision has been made to eliminate alcohol consumption at Chamizal for *Music Under the Stars* events in FY2011.

Museums and Cultural Affairs Dept.

Goals, Objectives, & Performance Measures

FUNCTION: CULTURAL FUNDING PROGRAMS

Award grants supporting a vast array of cultural and heritage organizations and programs, and individual artists

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide direct funding and support to art, culture and heritage organizations and individuals to produce a diversity of art, culture and heritage programming and events in El Paso.

Objectives:

- 1.) Secure art, culture and heritage services for the citizens and visitors of El Paso.
- 2.) Administer funding to optimize resources available for programs and events.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Total Attendance	333,081	326,286	300,000
Number of organizations/total awards	63/\$340,850	50/\$340,605	66/\$331,180
Average cost per attendee	\$0.87	\$0.88	\$0.95

Museums and Cultural Affairs Dept.
Goals, Objectives, & Performance Measures

FUNCTION: MUSEUMS

Collect, interpret, preserve and exhibit art and artifacts

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To educate Museum visitors through the use of the permanent collection and through changing exhibitions, lectures, films, and classes about art; are as well as archaeology and history of this region.

Objectives:

- 1.) Provide a series of exhibitions, both temporary or from the permanent collections, for the citizens and visitors of El Paso.
- 2.) Provide educational program of lectures, films, workshops, symposia and tours.
- 3.) Create and sustain revenue streams to support museums missions.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Total Attendance	137,802	\$167,238*	157,000
Total Youth Attendance	29,157	33,717	35,721
Number of Education Programs	774	1,155	1,240
Number of Free Programs	385	497	510
Funds Raised through Membership /Donations	\$168,173	\$516,733*	\$294,000
Funds Raised through grants/foundations	\$298,151	\$190,826	\$200,000

*Large variance due to two major exhibits in FY2010: Bedazzled and Da Vinci



Parks and Recreation

Mission Statement

To develop, preserve, and maintain quality parks, open space and indoor facilities, and provide opportunities for structured and unstructured recreational and leisure-time activities for all citizens of El Paso.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	11,907,127	12,225,072	8,651,761
Contractual Services	2,794,958	3,168,203	1,955,091
Materials/Supplies	1,861,823	1,889,621	843,150
Operating Expenditures	1,956,745	2,495,913	303,345
Non-Operating/Intergovt. Exp	122,347	140	136,924
Internal Transfers	0	0	0
Capital Outlay	253,002	184,647	0
<i>Total Appropriation</i>	18,896,002	19,963,596	11,890,271

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	18,653,580	19,708,189	11,483,595
217 - Crime Prevention	0	0	13,176
244 - Parks & Rec. User Fees	0	0	68,020
272 - CDBG Social Projects	0	29,444	30,000
282 - HUD Administration	242,422	225,963	295,480
<i>Total Funds</i>	18,896,002	19,963,596	11,890,271

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	384.00	361.25	259.31
Grant Funded	6.30	9.32	12.66
<i>Total Authorized</i>	390.30	370.57	271.97

**Parks and Recreation
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
51010216-RECREATION CTR ADMIN.	221	0	0	0
51010256-FACILITIES MAINTENANCE	-1,403	0	0	0
51010262-LAND MANAGEMENT	-36	0	0	0
51010279-SHELTERS GEN. ADMIN.	124	0	0	0
51010362-PARKS & RECREATION ADMIN	1,109,888	1,130,563	1,068,090	1,253,952
51010363-RECREATION & SENIOR CTRS	3,520,625	3,642,505	3,558,808	3,972,239
51010364-AQUATICS	1,386,645	1,678,016	1,543,205	2,258,751
51010365-FACILITIES MAINTENANCE ¹	2,396,301	2,426,610	2,376,272	0
51010366-PARK MAINTENANCE ¹	7,199,468	7,991,166	8,046,091	0
51010367-ATHLETICS & SPORTS CTRS	1,724,838	2,045,659	1,708,844	2,355,136
51010368-PARK PLANNING & DEVELOP	445,181	477,871	479,763	490,103
51010369-AFTER SCHOOL & SITES	273,630	334,539	303,655	349,332
51010370-SPECIAL EVENTS	123,470	145,242	125,789	132,488
51010378-LEISURE INSTRUCTION	209,472	277,395	227,526	320,489
51010379-DAYCARE OPERATIONS	265,156	357,890	270,146	351,105

SUBFUND 217-CRIME PREVENTION				
51150063-PARKS FEDERAL FUNDED GRANT				
<i>WEED & SEED PROGRAM</i>	0	0	0	13,176

SUBFUND 244-PARKS & REC USER FEES				
51010279-SHELTERS/GENERAL ADMIN.				
<i>P501538-JOGGING PATHS @ PARKS</i>	0	0	0	68,020

¹ Parks Maintenance functions transferred to General Services Department.

**Parks and Recreation
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
PROGRAM	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 272-CDBG SOCIAL PROJECTS				
51150056-PARKS CD FUNDED PROJECTS				
<i>NRSA CHAMIZAL</i>	0	0	29,444	30,000

SUBFUND 282-HUD ADMINISTRATION				
51150056-PARKS CD FUNDED PROJECTS				
<i>CDBG AFTER SCHOOL OUTREACH</i>	26,631	26,375	23,849	36,737
<i>CDBG SUN COUNTRY RECREATION</i>	189,668	193,697	178,051	227,479
<i>CDBG DISABILITY EXERCISE GRANT</i>	26,123	27,670	24,063	31,264

Parks and Recreation

KEY PERFORMANCE MEASURES:

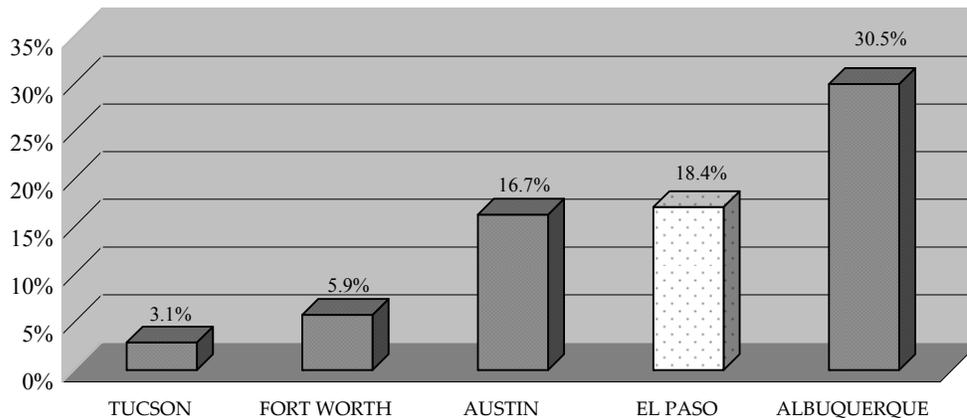
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

City	Percent Parkland Acreage City/Agency Control	Parkland as a percentage of total City Limits Acreage
ALBUQUERQUE, NM	98.2%	30.5%
AUSTIN, TX	63.8%	16.7%
EL PASO, TX	9.8%	18.4%
FORT WORTH, TX	100.0%	5.9%
TUCSON, AZ	85.2%	3.1%

Source: The Trust for Public Land "City Parks Facts", 2010

CITY COMPARATIVE INFORMATION

Parkland as a percentage of total City Limits Acreage



City	2009 Population	Park Acres (all sources)	Acres per 1,000 population	Playgrounds	Playgrounds per 1,000 population
ALBUQUERQUE, NM	528,497	35,232	66.7	140	0.3
AUSTIN, TX	786,382	26,810	34.1	155	0.2
EL PASO, TX	620,447	29,369	47.3	112	0.2
FORT WORTH, TX	727,575	11,128	15.3	159	0.2
TUCSON, AZ	548,555	3,892	7.1	118	0.2

Population Source: U.S. Census Bureau

Parks and Recreation

Goals, Objectives, & Performance Measures

FUNCTION: SPORTS, AQUATICS, RECREATION CENTERS AND SPECIAL SERVICES

Operate recreation facilities and provide programs, classes, activities and services

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To provide high quality community facilities and a variety of recreation programs that meet the needs of a diverse and livable community, and that enhance the health and well-being of participants of all ages and abilities.

Objectives:

- 1.) Provide core recreation services and maximize use of facilities and programs.
- 2.) Provide out of school programming for youth that builds character, enhances social skills, and provides a foundation for active, healthy living.
- 3.) Partner with other agencies to enhance current services and to provide new programs for all citizens.
- 4.) Develop leisure skills and encourage active, healthy lifestyles.
- 5.) Utilize fees and other alternate revenue sources to augment the availability of programs that benefit users.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Number of:			
Recreation/Lap Swim Participants	173,865/46,326	156,725/132,862	172,725/153,000
Learn to Swim Classes/Participants	484/2459	428/2521	428/2568
Water Aerobics Classes/Participants	70/1088	85/1407	109/1807
Teams-City Sports Tournaments	1,700	615	900
Adult Sport City Leagues/Teams	34/1526	39/2743	30/1,700
Youth Sport City Leagues/Teams	100/1431	77/1444	75/1,500
Developmental Sport Participants (age 8 & under)	6,900	3,309	4,500
Field Practice Permits Issued (1.5 hrs. average)	20,368	13,784	20,000
Out of School Programs/Average Daily Registration:			
“Club Rec” Summer Camp	21/946	20/1039	21/1,200
School Sites – After School Program	12/1255	13/1741	13/1,600
Recreation Centers – After School Program	8/296	9/503	10/525
Recreation Centers – After School Outreach/Grant	5/550	5/510	5/525
Number of Formal Written Agreements for Partnerships at Recreation and Senior Centers	N/A	11	14
Number of Attendees Youth Sports Parent Education Classes	26,481	27,077	20,000
Revenue from:			
Recreation and Senior Center Rentals	\$397,645	\$358,725	\$400,000
Leisure Interest Classes	\$234,484	\$255,724	\$295,000

Parks and Recreation

Goals, Objectives, & Performance Measures

FUNCTION: ADMINISTRATION, SUPPORT & IMPROVEMENT

Provide financial, personnel, public relations support and master plan oversight

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To provide strategic management and oversight of parks and recreation master plans, business services and public relations in order to create a high quality parks and recreation system in El Paso.

Objectives:

- 1.) Provide customers with accurate, timely information.
- 2.) Prepare and administer grants to enhance capital infrastructure.
- 3.) Acquire and improve real property for parks and recreation expansion and open space conservation.
- 4.) Foster neighborhood stewardship.
- 5.) Increase on-line use of Activenet to decrease wait times.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Department Self-Sufficiency Percentage (not including grants)	19%	18%	33%
Park Permit and Shelter Revenue	\$179,311	\$175,000	\$175,000
Parks and Recreation Website Views	25,213	25,200	30,000
CDBG Funds for Park Enhancements	Yr 34 - \$3,002,100	Yr 35 - \$2,468,100	Yr 36 - \$2,130,039
Parkland Dedication Revenues	\$473,362	\$500,000	\$500,000
Total Acres of Parkland	2,691	2,741	2,830
Park Partner Agreements	19	26	24
Activenet Transactions*:			
Online	N/A	1%	10%
Front Desk	N/A	99%	90%

* Launched 4th quarter of FY2010

Planning and Economic Development

Mission Statement

To improve the quality of life in El Paso by facilitating the enhancement of the physical and economic environment.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	905,718	994,678	2,707,263
Contractual Services	436,098	604,406	1,030,411
Materials/Supplies	13,388	15,465	46,348
Operating Expenditures	56,206	47,729	81,210
Non-Operating/Intergovt. Exp	832,142	408,048	500,000
Internal Transfers	0	0	150,000
Capital Outlay	32,000	0	0
<i>Total Appropriation</i>	2,275,552	2,070,326	4,515,232

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	1,654,219	1,658,993	3,745,043
257 - Restricted Funds	32,000	50,732	300,000
266 - Other	589,333	360,601	470,189
<i>Total Funds</i>	2,275,552	2,070,326	4,515,232

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	14.78	15.68	44.95
Grant Funded	0.00	1.00	3.23
<i>Total Authorized</i>	14.78	16.68	48.18

**Planning and Economic Development
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
72010034-PLANNING ADMINISTRATION	0	0	0	1,975,296
72010268-ECONOMIC DEV ADMIN.	1,654,219	1,828,083	1,658,993	1,769,747

SUBFUND 257-RESTRICTED FUNDS				
72153041-ECONOMIC DEVELOP TIRZ	32,000	262,000	50,732	300,000

SUBFUND 266-OTHER				
72150035-ECONOMIC DEV GRANTS	51,711	0	40,808	0
72150036-ECONOMIC DEV PROJECTS	537,622	376,578	319,793	470,189

Planning and Economic Development

KEY PERFORMANCE MEASURES:

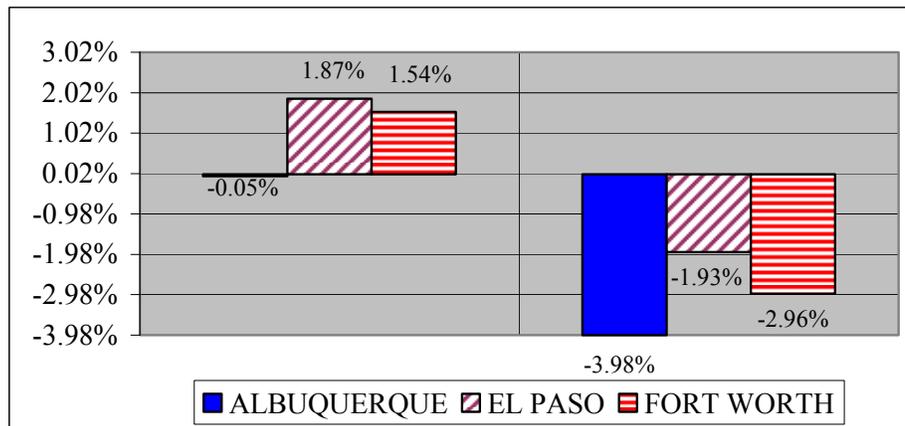
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Jobs Created / Lost from FY08 to FY09	
ALBUQUERQUE, NM	-15,185
EL PASO, TX	-5,227
FORT WORTH, TX	-22,769

Source: Bureau of Labor Statistics, Quarterly Census of Employment and Wages (QCEW) by County.

CITY COMPARATIVE INFORMATION

Percentage of jobs created/lost from FY08 to FY09



Source: El Paso Economic Development Department

City / County	Total Employment		
	2007	2008	2009
ALBUQUERQUE, NM / BERNALILLO, SANDOVAL, TORRANCE & VALENCIA COUNTIES	381,534	381,349	366,164
EL PASO, TX / EL PASO COUNTY	266,400	271,382	266,155
FORT WORTH, TX/TARRANT COUNTY	758,236	769,935	747,166

Source: Bureau of Labor Statistics, Quarterly Census of Employment and Wages (QCEW) by

Planning and Economic Development

Goals, Objectives, & Performance Measures

FUNCTION: PLANNING

Review subdivisions, zoning and other applications for compliance with adopted land use regulations.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Propose and implement land use regulations and initiatives to ensure public safety and to drive economic growth and revitalization in order to create an attractive community of livable neighborhoods and business enterprises.

Objectives:

- 1.) Create a Transit Oriented Development (TOD) overlay zone.
- 2.) Complete the Alameda Corridor Land Use Study and Area Plan for revitalization of the corridor
- 3.) Complete the Comprehensive Plan update.
- 4.) Improve time for completion of land development applications
- 5.) Create a Parking District Overlay Plan for the Cincinnati Entertainment District

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
On-time completion of land development applications	100%	100%	100%
Plan Completion- Alameda Corridor*	0%	70%	100%
Comprehensive Plan completion*	0%	30%	100%
Implement the TOD overlay zone (Comprehensive Plan)*	0%	75%	100%
Implement Alameda Corridor Land Use Plan*	0%	75%	100%
Implement Natural Open Space Zoning District	75%	100%	100%
Complete the Comprehensive Plan update	0%	25%	100%
Implement the Regional Growth Management Plan	65%	100%	N/A
Complete the Billboard Inventory	50%	100%	N/A
Implement the Annexation Plan	100%	N/A	N/A
Implement Smart Growth Principles	100%	N/A	N/A
Implement Impact Fees	100%	N/A	N/A

*FY2009 New Measures

Planning and Economic Development

Goals, Objectives, & Performance Measures

FUNCTION: ECONOMIC DEVELOPMENT

To create jobs, redevelop underperforming areas of the city, to plan for and administer short and long-term land use and design in the City of El Paso.

Serves Council's Strategic Policy:

By helping businesses create quality jobs in El Paso and revitalize targeted areas of town, thereby adding to the tax base and fostering a healthy economy and to promote sustainable, quality development in El Paso.

Goal:

To create jobs, redevelop underperforming areas and plan and administer land use and design with improved customer service.

Objectives:

- 1.) Create new job opportunities through expansion, recruitment and entrepreneurship
- 2.) Revitalize underperforming areas of El Paso to enhance the tax base and quality of life
- 3.) Support a regional technology infrastructure to enhance El Paso efforts to support high technology businesses.
- 4.) Implement an international program to enhance El Paso's economy.
- 5.) Develop Airport properties, MCA and SmartGrowth Pilot Project
- 6.) Utilize NMTCs (New Market Tax Credit), RIC (Regional Investment Center) and other economic development tools to enhance the local community

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Job Creation:			
New Jobs	80	0	200
Company Visits	510	532	500
Expansion Jobs	219	539	500
Partner Referrals	108	107	100
Workforce Training:			
Case Management	330	240	300
Graduate	88	64	40
Incentive-based Investment:			
Downtown	\$18,000,000	\$27,720,000	\$5,000,000
RLF Loans	\$235,000	\$100,000	\$250,000
Other Areas	\$68,344	\$990,828	\$5,000,000
NMTC	N/A	N/A	\$10,000,000
Supplier Development:			
Suppliers in Database	151	150	150
Supplier Events	3	2	4



Zoo

Mission Statement

Our mission is to celebrate the value of animals and natural resources and create opportunities for people to rediscover their connection to nature.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	3,423,722	3,534,076	4,282,045
Contractual Services	417,977	593,007	666,015
Materials/Supplies	419,057	629,642	933,930
Operating Expenditures	66,189	99,659	130,032
Non-Operating/Intergovt. Exp	2,801	3,144	4,000
Internal Transfers	0	0	0
Capital Outlay	72,563	131,478	236,000
<i>Total Appropriation</i>	4,402,309	4,991,006	6,252,022

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	3,465,186	3,248,676	3,513,012
245 - Zoo Operations	937,123	1,742,330	2,739,010
<i>Total Funds</i>	4,402,309	4,991,006	6,252,022

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	107.20	111.20	112.20
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	107.20	111.20	112.20

Zoo
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
52010245-ZOO ADMINISTRATION	3,465,186	3,369,933	3,248,676	3,513,012

SUBFUND 245-ZOO OPERATIONS				
52152001-ZOO GATE REVENUE ADMIN.	293,878	1,103,798	703,712	1,295,756
52152002-ZOO FACILITIES	268,537	374,500	369,453	389,000
52152003-ZOO ANIMAL CARE	53,079	137,000	98,184	142,325
52152004-ZOO COMMUNITY PROGRAMS	36,198	41,590	32,419	42,590
52152005-ZOO ANIMAL HEALTH & NUTR.	225,842	416,606	295,902	438,267
52153027-ZOO GATE OPERATIONS	59,589	540,389	242,660	431,072

Zoo

KEY PERFORMANCE MEASURES:

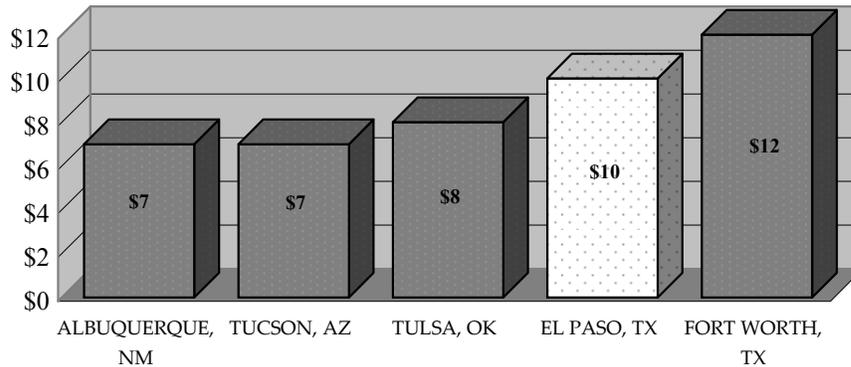
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

City	Attendance
ALBUQUERQUE, NM	1,200,000
TUCSON, AZ	500,000
TULSA, OK	525,000
<i>EL PASO, TX</i>	333,318
FORT WORTH , TX	1,000,000

Source: El Paso Zoo Survey, 2010

CITY COMPARATIVE INFORMATION

2010 Adult Admission



City	2009 Population	2010 Adult Admission	Budget 2010
ALBUQUERQUE, NM	528,497	\$7.00	\$13,199,000
TUCSON, AZ	548,555	\$7.00	\$2,855,100
TULSA, OK	389,625	\$8.00	\$5,608,750
<i>EL PASO, TX</i>	620,447	\$10.00	\$6,252,022
FORT WORTH, TX	727,575	\$12.00	\$23,000,000

Population Source: U.S. Census Bureau

Zoo

Goals, Objectives, & Performance Measures

FUNCTION: GENERAL OPERATIONS

Provide and maintain captivating exhibits in an engaging and relaxing atmosphere

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Continually improve the Zoo experience through the investment of time and resources to engage and inspire guests.

Objectives:

- 1.) Refurbish existing exhibits and work towards opening new ones.
- 2.) Increase zoo attendance to enhance the communities appreciation for ecological diversity.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Reopen/open new exhibits	2 of 34	22 of 38	19 of 19
Percentage completion to goal	6.0%	65.0%	80.0%
Annual Attendance	281,753	333,318	336,000
Percent Attendance to Metropolitan Area	27.6%	39.7%	40.0%

Zoo
Goals, Objectives, & Performance Measures

FUNCTION: COMMUNITY PROGRAMS

To educate zoo visitors about animals and their habitats

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Share the Zoo's passion for conservation and appreciation of the world's wildlife and natural environment through public presentations and interpretive programming.

Objectives:

- 1.) Promote interest and participation in Fee based interpretive programs at the zoo.
- 2.) Provide public presentations on animal origin, habitat, diet and the impact humans have affecting their environment and existence.
- 3.) Provide curriculum based educational programs at the zoo on wildlife, plants, ecology and the environment.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Fee Based Adventure Programs (New in FY2009- Added to Fee Schedule)	18	38	40
Percentage capacity met	40.0%	100.0%	100.0%
Animal Presentations (15 min.)	1,263	1,511	2,190
Percentage capacity met	65.0%	80.0%	80.0%
Student Attendance	21,631	28,184	32,000
Percentage participation in enhanced educational programming	8.0%	11.0%	20.0%



Airport

Mission Statement

Provide customers with a safe, efficient airport, operating in an environmental conscious and self-sustaining manner.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	9,606,882	9,455,750	10,716,770
Contractual Services	5,665,263	5,942,267	6,858,806
Materials/Supplies	1,849,322	1,494,246	1,869,920
Operating Expenditures	19,206,752	19,510,635	5,192,589
Non-Operating/Intergovt. Exp	806,182	1,161,139	1,820,968
Internal Transfers *	83,818,987	4,144,928	11,130,725
Capital Outlay	-2	669,467	383,000
<i>Total Appropriation</i>	120,953,386	42,378,432	37,972,778

* FY2009 Estimated Actuals include \$83,189,986 Cash Transfers from Capital Projects

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
601 - Airport Cost Centers	36,740,429	37,108,280	29,736,814
602 - Debt Service	474,451	441,951	1,463,368
604 - Capital Projects *	83,436,984	669,467	383,000
606 - Passenger Facility Charges	301,522	4,144,928	6,162,246
607 - Airport Restricted Fund	0	13,806	227,350
<i>Total Funds</i>	120,953,386	42,378,432	37,972,778

* FY2009 Estimated Actuals include \$83,189,986 Cash Transfers from Capital Projects

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	241.40	236.70	234.40
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	241.40	236.70	234.40

Airport
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 601-AIRPORT COST CNTRS				
62620001-FINANCE AND ADMIN.	8,570,368	14,592,305	8,444,508	13,354,599
62620002-AIRPORT SECURITY	775,160	804,099	744,324	812,332
62620003-INVENTORY PURCHASES	1,073	4,400,000	0	4,400,000
62620004-NEW CARGO COMPLEX	2,296,315	345,476	2,180,089	398,373
62620005-TERMINAL	8,740,109	6,006,545	8,557,774	6,160,719
62620006-AIRPORT PARKING LOTS	1,760,110	1,939,031	1,997,889	2,130,865
62620007-AIR FREIGHT	110,474	113,040	106,917	123,049
62620008-GEN / COMMERCIAL AVIATION	1,388,053	669,707	1,433,562	722,652
62620009-LANDING AREA	7,837,218	1,638,697	8,014,570	1,695,739
62620011-INDUSTRIAL PARK	318,106	227,436	343,734	365,414
62620012-GOLF COURSE	215,910	8,000	139,513	7,000
62620013-BUTTERFIELD TRAIL IND. PK	212,456	478,261	381,350	486,250
62620032-INVENTORY ISSUES	1	-4,400,000	0	-4,400,000
62620039-GLOBAL REACH INDUSTRIAL PRK	954,599	117,203	945,757	202,327
62620040-BUTTERFIELD TRAIL GOLF CLUB	3,228,613	2,532,800	3,508,622	2,961,698
62620042-AIRPORT HOTELS	72,404	55,315	55,191	56,991
62620043-CROSSROADS RETAIL	22,372	0	0	0
62620044-FOREIGN TRADE ZONE	237,088	258,939	254,480	258,806

SUBFUND 602-DEBT SERVICE				
62620014-DEBT RESERVES				
1996 REVENUE BONDS	474,451	1,474,663	441,951	1,463,368

**Airport
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 604-CAPITAL PROJECTS				
62620018-AIRPORT OPERATING ACCT				
<i>AIRPORT OPERATING ACCOUNT *</i>	83,189,986	0	0	0
62620020-GEN AIRPORT CONSTRUCTION				
<i>AIRPORT CAPITAL OUTLAY</i>	246,998	471,000	669,467	383,000

* To record Cash Transfers from Capital Projects

SUBFUND 606-PASSENGER FAC CHARGES				
62620016-PASSENGER FACILITY CHARGES				
<i>PFC CAPITAL ACCOUNT</i>	301,522	160,000	47,187	40,000
<i>PFC REVENUE</i>	0	3,858,180	4,097,741	6,122,246

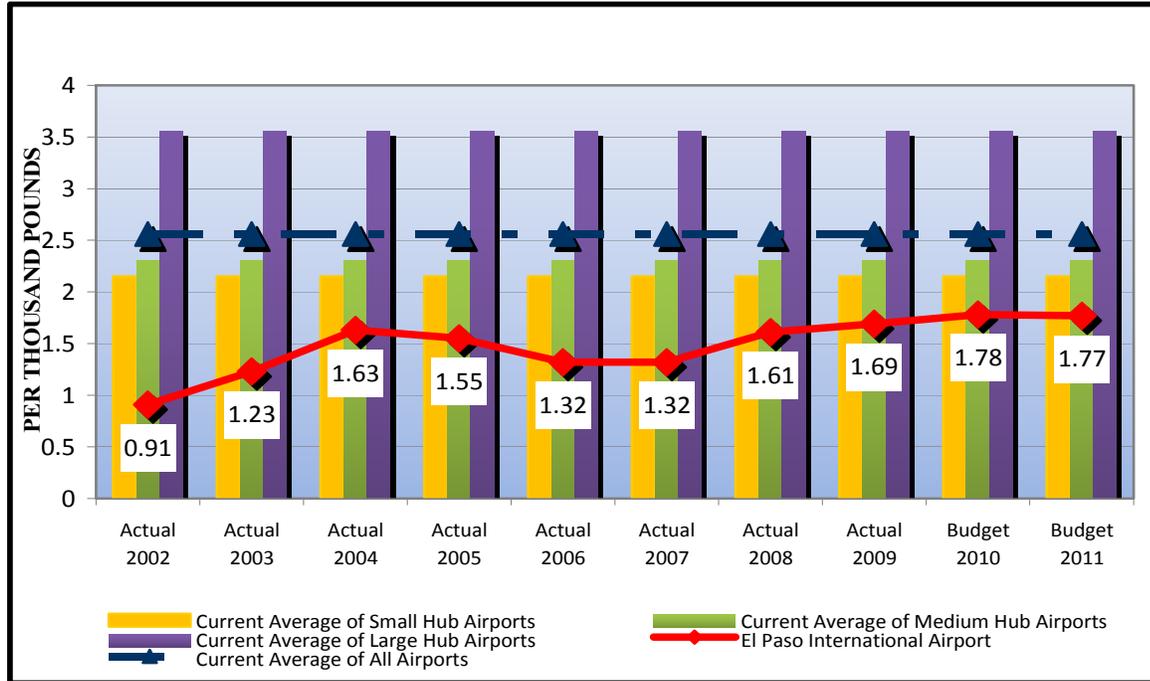
SUBFUND 607-AIRPORT RESTRICTED FUND				
62620017-AIRPORT RESTRICT LAND SALES	0	272,700	13,806	227,350

Airport

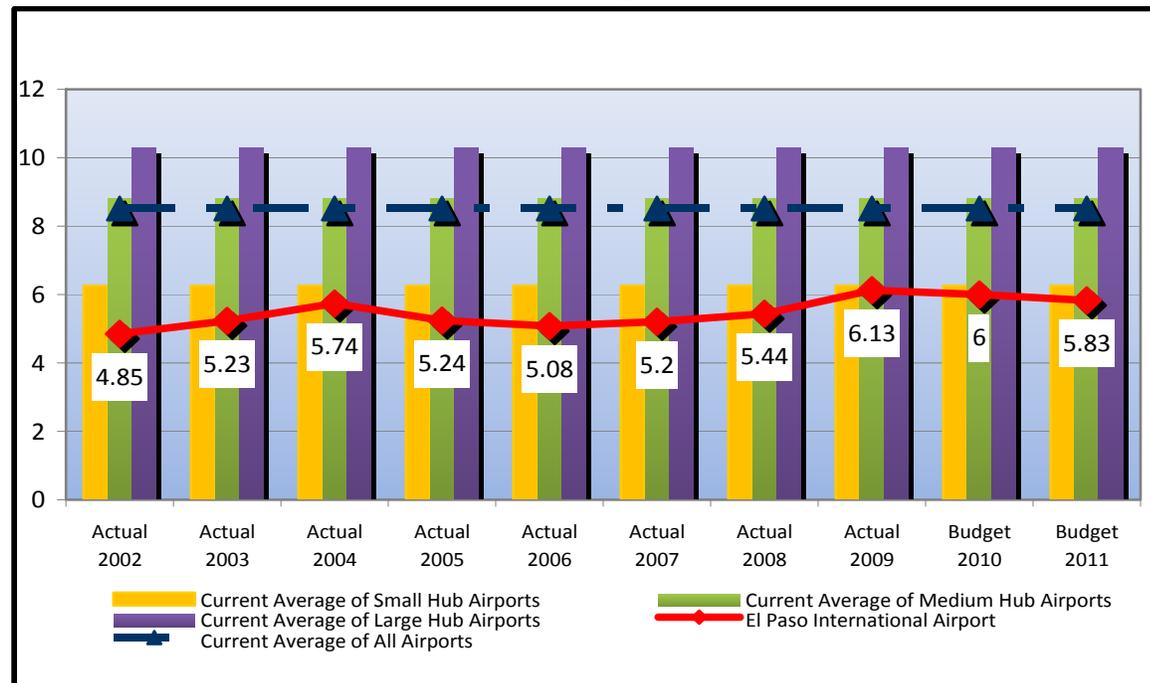
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUALIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Landing Fees



Cost Per Enplanement



Airport

Goals, Objectives, & Performance Measures

FUNCTION: ADMINISTRATION

Responsible for departmental accounting and property management

Serves Council's Strategic Policy:

Maintain El Paso as an international transportation system hub.

Goal:

To ensure the Airport is self-sustaining in accordance with Federal Aviation Administration (FAA) policies and procedures and grant assurances.

Objectives:

- 1.) To maintain and sustain appropriate cash balance and reserves to allow for future investments in essential aviation facilities and non-aviation revenue generating facilities.
- 2.) To maintain a stable and competitive cost structure for El Paso airline carriers while retaining cost recovery for airline operations and facility requirements.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Non-Aviation Revenue	\$20,078,463	\$21,080,139	\$21,622,828
% Non-Aviation Revenue/Total Operating Revenue	59.3%	60.3%	61.7%
Percent change in Net Assets	1.4%	1.7%	2%
Terminal rate per square foot	\$36.69	\$36.31	\$33.91
Landing fee per \$1,000 lbs. landed weight	\$1.69	\$1.78	\$1.77
Airport cost per enplanement	\$6.13	\$6.00	\$5.83

Airport

Goals, Objectives, & Performance Measures

FUNCTION: DEVELOPMENT

Implement and oversee the Airport's Capital Improvement Program and grant administration

Serves Council's Strategic Policy:

Maintain El Paso as an international transportation system hub.

Goal:

To administer a capital improvement program that plans for and meets future demands for the Airport.

Objectives:

- 1.) To invest in the Airport's infrastructure through the implementation of an Improvement Program.
- 2.) To provide El Paso/Juarez industry with first class air cargo/Foreign Trade Zone (FTZ)/ Customs Facilities and maintain appropriate space to allow expansion and capitalize on immediate business opportunities.
- 3.) To develop Airport land according to the Airport's Master Plan and Land Use Map.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Capital expenses per passenger	\$6.16	\$3.72	\$14.41*
Percentage cargo facility availability	50%	50%	50%
Taxiway L Reconstruction- Percentage Complete	0%	2%	100%
1K Extension of Runway 8R/26L- Percentage Complete	0%	8%	90%
Butterfield Trail Industrial Park Pavement Rehabilitation -Percentage Complete	0%	1%	80%
Global Reach/Cottonwoods Landscaping Improvements- Percentage Complete	0%	7%	100%

*Increase in expenditures is due to two delayed capital projects in FY10, which will commence in FY11. The projects include: 1) runway extension, and 2) reconstruction of Taxiway

Airport

Goals, Objectives, & Performance Measures

FUNCTION: OPERATIONS

Providing exceptional airline passenger services, air cargo and general aviation support

Serves Council's Strategic Policy:

Maintain El Paso as an international transportation system hub.

Goal:

To provide safe and state of the art aviation facilities for all airlines, passengers, air cargo and general aviation operators in compliance with Federal Aviation Administration (FAA) and Transportation Security Administration (TSA) requirements and stan

Objectives:

- 1.) To comply with federal regulations.
- 2.) To maintain an aggressive safety program.
- 3.) To continue providing a high level of concession services in food and beverages and news and retail.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Maintain FAA Part 139 Certification	Yes	Yes	Yes
Percent change in number of accidents	4%	-13%	-2%
Food & Beverage Revenue Per Enplanement	\$0.38	\$0.40	\$0.41
Retail Revenue Per Enplanement	\$0.46	\$0.45	\$0.45



Department of Transportation

Mission Statement

To maintain the city's thoroughfare infrastructure to allow safe transport of people, goods, and services within and throughout the city limits.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	9,342,816	9,047,062	10,374,044
Contractual Services	2,659,682	2,801,707	2,789,398
Materials/Supplies	2,777,615	2,334,188	2,570,705
Operating Expenditures	83,152	86,705	103,642
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	0	4,477	0
<i>Total Appropriation</i>	14,863,265	14,274,139	15,837,789

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
101 - General Fund	14,863,265	14,274,139	12,787,409
103 - Solid Waste Management	0	0	2,730,564
268 - Police Restricted	0	0	319,816
<i>Total Funds</i>	14,863,265	14,274,139	15,837,789

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	259.00	250.00	265.00
Grant Funded	1.00	0.00	0.00
<i>Total Authorized</i>	260.00	250.00	265.00

**Department of Transportation
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 101-GENERAL FUND				
32010048-ENGINEERING TRAFFIC-STREETS	0	0	0	1,071,001
32010150-STREETS EQUIPMENT SUPPORT	1,337,752	1,763,896	1,434,855	1,650,692
32010152-STREETS CONTRACT MGMT.	788,553	597,348	750,183	569,842
32010155-STREETS MEDIAN	843,930	668,553	895,859	0
32010159-STREET-ADMINISTRATION	964,441	972,590	1,021,341	1,209,319
32010200-STREETS-MAINTENANCE	6,189,868	5,812,877	5,948,861	5,641,994
32010287-SIGNS AND MARKINGS	1,256,586	1,396,318	1,269,089	1,265,102
32010288-TRAFFIC SIGNALS	1,460,853	1,409,281	1,258,207	1,379,459
32010362-STREET GRAFFITI PROGRAM	627,656	548,683	593,460	0
32010363-STREET SWEEPING OPERATIONS	1,394,264	1,196,780	1,102,284	0
32150041-GRAFFITI CLEAN UP	-638	0	0	0

SUBFUND 103-SOLID WASTE MGMT.				
32010155-STREETS MEDIAN	0	0	0	922,859
32010362-STREET GRAFFITI PROGRAM	0	0	0	548,458
32010363-STREET SWEEPING OPERATIONS	0	0	0	1,259,247

SUBFUND 268-POLICE RESTRICTED				
32010048-ENGINEERING TRAFFIC-STREETS	0	0	0	69,816
32010200-STREETS-MAINTENANCE	0	0	0	250,000

Department of Transportation

KEY PERFORMANCE MEASURES:

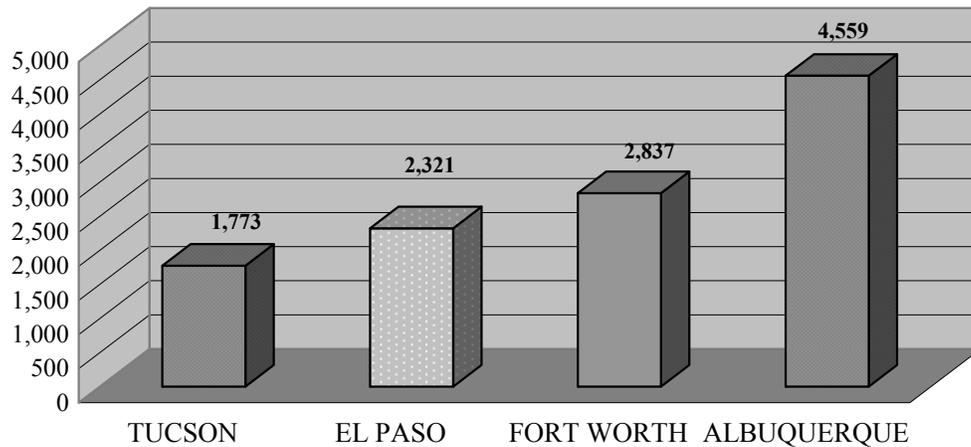
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Center Line Miles of Paved Roads	
ALBUQUERQUE, NM	4,559
EL PASO, TX	2,321
FORT WORTH, TX	2,837
TUCSON, AZ	1,773

Source: OMB Department Survey, 2010

CITY COMPARATIVE INFORMATION

Center Line Miles of Paved Roads



City	2009 Population	Miles of paved roads	Miles of landscaped medians	Miles of paved alleys
ALBUQUERQUE, NM	528,497	4,559	142	150
EL PASO, TX	620,447	2,321	138	99
FORT WORTH, TX	727,575	2,837	176	119
TUCSON, AZ	548,555	1,773	N/A	516

Population Source: U.S. Census Bureau

Department of Transportation

Goals, Objectives & Performance Measures

FUNCTION: STREET MAINTENANCE

Maintain roadways for prolonged useful life, improving quality and aesthetics

Serves Council's Strategic Policy:

To establish a comprehensive transportation system.

Goal:

Protect the City's investment in street and roadway infrastructure through effective street restoration and maintenance techniques, and to enhance the aesthetic quality of street infrastructure through planned maintenance of street medians and aggressive weed control.

Objectives:

- 1.) Timely, effective and efficient response to public service requests for pothole patching.
- 2.) Comprehensive crack-sealing throughout the City street network.
- 3.) Effective street medians maintenance and refurbishing of medians.
- 4.) Street sweeping throughout the street network.
- 5.) Comprehensive weed control efforts throughout the City street network.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Turnaround time on public service requests for pothole patching	71.55% in 3 days 60.68% in 2 days	75.85% in 3 days 61.14% in 2 days	76.00% in 3 days 62.00% in 2 days
Square feet of potholes patched	607,876	388,473	400,000
Cost per square foot of potholes patched	\$2.60	\$3.29	\$3.50
Crack-sealing, linear feet	390,375	303,033	300,000
Linear feet of unlandscaped medians restored and cleaned	422,659	976,038	900,000
Curb Miles swept to comply with environmental requirements	35,899	26,379	27,000
Cost per mile of streets swept	\$37.54	\$37.24	\$38.00
Material handling - cubic yards of debris removal from sweeping program	34,811	27,425	28,000
Herbicide spraying of double front lots, alleys, and unlandscaped medians measured in square feet	48,786,130	93,641,097	101,646,760
Annual spraying of infrastructure inventory of double front lots, alleys, and unlandscaped medians	2	4	4

Department of Transportation

Goals, Objectives & Performance Measures

FUNCTION: TRAFFIC MAINTENANCE OPERATIONS
 Maintain and operate traffic signal network and the installation of traffic signals

Serves Council's Strategic Policy:
 To establish a comprehensive transportation system.

Goal:
 Ensure the safe direction of traffic flow with effective signalization, signage, and traffic markings through effective maintenance and planning.

Objectives:

- 1.) Installation and maintenance of signalized traffic control intersections with objective of all intersections having both LED lighting and VIVIDs traffic control.
- 2.) Installation of thermo-plastic markings with objective of converting entire street network to thermal products.
- 3.) Replacement and new installations of street signage and traffic control signage Citywide.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
New signalized intersections installed into City network	13	22	10
Signalized intersections (total)	604	626	636
Signalized intersections with VIVIDs* traffic control / % of total	215 / 35%	261 / 41%	271 / 43%
Signalized intersections with LED** lighting / % of total	594 / 98%	624 / 99.6%	636 / 100%
Percent of markings inventory replaced within eighteen month period	30%	40%	40%
New traffic control signage installations	8,600	8,713	8,850

*VIVIDs: Vehicle Imaging Video Detection System

**LED: Light Emitting Diode

Department of Transportation
Goals, Objectives & Performance Measures

FUNCTION: PLANNING & QUALITY CONTROL

Utilizing maintenance and restoration techniques, identify priority levels for resurfacing, micro-surfacing, & asphalt rejuvenation

Serves Council's Strategic Policy:

To establish a comprehensive transportation system.

Goal:

Utilization of designed and planned approaches to pavement restoration and maintenance to effectively prolong the useful life of City streets as much as possible.

Objectives:

- 1.) Project scoping, estimating, and implementation for asphalt rejuvenation, micro surfacing, and street resurfacing projects.
- 2.) Work to provide increased accessibility to all the streets of El Paso with additional curb cuts and the construction of sidewalks.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Percentage of street inventory resurfaced	0.54%	0.38%	0.38%
Square yards of streets resurfaced	217,579	154,000	154,000
ADA Curb Cuts Constructed-Square Yards	13,802	8,256	8,256
Sidewalk Construction-Square Yards	49,205	31,758	26,758

Department of Transportation

Goals, Objectives & Performance Measures

FUNCTION: GRAFFITI REMOVAL

Removal of graffiti for the reduction of crime and illicit activities within the community

Serves Council's Strategic Policy:

To establish a comprehensive transportation system.

Goal:

Provide timely and effective eradication of graffiti on residential, commercial, and public property to enhance the aesthetic value of the city and assist in law enforcement effort.

Objectives:

- 1.) Provide timely graffiti removal service.
- 2.) Participate in community-wide graffiti clean ups, special clean ups and education programs.
- 3.) Strive for a reduction in graffiti clean ups through deterrence and cooperation with law enforcement.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Graffiti -Service Request Turnaround times less than 3 days	86.61%	85.00%	90.00%
Graffiti -Service Request Turnaround times less than 2 days	79.35%	80.00%	90.00%
Graffiti - cost per square foot cleaned	\$0.37	\$0.54	\$0.39
Graffiti - Sites Cleaned	19,379	16,036	15,981
Graffiti - Service Requests	8,756	9,844	11,500
Graffiti - Cases working with Police/Prosecutors	63	65	105

Department of Transportation
Goals, Objectives, & Performance Measures

FUNCTION: TRANSPORTATION ENGINEERING

Providing effective traffic engineering and transportation solutions in coordination with State and Federal agencies

Serves Council's Strategic Policy:

To establish a comprehensive transportation system.

Goal:

To provide for the safe and efficient movement of people and goods within the City of El Paso, incorporating traffic calming techniques for residential streets and pedestrian-friendly street design and to do so in a manner that serves as a premier example of customer service for the City of El Paso.

Objectives:

- 1.) Interconnect all signalized intersections in the City of El Paso.
- 2.) Implement Neighborhood Traffic Management Program (NTMP).
- 3.) Reduce response time to citizen requests/inquiries.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Percentage of interconnected signals	90%	92%	92%
NTMP projects implemented	9	10	10
Days to respond to citizen request/inquiry	12	10	10

International Bridges

Mission Statement

To provide safe, convenient, efficient and reliable cross border mobility at an appropriate cost while facilitating international commerce and to provide efficient management of the parking meters.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	2,067,673	2,116,962	2,114,776
Contractual Services	1,084,294	1,111,524	1,271,774
Materials/Supplies	180,557	186,832	176,600
Operating Expenditures	80,996	71,364	102,800
Non-Operating/Intergovt. Exp	3,965	19,729	18,000
Internal Transfers	9,450,286	11,121,143	12,570,042
Capital Outlay	0	19,699	0
<i>Total Appropriation</i>	12,867,771	14,647,253	16,253,992

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
672 - Stanton Street	12,867,771	14,647,253	16,253,992
<i>Total Funds</i>	12,867,771	14,647,253	16,253,992

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	54.54	54.69	56.25
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	54.54	54.69	56.25

**International Bridges
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 672-STANTON STREET				
64010283-INTL BRIDGES ADMIN	12,722,214	17,058,810	14,462,084	16,061,837
64010285-PARKING METER OPERATIONS	145,557	201,137	185,169	192,155

International Bridges

Goals, Objectives, & Performance Measures

FUNCTION: BRIDGES

To provide safe, convenient, efficient and reliable cross border mobility

Serves Council's Strategic Policy:

To establish a comprehensive transportation system.

Goal:

To provide safe, convenient, efficient and reliable cross border mobility at an appropriate cost while facilitating international commerce.

Objectives:

- 1.) Maintain the bridges and approaches at above average condition through a proactive maintenance program.
- 2.) Increase security of bridges for crossers and employees.
- 3.) Maintain the bridges in a clean and aesthetically pleasing state.
- 4.) Increase the number of Automatic Vehicle Identification (AVI) subscribers.
- 5.) Reduce shortage/overage account to less than 0.5%.
- 6.) Participate actively in border trade related meetings and conferences to promote cross border trade and mobility.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Bridge visual inspections	12	40	36
Bridge maintenance expenditures as % of revenue	0.89%	0.62%	0.94%
Security expenditures per southbound crossing	\$0.061	\$0.066	\$0.068
Janitorial Expenditures per Southbound Crossing	\$0.008	\$0.007	\$0.010
Automated Vehicle Identification (AVI) Accounts	1,500	1,599	1,650
Number of meetings or conferences attended	20	24	30
Shortage/Overage account	< 0.5%	< 0.5%	< 0.5%

International Bridges

Goals, Objectives, & Performance Measures

FUNCTION: PARKING METERS

Repair, collect and maintain the City of El Paso's parking meter system

Serves Council's Strategic Policy:

To establish a comprehensive transportation system.

Goal:

To provide efficient management of the parking meters.

Objectives:

- 1.) Increase percentage of working meters available through a proactive maintenance program.
- 2.) Increase the number of parking meter cards (electronic meter cards) subscribers in order to decrease labor costs and increase customer convenience.
- 3.) Decrease the number of free commercial loading zones and expand the meter program to areas outside the central business district.
- 4.) Start the deployment of new digital parking meters.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Average number of days to repair a parking	1	0.5	0.5
Parking meter cards	376	380	400
Percentage of parking meter inventory upgraded to digital technology	N/A	N/A	15%
Number of metered spaces	1,750	1,800	2,050
Parking meter revenue	\$1,116,517	\$1,354,000	\$1,500,000*

*Increase in parking meter revenue is due to the installation of 300 new meters

Public Transit - Sun Metro

Mission Statement

To provide safe, reliable, clean buses driven by professional coach operators committed to excellent customer service in an effort to make El Paso the least car dependent city in the southwest.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	30,490,284	31,652,965	33,593,321
Contractual Services	3,797,674	4,105,606	4,996,238
Materials/Supplies	5,457,128	7,722,784	10,623,005
Operating Expenditures	13,807,613	4,742,950	4,941,592
Non-Operating/Intergovt. Exp	736,419	419,002	1,918,078
Internal Transfers	0	0	713,099
Capital Outlay	368,958	1,119,282	1,628,000
<i>Total Appropriation</i>	54,658,076	49,762,589	58,413,333

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
645 - General Operations	53,952,039	48,671,053	57,740,359
647 - Non-Capital Grants	0	341,951	672,974
648 - Inventory	706,037	749,585	0
<i>Total Funds</i>	54,658,076	49,762,589	58,413,333

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	659.46	687.46	689.46
Grant Funded	9.00	9.00	10.00
<i>Total Authorized</i>	668.46	696.46	699.46

**Public Transit - Sun Metro
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 645-GENERAL OPERATIONS				
60600001-MASS TRANSIT ADMINISTRATION	14,771,674	11,121,776	5,663,357	11,584,992
60600003-BUSES - FIXED ROUTE	16,213,587	16,188,795	16,520,864	16,817,358
60600004-THE LIFT-DEMAND RESPONSE	3,603,279	3,618,549	3,748,050	3,827,462
60600005-TRANSIT FACILITIES MAINT	1,611,984	2,238,832	1,861,715	2,589,236
60600006-TRANSIT-MAINTENANCE	7,285,293	11,813,886	9,483,035	9,692,985
60600007-TRANSIT-MAINTENANCE	220,639	205,338	169,280	164,693
60600008-TRANSIT OPERATIONS	6,795,297	9,532,606	7,508,213	8,781,705
60600009-THE LIFT MAINTENANCE	1,145,514	1,370,667	1,221,393	1,257,142
60600010-LIFE ADMINISTRATION	1,239,613	1,668,893	1,353,629	1,509,480
60600013-MASS TRANSIT SAFETY&TRNG	1,065,159	1,231,790	1,141,517	1,515,306

SUBFUND 647-NON-CAPITAL GRANTS				
60600012-SUN METRO NON-CAPITAL				
<i>FTA PLANNING</i>	0	673,119	341,951	672,974

SUBFUND 648-INVENTORY				
60600015-MASS TRANSIT INVENTORY PURC	8,237,469	11,243,390	9,225,676	9,550,675
60600016-MASS TRANSIT INVTRY ISSUES	-7,531,432	-11,243,390	-8,476,091	-9,550,675

Estimated actual FY10 does not include year-end accruals such as depreciation, contributed capital, compensated absences and other adjustments.

Public Transit - Sun Metro

KEY PERFORMANCE MEASURES:

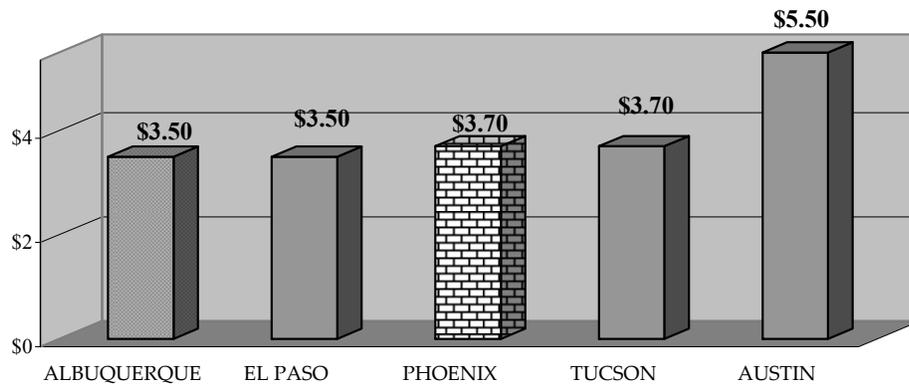
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Operating Expenses Per Passenger Mile	
ALBUQUERQUE, NM	\$1.00
AUSTIN, TX	\$0.80
<i>EL PASO, TX</i>	\$0.60
PHOENIX, AZ	\$0.80
TUCSON, AZ	\$0.70

Source: OMB Department Survey 2010

CITY COMPARATIVE INFORMATION

Operating Expense per Vehicle Revenue Mile



City	2009 Population	Operating Expense per Passenger Mile	Operating Expense Per Unlinked Passenger Trip	Revenue Per Unlinked Passenger Trip
ALBUQUERQUE, NM	528,497	\$1.00	\$3.40	\$0.40
AUSTIN, TX	786,382	\$0.80	\$3.50	\$0.20
<i>EL PASO, TX</i>	620,447	\$0.60	\$2.90	\$0.60
PHOENIX, AZ	1,601,587	\$0.80	\$2.70	\$0.60
TUCSON, AZ	548,555	\$0.70	\$2.50	\$0.50

Population Source: U.S. Census Bureau

Public Transit - Sun Metro

Goals, Objectives, & Performance Measures

FUNCTION: TRANSIT OPERATIONS

To provide public transportation services

Serves Council's Strategic Policy:

To establish a comprehensive transportation system.

Goal:

To provide efficient, effective, safe, reliable and courteous service to meet the needs of the City of El Paso.

Objectives:

- 1.) Provide fixed-route public transportation to the residents of the City of El Paso seven (7) days a week.
- 2.) Provide demand-responsive transportation to the mobility-impaired residents of the City of El Paso seven (7) days a week.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Fixed Route Service			
Passengers	12,867,324	14,174,578	14,880,000
Passengers/Hour	24.01	25.43	28.17
Passengers/Mile	1.91	1.94	2.04
Service Missed	0.30%	0.17%	0.15%
Accidents/100,000 Miles	1.70	1.90	1.60
Complaints per 100,000 passengers per month	15.0	14.3	13.0
Passengers/Month			
No. of Routes	60	58	56
Cost Per Hour	\$66.03	\$69.69	\$70.46
Cost Per Mile	\$5.24	\$5.31	\$5.10
Revenue Per Hour	\$15.15	\$14.01	\$15.73
Revenue Per Mile	\$1.20	\$1.07	\$1.14
Demand Response			
Passengers	208,266	206,197	216,300
Passengers/Hour	1.81	1.70	2.05
Passengers/Mile	0.10	0.10	0.12
Cost per Hour	\$63.93	\$63.53	\$75.66
Cost Per Mile	\$3.69	\$3.79	\$4.55
Revenue Per Hour	\$4.34	\$4.20	\$4.91
Revenue Per Mile	\$0.25	\$0.25	\$0.30

Public Transit - Sun Metro

Goals, Objectives, & Performance Measures

FUNCTION: MAINTENANCE

To implement preventative and regular maintenance of the public transit system

Serves Council's Strategic Policy:

To establish a comprehensive transportation system.

Goal:

To ensure vehicles are operational in order to meet the transportation needs of the City of El Paso.

Objectives:

- 1.) Create an effective and preventative maintenance program in order to minimize breakdowns and provide reliable and comfortable transit service.

Performance Measures	Actual FY09	Estimated FY10	Projected FY11
Fixed Route Service			
Miles Between Mechanical Failures	4,500	4,950	4,850*
Average Maint. Cost Per Vehicle	\$25,000	\$28,250	\$45,709**
Average Down Time Per Vehicle	20%	20%	20%
% of Vehicles Unavailable For Use	23%	22%	21%
Average Age of Fleet	3.5	9.0	10.0
Demand Response			
Miles Between Mechanical Failures	41,000	45,000	35,066***
Average Maint. Cost Per Vehicle	\$4,500	\$6,500	\$9,951
Average Down time Per Vehicle	15%	15%	15%
% of Vehicles Unavailable for Use	7%	7%	7%
Average Age of Fleet	6.8	5.0	6.0

* Includes gross roadcalls - not just National Transit Database (NTD) reportable which is 13,516 miles between roadcalls. Lower expectation due to higher mileages on fleets

** Includes the 0400 New Flyer Mid-life Retrofit to Cummins Engine, Repaint & Mechanical Work. Also NABI warranty is expiring, which requires more in-house work and parts to maintain.

*** Forty (40) Lift Vehicles (2001 models) are exceeding 375,000 average miles requiring more work and are becoming less reliable due to high mileages. NOTE: Buses were eligible for replacement at four (4) years old.



Metropolitan Planning Organization

Mission Statement

The El Paso MPO strives to incorporate sustainable solutions that balance transportation-related need with finite resources, while promoting a safe and pleasant environment, advancing the quality of life, expanding commerce and economic opportunities, and improving accessibility and mobility with multi-traveling options in our community.

<i>Budget Summary</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
Personal Services	796,169	977,088	1,047,945
Contractual Services	266,471	291,287	327,075
Materials/Supplies	22,359	27,354	27,500
Operating Expenditures	120,583	121,140	157,969
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	0	0	0
<i>Total Appropriation</i>	1,205,582	1,416,869	1,560,489

<i>Source of Funds</i>	Actual FY09	Estimated Actual FY10	Adopted FY11
205 - Federal Funded Projects	1,205,582	1,416,869	1,560,489
<i>Total Funds</i>	1,205,582	1,416,869	1,560,489

<i>Positions</i>	Adopted FY09	Adopted FY10	Adopted FY11
Regular/Temporary	0.00	0.00	0.00
Grant Funded	13.00	13.00	14.00
<i>Total Authorized</i>	13.00	13.00	14.00

**Metropolitan Planning Organization
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY09	ADOPTED FY10	ESTIMATED ACTUAL FY10	ADOPTED FY11
SUBFUND 205-CAPITAL PROJECTS				
68150009-MPO PLANNING GRANTS				
<i>FHWA NEW MEXICO</i>	44,548	65,277	22,361	70,969
<i>FHWA - TXDOT TEXAS</i>	1,086,349	1,778,448	1,394,508	1,489,520
<i>TRANSPORTATION IMPROVEMENT PROG</i>	74,685	0	0	0

Metropolitan Planning Organization

Goals, Objectives, & Performance Measures

FUNCTION: REGIONAL TRANSPORTATION
 Planning and programming regional multimodal transportation investments

Serves Council's Strategic Policy:
 To mitigate traffic congestion and enhance the transportation network in order to become the least car dependent city.

Goal:
 Provide coordination of multimodal transportation strategies, programs, and plans within the study area.

- Objectives:**
- 1.) Administer and manage regional transportation planning grants as required by local, state, and federal regulations, prepare budgets as required, coordinate, review and adopt plans and programs in the El Paso MPO Study Area with state and federal agencies and elected officials.
 - 2.) Develop and maintain data required to accomplish short and long-range transportation planning tasks of the MPO.
 - 3.) Administer the Rider 8 program to research and develop strategies/plans to address Ozone pollution in the planning process.
 - 4.) Develop an amendment/update for the congestion management process, long range transportation plan, short range transportation plan, transportation conformity report and the travel demand model.

Performance Measures*	Actual FY09	Estimated FY10	Projected FY11
Administration and Management	44%	35%	40%
Data Developments and Maintenance	11%	17%	10%
Short Range Planning	25%	25%	25%
Metropolitan Transportation Plan (MTP)	20%	23%	25%

*Measurement is a percentage of time spent.



City of El Paso Capital Improvement Plan

City Council is the approving authority on the Capital Improvement Plan (CIP), but there are many different ways that a project enters the CIP process; departments, an advisory board or commission associated with the City can initiate a request; however, only the City Manager or City Council can initiate requests or provide policy direction on a capital project. Given the dynamics of capital priorities, they are reviewed annually based on policy direction and to adjust for organizational or environmental changes.

A capital improvement project and its corresponding expenditures is defined as any project and related assets of significant value (City capitalizes fixed assets with a value of \$5,000 and above and useful life of five years and more). Capital projects include the acquisition of land, design, engineering construction/improvement of buildings, and infrastructure items such as streets, street lighting and bridges. Other common projects include street resurfacing and improvements, renovation of existing facilities, park improvements, bridge repair/reconstruction, zoo expansion and other construction projects that become a priority to meet the demands of the City and its citizens.

In extenuating circumstances such as natural emergencies, damage to City facilities, regulatory mandates, changes to state or federal laws, and increased operational demands can cause an immediate change to the CIP that could re-establish priorities and cancel or delay other projects.

Common examples include facilities that are damaged by weather conditions and require immediate attention. Street, drainage and flood control projects that are subject to changes in State laws and regulations; and some Federal or State laws and regulations that may create the need to remodel and/or modify the physical structure of facilities to keep them in use. Two cases that illustrate this point are the rain storms of 2006 (which precipitated a Bond issuance), and the high wind that destroyed the local ballpark canopies.

The funding of the City's capital improvement projects is based mostly on long-term debt issuance with principal and interest paid through a property tax levy. The most commonly used debt instruments for capital projects are general obligation (GO) bonds that require voter approval and certificates of obligation (COs), which are approved by City

Council. The City also uses revenue bonds, which are borrowed against a proprietary fund's future earnings, fund user fee balances, and grants/awards from various state or federal agencies.

There is a direct correlation between the City operating budget and the Capital Improvement Plan (CIP). Both are dynamic instruments that are subject to change on short notice that can be influenced by external sources, political direction, and material condition of facilities. In addition, both are long-term policy plans used to plan and manage City resources over a long term in a strategic manner. The City maintains a Multi-Year Plan for the CIP in order to provide speculative information to plan the organization of resources.

When the CIP is approved, the amount of new debt required to finance the projects during the current fiscal year is identified and the debt service portion of the property tax rate may be adjusted by City Council when setting the next tax levy. Any changes in property tax rates are subject to open public hearings when the determination of a revised tax levy takes place.

In addition to long term debt instruments, there are other funding sources for capital improvements that City departments have access to. The federally funded Community Development Block Grant (CDBG) is used to fund some capital projects in qualifying low-income neighborhoods. These projects are either fully funded or require a grant match. These grants are funded by the Department of Housing and Urban Development (HUD).

One example of an external funding source is parkland dedication fees that are assessed to developers. The primary purpose of the parkland dedication fee requirements is to ensure that any need for parkland which arises from new development is satisfied. The amount assessed is based on the number of dwellings, type of dwellings, and acreage.

Another example of an external funding source is the Sun Metro Mass Transit Department transportation improvement programs that can be funded as much as 80% by the Federal Transit Authority (FTA) with a 20% local match. The City may also request funding for capital projects from the Army Corps of Engineers (Flood Control), Federal Aviation Administration (FAA Airport) and the U.S. Department of Transportation.

In recent years, the City started using bank loan instruments such as Equipment Notes and Master Equipment Lease Purchase arrangements.

After project requests have been submitted to the City Manager, they are reviewed by the Deputy City Manager of Health and Safety for their feasibility, need, operating impact, financing requirements and options. The Deputy City Manager of Health and Safety then submits the CIP Projects Master List to the City Council as a whole for policy approval. The CIP Projects Master List prioritizes every capital project that is active in the City, their funding sources, amounts, and their level of design, and/or construction activity anticipated each year for the next five years.

Once the CIP Projects Master List is approved by City Council and funding is secured, the process of carrying out the project begins. The process begins

by refining scopes and developing design. A project manager is assigned to the project to work with the user department and manage the project through design, construction and project close-out.

Presently, the City will be completing various CO and GO funded projects over the next few years as well as those funded through enterprise funds, federal grants, and other financing sources. The operating budget requirements of the projects on the CIP will have a significant impact on the City operating budget over the next five years as is detailed in the following section. City Council has emphasized improvements to the transit system, therefore the transit projects such as Transit Terminals, Rapid Transit routes and bus shelter installation are a high priority.

Operating Budget Impact of CIP over a Five Year Period

The following chart outlines the projected capital project expenditures and the estimated impact the CIP projects will have on the city operating budget. The estimates

for the capital cost are taken directly from the CIP and include all funding sources.

Summary of Operating Impact

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Capital Cost	\$214,603,460	\$106,014,133	\$58,364,837	\$51,685,065	\$42,455,065
Operating Impact	\$2,253,794	\$1,207,521	\$88,976	\$0	\$0

The Office of Management and Budget, along with user departments, has revised their analysis of the estimated operating budget impact of capital projects to include all feasible resources currently under policy direction. These include staffing, utilities, materials, and operating needs of future City facilities and programs.

As new facilities are completed, they will carry staffing requirements to ensure their immediate usefulness to the public, but in many cases there will be sharing of resources and management adjustments to provide resources within the departments' current budget constraints.

New Fire Stations will impact the operating budget in terms of the required additional full-time fire fighters. The Office of Management and Budget has projected the cost impact of these new additional positions, and included the costs of training and recruiting new firefighters, additional support staff, and the purchase of new equipment.

The impact of the future library branch and City Parks and Recreation facilities will require additional staffing for grounds keeping and maintenance activities. The determination of future staff is based on a projected ratio calculation of the number of library staff required at each branch and the number of groundskeepers needed for each acre of park land.

The construction of the new Transit Terminals to be completed in FY2012 and the new Operations Center to be completed in FY2013 will provide great improvements to our city's transit system. Operating and maintenance cost for these new facilities is included in the operating budget the fiscal year that they are completed and begin operating.

Utilities are a significant cost factor for all new or expanded facilities. In particular, the cost of watering future City parks and the cost of electricity to operate those facilities will impact the operating budget. The

City currently budgets \$3,719,230 a year to water all facilities, of which 60% is for City parkland. As the CIP progresses the acreage of City parkland will increase in size over the next ten years. Therefore, the City will be analyzing water supply availability and possible rate

increases due to extraction needed for necessary water. The City also anticipates implementing large-scale water conservation efforts and alternative energy projects.

**City of El Paso, Texas
Five Year Capital Improvement Plan**

Project Type & Name	Funding Source	FY 2011 Budget	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	Grand Total All Years
Park Improvements							
Mountain View Skate Park Improvements	CDBG	\$104,229		\$915,979			\$1,020,208
Blackie Chesher Park Handball Courts	CDBG	161,748					161,748
Capistrano Park Improvements	CDBG	99,800					99,800
Boys Club Park Handball Court	CDBG	59,218					59,218
Chihuahueta Park Improvements	CDBG	426,542					426,542
South El Paso Senior Center Park Improvements	CDBG	260,952					260,952
Salvador Rivas Park	2006 C.O.s/NIP	139,800					139,800
Neighborhood Improvement Program	Reprogramming	725,000	\$725,000				1,450,000
Tierra Del Este	Reprogramming	77,900					77,900
Tierra Del Este #44	Reprogramming	75,613					75,613
Tierra Del Este #50B	Reprogramming		74,100				74,100
Hueco Mountain Park	Reprogramming	95,400					95,400
Bartlett Landing Park	Reprogramming	35,000	35,000				70,000
Desertaire for Summerlin	Reprogramming	40,000					40,000
Esmeralda Park	Reprogramming	78,300					78,300
Hawkins Park	Reprogramming	60,536					60,536
Hueco Park Estates #1	Reprogramming		37,200				37,200
Hueco Park Estates #2	Reprogramming		33,800				33,800
Indian Ridge #10	Reprogramming		70,082				70,082
Indian Ridge #9	Reprogramming		70,082				70,082
Loma Linda Park	Reprogramming	229,313					229,313
Modesto Gomez Park	Reprogramming		44,790				44,790
Montwood Heights Park	Reprogramming		52,070				52,070
Nations Tobin Park	Reprogramming		26,300				26,300
Northern Lights	Reprogramming		35,000	35,000			70,000
Palo Verde Park	Reprogramming		65,220				65,220
Sunset View Park	Reprogramming	70,002					70,002
Paseos del Sol Park Phase 1	Reprogramming	243,000					243,000
Tres Suenos #1	Reprogramming	77,054					77,054
Tula Irrobali Park Irrigation Improvements	Reprogramming	120,100					120,100
Parks Proportionality	Reprogramming	168,036					168,036
Snow Heights Park Playground	Reprogramming	81,000					81,000
Van Buren Dam Play Equipment	Reprogramming	29,000					29,000
Parks Perimeter Lighting at Parks	Reprogramming	500,000	343,424				843,424
Parks Sidewalks	Reprogramming	649,000					649,000
Central Recreation Center	Reprogramming	451,553					451,553
Total Park Improvements		\$5,058,096	\$1,612,068	\$950,979	\$0	\$0	\$7,621,143
Fire Station Improvements							
New Fire Station #31	2010 C.O.s/Grant	\$1,500,000	\$1,500,000				\$3,000,000
New Fire Station #37	2010 C.O.s	300,000					300,000
Total Fire Station Improvements		\$1,800,000	\$1,500,000	\$0	\$0	\$0	\$3,300,000
Zoo Improvements							
Africa Expansion	2000 GO Bonds	\$896,735					\$896,735
Total Zoo Improvements		\$896,735	\$0	\$0	\$0	\$0	\$896,735
Library Improvements							
Memorial Park Branch Library Expansion	CDBG	\$478,550					\$478,550
Cielo Vista Branch Library Relocation	2006 C.O.s	78,020					78,020
Cielo Vista Branch Library Relocation	2009-A C.O.s	153,811					153,811
Total Library Improvements		\$710,381	\$0	\$0	\$0	\$0	\$710,381

**City of El Paso, Texas
Five Year Capital Improvement Plan**

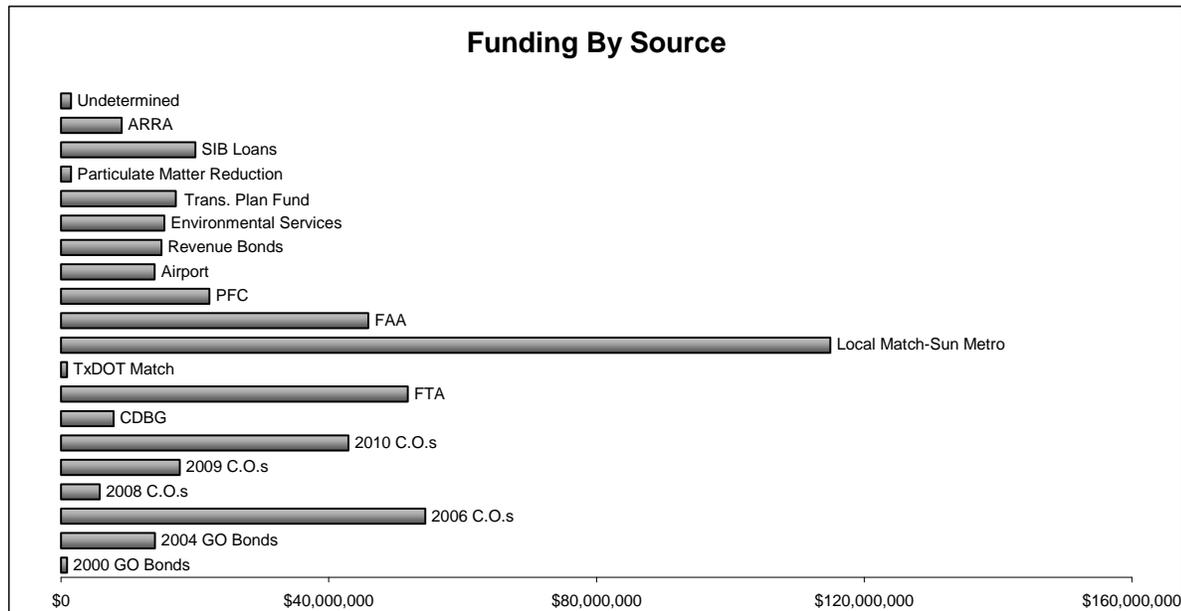
Project Type & Name	Funding Source	FY 2011 Budget	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	Grand Total All Years
Health Department Improvements							
Animal Shelter Phase II - Design	2010 C.O.s 2008	\$500,000					\$500,000
Animal Shelter Air Circulation Study	Reprogramming 2009		\$279,490				279,490
Animal Shelter Circulation	Reprogramming		200,000				200,000
Total Health Department Improvements		\$500,000	\$479,490	\$0	\$0	\$0	\$979,490
Department of Transportation Improvements							
Stiles Drive Street & Drainage - Dodge to Bucher	CDBG	\$209,042	\$2,042,958				\$2,252,000
Stiles Drive Street & Drainage - Bucher to Nichols	CDBG	200,918	1,950,282				2,151,200
Gran Cima Street & Drainage	CDBG	206,000					206,000
Citywide Audible Pedestrian Signal (APS) Installation	CDBG	73,708					73,708
Citywide Curb Cut Demand Program	CDBG	160,853					160,853
Pasodale Subdivision Phase 3 Street & Drainage	CDBG	500,000					500,000
Roseway Dr. Str. & Drainage Improvements	2004 GO Bonds	2,489,353	2,489,353				4,978,705
Upper Valley Rd.-Reconstruction	2004 GO Bonds	1,891,759	1,891,759				3,783,517
Lee Blvd Phase II	2004 GO Bonds	1,863,189					1,863,189
Montoya Heights Phase II	2004 GO Bonds	2,033,780	1,355,853				3,389,633
Pasodale Subdivision Phase 3	2008 Storm Short Fall/2006 C.O.s	928,751	\$928,751				1,857,502
Oregon Street and Drainage Improvements	2006 & 2009 C.O.s, FTA Match, PSB, ARRA and TXDOT	6,335,629	\$2,715,270				9,050,899
Arterial Street Lighting	2006 C.O.s	2,700,000					2,700,000
Pellicano/Lomaland St & Dr	2006 C.O.s	900,861					900,861
Carnegie	2006 C.O.s	3,615,974					3,615,974
Isela Rubalcaba Environmental Assessment	2006 C.O.s		177,748				177,748
Dallas Street Outfall Improvements	2006 C.O.s	8,270,259					8,270,259
Government Hills Outfall/Saipan-Ledo Park-Pond	2006 C.O.s	3,612,805					3,612,805
Upper Valley Improvements Phase 4- Lindberg	2006 C.O.s	3,811,143					3,811,143
Saipan Park Pond	2006 C.O.s	4,642,295					4,642,295
Pump Stations Assess and Repair	2006 C.O.s	3,000,000					3,000,000
Channel 2; Butterfield Trail Apartments	2006 C.O.s	8,417,410					8,417,410
Cebada Pump Station	2006 C.O.s	4,518,108					4,518,108
Upper Valley Phase IV	2006 C.O.s	4,000,000					4,000,000
Spur 276 ROW	2009 C.O.s		800,000				800,000
Loop 375 Joe Battle ROW acq.	2009 C.O.s		100,000				100,000
Loop 375 Transmountain ROW acq.	2009 C.O.s		50,000				50,000
Street Signal Lights Various Districts	2010 C.O.s	200,000					200,000
Neighborhood Traffic Management Program (Phase I)	2010 C.O.s	350,000	325,000	\$325,000			1,000,000
Neighborhood Traffic Management Program (Phase II)	2010 C.O.s	250,000					250,000
Country Club Road Design	2010 C.O.s	1,000,000					1,000,000
Street Reconstruction-San Antonio	2010 C.O.s	400,000	1,600,000				2,000,000
Street Reconstruction-Montwood	2010 C.O.s	200,000	800,000				1,000,000
Sidewalk Gap Program	2010 C.O.s	650,000					650,000
Downtown Circulation Plan	2010 C.O.s	225,030					225,030
Airway Blvd Construction	Transportation Funding Plan	375,000	375,000				750,000
TxDOT Matches	Transportation Funding Plan	500,000	500,000	500,000	\$500,000	\$500,000	2,500,000
Carolina Bridge Widening	Transportation Funding Plan	1,266,422	633,211				1,899,633
Country Club Road Construction	Transportation Funding Plan		6,000,000	6,000,000			12,000,000
Airway Extension	TxDOT Match	907,500					907,500
Unpaved ROWS - ELP PM Reduction	Particulate Matter Reduction	750,000					750,000
Unpaved Medians - ELP PM Reduction	Particulate Matter Reduction	747,682					747,682
Isela Rubalcaba	2006 C.O.s and STP 2008		2,419,350	806,450			3,225,800
Lower Dyer Neighborhood Revitalization	Reprogramming 2008	225,000					225,000
Lower Dyer Improvements	Reprogramming 2008	25,000					25,000
Chamizal Neighborhood Revitalization	Reprogramming 2008	225,000					225,000
Chamizal Improvements	Reprogramming 2008	25,000					25,000
Overwidth Paving	Reprogramming 2010	500,000	500,000				1,000,000
Bataan Railway Reconstruction	Reprogramming 2010	339,056	678,112	678,112			1,695,280
Street Resurfacing/Micro-surfacing 2010	Reprogramming	3,500,000					3,500,000
Total Department of Transportation Improvements		\$77,042,526	\$28,332,646	\$8,309,562	\$500,000	\$500,000	\$114,684,734
International Bridges							
Stanton Toll Facility Improvements	SIB Loan	\$1,221,400	\$2,442,800	\$2,442,800			\$6,107,000
Paso Del Norte Toll Facility Improvements	SIB Loan	1,324,245	2,648,490	2,648,490			6,621,225
Rehab and Construction Lion's Placita	SIB Loan	600,000					600,000
Pedestrian Bridge Canopies - Stanton	SIB Loan	386,086	1,544,343				1,930,429
Pedestrian Bridge - Public Art	SIB Loan		165,000	660,000			825,000

**City of El Paso, Texas
Five Year Capital Improvement Plan**

Project Type & Name	Funding Source	FY 2011 Budget	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	Grand Total All Years
Stanton Bridge Toll Plaza	SIB Loan	457,494	914,988	914,988			2,287,471
Zaragoza Bridge-Commercial Parking Lot	SIB Loan				\$1,700,000		1,700,000
Future Downtown Bridge Crossing-Feasibility Study	Undetermined			1,500,000			1,500,000
Total International Bridges		\$3,989,225	\$7,715,622	\$8,166,278	\$1,700,000	\$0	\$21,571,125
Airport Improvements							
Landscaping - Global Reach & Cottonwoods	Airport	\$1,839,099					\$1,839,099
Terminal Expansion	Airport	1,000,000					1,000,000
Terminal Floor Improvements - Recarpet & Regrout	Airport	76,917					76,917
BTIP Pavement Rehab/Landscaping (In-house)	Airport	500,000					500,000
Demo Hangar 7 & Relocation of USCBP	Airport	2,500,000					2,500,000
Long-Term Covered Parking	Airport	1,000,000					1,000,000
Resort/Golf Course Perimeter Fence	Airport	264,751	\$272,774				537,525
Terminal Sidewalk Improvements	Airport		300,000				300,000
Lift Station Improvements	Airport		1,000,000	\$2,727,178			3,727,178
Parking Improvements	Airport				\$1,500,000		1,500,000
Reconstruction of Taxiway "L"	PFC	13,834,000	1,000,000				14,834,000
New Loading Bridge (2 ea.)	PFC	350,000	350,000				700,000
Taxiway Radius Geometry	PFC	800,000	2,200,000	2,200,000			5,200,000
Ground Service Equipment Facility	PFC			1,447,275			1,447,275
Master Plan Update	FAA/PFC	1,263,158					1,263,158
Pavement Rehab - Runway 8L-26R & Taxiways N,U, & V	FAA/PFC	3,234,402					3,234,402
Extension of Runway 8R-26L (multi-year)	FAA/PFC	11,302,915	1,000,000				12,302,915
Pavement Rehabilitation	FAA/PFC	3,894,737	5,220,065				9,114,802
Safety Equipment	FAA/PFC	60,000	60,000	60,000	60,000	\$60,000	300,000
Pavement Rehab - Runway 4-22	FAA/PFC			5,220,065	5,220,065	5,220,065	15,660,195
Pavement Rehab - Taxiway "A"	FAA/Airport		4,000,000				4,000,000
Wildlife Hazard Assessment	FAA/Airport	55,000					55,000
Rental Car Expansion (Includes demo of Air Cargo #1)	Airport/CFC	1,000,000					1,000,000
BTIP Pavement Rehab/Landscaping (contract)	Revenue Bonds	7,500,000	7,500,000				15,000,000
Total Airport Improvements		\$50,474,979	\$22,902,839	\$11,654,518	\$6,780,065	\$5,280,065	\$97,092,466
Environmental Services Improvements							
Residential Section/Rd Impr @ Clint	Environmental Services	\$950,000					\$950,000
Clint Cells 7-10	Environmental Services	7,600,000					7,600,000
Clint Cells 11-14	Environmental Services			\$500,000	\$5,000,000		5,500,000
Land Acquisition @ Admiral	Environmental Services		\$500,000				500,000
Citizen Collection Station @ Westside	Environmental Services		883,800				883,800
Total Environmental Projects		\$8,550,000	\$1,383,800	\$500,000	\$5,000,000	\$0	\$15,433,800
Mass Transit Improvements							
Operations Center	FTA Grant	\$1,271,700	\$5,086,800	\$6,358,500			\$12,717,000
Glory Road Transit Terminal	FTA Grant	12,816,793					12,816,793
Northgate Transit Terminal	FTA Grant	2,890,868	2,890,868				5,781,736
Bus Shelter Acquisitions	FTA Grant	2,000,000					2,000,000
Sun Metro Capital Acquisitions	FTA Grant	8,000,000	8,000,000				16,000,000
Union Plaza Transit Terminal Interior	FTA Grant	2,500,000					2,500,000
Montana BRT	Local Match					\$21,395,000	21,395,000
Dyer BRT	Local Match				\$15,280,000	15,280,000	30,560,000
Mesa BRT	Local Match			13,550,000			27,100,000
Alameda BRT	Local Match	8,875,000	8,875,000	8,875,000	8,875,000		35,500,000
Eastside Rehabilitation	Local Match	400,000					400,000
Total Mass Transit Improvements		\$38,754,361	\$24,852,668	\$28,783,500	\$37,705,000	\$36,675,000	\$166,770,529
Information Technology Improvements							
Data Center (EPCC Admin Building)	2010 C.O.s	\$5,650,000	\$5,650,000				\$11,300,000
Citywide Network Infrastructure	2010 C.O.s 2009	2,089,299					2,089,299
Fiber Interconnect	Reprogramming 2009	2,000,000	2,000,000				4,000,000
IT Telephone Upgrade	Reprogramming 2010	1,500,000					1,500,000
IT Capital Acquisitions	Reprogramming	722,858					722,858
Total Information Technology Improvements		\$11,962,157	\$7,650,000	\$0	\$0	\$0	\$19,612,157
City-Wide Improvements							
General Fund Depts. Capital Acquisitions	2009 C.O.s	\$5,000,000	\$5,000,000				\$10,000,000
Property Acquisitions	2010 C.O.s	2,000,000	2,000,000				4,000,000
Northgate Mall Acquisition	2010 C.O.s	6,000,000					6,000,000
Facility Rehabilitation	2010 C.O.s	650,000	650,000				1,300,000
A.B. Fall Mansion Rehabilitation	2010 C.O.s	240,000	960,000				1,200,000
City Hall Entryway Project	2010 C.O.s 2009	500,000	500,000				1,000,000
Facility Rehabilitation - 2009	Reprogramming	475,000	475,000				950,000
Total City-Wide Improvements		\$14,865,000	\$9,585,000	\$0	\$0	\$0	\$24,450,000
Grand Total of Capital Improvements		\$214,603,460	\$106,014,133	\$58,364,837	\$51,685,065	\$42,455,065	\$473,122,560

Capital Improvement Projects Summary by Funding Source

Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Grand Total All Years
Bonds						
2000 GO Bonds	\$896,735	\$0	\$0	\$0	\$0	\$896,735
2004 GO Bonds	8,278,080	5,736,964	0	0	0	14,015,044
Total GO Bonds	\$9,174,815	\$5,736,964	\$0	\$0	\$0	\$14,911,779
Certificates of Obligation						
2006 C.O.s	\$49,360,426	\$4,250,849	\$806,450	\$0	\$0	\$54,417,725
2008 C.O.s	4,080,807	1,666,558	35,000	0	0	5,782,365
2009 C.O.s	9,128,811	8,625,000	0	0	0	17,753,811
2010 C.O.s	27,266,243	14,663,112	1,003,112	0	0	42,932,467
Total C.O.s	\$89,836,287	\$29,205,519	\$1,844,562	\$0	\$0	\$120,886,368
Grants						
CDBG	\$2,941,560	\$3,993,240	\$915,979	\$0	\$0	\$7,850,779.00
FTA	29,479,361	15,977,668	6,358,500	0	0	51,815,529
TxDOT Match	907,500	0	0	0	0	907,500
Local Match-Sun Metro	9,275,000	8,875,000	22,425,000	37,705,000	36,675,000	114,955,000
Total Grants	\$42,603,421	\$28,845,908	\$29,699,479	\$37,705,000	\$36,675,000	\$175,528,808
Airport						
FAA	\$19,810,212	\$10,280,065	\$5,280,065	\$5,280,065	\$5,280,065	\$45,930,472
PFC	14,984,000	3,550,000	3,647,275	0	0	22,181,275
Airport	8,180,767	1,572,774	2,727,178	1,500,000	0	13,980,719
Revenue Bonds	7,500,000	7,500,000	0	0	0	15,000,000
Total Airport	\$50,474,979	\$22,902,839	\$11,654,518	\$6,780,065	\$5,280,065	\$97,092,466
Other						
Environmental Services	\$8,550,000	\$1,383,800	\$500,000	\$5,000,000	\$0	\$15,433,800
Transportation Plan Fund	2,141,422	7,508,211	6,500,000	500,000	500,000	17,149,633
Particulate Matter Reduction	1,497,682	0	0	0	0	1,497,682
SIB Loans	3,989,225	7,715,622	6,666,278	1,700,000	0	20,071,125
ARRA	6,335,629	2,715,270	0	0	0	9,050,899
Undetermined	0	0	1,500,000	0	0	1,500,000
Total Other	\$22,513,958	\$19,322,903	\$15,166,278	\$7,200,000	\$500,000	\$64,703,139
Grand Totals	\$214,603,460	\$106,014,133	\$58,364,837	\$51,685,065	\$42,455,065	\$473,122,560



Capital Improvement Plan Summary FY2011

During fiscal year 2011 the City anticipates spending approximately **\$214,603,460** on capital improvement projects that will require an estimated **\$2,253,794** in operating budget funds. The total cost impact of the capital improvement plan in fiscal year 2011 is anticipated to be around **\$216,857,254**. The projects listed on the CIP for fiscal year 2012 are funded by future issuance of certificates of obligations, general obligations funds, enterprise funds and external funding.

Parks – The Parks and Recreation Department projects include the opening of the Central Recreation Center, the construction of new parks as well as improvements to various parks throughout the city including renovating perimeter lighting, irrigation, sidewalks, handball courts, and upgrading playground equipment. These projects will be funded from CDBG and 2008 Reprogramming.

Fire – The CIP plan for FY2011 includes \$1,800,000 to be used for the construction of new Fire Station #31 located on the Westside of El Paso, which is scheduled for completion in FY2012 and the design for Fire Station #37 to be located in the Far Eastside of El Paso. These improvements will be funded from the 2010 C.O.s and Grants.

Zoo - \$896,735 from 2000 GO Bonds will be used towards the Africa expansion which includes the addition of 10 acres to the El Paso Zoo and is expected to be completed in FY2011. Operating impact is included in FY10 Adopted Budget.

Library – The City is planning an expenditure of \$710,381 for the completion of the relocation and opening of the Cielo Vista Branch. Funding will come from CDBG, 2006 C.O.s, and 2009-A C.O.s.

Public Health Department - The City's CIP Plan includes planned expenditures for the design phase of a new Animal Shelter Facility. The new facility is scheduled for completion in FY2012. The FY2012 budget will include operating expense for the new facility.

Department of Transportation – The Department of Transportation projects scheduled for fiscal year 2011 include a city-wide, curb cut program, focusing on underserved areas of the city. A Neighborhood Traffic Management program, a Sidewalk Gap program, the Lower Dyer Neighborhood Rehabilitation and the Downtown circulation plan. In addition, the city will be investing in on-going street and drainage improvements throughout the city, reconstruction, resurfacing and micro surfacing of streets, as well as the replacement of lighting on city arterials, traffic signal and flashers among other city-wide improvements. The projects will be funded through CDBG grants, 2004 GO Bonds, 2006 and 2008 C.O.s, SIB loans and the Transportation Funding Plan.

International Bridges – During fiscal year 2011, this department will oversee the rehabilitation and construction of the Lion's Placita and the Stanton Bridge Toll Plaza. Other projects scheduled for completion between FY2012 and FY2014 include improvements to the Stanton and Paso Del Norte Toll Facilities and Pedestrian Canopies.

Airport - Capital projects at the El Paso International Airport during fiscal year 2011 will include the terminal and rental car expansion, reconstruction and extension of runways and taxiways, landscaping, pavement rehab and terminal floor improvements. These projects will be funded from the Airport enterprise fund, revenue bonds, PFC the Federal Aviation Administration.

Environmental Services - During fiscal year 2011, Environmental Services projects include the construction of Clint Cells 7 through 11 and road improvements at Clint. These projects will be funded from Environmental Services Department operating revenue.

Sun Metro-Mass Transit - During fiscal year 2011, Sun Metro anticipates construction of curb cuts, shelters, and a LNG/CNG fueling station. Other projects include adding new buses and new furniture and fixtures. Construction of the Northgate Transit Terminal, Alameda BRT and the Operations Center Facility will begin. Construction on the Glory Road Transit Terminal and the Union Plaza Transit Terminal Interior are expected to be completed during this fiscal year. The funding sources for these projects are Local Matches and FTA Grants.

Information Technology – In FY2011 the IT Department projects will include the construction of the Data Center EPCC Admin building, city-wide network infrastructure, fiber interconnecting and a telephone upgrade at city facilities. The funding source for these projects will be 2010 C.O.s and 2009 and 2010 Reprogrammed C.O.s

City-Wide – The city-wide projects in the CIP include \$14,865,000 for the A.B Fall Mansion and other facility rehabilitation, the City Hall Entryway project, General Fund departments' capital and property acquisitions and the acquisition of the Northgate Mall. The funding source for these projects is 2009 and 2010 C.O.s.

FY2011 Capital Improvement and Operating Budget Impact		
Estimated FY2011 Capital Projects Costs		\$214,603,460
Estimated FY2011 CIP-Related Operating Costs		2,253,794
Total Cost Impact of Capital Projects-FY2011		\$216,857,254
Parks and Recreation Department		
Capital Projects	Source	Amount
Mountain View Skate Park Improvements	CDBG	\$104,229
Blackie Chesher Park Handball Courts	CDBG	161,748
Capistrano Park Improvements	CDBG	99,800
Boys Club Park Handball Court	CDBG	59,218
Chihuahuita Park Improvements	CDBG	426,542
South El Paso Senior Center Park Improvements	CDBG	260,952
Salvador Rivas Park	2006 C.O.s/NIP	139,800
Neighborhood Improvement Program	2006 Reprogramming	725,000
Tierra Del Este	2008 Reprogramming	77,900
Tierra Del Este #44	2008 Reprogramming	75,613
Hueco Mountain Park	2008 Reprogramming	95,400
Bartlett Landing Park	2008 Reprogramming	35,000
Desertaire for Summerlin	2008 Reprogramming	40,000
Esmeralda Park	2008 Reprogramming	78,300
Hawkins Park	2008 Reprogramming	60,536
Loma Linda Park	2008 Reprogramming	229,313
Sunset View Park	2008 Reprogramming	70,002
Paseos del Sol Park Phase 1	2008 Reprogramming	243,000
Tres Suenos #1	2008 Reprogramming	77,054
Tula Irrobali Park Irrigation Improvements	2008 Reprogramming	120,100
Parks Proportionality	2008 Reprogramming	168,036
Snow Heights Park Playground	2008 Reprogramming	81,000
Van Buren Dam Play Equipment	2008 Reprogramming	29,000
Parks Perimeter Lightin at Parks	2008 Reprogramming	500,000
Parks Sidewalks	2008 Reprogramming	649,000
Central Recreation Center	2008 Reprogramming	451,553
	Capital Projects Budget	\$5,058,096
Operating Budget Impact		
Operating costs for new facility		\$338,695
Parks Maintenance		30,000
	Operating Budget Impact	\$338,695
	Total Budget Impact of CIP-FY2011	<u>\$5,396,791</u>

FY2011 Capital Improvement and Operating Budget Impact			
Fire Station Improvements			
	Capital Projects	Source	Amount
New Fire Station #31		2010 C.O.s/Grant	\$1,500,000
New Fire Station #37		2010 C.O.s	300,000
Capital Projects Budget			\$1,800,000
Operating Budget Impact		None	\$0
Operating Budget Impact			\$0
Total Budget Impact of CIP-FY2011			<u>\$1,800,000</u>
Zoo Improvements			
	Capital Projects	Source	Amount
Africa Expansion		2000 GO Bonds	\$896,735
Capital Projects Budget			\$896,735
Operating Budget Impact		Additional staffing and operations due to expansion	\$1,225,832
Operating Budget Impact			\$1,225,832
Total Budget Impact of CIP-FY2011			<u>\$2,122,567</u>
El Paso Public Library			
	Capital Projects	Source	Amount
Memorial Park Branch Library Expansion		CDBG	\$478,550
Cielo Vista Branch Library Relocation		2006 C.O.s	78,020
Cielo Vista Branch Library Relocation		2009-A C.O.s	153,811
Capital Projects Budget			\$710,381
Operating Budget Impact		None	\$40,000
Operating Budget Impact			\$40,000
Total Budget Impact of CIP-FY2011			<u>\$750,381</u>

FY2011 Capital Improvement and Operating Budget Impact

Health Department

Capital Projects	Source	Amount
Animal Shelter Phase II - Design	2010 C.O.s	\$500,000
Capital Projects Budget		\$500,000
Operating Budget Impact		\$0
None		\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2011		\$500,000

Department of Transportation

Capital Projects	Source	Amount
Stiles Drive Street & Drainage - Dodge to Bucher	CDBG	\$209,042
Stiles Drive Street & Drainage - Bucher to Nichols	CDBG	200,918
Gran Cima Street & Drainage	CDBG	206,000
Citywide Audible Pedestrian Signal (APS) Installation	CDBG	73,708
Citywide Curb Cut Demand Program	CDBG	160,853
Pasodale Subdivision Phase 3 Street & Drainage	CDBG	500,000
Roseway Dr. Str. & Drainage Improvements	2004 GO Bonds	2,489,353
Upper Valley Rd.-Reconstruction	2004 GO Bonds	1,891,759
Lee Blvd Phase II	2004 GO Bonds	1,863,189
Montoya Heights Phase II	2004 GO Bonds	2,033,780
	2008 Storm Short Fall/2006 C.O.s	
Pasodale Subdivision Phase 3	C.O.s	928,751
	2006 & 2009 C.O.s, FTA Match, PSB, ARRA and TXDOT	
Oregon Street and Drainage Improvements		6,335,629
Arterial Street Lighting	2006 C.O.s	2,700,000
Pellicano/Lomaland St & Dr	2006 C.O.s	900,861
Carnegie	2006 C.O.s	3,615,974
Dallas Street Outfall Improvements	2006 C.O.s	8,270,259
Government Hills Outfall/Saipan-Ledo Park-Pond	2006 C.O.s	3,612,805
Upper Valley Improvements Phase 4- Lindberg	2006 C.O.s	3,811,143
Saipan Park Pond	2006 C.O.s	4,642,295
Pump Stations Assess and Repair	2006 C.O.s	3,000,000
Channel 2; Butterfield Trail Apartments	2006 C.O.s	8,417,410
Cebada Pump Station	2006 C.O.s	4,518,108
Upper Valley Phase IV	2006 C.O.s	4,000,000
Street Signal Lights Various Districts	2010 C.O.s	200,000
Neighborhood Traffic Management Program (Phase I)	2010 C.O.s	350,000
Neighborhood Traffic Management Program (Phase II)	2010 C.O.s	250,000
Country Club Road Design	2010 C.O.s	1,000,000
Street Reconstruction-San Antonio	2010 C.O.s	400,000
Street Reconstruction-Montwood	2010 C.O.s	200,000
Sidewalk Gap Program	2010 C.O.s	650,000
Downtown Circulation Plan	2010 C.O.s	225,030
Airway Blvd Construction	Transportation Funding Plan	375,000
TxDOT Matches	Transportation Funding Plan	500,000
Carolina Bridge Widening	Transportation Funding Plan	1,266,422
Airway Extension	TxDOT Match	907,500
Unpaved ROWS - ELP PM Reduction	Particulate Matter Reduction	750,000
Unpaved Medians - ELP PM Reduction	Particulate Matter Reduction	747,682

FY2011 Capital Improvement and Operating Budget Impact		
Lower Dyer Neighborhood Revitalization	2008 Reprogramming	225,000
Lower Dyer Improvements	2008 Reprogramming	25,000
Chamizal Neighborhood Revitalization	2008 Reprogramming	225,000
Chamizal Improvements	2008 Reprogramming	25,000
Overwidth Paving	2008 Reprogramming	500,000
Bataan Railway Reconstruction	2010 Reprogramming	339,056
Street Resurfacing/Micro-surfacing 2010	2010 Reprogramming	3,500,000
Capital Projects Budget		\$77,042,526
Operating Budget Impact		None
		\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2011		<u>\$77,042,526</u>
Bridge/Overpass Improvements		
	Capital Projects	Source
		Amount
Stanton Toll Facility Improvements	SIB Loan	\$1,221,400
Paso Del Norte Toll Facility Improvements	SIB Loan	1,324,245
Rehab and Construction Lion's Placita	SIB Loan	600,000
Pedestrian Bridge Canopies - Stanton	SIB Loan	386,086
Stanton Bridge Toll Plaza	SIB Loan	457,494
Capital Projects Budget		\$3,989,225
Operating Budget Impact		None
		\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2011		<u>\$3,989,225</u>
Airport		
	Capital Projects	Source
		Amount
Landscaping - Global Reach & Cottonwoods	Airport	\$1,839,099
Terminal Expansion	Airport	1,000,000
Terminal Floor Improvements - Recarpet & Regrout	Airport	76,917
BTIP Pavement Rehab/Landscaping (In-house)	Airport	500,000
Demo Hangar 7 & Relocation of USCBP	Airport	2,500,000
Long-Term Covered Parking	Airport	1,000,000
Resort/Golf Course Perimeter Fence	Airport	264,751
Reconstruction of Taxiway "L"	PFC	13,834,000
New Loading Bridge (2 ea.)	PFC	350,000
Taxiway Radius Geometry	PFC	800,000
Master Plan Update	FAA/PFC	1,263,158
Pavement Rehab - Runway 8L-26R & Taxiways N,U, & V	FAA/PFC	3,234,402
Extension of Runway 8R-26L (multi-year)	FAA/PFC	11,302,915
Pavement Rehabilitation	FAA/PFC	3,894,737

FY2011 Capital Improvement and Operating Budget Impact		
Safety Equipment	FAA/PFC	60,000
Wildlife Hazard Assessment	FAA/Airport	55,000
Rental Car Expansion (Includes demo of Air Cargo #1)	Airport/CFC	1,000,000
BTIP Pavement Rehab/Landscaping (contract)	Revenue Bonds	7,500,000
Capital Projects Budget		\$50,474,979
Operating Budget Impact		
Operating costs for terminal expansion		\$135,000
Operating Budget Impact		\$135,000
Total Budget Impact of CIP-FY2011		<u>\$50,609,979</u>
Environmental Services		
Capital Projects	Source	Amount
Residential Section/Rd Impr @ Clint	Environmental Services	\$950,000
Clint Cells 7-10	Environmental Services	7,600,000
Capital Projects Budget		\$8,550,000
Operating Budget Impact		
None		\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2011		<u>\$8,550,000</u>
Sun Metro-Public Transit		
Capital Projects	Source	Amount
Operations Center	FTA Grant	\$1,271,700
Glory Road Transit Terminal	FTA Grant	12,816,793
Northgate Transit Terminal	FTA Grant	2,890,868
Bus Shelter Acquisitions	FTA Grant	2,000,000
Sun Metro Capital Acquisitions	FTA Grant	8,000,000
Union Plaza Transit Terminal Interior	FTA Grant	2,500,000
Alameda BRT	Local Match	8,875,000
Eastside Rehabilitation	Local Match	400,000
Capital Projects Budget		\$38,754,361
Operating Budget Impact		
Maintenance costs for new facilities		\$514,267
Operating Budget Impact		\$514,267
Total Budget Impact of CIP-FY2011		<u>\$39,268,628</u>

FY2011 Capital Improvement and Operating Budget Impact			
Information Technology			
	Capital Projects	Source	Amount
	Data Center (EPCC Admin Building)	2010 C.O.s	5,650,000
	Citywide Network Infrastructure	2010 C.O.s	2,089,299
	Fiber Interconnect	2009 Reprogramming	2,000,000
	IT Telephone Upgrade	2009 Reprogramming	1,500,000
	IT Capital Acquisitions	2010 Reprogramming	722,858
		Capital Projects Budget	\$11,962,157
	Operating Budget Impact	None	\$0
		Operating Budget Impact	\$0
		Total Budget Impact of CIP-FY2011	<u>\$11,962,157</u>
City-Wide			
	Capital Projects	Source	Amount
	General Fund Depts. Capital Acquisitions	2009 C.O.s	\$5,000,000
	Property Acquisitions	2010 C.O.s	2,000,000
	Northgate Mall Acquisition	2010 C.O.s	6,000,000
	Facility Rehabilitation	2010 C.O.s	650,000
	A.B. Fall Mansion Rehabilitation	2010 C.O.s	240,000
	City Hall Entryway Project	2010 C.O.s	500,000
	Facility Rehabilitation - 2009	2009 Reprogramming	475,000
		Capital Projects Budget	\$14,865,000
	Operating Budget Impact	None	\$0
		Operating Budget Impact	\$0
		Total Budget Impact of CIP-FY2011	<u>\$14,865,000</u>
*All Salary Estimates Include Benefits			

Capital Improvement Plan Summary FY2012

During fiscal year 2012 the City anticipates approximately **\$106,014,133** of capital improvement project expenditures that will require an estimated **\$1,207,521** in operating budget funds. The total cost impact of the capital improvement plan in fiscal year 2012 is anticipated to be around **\$107,221,654**. The projects listed on the CIP for fiscal year 2012 are funded by future issuance of certificates of obligations, general obligations funds, enterprise funds and external funding.

Parks and Recreation – The most significant capital projects for the Parks and Recreation department in fiscal year 2012 will be the completion of the Neighborhood Improvement Program, acquisition of open spaces and the continuation of improvements to various parks. These projects will be funded by CDBG Grants and the Reprogramming of 2008 certificates of obligations.

Fire Department – During fiscal year 2012, the City anticipates completion and opening of Fire Station #31 to be located in the west side of El Paso on Mesa Park and Mesa St. The impact to the operating budget during this fiscal year will be accounted for in the FY2012 Operating Budget.

Public Health Department – During fiscal year 2012, the City is expecting to fund approximately \$500,000 for the Animal Shelter Facility Circulation and Air Circulation study. The operating expense for the new facility will be reflected in the operating budget once the facility is completed. The City will be funding the investment with 2008 Reprogrammed C.O.s

Department of Transportation - The Street Department projects scheduled for fiscal year 2012 will include the completion of the majority of the street and drainage improvements, reconstruction of various streets and the continuation of the Neighborhood Traffic Management Program. Projects will be funded through CDBG Grants, 2004 GO Bonds and 2006 and 2010 C.O.s.

International Bridges – During fiscal year 2012, funding is budgeted for continuation of the Stanton Bridge Toll Plaza, on-going improvements of the Stanton and the Paso Del Norte Toll Facility, the completion of the installation of pedestrian bridge canopies and the beginning of the Pedestrian Bridge Public Art. International Bridges' projects will be funded through SIB Loans.

Airport – The Airport is projecting to complete the majority of its construction and renovation projects during fiscal year 2012 to include the Resort/Golf Course Perimeter Fence, reconstruction of taxiways, extension of the runway, pavement rehabilitation/landscaping and the new loading bridge. New projects to start FY2012 include Terminal Sidewalk improvements to be completed within the same year and Lift Station improvements to be completed in FY2013. These projects will be funded from the Airport enterprise fund, Passenger Fee Charge (PFC), the Federal Aviation Administration and other Revenue Bonds.

Environmental Services During fiscal year 2012, Environmental Services projects land acquisitions and the relocation of the Westside Citizen Collection Station. The Environmental Services department will be funding these projects with its own operating revenue.

Sun Metro-Mass Transit - During fiscal year 2012, Sun Metro anticipates completion of the Northgate Transit Terminal, and the on-going construction of the Operations Center as well as the Alameda BRT. The funding sources for these projects are Local Matches and FTA Grants.

Information Technology – In FY2012 the IT Department projects will include the completion of the Data Center EPCC Admin building construction and the fiber interconnect project. The funding source for these projects will be 2010 C.O.s and 2009 Reprogramming.

City-Wide – The city-wide projects in the CIP include \$9,585,000 for the conclusion of the A.B Fall Mansion and other facility rehabilitations, the City Hall Entryway project and General Fund departments' capital and property acquisitions. The funding source for these projects is 2009 and 2010 C.O.s and 2009 Reprogrammed C.O.s.

FY2012 Capital Improvement and Operating Budget Impact		
Estimated FY2012 Capital Projects Costs		\$106,014,133
Estimated FY2012 CIP-Related Operating Costs		1,207,521
Total Cost Impact of Capital Projects-FY2012		\$107,221,654
Parks and Recreation Department		
Capital Projects	Source	Amount
Neighborhood Improvement Program	2006 Reprogramming	\$725,000
Tierra Del Este #50B	2008 Reprogramming	74,100
Bartlett Landing Park	2008 Reprogramming	35,000
Hueco Park Estates #1	2008 Reprogramming	37,200
Hueco Park Estates #2	2008 Reprogramming	33,800
Indian Ridge #10	2008 Reprogramming	70,082
Indian Ridge #9	2008 Reprogramming	70,082
Modesto Gomez Park	2008 Reprogramming	44,790
Montwood Heights Park	2008 Reprogramming	52,070
Nations Tobin Park	2008 Reprogramming	26,300
Northern Lights	2008 Reprogramming	35,000
Palo Verde Park	2008 Reprogramming	65,220
Parks Perimeter Lighting at Parks	2008 Reprogramming	343,424
	Capital Projects Budget	\$1,612,068
Operating Budget Impact		
Parks Maintenance		\$10,710
	Operating Budget Impact	\$10,710
	Total Budget Impact of CIP-FY2012	<u>\$1,622,778</u>
Fire Department		
Capital Projects	Source	Amount
New Fire Station #31	2010 C.O.s/Grant	\$1,500,000
	Capital Projects Budget	\$1,500,000
Operating Budget Impact		
Operating costs for new fire station		\$376,045
	Operating Budget Impact	\$376,045
	Total Budget Impact of CIP-FY2012	<u>\$1,876,045</u>

FY2012 Capital Improvement and Operating Budget Impact		
Health Department		
Capital Projects	Source	Amount
Animal Shelter Air Circulation Study	2008 Reprogramming	\$279,490
Animal Shelter Circulation	2009 Reprogramming	200,000
Capital Projects Budget		\$479,490
Operating Budget Impact		
Additional staffing and operations for new facility		\$652,037
Operating Budget Impact		\$652,037
Total Budget Impact of CIP-FY2012		<u>\$1,131,527</u>
Department of Transportation		
Capital Projects	Source	Amount
Stiles Drive Street & Drainage - Dodge to Bucher	CDBG	\$2,042,958
Stiles Drive Street & Drainage - Bucher to Nichols	CDBG	1,950,282
Roseway Dr. Str. & Drainage Improvements	2004 GO Bonds	2,489,353
Upper Valley Rd.-Reconstruction	2004 GO Bonds	1,891,759
Montoya Heights Phase II	2004 GO Bonds	1,355,853
Pasodale Subdivision Phase 3	2008 Storm Short Fall/2006 C.O.s	928,751
Oregon Street and Drainage Improvements	2006 & 2009 C.O.s, FTA Match, PSB, ARRA and TXDOT	2,715,270
Isela Rubalcaba Environmental Assessment	2006 C.O.s	177,748
Spur 276 ROW	2009 C.O.s	800,000
Loop 375 Joe Battle ROW acq.	2009 C.O.s	100,000
Loop 375 Transmountain ROW acq.	2009 C.O.s	50,000
Neighborhood Traffic Management Program (Phase I)	2010 C.O.s	325,000
Street Reconstruction-San Antonio	2010 C.O.s	1,600,000
Street Reconstruction-Montwood	2010 C.O.s	800,000
Airway Blvd Construction	Transportation Funding Plan	375,000
TxDOT Matches	Transportation Funding Plan	500,000
Carolina Bridge Widening	Transportation Funding Plan	633,211
Country Club Road Construction	Transportation Funding Plan	6,000,000
Isela Rubalcaba	2006 C.O.s and STP	2,419,350
Overwidth Paving	2008 Reprogramming	500,000
Bataan Railway Reconstruction	2010 Reprogramming	678,112
Capital Projects Budget		\$28,332,646
Operating Budget Impact		
None		\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2012		<u>\$28,332,646</u>

FY2012 Capital Improvement and Operating Budget Impact		
International Bridges		
	Capital Projects	Source
		Amount
Stanton Toll Facility Improvements	SIB Loan	\$2,442,800
Paso Del Norte Toll Facility Improvements	SIB Loan	2,648,490
Pedestrian Bridge Canopies - Stanton	SIB Loan	1,544,343
Pedestrian Bridge - Public Art	SIB Loan	165,000
Stanton Bridge Toll Plaza	SIB Loan	914,988
Capital Projects Budget		\$7,715,622
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2012		<u>\$7,715,622</u>
Airport		
	Capital Projects	Source
		Amount
Resort/Golf Course Perimeter Fence	Airport	\$272,774
Terminal Sidewalk Improvements	Airport	300,000
Lift Station Improvements	Airport	1,000,000
Reconstruction of Taxiway "L"	PFC	1,000,000
New Loading Bridge (2 ea.)	PFC	350,000
Taxiway Radius Geometry	PFC	2,200,000
Extension of Runway 8R-26L (multi-year)	FAA/PFC	1,000,000
Pavement Rehabilitation	FAA/PFC	5,220,065
Safety Equipment	FAA/PFC	60,000
Pavement Rehab - Taxiway "A"	FAA/Airport	4,000,000
BTIP Pavement Rehab/Landscaping (contract)	Revenue Bonds	7,500,000
Capital Projects Budget		\$22,902,839
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2012		<u>\$22,902,839</u>
Environmental Services		
	Capital Projects	Source
		Amount
Land Acquisition @ Admiral	Environmental Services	\$500,000
CCS @ Westside	Environmental Services	883,800
Capital Projects Budget		\$1,383,800
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2012		<u>\$1,383,800</u>

FY2012 Capital Improvement and Operating Budget Impact			
Sun Metro-Public Transit			
	Capital Projects	Source	Amount
Operations Center		FTA Grant	\$5,086,800
Northgate Transit Terminal		FTA Grant	2,890,868
Sun Metro Capital Acquisitions		FTA Grant	8,000,000
Alameda BRT		Local Match	8,875,000
Capital Projects Budget			\$24,852,668
Operating Budget Impact			
Additional maintenance for new facilities			168,729
Operating Budget Impact			\$168,729
Total Budget Impact of CIP-FY2012			<u>\$25,021,397</u>
Information Technology			
	Capital Projects	Source	Amount
Data Center (EPCC Admin Building)		2010 C.O.s	\$5,650,000
Fiber Interconnect		2009 Reprogramming	2,000,000
Capital Projects Budget			\$7,650,000
Operating Budget Impact			
None			\$0
Operating Budget Impact			\$0
Total Budget Impact of CIP-FY2012			<u>\$7,650,000</u>
City-Wide			
	Capital Projects	Source	Amount
General Fund Depts. Capital Acquisitions		2009 C.O.s	\$5,000,000
Property Acquisitions		2010 C.O.s	2,000,000
Facility Rehabilitation		2010 C.O.s	650,000
A.B. Fall Mansion Rehabilitation		2010 C.O.s	960,000
City Hall Entryway Project		2010 C.O.s	500,000
Facility Rehabilitation - 2009		2009 Reprogramming	475,000
Capital Projects Budget			\$9,585,000
Operating Budget Impact			
None			\$0
Operating Budget Impact			\$0
Total Budget Impact of CIP-FY2012			<u>\$9,585,000</u>
*All Salary Estimates Include Benefits			

Capital Improvement Plan Summary FY2013

During fiscal year 2013, the City anticipates approximately **\$58,364,837** of capital improvement project expenditures that will require an estimated **\$88,976** in operating budget funds. The total cost impact of the capital improvement plan in fiscal year 2013 is anticipated to be around **\$58,453,813**. The projects listed on the CIP for fiscal year 2013 are funded by future issuance of certificates of obligations, enterprise funds and external funding.

Parks and Recreation - The capital projects for the Parks and Recreation department in fiscal year 2013 will be the completion of the Mountain View State Park improvement and the Northern Lights. These projects are to be funded with CDBG Grants and 2008 Reprogrammed C.O.s.

Department of Transportation - The Department of Transportation will fund the completion of the Neighborhood Traffic Management Plan, the Country Club Road construction, Isela Rubalcaba and Bataan Railway Reconstruction. The FY2013 Department of Transportation projects will be funded through 2010 C.O.s, the 2010 Transportation Funding Plan, STP and 2010 Reprogrammed C.O.s.

International Bridges – The International Bridge Department will be finalizing the Stanton Facility and Paso Del Norte improvements as well as the Pedestrian Bridge Public Art capital projects. The completion of these projects will be funded with SIB Loans.

Airport – During fiscal year 2013, the Airport will complete the Lift Station improvements, the Taxiway Radius Geometry and will begin pavement rehabilitation for Runways “4-22”. The Ground Service Equipment Facility will be started and completed within FY2013. These projects will be funded from the Airport enterprise fund, Federal Aviation Administration grant funds and Passenger Facility Charges (PFC).

Environmental Services – Environmental Services plans to start the construction on Clint Cells 11 through 14 scheduled to be completed in FY2014. Construction of the four cells will be funded with Environmental Services department operating revenue.

Sun Metro - Mass Transit – In FY2013 the department will complete the construction of the Operations Center for which the operating cost is to be included in the fiscal year’s operating budget. The construction for Alameda BRT continues throughout FY2013. In addition, the construction for the Mesa BRT begins. These projects are to be funded through FTA Grants and Local Matches.

FY2013 Capital Improvement and Operating Budget Impact		
Estimated FY2013 Capital Projects Costs		\$58,364,837
Estimated FY2013 CIP-Related Operating Costs		88,976
Total Cost Impact of Capital Projects-FY2013		\$58,453,813
Parks and Recreation Department		
Capital Projects	Source	Amount
Mountain View Skate Park Improvements	CDBG	\$915,979
Northern Lights	2008 Reprogramming	35,000
	Capital Projects Budget	\$950,979
Operating Budget Impact		
Parks Maintenance		\$6,426
	Operating Budget Impact	\$6,426
	Total Budget Impact of CIP-FY2013	<u>\$957,405</u>
Department of Transportation		
Capital Projects	Source	Amount
Neighborhood Traffic Management Program (Phase I)	2010 C.O.s	\$325,000
TxDOT Matches	Transportation Funding Plan	500,000
Country Club Road Construction	Transportation Funding Plan	6,000,000
Isela Rubalcaba	2006 C.O.s and STP	806,450
Bataan Railway Reconstruction	2010 Reprogramming	678,112
	Capital Projects Budget	\$8,309,562
Operating Budget Impact		
None		\$0
	Operating Budget Impact	\$0
	Total Budget Impact of CIP-FY2013	<u>\$8,309,562</u>

FY2013 Capital Improvement and Operating Budget Impact		
International Bridges		
Capital Projects	Source	Amount
Stanton Toll Facility Improvements	SIB Loan	\$2,442,800
Paso Del Norte Toll Facility Improvements	SIB Loan	2,648,490
Pedestrian Bridge - Public Art	SIB Loan	660,000
Stanton Bridge Toll Plaza	SIB Loan	914,988
Future Downtown Bridge Crossing-Feasibility Study	Undetermined	1,500,000
Capital Projects Budget		\$8,166,278
Operating Budget Impact	None	\$82,550
Operating Budget Impact		\$82,550
Total Budget Impact of CIP-FY2013		<u>\$8,248,828</u>
Airport		
Capital Projects	Source	Amount
Lift Station Improvements	Airport	\$2,727,178
Taxiway Radius Geometry	PFC	2,200,000
Ground Service Equipment Facility	PFC	1,447,275
Safety Equipment	FAA/PFC	60,000
Pavement Rehab - Runway 4-22	FAA/PFC	5,220,065
Capital Projects Budget		\$11,654,518
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2013		<u>\$11,654,518</u>
Environmental Services		
Capital Projects	Source	Amount
Clint Cells 11-14	Environmental Services	\$500,000
Capital Projects Budget		\$500,000
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2013		<u>\$500,000</u>
Sun Metro-Public Transit		
Capital Projects	Source	Amount
Operations Center	FTA Grant	\$6,358,500
Mesa BRT	Local Match	13,550,000
Alameda BRT	Local Match	8,875,000
Capital Projects Budget		\$28,783,500
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2013		<u>\$28,783,500</u>
*All Salary Estimates Include Benefits		

Capital Improvement Plan Summary FY2014

During fiscal year 2014 the City anticipates approximately **\$51,685,065** of capital improvement project expenditures. The is no operating budget impact for fiscal year 2014, but it is likely that there will be adjustments to the City’s capital improvement plan by this year that will require additional operating budget resources. The projects listed on the CIP for fiscal year 2014 are funded by TxDOT Matches, FAA funds, enterprise funds, operating revenues and FTA grants.

Department of Transportation - The Department of Transportation will fund \$500,000 for the completion of various projects with TxDOT Matches.

Airport – During fiscal year 2014, the Airport will continue pavement of Runways “4-22” and its purchase of safety equipment funded by the Federal Aviation Administration. During this fiscal year the Airport will also be working on parking improvements to be funded through the Airport enterprise fund.

Environmental Services – Environmental Services anticipates the completion of the construction on Clint Cells 11 through 14 started in FY2013. Construction of the four cells will be funded with Environmental Services department operating revenue.

Sun Metro- Mass Transit – The department will complete the construction of the Alameda and Mesa BRT and will be starting on the Dyer BRT to be completed in FY2015. These projects will be funded by FTA grants and revenue generated in prior years.

FY2014 Capital Improvement and Operating Budget Impact		
Estimated FY2014 Capital Projects Costs		\$51,685,065
Estimated FY2014 CIP-Related Operating Costs		0
Total Cost Impact of Capital Projects-FY2014		\$51,685,065
Department of Transportation		
Capital Projects	Source	Amount
TxDOT Matches	Transportation Funding Plan	\$500,000
Capital Projects Budget		\$500,000
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2014		\$500,000
Bridge/Overpass Improvements		
Capital Projects	Source	Amount
Zaragoza Bridge-Commercial Parking Lot	SIB Loan	\$1,700,000
Capital Projects Budget		\$1,700,000
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2014		\$1,700,000
Airport		
Capital Projects	Source	Amount
Parking Improvements	Airport	\$1,500,000
Safety Equipment	FAA/PFC	60,000
Pavement Rehab - Runway 4-22	FAA/PFC	5,220,065
Capital Projects Budget		\$6,780,065
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2014		\$6,780,065

FY2014 Capital Improvement and Operating Budget Impact			
Environmental Services			
	Capital Projects	Source	Amount
Clint Cells 11-14		Environmental Services	\$5,000,000
Capital Projects Budget			\$5,000,000
Operating Budget Impact		None	\$0
Operating Budget Impact			\$0
Total Budget Impact of CIP-FY2014			<u>\$5,000,000</u>
Sun Metro-Public Transit			
	Capital Projects	Source	Amount
Dyer BRT		Local Match	\$15,280,000
Mesa BRT		Local Match	13,550,000
Alameda BRT		Local Match	8,875,000
Capital Projects Budget			\$37,705,000
Operating Budget Impact		None	\$0
Operating Budget Impact			\$0
Total Budget Impact of CIP-FY2014			<u>\$37,705,000</u>
*All Salary Estimates Include Benefits			

Capital Improvement Plan Summary FY2015

During fiscal year 2015 the City anticipates approximately **\$42,455,065** of capital improvement project expenditures. There is no impact to the operating budget for fiscal year 2015, but it is likely that there will be adjustments to the City’s capital improvement plan by this year that will require additional operating budget resources. The projects listed on the CIP for fiscal year 2015 are funded by TxDOT Matches, FAA and FTA grants and operating.

Department of Transportation - The Department of Transportation will fund \$500,000 for the completion of projects with TxDOT Matches.

Airport – During fiscal year 2014, the Airport will complete pavement of Runways “4-22” and its purchase of safety equipment funded by the Federal Aviation Administration.

Sun Metro- Mass Transit – The department will complete the construction of Dyer BRT started in FY2014, and will begin on Montana BRT. These projects will be funded by FTA grants and revenue generated in prior years.

FY2015 Capital Improvement and Operating Budget Impact			
Estimated FY2015 Capital Projects Costs			\$42,455,065
Estimated FY2015 CIP-Related Operating Costs			0
Total Cost Impact of Capital Projects-FY2015			\$42,455,065
Department of Transportation			
	Capital Projects	Source	Amount
TxDOT Matches		Transportation Funding Plan	\$500,000
Capital Projects Budget			\$500,000
Operating Budget Impact		None	\$0
Operating Budget Impact			\$0
Total Budget Impact of CIP-FY2015			\$500,000
Airport			
	Capital Projects	Source	Amount
Safety Equipment		FAA/PFC	\$60,000
Pavement Rehab - Runway 4-22		FAA/PFC	5,220,065
Capital Projects Budget			\$5,280,065
Operating Budget Impact		None	\$0
Operating Budget Impact			\$0
Total Budget Impact of CIP-FY2015			\$5,280,065
Sun Metro-Public Transit			
	Capital Projects	Source	Amount
Montana BRT		Local Match	\$21,395,000
Dyer BRT		Local Match	15,280,000
Capital Projects Budget			\$36,675,000
Operating Budget Impact		None	\$0
Operating Budget Impact			\$0
Total Budget Impact of CIP-FY2015			\$36,675,000
*All Salary Estimates Include Benefits			

CITY OF EL PASO FISCAL YEAR 2011 BUDGET RESOLUTION

WHEREAS, on June 30, 2010, the City Manager of the City of El Paso filed the Fiscal Year 2011 Proposed Budget of the City of El Paso with the City Clerk; and

WHEREAS, the Proposed Budget was made available for the inspection by any person and was posted on the City's website in accordance with Section 102.005 of the Texas Local Government Code; and

WHEREAS, on August 3, 2010, the City Clerk published notice in the El Paso Times, a newspaper of general circulation in the county in which the City of El Paso is located, of a public hearing regarding the City of El Paso Fiscal Year 2011 Budget Resolution, in accordance with the Charter of the City of El Paso and Section 102.0065(a) of the Texas Local Government Code; and

WHEREAS, said public hearing was held on August 24, 2010, by the City Council regarding the City of El Paso's Proposed Budget at which all interested persons were given the right to be present and participate.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

1. That the Proposed Budget, as amended, for the City of El Paso, filed by the City Manager with the City Clerk on June 30, 2010, is hereby approved and adopted by the City Council as the Annual Budget for the Fiscal Year 2011, which begins on September 1, 2010 and ends on August 31, 2011.
2. That any balance in the General Fund on August 31, 2010 shall first be allocated to restore the reserve for claims in an amount equal to One Million Dollars (\$1,000,000.00). The City Manager is hereby authorized to appropriate the reserve amount as part of City Attorney's appropriation for external legal counsel and claims.
3. That the budget for confiscated funds shall be provided by the Chief of Police and submitted to the City Manager or his/her designee by November 15, 2010, with a financial report showing all appropriations for Fiscal Year 2011 for all confiscated or condemned monies in a format approved by the City Manager or his/her designee.
4. That the City shall not enter into any agreement requiring the expenditure of monies if such agreement shall extend beyond the current Fiscal Year without the approval of the City Council or the City Manager. In such cases where the City Manager approves the expenditure, he/she is hereby authorized to obligate and/or

encumber City funding to pay the City's expenses, which shall also constitute the approval of City Council for the expenditure of monies extending beyond the current Fiscal Year, as may be required by Texas law.

5. That Department Heads are hereby authorized to make budget transfers not to exceed Twenty-Five Thousand Dollars (\$25,000.00); provided that each transfer is within the same department. Budget transfers exceeding Twenty-Five Thousand Dollars (\$25,000.00) that are within the same department may be approved by the City Manager or his/her designee. A budget transfer for personal services appropriations, capital acquisition appropriations or impacting revenue accounts requires the approval of the City Manager or his/her designee.
6. That the City Manager or his/her designee is hereby authorized to make budget transfers not exceeding Twenty-Five Thousand Dollars (\$25,000.00) between departments and/or funds. Budget transfers exceeding Twenty-Five Thousand Dollars (\$25,000.00) between departments and/or between funds shall require City Council approval.
7. That a budget transfer must be approved prior to the occurrence of the expenditure, except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the City Council.
8. That the City Manager is hereby authorized to establish the budget for any capital projects that are approved by the City Council.
9. That any budget transfer submitted to City Council shall be accompanied by an explanation from the department and a recommendation from the City Manager or his/her designee. The department's explanation must be sufficiently clear and provide adequate detail for the members of City Council to determine the need for the transfer.
10. That the City Manager or his/her designee is hereby authorized to establish budgets and staffing table changes for grants and similar awards when the applications for such grants and awards have been previously approved by the City Council or the City Manager. All grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall clearly state the type and amount of the required City match and the funding source of the grant match. The City Manager or his/her designee is hereby authorized to make such budget transfers and staffing table changes as are needed to close completed grants and capital projects.
11. That the City Manager or his/her designee is hereby authorized to appropriate funds associated with donations made to the City under the amount of Twenty-five Thousand Dollars (\$25,000.00).

12. That a claims committee shall be created consisting of the City Attorney or his/her designee, a Deputy City Manager and the risk manager, who shall have the authority to authorize the settlement of claims in accordance with the authority separately granted by the City Council. The settlement of all other claims shall require City Council approval.
13. That restricted fund(s) shall be expended only for those purposes for which each restricted fund was established.
14. That all monies in all funds, except for grant funds, budgeted for the City's contribution to the Employee's Health Benefit Program, Worker's Compensation, and Unemployment Funds be appropriately deposited into the respective fund by the City Chief Financial Officer before the closing of the Fiscal Year, and in accordance with procedures established by the City Manager or his/her designee.
15. That the provision regarding the date of coverage for new employees under the City's health plan shall be changed from "the date you complete 30 consecutive calendar days of employment with the City of El Paso" to "the first day of the month following the date you complete 30 consecutive calendar days of employment with the City of El Paso", until such time as the Council should further amend, revise or change the health plan.
16. The amounts of the annual competency increases for employees in the Civil Service for Fiscal Year 2011 are set as follows: Employee's annual competency increase is that amount that will place the employee in the rate within their pay grade that most closely approximates a two percent (2%) increase.
17. That any competency increases for employees shall not be given until the fourth quarter of Fiscal Year 2011, and the City Manager shall establish the exact date or dates for giving any such increases based on the availability of funding for such purposes as of the start of the fourth quarter of Fiscal Year 2011. No competency increase shall be paid retroactively to an anniversary date or date of a performance evaluation. Any increases for certification pay established in Ordinance 8064, as amended, may be given by the City Manager in the manner provided for in the Ordinance.
18. That for purposes of recognizing the longevity of an employee's service other than employees covered under collective bargaining agreements, an amount that most closely approximates a one and one half percent (1.5%) increase will be added to the base pay of each employee on the anniversary date of five (5) years of service, two percent (2%) on the anniversary date of ten (10) years of service, two percent (2%) on the anniversary date of fifteen (15) years of service, and two and one half percent (2.5%) on the anniversary date of twenty (20) years of service and for any other five year incremental period on or beyond twenty-five (25) years of service accrued by an employee; however, in the event that such additional pay will result in a salary that exceeds the maximum of an employee's

salary range, any amount that would exceed the salary range shall be paid to the employee annually in a lump sum.

19. That all competency increases, and increases based on five (5) year increments of service, are subject to the availability of funds, and shall be expended as determined or authorized by the City Manager or his/her designee, except for such increases that are otherwise determined and provided for in an employment contract.
20. That Attachment A, as required to be maintained by the Human Resources Director and approved by the Council by the Classification and Compensation Plan, Ordinance 8064, as amended, shall be as established as set forth in **Schedule D**, for such time until the Council, by resolution and as provided in Ordinance 8064, should amend or further revise.
21. That the City Manager is hereby authorized to annually adopt a Tuition Assistance Policy, which provides for tuition assistance to qualified employees in accordance with the amount of funding established for such a program. Such Policy may be amended as deemed necessary by the City Manager.
22. That the business days of the City shall be Monday through Friday, excluding city observed holidays, except during such time periods in which the City Council has established a 4-10 work week for more than 50% of the employees assigned to work at City Hall, the business days of the City shall be Monday, Tuesday, Wednesday and Thursday.
23. That the services paid from the postage/copy center and fleet services sub funds shall be financed and accounted for utilizing an internal service fund basis with sufficient charges from departments to cover all direct costs.
24. That the hotel occupancy taxes collected by the City shall be used by the Greater El Paso Convention & Performing Arts Center and the Department of Museums and Cultural Affairs to fund their respective operations in accordance with El Paso City Code and State law. The functions of the Plaza Theater and McKelligon Canyon shall be included with the functions of the Greater El Paso Convention and Performing Arts Center. Expenditures from said fund shall be made in accordance with their respective adopted budgets.
25. That any travel expenditure for a City Council member that exceeds the FY 2011 City Council member's budget, including discretionary funds for the City Council Member's district, must be approved by the City Council and a funding source shall be identified by the City Council.
26. That City Council members must notify the City Manager or his/her designee of any expenditure from budgeted City Council Special Projects or Discretionary Accounts, so that City staff can maintain a current balance of the individual City

Council Member's year-to-date expenditure for said accounts.

27. That the City Manager or his/her designee is hereby authorized to approve the installation of residential street lights and the expenditures for the power and maintenance related thereto, including street lights paid by the people requesting the installation or which are paid for by using district discretionary funds, pursuant to the resolution of the City Council dated September 20, 1994 or other resolution as may be adopted by the Council.
28. That all obligations for the payment of money by City departments and agencies, including grantees, shall be made in accordance with procedures established by the City Manager or his/her designee.
29. That no employee or elected official shall incur an obligation for capital, supplies, wages, or otherwise, unless an adequate appropriation has been made in the budget to meet the obligation and said obligation has been incurred in accordance with the accounting, legal, budgetary, purchasing, and Human Resources policies and procedures of the City.
30. That the Full-Time Equivalent (FTE) positions funded by the FY 2011 Budget, and those listed in the Authorized Staffing Table, shall constitute the authorized FTE positions for each department. Requests for changes and additions shall be approved by the City Manager and his/her designee and shall show the impact on the FY 2011 Budget and the estimated impact on expenditures for Fiscal Year 2012.
31. That any non-vacant classified employee position which is identified for abolishment upon adoption of the FY 2011 Budget, shall be funded until the earlier of October 16, 2010 or sufficient time for the Human Resources Department to carry out the provisions of the City Charter related to lay-offs.
32. That the compensation of Municipal Judges and substitute Associate Municipal Judges shall continue at the current level.
33. That the City Manager is hereby authorized to transfer any amount in the Salary Reserve appropriation, personal services appropriations or capital acquisition appropriations between departments within the General Fund, whether it is non-uniformed or uniformed salary expense, or capital expense, as necessary prior to closing the Fiscal Year 2011.
34. That the cash balance of the Bridge Fund shall be transferred on a monthly basis to the General Fund, except for One Hundred Seventy-five Thousand Dollars (\$175,000.00) (\$25,000.00 Unreserved Balance and \$150,000.00 Reserve for Maintenance) and any required cash, which must be maintained pursuant any bridge revenue bond covenants.

35. That all appropriations in the General Fund associated with outstanding purchase orders shall lapse at the end of Fiscal Year 2011, unless reviewed and approved not to lapse by the City Manager or his/her designee
36. That within forty-five (45) days after the end of each fiscal quarter, the City Manager or his/her designee shall provide a quarterly report to City Council regarding the status and year-end projection of the budget.
37. That the City shall charge the maximum allowable interest rate and impose the maximum allowable penalty pursuant to State or Federal laws, on any amounts past due to the City. Any amounts that are one hundred twenty (120) days past due will be reported to the Credit Bureau, in accordance with State and Federal law, and will be turned over to the City Attorney or a collection agency for collection or the proper disposition.
38. That the annual parking meter revenue in account number 404020 (Parking Meter Revenue) shall be allocated on a monthly basis to a restricted account called Plaza Theater Sinking Fund in the Debt Service Fund to satisfy debt requirements for the fiscal year, that the City Manager or his/her designee be authorized to appropriate additional funding from this account for the replacement of parking meters upon approval of the City Manager of a meter replacement program based on availability of funds in this account, and that all funds exceeding the debt service requirement and meter replacement capital requirements for the fiscal year be deposited to the General Fund.
39. That monies that the City receives from licenses, fees, fines, and other charges for services shall be analyzed to determine if the City is recovering the cost of providing such services. Recommendations shall be made to the City Manager or his/her designee for any revisions to licenses, fees, fines, and other charges.
40. That any balance in the General Fund as of August 31, 2010 may be allocated to a vehicle replacement fund in an amount not to exceed Three Million Dollars (\$3,000,000.00). The City Manager is hereby authorized to appropriate the reserve amount as part of the vehicle replacement fund for the purchase of new or replacement vehicles.
41. That any balance in the General Fund as of August 31, 2010 may be allocated to a reserve for building repair in an amount not to exceed One Million Dollars (\$1,000,000.00). The City Manager is hereby authorized to appropriate the reserve amount as part of the General Services Department appropriation for contract services.
42. That any balance in the General Fund as of August 31, 2010 may be allocated to a reserve for capital purchases in an amount not to exceed One Million, Five Hundred Thousand Dollars (\$1,500,000.00). The City Manager is hereby authorized to appropriate the reserve amount as part of the City Manager's budget

or transfer some or all of these funds to another department has he/she deems appropriate.

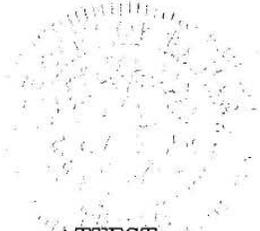
43. That appropriation control for expenditures shall be at the Object Level.
44. That **Schedule A** amends revenues and appropriations to the City Manager's filed budget; **Schedule B** amends staffing tables to the City Manager's filed budget; **Schedule C** sets forth fees and formulas for calculating certain fees that are to be charged by the City for the goods and services it provides; and **Schedule D** contains Attachment A, as referenced by the Classification and Compensation Plan, Ordinance 8064, as amended. For any programs, activities, presentations, classes or services that have a fee range listed within Schedule C, the department head shall determine and charge a fee within the stated range for each particular activity, presentation, class or service in the amount that will recover the City's costs, as reviewed and approved by the City Manager or his/her designee. Any revisions or additions to the fees listed in Schedule C, or the process or formula used for setting fees, shall be approved by simple resolution of the City Council.
45. That the City Manager and his/her designee is authorized to determine when it is practicable for the City to accept payments by credit card of a fee, fine, court cost, or other charge in accordance with City Ordinance no. 15051. Service charges added to the payment shall be in conformity with state statutory requirements and will be in such amount(s) as listed in Schedule C, provided that in the event that bank charges imposed on the City relating to credit card acceptance increase during the fiscal year, the City Manager is authorized to increase the service charge amount(s), so as to cover the City's increased costs.
46. That the Department of Aviation shall be authorized to collect fees to recover costs, as set forth in Schedule C, relating to its duties in connection with the conduct of criminal history background checks and the issuance of identification badges and replacement badges, and the Department shall collect the fees authorized in prior resolutions of the City Council for hangars, tie-downs, storage, and heavy aircraft parking, and for public parking at the Airport in the amounts as set forth in Schedule C attached hereto and that Schedule C shall be the controlling resolution for the establishment of the specific amounts of these fees.
47. That in addition to City created programs, activities, presentations, classes ("City programs") and City produced or supported publications that are offered to the public in conjunction with the missions of the various departments for which the fees are separately established in Schedule C, the Council authorizes City department directors to create and offer new City programs and publications, on a trial or temporary basis, as may be of benefit to the public and as the directors may deem appropriate and within his/her department's capacity for providing new City programs or publications. The fee for participation in each such new City program or the cost to obtain such a publication shall be established in an amount that will recover the City's costs to present each such City Program or provide the

publication, as reviewed and approved by the City Manager or his/her designee. The City Manager or his/her designee shall maintain a list of all fees approved pursuant to this paragraph, which shall be made available to the public.

48. That the Council sets the level of City funding support to persons and organizations seeking such support for parades in accordance with Section 13.36.050 E of the City Code, in an amount not to exceed \$68,181.66, and that the City Manager is authorized to equitably allocate such funding among the qualified applicants and sign funding agreements with such applicants.
49. That the Council sets the maximum level of funding for the Parks and Recreation Department's needs assessment scholarship program, as may be established by ordinance, in the amount of \$100,000.00, with a maximum benefit per child of \$150.00, for Fiscal Year 2011.
50. That the Council authorizes the conduct of the Holiday Parade and Tree Lighting as a program event within the Parks and Recreation Department; authorizes funding for the event as established within the Department's budget; authorizes the City Manager to determine and approve participation in the event by other City departments and personnel; and authorizes the Parks and Recreation Department to charge the entry fee as set forth in Schedule C to non-City persons and organizations who submit entries in the parade.
51. That the City Manager or his/her designee be authorized to appropriate funds not to exceed \$500,000.00 from the restricted account called Red Light Camera Fund for the purpose of Public/Traffic Safety programming as permitted by state law, as deemed necessary by the City Manager and upon the availability of funds.
52. That the Council authorizes additional funds received from the additional electric franchise fee be designated into a special fund to promote economic development and solar initiatives and \$500,000.00 of such funds be allocated to augment utility's residential solar rebate program; and that the City Manager and his/her designee be authorized to appropriate the remaining funds to subsidize electric rates of high energy business users that qualify for City economic development incentives or to businesses that help build the City's capacity in alternative energy research, development, manufacturing and generation.
53. That the City Manager is authorized to negotiate and sign a memorandum of understanding with the El Paso Municipal Police Officers Association to amend the collective bargaining agreement which would allow the City to achieve savings regarding the City's obligations under the agreement in the approximate amount of and in lieu of implementing three furlough days for police in FY 2011, and to address cooperation between the parties and the holding of discussions relating to budgetary impacts during the fiscal years of the existing agreement.

54. That by 2014, the City Attorney shall implement a system of salary and benefits for assistant city attorneys which shall follow as closely as possible the system of salary and benefits used by the Department of Justice for its attorneys.
55. That the Council authorizes the establishment of appropriate budgets within the various departments to provide for the approved changes of functions and reorganization of the departments, to include the movement of functions, duties and related budgets within the departments to include but not be limited to the establishment of the code enforcement division within the Environmental Services Department and the transfer of parks maintenance functions to the General Services Department.
56. That the City Manager or his/her designee shall immediately file, or cause to be filed a true copy of the FY 2011 Budget and a copy of this Resolution in the offices of the City Clerk and the County Clerk of El Paso, and post the same on the City's website.

PASSED AND APPROVED this 24th day of August 2010.



CITY OF EL PASO

John F. Cook

 John F. Cook
 Mayor

ATTEST:

Richarda Duffy Momsen

 Richarda Duffy Momsen
 City Clerk

APPROVED AS TO FORM:

Elaine S. Hengen

 Elaine S. Hengen
 Senior Assistant City Attorney

APPROVED AS TO CONTENT:

David R. Almonte

 David R. Almonte, Director
 Office of Management and Budget

CITY CLERK DEPT.
 10 AUG 19 PM 12:03

SCHEDULE A

CHANGES TO THE PROPOSED BUDGET FY 2011

BEGINNING ALL FUNDS REVENUE/APPROPRIATIONS OF THE CITY MANAGER'S PROPOSED FY2011 BUDGET 695,452,373

BEGINNING PROPOSED GENERAL FUND REVENUE				318,171,761
Dept	DeptID	Account	Descr	Inc/(Decrease)
Non-Dept	99010335	401000	REAL PROPERTY TAX COLLECTIONS	(4,664,885)
		401020	SALES TAX	1,000,000
		403120	AMBULANCE SERVICE REVENUE	885,183
		404113	ROOFING PERMITS	257,406
		404302	INSTRUCTIONAL FEES	(35,000)
		404304	CHILD CARE SERVICES	(35,000)
		404307	ORGANIZED SPORTS LEAGUES FEES	(30,000)
				<u>(2,622,296)</u>

REVISED GENERAL FUND REVENUE 315,549,465

BEGINNING PROPOSED GENERAL FUND APPROPRIATIONS 318,171,761

Dept	DeptID	Account	Descr	Inc/(Decrease)
Mayor & Council	01010001	504420	COUNCIL SPECIAL PROJECTS	(2,500)
	01010002	504420	COUNCIL SPECIAL PROJECTS	(2,500)
	01010003	504420	COUNCIL SPECIAL PROJECTS	(2,500)
	01010004	504420	COUNCIL SPECIAL PROJECTS	(2,500)
	01010005	504420	COUNCIL SPECIAL PROJECTS	(2,500)
	01010006	504420	COUNCIL SPECIAL PROJECTS	(2,500)
	01010007	504420	COUNCIL SPECIAL PROJECTS	(2,500)
	01010008	504420	COUNCIL SPECIAL PROJECTS	(2,500)
City Atty	03010021	501	VARIOUS SALARY ACCOUNTS	(87,139)
	03010022	501	VARIOUS SALARY ACCOUNTS	(48,267)
OMB	04010020	501	VARIOUS SALARY ACCOUNTS	(1,021,521)
		502001	TEMPORARY SERVICES CONTRACTS	(1,000)
		502209	PRINTING SERVICES CONTRACTS	(35,000)
		502215	OUTSIDE CONTRACTS - NOC	(35,000)
		502301	MOTOR POOL USAGE FEE-INTERF SV	(250)
		502302	PRINT SHOP ALLOC-INTERFUND SVC	(5,000)
		502404	OFFICE EQUIPMENT-LEASES	(6,000)
		502411	LEASES NOC	(500)
		503100	OFFICE SUPPLIES	(5,200)
		503101	EQUIPMENT PURCHASE UNDER 500	(3,500)
		503103	PUBLICATIONS & SUBS(SUPPLIES)	(500)
		503104	SUPPLIES COMPUTER EQUIPMENT	(1,200)
		503115	FOOD AND BEVERAGES SUPPLIES	(500)
		503122	MAINTENANCE SUPPLIES/PARTS NOC	(300)
		503303	OTHER EQUIPMENT \$500-\$4,999.99	(600)
		503304	FURNITURE & EQUIP LESS \$500	(500)
		504004	SHIPPING	(150)
		504201	TRAVEL EXPENSES - EMPLOYEES	(7,500)
		504412	SEMINARS CONTINUING EDUCATION	(750)
		504414	PROFESSIONAL LICENSES & MEMBER	(500)
Human Resources	09010030	501	VARIOUS SALARY ACCOUNTS	(47,728)
Municipal Clerk	11010011	501	VARIOUS SALARY ACCOUNTS	(31,623)
City Manager	15010020	501	VARIOUS SALARY ACCOUNTS	978,780
		502001	TEMPORARY SERVICES CONTRACTS	1,000
		502209	PRINTING SERVICES CONTRACTS	35,000
		502215	OUTSIDE CONTRACTS - NOC	35,000
		502301	MOTOR POOL USAGE FEE-INTERF SV	250
		502302	PRINT SHOP ALLOC-INTERFUND SVC	5,000
		502404	OFFICE EQUIPMENT-LEASES	6,000
		502411	LEASES NOC	500
		503100	OFFICE SUPPLIES	5,200
		503101	EQUIPMENT PURCHASE UNDER 500	3,500
		503103	PUBLICATIONS & SUBS(SUPPLIES)	500
		503104	SUPPLIES COMPUTER EQUIPMENT	1,200
		503115	FOOD AND BEVERAGES SUPPLIES	500
		503122	MAINTENANCE SUPPLIES/PARTS NOC	300
		503303	OTHER EQUIPMENT \$500-\$4,999.99	600
		503304	FURNITURE & EQUIP LESS \$500	500
		504004	SHIPPING	150
		504201	TRAVEL EXPENSES - EMPLOYEES	7,500
		504412	SEMINARS CONTINUING EDUCATION	750
		504414	PROFESSIONAL LICENSES & MEMBER	500
Police	21010050	501	VARIOUS SALARY ACCOUNTS	(361,636)
	21010052	501	VARIOUS SALARY ACCOUNTS	1,010,378
	21010059	501	VARIOUS SALARY ACCOUNTS	(27,517)
	21010069	501	VARIOUS SALARY ACCOUNTS	26,212
	21010071	501	VARIOUS SALARY ACCOUNTS	(26,211)
Fire	22010100	501	VARIOUS SALARY ACCOUNTS	28,441
	22010311	501	VARIOUS SALARY ACCOUNTS	3
	22010330	501	VARIOUS SALARY ACCOUNTS	(23,593)
Gen Svcs	31010326	501	VARIOUS SALARY ACCOUNTS	(38,821)
	31010350	504100	ELECTRICITY	(5,667)
		504101	WATER	(267)
		504102	NATURAL GAS	(733)
	31010358	501	VARIOUS SALARY ACCOUNTS	1,457,080
		502111	HEALTH CARE PROVIDERS SERVICES	170
		502204	ENVIRONMENTAL CONTRACTS	5,600
		502212	SECURITY CONTRACTS	250
		502215	OUTSIDE CONTRACTS - NOC	10,000
		502225	PUB SAFETY EQUIP MAINT CONTRACT	19,640
		502226	BLDG/FACILITIES MAINT CONTRACT	19,485
		502228	VEH/HEAVY EQUIP/OFF RD MIAINT C	6,000
		502300	EQUIP MAINT-INTERFUND SVCS	47,280
		502302	PRINT SHOP ALLOC-INTERFUND SVC	125
		502404	OFFICE EQUIPMENT-LEASES	780
		502411	LEASES NOC	2,500
		503001	GASOLINE - UNLEADED	70,000
		503100	OFFICE SUPPLIES	2,750
		503107	PHOTOGRAPHY/FILM/VIDEO SUPPLY	265
		503108	TRAINING MATERIALS	1,000
		503111	CLEANING SUPPLIES	1,400
		503112	CLINICAL/MEDICAL SUPPLIES	365
		503114	BUILDING MAINTENANCE SUPPLIES	20,000
		503115	FOOD AND BEVERAGES SUPPLIES	550
		503116	RECREATIONAL SUPPLIES	9,400

Dept	DeptID	Account	Descr	Inc/(Decrease)
		503117	EQUIP MAINT SUP-LOW COST ITEM	5,000
		503120	UNIFORMS AND APPAREL SUPPLIES	9,460
		503122	MAINTENANCE SUPPLIES/PARTS NOC	29,470
		503123	SAFETY GEAR	5,406
		503125	EQUIP OUTSIDE REPAIRS/SVCS NOC	2,200
		503126	CHEMICAL SUPPLIES	2,075
		503203	PUBLIC ACCESSES-MAINT & REP	8,000
		503212	BUILDINGS - INSIDE	51,720
		503213	BUILDINGS - OUTSIDE	50,775
		503214	BUILDINGS - FLOOR	20,000
		503215	ELECTRICAL SUPPLIES - REPAIR	42,855
		503217	HVAC- SUPPLIES & REPAIR	68,000
		503218	PLUMBING SUPPLIES & REPAIR	44,000
		503304	FURNITURE & EQUIP LESS \$500	950
		504002	PAGING SERVICES	4,200
		504201	TRAVEL EXPENSES - EMPLOYEES	1,900
		504412	SEMINARS CONTINUING EDUCATION	5,640
		504414	PROFESSIONAL LICENSES & MEMBER	790
	31010359	501	VARIOUS SALARY ACCOUNTS	2,929,735
		502111	HEALTH CARE PROVIDERS SERVICES	1,630
		502204	ENVIRONMENTAL CONTRACTS	1,620
		502212	SECURITY CONTRACTS	500
		502215	OUTSIDE CONTRACTS - NOC	6,745
		502221	GROUNDKEEPING HORTI CONTRACTS	1,161,355
		502225	PUB SAFETY EQUIP MAINT CONTRAC	750
		502300	EQUIP MAINT-INTERFUND SVCS	168,356
		502302	PRINT SHOP ALLOC-INTERFUND SVC	100
		502404	OFFICE EQUIPMENT-LEASES	530
		502411	LEASES NOC	140,442
		503001	GASOLINE - UNLEADED	197,000
		503004	LUBRICANTS ANTIFREEZE	800
		503100	OFFICE SUPPLIES	3,000
		503104	SUPPLIES COMPUTER EQUIPMENT	250
		503107	PHOTOGRAPHY/FILM/VIDEO SUPPLY	400
		503110	ANIMAL FOOD AND SUPPLIES	135
		503111	CLEANING SUPPLIES	40,000
		503112	CLINICAL/MEDICAL SUPPLIES	700
		503113	LAND MAINTENANCE SUPPLIES	220,500
		503115	FOOD AND BEVERAGES SUPPLIES	1,750
		503117	EQUIP MAINT SUP-LOW COST ITEM	12,150
		503118	VEHICLE MAINTENANCE SUPPLIES	2,235
		503120	UNIFORMS AND APPAREL SUPPLIES	21,605
		503122	MAINTENANCE SUPPLIES/PARTS NOC	32,380
		503123	SAFETY GEAR	12,320
		503125	EQUIP OUTSIDE REPAIRS/SVCS NOC	2,168
		503126	CHEMICAL SUPPLIES	58,000
		503202	LAND/LANDSCAPING - MAINT & REP	187,190
		503204	VEHICLES - MAINT. & REPAIRS	26,780
		503213	BUILDINGS - OUTSIDE	7,520
		503302	DATA PROCESS EQP \$500-4,999.99	1,150
		503303	OTHER EQUIPMENT \$500-\$4,999.99	10,150
		504002	PAGING SERVICES	4,620
		504004	SHIPPING	250
		504101	WATER	2,250,000
		504201	TRAVEL EXPENSES - EMPLOYEES	5,550
		504406	OTHER SERVICES/CHARGES EXPENSE	795
		504412	SEMINARS CONTINUING EDUCATION	8,145
		504414	PROFESSIONAL LICENSES & MEMBER	5,536
DOT	32010200	501	VARIOUS SALARY ACCOUNTS	(39,456)
Environmental Svcs.	34010286	501	VARIOUS SALARY ACCOUNTS	41,394
Engineering	35010047	501	VARIOUS SALARY ACCOUNTS	(69,933)
IT	39010351	501	VARIOUS SALARY ACCOUNTS	(125,001)
Health	41010135	501	VARIOUS SALARY ACCOUNTS	892
	41010140	501	VARIOUS SALARY ACCOUNTS	(5,200)
	41010142	501	VARIOUS SALARY ACCOUNTS	(910)
	41010162	501	VARIOUS SALARY ACCOUNTS	(3,352)
	508010		DATA PROCESSING EQUIPMENT	(77,000)
Parks	51010362	501	VARIOUS SALARY ACCOUNTS	(76,335)
		502212	SECURITY CONTRACTS	68,093
		502215	OUTSIDE CONTRACTS - NOC	1,000
		502300	EQUIP MAINT-INTERFUND SVCS	1,426
		503001	GASOLINE - UNLEADED	2,000
		503120	UNIFORMS AND APPAREL SUPPLIES	283
		503122	MAINTENANCE SUPPLIES/PARTS NOC	12,850
		503123	SAFETY GEAR	160
		504002	PAGING SERVICES	420
		504406	OTHER SERVICES/CHARGES EXPENSE	10,000
	51010363	501	VARIOUS SALARY ACCOUNTS	(9,303)
		502206	MAINT SVCS CONTRACT-JANITORIAL	(5,000)
		502212	SECURITY CONTRACTS	12,870
		502215	OUTSIDE CONTRACTS - NOC	3,625
		502300	EQUIP MAINT-INTERFUND SVCS	8,898
		502404	OFFICE EQUIPMENT-LEASES	(200)
		503001	GASOLINE - UNLEADED	10,000
		503100	OFFICE SUPPLIES	(200)
		503111	CLEANING SUPPLIES	(200)
		508006	VEHICULAR EQUIPMENT	(27,000)
	51010364	501	VARIOUS SALARY ACCOUNTS	197,376
		502212	SECURITY CONTRACTS	7,722
		502215	OUTSIDE CONTRACTS - NOC	3,125
		502220	PEST CONTROL CONTRACTS	(80)
		502300	EQUIP MAINT-INTERFUND SVCS	7,132
		503001	GASOLINE - UNLEADED	10,000
		503111	CLEANING SUPPLIES	(200)
		503116	RECREATIONAL SUPPLIES	(600)
		503120	UNIFORMS AND APPAREL SUPPLIES	1,412
		503123	SAFETY GEAR	690
		503125	EQUIP OUTSIDE REPAIRS/SVCS NOC	1,031
		503126	CHEMICAL SUPPLIES	(975)
		503221	SWIMMING POOLS	45,000
		504002	PAGING SERVICES	420
		504004	SHIPPING	300
		504201	TRAVEL EXPENSES - EMPLOYEES	950
		504412	SEMINARS CONTINUING EDUCATION	1,250
	51010365	501	VARIOUS SALARY ACCOUNTS	(1,764,489)
		502111	HEALTH CARE PROVIDERS SERVICES	(170)

Dept	DeptID	Account	Descr	Inc/(Decrease)
		502204	ENVIRONMENTAL CONTRACTS	(5,600)
		502212	SECURITY CONTRACTS	(36,770)
		502215	OUTSIDE CONTRACTS - NOC	(11,800)
		502225	PUB SAFETY EQUIP MAINT CONTRAC	(19,640)
		502226	BLDGS/FACILITIES MAINT CONTRAC	(26,485)
		502228	VEH/HEAVY EQUIP/OFF RD MIANT C	(6,000)
		502300	EQUIP MAINT-INTERFUND SVCS	(53,750)
		502302	PRINT SHOP ALLOC-INTERFUND SVC	(125)
		502404	OFFICE EQUIPMENT-LEASES	(780)
		502411	LEASES NOC	(2,500)
		503001	GASOLINE - UNLEADED	(86,000)
		503100	OFFICE SUPPLIES	(2,750)
		503107	PHOTOGRAPHY/FILM/VIDEO SUPPLY	(265)
		503108	TRAINING MATERIALS	(1,000)
		503111	CLEANING SUPPLIES	(1,400)
		503112	CLINICAL/MEDICAL SUPPLIES	(365)
		503114	BUILDING MAINTENANCE SUPPLIES	(20,000)
		503115	FOOD AND BEVERAGES SUPPLIES	(550)
		503116	RECREATIONAL SUPPLIES	(9,400)
		503117	EQUIP MAINT SUP-LOW COST ITEM	(5,000)
		503120	UNIFORMS AND APPAREL SUPPLIES	(11,720)
		503122	MAINTENANCE SUPPLIES/PARTS NOC	(29,470)
		503123	SAFETY GEAR	(6,510)
		503125	EQUIP OUTSIDE REPAIRS/SVCS NOC	(2,500)
		503126	CHEMICAL SUPPLIES	(2,075)
		503203	PUBLIC ACCESSES-MAINT & REP	(8,000)
		503212	BUILDINGS - INSIDE	(52,220)
		503213	BUILDINGS - OUTSIDE	(51,275)
		503214	BUILDINGS - FLOOR	(40,500)
		503215	ELECTRICAL SUPPLIES - REPAIR	(47,355)
		503217	HVAC- SUPPLIES & REPAIR	(69,000)
		503218	PLUMBING SUPPLIES & REPAIR	(44,500)
		503221	SWIMMING POOLS	(48,000)
		503304	FURNITURE & EQUIP LESS \$500	(950)
		504002	PAGING SERVICES	(4,620)
		504004	SHIPPING	(300)
Parks (cont)		504201	TRAVEL EXPENSES - EMPLOYEES	(2,850)
		504412	SEMINARS CONTINUING EDUCATION	(6,890)
		504414	PROFESSIONAL LICENSES & MEMBER	(790)
	51010366	501	VARIOUS SALARY ACCOUNTS	(3,110,003)
		502111	HEALTH CARE PROVIDERS SERVICES	(1,630)
		502204	ENVIRONMENTAL CONTRACTS	(1,620)
		502212	SECURITY CONTRACTS	(53,695)
		502215	OUTSIDE CONTRACTS - NOC	(6,745)
		502221	GROUNDKEEPING HORTI CONTRACTS	(1,161,355)
		502225	PUB SAFETY EQUIP MAINT CONTRAC	(750)
		502300	EQUIP MAINT-INTERFUND SVCS	(185,564)
		502302	PRINT SHOP ALLOC-INTERFUND SVC	(100)
		502404	OFFICE EQUIPMENT-LEASES	(530)
		502411	LEASES NOC	(162,260)
		503001	GASOLINE - UNLEADED	(209,000)
		503004	LUBRICANTS ANTIFREEZE	(800)
		503100	OFFICE SUPPLIES	(3,000)
		503104	SUPPLIES COMPUTER EQUIPMENT	(250)
		503107	PHOTOGRAPHY/FILM/VIDEO SUPPLY	(400)
		503110	ANIMAL FOOD AND SUPPLIES	(135)
		503111	CLEANING SUPPLIES	(40,000)
		503112	CLINICAL/MEDICAL SUPPLIES	(700)
		503113	LAND MAINTENANCE SUPPLIES	(220,500)
		503115	FOOD AND BEVERAGES SUPPLIES	(1,750)
		503117	EQUIP MAINT SUP-LOW COST ITEM	(12,150)
		503118	VEHICLE MAINTENANCE SUPPLIES	(2,235)
		503120	UNIFORMS AND APPAREL SUPPLIES	(23,865)
		503122	MAINTENANCE SUPPLIES/PARTS NOC	(45,230)
		503123	SAFETY GEAR	(16,310)
		503125	EQUIP OUTSIDE REPAIRS/SVCS NOC	(4,250)
		503126	CHEMICAL SUPPLIES	(58,000)
		503202	LAND/LANDSCAPING - MAINT & REP	(187,190)
		503204	VEHICLES - MAINT. & REPAIRS	(26,780)
		503213	BUILDINGS - OUTSIDE	(7,520)
		503302	DATA PROCESS EQP \$500-4,999.99	(1,150)
		503303	OTHER EQUIPMENT \$500-\$4,999.99	(10,150)
		504002	PAGING SERVICES	(5,880)
		504004	SHIPPING	(250)
		504101	WATER	(2,250,000)
		504201	TRAVEL EXPENSES - EMPLOYEES	(5,550)
		504406	OTHER SERVICES/CHARGES EXPENSE	(10,795)
		504412	SEMINARS CONTINUING EDUCATION	(9,250)
		504414	PROFESSIONAL LICENSES & MEMBER	(6,065)
	51010367	501	VARIOUS SALARY ACCOUNTS	3,003
		502212	SECURITY CONTRACTS	1,030
		502215	OUTSIDE CONTRACTS - NOC	25,050
		502300	EQUIP MAINT-INTERFUND SVCS	5,692
		502411	LEASES NOC	21,818
		503001	GASOLINE - UNLEADED	6,000
		504412	SEMINARS CONTINUING EDUCATION	525
	51010368	502300	EQUIP MAINT-INTERFUND SVCS	530
	51010369	501	VARIOUS SALARY ACCOUNTS	(1,659)
Zoo	52010245	501	VARIOUS SALARY ACCOUNTS	(16,511)
Library	53010201	502206	MAINT SVCS CONTRACT-JANITORIAL	(686)
		502229	OFFICE EQUIP MAINT CONTRACTS	(2,200)
	53010206	501	VARIOUS SALARY ACCOUNTS	(15,053)
	53010208	501	VARIOUS SALARY ACCOUNTS	(54,784)
	53010210	501	VARIOUS SALARY ACCOUNTS	(15,052)
	53010214	501	VARIOUS SALARY ACCOUNTS	(24,926)
	53010329	501	VARIOUS SALARY ACCOUNTS	(22,998)
Community Dev.	71010277	501	VARIOUS SALARY ACCOUNTS	64,027
Economic Dev.	72010268	501	VARIOUS SALARY ACCOUNTS	(6,760)
		505200	COMMUNITY SERVICE PROJECTS	(100,000)
Non-Dept	99010273	502215	OUTSIDE CONTRACTS - NOC	(100,000)
		504411	SALARY ADJUSTMENT RESERVE EXPE	(1,925,959)
TOTAL REVISIONS TO THE GENERAL FUND				(2,622,296)
TOTAL REVISED GENERAL FUND APPROPRIATIONS				315,549,465

DeptID	Proj/Grant	Account	Descr	Approp Inc/(Decrease)	Revenue Inc/(Decrease)
FUND	05945 SAFE COMMUNITIES				
BEGINNING FUND REVENUE:					182,787
21150007	G211105	406001	STATE GRANT PROCEEDS		(49,192)
REVISED FUND REVENUE:					133,595
BEGINNING FUND APPROPRIATIONS					182,787
21150007	G211105	501	VARIOUS SALARY ACCOUNTS	(49,192)	
REVISED FUND APPROPRIATIONS					133,595
FUND	06149 CHS FAM PLANNING FY2011				
BEGINNING FUND REVENUE:					135,500
41150017	G411117	406001	STATE GRANT PROCEEDS		(60,006)
REVISED FUND REVENUE:					75,494
BEGINNING FUND APPROPRIATIONS					135,500
41150017	G411117	501	VARIOUS SALARY ACCOUNTS	(60,006)	
REVISED FUND APPROPRIATIONS					75,494
FUND	06225 TB OUTREACH				
BEGINNING FUND REVENUE:					289,422
41150019	G411102	406001	STATE GRANT PROCEEDS		(19,110)
REVISED FUND REVENUE:					270,312
BEGINNING FUND APPROPRIATIONS					289,422
41150019	G411102	501	VARIOUS SALARY ACCOUNTS	(19,110)	
REVISED FUND APPROPRIATIONS					270,312
FUND	06226 TDH IMMUNIZATION				
BEGINNING FUND REVENUE:					1,768,093
41150020	G411106	406040	PROGRAM INCOME		(11,096)
REVISED FUND REVENUE:					1,756,997
BEGINNING FUND APPROPRIATIONS					1,768,093
41150020	G411106	501	VARIOUS SALARY ACCOUNTS	(11,096)	
REVISED FUND APPROPRIATIONS					1,756,997
FUND	06227 DSHS TB PREVENT CONTRL				
BEGINNING FUND REVENUE:					568,303
REVISED FUND REVENUE:					568,303
BEGINNING FUND APPROPRIATIONS					568,303
41150019	G411107	501	VARIOUS SALARY ACCOUNTS	(14,536)	
		503100	OFFICE SUPPLIES	14,536	
REVISED FUND APPROPRIATIONS					568,303
FUND	06228 CHC-POP BASED CHS				
BEGINNING FUND REVENUE:					150,758
41150017	G411108	406001	STATE GRANT PROCEEDS		(150,758)
REVISED FUND REVENUE:					0
BEGINNING FUND APPROPRIATIONS					150,758
41150017	G411108	501	VARIOUS SALARY ACCOUNTS	(95,693)	
		502111	HEALTH CARE PROVIDERS SERVICES	(5,160)	
		502209	PRINTING SERVICES CONTRACTS	(5,000)	
		503100	OFFICE SUPPLIES	(16,868)	
		503102	PROMOTIONAL SUPPLIES	(3,157)	
		504001	LONG DISTANCE	(79)	
		504002	PAGING SERVICES	(1,440)	
		504003	POSTAGE	(121)	
		504201	TRAVEL EXPENSES - EMPLOYEES	(2,630)	
		504203	MILEAGE ALLOWANCES	(459)	
		504412	SEMINARS CONTINUING EDUCATION	(425)	
		504414	PROFESSIONAL LICENSES & MEMBER	(110)	
		504415	INDIRECT COST EXPENDITURES	(19,616)	
REVISED FUND APPROPRIATIONS					0
FUND	06232 TDH BUR OF WOMEN & CHL				
BEGINNING FUND REVENUE:					150,000
41150017	G411113	406001	STATE GRANT PROCEEDS		37,085
REVISED FUND REVENUE:					187,085
BEGINNING FUND APPROPRIATIONS					150,000
41150017	G411113	501	VARIOUS SALARY ACCOUNTS	37,085	
REVISED FUND APPROPRIATIONS					187,085
FUND	06237 STD-HIV FEDERAL				
BEGINNING FUND REVENUE:					170,487
41150018	G411120	406000	FEDERAL GRANT PROCEEDS		2,349
REVISED FUND REVENUE:					172,836
BEGINNING FUND APPROPRIATIONS					170,487
41150018	G411120	501	VARIOUS SALARY ACCOUNTS	(456)	
		503100	OFFICE SUPPLIES	2,805	
REVISED FUND APPROPRIATIONS					172,836
FUND	06239 HIV-SURV FEDERAL DSHS				

DeptID	Proj/Grant	Account	Descr	Approp Inc/(Decrease)	Revenue Inc/(Decrease)
BEGINNING FUND REVENUE:					66,120
41150018	G411123	406001	STATE GRANT PROCEEDS		(6,304)
REVISED FUND REVENUE:					59,816
BEGINNING FUND APPROPRIATIONS					66,120
41150018	G411123	501	VARIOUS SALARY ACCOUNTS	(10,934)	
		503100	OFFICE SUPPLIES	4,630	
REVISED FUND APPROPRIATIONS					59,816
FUND 06338 211 AREA INFO CENTER					
BEGINNING FUND REVENUE:					342,796
41150016	G411126	406001	STATE GRANT PROCEEDS		20,497
REVISED FUND REVENUE:					363,293
BEGINNING FUND APPROPRIATIONS					342,796
41150018	G411126	501	VARIOUS SALARY ACCOUNTS	20,497	
		504414	PROFESSIONAL LICENSES & MEMBER	500	
		508008	MAJOR OFFICE EQUIP & APPLIANCE	6,365	
41150023		504414	PROFESSIONAL LICENSES & MEMBER	(500)	
		508008	MAJOR OFFICE EQUIP & APPLIANCE	(6,365)	
REVISED FUND APPROPRIATIONS					363,293
FUND 06340 OPHP BIO TERRORISM					
BEGINNING FUND REVENUE:					629,292
REVISED FUND REVENUE:					629,292
BEGINNING FUND APPROPRIATIONS					629,292
41150023	G411125	501	VARIOUS SALARY ACCOUNTS	(18,718)	
		503100	OFFICE SUPPLIES	18,718	
REVISED FUND APPROPRIATIONS					629,292
FUND 10083 CD ADMIN FY11					
BEGINNING FUND REVENUE:					1,867,232
10150054	G7136CD0002	406000	FEDERAL GRANT PROCEEDS		(3,239)
REVISED FUND REVENUE:					1,863,993
BEGINNING FUND APPROPRIATIONS					1,867,232
10150054	G7136CD0002	503100	OFFICE SUPPLIES	(2,139)	
		503104	SUPPLIES COMPUTER EQUIPMENT	(1,000)	
		504201	TRAVEL EXPENSES - EMPLOYEES	(100)	
REVISED FUND APPROPRIATIONS					1,863,993
FUND 15445 ZOO OPERATIONS					
BEGINNING FUND REVENUE:					2,722,501
52153027		407002	FUND BALANCE TRANSFERS		16,509
REVISED FUND REVENUE:					2,739,010
BEGINNING FUND APPROPRIATIONS					2,722,501
52152001		501	VARIOUS SALARY ACCOUNTS	16,509	
REVISED FUND APPROPRIATIONS					2,739,010
FUND 15468 RED LIGHT CAMERA VIOLATIONS					
BEGINNING FUND REVENUE:					496,381
21010050		404067	RED LIGHT CAMERA VIOLATIONS		49,191
REVISED FUND REVENUE:					545,572
BEGINNING FUND APPROPRIATIONS					496,381
21010050		501	VARIOUS SALARY ACCOUNTS	49,191	
REVISED FUND APPROPRIATIONS					545,572
FUND 15707 CONVENTION & PERF ARTS CENTER					
BEGINNING FUND REVENUE:					9,537,500
57010270		407002	FUND BALANCE TRANSFERS		100,000
REVISED FUND REVENUE:					9,637,500
BEGINNING FUND APPROPRIATIONS					9,537,500
57010301		502215	OUTSIDE CONTRACTS-NOC	100,000	
REVISED FUND APPROPRIATIONS					9,637,500
FUND 27503 CITY CAPITAL OUTLAY					
BEGINNING FUND REVENUE:					200,000
04102010	P540010CTY	407000	INTERFUND TRANSFERS		(100,000)
		407002	FUND BALANCE TRANSFERS		200,000
		407000	INTERFUND TRANSFERS		4,000
REVISED FUND REVENUE:					304,000
BEGINNING FUND APPROPRIATIONS					200,000
04102010	P540010CTY	508006	VEHICULAR EQUIPMENT	27,000	
		508010	DATA PROCESSING EQUIPMENT	77,000	
REVISED FUND APPROPRIATIONS					304,000
FUND 40101 AIRPORT COST CENTERS					
BEGINNING FUND REVENUE:					35,765,189
62620004		403003	AIRPORT BUILDING LEASE REVENUE		(57,100)
		403011	AIRCRAFT PARKING FEES		(2,080)

DeptID	Proj/Grant	Account	Descr	Approp Inc/(Decrease)	Revenue Inc/(Decrease)
		403025	AIRPORT EQUIPMENT PARKING RENT		(3,120)
62620005		403013	TERM. SPACE RENTAL-AIRLINE		(93,400)
62620009		403005	AIRLINE SCHEDULED LANDING FEES		(307,843)
		403006	NONSCHEDULED LANDING FEES		4,500
		403010	FUEL FLOWAGE FEES		21,000
		403043	CARGO SCHEDULED LANDING FEES		(10,768)
REVISED FUND REVENUE:					35,316,378
BEGINNING FUND APPROPRIATIONS					35,765,189
62620001		501	VARIOUS SALARY ACCOUNTS	(32,719)	
		507001	INTRAFUND TRANSFERS	(417,042)	
62620044		502215	OUTSIDE CONTRACTS	950	
REVISED FUND APPROPRIATIONS					35,316,378
FUND 40345 SUN METRO GENERAL OPERATIONS					
BEGINNING FUND REVENUE:					57,240,359
60600001		401020	SALES TAX		500,000
REVISED FUND REVENUE:					57,740,359
BEGINNING FUND APPROPRIATIONS					57,240,359
60600003		501	VARIOUS SALARY ACCOUNTS	500,000	
REVISED FUND APPROPRIATIONS					57,740,359
FUND 40403 ENVIRONMENTAL SERVICES					
BEGINNING FUND REVENUE:					39,641,260
34010289		403141	LANDFILL FEES		(92,000)
		407002	FUND BALANCE TRANSFER		93,866
REVISED FUND REVENUE:					39,643,126
BEGINNING FUND APPROPRIATIONS					39,641,259
34010280		501	VARIOUS SALARY ACCOUNTS	54,980	
34010289		501	VARIOUS SALARY ACCOUNTS	(41,332)	
34010291		501	VARIOUS SALARY ACCOUNTS	(37,209)	
34010294		501	VARIOUS SALARY ACCOUNTS	61,088	
34010296		501	VARIOUS SALARY ACCOUNTS	(35,660)	
REVISED FUND APPROPRIATIONS					39,643,126
FUND 45121 HEALTH BENEFITS					
BEGINNING FUND REVENUE:					42,360,899
09100248		404461	POS CITY - EMPLOYER CONTRIB		(13,051)
		404463	POS POLICE - EMPLOYER CONTRIB.		148,207
		404469	GROUP LIFE INSURANCE CITY CONT		95,847
		404470	GRP DENT CTY CONTRB-FIRE&POLIC		(72,442)
		404472	GRP VISION CTY CONTRIB-FIRE&PO		20,650
REVISED FUND REVENUE:					42,540,110
BEGINNING FUND APPROPRIATIONS					42,360,900
09100248		502111	HEALTH CARE PROVIDERS SERVICES	179,210	
REVISED FUND APPROPRIATIONS					42,540,110
FUND 45122 WORKER'S COMPENSATION					
BEGINNING FUND REVENUE:					8,519,988
99100255		404467	WORKER'S COMPENSATION CONTRIB.		(31,975)
REVISED FUND REVENUE:					8,488,013
BEGINNING FUND APPROPRIATIONS					8,519,988
99100255		502111	HEALTH CARE PROVIDERS SERVICES	201,471	
		507002	FUND BALANCE TRANSFERS	(233,446)	
REVISED FUND APPROPRIATIONS					8,488,013
TOTAL REVISIONS TO ALL FUNDS PROPOSED REVENUE:					-2,392,079
TOTAL REVISIONS TO ALL FUND APPROPRIATIONS:					-2,392,079
REVISED ALL FUNDS BUDGET:					693,060,294

**SCHEDULE B
Staffing Changes**

10/20/2010

GENERAL FUND

Office of Management and Budget

04010020-01101-04000

(Con) Graduate Intern	Delete	(0.60)
(Con) Budget Accounting and Ledger Process Specialist	Delete	(1.00)
(Con) Financial and Benefits System Administrator	Delete	(0.70)
Departmental Data Management Supervisor	Delete	(1.00)
Administrative Assistant	Delete	(1.00)
Administrative Analyst	Delete	(1.00)
Strategic Budget Advisor	Delete	(2.00)
Lead Budget & Management Analyst	Delete	(2.00)
Sr. Budget & Mgmt Analyst	Delete	(3.00)
Budget & Management Analyst	Delete	(3.13)
Budget Specialist	Delete	(1.00)
Chief Budget Officer	Delete	(1.00)

Human Resources

09010030-01101-09000

Training Specialist	Delete	(1.00)
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Municipal Clerk

11010011-01101-11000

Deputy Court Clerk	Delete	(1.00)
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City Manager

15010020-01101-04000

(Con) Graduate Intern	Add	0.60
(Con) Budget Accounting and Ledger Process Specialist	Add	1.00
(Con) Financial and Benefits System Administrator	Add	0.70
Departmental Data Management Supervisor	Add	1.00
Administrative Assistant	Add	1.00
Administrative Analyst	Add	1.00
Strategic Budget Advisor	Add	1.00
Senior Strategic Budget Advisor	Add	1.00
Lead Budget & Management Analyst	Add	2.00
Sr. Budget & Mgmt Analyst	Add	3.00
Budget & Management Analyst	Add	3.13
Budget Specialist	Add	1.00
Chief Budget Officer	Add	1.00

Police

21010050-01101-21000

Lieutenant	Delete	(1.00)
Police Assistant Chief	Add	1.00

21010052-01101-21000

25 Trainees (6 months)	Add	12.50
2nd PD Academy of 25 Effective 4/1/11	Add	12.50

21010059-01101-21000

Police Records Specialist	Delete	(1.00)
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21010069-01101-21000

Senior Office Assistant	Add	1.00
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21010071-01101-21000

Senior Office Assistant	Delete	(1.00)
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Fire

22010311-01101-22060

Communications Assistant Manager	Delete	(1.00)
Fire Captain	Add	1.00

22010330-01101-22000

Senior Office Assistant	Delete	(1.00)
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General Services

31010326-01101-31001

Facilities Maintenance Worker	Delete	(1.00)
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31010358-01101-31000

Senior Office Assistant	Add	1.00
Facilities Maintenance Superintendent	Add	1.00
Facilities Maintenance Supervisor	Add	2.00
Facilities Maintenance Lead Worker	Add	3.00
Facilities Maintenance Worker	Add	5.00
Trades Helper	Add	5.00
General Services Lead Worker	Add	1.00
General Service Worker	Add	2.00
Electrician	Add	4.00
Locksmith	Add	1.00
Lead Maintenance Mechanic	Add	1.00
Maintenance Mechanic	Add	4.00
Plumber	Add	2.00
Roofer	Add	1.00
Welder	Add	2.00

31010359-01101-31000

Senior Office Assistant	Add	1.00
Materials Supervisor	Add	1.00
Materials Specialist	Add	1.00
Parks & Rec Assistant Director	Add	1.00
Parks Superintendent	Add	1.00
Park Area Supervisor	Add	4.00
Grounds keeping Equipment Technician	Add	1.00
Fleet Service Worker	Add	1.00
Equipment Operator	Add	12.00

**SCHEDULE B
Staffing Changes**

10/20/2010

	Groundskeeper	Add	43.00
	General Services Lead Worker	Add	4.00
	Irrigation Technician	Add	9.00
Department of Transportation			
32010200-01101-32000	Truck Driver	Delete	(1.00)
Environmental Services			
34010286-01101-35000	Building Inspector	Add	2.00
Engineering and Construction Management			
35010047-01101-35000	Engineering Division Manager	Delete	(1.00)
	Engineering Associate	Delete	(2.00)
Public Health			
41010127-01101-41000	Associate Code Compliance Inspector	Add	1.00
	Food Safety Associate Inspector	Delete	(1.00)
41010135-01101-41000	Nursing Program Manager	Add	0.10
41010140-01101-41000	(Con) Clerical Assistant	Add	1.00
	Administrative Assistant	Delete	(0.10)
	Office Manager	Add	0.70
	Dental Hygienist	Delete	(0.60)
	Dental Assistant	Delete	(1.20)
41010142-01101-41000	Public Health Nurse	Delete	(0.10)
	Clinical Assistant	Add	0.10
41010146-01101-41000	Microbiology Supervisor	Add	1.00
	Senior Microbiologist	Delete	(1.00)
41010162-01101-41000	Accounting/Payroll Specialist	Delete	(1.00)
Parks and Recreation			
51010362-01101-51000	Parks & Rec Assistant Director	Delete	(1.00)
	General Services Lead Worker	Add	1.00
51010364-01101-51000	Facilities Maintenance Lead Worker	Add	2.00
	Facilities Maintenance Worker	Add	2.00
	General Service Worker	Add	1.00
51010365-01101-51000	Senior Office Assistant	Delete	(1.00)
	Facilities Maintenance Superintendent	Delete	(1.00)
	Facilities Maintenance Supervisor	Delete	(2.00)
	Facilities Maintenance Lead Worker	Delete	(5.00)
	Facilities Maintenance Worker	Delete	(7.00)
	Trades Helper	Delete	(8.00)
	General Services Lead Worker	Delete	(1.00)
	General Service Worker	Delete	(3.00)
	Electrician	Delete	(4.00)
	Locksmith	Delete	(1.00)
	Lead Maintenance Mechanic	Delete	(1.00)
	Maintenance Mechanic	Delete	(4.00)
	Plumber	Delete	(2.00)
	Roofer	Delete	(1.00)
	Welder	Delete	(2.00)
51010366-01101-51000	Senior Office Assistant	Delete	(1.00)
	Materials Supervisor	Delete	(1.00)
	Materials Specialist	Delete	(1.00)
	Parks Superintendent	Delete	(1.00)
	Park Area Supervisor	Delete	(5.00)
	Grounds keeping Equipment Technician	Delete	(1.00)
	Fleet Service Worker	Delete	(1.00)
	Equipment Operator	Delete	(13.00)
	Groundskeeper	Delete	(47.00)
	General Services Lead Worker	Delete	(5.00)
	Irrigation Technician	Delete	(10.00)
Zoo			
52010245-01101-52000	Zoo Keeper	Delete	(0.50)
Library			
53010214-01101-53012	Library Information Specialist	Delete	(1.00)
Community Development			
71010276-01101-71000	Housing Program Relocation Officer	Add	1.00
71010277-01101-71000	Administrative Assistant	Delete	(0.05)
Economic Development			

**SCHEDULE B
Staffing Changes**

10/20/2010

72010268-01101-72000	(Con) Graduate Intern	Delete	(0.50)
<u>ALL FUNDS</u>			
Police			
21010050-15468-21000	(Con) Research Assistant	Add	1.00
21150007-05945-21000G2011	(Con) Research Assistant	Delete	(1.00)
Environmental Services			
34010280-40403-34000	Environmental Engineer Associate	Add	1.00
34010289-40403-34000	Human Resources Analyst	Add	1.00
	Accounting/Payroll Clerk	Delete	(1.00)
	Code Compliance Inspector	Delete	(1.00)
34010291-40403-34000	Solid Waste Truck Driver	Delete	(1.00)
34010294-40403-34000	Solid Waste Truck Driver	Add	1.00
	General Service Worker	Add	1.00
34010296-40403-34000	Solid Waste Truck Driver	Delete	(1.00)
Public Health			
41150004-07205-41000-G2011	(Con) Health Education & Prevention Specialist	Add	1.00
41150015-06348-41000G2011	(Con) Information and Referral 2-1-1 Specialist	Add	0.75
	(Con) Ventanilla De Salud Coordinator	Delete	(0.75)
41150016-06338-41000G2011	Administrative Assistant	Add	0.40
41150017-06149-41000G2011	(Con) Family Planning Clinical Assistant	Add	1.00
	(Con) Family Planning Nurse Practitioner	Delete	(0.25)
	Nursing Program Manager	Delete	(0.10)
	(Con) Family Planning Clinical Assistant	Delete	(1.00)
41150017-06228-41000G2011	(Con) Child Injury Prevention Specialist	Delete	(1.00)
	Contract - Professional (E)	Delete	(1.00)
	Public Health Supervisor	Delete	(0.20)
41150017-06232-41000G2011	Administrative Assistant	Delete	(0.30)
	Office Manager	Delete	(0.70)
	Dental Hygienist	Add	0.60
	Dental Assistant	Add	1.20
41150018-06347-41000G2011	Public Health Supervisor	Add	0.20
41150019-06227-41000G2011	Nurse Supervisor	Add	1.00
41150020-06226-41000G2011	Public Health Nurse	Delete	(1.40)
	Clinical Assistant	Add	1.90
41150023-06167-41000G2010	(Con) Lead Epidemiologist	Add	0.50
41150023-06340-41000G2011A	Epidemiologist	Delete	(0.25)
41150023-06340-41000G2010	(Con) Lead Epidemiologist	Add	0.50
	Epidemiologist	Add	0.25
Zoo			
52152001-15445-52000	Zoo Keeper	Add	0.50
Airport			
62620001-40101-62000	Accounting/Payroll Specialist	Delete	(1.00)
Community Development			
71150034-07901-71000G2010	(Con) Graduate Intern	Add	0.55
	Administrative Assistant	Add	0.05
	Secretary	Delete	(0.20)
	Budgeted Position/Class Undetermined	Delete	(0.38)
71150039-10168-71000G2010	(Con) Weatherization Assistance Program Coordinator	Add	1.00
	(Con) Weatherization Assistance Program Auditor/Inspector	Delete	(1.00)
	Secretary	Add	0.20

CITY OF EL PASO
SCHEDULE C
150

FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
All Departments	405063	Public Information Act	Paper Records-Standard size(50 or fewer pgs) +postage and shipping or fax charge	\$0.10
All Departments	405063	Public Information Act	Paper Records-Standard size(50+ pgs) + personnel charge, overhead charge, actual misc. supplies, postage and shipping or fax	\$0.10
All Departments	405063	Public Information Act	Paper Records-non standard size	
All Departments	405063	Public Information Act	Blue prints	
All Departments	405063	Public Information Act	18" x 24"	\$1.60
All Departments	405063	Public Information Act	24" x 36"	\$1.80
All Departments	405063	Public Information Act	30" x 42"	\$2.00
All Departments	405063	Public Information Act	42" x 4"	\$2.00
All Departments	405063	Public Information Act	42" x 5"	\$2.20
All Departments	405063	Public Information Act	42" x 6"	\$2.40
All Departments	405063	Public Information Act	42" x 7"	\$2.60
All Departments	405063	Public Information Act	42" x 8"	\$2.80
All Departments	405063	Public Information Act	+ postage, shipping, and misc supplies	
All Departments	405063	Public Information Act	Large Bond Copies	
All Departments	405063	Public Information Act	12" x 18"	\$1.10
All Departments	405063	Public Information Act	18" x 24"	\$1.10
All Departments	405063	Public Information Act	24" x 36"	\$1.70
All Departments	405063	Public Information Act	42" x 30"	\$1.70
All Departments	405063	Public Information Act	+ postage, shipping, and misc supplies	
All Departments	405063	Public Information Act	Vellum copies	
All Departments	405063	Public Information Act	24" x 36"	\$2.45
All Departments	405063	Public Information Act	+ postage, shipping, and misc supplies	
All Departments	405063	Public Information Act	Other non standard size copies (per page)	\$0.50
All Departments	405063	Public Information Act	+ personnel charge, overhead charge, postage, shipping, and misc supplies	
All Departments	405063	Public Information Act	Photographs (Police Department)	
All Departments	405063	Public Information Act	4" x 5" color print	\$2.15
All Departments	405063	Public Information Act	each additional print	\$0.95
All Departments	405063	Public Information Act	5" x 7" color print	\$2.20
All Departments	405063	Public Information Act	each additional print	\$1.00
All Departments	405063	Public Information Act	8" x 10" color print	\$2.40
All Departments	405063	Public Information Act	each additional print	\$1.20
All Departments	405063	Public Information Act	Polaroid color print	\$2.75
All Departments	405063	Public Information Act	each additional print	\$1.55
All Departments	405063	Public Information Act	4" x 5" black & white print	\$3.00
All Departments	405063	Public Information Act	each additional print	\$1.80
All Departments	405063	Public Information Act	5" x 7" black & white print	\$3.25
All Departments	405063	Public Information Act	each additional print	\$2.05
All Departments	405063	Public Information Act	8" x 10" black & white print	\$3.50
All Departments	405063	Public Information Act	each additional print	\$2.30
All Departments	405063	Public Information Act	4" x 5" black & white mug	\$3.20
All Departments	405063	Public Information Act	each additional print	\$2.00
All Departments	405063	Public Information Act	Polaroid black & white	\$2.35
All Departments	405063	Public Information Act	each additional print	\$1.15
All Departments	405063	Public Information Act	+postage, shipping, misc supplies	
All Departments	405063	Public Information Act	Computer and electronic document imaging printouts	
All Departments	405063	Public Information Act	Standard size + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	\$0.10
All Departments	405063	Public Information Act	Non-standard size + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	\$0.50
All Departments	405063	Public Information Act	Plotter media documents: + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	
All Departments	405063	Public Information Act	8 1/2" x 11" prints	\$0.24
All Departments	405063	Public Information Act	11" x 17" prints	\$0.24
All Departments	405063	Public Information Act	18" x 24" prints	\$0.48
All Departments	405063	Public Information Act	24" x 36" prints	\$0.72
All Departments	405063	Public Information Act	36" x 42" prints	\$0.96
All Departments	405063	Public Information Act	Non-standard copies (microfilm, microfiche) + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	
All Departments	405063	Public Information Act	Standard	\$0.10
All Departments	405063	Public Information Act	Non-standard	\$0.50
All Departments	405063	Public Information Act	Media charge+ personnel, overhead charge, computer resources, computer programming, misc supplies, postage and handling	
All Departments	405063	Public Information Act	Diskette	\$1.00
All Departments	405063	Public Information Act	Computer magnetic tape	
All Departments	405063	Public Information Act	4mm	\$13.50
All Departments	405063	Public Information Act	8mm	\$12.00
All Departments	405063	Public Information Act	9-track	\$11.00
All Departments	405063	Public Information Act	Data cartridge	
All Departments	405063	Public Information Act	2000 series	\$17.50
All Departments	405063	Public Information Act	3000 series	\$20.00
All Departments	405063	Public Information Act	6000 series	\$25.00
All Departments	405063	Public Information Act	9000 series	\$35.00
All Departments	405063	Public Information Act	600A	\$20.00
All Departments	405063	Public Information Act	Tape Cartridge	
All Departments	405063	Public Information Act	250 MB	\$38.00
All Departments	405063	Public Information Act	525 MB	\$45.00
All Departments	405063	Public Information Act	VHS video cassette	\$2.50
All Departments	405063	Public Information Act	audio cassette	\$1.00
All Departments	405063	Public Information Act	Mylar	
All Departments	405063	Public Information Act	3 mil / per linear feet	\$0.85
All Departments	405063	Public Information Act	4 mil / per linear feet	\$1.10
All Departments	405063	Public Information Act	5 mil / per linear feet	\$1.35
All Departments	405063	Public Information Act	Street code book	\$29.30
All Departments	405063	Computer programming charge		\$26.00/hour
All Departments	405063	Type of system	Mainframe	\$10.00/minute; \$.17/second
All Departments	405063	Type of system	Midrange	\$ 1.50/minute; \$.03/second
All Departments	405063	Type of system	Client/Server	\$ 2.20/hour; \$.04/minute
All Departments	405063	Type of system	PC or LAN	\$ 1.00/hour; \$.02/minute
All Departments	405063	Fax charge	Local transmission	\$.10 per page

CITY OF EL PASO
SCHEDULE C
150

FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
All Departments	405063	Fax charge	Long distance within 915 area code	\$50 per page
All Departments	405063	Fax charge	Long distance outside 915 area code	\$1.00 per page
All Departments	405063	Overhead charge	Includes the cost of depreciation	\$3.00/hour; \$.05/minute
All Departments	405063	Personnel charge	See ordinance for guidance in how to assess this charge.	15.00/hour; \$.25/minute
All Departments	405063	Notary fees	Administering an oath or affirmation with certificate and seal	\$6.00
All Departments	405063	Notary fees	A certificate under seal not otherwise provided for	\$6.00
All Departments	405063	Notary fees	A copy of a record or paper in the notary public's office	\$.50 for each page
All Departments	405063	Notary fees	Swearing a witness to a deposition, certificate, seal, and other business connected with taking the deposition	\$6.00
All Departments	505402	Credit Card Fee	City-wide credit card fee	1.95%
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP A	
Municipal Clerk	404056	Parking Forfeits / Fines	521 Expired Meter*Effective November 1, 2008 and forward.	\$20.00
Municipal Clerk	404056	Parking Forfeits / Fines	503 Overtime Limit	\$20.00
Municipal Clerk	404056	Parking Forfeits / Fines	524 Hotel Zone-Parking	\$20.00
Municipal Clerk	404056	Parking Forfeits / Fines	526 Buffer Zone	\$20.00
Municipal Clerk	404056	Parking Forfeits / Fines	501 Slugs in Parking Meter	\$20.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP B	
Municipal Clerk	404056	Parking Forfeits / Fines	504 Park on bus or taxi stand	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	525 Other overtime	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	530 Passenger Loading Zone	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	532 Loading Zone: General over 30 minutes	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	533 Loading Zone: Commercial over 30 minutes	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	534 More than one meter space	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	535 Over 18" from curb	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	536 Loading Zone: Not commercial vehicle	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	556 Within 30' of stop sign/ stop light	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	564 Park-Funeral Zone	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP C	
Municipal Clerk	404056	Parking Forfeits / Fines	551 Double Parking	\$55.00
Municipal Clerk	404056	Parking Forfeits / Fines	552 Wrong Side of street	\$55.00
Municipal Clerk	404056	Parking Forfeits / Fines	553 No Parking Zone	\$55.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP D	
Municipal Clerk	404056	Parking Forfeits / Fines	555 Fire Lane	\$127.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP E	
Municipal Clerk	404056	Parking Forfeits / Fines	549 Handicapped Zone/No Permit/Blocking	\$275.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP F	
Municipal Clerk	404056	Parking Forfeits / Fines	502 Parking Prohibited / Oversize	\$222.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP G	
Municipal Clerk	404056	Parking Forfeits / Fines	508 Parking within 20' of Fire Station	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	509 Parking within 50' of Railroad Crossing	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	548 Parking on easement	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	559 Parking on sidewalk	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	560 Parking on crosswalk/w 20' crosswalk	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	561 Park within 15' of fire hydrant	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	562 Obstruct by improper parking (alley)	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	563 Blocking Driveway	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	565 Parking on Median	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	568 Parking on Bridge	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP H	
Municipal Clerk	404056	Parking Forfeits / Fines	510 Parking on City Property	\$85.00
Police	405067	Taxi Cab Operator Permits	Hearing Reimbursement - per day	\$210.00
Police	403022	Taxi Cab Operator Permits	Airport Sticker	\$250.00
Police	404128	Taxi Cab Operator Permits	Operating Permit	\$165.00
Police	404128	Taxi Cab Operator Permits	Operating Permit -Expansion of Fleet	\$165.00
Police	404128	Taxi Cab Operator Permits	Taxi Cab Zone Permit	\$250.00
Police	404128	Taxi Cab Operator Permits	Issue/replace permit taxi cab permit	\$23.00
Police	404204	Taxi Cab Operator Permits	Taxi Cab Inspections	\$31.00
Police	404204	Taxi Cab Operator Permits	Other Vehicle Inspections	\$28.00
Police	404128	Taxi Cab Operator Permits	International taxicab	\$38.00
Police	404135	Chauffeur Licenses	Chauffeur Lic Application	\$15.00
Police	404135	Chauffeur Licenses	Duplicate Chauffeur license	\$10.00
Police	404147	Limousines	Limousine permit	\$150.00
Police	404147	Limousines	Limousine application	\$23.00
Police	404147	Chartered Tour Limo Fee	Sightseeing & Charter	
Police	404147	Chartered Tour Limo Fee	Vehicle with rated seating capacity of 1-10 seats	\$38.00
Police	404147	Chartered Tour Limo Fee	Vehicle with rated seating capacity of 11-20 seats	\$75.00
Police	404147	Chartered Tour Limo Fee	Vehicle with rated seating capacity of 21+ seats	\$150.00
Police	404148	Driverless rental fee	Rent a car	\$150.00
Police	404129	Alarms Licenses		\$23.00
Police	404206	False alarm penalty	4-5 Occurrences	\$50.00
Police	404206	False alarm penalty	6-7 Occurrences	\$75.00
Police	404206	False alarm penalty	Occurrence 8 & above	\$100.00
Police	405065	Abandoned Auto	Towing	\$49.50
Police	405065	Abandoned Auto	Registered Letter of Notification	\$32.00
Police	405065	Abandoned Auto	Storage	\$15.50/day, including day of pick up
Police	405065	Abandoned Auto	Storage, Large Vehicles	\$35.00/day, including day of pick up
Police	404203	Towing Services Facilitation Fee		\$20.00
Police		Non-motorized vehicle	License fee	\$110.00
Fire	403120	Ambulance Service Revenue	Base charge	\$670.00
Fire	403120	Ambulance Service Revenue	Additional fee above the base charges	\$33.00
Fire	403120	Ambulance Service Revenue	Specialty Care Transports (SCT)	\$850.00
Fire	403120	Ambulance Service Revenue	Hazmat scene, per hour per unit	\$670.00 per unit assigned
Fire	403120	Ambulance Service Revenue	Comsar rescue/search, per hour per unit	\$165 per hour per unit
Fire	403120	Ambulance Service Revenue	Mileage after the 1st mile	\$11.00 per mile
Fire	403120	Ambulance Service Revenue	Response fee	\$143.00
Fire	403120	Ambulance Service Revenue	Scene care	\$143.00

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Fire	403120	Ambulance Service Revenue	Standby	\$670 per hour contracted, without contract
Fire	404201	Fire Licenses	Aerosol products	\$71.00
Fire	404201	Fire Licenses	Aviation facilities	\$71.00
Fire	404201	Fire Licenses	Battery systems	\$71.00
Fire	404201	Fire Licenses	Blasting operations	\$103.00
Fire	404201	Fire Licenses	Blaster's license	\$257.00
Fire	404201	Fire Licenses	Blaster's license renewal	\$71.00
Fire	404201	Fire Licenses	Combustible dust-producing operations	\$71.00
Fire	404201	Fire Licenses	Combustible fibers	\$71.00
Fire	404201	Fire Licenses	Compressed gases	\$71.00
Fire	404201	Fire Licenses	Covered mall buildings	\$71.00
Fire	404201	Fire Licenses	Cryogenic fluids	\$71.00
Fire	404201	Fire Licenses	Explosives	\$103.00
Fire	404201	Fire Licenses	Flammable and combustible liquids	\$71.00
Fire	404201	Fire Licenses	Floor finishing	\$71.00
Fire	404201	Fire Licenses	For Use Permit	\$71.00
Fire	404201	Fire Licenses	Fruit and crop ripening	\$71.00
Fire	404201	Fire Licenses	Fumigation and thermal insecticidal fogging	\$71.00
Fire	404201	Fire Licenses	Hazardous materials	\$205.00
Fire	404201	Fire Licenses	HPM facilities	\$205.00
Fire	404201	Fire Licenses	High piled storage	\$257.00
Fire	404201	Fire Licenses	Industrial ovens	\$71.00
Fire	404201	Fire Licenses	Lumber yards and woodworking plants	\$71.00
Fire	404201	Fire Licenses	Liquid or gas-fueled vehicles or equipment in assembly buildings	\$71.00
Fire	404201	Fire Licenses	LP gas	\$71.00
Fire	404201	Fire Licenses	Magnesium	\$71.00
Fire	404201	Fire Licenses	Open Burning	\$71.00
Fire	404201	Fire Licenses	Organic coatings	\$71.00
Fire	404201	Fire Licenses	Places of assembly	\$71.00
Fire	404201	Fire Licenses	Private fire hydrants	\$108.00
Fire	404201	Fire Licenses	Pyroxylin plastics	\$71.00
Fire	404201	Fire Licenses	Refrigeration equipment	\$71.00
Fire	404201	Fire Licenses	Repairs garages and service stations	\$71.00
Fire	404201	Fire Licenses	Rooftop heliports	\$71.00
Fire	404201	Fire Licenses	Spraying or dipping	\$71.00
Fire	404201	Fire Licenses	Storage of scrap tires and tire byproducts	\$71.00
Fire	404201	Fire Licenses	Temporary membrane, structures, tents and canopies	\$71.00
Fire	404201	Fire Licenses	Tire-rebuilding plants	\$71.00
Fire	404201	Fire Licenses	Waste handling	\$71.00
Fire	404201	Fire Licenses	Wood products	\$71.00
Fire	404201	Fire Licenses	Commercial Day Care Facilities-Children	\$71.00
Fire	404143	Fire Service Fee	Re-Inspection Fee	\$71.00 flat rate
Fire	405067	Fire Service Fee	Investigation/Inspection Fees-other than regular duty hours (Re-imbursed Overtime)	\$92.00/hr.(2hr. Min) per ea. Fire
Fire	404200	Fire Service Fee	Investigation/Inspection Fees-during regular duty hours	\$71.00/hr.
Fire	405067	Fire Service Fee	Fire Watch/Standby-other than regular duty hours (Re-imbursed Overtime)	\$92.00/hr.(2hr. Min) per ea. Fire persone
Fire	404200	Fire Service Fee	Fire Watch/Standby-during regular duty hours	\$71.00/hr.
Fire	404200	Fire Service Fee	Site Assessment (consultation)	\$75.00 flat rate
Fire	404200	Fire Service Fee	Non-Regulatory Inspections	\$71.00/hr.
Fire	404200	Fire Service Fee	Commercial Safety Training	\$192.00 flat rate
Fire	404109	Fire Service Fee	Fire Plan Review by Appointment	\$146.00/hr.
Fire	404109	Fire Service Fee	Fire Systems/Plan Review	\$71.00/hr.
Fire	404200	Fire Service Fee	Fire Systems Initial Acceptance Test	\$71.00/hr.
Fire	404200	Fire Service Fee	Building Permit Fire Final (BLD) Fee	\$71.00/hr.
Fire	404200	Fire Service Fee	Expedited Services Fees-Site Inspections	\$142.00 initial (2hr. Min.); \$71.00/hr. thereafter
International Bridges	404020	Parking Meters	All Meters	\$8.25 per day
International Bridges	404020	Parking Meters	Administrative Fee per Rental	\$30.00 per rental
International Bridges	402050	Toll for International Bridges	Tolls Charge Pedestrian, three years or older	\$0.50
International Bridges	402050	Toll for International Bridges	Tolls Charge, Bicycle	\$0.50
International Bridges	402050	Toll for International Bridges	Toll Charge, Motorcycle	\$2.50
International Bridges	402050	Toll for International Bridges	Tolls Charge Automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers	\$2.50
International Bridges	402050	Toll for International Bridges	Tolls Charge Commercial Trucks, Buses, Motor Homes, Tractors, Commercial Towed Trailers.	\$3.50 per axle
International Bridges	402050	Toll for International Bridges	Toll Charge, Pick Up Trucks with a carrying capacity exceeding one-ton.	\$3.50 per axle
International Bridges	402050	Toll for International Bridges	Toll Charge, Pick Up Trucks using the Zaragoza Commercial Bridge.	\$3.50 per axle
Department of Transportation	404051	Special Privilege	Application Fee	\$350.00
Department of Transportation	404051	Special Privilege	Application Fee - Downtown improvement area	\$200.00
Department of Transportation	404051	Special Privilege - Annual fee	Awning, canopy, marquee, sign (legally existing)	\$200.00
Department of Transportation	404051	Special Privilege - Annual fee	Awning, canopy, marquee, sign (new)	\$500.00
Department of Transportation	404051	Special Privilege - Annual fee	Security roll-up door	\$200.00
Department of Transportation	404051	Special Privilege - Annual fee	Taxi stand	\$2,000.00
Department of Transportation	404051	Special Privilege - Annual fee	Underground storage vault or structure in CBD	\$500.00
Department of Transportation	404051	Special Privilege - Annual fee	Designated food vending concessions in the downtown area	\$2,000.00
Department of Transportation	404051	Special Privilege - Annual fee	Pipelines, whether overhead, surface or subsurface	\$3,500.00 flat rate plus \$220 per pipeline
Department of Transportation	404051	Special Privilege - Annual fee	Accessibility ramps required by code	\$10.00
Department of Transportation	404051	Special Privilege - Annual fee	Cables - surface	Average value per square foot of land as determined by CAD on date of application, x area in square feet of encroachment x 10%; minimum fee of \$3,500.00
Department of Transportation	404051	Special Privilege - Annual fee	Cables - subsurface	Average value per square foot of land as determined by CAD on date of application, x area in square feet of encroachment x 10% x 50%; minimum fee of \$3,500.00
Department of Transportation	404051	Special Privilege - Annual fee	Cables - aerial	Average value per square foot of land as determined by CAD on date of application, x area in square feet of encroachment x 10% x 75%; minimum fee of \$3,500.00
Department of Transportation	404051	Special Privilege - Annual fee	School signs	N/A
Department of Transportation	404051	Special Privilege - Annual fee	Outdoor pay telephones	\$1,000.00

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Department of Transportation	404051	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced canopy or awning	\$20.00
Department of Transportation	404051	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced wall sign	\$20.00
Department of Transportation	404051	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced marquee, kiosk, or other sign	\$50.00
Department of Transportation	404051	Special Privilege - Annual fee - Downtown Improvement Area	Street furniture	\$20.00
Department of Transportation	404051	Special Privilege - Annual fee - Downtown Improvement Area	Outdoor cafe, restaurant, or market place	\$300.00
Department of Transportation	404051	Special Privilege - Annual fee - Downtown Improvement Area	New security roll-up door	\$20.00
Department of Transportation	404051	Special Privilege - Temporary Use Fee - Downtown Improvement Area	Street closure exceeding 24 hours	\$100.00 per day
Department of Transportation	404051	Special Privilege - Temporary Use Fee - Downtown Improvement Area	Street closure, 24 hours or less	\$100.00 per day
Department of Transportation	404051	Special Privilege - Temporary Use Fee	Temporary street display	\$10.00 plus the city's costs of installation, inspection and removal, and a bracket rental fee of \$30.00 for single hung and \$50.00 for double hung brackets.
Department of Transportation	404051	Special Privilege - Temporary Use Fee	Banner Program	\$10.00
Department of Transportation	404051	Special Privilege - Temporary Use Fee	Temporary banner	\$11 per day, plus costs of installation and inspection fees
Department of Transportation	404051	Special Privilege - Temporary Use Fee	Street closure in a residential/apartment zone, exceeding 24 hours	\$100.00 per day
Department of Transportation	404051	Special Privilege - Temporary Use Fee	Street closure in a commercial/manufacturing zone, exceeding 24 hours	\$200.00 per day
Department of Transportation	404051	Special Privilege - Temporary Use Fee	Street closure in a commercial/manufacturing zone, 24 hours or less	\$200.00 per day
Department of Transportation	404051	Special Privilege - Annual Fee	Aerial encroachments other than those listed	Area in square feet x market value per square foot ten percent x seventy-five percent; minimum fee of \$1,000.00
Department of Transportation	404051	Special Privilege - Annual Fee	Surface encroachments other than those listed	Area in square feet x market value per square foot ten percent; minimum fee of \$1,000.00
Department of Transportation	404051	Special Privilege - Annual Fee	Sub-surface encroachments other than those listed	Area in square feet x market value per square foot ten percent x fifty percent; minimum fee of \$1,000.00
Department of Transportation	404123	Parade Permit Application	Application at least 30 days in advance of event. Event not to exceed 24 hours.	\$60.00
Department of Transportation	404123	Parade Permit Application-late fee	Application submitted at least 7 days but less than 30 days in advance of event. Event not to exceed 24 hours.	\$60.00
Department of Transportation	404131	Temporary Event Permit Application	Application submitted at least 30 days but less than 30 days in advance of event. Event not to exceed 24 hours.	\$60.00
Department of Transportation	404131	Temporary Event Permit Application-late fee	Application submitted at least 7 days but less than 30 days in advance of event. Event not to exceed 24 hours.	\$60.00
Department of Transportation	404151	Film Permit	Use of City ROW or facility not to exceed 48 hours for filmmaking event	\$40.00
Department of Transportation	404119	Residential Parking	Application to impose parking restrictions within a district	\$25.00
Department of Transportation	404119	Residential Parking	Application to dissolve parking restrictions within a district	\$25.00
Department of Transportation	404119	Residential Parking	New resident permit	\$10.00
Department of Transportation	404119	Residential Parking	Annual resident parking permit	\$10.00
Department of Transportation	404119	Residential Parking	Annual Owner's parking permit	\$10.00
Department of Transportation	404119	Residential Parking	Annual Visitor Parking Permit	\$10.00
Department of Transportation	404119	Residential Parking	Annual Renewal Fee	\$10.00
Department of Transportation	404119	Residential Parking	Annual Renewal Fee (when paid via internet beginning in 2010)	\$5.00
Department of Transportation	404119	Residential Parking	Temporary one day parking permit	\$1.00
Department of Transportation	404119	Residential Parking	Permit replacement	\$10.00
Department of Transportation	404119	Parking Forfeits / Fines	Parking without permit in a residential parking district	\$28.00
Department of Transportation	404119	Parking Forfeits / Fines	Parking in a residential parking district with expired permit	\$28.00
Planning & Economic Development	404126	Planning Documents	Any Other Medium	Cost
Planning & Economic Development	404126	Planning Documents	Special Publications of City and Geographical Information	
Planning & Economic Development	404126	Planning Documents	Planning dept demo pack	\$16.40
Planning & Economic Development	404126	Planning Documents	Zoning Map Series	\$156.00
Planning & Economic Development	404126	Planning Documents	2025 Plan for El Paso Map Atlas	\$50.00
Planning & Economic Development	404126	Planning Documents	2025 Plan for El Paso Map (single 11 x 17)	\$5.00
Planning & Economic Development	404126	Planning Documents	2026 Plan for El Paso Map (single 24 x 36)	\$9.25
Planning & Economic Development	404126	Planning Documents	GIS Information	
Planning & Economic Development	404126	Planning Documents	Maps-size of longest side	
Planning & Economic Development	404126	Planning Documents	up to 12"	\$1.00
Planning & Economic Development	404126	Planning Documents	up to 24"	\$4.50
Planning & Economic Development	404126	Planning Documents	up to 36"	\$9.25
Planning & Economic Development	404126	Planning Documents	over 36"	\$13.50

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Planning & Economic Development	404126	Planning Documents	Street Code Book	\$29.30
Planning & Economic Development	404126	Applications - Zoning	Zoning Condition or Amendment Release	\$200.00
Planning & Economic Development	404126	Applications - Zoning	Rezoning - up to 1acre	\$788.00
Planning & Economic Development	404126	Applications - Zoning	Rezoning - 1.1 to 10 acres	\$851.00
Planning & Economic Development	404126	Applications - Zoning	Rezoning - 10.1 to 30 acres	\$914.00
Planning & Economic Development	404126	Applications - Zoning	Rezoning - 30.1 to 50 acres	\$971.00
Planning & Economic Development	404126	Applications - Zoning	Rezoning - 50.1 to 75 acres	\$1,029.00
Planning & Economic Development	404126	Applications - Zoning	Rezoning - 75.1 or more acres	\$1,454.00
Planning & Economic Development	404126	Applications - Zoning	Special Permit - up to 1 acre	\$609.00
Planning & Economic Development	404126	Applications - Zoning	Special Permit - 1.1 to 3.0 acres	\$667.00
Planning & Economic Development	404126	Applications - Zoning	Special Permit - 3.1 to 5.0 acres	\$728.00
Planning & Economic Development	404126	Applications - Zoning	Special Permit - 5.1 to 10.0 acres	\$789.00
Planning & Economic Development	404126	Applications - Zoning	Special Permit - 10.1 or more acres	\$909.00
Planning & Economic Development	404126	Applications - Zoning	Detailed Site Development Plan Review - up to 1 acre	\$303.00
Planning & Economic Development	404126	Applications - Zoning	Detailed Site Development Plan Review - 1.1 to 3.0 acres	\$357.00
Planning & Economic Development	404126	Applications - Zoning	Detailed Site Development Plan Review - 3.1 to 5.0 acres	\$425.00
Planning & Economic Development	404126	Applications - Zoning	Detailed Site Development Plan Review - 5.1 to 10.0 acres	\$483.00
Planning & Economic Development	404126	Applications - Zoning	Detailed Site Development Plan Review - 10.1 acres or more	\$609.00
Planning & Economic Development	404127	Applications - Zoning	ROW Metes and Bounds Dedication Application	\$305.00
Planning & Economic Development	404128	Applications - Zoning	Special Contract Amendment	\$200.00
Planning & Economic Development	404100	Applications - Subdivisions	Major Preliminary	\$1,901.00
Planning & Economic Development	404100	Applications - Subdivisions	Major Final	\$1,796.00
Planning & Economic Development	404100	Applications - Subdivisions	Major Combination	\$2,088.00
Planning & Economic Development	404100	Applications - Subdivisions	Minor	\$651.00
Planning & Economic Development	404100	Applications - Subdivisions	Re-Subdivision Preliminary	\$1,005.00
Planning & Economic Development	404100	Applications - Subdivisions	Re-Subdivision Final	\$932.00
Planning & Economic Development	404100	Applications - Subdivisions	Re-Subdivision Combination	\$1,083.00
Planning & Economic Development	404100	Applications - Subdivisions	Amending	\$631.00
Planning & Economic Development	404100	Applications - Subdivisions	Platting Determination Certificate	\$29.00
Engineering & Construction Management			Permit Fees shall be calculated using the International Building Code square feet construction cost table for each structure.	
Engineering & Construction Management	404100	Applications - Subdivisions	Subdivision Improvement Plan - Checking & Inspection Fee	\$480.00 plus \$26.00 per acre or portion thereof.
Engineering & Construction Management	404100	Applications - Subdivisions	Subdivision Improvement Plan - Checking & Inspection Fee -Expedited Review	\$480.00 plus \$26.00 per acre or portion thereof plus \$79.00 per hour or portion of an hour.
Engineering & Construction Management	404100	Applications - Subdivisions	Subdivision Improvement Plan - Checking & Inspection Fee -Additional Inspection(s) Required due to Deficiencies in Construction Resulting from City Inspection	Additional fee of \$158.00 per hour or portion of an hour.
Planning & Economic Development	404100	Applications - Land Study	0.0 to 300 acres	\$4,456.00
Planning & Economic Development	404100	Applications - Land Study	301 to 600 acres	\$6,570.00
Planning & Economic Development	404100	Applications - Land Study	601 to 900 acres	\$8,409.00
Planning & Economic Development	404100	Applications - Land Study	901+ acres	\$11,001.00
Planning & Economic Development	404100	Applications - Vacations & Dedications	Vacation of Recorded Subdivision	\$1,134.00
Planning & Economic Development	404100	Applications - Vacations & Dedications	Vacation of Public Easements	\$966.00
Planning & Economic Development	404100	Applications - Vacations & Dedications	Vacation of Public Rights-of-Way	\$966.00
Planning & Economic Development	404100	Applications - Vacations & Dedications	Dedication of Rights-of-Way by Metes & Bounds	\$562.00
Planning & Economic Development	404100	Applications - Vacations & Dedications	Dedication of Public Easements by Metes & Bounds	\$562.00
Planning & Economic Development	404100	Other Applications	Street Name Change	\$2,000.00
Planning & Economic Development	404100	Other Applications	Annexation	\$609.00

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Planning & Economic Development	404100	Other Applications	Complete subdivision ordinance	\$15.00
Planning & Economic Development	404126	Other Applications	Zoning verification letter, basic/ no special contracts or permits	\$27.00
Planning & Economic Development	404127	Other Applications	Each additional parcel	\$6.00
Planning & Economic Development	404128	Other Applications	Zoning verification letter/ with special contracts or permits	\$56.00
Planning & Economic Development	404129	Other Applications	Each additional parcel	\$12.00
Planning & Economic Development	404130	Other Applications	Zoning verification letter/ with specific request for information	\$26.00 plus \$32 per 1/2 hour of staff research
Engineering & Construction Management	404119	Other Applications	Shared Parking	\$69.00
Engineering & Construction Management	404131	Other Applications	Special Investigation	\$40.00
Engineering & Construction Management	404132	Other Applications	additional requests for information for above	\$40.00
Engineering & Construction Management	404133	Other Applications	Processing fee for high screening walls	\$69.00
Engineering & Construction Management	404134	Other Applications	Rescind mandatory wall requirement	\$69.00
Planning & Economic Development	404135	Other Applications	Classification of use from zoning administrator	\$42.00
Planning & Economic Development	404116	Other Applications	Zoning Board of Adjustment - residential application	\$625.00
Planning & Economic Development	404116	Other Applications	Zoning Board of Adjustment - commercial application	\$625.00
Engineering & Construction Management	404126	Development	Subdivision Improvements Review	\$480.00 + \$26.00 / acre
Engineering & Construction Management	404106	Development	Flood Determination Letter	\$12.00
Engineering & Construction Management	404109	Plan Review - Plan Deposit	For repair/remodeling of a structure, the estimated value of which is fifteen thousand dollars or less.	\$48.00
Engineering & Construction Management	404109	Plan Review - Plan Deposit	For new residential work of two thousand square feet or less.	\$184.00 - For new residential work of two thousand square feet or less
Engineering & Construction Management	404109	Plan Review - Plan Deposit	For new residential work of two thousand square feet or greater.	\$242.00 - For new residential work with a gross square footage of two thousand square feet or greater.
Engineering & Construction Management	404110	Plan Review - Plan Deposit - all other work		Equal to 25% of building permit fee
Engineering & Construction Management	404110	Plan Review - Submission Fee		\$200.00
Engineering & Construction Management	404111	Plan Review - Plan Deposit - minimum		\$150.00
Engineering & Construction Management	404109	Plan Review- Customized Review		Six hundred and nine dollars (\$609.00) plus one hundred and forty-seven dollars (\$147.00) for each hour or portion of an hour of plan review time
Engineering & Construction Management	404109	Plan Review - Review by Appointment		Two hundred and forty-two dollars (\$242.00) plus eighty nine dollars (\$89.00) for each hour or portion of an hour of plan review time
Engineering & Construction Management	404109	Plan Review - Review Fee		Equal to 25% of building permit fee
Engineering & Construction Management	404100	Appeals Board Fees		\$116.00
Engineering & Construction Management	404100	Building and Standards Commission	Rehearing of commission orders	\$540.00 Application and Rehearing Fee
Engineering & Construction Management	404101	Correspondence Fee	Up to 3 pages	\$12.00
Engineering & Construction Management	404101	Correspondence Fee	each additional page	\$2.00
Engineering & Construction Management	404101	Building Permits	Starting without a permit	Triple the permit fee for working without a permit
Engineering & Construction Management	404102	Building Permits	Permit which required only one inspection	\$72.00
Engineering & Construction Management	404102	Building Permits	Permit which required only two inspection	\$109.00
Engineering & Construction Management	404102	Building Permits	Moving a building	\$109.00
Engineering & Construction Management	404102	Building Permits	Temporary structures-amusement devices	
Engineering & Construction Management	404102	Building Permits	per ride-per month	\$9.00
Engineering & Construction Management	404102	Building Permits	minimum	\$48.00
Engineering & Construction Management	404102	Building Permits	New Residential Permits	
Engineering & Construction Management	404102	Building Permits	R3 or R4 Occupancies	
Engineering & Construction Management	404102	Building Permits	0-1,299	\$61.00
Engineering & Construction Management	404102	Building Permits	1,300-2,399	\$66.00
Engineering & Construction Management	404102	Building Permits	over 2,400	\$78.00

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Engineering & Construction Management	404119	Building Permits	Cellular Service	Based on the valuation of the tower. The same as commercial building
Engineering & Construction Management	404114	Sidewalk, Street and Public ROW Rental	Permit Fee	\$37.00
Engineering & Construction Management	404114	Sidewalk, Street and Public ROW Rental	Per Month	\$.13 / Sq ft
Engineering & Construction Management	404114	Sidewalk, Street and Public ROW Rental	minimum	\$48.00
Engineering & Construction Management	404114	Sidewalk, Street and Public ROW Rental	If prevents use of :	
Engineering & Construction Management	404114	Sidewalk, Street and Public ROW Rental	15 minute meter	\$15.00/day
Engineering & Construction Management	404114	Sidewalk, Street and Public ROW Rental	30 minute meter	\$8.00/day
Engineering & Construction Management	404114	Sidewalk, Street and Public ROW Rental	1 & 2 hour meters	\$5.00/day
Engineering & Construction Management	404102	Building Permits - Commercial		For Structural repair work costing over five hundred dollars (\$500.00) and less than fifteen thousand dollars (\$15,000.00), all repair work, new work and remodeling with a valuation up to and not including fifteen thousand dollars and requiring plans and plan review, the fee shall be one hundred forty-seven dollars (\$147.00).
Engineering & Construction Management	404102	Building Permits - Commercial		For a valuation from fifteen thousand dollars and including one hundred thousand dollars, the fee shall be one hundred fifty-two dollars (\$152.00) for the first fifteen thousand dollars plus eight dollars (\$8.00) per thousand for each additional thousand or fraction thereof by which the valuation exceeds fifteen thousand dollars.
Engineering & Construction Management	404102	Building Permits - Commercial		For a valuation over one hundred thousand dollars up to and including five hundred thousand dollars, the fee shall be seven hundred ninety dollars (\$790.00) for the first one hundred thousand dollars, plus six dollars (\$6.00) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars.
Engineering & Construction Management	404102	Building Permits - Commercial		For a valuation over five hundred thousand dollars up to and including one million dollars, the fee shall be two thousand eight hundred fifty-one dollars (\$2,851.00) for the first five hundred thousand dollars plus three dollars (\$3.00) for each one thousand dollars or fraction thereof by which the valuation exceeds five hundred thousand dollars.
Engineering & Construction Management	404102	Building Permits - Commercial		For a valuation over one million dollars, the fee shall be four thousand four hundred eighty-nine dollars (\$4,489.00) for the first one million dollars plus two dollars (\$2.00) for each one thousand dollars or fraction thereof by which the valuation exceeds one million thousand dollars.
Engineering & Construction Management	404104	Electrical Permits	SCHEDULE A	Ordinary minor repairs costing under \$1,000,000 requiring building permit fee shall be according to Schedule B.
Engineering & Construction Management	404104	Electrical Permits	\$1,000.00 to \$6,000.00	Repair work costing over \$1,000.00 and all new and remodeling work with a building permit valuation up to including \$6,000 shall be \$72.00.
Engineering & Construction Management	404104	Electrical Permits	\$6,000.00 to \$15,000.00	Building permit valuation over \$6,000.00 shall be \$74.00 for the first \$6,000.00 plus \$1.00 for each additional thousand or fraction thereof up to and including \$15,000.
Engineering & Construction Management	404104	Electrical Permits	\$15,000.00 to \$100,000.00	Building permit valuation over \$15,000 fee shall be \$84.00 for the first \$15,000.00 plus \$1.00 for each additional thousand or fraction thereof up to and including \$100,000.
Engineering & Construction Management	404104	Electrical Permits	\$100,000.00 to \$500,000.00	Building permit valuation over \$100,000.00 shall be \$210.00 for the first \$100,000 plus \$1.00 for each additional thousand or fraction thereof up to and including \$500,000.
Engineering & Construction Management	404104	Electrical Permits	\$500,000.00 to \$1,000,000.00	Building permit valuation over \$500,000.00 shall be \$599.00 for the first \$500,000.00 plus \$1.00 for each additional thousand or fraction thereof up to and including \$1,000,000.00.
Engineering & Construction Management	404104	Electrical Permits	\$1,000,000.00 and over	Building permit valuation over \$1,000,000.00 shall be \$992.00 for the first \$1,000,000.00 plus \$1.00 for each additional thousand or fraction.

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Department	Account	Fee Description	Detail	FY2011 Adopted
Engineering & Construction Management	404104	Electrical Permits	SCHEDULE B	Fees as herein established shall be paid for ordinary minor repairs costing under \$250.00 or jobs without building permits
Engineering & Construction Management	404104	Electrical Permits	Minimum processing fee, ea (non-refundable)	\$72.00
Engineering & Construction Management	404104	Electrical Permits	Service entrance:	
Engineering & Construction Management	404104	Electrical Permits	Temporary, ea	\$44.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	New change or replace	
Engineering & Construction Management	404104	Electrical Permits	Up to 100 ampere, ea	\$28.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Over 100 ampere, ea. Base fee	\$28.00 plus \$1.00 per ampere over 100 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Maximum service fee, ea	\$122.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Outlets:	
Engineering & Construction Management	404104	Electrical Permits	1 to 20 ea	\$1.10 Based on quantity
Engineering & Construction Management	404104	Electrical Permits	21 to 40 ea	\$.85 Based on quantity
Engineering & Construction Management	404104	Electrical Permits	Over 40 ea	\$.70 Based on quantity
Engineering & Construction Management	404104	Electrical Permits	Fixtures:	
Engineering & Construction Management	404104	Electrical Permits	1 to 20 ea	\$1.10 based on quantity
Engineering & Construction Management	404104	Electrical Permits	21 to 40 ea	\$.85 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Over 40 ea	\$.70 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Range, ea	\$3.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Dryer, ea	\$3.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Water heater, ea	\$3.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Furnace, ea	\$3.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Dishwater, ea	\$3.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Garbage disposal, ea	\$3.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Trash compactor, ea	\$3.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Bathroom heater, ea	\$3.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Evaporative cooler, ea	\$3.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Refrigerated air conditioner, per ton	\$1.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Transformer type welder, ea	\$12.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	X-ray machine, ea	\$36.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Fractional H.P. Motor, per H.P.:	
Engineering & Construction Management	404104	Electrical Permits	1 to 10 H.P.	\$2.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Over 10 H.P., ea	\$1.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Motor, per H.P.	
Engineering & Construction Management	404104	Electrical Permits	1 to 20 H.P., ea	\$2.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Over 20 H.P., ea	\$1.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Line work, per pole	\$4.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Streamer lights, per circuit	\$8.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Feed rail and bus way, per linear foot	\$0.70 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Under floor duct or cellular raceway per linear foot	\$0.25 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Power or lighting transformer per k.v.a.	\$1.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Mobile home	\$13.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	T.V. Outlets-master systems only:	
Engineering & Construction Management	404104	Electrical Permits	Base fee	\$23.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Plus per outlet	\$2.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Swimming pool; hot-tub; spa; jacuzzi; ea	\$43.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Temporary installation such as carnivals, show windows, conventions, etc., ea	\$48.00 based on quantity

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Department	Account	Fee Description	Detail	FY2011 Adopted
Engineering & Construction Management	404104	Electrical Permits	Generators	\$48.00 based on quantity
Engineering & Construction Management	404104	Electrical Permits	Others not covered	\$13.00
Engineering & Construction Management	404104	Electrical Permits	Re-inspection fee, ea	\$61.00
Engineering & Construction Management	404104	Electrical Permits	Failure to call final inspection/investigation fee	\$40.00
Engineering & Construction Management	404104	Mechanical	Minimum processing fee, ea (non-refundable)	\$72.00
Engineering & Construction Management	404107	Mechanical	Each evaporative cooler	\$23.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Each force air or gravity heater or furnace	\$23.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Non-ducted heating appliances; wall, space, unit infrared heaters, ea	\$21.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Combination heating-cooling unit or refrigeration unit, ea	\$44.00 plus \$6.00 per ton
Engineering & Construction Management	404107	Mechanical	Heat exchanger, ea	\$21.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Air handlers and mixing boxes, ea	\$21.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Perimeter convectors, per linear foot	\$3.00 based on quantity
Engineering & Construction Management	404107	Mechanical	Cooling tower	\$37.00
Engineering & Construction Management	404107	Mechanical	Power units: icemakers, walk-in coolers, reached-in coolers, etc., ea	\$23.00 plus \$6.00 per ton, ventilation system and/o fans, ducts, (not a portion of any heating and cooling system), \$34.00 ea
Engineering & Construction Management	404107	Mechanical	Condensate drains	\$9.00 based on quantity
Engineering & Construction Management	404107	Mechanical	Solar Systems (excluding duct work)	\$34.00
Engineering & Construction Management	404107	Mechanical	Collectors	\$19.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Hood and/or exhaust fan, duct: Residential	\$9.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Hood and/or exhaust fan, duct: Non-Residential	\$26.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Restroom exhaust fan and/or duct/Dryer Vent: Residential	\$6.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Restroom exhaust fan and/or duct/Dryer Vent: Non-Residential	\$9.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Fire dampers, ea	\$3.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Humidifiers, ea	\$19.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Ducts: Heating, cooling and/or underslab 1-10 openings	\$21.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Ducts: Heating, cooling and/or underslab 11-20 openings	\$26.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Ducts: Heating, cooling and/or underslab 21-30 openings	\$34.00 Based on quantity
Engineering & Construction Management	404107	Mechanical	Ducts: Heating, cooling and/or underslab over 30 openings	\$34.00 plus \$1.00 for each opening
Engineering & Construction Management	404104	Mechanical	Re-inspection fee, ea	\$61.00
Engineering & Construction Management	404112	Plumbing	Minimum processing fee, ea (non-refundable) (except in-process additions)	\$72.00
Engineering & Construction Management	404112	Plumbing	house to sewer curb cut	\$25.00
Engineering & Construction Management	404112	Plumbing	Sewer tap	\$10.00
Engineering & Construction Management	404112	Plumbing	Water closet 1-5	\$19.00
Engineering & Construction Management	404112	Plumbing	Water closet over 5	\$14.00
Engineering & Construction Management	404112	Plumbing	Water closet reset	\$14.00
Engineering & Construction Management	404112	Plumbing	Inspection outside City limit	\$43.00
Engineering & Construction Management	404112	Plumbing	re-inspection	\$43.00
Engineering & Construction Management	404112	Plumbing	surcharge on above fees	\$91.00
Engineering & Construction Management	404112	Plumbing	additional surcharge after water connected	\$91.00
Engineering & Construction Management	404112	Plumbing	Re-inspection of work made necessary by rejection on previous inspection	\$61.00
Engineering & Construction Management	404112	Plumbing	Boiler: 5 horsepower or less, ea	\$34.00 Based on quantity
Engineering & Construction Management	404112	Plumbing	Horsepower additional over 5, ea	\$6.00 Based on quantity
Engineering & Construction Management	404112	Plumbing	Consumer Health Permit - Inspections for 3 compartment sink, grease trap, etc. BPI leaves a white card for DPH to release food license. Update process to have DPH check Advantage for approval and not leave a card. Email to Mary Ann to check on this process and update to schedule C if any.	\$72.00

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Department	Account	Fee Description	Detail	FY2011 Adopted
Engineering & Construction Management	404112	Plumbing	Grease trap, sand traps, separation tanks, dental chair, dishwasher, washing machine, garbage disposal unit, water softener, electric water heater, indirect waste line into plumbing drain or fixture, (all other this category), ea	\$10.00 based on quantity
Engineering & Construction Management	404112	Plumbing	Commercial roof drain, ea	\$8.00 based on quantity
Engineering & Construction Management	404112	Plumbing	Bathub, shower, lavatory, kitchen sink, commercial sink, (per section) urinal, bidet, drinking fountain, ea	\$8.00 based on quantity
Engineering & Construction Management	404112	Plumbing	Vehicular dump station	\$16.00 Based on quantity
Engineering & Construction Management	404112	Plumbing Sewer ejectors	Single	\$15.00 Based on quantity
Engineering & Construction Management	404112	Plumbing Sewer ejectors	Dual	\$23.00 Based on quantity
Engineering & Construction Management	404112	Plumbing	Solar heating systems	\$23.00 Based on quantity
Engineering & Construction Management	404112	Plumbing	Solar panels, ea	\$13.00 Based on quantity
Engineering & Construction Management	404112	Plumbing	Back-up water heaters, gas	\$13.00 Based on quantity
Engineering & Construction Management	404112	Plumbing	Storage tank	\$11.00 Based on quantity
Engineering & Construction Management	404112	Plumbing Permits	Containment backflow preventer-commercial	\$24.00
Engineering & Construction Management	404112	Plumbing Permits	Appliances	\$72.00 permit fee plus \$16.00 per fixture
Engineering & Construction Management	404112	Plumbing - Landscape irrigation system- Commercial	Base Fee- Minimum \$60 + based on quantity of fixtures	\$60.00 Based on Quantity of Fixtures
Engineering & Construction Management	404112	Plumbing - Landscape irrigation system- Commercial	Commercial Irrigation Fee	\$69.00
Engineering & Construction Management	404112	Plumbing - Landscape irrigation system- Commercial	Control valve (each section)	\$9.00 Based on quantity
Engineering & Construction Management	404112	Plumbing - Landscape irrigation system- Commercial	Backflow preventive device	\$9.00 Based on quantity
Engineering & Construction Management	404112	Plumbing - Landscape irrigation system- Commercial	Sprinkler head, ea	\$0.60 Based on quantity
Engineering & Construction Management	404112	Plumbing - Landscape irrigation system- Commercial	Drips, ea	\$0.13 Based on quantity
Engineering & Construction Management	404112	Plumbing - Landscape irrigation system- Commercial	Bubblers, ea	\$0.13 Based on quantity
Engineering & Construction Management	404112	Plumbing - Landscape irrigation system- Commercial	Subterranean irrigation systems per square yard irrigated	\$0.13 Based on quantity
Engineering & Construction Management	404112	Plumbing - Landscape irrigation system- Commercial	Landscape Buyout Fee	Landscape fees in lieu of installation Calculation based on \$5,000 per plan unit.
Engineering & Construction Management	404112	Plumbing	Swimming pools	\$72.00
Engineering & Construction Management	404112	Plumbing	Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea	\$72.00
Engineering & Construction Management	404112	Plumbing	Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea additionally if included with swimming pool	\$13.00 Based on quantity
Engineering & Construction Management	404112	Plumbing	Gas water heater	\$13.00 Based on quantity
Engineering & Construction Management	404112	Plumbing	Cartridge filters	\$8.00 Based on quantity
Engineering & Construction Management	404112	Plumbing	Plumbing work no fixtures or sewer	\$15.00 Based on quantity
Engineering & Construction Management	404112	Plumbing	Mobile home hook-ups	\$43.00 Based on quantity
Engineering & Construction Management	404112	Gas	Minimum processing fee, ea (non-refundable)	\$72.00
Engineering & Construction Management	404112	Gas	Gas opening, appliance by others, ea	\$7.00 Based on quantity
Engineering & Construction Management	404112	Gas	Commercial cooking unit, (ovens, etc.), ea	\$13.00 Based on quantity
Engineering & Construction Management	404112	Gas	Domestic cooking unit	\$10.00 Based on quantity
Engineering & Construction Management	404112	Gas Water Heater	50 gal. or less	\$13.00 Based on quantity
Engineering & Construction Management	404112	Gas Water Heater	Over 50 gallons	\$15.00 Based on quantity
Engineering & Construction Management	404112	Gas	Commercial clothes dryer	\$13.00 Based on quantity
Engineering & Construction Management	404112	Gas	Residential clothes dryer	\$10.00 Based on quantity
Engineering & Construction Management	404112	Gas-Unducted heating appliances	Circulating wall, ceiling, space, unit-infra-red, ea	\$19.00 Based on quantity
Engineering & Construction Management	404112	Gas	Lighting unit, log lighter	\$10.00 Based on quantity
Engineering & Construction Management	404112	Gas	Floor furnace	\$15.00 Based on quantity
Engineering & Construction Management	404112	Gas	Service yard line	\$13.00 Based on quantity
Engineering & Construction Management	404112	Gas	Gas refrigerator	\$13.00 Based on quantity
Engineering & Construction Management	404112	Gas	Temp gas permit	
Engineering & Construction Management	404112	Gas	permit fee	\$72.00
Engineering & Construction Management	404112	Gas	deposit	\$37.00

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Department	Account	Fee Description	Detail	FY2011 Adopted
Engineering & Construction Management	404112	Gas	Re-inspection	\$61.00
Engineering & Construction Management	404152	Building Permit - Residential	For a valuation up to twenty five thousand dollars.	\$290.00
Engineering & Construction Management	404152	Building Permit - Residential	Residential Single Permit	For a valuation over twenty five thousand up to and including forty thousand dollars, the fee shall be three hundred five dollars (\$305.00) for the first twenty five thousand dollars, plus nine dollars (\$9.00) for each one thousand dollars or fraction thereof by which the valuation exceeds twenty five thousand dollars.
Engineering & Construction Management	404152	Building Permit - Residential	Residential Single Permit	For a valuation over forty thousand dollars up to and including seventy thousand dollars, the fee shall be four hundred thirty-six dollars (\$436.00) for the first forty thousand dollars plus eight dollars (\$8.00) for each one thousand dollars or fraction thereof by which the valuation exceeds forty thousand dollars.
Engineering & Construction Management	404152	Building Permit - Residential	Residential Single Permit	For a valuation over seventy thousand dollars up to and including one hundred thousand dollars, the fee shall be six hundred eighty-nine dollars (\$689.00) for the first seventy thousand dollars plus eight dollar (\$8.00) for each one thousand dollars or fraction thereof by which the valuation exceeds seventy thousand dollars.
Engineering & Construction Management	404152	Building Permit - Residential	Residential Single Permit	For a valuation over one hundred thousand dollars up to and including one hundred fifty thousand dollars the fee shall be nine hundred fifteen dollars (\$915.00) for the first one hundred thousand dollars plus seven dollars (\$7.00) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars.
Engineering & Construction Management	404152	Building Permit - Residential	Residential Single Permit	For a valuation over one hundred fifty thousand dollars up to and including two hundred thousand dollars, the fee shall be one thousand three hundred thirty-four dollars (\$1,334.00) for the first one hundred fifty thousand dollars plus seven dollars (\$7.00) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred fifty thousand dollars.
Engineering & Construction Management	404152	Building Permit - Residential	Residential Single Permit	For a valuation over two hundred thousand dollars up to and including two hundred fifty thousand dollars the fee shall be one thousand six hundred four dollars (\$1,604.00) for the first two hundred thousand dollars plus six dollars (\$6.00) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred thousand dollars.
Engineering & Construction Management	404152	Building Permit - Residential	Residential Single Permit	For a valuation over two hundred fifty thousand dollars up to and including three hundred thousand dollars, the fee shall be one thousand nine hundred eight dollars (\$1,908.00) for the first two hundred fifty thousand dollars plus six dollars (\$6.00) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred fifty thousand dollars.
Engineering & Construction Management	404152	Building Permit - Residential	Residential Single Permit	For a valuation over three hundred thousand dollars the fee shall be two thousand one hundred eighty-four dollars (\$2,184.00) for the first three hundred thousand dollars plus four dollars (\$4.00) for each one thousand dollars or fraction thereof by which the valuation exceeds three hundred thousand dollars.
Engineering & Construction Management	404115	Sign Permits	Sign Permit	A basic sign valuation shall be determined for all sign by multiplying the sign area in square feet by the appropriate value from the following table
Engineering & Construction Management	404115	Sign Permits	Sign Height (Ft)	
Engineering & Construction Management	404115	Sign Permits	Non-illuminated	Single Face
Engineering & Construction Management	404115	Sign Permits	1 - 20	\$13.00
Engineering & Construction Management	404115	Sign Permits	21 - 30	\$15.00
Engineering & Construction Management	404115	Sign Permits	31 - 40	\$16.00
Engineering & Construction Management	404115	Sign Permits	41 - 50	\$17.00
Engineering & Construction Management	404115	Sign Permits	51 - 60	\$19.00

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Department	Account	Fee Description	Detail	FY2011 Adopted
Engineering & Construction Management	404115	Sign Permits	Over 60	\$20.00
Engineering & Construction Management	404115	Sign Permits	Non-illuminated	Double Face
Engineering & Construction Management	404115	Sign Permits	1 - 20	\$19.00
Engineering & Construction Management	404115	Sign Permits	21 - 30	\$22.00
Engineering & Construction Management	404115	Sign Permits	31 - 40	\$23.00
Engineering & Construction Management	404115	Sign Permits	41 - 50	\$25.00
Engineering & Construction Management	404115	Sign Permits	51 - 60	\$27.00
Engineering & Construction Management	404115	Sign Permits	Over 60	\$28.00
Engineering & Construction Management	404115	Sign Permits	Sign Height (Ft)	
Engineering & Construction Management	404115	Sign Permits	Illuminated	Single Face
Engineering & Construction Management	404115	Sign Permits	1 - 20	\$24.00
Engineering & Construction Management	404115	Sign Permits	21 - 30	\$28.00
Engineering & Construction Management	404115	Sign Permits	31 - 40	\$32.00
Engineering & Construction Management	404115	Sign Permits	41 - 50	\$35.00
Engineering & Construction Management	404115	Sign Permits	51 - 60	\$37.00
Engineering & Construction Management	404115	Sign Permits	Over 60	\$39.00
Engineering & Construction Management	404115	Sign Permits	Over 60	Double Face
Engineering & Construction Management	404115	Sign Permits	1 - 20	\$37.00
Engineering & Construction Management	404115	Sign Permits	21 - 30	\$44.00
Engineering & Construction Management	404115	Sign Permits	31 - 40	\$47.00
Engineering & Construction Management	404115	Sign Permits	41 - 50	\$50.00
Engineering & Construction Management	404115	Sign Permits	51 - 60	\$56.00
Engineering & Construction Management	404115	Sign Permits	Over 60	\$59.00
Engineering & Construction Management	404115	Sign Permits	Off-Premise Sign Demolition	\$72.00
Engineering & Construction Management	404115	Sign Permits	For sign valuations equal to or less than two hundred. Except for temporary real estate signs.	\$48.00
Engineering & Construction Management	404115	Sign Permits		For sign valuations of two hundred one, up to and including one thousand, sign permit fee shall be forty eight dollars (\$48.00) plus two dollars (\$2.00) for each one hundred or portion thereof over two hundred.
Engineering & Construction Management	404115	Sign Permits		For sign valuation of one thousand one, up to and including ten thousand, sign permit fee shall be six three dollars (\$63.00) plus eleven dollars (\$11.00) for each one thousand or portion thereof over one thousand.
Engineering & Construction Management	404115	Sign Permits		For sign valuations over ten thousand one, up to and including twenty-five thousand sign permit fee shall be one hundred sixty-one dollars (\$161.00) plus twenty three dollars (\$23.00) for each one thousand or portion thereof over ten thousand.
Engineering & Construction Management	404115	Sign Permits		For sign valuations over twenty-five thousand and one, sign permit fee shall be five hundred and forty three dollars (\$543.00) plus (\$35.00) for each one thousand or portion thereof over twenty-five thousand.
Engineering & Construction Management	404115	Sign Permits	Replacement permit	\$49.00
Engineering & Construction Management	404144	Fire Permits	Fire Sprinkler or Fire Extinguishing System	Minimum Fee \$72.00
Engineering & Construction Management	404144	Fire Permits	Number of Sprinkler heads	
Engineering & Construction Management	404144	Fire Permits	1 to 15	\$72.00
Engineering & Construction Management	404144	Fire Permits	16 to 75	\$110.00
Engineering & Construction Management	404144	Fire Permits	76 to 100	\$146.00
Engineering & Construction Management	404144	Fire Permits	101 to 200	\$218.00
Engineering & Construction Management	404144	Fire Permits	201 to 300	\$255.00
Engineering & Construction Management	404144	Fire Permits	Over 300	\$291.00

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Department	Account	Fee Description	Detail	FY2011 Adopted
Engineering & Construction Management	404144	Fire Permits	Fire Suppression Systems for Cooking Operations	\$72.00
Engineering & Construction Management	404144	Fire Permits	Number of Devices	
Engineering & Construction Management	404144	Fire Permits	1 to 5	\$72.00
Engineering & Construction Management	404144	Fire Permits	6 to 20	\$110.00
Engineering & Construction Management	404144	Fire Permits	21 to 40	\$146.00
Engineering & Construction Management	404144	Fire Permits	41 to 60	\$182.00
Engineering & Construction Management	404144	Fire Permits	61 to 100	\$218.00
Engineering & Construction Management	404144	Fire Permits	over 100	\$255.00
Engineering & Construction Management	404144	Fire Permits	1 to 3 fire hydrants	\$72.00
Engineering & Construction Management	404144	Fire Permits	3 to 6 fire hydrants	\$110.00
Engineering & Construction Management	404144	Fire Permits	over 6 fire hydrants	\$146.00
Engineering & Construction Management	404113	Bldg Permit	Roofing Permit	\$110.00
Engineering & Construction Management	404114	Bldg Permit	Sidewalk Permit	\$72.00
Engineering & Construction Management	404115	Bldg Permit	Sidewalk Permit- Re-inspection	\$61.00
Engineering & Construction Management	404114	Bldg Permit	Driveway Permit	\$72.00
Engineering & Construction Management	404143	Bldg Permit	Driveway Permit- Re-inspection	\$61.00
Engineering & Construction Management	404102	Bldg Permit	Temporary Certificate of Occupancy	\$122.00
Engineering & Construction Management	404103	Bldg Permit	Demolition Permit	\$109.00
Engineering & Construction Management	404102	Bldg Permit	Temporary Structures (Tents, construction sheds, seat canopies, etc)	Minimum \$48.00
Engineering & Construction Management	404102	Bldg Permit	Vacant Building Annual Registration-Commercial under 5000 square feet	\$150.00
Engineering & Construction Management	404102	Bldg Permit	Vacant Building Annual Registration-Commercial 5000 square feet to 20,000 square feet	\$300.00
Engineering & Construction Management	404102	Bldg Permit	Vacant Building Annual Registration-commercial over 20,001 square feet.	\$450.00
Engineering & Construction Management	404102	Bldg Permit	Vacant Building Annual Commercial Registration Fee for registration transfers not requiring a plan review.	\$75.00
Engineering & Construction Management	404102	Bldg Permit	Vacant Building Annual Residential Registration Fee	\$150.00
Engineering & Construction Management	404108	Bldg Permit	Mobile Home Placement Permit	\$72.00
Engineering & Construction Management	404143	Bldg Permit	Overtime (Fast-tracking of Plans)	\$66.00/hr
Engineering & Construction Management	404102	Bldg Permit	Duplicate Cards or Licenses	\$14.00
Engineering & Construction Management	404157	Plumbing Inspections 3rd Party Payment		\$88.00
Engineering & Construction Management	404118	Micro-film copies		\$.10 to \$.50 per page, depending on size of paper
Engineering & Construction Management	404119	Business Licenses	Vendor	\$85.00
Engineering & Construction Management	404119	Business Licenses	Itinerant Vendor	\$122.00
Engineering & Construction Management	404119	Business Licenses	Vendor (buy, sell, exchange, money for profit)	\$206.00
Engineering & Construction Management	404119	Business Licenses	All other vendors	\$48.00
Engineering & Construction Management	404119	Business Licenses	Tax Exempt Vendor	No fee
Engineering & Construction Management	404119	Business Licenses	Temporary Vendor	\$48.00
Engineering & Construction Management	404119	Business Licenses	Motel	\$230.00
Engineering & Construction Management	404119	Business Licenses	Hotel	\$230.00
Engineering & Construction Management	404119	Business Licenses	Lodging house	\$56.00
Engineering & Construction Management	404119	Business Licenses	Home occupation	\$72.00
Engineering & Construction Management	404119	Business Licenses	Home occupation-renewal	\$55.00

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Department	Account	Fee Description	Detail	FY2011 Adopted
Engineering & Construction Management	404119	Business Licenses	Home Occupation Late Fee	20% of renewal fee
Engineering & Construction Management	404119	Business Licenses	2nd hand dealers	\$152.00
Engineering & Construction Management	404119	Business Licenses	2nd hand dealers @ additional location	\$80.00
Engineering & Construction Management	404119	Business Licenses	Flea Market Operator License	\$630.00
Engineering & Construction Management	404119	Business Licenses	Renewal Fee	\$505.00
Engineering & Construction Management	404121	Charitable Solicitations		\$48.00
Engineering & Construction Management	404123	Parades		\$60.00
Engineering & Construction Management	404131	Amplification Fee	4 or more days in advance of event	\$15.00
Engineering & Construction Management	404131	Amplification Fee	3 or less day in advance of event	\$30.00
Engineering & Construction Management	404131	Temporary Event		\$60.00
Engineering & Construction Management	404140	Contractors Registration Fee	Registration Fee and Insurance	\$100.00
Engineering & Construction Management	404141	Business License	Sign Painting Contractors	\$110.00
Engineering & Construction Management	404143	Business License	Sign Contractor Late Fee	\$12.00
Engineering & Construction Management	404141	Business License	Larger Installer	\$607.00
Engineering & Construction Management	404141	Business License	Larger Installer (temp inflatable signs)	\$1,213.00
Engineering & Construction Management	404141	Business License	Larger Installer (temp inflatable signs) own property	\$607.00
Engineering & Construction Management	404119	Business License	Occupation Tax	\$15.00
Engineering & Construction Management	404119	Business License	Car Dealer	\$145 Pro-rated
Engineering & Construction Management	404143	Business License	Late fee's	\$12.00- 1 month past due \$7.00 - each month thereafter
Engineering & Construction Management	404119	Licenses	Sexually Oriented Business License	
Engineering & Construction Management	404119	Licenses	Initial Fee	\$667.00
Engineering & Construction Management	404119	Licenses	Renewal Fee	\$424.00
Engineering & Construction Management	404119	Licenses	Sexually Oriented Business Employee	
Engineering & Construction Management	404119	Licenses	Initial Fee	\$50.00
Engineering & Construction Management	404119	Licenses	Renewal Fee	\$25.00
Engineering & Construction Management	404124	Development	Paving Cut Permits	\$69.00
Engineering & Construction Management	404124	Development	Paving Cut Permits-Deposit	\$15.00
Engineering & Construction Management	404124	Development	Inspection fee-business hours	\$27.00
Engineering & Construction Management	404124	Development	Inspection fee-non business hours	\$42.00
Engineering & Construction Management	404149	Development	Construction SWP3 permit fee - 5 Acres sites or larger	\$122.00 one time permit fee
Engineering & Construction Management	404149	Development	Industrial SWP3 permit fee	\$122.00 one time permit fee
Engineering & Construction Management	404149	Development	De-Watering/Discharge to MS4 (Storm water) permit fee	\$122.00 one time permit fee
Engineering & Construction Management	404149	Development	STORM DRAIN PERMITS/FEES	
Engineering & Construction Management	404149	Development	Storm drain constructions	\$24.00
Engineering & Construction Management	404149	Development	Discharge to storm sewer system from treatment of petroleum fuel contaminated water	\$152.00
Engineering & Construction Management	404149	Development	Late application fee	\$2,518.00
Engineering & Construction Management	404106	Development	Commercial Sidewalk	\$72.00
Engineering & Construction Management	404106	Development	Commercial Driveway	\$72.00
Engineering & Construction Management	404106	Development	Grading Permit - Clearing and Access	
Engineering & Construction Management	404106	Development	0-5 acres	\$86.00
Engineering & Construction Management	404106	Development	5-10acres	\$104.00
Engineering & Construction Management	404106	Development	10-20 acres	\$121.00
Engineering & Construction Management	404106	Development	20-30 acres	\$138.00
Engineering & Construction Management	404106	Development	30-40 acres	\$154.00
Engineering & Construction Management	404106	Development	40-50 acres	\$172.00

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Engineering & Construction Management	404106	Development	50 + acres	\$190.00
Engineering & Construction Management	404106	Development	Grading Permit - Prefinal	
Engineering & Construction Management	404106	Development	0-5 acres	\$172.00
Engineering & Construction Management	404106	Development	5-10acres	\$206.00
Engineering & Construction Management	404106	Development	10-20 acres	\$240.00
Engineering & Construction Management	404106	Development	20-30 acres	\$274.00
Engineering & Construction Management	404106	Development	30-40 acres	\$310.00
Engineering & Construction Management	404106	Development	40-50 acres	\$344.00
Engineering & Construction Management	404106	Development	50 + acres	\$378.00
Engineering & Construction Management	404106	Development	Grading Permit - Final	
Engineering & Construction Management	404106	Development	0-5 acres	\$431.00
Engineering & Construction Management	404106	Development	5-10acres	\$516.00
Engineering & Construction Management	404106	Development	10-20 acres	\$602.00
Engineering & Construction Management	404106	Development	20-30 acres	\$688.00
Engineering & Construction Management	404106	Development	30-40 acres	\$774.00
Engineering & Construction Management	404106	Development	40-50 acres	\$860.00
Engineering & Construction Management	404106	Development	50 + acres	\$946.00
Engineering & Construction Management	404106	Development	Borrow / Waste	\$516.00
Engineering & Construction Management	404106	Development	First Extension	30% of grading permit
Engineering & Construction Management	404106	Development	Second Extension	30% of grading permit
Engineering & Construction Management	404106	Development	Mountain Development Association	
Engineering & Construction Management	404106	Development	Grading Permit - Clearing and Access	
Engineering & Construction Management	404106	Development	0-5 acres	\$516.00
Engineering & Construction Management	404106	Development	5-10 acres	\$618.00
Engineering & Construction Management	404106	Development	10-20 acres	\$722.00
Engineering & Construction Management	404106	Development	20-30 acres	\$824.00
Engineering & Construction Management	404106	Development	30-40 acres	\$928.00
Engineering & Construction Management	404106	Development	40-50 acres	\$1,031.00
Engineering & Construction Management	404106	Development	50 + acres	\$1,134.00
Engineering & Construction Management	404106	Development	Grading Permit - Prefinal	
Engineering & Construction Management	404106	Development	0-5 acres	\$1,031.00
Engineering & Construction Management	404106	Development	5-10 acres	\$1,239.00
Engineering & Construction Management	404106	Development	10-20 acres	\$1,445.00
Engineering & Construction Management	404106	Development	20-30 acres	\$1,651.00
Engineering & Construction Management	404106	Development	30-40 acres	\$1,856.00
Engineering & Construction Management	404106	Development	40-50 acres	\$2,063.00
Engineering & Construction Management	404106	Development	50 + acres	\$2,269.00
Engineering & Construction Management	404106	Development	Grading Permit - Final	
Engineering & Construction Management	404106	Development	0-5 acres	\$1,719.00
Engineering & Construction Management	404106	Development	5-10 acres	\$2,063.00
Engineering & Construction Management	404106	Development	10-20 acres	\$2,407.00
Engineering & Construction Management	404106	Development	20-30 acres	\$2,751.00
Engineering & Construction Management	404106	Development	30-40 acres	\$3,093.00
Engineering & Construction Management	404106	Development	40-50 acres	\$3,438.00
Engineering & Construction Management	404106	Development	50 + acres	\$3,782.00
Engineering & Construction Management	404106	Development	Borrow / Waste	\$1,374.00

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Engineering & Construction Management	404106	Development	First Extension	30% of MDA
Engineering & Construction Management	404106	Development	Second Extension	30% of MDA
Engineering & Construction Management	404106	Development	Re-inspection fee	\$60.90
Engineering & Construction Management	404130	Business Licenses	Business Alcohol	
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Brewers Permit	\$750.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Non-Resident Brewers Permit	\$750.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Distillers and Rectifiers Permit	\$1,500.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Winery Permit	\$75.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Wine Bottlers Permit	\$225.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Wholesalers Permit	\$938.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: General Class B Wholesalers Permit	\$150.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Local Class B Wholesalers Permit	\$37.50
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Package Store Permit	\$250.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Wine Only Package Store Permit	\$37.50
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Wine and Beer Retailers Permit	\$87.50
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Wine and Beer Retailers Off-Premise Permit	\$30.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Mixed Beverage Permit	\$750.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Mixed Beverage Late Hours Permit	\$150.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Daily Temporary Mixed Beverage Permit	\$25.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Caterers Permit	\$500.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Private Club Late Hours Permit	\$750.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Non-Resident Sellers Permit	\$75.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Beverage Cartage Permit	\$15.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Bonded Warehouse Permit	\$150.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Food and Beverage Certificate	\$100.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Beer Manufacturers Permit	Based on number of establishments: See a-d below
Engineering & Construction Management	404130	Business Licenses	a. First Establishment Beer Mfg Permit	\$375.00
Engineering & Construction Management	404130	Business Licenses	b. Second Establishment Beer Mfg Permit	\$750.00
Engineering & Construction Management	404130	Business Licenses	c. Third, Fourth and Fifth Establishments Beer Mfg Permit	\$2,137.50
Engineering & Construction Management	404130	Business Licenses	d. Each establishment in excess of five Beer Mfg Permit	\$4,200.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: General Beer Distributors License	\$150.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Local Beer Distributors License	\$37.50
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Branch Beer Distributors License	\$37.50
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Beer Importers License	\$10.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Beer Importers Carriers License	\$10.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Beer Retailers On-Premise License	\$75.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Beer Retailers On-Premise Late Hours License	\$25.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Beer Retailers Off-Premise License	\$30.00
Engineering & Construction Management	404130	Business Licenses	5.08.075 and half TABC fee: Brew Pub License	\$250.00
Planning & Economic Development		Application Fee		\$5,000.00
Library	405065	Misc Non-Operating Revenue	Meeting Room Use Fee	\$25.00
Library	404300	Library Fees	Overdue Fines	\$0.15/day
Library	404300	Library Fees	Processing Fee	\$6.00
Library	404300	Library Fees	Lost Adult/YA Hardback	\$27.00
Library	404300	Library Fees	Lost Juvenile Hardback	\$21.00
Library	404300	Library Fees	Lost Adult/YA Trade	\$18.00
Library	404300	Library Fees	Lost Juvenile Trade	\$17.00
Library	404300	Library Fees	Lost Paperback	\$8.00
Library	404300	Library Fees	Lost Video Cassettes (replace with DVD)	\$35.00
Library	404300	Library Fees	Lost Compact Discs	\$18.00
Library	404300	Library Fees	Lost Fotonovelas	\$2.00
Library	404300	Library Fees	Lost Kits	\$50.00

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Library	404300	Library Fees	Lost Pamphlets	\$5.00
Library	404300	Library Fees	Lost Cassettes (Replaced with DVD)	\$18.00
Library	404300	Library Fees	Lost Revistas/Magazines	\$3.00
Library	404300	Library Fees	Adult Card/replacement	\$2.00
Library	404300	Library Fees	Juvenile Card/replacement	\$1.00
Library	404300	Library Fees	Main Library Auditorium Fee	\$75.00
Library	404300	Library Fees	Main Library Atrium Fee (Hrly)	\$50.00
Library	404300	Library Fees	Main Library Galleries Fee (Hrly)	\$50.00
Library	404300	Library Fees	Computer Lab Fee	\$50.00
Library	404300	Library Fees	Lost Games (software)	\$38.00
Library	404300	Library Fees	Lost DVD's	\$35.00
Environmental Services	403140	Collections	A.100.1 Residential Refuse Collection	\$16.00 per month
Environmental Services	403140	Collections	A.100.1 Residential Refuse Collection - each Additional Container	\$16.00 per month
Environmental Services	403140	Collections	A.100.2 Senior and Disabled Citizens Discount	20% of fee in A.100.1
Environmental Services	403140	Collections	A.100.3 Class B Generators with Centralized Waste Storage Areas - 96 gallon containers.	\$26.00 per month for once a week collection per container.
Environmental Services	403140	Collections	A.100.4 Class B Generators with Centralized Waste Storage Areas - 96 gallon containers	\$26.00 per month for each additional container
Environmental Services	403145	Special Collections	A.100.C Special Collection Service for Residential Customers	\$25.00 up to 5 cubic yards. \$5.00 for each additional cubic yard.
Environmental Services	403145	Special Collections	A.100.D Dead Animals	\$20.00 for small animal 49 lbs. or less); \$40.00 for domesticated pets (greater than 50 lbs.); \$150 for farm animals within the city limits; \$175 for farm animals inside county and outside city limits.
Environmental Services	403125	Permits	A.120.A Permit Fees - 12 month permit	\$150.00 for each vehicle or \$12.50 per month.
Environmental Services	403125	Permits	A.120.E Reinstatement of Suspended or Revoked Permit	50% of annual fee in A.120.A for suspended permit 100% of annual fee in A.120.A for revoked permit
Environmental Services	403125	Permits	A.120.F Special Disposal Fee - for dead animals, food products, infectious waste, and any other materials requiring special handling.	\$25.00 surcharge plus regular per ton landfill disposal charge for a scheduled disposal. \$35.00 surcharge plus double the regular per ton landfill disposal charge for an unscheduled disposal.
Environmental Services	403125	Permits	A.120.G Container on Public Right of Way	\$30.00 annual fee per container
Environmental Services	403141	Disposal	A.130(A) Landfill Fees	\$26.00 per ton, prorated, with a minimum fee of \$8.00. \$5.00 charge for unsecured/uncovered load.
Environmental Services	403141	Disposal	A.130(A) Landfill Fees - Materials Requiring Special Handling	\$90.00 per ton, pro-rated, for RACM Non-Friables, foam materials, sponge or sponge-like materials, cardboard, and other wastes requiring special handling, with a minimum fee of \$90.00. \$100.00 for animals heavier than 100 lbs (animals less than 100 lbs will be charged the standard landfill fee). \$5.00 for refrigerant removal
Environmental Services	403143	Disposal	Table A.130(C) Disposal Fees for Waste Tires	\$2.00 for each tire 16-inches in diameter or less \$3.00 for each 17 to 18-inch tire and wheel diameter \$6.00 for each 19 to 25 inch tire or wheel diameter \$10.00 for each tire or wheel diameter greater than 25 inches. \$5.00 rim removal fee for each
Environmental Services	403141	Disposal	A.130.B Transfer Fees	\$30.00 per ton, prorated, with a minimum fee of \$10.00.
Environmental Services	403140	Container Collections	A.180 Container, 96 gallon, Replacement Fee	\$50.00
Environmental Services	404143	Penalties	A.200 Missed Garbage Pick-up Fee	\$5.00 for first pick-up; \$10.00 for second pick-up; and \$15.00 for each pick-up thereafter.
Environmental Services	404143	Penalties	A.200.1 Dumping prohibited waste at the landfill surcharge	\$50.00 surcharge for dumping prohibited waste at the landfill
Environmental Services	404143	Penalties	A.20.2 Shopping Cart Recovery Fee	\$50.00
Environmental Services	404358	Environmental Fee	A.210.A Residential Environmental Fee	\$2.50 per Residential Living Unit
Environmental Services	404358	Environmental Fee	A.210.B Commercial Environmental Fee	\$13.00 per Commercial Establishment
Environmental Services		Environmental General-Facilities		
Environmental Services	404109	Swimming Pool Drawings	Review Drawings For Pools	\$225.00
Environmental Services	404109	Public Spa Drawings	Review Drawings for Spas	\$175.00
Environmental Services	404119	Annual License Fee	Public Swimming Pool-Annual	\$275.00
Environmental Services	404119	Annual License Fee	Spas-annual	\$175.00
Environmental Services	404143	Re-Inspection Fee	Public Swimming Pool Or Public Spa Fee Per Inspection	\$175.00
Environmental Services	404143	Water Sampling Fee	Water Sampling of Public Swimming Pools and Public Spas	\$100 plus lab fees
Environmental Services	404119	Temporary License	Above Ground Public Pool (Per Pool)	\$125.00
Environmental Services	404119	Temporary License	Above Ground Spa (Per Spa)	\$125.00
Environmental Services	404156	Late Renewal Penalty Fee	For Each Public Swimming Pool And Public Spa	\$35.00
Environmental Services	404150	Annual License Fee	Tattooing Only-Annual	\$175.00
Environmental Services	404150	Annual License Fee	Tattooing & Body Piercing-Annual	\$225.00
Environmental Services	404150	Re-Inspection Fee	Tattooing &/or Body Piercing at Same Location	\$125.00
Environmental Services	404150	Annual License Fee	Body Piercing Only - Annual	\$175.00
Environmental Services	404119	Temporary License	Tattooing Only Not To Exceed Seven Consecutive Days	\$125.00 per artist

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Department	Account	Fee Description	Detail	FY2011 Adopted
Environmental Services	404119	Temporary License	Body Piercing Only Not To Exceed Seven Consecutive Days	\$125.00 per artist
Environmental Services	404119	Temporary License	Tattooing And Body Piercing (Not To Exceed Seven Consecutive Days)	\$175.00 per artist
Environmental Services	404119	Class	Blood Borne Pathogens And Aseptic Techniques	See Health
Environmental Services	404119	Annual License Fee	Trailer Court Annual	\$275.00
Environmental Services	404119	Re-Inspection Fee	Trailer Court	\$175.00
Environmental Services	404119	Annual License Fee	Laundries - Annual	\$175.00
Environmental Services	404119	Re-Inspection Fee	Laundries	\$125.00
Parks		Recreation Centers	(*) Indicates Per Person hour increment @ 1/2 hourly rate indicated Rates are per hour unless 1/2	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks		Armijo Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$25 / \$20 / \$100 / \$31
Parks	405020	Gym Half Court (per hour)		\$13 / \$10 / \$52 / \$16
Parks	405020	Gym Full Court (per hour)-Prime Time		\$35 / \$28 / \$140 / \$44
Parks	405020	Gym Half Court (per hour)-Prime Time		\$17 / \$14 / \$68 / \$21
Parks	405020	Lower Multipurpose Room 1		\$112 / \$90 / \$448 / \$140
Parks	405020	Multipurpose Room 2		\$30 / \$24 / \$120 / \$38
Parks	405020	Classroom 2		\$26 / \$20 / \$102 / \$32
Parks	405020	Classroom 4		\$36 / \$29 / \$143 / \$45
Parks	404004	Boxing Room (per month) (+)		\$10.00
Parks	404004	Boxing Room (per day) (+)		\$1.00
Parks	405020	Boxing Room		\$36 / \$29 / \$143 / \$45
Parks	404004	Weight Room (per month) (+)		\$10.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	405020	Kitchen (per event)		\$30.00
Parks		Carolina Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per hour)-Prime Time		\$55 / \$44 / \$220 / \$69
Parks	405020	Gym Half Court (per hour)-Prime Time		\$28 / \$22 / \$112 / \$35
Parks	405020	Classroom 1-Visual Arts		\$9 / \$8 / \$38 / \$12
Parks	405020	Classroom 2		\$18 / \$14 / \$70 / \$22
Parks	405020	Classroom A		\$17 / \$14 / \$68 / \$21
Parks	405020	Classroom B		\$17 / \$14 / \$68 / \$21
Parks	405020	Dance Studio		\$47 / \$38 / \$188 / \$59
Parks	404004	Boxing Room (per month) (+)		\$10.00
Parks	404004	Boxing Room (per day) (+)		\$1.00
Parks	405020	Boxing Room		\$69 / \$55 / \$276 / \$86
Parks	404004	Weight Room (per month) (+)		\$10.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	405020	Kitchen (per event)		\$30.00
Parks		Chihuahuita Neighborhood Center		
Parks	405020	Multipurpose Room		\$29 / \$24 / \$118 / \$37
Parks	405020	Classroom 1		\$5 / \$4 / \$21 / \$7
Parks	405020	Kitchen (per event)		\$30.00
Parks		Galatzan Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per hour)-Prime Time		\$55 / \$44 / \$220 / \$69
Parks	405020	Gym Half Court (per hour)-Prime Time		\$28 / \$22 / \$112 / \$35
Parks	405020	Auxiliary Gym (per hour)		\$15 / \$12 / \$60 / \$19
Parks	405020	Auxiliary Gym Half Court (per hour)		\$7 / \$6 / \$28 / \$9
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$25 / \$20 / \$100 / \$31
Parks	405020	Auxiliary Gym Half Court (per hour)-Prime Time		\$13 / \$10 / \$52 / \$16
Parks	405020	Multipurpose Room		\$55 / \$44 / \$220 / \$69
Parks	405020	Classroom 1		\$13 / \$10 / \$52 / \$16
Parks	405020	Dance Studio		\$16 / \$13 / \$64 / \$20
Parks	404004	Weight Room (per month) (+)		\$10.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks		Gary del Palacio Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per hour)-Prime Time		\$55 / \$44 / \$220 / \$69
Parks	405020	Gym Half Court (per hour)-Prime Time		\$28 / \$22 / \$112 / \$35
Parks	405020	Auxiliary Gym (per hour)		\$25 / \$20 / \$100 / \$31
Parks	405020	Auxiliary Gym Half Court (per hour)		\$13 / \$10 / \$52 / \$16
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$35 / \$28 / \$140 / \$44
Parks	405020	Auxiliary Gym Half Court (per hour)-Prime Time		\$17 / \$14 / \$68 / \$21
Parks	405020	Multipurpose Room		\$37 / \$40 / \$148 / \$46
Parks	405020	Dance Studio		\$23 / \$19 / \$93 / \$29
Parks	404004	Racquetball Court (per month)(+)		\$15.00
Parks	404004	Racquetball Court (per hour)(+)		\$2.00
Parks	404004	Weight Room (per month) (+)		\$18.00
Parks	404004	Weight Room (per day) (+)		\$4.00
Parks	404004	Kitchen (per event)		\$30.00
Parks		Leona Ford Washington Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$15 / \$12 / \$60 / \$19
Parks	405020	Gym Half Court (per hour)		\$7 / \$6 / \$28 / \$9
Parks	405020	Gym Full Court (per hour)-Prime Time		\$25 / \$20 / \$100 / \$31
Parks	405020	Gym Half Court (per hour)-Prime Time		\$13 / \$10 / \$52 / \$16
Parks	405020	Multipurpose Room-Hall		\$49 / \$39 / \$196 / \$61
Parks	405020	Classroom 1		\$7 / \$5 / \$27 / \$8
Parks	405020	Classroom 2		\$44 / \$35 / \$177 / \$55
Parks	404004	Weight Room (per month) (+)		\$6.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	405020	Kitchen (per event)		\$30.00
Parks		Marty Robbins Recreation Center		

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Parks	405020	Gym Full Court (per hour)		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per hour)-Prime Time		\$55 / \$44 / \$220 / \$69
Parks	405020	Gym Half Court (per hour)-Prime Time		\$28 / \$22 / \$112 / \$35
Parks	405020	Classroom 1		\$14 / \$12 / \$58 / \$18
Parks	405020	Classroom 2		\$22 / \$18 / \$88 / \$28
Parks	405020	Dance Studio		\$19 / \$16 / \$78 / \$24
Parks	404004	Weight Room (per month) (+)		\$18.00
Parks	404004	Weight Room (per day) (+)		\$4.00
Parks	405020	Kitchen (per event)		\$30.00
Parks		Multipurpose Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$25 / \$20 / \$100 / \$31
Parks	405020	Gym Half Court (per hour)		\$13 / \$10 / \$52 / \$16
Parks	405020	Gym Full Court (per hour)-Prime Time		\$35 / \$28 / \$140 / \$44
Parks	405020	Gym Half Court (per hour)-Prime Time		\$17 / \$14 / \$68 / \$21
Parks	405020	Multipurpose Room		\$99 / \$79 / \$396 / \$124
Parks	405020	Dance Studio		\$22 / \$18 / \$90 / \$28
Parks	405020	Patio	Available for rental in conjunction with room rental	\$50 / \$40 / \$200 / \$63
Parks	404004	Weight Room (per month) (+)		\$10.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	404004	Kitchen (per event)		\$30.00
Parks		Nolan Richardson Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$25 / \$20 / \$100 / \$31
Parks	405020	Gym Half Court (per hour)		\$13 / \$10 / \$52 / \$16
Parks	405020	Gym Full Court (per hour)-Prime Time		\$35 / \$28 / \$140 / \$44
Parks	405020	Gym Half Court (per hour)-Prime Time		\$17 / \$14 / \$68 / \$21
Parks	405020	Multipurpose Room		\$35 / \$28 / \$139 / \$43
Parks	405020	Classroom 1		\$10 / \$8 / \$39 / \$12
Parks	405020	Classroom 2		\$10 / \$8 / \$39 / \$12
Parks	405020	Classroom 3		\$10 / \$8 / \$39 / \$12
Parks	405020	Classroom 4		\$10 / \$8 / \$39 / \$12
Parks	405020	Patio	Available for rental in conjunction with room rental	\$50 / \$40 / \$200 / \$63
Parks	405020	Kitchen (per event)		\$30.00
Parks		Pat O'Rourke Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (pre hour)		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per day) prime time		\$55 / \$44 / \$220 / \$69
Parks	405020	Gym Half Court (per day) prime time		\$28 / \$22 / \$112 / \$35
Parks	405020	Multi Purpose Room 1		\$48 / \$39 / \$192 / \$60
Parks	405020	Multi Purpose Room 2A		\$18 / \$14 / \$72 / \$23
Parks	405020	Multi Purpose Room 2B		\$17 / \$14 / \$68 / \$21
Parks	405020	Multi Purpose Room 2C		\$19 / \$16 / \$78 / \$24
Parks	405020	Multi Purpose Room 2A and 2B		\$35 / \$28 / \$140 / \$44
Parks	405020	Multi Purpose Room 2B and 2C		\$36 / \$29 / \$143 / \$45
Parks	405020	Multi Purpose Room 2A, 2B, 2C		\$54 / \$43 / \$216 / \$68
Parks	405020	Multi Purpose Room		\$25 / \$20 / \$100 / \$31
Parks	405020	Activity Room		\$13 / \$10 / \$52 / \$16
Parks	405020	Dance Studio		\$61 / \$49 / \$244 / \$76
Parks	405020	Courtyard		\$29 / \$24 / \$118 / \$37
Parks	404004	Weight Room (per month) (+)		\$18.00
Parks	404004	Weight Room (per day) (+)		\$4.00
Parks		Pavo Real Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$35 / \$28 / \$140 / \$44
Parks	405020	Gym Half Court (per hour)		\$18 / \$14 / \$72 / \$23
Parks	405020	Gym Full Court (per hour)-Prime Time		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)-Prime Time		\$23 / \$18 / \$92 / \$29
Parks	405020	Auxiliary Gym (per hour)		\$15 / \$12 / \$60 / \$19
Parks	405020	Auxiliary Gym Half Court (per hour)		\$7 / \$6 / \$28 / \$9
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$25 / \$20 / \$100 / \$31
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$13 / \$10 / \$52 / \$16
Parks	405020	Classroom 1		\$10 / \$8 / \$40 / \$13
Parks	405020	Classroom 2		\$10 / \$8 / \$40 / \$13
Parks	405020	Classroom 3		\$10 / \$8 / \$40 / \$13
Parks	405020	Classroom 4		\$18 / \$14 / \$70 / \$22
Parks	405020	Dance Studio		\$58 / \$46 / \$231 / \$72
Parks	405020	Patio	Available for rental in conjunction with room rental	\$50 / \$40 / \$200 / \$63
Parks	404004	Boxing Room (per month) (+)		\$10.00
Parks	404004	Boxing Room (per day) (+)		\$1.00
Parks	405020	Boxing Room		\$69 / \$55 / \$276 / \$86
Parks	404004	Racquetball Court (per month)(+)		\$15.00
Parks	404004	Racquetball Court (per hour)(+)		\$2.00
Parks	404004	Weight Room (per month) (+)		\$18.00
Parks	404004	Weight Room (per hour) (+)		\$4.00
Parks	405020	Kitchen (per event)		\$30.00
Parks		Rae Gilmore Recreation Center		
Parks	405020	Multipurpose Room		\$48 / \$39 / \$192 / \$60
Parks	405020	Classroom 2		\$8 / \$7 / \$32 / \$10
Parks	405020	Classroom 3		\$8 / \$7 / \$32 / \$10
Parks	405020	Patio	Available for rental in conjunction with room rental	\$50 / \$40 / \$200 / \$63
Parks	404004	Weight Room (per month) (+)		\$6.00
Parks	404004	Weight Room (per hour) (+)		\$3.00
Parks	405020	Kitchen (per event)		\$30.00
Parks		San Juan Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$25 / \$20 / \$100 / \$31
Parks	405020	Gym Half Court (per hour)		\$13 / \$10 / \$52 / \$16
Parks	405020	Gym Full Court (per hour)-Prime Time		\$35 / \$28 / \$140 / \$44
Parks	405020	Gym Half Court (per hour)-Prime Time		\$17 / \$14 / \$68 / \$21
Parks	405020	Multipurpose Room		\$22 / \$18 / \$90 / \$28

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Parks	405020	Classroom 1		\$10 / \$8 / \$40 / \$13
Parks	404004	Boxing Room (per month) (+)		\$10.00
Parks	404004	Boxing Room (per day) (+)		\$1.00
Parks	405020	Boxing Room		\$69 / \$55 / \$276 / \$86
Parks	404004	Weight Room (per month) (+)		\$10.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	405020	Kitchen (per event)		\$30.00
Seville Recreation Center				
Parks	405020	Gym Full Court (per hour)		\$15 / \$12 / \$60 / \$19
Parks	405020	Gym Half Court (per hour)		\$7 / \$6 / \$28 / \$9
Parks	405020	Gym Full Court (per hour)-Prime Time		\$25 / \$20 / \$100 / \$31
Parks	405020	Gym Half Court (per hour)-Prime Time		\$13 / \$10 / \$52 / \$16
Parks	405020	Multipurpose Room		\$10 / \$8 / \$40 / \$13
Parks	405020	Classroom 1		\$5 / \$4 / \$18 / \$6
Parks	405020	Classroom 2		\$5 / \$4 / \$18 / \$6
Parks	405004	Weight Room (per month) (+)		\$6.00
Parks	405004	Weight Room (per day) (+)		\$3.00
Parks	405020	Kitchen (per event)		\$30.00
Veterans Recreation Center				
Parks	405020	Gym Full Court (per hour)		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per hour)-Prime Time		\$55 / \$44 / \$220 / \$69
Parks	405020	Gym Half Court (per hour)-Prime Time		\$28 / \$22 / \$112 / \$35
Parks	405020	Auxiliary Gym (per hour)		\$15 / \$12 / \$60 / \$19
Parks	405020	Auxiliary Gym Half Court (per hour)		\$7 / \$6 / \$28 / \$9
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$25 / \$20 / \$100 / \$31
Parks	405020	Auxiliary Gym half court (per hour)-Prime Time		\$13 / \$10 / \$52 / \$16
Parks	405020	Classroom 5		\$15 / \$12 / \$60 / \$19
Parks	404004	Weight Room (per month) (+)		\$18.00
Parks	404004	Weight Room (per day) (+)		\$4.00
Westside Recreation Center				
Parks	405020	Gym Full Court (per hour)		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per hour)-Prime Time		\$55 / \$44 / \$220 / \$69
Parks	405020	Gym Half Court (per hour)-Prime Time		\$28 / \$22 / \$112 / \$35
Parks	405020	Auxiliary Gym (per hour)		\$25 / \$20 / \$100 / \$31
Parks	405020	Auxiliary Gym Half Court (per hour)		\$13 / \$10 / \$52 / \$16
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$35 / \$28 / \$140 / \$44
Parks	405020	Auxiliary Gym Half Court (per hour)-Prime Time		\$17 / \$14 / \$68 / \$21
Parks	405020	Classroom 1		\$10 / \$8 / \$40 / \$13
Parks	404004	Weight Room (per month) (+)		\$18.00
Parks	404004	Weight Room (per day) (+)		\$4.00
Parks	405020	Kitchen (per event)		\$30.00
Parks	404302	Leisure Interest Class or Workshop		Direct Costs - (staff, supplies, contracts, equipment plus 25% factor to recover leisure interest coordinato divided by number of expected participants plus \$7 nonrefundable administrative fee, equals cost of class/workshop.
Parks	404301	Outdoor Recreation Activity or Program		Direct Costs - (staff, supplies, contracts, equipment plus a 50% factor to recover program coordinator divided by number of expected participants plus \$7 nonrefundable administrative fee, equals cost of activity/program
Parks	404301	Trips/Excursions (Off Site)		Direct Costs - (staff, supplies, contracts, entry fees vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus \$7 nonrefundable administrative fee equals cost of activity/program
Parks	404301	Dances/Entertainment (On Site)		Direct Costs - (staff, supplies, contracts, equipment plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program
Senior Centers				
Parks			(+) Indicates Per Person hour increment @ 1/2 hourly rate indicated	1/2 Rates are per hour unless indicated
Eastside Senior Center				
Parks	405020	Multipurpose Room		\$66 / \$53 / \$265 / \$83
Parks	405020	Classroom 1		\$9 / \$7 / \$36 / \$11
Parks	405020	Classroom 2		\$17 / \$14 / \$68 / \$21
Parks	405020	Arts and Crafts Room		\$15 / \$12 / \$61 / \$19
Parks	405020	Patio	Available for rental in conjunction with room rental	\$50 / \$40 / \$200 / \$63
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	404004	Weight Room (per month) (+)		\$6.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	405020	Kitchen (per event)		\$30.00
Father Martinez Senior Center				
Parks	405020	Multipurpose Room		\$87 / \$70 / \$348 / \$109
Parks	405020	Classroom 1		\$9 / \$7 / \$37 / \$12
Parks	405020	Classroom 2		\$12 / \$9 / \$46 / \$14
Parks	405020	Arts and Crafts Room		\$19 / \$15 / \$75 / \$23
Parks	405020	Dance Studio		\$18 / \$14 / \$72 / \$23
Parks	404004	Billiard Rooms #1 and #2 (per year)		\$30.00
Parks	404004	Billiard Rooms #1 and #2 (per month) (+)		\$10.00
Parks	404004	Billiard Rooms #1 and #2 (per day) (+)		\$2.00
Parks	404004	Weight Room (per month) (+)		\$6.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	405020	Kitchen (per event)		\$30.00

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
		Grandview Senior Center		
Parks	405020	Multipurpose Room		\$71 / \$57 / \$285 / \$89
Parks	405020	Classroom 1		\$16 / \$13 / \$64 / \$20
Parks	405020	Classroom 2		\$12 / \$9 / \$46 / \$15
Parks	405020	Classroom 3		\$8 / \$6 / \$31 / \$10
Parks	405020	Classroom 4		\$9 / \$7 / \$34 / \$11
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	405020	Kitchen (per event)		\$30.00
		Hilos de Plata Senior Center		
Parks	405020	Multipurpose Room		\$122 / \$98 / \$488 / \$152
Parks	405020	Classroom 1		\$14 / \$12 / \$58 / \$18
Parks	405020	Classroom 2		\$14 / \$12 / \$58 / \$18
Parks	405020	Arts and Crafts Room		\$19 / \$15 / \$75 / \$23
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	404004	Weight Room (per month) (+)		\$10.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	405020	Kitchen (per event)		\$30.00
		Memorial Senior Center		
Parks	405020	Multipurpose Room		\$57 / \$46 / \$230 / \$72
Parks	405020	Classroom 1		\$15 / \$12 / \$61 / \$19
Parks	405020	Classroom 2		\$6 / \$5 / \$24 / \$8
Parks	405020	Arts and Crafts Room		\$21 / \$17 / \$83 / \$26
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	405020	Kitchen (per event)		\$30.00
		Polly Harris Senior Center		
Parks	405020	Multipurpose Room		\$71 / \$57 / \$285 / \$89
Parks	405020	Classroom 1		\$15 / \$12 / \$59 / \$19
Parks	405020	Arts and Crafts Room		\$14 / \$11 / \$57 / \$18
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	405020	Kitchen (per event)		\$30.00
		San Juan Senior Center		
Parks	405020	Multipurpose Room		\$77 / \$62 / \$309 / \$97
Parks	405020	Dance Studio		\$24 / \$19 / \$94 / \$29
Parks	405020	Placita		\$50 / \$40 / \$200 / \$63
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	405020	Kitchen (per event)		\$30.00
		South El Paso Senior Center		
Parks	405020	Multipurpose Room		\$128 / \$102 / \$511 / \$160
Parks	405020	Classroom 1		\$8 / \$6 / \$30 / \$9
Parks	405020	Classroom 2		\$23 / \$18 / \$91 / \$28
Parks	405020	Arts and Crafts Room		\$18 / \$14 / \$70 / \$22
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
		Wellington Chew Senior Center		
Parks	405020	Multipurpose Room		\$115 / \$102 / \$460 / \$144
Parks	405020	Classroom 1		\$14 / \$12 / \$58 / \$18
Parks	405020	Classroom 2		\$10 / \$8 / \$40 / \$13
Parks	405020	Classroom 3		\$18 / \$15 / \$74 / \$23
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	404302	Leisure Interest Class or Workshop		<i>Direct Costs</i> - (staff, supplies, contracts, equipment plus 25% factor to recover leisure interest coordinato divided by number of expected participants plus \$7 nonrefundable administrative fee, equals cost of class/workshop.
Parks	404301	Outdoor Recreation Activity or Program		<i>Direct Costs</i> - (staff, supplies, contracts, equipment plus a 50% factor to recover program coordinato divided by number of expected participants plus \$7 nonrefundable administrative fee, equals cost of activity/program
Parks	404301	Trips/Excursions (Off Site)		<i>Direct Costs</i> - (staff, supplies, contracts, entry fees vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus \$7 nonrefundable administrative fee equals cost of activity/program
Parks	404301	Dances/Entertainment (On Site)		<i>Direct Costs</i> - (staff, supplies, contracts, equipment plus 50% factor to recover program coordinato divided by number of expected participants equals cost of activity/program
Parks		<i>Shelters: Arlington, Grandview, Lionel Forti, Marwood, Sunrise, Thomas Manor</i>		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Per hour		\$40 / \$32 / \$160 / \$50
Parks	405020	All day		\$240 / \$192 / \$960 / \$300
Parks	405020	Per hour - Prime time		\$55 / \$44 / \$220 / \$69
Parks	405020	All day - Prime time		\$330 / \$264 / \$1,320 / \$413

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Parks		Reserves: Logan Heights, Memorial		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Per hour		\$35 / \$28 / \$140 / \$44
Parks	405020	All day		\$210 / \$168 / \$840 / \$283
Parks	405020	Per hour - Prime time		\$45 / \$36 / \$180 / \$56
Parks	405020	All day - Prime time		\$300 / \$240 / \$1,200 / \$375
Parks		Pavilions: Veterans, Shawver, Pavo Real		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Per hour		\$15 / \$12 / \$60 / \$19
Parks	405020	All day		\$90 / \$72 / \$360 / \$113
Parks	405020	Per hour - Prime time		\$20 / \$16 / \$80 / \$25
Parks	405020	All day - Prime time		\$120 / \$96 / \$480 / \$150
Parks		Plazas: Union Plaza, San Jacinto Plaza, Cleveland Square Plaza		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Per hour Stage with electricity		\$30 / \$24 / \$120 / \$38
Parks	405020	All day Stage with electricity		\$180 / \$144 / \$720 / \$225
Parks	405020	Per hour Stage without electricity		\$10 / \$8 / \$40 / \$13
Parks	405020	All day Stage without electricity		\$60 / \$48 / \$240 / \$75
Parks	405020	Per hour - Prime time - Stage with electricity		\$35 / \$28 / \$140 / \$44
Parks	405020	All day - Prime time - Stage with electricity		\$210 / \$168 / \$840 / \$283
Parks	405020	Per hour - Prime time - Stage w/o electricity		\$20 / \$16 / \$80 / \$25
Parks	405020	All day - Prime time - Stage w/o electricity		\$120 / \$96 / \$480 / \$150
Parks	405020	Additional electrical (Union Plaza only) (per event)		\$80.00
Parks		Rose Garden Wedding Site		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Per hour		\$35 / \$28 / \$140 / \$44
Parks	405020	Per hour - Prime time		\$45 / \$36 / \$180 / \$56
Parks		Park Grounds		Flat Rate
Parks	405020	Reserved use of outdoor park areas (per event) (per day)		\$45.00
Parks		Aquatics	(+) Indicates Per Person hour increment @ 1/2 hourly rate indicated Rates are per hour unless 1/2	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks		Public Swim/Lap Swim		
Parks	404004	Youth (+)		\$1.00
Parks	404004	Adult (+)		\$2.00
Parks	404004	Senior (+)		\$1.00
Parks		Multiple Admission Swim Card		
Parks	404004	Swim Passes		
Parks	404004	Swim Pass - Adults (+)	(30, 60 or 90 days)	\$2.00 x 30/60/90 Admissions = \$
Parks	404004	Swim Pass - Youth and Seniors (+)	(30, 60 or 90 days)	\$1.00 x 30/60/90 Admissions = \$
Parks	404004	Water Aerobics Daily Use Fee (+)		\$3.00
Parks	404302	Water Safety Instructor Course (+)		\$54.00
Parks	404302	Lifeguard Training Course (+)		\$40.00
Parks	404302	Lifeguard Course Materials (+)		\$5.00
Parks		Organized Swim Teams	(+) Indicates Per Person hour increment @ 1/2 hourly rate indicated Rates are per hour unless 1/2	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	School Swim Teams (per hour)	With Inter-Local Agreement	\$25.00
Parks	405020	Individual lane rental - 25 yd		\$8 / \$6 / \$32 / \$10
Parks	405020	Individual lane rental - 50M		\$10 / \$8 / \$40 / \$13
Parks	405020	Swim Meets - 25 yd		\$55 / \$44 / \$220 / \$69
Parks	405020	Swim Meets - 50M		\$60 / \$48 / \$240 / \$75
Parks	405020	Swim Meets - Starting System (per meet)		\$25 / \$20 / \$100 / \$31
Parks	405020	Swim Meets - Touch Pad (per meet)		\$15 / \$12 / \$60 / \$19
Parks	405020	Swim Meets - Colorado Timing System (per meet)		\$300.00
Parks	404301	Swim Meets - Spectator Fee (+)		\$2.00
Parks		Public Pool Rentals	(+) Indicates Per Person hour increment @ 1/2 hourly rate indicated Rates are per hour unless 1/2	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Pool Rental - 25 yd		\$50 / \$40 / \$200 / \$63
Parks	405020	Pool Rental - 50M		\$80 / \$64 / \$320 / \$100
Parks	405020	Armijo Water Leisure Pool		\$50 / \$40 / \$200 / \$63
Parks	405020	Armijo Water Leisure Pool - Prime Time		\$60 / \$48 / \$240 / \$75
Parks	405020	Armijo Lap Pool		\$50 / \$40 / \$200 / \$63
Parks	405020	Armijo Lap Pool - Prime Time		\$60 / \$48 / \$240 / \$75
Parks	405020	Gus and Goldie Party (per hour)		\$35.00
Parks	405020	Lifeguard rate (per hour)		\$15.00
Parks	405020	Pool Attendant (per hour)		\$10.00
Parks		Learn to Swim, Diving, Water Aerobics, Stroke, Junior Lifeguard Classes		Direct Costs - (staff, supplies, equipment) plus 25% factor to recover aquatics coordinator divided by number of expected participants plus \$7 nonrefundable administrative fee, equals cost of class.
Parks		Daycare Services		Resident/Non-Resident

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Department	Account	Fee Description	Detail	FY2011 Adopted
Parks	404304	Full Day Daycare (per month) (more than 6 hours/day)		\$300/\$375
Parks	404304	Half Day Daycare (per month) (up to 6 hours/day)		\$200/\$250
Parks	404304	Preschool Program (per month) (9AM-1PM)		\$160/\$200
Parks	404304	Registration fee (September–August) per child		\$60/\$75
Parks	404304	Registration fee (June–August) per child		\$15/\$19
Parks	404304	Late fee during operating hours every 15 minutes or portion thereof		\$5.00
Parks	404304	Late fee after 6PM every 15 minutes or portion thereof		\$10.00
Parks	404304	Daily rate		\$15/\$19
Parks	404301	Daycare Special Event/Field Trip (per child/per event)		\$3.00
Parks		Event or Activity Fees	(+) Indicates Per Person hour increment @ 1/2 hourly rate indicated	1/2 Rates are per hour unless indicated Flat Rate
Parks	404301	Food Booth (per day)		\$65.00
Parks	404301	Vendor Booth (per day)		\$45.00
Parks	404301	Art in the Park Food Vendor (per event)		\$130.00
Parks	404301	Art in the Park Craft Vendor (per event)		\$90.00
Parks	404301	Dia De Los Ninos Food Vendor (per event)		\$130.00
Parks	404301	Healthy Heart Walks (annual fee) (+)		\$5.00
Parks	404301	Senior Games registration, 2 events (+)		\$15.00
Parks	404301	Senior Games registration, each additional event (+)		\$5.00
Parks	404301	Senior Cultural Games, individual event (per person)		\$5.00
Parks	404301	Senior Cultural Games, group event (8 or more individual-per person)		\$40.00
Parks	404301	Holiday Parade (per entry <100 walking participants)		\$50.00
Parks	404301	Holiday Parade (per entry 101-200 walking participants. 200 entr maximum)		\$75.00
Parks	404301	Holiday Parade (per entry 1-3 vehicles)		\$50.00
Parks	404301	Holiday Parade (per entry 4-6 vehicles)		\$75.00
Parks	404301	Family Camp Out - Adults 18+ (per person)		\$10.00
Parks	404301	Family Camp Out - Adults 17 and under (per person)		\$5.00
Parks	404301	Community Special Event		Direct Costs - (staff, supplies, contracts, equipment divided by number of expected participants plus \$7 nonrefundable administrative fee equals cost of event.
Parks		Skate Parks	(+) Indicates Per Person hour increment @ 1/2 hourly rate indicated	1/2 Rates are per hour unless indicated Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks		Carolina and Westside Skate Parks		
Parks	405020	Per hour		\$40 / \$32 / \$160 / \$50
Parks	405020	All day (10am-6PM, add'l hours at hourly rate)		\$240 / \$192 / \$960 / \$300
Parks		All other Skate Parks		
Parks	405020	Per hour		\$20 / \$16 / \$80 / \$25
Parks	405020	All day (10am-6PM, add'l hours at hourly rate)		\$120 / \$96 / \$480 / \$150
Parks		Sports Leagues & Tournaments		
Parks	404307	Sports - Adults Leagues & Tournaments		Direct Costs - (Staff, supplies, equipment, field prep governing bodies) plus 50% factor to recover sports coordinator divided by number of expected teams plus \$7 nonrefundable administrative fee, equals cost of league/tournament.
Parks	404307	Sports - Youth Leagues & Tournaments		Direct Costs - (Staff, supplies, equipment, field prep officials, governing bodies) plus 25% factor to recover sports coordinator divided by number of expected teams or players plus \$7 nonrefundable administrative fee, equals cost of league/tournament.
Parks		Sports Centers	(+) Indicates Per Person hour increment @ 1/2 hourly rate indicated	1/2 Rates are per hour unless indicated Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks		Acosta Sports Center		
Parks	405020	Gym Full Court (per hour)		\$35 / \$28 / \$140 / \$44
Parks	405020	Gym Half Court (per hour)		\$18 / \$14 / \$72 / \$23
Parks	405020	Gym Full Court (per hour)-Prime Time		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)-Prime Time		\$23 / \$18 / \$92 / \$29
Parks	405020	Auxiliary Gym (per hour)		\$35 / \$28 / \$140 / \$44
Parks	405020	Auxiliary Gym Half Court (per hour)		\$18 / \$14 / \$72 / \$23
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$45 / \$36 / \$180 / \$56
Parks	405020	Auxiliary Gym Half Court (per hour)-Prime Time		\$23 / \$18 / \$92 / \$29
Parks		Nations Tobin Sports Center		
Parks	405020	Gym Full Court (per hour)		\$35 / \$28 / \$140 / \$44
Parks	405020	Gym Half Court (per hour)		\$18 / \$14 / \$72 / \$23
Parks	405020	Gym Full Court (per hour)-Prime Time		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)-Prime Time		\$23 / \$18 / \$92 / \$29
Parks	404004	Boxing Room (per month) (+)		\$10.00
Parks	404004	Boxing Room (per day) (+)		\$1.00
Parks	405020	Boxing Room		\$69 / \$55 / \$276 / \$86
Parks	405020	In-Line Hockey Rink		\$75 / \$60 / \$300 / \$94
Parks	405004	Racquetball Court (per month)(+)		\$15
Parks	405004	Racquetball Court (per hour)(+)		\$2
Parks		Sports Administration	(+) Indicates Per Person hour increment @ 1/2 hourly rate indicated	1/2 Rates are per hour unless indicated Flat Rate
Parks	404307	Player Fee – Independent Leagues–per player/per season		\$7.00
Parks	404302	Parent Class Live Session–per family per year		\$5.00
Parks	404302	Parent Class Video Session–per family per year		\$15.00
Parks	405065	Background check (+) - Bi-annually		\$40.00
Parks	405065	Player ID cards (+) Youth and Adult	Youth - annually; Adult (18 years and older) every 5 years.	\$5.00

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Department	Account	Fee Description	Detail	FY2011 Adopted
Parks	405065	Youth Coach ID Cards – annually (+)		\$5.00
Parks	404301	Tournament Spectator Fee (+)		\$2.00
Parks	405065	Banner Program (per banner)	(up to 12 months)	\$350.00
Parks	405065	Banner Program Renewal (per banner)	(up to 12 months)	\$250.00
Parks	405065	Concessions – Small – per quarter		\$150.00
Parks	405065	Concessions – Medium – per quarter		\$300.00
Parks	405065	Concessions – Large – per quarter		\$600.00
Parks		Sports Field Rental Practice Permits		Flat Rate
Parks	405020	Practice Permit (per 1.5 hours-without lights)		\$10.00
Parks	405020	Sports Field Lighting - per 1.5 hours, per field		\$15.00
Parks	405020	Field preparation (based on staff availability-per field)		\$25.00
Parks		Sports Field Rental Games, Tournaments, Other Events (non-game fields)		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Single field (per day-without lights)		\$75 / \$60 / \$300 / \$94
Parks	405020	Single field (per hour-without lights)		\$20
Parks	405020	Sports Field Lighting (per hour)(per field)		\$15
Parks	405020	Field preparation (based on staff availability-per field)		\$25.00
Parks		Sports Game Fields	Not available for rental for practice activities	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks		Westside Sports Complex (all flat fields)		
Parks	405020	Field without lights		\$20 / \$16 / \$80 / \$25
Parks	405020	Field with lights (per day)		\$350 / \$280 / \$1,400 / \$438
Parks	405020	Field without lights (per day)		\$200 / \$160 / \$800 / \$250
Parks	405020	Full complex (per day)		\$1,000/\$800/\$4,000/\$1,250
Parks	405020	Field Preparation – (based on staff availability – per field)		\$25.00
Parks		Marty Robbins Sports Complex (4 plex softball/baseball fields)		
Parks	405020	Field without lights		\$20 / \$16 / \$80 / \$25
Parks	405020	Field with lights (per day)		\$350 / \$280 / \$1,400 / \$438
Parks	405020	Field without lights (per day)		\$200 / \$160 / \$800 / \$250
Parks	405020	Full complex (per day)		\$500 / \$400 / \$2,000 / \$625
Parks	405020	Field preparation (based on staff availability – per field)		\$25.00
Parks		Northeast Regional Complex (4-plex softball fields)		
Parks	405020	Field without lights		\$20 / \$16 / \$80 / \$25
Parks	405020	Field with lights (per day)		\$350 / \$280 / \$1,400 / \$438
Parks	405020	Field without lights (per day)		\$200 / \$160 / \$800 / \$250
Parks	405020	Full complex (per day)		\$500 / \$400 / \$2,000 / \$625
Parks	405020	Field preparation (based on staff availability – per field)		\$25.00
Parks		Blackie Chesher Sports Complex (5-plex softball/baseball, Alex Gutierrez Baseball Field, Soccer Fields 1 & 2)		
Parks	405020	Field without lights		\$20 / \$16 / \$80 / \$25
Parks	405020	Field with lights (per day)		\$350 / \$280 / \$1,400 / \$438
Parks	405020	Field without lights (per day)		\$200 / \$160 / \$800 / \$250
Parks	405020	Full complex (per day)		\$500 / \$400 / \$2,000 / \$625
Parks	405020	Field preparation (based on staff availability – per field)		\$25.00
Parks		Youth Development Programs	(+) Indicates Per Person hour increment @ 1/2 hourly rate Rates are per hour unless 1/2	Resident/Non-Resident
Parks	404304	Club Rec Summer Program (per week) (+)		\$40/\$50
Parks	404304	Club Rec Youth Leader Mentor Program (per week) (+)		\$20/\$25
Parks	404304	Afterschool Program (per week) (+)	September 1, 2009 - December 31, 2009	\$0.00
Parks	404307	Youth "Mini" Sports (Ages 4-7) Activity or Program		Direct Costs - (staff, supplies, equipment, volunteers divided by number of expected participants plus \$Z non-refundable administrative fee, equals cost of activity/program
Parks	404304	Youth Enrichment (Non-Sport) Activity or Program		Direct Costs - (staff, supplies, equipment) divided by number of expected participants plus \$Z non-refundable administrative fee, equals cost of activity/program
Parks	404301	Trips/Excursions (Off Site)		Direct Costs - (staff, supplies, contracts, entry fees vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus \$Z non-refundable administrative fee, equals cost of activity/program
Parks	404301	Dances/Entertainment (On Site)		Direct Costs - (staff, supplies, contracts, equipment plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program
Parks		Miscellaneous Fees		Flat Rate
Parks	405020	Security Guard (per hour)		\$13.00
Parks	405020	Cleaning charge (per cleaning, per event, per day)		\$45.00
Parks	405020	Recreation Staff Labor Rate	Per hour, per staff member	\$15.00
Parks	405020	Gym rental for other than sports use (add to gym rate – per hour)		\$80.00
Parks	405065	Locker Rental (per month, excludes swimming pools)		\$2.00
Parks	405065	Activity/Player Card Replacement	Per Card	\$5.00
Parks		Senior Discount	50% Discount, ages 60+ years old - applies only to Leisure Interest Classes, Racquetball Courts, Weight Room, Billiards, Boxing (Monthly/Yearly fees only)	50% Discount

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Department	Account	Fee Description	Detail	FY2011 Adopted
Parks		Multiple Child Program Discount	10% Discount each child from same household (17 years or under) registering for leisure class, or mini-sports program. Does not apply to Daycare and Alterschool.	10% Discount
Parks		Non-Resident Premium	25% premium for non-residents applies to all programs requiring individual registration.	25% Increase
Parks	404302	Daily usage fee for Leisure Instruction Class	Per Class	\$5.00
Parks	405065	Ceramics - Firing (per month up to 10 firings)		\$6.00
Parks	404301	Rummage Sale	Per space not to exceed 10' x 10', per day	\$5.00
Parks	405020	Catered/commercial food sales-Indoor Facilities - (Kitchen for warming, no prep)	Per Event	\$50.00
Parks	405020	Administration Fee (per permit or registered activity)		\$7.00
Parks	404131	Amplification Fee	4 or more days in advance of event	\$15.00
Parks	404131	Amplification Fee	3 or less day in advance of event	\$30.00
Zoo	404001	General Admission	Adults 13 to 61	\$10.00
Zoo	404001	General Admission	Seniors 60 & over	\$7.50
Zoo	404001	General Admission	Children 3 to 12	\$6.00
Zoo	404001	General Admission	Active Duty Military Personnel & Spouses with Valid Id	\$7.50
Zoo	404001	Reservation School Group Admission	Adult Chaperones (over 21 years of age)	\$7.50
Zoo	404001	(completed application required)	Students	\$5.00
Zoo	404001	Bulk Ticket Purchases for Specified Zoo Partners (Over 500)	Adults 13 and over	\$7.50
Zoo	404001		Children 3 to 12	\$5.00
Zoo	404005	Parking Fee Revenue	Zoo Sponsored Events	\$3.00
Zoo	404301	Processing Fee (New)	Processing Fee (events, rentals not through contract)	\$10.00
Zoo	404301	Services/event fee	Additional Staff Required by the zoo	\$30.00/hr
Zoo	404301	Services/event fee	Security as required by the zoo	\$20.00/hr
Zoo	405020	Facility Rental	Designated Outdoor areas - tables & chairs for 50 persons (7 tables & 50 chairs) includes set up & tear down	\$100.00
Zoo	405020	Facility Rental-Indoor Meeting Room	Available for rental in conjunction with concessionaire catering package	\$40.00/half day
Zoo	405020	Facility Rental-After Hours	Entire Zoo Open Areas - facility & required animal staff only	\$500.00
Zoo	405020	Facility Rental-After Hours	Zoo Public Areas - staff not required	\$200.00
Zoo	405020	Facility Rental-After Hours	Indoor Exhibit Building - facility & required animal staff only	\$100.00
Zoo	405020	Equipment	Podium/Sound System	\$50.00
Zoo	405020	Equipment	Stage	\$50.00
Zoo	405020	Equipment	TV/VCR	\$25.00
Zoo	405020	Equipment	Tent - 30' x 30'	\$500.00
Zoo	405020	Equipment	Tables W/Chairs (1-2' x 6' ft table w/ 6 chairs)	\$5.00
Zoo	405020	Equipment	Individual Chairs	\$.50 each
Zoo	405020	Equipment	Tables (30"x 72" - 30 available w/ 6 chairs)	\$5.00 each
Zoo	405020	Equipment	Tables (5' round - 12 available w/ 8 chairs)	\$5.00 each
Zoo	404301	Adventure Program Special Request	Birthday Party - Animal Encounter	\$75.00
Zoo	404301	Adventure Programs	10% Discount on Adventure and Animal Encounter Programs to El Paso Zoological Society Members	10% Discount to Society Members
Zoo	404301	Adventure Programs	Breakfast with the Animals - Adults Ages 13 and over	\$20.00
Zoo	404301	Adventure Programs	Breakfast with the Animals - Children 12 and under	\$15.00
Zoo	404301	Adventure Programs	At the Zoo	\$3.00 per student
Zoo	404301	Adventure Programs	At the Zoo - program upgrades (additional)	\$7 per student/Americas \$14 per student / Asia \$10 per student Produce Hunt
Zoo	404301	Adventure Programs	At School / Institution - 10 to 40 students	\$110 first program, \$70 each additional program
Zoo	405065	Sales to the Public	Self-Guided Tour - Educational 3-ring binder	\$25 each
Zoo	404301	Animal Encounter Program	Teen Adventure Camp	\$40.00 half day session per person
Zoo	404301	Animal Encounter Program	Holiday Camp - 1/2 day sessions	\$40 per person
Zoo	404301	Animal Encounter Program	Spring Break Camp - 1day / 2day / 3day	\$60 / \$80 / \$120 per person
Zoo	404301	Animal Encounter Program	Toddler Treks	\$20.00 adult & child, \$10 additional attendees
Zoo	404301	Animal Encounter Program	Teacher workshop I	\$25 per person
Zoo	404301	Animal Encounter Program	Night Prowls	\$20 per person
Zoo	404301	Animal Encounter Program	Photo Safari	\$20 per person
Zoo	404301	Animal Encounter Program	Adult/Child program - Mommy, Grandpa ore Grandma & me	\$20.00 adult & child, \$10 additional attendees
Zoo	404301	Animal Encounter Program	Animal Feeding - per item	\$1.00
Zoo	404301	Animal Encounter Program	Sleepover - Adults 13 and over	\$40.00 per person
Zoo	404301	Animal Encounter Program	Sleepover - Children 5 through 12	\$30.00 per person
Zoo	404301	Behind the Scene Tours	Tour of the Americas	\$15 per person
Zoo	404301	Behind the Scene Tours	Elephant Encounter	\$200 group of 5
Zoo	404301	Behind the Scene Tours	Produce Hunt	\$10 per person
Zoo	404301	Adventure Program	Group Reservation Program - basic	\$3.00 per student
Zoo	404301	Adventure Program	Group Reservation Program - curriculum based	\$7.00 per student/Americas \$14.00 per student/Asia \$10.00 per student Produce Hunt
Zoo	405020	Booth Rental	Vendor Information Booth	\$40-1day/ \$75-2day
MCAD-Art Museum	404303	Membership fees- Art Museum	Senior Citizen	\$15.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Student	\$15.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Individual	\$25.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Family	\$50.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Active Duty Military-Individual	\$20.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Active Duty Military-Family	\$45.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Contributors	\$100.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Supporters Circle	\$250.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Collectors Circle	\$500.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Sponsors Circle	\$1,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Donors Circle	\$2,500.00

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Department	Account	Fee Description	Detail	FY2011 Adopted
MCAD-Art Museum	404303	Membership fees- Art Museum	Patrons Circle	\$5,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Benefactors Circle	\$10,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Founder	\$1,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Executive	\$2,500.00
MCAD-Art Museum	404303	Membership fees- Art Museum	President	\$5,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	CEO	\$10,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Director	\$20,000.00
MCAD-Art Museum	405020	Outside caterer fee	Vendor fee to use museum	15% of Caterers fee
MCAD-Art Museum	405020	Facility rental fees	Entire Museum.	\$10,000.00
MCAD-Art Museum	405020	Facility rental fees	Wedding receptions/ceremonies/Bar mitzvahs/Hallmark Birthdays (15,16); includes Lobby, Gateway, Cont II, Insurance Podium/Microphone, risers (no dancing)	\$5,000 flat fee
MCAD-Art Museum	405020	Facility rental fees	Rogers Grand Lobby	\$750 for up to 4 hrs/\$1,250 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	2nd Floor lobby/Mezzanine	\$750 for up to 4 hrs/\$1,250 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Gateway Gallery	\$1,750 for up to 4 hrs./\$3,250 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Contemporary II	\$1,750 for up to 4 hrs./\$3,250 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Theater/Auditorium	\$1,250 for up to 4 hrs./\$1,750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Larry Francis Board Room	\$500 for up to 4 hrs./\$750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Lecture/Executive Dining Room	\$500 for up to 4 hrs./\$750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Library	\$500 for up to 4 hrs./\$750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Classrooms (each)	\$500 for up to 4 hrs./\$750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Outdoor Seating Area	\$1,750 for up to 4 hrs./\$3,250 for up to 8 hrs.
MCAD-Art Museum	405021	Facility object rental fees	Museum Décor- vases, fabric, lighting (on site only)	\$50 per hour
MCAD-Art Museum	404302	Book-bunch session fees	Members & non-members	Members free/non-members \$10.00
MCAD-Art Museum	405020	Facility object rentals	Chairs	\$2.00 each
MCAD-Art Museum	405021	Facility object rentals	Easels	\$7.00 each
MCAD-Art Museum	405021	Facility object rentals	Tables (8', 6', 48" round)	\$10.00 each
MCAD-Art Museum	405021	Facility object rentals	Café Tables (36" square black , 30 available)	\$10.00 each
MCAD-Art Museum	405021	Facility object rentals	Seminar Tables (2x6', 7 available)	\$12.00 each
MCAD-Art Museum	405021	Facility object rentals	Podium/sound system	\$50.00
MCAD-Art Museum	405021	Facility object rentals	Riser (4' x 5' 1/2"; 2 available)	\$25.00 each
MCAD-Art Museum	405021	Facility object rentals	Slide Projector	\$25.00 each
MCAD-Art Museum	405021	Facility object rentals	TV/VCR	\$25.00
MCAD-Art Museum	405021	Facility object rentals	Tent (20' x 40')	\$300.00
MCAD-Art Museum	405021	Facility object rentals	Piano	\$300.00
MCAD-Art Museum	405021	Facility object rentals	Security Officer	\$30.00 per hour
MCAD-Art Museum	405021	Facility object rentals	Audio Visual Operator	\$30.00 per hour
MCAD-Art Museum	405021	Facility object rentals	Event staff (each)	\$30.00 per hour
MCAD-Art Museum	405021	Exhibition rental fees	Permanent Collection/Curated In-house	\$1,500 minimum - \$10,000 maximum
MCAD-Art Museum	405021	One time use copyright release for photography	Copyright	Up to \$75.00 per image
MCAD-Art Museum	405021	Object loan fee	Permanent Collection Lending	Up to \$100.00 per work of art
MCAD-Art Museum	404302	Lectures (High Art High Noon)	Members & non-members	\$5.00 members / \$10.00 non-members
MCAD-Art Museum	405065	Teacher Workshops Fees	Program Registration	3hr-\$35.00 / 4hr-\$40.00 / 5hr-\$45.00
MCAD-Art Museum	404000	Exhibition fees	Entry fees (senior, students, military)	\$3.00
MCAD-Art Museum	404000	Exhibition fees	Entry fees (Adults)	\$5.00
MCAD-Art Museum	404000	Exhibition fees	Entry fees (members, kids under 12)	Free
MCAD-Art Museum	404302	Art classes fees* (See comment)	4-day Summer Art Camps (ages 6 to 12)	\$56.00 members / \$70.00 non members
MCAD-Art Museum	404302	Art classes fees* (See comment)	4-day Summer Art Camps-clay (ages 6 to 12)	\$64.00 members / \$80.00 non members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 -day Summer Art Camps-clay (ages 6 to 12)	\$128.00 members / \$160.00 members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Kids Classes (ages 6 to 14)	\$62.00 members/\$77.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Kids Classes-clay (ages 6 to 14)	\$72.00 members / \$90.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Adult Classes (ages 15 and above)	\$62.00 members/\$77.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Adult Classes-clay (ages 15 and above)	\$72.00 members / \$90.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	4 session Parent/Child classes	\$38.00 members/\$46.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	6 Session Adult Classes - (ages 15 and above)	\$47.00 members/\$59.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	6 Session Youth Classes - (ages 6 to 18)	\$38.00 members/\$46.00 non-members
MCAD-Art Museum	404303	Art classes fees* (See comment)	1-day Family Workshops (ages 3 and above)	\$10.00 members (\$25.00 max.)/\$12.00 non-members (\$30.00 max.)
MCAD-Art Museum	404303	Art classes fees* (See comment)	1-day Youth Workshops (ages 6 to 12)	\$30.00 members /\$38.00 non-members
MCAD-Art Museum	404304	Art classes fees* (See comment)	1-day Adult Workshops (ages 15 and above) Batik Technique	\$45.00 members /\$55.00 non-members
MCAD-Art Museum	404305	Art classes fees* (See comment)	1-day Adult Workshops (ages 15 and above)	\$30.00 members /\$38.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	Open Studio/Class	Up to \$100.00/Session
MCAD-Art Museum	404302	Art classes fees* (See comment)	Artist Workshop (Artist as students)	Up to \$1,000.00/Session
MCAD-Art Museum	404302	Art classes fees* (See comment)	Independent Study	Up to \$100.00/Session
MCAD-Art Museum	404302	Third Thursdays	Adult Programming	\$7 for members/\$10 non- members
MCAD-Art Museum	404302	Look & Dos	Special programming	\$10 for members/\$15 for non-members
MCAD-History Museum	404303	Membership fees- History Museum	Student	\$15.00
MCAD-History Museum	404303	Membership fees- History Museum	Teacher/Military/Senior	\$20.00
MCAD-History Museum	404303	Membership fees- History Museum	Individual	\$25.00
MCAD-History Museum	404303	Membership fees- History Museum	Family	\$50.00
MCAD-History Museum	404303	Membership fees- History Museum	Advocate	\$250.00
MCAD-History Museum	404303	Membership fees- History Museum	Contributor	\$500.00

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
MCAD-History Museum	404303	Membership fees- History Museum	Provider	\$1,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Corporate	\$1,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Supporter	\$2,500.00
MCAD-History Museum	404303	Membership fees- History Museum	Champion	\$5,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Patron	\$10,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Benefactors Circle	\$20,000.00
MCAD-History Museum	405020	Facility Rental Fees	1st floor orientation theatre	\$150 for up to 4 hrs/\$350 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	1st floor seminar room	\$150 for up to 4 hrs/\$350 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	1st floor activity classroom	\$100 for up to 4 hrs/\$250 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	1st Floor Lobby	\$500 for up to 4 hrs/\$950 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	2nd floor board room	\$150 for up to 4 hrs/\$350 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	2nd floor lecture room (activity classroom)	\$125 for up to 4 hrs/\$270 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	2nd Floor lobby	\$500 for up to 4 hrs/\$950 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	Outdoor Garden Terrace	\$500 for up to 4 hrs/\$950 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	Entire 1st Floor	\$5,000 for up to 4 hrs/\$8,500 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	Entire 2nd Floor	\$5,000 for up to 4 hrs/\$8,500 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	Entire Museum.	\$10,000 for up to 4 hrs/\$15,000 for up to 8 hrs.
MCAD-History Museum	405021	Facility Object Rental Fees	Chairs	\$2.00 each
MCAD-History Museum	405022	Facility Object Rental Fees	Table (5' rectangular)	\$10.00 per table
MCAD-History Museum	405023	Facility Object Rental Fees	Tables (round)	\$12.00 per table
MCAD-History Museum	405024	Facility Object Rental Fees	Podium/lecturn	\$12.00 each
MCAD-History Museum	405025	Facility Object Rental Fees	Sound system	\$50.00
MCAD-History Museum	405026	Facility Object Rental Fees	Slide Projector	\$25.00
MCAD-History Museum	405027	Facility Object Rental Fees	Electronic media projector	\$50.00
MCAD-History Museum	405028	Facility Object Rental Fees	TV/VCR	\$25.00
MCAD-History Museum	405029	Facility Object Rental Fees	Security Officer (each)	\$30.00/hour per officer
MCAD-History Museum	405030	Facility Object Rental Fees	Audio/Video Operator (each)	\$30.00/hour per operator
MCAD-History Museum	405031	Facility Object Rental Fees	Event staff (each)	\$30.00/hour per operator
MCAD-History Museum	404302	Instructional Fees	4 Day Summer History Camps w/makes and takes (Ages 6-12)	\$55.00 members / \$70.00 non members
MCAD-History Museum	404302	Instructional Fees	8 session Adult Classes (ages 15 and above)	\$62.00 members / \$77.00 non members
MCAD-History Museum	404302	Instructional Fees	8 Session Adult Classes with take home project (ages 15 and above)	\$72.00 members / \$90.00 non members
MCAD-History Museum	404302	Instructional Fees	4 Session parent/Child Craft Classes	\$38.00 members / \$46.00 non members
MCAD-History Museum	404302	Instructional Fees	6 Session Adult Classes - (ages 15 and above)	\$47.00 members / \$59.00 non members
MCAD-History Museum	404302	Instructional Fees	6 Session Youth Classes with take home project (ages 6-18)	\$38.00 members / \$46.00 non members
MCAD-History Museum	404302	Instructional Fees	1-Day Adult Workshop with take home project (4 hr)	\$45.00 members / \$55.00 non members
MCAD-History Museum	404302	Instructional Fees	1-Day 4 hr Youth Workshop with take home project (4 hr)	\$30.00 members / \$38.00 non members
MCAD-History Museum	404302	Instructional Fees	1-Day 2 hr Youth Workshop with take home project (2 hr)	Up to \$15.00 for members/Up to \$19.00 for non-members
MCAD-History Museum	404302	Instructional Fees	Special programming-Thursdays	\$5.00 for members/\$10.00 for non-members
MCAD-History Museum	404302	Instructional Fees	Event fees - for special adult classes (18 and older)	\$10.00 for members/\$20.00 for non-members
MCAD-History Museum	404302	Instructional Fees	Event Fees - Museum Special Event Fees (per Person)	Members - \$5.00 for up to 4 hrs/\$10.00 for up to 8 hrs. Non-members - \$10.00 for up to 4 hrs/\$20.00 for up to 8 hrs.
MCAD-History Museum	404302	Instructional Fees	Tour Fees -Special hands on programs for school groups	Up to \$2.00 per student
MCAD-History Museum	404302	Instructional Fees	Tour Fees -Special history tours of El Paso	Members - \$25.00 for up to 4 hrs/\$50.00 for up to 8 hrs. Non-members - \$40.00 for up to 4 hrs/\$80.00 for up to 8 hrs.
MCAD-History Museum	405021	Exhibition rental fees	Permanent Collection/Curated In-house	\$500 min to \$10,000 max
MCAD-History Museum	405021	Exhibition rental fees	One time use copyright releases for photography	Up to \$75.00 per image
MCAD-History Museum	404303	Event Fees	Fees for lectures	Up to \$5 for members/Up to \$10 non-members
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Senior Citizen	\$20.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Student	\$15.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Individual	\$25.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Military Individual	\$20.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Family	\$40.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Military Family	\$35.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Folsom	\$100.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Clovis	\$250.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Keystone	\$500.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	El Paso Polychrome	\$5,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Chupadero Black on White	\$1,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Gila Polychrome	\$10,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Mimbres Black on White	\$50,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Chert (Corporate circle)	\$1,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Flint (Corporate circle)	\$5,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Chalcedony (Corporate Circle)	\$10,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Obsidian (Corporate Circle)	\$50,000.00
MCAD-Archeology Museum	405020	Facility Rental Fees	Entire Museum.	\$900 for up to 4 hrs/\$1800 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility Rental Fees	Auditorium Gallery	\$300 for up to 4 hrs/\$600 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility Rental Fees	Conference Room	\$200 for up to 4 hrs/\$400 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility Rental Fees	Gazabo	\$100 for up to 4 hrs/\$200 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility Object Rental Fees	Security Officer (each)	\$30.00/hour
MCAD-Archeology Museum	405020	Facility Object Rental Fees	Audio Visual Operator (each)	\$30.00/hour
MCAD-Archeology Museum	405020	Facility Object Rental Fees	Event staff (each)	\$30.00/hour
MCAD-Archeology Museum	404302	Instructional Fees	Summer Camp Fees (per child up to age to 14)	\$55.00 for members/\$70.00 for non-members
MCAD-Archeology Museum	404302	Instructional Fees	Parent/child workshop (1 parent ad up to 2 children)	Up to \$25.00 for members/Up to \$35.00 non-members
MCAD-Archeology Museum	404302	Instructional Fees	Child workshop (ages 6-17)	Up to \$20.00 for members/Up to \$35.00 non-members

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Department	Account	Fee Description	Detail	FY2011 Adopted
MCAD-Archeology Museum	404302	Instructional Fees	Adult workshops (ages 18 and older)	Up to \$50 for members plus materials cost/Up to \$75 for non-members plus materials cost
MCAD-Archeology Museum	404302	Instructional Fees	Conference Fees	\$30 per person - pre registration/\$40 per person at the door/\$25 for students w/ ID
MCAD-Archeology Museum	404301	Event Fees	Museum special events fees (per person)	Members - \$5 for up to 4 hrs./\$10 for up to 8 hrs. Non members - \$10 or up to 4 hrs./\$20 for up to 8 hrs.
MCAD-Archeology Museum	404301	Instructional Fees	Creative workshops	\$25 for up to 4 hours for members, \$40 for up to 4 hours for non-members
MCAD-Archeology Museum	404301	Tour Fees	Archeological tours	\$50 for up to 8 hours and \$25 for up to 4 hours for members; \$80 for up to 8 hours and \$40 for up to 4 hours for non-members
MCAD-Archeology Museum	404301	Event Fees	Vendor fees for onsite commercial vendors	Up to \$50 for up to 8 hours for nonprofit organizations; up to \$100 for up to 8 hours for for-profit organizations
MCAD-Cultural Affairs Division	405065	Miscellaneous non-operating revenues	Vendor booth fees for cultural and heritage tourism events	Up to \$200 per booth for food, arts & crafts vendors
MCAD-Cultural Affairs Division	404301	Event Fees	Admission Fees to special art, culture and heritage events, competitions and/or programs	\$1 to \$100 per person
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) with 6 months notice	First object - \$150 per object/per venue; each additional object - \$50/venue; with less than six months notice
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) without 6 months notice	First object - \$250 per object/per venue; each additional object - \$150/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (Foreign) with 9 months notice	First object - \$300 per object/per venue; each additional object - \$200/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (Foreign) without 9 months notice	First object - \$400 per object/per venue; each additional object - \$300/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (US) with 6 months notice	First object - \$500 per object/per venue; each additional object - \$400/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (US) without 6 months notice	First object - \$750 per object/per venue; each additional object - \$650/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (foreign) with 9 months notice	First object - \$1500 per object/per venue; each additional object - \$1400/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (foreign) without 9 months notice	First object - \$2500 per object/per venue; each additional object - \$2400/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Fees for exhibitions organized by the El Paso Museum of Art, El Paso Museum of Archaeology or El Paso Museum of History	Up to 10 objects - \$5,000; 11-20 objects - \$7,500; 21-30 objects- \$10,000; and so forth at a rate of \$2,500 per additional 10 objects
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Fees for extended loans (over one year)	\$100 per object/per year up to \$5,001
Airport	404122	FTZ Transaction Fees	Transaction Fee	\$15.00
Airport	404122	FTZ Transaction Fees	High Volume Admissions	
Airport	404123	FTZ Transaction Fees	0-500	\$15.00
Airport	404124	FTZ Transaction Fees	500-1000	\$10.00
Airport	404122	FTZ Transaction Fees	1000 & Up	\$5.00
Airport	404122	FTZ Transaction Fees	Training	\$50.00
Airport	404122	FTZ Transaction Fees	Weekly Transportation and Exportation	\$30.00
Airport	404122	FTZ Transaction Fees	Weekly Entry	\$30.00
Airport	404122	FTZ Transaction Fees	Admission under Direct Delivery for Distribution Operations	\$100.00
Airport	404122	FTZ Transaction Fees	Cartage Document Fee	\$15.00
Airport	404122	FTZ Transaction Permit	Activation Fee	\$2,000.00
Airport	404122	FTZ Transaction Permit	Annual Sub-zone Fees Per Commodity	\$15,000.00
Airport	404122	FTZ Transaction Permit	Sub-Zone Activation Fee	\$3,000.00
Airport	403011	Aircraft Parking (Dead Storage)	Under 80,000 lbs.	\$30.00/day
Airport	403011	Aircraft Parking (Dead Storage)	Over 80,000 lbs.	\$100.00/day
Airport	403010	Fuel Flowage Fees		\$0.08 per gallon
Airport	403022	Annual Shuttle Service Permit	Application	\$150.00 per vehicle
Airport	403020	Off-Airport Rental Car Permit		7% gross receipts
Airport	403022	Annual Taxicab Permit		\$250.00 per vehicle or \$20.83/mo.
Airport		Taxicab Inspection		No fee charged by Airport
Airport	403036	Cost Recovery Rates	SIDA Badge Issue	\$100.00
	403036	Cost Recovery Rates	AOA Badge Issue	\$35.00
	403036	Cost Recovery Rates	SIDA and AOA Badge Renewal	\$25.00
Airport	403036	Cost Recovery Rates	Reimbursement for Lost Not Returned Badges	\$100.00
Airport	403005 403006 403007	Cost Recovery Rates	Landing Fee (Signatory)	\$1.77 per 1000 lbs GLW
Airport	403005 403006 403007	Cost Recovery Rates	Landing Fee (Non-Signatory)	\$2.21 per 1000 lbs GLW
Airport	403013	Cost Recovery Rates	Terminal Rental	\$33.91 sq. ft. /yr.
Airport	403031	Cost Recovery Rates	Electricity Surcharge / Telecommunication Charge	\$4.02 sq. ft. /yr.
Airport			Telecommunication charge - N/A	
Airport	403009	Cost Recovery Rates	Apron Use Fee (preferentially assigned gates)	\$12,000/yr.

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Department	Account	Fee Description	Detail	FY2011 Adopted
Airport	403026	Cost Recovery Rates	City-Owned Loading Bridge (per year preferentially assigned)	\$14,400.00
Airport	403009	Cost Recovery Rates	Apron Use Fee (arrival or departure)	\$6.40 per use
Airport	403026	Cost Recovery Rates	City-Owned Loading Bridge Charge per Turn Around	\$125.00
Airport	403026	Cost Recovery Rates	Equipment Parking Rentals (per preferentially assigned)	\$2.50 sq.ft./yr
Airport	403030	Cost Recovery Rates	Security Screening Fee Per Enplaned Passenger	\$0.12
Airport	403028	Cost Recovery Rates	International Arrivals Area Charge per Deplaned International Passenger	\$2.00
Airport	403034	T-Hangar, Tie-Down and Heavy Aircraft Parking	T-Hangars: Single Hangars of Normal Configuration	\$110.00/mo.
Airport	403034		End Single Hangars w/add. Storage Space	\$125.00/mo.
Airport	403034		Double Hangar	\$220.00/mo.
Airport	403033		Tie-Down Space	\$20.00/mo.
Airport	403011		Heavy Aircraft Parking	\$20.00/day; \$400.00/mo. Max
Airport	403004	Public Parking Short Term (ST) & Long Term (LT)	ST 0 – 30 min.	Free
Airport	403004		ST 31 min – 1 hr.	\$1.50
Airport	403004		ST Each Additional Hour	\$1.00
Airport	403004		ST Max each 24 hrs.	\$10.00
Airport	403004		LT 0 – 30 min	Free
Airport	403004		LT 31 min. - 1 hr.	\$1.00
Airport	403004		LT Each Additional Hour	\$0.50
Airport	403004		LT Max. each 24 hrs.	\$5.00
Airport	403004	Overflow Parking Fees	1 day	\$3.00
Airport	403004		2 days	\$5.00
Airport	403004		3 – 7 days	\$10.00
Airport	403004		8 – 14 days	\$15.00
Airport	403004		15 – 19 days	\$20.00
Health		Food		
Health	404138	Meat Establishment Warehouse, Food Processing Plant	Under Direct Supervision of an authorized Federal and State inspection agency. No Other Food Activities.	\$158.00
Health	404138	Temporary Establishment	Unexposed Food	\$53.00
Health	404138	Recurrent Establishment	Unexposed Food	\$131.00
Health	404138	Seasonal Establishment	Unexposed Food	\$79.00
Health	404138	Temporary Establishment	Exposed Food	\$79.00
Health	404138	Recurrent Establishment	Exposed Food	\$263.00
Health	404138	Seasonal Establishment	Exposed Food	\$158.00
Health	404138	Home Child Care Facility	Less Than 12 Children	\$79.00
Health	404138	Day Care Center	More Than 12 Recipients	\$170.00
Health		Charitable/Non-Profit Organization		EXEMPT
Health	404138	Mobile Food Establishment	Unexposed Food	\$105.00
Health	404138	Mobile Food Establishment	Exposed Food	\$158.00
Health	404138	Food Product Establishment	Under 200 Square Feet Prepackaged And No Potentially Hazardous Food	\$79.00
Health	404138	Food Service Establishment Food Product Establishment	Under 3,000 Square Feet	\$170.00
Health	404138	Food Service Establishment Food Product Establishment	3,001 To 6,000 Square Feet	\$340.00
Health	404138	Food Service Establishment Food Product Establishment	6,001 To 9,000 Square Feet	\$510.00
Health	404138	Food Service Establishment Food Product Establishment	9,001 Or More Square Feet	\$680.00
Health	404138	Outdoor Market		\$158.00
Health	404138	Each Vendor		\$11.00
Health	404138	Adult Foster Care Home/Private Care Home	4 Or Less Care Recipients	\$79.00
Health	404138	Personal Care Home	5-8 Care Recipients	\$105.00
Health	404138	Personal Care Home	9-18 Care Recipients	\$158.00
Health	404306	Booklets	Chapter 9.12	\$5.00
Health	404306	Booklets	Texas Food Establishment Rules	\$10.00
Health	404109	Plan Review	Under 3,000 Square Feet	\$105.00
Health	404109	Plan Review	3,001 To 6,000 Square Feet	\$158.00
Health	404109	Plan Review	6,001 To 9,000 Square Feet	\$210.00
Health	404109	Plan Review	More Than 9,000 Square Feet	\$263.00
Health	403118	Site Assessment	Under 200 Sq Ft-No Potentially Hazardous Food, Mobile, Recurrent, Outdoor Market, Home Day Care, Adult, Foster Or Personal Care. Meat establishment/warehouse/food processing plant under direct supervision of an authorized Federal or State inspection agency.	\$47.00
Health	403118	Site Assessment	Under 3,000 Square Feet	\$105.00
Health	403118	Site Assessment	3,001 To 6,000 Square Feet	\$158.00
Health	403118	Site Assessment	6,001 To 9,000 Square Feet	\$210.00
Health	403118	Site Assessment	More Than 9,000 Square Feet	\$263.00
Health	404119	Re-Inspection Fee	Requested within 24 hours	\$85.00
Health	404119	Re-Inspection Fee	Requested within 24-48 hours	\$110.00
Health	404119	Re-Inspection Fee	Requested within 48-72 hours	\$150.00
Health	404119	Re-Inspection Fee	Requested within 72-96 hours	\$200.00
Health	404119	Re-Inspection Fee	Requested after 96 hours	\$300 plus an additional \$100 for each 24 hours period thereafter
Health	404138	Food Establishment Permit	Duplicate	\$15.00
Health	404139	Food Handler/Manager	Duplicate	\$15.00

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Health	403119	Hazard Analysis And Critical Control Point	Three Times The License Amount Based On Type Of Food Establishment	VARIES
Health	404306	Signs	Ground Meat	\$1.00
Health	404306	Signs	Hand wash	\$1.00
Health	404306	Signs	Oyster	\$1.00
Health	404306	Signs	Buffet	\$1.00
Health	404306	Signs	Smoking	\$1.00
Health	404306	Signs	Food Safety (Restrooms)	\$1.00
Health	404153	Application Annual Processing Fee		\$53.00
Health	404154	Condemnation Fee	Under 500 Lbs	N/C
Health	404154	Condemnation Fee	501 Lbs To 1000 Lbs	\$53.00
Health	404154	Condemnation Fee	1001 To 3000 Lbs	\$105.00
Health	404154	Condemnation Fee	3001 To 5000 Lbs	\$210.00
Health	404154	Condemnation Fee	5001 To 10,000 Lbs	\$315.00
Health	404154	Condemnation Fee	10,001 To 25,000 Lbs	\$420.00
Health	404154	Condemnation Fee	25,001 To 40,000 Lbs	\$525.00
Health	404154	Condemnation Fee	Over 40,000 Lbs	\$630.00
Health	404155	Fire/Accident Investigation	Per/Per Inspector (With A Minimum One (1) Hour Charge	\$53.00
Health	404109	HACCP Plan Review	Originating Establishment (Preparation)	\$53.00
Health	404109	HACCP Plan Review	Receiving Establishment (Ready-To-Eat)	\$26.00
Health	404306	Mobile Food Establishment	Sticker	\$10.00
Health	404156	Temporary Expedited Services (Application Submitted Less Than 72 hours Prior to Start of Event.	Unexposed Food	\$105.00
Health	404156	Temporary Expedited Services (Application Submitted Less Than 72 hours Prior to Start of Event.	Exposed Food	\$158.00
Health	404139	Food Handler Identification Card	Id Card	\$32.00
Health	404139	Food Protection Management Certification	Certification	\$70.00
Health	404139	FPMC Records Management/Official Id Card	Id Card-Replacement	\$15.00
Health	404139	Food Safety Course	Course	\$21.00
Health	405063	Public Information		VARIES
Health	404139	Food Handler Records Management/Official ID Card	Food Handler Records, Management/Official ID Card	\$15.00
Health	403118	Requested Routine Inspection for Central Preparation Facility	For Central Preparation Facility	\$100.00
Health	404153	Application Fee	Health and Sanitary Application Processing Fee (Sack Lunch Daycares w/o Food Permits)	\$52.00
Health	403118	Inspection Fee	Health and Sanitary Site Visit (Sack Lunch Daycares w/o Food Permits)	\$47.00
Health	404119	Reinstatement of Suspended Permit Fee	(50% of the license amount based on type of establishment)	VARIES
Health	404155	After Hours Inspection Fee, Fire/Accident Inspection Fee or Food Condemnation/retention Fee Over 500# (5:00 pm to 8:00 am Monday to Friday; All Day Saturday, Sunday, and City Holidays)	Per Hour Inspector (With a Minimum one (1) Hour Charge or Any Portion Thereof.	\$85.00
Health	404119	Receipt	Duplicate	\$10.00
Animal Services				
Health	404132	Keeping Horses And Cattle-Permit Required-Application-Fee-Term Suspension Or Revocation	Permit Yearly Renewal	\$60.00
Health	404132	Keeping Horses And Cattle-Permit Required-Application-Fee-Term Suspension Or Revocation	Amending Permit	\$10.00
Health	404132	Other Animals-Restrictions-Permit Requirements	Permit Yearly Renewal	\$35.00
Health	404132	Microchip Fees	Initial Issuance	\$15.00
Health	404132	Tick Bath	Tick Bath	\$10.00
Health	404132	Disposal of Dead Animals	Disposal of dead animals brought to shelter	\$10.00
Health	404132	Euthanasia of Animals	Euthanasia of dead animals brought to shelter	\$25.00
Health	404132	Euthanasia of Animals	Euthanasia of dead animals picked up by officer	\$45.00
Health	404132	Boarding Kennel Permit	Boarding kennel permit	\$100.00
Health	404132	Delivery of Animals	Delivery of Animals	\$25.00
Health	404132	Other Animals-Restrictions-Permit Requirements	Amending Permit	\$5.00
Health	404132	Buying And Selling	Shows And Exhibition	\$100.00
Health	404132	Buying And Selling	Grooming	\$110.00
Health	404132	Buying And Selling	Kennel	\$100.00
Health	404132	Buying And Selling	Animal Establishment	\$200.00
Health	404132	Registration	APPLICATION INITIAL ISSUANCE OR RENEWAL	\$10.00
Health	404132	Registration	Duplicate	\$10.00
Health	404132	Registration	Registration Transfer	\$10.00
Health	404132	Collar And Tag Required	New Tag	\$10.00
Health	403128	Fees-Impoundment	Class A: Dog, Cat Each	\$45.00
Health	403128	Fees-Impoundment	Class B: Goats, Sheep, Lambs, Pigs, Sows, Shoats, Calves, Foals And Animals Of The Same Approximate Size And Weight, Each Animal	\$50.00
Health	403128	Fees-Impoundment	Class C: Horses, Ponies, Mules And Animals Of Same Size And Weight, Each Animal	\$85.00
Health	403128	Fees-Impoundment	CLASS D: EXOTIC ANIMALS; REQUIRING CAPTURE BY DIVISION PERSONNEL	\$50.00
Health	403128	Fees-Impoundment	Class D: Exotic Animals, Already Contained	\$45.00
Health	403128	Handling Fee	Daily Fee Class A	\$10.00
Health	403128	Handling Fee	Daily Fee Class B	\$15.00
Health	403128	Handling Fee	Daily Fee Class C	\$15.00
Health	403128	Handling Fee	Daily Fee Class D	\$15.00
Health	403128	Cat And Dog Traps Pick-Up Or Drop-Off	Fee Per Address Delivery	\$15.00
Health	404132	Animal Litter Permit	Per litter	\$75.00
Health	404119	Class	Blood Borne Pathogens And Aseptic Techniques	\$45.00
Medical related fees are set in accordance with Medicaid rates				
DENTAL				
Health	403131	Initial Oral Exam	Initial Oral Exam	\$45.00
Health	403131	Oral Periodic Oral Exam	Oral Periodic Oral Exam	\$37.00
Health	403131	Emergency Oral Exam	Emergency Oral Exam	\$25.00

CITY OF EL PASO
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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Health	403131	Oral Exam 6 Mos. Old.	Oral Exam 6 Mos. Old.	\$181.00
Health	403131	Intraoral-Complete Series	Intraoral-Complete Series	\$90.00
Health	403131	Int/Oral-Periapical 1st Film	Int/Oral-Periapical 1st Film	\$16.00
Health	403131	Int/Oral-Periapical each add	Int/Oral-Periapical each add	\$15.00
Health	403131	Intraoral Occlusal Film	Intraoral Occlusal Film	\$13.00
Health	403131	Bitewings Two Films	Bitewings Two Films	\$30.00
Health	403131	Bitewings Four Films	Bitewings Four Films	\$44.00
Health	403131	Panoramic Film	Panoramic Film	\$81.00
Health	403131	Adult/Prophy	Adult/Prophy	\$70.00
Health	403131	Child/Prophy	Child/Prophy	\$47.00
Health	403131	child/Flouride	child/Flouride	\$19.00
Health	403131	Adult/Flouride	Adult/Flouride	\$19.00
Health	403131	Oral Hygiene Instruction	Oral Hygiene Instruction	\$16.00
Health	403131	Sealant per Tooth	Sealant per Tooth	\$36.00
Health	403131	Space Maint/Fixed Unilat	Space Maint/Fixed Unilat	\$200.00
Health	403131	Recementation of Space Maintainer	Recementation of Space Maintainer	\$23.00
Health	403131	AMAL PRIM (1S)	AMAL PRIM (1S)	\$77.00
Health	403131	AMAL PERM (1S)	AMAL PERM (1S)	\$82.00
Health	403131	AMAL PRIM (2S)	AMAL PRIM (2S)	\$104.00
Health	403131	AMAL PERM (2S)	AMAL PERM (2S)	\$109.00
Health	403131	AMAL PRIM (3S)	AMAL PRIM (3S)	\$113.00
Health	403131	AMAL PERM (3S)	AMAL PERM (3S)	\$139.00
Health	403131	AMAL PRIM (4)	AMAL PRIM (4)	\$77.00
Health	403131	RESIN, ANTE (1S)	RESIN, ANTE (1S)	\$99.00
Health	403131	RESIN, ANTE (2S)	RESIN, ANTE (2S)	\$131.00
Health	403131	RESIN, ANTE (3S)	RESIN, ANTE (3S)	\$172.00
Health	403131	RESIN, ANTE (4+S)	RESIN, ANTE (4+S)	\$213.00
Health	403131	RESIN One Surface Post/Primary	RESIN One Surface Post/Primary	\$96.00
Health	403131	Resin One Surface Perm	Resin One Surface Perm	\$105.00
Health	403131	Resin Two Surface/Primary	Resin Two Surface/Primary	\$124.00
Health	403131	Resin Two Surface Perm	Resin Two Surface Perm	\$138.00
Health	403131	Resin Three Post Prim	Resin Three Post Prim	\$109.00
Health	403131	Resin Three Perm	Resin Three Perm	\$126.00
Health	403131	Rescement Crown	Rescement Crown	\$25.00
Health	403131	SSC/Primary	SSC/Primary	\$195.00
Health	403131	SSC/Permanent	SSC/Permanent	\$203.00
Health	403131	Sedative Fill Temp	Sedative Fill Temp	\$46.00
Health	403131	Pulp Cap - Direct	Pulp Cap - Direct	\$20.00
Health	403131	Pulp Cap - Indirect	Pulp Cap - Indirect	\$38.00
Health	403131	Therapeutic Pulp	Therapeutic Pulp	\$110.00
Health	403131	Pulpal Therapy (Restorable Filling)	Pulpal Therapy (Resorbable Filling)	\$55.00
Health	403131	1 RT Canal	2 RT Canal	\$445.00
Health	403131	2 PT Canal	3 PT Canal	\$516.00
Health	403131	Three or More Canals, Molar	Three or More Canals, Molar	\$780.00
Health	403131	Gingivectomy per Quadrant	Gingivectomy per Quadrant	\$203.00
Health	403131	Gingivectomy per Rooth	Gingivectomy per Rooth	\$63.00
Health	403131	Provisional Splinting - Introcoronal	Provisional Splinting - Introcoronal	\$78.00
Health	403131	Provisional Splinting	Provisional Splinting	\$125.00
Health	403131	Extraction Single Tooth	Extraction Single Tooth	\$84.00
Health	403131	Surg. Extraction	Surg. Extraction	\$129.00
Health	403131	Suture of Small Wound	Suture of Small Wound	\$94.00
Health	403131	Excision of Pericoronal Gingiva	Excision of Pericoronal Gingiva	\$55.00
Health	403131	Local Anesthesia Not in Conj.	Local Anesthesia Not in Conj.	\$16.00
Health	403131	Analgesia, Anxiolysis, Inhalation	Analgesia, Anxiolysis, Inhalation	\$35.00
Health	403131	Occlusal Adjustment - Limited	Occlusal Adjustment - Limited	\$47.00
Health	403131	Pallative Threat (Emg)	Pallative Threat (Emg)	\$23.00
Health		IMMUNIZATIONS		
Health	406040	ONE (1) VACCINE	ONE (1) VACCINE - For list of vaccines contact department	\$10.00
Health	406040	TWO (2) OR MORE VACCINE	TWO (2) OR MORE VACCINE - For list of vacciness contact department	\$20.00
Health		Over Seas Immunizations		
Health	403127	HEP B Adult	HEP B Adult	\$35.00
Health	403127	HEP A Adult	HEP A Adult	\$55.00
Health	403127	TDAP Adult	TDAP Adult	\$44.00
Health	403127	TYPHOID	TYPHOID	\$57.00
Health	403127	MENOMUNE	MENOMUNE	\$117.00
Health	403136	FLU Vaccine Adult	FLU Vaccine Adult	\$25.00
Health	403136	Pneumococcal/Adult	Pneumococcal/Adult	\$40.00
Health		Travel Vaccines Counseling Session		
Health	406040	Immunization Counseling		\$50.00
Health		LABORATORY		
Health	403133	Urinalysis non-auto w/scope	Urinalysis non-auto w/scope	\$6.00
Health	403133	Urinalysis non-auto	Urinalysis non-auto	\$5.00
Health	403133	QuantIFERON TB Iss Tha10	QuantIFERON TB Gold	\$87.00
Health	403133	QuantIFERON TB Iss Tha10 or More	QuantIFERON TB Gold	\$70.00
Health	403133	RPR	RPR	\$7.00
Health	403133	TPPA	TPPA	\$15.00
Health	403133	Specimen Concentration	Specimen Concentration	\$12.00
Health	403133	Feces Culture Enteric	Feces Culture Enteric	\$16.00
Health	403133	Culture aerobic ID	Culture aerobic ID	\$14.00
Health	403133	Culture screen only	Culture screen only	\$11.00
Health	403133	Mycobacteria Culture	Mycobacteria Culture	\$19.00
Health	403133	Mycobacteria ID Biochem	Mycobacteria ID Biochem	\$19.00
Health	403133	Mycobacteria ID HPLC	Mycobacteria ID HPLC	\$22.00
Health	403133	Mycobacteria Drug Susceptibility, Each Drug	Mycobacteria Drug Susceptibility, Each Drug	\$10.00
Health	403133	Smear Gram stain	Smear Gram stain	\$7.00
Health	403133	Smear acid-fast stain	Smear acid-fast stain	\$9.00
Health	403133	Smear wet mount	Smear wet mount	\$7.00
Health	403133	Chlamydia DNA amp probe	Chlamydia DNA amp probe	\$62.00
Health	403133	AFB ID genetic probe	AFB ID genetic probe	\$35.00

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Health	403133	AFB ID genetic probe	AFB ID genetic probe	\$35.00
Health	403133	N. Gonorrhoeae DNA amp probe	N. Gonorrhoeae DNA amp probe	\$62.00
Health	403138	Potable Water testing 10-19	Potable Water testing	\$21.00
Health	403138	Potable Water testing 20 or more	Potable Water testing	\$19.00
Health	403133	Mycology	Mycology	\$30.00
Health	403132	HIV-1/HIV-2 single assay	HIV-1/HIV-2 single assay	\$24.00
Health	403132	Shipping and Handling	Ship Specimen to DSHS for additional testing	\$60.00
Health		Sliding Fee Scale	Reduced fees for STD, TB Clinic Self-Pay Patients will be based in accordance with the US Department of Health and Human Services. The Sliding Fee Scale is available at the Department of Public Health for review and discounted fees will be charged after required documentation is received and eligibility determination by department personnel is made.	
Health		STD PROGRAM		
Health	403133	99204-Exam (minimum fee)	STD/Exam Counseling	\$25.00
Health	403133	99204-Exam (median fee)	STD/Exam Counseling	\$35.00
Health	403133	99204-Exam (maximum fee)	STD/Exam Counseling	\$55.00
Health	403133	Medications	Medications for patients-2 or more drugs-private stock	\$10.00
Health	40133	Medications	Medications for patients-1 drug-private stock	\$5.00
Health	403133		STD Follow Up	\$10.00
Health	403132		Liquid Nitrogen Treatment	\$15.00
Health	403136	ADULT IMMUNIZATIONS	One Vaccine	\$10.00
Health	403136	*DSHS ELIGIBLE CLIENTS ONLY	2 or More Vaccine	\$20.00
Health	403136		PNEUMOCOCCAL VACCINE	\$35.00
Health	403136		HEPATITIS A	\$10.00
Health	403136		HEPATITIS B	\$10.00
Health	403136		HPV	\$10.00
Health	403136		TETANUS - TDAP	\$10.00
Health	403136		MENINGOCOCCAL	\$10.00
Health	403136		ZOSTER VACCINE	\$10.00
Health		TUBERCULOSIS PROGRAM		
Health	406040		TB SKIN TEST	\$9.00
Health	406040		TESTING/TREATMENT RELATED TO	
Health	406040		MYCOBACTERIUM DISEASE OTHER	
Health	406040		THAN TB	\$30.00
Health		CLASS		
Health	403123	99204-New Patient-Initial Office Visit Seen by Nurse	NEW PATIENT--INITIAL OFFICE VISIT SEEN-BY NURSE-MODERATE COMPLEXITY--45 MINUTES IN DURATION	\$143.00
Health	403123	99205-New Patient--Initial Office Visit--Seen by Physician	INITIAL EXAM LEVEL 7, NON PHYS AND PHYS SVC. AND PRESCRIBES MED (INITIAL TREATMENT)	\$318.00
Health	403123	99213-Established Patient--15 Minutes Duration-Physician	PHYS. EXAM., LEVEL 8 NON PHYS AND PHYS SVC AND PRESCRIBED MEDICATIONS	\$69.00
Health	403123	99214-Established patient-30 Minutes Duration-Physician	PHYS. EXAM LEVEL 7, NON PHYS AND PHYS. SVC AND PRESCRIBED MEDICATION	\$92.00
Health	403123	99212-Follow Up Visit-Est. Pat-Nurse-15 Minutes	FOLLOW-UP EXAM LEVEL 1, NON PHYS SERV ONLY	\$38.00
Health			DOT/DOPT EXAMINATION	
Health	403123	99211-DOT-DOPT-Office Visit-15 Minutes-Administer Meds	DOT-DOPT--OFFICE VISIT--15 MINUTES DURATION--ADMINISTER MEDICATIONS	\$20.00
Health	403123	99211-DOT-DOPT-Visit to Home -Administer Meds	DOT-DOPT--VISIT TO HOME--ADMINISTER MEDICATIONS	\$20.00
Health		EDUCATION		
Health	405065		CPR CLASSES	\$30.00
Health	405065		Bloodborne Pathogen Class	\$50.00
Health	405065		Bloodborne Pathogen Renewal Class	\$25.00
Health		FAMILY PLANNING		
Health	403133	99201	Office Visit. New Client. Problem focus. Straightforward decision making	\$23.00, effective 10/01/2010 \$26.00
Health	403133	99202	Office Visit. New Client. Problem focus. Straightforward decision making	\$36.00, effective 10/01/2010 \$41.00
Health	403133	99203	Office Visit. New Client. Detailed history/exam. Low complexity decision making	\$48.00
Health	403133	99204	Office Visit. New Client. Detailed history/exam. Moderate complexity decision making	\$71.00, effective 10/01/2010 \$82.00
Health	403133	99205	Office Visit. New Client. Detailed history/exam. High complexity decision making	\$88.00, effective 10/01/2010 \$101.00
Health	403133	99211	Office Visit. Established Client. Problem focus. Straightforward decision making	\$12.00, effective 10/01/2010 \$13.00
Health	403133	99212	Office Visit. Established Client. Problem focus. Straightforward decision making	\$20.00, effective 10/01/2010 \$23.00
Health	403133	99213	Office Visit. Established Client. Detailed history/exam. Low complexity decision making	\$30.00
Health	403133	99214	Office Visit. Established Client. Detailed history/exam. Moderate complexity decision making	\$42.00
Health	403133	99215	Office Visit. Established Client. Detailed history/exam. High complexity decision making	\$64.00, effective 10/01/2010 \$73.00
Health	403133	97802	Nutrition counseling; initial assessment & intervention; each 15 min	\$18.00
Health	403133	74000	X-ray, abdomen, single a/p view	\$23.00
Health	403133	74010	X-ray, abdomen, a/p and additional views	\$27.00
Health	403133	76830	Ultrasound, transvaginal	\$75.00
Health	403133	76856	Ultrasound, pelvic, non-obstetric	\$75.00
Health	403133	76857	Ultrasound, pelvic, non-obstetric, limited or follow-up	\$47.00
Health	403133	76850	Ultrasound, extremity (localization of implant) - * WHP	\$67.00
Health	403133	A9150	Non-Rx drugs - Use FP modifier w/code	\$14.00
Health	403133	J3490	Medication for STD or GIU infection	\$6.00

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Health	403133	H1010	Instruction, NPF	\$8.00
Health	403133	A4261	Cervical cap	\$24.00
Health	403133	A4266	Diaphragm	\$10.00
Health	403133	51170	Diaphragm or cervical cap fitting w/ instructions	\$38.00
Health	403133	A4267	Condom, male, each	\$1.00
Health	403133	A4268	Condom, female, each	\$2.00
Health	403133	A4269	Spermicide (foam, gel) each, 6 suppositories or film are quantity of 1	\$4.00
Health	403133	S4993	Oral contraceptives pills, one cycle/ECP	\$21.00
Health	403133	J7300	Copper intrauterine contraceptive	\$404.00
Health	403133	J7302	Levonorgestrel intrauterine contraceptive	\$420.00
Health	403133	58300	Insertion of intrauterine device	\$75.00
Health	403133	58301	Removal of intrauterine device	\$70.00
Health	403133	J1055	Medroxyprogesterone acetate for contraceptive use, IM injection, 150 mg	\$53.00
Health	403133	J7303	Vaginal ring, each	\$41.00
Health	403133	J7304	Contraceptive patch, each	\$15.00
Health	403133	J7307	Implantable contraceptive capsule	\$585.00
Health	403133	11975	Insertion, implantable contraceptive	\$152.00
Health	403133	11976	Removal, implantable contraceptive	\$152.00
Health	403133	11977	Removal w/ reinsertion, implantable contraceptive	\$305.00
Health	403133	99000	Specimen handling or conveyance	\$4.00
Health	403133	87210	Wet mount with preparation	\$6.00
Health	403133	80061	Lipid profile w/ cholesterol	\$19.00
Health	403133	81000	Urinalysis, by dipstick or tablet, non-automated, with microscopy	\$4.00
Health	403133	81001	Urinalysis, by dipstick or tablet, automated, with microscopy	\$4.00
Health	403133	81002	Urinalysis, by dipstick or tablet, non-automated	\$4.00
Health	403133	81003	Urinalysis, by dipstick or tablet, automated, without microscopy	\$3.00
Health	403133	81015	Urinalysis, microscopic only	\$4.00
Health	403133	81025	Urine pregnancy test, visual comparison methods	\$9.00
Health	403133	82947	Glucose, blood, except reagent strip	\$5.00
Health	403133	82948	Glucose, blood, reagent strip	\$4.00
Health	403133	84443	Thyroid Stimulation Hormone	\$23.00
Health	403133	84702	Chorionic gonadotropin, quantitative (pregnancy test)	\$12.00
Health	403133	84703	Chorionic gonadotropin, qualitative (pregnancy test)	\$11.00, effective 10/01/2010 \$10.00
Health	403133	85013	Microhematocrit, spun	\$3.00
Health	403133	85014	Hematocrit	\$3.00
Health	403133	85018	Hemoglobin	\$3.00
Health	403133	85025	CBC with differential, automated	\$11.00
Health	403133	85027	CBC, automated	\$9.00
Health	403133	86580	TB skin test, intradermal	\$7.00
Health	403133	86592	Syphilis	\$6.00
Health	403133	86689	HTLV/HIV confirmatory test	\$27.00
Health	403133	86695	Herpes simplex, type 1	\$18.00
Health	403133	86696	Herpes simplex, type 2	\$27.00
Health	403133	86701	HIV-1 Antibody	\$12.00
Health	403133	86703	HIV-1 and HIV-2, single assay	\$19.00
Health	403133	86762	Rubella antibody	\$20.00
Health	403133	86803	Hepatitis C antibody	\$20.00
Health	403133	86900	Blood typing, ABO	\$4.00
Health	403133	86901	Blood typing, Rh	\$4.00
Health	403133	87070	Culture, bacterial; any source other than blood or stool; with presumptive identification of isolates	\$12.00
Health	403133	87086	Urine culture, bacterial, quantitative	\$11.00
Health	403133	87088	Urine culture, bacterial, with presumptive identification of isolates	\$11.00
Health	403133	87102	Culture, fungi, with presumptive identification of isolates, source other than blood, skin, hair, or nail	\$12.00
Health	403133	87110	Chlamydia culture	\$27.00
Health	403133	87205	Smear with interpretation, routine stain for bacteria, fungi or cell types	\$6.00
Health	403133	87210	Wet mount for infectious agents (e.g. saline, India ink, KOH preps)	\$6.00
Health	403133	87220	Tissue examination by KOH slide of samples from skin, hair or nails for fungi, ectoparasite ova, mites	\$6.00
Health	403133	87252	Virus isolation, tissue culture inoculation and presumptive identification (herpes)	\$36.00
Health	403133	87340	Hepatitis B surface antigen, by enzyme immunoassay technique	\$14.00
Health	403133	87480	Candida species, direct probe technique	\$28.00
Health	403133	87490	Chlamydia, direct probe technique	\$28.00
Health	403133	87491	Chlamydia, amplified probe technique	\$49.00
Health	403133	87510	Gardnerella vaginalis, direct probe technique	\$28.00
Health	403133	87590	Gonorrhea, direct probe technique	\$28.00
Health	403133	87591	Gonorrhea, amplified probe technique	\$49.00
Health	403133	87621	HPV, amplified probe technique	\$49.00
Health	403133	87660	Trichomonas vaginalis, direct probe technique	\$28.00
Health	403133	87800	Infectious agent, multiple organisms, direct probe	\$28.00
Health	403133	87810	Chlamydia, immunoassay w/ direct optical observation	\$17.00
Health	403133	87850	Gonorrhea, immunoassay with direct optical observation	\$17.00
Health	403133	88142	Cytopathology, cervical/vaginal, liquid based, automated	\$25.00
Health	403133	88150	Cytopathology, cervical/vaginal, slides, manual	\$15.00

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FY11 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2011 Adopted
Health	403133	88164	Cytopathology, cervical/vaginal, slides, manual, the Bethesda System	\$15.00
Health	403133	88175	Cytopathology, cervical/vaginal, any reporting system, fluid based, automated screening with manual rescreening or review	\$37.00
Health	403133	55250	Male sterilization, Vasectomy, global fee	\$254.00
Health	403133	58600	Female sterilization, Fallopian tube transection, blocking, or other procedure, global fee	\$1,800.00
**Health Fees are established in accordance with State Medicaid and market rates for the area.				

SCHEDULE D
Ordinance 8064 Appendix "A"

<u>Job Classification Titles</u>	<u>Codes/Grades</u>	<u>Job Classification Titles</u>	<u>Codes/Grades</u>
Accessibility Coordinator	10930 PM 125	Capital Assets Manager	10320 EX 5
Accessibility Specialist	10940 GS 52	Capital Improvements Program Administrator	13070 EX 5
Accountant	12230 PM 125	Capital Improvements Program Manager	13050 EX 3
Accounting Manager	12210 PM 130	Capital Projects Inspector	17285 GS 52
Accounting Payroll/Specialist	12250 GS 50	Capital Projects Manager	13060 EX 5
Accounting/Payroll Clerk	12260 GS 46	Carpenter	18710 GS 48
Administrative Analyst	11150 PM 127	Cashier	12480 GS 43
Administrative Assistant	11110 GS 52	CDBG Contract Administrator	10650 PM 127
Administrative Services Manager	19210 EX 5	Certified Firefighter Trainee	19030 GS 48
Affordable Housing Finance Coordinator	10645 PM 132	Certified Paramedic-Fire Trainee	19070 GS 52
Aging Services Coordinator	10640 PM 126	Certified Police Trainee	19050 GS 53
Airfield Maintenance Supervisor	18325 GS 54	Certifying Authority	22060 PM 123
Airport Assistant Operations Officer	14120 PM 123	Chemist	13220 PM 125
Airport Labor Supervisor	18360 GS 52	Chief Architect	13110 EX 5
Airport Maintenance Superintendent	14060 PM 129	Chief Building Inspector	17130 PM 127
Airport Operations Manager	14050 EX 5	Chief Construction Inspector	13040 PM 126
Airport Operations Officer	14090 PM 126	Chief Internal Auditor	12020 EX 3
Airport Operations Superintendent	14070 PM 131	Chief Plans Examiner	17340 PM 132
Airport Program Coordinator	14110 PM 132	Chief Street Operations Officer	17625 PM 132
Airport Security Coordinator	14080 PM 129	City Engineer	13010 EX 2
Animal Services Attendant	22380 GS 45	Civil Engineer	13310 PM 132
Animal Services Manager	22315 PM 130	Civil Engineer Associate	13320 PM 128
Animal Services Office	22350 GS 49	Clinical Assistant	22130 GS 46
Animal Services Operations Supervisor	22321 GS 57	Coach Operator	14420 GS 48
Animal Services Shift Supervisor	22320 GS 53	Coach Operator Trainee	14460 GS 43
Animal Training and Enrichment Coordinator	16600 GS 53	Code Compliance Inspector	17320 GS 51
Aquatics Supervisor	16130 PM 123	Code Compliance Manager	17300 PM 130
Aquatics Systems Manager	16480 GS 53	Code Compliance Supervisor	17310 GS 55
Archaeology Museum Education Curator	15233 PM 124	Code Field Operations Supervisor	17305 GS 57
Archeology Museum Curator	15243 PM 125	Coin Sorter Operator	12530 GS 43
Architect	13120 PM 130	Collections Supervisor	12430 GS 50
Architectural Intern	13130 PM 124	Collectively Bargained Payroll Clerk	12255 GS 47
Archives & Records Analyst	11040 PM 123	Communication Dispatcher	11420 GS 47
Archives & Records Manager	11030 PM 128	Communication Dispatcher Supervisor	11410 GS 49
Art Museum Assistant Curator	15260 PM 122	Communications Assistant Manager	19620 PM 127
Art Museum Assistant Education Curator	15250 PM 122	Communications Manager	19610 PM 129
Art Museum Curator	15240 PM 125	Community & Human Development Deputy Director	10615 EX 4
Art Museum Registrar	15080 PM 122	Community & Human Development Director	10610 EX 2
Art Museum Senior Curator	15235 PM 127	Community Center Supervisor	16110 PM 124
Art Museum Senior Education Curator	15210 PM 125	Community Health Preparedness Coordinator	22255 PM 132
Arts Programs & Education Specialist	15120 PM 124	Community Health Preparedness Planner	22260 PM 125
Assistant City Engineer	13020 EX 3	Community Service Aide Breastfeeding Counselor	22190 GS 45
Assistant Director for Transit Administration & Development	14260 EX 3	Construction Inspector Trainee	17290 GS 47
Assistant Director for Transit Operations & Maintenance	14270 EX 3	Consumer Affairs Officer	11340 PM 126
Assistant Fire Marshal	73430 FS 6	Contracts Development Coordinator	20130 PM 128
Assistant Municipal Clerk	19115 PM 133	Court Liaison Supervisor	19360 GS 45
Assistant Trans-Pecos Systems Coordinator	15620 PM 127	Courts Assistant Municipal Clerk	19110 EX 5
Associate Accountant	12240 PM 122	Crime Analyst	19320 PM 125
Associate Code Compliance Inspector	17330 GS 47	Criminal Intelligence Liaison	19330 PM 123
Associate Hydrogeologist	13250 PM 126	Cultural Funding & Technical Assistant Coordinator	15130 PM 124
Associate Ombudsman	11335 PM 125	Custodial Services Supervisor	18330 GS 49
Associate Zoo Veterinarian	16515 PM 133	Custodial Shift Leader	18350 GS 45
Audit Manager	12070 EX 5	Custodial Supervisor	18340 GS 47
Auditor	12090 PM 124	Customer Relations & Billing Supervisor	11350 GS 52
Aviation Assistant Director	14020 EX 3	Customer Relations Clerk	11370 GS 45
Aviation Development Assistant Director	14040 EX 4	Customer Relations Representative	11360 GS 47
Aviation Director	14010 EX 2	Dental Assistant	22220 GS 46
Aviation Operations & Security Assistant Director	14030 EX 3	Dental Hygienist	22210 GS 54
Benefit Specialist	12106 GS 48	Department Administrative Manager	11140 PM 129
Benefits Supervisor	12095 PM 129	Departmental Data Management Specialist	11085 GS 50
Breastfeeding Coordinator	22180 PM 125	Departmental Data Management Supervisor	11080 GS 55
Budget & Management Analyst	12160 PM 124	Deputy City Clerk	11020 PM 126
Budget & Services Coordinator	12170 PM 126	Deputy Court Clerk	19160 GS 45
Budget Specialist	12180 GS 52	Deputy Director of General Services	18015 EX 3
Building Combination Inspector	17225 GS 55	Deputy Director - Building Permits & Inspections	17120 EX 3
Building Combination Inspector Supervisor	17215 GS 57	Deputy Director - Planning	10110 EX 3
Building Inspector	17220 GS 53	Deputy Director of Library Services	15420 EX 5
Building Inspector Supervisor	17210 GS 55	Deputy Director of Public Health	22025 EX 4
Building Plans Examiner	17350 GS 57	Desalination Plant Superintendent	20880 PM 129
Business & Customer Service Assistant Manager	11320 PM 128	Development Review Manager	10120 EX 4
Business & Customer Service Manager	11310 EX 5	Development Services Director	17110 EX 2
Business & Financial Manager	12065 PM 131	Director of Library Services	15410 EX 2
Buyer	10340 GS 53	Director of Office of Management & Budget	12110 EX 2
Disbursements Supervisor	12420 GS 52	Fleet Maintenance Technician Trainee	18140 GS 46
Document Center Specialist	11070 GS 44	Fleet Service Worker	18220 GS 45
Document Center Supervisor	11050 GS 51	Fleet Services Assistant	18230 GS 43
Economic Development Director	10010 EX 2	Fleet Services Coordinator	18060 GS 50
Economic Program Analyst	10030 PM 126	Food Safety Associate Inspector	22480 GS 47
Education & Graphics Specialist	11060 GS 50	Food Safety Inspector	22470 GS 51
Electrical Engineer	13360 PM 132	Food Safety Inspector Supervisor	22460 GS 55
Electrical Engineering Associate	13370 PM 128	Food Safety Program Manager	22450 PM 130
Electrical Inspector	17240 GS 53	Food Safety Specialist	22400 PM 122
Electrical Inspector Supervisor	17230 GS 55	Foreign Trade Zone Coordinator	10025 PM 127

SCHEDULE D
Ordinance 8064 Appendix "A"

<u>Job Classification Titles</u>	<u>Codes/Grades</u>	<u>Job Classification Titles</u>	<u>Codes/Grades</u>
Electrical Plans Examiner	17370 GS 57	Foreign Trade Zone Manager	10020 PM 133
Electrician	18630 GS 53	General Service Worker	18570 GS 43
Electrician Supervisor	18620 GS 55	General Services Director	18015 EX 2
Electronics Lead Technician	18640 GS 54	General Services Lead Worker	18560 GS 46
Electronics Technician	18650 GS 52	General Services Supervisor	18510 GS 50
Energy Coordinator	13080 PM 128	Government Affairs and Communication Manage	20040 EX 4
Energy Management Coordinator	20140 EX 4	Graffiti Abatement Program Coordinator	17660 PM 123
Energy Resources Manager	13075 PM 132	Grant Planner	10720 PM 124
Engineering Aide	13840 GS 46	Grants Program Manager	10620 EX 4
Engineering Associate	13810 PM 126	Graphics Technician	11065 GS 50
Engineering Division Manager	13030 EX 4	Groundskeeper	18550 GS 45
Engineering Lead Technician	13815 GS 56	Grounskeeping Equipment Technician	18130 GS 48
Engineering Senior Technician	13820 GS 54	Health Assistant Director	22020 EX 3
Engineering Technician	13830 GS 51	Health Director	22010 EX 2
Engineering Technician 07/04/2010 (changed)	13830 GS 50	Health Education Specialist	22250 PM 123
Environmental Compliance Manager	20260 EX 5	Health Education Supervisor	22240 PM 127
Environmental Engineer	13410 PM 132	Health Training & Promotions Manager	22230 PM 132
Environmental Engineer Associate	13420 PM 128	Heavy Equipment Operator	18420 GS 50
Environmental Field Technician	13835 GS 48	Heavy Equipment Supervisor	18410 GS 54
Environmental Planner	10200 PM 128	Help Desk Specialist	11620 GS 45
Environmental Scientist	13430 PM 126	Historic Preservation Officer	15100 PM 129
Environmental Senior Field Technician	13825 GS 52	History Museum Senior Curator	15225 PM 125
Environmental Senior Scientist	13415 PM 130	History Museum Senior Education Curator	15215 PM 125
Environmental Services Assistant Director	17720 EX 3	Housing Construction Specialist	10820 GS 54
Environmental Services Director	17710 EX 2	Housing Construction Supervisor	10660 GS 56
Environmental Staff Scientist	13435 PM 124	Housing Program Manager	10630 EX 5
Epidemiologist	22200 PM 131	Housing Program Relocation Officer	10830 PM 123
Equipment Operator	18430 GS 47	Housing Program Relocation Representative	10840 GS 48
Events Coordinator	15050 GS 49	Housing Program Specialist	10810 PM 124
Facilities Maintenance Chief	18315 GS 56	Human Resources Analyst	10530 PM 124
Facilities Maintenance Lead Worker	18520 GS 50	Human Resources Assistant Director	10420 EX 3
Facilities Maintenance Superintendent	18310 PM 130	Human Resources Director	10410 EX 2
Facilities Maintenance Supervisor	18320 GS 55	Human Resources Manager	10430 PM 133
Facilities Maintenance Worker	18530 GS 47	Human Resources Specialist	10550 GS 49
Financial Reporting Coordinator	12040 EX 5	Hydrogeologist	13240 PM 131
Financial Services Chief Financial Officer	12010 EX 2	Industrial Electrician	18610 GS 54
Financial Systems Coordinator	12060 PM 126	Industrial Engineer	13510 PM 132
Fire Administrative Chief	73460 FS 7	Industrial Engineering Associate	13520 PM 128
Fire Assistant Chief	73480 FS 9	Information and Referral 211 Specialist	11400 GS 46
Fire Battalion Chief	73390 FS 6	Information Technology Director	11610 EX 2
Fire Captain	73380 FS 5	Instrumentation Control Assistant Superintendent	20870 PM 125
Fire Chief	19010 EX 2	Instrumentation Control Superintendent	20860 PM 127
Fire Deputy Chief	73470 FS 8	International Bridges Director	17615 EX 2
Fire Division Chief	73420 FS 6	International Bridges Operations Manager	12400 PM 130
Fire Lieutenant	73370 FS 4	Inventory Coder	11570 GS 43
Fire Maintenance Superintendent	73410 FS 7	Irrigation Technician	18780 GS 47
Fire Marshal	73440 FS 8	Laboratory Services Manager	20520 PM 132
Fire Medic	76070 FS 1	Land & Contract Administrator	10370 PM 126
Fire Medical Lieutenant	76030 FS 4	Land & Contract Specialist	10390 GS 51
Fire Paramedic	760400 FS 2	Landscape Architect	13121 PM 128
Fire Suppression Technician	73330 FS 2	Landscape Inspector	17280 GS 53
Fire Suppression Technician II	73290 FS 3	Landscape Plans Examiner	17380 GS 57
Fire Training Chief	73450 FS 7	Latent Print Examiner	19470 GS 53
Firefighter	73320 FS 1	Latent Print Examiner Supervisor	19455 PM 126
Firefighter Trainee	19040 GS 46	Lead Auditor	12080 PM 129
Fiscal Operations Manager	12200 EX 5	Lead Budget & Management Analyst	12140 PM 130
Fixed Route Assistant Superintendent	14230 PM 132	Lead Epidemiologist	22205 PM 133
Fleet & Building Maintenance Superintendent	20280 PM 129	Lead Human Resources Analyst	10510 PM 130
Fleet Body Repair Technician	18210 GS 50	Lead Human Resources Specialist	10540 GS 53
Fleet Body Shop Supervisor	18040 GS 56	Lead Maintenance Mechanic	18740 GS 53
Fleet Maintenance Chief	18020 GS 57	Lead Planner	10130 PM 130
Fleet Maintenance Lead Technician	18110 GS 54	Lead Solid Waste Truck Driver	17825 GS 49
Fleet Maintenance Supervisor	18030 GS 55	Legal/Contract Secretary	11115 GS 51
Fleet Maintenance Technician	18120 GS 51	Library Assistant	15580 GS 43
Library Branch Manager	15640 PM 129	Police Administrative Services Division Manager	19220 PM 129
Library Children Services Coordinator	15530 PM 128	Police Assistant Chief	75670 P8
Library Head Cataloger	15440 PM 128	Police Budget Coordinator	19230 PM 126
Library Head of General Reference	15430 PM 128	Police Chief	19020 EX 2
Library Information Senior Specialist	15560 GS 49	Police Commander	75630 P6
Library Information Specialist	15570 GS 46	Police Deputy Chief	75660 P 7
Library Literacy Coordinator	15650 PM 125	Police Detective	75510 P2-P3
Library Services Supervisor	15550 GS 52	Police Interagency Program Coordinator	19340 PM 122
Library Technical Services Manager	15540 PM 128	Police Lieutenant	75620 P5
Licensed Coach Operator Trainee	14450 GS 42	Police Officer	75420 P1
Licensed Vocational Nurse	22110 GS 57	Police Public Information Office	19370 PM 127
Loan Account & Collection Specialist	10850 GS 47	Police Records Specialist	19250 GS 46
Locksmith	18720 GS 46	Police Records Supervisor	19260 GS 52
Machinist	18730 GS 48	Police Records Unit Supervisor	19240 GS 50
Maintenance Mechanic	18750 GS 50	Police Sergeant	75610 P 4
Maintenance Service Ticket Writer	18050 GS 46	Police Toxicologist	19310 PM 127
Marketing & Cultural Tourism Development Manager	15140 EX 5	Police Trainee	19060 GS 54
Marketing & Customer Relations Coordinator	10050 PM 126	Police Training Manager	19350 PM 128
Marketing and Cultural Tourism Coordinator	15150 PM 124	Pretreatment Assistant Manager	13270 PM 125
Materials Specialist	11530 GS 46	Pretreatment Engineering Associate	13740 PM 128

SCHEDULE D
Ordinance 8064 Appendix "A"

<u>Job Classification Titles</u>	<u>Codes/Grades</u>	<u>Job Classification Titles</u>	<u>Codes/Grades</u>
Materials Supervisor	11520 GS 53	Pretreatment Inspector	20940 GS 50
Mechanical & Plumbing Inspector Supervisor	17250 GS 55	Pretreatment Inspector Supervisor	20930 GS 54
Mechanical & Plumbing Plans Examiner	17360 GS 56	Pretreatment Manager	13730 PM 132
Mechanical Engineer	13560 PM 132	Printing & Equipment Operator	11090 GS 46
Mechanical Engineering Associate	13570 PM 128	Procurement Analyst	10330 PM 126
Mechanical Inspector	17270 GS 52	Project Compliance Specialist	10350 PM 121
Medical Assistant	22120 GS 48	Property & Evidence Specialist	19430 GS 46
Microbiologist	13225 PM 125	Property & Evidence Supervisor	19410 GS 51
Microbiology Supervisor	13228 PM 130	Property and Disposition Specialist	19420 GS 49
Municipal Clerk	11010 EX 2	Property Control Officer	11560 GS 50
Municipal Court Hearing Officer	19120 PM 126	Public Affairs Office	10040 PM 132
Municipal Court Sentencing Coordinator	19130 PM 124	Public Arts Program Coordinator	15110 PM 124
Museum Deputy Director	15030 EX 5	Public Health Aide	22300 GS 45
Museum Development Coordinator	15060 PM 125	Public Health Nurse	22090 PM 128
Museum Director	15020 EX 3	Public Health Specialist	22290 PM 123
Museum Education Curator	15230 PM 124	Public Health Supervisor	22270 PM 128
Museum Exhibits Curator	15270 PM 122	Public Safety Call Taker	19760 GS 50
Museum Manager	15040 PM 132	Public Safety Communications Specialist	19780 GS 50
Museum Operations Assistant	15320 GS 44	Public Safety Communicator	19750 GS 53
Museum Preparator	15070 PM 122	Public Safety Communicator Trainee	19755 GS 50
Museum Senior Curator	15220 PM 125	Public Safety Dispatcher-Police	19740 GS 51
Museum Store Manager	15310 PM 123	Public Safety Report Taker	19770 GS 45
Museums & Cultural Affairs Director	15010 EX 2	Public Safety Senior Dispatcher-Fire	19710 GS 55
Neighborhood Relations Coordinator	10730 PM 124	Public Safety Shift Supervisor	19730 GS 56
Neighborhood Service Coordinator	10700 PM 130	Public Services Librarian	15520 PM 125
Nurse Supervisor	22100 PM 130	Public Services Senior Librarian	15510 PM 127
Nursing Program Manager	22080 PM 133	Purchasing Agent	10335 PM 129
Nutrition Services Manager	22140 PM 133	Purchasing Clerk	10360 GS 47
Nutritionist	22170 PM 124	Purchasing Manager	10310 EX 5
Office Assistant	11250 GS 43	Quality Control Chemist	13260 PM 129
Office Manager	11210 GS 54	Rate Analyst	20430 PM 128
Office Supervisor	11220 GS 49	Recreation & Sports Coordinator	16070 PM 125
Ombudsman	11330 PM 128	Recreation District Supervisor	16050 PM 128
Open Space, Trails and Parks Coordinator	16065 PM 125	Recreation Leader	16230 GS 42
Operations Assistant	17640 GS 52	Recreation Manager	16030 EX 5
Operations Supervisor	17630 GS 56	Recreation Program Supervisor	16120 PM 122
Paralegal	11170 PM 121	Recreation Specialist	16210 GS 47
Paratransit Assistant Superintendent	14240 PM 126	Regional Library Branch Manager	15630 PM 130
Park Area Supervisor	16320 GS 55	Research Assistant	11180 PM 122
Park User Representative	16240 GS 49	Return to Work Specialist	12105 PM 123
Parking and Traffic Controller	19525 GS 47	Revenue Processing Supervisor	12330 GS 53
Parking Enforcement Controller	19530 GS 46	Right of Way Agent	10380 PM 125
Parking Meter Service Supervisor	12510 GS 49	Risk Management Analyst	12100 PM 128
Parking Meter Service Worker	12520 GS 46	Risk Manager	12030 EX 4
Parks & Recreation Assistant Director	16020 EX 3	Roofer	18770 GS 47
Parks & Recreation Director	16010 EX 2	Safety Specialist	11730 PM 124
Parks Planning & Development Manager	16040 EX 5	Safety Technician	11740 GS 48
Parks Superintendent	16045 PM 132	Secretary	11130 GS 46
Pavement Coordinator	17627 PM 126	Senior Accountant	12220 PM 128
Photographic Laboratory Senior Technician	19440 GS 52	Senior Accounting/Payroll Specialist	12245 GS 52
Photographic Laboratory Technician	19450 GS 49	Senior Animal Services Attendant	22370 GS 47
Planner	10150 PM 124	Senior Animal Services Office	22340 GS 51
Planning Specialist	10170 GS 49	Senior Auditor	12085 PM 127
Planning Technician	10190 GS 43	Senior Budget & Management Analyst	12150 PM 128
Plumber	18760 GS 51	Senior Cashier	12470 GS 45
Plumbing Inspector	17260 GS 53	Senior Chemist	13210 PM 128
Senior Citizen Program Coordinator	10910 PM 125	Transit Stock Controller	11510 PM 121
Senior Citizen Program Specialist	10920 PM 121	Transit Supervisor	14250 GS 52
Senior Code Compliance Inspector	17315 GS 53	Transportation Planner	10220 PM 127
Senior Deputy Court Clerk	19150 GS 51	Transportation Services Supervisor	14100 GS 52
Senior Grant Planner	10710 PM 127	Treasury Services Coordinator	12050 EX 4
Senior Graphics Technician	11055 PM 122	Truck Driver	18440 GS 44
Senior Human Resources Analyst	10520 PM 127	Utility Central Control Operator	20840 GS 51
Senior Human Resources Specialist	10545 GS 51	Utility Central Control Supervisor	20830 GS 54
Senior Latent Print Examiner	19460 PM 123	Utility Chief Financial Office	20030 EX 2
Senior Microbiologist	13226 PM 128	Utility Chief Operations Office	20020 EX 2
Senior Nutritionist	22150 PM 127	Utility Chief Security Coordinator	20060 EX 5
Senior Office Assistant	11230 GS 45	Utility Chief Technical Office	20010 EX 2
Senior Planner	10140 PM 126	Utility Construction Engineering Division Manager	20100 EX 3
Senior Planning Technician	10180 GS 46	Utility Construction Supervisor	21060 GS 54
Senior Plans Examiner	17343 PM 125	Utility Customer Service Supervisor	20610 GS 53
Senior Public Health Specialist	22280 PM 124	Utility Electronic Controls Supervisor	20850 GS 54
Senior Recreation Leader	16220 GS 43	Utility Engineer	13710 PM 132
Senior Safety Specialist	20450 PM 126	Utility Engineering Associate	13720 PM 128
Senior Secretary	11120 GS 49	Utility Engineering Division Manager	20110 EX 3
Senior Service Planner	14255 PM 125	Utility Field Customer Service Inspector	20630 GS 48
Senior Strategic Budget Advisor	12120 EX 4	Utility Field Customer Service Supervisor	20620 GS 50
Senior Toll Collector	12450 GS 45	Utility Field Customer Service Worker	20640 GS 47
Senior Zoo Keeper	16580 GS 48	Utility Human Resources Manager	20050 EX 5
Service & Security Worker	18525 GS 43	Utility Laboratory Aide	20560 GS 42
Shuttle Coach Operator	14440 GS 45	Utility Laboratory Sampler	20555 GS 47
Sign Language Interpreter	10935 PM 128	Utility Laboratory Technician	20550 GS 50
Solid Waste Division Supervisor	17810 GS 54	Utility Land and Water Rights Manager	20125 EX 3
Solid Waste Landfill Supervisor	17740 GS 54	Utility Meter Reader	20660 GS 45

SCHEDULE D
Ordinance 8064 Appendix "A"

<u>Job Classification Titles</u>	<u>Codes/Grades</u>	<u>Job Classification Titles</u>	<u>Codes/Grades</u>
Solid Waste Operations Coordinator	17738 PM 121	Utility Meter Reader Supervisor	20650 GS 49
Solid Waste Operations Manager	17735 PM 132	Utility Meter Repair Supervisor	20670 GS 50
Solid Waste Route Supervisor	17810 GS 44	Utility Meter Repairer	20690 GS 46
Solid Waste Superintendent	17730 GS 56	Utility Meter Senior Repairer	20680 PM 48
Solid Waste Truck Driver	17830 GS 47	Utility Pipe Layer	21050 GS 46
Southwest Librarian	15450 PM 127	Utility Plant Technician	20770 - GS 49
Sports Manager	16090 PM 129	Utility Reclamation Plant Superintendent	20920 PM 129
Stores Clerk	11550 GS 44	Utility Safety & Claims Supervisor	20440 PM 128
Stormwater Engineering Division Manager	20225 EX 3	Utility Sample Specialis	20530 GS 53
Stormwater Operations Manager	20235 EX 5	Vehicle for Hire Inspector	19520 GS 47
Strategic Budget Advisor	12130 EX 5	Vehicle for Hire Supervisor	19510 GS 49
Street Resurfacing Inspector	17650 GS 47	Veterinarian	16510 EX 5
Streets Director	17610 EX 2	Veterinary Assistant	16530 GS 48
Tax Accounts Supervisor	12340 GS 53	Veterinary Technician	16520 GS 53
Tax Assessor & Collector	12310 EX 2	Victim Services Advocate	19380 GS 54
Tax Deputy Administrator	12320 EX 5	Volunteer Services Specialist	10670 GS 50
Tire Repairer	18240 GS 43	Warrant Supervisor	19140 GS 52
Toll Collections Supervisor	12440 GS 52	Wastewater Collection Maintenance Superintendent	21025 GS 57
Toll Collector	12460 GS 42	Wastewater Collection Maintenance Supervisor	21030 GS 54
Tow Truck Operator	19540 GS 44	Wastewater Construction Superintendent	21020 GS 57
Trades Helper	18540 GS 45	Wastewater Lead Service Worker	21130 GS 47
Traffic Control Installation Supervisor	17510 GS 53	Wastewater Lift Station Maintenance Supervisor	21040 GS 54
Traffic Control Planner	13630 PM 125	Wastewater Lift Station Superintendent	20910 GS 55
Traffic Control Specialist	13640 GS 52	Wastewater Plant Assistant Superintendent	20740 GS 55
Traffic Engineer	13610 PM 132	Wastewater Plant Senior Technician	20760 GS 52
Traffic Engineer Associate	13620 PM 128	Wastewater Plant Superintendent	20720 PM 128
Traffic Signal Division Supervisor	17420 GS 56	Wastewater Service Worker Supervisor	21110 GS 52
Traffic Signal Maintenance Supervisor	17440 GS 55	Wastewater System Division Manager	20240 EX 3
Traffic Signs & Markings Division Supervisor	17430 GS 55	Wastewater Treatment Manager	20250 EX 4
Traffic Signs & Markings Technician	17515 GS 48	Water & Wastewater Economic Analyst	20410 PM 132
Traffic Signs & Markings Worker	17520 GS 46	Water Conservation / Tech20 Manager	20310 EX 5
Traffic Signs and Markings Plans Examine	17390 GS 55	Water Conservation Education Specialist	20320 PM 124
Training & Development Coordinator	10440 PM 127	Water Conservation Technician	20330 GS 49
Training & Public Programs Manager	11700 PM 132	Water Distribution Superintendent	21010 PM 128
Training Specialist	11710 PM 125	Water Distribution System Manager	20230 EX 5
Training Technician	11720 GS 47	Water Lead Service Worker	21120 GS 48
Trans-Pecos Library System Coordinator	15610 PM 130	Water Operations Control Analyst	20580 PM 129
Transit Customer Service Representative	14320 GS 44	Water Plant Assistant Superintendent	20730 GS 55
Transit Customer Service Supervisor	14300 GS 51	Water Plant Senior Technician	20750 GS 52
Transit Data Specialist	14335 GS 51	Water Plant Superintendent	20710 PM 128
Transit Data Specialist	14335 GS 51	Water Production Assistant Superintendent	20820 GS 55
Transit Fleet Service Supervisor	14310 GS 50	Water Production Superintendent	20810 PM 128
Transit Planning & Program Coordinator	14210 PM 132	Water Resources Manager	13230 EX 3
Transit Quality Control Inspector	14360 GS 51	Water Service Worker Supervisor	21100 GS 52
Transit Safety Manager	14345 PM 132	Water Services Inspector	21140 GS 50
Transit Safety Officer	14350 PM 128	Water Systems Division Manager	20220 EX 3
Transit Schedule Writer	14340 GS 49	Welder	18790 GS 51
		Well Maintenance Supervisor	21070 GS 53
		WIC Patient Services Coordinator	22030 EX 5
		WIC Services Manager	22050 PM 130
		WIC Services Specialist	22070 GS 52
		Zoning Board Of Adjustment Secretary	17355 GS 53
		Zoo Animal Curator	16430 PM 127
		Zoo Area Supervisor	16560 GS 50
		Zoo Collection Supervisor	16550 GS 53
		Zoo Commissary Supervisor	16540 GS 52
		Zoo Director	16410 EX 2
		Zoo Education Curator	16440 PM 125
		Zoo Education Specialist	16445 PM 123
		Zoo Exhibit Technician	16450 GS 51
		Zoo Facilities Supervisor	16470 GS 50
		Zoo Keeper	16590 GS 47
		Zoo Parks Operations Manager	16460 PM 130
		Zoo Registrar	16610 GS 53

017399

AN ORDINANCE LEVYING 2011 TAXES

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

SECTION 1: That ad valorem taxes for the tax year ending December 31, 2010 to fund the City's budgetary requirements for the fiscal year ending August 31, 2011, be and are hereby levied on all property, real, personal, and mixed, subject to taxation by the City, at the rate of 0.6537 of one percent of the assessed value of said property, as hereinafter set forth:

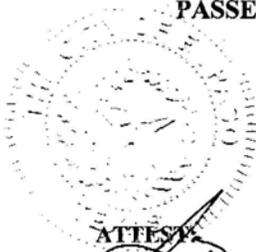
- A. For General Purposes:
For the General Fund and for the purpose of defraying current municipal expenses of the City of El Paso not otherwise provided for, 0.4284 of one percent.
- B. For Special Purposes:
To pay the interest on and provide a Sinking Fund to redeem bonds a total Levy for Special Purposes 0.2253 of one percent.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

SECTION 2. Occupation Tax:

There is hereby levied on every person, firm, association or corporation pursuing within the limits of the City of El Paso any occupation taxed by the State of Texas as authorized by City Council an annual tax equal to one-half of the occupation tax levied by the State of Texas thereon.

PASSED AND APPROVED this 24th day of August, 2010.



ATTEST:

Richarda D. Momsen, City Clerk

APPROVED AS TO FORM:

Bertha A. Ontiveros
Assistant City Attorney

CITY OF EL PASO

John F. Cook, Mayor

APPROVED AS TO CONTENT:

William F. Studer, Jr., Deputy City Manager
Financial Services

ACCOUNT - A record of debit and credit entries that shows the effect of transactions and other events involving a particular item, or concern.

ACCRUAL BASIS – The basis of accounting recognizing income when earned and expenses when incurred.

ACTIVITY BASED COSTING - A costing model that identifies the cost pools, or activity centers, in an organization and assigns costs to products and services (cost drivers) based on the number of events or transactions involved in the process of providing a product or service.

ACTUAL - Denotes revenue and expenditure ledger results for operations normally for a specific fiscal year.

AD VALOREM - The central appraisal district sends certified values to the tax assessor, who determines the tax rate to be imposed on the property. "Ad-valorem" is used frequently to refer to such property values.

ADOPTED - Denotes City Council approved revenue and expenditure estimates for fiscal year indicated.

AGENCY FUNDS - Agency Funds are used to account for funds held by the City as an agent for individuals, private organizations, and/or other governmental units.

ALL FUNDS – Consists of governmental, proprietary and fiduciary funds.

APPROPRIATION – A budgetary authorization granted by the City Council or appropriate executive staff that allows for posting expenditures and/or to incur obligations for purposes specified in the budget.

ARTICULATED BUSES - Articulated-single-decker buses comprising two rigid parts linked together by a pivoting joint. This arrangement allows a longer legal length and thus a higher passenger capacity than rigid single decker buses, while still allowing the bus to be turned within the limitations of the roads it is used on.

AVL – Automated Vehicle Locator - Technology is installed on city vehicles to help track in order to monitor and optimize system performance as well as improve security.

ASSESSED VALUATION - A valuation set upon real estate or other property by the Central Appraisal District as a basis for levying taxes.

BALLET FOLKLORICO – Colorful Mexican ethnic

dances that spotlight Mexico's regions, history, and culture.

BASIS OF ACCOUNTING – Accounting rules concerned with when to record financial transactions and, hence, what really constitutes a transaction. There are three basis of accounting: cash, accrual, and modified accrual.

BENCHMARK – Statistic/measurement that serves as a standard by which others may be measured or judged.

BLUE SEAL CERTIFICATION - The Blue Seal illustrates that an individual has applied reasonable effort in the study of, and possesses a respectable knowledge of one or more business topics.

BOND - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BOND FUNDS - Accounting entries used to account for the purchase or construction of major capital facilities that are financed through debt. The use of bond funds is necessary to demonstrate that bond proceeds are spent only in amounts and for purposes authorized.

BOND, CERTIFICATES OF OBLIGATION - Legal debt instruments used to finance capital improvement projects. Certificates are backed by the full faith and credit of the governmental entity and are fully payable from a property tax levy. They differ from general obligation debt in that they are approved by the City Council and are not voter approved.

BOND, GENERAL OBLIGATION - A bond that is secured by the "full faith and credit" of a governmental entity and are fully payable from a property tax levy. Requires approval by voters in a special election.

BOND, PROCEEDS - Funds derived from the sale of bonds for the acquisition of capital equipment and the construction of capital facilities.

BONDS, REVENUE – A type of debt issued for the construction of major capital facilities, where principal and interest on that debt are paid from revenue generated by earnings of a specific entity of program.

BRT – Bus Rapid Transit - A flexible, high performance rapid transit mode that combines a variety of physical, operating and system elements into a permanently integrated system with a quality image and unique identity.

Glossary of Terms

BUDGET - A financial plan consisting of an estimate of proposed expenditures and their purpose for a given period and the proposed means of financing them.

BUDGET DOCUMENT - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body and the general public.

BUDGETING FOR RESULTS OUTCOMES - Links strategic planning, long-range financial planning, performance measures, budgeting, and evaluation. It also links resources to objectives at the beginning of the budgetary process, so that the primary focus is on outcomes rather than organizational structure.

CAPITAL EXPENDITURE – Purchase or acquisition of any asset that has a useful life of more than one year. New equipment, rolling stock, computers, office furniture, and land and development thereof are all examples of capital assets.

CAPITAL BUDGET - A financial plan of proposed capital expenditures and the means of financing them for a specific fiscal period.

CAPITAL IMPROVEMENT PLAN - A multi-year planning instrument separate from the Annual Budget that identifies: (a) all capital improvements that are proposed to be undertaken during a five-year fiscal period; (b) the cost estimate for each improvement; (c) method of financing each improvement; and (d) the recommended time schedule for each project.

CAPITAL IMPROVEMENT PROJECT - Any project having assets of significant value and having a useful life of five years or over. Capital projects include the purchase of land for design, engineering and construction of building infrastructure items such as streets, bridges, drainage, street lighting, etc.

CAPITAL OUTLAY - Expenditures for the acquisition of equipment (including heavy equipment, machinery, and rolling stock) using capital funding sources.

CDBG – Community Development Block Grant – Funds provided to the City of El Paso by the U. S. Department of Housing and Urban Development (HUD) to develop viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income.

CFC- Customer Facility Charge – Fees levied on all

rental car contracts issued by car rental operators at the airport.

CHARACTER - Appropriation classified by type (e.g. personal services, contractual services, materials and supplies, and capital).

CHP Permits – Cooling, Heating, & Plumbing (CHP)-Permits issued by Development Services, to contractors who are licensed in the State of Texas.

CIP – See Capital Improvement Plan

CITIZEN ACADEMY - A sixteen week program designed to provide residents with knowledge on how the City government operates. The program also offers participants practical skills to become effective neighborhood advocates and community leaders.

CLASS CODE - Code number assigned to positions within City's Classification and Compensation Plan.

CLASS TITLE/GRADE - Title and salary grade assigned to positions within the City's Classification and Compensation Plan.

CLASSIFICATION - Categorization of city's staffing positions.

CMAQ – Congestion Mitigation and Air Quality Improvement Program– Federal-Aid program for approved State improvements in transportation, traffic control, alternative vehicle fuels, and other air quality improvement measures.

CO – Bonds, Certificate of Obligation – See definition of "Certificate of Obligation".

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – The CAFR provides detailed information on the financial position and results of operations of the City as measured and reported by the financial activity of its various funds. The CAFR is divided into an introductory section, financial section, and a statistical section.

CONTRACTUAL SERVICES – Services, normally acquired through a 3rd-party contract for professional services such as consulting, outside counsel, billing and collections, plus others such as janitorial, security, etc.

CORE SERVICES - The City departments' key lines of business. Core services produce the primary deliverables of a department.

CORRIDORS - Texas Department of Transportation rights-of-way. Sun Metro has developed 5 corridors to meet mobility needs and encourage transit

supportive land use.

CREDIT RATING - The creditworthiness of a governmental unit as determined by an independent rating agency. The City of El Paso is rated by two rating agencies: (1) Moody's Investor Service and (2) Standard and Poor's (3) Fitch.

CURRENT REVENUES - Those revenues received within the present fiscal year.

DEBT SERVICE - Sometimes referred to as the Sinking Fund, it is payment of interest and principal on an obligation resulting from the issuance of bonds.

DELINQUENT TAXES - Taxes remaining unpaid on and after the date on which a penalty for non-payment is attached.

DIVISION - An organizational unit within a department's structure representing the major functional divisions of work.

DSHS - Department of State Health Services (Formerly called TDH - Texas Department of Health).

EFFECTIVE TAX RATE - Tax rate that when applied to current year taxable assessed valuation would produce the same total tax revenue as previous year, after adjustments required by state law.

ENCUMBRANCES - Obligations in the form of purchase orders that are chargeable to an appropriation and for which a part of the appropriation is reserved and that cease to be encumbrances when the obligations are paid or otherwise extinguished. Requisitions would be considered pre-encumbrances.

ENPLANEMENT - Enplanement occurs when a passenger boards a commercial aircraft.

ENTERPRISE FUNDS - To account for operations financed and operated in a manner similar to private business enterprises; where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public be financed or recovered primarily through users charges.

EXPECTED OUTCOMES - Quantified results or impacts of government actions that are likely or probable to occur.

EXPENDITURE - The act of spending cash for goods and services; money paid out.

FAA - Federal Aviation Administration - Is an agency of the United States Department of Transportation with authority to regulate and oversee all aspects of

civil aviation in the U.S.

FHWA - Federal Highway Administration - Carries out the Federal highway programs in partnership with the State and local agencies to meet the Nation's transportation needs.

FIDUCIARY FUND - Any fund held by a governmental unit in a fiduciary capacity, such as agent or trustee.

FISCAL YEAR - A twelve-month period of time to which the Annual Budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The City of El Paso's fiscal year begins on September 1 and ends on August 31.

FIXED ASSETS - Assets that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

FRANCHISE FEES - User fees charged by the City for use of public rights-of-way by utility companies. The fee is typically a percentage of gross revenues of the utility company.

FTZ - FOREIGN TRADE ZONE - An isolated, enclosed and policed area operated as a public utility, in or adjacent to a port of entry, furnished with facilities for lading, unloading, handling, storing, manipulating, manufacturing and exhibiting goods and for reshipping them by land, water or air.

FTA - Federal Transit Administration - Is an agency within the United States Department of Transportation (DOT) that provides financial and technical assistance to local public transit systems.

FULL FAITH AND CREDIT - A pledge of the general taxing power for the payment of debt obligations.

FULL-TIME EQUIVALENT POSITIONS - A staff position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 624 hours, would be equivalent to .3 of a full-time position.

FUNCTION - Classification of appropriations or expenditures on the basis of the principal purpose for which they are programmed, e.g., street sweeping, building maintenance, etc.

FUND - An independent fiscal and accounting entity with a self-balancing set of trial balance accounts recording cash and/or other assets, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in

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accordance with special regulations.

FUND BALANCE - The excess of assets over liabilities (Fund Equity), which are defined as:

- **Reserved Fund Balance** – A portion of fund balance that is legally segregated for a specific use.
- **Unreserved Fund Balance**
 - *Designated* – established to indicate tentative future spending plans, which may be changed and are subject to subsequent authorization before expenditures can be made.
 - *Undesignated* – The remainder of fund balance which is neither reserved nor designated.

FUND TYPE - All funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Agency funds.

GMP – Gross Metropolitan Product – is the market value of all final goods and services produced within a metropolitan area in a given period of time.

GENERAL FUND - A fund used to account for all general purpose transactions of the city that do not require a special type of fund.

GENERAL GOVERNMENT - Refers to a group of activities associated with the administrative functions of the city such as: Finance, Budget and Management, Planning, Legal, City Clerk, Municipal Court, Personnel and Purchasing.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES - Generally accepted accounting principles (GAAP) are uniform minimum standards of and guidelines to financial accounting and reporting. Adherence to GAAP assures that financial reports of all state and local governments, regardless of jurisdictional legal provisions and customs, contain the same types of financial statements and disclosures, for the same categories and types of funds and account groups, based on the same measurement and classification criteria.

GO – General Obligation (Bonds) – See “Bonds” definition.

GOAL - A general statement of direction, purpose or intent based on the department/division’s purpose/function. A goal is general and timeless; that is, it is not concerned with a special achievement in a specific time period.

GOVERNMENTAL FUND – A classification used by

the Governmental Accounting Standards Board (GASB) to refer to all funds other than Proprietary and fiduciary funds. The General Fund, special revenue funds, capital projects funds, and debt service funds are the types of funds referred to as “governmental funds.”

GRANT – An award of funding or materials/equipment by the federal government, social organizations, etc. with no expectation of reimbursement. The contribution is usually made to aid in the support of a specified function but it is sometimes also for general purposes.

GRANT MATCH - City costs or in-kind services required to match federal or state grant-in and programs.

HIGH PERFORMANCE ORGANIZATION – (HPO) A process designed to empower, educate, and equip employees with the knowledge, skills, and abilities that are required of all successful entities.

HPM Facilities – Hazardous Production Manufacturing (HPM) - Fire Department Fee to Commercial/Industrial Manufacturers of products that are a fire hazard within the City Limits.

ICMA (International City/County Management Association): nonprofit organization that offers a wide range of services to its members and the local government community.

INDEPENDENT AUDITOR - An auditor who is independent of the governmental unit whose accounts are being audited.

INFILL DEVELOPMENT - The use of land within a built-up area for further construction; especially as part of a community redevelopment, growth management program or as part of smart growth. It focuses on the reuse and repositioning of obsolete or underutilized buildings and sites.

INFRASTRUCTURE - The basic installations and facilities upon which the continuance and growth of a community rely on, such as roads, schools, power plants, and transportation and communication systems.

INTERNAL SERVICE FUND – A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments and agencies within a single governmental unit, or to other governmental units. Amounts expended by the fund are restored thereto either from operating earnings or by transfers from other funds, so that the original fund capital is kept intact.

INTER-FUND TRANSFERS - Legally authorized transfers from a fund receiving revenue to the fund where the revenues are to be expended.

LEED - Leadership in Energy and Environmental Design (LEED) - Is an ecology-oriented building certification program run under the auspices of the U.S. Green Building Council. LEED concentrates its efforts on improving performance across five key areas of environmental and human health: energy efficiency, indoor environmental quality, materials selection, sustainable site development, and water savings.

LP GAS – Liquefied Petroleum (LP) Gas.

M & O – Maintenance and Operations - A rate for funding of operations and maintenance expenditures. The portion of the tax rate that is applied to the General Fund. (See Tax Rate).

MAQUILADORA (OR MAQUILA) - A factory that imports materials and equipment on a duty-free and tariff-free basis for assembly or manufacturing and then re-exports the assembled product usually back to the originating country.

MATERIALS & SUPPLIES - Expendable items used by operating activities. Examples include office supplies, repair and replacement parts for equipment, books and gasoline.

MODIFIED ACCRUAL BASIS - Accounting is a mixture of the cash and accrual basis. To be recognized as a revenue or expenditure, the actual receipt or disbursement of cash must occur soon enough after a transaction or event has occurred to have an impact on current spendable resources. In other words, revenues must be both measurable and available to pay for the current period's liabilities. Expenditures are recognized when a transaction or event is expected to draw upon current spendable resources rather than future resources.

MSA – Metropolitan Statistical Area – U.S. Government classification for a free-standing urban population center with a population in the urban center of at least 50,000 and a total MSA population of 100,000 or more. The El Paso MSA includes the El Paso County and the City of El Paso.

NEIGHBORHOOD ASSOCIATION - An organized group of individuals who work together to make their neighborhood a better place to live.

NON-DEPARTMENTAL - A group of activities that are not associated with or allocated to any particular department. These activities include: outside agency contributions; boards, committees and commissions;

inter-governmental contracts; general government contingency and liability expenses

NON-OPERATING EXPENDITURES - Appropriations/expenditures that are not directly related to a fund or program's primary service activities.

NON-RECURRING REVENUE - Proceeds of general obligation and revenue bonds and other one-time revenues restricted to capital improvement projects.

OBJECT - Appropriation/revenue classification by major category within an expenditure character (e.g. contractual services include such objects as professional services, communications, utilities, outside contract services, etc.).

OBJECTIVE - Desired output-oriented accomplishments that can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

OPERATING BUDGET - A budget that applies to all outlay other than capital improvements.

OPERATING CARRY FORWARD - Balances in operating and capital funds brought forward and re-appropriated from prior years.

OPERATING EXPENDITURES - Department expenditures such as janitorial services, office supplies, and travel as a result of daily operations.

OPERATING FUNDS - Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures specific to a fiscal year.

ORDINANCE - A formal legislative enactment by the City Council of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PASSENGER MILES TRAVELED (PMT) – The cumulative sum of the distances ridden by each passenger.

PERFORMANCE MEASURES - Statistical or workload data that quantify or qualify the results of programs, activities, and expenditures plus provide target goals for the upcoming year. Measures typically fall into one of the following categories: outputs, effectiveness, and efficiency.

PERSONAL SERVICES - All costs related to

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compensating employees of the city including employee benefit costs such as city contributions for retirement, social security and health and industrial insurance.

PFC - Passenger Facility Charge – It is imposed by a public agency on passengers enplaned at a commercial service airport it controls. The revenue generated by PFC revenue, including any interest earned after such revenue has been remitted to a public agency, may be used only to finance the allowable costs of approved projects at any airport the public agency controls

POSITIONS AUTHORIZED - The positions budgeted in the personal services accounts and included in the Departmental Position List, approved by Council during budget process and City Manger during fiscal year.

PROGRAM - A group of related activities performed by one or more organization units for the purpose of accomplishing a function for which the City is responsible.

PROPERTY TAXES – All ad valorem taxes on real or personal property.

PROPRIETARY FUND – Income-determination or commercial-type funds of a state or local governmental unit. Examples are enterprise funds and internal service funds.

QUALITY OF LIFE - The notion of human welfare (well-being) measured by social indicators rather than by “quantitative” measures of income and production.

RECURRING REVENUES - Revenue sources available on a constant basis to support operating and capital budgetary needs.

RESTRICTED FUNDS - Accounting entities used to account for monies held by the City, in a restricted capacity, for organizations, programs, or other funds.

REVENUE SOURCE - Classification of revenues by character indicating the major type of revenue such as: taxes, licenses & permits, user fees, fines, etc.

REVENUES - Amounts estimated to be received from taxes and other sources during the fiscal year to support all operations.

REVENUES, SPECIAL - Revenues that are legally restricted to expenditures for limited purposes. State and federal grant aid programs are appropriated and expended from special revenue subfunds.

REVENUE SUPPORTED DEBT – Bonds and other obligations whose principal and interest are payable exclusively from earnings of a specific governmental enterprise.

ROLLBACK TAX RATE – The percentage rate of increase above the previous year's effective tax rate at which the tax rate can be petitioned for rollback (8% in Texas).

ROW – Right-Of-Way - A strip of land granted for a transportation facility.

RTS - Rapid Transit System - A transportation system that includes the use of dedicated running ways, attractive and accessible stations such enhanced shelters and transit centers, quiet high capacity clean fuel vehicles, high frequency all day services with integrated local and express service with direct rides, an efficient fare collection system and advanced digital technologies that speed customer convenience, speed, reliability, and operations safety in order to improve customer convenience and system performance.

SERVICES - Services embrace all expenses, the distinguishing feature of which involves the performance of a specific service by an outside organization or other city activity.

SIB – State Infrastructure Bank – Loan agreement between the State of Texas, acting by and through the Texas Department of Transportation, and the City of El Paso; the loan is authorized by law to construct, maintain, or finance a highway improvement project, including the international bridges.

SIC -Standard Industrial Classifications - Federally designed standard numbering system identifying companies by industry and providing other information.

SINKING FUND – See DEBT SERVICE.

SMART GROWTH - General design principles created to achieve a development that is designed to promote a pedestrian-friendly environment through connected sidewalks, pathways, parks, trails, greenbelts, plazas, open areas, or other walkable features, while accommodating a range of transportation choices where possible, including a network of transit, pedestrian and bicycle systems that provide alternatives to the automobile.

STP-4C - Surface Transportation Program Category 4C for Mobility/Rehabilitation - A funding category used to address transportation needs within the metropolitan area boundaries of Metropolitan

Planning Organizations having urbanized areas with populations of 200,000 or greater.

STP MM – Surface Transportation Program Metro Mobility - Federal-Aid program for approved State improvements in various forms of transportation on highways, bridges, and other elevated structures, with considerations for wildlife, habitat, and ecosystems.

SURPLUS - The excess of an entity's or fund's assets over its liabilities (See Fund Balance). The excess of revenues over expenditures or expenses during a single budget year.

TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

TAX RATE - The amount of tax levied for each \$100 of assessed valuation. The tax rate is comprised of two components: the debt service rate and the operations and maintenance rate.

TAX SUPPORTED DEBT – Bonds and other obligations whose principal and interest are payable exclusively from a particular governmental tax.

TPA FEES – Third Party All (TPA) – Development Services uses THIRD PARTY inspectors which do ALL of the needed inspections on buildings assigned to them as a contractor for the City. The costs of these contractors' services to the City are 25% of the permit fee.

TSA – Transportation Security Administration - Provides security grants to help protect the public and the nation's critical transportation infrastructure against acts of terrorism and other large-scale events.

TXDOT – Texas Department of Transportation - Is responsible for planning, designing, building, operating and maintaining the state's transportation system.

UNLINKED PASSENGER TRIPS (UPT) – The number of passengers who board public transportation vehicles. Passengers are counted each time they board vehicles no matter how many vehicles they use to travel from their origin to their destination.

VEHICLE REVENUE MILES (VRM) – The miles that vehicles are scheduled to or actually travel while in revenue service. Vehicle revenue miles include layover / recovery time; but exclude deadhead,

operator training, and vehicle maintenance testing, as well as school bus and charter services.

YSLETA DEL SUR PUEBLO - A United States federally-recognized tribal entity outside El Paso, Texas, comprising members of the Tigua Indian tribe who were displaced from New Mexico in 1680 during the Pueblo Revolt