CITY OF

# EL PASO TEXAS

# BUDGET 2019

# CITY OF EL PASO
# Fiscal Year 2018-2019
# Budget Cover Page
# August 21, 2018

This budget will raise more revenue from property taxes than last year's budget by an amount of $15,053,621, which is a 5.41 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $4,374,191.

The members of the governing body voted on the budget as follows:

| | | |
|---|---|---|
| **FOR:** | Alexsandra Annello | Cassandra Hernandez |
| | Sam Morgan | Michiel R. Noe |
| | Claudia Ordaz Perez | Henry Rivera |
| | Cissy Lizarraga | |
| **AGAINST:** | Peter Svarzbein | |
| **PRESENT** and not voting: | Mayor Dee Margo | |
| **ABSENT:** | None | |

## Property Tax Rate Comparison

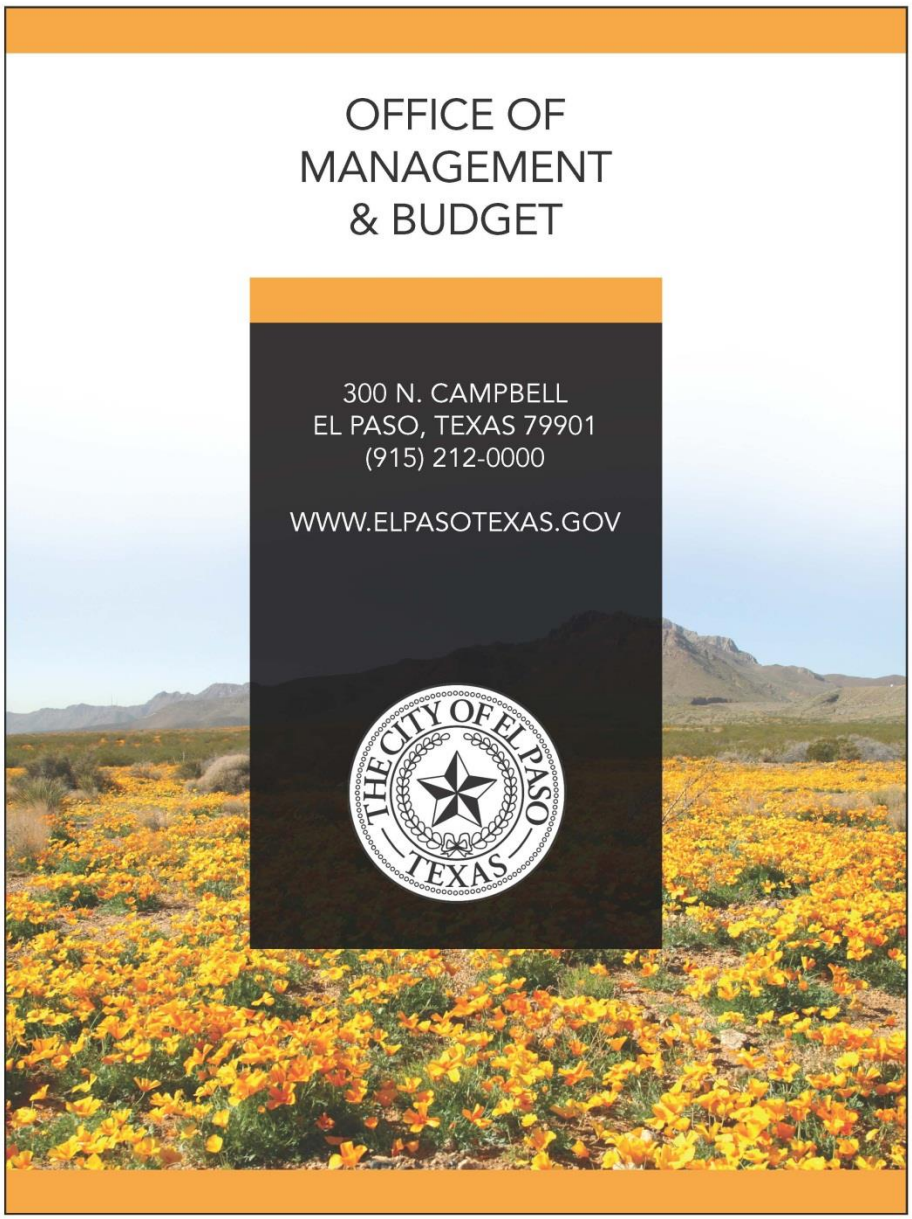
| | **2018-2019** | **2017-2018** |
|---|---|---|
| Property Tax Rate: | $0.843332/100 | $0.803433/100 |
| Effective Tax Rate: | $0.799259/100 | $0.771126/100 |
| Effective Maintenance & Operations Tax Rate: | $0.519794/100 | $0.493054/100 |
| Rollback Tax Rate: | $0.847470/100 | $0.812949/100 |
| Debt Rate: | $0.286093/100 | $0.280451/100 |

Total debt obligation for CITY OF EL PASO secured by property taxes: $99,433,545

THE CITY OF EL PASO
TEXAS

# Fiscal Year 2019 Budget
# Adopted by City Council August 21, 2018

Prepared by:



THE CITY OF EL PASO
TEXAS

# INTRODUCTION

- DOCUMENT GUIDE
- VISION AND MISSION STATEMENT
- CITY ORGANIZATION CHART
- BOARDS AND COMMITTEES
- ANNUAL SERVICE STATISTICS

CITY OF EL PASO

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## Goal 1

AVIATION (MONICA LOMBRAÑA) ..... 915-212-0330
DESTINATION EL PASO (BRYAN CROWE) ..... 915-534-0600
ECONOMIC DEVELOPMENT (JESSICA HERRERA) ..... 915-212-1624
INTERNATIONAL BRIDGES (MONICA LOMBRAÑA) ..... 915-212-0330

## Goal 2

FIRE (MARIO D'AGOSTINO) ..... 915-485-5610
POLICE (GREG ALLEN) ..... 915-832-4400
MUNICIPAL COURT (LILIA WORRELL) ..... 915-212-0215

## Goal 3

PLANNING AND INSPECTIONS (PHILIP ETIWE) ..... 915-212-0085

## Goal 4

LIBRARY (MARK PUMPHREY ) ..... 915-212-7323
MUSEUMS AND CULTURAL AFFAIRS DEPARTMENT (TRACEY JEROME) ..... 915-212-1767
PARKS (TRACY NOVAK) ..... 915-212-0092
ZOO (STEVE MARSHALL) ..... 915-212-0966

## Goal 5

INFORMATION TECHNOLOGY (ENRIQUE MARTINEZ) ..... 915-212-0072

## Goal 6

CITY ATTORNEY (KARLA NEIMAN) ..... 915-212-0033
CITY MANAGER OFFICE (TOMMY GONZALEZ) ..... 915-212-0023
HUMAN RESOURCES (LINDA THOMAS) ..... 915-212-0045
MAYOR AND COUNCIL (DEE MARGO) ..... 915-212-0021
CITY CLERK (LAURA PRINE) ..... 915-212-0049
NON-DEPARTMENTAL ..... 915-212-1088
OFFICE OF THE COMPTROLLER (PAT DEGMAN) ..... 915-212-0040
PURCHASING AND STRATEGIC RESOURCING (BRUCE COLLINS) ..... 915-212-0043
TAX (MARIA PASILLAS) ..... 915-212-0106

## Goal 7

CAPITAL IMPROVEMENT DEPARTMENT (SAM RODRIGUEZ) ..... 915-212-0065
SUN METRO (JAY BANASIAK) ..... 915-212-3333
STREETS AND MAINTENANCE (RICHARD BRISTOL) ..... 915-212-0118

## Goal 8

ANIMAL SERVICES (PAULA POWELL) ..... 915-212-7297
COMMUNITY AND HUMAN DEVELOPMENT (NICOLE FERRINI) ..... 915-212-0138
ENVIRONMENTAL SERVICES (ELLEN SMYTH) ..... 915-212-6000
PUBLIC HEALTH (ROBERT RESENDES) ..... 915-212-0200

# Helpful Contact Information

**City of El Paso** ..... **311**

**City Hall**
Customer Call Center (915) 212-0000 or 311 ..... www.elpasotexas.gov

**Office of the Mayor**
Dee Margo (915) 212-0021 ..... mayor@elpasotexas.gov

**Office of the City Manager**
Tommy Gonzalez: (915) 212-0023 ..... citymanager@elpasotexas.gov

**City Council Representatives**

**District 1**
Peter Svarzbein: (915) 212-0001 ..... district1@elpasotexas.gov

**District 2**
Alexsandra Annello: (915) 212-0002 ..... district2@elpasotexas.gov

**District 3**
Cassandra Hernandez: (915) 212-0003 ..... district3@elpasotexas.gov

**District 4**
Dr. Sam Morgan: (915) 212-0004 ..... district4@elpasotexas.gov

**District 5**
Dr. Michiel Noe: (915) 212-0005 ..... district5@elpasotexas.gov

**District 6**
Claudia Ordaz Perez: (915) 212-0006 ..... district6@elpasotexas.gov

**District 7**
Henry Rivera: (915) 212-0007 ..... district7@elpasotexas.gov

**District 8**
Cissy Lizarraga: (915) 212-0008 ..... district8@elpasotexas.gov

**Community and Human Development:** (915) 212-0138

**Graffiti Hotline:** (915) 212-0132

**Recycling & Garbage Collection:** (915) 212-6000

**Bus Information:** (915) 212-3333

**Non-Emergency-El Paso**
- Fire & Ambulance: (915) 832-4438
- Police: (915) 832-4400

**Parks and Recreation Administration:** (915) 212-0092

**Tax Assessor Collector:** (915) 212-0106

## STRATEGY IMPLEMENTATION RESULTS

| | |
|---|---|
| National Medal | Institute of Museum and Library Services |
| Excellence Award | Texas Municipal Library Director's Association |
| Ranked #1 Lowest Cost of Living | Forbes.com |
| #5 Best Small Cities | Bloomberg.com |
| 2nd Fastest Employment Rate | Texas A&M Real Estate Center |
| Best Airport by Region | Airport Council International |
| #1 Foreign Trade Zone | US FTZ Board |
| Overall Top 10 City | Governing and Living Cities |
| Best of Texas Awards Winner | Center for Digital Government |
| Exemplar City in 100 Resilient Cities Global Network | Rockefeller Foundation |
| Best Run City in Texas | WalletHub |
| Top Ranked Smartly Resourced City | Governing and Living Cities |
| Best Places to Live for Quality of Life | US News and World Report |
| Top Ten 2017 Digital Cities | Center for Digital Government |
| Innovator of the Year for EP Marketplace | ProcureCon EPIC Award |
| Municipal Excellence Award in Communications | Texas Municipal League |
| Best Cities for Raising a Family | Move.org |
| Designated All-America City | National League of Cities |
| Promising Practice for Paso del Norte Electronic Network | National Association of County and City Health Officials |
| Police Planning and Research | International Association of Law Enforcement Planners |
| 2nd Safest Metro City | Safewise.com (Based on FBI Data) |
| #1 Safest Texas City | Safehome.org |
| "SOLSMART GOLD" Award | US Department of Energy SunShot Initiative |
| Community Leadership Award | President's Council of Fitness, Sports and Nutrition |

# Helpful Mobile Apps

**EP 311** iOS Android

EP311 connects you directly with City of El Paso staff to more efficiently resolve issues in our community.

**Build El Paso Inspection** iOS Android

Build El Paso Inspection App allows users to view and request inspections on issued permits.

**El Paso Daycation** iOS Android

El Paso has awesome projects ready for you and your family to enjoy. It has neighborhood spray parks, new zoo exhibits, hike and bike paths and lots more. There's so much to do, it's like the entire city is your very own playground.

**El Paso PD** iOS Android

The El Paso PD app provides the community the ability to submit anonymous tips to the El Paso, TX Police Department. The app also displays agency crime alerts, online crime map, and other organization web and social media content.

**El Paso Public Library** iOS Android

The El Paso Public Library on your mobile device! Search the catalog and access your account. Find your nearest library location and connect with library staff. Check the calendar for events and classes or find out about the latest recommended books. Read El Paso TX's latest postings on Facebook, Twitter, and Instagram.

**Metropia** iOS Android

Metropia's advanced platform allows travelers to discover and engage mobility options that optimize their travel and enhance their city's sustainability. Metropia provides real-time bridge wait times and trip planning.

**Parking Meters** iOS Android

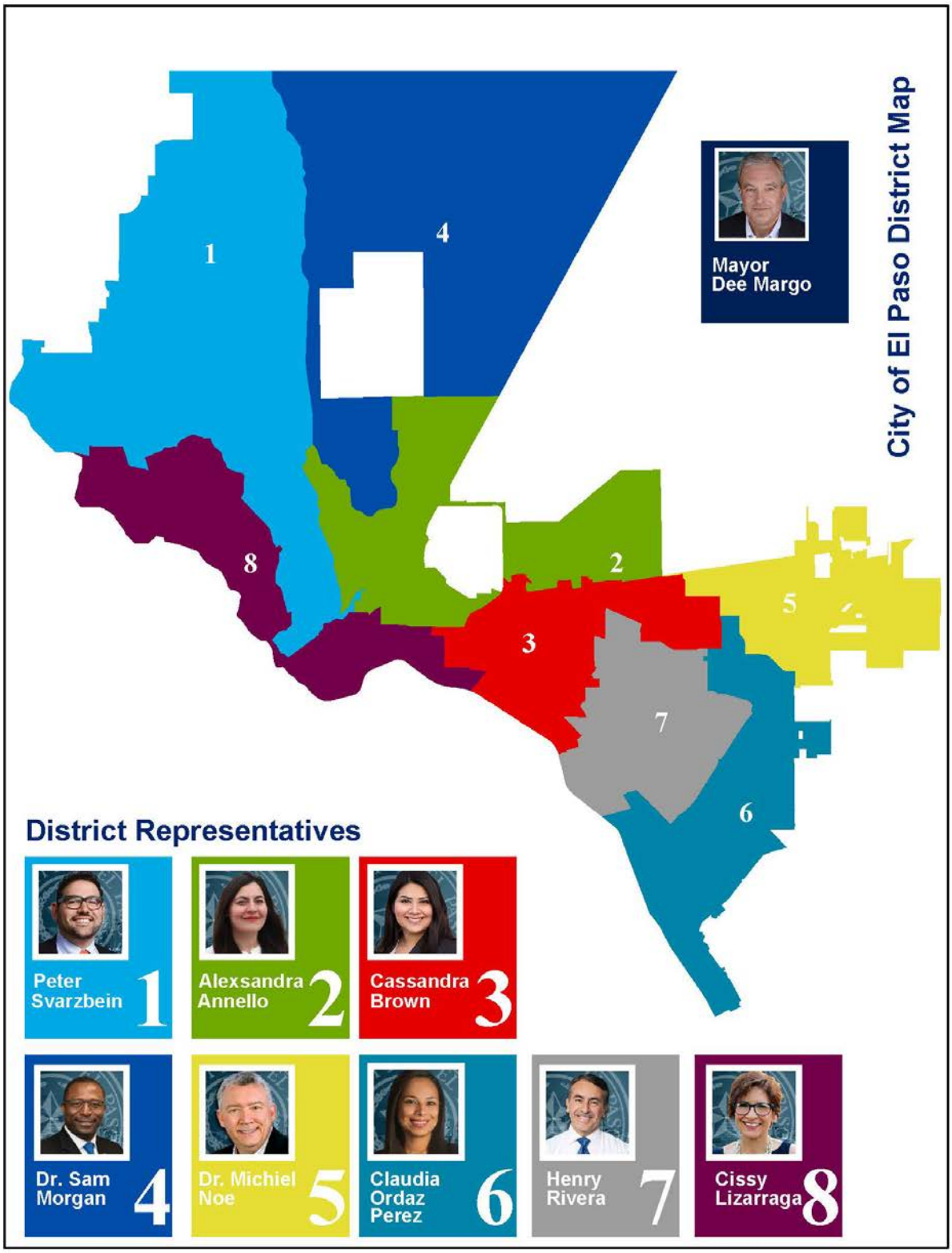
No need to carry around coins; pay for parking in just a few seconds with your smartphone. You can receive one push notification reminder 5 minutes prior to your parking expiring and extend your parking session remotely from the mobile application.

**Sun Metro** iOS Android

The Sun Metro app is the City of El Paso's official transit app that provides quick and easy access to real time bus schedule information. Use the app to plan a trip within the city using local transit or find nearby bus stops using your GPS location.

**Visit El Paso** iOS Android

The Visit El Paso app has everything you need to know about where to stay, play, eat, and shop. This free mobile app is your one-stop-shop to a real adventure found only in El Paso!


City of El Paso District Map
Mayor
Dee Margo
1
2
3
4
5
6
7
8
District Representatives
Peter Svarzbein 1
Alexsandra Annello 2
Cassandra Brown 3
Dr. Sam Morgan 4
Dr. Michiel Noe 5
Claudia Ordaz Perez 6
Henry Rivera 7
Cissy Lizarraga 8

# Office of Management & Budget Staff & Special Acknowledgements

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Director of Management and Budget

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Budget Analyst

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Sr. Budget Analyst

**Miranda Diaz**
Budget Analyst

**Aaron Grijalva**
Budget Analyst

**Ramon Lopez**
Budget Analyst

**Monica Lundgren**
Financial Systems Coordinator

**Adrian Sanchez**
Sr. Budget Analyst

**Denice Sepulveda**
Sr. Budget Analyst

**David Torres**
Sr. Executive Budget Advisor

**Former Staff:**

**Robert Cortinas**
**Robert Studer**

**Special Acknowledgements:**

**Performance Office**
**Tax Office**
**Economic Development**
**Capital Improvement Department**
**Streets and Maintenance**
**Department of Aviation**
**Destination El Paso**
**El Paso Community College**
**University of Texas at El Paso**
**New Mexico State University**
**Texas Tech University Health Sciences Center**
**Fort Bliss**

GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished Budget Presentation Award*

PRESENTED TO

City of El Paso

Texas

For the Fiscal Year Beginning

September 1, 2017

Christopher P. Morrill

Executive Director

**Mayor**
Dee Margo

**City Council**

*District 1*
Peter Svarzbein

*District 2*
Alexsandra Annello

*District 3*
Cassandra Hernandez

*District 4*
Dr. Sam Morgan

*District 5*
Dr. Michiel R. Noe

*District 6*
Claudia Ordaz Perez

*District 7*
Henry Rivera

*District 8*
Cissy Lizarraga

**City Manager**
Tommy Gonzalez

## City Manager's Office

TO: Honorable Mayor and City Council

FROM: Tomás González, City Manager

DATE: August 21, 2018

SUBJECT: Fiscal Year 2018 - 2019 Adopted Budget

I am pleased to present the FY 2018 - 2019 Adopted Budget that maintains and furthers the progress the City of El Paso has made towards achieving our vision of having *safe and beautiful neighborhoods, a vibrant regional economy, and exceptional recreational, cultural, and educational opportunities.*

We launched this year's FY 2018 – 2019 Budget Process by tightening our belts, we began with a potential 12-cent property tax rate increase. The utilization of best management practices has provided the ability to absorb additional costs into the budget. We were able to lower the recommended property tax rate increase to 3.99 cents. Identifying reductions such as unfunded department supplemental requests, reducing civilian compensation increases from 2% to 1.5%, incorporating additional attrition savings, and the realization of natural revenue growth and other sources helped minimize the cost impact to our residents and businesses.

| Tax Rate Reductions | Amount (cents) |
|---|---|
| Preliminary Property Tax Rate Adjustment | 12.09 |
| Unfunded department supplemental requests | (5.10) |
| Realigning Budget to Actuals | (1.50) |
| Natural Revenue Growth | (1.50) |
| Realigning Budget to Actuals | (1.50) |
| **Property Tax Rate Adjustment** | **3.99** |

As we make these investments in our community, we are sensitive of the impact a tax increase may have on our customers, our residents, and businesses. In FY 2014, City Council increased tax relief and approved an increase of $10,000 to the Over 65/Disabled homestead exemption for a total exemption of $40,000. The Local Exemption Table shows the total amount of tax relief provided through homestead, over 65, and disabled exemptions. Combined exemptions total an approximate $19.2 million dollars in tax relief savings to those who are impacted most by a property tax increase.

| Local Exemption | # Exemptions | Lost Property Tax Revenue |
|---|---|---|
| Homestead Exemption ($5,000 value) | 126,689 | $5.0 million |
| Over 65 Exemption ($40,000 value) | 40,124 | $12.0 million |
| Disabled Exemption ($40,000 value) | 7,648 | $2.2 million |
| **Total** | | **$19.2 million** |

***We are listening…….and responding***

The FY 2018 – 2019 Adopted Budget invests in priorities identified by the success of increased community input channeled through *Chime In*, Citizen Survey, and our City Council requests. The top three priorities identified include the following:

- ***Streets***
- ***Public safety***
- ***Parks/Quality of life projects***

In the adopted budget, you will find investments for each of these priorities. There is a new dedicated funding for resurfacing of over 50 residential streets and continued progress on the new pavement condition index study. We will begin the

4th year of increasing staffing for the Police Department that will result in a net increase of 87 officers. Staff is reviewing potential options to build a new Police Headquarters and relocation and expansion of Fire Station 12. There is a commitment to continue to invest in our City's parks. The City is expected to complete 84 Quality of Life projects by years end. Recently completed projects include the Asian Gateway, Endangered Species Carousel, and the most recent grand opening of the Eastside Sports Complex. We have an increase in this year's adopted budget of $2.0 million for operating costs for all quality of life projects that have opened or will open in the next year. As well as an increase in water to ensure that our parks are in good condition for our community.

***Long-term Vision – Regional Economic Development Strategy***

As part of our Regional Economic Development Strategy, we continue advancements in target industry sectors such as defense and aerospace, life sciences, tourism, advanced manufacturing, advanced logistics, business support services, and destination retail. By investing in these target industries, we are positioning ourselves for a vibrant El Paso.

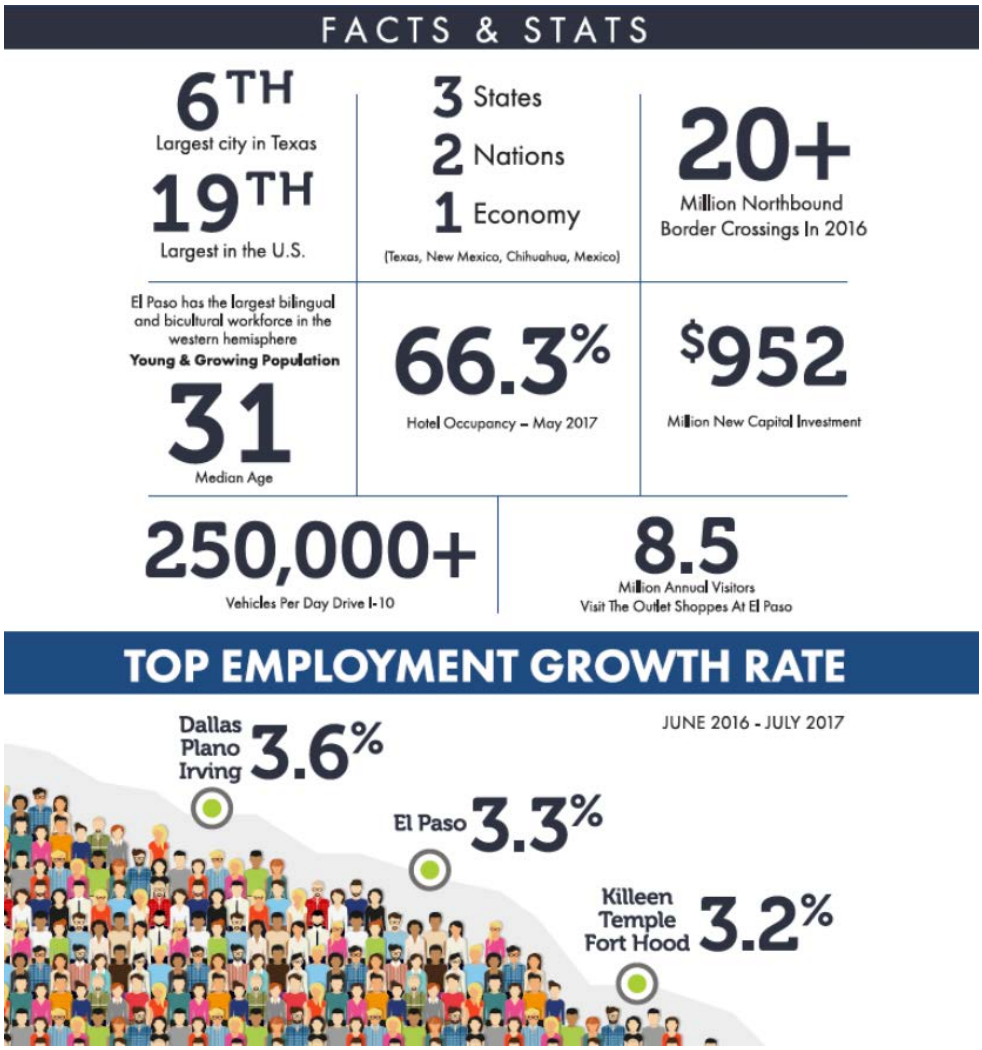
The City's largest revenue source is property taxes, making up 45% of all the general fund revenues. We continue to see minimal increase in natural growth, the average annual valuation in the past four year has only increased by 1.4% however, in 2018 we observed a 4.04% increase in certified values. If the tax base does not grow, our ability to provide basic services such as public safety may prove difficult in years to come. Combined with property tax, sales tax is the second largest source of revenue making up 67% of the total general fund budget. Sales tax revenue has recovered positively compared to last year. Current period collections are up 5.3% compared to the prior year.

One source of sales tax revenue is destination retail. Destination Retail represents a mere 4.1% of all Chapter 380 Agreements, while a small percentage, its contributing to our vibrant regional economy. El Paso continues to exceed expectations by having more record breaking openings and our community is embracing new, experiential, diverse options in grocery, dining, shopping, entertainment, and recreation. New businesses such as Top Golf, Whole Foods, Alamo Draft House, Dave & Busters, Ruth's Chris Steakhouse and Cabela's, reflect the City's commitment to expand our base of destination quality retail and entertainment.

### *Job and Wage Growth*

With the support of City Council through our Regional Economic Development Strategy, we are focusing on job creation and wage growth. The most recent State of Texas data ranks El Paso second in employment growth in Texas at 3.3% from June 2016 - July 2017. We continue to see new companies deciding to locate in El Paso. With employment growth, we are observing healthy wage increases. El Paso is no longer considered an economically distressed community by the Texas Workforce Commission. We no longer see ourselves as the low skill, low wage labor community in the State of Texas. Over the past 4 years, the median county wage has grown by over $2,000 or 8%. With your support, we will continue our Regional Economic Development Strategy, and together help El Paso become the City that will retain our youth and provide opportunities for the community.

## El Paso Wage and Employment Growth



### *Leveraging City Funds & New Sources*

In addition to reducing costs, and growing our tax base, we have taken the opportunity of leveraging City funding, as well as identifying alternative sources of revenue from the Federal and State government. Some examples include:

- State Hotel Convention Center Program
- $32 million in State funding for bridge Intelligent Transportation Projects
- MPO funding – 20% City, 80% State
- $97 million in State funding for the Streetcar project
- $2.0 million State Defense Economic Adjustment Assistance Grant (partnership with Enviro Water Minerals Company to convert waste generated from the desalination process into drinkable water)
- $1.7 million in delinquent Hotel Occupancy Taxes collected through new audits
- Recent approval 1% increase to El Paso Electric Impact Fund dedicated to economic development projects
- $3 Franchise Fee to be used for street maintenance for over 50 residential streets.

Our economic development efforts, have not only benefited the City of El Paso but other taxing entities as depicted in the table below:

| El Paso County | EPISD | YISD | UMC |
|---|---|---|---|
| $45,184,466[A] | $59,977,208 | $17,918,990 | $25,147,031 |
| **CISD** | **SISD** | **EPCC** | **DMD** |
| $40,144,576 | $9,955,460 | $14,137,226 | $1,512,338 |

| Total |
|---|
| $213,977,295 |

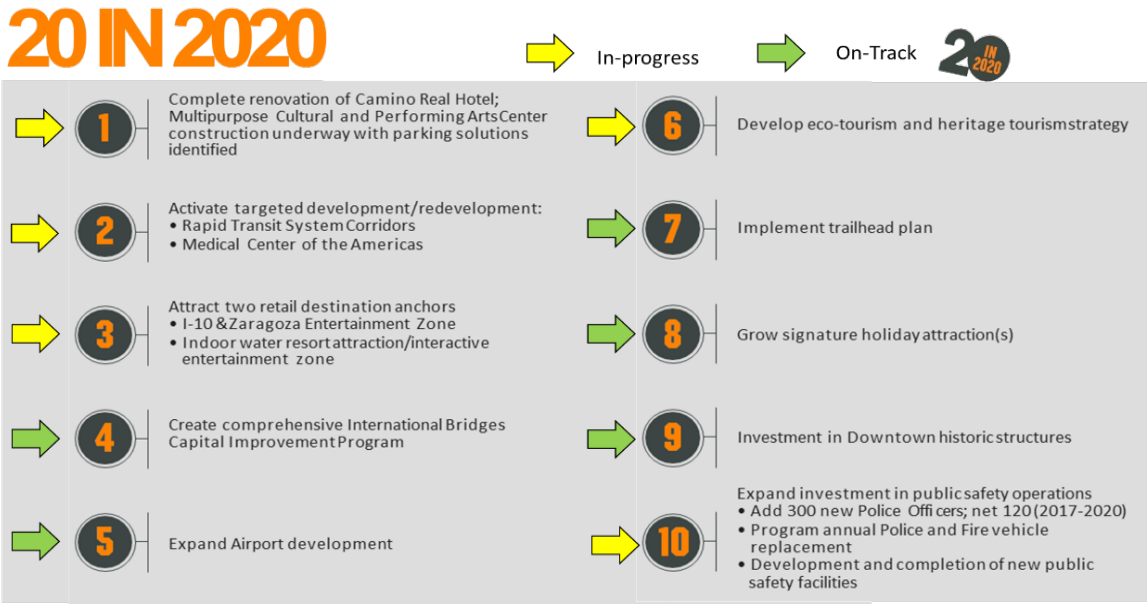
***A: Projected number may be lower due to economic incentives provided by El Paso County.**

***Amounts listed above are projections provided by Economic and International Development and are subject to change.**

By helping grow the economy and incentivizing new or expanded development, we are assisting the other taxing entities in their efforts to keep taxes low. For these projects, we do not receive the $214M shown in the above table, because the other taxing entities make up almost 75% of residential and business taxes, our efforts are extremely beneficial.

### *Strategic Planning Process*

The City's Strategic Plan completed in 2015 outlines the priorities to the community and the level of service we provide. The elected officials, city leadership, and all employees are committed to serving our City by following five values: ***Integrity, Respect, Excellence, Accountability, and People.*** These values are the guiding principles for how we serve our community. On February 16, 2017, the Mayor and City Council gathered for a strategic planning session where they reviewed the accomplishments of the 2015 Strategic Plan and approved the addition of the "20 in 2020" visionary initiatives and adjustments to specific strategies.



As the City strives to reach its vision to have safe and beautiful neighborhoods, a vibrant regional economy and exceptional recreational, cultural and educational opportunities, the City continues to receive recognition for the various achievements. El Paso is in the midst of a monumental transformation and others are taking notice. Some examples of the recent national recognitions include:

- **#1 Best Run City in Texas** *WalletHub – July 2017*
- **All-America City** *National League of Cities – June 2018*
- **Governor's Award for Achievement in Performance Excellence** *Quality Texas Foundation – June 2018*
- **Best Place to Live 2018 (3rd Year in a row)** *Area Vibes – 2018*
- **2018 Best Cities for Recreation** *WalletHub – 2018*

- **One of #10 Recipients of 2018 National Medal for Museum and Library Services** *Institute of Museum and Library Services – May 2018*
- **2018 Best of Texas Awards** *Center for Digital Government – May 2018*
- **#1 Lowest Cost of Living** *Forbes – April 2018*
- **Top #10 Cities in the Equipt to Innovate National Survey of American Cities** *Living Cities + Government Magazine – April 2018*
- **Top Retirement Destination for "Downtown" Living** *Where to Retire – June 2018*
- **Top Convention Cities in the USA for 2018** *Meetingsource.com – 2018*

***Cost Savings/Efficiencies since 2014***

Through the commitment from Council, we have made remarkable improvements to the City's financial condition over the last four years. Some examples of cost savings include:

- $8 million deficit eliminated in 2014
- $3.4 million saved from organizational alignments
- $3.3 million saved from healthcare plan redesign
- $16.9 million saved from City debt refinancing
- $11.0 million saved from Ballpark debt refinancing
- $5.4 million in costs saved or avoided through Lean Six Sigma process improvements

### *Where does your tax dollar go to?*

The illustration above shows how your tax bill is split between the various taxing entities. Please note that the City of El Paso only represents 27%.

### *FY 2019 Adopted Budget – All Funds*

The adopted budget includes a 3.99 cent tax rate increase that will generate $17.1 million in revenue. Expenditures for Police and Fire departments are increasing by $18.3 million. Quality of Life projects operating costs are increasing by $2.0 million. Please see the other budgeted figures in the table below:

**FY 2019 Adopted Budget**

| Strategic Goal | General Fund | Non-General Fund | All Funds |
|---|---|---|---|
| Economic Development | 1,963,563 | 114,910,309 | 116,873,872 |
| Public Safety | 257,815,741 | 17,459,853 | 275,275,594 |
| Visual Image | 7,857,127 | 935,111 | 8,792,238 |
| Quality of Life | 45,396,094 | 6,870,604 | 52,266,699 |
| Communication | 12,106,792 | 0 | 12,106,792 |
| Sound Governance | 46,446,835 | 201,712,819 | 248,159,654 |
| Infrastructure | 49,802,126 | 106,181,351 | 155,983,477 |
| Healthy Community | 7,209,521 | 112,713,982 | 119,923,504 |
| **Total** | **$428,597,800** | **$560,784,030** | **$989,381,830** |

### *Major Challenges*

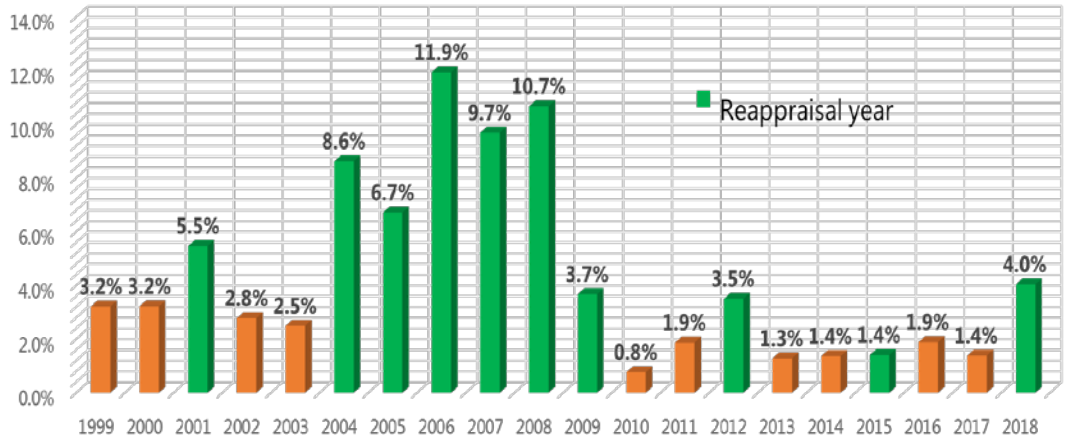
Balancing the budget involves making difficult decisions and a commitment to fiscal responsibility. We are a resilient organization with a proven record of improvements and results directly aligned to delivering outstanding services to support a high quality of life for residents, businesses, and visitors. We will continue to identify ways to leverage new funding. As part of the legislative agenda, we plan to present an Ambulance Fee that will be designated for long-term fire capital requirements including apparatus and equipment. We will also seek enacted legislation for the ability to place ½-penny for Sales Tax on referendum. These funds will be dedicated as tax discounts for seniors and the disabled. Additionally, a portion of the sales tax can be utilized for a crime control district.

Although El Paso's economy remains steady, revenue growth continues to lag behind the increasing costs primarily committed to public safety investments, and commitments to quality of life projects. In order to minimize the impact to taxpayers we have become innovative by taking advantage of federal and state funding, as well as increased private partnerships. However, we do face major challenges such as:

- Property Taxes are the largest source of general fund revenue at 45%
    - Primarily residential
    - Minimal increases since 2008 Great Recession
    - Decreased property tax rate by 9 cents from 2003 and 2009
    - Facing potential state legislation placing a cap on property taxes
- Addressing deferred investments in public safety, streets, and quality of life
- Reserves and long-term liabilities

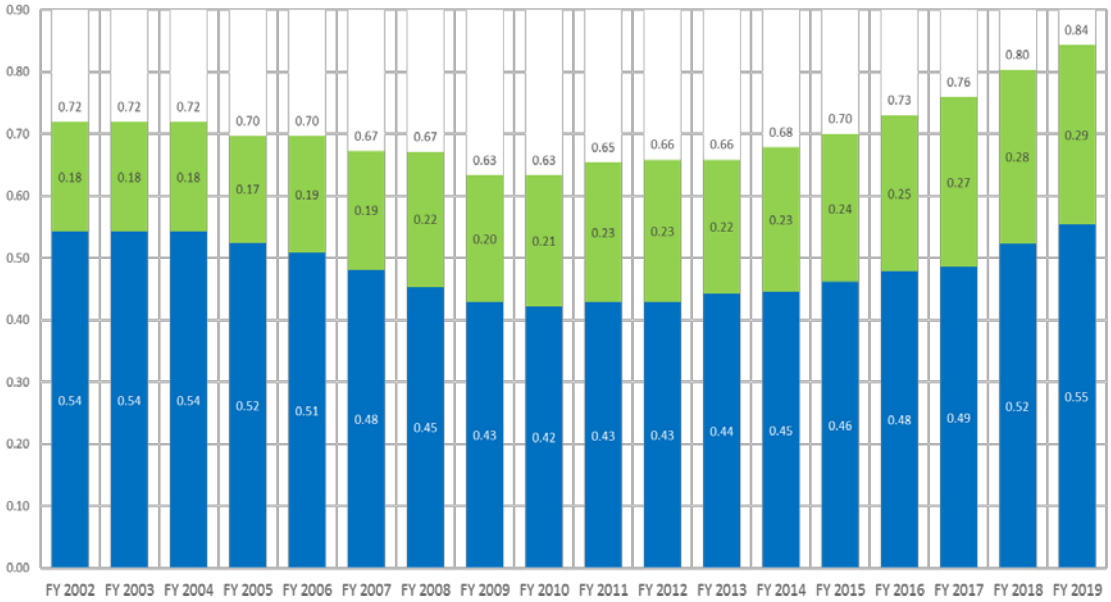
In the graph below, you will see the peak of valuation growth for El Paso in 2008.

**City of El Paso – Assessed Value of Property Tax Base**




In 2018, the Central Appraisal District completed a reappraisal of all residential properties. Historically, the annual average valuation increase is around 1.4%, an increase of 4.04% is part of the adopted budget based on certified values. Even though the City is projecting a slight increase in revenue to help fund these priorities, Fiscal Year 2018 – 2019 continues to be a lean budget year.

**Property Tax Rate by Fiscal Year**



While property and sales taxes are projected to increase modestly, other revenue sources are being adjusted downward to reflect current economic and financial conditions. These downward adjustments, combined with the recommended service levels and the debt service requirement for long-term investments, have led to a recommended overall tax rate increase of 3.99 cents. The increase in property tax rate will yield $17.1 million, of which $14.0 million equivalent to 3.28 cents are for O&M costs and $3.1 million or 0.71 cents is associated to the debt service requirement.

Another major initiative included in the adopted budget is a dedicated source of revenue for street repairs and economic development projects. Street repairs are by far the number one priority identified by the residents who completed the *CHIMEIN* Budget Survey with 30 times more participation over previous year. Included in the FY 2018 – 2019 Adopted Budget is a dedicated source of revenue for street maintenance, which will provide the ability to begin addressing projects without having to rely on capital funding. The $3 franchise fee will generate $7.0 million, equating resurfacing of approximately 50 residential streets. In future years, this fund will pay for pothole patchers (trucks) and other equipment along with materials that supports the resurfacing of streets.

### *Budget Process*

Not only has there been a dynamic transformation of the City in the past four years, the budget process has also evolved. Beginning last fall and into the early summer

months, budget updates have been presented to Council. These budget updates highlighted various topics including major budget cost drivers, property valuations/tax rates/exemptions, core competencies, and the multi-year financial outlook. The adopted budget focused on fiscal management through realistic budgeting, financial reporting, and long term financial plan. Through our Long Term Financial plan, we projected general fund expenses to be at $420.1M, as presented on March 20, 2017 and April 17, 2018. We also utilize the Long Term Financial Plan to work on new revenue opportunities to help fund Council and community priorities.

The long-range forecast is intended to serve as a financial planning tool. OMB staff are able to adjust assumptions to see how the impact of various scenarios such as additional police officers, changes in the tax rate, or other factors would affect future years' budgets and identify challenges. Long term planning aligns our financial capacity with service objectives. Additionally, as a lead-in to the budget presentations, each of the eight strategic goal teams have presented an update on key performance measures and results. These improvements to the budget process have resulted in reduced time needed in July and August to finalize the budget. For example, last year we were able to complete all eight strategic goal budget presentations in one day.

### *FY 2019 Budget Highlights*

The FY 2018 – 2019 Adopted Budget will continue the strategic path forward to keep El Paso as one of the most financially sound cities in the country, provide the highest quality customer service for our residents, and target our resources where they are needed the most. The FY 2018 – 2019 Adopted Budget includes:

- Adding more police officers and starting the Crisis Intervention Team to assist with mental illness responses
- Fire Fighter and 911 Communicator academies and replacement of Fire Station #12
- Investment in Quality of Life projects for Parks, Zoo, Library, and the Children's Museum
- Increased investment in street maintenance through a dedicated funding source
- New and improved mass transit services - Alameda and Dyer RTS corridors and the historic Streetcar
- Investments in fleet and equipment replacement for garbage and recycling collection services
- Investment in educational opportunities and workforce development for the community
- Economic Development focus on increasing entertainment and retail options

***Community Priorities***

In March 2018, a budget update presentation focused on Council and Community Budget Input. Community input in the budget process is critical to understanding priorities, but unfortunately past efforts lacked participation. In the past, the budget office would receive an average of 40 responses from the community, however through a joint effort between the budget and public information offices, and elected officials, we were able to increase our community input to 1,240 responses. The top three priorities identified by the community were ***streets, public safety, and parks.*** The feedback received from the community

highlighted that the investments being addressed are directly aligned with their priorities.

### *FY 2018 – 2019 Adopted Budget Overview*

The FY 2018-2019 All Funds Adopted Budget is $989.4 million, an increase of $93.0 million from the prior year. The FY 2018 – 2019 General Fund Adopted Budget at $428.6 million is $30.5 million or 7.7% higher than the prior year and is being driven by contractual and committed obligations including: police and fire collective bargaining, fourth year of the ten year plan to add 300 new officers, quality of life bond projects operating costs, civilian wages, economic incentives, appraisal services, November elections, utilities, and 1.5% employee compensation to take effect in March 2019, as shown in the table below:

| Description | FY 2019 Impact |
|---|---|
| Police (Academies, Officers, CIT, Collective Bargaining) | $9.7M |
| Fire (Academies, Collective Bargaining, Vehicles, Overtime) | $8.6M |
| Pay increases (1.5% effective March 2019) | $1.4M |
| Appraisal Services (Central Appraisal District) | $0.2M |
| Water (Parks Dept.) | $1.0M |
| Quality of Life Projects Operating Costs | $2.0M |
| November Election | $0.4M |
| Dedicated Street Funding (Transfer) | $7.0M |
| **Grand Total** | **$30.3M** |

In FY 2018 – 2019 Adopted Budget, $12.1 million of the $30.5 million increase to the General Fund budget, is being absorbed through natural revenue growth or cost savings and efficiencies. The additional service enhancements that are being absorbed into the budget include:

- Fire (Collective Bargaining, Overtime)
- Economic Incentives
- Water (Parks)

- Quality of Life Operating Costs
- November Election

***Create an environment conducive to strong, sustainable economic development***

El Paso's economic development efforts continue to be resilient. Our constant focus on expanding and diversifying the tax base, creating and retaining jobs, keeping El Paso competitive, providing more retail and entertainment options, and revitalizing the community, are all examples of how we are committed to investing in our city's priorities. In November 2017, the El Paso International Airport unveiled their giant touch screen "Virtuwall". The 20-foot wall highlights and features what El Paso offers to our visitors. Visitors can search for information on entertainment and recreational activities, businesses, and any ongoing events.

El Paso ranks among the top cities that have added more non-stop flight options. A total of 15 new non-stop flight destinations have been added over the past three years. Additional flights to existing destinations such as Chicago, Denver, San Diego, Las Vegas and Salt Lake City have also been added. Flight accessibility, along with the new Checked Baggage Inspection System (operational in early 2019), will create an environment conducive to strong, sustainable economic development by providing visitors and business travelers with a convenient service to do business or explore our city.

The relevance of cross border mobility has highlighted the important role of the International Bridges Department and the impact the City's Ports of Entry and parking meter system have to facilitate the economic interchange in the region. The

Parking Meters Division is undergoing a Downtown Parking Meter Study that will create, enhance, and expand management strategies to improve services to motorists as well as business and property owners in the area. The department has also increased the division's staffing and is proposing to increase its fleet to improve the response time to the public by extending services, to include Saturdays. Many infrastructure improvements programmed this fiscal year at the Ports of Entry will require the department to increase security provided to pedestrians and motorist crossing into the United States. The additional traffic control will retain a secure traffic flow to all pedestrians, commercial, and private drivers. The revamping and branding of the new E-Fast Pass has helped reach users by updating the department's on-line public access to allow users to open new accounts and provide all account holders accessibility at all hours.

The Bridge Steering Committee has been working with the Texas Department of Transportation, General Service Administration, Customs and Border Protection, Mexican Aduanas and multiple private stakeholders to develop a comprehensive, five-year Capital Improvement Program that will address infrastructure needs for the bridge system. This includes a full design of the Intelligent Transportation System at the Bridge of the Americas and Zaragoza Port of Entry and expansion to the Stanton and Paso Del Norte International Bridges**.** In 2018 and 2019, $32 million has been appropriated for the Intelligent Transportation System.

Economic development activities have played a significant role in providing our residents, businesses, and visitors with a vibrant regional economy. Through an investment of $1.59 billion on 82 projects since 2014, the City's investment has created 4,365 jobs and retained 7,749 jobs. With strong economic growth, this has

led to a noticeable increase in wages, leading to El Paso no longer being listed as an economically distressed community by the Texas Workforce Commission. The City has also entered into an 18-year agreement with Tenet Hospitals with a capital investment of $185M. Additionally, UPS agreed to a 12-year agreement with a capital investment of $16.4M. These agreements along with all the new restaurants and businesses give the City a great return on investment. For every $1 the City invests, we receive $4.98 return on investment. The benefits are not only for the City of El Paso, other local entities will benefit by $214 million over 20 years, (see table on page 6).

El Paso's vibrant economy has attracted several new businesses to the city including Top Golf and Cabela's. Destination El Paso in increasing entertainment options, added to the Broadway Musical lineup, Disney's The Lion King, which let to 16 sold out shows with over 32,000 seats sold, bringing in $2.6 million. The Winterfest "Celebration of Lights" a free event sponsored by the City from November – December, had attendance of over 130,000.

To ensure effective operation of economic development and construction projects, Planning and Inspection added an Ombudsperson. This role was created with the intent of establishing a main point-of-contact for internal City Staff, utility providers, the development community, and general public for development-associated matters. For high priority projects, such as those that are seeking incentives through Economic Development, the Ombudsperson assists applicants through the life of the project, by guiding them through the entitlement, permitting, pre-construction, and inspection processes. In addition, the One-Stop-Shop implemented the use of Q-

Less, a virtual queueing system that allows customers to "line-up" remotely. Since October, 39,431 customers have been assisted, averaging 4,381 customers per month. Wait times remain under the eight-minute goal. Lastly, the Lean Six Sigma Zoning Application Review process has been in progress since January. The goal is to streamline processes to shorten timelines, improve Staff/applicant communication, and provide a solid foundation for development. Progress that has been made since its inception includes a Code amendment approved by City Council in July, requiring electronic submittals, the re-activation of the Development Coordinating Committee, and upgrades to Accela to better track applications and provide accessibility to customers.

### *Setting the Standard for a Safe and Secure City*

We are embarking on the fourth year of the 10-year plan to add 300 new officers to the Police department. The department finished FY 2016 – 2017 with a net increase in staffing, this had not occurred in a decade. From FY 2016 through FY 2019, there will be a total net increase of approximately 87 police officers. Police has not been at these staffing levels since 2010.

| | 2016 | 2017 | 2018 | 2019 |
|---|---|---|---|---|
| FY Start (Filled) | 1,023 | 1,019 | 1,045 | **1,057** |
| Attrition | 52 | 56 | 50 | **58** |
| New Officers | 48 | 82 | 62 | **107** |
| Variance | -4 | 26 | 12 | **49** |
| **FY End** | **1,019** | **1,045** | **1,057** | **1,106** |

The El Paso Police Department continues to focus on reducing crime to maintain the City's standing as one of the nation's top safest cities. In December of 2017, El Paso

was named #1 Safest Texas City by Safehome.org. The same source named El Paso #7 Safest Metro Cities in America, just a couple examples of the City's strong commitment to strengthen community involvement in resident safety.

In FY 2017 - 2018, City Council authorized a vehicle replacement plan, where the City would replace 300 police patrol vehicles over the next three years. We are currently

rolling out seven new vehicles per week and are on schedule to receive all 150-patrol vehicles by this fiscal year end 2018. We are accelerating the delivery commitment; by August 2019, the remaining 150 patrol vehicles will be delivered. Savings from this bulk purchase is providing funding to replace the remaining motorcycle fleet. This equates to a $500K reduction in maintenance costs for FY 2018 – 2019. The expected delivery of 18 new motorcycles for the Police Department is this fall 2018.

In FY 2017 – 2018, Council approved the implementation of the Crisis Intervention Team (CIT). The program consists of licensed police officers trained to respond to emergency calls involving individuals suffering from a mental illness. Full year cost of the program is estimated at $2.5M. CIT begins its first full year in FY 2018 – 2019.

The FY 2018 – 2019 budget for the Fire Department includes a uniform academy scheduled to have 30 graduates as well as additional funding for their 911 communications. In the current fiscal year, the LSS Project for communications staffing has significantly reduced the trainee attrition rate that previously averaged 50% per class. The 26% reduction in attrition, along with an additional class for

communications, have filled the necessary positions to help stabilize overtime and improve dispatch operations.

In April 2018, the Fire Department was recognized for their excellence in fleet management and was named #65 of "The 100 Best Fleets". They have received six Fire apparatus and three Rescues over 3 years. Ceremonies were held on February 24, March 3, and June 2, 2018 for two pumpers and a Rescue. One quint is expected to be delivered by October 2018.

***Enhance El Paso's quality of life through recreational, cultural and educational environments***

The City continues its commitment to providing a high quality of life for its residents, businesses and visitors. A number of new projects will be completed in FY 2017 – 2018. These include:

- New US Passport Agency at Esperanza Acosta Moreno Branch
- Eastside Sports Complex Phase 1
- Westside Natatorium
- Argal Park at Las Palmas
- Spray Park enhancements to include added shade, access, and trashcans
- Safe Recreational Environments – Sun Protection provided sunscreen free of charge through a public/private partnership, targeted new spray parks

- Asian Gateway
- Endangered Species Carousel has 30 different endangered animals and it also includes an ADA friendly Swan chariot and a birds nest spinning tub

In FY 2018 – 2019 a number of upcoming projects will begin or be completed. They include:

- Completion of Richard Burges Branch expansion and renovation
- Third US Passport Agency at Richard Burges Branch
- Regional water parks throughout the City
- Chihuahuan Desert Exhibit (Fall of 2019)
- Multiple public art pieces
- Eastside Regional Park - Natatorium will house a 50-Meter competition-ready pool with all the required amenities to be able to have regional meets at this facility. Recreation Pool (Aquatic Center) area will consist of an outdoor pool with water slides/tube slides, a climbing wall, lazy river, splash pads, and other water amenities including family picnic areas and other shaded areas. The Community Center will be a multi-generational center which will cater to both families and seniors for recreation and indoor sports.
- Paseo De Las Luces – Is the second of the Sun City Lights project to be completed and serves as a catalyst to revitalize the neighborhood and promotes the visual image of El Paso.

Along with all the Quality of Life projects, the City is also focusing on more entertainment activities geared for kids and families. The "Chalk the Block" event had over 42,000 attendees. Furthermore, an increase of 23% in museum attendance

has been observed due to special events programming and extended hours. The Library and City IT Department have made 120 mobile hot spots available for residents throughout the city, adding to our Quality of Life Wi-Fi expansion.

The City of El Paso formed a partnership with Borderland High School Equivalency program and is graduating its second class from the Online High School Program. Through this partnership, 45 students will be graduating with a GED this year. In addition, the City established a partnership with Workforce Solutions Borderplex to offer placement services for individuals.

### *Enhance and sustain El Paso's Infrastructure network*

Work is underway on a project to return vintage streetcars to daily use in El Paso for the first time since 1974. However, the El Paso Streetcar project is not just a novelty — it's an important part of the El Paso region's growing multi-modal transportation portfolio. The El Paso streetcar system will link the international bridges, downtown retail areas, convention center, ballpark, uptown – featuring the Cincinnati Entertainment District, and the University of Texas at El Paso. Construction consists of approximately 4.8 miles of track, 27 streetcar stops, related street improvements, traction power system, and a vehicle maintenance and storage facility near the existing Sun Metro Downtown Transfer Center. The project has an anticipated completion date of late 2018. Once operational, the City's Mass Transit Department (Sun Metro) will operate and maintain the streetcars and associated facilities.

Construction on both new Brio corridors, Alameda RTS and Dyer RTS, will reach 90% completion by end of FY 2017 – 2018. Alameda RTS should start revenue service in FY 2018 – 2019 and Dyer will commence service in early calendar year 2019. Similarly, streetcar service construction and equipment installation shall be completed this fiscal year. The testing of the first streetcar vehicle is underway, while the streetcar service is scheduled to begin late 2018.

The two RTS corridors combined with the Mesa RTS will result in the completion of three of the four proposed RTS corridors within the City of El Paso. The fourth corridor Montana RTS is currently in project development and scheduled for completion in 2020. Once all four corridors are in place, the service will improve its sustainability and ability to connect the entire city in order to make transit more attractive throughout the City. Sun Metro will also look at a smart card and mobile fare collection system that will again make the system more convenient and appealing to patrons.

In order to offset some of the cost of the two new Brio services, Sun Metro made adjustments to the current service and eliminated duplication, where possible. The increased frequency of the Brio services will greatly offset any adversity faced by riders and enhance the quality of their transit function by connecting them in less time. Increased frequency, as stated previously, will also make the service more attractive to new prospective customers.

As a commitment to the strategic goal to design and construct public infrastructure that enhances the quality of life city wide, Streets and Maintenance has completed resurfacing 225 of the 413 streets as part of the 2012 Street CIP. A resurfacing contract has been awarded for segments of 8 of the busiest arterial roadways in El

Paso. The efficiencies and savings from the Lean Six Sigma program continue to multiply; the city is already advancing through savings from this investment, for example, over 34,000 potholes have been patched with a projected 46,000 completed for the full year. In addition, the City continues investment to address ADA improvements and street signalization.

The Paseo de las Luces is part of the Sun City Lights initiative that will span several areas and will affirm the visual image of landmark and historic streets. The project will include archways, stringed lights and sidewalk improvements. This project will enhance safety, provide accessibility, create an inviting experience for pedestrians, motorist and bicyclist between El Paso and Ciudad Juarez while enhancing and revitalizing the Downtown economy.

***Nurture and Promote a healthy and sustainable community***

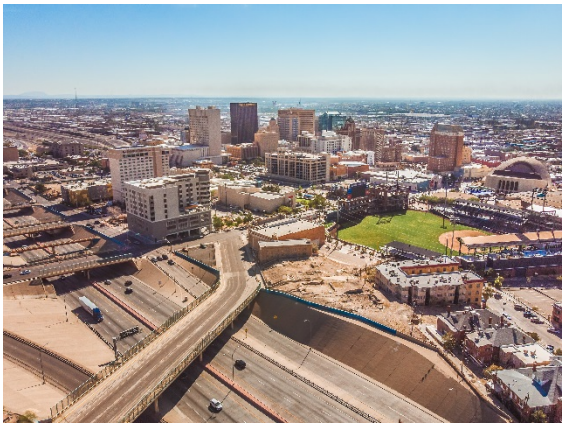
The FY 2018 – 2019 budget includes additional funding for staffing, capital improvements, and operating costs to continue the implementation of the Animal Shelter's efforts to become a "No Kill" shelter by 2020. As of fiscal year end 2018, an 83.11% live release rate was achieved through the support of Mayor and Council and joint effort between local and national animal rescues. The department introduced a pet foster program; that aims to foster 500 animals per month. Currently, they are over target with 575 animals per month. This year alone, close to 7,800 dogs and cats have found forever homes.

The Public Health Department recently received grant funding for its Zika Preparedness Plan. The grant funding will provide a team of employees the opportunity to work in collaboration with the Environmental Services Vector Control Program. In addition, the Public Health Department provided 48,254 vaccines to

infants, children, and adults through the Department' Health Centers. It also had 35,698 enrollees in the El Paso Women, Infants, and Children (WIC) Program purchase $30 million worth of food using WIC food vouchers. The Medicaid Waiver Program provided immunization, colorectal cancer tests kits, and basic screenings to 1,106 participants aged 55+.

### *City Employees*

In FY 2017 – 2018, a comprehensive compensation analysis was conducted by an outside consultant. The study was done to recalibrate and establish a competitive salary structure, as well as update the methodology for a uniform compensation application and will be finalized in FY 2019. In order to continue the compensation increases and investment in our employees, a 1.5% increase is budgeted for March 2019. The FY 2018 – 2019 adopted budget includes funding for the continuation of the Shape It Up Wellness program, providing employees the ability to earn between $600 and $1,800 per year by participating in either a physical examination or biometric screening. The City will also continue to offer Health Savings Account (HSA) Contribution of $500 per City employee and $1,000 for City employee and spouse. Finally, the budget includes a tuition assistance program, along with funding for incentives such as perfect attendance and driver safety.



### *Revenues and New/Alternative Funding Sources*

**FY 2018 – 2019 General Fund Budget by Revenue Type**

| REVENUE BY CATEGORY | FY2018 ADOPTED | FY2019 ADOPTED | FY2019 Adopted Over/(Under) FY2018 Amount | Percent |
|---|---|---|---|---|
| Property Taxes | 174,934,222 | 193,554,893 | 18,620,671 | 10.6% |
| Sales Taxes | 89,473,202 | 93,763,721 | 4,290,519 | 4.8% |
| Franchise Fees | 55,660,606 | 52,661,354 | (2,999,252) | -5.4% |
| Charges for Services | 32,291,533 | 32,517,730 | 226,197 | 0.7% |
| Fines and Forfeitures | 9,162,749 | 7,541,245 | (1,621,504) | -17.7% |
| Licenses and Permits | 12,629,230 | 13,148,935 | 519,705 | 4.1% |
| Intergovernmental Revenues | 446,988 | 446,988 | 0 | 0.0% |
| County Participation | 537,341 | 537,341 | 0 | 0.0% |
| Interest | 200,000 | 200,000 | 0 | 0.0% |
| Rents and Other | 2,314,025 | 2,241,265 | (72,760) | -3.1% |
| Other Sources (Uses) | 20,463,966 | 31,984,328 | 11,520,362 | 56% |
| **TOTAL REVENUES** | **$ 398,113,862** | **$ 428,597,800** | **$ 30,483,938** | **7.7%** |

In 2018, the Central Appraisal District completed a reappraisal of all residential properties for a 4.04% increase in valuations. Historically, the annual average valuation increase has been around 1.4%, while during reappraisal years we have observed about a 3.5% increase. The overall property tax rate increased from 80 cents to 84 cents (per $100 valuation). For a home valued at $100,000 including the homestead exemption, this represents a $37.91 increase per year. Of the total 3.99-cent increase or $17.1 million, 3.28 cents or $14.0 million is for personnel costs for public safety, operation and maintenance costs for Quality of Life bond projects, utilities, healthcare, and information technology.

The FY 2018 – 2019 Adopted Budget continues to maintain the $5,000 homestead exemption and the $40,000 exemption for seniors and disabled homeowners (increased in 2015 by $10,000). Currently, there are 126,689 homeowners who participate in the homestead exemption, along with 47,772 in the senior and disabled exemption. Both programs combined equate to $19.2 million of property tax relief.

Residents, who take both the Homestead and Over 65 Exemptions, see tax relief of approximately $379. To a homeowner of a home valued at $100,000, this savings represent about a 45% of tax relief.

| Homestead Value | City of El Paso Tax Bill (Before Exemptions) | City of El Paso Tax Bill (After Exemptions) | $ Tax Savings | % Tax Savings |
|---|---|---|---|---|
| $100,000 | $843 | $442 | $379 | 45% |
| $125,000 | $1,054 | $643 | $379 | 36% |
| $150,000 | $1,265 | $844 | $379 | 30% |
| $175,000 | $1,476 | $1,044 | $379 | 26% |
| $200,000 | $1,687 | $1,245 | $379 | 23% |

For every dollar a homeowner or commercial property owner pays, the City of El Paso receives 26%. From the same dollar, local school districts garner 46%, while the remainder amount is distributed among the County, University Medical Center (UMC), and the El Paso Community College.

**Average Single Family Home (Net Taxable)**

The second largest source of revenues are sales taxes. Sale tax revenue tends to be very volatile and are dependent upon regional economic conditions. They represent approximately 21.9% of the total General Fund budget.

Sale tax revenue has recovered positively compared to last year. Year-to-date current period collections are up a healthy 5.2% compared to prior year (Sep. – May). In the FY 2018 – 2019 Adopted Budget an increase of 3.0% or $2.58 million over FY 2017 – 2018 year-end projection of $88.2 million is expected.

Franchise fees collected from both public and private utilities, represent the third largest source of revenue, equating to approximately 12.3% of the General Fund. They are assessed for the continued use of public right-of-way to electric, gas, telephone, water, cable, and telecommunications utilities. The FY 2018 – 2019 Adopted Budget projects franchise fees to increase by 3.1%, in part due to the Environmental Services franchise fee along with, EP Water higher customer usage and rates.

***Conclusion***

I am pleased to present the FY 2018-2019 Adopted Budget that maintains and furthers the progress the City of El Paso has made toward achieving our vision of having safe and beautiful neighborhoods, a vibrant regional economy, and exceptional recreational, cultural, and educational opportunities.

This budget focuses on the core services identified as priorities by the community such as ***public safety, streets, and parks as well as quality of life/place, and customer service.*** The City's Strategic Plan completed in 2015 outlines the priorities of the community and the level of service we provide. The elected officials, city

leadership, and all employees are committed to serving our City by following five values: ***Integrity, Respect, Excellence, Accountability, and People.*** These values are the guiding principles for how we serve our community.

Respectfully,

Tomás González
City Manager

# Document Guide

At the top of each page/banner there is a hyper link that will direct back to the table of contents.

The intended use of this document is four-fold, as recommended by the Government Finance Officers Association (GFOA): a Policy Document, Financial Plan, Operations Guide, and Communications Device.

City Council adopted the FY 2019 budget on August 21, 2018 as part of the vision for El Paso's future while considering the availability of resources and continuation of services. The eight sections of the book were developed with respect to City Council's key areas of focus as defined by their Strategic Policy statements, which are:

- Economic Development
- Public Safety
- Visual Image
- Quality of Life
- Communication
- Sound Governance
- Infrastructure
- Healthy, Sustainable Community

## Segments of the Budget Book:

**Introduction:** This section provides an overview of the entity's structure:

- Document Guide
- Vision and Mission Statement
- Strategic Plan
- City Organizational Chart
- Boards and Committees

**Community Profile:** This section gives an understanding of the City's past, present, and future:

- Living in El Paso
- Location and History
- Economic Initiatives
- Tourism
- Fort Bliss
- Medical
- Transportation
- Demographics
- Cost of Living and Wage Rates
- Major Employers
- General Tax Information

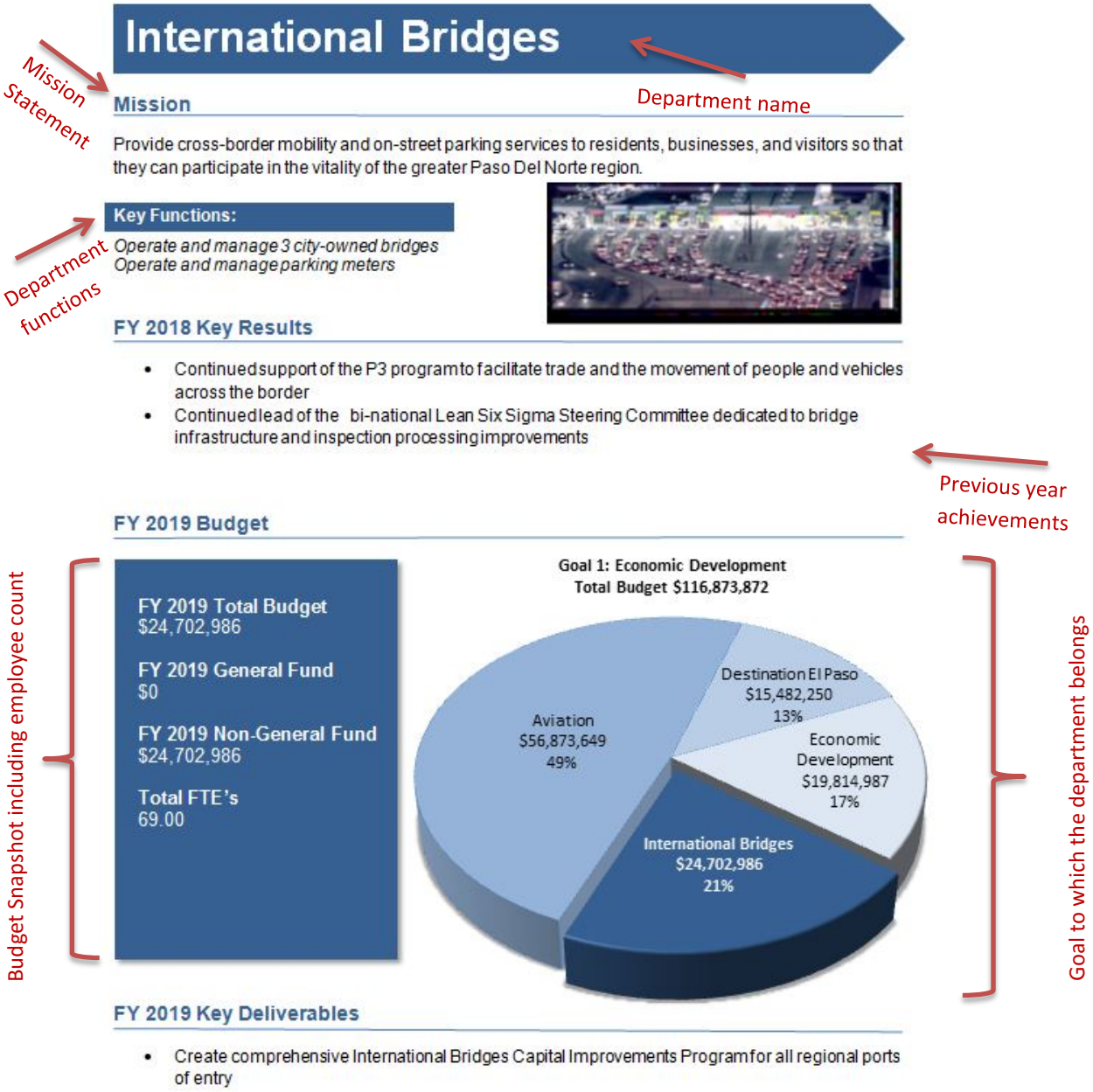
**Fiscal Overview:** This section presents policy and process along with financial and personnel comparisons across fiscal years:

- Budget Policies
- Financial Policies
- Budget Process
- Five-Year Adopted General Fund Comparison
- Two-Year Adopted General Fund Budget to Actual Comparison
- FTE (Full-Time Equivalent) Position Summaries
- Property Tax
- Debt Administration

**Financial Summaries:** This section addresses projected revenue and expenditures, previous, and current:

- Revenues
- Reveues by Source
- Expenditures
- Financial Statements
- Consolidated Summaries
- Fund Summaries

**Budget Detail:** This section provides department-specific information covering budget, staffing, fund sources, divisions, and performance data. The example below shows how a department's mission, budget summary, fund sources, and staffing are displayed on one page.



## Budget Information

### International Bridges

**Department Summary**

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED AMOUNT | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 1,901,846 | 2,334,965 | 2,398,729 | 2,460,424 | 2,444,660 | (15,763) | -1% |
| Employee Benefits | 552,088 | 820,454 | 882,452 | 1,001,638 | 1,025,892 | 24,254 | 2% |
| Contractual Services | 1,381,959 | 1,455,081 | 2,090,071 | 4,669,867 | 2,942,457 | (1,727,410) | -37% |
| Professional Services | 2,162 | 19,670 | 62,144 | 296,753 | 312,100 | 15,347 | 5% |
| Outside Contracts | 1,132,222 | 1,458,297 | 1,634,892 | 1,532,800 | 1,462,330 | (70,470) | -5% |
| Interfund Services | 8,806 | 7,283 | 6,171 | 8,400 | 8,400 | - | 0% |
| Building Leases | 345,918 | 344,231 | 342,671 | 346,754 | 346,754 | - | 0% |
| Fuel & Lubricants | 6,334 | 4,450 | 5,432 | 7,350 | 7,350 | - | 0% |
| Materials & Supplies | 45,208 | 89,795 | 120,980 | 118,800 | 189,000 | 70,200 | 59% |
| Maintenance & Repairs | 163,733 | 258,163 | 757,550 | 347,000 | 355,000 | 8,000 | 2% |
| Minor Equipment & Furniture | 39,041 | 27,875 | 21,266 | 9,500 | 11,500 | 2,000 | 21% |
| Communications | 14,665 | 19,354 | 20,480 | 10,672 | 22,600 | 11,928 | 112% |
| Utilities | 85,256 | 80,915 | 88,895 | 107,700 | 117,700 | 10,000 | 9% |
| Travel | 16,888 | 22,932 | 22,255 | 16,000 | 26,000 | 10,000 | 63% |
| Other Operating Expenditures | 299,719 | 370,511 | 424,314 | 34,200 | 41,017 | 6,817 | 20% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | 181,237 | 226,250 | - | (226,250) | -100% |
| Other Non-Operating Expenditures | 68,018 | 394,379 | 142,765 | 1,242,000 | 1,484,500 | 242,500 | 20% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | 12,102,977 | 12,848,728 | 12,306,552 | 11,803,369 | 13,609,210 | 1,805,842 | 15% |
| Capital Expenditures | 138,024 | 150,471 | 393,307 | 267,782 | 296,515 | 28,733 | 11% |
| ***Total Expenditures*** | ***18,304,864*** | ***20,707,555*** | ***21,902,162*** | ***24,507,259*** | ***24,702,986*** | ***195,727*** | **1%** |

Budget summary by character or category for all sources of funds.

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED AMOUNT | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | - | - | - | - | - | - | 0% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | 192,120 | - | - | - | 0% |
| Special Revenue | - | - | - | - | - | - | 0% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 18,304,864 | 20,707,555 | 21,710,041 | 24,507,259 | 24,702,986 | 195,727 | 1% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***18,304,864*** | ***20,707,555*** | ***21,902,162*** | ***24,507,259*** | ***24,702,986*** | ***195,727*** | **1%** |

Source of funding to finance activities for a department. Funding sources may consist of various funds such as general fund, federal grants, etc.

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED AMOUNT |
|---|---|---|---|---|---|---|
| General Fund | - | - | - | - | - | - |
| Non-General Fund | 55 | 70 | 71 | 71 | 69 | (2) |
| ***Total Authorized*** | ***55*** | ***70*** | ***71*** | ***71*** | ***69*** | ***(2)*** |

Full-time equivalent (FTE) is a unit that indicates the workload in hours of an employed person, e.g. 1 FTE = 2,080 hours.

**Strategic Plan**

On December 16, 2014, City Council approved and adopted the 2015 Strategic Plan. The plan is aligned with the City of El Paso's Mission, Vision, and Values. Each department is assigned to one of the eight goals and staff is provided with a clear direction of strategies, actions, and required tasks to achieve the City's goals. Key Performance Indicators are a gauge utilized to measure the current performance against historical data and targeted achievements. On February 16, 2017, the Mayor and City Council gathered for a strategic planning session where they reviewed the accomplishments for the 2015 Strategic Plan and approved the addition of the "20 in 2020" visionary incentives and adjustments to specific strategies implemented on November 20, 2014

**Example**

## Strategic Actions

**Goal 1: Create and Environment Conducive to Strong, Sustainable Economic Development**

**Strategy 1.5** Stimulate economic growth through transit integration, cross border mobility, trade, and tourism

- **Action 1.5.1** Continued collaborative efforts to improve cross border mobility safely and securely
- **Action 1.5.2** Implement comprehensive parking meter program and installation of parking meter equipment
- **Action 1.5.3** Manage and support the City's P3 program with U.S. Customs and Border Protection

## FY2018 Key Performance Indicators

- Increase percentage of parking meters with zero-out capabilities
- Increase percentage of parking meters that accept credit card payments
- Number of P3 hours funded to assist with U.S. Customs and Border Protection overtime

**Long-Range Planning:** Outlines current and future plans for structural advancements

- Capital Improvement Program
- Capital projects by funding source
- Five-year/long-term planning with operating budget impact

**Appendix:** Provides further documentation for understanding the City Budget

- Budget Resolution
- Fee Schedule
- Ordinance levying 2018 taxes
- Glossary of acronyms
- Glossary of terms

# City of El Paso

## MISSION

Deliver outstanding services to support a high quality of life for residents, businesses, and visitors.

## VISION

El Paso will have safe and beautiful neighborhoods, a vibrant regional economy, and exceptional recreational, cultural, and educational opportunities.

## VALUES

**Integrity**- Trusted to do the right thing.
**Respect**- Recognize the value and dignity of all individuals.
**Excellence**- Perfect effort.
**Accountability**- Passionate and determined.
**People**- Our teams are problem-solvers and collaborate with our customers.

# Strategic Plan 2018
# Strategic Goals and Strategies

**1) Create an Environment Conducive to Strong, Sustainable Economic Development**

1.1 Stabilize and expand El Paso's tax base
1.2 Enhance visitor revenue opportunities
1.3 Maximize venue efficiencies through revenue growth and control
1.4 Grow the core business of air transportation
1.5 Stimulate economic growth through transit integration
1.6 Provide business friendly permitting and inspection processes

**2) Set the Standard for a Safe and Secure City**

2.1 Maintain standing as one of the Nation's top safest cities
2.2 Strengthen community involvement in resident safety
2.3 Increase public safety operational efficiency
2.4 Improve motorist safety and traffic management solutions
2.5 Take proactive approaches to prevent fire/medical incidents and lower regional risk
2.6 Enforce Municipal Court orders
2.7 Maximize Municipal Court efficiency and enhance customer experience
2.8 Implement effective code enforcement strategies to reduce nuisances, enhance visual appearance and improve overall health and safety
2.9 Promote building safety

**3) Promote the Visual Image of El Paso**

3.1 Streamline processes to provide a solid foundation for development
3.2 Improve the visual impression of the community (gateways, corridors, intersections, and parkland)
3.3 Set one standard for infrastructure across the city

**4) Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments**

4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner
4.2 Create innovative recreational, educational and cultural programs
4.3 Establish technical criteria for improved quality of life facilities

**5) Promote Transparent and Consistent Communication Amongst All Members of the Community**

5.1 Set a climate of respect, collaboration, and team spirit among Council, city staff, and the community
5.2 Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications
5.3 Promote a well-balanced customer service philosophy throughout the organization
5.4 Enhance internal communication and employee engagement
5.5 Advance two way communications of key messages to external customers

5.6 Strengthen messaging opportunities through media outlets and proactive community outreach

**6) Set the Standard for Sound Governance and Fiscal Management**

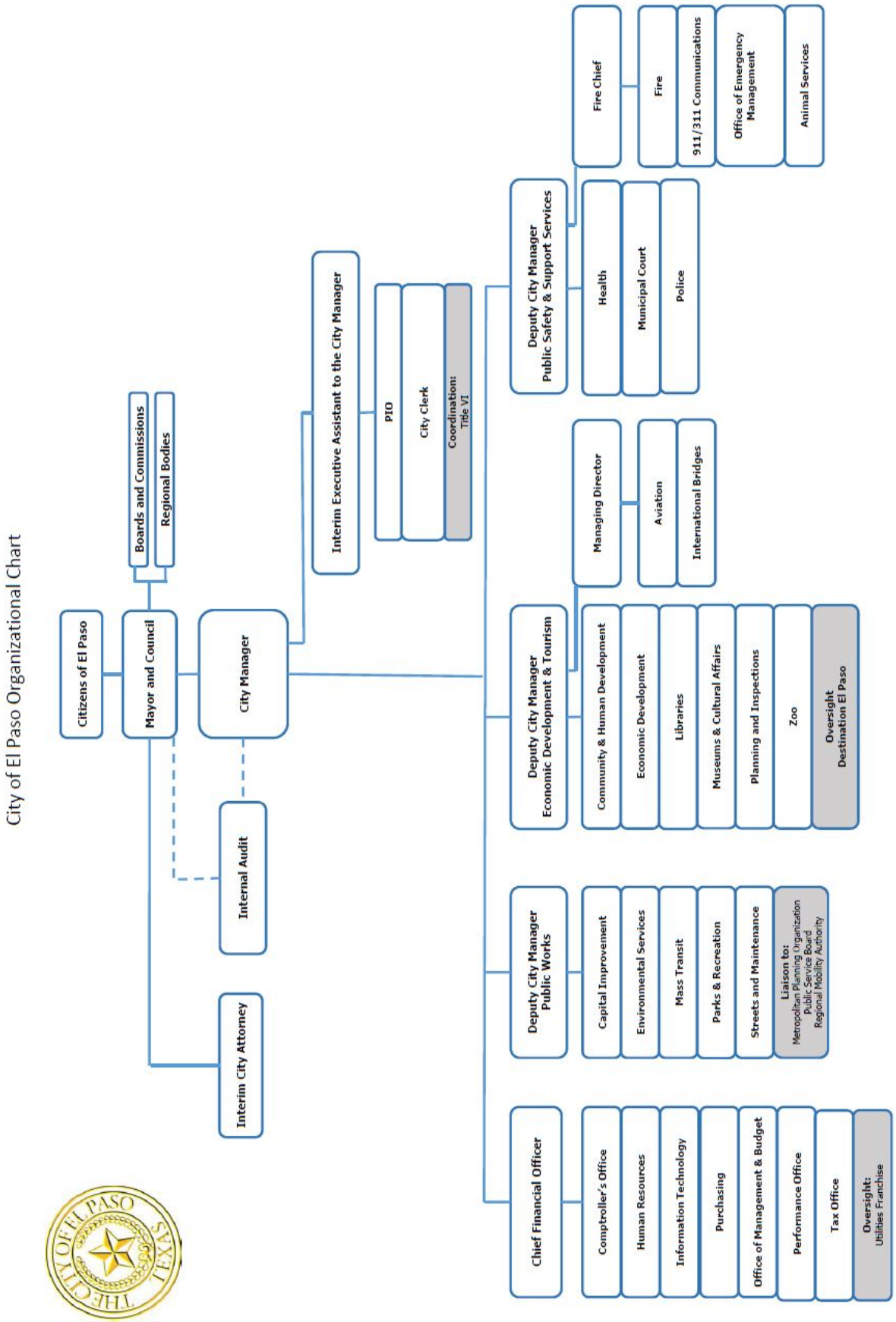
6.1 Recruit and retain a skilled and diverse workforce
6.2 Implement employee benefits and services that promote financial security
6.3 Implement programs to reduce organizational risks
6.4 Implement leading-edge practices for achieving quality and performance excellence
6.5 Deliver services timely and effectively with focus on continual improvement
6.6 Ensure continued financial stability and accountability through sound financial management, budgeting, and reporting
6.7 Deliver effective and efficient processes to maximize value in obtaining goods and services
6.8 Support transparent and inclusive government
6.9 Maximize Municipal Court efficiency and enhance customer service through technology
6.10 Enhance the quality of decision making with legal representation and support
6.11 Provide efficient and effective services to taxpayers
6.12 Maintain city fleet to ensure safe and reliable vehicles and equipment
6.13 Maintain systems integrity, compliance and business continuity

**7) Enhance and Sustain El Paso's Infrastructure Network**

7.1 Provide reliable and sustainable water supply and distribution systems
7.2 Improve competitiveness through infrastructure improvements impacting the quality of life
7.3 Enhance a regional comprehensive transportation system
7.4 Continue the strategic investment in city facilities and technology
7.5 Set one standard for infrastructure across the city

**8) Nurture and Promote a Healthy, Sustainable Community**

8.1 Deliver prevention, intervention and mobilization services to promote a healthy, productive and safe community
8.2 Stabilize neighborhoods through community, housing and ADA improvements
8.3 Enhance animal services to ensure El Paso's pets are provided a safe and healthy environment
8.4 Reduce operational energy consumption
8.5 Improve air quality throughout El Paso
8.6 Provide long-term, cost effective, sustainable regional solid waste solutions
8.7 Ensure community compliance with environmental regulatory requirements
8.8 Improve community resilience through education, outreach, and the develop the resilience strategy
8.9 Enhance vector control and environmental education to provide a safe and healthy environment


City of El Paso Organizational Chart
Citizens of El Paso
Mayor and Council
Boards and Commissions
Regional Bodies
City Manager
Internal Audit
Interim City Attorney
Interim Executive Assistant to the City Manager
PIO
City Clerk
Coordination: Title VI
Deputy City Manager Public Safety & Support Services
Fire Chief
Fire
911/311 Communications
Office of Emergency Management
Animal Services
Health
Municipal Court
Police
Deputy City Manager Economic Development & Tourism
Managing Director
Aviation
International Bridges
Community & Human Development
Economic Development
Libraries
Museums & Cultural Affairs
Planning and Inspections
Zoo
Oversight Destination El Paso
Deputy City Manager Public Works
Capital Improvement
Environmental Services
Mass Transit
Parks & Recreation
Streets and Maintenance
Liaison to: Metropolitan Planning Organization Public Service Board Regional Mobility Authority
Chief Financial Officer
Comptroller's Office
Human Resources
Information Technology
Purchasing
Office of Management & Budget
Performance Office
Tax Office
Oversight: Utilities Franchise

# Boards and Committees

Animal Shelter Advisory Committee
Bicycle Advisory Committee
Building and Standards Commission
Capital Improvements Advisory Committee
Central Appraisal District Board of Directors
Citizens' Advisory Committee for the Board of the Mass Transit Department
City Accessibility Advisory Committee
City of El Paso Employees' Retirement Trust Board of Trustees
City Plan Commission
Civil Service Commission
Committee on Border Relations
Community Development Steering Committee
Construction Board of Appeals
El Paso Bond Overview Advisory Committee (BOAC)
El Paso County 911 District Board of Managers
El Paso Housing Finance Corporation
Ethics Review Commission
Fair Housing Task Force
Fire and Police Pension Fund Board of Trustees
Foster Grandparent Program Advisory Council
Greater El Paso Civic, Convention and Tourism Advisory Board
Historic Landmark Commission
Housing Authority Board of Commissioners
Museums & Cultural Affairs Advisory Board
Open Space Advisory Board
Parks and Recreation Advisory Board
Public Art Committee
Public Service Board
Public Service Board Selection Committee
Regional Renewable Energy Advisory Council
Tax Advisory Committee
Tax Increment Reinvestment Zone #7 (TIRZ)
Tax Increment Reinvestment Zone #8 (TIRZ)
Tax Increment Reinvestment Zone #9 (TIRZ)
Tax Increment Reinvestment Zone #10 (TIRZ)
Tax Increment Reinvestment Zone #11 (TIRZ)
Tax Increment Reinvestment Zone #12 (TIRZ)
Tax Increment Reinvestment Zone #13 (TIRZ)
Transportation Policy Board for the El Paso Urban Transportation Study
Uptown Parking Benefit District Advisory Committee
Veterans Affairs Advisory Committee
Zoning Board of Adjustment (ZBA)

# Commissions

Building & Standards Commission
City Plan Commission (CPC)
Civil Service Commission
Ethics Review Commission
Historic Landmark Commission

# COMMUNITY PROFILE

- LIVING IN EL PASO
- LOCATION AND HISTORY
- ECONOMIC INITIATIVES
- TOURISM
- FORT BLISS
- MEDICAL
- ANNUAL SERVICE STATISTICS
- TRANSPORTATION
- THE ECONOMY
- DEMOGRAPHICS
- COST OF LIVING AND WAGE RATES
- MAJOR EMPLOYERS
- GENERAL TAX INFORMATION

# Living in El Paso

El Paso represents one-half of the largest binational metroplex in the Western Hemisphere with the regional population expected to exceed 3 million by 2030. The City of El Paso was incorporated in 1873, and spans over 255 square miles, located at the confluence of two countries, the United States and Mexico, and three states, Texas, Chihuahua, and New Mexico. El Paso is the 19th largest city in the United States and the 6th largest city in Texas.

*Downtown El Paso, Circa 1908*

*Downtown El Paso, 2018*

## Territory

Incorporated area = 256 square miles

## Population

City: 683,577

*19th largest city in the United States

## Average Age

City: 32.6 years

## Time Zone

Mountain Standard

## Schools

9 Public School Districts
29 Private Schools
12 Institutions of Higher Learning

## Park Acres

2,932 acres

*Source: The Borderplex Alliance, U.S. Census Bureau, July 2017 Population Estimates, 2011-2015 American Community Survey 5-Year Estimates*

While its population is just under 700,000, El Paso is a global, cultural and economic epi-center in a larger region of 2.5 million people, many of whom come every day to visit, work and play. El Paso is among the fastest-growing metropolitan areas in the nation with an average growth per-decade of 21% from 1960 to 2010. El Paso is ranked as one of the fastest growing cities since the recession with a growth of 12% since 2007.

The city benefits from a younger population, a low cost of living, and an increase in the number of graduate degrees in the workforce. The median age for El Paso County is 32 years. There are 188,335 children under the age of 18 representing nearly a third of the population. Four independent school districts (ISD) are located within the city limits; 78% of El Paso residents have graduated from high school and 23% possess a higher education degree.

El Paso is designated as a 2018 All-America City, nationally recognized as a great place to live and proudly maintains its standing as a top safe city in the United States. Fort Bliss, the Army's fourth largest installation is surrounded by the city though not considered within the city limits; this military base has a population of 45,189 soldiers and family members who call El Paso home. The post supports a population of 168,135 including veterans, retirees and family members. While some of these veterans and retirees may not be from El Paso, many chose to remain in the city after retirement. El Paso's sister city on the Mexican side of the border is Ciudad Juàrez, the largest city in the State of Chihuahua, Mexico, and the second most populated Mexican city along the U.S.-Mexico border. Border crossings are important to both businesses and families in these communities with five land ports of entry in the region; three of which are owned and operated by the City.

# Culture

The best of two nations and three states converge at the westernmost tip of Texas in El Paso. A warm and friendly mosaic of cultures, traditions, and ethnic groups is nestled against the rugged Franklin Mountains and along the Rio Grande River. This diversity places El Paso at the forefront of communities transcending borders - a truly global culture right in our own backyard.

El Paso's heritage is unlike any other, with our ancestry drawn from many sources. The Spanish explorer Don Juan de Oñate and the Franciscan monks who accompanied the conquistador on his journey to settle the limits of the Spanish colonial frontier discovered the area. The settlement of the El Paso del Norte region led to further colonization, the establishment of Spanish missions, and the introduction of Christianity to the indigenous population. The Spanish influence remains alive to this day in our architecture, language, customs, and traditions.

# El Paso Mission Trail

*Ysleta Mission, est. in 1682*

*Socorro Mission, est. in 1682*

*San Elizario, est. in 1789*

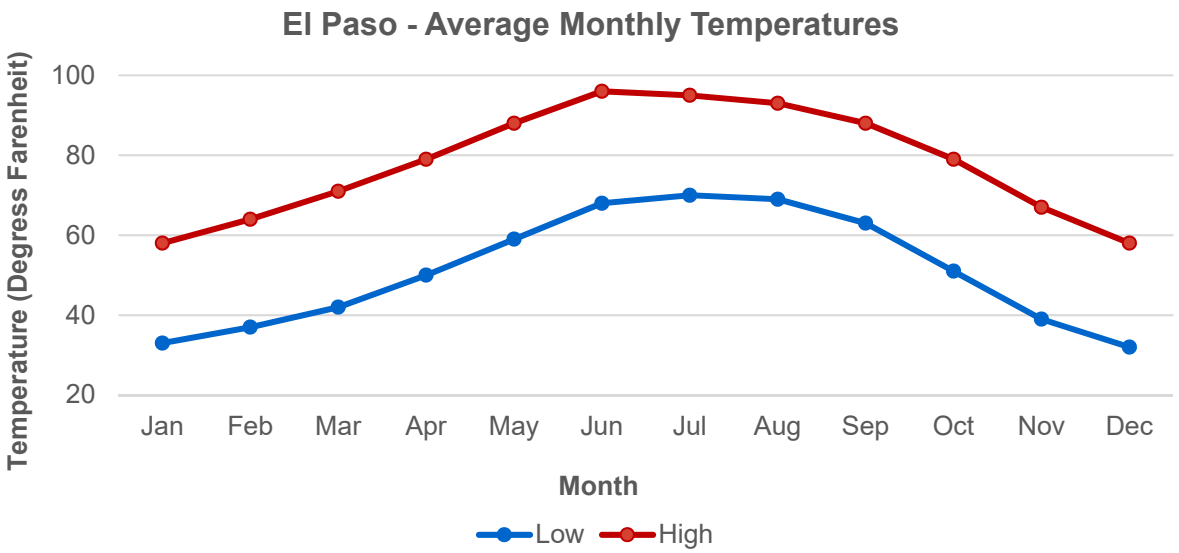
The colonial territory of Mexico, which included El Paso, gained independence from Spain in 1821 and established itself as a military and economic power with great influence over the region. Along with the rise of Mexico came the prominence of the Mestizo culture, a cross of European and indigenous civilizations, which left its imprint on El Paso. The Mestizos have made significant and distinctive contributions to our community in art, literature, music, and cuisine while retaining many traditions of our Spanish founders.

The State of Texas, newly admitted to the union in 1845, facilitated the settlement of the West and brought Americans of all walks of life to El Paso; some just passed through while others settled and thrived. The expansion westward brought new industries to El Paso, from ranching and dairy farming to the production of pima cotton and pecans. This dramatic growth drew people who sought new beginnings and prosperity, and helped to create our frontier spirit and cowboy heritage, adding yet another powerful influence to our varied cultural setting.

The 20th Century has exhibited a solidification of our many cultural attributes as they have blended seamlessly to create a community that is uniquely American. Our citizens are instilled with a pioneering spirit looking to the future and all its grand possibilities while remembering our rich history. This unique synergy of perspectives and ideals has propelled our city to great success and prosperity. From our centuries old Spanish missions and Tex-Mex cuisine to our frontier spirit, this eclectic mix of ideas and traditions weaves a cultural tapestry unique to El Paso, and has forged our outlook for a bright and exciting future as the city of the - ”New Old West” in the 21st Century.

# Climate

The sun shines over 300 days a year in El Paso. Low humidity and moderate rainfall combine to create a mild, year-round climate exclusive to the region. In addition to a long summer full of entertaining recreational and cultural events, El Pasoans enjoy the flexibility of attending many outdoor exhibitions, concerts, and sporting events well into the winter months. In fact, El Paso's short winters provide numerous recreational opportunities throughout the year.




*Source: www.weather.com/weather/monthly/l/USTX0413:1:US*

# Public Safety

The city's policing authority, the El Paso Police Department, is a dynamic and innovative entity currently composed of over 1,068 sworn officers and 222 civilian employees who serve with pride and dedication. In addition, a committed team of volunteer staff supports the department by performing a variety of essential administrative functions. It is the mission of the El Paso Police Department to provide services with integrity and dedication, to preserve life, to enforce the law, and to work in partnership with the community to enhance the quality of life in El Paso. Adherence to these guiding principles has resulted in an approximate 6% decrease in motor vehicle fatalities in FY18 compared to FY17.

*Source: El Paso Police Department, October 2018*

# Higher Education

## The University of Texas at El Paso

The University of Texas at El Paso is a public research university committed to providing access to excellent educational opportunities to the residents of the binational Paso del Norte region that includes western Texas, northern Mexico and southern New Mexico.

UTEP maintains one of the lowest out-of-pocket costs of any doctoral research university in the U.S., underscoring its commitment to make education accessible to all. Rigorous programs and research opportunities help prepare students to make significant contributions to their professions, their communities and the world. UTEP contributes $1.4 billion to the El Paso County economy annually through its payroll and operations spending, as well as the spending of its students, visitors and alumni. The University gives back to the region in other ways, too: students annually participate in more than 1 million hours of community service.

In fall 2018, UTEP experienced record enrollment of 25,151 undergraduate and graduate students, and that number has increased each year for the past 20 years. UTEP offers a broad array of degree programs – 74 bachelor's, 74 master's and 22 doctoral degrees taught by outstanding faculty who have been recognized for their commitment to student success. With nearly $95 million in annual research spending, UTEP is the first national research university serving a 21st century student demographic.

The Brookings Institution, a nonprofit public policy organization based in Washington, D.C., ranked UTEP No.1 among all U.S. public universities that perform well both in research productivity and student social mobility. The University ranks among the top five colleges and universities nationally for the number of Hispanic graduates in biological and biomedical sciences; accounting and related services; homeland security, law enforcement, firefighting and related protective services; and engineering. At the graduate level, UTEP ranked No. 1 in the nation for awarding doctoral degrees to Hispanics in engineering, and master's degrees in engineering and in multi/interdisciplinary studies.

*Source: The University of Texas at El Paso, University Communications, October 2018; www.utep.edu*

# El Paso Community College

El Paso Community College (EPCC) is a nationally recognized public two-year institution with a long history of cultivating success and economic growth in the Paso Del Norte region. As a top employer in El Paso, with more than 3,000 employees, EPCC is involved in all aspects of the community. From training the workforce to preparing students for transfer to four-year schools to leading the way in student achievement and graduation rates, the work being done at EPCC has a dynamic community impact. As a progressive leader in high-quality, innovative educational opportunities, in 2015, EPCC was named as one of the Top 10 Community Colleges in the nation by the Aspen Institute.

EPCC offers access to both high quality and affordable academic opportunities, at five campuses throughout El Paso, which contribute to the vibrancy of our border community. Established in 1969, EPCC is the largest two-year post-secondary institution in West Texas and Southern New Mexico, providing education to more than 47,742 in academic, workforce training and continuing education programs. As a progressive leader, EPCC has a vested interest in El Paso and is committed to creating access to education and the support services necessary to increase the number of college graduates and meet business and industry needs. Whether enrolled in a degree or certificate program, in continuing education or professional development, access to education not only provides career advancement, but is also a pathway for students to achieve their dreams.

Nationally, EPCC is consistently rated number one among nearly 1,200 community colleges in awarding Associate Degrees to Hispanic students by Community College Week, and 17th overall among all colleges and universities. Recently EPCC was recognized as a Gold Ranking Military Friendly School® distinction which identifies colleges, universities and trade schools that are doing the most to enhance the success of America's military service members, veterans and spouses on campus. The college was awarded the Higher Education Excellence in Diversity (HEED) Award by INSIGHT Into Diversity Magazine for the sixth straight year. Additionally, EPCC has also been recognized nationally as an Achieving the Dream Leader College; previously awarded the Leah Meyer Austin Institutional Student Success Leadership Award for outstanding institutional achievement in equity and has been recognized by Excelencia in Education with the "Examples of Excelencia" Award for the Early College High School Program.

*Source: El Paso Community College, Marketing & Community Relations, October 2018; www.epcc.edu*

# Location and History

El Paso is located at the westernmost tip of Texas on the United States border with Mexico. Founded over four centuries ago as an outpost for traders and missionaries in the West, El Paso has been a dynamic city for over four hundred years. Situated south of the state line of New Mexico and on the international boundary with Mexico, El Paso wraps around the base of the Franklin Mountains at the southernmost point of the Rocky Mountain chain. The international boundary between the United States and Mexico bisects the downtown areas of El Paso and Ciudad Juárez, Mexico. Literally translated, El Paso means - "The Pass," which is a name well suited for the lowest altitude all-weather pass through the Rocky Mountains.

In 1659, the first permanent European settlement was established, and the Mission of Guadalupe was erected. The Mission still stands in the central square of Ciudad Juárez, Mexico. Other historic missions located in El Paso County are the Ysleta del Sur, Socorro, and San Elizario Missions. Both the Ysleta and Socorro Missions were founded over 300 years ago in 1682. These two missions are registered in the National Register of Historic Places. The San Elizario Mission was erected in 1780 as a presidio (Spanish Fort) and was later converted to a mission.

# The Rio Grande

The Rio Grande serves as the international boundary between El Paso and Ciudad Juárez, Mexico. Rio Grande means - big river, but today it hardly depicts the image that the name implies due to the many dams that have been built for irrigation. The river was once a sprawling three-mile wide body of water dotted with an estimated three hundred islands. In June 1962, President John F. Kennedy initiated talks with President Lopez Mateos and determined that relations with Mexico would not improve until the disputed location of the international boundary was resolved. Realigning the border, relocating homes, businesses, schools, and giving up portions of railroad tracks were the larger issues encountered by diplomats during the implementation of the Chamizal Convention in 1969. Through this convention, Mexico received 437 acres of land (and all attachments) from the United States, and the border dispute was officially settled. Much of the disputed area on both sides of the border was made into parkland.

*Sources: Metz, Leon C. Border: The U.S. Mexico Line. Mangan Books, El Paso, TX, 1989*;
*Metz Leon C. City at the Pass: An Illustrated History of El Paso. Windsor Publications*:
*Woodland CA, 1980*

# Economic Initiatives

El Paso is the largest metro area along the Texas-Mexico border which boasts a best-in-class, business friendly operating environment while also offering a great living experience. Our region represents one of the largest manufacturing centers in North America and is recognized as globally competitive. This is largely due to El Paso's unique quality of possessing the largest bilingual and bi-cultural workforce in the Western Hemisphere.
El Paso continues to work toward the strategic policies established by the Mayor and City Council. The strategic policies as discussed in the beginning of this book have set the direction for the City and have led to the following economic initiatives through public/private partnerships. Private investment since 2013 continues to spur more than: 354+new residential units, 1,700+ hotel rooms by 2020, and 95,000+ square feet of rehabilitated office/retail spaces.

## Quality of Life Bonds

In November 2012, voters in El Paso approved all three propositions included in the 2012 Quality of Life Bond, making it the largest bond passed in the city's history at $473,250,000. The propositions passed with one of the largest voting margins for similar bonds across the nation. The bond propositions included improvements for parks and recreation facilities, open space and trails, libraries, museums, the zoo, neighborhood improvements, and cultural and performing arts facilities.

A multitude of projects have been completed with proceeds from the bond to include upgrades to parks throughout the city, the purchase of two bookmobiles, enhancements to pedestrian pathways downtown, the Northeast Regional Skate Park, Eastside Regional Park, Westside Pool, Wildlife Theater, and enhancements to many park facilities.

## Beautification and Revitalization

Paseo de las Luces will connect San Jacinto Plaza to the International Bridge. The estimated cost for the project is $7.9 million. The hotel promenade will provide a welcome vista from the main Paseo and provide a safe and hospitable flow for pedestrians and vehicles. A plan is in place to restore Pioneer Park, El Paso's first outdoor gathering place.

# Tourism

At the heart of the city lies the Franklin Mountains State Park, the largest urban state park in Texas, and the largest park in the United States that is entirely within a city's limits. The Franklin Mountains enrich El Paso, providing a home for Wyler Aerial Tramway, hiking, and several species of plants and wildlife. A city renowned for its rock-climbing destinations and legendary Tex-Mex restaurants is also the home to numerous galleries and performing arts groups.

El Paso is home to 24 Historic, Art, and Heritage Museums. DIGIE (Digital Information Gateway in El Paso), the enormous technological wonder, has been constructed at the entrance to the El Paso Museum of History in Cleveland Square, the first of its kind in the United States. Its vast collection of images, more than half of which have been uploaded by the public, creates a unifying personal pride in our community for all to enjoy!

| El Paso Tourism Statistics | 2014 | 2015 | 2016 | 2017 |
|---|---|---|---|---|
| **Total Direct Travel (Millions)** | $1,690 | $1,626 | $1,5630 | $1,706 |
| **Total Direct Employment (Jobs)** | 13,090 | 13,550 | 14,050 | 13,870 |
| **Local Tax Receipts Generated by Travel Spending (Millions)** | $43 | $46 | $49 | $51 |

*Source: Dean Runyan Associates, August 2018 http://www.deanrunyan.com/doc_library/TXImp.pdf*

## El Paso Attractions and Points of Interest

### Chalk the Block

More than 6,000 pieces of chalk are used each October as over 200 artists converge in El Paso to celebrate the power of the arts. Chalk the Block draws more than 45,000 people. Pop up galleries, interactive art installations, and open space for all aspiring chalk artists are only some of the activities. For more information call 915-212-0110 or visit http://www.chalktheblock.com/.

### Chamizal National Memorial

Chamizal National Memorial showcases artists whose work reflects the history of our border region and ties directly to the park's mission of commemorating the amicable resolution of the 1963 long-standing border dispute between the U.S. and Mexico. Included are an outdoor amphitheater, a 55-acre park, a museum, the Los Paisanos Gallery, and a 500-seat theater. For more information, call 915-532-7273 or visit http://www.nps.gov/cham/index.htm.

## El Paso Museum of Archaeology

The El Paso Museum of Archaeology is a municipal museum of the City of El Paso and tells the story of the first inhabitants of the El Paso area, the greater Southwest, and northern Mexico. The museum's grounds include 15 acres of nature trails, outdoor exhibits, and a desert garden with more than 250 varieties of native plants. For more information, call 915-755-4332 or visit http://www.elpasotexas.gov/arch_museum/.

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## El Paso Museum of Art

Opened in 1998, The El Paso Museum of Art (EPMA) is a major cultural and educational resource for West Texas, New Mexico, and Mexico. The Museum houses a permanent collection of over 6,000 works of art. In addition to displaying works from its holdings, the Museum offers a diverse schedule of temporary exhibitions, films, lectures, concerts, and other educational programs to the general public. EPMA serves approximately 80,000 visitors per year. For more information, call 915-212-0300 or visit http://www.elpasotexas.gov/art/.

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## El Paso Zoo

Locally recognized as the “Best Place to Take the Kiddos”, the El Paso Zoo sits on 35 acres of fun and adventure. The El Paso Zoo is an expansive green space that is home to exotic animals from around the world and features family attractions such as the Foster Tree House Playground, African Star train, the Hunt Family Desert Spring water feature, Giraffe Encounters and Wings of the World free flight bird show hosted in the recently opened Wildlife Amphitheater. More than 16,000 attendees are expected for Boo at the Zoo, an annual Halloween event. For more information, call 915-212-0966 or visit http://www.elpasozoo.org/.

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## Sun Bowl

This year marks the 85th anniversary of the Hyundai Sun Bowl. The Sun Bowl was first played in 1935 and is one of the longest running bowl games in the country. The game traditionally features teams from the ACC and Pacific 12 conferences who will square off at 1pm on Monday, December 31st, 2018. For more information call 915-533-4416 or visit www.sunbowl.org.

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## Tigua Indian Cultural Center

Observe the cultural traditions of the Tigua Indian Tribe at the Ysleta del Sur Pueblo. Witness ancient Tigua chants and dances on the plaza and relive more than 300 years of pueblo history at the museum. Several gift shops are also located on the premises less than a mile away from the historic Ysleta Mission. For more information, call 915-859-7700 or visit http://www.ysletadelsurpueblo.org/.

** Other attractions include the El Paso Museum of History, Magoffin Home State Historic Site, Hueco Tanks State Park, Plaza Classic Film Festival, Neon Desert Music Festival, Sun City Music Festival, Downtown Art & Farmers Market, and Franklin Mountains State Park.

# Fort Bliss

Fort Bliss was established in 1848 to defend the new U.S. border and is named in memory of Lt. Col. William Wallace Smith Bliss, Gen. Zachary Taylor's chief of staff during the Mexican War. Located in El Paso County, Fort Bliss is the U.S.' second-largest military installation geographically, with 1.12 million acres in Texas and New Mexico. It would encompass the entire state of Rhode Island. It is home to a diverse listing of organizations such as, the 1st Armored Division, the 32nd Army Air and Missile Defense Command, the Brigade Modernization Command, William Beaumont Army Medical Center, the United States Army Sergeants Major Academy, Joint Task Force North, and the German Air Force Command Air Defense Center.

Fort Bliss is the single largest employer in the region and directly contributes to the livelihood of at least one in five people in El Paso. It is the nation's fourth largest Army installation in terms of personnel with a permanent military population of almost 33,000. Fort Bliss is considered the Army's flagship for home station training and an installation of highest military value. The installation is one of the prime deployment and redeployment facilities in the Department of Defense. Fort Bliss has helped define the culture and spirit of the region.

*Source: militaryonesource.mil*

# Medical

The Paul L. Foster School of Medicine is the first four-year medical school on the U.S./Mexico border. This unique setting provides exposure not only to traditional medicine but also to international, bicultural and border health care issues. The medical school is the cornerstone of the proposed Medical Center of the Americas, the first planned medical facilities campus for health delivery, research, education and economic development in El Paso.

In 2011, the Texas Higher Education Coordinating Board approved the establishment of the Gayle Greve Hunt School of Nursing (GGHSON) which began on the El Paso campus with a $10 million dollar gift to the Texas Tech University System from the Hunt Family Foundation. The school was established to counteract a long-term shortage of nurses who provide care to this medically-underserved area. The GGHSON also has a Second Degree BSN program.

In 2012, the TTUHSC Graduate School of Biomedical Sciences opened a branch in El Paso with an educational program structured around a core curriculum in biomedical sciences. The program offers a Master of Science degree in biomedical sciences with opportunities for elective courses and research experiences in a broad range of laboratories.

In 2016, TTUHSC announced that they would be opening a dental school to address the critical shortage of dentists in West Texas. The Woody L. Hunt School of Dental Medicine will be Texas Tech's first dental school. A $25 million gift from the Hunt Family Foundation will help the dental school become a reality. The dental school is expected to open in 2020 with 20 to 40 students.

In 2017, TTUHSC announced the upcoming construction of an $83 million research lab and classroom building on the Texas Tech University Health Sciences Center El Paso campus. Construction of the five-story, 219,000-square-foot Medical Sciences Building II, began in May 2017 and will be completed in spring 2019. Funding for the MSB II was approved by the 84th Texas Legislature in 2015 under House Bill 100, which appropriated $75 million for the building's construction. TTUHSC El Paso will contribute an additional $8 million, bringing the total construction cost to $83 million.

University Medical Center of El Paso (UMC), TTUHSC's main teaching hospital, houses the only Level I Trauma Center in the region. University Medical Center of El Paso has earned recognition three times as one of the nation's top performing hospitals in a study entitled 100 Top Hospitals: Benchmarks for Success.

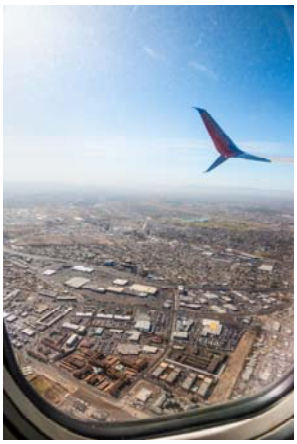
*Source: Texas Tech University Health Sciences Center El Paso*

# Transportation

City Council's goal is to make the local transit system more viable and attractive as an alternate mode of transportation thereby reducing the number of vehicles on the roads, resulting in less congestion. In addition, the City created the Camino Real Regional Mobility Authority (CRRMA) in 2007 to assist in the development of mobility solutions within the El Paso region. The CRRMA seeks to ease traffic congestion in the area through various approaches, including the facilitation of the large volume of trucks transporting goods from Mexico through Interstate 10.

The City, in partnership with the CRRMA and TxDOT, are developing the El Paso Streetcar Project, which includes the remanufacture of six streetcar vehicles, construction of a maintenance and storage facility and the placement of 4.8 miles of track with two loops connecting the bridges, downtown, Cincinnati area, university, ballpark and other area attractions. The City completed the initial design plans for the project. TxDOT then granted $97 million to the CRRMA for project construction. The construction is complete and testing has commenced. Once testing is completed, the El Paso Streetcar will be operated and maintained by the City of El Paso's Mass Transit Department (Sun Metro).

## Air Transportation - El Paso International Airport



The City's international airport is home to seven airlines (Southwest, American, United, Delta, Allegiant and Frontier with Alaska Airlines coming soon) with over 50 daily flights, non-stop service to 15 cities, service to seven of the nation's 10 largest air hubs, and serves more than 3 million passengers annually. Cargo carriers include FedEx, UPS, and DHL. The airport was awarded 2nd place among airports in North America for best overall customer service by the Airport Council International Airport Service Quality Awards. Recently completed projects include the Checked Baggage Inspection System for $27.5 million, the 1st phase of the primary runway reconstruction for $31.5 million. The airport announced 19 new flights over the past three years and UPS began construction on a $40 million upgrade to their city station located in the airport's Butterfield Trail Industrial Park.

| | FY2015 | FY2016 | FY2017 | FY2018 |
|---|---|---|---|---|
| **Annual Passengers** | 2,735,463 | 2,762,532 | 2,901,409 | 3,135,698 |
| **Annual Freight (in pounds)** | 172,085,600 | 175,102,600 | 172,608,800 | 188,605,600 |
| **Takeoffs & Landings** | 83,990 | 80,309 | 76,136 | 81,725 |

*Source: El Paso International Airport; http://www.elpasointernationalairport.com/*

# Ground Transportation - Sun Metro

Construction on the next two Rapid Transit Systems (RTS) corridors, Dyer and Alameda, continued in FY 2018 towards an anticipated service implementation in early 2019. Alameda and Dyer RTS' will comprise the second and third of four proposed corridor systems that will ultimately provide the City's main corridors with higher frequency service. The systems will also provide the comfort and amenities of 60 foot-articulated buses with interior bike racks, larger stations with ticket vending machines , Wi-Fi, and other amenities. In FY 2018 construction was completed at the new transit terminal in the Northeast, which opened in May 2018. The terminal will become the terminus for the Dyer RTS corridor and will also serve as the cornerstone of a Private-Public Transit Oriented Development (TOD) collaboration. Finally, the Regional Mobility Authority completed a large portion of the Streetcar infrastructure that will provide another transit mode for the area, to be operated by Sun Metro. Receipt and acceptance of the Streetcar units is expected early in FY 2019 with a projected implementation of November 2018.

*Source: Sun Metro Mass Transit; http://www.sunmetro.net/*

# International Border Crossings

The City of El Paso International Bridges Department manages three of the region's international ports of entry: the Paso Del Norte, Stanton and Zaragoza. The border crossings connect El Paso, Texas and Ciudad Juarez, Chihuahua, the world's largest international border metroplex. The U.S. side of these ports of entry are owned by the City of El Paso and they operate 24 hours a day, 7 days a week. The City's partnership with Customs and Border Protection funded 19,461 hours of overtime in Fiscal Year 2018, keeping northbound lanes open during peak hours to improve cross-border mobility. The International Bridges Department will continue to champion the collaboration between various U.S. and Mexican governmental agencies, including private entities to implement programs and projects that will support the continuous improvement of services provided to the users of our international ports of entry, facilitating trade, tourism and economic growth for the Paso Del Norte Region.

### Southbound International Bridge Traffic – All Three Bridges

| Category | FY2015 | FY2016 | FY2017 | FY2018 |
|---|---|---|---|---|
| Pedestrians | 4,281,618 | 4,426,791 | 4,167,034 | 4,324,681 |
| Commercial Vehicles | 367,148 | 399,708 | 454,238 | 514,952 |
| Non-Commercial Vehicles | 4,095,477 | 4,140,264 | 3,968,313 | 3,849,702 |

*Source: International Bridges Department; http://www.elpasotexas.gov/international-bridges*

# Demographics

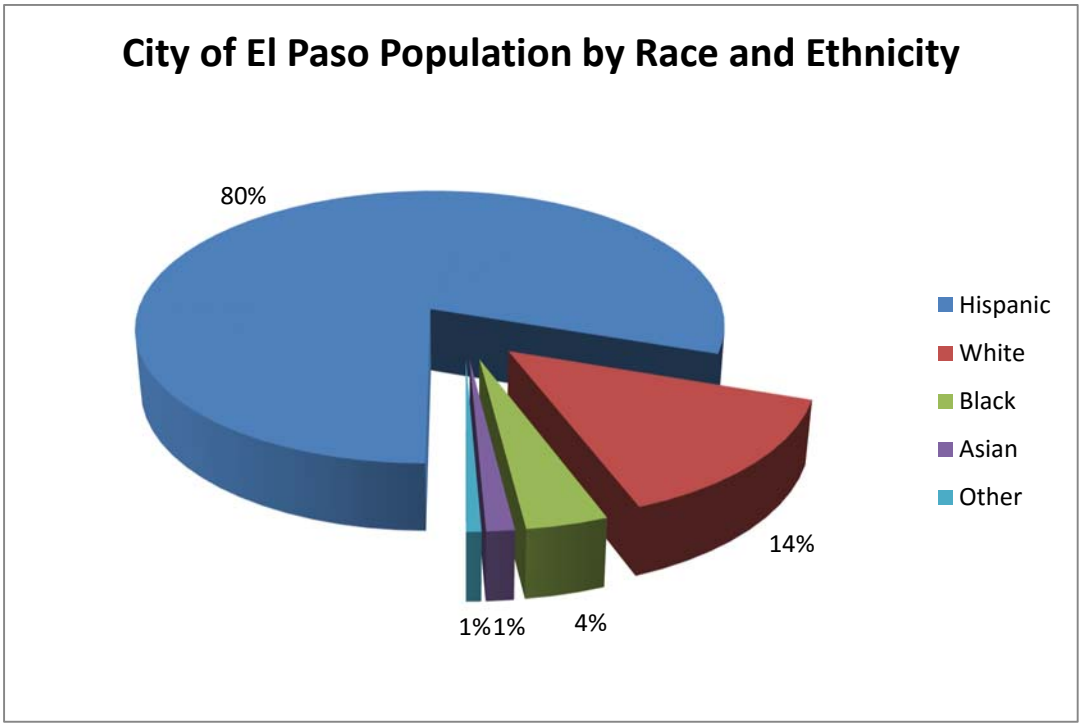
The El Paso Metropolitan Statistical Area shares the border region with Ciudad Juarez, Mexico, the largest city in the state of Chihuahua and the fifth largest in Mexico. If El Paso County and Ciudad Juarez were combined, this bi-national metropolitan region would likely exceed three million residents.

It is anticipated that the region will experience significant population growth in the coming years, largely driven by the expansion of Fort Bliss and improved job market conditions. The most conservative population projections indicate El Paso MSA is expected to increase to 945,532 by 2025.

**El Paso City & County Population Figures**

| | FY2013 | FY2014 | FY2015 | FY2016 | FY2017 |
|---|---|---|---|---|---|
| **City Population** | 673,943 | 676,532 | 676,391 | 680,797 | 683,577 |
| **County Population** | 830,185 | 833,495 | 832,890 | 837,147 | 840,410 |

*Source: City of El Paso Economic & International Development Department 2017 & U.S. Census Bureau, 2017 Population Estimates; https://www.census.gov/quickfacts/elpasocitytexas*




*Source: U.S. Census Bureau, 2017 QuickFacts for El Paso city, Texas*

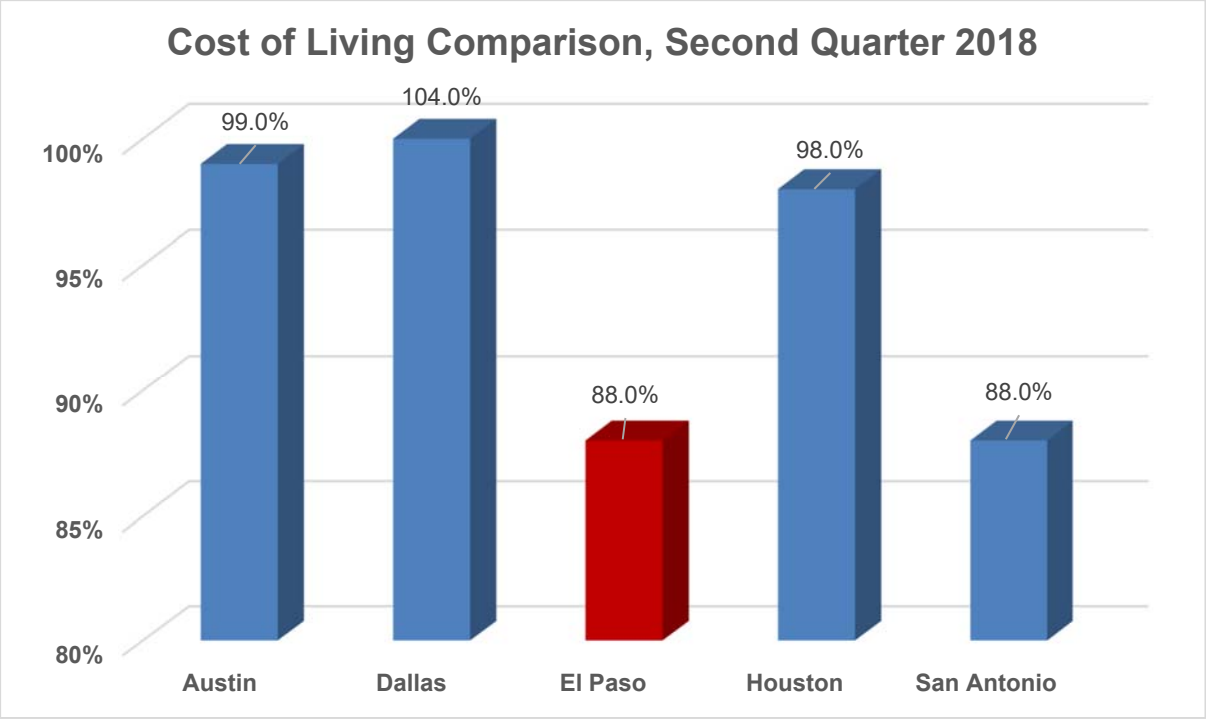
# Cost of Living

When it comes to overall cost of living, El Paso continues to be an affordable place to live and work. El Paso's composite cost of living index for the Second Quarter 2018 report was 88.3%, which is 11.7% below the national average of 100%.

**Cost of Living in El Paso, Texas 2nd Quarter report 2018 by Category**

| Composite Index | Grocery Item | Housing | Utilities | Transportation | Health Care | Misc. Good Services |
|---|---|---|---|---|---|---|
| **88.3** | 101.6 | 79.3 | 83.7 | 88.2 | 97.3 | 90.6 |

*Source: C2ER Cost of Living Index, 2nd Quarter 2018*




*Source: C2ER Cost of Living Index, 2nd Quarter 2018*

# Income

El Paso personal income is expected to surpass $32.4 billion by 2019. Steady rates of employment and productivity growth allow wage and salary disbursements to expand at more favorable rates. Improved business conditions are expected to propel proprietor incomes beyond $2.5 billion for the first time in the economic history of El Paso. Dividend, interest, and rental incomes benefit from financial and real estate market stability, as well as moderately higher interest rates. Retirement transfers increase in response to the aging of the local populace and slightly higher returns on financial investments. Income maintenance transfers also increase due to population growth. Unemployment transfers are projected to remain well below the crisis levels observed between 2009 and 2012, but some increases are forecast for the outer years of the forecast period. Social security contributions are expected to increase, but residence transfers are likely to hold steady as job conditions in surrounding labor markets start to improve.

*Source: Borderplex Economic Outlook to 2019, International Trade Administration*

# Top 15 Employers in El Paso

| RANK | NAME OF EMPLOYER | SECTOR | EMPLOYEES |
|---|---|---|---|
| 1 | Fort Bliss (Civilian employees) | Government | 11,329 |
| 2 | El Paso Independent School District | Education | 7,875 |
| 3 | City of El Paso | Government | 6,836 |
| 4 | Ysleta Independent School District | Education | 6,022 |
| 5 | T&T Staff Management L.P. | Employment Services | 5,348 |
| 6 | Socorro Independent School District | Education | 5,155 |
| 7 | Tenet Hospitals Limited | Health Care - Private | 3,407 |
| 8 | El Paso County | Government | 2,892 |
| 9 | University Medical Center (UMC) | Health Care - Public | 2,858 |
| 10 | University of Texas at El Paso (UTEP) | Education | 2,757 |
| 11 | Alorica | Inbound Customer Service | 2,500 |
| 12 | Bureau of Customs - Border Patrol Division | Government | 2,408 |
| 13 | El Paso Healthcare System, LTD. | Health Care - Private | 2,300 |
| 14 | Datamark, Inc | Business Services | 2,100 |
| 15 | Day El Paso Surgery, LP | Health | 2,000 |

*Source: List generated by Hoovers and verified by Economic Development staff, October 2018*

# General Tax Information

| 2018 Property Tax Rates $/$100 | |
|---|---|
| **City of El Paso** | 0.843332 |
| **El Paso County** | 0.447819 |
| **University Medical Center** | 0.251943 |
| **El Paso Community College** | 0.140273 |
| **El Paso ISD** | 1.310000 |
| **Ysleta ISD** | 1.455000 |
| **Socorro ISD** | 1.380594 |
| **Canutillo ISD** | 1.530000 |

The City of El Paso's Tax Office provides its clients with a consolidated property tax bill and collects taxes for 38 taxing jurisdictions within the City and County of El Paso, Texas. The City's per parcel cost of collection is $0.85. The City incorporates a unique financing arrangement in which a law firm is contracted to collect delinquent property taxes. These reimbursements help to defray the per parcel cost of tax collection.

Note: These rates apply to land and improvements and are levied per $100 of assessed value.

## Sales and Use Tax

Below is the breakdown of El Paso's sales tax as well as other taxes charged at the state level:

- State Sales Tax 6.25%
- Municipal - City of El Paso 1.00%
- County - El Paso County 0.50%
- Municipal Transit - City of El Paso-Sun Metro Transit Tax 0.50%

**Total El Paso Sales and Use Tax 8.25%**

Additional Taxes at the State Level:

- State Motor Fuels Tax $0.20/gallon
- State, County, & City Hotel/Motel Tax 17.5%
- State Motor Vehicle Tax 6.25%

## Top 10 City of El Paso Taxpayers

| Taxpayer | Type of Business | Market Value | Taxable Value |
|---|---|---|---|
| Western Refining Co LP | Petroleum Refining | $ 497,673,687 | $ 481,540,437 |
| El Paso Electric Co | Electric Utilities | $ 263,314,954 | $ 250,765,388 |
| Wal-Mart Stores Inc | Retailer | $ 237,218,050 | $ 237,218,050 |
| Sierra Providence Physical Rehabilitation Hospital | Hospital/Healthcare | $ 218,510,380 | $ 218,510,380 |
| River Oaks Properties LTD | Real Estate | $ 166,637,031 | $ 166,637,031 |
| Simon Property Group | Real Estate | $ 128,440,056 | $ 128,440,056 |
| Texas Gas Service | Natural Gas Distribution | $ 117,791,160 | $ 117,791,160 |
| Hawkins & 1-10 Acquisition Co LP | Real Estate | $ 94,055,248 | $ 94,055,248 |
| Tenet Hospitals Limited | Hospital/Healthcare | $ 86,192,838 | $ 86,192,838 |
| Union Pacific Railroad Co | Transportation | $ 81,900,887 | $ 81,900,887 |

*Source: El Paso Central Appraisal District, October 2018*

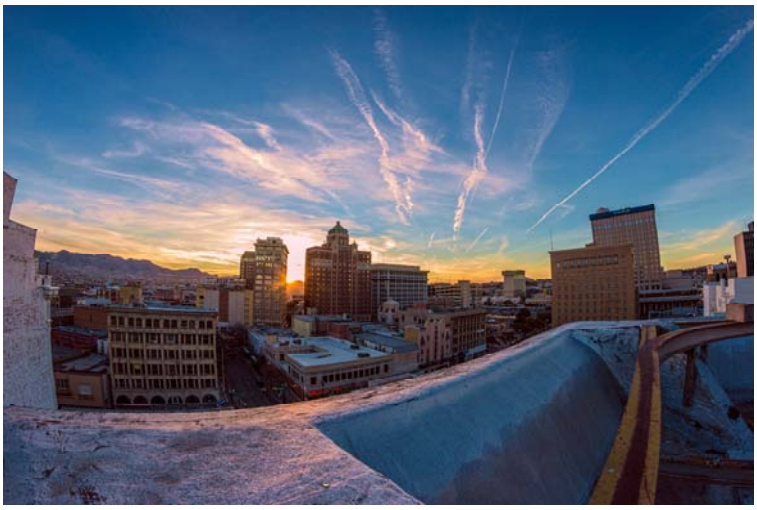
# FISCAL OVERVIEW

- BUDGET PROCESS
- BUDGET POLICIES
- FINANCIAL POLICIES
- FIVE-YEAR ADOPTED GENERAL FUND COMPARISON
- TWO-YEAR ADOPTED GENERAL FUND TO ACTUAR COMPARISON
- FTE POSITION SUMMARIES
- PROPERTY TAX
- DEBT ADMINISTRATION

# Budget Policies

In April of 2006, City Council formally adopted policies that were in practice for many years. These policies apply to both operating and capital budgets. Their main objective is to guide the development of the City's budget and help manage financial pressures to address growing demands upon City resources, while preserving long-term fiscal stability. The policies address the use of fund balance, reserves, revenue forecasting, and setting fees. The budget policies are as follows:

## I. Budget Process



The purpose of the budget process is to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process. The following is a summary of policies that guide the process:

1. The City Manager and City Council shall set parameters/priorities at the beginning of each budget cycle.
2. The Office of Management and Budget (OMB) shall publish annually a Budget Manual that will guide departments with the development of their budgets. The manual shall include a budget preparation and a tax rate adoption calendar.
3. The budget process shall include a three-year financial forecast to assess long-term financial implications of current and proposed policies, programs, and assumptions that develop appropriate strategies to achieve City Council's goals.
4. Upon submission of the departmental requests, the City Manager shall review and evaluate all baseline budget requests to determine whether they fulfill City Council's goals and objectives, improve management effectiveness, and service delivery.
5. The City Manager shall submit a proposed budget to City Council for approval. The Proposed Budget shall include the City Manager's Budget Message, which is a concise summary of the budget containing the following:
    a. A summary of the major changes in priorities or service levels from the current year and the factors leading to those changes.
    b. The priorities and key issues for the new budget period.
    c. Summary of major financial factors and trends affecting the budget, such as economic factors, long-range outlook, and significant changes in revenue collection, tax rates, current and future debt obligations, and significant use of or increase in the fund balance.
    d. Financial summary data on revenues, other resources, and expenditures for at least a three-year period, including prior year actual, current year budget and/or estimated current year actual, and the proposed budget.
    e. The City Charter requirement to have a balanced budget.

## II. Budget Hearings

Upon completion of the City Manager's proposed budget for the City of El Paso, OMB schedules and coordinates budget workshops and public hearings during June, July, and August. A copy of the Proposed Budget is available for review by citizens in the Municipal and County Clerk's Office and on the City's official web site.

The review sessions and public hearings provide an opportunity for City Council and citizens to ask questions, make recommendations, and gain a better understanding of the operations of each department.

## III. Budget Adoption

The budget shall be adopted by resolution, subject to the Mayor's veto, no later than August 31 of each year; but, in the event the budget is not adopted, the appropriation for personnel and essential operating supplies made in the previous year shall be extended until the new budget is adopted.

## IV. Balanced Budget

The City Charter requires the budgets for each fund to always be balanced in that the appropriations for each fund do not exceed the resources available to that fund for the fiscal year, including estimated revenues and any unreserved balance in the fund at the beginning of the year. This policy assures the City does not spend beyond its capacity.

The City Manager's Proposed Budget adheres to the balanced budget policy when submitted to City Council for review and approval. By charter, the City Council must adopt a balanced budget.

The fund balance in the General Fund may only be appropriated for one-time expenditures at the request of the City Manager and approval by City Council. The City Manager will provide City Council with a report of financial impact to the City when utilizing the fund. The fund balance can only be utilized if such usage falls within the parameters of the policy.

While in any given year all or a portion of the unassigned balance in a fund may be appropriated for expenditure, the long-term goal is operating expenditures not exceed operating revenues on an annualized basis such that the structural balance is maintained within each fund. Consistent with this long-term goal, best practice dictates appropriating portions of the beginning balance only to the extent they support non-recurring expenditures, replace temporary declines in revenue, or are reasonably anticipated to be offset by increased revenue not yet officially recognized in a revenue estimate.

## V. Long-Term Planning

The City maintains multi-year budget projections of revenues, expenditures, and reserves to assist policy makers in their decisions, following these policies:

1. The multi-year revenue and expenditure projection shall be reviewed at least semi-annually, once prior to the budget process and after adoption of the budget.
2. The multi-year budget projection shall be updated upon the approval of any capital improvement plan submitted to City Council, and should be updated based on any extraordinary changes in policy, legislation, and the economy.

3. The projection shall cover a minimum of three years.

OMB presents the multi-year projections to the City Manager and City Council during the proposed operating budget phase.

# VI. Revenue Policies

## 1. Revenue Diversification

The City shall maintain a broad revenue base to distribute the revenue burden equitably to minimize the risk exposure of unforeseen downturns in any one-revenue stream supporting the City budget.

During each year's budget process, OMB shall review the current tax exemptions approved by City Council. Upon review, OMB shall submit recommendations to City administration identifying possible increases or decreases in the approved exemptions or any new proposed exemptions. OMB shall also identify both the short and long-range effects on City resources available to fund existing and proposed programs.

Based on economic conditions, OMB shall identify specific revenue sources that may be severely impacted by elasticity. In addition, revenue sources shall be reviewed on a monthly basis to report any significant changes that may impact the budget and identify corrective action, if necessary. After potential new revenue sources have been identified and evaluated, they should be incorporated and submitted to City administration.

Revenue directly related to a restricted fund shall only be used for purposes legally permissible and in a fiscally responsible manner for that fund. Programs and services funded by restricted revenue should be clearly designated as such.

## 2. One-Time Revenues

The City shall limit the use of one-time revenues for operating expenses due to the disruptive effect on services that may occur due to the non-recurrence of these sources. Such one-time revenue sources shall be solely utilized for the purchase of one-time expenditures, such as capital items or short-term contractual obligations that are less than twelve months.

## 3. Revenue Estimates

City departments that generate revenue shall submit revenue estimates to the OMB along with supporting documentation identifying the methodology utilized in preparing these revenue estimates. OMB shall review the estimates and incorporate them in the budget process.

Conservative methodologies should be used when estimating revenues to avoid any budget shortfalls during the fiscal year. A consensus by the department, OMB, and the Chief Financial Officer on the estimate, should be reached prior to inclusion in the proposed budget submitted to City Council for adoption.

## 4. Setting Charges/Fees

Departments shall review on a biannual basis any fees associated with their department and recommend adjustments based on factors such as inflation, indirect cost adjustments, and any other related expenses that impact the cost of providing services to the public. Proposed adjustments with full disclosure must be submitted to OMB during the budget process.

New fees shall be included as part of the budget process and approved by administration, prior to inclusion in the proposed budget submitted to City Council for adoption.

Fees should be established at a level that ensures the recovery of the full cost of the services provided.

In the event that a fee or license amount is limited by state statute, the said fee or license shall be established accordingly. Enterprise Funds shall be self-supporting so the relationship between costs and revenues is clearly identified. These funds must recover both direct and indirect costs in order to achieve self-sufficiency.

### 5. Collection

The City monitors revenue collection throughout the fiscal year. If revenue collection is below estimated amounts, OMB notifies administration with expected impact on the current fiscal year budget and provides recommended corrective action. The City Manager initiates action consistent with prudent financial management and notifies City Council of such action.

### 6. Indirect Costs

Indirect costs should be recovered from other funds in accordance with the A-87 Indirect Cost Recovery Plan developed by consultants.

## VII. Appropriation Policies

### 1. Appropriation Estimates

Appropriations shall be sufficient to provide quality services at a reasonable cost and within available financial resources. All new requests for program funding should be accompanied by concise statements of the program's mission, objectives, and intended measurable outcomes.

### 2. Personal Services

a. The budget resolution shall specify the authority department heads will have in respect to changing their personal services budgets.

b. Benefits such as health insurance, life insurance, worker's compensation, and pension will be budgeted in the department. The City shall budget sufficient funds to pay current expenditures and develop a reserve to achieve solvency.

c. During the budget process, all personnel requests must show justification that they will either meet new program purposes or maintain/enhance service delivery. The City Manager shall approve all additional positions requested.

### 3. Budget Reductions

In developing recommendations that may require operational reductions, departments should ensure administrative and non-service areas have been reduced to the maximum extent possible. In general, any service reduction, which may be necessary, should include reductions in administrative functions, such as management/supervisory, payroll, or other support staff.

All reductions should include an overall review of the current management structure to ensure efficiency and economy of resources. Further, reductions should focus on positions most recently added and/or programs most recently augmented or those identified as non-core functions.

Reductions should focus on discretionary programs where the service level is discretionary, and is not mandated by charter or addressed in the City's Strategic Plan. In addition, the City Charter (Article 7.3.G) allows for reductions during the fiscal year. It states, "If at any time during the fiscal year, the City Manager ascertains that available income for the year, including fund balances, will be less than total appropriations, the Council shall reduce those appropriations so that expenditures will not exceed income." This requirement ensures the City will maintain a balanced budget.

### 4. Replacement of Rolling Stock

A fleet management vehicle replacement plan should be followed citywide to ensure systematic replacement of vehicles based on the particular life cycle. A fund replacement policy needs to be adopted and a reserve established to ensure departments systematically replace vehicles, within the guidelines of the policy.

### 5. Capital Improvement Program

A two-year Capital Improvement Program (CIP) with three-year implementation schedules shall be developed and submitted to City Council for approval. The CIP must include:

a. A list of proposed capital improvements with cost estimates, methods of financing, recommended time schedules for each improvement, and the estimated income or cost of maintaining the facilities to be constructed. CIP projects shall be for infrastructure or facilities over $50,000.

b. Capital projects presented in the CIP shall show related operating and maintenance costs, and will be considered during the operating budget evaluation. Departments shall have a plan developed with adequate funding for further repairs and replacement.

c. A balance of pay-as-you-go capital improvements versus financing will be evaluated considering various economic factors. It is financed through a combination of: Tax-supported debt Revenue-supported debt Internally generated revenues

## VIII. Operating Contingency

The City appropriates a minimum of $1,000,000 in an operating contingency account, to address any unforeseen expenditures throughout the fiscal year. Withdrawing from the contingency account must have approval from the City Manager.

## IX. Reserves

The City maintains a reserve cash fund of 5% to provide coverage for unexpected expenses. Borrowing from the cash reserve fund for unanticipated expenditures requires the funds be paid in full within a year according to the City Charter.

The City shall strive to maintain an unassigned General Fund balance sufficient to equal 45 days of General Fund expenditures. The City shall have a plan in place to attain this level of reserves.

Flexibility will be allowed in the use of fund balance, but its use should be prioritized in the following order:

1. Unforeseen events or emergencies
2. Capital expenditures

Funding of this reserve will come from one-time revenues, excess fund balance, and revenues in excess of expenditures.

# X. Budget Controls

Budgetary controls and authority shall be set at the object level. The department head is ultimately responsible for making sure his/her department does not exceed budget.

# XI. Amendments to the Budget

1. Department heads are authorized to make budget transfers not exceeding an established dollar limit. Those exceeding this limit will require City Council or City Manager approval.
2. Budget transfers affecting personal services appropriations, revenue, or capital accounts require the approval of the City Manager or designee.
3. A budget transfer must be approved prior to the occurrence of the expenditure except for emergency expenditures when approved by the City Manager or designee and ratified by City Council.
4. The City Manager shall have the authority to establish the budget for any capital projects approved by City Council.
5. Budget transfers submitted to City Council shall be accompanied by an explanation from the department, approval by OMB, and a recommendation from the City Manager or designee. The department's explanation must be sufficiently clear and provide sufficient detail for the members of City Council to determine the need for the transfer.
6. The City Manager or designee is authorized to establish budgets and staffing table changes for grants and similar awards when the applications for such grants and awards have been previously approved by City Council. All grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall state clearly the type and amount of the required City match and the funding source of the grant match.

# XII. Performance Measures

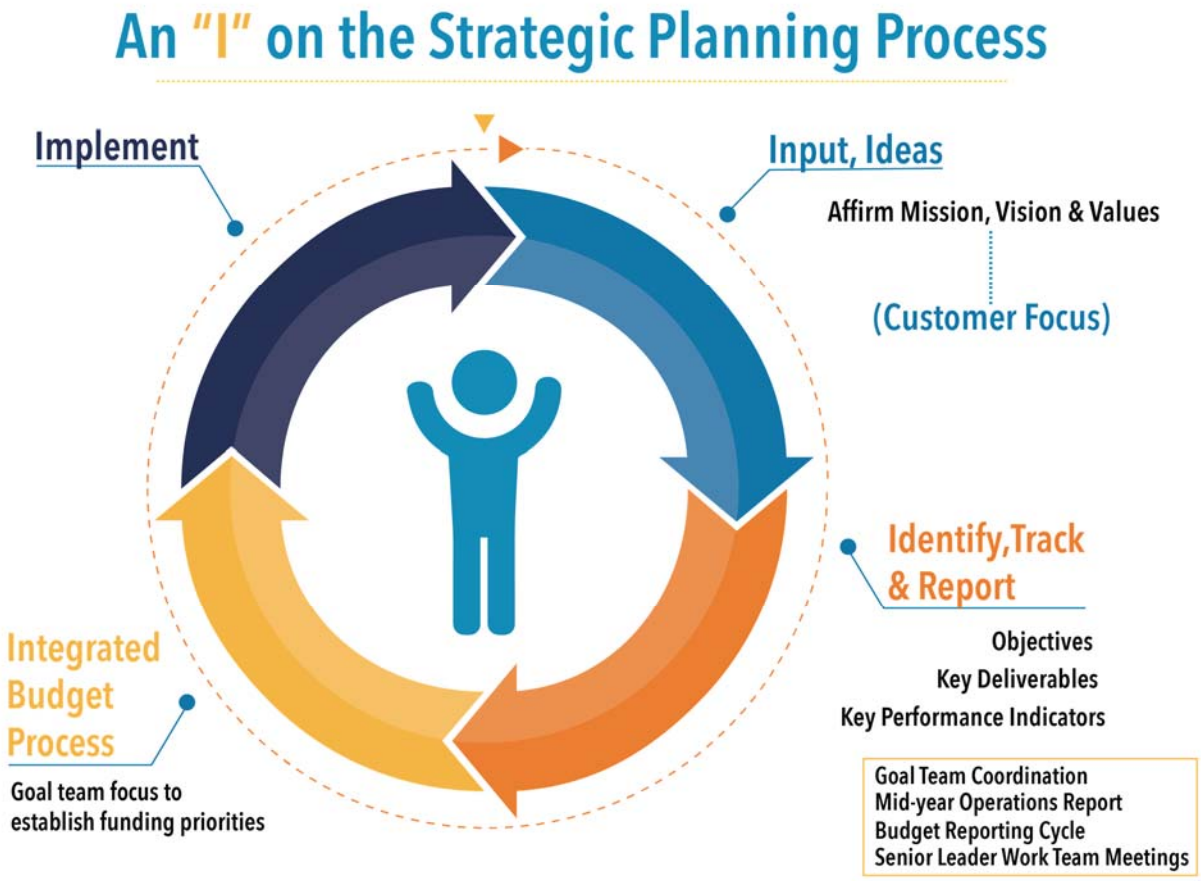
In December 2014, City Council adopted the FY 2015 Strategic Plan. The plan, guided by the City's Vision and Mission, is composed of eight goals which focus resources in key areas of the community as determined by the citizen survey. The Strategic Plan is reviewed throughout the year to evaluate progress made in accomplishing key strategies and to respond to any necessary changes in the community.

## Goals

1. Create an Environment Conducive to Strong, Sustainable Economic Development
2. Set the Standard for a Safe and Secure City
3. Promote the Visual Image of El Paso
4. Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments
5. Promote Transparent and Consistent Communication Among All Members of the Community

6. Set the Standard for Sound Governance and Fiscal Management
7. Enhance and Sustain El Paso's Infrastructure Network
8. Nurture and Promote a Healthy, Sustainable Community

In early 2015, goal teams were formed and a reporting cycle developed to monitor progress related to the Strategic Plan. Each goal spans multiple departments, and all levels within those departments contribute to the accomplishment of strategic initiatives impacting our residents, businesses, and visitors daily.




## XIII. Costing Government Services

OMB shall maintain a program to calculate the full cost of the various services the City provides. The full cost of a service encompasses all direct and indirect costs related to that service.

## XIV. Reporting

Departments shall submit a monthly expenditure analysis to the OMB no later than 10 days after the accounting period has closed. OMB will monitor expenditures and report to City Council on a quarterly basis.

# Financial Policies

The Office of the Comptroller (OTC) is responsible for developing and evaluating the City's accounting system and for considering the effectiveness of internal accounting controls. These controls are designed to provide reasonable assurance regarding:

1. Safeguarding of assets against loss from unauthorized use or disposition.
2. Reliable financial records used to prepare financial statements and to maintain accountability for assets.
3. Adequate internal control structure is in place to guarantee compliance with applicable laws and regulations.

The OTC also spearheads policy development for investment and debt issuance. In order to ensure the integrity of the financial records and system, OTC also issues operating policies and procedures manuals for cash management, grants management, payroll processing, procurement card administration, procurement management, and travel.

The Investment and Debt Policies are developed and reviewed on an annual basis by OTC, approved by City Council and are summarized as follows:

## Investment Policy

The City of El Paso adopts an Investment Policy on a yearly basis. On August 21, 2018, City Council adopted the policy for Fiscal Year 2018. It is the policy of the City of El Paso, Texas to:

1. Invest public funds in a manner that will provide maximum safety of principal and liquidity;
2. Provide the highest possible investment return;
3. Meet the daily cash flow demands of the City;
4. Comply with the Texas Public Funds Investment Act of 1995, as may be amended and local ordinances and resolutions governing the investment of the City's public funds.

The City of El Paso Investment Policy applies to all cash assets of the City as reported in the City's Comprehensive Annual Financial Report (CAFR) except for those funds of the Public Employees Retirement System (PERS) and component units, which are governed, by other laws, statutes, and ordinances.

Except for cash in certain restricted and special funds, the City will consolidate cash and reserve balances from all funds to maximize investment earnings and to increase efficiencies with regard to investment pricing, safekeeping, and administration.

The objectives of the Investment Policy, in order of priority, are:

1. Preservation and Safety of Principal: Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio by mitigating credit risk and

interest rate risk.

2. Liquidity: The City's investment portfolio will remain liquid to enable the City to meet all operating requirements that might be reasonably anticipated.

3. Yield: The City's investment portfolio shall be designed with the objective of attaining a rate of return/yield throughout budgetary and economic cycles, commensurate with the City's investment, risk constraints, and the cash flow characteristics of the portfolio.

In addition, the Investment Policy delineates standards of care, authorized financial institutions, depositories, brokers/dealers, authorized investments, collateralization/limits/custody, safekeeping/ custody, investment parameters, and reporting. The policy also includes an investment strategy, which establishes the investment objectives of each of the fund types covered by the policy based on the needs and characteristics of each of the funds. It also includes a strategy for allocating interest to participating funds which delineates the process of allocating interest earnings.

Pursuant to Section 2256 of the Texas Government Code, the City is required to review its Investment Policy on an annual basis and recommend changes. The City's Investment Policy is adopted by resolution of the City Council after the annual review and modifications are approved by the Investment Committee and the City Manager. A full copy of the investment policy can be found at https://www.elpasotexas.gov/comptroller/fiscal-policies.

# Debt Management Policy

The City of El Paso adopted a Debt Management Policy on November 25, 2005, and revised on January 2018. It is the policy of the City of El Paso ("City") to develop and maintain a sound debt management program. This policy sets forth the parameters for issuing new debt as well as managing the outstanding debt portfolio, identifying the types and amounts of permissible debt, and maintaining the current bond rating in order to minimize borrowing costs and preserving access to credit. It is the intent of the City to establish this policy to provide guidance to staff to:

1. Ensure high quality debt management decisions;
2. Ensure that debt management decisions are viewed positively by rating agencies, the investment community and the citizenry-at-large;
3. Ensure support for debt issuances both internally and externally;
4. Demonstrate a commitment to long-term financial planning.

The primary objective of this Policy is to ensure that the City establishes and maintains a solid position with respect to its debt service fund. It is intended to demonstrate that proceeds from long-term debt will not be used for current operations but rather for capital improvements and other long-term assets.

1. Bonds will be paid back within a period not to exceed, and preferably sooner than, the expected useful life of the capital project;
2. Decisions will be made based on a number of factors and will be evaluated against long-term goals rather than a short-term fix;
3. Debt service funds will be managed and invested in accordance with all federal, state and local laws.

The Debt Management Policy identifies funding sources such as ad valorem taxes, general city revenues, enterprise fund revenues, or any other identifiable source of revenue that may be used for appropriate pledging of bond indebtedness. It is the City's intent to develop a level of cash and debt funded capital improvement projects that provide the citizens with the desired amount of City services at the lowest cost. The City may use both, general obligation bonds or certificates of obligations, as deemed appropriate by City staff and approved by Council.

Generally, proceeds from bonded indebtedness are to be used only for capital expenditures related to the acquisition, construction, improvement or renovation of a permanent public improvement or asset purchase or such other purposes permitted by the City Charter and applicable law

General obligation bonds can be used if the size of the issuance is $100 million or greater or above for new and Funds will be used for new and expanded facilities, major repair/ renovations to existing facilities, quality-of-life projects, and economic development projects. Such projects can include, but are not limited to, city parks, museums, zoo, libraries, non-public safety facilities, entertainment/sports/amusement-type facilities, major repair/renovations to existing facilities, and quality of life projects. The useful lives of assets acquired will be fifteen (15) years or more, or will extend the useful life of an asset for more than 15 years, and must be authorized by the voters.

Certificates of Obligation can be used for issuance of less than $100 million and do not require voter approval. While it is the City's priority to fund the majority of capital projects with voter-approved debt, it may become necessary to seek additional financing in order to fund a particular non-quality of life project. Certificates of Obligation may be issued for capital asset acquisitions such as heavy equipment, vehicles, information technology equipment, etc. They may also be used for rehabilitation and/or extension of the useful life of existing facilities; unpaved rights of way; American Disability Act retrofitting/rehabilitation projects, street lighting, infrastructure projects (street and drainage work); emergency city facilities rehabilitation, major core service facilities (police, fire, streets, etc.), and complete or enhance Quality of Life Projects previously approved by voters and subsequently approved additional funding by City Council.

The issuance of COs or other long-term debt may be considered if there is need to complete or enhance Quality of Life Projects previously approved by voters; need for the project is urgent and immediate, necessary to prevent an economic loss to the City, source of revenue is specific and can be expected to cover the additional debt, and expected debt is the most cost effective financing option available. In addition, the average maturity of non-voter approved debt shall not exceed the average life of the project financed. Capital items financed with long-term debt shall have a value of at least $5,000 and a life of at least 3 years. Reimbursement resolutions may be used for projects funded through Certificates of Obligations.

The policy also established guidelines for refunding of the debt and debt limits. Currently the policy allows for refunding and forward delivery refunding transactions for savings to be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%. The total principal amount of general obligation bonds together with the principal amount of all other outstanding tax-supported indebtedness of the City shall not exceed ten percent of the total taxable assessed valuation of the City's tax rolls. Since debt service payments present a fixed expense of the City's total annual operating budget, net debt service as a percent of net operating revenues should not exceed 20%. Council shall adopt the necessary debt service tax rate up to a maximum amount of (35 ¢ ) per $100 valuation in order to meet debt service principal, interest and fees payments, net of transfers, for each particular fiscal/budget year, subject to any reserve availability.

The policy also established maturity levels not to exceed the useful life of the capital asset or a maximum of 30 years in any case. The average (weighted) general obligation bond maturities shall be kept at or below 15 years. Guidelines for management of the debt service fund, debt service tax rate, ratings, selection of financial advisors, selection of underwriters, and debt review are also established and can be reviewed at https://www.elpasotexas.gov/comptroller/fiscal-policies.

# Basis of Accounting

Governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that only current assets and current liabilities are generally included on the balance sheet. Revenues are recognized when susceptible to accrual (i.e. when they become measureable and available) and expenditures are recorded when the related fund liability is incurred. However, compensated absences, debt service expenditures, claims, judgments, and arbitrage liabilities are recorded only when the liability has matured.

Proprietary and fiduciary funds are accounted for using the accrual basis of accounting. Revenues are recognized when they are earned and expenses are recognized when incurred. These funds are accounted for on a flow of economic resources measurement focus whereby all assets and all liabilities associated with the operation of these funds are included on the balance sheet. The basis of accounting mirrors the basis of budgeting.

## Basis of Budgeting

The City of El Paso adopts an annual budget for the general fund, debt service, special revenue, internal service and proprietary funds. Capital project funds are budgeted as authorized. The budgets for all funds are prepared on a modified accrual basis whereby revenue is recognized when it becomes available and measurable and expenditures are recognized when the liability is incurred. Purchases of materials, supplies, and equipment are considered expended when bought and depreciation expense for budgetary purposes is excluded. Encumbrances are considered obligations when the commitment is incurred. All appropriations and encumbrances in all governmental funds, with the exception of certain special revenue and capital projects funds are considered lapsed at the end of the fiscal year. However, some encumbrances can be re-committed in the following year with proper approval. The basis of budgeting mirrors the basis of accounting.

## Financial Structure

The City's financial structure is governed by State Law, City Charter, and accounting principles generally accepted in the United States. The structure and content of the chart of accounts aids in preparation of the City's budget, monthly financial reports, and the CAFR. Financial transactions of the City are budgeted and recorded in a group of alpha and/or numeric codes as defined by the chart of accounts. The group of codes requires an operating unit, a fund, a division, and an expense and/or revenue classification account. A program, project and/or a grant may be added to the group of codes if applicable.

The operating unit is another name for a departmental organization, which may be comprised of a grouping of divisions. A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities and objectives. The City maintains numerous funds, as needed, to insure proper accountability. A division is a numerical code used to identify a function of the operating unit. The account identifies assets, liabilities, equity, revenues, and expenses. The account defines the natural classification of the financial transactions used for recording and summarizing the data. A program is activities to be undertaken to achieve specific goals and objectives. A project is used for projects that span multiple years. A grant is used to identify projects with federal, state, or local agency funding. The CAFR, structured in accordance with Generally Accepted Accounting Principles and the Governmental Accounting Standards Board; however, the budget is reported at a division level by operating unit to include all sources of funding.

# Budget Process

The El Paso City Charter and El Paso Municipal Code dictate that the annual City budget must include a complete financial plan for the fiscal year. To achieve this goal, the City Manager spearheads the budget process, with the Mayor and City Council, Office of Management and Budget, and City departments. Public participation is encouraged during budget development.

Throughout the process, the City Manager provides the City's Directors with policy direction in formulating the budget and discusses areas of concern with City Council. The budget process consists of a seven-step process, explained below.

## Strategic Planning

Early in the fiscal year, the City gears up for strategic planning sessions. These sessions provide policy direction and priorities for the following fiscal year and allows for a review/update of the Strategic Plan. City Council provides their long-term list of initiatives and priorities.

Analyses are prepared on key economic indicators for the El Paso market to evaluate economic conditions and establish effective strategic goals for the future. The Mayor, City Manager, Executive Leadership Team, City Council Representatives, and Directors attend the strategic sessions, held in the fall/early winter.

## Drafting the City Budget

The City of El Paso uses the performance budgeting concept, which focuses on goals, objectives, evidence, and results, such as the City's Strategic Plan. Departments build their budget based on their prior year budget while utilizing the Budget Manual.

The Budget Manual, distributed by the OMB, explains the entire budget process, policies, and timetable. Departments are also required to submit updated key performance indicators, deliverables, and results to the Performance Office. Revenue generating departments must also include revenue estimates in their requested budget submittals.

In keeping with the budget policies adopted by City Council on April of 2006, the City Manager establishes parameters for the upcoming fiscal year and provides programmatic direction to the departments in preparing their operating and capital budget requests in accordance with the City's Strategic Plan and City Council's guidance. During this phase, the City Manager addresses any policy or procedural changes as needed. Additionally, the Executive Leadership Team provides guidance and leadership to respective directors throughout the budget process to ensure available resources are maximized and efficiencies are achieved while quality service delivery is maintained.

Upon receipt of the departmental budget requests, the OMB reviews, discusses the budget requests with directors, and identifies major program changes and policy issues. OMB analysts complete the review, formulate recommendations, and ensure all funds are in balance. The finalized figures become the requested budget. The City Manager reviews the requested budget in the next phase and determines whether changes are required based on fund availability and priorities.

## City Manager's Proposed Budget

After the requested budget is finalized, the City Manager, Executive Leadership Team, Directors, and OMB hold budget review meetings. During these meetings, the City Manager addresses any budget concerns with department directors while considering recommendations and financial constraints.

Once the budget reviews are completed and any revisions made, the result becomes the City Manager's Proposed Budget. The City Manager's Proposed Budget is filed with the City Clerk and the County Clerk in July distributed to City Council, directors, the media, and posted on the City's website.

## Public Hearings

Upon completion of the City Manager's Proposed Budget, OMB schedules and coordinates review sessions and public hearings during July and August. A copy of the Proposed Budget is available for review by the citizens in the Municipal Clerk's Office and electronically on the City's website. The review sessions and public hearings provide an opportunity for City Council and the citizens to ask questions, make recommendations, and gain a better understanding of the operations of each department.

## Budget Adoption

Budget policy dictates the budget be balanced meaning the appropriations from each fund may not exceed the resources available for the fiscal year from September 1 through August 31. These resources include estimated revenues and the unassigned balance in the fund at the beginning of the year. This policy assures that the City does not spend beyond its means.

Any changes made to the City Manager's Proposed Budget after it is filed must be included as part of the budget resolution, which is voted upon by City Council. Pending final approval, the proposed budget is subject to the Mayor's revision and/or veto. Budget policies dictate that in the event the budget is not adopted by August 31, appropriations for personnel and essential operating costs made in the prior year can be extended until the new budget is approved. If the Proposed Budget is adopted, it is then distributed to all City departments and is available for public examination in the Municipal Clerk's Office and the County Clerk's Office.

## Tax Levy

In accordance with the laws of Texas, City Council passes the tax levy ordinance as soon as possible after the tax roll is completed. The Council also holds posted public hearings regarding the property tax rate and sets the rate as prescribed by the State Property Tax Code.

## Budget Execution

After the budget and the tax levy are adopted by City Council, OMB distributes the adopted budget and staffing reports. Such reports denote the expenditure and staffing authority each department has in order to carry out its mission and provide services to the community.

OMB monitors the budget throughout the fiscal year. If there are negative economic fluctuations not projected within the budget, OMB develops a plan, which can be implemented to reduce the rate of expenditures, curtail services, or implement revenue-generating policies in order to meet the balanced budget requirement, with the approval of the City Manager.

In the instance, a change is required to adopted revenue estimates and appropriations, departments are able to process amendments to the budget. The responsibility for amending the adopted budget originates by the department requesting the change prior to incurring expenses and such amendments should comply with budget policy and the adopted budget resolution. These amendments to the budget are done by completing a budget transfer. Dependent upon various requirements, a director, the City Manager or designee, or City Council have to approve the budget transfer.

## Integrated Budget Process

# Fiscal Overview

**November / December**

- City Council strategic planning session
- OMB develops multi-year forecast

**January / February**

- OMB creates budget process manual
- OMB begins revenue estimation
- OMB prepares personnel cost reports

**March**

- Departments submit revenue estimates
- OMB sends personnel estimates, budget forms, and budget manual to departments

**April**

- Departments collaborate with OMB on position budgeting
- Departments submit budget requests to OMB
- City Manager and OMB review budget requests

**May**

- City Manager holds budget review meetings with departments and OMB
- OMB refines budget requests to become the City Manager's preliminary budget

**June**

- City Manager's preliminary budget is made available to City Council and citizens
- Budget Workshops are held with City Council, City Manager, OMB, and departments

**July**

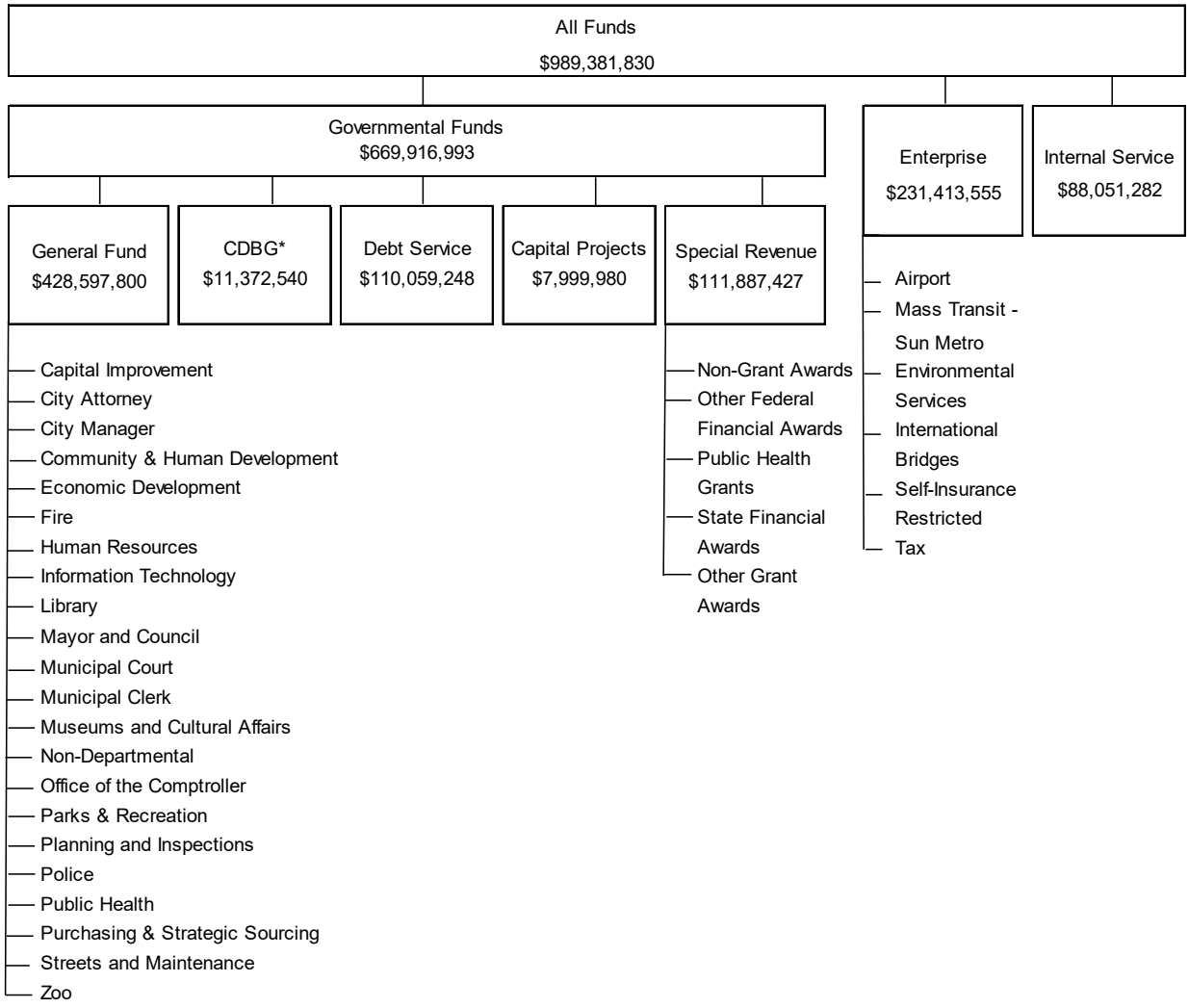
- OMB files City Manager's Proposed Budget with City Clerk and County Clerk (City Charter 7.3)
- City Manager presents the Proposed Budget to City Council
- Tax levy/tax rate ordinance is introduced
- Tax Collector publishes public notice of Effective Tax Rate (Tax Code 26.04)

**August**

- Public hearing is held on Proposed Budget
- City Council adopts the City budget by resolution (City Charter, 7.3B)
- City Council adopts the tax levy/tax rate ordinance after final reading

## City of El Paso Fund Structure

With FY 2019 Expenditure Budgets




*CDBG-Community Development Block Grant Fund

Note: The fund structure is based on the structure used for the Comprehensive Annual Financial Report.

# Governmental Funds

Most government functions are financed through governmental funds. The acquisition, use, and balances of the City's expendable financial resources and related current liabilities are accounted for through governmental funds. Long-term liabilities and fixed assets are not accounted for through governmental funds. The measurement focus is to determine changes in financial position (fund balance) rather than to determine net income.

## General Fund

The General Fund is a governmental fund type and the City's primary operating fund. It accounts for financial resources except those required to be accounted for in another fund. The General Fund funds most activities and services expected by citizens such as Police, Fire, Parks, and Libraries.

## CDBG

CDBG or Community Development Block Grant accounts for the proceeds of federal grants approved by the Department of Housing and Urban Development (HUD) for community development projects.

## Debt Service Fund

The Debt Service Fund accounts for the resources accumulated for and the payment of long-term debt principal, interest, and related costs of governmental funds.

## Capital Projects Funds

These funds account for the proceeds of debt issuances, private donations, and internal funding for the completion of capital construction projects and equipment purchases outside the scope of general operations.

## Special Revenue Funds (Non-major Governmental Funds)

These funds are considered non-major governmental funds for reporting purposes. Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

# Proprietary Funds

Proprietary funds are generally used to account for services for which the City charges customers, either outside customers or internal cost centers of the City. These funds include all assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities. The measurement objective is to determine net income, financial position, and changes in financial position. Proprietary funds use accrual accounting, which means that revenues are recognized when earned and expenses are recognized when incurred. The City maintains two types of proprietary funds: enterprise funds and internal service funds.

### Enterprise Funds

Enterprise funds or proprietary funds are used to account for an activity for which a fee(s) is charged to external users for goods and services. The City of El Paso reports activities for the El Paso International Airport, Environmental Services, Mass Transit-Sun Metro, International Bridges, and the Tax Department under an enterprise form. The individual funds are explained in more detail as follows:

Airport Operating: A proprietary/enterprise fund that accounts for the activities of the Airport including aviation operations, transfer and storage activities on Airport properties.

Mass Transit – Sun Metro: A proprietary/enterprise fund that accounts for the activities of the City-operated bus and paratransit operations (Sun Metro Lift).

Environmental Services: A proprietary/enterprise fund that accounts for the activities of the City-operated refuse collection, transfer and storage operations.

International Bridges: A proprietary/enterprise fund that accounts for the operations and maintenance activities of the three international bridges controlled by the City.

Tax Office: A proprietary/enterprise fund that accounts for the Tax Office budget and reimbursement from the 39 taxing entities that levy a tax within El Paso County.

### Internal Service Funds

Internal Service Funds account for fleet management services provided to City departments, other governments, and organizations on a cost reimbursement basis and for the risk management activities of the self-insured health, workers' compensation, and unemployment compensation programs. The City of El Paso reports on Internal Service Fund and Self Insurance Funds.

Internal Service Fund: Funds to account for fleet management services provided to other departments of the City and to other government/organizations.

Self-Insurance Fund: Fund used to account for the risk management activities of the self-insured activities.

## Fiduciary Funds

Fiduciary funds are restricted funds used to account for assets held by the City in a special capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds and are not part of the annual budget. Restricted and Agency funds include expendable funds, private purpose trusts, pensions funds, and agency funds. Examples include the city employees', Fire and Police pension funds.

| GOVERNMENTAL FUNDS | | | |
|---|---|---|---|
| **FUND** | **DESCRIPTION** | **PURPOSE/ RECIPIENTS** | **SOURCE OF REVENUE** |
| **General Fund** | The city's primary operating fund, which accounts for all financial resources except those required to be accounted for in another fund. | Provide funding for services such as public safety, libraries, most parks and recreation services, municipal services, and general administrative services. | Property taxes not otherwise dedicated to repayment of debt, tax on sales, municipal court fines, and building and permit fees. |
| **Community Development Block Grant** | Fund to account for monies approved by the Dept. of Housing and Urban Development for community development projects. | Provide funding for specific social service and infrastructure projects in designated city areas. | Federal proceeds. |
| **Debt Service** | Fund type used to account for the accumulation of resources that are restricted, committed, or assigned to expenditure for principal and interest. | The fund serves as a repayment mechanism on outstanding debt obligations. | Property taxes levied by the City and other sources of user revenue (i.e. airport, solid waste, etc.). |
| **Capital Projects** | Fund used to account for financial resources that are restricted, committed, or assigned to expenditure for capital outlays. | Provide funding for the construction of capital facilities or acquisition of other capital assets. | Funding generated primarily from the sale of bonds. |
| **Special Revenue Funds (Non-Major Governmental Funds)** | Funds used to account for the proceeds of specific revenue sources that are legally restricted or committed to expenditures for a specified purpose other than debt service or capital projects and exclusive of resources held in trust. | Provide for a specific purpose received from federal, state, and local agencies. | Funds from the federal, state, and local government bodies as well as local agencies. |

| PROPRIETARY FUNDS | | | |
|---|---|---|---|
| **FUND** | **DESCRIPTION** | **PURPOSE/ RECIPIENTS** | **SOURCE OF REVENUE** |
| **Airport Operating** | A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services. | Fund accounts for the activities of the Airport including aviation operations, transfer and storage activities on Airport properties. | Fees such as cost recovery rates, foreign trade zone transaction fees, Airport parking fees. |
| **Environmental Services** | A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services. | Fund accounts for the activities of the City-operated refuse collection, transfer and storage operations. | Fees such as refuse collection fees, landfill fees, and environmental fees. |
| **International Bridges** | A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services. | Fund accounts for the operations and maintenance activities of the three international bridges it controls. | Pedestrian, auto and commercial crossing fees. |
| **Tax Office Operating** | A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services. | Fund accounts for the activities of the Tax Office including accounts management, calculation program, property tax collection, and accounting. | Fees such as delinquent tax collection special fees, tax office certificate fees, and interlocal tax collection agreement fees. |
| **Mass Transit – Sun Metro General Operations** | A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services. | Fund accounts for the activities of the City-operated bus and para-transit operations (Sun Metro). | Fare box revenue and dedicated sales tax. |
| **Internal Service Funds (Internal Services and Self-Insurance)** | A proprietary fund type used to account for an activity for which a fee(s) charged to external users for goods and services. | Funds to account for photocopying, postage, and fleet management services provided to other departments of the City and to other government/organizations. Funds also account for the risk management activities of the self-insured activities. | Cost of service reimbursement. Employee and city contributions through payroll for self-insured activities. |
| **Fiduciary Funds** | Funds used to account for assets held in a trustee or agency capacity for others. | Funds account for assets for the two pension funds, rental tax collections, bonds issued for Public Improvement District #1 and the Camino Real Regional Mobility Authority. | City and employee contributions for pension, special assessments, and taxes. |

# FIVE YEAR ADOPTED GENERAL FUND BUDGET COMPARISON

| *Revenue Classification* | *FY 2015 Adopted* | *FY 2016 Adopted* | *FY 2017 Adopted* | *FY 2018 Adopted* | *FY 2019 Adopted* | *% Change FY 2018-2019* | |
|---|---|---|---|---|---|---|---|
| Property Taxes | $148,771,579 | $155,361,101 | $160,230,526 | $174,934,222 | $193,554,893 | 10.64% | 1 |
| Penalties and Interest-Delinquent Taxes | 254,598 | 151,446 | 181,114 | 0 | 0 | 0.00% | |
| Sales Taxes | 82,705,883 | 85,173,174 | 89,998,184 | 89,473,202 | 93,763,721 | 4.80% | 2 |
| Franchise Fees | 47,854,734 | 50,707,193 | 53,985,339 | 55,660,606 | 52,661,354 | -5.39% | 3 |
| Charges for Services | 30,042,455 | 28,969,998 | 30,201,329 | 32,291,533 | 32,517,730 | 0.70% | 4 |
| Fines and Forfeitures | 11,049,122 | 12,084,048 | 10,841,457 | 9,162,749 | 7,541,245 | -17.70% | 5 |
| Licenses and Permits | 13,401,926 | 12,574,325 | 12,956,767 | 12,629,230 | 13,148,935 | 4.12% | 6 |
| Intergovernmental Revenues | 1,914,708 | 469,169 | 469,169 | 446,988 | 446,988 | 0.00% | |
| County Participation | 556,126 | 400,871 | 400,871 | 537,341 | 537,341 | 0.00% | |
| Interest | 100,000 | 100,000 | 25,000 | 200,000 | 200,000 | 0.00% | |
| Rents and Other | 1,691,529 | 1,672,791 | 1,638,125 | 2,314,025 | 2,241,265 | -3.14% | 7 |
| Other Sources (Uses) | 21,173,986 | 21,028,974 | 21,028,974 | 20,463,966 | 31,984,328 | 56.30% | 8 |
| *TOTAL* | $359,516,646 | $368,693,090 | $381,956,855 | $398,113,862 | $428,597,800 | 7.66% | |

[1] Increase in property taxes due to reappraisal year in property valuation and an increase in tax rate to fund voter/council approved obligations
[2] Sales tax budgeted 3% increase over current year projection
[3] Decrease due to AT&T, decrease in Environmental Services Franchise now budgeted in the Other Uses Category
[4] Increase in Ambulance Revenue to align with actual collections
[5] Decrease to align budget with actual collections and changes in legislation
[6] Increases in mechanical, electrical, and building permit revenue
[7] Decrease in property leases to align with actuals
[8] Increase due Environmental Services Franchise Fee dedicated to street maintenance and transfer from International Bridges

| *Expenditures by Category* | *FY 2015 Adopted* | *FY 2016 Adopted* | *FY 2017 Adopted* | *FY 2018 Adopted* | *FY 2019 Adopted* | *% Change FY 2018-2019* | |
|---|---|---|---|---|---|---|---|
| Personal Services | $270,574,669 | $274,082,437 | $287,476,318 | $300,338,721 | $316,017,690 | 5.22% | 1 |
| Contractual Services | 33,438,651 | 33,851,598 | 34,568,013 | 35,235,482 | 37,143,463 | 5.41% | 2 |
| Materials and Supplies | 15,743,423 | 15,516,455 | 16,504,741 | 17,348,785 | 18,531,147 | 6.82% | 3 |
| Operating Expenditures | 20,573,017 | 24,543,052 | 22,004,820 | 23,091,290 | 23,831,165 | 3.20% | 4 |
| Non-Operating Expenditures | 6,338,788 | 6,280,669 | 9,462,436 | 9,841,938 | 2,055,292 | -79.12% | 5 |
| Intergovernmental Expenditures | 1,531,066 | 1,546,184 | 1,550,972 | 1,652,678 | 1,786,625 | 8.10% | 6 |
| Other Uses | 11,317,032 | 12,872,695 | 10,190,055 | 10,448,298 | 29,121,648 | 178.72% | 7 |
| Capital Outlay | 0 | 0 | 199,500 | 156,670 | 110,770 | -29.30% | 8 |
| *TOTAL* | $359,516,646 | $368,693,090 | $381,956,855 | $398,113,862 | $428,597,800 | 7.66% | |

[1] Increase is primarily the result of contractual obligations for Police & Fire Departments
[2] Increase due to Elections and the Children's Museum MOU
[3] Increase due to ammunition budget moved back from Municipal Vehicle Storage Facility Fund, Police increase in fuel, and increase for equipment to outfit academy cadets
[4] Increase due to El Paso Water Utilities rate increase and additional water usage for city parks
[5] Decrease due to debt payments now in Other Uses Category
[6] Increase of city grant match funds requirement based on the anticipated cash match obligation for state and federal grants
[7] Increase due to transfer for dedicated street funding, transfer for economic development incentives, and increase in transfers for HOT now budgeted in Non-departmental
[8] Decrease due to vehicles and equipment previously needed for QoL operating bond projects

# TWO-YEAR GENERAL FUND ADOPTED BUDGET TO ACTUAL COMPARISON

| Revenue Classification | FY 2016 Adopted | FY 2016 Actual | % Change Adopted to Actual | FY 2017 Adopted | FY 2017 Actual | % Change Adopted to Actual | |
|---|---|---|---|---|---|---|---|
| Property Taxes | $155,361,101 | $153,799,883 | -1.00% | $160,230,526 | $159,149,901 | -0.67% | 1 |
| Penalties and Interest-Delinquent Taxes | 151,446 | 1,166,589 | 670.30% | 181,114 | 1,289,169 | 611.80% | 2 |
| Sales Taxes | 85,173,174 | 85,269,622 | 0.11% | 89,998,184 | 87,704,730 | -2.55% | 3 |
| Franchise Fees | 50,707,193 | 51,525,944 | 1.61% | 53,985,339 | 53,599,045 | -0.72% | 4 |
| Charges for Services | 28,969,998 | 32,588,994 | 12.49% | 30,201,329 | 31,808,808 | 5.32% | 5 |
| Fines and Forfeitures | 12,084,048 | 10,649,107 | -11.87% | 10,841,457 | 7,760,033 | -28.42% | 6 |
| Licenses and Permits | 12,574,325 | 13,901,051 | 10.55% | 12,956,767 | 14,939,427 | 15.30% | 7 |
| Intergovernmental Revenues | 469,169 | 349,877 | -25.43% | 469,169 | 452,977 | -3.45% | 8 |
| County Participation | 400,871 | 469,169 | 17.04% | 400,871 | 469,169 | 17.04% | 9 |
| Interest | 100,000 | 85,405 | -14.59% | 25,000 | 300,031 | 1100.12% | 10 |
| Rents and Other | 1,672,791 | 1,496,104 | -10.56% | 1,638,125 | 1,523,350 | -7.01% | 11 |
| Other Sources (Uses) | 21,028,974 | 22,291,998 | 6.01% | 21,028,974 | 20,886,558 | -0.68% | 12 |
| *TOTAL* | $368,693,090 | $373,593,742 | 1.33% | $381,956,855 | $379,883,197 | -0.54% | |

[1] Unmet property tax collections in FY 2016 and FY 2017
[2] Greater collections from delinquency in FY 2016 & FY 2017
[3] Sales and Mixed Beverage taxes finished on target in FY 2016, FY 2017 lower due to under performing sales tax after several years of stable growth
[4] Decrease in telecommunication activity in FY 2016, FY 2017 lower due to telecommunications underperforming as an impact of decline in landlines
[5] Increase in ambulance service revenue in FY 2016, FY 2017 favorable due to Police Department reimbursed overtime
[6] Decrease in ticket issuance in FY 2016, FY 2017 lower than projected City Court revenues due to continuing decline in ticket issuance
[7] Increase in electrical, mechanical, roofing, and residential permits in FY 2016, Commercial and residential building permit revenue increased in FY 2017
[8] Lower than projected interlocal agreements for the Dept. of Public Health in FY 2016, Unmet interlocal agreements in FY 2017
[9] Increase in population for the county resulted in higher revenue in FY 2016, Greater county participation collections in FY 2017
[10] Unmet interest revenue in FY 2016, Positive impact on interest revenue for FY 2017
[11] Lower than anticipated facility rentals and property lease revenue in FY 2016, Unmet property lease revenue in FY 2017
[12] Increase due to excess cash transfer from capital fund in FY 2016, Decrease in FY2017 due to transfer to Animal Services

| Expenditures by Category | FY 2016 Adopted | FY 2016 Actual | % Change Adopted to Actual | FY 2017 Adopted | FY 2017 Actual | % Change Adopted to Actual | |
|---|---|---|---|---|---|---|---|
| Personal Services | $274,082,437 | $273,168,329 | -0.33% | $287,476,318 | $287,614,881 | 0.05% | 1 |
| Contractual Services | 33,851,598 | 34,766,253 | 2.70% | 34,568,013 | 35,252,744 | 1.98% | 2 |
| Materials and Supplies | 15,516,455 | 14,323,192 | -7.69% | 16,504,741 | 14,672,524 | -11.10% | 3 |
| Operating Expenditures | 24,543,052 | 20,547,149 | -16.28% | 22,004,820 | 21,945,711 | -0.27% | 4 |
| Non-Operating Expenditures | 6,280,669 | 6,718,680 | 6.97% | 9,462,436 | 7,834,034 | -17.21% | 5 |
| Intergovernmental Expenditures | 1,546,184 | 1,343,638 | -13.10% | 1,550,972 | 1,386,480 | -10.61% | 6 |
| Other Uses | 12,872,695 | 20,305,174 | 57.74% | 10,190,055 | 10,406,395 | 2.12% | 7 |
| Capital Outlay | 0 | 700,108 | 100.00% | 199,500 | 533,914 | 167.63% | 8 |
| *TOTAL* | $368,693,090 | $371,872,523 | 0.86% | $381,956,855 | $379,646,683 | -0.60% | |

[1] Departments slower to fill vacancies in FY 2016, In FY 2017 minor variance in Uniform Overtime
[2] Higher than projected outside legal council and increased payment to the Central Appraisal District in FY 2016, FY 2017 increase in Building and Facilities Maintenance Contacts, increased payment to the Central Appraisal District, and higher than projected External Legal Counsel Services
[3] Savings in gasoline for Police and Parks depts, and vehicle maintenance supplies in the Fire Dept for FY 2016, FY 2017 Fuel savings in Police and Fire Depts, Clinical medical supplies in Fire, and In Maintenance and Repairs for Streets and Maintenance Dept
[4] Savings related to improved processes from Lean Six Sigma in FY 2016, FY 2017 had continued savings from previous fiscal year Lean Six Sigma initiatives
[5] FY 2016 unfavorable due to result of potential HUD return of funds from the Emergency Solutions Grant; entry was reversed in FY 2017
[6] Savings in city grant match requirements in FY 2016 and FY 2017
[7] City Council approved use of fund balance for various capital projects in FY 2016, FY 2017 increase due to capital projects approved throughout various departments
[8] Increase in public safety equipment in FY 2016, FY 2017 increase due to continued investment in public safety equipment and Facility equipment amongst various departments

## FTE Positions and Changes by Department
## All Funds

| Department | Adopted FY 2017 | Adopted FY 2018 | Adopted FY 2019 | Increase/ (Decrease) | |
|---|---|---|---|---|---|
| Animal Services | 132.50 | 140.50 | 142.50 | 2.00 | 1 |
| Aviation | 232.60 | 233.60 | 233.60 | 0.00 | 2 |
| Capital Improvement Department | 75.00 | 74.00 | 75.00 | 1.00 | 3 |
| City Attorney | 42.00 | 42.00 | 42.00 | 0.00 | 4 |
| City Manager | 38.50 | 40.10 | 40.10 | 0.00 | |
| Community and Human Development | 38.80 | 42.30 | 44.30 | 2.00 | 5 |
| Destination El Paso | 0.00 | 0.00 | 0.00 | 0.00 | |
| Economic Development | 21.00 | 21.00 | 21.00 | 0.00 | |
| Environmental Services | 381.60 | 392.00 | 391.00 | (1.00) | 6 |
| Fire | 1124.80 | 1134.80 | 1136.80 | 2.00 | 7 |
| Human Resources | 43.90 | 43.90 | 46.90 | 3.00 | 8 |
| Information Technology | 90.75 | 89.75 | 90.00 | 0.25 | 9 |
| International Bridges | 70.75 | 70.75 | 69.00 | (1.75) | 10 |
| Library | 151.50 | 157.50 | 159.00 | 1.50 | 11 |
| Mass Transit - Sun Metro | 643.75 | 645.75 | 718.25 | 72.50 | 12 |
| Mayor and Council | 24.00 | 24.00 | 24.00 | 0.00 | |
| Metropolitan Planning Organization | 11.00 | 0.00 | 0.00 | 0.00 | |
| Municipal Clerk | 6.00 | 6.00 | 7.00 | 1.00 | 13 |
| Municipal Court | 86.90 | 86.90 | 87.40 | 0.50 | 14 |
| Museums and Cultural Affairs | 52.60 | 52.11 | 53.11 | 1.00 | 15 |
| Non-Departmental | 6.00 | 5.00 | 5.00 | 0.00 | |
| Office of the Comptroller | 42.00 | 38.00 | 38.00 | 0.00 | |
| Parks and Recreation | 399.44 | 430.32 | 428.27 | (2.05) | 16 |
| Planning and Inspections | 135.00 | 135.00 | 137.00 | 2.00 | 17 |
| Police | 1388.00 | 1408.60 | 1467.60 | 59.00 | 18 |
| Public Health | 279.00 | 278.75 | 274.12 | (4.63) | 19 |
| Purchasing and Strategic Sourcing | 28.00 | 28.00 | 28.00 | 0.00 | |
| Streets and Maintenance | 433.00 | 431.00 | 438.00 | 7.00 | 20 |
| Tax | 24.50 | 24.50 | 24.50 | 0.00 | |
| Zoo | 119.75 | 121.75 | 143.00 | 21.25 | 21 |
| ***FTE Grand Total*** | **6,122.64** | **6,197.88** | **6,364.45** | **166.57** | |

1 Moved a Public Information Officer and HR Analyst position from Environmental Services Dept to Animal Services Dept
2 In FY18 an FTE's funding distribution was changed in both GF and NGF; no change
3 Added 1 Sr. Project Compliance Specialist
4 Real Estate Specialist moved to GF; reduction of (0.88) FTE is the net amount from Airport and Community Development position adjustments
5 Changed funding distribution for several positions (zero budget impact)
6 Added 1 Office Assistant for a LSS to streamline the auditing of senior discounts; moved 2 positions to Animal Services Dept
7 Added 1 Public Safety Shift Supervisor and 1Public Safety Planner
8 Added 1 HR Asst Director, 1 HR Partner, 1 HR Analyst for FMLA; Business System Analyst went from 0.90 to 1.00 FTE in GF
9 Increased GIS Web Support position from 0.75 to 1.00 FTE
10 Added a Research Assistant, Asst. Director, Econ Analyst and PM Service Worker; deleted Intern and 4 Part Time Toll Collectors
11 Added 2 Library Services Passport Assistants for the new Passport Program at Richard Burges
12 Added positions related to operating Street Car, Alameda and Dyer Brios
13 Became its own department, previously combined with Municipal Court; Added City Clerk position
14 Became its own department, previously combined with Municipal Clerk; Added 1Undergraduate Intern
15 Added an Associate Accountant to HOT
16 Inactivated grant funded positions due to Texas Parks & Wildlife and NRPA grants ending in FY 2018
17 Added 2 Building Combination Inspector Trainees and 1Ombudsperson; deleted 1 Program Manager
18 Added 43 new Police Officers, 5 Sergeants, 6 Police Support Services Specialists, 2 Lieutenants (Includes CIT positions),1position for 126th Academy,1 TAG Center Analyst, 1 VSRT Case Manager;
19 Added positions previously funded by discontinued grants; Decrease in WIC funding - Deleted vacant positions
20 Changed funding distribution for several positions; Added 1 Construction Superintendent, 2 Engineering Techs, 3 Resurfacing Inspectors for Resurfacing Program;
21 Added 14 FTE's for QoL, 1Safety & Security Supervisor, 1Supervisor of Ride & Attraction, 4 Ride & Attraction Attendants, 1Public Affairs Specialist, and 0.50 FTE for Theater Guest Experience

# FTE Positions and Changes by Department
## General Fund

| Department | Adopted FY 2017 | Adopted FY 2018 | Adopted FY 2019 | Increase/ (Decrease) | |
|---|---|---|---|---|---|
| Animal Services | 0.00 | 0.00 | 0.00 | 0.00 | |
| Aviation | 0.00 | 0.00 | 0.30 | 0.30 | 1 |
| Capital Improvement Department | 74.00 | 72.50 | 73.50 | 1.00 | 2 |
| City Attorney | 35.80 | 35.87 | 37.75 | 1.88 | 3 |
| City Manager | 33.63 | 35.56 | 35.56 | 0.00 | |
| Community and Human Development | 6.55 | 6.85 | 7.11 | 0.26 | 4 |
| Destination El Paso | 0.00 | 0.00 | 0.00 | 0.00 | |
| Economic Development | 20.03 | 20.70 | 20.70 | 0.00 | |
| Environmental Services | 0.00 | 0.00 | 0.00 | 0.00 | |
| Fire | 1065.53 | 1075.53 | 1076.53 | 1.00 | 5 |
| Human Resources | 28.20 | 28.20 | 28.30 | 0.10 | 6 |
| Information Technology | 89.75 | 89.75 | 90.00 | 0.25 | 7 |
| International Bridges | 0.00 | 0.00 | 0.00 | 0.00 | |
| Library | 151.50 | 154.50 | 154.50 | 0.00 | |
| Mass Transit - Sun Metro | 0.00 | 0.00 | 0.00 | 0.00 | |
| Mayor and Council | 24.00 | 24.00 | 24.00 | 0.00 | |
| Metropolitan Planning Organization | 0.00 | 0.00 | 0.00 | 0.00 | |
| Municipal Clerk | 6.00 | 6.00 | 7.00 | 1.00 | 8 |
| Municipal Court | 84.80 | 84.80 | 84.80 | 0.00 | 9 |
| Museums and Cultural Affairs | 34.48 | 34.05 | 34.05 | 0.00 | |
| Non-Departmental | 5.75 | 5.00 | 5.00 | 0.00 | |
| Office of the Comptroller | 36.30 | 35.30 | 35.30 | 0.00 | |
| Parks and Recreation | 387.64 | 417.47 | 417.47 | 0.00 | |
| Planning and Inspections | 120.00 | 120.00 | 122.00 | 2.00 | 10 |
| Police | 1302.50 | 1323.10 | 1381.10 | 58.00 | 11 |
| Public Health | 68.03 | 68.32 | 70.02 | 1.70 | 12 |
| Purchasing and Strategic Sourcing | 22.00 | 22.00 | 22.00 | 0.00 | |
| Streets and Maintenance | 280.50 | 281.50 | 281.60 | 0.10 | 13 |
| Tax | 0.00 | 0.00 | 0.00 | 0.00 | |
| Zoo | 100.00 | 102.00 | 119.50 | 17.50 | 14 |
| ***FTE Grand Total*** | **3,976.99** | **4,043.00** | **4,128.09** | **85.09** | |

1 FTE incorrectly reflected in FY 2018; no change

2 Added 1Sr. Project Compliance Specialist

3 Real Estate Specialist moved to GF; 0.88 FTE is the net amount from Airport and Community Development position adjustments

4 Changed funding distribution for several positions (Zero budget impact)

5 Added 1Public Safety Shift Supervisor

6 Business System Analyst went from 0.90 to 1.00 FTE in GF

7 Converted GIS Web Support from 0.75 to 1.00 FTE

8 Became its own department, previously combined with Municipal Court; Added City Clerk

9 Became its own department, previously combined with Municipal Clerk;

10 Added 2 Building Combination Inspector Trainees and 1Ombudsperson; Deleted 1Program Manager

11 Added 43 new Police Officers, 5 Sergeants, and 2 Lieutenants (Includes CIT positions); 6 Police Support Services Specialists; 1position for 126th Academy; 1Detective moved from NGF

12 Added positions previously funded by discontinued grants

13 Changed funding distribution for several positions

14 Added 1Departmental Data Mgmt Specialist, 1Zoo Medical Specialist, 1Zoo Events Coordinator 1SR Secretary, 1Zoo Events Coordinator, 1 Associate Veterinarian, 1Trades Helper, 1Safety & Security Supervisor, 4 Ride & Attraction Attendants, 1Supervisor of Ride & Attraction, and 4.50 FTE's for QoL

# FTE Positions and Changes by Department
## Non General Fund

| Department | Adopted FY 2017 | Adopted FY 2018 | Adopted FY 2019 | Increase/ (Decrease) | |
|---|---|---|---|---|---|
| Animal Services | 132.50 | 140.50 | 142.50 | 2.00 | 1 |
| Aviation | 232.60 | 233.60 | 233.30 | (0.30) | 2 |
| Capital Improvement Department | 1.00 | 1.50 | 1.50 | 0.00 | |
| City Attorney | 6.20 | 6.13 | 4.25 | (1.88) | 3 |
| City Manager | 4.87 | 4.54 | 4.54 | 0.00 | |
| Community and Human Development | 32.25 | 35.45 | 37.19 | 1.74 | 4 |
| Destination El Paso | 0.00 | 0.00 | 0.00 | 0.00 | |
| Economic Development | 0.97 | 0.30 | 0.30 | 0.00 | |
| Environmental Services | 381.60 | 392.00 | 391.00 | (1.00) | 5 |
| Fire | 59.27 | 59.27 | 60.27 | 1.00 | 6 |
| Human Resources | 15.70 | 15.70 | 18.60 | 2.90 | 7 |
| Information Technology | 1.00 | 0.00 | 0.00 | 0.00 | |
| International Bridges | 70.75 | 70.75 | 69.00 | (1.75) | 8 |
| Library | 0.00 | 3.00 | 4.50 | 1.50 | 9 |
| Mass Transit - Sun Metro | 643.75 | 645.75 | 718.25 | 72.50 | 10 |
| Mayor and Council | 0.00 | 0.00 | 0.00 | 0.00 | |
| Metropolitan Planning Organization | 11.00 | 0.00 | 0.00 | 0.00 | |
| Municipal Clerk | 0.00 | 0.00 | 0.00 | 0.00 | |
| Municipal Court | 2.10 | 2.10 | 2.60 | 0.50 | 11 |
| Museums and Cultural Affairs | 18.12 | 18.06 | 19.06 | 1.00 | 12 |
| Non-Departmental | 0.25 | 0.00 | 0.00 | 0.00 | |
| Office of the Comptroller | 5.70 | 2.70 | 2.70 | 0.00 | |
| Parks and Recreation | 11.80 | 12.85 | 10.80 | (2.05) | 13 |
| Planning and Inspections | 15.00 | 15.00 | 15.00 | 0.00 | |
| Police | 85.50 | 85.50 | 86.50 | 1.00 | 14 |
| Public Health | 210.97 | 210.43 | 204.10 | (6.33) | 15 |
| Purchasing and Strategic Sourcing | 6.00 | 6.00 | 6.00 | 0.00 | |
| Streets and Maintenance | 152.50 | 149.50 | 156.40 | 6.90 | 16 |
| Tax | 24.50 | 24.50 | 24.50 | 0.00 | |
| Zoo | 19.75 | 19.75 | 23.50 | 3.75 | 17 |
| ***FTE Grand Total*** | **2,145.65** | **2,154.88** | **2,236.36** | **81.48** | |

1 Moved PIO position and HR Analyst from ESD since they were only working for ASD
2 FY18 NGF FTE changed funding distribution, no change
3 Real Estate Specialist moved to GF; reduction of (0.88) FTE is the net amount from Airport and Community Development position adjustments
4 Changed funding distribution for several positions
5 Added 1Office Assistant for a LSS to streamline the auditing of Senior Discounts; Moved 2 positions to Animal Services Dept
6 Add 1Public Safety Planner
7 Added 1HR Asst Director, 1HR Partner, 1HR Analyst for FMLA; 0.10 FTE from Business System Analyst moved to GF
8 Deleted an Intern and 4 PT Toll Collectors to add a Research Assistant, Asst. Director, Econ Analyst and PM Service Worker
9 Added 2 Library Services Passport Assistants for the new Passport Program at Richard Burges
10 Added positions related to operating Street Car, Alameda and Dyer Brios
11 Added 1undergraduate intern
12 Added Associate Accountant to HOT
13 Inactivated grant funded positions due to Texas Parks & Wildlife and NRPA grants ending in FY 2018
14 Added TAG Center Analyst and VSRT Case Manager, Moved 1Detective to GF
15 Decrease in WIC funding - Deleted vacant positions
16 Added 1Construction Superintendent, 2 Engineering Techs, 3 Resurfacing Inspectors for Resurfacing Program; Changed funding distribution for several positions
17 Added 9.50 FTE for QoL, 1Public Affairs Specialist, 2 Zoo Education Specialist at 0.50 FTE; transferred 7 positions to GF

# Property Tax

## Ad Valorem Tax Law

All taxable property within the City is subject to the assessment, levy, and collection by the City of a continuing, direct annual ad valorem tax.

By August 31st, the City Council adopts a tax rate per $100 taxable value for the current year. The tax rate consists of:

1. A rate for debt service.
2. A rate for funding of maintenance and operation expenditures

The El Paso Central Appraisal District is responsible for the appraisal of property within the City. Excluding agricultural and open-space land, which may be taxed on the basis of productive capacity, the Appraisal District is required under the Property Tax Code to appraise all property within the Appraisal District on the basis of 100 percent of its market value and is prohibited from applying any assessment ratios.

The value placed upon property is subject to review by an Appraisal Review Board, consisting of three members appointed by the Board of Directors of the Appraisal District. The Appraisal District is required to review the value of every property within the District at least every three years. The City may require annual review at its own expense and is entitled to challenge the determination of the appraised value of property within the City by petition filed with the Appraisal Review Board.

## Tax Rate Limitation

In determining the ad valorem tax, the City operates under a home-rule charter (the City Charter), pursuant to Article XI, Section 5, of the Texas Constitution. The City Charter limits the tax rate to $1.85 per $100 assessed valuation for all City purposes. The current tax rate of $0.843332 for FY 2019 remains within the limit set by the City Charter.

Under the Property Tax Code, the City must annually calculate and publicize its effective tax rate and rollback tax rate. A public hearing is then held following a properly posted public notice to the taxpayers. If the adopted tax rate exceeds the rollback tax rate, the qualified voters of the City, by petition, may require an election to determine whether to reduce the tax rate adopted for the current year to the rollback tax rate.

# Certified Taxable Assessed Valuation

| Fiscal Year Ended Aug 31 | Estimated City Population | | Certified Taxable Assessed Valuation* | Per Capita Certified Taxable Assessed Valuation | Funded Tax Debt | Per Capita Funded Tax Debt | Ratio Funded Debt to Certified Taxable Assessed Valuation |
|---|---|---|---|---|---|---|---|
| 2003 | 594,054 | 1 | 17,713,160,948 | 29,817 | 351,135,000 | 591 | 1.98% |
| 2004 | 604,156 | 1 | 18,155,131,668 | 30,050 | 372,365,000 | 616 | 2.05% |
| 2005 | 614,261 | 1 | 19,721,379,507 | 32,106 | 360,490,000 | 587 | 1.83% |
| 2006 | 624,364 | 1 | 21,045,610,783 | 33,707 | 334,505,000 | 536 | 1.59% |
| 2007 | 616,029 | 1 | 23,559,064,678 | 38,243 | 362,040,000 | 588 | 1.54% |
| 2008 | 644,638 | 1 | 25,842,360,340 | 40,088 | 617,640,000 | 958 | 2.39% |
| 2009 | 654,826 | 1 | 28,600,174,932 | 43,676 | 631,585,000 | 965 | 2.21% |
| 2010 | 665,055 | 2 | 29,650,666,918 | 44,584 | 767,620,000 | 1,154 | 2.59% |
| 2011 | 663,800 | 3 | 29,878,024,160 | 45,011 | 829,745,000 | 1,250 | 2.78% |
| 2012 | 673,745 | 3 | 30,437,436,391 | 45,176 | 875,245,000 | 1,299 | 2.88% |
| 2013 | 673,943 | 3 | 31,502,641,269 | 47,332 | 871,690,000 | 1,310 | 2.77% |
| 2014 | 676,532 | 3 | 31,906,365,072 | 47,162 | 916,945,000 | 1,355 | 2.87% |
| 2015 | 676,391 | 3 | 32,342,016,088 | 47,816 | 1,168,022,668 | 1,727 | 3.61% |
| 2016 | 680,797 | 3 | 32,798,025,471 | 48,176 | 1,091,505,000 | 1,603 | 3.33% |
| 2017 | 683,577 | 3 | 33,416,781,763 | 48,885 | 1,293,030,000 | 1,892 | 3.87% |
| 2018 | 686,950 | 4 | 33,880,070,714 | 49,320 | 1,250,700,000 | 1,821 | 3.69% |
| 2019 | 690,270 | 4 | 35,248,872,678 | 51,065 | 1,199,575,000 | 1,738 | 3.40% |

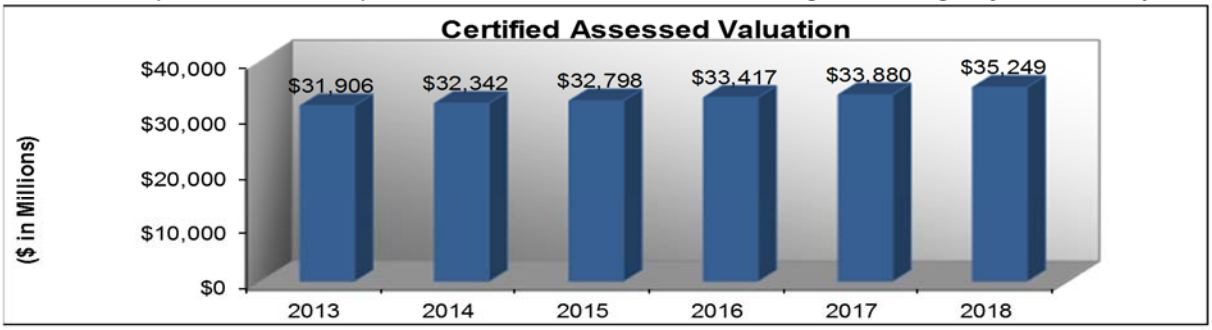
-Certified Taxable Assessed Valuation refers to the valuation in effect at the time the budget is adopted. This valuation is subject to adjustments for protested assessments as provided by the Central Appraisal District.

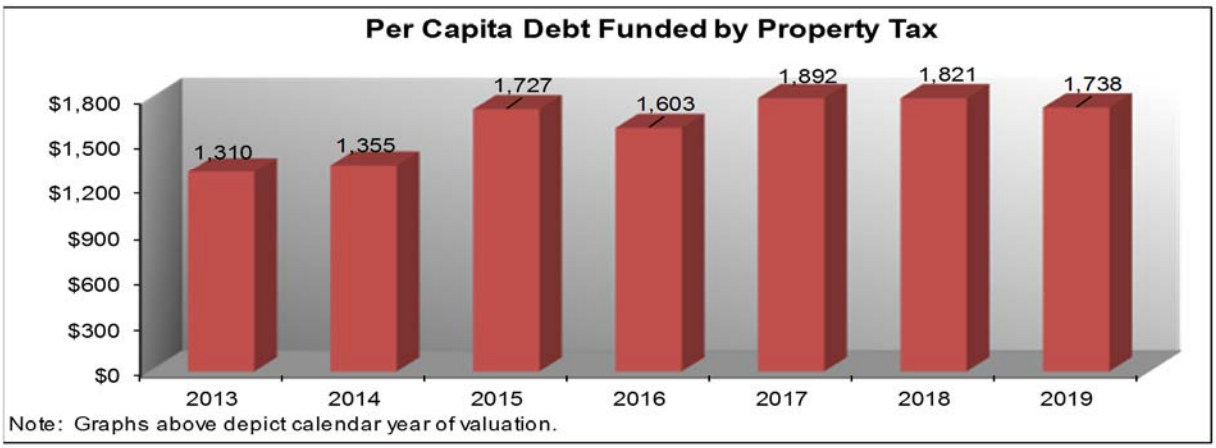
[1] US Census Bureau 2000 Actual

[2] U.S. Census Bureau 2010 Actual

[3] U.S. Census Bureau - 2017 American Fact Finder Annual Estimates of the Resident Population (City of El Paso): April 1, 2010 to July 1, 2017

[4] Business Report SR17-1: Borderplex Economic Outlook to 2019 – Border Region Modeling Project – University of Texas




Note: Graphs above depict calendar year of valuation.

**CITY OF EL PASO**
**SCHEDULE OF ASSESSED VALUATION AND TAX RATE**

| | ASSESSED VALUE AT TIME OF LEVY | | | | | | ALLOCATION OF TAX RATE | |
|---|---|---|---|---|---|---|---|---|
| | Real Property | | Personal Property | | | | | |
| CALENDAR YEAR | AMOUNT | PERCENT | AMOUNT | PERCENT | TOTAL ASSESSED VALUE | TAX RATE | GENERAL FUND | SINKING FUND |
| 1989 | 8,789,991,744 | 82.66% | 1,843,583,523 | 17.34% | 10,633,575,267 | 0.495427 | 0.406920 | 0.088507 |
| 1990 | 9,371,605,073 | 82.51% | 1,986,765,547 | 17.49% | 11,358,370,620 | 0.516160 | 0.412438 | 0.103722 |
| 1991 | 9,480,583,878 | 83.61% | 1,858,199,464 | 16.39% | 11,338,783,342 | 0.560247 | 0.446042 | 0.114205 |
| 1992 | 9,602,672,472 | 83.26% | 1,930,114,989 | 16.74% | 11,532,787,461 | 0.607468 | 0.466114 | 0.141354 |
| 1993 | 10,352,379,143 | 84.29% | 1,929,368,217 | 15.71% | 12,281,747,360 | 0.653229 | 0.466114 | 0.187115 |
| 1994 | 10,638,305,036 | 83.61% | 2,085,774,596 | 16.39% | 12,724,079,632 | 0.643796 | 0.480097 | 0.163699 |
| 1995 | 11,903,494,793 | 83.85% | 2,292,148,507 | 16.15% | 14,195,643,300 | 0.653229 | 0.480947 | 0.172282 |
| 1996 | 12,293,694,888 | 82.90% | 2,535,140,475 | 17.10% | 14,828,835,363 | 0.635926 | 0.474313 | 0.161613 |
| 1997 | 12,619,969,776 | 82.80% | 2,620,753,710 | 17.20% | 15,240,723,486 | 0.635926 | 0.484313 | 0.151613 |
| 1998 | 12,825,739,841 | 82.85% | 2,654,935,888 | 17.15% | 15,480,675,729 | 0.660234 | 0.487100 | 0.173134 |
| 1999 | 13,150,744,696 | 82.80% | 2,731,797,207 | 17.20% | 15,882,541,903 | 0.660234 | 0.487100 | 0.173134 |
| 2000 | 13,567,068,101 | 82.68% | 2,841,081,574 | 17.32% | 16,408,149,675 | 0.660213 | 0.487100 | 0.173113 |
| 2001 | 14,292,256,098 | 82.81% | 2,967,016,152 | 17.19% | 17,259,272,250 | 0.719833 | 0.542100 | 0.177733 |
| 2002 | 14,784,642,367 | 82.99% | 3,030,427,427 | 17.01% | 17,815,069,794 | 0.719833 | 0.542100 | 0.177733 |
| 2003 | 15,368,779,857 | 84.49% | 2,820,246,208 | 15.51% | 18,189,026,065 | 0.719833 | 0.542100 | 0.177733 |
| 2004 | 16,947,741,252 | 85.48% | 2,879,856,855 | 14.52% | 19,827,598,107 | 0.696677 | 0.524662 | 0.172015 |
| 2005 | 18,176,200,124 | 86.19% | 2,911,679,293 | 13.81% | 21,087,879,417 | 0.696677 | 0.508371 | 0.188306 |
| 2006 | 20,547,235,658 | 87.22% | 3,011,829,020 | 12.78% | 23,559,064,678 | 0.672326 | 0.481419 | 0.190907 |
| 2007 | 23,170,310,322 | 88.15% | 3,114,201,621 | 11.85% | 26,284,511,943 | 0.671097 | 0.453294 | 0.217803 |
| 2008 | 25,490,006,325 | 88.35% | 3,359,949,875 | 11.65% | 28,849,956,200 | 0.633000 | 0.429000 | 0.204000 |
| 2009 | 26,410,264,519 | 88.78% | 3,338,697,287 | 11.22% | 29,748,961,806 | 0.633000 | 0.422000 | 0.211000 |
| 2010 | 26,634,717,443 | 88.96% | 3,306,986,336 | 11.04% | 29,941,703,779 | 0.653700 | 0.428400 | 0.225300 |
| 2011 | 27,392,765,508 | 89.03% | 3,374,524,819 | 10.97% | 30,767,290,327 | 0.658404 | 0.429236 | 0.229168 |
| 2012 | 28,553,647,354 | 89.28% | 3,426,697,392 | 10.72% | 31,980,344,746 | 0.658404 | 0.442148 | 0.216256 |
| 2013 | 28,887,623,664 | 89.14% | 3,520,190,301 | 10.86% | 32,407,813,965 | 0.678378 | 0.445699 | 0.232679 |
| 2014 | 29,020,607,436 | 88.69% | 3,700,301,826 | 11.31% | 32,720,909,262 | 0.699784 | 0.460937 | 0.238847 |
| 2015 | 29,214,881,176 | 88.23% | 3,898,815,619 | 11.77% | 33,113,696,795 | 0.729725 | 0.478130 | 0.251595 |
| 2016 | 29,792,153,721 | 88.22% | 3,979,926,705 | 11.78% | 33,772,080,426 | 0.759656 | 0.485641 | 0.274015 |
| 2017 | 29,894,806,740 | 87.68% | 4,199,514,669 | 12.32% | 34,094,321,409 | 0.803433 | 0.522982 | 0.280451 |
| 2018 | 31,407,364,143 | 87.97% | 4,294,591,307 | 12.03% | 35,701,955,450 | 0.843332 | 0.557239 | 0.286093 |

*Source: Tax Collection System: Certified Roll Jurisdiction Summary TC500rpt*

## Consolidated Tax Office
## 2018 Estimated Tax Parcel Analysis

| Taxing Entity | Tax Parcels (#) | Total Parcels | Exempt Parcels | 2018 Tax Values (#) | 2018 Tax Rates ($/$100) | 2018 Levy ($) | Average Parcel Value ($) | Average Parcel Levy ($) | Fees* for Year ($) | % of Total |
|---|---|---|---|---|---|---|---|---|---|---|
| 01- CITY OF EL PASO | 224,201 | 234,368 | 10,167 | 35,701,955,450 | 0.843332 | 301,086,016 | 159,241 | 1,343 | **172,635** | **7.95%** |
| 03- EL PASO ISD | 101,873 | 107,632 | 5,759 | 17,123,927,849 | 1.310000 | 214,926,674 | 168,091 | 2,110 | **78,442** | 3.61% |
| 04- CITY OF SOCORRO | 14,303 | 15,048 | 745 | 1,033,193,095 | 0.752457 | 7,774,334 | 72,236 | 544 | **11,013** | 0.51% |
| 05- YSLETA ISD | 63,542 | 66,617 | 3,075 | 7,214,707,205 | 1.455000 | 99,759,726 | 113,542 | 1,570 | **48,927** | 2.25% |
| 06- EL PASO COUNTY (1) | 403,189 | 419,032 | 15,843 | 42,351,234,602 | 0.447819 | 189,656,766 | 105,041 | 470 | **310,456** | 14.29% |
| 07- EP COMM COLLEGE (1) | 403,157 | 418,995 | 15,838 | 43,613,005,973 | 0.140273 | 61,177,173 | 108,179 | 152 | **310,431** | 14.29% |
| 08- UNIVERSITY MED CTR (1) | 403,157 | 418,995 | 15,838 | 44,148,434,386 | 0.251943 | 111,229,006 | 109,507 | 276 | **310,431** | 14.29% |
| 09- SOCORRO ISD | 85,859 | 88,495 | 2,636 | 10,463,119,836 | 1.380594 | 142,209,727 | 121,864 | 1,656 | **66,111** | 3.04% |
| 10- CLINT ISD (1) | 119,639 | 122,680 | 3,041 | 1,361,322,928 | 1.406600 | 18,801,831 | 11,379 | 157 | **92,122** | 4.24% |
| 11- FABENS ISD | 5,086 | 5,295 | 209 | 206,391,927 | 1.457800 | 2,878,742 | 40,580 | 566 | **3,916** | 0.18% |
| 12- TOWN OF CLINT | 902 | 992 | 90 | 62,078,188 | 0.721520 | 447,907 | 68,823 | 497 | **695** | 0.03% |
| 14- HORIZON REG MUD | 105,250 | 106,938 | 1,688 | 1,329,406,370 | 0.554355 | 7,369,692 | 12,631 | 70 | **81,043** | 3.73% |
| 15- EMERG.SVCS.DIST.#1 | 95,340 | 96,529 | 1,189 | 2,632,587,972 | 0.100000 | 2,632,563 | 27,613 | 28 | **73,412** | 3.38% |
| 16- ANTHONY ISD | 1,897 | 2,086 | 189 | 203,010,206 | 1.212200 | 2,407,254 | 107,016 | 1,269 | **1,461** | 0.07% |
| 17- TOWN OF ANTHONY | 1,713 | 1,874 | 161 | 197,032,992 | 0.650200 | 1,281,109 | 115,022 | 748 | **1,319** | 0.06% |
| 18- CANUTILLO ISD | 16,227 | 17,009 | 782 | 2,287,770,834 | 1.530000 | 34,572,540 | 140,985 | 2,131 | **12,495** | 0.58% |
| 19- SAN ELIZARIO ISD | 6,346 | 6,533 | 187 | 241,791,028 | 1.226300 | 2,892,022 | 38,101 | 456 | **4,886** | 0.22% |
| 20- TORNILLO ISD | 2,763 | 2,869 | 106 | 77,245,075 | 1.400800 | 1,060,304 | 27,957 | 384 | **2,128** | 0.10% |
| 22- HAC. D'NTE.WTR.DIST. | 559 | 564 | 5 | 87,540,989 | 0.211492 | 185,142 | 156,603 | 331 | **430** | 0.02% |
| 25- LWR. VALLEY WTR.AUTH. | 34,092 | 35,355 | 1,263 | 1,921,925,402 | 0.161167 | 3,097,508 | 56,375 | 91 | **26,251** | 1.21% |
| 27- EMERG.SVCS.DIST.#2 | 83,583 | 88,124 | 4,541 | 3,576,899,763 | 0.090858 | 3,249,864 | 42,795 | 39 | **64,359** | 2.96% |
| 30- TORNILLO WTR. DIST. | 2,532 | 2,608 | 76 | 86,764,606 | 0.112000 | 97,176 | 34,267 | 38 | **1,950** | 0.09% |
| 31- CITY OF HORIZON | 7,792 | 8,008 | 216 | 856,169,229 | 0.491756 | 4,210,264 | 109,878 | 540 | **6,000** | 0.28% |
| 33- DOWNTOWN MGT. DIST. | 490 | 601 | 111 | 338,373,377 | 0.120000 | 406,048 | 690,558 | 829 | **377** | 0.02% |
| 34- PASEO DEL ESTE MUD #10 | 1,008 | 1,031 | 23 | 180,319,094 | 0.750000 | 1,352,394 | 178,888 | 1,342 | **776** | 0.04% |
| 35- PASEO DEL ESTE MUD #1 | 34 | 64 | 30 | 16,989,691 | 0.750000 | 127,423 | 499,697 | 3,748 | **26** | 0.00% |
| 36- PASEO DEL ESTE MUD #3 | 1,262 | 1,297 | 35 | 183,686,194 | 0.750000 | 1,377,648 | 145,552 | 1,092 | **972** | 0.04% |
| 37- PASEO DEL ESTE MUD #11 | 411 | 423 | 12 | 52,257,804 | 0.750000 | 391,934 | 127,148 | 954 | **316** | 0.01% |
| 38- VILLAGE OF VINTON | 1,123 | 1,200 | 77 | 116,757,852 | 0.752445 | 878,539 | 103,970 | 782 | **865** | 0.04% |
| 39- PASEO DEL ESTE MUD #2 | 567 | 583 | 16 | 118,561,268 | 0.750000 | 889,210 | 209,103 | 1,568 | **437** | 0.02% |
| 44- EP COUNTY WC&ID #4 | 2,973 | 3,096 | 123 | 151,627,808 | 0.216952 | 328,959 | 51,002 | 111 | **2,289** | 0.11% |
| 49- PASEO DEL ESTE MUD #5 | 894 | 924 | 30 | 141,622,827 | 0.750000 | 1,062,172 | 158,415 | 1,188 | **688** | 0.03% |
| 50- PASEO DEL ESTE MUD #6 | 34 | 44 | 10 | 2,211,429 | 0.750000 | 16,586 | 65,042 | 488 | **26** | 0.00% |
| 51- PASEO DEL ESTE MUD #7 | 149 | 157 | 8 | 22,290,997 | 0.750000 | 167,183 | 149,604 | 1,122 | **115** | 0.01% |
| 52- PASEO DEL ESTE MUD #8 | 1,373 | 1,409 | 36 | 144,597,812 | 0.750000 | 1,084,486 | 105,315 | 790 | **1,057** | 0.05% |
| 53- PASEO DEL ESTE MUD #9 | 591 | 601 | 10 | 11,343,123 | 0.750000 | 85,074 | 19,193 | 144 | **455** | 0.02% |
| 55- PASEO DEL ESTE MUD #4 | 8 | 13 | 5 | 1,711,267 | 0.750000 | 12,835 | 213,908 | 1,604 | **6** | 0.00% |
| 56- CITY OF SAN ELIZARIO | 4,334 | 4,473 | 139 | 201,257,298 | 0.399207 | 803,433 | 46,437 | 185 | **3,337** | 0.15% |
| | 2,198,253 | 2,282,562 | 84,309 | 218,461,123,746 | 27.647070 | 1,221,987,263 | Entity fees ---------- | | **1,692,655** | |
| *** Per parcel fee ----------** | **$0.77** | | | | | | Fees from law firm---- | | **480,000** | 22.09% |
| | | | | | | | Total fees ---------- | | **2,172,655** | 100.00% |
| | | | | | | | 10/3/2018 | | | |

Note: Tax parcels obtained from TC501.

**Updated parcel count using 2018 Billing Values**

# Debt Administration

Debt financing is used to pay for large capital projects, such as a new fire station or a library. By using debt the City is able to leverage low interest rate financing in order to address community needs. The City is authorized to issue tax supported bonds up to 10% of assessed taxable values within the City limits. The total certified assessed valuation for year 2018 is $35,248,872,678 setting the debt limit at $3,524,887,268. Total obligations as of August 31, 2018 are $1,849,836,507, which represents 5.25% of the certified assessed valuation and is well below the established debt limit. The City has $1,199,575,000 in tax-supported debt outstanding, which equals 3.40% of the appraised value. On an annual basis, debt service payments shall not exceed 15% of the operating budget.

The estimated per capita debt for the City of El Paso for FY 2019 is $1,754. The property tax rate to provide debt service during the FY 2019 period is set at $0.286093 per $100 of assessed value. This represents an increase from the FY 2018 rate of $0.005642. Council has adopted a policy setting a maximum of 30 cents per $100 valuation. The City recently received a rating of AA from Standard & Poor's and a rating of AA from Fitch Rating Services on general obligation bond issues.

**DEBT SERVICE REQUIREMENTS BY YEAR**

| Year | Principal | Interest | Total |
|---|---|---|---|
| 2019 | 46,985,000 | 57,389,475 | 104,374,475 |
| 2020 | 47,915,000 | 55,361,026 | 103,276,026 |
| 2021 | 52,065,000 | 53,245,656 | 105,310,656 |
| 2022 | 51,130,000 | 50,870,785 | 102,000,785 |
| 2023 | 53,425,000 | 48,454,473 | 101,879,473 |
| 2024 | 53,115,000 | 45,886,149 | 99,001,149 |
| 2025 | 56,015,000 | 43,328,757 | 99,343,757 |
| 2026 | 61,145,000 | 40,575,866 | 101,720,866 |
| 2027 | 61,620,000 | 37,506,720 | 99,126,720 |
| 2028 | 64,610,000 | 34,374,314 | 98,984,314 |
| 2029 | 64,560,000 | 31,077,445 | 95,637,445 |
| 2030 | 68,075,000 | 27,860,614 | 95,935,614 |
| 2031 | 70,680,000 | 24,532,083 | 95,212,083 |
| 2032 | 69,915,000 | 21,083,972 | 90,998,972 |
| 2033 | 57,425,000 | 17,637,129 | 75,062,129 |
| 2034 | 57,415,000 | 14,844,479 | 72,259,479 |
| 2035 | 44,295,000 | 11,870,522 | 56,165,522 |
| 2036 | 38,650,000 | 9,623,650 | 48,273,650 |
| 2037 | 35,115,000 | 7,729,275 | 42,844,275 |
| 2038 | 36,610,000 | 6,220,169 | 42,830,169 |
| 2039 | 32,900,000 | 4,645,850 | 37,545,850 |
| 2040 | 29,025,000 | 3,229,400 | 32,254,400 |
| 2041 | 25,910,000 | 2,007,200 | 27,917,200 |
| 2042 | 20,975,000 | 906,500 | 21,881,500 |
| **TOTAL** | **$ 1,199,575,000** | **$ 650,261,507** | **$ 1,849,836,507** |

## Debt Service Requirements by Issuance

| Issuance | Issue Date | Maturity Date | Interest Rates | Original Principal | ALL YEARS BALANCE | | |
|---|---|---|---|---|---|---|---|
| | | | | | Principal | Interest | Total |
| SERIES 2009 | 01/15/09 | 08/15/34 | 3.000 to 5.500% | 57,615,000 | 1,715,000 | 94,325 | 1,809,325 |
| SERIES 2009A | 09/15/09 | 08/15/19 | 4.000 to 5.000% | 27,210,000 | 2,295,000 | 91,800 | 2,386,800 |
| SERIES 2009B Taxabe BAB | 09/15/09 | 08/31/34 | 4.781 to 6.163% | 45,740,000 | 45,740,000 | 26,123,795 | 71,863,795 |
| SERIES 2009C Taxable BAB | 09/15/09 | 08/31/34 | 6.163 to 6.163% | 3,230,000 | 3,230,000 | 3,185,038 | 6,415,038 |
| SERIES 2010B Taxable BAB | 11/01/10 | 08/31/36 | 3.220 to 6.7000% | 74,340,000 | 66,585,000 | 44,885,670 | 111,470,670 |
| SERIES 2011 | 09/01/11 | 08/15/32 | 3.500 to 5.000% | 32,775,000 | 28,600,000 | 11,455,263 | 40,055,263 |
| SERIES 2012 | 11/20/12 | 08/15/38 | 3 to 4% | 58,730,000 | 47,645,000 | 15,423,475 | 63,068,475 |
| SERIES 2013 | 10/17/13 | 08/15/39 | 1.000 to 5.000% | 65,395,000 | 61,150,000 | 34,664,175 | 95,814,175 |
| SERIES 2014 - (AIRPORT) | 04/30/14 | 08/15/38 | 1.375 to 5.000% | 40,000,000 | 37,675,000 | 21,582,704 | 59,257,704 |
| SERIES 2014A | 08/26/14 | 08/15/40 | 4.000 to 5.000% | 64,605,000 | 61,340,000 | 35,806,100 | 97,146,100 |
| SERIES 2015 - Combination Tax & Revenue | 08/17/15 | 08/31/41 | 4.000 to 5.000% | 57,710,000 | 57,710,000 | 33,430,700 | 91,140,700 |
| SERIES 2016 | 06/30/16 | 08/31/42 | 4.000 to 5.000% | 84,205,000 | 84,100,000 | 68,864,550 | 152,964,550 |
| **TOTAL CERTIFICATES OF OBLIGATION** | | | | 611,555,000 | 497,785,000 | 295,607,596 | 793,392,596 |
| SERIES 2007 PENSION BONDS | 06/15/07 | 08/15/35 | 5.512 to 6.018% | 101,240,000 | 81,425,000 | 50,746,516 | 132,171,516 |
| SERIES 2011 REFUNDING BONDS | 09/01/11 | 08/15/21 | 2.000 to 3.000% | 5,860,000 | 2,310,000 | 140,100 | 2,450,100 |
| SERIES 2012 REFUNDING BONDS | 11/20/12 | 08/15/28 | 2.000 to 4.000% | 20,710,000 | 15,815,000 | 3,542,600 | 19,357,600 |
| SERIES 2013 REFUNDING BONDS | 09/30/13 | 08/15/13 | 1.250 to 5.000% | 24,285,000 | 13,240,000 | 3,071,769 | 16,311,769 |
| SERIES 2014 PENSION BONDS | 01/16/14 | 08/15/34 | 0.622 to 5.177% | 110,610,000 | 94,055,000 | 43,611,632 | 137,666,632 |
| SERIES 2014 REFUNDING & IMP BONDS | 05/20/14 | 08/15/39 | 3.375 to 5.000% | 88,515,000 | 49,980,000 | 13,671,906 | 63,651,906 |
| SERIES 2014A REFUNDING BONDS | 08/26/14 | 08/15/31 | 2.000 TO 5.000% | 49,360,000 | 44,525,000 | 16,359,750 | 60,884,750 |
| SERIES 2015 - REFUNDING & IMPROVEMENT | 08/17/15 | 08/31/41 | 3.905 to 5.000% | 116,415,000 | 116,415,000 | 44,011,856 | 160,426,856 |
| SERIES 2016 - REFUNDING | 06/15/16 | 08/15/34 | 3.500% to 5.000% | 121,260,000 | 105,690,000 | 47,835,650 | 153,525,650 |
| SERIES 2016 | 06/30/16 | 08/31/42 | 4 to 5.000% | 175,305,000 | 175,305,000 | 131,453,000 | 306,758,000 |
| TAX NOTES, SERIES 2017 | 08/22/17 | 08/31/24 | 1.940% | 3,500,000 | 3,030,000 | 209,132 | 3,239,132 |
| **TOTAL GENERAL OBLIGATIONS** | | | | 817,060,000 | 701,790,000 | 354,653,912 | 1,056,443,912 |
| TOTAL TAX SUPPORTED DEBT | | | | 1,428,615,000 | 1,199,575,000 | 650,261,507 | 1,849,836,507 |

# FINANCIAL SUMMARIES

- EXPENDITURES
- REVENUES
- REVENUES BY SOURCE
- FINANCIAL STATEMENTS
- CONSOLIDATED SUMMARIES
- FUND SUMMARIES

# Financial Summaries

This section covers the City's revenues and expenditures for the last five years and is summarized by goal, department, source, function, category and fund for FY 2015 through FY 2019.

The discussion of revenues is presented by its source; property taxes / penalties and interest, sales taxes, franchise fees, charges for services, fines and forfeitures, licenses and permits, intergovernmental revenues, county participation, interest, rents and other, other sources (uses), Self-Insurance Fund revenues, and enterprise revenues.

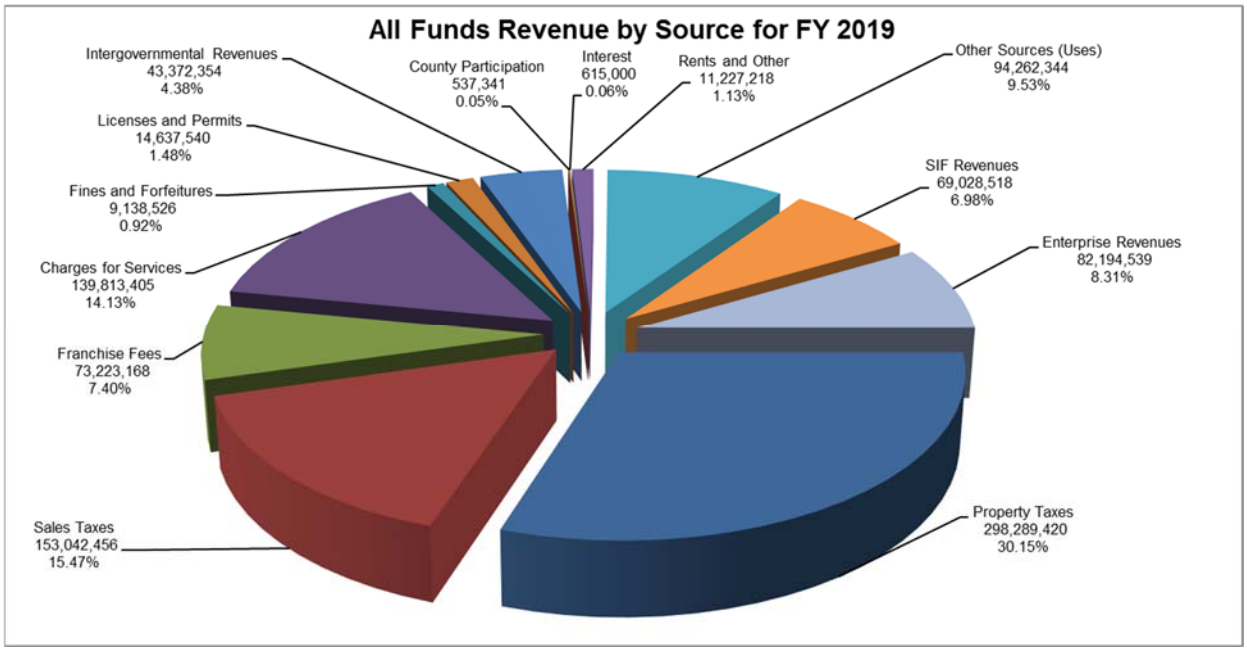
The review of expenditures is presented by category: personal services, contractual services, materials and supplies, operating, non-operating, intergovernmental, other uses, and capital outlay.

In addition, statements for governmental and proprietary funds are provided for FY 2016 and FY 2017 followed by major fund summaries for FY 2015 through FY 2019.

# Revenues

The following table and pie chart are two depictions of the City's major revenue sources shown at the All Funds level. The first identifies how the major revenues have changed over the last few years and the second shows each as a proportion of FY 2019 budgeted total revenues. The following pages highlight additional revenue sources within these classifications and provide general assumptions and analysis to explain these changes.

| REVENUE BY SOURCE | FY2015 ACTUAL | FY2016 ACTUAL | FY2017 ACTUAL | FY2018 BUDGET | FY2019 BUDGET |
|---|---|---|---|---|---|
| Property Taxes | 225,405,112 | 237,745,903 | 252,776,786 | 273,208,226 | 298,289,420 |
| Penalties and Interest | 1,845,444 | 1,761,044 | 1,963,437 | - | - |
| Sales Taxes | 137,945,191 | 142,366,078 | 143,707,257 | 146,739,347 | 153,042,456 |
| Franchise Fees | 57,523,992 | 59,330,135 | 61,487,777 | 63,334,112 | 73,223,168 |
| Charges for Services | 151,658,861 | 147,669,084 | 140,543,839 | 130,066,087 | 139,813,405 |
| Fines and Forfeitures | 12,766,443 | 12,487,418 | 9,434,023 | 10,909,252 | 9,138,526 |
| Licenses and Permits | 14,605,682 | 15,544,371 | 16,332,037 | 14,272,902 | 14,637,540 |
| Intergovernmental Revenues | 62,323,802 | 49,510,762 | 70,217,093 | 30,188,192 | 43,372,354 |
| County Participation | 630,388 | 469,169 | 469,169 | 537,341 | 537,341 |
| Interest | 123,952 | 1,004,999 | 3,517,569 | 315,000 | 615,000 |
| Rents and Other | 5,635,105 | 6,983,615 | 5,222,517 | 5,399,308 | 11,227,218 |
| Other Sources (Uses) | 299,323,791 | 538,853,452 | 92,213,897 | 65,535,787 | 94,262,344 |
| SIF Revenues | 51,913,856 | 52,922,460 | 61,546,784 | 63,191,339 | 69,028,518 |
| Enterprise Revenues | 74,129,702 | 87,626,913 | 75,750,842 | 92,660,333 | 82,194,539 |
| **TOTAL REVENUES** | 1,095,831,320 | 1,354,275,404 | 935,183,028 | 896,357,226 | 989,381,830 |




Since 2015, the City of El Paso has contracted the Department of Economics & Finance at the University of Texas at El Paso (UTEP) to conduct econometric long-term forecasts of 14 major revenue categories. The following are the 14 major revenues included in the UTEP econometric model: Real Property Tax Revenues, Sales Tax, Hotel/Motel Occupancy Taxes, El Paso Water Utilities Franchise Taxes, Electric Company Franchise Fee, AT&T Franchise, Gas Franchise Fees, Time Warner Cable Tax Revenues, Ambulance Service, Moving Violations Fines, Moving Violations Forfeits, Liability Insurance Violations, Building Licenses and Permits Revenue, and International Bridges Crossing Fees. The long term forecast for each revenue is discussed below in subsequent groups.

## ***Property Taxes and Penalties and Interest-Delinquent Taxes***

### Real Property Tax Revenues

Property taxes are used to fund a variety of activities within the General Fund and the Debt Service Fund. The City's property tax is levied each October 1 on the assessed value listed as of January 1 for all real and personal property located in the city. Property Tax Revenues partially fund general government activities, programs, and debt obligations. The total tax rate has two components: operations and maintenance, and debt service. The general government activities include operating and maintenance activities such as police and fire operations and the debt service portion funds principal and interest payments on property tax supported debt owed by the city. The tax rate is based upon the property valuation for existing properties and new construction certified by the El Paso Central Appraisal District (CAD). The Central Appraisal District is mandated to reappraise property every three years. The last reappraisal for new construction, adjustments for zoning changes, and changes in property categorizations was conducted in calendar year 2015, however 2018 represented a reappraisal year where the El Paso Central Appraisal District conducted a reappraise of all properties.

### *Analysis and Assumptions*

The certified real property valuations have continued to increase over the last 5 years, however at a very slow rate recently compared to larger Texas cities. As depicted in the Certified Real Property Valuation History table below, valuations have averaged around 1.4% growth from FY 2015 to FY 2018. Real property valuations are directly affected by real estate market conditions which invariably affects certified valuation. The El Paso CAD provides these values based on their expertise and analytical tools. The following chart provides a pictorial view of the total valuation of existing property and new construction from FY 2015 to FY 2019.

The FY 2019 valuation shows 6.2% decrease in new construction and strong growth of 4.2% in the values of existing property when compared to FY 2018. The previously certified values for FY 2018 showed a 1.5% increase in new construction and a 1.4% increase in existing property over the FY 2017 valuation. The city's existing property valuation increased by double digits from FY 2007 to FY 2009 but recently the trend has been closer to 1.4% annually. The real property valuations for FY 2018 increased modestly by 1.39%, however a 4.04% jump was observed in FY 2019, primarily due to a reappraisal of all properties by the El Paso CAD.

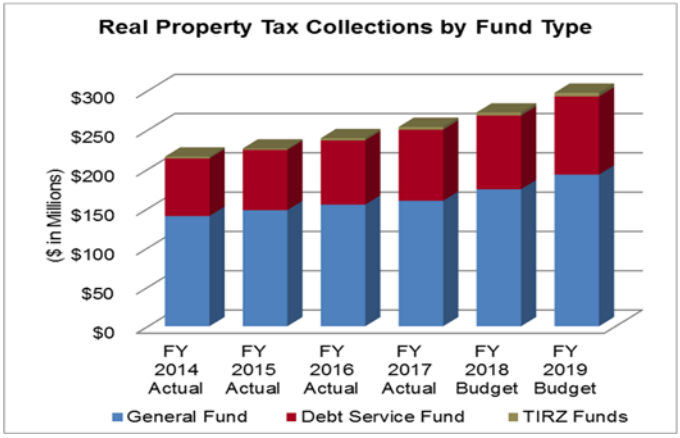
| Certified Real Property Valuation History | | | | |
|---|---|---|---|---|
| **Fiscal Year** | **New Construction** | **Existing Property** | **Total** | **Variance** |
| FY 2015 | 654,006,624 | 31,688,009,464 | $32,342,016,088 | 1.37% |
| FY 2016 | 502,015,778 | 32,296,009,692 | $32,798,025,470 | 1.41% |
| FY 2017 | 544,069,438 | 32,872,712,325 | $33,416,781,763 | 1.89% |
| FY 2018 | 551,441,507 | 33,328,629,207 | $33,880,070,714 | 1.39% |
| FY 2019 | 517,314,789 | 34,731,557,889 | $35,248,872,678 | 4.04% |

On August 21, 2018 City Council adopted an overall rate of $0.843332 that generates $0.034257/$100,000 more for operations and maintenance than FY 2018 while adopting a debt service rate that increased by $0.005642/$100,000 to meet the City's long term obligations. The key factors for the tax increase were: 1) Public Safety contractual obligations, more police officers, and new fire trucks/ambulances, 2) Dedicated street maintenance, and 3) for Quality of Life projects.

| Adopted Tax Rate (Per $100,000 of valuation) | | | | | |
|---|---|---|---|---|---|
| **Tax Levy** | **FY 2015** | **FY 2016** | **FY 2017** | **FY 2018** | **FY 2019** |
| **M&O Rate** | $0.460937 | $0.478130 | $0.485641 | $0.522982 | $0.557239 |
| **Debt Service Rate** | $0.238847 | $0.251595 | $0.274015 | $0.280451 | $0.286093 |
| **City Tax Rate** | $0.699784 | $0.729725 | $0.759656 | $0.803433 | $0.843332 |

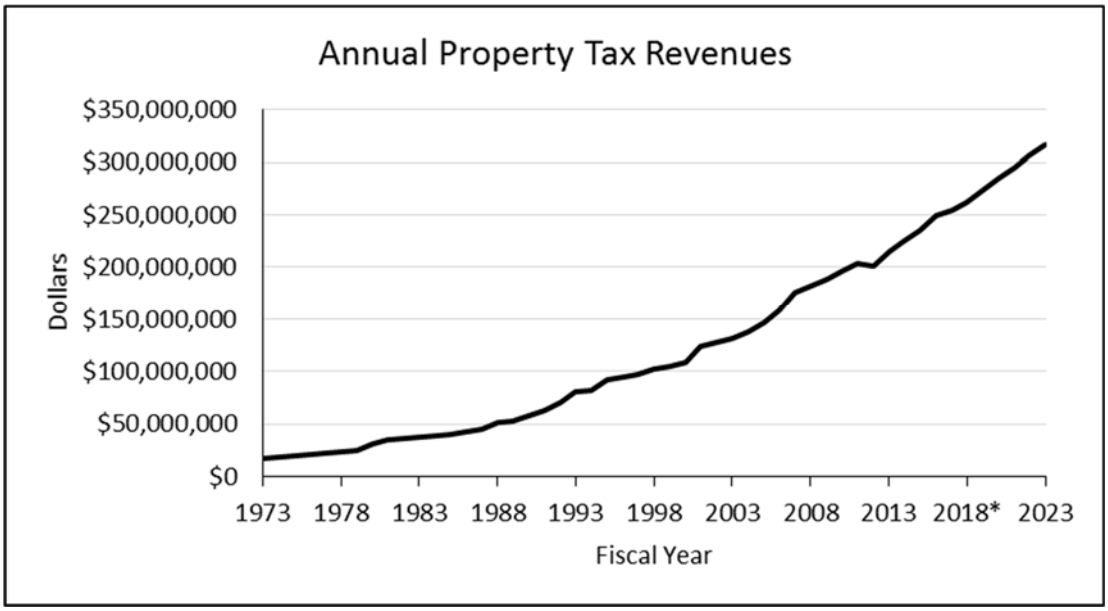
The City's General Fund tax revenues also include the dedication of the incremental property valuation increase for eight Transportation Reinvestment Zones (TRZ) and five Tax Increment Reinvestment Zone (TIRZ). TRZ is a specific contiguous zone around a planned transportation project that is established as an institutional arrangement to facilitate capture of the property tax increment arising from a planned project. The tax increments are then used to defray the capital costs of a project. TRZs were authorized by the

state legislature during the 2007 legislative session. On May 25, 2010 City Council adopted Ordinance No. 017332 & No. 017333 to establish TRZ 2 and TRZ 3 to promote transportation projects described by Section 222.104 of the Texas Transportation Code. TRZ Number Two provides the City's share of funding for two of the projects identified in the 2008 Comprehensive Mobility Plan. The two projects identified in the establishment of TRZ 2 are Loop 375 at FM 659 (Zaragoza) and Loop 375 at the I-10/Americas Interchange. TRZ 3 will provide the City's share of funding for Loop 375 NE which is also identified in the 2008 Comprehensive Mobility Plan. The budget is also affected by a Tax Increment Reinvestment Zone (TIRZ). A TIRZ is a political subdivision of a municipality or county in the State of Texas created to implement tax increment financing.




| Real Property Tax Collections by Fund Type | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| **General Fund** | $147,479,865 | $153,320,242 | $159,792,428 | $174,445,906 | $193,054,893 | 10.67% |
| **Debt Service** | 76,324,343 | 80,659,942 | 90,394,629 | 93,793,531 | 99,433,545 | 6.01% |
| **TRZ/TIRZ** | 563,924 | 2,761,514 | 3,601,788 | 3,956,964 | 4,776,650 | 20.72% |
| **Total Collections** | $224,368,133 | $236,741,699 | $253,788,845 | $272,196,401 | $297,265,088 | 9.21% |

As shown in the table above, property tax revenues are forecast to grow by 9.2% and reach a total of $297.3 million in FY 2019. By FY 2023, property tax collections are projected to reach $309.3 million. As can be seen in the accompanying graph, property tax revenues typically grow over time, but are affected by metropolitan business cycle fluctuations.

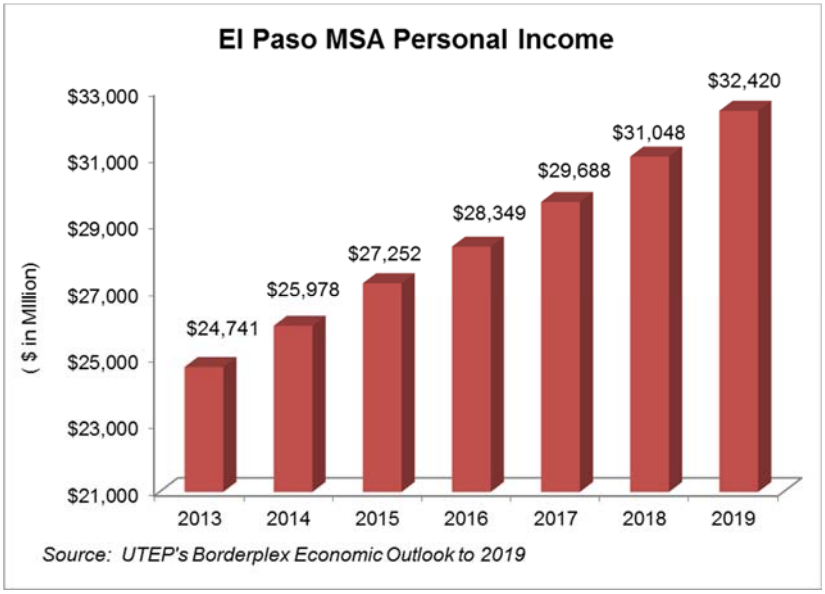


# Sales Taxes

## Sales Tax

Sales tax is comprised of gross receipts from the retail sales of all items subject to taxation by the State of Texas which are sold within the City of El Paso. The sales tax rate is set at 8.25% and the city receives 1% of those taxes collected by the Texas Comptroller of Public Accounts. The State receives 6.25%, the County of El Paso receives 0.50%, and the City's Mass Transit system receives 0.50%. The funds that the City receives are deposited into the General Fund and used for day-to-day operations.

Sales tax is correlated to El Paso Metropolitan Statistical Area (MSA) Personal Income Growth, economic trends, retail trends, and traffic crossings at the International Bridges. An MSA is a U.S. Government classification for a free-standing urban population center with a population in the urban center of at least 50,000 residents and a total MSA population of 100,000 or more. The El Paso MSA includes El Paso County and the City of El Paso. Personal income in the County of El Paso has grown steadily over the last six years and is projected to increase by 4.4% to $32.4 billion in 2019 from $31.0 billion in 2018.




El Paso businesses rely significantly on shoppers crossing from Ciudad Juárez, Mexico and neighboring cities in Mexico to generate sales. The City of El Paso is in a unique position to collect revenues from international bridge crossings at three ports of entry. When estimating sales tax revenues the City considers the number of international bridge crossings. For several years City Council has approved pedestrian toll free days to encourage pedestrian crossings to stimulate travel during public holidays and weekends.

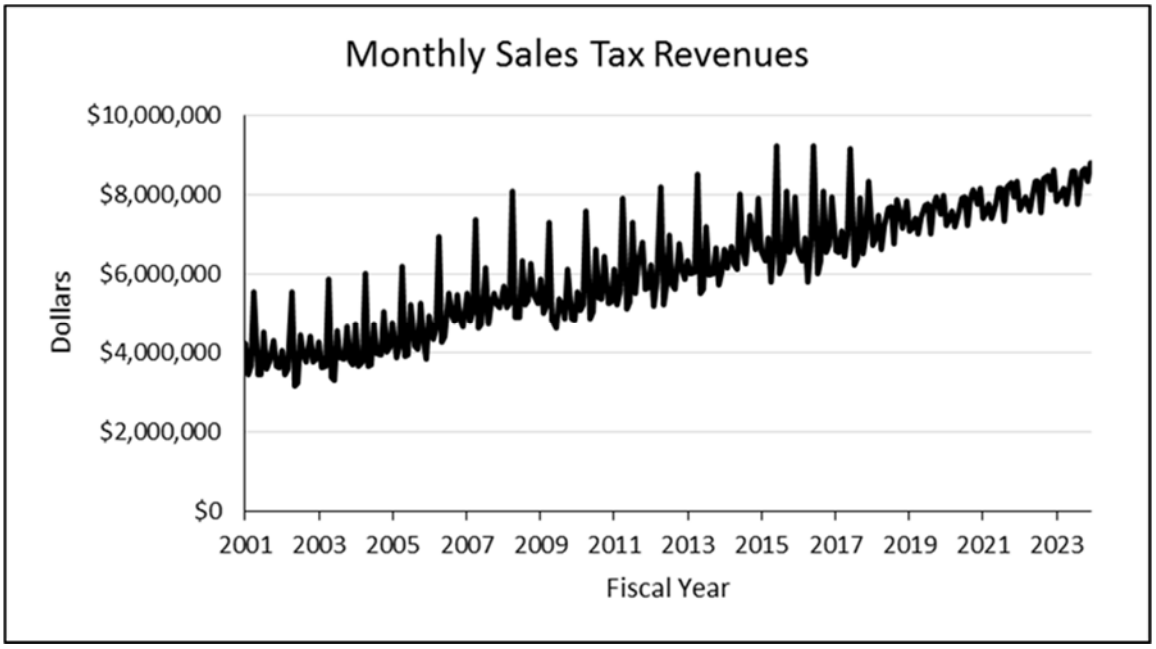
### *Analysis and Assumptions*

The growth in sales tax revenue is a result of economic trends and an increase in pedestrian and automobile crossings into the city. In an effort to create and retain jobs in the City of El Paso, the City offers sales tax incentive programs through the Economic Development department to selected private businesses that will make a measurable difference in achieving economic growth and development.

For several years following the Great Recession, the City experienced steady growth in sales tax collections that averaged 3.5%. Following more than 30 months of growth in current period collections, the City saw flat or decreasing collections for a significant part of FY 2017 and as a result, the projection and consequently budget for FY 2018 does not show growth over the FY 2017 budget number. However, for FY 2019, growth of 4.3% is expected. El Paso's sales tax revenue is usually very stable and predictable especially when compared to other Texas cities more dependent on the oil industry. Some of the decline may be attributed to fewer visitors from Mexico as there was a corresponding drop in bridge crossing in February following much immigration talk at the national level.

| Sales Tax Collections by Fund Type | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| **General Fund** | 81,621,887 | 83,076,589 | 85,008,643 | 86,832,289 | 91,003,721 | 4.80% |
| **Sun Metro** | 40,533,736 | 41,236,407 | 42,098,341 | 43,416,145 | 44,878,735 | 3.37% |
| **Total Collections** | $122,155,623 | $124,312,996 | $127,106,984 | $130,248,434 | $135,882,456 | 4.33% |

Growth in this category reflects retail sales activity in El Paso and is a function of numerous factors such as personal income growth, border crossings, and the international currency value of the peso. Seasonal patterns for this revenue category follow the calendar in a fairly reliable manner. The following graph illustrates a five year outlook for sales tax which projects to be fairly dynamic and is forecasted to reach $99.0 million by FY 2023.




## Hotel/Motel Occupancy Taxes

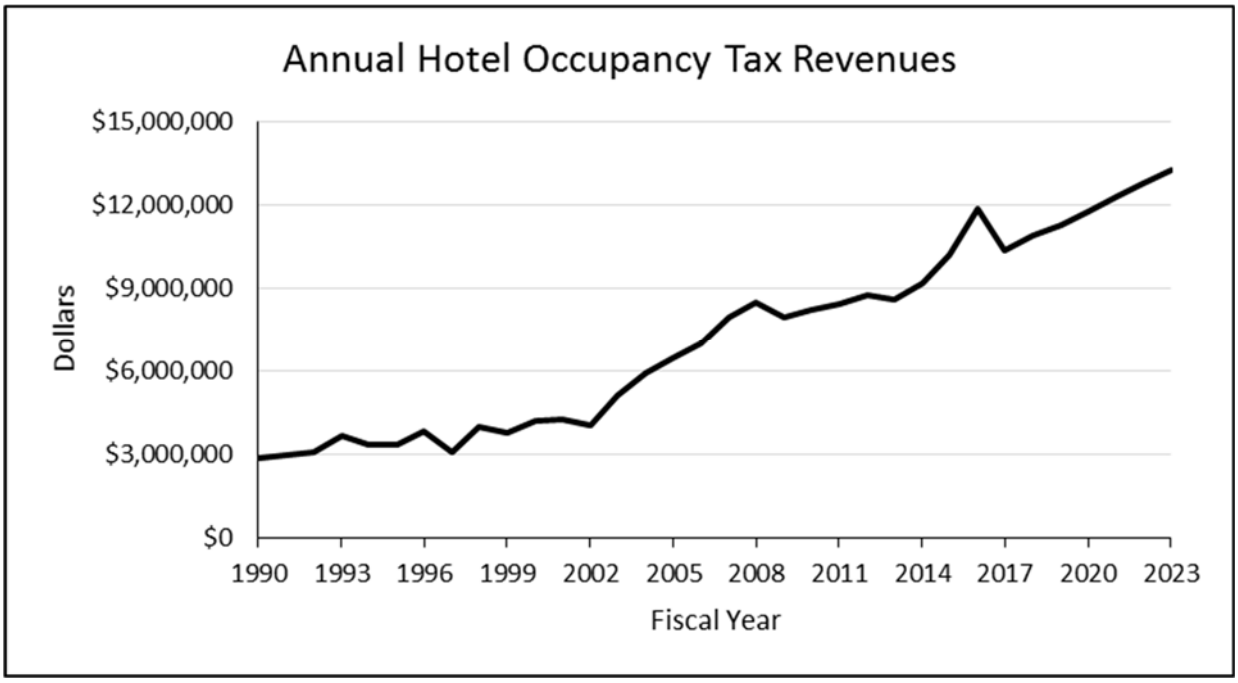
Hotel and motel occupancy tax revenues are affected by general economic conditions, room rates, and a variety of other factors related to business and vacation travel. All non-exempt occupants residing in hotels or motels in the County of El Paso for a period of less than 30 days are charged 17.5% of the room cost. The rate includes 7% dedicated to the city to support and maintain a civic center and encourage tourism. The revenue generated from this source is used to fund the operation of Destination El Paso, various programs in the Department of Museums and Cultural Affairs, and for Economic Development agreements approved by City Council. This source of revenue is tracked under a special revenue fund and currently can only be used to fund the civic center and tourism activities for the City of El Paso. In November 2012, residents of El Paso approved a 2.0% increase to the tax which became effective on January 1, 2013. The election also included a proposition to authorize the City of El Paso to build a baseball stadium funded by a hotel room occupancy

tax increase. More than half a million fans have attended the Triple-A El Paso Chihuahuas games in each of the first three seasons and the stadium has hosted an assortment of other events as well.

### *Analysis and Assumptions*

Hotel and motel occupancy tax revenues have fluctuated a little over the last half decade. Strong collections growth started in FY 2015 as a result of the City hosting the United States Bowling Congress (USBC) Bowling Tournament. Despite a large singular event like the USBC tournament in subsequent years, collections have continued to grow. The FY 2019 budget was derived using a conservative approach, analyzing historical collections, occupancy rates, and collaborating input from subject matter experts that work closely with area tourism partners and hotels. The FY 2019 budget is projected to remain flat over the FY 2018 budget.

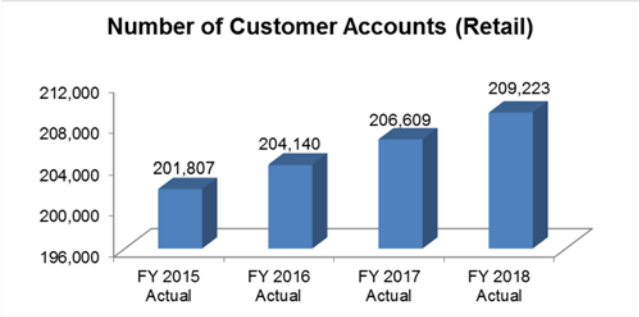
| Hotel/Motel Occupancy Tax | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| **Conv. & Perf Arts Center** | $6,573,447 | $7,639,910 | $6,661,053 | $6,975,000 | $10,850,000 | 55.56% |
| **CVB Capital Improvements** | 3,667,902 | 4,244,527 | 3,700,700 | 3,875,000 | | -100.00% |
| **Total Collections** | $10,241,349 | $11,884,437 | $10,361,752 | $10,850,000 | $10,850,000 | 0.00% |




## ***Franchise Taxes***

The third largest source of General Fund revenue, behind property and sales taxes, comes from franchise and easement fees. Franchise fees are collected from both public and private utilities and assessed for the continued use of the public right-of-way. Electric, gas, telephone, water, cable, and telecommunications are among the utilities included in this source of revenue.

## El Paso Water Utilities



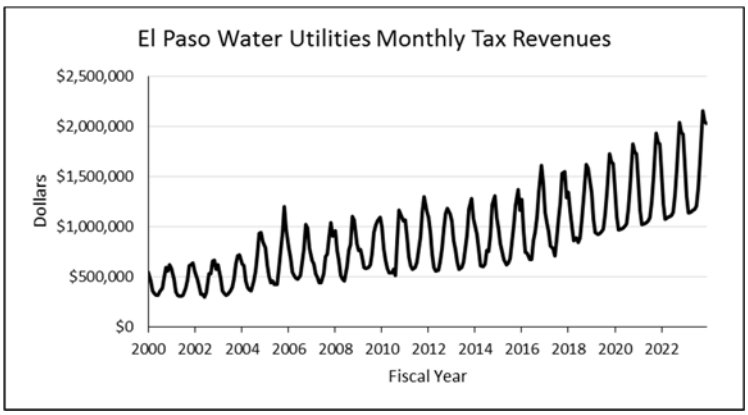

The El Paso Water Utilities (EPWU) is a component of the City of El Paso and is managed by the Public Service Board. The Public Service Board was established by City Ordinance No.752 in 1952 to manage and operate the water and wastewater system in the City of El Paso. EPWU pays the City 10% of the total gross receipts received from the sale of water in lieu of property taxes (PILOT or PILT). EPWU also pays for solid waste disposal fees, paving inspections, and 5% of the net proceeds from the sale of any land owned by EPWU. Payment to the City is made on a monthly basis. Finally, in FY 2015 the City Council approved a franchise fee in the amount of $3,550,000 to compensate the City for the use of city streets and rights of way for utility lines and wear and tear on city streets.

### *Analysis and Assumptions*

The number of retail water customers has grown by an average of 1.2% or an additional 2,492 customers each year since 2013. Revenue in the amount of $14.4 million collected in FY 2015 increased by $3.8 million due to increased water consumption as a result of an above average dry and hot summer season and the addition of a franchise fee in the amount of $3.5 million. FY 2016 and FY 2017 saw continued growth in customers and also a rate increase in FY 2017. Water rates are set by the Public Service Board, not City Council and the City, like other customers. must pay for more service when rates increase. In FY 2018, collections increased by $1.3 million primarily driven by an 8.0% increase in water rates and below average rain fall. For FY 2019, collections are projected to increase by 5.81% or $1.0 million due primarily to an increase in the water rate charge.

| El Paso Water Utilities Collections | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| **General Fund** | $14,358,001 | $15,918,111 | $16,553,043 | $17,708,670 | $18,738,191 | 5.81% |

Collections for this revenue category are affected by demographic growth, economic expansion, water rate policies, conservation efforts, and seasonal weather patterns. Future revenues are projected to grow to $21.6 million by FY 2023 based on a growing customer base and anticipated future water rate increases.

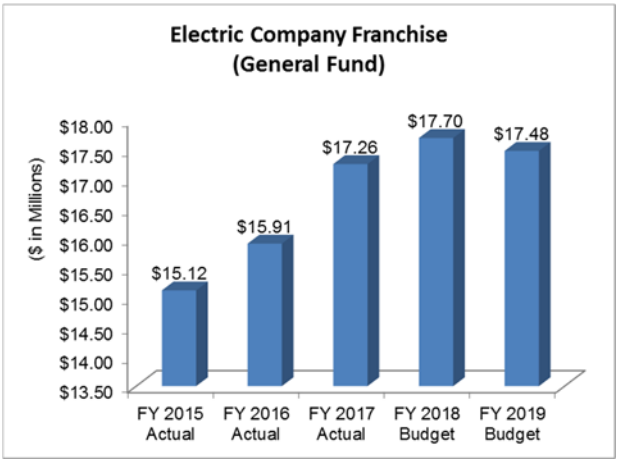


# Electric Company Franchise Fee

El Paso Electric is a public utility company which generates, transmits, and distributes electricity in West Texas and Southern New Mexico. In order for El Paso Electric to operate effectively and serve the El Paso area, it is necessary that power lines and infrastructure be located on City owned property with cross easements throughout the city. The City of El Paso and El Paso Electric have negotiated and agreed upon a franchise fee in consideration for the easement. The franchise fee of 4% of electrical energy taxable revenues is paid to the city by the electric utility for access to these properties. The rate is distributed as follows: 3.25% is deposited in the General Fund, and 0.75% is dedicated to the Impact Fund for economic development incentives to be used for new commercial users with high electric energy needs, the attraction of companies who will make significant investments of capital and human resources in the community, solar and other renewable energy rebates or incentives, or to increase the City's capacity in alternative energy research, development, manufacturing, and generation. In May of 2018, City Council approved an increase to the impact fund by 1% point. El Paso Electric serves approximately 286,000 customers and the current agreement will expire in 2030.

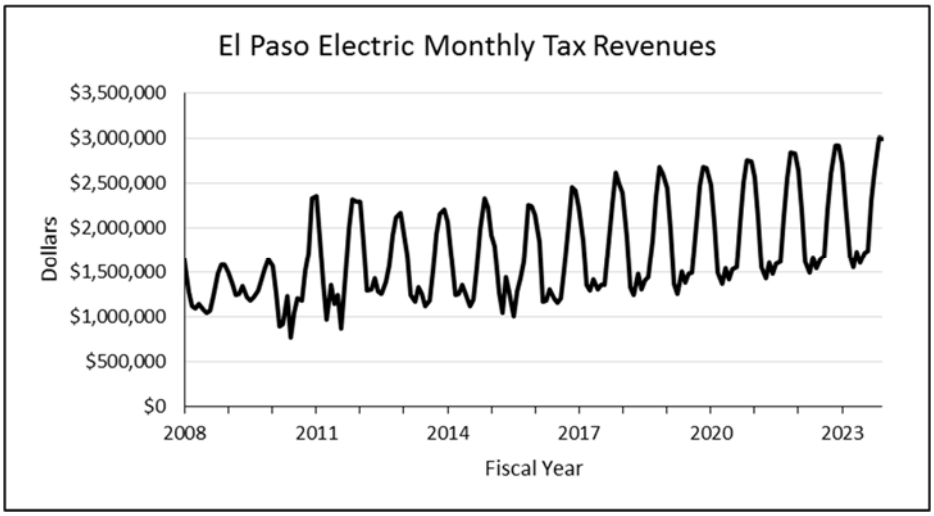
## *Analysis and Assumptions*

Estimates for this revenue source are based on growth in the customer base, trends in taxable sales and collections while considering any actions or refunds approved by the Public Utility Commission of Texas. Taxable sales, as reported by the electric utility, fluctuate based on demand, weather, rates, and the fuel factor currently in effect. Franchise fees payable to the city have grown on average by 4.3%. For FY 2019 franchise fees are projected to increase by $5.8 million over FY 2018 Budget or 27.4%. The increase is primarily driven by customer base growth along with an incremental 1% point to the Impact Fund portion of the Franchise Fee.




| Electric Company Franchise | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| **General Fund** | $15,119,193 | $15,910,549 | $17,255,362 | $17,696,658 | $17,477,545 | -1.2% |
| **Impact Fund** | 3,705,091 | 3,671,665 | 3,982,007 | 3,618,974 | 9,680,549 | 167.5% |
| **Total Collections** | $18,824,284 | $19,582,214 | $21,237,368 | $21,315,632 | $27,158,094 | 27.4% |

Electricity consumption is affected by numerous variables including regional economic activity, income growth, KWH rates, usage efficiency, and weather conditions. The future outlook shows positive growth and revenues are projected to grow on average by 2.50% or to $30.0 million by FY 2023.




## AT&T Franchise

The City receives revenue on a rate per line for use of public right-of-ways and 1% of gross revenues for video programming services from the telecommunications provider. Payment is received from the provider, AT&T, on a quarterly basis.

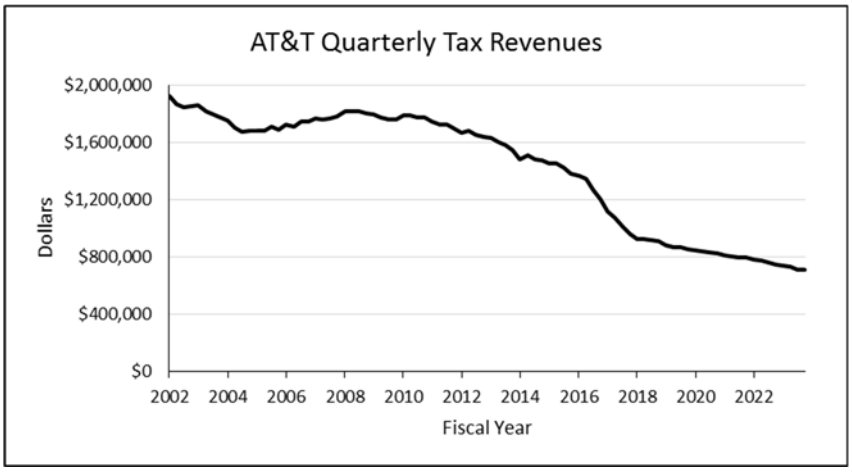
### *Analysis and Assumptions*

The number of lines that AT&T operates is a key indicator for this revenue source. These numbers are monitored by staff and used to project future revenues. However, the number of lines is proprietary information and cannot be disclosed.

As it can be seen from the graph below the City has experienced downward trend in the AT&T Franchise revenue collections in the last few years. That is a consequence of the expansion of cellular telephone usage and other forms of electronic communications as well as a dramatic shift away from basic cable service. More and more customers are moving away from monthly cable service to subscription streaming services. This trend is expected to continue in FY 2019 and the City estimates that FY 2019 total collections will decrease dramatically. The actuals collected for FY 2017 and FY 2018 decreased significantly from FY 2016. Therefore the FY 2019 budget shows a large decrease in budget to account more accurately for the accelerating trend. The budget for AT&T is down $1,387,959 or 34.1% compared to the prior year.

| AT&T Collections | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| **General Fund** | $5,717,255 | $4,994,292 | $4,041,100 | $4,025,356 | $2,653,142 | -34.09% |

The future outlook shows that the declining trend will continue. Although there will be ongoing demand for land line telephone and cable services, the number of customers moving to mobile only and choosing to use streaming services translate to a continued decline of this revenue source. By FY 2023, collections are expected to decrease to under $800,000.



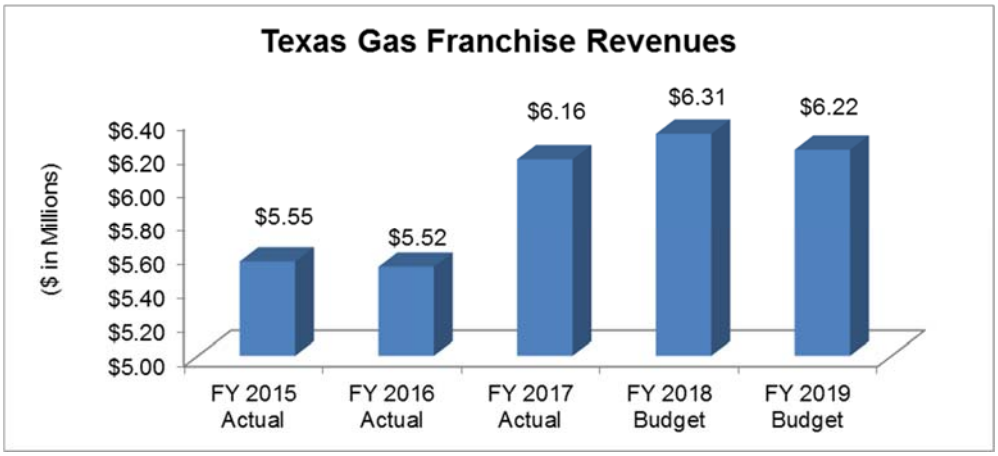

## Gas Franchise Fees

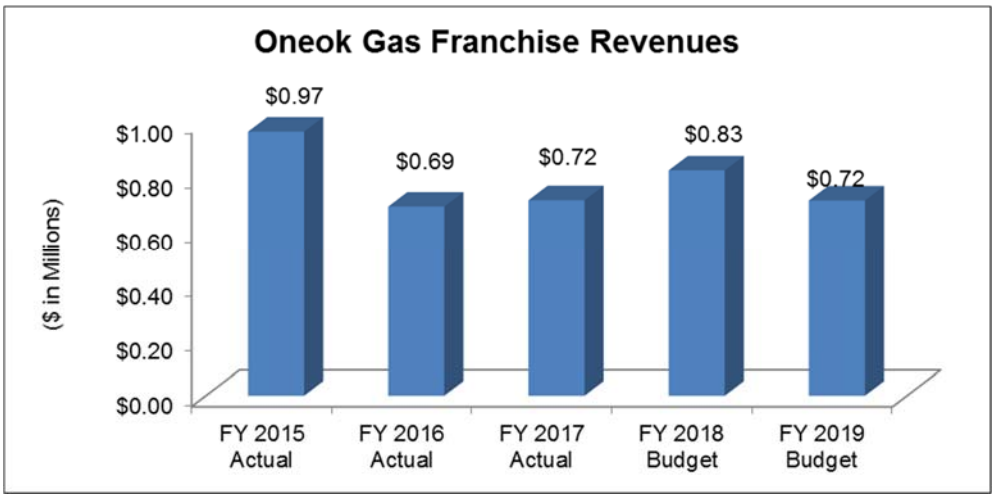
The City currently has two franchise agreements in place with gas providers that use city streets for transmission and/or delivery of gas to its customers. The major providers are Texas Gas Services and Oneok. The City negotiated a new franchise agreement with Oneok in 2008 which will be in effect for thirty years until 2028. With the new agreement, Oneok franchise rate increased from 2.5% to 4.0%, an increase of 1.5%. The rate incorporates both the transportation of the commodity and the imputed value of gas at the delivery point if within the city limits. Texas Gas Service also has an agreement in place until February 22, 2030. The calculation of the franchise fee from Texas Gas Service changed in FY 2014, and now it is calculated by multiplying the franchise rate by the actual gross receipts from the sale and transport of gas to residential, commercial, industrial, irrigation, public authority, and transport customers within the City of El Paso. The franchise rate for FY 2019 is 5.0%.

### *Analysis and Assumptions*

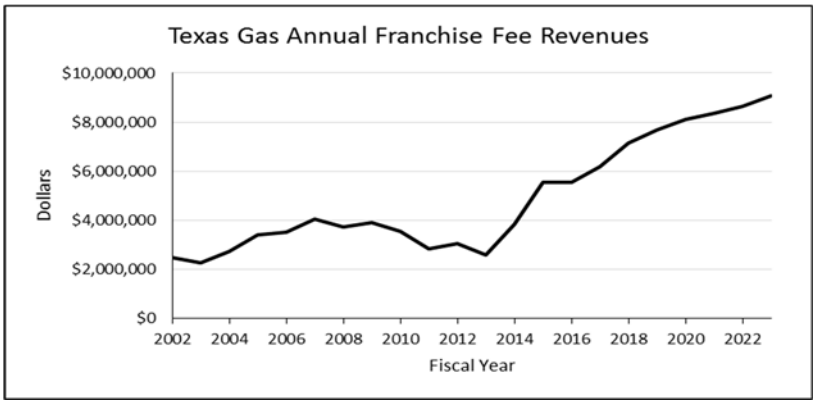
The City has experienced increases in the Texas Gas Service franchise revenue as the result of a new agreement implemented in FY 2014. For FY 2019, the City is estimating that Texas Gas receipts will decrease by 1.5% from FY 2018 Budget, while Oneok is projected to decrease by 13.4%. All gas franchise payments are considered General Fund revenue.

| Selected Gas Franchises | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| **Texas Gas Service** | $ 5,554,898 | $ 5,522,804 | $ 6,161,688 | $ 6,311,484 | $ 6,218,053 | -1.48% |
| **Oneok** | 966,690 | 692,784 | 715,946 | 825,124 | 715,000 | -13.35% |
| **General Fund** | $ 6,521,587 | $ 6,215,587 | $ 6,877,634 | $ 7,136,608 | $ 6,933,053 | -2.85% |




Texas Gas franchise fee revenues are affected by demographic, economic, and weather variables. Revenues in this category are predicted to stabilize over the next few years after recognizing sizable increases resulting from the new franchise agreement.




## ***Charges for Services***

This source of revenue includes collection of a fee charged in exchange for a service received by a customer. Most of these revenues are Non-General Fund related. The services that are General Fund revenues are mainly for services provided by the Department of Public Health, Parks and Recreation, and Fire Department ambulance services. Non-General Fund related charges for services are predominantly

related to enterprise funds including Community and Human Development department program revenue, fees charged by the Mass Transit Department for transportation services, fees charged by the Streets and Maintenance department for motor fleet usage, equipment maintenance, and fuel and lubricants usage, and fees charged by the Environmental Services Department for recycling and garbage collection. Estimation for service revenues in general involves reviewing service demand trends and activity, fees charged for services, collectability for health related services, and economic factors affecting the population served. For discussion purposes, major revenues generated by enterprise fund departments are discussed separately as a whole under Enterprise Revenues by category.

## Ambulance Service

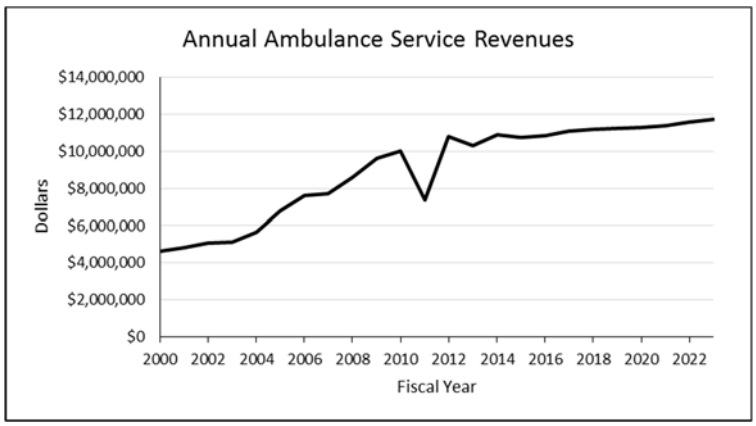
The City of El Paso provides life stabilization transport services throughout the city via the emergency medical services division of the Fire Department. The City sets the fee based on the cost of transportation and stabilization services. The ambulance fee is reviewed on an annual basis during the budget process. Texas state law dictates a "profit" cannot be made from services rendered to citizens.

### *Analysis and Assumptions*

Fees are determined by projecting the expected number of medical transports to hospitals. Medical transports have now been redefined as medical incidents. The fee schedule is primarily based on a flat fee implemented in the fiscal year which is reviewed annually and increased based on a Consumer Price Index. A third party administrator collects the revenue and guarantees a collection rate of 40%. Ambulance revenue decreased slightly from $11.1 million to $10.8 million from FY 2017 Actual to FY 2018 Budget. The FY 2019 budget was built with conservative estimates at $11.5 million or a 6.0% increase.

| Ambulance Collections | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| **General Fund** | $10,747,378 | $10,838,312 | $11,103,499 | $10,810,000 | $11,463,000 | 6.04% |

Ambulance service fee collections are affected by demographic expansion, healthcare emergencies, and vehicular accidents. As shown in the graph, revenues in this category are expected to increase gradually over the next few years, until reaching $11.7 million in FY 2023.

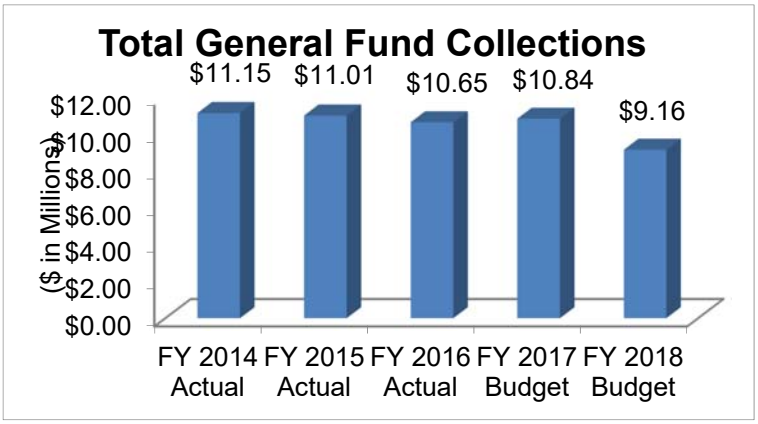



## ***Fines and Forfeitures***

This group includes revenues that are directly related to Class C misdemeanors and civil parking citations issued within the city limits and handled by the El Paso Municipal Court. For the convenience of the public, there are five payment locations throughout the city and citations may also be paid online through the City's website. In addition to traffic and parking citations, fines for running red lights and narcotics reimbursements

are collected by the Police Department and parking violations within the El Paso International Airport are collected by the Aviation Department. All revenues except the ones related to El Paso International Airport parking violations and red light camera violations are collected in the General Fund. Fines and Forfeitures make up 1.22% of the All Funds revenue with a total budget of $10.9 million.

However, for discussion purposes we will focus only on General Fund revenues in this group. Periodically, the city offers an amnesty event and usually in these years the City is able to generate higher revenues. This occurred to large effect in 2013 but the 2016 amnesty period was not as successful. Fines and Forfeiture revenues continue to decline. The decline could be attributed to several issues including more community service being offered, and difficulty with enforcement after the case has been adjudicated. To help remedy the last part and to make streets safer, the Police Department conducted a Lean Six Sigma project aimed at getting dangerous drivers to pay off their tickets and to make the streets a safe place for all modes of transportation. A pilot program was established at one of the regional commands and proved successful in that more revenue than anticipated was recorded during that time period. Expansion of the program citywide is possible during the next budget process as it will require additional resources.

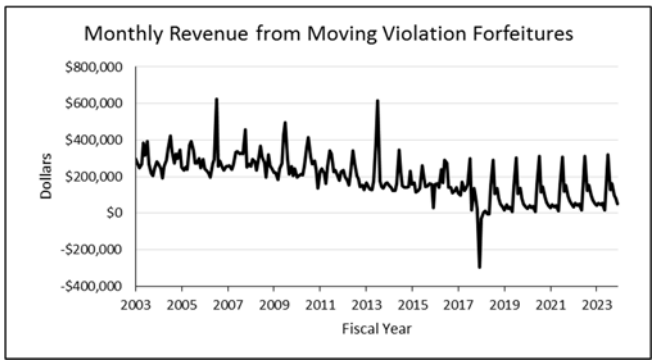



## Selected Municipal Fines

The three most substantial revenue sources in this category are: 1) moving violation fines, 2) moving violation forfeits and 3) liability insurance violations.

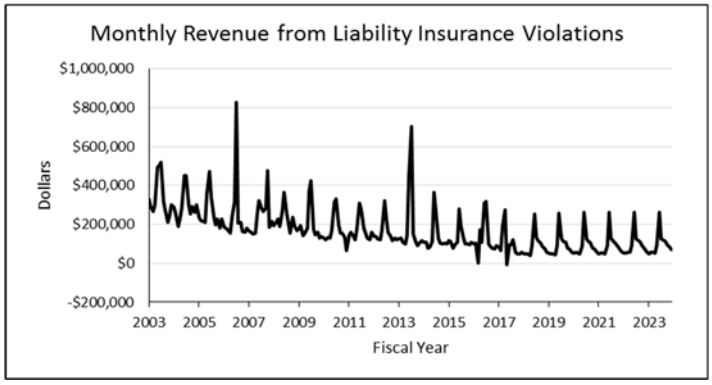
| Selected Municipal Fines | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
|---|---|---|---|---|---|---|
| **Moving Violations Fines** | $ 2,393,084 | $ 2,255,768 | $ 2,019,772 | $ 2,036,645 | $ 2,817,661 | 38.35% |
| **Liability Insurance Violations** | 1,522,477 | 1,547,601 | 1,128,350 | 1,312,972 | 689,750 | -47.47% |
| **Total Collections** | $ 3,915,561 | $ 3,803,369 | $ 3,148,122 | $ 3,349,617 | $ 3,507,411 | 4.71% |

Moving violation fine revenues are influenced by the number of vehicles on public thoroughfares and by various other social and demographic factors. In addition, these revenues have been directly and positively impacted by the amnesty periods in the past. However, since the amnesty periods are not planned several years ahead the UTEP long term econometric model is excluding them from the FY 2019 – FY 2022 outlook. Therefore, these future years are expected to remain stable (around $2.3 million) in nominal terms as in the past.




Moving violation forfeits revenues have been on a downward trajectory in the recent years. This trend is expected to continue in FY 2019. There is an expectation (according to UTEP long term econometric model) that this trend will stagnate or remain status quo in coming years.

Like moving violation revenues, fines for liability insurance violations are correlated with a variety of socio-economic and demographic variables including vehicle ownership. Revenues from this source have generally fallen steadily since FY 2015. The estimated revenue for FY 2019 shows a decrease of 14.5% in line with the trend. The revenues are projected to stabilize moderately over the course of the next few years reaching $1.7 million in FY 2023.




## ***Licenses and Permits***

License and permit revenues include fees charged by the City for different types of permits and licenses issued by the city to the requestor. FY 2019 estimated General Fund budget for licenses and permits is 3.1% of total general fund revenues or $13,148,935. Nearly 90% of licenses and permit revenue is collected in the General Fund. General construction permits make up the largest share (around 68%) of this group from which building permits and residential building permits are the highest and make up around $4.2 million annually. Estimates for construction permits are based on the city's projected growth, mortgage interest rates, and local economic conditions. Other significant permits/licenses included in this group are: taxi cab operating permits, alarms licenses, alcoholic beverage licenses, food establishment licenses, food management school fees, home improvement contractor fees, residential building permits, fire inspections fees, and hazmat fees.

| Licences and Permits by Fund | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| General Fund | $12,973,477 | $13,901,051 | $12,956,767 | $12,629,230 | $13,148,935 | 4.12% |
| Non-General Fund | 1,632,205 | 1,643,320 | 1,770,000 | 1,643,672 | 1,488,605 | -9.43% |
| | $14,605,682 | $15,544,371 | $14,726,767 | $14,272,902 | $14,637,540 | 2.55% |

## Building Licenses and Permits Revenue

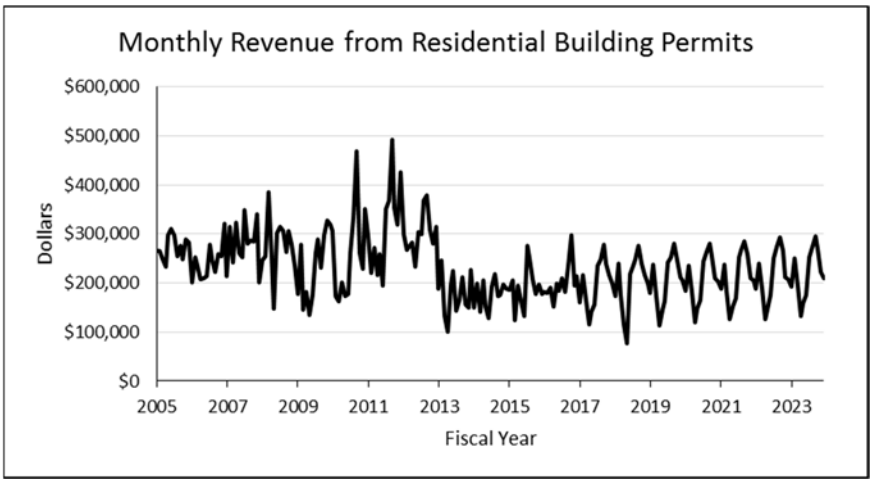
During the FY 2015 budget process, City Council elected to recoup the cost of service from the development community in lieu of continuing to subsidize development through the use of other General Fund revenues. As a result, several subdivision plan review and inspection fees were increased. Concurrently, the city has continued to experience an increase in commercial development which started in FY 2013 and is projected to continue well through FY 2019. Also of note is the separation of Residential Building Permits from the individual disciplines. It was determined that all trades should be paid and pulled separately; resulting in variances at the account level for Electrical, Mechanical, Plumbing, and Residential Building Permits.

### *Analysis and Assumptions*

For FY 2019 most of the fees remained the same as in FY 2018. The City added several new fees to meet customer requests for after-hours inspections or review. The City must pay overtime hours for that work and therefore will charge customers a higher rate in order to recover the cost of the service provided.

| Selected Building and Permits Revenue | | | | | | |
|---|---|---|---|---|---|---|
| Permit Type | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| Building Permits | $2,124,179 | $1,677,560 | $2,088,036 | $2,030,000 | $2,140,000 | 5.42% |
| Demolition Permits | 16,765 | 22,184 | 21,776 | 30,000 | 18,000 | -40.00% |
| Electrical Permits | 1,540,727 | 1,915,905 | 1,992,258 | 1,750,000 | 1,850,000 | 5.71% |
| Grading Permits | 189,236 | 177,723 | 171,736 | 183,000 | 175,000 | -4.37% |
| Mechanical Permits | 998,578 | 1,331,310 | 1,420,766 | 1,150,000 | 1,300,000 | 13.04% |
| Plan Review Fees | 760,270 | 705,540 | 796,138 | 702,500 | 834,316 | 18.76% |
| Plumbing Permits | 829,791 | 937,026 | 932,907 | 850,000 | 850,000 | 0.00% |
| Roofing Permits | 512,149 | 896,935 | 1,593,476 | 600,000 | 650,000 | 8.33% |
| Zoning Board Fees | 36,244 | 33,337 | 38,515 | 35,000 | 35,000 | 0.00% |
| Subdivision Permits | 260,367 | 338,736 | 274,925 | 225,000 | 225,000 | 0.00% |
| Residential Building Permits | 2,291,330 | 2,422,759 | 2,373,236 | 2,150,000 | 2,250,000 | 4.65% |
| Total Selected Revenue | $9,559,635 | $10,459,015 | $11,703,769 | $9,705,500 | $10,327,316 | 6.41% |

According to the UTEP long term forecast, residential building permit revenue is expected to reach $2.6 million by FY 2023. Although the forecast results point out that this is one of the most cyclical revenue categories to forecast, a economic downturn could potentially negatively impact this revenue source.




## ***Intergovernmental Revenues and County Participation***

These revenues are received from state/federal grants and from other governmental entities for joint programs managed by the City. Federal and state grant proceeds are based on grant awards if available or on estimates based on information provided by the grantors. FY 2014 experienced one of the highest Federal Grant Proceeds amounts in recent City of El Paso history. This was predominantly due to Sun Metro receiving grants for construction and to purchase buses for BRIO, the Rapid Transit System on Mesa Street. A conservative approach was applied to grant proceeds for FY 2018 with consideration given to

lower funding for Community Development Block Grant programs. As the federal government continues to experience difficulty in achieving spending controls, municipal governments are expected to continue seeing declining funds for community programs. The inter-local tax collection revenue is derived from agreements for tax collection services provided by the City's Tax Office to all taxing entities within El Paso County. The revenue is based on the cost of providing the service times the number of parcels taxed under each taxing entity. The HTH agreements and County Participation are agreements with the County of El Paso and five municipal entities for health services provided by the Department of Public Health. The municipal health agreements are based on the number of units multiplied by the cost for providing such services and these agreements are negotiated on an annual basis. In FY 2019, intergovernmental revenues are expected to increase by 43.67% over FY 2018 Budget.

| Intergovernmental Revenues | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| **Federal Grant Proceeds** | $ 37,698,692 | $ 29,785,937 | $ 50,245,708 | $ 14,805,049 | $ 35,705,914 | 141.17% |
| **State Grant Proceeds** | 19,568,581 | 13,338,911 | 16,256,229 | 12,215,606 | 4,626,268 | -62.13% |
| **Local Grant Proceeds** | 1,879,621 | 1,537,192 | 651,826 | 37,469 | 0 | -100.00% |
| **City Match of Grant Proceeds** | 465,359 | 2,134,454 | (428,704) | 0 | 0 | |
| **Interlocal Tax Collection Agreements** | 1,447,785 | 1,585,972 | 1,843,339 | 1,833,672 | 1,664,681 | -9.22% |
| **Interlocal Agreements - HTH** | 1,263,764 | 1,128,296 | 1,648,696 | 1,296,396 | 1,375,491 | 6.10% |
| **Total** | $ 62,323,802 | $ 49,510,762 | $ 70,217,094 | $ 30,188,192 | $ 43,372,354 | 43.67% |

| County Participation | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| **County Participation** | $630,388 | $469,169 | $469,169 | $537,341 | $537,341 | $537,341 |
| **Total** | $630,388 | $469,169 | $469,169 | $537,341 | $537,341 | 0.00% |

## *Non-Operating Revenues*

Non-Operating revenues, by definition, are revenues that are not directly related to a fund or a specific program. Included in this category are investment interest, rents, leases, and other revenues. Other revenues accounted for in restricted funds are those attributed to the City's self-insurance funds and program income earned in Housing and Urban Development activities. Self-insurance funding is derived using actuarial tables to determine financial needs without adversely affecting the contribution made by activities/programs in the General Fund.

## Rents and Other

The Rents and Other group includes rental and lease revenues as well penalties and interest, donations, claims settlements, and restitution. This group (except for rental and lease revenue where the city is using current lease agreements to estimate future years) is highly unpredictable and does not have common patterns between the years and trends. The City employs a conservative approach toward projecting these revenues and relies highly on departments' expertise.

| Selected Rents and Other Revenue | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| **Facility rentals revenue** | $ 843,563 | $ 2,127,847 | $ 2,251,895 | $ 2,762,661 | $ 2,975,540 | 7.71% |
| **Property lease revenue** | 1,017,368 | 937,151 | 1,003,420 | 1,001,254 | 951,254 | -4.99% |
| **Donations** | 631,347 | 394,610 | 207,823 | 290,715 | 233,859 | -19.56% |
| **Penalties and interest** | 584,597 | 197,033 | 439,691 | 355,104 | 307,815 | -13.32% |
| **Proceeds-sale of used equipment** | 1,041,592 | 1,165,597 | 1,232,571 | 948,739 | 1,136,500 | 19.79% |
| **Claims settlement** | 36,833 | 34,569 | 100,590 | 35,835 | 15,000 | -58.14% |
| **Restitution** | 4,301 | 2,525 | 0 | 5,000 | 0 | -100.00% |
| **Total** | $ 4,159,602 | $ 4,859,333 | $ 5,235,990 | $ 5,399,308 | $ 5,619,968 | 4.09% |

## Other Sources (Uses)

This category classifies revenue transferred in from other sources and tracks indirect costs reimbursed to the General Fund. The calculation of the indirect costs is based on an annual study done by an outside consultant and measures specific factors such as wear and tear on the streets caused by heavy duty vehicles used to provide services, city wide contracts, shared personnel, and specific agreements and/or policies. This group also includes the costs for issuing bonds including bond refunding, proceeds from the sale of land, and loan proceeds. These revenues are not included in the operating budget since they are developed through Capital Improvement Program and debt planning budgeting process. For comparison purposes, Capital Project and Indirect Cost Recovery are included in this group.

| Selected Transfers to the General Fund | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| **Airport IDC** | $1,299,049 | $1,691,408 | $1,691,408 | $1,691,408 | $1,655,703 | -1.52% |
| **Mass Transit IDC** | 3,463,258 | 3,679,695 | 3,679,695 | 3,679,695 | 3,679,695 | 0.00% |
| **Solid Waste Transfer** | 4,577,696 | 4,646,610 | 4,686,868 | 4,784,252 | 4,296,296 | -10.20% |
| **Transfer-Intl. Bridges** | 12,102,977 | 12,848,728 | 12,306,552 | 11,803,369 | 13,609,210 | 15.30% |
| **Capital Project Recovery** | 5,180,754 | 3,670,283 | 4,116,431 | 4,925,120 | 4,071,350 | -17.34% |
| **Public Health IDC** | 1,361,093 | 1,195,938 | 1,383,159 | 1,128,815 | 946,150 | -16.18% |
| **Total** | $27,984,826 | $27,732,662 | $27,864,113 | $28,012,658 | $28,268,404 | 0.91% |

## SIF Revenues

The City provides employee health and workers' compensation benefits under its self-insurance programs. Employee health and workers' compensation benefit liabilities are accrued in the Internal Service Funds based upon actuarially determined estimates of the aggregate liability for unpaid benefits. The city records all health and workers' compensation claims liabilities, including an estimate for claims incurred but not reported. In addition, the City has a stop-loss policy for health claims. The City is subject to the State of Texas Employment Commission Act. Under this act, the city's method for providing unemployment compensation is to reimburse the State of Texas (State) for claims paid by the State. Activity for certain self-insurance programs is recorded in the city's Internal Service Self-Insurance Fund. Assets and obligations related to employee health benefits, workers' compensation, and unemployment compensation are included in the Self-Insurance Fund. The City is self-insured for general liability (excluding the Mass Transit Department's fleet of vehicles and liability insurance for the Airport). Expenditures for these liabilities are accounted for in the General Fund, which pays any liabilities incurred. Additionally, the city maintains

insurance policies acquired from independent insurance carriers for property insurance, errors and omissions insurance, and auto liability insurance coverage for some of the City's fleet of vehicles.

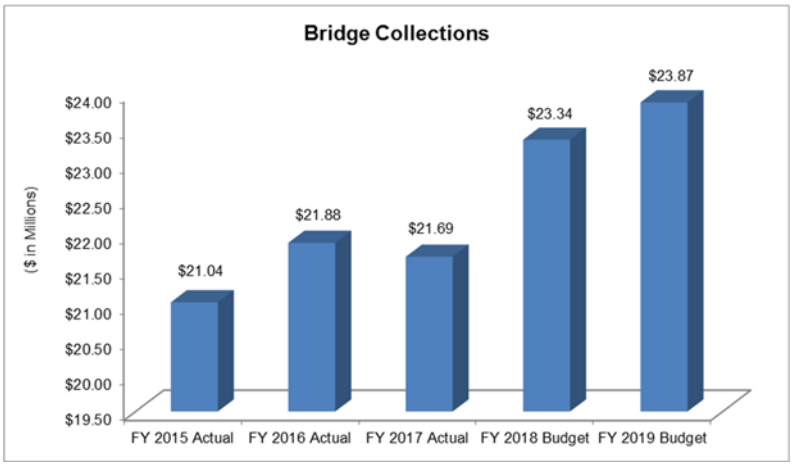
| SIF Revenues | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| City - Employee Deductions | $8,194,758 | $8,559,324 | $8,156,991 | $9,509,834 | $9,747,354 | 2.50% |
| Fire - Employee Deductions | 2,094,287 | 2,035,963 | 2,174,484 | 2,376,469 | 2,886,702 | 21.47% |
| Police - Employee Deductions | 2,773,568 | 3,380,093 | 3,894,229 | 4,176,824 | 4,506,070 | 7.88% |
| Retirees Deductions | 327,736 | | 2,148,773 | | | 0.00% |
| City - Employer Contribution | 14,442,718 | 12,750,177 | 16,357,230 | 16,668,640 | 17,865,775 | 7.18% |
| Fire - Employer Contribution | 7,179,891 | 7,497,704 | 8,415,259 | 8,785,785 | 10,666,156 | 21.40% |
| Police - Employer Contribution | 6,190,670 | 5,935,941 | 6,496,920 | 7,212,059 | 7,979,683 | 10.64% |
| Workers Compensation Contribution | 9,364,481 | 11,481,569 | 12,471,635 | 12,908,106 | 13,807,636 | 6.97% |
| Unemployment Contributions | 322,410 | 268,537 | 316,341 | 301,236 | 326,153 | 8.27% |
| Life Insurance City Contribution | 427,653 | 427,244 | 469,417 | 456,536 | 468,000 | 2.51% |
| Dental City Contribution | (12,446) | | | 635,109 | 631,098 | -0.63% |
| Dental Employee Deduction | (48,010) | 18 | 1 | 74,557 | 74,268 | -0.39% |
| Vision City Contribution | | | | 86,184 | 69,624 | -19.21% |
| Workers Compensation Payback | 656,139 | 585,889 | 645,504 | | | 0.00% |
| Total | $51,913,856 | $52,922,460 | $61,546,784 | $63,191,339 | $69,028,518 | 9.24% |

## ***Enterprise Revenues***

Enterprise funds or proprietary funds are used to account for an activity for which a fee(s) is charged to external users for goods and services. The City of El Paso reports activities for the El Paso International Airport, Environmental Services, Mass Transit-Sun Metro, and International Bridges under an enterprise form.

| Enterprise Revenues by Department | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| Aviation | $44,479,334 | $45,146,695 | $45,710,506 | $46,495,071 | $48,854,087 | 5.07% |
| Mass Transit - Sun Metro | 9,846,933 | 20,573,649 | 8,265,912 | 22,744,096 | 9,420,000 | -58.58% |
| International Bridges | 21,043,669 | 21,884,647 | 21,686,955 | 23,341,918 | 23,870,452 | 2.26% |
| Environmental Services | 62,955,280 | 64,657,258 | 45,480,564 | 44,700,726 | 49,319,372 | 10.33% |
| Total Enterprise Revenues | $138,325,217 | $152,262,248 | $121,143,937 | $137,281,811 | $131,463,911 | -4.24% |

## International Bridges Crossing Fees

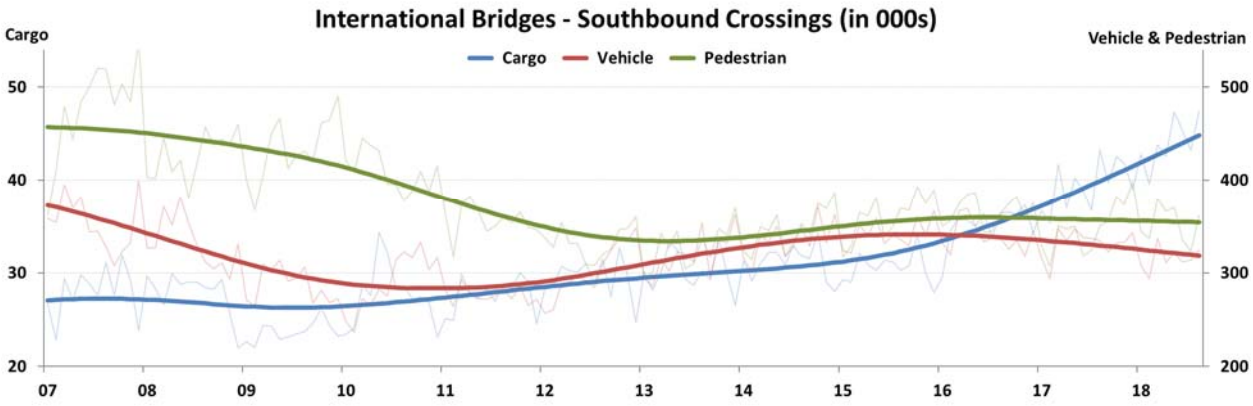



The City of El Paso borders Ciudad Juárez, Mexico and has bridges joining the two communities which puts the City in a unique position to generate General Fund revenue from the operation of those bridges. The bridges allow for commercial and passenger vehicle crossings as well as pedestrian crossings for ease of accessibility between the neighboring cities. Fees are collected at the port of entry for vehicles and pedestrians heading south into Mexico. The City's bridges are 1) the Stanton Bridge located downtown allowing southbound passenger vehicles and pedestrians as well as a dedicated lane allowing northbound traffic using the Sentri-Card; 2) the Paso Del Norte Bridge located downtown which allows for northbound passenger vehicles that do not pay but allows northbound and southbound pedestrians with southbound traffic paying a fee; and, 3) the Ysleta-Zaragoza Bridge located on the east side of the city which requires payment for southbound pedestrians, passenger, and commercial vehicles. The following table depicts the rates in effect for a particular fiscal year as approved by City Council. The passenger and commercial fees are designated towards to a Public-Private Partnership the City entered into with the Customs and Border Protection Agency which aims to expedite wait times at the bridges.

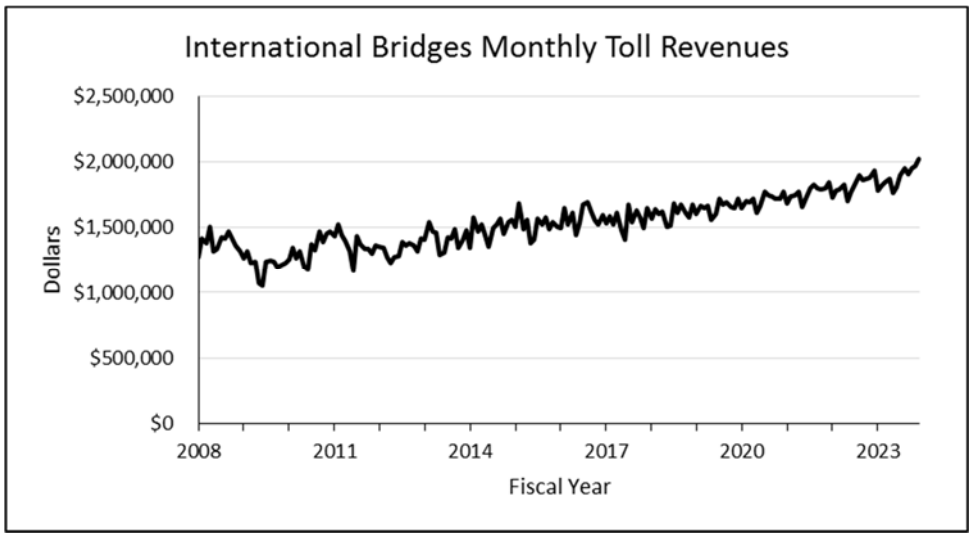
### *Analysis and Assumptions*

Factors considered in the estimation of future revenue streams are economic and market trends affecting both Cuidad Juárez, Mexico and the City, annual and monthly crossing trends, types of crossings, and the corresponding fees have charged. Collection revenues for FY 2019 are expected to increase by 6.8% as compared to FY 2018 actual collections. Pedestrian and passenger vehicle crossings are beginnning to improve slightly, particularly for commercial vehicles. The FY 2018 estimated amount is $23,341,918 or an increase of $1,654,963 as the result of a new pricing mechanism that charges customers more if using cash. The goal of the program is not to increase revenue but to encourage customers to shift to other forms of payment that expedite crossings. Using cash slows down travel lanes and lengthens travel times for other travelers and the cash diffferential pricing is intended to change customer behavior and improve travel times for all crossers.

| International Bridges Revenue | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| **Crossing Revenue** | $21,043,669 | $21,884,647 | $21,686,955 | $23,341,918 | $23,870,452 | 6.80% |




The long-term outlook for crossing revenue looks extremely well. This revenue source is affected by metropolitan economic activity on both sides of the river, tolls charged, population growth, crime levels, and the effective purchasing power of the peso. Those variables frequently overcome the historical seasonal patterns that generally characterize tolled, southbound international bridge crossings. As can be seen in the following graph bridge toll collections are forecast to continue increasing through FY 2023.



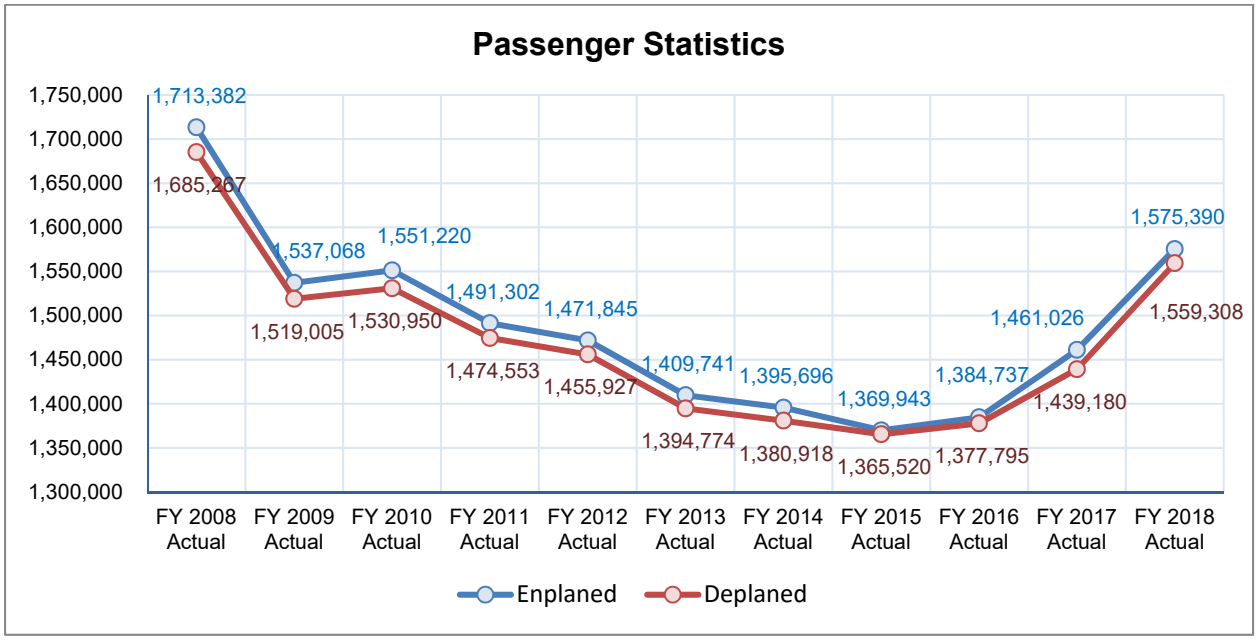

## Aviation Revenues

El Paso International Airport (EPIA) is located six miles east of downtown El Paso and just south of Ft. Bliss. EPIA provides passenger and air cargo service to a two-nation region, including West Texas, Southern New Mexico, and northern Mexico. The El Paso International Airport owns nearly 7,000 acres of land and earns rental revenue from multiple businesses such as golf courses, hotels, and business parks. In addition, EPIA owns one of the largest air cargo facilities along the U.S./Mexico border and benefits from a high level of air cargo activity supporting maquiladoras in neighboring Ciudad Juárez, Mexico. El Paso International Airport is one of very few airports in the country that operates on a budget surplus.

| Passenger Statistics | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2014 Actual | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Actual | Variance |
| **Enplaned** | 1,395,696 | 1,369,943 | 1,384,737 | 1,461,026 | 1,575,390 | 7.83% |
| **Deplaned** | 1,380,918 | 1,365,520 | 1,377,795 | 1,439,180 | 1,559,308 | 8.35% |
| **Total Passenger Count** | 2,776,614 | 2,735,463 | 2,762,532 | 2,900,206 | 3,134,698 | 8.09% |

### *Analysis and Assumptions*

Factors considered when estimating future revenue streams from passenger, air cargo service, and retail services include real estate market trend analysis, economic trends, and negotiated contracts which range from airline contracts to commercial building rentals. In FY 2013, City Council approved a new Customer Facility Charge (CFC) of $3.50 per day/rental car transaction to finance the construction of a new Consolidated Rental Car Facility. The revenue derived from the CFC fee is estimated at $3.3 million per year. In FY 2016 City Council increased Signatory Terminal Space Rental revenue by $0.70 per square foot per year and Non-Signatory by $0.89 per square foot. EPIA had experienced declining passenger enplanements and deplanements since the financial crisis in 2009. This trend has recently begun to shift in the positive direction as an increase was experienced in both enplanements and deplanements in FY 2016 and has continued to grow through FY 2018. The turnaround is at least partially due to flights being added in the last few years as a result of an improved incentive policy. Council approved the policy during 2015 in hopes of luring more direct flights to more locations and the results so far are very positive and the results can be seen in the number of enplanements and deplanements.




## Mass Transit

The City of El Paso operates a mass transit system that provides public transportation within the city limits and service to El Paso County and the City of Sunland Park, New Mexico through Federal Transit Administration (FTA) funding and service agreements with the entities. The transit system provides both fixed route and on-demand paratransit service to residents. The system is funded mainly through a half cent sales tax, fares, and funding from the FTA. The transit system has completed various service improvements such as the building of transfer centers, investment in new buses, start of the BRIO Mesa Rapid Transit System (RTS), design of the Alameda, Dyer, and Montana RTS and starting streetcar service. To fund the service improvements the Mass Transit Board authorized a fee

increase during FY 2011 that changed the $1.25 fixed-route fare to $1.50 while the student and military fees were restructured.

### *Analysis and Assumptions*

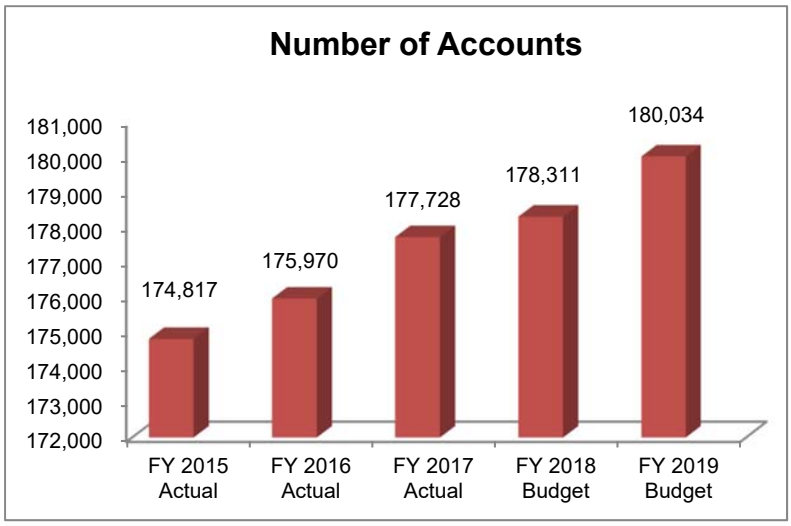
Factors considered in the estimation of future revenue streams are economic and market trends affecting both Cuidad Juárez and the City of El Paso, annual and monthly ridership trends, and the corresponding fees charged. Additionally, subject matter experts are consulted when an increase in fees is proposed in order to determine the effect on ridership.

Revenue generated from fares has been on the decline the last few years. This is partly attributed to lower gas prices and therefore higher use of personally owned vehicles. Another impact on revenue is due to the opening of the Mesa BRIO, the first of four Rapid Transit Systems the City plans to open in the coming years. That line opened in FY 2015 and several other routes were adjusted. Many riders began using the BRIO and that shifted revenue from Fare Box to Ticket Sales. The next two BRIO lines are expected to open during FY 2018 along Alameda and Dyer and as with the first BRIO, other routes will be adjusted.

| Mass Transit Fare Revenue by Type | | | | | | |
|---|---|---|---|---|---|---|
| Fare Type | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| Fare Box Revenue | $7,754,527 | $6,851,662 | $6,241,794 | $6,600,000 | $6,500,000 | -1.52% |
| Ticket Sales | 865,953 | 1,210,136 | 1,186,125 | 1,434,158 | 1,200,000 | -16.33% |
| Trolley Token Sales | 70,852 | 68,563 | 67,588 | 70,000 | 70,000 | 0.00% |
| Fare Box County Service | 20,088 | 27,991 | 39,366 | 50,000 | 40,000 | -20.00% |
| Fare Box City of Sunland Park | 40,238 | 17,019 | 18,844 | 50,000 | 20,000 | -60.00% |
| Total Fixed Route Revenue | $8,751,658 | $8,175,371 | $7,553,717 | $8,204,158 | $7,830,000 | -4.56% |
| | | | | | | |
| LIFT Bus Revenue-Tickets | $280,015 | $299,105 | $307,432 | $310,000 | $300,000 | -3.23% |
| Sr. Citizen Bus Pass | 137,487 | 140,520 | 135,593 | 150,000 | 135,000 | -10.00% |
| LIFT Bus Revenue - Fare Box | 296,566 | 320,934 | 319,964 | 325,000 | 320,000 | -1.54% |
| Total LIFT Bus Revenue | $714,068 | $760,559 | $762,989 | $785,000 | $755,000 | -3.82% |
| | | | | | | |
| **Total Service Revenue** | $9,465,726 | $8,935,930 | $8,316,705 | $8,989,158 | $8,585,000 | -4.50% |

## Solid Waste Services

The City of El Paso's Environmental Services Department operates as an enterprise fund and offers residential collection of refuse throughout the city. As a self-sustaining enterprise fund, a fee is paid by customers to recoup the cost of weekly curbside garbage collection and maintenance costs associated with the landfills that are owned and operated by the City. Revenue projections are based on the number of households receiving refuse collection service and the historical growth rate of the number of new residential homes built while adjusting for any change in the service fee.




For FY 2015, City Council approved an increase to the monthly residential garbage collection from $16.00 to $17.00 which caused an increase in collections. Rates have stayed flat since that increase but revenue

has grown slightly. Customer accounts continue to grow but at a very modest rate and that growth is responsible to the slight increase in revenue. Some issues with recording payments between fiscal years have caused large fluctuations but on a month to month basis, collections are fairly smooth. In FY 2019, City Council approved an increase to the environmental franchise fee. The FY 2019 budget is $5.1 million higher the prior year budget, an increase of 13.7%.

| Solid Waste Collections | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget | Variance |
| **Garbage Collection Billings** | $37,964,981 | $41,785,311 | $38,839,795 | $38,661,000 | $43,714,372 | 13.07% |

# ALL SOURCES REVENUE DETAIL

| Description | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget |
|---|---|---|---|---|---|
| **PROPERTY TAXES** | | | | | |
| REAL PROPERTY TAX COLLECTIONS | $224,410,986 | $236,786,262 | $251,920,157 | $272,239,910 | $297,309,420 |
| PERSONAL PROP TAX COLLECTION | 103,957 | 170,363 | 71,204 | 88,316 | 100,000 |
| SPECIAL FEES DELING TAX COLLEC | 890,169 | 789,278 | 785,426 | 880,000 | 880,000 |
| **TOTAL PROPERTY TAXES** | **$225,405,112** | **$237,745,903** | **$252,776,786** | **$273,208,226** | **$298,289,420** |
| **DELINQUENT TAXES** | | | | | |
| PENALTIES PROP TAX COLLECTION | $1,845,444 | $1,761,044 | $1,963,437 | $0 | $0 |
| **TOTAL DELINQUENT TAXES** | **$1,845,444** | **$1,761,044** | **$1,963,437** | **$0** | **$0** |
| **SALES TAXES** | | | | | |
| SALES TAX | $122,155,623 | $124,312,994 | $127,106,985 | $130,248,434 | $135,882,456 |
| HOTEL OCCUPANCY TAX | 10,241,349 | 11,884,437 | 10,361,752 | 10,850,000 | 10,850,000 |
| HOTEL-MOTEL 2% APPROVED VENUE | 0 | 0 | 0 | 0 | 0 |
| MIXED BEVERAGE TAX | 2,228,586 | 2,135,311 | 2,646,802 | 2,580,913 | 2,700,000 |
| BINGO TAX | 52,356 | 57,722 | 49,285 | 60,000 | 60,000 |
| HOTEL MOTEL TAX PENALTY INT | 54,361 | 3,665 | 44,632 | 0 | 0 |
| MOTOR VEHICLE RENTAL TAXES | 3,212,916 | 3,971,949 | 3,497,801 | 3,000,000 | 3,550,000 |
| **TOTAL SALES TAXES** | **$137,945,191** | **$142,366,078** | **$143,707,257** | **$146,739,347** | **$153,042,456** |
| **FRANCHISE TAXES** | | | | | |
| OTHER FRANCHISE FEES | $152,176 | $121,290 | $124,734 | $173,782 | $185,515 |
| PIPELINE EASEMENTS | 550,708 | 550,708 | 604,781 | 575,750 | 575,750 |
| TEXAS GAS SERVICE | 5,554,898 | 5,522,804 | 6,161,688 | 6,311,484 | 6,218,053 |
| TIME-WARNER | 3,478,266 | 3,352,731 | 3,408,180 | 3,248,314 | 3,644,423 |
| EL PASO WATER UTILITIES | 14,358,001 | 15,918,111 | 16,553,043 | 17,708,670 | 18,738,191 |
| AT&T | 5,991,169 | 5,224,508 | 4,189,027 | 4,335,356 | 2,773,142 |
| ONEOK | 966,690 | 692,784 | 715,946 | 825,124 | 715,000 |
| ELECTRIC COMPANY | 18,824,284 | 19,582,214 | 21,237,368 | 21,315,632 | 27,158,094 |
| TELECOM FRANCHISES | 3,028,143 | 3,492,457 | 3,567,293 | 4,000,000 | 3,815,000 |
| ENVIRONMENTAL SVCS FRANCHISE | 4,619,658 | 4,872,529 | 4,925,716 | 4,840,000 | 9,400,000 |
| **TOTAL FRANCHISE TAXES** | **$57,523,992** | **$59,330,135** | **$61,487,777** | **$63,334,112** | **$73,223,168** |
| **CHARGES FOR SERVICES** | | | | | |
| Reimbursed Overtime | $1,049,704 | $1,626,884 | $2,219,283 | $1,650,000 | $2,400,000 |
| REIMBURSED EXPENDITURES | 25,304,577 | 16,659,554 | 10,018,350 | 5,658,325 | 7,525,394 |
| CHARTER SERVICE REVENUE | 21,574 | 0 | 0 | 0 | 0 |
| REIMBURSED DAMAGES | 64,188 | -66,652 | 27,759 | 0 | 20,000 |
| FOOD ESTAB SITE ASSESSMENT | 75,913 | 84,426 | 77,686 | 85,000 | 80,000 |
| AMBULANCE SERVICE REVENUE | 10,765,972 | 10,868,823 | 11,123,369 | 10,835,000 | 11,488,000 |
| FOOD SERV INSPEC REVENUE | 0 | 0 | 2,000 | 0 | 0 |
| MISC LAB TESTS | 150 | 0 | 0 | 0 | 0 |
| PRIMARY CARE TB CLINIC | 15,189 | 15,780 | 9,378 | 8,000 | 8,000 |
| COUNTY FOOD SAFETY | 110,512 | 100,550 | 112,600 | 100,000 | 110,000 |
| OVERSEAS IMMUNIZATIONS | 37,996 | 38,246 | 30,021 | 35,000 | 35,000 |
| ANIMAL IMPOUNDMENT FEES | 198,201 | 317,146 | 600,670 | 350,000 | 260,000 |
| DENTAL CLINIC FEES | 267,428 | 222,483 | 256,634 | 200,000 | 225,000 |
| STD CLINIC VISIT | 149,396 | 125,305 | 138,276 | 135,000 | 135,000 |
| LAB TB-MYCOLOGY TESTS | 31,225 | 18,394 | 35,472 | 40,000 | 40,000 |
| MILK AND DAIRY LAB TESTS | 23,384 | 16,022 | 22,374 | 27,000 | 27,000 |

| Description | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget |
|---|---|---|---|---|---|
| **CHARGES FOR SERVICES (CONT.)** | | | | | |
| ROUTINE IMMUNIZATIONS | $-58,970 | $67,451 | $29,344 | $95,000 | $90,000 |
| STD HIV LAB TESTS | 9,870 | 0 | 0 | 0 | 0 |
| WATER LAB TESTS | 71,585 | 75,974 | 80,288 | 70,000 | 70,000 |
| ANIMAL ADOPTIONS | 2,330 | 108,971 | 180,962 | 120,000 | 100,000 |
| SPAY NEUTER CLINIC SOCORRO | 0 | 180 | 13,115 | 75,000 | 25,000 |
| GARBAGE COLLECTION BILLINGS | 37,964,981 | 41,785,311 | 38,839,795 | 38,661,000 | 43,714,372 |
| LANDFILL FEES | 4,664,510 | 5,342,646 | 6,322,307 | 5,500,000 | 5,000,000 |
| RECYCLING REVENUES | 831,139 | 442,224 | -160,557 | 100,000 | 165,000 |
| SPECIAL WASTE REMOVAL FEES | 117,866 | 73,315 | 80,978 | 75,000 | 75,000 |
| WEED REMOVAL CHARGES | 275,800 | 254,408 | 224,703 | 250,000 | 230,000 |
| SALE OF USED OILS | 30,397 | 18,585 | 0 | 0 | 0 |
| Service Fees | 21,414 | 24,990 | 25,587 | 0 | 20,000 |
| MUSEUMS ADMISSION REVENUE | 0 | 0 | 0 | 0 | 0 |
| ZOO ADMISSION REVENUE | 2,224,219 | 2,214,034 | 2,110,395 | 2,209,309 | 2,209,309 |
| GENERAL ADMISSIONS REVENUE | 556,965 | 562,374 | 530,745 | 900,420 | 900,420 |
| PARKING FEE REVENUE | 197,741 | 1,197,537 | 984,715 | 1,230,000 | 1,266,000 |
| METER REVENUE | 1,352,719 | 1,290,457 | 1,309,055 | 1,361,750 | 1,299,000 |
| PATCHING STREET CUTS | 32,912 | 49,245 | 0 | 20,000 | 0 |
| STREET LIGHTS | 0 | 0 | 0 | 0 | 0 |
| City-Truancy Prev & Diversion | 73,653 | 76,148 | 50,019 | 50,227 | 49,846 |
| 3RD PARTY INS BUREAU VERITAS | 88 | 460 | 198,261 | 0 | 0 |
| LIBRARY FEES | 109,044 | 61,545 | 45,885 | 41,034 | 153,757 |
| EVENT FEES | 53,423 | 64,353 | 93,171 | 108,700 | 104,625 |
| INSTRUCTIONAL FEES | 525,361 | 546,992 | 543,750 | 551,940 | 552,840 |
| MEMBERSHIP FEES | 141,131 | 75,908 | 89,096 | 83,232 | 104,386 |
| CHILD CARE SERVICES | 396,553 | 429,405 | 425,310 | 444,932 | 424,142 |
| SALES TO THE PUBLIC | 2,067,195 | 3,789,764 | 4,246,944 | 3,651,041 | 4,326,051 |
| ORGANIZED SPORTS LEAGUES FEES | 878,024 | 925,986 | 912,812 | 1,047,700 | 1,047,700 |
| PARKS DEPARTMENT REVENUE | 3,110 | 1,415 | 2,249 | 0 | 0 |
| MOTOR POOL USAGE FEES | 49,638 | 47,628 | 42,858 | 56,000 | 56,000 |
| EQUIPMENT MAINTENANCE CHARGES | 10,742,381 | 12,137,766 | 12,443,504 | 12,000,000 | 12,104,763 |
| FUEL AND LUBRICANTS CHARGES | 6,116,890 | 4,637,741 | 5,186,719 | 6,700,000 | 6,200,000 |
| MISC CHARGES-SALES TO DEPTS | 514,929 | 261,142 | 91,322 | 60,000 | 0 |
| INDIRECT COST RECOVERY | 4,354,079 | 4,654,894 | 4,837,654 | 5,690,758 | 5,372,956 |
| ENVIRONMENTAL FEES | 17,790,939 | 16,741,985 | 16,843,288 | 16,980,123 | 17,283,141 |
| TAX OFFICE CERTIFICATES | 36,268 | 33,863 | 38,368 | 30,000 | 30,000 |
| GUS AND GOLDIE ROYALTY REVENUE | 1,992 | 1,930 | 2,450 | 2,500 | 2,500 |
| REVENUE PROG INCOME FTHB-567 | 1,270,717 | 1,028,080 | 1,000,073 | 370,000 | 770,000 |
| REVENUE PROG INCOME SINLGE 568 | 771,836 | 500,749 | 666,692 | 577,566 | 1,182,514 |
| REVENUE PROG INCOME MULTI -569 | 1,357,873 | 995,858 | 970,270 | 1,357,566 | 1,036,795 |
| REVENUE PROG INCOME CHDO-573 | 156,175 | 213,355 | 243,144 | 0 | 938,761 |
| PUBLIC INFOR DISTRIBUTION FEE | 18,880 | 16,537 | 15,566 | 11,280 | 12,384 |
| PREP AND RELEASE OF LIENS | 19,711 | 65,266 | 55,278 | 16,000 | 16,000 |
| BANK FEES CREDIT CARD FEES | 133,657 | 157,932 | 240,488 | 134,746 | 146,746 |
| SOFTWARE MNTC FEE ACCELA | 287,306 | 353,672 | 391,033 | 356,000 | 445,000 |
| MISC NON-OPERATING REVENUES | 3,344,871 | 7,321,178 | 3,825,835 | 3,163,340 | 2,687,530 |
| PHOTOSTATS | 373,550 | 182,931 | 164,977 | 182,000 | 150,000 |
| VENDING MACHINE PROCEEDS | 96,964 | 57,242 | 54,334 | 40,000 | 40,000 |
| FEES REQUIRED BY ORDINANCE | 0 | 40,000 | 20,900 | 0 | 0 |
| PARKLAND DEDICATION FEES | 508,003 | 432,736 | 799,138 | 0 | 0 |

| Description | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget |
|---|---|---|---|---|---|
| **CHARGES FOR SERVICES (CONT.)** | | | | | |
| ANNUAL REGISTRATION FEE-LOBBY | $2,400 | $2,800 | $2,400 | $2,400 | $2,400 |
| CIVIC CENTER REVENUE | 100,000 | 974,640 | 403,806 | 0 | 0 |
| PROGRAM INCOME | 7,770,582 | 3,630,580 | 6,234,509 | 1,641,078 | 2,983,724 |
| TRANSFER FROM CAPITAL PROJECTS | 5,180,754 | 3,671,938 | 4,116,431 | 4,925,120 | 4,071,350 |
| **TOTAL CHARGES FOR SERVICES** | **$151,658,861** | **$147,669,084** | **$140,543,839** | **$130,066,087** | **$139,813,405** |
| **FINES AND FORFEITURES** | | | | | |
| ANTICIPATED WARRANT FEES | $269,783 | $246,497 | $22,370 | $217,739 | $0 |
| MOVING VIOLATION FINES | 2,393,084 | 2,255,768 | 2,019,772 | 2,036,645 | 2,817,661 |
| PUBLIC INSPECTION VIOLATIONS | 18,762 | 21,339 | 17,826 | 18,936 | 29,776 |
| HEALTH CODE VIOLATIONS | 24,482 | 21,004 | 11,703 | 17,795 | 17,899 |
| ANIMAL VIOLATIONS | 84,567 | 86,261 | 53,665 | 72,047 | 53,681 |
| LIABILITY INSURANCE VIOLATIONS | 1,522,477 | 1,547,601 | 1,128,350 | 1,312,972 | 689,750 |
| MISDEMEANORS | 272,012 | 251,689 | 116,357 | 226,982 | 118,153 |
| MISDEMEANOR WARRANTS | 55,093 | 55,963 | 5,915 | 46,415 | 0 |
| MOVING WARRANTS | 773,913 | 763,694 | 997,798 | 604,955 | 946,558 |
| ARREST FEES - MOVING VIOLATION | 444,884 | 421,098 | 265,657 | 378,061 | 274,803 |
| PARKING COURT COSTS | 80,921 | 79,649 | 64,973 | 62,222 | 71,896 |
| CITY COURT COSTS | 268,483 | 231,191 | 149,274 | 215,112 | 149,529 |
| UNDISTRIBUTED | 22,395 | 25,498 | 468 | 5,000 | 0 |
| OVERPAYMENT MUNI COURT TICKETS | 90,472 | 116,570 | 51,242 | 89,054 | 0 |
| SPECIAL EXPENSE FEE | 672,983 | 566,171 | 358,708 | 514,681 | 413,461 |
| MUNI COURT BLDG SECURITY FUND | 276,161 | 261,790 | 164,336 | 223,829 | 159,746 |
| MOVING VIOLATION FORFEITS | 1,793,597 | 1,700,111 | 807,147 | 1,623,620 | 0 |
| PARKING FORFEITS FINES | 1,890,485 | 1,937,016 | 1,496,153 | 1,431,938 | 1,755,922 |
| APPELLATE DOCKET FEES | 2,274 | 2,200 | 2,425 | 1,545 | 500 |
| RECOVERIES - PROFESSIONAL BOND | 13,990 | 8,381 | 1,934 | 9,442 | 3,600 |
| MUNI COURT TECH FEE COLLECTION | 367,935 | 348,741 | 218,962 | 298,174 | 213,036 |
| TIME PAYMENT FEES- MUNI COURT | 220,335 | 220,969 | 127,772 | 205,050 | 151,660 |
| CITY - FTA | 45,918 | 52,769 | 32,924 | 43,435 | 32,467 |
| NARCOTICS REIMBURSEMENT FEE | 6,497 | 9,424 | 14,506 | 7,000 | 7,000 |
| TEEN COURT REVENUE | 0 | 0 | 150 | 0 | 0 |
| JUDICIAL SALARIES- CITY | 54,672 | 51,903 | 32,534 | 46,603 | 31,430 |
| RED LIGHT CAMERA VIOLATIONS | 1,096,167 | 1,202,977 | 1,270,456 | 1,200,000 | 1,200,000 |
| APPEALS BOARD FEES | 4,099 | 1,145 | 646 | 0 | 0 |
| **TOTAL FINES AND FORFEITURES** | **$12,766,443** | **$12,487,418** | **$9,434,023** | **$10,909,252** | **$9,138,526** |
| **LICENSES AND PERMITS** | | | | | |
| BLDG SVCS INVESTIGATION FEES | $845 | $2,460 | $1,239 | $0 | $1,500 |
| BUILDING PERMITS | 2,124,179 | 1,677,560 | 2,088,036 | 2,030,000 | 2,140,000 |
| DEMOLITION PERMITS | 19,982 | 26,789 | 21,776 | 30,000 | 18,000 |
| ELECTRICAL PERMITS | 1,540,727 | 1,915,905 | 1,992,258 | 1,750,000 | 1,850,000 |
| GRADING PERMITS | 189,236 | 177,723 | 171,736 | 183,000 | 175,000 |
| MECHANICAL PERMITS | 998,578 | 1,331,310 | 1,420,766 | 1,150,000 | 1,300,000 |
| MOBILE HOME PLACEMENT PERMITS | 6,487 | 4,579 | 2,442 | 1,200 | 700 |
| PLAN REVIEW FEES | 760,270 | 705,540 | 796,138 | 702,500 | 834,316 |
| TAS PLAN REVIEW FEES | 68,335 | 54,047 | 69,976 | 55,000 | 55,000 |
| PLUMBING PERMITS | 829,791 | 937,026 | 923,907 | 850,000 | 850,000 |
| ROOFING PERMITS | 512,149 | 896,935 | 1,593,476 | 600,000 | 650,000 |
| SIDEWALK AND DRIVEWAY PERMITS | 30,748 | 36,983 | 37,669 | 24,000 | 24,000 |
| SIGNS PERMITS | 125,728 | 127,160 | 114,568 | 103,000 | 103,000 |
| ZONING BOARD FEES | 36,244 | 33,337 | 38,515 | 35,000 | 35,000 |

| Description | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget |
|---|---|---|---|---|---|
| **LICENSES AND PERMITS (CONT.)** | | | | | |
| OTHER PERMITS AND LICENSES | $291,123 | $282,481 | $275,903 | $200,000 | $184,000 |
| FOREIGN TRADE ZONE PERMITS | 320,753 | 321,392 | 315,170 | 328,672 | 408,605 |
| PARADE PERMITS | 10,369 | 10,558 | 7,232 | 6,000 | 6,000 |
| PAVING CUT PERMITS | 8,533 | 11,845 | 13,615 | 45,000 | 0 |
| REFUSE COLLECTION PERMITS | 68,537 | 112,480 | 105,493 | 90,000 | 107,000 |
| SUBDIVISION PERMITS | 260,367 | 338,736 | 274,925 | 225,000 | 225,000 |
| TAXI CAB OPERATING PERMITS | 58,058 | 13,062 | 29,158 | 26,725 | 28,000 |
| ALARMS LICENSES | 410,412 | 410,366 | 190,049 | 328,330 | 200,000 |
| ALCOHOLIC BEVERAGE LICENSES | 124,162 | 115,030 | 106,738 | 85,000 | 90,000 |
| AMPLIFICATION PERMITS | 5,432 | 3,767 | 2,428 | 3,000 | 3,000 |
| ANIMAL PERMIT AND REGISTRATION | 1,031,809 | 973,368 | 832,083 | 1,165,000 | 909,000 |
| ASSEMBLY PERMITS | 0 | 73 | 0 | 0 | 0 |
| CAB DRIVER LICENSES | 219 | 219 | 483 | 0 | 0 |
| CHAUFFEUR LICENSES | 3,407 | 1,934 | 784 | 0 | 0 |
| FOOD ESTABLISHMENT LICENSES | 778,014 | 724,580 | 741,479 | 725,000 | 725,000 |
| FOOD MANAGEMENT SCHOOL FEES | 503,917 | 504,333 | 457,735 | 150,000 | 150,000 |
| HOME IMPRVMT CONTRACTOR FEE | 153,300 | 173,300 | 193,000 | 160,000 | 160,000 |
| SIGN CONTRACTOR LICENSES | 4,856 | 3,972 | 4,856 | 4,000 | 220 |
| ZONING HOME OCCUPATION LICENSE | 15,819 | 14,139 | 13,701 | 11,000 | 11,000 |
| PENALTIES LATE FEES | 65,047 | 100,042 | 111,817 | 55,000 | 87,000 |
| HAZARDOUS CHEMICALS PERMITS | -179 | -938 | -1,676 | 0 | 0 |
| CHARTERED TOUR LIMO FEES | 13,881 | 12,448 | 0 | 0 | 0 |
| DRIVERLESS RENTAL FEES | 900 | 1,376 | 0 | 1,000 | 1,000 |
| STORM DRAIN PERMITS FEES | 8,018 | 8,257 | 8,147 | 7,000 | 7,000 |
| PROFESSIONAL OCCUP LICENSE | 31,785 | 29,510 | 26,805 | 5,000 | 20,000 |
| SPECIAL PRIVILEGE PERMITS | 7,675 | 18,007 | 27,252 | 80,000 | 25,000 |
| SPECIAL PERMITS - NODES | 0 | 0 | 0 | 0 | 25,000 |
| RESIDENTIAL BUILDING PERMITS | 2,291,330 | 2,422,759 | 2,373,236 | 2,150,000 | 2,250,000 |
| APPLICATION ANNUAL PROCESS FEE | 48,383 | 53,318 | 49,661 | 55,000 | 50,000 |
| CONDEMNATION FEE | 735 | 473 | 840 | 0 | 0 |
| FIRE ACCIDENT INVESTIGATION FE | 2,113 | 1,964 | 2,346 | 2,000 | 2,000 |
| TEMPORARY LATE FEE PENALTY | 6,162 | 6,792 | 7,345 | 6,500 | 7,000 |
| 3RD PARTY INS VISION CONSULTAN | 16,850 | 48,468 | -20,308 | 0 | 0 |
| 3RD PARTY INS CODE COMP INC | -2,280 | 4,672 | -480 | 0 | 0 |
| 3RD PARTY INS ECM INTERNATIONA | -1,600 | -12,160 | 0 | 0 | 0 |
| HIRE EL PASO FIRST FEE | 30,577 | 6,540 | 14,920 | 14,100 | 14,100 |
| FIRE INSPECTIONS FEES | 108,576 | 131,616 | 148,825 | 120,000 | 148,264 |
| HAZMAT FEES | 591,435 | 660,946 | 665,260 | 621,300 | 668,260 |
| TAXI INSPECTION FEES | 21,662 | 19,591 | 0 | 0 | 0 |
| VEHICLE FOR HIRE INSPECT FEE | 0 | 0 | 0 | 0 | 0 |
| FALSE ALARM PENALTY | 72,225 | 87,700 | 80,715 | 89,575 | 89,575 |
| **TOTAL LICENSES AND PERMITS** | **$14,605,682** | **$15,544,371** | **$16,332,037** | **$14,272,902** | **$14,637,540** |

| Description | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget |
|---|---|---|---|---|---|
| **INTERGOVERNMENTAL REVENUES** | | | | | |
| FEDERAL GRANT PROCEEDS | $37,698,692 | $29,785,937 | $50,245,708 | $14,805,049 | $35,705,914 |
| STATE GRANT PROCEEDS | 19,568,581 | 13,338,911 | 16,256,229 | 12,215,606 | 4,626,268 |
| OTHER GRANT PROCEEDS | 1,879,621 | 1,537,192 | 651,826 | 37,469 | 0 |
| CITY MATCH OF GRANT PROCEEDS | 465,359 | 2,134,454 | -428,704 | 0 | 0 |
| INTERLOCAL TAX COLLECT AGREEME | 1,447,785 | 1,585,972 | 1,843,339 | 1,833,672 | 1,664,681 |
| INTERLOCAL AGREEMENTS- HTH | 1,263,764 | 1,128,296 | 1,648,696 | 1,296,396 | 1,375,491 |
| **TOTAL INTERGOVERNMENTAL REVENUES** | **$62,323,802** | **$49,510,762** | **$70,217,093** | **$30,188,192** | **$43,372,354** |
| **COUNTY PARTICIPATION** | | | | | |
| COUNTY PARTICIPATION | $630,388 | $469,169 | $469,169 | $537,341 | $537,341 |
| **TOTAL COUNTY PARTICIPATION** | **$630,388** | **$469,169** | **$469,169** | **$537,341** | **$537,341** |
| **INTEREST** | | | | | |
| INVESTMENT INTEREST REVENUE | $123,952 | $1,004,999 | $3,517,569 | $315,000 | $615,000 |
| **TOTAL INTEREST** | **$123,952** | **$1,004,999** | **$3,517,569** | **$315,000** | **$615,000** |
| **RENTS AND OTHER** | | | | | |
| FACILITY MANAGEMENT FEES | $0 | $100 | $0 | $0 | $5,607,250 |
| LOCAL DEFERRAL REVENUE | 12,990 | 0 | 0 | 0 | 0 |
| FACILITY RENTALS REVENUE | 843,563 | 2,127,847 | 2,251,895 | 2,762,661 | 2,975,540 |
| PROPERTY LEASE REVENUE | 1,017,368 | 937,151 | 1,003,420 | 1,001,254 | 951,254 |
| DONATIONS | 631,347 | 394,610 | 207,823 | 290,715 | 233,859 |
| PENALTIES AND INTEREST | 584,597 | 197,033 | 439,537 | 355,104 | 307,815 |
| UNREALIZED GAINS LOSSES | 1,462,513 | 2,124,181 | -13,319 | 0 | 0 |
| PROCEEDS-SALE OF USED EQUIP | 1,041,592 | 1,165,597 | 1,232,571 | 948,739 | 1,136,500 |
| CLAIMS SETTLEMENT | 36,833 | 34,569 | 100,590 | 35,835 | 15,000 |
| RESTITUTION | 4,301 | 2,525 | 0 | 5,000 | 0 |
| **TOTAL RENTS AND OTHER** | **$5,635,105** | **$6,983,615** | **$5,222,517** | **$5,399,308** | **$11,227,218** |
| **OTHER SOURCES (USES)** | | | | | |
| AIRPORT INDIRECT COST REIMBURS | $1,299,049 | $1,691,408 | $1,691,408 | $1,691,408 | $1,665,703 |
| MASS TRANSIT INDIR COST REIMB | 3,463,258 | 3,679,695 | 3,679,695 | 3,679,695 | 3,679,695 |
| INTERFUND TRANSFERS (SOURCES) | 94,166,860 | 83,866,029 | 75,988,777 | 49,314,320 | 81,465,153 |
| TRANSFER FROM BOND PROCEEDS | 1,291,591 | 4,930,825 | 0 | 0 | 0 |
| FUND BALANCE TRANSFERS (SOURCE | 0 | 0 | 0 | 8,560,676 | 5,499,975 |
| ORIGINAL ISSUES BOND PROCEEDS | 87,812,084 | 254,575,000 | 0 | 0 | 0 |
| REFUNDINGS BOND PROCEEDS | 82,790,000 | 121,260,000 | 0 | 0 | 0 |
| PREMIUM ON BONDS SOLD | 19,707,406 | 60,056,418 | 0 | 0 | 0 |
| BAB TAX CREDIT | 2,355,323 | 2,367,917 | 2,287,097 | 2,289,688 | 1,951,818 |
| PROCEEDS FROM THE SALE OF LAND | 148,802 | 531,937 | 46,183 | 0 | 0 |
| INSURANCE RECOVERY | 0 | 0 | 129,644 | 0 | 0 |
| LOAN PROCEEDS | 2,735,084 | 656,449 | 3,668,645 | 0 | 0 |
| CAPITAL CONTRIBUTIONS | 3,554,333 | 862,275 | 581,110 | 0 | 0 |
| OTHER SOURCES OF FUNDS | 0 | 4,375,500 | 4,141,338 | 0 | 0 |
| **TOTAL OTHER SOURCES (USES)** | **$299,323,791** | **$538,853,452** | **$92,213,897** | **$65,535,787** | **$94,262,344** |
| **SIF REVENUES** | | | | | |
| POS CITY - EMPLOYEE DEDUCTIONS | $8,194,758 | $8,559,324 | $8,156,991 | $9,509,834 | $9,747,354 |
| POS FIRE - EMPLOYEE DEDUCTIONS | 2,094,287 | 2,035,963 | 2,174,484 | 2,376,469 | 2,886,702 |
| POS POLICE - EMPLOYEE DEDUCTIO | 2,773,568 | 3,380,093 | 3,894,229 | 4,176,824 | 4,506,070 |
| POS RETIREES DEDUCTIONS | 327,736 | 0 | 2,148,773 | 0 | 0 |
| POS CITY - EMPLOYER CONTRIB | 14,442,718 | 12,750,177 | 16,357,230 | 16,668,640 | 17,865,775 |

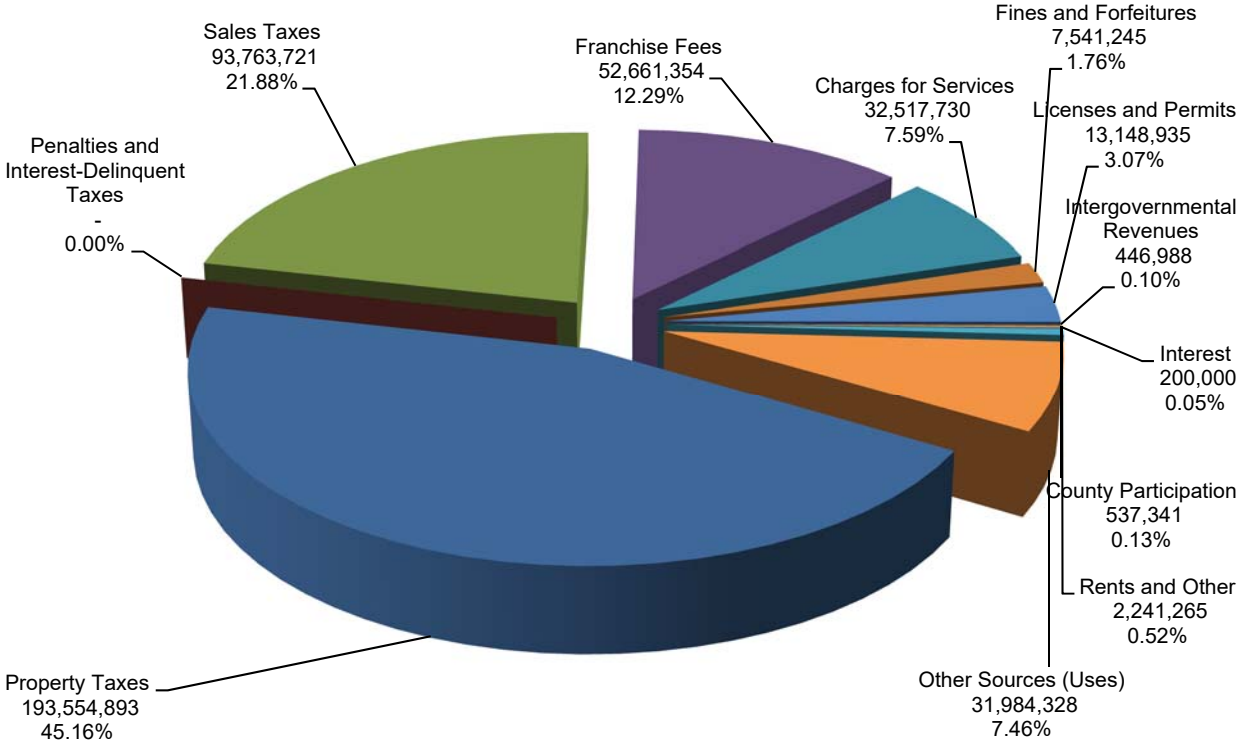
| Description | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget |
|---|---|---|---|---|---|
| **SIF REVENUES (CONT.)** | | | | | |
| POS FIRE - EMPLOYER CONTRIB | $7,179,891 | $7,497,704 | $8,415,259 | $8,785,785 | $10,666,156 |
| POS POLICE - EMPLOYER CONTRIB | 6,190,670 | 5,935,941 | 6,496,920 | 7,212,059 | 7,979,683 |
| WORKERS COMPENSATION CONTRIB | 9,364,481 | 11,481,569 | 12,471,635 | 12,908,106 | 13,807,636 |
| UNEMPLOYMENT CONTRIBUTIONS | 322,410 | 268,537 | 316,341 | 301,236 | 326,153 |
| GROUP LIFE INSURANCE CITY CONT | 427,653 | 427,244 | 469,417 | 456,536 | 468,000 |
| GRP DENT CTY CONTRB-FIRE&POLIC | -12,446 | 0 | 0 | 635,109 | 631,098 |
| GRP DENT EMPLOYEE DED-FIRE&POL | -48,010 | 18 | 1 | 74,557 | 74,268 |
| GRP VISION CTY CONTRIB-FIRE&PO | 0 | 0 | 0 | 86,184 | 69,624 |
| GRP DENTAL DEDUCTS-ACTIVE CTY | 0 | 0 | 0 | 0 | 0 |
| WORKERS COMPENSATION PAYBACK | 656,139 | 585,889 | 645,504 | 0 | 0 |
| **TOTAL SIF REVENUES** | **$51,913,856** | **$52,922,460** | **$61,546,784** | **$63,191,339** | **$69,028,518** |
| **ENTERPRISE REVENUES** | | | | | |
| CUSTOMER FACILITY CHARGE | $3,344,072 | $3,435,217 | $3,418,455 | $3,500,000 | $3,400,000 |
| PASSENGER VEHICLE | 21,043,669 | 21,884,647 | 21,686,955 | 23,341,918 | 23,870,452 |
| COMMERCIAL CROSSINGS | 0 | 0 | 0 | 0 | 0 |
| AIRPORT BUILDING LEASE | 1,451,886 | 1,546,876 | 1,669,215 | 1,714,060 | 1,730,460 |
| AIRPORT PARKING LOT FEES | 6,166,460 | 6,225,763 | 6,255,488 | 6,250,000 | 7,845,115 |
| AIRLINE SCHEDULED LANDING | 3,895,971 | 3,026,733 | 3,055,326 | 3,100,000 | 3,200,000 |
| NONSCHEDULED LANDING FEES | 308,380 | 356,165 | 332,809 | 385,820 | 385,820 |
| AIRPORT GATE USE FEES | 0 | 11,591 | 50,828 | 52,625 | 78,000 |
| FUEL FLOWAGE FEES | 402,614 | 415,212 | 387,294 | 415,000 | 360,000 |
| AIRCRAFT PARKING FEES | 435,039 | 435,176 | 449,060 | 460,400 | 460,267 |
| TERM SPACE RENTAL - AIRLINE | 4,304,447 | 5,662,949 | 5,410,991 | 5,397,500 | 5,529,369 |
| TERMINAL SPACE RENTAL- | 659,354 | 633,668 | 654,693 | 609,000 | 655,000 |
| AIRPORT ADVERTISING | 230,920 | 251,955 | 254,557 | 274,000 | 259,000 |
| AIRPORT FOOD AND BEVE | 1,386,828 | 1,360,615 | 1,374,465 | 1,377,442 | 1,424,095 |
| AIRPORT GIFTSHOP NEWSTAND | 589,249 | 576,685 | 618,536 | 575,000 | 643,000 |
| AIRPORT VENDING MACHINE | 160 | 177 | 156 | 250 | 250 |
| AIRPORT CAR RENTALS | 4,324,089 | 4,253,643 | 4,368,138 | 4,340,000 | 4,400,000 |
| AIRPORT LA PLACITA REVENUES | 70,796 | 67,298 | 62,216 | 68,500 | 59,000 |
| AIRPORT TAXI AND LIMOUSINE | 32,763 | 28,100 | 49,156 | 45,000 | 30,000 |
| AIRPORT TRANSPORT | 0 | 0 | 0 | 0 | 83,000 |
| AIRPORT PHONE | 36 | 0 | 0 | 200 | 200 |
| AIRPORT EQUIPMENT PARKING | 100,762 | 110,350 | 115,370 | 106,200 | 115,200 |
| AIRPORT LOADING BRIDGE | 14,400 | 13,452 | 500 | 0 | 0 |
| AIRPORT CAR RENTAL PARKING | 135,140 | 111,650 | 0 | 0 | 0 |
| AIRPORT SEC COST | 150,689 | 152,095 | 158,090 | 153,000 | 153,000 |
| AIRPORT CANINE COST | 0 | 0 | 0 | 0 | 202,000 |
| AIRPORT UTIL COSTS | 322,870 | 288,363 | 361,704 | 299,000 | 326,000 |
| AIRCRAFT TIE DOWN FEES | 3,120 | 3,120 | 3,120 | 3,120 | 3,120 |
| T-HANGAR RENTAL FEES | 292,305 | 310,202 | 294,347 | 292,000 | 292,000 |
| GROUND RENTALS | 8,095,403 | 8,331,744 | 8,670,418 | 9,070,493 | 8,972,988 |
| OTHER AIRPORT REVENUE | 135,823 | 83,619 | 136,750 | 34,050 | 28,800 |
| AIRPORT WASHRACK REVENUE | 307 | 165 | 62 | 100 | 100 |
| AIRPORT FINGERPRINT | 32,830 | 118,410 | 160,651 | 162,000 | 162,000 |
| GOLF COURSE GREEN FEES | 1,079,508 | 979,327 | 890,932 | 998,035 | 1,065,576 |
| PRO SHOP SALES | 184,085 | 170,950 | 147,522 | 170,771 | 166,004 |
| DRIVING RANGE FEES | 32,729 | 30,122 | 26,854 | 30,288 | 26,150 |
| CARGO SCHEDULED LANDING | 875,916 | 1,002,018 | 757,724 | 898,573 | 898,573 |
| FARE BOX REVENUE | 7,754,527 | 6,851,662 | 6,241,794 | 6,600,000 | 6,500,000 |

| Description | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget |
|---|---|---|---|---|---|
| **ENTERPRISE REVENUES (CONT.)** | | | | | |
| TICKET SALES | $865,953 | $1,210,136 | $1,186,125 | $1,434,158 | $1,200,000 |
| TOKEN SALES | 70,852 | 68,563 | 67,588 | 70,000 | 70,000 |
| STREET CAR FARE BOX | 0 | 0 | 0 | 0 | 350,000 |
| LIFT BUS REVENUE - TICKETS | 280,015 | 299,105 | 307,432 | 310,000 | 300,000 |
| SENIOR CITIZEN BUS PASS | 137,487 | 140,520 | 135,593 | 150,000 | 135,000 |
| LIFT BUS REVENUE - FARE BOX | 296,566 | 320,934 | 319,964 | 325,000 | 320,000 |
| NON-TRANSPORTATION | 128,648 | 230,682 | 236,289 | 250,000 | 215,000 |
| UNION DEPOT OFFICE LEASE | 73,470 | 129,574 | 270,035 | 264,156 | 270,000 |
| FTA SUBSIDY | 179,089 | 11,277,462 | -557,117 | 13,240,782 | 0 |
| FARE BOX COUNTY SERVICE | 20,088 | 27,991 | 39,366 | 50,000 | 40,000 |
| FARE BOX CITY OF SUNLAND | 40,238 | 17,019 | 18,844 | 50,000 | 20,000 |
| POS COBRA DEDUCTIONS | 48,702 | 21,923 | 57,811 | 50,000 | 50,000 |
| GP VISION DEDUCTS- ACTIVE | 0 | 0 | 0 | 29,248 | 0 |
| GAINS ON DISP-ENTERP FIX | 3,256 | 0 | 31,858 | 0 | 0 |
| PASSENGER FACILITY CHARGES | 5,417,130 | 5,153,283 | 5,572,878 | 5,712,644 | 5,900,000 |
| CITY CONTR - RETIREE HEALTH | -1,288,936 | 0 | 0 | 0 | 0 |
| **TOTAL ENTERPRISE REVENUES** | **$74,129,702** | **$87,626,913** | **$75,750,842** | **$92,660,333** | **$82,194,539** |
| **TOTAL REVENUE - ALL** | **$1,095,831,320** | **$1,354,275,403** | **$935,183,028** | **$896,357,226** | **$989,381,830** |

# General Fund Revenue Summary by Source

| REVENUE BY SOURCE | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|---|
| Property Taxes | 141,420,945 | 148,473,992 | 153,799,883 | 159,149,901 | 174,934,222 | 193,554,893 |
| Delinquent Taxes | 1,307,371 | 1,225,829 | 1,166,589 | 1,289,169 | 0 | 0 |
| Sales Taxes | 80,361,463 | 83,902,828 | 85,269,622 | 87,704,730 | 89,473,202 | 93,763,721 |
| Franchise Fees | 42,287,251 | 49,843,739 | 51,525,944 | 53,599,045 | 55,660,606 | 52,661,354 |
| Charges for Services | 29,315,588 | 30,738,610 | 32,588,994 | 31,808,808 | 32,291,533 | 32,517,730 |
| Fines and Forfeitures | 11,146,618 | 11,009,507 | 10,649,107 | 7,760,033 | 9,162,749 | 7,541,245 |
| Licenses and Permits | 12,249,372 | 12,973,477 | 13,901,051 | 14,939,427 | 12,629,230 | 13,148,935 |
| Intergovernmental Revenues | 1,969,780 | 2,186,540 | 349,877 | 452,977 | 446,988 | 446,988 |
| County Participation | 752,847 | 630,388 | 469,169 | 469,169 | 537,341 | 537,341 |
| Interest | (116,498) | 26,429 | 85,405 | 300,031 | 200,000 | 200,000 |
| Rents and Other | 1,433,441 | 1,525,475 | 1,496,104 | 1,523,350 | 2,314,025 | 2,241,265 |
| Other Sources (Uses) | 22,438,336 | 19,525,070 | 22,291,998 | 20,886,558 | 20,463,966 | 31,984,328 |
| **TOTAL REVENUES** | **$344,566,512** | **$362,061,883** | **$373,593,742** | **$379,883,197** | **$398,113,862** | **$428,597,800** |

## General Fund Revenue by Source for FY 2019




***Variance in Actual FY2016 to Actual FY2017:***

**Property Tax:** Increase in property tax collections

**Sales Tax:** Increase in Sales Tax collections

**Franchise Fees:** Increases in El Paso Water and Electric Company Franchise

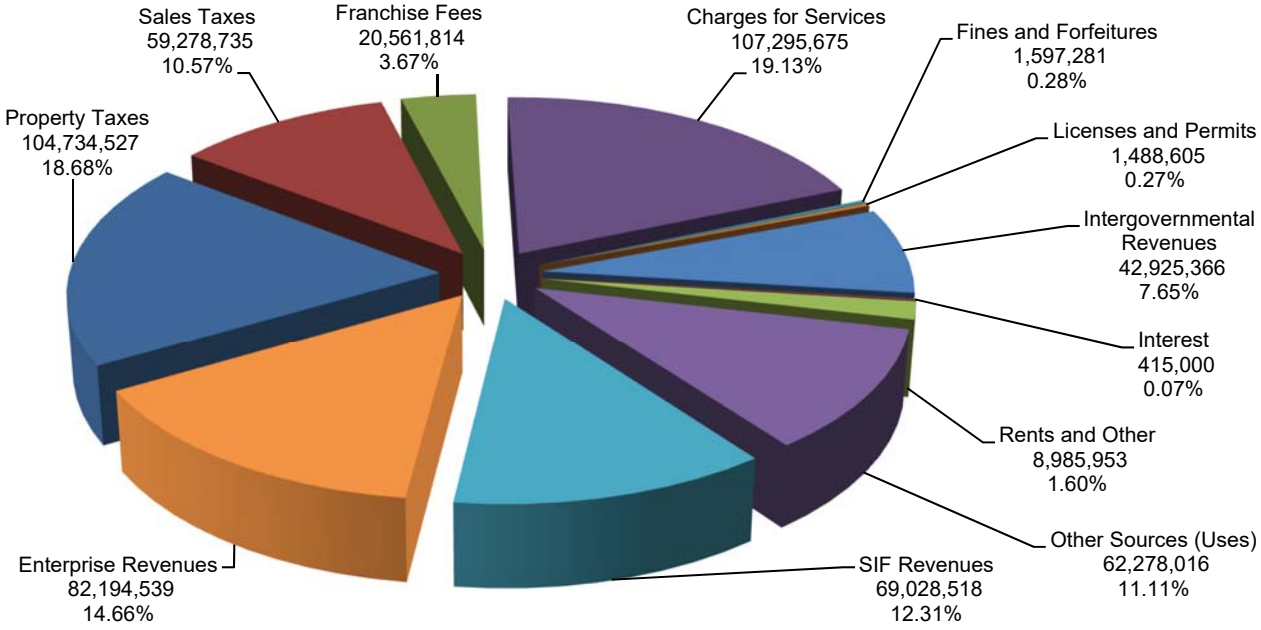
**Fines and Forfeitures:** Decreases in collections from Municipal Court

**Other Sources (Uses):** Decrease in interfund transfers

# Non-General Fund Revenue Summary by Source

| REVENUE BY SOURCE | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|---|
| Property Taxes | 75,555,399 | 76,931,121 | 83,946,020 | 93,626,885 | 98,274,004 | 104,734,527 |
| Delinquent Taxes | 651,520 | 619,615 | 594,456 | 674,268 | 0 | 0 |
| Sales Taxes | 51,433,988 | 54,042,363 | 57,096,456 | 56,002,527 | 57,266,145 | 59,278,735 |
| Franchise Fees | 5,292,915 | 7,680,253 | 7,804,191 | 7,888,732 | 7,673,506 | 20,561,814 |
| Charges for Services | 109,888,541 | 120,920,251 | 115,080,090 | 108,735,031 | 97,774,554 | 107,295,675 |
| Fines and Forfeitures | 1,792,331 | 1,756,936 | 1,838,312 | 1,673,990 | 1,746,503 | 1,597,281 |
| Licenses and Permits | 1,817,886 | 1,632,205 | 1,643,320 | 1,392,610 | 1,643,672 | 1,488,605 |
| Intergovernmental Revenues | 79,117,697 | 60,137,262 | 49,160,885 | 69,764,116 | 29,741,204 | 42,925,366 |
| County Participation | 1,259,297 | 0 | 0 | 0 | 0 | 0 |
| Interest | 464,669 | 97,523 | 919,594 | 3,217,538 | 115,000 | 415,000 |
| Rents and Other | 2,161,540 | 4,109,629 | 5,487,511 | 3,699,167 | 3,085,283 | 8,985,953 |
| Other Sources (Uses) | 503,753,956 | 279,798,721 | 516,561,454 | 71,327,340 | 45,071,821 | 62,278,016 |
| SIF Revenues | 52,585,656 | 51,913,856 | 52,922,460 | 61,546,784 | 63,191,339 | 69,028,518 |
| Enterprise Revenues | 89,325,814 | 74,129,702 | 87,626,913 | 75,750,842 | 92,660,333 | 82,194,539 |
| **TOTAL REVENUES** | **$975,101,210** | **$733,769,437** | **$980,681,661** | **$555,299,831** | **$498,243,364** | **$560,784,030** |

## Non-General Fund Revenue by Source for FY 2019




***Variance in Actual FY2016 to Actual FY2017:***

**Property Tax:** Increase in collections due to increases in assessed value

**Intergovernmental Revenues:** Increase in federal grant proceeds for Sun Metro

**Other Sources (Uses):** Decrease in original issues bond proceeds, premium on bonds sold, and refunding bond proceeds

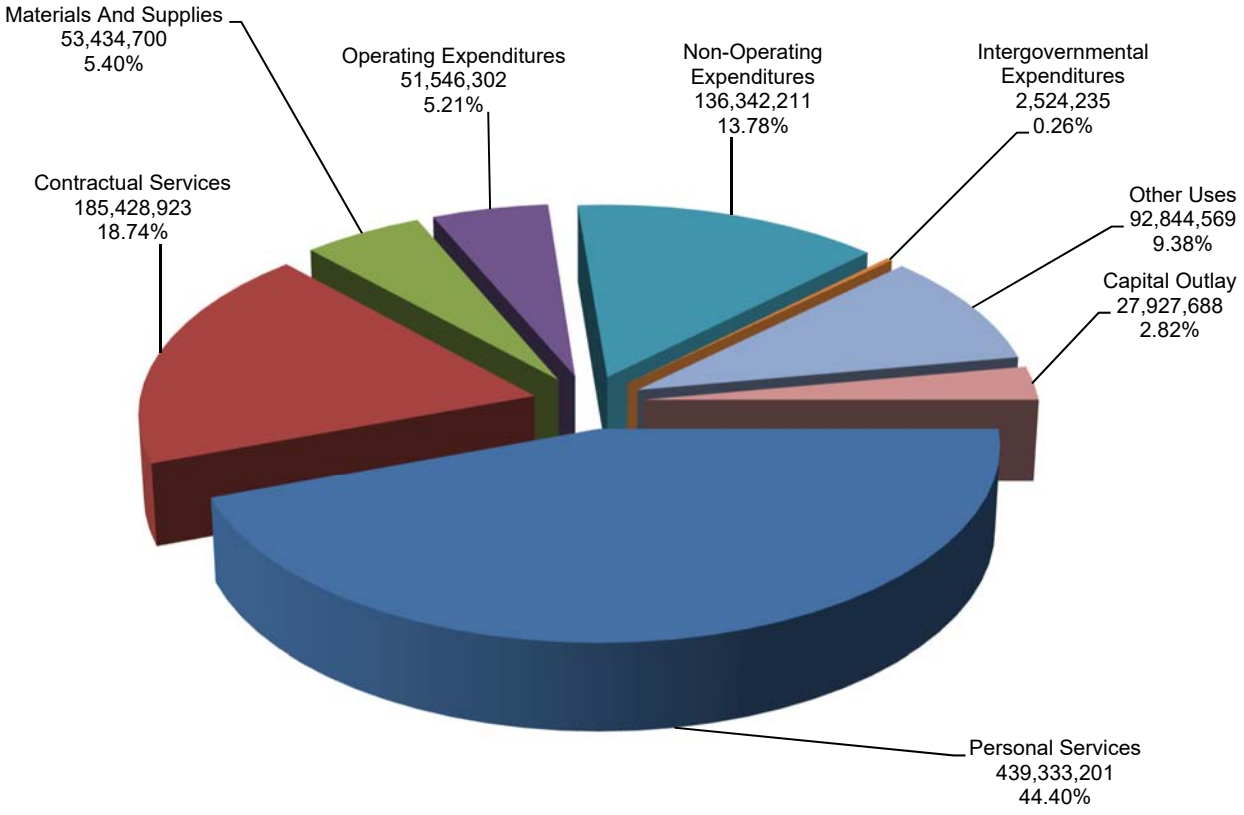
**Enterprise Revenues:** Decrease in FTA subsidy for Sun Metro

# Expenditures

The expenditures for budget purposes are categorized in the following main groups: personal services, contractual services, materials and supplies, operating expenditures, non-operating expenditures, intergovernmental expenditures, other uses and capital outlay.

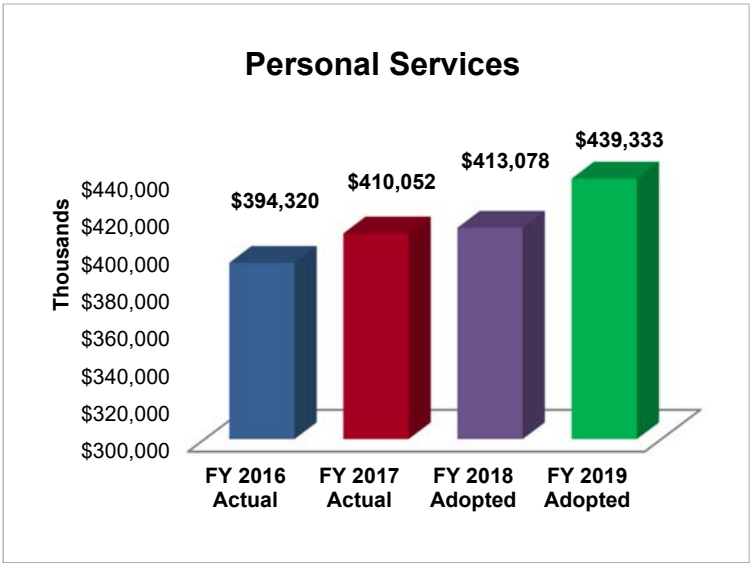
| EXPENDITURES BY CATEGORY | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|---|---|
| Personal Services | 372,115,953 | 394,320,172 | 410,051,606 | 413,077,713 | 439,333,201 |
| Contractual Services | 139,435,483 | 151,096,733 | 157,579,058 | 167,929,259 | 185,428,923 |
| Materials And Supplies | 52,323,512 | 47,217,271 | 55,643,719 | 50,798,593 | 53,434,700 |
| Operating Expenditures | 85,497,032 | 89,952,786 | 91,587,076 | 51,533,566 | 51,546,302 |
| Non-Operating Expenditures | 119,944,183 | 121,354,163 | 118,940,513 | 134,426,362 | 136,342,211 |
| Intergovernmental Expenditures | 649,502 | 2,185,406 | -349,601 | 1,529,825 | 2,524,235 |
| Other Uses | 186,383,237 | 228,390,085 | 80,264,829 | 61,362,169 | 92,844,569 |
| Capital Outlay | 149,051,944 | 92,321,697 | 123,259,476 | 15,699,738 | 27,927,688 |
| **TOTAL EXPENDITURES** | **$1,105,400,846** | **$1,126,838,314** | **$1,036,976,677** | **$896,357,226** | **$989,381,830** |

## All Funds Expenditures by Category for FY 2019



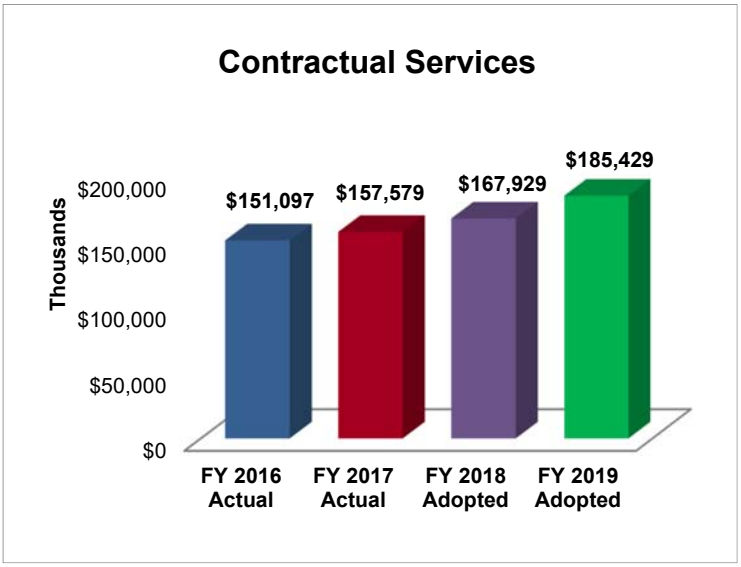
## Personal Services

This category includes costs related to employee compensation such as salaries, wages, taxes, and fringe benefits. All Funds Personal Services costs increased by 6.4% or from $413.1 million in FY 2018 to $439.3 million in FY 2019. The increase in salary costs is largely attributable to the approved contracts with the Police and Fire unions, compensation increases for non-uniform personnel, and the creation of new positions to meet rising service demands.



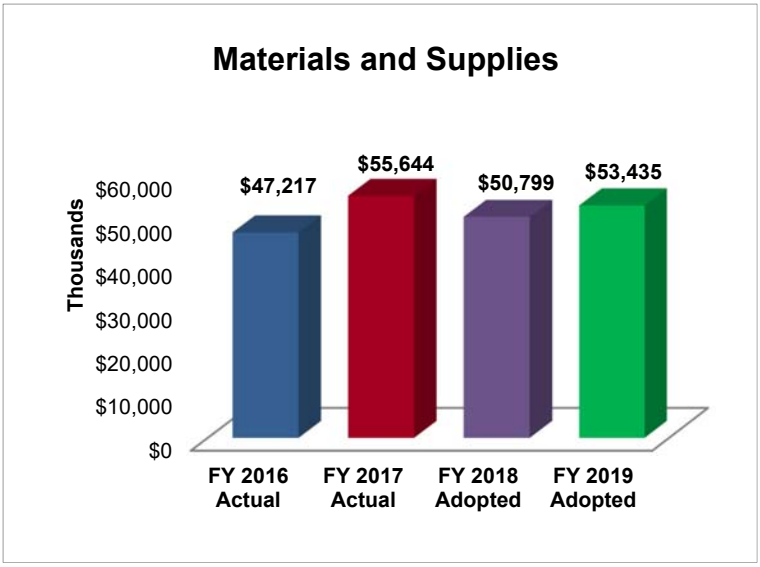

The Fire Department's Personal Services budget rose $6.1 million or 6.3% to allow for a 3.00% Cost of Living Adjustment and increased Healthcare costs approved by El Paso voters. The Police Department's Personal Services budget rose $8.8 million or 7.2% due to an increase in uniformed personnel compensation and additional officers. The Police Department has two academies scheduled to graduate over 100 cadets during FY 2019, and two more academies planned to start in February and June, which are expected to yield 120 additional officers. The FY 2019 budget includes a mid-year compensation increase for non-uniformed personnel who will receive a 1.5% increase. Several departments added additional staff including Human Resources, Mass Transit – Sun Metro, Streets and Maintenance, and Zoo. General Fund Personal Services for FY 2019 are budgeted at $316.0 million and represent 71.9% of the total All Funds Personal Services budget.

## Contractual Services




This category includes costs that are derived from contractual agreements for services. Contractual service costs increased 10.4% from $167.9 million in FY 2018 to $185.4 million in FY 2019. A large portion of the increase in this category is due to an increase in Economic Development incentives and contractual agreements funded by a 1% increase to the El Paso Electric Impact Fund. Payments from the Self Insurance Fund to the City's healthcare provider are also increasing but the City continues with the fourth year of its wellness incentive program to help mitigate future escalations. General Fund Contractual Services for FY 2019 are budgeted at $37.1 million and represent 20.0% of the All Funds Contractual Services budget.

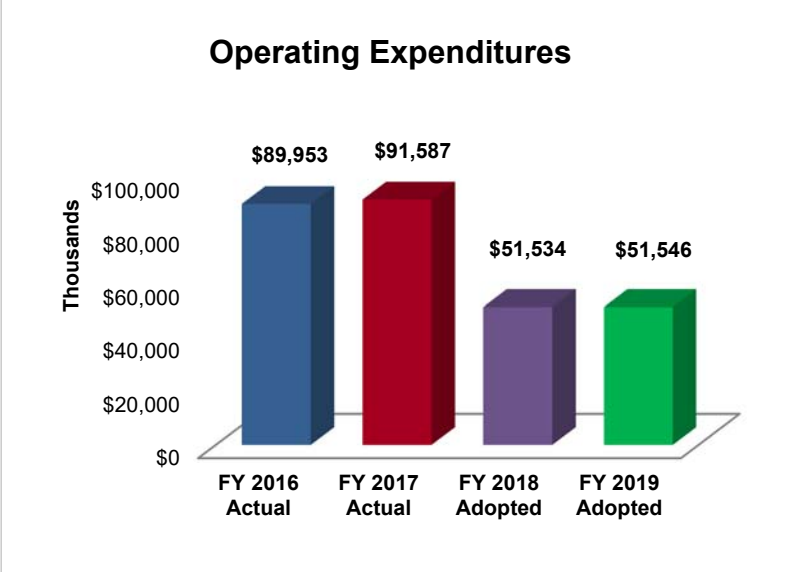
## Materials and Supplies




This category includes costs of expendable items used by operating activities. Supplies and material costs increased 5.2% from $50.8 million in FY 2018 to $53.4 million in FY 2019. The variance is primarily due to a change in the accounting structure for Destination El Paso to match financial reporting. The Police Department increased the budget for fuel, and equipment needed to outfit academy cadets. Environmental Services also saw an increase in materials and supplies in order to fund maintenance and improvements to their facilities. General Fund Materials and Supplies for FY 2019 are budgeted at $18.5 million, which accounts for 34.7% of the total Material and Supplies All Fund's budget.

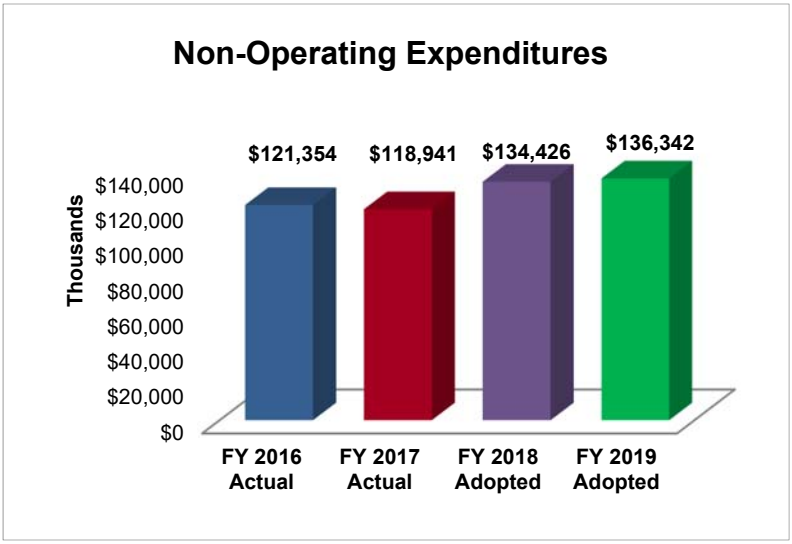
## Operating Expenditures

This category includes items that support day-to-day operations of a department such as utilities, mileage reimbursements, travel, training expenses, and communication costs. Also included are indirect cost expenditures budgeted by enterprise funds to cover their share of overhead costs in the General Fund. The city contracted with an outside firm to conduct an indirect cost study and as a result, the enterprise departments pay the general fund. The city does not budget for depreciation expense, which explains the large variance from actuals to adopted in this category.



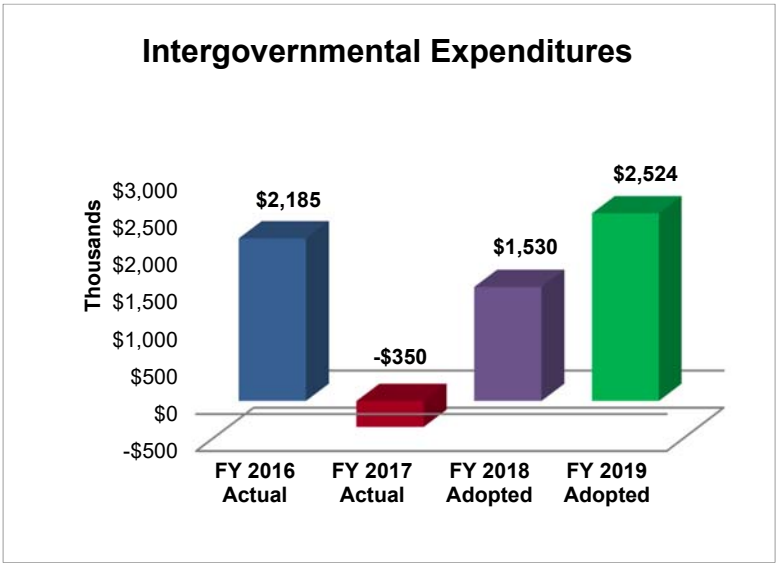

The total budget for Operating Expenditures stayed relatively flat from FY 2018 to FY 2019. Approximately 46.2%, of costs in this category are budgeted in the General Fund.

## Non-Operating Expenditures



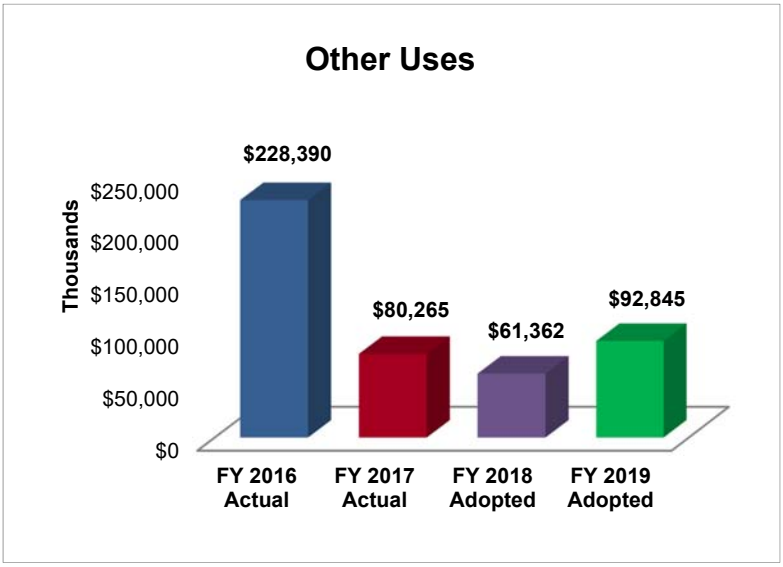

This category includes costs such as principal and interest expense, community service project allocations, housing rehabilitation costs, and damages/settlement costs and represents 13.8% of the total All Funds budget. The budget for FY 2019 increased by 1.4% from $134.4 million to $136.3 million predominately due to additional debt service payments for the voter approved 2012 Quality of Life bonds and council approved street infrastructure projects. The City switched from a reimbursement model for debt to issuing debt prior to the construction of projects to take advantage of lower interest rates. A small percentage (1.5%) of the category is budgeted within the General Fund.

## Intergovernmental Expenditures




This category includes grant-matching funds in order to leverage federal and state funding. A change in method was implemented in FY 2017. The City continues to seek out grant opportunities and will provide necessary matching dollars but the grant dollars will now remain completely separated from match dollars. This change ensures better accounting practices and also stops the practice where the match dollars were spent “twice” on the city’s books. The budget for FY 2019 increased by 65.0% from $1.5 million to $2.5 million primarily due to grant match for Mass Transit - Sun Metro.

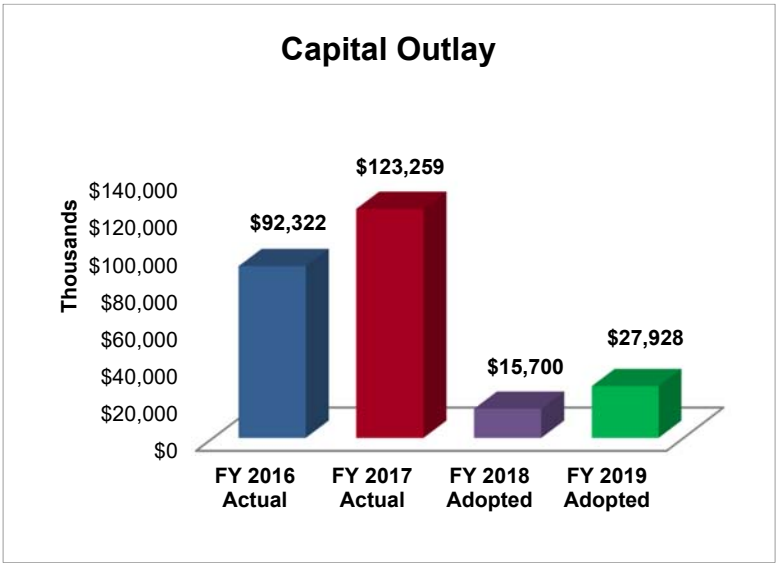
## Other Uses




This category includes nonrecurring transfers that do not qualify as revenues or expenditures to the receiving or disbursing department. Other Uses increased 51.3% from $61.4 million in FY 2018 to $92.8 million in FY 2019, due to transfers related to economic incentives, Hotel Occupancy Tax, and the increase to the Environmental Franchise Fee. Approximately 31.4% of this category is budgeted under the General Fund.

## Capital Outlay

This category includes construction, equipment, and land acquisition. Capital costs for FY 2019 are expected to increase by 77.9% from $15.7 million in FY 2018 to an estimated $27.9 million. The budget includes funding for a dedicated Street Maintenance Fund and for replacement of Fire Department apparatus. The variance can also be attributed to an account restructuring for Destination El Paso to match financial reporting. A very small amount of this category is budgeted under the General Fund (0.4%).



# ALL EXPENDITURES DETAIL

| Description | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget |
|---|---|---|---|---|---|
| **PERSONAL SERVICES** | | | | | |
| NON-UNIFORM WAGES AND SALARIES | $126,085,759 | $139,919,206 | $140,929,750 | $136,769,607 | $145,151,574 |
| COMP ABS NPO AND OPEB | 2,600,474 | 2,633,696 | 2,924,073 | 0 | 0 |
| OVERTIME - CIVILIAN | 6,737,353 | 7,387,090 | 7,401,628 | 4,528,059 | 4,735,638 |
| HAZARDOUS PAY | 84,293 | 75,257 | 64,229 | 65,000 | 70,200 |
| SICK VAC LEAVE PAYOFF-CIVILIAN | 893,050 | 726,819 | 1,016,873 | 55,000 | 56,859 |
| HEALTH INCENTIVE PAY | 0 | 449,584 | 854,870 | 0 | 950,000 |
| INCENTIVE PAY | 3,522,048 | 3,555,777 | 4,101,775 | 3,346,432 | 3,768,955 |
| FIELD TRAINING OFFICER | 71,158 | 83,211 | 172,521 | 119,934 | 150,732 |
| SHIFT DIFFERENTIAL - CIVILIAN | 527,907 | 523,101 | 522,427 | 229,697 | 162,156 |
| PART-TIME TEMPORARY | 2,124,539 | 2,302,084 | 1,211,057 | 6,156,520 | 5,223,733 |
| UNIFORM WAGES AND SALARIES | 118,511,959 | 120,236,882 | 126,248,773 | 131,651,642 | 138,254,677 |
| OVERTIME - UNIFORM | 8,874,837 | 9,137,737 | 10,332,575 | 8,397,487 | 10,365,925 |
| SICK VAC LEAVE PAYOFF -UNIFORM | 4,024,267 | 3,544,251 | 2,797,866 | 2,872,689 | 2,697,689 |
| LONGEVITY - UNIFORM | 1,262,952 | 1,269,859 | 1,294,814 | 1,339,419 | 1,326,042 |
| SHIFT DIFFERENTIAL - UNIFORM | 645,536 | 617,214 | 640,430 | 685,078 | 789,406 |
| PART-TIME TEMPORARY - CADET | 579,065 | 602,977 | 1,355,490 | 2,485,966 | 3,061,582 |
| REIMBURSED OVERTIME | -387,523 | -92 | -368 | 0 | 0 |
| EQUIPMENT ALLOWANCE | 28,176 | 19,515 | 8,788 | 8,680 | 5,791 |
| TEMPORARY SERVICES CONTRACTS | 380 | 220,865 | 209,873 | 45,000 | 147,000 |
| WORKERS COMPENSATION- CIVILIAN | 3,405,796 | 5,790,739 | 6,020,788 | 6,363,617 | 6,814,458 |
| UNEMPLOYMENT COMPEN - CIVILIAN | 136,948 | 142,886 | 147,810 | 152,139 | 152,865 |
| WORKERS COMPENSATION - UNIFORM | 5,978,882 | 5,959,400 | 5,980,858 | 6,493,026 | 6,844,277 |
| UNEMPLOYMENT COMP - UNIFORM | 136,713 | 132,716 | 146,722 | 147,430 | 159,405 |
| LIFE INSURANCE | 110,611 | 109,791 | 110,255 | 110,076 | 111,067 |
| VSION AND DENTAL - UNIFORM | 748,540 | 732,531 | 761,018 | 769,599 | 790,296 |
| POS CITY - EMPLOYER CONTRIB | 12,937,081 | 15,244,876 | 15,728,825 | 16,940,761 | 16,306,539 |
| POS FIRE - EMPLOYER CONTRIB | 6,328,062 | 6,293,005 | 7,668,293 | 8,852,200 | 10,666,158 |
| POS POLICE - EMPLOYER CONTRIB | 7,737,181 | 5,042,209 | 5,860,818 | 7,202,500 | 7,810,586 |
| LIFE INSURANCE - CIVILIAN | 330,769 | 333,382 | 343,926 | 344,284 | 351,360 |
| VISION AND DENTAL | 21 | 842 | 95 | 0 | 0 |
| ALLOW(EXC MIL& UNIF)-CIVILIA | 399,096 | 331,800 | 329,443 | 313,431 | 375,575 |
| RELOCATION EXPENDITURES | 17,124 | 21,235 | 0 | 0 | 0 |
| OTHER EMPLOYEE BENEFITS | 119,328 | 15,842 | 134,946 | 10,000 | 1,713,135 |
| MISC EXPENSE ACCTS-ELEC OFFIC | 41,370 | 41,186 | 41,740 | 40,928 | 0 |
| CITY PENSION PLAN CONTRIBUTION | 14,682,961 | 18,584,796 | 19,392,819 | 20,542,209 | 20,969,786 |
| FIRE PENSION PLAN CONTRIBUTION | 11,374,689 | 11,253,886 | 11,520,756 | 11,884,533 | 12,398,801 |
| POLICE PENSION PLAN CONTRIB | 15,219,313 | 14,305,485 | 15,170,772 | 15,536,556 | 16,557,292 |
| UNIFORM ALLOWANCES | 0 | 90,963 | 93,100 | 95,950 | 90,725 |
| 13C BENEFITS | 1,156 | -1,034 | 0 | 0 | 0 |
| FICA CITY MATCH - CIVILIAN | 7,813,371 | 8,354,068 | 8,443,578 | 8,547,460 | 8,715,292 |
| FICA MED- CITY MATCH-CIVILIAN | 1,834,313 | 1,946,143 | 1,989,447 | 2,208,308 | 2,216,909 |
| FICA CITY MATCH - UNIFORM | 40,051 | 40,590 | 39,690 | 0 | 0 |
| FICA MED CITY MATCH - UNIFORM | 1,866,835 | 1,884,854 | 1,974,475 | 2,129,647 | 2,272,028 |
| RETIREES HEALTH PLAN | 4,532,561 | 4,156,177 | 4,681,164 | 5,322,670 | 5,129,341 |
| WORKERS COMPENSATION - CADET | 2,347 | 95,053 | 77,597 | 115,920 | 125,084 |
| UNEMPLOYMENT COMP - CADET | 46,997 | 2,117 | 11,593 | 3,078 | 3,062 |
| LIFE INSURANCE - (EXECUTIVE) | 1,092 | 1,569 | 2,112 | 2,355 | 3,290 |
| VISION AND DENTAL | 1,447 | 1,773 | 2,327 | 2,650 | 3,701 |

| Description | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget |
|---|---|---|---|---|---|
| **PERSONAL SERVICES (CONT.)** | | | | | |
| FICA CITY MATCH - CADET | $64,907 | $77,193 | $109,668 | $154,130 | $189,818 |
| FICA MED - CITY MATCH - CADET | 20,158 | 29,066 | 23,490 | 36,047 | 44,393 |
| HSA CONTRIBUTIONS | 0 | 0 | 1,156,035 | 0 | 1,600,000 |
| **TOTAL PERSONAL SERVICES** | **$372,115,953** | **$394,320,172** | **$410,051,606** | **$413,077,713** | **$439,333,201** |
| **CONTRACTUAL SERVICES** | | | | | |
| PERSONAL SERVICES CONTRACTS | $0 | $0 | $2,363 | $0 | $0 |
| TEMPORARY SERVICES CONTRACTS | 2,395,337 | 2,546,039 | 3,183,785 | 5,706,616 | 3,970,082 |
| CONTRACTUAL SERVICES | 0 | 0 | 0 | 0 | 8,000 |
| PROFESSIONAL SERVICES | 0 | 0 | 333,275 | 389,284 | 283,063 |
| ACOUNTING/AUDIT SERVICES | 388,356 | 528,914 | 180,766 | 159,253 | 200,711 |
| APPRAISAL SERVICES | 2,049,693 | 3,022,281 | 3,393,293 | 3,578,000 | 3,781,000 |
| ARTISTIC PERFORMANCES SERVICES | 114,974 | 154,796 | 198,823 | 162,707 | 165,269 |
| ASSESSMENT CENTER SERVICES | 14,504 | 21,196 | 17,909 | 37,400 | 37,400 |
| BOND FIN ADVISORY SERVICE | 14,950 | 25,150 | 16,950 | 1,300 | 15,250 |
| COLLECTIVE BARGAINING SERVICES | 55,366 | 19,748 | 8,464 | 40,000 | 40,000 |
| DATA PROCESSING SERVICES | 210,304 | 156,341 | 73,916 | 217,675 | 227,275 |
| ENGINEERING SERVICES | 759,908 | 28,647 | 82,794 | 101,819 | 118,819 |
| EXTERNAL LEGAL COUNSEL SERVICE | 1,338,180 | 2,114,726 | 2,346,422 | 580,765 | 603,850 |
| TITLE SEARCH SERVICES | 3,400 | 5,434 | 6,279 | 5,000 | 5,000 |
| HEALTH CARE PROVIDERS SERVICES | 34,251,303 | 35,649,670 | 36,091,930 | 37,150,078 | 39,696,657 |
| INTERPRETER SERVICES | 138,801 | 142,814 | 128,790 | 152,066 | 159,200 |
| COURT REPORTERS | 1,313 | 5,681 | 7,526 | 31,000 | 30,500 |
| EXPERT WITNESSES | 19,498 | 96 | 58,144 | 74,419 | 73,919 |
| MANAGEMENT CONSULTING SERVICES | 1,950,383 | 4,504,675 | 4,478,826 | 10,103,881 | 7,043,533 |
| PROMOTIONAL SERVICES | 359,481 | 678,428 | 1,035,735 | 493,280 | 2,032,936 |
| DENTAL PREMIUM | 699,223 | 639,437 | 717,725 | 705,000 | 685,000 |
| OPTICAL PREMIUM | 14,546 | 4,974 | 5,308 | 6,000 | 6,250 |
| LIFE PREMIUM | 434,709 | 495,577 | 402,587 | 456,536 | 468,000 |
| ELECTR FRANCHISE REVIEW SVCS | 0 | 6,700 | 0 | 20,800 | 20,800 |
| GAS FRANCHISE REVIEW SERVICES | 0 | 0 | 0 | 21,500 | 21,500 |
| TEPHONE FRACHISE REVIEW SVCS | 0 | 9,975 | 20,625 | 1,000 | 1,000 |
| CABLE FRANCHISE REVIEW SERVICE | 0 | 0 | 0 | 200 | 200 |
| WORKERS COMP BENEFITS PAID | 3,440,934 | 3,860,910 | 3,192,757 | 3,403,000 | 3,403,000 |
| UNEMPLOYMENT BENEFITS PAID | 301,751 | 186,809 | 284,713 | 301,236 | 326,153 |
| POS RETIREES | 283,943 | 0 | 0 | 0 | 0 |
| STOP LOSS INSURANCE | 2,913,733 | 3,827,340 | 3,506,744 | 3,370,135 | 4,500,000 |
| PRESCRIPTION BENEFIT PAYMENTS | 9,079,585 | 9,227,723 | 12,253,797 | 11,764,710 | 12,377,000 |
| PHARMACEUTICAL ADMIN | 135,538 | 140,962 | 163,273 | 150,000 | 150,000 |
| EAP BENEFIT ADMINISTRATOR | 30,016 | 27,721 | 35,581 | 30,240 | 53,000 |
| ARBITRAGE SERVICES | 0 | 0 | 6,930 | 10,500 | 0 |
| ARBITRATION MEDIATION SVCS | 1,825 | 12,652 | 10,009 | 10,000 | 10,000 |
| INVESTIGATIVE SERVICES | 45 | 20,500 | 998 | 3,000 | 3,000 |
| ARBITRAGE BOND REVIEW SERVICE | 8,910 | 7,920 | 0 | 0 | 11,000 |
| BENEFITS ADMINISTRATORS (TPA) | 2,761,460 | 2,759,988 | 3,378,695 | 3,700,000 | 3,700,000 |
| BILLING COLLECT AGEN CONTRACTS | 1,395,622 | 1,267,716 | 1,433,739 | 1,410,735 | 1,516,956 |
| DATA PROCESS SERVICES CONTRACT | 6,155,889 | 5,973,006 | 5,424,212 | 7,021,654 | 7,408,997 |
| ELECTIONS CONTRACTS | 161,060 | 186,613 | 391,556 | 0 | 290,000 |
| ENVIRONMENTAL CONTRACTS | 1,929,366 | 1,538,082 | 1,306,307 | 2,711,286 | 2,030,769 |
| LEGAL NOTICES CONTRACTS | 204,703 | 265,171 | 237,726 | 119,119 | 219,995 |
| MAINT SVCS CONTRACT-JANITORIAL | 3,311,833 | 3,634,817 | 3,900,412 | 3,963,164 | 4,091,054 |

| Description | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget |
|---|---|---|---|---|---|
| **CONTRACTUAL SERVICES (CONT.)** | | | | | |
| MANAGEMENT SERVICES CONTRACTS | $10,977,810 | $11,914,154 | $12,292,485 | $13,923,180 | $14,310,309 |
| PERSONNEL RECRUITMENT | 53,402 | 65,877 | 109,005 | 600 | 1,350 |
| PRINTING SERVICES CONTRACTS | 649,192 | 695,291 | 620,959 | 646,472 | 615,778 |
| PURCHASED TRANSP CONTRACTS | 0 | 0 | 45,000 | 0 | 0 |
| REC AND CULTURAL CONTRACTS | 685,631 | 1,070,795 | 487,460 | 497,259 | 497,158 |
| SECURITY CONTRACTS | 4,726,283 | 4,624,487 | 4,484,849 | 4,811,185 | 5,461,442 |
| TEMP EMPLOYEE SVCS CONTRACTS | 50,189 | 46,603 | 78,016 | 52,340 | 39,500 |
| TRAINING INSTRUCTION CONTRACTS | 202,411 | 200,930 | 238,720 | 235,469 | 249,484 |
| OUTSIDE CONTRACTS - NOC | 18,038,641 | 17,029,963 | 19,970,118 | 15,989,824 | 29,761,092 |
| FOREIGN TRADE ZONE INSPECTIONS | 961 | 0 | 0 | 0 | 0 |
| INTERLOCAL AGREEMENTS | 558,103 | 576,610 | 1,104,250 | 792,923 | 834,690 |
| GARAGE KEEPER LIENS | 49,147 | 21,537 | 8,806 | 0 | 0 |
| PEST CONTROL CONTRACTS | 76,019 | 79,334 | 82,420 | 108,975 | 115,458 |
| GROUNDKEEPING HORTI CONTRACTS | 2,322,180 | 2,712,927 | 3,139,270 | 4,079,797 | 4,600,259 |
| LINEN AND INDUSTRIAL CONTRACTS | 88,883 | 86,828 | 101,570 | 159,797 | 140,662 |
| PUB SAFETY EQUIP MAINT CONTRAC | 506,167 | 415,563 | 443,964 | 489,325 | 463,538 |
| BLDGS FACILITIES MAINT CONTRAC | 1,056,994 | 1,582,672 | 1,875,815 | 1,497,574 | 1,547,868 |
| PUBLIC ACCESSES MAINT CONTRACT | 1,818,990 | 986,291 | 1,607,428 | 1,586,975 | 1,385,399 |
| VEH HEAVY EQUIP OFF RD MAINT C | 1,276,758 | 1,298,431 | 908,573 | 1,305,200 | 1,003,000 |
| OFFICE EQUIP MAINT CONTRACTS | 869,931 | 940,393 | 1,815,689 | 2,202,035 | 2,232,516 |
| VETERINARIAN | 26,531 | 28,291 | 22,026 | 45,050 | 45,050 |
| BUS SHELTER CLEANING | 641,946 | 449,415 | 390,291 | 200,000 | 205,000 |
| AIRPORT FINGERPRINT EXPENSE | 30,000 | 64,000 | 35,000 | 70,000 | 70,000 |
| AIRPORT TERM. RENT EXP. | 0 | 0 | 352,998 | 0 | 0 |
| AIRPORT LANDING FEE EXP. | 0 | 0 | 387,568 | 0 | 0 |
| 380 PROPERTY TAX REBATES | 870,656 | 3,242,529 | 1,177,216 | 3,854,697 | 3,741,921 |
| 380 SALES TAX REBATES | 281,222 | 283,244 | 90,776 | 534,663 | 1,043,400 |
| 380 HOTEL OCCUPANCY TAX REBATE | 235,091 | 231,996 | 161,896 | 228,904 | 264,900 |
| EQUIP MAINT-INTERFUND SVCS | 10,640,017 | 11,810,591 | 12,379,427 | 11,417,864 | 11,658,108 |
| MOTOR POOL USAGE FEE-INTERF SV | 50,441 | 48,191 | 42,949 | 64,903 | 59,213 |
| PRINT SHOP ALLOC-INTERFUND SVC | 264,445 | 232,460 | 101,340 | 205,422 | 156,166 |
| MAIL ROOM CHARGES | 650,829 | 552,455 | 328,897 | 377,298 | 353,538 |
| BUILDINGS-LEASES | 1,616,752 | 1,597,822 | 1,774,573 | 1,605,475 | 2,043,222 |
| LEASED EQUIPMENT | 0 | 0 | 8,452 | 8,500 | 8,500 |
| BUS STOPS-LEASES | 0 | 0 | 15,910 | 0 | 0 |
| COMPUTER RELATED-LEASES | 1,378 | 15,340 | 18 | 1,500 | 1,500 |
| MEDICAL EQUIPMENT-LEASES | 14,414 | 0 | 0 | 0 | 0 |
| OFFICE EQUIPMENT-LEASES | 410,417 | 402,400 | 435,534 | 485,266 | 546,800 |
| PARKING LOTS-LEASES | 304,687 | 300,283 | 311,934 | 344,150 | 377,045 |
| TIRES-LEASES | 403,125 | 381,453 | 434,578 | 433,196 | 200,000 |
| VEHICLES-LEASES | 606,082 | 482,437 | 451,078 | 353,040 | 385,411 |
| LEASES NOC | 678,494 | 2,533,365 | 571,875 | 739,760 | 802,273 |
| LAND - LEASES | 261,979 | 295,772 | 280,385 | 282,083 | 285,035 |
| COPIER CONTRACT SERVICES | 108,847 | 96,775 | 90,257 | 134,200 | 136,200 |
| **TOTAL CONTRACTUAL SERVICES** | **$139,435,483** | **$151,096,733** | **$157,579,058** | **$167,929,259** | **$185,428,923** |
| **MATERIALS AND SUPPLIES** | | | | | |
| GASOLINE - UNLEADED (OFFSITE) | $0 | $10 | $21 | $8,000 | $0 |
| GASOLINE - UNLEADED | 3,459,020 | 2,878,726 | 3,087,822 | 3,732,817 | 3,977,996 |
| COMPRESSED NATURAL GAS | 167,367 | 364,900 | 511,740 | 415,000 | 510,000 |
| LUBRICANTS ANTIFREEZE | 235,261 | 377,973 | 304,990 | 492,200 | 682,700 |

| Description | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget |
|---|---|---|---|---|---|
| **MATERIALS AND SUPPLIES (CONT.)** | | | | | |
| DIESEL | $2,412,446 | $1,727,957 | $1,881,359 | $2,149,550 | $2,212,300 |
| DIESEL (OFFSITE) | 0 | 0 | 13,291 | 0 | 0 |
| PROPANE | 7,529 | 7,386 | 7,707 | 25,380 | 18,770 |
| LIQUIFIED NATURAL GAS | 3,534,303 | 2,830,024 | 2,049,924 | 2,186,388 | 2,440,000 |
| AVIATION FUEL | 31 | 2,142 | 580 | 0 | 0 |
| OFFICE SUPPLIES | 872,979 | 888,904 | 829,814 | 964,316 | 1,240,892 |
| OTHER SUPPLIES | 0 | 86 | 21,880 | 0 | 4,000 |
| EQUIPMENT PURCHASE UNDER 500 | 713,989 | 332,024 | 357,110 | 273,584 | 302,704 |
| PROMOTIONAL SUPPLIES | 298,827 | 1,045,387 | 1,340,663 | 584,287 | 387,388 |
| PUBLICATIONS & SUBSCRIPTIONS | 1,592,139 | 1,906,250 | 1,719,201 | 1,769,207 | 1,987,442 |
| LEGAL LIBRARY AND RESEARCH EXP | 89,490 | 17,064 | 7,299 | 75,000 | 75,000 |
| SUPPLIES COMPUTER EQUIPMENT | 461,392 | 603,648 | 563,456 | 600,699 | 751,491 |
| DESKTOP SOFTWARE SUPPLIES | 971,362 | 197,202 | 240,414 | 165,900 | 504,011 |
| UNDERCOVER SUPPLIES & MATERIAL | 57,000 | 39,733 | 59,000 | 19,088 | 19,088 |
| PHOTOGRAPHY FILM VIDEO SUPPLY | 56,690 | 86,242 | 91,652 | 319,895 | 324,745 |
| TRAINING MATERIALS | 109,011 | 139,943 | 108,266 | 73,321 | 90,676 |
| AMMUNITION SUPPLIES | 446,905 | 524,420 | 461,240 | 472,637 | 506,257 |
| ANIMALS & ANIMAL SUPPLIES | 311,406 | 363,622 | 438,870 | 613,865 | 631,125 |
| CLEANING SUPPLIES | 724,100 | 773,358 | 804,304 | 934,597 | 1,062,853 |
| CLINICAL MEDICAL SUPPLIES | 1,682,803 | 1,808,898 | 1,988,692 | 2,241,855 | 2,353,640 |
| LAND MAINTENANCE SUPPLIES | 756,373 | 612,521 | 824,723 | 1,021,697 | 964,847 |
| BUILDING MAINTENANCE SUPPLIES | 38,550 | 15,751 | 39,558 | 63,201 | 93,488 |
| FOOD AND BEVERAGES SUPPLIES | 179,091 | 751,813 | 804,749 | 192,740 | 798,198 |
| RECREATIONAL SUPPLIES | 309,217 | 221,153 | 385,730 | 292,674 | 505,756 |
| EQUIP MAINT SUP-LOW COST ITEM | 336,268 | 315,073 | 319,981 | 393,281 | 467,976 |
| VEHICLE MAINTENANCE SUPPLIES | 4,261,365 | 4,216,532 | 4,593,860 | 5,102,390 | 4,428,090 |
| UNIFORMS AND APPAREL SUPPLIES | 968,567 | 1,072,324 | 1,196,591 | 1,275,778 | 1,304,102 |
| INVENTORY PURCH-MAT & SUPPLIES | 4,024,005 | 4,875,522 | 4,945,804 | 4,938,311 | 4,945,681 |
| MAINTENANCE SUPPLIES PARTS NOC | 1,205,150 | 1,767,068 | 1,073,819 | 1,473,117 | 1,364,225 |
| SAFETY GEAR | 961,160 | 808,558 | 928,389 | 1,055,870 | 1,123,555 |
| FUEL INVENTORY PURCHASES | 5,950,917 | 4,385,220 | 5,004,967 | 6,200,000 | 5,685,557 |
| EQUIP OUTSIDE REPAIRS SVCS NOC | 1,588,414 | 1,727,660 | 1,639,539 | 1,977,658 | 1,986,673 |
| CHEMICAL SUPPLIES | 479,693 | 445,904 | 474,404 | 685,664 | 716,239 |
| FURNITURE 1000 - 4999 99 | 23,166 | 44,353 | 22,198 | 33,197 | 39,600 |
| DATA PROCES EQUIP 1000-4999 99 | 33,366 | 11,447 | 51,840 | 0 | 2,915 |
| OTHER EQUIPMENT 1000 -4999 99 | 90,263 | 108,016 | 896,328 | 17,005 | 16,655 |
| PCARD CHARGE CLEARING ACCOUNT | 0 | 704 | 0 | 0 | 0 |
| BUILDINGS FACILITIES MAINT REP | 2,313,661 | 1,840,790 | 2,320,803 | 1,837,148 | 2,425,666 |
| EQUIPMENT MAINTENANCE | 0 | 0 | 71,966 | 0 | 0 |
| FUELING FACILITY - MAINT & REP | 82,301 | 119,786 | 55,083 | 110,000 | 100,000 |
| LAND LANDSCAPING - MAINT & REP | 184,545 | 257,363 | 249,520 | 365,636 | 428,591 |
| PUBLIC ACCESSES-MAINT & REP | 7,388,210 | 2,886,338 | 6,532,111 | 2,391,330 | 2,553,707 |
| VEHICLES - MAINT & REPAIRS | 355,779 | 1,101,948 | 129,482 | 153,008 | 183,933 |
| OFFICE EQUIPMENT-MAINT & REP | 21,648 | 81,362 | 56,024 | 106,800 | 71,600 |
| HEAVY EQUIPMENT - MAINT& REP | 92,454 | 77,804 | 70,386 | 84,300 | 84,300 |
| PUBLIC SAFETY EQUIP-MAINT REP | 162,178 | 248,639 | 255,543 | 400,864 | 425,864 |
| PARKING METERS - MAINT & REP | 150,136 | 208,600 | 250,935 | 260,000 | 260,000 |
| ADA-RELATED ACCESS-MAINT & REP | 0 | 0 | 8,844 | 0 | 0 |
| AIRFIELD MAINT AND REPAIRS | 72,517 | 157,542 | 156,179 | 158,000 | 158,000 |
| BUILDINGS - INSIDE | 2,323 | 6,549 | 40,815 | 12,040 | 12,000 |
| BUILDINGS - OUTSIDE | 17,961 | 32,813 | 58,702 | 93,850 | 59,530 |

| Description | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget |
|---|---|---|---|---|---|
| **MATERIALS AND SUPPLIES (CONT.)** | | | | | |
| BUILDINGS - FLOOR | $0 | $0 | $39,475 | $0 | $0 |
| ELECTRICAL SUPPLIES - REPAIR | 60,791 | 30,316 | 43,442 | 14,938 | 28,262 |
| ELEVATORS - ESCALATORS | 2,260 | 46,362 | 54,055 | 3,000 | 53,000 |
| HVAC- SUPPLIES & REPAIR | 70,757 | 9,035 | 26,670 | 10,605 | 12,355 |
| PLUMBING SUPPLIES & REPAIR | 65,892 | 30,902 | 64,099 | 23,038 | 35,729 |
| SWIMMING POOLS | 55,600 | 41,725 | 66,772 | 157,926 | 160,338 |
| LIBRARY BOOKS | 0 | 5,140 | 34,857 | 0 | 0 |
| SIGNS- TRAFFIC AND OTHER | 4,800 | 0 | 0 | 1,500 | 0 |
| EQUIPMENT MAT 500 - 4 999 99 | 112,338 | 264,377 | 380,465 | 79,670 | 80,920 |
| MINOR EQUIPMENT | 0 | 0 | 6,805 | 0 | 0 |
| EQUIPMENT FOR GRANT TRANSFER | 0 | 0 | 2,000,000 | 0 | 0 |
| FURNITURE 500 - 4 999 99 | 105,727 | 65,264 | 91,347 | 254,995 | 83,334 |
| DATA PROCESS EQP 500-4 999 99 | 772,181 | 404,756 | 594,541 | 413,102 | 511,095 |
| OTHER EQUIPMENT 500-4 999 99 | 538,993 | 667,784 | 1,624,120 | 946,656 | 1,084,340 |
| FURNITURE & EQUIP LESS 500 | 178,377 | 141,708 | 120,972 | 80,020 | 95,503 |
| ARTWORK | 102,471 | 194,851 | 147,936 | 0 | 0 |
| **TOTAL MATERIAL AND SUPPLIES** | **$52,323,512** | **$47,217,271** | **$55,643,719** | **$50,798,593** | **$53,434,700** |
| **OPERATING EXPENDITURES** | | | | | |
| PHONE & INTERNET | $2,807,601 | $1,671,227 | $2,000,754 | $2,278,595 | $2,203,404 |
| LONG DISTANCE | 13,915 | 20,924 | 22,097 | 29,823 | 29,868 |
| WIRELESS COMMUNICATION SERVICE | 1,152,546 | 1,255,569 | 1,169,280 | 1,464,970 | 1,251,726 |
| POSTAGE | 269,235 | 267,458 | 174,660 | 325,487 | 441,800 |
| SHIPPING | 89,897 | 97,658 | 105,842 | 104,442 | 139,472 |
| ELECTRICITY | 11,068,305 | 10,780,309 | 11,737,682 | 12,555,332 | 12,549,160 |
| WATER | 4,596,076 | 5,879,174 | 6,325,193 | 6,294,650 | 7,353,493 |
| NATURAL GAS OTHER | 1,337,911 | 1,316,396 | 1,393,546 | 1,507,311 | 1,586,585 |
| TRAVEL EXPENSES - ELECTED OFFI | 29,237 | 16,458 | 14,223 | 40,180 | 40,100 |
| TRAVEL EXPENSES - EMPLOYEES | 940,536 | 1,111,076 | 1,165,112 | 981,667 | 1,442,515 |
| MILEAGE ALLOWANCES | 46,133 | 39,396 | 30,132 | 51,880 | 49,613 |
| POSTAGE & SHIPPING | 0 | 25 | 117 | 0 | 0 |
| LANDFILL USE EXPENDITURES | -1,475,964 | 807,029 | 830,476 | 800,000 | 840,000 |
| ENVIRONMENTAL SVCS FRANCHISE | 2,201,005 | 2,201,005 | 2,462,858 | 2,440,000 | 2,440,000 |
| DISCOUNTS LOST EXPENSE | 0 | 5 | 0 | 0 | 0 |
| ENVIRONMENTAL QUALITY EXPENSE | 458,235 | 380,408 | 380,361 | 503,825 | 503,850 |
| GENERAL LIABILITY INSURANCE EX | 1,815,558 | 1,876,892 | 2,008,458 | 2,243,230 | 2,582,413 |
| INTANGIBLE ASSET EXPENDITURES- | 0 | 0 | 0 | 0 | 0 |
| JUROR EXPENSE | 424 | 432 | 0 | 1,500 | 1,500 |
| OPERATING CONTINGENCY RESERVE | 674,650 | 970,014 | 1,011,372 | 1,537,445 | 1,714,109 |
| OTHER SERVICES CHARGES EXPENSE | 4,290,705 | 3,446,307 | 3,186,039 | 3,340,970 | 1,616,469 |
| PRISONER CUSTODY EXPENSE | 374,093 | 374,093 | 374,093 | 375,000 | 375,000 |
| PROPERTY INSURANCE EXPENSE | 624,113 | 579,001 | 608,786 | 626,165 | 760,846 |
| PUBLIC INFORMATION PUBLICATION | 24,032 | 10,571 | 868 | 2,000 | 0 |
| PUBLIC INFORMATION SEMINAR | 16,629 | 6,534 | 19,530 | 12,500 | 12,809 |
| SALARY ADJUSTMENT RESERVE EXPE | 0 | 0 | -29,941 | 250,000 | 250,000 |
| PROFESSIONAL DEVELOPMENT | 0 | 0 | 1,950 | 1,500 | 1,500 |
| SEMINARS CONTINUING EDUCATION | 540,497 | 342,118 | 564,200 | 701,468 | 733,917 |
| VEHICLE INSPECTIONS LICENSES E | 1,119 | 60 | 326 | 5,030 | 5,030 |
| PROFESSIONAL LICENSES & MEMBER | 793,701 | 1,015,278 | 968,480 | 768,240 | 832,199 |
| INDIRECT COST EXPENDITURES | 10,393,149 | 11,376,449 | 11,542,634 | 11,252,492 | 10,939,166 |
| APPLICANT REIMBURSEMENT | 364 | 17,146 | 8,380 | 0 | 0 |
| VOLUNTEER MILEAGE | 37,165 | 36,220 | 37,054 | 31,174 | 0 |

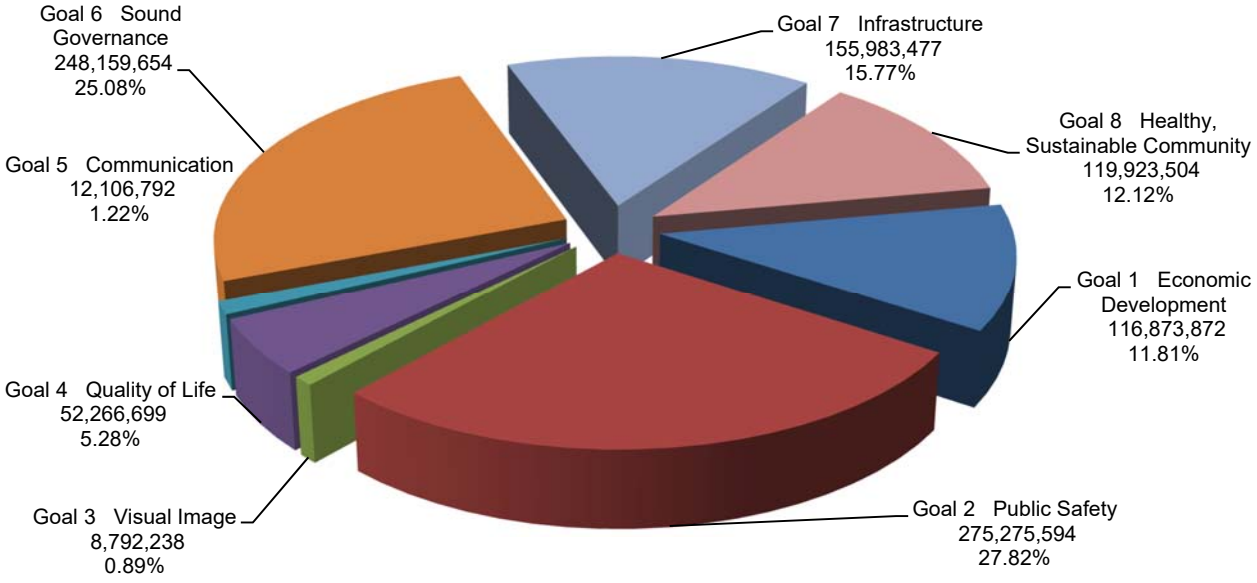
| Description | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget |
|---|---|---|---|---|---|
| **OPERATING EXPENDITURES (CONT.)** | | | | | |
| VOLUNTEER STIPENDS | $347,027 | $332,598 | $343,757 | $326,626 | $48,395 |
| BOND/OTHER DEBT ISSUE COSTS | 1,493,885 | 3,305,963 | 35,000 | 0 | 0 |
| COUNCIL SPECIAL PROJECTS | 164,488 | 57,139 | 113,986 | 80,000 | 80,000 |
| UNDERGROUND STORAGE TANK TESTI | 1,356 | 1,356 | 0 | 11,000 | 6,000 |
| FIELD TRIPS | 21,896 | 21,926 | 22,307 | 33,564 | 32,864 |
| TUITION REIMBURSEMENT | 286,702 | 356,984 | 315,685 | 342,500 | 349,500 |
| 2 FOR THE ARTS | 0 | 26,922 | 28,000 | 28,000 | 28,000 |
| DIRECT EXPENSES CHGD BY CITY | 101,664 | 0 | 446 | 185,000 | 305,000 |
| DEPRECIATION - CONTRIBUTED CAP | 7,377,652 | 7,212,961 | 6,596,136 | 0 | 0 |
| DEPRECIATION EXPENSE | 32,581,493 | 32,741,704 | 36,017,196 | 0 | 0 |
| **TOTAL OPERATING EXPENDITURES** | **$85,497,032** | **$89,952,786** | **$91,587,076** | **$51,533,566** | **$51,546,302** |
| **NON-OPERATING EXPENDITURES** | | | | | |
| COMMUNITY SERVICE PROJECTS | $8,516,451 | $4,574,251 | $6,301,194 | $6,222,934 | $6,613,968 |
| COMMUNITY HOUSING PROJECTS-391 | 1,262,009 | 2,366,453 | 1,770,537 | 401,898 | 938,761 |
| HOUSING REHAB MULTI FAMILY-715 | 2,968,826 | 800,949 | 603,457 | 1,759,464 | 1,036,795 |
| HOUSING REHAB SINGLE FAM- 720 | 885,170 | 1,462,382 | 1,188,348 | 1,089,860 | 1,182,514 |
| PRINCIPAL BUY DOWN (730) | 0 | 0 | 13,878 | 0 | 0 |
| FIRST TIME HOME BUYER (735) | 1,353,136 | 1,121,281 | 617,847 | 770,000 | 770,000 |
| SINGLE LINE ITEM PROJECTS | 384,458 | 0 | 0 | 0 | 0 |
| HOMELESS HOUSING-CASE MGT | 0 | 0 | 0 | 0 | 70,000 |
| HOMELESS HOUSING-STAFF | 0 | 0 | 0 | 0 | 61,000 |
| HOMELESS HOUSING-PREVENTION | 0 | 0 | 0 | 0 | 210,000 |
| HOMELESS HOUSING-ASSISTANCE | 0 | 0 | 0 | 0 | 66,426 |
| INTEREST EXPENSE | 54,513,606 | 57,939,455 | 58,957,760 | 54,906,595 | 61,419,550 |
| OTHER AGENCY EXPENSES | 880,821 | 966,379 | 901,357 | 1,000,000 | 1,000,000 |
| BANK SVC CHRGS & CR CARD FEES | 218,327 | 361,213 | 423,881 | 336,606 | 441,054 |
| ARBITRAGE REBATE PD TO IRS EXP | 710 | 0 | 0 | 0 | 0 |
| CHANGE FUND SHORTAGE | -53 | 0 | 68 | 0 | 0 |
| CASH RECEIPTS SHORT(OVER)- EXP | 1,080 | 907 | -1,452 | 1,650 | 1,650 |
| BAD DEBTS EXPENSE | 140,143 | 123,228 | 68,816 | 100,000 | 107,500 |
| OTHER LOSSES | 0 | 0 | 19,037 | 0 | 0 |
| DAMAGES SETTLEMENTS EXPENSE | 993,714 | 1,664,142 | 264,616 | 1,949,424 | 1,949,424 |
| LOSS ON DISP-PROP FIXED ASSET | 0 | 23,448 | 0 | 0 | 0 |
| PRINCIPAL PAYMENT EXPENSE | 42,209,730 | 44,054,601 | 44,392,444 | 59,808,247 | 54,326,776 |
| BOND INTEREST EXPENSE | 5,616,055 | 5,895,133 | 3,418,727 | 6,079,684 | 6,146,793 |
| GENERAL CITY | 0 | 340 | 0 | 0 | 0 |
| **TOTAL NON-OPERATING EXPENDITURES** | **$119,944,183** | **$121,354,163** | **$118,940,513** | **$134,426,362** | **$136,342,211** |
| **INTERGOVERNMENTAL EXPENDITURES** | | | | | |
| CITY GRANT MATCH | $459,675 | $2,185,406 | $-394,601 | $1,529,825 | $2,524,235 |
| PROGRAM EXPENSE - GRANTS | 189,827 | 0 | 45,000 | 0 | 0 |
| **TOTAL INTERGOVERNMENTAL EXPENDITURES** | **$649,502** | **$2,185,406** | **$-349,601** | **$1,529,825** | **$2,524,235** |
| **OTHER USES** | | | | | |
| INTERFUND TRANSFERS (USES) | $96,311,646 | $87,984,260 | $80,264,829 | $52,235,316 | $81,826,004 |
| TRANSFER TO PUBLIC ART | 1,291,591 | 4,930,825 | 0 | 0 | 0 |
| FUND BALANCE TRANSFERS (USES) | 0 | 0 | 0 | 9,126,852 | 11,018,565 |
| PAYMENTS TO REFUNDING ESCROW | 88,780,000 | 135,475,000 | 0 | 0 | 0 |
| **TOTAL OTHER USES** | **$186,383,237** | **$228,390,085** | **$80,264,829** | **$61,362,169** | **$92,844,569** |

| Description | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Budget | FY 2019 Budget |
|---|---|---|---|---|---|
| **CAPITAL OUTLAY** | | | | | |
| CAPITAL CONTRIBUTIONS - EXP | $0 | $862,275 | $2,593,393 | $0 | $0 |
| LAND AND LAND IMPROVEMENTS | 3,099,555 | 27,918 | 6,753,760 | 0 | 0 |
| LAND IMPROVEMENTS | 146,393 | 41,573 | 6,211,885 | 0 | 0 |
| BUILDINGS & BLDG IMPROVEMENTS | 398,003 | 0 | 14,500 | 1,185,000 | 890,322 |
| BUILDING IMPROVEMENTS | 489,706 | 75,112 | 149,319 | 0 | 0 |
| PUBLIC USE FACILITIES EQUIP | 976,728 | 587,924 | 3,334,393 | 1,736,464 | 93,170 |
| TRAFFIC CONTROL EQUIPMENT | 355,800 | 15,958 | 111,220 | 0 | 0 |
| VEHICULAR EQUIPMENT | 3,791,814 | 4,802,181 | 2,011,458 | 500,500 | 762,623 |
| AMBULANCES, FIRE TRUCK, ASL | 0 | 0 | 0 | 0 | 3,220,072 |
| PUBLIC SAFETY EQUIPMENT | 7,324,958 | 375,671 | 129,132 | 32,000 | 17,600 |
| MAJOR OFFICE EQUIP & APPLIANCE | 153,774 | 59,719 | 265,175 | 76,000 | 334,000 |
| FURNITURE AND FIXTURES | 546,776 | 235,639 | 1,336,506 | 705,000 | 670,000 |
| DATA PROCESSING EQUIPMENT | 1,894,128 | 1,353,100 | 1,151,522 | 383,317 | 574,008 |
| CULTURAL WORKS | 208,575 | 0 | 0 | 0 | 0 |
| MEDICAL SCIENTIFIC EQUIPMENT | 42,842 | 6,336 | 163,720 | 0 | 50,000 |
| ANIMALS | 3,470 | 29,719 | 19,895 | 2,010 | 22,010 |
| HAZARDOUS MATERIALS EQUIPMENT | 0 | 0 | 24,040 | 0 | 0 |
| Major Equipment | 0 | 478,890 | 349,243 | 269,500 | 254,000 |
| ARCHITECTURE AND DESIGN (CWIP) | 6,895,595 | 7,240,261 | 15,679,690 | 450,300 | 334,587 |
| SURVEYS (CWIP) | 169,459 | 137,425 | 113,978 | 0 | 0 |
| CITY SURVEY CHARGES (CWIP) | 4,548 | 0 | 0 | 0 | 0 |
| APPRAISALS (CWIP) | 17,581 | 43,620 | 70,250 | 0 | 0 |
| SITE PREPARATION (CWIP) | 119,072 | 0 | 2,104 | 0 | 0 |
| CITY ENGINEERING CHARGES | 0 | 1,061 | 808 | 90,000 | 90,000 |
| CITY ADMIN CHARGES (CWIP) | 789,223 | 242,631 | 503,732 | 54,280 | 67,584 |
| TESTING (CWIP) | 546,408 | 619,274 | 265,080 | 57,900 | 30,626 |
| TRAFFIC ENGINEERING | 0 | 0 | 605,306 | 516,000 | 500,000 |
| INSPECTIONS (CWIP) | 2,082,684 | 1,275,933 | 1,055,763 | 162,349 | 162,847 |
| CONSTRUCTION (CWIP) | 96,149,260 | 58,000,068 | 56,618,701 | 2,783,214 | 4,750,820 |
| DEMOLITION | 0 | 0 | 1,214,331 | 0 | 0 |
| PROJECT CONSULTING | 285,094 | 2,510,919 | 2,649,793 | 0 | 0 |
| HEAVY OFF ROAD EQUIPMENT | 7,620,525 | 7,292,709 | 7,595,826 | 5,000,000 | 7,050,000 |
| PUBLIC ACCESS | 0 | 0 | 0 | 0 | 7,000,000 |
| COMMUNICATIONS EQUIPMENT | 2,259,206 | 607,348 | 122,761 | 0 | 0 |
| STREET LIGHTS TRAFFIC SIGNALS | 508,172 | 0 | 20,011 | 0 | 0 |
| STREET LIGHTS UPGRADES | 2,193,512 | 337,841 | 0 | 0 | 0 |
| OTHER INFRASTRUCTURE NOC | 900,311 | 79,085 | 382,075 | 241,782 | 270,515 |
| LIBRARY BOOKS - HARDBACK | -4,474 | 0 | 0 | 0 | 0 |
| ARCHITECTURE AND DESIGN | 156,566 | 45,865 | 19,509 | 0 | 0 |
| PROJECT MANAGEMENT | 3,925,240 | 3,624,979 | 1,812,507 | 190,522 | 172,904 |
| CONSTRUCTION MANAGEMENT COEP | 0 | 0 | 33,750 | 0 | 0 |
| ENVIRONMENTAL ENGINEERING | 95,770 | 59,839 | 12,597 | 0 | 0 |
| CONSTRUCTION MANAGEMENT | 874,815 | 475,286 | 2,401,775 | 0 | 0 |
| CARS_PICKUPS_VANS_MOTORCYLES | 3,450,338 | 702,149 | 5,715,169 | 749,000 | 460,000 |
| BUSES_LARGE TRUCKS | 464,677 | 40,208 | 1,460,214 | 434,600 | 150,000 |
| MOTORCYCLES | 25,000 | 0 | 0 | 0 | 0 |
| AUDIO VISUAL | 3,848 | 20,149 | 157,748 | 80,000 | 0 |
| HVAC EQUIPMENT | 85,643 | 0 | 121,238 | 0 | 0 |
| ENVIRONMENTAL COSTS | 1,350 | 13,029 | 5,600 | 0 | 0 |
| **TOTAL CAPITAL OUTLAY** | **$149,051,944** | **$92,321,697** | **$123,259,476** | **$15,699,738** | **$27,927,688** |
| **TOTAL EXPENDITURES** | **$1,105,400,846** | **$1,126,838,314** | **$1,036,976,677** | **$896,357,226** | **$989,381,830** |

# All Funds Expenditures Summary by Goal

| Goal | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|---|---|
| Goal 1 Economic Development | 175,281,089 | 146,250,203 | 145,804,312 | 104,245,727 | 116,873,872 |
| Goal 2 Public Safety | 234,500,518 | 231,850,914 | 244,659,637 | 252,343,907 | 275,275,594 |
| Goal 3 Visual Image | 14,916,102 | 11,061,660 | 8,482,793 | 8,658,899 | 8,792,238 |
| Goal 4 Quality of Life | 41,364,729 | 43,532,243 | 47,142,470 | 49,218,531 | 52,266,699 |
| Goal 5 Communication | 17,601,380 | 10,093,599 | 11,325,106 | 12,046,088 | 12,106,792 |
| Goal 6 Sound Governance | 284,592,170 | 358,681,954 | 214,615,554 | 220,973,293 | 248,159,654 |
| Goal 7 Infrastructure | 224,471,371 | 207,225,332 | 230,278,636 | 140,572,000 | 155,983,477 |
| Goal 8 Healthy, Sustainable Community | 112,673,488 | 118,142,408 | 134,668,168 | 108,298,781 | 119,923,504 |
| **Grand Total** | **$1,105,400,846** | **$1,126,838,314** | **$1,036,976,677** | **$896,357,226** | **$989,381,830** |

## All Funds Expenditures by Goal for FY 2019



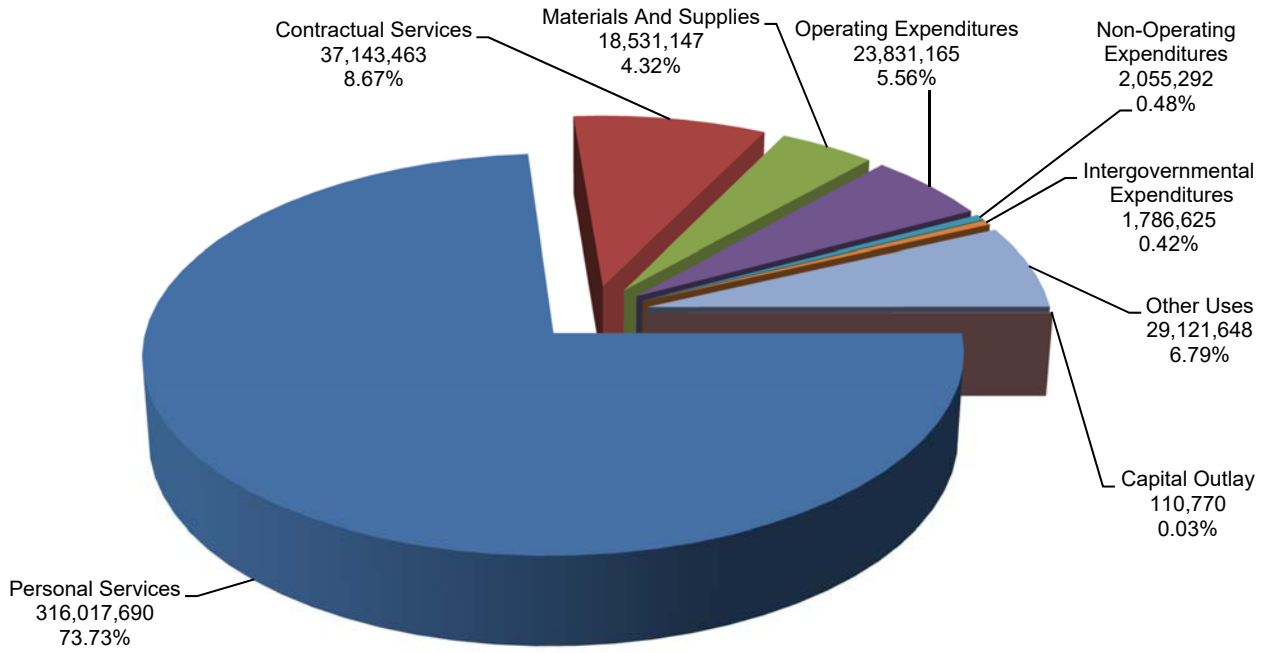
# All Funds Expenditures Summary by Department

| Departments | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|---|---|
| Animal Services | 0 | 0 | 8,568,703 | 10,058,369 | 9,752,670 |
| Aviation | 147,674,925 | 101,226,055 | 93,293,033 | 53,027,304 | 56,873,649 |
| Capital Improvement Department | 4,444,029 | 5,375,597 | 5,332,618 | 6,001,387 | 6,182,585 |
| Capital Improvement Program | 70,565,410 | 57,632,132 | 66,222,457 | 0 | 0 |
| City Attorney | 4,061,125 | 3,872,746 | 3,628,318 | 4,219,608 | 4,318,346 |
| City Manager | 2,769,199 | 2,852,665 | 3,207,529 | 3,330,119 | 3,518,603 |
| Community and Human Development | 15,956,911 | 17,955,420 | 12,993,059 | 12,574,793 | 12,539,966 |
| Destination El Paso | 9,301,300 | 18,489,125 | 18,928,107 | 15,833,626 | 15,482,250 |
| Economic Development | 0 | 5,827,468 | 11,681,010 | 10,877,538 | 19,814,987 |
| Environmental Services | 77,811,230 | 81,143,211 | 93,825,944 | 68,623,220 | 80,664,979 |
| Fire | 97,987,262 | 99,683,258 | 105,342,641 | 108,957,746 | 120,948,206 |
| Human Resources | 56,994,319 | 59,739,208 | 64,592,558 | 65,913,633 | 71,855,988 |
| Information Technology | 17,601,380 | 10,093,599 | 11,325,106 | 12,046,088 | 12,106,792 |
| International Bridges | 18,304,864 | 20,707,555 | 21,902,162 | 24,507,259 | 24,702,986 |
| Library | 8,656,967 | 9,286,366 | 9,072,011 | 9,721,499 | 9,944,141 |
| Mass Transit - Sun Metro | 89,510,433 | 86,313,061 | 94,714,668 | 71,227,401 | 73,519,735 |
| Mayor and Council | 1,433,529 | 1,313,128 | 1,436,042 | 1,393,020 | 1,412,339 |
| Metropolitan Planning Organization | 1,910,303 | 2,760,077 | 0 | 0 | 0 |
| Municipal Clerk | 644,516 | 820,598 | 942,334 | 453,666 | 965,945 |
| Municipal Court | 5,087,031 | 5,231,287 | 5,048,044 | 5,624,387 | 6,005,088 |
| Museum and Cultural Affairs | 5,901,478 | 5,550,316 | 4,757,660 | 4,330,629 | 5,286,014 |
| Non-Departmental | 214,117,324 | 284,683,123 | 134,455,837 | 138,863,657 | 159,341,886 |
| Office of the Comptroller | 2,027,387 | 2,239,681 | 2,831,128 | 2,817,448 | 2,910,907 |
| Parks and Recreation | 21,046,391 | 22,682,972 | 26,777,357 | 27,921,888 | 29,183,311 |
| Planning and Inspections | 14,916,102 | 11,061,660 | 8,482,793 | 8,658,899 | 8,792,238 |
| Police | 131,426,225 | 126,936,369 | 134,268,952 | 137,761,774 | 148,322,299 |
| Public Health | 18,905,346 | 19,043,778 | 19,280,461 | 17,042,399 | 16,965,889 |
| Purchasing and Strategic Sourcing | 972,032 | 1,196,325 | 1,435,145 | 1,638,470 | 1,660,959 |
| Streets and Maintenance | 58,041,195 | 55,144,465 | 64,008,893 | 63,343,212 | 76,281,157 |
| Tax | 1,572,739 | 1,964,479 | 2,086,663 | 2,343,672 | 2,174,681 |
| Zoo | 5,759,893 | 6,012,590 | 6,535,442 | 7,244,515 | 7,853,232 |
| **Grand Total** | **$1,105,400,846** | **$1,126,838,314** | **$1,036,976,677** | **$896,357,226** | **$989,381,830** |

# General Fund Expenditures Summary by Category

| Category | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|---|---|
| Personal Services | 268,406,486 | 273,168,329 | 287,614,881 | 300,338,721 | 316,017,690 |
| Contractual Services | 30,817,277 | 34,766,253 | 35,252,744 | 35,235,482 | 37,143,463 |
| Materials And Supplies | 13,778,816 | 14,323,192 | 14,672,524 | 17,348,785 | 18,531,147 |
| Operating Expenditures | 20,086,088 | 20,547,149 | 21,945,711 | 23,091,290 | 23,831,165 |
| Non-Operating Expenditures | 7,317,552 | 6,718,680 | 7,834,034 | 9,841,938 | 2,055,292 |
| Intergovernmental Expenditures | 1,475,677 | 1,343,638 | 1,386,480 | 1,652,678 | 1,786,625 |
| Other Uses | 10,330,328 | 20,305,174 | 10,406,395 | 10,448,298 | 29,121,648 |
| Capital Outlay | 294,679 | 700,108 | 533,914 | 156,670 | 110,770 |
| **Grand Total** | **$352,506,904** | **$371,872,523** | **$379,646,683** | **$398,113,862** | **$428,597,800** |

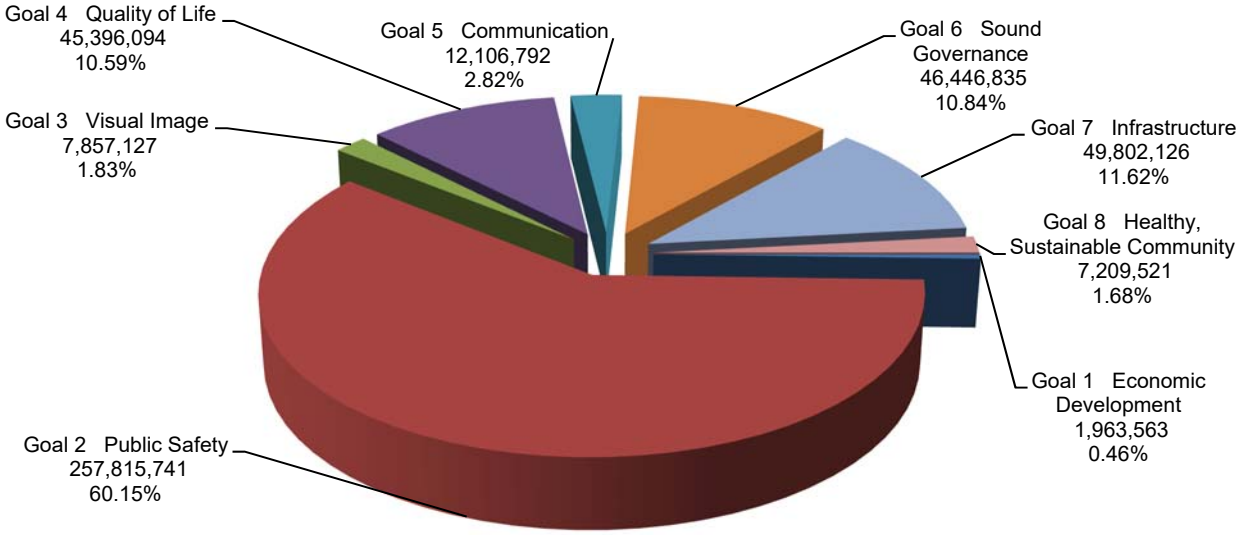
## General Fund Expenditures by Category for FY 2019



# General Fund Expenditures Summary by Goal

| Goal | | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|---|---|---|
| Goal 1 | Economic Development | 0 | 1,494,903 | 1,712,958 | 1,916,326 | 1,963,563 |
| Goal 2 | Public Safety | 218,086,394 | 218,848,171 | 230,310,389 | 239,519,249 | 257,815,741 |
| Goal 3 | Visual Image | 8,400,730 | 7,062,869 | 7,228,254 | 7,757,931 | 7,857,127 |
| Goal 4 | Quality of Life | 33,914,629 | 35,949,251 | 38,011,450 | 42,425,106 | 45,396,094 |
| Goal 5 | Communication | 10,852,234 | 9,927,583 | 11,325,106 | 12,046,088 | 12,106,792 |
| Goal 6 | Sound Governance | 38,280,606 | 53,100,126 | 43,459,545 | 44,224,427 | 46,446,835 |
| Goal 7 | Infrastructure | 36,611,885 | 38,575,537 | 41,601,973 | 43,245,497 | 49,802,126 |
| Goal 8 | Healthy, Sustainable Community | 6,360,426 | 6,914,084 | 5,997,009 | 6,979,237 | 7,209,521 |
| | **Grand Total** | **$352,506,904** | **$371,872,523** | **$379,646,683** | **$398,113,862** | **$428,597,800** |

## General Fund Expenditures by Goal for FY 2019




***Variance in Actual FY 2016 to Actual FY 2017:***

**Goal 2 Public Safety:** Compensation increases related to Police and Fire Collective Bargaining Agreements and Police Overtime
**Goal 4 Quality of Life:** Increased staffing and O&M for Quality of Life Projects, and water rate increase
**Goal 5 Communication:** Increase due to compensation increases and Records Management Division transferring from Streets and Maintenance to Department of Information Technology
**Goal 6 Sound Governance:** Decrease in transfers due to Council approved use of fund balance in FY 2016 and Economic Incentives
**Goal 7 Infrastructure:** Increased utility expenses, increase to street and street light materials, and increase to principal payment expense

# General Fund Expenditures Summary by Department

| Departments | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|---|---|
| Capital Improvement Department | 4,432,397 | 5,294,107 | 5,261,990 | 5,930,025 | 6,104,745 |
| City Attorney | 3,848,200 | 3,680,347 | 3,414,884 | 4,022,805 | 4,253,471 |
| City Manager | 2,763,937 | 2,852,665 | 3,207,529 | 3,330,119 | 3,518,603 |
| Community and Human | 500,798 | 1,038,043 | 60,800 | 631,716 | 608,618 |
| Economic Development | 0 | 1,494,903 | 1,712,958 | 1,916,326 | 1,963,563 |
| Fire | 94,360,104 | 96,878,973 | 102,440,761 | 105,800,625 | 114,380,588 |
| Human Resources | 1,853,468 | 1,962,702 | 2,063,136 | 2,139,046 | 2,172,469 |
| Information Technology | 10,852,234 | 9,927,583 | 11,325,106 | 12,046,088 | 12,106,792 |
| Library | 8,588,388 | 8,964,301 | 8,951,913 | 9,638,048 | 9,674,141 |
| Mayor and Council | 1,260,863 | 1,203,315 | 1,224,664 | 1,313,020 | 1,332,339 |
| Municipal Clerk | 678,615 | 774,393 | 942,334 | 453,666 | 965,945 |
| Municipal Court | 4,481,151 | 4,589,884 | 4,486,032 | 4,843,760 | 4,893,537 |
| Museum and Cultural Affairs | 2,270,955 | 2,440,401 | 2,185,291 | 2,456,257 | 3,387,520 |
| Non-Departmental | 23,479,173 | 39,382,364 | 28,540,002 | 28,624,853 | 29,747,141 |
| Office of the Comptroller | 1,862,103 | 2,048,015 | 2,631,851 | 2,702,448 | 2,795,907 |
| Parks and Recreation | 19,167,576 | 20,557,770 | 22,459,200 | 25,532,195 | 27,165,508 |
| Planning and Inspections | 8,400,730 | 7,062,869 | 7,228,254 | 7,757,931 | 7,857,127 |
| Police | 119,245,139 | 117,379,314 | 123,383,596 | 128,874,864 | 138,541,616 |
| Public Health | 5,859,628 | 5,876,041 | 5,936,208 | 6,347,522 | 6,600,903 |
| Purchasing and Strategic | 961,508 | 1,196,325 | 1,435,145 | 1,638,470 | 1,660,959 |
| Streets and Maintenance | 32,179,487 | 33,281,430 | 36,339,982 | 37,315,472 | 43,697,381 |
| Tax | 1,572,739 | 0 | 0 | 0 | 0 |
| Zoo | 3,887,711 | 3,986,779 | 4,415,046 | 4,798,606 | 5,168,925 |
| **Grand Total** | **$352,506,904** | **$371,872,523** | **$379,646,683** | **$398,113,862** | **$428,597,800** |

***Variance in Actual FY 2016 to Actual FY 2017:***

**Fire:** Compensation increases for Collective Bargaining Agreement

**Information Technology:** Increase due to compensation increases and Records Management Division transferring from Streets and Maintenance

**Non-Departmental:** Decrease in transfers due to Council approved use of fund balance in FY 2016 and Economic Incentives

**Parks and Recreation:** Increased staffing and O&M for Quality of Life Projects, and water rate increase

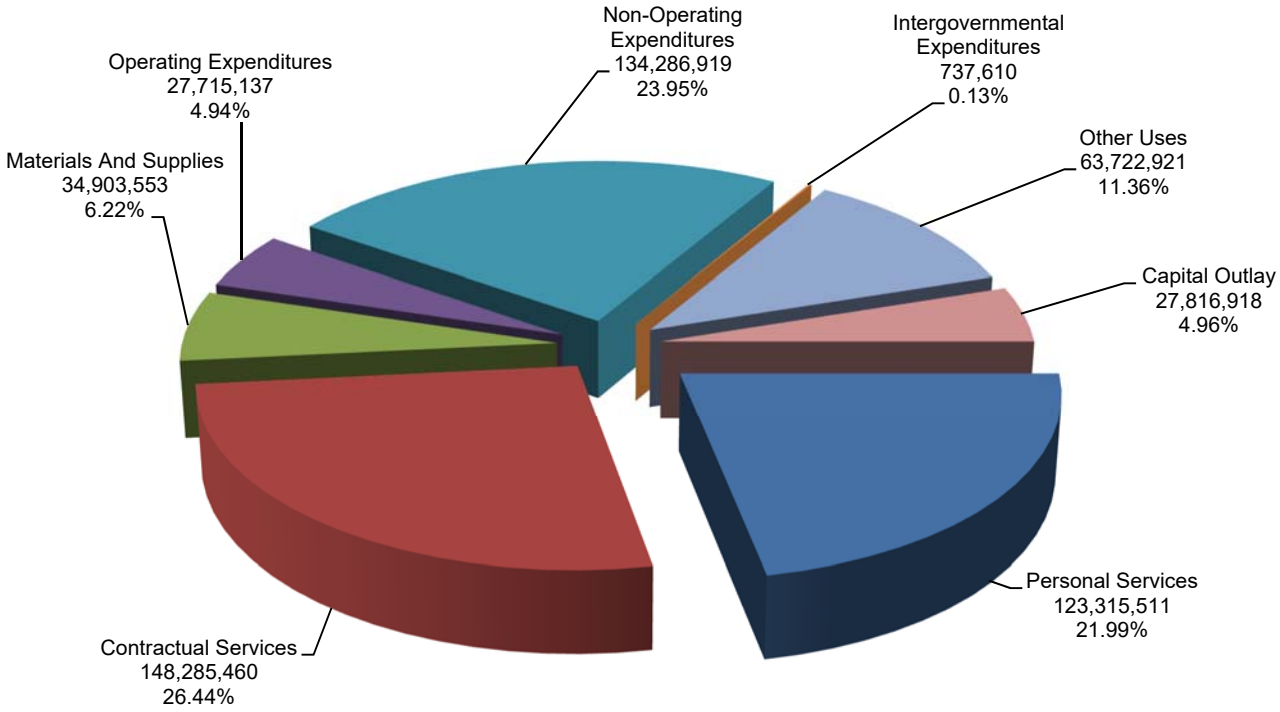
**Police:** Compensation increases for Collective Bargaining Agreement and increase in Uniform Overtime

**Streets and Maintenance:** Increased utility expenses, increase to street and street light materials, and increase to principal payment expense

# Non-General Fund Expenditures Summary by Category

| Category | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|---|---|
| Personal Services | 103,709,466 | 121,151,843 | 122,436,725 | 112,738,992 | 123,315,511 |
| Contractual Services | 108,618,205 | 116,330,480 | 122,326,314 | 132,693,777 | 148,285,460 |
| Materials And Supplies | 38,544,696 | 32,894,079 | 40,971,195 | 33,449,808 | 34,903,553 |
| Operating Expenditures | 65,410,943 | 69,405,637 | 69,641,365 | 28,442,276 | 27,715,137 |
| Non-Operating Expenditures | 112,626,631 | 114,635,482 | 111,106,479 | 124,584,424 | 134,286,919 |
| Intergovernmental Expenditures | -826,175 | 841,769 | -1,736,081 | -122,853 | 737,610 |
| Other Uses | 176,052,909 | 208,084,911 | 69,858,434 | 50,913,871 | 63,722,921 |
| Capital Outlay | 148,757,265 | 91,621,589 | 122,725,562 | 15,543,068 | 27,816,918 |
| **Grand Total** | **$752,893,942** | **$754,965,790** | **$657,329,993** | **$498,243,364** | **$560,784,030** |

## Non-General Fund Expenditures by Category for FY 2019




***Variance in Actual FY 2016 to Actual FY 2017:***

**Contractual Services:** Increase in economic incentive agreements and increase in prescription benefit payments in the Self Insurance Fund

**Materials and Supplies:** Increase in the account for public accesses maintenance and repair in the Capital Improvement Program

**Non-Operating Expenditures:** Decrease in bond interest expense for the Department of Aviation and Sun Metro, and decrease in principal payment expense for Non-Departmental

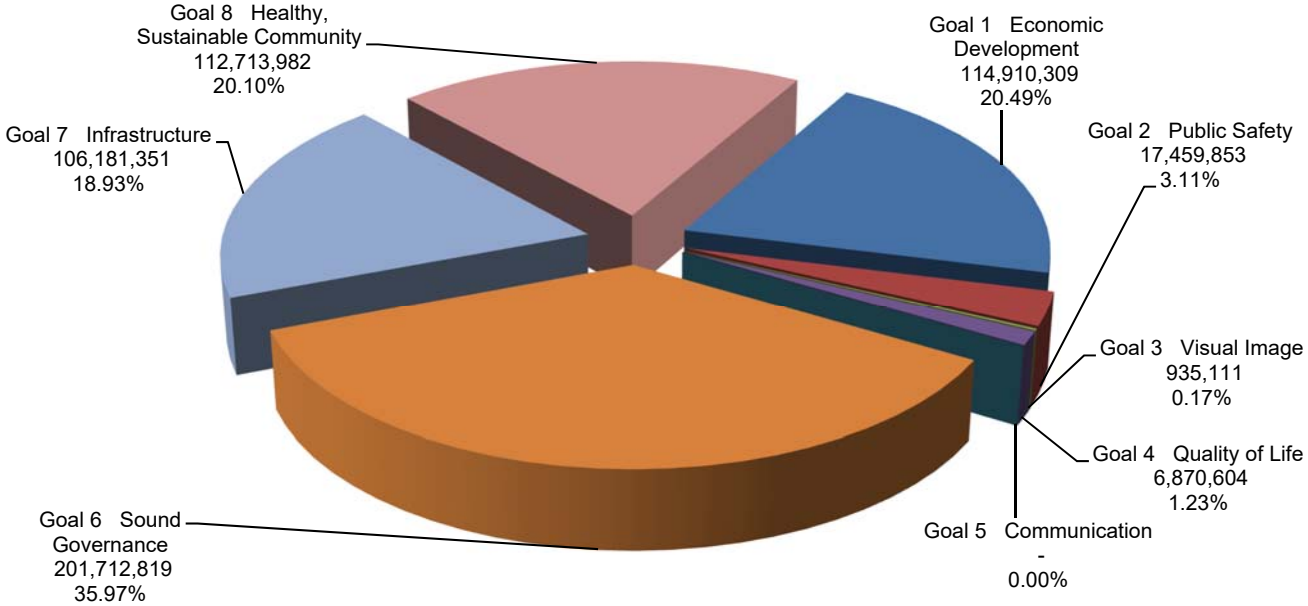
**Other Uses:** Decrease in payments refunding escrow

**Capital Outlay:** Increase due to construction of Quality of Life Bond projects, opening of new landfill cells at Environmental Services, and construction of the Northgate Transit Terminal for Sun Metro

# Non-General Fund Expenditures Summary by Goal

| Goal | | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|---|---|---|
| Goal 1 | Economic Development | 175,281,089 | 144,755,299 | 144,091,354 | 102,329,401 | 114,910,309 |
| Goal 2 | Public Safety | 16,414,123 | 13,002,743 | 14,349,248 | 12,824,658 | 17,459,853 |
| Goal 3 | Visual Image | 6,515,372 | 3,998,791 | 1,254,539 | 900,969 | 935,111 |
| Goal 4 | Quality of Life | 7,450,100 | 7,582,992 | 9,131,020 | 6,793,425 | 6,870,604 |
| Goal 5 | Communication | 6,749,146 | 166,016 | 0 | 0 | 0 |
| Goal 6 | Sound Governance | 246,311,564 | 305,581,828 | 171,156,009 | 176,748,866 | 201,712,819 |
| Goal 7 | Infrastructure | 187,859,486 | 168,649,795 | 188,676,664 | 97,326,503 | 106,181,351 |
| Goal 8 | Healthy, Sustainable Community | 106,313,062 | 111,228,325 | 128,671,159 | 101,319,543 | 112,713,982 |
| **Grand Total** | | **$752,893,942** | **$754,965,790** | **$657,329,993** | **$498,243,364** | **$560,784,030** |

## Non-General Fund Expenditures by Goal for FY 2019




***Variance in Actual FY 2016 to Actual FY 2017:***

**Goal 6 Sound Governance:** Decrease to payments for refunding escrow

**Goal 7 Infrastructure:** Increase due to construction of Quality of Life Bond projects, construction of the Northgate Terminal for Sun Metro, and vehicle replacement for Streets and Maintenance

**Goal 8 Healthy, Sustainable Community:** Increase due to opening of new landfill cells at Environmental Services

# Non-General Fund Expenditures Summary by Department

| Departments | FY 2015 Actual | FY 2016 Actual | FY 2017 Actual | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|---|---|
| Animal Services | 0 | 0 | 8,568,703 | 10,058,369 | 9,752,670 |
| Aviation | 147,674,925 | 101,226,055 | 93,293,033 | 53,027,304 | 56,873,649 |
| Capital Improvement Department | 11,632 | 81,490 | 70,627 | 71,362 | 77,840 |
| Capital Improvement Program | 70,565,410 | 57,632,132 | 66,222,457 | 0 | 0 |
| City Attorney | 212,924 | 192,399 | 213,434 | 196,803 | 64,875 |
| City Manager | 5,262 | 0 | 0 | 0 | 0 |
| Community and Human Development | 15,456,113 | 16,917,377 | 12,932,259 | 11,943,077 | 11,931,348 |
| Destination El Paso | 9,301,300 | 18,489,125 | 18,928,107 | 15,833,626 | 15,482,250 |
| Economic Development | 0 | 4,332,564 | 9,968,052 | 8,961,212 | 17,851,424 |
| Environmental Services | 77,811,230 | 81,143,211 | 93,825,944 | 68,623,220 | 80,664,979 |
| Fire | 3,627,158 | 2,804,285 | 2,901,879 | 3,157,121 | 6,567,619 |
| Human Resources | 55,140,851 | 57,776,506 | 62,529,422 | 63,774,587 | 69,683,518 |
| Information Technology | 6,749,146 | 166,016 | 0 | 0 | 0 |
| International Bridges | 18,304,864 | 20,707,555 | 21,902,162 | 24,507,259 | 24,702,986 |
| Library | 68,579 | 322,064 | 120,098 | 83,451 | 270,000 |
| Mayor and Council | 172,666 | 109,814 | 211,378 | 80,000 | 80,000 |
| Metropolitan Planning Organization | 1,910,303 | 2,760,077 | 0 | 0 | 0 |
| Municipal Clerk | -34,099 | 46,206 | 0 | 0 | 0 |
| Municipal Court | 605,880 | 641,403 | 562,012 | 780,627 | 1,111,551 |
| Museum and Cultural Affairs | 3,630,523 | 3,109,915 | 2,572,370 | 1,874,372 | 1,898,495 |
| Non-Departmental | 190,638,151 | 245,300,759 | 105,915,835 | 110,238,804 | 129,594,745 |
| Office of the Comptroller | 165,284 | 191,666 | 199,277 | 115,000 | 115,000 |
| Parks and Recreation | 1,878,814 | 2,125,202 | 4,318,157 | 2,389,693 | 2,017,803 |
| Planning and Inspections | 6,515,372 | 3,998,791 | 1,254,539 | 900,969 | 935,111 |
| Police | 12,181,086 | 9,557,055 | 10,885,356 | 8,886,910 | 9,780,683 |
| Public Health | 13,045,719 | 13,167,737 | 13,344,253 | 10,694,877 | 10,364,986 |
| Purchasing and Strategic Sourcing | 10,524 | 0 | 0 | 0 | 0 |
| Streets and Maintenance | 25,861,708 | 21,863,036 | 27,668,911 | 26,027,740 | 32,583,775 |
| Sun Metro | 89,510,433 | 86,313,061 | 94,714,668 | 71,227,401 | 73,519,735 |
| Tax | 0 | 1,964,479 | 2,086,663 | 2,343,672 | 2,174,681 |
| Zoo | 1,872,183 | 2,025,811 | 2,120,396 | 2,445,909 | 2,684,307 |
| **Grand Total** | **$752,893,942** | **$754,965,790** | **$657,329,993** | **$498,243,364** | **$560,784,030** |

***Variance in Actual FY 2016 to Actual FY 2017:***

**Animal Services:** Newly established Department

**Aviation:** Decrease in construction expense due to the completion of the rental car facility in FY 2016

**Capital Improvement Program:** Increase due to construction of Quality of Life Bond projects

**Economic Development:** Increase in economic incentive agreements

**Environmental Services:** Increase due to opening of new landfill cells

**Human Resources:** Increase due to prescription benefit payments and new HAS contributions

**Non-Departmental:** Decrease in payments for refunding escrow

**Streets and Maintenance:** Increase due to vehicle replacement

**Sun Metro:** Increase due to construction of the Northgate Terminal

# CITY OF EL PASO, TEXAS

## Statement of Revenues, Expenditures and Changes in Fund Balances
## Governmental Funds
## For the Year Ended August 31, 2016

| | General Fund | Community Development Block Grants | Debt Service | Capital Projects | Downtown Development Corporation | Nonmajor Governmental Funds | Total Governmental Funds |
|---|---|---|---|---|---|---|---|
| REVENUES | | | | | | | |
| Property Taxes | $ 153,490,605 | $ - | $ 80,659,942 | $ - | $ - | $ 2,761,514 | $ 236,912,061 |
| Penalties and Interest-Delinquent taxes | 1,166,589 | - | 593,935 | - | - | - | 1,760,524 |
| Sales Taxes | 85,269,622 | - | - | 4,244,779 | 2,922,943 | 7,643,322 | 100,080,666 |
| Franchise Fees | 51,525,945 | - | - | - | - | 4,460,669 | 55,986,614 |
| Charges for Services | 38,179,887 | 3,117,168 | 1,213,353 | 4,372,872 | 99,575 | 36,066,826 | 83,049,681 |
| Fines and Forfeitures | 10,649,110 | - | - | - | - | 1,763,051 | 12,412,161 |
| Licenses and Permits | 13,993,065 | - | - | - | - | 29,510 | 14,022,575 |
| Ticket Sales | - | - | - | - | 250,197 | - | 250,197 |
| Intergovernmental Revenues | 349,877 | 13,610,060 | - | 8,430,258 | - | 18,131,769 | 40,521,964 |
| County Participation | 469,169 | - | - | - | - | - | 469,169 |
| Interest | 85,405 | 8,375 | 143,865 | 373,536 | 11 | 39,163 | 650,355 |
| Rents and Other | 1,411,981 | 42,976 | - | - | 400,000 | 2,532,728 | 4,387,685 |
| TOTAL REVENUES | 356,591,255 | 16,778,579 | 82,611,095 | 17,421,445 | 3,672,726 | 73,428,552 | 550,503,652 |
| EXPENDITURES | | | | | | | |
| Current: | | | | | | | |
| General Government | 28,067,753 | 193,730 | - | 80,390 | - | 1,021,696 | 29,363,569 |
| Public Safety | 209,990,139 | - | - | - | - | 12,227,252 | 222,217,391 |
| Public Works | 35,790,708 | - | - | 2,480,251 | - | 4,644,515 | 42,915,474 |
| Public Health | 5,857,910 | - | - | - | - | 13,111,259 | 18,969,169 |
| Parks Department | 20,518,044 | 245,070 | - | 51,040 | - | 1,582,899 | 22,397,053 |
| Library | 8,702,007 | - | - | - | - | 307,264 | 9,009,271 |
| Non Departmental | 19,540,951 | - | - | - | - | 1,755,821 | 21,296,772 |
| Culture and Recreation | 6,427,183 | - | - | 888,084 | - | 19,527,099 | 26,842,366 |
| Economic Development | 8,557,774 | - | - | 2,526,416 | - | 8,224,356 | 19,308,546 |
| Environmental Code Compliance | - | - | - | - | - | 454,255 | 454,255 |
| Community and Human Development | 1,038,045 | 10,766,156 | - | - | - | 577,616 | 12,381,817 |
| Debt Service: | | | | | | | |
| Principal | 5,951,740 | - | 39,954,278 | - | - | - | 45,906,018 |
| Interest Expense | 425,030 | - | 53,255,204 | - | 5,393,217 | - | 59,073,451 |
| Fiscal Fees | - | - | 1,121,655 | 2,182,442 | 302,591 | - | 3,606,688 |
| Capital Outlay | 700,107 | 5,573,623 | - | 36,249,721 | - | 895,227 | 43,418,678 |
| TOTAL EXPENDITURES | 351,567,391 | 16,778,579 | 94,331,137 | 44,458,344 | 5,695,808 | 64,329,259 | 577,160,518 |
| Excess (Deficiency) of Revenues over Expenditures | 5,023,864 | - | (11,720,042) | (27,036,899) | (2,023,082) | 9,099,293 | (26,656,867) |
| OTHER FINANCING SOURCES/(USES): | | | | | | | |
| Transfers In | 16,920,895 | - | 8,187,233 | 8,274,611 | 629,062 | 7,990,918 | 42,002,719 |
| Transfers Out | (20,305,174) | - | (125,930) | (17,589,493) | - | (9,138,569) | (47,159,166) |
| Face Amount of Bonds Issued | - | - | - | 254,575,000 | - | - | 254,575,000 |
| Face Amount of Refunding Bonds Issued | - | - | 121,260,000 | - | 17,665,000 | - | 138,925,000 |
| Premium on Issuance of Bonds | - | - | 18,276,214 | 41,780,204 | 1,163,237 | - | 61,219,655 |
| Payment to Refunding Bond Escrow Agent | - | - | (135,475,000) | - | (17,455,000) | - | (152,930,000) |
| Proceeds from Sale of Capital Assets | - | - | - | 137,900 | - | - | 137,900 |
| Loan Proceeds | - | - | - | 656,449 | - | - | 656,449 |
| TOTAL OTHER FINANCING SOURCES/(USES) | (3,384,279) | - | 12,122,517 | 287,834,671 | 2,002,299 | (1,147,651) | 297,427,557 |
| Net Change in Fund Balances | 1,639,585 | - | 402,475 | 260,797,772 | (20,783) | 7,951,642 | 270,770,691 |
| Fund Balances - Beginning of Year | 42,944,336 | - | 3,600,113 | 80,024,958 | 570,577 | 24,759,383 | 151,899,367 |
| Fund balances - End of Period | $ 44,583,921 | $ - | $ 4,002,588 | $ 340,822,730 | $ 549,794 | $ 32,711,025 | $ 422,670,058 |

# CITY OF EL PASO, TEXAS

## Statement of Revenues, Expenses and Changes in Net Position
## Proprietary Funds
## For the Year Ended August 31, 2016

| | Business-type Activities - Enterprise Funds | | | | | | |
|---|---|---|---|---|---|---|---|
| | El Paso International Airport | Environmental Services | Mass Transit | International Bridges | Tax Office Enterprise Fund | Total | Governmental Activities - Internal Service Funds |
| OPERATING REVENUES: | | | | | | | |
| Intergovernmental Revenues | $ - | $ - | $ - | $ - | $ 1,585,972 | $ 1,585,972 | $ - |
| Penalties and Interest-Delinquent taxes | - | - | - | - | 513,863 | 513,863 | - |
| Charges of Rentals and Fees | 37,001,739 | 50,849,796 | 129,688 | 43,537 | - | 88,024,760 | - |
| Charges of Tolls | - | - | - | 21,884,648 | - | 21,884,648 | - |
| Charges of Fares and Fees | 376,706 | 426,297 | 9,791,978 | - | - | 10,594,981 | - |
| Sales to Departments | - | 86,551 | - | - | - | 86,551 | 17,084,152 |
| Premium Contributions | - | - | - | - | - | - | 53,274,781 |
| General Revenues | 287,579 | 820,132 | 2,391,648 | 410,342 | - | 3,909,701 | 807,589 |
| Total Operating Revenues | 37,666,024 | 52,182,776 | 12,313,314 | 22,338,527 | 2,099,835 | 126,600,476 | 71,166,522 |
| OPERATING EXPENSES: | | | | | | | |
| Personnel Services | 17,750,808 | 21,544,284 | 36,084,498 | 3,155,419 | 1,202,388 | 79,737,397 | 7,043,672 |
| Contractual Services | 14,260 | 5,198 | - | 1,455,081 | - | 1,474,539 | - |
| Professional Services | 681,435 | 34,844 | 141,638 | 19,670 | - | 877,587 | 1,170,656 |
| Outside Contracts | 6,385,370 | 2,556,203 | 12,661,367 | 1,458,297 | 245,360 | 23,306,597 | 3,066,913 |
| Fuel and Lubricants | 148,367 | 2,152,269 | 3,221,940 | 4,449 | 73 | 5,527,098 | 4,445,494 |
| Materials and Supplies | 1,223,628 | 8,456,405 | 4,210,192 | 124,956 | 139,369 | 14,154,550 | 4,868,797 |
| Communications | 221,715 | 253,295 | 123,509 | 19,355 | - | 617,874 | 615 |
| Utilities | 1,642,994 | 197,223 | 1,345,120 | 80,916 | - | 3,266,253 | 25,845 |
| Operating Leases | 28,883 | 37,828 | 731,471 | 344,231 | 127,536 | 1,269,949 | 60,640 |
| Travel and Entertainment | 204,365 | 77,932 | 53,836 | 22,932 | 10,711 | 369,776 | 2,521 |
| Benefits Provided | 306 | - | 43,745 | - | - | 44,051 | 52,042,599 |
| Maintenance and Repairs | 895,725 | 272,034 | 1,430,288 | 258,162 | - | 2,856,209 | 1,638,733 |
| Landfill and Transfer Station Utilization | - | 3,008,034 | - | - | - | 3,008,034 | - |
| Other Operating Expenses | 2,145,906 | 3,833,602 | 6,475,849 | 90,592 | 203,165 | 12,749,114 | 262,748 |
| Depreciation | 18,228,662 | 7,987,175 | 12,501,089 | 1,160,736 | 3,377 | 39,881,039 | 73,628 |
| Total Operating Expenses | 49,572,424 | 50,416,326 | 79,024,542 | 8,194,796 | 1,931,979 | 189,140,067 | 74,702,861 |
| Operating Income (Loss) | (11,906,400) | 1,766,450 | (66,711,228) | 14,143,731 | 167,856 | (62,539,591) | (3,536,339) |
| NONOPERATING REVENUES (EXPENSES): | | | | | | | |
| Interest Revenue | 142,345 | 112,777 | - | 21,109 | - | 276,231 | 81,383 |
| Interest Expense | (2,654,652) | (734,662) | (1,950,550) | (313,531) | - | (5,653,395) | - |
| Gain (Loss) on Sale of Equipment and Land | - | (23,448) | - | - | - | (23,448) | - |
| Customer Facility Charge | 3,435,217 | - | - | - | - | 3,435,217 | - |
| Sales Tax | - | - | 41,236,405 | - | - | 41,236,405 | - |
| FTA Subsidy | - | - | 11,277,462 | - | - | 11,277,462 | - |
| Total Nonoperating Revenues (Expenses) | 922,910 | (645,333) | 50,563,317 | (292,422) | - | 50,548,472 | 81,383 |
| Income (Loss) Before Capital Contributions and Transfers | (10,983,490) | 1,121,117 | (16,147,911) | 13,851,309 | 167,856 | (11,991,119) | (3,454,956) |
| Capital Contributions | 14,296,544 | 731,681 | 6,262,685 | - | - | 21,290,910 | - |
| Transfers Out | - | (2,413,448) | - | (12,615,479) | - | (15,028,927) | - |
| Transfers In | - | 8,048,192 | 8,114,565 | - | 30,240 | 16,192,997 | 465,086 |
| Change in net position | 3,313,054 | 7,487,542 | (1,770,661) | 1,235,830 | 198,096 | 10,463,861 | (2,989,870) |
| Total Net Position - Beginning | 220,715,276 | 25,969,799 | 65,448,034 | 12,474,723 | - | 324,607,832 | 2,947,423 |
| Total Net Position - Ending | $ 224,028,330 | $ 33,457,341 | $ 63,677,373 | $ 13,710,553 | $ 198,096 | $ 335,071,693 | $ (42,447) |

# CITY OF EL PASO, TEXAS

## Statement of Revenues, Expenditures and Changes in Fund Balances
## Governmental Funds
## For the Year Ended August 31, 2017

| | General Fund | Community Development Block Grants | Debt Service | Capital Projects | Nonmajor Governmental Funds | Total Governmental Funds |
|---|---|---|---|---|---|---|
| REVENUES | | | | | | |
| Property Taxes | 158,844,476 | — | 89,543,410 | — | 3,603,475 | 251,991,361 |
| Penalties and Interest-Delinquent taxes | 1,289,169 | — | 673,948 | — | 320 | 1,963,437 |
| Sales Taxes | 87,704,730 | — | — | — | — | 87,704,730 |
| Hotel Occupancy Tax | — | — | — | 3,716,640 | 9,698,574 | 13,415,214 |
| Franchise Fees | 53,599,045 | — | — | — | 4,696,359 | 58,295,404 |
| Charges for Services | 37,485,337 | 2,886,434 | 1,208,750 | 2,534,363 | 35,707,539 | 79,822,423 |
| Fines and Forfeitures | 7,760,033 | — | — | — | 1,653,755 | 9,413,787 |
| Licenses and Permits | 14,939,427 | — | — | — | 1,018,261 | 15,957,687 |
| Ticket Sales | — | — | — | — | 258,657 | 258,657 |
| Intergovernmental Revenues | 452,977 | 10,435,066 | — | 2,719,325 | 24,912,341 | 38,519,710 |
| County Participation | 469,169 | — | — | — | — | 469,169 |
| Interest | 286,712 | 17,486 | 261,723 | 2,094,677 | 207,221 | 2,867,819 |
| Rents and Other | 1,536,669 | 232,680 | — | 421,657 | 6,997,919 | 9,188,925 |
| Total Revenues | 364,367,743 | 13,571,666 | 91,687,831 | 11,486,662 | 88,754,421 | 569,868,323 |
| EXPENDITURES | | | | | | |
| Current: | | | | | | |
| General Government | 28,278,533 | 162,254 | — | 84,169 | 826,154 | 29,351,110 |
| Public Safety | 223,762,410 | — | — | — | 14,437,291 | 238,199,701 |
| Public Works | 37,771,710 | — | — | 6,033,518 | 8,643,201 | 52,448,429 |
| Public Health | 5,936,208 | — | — | — | 13,108,529 | 19,044,737 |
| Parks Department | 22,263,171 | 177,837 | — | 8,942 | 1,787,183 | 24,237,133 |
| Library | 8,876,913 | — | — | — | 120,098 | 8,997,011 |
| Non Departmental | 18,473,482 | — | — | 34,217 | 1,602,511 | 20,110,210 |
| Culture and Recreation | 6,600,337 | — | — | 701,607 | 19,944,564 | 27,246,508 |
| Economic Development | 8,941,212 | — | — | — | 12,171,553 | 21,112,765 |
| Animal Services | — | — | — | — | 7,780,460 | 7,780,460 |
| Community and Human Development | 60,800 | 9,094,596 | — | 38,959 | 986,954 | 10,181,309 |
| Debt Service: | | | | | | |
| Principal | 6,941,373 | — | 37,416,071 | — | 460,000 | 44,817,444 |
| Interest Expense | 800,224 | — | 58,295,778 | — | 3,857,392 | 62,953,393 |
| Fiscal Fees | — | — | 23,130 | 35,000 | 18,195 | 76,325 |
| Capital Outlay | 533,914 | 2,504,584 | — | 62,572,039 | 3,092,101 | 68,702,638 |
| Total Expenditures | 369,240,288 | 11,939,271 | 95,734,979 | 69,508,451 | 88,836,186 | 635,259,173 |
| Excess(Deficiency) of revenues over(under) expenditures | (4,872,545) | 1,632,395 | (4,047,148) | (58,021,788) | (81,765) | (65,390,851) |
| OTHER FINANCING SOURCES(USES): | | | | | | |
| Transfers In | 15,153,272 | — | 5,097,978 | 1,330,992 | 12,427,226 | 34,009,467 |
| Transfers Out | (9,303,627) | (2,000,763) | (125,930) | (5,433,251) | (5,265,055) | (22,128,627) |
| Proceeds from Sale of Capital Assets | — | — | — | 46,183 | — | 46,183 |
| Issuance of Debt | — | — | — | 3,500,000 | — | 3,500,000 |
| Capital Contributions | — | — | — | (34,507) | 546,603 | 512,096 |
| Other Sources (Uses) | (740,585) | — | 2,058,173 | 129,644 | 6,995,235 | 8,442,467 |
| Total Other Financing Sources (Uses) | 5,109,059 | (2,000,763) | 7,030,220 | (460,939) | 14,704,009 | 24,381,586 |
| Net Change in Fund Balances | 236,513 | (368,368) | 2,983,072 | (58,482,728) | 14,622,244 | (41,009,265) |
| Fund Balances - Beginning of Year | 44,583,921 | — | 4,002,588 | 340,822,730 | 33,260,819 | 422,670,058 |
| Fund Balances/(Deficit) - End of Year | 44,820,434 | (368,368) | 6,985,660 | 282,340,002 | 47,883,063 | 381,660,791 |

# CITY OF EL PASO, TEXAS

## Statement of Revenues, Expenses and Changes in Net Position
## Proprietary Funds
## For the Year Ended August 31, 2017

| | El Paso International Airport | Environmental Services | Mass Transit | International Bridges | Tax Office Enterprise Fund | Totals | Internal Service Funds |
|---|---|---|---|---|---|---|---|
| OPERATING REVENUES: | | | | | | | |
| Charges of Rentals and Fees | 42,897,390 | 48,005,424 | 163,846 | 44,435 | — | 91,111,095 | — |
| Charges of Tolls | — | — | — | 21,686,955 | — | 21,686,955 | — |
| Charges of Fares and Fees | 355,275 | — | 9,089,495 | — | — | 9,444,771 | — |
| Sales to Departments | — | 89,542 | — | — | — | 89,542 | 17,673,081 |
| Premium Contributions | — | — | — | — | — | — | 60,959,091 |
| Intergovernmental Revenues | — | — | — | — | 1,843,339 | 1,843,339 | — |
| Penalties and Interest-Delinquent taxes | — | — | — | — | 518,368 | 518,368 | — |
| General Revenues | 192,033 | 286,038 | 2,384,135 | 447,841 | 65,716 | 3,375,763 | 876,257 |
| Total Operating Revenues | 43,444,699 | 48,381,003 | 11,637,477 | 22,179,231 | 2,427,423 | 128,069,833 | 79,508,429 |
| OPERATING EXPENSES: | | | | | | | |
| Personnel Services | 17,908,931 | 18,454,324 | 36,731,386 | 3,281,180 | 1,027,444 | 77,403,265 | 7,506,159 |
| Contractual Services | 22,300 | 6,827 | — | 2,090,071 | — | 2,119,198 | — |
| Professional Services | 535,437 | 60,409 | 112,559 | 62,144 | — | 770,549 | 1,190,815 |
| Outside Contracts | 7,522,086 | 1,818,749 | 13,450,816 | 1,634,892 | 226,195 | 24,652,737 | 3,545,150 |
| Fuel and Lubricants | 220,194 | 2,356,944 | 2,447,703 | 5,432 | 77 | 5,030,349 | 5,030,594 |
| Materials and Supplies | 1,260,164 | 7,296,501 | 4,409,959 | 148,417 | 146,550 | 13,261,591 | 4,819,856 |
| Communications | 226,999 | 164,718 | 117,204 | 20,480 | — | 529,401 | 1,423 |
| Utilites | 1,822,383 | 102,702 | 1,435,385 | 88,895 | — | 3,449,365 | 28,725 |
| Operating Leases | 21,916 | 25,190 | 808,820 | 342,671 | 130,019 | 1,328,615 | 12,780 |
| Travel and Training | 132,387 | 57,864 | 39,265 | 22,255 | 8,145 | 259,915 | 5,243 |
| Benefits Provided | 306 | — | 42,768 | — | — | 43,074 | 55,686,560 |
| Maintenance and Repairs | 863,496 | 305,731 | 444,790 | 757,550 | — | 2,371,568 | 1,633,011 |
| Landfill and Transfer Station Utilization | — | 3,293,334 | — | — | — | 3,293,334 | — |
| Other Operating Expenses | 2,206,329 | 3,531,079 | 5,922,157 | 122,055 | 457,291 | 12,238,911 | 28,010 |
| Depreciation | 19,450,701 | 7,681,971 | 14,156,897 | 1,196,096 | 19,378 | 42,505,043 | 108,288 |
| Total Operating Expenses | 52,193,628 | 45,156,343 | 80,119,708 | 9,772,137 | 2,015,099 | 189,256,915 | 79,596,612 |
| Operating Income (Loss) | (8,748,929) | 3,224,660 | (68,482,232) | 12,407,094 | 412,324 | (61,187,083) | (88,184) |
| NONOPERATING REVENUES (EXPENSES): | | | | | | | |
| Interest Revenue | 198,789 | 272,837 | — | 35,092 | 4,368 | 511,087 | 106,244 |
| Interest Expense | (1,769,826) | (544,720) | (728,620) | (230,133) | — | (3,273,300) | — |
| Federal Tax Credit - Build America Bonds | — | — | 228,925 | — | — | 228,925 | — |
| Gain(Loss) on Sale of Equipment and Land | 2,200 | 29,658 | — | — | — | 31,858 | — |
| Customer Facility Charge | 3,418,455 | — | — | — | — | 3,418,455 | — |
| Sales Tax | — | — | 42,098,342 | — | — | 42,098,342 | — |
| FTA Subsidy | — | — | 11,606,771 | — | — | 11,606,771 | — |
| Total Non-Operating Revenues (Expenses) | 1,849,619 | (242,225) | 53,205,417 | (195,041) | 4,368 | 54,622,138 | 106,244 |
| Income (Loss) Before Capital Contributions and Transfers | (6,899,311) | 2,982,435 | (15,276,815) | 12,212,053 | 416,692 | (6,564,946) | 18,061 |
| Capital Contributions | 4,481,938 | (1,628,411) | 15,089,176 | — | — | 17,942,704 | — |
| Transfers Out | — | (5,261,435) | — | (12,069,141) | — | (17,330,576) | — |
| Transfers In | — | 4,984,650 | — | — | — | 4,984,650 | 465,086 |
| Change in net position | (2,417,373) | 1,077,239 | (187,638) | 142,912 | 416,692 | (968,168) | 483,147 |
| Net Position, Beginning of Year | 224,028,330 | 33,457,341 | 63,677,373 | 13,710,553 | 198,096 | 335,071,695 | (42,447) |
| Net Position, End of Year | 221,610,954 | 34,534,580 | 63,489,736 | 13,853,467 | 614,788 | 334,103,526 | 440,699 |

## FY 2019 Adopted Fund Category Summary

| | General Fund | CDBG | Debt Service | Capital Projects | Special Revenue | Enterprise | Internal Service | All Funds |
|---|---|---|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | | | | |
| Property Taxes | 193,554,893 | 0 | 99,433,545 | 0 | 4,820,982 | 480,000 | 0 | 298,289,420 |
| Sales Taxes | 93,763,721 | 0 | 0 | 0 | 14,400,000 | 44,878,735 | 0 | 153,042,456 |
| Franchise Fees | 52,661,354 | 0 | 0 | 0 | 10,400,549 | 10,161,265 | 0 | 73,223,168 |
| Charges for Services | 32,517,730 | 4,729,337 | 1,204,750 | 289,908 | 28,410,275 | 54,293,643 | 18,367,763 | 139,813,405 |
| Fines and Forfeitures | 7,541,245 | 0 | 0 | 0 | 1,572,781 | 24,500 | 0 | 9,138,526 |
| Licenses and Permits | 13,148,935 | 0 | 0 | 0 | 909,000 | 579,605 | 0 | 14,637,540 |
| Intergovernmental Revenues | 446,988 | 6,512,388 | 0 | 0 | 17,858,081 | 18,554,897 | 0 | 43,372,354 |
| County Participation | 537,341 | 0 | 0 | 0 | 0 | 0 | 0 | 537,341 |
| Interest | 200,000 | 0 | 300,000 | 0 | 0 | 115,000 | 0 | 615,000 |
| Rents and Other | 2,241,265 | 130,815 | 0 | 115,000 | 8,110,384 | 629,754 | 0 | 11,227,218 |
| Other Sources (Uses) | 31,984,328 | 0 | 9,120,953 | 7,595,072 | 25,405,375 | 19,551,616 | 605,000 | 94,262,344 |
| SIF Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 69,028,518 | 69,028,518 |
| Enterprise Revenues | 0 | 0 | 0 | 0 | 0 | 82,144,539 | 50,000 | 82,194,539 |
| **TOTAL REVENUES** | **428,597,800** | **11,372,540** | **110,059,248** | **7,999,980** | **111,887,427** | **231,413,555** | **88,051,282** | **989,381,830** |
| **EXPENDITURES BY CATEGORY** | | | | | | | | |
| Personal Services | 316,017,690 | 1,833,173 | 0 | 71,890 | 33,324,066 | 78,753,426 | 9,332,957 | 439,333,201 |
| Contractual Services | 37,143,463 | 1,765,771 | 24,400 | 293,608 | 39,596,307 | 42,062,946 | 64,542,428 | 185,428,923 |
| Materials and Supplies | 18,531,147 | 79,062 | 0 | 1,400 | 6,007,869 | 16,049,716 | 12,765,507 | 53,434,700 |
| Operating Expenditures | 23,831,165 | 460,971 | 0 | 0 | 6,435,432 | 20,730,384 | 88,350 | 51,546,302 |
| Non-Operating Expenditures | 2,055,292 | 5,818,312 | 109,908,918 | 0 | 4,844,170 | 13,715,519 | 0 | 136,342,211 |
| Intergovernmental Expenditures | 1,786,625 | -206,449 | 0 | 0 | -1,099,841 | 2,043,900 | 0 | 2,524,235 |
| Other Uses | 29,121,648 | 0 | 125,930 | 290,342 | 14,062,469 | 48,048,141 | 1,196,039 | 92,844,569 |
| Capital Outlay | 110,770 | 1,621,700 | 0 | 7,342,740 | 8,716,955 | 10,009,523 | 126,000 | 27,927,688 |
| **TOTAL EXPENDITURES** | **428,597,800** | **11,372,540** | **110,059,248** | **7,999,980** | **111,887,427** | **231,413,555** | **88,051,282** | **989,381,830** |

# General Fund

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | |
| Property Taxes | 148,473,992 | 153,799,883 | 159,149,901 | 174,934,222 | 193,554,893 |
| Penalties and Interest-Delinquent Taxes | 1,225,829 | 1,166,589 | 1,289,169 | 0 | 0 |
| Sales Taxes | 83,902,828 | 85,269,622 | 87,704,730 | 89,473,202 | 93,763,721 |
| Franchise Fees | 49,843,739 | 51,525,944 | 53,599,045 | 55,660,606 | 52,661,354 |
| Charges for Services | 30,738,610 | 32,588,994 | 31,808,808 | 32,291,533 | 32,517,730 |
| Fines and Forfeitures | 11,009,507 | 10,649,107 | 7,760,033 | 9,162,749 | 7,541,245 |
| Licenses and Permits | 12,973,477 | 13,901,051 | 14,939,427 | 12,629,230 | 13,148,935 |
| Intergovernmental Revenues | 2,186,540 | 349,877 | 452,977 | 446,988 | 446,988 |
| County Participation | 630,388 | 469,169 | 469,169 | 537,341 | 537,341 |
| Interest | 26,429 | 85,405 | 300,031 | 200,000 | 200,000 |
| Rents and Other | 1,525,475 | 1,496,104 | 1,523,350 | 2,314,025 | 2,241,265 |
| Other Sources (Uses) | 19,525,070 | 22,291,998 | 20,886,558 | 20,463,966 | 31,984,328 |
| SIF Revenues | 0 | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 0 | 0 | 0 | 0 | 0 |
| **TOTAL REVENUES** | **362,061,883** | **373,593,742** | **379,883,197** | **398,113,862** | **428,597,800** |
| **EXPENDITURES BY CATEGORY** | | | | | |
| Personal Services | 268,406,486 | 273,168,329 | 287,614,881 | 300,338,721 | 316,017,690 |
| Contractual Services | 30,817,277 | 34,766,253 | 35,252,744 | 35,235,482 | 37,143,463 |
| Materials and Supplies | 13,778,816 | 14,323,192 | 14,672,524 | 17,348,785 | 18,531,147 |
| Operating Expenditures | 20,086,088 | 20,547,149 | 21,945,711 | 23,091,290 | 23,831,165 |
| Non-Operating Expenditures | 7,317,552 | 6,718,680 | 7,834,034 | 9,841,938 | 2,055,292 |
| Intergovernmental Expenditures | 1,475,677 | 1,343,638 | 1,386,480 | 1,652,678 | 1,786,625 |
| Other Uses | 10,330,328 | 20,305,174 | 10,406,395 | 10,448,298 | 29,121,648 |
| Capital Outlay | 294,679 | 700,108 | 533,914 | 156,670 | 110,770 |
| **TOTAL EXPENDITURES** | **352,506,904** | **371,872,523** | **379,646,683** | **398,113,862** | **428,597,800** |

## Community Development Block Grants

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | |
| Property Taxes | 0 | 0 | 0 | 0 | 0 |
| Penalties and Interest-Delinquent Taxes | 0 | 0 | 0 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 | 0 |
| Franchise Fees | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 2,894,018 | 3,117,166 | 5,291,179 | 3,092,445 | 4,729,337 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenues | 14,512,443 | 10,516,766 | 10,435,066 | 8,890,221 | 6,512,388 |
| County Participation | 0 | 0 | 0 | 0 | 0 |
| Interest | -887 | 6,863 | 17,486 | 0 | 0 |
| Rents and Other | 491,666 | 42,975 | 304,913 | 130,815 | 130,815 |
| Other Sources (Uses) | -4,178 | 394,037 | 307,166 | 0 | 0 |
| SIF Revenues | -2 | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 0 | 0 | 0 | 0 | 0 |
| **TOTAL REVENUES** | **17,893,060** | **14,077,809** | **16,355,810** | **12,113,481** | **11,372,540** |
| **EXPENDITURES BY CATEGORY** | | | | | |
| Personal Services | 845,661 | 4,552,441 | 2,387,070 | 2,153,473 | 1,833,173 |
| Contractual Services | 142,528 | 125,210 | 614,483 | 322,477 | 1,765,771 |
| Materials and Supplies | 66,556 | -5,382 | 88,788 | 50,643 | 79,062 |
| Operating Expenditures | 575,131 | 840,067 | 754,942 | 761,972 | 460,971 |
| Non-Operating Expenditures | 10,167,408 | 5,623,568 | 6,149,137 | 5,764,913 | 5,818,312 |
| Intergovernmental Expenditures | 104,342 | 69,042 | -147,608 | -262,734 | -206,449 |
| Other Uses | -9 | 0 | 307,166 | 516 | 0 |
| Capital Outlay | 3,259,366 | 5,573,615 | 2,504,584 | 3,322,222 | 1,621,700 |
| **TOTAL EXPENDITURES** | **15,160,982** | **16,778,560** | **12,658,561** | **12,113,481** | **11,372,540** |

## Debt Service

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | |
| Property Taxes | 76,324,343 | 80,659,942 | 89,543,410 | 93,793,531 | 99,433,545 |
| Penalties and Interest-Delinquent Taxes | 619,001 | 593,935 | 673,948 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 | 0 |
| Franchise Fees | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 1,283,773 | 1,213,355 | 1,208,750 | 0 | 1,204,750 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenues | 0 | 0 | 0 | 0 | 0 |
| County Participation | 0 | 0 | 0 | 0 | 0 |
| Interest | 36,206 | 143,865 | 261,723 | 0 | 300,000 |
| Rents and Other | 1,462,513 | 2,124,181 | 0 | 0 | 0 |
| Other Sources (Uses) | 101,166,870 | 149,849,621 | 7,422,402 | 7,504,188 | 9,120,953 |
| SIF Revenues | 0 | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 0 | 0 | 0 | 0 | 0 |
| **TOTAL REVENUES** | 180,892,707 | 234,584,900 | 99,110,234 | 101,297,719 | 110,059,248 |
| **EXPENDITURES BY CATEGORY** | | | | | |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Contractual Services | 19,765 | 28,130 | 23,130 | 60,000 | 24,400 |
| Materials and Supplies | 0 | 0 | 0 | 0 | 0 |
| Operating Expenditures | 686,222 | 1,093,525 | 0 | 0 | 0 |
| Non-Operating Expenditures | 90,411,802 | 97,459,842 | 95,711,849 | 101,111,789 | 109,908,918 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 0 | 0 |
| Other Uses | 88,904,290 | 135,600,930 | 392,182 | 125,930 | 125,930 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| **TOTAL EXPENDITURES** | 180,022,079 | 234,182,427 | 96,127,161 | 101,297,719 | 110,059,248 |

## Capital Projects

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | |
| Property Taxes | 0 | 0 | 0 | 0 | 0 |
| Penalties and Interest-Delinquent Taxes | 0 | 0 | 0 | 0 | 0 |
| Sales Taxes | 3,687,317 | 4,244,780 | 3,716,640 | 3,875,000 | 0 |
| Franchise Fees | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 17,111,090 | 10,433,489 | 2,468,656 | 0 | 289,908 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenues | 1,683,305 | 2,760,830 | 3,446,870 | 0 | 0 |
| County Participation | 0 | 0 | 0 | 0 | 0 |
| Interest | -43,389 | 373,536 | 2,094,677 | 0 | 0 |
| Rents and Other | 160,699 | 88,527 | 253,056 | 115,000 | 115,000 |
| Other Sources (Uses) | 103,920,002 | 310,354,989 | 5,104,602 | 764,622 | 7,595,072 |
| SIF Revenues | 0 | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 0 | 0 | 0 | 0 | 0 |
| **TOTAL REVENUES** | **126,519,024** | **328,256,150** | **17,084,500** | **4,754,622** | **7,999,980** |
| **EXPENDITURES BY CATEGORY** | | | | | |
| Personal Services | 2,005,396 | 1,652,283 | 941,280 | 73,408 | 71,890 |
| Contractual Services | 2,188,610 | 2,057,719 | 922,530 | 3,700 | 293,608 |
| Materials and Supplies | 7,189,515 | 1,361,624 | 5,532,443 | 1,400 | 1,400 |
| Operating Expenditures | 869,924 | 2,274,712 | 43,317 | 0 | 0 |
| Non-Operating Expenditures | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Expenditures | -5,684 | 0 | 0 | 0 | 0 |
| Other Uses | 3,847,198 | 22,520,314 | 5,432,909 | 2,610,477 | 290,342 |
| Capital Outlay | 73,356,464 | 35,999,885 | 63,411,187 | 2,065,637 | 7,342,740 |
| **TOTAL EXPENDITURES** | **89,451,422** | **65,866,539** | **76,283,667** | **4,754,622** | **7,999,980** |

## Special Revenue

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | |
| Property Taxes | 606,777 | 2,806,077 | 3,603,475 | 4,000,473 | 4,820,982 |
| Penalties and Interest-Delinquent Taxes | 614 | 521 | 320 | 0 | 0 |
| Sales Taxes | 9,821,309 | 11,615,271 | 10,187,545 | 9,975,000 | 14,400,000 |
| Franchise Fees | 4,558,716 | 4,460,670 | 4,696,359 | 4,483,974 | 10,400,549 |
| Charges for Services | 33,347,242 | 31,731,594 | 33,353,418 | 27,519,679 | 28,410,275 |
| Fines and Forfeitures | 1,740,264 | 1,813,508 | 1,653,755 | 1,722,003 | 1,572,781 |
| Licenses and Permits | 58,019 | 70,610 | 820,000 | 1,165,000 | 909,000 |
| Intergovernmental Revenues | 26,522,662 | 17,176,023 | 21,567,474 | 16,430,056 | 17,858,081 |
| County Participation | 0 | 0 | 0 | 0 | 0 |
| Interest | 5,795 | 39,500 | 225,428 | 0 | 0 |
| Rents and Other | 1,430,756 | 2,533,161 | 2,488,953 | 2,153,593 | 8,110,384 |
| Other Sources (Uses) | 6,121,543 | 12,444,055 | 16,015,441 | 16,098,194 | 25,405,375 |
| SIF Revenues | 0 | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 0 | 0 | 0 | 0 | 0 |
| **TOTAL REVENUES** | **84,213,697** | **84,690,990** | **94,612,166** | **83,547,972** | **111,887,427** |
| **EXPENDITURES BY CATEGORY** | | | | | |
| Personal Services | 22,352,514 | 28,166,043 | 33,042,915 | 27,039,610 | 33,324,066 |
| Contractual Services | 20,703,470 | 23,942,655 | 25,951,339 | 31,351,503 | 39,596,307 |
| Materials and Supplies | 3,492,874 | 4,910,212 | 9,824,386 | 4,868,671 | 6,007,869 |
| Operating Expenditures | 6,216,210 | 5,886,050 | 7,208,373 | 5,881,095 | 6,435,432 |
| Non-Operating Expenditures | 4,888,766 | 4,024,490 | 4,703,575 | 4,129,808 | 4,844,170 |
| Intergovernmental Expenditures | -1,091,930 | -306,436 | -973,179 | -1,164,343 | -1,099,841 |
| Other Uses | 9,116,545 | 9,147,844 | 9,631,040 | 10,039,618 | 14,062,469 |
| Capital Outlay | 2,282,917 | 895,227 | 3,092,101 | 1,402,010 | 8,716,955 |
| **TOTAL EXPENDITURES** | **67,961,367** | **76,666,085** | **92,480,550** | **83,547,972** | **111,887,427** |

## Enterprise

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | |
| Property Taxes | 0 | 480,000 | 480,000 | 480,000 | 480,000 |
| Penalties and Interest-Delinquent Taxes | 0 | 0 | 0 | 0 | 0 |
| Sales Taxes | 40,533,736 | 41,236,405 | 42,098,342 | 43,416,145 | 44,878,735 |
| Franchise Fees | 3,121,536 | 3,343,522 | 3,192,373 | 3,189,532 | 10,161,265 |
| Charges for Services | 48,475,533 | 51,298,225 | 48,509,194 | 48,399,431 | 54,293,643 |
| Fines and Forfeitures | 16,672 | 24,803 | 20,236 | 24,500 | 24,500 |
| Licenses and Permits | 1,552,524 | 1,553,119 | 572,611 | 478,672 | 579,605 |
| Intergovernmental Revenues | 17,418,853 | 18,707,266 | 34,314,706 | 4,420,927 | 18,554,897 |
| County Participation | 0 | 0 | 0 | 0 | 0 |
| Interest | 65,856 | 276,232 | 511,087 | 115,000 | 115,000 |
| Rents and Other | 563,996 | 698,666 | 652,245 | 685,875 | 629,754 |
| Other Sources (Uses) | 68,594,484 | 43,053,666 | 42,012,643 | 20,200,817 | 19,551,616 |
| SIF Revenues | 0 | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 75,369,937 | 87,604,991 | 75,693,031 | 92,581,085 | 82,144,539 |
| **TOTAL REVENUES** | 255,713,128 | 248,276,894 | 248,056,468 | 213,991,983 | 231,413,555 |
| **EXPENDITURES BY CATEGORY** | | | | | |
| Personal Services | 72,930,773 | 79,737,406 | 77,403,265 | 77,079,082 | 78,753,426 |
| Contractual Services | 30,809,087 | 33,553,444 | 35,477,542 | 40,535,643 | 42,062,946 |
| Materials and Supplies | 16,392,774 | 15,957,120 | 14,100,139 | 15,250,862 | 16,049,716 |
| Operating Expenditures | 56,962,001 | 59,172,725 | 61,463,042 | 19,712,034 | 20,730,384 |
| Non-Operating Expenditures | 7,158,655 | 7,527,582 | 4,541,917 | 13,577,914 | 13,715,519 |
| Intergovernmental Expenditures | 167,098 | 1,079,162 | -615,294 | 1,304,224 | 2,043,900 |
| Other Uses | 74,184,959 | 40,785,584 | 54,095,138 | 37,905,025 | 48,048,141 |
| Capital Outlay | 69,732,519 | 48,998,913 | 53,663,821 | 8,627,199 | 10,009,523 |
| **TOTAL EXPENDITURES** | 328,337,866 | 286,811,937 | 300,129,570 | 213,991,983 | 231,413,555 |

## Internal Service

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | |
| Property Taxes | 0 | 0 | 0 | 0 | 0 |
| Penalties and Interest-Delinquent Taxes | 0 | 0 | 0 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 | 0 |
| Franchise Fees | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 17,808,596 | 17,286,260 | 17,903,834 | 18,763,000 | 18,367,763 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 21,662 | 19,591 | 0 | 0 | 0 |
| Intergovernmental Revenues | 0 | 0 | 0 | 0 | 0 |
| County Participation | 0 | 0 | 0 | 0 | 0 |
| Interest | 29,650 | 81,383 | 106,244 | 0 | 0 |
| Rents and Other | 0 | 0 | 0 | 0 | 0 |
| Other Sources (Uses) | 0 | 465,086 | 465,086 | 504,000 | 605,000 |
| SIF Revenues | 51,913,858 | 52,922,460 | 61,546,784 | 63,191,339 | 69,028,518 |
| Enterprise Revenues | -1,240,234 | 21,923 | 57,811 | 79,248 | 50,000 |
| **TOTAL REVENUES** | **68,533,531** | **70,796,704** | **80,079,759** | **82,537,587** | **88,051,282** |
| **EXPENDITURES BY CATEGORY** | | | | | |
| Personal Services | 5,575,122 | 7,043,670 | 8,662,195 | 6,393,420 | 9,332,957 |
| Contractual Services | 54,754,746 | 56,623,321 | 59,337,290 | 60,420,454 | 64,542,428 |
| Materials and Supplies | 11,402,978 | 10,670,504 | 11,425,439 | 13,278,232 | 12,765,507 |
| Operating Expenditures | 101,455 | 138,559 | 171,691 | 2,087,175 | 88,350 |
| Non-Operating Expenditures | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 0 | 0 |
| Other Uses | -40 | 0 | 0 | 232,306 | 1,196,039 |
| Capital Outlay | 126,000 | 153,949 | 53,869 | 126,000 | 126,000 |
| **TOTAL EXPENDITURES** | **71,960,260** | **74,630,003** | **79,650,484** | **82,537,587** | **88,051,282** |

# Airport Operations

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | |
| Property Taxes | 0 | 0 | 0 | 0 | 0 |
| Penalties and Interest-Delinquent Taxes | 0 | 0 | 0 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 | 0 |
| Franchise Fees | 549,958 | 549,958 | 604,031 | 575,000 | 575,000 |
| Charges for Services | 320,041 | 243,278 | 177,358 | 188,182 | 1,693,021 |
| Fines and Forfeitures | 16,672 | 24,803 | 20,236 | 24,500 | 24,500 |
| Licenses and Permits | 320,753 | 321,392 | 315,170 | 328,672 | 408,605 |
| Intergovernmental Revenues | 0 | 0 | 0 | 0 | 0 |
| County Participation | 0 | 0 | 0 | 0 | 0 |
| Interest | 93,852 | 141,703 | 122,820 | 104,000 | 104,000 |
| Rents and Other | 49,618 | 89,240 | 33,402 | 77,000 | 78,500 |
| Other Sources (Uses) | 0 | 0 | 10,403,818 | 0 | 0 |
| SIF Revenues | 0 | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 35,387,583 | 36,228,707 | 36,252,579 | 36,947,141 | 39,218,801 |
| **TOTAL REVENUES** | **36,738,477** | **37,599,082** | **47,929,414** | **38,244,495** | **42,102,427** |
| **EXPENDITURES BY CATEGORY** | | | | | |
| Personal Services | 16,387,010 | 17,367,005 | 17,568,710 | 18,448,967 | 18,706,730 |
| Contractual Services | 6,497,613 | 6,797,915 | 7,989,196 | 8,927,088 | 10,268,743 |
| Materials and Supplies | 2,715,395 | 2,240,165 | 2,297,512 | 2,029,309 | 2,212,210 |
| Operating Expenditures | 20,673,339 | 22,292,195 | 23,604,391 | 5,059,338 | 5,339,883 |
| Non-Operating Expenditures | 281,082 | 381,208 | -481,483 | 284,000 | 284,000 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 353,524 | 0 |
| Other Uses | 8,487,837 | 0 | 4,023,389 | 3,142,269 | 5,290,861 |
| Capital Outlay | -11,832 | 0 | 0 | 0 | 0 |
| **TOTAL EXPENDITURES** | **55,030,442** | **49,078,489** | **55,001,714** | **38,244,495** | **42,102,427** |

# Environmental Services

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | |
| Property Taxes | 0 | 0 | 0 | 0 | 0 |
| Penalties and Interest-Delinquent Taxes | 0 | 0 | 0 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 | 0 |
| Franchise Fees | 2,425,109 | 2,685,050 | 2,482,886 | 2,452,000 | 9,405,000 |
| Charges for Services | 44,796,723 | 48,068,777 | 45,480,225 | 44,700,726 | 49,319,372 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 1,231,771 | 1,231,532 | 257,441 | 150,000 | 171,000 |
| Intergovernmental Revenues | 663,411 | 602,903 | 288,266 | 269,408 | 269,408 |
| County Participation | 0 | 0 | 0 | 0 | 0 |
| Interest | -11,909 | 112,777 | 272,837 | 0 | 0 |
| Rents and Other | 92,570 | 186,862 | 160,113 | 100,000 | 115,000 |
| Other Sources (Uses) | 4,237,465 | 4,256,400 | 5,209,650 | 7,081,537 | 5,533,915 |
| SIF Revenues | 0 | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 0 | 0 | 29,658 | 0 | 0 |
| **TOTAL REVENUES** | **53,435,140** | **57,144,301** | **54,181,076** | **54,753,671** | **64,813,695** |
| **EXPENDITURES BY CATEGORY** | | | | | |
| Personal Services | 17,045,832 | 18,202,858 | 18,020,539 | 18,937,513 | 18,793,436 |
| Contractual Services | 7,468,329 | 8,598,909 | 8,291,100 | 8,667,800 | 9,925,320 |
| Materials and Supplies | 4,006,356 | 3,860,773 | 3,490,941 | 4,522,515 | 5,267,200 |
| Operating Expenditures | 11,718,192 | 14,492,881 | 14,168,215 | 7,083,131 | 7,523,500 |
| Non-Operating Expenditures | 1,944,090 | 1,849,692 | 1,564,864 | 3,489,844 | 3,482,956 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 0 | 0 |
| Other Uses | 14,448,975 | 13,473,219 | 21,717,964 | 12,052,868 | 19,821,283 |
| Capital Outlay | 0 | 0 | 1,266,711 | 0 | 0 |
| **TOTAL EXPENDITURES** | **56,631,774** | **60,478,332** | **68,520,335** | **54,753,671** | **64,813,695** |

## Sun Metro General Operations

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | |
| Property Taxes | 0 | 0 | 0 | 0 | 0 |
| Penalties and Interest-Delinquent Taxes | 0 | 0 | 0 | 0 | 0 |
| Sales Taxes | 40,533,736 | 41,236,407 | 42,098,341 | 43,416,145 | 44,878,735 |
| Franchise Fees | 18,322 | 23,044 | 54,997 | 70,000 | 60,000 |
| Charges for Services | 2,934,606 | 2,887,438 | 2,650,601 | 3,000,000 | 3,161,000 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenues | 0 | 97,068 | -96,310 | 0 | 0 |
| County Participation | 0 | 0 | 0 | 0 | 0 |
| Interest | -19,197 | 0 | 0 | 0 | 0 |
| Rents and Other | 68,960 | 65,408 | 102,818 | 157,121 | 80,000 |
| Other Sources (Uses) | 240,551 | 9,218,578 | 263,432 | 490,869 | 0 |
| SIF Revenues | 0 | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 9,846,933 | 20,573,649 | 8,265,912 | 9,503,314 | 9,420,000 |
| **TOTAL REVENUES** | **53,623,911** | **74,101,591** | **53,339,791** | **56,637,449** | **57,599,735** |
| **EXPENDITURES BY CATEGORY** | | | | | |
| Personal Services | 33,285,587 | 34,303,859 | 27,961,231 | 25,262,441 | 24,343,675 |
| Contractual Services | 13,229,227 | 13,510,932 | 10,905,119 | 11,389,878 | 12,370,950 |
| Materials and Supplies | 8,641,345 | 7,191,769 | 2,461,940 | 3,145,238 | 3,142,350 |
| Operating Expenditures | 21,002,058 | 18,836,358 | 20,257,007 | 6,795,009 | 6,958,525 |
| Non-Operating Expenditures | 2,088,267 | 2,356,636 | 649,223 | 4,013,591 | 4,088,227 |
| Intergovernmental Expenditures | 1,306,705 | 1,282,559 | 6,263,569 | 5,144,212 | 6,223,000 |
| Other Uses | -170 | 0 | 0 | 618,762 | 0 |
| Capital Outlay | 2,513,684 | 1,779,100 | 44,845 | 268,317 | 473,008 |
| **TOTAL EXPENDITURES** | **82,066,704** | **79,261,214** | **68,542,935** | **56,637,449** | **57,599,735** |

# International Bridges Operations

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | |
| Property Taxes | 0 | 0 | 0 | 0 | 0 |
| Penalties and Interest-Delinquent Taxes | 0 | 0 | 0 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 | 0 |
| Franchise Fees | 77,398 | 43,485 | 43,678 | 91,782 | 120,515 |
| Charges for Services | 102,884 | 59,088 | 96,587 | 480,523 | 90,250 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenues | 0 | 0 | 0 | 0 | 0 |
| County Participation | 0 | 0 | 0 | 0 | 0 |
| Interest | 6,229 | 21,109 | 35,092 | 0 | 0 |
| Rents and Other | 351,354 | 351,305 | 352,011 | 351,254 | 351,254 |
| Other Sources (Uses) | 0 | 0 | 0 | 0 | 0 |
| SIF Revenues | 0 | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 18,222,912 | 18,966,678 | 18,745,390 | 18,672,051 | 20,927,995 |
| **TOTAL REVENUES** | **18,760,777** | **19,441,665** | **19,272,758** | **19,595,610** | **21,490,014** |
| **EXPENDITURES BY CATEGORY** | | | | | |
| Personal Services | 2,452,443 | 3,155,419 | 3,281,180 | 3,462,062 | 3,470,553 |
| Contractual Services | 1,489,108 | 1,572,358 | 1,718,358 | 2,184,707 | 2,129,584 |
| Materials and Supplies | 254,317 | 380,283 | 380,879 | 482,650 | 562,850 |
| Operating Expenditures | 719,124 | 712,175 | 744,659 | 168,572 | 207,317 |
| Non-Operating Expenditures | 191,969 | 394,379 | 324,002 | 1,468,250 | 1,484,500 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 0 | 0 |
| Other Uses | 12,102,950 | 12,848,728 | 12,306,552 | 11,803,369 | 13,609,210 |
| Capital Outlay | 0 | 5,552 | 50,573 | 26,000 | 26,000 |
| **TOTAL EXPENDITURES** | **17,209,910** | **19,068,895** | **18,806,204** | **19,595,610** | **21,490,014** |

# Zoo Operations

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | |
| Property Taxes | 0 | 0 | 0 | 0 | 0 |
| Penalties and Interest-Delinquent Taxes | 0 | 0 | 0 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 | 0 |
| Franchise Fees | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 2,433,630 | 2,407,237 | 2,273,556 | 2,445,909 | 2,435,909 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenues | 0 | 0 | 0 | 0 | 0 |
| County Participation | 0 | 0 | 0 | 0 | 0 |
| Interest | 0 | 0 | 6,628 | 0 | 0 |
| Rents and Other | 13,049 | 15,446 | 2,128 | 0 | 0 |
| Other Sources (Uses) | 0 | 0 | 0 | 0 | 248,398 |
| SIF Revenues | 0 | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 0 | 0 | 0 | 0 | 0 |
| **TOTAL REVENUES** | **2,446,679** | **2,422,684** | **2,282,311** | **2,445,909** | **2,684,307** |
| **EXPENDITURES BY CATEGORY** | | | | | |
| Personal Services | 748,365 | 864,209 | 639,265 | 697,529 | 670,696 |
| Contractual Services | 482,892 | 514,729 | 619,015 | 692,568 | 718,538 |
| Materials and Supplies | 534,268 | 554,782 | 714,016 | 796,162 | 927,917 |
| Operating Expenditures | 83,912 | 73,467 | 112,069 | 142,310 | 172,011 |
| Non-Operating Expenditures | 17,300 | 18,624 | 18,971 | 23,450 | 22,280 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 0 | 0 |
| Other Uses | 0 | 0 | 0 | 91,880 | 90,855 |
| Capital Outlay | 3,470 | 0 | 10,280 | 2,010 | 82,010 |
| **TOTAL EXPENDITURES** | **1,870,207** | **2,025,811** | **2,113,616** | **2,445,909** | **2,684,307** |

# Self Insurance Fund

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | |
| Property Taxes | 0 | 0 | 0 | 0 | 0 |
| Penalties and Interest-Delinquent Taxes | 0 | 0 | 0 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 | 0 |
| Franchise Fees | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 373,584 | 198,378 | 224,983 | 0 | 0 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenues | 0 | 0 | 0 | 0 | 0 |
| County Participation | 0 | 0 | 0 | 0 | 0 |
| Interest | 29,650 | 81,383 | 103,813 | 0 | 0 |
| Rents and Other | 0 | 0 | 0 | 0 | 0 |
| Other Sources (Uses) | 0 | 465,086 | 465,086 | 504,000 | 605,000 |
| SIF Revenues | 51,913,858 | 52,922,460 | 61,546,784 | 63,191,339 | 69,028,518 |
| Enterprise Revenues | -1,240,234 | 21,923 | 57,811 | 79,248 | 50,000 |
| **TOTAL REVENUES** | **51,076,857** | **53,689,230** | **62,398,477** | **63,774,587** | **69,683,518** |
| **EXPENDITURES BY CATEGORY** | | | | | |
| Personal Services | 1,109,218 | 1,679,770 | 3,399,981 | 1,293,058 | 4,107,094 |
| Contractual Services | 54,005,702 | 56,061,196 | 59,145,593 | 60,226,654 | 64,341,428 |
| Materials and Supplies | 20,715 | 20,113 | 15,347 | 41,200 | 39,450 |
| Operating Expenditures | 8,724 | 15,427 | 11,295 | 2,013,675 | 13,350 |
| Non-Operating Expenditures | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 0 | 0 |
| Other Uses | -40 | 0 | 0 | 200,000 | 1,182,196 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| **TOTAL EXPENDITURES** | **55,144,319** | **57,776,506** | **62,572,217** | **63,774,587** | **69,683,518** |

# Internal Services

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **REVENUE BY SOURCE** | | | | | |
| Property Taxes | 0 | 0 | 0 | 0 | 0 |
| Penalties and Interest-Delinquent Taxes | 0 | 0 | 0 | 0 | 0 |
| Sales Taxes | 0 | 0 | 0 | 0 | 0 |
| Franchise Fees | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 17,435,011 | 17,087,883 | 17,678,851 | 18,763,000 | 18,367,763 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 21,662 | 19,591 | 0 | 0 | 0 |
| Intergovernmental Revenues | 0 | 0 | 0 | 0 | 0 |
| County Participation | 0 | 0 | 0 | 0 | 0 |
| Interest | 0 | 0 | 2,431 | 0 | 0 |
| Rents and Other | 0 | 0 | 0 | 0 | 0 |
| Other Sources (Uses) | 0 | 0 | 0 | 0 | 0 |
| SIF Revenues | 0 | 0 | 0 | 0 | 0 |
| Enterprise Revenues | 0 | 0 | 0 | 0 | 0 |
| **TOTAL REVENUES** | **17,456,673** | **17,107,474** | **17,681,282** | **18,763,000** | **18,367,763** |
| **EXPENDITURES BY CATEGORY** | | | | | |
| Personal Services | 4,465,904 | 5,363,900 | 5,262,213 | 5,100,362 | 5,225,863 |
| Contractual Services | 749,043 | 562,126 | 191,698 | 193,800 | 201,000 |
| Materials and Supplies | 11,382,262 | 10,650,391 | 11,410,092 | 13,237,032 | 12,726,057 |
| Operating Expenditures | 92,730 | 123,131 | 160,396 | 73,500 | 75,000 |
| Non-Operating Expenditures | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Expenditures | 0 | 0 | 0 | 0 | 0 |
| Other Uses | 0 | 0 | 0 | 32,306 | 13,843 |
| Capital Outlay | 126,000 | 153,949 | 53,869 | 126,000 | 126,000 |
| **TOTAL EXPENDITURES** | **16,815,941** | **16,853,497** | **17,078,268** | **18,763,000** | **18,367,763** |

# BUDGET DETAIL

- **GOAL 1:**
  CREATE AN ENVIRONMENT CONDUCIVE TO STRONG, SUSTAINABLE ECONOMIC DEVELOPMENT
- **GOAL 2:**
  SET THE STANDARD FOR A SAFE AND SECURE CITY
- **GOAL 3:**
  PROMOTE THE VISUAL IMAGE OF EL PASO
- **GOAL 4:**
  ENHANCE EL PASO'S QUALITY OF LIFE THROUGH RECREATIONAL, CULTURAL AND EDUCATIONAL ENVIRONMENTS
- **GOAL 5:**
  PROMOTE TRANSPARENT AND CONSISTENT COMMUNICATION AMONG ALL MEMBERS OF THE COMMUNITY
- **GOAL 6:**
  SET THE STANDARD FOR SOUND GOVERNANCE AND FISCAL MANAGEMENT
- **GOAL 7:**
  ENHANCE AND SUSTAIN EL PASO'S INFRASTRUCTURE NETWORK
- **GOAL 8:**
  NURTURE AND PROMOTE A HEALTHY, SUSTAINABLE COMMUNITY

# GOAL 1

## ECONOMIC DEVELOPMENT

-AVIATION

-DESTINATION EL PASO

-ECONOMIC DEVELOPMENT

-INTERNATIONAL BRIDGES

# GOAL 1

**Create and Environment Conductive to Strong, Sustainable Economic Development**

| *Expenditures by Group* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 14,384,168 | 22,177,997 | 22,635,761 | 17,253,017 | 21,574,394 | 4,321,377 | 25% |
| Employee Benefits | 4,717,303 | 5,720,175 | 6,130,251 | 6,797,173 | 8,459,837 | 1,662,664 | 24% |
| Contractual Services | 1,381,959 | 1,455,081 | 2,090,071 | 4,673,867 | 2,942,457 | (1,731,410) | -37% |
| Professional Services | 2,203,853 | 5,524,217 | 5,607,153 | 10,885,409 | 2,530,097 | (8,355,312) | -77% |
| Outside Contracts | 10,809,051 | 13,387,140 | 17,662,769 | 18,166,405 | 29,676,477 | 11,510,072 | 63% |
| Interfund Services | 23,408 | 30,817 | 22,323 | 35,400 | 18,400 | (17,000) | -48% |
| Building Leases | 378,869 | 392,319 | 390,580 | 393,954 | 424,054 | 30,100 | 8% |
| Fuel & Lubricants | 260,030 | 203,387 | 231,312 | 234,620 | 323,370 | 88,750 | 38% |
| Materials & Supplies | 1,189,001 | 3,072,525 | 3,004,926 | 1,047,474 | 2,117,640 | 1,070,166 | 102% |
| Maintenance & Repairs | 1,514,112 | 1,241,405 | 1,783,885 | 1,151,400 | 1,349,942 | 198,542 | 17% |
| Minor Equipment & Furniture | 85,254 | 272,984 | 2,441,491 | 257,415 | 317,415 | 60,000 | 23% |
| Communications | 346,714 | 326,355 | 316,242 | 258,797 | 309,175 | 50,378 | 19% |
| Utilities | 2,276,367 | 2,334,339 | 2,574,025 | 2,813,472 | 2,953,200 | 139,728 | 5% |
| Travel | 154,278 | 395,686 | 325,712 | 266,317 | 552,425 | 286,108 | 107% |
| Other Operating Expenditures | 19,103,668 | 21,573,685 | 22,813,195 | 2,768,406 | 3,368,255 | 599,849 | 22% |
| Community Service Projects | - | - | - | 707,017 | 401,500 | (305,517) | -43% |
| Interest Expense | - | - | 181,237 | 226,250 | - | (226,250) | -100% |
| Other Non-Operating Expenditures | 3,002,351 | 3,378,858 | 2,247,361 | 5,848,229 | 6,154,336 | 306,107 | 5% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | 62,527,276 | 30,105,084 | 34,308,487 | 28,195,207 | 28,689,716 | 494,509 | 2% |
| Capital Expenditures | 50,923,426 | 34,658,148 | 21,037,531 | 2,265,897 | 4,711,183 | 2,445,286 | 108% |
| ***Total Expenditures*** | ***175,281,089*** | ***146,250,203*** | ***145,804,312*** | ***104,245,727*** | ***116,873,872*** | ***12,628,146*** | **12%** |

| *Source of Funds* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | - | 1,494,903 | 1,712,958 | 1,916,326 | 1,963,563 | 47,237 | 2% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | 2,925,687 | 2,655,923 | 3,102,297 | 3,875,000 | 3,875,000 | - | 0% |
| Special Revenue | 6,375,613 | 20,165,766 | 25,985,982 | 20,919,838 | 29,458,674 | 8,538,836 | 41% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 165,979,789 | 121,933,610 | 115,003,075 | 77,534,563 | 81,576,635 | 4,042,072 | 5% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***175,281,089*** | ***146,250,203*** | ***145,804,312*** | ***104,245,727*** | ***116,873,872*** | ***12,628,146*** | **12%** |

| *Positions* | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | - | 23 | 20 | 21 | 21 | 0 |
| Non-General Fund | 282 | 298 | 304 | 305 | 303 | (2) |
| ***Total Authorized*** | ***282*** | ***321*** | ***324*** | ***325*** | ***324*** | ***(2)*** |

# Aviation

## Mission

Provide customers with a safe, efficient airport, operating in an environmentally conscious and self-sustaining manner.

**Key Functions:**

*Pass Federal Aviation Administration (FAA) 139 annual inspection*
*Ensure the airport meets FAA Grant Assurances to remain self-*sustaining

## FY 2018 Key Results

- New direct flights announced to Chicago, Denver, San Diego, Las Vegas and Salt Lake City
- Addition of ELPVirtuwall during FY 2018
- 2nd place in North America, Air Service Quality Award – 2nd year in a row

## FY 2019 Budget

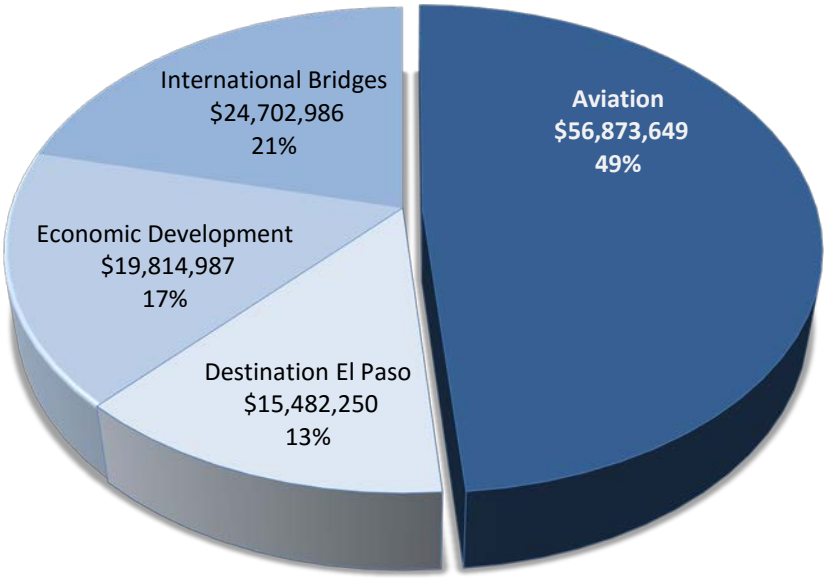
**FY 2019 Total Budget**
$56,873,649

**FY 2019 General Fund**
$0

**FY 2019 Non-General Fund**
$56,873,649

**Total FTE's**
233.60

**Goal 1: Economic Development**
**Total Budget $116,873,872**




## FY 2019 Key Deliverables

- Complete reconstruction of Runway 4/22 - provides safety and a new 30-year pavement life
- Completion of a new Checked Baggage Inline System - provides enhanced security measures and customer convenience
- Continue to meet with Airlines to promote new routes to El Paso

# AVIATION

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 12,451,961 | 13,155,713 | 13,010,278 | 13,527,386 | 13,300,041 | (227,345) | -2% |
| Employee Benefits | 4,142,995 | 4,595,107 | 4,905,992 | 5,425,505 | 5,406,689 | (18,816) | 0% |
| Contractual Services | - | - | - | 4,000 | - | (4,000) | -100% |
| Professional Services | 609,242 | 696,001 | 558,043 | 988,775 | 1,021,425 | 32,650 | 3% |
| Outside Contracts | 5,987,230 | 6,385,367 | 7,522,086 | 8,136,163 | 9,431,218 | 1,295,055 | 16% |
| Interfund Services | 4,633 | 5,324 | 5,439 | 5,500 | 5,500 | - | 0% |
| Building Leases | 32,951 | 28,883 | 21,916 | 42,200 | 42,200 | - | 0% |
| Fuel & Lubricants | 249,432 | 185,919 | 220,194 | 203,270 | 309,520 | 106,250 | 52% |
| Materials & Supplies | 1,086,666 | 1,152,220 | 976,105 | 896,174 | 903,875 | 7,701 | 1% |
| Maintenance & Repairs | 1,350,379 | 867,360 | 862,070 | 804,400 | 824,900 | 20,500 | 3% |
| Minor Equipment & Furniture | 43,371 | 56,896 | 280,047 | 247,915 | 268,915 | 21,000 | 8% |
| Communications | 332,049 | 221,714 | 226,999 | 244,325 | 209,325 | (35,000) | -14% |
| Utilities | 1,474,553 | 1,642,994 | 1,822,383 | 1,993,500 | 2,125,500 | 132,000 | 7% |
| Travel | 137,390 | 204,366 | 132,387 | 195,775 | 207,425 | 11,650 | 6% |
| Other Operating Expenditures | 18,728,845 | 20,225,202 | 21,423,028 | 2,631,888 | 2,797,633 | 165,745 | 6% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | 2,934,334 | 2,926,875 | 2,003,828 | 4,606,229 | 4,609,836 | 3,607 | 0% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | 47,633,205 | 14,463,637 | 19,271,054 | 12,377,199 | 14,617,647 | 2,240,448 | 18% |
| Capital Expenditures | 50,475,688 | 34,412,476 | 20,051,185 | 697,100 | 792,000 | 94,900 | 14% |
| ***Total Expenditures*** | ***147,674,925*** | ***101,226,055*** | ***93,293,033*** | ***53,027,304*** | ***56,873,649*** | ***3,846,345*** | ***7%*** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | - | - | - | - | - | - | 0% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | - | - | - | - | - | - | 0% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 147,674,925 | 101,226,055 | 93,293,033 | 53,027,304 | 56,873,649 | 3,846,345 | 7% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***147,674,925*** | ***101,226,055*** | ***93,293,033*** | ***53,027,304*** | ***56,873,649*** | ***3,846,345*** | ***7%*** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | - | - | - | - | 0 | 0 |
| Non-General Fund | 227 | 227 | 233 | 234 | 233 | (0) |
| ***Total Authorized*** | ***227*** | ***227*** | ***233*** | ***234*** | ***234*** | ***0*** |

# AVIATION

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **Enterprise Funds** | | | | | |
| AIRPORT POLICE OPER | 2,443,011 | 2,234,005 | 2,288,830 | 2,433,143 | 2,513,442 |
| AIRPORT FAA OPERCANINE | 367,133 | 415,226 | 546,406 | 202,000 | 590,704 |
| Parking Enforcement Control | 324,867 | 318,763 | 336,142 | 355,662 | 357,306 |
| AIRCRAFT RESCUE FIRE FIGHTERS | 2,775,300 | 2,828,126 | 2,736,781 | 2,980,445 | 3,090,580 |
| Airport FMS Unit | 724,991 | 626,546 | 700,129 | 627,335 | 641,764 |
| FINANCE AND ADMIN | 17,224,701 | 10,063,667 | 14,972,905 | 13,824,237 | 15,372,249 |
| Dispatch Badging | 812,023 | 836,874 | 877,918 | 971,041 | 962,106 |
| INVENTORY PURCH | 239,528 | 1,818,180 | 1,491,128 | 4,400,000 | 4,400,000 |
| AIR CARGO | 2,532,121 | 2,544,216 | 2,508,168 | 472,112 | 487,556 |
| TERMINAL | 9,968,784 | 10,617,031 | 11,212,018 | 6,885,588 | 6,978,775 |
| GROUND TRANSP | 2,130,918 | 2,396,487 | 3,419,038 | 2,994,382 | 3,019,483 |
| AVIATION | 1,135,103 | 1,207,625 | 4,406 | 395,650 | 370,566 |
| AIRFIELD | 7,851,494 | 8,005,823 | 8,779,843 | 1,432,998 | 1,579,227 |
| SOUTHERN INDUSTRIAL PARK | 218,631 | 257,285 | 635,353 | 276,955 | 296,720 |
| BUTTERFIELD TRAIL INDUSTRIAL P | 1,317,763 | 1,319,477 | 1,270,671 | 626,269 | 605,673 |
| DEBT RESERVES | 2,653,652 | 2,657,651 | 1,770,376 | 4,323,529 | 4,327,186 |
| PASSENGER FACILITY CHARG | 19,879,108 | 14,398,637 | 3,883,977 | 5,722,644 | 5,910,000 |
| Airport PFC Capital Projects | 0 | 0 | 5,323,421 | 0 | 0 |
| AIRPORT RESTRICTED LAND SALES | 6,446,288 | 412,764 | 132,510 | 337,036 | 337,036 |
| AIRPORT OPERATING ACCOUNT | 13,016,367 | 65,000 | 0 | 0 | 0 |
| AIRPORT CHECKED BAGGAGE-CBIS | 0 | 0 | 0 | 0 | 1,270,000 |
| Fixed Asset PURCH | 669,881 | 326,904 | 0 | 0 | 0 |
| AIR CARGO CONSTRUCTION | 39,493,067 | 25,368,310 | 434,788 | 0 | 0 |
| DEVELOPMENT | 0 | 0 | 219,737 | 229,208 | 252,229 |
| Customer Facility Charge | 0 | 0 | 10,599,184 | 3,500,500 | 3,405,000 |
| AIRPORT GRNT_IMPROVEMENTS | 10,372,034 | 8,744,567 | 4,702,763 | 0 | 0 |
| Airport Capital Projects | 0 | 0 | 10,488,335 | 697,100 | 792,000 |
| INVENTORY ISSS | (69) | (1,390,615) | (1,207,538) | (4,400,000) | (4,400,000) |
| Global Reach Development | 1,175,491 | 1,180,386 | 1,282,924 | 163,457 | 161,831 |
| BUTTERFIELD TRAIL GOLF CLUB | 3,278,960 | 3,348,073 | 3,278,551 | 3,021,500 | 2,985,893 |
| AIRPORT HOTELS | 69,778 | 43,214 | 70,779 | 86,950 | 54,523 |
| SCIENCE AND TECH PARK | 192,371 | 192,371 | 192,371 | 51,000 | 51,000 |
| FOREIGN TRADE ZONE | 361,630 | 389,460 | 341,120 | 416,565 | 460,798 |
| ***Sub Total*** | 147,674,925 | 101,226,055 | 93,293,033 | 53,027,304 | 56,873,649 |

| | | | | | |
|---|---|---|---|---|---|
| ***All Funds Total*** | 147,674,925 | 101,226,055 | 93,293,033 | 53,027,304 | 56,873,649 |

## Strategic Actions

**Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development**

**Strategy 1.4** Grow the Core Business of Air Transportation

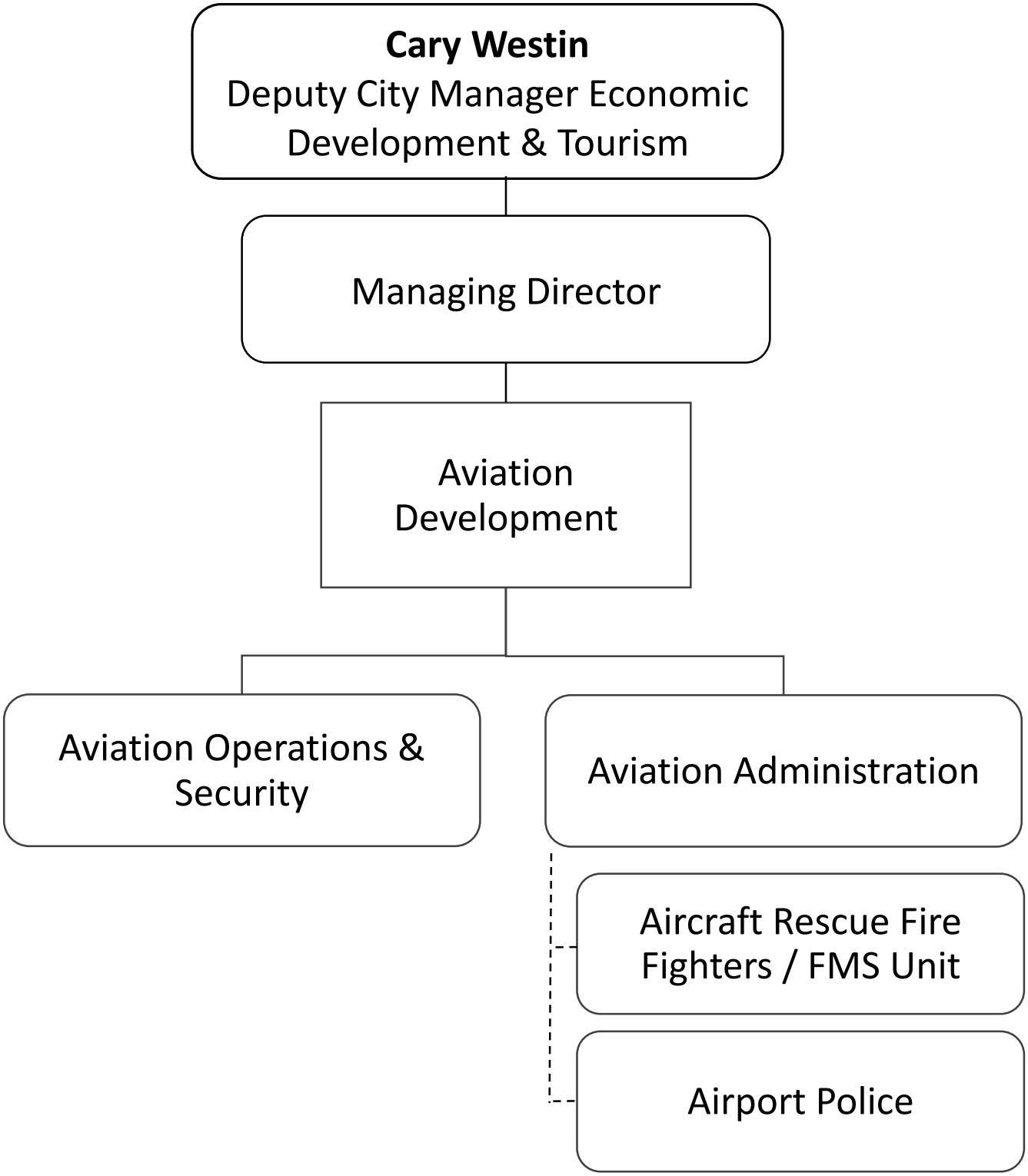
**Action 1.4.1** Expand domestic and international commercial air service

**Action 4.4.2** Expand Airport Development

## FY 2019 Key Performance Indicators

- ACI Customer Survey ranking of at least 4.25
- Cost per enplanement to be below 5% of national average of Small Hub Airports
- Increase number of daily seats and direct flights added
- Increase  Foreign Trade Zone activations

# Aviation
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 0.00 | 0.30 | 0.30 |
| Non-General Fund | 233.60 | 233.30 | (0.30) |
| **Total Authorized** | **233.60** | **233.60** | **0.00** |

Aviation
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Accountant | 1.00 | 0.00 | 0.00 |
| Accounting Manager | 1.00 | 1.00 | 1.00 |
| Accounting/Payroll Clerk | 4.00 | 4.00 | 4.00 |
| Accounting/Payroll Specialist | 4.00 | 4.00 | 4.00 |
| Administrative Analyst | 3.00 | 3.00 | 1.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Administrative Services Manager | 1.00 | 1.00 | 1.00 |
| Administrative Specialist | 0.00 | 0.00 | 1.00 |
| Airfield Maintenance Supervisor | 1.00 | 1.00 | 1.00 |
| Airport Assistant Operations Officer | 3.00 | 3.00 | 3.00 |
| Airport Badging Officer | 0.00 | 0.00 | 2.00 |
| Airport Facilities Maintenance | 1.00 | 1.00 | 1.00 |
| Airport Labor Supervisor | 1.00 | 1.00 | 1.00 |
| Airport Operations Manager | 1.00 | 1.00 | 1.00 |
| Airport Operations Supervisor | 6.00 | 6.00 | 6.00 |
| Airport Program Coordinator | 2.00 | 2.00 | 1.00 |
| Airport Safety  Program Coordinator | 0.00 | 0.00 | 1.00 |
| Airport Security Coordinator | 1.00 | 1.00 | 1.00 |
| Airport Shuttle Driver | 0.00 | 0.00 | 12.00 |
| Aviation Assistant Director | 1.00 | 1.00 | 1.00 |
| Aviation Development Assistant Director | 1.00 | 1.00 | 1.00 |
| Aviation Director | 1.00 | 1.00 | 1.00 |
| Aviation Operations & Security Assistant Director | 1.00 | 1.00 | 1.00 |
| Carpenter | 2.00 | 2.00 | 2.00 |
| Civil Engineer | 1.00 | 1.00 | 0.00 |
| Construction Superintendent | 0.00 | 0.00 | 2.00 |
| Custodial Shift Leader | 6.00 | 6.00 | 6.00 |
| Custodial Supervisor | 1.00 | 1.00 | 1.00 |
| Departmental Human Resources Manager | 1.00 | 1.00 | 1.00 |
| Education & Graphics Specialist | 1.00 | 1.00 | 1.00 |
| Electrician | 5.00 | 4.00 | 4.00 |
| Electrician Supervisor | 1.00 | 1.00 | 1.00 |
| Electronics Lead Technican | 1.00 | 1.00 | 1.00 |
| Electronics Technician | 2.00 | 2.00 | 2.00 |
| Equipment Operator | 4.00 | 4.00 | 4.00 |
| Facilities Maintenance Lead Worker | 5.00 | 5.00 | 5.00 |
| Facilities Maintenance Supervisor | 1.00 | 2.00 | 2.00 |
| Facilities Maintenance Worker | 25.00 | 25.00 | 25.00 |
| Fleet Maintenance Lead Technician | 1.00 | 1.00 | 1.00 |
| Fleet Maintenance Supervisor | 1.00 | 1.00 | 1.00 |
| Fleet Maintenance Technician | 5.00 | 5.00 | 5.00 |
| Fleet Service Assistant | 2.00 | 0.00 | 0.00 |
| Fleet Service Worker | 0.00 | 2.00 | 2.00 |
| Foreign Trade Zone Coordinator | 2.00 | 2.00 | 2.00 |

Aviation
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Foreign Trade Zone Manager | 1.00 | 1.00 | 1.00 |
| General Service Worker | 64.00 | 64.00 | 64.00 |
| Groundskeeping Equipment Technician | 1.00 | 1.00 | 1.00 |
| Heavy Equipment Operator | 1.00 | 1.00 | 1.00 |
| Human Resources Analyst | 1.00 | 1.00 | 1.00 |
| Irrigation Technician | 2.00 | 2.00 | 2.00 |
| Land & Contract Administrator | 0.00 | 0.00 | 2.00 |
| Lead Maintenance Mechanic | 4.00 | 4.00 | 4.00 |
| Lead Planner | 1.00 | 1.00 | 1.00 |
| Locksmith | 1.00 | 1.00 | 1.00 |
| Maintenance Mechanic | 3.00 | 3.00 | 3.00 |
| Managing Director | 0.00 | 1.00 | 1.00 |
| Marketing & Customer Relations | 1.00 | 1.00 | 1.00 |
| Materials Specialist | 4.00 | 4.00 | 4.00 |
| Materials Supervisor | 1.00 | 1.00 | 1.00 |
| Office Assistant | 1.00 | 1.00 | 1.00 |
| Plumber | 1.00 | 1.00 | 1.00 |
| Public Safety Call Taker | 12.00 | 12.00 | 10.00 |
| Public Safety Shift Supervisor | 1.00 | 1.00 | 1.00 |
| Secretary | 2.00 | 2.00 | 2.00 |
| Senior Accountant | 1.00 | 2.00 | 2.00 |
| Senior Land & Contract Administrator | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 2.00 | 2.00 | 2.00 |
| Senior Secretary | 2.00 | 2.00 | 1.00 |
| Shuttle Coach Operator | 13.00 | 13.00 | 0.00 |
| Stores Clerk | 2.00 | 2.00 | 2.00 |
| Terminal Services Manager | 1.00 | 1.00 | 1.00 |
| Trades Helper | 2.00 | 2.00 | 2.00 |
| Traffic Signs & Markings Technician | 2.00 | 2.00 | 2.00 |
| Transportation Services Supervisor | 1.00 | 1.00 | 1.00 |
| V.O.E. Clerk | 0.60 | 0.60 | 0.60 |
| Welder | 1.00 | 1.00 | 1.00 |
| **Grand Total** | **232.60** | **233.60** | **233.60** |

# Destination El Paso

## Mission

The mission of Destination El Paso is to provide convention, tourism, venue and event management services to visitors, clients, and the greater El Paso community so they can enjoy a pleasurable experience that enhances quality of life and generates economic growth.

**Key Functions:**

*Market El Paso for convention, meeting, sport and film opportunities*
*Market El Paso as a tourism destination*
*Bring quality entertainment to the community*
*Manage venues efficiently, to meet industry standards*

## FY 2018 Key Results

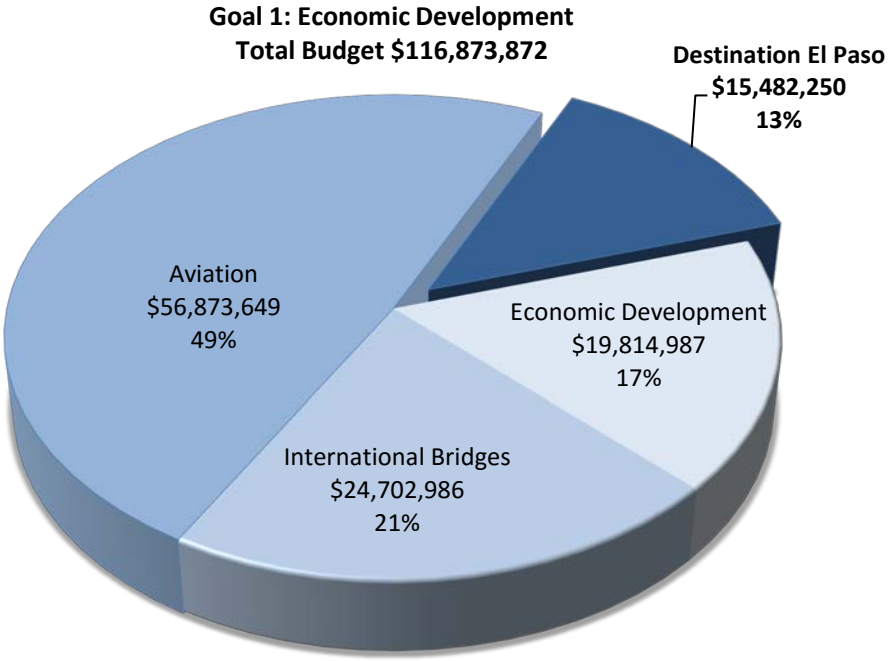
- Winerfest attendance increase by 30% over the last year
- El Paso Awarded Readers' Choice Award by Convention South Media
- Over $7.5M collected in Hotel Occupancy Tax

## FY 2019 Budget

**FY 2019 Total Budget**
$15,482,250

**FY 2019 General Fund**
$0

**FY 2019 Non-General Fund**
$15,482,250




## FY 2019 Key Deliverables

- Maintain involvement and maximize exposure with meeting planners/decision makers via strategic sponsorships, sales calls and tradeshows on a state and national level
- Prospect and confirm high impact meetings, conventions and sports events
- Cultivate strong relationships with the region including Las Cruces, Big Bend, and Chihuahua markets by partnering with tourism officials, media and participating in public relations activities and community events

# DESTINATION EL PASO

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 30,361 | 5,729,964 | 6,174,865 | 65,304 | 4,586,559 | 4,521,255 | 6923% |
| Employee Benefits | 22,220 | 11,538 | 13,913 | 14,515 | 1,646,202 | 1,631,687 | 11242% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | 1,592,448 | 4,808,546 | 4,986,966 | 9,599,881 | 1,196,572 | (8,403,309) | -88% |
| Outside Contracts | 3,689,599 | 1,037,082 | 557,610 | - | 1,339,360 | 1,339,360 | 100% |
| Interfund Services | 9,968 | 17,796 | 10,714 | 17,000 | - | (17,000) | -100% |
| Building Leases | - | 17,272 | 25,993 | - | 30,100 | 30,100 | 100% |
| Fuel & Lubricants | 4,263 | 13,018 | 5,687 | 24,000 | 6,500 | (17,500) | -73% |
| Materials & Supplies | 57,127 | 1,823,878 | 1,899,235 | - | 1,005,965 | 1,005,965 | 100% |
| Maintenance & Repairs | - | 115,882 | 164,265 | - | 170,042 | 170,042 | 100% |
| Minor Equipment & Furniture | 2,842 | 188,213 | 140,179 | - | 37,000 | 37,000 | 100% |
| Communications | - | 85,245 | 68,763 | - | 76,450 | 76,450 | 100% |
| Utilities | 716,558 | 610,430 | 662,747 | 712,272 | 710,000 | (2,272) | 0% |
| Travel | - | 121,370 | 109,317 | - | 242,000 | 242,000 | 100% |
| Other Operating Expenditures | 75,103 | 963,369 | 946,186 | 85,000 | 500,500 | 415,500 | 489% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | - | 57,604 | 100,768 | - | 60,000 | 60,000 | 100% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | 2,791,095 | 2,792,719 | 2,730,881 | 4,014,639 | 252,332 | (3,762,307) | -94% |
| Capital Expenditures | 309,714 | 95,201 | 330,019 | 1,301,015 | 3,622,668 | 2,321,653 | 178% |
| ***Total Expenditures*** | ***9,301,300*** | ***18,489,125*** | ***18,928,107*** | ***15,833,626*** | ***15,482,250*** | ***(351,376)*** | ***-2%*** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | - | - | - | - | - | - | 0% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | 2,925,687 | 2,655,923 | 2,910,177 | 3,875,000 | 3,875,000 | - | 0% |
| Special Revenue | 6,375,613 | 15,833,201 | 16,017,930 | 11,958,626 | 11,607,250 | (351,376) | -3% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***9,301,300*** | ***18,489,125*** | ***18,928,107*** | ***15,833,626*** | ***15,482,250*** | ***(351,376)*** | ***-2%*** |

| Positions* | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | - | - | - | - | - | - |
| Non-General Fund | - | - | | - | - | - |
| ***Total Authorized*** | ***-*** | ***-*** | ***-*** | ***-*** | ***-*** | ***-*** |

*Positions managed by SMG

# *DESTINATION EL PASO*

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **Capital Projects** | | | | | |
| PERFORMNG ARTS CENTR_ROLLN | 2,925,687 | 2,655,923 | 2,910,177 | 3,875,000 | 3,875,000 |
| ***Sub Total*** | 2,925,687 | 2,655,923 | 2,910,177 | 3,875,000 | 3,875,000 |
| | | | | | |
| **Special Revenue** | | | | | |
| El Paso Live | 2,963,775 | 11,486,012 | 11,924,782 | 6,272,009 | 7,053,539 |
| Visit El Paso | 2,334,807 | 3,080,506 | 2,931,253 | 3,245,963 | 3,553,711 |
| Administrative Division | 1,077,031 | 1,266,684 | 1,161,896 | 2,440,654 | 1,000,000 |
| ***Sub Total*** | 6,375,613 | 15,833,201 | 16,017,930 | 11,958,626 | 11,607,250 |
| | | | | | |
| ***All Funds Total*** | 9,301,300 | 18,489,125 | 18,928,107 | 15,833,626 | 15,482,250 |

## Strategic Actions

**Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development**

**Strategy 1.2** Enhance Visitor Revenue Opportunities

- **Action 1.2.1** Promote El Paso as a desirable destination
- **Action 1.2.2** Catalyze eco-tourism as an economic development driver focused on El Paso's unique and authentic urban desert identity
- **Action 1.2.3** Attract two retail destination anchors

**Strategy 1.3** Maximize Venue Efficiencies Through Revenue Growth and Control

- **Action 1.3.1** Optimize revenue generated through rentals, parking, food and beverage
- **Action 1.3.2** Manage facilities efficiently to meet or exceed industry standards

## FY 2019 Key Performance Indicators

- Generate revenue from venue events to exceed budget
- Increase number of future hotel rooms booked

# Destination El Paso

Adopted FY 2019 Organizational Chart

THE CITY OF EL PASO
TEXAS

# Economic Development

## Mission:

The Economic & International Development Department is committed to providing business development, redevelopment and advocacy services to the El Paso Regional and International Community to create jobs, increase the local tax base and expand existing businesses.

### Key Functions:

*Plan, organize, manage and direct economic development programs, projects, and initiatives*
*Implement City marketing, downtown redevelopment, business recruitment, business retention, and business expansion programs*
*Develop sector or cluster specific projects or initiatives that strengthen the City's economic base*

## FY 2018 Key Results

- 2,691 jobs created and retained, a 12% increase over the past year
- $85M in capital investment for the West Star building
- Addition of Courtyard Marriott and Aloft hotels in downtown El Paso

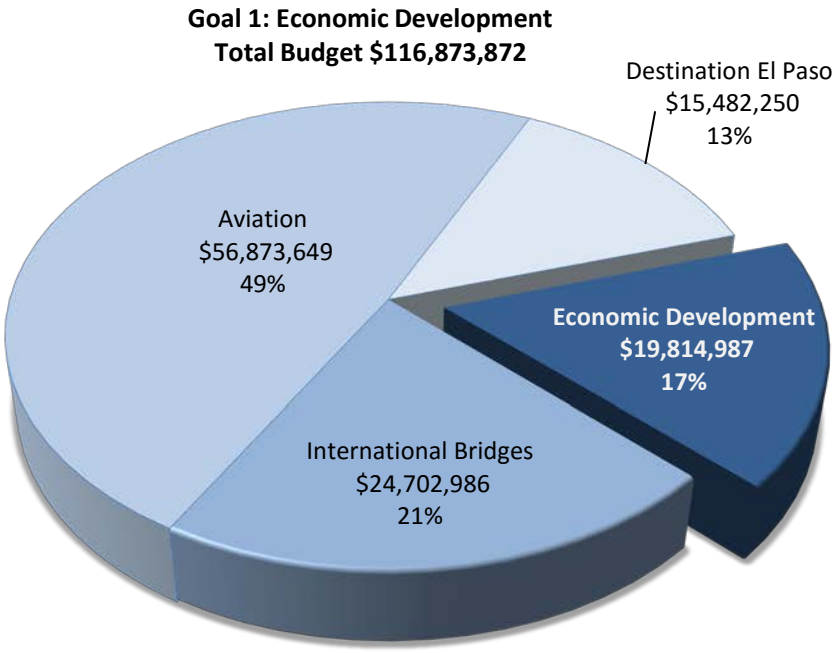
## FY 2019 Budget

**FY 2019 Total Budget**
$19,814,987

**FY 2019 General Fund**
$1,963,563

**FY 2019 Non-General Fund**
$17,851,424

**Total FTE's**
21.00




## FY 2019 Key Deliverables

- Creative use of economic development financing tools to spur private investment; Leverage state and federal programs to augment local dollars
- Develop a neighborhood improvement corridor incentive program

# ECONOMIC DEVELOPMENT

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | - | 957,355 | 1,051,890 | 1,199,903 | 1,243,134 | 43,231 | 4% |
| Employee Benefits | - | 293,076 | 327,894 | 355,516 | 381,054 | 25,538 | 7% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | - | - | - | - | - | - | 0% |
| Outside Contracts | - | 4,506,395 | 7,948,181 | 8,497,442 | 17,443,569 | 8,946,127 | 105% |
| Interfund Services | - | 414 | - | 4,500 | 4,500 | - | 0% |
| Building Leases | - | 1,933 | - | 5,000 | 5,000 | - | 0% |
| Fuel & Lubricants | - | - | - | - | - | - | 0% |
| Materials & Supplies | - | 6,632 | 8,607 | 32,500 | 18,800 | (13,700) | -42% |
| Maintenance & Repairs | - | - | - | - | - | - | 0% |
| Minor Equipment & Furniture | - | - | 2,000,000 | - | - | - | 0% |
| Communications | - | 42 | - | 3,800 | 800 | (3,000) | -79% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | - | 47,018 | 61,753 | 54,542 | 77,000 | 22,458 | 41% |
| Other Operating Expenditures | - | 14,603 | 19,666 | 17,318 | 29,105 | 11,787 | 68% |
| Community Service Projects | - | - | - | 707,017 | 401,500 | (305,517) | -43% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | - | - | - | - | - | - | 0% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | - | - | - | - | 210,526 | 210,526 | 100% |
| Capital Expenditures | - | - | 263,020 | - | - | - | 0% |
| ***Total Expenditures*** | ***-*** | ***5,827,468*** | ***11,681,010*** | ***10,877,538*** | ***19,814,987*** | ***8,937,449*** | **82%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | - | 1,494,903 | 1,712,958 | 1,916,326 | 1,963,563 | 47,237 | 2% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | - | 4,332,564 | 9,968,052 | 8,961,212 | 17,851,424 | 8,890,212 | 99% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***-*** | ***5,827,468*** | ***11,681,010*** | ***10,877,538*** | ***19,814,987*** | ***8,937,449*** | **82%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | |
|---|---|---|---|---|---|---|---|
| General Fund | - | 23 | 20 | 21 | 21 | - | |
| Non-General Fund | - | 1 | 1 | 0 | 0 | - | |
| ***Total Authorized*** | ***-*** | ***24*** | ***21*** | ***21*** | ***21*** | ***-*** | |

# *ECONOMIC DEVELOPMENT*

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| Economic Dev Administration | 0 | 371,502 | 788,794 | 692,600 | 779,843 |
| Economic Development | 0 | 1,123,240 | 897,959 | 1,166,720 | 1,111,695 |
| Econ Dev Marketing & Outreach | 0 | 162 | 26,205 | 57,005 | 72,025 |
| ***Sub Total*** | 0 | 1,494,903 | 1,712,958 | 1,916,326 | 1,963,563 |
| | | | | | |
| **Special Revenue** | | | | | |
| Economic Development | 0 | 0 | 0 | 0 | 5,254,448 |
| Economic Development 380 Proj | 0 | 4,326,302 | 9,655,313 | 8,237,238 | 11,788,421 |
| Economic Development TIRZ | 0 | 6,262 | 279,687 | 723,974 | 808,555 |
| ECONOMIC DEV GRANTS | 0 | 0 | 33,052 | 0 | 0 |
| ***Sub Total*** | 0 | 4,332,564 | 9,968,052 | 8,961,212 | 17,851,424 |
| | | | | | |
| ***All Funds Total*** | 0 | 5,827,468 | 11,681,010 | 10,877,538 | 19,814,987 |

## Strategic Actions

**Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development**

**Strategy 1.1** Stabilize and Expand El Paso's tax base

- **Action 1.1.1** Develop, retain, recruit, and expand business within the community
- **Action 1.1.2** Execute Marketing and Communication strategy in collaboration with Destination El Paso and the airport
- **Action 1.1.3** Expand El Paso's retail base to include new, desired targeted retail
- **Action 1.1.4** Attract and retain businesses within the City and County of El Paso
- **Action 1.1.5** Strategically implement a systematic approach to administer the real estate function
- **Action 1.1.6** Execute a comprehensive citywide redevelopment plan
- **Action 1.1.7** Provide services to the development community in support of orderly and timely project completions consistent with "Plan El Paso"
- **Action 1.1.8** Identify potential target industries and businesses for investment in the region
- **Action 1.1.9** Identify potential development opportunities
- **Action 1.1.10** Establish a support mechanism for resilient development practices for private sector projects across El Paso
- **Action 1.1.11** Activate targeted development and redevelopment
- **Action 1.1.12** Complete renovation of Camino Real Hotel; Multipurpose Cultural and Performing Arts Center construction underway with parking solutions identified
- **Action 1.1.13** Investment in Downtown historic structures
- **Action 1.1.14** Complete comprehensive livable wages review

## FY 2019 Key Performance Indicators

- Create 1,500 new jobs
- Retain 2,700 jobs
- Increase amount of capital invested over previous year

# Economic Development
## Adopted FY 2019 Organizational Chart

| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 20.70 | 20.70 | 0.00 |
| Non-General Fund | 0.30 | 0.30 | 0.00 |
| **Total Authorized** | **21.00** | **21.00** | **0.00** |

Economic Development
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) Rural/Small Town Sr. Econ Dev Specialist | 2.00 | 0.00 | 0.00 |
| Accounting/Payroll Specialist | 0.00 | 0.00 | 1.00 |
| Administrative Services Manager | 1.00 | 1.00 | 1.00 |
| Administrative Support Associate | 1.00 | 1.00 | 1.00 |
| Business & Financial Manager | 1.00 | 1.00 | 1.00 |
| Business Development Manager | 0.00 | 0.00 | 1.00 |
| Business Retention & Expansion Specialist | 1.00 | 1.00 | 1.00 |
| Business Services Coordinator | 0.00 | 0.00 | 1.00 |
| Dir. of Econ and International Development | 0.00 | 1.00 | 1.00 |
| Econ Dev Contract Compliance Coordinator | 1.00 | 1.00 | 1.00 |
| Econ Dev Program Administrator | 1.00 | 1.00 | 1.00 |
| Economic Development Assistant Director | 1.00 | 1.00 | 1.00 |
| Economic Development Manager | 2.00 | 2.00 | 1.00 |
| Economic Development Specialist | 1.00 | 1.00 | 1.00 |
| History Preservation Officer | 1.00 | 1.00 | 1.00 |
| Land & Contract Administrator | 1.00 | 1.00 | 1.00 |
| Managing Director | 1.00 | 0.00 | 0.00 |
| Marketing & Communications Coordinator | 1.00 | 1.00 | 1.00 |
| Mgr of Innov. and Bus. Retention and Expansion | 0.00 | 1.00 | 0.00 |
| Military Affairs Liaison | 0.00 | 1.00 | 1.00 |
| Planner | 1.00 | 1.00 | 1.00 |
| Real Estate Manager | 1.00 | 1.00 | 1.00 |
| Senior Accounting/Payroll Specialist | 1.00 | 1.00 | 1.00 |
| Senior Economic Development Specialist | 2.00 | 2.00 | 1.00 |
| **Grand Total** | **21.00** | **21.00** | **21.00** |

# International Bridges

## Mission

Provide cross-border mobility and on-street parking services to residents, businesses, and visitors so that they can participate in the vitality of the greater Paso Del Norte region.

**Key Functions:**

*Operate and manage 3 city-owned bridges*
*Operate and manage parking meters*

## FY 2018 Key Results

- Continued support of the P3 program to facilitate trade and the movement of people and vehicles across the border
- Continued lead of the bi-national Lean Six Sigma Steering Committee dedicated to bridge infrastructure and inspection processing improvements

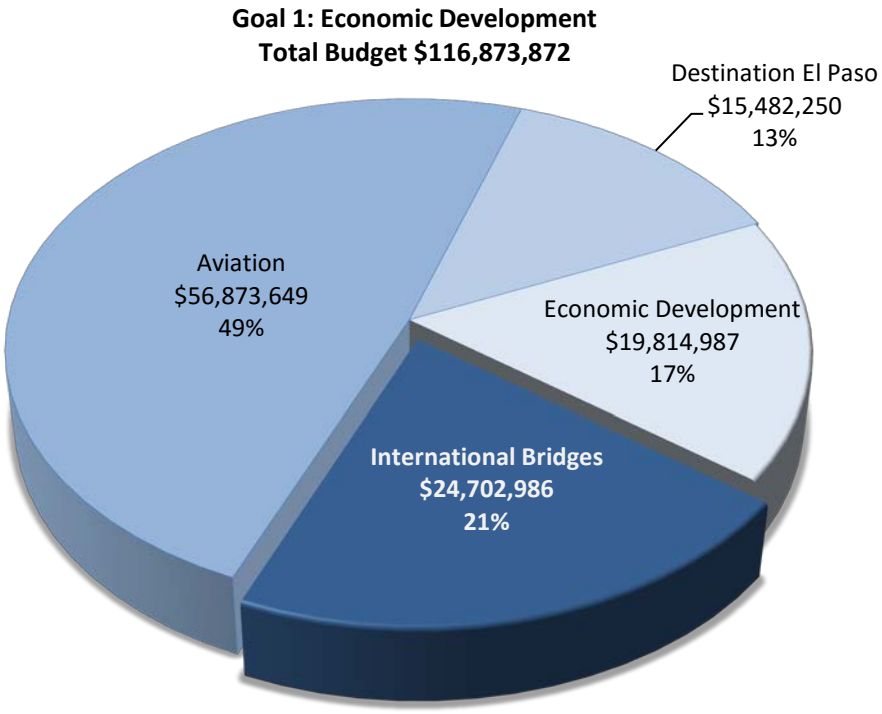
## FY 2019 Budget

**FY 2019 Total Budget**
$24,702,986

**FY 2019 General Fund**
$0

**FY 2019 Non-General Fund**
$24,702,986

**Total FTE's**
69.00




## FY 2019 Key Deliverables

- Create comprehensive International Bridges Capital Improvements Program for all regional ports of entry

# INTERNATIONAL BRIDGES

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 1,901,846 | 2,334,965 | 2,398,729 | 2,460,424 | 2,444,660 | (15,763) | -1% |
| Employee Benefits | 552,088 | 820,454 | 882,452 | 1,001,638 | 1,025,892 | 24,254 | 2% |
| Contractual Services | 1,381,959 | 1,455,081 | 2,090,071 | 4,669,867 | 2,942,457 | (1,727,410) | -37% |
| Professional Services | 2,162 | 19,670 | 62,144 | 296,753 | 312,100 | 15,347 | 5% |
| Outside Contracts | 1,132,222 | 1,458,297 | 1,634,892 | 1,532,800 | 1,462,330 | (70,470) | -5% |
| Interfund Services | 8,806 | 7,283 | 6,171 | 8,400 | 8,400 | - | 0% |
| Building Leases | 345,918 | 344,231 | 342,671 | 346,754 | 346,754 | - | 0% |
| Fuel & Lubricants | 6,334 | 4,450 | 5,432 | 7,350 | 7,350 | - | 0% |
| Materials & Supplies | 45,208 | 89,795 | 120,980 | 118,800 | 189,000 | 70,200 | 59% |
| Maintenance & Repairs | 163,733 | 258,163 | 757,550 | 347,000 | 355,000 | 8,000 | 2% |
| Minor Equipment & Furniture | 39,041 | 27,875 | 21,266 | 9,500 | 11,500 | 2,000 | 21% |
| Communications | 14,665 | 19,354 | 20,480 | 10,672 | 22,600 | 11,928 | 112% |
| Utilities | 85,256 | 80,915 | 88,895 | 107,700 | 117,700 | 10,000 | 9% |
| Travel | 16,888 | 22,932 | 22,255 | 16,000 | 26,000 | 10,000 | 63% |
| Other Operating Expenditures | 299,719 | 370,511 | 424,314 | 34,200 | 41,017 | 6,817 | 20% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | 181,237 | 226,250 | - | (226,250) | -100% |
| Other Non-Operating Expenditures | 68,018 | 394,379 | 142,765 | 1,242,000 | 1,484,500 | 242,500 | 20% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | 12,102,977 | 12,848,728 | 12,306,552 | 11,803,369 | 13,609,210 | 1,805,842 | 15% |
| Capital Expenditures | 138,024 | 150,471 | 393,307 | 267,782 | 296,515 | 28,733 | 11% |
| ***Total Expenditures*** | ***18,304,864*** | ***20,707,555*** | ***21,902,162*** | ***24,507,259*** | ***24,702,986*** | ***195,727*** | **1%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | - | - | - | - | - | - | 0% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | 192,120 | - | - | - | 0% |
| Special Revenue | - | - | - | - | - | - | 0% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 18,304,864 | 20,707,555 | 21,710,041 | 24,507,259 | 24,702,986 | 195,727 | 1% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***18,304,864*** | ***20,707,555*** | ***21,902,162*** | ***24,507,259*** | ***24,702,986*** | ***195,727*** | **1%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | - | - | - | - | - | - |
| Non-General Fund | 55 | 70 | 71 | 71 | 69 | (2) |
| ***Total Authorized*** | ***55*** | ***70*** | ***71*** | ***71*** | ***69*** | ***(2)*** |

# INTERNATIONAL BRIDGES

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **Capital Projects** | | | | | |
| PARKING METER | 0 | 0 | 192,120 | 0 | 0 |
| ***Sub Total*** | 0 | 0 | 192,120 | 0 | 0 |
| **Enterprise Funds** | | | | | |
| OPERATIONS & TECHNOLOGY | 15,371,266 | 17,311,106 | 16,808,169 | 17,792,310 | 19,919,512 |
| INTL BRIDGES MAINTNC | 0 | 0 | 480,780 | 0 | 0 |
| PARKING METER | 372,910 | 433,608 | 465,571 | 749,220 | 527,910 |
| ADMINISTRATIVE | 1,178,729 | 1,507,760 | 1,567,340 | 1,295,862 | 1,313,107 |
| 560 REIMBURSABLE AGREEMENT | 1,381,959 | 1,455,081 | 2,388,181 | 4,669,867 | 2,942,457 |
| ***Sub Total*** | 18,304,864 | 20,707,555 | 21,710,041 | 24,507,259 | 24,702,986 |
| ***All Funds Total*** | 18,304,864 | 20,707,555 | 21,902,162 | 24,507,259 | 24,702,986 |

## Strategic Actions

**Goal 1: Create and Environment Conducive to Strong, Sustainable Economic Development**

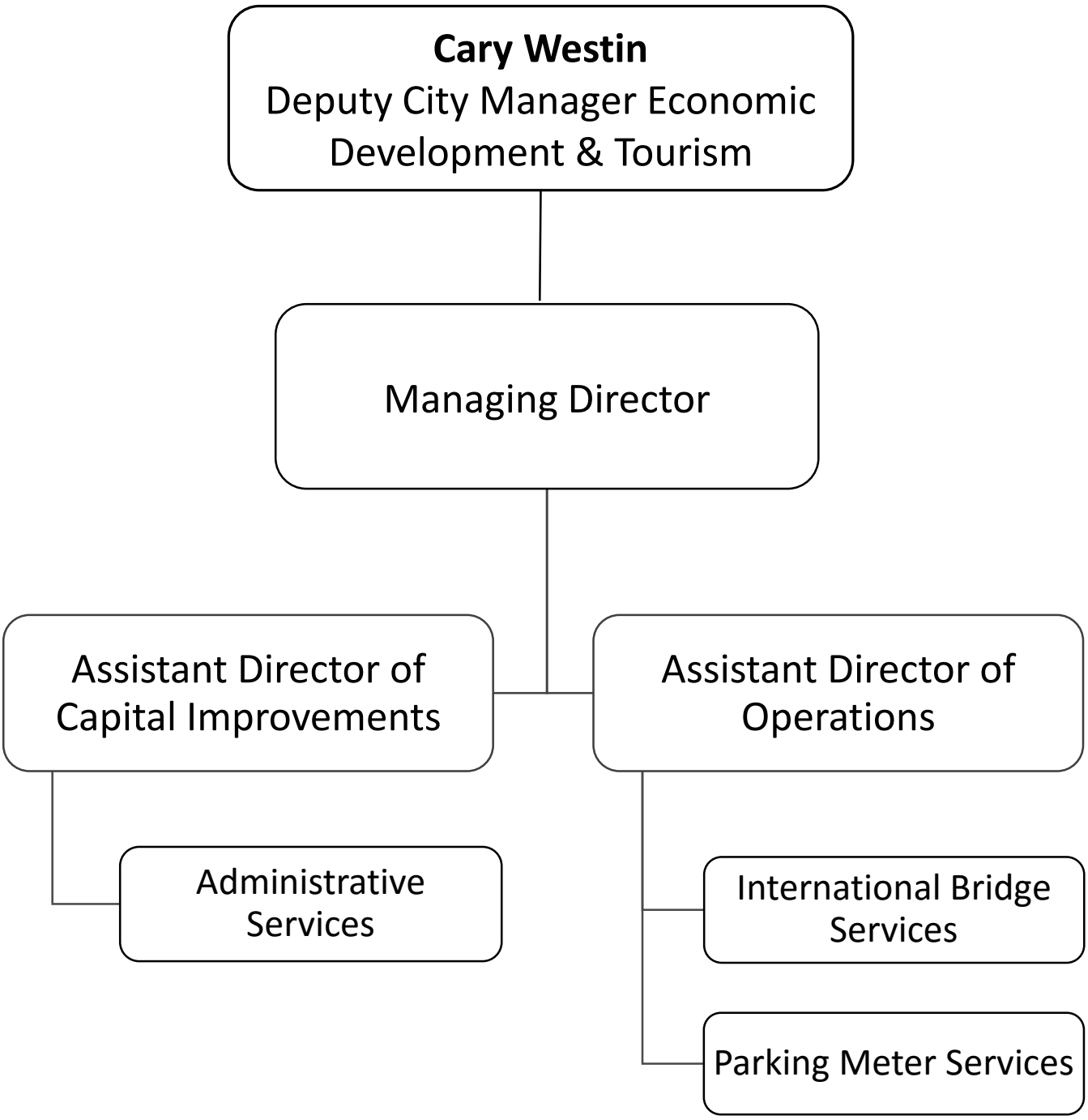
**Strategy 1.5** Stimulate economic growth through transit integration, cross border mobility, trade, and tourism

- **Action 1.5.1** Expand transit system to provide better job accessibility
- **Action 1.5.2** Enhance operational efficiencies to facilitate cross border mobility, trade and tourism
- **Action 1.5.3** Create comprehensive International Bridges Capital Improvement Program

## FY 2019 Key Performance Indicators

- Increase percentage of parking meters with zero-out capabilities
- Increase percentage of parking meters that accept credit card payments
- Number of P3 hours funded to assist with U.S. Customs and Border Protection overtime

# International Bridges
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 0.00 | 0.00 | 0.00 |
| Non-General Fund | 70.75 | 69.00 | (1.75) |
| **Total Authorized** | **70.75** | **69.00** | **(1.75)** |

International Bridges
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY2018 Adopted | FY2019 Adopted |
|---|---|---|---|
| (Con) Economist | 1.00 | 1.00 | 0.00 |
| (Grad) Intern | 0.50 | 0.50 | 0.00 |
| Accountant | 0.00 | 0.00 | 1.00 |
| Accounting/Payroll Clerk | 1.00 | 1.00 | 1.00 |
| Associate Accountant | 1.00 | 1.00 | 0.00 |
| Business & Financial Manager | 1.00 | 1.00 | 1.00 |
| Collections Supervisor | 1.00 | 1.00 | 1.00 |
| Economic Analyst | 0.00 | 0.00 | 1.00 |
| Electronics Technician | 2.00 | 2.00 | 2.00 |
| International Bridges Assistant Director | 0.00 | 0.00 | 2.00 |
| International Bridges Deputy Director | 1.00 | 1.00 | 0.00 |
| International Bridges Director | 1.00 | 1.00 | 1.00 |
| International Bridges Operations Manager | 1.00 | 1.00 | 1.00 |
| International Bridges Strategic Project Manager | 0.00 | 0.00 | 2.00 |
| Parking Meter Service Supervisor | 1.00 | 1.00 | 1.00 |
| Parking Meter Service Worker | 3.00 | 3.00 | 4.00 |
| Research Assistant | 0.00 | 0.00 | 1.00 |
| Secretary | 1.00 | 1.00 | 1.00 |
| Senior Cashier | 6.00 | 6.00 | 6.00 |
| Senior Toll Collector | 6.00 | 6.00 | 6.00 |
| Strategic Project Manager | 2.00 | 2.00 | 0.00 |
| Toll Collections Supervisor | 3.00 | 3.00 | 2.00 |
| Toll Collector | 38.25 | 38.25 | 35.00 |
| **Grand Total** | **70.75** | **70.75** | **69.00** |

# GOAL 2

## PUBLIC SAFETY

-FIRE

-MUNICIPAL COURT

-POLICE

# GOAL 2

**Set the Standard for a Safe and Secure City**

| *Expenditures by Group* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 152,098,301 | 154,738,084 | 161,854,580 | 165,887,080 | 176,082,245 | 10,195,165 | 6% |
| Employee Benefits | 54,808,482 | 50,909,583 | 54,433,482 | 58,877,088 | 63,744,863 | 4,867,775 | 8% |
| Contractual Services | 931,526 | 971,348 | 1,016,095 | 1,012,749 | 1,022,625 | 9,876 | 1% |
| Professional Services | 955,510 | 1,031,314 | 1,017,455 | 1,239,517 | 1,349,331 | 109,814 | 9% |
| Outside Contracts | 6,794,207 | 7,170,844 | 7,509,219 | 7,801,812 | 8,869,320 | 1,067,509 | 14% |
| Interfund Services | 2,826,986 | 3,163,428 | 3,327,176 | 3,419,994 | 2,919,969 | (500,025) | -15% |
| Building Leases | 1,303,076 | 1,145,890 | 1,389,302 | 1,122,642 | 1,630,554 | 507,912 | 45% |
| Fuel & Lubricants | 1,919,835 | 1,632,896 | 1,764,998 | 2,142,326 | 2,373,161 | 230,835 | 11% |
| Materials & Supplies | 4,763,841 | 4,685,311 | 5,520,911 | 5,125,524 | 5,367,141 | 241,618 | 5% |
| Maintenance & Repairs | 351,810 | 426,919 | 335,462 | 506,711 | 551,608 | 44,897 | 9% |
| Minor Equipment & Furniture | 651,811 | 459,551 | 1,719,679 | 603,354 | 661,656 | 58,302 | 10% |
| Communications | 480,907 | 468,048 | 362,104 | 531,318 | 582,744 | 51,426 | 10% |
| Utilities | 57,860 | 57,249 | 52,091 | 46,818 | 66,500 | 19,682 | 42% |
| Travel | 314,336 | 255,812 | 365,398 | 97,762 | 158,700 | 60,938 | 62% |
| Other Operating Expenditures | 1,859,819 | 1,446,428 | 1,506,800 | 1,924,492 | 1,857,049 | (67,444) | -4% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | 144,887 | 113,051 | 80,530 | 47,309 | - | (47,309) | -100% |
| Other Non-Operating Expenditures | 1,568,491 | 1,603,810 | 1,639,329 | 1,675,210 | 19,500 | (1,655,710) | -99% |
| Grant Match | - | 730,346 | (210) | 95,201 | 46,483 | (48,718) | -51% |
| Operating Transfers Out | 800,000 | 34,000 | 68,442 | - | 4,235,850 | 4,235,850 | 100% |
| Capital Expenditures | 1,868,832 | 807,002 | 696,797 | 187,000 | 3,736,295 | 3,549,295 | 1898% |
| ***Total Expenditures*** | ***234,500,518*** | ***231,850,914*** | ***244,659,637*** | ***252,343,907*** | ***275,275,594*** | ***22,931,686*** | **9%** |

| *Source of Funds* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 218,086,394 | 218,848,171 | 230,310,389 | 239,519,249 | 257,815,741 | 18,296,492 | 8% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | 3,000 | - | 15,496 | - | 3,220,072 | 3,220,072 | 100% |
| Special Revenue | 16,284,016 | 13,002,743 | 14,341,092 | 12,824,658 | 14,239,781 | 1,415,123 | 11% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 127,107 | - | (7,340) | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***234,500,518*** | ***231,850,914*** | ***244,659,637*** | ***252,343,907*** | ***275,275,594*** | ***22,931,686*** | **9%** |

| *Positions* | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 2,460 | 2,436 | 2,453 | 2,483 | 2,542 | 59 |
| Non-General Fund | 144 | 145 | 147 | 147 | 149 | 3 |
| ***Total Authorized*** | ***2,604*** | ***2,581*** | ***2,600*** | ***2,630*** | ***2,692*** | ***62*** |

# Fire

## Mission

Provide emergency response, prevention, preparedness, and education to residents, businesses, and visitors of our city so they can live safely and prosper in a hazard resilient community.

**Key Functions:**

*Provide emergency response*
*Provide public education in fire and life safety*
*Provide prevention and preparedness for residents and businesses*

## FY 2018 Key Results

- 2 Pumpers, 1 Quint and Rescue trucks were acquired during FY 2018
- Received Key National Paramedic Accreditation

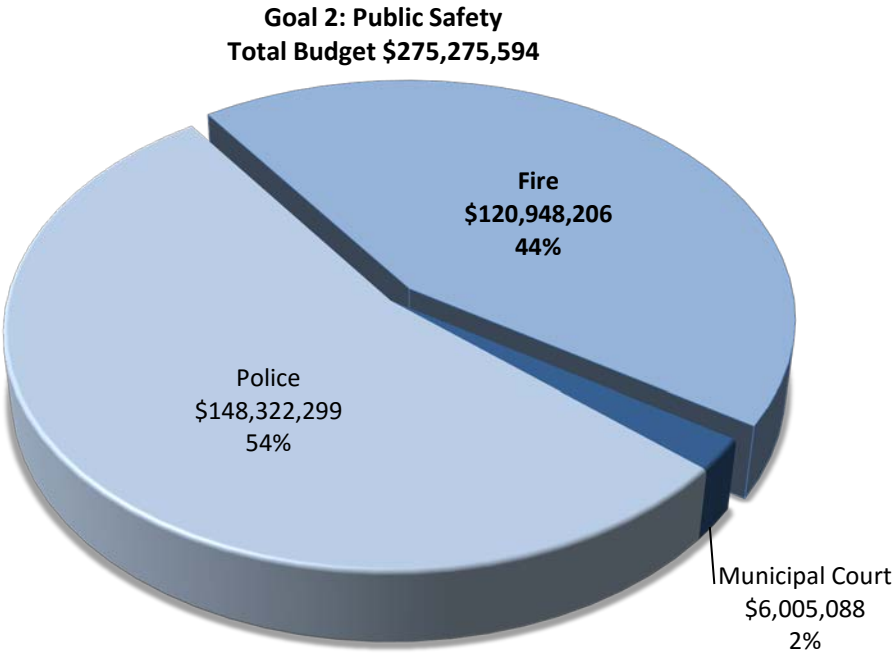
## FY 2019 Budget

**FY 2019 Total Budget**
$120,948,206

**FY 2019 General Fund**
$114,380,588

**FY 2019 Non-General Fund**
$6,567,619

**Total FTE's**
1136.80




## FY 2019 Key Deliverables

- Maintain an Effective Response Force to efficiently handle fire and medical emergency calls, target: 90% of fire and medical emergency calls with a total Response Time of 8:30 - 75% Fires contained to the room of origin
- Increase 911 Communication Center operational efficiency, target: 95% of 911 calls answered within 15 seconds
- Vehicle replacement for public safety totals $3.2M

# FIRE

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 64,436,550 | 65,972,687 | 69,067,974 | 70,552,453 | 74,067,914 | 3,515,462 | 5% |
| Employee Benefits | 23,532,017 | 23,212,647 | 25,325,209 | 26,852,140 | 29,447,391 | 2,595,252 | 10% |
| Contractual Services | 885,741 | 928,191 | 1,016,095 | 1,012,749 | 1,022,625 | 9,876 | 1% |
| Professional Services | 629,618 | 625,835 | 630,814 | 771,860 | 773,622 | 1,762 | 0% |
| Outside Contracts | 1,830,402 | 1,845,742 | 2,087,790 | 1,960,565 | 2,103,620 | 143,055 | 7% |
| Interfund Services | 88,632 | 115,262 | 158,612 | 108,300 | 106,725 | (1,575) | -1% |
| Building Leases | 271,032 | 262,538 | 273,358 | 281,825 | 278,430 | (3,395) | -1% |
| Fuel & Lubricants | 527,599 | 644,494 | 710,724 | 828,500 | 817,100 | (11,400) | -1% |
| Materials & Supplies | 2,909,480 | 2,749,379 | 2,894,275 | 3,225,206 | 3,298,332 | 73,126 | 2% |
| Maintenance & Repairs | 314,497 | 353,245 | 289,213 | 463,761 | 508,658 | 44,897 | 10% |
| Minor Equipment & Furniture | 192,160 | 159,982 | 430,678 | 430,204 | 342,129 | (88,075) | -20% |
| Communications | 5,896 | 7,503 | 8,230 | 8,200 | 9,200 | 1,000 | 12% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 81,861 | 30,452 | 53,069 | 50,082 | 66,512 | 16,430 | 33% |
| Other Operating Expenditures | 197,154 | 189,933 | 249,642 | 580,302 | 487,426 | (92,877) | -16% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | 144,887 | 113,051 | 80,530 | 47,309 | - | (47,309) | -100% |
| Other Non-Operating Expenditures | 1,560,632 | 1,592,468 | 1,624,989 | 1,658,210 | - | (1,658,210) | -100% |
| Grant Match | - | 202,230 | - | (920) | - | 920 | -100% |
| Operating Transfers Out | - | 34,000 | 68,442 | - | 4,235,850 | 4,235,850 | 100% |
| Capital Expenditures | 379,104 | 643,621 | 372,997 | 127,000 | 3,382,672 | 3,255,672 | 2564% |
| ***Total Expenditures*** | ***97,987,262*** | ***99,683,258*** | ***105,342,641*** | ***108,957,746*** | ***120,948,206*** | ***11,990,460*** | **11%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 94,360,104 | 96,878,973 | 102,440,761 | 105,800,625 | 114,380,588 | 8,579,963 | 8% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | 3,000 | - | 15,496 | - | 3,220,072 | 3,220,072 | 100% |
| Special Revenue | 3,497,051 | 2,804,285 | 2,886,383 | 3,157,121 | 3,347,547 | 190,426 | 6% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 127,107 | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***97,987,262*** | ***99,683,258*** | ***105,342,641*** | ***108,957,746*** | ***120,948,206*** | ***11,990,460*** | **11%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 1,062 | 1,063 | 1,066 | 1,076 | 1,077 | 1 |
| Non-General Fund | 60 | 59 | 59 | 59 | 60 | 1 |
| ***Total Authorized*** | ***1,122*** | ***1,122*** | ***1,125*** | ***1,135*** | ***1,137*** | ***2*** |

# FIRE

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| FIRE ADMINISTRATION | 3,967,076 | 4,137,042 | 4,169,073 | 4,227,298 | 3,680,570 |
| FIRE ACADEMY ADMIN | 2,061,027 | 2,375,337 | 2,062,252 | 1,842,989 | 1,828,387 |
| FIRE CADETS | 0 | 0 | 0 | 74,784 | 457,612 |
| OPERATIONS RESEARCH | 452,835 | 448,499 | 570,492 | 598,679 | 638,733 |
| FD EMERGENCY OPER | 66,468,913 | 68,082,031 | 72,562,438 | 76,255,802 | 80,705,696 |
| SPECIAL OPER | 494,574 | 341,864 | 487,802 | 522,026 | 370,339 |
| FIRE PREVENTION | 3,404,923 | 3,551,187 | 3,350,284 | 3,518,190 | 3,936,644 |
| FIRE MEDICAL RESEARCH | 1,834,758 | 1,782,636 | 1,978,340 | 1,764,876 | 2,028,378 |
| FIRE COMMUNICATIONS | 8,534,744 | 8,612,425 | 9,241,292 | 8,196,550 | 9,078,073 |
| FIRE LOGISTICS | 6,047,235 | 6,605,542 | 6,773,654 | 7,582,029 | 10,220,450 |
| PLNG and Infrastructure | 536,638 | 620,915 | 673,659 | 633,060 | 644,240 |
| HEALTH AND SAFETY | 557,380 | 321,495 | 571,476 | 584,343 | 644,165 |
| FIRE DEPT GRNT | 0 | 0 | 0 | 0 | 147,300 |
| ***Sub Total*** | 94,360,104 | 96,878,973 | 102,440,761 | 105,800,625 | 114,380,588 |
| **Community Development Block Grants** | | | | | |
| ***Sub Total*** | 0 | 0 | 0 | 0 | 0 |
| **Capital Projects** | | | | | |
| FIRE LOGISTICS | 3,000 | 0 | 0 | 0 | 3,220,072 |
| PLNG and Infrastructure | 0 | 0 | 15,496 | 0 | 0 |
| ***Sub Total*** | 3,000 | 0 | 15,496 | 0 | 3,220,072 |
| **Special Revenue** | | | | | |
| FD EMERGENCY OPER | 1,728,231 | 1,785,279 | 1,895,816 | 1,852,108 | 1,926,914 |
| SPECIAL OPER | 76,180 | 97,936 | 0 | 0 | 0 |
| FIRE PREVENTION | 80,070 | 100,160 | 98,169 | 56,568 | 60,659 |
| FIRE MEDICAL RESEARCH | 400,318 | 276,341 | 309,243 | 971,210 | 1,009,309 |
| FIRE LOGISTICS | 0 | 11,617 | 0 | 0 | 0 |
| FIRE DEPT GRNT | 1,187,566 | 542,837 | 574,025 | 272,235 | 336,234 |
| FIRE DEPT RESTRICTD FUND | 24,686 | (9,885) | 9,130 | 5,000 | 14,430 |
| ***Sub Total*** | 3,497,051 | 2,804,285 | 2,886,383 | 3,157,121 | 3,347,547 |
| **Enterprise Funds** | | | | | |
| FD EMERGENCY OPER | 35,125 | 0 | 0 | 0 | 0 |
| AIRPORT FIREFIGHTERS | 91,982 | 0 | 0 | 0 | 0 |
| ***Sub Total*** | 127,107 | 0 | 0 | 0 | 0 |
| **Internal Service** | | | | | |
| ***Sub Total*** | 0 | 0 | 0 | 0 | 0 |
| ***All Funds Total*** | 97,987,262 | 99,683,258 | 105,342,641 | 108,957,746 | 120,948,206 |

## Strategic Actions

**Goal 2: Set the Standard for a Safe and Secure City**

**Strategy 2.2** Strengthen community involvement in resident safety

**Action 2.2.2** Provide educational and volunteer opportunities for disaster preparedness

**Strategy 2.3** Increase public safety operational efficiency

**Action 2.3.3** Enhance training and development programs for Firefighters and EMS staff

**Action 2.3.4** Maintain an Effective Response Force to efficiently handle fire and medical emergency calls

**Action 2.3.5** Increase 911 Communication Center operational efficiency

**Action 2.3.7** Implement technology and/or technology upgrades to improve work flow efficiencies

**Action 2.3.8** Locate and apply for grant funding opportunities for technology, equipment and field operations

**Action 2.3.9** Enhance city's capability to prepare for, respond to and recover from disasters

**Strategy 2.5** Enhance city's capability to prepare for, respond to and recover from disasters

**Action 2.5.1** Enhance the city's ability to promote disease/injury prevention and encourage healthy living of residents

**Action 2.5.2** Promote and improve Fire Prevention through education and code enforcement

**Strategy 2.8** Implement effective code enforcement strategies to reduce nuisances, enhance visual appearance and improve overall health and safety

**Action 2.8.2** Enhance Health and Safety Program

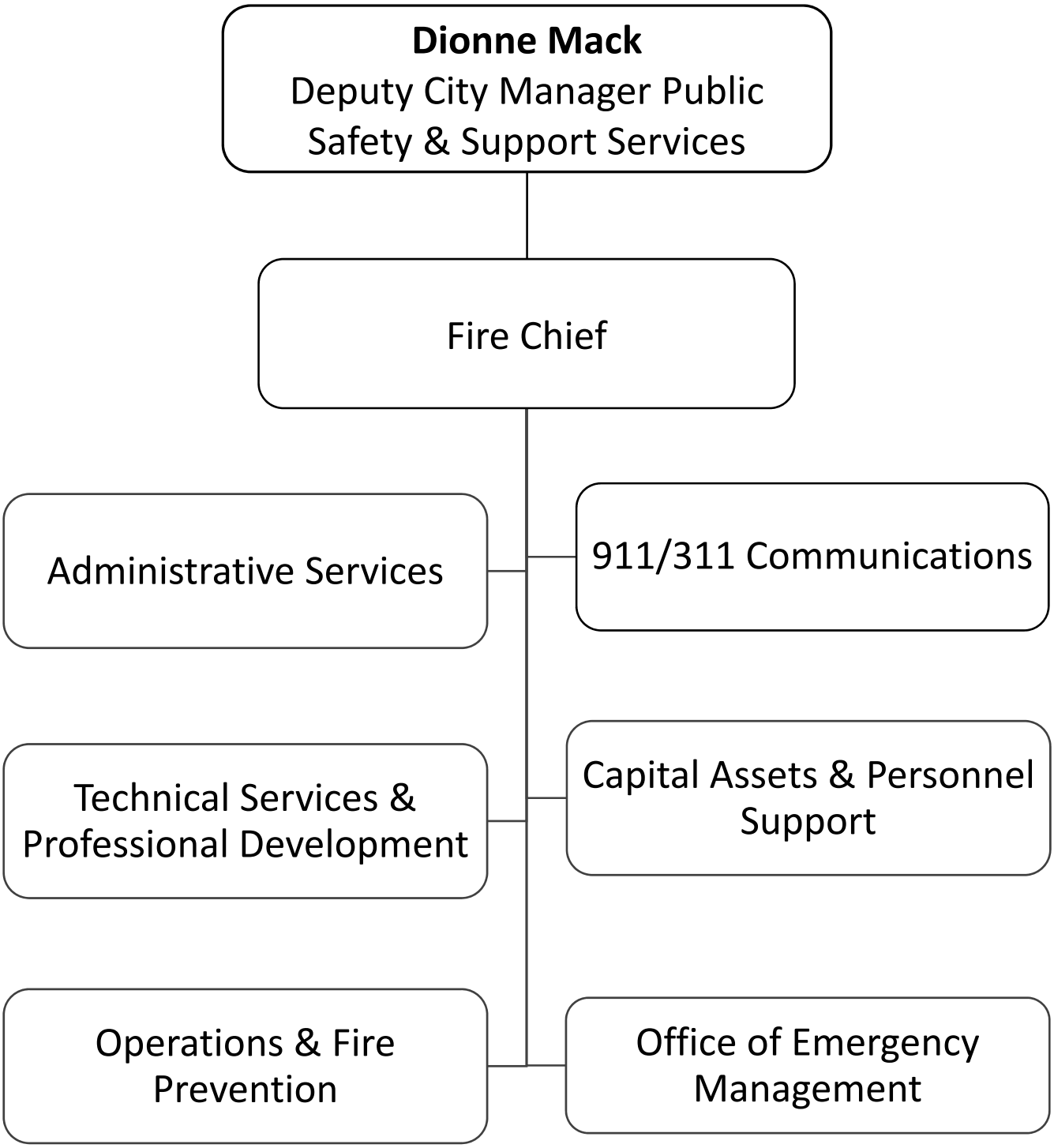
**Strategy 2.9** Promote building safety

**Action 2.9.1** Improve building standards program results

## FY 2019 Key Performance Indicators

- Increase 911 Communication Center operational efficiency (Measure – 911 calls answered within 15 seconds)
- Promote and Improve Fire Prevention through education and code enforcement
- Fire and medical emergency calls with a Total Response Time of 8:30 or less citywide for first unit on the scene
- Increase percentage confined to room of origin

# Fire
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 1,075.53 | 1,076.53 | 1.00 |
| Non-General Fund | 59.27 | 60.27 | 1.00 |
| **Total Authorized** | **1,134.80** | **1,136.80** | **2.00** |

Fire Department
Position Summary- Autorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (UF) Senior Financial Research Analyst | 0.00 | 1.00 | 1.00 |
| Accounting/Payroll Clerk | 2.00 | 1.00 | 1.00 |
| ARFF Technician I | 1.00 | 1.00 | 1.00 |
| Business & Financial Manager | 1.00 | 1.00 | 1.00 |
| Collectively Bargained Payroll | 3.00 | 3.00 | 3.00 |
| Communications Assistant Manager | 1.00 | 2.00 | 1.00 |
| Communications Manager | 1.00 | 1.00 | 1.00 |
| Departmental Human Resources Manager | 1.00 | 1.00 | 1.00 |
| Emergency Fleet Superintendent | 0.00 | 0.00 | 1.00 |
| Facilities Maintenance Lead Worker | 1.00 | 1.00 | 1.00 |
| Financial Research Analyst | 0.00 | 1.00 | 1.00 |
| Fire Asst Chief | 3.00 | 3.00 | 3.00 |
| Fire Battalion Chief | 27.00 | 27.00 | 27.00 |
| Fire Captain | 61.00 | 61.00 | 60.00 |
| Fire Chief | 1.00 | 1.00 | 1.00 |
| Fire Code Compliance Inspector | 12.00 | 12.00 | 12.00 |
| Fire Deputy Chief | 6.00 | 6.00 | 6.00 |
| Fire Division Chief | 0.00 | 0.00 | 0.00 |
| Fire Lieutenant | 133.00 | 133.00 | 132.00 |
| Fire Medic | 5.00 | 4.00 | 4.00 |
| Fire Medical Lieutenant | 15.00 | 15.00 | 14.00 |
| Fire Paramedic | 39.00 | 37.00 | 33.00 |
| Fire Records Analyst | 1.00 | 1.00 | 1.00 |
| Fire Suppression Technician | 224.00 | 225.00 | 228.00 |
| Firefighter | 403.00 | 415.00 | 419.00 |
| Firefighter Trainee | 1.00 | 1.00 | 1.00 |
| Fleet Maintenance Lead Technician | 2.00 | 2.00 | 2.00 |
| Fleet Maintenance Supervisor | 1.00 | 1.00 | 0.00 |
| Fleet Maintenance Technician | 10.00 | 10.00 | 10.00 |
| Fleet Service Worker | 2.00 | 2.00 | 2.00 |
| Human Resources Analyst | 2.00 | 2.00 | 2.00 |
| Human Resources Specialist | 1.00 | 1.00 | 1.00 |
| Information Control/QAQI Nurse | 1.00 | 1.00 | 1.00 |
| Lead Human Resources Specialist | 1.00 | 1.00 | 1.00 |
| Lead Planner | 1.00 | 1.00 | 1.00 |
| Maintenance Service Ticket Writer | 1.00 | 1.00 | 1.00 |
| Materials Specialist | 6.00 | 6.00 | 6.00 |
| Program Coordinator | 1.00 | 1.00 | 1.00 |
| PS-Public Information Officer | 1.00 | 1.00 | 1.00 |
| Pub Safety Fiscal Op Adm | 1.00 | 1.00 | 1.00 |
| Public Safety Communicator | 118.00 | 118.00 | 118.00 |
| Public Safety Communicator Trainee | 1.00 | 1.00 | 1.00 |
| Public Safety Planner | 2.00 | 2.00 | 3.00 |
| Public Safety Shift Supervisor | 15.00 | 14.00 | 16.00 |
| Public Safety Trainer | 1.00 | 1.00 | 1.00 |
| Research & Management Assistant | 0.00 | 0.00 | 1.00 |
| SCBA Training Instructor | 0.80 | 0.80 | 0.80 |
| Secretary | 3.00 | 3.00 | 2.00 |
| Senior Financial Research Analyst | 2.00 | 1.00 | 1.00 |
| Senior Human Resources Analyst | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 6.00 | 6.00 | 6.00 |
| Training Specialist | 1.00 | 1.00 | 1.00 |
| Welder | 1.00 | 1.00 | 1.00 |
| **Grand Total** | **1,124.80** | **1,134.80** | **1,136.80** |

# Municipal Court

## Mission

To provide equitable access for customers to justice, City Council meetings, governmental records, and election services to members of the El Paso Community so they can resolve their cases and participate in city government.

**Key Functions**

*Process Class C misdemeanor violations, parking citations, red light camera hearings, alarm ordinance hearings, taxi permit hearings*
*Provide administrative support to Municipal Court judges*

## FY 2018 Key Results

- Municipal Court was established as a standalone department
- Municipal Court E-warrant process expanded to all regional commands

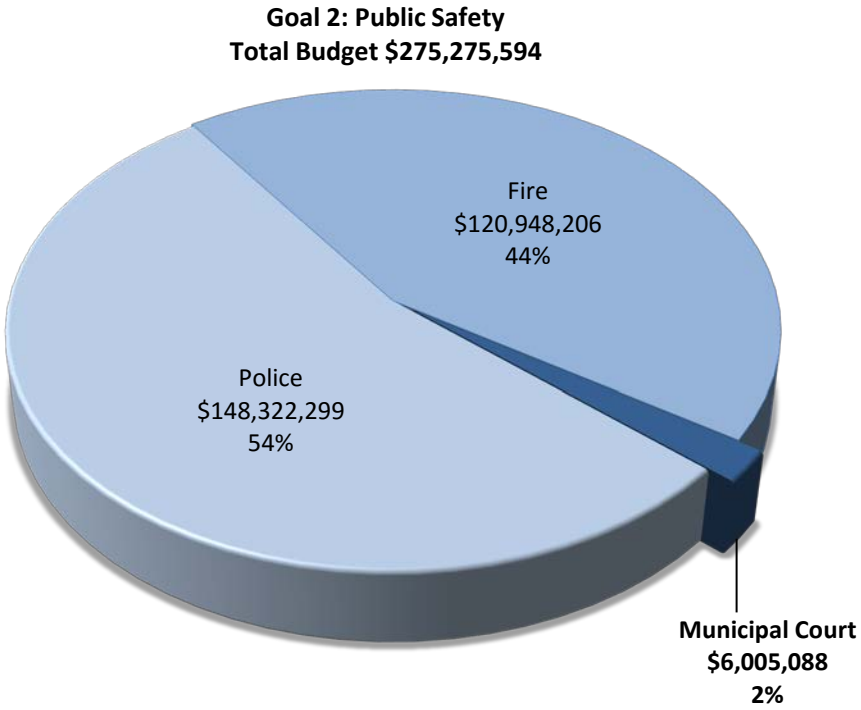
## FY 2019 Budget

**FY 2019 Total Budget**
$6,005,088

**FY 2019 General Fund**
$4,893,537

**FY 2019 Non-General Fund**
$1,111,551

**Total FTE's**
87.40




## FY 2019 Key Deliverables

- Addition of Teen Court program for juvenile offenders 10-16 years old
- Add Live Chat to website – Allowing defendants to chat real time with Court staff

# MUNICIPAL COURT

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 2,969,111 | 2,992,236 | 3,118,325 | 3,070,635 | 3,098,677 | 28,041 | 1% |
| Employee Benefits | 878,646 | 931,320 | 963,558 | 1,071,458 | 1,149,576 | 78,118 | 7% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | 141,153 | 263,461 | 164,999 | 227,567 | 230,000 | 2,433 | 1% |
| Outside Contracts | 608,145 | 487,443 | 392,389 | 632,751 | 639,448 | 6,697 | 1% |
| Interfund Services | 30,389 | 23,728 | 11,661 | 23,490 | 22,600 | (890) | -4% |
| Building Leases | 59,380 | 57,523 | 59,690 | 64,060 | 64,260 | 200 | 0% |
| Fuel & Lubricants | - | - | - | - | - | - | 0% |
| Materials & Supplies | 55,426 | 95,999 | 50,900 | 102,328 | 134,762 | 32,434 | 32% |
| Maintenance & Repairs | - | 49,174 | - | - | - | - | 0% |
| Minor Equipment & Furniture | 21,510 | 16,556 | 11,910 | 24,150 | 58,500 | 34,350 | 142% |
| Communications | 221,792 | 209,284 | 130,042 | 271,240 | 272,900 | 1,660 | 1% |
| Utilities | 57,860 | 57,249 | 52,091 | 46,818 | 54,500 | 7,682 | 16% |
| Travel | 18,049 | 11,556 | 15,498 | 20,180 | 21,688 | 1,508 | 7% |
| Other Operating Expenditures | 3,321 | 3,444 | 2,842 | 4,710 | 11,678 | 6,968 | 148% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | 7,860 | 1,642 | 3,409 | 5,000 | 7,500 | 2,500 | 50% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | - | - | - | - | - | - | 0% |
| Capital Expenditures | 14,389 | 30,672 | 70,730 | 60,000 | 239,000 | 179,000 | 298% |
| ***Total Expenditures*** | ***5,087,031*** | ***5,231,287*** | ***5,048,044*** | ***5,624,387*** | ***6,005,088*** | ***380,701*** | ***7%*** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 4,481,151 | 4,589,884 | 4,486,032 | 4,843,760 | 4,893,537 | 49,777 | 1% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | 605,880 | 641,403 | 562,012 | 780,627 | 1,111,551 | 330,924 | 42% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***5,087,031*** | ***5,231,287*** | ***5,048,044*** | ***5,624,387*** | ***6,005,088*** | ***380,701*** | ***7%*** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 84 | 85 | 85 | 85 | 85 | - |
| Non-General Fund | 1 | 1 | 2 | 2 | 3 | 1 |
| ***Total Authorized*** | ***85*** | ***86*** | ***87*** | ***87*** | ***87*** | ***1*** |

# *MUNICIPAL COURT*

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| ADMIN SERVICES | 623,418 | 744,862 | 719,134 | 708,770 | 3,995,110 |
| COURT CASE MANAGEMENT DIVISION | 2,235,476 | 2,278,547 | 2,241,818 | 2,534,644 | 0 |
| FINE COLLECTION & DISBURSEMENT | 831,210 | 795,697 | 743,233 | 814,070 | 0 |
| JUDICIARY | 791,048 | 770,778 | 781,848 | 786,276 | 898,427 |
| ***Sub Total*** | 4,481,151 | 4,589,884 | 4,486,032 | 4,843,760 | 4,893,537 |
| **Special Revenue** | | | | | |
| ADMIN SERVICES | 81,362 | 7,765 | 43,960 | 50,000 | 45,000 |
| COURT CASE MANAGEMENT DIVISION | 524,518 | 633,638 | 518,052 | 730,627 | 1,066,551 |
| ***Sub Total*** | 605,880 | 641,403 | 562,012 | 780,627 | 1,111,551 |
| ***All Funds Total*** | 5,087,031 | 5,231,287 | 5,048,044 | 5,624,387 | 6,005,088 |

## Strategic Actions

**Goal 6: Set the Standard for Sound Governance and Fiscal Management**

**Strategy 6.8** Support transparent and inclusive government

- **Action 6.8.1** Comply with the Texas Open Meetings Act & Texas Public Information Act
- **Action 6.8.2** Administer and record municipal legislation
- **Action 6.8.3** Maintain functioning boards through staff support

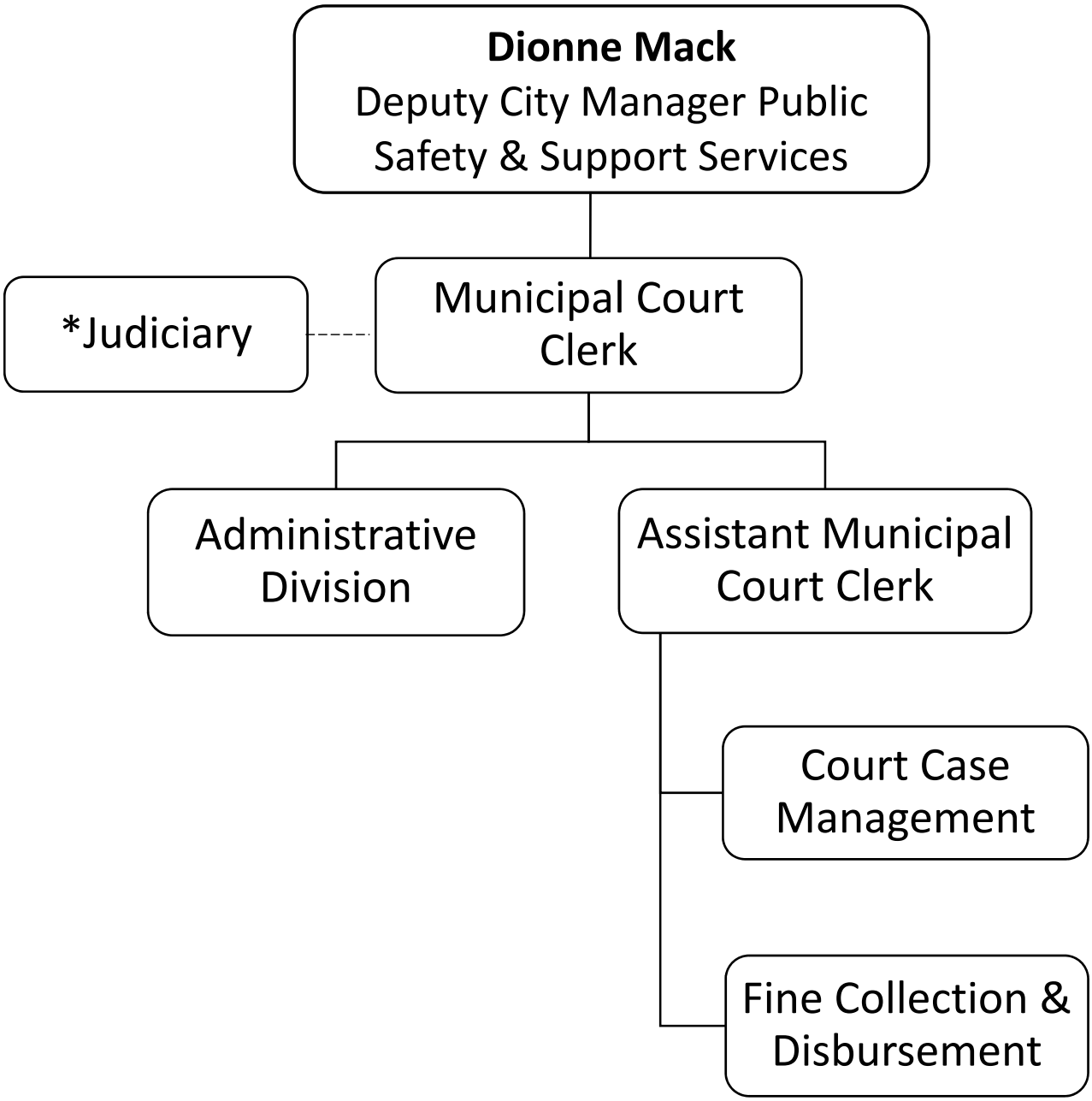
**Strategy 6.9** Maximize City Clerk's efficiency and enhance customer experience through technology

- **Action 6.9.1** Implement services that meet the needs of the customer
- **Action 6.9.2** Comply with City Charter and State requirements for publication

## FY 2019 Key Performance Indicators

- Increase clearance rate of Municipal Court cases
- Reduce time to disposition for Municipal Court cases
- Increase percentage of transactions processed on-line
- Increase percentage of transactions processed over the phone

# Municipal Court
## Adopted FY 2019 Organizational Chart




*The Municipal Court Department provides administrative support appointed judges

| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 0.00 | 84.80 | 84.80 |
| Non-General Fund | 0.00 | 2.60 | 2.60 |
| **Total Authorized** | **0.00** | **87.40** | **87.40** |

Municipal Court
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Accounting/Payroll Clerk | 1.00 | 1.00 | 1.00 |
| Accounting/Payroll Specialist | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 1.00 | 1.00 | 0.00 |
| Assistant Municipal Clerk | 1.00 | 1.00 | 1.00 |
| Business & Customer Service As | 0.00 | 0.00 | 0.00 |
| Business & Financial Manager | 1.00 | 1.00 | 0.00 |
| Business Systems Analyst | 1.00 | 1.00 | 1.00 |
| City Clerk | 0.00 | 1.00 | 0.00 |
| Courts Assistant Municipal Clerk | 1.00 | 0.00 | 0.00 |
| Customer Relations & Billing Specialist | 1.00 | 1.00 | 1.00 |
| Customer Relations Clerk | 5.00 | 4.00 | 5.00 |
| Customer Relations Representative | 14.00 | 14.00 | 14.00 |
| Department Data Management Specialist | 0.00 | 1.00 | 1.00 |
| Deputy Court Clerk | 16.00 | 16.00 | 16.00 |
| Juvenile Case Manager | 2.00 | 2.00 | 2.00 |
| Municipal Clerk | 1.00 | 0.00 | 0.00 |
| Municipal Court Appellate Judge | 1.00 | 1.00 | 1.00 |
| Municipal Court Clerk | 0.00 | 1.00 | 1.00 |
| Municipal Court Hearing Office | 1.00 | 1.00 | 1.00 |
| Municipal Court Judge | 5.00 | 5.00 | 5.00 |
| Municipal Court Judge-Arraignment | 1.00 | 1.00 | 1.00 |
| Municipal Court Judge-Magistrate | 1.00 | 1.00 | 1.00 |
| Municipal Court Sentencing Coordinator | 1.00 | 1.00 | 1.00 |
| Office Manager | 1.00 | 1.00 | 1.00 |
| Office Supervisor | 2.00 | 1.00 | 1.00 |
| Research Assistant | 1.00 | 1.00 | 1.00 |
| Revenue Processing Supervisor | 1.00 | 1.00 | 1.00 |
| Secretary | 0.00 | 1.00 | 0.00 |
| Senior Accountant | 0.00 | 0.00 | 1.00 |
| Senior Deputy Court Clerk | 10.00 | 11.00 | 11.00 |
| Senior Office Assistant | 15.00 | 14.00 | 12.00 |
| Senior Secretary | 1.00 | 1.00 | 0.00 |
| Sign Language Interpreter | 1.00 | 1.00 | 0.00 |
| Substitute Associate Municipal Judge | 3.90 | 3.90 | 3.90 |
| Undergraduate Intern | 0.00 | 0.00 | 0.50 |
| Warrant Supervisor | 1.00 | 1.00 | 1.00 |
| **Grand Total** | **92.90** | **92.90** | **87.40** |

# Police

## Mission

To provide law enforcement and community based policing services to the El Paso Community so they can enjoy an enhanced quality of life without the fear of crime.

**Key Functions:**

*Maintain public order*
*Investigate crimes*
*Protect people & property*

## FY 2018 Key Results

- Total purchase of 300 Police Interceptors over two years
- The Cincinnati Entertainment District City Watch cameras became operational on April 30, 2018

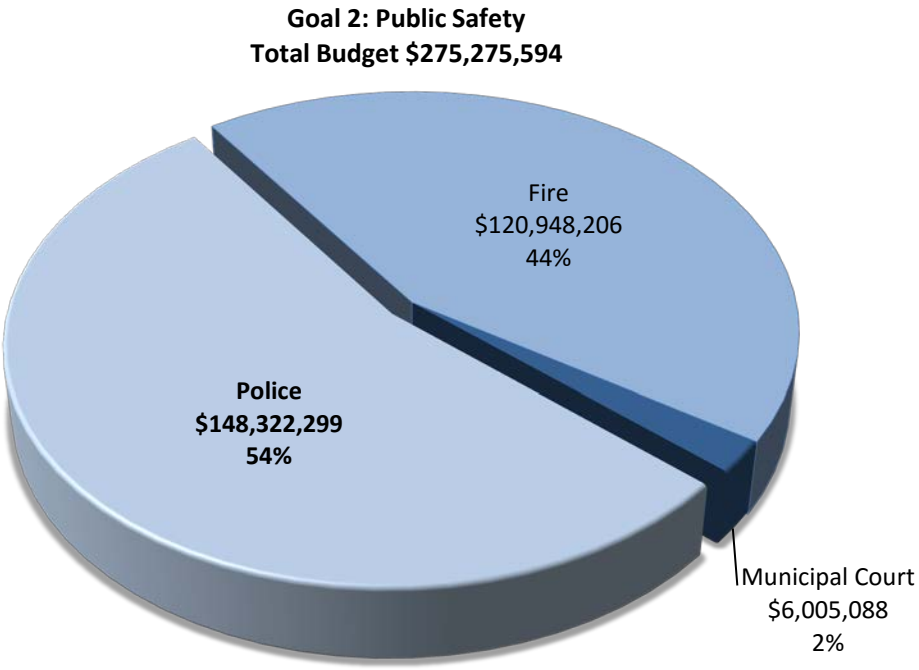
## FY 2019 Budget

**FY 2019 Total Budget**
$148,322,299

**FY 2019 General Fund**
$138,541,616

**FY 2019 Non-General Fund**
$9,780,683

**Total FTE's**
1467.60




## FY 2019 Key Deliverables

- Reduce number of Motor Vehicles Fatalities by 5%.
- Increased local advertising efforts for officers including a year round open recruiting period

# POLICE

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 84,692,640 | 85,773,160 | 89,668,281 | 92,263,992 | 98,915,654 | 6,651,662 | 7% |
| Employee Benefits | 30,397,819 | 26,765,616 | 28,144,715 | 30,953,490 | 33,147,896 | 2,194,406 | 7% |
| Contractual Services | 45,785 | 43,157 | - | - | - | - | 0% |
| Professional Services | 184,739 | 142,018 | 221,641 | 240,090 | 345,709 | 105,619 | 44% |
| Outside Contracts | 4,355,660 | 4,837,660 | 5,029,039 | 5,208,496 | 6,126,252 | 917,757 | 18% |
| Interfund Services | 2,707,965 | 3,024,438 | 3,156,903 | 3,288,204 | 2,790,644 | (497,560) | -15% |
| Building Leases | 972,664 | 825,829 | 1,056,254 | 776,757 | 1,287,864 | 511,107 | 66% |
| Fuel & Lubricants | 1,392,236 | 988,402 | 1,054,274 | 1,313,826 | 1,556,061 | 242,235 | 18% |
| Materials & Supplies | 1,798,935 | 1,839,933 | 2,575,735 | 1,797,990 | 1,934,047 | 136,057 | 8% |
| Maintenance & Repairs | 37,313 | 24,499 | 46,249 | 42,950 | 42,950 | - | 0% |
| Minor Equipment & Furniture | 438,141 | 283,013 | 1,277,091 | 149,000 | 261,027 | 112,027 | 75% |
| Communications | 253,218 | 251,261 | 223,833 | 251,878 | 300,644 | 48,766 | 19% |
| Utilities | - | - | - | - | 12,000 | 12,000 | 100% |
| Travel | 214,426 | 213,805 | 296,832 | 27,500 | 70,500 | 43,000 | 156% |
| Other Operating Expenditures | 1,659,343 | 1,253,051 | 1,254,315 | 1,339,480 | 1,357,945 | 18,465 | 1% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | - | 9,700 | 10,930 | 12,000 | 12,000 | - | 0% |
| Grant Match | - | 528,116 | (210) | 96,121 | 46,483 | (49,638) | -52% |
| Operating Transfers Out | 800,000 | - | - | - | - | - | 0% |
| Capital Expenditures | 1,475,339 | 132,708 | 253,070 | - | 114,623 | 114,623 | 100% |
| ***Total Expenditures*** | ***131,426,225*** | ***126,936,369*** | ***134,268,952*** | ***137,761,774*** | ***148,322,299*** | ***10,560,525*** | **8%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 119,245,139 | 117,379,314 | 123,383,596 | 128,874,864 | 138,541,616 | 9,666,752 | 8% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | 12,181,086 | 9,557,055 | 10,892,696 | 8,886,910 | 9,780,683 | 893,773 | 10% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | (7,340) | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***131,426,225*** | ***126,936,369*** | ***134,268,952*** | ***137,761,774*** | ***148,322,299*** | ***10,560,525*** | **8%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 1,314 | 1,289 | 1,303 | 1,323 | 1,381 | 58 |
| Non-General Fund | 83 | 85 | 86 | 86 | 87 | 1 |
| ***Total Authorized*** | ***1,397*** | ***1,374*** | ***1,388*** | ***1,409*** | ***1,468*** | ***59*** |

# POLICE

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| CHIEFS OFFICE | 2,802,849 | 2,596,593 | 2,126,053 | 1,924,055 | 2,043,537 |
| INTERNAL AFFAIRS | 1,884,436 | 1,900,685 | 2,196,729 | 2,208,678 | 2,108,717 |
| POLICE ACADEMY ADMIN | 3,866,598 | 5,091,854 | 5,760,779 | 3,508,020 | 6,393,048 |
| POLICE CADETS | 0 | 0 | 0 | 2,725,361 | 2,973,316 |
| PD PERSONNEL | 1,742,079 | 1,752,009 | 1,915,360 | 2,115,276 | 2,517,080 |
| PLNG AND RESEARCH | 424,193 | 489,504 | 666,057 | 660,438 | 689,401 |
| VEHICLE OPER | 4,260,600 | 4,131,395 | 4,377,826 | 4,736,556 | 4,560,516 |
| GRANT OPER PDHQ | 759,322 | 806,080 | 816,186 | 971,221 | 971,104 |
| COMMUNICATIONS | 0 | 134,271 | 567,033 | 469,955 | 481,422 |
| RECORDS | 1,955,173 | 2,363,634 | 2,415,921 | 2,575,019 | 2,577,472 |
| POLICE SUPPLY | 1,008,588 | 690,099 | 679,648 | 797,660 | 847,228 |
| FINANCIAL SERVS | 2,752,498 | 3,006,280 | 3,157,774 | 3,364,085 | 3,434,897 |
| SPECIAL SERVS | 2,455,437 | 2,418,097 | 2,434,423 | 3,535,529 | 3,843,345 |
| CRISIS INTERVENTION TEAM | 0 | 0 | 0 | 0 | 969,206 |
| CENTRAL REGNL COMMAND | 17,681,763 | 18,094,368 | 19,691,964 | 20,293,524 | 20,455,810 |
| MISSN VALLY REGIONL COMMAN | 13,304,615 | 11,509,620 | 11,246,933 | 11,313,780 | 10,992,213 |
| NORTHEAST REGNL COMMAND | 12,380,968 | 11,440,634 | 12,013,097 | 12,120,130 | 12,936,222 |
| PEBBLE HILLS REGNL COMMAND | 18,793,806 | 17,523,921 | 18,132,944 | 18,414,908 | 19,422,696 |
| WESTSIDE REGNL COMMAND | 11,523,752 | 10,487,878 | 10,000,121 | 10,532,859 | 11,087,789 |
| OPERATIONAL SUPPORT | 3,474,081 | 3,190,636 | 3,323,601 | 3,905,205 | 4,683,251 |
| DIRECTED INVESTIGATIONS | 9,030,045 | 9,845,080 | 11,961,488 | 12,227,104 | 12,645,305 |
| CRIMINAL INVESTIGATIONS | 9,144,336 | 9,906,676 | 9,899,660 | 10,475,500 | 11,908,040 |
| ***Sub Total*** | 119,245,139 | 117,379,314 | 123,383,596 | 128,874,864 | 138,541,616 |
| **Special Revenue** | | | | | |
| CHIEFS OFFICE | 1,178,141 | 727,211 | 763,611 | 798,469 | 820,545 |
| POLICE ACADEMY ADMIN | 0 | 0 | 0 | 469,215 | 0 |
| CENTRAL REGNL COMMAND | 1,396 | 824 | 394 | 0 | 0 |
| MISSN VALLY REGIONL COMMAN | 0 | 0 | 200 | 0 | 0 |
| NORTHEAST REGNL COMMAND | 0 | 0 | 434 | 0 | 0 |
| PEBBLE HILLS REGNL COMMAND | 0 | 0 | 492 | 0 | 0 |
| OPERATIONAL SUPPORT | 12,761 | 12,130 | 0 | 0 | 0 |
| CRIMINAL JUSTICE GRNT_PS | 1,780,232 | 2,591,719 | 3,887,468 | 1,461,636 | 2,496,923 |
| TXDOT TRAFFIC ENFORCMNT GRTS | 115,415 | 22,616 | 111,342 | 0 | 0 |
| FEDERAL POLICING GRNT | 2,044,756 | 1,241,074 | 866,092 | 1,539,821 | 1,496,445 |
| POLICE HIDTA GRNT | 2,417,345 | 2,200,657 | 1,984,683 | 2,232,599 | 2,246,770 |
| POLICE RESTRI CONFISCATED FUND | 1,647,637 | 653,288 | 909,741 | 0 | 0 |
| ABANDONED AUTO TRUST RESTRCT | 2,869,824 | 1,983,863 | 2,283,873 | 2,385,171 | 2,720,000 |
| PD RESTRCD FUNDS | 113,579 | 123,674 | 84,366 | 0 | 0 |
| ***Sub Total*** | 12,181,086 | 9,557,055 | 10,892,696 | 8,886,910 | 9,780,683 |
| **Enterprise Funds** | | | | | |
| SPECIAL SERVS | 0 | 0 | (7,340) | 0 | 0 |
| ***Sub Total*** | 0 | 0 | (7,340) | 0 | 0 |
| ***All Funds Total*** | 131,426,225 | 126,936,369 | 134,268,952 | 137,761,774 | 148,322,299 |

## Strategic Actions

**Goal 2: Set the Standard for a Safe and Secure City**

**Strategy 2.1** Maintain designation as one of the nation's top safest cities

- **Action 2.1.1** Increase preventative proactive policing
- **Action 2.1.2** Expand outreach opportunities to improve police/community partnerships and enhance customer safety

**Strategy 2.2** Strengthen community involvement in resident safety

- **Action 2.2.1** Strengthen the community policing initiative at each Regional Command to address quality of life issues and community order concerns
- **Action 2.2.2** Provide educational and volunteer opportunities for disaster preparedness

**Strategy 2.3** Increase public safety operational efficiency

- **Action 2.3.1** Maintain a highly skilled police force
- **Action 2.3.2** Effectively respond to police calls for service
- **Action 2.3.6** Improve the efficiency and effectiveness of criminal investigations
- **Action 2.3.7** Implement technology and/or technology upgrades to improve work flow efficiencies

**Strategy 2.4** Improve motorist safety

- **Action 2.4.1** Analyze and implement tactics to reduce accidents

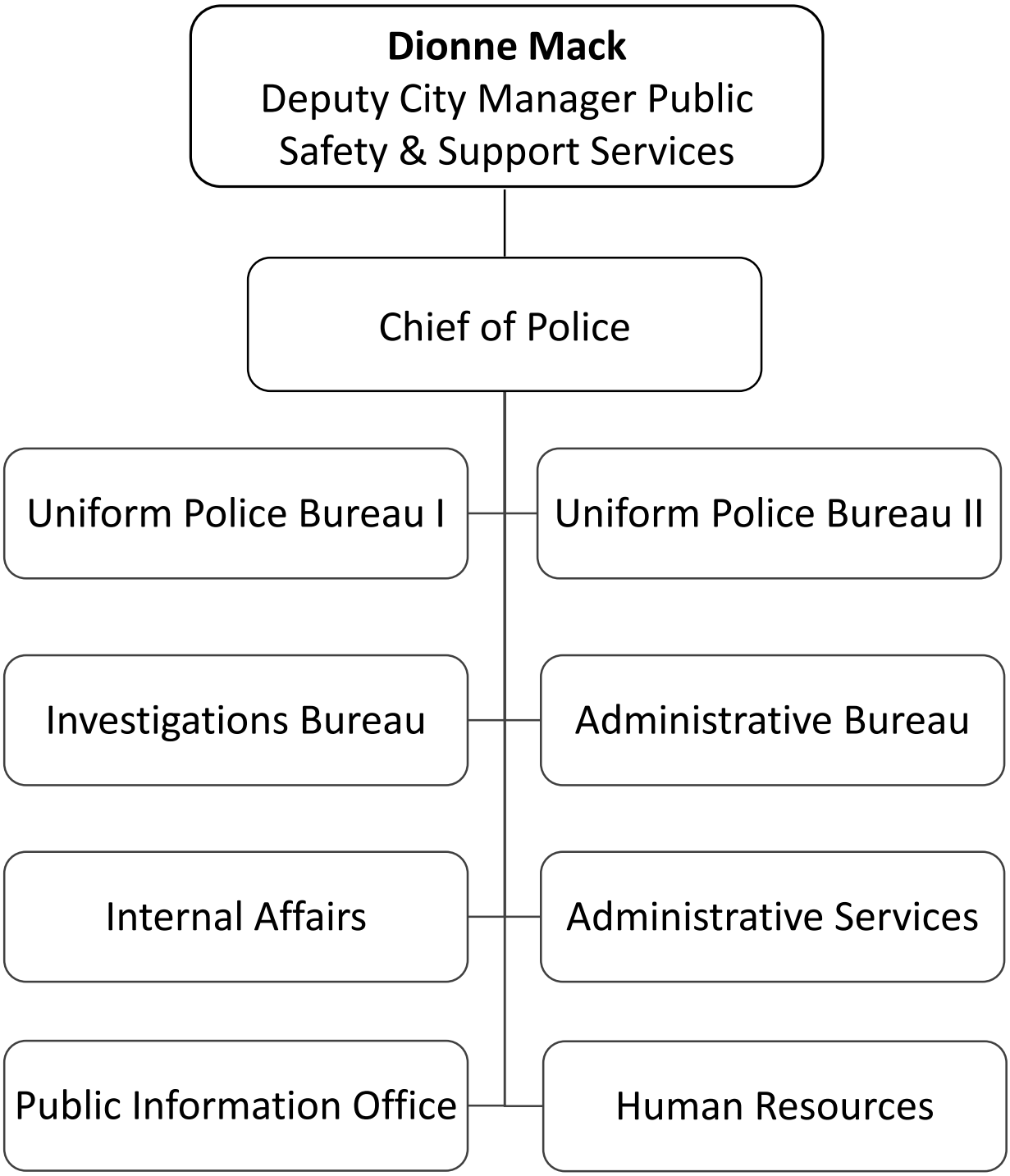
**Strategy 2.8** Implement effective code enforcement strategies to reduce nuisances, enhance visual appearance and improve overall health and safety

- **Action 2.8.1** Investigate all animal bite cases reported
- **Action 2.8.2** Enhance Health and Safety Program

## FY 2019 Key Performance Indicators

- Reduce Part 1 Offense crime by 3% from previous year
- Priority 1-3 calls, 90% with an arrival time within 21 minutes
- Number of motor vehicle fatalities. Target is a decrease of 5% from the average of the past years.
- Increase percentage of violent crimes cleared

# Police
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 1,323.10 | 1381.10 | 58.00 |
| Non-General Fund | 85.50 | 86.50 | 1.00 |
| **Total Authorized** | **1,408.60** | **1467.60** | **59.00** |

Police
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) Grant Senior Accountant | 1.00 | 0.00 | 0.00 |
| (Con) Office of Prof Accountability Direct | 1.00 | 1.00 | 0.00 |
| Accountant | 3.00 | 3.00 | 3.00 |
| Accounting/Payroll Clerk | 2.00 | 2.00 | 2.00 |
| Accounting/Payroll Specialist | 2.00 | 2.00 | 3.00 |
| Administrative Analyst | 1.00 | 0.00 | 0.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Administrative Services Manager | 1.00 | 1.00 | 1.00 |
| Auto Theft Public Awareness Manager | 1.00 | 1.00 | 1.00 |
| Business & Financial Manager | 0.00 | 1.00 | 1.00 |
| Collectively Bargained Payroll Clerk | 5.00 | 5.00 | 4.00 |
| Court Liaison Supervisor | 1.00 | 1.00 | 1.00 |
| Crime Analyst | 4.00 | 4.00 | 4.00 |
| Criminal Intelligence Liaison | 1.00 | 1.00 | 1.00 |
| Departmental Human Resources Manag | 1.00 | 1.00 | 1.00 |
| Fleet & Bldg Maintenance Supt | 0.00 | 1.00 | 1.00 |
| Fleet Maintenance Chief | 1.00 | 0.00 | 0.00 |
| Fleet Services Coordinator | 1.00 | 1.00 | 1.00 |
| Grant Accounting/Payroll Clerk | 1.00 | 1.00 | 0.00 |
| Grant Project Manager | 0.00 | 1.00 | 1.00 |
| HIDTA Fiscal Administrator | 1.00 | 1.00 | 1.00 |
| Human Resources Analyst | 2.00 | 2.00 | 2.00 |
| Human Resources Specialist | 2.00 | 2.00 | 3.00 |
| Latent Print Examiner | 1.00 | 1.00 | 1.00 |
| Latent Print Examiner Supervisor | 1.00 | 1.00 | 1.00 |
| Lead Public Affairs Coordinator | 1.00 | 1.00 | 1.00 |
| Marketing & Customer Relations Coordin | 1.00 | 1.00 | 1.00 |
| Materials Specialist | 2.00 | 2.00 | 2.00 |
| Neighborhood Relations Coordinator | 2.00 | 2.00 | 2.00 |
| Office Manager | 6.00 | 6.00 | 6.00 |
| Parking & Traffic Controller | 13.00 | 13.00 | 13.00 |
| Parking Enforcement Controller | 9.00 | 9.00 | 9.00 |
| Photographic Laboratory Senior Technici | 1.00 | 1.00 | 1.00 |
| Photographic Laboratory Technician | 1.00 | 1.00 | 1.00 |
| Police Administrative Services | 1.00 | 1.00 | 1.00 |
| Police Assistant Chief | 4.00 | 4.00 | 4.00 |
| Police Chief | 1.00 | 1.00 | 1.00 |
| Police Commander | 7.00 | 7.00 | 7.00 |
| Police Detective | 175.00 | 175.00 | 176.00 |
| Police Interagency Program Coordinator | 1.00 | 1.00 | 1.00 |
| Police Lieutenant | 42.00 | 42.00 | 44.00 |
| Police Officer | 785.00 | 802.00 | 844.00 |
| Police Planner | 0.00 | 0.00 | 1.00 |
| Police Records Specialist | 43.00 | 43.00 | 43.00 |
| Police Records Supervisor | 1.00 | 1.00 | 1.00 |

Police
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Police Records Unit Supervisor | 5.00 | 5.00 | 5.00 |
| Police Sergeant | 129.00 | 130.00 | 135.00 |
| Police Support Services Specialist | 0.00 | 0.00 | 5.00 |
| Police Toxicologist | 2.00 | 2.00 | 2.00 |
| Police Trainee | 3.00 | 3.00 | 4.00 |
| Project Accountant | 0.00 | 0.00 | 1.00 |
| Property & Evidence Specialist | 10.00 | 10.00 | 10.00 |
| Property & Evidence Supervisor | 2.00 | 2.00 | 2.00 |
| Property Disposition Specialist | 6.00 | 6.00 | 6.00 |
| Public Safety Communications Specialist | 2.00 | 2.00 | 2.00 |
| Public Safety Report Taker | 13.00 | 13.00 | 13.00 |
| Research Assistant | 11.00 | 11.00 | 11.00 |
| Safe Communities Coordinator | 1.00 | 1.00 | 1.00 |
| Secretary | 10.00 | 10.00 | 9.00 |
| Senior Accountant | 0.00 | 2.00 | 2.00 |
| Senior Accounting/Payroll Specialist | 1.00 | 1.00 | 2.00 |
| Senior Grant Planner | 1.00 | 1.00 | 1.00 |
| Senior Human Resources Analyst | 1.00 | 1.00 | 1.00 |
| Senior Latent Print Examiner | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 23.00 | 23.00 | 22.00 |
| Senior Secretary | 11.00 | 11.00 | 12.00 |
| SHOCAP Office Assist | 1.00 | 1.00 | 1.00 |
| Texas Anti-Gang Administrative Assistan | 1.00 | 1.00 | 1.00 |
| Texas Anti-Gang Center Administrator | 1.00 | 1.00 | 1.00 |
| Texas Anti-Gang Center Analyst | 0.00 | 0.00 | 1.00 |
| Tow Truck Operator | 3.00 | 3.00 | 3.00 |
| Training Technician | 8.00 | 8.00 | 8.00 |
| Translation Specialist | 1.00 | 1.00 | 1.00 |
| V.O.E. Clerk | 0.00 | 0.60 | 0.60 |
| Vehicle for Hire Inspector | 4.00 | 4.00 | 4.00 |
| Victim Svs Resp Team Case Mgr | 5.00 | 5.00 | 6.00 |
| Volunteer Services Specialist | 1.00 | 1.00 | 1.00 |
| **Grand Total** | **1,388.00** | **1,408.60** | **1,467.60** |

# GOAL 3

## VISUAL IMAGE

### -PLANNING & INSPECTIONS

# GOAL 3

**Promote the Visual Image of El Paso**

| *Expenditures by Group* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 6,385,341 | 5,478,503 | 5,514,957 | 5,996,593 | 6,063,322 | 66,729 | 1% |
| Employee Benefits | 2,036,211 | 1,903,101 | 1,919,005 | 2,078,979 | 2,145,589 | 66,610 | 3% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | 3,400 | 5,434 | 4,518 | 5,000 | 5,000 | - | 0% |
| Outside Contracts | 5,040,751 | 3,010,788 | 503,800 | 57,935 | 57,935 | - | 0% |
| Interfund Services | 138,141 | 123,208 | 101,316 | 176,548 | 151,548 | (25,000) | -14% |
| Building Leases | 30,915 | 12,443 | 14,209 | 16,500 | 16,500 | - | 0% |
| Fuel & Lubricants | 83,096 | 81,843 | 68,147 | 121,568 | 113,568 | (8,000) | -7% |
| Materials & Supplies | 84,094 | 80,692 | 64,178 | 92,652 | 102,652 | 10,000 | 11% |
| Maintenance & Repairs | - | - | 8,844 | 8,178 | 8,178 | - | 0% |
| Minor Equipment & Furniture | 6,302 | - | 715 | 3,000 | 3,000 | - | 0% |
| Communications | 7,082 | 19,006 | 10,350 | 24,176 | 24,176 | - | 0% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 77,757 | 8,878 | 10,222 | 10,000 | 23,000 | 13,000 | 130% |
| Other Operating Expenditures | 81,979 | 30,766 | 122,329 | 67,771 | 77,771 | 10,000 | 15% |
| Community Service Projects | 931,354 | 200,000 | 140,000 | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | - | - | 204 | - | - | - | 0% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | - | 107,000 | - | - | - | - | 0% |
| Capital Expenditures | 9,679 | - | - | - | - | - | 0% |
| ***Total Expenditures*** | ***14,916,102*** | ***11,061,660*** | ***8,482,793*** | ***8,658,899*** | ***8,792,238*** | ***133,339*** | **2%** |

| *Source of Funds* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 8,400,730 | 7,062,869 | 7,228,254 | 7,757,931 | 7,857,127 | 99,196 | 1% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | 9,679 | - | - | - | - | - | 0% |
| Special Revenue | 6,505,693 | 3,998,791 | 1,259,433 | 900,969 | 935,111 | 34,143 | 4% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | (4,893) | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***14,916,102*** | ***11,061,660*** | ***8,482,793*** | ***8,658,899*** | ***8,792,238*** | ***133,339*** | **2%** |

| *Positions* | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 141 | 117 | 120 | 120 | 122 | 2 |
| Non-General Fund | 11 | 15 | 15 | 15 | 15 | - |
| ***Total Authorized*** | ***153*** | ***132*** | ***135*** | ***135*** | ***137*** | ***2*** |

# Planning and Inspections

## Mission

Committed to providing professional development services for Urban Planning, Building Permitting and Building Inspections to the City of El Paso Departments and the Public so they can sustain and enjoy one of America's most livable cities.

**Key Functions:**

*Develop current and long range planning services to help shape the physical development of the City*
*Consolidation of permitting and inspection services at the One-Stop-Shop (OSS) to create a more efficient development process for the community*

## FY 2018 Key Results

- Updated online Commercial/ Residential Permit Fee Calculators
- " City Q" system implemented, allows customers to get in queue remotely

## FY 2019 Budget

**FY 2019 Total Budget**
$8,792,238

**FY 2019 General Fund**
$7,857,127

**FY 2019 Non-General Fund**
$935,111

**Total FTEs**
137.00

**Goal 3: Visual Image**
**Total Budget $8,792,238**

## FY 2019 Key Deliverables

- Upgrade existing permitting software (Accela and Selectron IVR system), to allow usage across multiple web browsers and provide increased security to customers. Upgrade existing hardware to decrease software lag time and increase staff productivity
- Continue development of website to optimize Permitting, Inspection, and Planning information with the community

# PLANNING AND INSPECTIONS

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 6,385,341 | 5,478,503 | 5,514,957 | 5,996,593 | 6,063,322 | 66,729 | 1% |
| Employee Benefits | 2,036,211 | 1,903,101 | 1,919,005 | 2,078,979 | 2,145,589 | 66,610 | 3% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | 3,400 | 5,434 | 4,518 | 5,000 | 5,000 | - | 0% |
| Outside Contracts | 5,040,751 | 3,010,788 | 503,800 | 57,935 | 57,935 | - | 0% |
| Interfund Services | 138,141 | 123,208 | 101,316 | 176,548 | 151,548 | (25,000) | -14% |
| Building Leases | 30,915 | 12,443 | 14,209 | 16,500 | 16,500 | - | 0% |
| Fuel & Lubricants | 83,096 | 81,843 | 68,147 | 121,568 | 113,568 | (8,000) | -7% |
| Materials & Supplies | 84,094 | 80,692 | 64,178 | 92,652 | 102,652 | 10,000 | 11% |
| Maintenance & Repairs | - | - | 8,844 | 8,178 | 8,178 | - | 0% |
| Minor Equipment & Furniture | 6,302 | - | 715 | 3,000 | 3,000 | - | 0% |
| Communications | 7,082 | 19,006 | 10,350 | 24,176 | 24,176 | - | 0% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 77,757 | 8,878 | 10,222 | 10,000 | 23,000 | 13,000 | 130% |
| Other Operating Expenditures | 81,979 | 30,766 | 122,329 | 67,771 | 77,771 | 10,000 | 15% |
| Community Service Projects | 931,354 | 200,000 | 140,000 | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | - | - | 204 | - | - | - | 0% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | - | 107,000 | - | - | - | - | 0% |
| Capital Expenditures | 9,679 | - | - | - | - | - | 0% |
| ***Total Expenditures*** | ***14,916,102*** | ***11,061,660*** | ***8,482,793*** | ***8,658,899*** | ***8,792,238*** | ***133,339*** | **2%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 8,400,730 | 7,062,869 | 7,228,254 | 7,757,931 | 7,857,127 | 99,196 | 1% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | 9,679 | - | - | - | - | - | 0% |
| Special Revenue | 6,505,693 | 3,998,791 | 1,259,433 | 900,969 | 935,111 | 34,143 | 4% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | (4,893) | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***14,916,102*** | ***11,061,660*** | ***8,482,793*** | ***8,658,899*** | ***8,792,238*** | ***133,339*** | **2%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 141 | 117 | 120 | 120 | 122 | 2 |
| Non-General Fund | 11 | 15 | 15 | 15 | 15 | - |
| ***Total Authorized*** | ***153*** | ***132*** | ***135*** | ***135*** | ***137*** | ***2*** |

# *PLANNING AND INSPECTIONS*

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| Administration | 760,758 | 834,812 | 827,113 | 834,194 | 912,521 |
| Building & Development Permit | 4,076,820 | 4,139,570 | 4,247,518 | 4,526,639 | 4,634,617 |
| Marketing & Outreach Division | 1,756 | (488) | 0 | 0 | 0 |
| Planning | 981,408 | 1,015,512 | 1,018,505 | 1,101,572 | 1,133,443 |
| Economic Development | 1,332,217 | (23,945) | 0 | 0 | 0 |
| One-Stop-Shop | 1,247,772 | 1,097,408 | 1,135,118 | 1,295,526 | 1,176,546 |
| ***Sub Total*** | 8,400,730 | 7,062,869 | 7,228,254 | 7,757,931 | 7,857,127 |
| **Capital Projects** | | | | | |
| One-Stop-Shop | 9,679 | 0 | 0 | 0 | 0 |
| ***Sub Total*** | 9,679 | 0 | 0 | 0 | 0 |
| **Special Revenue** | | | | | |
| Building & Development Permit | 683,271 | 773,447 | 653,542 | 900,969 | 935,111 |
| PLNG DEPT GRNT | 0 | 0 | 1 | 0 | 0 |
| Economic Development | 2,176 | 0 | 0 | 0 | 0 |
| ECO DEV ADMIN | 216,046 | 0 | 0 | 0 | 0 |
| EDA REVOLVING LOAN FUNDS | 0 | 0 | 41,590 | 0 | 0 |
| ECO DEVELOPMENT GRNT | 446,896 | 200,000 | 30,034 | 0 | 0 |
| 380 ECO Dev. Project | 5,015,686 | 2,699,288 | 363,198 | 0 | 0 |
| FEDERAL ECO DEVELOP GRNTS | 20,163 | 326,309 | 71,069 | 0 | 0 |
| ECO DEVELOPMENT TIRZ | 121,455 | (253) | 100,000 | 0 | 0 |
| ***Sub Total*** | 6,505,693 | 3,998,791 | 1,259,433 | 900,969 | 935,111 |
| **Enterprise Funds** | | | | | |
| Planning | 0 | 0 | (4,893) | 0 | 0 |
| ***Sub Total*** | 0 | 0 | (4,893) | 0 | 0 |
| ***All Funds Total*** | 14,916,102 | 11,061,660 | 8,482,793 | 8,658,899 | 8,792,238 |

## Strategic Actions

**Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development**

**Strategy 1.1** Stabilize and Expand El Paso's Tax Base

**Action 1.1.7** Provide services to the development community in support of orderly and timely project completions consistent with "Plan El Paso"

**Strategy 1.6** Provide Business Friendly Permitting and Inspection Processes

**Action 1.6.1** Provide exceptional commercial and residential development, permitting, inspection and licensing services

**Action 1.6.2** Implement "State of the Field" demand-based service delivery model

**Goal 3: Promote the Visual Image of El Paso**

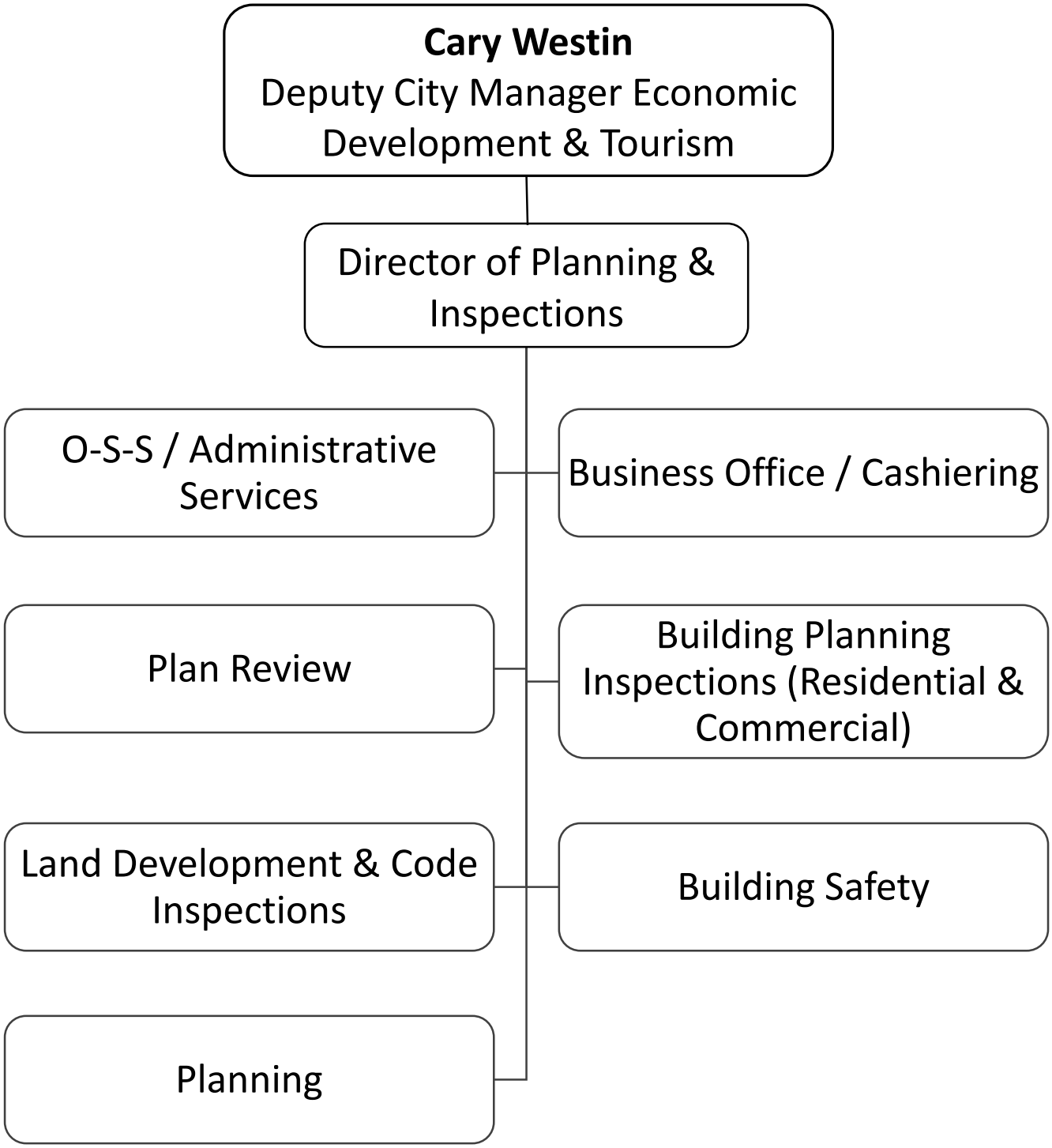
**Strategy 3.1** Streamline Processes to Provide a Solid Foundation for Development

**Action 3.1.1** Continue strengthening development ordinances impacting the built environment.

## FY 2019 Key Performance Indicators

- Average queue time at OSS Call Center of a minute and a half
- Number of commercial permits processed (and valuation)
- Number of residential permits processed (and valuation)

# Planning & Inspections
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 120.00 | 122.00 | 2.00 |
| Non-General Fund | 15.00 | 15.00 | 0.00 |
| **Total Authorized** | **135.00** | **137.00** | **2.00** |

Planning and Inspections
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Architect | 1.00 | 1.00 | 1.00 |
| Bldg Combination Inspector Supervisor | 3.00 | 3.00 | 3.00 |
| Building Combination Inspector | 10.00 | 9.00 | 9.00 |
| Building Combination Inspector Trainee | 2.00 | 2.00 | 4.00 |
| Building Inspector | 13.00 | 13.00 | 13.00 |
| Building Inspector/Plans Examiner | 3.00 | 3.00 | 3.00 |
| Building Plans Examiner | 10.00 | 10.00 | 10.00 |
| Business & Customer Serv Asst Mgr | 1.00 | 1.00 | 1.00 |
| Business Systems Analyst | 0.00 | 1.00 | 2.00 |
| Chief Building Inspector | 3.00 | 3.00 | 3.00 |
| Chief Plans Examiner | 1.00 | 1.00 | 1.00 |
| City Development Program Manager | 2.00 | 2.00 | 1.00 |
| Civil Engineer | 1.00 | 0.00 | 1.00 |
| Civil Engineering Associate | 3.00 | 3.00 | 2.00 |
| Code Compliance Officer | 4.00 | 3.00 | 3.00 |
| Code Field Operations Supervisor | 1.00 | 1.00 | 1.00 |
| Customer Relations Clerk | 14.00 | 15.00 | 13.00 |
| Customer Relations Representative | 6.00 | 6.00 | 7.00 |
| Departmental Data Management Specia | 1.00 | 0.00 | 0.00 |
| Deputy Director - Building Permits | 1.00 | 1.00 | 1.00 |
| Deputy Director - Planning | 1.00 | 1.00 | 1.00 |
| Director of Planning & Inspections | 1.00 | 1.00 | 1.00 |
| Electrical Inspector | 3.00 | 3.00 | 3.00 |
| Electrical Inspector Supervisor | 1.00 | 1.00 | 1.00 |
| Electrical Plans Examiner | 1.00 | 1.00 | 1.00 |
| Engineering Division Manager | 1.00 | 1.00 | 1.00 |
| Engineering Lead Technician | 3.00 | 3.00 | 3.00 |
| Engineering Senior Technician | 5.00 | 5.00 | 5.00 |
| Event Permit Coordinator | 1.00 | 1.00 | 1.00 |
| Hydrologic Engineer | 0.00 | 1.00 | 1.00 |
| Landscape Plans Examiner | 1.00 | 1.00 | 1.00 |
| Lead Planner | 3.00 | 3.00 | 3.00 |
| Mechanical Engineering Associate | 1.00 | 1.00 | 1.00 |
| Mechanical Inspector | 2.00 | 2.00 | 2.00 |
| Ombudsperson | 0.00 | 0.00 | 1.00 |
| Planner | 10.00 | 10.00 | 10.00 |
| Planning Specialist | 5.00 | 5.00 | 5.00 |
| Plumbing Inspector | 4.00 | 4.00 | 4.00 |
| Secretary | 1.00 | 1.00 | 1.00 |
| Senior Cashier | 1.00 | 0.00 | 0.00 |
| Senior Code Compliance Officer | 0.00 | 2.00 | 2.00 |
| Senior Planner | 5.00 | 5.00 | 5.00 |
| Senior Plans Examiner | 2.00 | 2.00 | 2.00 |
| Senior Secretary | 2.00 | 2.00 | 2.00 |
| **Grand Total** | **135.00** | **135.00** | **137.00** |

# GOAL 4

## QUALITY OF LIFE

-LIBRARY

-MUSEUMS & CULTURAL AFFAIRS

-PARKS & RECREATION

-ZOO

# GOAL 4

**Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments**

| *Expenditures by Group* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 19,863,286 | 19,999,164 | 20,656,320 | 22,568,497 | 23,468,193 | 899,696 | 4% |
| Employee Benefits | 6,766,832 | 7,083,801 | 7,260,754 | 8,254,154 | 8,562,064 | 307,910 | 4% |
| Contractual Services | - | - | 4,493 | - | - | - | 0% |
| Professional Services | 172,070 | 241,168 | 304,853 | 231,143 | 1,152,748 | 921,605 | 399% |
| Outside Contracts | 5,747,638 | 5,652,315 | 5,970,521 | 6,101,002 | 6,068,280 | (32,722) | -1% |
| Interfund Services | 365,593 | 443,762 | 457,327 | 433,955 | 438,464 | 4,509 | 1% |
| Building Leases | 312,941 | 315,898 | 341,430 | 512,896 | 560,019 | 47,123 | 9% |
| Fuel & Lubricants | 240,625 | 181,956 | 213,769 | 292,683 | 302,706 | 10,023 | 3% |
| Materials & Supplies | 3,449,885 | 3,601,541 | 3,788,143 | 4,202,621 | 4,509,019 | 306,398 | 7% |
| Maintenance & Repairs | 339,706 | 329,249 | 503,965 | 598,914 | 589,495 | (9,420) | -2% |
| Minor Equipment & Furniture | 209,322 | 411,747 | 271,909 | 425,320 | 317,169 | (108,151) | -25% |
| Communications | 74,283 | 51,690 | 68,443 | 74,669 | 184,776 | 110,107 | 147% |
| Utilities | 2,582,805 | 3,606,090 | 3,917,396 | 3,831,459 | 4,781,619 | 950,160 | 25% |
| Travel | 85,968 | 75,476 | 78,656 | 129,169 | 145,473 | 16,305 | 13% |
| Other Operating Expenditures | 223,068 | 318,829 | 333,524 | 414,214 | 489,541 | 75,327 | 18% |
| Community Service Projects | 320,886 | 312,018 | 303,272 | 399,126 | 399,126 | 0 | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | 20,779 | 21,312 | 21,240 | 28,406 | 27,536 | (870) | -3% |
| Grant Match | 88,385 | 250,502 | 27,660 | 4,501 | 4,437 | (64) | -1% |
| Operating Transfers Out | 74,998 | 334,991 | 75,000 | 340,502 | 90,855 | (249,647) | -73% |
| Capital Expenditures | 425,658 | 300,732 | 2,543,797 | 375,302 | 175,180 | (200,122) | -53% |
| ***Total Expenditures*** | ***41,364,729*** | ***43,532,243*** | ***47,142,470*** | ***49,218,531*** | ***52,266,699*** | ***3,048,168*** | **6%** |

| *Source of Funds* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 33,914,629 | 35,949,251 | 38,011,450 | 42,425,106 | 45,396,094 | 2,970,988 | 7% |
| Community Development Block Grants | 121,139 | 245,071 | 177,837 | 125,000 | 125,000 | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | 1,425,932 | 893,232 | 2,364,230 | 248,622 | - | (248,622) | -100% |
| Special Revenue | 5,903,030 | 6,444,690 | 6,588,953 | 6,419,803 | 6,745,604 | 325,802 | 5% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***41,364,729*** | ***43,532,243*** | ***47,142,470*** | ***49,218,531*** | ***52,266,699*** | ***3,048,168*** | **6%** |

| *Positions* | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 555 | 659 | 674 | 708 | 726 | 18 |
| Non-General Fund | 51 | 52 | 50 | 54 | 58 | 4 |
| ***Total Authorized*** | ***607*** | ***711*** | ***723*** | ***762*** | ***783*** | ***22*** |

# Library

## Mission

Provide learning spaces, enrichment opportunities, and literacy services to our community so they can create, collaborate, and connect.

**Key Functions:**

*Circulate materials in all formats to Library users*
*Provide public spaces for learning opportunities and community meetings*

## FY 2018 Key Results

- The Library and City IT have made 120 mobile hot spots available for residents throughout the city
- The Library successfully opened a second US Passport Acceptance Facility at the Moreno Branch
- Library secured $73,000 in state funding to produce programming in Recreational, Cultural and Educational pursuits

## FY 2019 Budget

**FY 2019 Total Budget**
$9,944,141

**FY 2019 General Fund**
$9,674,141

**FY 2019 Non-General Fund**
$270,000

**Total FTE's**
159.00

## FY 2019 Key Deliverables

- Increase partnerships: Workforce Solutions Job Center; City Economic Development, City Community Development and El Paso Co-Work groups to assist underprivileged and minority entrepreneurs and small businesses

# LIBRARY

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 4,945,971 | 4,983,506 | 5,084,338 | 5,418,739 | 5,555,166 | 136,426 | 3% |
| Employee Benefits | 1,564,017 | 1,641,383 | 1,695,127 | 1,841,376 | 1,974,937 | 133,560 | 7% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | 6,119 | 10,721 | 8,280 | 8,400 | 8,400 | - | 0% |
| Outside Contracts | 385,072 | 448,902 | 415,140 | 475,115 | 481,403 | 6,288 | 1% |
| Interfund Services | 28,309 | 65,438 | 48,342 | 31,111 | 45,000 | 13,889 | 45% |
| Building Leases | 16,674 | 11,460 | 8,565 | 11,750 | 11,750 | - | 0% |
| Fuel & Lubricants | 10,461 | 10,625 | 10,417 | 15,000 | 20,000 | 5,000 | 33% |
| Materials & Supplies | 1,599,148 | 1,786,190 | 1,697,795 | 1,672,475 | 1,703,957 | 31,482 | 2% |
| Maintenance & Repairs | - | - | - | - | - | - | 0% |
| Minor Equipment & Furniture | 4,405 | 27,060 | 19,029 | 200,000 | - | (200,000) | -100% |
| Communications | 7,600 | 5,011 | 4,921 | - | 95,643 | 95,643 | 100% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 11,724 | 7,687 | (6,163) | 18,732 | 18,732 | - | 0% |
| Other Operating Expenditures | 21,222 | 11,090 | 11,329 | 28,500 | 28,854 | 354 | 1% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | 137 | 200 | (110) | 300 | 300 | - | 0% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | 50,000 | 262,292 | 75,000 | - | - | - | 0% |
| Capital Expenditures | 6,111 | 14,802 | - | - | - | - | 0% |
| ***Total Expenditures*** | ***8,656,967*** | ***9,286,366*** | ***9,072,011*** | ***9,721,499*** | ***9,944,141*** | ***222,643*** | **2%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 8,588,388 | 8,964,301 | 8,951,913 | 9,638,048 | 9,674,141 | 36,094 | 0% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | 68,579 | 322,064 | 120,098 | 83,451 | 270,000 | 186,549 | 224% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***8,656,967*** | ***9,286,366*** | ***9,072,011*** | ***9,721,499*** | ***9,944,141*** | ***222,643*** | **2%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 150 | 149 | 152 | 155 | 155 | - |
| Non-General Fund | - | - | - | 3 | 5 | 2 |
| ***Total Authorized*** | ***150*** | ***149*** | ***152*** | ***158*** | ***159*** | ***2*** |

# *LIBRARY*

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| LIBRY ADMIN | 997,053 | 1,095,951 | 851,044 | 920,464 | 934,463 |
| CATALOGING ORDERING PROCESS | 1,725,808 | 1,802,259 | 1,929,392 | 2,040,660 | 2,048,740 |
| MEMORIAL BRANCH OPER | 323,214 | 329,331 | 341,415 | 347,646 | 356,188 |
| ARMIJO BRANCH OPER | 303,871 | 308,728 | 294,250 | 329,235 | 379,839 |
| RICHARD BURGES BRANCH OPER | 542,259 | 586,503 | 615,359 | 568,133 | 653,552 |
| CIELO VISTA BRANCH OPER | 312,266 | 317,192 | 320,422 | 363,228 | 389,790 |
| CLARDY FOX BRANCH OPER | 284,168 | 284,656 | 293,167 | 318,527 | 331,535 |
| IRVING SCHWARTZ BRANCH OPER | 325,637 | 356,817 | 365,279 | 395,708 | 405,090 |
| Judge Marquez Mission Valley B | 400,919 | 395,834 | 437,727 | 559,010 | 448,844 |
| WESTSIDE BRANCH OPER | 331,035 | 334,390 | 310,757 | 312,558 | 412,022 |
| YSLETA BRANCH OPER | 302,621 | 320,779 | 333,934 | 433,485 | 361,479 |
| Esperanza Acosta Moreno -East | 446,573 | 453,996 | 415,545 | 476,586 | 519,794 |
| MAIN LIBRY | 1,668,634 | 1,746,093 | 1,792,170 | 1,862,060 | 1,765,408 |
| Dorris van Doren-West REGNL | 525,591 | 522,782 | 527,706 | 588,550 | 536,476 |
| Library Book mobile Techmobil2 | 98,740 | 108,990 | 123,744 | 122,199 | 130,921 |
| ***Sub Total*** | 8,588,388 | 8,964,301 | 8,951,913 | 9,638,048 | 9,674,141 |
| **Special Revenue** | | | | | |
| LIBRY ADMIN | 9,591 | 129,029 | 7,913 | 0 | 0 |
| CATALOGING ORDERING PROCESS | 0 | 3,231 | 0 | 0 | 0 |
| MEMORIAL BRANCH OPER | 0 | 1,859 | 3,059 | 0 | 0 |
| RICHARD BURGES BRANCH OPER | 0 | 687 | 0 | 0 | 76,872 |
| CIELO VISTA BRANCH OPER | 0 | 1,414 | 679 | 0 | 0 |
| IRVING SCHWARTZ BRANCH OPER | 0 | 1,841 | 2,329 | 0 | 0 |
| Judge Marquez Mission Valley B | 0 | 0 | 100 | 0 | 0 |
| WESTSIDE BRANCH OPER | 0 | 0 | 613 | 0 | 0 |
| YSLETA BRANCH OPER | 0 | 2,369 | 1,228 | 0 | 0 |
| Esperanza Acosta Moreno -East | 0 | 100 | 0 | 0 | 93,744 |
| MAIN LIBRY | 0 | 3,560 | 3,089 | 0 | 0 |
| Dorris van Doren-West REGNL | 0 | 0 | 0 | 83,451 | 99,384 |
| LIBRY PRIVATE LOCAL GRNT | 8,826 | 63,893 | 91,270 | 0 | 0 |
| LIBRY RESTRCD DONATIONS | 41,813 | 101,690 | (15,365) | 0 | 0 |
| E-RATE | 8,349 | 12,381 | 16,623 | 0 | 0 |
| Library Book mobile Techmobil2 | 0 | 12 | 8,560 | 0 | 0 |
| ***Sub Total*** | 68,579 | 322,064 | 120,098 | 83,451 | 270,000 |
| ***All Funds Total*** | 8,656,967 | 9,286,366 | 9,072,011 | 9,721,499 | 9,944,141 |

## Strategic Actions

**Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments**

**Strategy 4.1** Deliver bond projects impacting quality of life across the city in a timely, efficient manner

**Action 4.1.2** Plan, design and implement library improvements

**Strategy 4.2** Create innovative recreational, educational and cultural programs

**Action 4.2.4** Develop Library Services that fuel passion for reading, personal growth and learning

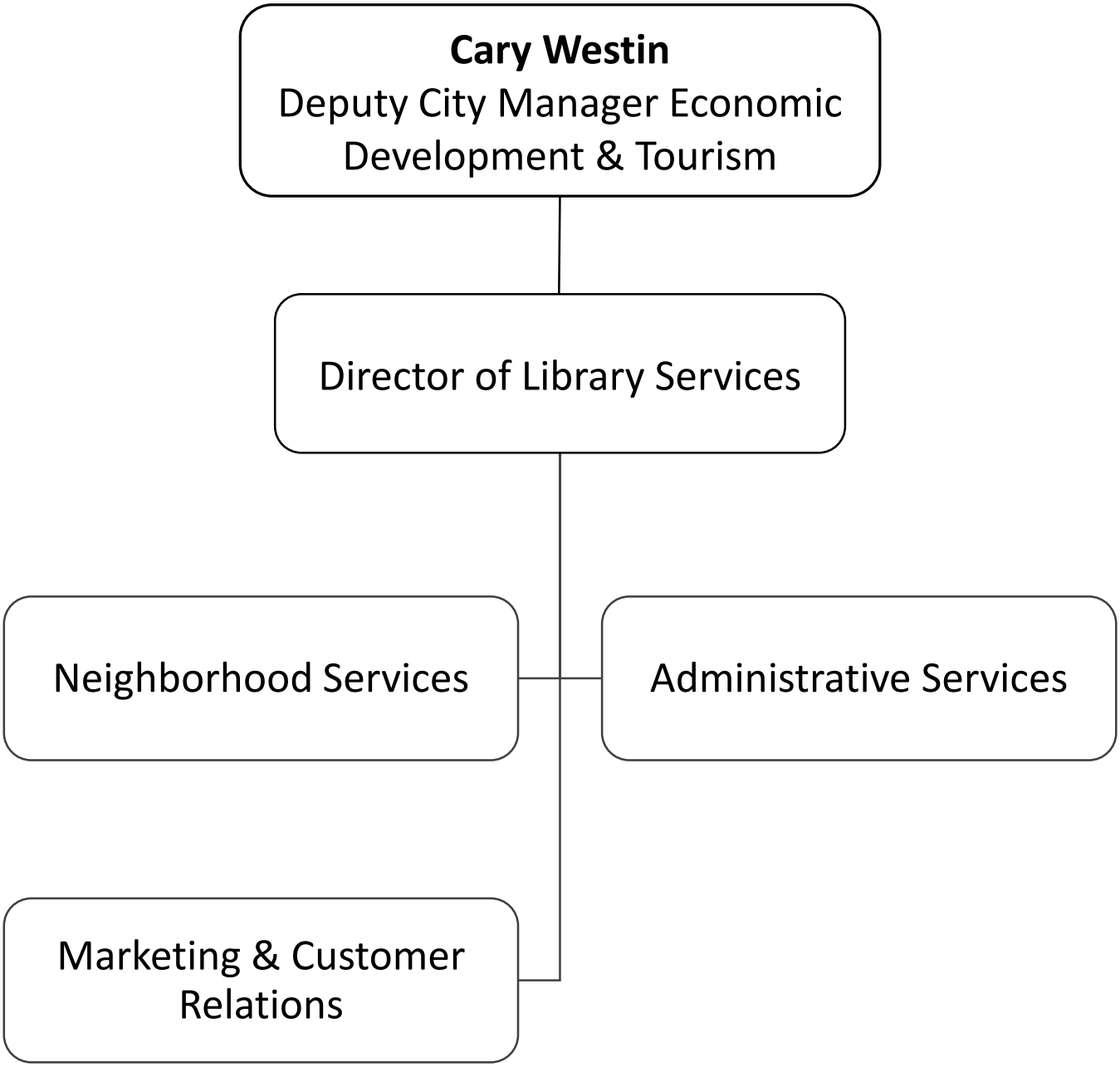
**Strategy 4.3** Establish technical criteria for improved quality of life facilities

**Action 4.3.1** Establish expansive technological foundation and service offerings through design process

## FY 2019 Key Performance Indicators

- Overall increase Library program attendance

# Library
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 154.50 | 154.50 | 0.00 |
| Non-General Fund | 3.00 | 4.50 | 1.50 |
| **Total Authorized** | **157.50** | **159.00** | **1.50** |

Library
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Accounting/Payroll Clerk | 1.00 | 2.00 | 2.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Assistant Director of Library Services | 1.00 | 1.00 | 1.00 |
| Assistant Library Branch Manager | 7.00 | 8.00 | 7.00 |
| Associate Accountant | 1.00 | 0.00 | 0.00 |
| Budget and Services Coordinator | 0.00 | 1.00 | 1.00 |
| Business & Financial Manager | 1.00 | 1.00 | 1.00 |
| Collection Development Librarian | 1.00 | 1.00 | 1.00 |
| Collection Development Manager | 1.00 | 1.00 | 1.00 |
| Director of Library Services | 0.00 | 0.00 | 1.00 |
| Director of Library Services & Spec Project | 1.00 | 0.00 | 0.00 |
| Document Center Specialist | 2.00 | 1.00 | 1.00 |
| Library Acquisitions Specialist | 1.00 | 1.00 | 1.00 |
| Library Archivist | 1.00 | 1.00 | 1.00 |
| Library Assistant | 37.25 | 39.75 | 41.25 |
| Library Branch Manager | 9.00 | 9.00 | 9.00 |
| Library Customer Service Specialist | 0.00 | 0.00 | 25.50 |
| Library Information Senior Specialist | 27.50 | 26.75 | 0.00 |
| Library Information Service Specialist | 22.50 | 25.50 | 26.75 |
| Library Literacy Coordinator | 1.00 | 1.00 | 1.00 |
| Library Page | 4.00 | 3.50 | 2.00 |
| Library Passport Svs Asst | 1.00 | 3.00 | 4.50 |
| Library Services Supervisor | 9.00 | 9.00 | 9.00 |
| Library Youth Services Coordinator | 1.00 | 1.00 | 1.00 |
| Managing Director / Director of Library & Parks | 0.00 | 1.00 | 0.00 |
| Marketing & Customer Relations | 1.00 | 1.00 | 1.00 |
| Office Assistant | 1.25 | 1.00 | 1.00 |
| Printing & Equipment Operator | 1.00 | 1.00 | 1.00 |
| Public Services Librarian | 11.00 | 11.00 | 10.00 |
| Regional Library Branch Manager | 4.00 | 4.00 | 6.00 |
| Senior Accounting/Payroll Specialist | 1.00 | 1.00 | 1.00 |
| Southwest Librarian | 1.00 | 0.00 | 0.00 |
| **Grand Total** | **151.50** | **157.50** | **159.00** |

# Museums and Cultural Affairs

## Mission

Committed to the continued development of the City's arts industry, providing quality programs that are representative of the City's diverse cultures; and maximizing available resources in order to enhance the City's cultural vitality.

**Key Functions:**

Collect, preserve, and exhibit art and artifacts at three municipal museums that celebrate El Paso's heritage and its connections to the global community
Invest in El Paso's cultural infrastructure of arts organizations, local artists, and the creative community

## FY 2018 Key Results

- 10th annual Chalk the Block drew record attendance and broke its own record for private-sector support
- Attendance at all three museum sites up by 23% over the same period last fiscal year
- The EPMA received the National Medal for Museum and Library Services presented by the Institute of Museum and Library Services

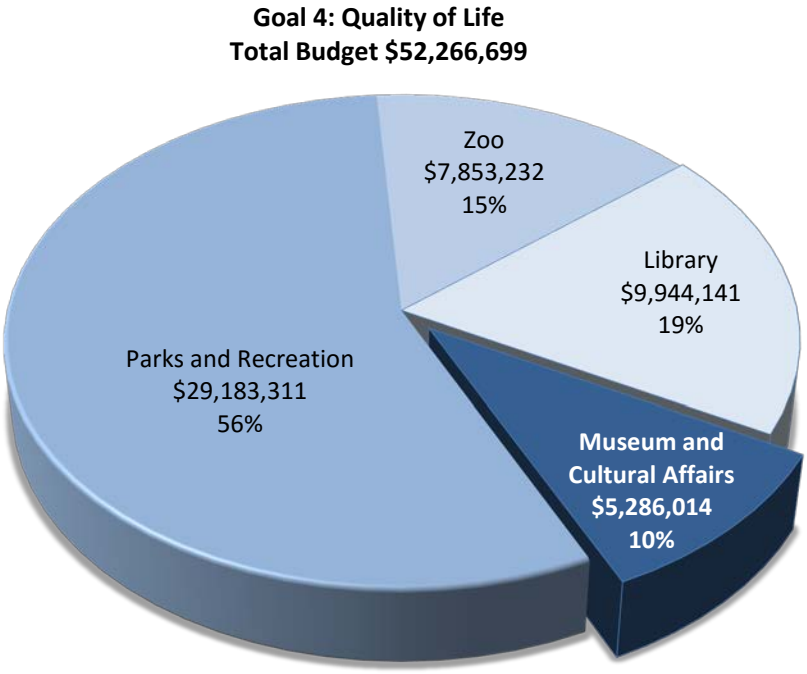
## FY 2019 Budget

**FY 2019 Total Budget**
$5,286,014

**FY 2019 General Fund**
$3,387,520

**FY 2019 Non-General Fund**
$1,898,495

**Total FTE's**
53.11




## FY 2019 Key Deliverables

- Archaeology Museum facility upgrades in restrooms, parking lot, and fire exits to be in line with ADA standards
- Funding for El Paso's Children Museum has been budgeted for as part of the City's commitment

# MUSEUMS AND CULTURAL AFFAIRS

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 2,104,934 | 2,030,983 | 1,819,109 | 2,097,447 | 2,105,845 | 8,398 | 0% |
| Employee Benefits | 710,033 | 691,472 | 613,964 | 686,274 | 711,616 | 25,343 | 4% |
| Contractual Services | - | - | 4,493 | - | - | - | 0% |
| Professional Services | 149,108 | 222,279 | 264,993 | 157,607 | 1,024,333 | 866,726 | 550% |
| Outside Contracts | 1,952,396 | 1,560,891 | 1,297,180 | 644,536 | 667,139 | 22,603 | 4% |
| Interfund Services | 10,526 | 6,065 | 4,555 | 7,550 | 5,350 | (2,200) | -29% |
| Building Leases | 50,142 | 48,178 | 52,293 | 65,711 | 90,983 | 25,272 | 38% |
| Fuel & Lubricants | 1,468 | 986 | 656 | 2,284 | 1,784 | (500) | -22% |
| Materials & Supplies | 175,496 | 206,614 | 135,494 | 136,032 | 131,712 | (4,320) | -3% |
| Maintenance & Repairs | 21,198 | 18,445 | 12,930 | 12,907 | 12,817 | (90) | -1% |
| Minor Equipment & Furniture | 58,779 | 197,389 | 112,968 | 10,800 | 9,475 | (1,325) | -12% |
| Communications | 54,311 | 40,200 | 37,622 | 33,987 | 44,950 | 10,963 | 32% |
| Utilities | 7,528 | 7,812 | 7,990 | 8,999 | 8,999 | - | 0% |
| Travel | 11,025 | 11,598 | 10,323 | 4,550 | 8,000 | 3,450 | 76% |
| Other Operating Expenditures | 24,358 | 43,091 | 49,780 | 53,665 | 54,430 | 765 | 1% |
| Community Service Projects | 320,886 | 312,018 | 303,272 | 399,126 | 399,126 | 0 | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | 3,342 | 2,488 | 2,378 | 4,656 | 4,956 | 300 | 6% |
| Grant Match | 88,385 | 77,107 | 27,660 | 4,500 | 4,500 | - | 0% |
| Operating Transfers Out | (2) | 72,699 | - | - | - | - | 0% |
| Capital Expenditures | 157,566 | - | - | - | - | - | 0% |
| ***Total Expenditures*** | ***5,901,478*** | ***5,550,316*** | ***4,757,660*** | ***4,330,629*** | ***5,286,014*** | ***955,386*** | **22%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 2,270,955 | 2,440,401 | 2,185,291 | 2,456,257 | 3,387,520 | 931,263 | 38% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | 1,425,932 | 842,192 | 593,955 | - | - | - | 0% |
| Special Revenue | 2,204,592 | 2,267,723 | 1,978,414 | 1,874,372 | 1,898,495 | 24,123 | 1% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***5,901,478*** | ***5,550,316*** | ***4,757,660*** | ***4,330,629*** | ***5,286,014*** | ***955,386*** | **22%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 42 | 43 | 34 | 34 | 34 | - |
| Non-General Fund | 19 | 19 | 18 | 18 | 19 | 1 |
| ***Total Authorized*** | ***61*** | ***62*** | ***53*** | ***52*** | ***53*** | ***1*** |

# MUSEUM AND CULTURAL AFFAIRS

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| ART MUSEUM ADMIN | 748,348 | 646,345 | 546,531 | 611,060 | 578,693 |
| ART MUSEUM EDUCATION | 158,981 | 161,602 | 152,015 | 183,243 | 212,533 |
| Archaeology Museum | 162,983 | 189,223 | 206,146 | 259,132 | 272,221 |
| HISTORY MUSEUM OPER | 588,198 | 620,808 | 557,911 | 660,395 | 654,476 |
| ART MUSEUM CURATORIAL | 309,841 | 313,032 | 292,298 | 316,449 | 339,536 |
| History Museum Curatorial | 53,609 | 0 | 0 | 0 | 0 |
| ACR ADMIN | 248,919 | 509,391 | 430,390 | 425,977 | 1,330,061 |
| ACR PROGRAM AND PROGRAMMNG | 75 | 0 | 0 | 0 | 0 |
| ***Sub Total*** | 2,270,955 | 2,440,401 | 2,185,291 | 2,456,257 | 3,387,520 |
| | | | | | |
| **Capital Projects** | | | | | |
| COS 2p ARTWORKS | 1,425,932 | 842,192 | 593,955 | 0 | 0 |
| ***Sub Total*** | 1,425,932 | 842,192 | 593,955 | 0 | 0 |
| | | | | | |
| **Special Revenue** | | | | | |
| HISTORY MUSEUM | 6,220 | 726 | 3,984 | 5,900 | 5,900 |
| History Museum Curatorial | 36,298 | 20,952 | 27,144 | 42,500 | 42,500 |
| MUSEUM GRNT | 142,651 | 104,789 | 154,440 | 0 | 12,000 |
| MUSEUM SCHL SERVS | 164,424 | 209,203 | 126,889 | 106,450 | 106,662 |
| History Museum GRNT | 21,987 | 2,200 | 300 | 0 | 0 |
| Archaeology Museum Grant | 0 | 498 | 1,496 | 0 | 0 |
| ART MUSEUM MISC PROJ | 104,396 | 85,700 | 50,484 | 59,519 | 59,519 |
| ART MUSEUM RESTRCD FUNDS | 40,620 | 37,830 | 25,049 | 38,000 | 38,000 |
| HISTORY MUSEUM RESTRCD FUND | 16,520 | 10,031 | 6,249 | 12,000 | 12,000 |
| HISTORY MUSEUM STORE | 37,201 | 40,745 | 40,204 | 42,363 | 36,652 |
| HISTORY MUSEUM EDUCATION | 14,344 | 12,483 | 4,370 | 2,500 | 2,500 |
| ARCHEOLOGY MUSEUM RESTRCTD | 2,508 | 2,111 | 2,539 | 5,000 | 5,000 |
| MUSEUM ACQSTN RESTRCD | 37,147 | 36,859 | 6,864 | 14,000 | 14,000 |
| ART MEMBER RESTRCD FUND | 119,801 | 115,065 | 79,457 | 101,232 | 105,271 |
| ART MUSEUM GIFT SHOP | 96,760 | 129,209 | 49,758 | 70,219 | 70,200 |
| ARCHAEOLOGY MUSEUM GIFT SHOP | 9,929 | 12,572 | 30,418 | 32,775 | 32,775 |
| ACR PROGRAM AND PROGRAMMNG | 1,137,018 | 1,210,497 | 1,218,764 | 963,788 | 964,389 |
| Cultural Development | 0 | 0 | 0 | 341,126 | 341,126 |
| ARTS CULTURE GRNT | 119,940 | 222,886 | 111,655 | 0 | 13,000 |
| ARTS CULTURE GRNT | 31,632 | 9,239 | 33,800 | 37,000 | 37,000 |
| ARTS CULTURE RESTRCD FUND | 65,197 | 4,128 | 4,550 | 0 | 0 |
| ***Sub Total*** | 2,204,592 | 2,267,723 | 1,978,414 | 1,874,372 | 1,898,495 |
| | | | | | |
| ***All Funds Total*** | 5,901,478 | 5,550,316 | 4,757,660 | 4,330,629 | 5,286,014 |

## Strategic Actions

**Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments**

**Strategy 4.1** Deliver bond projects impacting quality of life across the city in a timely, efficient manner

- **Action 4.1.3** Plan, design and implement museum improvements
- **Action 4.1.5** Plan, design and implement public art projects

**Strategy 4.2** Create innovative recreational, educational and cultural programs

- **Action 4.2.1** Develop Museum and Art experiences that enrich El Paso's artistic vitality and cultural vibrancy
- **Action 4.2.2** Develop Museum experiences through extraordinary collections, research, exhibits and programs designed to ignite a passion for lifelong learning
- **Action 4.2.3** Support and present high quality and diverse cultural programming

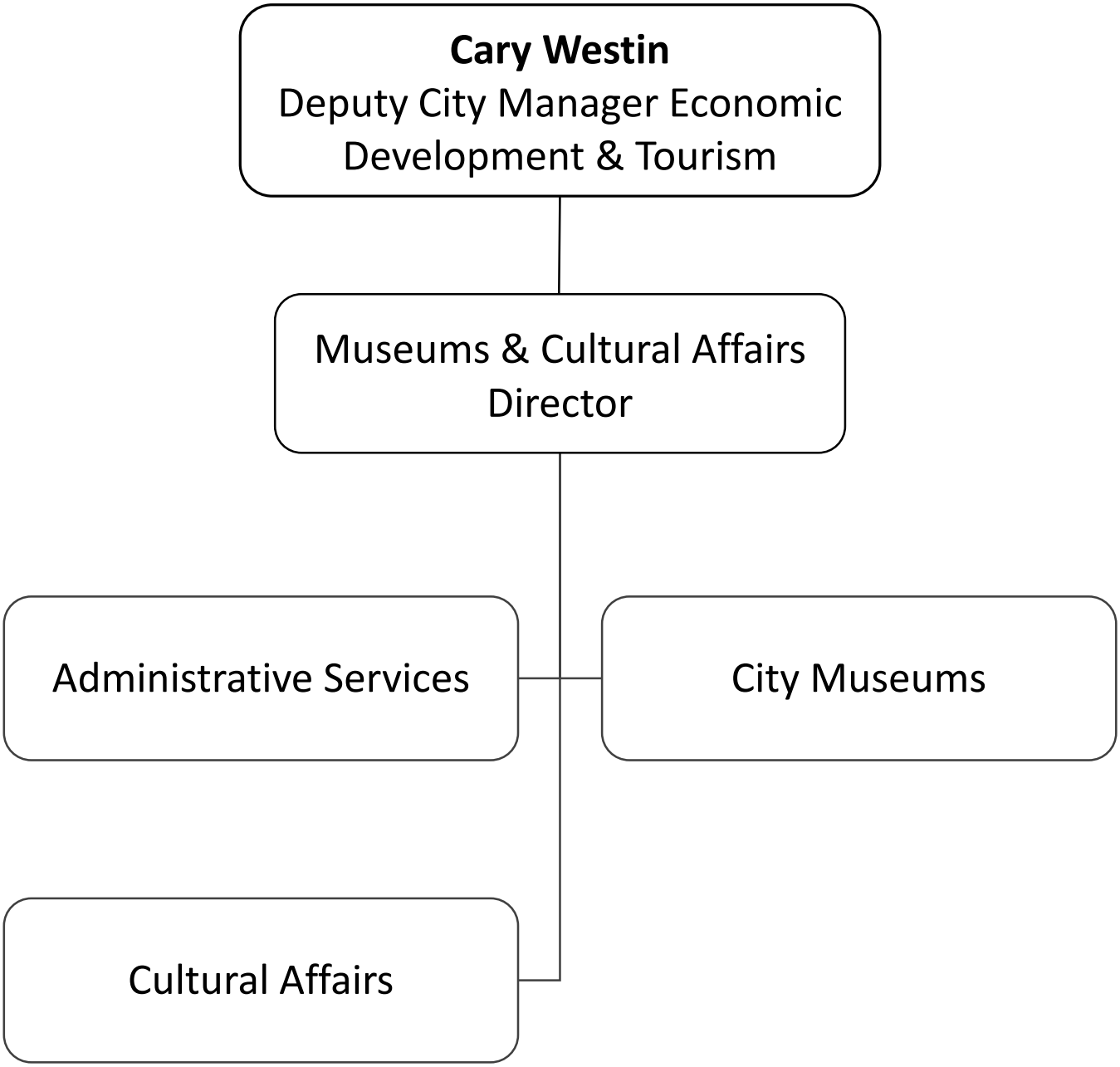
**Strategy 4.3** Establish technical criteria for improved quality of life facilities

- **Action 4.3.1** Establish expansive technological foundation and service offerings through design process

## FY 2019 Key Performance Indicators

- Overall increase in number of total attendees

# Museums and Cultural Affairs
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 34.05 | 34.05 | 0.00 |
| Non-General Fund | 18.06 | 19.06 | 1.00 |
| **Total Authorized** | **52.11** | **53.11** | **1.00** |

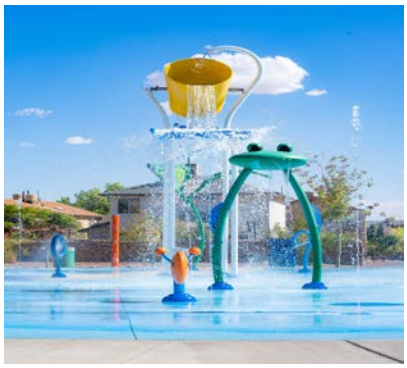
Museums and Cultural Affairs
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) Arch Museum Comm Engage Coordinator | 1.00 | 1.00 | 1.00 |
| (Con) Art Museum Comm Engage Manager | 1.00 | 1.00 | 0.00 |
| (Con) Artist Market Coordinator | 1.00 | 1.00 | 1.00 |
| (Con) Capital Improve Project Associate | 2.00 | 2.00 | 2.00 |
| (Con) Clerical Assistant | 0.50 | 0.00 | 0.00 |
| (Con) Cultural Development Coordinator | 1.00 | 1.00 | 1.00 |
| (Con) Curatorial Content & Research Coordinator | 1.00 | 1.00 | 0.00 |
| (Con) Hist Mus Comm Engagement Coordinator | 1.00 | 1.00 | 1.00 |
| (Con) Museum Development Clerical Assistant | 0.00 | 1.00 | 0.00 |
| (Con) Museum Development Administrative Assistant | 1.00 | 0.00 | 0.00 |
| (Con) Museum Marketing Clerical | 1.00 | 1.00 | 0.00 |
| (Con) Museum Marketing Coordinator | 1.00 | 1.00 | 1.00 |
| (Con) Museum School Coordinator | 1.00 | 1.00 | 1.00 |
| (Con) Museum Store Sales Clerk | 3.10 | 3.11 | 3.61 |
| (Con) Museum Supervisor | 1.00 | 1.00 | 1.00 |
| (Con) Production & Marketing Coordinator | 1.00 | 1.00 | 1.00 |
| (Con) Public Arts Manager | 1.00 | 0.00 | 0.00 |
| (Con) Public Arts Supervisor | 0.00 | 1.00 | 1.00 |
| Accounting/Payroll Clerk | 3.00 | 2.00 | 2.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Archeology Museum Curator | 1.00 | 1.00 | 1.00 |
| Art Handler and Gallery Tech | 0.00 | 0.00 | 3.00 |
| Art Museum Curator | 1.00 | 1.00 | 1.00 |
| Art Museum Development Manager | 0.00 | 0.00 | 1.00 |
| Art Museum Registrar | 1.00 | 1.00 | 1.00 |
| Art Museum Senior Curator | 1.00 | 1.00 | 1.00 |
| Associate Accountant | 0.00 | 0.00 | 1.00 |
| Business & Financial Manager | 1.00 | 1.00 | 1.00 |
| Educational & Curatorial Associate | 0.00 | 0.00 | 1.00 |
| Facilities Maintenance Lead Worker | 1.00 | 1.00 | 1.00 |
| Graphic Design Specialist | 0.00 | 0.00 | 0.50 |
| History Museum Curator | 1.00 | 1.00 | 1.00 |
| History Museum Membership & Outreach Coordinator | 0.00 | 0.00 | 1.00 |
| Marketing & Public Relations Assistant | 0.00 | 0.00 | 1.00 |
| Membership Assistant | 0.00 | 0.00 | 1.00 |
| Membership Manager | 0.00 | 0.00 | 1.00 |
| Museum Collections Manager | 0.00 | 0.00 | 1.00 |
| Museum Development Coordinator | 2.00 | 2.00 | 0.00 |
| Museum Director | 1.00 | 1.00 | 1.00 |
| Museum Director - History | 1.00 | 1.00 | 1.00 |
| Museum Education Curator | 1.00 | 1.00 | 1.00 |
| Museum Operations Assistant | 4.00 | 3.00 | 2.00 |
| Museum Preparator | 1.00 | 1.00 | 1.00 |
| Museums & Cul Affairs Assistant Director | 1.00 | 1.00 | 1.00 |
| Museums & Cultural Affairs Director | 1.00 | 1.00 | 1.00 |
| Public Affairs Coordinator | 1.00 | 1.00 | 1.00 |
| Secretary | 4.00 | 4.00 | 2.00 |
| Senior Accountant | 1.00 | 1.00 | 1.00 |
| Senior Accounting/Payroll Specialist | 0.00 | 1.00 | 1.00 |
| Service & Security Worker | 5.00 | 6.00 | 2.00 |
| Visitor Services Assistant | 0.00 | 0.00 | 2.00 |
| **Grand Total** | **52.60** | **52.11** | **53.11** |

# Parks and Recreation

## Mission

Provide indoor and outdoor leisure services to persons of all ages so they can develop skills, socialize, experience nature, relax, and live a healthier lifestyle.



**Key Functions:**

*Provide recreation facilities for health, leisure, and enjoyment*
*Provide leisure interest classes and programs that create opportunities for self-fulfillment*
*Maintain landscape and facilities to protect the public investment*

## FY 2018 Key Results

- 130,000 enjoyed Downtown Holiday festivities featuring over 450,000 lights at San Jacinto Plaza
- New canopy program to provide a safe and more enjoyable playing environment in neighborhood parks
- Earned national accreditation through the Commission for Accreditation of Parks and Recreation Agencies

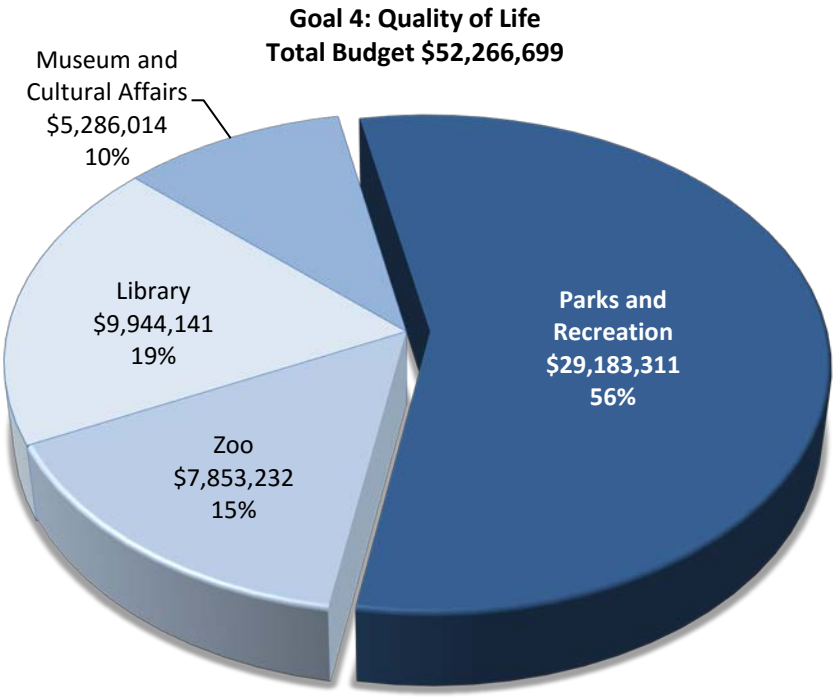
## FY 2019 Budget

**FY 2019 Total Budget**
$29,183,311

**FY 2019 General Fund**
$27,165,508

**FY 2019 Non-General Fund**
$2,017,803

**Total FTE's**
428.27




## FY 2019 Key Deliverables

- Start construction of the 50 meter indoor competition pool at the Eastside Regional Park and the five neighborhood water parks
- Increase partnerships: Ysleta Del Sur Pueblo for internships to provide meaningful work experience benefitting community use; Emergence Health Network provides 8 week summer camp for people with special needs

# PARKS AND RECREATION

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 9,461,759 | 9,536,213 | 10,169,788 | 11,205,102 | 11,638,473 | 433,371 | 4% |
| Employee Benefits | 3,207,328 | 3,348,421 | 3,480,437 | 4,077,577 | 4,204,599 | 127,022 | 3% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | 2,390 | 828 | 22,026 | 27,595 | 33,174 | 5,579 | 20% |
| Outside Contracts | 2,983,382 | 3,175,922 | 3,706,884 | 4,372,944 | 4,334,191 | (38,753) | -1% |
| Interfund Services | 291,467 | 338,260 | 350,395 | 357,874 | 351,164 | (6,710) | -2% |
| Building Leases | 239,767 | 249,471 | 273,407 | 426,235 | 448,086 | 21,851 | 5% |
| Fuel & Lubricants | 217,718 | 163,323 | 193,940 | 263,299 | 268,822 | 5,523 | 2% |
| Materials & Supplies | 1,240,765 | 1,147,330 | 1,425,312 | 1,726,276 | 1,915,761 | 189,485 | 11% |
| Maintenance & Repairs | 251,437 | 240,771 | 338,407 | 502,417 | 467,509 | (34,908) | -7% |
| Minor Equipment & Furniture | 124,397 | 170,977 | 113,096 | 181,886 | 258,635 | 76,749 | 42% |
| Communications | 500 | 46 | - | 1,435 | 1,435 | - | 0% |
| Utilities | 2,575,277 | 3,598,279 | 3,909,406 | 3,822,460 | 4,772,620 | 950,160 | 25% |
| Travel | 31,846 | 31,807 | 33,229 | 57,934 | 60,986 | 3,052 | 5% |
| Other Operating Expenditures | 136,822 | 221,997 | 227,513 | 276,939 | 334,749 | 57,810 | 21% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | - | - | - | - | - | - | 0% |
| Grant Match | 0 | 173,395 | - | 1 | (63) | (64) | -9503% |
| Operating Transfers Out | 25,000 | - | - | 248,622 | - | (248,622) | -100% |
| Capital Expenditures | 256,535 | 285,930 | 2,533,517 | 373,292 | 93,170 | (280,122) | -75% |
| ***Total Expenditures*** | ***21,046,391*** | ***22,682,972*** | ***26,777,357*** | ***27,921,888*** | ***29,183,311*** | ***1,261,423*** | **5%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 19,167,576 | 20,557,770 | 22,459,200 | 25,532,195 | 27,165,508 | 1,633,313 | 6% |
| Community Development Block Grants | 121,139 | 245,071 | 177,837 | 125,000 | 125,000 | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | 51,040 | 1,770,275 | 248,622 | - | (248,622) | -100% |
| Special Revenue | 1,757,676 | 1,829,091 | 2,370,045 | 2,016,071 | 1,892,803 | (123,268) | -6% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***21,046,391*** | ***22,682,972*** | ***26,777,357*** | ***27,921,888*** | ***29,183,311*** | ***1,261,423*** | **5%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 274 | 374 | 388 | 417 | 417 | - |
| Non-General Fund | 11 | 11 | 12 | 13 | 11 | (2) |
| ***Total Authorized*** | ***285*** | ***385*** | ***399*** | ***430*** | ***428*** | ***(2)*** |

# PARKS AND RECREATION

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| PARKS RECREATN ADMIN | 1,130,382 | 1,327,543 | 1,363,199 | 1,505,029 | 1,509,961 |
| RECREATION CENTERS | 3,202,880 | 3,163,763 | 3,340,748 | 3,814,488 | 3,780,514 |
| AQUATICS | 2,359,011 | 2,490,960 | 2,678,645 | 3,451,560 | 3,917,323 |
| SPECIALIZED RECREATION | 2,114,274 | 2,348,267 | 2,517,936 | 2,619,438 | 2,764,646 |
| SPORTS | 2,161,353 | 2,283,105 | 2,262,520 | 3,116,948 | 3,233,823 |
| CAPITAL PROJECTS - ASSET MGMT | 550,599 | 234,806 | 383,074 | 749,281 | 544,264 |
| PARKS -LAND MANAGMENT | 7,649,078 | 8,709,325 | 9,913,079 | 10,275,452 | 11,414,976 |
| ***Sub Total*** | 19,167,576 | 20,557,770 | 22,459,200 | 25,532,195 | 27,165,508 |
| **Community Development Block Grants** | | | | | |
| RECREATION CENTERS | 29,829 | 37,447 | 29,513 | 30,000 | 30,000 |
| SPECIALIZED RECREATION | 90,565 | 207,624 | 148,324 | 95,000 | 95,000 |
| PARKS CD FUNDED PROJ | 745 | 0 | 0 | 0 | 0 |
| ***Sub Total*** | 121,139 | 245,071 | 177,837 | 125,000 | 125,000 |
| **Capital Projects** | | | | | |
| AQUATICS | 0 | 51,040 | 8,942 | 0 | 0 |
| CAPITAL PROJECTS - ASSET MGMT | 0 | 0 | 0 | 248,622 | 0 |
| PARKS -LAND MANAGMENT | 0 | 0 | 1,770,269 | 0 | 0 |
| PARKLAND DEDICATION FEES | 0 | 0 | (8,935) | 0 | 0 |
| ***Sub Total*** | 0 | 51,040 | 1,770,275 | 248,622 | 0 |
| **Special Revenue** | | | | | |
| PARK MAINTNC | 0 | 0 | 6,594 | 0 | 0 |
| SHELTERS GENERAL ADMINISTRATIO | 12,290 | 12,114 | 22,000 | 0 | 0 |
| RECREATION CENTERS | 13,599 | 12,496 | 44,034 | 4,000 | 0 |
| AQUATICS | 0 | 0 | 455 | 0 | 0 |
| SPECIALIZED RECREATION | 20,583 | 11,518 | 33,294 | 50,000 | 0 |
| CAPITAL PROJECTS - ASSET MGMT | 314 | 0 | 225 | 0 | 0 |
| PARKS -LAND MANAGMENT | 1,531,292 | 1,546,767 | 1,679,244 | 1,962,071 | 1,892,803 |
| PARKS DEPT PRIVATE LOCAL GRANT | 49 | 0 | 4,014 | 0 | 0 |
| PARKS STATE FUNDED GRNT | 17,037 | 16,374 | 165,821 | 0 | 0 |
| PARKLAND DEDICATION FEES | 162,512 | 229,822 | 414,364 | 0 | 0 |
| ***Sub Total*** | 1,757,676 | 1,829,091 | 2,370,045 | 2,016,071 | 1,892,803 |
| ***All Funds Total*** | 21,046,391 | 22,682,972 | 26,777,357 | 27,921,888 | 29,183,311 |

## Strategic Actions

**Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments**

**Strategy 4.1** Deliver bond projects impacting quality of life across the city in a timely, efficient manner

**Action 4.1.3** Plan, design and implement park and recreation improvements

**Strategy 4.2** Create innovative recreational, educational and cultural programs

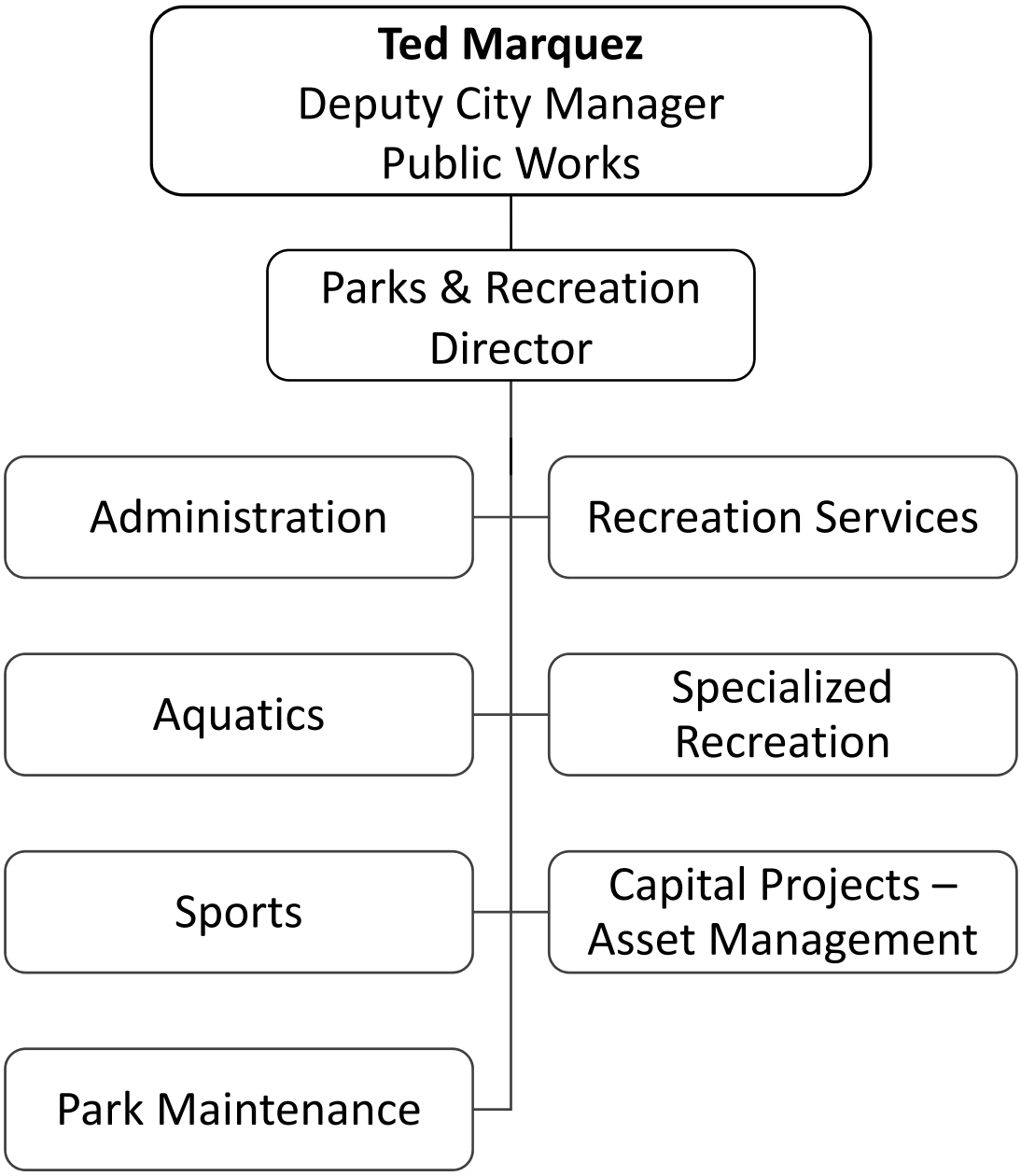
**Action 4.2.5** Provide indoor and outdoor leisure services to persons of all ages so they can develop skills, socialize, experience nature, relax and live a healthier lifestyle

**Action 4.2.6** Provide access to affordable recreation programs and facilities that engage the community

## FY 2019 Key Performance Indicators

- Completion of all Spray Parks
- Overall increase in program participation

# Parks & Recreation
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 417.47 | 417.47 | 0.00 |
| Non-General Fund | 12.85 | 10.80 | (2.05) |
| **Total Authorized** | **430.32** | **428.27** | **(2.05)** |

Parks and Recreation
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Accountant | 1.00 | 1.00 | 1.00 |
| Accounting/Payroll Clerk | 7.00 | 6.00 | 7.00 |
| Accounting/Payroll Specialist | 2.00 | 1.00 | 1.00 |
| Administrative Services Manager | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 1.00 | 0.00 | 0.00 |
| Aquatics Supervisor | 1.00 | 1.00 | 1.00 |
| Community Center Supervisor | 12.00 | 12.00 | 12.00 |
| Daycare Coordinator | 2.00 | 2.00 | 2.00 |
| Daycare Instructor | 6.50 | 6.50 | 6.50 |
| Daycare Instructor Aide | 6.00 | 6.00 | 6.00 |
| Departmental Human Resources Manag | 1.00 | 1.00 | 1.00 |
| Dept Data Management Specialist | 1.00 | 1.00 | 1.00 |
| Equipment Operator | 17.00 | 19.00 | 19.00 |
| Facilities Maintenance Lead Worker | 1.00 | 1.00 | 1.00 |
| Facilities Maintenance Supervisor | 1.00 | 1.00 | 1.00 |
| Facilities Maintenance Worker | 3.00 | 4.00 | 4.00 |
| Fleet Service Worker | 1.00 | 1.00 | 1.00 |
| General Service Worker | 30.00 | 31.00 | 31.00 |
| General Services Lead Worker | 5.00 | 5.00 | 5.00 |
| Graduate Intern | 0.10 | 0.10 | 0.10 |
| Groundskeeper | 53.00 | 57.00 | 57.00 |
| Groundskeeping Equipment Technician | 1.00 | 1.00 | 1.00 |
| Head Lifeguard | 6.90 | 5.75 | 6.00 |
| Human Resources Analyst | 0.00 | 1.00 | 1.00 |
| Human Resources Specialist | 0.00 | 1.00 | 1.00 |
| Irrigation Technician | 10.00 | 10.00 | 10.00 |
| Land Management Superintendent | 1.00 | 1.00 | 1.00 |
| Landscape Architect | 1.00 | 0.00 | 0.00 |
| Lifeguard | 38.75 | 53.30 | 52.30 |
| Marketing & Customer Relations | 1.00 | 1.00 | 1.00 |
| Materials Supervisor | 1.00 | 1.00 | 1.00 |
| Open Space, Trails and Parks C | 0.00 | 1.00 | 1.00 |
| Park Area Supervisor | 6.00 | 6.00 | 6.00 |
| Park Project Review Coordinator | 1.00 | 1.33 | 2.00 |
| Park User Representative | 2.00 | 2.00 | 2.00 |
| Parks & Rec Asst Director | 2.00 | 2.00 | 2.00 |
| Parks & Recreation Director | 1.00 | 1.00 | 1.00 |
| Pool Attendant | 15.95 | 18.45 | 18.28 |
| Pool Manager | 11.99 | 11.99 | 11.99 |
| Project Manager | 1.00 | 1.00 | 1.00 |
| Recreation & Sports Coordinator | 6.00 | 6.00 | 6.00 |
| Recreation Leader | 37.50 | 38.50 | 38.50 |
| Recreation Manager | 1.00 | 1.00 | 1.00 |
| Recreation Program Manager | 3.00 | 3.00 | 3.00 |
| Recreation Program Supervisor | 20.00 | 22.00 | 22.00 |

Parks and Recreation
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Recreation Specialist | 36.00 | 37.00 | 37.00 |
| Research Assistant | 0.00 | 1.00 | 1.00 |
| Senior Office Assistant | 3.00 | 3.00 | 2.00 |
| Senior Secretary | 1.00 | 1.00 | 1.00 |
| Sports Site Specialist | 5.00 | 5.00 | 5.25 |
| Swim Instructor | 1.00 | 2.00 | 2.00 |
| V.O.E. Clerk | 0.00 | 0.60 | 0.60 |
| Welder | 2.00 | 2.00 | 2.00 |
| Youth Activities Coord | 2.18 | 2.18 | 1.68 |
| Youth Activity Specialist | 27.57 | 28.62 | 27.07 |
| **Grand Total** | **399.44** | **430.32** | **428.27** |

# Zoo

## Mission

Celebrate the value of animals and natural resources and to create opportunities for guests to rediscover their connection to nature.

**Key Functions:**

*Promote wildlife conservation*
*Educate the public about animals and nature*
*Provide a fun and interactive family environment*

## FY 2018 Key Results

- The El Paso Zoo received its 38th annual accreditation from the Association of Zoos and Aquariums
- The El Paso Zoo no longer uses single use plastic water containers
- Introduction of the 36' ADA friendly Endangered Species Carousel

## FY 2019 Budget

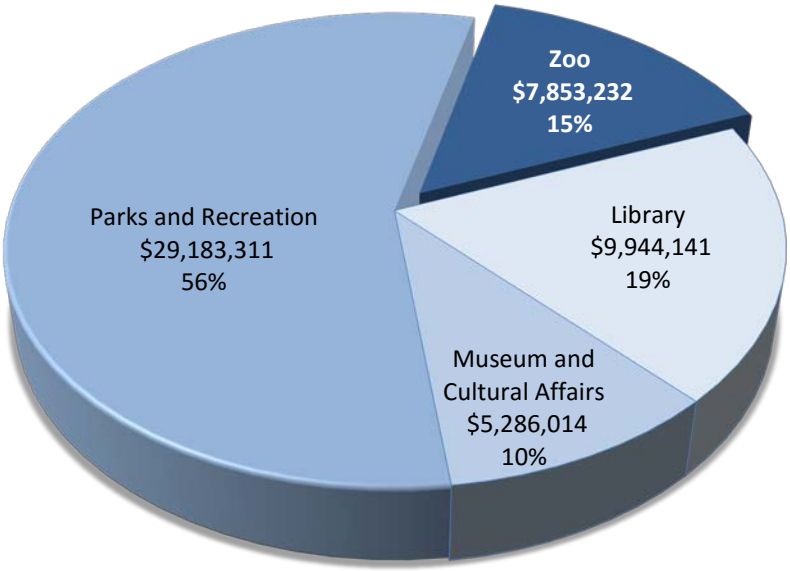
**FY 2019 Total Budget**
$7,853,232

**FY 2019 General Fund**
$5,168,925

**FY 2019 Non-General Fund**
$2,684,307

**Total FTE's**
143.00

**Goal 4: Quality of Life**
**Total Budget $52,266,699**




## FY 2019 Key Deliverables

- Introduction of the Chihuahuan Desert Exhibit. The largest Zoo bond project at $16.7million
- Increase awareness of the Zoo's commitment to conversation and sustainability, locally and internationally, by participating in the SAFE African Penguin Campaign and the Madagascar Conservation Project

# ZOO

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 3,350,622 | 3,448,462 | 3,583,085 | 3,847,208 | 4,168,709 | 321,500 | 8% |
| Employee Benefits | 1,285,454 | 1,402,526 | 1,471,226 | 1,648,927 | 1,670,912 | 21,985 | 1% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | 14,454 | 7,340 | 9,554 | 37,541 | 86,841 | 49,300 | 131% |
| Outside Contracts | 426,788 | 466,601 | 551,317 | 608,407 | 585,547 | (22,860) | -4% |
| Interfund Services | 35,291 | 33,999 | 54,034 | 37,420 | 36,950 | (470) | -1% |
| Building Leases | 6,359 | 6,789 | 7,166 | 9,200 | 9,200 | - | 0% |
| Fuel & Lubricants | 10,978 | 7,022 | 8,756 | 12,100 | 12,100 | - | 0% |
| Materials & Supplies | 434,477 | 461,407 | 529,541 | 667,838 | 757,590 | 89,752 | 13% |
| Maintenance & Repairs | 67,071 | 70,032 | 152,629 | 83,590 | 109,169 | 25,579 | 31% |
| Minor Equipment & Furniture | 21,741 | 16,321 | 26,816 | 32,634 | 49,059 | 16,425 | 50% |
| Communications | 11,872 | 6,432 | 25,899 | 39,248 | 42,748 | 3,501 | 9% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 31,373 | 24,384 | 41,267 | 47,953 | 57,755 | 9,803 | 20% |
| Other Operating Expenditures | 40,667 | 42,651 | 44,902 | 55,110 | 71,508 | 16,398 | 30% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | 17,300 | 18,624 | 18,971 | 23,450 | 22,280 | (1,170) | -5% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | - | - | - | 91,880 | 90,855 | (1,025) | -1% |
| Capital Expenditures | 5,446 | - | 10,280 | 2,010 | 82,010 | 80,000 | 3980% |
| ***Total Expenditures*** | ***5,759,893*** | ***6,012,590*** | ***6,535,442*** | ***7,244,515*** | ***7,853,232*** | ***608,716*** | **8%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 3,887,711 | 3,986,779 | 4,415,046 | 4,798,606 | 5,168,925 | 370,319 | 8% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | 1,872,183 | 2,025,811 | 2,120,396 | 2,445,909 | 2,684,307 | 238,398 | 10% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***5,759,893*** | ***6,012,590*** | ***6,535,442*** | ***7,244,515*** | ***7,853,232*** | ***608,716*** | **8%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 90 | 93 | 100 | 102 | 120 | 18 |
| Non-General Fund | 21 | 22 | 20 | 20 | 24 | 4 |
| ***Total Authorized*** | ***111*** | ***115*** | ***120*** | ***122*** | ***143*** | ***21*** |

# ZOO

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| ADMINISTRATIVE | 521,264 | 550,122 | 605,695 | 549,124 | 596,094 |
| INFRASTRUCTURE | 1,034,601 | 1,039,630 | 1,081,177 | 1,168,432 | 1,328,157 |
| ANIMAL CARE | 2,200,283 | 2,264,135 | 2,440,364 | 2,687,823 | 2,834,509 |
| COMMUNITY & GUEST EXPERIENCE | 131,563 | 132,891 | 287,810 | 393,226 | 410,166 |
| ***Sub Total*** | 3,887,711 | 3,986,779 | 4,415,046 | 4,798,606 | 5,168,925 |
| **Special Revenue** | | | | | |
| ADMINISTRATIVE | 151,797 | 172,185 | 197,643 | 293,226 | 367,328 |
| INFRASTRUCTURE | 928,833 | 1,020,395 | 1,063,570 | 1,092,017 | 1,069,468 |
| ANIMAL CARE | 540,304 | 568,929 | 702,038 | 862,649 | 967,141 |
| COMMUNITY & GUEST EXPERIENCE | 249,273 | 264,303 | 157,145 | 198,018 | 280,370 |
| ZOO GATE OPER | 1,976 | 0 | 0 | 0 | 0 |
| ***Sub Total*** | 1,872,183 | 2,025,811 | 2,120,396 | 2,445,909 | 2,684,307 |
| ***All Funds Total*** | 5,759,893 | 6,012,590 | 6,535,442 | 7,244,515 | 7,853,232 |

## Strategic Actions

**Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments**

**Strategy 4.1** Deliver bond projects impacting quality of life across the city in a timely, efficient manner

**Action 4.1.4** Plan, design and implement zoo improvements

**Strategy 4.2** Create innovative recreational, educational and cultural programs

**Action 4.2.7** Develop and increase revenue generating opportunities for the Zoo

**Action 4.2.8** Review and refresh education programs to engage guests and the Community

**Action 4.2.9** Increase conservation impact of the El Paso Zoo

**Action 4.2.10** Provide a fun, affordable, safe, educational and conservation experience to our Zoo guests

## FY 2019 Key Performance Indicators

- Overall Zoo attendance target of 370,000
- Complete Quality of Life bond projects at/or under budget

# Zoo

## Adopted FY 2019 Organizational Chart

| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 102.00 | 119.50 | 17.50 |
| Non-General Fund | 19.75 | 23.50 | 3.75 |
| **Total Authorized** | **121.75** | **143.00** | **21.25** |

Zoo
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) CIP Administrator | 1.00 | 1.00 | 0.00 |
| (Con) Guest Experience Associate | 2.00 | 2.00 | 0.00 |
| (Con) Owner's Representative | 0.00 | 0.00 | 0.00 |
| (Con) Project Manager | 1.00 | 1.00 | 0.00 |
| Accountant | 1.00 | 1.00 | 1.00 |
| Accounting/Payroll Clerk | 2.00 | 1.00 | 1.00 |
| Accounting/Payroll Specialist | 0.00 | 1.00 | 1.00 |
| Administrative Analyst | 1.00 | 0.00 | 0.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Administrative Services Manager | 1.00 | 1.00 | 1.00 |
| Animal Training and Enrichment | 1.00 | 1.00 | 1.00 |
| Aquatics Systems Manager | 1.00 | 1.00 | 1.00 |
| Assistant Director | 0.00 | 0.00 | 1.00 |
| Associate Veterinarian | 1.00 | 1.00 | 1.00 |
| Budget & Services Coordinator | 0.00 | 1.00 | 1.00 |
| Business & Financial Manager | 0.00 | 0.00 | 0.00 |
| Capital Improvements Program Asst | 0.00 | 0.00 | 1.00 |
| Cashier | 3.75 | 3.75 | 4.00 |
| Chief Construction Inspector | 1.00 | 1.00 | 1.00 |
| Construction Superintendent | 0.00 | 0.00 | 1.00 |
| Cust. Relations & Billing Supervisor | 1.00 | 1.00 | 1.00 |
| Departmental Data Management S | 0.00 | 0.00 | 1.00 |
| Education & Graphics Splst | 1.00 | 1.00 | 1.00 |
| Education Specialist | 0.00 | 0.00 | 3.00 |
| Electrician | 1.00 | 1.00 | 1.00 |
| Events Coordinator | 0.00 | 0.00 | 0.00 |
| Facilities Maintenance Superintendent | 1.00 | 1.00 | 1.00 |
| Facilities Maintenance Supervisor | 1.00 | 1.00 | 1.00 |
| Facilities Maintenance Worker | 4.00 | 4.00 | 5.00 |
| General Service Worker | 8.00 | 8.00 | 9.00 |
| Graphics Technician | 1.00 | 1.00 | 1.00 |
| Groundskeeper | 5.00 | 5.00 | 5.00 |
| Lead Maintenance Mechanic | 1.00 | 1.00 | 1.00 |
| Maintenance Mechanic | 1.00 | 1.00 | 1.00 |
| Marketing & Cust Rel Coord | 1.00 | 1.00 | 1.00 |
| Materials Specialist | 1.00 | 1.00 | 1.00 |
| Materials Supervisor | 1.00 | 1.00 | 1.00 |
| Park Area Supervisor | 1.00 | 1.00 | 1.00 |
| Plumber | 1.00 | 1.00 | 2.00 |
| Public Affairs Specialist | 0.00 | 0.00 | 1.00 |
| Rides & Attraction Attendant | 0.00 | 0.00 | 4.00 |
| Safety & Security Supervisor | 0.00 | 0.00 | 1.00 |
| Senior Cashier | 0.00 | 0.00 | 0.00 |

Zoo
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Senior Office Assistant | 0.00 | 0.00 | 0.00 |
| Senior Secretary | 0.00 | 1.00 | 0.00 |
| Senior Zoo Keeper | 5.00 | 5.00 | 6.00 |
| Stores Clerk | 1.00 | 1.00 | 1.00 |
| Supervisor of Rides & Attraction | 0.00 | 0.00 | 1.00 |
| Theater Guest Experience Assoc | 0.00 | 0.00 | 2.00 |
| Trades Helper | 4.00 | 4.00 | 4.00 |
| Veterinarian | 1.00 | 1.00 | 1.00 |
| Veterinary Assistant | 3.00 | 3.00 | 3.00 |
| Veterinary Technician | 1.00 | 1.00 | 1.00 |
| Zoo Animal Curator | 1.00 | 1.00 | 1.00 |
| Zoo Area Supervisor | 5.00 | 5.00 | 5.00 |
| Zoo Collection Supervisor | 3.00 | 3.00 | 3.00 |
| Zoo Commissary Lead Technician | 1.00 | 1.00 | 1.00 |
| Zoo Commissary Supervisor | 1.00 | 1.00 | 1.00 |
| Zoo Commissary Technician | 3.00 | 3.00 | 4.00 |
| Zoo Director | 1.00 | 1.00 | 1.00 |
| Zoo Education Curator | 1.00 | 1.00 | 1.00 |
| Zoo Education Specialist | 3.00 | 3.00 | 3.00 |
| Zoo Events Coordinator | 1.00 | 1.00 | 1.00 |
| Zoo Exhibit Technician | 2.00 | 2.00 | 2.00 |
| Zoo Garden Supervisor | 1.00 | 1.00 | 1.00 |
| Zoo Keeper | 33.00 | 34.00 | 38.00 |
| Zoo Medical Center Secretary | 0.00 | 0.00 | 1.00 |
| Zoo Registrar | 1.00 | 1.00 | 1.00 |
| **Grand Total** | **119.75** | **121.75** | **143.00** |

# GOAL 5

## COMMUNICATION

### -INFORMATION TECHNOLOGY

# GOAL 5

**Promote Transparent and Consistent Communication Among All Members of the Community**

| *Expenditures by Group* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 4,077,138 | 4,128,559 | 4,795,335 | 4,913,642 | 5,085,811 | 172,168 | 4% |
| Employee Benefits | 1,209,301 | 1,265,412 | 1,453,874 | 1,700,459 | 1,684,656 | (15,804) | -1% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | - | - | - | - | - | - | 0% |
| Outside Contracts | 145,000 | 153,729 | 98,080 | 92,820 | 90,820 | (2,000) | -2% |
| Interfund Services | 18,023 | 17,972 | 201,720 | 187,789 | 187,789 | - | 0% |
| Building Leases | 587,397 | 2,410,024 | 201,553 | 229,059 | 229,059 | - | 0% |
| Fuel & Lubricants | 15,127 | 17,228 | 13,267 | 15,900 | 15,900 | - | 0% |
| Materials & Supplies | 149,289 | 159,621 | 140,590 | 160,882 | 172,382 | 11,500 | 7% |
| Maintenance & Repairs | 14,783 | 18,930 | 4,885 | - | - | - | 0% |
| Minor Equipment & Furniture | 1,010 | - | 664 | - | 148,840 | 148,840 | 100% |
| Communications | 2,848,125 | 1,856,757 | 2,102,964 | 2,332,840 | 2,082,840 | (250,000) | -11% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 12,912 | 4,888 | 23,443 | 60,108 | 54,583 | (5,525) | -9% |
| Other Operating Expenditures | 76,157 | 39,463 | 33,017 | 96,873 | 98,398 | 1,525 | 2% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | 1,844,727 | - | 2,255,714 | 2,255,715 | - | (2,255,715) | -100% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | - | 9,930 | - | - | 2,255,715 | 2,255,715 | 100% |
| Capital Expenditures | 6,602,392 | 11,086 | - | - | - | - | 0% |
| ***Total Expenditures*** | ***17,601,380*** | ***10,093,599*** | ***11,325,106*** | ***12,046,088*** | ***12,106,792*** | ***60,705*** | **1%** |

| *Source of Funds* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 10,852,234 | 9,927,583 | 11,325,106 | 12,046,088 | 12,106,792 | 60,705 | 1% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | 6,602,392 | 21,016 | - | - | - | - | 0% |
| Special Revenue | 145,000 | 145,000 | - | - | - | - | 0% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 1,754 | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***17,601,380*** | ***10,093,599*** | ***11,325,106*** | ***12,046,088*** | ***12,106,792*** | ***60,705*** | **1%** |

| *Positions* | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 87 | 86 | 90 | 90 | 90 | 0 |
| Non-General Fund | 1 | 1 | 1 | - | - | - |
| ***Total Authorized*** | ***88*** | ***87*** | ***91*** | ***90*** | ***90*** | ***0*** |

# DoITS

## Mission

Provide innovation and technology implementation management and support services to all City departments so they can transform the service experience for our community.

**Key Functions:**

*Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications*
*Enhance internal communication and employee engagement*

## FY 2018 Key Results

- Expanded Wi-Fi to 10 QoL Sites, exceeding annual target of 9 Sites
- 119 of 150 new PD Fleet Programmed
- Customer Service Surveys – 9,528 service requests closed

## FY 2019 Budget

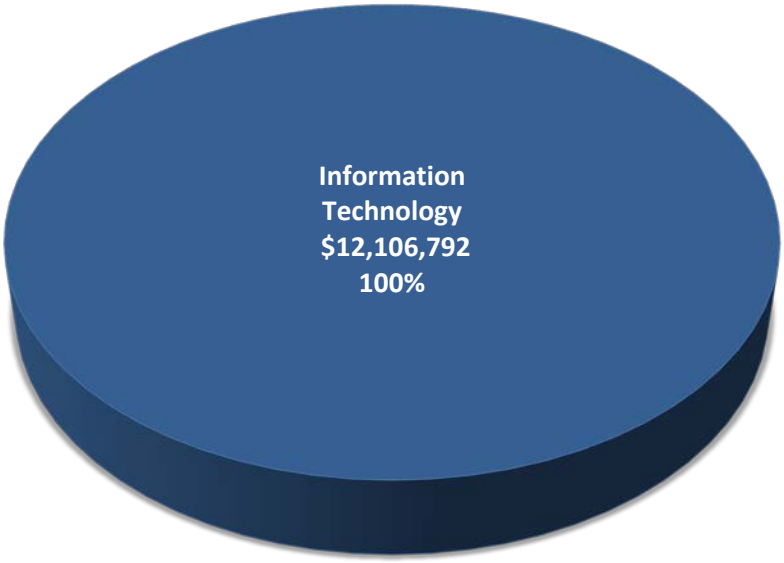
**FY 2019 Total Budget**
$12,106,792

**FY 2019 General Fund**
$0

**FY 2019 Non-General Fund**
$12,106,792

**Total FTE's**
90.00

**Goal 5: Communication**
**Total Budget $12,106,792**




## FY 2019 Key Deliverables

- Libraries Wi-Fi Hotspots Checkout Program Pilot (130 devices, expanding to 250 Devices)
- Implement Cybersecurity Plan: Policies and procedures, stronger password requirements and online security training
- Continued focus on community digital divide through the replacement and increase of public use computers at QoL facilities

# INFORMATION TECHNOLOGY

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 4,077,138 | 4,128,559 | 4,795,335 | 4,913,642 | 5,085,811 | 172,168 | 4% |
| Employee Benefits | 1,209,301 | 1,265,412 | 1,453,874 | 1,700,459 | 1,684,656 | (15,804) | -1% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | - | - | - | - | - | - | 0% |
| Outside Contracts | 145,000 | 153,729 | 98,080 | 92,820 | 90,820 | (2,000) | -2% |
| Interfund Services | 18,023 | 17,972 | 201,720 | 187,789 | 187,789 | - | 0% |
| Building Leases | 587,397 | 2,410,024 | 201,553 | 229,059 | 229,059 | - | 0% |
| Fuel & Lubricants | 15,127 | 17,228 | 13,267 | 15,900 | 15,900 | - | 0% |
| Materials & Supplies | 149,289 | 159,621 | 140,590 | 160,882 | 172,382 | 11,500 | 7% |
| Maintenance & Repairs | 14,783 | 18,930 | 4,885 | - | - | - | 0% |
| Minor Equipment & Furniture | 1,010 | - | 664 | - | 148,840 | 148,840 | 100% |
| Communications | 2,848,125 | 1,856,757 | 2,102,964 | 2,332,840 | 2,082,840 | (250,000) | -11% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 12,912 | 4,888 | 23,443 | 60,108 | 54,583 | (5,525) | -9% |
| Other Operating Expenditures | 76,157 | 39,463 | 33,017 | 96,873 | 98,398 | 1,525 | 2% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | 1,844,727 | - | 2,255,714 | 2,255,715 | - | (2,255,715) | -100% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | - | 9,930 | - | - | 2,255,715 | 2,255,715 | 100% |
| Capital Expenditures | 6,602,392 | 11,086 | - | - | - | - | 0% |
| ***Total Expenditures*** | ***17,601,380*** | ***10,093,599*** | ***11,325,106*** | ***12,046,088*** | ***12,106,792*** | ***60,705*** | **1%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 10,852,234 | 9,927,583 | 11,325,106 | 12,046,088 | 12,106,792 | 60,705 | 1% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | 6,602,392 | 21,016 | - | - | - | - | 0% |
| Special Revenue | 145,000 | 145,000 | - | - | - | - | 0% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 1,754 | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***17,601,380*** | ***10,093,599*** | ***11,325,106*** | ***12,046,088*** | ***12,106,792*** | ***60,705*** | **1%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 87 | 86 | 90 | 90 | 90 | 0 |
| Non-General Fund | 1 | 1 | 1 | - | - | - |
| ***Total Authorized*** | ***88*** | ***87*** | ***91*** | ***90*** | ***90*** | ***0*** |

# INFORMATION TECHNOLOGY

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| COMMUNICATIONS ADMIN | 5,890 | 4,578 | 0 | 0 | 0 |
| INFOR TECH ADMIN | 0 | 154 | 0 | 0 | 0 |
| Administrative | 5,809,640 | 4,890,326 | 5,223,445 | 5,419,147 | 5,254,040 |
| Client Services | 1,262,491 | 1,247,596 | 1,396,104 | 1,767,898 | 1,221,563 |
| Application Management | 1,707,563 | 1,752,989 | 1,903,974 | 1,973,189 | 2,134,384 |
| Infrastructure Management | 1,546,808 | 1,594,175 | 1,947,704 | 1,569,487 | 1,748,328 |
| Information Security Assurance | 378 | 371 | 0 | 113,093 | 287,102 |
| Strategic Innovation & Enterpr | 519,464 | 437,393 | 282,863 | 613,794 | 861,470 |
| Records Management | 0 | 0 | 571,016 | 589,480 | 599,904 |
| ***Sub Total*** | 10,852,234 | 9,927,583 | 11,325,106 | 12,046,088 | 12,106,792 |
| **Capital Projects** | | | | | |
| INFOR SERVS | 6,602,392 | 0 | 0 | 0 | 0 |
| Administrative | 0 | 21,016 | 0 | 0 | 0 |
| ***Sub Total*** | 6,602,392 | 21,016 | 0 | 0 | 0 |
| **Special Revenue** | | | | | |
| Administrative | 145,000 | 145,000 | 0 | 0 | 0 |
| ***Sub Total*** | 145,000 | 145,000 | 0 | 0 | 0 |
| **Enterprise Funds** | | | | | |
| Infrastructure Management | 1,754 | 0 | 0 | 0 | 0 |
| ***Sub Total*** | 1,754 | 0 | 0 | 0 | 0 |
| ***All Funds Total*** | 17,601,380 | 10,093,599 | 11,325,106 | 12,046,088 | 12,106,792 |

## Strategic Actions

**Goal 5: Promote Transparent and Consistent Communication Among All Members of the Community**

**Strategy 5.2** Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications

**Action 5.2.1** Develop technology strategic communication plan

**Action 5.2.2** Formalize technology infrastructure refresh plan for core assets (network, servers, Voice over IP (VoIP) and storage)

**Strategy 5.3** Promote a well-balanced customer service philosophy throughout the organization

**Action 5.3.1** Implement customer service best practices citywide

**Strategy 5.4** Enhance internal communication and employee engagement

**Action 5.4.1** Strengthen employee engagement

**Action 5.4.2** Expand opportunities to receive feedback on various topics and issues

**Strategy 5.5** Advance two-way communication of key messages to external customers

**Action 5.5.1** Expand use of social media

**Strategy 5.6** Strengthen messaging opportunities through media outlets

**Action 5.6.1** Identify/coordinate joint marketing on various topics/projects

**Action 5.6.2** Improve face-to-face communication with media representatives

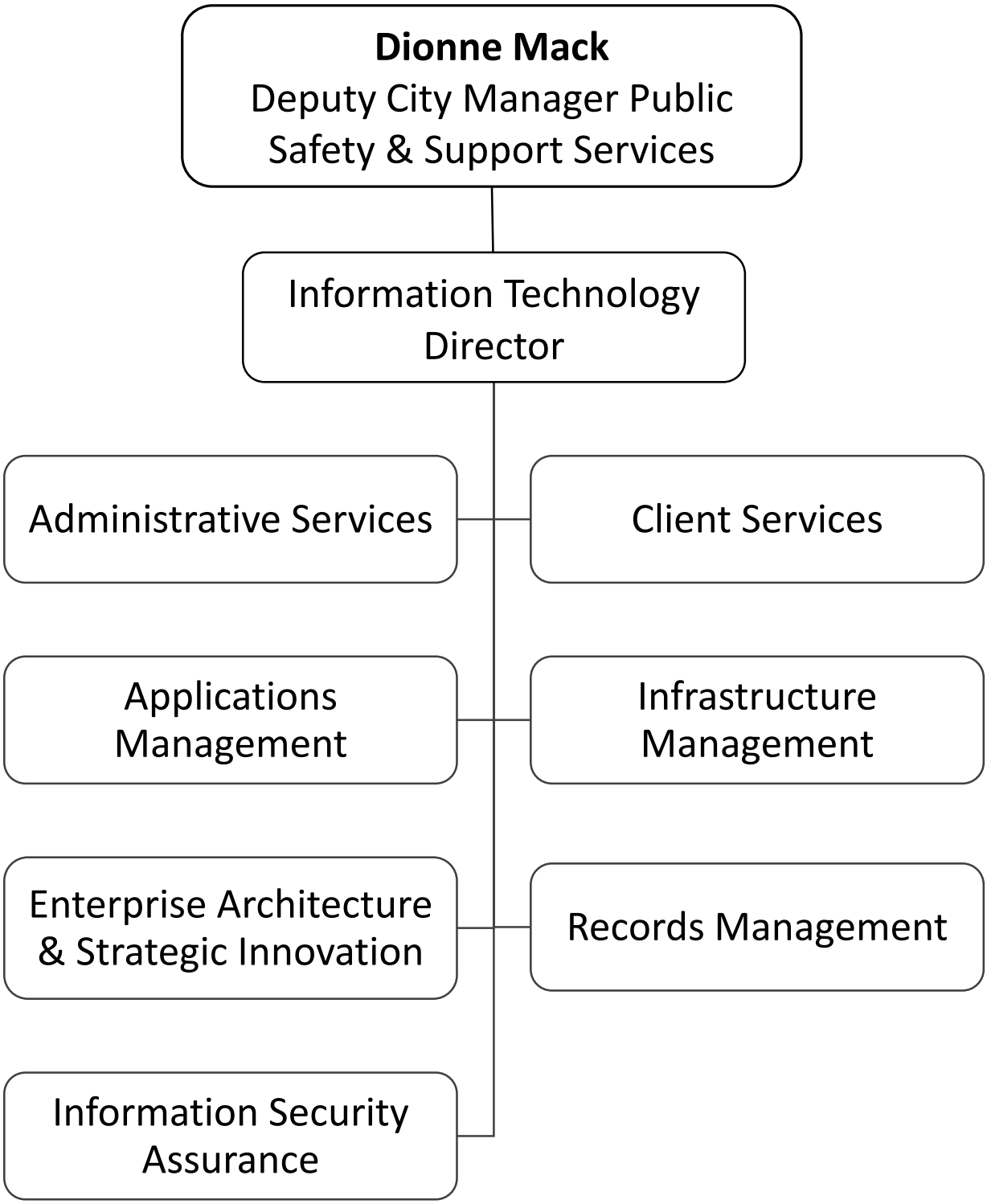
**Action 5.6.3** Improve communications with media and public affairs staff in all agencies during City wide emergencies

## FY 2019 Key Performance Indicators

- Increase number of Free Wi-Fi Sites (9 added annually)
- Number of endpoints served

# Department of Information Technology Services

## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 89.75 | 90.00 | 0.25 |
| Non-General Fund | 0.00 | 0.00 | 0.00 |
| **Total Authorized** | **89.75** | **90.00** | **0.25** |

Department of Information Technology Services
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) Business Contract Manager | 0.00 | 1.00 | 1.00 |
| (Con) Business Systems Analyst | 3.00 | 3.00 | 5.00 |
| (Con) Client Services Division Manager | 0.00 | 1.00 | 0.00 |
| (Con) Communications Cable Technician | 2.00 | 2.00 | 2.00 |
| (Con) Database Admin II | 1.00 | 1.00 | 1.00 |
| (Con) Database Admin III | 1.00 | 1.00 | 1.00 |
| (Con) Enterprise Applications Admin | 1.00 | 1.00 | 1.00 |
| (Con) Enterprise Application Division Manager | 0.00 | 0.00 | 1.00 |
| (Con) Enterprise Application Manager | 1.00 | 1.00 | 1.00 |
| (Con) Financial Research Analyst | 1.00 | 0.00 | 0.00 |
| (Con) GIS Administrator | 0.00 | 1.00 | 1.00 |
| (Con) GIS Program/Database Analyst | 1.00 | 1.00 | 1.00 |
| (Con) GIS Specialist | 2.00 | 1.00 | 1.00 |
| (Con) GIS Web Support | 0.75 | 0.75 | 1.00 |
| (Con) Information Tech Admin Manager | 1.00 | 1.00 | 0.00 |
| (Con) Infrastructure Management Division | 1.00 | 1.00 | 1.00 |
| (Con) Information Security Analyst | 0.00 | 0.00 | 2.00 |
| (Con) IT Assistant Director | 1.00 | 1.00 | 1.00 |
| (Con) Mobile Network Admin II | 1.00 | 1.00 | 0.00 |
| (Con) Mobile Network Admin III | 1.00 | 1.00 | 1.00 |
| (Con) Network Administrator | 3.00 | 2.00 | 2.00 |
| (Con) Network Integration Manager | 1.00 | 1.00 | 1.00 |
| (Con) Network Specialist | 3.00 | 2.00 | 2.00 |
| (Con) Project Manager | 5.00 | 5.00 | 4.00 |
| (Con) PS Microwave Specialist I | 1.00 | 1.00 | 1.00 |
| (Con) PS Technology Manager | 1.00 | 1.00 | 1.00 |
| (Con) Radio Network Specialist II | 1.00 | 1.00 | 1.00 |
| (Con) Senior Financial Research Analyst | 0.00 | 1.00 | 1.00 |
| (Con) Senior Project Manager | 1.00 | 1.00 | 1.00 |
| (Con) Software Developer II | 1.00 | 1.00 | 1.00 |
| (Con) Software Developer III | 2.00 | 2.00 | 2.00 |
| (Con) Software Specialist I | 3.00 | 3.00 | 3.00 |
| (Con) Software Specialist II | 7.00 | 7.00 | 7.00 |
| (Con) Software Specialist III | 1.00 | 1.00 | 1.00 |
| (Con) Support Services I | 5.00 | 5.00 | 5.00 |
| (Con) Support Services II | 10.00 | 10.00 | 10.00 |
| (Con) Support Services III | 5.00 | 4.00 | 4.00 |
| (Con) Support Services Manager | 1.00 | 1.00 | 1.00 |
| (Con) Systems Admin Manager | 1.00 | 1.00 | 1.00 |
| (Con) Systems Administrator I | 0.00 | 1.00 | 1.00 |
| (Con) Systems Administrator II | 4.00 | 4.00 | 3.00 |
| (Con) Systems Administrator III | 1.00 | 1.00 | 1.00 |
| (Con) VoIP Telecom Specialist | 2.00 | 2.00 | 2.00 |

Department of Information Technology Services
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) Web Media Designer I | 2.00 | 2.00 | 2.00 |
| (Con) Web Media Designer III | 1.00 | 1.00 | 1.00 |
| Accounting/Payroll Clerk | 1.00 | 0.00 | 0.00 |
| Archives & Records Analyst | 1.00 | 1.00 | 1.00 |
| Archives & Records Manager | 1.00 | 1.00 | 1.00 |
| Document Center Specialist | 3.00 | 3.00 | 3.00 |
| Document Center Supervisor | 1.00 | 1.00 | 1.00 |
| Information Security Assurance Manager | 1.00 | 1.00 | 1.00 |
| Information Technology Director | 1.00 | 1.00 | 1.00 |
| Telecom Project Manager | 1.00 | 1.00 | 1.00 |
| **Grand Total** | **90.75** | **89.75** | **90.00** |

# GOAL 6

## SOUND GOVERNANCE

-CITY ATTORNEY
-CITY MANAGER
-HUMAN RESOURCES
-MAYOR & COUNCIL
-MUNICIPAL CLERK
-NON-DEPARTMENTAL
-OFFICE OF THE COMPTROLLER
-PURCHASING & STRATEGIC SOURCING
-TAX

# GOAL 6

**Set the Standard for Sound Governance and Fiscal Management**

| *Expenditures by Group* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 10,289,775 | 13,082,505 | 12,386,178 | 11,329,523 | 12,610,005 | 1,280,481 | 11% |
| Employee Benefits | 3,385,546 | 6,203,003 | 8,148,802 | 6,678,390 | 7,753,573 | 1,075,183 | 16% |
| Contractual Services | 27,909 | 29,532 | 11,748 | - | - | - | 0% |
| Professional Services | 55,116,332 | 58,353,440 | 61,723,814 | 60,717,857 | 70,712,454 | 9,994,597 | 16% |
| Outside Contracts | 11,301,350 | 10,792,700 | 11,672,177 | 13,849,452 | 13,990,252 | 140,800 | 1% |
| Interfund Services | 133,739 | 124,836 | 135,656 | 151,378 | 166,372 | 14,994 | 10% |
| Building Leases | 174,586 | 221,309 | 210,799 | 229,500 | 224,175 | (5,325) | -2% |
| Fuel & Lubricants | 1,341 | 950 | 2,293 | 1,000 | 25,000 | 24,000 | 2400% |
| Materials & Supplies | 392,738 | 360,838 | 354,072 | 644,808 | 724,490 | 79,682 | 12% |
| Maintenance & Repairs | 1,014 | - | 38,915 | - | - | - | 0% |
| Minor Equipment & Furniture | 172,080 | 87,451 | 113,830 | 149,150 | 150,350 | 1,200 | 1% |
| Communications | 42 | 466 | 13,892 | 25,232 | 27,114 | 1,882 | 7% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 109,273 | 80,980 | 89,713 | 146,701 | 152,476 | 5,775 | 4% |
| Other Operating Expenditures | 4,532,769 | 5,279,985 | 4,756,491 | 6,312,857 | 4,426,267 | (1,886,590) | -30% |
| Community Service Projects | 3,338,730 | 3,045,073 | 3,747,850 | 3,359,000 | 3,909,000 | 550,000 | 16% |
| Interest Expense | 53,994,550 | 57,514,426 | 58,302,963 | 54,324,792 | 61,419,550 | 7,094,758 | 13% |
| Other Non-Operating Expenditures | 37,254,794 | 41,411,689 | 37,714,824 | 48,444,930 | 50,150,624 | 1,705,694 | 4% |
| Grant Match | - | - | 2,119 | - | - | - | 0% |
| Operating Transfers Out | 101,631,291 | 160,559,275 | 14,553,184 | 14,183,722 | 21,597,952 | 7,414,230 | 52% |
| Capital Expenditures | 2,734,312 | 1,533,495 | 636,235 | 425,000 | 120,000 | (305,000) | -72% |
| ***Total Expenditures*** | ***284,592,170*** | ***358,681,954*** | ***214,615,554*** | ***220,973,293*** | ***248,159,654*** | ***27,186,361*** | **12%** |

| *Source of Funds* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 38,280,606 | 53,100,126 | 43,459,545 | 44,224,427 | 46,446,835 | 2,222,408 | 5% |
| Community Development Block Grants | 159,475 | 193,730 | 162,254 | 45,404 | 44,875 | (529) | -1% |
| Debt Service | 180,022,079 | 234,182,427 | 96,127,161 | 101,297,719 | 110,059,248 | 8,761,529 | 9% |
| Capital Projects | 3,289,900 | 2,262,010 | 751,726 | 115,000 | 115,000 | - | 0% |
| Special Revenue | 7,550,851 | 9,172,437 | 9,455,989 | 9,172,484 | 19,635,497 | 10,463,013 | 114% |
| Fiduciary Funds | (34) | 30,240 | - | - | - | - | 0% |
| Enterprise | 143,219 | 1,964,479 | 2,086,663 | 2,343,672 | 2,174,681 | (168,991) | -7% |
| Internal Service | 55,146,073 | 57,776,506 | 62,572,217 | 63,774,587 | 69,683,518 | 5,908,931 | 9% |
| ***Total Funds*** | ***284,592,170*** | ***358,681,954*** | ***214,615,554*** | ***220,973,293*** | ***248,159,654*** | ***27,186,361*** | **12%** |

| *Positions* | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 197 | 171 | 192 | 192 | 195 | 3 |
| Non-General Fund | 39 | 67 | 63 | 60 | 61 | 1 |
| ***Total Authorized*** | ***236*** | ***238*** | ***255*** | ***252*** | ***256*** | ***4*** |

# City Attorney

## Mission

To provide excellent quality legal services in a timely and cost effective manner in order to assist in the implementation of the Strategic Plan adopted by The Mayor and City Council.

**Key Functions:**

*Provide legal services including: general counsel; document preparation and review; representation in litigation; and prosecution of Class C misdemeanor offenses*

## FY 2018 Key Results

- Implemented open records website interface
- Processed 3,339 requests through 3rd Qtr. FY18

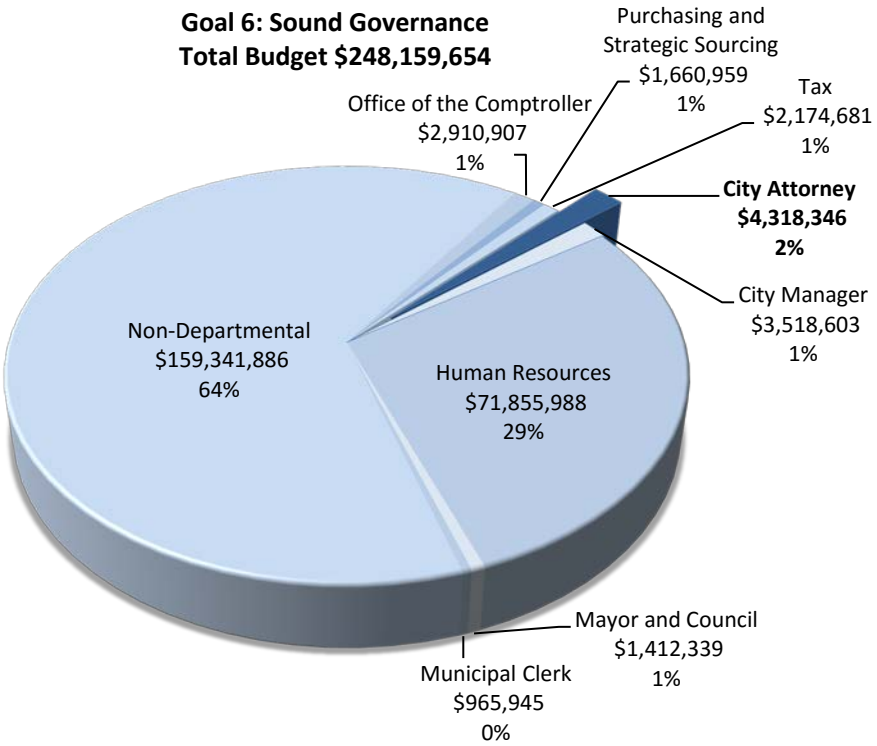
## FY 2019 Budget

**FY 2019 Total Budget**
$4,318,346

**FY 2019 General Fund**
$4,253,471

**FY 2019 Non-General Fund**
$64,875

**Total FTE's**
42.00




## FY 2019 Key Deliverables

- 87% of Open Records request completed within one hour.
- Continue to provide monthly reports to City Council on legal transactional and litigation matters.
- Continue to participate in Legal Implementation and Execution Team meetings.

# CITY ATTORNEY

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 2,105,968 | 2,138,003 | 2,038,613 | 2,195,686 | 2,385,938 | 190,252 | 9% |
| Employee Benefits | 603,586 | 618,207 | 575,385 | 666,121 | 709,191 | 43,069 | 6% |
| Contractual Services | 27,909 | 29,532 | 11,748 | - | - | - | 0% |
| Professional Services | 521,069 | 374,900 | 428,376 | 496,919 | 496,919 | - | 0% |
| Outside Contracts | 101,371 | 102,632 | 115,026 | 134,899 | 2,700 | (132,199) | -98% |
| Interfund Services | 373 | 76 | - | 2,800 | 600 | (2,200) | -79% |
| Building Leases | 10,074 | 12,255 | 13,548 | 10,900 | 18,900 | 8,000 | 73% |
| Fuel & Lubricants | - | - | - | - | - | - | 0% |
| Materials & Supplies | 98,693 | 38,351 | 23,263 | 104,200 | 99,000 | (5,200) | -5% |
| Maintenance & Repairs | - | - | - | - | - | - | 0% |
| Minor Equipment & Furniture | - | - | 11,213 | - | - | - | 0% |
| Communications | - | 184 | 191 | 150 | 200 | 50 | 33% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 28,146 | 17,753 | 17,320 | 32,000 | 32,000 | - | 0% |
| Other Operating Expenditures | 19,297 | 33,423 | 25,409 | 24,018 | 21,499 | (2,519) | -10% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | 428,718 | 398,977 | 244,732 | 400,000 | 400,000 | - | 0% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | 120,393 | 108,454 | 123,495 | 151,915 | 151,399 | (516) | 0% |
| Capital Expenditures | (4,474) | - | - | - | - | - | 0% |
| ***Total Expenditures*** | ***4,061,125*** | ***3,872,746*** | ***3,628,318*** | ***4,219,608*** | ***4,318,346*** | ***98,738*** | **2%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 3,848,200 | 3,680,347 | 3,414,884 | 4,022,805 | 4,253,471 | 230,666 | 6% |
| Community Development Block Grants | 84,873 | 82,453 | 47,145 | 45,404 | 44,875 | (529) | -1% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | 119,281 | 109,946 | 123,495 | 151,399 | 20,000 | (131,399) | -87% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 5,262 | - | - | - | - | - | 0% |
| Internal Service | 3,508 | - | 42,794 | - | - | - | 0% |
| ***Total Funds*** | ***4,061,125*** | ***3,872,746*** | ***3,628,318*** | ***4,219,608*** | ***4,318,346*** | ***98,738*** | **2%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 34 | 34 | 36 | 36 | 38 | 2 |
| Non-General Fund | 7 | 7 | 6 | 6 | 4 | (2) |
| ***Total Authorized*** | ***41*** | ***41*** | ***42*** | ***42*** | ***42*** | ***0*** |

# CITY ATTORNEY

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| ATTRNYS AND PARALEGALS | 2,158,183 | 2,317,120 | 2,073,900 | 2,283,483 | 2,412,953 |
| LEGAL SECRETARIAL STAFF | 408,472 | 326,597 | 414,679 | 468,775 | 539,921 |
| LEGAL SUPPORT STAFF | 81,121 | 72,437 | 56,557 | 71,932 | 101,981 |
| LEGAL OPERATING EXP | 130,016 | 81,792 | 73,121 | 147,798 | 147,798 |
| TRIAL OPER EXP DAMAGES SETT | 451,316 | 437,809 | 319,351 | 513,419 | 513,419 |
| OUTSIDE COUNSEL SERVS | 619,093 | 444,592 | 477,276 | 537,399 | 537,399 |
| ***Sub Total*** | 3,848,200 | 3,680,347 | 3,414,884 | 4,022,805 | 4,253,471 |
| **Community Development Block Grants** | | | | | |
| LEGAL CD ADMIN | 84,873 | 82,453 | 47,145 | 45,404 | 44,875 |
| ***Sub Total*** | 84,873 | 82,453 | 47,145 | 45,404 | 44,875 |
| **Special Revenue** | | | | | |
| LOBBYIST | 119,281 | 109,946 | 123,495 | 151,399 | 20,000 |
| ***Sub Total*** | 119,281 | 109,946 | 123,495 | 151,399 | 20,000 |
| **Enterprise Funds** | | | | | |
| ATTRNYS AND PARALEGALS | 5,262 | 0 | 0 | 0 | 0 |
| ***Sub Total*** | 5,262 | 0 | 0 | 0 | 0 |
| **Internal Service** | | | | | |
| ATTRNYS AND PARALEGALS | 3,508 | 0 | 42,794 | 0 | 0 |
| ***Sub Total*** | 3,508 | 0 | 42,794 | 0 | 0 |
| ***All Funds Total*** | 4,061,125 | 3,872,746 | 3,628,318 | 4,219,608 | 4,318,346 |

## Strategic Actions

**Goal 6: Set the Standard for Sound Governance and Fiscal Management**

**Strategy 6.10** Enhance the quality of decision making with legal representation and support

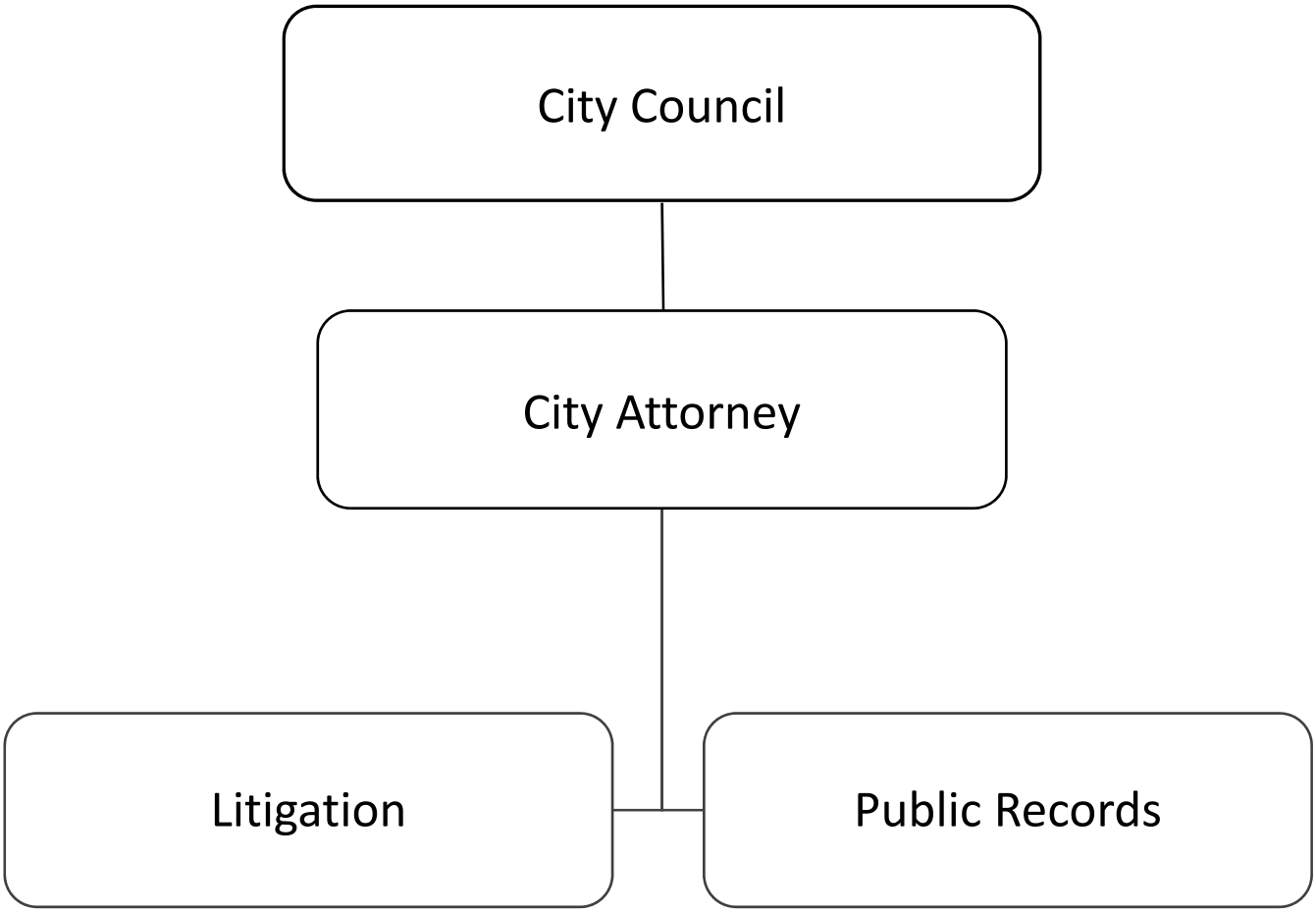
**Action 6.10.1** Manage and comply with the Texas Public Information Act

**Action 6.10.2** Engage staff in the defense, resolution and response to claims and lawsuits

## FY 2019 Key Performance Indicators

- Prepare initial response within ten (10) working days of the receipt of a claim
- Prepare routine ordinances, resolutions, contracts, leases and agreements within ten (10) working days of the request for a document
- Prepare complaint for prosecution within ten (10) working days of the request

# City Attorney
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 35.87 | 37.75 | 1.88 |
| Non-General Fund | 6.13 | 4.25 | (1.88) |
| **Total Authorized** | **42.00** | **42.00** | **0.00** |

City Attorney
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) Real Estate Specialist | 1.00 | 1.00 | 2.00 |
| (Con) Public Records Coordinator | 2.00 | 2.00 | 2.00 |
| Assistant City Attorney | 15.00 | 15.00 | 15.00 |
| City Attorney | 1.00 | 1.00 | 1.00 |
| Deputy City Attorney | 2.00 | 1.00 | 1.00 |
| Executive Secretary | 1.00 | 1.00 | 0.00 |
| Legal/Contract Secretary | 5.00 | 5.00 | 5.00 |
| Legislative Attorney | 1.00 | 1.00 | 1.00 |
| Office Assistant | 2.00 | 2.00 | 2.00 |
| Office Manager | 1.00 | 1.00 | 1.00 |
| Paralegal | 5.00 | 5.00 | 5.00 |
| Senior Assistant City Attorney | 4.00 | 4.00 | 4.00 |
| Senior Office Assistant | 1.00 | 1.00 | 1.00 |
| Senior Paralegal | 1.00 | 1.00 | 1.00 |
| Trial Section Supervisor | 0.00 | 1.00 | 1.00 |
| **Grand Total** | **42.00** | **42.00** | **42.00** |

# City Manager

## Mission

Provides professional recommendations to, and implements the policies and direction of City Council. Ensures high quality services, fosters economic and fiscal sustainability; and enhances the City's reputation as a high performing organization that operates in a manner consistent with its mission and values.

**Key Functions:**

*Serve City Council and community*
*Administer local government projects and programs*
*Serve as City Council's chief adviser*
*Carry out City Council policies*
*Prepare budget for City Council consideration*

## FY 2018 Key Results

- Increases in community input by receiving 1,240 "Chime In" responses
- 1,487 individuals responded during FY 2018's Citizen Survey
- Received GFOA Distinguished Budget Presentation Award, 24th consecutive year

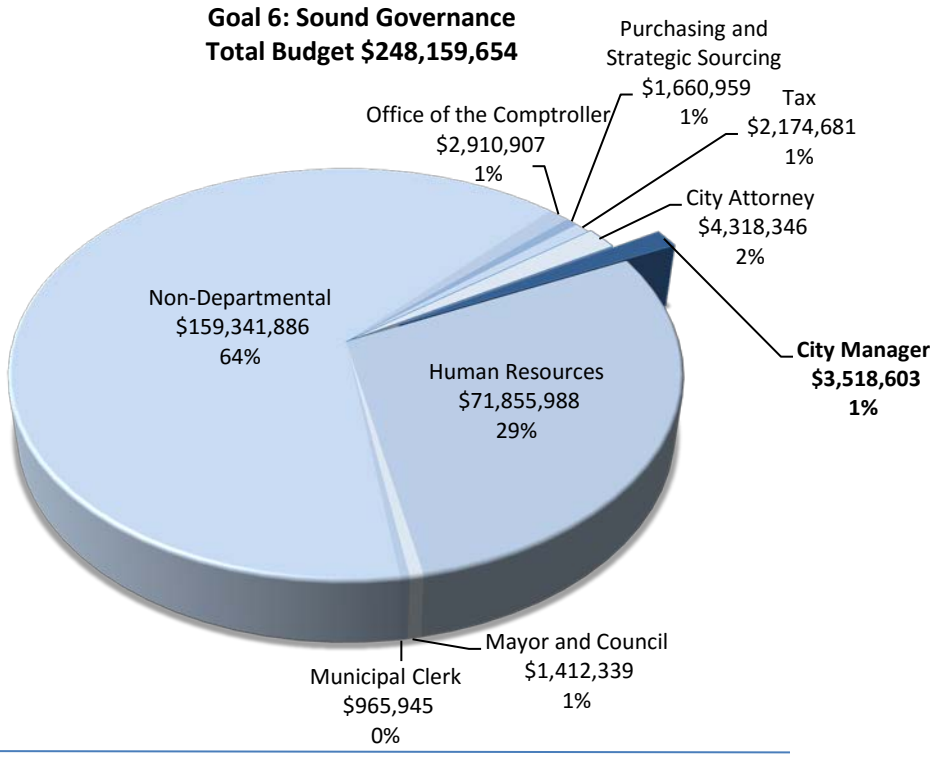
## FY 2019 Budget

**FY 2019 Total Budget**
$3,518,603

**FY 2019 General Fund**
$3,518,603

**FY 2019 Non-General Fund**
$0

**Total FTE's**
40.10




## FY 2019 Key Deliverables

- Full 100% Departmental Lean Six Sigma integration (FY18 baseline 81%)
- Deliver White Belt Training for 60 employees
- Youth, Business and Neighborhood focus in community engagement as part of Strategic Budget Advisory

# CITY MANAGER

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 1,927,540 | 2,082,038 | 2,205,427 | 2,308,469 | 2,442,503 | 134,034 | 6% |
| Employee Benefits | 587,837 | 542,562 | 695,841 | 669,302 | 758,369 | 89,067 | 13% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | - | - | - | - | - | - | 0% |
| Outside Contracts | 151,743 | 140,759 | 145,890 | 197,751 | 165,135 | (32,616) | -16% |
| Interfund Services | 755 | 1,314 | 2,791 | 3,750 | 500 | (3,250) | -87% |
| Building Leases | 15,281 | 13,230 | 14,499 | 18,500 | 21,000 | 2,500 | 14% |
| Fuel & Lubricants | 247 | - | 603 | - | - | - | 0% |
| Materials & Supplies | 34,578 | 30,286 | 49,576 | 36,500 | 37,500 | 1,000 | 3% |
| Maintenance & Repairs | - | - | - | - | - | - | 0% |
| Minor Equipment & Furniture | 3,500 | 30 | - | 1,000 | 1,000 | - | 0% |
| Communications | - | - | 13,445 | 10,000 | 10,000 | - | 0% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 25,621 | 20,068 | 33,624 | 36,547 | 43,297 | 6,750 | 18% |
| Other Operating Expenditures | 22,098 | 22,379 | 45,831 | 48,300 | 39,300 | (9,000) | -19% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | - | - | - | - | - | - | 0% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | - | - | - | - | - | - | 0% |
| Capital Expenditures | - | - | - | - | - | - | 0% |
| ***Total Expenditures*** | ***2,769,199*** | ***2,852,665*** | ***3,207,529*** | ***3,330,119*** | ***3,518,603*** | ***188,484*** | **6%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 2,763,937 | 2,852,665 | 3,207,529 | 3,330,119 | 3,518,603 | 188,484 | 6% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | - | - | - | - | - | - | 0% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 5,262 | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***2,769,199*** | ***2,852,665*** | ***3,207,529*** | ***3,330,119*** | ***3,518,603*** | ***188,484*** | **6%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 33 | 30 | 34 | 36 | 36 | - |
| Non-General Fund | 5 | 4 | 5 | 5 | 5 | - |
| ***Total Authorized*** | ***38*** | ***35*** | ***39*** | ***40*** | ***40*** | *-* |

# *CITY MANAGER*

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| Office of Management & Budget | 684,915 | 766,412 | 873,203 | 1,001,431 | 954,855 |
| CITY MANAGER | 1,269,403 | 1,026,540 | 1,060,672 | 1,089,831 | 1,135,644 |
| PUBLIC INFOR OFFICE | 316,122 | 289,338 | 414,647 | 298,393 | 349,589 |
| INTERNAL AUDIT | 477,406 | 498,568 | 628,456 | 703,781 | 800,714 |
| Strategic Planning | 16,090 | 271,807 | 230,551 | 236,682 | 277,802 |
| ***Sub Total*** | 2,763,937 | 2,852,665 | 3,207,529 | 3,330,119 | 3,518,603 |
| **Enterprise Funds** | | | | | |
| CITY MANAGER | 1,754 | 0 | 0 | 0 | 0 |
| INTERNAL AUDIT | 3,508 | 0 | 0 | 0 | 0 |
| ***Sub Total*** | 5,262 | 0 | 0 | 0 | 0 |
| ***All Funds Total*** | 2,769,199 | 2,852,665 | 3,207,529 | 3,330,119 | 3,518,603 |

## Strategic Actions

**Goal 6: Set the Standard for Sound Governance and Fiscal Management**

**Strategy 6.4** Implement leading-edge practices for achieving quality and performance excellence

**Action 6.4.1** Align organizational practices and systems using nationally recognized performance criteria

**Strategy 6.5** Deliver services timely and efficiently with focus on continual improvement

**Action 6.5.1** Streamline and improve efficiency of city operations and staffing structure

**Action 6.5.2** Meet customers' expectations and requirements in core business areas and daily operations

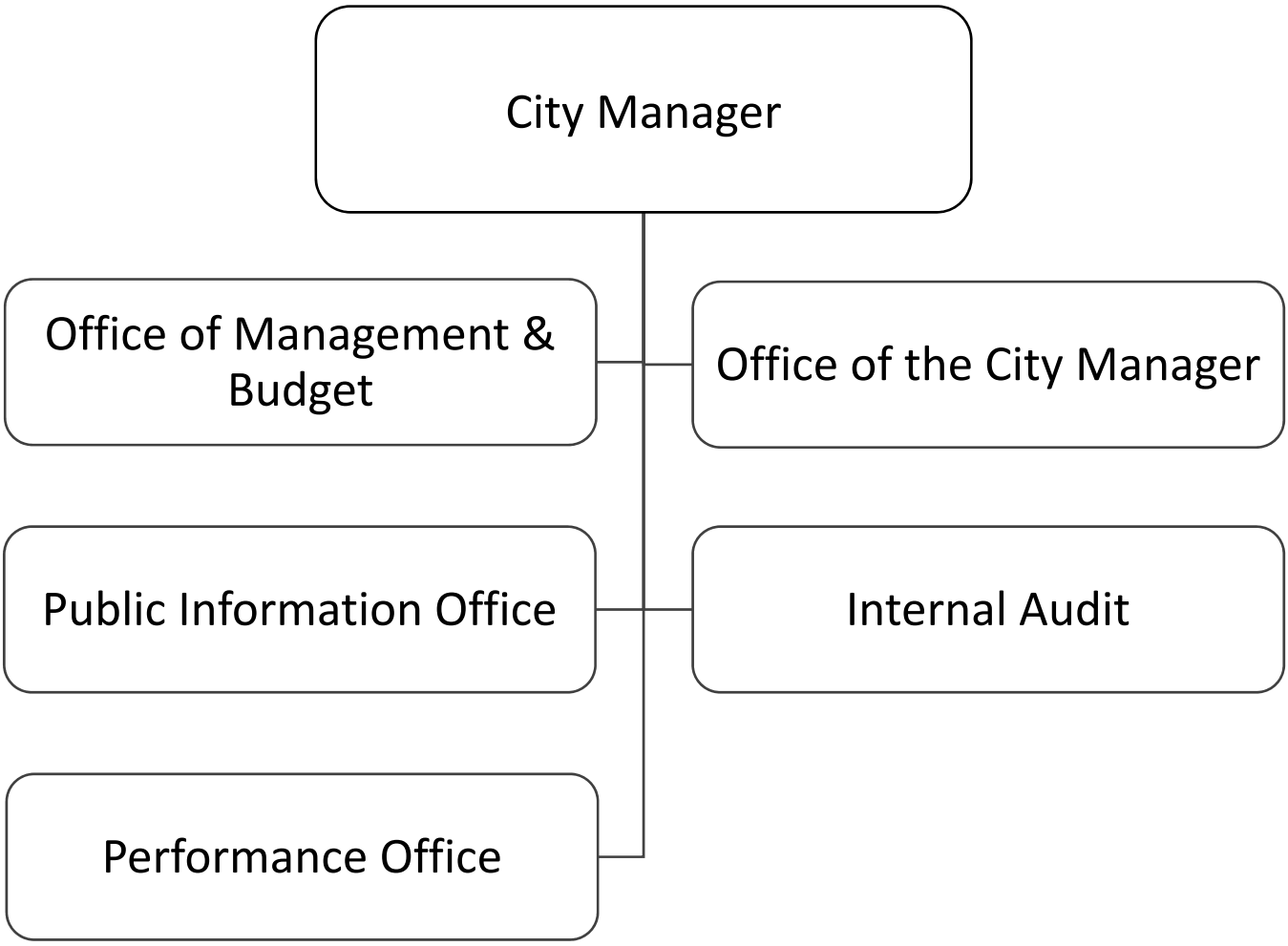
**Strategy 6.6** Ensure continued financial stability and accountability through sound financial management, budgeting and reporting

**Action 6.6.3** Provide accurate budgets and financial forecasts

## FY 2019 Key Performance Indicators

*****City Manager's Department does not report on any Key Performance Indicators

# City Manager
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 35.56 | 35.56 | 0.00 |
| Non-General Fund | 4.54 | 4.54 | 0.00 |
| **Total Authorized** | **40.10** | **40.10** | **0.00** |

City Manager's Department
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Assistant to City Manager | 2.00 | 2.00 | 2.00 |
| Auditor I | 1.00 | 1.00 | 1.00 |
| Auditor II | 2.00 | 3.00 | 3.00 |
| Auditor III | 2.00 | 2.00 | 2.00 |
| Auditor IV | 1.00 | 1.00 | 1.00 |
| Budget Analyst | 6.00 | 5.00 | 4.00 |
| Budget Fin Systems Coord | 1.00 | 1.00 | 1.00 |
| Budget Specialist | 1.00 | 1.00 | 1.00 |
| Chief Financial Officer | 1.00 | 0.00 | 1.00 |
| Chief Internal Auditor | 1.00 | 1.00 | 1.00 |
| Chief Performance Officer | 1.00 | 0.00 | 0.00 |
| City Manager | 1.00 | 1.00 | 1.00 |
| Deputy City Manager - Economic Dev | 0.00 | 1.00 | 1.00 |
| Deputy City Manager - Fin & Pub Hlth | 0.00 | 1.00 | 0.00 |
| Deputy City Manager - Public Safety | 0.00 | 1.00 | 1.00 |
| Deputy City Manager - Public Works | 1.00 | 1.00 | 1.00 |
| Dir Municipal Financial Ops | 0.00 | 1.00 | 1.00 |
| Director of OMB | 1.00 | 1.00 | 1.00 |
| Exec Asst to the City Manager | 0.00 | 0.00 | 1.00 |
| Executive Budget Advisor | 1.00 | 1.00 | 1.00 |
| Financial Research Analyst | 0.00 | 1.00 | 1.00 |
| Graduate Intern | 0.00 | 0.60 | 0.60 |
| Lead Pub Aff Coord | 0.00 | 0.00 | 2.00 |
| Performance Administrator | 0.00 | 0.00 | 1.00 |
| Performance Excellence Manager | 1.00 | 1.00 | 1.00 |
| Performance Mgmt Coord | 1.00 | 1.00 | 1.00 |
| Performance Systems Admin | 1.00 | 1.00 | 0.00 |
| Process Improvement Admin | 1.00 | 1.00 | 1.00 |
| Public Affairs Coordinator | 2.00 | 2.00 | 0.00 |
| Public Affairs Specialist | 0.00 | 0.00 | 0.00 |
| Public Inform & Marketing Corp | 1.00 | 1.00 | 0.00 |
| Quality of Life Managing Director | 1.00 | 0.00 | 0.00 |
| Research & Management Assistant | 3.00 | 2.00 | 2.00 |
| Senior Auditor | 1.00 | 0.00 | 0.00 |
| Senior Budget Analyst | 2.00 | 3.00 | 3.00 |
| Sr. Exec Budget Advisor | 0.00 | 0.00 | 1.00 |
| Undergraduate Intern | 0.50 | 0.50 | 0.50 |
| **Grand Total** | **38.50** | **40.10** | **40.10** |

# Human Resources

## Mission

The Mission of Human Resources Department is to provide recruitment, total compensation, risk management, and organizational development services to departments and their employees, so they can achieve strategic and operational results for the community.

**Key Functions:**

*Provide Recruitment & Employee Relations*
*Administer Training, Development, Benefits & Risk Management*
*Payroll Administration*

## FY 2018 Key Results

- Partner with El Paso and Socorro Independent School Districts for High School Career days to provide to enhance civic leadership and career opportunities
- Aligning with strategic plan by providing over 600 classes for employee trainings

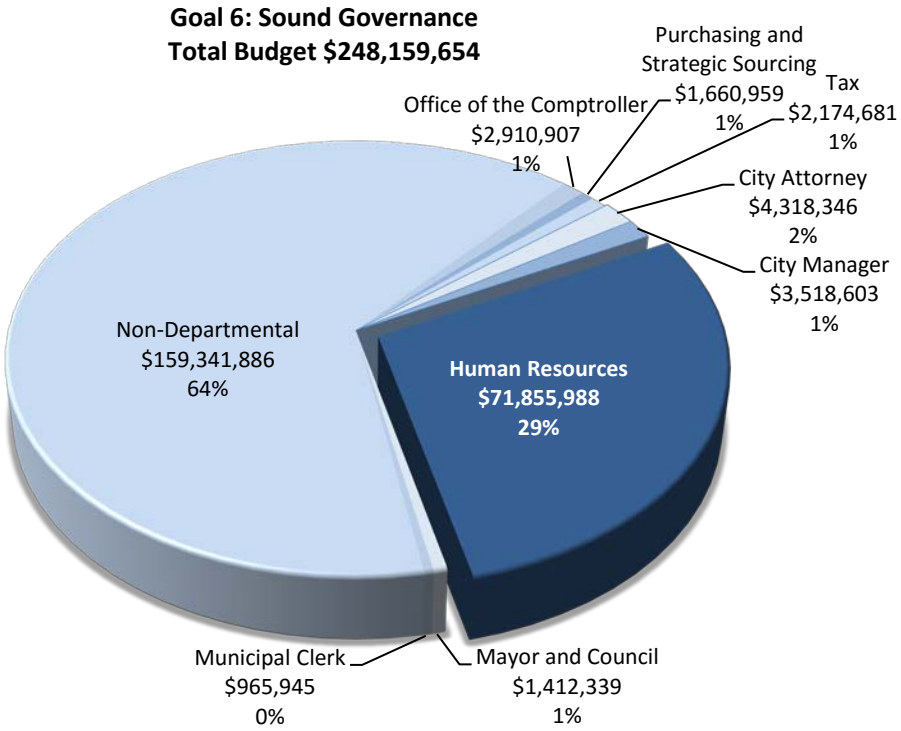
## FY 2019 Budget

**FY 2019 Total Budget**
$71,855,988

**FY 2019 General Fund**
$2,172,469

**FY 2019 Non-General Fund**
$69,683,518

**Total FTE's**
46.90




## FY 2019 Key Deliverables

- Informational community sessions with constituents on City employment opportunities
- Launch interactive insurance assistant "Alex"

# HUMAN RESOURCES

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 2,005,569 | 2,524,944 | 3,055,882 | 2,204,662 | 3,411,427 | 1,206,766 | 55% |
| Employee Benefits | 574,901 | 689,968 | 1,906,063 | 748,944 | 2,392,588 | 1,643,644 | 219% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | 50,903,420 | 53,216,187 | 55,728,427 | 56,377,654 | 60,579,353 | 4,201,699 | 7% |
| Outside Contracts | 3,153,626 | 2,874,333 | 3,454,711 | 3,893,650 | 3,796,350 | (97,300) | -2% |
| Interfund Services | 5,406 | 5,639 | 7,387 | 5,880 | 10,880 | 5,000 | 85% |
| Building Leases | 17,491 | 12,892 | 13,407 | 20,200 | 18,375 | (1,825) | -9% |
| Fuel & Lubricants | - | - | - | - | - | - | 0% |
| Materials & Supplies | 33,663 | 33,857 | 35,052 | 44,318 | 44,818 | 500 | 1% |
| Maintenance & Repairs | - | - | - | - | - | - | 0% |
| Minor Equipment & Furniture | 8,988 | 7,016 | 7,862 | 23,150 | 23,150 | - | 0% |
| Communications | 42 | 7 | 250 | 1,300 | 1,550 | 250 | 19% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 3,567 | 2,378 | 7,040 | 20,075 | 19,500 | (575) | -3% |
| Other Operating Expenditures | 287,646 | 371,989 | 376,476 | 2,373,800 | 375,800 | (1,998,000) | -84% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | - | - | - | - | - | - | 0% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | - | - | - | 200,000 | 1,182,196 | 982,196 | 491% |
| Capital Expenditures | - | - | - | - | - | - | 0% |
| ***Total Expenditures*** | ***56,994,319*** | ***59,739,208*** | ***64,592,558*** | ***65,913,633*** | ***71,855,988*** | ***5,942,355*** | **9%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 1,853,468 | 1,962,702 | 2,063,136 | 2,139,046 | 2,172,469 | 33,423 | 2% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | - | - | - | - | - | - | 0% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | 55,140,851 | 57,776,506 | 62,529,422 | 63,774,587 | 69,683,518 | 5,908,931 | 9% |
| ***Total Funds*** | ***56,994,319*** | ***59,739,208*** | ***64,592,558*** | ***65,913,633*** | ***71,855,988*** | ***5,942,355*** | **9%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 30 | 28 | 28 | 28 | 28 | 0 |
| Non-General Fund | 16 | 16 | 16 | 16 | 19 | 3 |
| ***Total Authorized*** | ***45*** | ***44*** | ***44*** | ***44*** | ***47*** | ***3*** |

# HUMAN RESOURCES

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| HUMAN RESOURCES ADMIN | 480,802 | 430,941 | 496,979 | 501,152 | 503,426 |
| HUMAN CAPITAL MANAGEMENT | 27,256 | 6,828 | 9,330 | 13,950 | 516,489 |
| LABOR RELATIONS | 452,823 | 522,069 | 561,614 | 541,363 | 0 |
| ORGANIZATIONAL DEVELOPMENT | 461,381 | 563,791 | 577,958 | 652,839 | 666,471 |
| BENEFIT SERVICES | 431,206 | 439,074 | 417,255 | 429,742 | 0 |
| PAYROLL, HRIS AND RECORDS | 0 | 0 | 0 | 0 | 486,083 |
| ***Sub Total*** | 1,853,468 | 1,962,702 | 2,063,136 | 2,139,046 | 2,172,469 |
| | | | | | |
| **Internal Service** | | | | | |
| BENEFIT SERVICES | 47,453,274 | 49,933,086 | 55,215,044 | 55,652,341 | 60,029,455 |
| WORKERS COMPENSATION | 7,687,577 | 7,843,420 | 7,314,378 | 8,122,247 | 9,208,432 |
| Unemployment | 0 | 0 | 0 | 0 | 445,632 |
| ***Sub Total*** | 55,140,851 | 57,776,506 | 62,529,422 | 63,774,587 | 69,683,518 |
| | | | | | |
| ***All Funds Total*** | 56,994,319 | 59,739,208 | 64,592,558 | 65,913,633 | 71,855,988 |

## Strategic Actions

**Goal 6: Set the Standard for Sound Governance and Fiscal Management**

**Strategy 6.1** Recruit and retain a skilled and diverse workforce

- **Action 6.1.1** Provide learning opportunities to maximize employee development and leadership
- **Action 6.1.2** Sustain a strong pool of management leadership through formal succession planning
- **Action 6.1.3** Implement policies and practices that will enhance our ability to attract, retain and reward top talent

**Strategy 6.2** Implement employee benefits and services that promote financial security

- **Action 6.2.1** Implement employee benefits and services that promote financial security

**Strategy 6.3** Implement programs to reduce organizational risks

- **Action 6.3.1** Mitigate organizational risk/costs

**Strategy 6.13** Maintain systems integrity, compliance, and business continuity

- **Action 6.13.1** Ensure adherence to vendor recommended best practices and updates

## FY 2019 Key Performance Indicators

- Maintain employee turnover rate under target of 10%
- Reduce number of workers' compensation claims
- Increase in percentage of employees participating in wellness program
- Decrease in percentage of sick leave hours used

# Human Resources
## Adopted FY 2019 Organizational Chart

| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 28.20 | 28.30 | 0.10 |
| Non-General Fund | 15.70 | 18.60 | 2.90 |
| **Total Authorized** | **43.90** | **46.90** | **3.00** |

Human Resources
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) Administrative Specialist | 0.60 | 0.60 | 0.60 |
| (Con) Business Systems Analyst | 1.00 | 1.00 | 1.00 |
| (Con) Undergraduate Intern | 0.50 | 0.50 | 0.50 |
| (UF) Senior HR Analyst | 2.00 | 1.00 | 1.00 |
| (UF) Senior Office Assistant | 1.00 | 1.00 | 1.00 |
| Accountant | 1.00 | 1.00 | 2.00 |
| Accounting Payroll Specialist | 0.00 | 0.00 | 1.00 |
| Administrative Assistant | 2.00 | 2.00 | 2.00 |
| Benefit Specialist | 0.00 | 0.00 | 0.00 |
| Benefits Supervisor | 0.00 | 0.00 | 0.00 |
| Civil Svc Commisn Recor | 1.00 | 1.00 | 1.00 |
| Deputy Director of Human Resources | 1.00 | 0.00 | 0.00 |
| Human Resources FMLA Analyst | 1.00 | 1.00 | 1.00 |
| Human Resources Analyst | 0.00 | 0.00 | 1.00 |
| Human Resources Asst Director | 0.00 | 1.00 | 2.00 |
| Human Resources Business Partner | 1.00 | 1.00 | 2.00 |
| Human Resources Director | 1.00 | 1.00 | 1.00 |
| Human Resources Manager | 3.00 | 3.00 | 2.00 |
| Human Resources Specialist | 12.00 | 12.00 | 10.00 |
| Return to Work Specialist | 1.00 | 1.00 | 0.00 |
| Risk Management Analyst | 1.00 | 1.00 | 1.00 |
| Risk Manager | 0.00 | 0.00 | 1.00 |
| Safety Specialist | 1.00 | 1.00 | 1.00 |
| Senior Accounting/Payroll Specialist | 0.00 | 0.00 | 0.00 |
| Senior Human Resources Analyst | 7.00 | 8.00 | 7.00 |
| Senior Human Resources Special | 2.00 | 2.00 | 4.00 |
| Senior Office Assistant | 0.00 | 0.00 | 0.00 |
| Senior Safety Specialist | 1.00 | 1.00 | 1.00 |
| Training Specialist | 1.00 | 1.00 | 1.00 |
| V.O.E. Clerk | 1.80 | 1.80 | 1.80 |
| **Grand Total** | **43.90** | **43.90** | **46.90** |

# Mayor and Council

## Mission:

As outlined in the City Charter, the Mayor and City Council may act to accomplish any lawful purpose for the "advancement of the interest, welfare, health, morals, comfort, safety, and convenience of the City and its inhabitants."

### Key Functions:

*Respond to citizen concerns*
*Represent various segments of the community*
*Appoint and direct City Manager*
*Enact ordinances and resolutions*
*Approve budget*
*Determine tax rates*

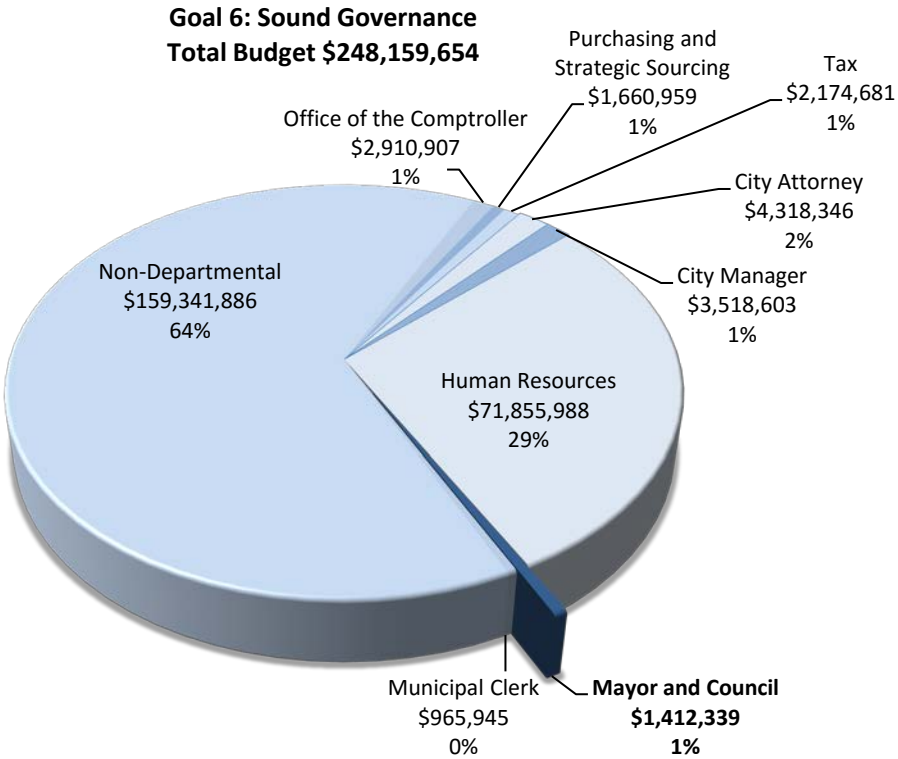
## FY 2019 Budget

**FY 2019 Total Budget**
$1,412,339

**FY 2019 General Fund**
$1,332,339

**FY 2019 Non-General Fund**
$80,000

**Total FTE's**
24.00




*No Key Deliverables are available for Mayor and Council

# MAYOR AND COUNCIL

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 871,864 | 830,046 | 826,081 | 918,489 | 932,519 | 14,030 | 2% |
| Employee Benefits | 260,910 | 250,049 | 259,644 | 291,226 | 296,515 | 5,289 | 2% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | - | - | - | - | - | - | 0% |
| Outside Contracts | 51,935 | 43,079 | 47,993 | 49,045 | 49,045 | - | 0% |
| Interfund Services | - | - | - | - | - | - | 0% |
| Building Leases | 3,573 | 2,301 | 486 | 3,600 | 3,600 | - | 0% |
| Fuel & Lubricants | - | - | - | - | - | - | 0% |
| Materials & Supplies | 4,632 | 2,851 | 2,831 | 9,460 | 9,460 | - | 0% |
| Maintenance & Repairs | - | - | - | - | - | - | 0% |
| Minor Equipment & Furniture | - | - | 676 | - | - | - | 0% |
| Communications | - | - | - | - | - | - | 0% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 33,312 | 14,892 | 10,308 | 36,700 | 36,700 | - | 0% |
| Other Operating Expenditures | 176,862 | 110,897 | 215,085 | 84,500 | 84,500 | - | 0% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | - | - | - | - | - | - | 0% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | 30,440 | 59,013 | 72,939 | - | - | - | 0% |
| Capital Expenditures | - | - | - | - | - | - | 0% |
| ***Total Expenditures*** | ***1,433,529*** | ***1,313,128*** | ***1,436,042*** | ***1,393,020*** | ***1,412,339*** | ***19,319*** | **1%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 1,260,863 | 1,203,315 | 1,224,664 | 1,313,020 | 1,332,339 | 19,319 | 1% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | 172,666 | 109,814 | 211,378 | 80,000 | 80,000 | - | 0% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***1,433,529*** | ***1,313,128*** | ***1,436,042*** | ***1,393,020*** | ***1,412,339*** | ***19,319*** | **1%** |

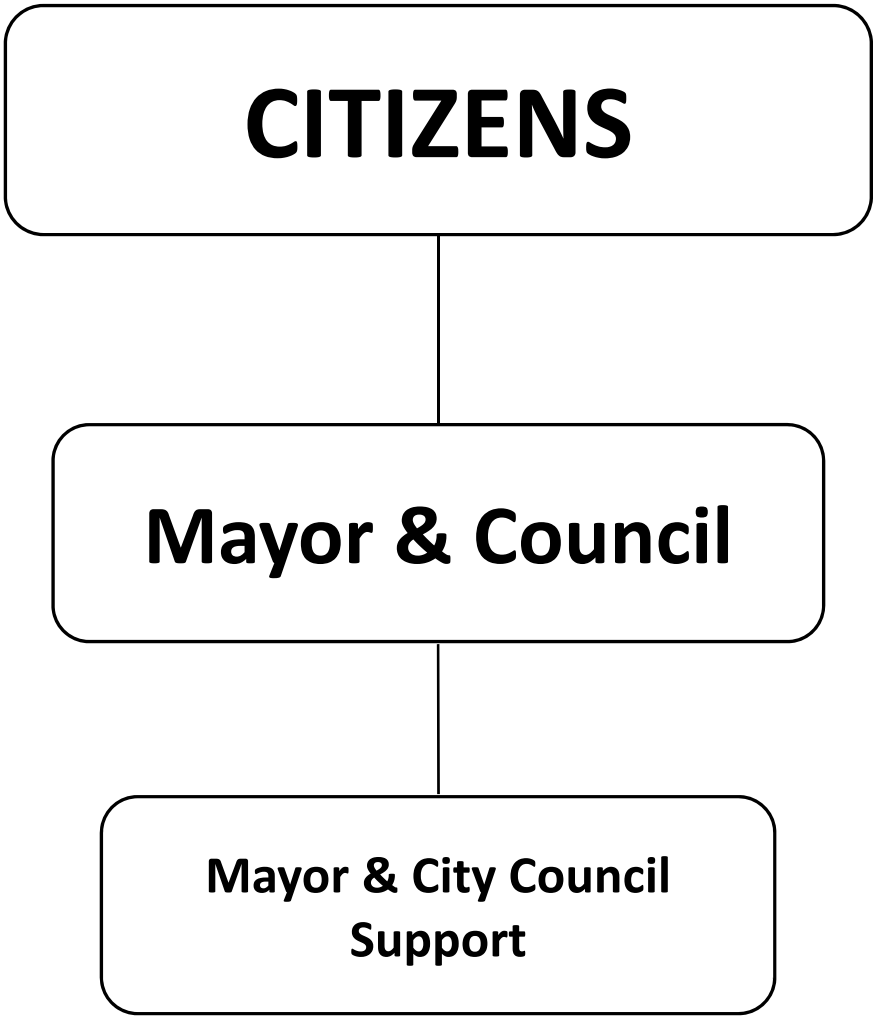
| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | |
|---|---|---|---|---|---|---|---|
| General Fund | 24 | 24 | 24 | 24 | 24 | - | |
| Non-General Fund | - | - | - | - | - | - | |
| ***Total Authorized*** | ***24*** | ***24*** | ***24*** | ***24*** | ***24*** | ***-*** | |

# MAYOR AND COUNCIL

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| COUNCIL DISTRICT 01 | 124,227 | 117,484 | 121,084 | 122,844 | 125,184 |
| COUNCIL DISTRCT 02 | 117,100 | 117,484 | 121,084 | 122,844 | 125,184 |
| COUNCIL DISTRCT 03 | 115,958 | 117,484 | 121,084 | 122,844 | 125,184 |
| COUNCIL DISTRCT 04 | 115,958 | 117,484 | 121,084 | 122,844 | 125,184 |
| COUNCIL DISTRCT 05 | 115,958 | 117,484 | 121,084 | 122,844 | 125,184 |
| COUNCIL DISTRCT 06 | 115,958 | 117,484 | 121,084 | 122,844 | 125,184 |
| COUNCIL DISTRCT 07 | 115,958 | 117,484 | 121,084 | 122,844 | 125,184 |
| COUNCIL DISTRCT 08 | 115,958 | 117,484 | 121,084 | 122,844 | 125,184 |
| OFFICE OF THE MAYOR | 323,788 | 263,443 | 255,991 | 330,267 | 330,868 |
| ***Sub Total*** | 1,260,863 | 1,203,315 | 1,224,664 | 1,313,020 | 1,332,339 |
| **Special Revenue** | | | | | |
| COUNCIL DISTRICT 01 | 3,858 | 7,442 | 11,369 | 10,000 | 10,000 |
| COUNCIL DISTRCT 02 | 15,398 | 2,217 | 19,947 | 10,000 | 10,000 |
| COUNCIL DISTRCT 03 | 35,199 | 22,557 | 25,653 | 10,000 | 10,000 |
| COUNCIL DISTRCT 04 | 17,805 | 4,276 | 29,903 | 10,000 | 10,000 |
| COUNCIL DISTRCT 05 | 17,451 | 2,552 | 650 | 10,000 | 10,000 |
| COUNCIL DISTRCT 06 | 748 | 0 | 1,839 | 10,000 | 10,000 |
| COUNCIL DISTRCT 07 | 16,549 | 34,821 | 16,284 | 10,000 | 10,000 |
| COUNCIL DISTRCT 08 | 26,601 | 6,418 | 8,195 | 10,000 | 10,000 |
| MAYORS GRANT AWARD | 39,058 | 29,532 | 97,539 | 0 | 0 |
| ***Sub Total*** | 172,666 | 109,814 | 211,378 | 80,000 | 80,000 |
| ***All Funds Total*** | 1,433,529 | 1,313,128 | 1,436,042 | 1,393,020 | 1,412,339 |

# Mayor and Council
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 24.00 | 24.00 | 0.00 |
| Non-General Fund | 0.00 | 0.00 | 0.00 |
| **Total Authorized** | **24.00** | **24.00** | **0.00** |

Mayor and Council
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) Admin Support Associate | 2.50 | 2.50 | 2.50 |
| (Con) Administrative Specialist | 0.50 | 2.00 | 2.00 |
| (Con) Clerical Assistant | 0.50 | 0.00 | 0.00 |
| (Con) District Clerical Assist | 0.50 | 0.50 | 0.50 |
| (Con) Office Assistant | 0.50 | 0.00 | 0.00 |
| (Con) Public Affairs Specialist | 1.00 | 2.00 | 2.00 |
| (Con) Research Mgmt Assistant | 0.00 | 0.00 | 0.00 |
| (UF) (Con) Legislative Aide | 0.00 | 0.00 | 0.00 |
| (UF) (Con) Secretary | 0.50 | 0.00 | 0.00 |
| (UF) Administrative Assistant | 0.50 | 0.50 | 0.50 |
| (UF) Senior Office Assistant | 0.00 | 0.50 | 0.50 |
| Administrative Assistant | 1.00 | 0.00 | 0.00 |
| Administrative Secretary | 1.00 | 1.00 | 1.00 |
| Chief of Staff | 1.00 | 0.00 | 0.00 |
| Chief of Staff/Executive Assistant | 0.00 | 1.00 | 1.00 |
| City Representative District 1 | 1.00 | 1.00 | 1.00 |
| City Representative District 2 | 1.00 | 1.00 | 1.00 |
| City Representative District 3 | 1.00 | 1.00 | 1.00 |
| City Representative District 4 | 1.00 | 1.00 | 1.00 |
| City Representative District 5 | 1.00 | 1.00 | 1.00 |
| City Representative District 6 | 1.00 | 1.00 | 1.00 |
| City Representative District 7 | 1.00 | 1.00 | 1.00 |
| City Representative District 8 | 1.00 | 1.00 | 1.00 |
| Executive Assistant - Mayor | 1.00 | 1.00 | 1.00 |
| Legislative Aide | 4.00 | 4.00 | 4.00 |
| Mayor | 1.00 | 1.00 | 1.00 |
| Office Assistant | 0.00 | 0.00 | 0.00 |
| Senior Office Assistant | 0.50 | 0.00 | 0.00 |
| **Grand Total** | **24.00** | **24.00** | **24.00** |

# Municipal Clerk

## Mission

To provide equitable access for customers to justice, City Council meetings, governmental records, and election services to members of the El Paso Community so they can resolve their cases and participate in city government.

### Key Functions

*Conduct City Council and Mass Transit Board meetings*
*Prepare City Council Agendas*
*Conduct City Elections for Mayor, City Representatives, El Paso Municipal Court and El Paso Municipal Court of Appeals Judges*

## FY 2018 Key Results

- 94% of City Council documents executed within 30 days
- Conducted 2018 Pension Election for Non-Uniformed City Employees

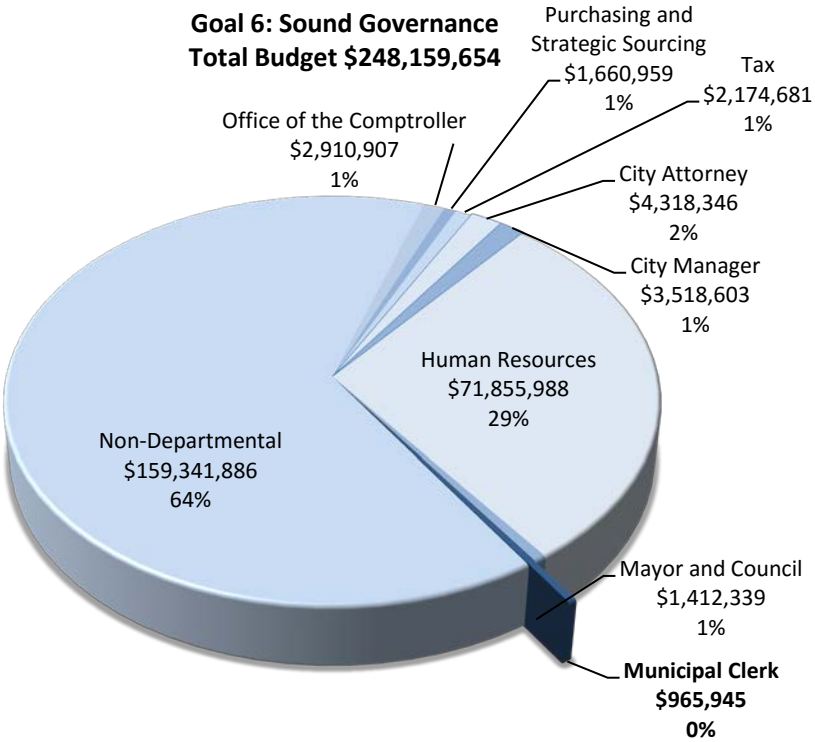
## FY 2019 Budget

**FY 2019 Total Budget**
$965,945

**FY 2019 General Fund**
$965,945

**FY 2019 Non-General Fund**
$0

**Total FTE's**
7.00




## FY 2019 Key Deliverables

- Conduct 2018 General & Runoff Election for City of El Paso
- 96% of City Council documents executed within 30 days

# MUNICIPAL CLERK

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 226,255 | 283,828 | 241,974 | 247,132 | 333,771 | 86,639 | 35% |
| Employee Benefits | 67,765 | 98,935 | 84,726 | 90,394 | 131,034 | 40,641 | 45% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | 19,008 | 19,174 | 16,154 | 19,500 | 20,500 | 1,000 | 5% |
| Outside Contracts | 308,206 | 400,170 | 579,256 | 69,900 | 451,900 | 382,000 | 546% |
| Interfund Services | 1,936 | 1,703 | 300 | 1,300 | 800 | (500) | -38% |
| Building Leases | 4,296 | 3,294 | 3,640 | 4,000 | 4,000 | - | 0% |
| Fuel & Lubricants | - | - | - | - | - | - | 0% |
| Materials & Supplies | 2,652 | 2,344 | 2,459 | 4,340 | 4,340 | - | 0% |
| Maintenance & Repairs | - | - | - | - | - | - | 0% |
| Minor Equipment & Furniture | 5,086 | - | 495 | - | 1,200 | 1,200 | 100% |
| Communications | - | - | - | - | - | - | 0% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 700 | 775 | 704 | 1,529 | 1,129 | (400) | -26% |
| Other Operating Expenditures | 8,612 | 10,378 | 12,626 | 15,571 | 17,271 | 1,700 | 11% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | - | - | - | - | - | - | 0% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | - | - | - | - | - | - | 0% |
| Capital Expenditures | - | - | - | - | - | - | 0% |
| ***Total Expenditures*** | ***644,516*** | ***820,598*** | ***942,334*** | ***453,666*** | ***965,945*** | ***512,279*** | **113%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 678,615 | 774,393 | 942,334 | 453,666 | 965,945 | 512,279 | 113% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | (34,099) | 46,206 | - | - | - | - | 0% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***644,516*** | ***820,598*** | ***942,334*** | ***453,666*** | ***965,945*** | ***512,279*** | **113%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 6 | 6 | 6 | 6 | 7 | 1 |
| Non-General Fund | - | - | - | - | - | - |
| ***Total Authorized*** | ***6*** | ***6*** | ***6*** | ***6*** | ***7*** | ***1*** |

# *MUNICIPAL CLERK*

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| MUNICIPAL CLERK | 678,615 | 774,393 | 942,334 | 453,666 | 965,945 |
| ***Sub Total*** | 678,615 | 774,393 | 942,334 | 453,666 | 965,945 |
| | | | | | |
| **Special Revenue** | | | | | |
| MUNICIPAL CLERK | (34,099) | 46,206 | 0 | 0 | 0 |
| ***Sub Total*** | (34,099) | 46,206 | 0 | 0 | 0 |
| | | | | | |
| ***All Funds Total*** | 644,516 | 820,598 | 942,334 | 453,666 | 965,945 |

## Strategic Actions

**Goal 6: Set the Standard for Sound Governance and Fiscal Management**

**Strategy 6.8** Support transparent and inclusive government

- **Action 6.8.1** Comply with the Texas Open Meetings Act & Texas Public Information Act
- **Action 6.8.2** Administer and record municipal legislation
- **Action 6.8.3** Maintain functioning boards through staff support

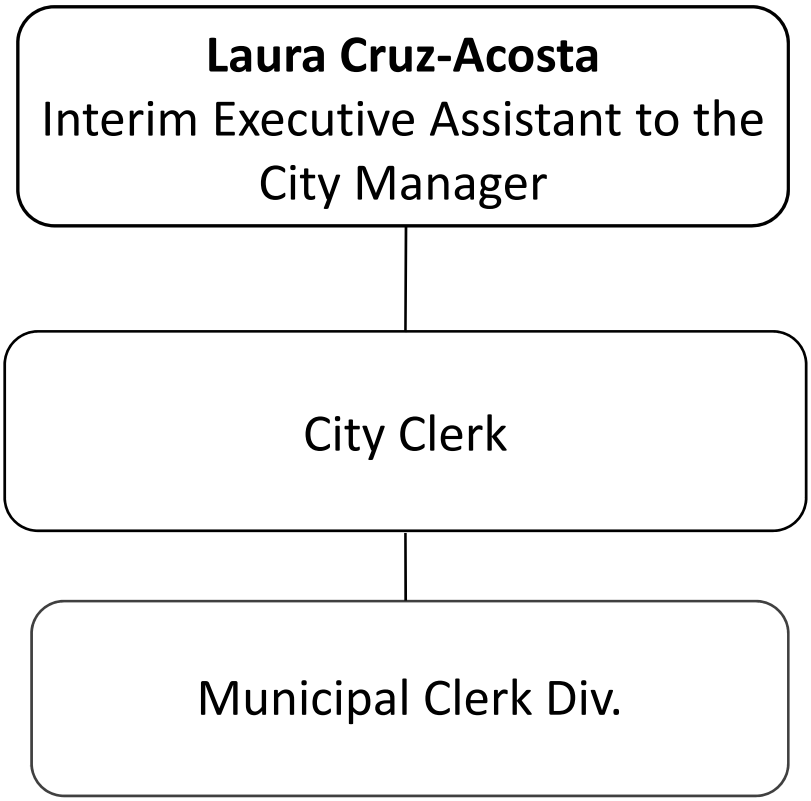
**Strategy 6.9** Maximize City Clerk's efficiency and enhance customer experience through technology

- **Action 6.9.1** Implement services that meet the needs of the customer
- **Action 6.9.2** Comply with City Charter and State requirements for publication

## FY 2019 Key Performance Indicators

- Submit ordinances for publication and Municode in a timely manner
- Percentage of internal filed record requests processed within one hour

# Municipal Clerk
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 90.80 | 7.00 | (83.80) |
| Non-General Fund | 2.10 | 0.00 | (2.10) |
| **Total Authorized** | **92.90** | **7.00** | **(85.90)** |

Municipal Clerk
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Assistant Municipal Clerk | 1.00 | 1.00 | 1.00 |
| City Clerk | 0.00 | 0.00 | 1.00 |
| Secretary | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 1.00 | 1.00 | 1.00 |
| Senior Secretary | 1.00 | 1.00 | 1.00 |
| Sign Language Interpreter | 1.00 | 1.00 | 1.00 |
| **Grand Total** | **6.00** | **6.00** | **7.00** |

# Non-Departmental

## Mission:

To monitor General Government fund expenses that do not apply to a specific department, or miscellaneous expenses that are not associated with any of the operating departments.

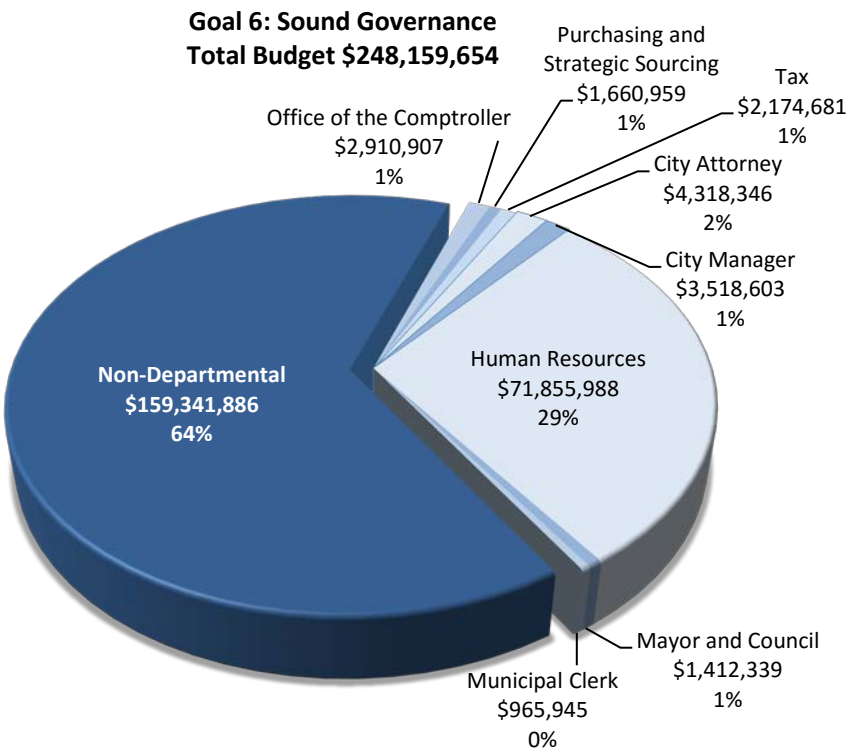
## FY 2019 Budget

**FY 2019 Total Budget**
$159,341,886

**FY 2019 General Fund**
$29,747,141

**FY 2019 Non-General Fund**
$129,594,745

**Total FTE's**
5.00




*Non-Departmental has no Key Deliverables or Key Performance Indicators

# NON-DEPARTMENTAL

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 256,484 | 1,940,032 | 259,927 | (512,463) | (943,769) | (431,306) | -84% |
| Employee Benefits | 413,023 | 3,062,527 | 3,509,271 | 2,924,841 | 2,124,542 | (800,299) | -27% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | 3,441,910 | 4,479,622 | 5,281,064 | 3,563,000 | 9,347,150 | 5,784,150 | 162% |
| Outside Contracts | 7,299,764 | 6,958,523 | 7,076,579 | 9,181,457 | 9,198,372 | 16,915 | 0% |
| Interfund Services | - | 175 | - | - | 17,000 | 17,000 | 100% |
| Building Leases | (1,430) | 36,000 | 18,000 | 18,000 | - | (18,000) | -100% |
| Fuel & Lubricants | - | - | - | - | 24,000 | 24,000 | 100% |
| Materials & Supplies | 158,983 | 176,610 | 193,907 | 385,000 | 475,000 | 90,000 | 23% |
| Maintenance & Repairs | 1,014 | - | 38,915 | - | - | - | 0% |
| Minor Equipment & Furniture | 154,506 | 80,406 | 87,763 | 125,000 | 125,000 | - | 0% |
| Communications | - | 274 | - | - | - | - | 0% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 3,608 | 9,452 | 1,504 | - | - | - | 0% |
| Other Operating Expenditures | 3,974,860 | 4,474,489 | 3,544,463 | 3,229,785 | 3,549,070 | 319,285 | 10% |
| Community Service Projects | 3,338,730 | 3,045,073 | 3,747,850 | 3,359,000 | 3,909,000 | 550,000 | 16% |
| Interest Expense | 53,992,412 | 57,514,426 | 58,302,963 | 54,324,792 | 61,419,550 | 7,094,758 | 13% |
| Other Non-Operating Expenditures | 36,863,573 | 41,012,712 | 37,470,091 | 48,044,930 | 49,750,624 | 1,705,694 | 4% |
| Grant Match | - | - | 2,119 | - | - | - | 0% |
| Operating Transfers Out | 101,481,101 | 160,391,808 | 14,356,750 | 13,795,316 | 20,226,347 | 6,431,031 | 47% |
| Capital Expenditures | 2,738,786 | 1,500,995 | 564,670 | 425,000 | 120,000 | (305,000) | -72% |
| ***Total Expenditures*** | ***214,117,324*** | ***284,683,123*** | ***134,455,837*** | ***138,863,657*** | ***159,341,886*** | ***20,478,228*** | **15%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 23,479,173 | 39,382,364 | 28,540,002 | 28,624,853 | 29,747,141 | 1,122,287 | 4% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | 180,022,079 | 234,182,427 | 96,127,161 | 101,297,719 | 110,059,248 | 8,761,529 | 9% |
| Capital Projects | 3,199,218 | 2,181,621 | 667,557 | - | - | - | 0% |
| Special Revenue | 7,293,003 | 8,906,472 | 9,121,117 | 8,941,085 | 19,535,497 | 10,594,412 | 118% |
| Fiduciary Funds | (34) | 30,240 | - | - | - | - | 0% |
| Enterprise | 123,924 | - | - | - | - | - | 0% |
| Internal Service | (40) | - | - | - | - | - | 0% |
| ***Total Funds*** | ***214,117,324*** | ***284,683,123*** | ***134,455,837*** | ***138,863,657*** | ***159,341,886*** | ***20,478,228*** | **15%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | |
|---|---|---|---|---|---|---|---|
| General Fund | 2 | 2 | 6 | 5 | 5 | - | |
| Non-General Fund | - | 4 | 0 | - | - | - | |
| ***Total Authorized*** | ***2*** | ***6*** | ***6*** | ***5*** | ***5*** | ***-*** | |

# NON-DEPARTMENTAL

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| Resiliency & Sustainability | 0 | 0 | 173,635 | 0 | 0 |
| CITYWIDE IT CONTRACTS | 6,805,325 | 6,591,890 | 6,547,633 | 8,588,957 | 8,575,872 |
| PEG | 123,450 | 126,316 | 118,620 | 289,373 | 308,255 |
| NonDepartmental | 16,550,398 | 32,664,158 | 21,700,114 | 19,746,524 | 20,863,014 |
| ***Sub Total*** | 23,479,173 | 39,382,364 | 28,540,002 | 28,624,853 | 29,747,141 |
| **Debt Service** | | | | | |
| Debt refunding | 0 | 1,093,525 | 0 | 0 | 8,983,454 |
| Cert of Obligation 2005-Plaza | 1,281,273 | 240,675 | 1,205,750 | 1,211,750 | 0 |
| Cert of Obligation 2007 | 13,234,456 | 20,841,894 | 1,300,647 | 0 | 0 |
| Cert of Obligation 2009 | 4,941,908 | 51,387,320 | 2,796,722 | 1,814,075 | 1,810,325 |
| Cert of Obligation 2009A | 4,026,845 | 4,029,995 | 2,122,747 | 2,132,100 | 2,122,800 |
| Cert of Obligation 2009B | 2,381,849 | 2,381,602 | 2,381,753 | 2,383,504 | 2,381,504 |
| Cert of Obligation 2009C | 200,115 | 200,362 | 200,515 | 202,065 | 200,065 |
| Cert of Obligation 2010A | 2,071,295 | 0 | 0 | 0 | 0 |
| Cert of Obligation 2010B | 3,882,823 | 6,173,418 | 6,149,338 | 6,119,643 | 6,086,273 |
| Cert of Obligation 2011 | 1,523,613 | 2,858,613 | 2,860,612 | 2,867,063 | 2,862,263 |
| Cert of Obligation 2012 | 1,611,414 | 4,836,124 | 4,838,851 | 4,840,256 | 4,834,838 |
| Cert of Obligation 2013 | 2,439,145 | 2,439,145 | 4,324,297 | 4,317,050 | 4,311,825 |
| GO Bond 2005 Refunding | 495 | 0 | 0 | 0 | 0 |
| GO Bond 2006 | 1,853,750 | 0 | 0 | 0 | 0 |
| GO Bond 2007 Refunding | 50,085,175 | 50,565,800 | 845,902 | 0 | 0 |
| GO Bond 2007A | 14,842,970 | 22,446,795 | 1,446,247 | 0 | 0 |
| GO Pension Bonds 2007 | 7,772,978 | 7,774,348 | 7,773,040 | 7,779,493 | 7,774,767 |
| GO Bond 2008 | 36,225,845 | 18,170,895 | 1,901,647 | 0 | 0 |
| GO Bond 2009 Refunding | 1,980 | 0 | 0 | 0 | 0 |
| GO Bond 2011 Refunding | 767,782 | 768,682 | 731,987 | 732,886 | 700,616 |
| GO Bond 2012 Refunding | 647,036 | 1,706,879 | 1,710,765 | 1,720,526 | 1,725,534 |
| GO Bond 2013 Refunding | 1,245 | 495 | 0 | 0 | 0 |
| GO Bond 2014 Refunding | 8,603,763 | 8,603,880 | 8,605,971 | 8,609,265 | 8,606,904 |
| GO Bond 2014 Ref & Imp | 16,793,673 | 13,553,894 | 10,772,541 | 9,457,144 | 7,840,344 |
| Cert of Obligation 2014A | 2,138,740 | 2,207,650 | 3,406,550 | 3,414,150 | 3,414,100 |
| GO Bond 2014A | 1,862,314 | 3,747,870 | 2,779,400 | 2,779,250 | 3,982,450 |
| CERT OF OBLIGATION 2015 | 0 | 2,461,703 | 2,474,850 | 2,477,450 | 4,145,650 |
| GO BOND 2015 | 705,309 | 5,564,933 | 5,594,918 | 5,597,519 | 6,440,719 |
| GO Series 2016 | 0 | 0 | 6,258,752 | 20,935,800 | 12,345,500 |
| CO Series 2016 | 0 | 0 | 13,251,177 | 11,780,800 | 11,780,200 |
| SECO Loan #CL219 | 0 | 0 | 0 | 0 | 637,736 |
| SECO Loan #CLS0008 | 0 | 0 | 0 | 0 | 314,320 |
| SECO Loan #CL244 | 0 | 0 | 0 | 0 | 927,576 |
| Tax Note, Series 2017 | 0 | 0 | 0 | 0 | 539,982 |
| Bank of America Lease | 0 | 0 | 0 | 0 | 1,892,080 |
| Compass Mortgage #18 -Fire | 0 | 0 | 0 | 0 | 229,913 |
| Motorola Radio System | 0 | 0 | 0 | 0 | 2,255,715 |
| Compass Mortgage #26 - Fire | 0 | 0 | 0 | 0 | 785,865 |
| NonDepartmental | 124,290 | 125,930 | 392,182 | 125,930 | 125,930 |
| ***Sub Total*** | 180,022,079 | 234,182,427 | 96,127,161 | 101,297,719 | 110,059,248 |
| **Capital Projects** | | | | | |
| CAPTL ACQUISITIONS FUND | 1,079,528 | 0 | 3,641 | 0 | 0 |
| 2004 CAPTL ACQUISTION | 0 | 36,235 | 0 | 0 | 0 |
| FY 00 CERT OBLG EQUIP | 10,665 | 13,155 | 0 | 0 | 0 |
| GO BOND 2015 | 307,659 | 0 | 0 | 0 | 0 |
| GO Series 2016 | 0 | (27,895) | 0 | 0 | 0 |
| CH Relocation Moving Costs | 1,392,778 | 410,379 | 180,919 | 0 | 0 |
| NonDepartmental | 408,587 | 1,749,747 | 482,997 | 0 | 0 |
| ***Sub Total*** | 3,199,218 | 2,181,621 | 667,557 | 0 | 0 |
| **Special Revenue** | | | | | |
| Resiliency & Sustainability | 223,512 | 200,674 | 73,110 | 0 | 0 |
| CAPTL ACQUISITIONS FUND | (1) | 0 | 0 | 0 | 0 |
| PID Bonds - Thunder Canyon | 40,499 | 44,062 | 42,185 | 43,509 | 44,332 |
| PEG | 232,355 | 639,342 | 280,594 | 935,000 | 720,000 |
| NonDepartmental | 6,796,639 | 8,022,394 | 8,725,228 | 7,962,576 | 18,771,165 |
| ***Sub Total*** | 7,293,003 | 8,906,472 | 9,121,117 | 8,941,085 | 19,535,497 |
| **Fiduciary Funds** | | | | | |
| NonDepartmental | (34) | 30,240 | 0 | 0 | 0 |

| | | | | | |
|---|---|---|---|---|---|
| ***Sub Total*** | (34) | 30,240 | 0 | 0 | 0 |

| | | | | | |
|---|---|---|---|---|---|
| **Enterprise Funds** | | | | | |
| GO Bond 2013 Refunding | 123,951 | 0 | 0 | 0 | 0 |
| NonDepartmental | (27) | 0 | 0 | 0 | 0 |
| ***Sub Total*** | 123,924 | 0 | 0 | 0 | 0 |

| | | | | | |
|---|---|---|---|---|---|
| **Internal Service** | | | | | |
| NonDepartmental | (40) | 0 | 0 | 0 | 0 |
| ***Sub Total*** | (40) | 0 | 0 | 0 | 0 |

| | | | | | |
|---|---|---|---|---|---|
| ***All Funds Total*** | 214,117,324 | 284,683,123 | 134,455,837 | 138,863,657 | 159,341,886 |

Non-Departmental
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) Lead Multimedia Coordinator | 0.00 | 1.00 | 1.00 |
| (Con) Media Specialist | 2.00 | 2.00 | 2.00 |
| (Con) Public Affairs Specialist | 0.00 | 2.00 | 2.00 |
| (Con) Sustainability Program Specialist | 1.00 | 0.00 | 0.00 |
| Chief Resilience Officer | 1.00 | 0.00 | 0.00 |
| Resilient City Coordinator | 1.00 | 0.00 | 0.00 |
| Sustainability Build Design Specialist | 1.00 | 0.00 | 0.00 |
| **Grand Total** | **6.00** | **5.00** | **5.00** |

# Office of the Comptroller

## Mission

Provide fiscal management, financial reporting, administer treasury services, and provide grant accounting information to City Management and elected officials so they can make informed decisions regarding the provision of City services.

**Key Functions:**

*Responsible for all cash disbursement*
*Facilitate payment to vendors through a decentralized accounts payable process*
*Manage City's investments in accordance with state law and City Ordinances*
*Administer grants*

## FY 2018 Key Results

- FY 2017 Financial Audit no audit findings, second consecutive year
- Implemented Workiva software

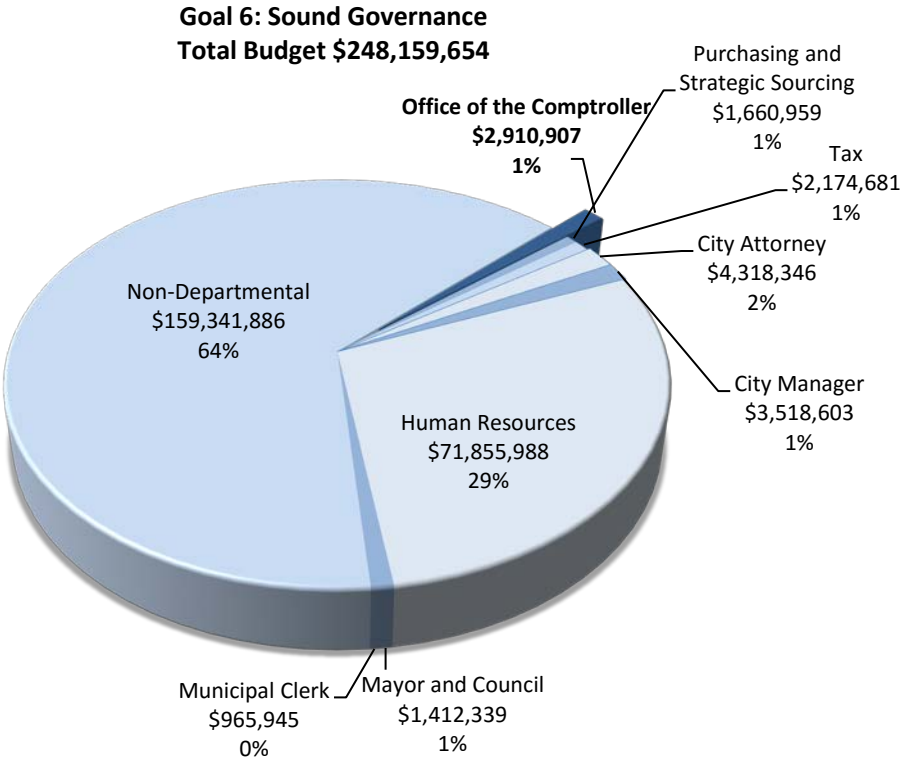
## FY 2019 Budget

**FY 2019 Total Budget**
$2,910,907

**FY 2019 General Fund**
$2,795,907

**FY 2019 Non-General Fund**
$115,000

**Total FTE's**
38.00




## FY 2019 Key Deliverables

- Complete the FY18 audit with no findings
- Assist with Municipal Court financial interface to People Soft
- Implement capital assets software city-wide

# OFFICE OF THE COMPTROLLER

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 1,334,535 | 1,467,757 | 1,931,322 | 1,853,601 | 1,920,756 | 67,155 | 4% |
| Employee Benefits | 384,922 | 431,180 | 550,754 | 591,491 | 608,997 | 17,507 | 3% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | 230,925 | 263,557 | 269,793 | 260,784 | 268,063 | 7,279 | 3% |
| Outside Contracts | 31,026 | 27,458 | 26,026 | 31,000 | 31,000 | - | 0% |
| Interfund Services | 5,102 | 862 | 3,277 | 5,500 | 5,500 | - | 0% |
| Building Leases | 5,379 | 5,520 | 8,452 | 8,500 | 8,500 | - | 0% |
| Fuel & Lubricants | 1,076 | 877 | 1,613 | 500 | 500 | - | 0% |
| Materials & Supplies | 23,495 | 15,339 | 19,219 | 11,400 | 11,400 | - | 0% |
| Maintenance & Repairs | - | - | - | - | - | - | 0% |
| Minor Equipment & Furniture | - | - | - | - | - | - | 0% |
| Communications | - | - | 6 | 2,880 | 2,880 | - | 0% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 1,230 | 1,697 | - | - | - | - | 0% |
| Other Operating Expenditures | 10,257 | 25,433 | 20,665 | 15,300 | 15,300 | - | 0% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | 84 | - | - | - | - | - | 0% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | (644) | - | - | 36,492 | 38,010 | 1,518 | 4% |
| Capital Expenditures | - | - | - | - | - | - | 0% |
| ***Total Expenditures*** | ***2,027,387*** | ***2,239,681*** | ***2,831,128*** | ***2,817,448*** | ***2,910,907*** | ***93,459*** | **3%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 1,862,103 | 2,048,015 | 2,631,851 | 2,702,448 | 2,795,907 | 93,459 | 3% |
| Community Development Block Grants | 74,602 | 111,277 | 115,109 | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | 90,682 | 80,389 | 84,169 | 115,000 | 115,000 | - | 0% |
| Special Revenue | - | - | - | - | - | - | 0% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***2,027,387*** | ***2,239,681*** | ***2,831,128*** | ***2,817,448*** | ***2,910,907*** | ***93,459*** | **3%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 28 | 27 | 36 | 35 | 35 | - |
| Non-General Fund | 6 | 6 | 6 | 3 | 3 | - |
| ***Total Authorized*** | ***35*** | ***34*** | ***42*** | ***38*** | ***38*** | *-* |

# OFFICE OF THE COMPTROLLER

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| COMPTROLLER ACCTG | (644) | 0 | 0 | 0 | 0 |
| Office of the Comptroller | 238,848 | 267,106 | 261,726 | 250,003 | 257,621 |
| FINANCIAL REPORTING AND GRANTS | 823,190 | 926,719 | 1,356,601 | 1,253,603 | 1,254,593 |
| GRANT ACCTG | 0 | 0 | 691,175 | 874,372 | 968,135 |
| TREASURY MANAGEMENT DIVISION | 228,490 | 223,677 | 308,736 | 324,469 | 315,558 |
| FINANCIAL TRANSACTIONS DIV | 572,220 | 630,514 | 13,613 | 0 | 0 |
| ***Sub Total*** | 1,862,103 | 2,048,015 | 2,631,851 | 2,702,448 | 2,795,907 |
| **Community Development Block Grants** | | | | | |
| FINANCIAL REPORTING AND GRANTS | 0 | 0 | 0 | 0 | 0 |
| GRANT CD ADMIN | 74,602 | 111,277 | 115,109 | 0 | 0 |
| ***Sub Total*** | 74,602 | 111,277 | 115,109 | 0 | 0 |
| **Capital Projects** | | | | | |
| City Auctions | 90,682 | 79,917 | 82,002 | 115,000 | 115,000 |
| Office of the Comptroller | 0 | 472 | 2,167 | 0 | 0 |
| ***Sub Total*** | 90,682 | 80,389 | 84,169 | 115,000 | 115,000 |
| ***All Funds Total*** | 2,027,387 | 2,239,681 | 2,831,128 | 2,817,448 | 2,910,907 |

## Strategic Actions

**Goal 6: Set the Standard for Sound Governance and Fiscal Management**

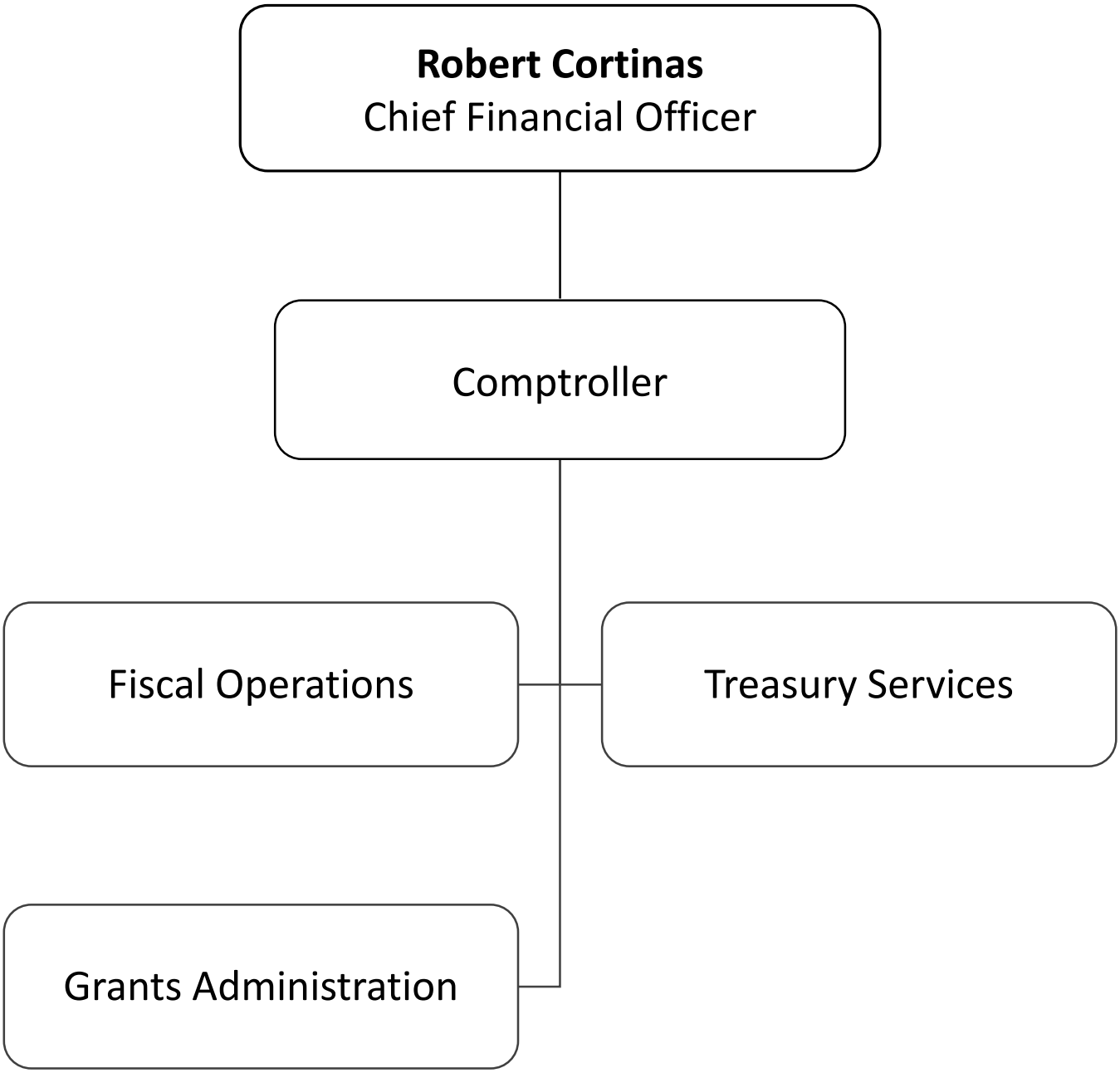
**Strategy 6.6** Ensure continued financial stability and accountability through sound financial management, budgeting and reporting

**Action 6.6.1** Provide timely financial reporting and processing

## FY 2019 Key Performance Indicators

- Earn the GFOA financial reporting award for the FY 2018 CAFR
- Increase portfolio investment earnings

# Office of the Comptroller
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 35.30 | 35.30 | 0.00 |
| Non-General Fund | 2.70 | 2.70 | 0.00 |
| **Total Authorized** | **38.00** | **38.00** | **0.00** |

Office of the Comptroller
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) Assistant Comptroller | 1.00 | 1.00 | 1.00 |
| (Con) OTC Asst Trsy Srvc Coordinator | 0.00 | 1.00 | 1.00 |
| (Con) Clerical Assistant | 1.00 | 1.00 | 1.00 |
| (Con) Grant Senior Accountant | 0.00 | 4.00 | 4.00 |
| (Con) Grants Services Coordinator | 1.00 | 0.00 | 0.00 |
| (Con) Grants Dev Coordinator | 0.00 | 1.00 | 0.00 |
| (Con) OTC Grant Administrator | 1.00 | 1.00 | 1.00 |
| (UF) Senior Accountant | 1.00 | 0.00 | 0.00 |
| Accountant | 11.00 | 7.00 | 7.00 |
| Accounting Manager | 7.00 | 6.00 | 7.00 |
| Accounting/Payroll Specialist | 1.00 | 1.00 | 0.00 |
| Administrative Assistant | 0.00 | 1.00 | 1.00 |
| Comptroller | 1.00 | 1.00 | 1.00 |
| Grants Accounting Specialist | 1.00 | 0.00 | 0.00 |
| Inventory Coder | 2.00 | 2.00 | 2.00 |
| Property Control Officer | 1.00 | 1.00 | 1.00 |
| Research Assistant | 1.00 | 0.00 | 0.00 |
| Senior Accountant | 3.00 | 4.00 | 5.00 |
| Senior Accounting/Payroll Specialist | 7.00 | 4.00 | 4.00 |
| Senior Office Assistant | 1.00 | 1.00 | 1.00 |
| Treasury Services Coordinator | 1.00 | 1.00 | 1.00 |
| **Grand Total** | **42.00** | **38.00** | **38.00** |

# Purchasing and Strategic Sourcing

## Mission

Facilitate the procurement of goods and services in an open, fair, transparent, economically competitive, and respectful process with the goal of maximizing taxpayers' dollars. Therein promoting and fostering a climate of good business relationships between our suppliers and the City.

**Key Functions:**

*Monitor annual contracts*
*Contract administration*
*Develop bid specifications*
*Issuing and approving purchase orders*
*Facilitate the bidding and contract awarding process*

## FY 2018 Key Results

- Launched Vendor Performance Tracking Establishes two-way communication for businesses to improve performance

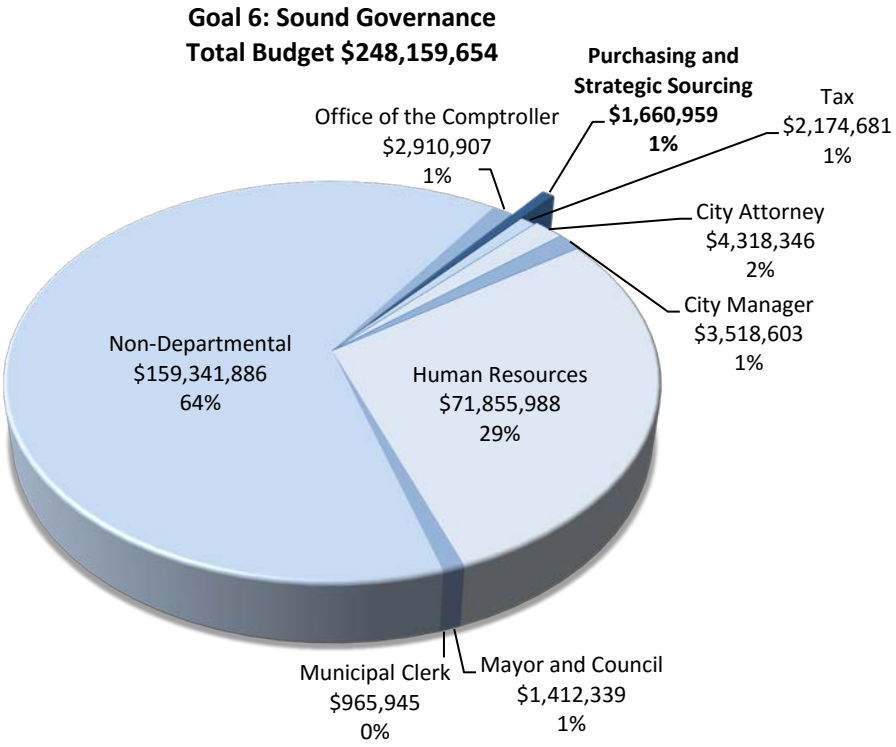
## FY 2019 Budget

**FY 2019 Total Budget**
$1,660,959

**FY 2019 General Fund**
$0

**FY 2019 Non-General Fund**
$1,660,959

**Total FTE's**
28.00




## FY 2019 Key Deliverables

- City to host Amazon Mentor Protégé Program workshop
- Conduct 2018 Cooperative Purchasing Expo

# PURCHASING AND STRATEGIC SOURCING

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 704,695 | 849,050 | 1,042,422 | 1,196,322 | 1,202,670 | 6,348 | 1% |
| Employee Benefits | 221,814 | 273,995 | 324,204 | 387,834 | 403,666 | 15,832 | 4% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | - | - | - | - | - | - | 0% |
| Outside Contracts | 66 | 386 | 500 | 750 | 750 | - | 0% |
| Interfund Services | 1,180 | 632 | 1,187 | 50 | 50 | - | 0% |
| Building Leases | 4,496 | 8,282 | 8,748 | 8,500 | 8,500 | - | 0% |
| Fuel & Lubricants | - | - | - | - | - | - | 0% |
| Materials & Supplies | 6,288 | 36,270 | 7,749 | 7,940 | 7,940 | - | 0% |
| Maintenance & Repairs | - | - | - | - | - | - | 0% |
| Minor Equipment & Furniture | - | - | - | - | - | - | 0% |
| Communications | - | - | - | - | - | - | 0% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 3,977 | 3,255 | 11,068 | 5,850 | 5,850 | - | 0% |
| Other Operating Expenditures | 29,515 | 24,456 | 39,267 | 31,225 | 31,534 | 309 | 1% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | - | - | - | - | - | - | 0% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | - | - | - | - | - | - | 0% |
| Capital Expenditures | - | - | - | - | - | - | 0% |
| ***Total Expenditures*** | ***972,032*** | ***1,196,325*** | ***1,435,145*** | ***1,638,470*** | ***1,660,959*** | ***22,489*** | **1%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 961,508 | 1,196,325 | 1,435,145 | 1,638,470 | 1,660,959 | 22,489 | 1% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | - | - | - | - | - | - | 0% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 8,770 | - | - | - | - | - | 0% |
| Internal Service | 1,754 | - | - | - | - | - | 0% |
| ***Total Funds*** | ***972,032*** | ***1,196,325*** | ***1,435,145*** | ***1,638,470*** | ***1,660,959*** | ***22,489*** | **1%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 16 | 19 | 22 | 22 | 22 | - |
| Non-General Fund | 6 | 5 | 6 | 6 | 6 | - |
| ***Total Authorized*** | ***21*** | ***24*** | ***28*** | ***28*** | ***28*** | *-* |

# PURCHASING AND STRATEGIC SOURCING

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| PURCHASING ADMIN | (2,713) | 0 | 0 | 0 | 0 |
| ADMINISTRATION | 395,831 | 399,588 | 434,842 | 465,569 | 469,859 |
| SUPPLY CHAIN MANAGEMENT | 568,389 | 796,737 | 1,000,303 | 1,172,901 | 1,191,100 |
| ***Sub Total*** | 961,508 | 1,196,325 | 1,435,145 | 1,638,470 | 1,660,959 |
| **Enterprise Funds** | | | | | |
| SUPPLY CHAIN MANAGEMENT | 8,770 | 0 | 0 | 0 | 0 |
| ***Sub Total*** | 8,770 | 0 | 0 | 0 | 0 |
| **Internal Service** | | | | | |
| SUPPLY CHAIN MANAGEMENT | 1,754 | 0 | 0 | 0 | 0 |
| ***Sub Total*** | 1,754 | 0 | 0 | 0 | 0 |
| ***All Funds Total*** | 972,032 | 1,196,325 | 1,435,145 | 1,638,470 | 1,660,959 |

## Strategic Actions

**Goal 6: Set the Standard for Sound Governance and Fiscal Management**

**Strategy 6.7** Deliver effective and efficient processes to maximize value in obtaining goods and services

- **Action 6.7.1** Increase efficiency of procurement processes to reduce cycle time
- **Action 6.7.2** Leverage technology to expedite delivery of goods and services

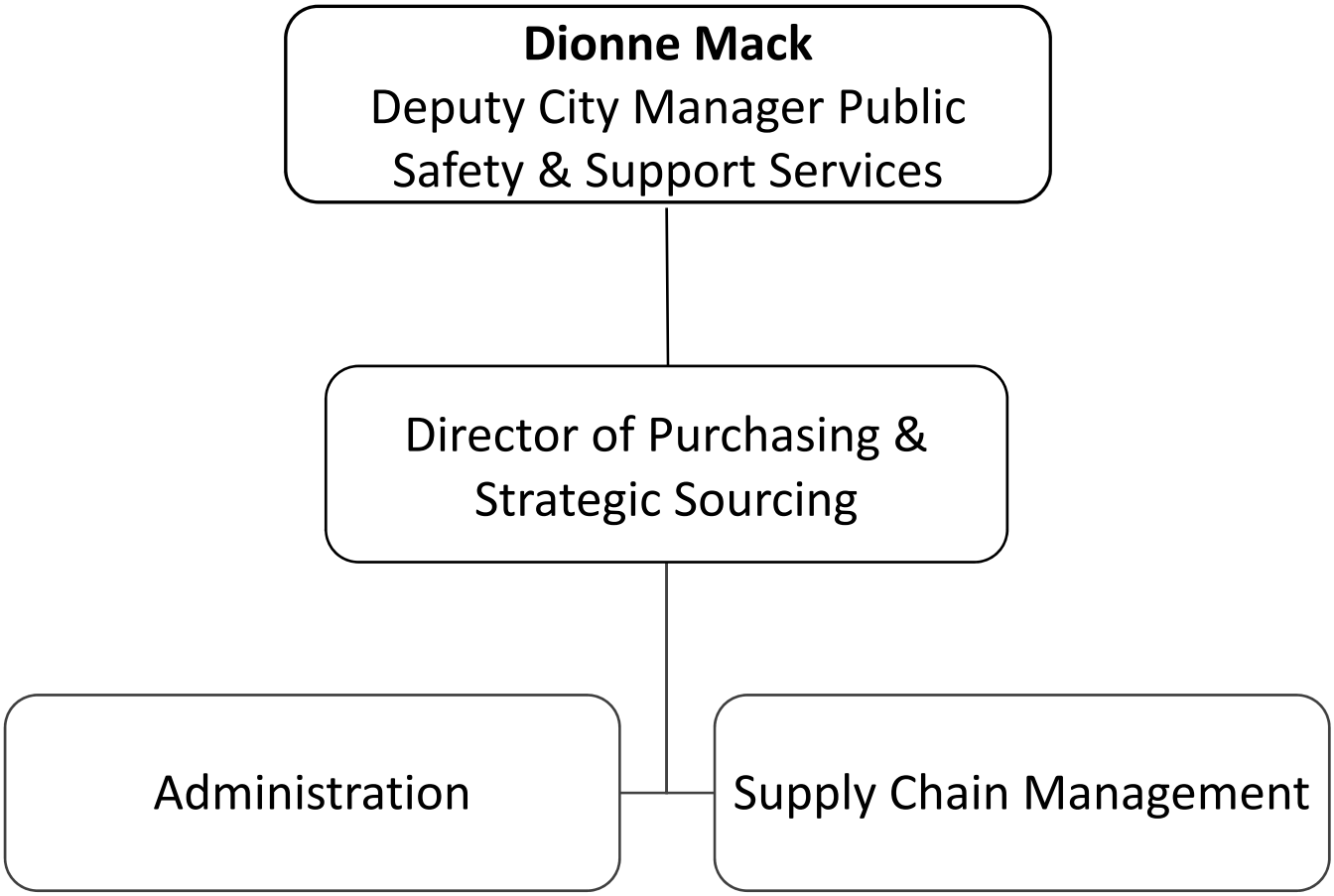
**Strategy 6.13** Maintain systems integrity, compliance, and business continuity

- **Action 6.13.1** Ensure adherence to vendor recommended best practices and updates

## FY 2019 Key Performance Indicators

- Average 74 days for low bid contracts
- Average 68 days for best value contracts
- Process 50% of eligible cooperative procurements through EP Marketplace

# Purchasing and Strategic Sourcing
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 22.00 | 22.00 | 0.00 |
| Non-General Fund | 6.00 | 6.00 | 0.00 |
| **Total Authorized** | **28.00** | **28.00** | **0.00** |

Purchasing and Strategic Sourcing
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) Business System Analyst | 1.00 | 1.00 | 1.00 |
| (Con) Contract Compliance Manager | 1.00 | 1.00 | 1.00 |
| (Con) Socioeconomic Comp Officer | 0.00 | 1.00 | 1.00 |
| (Con) Software Specialist III | 1.00 | 1.00 | 1.00 |
| Administrative Analyst | 1.00 | 1.00 | 1.00 |
| Asst. Director Purch & Strat Sourcing | 1.00 | 1.00 | 1.00 |
| Buyer | 1.00 | 1.00 | 1.00 |
| Director Purch & Strat Sourcing | 1.00 | 1.00 | 1.00 |
| Procurement Analyst | 13.00 | 6.00 | 6.00 |
| Purchasing Agent | 4.00 | 4.00 | 4.00 |
| Purchasing Clerk | 0.00 | 2.00 | 2.00 |
| Senior Office Assistant | 3.00 | 1.00 | 1.00 |
| Senior Procurement Analyst | 0.00 | 7.00 | 7.00 |
| Socioeconomic Compliance Officer | 1.00 | 0.00 | 0.00 |
| **Grand Total** | **28.00** | **28.00** | **28.00** |

# Tax Office

## Mission

Provide tax collection and disbursement services to taxpayers and taxing entities so they can each fulfill their civic responsibilities of funding and providing public services.

**Key Functions:**

*Collect property taxes*
*Provide property tax information to the public*
*Distribute funds and reporting to taxing entities*

## FY 2018 Key Results

- Implemented in-house electronic lockbox for faster distribution of funds to entities; doubled collection rate

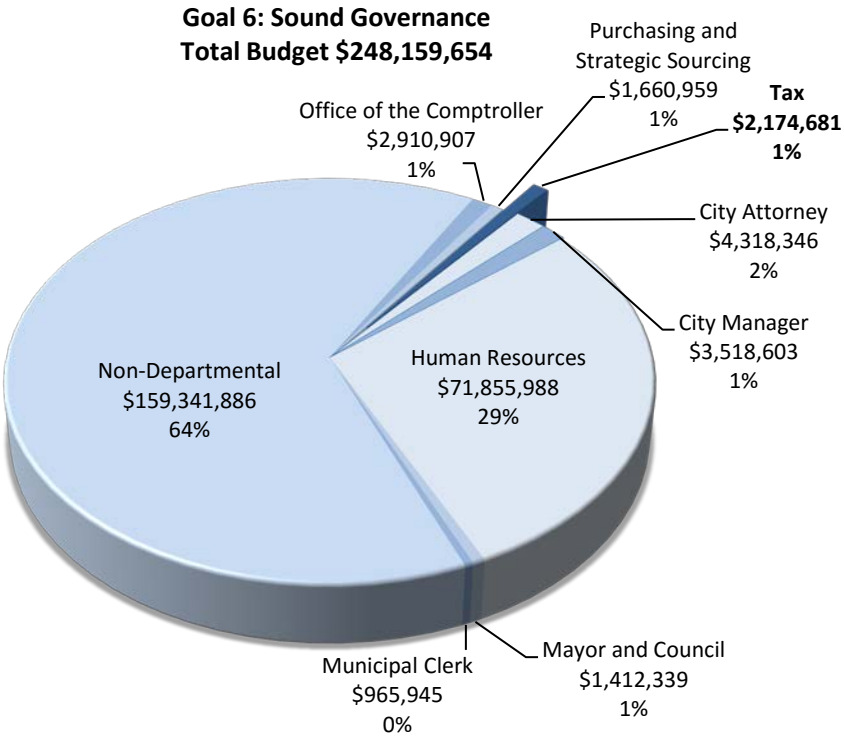
## FY 2019 Budget

**FY 2019 Total Budget**
$2,174,681

**FY 2019 General Fund**
$0

**FY 2019 Non-General Fund**
$2,174,681

**Total FTE's**
24.50




## FY 2019 Key Deliverables

- Implement bilingual payment kiosks that accept cash, cards and issues receipts with no cost to the city by charging a convenience fee to customers.

# TAX

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 856,865 | 966,809 | 784,530 | 917,625 | 924,189 | 6,564 | 1% |
| Employee Benefits | 270,787 | 235,582 | 242,914 | 308,239 | 328,671 | 20,433 | 7% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | - | - | - | - | 469 | 469 | 100% |
| Outside Contracts | 203,614 | 245,361 | 226,195 | 291,000 | 295,000 | 4,000 | 1% |
| Interfund Services | 118,987 | 114,437 | 120,712 | 132,098 | 131,042 | (1,056) | -1% |
| Building Leases | 115,424 | 127,535 | 130,019 | 137,300 | 141,300 | 4,000 | 3% |
| Fuel & Lubricants | 18 | 73 | 77 | 500 | 500 | - | 0% |
| Materials & Supplies | 29,752 | 24,930 | 20,015 | 41,650 | 35,032 | (6,618) | -16% |
| Maintenance & Repairs | - | - | - | - | - | - | 0% |
| Minor Equipment & Furniture | - | - | 5,822 | - | - | - | 0% |
| Communications | - | - | - | 10,902 | 12,484 | 1,582 | 15% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 9,113 | 10,711 | 8,145 | 14,000 | 14,000 | - | 0% |
| Other Operating Expenditures | 3,621 | 206,541 | 476,669 | 490,358 | 291,993 | (198,365) | -40% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | 2,138 | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | (37,581) | - | - | - | - | - | 0% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | - | - | - | - | - | - | 0% |
| Capital Expenditures | - | 32,500 | 71,565 | - | - | - | 0% |
| ***Total Expenditures*** | ***1,572,739*** | ***1,964,479*** | ***2,086,663*** | ***2,343,672*** | ***2,174,681*** | ***(168,991)*** | ***-7%*** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 1,572,739 | - | - | - | - | - | 0% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | - | - | - | - | - | - | 0% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | 1,964,479 | 2,086,663 | 2,343,672 | 2,174,681 | (168,991) | -7% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***1,572,739*** | ***1,964,479*** | ***2,086,663*** | ***2,343,672*** | ***2,174,681*** | ***(168,991)*** | ***-7%*** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | |
|---|---|---|---|---|---|---|---|
| General Fund | 25 | - | - | - | - | - | |
| Non-General Fund | - | 25 | 25 | 25 | 25 | - | |
| ***Total Authorized*** | ***25*** | ***25*** | ***25*** | ***25*** | ***25*** | ***-*** | |

# *TAX*

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| TAX OFFICE COLLCTNS | (36,506) | 0 | 0 | 0 | 0 |
| Tax Administration | 300,762 | 0 | 0 | 0 | 0 |
| Tax Collection & Disbursement | 1,308,483 | 0 | 0 | 0 | 0 |
| ***Sub Total*** | 1,572,739 | 0 | 0 | 0 | 0 |
| **Enterprise Funds** | | | | | |
| Tax Administration | 0 | 459,732 | 686,206 | 807,225 | 623,328 |
| Tax Collection & Disbursement | 0 | 1,504,747 | 1,400,457 | 1,536,447 | 1,551,353 |
| ***Sub Total*** | 0 | 1,964,479 | 2,086,663 | 2,343,672 | 2,174,681 |
| **Internal Service** | | | | | |
| ***Sub Total*** | 0 | 0 | 0 | 0 | 0 |
| ***All Funds Total*** | 1,572,739 | 1,964,479 | 2,086,663 | 2,343,672 | 2,174,681 |

## Strategic Actions

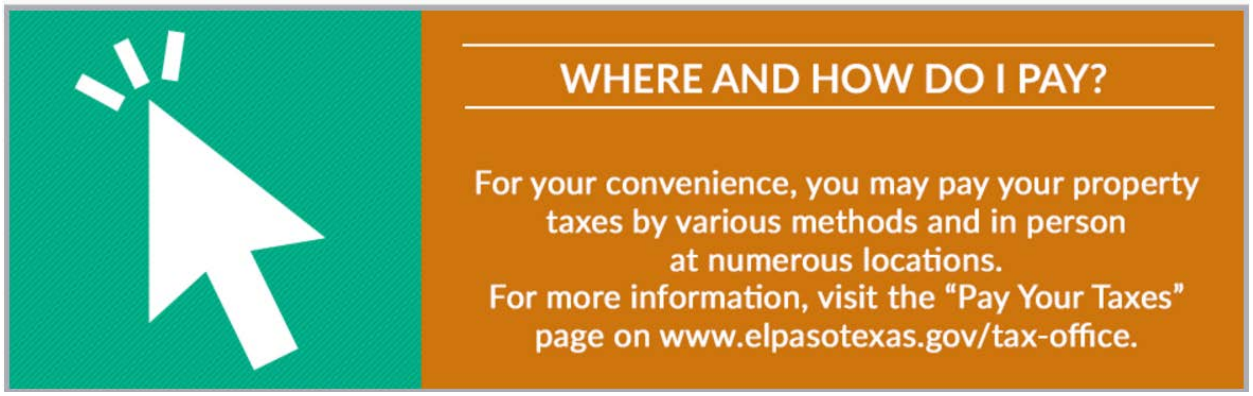
**Goal 6: Set the Standard for Sound Governance and Fiscal Management**

**Strategy 6.11** Provide efficient and effective services to taxpayers

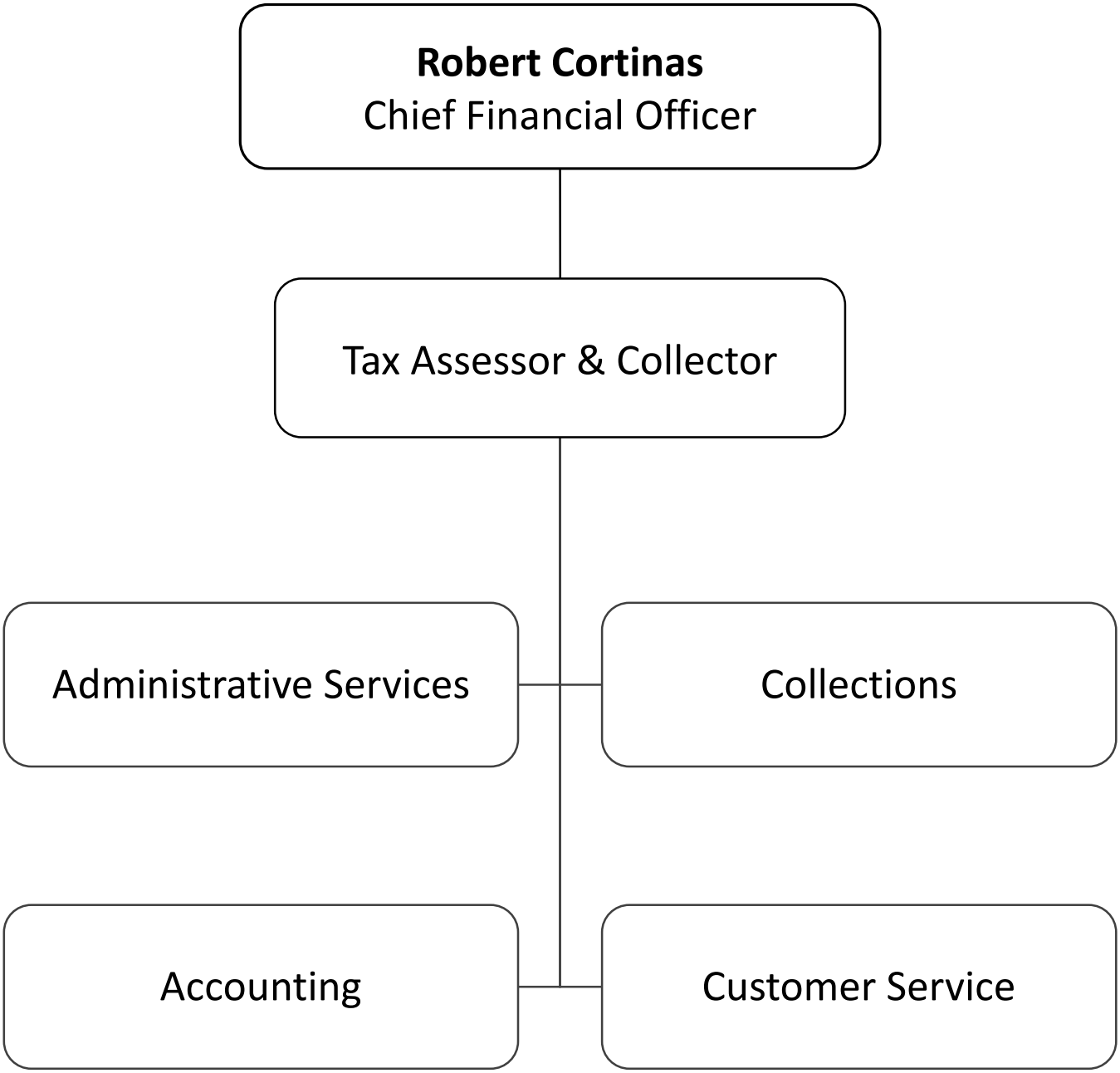
**Action 6.11.1** Implement improvements that meet the needs of the customer

## FY 2019 Key Performance Indicators

- Annual target for average phone call wait time of two and a half minutes
- Increase percentage of collection rate



# Tax
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 0.00 | 0.00 | 0.00 |
| Non-General Fund | 24.50 | 24.50 | 0.00 |
| **Total Authorized** | **24.50** | **24.50** | **0.00** |

Tax
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Accounting/Payroll Clerk | 1.00 | 1.00 | 1.00 |
| Accounting/Payroll Specialist | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Collections Supervisor | 1.00 | 1.00 | 1.00 |
| Customer Relations & Billing | 1.00 | 1.00 | 1.00 |
| Customer Relations Clerk | 7.00 | 7.00 | 7.00 |
| Office Assistant | 1.00 | 1.00 | 1.00 |
| Revenue Processing Supervisor | 1.00 | 1.00 | 1.00 |
| Senior Accountant | 1.00 | 1.00 | 1.00 |
| Senior Cashier | 6.50 | 6.50 | 6.50 |
| Tax Accounts Supervisor | 1.00 | 1.00 | 1.00 |
| Tax Assesor & Collector | 1.00 | 1.00 | 1.00 |
| Tax Deputy Administrator | 1.00 | 1.00 | 1.00 |
| **Grand Total** | **24.50** | **24.50** | **24.50** |

# GOAL 7

## INFRASTRUCTURE

-CAPITAL IMPROVEMENT DEPARTMENT

- STREETS & MAINTENANCE

- MASS TRANSIT - SUN METRO

# GOAL 7

**Enhance and Sustain El Paso's Infrastructure Network**

| *Expenditures by Group* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 43,495,400 | 44,582,455 | 44,885,731 | 41,835,635 | 43,690,488 | 1,854,853 | 4% |
| Employee Benefits | 14,687,146 | 17,322,059 | 17,891,679 | 17,887,305 | 18,301,829 | 414,524 | 2% |
| Contractual Services | - | 29,589 | 56,914 | - | 8,000 | 8,000 | 100% |
| Professional Services | 421,387 | 202,022 | 170,061 | 294,800 | 342,642 | 47,842 | 16% |
| Outside Contracts | 18,834,993 | 19,527,582 | 20,341,482 | 21,405,583 | 22,275,929 | 870,346 | 4% |
| Interfund Services | 1,925,258 | 2,096,272 | 1,960,664 | 1,274,999 | 1,308,780 | 33,781 | 3% |
| Building Leases | 1,098,655 | 1,080,942 | 1,027,065 | 1,020,249 | 822,583 | (197,666) | -19% |
| Fuel & Lubricants | 4,573,796 | 3,888,536 | 3,077,057 | 3,463,659 | 3,830,361 | 366,702 | 11% |
| Materials & Supplies | 16,894,535 | 15,448,861 | 16,637,653 | 18,970,719 | 17,892,282 | (1,078,437) | -6% |
| Maintenance & Repairs | 8,834,791 | 5,088,073 | 7,729,521 | 3,729,739 | 3,666,077 | (63,662) | -2% |
| Minor Equipment & Furniture | 439,698 | 148,684 | 138,805 | 64,775 | 61,700 | (3,075) | -5% |
| Communications | 141,844 | 129,631 | 118,377 | 241,914 | 215,650 | (26,264) | -11% |
| Utilities | 11,591,860 | 11,448,966 | 12,399,534 | 13,041,650 | 13,082,401 | 40,751 | 0% |
| Travel | 85,411 | 104,617 | 74,337 | 79,302 | 109,839 | 30,537 | 39% |
| Other Operating Expenditures | 22,911,612 | 22,051,353 | 21,176,224 | 5,253,915 | 5,361,457 | 107,542 | 2% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | 374,169 | 311,979 | 393,030 | 308,244 | - | (308,244) | -100% |
| Other Non-Operating Expenditures | 4,432,950 | 4,829,491 | 4,036,557 | 7,544,577 | 4,138,227 | (3,406,350) | -45% |
| Grant Match | 161,414 | 1,079,162 | (424,289) | 1,496,724 | 2,243,000 | 746,276 | 50% |
| Operating Transfers Out | 1,291,421 | 18,877,365 | 2,815,045 | 1,719,895 | 10,533,223 | 8,813,328 | 512% |
| Capital Expenditures | 72,275,031 | 38,977,695 | 75,773,189 | 938,317 | 8,099,008 | 7,160,690 | 763% |
| ***Total Expenditures*** | ***224,471,371*** | ***207,225,332*** | ***230,278,636*** | ***140,572,000*** | ***155,983,477*** | ***15,411,477*** | **11%** |

| *Source of Funds* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 36,611,885 | 38,575,537 | 41,601,973 | 43,245,497 | 49,802,126 | 6,556,629 | 15% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | 75,194,833 | 60,034,356 | 70,010,958 | 516,000 | 500,000 | (16,000) | -3% |
| Special Revenue | 5,536,581 | 4,647,828 | 6,066,756 | 6,820,101 | 13,793,852 | 6,973,751 | 102% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 90,313,886 | 87,114,114 | 95,520,682 | 71,227,401 | 73,519,735 | 2,292,334 | 3% |
| Internal Service | 16,814,187 | 16,853,497 | 17,078,268 | 18,763,000 | 18,367,763 | (395,237) | -2% |
| ***Total Funds*** | ***224,471,371*** | ***207,225,332*** | ***230,278,636*** | ***140,572,000*** | ***155,983,477*** | ***15,411,477*** | **11%** |

| *Positions* | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 468 | 351 | 355 | 354 | 355 | 1 |
| Non-General Fund | 808 | 812 | 808 | 797 | 876 | 79 |
| ***Total Authorized*** | ***1,277*** | ***1,163*** | ***1,163*** | ***1,151*** | ***1,231*** | ***81*** |

# Capital Improvement Department

## Mission

To provide capital project management services to city staff, residents, and visitors to El Paso so they can use and enjoy improved infrastructure, facilities, and amenities for enhanced health, safety, and welfare.

**Key Functions:**

*Provide capital project management services*
*Provide guidance on submittal components*
*Incorporate selection criteria that aligns with the City's strategic initiatives*

CITY OF EL PASO
BIKE PLAN

## FY 2018 Key Results

- there are 180 active capital projects in all phases of development representing over $810 million of City investments in the City of El Paso Capital Improvement Plan
- Construction completion of Northgate Terminal and Garage. Grand opening held in May. City's first private-public Transit Oriented Development.

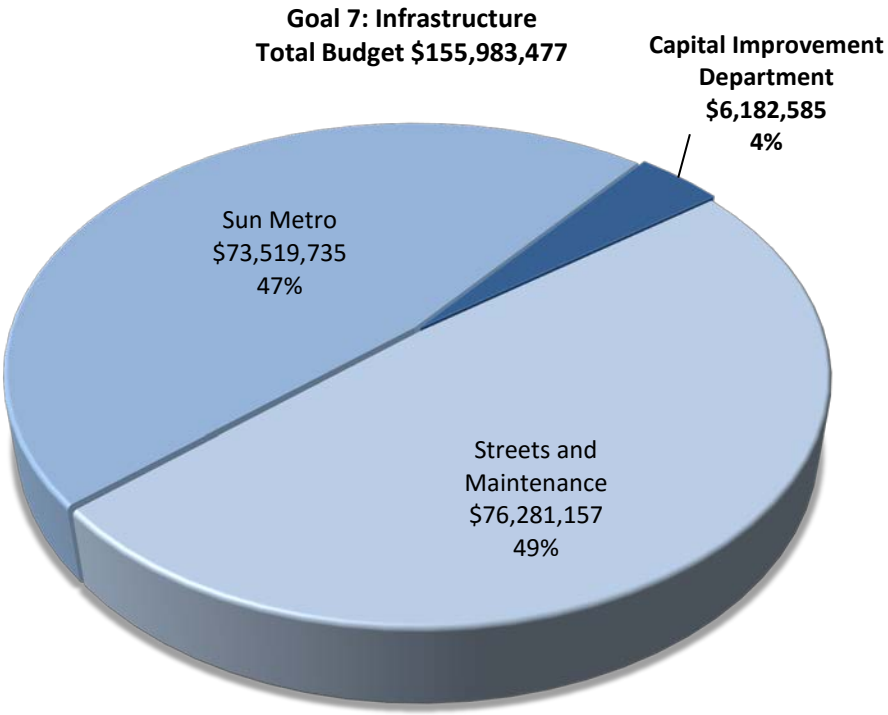
## FY 2019 Budget

**FY 2019 Total Budget**
$6,182,585

**FY 2019 General Fund**
$6,104,745

**FY 2019 Non-General Fund**
$77,840

**Total FTE's**
75.00




## FY 2019 Key Deliverables

- Deliver programmed Street Infrastructure projects, including continuing work on the design and construction of the street reconstruction program
- Present findings and recommendations from the PCI Study in August for Council consideration
- 20 Quality of Life Projects anticipated to be completed during FY 2019

# CAPITAL IMPROVEMENT DEPARTMENT

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 3,232,107 | 3,451,940 | 3,956,719 | 4,382,940 | 4,511,979 | 129,040 | 3% |
| Employee Benefits | 1,015,914 | 1,119,059 | 1,155,674 | 1,381,122 | 1,419,838 | 38,715 | 3% |
| Contractual Services | - | 29,589 | 56,914 | - | - | - | 0% |
| Professional Services | 110 | 5,685 | - | - | - | - | 0% |
| Outside Contracts | 43,520 | 550,061 | 465 | 1,900 | 1,900 | - | 0% |
| Interfund Services | 23,912 | 63,905 | 14,538 | 22,200 | 25,500 | 3,300 | 15% |
| Building Leases | 12,904 | 10,500 | 15,207 | 15,000 | 16,000 | 1,000 | 7% |
| Fuel & Lubricants | 20,850 | 28,362 | 19,993 | 26,800 | 26,200 | (600) | -2% |
| Materials & Supplies | 59,865 | 60,070 | 45,158 | 69,352 | 67,621 | (1,731) | -2% |
| Maintenance & Repairs | - | 2,256 | 13,355 | 6,000 | 6,000 | - | 0% |
| Minor Equipment & Furniture | 9,592 | 7,301 | 10,763 | 15,775 | 14,700 | (1,075) | -7% |
| Communications | 28 | 96 | - | 100 | 100 | - | 0% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 8,056 | 8,289 | 18,372 | 31,075 | 41,612 | 10,537 | 34% |
| Other Operating Expenditures | 17,171 | 38,483 | 25,460 | 49,123 | 51,135 | 2,012 | 4% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | - | - | - | - | - | - | 0% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | - | - | - | - | - | - | 0% |
| Capital Expenditures | - | - | - | - | - | - | 0% |
| ***Total Expenditures*** | ***4,444,029*** | ***5,375,597*** | ***5,332,618*** | ***6,001,387*** | ***6,182,585*** | ***181,198*** | **3%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 4,432,397 | 5,294,107 | 5,261,990 | 5,930,025 | 6,104,745 | 174,720 | 3% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | 11,632 | 81,490 | 73,074 | 71,362 | 77,840 | 6,479 | 9% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | (2,447) | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***4,444,029*** | ***5,375,597*** | ***5,332,618*** | ***6,001,387*** | ***6,182,585*** | ***181,198*** | **3%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 76 | 85 | 74 | 73 | 74 | 1 |
| Non-General Fund | - | 8 | 1 | 2 | 2 | - |
| ***Total Authorized*** | ***76*** | ***93*** | ***75*** | ***74*** | ***75*** | ***1*** |

# CAPITAL IMPROVEMENT DEPARTMENT

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| ENGR ADMIN | 1,111,689 | 1,422,493 | 1,240,632 | 1,145,537 | 1,635,344 |
| ENGINEERING SUPPORT | 660,730 | 0 | 752,657 | 1,557,696 | 1,044,543 |
| CONSTRUCTION INSPECTION | 0 | 0 | 749,972 | 658,881 | 613,105 |
| PROJECT ENGINEERING | 2,317,611 | 2,397,298 | 888,651 | 918,237 | 1,228,541 |
| ENGR CIP | 342,368 | 1,474,316 | 717,987 | 808,660 | 678,718 |
| CID GRANT FUNDED PROGRAMS | 0 | 0 | 912,091 | 841,015 | 904,494 |
| ***Sub Total*** | 4,432,397 | 5,294,107 | 5,261,990 | 5,930,025 | 6,104,745 |
| **Special Revenue** | | | | | |
| ENGR ADMIN | 11,632 | 0 | 0 | 0 | 0 |
| ENGR CIP | 0 | 81,490 | 73,074 | 71,362 | 77,840 |
| ***Sub Total*** | 11,632 | 81,490 | 73,074 | 71,362 | 77,840 |
| **Enterprise Funds** | | | | | |
| ENGR CIP | 0 | 0 | (2,447) | 0 | 0 |
| ***Sub Total*** | 0 | 0 | (2,447) | 0 | 0 |
| ***All Funds Total*** | 4,444,029 | 5,375,597 | 5,332,618 | 6,001,387 | 6,182,585 |

## Strategic Actions

**Goal 7: Enhance and Sustain El Paso's Infrastructure Network**

**Strategy 7.2** Improve competitiveness through infrastructure investments impacting the quality of life

- **Action 7.2.1** Implement and monitor methodologies to ensure operational efficiency
- **Action 7.2.2** Deliver high quality CIP projects

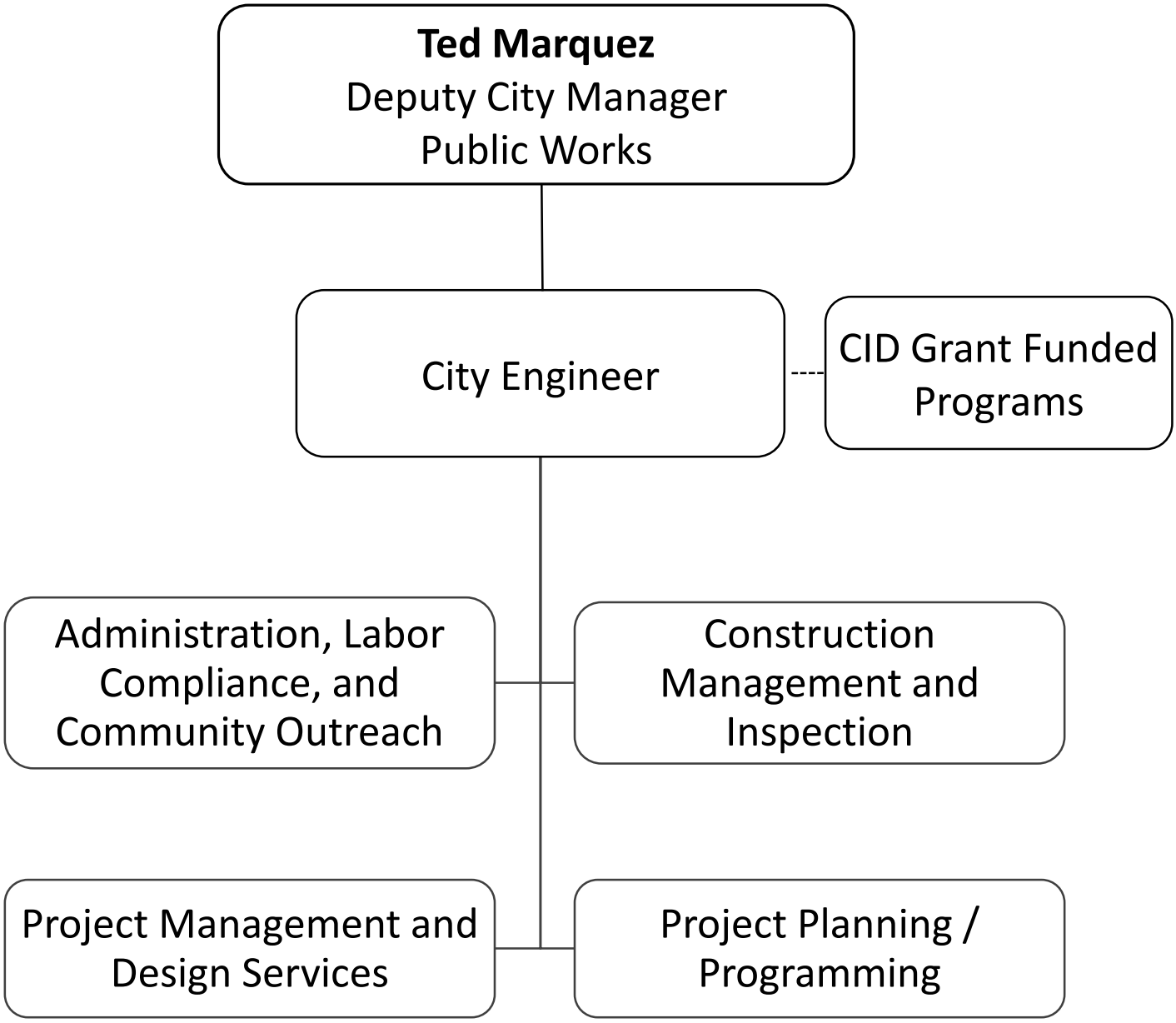
**Strategy 7.5** Design and implement infrastructure projects that maximize co-benefits, simultaneously addressing climatic and social stressors such as flooding, heat, and energy and citizen mobility.

- **Action 7.5.1** Integrate performance based criteria in design scope of work to reinforce sustainability objectives
- **Action 7.5.2** Identify and implement specific sustainability objectives/factors in project lifecycle cost analysis
- **Action 7.5.3** Incorporate water harvesting (i.e. swales) and other green infrastructure techniques in programmed hike and bike trail projects

## FY 2019 Key Performance Indicators

- Number of programmed design projects completed
- Number of programmed construction project completed
- Percentage of capital projects completed on time and at or under budget

# Capital Improvement Department
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 72.50 | 73.50 | 1.00 |
| Non-General Fund | 1.50 | 1.50 | 0.00 |
| **Total Authorized** | **74.00** | **75.00** | **1.00** |

Capital Improvement Department
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Accountant | 2.00 | 1.00 | 1.00 |
| Accounting/Payroll Clerk | 1.00 | 1.00 | 1.00 |
| Accounting/Payroll Specialist | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 1.00 | 2.00 | 1.00 |
| Administrative Services Manager | 1.00 | 1.00 | 1.00 |
| Administrative Support Associate | 0.00 | 0.00 | 1.00 |
| Arborist | 1.00 | 1.00 | 1.00 |
| Architect | 1.00 | 1.00 | 1.00 |
| Architectural Intern | 1.00 | 0.00 | 0.00 |
| Assistant Director of Capital Improvement | 0.00 | 0.00 | 1.00 |
| Assistant Director of CID Construction & Developme | 1.00 | 1.00 | 1.00 |
| Assistant Director of CID Design & Architecture | 1.00 | 1.00 | 0.00 |
| Assistant Director of CID Planning | 0.00 | 0.00 | 1.00 |
| Assistant to the Capital Improvement Director | 1.00 | 1.00 | 0.00 |
| Capital Improvement Project Associate | 4.00 | 4.00 | 3.00 |
| Capital Improvements Program Administrator | 0.00 | 0.00 | 1.00 |
| Chief Architect | 1.00 | 1.00 | 1.00 |
| CID Grant Funded Program Coordinator | 1.00 | 1.00 | 1.00 |
| CID Grant Funded Program Director | 1.00 | 1.00 | 1.00 |
| City Engineer | 1.00 | 1.00 | 1.00 |
| Civil Engineer | 3.00 | 3.00 | 2.00 |
| Civil Engineering Associate | 6.00 | 4.00 | 2.00 |
| Comp Aided Design Draft Technician | 1.00 | 0.00 | 0.00 |
| Construction Superintendent | 7.00 | 7.00 | 6.00 |
| Contracts Development Coordinator | 2.00 | 2.00 | 2.00 |
| Engineering Associate | 4.00 | 4.00 | 4.00 |
| Engineering Division Manager | 3.00 | 3.00 | 4.00 |
| Engineering Lead Technician | 4.00 | 4.00 | 5.00 |
| Engineering Program Administrator | 1.00 | 1.00 | 1.00 |
| Engineering Senior Technician | 4.00 | 4.00 | 3.00 |
| Engineering Technician | 1.00 | 1.00 | 0.00 |
| Grant Planner | 1.00 | 0.00 | 0.00 |
| Landscape Architect | 1.00 | 1.00 | 1.00 |
| Landscape Inspector | 1.00 | 1.00 | 1.00 |
| Lead Planner | 1.00 | 1.00 | 1.00 |
| Office Assistant | 0.00 | 1.00 | 0.00 |
| Project Compliance Specialist | 3.00 | 3.00 | 3.00 |
| Project Manager | 3.00 | 5.00 | 9.00 |
| Public Affairs Coordinator | 0.00 | 0.00 | 1.00 |
| Research & Management Assistant | 1.00 | 1.00 | 1.00 |
| Research Assistant | 1.00 | 0.00 | 0.00 |
| Senior Accountant | 0.00 | 1.00 | 1.00 |
| Senior Accounting/Payroll Specialist | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 1.00 | 1.00 | 1.00 |
| Senior Project Compliance Specialist | 1.00 | 2.00 | 3.00 |

Capital Improvement Department
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Senior Secretary | 2.00 | 1.00 | 2.00 |
| Sustainability Coordinator | 0.00 | 1.00 | 1.00 |
| Traffic Engineer | 1.00 | 1.00 | 1.00 |
| Transportation Planning Administrator | 1.00 | 1.00 | 0.00 |
| **Grand Total** | **75.00** | **74.00** | **75.00** |

# Streets and Maintenance

## Mission

To provide traffic engineering and infrastructure maintenance services to the traveling public in our community so they can experience an enjoyable, safe, efficient, and reliable walk, bike, ride, or drive.

**Key Functions:**

*Maintain all assets of City owned right of way*
*Provide traffic engineering services for the City*
*Repair and service City wide rolling stock*
*Maintain and repair City buildings*

## FY 2018 Key Results

- Estimated to complete 45,000 potholes in FY18
- Completed resurfacing of 234 of 413 streets identified in 2012 Street CIP
- Harvested 750 trees from City tree farm for replanting in City right of way and facilities

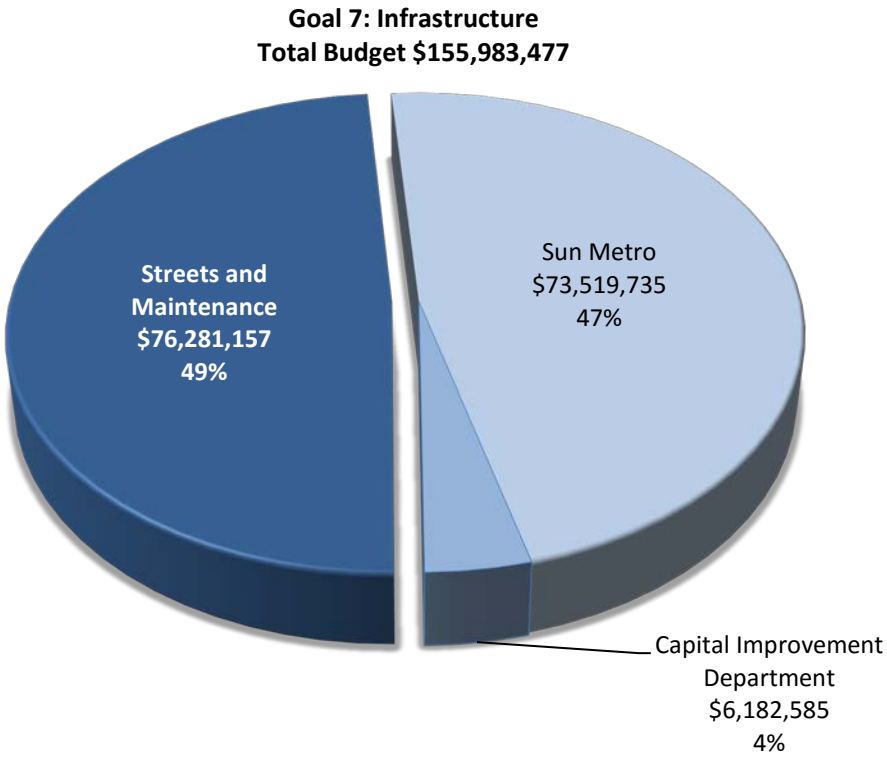
## FY 2019 Budget

**FY 2019 Total Budget**
$76,281,157

**FY 2019 General Fund**
$43,697,381

**FY 2019 Non-General Fund**
$32,583,775

**Total FTE's**
438.00




## FY 2019 Key Deliverables

- Continued advancement of key facility maintenance priorities where feasible through operating budget; roof recoating, electrical upgrades, HVAC upgrades/repairs, etc
- Continue work on the design and construction of the street reconstruction program
- $7M in new funding has been set aside for residential street resurfacing

# STREETS AND MAINTENANCE

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 13,268,476 | 14,339,305 | 14,442,622 | 14,252,455 | 14,363,462 | 111,007 | 1% |
| Employee Benefits | 5,025,836 | 5,492,512 | 5,753,759 | 5,971,725 | 5,898,018 | (73,707) | -1% |
| Contractual Services | - | - | - | - | 8,000 | 8,000 | 100% |
| Professional Services | 1,694 | 4,754 | 14,734 | 2,800 | 3,500 | 700 | 25% |
| Outside Contracts | 5,826,947 | 4,994,928 | 6,455,422 | 7,304,093 | 7,349,016 | 44,923 | 1% |
| Interfund Services | 1,893,961 | 2,029,365 | 1,944,895 | 1,245,299 | 1,275,780 | 30,481 | 2% |
| Building Leases | 230,382 | 244,487 | 203,038 | 210,103 | 241,633 | 31,530 | 15% |
| Fuel & Lubricants | 715,649 | 638,234 | 609,362 | 675,471 | 629,161 | (46,310) | -7% |
| Materials & Supplies | 12,042,709 | 11,109,416 | 12,169,242 | 14,081,517 | 13,554,311 | (527,206) | -4% |
| Maintenance & Repairs | 1,860,646 | 2,705,846 | 2,204,740 | 3,338,739 | 3,385,077 | 46,338 | 1% |
| Minor Equipment & Furniture | 881 | 7,050 | 4,954 | 5,000 | - | (5,000) | -100% |
| Communications | 1,763 | 608 | 1,173 | 4,000 | 4,000 | - | 0% |
| Utilities | 10,294,756 | 10,103,846 | 10,964,149 | 11,623,650 | 11,313,401 | (310,249) | -3% |
| Travel | 2,262 | 10,324 | 13,958 | 13,227 | 15,227 | 2,000 | 15% |
| Other Operating Expenditures | 113,051 | 137,333 | 193,336 | 85,597 | 81,347 | (4,250) | -5% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | 374,169 | 311,979 | 393,030 | 308,244 | - | (308,244) | -100% |
| Other Non-Operating Expenditures | 2,344,683 | 2,472,855 | 3,387,333 | 3,530,986 | - | (3,530,986) | -100% |
| Grant Match | - | - | - | - | - | - | 0% |
| Operating Transfers Out | - | - | 81,382 | 48,306 | 10,533,223 | 10,484,917 | 21705% |
| Capital Expenditures | 4,043,329 | 541,624 | 5,171,764 | 642,000 | 7,626,000 | 6,984,000 | 1088% |
| ***Total Expenditures*** | ***58,041,195*** | ***55,144,465*** | ***64,008,893*** | ***63,343,212*** | ***76,281,157*** | ***12,937,944*** | **20%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 32,179,487 | 33,281,430 | 36,339,982 | 37,315,472 | 43,697,381 | 6,381,909 | 17% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | 3,817,329 | 446,516 | 4,596,961 | 516,000 | 500,000 | (16,000) | -3% |
| Special Revenue | 5,228,438 | 4,563,023 | 5,993,682 | 6,748,740 | 13,716,012 | 6,967,272 | 103% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 1,754 | - | - | - | - | - | 0% |
| Internal Service | 16,814,187 | 16,853,497 | 17,078,268 | 18,763,000 | 18,367,763 | (395,237) | -2% |
| ***Total Funds*** | ***58,041,195*** | ***55,144,465*** | ***64,008,893*** | ***63,343,212*** | ***76,281,157*** | ***12,937,944*** | **20%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 393 | 266 | 281 | 282 | 282 | 0 |
| Non-General Fund | 162 | 151 | 153 | 150 | 156 | 7 |
| ***Total Authorized*** | ***555*** | ***417*** | ***433*** | ***431*** | ***438*** | ***7*** |

# STREETS AND MAINTENANCE

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| Facilities Maintenance Div | 6,084,170 | 7,284,253 | 7,486,124 | 7,797,016 | 7,676,906 |
| Administrative Division | 169,911 | 164,578 | 172,858 | 21,250 | 0 |
| Contract and Materials Mgmt | 27,262 | 28,061 | 28,588 | 0 | 0 |
| City Records | 230,750 | 238,493 | 0 | 0 | 0 |
| Land Management Division | (62) | 0 | 0 | 0 | 0 |
| PW-PARKS BLDG MAINTNC | 13,123,199 | 12,753,017 | 14,693,617 | 15,196,785 | 14,571,441 |
| ENGR TRAFFIC-ST | 3,868,578 | 4,588,452 | 4,788,506 | 4,755,018 | 4,873,575 |
| ST Equipment Support | 2,196 | 0 | 0 | 0 | 0 |
| Pavement MGMT | 1,897,511 | 1,009,567 | 2,127,572 | 2,164,357 | 1,882,145 |
| Admin Support and Data Mgmt | 755,728 | 702,967 | 679,606 | 1,085,003 | 1,385,202 |
| Street MAINTNC | 5,998,442 | 6,512,042 | 6,362,925 | 6,296,044 | 13,308,112 |
| SIGNS AND MARKINGS | 9,744 | 0 | 0 | 0 | 0 |
| TRAFFIC SIGNALS | 12,057 | 0 | 0 | 0 | 0 |
| Fleet Division | 0 | 0 | 188 | 0 | 0 |
| ***Sub Total*** | 32,179,487 | 33,281,430 | 36,339,982 | 37,315,472 | 43,697,381 |
| **Capital Projects** | | | | | |
| Facilities Maintenance Div | 2,193,512 | 337,841 | 0 | 0 | 0 |
| 1997 GO 1990 ELECTN COMM | 0 | 0 | 81,382 | 0 | 0 |
| ENGR TRAFFIC-ST | 0 | 0 | 785,789 | 516,000 | 500,000 |
| Vehicle Replacement Program | 1,623,817 | 108,675 | 3,729,790 | 0 | 0 |
| ***Sub Total*** | 3,817,329 | 446,516 | 4,596,961 | 516,000 | 500,000 |
| **Special Revenue** | | | | | |
| Facilities Maintenance Div | 0 | 0 | 70,380 | 70,380 | 100,000 |
| PW-PARKS BLDG MAINTNC | 632 | 0 | 0 | 0 | 0 |
| ENGR TRAFFIC-ST | 737,375 | 190,939 | 403,885 | 401,531 | 379,455 |
| Pavement MGMT | 1,111,225 | 812,969 | 808,390 | 1,571,561 | 1,099,395 |
| ST Medians | 6,851 | 0 | 0 | 0 | 0 |
| Street MAINTNC | 3,247,983 | 3,559,116 | 4,711,027 | 4,705,267 | 12,137,162 |
| STREET GRAFFITI PROGRAM | 7,938 | 0 | 0 | 0 | 0 |
| STREET SWEEPING OPER | 16,434 | 0 | 0 | 0 | 0 |
| Vehicle Replacement Program | 100,000 | 0 | 0 | 0 | 0 |
| ***Sub Total*** | 5,228,438 | 4,563,023 | 5,993,682 | 6,748,740 | 13,716,012 |
| **Enterprise Funds** | | | | | |
| Admin Support and Data Mgmt | 1,754 | 0 | 0 | 0 | 0 |
| ***Sub Total*** | 1,754 | 0 | 0 | 0 | 0 |
| **Internal Service** | | | | | |
| Admin Support and Data Mgmt | 0 | 0 | (17,263) | 633,614 | 642,900 |
| Vehicle Replacement Program | 0 | 6,645 | 0 | 0 | 0 |
| Fleet Division | 16,073,743 | 16,298,895 | 17,095,530 | 18,129,386 | 17,724,863 |
| Quick Copy | 740,443 | 547,957 | 0 | 0 | 0 |
| ***Sub Total*** | 16,814,187 | 16,853,497 | 17,078,268 | 18,763,000 | 18,367,763 |
| ***All Funds Total*** | 58,041,195 | 55,144,465 | 64,008,893 | 63,343,212 | 76,281,157 |

## Strategic Actions

**Goal 7: Enhance and Sustain El Paso's Infrastructure Network**

**Strategy 7.2** Improve competitiveness through infrastructure investments impacting the quality of life

**Action 7.2.1** Implement and monitor methodologies to ensure operational efficiency

**Strategy 7.4** Continue the strategic investment in city facilities and technology

**Action 7.4.1** Maintain City buildings to ensure public welfare through safe and secure facilities

**Strategy 7.5** Design and implement infrastructure projects that maximize co-benefits, simultaneously addressing climatic and social stressors such as flooding, heat, and energy and citizen mobility.

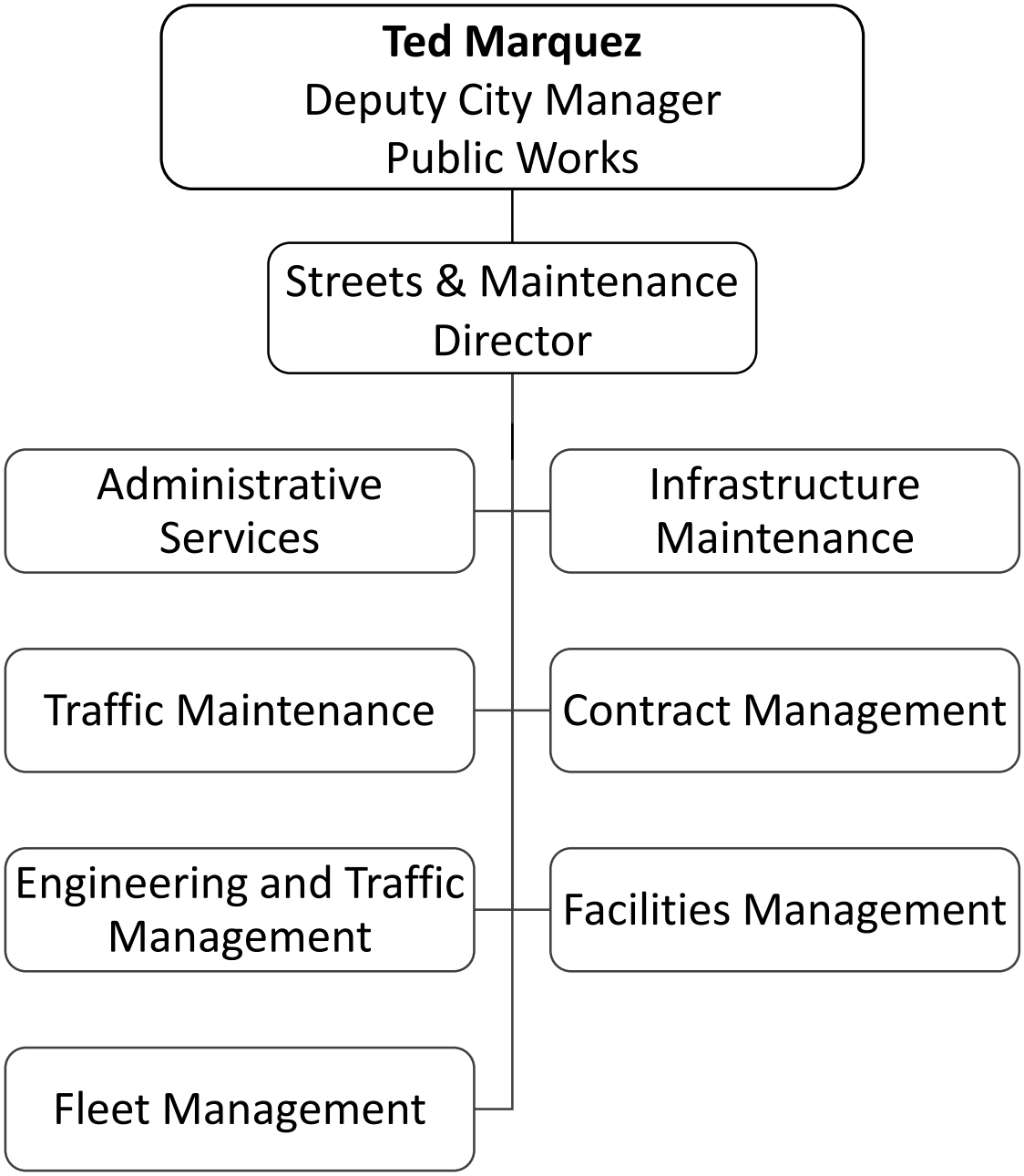
**Action 7.5.1** Integrate performance based criteria in design scope of work to reinforce sustainability objectives

## FY 2019 Key Performance Indicators

- Increase miles of streets swept
- Police Department vehicles and equipment operational and available
- Environmental Department vehicles and equipment operational and available
- Remove graffiti within two days
- Number of programed streets paved completed
- Number of potholes patched

# Streets & Maintenance

## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 281.50 | 281.60 | 0.10 |
| Non-General Fund | 149.50 | 156.40 | 6.90 |
| **Total Authorized** | **431.00** | **438.00** | **7.00** |

Streets and Maintenance Department
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Accounting/Payroll Clerk | 4.00 | 4.00 | 4.00 |
| Accounting/Payroll Specialist | 3.00 | 3.00 | 3.00 |
| Administrative Analyst | 1.00 | 0.00 | 0.00 |
| Administrative Assistant | 2.00 | 2.00 | 1.00 |
| Administrative Services Manager | 1.00 | 1.00 | 1.00 |
| Automotive Maintenance Technician | 3.00 | 0.00 | 0.00 |
| Bicycle Program Coordinator | 0.00 | 1.00 | 1.00 |
| Business & Financial Manager | 1.00 | 1.00 | 1.00 |
| CADD Technician | 1.00 | 1.00 | 1.00 |
| Civil Engineering Associate | 1.00 | 1.00 | 2.00 |
| Construction Superintendent | 0.00 | 0.00 | 1.00 |
| Custodial Services Supervisor | 1.00 | 1.00 | 1.00 |
| Database Analyst | 1.00 | 1.00 | 1.00 |
| Departmental Human Resources Manager | 1.00 | 1.00 | 1.00 |
| Deputy Director of Streets & Maintenance | 1.00 | 1.00 | 1.00 |
| Electrical Engineering Associate | 1.00 | 1.00 | 1.00 |
| Electrician | 9.00 | 9.00 | 9.00 |
| Electronics Lead Technican | 4.00 | 4.00 | 4.00 |
| Electronics Technician | 9.00 | 9.00 | 9.00 |
| Engineering Aide | 2.00 | 2.00 | 2.00 |
| Engineering Associate | 5.00 | 5.00 | 5.00 |
| Engineering Division Manager | 2.00 | 2.00 | 2.00 |
| Engineering Lead Technician | 3.00 | 3.00 | 3.00 |
| Engineering Senior Technician | 5.00 | 5.00 | 5.00 |
| Engineering Technician | 9.00 | 9.00 | 11.00 |
| Equipment Operator | 33.00 | 33.00 | 33.00 |
| Facilities Maintenance Chief | 1.00 | 1.00 | 1.00 |
| Facilities Maintenance Lead Worker | 5.00 | 5.00 | 5.00 |
| Facilities Maintenance Superintendent | 1.00 | 1.00 | 1.00 |
| Facilities Maintenance Supervisor | 6.00 | 6.00 | 6.00 |
| Facilities Maintenance Worker | 15.00 | 15.00 | 15.00 |
| Fleet & Building Maintenance Superintendent | 1.00 | 1.00 | 1.00 |
| Fleet Maintenance Lead Technician | 11.00 | 11.00 | 11.00 |
| Fleet Maintenance Manager | 1.00 | 1.00 | 1.00 |
| Fleet Maintenance Supervisor | 8.00 | 8.00 | 8.00 |
| Fleet Maintenance Technician | 35.00 | 35.00 | 35.00 |
| Fleet Service Worker | 15.00 | 14.00 | 13.00 |
| Fleet Services Coordinator | 1.00 | 1.00 | 1.00 |
| General Service Worker | 64.00 | 65.00 | 66.00 |
| General Services Lead Worker | 25.00 | 25.00 | 25.00 |
| General Services Supervisor | 3.00 | 3.00 | 3.00 |
| GIS Technician | 3.00 | 3.00 | 3.00 |
| Graffiti Abatement Program Coordinator | 1.00 | 1.00 | 1.00 |
| Groundskeeper | 3.00 | 3.00 | 3.00 |

Streets and Maintenance Department
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Heavy Equipment Operator | 6.00 | 7.00 | 7.00 |
| Human Resources Analyst | 1.00 | 1.00 | 1.00 |
| Human Resources Specialist | 1.00 | 1.00 | 1.00 |
| Lead Maintenance Mechanic | 4.00 | 4.00 | 4.00 |
| Lead Planner | 1.00 | 1.00 | 1.00 |
| Lead Public Affairs Coordinator | 1.00 | 1.00 | 1.00 |
| Locksmith | 1.00 | 1.00 | 1.00 |
| Maintenance Mechanic | 7.00 | 7.00 | 7.00 |
| Maintenance Service Ticket Writer | 8.00 | 8.00 | 7.00 |
| Materials Specialist | 8.00 | 8.00 | 8.00 |
| Materials Supervisor | 1.00 | 1.00 | 1.00 |
| Motorcycle Mechanic Technician | 0.00 | 2.00 | 2.00 |
| Museum Operations Assistant | 1.00 | 0.00 | 0.00 |
| Office Assistant | 1.00 | 1.00 | 1.00 |
| Operations Assistant | 5.00 | 5.00 | 6.00 |
| Operations Supervisor | 6.00 | 6.00 | 5.00 |
| Plumber | 2.00 | 2.00 | 2.00 |
| Resurfacing Inspector | 3.00 | 3.00 | 6.00 |
| Roofer | 1.00 | 1.00 | 1.00 |
| Senior Accountant | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 7.00 | 7.00 | 9.00 |
| Stores Clerk | 0.00 | 0.00 | 1.00 |
| Streets & Maintenance Director | 1.00 | 1.00 | 1.00 |
| Trades Helper | 20.00 | 20.00 | 20.00 |
| Traffic Control Installation Supervisor | 3.00 | 3.00 | 3.00 |
| Traffic Control Specialist | 2.00 | 2.00 | 2.00 |
| Traffic Engineer | 1.00 | 1.00 | 1.00 |
| Traffic Engineering Associate | 1.00 | 1.00 | 1.00 |
| Traffic Signal Division Supervisor | 1.00 | 1.00 | 1.00 |
| Traffic Signal Maintenance Supervisor | 3.00 | 3.00 | 3.00 |
| Traffic Signs & Markings Division Supervisor | 1.00 | 1.00 | 1.00 |
| Traffic Signs & Markings Technician | 7.00 | 7.00 | 7.00 |
| Traffic Signs & Markings Worker | 6.00 | 6.00 | 6.00 |
| Transportation Manager | 2.00 | 3.00 | 3.00 |
| Truck Driver | 14.00 | 13.00 | 12.00 |
| Welder | 3.00 | 2.00 | 2.00 |
| **Grand Total** | **433.00** | **431.00** | **438.00** |

# Sun Metro

## Mission

Provide a first-class public transportation service to all El Pasoans and visitors so they can experience safe, reliable, professional, courteous customer services, and economic opportunity.

**Key Functions:**

*Provide reliable local transit and paratransit service*
*Maintain assets in excellent working condition*
*Provide safety and security for system users and visitors*

## FY 2018 Key Results

- Streetcar completed construction phase and refurbishing of cars
- Northgate Terminal and Garage. Grand opening held in May. City's first private-public Transit Oriented Development

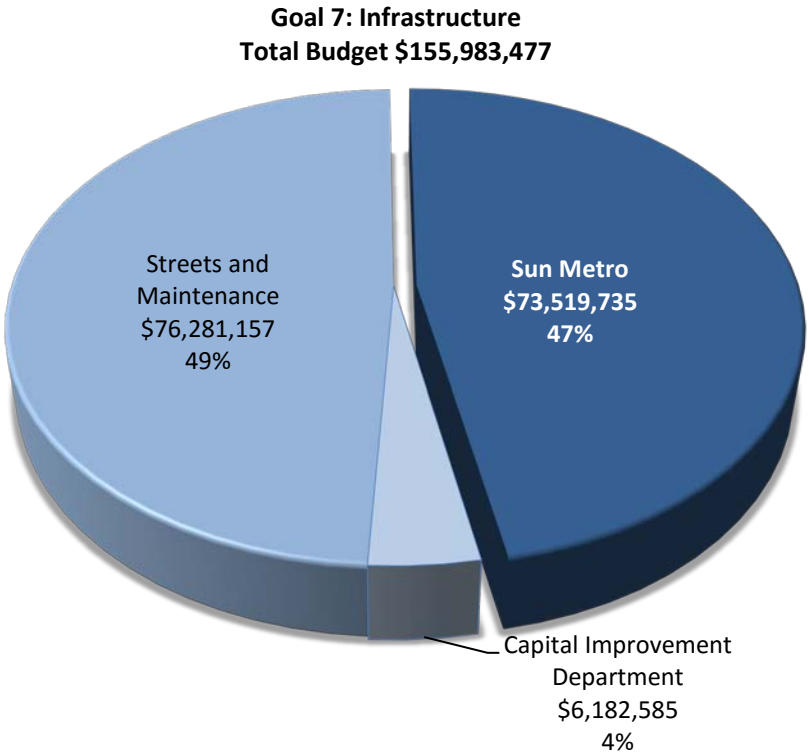
## FY 2019 Budget

**FY 2019 Total Budget**
$73,519,735

**FY 2019 General Fund**
$0

**FY 2019 Non-General Fund**
$73,519,735

**Total FTE's**
718.25




## FY 2019 Key Deliverables

- Initiate Streetcar revenue service in November 2018, to include continuous financial analysis of service costs
- Commence Alameda RTS service in November 2018 and Dyer RTS in January 2019

# MASS TRANSIT - SUN METRO

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 25,608,150 | 25,726,416 | 25,947,536 | 23,208,116 | 24,815,046 | 1,606,930 | 7% |
| Employee Benefits | 8,286,865 | 10,358,076 | 10,791,190 | 10,526,582 | 10,983,974 | 457,392 | 4% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | 284,562 | 185,383 | 155,327 | 292,000 | 339,142 | 47,142 | 16% |
| Outside Contracts | 12,172,350 | 12,661,367 | 13,450,816 | 14,099,590 | 14,925,013 | 825,423 | 6% |
| Interfund Services | 8,211 | 3,012 | 1,231 | 7,500 | 7,500 | - | 0% |
| Building Leases | 770,129 | 731,472 | 808,820 | 795,146 | 564,950 | (230,196) | -29% |
| Fuel & Lubricants | 3,837,297 | 3,221,939 | 2,447,703 | 2,761,388 | 3,175,000 | 413,612 | 15% |
| Materials & Supplies | 4,405,102 | 4,252,063 | 4,374,260 | 4,819,850 | 4,270,350 | (549,500) | -11% |
| Maintenance & Repairs | 728,480 | 1,298,870 | 376,229 | 385,000 | 275,000 | (110,000) | -29% |
| Minor Equipment & Furniture | 23,242 | 86,532 | 103,029 | 44,000 | 47,000 | 3,000 | 7% |
| Communications | 134,050 | 123,508 | 117,204 | 237,814 | 211,550 | (26,264) | -11% |
| Utilities | 1,297,104 | 1,345,120 | 1,435,385 | 1,418,000 | 1,769,000 | 351,000 | 25% |
| Travel | 54,466 | 53,836 | 39,265 | 35,000 | 53,000 | 18,000 | 51% |
| Other Operating Expenditures | 21,445,485 | 18,812,592 | 20,153,727 | 5,119,195 | 5,228,975 | 109,780 | 2% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | 2,088,267 | 2,356,636 | 649,223 | 4,013,591 | 4,138,227 | 124,636 | 3% |
| Grant Match | 167,098 | 1,079,162 | (424,289) | 1,496,724 | 2,243,000 | 746,276 | 50% |
| Operating Transfers Out | (170) | - | - | 1,671,588 | - | (1,671,588) | -100% |
| Capital Expenditures | 8,199,745 | 4,017,077 | 14,288,011 | 296,317 | 473,008 | 176,690 | 60% |
| ***Total Expenditures*** | ***89,510,433*** | ***86,313,061*** | ***94,714,668*** | ***71,227,401*** | ***73,519,735*** | ***2,292,334*** | **3%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | - | - | - | - | - | - | 0% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | - | - | - | - | - | - | 0% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 89,510,433 | 86,313,061 | 94,714,668 | 71,227,401 | 73,519,735 | 2,292,334 | 3% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***89,510,433*** | ***86,313,061*** | ***94,714,668*** | ***71,227,401*** | ***73,519,735*** | ***2,292,334*** | **3%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | - | - | - | - | - | - |
| Non-General Fund | 632 | 639 | 644 | 646 | 718 | 73 |
| ***Total Authorized*** | ***632*** | ***639*** | ***644*** | ***646*** | ***718*** | ***73*** |

# SUN METRO

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **Enterprise Funds** | | | | | |
| MASS TRANSIT ADMIN | 24,540,067 | 23,740,872 | 29,026,888 | 17,892,540 | 16,219,074 |
| FIXED ROUTE OPER | 29,244,626 | 28,547,964 | 29,095,455 | 27,500,525 | 27,680,119 |
| LIFT OPER | 7,354,906 | 8,620,310 | 9,177,888 | 9,639,408 | 9,597,745 |
| TRANSIT PLANNIN | 2,283,854 | 2,483,487 | 1,027,748 | 653,872 | 416,243 |
| TRANSIT SAFETY SECURITY | 2,270,149 | 2,073,340 | 1,851,903 | 1,904,936 | 2,162,004 |
| TRANSIT MAINTNC | 18,404,349 | 16,195,270 | 12,623,839 | 13,636,120 | 14,628,050 |
| MASS TRANS INVENTORY PURCHASE | 4,176,006 | 5,126,644 | 4,749,541 | 5,890,388 | 5,887,000 |
| MASS TRANSIT INVENTORY ISSS | (4,347,701) | (4,373,161) | (4,925,562) | (5,890,388) | (5,887,000) |
| SUN METRO CAPTL GRNT | 5,584,177 | 3,898,334 | 12,086,967 | 0 | 0 |
| SM Streetcar Operations | 0 | 0 | 0 | 0 | 2,816,500 |
| ***Sub Total*** | 89,510,433 | 86,313,061 | 94,714,668 | 71,227,401 | 73,519,735 |
| ***All Funds Total*** | 89,510,433 | 86,313,061 | 94,714,668 | 71,227,401 | 73,519,735 |

## Strategic Actions

**Goal 7: Enhance and Sustain El Paso's Infrastructure Network**

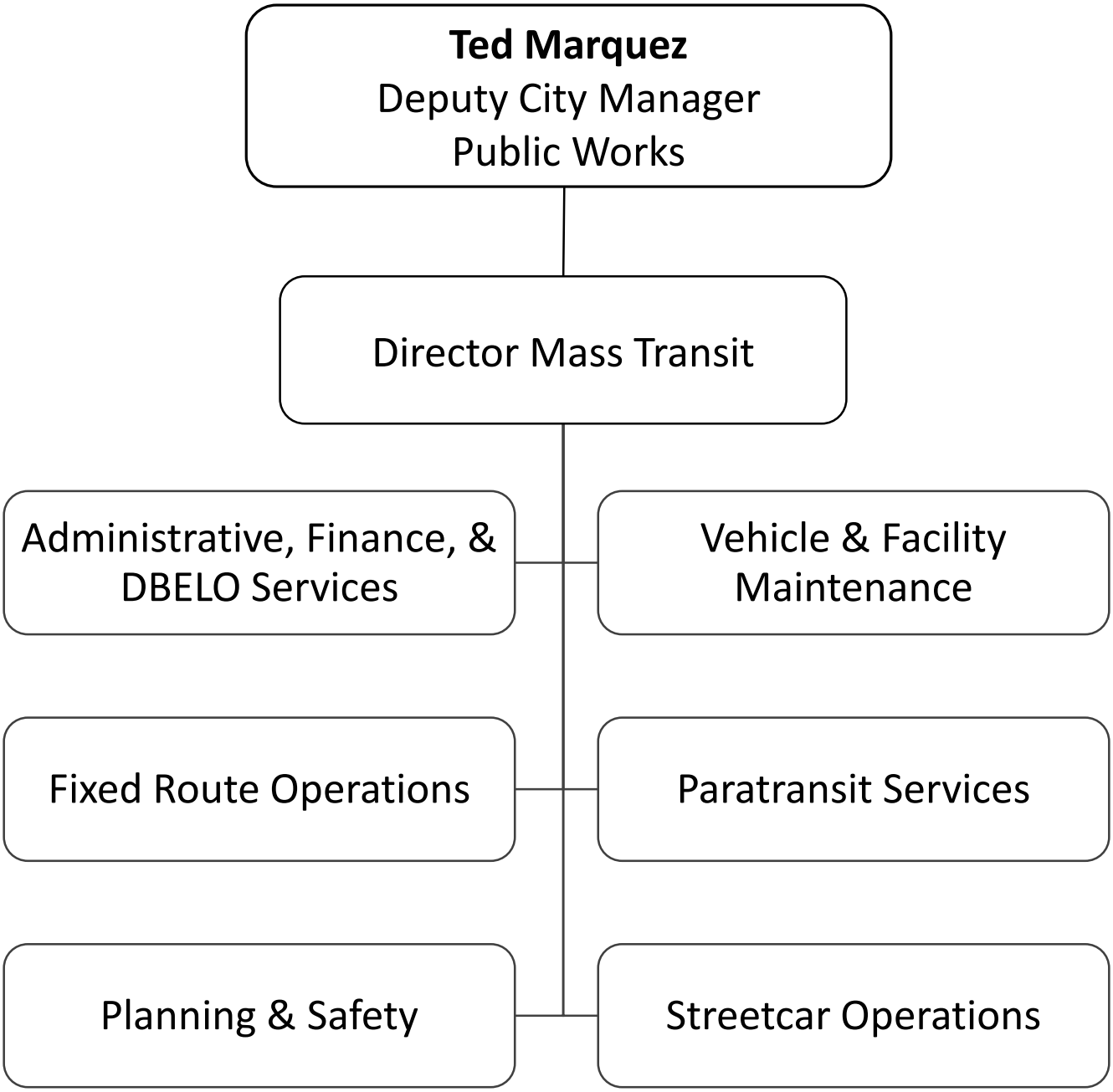
**Strategy 7.3** Enhance regional comprehensive transportation system

- **Action 7.3.1** Expand and sustain mass transit alternatives
- **Action 7.3.3** Coordinate regional, multimodal transportation strategies, programs, and plans within the El Paso MPO planning area

## FY 2019 Key Performance Indicators

- Fixed Route On-Time performance
- Road Call Quantity
- On time Preventative Maintenance
- Customer Complaints per 100,000 passengers

# Mass Transit – Sun Metro
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 0.00 | 0.00 | 0.00 |
| Non-General Fund | 645.75 | 718.25 | 72.50 |
| **Total Authorized** | **645.75** | **718.25** | **72.50** |

Sun Metro - Mass Transit
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) Director Mass Transit | 1.00 | 1.00 | 1.00 |
| (Con) Grants Planner | 1.00 | 1.00 | 0.00 |
| (UF) Fleet Service Assistant | 1.00 | 1.00 | 1.00 |
| Access & Lift Svs Compl Off | 1.00 | 1.00 | 1.00 |
| Accountant | 3.00 | 3.00 | 3.00 |
| Accounting/Payroll Clerk | 6.00 | 6.00 | 6.00 |
| Accounting/Payroll Specialist | 3.00 | 3.00 | 3.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Assistant Director for Transit | 1.00 | 1.00 | 1.00 |
| Assistant Director of Maintenance | 1.00 | 1.00 | 1.00 |
| Assistant Director Trans Adm & Fin | 1.00 | 1.00 | 1.00 |
| Assistant Security Manager | 1.00 | 1.00 | 1.00 |
| Associate Accountant | 1.00 | 1.00 | 1.00 |
| Business & Financial Manager | 1.00 | 1.00 | 1.00 |
| Capital Projects Manager | 0.00 | 1.00 | 1.00 |
| Cashier | 11.00 | 11.00 | 13.50 |
| Coach Operator | 365.00 | 365.00 | 0.00 |
| Coach Operator Trainee | 16.00 | 16.00 | 0.00 |
| Coach Operator Trainer | 4.75 | 4.75 | 0.00 |
| Communication Dispatcher | 4.00 | 4.00 | 4.00 |
| Customer Relations Clerk | 10.00 | 10.00 | 10.00 |
| Departmental Human Resources Manager | 1.00 | 1.00 | 1.00 |
| Document Center Specialist | 1.00 | 1.00 | 1.00 |
| Electronics Lead Technician | 1.00 | 1.00 | 1.00 |
| Electronics Technician | 7.00 | 7.00 | 7.00 |
| Facilities Maintenance Lead Worker | 2.00 | 2.00 | 2.00 |
| Facilities Maintenance Supervisor | 1.00 | 1.00 | 1.00 |
| Facilities Maintenance Worker | 4.00 | 4.00 | 4.00 |
| Fixed Route Assistant Superintendent | 2.00 | 2.00 | 0.00 |
| Fleet Body Repair Lead Technician | 1.00 | 1.00 | 1.00 |
| Fleet Body Repair Technician | 7.00 | 7.00 | 7.00 |
| Fleet Body Shop Supervisor | 2.00 | 2.00 | 2.00 |
| Fleet Maintenance Chief | 1.00 | 1.00 | 1.00 |
| Fleet Maintenance Lead Technician | 16.00 | 16.00 | 16.00 |
| Fleet Maintenance Supervisor | 10.00 | 10.00 | 10.00 |
| Fleet Maintenance Technician | 34.00 | 34.00 | 34.00 |
| Fleet Maintenance Trainer Supervisor | 1.00 | 1.00 | 1.00 |
| Fleet Service Assistant | 18.00 | 18.00 | 18.00 |
| Fleet Service Worker | 6.00 | 6.00 | 6.00 |
| General Service Worker | 3.00 | 3.00 | 3.00 |
| Grant Project Manager | 1.00 | 1.00 | 1.00 |
| Human Resources Analyst | 1.00 | 1.00 | 1.00 |
| Human Resources Specialist | 1.00 | 1.00 | 1.00 |
| Irrigation Technician | 1.00 | 1.00 | 1.00 |
| Lead Maintenance Mechanic | 2.00 | 2.00 | 2.00 |

Sun Metro - Mass Transit
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Maintenance Manager | 1.00 | 1.00 | 1.00 |
| Maintenance Mechanic | 5.00 | 5.00 | 5.00 |
| Maintenance Service Ticket Writer | 2.00 | 2.00 | 2.00 |
| Marketing Specialist | 1.00 | 1.00 | 1.00 |
| Materials Specialist | 4.00 | 4.00 | 4.00 |
| Network Administrator | 0.00 | 1.00 | 1.00 |
| Planner | 1.00 | 1.00 | 1.00 |
| Public Affairs Coordinator | 1.00 | 1.00 | 1.00 |
| Research Assistant | 1.00 | 1.00 | 1.00 |
| Risk Management Analyst | 1.00 | 1.00 | 0.00 |
| Secretary | 1.00 | 1.00 | 1.00 |
| Senior Accountant | 1.00 | 1.00 | 1.00 |
| Senior Graphics Technician | 1.00 | 1.00 | 1.00 |
| Senior Office Assistant | 3.00 | 3.00 | 3.00 |
| Senior Secretary | 3.00 | 3.00 | 4.00 |
| Senior Service Planner | 2.00 | 2.00 | 2.00 |
| Stores Clerk | 7.00 | 7.00 | 7.00 |
| Streetcar Hostler | 0.00 | 0.00 | 2.00 |
| Streetcar Main Tech | 0.00 | 0.00 | 4.00 |
| Streetcar Maint & Fac Serv Sup | 0.00 | 0.00 | 1.00 |
| Streetcar Sfty Sec & Trn Mgr | 0.00 | 0.00 | 1.00 |
| Support Services II | 1.00 | 1.00 | 1.00 |
| Trades Helper | 6.00 | 6.00 | 6.00 |
| Traffic Engineer | 1.00 | 1.00 | 1.00 |
| Transit Fleet Service Supervisor | 1.00 | 1.00 | 1.00 |
| Transit Ori Dev & Project Manager | 1.00 | 1.00 | 1.00 |
| Transit Planning & Program Coordinator | 1.00 | 1.00 | 1.00 |
| Transit Project Engineer | 1.00 | 1.00 | 1.00 |
| Transit Asst Superint of Oper | 0.00 | 0.00 | 2.00 |
| Transit Operator | 0.00 | 0.00 | 426.00 |
| Transit Operator Trainee | 0.00 | 0.00 | 16.00 |
| Transit Operator Trainer | 0.00 | 0.00 | 4.75 |
| Transit Schedule Writer | 3.00 | 3.00 | 2.00 |
| Transit Stock Controller | 1.00 | 1.00 | 1.00 |
| Transit Supervisor | 32.00 | 32.00 | 35.00 |
| Transit Term Operations Officer | 2.00 | 2.00 | 2.00 |
| Website Coordinator | 1.00 | 1.00 | 1.00 |
| **Grand Total** | **643.75** | **645.75** | **718.25** |

# GOAL 8

## PUBLIC HEALTH

-ANIMAL SERVICES

-COMMUNITY & HUMAN DEVELOPMENT

-ENVIRONMENTAL SERVICES

-PUBLIC HEALTH

# GOAL 8

**Nurture and Promote a Healthy, Sustainable Community**

| *Expenditures by Group* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 25,592,823 | 29,117,766 | 29,358,581 | 28,972,223 | 28,343,501 | (628,722) | -2% |
| Employee Benefits | 8,318,899 | 10,608,007 | 10,726,319 | 12,047,956 | 11,762,834 | (285,122) | -2% |
| Contractual Services | 53,943 | 60,489 | 6,827 | 20,000 | 5,000 | (15,000) | -75% |
| Professional Services | 142,620 | 170,199 | 233,033 | 158,058 | 458,013 | 299,955 | 190% |
| Outside Contracts | 3,340,079 | 4,578,456 | 4,346,768 | 4,763,194 | 6,858,532 | 2,095,339 | 44% |
| Interfund Services | 6,174,584 | 6,643,401 | 6,646,431 | 6,385,424 | 7,035,703 | 650,279 | 10% |
| Building Leases | 519,735 | 526,823 | 799,657 | 862,370 | 879,041 | 16,671 | 2% |
| Fuel & Lubricants | 2,722,107 | 2,182,323 | 2,486,590 | 2,737,579 | 2,857,700 | 120,121 | 4% |
| Materials & Supplies | 2,670,271 | 2,697,010 | 2,723,864 | 3,586,154 | 3,799,262 | 213,108 | 6% |
| Maintenance & Repairs | 47,597 | 78,437 | 180,285 | 189,040 | 887,575 | 698,535 | 370% |
| Minor Equipment & Furniture | 244,609 | 358,323 | 279,093 | 271,429 | 195,062 | (76,367) | -28% |
| Communications | 434,198 | 460,883 | 480,263 | 714,371 | 639,795 | (74,576) | -10% |
| Utilities | 493,399 | 529,234 | 513,375 | 623,894 | 605,518 | (18,376) | -3% |
| Travel | 175,969 | 240,618 | 242,102 | 284,369 | 335,732 | 51,363 | 18% |
| Other Operating Expenditures | 14,356,569 | 16,756,607 | 16,706,858 | 9,060,701 | 8,779,828 | (280,872) | -3% |
| Community Service Projects | 10,779,080 | 6,768,225 | 6,304,138 | 5,779,013 | 6,239,838 | 460,825 | 8% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | 1,936,434 | 1,844,232 | 1,572,266 | 3,478,544 | 3,482,974 | 4,430 | 0% |
| Grant Match | 399,704 | 125,396 | 45,119 | (66,601) | 230,314 | 296,916 | -446% |
| Operating Transfers Out | 20,058,252 | 18,362,440 | 28,444,672 | 16,922,843 | 25,441,258 | 8,518,415 | 50% |
| Capital Expenditures | 14,212,615 | 16,033,540 | 22,571,927 | 11,508,222 | 11,086,022 | (422,200) | -4% |
| ***Total Expenditures*** | ***112,673,488*** | ***118,142,408*** | ***134,668,168*** | ***108,298,781*** | ***119,923,504*** | ***11,624,723*** | **11%** |

| *Source of Funds* | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 6,360,426 | 6,914,084 | 5,997,009 | 6,979,237 | 7,209,521 | 230,284 | 3% |
| Community Development Block Grants | 14,880,368 | 16,339,760 | 12,318,470 | 11,943,077 | 11,202,665 | (740,412) | -6% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | 38,959 | - | 289,908 | 289,908 | 100% |
| Special Revenue | 19,660,583 | 19,088,831 | 28,782,345 | 26,490,119 | 27,078,906 | 588,787 | 2% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 71,772,112 | 75,799,734 | 87,531,384 | 62,886,347 | 74,142,504 | 11,256,157 | 18% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***112,673,488*** | ***118,142,408*** | ***134,668,168*** | ***108,298,781*** | ***119,923,504*** | ***11,624,723*** | **11%** |

| *Positions* | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 78 | 74 | 75 | 75 | 77 | 2 |
| Non-General Fund | 705 | 703 | 757 | 778 | 775 | (4) |
| ***Total Authorized*** | ***784*** | ***777*** | ***832*** | ***854*** | ***852*** | ***(2)*** |

# Animal Services

## Mission

To compassionately care for the health, safety, and welfare of El Paso animals in our care and to advocate for animals in the community through education, community partnerships, enforcement and responsible pet ownership.

**Key Functions:**

*Maintain the health, safety, and welfare of the public and pets*
*Investigate reports about loose, stray, sick or injured animals, bite incidents and animal cruelty*
*Enforce laws related to animals*

## FY 2018 Key Results

- Pet Foster program averaged 575 animals per month
- Completed all hiring as part of reform plan for the department
- Hired first ever Permanent Director of Animal Services

## FY 2019 Budget

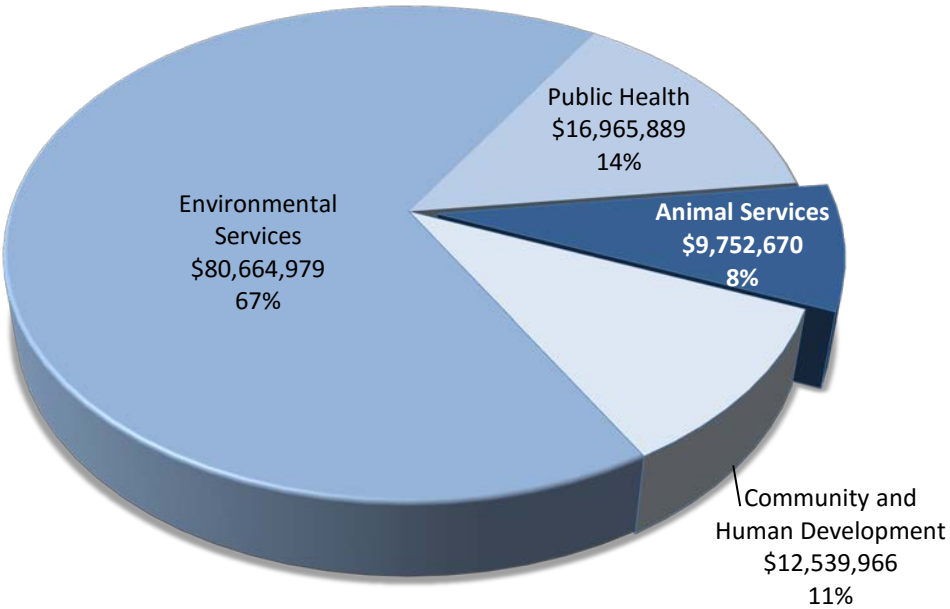
**FY 2019 Total Budget**
$9,752,670

**FY 2019 General Fund**
$0

**FY 2019 Non-General Fund**
$9,752,670

**Total FTE's**
142.50

**Goal 8: Healthy, Sustainable Community**
**Total Budget $119,923,504**




## FY 2019 Key Deliverables

- Continue "no-kill" shelter effort leading to 90% live release rate by 2020. FY18 YTD 83.28% New FY19 Target: 86%
- Increase total spay/neuter services Target: 14,166 for FY19
- Reduce euthanasia due to infectious disease by 15%

# ANIMAL SERVICES

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017* ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | - | - | 4,103,493 | 4,766,984 | 4,636,306 | (130,679) | -3% |
| Employee Benefits | - | - | 1,400,858 | 1,650,382 | 1,697,315 | 46,933 | 3% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | - | - | - | - | - | - | 0% |
| Outside Contracts | - | - | 492,890 | 621,000 | 649,638 | 28,638 | 5% |
| Interfund Services | - | - | 120,649 | 163,500 | 140,000 | (23,500) | -14% |
| Building Leases | - | - | 10,828 | 14,000 | 28,000 | 14,000 | 100% |
| Fuel & Lubricants | - | - | 94,567 | 144,000 | 130,000 | (14,000) | -10% |
| Materials & Supplies | - | - | 812,736 | 1,248,368 | 1,163,414 | (84,954) | -7% |
| Maintenance & Repairs | - | - | 5,396 | 20,000 | 39,375 | 19,375 | 97% |
| Minor Equipment & Furniture | - | - | 43,703 | 63,000 | 50,000 | (13,000) | -21% |
| Communications | - | - | 168 | 93,500 | 36,000 | (57,500) | -61% |
| Utilities | - | - | 95,014 | 104,000 | 104,000 | - | 0% |
| Travel | - | - | 28,812 | 26,000 | 26,000 | - | 0% |
| Other Operating Expenditures | - | - | 520,301 | 322,585 | 41,250 | (281,335) | -87% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | - | - | 6,046 | 1,050 | 1,050 | - | 0% |
| Grant Match | - | - | 45,000 | - | - | - | 0% |
| Operating Transfers Out | - | - | - | - | - | - | 0% |
| Capital Expenditures | - | - | 788,242 | 820,000 | 1,010,322 | 190,322 | 23% |
| ***Total Expenditures*** | ***-*** | ***-*** | ***8,568,703*** | ***10,058,369*** | ***9,752,670*** | ***(305,699)*** | ***-3%*** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | - | - | - | - | - | - | 0% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | - | - | 8,568,703 | 10,058,369 | 9,752,670 | (305,699) | -3% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***-*** | ***-*** | ***8,568,703*** | ***10,058,369*** | ***9,752,670*** | ***(305,699)*** | ***-3%*** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | - | - | - | - | - | - |
| Non-General Fund | - | - | 133 | 141 | 143 | 2 |
| ***Total Authorized*** | ***-*** | ***-*** | ***133*** | ***141*** | ***143*** | ***2*** |

*No actuals in prior years since this department was added in FY 2017

# *ANIMAL SERVICES*

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **Special Revenue** | | | | | |
| Animal Services Administration | 0 | 0 | 2,502,126 | 2,450,872 | 2,861,116 |
| Shelter Operations | 0 | 0 | 1,233,242 | 1,511,618 | 1,625,760 |
| Medical Operations | 0 | 0 | 1,495,000 | 1,908,919 | 1,874,760 |
| AS Community Programs | 0 | 0 | 581,610 | 832,515 | 776,341 |
| AS Grants | 0 | 0 | 2,756,724 | 3,354,445 | 2,614,692 |
| ***Sub Total*** | 0 | 0 | 8,568,703 | 10,058,369 | 9,752,670 |
| ***All Funds Total*** | 0 | 0 | 8,568,703 | 10,058,369 | 9,752,670 |

## Strategic Actions

**Goal 8: Nurture and Promote a Healthy, Sustainable Community**

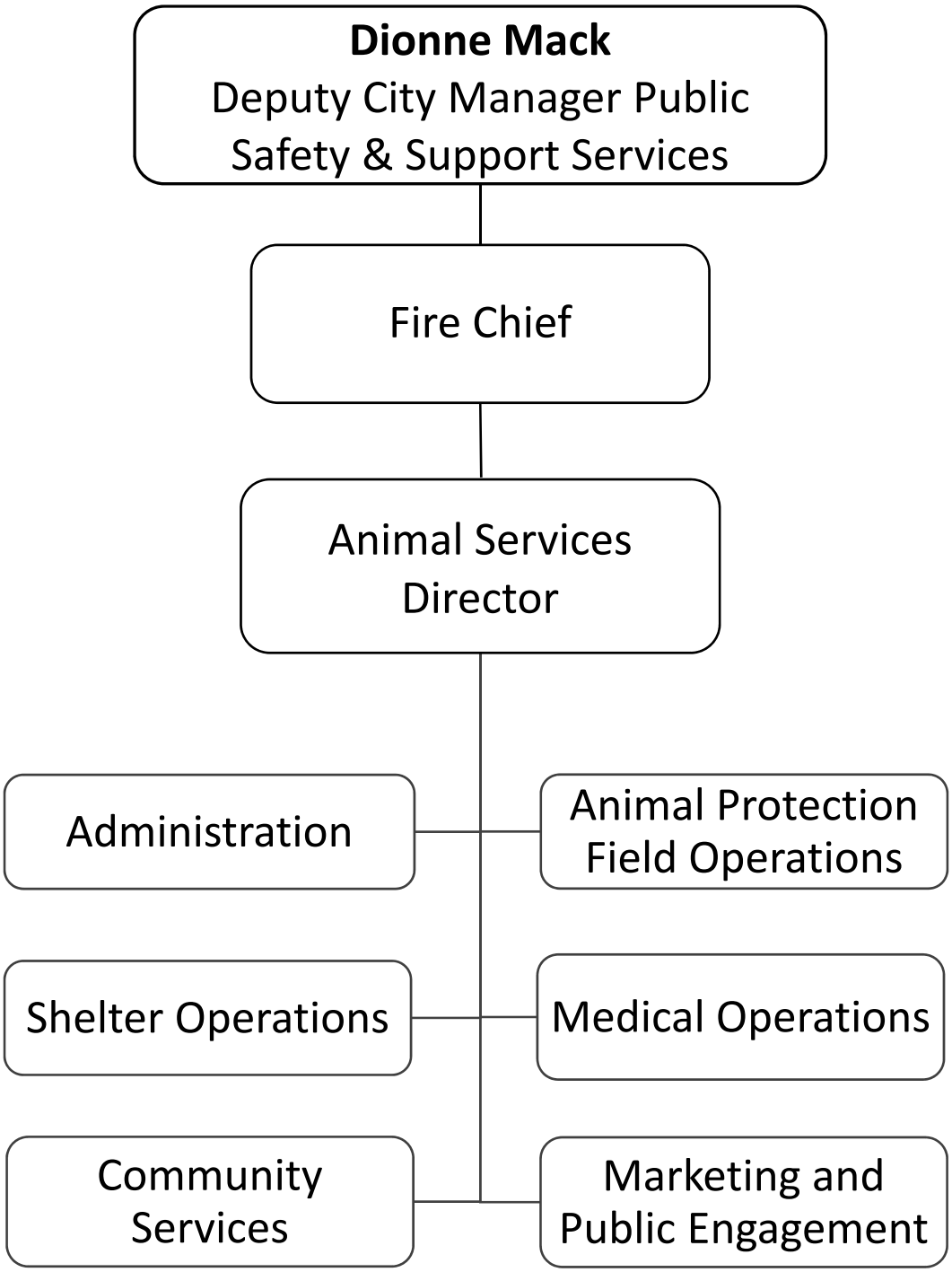
**Strategy 8.3** Enhance animal services to ensure El Paso's pets are provided a safe and healthy environment

- **Action 8.3.1** Expand community outreach through education and programming
- **Action 8.3.2** Continue no kill shelter effort leading to 90% live release rate by 2020

## FY 2019 Key Performance Indicators

- Percentage of adoptable animals adopted, returned or rescued
- Number of community cats released back into the community – 4,500

# Animal Services
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 0.00 | 0.00 | 0.00 |
| Non-General Fund | 140.50 | 142.50 | 2.00 |
| **Total Authorized** | **140.50** | **142.50** | **2.00** |

Animal Services
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Accounting/Payroll Clerk | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 1.00 | 0.00 | 0.00 |
| Animal Care Attendant | 0.00 | 3.00 | 36.00 |
| Animal Care Officer | 0.00 | 0.00 | 31.00 |
| Animal Services Adoption/Outreach Specialist | 0.00 | 0.00 | 1.00 |
| Animal Services Attendant | 29.00 | 31.00 | 0.00 |
| Animal Services Development Coordinator | 0.00 | 0.00 | 1.00 |
| Animal Services Director | 0.00 | 1.00 | 1.00 |
| Animal Services Division Director | 1.00 | 0.00 | 0.00 |
| Animal Services Education Specialist | 0.00 | 0.00 | 1.00 |
| Animal Services Manager | 0.00 | 1.00 | 1.00 |
| Animal Services Officer | 35.00 | 33.00 | 0.00 |
| Animal Services Operations Supervisor | 2.00 | 3.00 | 2.00 |
| Animal Services Shift Supervisor | 11.00 | 11.00 | 11.00 |
| Animal Training and Enrichment | 1.00 | 1.00 | 2.00 |
| Assistant Director | 0.00 | 1.00 | 0.00 |
| Associate Accountant | 0.00 | 1.00 | 1.00 |
| Chief Veterinarian | 0.00 | 1.00 | 1.00 |
| Code Compliance Manager | 1.00 | 0.00 | 0.00 |
| Code Compliance Officer | 1.00 | 0.00 | 0.00 |
| Communication Dispatcher | 4.50 | 5.50 | 5.50 |
| Community Cats Coordinator | 1.00 | 1.00 | 1.00 |
| Community Program Manager | 0.00 | 1.00 | 1.00 |
| Customer Relations & Billing Supervisor | 2.00 | 2.00 | 1.00 |
| Customer Relations Clerk | 8.00 | 8.00 | 8.00 |
| Customer Relations Representative | 2.00 | 2.00 | 2.00 |
| Deputy Director of Animal Services | 0.00 | 0.00 | 1.00 |
| General Service Worker | 0.00 | 1.00 | 1.00 |
| Grant Animal Services Shift Supervisor | 0.00 | 1.00 | 0.00 |
| Human Resources Analyst | 0.00 | 0.00 | 1.00 |
| Lead Public Affairs Coordinator | 0.00 | 0.00 | 1.00 |
| Office Assistant | 2.00 | 1.00 | 1.00 |
| Office Manager | 1.00 | 1.00 | 1.00 |
| Partnership Program Coordinator | 1.00 | 0.00 | 0.00 |
| Public Affairs Specialist | 1.00 | 1.00 | 1.00 |
| Safety Specialist | 0.00 | 1.00 | 1.00 |
| Senior Animal Care Attendant | 0.00 | 0.00 | 4.00 |
| Senior Animal Care Officer | 0.00 | 0.00 | 4.00 |
| Senior Animal Services Attendant | 4.00 | 4.00 | 0.00 |
| Senior Animal Services Officer | 4.00 | 4.00 | 0.00 |
| Senior Financial Research Analyst | 0.00 | 0.00 | 1.00 |
| Senior Office Assistant | 1.00 | 1.00 | 1.00 |
| Training Specialist | 1.00 | 1.00 | 0.00 |
| Veterinarian | 4.00 | 3.00 | 3.00 |
| Veterinary Technician | 11.00 | 11.00 | 11.00 |
| Volunteer Program Coordinator | 1.00 | 2.00 | 1.00 |
| Volunteer Program Specialist | 1.00 | 1.00 | 1.00 |
| **Grand Total** | **132.50** | **140.50** | **142.50** |

# Community & Human Development

## Mission

Serve as a catalyst for community partnerships, collaboration and change that will revitalize low income neighborhoods, enhance human services, expand housing opportunities and improve the quality of life for low and moderate income persons.

**Key Functions:**

*Administer HUD CDBG and HOME Funding providing housing, public facilities and social services to low and moderate income individuals and families*
*Manage the Empowerment Zone Business Development*
*Support neighborhood associations and the development of community leaders*
*Administer the Retired and Senior Volunteer Program (RSVP) and the Foster Grandparent Program*

## FY 2018 Key Results

- 50 neighborhood associations submitted NIP Round 4 applications
- 171 CDBG Citizen Requests Received (a 290% increase from previous year)

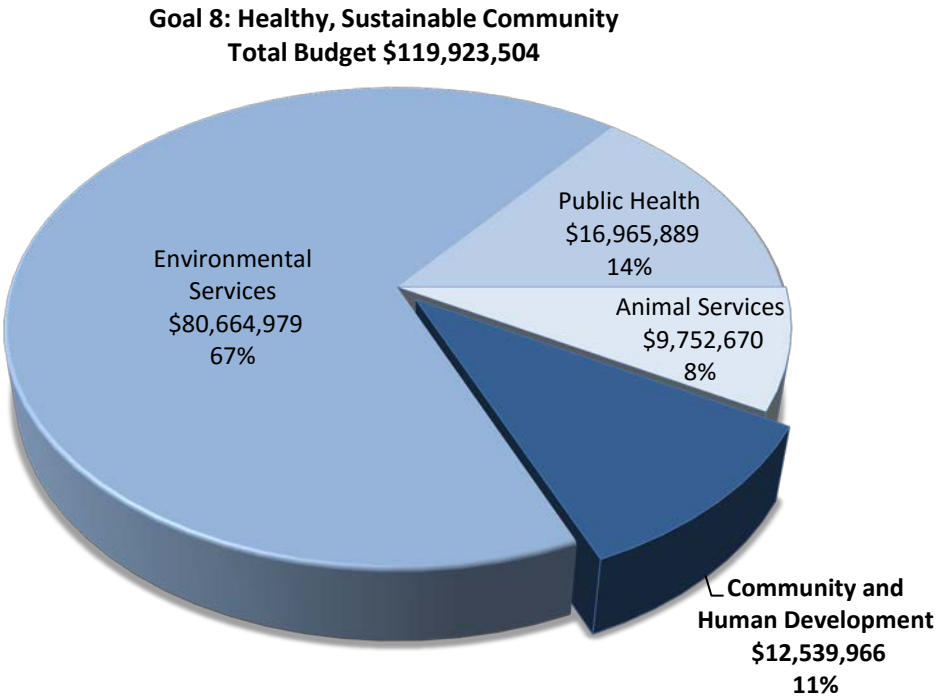
## FY 2019 Budget

**FY 2019 Total Budget**
$12,539,966

**FY 2019 General Fund**
$608,618

**FY 2019 Non-General Fund**
$11,931,348

**Total FTE's**
44.30




## FY 2019 Key Deliverables

- Initiate collaborative efforts toward achieving functional zero homelessness with emphasis on key vulnerable populations
- Complete 10 CDBG funded projects including the Gene Roddenberry Planetarium, Fort Blvd Improvements and the Leona Ford Recreation Center

# COMMUNITY AND HUMAN DEVELOPMENT

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 739,667 | 3,440,937 | 1,901,860 | 1,763,322 | 1,523,004 | (240,318) | -14% |
| Employee Benefits | 73,389 | 1,088,053 | 575,721 | 581,211 | 460,780 | (120,431) | -21% |
| Contractual Services | 36,785 | 55,291 | - | 10,000 | 5,000 | (5,000) | -50% |
| Professional Services | 42,397 | 25,757 | 28,763 | 41,829 | 44,169 | 2,340 | 6% |
| Outside Contracts | 44,705 | 29,752 | 607,348 | 250,284 | 1,991,236 | 1,740,952 | 696% |
| Interfund Services | 19,525 | 17,553 | 21,756 | 26,764 | 19,824 | (6,940) | -26% |
| Building Leases | 3,517 | 6,263 | 3,680 | 9,650 | 11,500 | 1,850 | 19% |
| Fuel & Lubricants | - | - | - | - | - | - | 0% |
| Materials & Supplies | 50,860 | 33,967 | 21,426 | 41,560 | 76,479 | 34,919 | 84% |
| Maintenance & Repairs | - | - | - | 1,500 | - | (1,500) | -100% |
| Minor Equipment & Furniture | 8,308 | 2,650 | - | 7,000 | 2,000 | (5,000) | -71% |
| Communications | 336 | 91 | 1,112 | 1,055 | 5,350 | 4,295 | 407% |
| Utilities | - | - | - | - | - | - | 0% |
| Travel | 16,312 | 28,549 | 13,933 | 26,366 | 49,334 | 22,968 | 87% |
| Other Operating Expenditures | 531,957 | 770,112 | 709,294 | 697,117 | 371,522 | (325,595) | -47% |
| Community Service Projects | 10,767,020 | 6,757,434 | 6,294,463 | 5,764,913 | 6,225,738 | 460,825 | 8% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | - | - | - | - | - | - | 0% |
| Grant Match | 399,704 | 125,396 | 1,953 | 30,000 | 132,331 | 102,331 | 341% |
| Operating Transfers Out | (9) | - | 307,166 | - | - | - | 0% |
| Capital Expenditures | 3,222,438 | 5,573,615 | 2,504,584 | 3,322,222 | 1,621,700 | (1,700,522) | -51% |
| ***Total Expenditures*** | ***15,956,911*** | ***17,955,420*** | ***12,993,059*** | ***12,574,793*** | ***12,539,966*** | ***(34,826)*** | **0%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 500,798 | 1,038,043 | 60,800 | 631,716 | 608,618 | (23,098) | -4% |
| Community Development Block Grants | 14,880,368 | 16,339,760 | 12,318,470 | 11,943,077 | 11,202,665 | (740,412) | -6% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | 38,959 | - | 289,908 | 289,908 | 100% |
| Special Revenue | 575,745 | 577,618 | 574,829 | - | 438,776 | 438,776 | 100% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***15,956,911*** | ***17,955,420*** | ***12,993,059*** | ***12,574,793*** | ***12,539,966*** | ***(34,826)*** | **0%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 5 | 5 | 7 | 7 | 7 | 0 |
| Non-General Fund | 33 | 32 | 32 | 35 | 37 | 2 |
| ***Total Authorized*** | ***38*** | ***37*** | ***39*** | ***42*** | ***44*** | ***2*** |

# COMMUNITY AND HUMAN DEVELOPMENT

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| CD SUPPORT SERVICES | 0 | 35,602 | 102,916 | 152,568 | 147,531 |
| RELOCATN SERVS_GEN FUND | 44,536 | 61,602 | 51,084 | 50,484 | 51,911 |
| CD NEIGHBORHOOD SERVICES | 456,262 | 940,838 | (168,852) | 263,979 | 244,492 |
| CD SOCIAL SERVICES GRANT | 0 | 0 | 75,652 | 164,684 | 0 |
| CD RSVP PROGRAM | 0 | 0 | 0 | 0 | 75,721 |
| CD FOSTER GRANDPARENTS | 0 | 0 | 0 | 0 | 58,963 |
| CDBG EMERGENCY SHELTER GRNT | 0 | 0 | 0 | 0 | 30,000 |
| ***Sub Total*** | 500,798 | 1,038,043 | 60,800 | 631,716 | 608,618 |
| **Community Development Block Grants** | | | | | |
| CD SUPPORT SERVICES | 0 | 0 | 0 | 135,341 | 0 |
| CD NEIGHBORHOOD SERVICES | 0 | 798 | 367 | 0 | 0 |
| CD SOCIAL SERVICES GRANT | 759,745 | 762,965 | 710,109 | 627,589 | 11,543 |
| CD RSVP PROGRAM | 0 | 0 | 0 | 0 | 20,926 |
| CD FOSTER GRANDPARENTS | 0 | 0 | 0 | 0 | 48,395 |
| CDBG SOCIAL SERVICE PROJ | 905,531 | 847,700 | 783,720 | 603,126 | 770,936 |
| CDBG EMERGENCY SHELTER GRNT | 555,938 | 187,726 | 916,116 | 543,417 | 561,926 |
| CDBG SPECIAL PURPOSE GRNT | 439,719 | 191,863 | 9,942 | 13,050 | 14,783 |
| CDBG HOME ENTITLEMENT GRNT | 4,581,672 | 2,690,910 | 2,419,018 | 1,906,765 | 1,888,765 |
| CD UDAG FUNDED PROJ | 0 | (16,352) | 0 | 0 | 0 |
| CDBG REVOLVING LOAN FUND | 2,637,906 | 3,756,799 | 2,682,050 | 2,700,000 | 2,710,363 |
| HUD CD ADMIN | 1,086,639 | 1,134,432 | 1,110,376 | 1,329,807 | 1,198,003 |
| CDBG CPTL PRJCTS_RENOVATION | 3,440,847 | 5,791,014 | 3,269,492 | 3,560,722 | 3,457,520 |
| EMPOWRMNT ZONE ENTPRISE COMM | 466,988 | 980,500 | 412,125 | 523,260 | 519,505 |
| RSVP ADVISORY COUNCIL FOUNDATN | 5,383 | 11,180 | 3,810 | 0 | 0 |
| FGP Foundation | 0 | 225 | 1,344 | 0 | 0 |
| ***Sub Total*** | 14,880,368 | 16,339,760 | 12,318,470 | 11,943,077 | 11,202,665 |
| **Capital Projects** | | | | | |
| CDBG CPTL PRJCTS_RENOVATION | 0 | 0 | 38,959 | 0 | 289,908 |
| ***Sub Total*** | 0 | 0 | 38,959 | 0 | 289,908 |
| **Special Revenue** | | | | | |
| CD NEIGHBORHOOD SERVICES | 72,060 | 186,101 | 104,363 | 0 | 0 |
| CDBG SPECIAL PURPOSE GRNT | 503,685 | 391,517 | 470,467 | 0 | 438,776 |
| ***Sub Total*** | 575,745 | 577,618 | 574,829 | 0 | 438,776 |
| ***All Funds Total*** | 15,956,911 | 17,955,420 | 12,993,059 | 12,574,793 | 12,539,966 |

## Strategic Actions

**Goal 8: Nurture and Promote a Healthy, Sustainable Community**

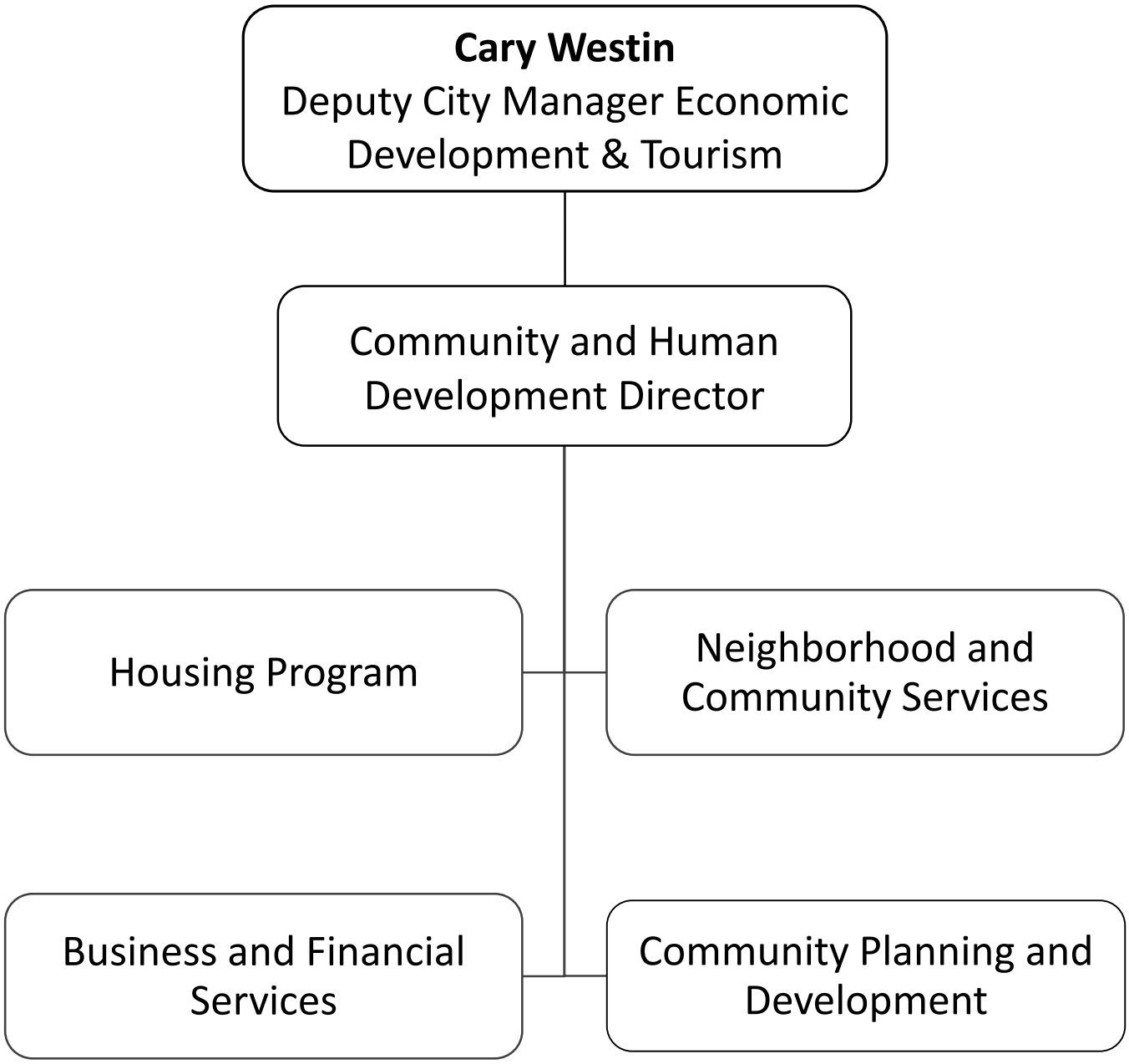
**Strategy 8.2** Stabilize neighborhoods through community, housing and ADA improvements

- **Action 8.2.2** Improve living conditions for low and moderate income persons residing in the City of El Paso
- **Action 8.2.3** Develop programs to address the physical well-being of neighborhoods
- **Action 8.2.4** Increase ADA compliance and accessibility considerations throughout the community

## FY 2019 Key Performance Indicators

- Number of low to moderate income individuals served

# Community and Human Development
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 6.85 | 7.11 | 0.26 |
| Non-General Fund | 35.45 | 37.19 | 1.74 |
| **Total Authorized** | **42.30** | **44.30** | **2.00** |

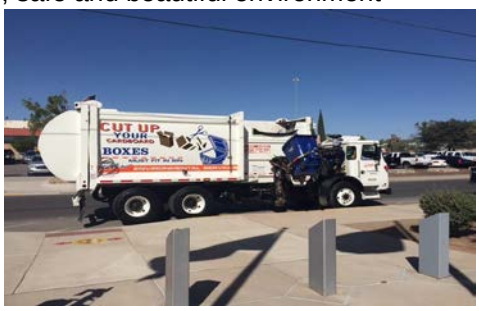
Community and Human Development
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) Empowerment Zone Coordinator | 1.00 | 0.00 | 0.00 |
| (Con) Neighborhood Outreach Specialist | 1.00 | 1.00 | 0.00 |
| (Con) Undergraduate Intern | 0.50 | 0.00 | 0.00 |
| Accountant | 0.00 | 1.00 | 1.00 |
| Accounting/Payroll Specialist | 1.00 | 1.00 | 0.00 |
| Administrative Analyst | 1.00 | 0.00 | 0.00 |
| Administrative Support Associate | 0.00 | 0.00 | 1.00 |
| Business & Financial Manager | 0.00 | 1.00 | 1.00 |
| CDBG Contract Administrator | 1.00 | 1.00 | 1.00 |
| Community & Human Development Assistant Dir | 0.00 | 1.00 | 0.00 |
| Community & Human Development Deputy Direc | 1.00 | 0.00 | 0.00 |
| Community & Human Development Director | 1.00 | 1.00 | 1.00 |
| Community Development Planning Manager | 0.00 | 0.00 | 1.00 |
| Empowerment Zone Loan Coordinator | 0.00 | 1.00 | 0.00 |
| Empowerment Zone Project Compliance Special | 1.00 | 1.00 | 1.00 |
| Environmental Review Specialist | 1.00 | 1.00 | 0.00 |
| Fair Housing & Relocation Officer | 0.00 | 0.00 | 1.00 |
| Graduate Intern | 0.30 | 0.30 | 0.30 |
| Grant Accounting Specialist | 0.00 | 1.00 | 1.00 |
| Grant Accounting/Payroll Clerk | 0.00 | 0.00 | 3.00 |
| Grant Administrator | 0.00 | 0.00 | 3.00 |
| Grant Compliance Specialist | 0.00 | 0.00 | 2.00 |
| Grant Planner | 5.00 | 5.00 | 3.00 |
| Grant Senior Accountant | 0.00 | 1.00 | 1.00 |
| Housing Construction Specialist | 2.00 | 2.00 | 2.00 |
| Housing Construction Supervisor | 1.00 | 1.00 | 1.00 |
| Housing Program Manager | 1.00 | 1.00 | 1.00 |
| Housing Program Relocation Officer | 1.00 | 1.00 | 0.00 |
| Housing Program Specialist | 3.00 | 3.00 | 2.00 |
| Housing Program Technician | 0.00 | 0.00 | 1.00 |
| Neighborhood Relations Coordinator | 1.00 | 1.00 | 1.00 |
| Neighborhood Service Coordinator | 1.00 | 1.00 | 1.00 |
| Neighborhood Specialist | 0.00 | 0.00 | 1.00 |
| Project Compliance Specialist | 2.00 | 2.00 | 1.00 |
| Secretary | 2.00 | 2.00 | 0.00 |
| Senior Accounting/Payroll Specialist | 0.00 | 1.00 | 1.00 |
| Senior Grant Planner | 1.00 | 1.00 | 1.00 |
| Senior Housing Program Specialist | 0.00 | 0.00 | 1.00 |
| Senior Loan Account & Collection Specialist | 0.00 | 0.00 | 1.00 |
| Senior Planner | 1.00 | 1.00 | 1.00 |
| Senior Secretary | 3.00 | 3.00 | 1.00 |
| Senior Volunteer Program Coordinator | 0.00 | 0.00 | 1.00 |
| Volunteer Program Coordinator | 2.00 | 2.00 | 2.00 |
| Volunteer Program Specialist | 3.00 | 3.00 | 2.00 |
| Volunteer Services Specialist | 0.00 | 0.00 | 1.00 |
| **Grand Total** | **38.80** | **42.30** | **44.30** |

# Environmental Services

## Mission

To provide code enforcement, environmental health and integrated solid waste management services to the greater El Paso community so they can enjoy a healthy, clean, safe and beautiful environment




**Key Functions:**

*Collect and dispose/reuse of residential solid waste and recycle material*
*Enforce City Municipal Codes*
*Provide Environmental Engineering and compliance assistance to all City facilities*

## FY 2018 Key Results

- Landfill Cell Completion
- 2018 Management Innovation Award

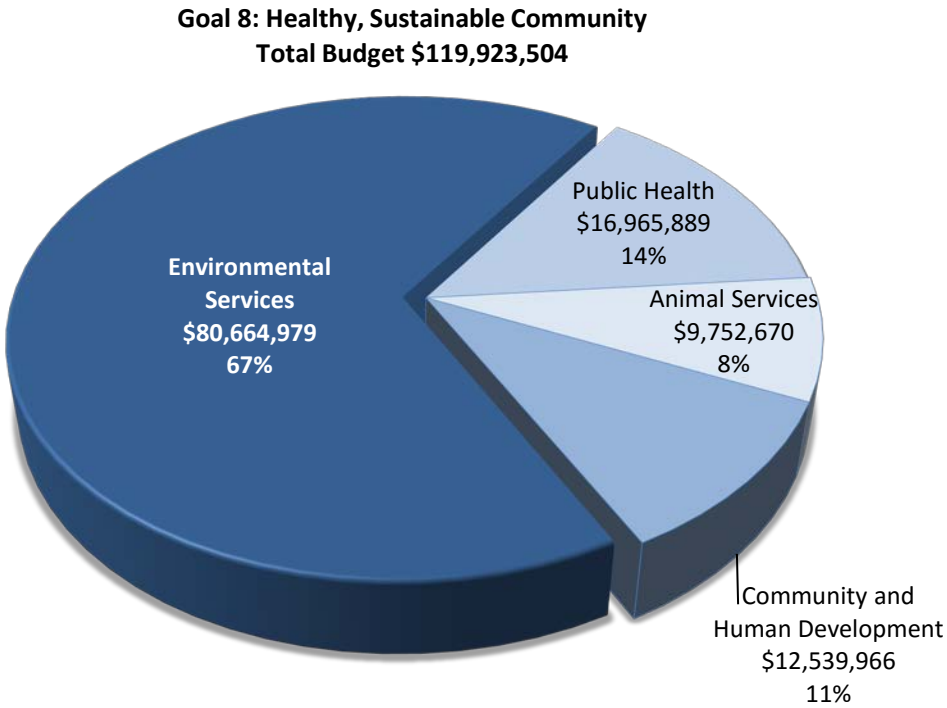
## FY 2019 Budget

**FY 2019 Total Budget**
$80,664,979

**FY 2019 General Fund**
$0

**FY 2019 Non-General Fund**
$80,664,979

**Total FTE's**
391.00




## FY 2019 Key Deliverables

- Work with TCEQ to implement Ozone Action Day warnings and educational announcements
- Renew waste exchange agreement with Waste Connections Camino Real Landfill in Sunland Park, NM
- Introduce new ordinance to address neighborhood corridor improvements to include Junk Vehicles, Blocked sidewalks, Dead trees and other unsightly obstacles

# ENVIRONMENTAL SERVICES

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 14,863,286 | 15,481,361 | 13,145,486 | 13,499,628 | 13,240,125 | (259,503) | -2% |
| Employee Benefits | 4,973,672 | 6,081,383 | 5,308,838 | 6,203,940 | 6,284,138 | 80,198 | 1% |
| Contractual Services | 17,158 | 5,198 | 6,827 | 10,000 | - | (10,000) | -100% |
| Professional Services | 11,840 | 34,843 | 60,409 | 45,000 | 340,500 | 295,500 | 657% |
| Outside Contracts | 2,421,973 | 2,989,521 | 2,304,162 | 3,194,455 | 3,582,120 | 387,665 | 12% |
| Interfund Services | 6,001,328 | 6,450,666 | 6,429,814 | 6,124,740 | 6,802,314 | 677,574 | 11% |
| Building Leases | 44,515 | 37,830 | 25,190 | 50,000 | 35,000 | (15,000) | -30% |
| Fuel & Lubricants | 2,679,579 | 2,152,268 | 2,356,944 | 2,548,579 | 2,682,400 | 133,821 | 5% |
| Materials & Supplies | 1,631,452 | 1,997,385 | 979,296 | 1,683,986 | 1,779,686 | 95,700 | 6% |
| Maintenance & Repairs | 16,814 | 75,132 | 102,075 | 156,000 | 834,800 | 678,800 | 435% |
| Minor Equipment & Furniture | 86,643 | 205,494 | 91,048 | 175,500 | 100,900 | (74,600) | -43% |
| Communications | 182,628 | 253,292 | 164,718 | 372,313 | 278,593 | (93,720) | -25% |
| Utilities | 153,842 | 197,222 | 102,702 | 140,700 | 150,400 | 9,700 | 7% |
| Travel | 50,837 | 77,932 | 57,864 | 102,000 | 112,850 | 10,850 | 11% |
| Other Operating Expenditures | 11,754,255 | 14,506,248 | 13,946,654 | 6,537,693 | 7,068,939 | 531,246 | 8% |
| Community Service Projects | 12,060 | 10,791 | 9,675 | 14,100 | 14,100 | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | 1,932,025 | 1,838,901 | 1,555,189 | 3,475,744 | 3,468,856 | (6,888) | 0% |
| Grant Match | - | - | (1,833) | - | - | - | 0% |
| Operating Transfers Out | 20,058,261 | 18,362,440 | 28,137,507 | 16,922,843 | 25,441,258 | 8,518,415 | 50% |
| Capital Expenditures | 10,919,063 | 10,385,303 | 19,043,380 | 7,366,000 | 8,448,000 | 1,082,000 | 15% |
| ***Total Expenditures*** | ***77,811,230*** | ***81,143,211*** | ***93,825,944*** | ***68,623,220*** | ***80,664,979*** | ***12,041,759*** | **18%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | - | - | - | - | - | - | 0% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | 6,039,119 | 5,343,477 | 6,294,560 | 5,736,873 | 6,522,475 | 785,602 | 14% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | 71,772,112 | 75,799,734 | 87,531,384 | 62,886,347 | 74,142,504 | 11,256,157 | 18% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***77,811,230*** | ***81,143,211*** | ***93,825,944*** | ***68,623,220*** | ***80,664,979*** | ***12,041,759*** | **18%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | - | - | - | - | - | - |
| Non-General Fund | 454 | 459 | 382 | 392 | 391 | (1) |
| ***Total Authorized*** | ***454*** | ***459*** | ***382*** | ***392*** | ***391*** | ***(1)*** |

# ENVIRONMENTAL SERVICES

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **Special Revenue** | | | | | |
| ENVIRONMENTAL ENGINEERING | 5,192 | 5,731 | 29,478 | 181,000 | 119,000 |
| ENVIRO CODE COMPLIANCE | 0 | 20,939 | 0 | 0 | 62,000 |
| Environmental Fee | 6,033,927 | 5,316,807 | 6,265,082 | 5,555,873 | 6,341,475 |
| ***Sub Total*** | 6,039,119 | 5,343,477 | 6,294,560 | 5,736,873 | 6,522,475 |
| **Enterprise Funds** | | | | | |
| ENVIRONMENTAL ENGINEERING | 218,143 | 885,603 | 1,209,476 | 533,766 | 616,347 |
| ENVIRO CODE COMPLIANCE | 8,429,209 | 8,655,226 | 6,499,391 | 6,583,965 | 5,464,731 |
| Animal Shelter Operations | 3,756,836 | 4,293,797 | 2,359,898 | 0 | 0 |
| Animal Shelter Grants | 170,044 | 70,506 | 1,322 | 0 | 0 |
| Environmental SERVS Admin | 22,583,869 | 21,200,762 | 30,193,439 | 22,724,673 | 31,595,268 |
| Collections | 25,469,017 | 27,451,877 | 25,630,273 | 20,642,134 | 21,648,452 |
| Training & Public Programs | 492,286 | 469,100 | 436,284 | 413,042 | 541,988 |
| Clean El Paso | 4,922,078 | 5,667,386 | 7,009,449 | 6,218,671 | 6,120,087 |
| Env Svcs Landfill | 5,730,631 | 7,105,476 | 14,191,851 | 5,770,097 | 8,155,630 |
| ***Sub Total*** | 71,772,112 | 75,799,734 | 87,531,384 | 62,886,347 | 74,142,504 |
| ***All Funds Total*** | 77,811,230 | 81,143,211 | 93,825,944 | 68,623,220 | 80,664,979 |

## Strategic Actions

**Goal 8: Nurture and Promote a Healthy, Sustainable Community**

**Strategy 8.5** Improve air quality throughout El Paso
- **Action 8.5.1** Reduce ozone-damaging emissions

**Strategy 8.6** Provide long-term, cost effective, sustainable regional solid waste solutions
- **Action 8.6.1** Expand Landfill use
- **Action 8.6.2** Provide efficient solid waste collection services
- **Action 8.6.3** Increase citywide waste diversion rate

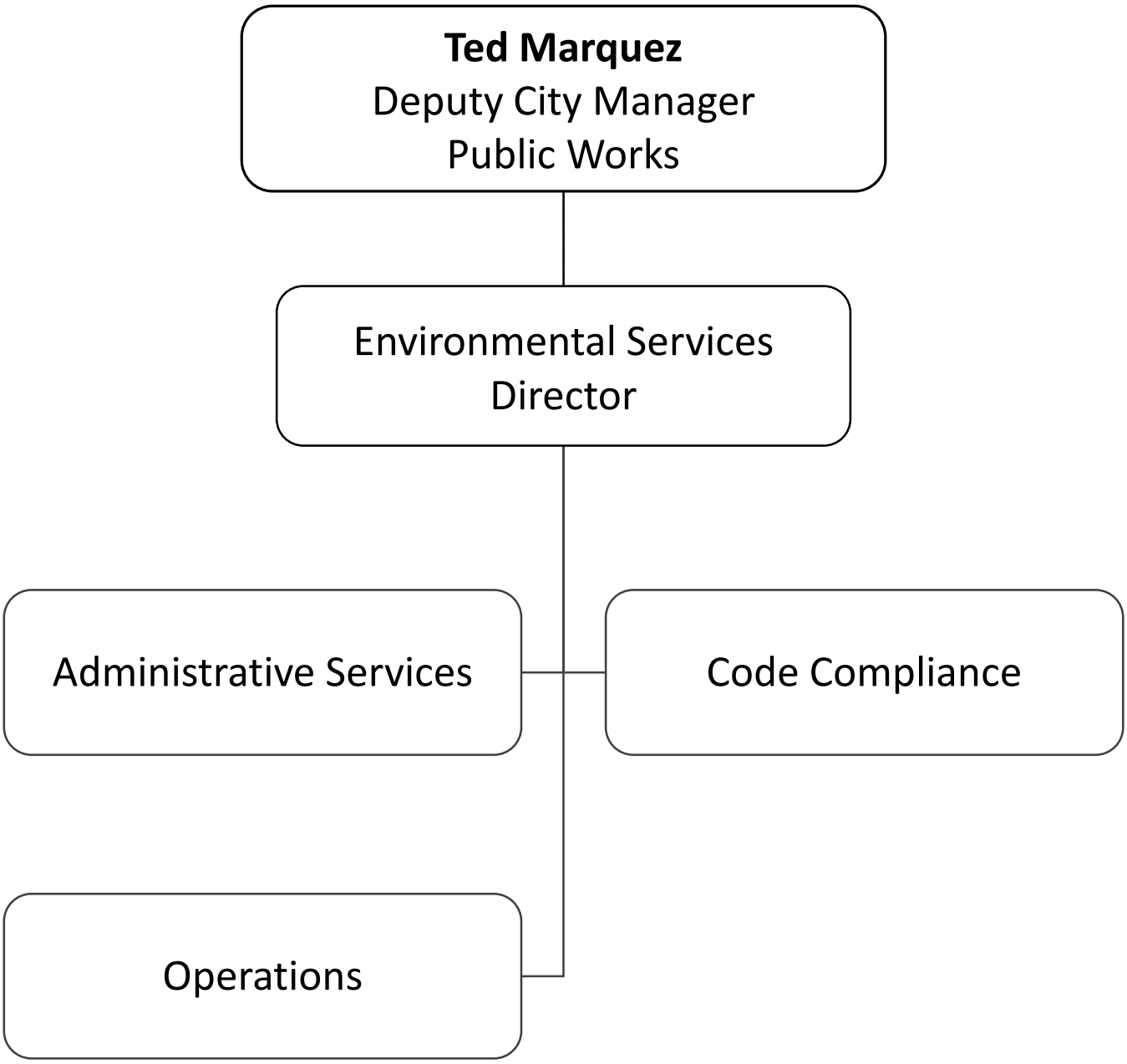
**Strategy 8.7** Ensure community compliance with environmental regulatory requirements
- **Action 8.7.1** Ensure city compliance of federal and state environmental rules and regulations

**Strategy 8.9** Enhance vector control and environmental education to provide a safe and healthy environment
- **Action 8.9.1** Treat all areas of confirmed mosquito infestation
- **Action 8.9.2** Increase number of outreach events where environmental education is provided to the community

## FY 2019 Key Performance Indicators

- Target 25 Years of available landfill capacity
- Service 99.94% of residential customers on first attempt
- Reach 25,000 people through community outreach events

# Environmental Services
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 0.00 | 0.00 | 0.00 |
| Non-General Fund | 392.00 | 391.00 | (1.00) |
| **Total Authorized** | **392.00** | **391.00** | **(1.00)** |

Environmental Services
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (UF) Solid Waste Truck Driver | 1.40 | 1.40 | 1.40 |
| Accountant | 3.00 | 2.00 | 2.00 |
| Accounting/Payroll Clerk | 2.00 | 2.00 | 2.00 |
| Accounting/Payroll Specialist | 4.00 | 4.00 | 3.00 |
| Administrative Analyst | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Administrative Services Manager | 1.00 | 1.00 | 1.00 |
| Associate Code Compliance Officer | 6.00 | 5.00 | 5.00 |
| BioWatch Program Field Technician | 0.00 | 1.00 | 1.00 |
| Building Combination Inspector Supervisor | 1.00 | 0.00 | 0.00 |
| Business & Financial Manager | 0.00 | 1.00 | 1.00 |
| Business Systems Analyst | 1.00 | 1.00 | 0.00 |
| Cashier | 4.00 | 4.00 | 4.00 |
| Clean El Paso Manager | 1.00 | 0.00 | 0.00 |
| Code Compliance Administrator | 1.00 | 1.00 | 1.00 |
| Code Compliance Manager | 2.00 | 2.00 | 1.00 |
| Code Compliance Officer | 49.00 | 49.00 | 47.00 |
| Code Compliance Supervisor | 6.00 | 7.00 | 6.00 |
| Code Field Operations Supervisor | 2.00 | 2.00 | 3.00 |
| Communication Dispatcher | 1.00 | 0.00 | 0.00 |
| Customer Relations & Billing Supervisor | 0.00 | 1.00 | 1.00 |
| Customer Relations Clerk | 3.00 | 2.00 | 2.00 |
| Customer Relations Representative | 3.00 | 3.00 | 3.00 |
| Departmental Data Management Supervisor | 1.00 | 1.00 | 1.00 |
| Departmental Human Resources Manager | 1.00 | 1.00 | 1.00 |
| Electronics Lead Technician | 1.00 | 1.00 | 1.00 |
| Engineering Associate | 2.00 | 0.00 | 0.00 |
| Engineering Division Manager | 1.00 | 1.00 | 1.00 |
| Engineering Lead Technician | 0.00 | 1.00 | 1.00 |
| Engineering Senior Technician | 1.00 | 0.00 | 0.00 |
| Engineering Technician | 1.00 | 0.00 | 0.00 |
| Environmental Compliance Manager | 1.00 | 0.00 | 0.00 |
| Environmental Engineer | 0.00 | 1.00 | 1.00 |
| Environmental Engineering Associate | 2.00 | 2.00 | 2.00 |
| Environmental Planner | 0.00 | 0.00 | 1.00 |
| Environmental Scientist | 0.00 | 1.00 | 1.00 |
| Environmental Senior Field Technician | 1.00 | 2.00 | 2.00 |
| Environmental Senior Scientist | 1.00 | 0.00 | 0.00 |
| Environmental Services Assistant Director | 2.00 | 2.00 | 2.00 |
| Environmental Services Director | 1.00 | 1.00 | 1.00 |
| Equipment Operator | 19.00 | 20.00 | 22.00 |
| Finance Manager | 1.00 | 0.00 | 0.00 |
| Fleet Maintenance Manager | 1.00 | 1.00 | 1.00 |
| Fleet Services Coordinator | 1.00 | 1.00 | 1.00 |
| General Service Worker | 61.00 | 65.00 | 66.00 |
| General Services Lead Worker | 10.00 | 10.00 | 10.00 |

Environmental Services
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| GIS Technician | 0.00 | 1.00 | 1.00 |
| Groundskeeping Equipment Technician | 1.00 | 1.00 | 1.00 |
| Heavy Equipment Operator | 13.00 | 14.00 | 13.00 |
| Human Resources Analyst | 2.00 | 2.00 | 1.00 |
| Human Resources Specialist | 1.00 | 1.00 | 2.00 |
| Landfill Manager | 1.00 | 0.00 | 0.00 |
| Lead Public Affairs Coordinator | 1.00 | 1.00 | 0.00 |
| Lead Solid Waste Truck Driver | 9.00 | 9.00 | 9.00 |
| Media Specialist | 0.00 | 1.00 | 1.00 |
| Multimedia Design Specialist | 1.00 | 0.00 | 0.00 |
| Office Assistant | 1.00 | 1.00 | 1.00 |
| Operations Assistant | 2.00 | 2.00 | 2.00 |
| Outreach Specialist | 0.00 | 0.00 | 1.00 |
| Project Manager | 0.00 | 1.00 | 1.00 |
| Recycling Manager | 1.00 | 0.00 | 0.00 |
| Recycling Operations Manager | 0.00 | 1.00 | 1.00 |
| Research Assistant | 1.00 | 2.00 | 2.00 |
| Safety Specialist | 0.00 | 1.00 | 1.00 |
| Safety Technician | 1.00 | 0.00 | 0.00 |
| Secretary | 1.00 | 0.00 | 0.00 |
| Senior Accountant | 2.00 | 2.00 | 2.00 |
| Senior Code Compliance Inspector | 1.00 | 0.00 | 0.00 |
| Senior Code Compliance Officer | 5.00 | 9.00 | 11.00 |
| Senior Office Assistant | 7.00 | 9.00 | 9.00 |
| Senior Secretary | 0.00 | 1.00 | 1.00 |
| Solid Waste Division Supervisor | 11.00 | 11.00 | 11.00 |
| Solid Waste Landfill Supervisor | 3.00 | 3.00 | 3.00 |
| Solid Waste Manager | 1.00 | 0.00 | 0.00 |
| Solid Waste Operations Coordinator | 3.00 | 3.00 | 3.00 |
| Solid Waste Operations Manager | 0.00 | 4.00 | 4.00 |
| Solid Waste Truck Driver | 91.00 | 95.00 | 95.00 |
| Stores Clerk | 0.00 | 1.00 | 1.00 |
| Training & Public Programs Manager | 0.00 | 1.00 | 1.00 |
| Training Manager | 1.00 | 0.00 | 0.00 |
| Training Specialist | 3.00 | 3.00 | 3.00 |
| Truck Driver | 11.00 | 6.00 | 5.00 |
| V.O.E. Clerk | 1.20 | 0.60 | 0.60 |
| Volunteer Program Coordinator | 1.00 | 1.00 | 1.00 |
| Welder | 2.00 | 2.00 | 2.00 |
| **Grand Total** | **381.60** | **392.00** | **391.00** |

# Public Health

## Mission

Provide research and evaluation, prevention, intervention, and mobilization services to the people of El Paso so they can feel and be healthy, productive, safe, and secure.

**Key Functions:**

*Educate and empower people about Health issues*
*Prevent epidemics and spread of disease*
*Promote and encourage healthy behaviors*

## FY 2018 Key Results

- Over 1,200 uninsured seniors were vaccinated and/or screened for colorectal cancer in El Paso Fire Department venues
- Over 300 area students had public health learning experiences during the 2017-18 school year

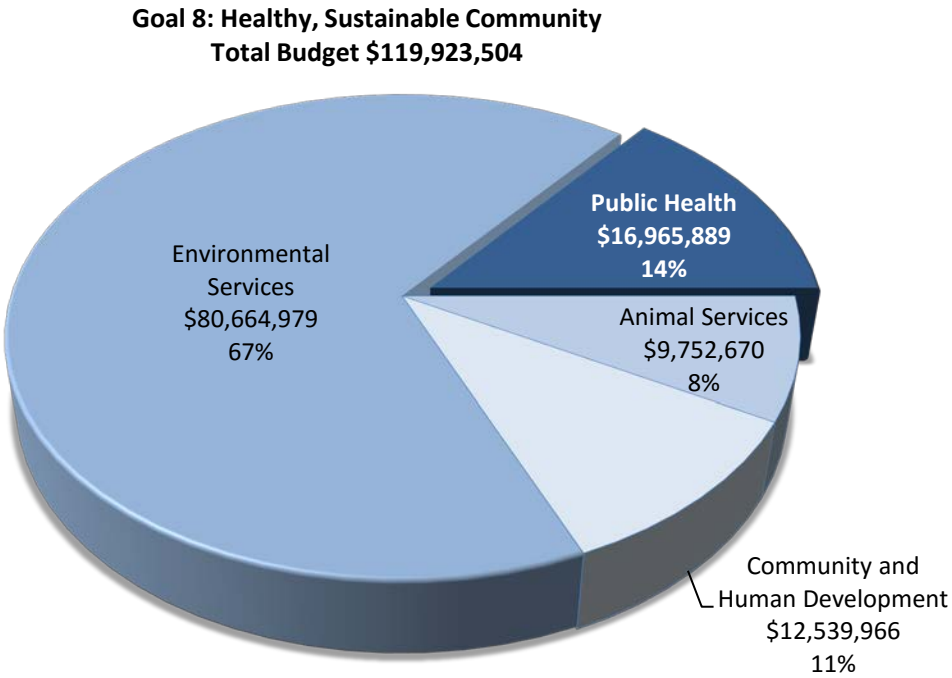
## FY 2019 Budget

**FY 2019 Total Budget**
$16,965,889

**FY 2019 General Fund**
$6,600,903

**FY 2019 Non-General Fund**
$10,364,986

**Total FTE's**
274.12




## FY 2019 Key Deliverables

- Over 300 area students had public health learning experiences during the 2017-18 school year
- Increase proportion of low income children and adolescents who receive any preventive dental services during the past year
- Increase proportion of pregnant women who receive prenatal care beginning in first trimester.

# PUBLIC HEALTH

## Department Summary

| Expenditures by Group | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| Salaries & Wages | 9,989,870 | 10,195,469 | 10,207,743 | 8,942,290 | 8,944,067 | 1,778 | 0% |
| Employee Benefits | 3,271,838 | 3,438,570 | 3,440,901 | 3,612,422 | 3,320,600 | (291,821) | -8% |
| Contractual Services | - | - | - | - | - | - | 0% |
| Professional Services | 88,384 | 109,599 | 143,861 | 71,229 | 73,344 | 2,115 | 3% |
| Outside Contracts | 873,401 | 1,559,183 | 942,368 | 697,454 | 635,539 | (61,915) | -9% |
| Interfund Services | 153,731 | 175,182 | 74,212 | 70,420 | 73,565 | 3,145 | 4% |
| Building Leases | 471,703 | 482,730 | 759,959 | 788,720 | 804,541 | 15,821 | 2% |
| Fuel & Lubricants | 42,528 | 30,054 | 35,078 | 45,000 | 45,300 | 300 | 1% |
| Materials & Supplies | 987,960 | 665,657 | 910,406 | 612,241 | 779,683 | 167,443 | 27% |
| Maintenance & Repairs | 30,783 | 3,306 | 72,814 | 11,540 | 13,400 | 1,860 | 16% |
| Minor Equipment & Furniture | 149,658 | 150,179 | 144,343 | 25,929 | 42,162 | 16,233 | 63% |
| Communications | 251,233 | 207,500 | 314,265 | 247,503 | 319,852 | 72,349 | 29% |
| Utilities | 339,557 | 332,012 | 315,659 | 379,194 | 351,118 | (28,076) | -7% |
| Travel | 108,819 | 134,137 | 141,494 | 130,003 | 147,548 | 17,545 | 13% |
| Other Operating Expenditures | 2,070,358 | 1,480,248 | 1,530,609 | 1,503,306 | 1,298,118 | (205,188) | -14% |
| Community Service Projects | - | - | - | - | - | - | 0% |
| Interest Expense | - | - | - | - | - | - | 0% |
| Other Non-Operating Expenditures | 4,409 | 5,330 | 11,031 | 1,750 | 13,068 | 11,318 | 647% |
| Grant Match | - | 0 | (0) | (96,601) | 97,983 | 194,584 | -201% |
| Operating Transfers Out | - | - | - | - | - | - | 0% |
| Capital Expenditures | 71,114 | 74,622 | 235,721 | - | 6,000 | 6,000 | 100% |
| ***Total Expenditures*** | ***18,905,346*** | ***19,043,778*** | ***19,280,461*** | ***17,042,399*** | ***16,965,889*** | ***(76,510)*** | **0%** |

| Source of Funds | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE | PERCENT |
|---|---|---|---|---|---|---|---|
| General Government | 5,859,628 | 5,876,041 | 5,936,208 | 6,347,522 | 6,600,903 | 253,382 | 4% |
| Community Development Block Grants | - | - | - | - | - | - | 0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Capital Projects | - | - | - | - | - | - | 0% |
| Special Revenue | 13,045,719 | 13,167,737 | 13,344,253 | 10,694,877 | 10,364,986 | (329,891) | -3% |
| Fiduciary Funds | - | - | - | - | - | - | 0% |
| Enterprise | - | - | - | - | - | - | 0% |
| Internal Service | - | - | - | - | - | - | 0% |
| ***Total Funds*** | ***18,905,346*** | ***19,043,778*** | ***19,280,461*** | ***17,042,399*** | ***16,965,889*** | ***(76,510)*** | **0%** |

| Positions | FY 2015 ADOPTED | FY 2016 ADOPTED | FY 2017 ADOPTED | FY 2018 ADOPTED | FY 2019 ADOPTED | FY 2019 ADOPTED VARIANCE |
|---|---|---|---|---|---|---|
| General Fund | 74 | 69 | 68 | 68 | 70 | 2 |
| Non-General Fund | 219 | 212 | 211 | 210 | 204 | (6) |
| ***Total Authorized*** | ***292*** | ***281*** | ***279*** | ***279*** | ***274*** | ***(5)*** |

# PUBLIC HEALTH

## Division Summary

| | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ADOPTED | FY 2019 ADOPTED |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| ENVIRONMENT FOOD | 383,382 | 323,714 | 1,872 | 0 | 0 |
| ENVIRONMENT-OSSF | 844,494 | 1,015,308 | 1,451,681 | 1,433,744 | 1,450,859 |
| TB_TB OUTREACH | 277,146 | 20,606 | 0 | 0 | 0 |
| STD CLINICS | 203,808 | 265,372 | 348,072 | 456,530 | 499,374 |
| DENTAL | 519,882 | 487,451 | 536,512 | 579,528 | 597,428 |
| ADULT IMMUNIZATN SERVS | 104,439 | 113,547 | 134,231 | 120,170 | 118,824 |
| LABORATORY | 755,307 | 673,312 | 594,871 | 634,829 | 686,689 |
| EPIDEMIOLOGY | 231,392 | 279,831 | 275,420 | 257,848 | 262,122 |
| HEALTH ADMIN | 1,104,969 | 867,746 | 1,074,629 | 1,187,271 | 1,225,913 |
| HEALTH SUPPORT SERVS | 1,267,764 | 1,425,858 | 1,344,146 | 1,505,659 | 1,616,271 |
| HEALTH EDUCATION PROGRAM | 167,045 | 175,871 | 174,773 | 171,943 | 143,424 |
| TDH STD AIDS HIV CLINIC GRNT | 0 | 33,366 | 0 | 0 | 0 |
| TUBERCULOSIS GRNT | 0 | 194,058 | 0 | 0 | 0 |
| ***Sub Total*** | 5,859,628 | 5,876,041 | 5,936,208 | 6,347,522 | 6,600,903 |
| **Special Revenue** | | | | | |
| DENTAL | 245,441 | 581,030 | 200,344 | 0 | 0 |
| EPIDEMIOLOGY | 67,222 | 110,444 | 174,340 | 142,042 | 142,575 |
| HEALTH ADMIN | 879,636 | 1,241,967 | 1,363,795 | 0 | 0 |
| HEALTH SUPPORT SERVS | 0 | 0 | 4 | 0 | 0 |
| PRIVATE LOCAL HEALTH GRNTS | 463,169 | 522,494 | 382,888 | 0 | 0 |
| TDH WIC SERVS | 6,778,395 | 6,414,734 | 6,330,406 | 6,735,841 | 6,281,002 |
| TDH LABORATORY GRNT | 277,229 | 295,471 | 551,069 | 5,000 | 5,000 |
| MISC GRNT | 456,478 | 398,687 | 341,538 | 326,084 | 326,084 |
| TDH CLINICAL SERVS GRNT | 236,105 | 294,062 | 283,724 | 232,500 | 282,500 |
| TDH STD AIDS HIV CLINIC GRNT | 743,574 | 676,625 | 1,118,127 | 1,176,791 | 1,258,332 |
| TUBERCULOSIS GRNT | 900,562 | 709,288 | 744,003 | 808,341 | 808,341 |
| TDH IMMUNIZATN GRNT | 1,209,014 | 1,083,106 | 1,016,994 | 1,108,065 | 1,001,213 |
| TDH CASE MGMT GRNT | 153,942 | 162,251 | 152,353 | 160,213 | 160,213 |
| MISC HEALTH GRNT | 634,951 | 677,579 | 684,667 | 0 | 99,726 |
| ***Sub Total*** | 13,045,719 | 13,167,737 | 13,344,253 | 10,694,877 | 10,364,986 |
| ***All Funds Total*** | 18,905,346 | 19,043,778 | 19,280,461 | 17,042,399 | 16,965,889 |

## Strategic Actions

**Goal 8: Nurture and Promote a Healthy, Sustainable Community**

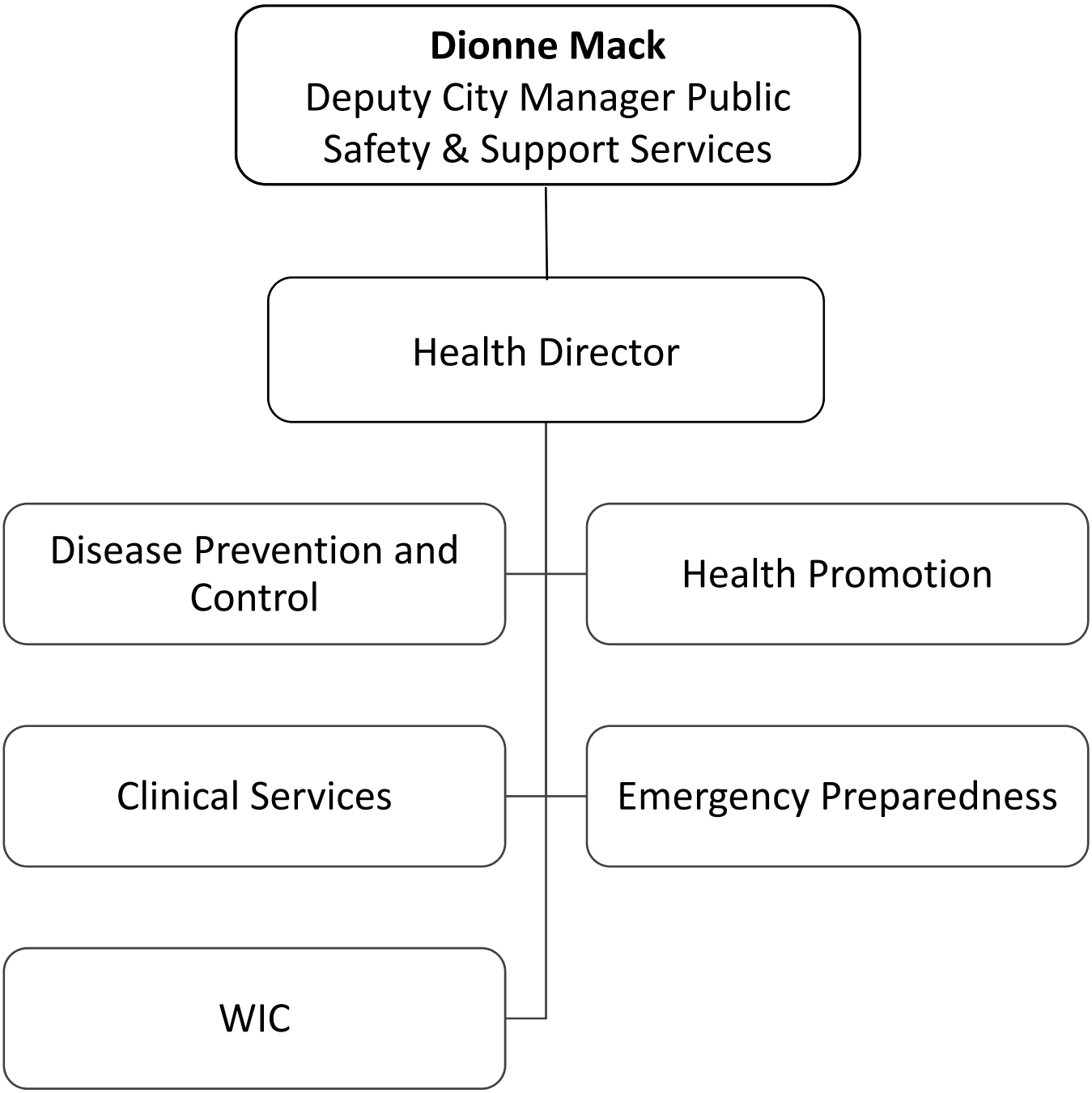
**Strategy 8.1** Deliver prevention, intervention and mobilization services to promote a healthy, productive and safe community

- **Action 8.1.1** Conduct a mass prophylaxis full-scale exercise to test current plan in preparation for a real event
- **Action 8.1.2** Reduce the incidence of transmittable diseases and environmental health risks
- **Action 8.1.3** Promote health education and advocacy

## FY 2019 Key Performance Indicators

- Number of individuals served through structured programs
- Immunization and infectious disease rate

# Public Health
## Adopted FY 2019 Organizational Chart




| | FY 2018 Adopted | FY 2019 Adopted | Increase / (Decrease) |
|---|---|---|---|
| GF | 68.32 | 70.02 | 1.70 |
| Non-General Fund | 210.43 | 204.10 | (6.33) |
| **Total Authorized** | **278.75** | **274.12** | **(4.63)** |

Public Health
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) 211 Call Ctr & Res Coord | 1.00 | 1.00 | 1.00 |
| (Con) 211 Info & Referral Spec | 4.00 | 5.00 | 6.50 |
| (Con) 211 Spec Info & Referral | 1.00 | 0.00 | 0.00 |
| (Con) Admin Support Associate | 2.00 | 1.00 | 0.00 |
| (Con) Breastfeeding Counselor | 8.00 | 8.00 | 5.00 |
| (Con) Certified Nursing Assist | 2.00 | 2.00 | 1.00 |
| (Con) Clerical Assistant | 3.00 | 3.00 | 4.00 |
| (Con) Clinical Service Manager | 1.00 | 1.00 | 1.00 |
| (Con) Compl & Quality Imp Asst | 1.00 | 1.00 | 1.00 |
| (Con) Database Administrator | 1.00 | 0.00 | 0.00 |
| (Con) Dental Asst. Clinic/Mob U | 2.00 | 2.00 | 2.00 |
| (Con) Dental Hygienist Mob Un | 1.00 | 1.00 | 1.00 |
| (Con) Disease Intervention Spec | 6.00 | 8.00 | 9.00 |
| (Con) Field Epidemiologist | 1.00 | 1.00 | 1.00 |
| (Con) Foodborne Illness Epidem | 1.00 | 1.00 | 1.00 |
| (Con) Graduate Intern | 0.00 | 1.00 | 1.60 |
| (Con) Grant Acct/Payroll Clerk | 0.00 | 1.00 | 1.00 |
| (Con) Grants Writer | 1.00 | 1.00 | 1.00 |
| (Con) Health Educ & Prev Specialist | 5.00 | 6.00 | 5.00 |
| (Con) Health Preparedness Educator | 1.00 | 1.00 | 1.00 |
| (Con) Health Project Coordinator | 2.00 | 3.00 | 2.00 |
| (Con) Health Research Assistant | 1.00 | 1.00 | 1.00 |
| (Con) Health Senior Public Affairs Officer | 1.00 | 1.00 | 1.00 |
| (Con) HIV Caseworker | 1.00 | 1.00 | 1.00 |
| (Con) HIV Educ Outreach Specialist | 1.00 | 1.00 | 1.00 |
| (Con) HIV Education Prev Specialist | 3.00 | 4.00 | 3.00 |
| (Con) HIV/Disease Intrv  Supervisor | 2.00 | 2.00 | 2.00 |
| (Con) HIV/Disease Intrv Program Manager | 1.00 | 1.00 | 1.00 |
| (Con) Lead Epidemiologist | 1.00 | 1.00 | 1.00 |
| (Con) Lead Medical Lab Scientist | 1.00 | 1.00 | 1.00 |
| (Con) Medical Billing Supervisor | 1.00 | 1.00 | 1.00 |
| (Con) Medical Lab Scientist | 1.50 | 1.00 | 2.00 |
| (Con) Nutrition Educator | 1.00 | 1.00 | 0.00 |
| (Con) Patient Care Technician | 1.00 | 6.00 | 0.00 |
| (Con) PH Preparedness Planner | 1.00 | 1.00 | 1.00 |
| (Con) Pharmacist | 0.50 | 0.50 | 0.50 |
| (Con) Physician | 0.25 | 0.25 | 0.25 |
| (Con) Project Accountant | 1.00 | 1.00 | 1.00 |
| (Con) Pub Health Prep Liaison | 1.00 | 1.00 | 1.00 |
| (Con) Pubic Health Comm Specialist | 1.00 | 1.00 | 0.00 |
| (Con) Public Health Co-Op Stu | 0.50 | 0.00 | 0.00 |
| (Con) Public Health Dentist | 2.00 | 1.25 | 1.25 |
| (Con) Public Health Lab Manager | 1.00 | 1.00 | 1.00 |
| (Con) Public Health Outreach Specialist | 2.00 | 1.00 | 3.00 |

Public Health
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| (Con) Registered Nurse | 11.00 | 11.00 | 13.00 |
| (Con) Senior Public Health Dentist | 1.75 | 1.75 | 1.75 |
| (UF) Accountant | 0.00 | 1.00 | 0.00 |
| (UF) Sanitarian | 1.00 | 0.00 | 0.00 |
| Accountant | 1.00 | 1.00 | 3.00 |
| Accounting/Payroll Clerk | 2.00 | 2.00 | 2.00 |
| Accounting/Payroll Specialist | 2.00 | 2.00 | 4.00 |
| Admin Svcs Manager | 1.00 | 1.00 | 1.00 |
| Administrative Analyst | 1.00 | 0.00 | 0.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Administrative Support Associate | 1.00 | 0.00 | 1.00 |
| Breast Feeding Coordinator | 1.00 | 1.00 | 1.00 |
| Clinical Assistant | 46.00 | 44.00 | 39.00 |
| Community Service Aide Breastf | 3.00 | 3.00 | 3.00 |
| Customer Relations Clerk | 14.00 | 14.00 | 11.00 |
| Dental Assistant | 4.00 | 3.00 | 3.00 |
| Dental Hygienist | 2.00 | 2.00 | 2.00 |
| Deputy Director of Public Health | 1.00 | 1.00 | 1.00 |
| Epidemiologist | 2.00 | 2.00 | 2.00 |
| Food Safety Inspector | 8.00 | 8.00 | 6.00 |
| Food Safety Inspector Supervisor | 3.00 | 3.00 | 2.00 |
| General Service Worker | 0.00 | 0.00 | 2.52 |
| Health Assistant Director | 1.00 | 1.00 | 1.00 |
| Health Director | 1.00 | 1.00 | 1.00 |
| Health Educator | 1.00 | 0.00 | 0.00 |
| Health Program Manager | 0.00 | 0.00 | 1.00 |
| Health Project Coordinator | 0.00 | 0.00 | 1.00 |
| Health Prepare Education Specialist | 0.00 | 0.00 | 1.00 |
| Health Training & Promotions M | 1.00 | 1.00 | 1.00 |
| Human Resources Analyst | 0.00 | 1.00 | 1.00 |
| Human Resources Manager | 1.00 | 1.00 | 1.00 |
| Human Resources Specialist | 1.00 | 1.00 | 1.00 |
| Information and Referral 211 S | 1.00 | 1.00 | 1.00 |
| Licensed Vocational Nurse | 1.00 | 0.00 | 0.00 |
| Materials Supervisor | 1.00 | 1.00 | 1.00 |
| Medical Assistant | 10.00 | 9.00 | 7.00 |
| Microbiologist | 2.50 | 2.00 | 2.00 |
| Microbiology Supervisor | 1.00 | 0.00 | 0.00 |
| Nurse Supervisor | 3.00 | 2.00 | 0.00 |
| Nursing Program Manager | 0.00 | 1.00 | 0.00 |
| Nutrition Services Manager | 1.00 | 1.00 | 1.00 |
| Nutritionist | 11.00 | 11.00 | 9.00 |
| Office Manager | 1.00 | 1.00 | 1.00 |
| Office Supervisor | 1.00 | 2.00 | 0.00 |

Public Health
Position Summary - Authorized Staffing Table

| Position Description | FY 2017 Adopted | FY 2018 Adopted | FY 2019 Adopted |
|---|---|---|---|
| Patient Care Technician | 4.00 | 2.00 | 11.00 |
| PHEP Program Manager | 0.00 | 0.00 | 1.00 |
| PRN Registered Nurse | 0.00 | 0.00 | 0.25 |
| Public Health Aide | 1.00 | 1.00 | 1.00 |
| Public Health Caseworker | 0.00 | 0.00 | 1.00 |
| Public Health Community Aide | 0.00 | 0.00 | 1.50 |
| Public Health Community Liaison | 1.00 | 0.00 | 0.00 |
| Public Health Nurse | 1.00 | 1.00 | 0.00 |
| Public Health Nursing Prgm Mgr | 0.00 | 2.00 | 3.00 |
| Public Health Senior Nutrition | 0.00 | 0.00 | 1.00 |
| Public Health Specialist | 17.00 | 17.00 | 17.00 |
| Public Health Supervisor | 1.00 | 1.00 | 1.00 |
| Public Health Technician | 10.00 | 10.00 | 9.00 |
| Sanitarian | 0.00 | 1.00 | 1.00 |
| Sanitarian Specialist | 6.00 | 6.00 | 8.00 |
| Sanitary Services Manager | 1.00 | 1.00 | 1.00 |
| Sanitary Services Supervisor | 0.00 | 0.00 | 1.00 |
| Secretary | 1.00 | 1.00 | 1.00 |
| Senior Accountant | 0.00 | 1.00 | 1.00 |
| Senior Microbiologist | 3.00 | 3.00 | 3.00 |
| Senior Nutritionist | 2.00 | 2.00 | 0.00 |
| Senior Office Assistant | 4.00 | 3.00 | 3.00 |
| Senior Public Health Specialist | 1.00 | 1.00 | 1.00 |
| Senior Secretary | 1.00 | 1.00 | 1.00 |
| Stores Clerk | 1.00 | 1.00 | 1.00 |
| Training Specialist | 2.00 | 2.00 | 1.00 |
| WIC Patient Services Coordinator | 1.00 | 1.00 | 1.00 |
| WIC Services Manager | 4.00 | 4.00 | 4.00 |
| **Grand Total** | **279.00** | **278.75** | **274.12** |

# LONG RANGE PLANNING

# Long Range Planning

The strategic plan sets the tone and direction of service delivery by aligning core business processes with desired community results. To assure strategy formulation addresses current needs and challenges while supporting a focus building future success, the City of El Paso conducts a systematic Strategic Planning Process (SPP). The 2015 Strategic Plan was approved and adopted on December 16, 2014. As cycles of refinement, in February and October of 2017, the Mayor and City Council gathered for strategic planning sessions to review accomplishments and progress made in the 2015 Strategic Plan, approve and affirm the "20 in 2020" visionary incentives and to review adjustments on specific strategies implemented. City Manager Tommy Gonzalez has been working with staff on integrating the strategic plan into every department and sharing the plan with the community. The decisions made over the next four years will shape the future of our city for the next forty years. The Strategic Plan provides clear direction to staff of activities, initiatives, and results needed to accomplish the delivery of necessary services to the community for both the short and longer term planning horizons.

Our Mission, Vision, and Values serve as the heart and foundational structure of the strategic plan. The plan is comprised of four levels: goals, strategies, actions and tasks. To ensure a focus on action, the Strategic Plan links these four levels with measurable outcomes for implementation. Through cycles of reporting and public presentations, the City Council and staff took the necessary steps to also focus on accountability with progress made on key deliverables. The eight goals identified by City Council contain multiple strategies and key deliverables are delineated each fiscal year through the integrated budget process. Through the vision of the City Council and the hard work of residents and employees, El Paso is affirming and enhancing its position as one-half of the largest bi-national metroplex in the western hemisphere experiencing one of the most dynamic transformations in its history. The transformation can be seen and appreciated all around the city in various forms that include transportation projects, new retail and entertainment options, downtown redevelopment and quality of life bond projects, all of which underscore our deliberate focus on attaining our strategic vision.

Updates on each goal and the strategies within it, are provided to City Council midyear. This portion of the budget process leads to Goal Team budget presentations. This integrated budget process helps ensure the funding of key priorities is established as a key outcome of the SPP. Key strategic deliverables for the upcoming fiscal year are developed and presented by Goal Teams during workshops to ensure alignment with the our Mission, Vision and Values. Each goal has one or two Goal Team Leaders that compile key performance indicators related to the strategies of each goal and present them to City Council. The budget linked to our strategic plan is presented in goal category instead of by departments. This allows City Council to easily consider the impacts of budget proposals across various departments with alignment to our vision.

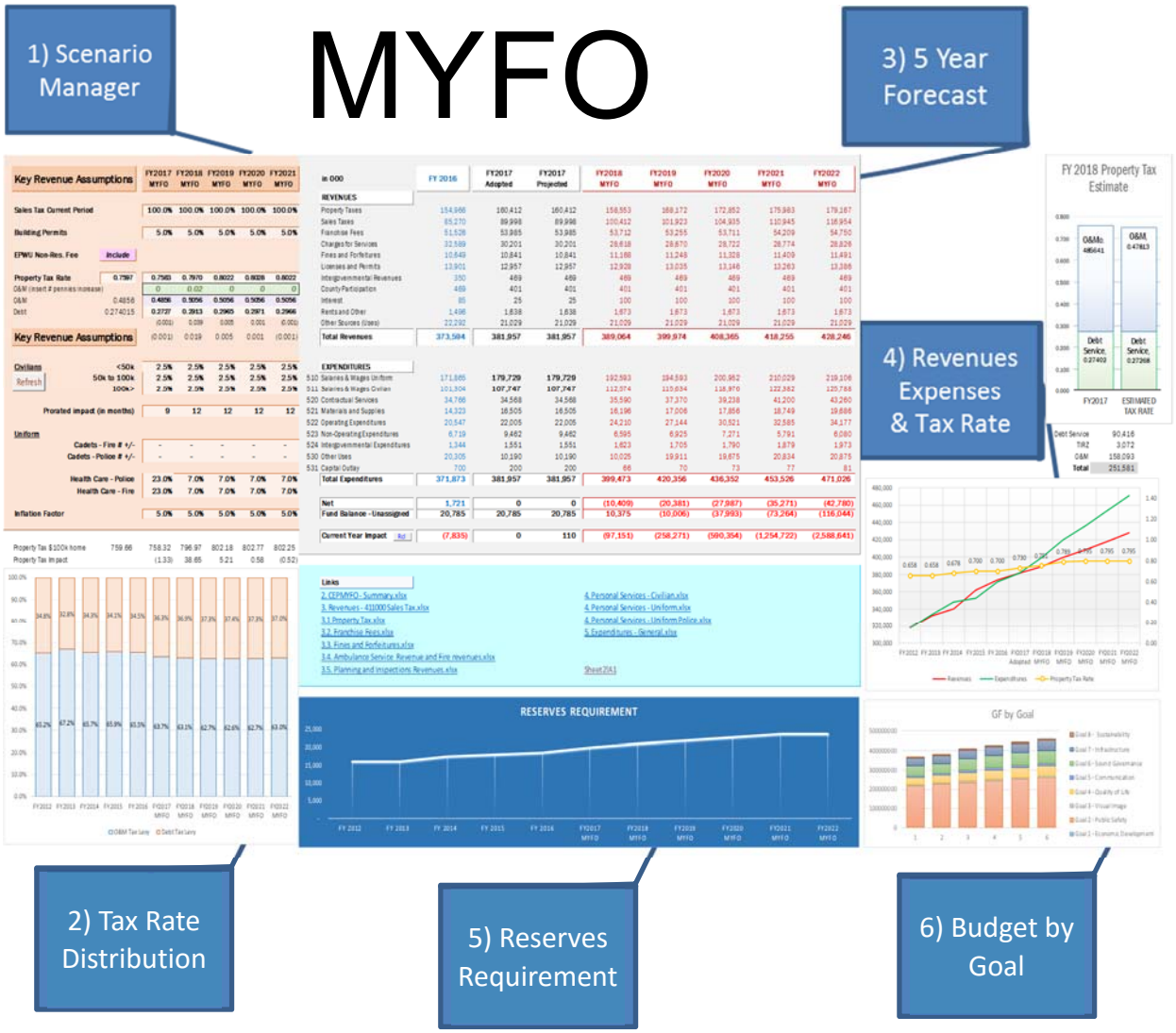
Opportunities for community input are embedded throughout the SPP. Strategies, actions and tasks are dependent on community input through various mechanisms such as customer survey feedback, public comment during Council meetings, annual *Chime In!* survey, budget hearings, focus group meetings, neighborhood associations and the Neighborhood Leadership Academy, community meetings and Town Hall presentations. This year there was an increased effort to engage citizen input into the budget process. During the FY18 budget process OMB, launched *Chime In. Chime In!* is in its second year and already have seen much success. We received 1,240 responses, citizen's priorities: Streets, Public Safety, and Parks. We are listening and our results confirm our investments are addressing community priorities.

GFOA states, "A government should have a financial planning process that assesses the long-term financial implications of current and proposed policies, programs, and assumptions and that develops appropriate strategies to achieve its goals". We under Office of Management and Budget met this responsibility head on and created a Multi-Year Financial Outlook (MYFO) using Microsoft Excel. Over 100 interrelated workbooks feed the interactive Scenario Manager allowing for real-time, dynamic modeling, and forecasting. OMB staff are able to adjust assumptions to see how adding additional Police Officers, changing the tax rate, or other factors would affect future years' budgets. The data used in the model is extracted from the City's financial system as well as performance and trend information gathered from departments, utility companies, other governmental agencies, and other sources. An example of the dashboard is available on the next page.

# 20 IN 2020

1. Complete renovation of Camino Real Hotel; Multipurpose Cultural and Performing Arts Center construction underway with parking solutions identified
2. Activate targeted development/redevelopment:
   - Rapid Transit System Corridors
   - Medical Center of the Americas
3. Attract two retail destination anchors
   - I-10 & Zaragoza Entertainment Zone
   - Indoor water resort attraction/interactive entertainment zone
4. Create comprehensive International Bridges Capital Improvement Program
5. Expand Airport development
6. Develop eco-tourism and heritage tourism strategy
7. Implement trailhead plan
8. Grow signature holiday attraction(s)
9. Investment in Downtown historic structures
10. Expand investment in public safety operations
    - Add 300 new Police Officers; net 120 (2017-2020)
    - Program annual Police and Fire vehicle replacement
    - Development and completion of new public safety facilities
11. Construct Sun City Lights entryways at:
    - El Paso Street
    - Cincinnati Street/Baltimore/Glory Road
    - Eastside Regional Park
12. Realize Aquatics Plan
    - Complete 8 spray parks
    - Complete 3 regional family aquatic centers
    - Complete 2- 50 meter indoor competition pools
13. Deliver programmed Quality of Life Bond projects:
    - Mexican-American Cultural Center
    - Children's Museum
    - East Regional Park, Phase I
    - Eastside Sports Complex
14. Expand free Wi-Fi service at 27 Quality of Life facilities by 2020
15. Implement Cybersecurity Plan
    - Penetration testing for IT Cybersecurity needs 2017
16. Complete comprehensive livable wages review
17. Complete 2 Brio routes and streetcar system by 2018, and fourth Brio route operational by 2020
    - Develop plan for next phase(s) of trolley system
18. Deliver programmed Street Infrastructure projects, including:
    - Implementation of Bike Plan
    - Street Reconstruction projects
19. Program facility rehabilitation and equipment replacement plan
20. Continue no-kill shelter effort leading to 90% live release rate by 2020

# MYFO




1) **Scenario Manager** – Allows OMB staff to adjust assumptions as needed and see immediate impact of potential decisions. Adjusting the property tax rate, adding additional police officers, and percentage rates for employee compensation increases are some of the options.
2) **Tax Rate Distribution** – Homeowners pay a larger share of property tax than businesses and the City has enacted policies to grow the business community so the burden on homeowners decreases. This graph provides City Council the detail so they can see the impact of their decisions over time.
3) **Five Year Forecast** – This section built based on the assumptions in the Scenario Manager and illustrates the impact decisions can have over multiple years.
4) **Revenues, Expenses, & Tax Rate** – Two axis graph showing historical trends and future impacts on the structural balance of the City's budget
5) **Reserves Requirement** – As the size of the City's budget grows, so does the size of the cash reserve the City is required to maintain
6) **Budget by Goal** – Breakdown by Goal of the City's operating budget by year

# MYFO

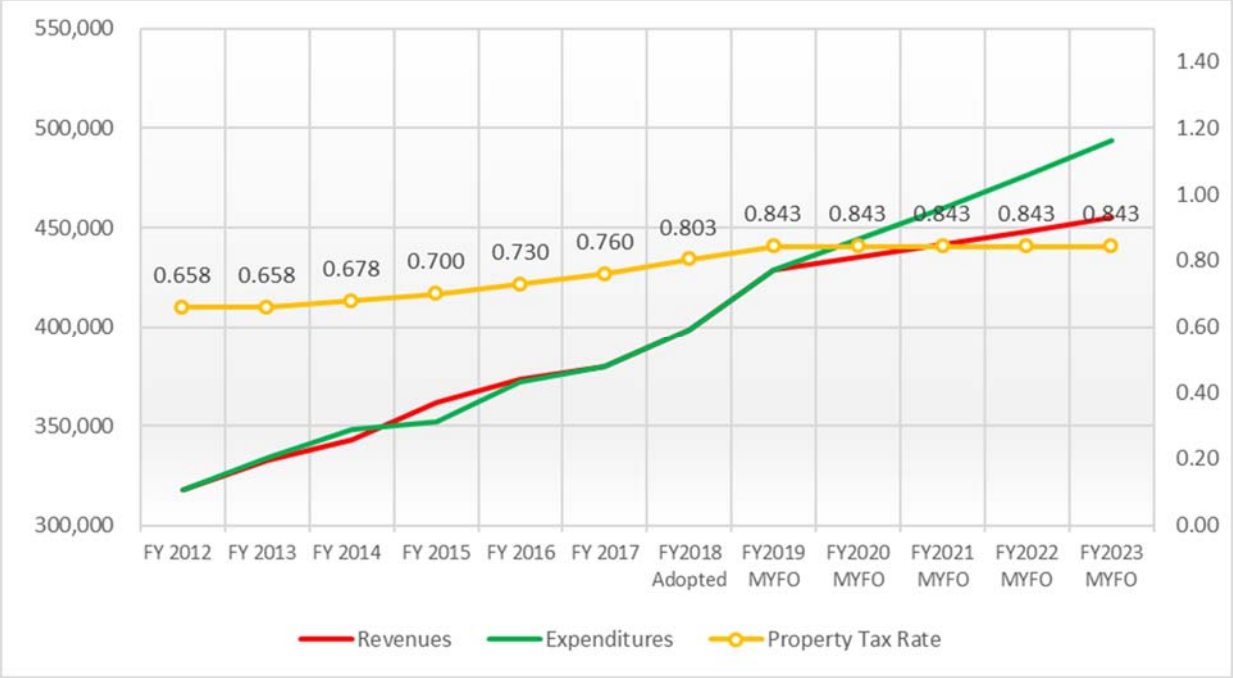
On April 17, 2018, OMB presented the five-year forecast to City Council. If Executive Leadership and elected officials do not make changes to trending revenues and expenditures, the five-year forecast indicates a potential revenue shortfall. MYFO is intended to serve as a planning tool not a budget, and stimulate long-term and strategic thinking. This piece of the long-range forecast is incredibly valuable by illustrating current year decisions on future years' budgets. General Fund expense assumptions include; estimates for public safety costs related to contractual obligations (collective bargaining), Police and Fire academies, growing the police force by 30 officers a year (as part of a ten-year plan), employee compensation increases, healthcare increases and increasing operating and maintenance costs related to Quality of Life Bond projects. General Fund revenue estimates are based on historical data and known factors. Assumptions include no changes to current fee schedule, maintain our current service levels, property valuation growth, sales tax collection growth, and reflects revenue generated from Quality of Life bond projects. In projecting the long-term financial plan, a number of assumptions are made that reflect the past and future financial environment and trends for the City. The main assumptions include the following:

- Property tax revenue will increase by an annual rate of 1.4%
- Sales tax revenue is expected to increase by 1.75% annually
- Total revenues are expected to increase by 1.5% per year
- Salaries and wages for uniform and civilian personnel are expected to increase by 3.2%
- Operating costs will increase at annual rate of 3.6% over the forecast period

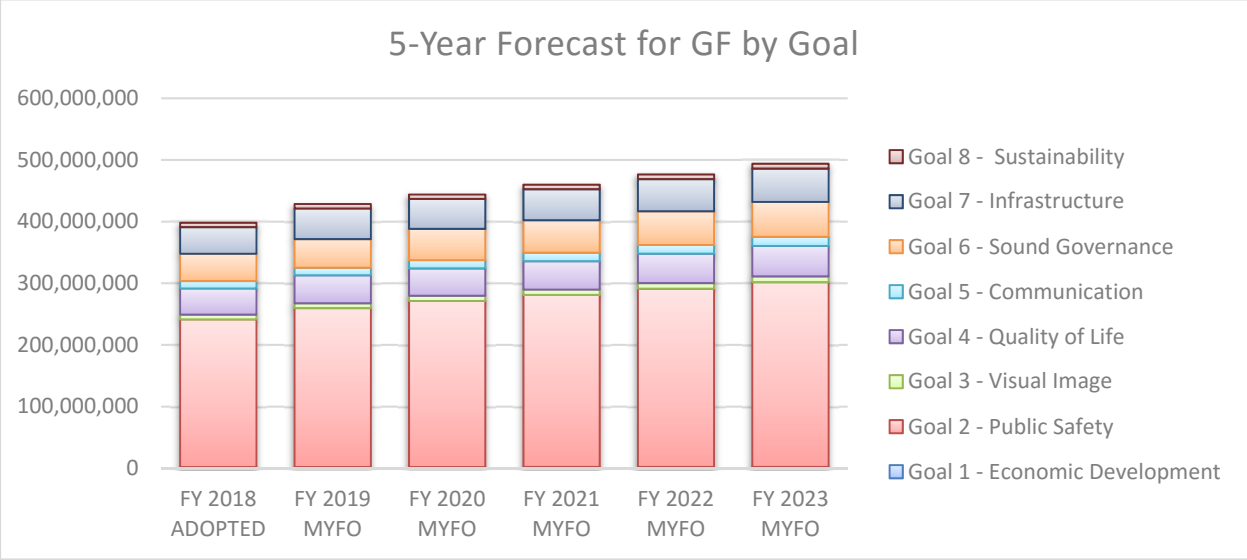
| in 000 | FY 2017 | FY2018 Adopted | FY2018 Projected | FY2019 MYFO | FY2020 MYFO | FY2021 MYFO | FY2022 MYFO | FY2023 MYFO |
|---|---|---|---|---|---|---|---|---|
| **REVENUES** | | | | | | | | |
| Property Taxes | 160,439 | 174,934 | 174,934 | 193,555 | 196,265 | 199,012 | 201,799 | 204,624 |
| Sales Taxes | 87,705 | 89,473 | 89,473 | 93,764 | 95,405 | 97,074 | 98,773 | 100,501 |
| Franchise Fees | 53,599 | 55,661 | 55,661 | 52,661 | 54,551 | 56,509 | 58,537 | 60,637 |
| Charges for Services | 31,809 | 32,292 | 32,292 | 32,518 | 33,011 | 33,512 | 34,021 | 34,537 |
| Fines and Forfeitures | 7,760 | 9,163 | 9,163 | 7,541 | 7,280 | 7,027 | 6,783 | 6,548 |
| Licenses and Permits | 14,939 | 12,629 | 12,629 | 13,149 | 13,097 | 13,045 | 12,993 | 12,941 |
| Intergovernmental Revenues | 453 | 447 | 447 | 447 | 447 | 447 | 447 | 447 |
| County Participation | 469 | 537 | 537 | 537 | 537 | 537 | 537 | 537 |
| Interest | 300 | 200 | 200 | 200 | 200 | 200 | 200 | 200 |
| Rents and Other | 1,523 | 2,314 | 2,314 | 2,241 | 2,241 | 2,241 | 2,241 | 2,241 |
| Other Sources (Uses) | 20,524 | 20,464 | 20,464 | 31,984 | 31,984 | 31,984 | 31,984 | 31,984 |
| **Total Revenues** | **379,521** | **398,114** | **398,114** | **428,598** | **435,018** | **441,589** | **448,315** | **455,199** |
| **EXPENDITURES** | | | | | | | | |
| 510 Salaries & Wages Uniform | 178,666 | **185,699** | **185,699** | 198,289 | 204,595 | 211,101 | 217,814 | 224,740 |
| 511 Salaries & Wages Civilian | 108,949 | **114,640** | **114,640** | 117,729 | 121,487 | 125,365 | 129,367 | 133,497 |
| 520 Contractual Services | 35,253 | 35,235 | 35,235 | 37,143 | 38,658 | 40,234 | 41,874 | 43,581 |
| 521 Materials and Supplies | 14,673 | 17,349 | 17,349 | 18,531 | 19,522 | 20,566 | 21,666 | 22,825 |
| 522 Operating Expenditures | 21,946 | 23,091 | 23,091 | 23,831 | 24,971 | 26,166 | 27,417 | 28,729 |
| 523 Non-Operating Expenditures | 7,834 | 9,842 | 9,842 | 2,055 | 2,467 | 2,961 | 3,553 | 4,265 |
| 524 Intergovernmental Expenditures | 1,386 | 1,653 | 1,653 | 1,787 | 1,809 | 1,831 | 1,854 | 1,877 |
| 530 Other Uses | 10,406 | 10,448 | 10,448 | 29,122 | 30,287 | 31,498 | 32,758 | 34,068 |
| 531 Capital Outlay | 534 | 157 | 157 | 111 | 137 | 170 | 211 | 261 |
| **Total Expenditures** | **379,647** | **398,114** | **398,114** | **428,598** | **443,932** | **459,891** | **476,514** | **493,842** |
| **Net** | **(126)** | **0** | **0** | **0** | **(8,914)** | **(18,302)** | **(28,199)** | **(38,644)** |
| **Fund Balance - Unassigned** | **18,938** | **18,938** | **18,938** | **18,938** | **10,024** | **(8,278)** | **(36,477)** | **(75,121)** |

# Long Range Planning

The following graph uses data from the Scenario Manager and illustrates the potential impact on the tax rate as well as the forecasted revenue and expenditures for each budget year. Future years show a structural imbalance, which indicates to decision makers the need for prudent decision-making. The tax rate or growth of property values are both variables that can be adjusted within MYFO to see how a flat tax rate or a change to property values impacts revenue.




City Council formulated eight strategic goals for the City to help see how much funding is given to each goal and how those allocations compare with one another. The graph below was created to have a visual. Goal 2 – Public Safety receives by far the largest general fund allocation. Many of the other goals receive sizable funding from sources outside the general fund (Airport, ESD, International Bridges) but this graph is exclusive to general fund is allocations by goal.



# Goal One

## Economic Development

Create an Environment Conducive to Strong, Sustainable Economic Development

## Key Strategies

**1.1** Stabilize and expand El Paso's tax base
**1.2** Enhance visitor revenue opportunities
**1.3** Maximize venue efficiencies through revenue growth and control
**1.4** Grow the core business of air transportation
**1.5** Stimulate economic growth through transit integration
**1.6** Provide business friendly permitting and inspection processes

## Departments

Aviation
Destination El Paso
Economic Development
International Bridges

# Goal Two

## Public Safety

Set the Standard for a Safe and Secure City

## Key Strategies

**2.1** Maintain standing as one of the Nation's top safest cities
**2.2** Strengthen community involvement in resident safety
**2.3** Increase public safety operational efficiency
**2.4** Improve motorist safety and traffic management solutions
**2.5** Take proactive approaches to prevent fire/medical incidents and lower regional risk
**2.6** Enforce Municipal Court orders
**2.7** Maximize Municipal Court efficiency and enhance customer experience
**2.8** Implement effective code enforcement strategies to reduce nuisances, enhance visual appearance, and improve overall health and safety
**2.9** Promote building safety

## Departments

Fire
Police
Municipal Court

# Goal Three

## Visual Image

Promote the Visual Image of El Paso

## Key Strategies

**3.1** Streamline processes to provide a solid foundation for development
**3.2** Improve the visual impression of the community (gateways, corridors, intersections, and parkland)
**3.3** Set one standard for infrastructure across the city

## Departments

Planning and Inspections

# Goal Four

## Quality of Life

Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

## Key Strategies

**4.1** Deliver bond projects impacting quality of life across the city in a timely, efficient manner
**4.2** Create innovative recreational, educational and cultural programs
**4.3** Establish technical criteria for improved quality of life facilities

## Departments

Library
Museums and Cultural Affairs
Parks and Recreation
Zoo

# Goal Five

## Communications

Promote Transparent and Consistent Communication Amongst All Members of the Community

## Key Strategies

**5.1** Set a climate of respect collaboration and team spirit among City Council, City staff and the community
**5.2** Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications
**5.3** Promote a well-balanced customer service philosophy throughout the organization
**5.4** Enhance internal communication and employee engagement
**5.5** Advance two way communication of key messages to external customers
**5.6** Strengthen messaging opportunities through media outlets and proactive community outreach

## Departments

Department of Information Technology Services

# Goal Six

## Sound Governance

Set the Standard for Sound Governance and Fiscal Management

## Key Strategies

**6.1** Recruit and retain a skilled and diverse workforce
**6.2** Implement employee benefits and services that promote financial security
**6.3** Implement programs to reduce organizational risks
**6.4** Implement leading-edge practices for achieving quality and performance excellence
**6.5** Deliver services timely and effectively with focus on continual improvement
**6.6** Ensure continued financial stability and accountability through sound financial management, budgeting and reporting
**6.7** Deliver effective and efficient processes to maximize value in obtaining goods and services
**6.8** Support transparent and inclusive government
**6.9** Maximize Municipal Court efficiency and enhance customer service through technology
**6.10** Enhance the quality of decision making with legal representation and support
**6.11** Provide efficient and effective services to taxpayers
**6.12** Maintain city fleet to ensure safe and reliable vehicles and equipment
**6.13** Maintain systems integrity, compliance, and business continuity

## Departments

City Attorney
City Manager's Office
Human Resources
Mayor and Council
Municipal Clerk
Non-Departmental
Office of the Comptroller
Purchasing and Strategic Sourcing
Tax

# Goal Seven

## Infrastructure

Enhance and Sustain El Paso's Infrastructure Network

## Key Strategies

**7.1** Provide reliable and sustainable water supply and distribution systems
**7.2** Improve competitiveness through infrastructure improvements impacting the quality of life
**7.3** Enhance a regional comprehensive transportation system
**7.4** Continue the strategic investment in city facilities and technology
**7.5** Set one standard for infrastructure across the city

## Departments

Capital Improvement Department
Mass Transit – Sun Metro
Streets and Maintenance

# Goal Eight

## Sustainable Community

Nurture and Promote a Healthy, Sustainable Community

## Key Strategies

**8.1** Deliver prevention, intervention and mobilization services to promote a healthy, productive, and safe community
**8.2** Stabilize neighborhoods through community, housing and ADA improvements
**8.3** Enhance animal services to ensure El Paso's pets are provided a safe and healthy environment
**8.4** Reduce operational energy consumption
**8.5** Improve air quality throughout El Paso
**8.6** Provide long-term, cost effective, sustainable regional solid waste solutions
**8.7** Ensure community compliance with environmental regulatory requirement
**8.8** Improve community resilience through education, outreach, and develop the resilience strategy
**8.9** Enhance vector control and environmental education to provide a safe and healthy environment

## Departments

Animal Services
Community and Human Development
Environmental Services
Public Health

# CAPITAL IMPROVEMENTS

# Capital Improvement Program

## Executive Summary

The Capital Improvement Program (CIP) is a plan that identifies capital improvement projects to be completed over the next five fiscal years. Since these projects typically span more than one fiscal year, the plans are updated annually to track existing projects, to identify new projects, and to update funding estimates and forecasts. Therefore, capital projects are budgeted separately from the operating budget in a series of capital project funds. The CIP helps the City manage capital expenditures to meet the following City strategic priorities.

**Economic Development**
The City of El Paso will create an environment conducive to strong sustainable economic development.

**Public Safety**
The City of El Paso will set the standard for a safe and secure city.

**Visual Image**
The City of El Paso will promote the visual image of El Paso.

**Quality of Life**
The City of El Paso will enhance El Paso's quality of life through recreational, cultural and educational environments.

**Communication**
The City of El Paso will promote transparent and consistent communication amongst all members of the community.

**Sound Governance**
The City of El Paso will set the standard for sound governance and fiscal management.

**Infrastructure**
The City of El Paso will enhance and sustain El Paso's infrastructure network.

**Public Health**
The City of El Paso will nurture and promote a healthy, sustainable community.

# Capital Improvement Program Definition

Providing infrastructure is a primary function of a local government. Maintaining public safety, city services, parks and recreation facilities, adequate transportation systems, and the community's quality of life are all heavily dependent on how the City plans for future infrastructure needs.

The Capital Improvement Program (CIP) is a comprehensive, five-year plan of capital projects that will support the continued growth and development of the city. The CIP is used in implementing and supporting the City's adopted Strategic Plan by developing a prioritized schedule of short-range and long-range community capital needs, evaluating projects, and analyzing the community's ability and willingness to pay for them in the most cost-effective way. The City uses the CIP as its method in determining future infrastructure requirements and planning the financing of facilities and equipment to maintain the service levels provided to town citizens.

A Capital Improvement Program (CIP) project is defined as a major, non-recurring project that includes one or more of the following:

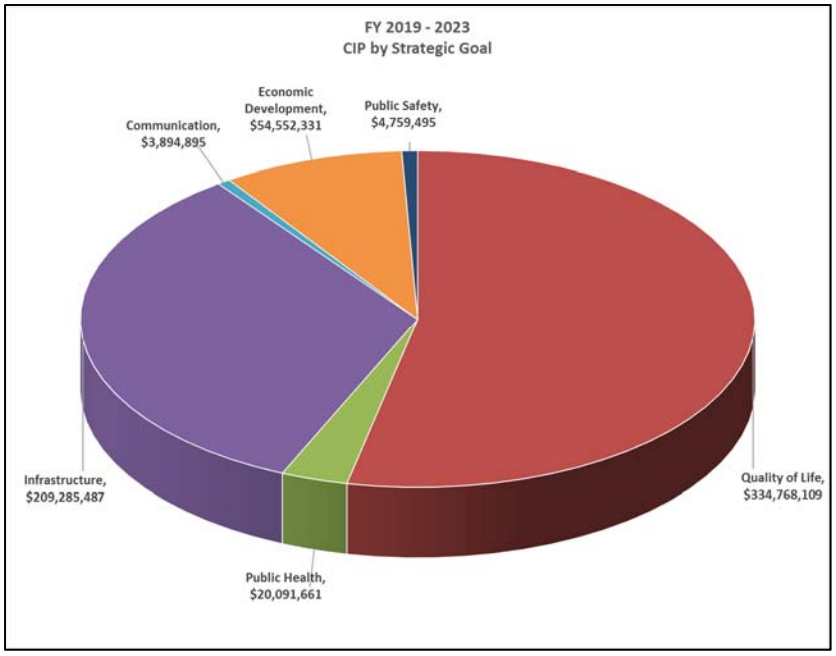
1. Any acquisition of, or improvement of, land for a public purpose.
2. Any construction of a new facility (e.g., a public building, parking lot, road, or bridge etc.), or an addition to, or extension of, such a facility.
3. A nonrecurring rehabilitation that increases the service potential of the building (i.e., something which is infrequent and would not be considered annual or other recurrent maintenance) or major repair of all or a part of a building, its grounds, or a facility.
4. Any planning, feasibility, engineering, or design study related to an individual capital improvement project or to a program that is implemented through individual capital improvement projects.

The most common examples include the purchase of land and buildings as well as construction of buildings, roads, and bridges. Sources of funding for Capital Improvement Projects may include voter-approved General Obligation Bonds (GOs), Certificates of Obligation (COs), as well as other forms of long-term financing such as Revenue Bonds, operating funds, contributions from other public and private entities, and grants.

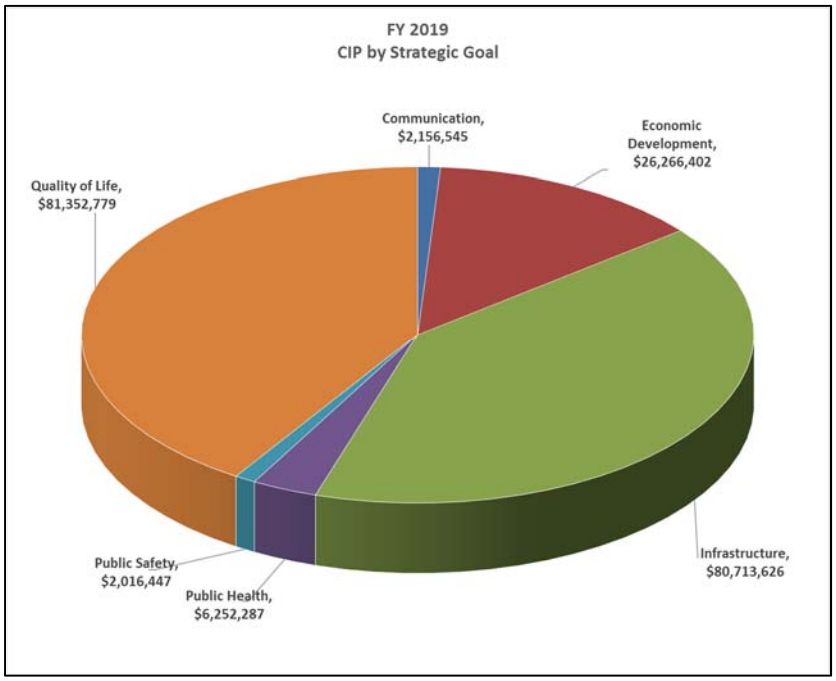
The City uses the CIP as an avenue of communication to the public. Through the CIP document, residents and businesses are provided with an accurate and concise view of the City's long-term direction for capital investment and the City's need for stable revenue sources to fund large multi-year capital projects.

# Capital Improvement Program Summary

The cumulative five-year CIP for the City of El Paso totals $627,351,977 for fiscal years 2019 through 2023. The graph below shows the allocations by strategic goal for the given years:




The amount allocated for CIP projects in the FY 2019 budget is $198,758,086. The graph below shows the allocations by strategic goal. The projects included in the FY 2019 CIP reflect the needs of the City based on goals established in by the Strategic Plan. The projects represent a significant investment in the community's Quality of Life and infrastructure of the City.

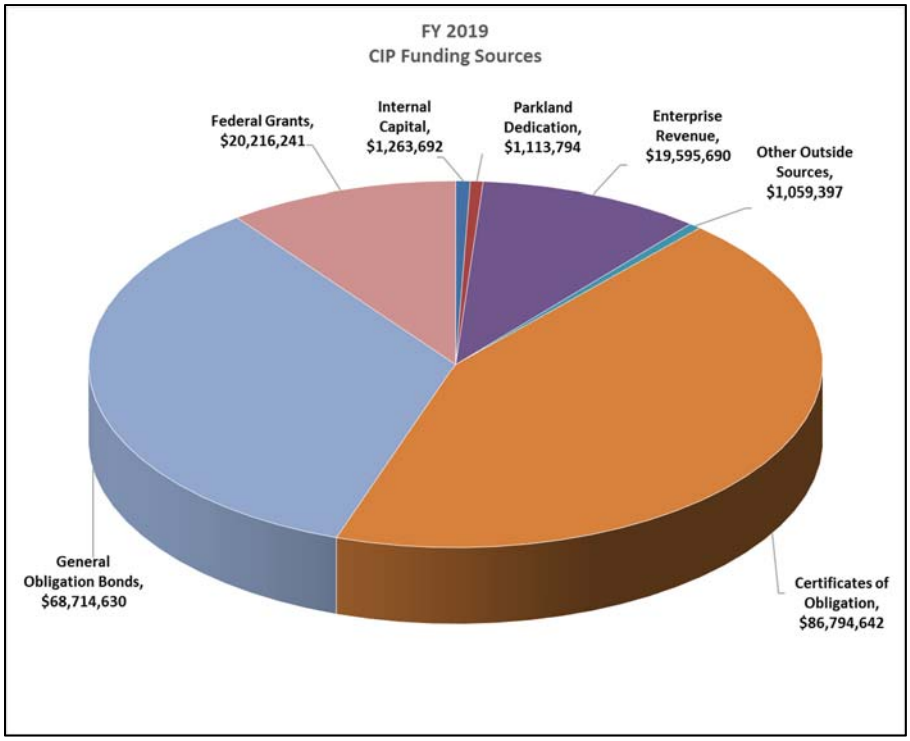


# Financing the Capital Improvement Program

Over the years, the City of El Paso has financed a substantial portion of capital improvements through general obligation bonds and certificates of obligation. The "pay-as-you-go" financing method has been the preferred method for funding CIP projects. Revenues deemed one-time in nature are dedicated towards one-time capital projects. The following options may be considered when analyzing potential funding sources for CIP projects:

- General Obligation Bonds
- Quality of Life General Obligation Bonds
- Certificates of Obligation
- Certificates of Obligation - Enterprise
- Revenue Bonds
- Commercial Paper
- Pension Obligation Bonds
- Tax Notes
- Lease Purchase Obligations

Funding for the FY 2019 CIP totals $198,758,086 and is derived from a variety of sources as depicted in the chart below:




In FY 2019, Certificates of Obligation, the largest funding source, represents 44% or $86.8 million of the total CIP. The second largest source is General Obligations, which represents 35% of the total. A continuing challenge for the City of El Paso is the development of new funding scources to supplement its current income as it continues to grow.

# Impact on the Operating Budget

The City of El Paso's operating budget is directly affected by the CIP. When certain types of capital projects are developed and completed, they also have ongoing financial impacts on the City's operating budgets. For example, if the City were to construct a new park or ball field, the operating budget for the Parks and Recreation Department would increase to include capacity for any new staff, equipment, utilities, supplies, etc. that would be necessary to maintain and operate the new facility.

In the FY 2019-2023 CIP, the individual projects include an estimated future operating budget impact, if it is possible to identify the cost at this time in the project's lifecycle. These costs are estimates provided by the professionals in each department that are responsible for the completion of the project.

The City carefully considers these operating costs when deciding which projects move forward in the CIP, as it is not sustainable for the City to fund concurrently several large-scale projects that have significant operating budget impacts. Emphasis is placed on the desire for self-sustaining projects with neutral operating impacts.

The table below summarizes the projected annual impact of the FY 2019 CIP on the City's operating budget:

| Project | Impact | Impact $ Annually |
|---|---|---|
| Bartlett Phase 2 | Trash cans, fertilizer, landscape materials, chat aggregate, herbicides, water, signage, litter control, and mowing (Partials from FY18) | $ 4,363 |
| Argal at Las Palmas Park | Trash cans, fertilizer, landscape materials, chat aggregate, herbicides, water, signage, litter control, and mowing (Partials from FY18) | $ 21,750 |
| Paseo del Sol | Trash cans, fertilizer, landscape materials, chat aggregate, herbicides, water, signage, litter control, and mowing (Partials from FY18) | $ 2,197 |
| Westside Pool | Pool accessories, office supplies, first aid kits, staff training, chemical supplies, maintenance supplies (Partials from FY18) | $ 28,025 |
| Trailheads & Trails | Trash cans, fertilizer, landscape materials, herbicides, plants/seeds, sod, signage and litter control | $ 19,125 |
| Attrition for the QoL positions | (Partials from FY18) | $ 157,266 |
| Shawver Park - Sports Fields | Recreation supplies (soccer goals, bases) | $ 45,200 |
| Eastside Senior Center Expansion | Janitorial, recreation supplies, wall mirrors, television, microphones, stage | $ 15,288 |
| Scattered Fields | Litter control, signage, landscape materials herbicides | $ 21,720 |
| Chamizal Spray Park | UV service, chemicals, swimming pool supplies | $ 26,784 |
| Open Space | Litter control, signage, landscape materials herbicides | $ 13,000 |
| Chihuahuan Desert | Furniture, maintenance/repairs, animal food and medications, additional staff (Education Specialists, General Service Worker, Plumber, Facility Maintenance Worker, Zoo Communications Technician, Senior Zoo Keeper, Zookeepers) | $ 348,333 |
| Sea Lion | Transportation costs, maintenance/repairs, training | $ 30,120 |
| South American Pavilion (SAP) | Building maintenance/repair, cleaning supplies, animal food/supplies, equipment | $ 16,855 |
| Administration | Furniture, computer, equipment, supplies and additional staff (Assistant Director, Cashiers) | $ 148,426 |
| Carousel | AED, cleaning supplies, landscaping, equipment | $ 12,900 |
| Project Management Office | Golf cart, cell phone service for personnel | $ 7,500 |
| Marketing | Rebranding of Zoo, website, logo and tag line | $ 50,000 |
| Children's Museum | Traveling exhibitions & programs, professional fees, insurance, utilities, network, IT, physical plant and additional staff (Director, Development/Marketing Director, Membership Manager, Event Coordinator, Volunteer Coordinator) | $ 871,333 |
| Streets and Maintenance - Various Projects | Building maintenance including plumbing, electrical, HVAC, and building (painting, flooring, door etc.) | $ 47,000 |
| Information Technology - Various Projects | Computers, Microsoft licensing, antivirus, printers and M&S Access Control/Surveillance | $ 154,340 |
| | **Total** | **$ 2,041,525** |

# Summary

Projects included in the FY 2019 CIP reflect the combined efforts of all City departments as well as the City Council and El Paso residents. The plan recognizes the added benefits the projects will bring to the City, while understanding the fiscal requirements and obligations each of these projects will entail. The CIP is updated annually, and new projects may be included should additional funding sources be identified.

The FY 2019 CIP attempts to meet the priority needs of the community, at the same time maintaining financial sustainability in future years. The plan as submitted is financially feasible and many of the projects included can be expected to be complete before the end of the fiscal year. As City priorities and policies change, it is imperative that the CIP remain fluid and undergo continual evaluation to ensure the projects and funding sources are in accordance with the City Council priorities and policies.

The tables and documents provided on the following pages offer an in-depth view into the CIP budget and provide detailed information on the projects and the impact they have on the operating budget.

Table 1 below shows the five-year CIP for projects under Strategic Goal 1, Economic Development:

**Table 1**

| | Fiscal Year | | | | |
|---|---|---|---|---|---|
| **Project Name** | **2019** | **2020** | **2021** | **2022** | **2023** |
| Admin West Parking Lot Reconstruction | $ - | $ 700,000 | $ - | $ - | $ - |
| Airport Landscape Improvements | $ 400,000 | $ - | $ - | $ - | $ - |
| ARFF Safety Equipment | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ - |
| Automatic Commercial Vehicle Tracking - Taxis and Shuttles | $ 200,000 | $ - | $ - | $ - | $ - |
| Cargo Ramp Light Upgrade | $ - | $ - | $ - | $ 1,500,000 | $ - |
| Checked Baggage Inspection System | $ 3,500,000 | $ - | $ - | $ - | $ - |
| Cohen Site Readiness | $ 1,301,641 | $ 1,454,316 | $ 245,140 | $ - | $ - |
| Convair Road and Old Rental Car Leasholds* | $ 1,500,000 | $ - | $ - | $ - | $ - |
| Downtown Pedestrian Wayfinding | $ 141,909 | $ 14,879 | $ - | $ - | $ - |
| HVAC Annual Upgrades FY 16-21 | $ 250,000 | $ 250,000 | $ 250,000 | $ - | $ - |
| IT Capital Enterprise Fund Recovery | $ 266,294 | $ 266,294 | $ 266,294 | $ - | $ - |
| METRO 31 | $ 936,075 | $ - | $ - | $ - | $ - |
| NASA Improvements (To include Roof & Wash Rack) | $ 450,000 | $ 450,000 | $ - | $ - | $ - |
| Parking Lot Electrical Improvements | $ 500,000 | $ 250,000 | $ - | $ - | $ - |
| PASEO DE LAS LUCES | $ 9,072 | $ - | $ - | $ - | $ - |
| PASO DEL NORTE POE ROUNDABOUT | $ 765,643 | $ 695,167 | $ 139,033 | $ - | $ - |
| Relocation of Twy M (FAA FY20) | $ - | $ - | $ 6,213,626 | $ - | $ - |
| Rental Car Agency Admin Building | $ - | $ - | $ - | $ 4,500,000 | $ - |
| Runway 4-22 Reconstruction & Taxiway System | $ 14,225,048 | $ - | $ - | $ - | $ - |
| Runway Turn-offs (TWY S, T, G, K, J, F) (FAA FY21) | $ - | $ - | $ - | $ 5,270,100 | $ - |
| Security Camera Upgrades | $ - | $ 600,000 | $ - | $ - | $ - |
| SUN CITY LIGHTS LOW VAL 5 PNTS | $ 840,720 | $ 1,050,900 | $ 210,180 | $ - | $ - |
| SUN CITY LIGHTS TBD | $ 420,000 | $ 525,000 | $ 105,000 | $ - | $ - |
| Taxiway U from Customs Ramp to Twy L | $ - | $ 1,300,000 | $ - | $ - | $ - |
| Terminal General Improvements | $ 550,000 | $ - | $ - | $ - | $ - |
| Terminal Ramp Light Upgrade | $ - | $ - | $ - | $ 2,000,000 | $ - |
| **Total** | **$ 26,266,402** | **$ 7,566,555** | **$ 7,439,273** | **$ 13,280,100** | **$ -** |

Table 2 below shows the five-year CIP for projects under Strategic Goal 2, Public Safety:

**Table 2**

| | Fiscal Year | | | | |
|---|---|---|---|---|---|
| **Project Name** | **2019** | **2020** | **2021** | **2022** | **2023** |
| FIRE STATION RESTROOM REHAB | $ 243,887 | $ 199,544 | $ - | $ - | $ - |
| Fire Vehic Replace-2017 Capita | $ 54,511 | $ - | $ - | $ - | $ - |
| PD HQ Parking Garage Improveme | $ 898,354 | $ 1,122,943 | $ 224,589 | $ - | $ - |
| Police Veh Replace-2017 Capita | $ 797,315 | $ 996,643 | $ 199,329 | $ - | $ - |
| School Zone Safety Ped Improve | $ 22,380 | $ - | $ - | $ - | $ - |
| **Total** | **$ 2,016,447** | **$ 2,319,130** | **$ 423,917** | **$ -** | **$ -** |

Table 3 below shows the five-year CIP for projects under Strategic Goal 4, Quality of Life:

**Table 3**

| | Fiscal Year | | | | |
|---|---|---|---|---|---|
| **Project Name** | **2019** | **2020** | **2021** | **2022** | **2023** |
| Admin Bldg Expand Improv | $ 136,771 | $ 111,903 | $ - | $ - | $ - |
| Adrian Garcia Park | $ 122,550 | $ 13,617 | $ - | $ - | $ - |
| Afr Wetlands RIver Hog Exhibit | $ 15,509 | $ - | $ - | $ - | $ - |
| Africa Bird Indoor Hold Area | $ 163,309 | $ 133,617 | $ - | $ - | $ - |
| Africa Public Restroom | $ 136,091 | $ 111,347 | $ - | $ - | $ - |
| Airway Blvd Median Art Project | $ 550,000 | $ 450,000 | $ - | $ - | $ - |
| Alameda Lib & Rec Center | $ 2,095,493 | $ 2,724,141 | $ 3,268,969 | $ 293,369 | $ - |
| ALAMEDA REC CENTER FLAT FIELD | $ 543,132 | $ 678,915 | $ 135,783 | $ - | $ - |
| Alligator Exhibit | $ 380,728 | $ 311,505 | $ - | $ - | $ - |
| Andean Bear Exhibit | $ 19,209 | $ - | $ - | $ - | $ - |
| ANGORA LP MEDIAN LNDSCP NIPIII | $ 12,320 | $ - | $ - | $ - | $ - |
| Animal Holding Bldg 2 Improve | $ 171,475 | $ 140,297 | $ - | $ - | $ - |
| Animal Management | $ 184,969 | $ 151,339 | $ - | $ - | $ - |
| Argal Park at Las Palmas | $ 46,834 | $ - | $ - | $ - | $ - |
| Armijo Center Security Cameras | $ 14,500 | $ - | $ - | $ - | $ - |
| Armijo Library Improvements | $ 190,124 | $ 155,556 | $ - | $ - | $ - |
| ASCARATE TO RIVERSIDE PAVED TR | $ 74,005 | $ - | $ - | $ - | $ - |
| Asia Discovery Center | $ 98,511 | $ - | $ - | $ - | $ - |
| AZTEC-NAVAHO SDWALK GAP NIPIII | $ 12,108 | $ - | $ - | $ - | $ - |
| B Chesher Additional Lighting | $ 17,501 | $ - | $ - | $ - | $ - |
| B Chesher Storage Faciltiy | $ 395,901 | $ 395,901 | $ - | $ - | $ - |
| BALSAM/MIMOSA SDWALK NIP III | $ 29,475 | $ - | $ - | $ - | $ - |
| Bartlett Park | $ 51,206 | $ - | $ - | $ - | $ - |
| Blackie Cheshe/ Sand Bluff Ped | $ 5,156 | $ - | $ - | $ - | $ - |
| BLACKIE CHESHER DUG-OUT | $ 11,640 | $ - | $ - | $ - | $ - |
| BORDERLAND/PARK IMPRV NIP III | $ 11,724 | $ - | $ - | $ - | $ - |
| Boys Club Futsal Sidewalks | $ 18,000 | $ - | $ - | $ - | $ - |
| BRADEN ABOUD SPRAY PARK - D7 | $ 40,506 | $ - | $ - | $ - | $ - |
| Brisa Del Este Playground | $ 5,421 | $ - | $ - | $ - | $ - |
| C Fox Library Improvements | $ 222,662 | $ 182,178 | $ - | $ - | $ - |
| Canal Landscape Improve | $ 51,444 | $ - | $ - | $ - | $ - |
| Carlos Bombach Playground | $ 5,437 | $ - | $ - | $ - | $ - |
| Carolina Garden | $ 6,840 | $ - | $ - | $ - | $ - |
| Carousel Site Dev -Asian Gatew | $ 9,323 | $ - | $ - | $ - | $ - |
| Chamizal Lib & Rec Center | $ 1,508,239 | $ 1,960,710 | $ 2,352,853 | $ 211,153 | $ - |
| Chamizal Park Improvements | $ 119,790 | $ 13,310 | $ - | $ - | $ - |
| Chelsea Pool | $ 1,847,689 | $ 2,401,996 | $ 1,909,278 | $ - | $ - |
| Chihuahuan Desert Exh Complex | $ 267,803 | $ 219,112 | $ - | $ - | $ - |
| Children's Museum | $ 2,511,435 | $ 5,022,871 | $ 7,534,306 | $ 1,339,432 | $ 334,858 |
| Cielo Vista Sidewalk Improveme | $ 16,680 | $ - | $ - | $ - | $ - |
| CIMARRON #1(LOMAS DEL SOL#3) | $ 16,510 | $ - | $ - | $ - | $ - |
| CIMMARON COVE | $ 9,288 | $ - | $ - | $ - | $ - |
| Colonia Verde Park Canopy | $ 70,000 | $ - | $ - | $ - | $ - |
| Community Garden Project | $ 6,438 | $ - | $ - | $ - | $ - |

| | | | | | |
|---|---|---|---|---|---|
| Coronado Park | $ 15,720 | $ - | $ - | $ - | $ - |
| Coyote Cave - Canopy | $ 10,987 | $ - | $ - | $ - | $ - |
| D Shinault Skate Park Improve | $ 395,901 | $ 395,901 | $ - | $ - | $ - |
| D VanDoren Library Improvement | $ 337,152 | $ 275,851 | $ - | $ - | $ - |
| Digital Wall at History Museum | $ 148,091 | $ 63,468 | $ - | $ - | $ - |
| Downtown Pedestrian Pathways | $ 26,902 | $ - | $ - | $ - | $ - |
| E Moreno Library Improvements | $ 383,385 | $ 313,678 | $ - | $ - | $ - |
| E.L. WILLIAMS PARK | $ 6,978 | $ - | $ - | $ - | $ - |
| E.L.Williams Bathroom Enclosur | $ 5,000 | $ - | $ - | $ - | $ - |
| Eastside Regional Park | $ 2,599,714 | $ 4,586,157 | $ 6,076,144 | $ 1,034,168 | $ 114,908 |
| Eastside Senior Rec Ctr Rehab | $ 526,738 | $ 658,422 | $ 131,684 | $ - | $ - |
| Eastside Sports Complex | $ 116,904 | $ - | $ - | $ - | $ - |
| Eastside Sports Complex Ph. II | $ 952,952 | $ 1,238,837 | $ 984,717 | $ - | $ - |
| Eastwood Dog Park Improvements | $ 13,225 | $ - | $ - | $ - | $ - |
| Ed Animal Holding | $ 5,525 | $ - | $ - | $ - | $ - |
| Education Discovery Center | $ 99,074 | $ - | $ - | $ - | $ - |
| Elephant Rhino Exhibit Rehab | $ 177,488 | $ 145,217 | $ - | $ - | $ - |
| End Species Breeding Center | $ 388,023 | $ 317,473 | $ - | $ - | $ - |
| Event Tent & Restrooms | $ 16,437 | $ - | $ - | $ - | $ - |
| Existing Sports Field Lighting | $ 931,981 | $ 1,164,977 | $ 232,995 | $ - | $ - |
| Express Library (joint use) | $ 157,557 | $ 39,389 | $ - | $ - | $ - |
| Express Library at Rec Ctr | $ 161,013 | $ 40,253 | $ - | $ - | $ - |
| Flat Fields Various Locations | $ 1,234,553 | $ 1,604,919 | $ 1,925,903 | $ 172,837 | $ - |
| G510802 RIVERBEND TRAIL PRJCT | $ 19,492 | $ - | $ - | $ - | $ - |
| Galapagos Exhibit | $ 311,911 | $ 255,200 | $ - | $ - | $ - |
| GALATZAN PLAYGROUND | $ 14,384 | $ - | $ - | $ - | $ - |
| Galaztan Daycare Canopy | $ 9,805 | $ - | $ - | $ - | $ - |
| GRACE CHOPE PARK UPGRADE | $ 16,112 | $ - | $ - | $ - | $ - |
| Grandview Sr Center Improve | $ - | $ - | $ 285,000 | $ 994,752 | $ 1,184,389 |
| HOUSTON PRK AMENITIES NIP III | $ 10,263 | $ - | $ - | $ - | $ - |
| I Schwartz Library Improvement | $ 18,957 | $ - | $ - | $ - | $ - |
| Independence Hike & Bike Trail | $ 40,317 | $ - | $ - | $ - | $ - |
| Indian Heights Improvements | $ 12,177 | $ - | $ - | $ - | $ - |
| J Cisneros Library Improvement | $ 146,629 | $ 119,969 | $ - | $ - | $ - |
| J Marquez Library Improvements | $ 210,829 | $ - | $ - | $ - | $ - |
| JAMES GRANT RES STRLTS NIP III | $ 22,748 | $ - | $ - | $ - | $ - |
| Joey Barraza & Vino Prk Lighti | $ 479,427 | $ 599,284 | $ 119,857 | $ - | $ - |
| Joey Barraza & Vino Prk Maint | $ - | $ - | $ - | $ 395,901 | $ 395,901 |
| Joey Barraza & Vino Prk Ph II | $ 599,624 | $ 749,530 | $ 149,906 | $ - | $ - |
| JOHN LYONS SOCCER NET SCREEN | $ 39,179 | $ - | $ - | $ - | $ - |
| Johnson Basin Park | $ 22,963 | $ - | $ - | $ - | $ - |
| JORGE MONTALVO PARK IMPV | $ 8,281 | $ - | $ - | $ - | $ - |
| K Dragon Red Panda Exh Rehab | $ 1,069,898 | $ 1,390,867 | $ 1,669,040 | $ 149,786 | $ - |
| Kalahari Discovery Center | $ 121,930 | $ - | $ - | $ - | $ - |
| L Forti Pool Rehab & Encl | $ 1,990,257 | $ 2,587,334 | $ 2,056,599 | $ - | $ - |
| Lancaster - Trees | $ 11,200 | $ - | $ - | $ - | $ - |
| Leopard Exhibit Renovation | $ 184,703 | $ 151,120 | $ - | $ - | $ - |
| LIbrary Materials Purchase | $ 253,002 | $ 207,002 | $ - | $ - | $ - |
| LIZ MORAYMA GONZALEZ PARK | $ 509,070 | $ 636,338 | $ 127,268 | $ - | $ - |
| Lomaland Park & Rec Center | $ 1,420,767 | $ 2,841,534 | $ 4,262,301 | $ 852,460 | $ 94,718 |
| M Gomez Park Improvements | $ - | $ - | $ 950,162 | $ 1,187,703 | $ 237,541 |
| Main Library Improvements | $ 652,124 | $ 815,155 | $ 163,031 | $ - | $ - |
| Marty Robbins Park Amenities | $ 18,000 | $ - | $ - | $ - | $ - |
| MARTY ROBBINS SPRAY PARK - D8 | $ 17,585 | $ - | $ - | $ - | $ - |
| Memorial Library Improvements | $ 280,489 | $ 229,491 | $ - | $ - | $ - |
| Mexican Americ Cultural Center | $ 1,322,214 | $ 1,718,879 | $ 2,062,654 | $ 185,110 | $ - |
| MISSION HILLS METAL CANOPY | $ 24,123 | $ - | $ - | $ - | $ - |
| MONTOYA HTS-RUBY COATES NIPIII | $ 13,486 | $ - | $ - | $ - | $ - |
| Multipurpose Ctr Instruct Pool | $ 191,133 | $ 156,382 | $ - | $ - | $ - |
| Multipurpose Perf Art & Entert | $ 31,402,963 | $ 43,964,148 | $ 47,104,444 | $ 34,543,259 | $ - |
| N Richardson Rec Cntr Improve | $ 989,662 | $ 1,237,078 | $ 247,416 | $ - | $ - |
| NE Basin Park Construction | $ 217,746 | $ 178,155 | $ - | $ - | $ - |
| Neigh Improve Projects Master | $ 1,744,448 | $ 2,267,782 | $ 2,721,338 | $ 244,223 | $ - |
| NEIGHB IMP PROG YR3 ENG COSTS | $ 22,405 | $ - | $ - | $ - | $ - |

| | | | | | |
|---|---|---|---|---|---|
| Northeast Aquatics Facility | $ 2,049,601 | $ 2,545,586 | $ 2,812,427 | $ 252,397 | $ - |
| Open Space Land Acquisition | $ 917,413 | $ 1,192,637 | $ 947,994 | $ - | $ - |
| O'Rourke Rec Center Improveme | $ - | $ - | $ - | $ 989,752 | $ 1,237,190 |
| P Harris Rec Center Improve | $ 68,897 | $ - | $ - | $ - | $ - |
| PARK HILLS PARK IMPROVEMENTS | $ 70,000 | $ - | $ - | $ - | $ - |
| Park Improvements 2014 | $ 7,762 | $ - | $ - | $ - | $ - |
| Park Play Structures Install | $ 495,856 | $ 619,820 | $ 123,964 | $ - | $ - |
| Park Shade Canopies Install | $ 432,708 | $ 540,885 | $ 108,177 | $ - | $ - |
| Paseo Del Sol Park Improve | $ 169,939 | $ 139,041 | $ - | $ - | $ - |
| PASO DEL NORTE TRAIL LIGHTING | $ 330,000 | $ 270,000 | $ - | $ - | $ - |
| Paved Trails | $ 1,200,883 | $ 1,561,148 | $ 1,873,377 | $ 168,124 | $ - |
| Pavo Real Pool | $ 33,177 | $ - | $ - | $ - | $ - |
| Pavo Real Rec Ctr Improve | | | $ 581,899 | $ 969,831 | $ 387,932 |
| Penguin Exhibit | $ 931,437 | $ 1,210,869 | $ 1,453,042 | $ 130,401 | $ - |
| PLAYGROUND EQUIPMENT & IMPROVE | $ 158,327 | $ 39,582 | $ - | $ - | $ - |
| PUEBLO VIEJO PARK | $ 8,998 | $ - | $ - | $ - | $ - |
| Purchase of Mobile Technology | $ 234,714 | $ 192,039 | $ - | $ - | $ - |
| R Burges Library Expansion | $ 11,426 | $ - | $ - | $ - | $ - |
| RESIDENTIAL MILE MARKERS | $ 9,314 | $ - | $ - | $ - | $ - |
| RESIDENTIAL STREETLIGHTS | $ 19,748 | $ - | $ - | $ - | $ - |
| Resler Buffered Bike Trail | $ 41,501 | $ - | $ - | $ - | $ - |
| RIM/UPPER TOM LEA PARK | $ 8,421 | $ - | $ - | $ - | $ - |
| RUTHERFORD CURB CUT NIP III | $ 6,759 | $ - | $ - | $ - | $ - |
| S America Pavillion Restrooms | $ 146,434 | $ 119,810 | $ - | $ - | $ - |
| S Rivas Spray Park | $ 21,018 | $ - | $ - | $ - | $ - |
| Sal Berroteran Soccer Field | $ 25,000 | $ - | $ - | $ - | $ - |
| Salvador Rivas Park Improvemen | $ 302,500 | $ 247,500 | $ - | $ - | $ - |
| San Jacinto Plaza Reconstruct | $ 5,443 | $ - | $ - | $ - | $ - |
| Sandstone S&D Improve | $ 29,259 | $ - | $ - | $ - | $ - |
| Sea Lion Exhibit Upgrade | $ 51,726 | $ - | $ - | $ - | $ - |
| Shaded Concessions | $ 175,721 | $ 143,771 | $ - | $ - | $ - |
| Shawver Park Sport Field Rehab | $ 551,900 | $ 689,875 | $ 137,975 | $ - | $ - |
| SHAWVER PRK AMENITIES NIP III | $ 11,027 | $ - | $ - | $ - | $ - |
| South American Pavilion Repair | $ 162,367 | $ 40,592 | $ - | $ - | $ - |
| SOUTHSIDE PARK | $ - | $ - | $ - | $ - | $ - |
| Spray Park Amenities-Dist. 1-8 | $ 267,569 | $ 218,920 | $ - | $ - | $ - |
| Squirrel Monkey Exhibit Repair | $ 290,690 | $ 237,837 | $ - | $ - | $ - |
| Student Memorial Improvements | $ 14,548 | $ - | $ - | $ - | $ - |
| Suffolk Park Playground | $ 38,750 | $ - | $ - | $ - | $ - |
| SUMMIT FILLMORE CANOPY NIP III | $ 8,750 | $ - | $ - | $ - | $ - |
| Support Elements Zoo Wide | $ 987,496 | $ 1,283,745 | $ 1,540,494 | $ 138,250 | $ - |
| Tapir Yard Holding Facility | $ 143,771 | $ 15,975 | $ - | $ - | $ - |
| THOMAS MANOR PARK | $ 60,700 | $ - | $ - | $ - | $ - |
| Three Hills Loop Trail | $ 5,165 | $ - | $ - | $ - | $ - |
| TIERRA DEL ESTE 56 PRK UPGRADE | $ 13,683 | $ - | $ - | $ - | $ - |
| TIERRA DEL ESTE#27 PARKING LOT | $ 144,000 | $ 36,000 | $ - | $ - | $ - |
| TOM LEA PARK SLOPE REHABILITA | $ 1,364,828 | $ 1,774,276 | $ 2,129,131 | $ 3,830,617 | $ - |
| Touch Tank Installation | $ 727,616 | | $ - | $ - | $ - |
| Trail Head Parking Areas | $ 507,481 | $ 634,352 | $ 126,870 | $ - | $ - |
| Travis Park Parking Lot Improv | $ 5,384 | $ - | $ - | $ - | $ - |
| Tres Suenos 10 | $ 121,788 | $ 13,532 | $ - | $ - | $ - |
| Upgrades to Museums | $ 159,994 | $ 39,999 | $ - | $ - | $ - |
| VALLEY CREEK TRAIL ACCESS | $ 37,656 | $ - | $ - | $ - | $ - |
| VENTANAS # 3 | $ 90,000 | $ - | $ - | $ - | $ - |
| Veterans Rec Center Expansion | $ 551,242 | $ 689,052 | $ 137,810 | $ - | $ - |
| Viscount Blvd Hike&Bike Trail | $ 92,111 | $ - | $ - | $ - | $ - |
| Wainwright Park | $ - | $ - | $ - | $ 296,910 | $ 237,528 |
| Walter Clarke Swings | $ 5,097 | $ - | $ - | $ - | $ - |
| WAYNE RETN POND RCKWALL NIPIII | $ 8,352 | $ - | $ - | $ - | $ - |
| Westside Aquatics Facility | $ 242,182 | $ 198,149 | $ - | $ - | $ - |
| WESTSIDE DOG PARK | $ 11,426 | $ - | $ - | $ - | $ - |
| Westside Library Imrovements | $ 90,022 | $ 225,055 | $ 585,143 | $ - | $ - |
| Westside Park Sports Fields | $ 17,068 | $ - | $ - | $ - | $ - |
| Westside Pool | $ 651,951 | $ 474,616 | $ - | $ - | $ - |

| | | | | | |
|---|---|---|---|---|---|
| Wildlife Theatre Stadium | $ 75,897 | $ - | $ - | $ - | $ - |
| Ysleta Lib Imp-Sergio Troncos | $ 175,464 | $ - | $ - | $ - | $ - |
| Ysleta Library Parking Lot | $ 31,165 | $ - | $ - | $ - | $ - |
| YUCCA CHESS PARK | $ 22,056 | $ - | $ - | $ - | $ - |
| Yucca Park Basketball Courts | $ 9,881 | $ - | $ - | $ - | $ - |
| Zoo Plaza Improvements | $ 314,370 | $ 257,212 | $ - | $ - | $ - |
| **Total** | **$ 81,352,779** | **$ 101,779,978** | **$ 99,029,952** | **$ 48,380,435** | **$ 4,224,964** |

Table 4 below shows the five-year CIP for projects under Strategic Goal 5, Communication:

**Table 4**

| | Fiscal Year | | | | |
|---|---|---|---|---|---|
| **Project Name** | **2019** | **2020** | **2021** | **2022** | **2023** |
| FIBER INTERCONNECT | $ 23,029 | $ - | $ - | $ - | $ - |
| FY2009 IT Action Plan | $ 8,866 | $ - | $ - | $ - | $ - |
| IT CITYWIDE CYBER SECURITY | $ 309,650 | $ 253,350 | $ - | $ - | $ - |
| IT CITYWIDE HARDWARE SOFTWARE | $ 330,000 | $ 270,000 | $ - | $ - | $ - |
| IT DATACENTER EQUIP AND LAB | $ 385,000 | $ 315,000 | $ - | $ - | $ - |
| IT NETWORK & WI-FI EQUIPMENT | $ 550,000 | $ 450,000 | $ - | $ - | $ - |
| IT PUBLIC SAFETY AND SYS INFRA | $ 550,000 | $ 450,000 | $ - | $ - | $ - |
| **Total** | **$ 2,156,545** | **$ 1,738,350** | **$ -** | **$ -** | **$ -** |

Table 5 below shows the five-year CIP for projects under Strategic Goal 7, Infrastructure:

**Table 5**

| | Fiscal Year | | | | |
|---|---|---|---|---|---|
| **Project Name** | **2019** | **2020** | **2021** | **2022** | **2023** |
| ADA CURB CUTS | $ 277,494 | $ 227,041 | $ - | $ - | $ - |
| ADA Curb Cuts & Shelters | $ 1,223,249 | $ 1,590,224 | $ 1,908,269 | $ 171,255 | $ - |
| Alabama Drainage Ditch Replace | $ 104,700 | $ - | $ - | $ - | $ - |
| Alameda & Whittier Traffic Sig | $ 140,610 | $ 115,045 | $ - | $ - | $ - |
| Alameda Rapid Transit System | $ 2,988,354 | $ 357,915 | $ - | $ - | $ - |
| ALAMEDA RTS SIDEWALK IMPROVEME | $ 743,084 | $ 39,110 | $ - | $ - | $ - |
| Bicycle Connecivity Infras.Ph2 | $ 62,500 | $ - | $ - | $ - | $ - |
| Bicycle Connect Infras Imp.Ph1 | $ 187,078 | $ 113,405 | $ - | $ - | $ - |
| Border West Expressway TXDOT | $ 157,049 | $ 67,307 | $ - | $ - | $ - |
| Bus Purchases | $ 1,495,947 | $ 1,944,731 | $ 2,333,677 | $ 209,433 | $ - |
| Canterbury Trail Improvements | $ 518,353 | $ 647,941 | $ 129,588 | $ - | $ - |
| Chamizal Neigh Ped Enh Ph.1 | $ 757,123 | $ - | $ - | $ - | $ - |
| Chamizal Neighbor.Ped.Enh.Ph 2 | $ 262,749 | $ 421,654 | $ - | $ - | $ - |
| Cielo Vista Sidewalk Improveme | $ 76 | $ - | $ - | $ - | $ - |
| City Hall #1 Entrance Renovati | $ 14,959 | $ - | $ - | $ - | $ - |
| Citywide Street PCI Study | $ 17,681 | $ - | $ - | $ - | $ - |
| Cohen Stadium Canopy Improveme | $ 99,378 | $ - | $ - | $ - | $ - |
| Delta Dr. Overpass @ RR Xing | $ 235,915 | $ - | $ - | $ - | $ - |
| Delta Street at Playa Drain | $ 98,570 | $ - | $ - | $ - | $ - |
| Doniphan & Bird Traffic Signal | $ 160,918 | $ 131,661 | $ - | $ - | $ - |
| Doniphan & West Green TrafSign | $ 162,344 | $ 132,827 | $ - | $ - | $ - |
| DOWNTOWN RESTROOM FACILITIES | $ 400,115 | $ 297,991 | $ - | $ - | $ - |
| Downtown Sidewalks Improvement | $ 266,890 | $ 218,364 | $ - | $ - | $ - |
| Downtown Train Bridge Rehab | $ 8,976 | $ - | $ - | $ - | $ - |
| Dyer Rapid Transit System | $ 4,944 | $ 992,139 | $ - | $ - | $ - |
| DYER RTS | $ 6,371,289 | $ 714,100 | $ 142,820 | $ - | $ - |
| DYER RTS SIDEWALK IMPROVEMENT | $ 16,985 | $ - | $ - | $ - | $ - |
| Edgemere Linear Pk Trail Light | $ 604,969 | $ 756,212 | $ 151,242 | $ - | $ - |
| Edgemere Roundabout @Rich Beem | $ 351,696 | $ 181,978 | $ - | $ - | $ - |
| EDGEMERE ROUNDABOUT AT RC POE | $ 542,631 | $ 146,877 | $ - | $ - | $ - |
| Edgemere Trail Improvements | $ 41,464 | $ - | $ - | $ - | $ - |
| EL PASO CITY WIDE WAYFINDING | $ 916,644 | $ - | $ - | $ - | $ - |
| EQUIPMENT REPLACEMENT | $ 7,482 | $ - | $ - | $ - | $ - |
| Franklin Canal at Davis Street | $ 74,400 | $ - | $ - | $ - | $ - |
| G780603 FHWA-TXDOT-MPO FY'06 | $ 169,982 | $ 139,076 | $ - | $ - | $ - |

| | | | | | |
|---|---|---|---|---|---|
| Glory Road Transit Terminal | $ 465,310 | $ 310,206 | $ - | $ - | $ - |
| Independence Light & Amenities | $ 130,342 | $ 14,482 | $ - | $ - | $ - |
| Isela Rubalcaba Extension | $ 462,077 | $ 529,052 | $ 105,810 | $ - | $ - |
| Kenworthy & Sun Valley TraffSi | $ 143,134 | $ 35,784 | $ - | $ - | $ - |
| Love Road Property Improvement | $ 10,670 | $ - | $ - | $ - | $ - |
| Marcus Uribe & Sean Haggerty | $ 131,178 | $ 107,327 | $ - | $ - | $ - |
| MEDIAN&PARKWAY LANDSCAPING MAS | $ 71,146 | $ - | $ - | $ - | $ - |
| MESA RAPID TRANSIT SYSTEM | $ 774,724 | $ - | $ - | $ - | $ - |
| Mesquite Hills Street Imp | $ 6,568 | $ - | $ - | $ - | $ - |
| MISSION VALLEY TRANSIT TERM | $ 320,122 | $ 261,918 | $ - | $ - | $ - |
| MONTANA FAR EAST TRANSFER CTR | $ 276,829 | $ 226,496 | $ - | $ - | $ - |
| MONTANA RTS | $ 6,410,740 | $ 4,050,395 | $ 5,271,891 | $ 873,180 | $ 97,020 |
| Montana RTS-Design | $ 855,609 | $ 90,388 | $ - | $ - | $ - |
| MONTANA SIDEWALK IMPROVEMENTS | $ 475,870 | $ 319,802 | $ - | $ - | $ - |
| Montoya Heights/ Ethel / Annie | $ 768,842 | $ 999,495 | $ 794,470 | $ - | $ - |
| MPO City Match -2017 Cap Plan | $ 40,181 | $ - | $ - | $ - | $ - |
| NBHD TRAFFIC MGMT PROG MASTER | $ 294,103 | $ 240,629 | $ - | $ - | $ - |
| Neigh Traffic Program Ph 2 | $ 54,302 | $ - | $ - | $ - | $ - |
| NonPublic Veh Replace-2017 Cap | $ 275,000 | $ 225,000 | $ - | $ - | $ - |
| North Loop & Lafayette TrafSig | $ 146,904 | $ 120,194 | $ - | $ - | $ - |
| Northgate Transit Terminal | $ 844,436 | $ 149,018 | $ - | $ - | $ - |
| Northwestern & Helen of Troy | $ 156,627 | $ 128,149 | $ - | $ - | $ - |
| NP Mall Acquisition & Demo | $ 1,077,912 | $ 1,401,285 | $ 1,681,542 | $ 150,908 | $ - |
| NTMP PROJECTS 2013 | $ 423,763 | $ 529,704 | $ 105,941 | $ - | $ - |
| NTMP YR 1 -2013 STREET INFRAST | $ 9,010 | $ - | $ - | $ - | $ - |
| NTMP YR 2 -2013 STREET INFRAST | $ 78,035 | $ - | $ - | $ - | $ - |
| NTMP YR 5-2017 Street Infrast | $ 154,686 | $ 17,187 | $ - | $ - | $ - |
| NTMP YR 6-2018 Street Infrast | $ 261,386 | $ 213,861 | $ - | $ - | $ - |
| OREGON - SMART 101 | $ 37,839 | $ - | $ - | $ - | $ - |
| Oregon Street Lighting & ADA | $ 613,744 | $ 781,811 | $ 1,126,445 | $ - | $ - |
| Pasodale S&D Imprvements | $ 16,422 | $ - | $ - | $ - | $ - |
| Pebble Hills & Sunfire TrafSig | $ 157,504 | $ 67,502 | $ - | $ - | $ - |
| PEBBLE HILLS STREET LIGHTS | $ 7,005 | $ - | $ - | $ - | $ - |
| Pebble Hills& Rich BeemTrafSig | $ 39,791 | $ - | $ - | $ - | $ - |
| PED ELEMENT SIDEWALK-2016 YR 4 | $ 49,455 | $ - | $ - | $ - | $ - |
| PED ELEMENT SIDEWALK-2017 YR 5 | $ 142,768 | $ 116,810 | $ - | $ - | $ - |
| PED Sidewalk & Parkway Year 6 | $ 149,717 | $ 122,495 | $ - | $ - | $ - |
| PED SIDEWALK&PARKWY IMP MASTER | $ 584,110 | $ 730,137 | $ 146,027 | $ - | $ - |
| Pellicano & Michaelangelo Traf | $ 156,627 | $ 128,149 | $ - | $ - | $ - |
| Quite Zone Univ Medical Ctr | $ 1,300,464 | $ 1,690,603 | $ 2,028,724 | $ 182,065 | $ - |
| RECON Brian Ray | $ 809,287 | $ 1,011,609 | $ 202,322 | $ - | $ - |
| RECON Carolina Bridge | $ 218,240 | $ 178,560 | $ - | $ - | $ - |
| RECON Centr Business Dist Ph 4 | $ 800,823 | $ 597,383 | $ - | $ - | $ - |
| RECON Chico | $ 423,650 | $ 529,563 | $ 105,913 | $ - | $ - |
| RECON Cortez | $ 980,863 | $ 1,275,122 | $ 1,013,558 | $ - | $ - |
| RECON Country Club | $ 178,324 | $ 145,901 | $ - | $ - | $ - |
| RECON Davis | $ 695,098 | $ 868,872 | $ 173,774 | $ - | $ - |
| RECON De Vargas | $ 727,092 | $ 908,866 | $ 181,773 | $ - | $ - |
| RECON Dolan | $ 313,109 | $ 517,502 | $ - | $ - | $ - |
| RECON Edna | $ 1,463,398 | $ 1,902,417 | $ 2,282,901 | $ 204,876 | $ - |
| RECON Elena Feliz | $ 722,507 | $ 903,134 | $ 180,627 | $ - | $ - |
| RECON Encino | $ 829,219 | $ 1,036,524 | $ 207,305 | $ - | $ - |
| RECON Geiger Cardis Malaga | $ 156,036 | $ 127,666 | $ - | $ - | $ - |
| RECON Glenwood | $ 629,135 | $ 786,418 | $ 157,284 | $ - | $ - |
| RECON Hawkins | $ 1,394,084 | $ 2,788,168 | $ 4,182,252 | $ 836,450 | $ 92,939 |
| RECON Holly | $ 794,341 | $ - | $ - | $ - | $ - |
| RECON James St | $ 267,775 | $ 719,064 | $ - | $ - | $ - |
| RECON John Hayes Street Lights | $ 552,648 | $ 690,809 | $ 138,162 | $ - | $ - |
| RECON Kernel | $ 35,888 | $ - | $ - | $ - | $ - |
| RECON Lomaland | $ 746,043 | $ 932,553 | $ 186,511 | $ - | $ - |
| RECON Lowd | $ 729,880 | $ 912,351 | $ 182,470 | $ - | $ - |
| RECON Manor Plc & Barker Rd | $ 159,846 | $ 39,962 | $ - | $ - | $ - |
| RECON McCune | $ 768,762 | $ 999,390 | $ 794,387 | $ - | $ - |
| RECON Mimosa | $ 881,370 | $ 1,101,712 | $ 220,342 | $ - | $ - |

| | | | | | |
|---|---|---|---|---|---|
| RECON New Haven | $ 639,311 | $ 799,139 | $ 159,828 | $ - | $ - |
| RECON Paddlefoot | $ 897,856 | $ 1,167,212 | $ 927,784 | $ - | $ - |
| RECON Padilla | $ 815,847 | $ 1,019,809 | $ 203,962 | $ - | $ - |
| RECON Pendale Ph 1 | $ 193,481 | $ 158,302 | $ - | $ - | $ - |
| RECON Phillipy | $ 558,342 | $ 239,290 | $ - | $ - | $ - |
| RECON Princeton/Tulane/ValleyV | $ 830,374 | $ 1,037,968 | $ 207,594 | $ - | $ - |
| RECON Railroad | $ 2,064,512 | $ 4,129,024 | $ 6,193,536 | $ 1,101,073 | $ 275,268 |
| RECON Ramos Ct & L Flower | $ 51,263 | $ - | $ - | $ - | $ - |
| RECON Robinson Phase II | $ 957,318 | $ 1,196,648 | $ 239,330 | $ - | $ - |
| RECON Robinson-Piedmont Scenic | $ 50,671 | $ - | $ - | $ - | $ - |
| RECON Schuster | $ 1,889,356 | $ 2,456,163 | $ 2,947,396 | $ 264,510 | $ - |
| RECON Snelson | $ 361,300 | $ 295,609 | $ - | $ - | $ - |
| RECON Ted Houghton | $ 476,562 | $ 595,703 | $ 119,141 | $ - | $ - |
| RECON Terramar | $ 484,799 | $ 605,998 | $ 121,200 | $ - | $ - |
| RECON Toni May Jeanne Yvonne | $ 62,416 | $ - | $ - | $ - | $ - |
| RECONSTRUCTION - MASTER | $ 552,909 | $ 691,136 | $ 138,227 | $ - | $ - |
| Redd Median Landscaping | $ 195,614 | $ 160,047 | $ - | $ - | $ - |
| Relocate IT Fiber Montana I-10 | $ 1,000,000 | $ - | $ - | $ - | $ - |
| Resler & Nardo Goodman TrafSig | $ 143,986 | $ 117,807 | $ - | $ - | $ - |
| Resler & Northern Pass TrafSig | $ 140,374 | $ 15,597 | $ - | $ - | $ - |
| RESURFACING 2014 - YEAR 2 | $ 345,224 | $ 282,456 | $ - | $ - | $ - |
| Resurfacing 2015 - Year 3 | $ 756,621 | $ 983,607 | $ 781,841 | $ - | $ - |
| Resurfacing 2016 - Year 4 | $ 162,740 | $ 69,746 | $ - | $ - | $ - |
| Resurfacing 2017 -Year 5 | $ 147,056 | $ 120,319 | $ - | $ - | $ - |
| Resurfacing 2018 - Year 6 | $ 298,744 | $ 244,427 | $ - | $ - | $ - |
| Resurfacing 2019 - Year 7 | $ 151,256 | $ 123,755 | $ - | $ - | $ - |
| Resurfacing Accelerated Prog | $ 139,767 | $ 15,530 | $ - | $ - | $ - |
| Resurfacing FY2017 Reprog | $ 985,058 | $ 1,231,322 | $ 246,264 | $ - | $ - |
| Resurfacing FY2018 Reprog | $ 607,630 | $ 759,537 | $ 151,907 | $ - | $ - |
| Resurfacing FY2019 Reprog | $ 561,004 | $ 701,256 | $ 140,251 | $ - | $ - |
| RESURFACING/MICROSURFAC MASTER | $ 268,324 | $ 219,537 | $ - | $ - | $ - |
| Rich Beem Street Lighting | $ 656,433 | $ 820,542 | $ 164,108 | $ - | $ - |
| RIM & HAGUE IMPROVEMENTS | $ 3,882 | $ - | $ - | $ - | $ - |
| Rio Del Norte Dr. Improvements | $ 60,000 | $ - | $ - | $ - | $ - |
| Riverbend Dr Multimodal Improv | $ 319,989 | $ 161,423 | $ - | $ - | $ - |
| Riverbend Trail Phase III | $ 866,443 | $ 1,126,376 | $ 895,325 | $ - | $ - |
| Schuster & El Paso Traffic Sig | $ 150,273 | $ 122,951 | $ - | $ - | $ - |
| Silver Springs & Shadow Mounta | $ 150,817 | $ 123,396 | $ - | $ - | $ - |
| SM Transfer Centers Rehab | $ 126,015 | $ 14,002 | $ - | $ - | $ - |
| Springwood Traffic Improvement | $ 12,429 | $ - | $ - | $ - | $ - |
| Street Median/Pkwy Structures | $ 2,559,226 | $ 3,060,837 | $ 2,397,692 | $ 196,872 | $ - |
| Sun Metro Headquarters | $ 1,802,432 | $ 3,604,864 | $ 5,407,295 | $ 961,297 | $ 240,324 |
| Sunglow Landscape Improvement | $ 208,915 | $ 170,931 | $ - | $ - | $ - |
| SYNCHRO OF SIGNAL NTWRK MASTER | $ 45,737 | $ - | $ - | $ - | $ - |
| Tierra Cortez & Este TraffSign | $ 148,229 | $ 63,527 | $ - | $ - | $ - |
| UNIVERSITY PED & BICYCLE ENH | $ 421,497 | $ 224,607 | $ - | $ - | $ - |
| UNPAVED ROW 2013 - YEAR 1 | $ 152,641 | $ 16,960 | $ - | $ - | $ - |
| UNPAVED ROW 2016 - YEAR 5 | $ 247,692 | $ 202,657 | $ - | $ - | $ - |
| UNPAVED ROWS & ALLEYS MASTER | $ 35,445 | $ - | $ - | $ - | $ - |
| Viscount Street Lighting | $ 419,930 | $ 524,912 | $ 104,982 | $ - | $ - |
| WESTSIDE TRANSIT TERMINAL | $ 156,419 | $ 39,105 | $ - | $ - | $ - |
| Wren Street Improvements | $ 199,247 | $ 163,020 | $ - | $ - | $ - |
| Yarbrough at Playa Drain | $ 257,070 | $ 210,330 | $ - | $ - | $ - |
| Yarbrough Street Lighting | $ 474,987 | $ 593,733 | $ 118,747 | $ - | $ - |
| Zaragoza & John Hayes Traf Sig | $ 150,273 | $ 122,951 | $ - | $ - | $ - |
| Zaragoza Poe Winn S&D Improve | $ 1,158,927 | $ 1,336,116 | $ 954,749 | $ - | $ - |
| **Total** | **$ 80,713,626** | **$ 73,957,206** | **$ 48,757,186** | **$ 5,151,919** | **$ 705,551** |

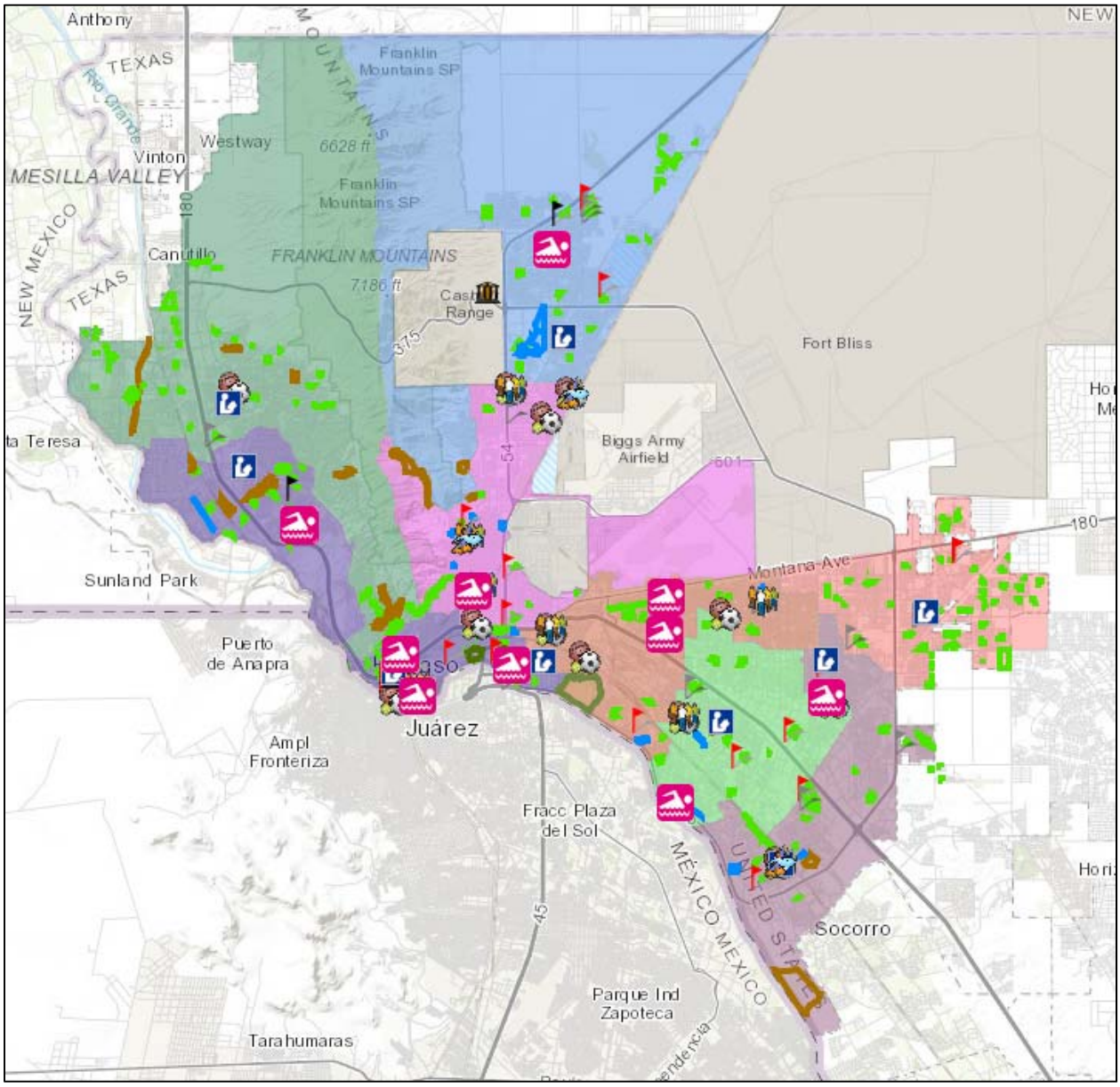
Table 6 below shows the five-year CIP for projects under Strategic Goal 8, Public Health:

**Table 6**

| | Fiscal Year | | | | |
|---|---|---|---|---|---|
| **Project Name** | **2019** | **2020** | **2021** | **2022** | **2023** |
| BlackieChesher Improv Dist 6 | $ 49,353 | $ - | $ - | $ - | $ - |
| BOYS CLUB PARK FUTSAL FIELD | $ 84,046 | $ - | $ - | $ - | $ - |
| CDBG ADMINISTRATION | $ 88,693 | $ - | $ - | $ - | $ - |
| CONT. PLAN/ASSIST-HOMELESS | $ 16,000 | $ - | $ - | $ - | $ - |
| Ctr San Vicente Improv Dist 7 | $ 54,769 | $ - | $ - | $ - | $ - |
| Delta Transfer Station Hydraulic System Replacement | $ - | $ - | $ - | $ - | $ 120,000 |
| E L Williams Park Impr Dist 7 | $ 129,030 | $ - | $ - | $ - | $ - |
| Edgemere Blvd Improvements | $ 8,795 | $ - | $ - | $ - | $ - |
| EP Villa Maria Roof Project | $ 15,376 | $ - | $ - | $ - | $ - |
| EPDA IN CONTROL CDBG FY17 | $ 8,179 | $ - | $ - | $ - | $ - |
| FY18 CDBG ADMIN | $ 151,116 | $ 64,764 | $ - | $ - | $ - |
| FY18 D1 ADA Ramps Baux/Chorm | $ 6,845 | $ - | $ - | $ - | $ - |
| FY18 D1 ADA Ramps Ridge/Hilary | $ 9,776 | $ - | $ - | $ - | $ - |
| FY18 D1 Borderland Park Improv | $ 90,763 | $ - | $ - | $ - | $ - |
| FY18 D1 Thorn Park Improv | $ 155,137 | $ 17,237 | $ - | $ - | $ - |
| FY18 D1 Tom Lea Lower Park Imp | $ 159,458 | $ 39,865 | $ - | $ - | $ - |
| FY18 D8 ADA Ramps Fons/Delta | $ 40,097 | $ - | $ - | $ - | $ - |
| FY18 D8 ADA Ramps Tobin | $ 62,312 | $ - | $ - | $ - | $ - |
| FY18 D8 Chamizal Park Imrpov | $ 155,705 | $ 127,395 | $ - | $ - | $ - |
| FY19 APS CITYWIDE | $ 66,776 | $ - | $ - | $ - | $ - |
| FY19 CAFV EMERGENCY SHELTER | $ 43,866 | $ - | $ - | $ - | $ - |
| FY19 CASA | $ 43,396 | $ - | $ - | $ - | $ - |
| FY19 CASFV ECONOMIC STABILITY | $ 40,000 | $ - | $ - | $ - | $ - |
| FY19 CASFV MHSSDV | $ 40,618 | $ - | $ - | $ - | $ - |
| FY19 CDBG EN ADMIN | $ 466,021 | $ 582,526 | $ 116,505 | $ - | $ - |
| FY19 CDBG FAIR HOUSING | $ 25,000 | $ - | $ - | $ - | $ - |
| FY19 CENTRO SAN VICENTE MHP | $ 37,620 | $ - | $ - | $ - | $ - |
| FY19 D2 REBUILDING TOGETHER | $ 60,000 | $ - | $ - | $ - | $ - |
| FY19 D4 REBUILDING TOGETHER | $ 60,000 | $ - | $ - | $ - | $ - |
| FY19 D4 SIDEWALK GAPS | $ 19,300 | $ - | $ - | $ - | $ - |
| FY19 EL PASO CHILD GUIDANCE MH | $ 44,380 | $ - | $ - | $ - | $ - |
| FY19 EL PASO COALITION COC | $ 52,800 | $ - | $ - | $ - | $ - |
| FY19 EL PASO COUNTY MEALS | $ 43,396 | $ - | $ - | $ - | $ - |
| FY19 EL PASO HUMAN SERVICES | $ 43,922 | $ - | $ - | $ - | $ - |
| FY19 EP CENTER FOR CHILDREN RH | $ 40,052 | $ - | $ - | $ - | $ - |
| FY19 EPISD PLANETARIUM | $ 941,018 | $ - | $ - | $ - | $ - |
| FY19 FAMILY SERVICES OF EP | $ 40,000 | $ - | $ - | $ - | $ - |
| FY19 FORT BLVD IMPROVEMENTS | $ 146,960 | $ 36,740 | $ - | $ - | $ - |
| FY19 HACEP APT ATLAS | $ 334,964 | $ 274,062 | $ - | $ - | $ - |
| FY19 HOPWA ADMIN | $ 14,783 | $ - | $ - | $ - | $ - |
| FY19 MEMORIAL PARK LIBRARY | $ 154,560 | $ 66,240 | $ - | $ - | $ - |
| FY19 MEMORIAL PARK RENO VICKSB | $ 319,275 | $ 261,225 | $ - | $ - | $ - |
| FY19 MICROENTERPRISE | $ 90,000 | $ - | $ - | $ - | $ - |
| FY19 PASO DEL NORTE CDC | $ 43,396 | $ - | $ - | $ - | $ - |
| FY19 PASO DEL NORTE CDC ABA | $ 43,396 | $ - | $ - | $ - | $ - |
| FY19 PROJECT AMISTAD MM | $ 43,396 | $ - | $ - | $ - | $ - |
| FY19 PROJECT BRAVO FTHB | $ 40,000 | $ - | $ - | $ - | $ - |
| FY19 PROJECT VIDA ASE | $ 43,395 | $ - | $ - | $ - | $ - |
| FY19 PROJECT VIDA ECD | $ 43,396 | $ - | $ - | $ - | $ - |
| FY19 PROJECT VIDA HC | $ 50,964 | $ - | $ - | $ - | $ - |
| FY19 THMS WCR - NORTH | $ 139,860 | $ 15,540 | $ - | $ - | $ - |
| FY19 THMS WCR - SOUTH | $ 121,500 | $ - | $ - | $ - | $ - |
| FY19 TROWBRIDGE CURB EXT | $ 192,225 | $ 157,275 | $ - | $ - | $ - |
| FY19 YWCA SARA MCKNIGHT | $ 45,743 | $ - | $ - | $ - | $ - |
| Happiness Sr Ctr Improv Dist 7 | $ 37,022 | $ - | $ - | $ - | $ - |
| Hondo Pass CCS Redevelopment | $ - | $ - | $ 160,000 | $ 1,200,000 | $ - |
| IAE HIV Case Mgmt CDBG FY17 | $ 27,185 | $ - | $ - | $ - | $ - |
| IAE TBRA FY16 | $ 49,691 | $ - | $ - | $ - | $ - |

| | | | | | |
|---|---|---|---|---|---|
| Landfill Closure Design/Construction Cells 1-10 | $ 150,000 | $ 7,000,000 | $ - | $ - | $ - |
| Landfill Monitoring wells | $ 291,000 | $ - | $ - | $ - | $ - |
| Lanfill Fleet Aux Shop Building | $ - | $ 500,000 | $ - | $ - | $ - |
| Lanfill Groundwater & gas Monitoring wells | $ - | $ - | $ - | $ 200,000 | $ - |
| Manning Way | $ 26,500 | $ - | $ - | $ - | $ - |
| Memorial Park Sr Ctr Improv | $ 4,196 | $ - | $ - | $ - | $ - |
| New Landfil Cell Design 14-18 | $ - | $ - | $ - | $ - | $ 200,000 |
| Ramona Elementary Improvements | $ 68,169 | $ - | $ - | $ - | $ - |
| Segundo Barrio Revitalization | $ 15,368 | $ - | $ - | $ - | $ - |
| Sue Young Park Amenities Phase | $ 101,825 | $ - | $ - | $ - | $ - |
| VOCATIONAL PARK IMPROV | $ 205,697 | $ - | $ - | $ - | $ - |
| W. Sanchez Rosales Fam Center | $ 14,205 | $ - | $ - | $ - | $ - |
| Westside CCS P/D/C | $ - | $ 200,000 | $ 1,250,000 | $ - | $ - |
| Westside MSC Addition | $ - | $ 250,000 | $ 1,000,000 | $ - | $ - |
| **Total** | **$ 6,252,287** | **$ 9,592,868** | **$ 2,526,505** | **$ 1,400,000** | **$ 320,000** |

The City of El Paso map below identifies the location of City assets and active QoL projects for FY 2019:




**CityAssets - Representative Districts**
- 1
- 2
- 3
- 4
- 5
- 6
- 7
- 8

**CityAssets - Parks**
- City Park
- City/EPWU Joint Use
- County Park
- National Park
- Open Space

**CityAssets - Swimming Pools**
- OUTDOOR
- INDOOR

**CityAssets - Recreation Centers**

**CityAssets - Libraries**

**CityAssets - Museums**

**CityAssets - Senior Citizen Center**

**CityAssets - QOL Bond Projects**
- >3YR
- ACTIVE
- COMPLETE

# CIP – Project Descriptions

The following are detailed descriptions of the active projects budgeted for FY 2019:

## Adrian Garcia Park Improvements

### Project Information

Adrian Garcia Park, located in El Paso's Mission Valley, was identified as a location where improvements could be provided. Analysis of the existing park identified an opportunity to enhance the site and add or improve amenities for the neighborhood.

### Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - "Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments."

**Location**
520 Southside Road
**District**
6
**Managing Department**
Parks and Recreation
**Estimated Completion**
Fall 2018

### Project Goal/Benefits

- Enhance the park for the benefit of the surrounding community
- Provide new amenities to enhance the playground experience
- Repair the park pathway through the park to eliminate trip hazards and promote physical

### Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 250,000 | | $ 113,833 | $ 122,550 | $ 13,617 | $ 250,000 |
| **Total** | **$ 250,000** | **Total Project Costs** | **$ 113,833** | **$ 122,550** | **$ 13,617** | **$ 250,000** |

# Alameda Rapid Transit System

## Project Information

The Alameda Rapid Transit System, or Brio, is an effort to improve local bus service in El Paso along the 14.5 mile Alameda Avenue corridor. This project provides for design and construction of 29 stations throughout the corridor to provide amenities which include new shaded bus stops, sidewalk and ramp upgrades, trash cans, bike racks, landscaping, pedestrian lighting, message signs to signal bus arrival, and ticket vending machines to allow for quicker service. The service provides routes every 10-15 minutes, with limited stops on 60-foot long articulated buses.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Downtown Transfer Center to Mission Valley Transfer Center
**District**
3,6,7, and 8
**Managing Department**
Sun Metro
**Estimated Completion**
Fall 2018

## Project Goal/Benefits

- Quick, effective transit service along the Alameda corridor
- Encourage the public to use public transportation
- Improved speed and reliability
- Enhanced pedestrian amenities

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2011 CO Issuance | $ 34,495,406 | | $ 31,206,810 | $ 2,930,681 | $ 357,915 | $ 34,495,406 |
| 2009 CO Issuance | $ 3,484,000 | | $ 3,484,000 | $ - | $ - | $ 3,484,000 |
| Other Outside Sources | $ 278,875 | | $ 221,202 | $ 57,673 | $ - | $ 278,875 |
| **Total** | **$ 38,258,281** | **Total Project Costs** | **$ 34,912,012** | **$ 2,988,354** | **$ 357,915** | **$ 38,258,281** |

# Alameda Recreation Center and Library

## Project Information

Voters approved a new Community Recreation Center for the Alameda neighborhood area with the 2012 QOL Bond initiative. The Recreation Center is combined with a Library component for "express" library services. The City acquired property along Alameda Ave. of approximately 4.5 acres for the project. The Recreation Center is to be multi-generational and have multi- purpose/function capability for various recreation programs. The city Parks and Recreation Department will be partnered with the Library Department to manage the facility and program services.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - "Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments."

**Location**
7380 Alameda
**District**
3
**Managing Department**
Parks and Rec/Library
**Estimated Completion**
Winter 2019

## Project Goal/Benefits

- Provide multi-generational recreation and library facilities closer to residents and families
- Improve neighborhood development and identity
- Provide consistent, quality facilities, programs and services throughout the City

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 11,000,000 | | $ 2,618,028 | $ 2,095,493 | $ 6,286,479 | $ 11,000,000 |
| **Total** | **$ 11,000,000** | **Total Project Costs** | **$ 2,618,028** | **$ 2,095,493** | **$ 6,286,479** | **$ 11,000,000** |

# Angora Loop Median Improvements (NIP)

## Project Information

This project is part of the Neighborhood Improvement Program (NIP) Round III. Coming off of Dyer Street, Angora Loop Avenue has a portion of un-landscaped median. The community submitted an application to improve the median with landscape elements and was selected as part of the NIP program. The City of El Paso Capital Improvement Department developed construction documents for landscape and irrigation improvements. The improvements will be located at South Angora Loop Avenue immediately east of Dyer Street intersection.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
6300 Block of S. Angora Loop Ave.
**District**
4
**Managing Department**
Community Development
**Estimated Completion**
Fall 2018

## Project Goal/Benefits

- Traffic calming
- Further promote a sense of place for the community
- Provide for a pleasing entrance into the area by providing native or naturalized trees and shrubs

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 51,109 | | $ 38,789 | $ 12,320 | $ - | $ 51,109 |
| **Total** | **$ 51,109** | **Total Project Costs** | **$ 38,789** | **$ 12,320** | **$ -** | **$ 51,109** |

# Bartlett Park Improvements

## Project Information

The goal of the Bartlett Park Improvements project is to expand and enhance the park experience for patrons from the surrounding community. Located on the Westside of El Paso, this "second phase" of development will provide additional amenities to the existing site.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - "Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments."

**Location**
500 Bartlett Drive
**District**
1
**Managing Department**
Parks and Recreation
**Estimated Completion**
Spring 2019

## Project Goal/Benefits

- Enhance the park for the benefit of the surrounding community
- Provide new amenities to make the park more enjoyable for kids of all ages
- Provide a unique new activity for kids to enjoy at Bartlett Park
- Construct a pathway through the park to promote physical activity while retaining native vegetation

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 1,000,000 | | $ 948,794 | $ 51,206 | $ - | $ 1,000,000 |
| **Total** | **$ 1,000,000** | **Total Project Costs** | **$ 948,794** | **$ 51,206** | **$ -** | **$ 1,000,000** |

# Borderland Park Improvements

## Project Information

Located on the Westside of El Paso, the Borderland Park Improvements project will provide some additional amenities to the existing park such as a new double bay swing set, new fabric shade canopy, resurfacing of the existing basketball court, retrofitting of existing light fixtures with new LED light fixtures, and installment of a new solar compacting trash receptacle.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - "Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments."

**Location**
6327 Modesto
**District**
1
**Managing Department**
Parks and Recreation
**Estimated Completion**
Winter 2018

## Project Goal/Benefits

- To enhance, update and beautify the park's function to the community
- Park users will enjoy additional shade from canopy and trees
- Basketball court users will benefit by having a new non-slip decorative surface

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| Community Development Block Grant | $ 328,829 | | $ 238,066 | $ 90,763 | $ - | $ 328,829 |
| **Total** | **$ 328,829** | **Total Project Costs** | **$ 238,066** | **$ 90,763** | **$ -** | **$ 328,829** |

# Brian Ray Circle Street Reconstruction

## Project Information

The reconstruction of Brian Ray Circle is planned from Jim Ferriell. The work includes demolition and removal of the existing roadway surface, curb & gutter, sidewalks, ramps, driveways and existing rock landscaping. Reconstruction includes potential utility upgrades, new sidewalks, and new curb and gutter. Surface drainage will be improved to assist with flooding in the area.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Jim Ferriell to Jim Ferriell
**District**
6
**Managing Department**
Capital Improvement
**Estimated Completion**
Spring 2019

## Project Goal/Benefits

- Mitigate some of the drainage concerns
- Provide a new roadway to the residents of the neighborhood
- Assist at revitalizing the community

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2018 CO Issuance | $ 2,121,000 | | $ 97,782 | $ 809,287 | $ 1,213,931 | $ 2,121,000 |
| **Total** | **$ 2,121,000** | **Total Project Costs** | **$ 97,782** | **$ 809,287** | **$ 1,213,931** | **$ 2,121,000** |

# Canterbury Trail Improvements

## Project Information

The Canterbury Hike and Bike Trail Improvements project was created to improve the quality of life for the neighborhoods. The project involves designing a hike and bike trail with landscape elements along both sides of the drainage channel on Canterbury Drive. It will provide a pleasant hiking and biking experience for the residents as well as wonderful visual impacts.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - "Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments."

**Location**
Canterbury Drive between Ridgecrest Drive and Stanton Street
**District**
1
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Enhance public health by offering a safe and pleasant hiking and biking opportunity
- Promote a sense of place for the community
- Beautify the street by adding native and adapted trees and shrubs
- Thoughtfully and strategically incorporate design elements that reduce our negative impact on the environment and address resilience challenges in our community

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 1,302,300 | | $ 6,418 | $ 518,353 | $ 777,529 | $ 1,302,300 |
| **Total** | **$ 1,302,300** | **Total Project Costs** | **$ 6,418** | **$ 518,353** | **$ 777,529** | **$ 1,302,300** |

# Chamizal Community Center Park

## Project Information

The project consists of the construction of a park adjacent to the future Chamizal Recreation Center. The park will contain a splash pad, playground equipment, a concrete pathway around the park, lighting, picnic units, benches, trash receptacles, a bike rack, basketball and futsal courts, trees, shrubs, Bermuda grass, a new irrigation system and security cameras. The two projects working together will provide a greater amenity for the community.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
2119 Cypress Ave.
**District**
8
**Managing Department**
Parks and Recreation
**Estimated Completion**
Spring 2019

## Project Goal/Benefits

- Design projects that support neighborhoods and places
- Create recreational and social opportunities

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| Community Development Block Grant | $ 1,473,968 | | $ 1,190,869 | $ 155,705 | $ 127,395 | $ 1,473,968 |
| **Total** | **$ 1,473,968** | **Total Project Costs** | **$ 1,190,869** | **$ 155,705** | **$ 127,395** | **$ 1,473,968** |

# Chamizal Community Recreation Center and Library

## Project Information

Voters approved a new Community Recreation Center for the Chamizal neighborhood area with the 2012 QOL Bond initiative. The Recreation Center is combined with a Library component for "express" library services. The City acquired property with an existing building on Cypress St. of approximately 4.1 acres for the project. The Recreation Center is to be multi-generational and have multi-purpose/function capability for various recreation programs. The city Parks and Recreation Department will be partnered with the Library Department to manage the facility and program services.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
2119 Cypress
2.0+/- acre site
**District**
8
**Managing Department**
Parks and Rec/Library
**Estimated Completion**
Spring 2020

## Project Goal/Benefits

- Provide multi-generational recreation and library facilities closer to residents and families
- Improve neighborhood development and identity
- Provide consistent, quality facilities, programs and services throughout the City

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 11,000,000 | | $ 4,967,045 | $ 1,508,239 | $ 4,524,716 | $ 11,000,000 |
| **Total** | **$ 11,000,000** | **Total Project Costs** | **$ 4,967,045** | **$ 1,508,239** | **$ 4,524,716** | **$ 11,000,000** |

# Chamizal Neighborhood Pedestrian Enhancements Phase I

## Project Information

The project will provide added pedestrian connectivity in the Chamizal neighborhood of El Paso. This project will provide construction of sidewalks, ADA pedestrian ramps and crosswalks. The purpose of the project is to provide connectivity to fix bus stop routes and rapid transit stops within the neighborhood.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Multiple Locations
**District**
8
**Managing Department**
Capital Improvement
**Estimated Completion**
Winter 2018

## Project Goal/Benefits

- Provide connectivity to pedestrians wishing to utilize Sun Metro's RTS
- Provide ADA compliant pedestrian pathways

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2017 CO Issuance | $ 277,022 | | $ 166,641 | $ 110,381 | $ - | $ 277,022 |
| 2018 CO Issuance | $ 59,800 | | $ 2,400 | $ 57,400 | $ - | $ 59,800 |
| TxDOT Capital | $ 589,342 | | $ - | $ 589,342 | $ - | $ 589,342 |
| **Total** | **$ 926,164** | **Total Project Costs** | **$ 169,041** | **$ 757,123** | **$ -** | **$ 926,164** |

# Chamizal Neighborhood Pedestrian Enhancements Phase II

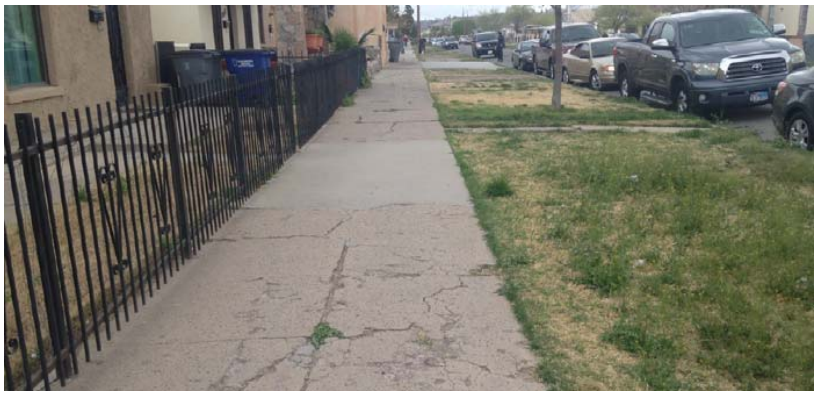
## Project Information

Construction of sidewalks, ADA pedestrian ramps and crosswalks. The purpose of the project is to provide connectivity to fix bus stop routes and rapid transit stops within the neighborhood.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Multiple Locations
**District**
8
**Managing Department**
Capital Improvement
**Estimated Completion**
Winter 2019



## Project Goal/Benefits

- Provide connectivity to pedestrians wishing to utilize Sun Metro's RTS
- Provide ADA compliant pedestrian pathways

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2018 CO Issuance | $ 260,500 | | $ 148,983 | $ 111,517 | $ - | $ 260,500 |
| TxDOT Capital | $ 572,886 | | $ - | $ 151,232 | $ 421,654 | $ 572,886 |
| **Total** | **$ 833,386** | **Total Project Costs** | **$ 148,983** | **$ 262,749** | **$ 421,654** | **$ 833,386** |

# Chihuahuan Desert Exhibit

## Project Information

The City has contracted with design firm, PGAV Destinations, to design and develop a themed contiguous exhibit that will highlight the diverse ecozones of the Chihuahuan Desert. The Chihuahuan Desert will include animal species holding facilities, exhibits, service facilities, visitor amenities to include rope climbing structure, and flash flood water feature.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
El Paso Zoo
**District**
8
**Managing Department**
Zoo
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Revitalize the community
- Provide immersive and educational experience for the community to communicate the importance of our surrounding ecosystem
- Project will bring three breeding programs to the El Paso Zoo

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 16,708,484 | | $ 16,221,569 | $ 267,803 | $ 219,112 | $ 16,708,484 |
| **Total** | **$ 16,708,484** | **Total Project Costs** | **$ 16,221,569** | **$ 267,803** | **$ 219,112** | **$ 16,708,484** |

# Children's Museum

## Project Information

In November 2012, the City of El Paso held a bond election where voters approved a set of signature public projects to include design and construction of a children's museum located in Downtown El Paso. EPC, the City's private sector partner, is currently in the process of hosting a design competition to select the architect.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
Main Avenue and Santa Fe
**District**
8
**Managing Department**
Museums and Cultural Affairs
**Estimated Completion**
TBD

## Project Goal/Benefits

- Connect visitors from the region across city, state and national borders to a fun, intergenerational learning destination
- Span subject matter boundaries: STEAM, literacy, art, natural environment
- Cultivate strong partnership with key partners (ex: La Rodadora)
- Model active learning
- Promote world-class and sustainable urban design

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 19,250,000 | | $ 2,507,098 | $ 2,511,435 | $ 14,231,467 | $ 19,250,000 |
| **Total** | **$ 19,250,000** | **Total Project Costs** | **$ 2,507,098** | **$ 2,511,435** | **$ 14,231,467** | **$ 19,250,000** |

# Cortez Street Reconstruction

## Project Information

The City of El Paso will be reconstructing Cortez from Paisano to Flower and Delta to Flower as part of the Street Infrastructure Capital Plan. The project will improve the neighborhood by removing the existing surface and replacing with new asphalt, sidewalks, and parkway improvements.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
From Paisano to Delta and Delta to Flower
**District**
3, 8
**Managing Department**
Capital Improvement
**Estimated Completion**
Winter 2019

## Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 3,503,725 | | $ 234,182 | $ 980,863 | $ 2,288,680 | $ 3,503,725 |
| **Total** | **$ 3,503,725** | **Total Project Costs** | **$ 234,182** | **$ 980,863** | **$ 2,288,680** | **$ 3,503,725** |

# Davis Street Reconstruction

## Project Information

The reconstruction of a portion of Davis will provide some much-needed improvements to this deteriorating roadway. Improvements shall consist of new roadway pavement structure. Traffic improvements shall consist of new street signage and striping. The following improvements will be installed if determined as needing replacement: ADA compliant sidewalk and driveways, curb and gutters, ADA ramps, and dark sky compliant street lighting.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Roseway to Winchester
**District**
6
**Managing Department**
Capital Improvement
**Estimated Completion**
Summer 2019

## Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 1,851,322 | | $ 113,578 | $ 695,098 | $ 1,042,646 | $ 1,851,322 |
| **Total** | **$ 1,851,322** | **Total Project Costs** | **$ 113,578** | **$ 695,098** | **$ 1,042,646** | **$ 1,851,322** |

# De Vargas Street and Drainage Improvements

## Project Information

The City of El Paso will be reconstructing De Vargas from Paisano/Barcelona to Delta. The project will improve the neighborhood by removing the existing surface and replacing with new asphalt, sidewalks, and parkway improvements.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
From Delta to Paisano
**District**
3
**Managing Department**
Capital Improvement
**Estimated Completion**
Winter 2019

## Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 2,111,010 | | $ 293,279 | $ 727,092 | $ 1,090,639 | $ 2,111,010 |
| **Total** | **$ 2,111,010** | **Total Project Costs** | **$ 293,279** | **$ 727,092** | **$ 1,090,639** | **$ 2,111,010** |

# Dolan Street and Drainage Improvements

## Project Information

The City of El Paso will be reconstructing Dolan from Flower north to the terminus of the roadway as part of the Street Infrastructure Capital Plan. The project will improve the neighborhood by removing the existing surface and replacing with new asphalt, sidewalks, and parkway improvements.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
From Flower to Terminus
**District**
8
**Managing Department**
Capital Improvement
**Estimated Completion**
Spring 2020

## Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 957,305 | | $ 126,694 | $ 313,109 | $ 517,502 | $ 957,305 |
| **Total** | **$ 957,305** | **Total Project Costs** | **$ 126,694** | **$ 313,109** | **$ 517,502** | **$ 957,305** |

# Doniphan and Bird Traffic Signal

## Project Information

The City has designed to develop construction documents that will provide street improvements to the intersection of Doniphan and Bird. The intersection is in Westside of El Paso. Roadway improvements include traffic signals, sidewalks, curb & gutters, underground conduit and cables, railroad preemption, signage and striping, ADA curb ramps, and APS systems.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Intersection of Doniphan and Bird
**District**
8
**Managing Department**
Streets and Maintenance
**Estimated Completion**
Winter 2018

## Project Goal/Benefits

- Improve Safety
- Enhance Pedestrian Elements
- Meet ADA Compliance
- Railroad Preemption

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2017 CO Issuance | $ 300,000 | | $ 7,421 | $ 160,918 | $ 131,661 | $ 300,000 |
| **Total** | **$ 300,000** | **Total Project Costs** | **$ 7,421** | **$ 160,918** | **$ 131,661** | **$ 300,000** |

# Doniphan and West Green Traffic Signal

## Project Information

The City has designed to develop construction documents that will provide street improvements to the intersection of Doniphan and West Green. The intersection is in Westside of El Paso. Roadway improvements include traffic signals, sidewalks, curb & gutters, underground conduit and cables, railroad preemption, signage and striping, ADA curb ramps, and APS systems.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Intersection of Doniphan and West Green
**District**
1
**Managing Department**
Streets and Maintenance
**Estimated Completion**
Winter 2018

## Project Goal/Benefits

- Improve Safety
- Enhance Pedestrian Elements
- Meet ADA Compliance
- Railroad Preemption

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2017 CO Issuance | $ 300,000 | | $ 4,830 | $ 162,344 | $ 132,827 | $ 300,000 |
| **Total** | **$ 300,000** | **Total Project Costs** | **$ 4,830** | **$ 162,344** | **$ 132,827** | **$ 300,000** |

# Downtown Pedestrian Wayfinding Project

## Project Information

The work consists of expanding the pedestrian wayfinding kiosks, which are located on sidewalks at corners in the central business district to provide directional information to pedestrians. The City has contracted with a consulting firm to prepare plans for bidding. The kiosks will help pedestrians navigate to landmarks, hotels, and other attractions. The kiosks will be electrically powered and upgrade ready for future digital displays and technologies.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 1 - to "Create an environment conducive to strong sustainable economic development."

**Location**
Downtown
**District**
8
**Managing Department**
Capital Improvement
**Estimated Completion**
Winter 2018/9

## Project Goal/Benefits

- Help revitalize downtown
- Help promote downtown amenities
- Enhance the experience of the visitor to Downtown El Paso

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2018 CO Issuance | $ 10,000 | | $ 1,998 | $ 8,002 | $ - | $ 10,000 |
| TxDOT Capital | $ 800,000 | | $ 651,214 | $ 133,907 | $ 14,879 | $ 800,000 |
| **Total** | **$ 810,000** | **Total Project Costs** | **$ 653,212** | **$ 141,909** | **$ 14,879** | **$ 810,000** |

# Dyer Rapid Transit System

## Project Information

The Dyer Rapid Transit System, or Brio, is an effort to improve local bus service in El Paso along the 10.2 mile Dyer Street corridor. This project provides for design and construction of 22 stations throughout the corridor to provide amenities which include new shaded bus stops, sidewalk and ramp upgrades, trash cans, bike racks, landscaping, pedestrian lighting, message signs to signal bus arrival, and ticket vending machines to allow for quicker service. The service provides routes every 10-15 minutes, with limited stops on 60-foot long articulated buses.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 1 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Downtown Transfer Center to Northgate Transfer Center
**District**
2, 4, and 8
**Managing Department**
Sun Metro
**Estimated Completion**
Winter 2018

## Project Goal/Benefits

- Quick, effective transit service along the Dyer corridor
- Encourage the public to use public transportation
- Improved speed and reliability
- Enhanced pedestrian amenities

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| TxDOT Capital | $ 9,170,000 | | $ 7,741,800 | $ 571,280 | $ 856,920 | $ 9,170,000 |
| 2011 CO Issuance | $ 6,112,000 | | $ 5,232,545 | $ 879,455 | $ - | $ 6,112,000 |
| Other Outside Sources | $ 203,701 | | $ 187,252 | $ 16,449 | $ - | $ 203,701 |
| Sun Metro Grants | $ 20,400,000 | | $ 15,495,895 | $ 4,904,105 | $ - | $ 20,400,000 |
| **Total** | **$ 35,885,701** | **Total Project Costs** | **$ 28,657,492** | **$ 6,371,289** | **$ 856,920** | **$ 35,885,701** |

# Dyer Rapid Transit System Pedestrian Enhancements

## Project Information

The Dyer RTS project will provide for transit services along the Dyer corridor from the northeast to downtown El Paso. The Dyer RTS Pedestrian Enhancements will improve pedestrian connectivity along the Dyer RTS corridor by providing sidewalk and landscaping improvements. These enhancements will encourage transit usage through enhanced pedestrian corridors.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 1 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Kansas & Campbell from Missouri to San Antonio; Dyer & Fred Wilson; Pershing; Dyer & Hercules
**District**
2, 8
**Managing Department**
Capital Improvement
**Estimated Completion**
Winter 2018

## Project Goal/Benefits

- Improve pedestrian connectivity along the Dyer RTS corridor
- Promote usage of the upcoming Dyer Brio route
- Encourage economic activity by providing improved pedestrian amenities

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2010 CO Issuance | $ 334,125 |
| TxDOT Capital | $ 1,200,000 |
| **Total** | **$ 1,534,125** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| 2010 CO Issuance | $ 322,298 | $ 11,827 | $ - | $ 334,125 |
| TxDOT Capital | $ 1,194,842 | $ 5,158 | $ - | $ 1,200,000 |
| **Total Project Costs** | **$ 1,517,140** | **$ 16,985** | **$ -** | **$ 1,534,125** |

# E.L. Williams Park Improvements

## Project Information

Located in the Mission Valley area of east El Paso, the E.L. Williams Park project will provide some additional amenities to the existing park such as the installation of a new 10-space asphalt parking area, new playground equipment, park benches, area lighting, pet waste dispensers, bike racks, picnic tables, trash receptacles, new landscaping and irrigation modifications.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
752 Lafayette Dr.
**District**
7
**Managing Department**
Community Development
**Estimated Completion**
Winter 2018

## Project Goal/Benefits

- To enhance, update and beautify the park's function to the community
- Park users will enjoy a more functionally developed park with many park amenities and additional shade from new canopy and added trees

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| Community Development Block Grant | $ 729,071 | | $ 600,041 | $ 129,030 | $ - | $ 729,071 |
| **Total** | **$ 729,071** | **Total Project Costs** | **$ 600,041** | **$ 129,030** | **$ -** | **$ 729,071** |

# Eastside Regional Park Phase I

## Project Information

Phase 1 of Eastside Regional Park consists of a 50-meter competition quality indoor pool with diving section, recreational pool, outdoor aquatic center, and multi-generational recreation center. This will create a large destination for visitors of all ages throughout El Paso to come and visit the complex.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
13501 Jason Crandall
**District**
5
**Managing Department**
Parks and Recreation
**Estimated Completion**
Spring 2020

## Project Goal/Benefits

- Promote a healthier community
- Provide various activities for all ages
- Provide a high class water park
- Provide a completion quality 50-meter pool

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2012 GO Quality of Life | $ 48,000,000 |
| **Total** | **$ 48,000,000** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| 2012 GO Quality of Life | $ 45,079,664 | $ 876,101 | $ 2,044,235 | $ 48,000,000 |
| **Total Project Costs** | **$ 45,079,664** | **$ 876,101** | **$ 2,044,235** | **$ 48,000,000** |

# Eastside Regional Park Phase II

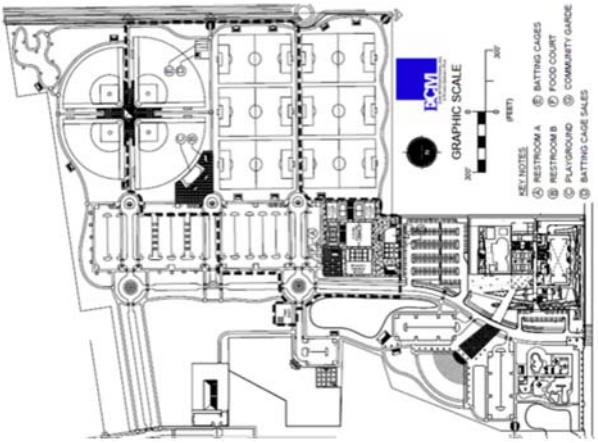
## Project Information

Phase 2 of Eastside Regional Park consists of two Baseball diamond fields, three flat fields, two sand volleyball courts, one multiuse court, six handball courts, two public restrooms, a walking path around Phase 2, parking and space for food trucks, and a small maintenance yard. This will create a large destination for visitors of all ages throughout El Paso to come and visit the complex.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
13501 Jason Crandall
**District**
5
**Managing Department**
Parks and Recreation
**Estimated Completion**
Spring 2020




## Project Goal/Benefits

- Promote a healthier community
- Provide various activities for all ages
- Provide additional sports facilities for East El Paso

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2017 CO Issuance | $ 11,576,000 | | $ 85,246 | $ 1,723,613 | $ 9,767,141 | $ 11,576,000 |
| **Total** | **$ 11,576,000** | **Total Project Costs** | **$ 85,246** | **$ 1,723,613** | **$ 9,767,141** | **$ 11,576,000** |

# Eastside Senior Center (Pebble Hills) Expansion

## Project Information

Project will include the replacement of the existing HVAC system, addition of a multipurpose room, restroom upgrades, replacement of existing ceiling panels, replacement of floor and baseboards, upgrades to existing stage to meet ADA compliance and vestibule upgrade at front entrance.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 8 - "Nurture and promote a healthy, sustainable community."

**Location**
3200 Fierro Drive
**District**
3
**Managing Department**
Parks and Recreation
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Users will enjoy additional space of with a multipurpose room
- Both the users and the City of El Paso will benefit by upgrading to more efficient mechanical systems to create a more comfortable facility

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 1,500,000 | | $ 183,156 | $ 526,738 | $ 790,107 | $ 1,500,000 |
| **Total** | **$ 1,500,000** | **Total Project Costs** | **$ 183,156** | **$ 526,738** | **$ 790,107** | **$ 1,500,000** |

# Edgemere at RC Poe Roundabout

## Project Information

The Edgemere at RC Poe Roundabout project will provide an improved pedestrian and vehicular traffic experience to a portion of Edgemere Boulevard. The project provides amenities including the construction of a roundabout with concrete paving, new concrete sidewalk, landscaping, illumination and preparation for public artwork.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Intersection of Edgemere and RC Poe
**District**
5
**Managing Department**
Capital Improvement
**Estimated Completion**
Winter 2019

## Project Goal/Benefits

- Design projects that support neighborhoods and places
- Create recreational and social opportunities
- Promote a healthier lifestyle by encouraging walking in the community

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2006 CO Issuance | $ 325,835 | | $ 245,814 | $ 80,020 | $ - | $ 325,834 |
| 2001 CO Issuance | $ 542,630 | | $ - | $ 395,754 | $ 146,877 | $ 542,631 |
| CO Storm 2006 | $ 74,882 | | $ 8,025 | $ 66,857 | $ - | $ 74,882 |
| **Total** | **$ 943,347** | **Total Project Costs** | **$ 253,839** | **$ 542,631** | **$ 146,877** | **$ 943,347** |

# Edgemere Linear Park Improvements

## Project Information

Between Airway and Hawkins, a linear park runs down the middle of Edgemere Boulevard. The City's Capital Improvement Department will provide an improved Edgemere Linear Park with a wider resurfaced asphalt trail that includes lighting for pedestrians and bicyclists.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
Edgmere Blvd between Airway and Hawkins
**District**
3
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019

Existing conditions

## Project Goal/Benefits

- Enhance the existing park for the area residents
- Encourage a healthier lifestyle
- Provide enhanced amenities for the linear park

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 1,657,100 | | $ 144,677 | $ 604,969 | $ 907,454 | $ 1,657,100 |
| **Total** | **$ 1,657,100** | **Total Project Costs** | **$ 144,677** | **$ 604,969** | **$ 907,454** | **$ 1,657,100** |

# Edna Street and Drainage Improvements

## Project Information

The City of El Paso will be reconstructing Edna from Delta to Huerta as part of the Street Infrastructure Capital Plan. The project will improve the neighborhood by removing the existing surface and replacing with new asphalt, sidewalks, and parkway improvements.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
From Delta to Huerta
**District**
8
**Managing Department**
Capital Improvement
**Estimated Completion**
Summer 2019

Existing conditions

## Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2013 Street Infrastructure | $ 6,066,000 |
| **Total** | **$ 6,066,000** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| 2013 Street Infrastructure | $ 212,408 | $ 1,463,398 | $ 4,390,194 | $ 6,066,000 |
| **Total Project Costs** | **$ 212,408** | **$ 1,463,398** | **$ 4,390,194** | **$ 6,066,000** |

# Elena and Feliz Street Reconstruction

## Project Information

The City of El Paso will be reconstructing Elena from Encino to Huerta and Feliz from Encino to Edna. The project will improve the neighborhood by removing the existing surface and replacing with new asphalt, sidewalks, and parkway improvements.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Elena: From Encino to Huerta
Feliz: From Encino to Edna
**District**
8
**Managing Department**
Capital Improvement
**Estimated Completion**
Summer 2019

Existing conditions

## Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 2,170,684 | | $ 364,416 | $ 722,507 | $ 1,083,761 | $ 2,170,684 |
| **Total** | **$ 2,170,684** | **Total Project Costs** | **$ 364,416** | **$ 722,507** | **$ 1,083,761** | **$ 2,170,684** |

# Encino Street Reconstruction

## Project Information

The City of El Paso will be reconstructing Encino from Cortez to Flower as part of the Street Infrastructure Capital Plan. The project will improve the neighborhood by removing the existing surface and replacing with new asphalt, sidewalks, and parkway improvements.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
From Cortez to Flower
**District**
3, 8
**Managing Department**
Capital Improvement
**Estimated Completion**
Winter 2019

Existing conditions

## Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 2,406,200 | | $ 333,153 | $ 829,219 | $ 1,243,829 | $ 2,406,200 |
| **Total** | **$ 2,406,200** | **Total Project Costs** | **$ 333,153** | **$ 829,219** | **$ 1,243,829** | **$ 2,406,200** |

# EPIA Checked Baggage Inspection System

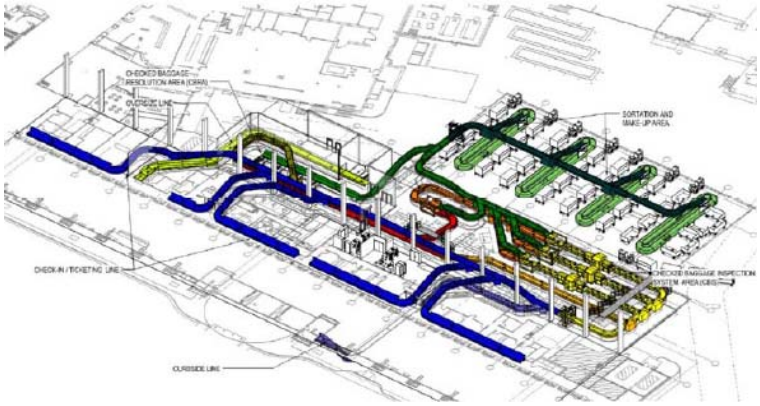
## Project Information

The El Paso International Airport is installing a new centralized baggage handling screening system referred to as the Checked Baggage Inspection System (CBIS). The centralized CBIS will be housed in a 32,000 sq. ft. building addition to the airport terminal. The CBIS will comply with the most current Transportation Security Administration (TSA) design guidelines and is designed to meet future baggage demands up to the year 2023.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 1 - "Create an environment conducive to strong sustainable economic development."

**Location**
El Paso International Airport
**District**
All
**Managing Department**
El Paso International Airport
**Estimated Completion**
February 2019



## Project Goal/Benefits

- CBIS is a specialized facility designed to inspect a high volume of bags per hour
- Increased ability to detect explosives with less machines
- Low maintenance costs

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| Airport Capital | $ 3,000,000 |
| PFC | $ 12,639,979 |
| TSA | $ 11,830,172 |
| **Total** | **$ 27,470,151** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| Airport Capital | $ 2,500,000 | $ 500,000 | $ - | $ 3,000,000 |
| PFC | $ 10,639,979 | $ 2,000,000 | $ - | $ 12,639,979 |
| TSA | $ 10,830,172 | $ 1,000,000 | $ - | $ 11,830,172 |
| **Total Project Costs** | **$ 23,970,151** | **$ 3,500,000** | **$ -** | **$ 27,470,151** |

# EPIA Landscape Improvements

## Project Information

The El Paso International Airport is installing new landscape and lighting improvements beginning at the intersection of Montana and Airway and continuing along and around Terminal Drive loop. The project includes the construction of new sidewalks and walkways, as well as a new plaza that will provide a pedestrian connection between the terminal building and the surrounding hotels and restaurants. The project will incorporate the installation of color changing, programmable LED lights into the landscaping as well as on the terminal building.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 1 - "Create an environment conducive to strong sustainable economic development."

**Location**
El Paso International Airport
**District**
All
**Managing Department**
El Paso International Airport
**Estimated Completion**
Spring 2019

## Project Goal/Benefits

- Provide a sense of identity and recognition for the airport
- Provide a "wow" factor for visitors to the airport
- Provide an enhanced pedestrian experience from the Terminal building to surrounding

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| Airport Capital | $ 7,528,696 | | $ 7,128,696 | $ 400,000 | $ - | $ 7,528,696 |
| **Total** | **$ 7,528,696** | **Total Project Costs** | **$ 7,128,696** | **$ 400,000** | **$ -** | **$ 7,528,696** |

# EPIA Reconstruction of Runway 4-22

## Project Information

The City is reconstructing Runway 4-22 of El Paso International Airport. The project will bring the runway up to current standards of Federal Aviation Administration (FAA). The reconstruction will include reconstruction of runway with asphalt pavement, reconstruction of connecting taxiways, removal and replacement of runway edge light, removal and replacement of runway directional signs and drainage improvement around the runway.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 1 - "Create an environment conducive to strong sustainable economic development."

**Location**
El Paso International Airport
**District**
All
**Managing Department**
El Paso International Airport
**Estimated Completion**
Spring 2019

## Project Goal/Benefits

- Bring the Runway up to par of current FAA standards
- Maximize operational efficiency of the runway
- Allow long term growth

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| Airport Capital | $ 300,000 | | $ 150,000 | $ 150,000 | $ - | $ 300,000 |
| PFC | $ 17,732,737 | | $ 5,521,938 | $ 12,210,799 | $ - | $ 17,732,737 |
| FAA Grants | $ 13,500,000 | | $ 11,635,751 | $ 1,864,249 | $ - | $ 13,500,000 |
| **Total** | **$ 31,532,737** | **Total Project Costs** | **$ 17,307,689** | **$ 14,225,048** | **$ -** | **$ 31,532,737** |

# EPPD Parking Garage Improvements

## Project Information

The Police Parking Garage located in the Five Points area has the capacity for 300 parking spaces. The garage has been in use for quite a long period of time. In order to enhance and maintain the functionality of this facility, City has directed a study to determine all options in enhancing and rehabilitating the Police Parking Garage as originally designed.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
911 Raynor
**District**
2
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Enhance City infrastructure and buildings
- Provide more parking space for the user's convenience
- Repair and develop badly damaged deck for safety

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2017 CO Issuance | $ 2,500,000 | | $ 254,114 | $ 898,354 | $ 1,347,532 | $ 2,500,000 |
| **Total** | **$ 2,500,000** | **Total Project Costs** | **$ 254,114** | **$ 898,354** | **$ 1,347,532** | **$ 2,500,000** |

# Geiger, Cardis, and Malaga Street and Drainage Improvements

## Project Information

The specified roadways are deteriorating and are in need of repairs. The project will include complete removal of existing roadway and replacement with new driving surface, drainage improvements to address storm-water on roadway, provide ADA accessibility improvements, curb ramps, pavement rehabilitation, signage and utility upgrades/replacements as necessary.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Malaga from Alameda to dead end, Cardis from Malaga to dead end, Geiger from Tangier to Malaga
**District**
3
**Managing Department**
Capital Improvement
**Estimated Completion**
Spring 2019

## Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 1,007,410 | | $ 723,709 | $ 156,036 | $ 127,666 | $ 1,007,410 |
| **Total** | **$ 1,007,410** | **Total Project Costs** | **$ 723,709** | **$ 156,036** | **$ 127,666** | **$ 1,007,410** |

# Glenwood Street Reconstruction

## Project Information

The City of El Paso in working on reconstructing Glenwood from Delta to El Paso Drive. The roadway is currently configured for on-site ponding within the neighborhood. There are also existing overhead distribution transmission lines that would be difficult to relocate.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Glenwood from Delta to El Paso Drive
**District**
3
**Managing Department**
Capital Improvement
**Estimated Completion**
Summer 2019

Existing conditions

## Project Goal/Benefits

- Assist in revitalizing the community
- Assist with addressing the substandard roadway that currently exists
- Provide a built sidewalk for pedestrians to use

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 2,004,167 | | $ 431,331 | $ 629,135 | $ 943,702 | $ 2,004,167 |
| **Total** | **$ 2,004,167** | **Total Project Costs** | **$ 431,331** | **$ 629,135** | **$ 943,702** | **$ 2,004,167** |

# Happiness Senior Center Improvements

## Project Information

This project will include remodeling of interior spaces (including construction of a fitness room), upgrading existing HVAC system, fire protection system, electrical system and information technology system, installing a new decorative 6' high fence, renovation of front patio to include covered picnic tables, trash receptacles, new landscaping and irrigation modifications.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 8 - "Nurture and promote a healthy, sustainable community."

**Location**
563 N. Carolina Dr.
**District**
7
**Managing Department**
Community Development
**Estimated Completion**
TBD

## Project Goal/Benefits

- Users will enjoy additional outdoor landscaping and outdoor seating
- Both the users and the City of El Paso will benefit by upgrading to more efficient mechanical systems to create a more comfortable facility

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| Community Development Block Grant | $ 721,108 | | $ 684,086 | $ 37,022 | $ - | $ 721,108 |
| **Total** | **$ 721,108** | **Total Project Costs** | **$ 684,086** | **$ 37,022** | **$ -** | **$ 721,108** |

# Hawkins Reconstruction

## Project Information

Improvements shall consist of new roadway pavement structure of Continuously Reinforced Concrete Pavement with base course and compacted or stabilized subgrade if necessary. Traffic improvements shall consist of new street signage and striping. The following improvements will be installed if determined as needing replacement: ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and dark sky compliant street lighting. An inventory shall be conducted to determine locations where ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and street lighting need to be installed, repaired or replaced.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
I-10 Gateway East to Merchant Street
**District**
3
**Managing Department**
Capital Improvement
**Estimated Completion**
Spring 2020

## Project Goal/Benefits

- Bicycle facility per COEP Bike Plan includes striping, green paint, and signage's
- Sidewalk, driveways, ADA ramps
- Parkway improvements to include street trees and landscape
- Drainage improvements

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2018 CO Issuance | $ 9,360,000 | | $ 66,108 | $ 1,394,084 | $ 7,899,808 | $ 9,360,000 |
| **Total** | **$ 9,360,000** | **Total Project Costs** | **$ 66,108** | **$ 1,394,084** | **$ 7,899,808** | **$ 9,360,000** |

# James Street Reconstruction

## Project Information

The entire roadway surface will be removed and reconstructed to make room for utility upgrades, new sidewalks and new curb and gutter. In addition, the project will install a storm drain system that will serve to improve drainage during heavy rain events.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
James Street between Craddock Avenue and Mansfield Avenue
**District**
7
**Managing Department**
Capital Improvement
**Estimated Completion**
Spring 2019

## Project Goal/Benefits

- Replace existing roadway to provide new riding surface
- Install sidewalks to provide a better walkable neighborhood
- Improve street drainage system to better handle heavy rain events
- Install street lighting to increase resident safety

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 1,303,000 | | $ 316,161 | $ 267,775 | $ 719,064 | $ 1,303,000 |
| **Total** | **$ 1,303,000** | **Total Project Costs** | **$ 316,161** | **$ 267,775** | **$ 719,064** | **$ 1,303,000** |

# Joey Barraza and Vino Memorial Park

## Project Information

This project will continue the development of Northeast Regional Park. The current phase of development is scheduled to improve the vacant parkland located to the south of the existing park facility. The project is scheduled to add new flat fields, new park amenities, expansion of the existing parking area, a new dog park, lighting and security cameras, landscaping, and extension of the existing pedestrian pathway throughout the new park development.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
11270 McCombs Avenue
**District**
4
**Managing Department**
Parks and Recreation
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Enhance the existing park for the benefit of the entire Northeast community
- Provide new turf areas for flat fields
- Provide a new dog park with newest amenities for dogs

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2012 GO Quality of Life | $ 3,967,256 |
| **Total** | **$ 3,967,256** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| 2012 GO Quality of Life | $ 477,826 | $ 1,079,052 | $ 2,410,379 | $ 3,967,256 |
| **Total Project Costs** | **$ 477,826** | **$ 1,079,052** | **$ 2,410,379** | **$ 3,967,256** |

# John Hayes Arterial Lighting Improvements

## Project Information

The City of El Paso sought to provide safety improvements through illumination along the John Hayes corridor. This project will bring the street up to City Code and Safety Standards and will provide improvements that have plagued the residential community.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 2 - to "Set the Standard for a Safe and Secure City."

**Location**
John Hayes between Zaragoza and Montwood Drive
**District**
5
**Managing Department**
Streets and Maintenance
**Estimated Completion**
Spring 2019

## Project Goal/Benefits

- Improve safety for all users
- Provide illumination for the roadway at night and during inclement weather

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 1,502,540 | | $ 120,921 | $ 552,648 | $ 828,971 | $ 1,502,540 |
| **Total** | **$ 1,502,540** | **Total Project Costs** | **$ 120,921** | **$ 552,648** | **$ 828,971** | **$ 1,502,540** |

# Judge Marquez Library Modifications

## Project Information

The Judge Marquez Library Modifications project is aimed to improve the service at the public library. The project includes removal of the existing front desk to be replaced with new millwork and the installation of three new check-in/check-out units. These improvements have been successfully installed in other public libraries and the product has the capability to connect two libraries systems so that all staff and patron initiated check-in and check-out transactions are completed in real time.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
610 N. Yarbrough
**District**
7
**Managing Department**
Library
**Estimated Completion**
Fall 2018

## Project Goal/Benefits

- Provide new and innovative systems to deliver better services to the community

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 410,000 | | $ 199,171 | $ 210,829 | $ - | $ 410,000 |
| **Total** | **$ 410,000** | **Total Project Costs** | **$ 199,171** | **$ 210,829** | **$ -** | **$ 410,000** |

# Liz Morayma Gonzalez Park Improvements

## Project Information

The goal of the Liz Morayma Gonzalez Park Improvements project is to enhance the park experience for residents from the surrounding communities. The park improvements will provide additional amenities to the existing site; scope of work is being determined.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
Desert Boulevard N.
**District**
2
**Managing Department**
Parks and Recreation
**Estimated Completion**
Winter 2019

## Project Goal/Benefits

- Provide new amenities to make the park more enjoyable
- Make Improvements throughout the park to promote physical activity

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2019 CO Issuance | $ 1,273,080 | | $ 405 | $ 509,070 | $ 763,605 | $ 1,273,080 |
| **Total** | **$ 1,273,080** | **Total Project Costs** | **$ 405** | **$ 509,070** | **$ 763,605** | **$ 1,273,080** |

# Lomaland Community Recreation Center

## Project Information

Voters approved a new Community Recreation Center for the Lomaland neighborhood area with the 2012 QOL Bond initiative. The Recreation Center is located within the existing Lomaland city park site. The City selected the park site located at Lomaland and Lomita streets south of I-10 with approximately 11 acres to supplement park amenities and complement the proposed center.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
Lomaland Park
**District**
7
**Managing Department**
Parks and Recreation
**Estimated Completion**
Winter 2019

## Project Goal/Benefits

- Provide multi-generational recreation and library facilities closer to residents and families
- Improve neighborhood development and identity
- Provide consistent, quality facilities, programs and services throughout the City

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 11,000,000 | | $ 1,528,221 | $ 1,420,767 | $ 8,051,012 | $ 11,000,000 |
| **Total** | **$ 11,000,000** | **Total Project Costs** | **$ 1,528,221** | **$ 1,420,767** | **$ 8,051,012** | **$ 11,000,000** |

# Lomaland Reconstruction

## Project Information

The existing pavement structures exhibit large amounts of pavement distress such as rutting, potholes, alligator cracking and segregation. Storm water ponding is prevalent on the roadway shoulders and the residential properties are designed for on-site ponding. This project will bring the streets up to City Code and Safety Standards and will provide much needed improvement to the residential community.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
From North Loop to San Jose
**District**
7
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Improve Safety
- Revitalize the neighborhood
- Provide a safe environment for all users of the roadway
- Mitigate drainage issues

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2013 Street Infrastructure | $ 2,071,000 |
| **Total** | **$ 2,071,000** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| 2013 Street Infrastructure | $ 205,893 | $ 746,043 | $ 1,119,064 | $ 2,071,000 |
| **Total Project Costs** | **$ 205,893** | **$ 746,043** | **$ 1,119,064** | **$ 2,071,000** |

# Lowd Avenue Reconstruction

## Project Information

The existing pavement structures exhibit large amounts of pavement distress such as rutting, potholes, alligator cracking and segregation. Storm water ponding is prevalent on the roadway shoulders and the residential properties are designed for on-site ponding. This project will bring the streets up to City Code and Safety Standards and will provide much needed improvement to the residential community.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Lowd Avenue between Yarbrough and Cinecue Way
**District**
7
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Provide a safe crossing for vehicles and pedestrians over the Playa Drain
- Provide an ADA compliant crossing

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 1,944,000 | | $ 119,299 | $ 729,880 | $ 1,094,821 | $ 1,944,000 |
| **Total** | **$ 1,944,000** | **Total Project Costs** | **$ 119,299** | **$ 729,880** | **$ 1,094,821** | **$ 1,944,000** |

# MCA Quiet Zone Project

## Project Information

The MCA Quiet Zone is intended to restrict the routine sounding of the locomotive horns 24-hours a day. The City has contracted with a consulting firm to effectuate the permanent closure of four identified right-of-way crossings over UPRR property, the installation of a Four Quadrant Gate System at those streets as well as installation of raised median or median channelization devices within the City and/or UPRR right-of-way.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 2 - to "Set the Standard for a Safe and Secure City."

**Location**
Central - East El Paso
**District**
3, 7
**Managing Department**
Capital Improvement
**Estimated Completion**
Spring 2019

## Project Goal/Benefits

- Improve safety
- Provide safety crossings
- Restrict the sound of the locomotive horns 24- hours/day
- Enhance pedestrian elements
- Meet ADA compliance
- Mitigate noise

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 5,502,049 | | $ 300,193 | $ 1,300,464 | $ 3,901,392 | $ 5,502,049 |
| **Total** | **$ 5,502,049** | **Total Project Costs** | **$ 300,193** | **$ 1,300,464** | **$ 3,901,392** | **$ 5,502,049** |

# McCune Street Reconstruction

## Project Information

The City of El Paso is striving to improve roadways throughout the city. Portion of McCune is currently going through the process of being designed for full street reconstruction. The project includes removal and replacement of existing roadway, new sidewalks, new curb and gutter and appropriate utility upgrades.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
From Milton to San Jose
**District**
7
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2013 Street Infrastructure | $ 2,821,000 |
| **Total** | **$ 2,821,000** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| 2013 Street Infrastructure | $ 258,461 | $ 768,762 | $ 1,793,778 | $ 2,821,000 |
| **Total Project Costs** | **$ 258,461** | **$ 768,762** | **$ 1,793,778** | **$ 2,821,000** |

# Median and Parkway Landscape Improvements

## Project Information

The City has contracted with HNTB to develop median and parkway landscape improvements to include irrigation and safety lighting. The project scope encompasses six corridors. The new landscape design will complement the existing streets, medians and sidewalks, enhancing the aesthetics of the corridors. Other nearby landscaped corridors were reviewed for inspiration and consistency.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 3 - to "Promote the Visual Image of El Paso."

**Location**
Airway, George Dieter, Montwood, Redd, Resler, Sean Haggerty
**District**
1, 3, 4, 6, 7
**Managing Department**
Streets and Maintenance
**Estimated Completion**
Fall 2019

CONCEPTUAL DESIGN PERSPECTIVE RENDERING

## Project Goal/Benefits

- Revitalize the community
- Improve roadway aesthetics
- Provide shading along sidewalks
- Improve air quality

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2010 CO Issuance | $ 76,921 | | $ - | $ 76,921 | $ - | $ 76,921 |
| 2013 Street Infrastructure | $ 473,079 | | $ - | $ 260,194 | $ 212,886 | $ 473,079 |
| 2018 CO Issuance | $ 2,039,700 | | $ - | $ 815,880 | $ 1,223,820 | $ 2,039,700 |
| TxDOT Capital | $ 6,500,000 | | $ 875,072 | $ 1,406,232 | $ 4,218,696 | $ 6,500,000 |
| **Total** | **$ 9,089,700** | **Total Project Costs** | **$ 875,072** | **$ 2,559,226** | **$ 5,655,402** | **$ 9,089,700** |

# Memorial Park Branch Library Expansion

## Project Information

The Memorial Branch Library Improvements project will provide an additional Computer Laboratory to the community. This project entails converting existing patio area to a computer lab room, upgrading the existing public restrooms, extending the patio behind the proposed computer lab room and the removal of existing carpet to be replaced with tile.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
3200 Copper Avenue
**District**
2
**Managing Department**
Library
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Provide additional amenities to the library patrons
- Enhance the library further as a destination for all age groups

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2012 GO Quality of Life | $ 550,000 |
| **Total** | **$ 550,000** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| 2012 GO Quality of Life | $ 40,021 | $ 280,489 | $ 229,491 | $ 550,000 |
| **Total Project Costs** | **$ 40,021** | **$ 280,489** | **$ 229,491** | **$ 550,000** |

# Mesquite Hills Street Lighting

## Project Information

The Mesquite Hills Street Lighting project will provide some needed street illumination to this significant roadway in Northeast El Paso. Currently with no street illumination, this project will provide needed lighting to encourage a safer roadway for all users. The project is from Dyer to US 54 and will provide dark-sky compliant lighting. The City is partnering with El Paso Electric to make this project become a reality.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Mesquite Hills from Dyer to US 54
**District**
4
**Managing Department**
Streets and Maintenance
**Estimated Completion**
Early 2019

## Project Goal/Benefits

- Encourage a safer roadway for all users
- Assist in illuminating the roadway at night or during inclement weather

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 106,600 | | $ 100,032 | $ 6,568 | $ - | $ 106,600 |
| **Total** | **$ 106,600** | **Total Project Costs** | **$ 100,032** | **$ 6,568** | **$ -** | **$ 106,600** |

# Mexican American Cultural Center

## Project Information

In November 2012, the City of El Paso held a bond election where voters at 72% overwhelmingly approved a set of signature public projects to include design and construction of the Hispanic Cultural Center located in Downtown El Paso. A project subcommittee later recommended a project name change to Mexican American Cultural Center (MACC).

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
Downtown El Paso
**District**
8
**Managing Department**
Museums and Cultural Affairs
**Estimated Completion**
TBD

## Project Goal/Benefits

- Establish a finely-tuned community-based heritage center that is authentic and relevant by expressing regional diversity, responding to El Paso's unique physical setting, and establishing a strong image for the city and region
- Complement and enliven existing civic buildings and reinforce framework for a civic district, creating a network of connected public spaces

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 5,750,000 | | $ 461,143 | $ 1,322,214 | $ 3,966,643 | $ 5,750,000 |
| **Total** | **$ 5,750,000** | **Total Project Costs** | **$ 461,143** | **$ 1,322,214** | **$ 3,966,643** | **$ 5,750,000** |

# Mimosa Avenue Reconstruction

## Project Information

The reconstruction of a portion of Mimosa Avenue will provide some much needed improvements to this deteriorating roadway. Improvements shall consist of new roadway pavement structure. Traffic improvements shall consist of new street signage and striping. The following improvements will be installed if determined as needing replacement: ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and dark sky compliant street lighting. An inventory shall be conducted to determine locations where ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and street lighting need to be installed, repaired or replaced.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Midway and Teakwood
**District**
3
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 2,411,000 | | $ 207,575 | $ 881,370 | $ 1,322,055 | $ 2,411,000 |
| **Total** | **$ 2,411,000** | **Total Project Costs** | **$ 207,575** | **$ 881,370** | **$ 1,322,055** | **$ 2,411,000** |

# Montana Rapid Transit System Corridor

## Project Information

The Eastside area of El Paso will have access to a high quality transit service that offers improved speed and reliability at a low cost. RTS uses modern, rubber-tire, high capacity vehicles; improved fare collection systems and controlled traffic signals to transport riders more efficiently. The Project will include 13 RTS stations along the Montana Avenue Corridor, 47 synchronized intersections (signal prioritization), landscape & Illumination branded stations, improved pedestrian amenities, 2 park and ride lots and custom airport station.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
From Five Points Transfer Center to the future Far Eastside Transfer Center
**District**
2, 3, 5
**Managing Department**
Sun Metro
**Estimated Completion**
Early 2019

## Project Goal/Benefits

- Provide a Rapid Transit System to the East and Far East growing areas of our region
- RTS users will get to their destinations faster, save money and reduce their carbon footprint
- Offer the El Paso Region a premier form of transportation

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2018 CO Issuance | $ 2,925,400 | | $ 2,850 | $ 876,765 | $ 2,045,785 | $ 2,925,400 |
| TxDOT Capital | $ 9,702,000 | | $ - | $ 1,455,300 | $ 8,246,700 | $ 9,702,000 |
| 2011 CO Issuance | $ 5,245,552 | | $ 2,016,809 | $ 3,228,743 | $ - | $ 5,245,552 |
| Sun Metro Grants | $ 11,690,000 | | $ 10,840,068 | $ 849,932 | $ - | $ 11,690,000 |
| **Total** | **$ 29,562,952** | **Total Project Costs** | **$ 12,859,727** | **$ 6,410,740** | **$ 10,292,485** | **$ 29,562,952** |

# Montoya Heights Sidewalk, Ethel Road and Annie Road

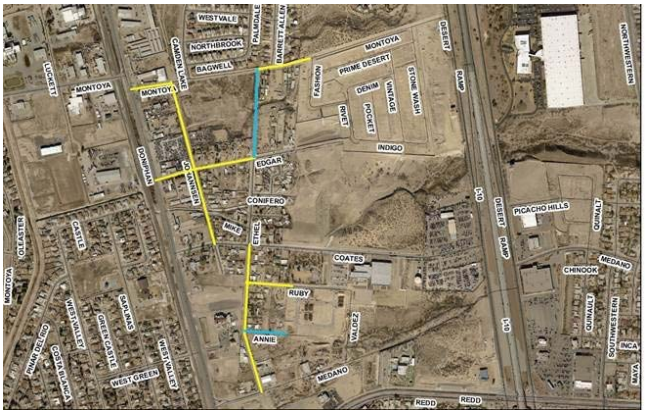
## Project Information

The Montoya Heights Sidewalk, Ethel Rd. & Annie Rd. Reconstruction project will provide an improved pedestrian and vehicular traffic experience to a portion of the Montoya Heights Area. The project provides amenities including the construction of sidewalk improvements on various roadways within Montoya Heights along with ramps and curb and gutter. Ethel Rd & Annie Rd. provides the installation of new asphalt roadway, sidewalk improvements, ramps, curb and gutter.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Intersection of Doniphan and Montoya
**District**
1
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019




## Project Goal/Benefits

- Design projects that support neighborhoods and places
- Create recreational and social opportunities
- Promote a healthier lifestyle by encouraging walking in the community

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 2,811,140 | | $ 248,333 | $ 768,842 | $ 1,793,965 | $ 2,811,140 |
| **Total** | **$ 2,811,140** | **Total Project Costs** | **$ 248,333** | **$ 768,842** | **$ 1,793,965** | **$ 2,811,140** |

# Multipurpose Performing Art and Entertainment Center

## Project Information

In November 2012, the City of El Paso held a bond election where voters at 72% overwhelmingly approved a set of signature public projects to include design and construction of the Multipurpose Performing Art and Entertainment Center, or MPC, to be located in Downtown El Paso. The vision is to create a place which is iconic, a destination, and a facility that encourages people of all ages to frequent often.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
Union Plaza
**District**
8
**Managing Department**
Museums and Cultural Affairs
**Estimated Completion**
TBD

## Project Goal/Benefits

- Design an iconic building to host national and international events and be the key to a vibrant Cultural and Entertainment District
- Complement and enliven existing civic buildings and reinforce framework for a civic district, creating a network of connected public spaces
- Support and engender investment in hospitality and mixed use residential in downtown

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $180,000,000 | | $ 22,985,186 | $ 31,402,963 | $125,611,851 | $180,000,000 |
| **Total** | **$180,000,000** | **Total Project Costs** | **$ 22,985,186** | **$ 31,402,963** | **$125,611,851** | **$180,000,000** |

# Museum of Archaeology ADA Upgrades

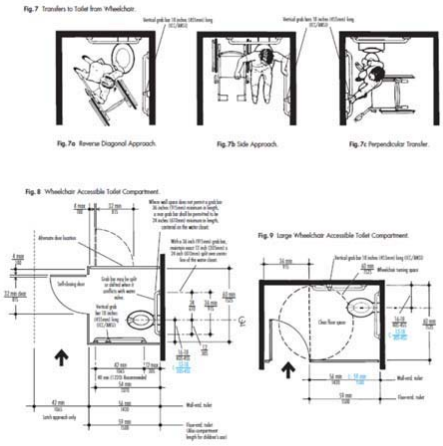
## Project Information

The Museum of Archaeology ADA Upgrades project will provide for upgrades to various locations at the Museum to better accommodate all users of the facility. The project includes modifying the existing restrooms to comply with ADA requirements, installation of two emergency doors (one at the North Gallery and one at the South Gallery) and provide an accessible path from the new emergency exits to the parking lot and/or the open area.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 8 - "Nurture and promote a healthy, sustainable community."

**Location**
4301 Transmountain Rd.
**District**
4
**Managing Department**
Museums and Cultural Affairs
**Estimated Completion**
Fall 2018



## Project Goal/Benefits

- Provide new and innovative systems to deliver better services to the community
- Enhance El Paso's Quality of Life through recreational, cultural and educational environments

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2012 GO Quality of Life | $ 218,320 |
| **Total** | **$ 218,320** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| 2012 GO Quality of Life | $ 118,324 | $ 99,996 | $ - | $ 218,320 |
| **Total Project Costs** | **$ 118,324** | **$ 99,996** | **$ -** | **$ 218,320** |

# Museum of Art Gallery Upgrades

## Project Information

The City is in negotiations with an architect's firm to submit a proposal to design lighting upgrades and climate control at the Museum of Art. The project includes lighting upgrade at Kress Gallery, a new gallery area at the Hoy Conference Room, to include proper lighting, lighting upgrade at Dede Rogers Gallery, repair existing hardwood floor in Tom Lea Gallery and provide climate control as budget allows.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
117 San Antonio St.
**District**
8
**Managing Department**
Museums and Cultural Affairs
**Estimated Completion**
Fall 2018

## Project Goal/Benefits

- Provide new and innovative systems to deliver better services to the community

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 137,995 | | $ 37,999 | $ 99,996 | $ - | $ 137,995 |
| **Total** | **$ 137,995** | **Total Project Costs** | **$ 37,999** | **$ 99,996** | **$ -** | **$ 137,995** |

# New Haven Street Reconstruction

## Project Information

The reconstruction of New Haven is planned from Roseway to Sargent. The work includes complete removal of the existing roadway surface and reconstructed to make room for potential utility upgrades, new sidewalks, and new curb and gutter. New drainage will be installed to assist with flooding in the area.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Roseway to Sargent Lane
**District**
6
**Managing Department**
Capital Improvement
**Estimated Completion**
Spring 2019

## Project Goal/Benefits

- Mitigate some of the drainage concerns
- Provide a new roadway to the residents of the neighborhood
- Assist at revitalizing the community

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 1,984,000 | | $ 385,722 | $ 639,311 | $ 958,967 | $ 1,984,000 |
| **Total** | **$ 1,984,000** | **Total Project Costs** | **$ 385,722** | **$ 639,311** | **$ 958,967** | **$ 1,984,000** |

# Paddlefoot Reconstruction

## Project Information

Located in the Mission Valley of El Paso, Paddlefoot serves the abutting residential neighborhood. This project was identified as needing reconstruction to property address the pavement conditions. The project includes the following proposed roadway improvements include new asphalt surface, installation of ADA Concrete sidewalks, concrete curb and gutter, driveways and illumination at select locations.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
From Prado to Prado
**District**
7
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2013 Street Infrastructure | $ 3,163,000 |
| **Total** | **$ 3,163,000** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| Total Project Costs | $ 170,148 | $ 897,856 | $ 2,094,997 | $ 3,163,000 |

# Padilla Reconstruction

## Project Information

The reconstruction of a portion of Padilla will provide some much needed improvements to this deteriorating roadway. Improvements shall consist of new roadway pavement structure. Traffic improvements shall consist of new street signage and striping. The following improvements will be installed if determined as needing replacement: ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and dark sky compliant street lighting. An inventory shall be conducted to determine locations where ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and street lighting need to be installed, repaired or replaced.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Rose Kennedy to Zaragoza
**District**
6
**Managing Department**
Capital Improvement
**Estimated Completion**
Summer 2019

## Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 2,249,005 | | $ 209,388 | $ 815,847 | $ 1,223,770 | $ 2,249,005 |
| **Total** | **$ 2,249,005** | **Total Project Costs** | **$ 209,388** | **$ 815,847** | **$ 1,223,770** | **$ 2,249,005** |

# Paseo De Las Luces

## Project Information

The Sun City Lights program was adopted by City Council in May 2016. The goal of the program is to combine public art and urban design with neighborhood revitalization strategies. The Paseo de las Luces project is the second of the Sun City Lights projects to be realized. As with the other Sun City Lights projects throughout El Paso, Paseo de las Luces is acting as a catalyst for economic development and growth. The abutting business community will benefit by this space, which is inviting and encourages people to frequent often.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 1 - to "Create an environment conducive to strong sustainable economic development."

**Location**
South El Paso Street
**District**
8
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2018

## Project Goal/Benefits

- Provide a welcoming experience for pedestrians, motorist and bicyclists between El Paso and Ciudad Juarez
- Enhance safety and provide accessibility
- Affirm the visual image of a landmark and historic street
- Create an engaging City amenity by connecting San Jacinto Plaza to the international bridge
- Renew and enhance the Downtown economy

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2010 CO Issuance | $ 75,000 | | $ 74,535 | $ 465 | $ - | $ 75,000 |
| 2017 CO Issuance | $ 4,514,258 | | $ 4,514,258 | $ - | $ - | $ 4,514,258 |
| Internal Capital | $ 1,776,972 | | $ 1,768,365 | $ 8,607 | $ - | $ 1,776,972 |
| **Total** | **$ 6,366,230** | **Total Project Costs** | **$ 6,357,158** | **$ 9,072** | **$ -** | **$ 6,366,230** |

# Paso Del Norte (PDN) Roundabout

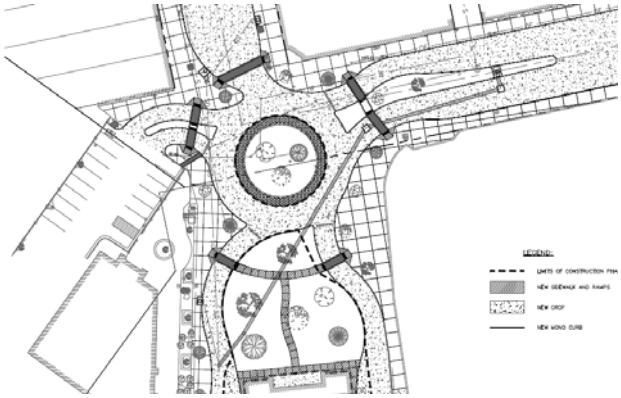
## Project Information

Coming off the Paso Del Norte International Bridge, the proposed roundabout at El Paso Street and 6th Street will provide greater flow of traffic on this busy intersection. The design and construction of a roundabout at the Paso Del Norte Point of Entry (POE) to accommodate one lane and the parameters as described in the Federal Highway Administration National Cooperative Highway Research Program Report 672 on Roundabouts, to include but not limited to a concrete and asphalt roadway intersection, signage, markings, and striping.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Intersection of 6th Ave. and El Paso St.
**District**
8
**Managing Department**
Capital Improvement
**Estimated Completion**
TBD



## Project Goal/Benefits

- Improve traffic flow
- Provide a safe intersection for vehicles and pedestrians
- Beautification of the Port of Entry

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2017 CO Issuance | $ 38,529 |
| 2018 CO Issuance | $ 1,603,700 |
| TxDOT Capital | $ 178,389 |
| Bridges Capital | $ 176,597 |
| **Total** | **$ 1,997,215** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| 2017 CO Issuance | $ 5,616 | $ 32,913 | $ - | $ 38,529 |
| 2018 CO Issuance | $ 213,367 | $ 556,133 | $ 834,200 | $ 1,603,700 |
| TxDOT Capital | $ 178,389 | $ - | $ - | $ 178,389 |
| Bridges Capital | $ - | $ 176,597 | $ - | $ 176,597 |
| **Total Project Costs** | **$ 397,372** | **$ 765,643** | **$ 834,200** | **$ 1,997,215** |

# Paseo Del Sol Park Improvements

## Project Information

The Paseos Del Sol Park Improvements project is an effort to continue the development of the existing park. Currently, approximately 30% of available parkland for Paseos Del Sol Park has seen development. The project is scheduled to add additional turf area, new park amenities and improvement of the existing pathway.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
12599 Paseo Grande Drive
**District**
6
**Managing Department**
Parks and Recreation
**Estimated Completion**
Winter 2018/9

## Project Goal/Benefits

- Enhance the existing park for the benefit of the surrounding community
- Repair the park pathway through the park to eliminate trip hazards and promote physical activity
- Provide new turf areas for flat fields

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 750,000 | | $ 441,021 | $ 169,939 | $ 139,041 | $ 750,000 |
| **Total** | **$ 750,000** | **Total Project Costs** | **$ 441,021** | **$ 169,939** | **$ 139,041** | **$ 750,000** |

# Paved Trails

## Project Information

The Paved Trails project will provide a pedestrian experience in various locations throughout the City of El Paso. The project will provide natural trail from the Franklin Mountain Park to the Rio Grande River, urban trails and will include pedestrian bridges. The project also provides amenities including the installation of a seven to ten foot wide natural surface walkway. The Paved Trails project is providing an option to use an alternative form of transportation.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
Multiple
**District**
1, 5
**Managing Department**
Parks and Recreation
**Estimated Completion**
TBD

## Project Goal/Benefits

- Revitalize the community
- Improve walkability
- Reduces vehicle emissions
- Improve the City of El Paso Bike Plan Connectivity

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 5,700,000 | | $ 896,469 | $ 1,200,883 | $ 3,602,648 | $ 5,700,000 |
| **Total** | **$ 5,700,000** | **Total Project Costs** | **$ 896,469** | **$ 1,200,883** | **$ 3,602,648** | **$ 5,700,000** |

# Pavement Condition Index (PCI) Assessment

## Project Information

The Pavement Condition Index (PCI) Assessment includes update of historical PCI data and cost assumptions, data collection, including field data and image capture for all roadways, pavement condition evaluation with new rating for each roadway, develop new database and viewer and ADA ramp inventory. Services also include the development of a Pavement Maintenance Model with maintenance strategies, cost analysis, and system with recommendations on future funding and roadway locations. The model will provide recommendations based on various input parameters, such as capped funding, selected maintenance strategies, and approved completion timelines.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Citywide
**District**
All
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2018

## Project Goal/Benefits

- Provide updated data on the condition of each roadway in the City
- Implement new maintenance strategies on all City roadways and be incorporated into the City's Capital Plan

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2017 CO Issuance | $ 800,000 | | $ 782,319 | $ 17,681 | $ - | $ 800,000 |
| **Total** | **$ 800,000** | **Total Project Costs** | **$ 782,319** | **$ 17,681** | **$ -** | **$ 800,000** |

# Penguin Exhibit and Life Support System

## Project Information

The project will be part of the South America region of the El Paso Zoo and will consist of a new penguin exhibit. The exhibit will feature an outdoor seating viewing area of either the Humboldt or Magellanic penguin species, these species of penguins are found in South America. The outdoor exhibit will have landscaped areas with aromatic plants, a coast for penguin gathering with a rocky bank, and other "natural habitat" features.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
El Paso Zoo
**District**
8
**Managing Department**
Zoo
**Estimated Completion**
Summer 2020

## Project Goal/Benefits

- Provide immersive and educational experience for the community to communicate the importance of our surrounding ecosystem
- Project will bring a penguin breeding program to the El Paso Zoo

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 3,766,750 | | $ 41,000 | $ 931,437 | $ 2,794,312 | $ 3,766,750 |
| **Total** | **$ 3,766,750** | **Total Project Costs** | **$ 41,000** | **$ 931,437** | **$ 2,794,312** | **$ 3,766,750** |

# Princeton, Tulane, & Valley View Street & Drainage Improvements

## Project Information

The City has contracted with a consulting firm to develop construction documents that will provide street and drainage improvements to Princeton Way, Tulane Drive, and Valley View Drive which are residential streets located in El Paso's Mission Valley. The proposed roadway improvements include new asphalt surface, installation of new sidewalks, new curb and gutter, storm sewer system, driveways and illumination at select locations.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
El Paso's Mission Valley
**District**
7
**Managing Department**
Capital Improvement
**Estimated Completion**
Summer 2019

## Project Goal/Benefits

- Improve safety
- Provide lighting
- Expand pedestrian elements, meet ADA compliance
- New driveways
- Parkway Improvements

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 6,599,000 | | $ 4,523,064 | $ 830,374 | $ 1,245,561 | $ 6,599,000 |
| **Total** | **$ 6,599,000** | **Total Project Costs** | **$ 4,523,064** | **$ 830,374** | **$ 1,245,561** | **$ 6,599,000** |

# Railroad Drive Reconstruction

## Project Information

Improvements shall consist of new roadway pavement structure of Continuously Reinforced Concrete Pavement with base course and compacted or stabilized subgrade if necessary. Traffic improvements shall consist of new street signage and striping. The following improvements will be installed if determined as needing replacement: ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and dark sky compliant street lighting. An inventory shall be conducted to determine locations where ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and street lighting need to be installed, repaired or replaced.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Farah Street to Purple Heart
**District**
4
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Assist in revitalizing the community
- Bicycle facility per COEP Bike Plan includes striping, green paint, and signage's
- Encourage multi-modal transportation
- Parkway improvements to include street trees and landscape
- Drainage improvements

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2018 CO Issuance | $ 13,777,436 | | $ 14,023 | $ 2,064,512 | $ 11,698,901 | $ 13,777,436 |
| **Total** | **$ 13,777,436** | **Total Project Costs** | **$ 14,023** | **$ 2,064,512** | **$ 11,698,901** | **$ 13,777,436** |

# Regional Water Parks

## Project Information

The City will construct five water parks throughout the City in order to replace outdated and low-participation facilities with new regional facilities with more amenities to appeal to both swimmers and non- swimmers. Parks will include water play table, spray area and play structure, a lap pool, volleyball net and climbing wall, water slides, lazy river, family pool, shaded area, party room, concession area, bathhouse and a Flowrider if budget allows.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
Citywide
**District**
All
**Managing Department**
Parks and Recreation
**Estimated Completion**
Spring 2020

## Project Goal/Benefits

- Develop innovative, family-oriented, recreational facilities to create a healthier environment

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2017 CO Issuance | $ 11,324,000 | | $ 935,232 | $ 2,438,878 | $ 7,949,890 | $ 11,324,000 |
| 2018 CO Issuance | $ 14,000,000 | | $ - | $ 1,802,838 | $ 12,197,163 | $ 14,000,000 |
| 2012 GO Quality of Life | $ 12,000,000 | | $ 1,706,623 | $ 1,888,013 | $ 8,405,364 | $ 12,000,000 |
| **Total** | **$ 37,324,000** | **Total Project Costs** | **$ 2,641,855** | **$ 6,129,729** | **$ 28,552,416** | **$ 37,324,000** |

# Reimagine Cohen

## Project Information

The Reimagine Cohen master plan included extensive outreach to understand what was desired. The Master Plan components include an urban plaza, green space, athletic facilities, hotels, restaurants and retail, family entertainment, and parking facilities. There is an opportunity to create an experiential entertainment district, which also includes a water park and jumbo screen. There is a goal to attract out of market retail and restaurants to this facility and continue to promote the location as a premier site to do business.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 1 - "Create an environment conducive to strong sustainable economic development."

**Location**
US 54 and Cohen Avenue
**District**
4
**Managing Department**
Capital Improvement
**Estimated Completion**
TBD

## Project Goal/Benefits

- Serve as a destination location for all El Pasoans to enjoy
- Redevelop the Cohen Stadium site
- Increase the quality of life and the quality of place
- Create a catalyst for Northeast El Paso
- Create a regional anchor

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2017 CO Issuance | $ 500,000 | | $ 458,339 | $ 41,662 | $ - | $ 500,000 |
| 2019 CO Issuance | $ 2,451,400 | | $ - | $ 980,560 | $ 1,470,840 | $ 2,451,400 |
| Internal Capital | $ 508,035 | | $ - | $ 279,419 | $ 228,616 | $ 508,035 |
| **Total** | **$ 3,459,435** | **Total Project Costs** | **$ 458,339** | **$ 1,301,641** | **$ 1,699,456** | **$ 3,459,435** |

# Rich Beem and Edgemere Roundabout

## Project Information

The Edgemere and Rich Beem Roundabout project will improve safety and traffic flow at the intersection of Edgemere and Rich Beem. The project includes installation of a two-lane roundabout as well as pedestrian crossings, pedestrian signals, illumination, public art, and landscaping improvements. The project includes six construction phases. In order to maintain access for the public, the intersection will not be closed for traffic.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Intersection of Edgemere and Rich Beem
**District**
5
**Managing Department**
Capital Improvement
**Estimated Completion**
Winter 2018

## Project Goal/Benefits

- Improve safety and traffic flow at the intersection of Edgemere and Rich Beem
- Improve pedestrian and bicycle accessibility with pedestrian crossings, pedestrian signals, and illumination
- Improve aesthetics through public art and landscaping

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2010 CO Issuance | $ 140,000 | | $ 136,261 | $ 3,739 | $ - | $ 140,000 |
| 2017 CO Issuance | $ 518,075 | | $ 149,548 | $ 202,690 | $ 165,837 | $ 518,075 |
| TxDOT Capital | $ 2,434,953 | | $ 2,273,546 | $ 145,266 | $ 16,141 | $ 2,434,953 |
| **Total** | **$ 3,093,028** | **Total Project Costs** | **$ 2,559,355** | **$ 351,696** | **$ 181,978** | **$ 3,093,028** |

# Rich Beem Street Lighting

## Project Information

Rich Beem is a major arterial serving the eastside of El Paso. The project includes the design and construction of roadway illumination utilizing full cutoff light fixtures or cutoff light fixtures. Illumination shall be dark-sky compliant utilizing LED and based on photometric study, which provides full roadway illumination consistent with requirements of El Paso City Code. Design shall show complete photometrics of illumination. Illumination poles shall not interfere with existing vegetation. Any utilities serving illumination poles shall be located underground.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Rich Beem Blvd between Montana and Montwood
**District**
5
**Managing Department**
Streets and Maintenance
**Estimated Completion**
Winter 2018

## Project Goal/Benefits

- Assist in illuminating the roadway at night or during inclement weather events
- Encourage a safer roadway for all users

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 1,780,220 | | $ 139,137 | $ 656,433 | $ 984,650 | $ 1,780,220 |
| **Total** | **$ 1,780,220** | **Total Project Costs** | **$ 139,137** | **$ 656,433** | **$ 984,650** | **$ 1,780,220** |

# Richard Burges Library Improvements

## Project Information

Serving Northeast El Paso, the Richard Burges Library Improvement project will provide additional amenities to the community. This project entails tenant improvements to an existing 23,104 square foot library space. This space is comprised of 20,800 square feet of library space currently in operation and 2,304 square feet of unfinished lease space to be developed into a children's area. Improvements are to include upgrades to existing mechanical, plumbing and electrical systems. New children's area will also include an additional family restroom area.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
9600 Dyer Street
**District**
4
**Managing Department**
Library
**Estimated Completion**
Fall 2018

## Project Goal/Benefits

- Provide additional amenities to the library patrons
- Enhance the library further as a destination

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2012 GO Quality of Life | $ 1,432,497 |
| **Total** | **$ 1,432,497** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| | $ 1,421,071 | $ 11,426 | $ - | $ 1,432,497 |
| **Total Project Costs** | **$ 1,421,071** | **$ 11,426** | **$ -** | **$ 1,432,497** |

# River Bend Pedestrian Improvements Phase III

## Project Information

The River Bend Phase III project will provide enhanced pedestrian amenities on the easterly side of the roadway in El Paso's Upper Valley. The project will encourage people to walk to amenities in the area, such as Braden Aboud Park and Spray Park and Zach White Elementary School. The project will provide sidewalks, landscaping, and bus stops at appropriate locations to enhance the experience of the user.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
River Bend Drive between Frontera Blvd. North to Sunset Avenue
**District**
8
**Managing Department**
Capital Improvement
**Estimated Completion**
Summer 2019

## Project Goal/Benefits

- Replace existing roadway to provide new riding surface
- Install sidewalks to improve neighborhood walkability
- Coordinate pedestrian pathway improvements with previous projects along River Bend Drive

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 3,340,200 | | $ 452,056 | $ 866,443 | $ 2,021,701 | $ 3,340,200 |
| **Total** | **$ 3,340,200** | **Total Project Costs** | **$ 452,056** | **$ 866,443** | **$ 2,021,701** | **$ 3,340,200** |

# Robinson Avenue - Street and Drainage Improvements Phase I

## Project Information

The Robinson street reconstruction project is a transformative roadway project that will replace the existing roadway with new concrete driving surface and work at mitigating the drainage via curb and gutter and drainage flumes. The Robinson/Scenic/Rim intersection will also be reconfigured to provide a traditional T-intersection. The project includes a multi-modal transportation element, with a hike and bike path, which will allow users to have a safe path to enjoy the scenic views. Native trees and landscaping will also enhance the experience of all users. Safety illumination is also included as part of the project at the intersections.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Piedmont to Rim
**District**
1
**Managing Department**
Capital Improvement
**Estimated Completion**
2018

## Project Goal/Benefits

- Improve drainage in the area
- Encourage multi-modal transportation
- Replace the deteriorated roadway infrastructure

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 2,843,766 | | $ 2,793,095 | $ 50,671 | $ - | $ 2,843,766 |
| **Total** | **$ 2,843,766** | **Total Project Costs** | **$ 2,793,095** | **$ 50,671** | **$ -** | **$ 2,843,766** |

# Robinson Avenue - Street and Drainage Improvements Phase II

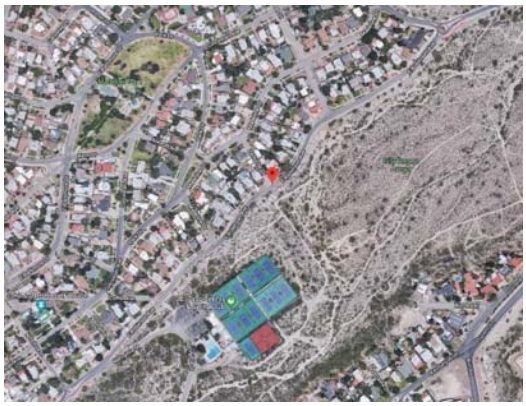
## Project Information

The City has contracted with a consulting firm to develop construction documents that will provide street and drainage improvements to a portion of Robinson Avenue. The street is in Central-Westside of El Paso. Roadway improvements include continuously reinforced concrete pavement, sidewalks, curb and gutter, drainage system, rock filled gabion and safety illumination.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Piedmont to Ochoa
**District**
1
**Managing Department**
Capital Improvement
**Estimated Completion**
Summer 2019



## Project Goal/Benefits

- Improve safety
- Provide safety lighting
- Enhance pedestrian elements, meet ADA compliance
- Encourage multi-modal transportation
- Mitigate drainage
- New concrete pavement

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 2,700,622 | | $ 307,326 | $ 957,318 | $ 1,435,977 | $ 2,700,622 |
| **Total** | **$ 2,700,622** | **Total Project Costs** | **$ 307,326** | **$ 957,318** | **$ 1,435,977** | **$ 2,700,622** |

# San Jacinto Plaza Downtown Restrooms

## Project Information

The City of El Paso completed the renovation/transformation of the Downtown San Jacinto Plaza Park with various features and amenities that include a café and patio, performance stage, splash pad and outdoor game area among other items. The transformed plaza is serving the City residents with spaces for many events from the traditional holiday tree lighting to electronic music performances. The events utilize all aspects of the park and many times will need to expand into sectioned off street areas. The plaza's original restrooms were outdated and below ground level that were difficult to monitor and maintain. A long-term lease has been developed for a building across the street from the plaza and has a more user friendly and accessible level that can accommodate the more than 1000 sq.ft. of space needed for a proportioned set of restrooms to serve the plaza and event needs.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
San Jacinto Plaza
**District**
8
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Construct an accessible and quality restroom facility supporting San Jacinto Plaza Park and the yearly variety of special events and programs
- Utilize and develop unused building inventory in the City Downtown area

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2006 CO Issuance | $ 80,289 | | $ 44,386 | $ 35,903 | $ - | $ 80,289 |
| 2017 CO Issuance | $ 700,000 | | $ 37,797 | $ 364,212 | $ 297,991 | $ 700,000 |
| **Total** | **$ 780,289** | **Total Project Costs** | **$ 82,183** | **$ 400,115** | **$ 297,991** | **$ 780,289** |

# Schuster Avenue Reconstruction

## Project Information

This project is a complete street reconstruction from Prospect to Campbell Streets. It will feature services and amenities such as roadway striping and signage, an irrigation system, sidewalk, driveways, ADA compliant ramps, curb and gutter textured / stamped concrete crosswalks, parkway improvements to include street trees and landscaping, dark sky compliant street lighting and a bicycle facility- protected lane with physical barrier.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Schuster Avenue
**District**
8
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Promote investment and promote a sense of place within the neighborhood
- Encourage appropriate travel for motor vehicles, pedestrians, bicyclists and mass transit users

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2018 CO Issuance | $ 7,559,900 | | $ 2,475 | $ 1,889,356 | $ 5,668,069 | $ 7,559,900 |
| **Total** | **$ 7,559,900** | **Total Project Costs** | **$ 2,475** | **$ 1,889,356** | **$ 5,668,069** | **$ 7,559,900** |

# Sergio Troncoso Library Modifications

## Project Information

In conjunction with the improvements to the parking lot, the Sergio Troncoso Library Modifications project aims to improve services at the public library. The project includes removal/replacement of the existing front desk and installation of three new check-in/check-out units. These improvements have been successfully installed at other public libraries and the product has the capability to connect two libraries systems so that all staff and patron initiated check-in and check-out transactions are completed in real time.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
9321 Alameda St.
**District**
6
**Managing Department**
Library
**Estimated Completion**
Spring 2019

## Project Goal/Benefits

- Provide new and innovative systems to deliver better services to the community

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2012 GO Quality of Life | $ 450,000 |
| **Total** | **$ 450,000** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| 2012 GO Quality of Life | $ 274,536 | $ 175,464 | $ - | $ 450,000 |
| **Total Project Costs** | **$ 274,536** | **$ 175,464** | **$ -** | **$ 450,000** |

# Sergio Troncoso Library Parking Lot

## Project Information

In conjunction with the improvements to the Sergio Troncoso Library, the existing parking lot will be expanded to allow for additional library patrons. This expansion will encourage more people to utilize the library. New parking lot will also provide additional ADA upgrades to be in compliance at the existing adjacent areas.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
9321 Alameda St.
**District**
6
**Managing Department**
Library
**Estimated Completion**
Spring 2019

## Project Goal/Benefits

- Provide more parking space for the user's convenience

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 425,000 | | $ 393,835 | $ 31,165 | $ - | $ 425,000 |
| **Total** | **$ 425,000** | **Total Project Costs** | **$ 393,835** | **$ 31,165** | **$ -** | **$ 425,000** |

# Shawver Park Sport Field Rehabilitation

## Project Information

The Shawver Park Sport Field Rehabilitation project will provide recreational areas that are safe and can be used by El Pasoans of all ages for different sporting events. The Quality of Life bond community funded project will rehabilitate six sport fields including four soccer fields, one softball, and one baseball. The project will provide new fencing, taking into account regulation size standards for the sport fields, updated irrigation system, and planting process to control erosion.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
8100 Independence Dr.
**District**
7
**Managing Department**
Parks and Recreation
**Estimated Completion**
Summer 2019

## Project Goal/Benefits

- Create recreational and social opportunities
- Promote a healthier lifestyle by encouraging sports playing

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 1,500,000 | | $ 120,250 | $ 551,900 | $ 827,850 | $ 1,500,000 |
| **Total** | **$ 1,500,000** | **Total Project Costs** | **$ 120,250** | **$ 551,900** | **$ 827,850** | **$ 1,500,000** |

# Snelson Drive Street and Drainage Improvements

## Project Information

The project will consist of a street reconstruction of Snelson Drive to address new roadway pavement structure, concrete sidewalks, driveways, ramps, curb and gutter, dark sky compliant street lighting, drainage system (if necessary) and water and sewer improvements.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Snelson Drive
**District**
6
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Mitigate some of the drainage concerns
- Provide a new roadway to the residents of the neighborhood
- Assist at revitalizing the community

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 710,000 | | $ 53,091 | $ 361,300 | $ 295,609 | $ 710,000 |
| **Total** | **$ 710,000** | **Total Project Costs** | **$ 53,091** | **$ 361,300** | **$ 295,609** | **$ 710,000** |

# Sunglow Landscape Improvements

## Project Information

The Sunglow Way Landscape Improvements project is aiming at improving the quality of life for those who live and frequent this area. It will provide a buffer between the busy arterial (Montana) and the residential area south of Sunglow Way. The preliminary project scope includes the installation of street trees and shrubs, installation of drip irrigation system, curb repair where broken, water harvesting depressions and depending on the budget, other green infrastructure elements, such as curb cuts and rock mulch.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 3 - to "Promote the Visual Image of El Paso."

**Location**
Sunglow Way between Avalon Drive and Cessna Drive
**District**
3
**Managing Department**
Capital Improvement
**Estimated Completion**
Summer 2019

## Project Goal/Benefits

- Traffic calming
- Promote a sense of place for the community
- Incorporate design elements that reduce our negative impact on the environment and address resilience challenges in our community

## Project Budget

**SOURCES OF FUNDING:**

| | | |
|---|---|---|
| 2013 Street Infrastructure | $ | 388,351 |
| **Total** | **$** | **388,351** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| 2013 Street Infrastructure | $ 8,505 | $ 208,915 | $ 170,931 | $ 388,351 |
| **Total Project Costs** | **$ 8,505** | **$ 208,915** | **$ 170,931** | **$ 388,351** |

# Ted Houghton Dr. Street Reconstruction

## Project Information

The reconstruction of Ted Houghton project will include removal of existing pavement, sidewalks, curb & gutter, provide ADA accessibility, pavement rehabilitation, signage and striping and appropriate traffic calming and landscaping, if needed. The project includes potential utility upgrades, new sidewalks, and new curb and gutter. Surface drainage will also be improved to assist with alleviating flooding in the area.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Rancho Trail to Double Jay
**District**
6
**Managing Department**
Capital Improvement
**Estimated Completion**
Winter 2019

## Project Goal/Benefits

- Mitigate some of the drainage concerns
- Provide a new roadway to the residents of the neighborhood
- Assist at revitalizing the community

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2018 CO Issuance | $ 1,282,000 | | $ 90,595 | $ 476,562 | $ 714,843 | $ 1,282,000 |
| **Total** | **$ 1,282,000** | **Total Project Costs** | **$ 90,595** | **$ 476,562** | **$ 714,843** | **$ 1,282,000** |

# Thomas Manor Park Improvements (NIP)

## Project Information

This project is part of the Neighborhood Improvement Program (NIP) Round II. Thomas Manor Park has a number of improvements; however, the neighborhood saw opportunities for additional amenities so they submitted a NIP application, which was approved. The improvements to be installed include double-bay swings and benches with concrete slab. The improvements have not been installed as El Paso Water will be improving the park.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
7901 Knights Dr.
**District**
7
**Managing Department**
Community Development
**Estimated Completion**
TBD

## Project Goal/Benefits

- Installation of park amenities for residents use
- Enhance Thomas Manor Park

## Project Budget

**SOURCES OF FUNDING:**

| | | |
|---|---|---|
| 2012 GO Quality of Life | $ | 60,700 |
| **Total** | **$** | **60,700** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| | $ - | $ 60,700 | $ - | $ 60,700 |
| **Total Project Costs** | **$ -** | **$ 60,700** | **$ -** | **$ 60,700** |

# Thorn Park Improvements

## Project Information

The Thorn Park Improvements project will be enhancing the existing park with additional amenities. The project includes installing a new asphalt parking area, new playground equipment and a new double bay swing set, both in rock wall enclosure(s) with engineered wood fiber. Furnish and install park amenities including park benches, pet waste dispensers, bike racks, picnic tables, trash receptacles, new landscaping and irrigation modifications. Also included is installing a new gazebo on concrete slab.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
5260 Mace St.
**District**
1
**Managing Department**
Community Development
**Estimated Completion**
Fall 2018

## Project Goal/Benefits

- Enhance, update and beautify the park's function to the community

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| Community Development Block Grant | $ 777,107 | | $ 604,733 | $ 155,137 | $ 17,237 | $ 777,107 |
| **Total** | **$ 777,107** | **Total Project Costs** | **$ 604,733** | **$ 155,137** | **$ 17,237** | **$ 777,107** |

# Tom Lea Lower Park Improvements

## Project Information

Tom Lea Park provides for some amenities on the existing park. The project consists of installing a new fabric shade canopy over the existing playground equipment furnish a new zip line equipment with rock wall rock wall enclosure with engineered wood fiber, furnish and installing new gazeebo on concrete slab, furnish and install park amenities including pet waste dispensers, bike racks, 8 trees and perform irrigation modifications. Also included is installation of bollards at the entrance to the baseball fields and re-pavement of the parking lot.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
1203 Schuster Ave.
**District**
1
**Managing Department**
Community Development
**Estimated Completion**
Fall 2018

## Project Goal/Benefits

- To enhance, update and beautify the park's function to the community
- Park users will enjoy additional shade from canopy and trees
- Encourage more people to visit and enjoy the park

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| Community Development Block Grant | $ 551,529 | | $ 352,206 | $ 159,458 | $ 39,865 | $ 551,529 |
| **Total** | **$ 551,529** | **Total Project Costs** | **$ 352,206** | **$ 159,458** | **$ 39,865** | **$ 551,529** |

# Tom Lea Upper Slope Stabilization

## Project Information

The Tom Lea Upper Park Slope Stabilization will provide an improved pedestrian and vehicular traffic experience to a portion of Schuster Ave. The project provides amenities including the construction of structural controls to mitigate erosion and reduce debris deposited on Schuster Ave., new concrete sidewalk, landscaping, aesthetics and public artwork as functional component of slope stability.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Intersection of Rim Rd. and N. San Vrain St.
**District**
1
**Managing Department**
Capital Improvement
**Estimated Completion**
Spring 2020

## Project Goal/Benefits

- Design projects that support neighborhoods and places
- Create recreational and social opportunities

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2018 CO Issuance | $ 9,626,160 |
| **Total** | **$ 9,626,160** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| Total Project Costs | $ 527,308 | $ 1,364,828 | $ 7,734,025 | $ 9,626,160 |

# Toni, Mary Jeanne, and Yvonne Street Improvements

## Project Information

The City of El Paso is striving to improve roadways throughout the city. Portions of Toni, Mary Jeanne, and Yvonne are currently going through the process of being designed for full street reconstruction. The project includes removal and replacement of existing roadway, new sidewalks, new curb and gutter and appropriate utility upgrades.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Toni Ct, Mary Jeanne Ln, & Yvonne Ct
**District**
3
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019

## Project Goal/Benefits

- Provide a new riding surface and a more walkable neighborhood
- Improve street drainage to better handle rain events

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 1,044,375 | | $ 981,959 | $ 62,416 | $ - | $ 1,044,375 |
| **Total** | **$ 1,044,375** | **Total Project Costs** | **$ 981,959** | **$ 62,416** | **$ -** | **$ 1,044,375** |

# Trailhead Parking Areas

## Project Information

The Trailhead Parking Areas project consists of construction of multiple parking areas to access the trail system leading into the Franklin Mountain State Park. Amenities scheduled for installation include compacted gravel parking area including accessible parking, information kiosk, additional park amenities included Big Belly trash receptacles, a solar table, solar LED area lighting and a Mutt Mitt station, bicycle repair station and split rail fencing.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
Multiple
**District**
1,4
**Managing Department**
Parks and Recreation
**Estimated Completion**
Winter 2018/9

## Project Goal/Benefits

- Provide parking for patrons who visit Franklin Mountain State Park
- Provide practical amenities for trail users
- Provide an information kiosk to post information for trail users

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 2,000,000 | | $ 731,296 | $ 507,481 | $ 761,222 | $ 2,000,000 |
| **Total** | **$ 2,000,000** | **Total Project Costs** | **$ 731,296** | **$ 507,481** | **$ 761,222** | **$ 2,000,000** |

# University Avenue Pedestrian and Bicycle Enhancements

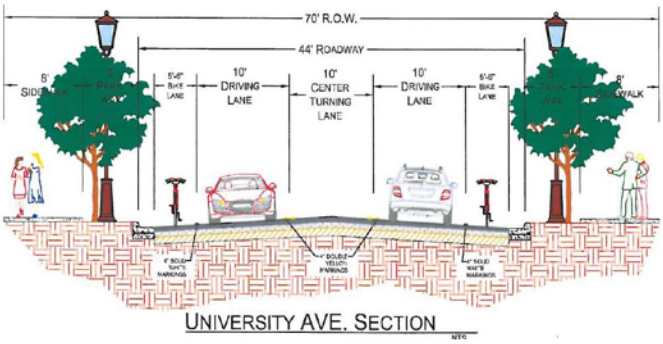
## Project Information

This project will bring the street up to City Code and improve safety standards while providing a seamless connection to UTEP's planned improvements to their east gate. Multimodal transport for UTEP students, El Paso Streetcar passengers, and the neighboring community will be more accessible than before. Ongoing coordination with CID staff, UTEP and TxDOT will continue to bring safety of use and innovation of city streets and to the forefront of El Paso's development.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
From Stanton St. to Oregon St.
**District**
1
**Managing Department**
Capital Improvement
**Estimated Completion**
Fall 2019




## Project Goal/Benefits

- Revitalize the local community
- Support the extension of UTEP's pedestrian/bicycle friendly link on University Avenue
- Improve pedestrian, vehicular and bicycle transportation
- Upgrade roadway to meet current city codes, including amenities
- Better accessibility to El Paso Streetcar and Mesa RTS (Brio)

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2010 CO Issuance | $ 20,111 |
| 2009 CO Issuance | $ 165,702 |
| 2017 CO Issuance | $ 278,745 |
| TxDOT Capital | $ 499,126 |
| **Total** | **$ 963,683** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| 2010 CO Issuance | $ - | $ 20,111 | $ - | $ 20,111 |
| 2009 CO Issuance | $ 51,042 | $ 114,659 | $ - | $ 165,702 |
| 2017 CO Issuance | $ 266,537 | $ 12,208 | $ - | $ 278,745 |
| TxDOT Capital | $ - | $ 274,519 | $ 224,607 | $ 499,126 |
| **Total Project Costs** | **$ 317,579** | **$ 421,497** | **$ 224,607** | **$ 963,683** |

# Veterans Recreation Center Expansion

## Project Information

The center is very well located within the community that it serves and is easily accessible. The facility can be further expanded to serve a larger population and could be one of the major centers in the northeast planning area. Expansion will include an additional gym, additional meeting and classroom space, a new general recreation room, and improved control/reception counter.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

**Location**
5301 Salem
**District**
4
**Managing Department**
Parks and Recreation
**Estimated Completion**
Winter 2019

## Project Goal/Benefits

- Enhance the existing park for the benefit of the surrounding community

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2012 GO Quality of Life | $ 1,500,000 | | $ 121,896 | $ 551,242 | $ 826,863 | $ 1,500,000 |
| **Total** | **$ 1,500,000** | **Total Project Costs** | **$ 121,896** | **$ 551,242** | **$ 826,863** | **$ 1,500,000** |

# Viscount Boulevard Lighting And Landscape Project

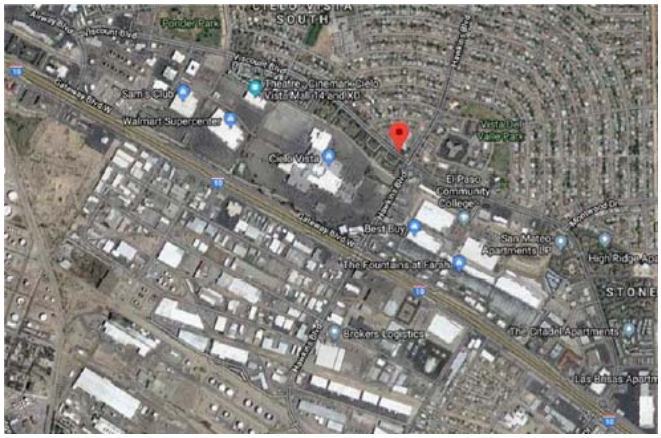
## Project Information

The City of El Paso constantly improves roadway infrastructures throughout the city, and the Roadway Lighting on Viscount Boulevard is scheduled to be completely designed and constructed. The project includes placing median and parkway landscape, placing new roadway lighting, nighttime visibility improvements, bringing roadway lighting up to current City Standards, compliance with Dark Sky Ordinance Requirements and provide a safer driver/pedestrian experience.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 7 - to "Enhance and Sustain El Paso's Infrastructure Network."

**Location**
Viscount Blvd, From Airway Boulevard to I-10
**District**
3
**Managing Department**
Capital Improvement
**Estimated Completion**
Winter 2019




## Project Goal/Benefits

- Provide roadway lighting and landscape
- Improve night safety
- Provide an improved environment for all users

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2013 Street Infrastructure | $ 1,078,500 | | $ 28,676 | $ 419,930 | $ 629,894 | $ 1,078,500 |
| **Total** | **$ 1,078,500** | **Total Project Costs** | **$ 28,676** | **$ 419,930** | **$ 629,894** | **$ 1,078,500** |

# Yarbrough Arterial Lighting Improvements

## Project Information

The City of El Paso sought to provide safety improvements through illumination along the Yarbrough corridor. This project will bring the street up to City Code and safety standards and will provide improvements that have plagued the residential community.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 2 - to "Set the Standard for a Safe and Secure City."

**Location**
Yarbrough corridor between Montana Avenue and I-10
**District**
3, 7
**Managing Department**
Streets and Maintenance
**Estimated Completion**
Spring 2019

## Project Goal/Benefits

- Improve safety for all users
- Provide illumination for the roadway at night and during inclement weather

## Project Budget

**SOURCES OF FUNDING:**

| | |
|---|---|
| 2013 Street Infrastructure | $ 1,317,800 |
| **Total** | **$ 1,317,800** |

**BUDGETED PROJECT COSTS:**

| | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|
| 2013 Street Infrastructure | $ 130,334 | $ 474,987 | $ 712,480 | $ 1,317,800 |
| **Total Project Costs** | **$ 130,334** | **$ 474,987** | **$ 712,480** | **$ 1,317,800** |

# Zaragoza POE Pan American Dr. / Winn Rd. Build Improvements

## Project Information

The City has contracted with the Regional Mobility Authority (RMA) to design improvements to Pan American Dr. and the extension of Winn Rd. The proposed improvements to Winn Road include widening the existing two-lane facility to four lanes and extending the road on new location. The proposed improvements to Pan American Drive would entail resurfacing of existing pavement and adding medians where none exist. Stormwater would be accommodated with the expansion of an existing detention basin west of the extension of Winn Road. Approximately 8 acres of new right-of-way would be required for project implementation, including land for roadway construction and the expansion of the detention pond. The project is approximately 2.02 miles in length.

## Alignment with Strategic Plan

Project aligns with the City of El Paso's Strategic Plan Goal 2 - to "Set the Standard for a Safe and Secure City."

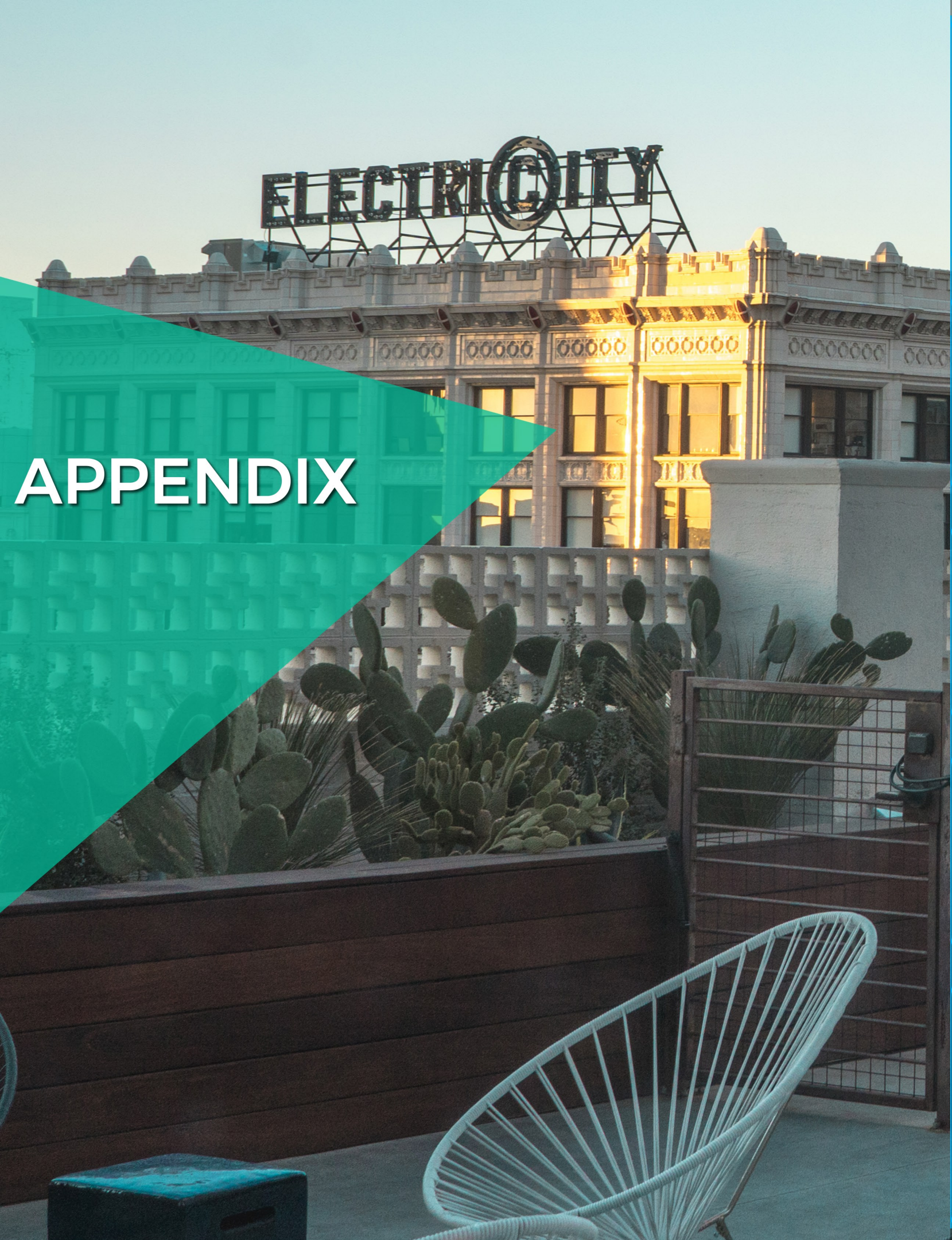
**Location**
From Loop 375 to the Zaragoza Port of Entry Campus
**District**
7
**Managing Department**
Capital Improvement
**Estimated Completion**
Spring 2019

## Project Goal/Benefits

- Alleviate congestion, facilitate movement of cross-border traffic through the Zaragoza Port of Entry
- Help reduce freight congestion on Loop 375

## Project Budget

| SOURCES OF FUNDING: | | BUDGETED PROJECT COSTS: | Pre 2019 Expenditures | 2019 Projected | Future Expenditures | Total Budget |
|---|---|---|---|---|---|---|
| 2010 CO Issuance | $ 548,836 | | $ 248,879 | $ 164,977 | $ 134,981 | $ 548,836 |
| 2009 CO Issuance | $ 70,000 | | $ - | $ 70,000 | $ - | $ 70,000 |
| 2017 CO Issuance | $ 3,079,834 | | $ - | $ 923,950 | $ 2,155,884 | $ 3,079,834 |
| TxDOT Capital | $ 1,712,149 | | $ 1,712,149 | $ - | $ - | $ 1,712,149 |
| **Total** | **$ 5,410,819** | **Total Project Costs** | **$ 1,961,028** | **$ 1,158,927** | **$ 2,290,865** | **$ 5,410,819** |




# APPENDIX

# CITY OF EL PASO
# FISCAL YEAR 2019 BUDGET RESOLUTION

**WHEREAS,** on July 20, 2018, the City Manager of the City of El Paso filed the Fiscal Year 2019 ("FY 2019") Proposed Budget of the City of El Paso with the City Clerk; and

**WHEREAS,** the Proposed Budget was made available for the inspection by any person and was posted on the City's website in accordance with Section 102.005 of the Texas Local Government Code; and

**WHEREAS,** on July 31, 2018, the City Clerk published notice in the El Paso Times and El Diario, newspapers of general circulation in the county in which the City of El Paso is located, of a public hearing regarding the City of El Paso FY 2019 Budget Resolution, in accordance with the Charter of the City of El Paso and Section 102.0065(a) of the Texas Local Government Code; and

**WHEREAS,** said public hearing was held on August 14, 2018, by the City Council regarding the City of El Paso's Proposed Budget at which all interested persons were given the right to be present and participate; and

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF EL PASO:**

1. That the Proposed Budget for the City of El Paso filed by the City Manager with the City Clerk on July 20, 2018, is hereby approved and adopted by the City Council as the Annual Budget for the FY 2019, which begins on September 1, 2018 and ends on August 31, 2019.

2. The City Manager or his/her designee is hereby authorized to appropriate the reserve amount as part of City Attorney's appropriation for external legal counsel, claims, and litigation expenses.

3. That the budget for confiscated funds shall be provided by the Chief of Police and submitted to the City Manager or his/her designee by January 31, 2019 with a financial report showing all appropriations for FY 2019 for all confiscated or condemned monies in a format approved by the City Manager or his/her designee.

4. That the City shall not enter into any agreement requiring the expenditure of monies if such agreement shall extend beyond the current Fiscal Year without the approval of the City Council or the City Manager. In such cases where the City Manager approves the expenditure, he/she is hereby authorized to obligate and/or encumber City funding to pay the City's expenses, which shall also constitute the approval of City Council for the expenditure of monies extending beyond the current Fiscal Year, as may be required by Texas law.

5. That Department Heads or their designees are hereby authorized to request budget

transfers not to exceed $25,000; provided that each transfer is within the same department. Budget transfers exceeding $25,000 that are within the same department may be approved by the City Manager or his/her designee. A budget transfer for personal services appropriations, capital acquisition appropriations or impacting revenue accounts requires the approval of the City Manager or his/her designee.

6. That the City Manager or his/her designee is hereby authorized to make budget transfers between departments and/or non-enterprise funds or reprogram funds within an enterprise department, not to exceed $50,000, to the extent permitted by law. Budget transfers between departments and/or non-enterprise department funds exceeding $50,000 shall require City Council approval.

7. That a budget transfer must be approved prior to the occurrence of the expenditure, except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the City Council.

8. That the City Manager or his/her designee is hereby authorized to increase or decrease the budget for any capital projects within a Capital Improvement Program (CIP) approved by the City Council, provided that the change of a project's budget of more than $1,000,000 requires additional Council approval. No project budget may be reduced to zero or deleted unless the project has been completed. Expenditures must be in compliance with applicable laws and policies and a quarterly report must be provided to Council on the budgets for capital projects that the City Manager or his/her designee has established, amended or deleted.

9. That the City Manager or his/her designee is hereby authorized to add to an existing Capital Improvement Program (CIP). Addition of a project to an approved Capital Improvement Program (CIP) must meet the purpose of the proceeds from which the original CIP was funded and the addition of such project(s) cannot exceed more than $500,000 without City Council authorization. Expenditures must be in compliance with applicable laws and policies and a quarterly report must be provided to Council on the budgets for capital projects that the City Manager or his/her designee has established or added.

10. That the City Manager or his/her designee is hereby authorized to receive funds associated with Texas Department of Transportation (TXDOT) reimbursements to the City and appropriate the funds to TXDOT project matches awarded through the Metropolitan Planning Organization provided the projects are included in an existing Capital Improvement Program.

11. That the City Manager or his/her designee is hereby authorized to receive funds associated with El Paso Water Utilities (EPWU) reimbursements to the City and appropriate the funds to authorized street projects, park ponds or other designated city projects.

12. That any budget transfer submitted to City Council shall be accompanied by an explanation from the department and a recommendation from the City Manager or his/her designee. The department's explanation must be sufficiently clear and provide adequate detail for the members of City Council to determine the need for the transfer.

13. That the City Manager or his/her designee is hereby authorized to establish or amend budgets and staffing table changes for Interlocal Agreements, grants, and similar awards when the Interlocal Agreement or applications for such grants and awards have been previously approved by the City Council or the City Manager. All Interlocal Agreements or grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall clearly state (i) the funding source for Interlocal Agreements or (ii) the type and amount of the required City match and the funding source of the grant match. The City Manager or his/her designee is hereby authorized to make such budget transfers and staffing table changes as are needed to close completed Interlocal Agreements, grants, and capital projects.

14. That the City Manager or his/her designee is hereby authorized to accept and appropriate funds associated with donations made to the City in an amount not to exceed $50,000.

15. That the City Manager or his/her designee is authorized to issue, without further City Council action, purchase orders against any contract offered through the Cooperative Purchasing Network, the Houston-Galveston Area Council (H-GAC) Cooperative Purchasing Program, the Texas Association of School Boards, Inc. (TASB, Inc.) Cooperative Purchasing Buy Board, the ESC-Region 19 Cooperative Purchasing Program, the Harris County Department of Education Cooperative Purchasing Program, Tarrant County Cooperative Purchasing Program, Texas Procurement and Supportive Services (TPASS), Texas Multiple Award Schedule (TMAS and TXSmartBuy), State of Texas Department of Information Resources (DIR), U.S. Communities, Technology Bidding and Purchasing Program (PEPPM), U.S. General Services Administration (GSA) and any other cooperative purchasing program authorized by the City Council. The City Manager or his/her designee has the authority to sign any and all agreements related to purchases pursuant to this paragraph to effectuate the purchase.

16. That the City Manager or his/her designee is authorized to issue, without further City Council action, purchase orders against any cooperative contract through the electronic catalog maintained through the U.S. Communities purchasing cooperative program/Equal Level. The purchase of vehicles, trucks and/or fire apparatus/pumpers shall be expressly prohibited from being sourced through the e-catalog.

17. That restricted fund(s) shall be expended only for those purposes for which each restricted fund was established.

18. That all monies in all funds, except for grant funds, budgeted for the City's contribution to the Employee's Health Benefit Program, Worker's Compensation, and Unemployment Funds be appropriately deposited into the respective fund by the City Chief Financial Officer or the City Manager's Designee before the closing of the Fiscal Year, and in accordance with procedures established by the City Manager or his/her designee.

19. That the City Manager or his/her designee is hereby authorized to issue, without further City Council action, purchase orders for annualized insurance coverage in accordance with the amount of funding established for such coverage in FY 2019 budget when the award of such contracts or Interlocal Agreements for coverage has been previously approved by Council.

20. That the City shall calculate monthly deduction, premium, and/or fee for health, dental, vision, life, and disability coverage during the current coverage month effective January 1, 2019. If the coverage effective date for enrollment/change falls on or before the 15th of the month, a full deduction, premium, and/or fee is processed; if the effective date falls after the 15th of the month, no deduction, premium, and/or fee is processed for that month. If the coverage termination date falls on or before the 15th of the month, no deduction, premium, and/or fee is processed; if the termination date falls after the 15th of the month, a full deduction, premium, and/or fee is processed for the month.

21. That the amounts of the annual non-uniformed employee pay increases for FY 2019 are set as follows: Employee's annual increase shall be in that amount that will place the employee in the rate within their pay grade that most closely approximates a one and one-half percent (1.5%) increase, provided however, that the City Manager may increase this amount by an amount not to exceed an additional one percent (1.0%) for any or all of the City's two major service classifications and the unclassified services based on the availability of funds and other management factors as determined by the City Manager. Provided however, nothing in this section authorizes the payment of a base salary that exceeds the maximum of an employee's salary range.

22. That any employee pay increases for non-uniformed employees shall be given on the date or dates established by the City Manager based on the availability of funding for such purposes in FY 2019. No employee pay increases shall be paid retroactively to an anniversary date or date of a performance evaluation. Any increases for certification pay established in Ordinance 8064, as amended, or by resolution pursuant to the Ordinance as may be appropriate, may be given by the City Manager in the manner provided for in or by the Ordinance to the eligible employee classifications set forth in **Schedule B-1**.

23. That for purposes of recognizing the service time of an employee (classified, unclassified and/or contract) other than uniformed employees covered under collective bargaining agreements an amount that most closely approximates a one and one half percent (1.5%) increase will be added to the base pay of each employee on the anniversary date of five (5) years of service, two percent (2%) on the anniversary date of ten (10) years of service, two percent (2%) on the anniversary date of fifteen (15) years of service, and two and one half percent (2.5%) on the anniversary date of twenty (20) years of service and for any other five year incremental period on or beyond twenty-five (25) years of service accrued by an employee.

24. That all performance-based and goal-based increases and/or one-time payments shall be subject to the availability of funds and expended as determined or authorized by the City Manager or his/her designee, except for such increases and/or payments that are otherwise governed by an employment contract.

25. That the City Manager be authorized to establish employee incentive program(s), subject to the availability of funds, and approve such administrative policies and procedures necessary for the inception and implementation of such programs:

(a) the wellness program in the City's health benefit plan for the amount established in each fiscal year's budget in an amount not to exceed $150 per employee each month during thefiscal year, in accordance with the City Manager's administrative policy and shall include a component that allows City employees to earn up to one wellness day off annually when they have accumulated 200 or more wellness points as designated in the administrative policy; and

(b) employees whose job specifications require a commercial driver's license or whose work includes the tracking of specific safety criteria to be eligible for a payment not to exceed $350 per employee each year based on the employee's accident-free driving record or established safety criteria for a period (i.e. quarterly, semi-annually, etc.) to be established in administrative policy and payable in increments based on such periods; and

(c) one-time payments in an amount not to exceed $100 (and any taxes due) for each employee who is assigned additional duties in serving on a Lean Six Sigma team; and

(d) monthly payments in an amount not to exceed $300 per month for each employee during the period in which each is assigned additional duties as strategic plan mentor leaders; and

(e) for perfect attendance in a 6 month period established by administrative policy, cash payment of $50 and the option to convert 8 hours of sick leave for personal business, as set forth in the administrative policy; and

(f) monthly payments prorated in an amount not to exceed 3% of current annual salary for each employee who is assigned additional responsibilities for completion of major project whose scope has broad citywide application.

26. That Appendix A, as required to be maintained by the Human Resources Director and approved by the City Council by the Classification and Compensation Plan, Ordinance 8064, as amended, shall be as established as set forth in **Schedule D**, for such time until the Council, by resolution and as provided in Ordinance 8064, should amend or further revise.

27. That the City Manager is hereby authorized to annually adopt a Tuition Assistance Policy, which provides for tuition assistance to qualified employees in accordance with the amount of funding established for such a program. Such policy may be amended as deemed necessary by the City Manager.

28. That based on the availability of funds, the City Manager is authorized to expend no more than $50,000 from the budget to establish and implement an on-the-spot rewards program to provide small monetary awards (face value up to $100) to recognize immediately extraordinary acts, accomplishments or contributions that are above and beyond the typical duties of the rewarded employee. On-the-spot rewards are not in lieu of merit increases or other salary increases based on sustained high quality employee performance.

29. That the City Manager or his/her designee is hereby authorized to accept and

appropriate funds from the El Paso Museum of Art Foundation in an amount not to exceed $25,000 for the purpose of augmenting the Art Museum Director's annual salary from the City.

30. That the business days of the City shall be Monday through Friday, excluding city observed holidays, except during such time periods in which the City Council has established a 4-10 work week for more than fifty percent (50%) of the employees assigned to work at City Hall or other facilities with administrative functions designated by the City Manager, the business days of the City shall be Monday, Tuesday, Wednesday and Thursday.

31. That the hotel occupancy taxes collected by the City shall be used by El Paso Convention and Performing Arts Center (Destination El Paso) and the Department of Museums and Cultural Affairs to fund their respective operations in accordance with El Paso City Code and State law. The functions of the Plaza Theater, McKelligon Canyon and Cohen Stadium shall be included with the functions of El Paso Convention and Performing Arts Center (Destination El Paso). Expenditures from said fund shall be made in accordance with their respective adopted budgets.

32. That the special additional hotel occupancy tax collected and deposited into the Venue Project Fund (as well as other amounts contained in such fund) shall be used by the City to pay its obligations under the Master Lease Agreement Relating to the Downtown Ballpark Venue Project between the City and the City of El Paso Downtown Development Corporation or other ballpark costs and such funds are appropriated accordingly.

33. That any travel expenditure for a City Council member that exceeds the FY 2019 City Council member's budget, including discretionary funds for the City Council Member's district, must be approved by the City Council and a funding source shall be identified by the City Council.

34. That City Council members must notify the City Manager or his/her designee of any expenditure from budgeted City Council Special Projects or Discretionary Accounts, so that City staff can maintain a current balance of the individual City Council Member's year-to-date expenditure for said accounts. Prior to the use of a P-Card for a proposed expenditure, City Council members should identify the municipal purpose of the expenditure and the proposed expenditure should be reviewed and authorized by the City Manager or his/her designee in writing, or authorized by the City Council when required, prior to the expenditure. The City Manager or his/her designee shall implement similar appropriate processes when utilizing discretionary funds through any other procurement or a reimbursement process.

35. That all obligations for the payment of money by City departments and agencies, including grantees, shall be made in accordance with procedures established by the City Manager or his/her designee.

36. That no employee or elected official shall incur an obligation for capital, supplies, wages, or otherwise, unless an adequate appropriation has been made in the budget to meet the obligation and said obligation has been incurred in accordance with the accounting, legal,

budgetary, purchasing, and Human Resources policies and procedures of the City.

37. That the Full-Time Equivalent (FTE) positions funded by the FY 2019 Budget, and those listed in the Authorized Staffing Table, shall constitute the authorized FTE positions for each department. Requests for changes and additions shall be approved by the City Manager and his/her designee and shall show the impact on the FY 2019 Budget and the estimated impact on expenditures for FY 2020.

38. That any non-vacant classified employee position which is identified for abolishment upon adoption of the FY 2019 Budget, shall be funded until the earlier of October 14, 2018 or sufficient time for the Human Resources Department to carry out the provisions of the City Charter related to lay-offs.

39. That the City Manager is hereby authorized to transfer any amount in the Salary Reserve appropriation, personal services appropriations, contingency appropriations, capital acquisition appropriations between departments within the General Fund or an Enterprise Fund (to the extent permitted by law), whether it is non-uniformed or uniformed salary expense, or capital expense, as necessary in connection with closing the FY 2019.

40. That based on the availability of funds the City Manager or his/her designee shall transfer on a monthly basis $12,500 from the cash balance of the Bridge Operations Fund to the Bridge Maintenance Fund; and transfer on an annual basis revenues derived from ground lease franchises, not to exceed $91,782 from the Bridge Operations Fund to the Bridge Maintenance Fund. Any remaining balance shall be transferred to the General Fund, except for the $25,000 Unreserved Balance and any required cash which must be maintained pursuant to any bridge revenue bond covenants or other debt financing.

41. That all non-expended appropriations in the General Fund and Enterprise Funds shall lapse at the end of FY 2019, unless reviewed and approved not to lapse by the City Manager or his/her designee.

42. That within forty-five (45) working days after the close of each fiscal quarter, the City Manager or his/her designee shall provide a quarterly report to City Council regarding the status and year-end projection of the budget.

43. That the City shall charge the maximum allowable interest rate and impose the maximum allowable penalty pursuant to State or Federal laws, on any amounts past due to the City. Any amounts that are one hundred twenty (120) days past due will be reported to the Credit Bureau, in accordance with State and Federal law, and will be turned over to the City Attorney or a collection agency for collection or the proper disposition.

44. That the annual parking meter revenue in account number 440200 (Parking Meter Revenue) may be allocated on a monthly basis to a restricted account called Plaza Theater Sinking Fund in the Debt Service Fund to satisfy debt requirements for the fiscal year, that the City Manager or his/her designee be authorized to appropriate additional funding from this account for the replacement of parking meters upon approval of the City Manager of a meter replacement

program based on availability of funds in this account, and that all funds exceeding the debt service requirement and meter replacement capital requirements for the fiscal year be deposited to the General Fund.

45. That monies that the City receives from licenses, fees, fines, and other charges for services shall be analyzed to determine if the City is recovering the cost of providing such services. Recommendations shall be made to the City Manager or his/her designee for any revisions to licenses, fees, fines and other charges.

46. That appropriation control for expenditures shall be at the Object Level.

47. That expenditures shall be in accordance with the City of El Paso – Strategic Plan.

48. That **Schedule A** amends revenues and appropriations to the City Manager's filed budget; **Schedule B** amends staffing tables to the City Manager's filed budget and Schedule B-1 sets forth the employee classifications eligible for certification pay; **Schedule C** sets forth fees and formulas for calculating certain fees that are to be charged by the City for the goods and services it provides; **Schedule D** contains Appendix A, as referenced by the Classification and Compensation Plan, Ordinance 8064, as amended; and **Schedule E** sets forth the list of and approved budget for annualized computer software and hardware which may be purchased as a sole source. For any programs, activities, presentations, classes or services that have a fee range listed within Schedule C, the department head shall determine and charge a fee within the stated range for each particular activity, presentation, class or service in the amount that will recover the City's costs, as reviewed and approved by the City Manager or his/her designee. Any revisions or additions to the fees listed in Schedule C, or the process or formula used for setting fees, shall be approved by simple resolution of the City Council.

49. That the City Manager or his/her designee is authorized to determine when it is practicable for the City to accept payments by credit card of a fee, fine, court cost or other charge in accordance with City Ordinance No. 15051. Service charges added to the payment shall be in conformity with state statutory requirements and will be in such amount(s) as listed in Schedule C, provided that in the event that bank charges imposed on the City relating to credit card acceptance increase during the fiscal year, the City Manager is authorized to increase the service charge amount(s), so as to cover the City's increased costs.

50. That the Department of Aviation shall be authorized to collect a daily rental fee for space in their cargo buildings and daily terminal fees as set forth in Schedule C., and the department shall collect the fees authorized in prior resolutions of the City Council for hangars, tie-downs, storage, heavy aircraft parking and for public parking at the Airport in the amounts as set forth in Schedule C attached hereto and that Schedule C shall be the controlling resolution for the establishment of the specific amounts of these fees.

51. That the Department of Aviation's Foreign Trade Zone is authorized to collect fees to recover costs, as set forth in Schedule C, relating to duties in connection with (a) Blanket Admission – 214; (b) Direct Delivery Admission, Subsequent 214; (c) Application Fee, Subzone; (d) Application Fee, New General Purpose Site (Minor Boundary Modification); (e) Application

Fee, Expansion Site (Magnet); and (f) Alteration Request. The Department of Aviation's Foreign Trade Zone is also authorized to collect fees based on other changes as outlined in the Schedule C.

52. That in addition to City created programs, activities, presentations, classes ("City programs") and City produced or supported publications that are offered to the public in conjunction with the missions of the various departments for which the fees are separately established in Schedule C, the City Council authorizes City department directors to create and offer new City programs and publications, on a trial or temporary basis, as may be of benefit to the public and as the directors may deem appropriate and within his/her department's capacity for providing new City programs or publications. The fee for participation in each such new City program or the cost to obtain such a publication shall be established in an amount that will recover the City's costs to present each such City Program or provide the publication, as reviewed and approved by the City Manager or his/her designee. The City Manager or his/her designee shall maintain a list of all fees approved pursuant to this paragraph, which shall be made available to the public.

53. That the City Council sets the level of City funding support to persons and organizations seeking such support for parades that fulfill a public purpose in accordance with the process, criteria and other provisions of Section 13.36.050 E of the City Code, in an amount not to exceed $175,000, and that the City Manager is authorized to equitably allocate such funding among the qualified applicants and sign funding agreements with such applicants.

54. That the City Council sets the maximum level of funding for the Parks and Recreation Department's needs assessment scholarship program, as may be established by ordinance, in the amount of $200,000, with a maximum benefit per child of $150, for FY 2019. Receipt of scholarship funds for the Club Rec Program does not count towards the $150 maximum per child limit.

55. That the City Council authorizes the conduct of the Holiday Parade and Tree Lighting as a program event within the Parks and Recreation Department; authorizes funding for the event as established within the City's adopted budget; authorizes the City Manager to determine and approve participation in the event by other City departments and personnel; and authorizes the Parks and Recreation Department to charge the entry fee as set forth in Schedule C to non-City persons and organizations who submit entries in the parade.

56. That the City Manager is authorized to revise appropriate budgets within departments to provide for changes of functions and reorganization of departments approved by City Council, to include the transfer of functions, duties and related budgets between departments.

57. That the Director of Aviation be authorized to establish a Premium Parking program, as approved by the City Manager, at the airport for public parking at the premium fees set forth in Schedule C, which will allow parking spaces to be reserved in advance by members of the general public.

58. That the Director of Aviation be authorized to establish a program, as approved by the City Manager, at the airport whereby the Director or his/her designee may provide gratis airport

parking passes as appropriate for the promotion of the airport as the premier gateway for air transportation for the El Paso region. The total value of all gratis parking passes provided under this program during FY 2019 shall not exceed $2,000.

59. That the Director of Aviation be authorized to collect fees to recover costs for work completed by El Paso International Airport on behalf of airport tenants in the amounts set forth in Schedule C.

60. The Department of Aviation is authorized to collect fees to recover costs, as set forth in Schedule C, relating to duties in connection with (a) conduct of criminal history back ground checks; (b) SIDA Badge issuance; (c) AOA Badge issuance; (d) AOA Badge renewal; (e) SIDA/Sterile area badge renewal; and (f) Reimbursement for Lost Not Returned Badges as listed on Schedule C.

61. That $7,000,000 of the environmental service franchise fee will be used for residential street maintenance to include all related equipment and materials.

62. That the Department of Environmental Services is authorized to collect fees to recover costs, as set forth in Schedule C, related to safety articles sold upon request to members of the public accessing the Greater El Paso Landfill.

63. That the Department of Animal Services is authorized to collect fees to recover costs, as set forth in Schedule C, related to the veterinary services provided at the City's spay and neuter clinic, for services provided at the clinic relating to the health and safety of animals, and for those services that are provided to the animal while at said clinic in order to bring the animal into compliance with the El Paso City Code's requirements.

64. That the Department of Environmental Services is authorized to provide mulch/compost at the Citizen Collection Stations and at the Greater El Paso Landfill at no cost to citizens or commercial customers that pick up the mulch/compost and may collect a delivery fee from commercial customers requesting delivery, since the recycling of trees and other yard waste used to generate mulch/compost serves a health and public safety purpose because materials are diverted from the City's landfills and the useful life of the landfills is extended.

65. That the City Manager or his/her designee be authorized to negotiate, award and enter into agreements and other documents on behalf of the City for the annualized computer licenses and maintenance of software and hardware specified in **Schedule E**, and any software or hardware that are available only from one source pursuant to applicable laws, in amounts not to exceed the amounts in the FY 2019 approved budget and set forth in **Schedule E**; provided, however, that all such agreements are in compliance with law and shall be approved as to form by the City Attorney.

66. That the City Council will allow the Public Service Board and the El Paso Water Utilities to use fire hydrants in conjunction with requiring developer dedications or payments for the costs of fire hydrants and together with the value of the use of City right-of-way in conjunction with system operation and functions by the Public Service Board and the El Paso Water Utilities,

they are in exchange for all charges and costs owed by the City for water used by the City for firefighting purposes, and this provision supersedes all prior resolutions of the City Council regarding this matter.

67. That any non-expended funds in the General Fund appropriations allocated to each City Council representative at the end of FY 2018 shall be allocated to the discretionary fund of each respective City Council representative in FY 2019.

A City Council member shall not expend funds from their discretionary accounts during the Lame Duck period, which is the time period from the date of any City election until inauguration of those elected.

68. That the City Manager is authorized to establish or amend the budget for the Parkland dedication fees special fund for FY 2019, provided that such funds are committed and used in compliance with applicable city ordinances.

69. That the City Manager may appropriate up to $500,000 from the Fleet Internal Service Fund reserves for the Streets and Maintenance Department purchase of fuel and inventory items for the city fleet.

70. That a franchise fee be paid by the El Paso Water Utilities to compensate the City of El Paso for the use of city streets and rights of way for utility lines and wear and tear on City streets in a total amount of $3,550,000.

71. That $3,200,000 will be designated from the general fund for the purchase and acquisition of Fire Department replacement vehicles.

72. That funding for the October 18, 2016 ADP, LLC. Global Master Services Agreement is hereby non-appropriated.

73. That the City Manager or his/her designee shall immediately file, or cause to be filed a true copy of the FY 2019 Budget and a copy of this Resolution in the offices of the City Clerk and the County Clerk of El Paso, and post the same on the City's website.

(Signatures on the following page.)

CITY CLERK DEPT.
2018 AUG 15 AM11:36

PASSED AND APPROVED this 21ST day of August 2018.

CITY OF EL PASO

Dee Margo
Mayor

ATTEST:

Laura D. Prine
City Clerk

APPROVED AS TO FORM:

Sol M. Cortez
~~Senior Assistant~~ City Attorney

APPROVED AS TO CONTENT:

K. Nicole Cote, Director
Office of Management & Budget

18-1063-121/ PL#812475
FY 2019 Budget Resolution/SMC

**SCHEDULE A**
**REVENUES AND EXPENDITURES**
**CHANGES TO THE PROPOSED BUDGET FY 2019**

| | | | | |
|---|---|---|---|---|
| **Beginning Proposed All Funds Revenues/Expenditures** | | | | **982,817,976** |
| **Beginning Proposed General Fund Revenue** | | | | 425,533,799 |
| **Department** | **Division** | **Account** | **Account Description** | **Increase / (Decrease)** |
| Non-Departmental | 99999 | 401010 | Real Property Tax Collections | 3,064,001 |
| **Total Revisions to the General Fund Revenue** | | | | 3,064,001 |
| **Total Revised General Fund Revenue** | | | | **428,597,800** |
| **Beginning Proposed General Fund Expenditures** | | | | 425,533,799 |
| **Department** | **Division** | **Account** | **Account Description** | **Inc / (Decrease)** |
| Non-Departmental | 99999 | 570000 | Interfund Transfers (Uses) | (7,156,071) |
| Information Technology | 15090 | 501XXX | Various Salary Accounts | (83,605) |
| | 15100 | 501XXX | Various Salary Accounts | (121,919) |
| | 15200 | 501XXX | Various Salary Accounts | 83,605 |
| | 15230 | 501XXX | Various Salary Accounts | 121,919 |
| Fire | 22090 | 570000 | Interfund Transfers (Uses) | 3,220,072 |
| Streets and Maintenance | 32120 | 570000 | Interfund Transfers (Uses) | 7,000,000 |
| **Total Revisions to the General Fund Expenditures** | | | | 3,064,001 |
| **Total Revised General Fund Expenditures** | | | | **428,597,800** |
| **Beginning Proposed Non-General Fund Revenue** | | | | 557,284,178 |
| **Department** | **Division** | **Account** | **Account Description** | **Inc / (Decrease)** |
| Non-Departmental | 99954 | 401010 | Real Property Tax Collections | 539,982 |
| | 99954 | 470000 | Interfund Transfers (Sources) | (539,982) |
| | 99999 | 401010 | Real Property Tax Collections | 574,146 |
| | 99999 | 470000 | Interfund Transfers (Sources) | (378,947) |
| Fire | 22090 | 470000 | Interfund Transfers (Sources) | 3,220,072 |
| Economic Development | 48050 | 401010 | Real Property Tax Collections | 84,581 |
| **Total Revisions to the Non-General Fund Revenue** | | | | 3,499,852 |
| **Total Revised Non-General Fund Revenue** | | | | 560,784,030 |
| **Total Revised All Funds Revenue** | | | | **989,381,830** |
| **Beginning Proposed Non-General Fund Expenditures** | | | | 557,284,178 |
| **Department** | **Division** | **Account** | **Account Description** | **Inc / (Decrease)** |
| Non-Departmental | 99999 | 570020 | Fund Balance Transfers (Uses) | 195,199 |
| Fire | 22090 | 580062 | Ambulances, Fire Truck, Asl | 3,220,072 |
| Economic Development | 48050 | 552000 | Community Service Projects | 84,581 |
| International Bridges | 64830 | 553000 | Interest Expense | (168,500) |
| | 64830 | 554120 | Bond Interest Expense | 168,500 |
| **Total Revisions to the Non-General Fund Expenditures** | | | | 3,499,852 |
| **Total Revised Non-General Fund Expenditures** | | | | 560,784,030 |
| **Total Revised All Funds Expenditures** | | | | **989,381,830** |

## SCHEDULE B
## STAFFING TABLE
## CHANGES TO THE PROPOSED BUDGET FY 2019

| DEPARTMENT | JOB CODE | TITLE | | |
|---|---|---|---|---|
| **Community and Human Development** | | | | |
| | 030099 | Grant Compliance Specialist | Add | 1.00 |
| | 030099 | Grant Compliance Supervisor | Add | 1.00 |
| | 10350 | Project Compliance Specialist | Delete | (1.00) |
| | 13440 | Environmental Review Specialis | Delete | (1.00) |
| **Environmental Services** | | | | |
| | 11350 | Customer Relations & Billing S | Add | 1.00 |
| | 11360 | Customer Relations Representat | Delete | (1.00) |
| | 18420 | Heavy Equipment Operator | Add | 1.00 |
| | 18430 | Equipment Operator | Delete | (1.00) |
| **Fire** | | | | |
| | 73325 | Fire Paramedic 56 Hrs | Delete | (1.00) |
| | 733300 | Fire Suppression Technician | Add | 1.00 |
| **Information Technology** | | | | |
| | 030099 | Ent App Div Manager | Add | 1.00 |
| | U3408 | Client Svs Div Mgr | Delete | (1.00) |
| | U3420 | Info Techno Admin Manager | Delete | (1.00) |
| | U3455 | Business Systems Analyst | Add | 1.00 |
| **International Bridges** | | | | |
| | 12230 | Accountant | Add | 1.00 |
| | 12240 | Associate Accountant | Delete | (1.00) |
| **Police** | | | | |
| | 10550 | Human Resources Specialist | Add | 1.00 |
| | 75420 | Police Officer | Delete | (1.00) |
| | U8050 | Police Supp Svs Spec | Delete | (1.00) |
| | 755100 | Police Detective | Add | 1.00 |
| **Public Health** | | | | |
| | U0333 | Health Svs Super | Delete | (1.00) |
| | U9730 | Health Project Coordinator | Add | 1.00 |

| | |
|---|---|
| **BEGINNING PROPOSED ALL FUNDS FTE's** | **6,364.45** |
| **TOTAL REVISIONS** | **-** |
| **REVISED ALL FUNDS FTE's** | **6,364.45** |

## SCHEDULE B1

3.12 CERTIFICATION PAY

A certification pay program is hereby established and the City Manager is authorized to determine if or when the program will be utilized, and when it shall cease. Employees who are receiving certification pay granted pursuant to Ordinance 8064, as amended, on the effective date of this ordinance shall continue to be eligible to receive such certification pay through August 31, 2012. Effective September 1, 2012 determinations of eligibility to receive certification pay will be made each year by the City Council at the recommendation of the City Manager in the annual budget resolution. Each year those employees who are eligible, if any, will be set forth in a schedule attached to the annual budget resolution. The purpose of the program is to provide an incentive to employees to earn and maintain certifications that can be used in the effective and efficient delivery of core business services. (Passed 02/24/09 and Amended 3/6/12)

A) **Eligibility.** Employees in the following job classifications are eligible to receive certification pay:

13320 Civil Engineer Associate
13370 Electrical Engineering Associate
13570 Mechanical Engineering Associate
13815 Engineering Lead Technician
13820 Engineering Senior Technician
13830 Engineering Technician
17130 Chief Building Inspector
17222 Building Inspector Supervisor
17215 Building Combination Inspector Supervisor
17235 Building Inspector
17225 Building Combination Inspector
17230 Electrical Inspector Supervisor
17240 Electrical Inspector
17220 Mechanical & Plumbing Inspector Supervisor
17260 Plumbing Inspector
17270 Mechanical Inspector
17280 Landscape Inspector
17340 Chief Plans Examiner
17343 Senior Plans Examiner
17350 Building Plans Examiner
17365 Building Inspector / Plans Examiner
17385 Mechanical & Plumbing Plans Examiner
17370 Electrical Plans Examiner
17380 Landscape Plans Examiner

B) **Listing of Approved Certificates.** The following certifications are the only recognized certificates eligible for payment of certification pay:

Commercial Building Inspector
Commercial Electrical Inspector
Commercial Plumbing Inspector
Commercial Mechanical Inspector
Building Plans Examiner
Electrical Plans Inspector
Mechanical Plans Examiner
Plumbing Plans Examiner
Residential Combination Inspector
Residential Plan Examiner
Commercial Combination Inspector
Accessibility Inspector/Plans Examiner
Commercial Energy Inspector
Residential Energy Inspector/Plans Examiner
Certified Building Official
Fire Inspector I
Fire Inspector II
Fire Plans Examiner
Green Building Technologies

**FY 2019 SCHEDULE C**
**DEPARTMENTAL FEE LIST**

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1 | All Departments | 450630 | Public Information Act | Paper Records-Standard size(50 or fewer pgs.) +postage and shipping or fax charge. | $0.10 |
| 2 | All Departments | 450630 | Public Information Act | Paper Records-Standard size(50+ pgs.) + personnel charge, overhead charge, actual misc. supplies, postage and shipping or fax charge | $0.10 |
| 3 | All Departments | 450630 | Public Information Act | **Paper Records-non standard size** | |
| 4 | All Departments | 450630 | Public Information Act | **Blue prints** | |
| 5 | All Departments | 450630 | Public Information Act | 18" x 24" | $1.60 |
| 6 | All Departments | 450630 | Public Information Act | 24" x 36" | $1.80 |
| 7 | All Departments | 450630 | Public Information Act | 30" x 42" | $2.00 |
| 8 | All Departments | 450630 | Public Information Act | 42" x 4" | $2.00 |
| 9 | All Departments | 450630 | Public Information Act | 42" x 5" | $2.20 |
| 10 | All Departments | 450630 | Public Information Act | 42" x 6" | $2.40 |
| 11 | All Departments | 450630 | Public Information Act | 42" x 7" | $2.60 |
| 12 | All Departments | 450630 | Public Information Act | 42" x 8" | $2.80 |
| 13 | All Departments | 450630 | Public Information Act | **+ postage, shipping, and misc. supplies** | |
| 14 | All Departments | 450630 | Public Information Act | **Large Bond Copies** | |
| 15 | All Departments | 450630 | Public Information Act | 12" x 18" | $1.10 |
| 16 | All Departments | 450630 | Public Information Act | 18" x 24" | $1.10 |
| 17 | All Departments | 450630 | Public Information Act | 24" x 36" | $1.70 |
| 18 | All Departments | 450630 | Public Information Act | 42" x 30" | $1.70 |
| 19 | All Departments | 450630 | Public Information Act | **+ postage, shipping, and misc. supplies** | |
| 20 | All Departments | 450630 | Public Information Act | **Vellum copies** | |
| 21 | All Departments | 450630 | Public Information Act | 24" x 36" | $2.45 |
| 22 | All Departments | 450630 | Public Information Act | **+ postage, shipping, and misc. supplies** | |
| 23 | All Departments | 450630 | Public Information Act | Other non standard size copies (per page) | $0.50 |
| 24 | All Departments | 450630 | Public Information Act | **+ personnel charge, overhead charge, postage, shipping, and misc. supplies** | |
| 25 | All Departments | 450630 | Public Information Act | **Photographs (Police Department)** | |
| 26 | All Departments | 450630 | Public Information Act | 4" x 5" color print | $2.15 |
| 27 | All Departments | 450630 | Public Information Act | each additional print | $0.95 |
| 28 | All Departments | 450630 | Public Information Act | 5" x 7" color print | $2.20 |
| 29 | All Departments | 450630 | Public Information Act | each additional print | $1.00 |
| 30 | All Departments | 450630 | Public Information Act | 8" x 10" color print | $2.40 |
| 31 | All Departments | 450630 | Public Information Act | each additional print | $1.20 |
| 32 | All Departments | 450630 | Public Information Act | Polaroid color print | $2.75 |
| 33 | All Departments | 450630 | Public Information Act | each additional print | $1.55 |
| 34 | All Departments | 450630 | Public Information Act | 4" x 5" black & white print | $3.00 |
| 35 | All Departments | 450630 | Public Information Act | each additional print | $1.80 |
| 36 | All Departments | 450630 | Public Information Act | 5" x 7" black & white print | $3.25 |
| 37 | All Departments | 450630 | Public Information Act | each additional print | $2.05 |
| 38 | All Departments | 450630 | Public Information Act | 8" x 10" black & white print | $3.50 |
| 39 | All Departments | 450630 | Public Information Act | each additional print | $2.30 |
| 40 | All Departments | 450630 | Public Information Act | 4" x 5" black & white mug | $3.20 |
| 41 | All Departments | 450630 | Public Information Act | each additional print | $2.00 |
| 42 | All Departments | 450630 | Public Information Act | Polaroid black & white | $2.35 |
| 43 | All Departments | 450630 | Public Information Act | each additional print | $1.15 |
| 44 | All Departments | 450630 | Public Information Act | **+postage, shipping, misc. supplies** | |
| 45 | All Departments | 450630 | Public Information Act | **Computer and electronic document imaging printouts** | |
| 46 | All Departments | 450630 | Public Information Act | Standard size + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling | $0.10 |
| 47 | All Departments | 450630 | Public Information Act | Non-standard size + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling | $0.50 |
| 48 | All Departments | 450630 | Public Information Act | **Plotter media documents: + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling** | |
| 49 | All Departments | 450630 | Public Information Act | 8 1/2" x 11" prints | $0.24 |
| 50 | All Departments | 450630 | Public Information Act | 11" x 17" prints | $0.24 |
| 51 | All Departments | 450630 | Public Information Act | 18" x 24" prints | $0.48 |
| 52 | All Departments | 450630 | Public Information Act | 24" x 36" prints | $0.72 |
| 53 | All Departments | 450630 | Public Information Act | 36" x 42" prints | $0.96 |
| 54 | All Departments | 450630 | Public Information Act | **Non-standard copies (microfilm, microfiche) + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling** | |
| 55 | All Departments | 450630 | Public Information Act | Standard | $0.10 |
| 56 | All Departments | 450630 | Public Information Act | Non-standard | $0.50 |
| 57 | All Departments | 450630 | Public Information Act | **Media charge+ personnel, overhead charge, computer resources, computer programming, misc. supplies, postage and handling** | |
| 58 | All Departments | 450630 | Public Information Act | Diskette | $1.00 |
| 59 | All Departments | 450630 | Public Information Act | **Computer magnetic tape** | |
| 60 | All Departments | 450630 | Public Information Act | 4mm | $13.50 |
| 61 | All Departments | 450630 | Public Information Act | 8mm | $12.00 |
| 62 | All Departments | 450630 | Public Information Act | 9-track | $11.00 |
| 63 | All Departments | 450630 | Public Information Act | **Data cartridge** | |
| 64 | All Departments | 450630 | Public Information Act | 2000 series | $17.50 |
| 65 | All Departments | 450630 | Public Information Act | 3000 series | $20.00 |
| 66 | All Departments | 450630 | Public Information Act | 6000 series | $25.00 |
| 67 | All Departments | 450630 | Public Information Act | 9000 series | $35.00 |
| 68 | All Departments | 450630 | Public Information Act | 600A | $20.00 |
| 69 | All Departments | 450630 | Public Information Act | **Tape Cartridge** | |
| 70 | All Departments | 450630 | Public Information Act | 250 MB | $38.00 |
| 71 | All Departments | 450630 | Public Information Act | 525 MB | $45.00 |
| 72 | All Departments | 450630 | Public Information Act | VHS video cassette | $2.50 |
| 73 | All Departments | 450630 | Public Information Act | audio cassette | $1.00 |
| 74 | All Departments | 450630 | Public Information Act | **Mylar** | |
| 75 | All Departments | 450630 | Public Information Act | 3 mil / per linear feet | $0.85 |
| 76 | All Departments | 450630 | Public Information Act | 4 mil / per linear feet | $1.10 |
| 77 | All Departments | 450630 | Public Information Act | 5 mil / per linear feet | $1.35 |
| 78 | All Departments | 450630 | Public Information Act | Street code book | $29.30 |
| 79 | All Departments | 450630 | Computer programming charge | | $26.00/hour |
| 80 | All Departments | 450630 | Type of system | Mainframe | $10.00/minute; $0.17/second |
| 81 | All Departments | 450630 | Type of system | Midrange | $1.50/minute; $0.03/second |
| 82 | All Departments | 450630 | Type of system | Client/Server | $2.20/hour; $0.04/minute |
| 83 | All Departments | 450630 | Type of system | PC or LAN | $1.00/hour; $0.02/minute |
| 84 | All Departments | 450630 | Fax charge | Local transmission | $0.10 per page |
| 85 | All Departments | 450630 | Fax charge | Long distance within 915 area code | $0.50 per page |
| 86 | All Departments | 450630 | Fax charge | Long distance outside 915 area code | $1.00 per page |
| 87 | All Departments | 450630 | Overhead charge | Includes the cost of depreciation | $3.00/hour; $0.05/minute |
| 88 | All Departments | 450630 | Personnel charge | See ordinance for guidance in how to assess this charge. | $15.00/hour; $0.25/minute |
| 89 | All Departments | 450630 | Notary fees | Administering an oath or affirmation with certificate and seal | $6.00 |
| 90 | All Departments | 450630 | Notary fees | A certificate under seal not otherwise provided for. | $6.00 |
| 91 | All Departments | 450630 | Notary fees | A copy of a record or paper in the notary public's office. | $0.50 for each page |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 92 | All Departments | 450630 | Notary fees | Swearing a witness to a deposition, certificate, seal, and other business connected with taking the deposition | $6.00 |
| 93 | All Departments | 554020 | Credit Card Fee | City-wide credit card fee | 1.98% |
| 94 | All Departments | 431490 | Administrative Fee | Administrative cost to prepare liens. | $100.00 charge for preparation of lien and the release of lien |
| 95 | **Municipal Clerk** | **554020** | **Credit Card Fee** | **Municipal Court transactions** | **4.00%** |
| 96 | Municipal Clerk | 440560 | Parking Forfeits / Fines | **GROUP A** | |
| 97 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 521 Expired Meter | $25.00 |
| 98 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 503 Overtime Limit | $25.00 |
| 99 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 524 Hotel Zone-Parking | $25.00 |
| 100 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 512 Airport Limousine Zone | $25.00 |
| 101 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 526 Protruding into Buffer Zone | $25.00 |
| 102 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 504 Park on Bus or Taxi Stand | $25.00 |
| 103 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 525 Other Overtime - Contrary to Sign | $25.00 |
| 104 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 530 Passenger Loading Zone | $25.00 |
| 105 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 532 Loading Zone: General over 30 minutes | $25.00 |
| 106 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 533 Loading Zone: Commercial over 30 minutes | $25.00 |
| 107 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 534 More than one meter space | $25.00 |
| 108 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 535 Over 18" from Curb/Improper Proximity to Curb | $25.00 |
| 109 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 536 Loading Zone: Not commercial vehicle | $25.00 |
| 110 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 556 Within 30' of Stop Sign/ Stop Light | $25.00 |
| 111 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 564 Park-Funeral Zone | $25.00 |
| 112 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 567 Reserved Parking Space | $25.00 |
| 113 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 591 Police/Police Motorcycle Zone | $25.00 |
| 114 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 570 Alley-General Traffic Dist/Five Points/Not Loading | $25.00 |
| 115 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 571 Airport-Contrary to Signs or Markings | $25.00 |
| 116 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 572 Airport-Loading in Front of Terminal | $25.00 |
| 117 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 573 Airport-West of Terminal w/o Authorization | $25.00 |
| 118 | Municipal Clerk | 440560 | Parking Forfeits / Fines | Boot Fee | $50.00 |
| 119 | Municipal Clerk | 440560 | Parking Forfeits / Fines | **GROUP B** | |
| 120 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 551 Double Parking | $55.00 |
| 121 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 552 Wrong Side of street | $55.00 |
| 122 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 553 No Parking Zone | $55.00 |
| 123 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 574 Contrary to Angle Parking Signs | $55.00 |
| 124 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 592 Back-in Angled Parking Only | $55.00 |
| 125 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 575 Alongside/Opposite Street Excavation | $55.00 |
| 126 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 576 Violation of Street Cleaning/Construction of Signs | $55.00 |
| 127 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 577 Violation of Official Sign Prohibiting Parking | $55.00 |
| 128 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 578 News Media Zone | $55.00 |
| 129 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 579 Inspection Zone | $55.00 |
| 130 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 580 Covered Meter | $55.00 |
| 131 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 581 In Violation of Sign/Adjacent to School | $55.00 |
| 132 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 582 In Violation of Sign/Narrow Street | $55.00 |
| 133 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 583 In Violation of Sign/One-Way Street | $55.00 |
| 134 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 584 Temporary No Parking Zone | $55.00 |
| 135 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 585 Adjacent to Safety Zone | $55.00 |
| 136 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 586 Yellow Curb Markings | $55.00 |
| 137 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 587 In-Designated Bike Lanes | $55.00 |
| 138 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 508 Parking within 20' of Fire Station | $55.00 |
| 139 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 509 Parking within 50' of Railroad Crossing | $55.00 |
| 140 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 548 Easement/Parkway | $55.00 |
| 141 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 559 Parking on Sidewalk | $55.00 |
| 142 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 560 Parking on crosswalk/w 20' crosswalk | $55.00 |
| 143 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 561 Parking within 15' of Fire Hydrant | $55.00 |
| 144 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 562 Obstruct by Improper Parking (alley) | $55.00 |
| 145 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 563 Blocking Driveway | $55.00 |
| 146 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 565 Parking on Median | $55.00 |
| 147 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 568 Parking on Bridge | $55.00 |
| 148 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 569 In Alleys Contrary to Sign | $55.00 |
| 149 | Municipal Clerk | 440560 | Parking Forfeits / Fines | **GROUP C** | |
| 150 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 555 Fire Lane | $150.00 |
| 151 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 589 Hazardous/Congested Place | $150.00 |
| 152 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 590 Within Intersection | $150.00 |
| 153 | Municipal Clerk | 440560 | Parking Forfeits / Fines | **GROUP D** | |
| 154 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 549/550/554 Handicapped Zone/No Permit/Blocking | $275.00 |
| 155 | Municipal Clerk | 440560 | Parking Forfeits / Fines | **GROUP E** | |
| 156 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 502 Parking Prohibited / Oversize | $225.00 |
| 157 | Municipal Clerk | 440560 | Parking Forfeits / Fines | **GROUP F** | |
| 158 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 510 Parking on City Property | $100.00 |
| 159 | Municipal Clerk | 440560 | Parking Forfeits / Fines | 511 In R-O-W Washing, Repairing Vehicle | $100.00 |
| 160 | Municipal Clerk | 440560 | Prohibition of gatherings involving underage drinking | 1st offence | $250.00 |
| 161 | Municipal Clerk | 440560 | Prohibition of gatherings involving underage drinking | 2nd offence | $500.00 |
| 162 | Municipal Clerk | 440560 | Prohibition of gatherings involving underage drinking | 3rd offence | $1,000.00 |
| 163 | Police | 450680 | Fingerprints for Identification | Fingerprint Cards | $10/per card Plus applicable Technology Fee |
| 164 | Police | 450650 | Abandoned Auto | Owner/lien holder notification of abandoned vehicle at Vehicle Storage Facilities | $10.00 |
| 165 | Police | 441280 | Taxi Cab Operator Permits | Taxi Cab Zone Permit Other Than Airport | $250 plus applicable technology fee |
| 166 | Police | 441480 | Driverless Rental Fee | Rental Car Operation Fee | $175 plus applicable technology fee |
| 167 | Police | 441480 | Driverless Rental Fee | Rental Car Operation Transfer Fee | $5 plus applicable technology fee |
| 168 | Police | 441290 | Alarm License | Security Alarm | 3 Years $69.00 plus applicable technology fee |
| 169 | Police | 441290 | Alarm License | Signal Line from Banks | $100 plus applicable technology fee |
| 170 | Police | 442030 | Abandoned Auto | Towing | $75.00/ tow |
| 171 | Police | 450650 | Impound Fee | Impound fee for storage management entity for vehicle security to PD to defray costs associated with police-ordered tows | $20.00 |
| 172 | Police | 450650 | Abandoned Auto | Registered Letter of Notification | $50.00 |
| 173 | Police | 442030 | Abandoned Auto | Storage, Vehicles 25' or Less in Length | $20.00/day, including day of pick up |
| 174 | Police | 442030 | Abandoned Auto | Storage, Vehicles Over 25' in Length | $35.00/day, including day of pick up |
| 175 | Police | 450650 | Towing Services Facilitation Fee | Impound Facility Fee | $20.00 |
| 176 | Police | 441280 | Transportation-for-hire | Operating Authority Permit Fee | $300 plus applicable technology fee |
| 177 | Police | 441280 | Transportation-for-hire | Operating Authority Permit Fee (Alternative Vehicles) | $130 plus applicable technology fee |
| 178 | Police | 441280 | Transportation-for-hire | International Vehicle Permit | $40 plus applicable technology fee |
| 179 | Fire | 431200 | Ambulance Service Revenue | Base charge | $855.00 |
| 180 | Fire | 431200 | Ambulance Service Revenue | Additional fee above the base charges | $33.00 |
| 181 | Fire | 431200 | Ambulance Service Revenue | Specialty Care Transports (SCT) | $850.00 |
| 182 | Fire | 431200 | Ambulance Service Revenue | Hazmat scene, per hour per unit | $775.00 per unit assigned |
| 183 | Fire | 431200 | Ambulance Service Revenue | Comsar rescue/search, per hour per unit | $165 per hour per unit |
| 184 | Fire | 431200 | Ambulance Service Revenue | Mileage | $15.00 per mile |
| 185 | Fire | 431200 | Ambulance Service Revenue | Response fee | $143.00 |
| 186 | Fire | 431200 | Ambulance Service Revenue | Scene care | $65.00 |
| 187 | Fire | 431200 | Ambulance Service Revenue | Standby | $775 per hour contracted, without contract |
| 188 | Fire | 442010 | Fire Licenses | Aerosol products | $125.00 |
| 189 | Fire | 442010 | Fire Licenses | Aviation facilities | $125.00 |
| 190 | Fire | 442010 | Fire Licenses | Battery systems | $125.00 |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 191 | Fire | 442010 | Fire Licenses | Blasting operations | $125.00 |
| 192 | Fire | 442010 | Fire Licenses | Blaster's license | $257.00 |
| 193 | Fire | 442010 | Fire Licenses | Blaster's license renewal | $125.00 |
| 194 | Fire | 442010 | Fire Licenses | Combustible dust-producing operations | $125.00 |
| 195 | Fire | 442010 | Fire Licenses | Combustible fibers | $125.00 |
| 196 | Fire | 442010 | Fire Licenses | Compressed gases | $125.00 |
| 197 | Fire | 442010 | Fire Licenses | Covered mall buildings | $125.00 |
| 198 | Fire | 442010 | Fire Licenses | Cryogenic fluids | $125.00 |
| 199 | Fire | 442010 | Fire Licenses | Explosives | $150.00 |
| 200 | Fire | 442010 | Fire Licenses | Flammable and combustible liquids | $125.00 |
| 201 | Fire | 442010 | Fire Licenses | Floor finishing | $125.00 |
| 202 | Fire | 442010 | Fire Licenses | For Use Permit | $125.00 |
| 203 | Fire | 442010 | Fire Licenses | Fruit and crop ripening | $125.00 |
| 204 | Fire | 442010 | Fire Licenses | Fumigation and thermal insecticidal fogging | $125.00 |
| 205 | Fire | 442010 | Fire Licenses | Hazardous materials | $205.00 |
| 206 | Fire | 442010 | Fire Licenses | HPM facilities | $205.00 |
| 207 | Fire | 442010 | Fire Licenses | High piled storage 501-2500 | 501-2,500 sq. ft.. - $72.00 |
| 208 | Fire | 442010 | Fire Licenses | High piled storage 2,501-12,000 | 2,501-12,000 sq. ft... - $144.00 |
| 209 | Fire | 442010 | Fire Licenses | High piled storage (over 12,000 sq. ft.) | >12,000 sq. ft... - $216.00 |
| 210 | Fire | 442010 | Fire Licenses | Industrial ovens | $125.00 |
| 211 | Fire | 442010 | Fire Licenses | Lumber yards and woodworking plants | $125.00 |
| 212 | Fire | 442010 | Fire Licenses | Liquid or gas-fueled vehicles or equipment in assembly buildings | $125.00 |
| 213 | Fire | 442010 | Fire Licenses | LP gas | $125.00 |
| 214 | Fire | 442010 | Fire Licenses | Magnesium | $125.00 |
| 215 | Fire | 442010 | Fire Licenses | Open Burning | $125.00 |
| 216 | Fire | 442010 | Fire Licenses | Organic coatings | $125.00 |
| 217 | Fire | 442010 | Fire Licenses | Places of assembly | $125.00 |
| 218 | Fire | 442010 | Fire Licenses | Private fire hydrants | $150.00 |
| 219 | Fire | 442010 | Fire Licenses | Pyroxylin plastics | $125.00 |
| 220 | Fire | 442010 | Fire Licenses | Refrigeration equipment | $125.00 |
| 221 | Fire | 442010 | Fire Licenses | Repairs garages and service stations | $125.00 |
| 222 | Fire | 442010 | Fire Licenses | Rooftop heliports | $125.00 |
| 223 | Fire | 442010 | Fire Licenses | Spraying or dipping | $125.00 |
| 224 | Fire | 442010 | Fire Licenses | Storage of scrap tires and tire byproducts | $125.00 |
| 225 | Fire | 442010 | Fire Licenses | Temporary membrane, structures, tents and canopies | $125.00 |
| 226 | Fire | 442010 | Fire Licenses | Tire-rebuilding plants | $125.00 |
| 227 | Fire | 442010 | Fire Licenses | Waste handling | $125.00 |
| 228 | Fire | 442010 | Fire Licenses | Wood products | $125.00 |
| 229 | Fire | 442010 | Fire Licenses | Miscellaneous combustible storage | $125.00 |
| 230 | Fire | 442010 | Fire Licenses | Outside storage of Combustible material permit | $125.00 |
| 231 | Fire | 442010 | Fire Licenses | Commercial Day Care Facilities-Children | $125.00 |
| 232 | Fire | 441430 | Fire Service Fee | Re-Inspection Fee | $72.00 flat rate |
| 233 | Fire | 405067 | Fire Service Fee | Investigation/Inspection Fees-other than regular duty hours (Reimbursed Overtime) | $92.00/hr.(2hr. Min) per ea. Fire Investigator/Inspector |
| 234 | Fire | 442000 | Fire Service Fee | Investigation/Inspection Fees-during regular duty hours | $72.00/hr. |
| 235 | Fire | 501019 | Fire Service Fee | Fire Watch/Standby-other than regular duty hours (Reimbursed Overtime) | $92.00/hr.(2hr. Min) per ea. Fire personnel |
| 236 | Fire | 442000 | Fire Service Fee | Fire Watch/Standby-during regular duty hours | $72.00/hr. |
| 237 | Fire | 442000 | Fire Service Fee | Site Assessment (consultation) | $75.00 flat rate |
| 238 | Fire | 442000 | Fire Service Fee | Non-Regulatory Inspections | $72.00/hr. |
| 239 | Fire | 442000 | Fire Service Fee | Commercial Safety Training | $72.00 flat rate |
| 240 | Fire | 441090 | Fire Service Fee | Fire Plan Review by Appointment | $146.00/hr. |
| 241 | Fire | 441090 | Fire Service Fee | Fire Systems/Plan Review | $72.00/hr. |
| 242 | Fire | 442000 | Fire Service Fee | Fire Systems Initial Acceptance Test | $72.00/hr. |
| 243 | Fire | 442000 | Fire Service Fee | Building Permit Fire Final (BLD) Fee | $72.00/hr. |
| 244 | Fire | 442000 | Fire Service Fee | Expedited Services Fees-Site Inspections | $144.00 initial (2hr. Min.); $72.00/hr. thereafter |
| 245 | International Bridges | 440200 | Parking Meters | Meter Rentals | $10.00 per day |
| 246 | International Bridges | 440200 | Parking Meters | Payments with Credit or Debit Card - to include Parking fee and convenience fee | MINIMUM Payment of $1.03/1st hour then $1.00/hour for additional time |
| 247 | International Bridges | 440200 | Parking Meters | Administrative Fee Per Rental | $30.00 per rental |
| 248 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge Pedestrian, three years or older | $0.50 |
| 249 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Bicycle | $0.50 |
| 250 | International Bridges | 420500 | Toll for International Bridges | Toll Charge, Motorcycle - Pre-Paid | $3.00 |
| 251 | International Bridges | 420500 | Toll for International Bridges | Toll Charge, Motorcycle - Cash at booth | $3.50 |
| 252 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge Automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers - Pre-Paid | $3.00 |
| 253 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge Automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers - Cash at booth | $3.50 |
| 254 | International Bridges | 420500 | Toll for International Bridges | Extra Axle for automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers - Pre-Paid | $1.50 |
| 255 | International Bridges | 420500 | Toll for International Bridges | Extra Axle for automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers - Cash at booth | $1.75 |
| 256 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge Commercial Trucks, Buses, Motor Homes, Tractors, Commercial Towed Trailers - Pre-Paid | $4.00 per axle |
| 257 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge Commercial Trucks, Buses, Motor Homes, Tractors, Commercial Towed Trailers - Cash at booth | $4.50 per axle |
| 258 | International Bridges | 420500 | Toll for International Bridges | Toll Charge, Pick Up Trucks with a carrying capacity exceeding one-ton - Pre-paid | $4.00 per axle |
| 259 | International Bridges | 420500 | Toll for International Bridges | Toll Charge, Pick Up Trucks with a carrying capacity exceeding one-ton - Cash at booth | $4.50 per axle |
| 260 | International Bridges | 420500 | Toll for International Bridges | Toll Charge, Pick Up Trucks using the Zaragoza Commercial Bridge - Pre-Paid | $4.00 per axle |
| 261 | International Bridges | 420500 | Toll for International Bridges | Toll Charge, Pick Up Trucks using the Zaragoza Commercial Bridge - Cash at booth | $4.50 per axle |
| 262 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles - Pre-paid | Between $5.00 and $3.00 |
| 263 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles - Cash at booth | Between $5.50 and $3.50 |
| 264 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles, Between 3:00 PM and 8:00 PM - Pre-Paid | Between $4.00 and $2.00 |
| 265 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles, Between 3:00 PM and 8:00 PM - Cash at booth | Between $4.50 and $2.50 |
| 266 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty 2-axle Commercial Truck - Pre-paid | Between $5.00 and $3.00 |
| 267 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty 2-axle Commercial Truck - Cash at booth | Between $5.50 and $3.50 |
| 268 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty Tractor with Empty Trailer, 3 axles or more - Pre-paid | Between $7.50 and $4.00 |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
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| 269 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty Tractor with Empty Trailer, 3 axles or more - Cash at booth | Between $8.00 and $4.50 |
| 270 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty Commercial Truck, 3 axles or more - Pre-paid | Between $7.50 and $4.00 |
| 271 | International Bridges | 420500 | Toll for International Bridges | Tolls Charge, Empty Commercial Truck, 3 axles or more - Cash at Booth | Between $8.00 and $4.50 |
| 272 | International Bridges | 420500 | Toll for International Bridges | AVI RFiD - Replacement Fee | $7.00 |
| 273 | Streets and Maintenance | 440510 | Temporary Traffic Control | Traffic Control Permit-duration of less than Three Days | $17.00 plus applicable Technology Fee |
| 274 | Streets and Maintenance | 440510 | Temporary Traffic Control | Traffic Control Permit-duration of three to 15 days | $50.00 plus applicable Technology Fee |
| 275 | Streets and Maintenance | 440510 | Temporary Traffic Control | Traffic Control Permit-duration of 16 to 30 days | $160.00 plus applicable Technology Fee |
| 276 | Streets and Maintenance | 440510 | Temporary Traffic Control | Traffic Control Permit-fee for each month after first 30 days | $90.00 plus applicable Technology Fee |
| 277 | Streets and Maintenance | 440510 | Temporary Traffic Control | City Placement of Traffic control devices | $100.00 |
| 278 | Streets and Maintenance | 440510 | Temporary Traffic Control | Noncompliance Correction | $100.00 |
| 279 | Streets and Maintenance | 440510 | Temporary Traffic Control | Lane/sidewalk rental (after expiration of permit) | $100.00 |
| 280 | Streets and Maintenance | 441510 | Film Permit | Use of City ROW or facility not to exceed 48 hours for filmmaking event | $40.00 |
| 281 | Streets and Maintenance | 441190 | Residential Parking | Application to impose parking restrictions within a district | $25.00 |
| 282 | Streets and Maintenance | 441190 | Residential Parking | Application to dissolve parking restrictions within a district | $25.00 |
| 283 | Streets and Maintenance | 441190 | Residential Parking | New resident permit | $10.00 |
| 284 | Streets and Maintenance | 441190 | Residential Parking | Annual resident parking permit | $10.00 |
| 285 | Streets and Maintenance | 441190 | Residential Parking | Annual owner's parking permit | $10.00 |
| 286 | Streets and Maintenance | 441190 | Residential Parking | Annual visitor parking permit | $10.00 |
| 287 | Streets and Maintenance | 441190 | Residential Parking | Annual renewal fee | $10.00 |
| 288 | Streets and Maintenance | 441190 | Residential Parking | Annual Renewal Fee (when paid via internet beginning in 2010) | $5.00 |
| 289 | Streets and Maintenance | 441190 | Residential Parking | Temporary one day parking permit | $1.00 |
| 290 | Streets and Maintenance | 441190 | Residential Parking | Permit replacement | $10.00 |
| 291 | Streets and Maintenance | 441190 | Parking Forfeits / Fines | Parking without permit in a residential parking district | $28.00 |
| 292 | Streets and Maintenance | 441190 | Parking Forfeits / Fines | Parking in a residential parking district with expired permit | $28.00 |
| 293 | Streets and Maintenance | 441190 | Media Parking Placards | Annual placard for Media parking or replacement of placard | $50.00 |
| 294 | Streets and Maintenance | 440050 | Downtown Parking District - Parking Permit Fee(Initial Permit) | Downtown Parking District | $30.00 |
| 295 | Streets and Maintenance | 440050 | Downtown Parking District - Parking Permit Fee(Additional Permit) | Downtown Parking District | $200.00 |
| 296 | Streets and Maintenance | 440050 | Downtown Parking District - New Resident Temporary Parking Permit Fee | Downtown Parking District | $30.00 |
| 297 | Streets and Maintenance | 440050 | Downtown Parking District Replacement Parking Permit Fee | Downtown Parking District | $30.00 |
| 298 | Streets and Maintenance | 441240 | Paving Cut Permit | Paving Cut Permit | $69.00 |
| 299 | Streets and Maintenance | 441240 | Paving Cut Permit | Paving Cut Permit Extension | $23.00 |
| 300 | Streets and Maintenance | 405067 | Paving Cut Permit | After Hours Inspection Fee, Weekend inspections (Sat & Sun) will require the contractor to be charged a minimum of 4 hours, Over 4 hours will be charged actual worked hours. | $90.00 |
| 301 | Streets and Maintenance | 450650 | Memorial Marker Fee | Memorial Marker Fee | $124.00 |
| 302 | Streets and Maintenance | 450560 | Memorial Marker - Optional Personalized Memorials Fee | Memorial Marker Fee | $50.00 |
| 303 | Planning & Inspections | 440510 | Special Privilege | Application Fee | $371.00 plus applicable technology fee |
| 304 | Planning & Inspections | 440510 | Special Privilege | Application Fee - Downtown improvement area (construction) | Downtown fee waived per incentive. Only applicable technology fee. |
| 305 | Planning & Inspections | 440510 | Special Privilege | Application Fee - RTS (Rapid Transit System) and TOD (Transit Oriented Development) Corridors | Applicable technology fee |
| 306 | Planning & Inspections | 440510 | Special Privilege | Application Fee - Smart Code Zoned Properties | Applicable technology fee |
| 307 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Awning, canopy, marquee, sign (legally existing) | $21.00 per awning, canopy, marquee, sign; technology fee does not apply |
| 308 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Awning, canopy, marquee, sign (new) | $21.00 per awning, canopy, marquee, sign; technology fee does not apply |
| 309 | **Planning & Inspections** | **450210** | **Special Privilege - Annual fee** | **Arcades, Awnings, Canopies & Galleries that comply with City Code Section 15.08.1201** | |
| 310 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Subdivision entrance signs | $106.00 per sign; technology fee does not apply |
| 311 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Taxi stand | $2,120 per stand; technology fee does not apply |
| 312 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Underground storage vault or structure in CBD | $530.00 per vault or structure; technology fee does not apply |
| 313 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Designated food vending concessions in the downtown area | $2,120 per site; technology fee does not apply |
| 314 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Pipelines, whether overhead, surface or subsurface | $3,710.00 flat rate plus $220 per pipeline; technology fee does not apply |
| 315 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Building or other structural encroachment | $5.00 per square foot; technology fee does not apply |
| 316 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Stairways | $11.00 per stairway; technology fee does not apply |
| 317 | **Planning & Inspections** | **450210** | **Special Privilege - Annual fee** | **Stairways (legally existing building 40 year and older)** | |
| 318 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Facades | $2.00 per linear foot; technology fee does not apply |
| 319 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Pedestrian Sky Walk | $530.00 per sky walk; technology fee does not apply |
| 320 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Accessibility ramps required by code | $11.00 per site; technology fee does not apply |
| 321 | **Planning & Inspections** | **450210** | **Special Privilege - Annual fee** | **Accessibility ramps required by code (legally existing building 40 years and older)** | |
| 322 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Street furniture | $21.00 per site; technology fee does not apply |
| 323 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Cables - surface | $3,710.00 for up to 2,000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply |
| 324 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Cables - subsurface | $3,710.00 for up to 2,000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
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| 325 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Cables - aerial | $3,710.00 for up to 2,000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply |
| 326 | Planning & Inspections | 450210 | Special Privilege - Annual fee | Cables - aerial | $3,710.00 for up to 2,000 linear feet plus $2.00 per linear foot thereafter; technology fee does not apply |
| 327 | Planning & Inspections | 440510 | Special Privilege - Annual fee | Outdoor pay telephones | $1,060.00 per site; technology fee does not apply |
| 328 | Planning & Inspections | 440510 | Special Privilege - Annual fee - Downtown Improvement Area | New, relocated, repaired or replaced canopy or awning | $21.00 per canopy or awning; technology fee does not apply |
| 329 | **Planning & Inspections** | **440510** | **Special Privilege - Annual fee - Downtown Improvement Area** | **New, relocated, repaired or replaced canopy or awning, canopy or gallery that complies with City Code Section 15.08.1201** | |
| 330 | Planning & Inspections | 440510 | Special Privilege - Annual fee - Downtown Improvement Area | New, relocated, repaired or replaced wall sign | $21.00 per site; technology fee does not apply |
| 331 | Planning & Inspections | 440510 | Special Privilege - Annual fee - Downtown Improvement Area | New, relocated, repaired or replaced marquee, kiosk, or other sign | $53.00 per site; technology fee does not apply |
| 332 | Planning & Inspections | 440510 | Special Privilege - Annual fee - Downtown Improvement Area | Street furniture | $21.00 per site; technology does not apply |
| 333 | Planning & Inspections | 440510 | Special Privilege - Annual fee - Downtown Improvement Area | Outdoor cafe, restaurant, or market place | $159.00 per site; technology fee does not apply |
| 334 | Planning & Inspections | 440510 | Special Privilege - Annual Fee - Downtown Improvement Area | Sidewalk Vending Space | Flat fee of $150 for 100 square feet or less of license area and $300 for license area over 100 square feet; technology fee does not apply |
| 335 | Planning & Inspections | 440510 | Special Privilege - Annual Fee | Sidewalk Vending Space | Flat fee of $200 for 100 square feet or less of license area and $400 for license area over 100 square feet; technology fee does not apply |
| 336 | Planning & Inspections | 440510 | Special Privilege - Temporary Use Fee - Downtown Improvement Area | Street closure in Downtown Improvement Area | $53.00 per 12 hour period; technology fee does not apply |
| 337 | Planning & Inspections | 440510 | Special Privilege - Temporary Use Fee | Temporary street display | $11.00 each plus the city's cost of installation, inspection and removal; technology fee does not apply |
| 338 | Planning & Inspections | 440510 | Special Privilege - Temporary Use Fee | Banner Program | $11.00, plus city's cost of installation fees; technology fee does not apply |
| 339 | Planning & Inspections | 440510 | Special Privilege - Temporary Use Fee | Temporary banner | $11.00 per day, plus city's cost of installation and inspection; technology fee does not apply |
| 340 | Planning & Inspections | 440510 | Special Privilege - Temporary Use Fee | Street closure in a residential/apartment zone, exceeding 24 hours | $53.00 per 12 hour period; technology fee does not apply |
| 341 | Planning & Inspections | 440510 | Special Privilege - Temporary Use Fee | Street closure in a commercial/manufacturing zone | $106.00 per 12 hour period; technology fee does not apply |
| 342 | Planning & Inspections | 440510 | Special Privilege - Annual Fee | Aerial encroachments other than those listed | Area in square feet x market value per square foot x ten percent x seventy-five percent; minimum fee of $1,060.00; technology fee does not apply |
| 343 | Planning & Inspections | 440510 | Special Privilege - Annual Fee | Surface encroachments other than those listed | Area in square feet x market value per square foot x ten percent; minimum fee of $1,060.00; technology fee does not apply |
| 344 | Planning & Inspections | 440510 | Special Privilege - Annual Fee | Sub-surface encroachments other than those listed | Area in square feet x market value per square foot x ten percent x fifty percent; minimum fee of $1,060.00; technology fee does not apply |
| 345 | Planning & Inspections | 441230 | Parade Permit Application | Application submitted at least 30 days in advance of event. Event not to exceed 24 hours. | $64.00 plus applicable technology fee |
| 346 | Planning & Inspections | 441230 | Parade Permit Application-late fee | Application submitted at least 7 days but less than 30 days in advance of event. Event not to exceed 24 hours. | $64.00 plus applicable technology fee |
| 347 | Planning & Inspections | 441510 | Special Event Permit Application | Application submitted at least 30 days in advance of event for areas located outside of the Downtown Improvement Area. | $371 plus applicable technology fee |
| 348 | Planning & Inspections | 441510 | Special Event Permit Application - Downtown Improvement Area | Application submitted at least 30 days in advance of event for areas located within the Downtown Improvement Area. | $212 plus applicable technology fee |
| 349 | Planning & Inspections | 441510 | Special Event Permit Application - late fee | Application submitted at least 7 days but less than 30 days in advance of event. | $64 plus applicable technology fee |
| 350 | Planning & Inspections | 441310 | Temporary Event Permit Application | Application submitted at least 30 days in advance of event. Event not to exceed 24 hours. | $64 plus applicable technology fee |
| 351 | Planning & Inspections | 441310 | Temporary Event Permit Application-late fee | Application submitted at least 7 days but less than 30 days in advance of event. Event not to exceed 24 hours. | $64 plus applicable technology fee |
| 352 | Planning & Inspections | 441260 | Planning Documents | Any Other Medium | Cost plus applicable technology fee |
| 353 | **Planning & Inspections** | **441260** | **Planning Documents** | **Special Publications of City and Geographical Information** | |
| 354 | Planning & Inspections | 441260 | Planning Documents | Planning dept. demo pack | $19 plus applicable technology fee |
| 355 | Planning & Inspections | 441260 | Planning Documents | Zoning Map Series | $176 plus applicable technology fee |
| 356 | Planning & Inspections | 441260 | Planning Documents | 2025 Plan for El Paso Map Atlas | $56 plus applicable technology fee |
| 357 | Planning & Inspections | 441260 | Planning Documents | 2025 Plan for El Paso Map (single 11 x 17) | $5 plus applicable technology fee |
| 358 | Planning & Inspections | 441260 | Planning Documents | 2026 Plan for El Paso Map (single 24 x 36) | $10 plus applicable technology fee |
| 359 | **Planning & Inspections** | **441260** | **Planning Documents** | **GIS Information** | |
| 360 | **Planning & Inspections** | **441260** | **Planning Documents** | **Maps-size of longest side** | |
| 361 | Planning & Inspections | 441260 | Planning Documents | up to 12" | $1 plus applicable technology fee |
| 362 | Planning & Inspections | 441260 | Planning Documents | up to 24" | $5 plus applicable technology fee |
| 363 | Planning & Inspections | 441260 | Planning Documents | up to 36" | $10 plus applicable technology fee |
| 364 | Planning & Inspections | 441260 | Planning Documents | over 36" | $15 plus applicable technology fee |
| 365 | Planning & Inspections | 441260 | Planning Documents | Street Code Book | $33 plus applicable technology fee |
| 366 | Planning & Inspections | 441260 | Applications - Zoning | Zoning Condition or Amendment Release | $232 plus applicable technology fee |
| 367 | Planning & Inspections | 441260 | Applications - Zoning | Rezoning -up to and including 1 acre | $917 plus applicable technology fee |
| 368 | Planning & Inspections | 441260 | Applications - Zoning | Rezoning - over 1 acre up to and including 10 acres | $991 plus applicable technology fee |
| 369 | Planning & Inspections | 441260 | Applications - Zoning | Rezoning - over 10 acres up to and including 30 acres | $1,064 plus applicable technology fee |
| 370 | Planning & Inspections | 441260 | Applications - Zoning | Rezoning - over 30 acres up to and including 50 acres | $1,131 plus applicable technology fee |
| 371 | Planning & Inspections | 441260 | Applications - Zoning | Rezoning - over 50 acres up to and including 75 acres | $1,198 plus applicable technology fee |
| 372 | Planning & Inspections | 441260 | Applications - Zoning | Rezoning - over 75 acres or more | $1,693 plus applicable technology fee |
| 373 | Planning & Inspections | 441260 | Applications - Zoning | Special Permit - up to and including 1 acre | $709 plus applicable technology fee |

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| 374 | Planning & Inspections | 441260 | Applications - Zoning | Special Permit - over 1 acre up to and including 3 acres | $777 plus applicable technology fee |
| 375 | Planning & Inspections | 441260 | Applications - Zoning | Special Permit - over 3 acres up to and including 5 acres | $848 plus applicable technology fee |
| 376 | Planning & Inspections | 441260 | Applications - Zoning | Special Permit - over 5 acres up to and including 10 acres | $919 plus applicable technology fee |
| 377 | Planning & Inspections | 441260 | Applications - Zoning | Special Permit - over 10 acres or more | $1,058 plus applicable technology fee |
| 378 | Planning & Inspections | 441260 | Applications - Zoning | Detailed Site Development Plan Review - up to and including 1 acre | $352 plus applicable technology fee |
| 379 | Planning & Inspections | 441260 | Applications - Zoning | Detailed Site Development Plan Review - over 1 acre up to and including 3 acres | $415 plus applicable technology fee |
| 380 | Planning & Inspections | 441260 | Applications - Zoning | Detailed Site Development Plan Review - over 3 acres up to and including 5 acres | $495 plus applicable technology fee |
| 381 | Planning & Inspections | 441260 | Applications - Zoning | Detailed Site Development Plan Review - over 5 acres up to and including 10 acres | $562 plus applicable technology fee |
| 382 | Planning & Inspections | 441260 | Applications - Zoning | Detailed Site Development Plan Review - over 10 acres or more | $709 plus applicable technology fee |
| 383 | Planning & Inspections | 441260 | Applications - Zoning | Comprehensive Sign Plan Review - up to and including 1 acre | $352 plus applicable technology fee |
| 384 | Planning & Inspections | 441260 | Applications - Zoning | Comprehensive Sign Plan Review - over 1 acre up to and including 3 acres | $415 plus applicable technology fee |
| 385 | Planning & Inspections | 441260 | Applications - Zoning | Comprehensive Sign Plan Review - over 3 acres up to and including 5 acres | $495 plus applicable technology fee |
| 386 | Planning & Inspections | 441260 | Applications - Zoning | Comprehensive Sign Plan Review - over 5 acres up to and including 10 acres | $562 plus applicable technology fee |
| 387 | Planning & Inspections | 441260 | Applications - Zoning | Comprehensive Sign Plan Review - over 10 acres or more | $709 plus applicable technology fee |
| 388 | Planning & Inspections | 441270 | Applications - Zoning | ROW Metes and Bounds Dedication Application | $355 plus applicable technology fee |
| 389 | Planning & Inspections | 441280 | Applications - Zoning | Special Contract Amendment | $232 plus applicable technology fee |
| 390 | Planning & Inspections | 441000 | Applications - Subdivisions | Major Preliminary | $2,013 plus applicable technology fee |
| 391 | Planning & Inspections | 441000 | Applications - Subdivisions | Major Final | $1,902 plus applicable technology fee |
| 392 | Planning & Inspections | 441000 | Applications - Subdivisions | Major Combination | $2,211 plus applicable technology fee |
| 393 | Planning & Inspections | 441000 | Applications - Subdivisions | Development Plat | $1,846 plus applicable technology fee |
| 394 | Planning & Inspections | 441000 | Applications - Subdivisions | Minor | $689 plus applicable technology fee |
| 395 | Planning & Inspections | 441000 | Applications - Subdivisions | Re-Subdivision Preliminary | $1,064 plus applicable technology fee |
| 396 | Planning & Inspections | 441000 | Applications - Subdivisions | Re-Subdivision Final | $987 plus applicable technology fee |
| 397 | Planning & Inspections | 441000 | Applications - Subdivisions | Subdivisions Improvement Completion Extension | $145 plus applicable technology fee |
| 398 | Planning & Inspections | 441000 | Applications - Subdivisions | Re-Subdivision Combination | $1,146 plus applicable technology fee |
| 399 | Planning & Inspections | 441000 | Applications - Subdivisions | Amending | $668 plus applicable technology fee |
| 400 | Planning & Inspections | 441000 | Applications - Subdivisions | Platting Determination Certificate | $30 plus applicable technology fee |
| 401 | Planning & Inspections | 441590 | Subdivision Improvements Review Application | Review Only | $22 per acre, plus applicable technology fee |
| 402 | Planning & Inspections | 441260 | Construction Improvement Permit | Improvement Inspection | $148 + $21 per trip, plus applicable technology fee |
| 403 | Planning & Inspections | 441260 | Subdivision Inspections | 0.1-10.0 acre | $148 + $21 per trip, plus applicable technology fee |
| 404 | Planning & Inspections | 441260 | Subdivision Inspections | 10.1-30.0 acre | $255 + $21 per trip, plus applicable technology fee |
| 405 | Planning & Inspections | 441260 | Subdivision Inspections | 30.1-60.0 acre | $448 + $21 per trip, plus applicable technology fee |
| 406 | Planning & Inspections | 441260 | Subdivision Inspections | 60.1-100.0 acre | $815 + $21 per trip, plus applicable technology fee |
| 407 | Planning & Inspections | 441260 | Subdivision Inspections | Over 100 acres | $1,333 + $21 per trip, plus applicable technology fee |
| 408 | Planning & Inspections | 441000 | Applications - Subdivisions | Grading Plan - Additional fee is required for additional review, additional inspection, or expedite review | $84 plus applicable technology fee |
| 409 | Planning & Inspections | 441000 | Applications - Subdivisions | Subdivision Improvement Plan - Beyond the second review additional fee | $168 plus applicable technology fee |
| 410 | Planning & Inspections | 441000 | Applications - Vesting | Review of Regulation for Development Applications | $150 Base Fee plus $75 for each additional hours after 2 hours plus applicable technology fee. |
| 411 | Planning & Inspections | 441000 | Applications - Land Study | Applications Land Study - 0.0 up to and including 300 acres | $4719 plus applicable technology fee. |
| 412 | Planning & Inspections | 441000 | Applications - Land Study | Applications Land Study - over 300 acres up to and including 600 acres | $6,958 plus applicable technology fee. |
| 413 | Planning & Inspections | 441000 | Applications - Land Study | Applications Land Study - over 600 acres up to and including 900 acres | $8,906 plus applicable technology fee. |
| 414 | Planning & Inspections | 441000 | Applications - Land Study | Applications Land Study - over 900 acres or more | $11,651 plus applicable technology fee. |
| 415 | Planning & Inspections | 441000 | Applications - Revised Land Study | Applications Land Study - 0.00 up to and including 300 acres | $2,293 plus applicable technology fee. |
| 416 | Planning & Inspections | 441000 | Applications - Revised Land Study | Applications Land Study - over 300 acres | $3,381 plus applicable technology fee. |
| 417 | Planning & Inspections | 441000 | Applications - Revised Land Study | Applications Land Study - over 600 acres | $4,327 plus applicable technology fee. |
| 418 | Planning & Inspections | 441000 | Applications - Revised Land Study | Applications Land Study - over 900 acres | $5,661 plus applicable technology fee. |
| 419 | Planning & Inspections | 441000 | Applications - MTP Amendment | Major Thoroughfare Plan Amendment | $645 plus applicable technology fee. |
| 420 | Planning & Inspections | 441000 | Comp Plan Amendment | Comprehensive Plan Amendment | $645 plus applicable technology fee. |
| 421 | Planning & Inspections | 441000 | Applications - Vacations & Dedications | Vacation of Recorded Subdivision | $1,201 plus applicable technology fee. |
| 422 | Planning & Inspections | 441000 | Applications - Vacations & Dedications | Vacation of Public Easements | $1,023 plus applicable technology fee. |
| 423 | Planning & Inspections | 441000 | Applications - Vacations & Dedications | Vacation of Public Rights-of-Way | $1,023 plus applicable technology fee. |
| 424 | Planning & Inspections | 441000 | Applications - Vacations & Dedications | Dedication of Rights-of-Way by Metes & Bounds | $595 plus applicable technology fee. |
| 425 | Planning & Inspections | 441000 | Applications - Vacations & Dedications | Dedication of Public Easements by Metes & Bounds | $595 plus applicable technology fee. |
| 426 | Planning & Inspections | 441000 | Other Applications | Street Name Change | $2,056 plus applicable technology fee. |
| 427 | Planning & Inspections | 441000 | Other Applications | Annexation | $654 plus applicable technology fee. |
| 428 | Planning & Inspections | 441000 | Other Applications | Complete subdivision ordinance | $16 plus applicable technology fee. |
| 429 | Planning & Inspections | 441260 | Other Applications | Zoning verification letter, basic/ no special contracts or permits | $31 plus applicable technology fee. |
| 430 | Planning & Inspections | 441270 | Other Applications | Each additional parcel | $7 plus applicable technology fee. |
| 431 | Planning & Inspections | 441280 | Other Applications | Zoning verification letter/ with special contracts or permits | $65 plus applicable technology fee. |
| 432 | Planning & Inspections | 441290 | Other Applications | Each additional parcel | $14 plus applicable technology fee. |
| 433 | Planning & Inspections | 441300 | Other Applications | Zoning verification letter/ with specific request for information | $30 plus $36 per 1/2 hour of staff research plus applicable technology fee. |
| 434 | Planning & Inspections | 441190 | Other Applications | Shared Parking | $146 plus applicable technology fee. |
| 435 | Planning & Inspections | 441310 | Other Applications | Special Investigation | $84 plus applicable technology fee. |
| 436 | Planning & Inspections | 441320 | Other Applications | Additional requests for information for above | $84 plus applicable technology fee. |

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| 437 | Planning & Inspections | 441330 | Other Applications | Processing fee for high screening walls | $80 plus applicable technology fee. |
| 438 | Planning & Inspections | 441340 | Other Applications | Rescind mandatory wall requirement | $80 plus applicable technology fee. |
| 439 | Planning & Inspections | 441350 | Other Applications | Classification of use from zoning administrator | $49 plus applicable technology fee. |
| 440 | Planning & Inspections | 441160 | Other Applications | Zoning Board of Adjustment - residential application | $728 plus applicable technology fee. |
| 441 | Planning & Inspections | 441160 | Other Applications | Zoning Board of Adjustment - commercial application | $728 plus applicable technology fee. |
| 442 | Planning & Inspections | 441160 | Legal Nonconforming | Registration for Legal Nonconforming use | $87 plus applicable technology fee. |
| 443 | Planning & Inspections | 441190 | NEW | Pre-application meeting | $73/hr plus applicable technology fee. |
| 444 | Planning & Inspections | 441190 | NEW | Detailed Site Plan-Administrative Modification | $194 plus applicable technology fee. |
| 445 | Planning & Inspections | 441160 | Historic Landmark Commission | Appeal of Historic Landmark commission decision | $308 plus applicable technology fee. |
| 446 | Planning & Inspections | 441060 | Development | Flood Determination Letter | $12 plus applicable technology fee. |
| 447 | Planning & Inspections | 441090 | Electronic Conversion | Flat fee for COEP to convert Paper plans to Electronic Documents- Residential | $24.00 plus applicable tech fee |
| 448 | Planning & Inspections | 441090 | Electronic Conversion | Flat fee for COEP to convert Paper plans to Electronic Documents- Engineering- Land Development | $30.00 plus applicable technology fee |
| 449 | Planning & Inspections | 441090 | Electronic Conversion | Flat fee for COEP to convert Paper plans to Electronic Documents- Commercial | $45.00 plus applicable technology fee |
| 450 | Planning & Inspections | 441090 | Administrative Fee (Permit Cancellation) | Permit cancellation fee for permits that are not assessed a plan review fee. | Equal to 30% of permit fee plus applicable technology fee |
| 451 | Planning & Inspections | 441090 | Electronic Conversion | Flat fee for COEP to convert Paper plans to Electronic Documents – Zoning | $30.00 plus applicable technology fee |
| 452 | Planning & Inspections | 441090 | Completion Permit | Completion Permit for Plumbing, Mechanical or Electrical Permits | 50% of original mechanical, plumbing or electrical permit fee or the base fee, whichever is higher plus applicable technology fee |
| 453 | Planning & Inspections | | Board and Secure Permit Fee | Board and Secure Permit Fee: | Level I: Single Family and up to a quadraplex on one parcel or commercial building less than 5,000 sq. ft.: $115<br>Level II: Commercial building greater than 5,000 sq. ft. but less than 10,000 sq. ft.: $231<br>Level III: Commercial building greater than 10,000 sq. ft.: $346 plus applicable technology fee |
| 454 | Planning & Inspections | 441100 | Plan Review - Re-Submission Fee | | $212 plus applicable technology fee |
| 455 | Planning & Inspections | 441090 | Plan Review- Customized Review | | Six hundred forty five dollars ($645) plus one hundred and fifty six dollars ($156) for each hour or portion of an hour of plan review time plus applicable technology fee. |
| 456 | Planning & Inspections | 441090 | Plan Review - Review by Appointment | | Two hundred and fifty six dollars ($256) plus ninety four dollars ($94) for each hour or portion of an hour of plan review time plus applicable technology fee. |
| 457 | Planning & Inspections | 441090 | Commercial Plan Review - Review Fee | | Equal to 30% of building permit fee plus applicable technology fee |
| 458 | Planning & Inspections | 441090 | Appeals Board Fees | | $555 plus applicable technology fee |
| 459 | Planning & Inspections | 441090 | Building and Standards Commission | Hearing/Rehearing for Building and Standards Comm. | $555 plus applicable technology fee |
| 460 | Planning & Inspections | 441010 | Building Permits | Solar Shingle per 100 sq. ft. | $14 per sq. ft. plus base fee plus applicable technology fee |
| 461 | Planning & Inspections | 441010 | Building Permits | Contractor starting work without a permit on a residential building, structure, electrical, gas, mechanical, irrigation, or plumbing system before obtaining the necessary permits or written authorization from the building official | Triple the permit fee for working without a permit plus applicable technology fee |
| 462 | Planning & Inspections | 441010 | Building Permits | Contractor starting work without a permit on a commercial building, structure, electrical, gas, mechanical, irrigation, or plumbing system before obtaining the necessary permits or written authorization from the building official | Triple the permit fee for working without a permit plus applicable technology fee |
| 463 | Planning & Inspections | 441011 | Building Permits | Homeowner starting work without a permit on his own residential building, structure, electrical, gas, mechanical, irrigation or plumbing system before obtaining the necessary permits or written authorization from the building official | Double the permit fee for working without a permit plus applicable technology fee |
| 464 | Planning & Inspections | 441020 | Building Permits | Permit which required only one inspection | $76 plus applicable technology fee |
| 465 | Planning & Inspections | 441020 | Building Permits | Pre-Inspection Fee | $76 plus applicable technology fee |
| 466 | Planning & Inspections | 441020 | Building Permits | building/existing building C of O | $76 plus applicable technology fee |
| 467 | Planning & Inspections | 441020 | Building Permits | building /fences | $76 plus applicable technology fee |
| 468 | Planning & Inspections | 441020 | Building Permits | Building/electrical fence | $152 plus applicable technology fee |
| 469 | Planning & Inspections | 441020 | Building Permits | building/placement | $76 plus applicable technology fee |
| 470 | Planning & Inspections | 441020 | Building Permits | building/plumbing/CHP | $76 plus applicable technology fee |
| 471 | Planning & Inspections | 441020 | Building Permits | building/right of way | $76 plus applicable technology fee |
| 472 | Planning & Inspections | 441020 | Building Permits | building/siding | $76 plus applicable technology fee |
| 473 | Planning & Inspections | 441020 | Building Permits | building/weatherization | $76 plus applicable technology fee |
| 474 | Planning & Inspections | 441020 | Building Permits | building/windows | $76 plus applicable technology fee |
| 475 | Planning & Inspections | 441020 | Building Permits | Permit which required two inspections - will receive detail | $115 plus applicable technology fee |
| 476 | Planning & Inspections | 441020 | Building Permits | Demolition Permit | $115 plus applicable technology fee |
| 477 | Planning & Inspections | 441020 | Building Permits | building/residential/swimming pool, spa | $115 plus applicable technology fee |
| 478 | Planning & Inspections | 441020 | Building Permits | building/retaining walls | $115 plus applicable technology fee |
| 479 | Planning & Inspections | 441020 | Building Permits | Moving a building | $115 plus applicable technology fee |
| 480 | **Planning & Inspections** | **441020** | **Building Permits** | **Temporary structures-amusement devices** | |
| 481 | Planning & Inspections | 441020 | Building Permits | per ride-per month | $9 plus applicable technology fee |
| 482 | Planning & Inspections | 441020 | Building Permits | minimum | $51 plus applicable technology fee |
| 483 | Planning & Inspections | 441190 | Building Permits | Cellular Service | Based on the valuation of the tower. The same as a commercial building. plus applicable technology fee |
| 484 | Planning & Inspections | 441140 | Sidewalk, Street and Public ROW Rental | Permit Fee | $40 plus applicable technology fee |
| 485 | Planning & Inspections | 441140 | Sidewalk, Street and Public ROW Rental | Per Month | $ 0.14 / Sq. ft. plus applicable technology fee |
| 486 | Planning & Inspections | 441140 | Sidewalk, Street and Public ROW Rental | minimum | $51 plus applicable technology fee |
| 487 | **Planning & Inspections** | **441140** | **Sidewalk, Street and Public ROW Rental** | **If the street rental prevents use of :** | |
| 488 | Planning & Inspections | 441140 | Sidewalk, Street and Public ROW Rental | If the street rental prevents use of on-street parking meters | $9/day per meter plus applicable technology fee |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
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| 489 | Planning & Inspections | 441020 | Building Permits - Commercial | | For Structural repair work costing over five hundred dollars ($500.00) and less than fifteen thousand dollars ($15,000.00), all repair work, new work and remodeling with a valuation up to and not including fifteen thousand dollars and requiring plans and plan review, the fee shall be one hundred sixty dollars and forty-nine cents ($160.49) plus plan review fee and applicable technology fee. |
| 490 | Planning & Inspections | 441020 | Building Permits - Commercial | | For a valuation from fifteen thousand dollars and including one hundred thousand dollars, the fee shall be one hundred sixty-one dollars and twelve cents ($161.12) for the first fifteen thousand dollars plus eight dollars and forty-eight cents ($8.48) per thousand for each additional thousand or fraction thereof by which the valuation exceeds fifteen thousand dollars plus plan review fee and applicable technology fee. |
| 491 | Planning & Inspections | 441020 | Building Permits - Commercial | | For a valuation over one hundred thousand dollars up to and including five hundred thousand dollars, the fee shall be eight hundred thirty-seven dollars and forty cents ($837.40) for the first one hundred thousand dollars, plus six dollars and thirty-six cents ($6.36) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars plus plan review fee and applicable technology fee. |
| 492 | Planning & Inspections | 441020 | Building Permits - Commercial | | For a valuation over five hundred thousand dollars up to and including one million dollars, the fee shall be three thousand one hundred twelve dollars and seventy-two cents ($3,112.72) for the first five hundred thousand dollars plus three dollars and twenty eight cents ($3.28) for each one thousand dollars of fraction thereof by which the valuation exceeds five hundred thousand dollars plus plan review fee and applicable technology fee. |
| 493 | Planning & Inspections | 441020 | Building Permits - Commercial | | For a valuation over one million dollars, the fee shall be four thousand seven hundred fifty-eight dollars and thirty-four cents ($4,758.34) for the first one million dollars plus two dollars and twelve cents ($2.12) for each one thousand dollars of fraction thereof by which the valuation exceeds one million thousand dollars plus plan review fee and applicable technology fee. |
| 494 | Planning & Inspections | 441020 | Building Permits - Commercial | Plan Review for Commercial Swimming Pool | $238 plus applicable technology fee |
| 495 | Planning & Inspections | 441020 | Building Permits - Commercial | Plan Review for Commercial Spa | $185 plus applicable technology fee |
| 496 | Planning & Inspections | 441020 | Building Permits | Completion Permit | 50% of current permit fee plus applicable technology fee |
| 497 | Planning & Inspections | 441020 | Building Permits | Foundation Only Permit | 10% of total permit fee plus applicable technology fee |
| 498 | Planning & Inspections | 441020 | Building Permits - Commercial | Shell Permit | 80% of building permit fee plus applicable technology fee |
| 499 | Planning & Inspections | 441020 | Building Permits - Commercial | Tenant Improvement Permit For Existing Buildings | 20% of building permit fee plus applicable technology fee |
| 500 | Planning & Inspections | 441020 | Building Permits - Commercial | Tenant Improvement Permit For New Buildings | 20% of building permit fee plus applicable technology fee |
| 501 | Planning & Inspections | 441120 | Landscape Buyout Fee | Landscape Buyout Fee | Landscape fees in lieu of installation Calculation based on $5,300 per plan unit. plus applicable technology fee |
| 502 | Planning & Inspections | 441120 | Single Family Residential Landscape Buyout Fee | Landscape Buyout Fee | Landscape fees in lieu of installation $150 plus applicable technology fee |
| 503 | Planning & Inspections | 441040 | Electrical Permits | SCHEDULE A | Ordinary minor repairs costing under $1,000,000 requiring building permit fee shall be according to Schedule B. plus applicable technology fee |
| 504 | Planning & Inspections | 441040 | Electrical Permits | $1,000.00 to $6,000.00 | Repair work costing over $1,000.00 and all new and remodeling work with a building permit valuation up to including $6,000.00 shall be $76 plus applicable technology fee. |
| 505 | Planning & Inspections | 441040 | Electrical Permits | $6,000.00 to $15,000.00 | Building permit valuation over $6,000.00 shall be $78 for the first $6,000.00 plus $1.05 for each additional thousand of fraction thereof up to and including $15,000.00 plus applicable technology fee. |
| 506 | Planning & Inspections | 441040 | Electrical Permits | $15,000.00 to $100,000.00 | Building permit valuation over $15,000 fee shall be $89 for the first $15,000.00 plus $1.05 for each additional thousand or fraction thereof up to and including $100,000.00 plus applicable tech fee. |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 507 | Planning & Inspections | 441040 | Electrical Permits | $100,000.00 to $500,000.00 | Building permit valuation over $100,000.00 shall be $222 for the first $100,000.00 plus $1.05 for each additional thousand or fraction thereof up to and including $500,000.00 plus applicable technology fee. |
| 508 | Planning & Inspections | 441040 | Electrical Permits | $500,000.00 to $1,000,000.00 | Building permit valuation over $500,000.00 shall be $634 for the first $500,000.00 plus $1.05 for each additional thousand or fraction thereof up to and including $1,000,000.00 plus applicable technology fee. |
| 509 | Planning & Inspections | 441040 | Electrical Permits | $1,000,000.00 and over | Building permit valuation over $1,000,000.00 shall be $1,051 for the first $1,000,000.00 plus $1.05 for each additional thousand for fraction plus applicable technology fee. |
| 510 | Planning & Inspections | 441040 | Electrical Permits | SCHEDULE B | Fees as herein established shall be paid for ordinary minor repairs costing under $1,000.00 or jobs without building permits plus applicable technology fee |
| 511 | Planning & Inspections | 441040 | Electrical Permits | Base fee, ea. (non-refundable) | $76 plus applicable technology fee |
| 512 | **Planning & Inspections** | **441040** | **Electrical Permits** | **Service entrance:** | |
| 513 | Planning & Inspections | 441040 | Electrical Permits | Temporary, ea. | $47 based on quantity plus base fee and applicable technology fee |
| 514 | **Planning & Inspections** | **441040** | **Electrical Permits** | **New change or replace** | |
| 515 | Planning & Inspections | 441040 | Electrical Permits | Each Service | $30 based on quantity plus base fee and applicable technology fee |
| 516 | Planning & Inspections | 441040 | Electrical Permits | Max Service Entrance Fee | $130 plus applicable technology fee |
| 517 | **Planning & Inspections** | **441040** | **Electrical Permits** | **Outlets:** | |
| 518 | Planning & Inspections | 441040 | Electrical Permits | 1 to 20 ea. | $1.17 Based on quantity plus base fee and applicable technology fee |
| 519 | Planning & Inspections | 441040 | Electrical Permits | 21 to 40 ea. | $0.90 Based on quantity plus base fee and applicable technology fee |
| 520 | Planning & Inspections | 441040 | Electrical Permits | Over 40 ea. | $0.90 Based on quantity plus base fee and applicable technology fee |
| 521 | **Planning & Inspections** | **441040** | **Electrical Permits** | **Fixtures:** | |
| 522 | Planning & Inspections | 441040 | Electrical Permits | 1 to 20 ea. | $1.17 Based on quantity plus base fee and applicable technology fee |
| 523 | Planning & Inspections | 441040 | Electrical Permits | 21 to 40 ea. | $0.90 Based on quantity plus base fee and applicable technology fee |
| 524 | Planning & Inspections | 441040 | Electrical Permits | Over 40 ea. | $0.73 based on quantity plus base fee and applicable technology fee |
| 525 | Planning & Inspections | 441040 | Electrical Permits | Range, ea. | $3.18 Based on quantity plus base fee and applicable technology fee |
| 526 | Planning & Inspections | 441040 | Electrical Permits | Dryer, ea. | $3.18 Based on quantity plus base fee and applicable technology fee |
| 527 | Planning & Inspections | 441040 | Electrical Permits | Water heater, ea. | $3.18 Based on quantity plus base fee and applicable technology fee |
| 528 | Planning & Inspections | 441040 | Electrical Permits | Furnace, ea. | $3.18 Based on quantity plus base fee and applicable technology fee |
| 529 | Planning & Inspections | 441040 | Electrical Permits | Dishwater, ea. | $3.18 Based on quantity plus base fee and applicable technology fee |
| 530 | Planning & Inspections | 441040 | Electrical Permits | Garbage disposal, ea. | $3.18 Based on quantity plus base fee and applicable technology fee |
| 531 | Planning & Inspections | 441040 | Electrical Permits | Trash compactor, ea. | $3.18 Based on quantity plus base fee and applicable technology fee |
| 532 | Planning & Inspections | 441040 | Electrical Permits | Bathroom heater, ea. | $3.18 Based on quantity plus base fee and applicable technology fee |
| 533 | Planning & Inspections | 441040 | Electrical Permits | Evaporative cooler, ea. | $3.18 Based on quantity plus base fee and applicable technology fee |
| 534 | Planning & Inspections | 441040 | Electrical Permits | Refrigerated air conditioner, per ton | $1.05 based on quantity plus base fee and applicable technology fee |
| 535 | Planning & Inspections | 441040 | Electrical Permits | Transformer type welder, ea. | $13 based on quantity plus base fee and applicable technology fee |
| 536 | Planning & Inspections | 441040 | Electrical Permits | X-ray machine, ea. | $38 based on quantity plus base fee and applicable technology fee |
| 537 | **Planning & Inspections** | **441040** | **Electrical Permits** | **Fractional H.P. Motor, per H.P:** | |
| 538 | Planning & Inspections | 441040 | Electrical Permits | 1 to 10 H.P. | $2.11 based on quantity plus base fee and applicable technology fee |
| 539 | Planning & Inspections | 441040 | Electrical Permits | Over 10 H.P., ea. | $1.05 based on quantity plus base fee and applicable technology fee |
| 540 | **Planning & Inspections** | **441040** | **Electrical Permits** | **Motor, per H.P.** | |
| 541 | Planning & Inspections | 441040 | Electrical Permits | 1 to 20 H.P., ea. | $2.11 based on quantity plus base fee and applicable technology fee |
| 542 | Planning & Inspections | 441040 | Electrical Permits | Over 20 H.P., ea. | $1.05 based on quantity plus base fee and applicable technology fee |
| 543 | Planning & Inspections | 441040 | Electrical Permits | Line work, per pole | $4.23 based on quantity plus base fee and applicable technology fee |
| 544 | Planning & Inspections | 441040 | Electrical Permits | Streamer lights, per circuit | $8.47 based on quantity plus base fee and applicable technology fee |
| 545 | Planning & Inspections | 441040 | Electrical Permits | Feed rail and bus way, per linear foot | $0.74 based on quantity plus base fee and applicable technology fee |
| 546 | Planning & Inspections | 441040 | Electrical Permits | Under floor duct or cellular raceway per linear foot | $0.27 based on quantity plus base fee and applicable technology fee |
| 547 | Planning & Inspections | 441040 | Electrical Permits | Power or lighting transformer per k.v.a. | $1.05 based on quantity plus base fee and applicable technology fee |
| 548 | Planning & Inspections | 441040 | Electrical Permits | Mobile home | $14 based on quantity plus base fee and applicable technology fee |
| 549 | **Planning & Inspections** | **441040** | **Electrical Permits** | **T.V. Outlets-master systems only:** | |
| 550 | Planning & Inspections | 441040 | Electrical Permits | Base fee | $24 based on quantity plus base fee and applicable technology fee |
| 551 | Planning & Inspections | 441040 | Electrical Permits | Plus per outlet | $2 based on quantity plus base fee and applicable technology fee |
| 552 | Planning & Inspections | 441040 | Electrical Permits | Swimming pool; hot-tub; spa; Jacuzzi; ea. | $46 based on quantity plus base fee and applicable technology fee |
| 553 | Planning & Inspections | 441040 | Electrical Permits | Temporary installation such as carnivals, show windows, conventions, etc., ea. | $51 based on quantity plus base fee and applicable technology fee |
| 554 | Planning & Inspections | 441040 | Electrical Permits | Generators | $51 based on quantity plus base fee and applicable technology fee |
| 555 | Planning & Inspections | 441040 | Electrical Permits | Others not covered | $14 based on quantity plus base fee and applicable technology fee |
| 556 | Planning & Inspections | 441040 | Electrical Permits | Re-inspection fee, ea. | $65 and applicable technology fee |
| 557 | Planning & Inspections | 441040 | Electrical Permits | Solar heating systems | $24 based on quantity plus base fee and applicable technology fee |
| 558 | Planning & Inspections | 441040 | Electrical Permits | Solar panels, ea. | $14 based on quantity plus base fee and applicable technology fee |

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| 559 | Planning & Inspections | 441070 | Mechanical | Base fee, ea. (non-refundable) | $77 and applicable technology fee |
| 560 | Planning & Inspections | 441070 | Mechanical | Boiler: 5 horsepower or less, ea. | $36 based on quantity plus base fee and applicable technology fee |
| 561 | Planning & Inspections | 441070 | Mechanical | Boiler Horsepower additional over 5, ea. | $36 plus $6.35 per horsepower over 5, based on quantity plus base fee and applicable technology fee |
| 562 | Planning & Inspections | 441070 | Mechanical | Each evaporative cooler | $24 based on quantity plus base fee and applicable technology fee |
| 563 | Planning & Inspections | 441070 | Mechanical | Each force air or gravity heater or furnace | $24 based on quantity plus base fee and applicable technology fee |
| 564 | Planning & Inspections | 441070 | Mechanical | Non-ducted heating appliances; wall, space, unit infrared heaters, ea. | $22 Based on quantity plus base fee and applicable technology fee |
| 565 | Planning & Inspections | 441070 | Mechanical | Combination heating-cooling unit or refrigeration unit, ea. | $47 plus $6.35 per ton plus base fee and applicable technology fee |
| 566 | Planning & Inspections | 441070 | Mechanical | Heat exchanger, ea. | $22 Based on quantity plus base fee and applicable technology fee |
| 567 | Planning & Inspections | 441070 | Mechanical | Air handlers and mixing boxes, ea. | $22 Based on quantity plus base fee and applicable technology fee |
| 568 | Planning & Inspections | 441070 | Mechanical | Perimeter convectors, per linear foot | $3.18 Based on quantity plus base fee and applicable technology fee |
| 569 | Planning & Inspections | 441070 | Mechanical | Cooling tower | $39 plus base fee and applicable technology fee |
| 570 | Planning & Inspections | 441070 | Mechanical | Power units: icemakers, walk-in coolers, reach -in coolers, etc., ea. | $24 plus $6.35 per ton, ventilation system and/or fans, ducts and applicable technology fee |
| 571 | Planning & Inspections | 441070 | Mechanical | Icemakers not a portion of heating and cooling system no tons | $36 plus base fee and applicable technology fee |
| 572 | Planning & Inspections | 441070 | Mechanical | Condensate drains | $9 based on quantity plus base fee and applicable technology fee |
| 573 | Planning & Inspections | 441070 | Mechanical | Solar Systems (excluding duct work) | $36 plus base fee and applicable technology fee |
| 574 | Planning & Inspections | 441070 | Mechanical | Collectors | $20 Based on quantity plus base fee and applicable technology fee |
| 575 | Planning & Inspections | 441070 | Mechanical | Hood and/or exhaust fan, duct: Residential | $9.54 based on quantity plus base fee and applicable technology fee |
| 576 | Planning & Inspections | 441070 | Mechanical | Hood and/or exhaust fan, duct: Non-Residential | $153 plus base fee and applicable technology fee |
| 577 | Planning & Inspections | 441070 | Mechanical | Restroom exhaust fan and/or duct/Dryer Vent: Residential | $6.35 Based on quantity plus base fee and applicable technology fee |
| 578 | Planning & Inspections | 441070 | Mechanical | Restroom exhaust fan and/or duct/Dryer Vent: Non-Residential | $9.53 based on quantity plus base fee and applicable technology fee |
| 579 | Planning & Inspections | 441070 | Mechanical | Fire dampers, ea. | $3.18 Based on quantity plus base fee and applicable technology fee |
| 580 | Planning & Inspections | 441070 | Mechanical | Humidifiers, ea. | $20.11 Based on quantity plus base fee and applicable technology fee |
| 581 | Planning & Inspections | 441070 | Mechanical | Ducts: Heating, cooling and/or under slab 1-10 openings | $21.24 Based on quantity plus base fee and applicable technology fee |
| 582 | Planning & Inspections | 441070 | Mechanical | Ducts: Heating, cooling and/or under slab 11-20 openings | $27.54 Based on quantity plus base fee and applicable technology fee |
| 583 | Planning & Inspections | 441070 | Mechanical | Ducts: Heating, cooling and/or under slab 21-30 openings | $34 based on quantity plus base fee and applicable technology fee |
| 584 | Planning & Inspections | 441070 | Mechanical | Ducts: Heating, cooling and/or under slab over 30 openings | $36 plus $1 for each opening plus base fee and applicable technology fee |
| 585 | Planning & Inspections | 441040 | Mechanical | Re-inspection fee, ea. | $65 and applicable technology fee |
| 586 | Planning & Inspections | 441120 | Plumbing | Base fee, ea. (non-refundable) | $76 and applicable technology fee |
| 587 | Planning & Inspections | 441120 | Plumbing | Fixture: Backflow prevention device | $9.53 Based on quantity plus base fee and applicable technology fee |
| 588 | Planning & Inspections | 441120 | Plumbing | house to sewer curb cut | $26.48 plus base fee and applicable technology fee |
| 589 | Planning & Inspections | 441120 | Plumbing | Sewer tap | $10.59 plus base fee and applicable technology fee |
| 590 | Planning & Inspections | 441120 | Plumbing | Water closet 1-5 | $20.12 plus base fee and applicable technology fee |
| 591 | Planning & Inspections | 441120 | Plumbing | Water closet over 5 | $14.83 plus base fee and applicable technology fee |
| 592 | Planning & Inspections | 441120 | Plumbing | Water closet reset | $14.83 plus base fee and applicable technology fee |
| 593 | Planning & Inspections | 441120 | Plumbing | Inspection outside City limit | $76.25 and applicable technology fee |
| 594 | Planning & Inspections | 441120 | Plumbing | re-inspection | $64.60 and applicable technology fee |
| 595 | Planning & Inspections | 441120 | Plumbing | surcharge on above fees | $96.36 and applicable technology fee |
| 596 | Planning & Inspections | 441120 | Plumbing | additional surcharge after water connected | $96.36 and applicable technology fee |
| 597 | Planning & Inspections | 441120 | Plumbing | Consumer Health Permit - Inspections for 3 compartment sink, grease trap, etc. | $76.25 and applicable technology fee |
| 598 | Planning & Inspections | 441120 | Plumbing | Grease trap, sand traps, separation tanks, dental chair, dishwater, washing machine, garbage disposal unit, water softener, electric water heater, indirect waste line into plumbing drain or fixture, (all other this category), ea. | $10.59 based on quantity plus base fee and applicable technology fee |
| 599 | Planning & Inspections | 441120 | Plumbing | Commercial roof drain, ea. | $8.47 based on quantity plus base fee and applicable technology fee |
| 600 | Planning & Inspections | 441120 | Plumbing | Bathtub, shower, lavatory, kitchen sink, commercial sink, (per section) urinal, bidet, drinking fountain, ea. | $8.47 based on quantity plus base fee and applicable technology fee |
| 601 | Planning & Inspections | 441120 | Plumbing | Vehicular dump station | $16.95 Based on quantity plus base fee and applicable technology fee |
| 602 | Planning & Inspections | 441120 | Plumbing Sewer ejectors | Single | $15.89 Based on quantity plus base fee and applicable technology fee |
| 603 | Planning & Inspections | 441120 | Plumbing Sewer ejectors | Dual | $24.35 based on quantity plus base fee and applicable technology fee |
| 604 | Planning & Inspections | 441120 | Plumbing | Solar heating systems | $24.35 based on quantity plus base fee and applicable technology fee |
| 605 | Planning & Inspections | 441120 | Plumbing | Solar panels, ea. | $13.76 based on quantity plus base fee and applicable technology fee |
| 606 | Planning & Inspections | 441120 | Plumbing | Back-up water heaters, gas | $13.76 based on quantity plus base fee and applicable technology fee |
| 607 | Planning & Inspections | 441120 | Plumbing | Storage tank | $11.55 Based on quantity plus base fee and applicable technology fee |
| 608 | Planning & Inspections | 441120 | Plumbing Permits | Appliances | $76.25 permit fee plus $17.47 per fixture and applicable technology fee |
| 609 | Planning & Inspections | 441120 | Irrigation System | Irrigation base fee for residential | $73.07 (Add fixtures below to base residential irrigation fee) and applicable technology fee |
| 610 | Planning & Inspections | 441120 | Irrigation System | Irrigation Base fee for Commercial | $64.00 (Add fixtures below to base commercial irrigation fee) and applicable technology fee |
| 611 | Planning & Inspections | 441120 | Irrigation System | Fixture: Control valve (each section) | $9.53 Based on quantity and applicable technology fee |
| 612 | Planning & Inspections | 441120 | Irrigation System | Fixture: Backflow preventive device | $9.53 Based on quantity and applicable technology fee |

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| 613 | Planning & Inspections | 441120 | Irrigation System | Fixture: Sprinkler head, ea. | $0.64 Based on quantity and applicable technology fee |
| 614 | Planning & Inspections | 441120 | Irrigation System | Fixture: Drips, ea. | $0.14 Based on quantity and applicable technology fee |
| 615 | Planning & Inspections | 441120 | Irrigation System | Fixture: Bubblers, ea. | $0.14 Based on quantity and applicable technology fee |
| 616 | Planning & Inspections | 441120 | Irrigation System | Subterranean irrigation systems per square yard irrigated | $0.14 Based on quantity and applicable technology fee |
| 617 | Planning & Inspections | 441120 | Plumbing | Swimming pools | $76 and applicable technology fee |
| 618 | Planning & Inspections | 441120 | Plumbing | Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea. | $76 and applicable technology fee |
| 619 | Planning & Inspections | 441120 | Plumbing | Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea. additionally if included with swimming pool | $13.76 based on quantity plus base fee and applicable technology fee |
| 620 | Planning & Inspections | 441120 | Plumbing | Gas water heater (pool, Jacuzzi, etc.) | $13.76 based on quantity plus base fee and applicable technology fee |
| 621 | Planning & Inspections | 441120 | Plumbing | Cartridge filters (pool, Jacuzzi, etc.) | $8.47 based on quantity plus base fee and applicable technology fee |
| 622 | Planning & Inspections | 441120 | Plumbing | Plumbing work no fixtures or sewer | $76 and applicable technology fee |
| 623 | Planning & Inspections | 441120 | Plumbing | Mobile home hook-ups | $76 and applicable technology fee |
| 624 | Planning & Inspections | 441120 | Gas | Base fee, ea. (non-refundable) | $76 and applicable technology fee |
| 625 | Planning & Inspections | 441120 | Gas | Gas opening, appliance by others, ea. | $7.41 Based on quantity plus base fee and applicable technology fee |
| 626 | Planning & Inspections | 441120 | Gas | Commercial cooking unit, (ovens, etc.), ea. | $13.76 based on quantity plus base fee and applicable technology fee |
| 627 | Planning & Inspections | 441120 | Gas | Domestic cooking unit | $10.59 based on quantity plus base fee and applicable technology fee |
| 628 | Planning & Inspections | 441120 | Gas Water Heater | Gas Water Heater | $13.76 based on quantity plus base fee and applicable technology fee |
| 629 | Planning & Inspections | 441120 | Gas | Commercial clothes dryer | $13.76 based on quantity plus base fee and applicable technology fee |
| 630 | Planning & Inspections | 441120 | Gas | Residential clothes dryer | $10.59 based on quantity plus base fee and applicable technology fee |
| 631 | Planning & Inspections | 441120 | Gas-Unducted heating appliances | Circulating wall, ceiling, space, unit-infra-red, ea. | $20.11 based on quantity plus base fee and applicable technology fee |
| 632 | Planning & Inspections | 441120 | Gas | Lighting unit, log lighter | $10.59 based on quantity plus base fee and applicable technology fee |
| 633 | Planning & Inspections | 441120 | Gas | Floor furnace | $15.89 based on quantity plus base fee and applicable technology fee |
| 634 | Planning & Inspections | 441120 | Gas | Service yard line | $13.76 based on quantity plus base fee and applicable technology fee |
| 635 | Planning & Inspections | 441120 | Gas | Gas refrigerator | $13.76 based on quantity plus base fee and applicable technology fee |
| 636 | Planning & Inspections | 441120 | Gas | Re-inspection | $65 and applicable technology fee |
| 637 | Planning & Inspections | 441520 | Building Permit - Residential | For a valuation up to and including twenty five thousand dollars. | $307 and applicable technology fee |
| 638 | Planning & Inspections | 441520 | 0-1,299 Sq. ft. | | Valuation based on IBC current rate at 75% plus applicable technology fee |
| 639 | Planning & Inspections | 441520 | 1,300-2,399 sq. ft. | | Valuation based on IBC current rate at 80% plus applicable technology fee |
| 640 | Planning & Inspections | 441520 | Over 2,400 Sq. ft. | | Valuation based on IBC current rate at 91% plus applicable technology fee |
| 641 | Planning & Inspections | 441520 | Third party building permit discount | Discount for residential permit when builder utilizes third party services for process. | • First 400 TPRN permits issued, $100 reduction in individual permit cost<br>• Subsequent 100 TPRN permits issued (401 to 500), $125 reduction in permit cost<br>• Subsequent permits in excess of 500 permits issued, $150 reduction in permit cost |
| 642 | Planning & Inspections | 441520 | Building Permit - Residential | Residential Permit | For a valuation over twenty five thousand up to and including forty thousand dollars, the fee shall be three hundred twenty three dollars and thirty cents ($323.30) for the first twenty five thousand dollars, plus nine dollars and fifty-four cents ($9.54) for each one thousand dollars or fraction thereof by which the valuation exceeds twenty five thousand dollars plus applicable Technology Fee. |
| 643 | Planning & Inspections | 441520 | Building Permit - Residential | Residential Permit | For a valuation over forty thousand dollars up to and including seventy thousand dollars, the fee shall be four hundred sixty-two dollars and sixteen cents ($462.16) for the first forty thousand dollars plus eight dollars and forty-eight cents ($8.48) for each one thousand dollars or fraction thereof by which the valuation exceeds forty thousand dollars plus applicable Technology Fee. |
| 644 | Planning & Inspections | 441520 | Building Permit - Residential | Residential Permit | For a valuation over seventy thousand dollars up to and including one hundred thousand dollars, the fee shall be seven hundred thirty dollars and thirty-four cents ($730.34) for the first seventy thousand dollars plus eight dollars and forty-eight cents ($8.48) for each one thousand dollars or fraction thereof by which the valuation exceeds seventy thousand dollars plus applicable Technology Fee. |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 645 | Planning & Inspections | 441520 | Building Permit - Residential | Residential Permit | For a valuation over one hundred thousand dollars up to and including one hundred fifty thousand dollars, the fee shall be nine hundred sixty-nine dollars and ninety cents ($969.90) for the first one hundred thousand dollars plus seven dollars and forty-two cents ($7.42) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars plus applicable Technology Fee. |
| 646 | Planning & Inspections | 441520 | Building Permit - Residential | Residential Permit | For a valuation over one hundred fifty thousand dollars up to and including two hundred thousand dollars, the fee shall be one thousand four hundred fourteen dollars and four cents ($1,414.04) for the first one hundred fifty thousand dollars plus seven dollars and forty-two cents ($7.42) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred fifty thousand dollars plus applicable Technology Fee. |
| 647 | Planning & Inspections | 441520 | Building Permit - Residential | Residential Permit | For a valuation over two hundred thousand dollars up to and including two hundred fifty thousand dollars, the fee shall be one thousand seven hundred dollars and twenty-four cents ($1,700.24) for the first two hundred thousand dollars plus six dollars and thirty-six cents ($6.36) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred thousand dollars plus applicable Technology Fee. |
| 648 | Planning & Inspections | 441520 | Building Permit - Residential | Residential Permit | For a valuation over two hundred fifty thousand dollars up to and including three hundred thousand dollars, the fee shall be two thousand twenty-two dollars ($2,022.00) for the first two hundred fifty thousand dollars plus six dollars and thirty-six cents ($6.36) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred fifty thousand dollars plus applicable Technology Fee. |
| 649 | Planning & Inspections | 441520 | Building Permit - Residential | Residential Permit | For a valuation over three hundred thousand dollars, the fee shall be two thousand three hundred fifteen dollars and four cents ($2,315.04) for the first three hundred thousand dollars plus four dollars and twenty-four cents ($4.24) for each one thousand dollars or fraction thereof by which the valuation exceeds three hundred thousand dollars plus applicable Technology Fee. |
| 650 | Planning & Inspections | 441520 | Building Permit - Residential | Residential Permit | Total Permit cost will be comprised of the following: Master Permit-66%; Electrical-20%; Plumbing-7%; Mechanical-7%; applicable technology fee will be assessed to each permit. |
| 651 | Planning & Inspections | 441240 | Building Permit | Inspection fee-business hours | $75 plus applicable technology fee |
| 652 | Planning & Inspections | 441240 | Building Permit | Inspection fee-non business hours (Two hour minimum) | $77 (Two Hour Minimum) plus applicable technology fee |
| 653 | Planning & Inspections | 441020 | Building Permit | Inspection fee-Expedited "On-Demand" inspections (Two hour minimum) | $77 (Two Hour Minimum) plus applicable technology fee |
| 654 | Planning & Inspections | 441240 | Building Permit | Investigative Inspection Permit | $75 plus applicable technology fee |
| 655 | Planning & Inspections | 441150 | Sign Permits | Sign Permit | A basic sign valuation shall be determined for all signs by multiplying the sign area in square feet by the appropriate value from the following table: |
| 656 | **Planning & Inspections** | **441150** | **Sign Permits** | **Sign Height (Ft)** | |
| 657 | Planning & Inspections | 441150 | Sign Permits | Non-illuminated | Single Face |
| 658 | Planning & Inspections | 441150 | Sign Permits | 1 up to and including 20 Ft in Height | $14.00 plus applicable technology fee |
| 659 | Planning & Inspections | 441150 | Sign Permits | over 20 ft. up to and including 30 ft. in height | $16.00 plus applicable technology fee |
| 660 | Planning & Inspections | 441150 | Sign Permits | over 30 ft. up to and including 40 ft. in height | $17.00 plus applicable technology fee |
| 661 | Planning & Inspections | 441150 | Sign Permits | over 40 ft. up to and including 50 ft. in height | $18.00 plus applicable technology fee |
| 662 | Planning & Inspections | 441150 | Sign Permits | over 50 ft. up to and including 60 ft. in height | $20.00 plus applicable technology fee |
| 663 | Planning & Inspections | 441150 | Sign Permits | Over 60 ft. in Height | $21.00 plus applicable technology fee |
| 664 | **Planning & Inspections** | **441150** | **Sign Permits** | **Non-illuminated** | |
| 665 | Planning & Inspections | 441150 | Sign Permits | 1 up to and including 20 ft. in Height | $20.00 plus applicable technology fee |
| 666 | Planning & Inspections | 441150 | Sign Permits | over 20 ft. up to and including 30 ft. in height | $23.00 plus applicable technology fee |
| 667 | Planning & Inspections | 441150 | Sign Permits | over 30 ft. up to and including 40 ft. in height | $24.00 plus applicable technology fee |

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| 668 | Planning & Inspections | 441150 | Sign Permits | over 40 ft. up to and including 50 ft. in height | $26.00 plus applicable technology fee |
| 669 | Planning & Inspections | 441150 | Sign Permits | over 50 ft. up to and including 60 ft. in height | $29.00 plus applicable technology fee |
| 670 | Planning & Inspections | 441150 | Sign Permits | Over 60 ft. in Height | $30.00 plus applicable technology fee |
| 671 | **Planning & Inspections** | **441150** | **Sign Permits** | **Sign Height (Ft)** | |
| 672 | Planning & Inspections | 441150 | Sign Permits | Illuminated | Single Face |
| 673 | Planning & Inspections | 441150 | Sign Permits | 1 up to and including 20 ft. in Height | $25.00 plus applicable technology fee |
| 674 | Planning & Inspections | 441150 | Sign Permits | over 20 ft. up to and including 30 ft. in height | $30.00 plus applicable technology fee |
| 675 | Planning & Inspections | 441150 | Sign Permits | over 30 ft. up to and including 40 ft. in height | $34.00 plus applicable technology fee |
| 676 | Planning & Inspections | 441150 | Sign Permits | over 40 ft. up to and including 50 ft. in height | $37.00 plus applicable technology fee |
| 677 | Planning & Inspections | 441150 | Sign Permits | over 50 ft. up to and including 60 ft. in height | $39.00 plus applicable technology fee |
| 678 | Planning & Inspections | 441150 | Sign Permits | Over 60 ft. in Height | $41.00 plus applicable technology fee |
| 679 | Planning & Inspections | 441150 | Sign Permits | Illuminated Double Face | Double Face |
| 680 | Planning & Inspections | 441150 | Sign Permits | 1 up to and including 20 ft. in Height | $39.00 plus applicable technology fee |
| 681 | Planning & Inspections | 441150 | Sign Permits | over 20 ft. up to and including 30 ft. in height | $47.00 plus applicable technology fee |
| 682 | Planning & Inspections | 441150 | Sign Permits | over 30 ft. up to and including 40 ft. in height | $50.00 plus applicable technology fee |
| 683 | Planning & Inspections | 441150 | Sign Permits | over 40 ft. up to and including 50 ft. in height | $53.00 plus applicable technology fee |
| 684 | Planning & Inspections | 441150 | Sign Permits | over 50 ft. up to and including 60 ft. in height | $56.00 plus applicable technology fee |
| 685 | Planning & Inspections | 441150 | Sign Permits | Over 60 ft. in Height | $59.00 plus applicable technology fee |
| 686 | Planning & Inspections | 441150 | Sign Permits | Off-Premise Sign Demolition | $76.00 plus applicable technology fee |
| 687 | Planning & Inspections | 441150 | Sign Permits | For sign valuations equal to or less than two hundred dollars ($200.00). Except for temporary real estate signs. | $51.00 plus applicable technology fee |
| 688 | Planning & Inspections | 441150 | Sign Permits | | For sign valuations of two hundred one ($201.00), up to and including one thousand, sign permit fee shall be fifty two dollars and forty one cents ($52.41) plus two dollars and eighteen cents ($2.18) for each one hundred or portion thereof over two hundred plus applicable technology fee. |
| 689 | Planning & Inspections | 441150 | Sign Permits | | For sign valuation of one thousand one ($1,001.00), up to and including ten thousand, sign permit fee shall be sixty-eight dollars and seventy-eight cents ($68.78) plus twelve dollars and one cent ($12.01) for each one thousand or portion thereof over one thousand plus applicable technology fee. |
| 690 | Planning & Inspections | 441150 | Sign Permits | | For sign valuations over ten thousand one ($10,001.00), up to and including twenty-five thousand sign permit fee shall be one hundred seventy five dollars and seventy-eight cents ($175.78) plus twenty-five dollars and forty-two cents ($25.42) for each one thousand or portion thereof over ten thousand plus applicable technology fee. |
| 691 | Planning & Inspections | 441150 | Sign Permits | | For sign valuations over twenty-five thousand and one ($25,001.00), sign permit fee shall be five hundred ninety-two dollars and eighty-five cents ($592.85) plus thirty-eight dollars and twenty-one cents ($38.12) for each one thousand or portion thereof over twenty-five thousand plus applicable technology fee. |
| 692 | Planning & Inspections | 441440 | Fire Permits | Fire Sprinkler or Fire Extinguishing System | Minimum Fee $77 plus applicable technology fee |
| 693 | **Planning & Inspections** | **441440** | **Fire Permits** | **Number of Sprinkler heads** | |
| 694 | Planning & Inspections | 441440 | Fire Permits | 1 to 15 | $77 plus applicable technology fee |
| 695 | Planning & Inspections | 441440 | Fire Permits | 16 to 75 | $118 plus applicable technology fee |
| 696 | Planning & Inspections | 441440 | Fire Permits | 76 to 100 | $158 plus applicable technology fee |
| 697 | Planning & Inspections | 441440 | Fire Permits | 101 to 200 | $236 plus applicable technology fee |
| 698 | Planning & Inspections | 441440 | Fire Permits | 201 to 300 | $277 plus applicable technology fee |
| 699 | Planning & Inspections | 441440 | Fire Permits | Over 300 | $316 plus applicable technology fee |
| 700 | Planning & Inspections | 441440 | Fire Permits | Fire Suppression Systems for Cooking Operations | $77 plus applicable technology fee |
| 701 | **Planning & Inspections** | **441440** | **Fire Permits** | **Number of Devices** | |
| 702 | Planning & Inspections | 441440 | Fire Permits | 1 to 5 | $77 plus applicable technology fee |
| 703 | Planning & Inspections | 441440 | Fire Permits | 6 to 20 | $118 plus applicable technology fee |
| 704 | Planning & Inspections | 441440 | Fire Permits | 21 to 40 | $158 plus applicable technology fee |
| 705 | Planning & Inspections | 441440 | Fire Permits | 41 to 60 | $198 plus applicable technology fee |
| 706 | Planning & Inspections | 441440 | Fire Permits | 61 to 100 | $236 plus applicable technology fee |
| 707 | Planning & Inspections | 441440 | Fire Permits | over 100 | $278 plus applicable technology fee |
| 708 | Planning & Inspections | 441440 | Fire Permits | 1 to 3 fire hydrants | $77 plus applicable technology fee |
| 709 | Planning & Inspections | 441440 | Fire Permits | 4 to 6 fire hydrants | $118 plus applicable technology fee |
| 710 | Planning & Inspections | 441440 | Fire Permits | over 6 fire hydrants | $158 plus applicable technology fee |
| 711 | Planning & Inspections | 441130 | Building Permit | Roofing Permit | $118 plus applicable technology fee |
| 712 | Planning & Inspections | 441130 | Building Permit | Certified Roofing Permit | $77 plus applicable technology fee |
| 713 | Planning & Inspections | 441140 | Building Permit | Sidewalk Permit | $77 plus applicable technology fee |
| 714 | Planning & Inspections | 441150 | Building Permit | Sidewalk Permit- Re-inspection | $65 plus applicable technology fee |
| 715 | Planning & Inspections | 441140 | Building Permit | Driveway Permit | $77 plus applicable technology fee |
| 716 | Planning & Inspections | 441430 | Building Permit | Driveway Permit- Re-inspection | $64 plus applicable technology fee |
| 717 | Planning & Inspections | 441020 | Building Permit | Certificate of Use | $398 plus applicable technology fee |
| 718 | Planning & Inspections | 441020 | Building Permit | Conditional Certificate of Occupancy | $398 plus applicable technology fee |
| 719 | Planning & Inspections | 441020 | Building Permit | Temporary Certificate of Occupancy | $169 plus applicable technology fee |
| 720 | Planning & Inspections | 441030 | Building Permit | Demolition Permit | $117 plus applicable technology fee |
| 721 | Planning & Inspections | 441020 | Building Permit | Temporary Structures (Tents, construction sheds, seat canopies, etc.) | Minimum $51 ($0.11 per square foot for the total area per month or fraction thereof) plus applicable technology fee |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
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| 722 | Planning & Inspections | 441020 | Building Permit | Vacant Building Annual Registration-Commercial less than 5,000 square feet in area | $159 plus applicable technology fee |
| 723 | Planning & Inspections | 441020 | Building Permit | Vacant Building Annual Registration-Commercial 5,001 square feet to 20,000 square feet in area | $318 plus applicable technology fee |
| 724 | Planning & Inspections | 441020 | Building Permit | Vacant Building Annual Registration-commercial over 20,001 square feet in area | $477 plus applicable technology fee |
| 725 | Planning & Inspections | 441020 | Building Permit | Vacant Building commercial and residential fee for registration ownership transfers not requiring a plan review | $80 plus applicable technology fee |
| 726 | Planning & Inspections | 441020 | Building Permit | Vacant Building Annual Residential Registration Fee | $159 plus applicable technology fee |
| 727 | Planning & Inspections | 441080 | Building Permit | Mobile Home Placement Permit | $77 plus applicable technology fee |
| 728 | Planning & Inspections | 441020 | Building Permit | Duplicate Cards or Licenses | $16.84 plus applicable technology fee |
| 729 | Planning & Inspections | 441240 | Business Licenses | Vendor | $48 plus applicable technology fee |
| 730 | Planning & Inspections | 441190 | Business Licenses | Tax Exempt Vendor | No Fee |
| 731 | Planning & Inspections | 441190 | Business Licenses | Motel | $230 plus applicable technology fee |
| 732 | Planning & Inspections | 441190 | Business Licenses | Hotel | $230 plus applicable technology fee |
| 733 | Planning & Inspections | 441190 | Business Licenses | Lodging house | $56 plus applicable technology fee |
| 734 | Planning & Inspections | 441190 | Business Licenses | Home occupation (New) -Annual | $72 plus applicable technology fee |
| 735 | Planning & Inspections | 441190 | Business Licenses | Home occupation (New) -Bi-Annual | $129 plus applicable technology fee |
| 736 | Planning & Inspections | 441190 | Business Licenses | Home occupation-Annual (Renewal) | $55 plus applicable technology fee |
| 737 | Planning & Inspections | 441200 | Business Licenses | Home occupation-Bi-Annual Renewal | $112 plus applicable technology fee |
| 738 | Planning & Inspections | 441190 | Business Licenses | 2nd hand dealers | $152 plus applicable technology fee |
| 739 | Planning & Inspections | 441190 | Business Licenses | 2nd hand dealers @ additional location | $80 plus applicable technology fee |
| 740 | Planning & Inspections | 441190 | Business Licenses | Expedited Application Review Fee | $48 plus applicable technology fee |
| 741 | Planning & Inspections | 441190 | Business Licenses | Enhanced Provisional License Fee | $148 plus applicable technology fee |
| 742 | Planning & Inspections | 441190 | Business Licenses | Flea Market Operator License | $630 plus applicable technology fee |
| 743 | Planning & Inspections | 441190 | Business Licenses | Renewal Fee for Flea Market Operators License | $505 plus applicable technology fee |
| 744 | Planning & Inspections | 441190 | Business Licenses | 2nd hand dealer receipt books- 50 receipts per book. | $8 each plus applicable technology fee |
| 745 | Planning & Inspections | 441230 | Parades | | $64 plus applicable technology fee |
| 746 | Planning & Inspections | 441310 | Amplification Fee | 4 or more days in advance of event | $15 plus applicable technology fee |
| 747 | Planning & Inspections | 441310 | Amplification Fee | 3 or less day in advance of event | $30 plus applicable technology fee |
| 748 | Planning & Inspections | 441310 | Temporary Event | | $64 plus applicable technology fee |
| 749 | Planning & Inspections | 441400 | Contractors Registration Fee | Registration Fee | $100 plus applicable technology fee |
| 750 | Planning & Inspections | 441400 | Third Party Contractor Registration Fee | Application and renewal fee for third party contractor registrations | $300 plus applicable technology fee (valid for a three year period) |
| 751 | Planning & Inspections | 441410 | Business License | Sign Painting Contractors | $110 plus applicable technology fee |
| 752 | Planning & Inspections | 441410 | Business License | Sign Contractor | 1 Year $607.00 2 Years $1,214.00 plus applicable technology fee |
| 753 | Planning & Inspections | 441410 | Business License | Sign Installer | $607 plus applicable technology fee |
| 754 | Planning & Inspections | 441410 | Business License | Temp. inflatable sign installer | $1,213 plus applicable technology fee |
| 755 | Planning & Inspections | 441410 | Business License | Temp inflatable sign installed by property owner | $607 plus applicable technology fee |
| 756 | Planning & Inspections | 441190 | Business License | Motor Vehicle Dealers | 2 Year $145.00 2 Years $290.00 plus applicable technology fee |
| 757 | Planning & Inspections | 441190 | Business License | TABC Certification Inspection | $78.61 |
| 758 | **Planning & Inspections** | **441190** | **Licenses** | **Sexually Oriented Business License** | |
| 759 | Planning & Inspections | 441190 | Licenses | Initial Fee (Annual) | $667 plus applicable technology fee |
| 760 | Planning & Inspections | 441190 | Licenses | Renewal Fee (Annual) | $424 plus applicable technology fee |
| 761 | **Planning & Inspections** | **441190** | **Licenses** | **Sexually Oriented Business Employee** | |
| 762 | Planning & Inspections | 441190 | Licenses | Initial Fee (Annual) | $48 plus applicable technology fee |
| 763 | Planning & Inspections | 441190 | Licenses | Renewal Fee (Annual) | $23 plus applicable technology fee |
| 764 | Planning & Inspections | 441190 | Licenses | Background checks (per employee) for Boarding Home License | $17.00 per employee plus applicable technology fee |
| 765 | Planning & Inspections | **441060** | **Development** | Expedited Review of Grading Permits | Two hundred fifty six dollars ($256.00) plus ninety-four dollars ($94.00) for each hour or portion of an hour of plan review time plus applicable technology fee. |
| 766 | Planning & Inspections | 441490 | Development | Construction SWP3 permit fee - 5 Acres sites or larger | $129.00 one time permit fee plus applicable technology fee |
| 767 | Planning & Inspections | 441490 | Development | Industrial SWP3 permit fee | $129.00 one time permit fee plus applicable technology fee |
| 768 | Planning & Inspections | 441490 | Development | De-Watering/Discharge to MS4 (Storm water) permit fee | $129.00 one time permit fee plus applicable technology fee |
| 769 | Planning & Inspections | 441060 | Development | Commercial Sidewalk | $76.00 plus applicable technology fee |
| 770 | Planning & Inspections | 441060 | Development | Commercial Driveway | $76.00 plus applicable technology fee |
| 771 | **Planning & Inspections** | **441060** | **Development** | **Grading Permit - Subdivisions** | |
| 772 | Planning & Inspections | 441060 | Development | 0-5 acres | $639.00 plus applicable technology fee |
| 773 | Planning & Inspections | 441060 | Development | 5.1-10acres | $764.00 plus applicable technology fee |
| 774 | Planning & Inspections | 441060 | Development | 10.1-20 acres | $892.00 plus applicable technology fee |
| 775 | Planning & Inspections | 441060 | Development | 20.1-30 acres | $1,019.00 plus applicable technology fee |
| 776 | Planning & Inspections | 441060 | Development | 30.1-40 acres | $1,148.00 plus applicable technology fee |
| 777 | Planning & Inspections | 441060 | Development | 40.1-50 acres | $1,275.00 plus applicable technology fee |
| 778 | Planning & Inspections | 441060 | Development | 50.1 + acres | $1,402.00 plus applicable technology fee |
| 779 | Planning & Inspections | 441060 | Development | Borrow / Waste | $546.00 plus applicable technology fee |
| 780 | Planning & Inspections | 441060 | Development | First Extension | 36% of grading permit plus applicable technology fee |
| 781 | Planning & Inspections | 441060 | Development | Second Extension | 36% of grading permit plus applicable technology fee |
| 782 | **Planning & Inspections** | **441060** | **Development** | **Grading Permit-All other commercial/residential** | |
| 783 | Planning & Inspections | 441060 | Development | 0-5 acres | $456.00 plus applicable technology fee |
| 784 | Planning & Inspections | 441060 | Development | 5.1-10acres | $546.00 plus applicable technology fee |
| 785 | Planning & Inspections | 441060 | Development | 10.1-20 acres | $637.00 plus applicable technology fee |
| 786 | Planning & Inspections | 441060 | Development | 20.1-30 acres | $729.00 plus applicable technology fee |
| 787 | Planning & Inspections | 441060 | Development | 30.1-40 acres | $820.00 plus applicable technology fee |
| 788 | Planning & Inspections | 441060 | Development | 40.1-50 acres | $911.00 plus applicable technology fee |
| 789 | Planning & Inspections | 441060 | Development | 50.1 + acres | $1,002.00 plus applicable technology fee |
| 790 | Planning & Inspections | 441060 | Development | Borrow / Waste | $546.00 plus applicable technology fee |
| 791 | Planning & Inspections | 441060 | Development | First Extension | 36% of grading permit plus applicable technology fee |

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| 792 | Planning & Inspections | 441060 | Development | Second Extension | 36% of grading permit plus applicable technology fee |
| 793 | **Planning & Inspections** | **441060** | **Development** | **Mountain Development Association** | |
| 794 | **Planning & Inspections** | **441060** | **Development** | **Grading Permit** | |
| 795 | Planning & Inspections | 441060 | Development | 0-5 acres | $1,820.00 plus applicable technology fee |
| 796 | Planning & Inspections | 441060 | Development | 5.1-10 acres | $2,185.00 plus applicable technology fee |
| 797 | Planning & Inspections | 441060 | Development | 10.1-20 acres | $2,549.00 plus applicable technology fee |
| 798 | Planning & Inspections | 441060 | Development | 20.1-30 acres | $2913.00 plus applicable technology fee |
| 799 | Planning & Inspections | 441060 | Development | 30.1-40 acres | $3,276.00 plus applicable technology fee |
| 800 | Planning & Inspections | 441060 | Development | 40.1-50 acres | $3,641.00 plus applicable technology fee |
| 801 | Planning & Inspections | 441060 | Development | 50.1 + acres | $ 4,005.00 plus applicable technology fee |
| 802 | Planning & Inspections | 441060 | Development | Borrow / Waste | $1,455.00 plus applicable technology fee |
| 803 | Planning & Inspections | 441060 | Development | First Extension | 36% of MDA plus applicable technology fee |
| 804 | Planning & Inspections | 441060 | Development | Second Extension | 36% of MDA plus applicable technology fee |
| 805 | Planning & Inspections | 441060 | Development | Re-inspection fee | $66 plus applicable technology fee |
| 806 | Planning & Inspections | 441060 | Development | Inspection Fees-other than regular duty hours | $79.50/hr.(2hr. Min) plus applicable technology fee |
| 807 | Planning & Inspections | 441070 | Development | Credit Access Certificate of Registration | $195 each year plus applicable technology fee |
| 808 | Planning & Inspections | 441300 | Business Permit | Brewer Permit (B) | 1 Year $750.00<br>2 Years $1,500.00 |
| 809 | Planning & Inspections | 441300 | Business Permit | Non-Resident Brewers Permit (U) | 1 Year $750.00<br>2 Years $1,500.00 |
| 810 | Planning & Inspections | 441300 | Business Permit | Distillers and Rectifiers (D) | 1 Year $750.00<br>2 Years $1,500.00 |
| 811 | Planning & Inspections | 441300 | Business Permit | Winery (G) | 1 Year $37.50<br>2 Years $75.00 |
| 812 | Planning & Inspections | 441300 | Business Permit | Wine Bottlers (Z) | 1 Year $112.50<br>2 Years $225.00 |
| 813 | Planning & Inspections | 441300 | Business Permit | Wholesalers (W) | 1 Year $937.50<br>2 Years $1,875.00 |
| 814 | Planning & Inspections | 441300 | Business Permit | General Class B Wholesalers (X) | 1 Year $150.00<br>2 Years $300.00 |
| 815 | Planning & Inspections | 441300 | Business Permit | Local Class B Wholesaler (LX) | 1 Year $37.50<br>2 Years $75.00 |
| 816 | Planning & Inspections | 441300 | Business Permit | Package Store (P) | 1 Year $250.00<br>2 Years $500.00 |
| 817 | Planning & Inspections | 441300 | Business Permit | Wine Only Package Store (Q) | 1 Year $37.50<br>2 Years $75.00 |
| 818 | Planning & Inspections | 441300 | Business Permit | Wine and Beer Retailers (BG) | 1 Year $87.50<br>2 Years $175.00 |
| 819 | Planning & Inspections | 441300 | Business Permit | Wine and Beer Retailers Off-Premise (BQ) | 1 Year $30.00<br>2 Years $60.00 |
| 820 | Planning & Inspections | 441300 | Business Permit | Mixed Beverage (MB)- Year 1, 2 and 3 are TABC fees. Year 4 is COEP fee. Annual payment for COEP | 3rd Renewal and all subsequent $375.00 Per Year |
| 821 | Planning & Inspections | 441300 | Business Permit | Mixed Beverage (MB)- Year 1, 2 and 3 are TABC fees. Year 4 is COEP fee. Bi- Annual payment for COEP | 3rd Renewal and all subsequent $750.00 Biannually |
| 822 | Planning & Inspections | 441300 | Business Permit | Mixed Beverage Late Hrs. (LB) Year 1, 2 and 3 are TABC fees. Year 4 is COEP fee. | 3rd Renewal and all subsequent<br>1 Year: $75.00<br>2 Years: $150.00 |
| 823 | Planning & Inspections | 441300 | Business Permit | Daily Temporary Mixed Beverage (TB) | 1 Year $12.50<br>2 Years $25.00 |
| 824 | Planning & Inspections | 441300 | Business Permit | Caterers (CB) | 1 Year $250.00<br>2 Years $500.00 |
| 825 | Planning & Inspections | 441300 | Business Permit | Private Club Late Hours (NL) | 1 Year $375.00<br>2 Years $750.00 |
| 826 | Planning & Inspections | 441300 | Business Permit | Non-Resident Brewers Sellers (S) | 1 Year $75.00<br>2 Years $150.00 |
| 827 | Planning & Inspections | 441300 | Business Permit | Beverage Cartage (PE) | 1 Year $10.00<br>2 Years $20.00 |
| 828 | Planning & Inspections | 441300 | Business Permit | Bonded Warehouse (J) | 1 Year $75.00<br>2 Years $150.00 |
| 829 | Planning & Inspections | 441300 | Business Permit | Food and Beverage Certificate (FB) | 1 Year $50.00<br>2 Years $100.00 |
| 830 | **Planning & Inspections** | **441300** | **Business Permit** | **Beer Manufacturer (BA) 1 Year Permit** | |
| 831 | Planning & Inspections | 441300 | Business Permit | a. 1st Establishment | $377.00 |
| 832 | Planning & Inspections | 441300 | Business Permit | b. 2nd Establishment | $752.00 |
| 833 | Planning & Inspections | 441300 | Business Permit | c. 3rd thru 5th Establishments | $2,139.50 |
| 834 | Planning & Inspections | 441300 | Business Permit | d. 5 or more Establishment | $4,202.00 |
| 835 | **Planning & Inspections** | **441300** | **Business Permit** | **Beer Manufacturer (BA) 2 Year Permit** | |
| 836 | Planning & Inspections | 441300 | Business Permit | a. 1st Establishment | $750.00 |
| 837 | Planning & Inspections | 441300 | Business Permit | b. 2nd Establishment | $1,500.00 |
| 838 | Planning & Inspections | 441300 | Business Permit | c. 3rd thru 5th Establishments | $4,275.00 |
| 839 | Planning & Inspections | 441300 | Business Permit | d. 5 or more Establishment | $8,400.00 |
| 840 | Planning & Inspections | 441300 | Business Permit | General Beer Distributors (BB) | 1 Year $150.00<br>2 Years $300.00 |
| 841 | Planning & Inspections | 441300 | Business Permit | Local Beer Distributors (BD) | 1 Year $37.50<br>2 Years $75.00 |
| 842 | Planning & Inspections | 441300 | Business Permit | Branch Beer Distributors (BC) | 1 Year $37.50<br>2 Years $75.00 |
| 843 | Planning & Inspections | 441300 | Business Permit | Beer Importers (BI) | 1 Year $10.00<br>2 Years $20.00 |
| 844 | Planning & Inspections | 441300 | Business Permit | Beer Importers Carriers (BI) | 1 Year $10.00<br>2 Years $20.00 |
| 845 | Planning & Inspections | 441300 | Business Permit | Beer Retailers On-Premise (BE) | 1 Year $75.00<br>2 Years $150.00 |
| 846 | Planning & Inspections | 441300 | Business Permit | Retail Dealers On-Premise Late Hrs. (BL) | 1 Year $125.00<br>2 Years $250.00 |
| 847 | Planning & Inspections | 441300 | Business Permit | Beer Retailers Off-Premise (BF) | 1 Year $30.00<br>2 Years $60.00 |
| 848 | Planning & Inspections | 441300 | Business Permit | Brew Pub (BP) | 1 Year $250.00<br>2 Years $500.00 |
| 849 | Planning & Inspections | 441300 | Business Licenses | Boarding Home Facility Annual Permit | $262 plus applicable technology fee |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 850 | Planning & Inspections | 441515 | Nodes for Small Cell Networks | Application Fee - Network Node | An application fee in the amount of $500.00 per application covering up to five network nodes in each application, and $250.00 for each additional network node in the application; a maximum of 30 network nodes is permitted per application. |
| 851 | Planning & Inspections | 441515 | Nodes for Small Cell Networks | Application Fee - New Node Support Pole | An application fee of $1,000.00 for each node support pole. |
| 852 | Planning & Inspections | 441515 | Nodes for Small Cell Networks | Application Fee - Transport Facility | An application fee in the amount of $500.00 per application covering up to five network nodes in each application, and $250.00 for each additional network node in the application; a maximum of 30 network nodes is permitted per application. |
| 853 | Planning & Inspections | 441515 | Nodes for Small Cell Networks | Recurring Annual Rental Rate - Network Nodes | An annual network node site rental rate of $250.00 per Network node site, with an annual adjustment in an amount equal to one-half the annual change in the Consumer Price Index for All Urban Consumers for Texas as published by the BLS. Recurring fee is payable in advance and due upon approval of the permit(s). Initial amounts shall be pro-rated, based upon an annual due date of January 1 of each year; thereafter, all payments of recurring fees are due to the City by January 1 for the following calendar year. |
| 854 | Planning & Inspections | 441515 | Nodes for Small Cell Networks | Recurring Monthly Rental Rate - Transport Facility | A monthly transport facility rental rate of $28.00 for each network node site, not to exceed the provider's monthly aggregate per-node compensation to the City. Recurring fee is payable in advance and due upon approval of the permit(s). Initial amounts shall be pro-rated, based upon an annual due date of January 1 of each year; thereafter, all payments of recurring fees are due to the City by January 1 for the following calendar year. |
| 855 | Planning & Inspections | 441515 | Nodes for Small Cell Networks | Recurring Annual Rental Rate - Collocation of Network Nodes on Municipally-Owned Service Poles | An annual rate of $20.00 per municipally-owned service pole. Recurring fee is payable in advance and due upon approval of the permit(s). Initial amounts shall be pro-rated, based upon an annual due date of January 1 of each year; thereafter, all payments of recurring fees are due to the City by January 1 for the following calendar year. |
| 856 | Planning and Inspections | 440510 | Special Privilege - Annual Fee - Cincinnati Commercial District | Outdoor Café | $2.00 per square foot |
| 857 | Library | 443000 | Library Fees | Overdue Fines | $0.15/day |
| 858 | Library | 450567 | Library Fees | Lost Adult/YA Hardback | Fair Market Value to Replace Item |
| 859 | Library | 450567 | Library Fees | Adult Card/replacement | $2.00 |
| 860 | Library | 450567 | Library Fees | Juvenile Card/replacement | $1.00 |
| 861 | Library | 450567 | Library Fees | Student Card issue and replacement fees (including non-resident convenience fee) applicable only to students attending schools within city limits | Fees waived for elementary, middle and high school only. |
| 862 | Library | 450567 | Public Meeting Room Use Fee | Computer Lab Fee (Hrly) | $75.00 per hour |
| 863 | Library | 450650 | Public Meeting Room Use Fee | Chairs | $2.00 Each |
| 864 | Library | 450650 | Public Meeting Room Use Fee | Easels | $7.00 Each |
| 865 | Library | 450650 | Public Meeting Room Use Fee | Tables | $10.00 Each |
| 866 | Library | 450650 | Public Meeting Room Use Fee | Podium/Sound System | $50.00 |
| 867 | Library | 450650 | Public Meeting Room Use Fee | Projector/Whiteboard | $25.00 |
| 868 | Library | 450567 | Library Fees | Non-Resident Convenience Fee | $50.00 per year/$25.00 per 6 months |
| 869 | Library | 450567 | Library Fees | Student/Non-Profit Use Scanning of Photographs (low resolution) | $10.00 per image |
| 870 | Library | 450567 | Library Fees | Student/Non-Profit Use Scanning of Photographs (high resolution) | $15.00 per image |
| 871 | Library | 450567 | Library Fees | Student/Non-Profit Use Reproduction of Maps/Architectural Drawings | $15.00 Plus Cost of Professional Outside Reproduction Services |
| 872 | Library | 450567 | Library Fees | Student/Non-Profit Use Preservation Fee (Applies to all Reproduction Requests) | waived |
| 873 | Library | 450567 | Library Fees | Scanning of Photographs (low resolution) | $20.00 |
| 874 | Library | 450567 | Library Fees | Scanning of Photographs (high resolution) | $30.00 |
| 875 | Library | 450567 | Library Fees | Scanning of Maps/Architectural Drawings (low resolution) | $25.00 |
| 876 | Library | 450567 | Library Fees | Scanning of Maps/Architectural Drawings (med resolution) | $35.00 |
| 877 | Library | 450567 | Library Fees | Scanning of Maps/Architectural Drawings (high resolution) | $45.00 |
| 878 | Library | 450567 | Library Fees | Scanning of Maps/Architectural Drawings Fee (in-house) | $3 per sheet |
| 879 | Library | 450567 | Library Fees | Scanning of Maps/Architectural Drawings Fee- Student | $15.00 |
| 880 | Library | 450567 | Library Fees | Preservation Fee (Applies to all Reproduction Requests) | $1.00 |
| 881 | Library | 450567 | Library Fees | Document Delivery Services | $1.00 per page |
| 882 | Library | 450567 | Library Fees | Commercial Use Fee | $10.00 |
| 883 | Library | 450567 | Library Fees | Damaged or missing DVD/Music CD Case | $3.00 |
| 884 | Library | 450567 | Library Fees | Damaged or Missing Book Cover | $3.00 |
| 885 | Library | 450567 | Library Fees | Damaged or Missing Kit Bag | $3.00 |
| 886 | Library | 450567 | Library Fees | Damaged or Missing Audiobook Case | $3.00 |
| 887 | Library | 450567 | Library Fees | Damaged or Missing Barcode | $3.00 |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 888 | Library | 450567 | Library Fees | Damaged or Missing Spine Label | $3.00 |
| 889 | Library | 450567 | Library Fees | Interlibrary Loan Postage Fee | $3.00 per item |
| 890 | Library | 450567 | Library Fees | Copy black/white | $0.10 |
| 891 | Library | 450567 | Library Fees | Copy color | $0.35 |
| 892 | Library | 450567 | Library Fees | Printer black/white | $0.10 |
| 893 | Library | 450567 | Library Fees | Printer color | $0.35 |
| 894 | Library | 450567 | Library Fees | Scanner | $0.10 |
| 895 | Library | 450567 | Library Fees | Fax | $1.00 |
| 896 | Library | 450567 | Library Fees | USB Save | free |
| 897 | Library | 450567 | Hotspot device | Fees will cover the cost of replacement of missing or damaged parts returned to the Library by patrons borrowing a Wi-Fi hotspot, including the entire hotspot if it is lost or damaged in its entirety | $70.00 |
| 898 | Library | 450567 | Hotspot device - Plastic container or box | Fees will cover the cost of replacement of missing or damaged parts returned to the Library by patrons borrowing a Wi-Fi hotspot, including the entire hotspot if it is lost or damaged in its entirety | $3.00 |
| 899 | Library | 450567 | Hotspot device - USB cable | Fees will cover the cost of replacement of missing or damaged parts returned to the Library by patrons borrowing a Wi-Fi hotspot, including the entire hotspot if it is lost or damaged in its entirety | $5.00 |
| 900 | Library | 450567 | Hotspot device - Charger or adapter | Fees will cover the cost of replacement of missing or damaged parts returned to the Library by patrons borrowing a Wi-Fi hotspot, including the entire hotspot if it is lost or damaged in its entirety | $5.00 |
| 901 | Library | 450567 | Hotspot device - Entire item | Fees will cover the cost of replacement of missing or damaged parts returned to the Library by patrons borrowing a Wi-Fi hotspot, including the entire hotspot if it is lost or damaged in its entirety | $83.00 |
| 902 | Environmental Services | 431400 | Residential | Base Rate (Residential) | $19.00 per month |
| 903 | Environmental Services | 431400 | Residential | Excess Waste - Administrative Fee | $4.50 for one additional lift of the arm. |
| 904 | Environmental Services | 431400 | Residential | Additional Container (Residential) | $19.00 per month for each additional container, plus service charges |
| 905 | Environmental Services | 431400 | Residential | Senior and Disabled Citizens Discount | 20% reduction of Base Rate |
| 906 | Environmental Services | 431400 | Commercial | Base Rate (Commercial) | $28.00 per month for once a week collection per container. |
| 907 | Environmental Services | 431400 | Commercial | Additional Container (Commercial) | $28.00 per month for each additional container. |
| 908 | Environmental Services | 431400 | Residential | Side door Collection | $19.00 per month |
| 909 | Environmental Services | 431400 | Residential | Residential Refuse Collection w/ reduced size container | $19.00 per month |
| 910 | Environmental Services | 431400 | Residential | Res Refuse Collection w/ reduced size container & Discount | 20% reduction of Base Rate |
| 911 | Environmental Services | 431450 | Other | Special Collection Service (Residential) | $35.00 up to 5 cubic yards. $7.00 for each additional cubic yard. |
| 912 | Environmental Services | 431450 | Other | Dead Animal Collection Fee | $20.00 for small animal 49 lbs. or less); $40.00 for domesticated pets (greater than 50 lbs.); $150.00 for farm animals within the city limits; $175.00 for farm animals inside county and outside city limits. |
| 913 | Environmental Services | 431460 | Residential | Citizen Collection Station Fee | $5.00 for each visit in excess of monthly frequency limit set by Director with limit of 4 cy, no C&D and no commercial. |
| 914 | Environmental Services | 431460 | Residential | Citizen Collection Station Fee | $5.00 coupon Non-customer, one visit; standard restrictions; non-commercial; residential solid waste only, excludes household hazardous waste. |
| 915 | Environmental Services | 431460 | Special Collections | Property Clean Up Fee | Labor, equipment and disposal rates as set by Director in 1/4 hour increments with 1 hour minimum. |
| 916 | Environmental Services | 450660 | General | Interest on unpaid balances | 10% per year (0.83% of invoiced amount per month) |
| 917 | Environmental Services | 441250 | Permits | Hauler Permit Fee | $150.00 per vehicle for complete term of permit or $12.50 per vehicle per month for less than complete term of permit plus applicable tech fees |
| 918 | Environmental Services | 441250 | Permits | Replacement Decal | $10.00 each |
| 919 | Environmental Services | 441250 | Permits | Reinstatement of Suspended or Revoked Permit | 50% of annual Hauler Permit Fee for suspended permit, 100% of annual Hauler Permit Fee for revoked permit. Plus applicable tech fees |
| 920 | Environmental Services | 441250 | Permits | Special Waste Disposal Fee-Immediate Disposal | $25.00 surcharge plus regular per ton landfill disposal charge for a scheduled disposal. $35.00 surcharge plus double the regular per ton landfill disposal charge for an unscheduled disposal. |
| 921 | Environmental Services | 441250 | Permits | Permit Fee (Container on Sidewalk/R.O.W.) | $72.00 annual fee per container or $6.00 per month for a partial first year, plus applicable tech fees |
| 922 | Environmental Services | 431410 | Disposal | Landfill Fees | $26.00 per ton, prorated, with a minimum fee of $16.00. $5.00 charge for unsecured/uncovered load. |
| 923 | Environmental Services | 431410 | Disposal | Landfill Fee (Brush Waste, Uncontaminated) | $26.00 per ton, prorated, with a minimum fee of $10.00. |
| 924 | Environmental Services | 431410 | Disposal | Landfill Fees (Materials Requiring Special Handling) | $90.00 per ton, pro-rated, for RACM Non-Friables, foam materials, sponge or sponge-like materials and other wastes requiring special handling, with a minimum fee of $90. $5.00 for refrigerant removal. |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 925 | Environmental Services | 431410 | Disposal | Landfill Fees (Materials Requiring Special Handling) | $90.00 per ton, pro-rated, for dead animals with a total weight greater than 100 lbs. Small dead animals with a total weight less than 100 lbs. will be charged the standard landfill rate. |
| 926 | Environmental Services | 431410 | Disposal | Billing Fee for Landfill Charge Accounts | $25.00 per month |
| 927 | Environmental Services | 431430 | Disposal | Disposal Fee (Waste Tires) | Small or Medium tires (19.5 inches or less) $3.00, Large Tires (greater than 19.5 inches but less than 24 inches) $10.00, tires greater than 24 inches will be charged a rate of $200.00/ton. Rim Removal Fee - Small or Medium tires $5.00, Rim Removal Fee - Large Tires $15.00. |
| 928 | Environmental Services | 431410 | Disposal | Prohibited Waste | $25.00 surcharge plus applicable disposal and administrative costs. |
| 929 | Environmental Services | 431410 | Disposal | Transfer Fee | $30.00 per ton, prorated, with a minimum fee of $20.00 |
| 930 | Environmental Services | 443060 | Disposal | Sale of Mulch/Compost | City Departments - Free, El Paso Solid Waste Residential Customers - Free at CCS or Landfill; Commercial Customers - Free at Landfill; Commercial Customers within City limits - $15.00 cy if delivered by ESD. |
| 931 | Environmental Services | 443060 | Disposal | Sale of Safety Vest | $10.00 each |
| 932 | Environmental Services | 443060 | Disposal | RFID (Automated Scale) Tag | $25.00 each |
| 933 | Environmental Services | 431400 | Other | Container (96 gallon) Replacement Fee | $55.00 per Container |
| 934 | Environmental Services | 431400 | Other | Container (64 gallon) Replacement Fee | $55.00 per Container |
| 935 | Environmental Services | 431400 | Other | Service Charge (delivery or removal of container) | $25.00 per Event |
| 936 | Environmental Services | 431400 | Other | Missed Collection Fee | $10.00 for pick up |
| 937 | Environmental Services | 431460 | Administrative Fee | | $25.00 charge for administrative costs related to the preparation of property liens |
| 938 | Environmental Services | 450650 | Shopping Cart Recovery | Shopping Cart Recovery Fee | $50.00 per Cart impounded by City |
| 939 | Environmental Services | 450650 | Construction or Demolition | Manifest Fee | $5.00 per manifest; No fee for City - funded projects |
| 940 | Environmental Services | 443580 | Services | Environmental Fee (Residential) | $5.00 per Residential Living Unit |
| 941 | Environmental Services | 443580 | Services | Environmental Fee (Commercial) | $15.00 per Commercial Establishment |
| 942 | Environmental Services | | **Environmental General-Facilities** | | |
| 943 | Environmental Services | 441190 | Annual License Fee | Public Swimming Pool-Annual | 275 plus applicable tech fee |
| 944 | Environmental Services | 441190 | Bi-Annual License Fee | Public Swimming Pool-Bi-Annual | 550 plus applicable tech fee |
| 945 | Environmental Services | 441190 | Annual License Fee | Spas-annual | 175 plus applicable tech fee |
| 946 | Environmental Services | 441190 | Bi-Annual License Fee | Spas-bi-annual | 350 plus applicable tech fee |
| 947 | Environmental Services | 441430 | Re-Inspection Fee | Public Swimming Pool Or Public Spa Fee Per Inspection | 175 plus applicable tech fee |
| 948 | Environmental Services | 441430 | Water Sampling Fee | Water Sampling of Public Swimming Pools and Public Spas | $100 plus lab fees, plus applicable tech fee |
| 949 | Environmental Services | 441190 | Temporary License | Above Ground Public Pool (Per Pool) | $125.00 plus applicable tech fee |
| 950 | Environmental Services | 441190 | Temporary License | Above Ground Spa (Per Spa) | $125.00 plus applicable tech fee |
| 951 | Environmental Services | 441500 | Application Fee | Tattoo Studio Application Fee | $60.00 Per Application, plus applicable tech fee |
| 952 | Environmental Services | 441500 | Studio Registration Fee | Tattoo and Body Art - Biennial | 2 Year $300.00 or $12.50, per month for terms of less than two years, plus applicable tech fee |
| 953 | Environmental Services | 441500 | Re-Inspection Fee | Tattoo and Body Art - Studio Re-inspection | $45.00 Per Re-inspection, plus applicable tech fee |
| 954 | Environmental Services | 441500 | Artist License Fee | Tattoo and Body Art - Annual | $65.00, plus applicable tech fee |
| 955 | Environmental Services | 441500 | Re-Inspection Fee | Tattoo and Body Art -Artist | $40.00 Per Re-inspection, plus applicable tech fee |
| 956 | Environmental Services | 441190 | Annual License Fee | Trailer Court Annual | $275.00, plus applicable tech fee |
| 957 | Environmental Services | 441190 | Re-Inspection Fee | Trailer Court | $175.00, plus applicable tech fee |
| 958 | Environmental Services | 441190 | Annual License Fee | Laundries - Annual | $175.00, plus applicable tech fee |
| 959 | Environmental Services | 441190 | Bi-Annual License Fee | Laundries - Bi-Annual | $350.00, plus applicable tech fee |
| 960 | Environmental Services | 441190 | Re-Inspection Fee | Laundries | $125.00, plus applicable tech fee |
| 961 | Environmental Services | 420340 | Franchise Fee | Waste Container Franchise Fee- Per Container | $2.00 Per Month, Per approved container |
| 962 | Environmental Services | 420340 | Franchise Fee | Waste Container Franchise Fee- Quarterly | $2,000.00/ Per Year |
| 963 | Environmental Services | 420340 | Franchise Fee | Franchise Fee | $4.00 |
| 964 | Animal Services | | **Animal Services** | | |
| 965 | Animal Services | 431390 | Adoption Fee - includes age-appropriate vaccinations, license, microchip and sterilization. | | Each adoption from no charge to $110.00 |
| 966 | Animal Services | 441320 | Livestock Permit - Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation | Permit Yearly Renewal | $60.00 plus applicable tech fee |
| 967 | Animal Services | 441320 | Livestock Permit - Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation | Re-Inspection and/or Amending Permit | $45.00 plus applicable tech fee |
| 968 | Animal Services | 441320 | Fowl and Rabbits (6 or more)-Restrictions-Permit Requirements | Permit Yearly Renewal | $60.00 plus applicable tech fee |
| 969 | Animal Services | 441320 | Fowl and Rabbits (6 or more)-Restrictions-Permit Requirements | Re-Inspection and/or Amending Permit | $45.00 plus applicable tech fee |
| 970 | Animal Services | 431280 | Microchip Fees | Initial Issuance | $15.00 |
| 971 | Animal Services | 431280 | Shelter Services | Animal Rabies Vaccination | $9.00 |
| 972 | Animal Services | 431280 | Parasite Treatment and/or Control | Parasite Treatment and/or Control | $10.00 |
| 973 | Animal Services | 431280 | Disposal of Dead Animals | Disposal of owned dead animals brought to shelter, less than 100 lbs. | $16.00 |
| 974 | Animal Services | 431280 | Euthanasia of Animals | Euthanasia of animals brought to the shelter, less than 100 lbs. | $25.00 |
| 975 | Animal Services | 431280 | Boarding and Kennel Permit | Boarding kennel permit | $110.00 plus applicable tech fee |
| 976 | Animal Services | 441320 | Pick up or Delivery of Animals to Owners | Pick up/delivery of live, owned animals for quarantine or return-to-owner purposes | $45.00 |
| 977 | Animal Services | 441320 | Buying And Selling | Shows And Exhibition | $110.00 plus applicable tech fee |
| 978 | Animal Services | 441320 | Buying And Selling | Grooming | $110.00 plus applicable tech fee |
| 979 | Animal Services | 441320 | Buying And Selling | Kennel | $110.00 plus applicable tech fee |
| 980 | Animal Services | 441320 | Buying And Selling | Animal Establishment | $200.00 plus applicable tech fee |
| 981 | Animal Services | 441320 | Registration | Application Initial Issuance or Renewal | $12.50 |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 982 | Animal Services | 441320 | Registration | Replacement Registration and/or Tag | $5.00 - Altered Pets<br>$15.00 - Intact pets |
| 983 | Animal Services | 441320 | Registration | Registration Transfer | $12.50 |
| 984 | Animal Services | 441320 | Fees-Impoundment | Class A: Dog, Cat, Exotic, Ferret not requiring capture by division personnel, Each | $60.00 plus applicable tech fee |
| 985 | Animal Services | 441320 | Fees-Impoundment | Class B: Goats, Sheep, Lambs, Pigs, Sows, Shoats, Calves, Foals And Animals Of The Same Approximate Size And Weight, Each Animal | $60.00 plus applicable tech fee |
| 986 | Animal Services | 441320 | Fees-Impoundment | Class C: Horses, Ponies, Mules And Animals Of Same Size And Weight, Each Animal | $85.00 plus applicable tech fee |
| 987 | Animal Services | 441320 | Fees-Impoundment | CLASS D: Exotic Animals: Requiring Capture by Division Personnel | $85.00 plus applicable tech fee |
| 988 | Animal Services | 441320 | Fees-Impoundment | Class D: Exotic Animals, Already Contained | $55.00 |
| 989 | Animal Services | 431280 | Handling Fee | Daily Fee Class A | $18.00 |
| 990 | Animal Services | 431280 | Handling Fee | Daily Fee Class B | $23.00 |
| 991 | Animal Services | 431280 | Handling Fee | Daily Fee Class C | $23.00 |
| 992 | Animal Services | 431280 | Handling Fee | Daily Fee Class D | $23.00 |
| 993 | Animal Services | 431280 | Shelter Services | Animal Trap Replacement Fee - Small | $60.00 |
| 994 | Animal Services | 431280 | Shelter Services | Animal Trap Replacement Fee - Large | $110.00 |
| 995 | Animal Services | 431280 | Shelter Services | Impound Fee Dog or Cat-Repeat Offender within one (1) year | $25.00 per event |
| 996 | Animal Services | 441320 | Animal Litter Permit | Per litter | $50.00 plus applicable tech fee |
| 997 | Animal Services | 441320 | Breeding | Breeder's Permit | $100.00 plus applicable tech fee |
| 998 | Animal Services | 431280 | Shelter Services | Vet Assessment for Quarantine and/or Criminal Case | $50.00 per animal per assessment |
| 999 | Animal Services | 431280 | Shelter Services | Animal Transportation Fee | Fee for packaging and transporting to lab for testing: $100 |
| 1000 | Animal Services | 431280 | Shelter Services | Animal Storage Fee for Remains | Fee to store animal properly prior to cremation, or to hold for burial pending results of the rabies exam: $25.00 |
| 1001 | Animal Services | 431280 | Shelter Services | Animal Vaccinations and Tests | DHLPP (dog) $9.00 |
| 1002 | Animal Services | 431280 | Shelter Services | Animal Vaccinations and Tests | FVRCP (cat) $9.00 |
| 1003 | Animal Services | 431280 | Shelter Services | Animal Vaccinations and Tests | Bordetella (dog) $10.00 |
| 1004 | Animal Services | 431280 | Shelter Services | Animal Vaccinations and Tests | FELV (cat) $15.00 |
| 1005 | Animal Services | 431280 | Shelter Services | Animal Vaccinations and Tests | Ringworm test (cat) $25.00 |
| 1006 | Animal Services | 431280 | Shelter Services | Animal Vaccinations and Tests | Heartworm test (dog) $25.00 |
| 1007 | Animal Services | 431280 | Shelter Services | Animal Vaccinations and Tests | Parvo test (dog) $25.00 |
| 1008 | Animal Services | 441320 | Fees-Impoundment | Impoundment of animals in unincorporated areas of County | $55.00 |
| 1009 | Animal Services | 431280 | Shelter Services | Pet Aids (leash, cat carrier, other) | $5.00 |
| 1010 | Animal Services | 431280 | Shelter Services | Spay/Neuter Fees - Cats/Dogs | Cat Neuter $0-$30.00, Cat Spay $0-$50.00, Dog Neuter (under 40 pounds) $0-$65.00, Dog Neuter (40 - 70 pounds) $0-$85.00, Dog Spay (under 40 pounds) $0- $85.00, Dog Spay (40 - 70 pounds) $0-$100.00 |
| 1011 | Animal Services | 441320 | EP County Spay/Neuter Voucher Program | Spay/Neuter Fees - Cats/Dogs | Cat Spay/Neuter $0 - $35.00, Dog Spay/Neuter $0 - $60.00<br>Per Legal, this is in the County's Agreements |
| 1012 | Animal Services | 441320 | Registration | Dangerous Dog Registration | $50.00 |
| 1013 | Animal Services | 441320 | Municipal Contract Fees - Impoundment | Class A: Dog, Cat, Exotic, Ferret not requiring capture by division personnel, Each | $60.00 |
| 1014 | Animal Services | 441320 | Municipal Contract Fees - Impoundment | Class B: Goats, Sheep, Lambs, Pigs, Sows, Shoats, Calves, Foals And Animals Of The Same Approximate Size And Weight, Each Animal | $60.00 |
| 1015 | Animal Services | 441320 | Municipal Contract Fees - Impoundment | Class C: Horses, Ponies, Mules And Animals Of Same Size And Weight, Each Animal | $85.00 |
| 1016 | Animal Services | 441320 | Municipal Contract Fees - Impoundment | Class D: Exotic Animals: Requiring Capture by Division Personnel | $85.00 |
| 1017 | Animal Services | 431280 | Municipal Contract Fees - Handling | Daily Fee Class A | $18.00 per day |
| 1018 | Animal Services | 431280 | Municipal Contract Fees - Handling | Daily Fee Class B | $23.00 per day |
| 1019 | Animal Services | 431280 | Municipal Contract Fees - Handling | Daily Fee Class C | $23.00 per day |
| 1020 | Animal Services | 431280 | Municipal Contract Fees - Handling | Daily Fee Class D | $23.00 per day |
| 1021 | Animal Services | 441320 | Municipal Contract Fees - Quarantine | | $18.00 per day |
| 1022 | Parks and Recreation | | Recreation Centers | (+) Indicates Per Person<br>1/2 hour increment @ 1/2 hourly rate<br>Rates are per hour unless indicated<br>Two hour minimum rental for facility use that is non-contiguous to public hour of operation. | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1023 | Parks and Recreation | | **Armijo Recreation Center** | | |
| 1024 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $35.00 / $28.00 / $140.00 / $44.00 |
| 1025 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | $18.00 / $14.00 / $72.00 / $22.00 |
| 1026 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1027 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1028 | Parks and Recreation | 450200 | Lower Multipurpose Room 1 (open area) | | $80.00 / $64.00 / $320.00 / $100.00 |
| 1029 | Parks and Recreation | 450200 | Classroom 1 | | $36.00 / $29.00 / $144.00 / $45.00 |
| 1030 | Parks and Recreation | 450200 | Classroom 2 | | $43.00 / $35.00 / $172.00 / $54.00 |
| 1031 | Parks and Recreation | 440040 | Boxing Room (per month) (+) Adult/Youth | | $15.00/$10.00 |
| 1032 | Parks and Recreation | 440040 | Boxing Room (per day) (+) Adult/Youth | | $2.00/$1.00 |
| 1033 | Parks and Recreation | 450200 | Boxing Room | | $36.00 / $29.00 /$144.00 / $45.00 |
| 1034 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $10.00 |
| 1035 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $3.00 |
| 1036 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1037 | Parks and Recreation | | **Officer David Ortiz** | | |
| 1038 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $35.00 / $28.00 / $140.00 / $44.00 |
| 1039 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | $18.00 / $14.00 / $72.00 / $22.00 |
| 1040 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1041 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1042 | Parks and Recreation | 450200 | Classroom 1 | | $11.00 / $9.00 / $44.00 / $14.00 |
| 1043 | Parks and Recreation | 450200 | Classroom 2 | | $21.00 / $17.00 / $84.00 / $26.00 |
| 1044 | Parks and Recreation | 450200 | Classroom A | | $20.00 / $16.00 / $80.00 / $25.00 |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1045 | Parks and Recreation | 450200 | Multipurpose Room | | $56.00 / $45.00 / $224.00 / $70.00 |
| 1046 | Parks and Recreation | 440040 | Boxing Room (per month) (+) Adult/Youth | | $15.00 / $10.00 |
| 1047 | Parks and Recreation | 440040 | Boxing Room (per day) (+) Adult/Youth | | $2.00 / $1.00 |
| 1048 | Parks and Recreation | 450200 | Boxing Room | | $83.00 / $66.00 / $332.00 / $104.00 |
| 1049 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $10.00 |
| 1050 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $3.00 |
| 1051 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1052 | Parks and Recreation | | **Chihuahuita Neighborhood Center** | | |
| 1053 | Parks and Recreation | 450200 | Multipurpose Room | | $35.00 / $28.00 / $140.00 / $44.00 |
| 1054 | Parks and Recreation | 450040 | Weight Room (per month) (+) | | $6.00 |
| 1055 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $3.00 |
| 1056 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1057 | Parks and Recreation | | **Don Haskins Recreation Center** | | |
| 1058 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1059 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1060 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | $55.00 / $44.00 / $220.00 / $69.00 |
| 1061 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | $28.00 / $22.00 / $112.00 / $35.00 |
| 1062 | Parks and Recreation | 450200 | Auxiliary Gym (per hour) | | $25.00 / $20.00 / $100.00 / $31.00 |
| 1063 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour) | | $13.00 / $10.00 / $52.00 / $16.00 |
| 1064 | Parks and Recreation | 450200 | Auxiliary Gym (per hour)-Prime Time | | $35.00 / $28.00 / $140.00 / $44.00 |
| 1065 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour)-Prime Time | | $17.00 / $14.00 / $68.00 / $21.00 |
| 1066 | Parks and Recreation | 450200 | Classroom 1 | | $12.00 / $10.00 / $48.00 / $15.00 |
| 1067 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $18.00 |
| 1068 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $4.00 |
| 1069 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1070 | Parks and Recreation | | **Galatzan Recreation Center** | | |
| 1071 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $35.00 / $28.00 / $140.00 / $44.00 |
| 1072 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | $18.00 / $14.00 / $72.00 / $22.00 |
| 1073 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1074 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1075 | Parks and Recreation | 450200 | Auxiliary Gym (per hour) | | $15.00 / $12.00 / $60.00 / $19.00 |
| 1076 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour) | | $7.00 / $6.00 / $28.00 / $9.00 |
| 1077 | Parks and Recreation | 450200 | Auxiliary Gym (per hour)-Prime Time | | $25.00 / $20.00 / $100.00 / $31.00 |
| 1078 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour)-Prime Time | | $13.00 / $10.00 / $52.00 / $16.00 |
| 1079 | Parks and Recreation | 450200 | Multipurpose Room | | $66.00 / $53.00 / $264.00 / $82.00 |
| 1080 | Parks and Recreation | 450200 | Dance Studio | | $20.00 / $16.00 / $80.00 / $25.00 |
| 1081 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $10.00 |
| 1082 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $3.00 |
| 1083 | Parks and Recreation | | **Gary del Palacio Recreation Center** | | |
| 1084 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1085 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1086 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | $55.00 / $44.00 / $220.00 / $69.00 |
| 1087 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | $28.00 / $22.00 / $112.00 / $35.00 |
| 1088 | Parks and Recreation | 450200 | Auxiliary Gym (per hour) | | $25.00 / $20.00 / $100.00 / $31.00 |
| 1089 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour) | | $13.00 / $10.00 / $52.00 / $16.00 |
| 1090 | Parks and Recreation | 450200 | Auxiliary Gym (per hour)-Prime Time | | $35.00 / $28.00 / $140.00 / $44.00 |
| 1091 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour)-Prime Time | | $17.00 / $14.00 / $68.00 / $21.00 |
| 1092 | Parks and Recreation | 450200 | Multipurpose Room | | $44.00 / $35.00 / $176.00 / $55.00 |
| 1093 | Parks and Recreation | 450200 | Dance Studio | | $26.00 / $21.00 / $104.00 / $32.00 |
| 1094 | Parks and Recreation | 440040 | Racquetball Court (per month)(+) Adult/Youth | | $15.00 / $10.00 |
| 1095 | Parks and Recreation | 440040 | Racquetball Court (per hour)(+) Adult/Youth | | $2.00 / $1.00 |
| 1096 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $18.00 |
| 1097 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $4.00 |
| 1098 | Parks and Recreation | 440040 | Kitchen (per event) | | $30.00 |
| 1099 | Parks and Recreation | | **Leona Ford Washington Recreation Center** | | |
| 1100 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $15.00 / $12.00 / $60.00 / $19.00 |
| 1101 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | $7.00 / $6.00 / $28.00 / $9.00 |
| 1102 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | $25.00 / $20.00 / $100.00 / $31.00 |
| 1103 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | $13.00 / $10.00 / $52.00 / $16.00 |
| 1104 | Parks and Recreation | 450200 | Multipurpose Room-Hall | | $59.00 / $47.00 / $236.00 / $74.00 |
| 1105 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $10.00 |
| 1106 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $3.00 |
| 1107 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1108 | Parks and Recreation | | **Marty Robbins Recreation Center** | | |
| 1109 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1110 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1111 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | $55.00 / $44.00 / $220.00 / $69.00 |
| 1112 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | $28.00 / $22.00 / $112.00 / $35.00 |
| 1113 | Parks and Recreation | 450200 | Multi Purpose Room | | $44.00 / $35.00 / $176.00 / $55.00 |
| 1114 | Parks and Recreation | 450200 | Dance Studio | | $26.00 / $21.00 / $104.00 / $32.00 |
| 1115 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $18.00 |
| 1116 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $4.00 |
| 1117 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1118 | Parks and Recreation | | **Multipurpose Recreation Center** | | |
| 1119 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1120 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1121 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | $55.00 / $44.00 / $220.00 / $69.00 |
| 1122 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | $28.00 / $22.00 / $112.00 / $35.00 |
| 1123 | Parks and Recreation | 450200 | Multipurpose Room | Old Weight room | $35.00 / $28.00 / $140.00 / $44.00 |
| 1124 | Parks and Recreation | 450200 | Ballroom | | $138.00 / $110.00 / $552.00 / $172.00 |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1125 | Parks and Recreation | 450200 | Dance Studio | | $27.00 / $22.00 / $108.00 / $34.00 |
| 1126 | Parks and Recreation | 450200 | Patio | Available for rental in conjunction with room rental - Flat Rate | $60.00 / $48.00 / $240.00 / $75.00 |
| 1127 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $10.00 |
| 1128 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $3.00 |
| 1129 | Parks and Recreation | 440040 | Kitchen (per event) | | $30.00 |
| 1130 | Parks and Recreation | | **Nolan Richardson Recreation Center** | | |
| 1131 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $35.00 / $28.00 / $140.00 / $44.00 |
| 1132 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | $18.00 / $14.00 / $72.00 / $22.00 |
| 1133 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1134 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1135 | Parks and Recreation | 450200 | Multipurpose Room | | $42.00 / $34.00 / $168.00 / $52.00 |
| 1136 | Parks and Recreation | 450200 | Classroom A | Base on 730 Sq. Ft. | $22.00 / $18.00 / $88.00 / $27.00 |
| 1137 | Parks and Recreation | 450200 | Patio | Available for rental in conjunction with room rental - Flat Rate | $60.00 / $48.00 / $240.00 / $75.00 |
| 1138 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $10.00 |
| 1139 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $3.00 |
| 1140 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1141 | Parks and Recreation | | **Pat O'Rourke Recreation Center** | | |
| 1142 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $35.00 / $28.00 / $140.00 / $44.00 |
| 1143 | Parks and Recreation | 450200 | Gym Half Court (pre hour) | | $18.00 / $14.00 / $72.00 / $22.00 |
| 1144 | Parks and Recreation | 450200 | Gym Full Court (per day) prime time | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1145 | Parks and Recreation | 450200 | Gym Half Court (per day) prime time | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1146 | Parks and Recreation | 450200 | Multi Purpose Room 1 | | $58.00 / $46.00 / $232.00 / $72.00 |
| 1147 | Parks and Recreation | 450200 | Multi Purpose Room 2A | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1148 | Parks and Recreation | 450200 | Multi Purpose Room 2B | | $22.00 / $18.00 / $88.00 / $27.00 |
| 1149 | Parks and Recreation | 450200 | Multi Purpose Room 2C | | $22.00 / $18.00 / $88.00 / $27.00 |
| 1150 | Parks and Recreation | 450200 | Multi Purpose Room 2A and 2B | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1151 | Parks and Recreation | 450200 | Multi Purpose Room 2B and 2C | | $43.00 / $34.00 / $172.00 / $54.00 |
| 1152 | Parks and Recreation | 450200 | Multi Purpose Room 2A, 2B, 2C | | $67.00 / $54.00 / $268.00 / $84.00 |
| 1153 | Parks and Recreation | 450200 | Conference Room | | $30.00 / $24.00 / $120.00 / $37.00 |
| 1154 | Parks and Recreation | 450200 | Dance Studio | | $71.00 / $57.00 / $284.00 / $89.00 |
| 1155 | Parks and Recreation | 450200 | Courtyard | Available for rental in conjunction with room rental - Flat Rate | $34.00 / $27.00 / $136.00 / $42.00 |
| 1156 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $18.00 |
| 1157 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $4.00 |
| 1158 | Parks and Recreation | | **Pavo Real Recreation Center** | | |
| 1159 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $35.00 / $28.00 / $140.00 / $44.00 |
| 1160 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | $18.00 / $14.00 / $72.00 / $22.00 |
| 1161 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1162 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1163 | Parks and Recreation | 450200 | Auxiliary Gym (per hour) | | $15.00 / $12.00 / $60.00 / $19.00 |
| 1164 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour) | | $7.00 / $6.00 / $28.00 / $9.00 |
| 1165 | Parks and Recreation | 450200 | Auxiliary Gym (per hour)-Prime Time | | $25.00 / $20.00 / $100.00 / $31.00 |
| 1166 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour)-Prime Time | | $13.00 / $10.00 / $52.00 / $16.00 |
| 1167 | Parks and Recreation | 450200 | Classroom 1 | | $12.00 / $10.00 / $48.00 / $15.00 |
| 1168 | Parks and Recreation | 450200 | Classroom 2 | | $24.00 / $19.00 / $96.00 / $30.00 |
| 1169 | Parks and Recreation | 450200 | Classroom 3 | | $21.00 / $17.00 / $84.00 / $26.00 |
| 1170 | Parks and Recreation | 450200 | Dance Studio | | $69.00 / $55.00 / $276.00 / $86.00 |
| 1171 | Parks and Recreation | 450200 | Patio | Available for rental in conjunction with room rental - Flat Rate | $60.00 / $48.00 / $240.00 / $75.00 |
| 1172 | Parks and Recreation | 440040 | Boxing Room (per month) (+) Adult/Youth | | $15.00 / $10.00 |
| 1173 | Parks and Recreation | 440040 | Boxing Room (per day) (+) Adult/Youth | | $2.00 / $1.00 |
| 1174 | Parks and Recreation | 450200 | Boxing Room | | $83.00 / $66.00 / $332.00 / $104.00 |
| 1175 | Parks and Recreation | 440040 | Racquetball Court (per month)(+) Adult/Youth | | $15.00 / $10.00 |
| 1176 | Parks and Recreation | 440040 | Racquetball Court (per hour)(+) Adult/Youth | | $2.00 / $1.00 |
| 1177 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $18.00 |
| 1178 | Parks and Recreation | 440040 | Weight Room (per hour) (+) | | $4.00 |
| 1179 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1180 | Parks and Recreation | | **Rae Gilmore Recreation Center** | | |
| 1181 | Parks and Recreation | 450200 | Multipurpose Room | | $58.00 / $46.00 / $232.00 / $72.00 |
| 1182 | Parks and Recreation | 450200 | Classroom 1 | | $10.00 / $8.00 / $40.00 / $12.00 |
| 1183 | Parks and Recreation | 450200 | Classroom 2 | | $10.00 / $8.00 / $40.00 / $12.00 |
| 1184 | Parks and Recreation | 450200 | Patio | Available for rental in conjunction with room rental - Flat Rate | $60.00 / $48.00 / $240.00 / $75.00 |
| 1185 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $6.00 |
| 1186 | Parks and Recreation | 440040 | Weight Room (per hour) (+) | | $3.00 |
| 1187 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1188 | Parks and Recreation | | **San Juan Recreation Center** | | |
| 1189 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $35.00 / $28.00 / $140.00 / $44.00 |
| 1190 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | $18.00 / $14.00 / $72.00 / $22.00 |
| 1191 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1192 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1193 | Parks and Recreation | 450200 | Multipurpose Room | | $27.00 / $22.00 / $108.00 / $34.00 |
| 1194 | Parks and Recreation | 450200 | Classroom 1 | | $12.00 / $10.00 / $48.00 / $15.00 |
| 1195 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $10.00 |
| 1196 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $3.00 |
| 1197 | Parks and Recreation | 440040 | Boxing Room (per month) (+) Adult/Youth | | $15.00 / $10.00 |
| 1198 | Parks and Recreation | 440040 | Boxing Room (per day) (+) Adult/Youth | | $2.00 / $1.00 |
| 1199 | Parks and Recreation | 450200 | Boxing Room | | $35.00 / $28.00 / $140.00 / $44.00 |
| 1200 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1201 | Parks and Recreation | | **Seville Recreation Center** | | |
| 1202 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $15.00 / $12.00 / $60.00 / $19.00 |
| 1203 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | $7.00 / $6.00 / $28.00 / $9.00 |
| 1204 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | $25.00 / $20.00 / $100.00 / $31.00 |
| 1205 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | $13.00 / $10.00 / $52.00 / $16.00 |
| 1206 | Parks and Recreation | 450200 | Multipurpose Room | | $12.00 / $10.00 / $48.00 / $15.00 |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1207 | Parks and Recreation | 450040 | Weight Room (per month) (+) | | $6.00 |
| 1208 | Parks and Recreation | 450040 | Weight Room (per day) (+) | | $3.00 |
| 1209 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1210 | Parks and Recreation | | **Veterans Recreation Center** | | |
| 1211 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $35.00 / $28.00 / $140.00 / $44.00 |
| 1212 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | $18.00 / $14.00 / $72.00 / $22.00 |
| 1213 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1214 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1215 | Parks and Recreation | 450200 | Auxiliary Gym (per hour) | | $15.00 / $12.00 / $60.00 / $19.00 |
| 1216 | Parks and Recreation | 450200 | Auxiliary Gym Half Court (per hour) | | $7.00 / $6.00 / $28.00 / $9.00 |
| 1217 | Parks and Recreation | 450200 | Auxiliary Gym (per hour)-Prime Time | | $25.00 / $20.00 / $100.00 / $31.00 |
| 1218 | Parks and Recreation | 450200 | Auxiliary Gym half court (per hour)-Prime Time | | $13.00 / $10.00 / $52.00 / $16.00 |
| 1219 | Parks and Recreation | 450200 | Classroom 5 | | $18.00 / $14.00 / $72.00 / $22.00 |
| 1220 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $18.00 |
| 1221 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $4.00 |
| 1222 | Parks and Recreation | | **Memorial Outdoor Resource Center** | | |
| 1223 | Parks and Recreation | 440040 | Multipurpose Room | | $43.00 / $34.00 / $172.00 / $54.00 |
| 1224 | Parks and Recreation | 440040 | Kitchen (per event) | | $30.00 |
| 1225 | Parks and Recreation | 443020 | Leisure Interest Class or Workshop | | Direct Costs - (staff, supplies, contracts, equipment) plus 25% factor to recover leisure interest coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of class/workshop. |
| 1226 | Parks and Recreation | 443010 | Outdoor Recreation Activity or Program | | Direct Costs - (staff, supplies, contracts, equipment) plus a 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program. |
| 1227 | Parks and Recreation | 443010 | Trips/Excursions (Off Site) | | Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program. |
| 1228 | Parks and Recreation | 443010 | Dances/Entertainment (On Site) | | Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program. |
| 1229 | Parks and Recreation | | Senior Centers | (+) Indicates Per Person<br>1/2 hour increment @ 1/2 hourly rate<br>Rates are per hour unless indicated<br>Two hour minimum rental for facility<br>use that is non-contiguous to public<br>hour of operation. | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1230 | Parks and Recreation | | **Eastside Senior Center** | | |
| 1231 | Parks and Recreation | 450200 | Multipurpose Room | | $79.00 / $64.00 / $317.00 / $98.00 |
| 1232 | Parks and Recreation | 450200 | Classroom 2 | | $20.00 / $17.00 / $82.00 / $25.00 |
| 1233 | Parks and Recreation | 450200 | Arts and Crafts Room | | $18.00 / $14.00 / $72.00 / $23.00 |
| 1234 | Parks and Recreation | 450200 | Patio | Available for rental in conjunction with room rental - Flat Rate | $60.00 / $48.00 / $240.00 / $76.00 |
| 1235 | Parks and Recreation | 440040 | Billiard Room (per year) | | $30.00 |
| 1236 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | $10.00 |
| 1237 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | $2.00 |
| 1238 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $6.00 |
| 1239 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $3.00 |
| 1240 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1241 | Parks and Recreation | | **Father Martinez Senior Center** | | |
| 1242 | Parks and Recreation | 450200 | Multipurpose Room | | $146.00 / $118.00 / $586.00 / $182.00 |
| 1243 | Parks and Recreation | 450200 | Classroom 2 | | $14.00 / $12.00 / $58.00 / $18.00 |
| 1244 | Parks and Recreation | 450200 | Arts and Crafts Room | | $23.00 / $18.00 / $90.00 / $29.00 |
| 1245 | Parks and Recreation | 450200 | Dance Studio | | $22.00 / $17.00 / $86.00 / $26.00 |
| 1246 | Parks and Recreation | 440040 | Billiard Rooms #1 and #2 (per year) | | $30.00 |
| 1247 | Parks and Recreation | 440040 | Billiard Rooms #1 and #2 (per month) (+) | | $10.00 |
| 1248 | Parks and Recreation | 440040 | Billiard Rooms #1 and #2 (per day) (+) | | $2.00 |
| 1249 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $6.00 |
| 1250 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $3.00 |
| 1251 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1252 | Parks and Recreation | | **Grandview Senior Center** | | |
| 1253 | Parks and Recreation | 450200 | Multipurpose Room | | $85.00 / $68.00 / $341.00 / $107.00 |
| 1254 | Parks and Recreation | 450200 | Classroom 1 | | $19.00 / $16.00 / $77.00 / $24.00 |
| 1255 | Parks and Recreation | 450200 | Classroom 2 | | $14.00 / $12.00 / $58.00 / $18.00 |
| 1256 | Parks and Recreation | 450200 | Classroom 3 | | $10.00 / $7.00 / $38.00 / $12.00 |
| 1257 | Parks and Recreation | 440040 | Billiard Room (per year) | | $30.00 |
| 1258 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | $10.00 |
| 1259 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | $2.00 |
| 1260 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1261 | Parks and Recreation | | **Happiness Senior Center** | | |
| 1262 | Parks and Recreation | 450200 | Multipurpose Room | | $95.00 / $76.00 / $379.00 / $119.00 |
| 1263 | Parks and Recreation | 450200 | Classroom 1 | | $13.00 / $11.00 / $53.00 / $17.00 |
| 1264 | Parks and Recreation | 450200 | Classroom 2 | | $12.00 / $10.00 / $48.00 / $16.00 |
| 1265 | Parks and Recreation | 440040 | Billiard Room (per year) (+) | | $30.00 |
| 1266 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | $10.00 |
| 1267 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | $2.00 |
| 1268 | Parks and Recreation | 440040 | Kitchen (per event) | | $30.00 |
| 1269 | Parks and Recreation | | **Hilos de Plata Senior Center** | | |
| 1270 | Parks and Recreation | 450200 | Multipurpose Room | | $146.00 / $118.00 / $586.00 / $182.00 |
| 1271 | Parks and Recreation | 450200 | Classroom 2 | | $17.00 / $13.00 / $67.00 / $20.00 |
| 1272 | Parks and Recreation | 450200 | Arts and Crafts Room | | $23.00 / $18.00 / $91.00 / $29.00 |
| 1273 | Parks and Recreation | 440040 | Billiard Room (per year) | | $30.00 |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1274 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | $10.00 |
| 1275 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | $2.00 |
| 1276 | Parks and Recreation | 440040 | Weight Room (per month) (+) | | $10.00 |
| 1277 | Parks and Recreation | 440040 | Weight Room (per day) (+) | | $3.00 |
| 1278 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1279 | Parks and Recreation | | **Memorial Senior Center** | | |
| 1280 | Parks and Recreation | 450200 | Multipurpose Room | | $68.00 / $55.00 / $274.00 / $85.00 |
| 1281 | Parks and Recreation | 450200 | Multipurpose Room (1,282 sq. ft.) | | $40.00 / $33.00 / $160.00 / $50.00 |
| 1282 | Parks and Recreation | 450200 | Classroom 2 | | $7.00 / $6.00 / $29.00 / $8.00 |
| 1283 | Parks and Recreation | 450200 | Arts and Crafts Room | | $25.00 / $20.00 / $101.00 / $31.00 |
| 1284 | Parks and Recreation | 440040 | Billiard Room (per year) | | $30.00 |
| 1285 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | $10.00 |
| 1286 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | $2.00 |
| 1287 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1288 | Parks and Recreation | | **Polly Harris Senior Center** | | |
| 1289 | Parks and Recreation | 450200 | Multipurpose Room | | $85.00 / $68.00 / $341.00 / $107.00 |
| 1290 | Parks and Recreation | 450200 | Arts and Crafts Room | | $17.00 / $13.00 / $67.00 / $20.00 |
| 1291 | Parks and Recreation | 440040 | Billiard Room (per year) | | $30.00 |
| 1292 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | $10.00 |
| 1293 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | $2.00 |
| 1294 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1295 | Parks and Recreation | | **San Juan Senior Center** | | |
| 1296 | Parks and Recreation | 450200 | Multipurpose Room | | $92.00 / $74.00 / $370.00 / $115.00 |
| 1297 | Parks and Recreation | 450200 | Dance Studio | | $29.00 / $23.00 / $115.00 / $36.00 |
| 1298 | Parks and Recreation | 450200 | Placita | | $60.00 / $48.00 / $240.00 / $76.00 |
| 1299 | Parks and Recreation | 440040 | Billiard Room (per year) | | $30.00 |
| 1300 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | $10.00 |
| 1301 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | $2.00 |
| 1302 | Parks and Recreation | 450200 | Kitchen (per event) | | $30.00 |
| 1303 | Parks and Recreation | | **South El Paso Senior Center** | | |
| 1304 | Parks and Recreation | 450200 | Multipurpose Room | | $154.00 / $122.00 / $714.00 / $192.00 |
| 1305 | Parks and Recreation | 450200 | Classroom 2 | | $28.00 / $22.00 / $110.00 / $35.00 |
| 1306 | Parks and Recreation | 450200 | Classroom 3 | | $22.00 / $17.00 / $86.00 / $26.00 |
| 1307 | Parks and Recreation | 450200 | Classroom 4 | | $22.00 / $17.00 / $86.00 / $26.00 |
| 1308 | Parks and Recreation | 440040 | Billiard Room (per year) | | $30.00 |
| 1309 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | $10.00 |
| 1310 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | $2.00 |
| 1311 | Parks and Recreation | | **Wellington Chew Senior Center** | | |
| 1312 | Parks and Recreation | 450200 | Multipurpose Room | | $138.00 / $110.00 / $552.00 / $173.00 |
| 1313 | Parks and Recreation | 450200 | Classroom 1 | | $17.00 / $13.00 / $67.00 / $20.00 |
| 1314 | Parks and Recreation | 450200 | Classroom 2 | | $12.00 / $10.00 / $48.00 / $14.00 |
| 1315 | Parks and Recreation | 450200 | Classroom 3 | | $21.00 / $17.00 / $86.00 / $26.00 |
| 1316 | Parks and Recreation | 440040 | Billiard Room (per year) | | $30.00 |
| 1317 | Parks and Recreation | 440040 | Billiard Room (per month) (+) | | $10.00 |
| 1318 | Parks and Recreation | 440040 | Billiard Room (per day) (+) | | $2.00 |
| 1319 | Parks and Recreation | 443020 | Leisure Interest Class or Workshop | | Direct Costs - (staff, supplies, contracts, equipment) plus 25% factor to recover leisure interest coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of class/workshop. |
| 1320 | Parks and Recreation | 443010 | Outdoor Recreation Activity or Program | | Direct Costs - (staff, supplies, contracts, equipment) plus a 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program. |
| 1321 | Parks and Recreation | 443010 | Trips/Excursions (Off Site) | | Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, equals cost of activity/program. |
| 1322 | Parks and Recreation | 443010 | Dances/Entertainment (On Site) | | Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program. |
| 1323 | Parks and Recreation | | Shelters: Arlington, Grandview, Lionel Forti, Marwood, Sunrise, Thomas Manor | | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1324 | Parks and Recreation | 450200 | Per hour | | $48.00 / $38.00 / $192.00 / $60.00 |
| 1325 | Parks and Recreation | 450200 | All day | | $288.00 / $230.00 / $1152.00 / $360.00 |
| 1326 | Parks and Recreation | 450200 | Per hour - Prime time | | $66.00 / $53.00 / $264.00 / $83.00 |
| 1327 | Parks and Recreation | 450200 | All day - Prime time | | $396.00 / $317.00 / $1,584.00 / $494.00 |
| 1328 | Parks and Recreation | | Reserves: Memorial | | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1329 | Parks and Recreation | 450200 | Per hour | | $44.00 / $35.00 / $175.00 / $55.00 |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1330 | Parks and Recreation | 450200 | All day | | $262.00 / $210.00 / $1,050.00 / $327.00 |
| 1331 | Parks and Recreation | 450200 | Per hour - Prime time | | $56.00 / $45.00 / $225.00 / $70.00 |
| 1332 | Parks and Recreation | 450200 | All day - Prime time | | $375.00 / $300.00 / $1,500.00 / $469.00 |
| 1333 | Parks and Recreation | | Pavilions: Veterans, Shawver, Pavo Real | | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1334 | Parks and Recreation | 450200 | Per hour | | $18.00 / $14.00 / $72.00 / $23.00 |
| 1335 | Parks and Recreation | 450200 | All day | | $108.00 / $86.00 / $432.00 / $136.00 |
| 1336 | Parks and Recreation | 450200 | Per hour - Prime time | | $24.00 / $19.00 / $96.00 / $30.00 |
| 1337 | Parks and Recreation | 450200 | All day - Prime time | | $144.00 / $115.00 / $576.00 / $180.00 |
| 1338 | Parks and Recreation | | Plazas: Union Plaza, San Jacinto Plaza, Cleveland Square Plaza, Rambla | | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1339 | Parks and Recreation | 450200 | Per hour Stage with electricity | | $36.00 / $29.00 / $144.00 / $44.00 |
| 1340 | Parks and Recreation | 450200 | All day Stage with electricity | | $216.00 / $173.00 / $864.00 / $270.00 |
| 1341 | Parks and Recreation | 450200 | Per hour Stage without electricity | | $12.00 / $10.00 / $48.00 / $14.00 |
| 1342 | Parks and Recreation | 450200 | All day Stage without electricity | | $72.00 / $58.00 / $288.00 / $90.00 |
| 1343 | Parks and Recreation | 450200 | Per hour - Prime time - Stage with electricity | | $42.00 / $34.00 / $168.00 / $53.00 |
| 1344 | Parks and Recreation | 450200 | All day - Prime time - Stage with electricity | | $252.00 / $202.00/ $1,008.00 / $314.00 |
| 1345 | Parks and Recreation | 450200 | Per hour - Prime time - Stage w/o electricity | | $24.00 / $19.00 / $96.00 / $30.00 |
| 1346 | Parks and Recreation | 450200 | All day - Prime time - Stage w/o electricity | | $144.00 / $115.00 / $576.00 / $180.00 |
| 1347 | Parks and Recreation | 450200 | Additional electrical (Union Plaza only) (per event) | | $96.00 |
| 1348 | Parks and Recreation | 450200 | San Jacinto Plaza deposit for rental option B | | $500.00 |
| 1349 | Parks and Recreation | 450200 | San Jacinto Plaza deposit for rental option C | | $1,000.00 |
| 1350 | Parks and Recreation | 450200 | San Jacinto 1 peace officer at $35.00 per hour for rental option C | | $35.00 |
| 1351 | Parks and Recreation | 450200 | San Jacinto Splash Pad operator per hour | | $15.00 |
| 1352 | Parks and Recreation | | Rose Garden Site | | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1353 | Parks and Recreation | 450200 | Per hour | | $42.00 / $34.00 / $168.00 / $53.00 |
| 1354 | Parks and Recreation | 450200 | Per hour - Prime time | | $54.00 / $43.00 / $216.00 / $67.00 |
| 1355 | Parks and Recreation | | Park Grounds , Greens, Squares | | Flat Rate |
| 1356 | Parks and Recreation | 450200 | Reserved use of outdoor park areas (per event) (per day) | | $54.00 |
| 1357 | Parks and Recreation | 450200 | Trainer/Instructor Permit (Non-exclusive; good for 6 months) | | $54.00 |
| 1358 | Parks and Recreation | | Aquatics | (+) Indicates Per Person<br>1/2 hour increment @ 1/2 hourly rate<br>Rates are per hour unless indicated | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1359 | Parks and Recreation | | **Public Swim/Lap Swim** | | |
| 1360 | Parks and Recreation | 440040 | Youth (+) | | $2.00 |
| 1361 | Parks and Recreation | 440040 | Adult (+) | | $3.00 |
| 1362 | Parks and Recreation | 440040 | Senior (+) | | $2.00 |
| 1363 | Parks and Recreation | | **Multiple Admission Swim Card** | | |
| 1364 | Parks and Recreation | 440040 | **Swim Passes** | | |
| 1365 | Parks and Recreation | 440040 | Swim Pass - Adults (+) | (30, 60 or 90 days) | $3.00 x 30/60/90 Admissions = $ |
| 1366 | Parks and Recreation | 440040 | Swim Pass - Youth and Seniors (+) | (30, 60 or 90 days) | $2.00 x 30/60/90 Admissions = $ |
| 1367 | Parks and Recreation | 440040 | Trial Fee for Water Aerobics | | $5.00 |
| 1368 | Parks and Recreation | | Organized Swim Teams | (+) Indicates Per Person<br>1/2 hour increment @ 1/2 hourly rate<br>Rates are per hour unless indicated | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1369 | Parks and Recreation | 450200 | School Swim Teams (per hour) | With Inter-Local Agreement | $25.00 |
| 1370 | Parks and Recreation | 450200 | Individual lane rental – 25 yd. | | $12.00 / $10.00 / $48.00 / $15.00 |
| 1371 | Parks and Recreation | 450200 | Individual lane rental – 50M | | $19.00 / $16.00 / $76.00 / $24.00 |
| 1372 | Parks and Recreation | 450200 | Swim Meets – 25 yd. | | $132.00 / $110.00 / $528.00 / $165.00 |
| 1373 | Parks and Recreation | 450200 | Swim Meets – 50M | | $173.00 / $144.00 / $692.00 / $216.00 |
| 1374 | Parks and Recreation | 450200 | Swim Meets – Starting System (per meet) | | $25.00 / $20.00 / $100.00 / $31.00 |
| 1375 | Parks and Recreation | 450200 | Swim Meets – Touch Pad (per meet) | | $15.00 / $12.00 / $60.00 / $19.00 |
| 1376 | Parks and Recreation | 450200 | Dolphin Timers (per meet) | | $100.00 |
| 1377 | Parks and Recreation | 450200 | Swim Meets - Timing System (per 8 lane meet) | | $500.00 |
| 1378 | Parks and Recreation | 450200 | Operator Fee for Timing System per hour (per operator) | | $30.00 |
| 1379 | Parks and Recreation | 443010 | Swim Meets – Spectator Fee (+) Adult/Youth | | $3.00 |
| 1380 | Parks and Recreation | | **Westside Pool** | | |
| 1381 | Parks and Recreation | 450200 | Individual lane rental – 25 yd. | | $12.00 / $10.00 / $48.00 / $15.00 |
| 1382 | Parks and Recreation | 450200 | Individual lane rental – 50M | | $19.00 / $16.00 / $76.00 / $24.00 |
| 1383 | Parks and Recreation | 450200 | Swim Meets per hour | | $173.00 / $144.00 / $692.00 / $216.00 |
| 1384 | Parks and Recreation | 450200 | Multipurpose Room (703 sq. ft.) | | $20.00 per hour |
| 1385 | Parks and Recreation | 450200 | Pool Party During Operating Hours (fee includes use of Multipurpose Room and 50 guests admission for 2 hours) | | $200.00 |

**FY 2019 SCHEDULE C**
**DEPARTMENTAL FEE LIST**

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1386 | Parks and Recreation | | Public Pool Rentals | (+) Indicates Per Person<br>1/2 hour increment @ 1/2 hourly rate<br>Rates are per hour unless indicated<br>Two hour minimum rental for facility use that is non-contiguous to public hours of operation. | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1387 | Parks and Recreation | 450200 | Pool Rental – >8,000 sq. ft. | | $100.00 / $80.00 / $400.00 / $125.00 |
| 1388 | Parks and Recreation | 450200 | Pool Rental – <8,000 sq. ft. | | $60.00 / $48.00 / $240.00 / $75.00 |
| 1389 | Parks and Recreation | 450200 | Armijo Water Leisure Pool | | $100.00 / $80.00 / $400.00 / $125.00 |
| 1390 | Parks and Recreation | 450200 | Gus and Goldie (per hour) | | $50.00 |
| 1391 | Parks and Recreation | 450200 | Lifeguard rate (per hour) | | $25.00 |
| 1392 | Parks and Recreation | 450200 | Pool Attendant (per hour) | | $20.00 |
| 1393 | Parks and Recreation | | Learn to Swim, Diving, Water Aerobics, Stroke, Junior Lifeguard Training, Water Safety Instructor Classes | | Direct Costs - (staff, supplies, equipment) plus 25% factor to recover aquatics coordinator divided by number of expected participants plus $7.00 nonrefundable administrative fee, plus Red Cross Materials equals cost of class. |
| 1394 | Parks and Recreation | | **Daycare Services** | | Resident/Non-Resident |
| 1395 | Parks and Recreation | 443040 | Full Day Daycare (per month) (more than 6 hours/day) | | $315.00 / $395.00 |
| 1396 | Parks and Recreation | 443040 | Half Day Daycare (per month) (up to 6 hours/day) | | $210.00 / $265.00 |
| 1397 | Parks and Recreation | 443040 | Preschool Program (per month) (9AM-1PM) | | $165.00 / $205.00 |
| 1398 | Parks and Recreation | 443040 | Registration fee (September–August) per child | | $60.00 / $75.00 |
| 1399 | Parks and Recreation | 443040 | Registration fee (June–August) per child | | $15.00 / $20.00 |
| 1400 | Parks and Recreation | 443040 | Late fee during operating hours every 15 minutes or portion thereof | | $5.00 |
| 1401 | Parks and Recreation | 443040 | Late fee after 6PM every 15 minutes or portion thereof | | $10.00 |
| 1402 | Parks and Recreation | 443040 | Late Payment Fee per child per day | | $15.00 |
| 1403 | Parks and Recreation | 443040 | Daily rate | | $15.00 / $20.00 |
| 1404 | Parks and Recreation | | Event or Activity Fees | (+) Indicates Per Person<br>1/2 hour increment @ 1/2 hourly rate<br>Rates are per hour unless indicated | Flat Rate |
| 1405 | Parks and Recreation | 443010 | General Food Booth (per day) | | $65.00 |
| 1406 | Parks and Recreation | 443010 | General Vendor Booth (per day) | | $45.00 |
| 1407 | Parks and Recreation | 443010 | Art in the Park Food Vendor (per event) | | $130.00 |
| 1408 | Parks and Recreation | 443010 | Art in the Park Craft Vendor (per event) | | $90.00 |
| 1409 | Parks and Recreation | 443010 | Dia De Los Ninos Food Vendor (per event) | | $200.00 |
| 1410 | Parks and Recreation | 443010 | Holiday Parade Food Vendor (per event) | | $300.00 |
| 1411 | Parks and Recreation | 443010 | General Food Vendor for Friday Holiday Posada at San Jacinto Plaza | | $130.00 |
| 1412 | Parks and Recreation | 443010 | Summer Concert Food Vendor (per event) | | $130.00 |
| 1413 | Parks and Recreation | 443010 | General Food vendor Saturday and Sunday Holiday Posadas at San Jacinto Plaza | | $200.00 |
| 1414 | Parks and Recreation | 443010 | Holiday Parade Lights/Trinkets Vendor (per event) | | $200.00 |
| 1415 | Parks and Recreation | 443010 | 16th of September Food Vendor | | $300.00 |
| 1416 | Parks and Recreation | 443010 | 4th of July Celebration Food Vendor | | $300.00 |
| 1417 | Parks and Recreation | 443010 | Senior Games Registration, all individual events (+) | | $45.00 |
| 1418 | Parks and Recreation | 443010 | Senior Games, 2 individual events (+) | | $15.00 |
| 1419 | Parks and Recreation | 443010 | Senior Games, each additional individual event (+) | | $5.00 |
| 1420 | Parks and Recreation | 443010 | Senior Games Banquet - Player & Guest Tickets | | $8.00 |
| 1421 | Parks and Recreation | 443010 | Senior Games Additional T-Shirt | | $10.00 |
| 1422 | Parks and Recreation | 443010 | Senior Games, Basketball Team (per team - 5 player roster) | | $30.00 |
| 1423 | Parks and Recreation | 443010 | Senior Games, Basketball Team (per team - 10 player roster) | | $60.00 |
| 1424 | Parks and Recreation | 443010 | Senior Games, Volleyball team (per team - 8 player roster) | | $45.00 |
| 1425 | Parks and Recreation | 443010 | Holiday Parade (per entry <100 walking participants) | | $50.00 |
| 1426 | Parks and Recreation | 443010 | Holiday Parade (per entry 101-200 walking participants. 200 entry maximum) | | $75.00 |
| 1427 | Parks and Recreation | 443010 | Holiday Parade (per entry 1-3 vehicles ) | | $50.00 |
| 1428 | Parks and Recreation | 443010 | Holiday Parade (per entry 4-6 vehicles) | | $75.00 |
| 1429 | Parks and Recreation | | Family Camp Out Activities | | Resident/Non-Resident |
| 1430 | Parks and Recreation | 443010 | Family Camp Out - Adults 18+ (per person) | | $10.00 / $12.00 |
| 1431 | Parks and Recreation | 443010 | Family Camp Out - Youth 17 and under (per person) | | $5.00 / $6.00 |
| 1432 | Parks and Recreation | 443010 | Special Events Entry Fee for Plaza Theater | | $10.00 |
| 1433 | Parks and Recreation | 443010 | Community Special Event | | Direct Costs - (staff, supplies, contracts, equipment) divided by number of expected participants plus $7.00 nonrefundable administrative fee equals cost of event. |
| 1434 | Parks and Recreation | | Skate Parks | (+) Indicates Per Person<br>1/2 hour increment @ 1/2 hourly rate<br>Rates are per hour unless indicated | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1435 | Parks and Recreation | | **Carolina, Mountain View, Northeast Regional, Westside Skate Parks** | | |
| 1436 | Parks and Recreation | 450200 | Per hour | | $40.00 / $32.00 / $160.00 / $50.00 |
| 1437 | Parks and Recreation | 450200 | All day (8 hours, additional hours at hourly rate) | | $240.00 / $192.00 / $960.00 / $300.00 |
| 1438 | Parks and Recreation | | **All other Skate Parks** | | |
| 1439 | Parks and Recreation | 450200 | Per hour | | $20.00 / $16.00 / $80.00 / $25.00 |
| 1440 | Parks and Recreation | 450200 | All day (8 hours, additional hours at hourly rate) | | $120.00 / $96.00 / $480.00 / $150.00 |
| 1441 | Parks and Recreation | | **Sports Leagues & Tournaments** | | |
| 1442 | Parks and Recreation | 443070 | Sports - Adults Leagues & Tournaments | | Direct Costs - (Staff, supplies, equipment, field prep, officials, governing bodies) plus 50% factor to recover sports coordinator divided by number of expected teams plus $7.00 nonrefundable administrative fee, equals cost of league/tournament. |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1443 | Parks and Recreation | 443070 | Sports - Youth Leagues & Tournaments | | Direct Costs - (Staff, supplies, equipment, field prep, officials, governing bodies) plus 50% factor to recover sports coordinator divided by number of expected teams plus $7.00 nonrefundable administrative fee, equals cost of league/tournament. |
| 1444 | Parks and Recreation | | Sports Centers | (+) Indicates Per Person<br>1/2 hour increment @ 1/2 hourly rate<br>Rates are per hour unless indicated<br>Two hour minimum rental for facility use that is non-contiguous to public hours of operation. | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1445 | Parks and Recreation | | **Acosta Sports Center** | | |
| 1446 | Parks and Recreation | 450200 | Multipurpose Room | | $42.00 / $34.00 / $168.00 / $52.00 |
| 1447 | Parks and Recreation | 450200 | Gym Full Court (per hour) | | $35.00 / $28.00 / $140.00 / $44.00 |
| 1448 | Parks and Recreation | 450200 | Gym Half Court (per hour) | | $18.00 / $14.00 / $72.00 / $23.00 |
| 1449 | Parks and Recreation | 450200 | Gym Full Court (per hour)-Prime Time | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1450 | Parks and Recreation | 450200 | Gym Half Court (per hour)-Prime Time | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1451 | Parks and Recreation | 440040 | Racquetball Court (per month) (+) Adult/Youth | | $15.00 / $10.00 |
| 1452 | Parks and Recreation | 440040 | Racquetball Court (per month) (+) Adult/Youth | | $2.00 / $1.00 |
| 1453 | Parks and Recreation | | **Nations Tobin Sports Center** | | |
| 1454 | Parks and Recreation | 450200 | Multipurpose Room | | $42.00 / $34.00 / $168.00 / $52.00 |
| 1455 | Parks and Recreation | 450200 | Small Rink Full Court (per hour) | | $35.00 / $28.00 / $140.00 / $44.00 |
| 1456 | Parks and Recreation | 450200 | Small Rink Half Court (per hour) | | $18.00 / $14.00 / $72.00 / $23.00 |
| 1457 | Parks and Recreation | 450200 | Small Rink Full Court (per hour)-Prime Time | | $45.00 / $36.00 / $180.00 / $56.00 |
| 1458 | Parks and Recreation | 450200 | Small Rink Half Court (per hour)-Prime Time | | $23.00 / $18.00 / $92.00 / $29.00 |
| 1459 | Parks and Recreation | 440040 | Boxing Room (per month) (+) Adult/Youth | | $15.00 / $10.00 |
| 1460 | Parks and Recreation | 440040 | Boxing Room (per day) (+) Adult/Youth | | $2.00 / $1.00 |
| 1461 | Parks and Recreation | 450200 | Boxing Room | | $69.00 / $55.00 / $276.00 / $86.00 |
| 1462 | Parks and Recreation | 450200 | In-Line Hockey Rink | | $75.00 / $60.00 / $300.00 / $95.00 |
| 1463 | Parks and Recreation | | Sports Administration | (+) Indicates Per Person<br>1/2 hour increment @ 1/2 hourly rate<br>Rates are per hour unless indicated | Flat Rate |
| 1464 | Parks and Recreation | 443070 | Player Fee – Independent Leagues–per player/per season | | $10.00 |
| 1465 | Parks and Recreation | 443020 | Parent Class Live/On-line Session–per family per year | | $5.00 |
| 1466 | Parks and Recreation | 443020 | Parent Class Video Session–per family per year | | $7.00 |
| 1467 | Parks and Recreation | 450650 | Background check (+) - Biennial | | $40.00 |
| 1468 | Parks and Recreation | 450650 | Youth Coach ID Cards – (+) Biennial | | $5.00 |
| 1469 | Parks and Recreation | 450650 | Player ID cards (+) Youth and Adult | Youth - annually; Adult (18 years and older) every 5 years. | $5.00 |
| 1470 | Parks and Recreation | 443010 | Tournament Spectator Fee (+) Adult/Youth | | $2.00 / $1.00 |
| 1471 | Parks and Recreation | 450650 | Tournament T-Shirt | | $15.00 |
| 1472 | Parks and Recreation | 450650 | Tournament Homerun | | 5 for $25.00, 3 for $20.00, 1 for $10.00 |
| 1473 | Parks and Recreation | 450650 | Banner Program (per banner) | (up to 12 months) Outfield, gym and/or internet | $350.00 |
| 1474 | Parks and Recreation | 450650 | Banner Program Renewal (per banner) | (up to 12 months) Outfield, gym and/or internet | $250.00 |
| 1475 | Parks and Recreation | 450650 | Concessions – Small – per quarter | | $150.00 |
| 1476 | Parks and Recreation | 450650 | Concessions – Medium – per quarter | | $300.00 |
| 1477 | Parks and Recreation | 450650 | Concessions – Large – per quarter | | $600.00 |
| 1478 | Parks and Recreation | | Sports Field Practice Permits | | Flat Rate |
| 1479 | Parks and Recreation | 450200 | Practice Permit (per 90 minutes-without lights) | | $10.00 |
| 1480 | Parks and Recreation | 450200 | Sports Field Lighting - per hour, per field | | $10.00 |
| 1481 | Parks and Recreation | | Sports Field Rental Games, Tournaments, Other Events (non-game "only" fields) | | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1482 | Parks and Recreation | 450200 | Single field (per day-without lights) | | $75.00 / $60.00 / $300.00 / $94.00 |
| 1483 | Parks and Recreation | 450200 | Single field (per hour-without lights) | | $20.00 / $16.00 / $80.00 / $25.00 |
| 1484 | Parks and Recreation | 450200 | Sports Field Lighting (per hour)(per field) | | $10.00 |
| 1485 | Parks and Recreation | | Sports Game Fields - Game "only" Fields | Not available for rental for practice activities - Permit Required | Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate |
| 1486 | Parks and Recreation | | **East Side Sports Complex** | | |
| 1487 | Parks and Recreation | 450200 | Field without lights | | $30.00 / $25.00 / $102.00 / $36.00 |
| 1488 | Parks and Recreation | 450200 | Field without lights (per day) | | $150.00 / $126.00 / $510.00 / $180.00 |
| 1489 | Parks and Recreation | 450200 | Full complex (per day) | | $1,200.00 / $1,008.00 / $4,080.00 / $1,440.00 |
| 1490 | Parks and Recreation | 440040 | Gate Admission Tournament/league for adult/youth per day | | $5.00 / $2.00 |
| 1491 | Parks and Recreation | | **Westside Sports Complex (13 flat fields)** | | |
| 1492 | Parks and Recreation | 450200 | Field without lights | | $30.00 / $25.00 / $102.00 / $36.00 |
| 1493 | Parks and Recreation | 450200 | Field without lights (per day) | | $150.00 / $126.00 / $510.00 / $180.00 |
| 1494 | Parks and Recreation | 450200 | Full complex (per day) | | $1,950.00 / $1,560.00 / $6,630.00 /$2,340.00 |
| 1495 | Parks and Recreation | | **Marty Robbins Sports Complex (4 plex diamond fields)** | | |
| 1496 | Parks and Recreation | 450200 | Field without lights | | $30.00 / $25.00 / $102.00 / $36.00 |
| 1497 | Parks and Recreation | 450200 | Field without lights (per day) | | $150.00 / $126.00 / $510.00 / $180.00 |
| 1498 | Parks and Recreation | 450200 | Full complex (per day) | | $600.00 / $504.00 / $2,040.00 / $720.00 |
| 1499 | Parks and Recreation | | **Northeast Regional Complex (4-plex diamond fields)** | | |
| 1500 | Parks and Recreation | 450200 | Field without lights | | $30.00 / $25.00 / $102.00 / $36.00 |

## FY 2019 SCHEDULE C
## DEPARTMENTAL FEE LIST

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1501 | Parks and Recreation | 450200 | Field without lights (per day) | | $150.00 / $126.00 / $510.00 / $180.00 |
| 1502 | Parks and Recreation | 450200 | Full complex (per day) | | $600.00 / $504.00 / $2,040.00 / $720.00 |
| 1503 | Parks and Recreation | | **Northeast Regional Complex (3 flat fields)** | | |
| 1504 | Parks and Recreation | 450200 | Field without lights | | $30.00 / $25.00 / $102.00 / $36.00 |
| 1505 | Parks and Recreation | 450200 | Field without lights (per day) | | $150.00 / $126.00 / $510.00 / $180.00 |
| 1506 | Parks and Recreation | 450200 | Full complex (per day) | | $450.00 / $378.00 / $1,530.00 / $540.00 |
| 1507 | Parks and Recreation | | **Blackie Chesher Sports Complex (5-plex diamond fields)** | | |
| 1508 | Parks and Recreation | 450200 | Field without lights | | $30.00 / $25.00 / $102.00 / $36.00 |
| 1509 | Parks and Recreation | 450200 | Field without lights (per day) | | $150.00 / $126.00 / $510.00 / $180.00 |
| 1510 | Parks and Recreation | 450200 | Full complex (per day) | | $750.00 / $630.00 / $2,550.00 / $900.00 |
| 1511 | Parks and Recreation | | **Blackie Chesher Sports Complex (8-flat fields)** | | |
| 1512 | Parks and Recreation | 450200 | Field without lights | | $30.00 / $25.00 / $102.00 / $36.00 |
| 1513 | Parks and Recreation | 450200 | Field without lights (per day) | | $150.00 / $126.00 / $510.00 / $180.00 |
| 1514 | Parks and Recreation | 450200 | Full complex (per day) | | $1,200.00 / $1,008.00 / $4,080.00 / $1,440.00 |
| 1515 | Parks and Recreation | | **Blackie Chesher Sports Complex (Alex Gutierrez - 1 diamond field)** | | |
| 1516 | Parks and Recreation | 450200 | Field without lights | | $30.00 / $25.00 / $102.00 / $36.00 |
| 1517 | Parks and Recreation | 450200 | Field without lights (per day) | | $150.00 / $126.00 / $510.00 / $180.00 |
| 1518 | Parks and Recreation | 450200 | Full complex (per day) | | $150.00 / $126.00 / $510.00 / $180.00 |
| 1519 | Parks and Recreation | 450200 | Sports Field Lighting (per hour)(per field) | | $10.00 |
| 1520 | Parks and Recreation | | Youth Development Programs | (+) Indicates Per Person<br>1/2 hour increment @ 1/2 hourly rate<br>Rates are per hour unless indicated | Resident/Non-Resident |
| 1521 | Parks and Recreation | 443040 | Club Rec Summer Program (per week) (+) | | $40.00 / $50.00 |
| 1522 | Parks and Recreation | 443040 | Club Rec Youth Leader Mentor Program (per week) (+) | | $20.00 / $25.00 |
| 1523 | Parks and Recreation | 443040 | Afterschool Program (per week) (+) | | $5.00 |
| 1524 | Parks and Recreation | 443040 | After School weekly payment late fee per child | | $5.00 |
| 1525 | Parks and Recreation | 443040 | Afterschool late pick up after 6:00 pm per child | | $5.00 |
| 1526 | Parks and Recreation | 443070 | Youth "Mini" Sports (Ages 4-7) Activity or Program | | Direct Costs - (staff, supplies, equipment, volunteers) divided by number of expected participants plus $7.00 non-refundable administrative fee, equals cost of activity/program. |
| 1527 | Parks and Recreation | 443040 | Youth Enrichment (Non-Sport) Activity or Program | | Direct Costs - (staff, supplies, equipment) divided by number of expected participants plus $7.00 non-refundable administrative fee, equals cost of activity/program. |
| 1528 | Parks and Recreation | 443010 | Trips/Excursions (Off Site) | | Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus $7.00 non-refundable administrative fee, equals cost of activity/program. |
| 1529 | Parks and Recreation | 443010 | Dances/Entertainment (On Site) | | Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program. |
| 1530 | Parks and Recreation | | **Miscellaneous Fees** | | Flat Rate |
| 1531 | Parks and Recreation | 450200 | Security Guard (per hour) | Also applied to outdoor park electric outlet access | $20.00 |
| 1532 | Parks and Recreation | 450200 | Park Community Garden Application & Annual Permit | | $50.00 |
| 1533 | Parks and Recreation | 450200 | Shelter or Center Cleaning charge (per cleaning, per event, per rental per day) | | $60.00 |
| 1534 | Parks and Recreation | 450200 | Recreation Staff Labor Rate | Per hour, per staff member | $20.00 |
| 1535 | Parks and Recreation | 450200 | Trash Removal per Tournament | | $500.00/hour |
| 1536 | Parks and Recreation | 450200 | Gym rental for other than sports use (add to gym rate – per hour) Category A | | $80.00 |
| 1537 | Parks and Recreation | 450200 | Gym rental for other than sports use (add to gym rate – per hour) Category B | | $60.00 |
| 1538 | Parks and Recreation | 450200 | Gym rental for other than sports use (add to gym rate – per hour) Category C | | $40.00 |
| 1539 | Parks and Recreation | 450200 | Gym rental for other than sports use (add to gym rate – per hour) Category D | | $30.00 |
| 1540 | Parks and Recreation | 450200 | Locker Rental at Senior Centers (per month, excludes swimming pools) | | $2.00 |
| 1541 | Parks and Recreation | 450200 | Activity/Player Card Replacement | Per Card | $5.00 |
| 1542 | Parks and Recreation | Various | Senior Discount | 50% Discount, ages 60+ years old - applies only to Leisure Interest Classes, Racquetball Courts, Weight Room, Billiards, Boxing (Monthly/Yearly fees only) | 50% Discount |
| 1543 | Parks and Recreation | Various | Multiple Child Program Discount | 10% Discount each child from same household (17 years or under) registering for leisure class, or mini-sports program. Does not apply to Daycare and Afterschool. | 10% Discount |
| 1544 | Parks and Recreation | Various | Non-Resident Premium | 25% premium for non-residents applies to all programs requiring individual registration. | 25% Increase |
| 1545 | Parks and Recreation | 443020 | Trial usage fee for Leisure Instruction Class | Per Class (1 Time Trial) | $5.00 |
| 1546 | Parks and Recreation | 450650 | Ceramics - Firing (per month unlimited pieces) | | $6.00 |
| 1547 | Parks and Recreation | 443010 | Rummage Sale/Craft Fair | Per space not to exceed 10' x 10', per day | $5.00 |
| 1548 | Parks and Recreation | 443010 | Senior Center Arts & Crafts Sales | Per space not to exceed 10' x 10', per day | $5.00 |
| 1549 | Parks and Recreation | 443010 | Senior Tournaments (billiards, horseshoe, huachas, etc.) | Per player, per event | $2.00 |
| 1550 | Parks and Recreation | 450200 | Catered/commercial food sales-Indoor Facilities - (Kitchen for warming, no prep) | Per Event | $50.00 |
| 1551 | Parks and Recreation | 450200 | Administration Fee (per permit or registered activity) | | $7.00 |
| 1552 | Parks and Recreation | 450200 | Portable Restroom Fee | League, Tournaments and Special Events | $150.00/mth |
| 1553 | Parks and Recreation | 450200 | Portable Restroom Fee (ADA) | League, Tournaments and Special Events | $190.00/mth |
| 1554 | Parks and Recreation | 450200 | Cleaning Restroom Fee | Tournaments and Special Events | $12.00/hour |
| 1555 | Parks and Recreation | 441310 | Amplification Fee | 4 or more days in advance of event | $15.00 |
| 1556 | Zoo | 440010 | General Admission | Ages: Under 2 years old (must be accompanied by an adult) | Free |

**FY 2019 SCHEDULE C**
**DEPARTMENTAL FEE LIST**

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1557 | Zoo | 440010 | General Admission | Ages: 3 years old and up to 12 years old (must be accompanied by an adult) | $7.50 |
| 1558 | Zoo | 440010 | General Admission | Ages: 13 years old and up to 17 years old | $9.00 |
| 1559 | Zoo | 440010 | General Admission | Ages: 18 years old and up to 59 years old | $12.00 |
| 1560 | Zoo | 440010 | General Admission | Seniors 60 years old and older | $9.00 |
| 1561 | Zoo | 440010 | General Admission | Active Duty Military Personnel & Spouse with Valid Military ID | $9.00 |
| 1562 | Zoo | 440010 | General Admission | Discount to Active City Employees with Valid City ID | 10% - 100% off Regular General Admission |
| 1563 | Zoo | 440010 | General Admission | Discount to Family of Active City Employees (accompanying City employee with Valid City ID) (up to 5 family members of city employee) | Up to 20% discount (from regular general admission price) |
| 1564 | Zoo | 443060 | Zoo Amenities | Regular Admission Price (All Ages) | $2.00 |
| 1565 | Zoo | 443060 | Zoo Amenities | Admission Price for Parents accompanying child or anyone under 42" (standing next to but not riding) | Free |
| 1566 | Zoo | 443060 | Zoo Amenities | Discount from Admission Price (All Ages) for El Paso Zoological Society Members. Must present membership card and valid ID up to 5 children allowed for discount. | $0.50 discount from regular admission price |
| 1567 | Zoo | 450200 | Zoo Amenities | Rental of Carousel for private event in conjunction with catered event. Per hour price and must pay additional fee for attendant. | $500.00 per hour |
| 1568 | Zoo | 440010 | Reservation School Group Admission - Grade 12 and under | Advance reservation & completed application required. Monday-Sunday, except for City Holiday or Zoo Special Event. School groups include: Public or private: Licensed child daycare, pre-kindergarten, kindergarten, primary, secondary and special education through grade twelve, and home school groups. Minimum # of students may apply. | $5.00 |
| 1569 | Zoo | 440010 | Reservation School Group Admission - Universities/Colleges | Advance reservation & completed application required. Monday-Sunday, except for City Holiday or Zoo Special Event. School groups include: Higher learning groups (universities/community colleges). Minimum # of students may apply. | $7.50 |
| 1570 | Zoo | 440010 | Reservation School Group Admission - Chaperones (required for any School Group) | Adult Chaperones (18 years of age or over) Ratio: 1 chaperone per 5 Headstart, Pre-K, & Kinder; 1 chaperone per 1 Special Education Student; 1 chaperone per 10 students of any other age group or upon discretion of the director. | $7.50 |
| 1571 | Zoo | 440010 | Advanced Bulk Ticket Purchases for Specified Zoo Partners (blocks of 250) | Ages: 3 years old and up to 12 years old. Blocks of 250 tickets (any combination of tickets for any age group). | Up to 20% discount (from regular admission price) |
| 1572 | Zoo | 440010 | Advanced Bulk Ticket Purchases for Specified Zoo Partners (blocks of 250) | Ages: 13 years old or older. Blocks of 250 tickets (any combination of tickets for any age group). | Up to 20% discount (from regular admission price) |
| 1573 | Zoo | 440010 | Advanced Bulk Ticket Purchases for Specified Zoo Partners for birthday parties (blocks of 50) | Ages: 3 years old or older. Discounted tickets for different birthday party packages offered through the Concessionaire. | 20% up to 50% discount (from regular admission price) |
| 1574 | Zoo | 443020 | Special Program | Animal Encounter through Taste El Paso Catering Up to 50 people maximum. Will Add Walkabout encounter for parties larger than 50. Will add fee for Multiple Educators | $75.00 |
| 1575 | Zoo | 450200 | Facility rental - sampling | Includes 10 X 10 outdoor space, one table, two chairs. Does not include zoo staff assistance. Additional needs will be charged as per fee schedule. Indoor rental space will be charged as outlined in fee schedule. Sampling item approval required by Zoo Director. | Low Season (September-February)- $500.00 for 4 hours; High Season (March - August) $1,000.00 for 4 hours. |
| 1576 | Zoo | 443010 | Community - Event Visitor Experiences | All-inclusive ticket that allows visitors to partake in one or more of the following benefits inside the Zoo: meal or snack, craft, activity, animal experience, special access to facilities, classes, etc. not available to regular admission visitors. | $20.00 - $100.00 |
| 1577 | Zoo | 443010 | Community-Event Promotions | Internet sales for holiday-type promotions such as, but not limited to, naming bugs for Valentine's Day, event t-shirts, photos, etc. | $1.00 - $50.00 |
| 1578 | Zoo | 443010 | Community-Event Sponsorship | Custom sponsorship packages may include, but are not limited to: booth space, table and chair usage, ability to hand out marketing materials or goodies, tickets to the event, website and/or map advertising, in-kind, acknowledgment as sponsor on: event banner, press releases, event programs, map inserts, in email and social media, TV, radio, internet, billboards, flyers, and/or posters. | $250.00 - $15,000.00 |
| 1579 | Zoo | 450200 | Facility Rental - Portrait/Interactive Photography | Wedding/engagement/family portraits/graduation/quinceanera or other portraiture of individual(s) by professional photographer/videographers or by amateurs acting in the role of a professional, involving planning/organization by Zoo staff. Maximum photo time allowed is 1 hour. Fee includes necessary staff, up to 5 people plus photographer. Additional persons pay regular Zoo admission. | $75.00 - $150.00 |
| 1580 | Zoo | 450200 | Facility Rental - Commercial-Film/Photos | Any type of film or still photography for commercial purposes (movies, DVD's, publications, etc. that will gain profit). Minimum of 1 security guard required for up to 20; admission tickets not included; does not include required staff or security time. Staff/security fees will be charged as outlined in fee schedule and as required by Zoo Director; Film/video/photos allowed from public areas only; rental space needed by crew will be charged as outlined in fee schedule. Date and time must be approved 3 weeks prior. Crew size as determined by Zoo Director. | $300.00 per hour |
| 1581 | Zoo | 450200 | Equipment | Individual Chairs | $0.75 each |
| 1582 | Zoo | 450200 | Equipment | Tables (30"x 72") | $8.00 each |
| 1583 | Zoo | 450200 | Services/event fee | Additional Staff Required by the Zoo | $45.00/hr. |
| 1584 | Zoo | 450200 | Services/event fee | Security as required by the Zoo | $30.00/hr. Supervisor, $25.00/hr. dispatcher, guard $22.00/hr. |
| 1585 | Zoo | 440050 | Parking Fee Revenue | For use of Zoo parking lot, fee per available space or vehicle | $3.00 |
| 1586 | Zoo | 443020 | Adventure Program | 10% Discount on Adventure and Animal Encounter Programs to El Paso Zoological Society Members | 10% Discount to Zoological Society Members |
| 1587 | Zoo | 443020 | Adventure Program | Behind the scene tour: minimum/maximum # of people applicable & ages (admission ticket not included but required). | $25.00 per person |
| 1588 | Zoo | 443020 | Adventure Program | Teacher workshop I (TEKs): minimum/maximum # of people applicable (workshop only; does not include access to Zoo) | $10.00 per person |
| 1589 | Zoo | 443020 | Adventure Program | Public Workshop - EPWU Discovery Center: minimum/maximum # of people applicable (workshop only does not include access to Zoo) | $10.00 per person |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1590 | Zoo | 443020 | Adventure Program | Public Workshop - EPWU Discovery Center only (Includes training materials):minimum/maximum # of people applicable (workshop only; does not include access to Zoo). | $15.00 per person |
| 1591 | Zoo | 443020 | Adventure Program | Night Time at the Zoo Tour (2 hours): minimum/maximum # of people applicable. Adult chaperones (if required must be 18 years of age or over) . Ratio: 1 adult for every 10 minors/youth. | $15.00 per person |
| 1592 | Zoo | 443020 | Adventure Program | Sleepover - ages: 7 years and over. Youths 17 and under must be accompanied by a paid adult. Ratio: 1 adult for every 10 minors/youth. 15 minimum number of participants | $45.00 per person |
| 1593 | Zoo | 443020 | Adventure Program | Organized Groups Sleepover - ages: 7 years and over. Youths 17 and under must be accompanied by a paid adult. Ratio: 1 adult for every 10 minors/youth. 15 people or less. | Flat Fee $675.00 |
| 1594 | Zoo | 443020 | Adventure Program | Animal Produce Hunt - minimum/maximum # of people applicable (purchase of an admission ticket required). Ages 7+. | $7.00 per person |
| 1595 | Zoo | 443020 | Adventure Program | Badge Programs (workshop only; does not include access to the Zoo). Minimum number of participants is 6 scouts. Ages 5+ | $15.00 per person |
| 1596 | Zoo | 443020 | Adventure Program | Veterinary Career Program - 2 hour program for High School students in a veterinarian program. (Clinic workshop only) | $20.00 |
| 1597 | Zoo | 443020 | Adventure Program | Various Camps - STARR related curriculum based. Ages 11 years old up to 13 years of age. 3 or 5 day camps offered. Minimum number of participants is 6. | $25.00 day |
| 1598 | Zoo | 443020 | Adventure Program | Giraffe Animal Feeding - per item (Admission ticket required) | $3.00 |
| 1599 | Zoo | 443020 | Group Program | Deluxe Elephant Encounter (includes admission ticket). Maximum of 5 people. Ages 7+ | $200.00 |
| 1600 | Zoo | 443020 | Adventure Program | Group Reservation Program - Classroom curriculum based. 4 years of age and older. Minimum/maximum # of people applicable. | $3.00 |
| 1601 | Zoo | 443020 | Adventure Program | Zoo at the School / Institution (offsite) - 10 up 40 students | $115.00 first program, $75.00 each additional program |
| 1602 | Zoo | 443020 | Adventure Program | Zoo at the School/Auditorium Offsite 40-200 Students | $150.00 |
| 1603 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Senior Citizen | $25.00 |
| 1604 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Teaching Artist | $30.00 |
| 1605 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Student | $25.00 |
| 1606 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Individual | $30.00 |
| 1607 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Family | $60.00 |
| 1608 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Active Duty Military-Individual | $25.00 |
| 1609 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Active Duty Military-Family | $55.00 |
| 1610 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Contributors | $100.00 |
| 1611 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Supporters Circle | $250.00 |
| 1612 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Collectors Circle | $500.00 |
| 1613 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Sponsors Circle | $1,000.00 |
| 1614 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Donors Circle | $2,500.00 |
| 1615 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Founder | $1,000.00 |
| 1616 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Executive | $2,500.00 |
| 1617 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | President | $5,000.00 |
| 1618 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Collector's Club Membership - Single | $250.00 |
| 1619 | MCAD-Art Museum | MCAD-Art Museum | Membership Fees-Art Museum | Collector's Club Membership - Couple Membership | $400.00 |
| 1620 | MCAD-Art Museum | MCAD-Art Museum | Membership Fees-Art Museum | Business Membership | $3,000-$10,000 level |
| 1621 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Senior Citizen Couple | $35.00 |
| 1622 | MCAD-Art Museum | 443030 | Membership Fees-Art Museum | Los Tastemakers | $60.00 |
| 1623 | MCAD-Art Museum | 450200 | Outside caterer fee | Vendor fee to use museum | 15% of Caterers fee |
| 1624 | MCAD-Art Museum | 450200 | Facility rental fees | Entire Museum | $10,000.00 |
| 1625 | MCAD-Art Museum | 450200 | Facility rental fees | Wedding receptions/ceremonies/Bar mitzvahs/Hallmark Birthdays (15,16): includes Lobby, Gateway, Cont II, Insurance Podium/Microphone, risers (no dancing) | $5,000 flat fee |
| 1626 | MCAD-Art Museum | 450200 | Facility rental fees | Rogers Grand Lobby | $750.00 for up to 4 hrs./$1,250.00 for up to 8 hrs. |
| 1627 | MCAD-Art Museum | 450200 | Facility rental fees | 2nd Floor lobby/Mezzanine | $750.00 for up to 4 hrs./$1,250.00 for up to 8 hrs. |
| 1628 | MCAD-Art Museum | 450200 | Facility rental fees | Seminar Room/ Creation Lab | $500.00 for up to 4 hrs./$750.00 for up to 8 hrs. |
| 1629 | MCAD-Art Museum | 450200 | Facility rental fees | Gateway Gallery | $1,750.00 for up to 4 hrs./$3,250.00 for up to 8 hrs. |
| 1630 | MCAD-Art Museum | 450200 | Facility rental fees | Contemporary II | $1,750.00 for up to 4 hrs./$3,250.00 for up to 8 hrs. |
| 1631 | MCAD-Art Museum | 450200 | Facility rental fees | Theater/Auditorium | $625.00 for up to 2 hours |
| 1632 | MCAD-Art Museum | 450200 | Facility rental fees | Theater/Auditorium | $1,250.00 for up to 4 hrs./$1,750.00 for up to 8 hrs. |
| 1633 | MCAD-Art Museum | 450200 | Facility rental fees | Larry Francis Board Room | $500.00 for up to 4 hrs./$750.00 for up to 8 hrs. |
| 1634 | MCAD-Art Museum | 450200 | Facility rental fees | Lecture/Executive Dining Room | $500.00 for up to 4 hrs./$750.00 for up to 8 hrs. |
| 1635 | MCAD-Art Museum | 450200 | Facility rental fees | Makers Space | $500.00 for up to 4 hrs./$750.00 for up to 8 hrs. |
| 1636 | MCAD-Art Museum | 450200 | Facility rental fees | Classrooms (each) | $500.00 for up to 4 hrs./$750.00 for up to 8 hrs. |
| 1637 | MCAD-Art Museum | 450200 | Facility rental fees | Outdoor Seating Area | $1,750.00 for up to 4 hrs./$3,250.00 for up to 8 hrs. |
| 1638 | MCAD-Art Museum | 450200 | Facility object rental fees | Museum Décor- vases, fabric, lighting (on site only) | $50.00 per hour |
| 1639 | MCAD-Art Museum | 443020 | Book-bunch session fees | Members & non-members | Members free/non-members $10.00/employees $9.00 |
| 1640 | MCAD-Art Museum | 450200 | Facility object rentals | Chairs | $2.00 each |
| 1641 | MCAD-Art Museum | 450200 | Facility object rentals | Easels | $7.00 each |
| 1642 | MCAD-Art Museum | 450200 | Facility object rentals | Tables (8', 6', 48" round) | $10.00 each |
| 1643 | MCAD-Art Museum | 450200 | Facility object rentals | Café Tables (36" square black , 30 available) | $10.00 each |
| 1644 | MCAD-Art Museum | 450200 | Facility object rentals | Seminar Tables (2'x6', 7 available) | $12.00 each |
| 1645 | MCAD-Art Museum | 450200 | Facility object rentals | Podium/sound system | $50.00 |
| 1646 | MCAD-Art Museum | 450200 | Facility object rentals | Riser (4' x 5' 1/2"; 2 available) | $25.00 each |
| 1647 | MCAD-Art Museum | 450200 | Facility object rentals | Slide Projector | $25.00 each |
| 1648 | MCAD-Art Museum | 450200 | Facility object rentals | TV/VCR | $25.00 |
| 1649 | MCAD-Art Museum | 450200 | Facility object rentals | Tent (20' x 40') | $300.00 |
| 1650 | MCAD-Art Museum | 450200 | Facility object rentals | Piano | $300.00 |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1651 | MCAD-Art Museum | 450200 | Facility object rentals | Security Officer | $30.00 per hour |
| 1652 | MCAD-Art Museum | 450200 | Facility object rentals | Audio Visual Operator | $30.00 per hour |
| 1653 | MCAD-Art Museum | 450200 | Facility object rentals | Event staff (each) | $30.00 per hour |
| 1654 | MCAD-Art Museum | 450200 | Exhibition rental fees | Permanent Collection/Curated In-house | $1,500.00 minimum - $10,000.00 maximum |
| 1655 | MCAD-Art Museum | 450650 | One time use copyright release for photography | Copyright | Up to $75.00 per image |
| 1656 | MCAD-Art Museum | 450650 | Object loan fee | Permanent Collection Lending | Up to $100.00 per work of art |
| 1657 | MCAD-Art Museum | 443020 | Lectures (High Art High Noon) | Members & non-members | $5.00 members / $10.00 non-members/employees $9.00 |
| 1658 | MCAD-Art Museum | 443020 | Teacher Workshops Fees | Program Registration | Non Member: 3hr - $35/ 4hr - $40 / 5 hr - $45 / 6 hr - $50 Members 20% Discount of Non- Members fees |
| 1659 | MCAD-Art Museum | 440000 | Exhibition Admission fees | Entry fees (Adults) - Non member | $10.00 |
| 1660 | MCAD-Art Museum | 440000 | Exhibition Admission fees | Entry fees (members) | $5.00 |
| 1661 | MCAD-Art Museum | 443020 | Art classes fees* | 4-day Summer Art Camps (ages 6 to 13) | $75.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1662 | MCAD-Art Museum | 443020 | Art classes fees* | 4-day Summer Art Camps-clay (ages 6 to 13) | $86.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1663 | MCAD-Art Museum | 443020 | Art classes fees* | 8-day Summer Art Camps-clay (ages 6 to 13) | $170.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1664 | MCAD-Art Museum | 443020 | Art classes fees* | 8 session Kids Classes (ages 6 to 13) | $80.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1665 | MCAD-Art Museum | 443020 | Art classes fees* | 8 session Kids Classes-clay (ages 6 to 13) | $95.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1666 | MCAD-Art Museum | 443020 | Art classes fees* | 8 session Adult Classes (ages 14 and above) | $80.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1667 | MCAD-Art Museum | 443020 | Art classes fees* | 8 session Adult Classes-clay (ages 14 and above) | $95.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1668 | MCAD-Art Museum | 443020 | Art classes fees* | 4 session Parent/Child classes | $46.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1669 | MCAD-Art Museum | 443020 | Art classes fees* | 6 Session Adult Classes - (ages 14 and above) | $59.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1670 | MCAD-Art Museum | 443020 | Art classes fees* | 6 Session Youth Classes - (ages 6 to 18) | $46.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1671 | MCAD-Art Museum | 443020 | Art classes fees* | 1-day Family Workshops (ages 3 and above) | $12.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1672 | MCAD-Art Museum | 443020 | Art classes fees* | 1-day Youth Workshops (ages 6 to 18) | $38.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1673 | MCAD-Art Museum | 443020 | Art classes fees* | 1-day Adult Workshops (ages 14 and above) Batik Technique | $55.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1674 | MCAD-Art Museum | 443020 | Art classes fees* | 1-day Adult Workshops (ages 14 and above) | $38.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1675 | MCAD-Art Museum | 443020 | Art classes fees* | Open Studio/Class | Up to $100.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1676 | MCAD-Art Museum | 443020 | Art classes fees* | Artist Workshop (Artist as students) | Up to $1000.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1677 | MCAD-Art Museum | 443020 | Art classes fees* | Independent Study | Up to $75.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1678 | MCAD-Art Museum | 443020 | Art classes fees* | 6 Session Adult Classes - Clay (ages 14 and Up) | $60.00 members / $75.00 non members/employees $67.00 |
| 1679 | MCAD-Art Museum | 443020 | Art classes fees* | 6 Session Youth Classes - Clay (ages 6 to 18 years) | $75.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1680 | MCAD-Art Museum | 443020 | Art classes fees* | 8 Day Summer Art Camps (ages 6-13 years) | $150.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1681 | MCAD-Art Museum | 443020 | Art classes fees* | 1 Session Pre-K and Adult (ages 3 to 5 years old) | $15.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1682 | MCAD-Art Museum | 443010 | Event Fees | 1 Performance/Concert Admission | Free for members/$5.00 non-members |
| 1683 | MCAD-Art Museum | 443020 | Art classes fees* | 1 Day Supervised Lunch (ages 6 to 14 years), Lunch not Included | $5.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |
| 1684 | MCAD-Art Museum | 443020 | Third Thursdays | Adult Programming | $7.00 for members/$10.00 non-members/$9.00 employees |
| 1685 | MCAD-Art Museum | 443020 | Tour + Studio | Special programming | $15.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees. |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1686 | MCAD-History Museum | 443030 | Membership fees- History Museum | Student | $25.00 |
| 1687 | MCAD-History Museum | 443030 | Membership fees- History Museum | Senior Citizen | $25.00 |
| 1688 | MCAD-History Museum | 443030 | Membership fees- History Museum | Active Duty Military - Individual | $25.00 |
| 1689 | MCAD-History Museum | 443030 | Membership fees- History Museum | Teaching Artist | $30.00 |
| 1690 | MCAD-History Museum | 443030 | Membership fees- History Museum | Senior Citizen Couple | $35.00 |
| 1691 | MCAD-History Museum | 443030 | Membership fees- History Museum | Business Membership | $3,000 - $10,000 |
| 1692 | MCAD-History Museum | 443030 | Membership fees- History Museum | Military Family active duty | $55.00 |
| 1693 | MCAD-History Museum | 443030 | Membership fees- History Museum | Individual | $30.00 |
| 1694 | MCAD-History Museum | 443030 | Membership fees- History Museum | Family | $60.00 |
| 1695 | MCAD-History Museum | 443030 | Membership fees- History Museum | Contributor | $100.00 |
| 1696 | MCAD-History Museum | 443030 | Membership fees- History Museum | Supporters Circle | $250.00 |
| 1697 | MCAD-History Museum | 443030 | Membership fees- History Museum | Collectors Circle | $500.00 |
| 1698 | MCAD-History Museum | 443030 | Membership fees- History Museum | Sponsors Circle | $1,000.00 |
| 1699 | MCAD-History Museum | 443030 | Membership fees- History Museum | Corporate | $1,000.00 |
| 1700 | MCAD-History Museum | 450200 | Facility Rental Fees | 1st floor orientation theatre | $150.00 for up to 4 hrs./ $275.00 for up to 8 hrs. |
| 1701 | MCAD-History Museum | 450200 | Facility Rental Fees | 1st floor seminar room | $150.00 for up to 4 hrs./ $275.00 for up to 8 hrs. |
| 1702 | MCAD-History Museum | 450200 | Facility Rental Fees | 1st floor activity classroom | $100.00 for up to 4 hrs./ $175.00 for up to 8 hrs. |
| 1703 | MCAD-History Museum | 450200 | Facility Rental Fees | 1st Floor Lobby | $500.00 for up to 4 hrs./ $950.00 for up to 8 hrs. |
| 1704 | MCAD-History Museum | 450200 | Facility Rental Fees | 2nd floor board room | $150.00 for up to 4 hrs./ $275.00 for up to 8 hrs. |
| 1705 | MCAD-History Museum | 450200 | Facility Rental Fees | 2nd floor lecture room (activity classroom) | $100.00 for up to 4 hrs./ $175.00 for up to 8 hrs. |
| 1706 | MCAD-History Museum | 450200 | Facility Rental Fees | 2nd Floor lobby | $500.00 for up to 4 hrs./ $950.00 for up to 8 hrs. |
| 1707 | MCAD-History Museum | 450200 | Facility Rental Fees | Outdoor Garden Terrace | $500.00 for up to 4 hrs./ $950.00 for up to 8 hrs. |
| 1708 | MCAD-History Museum | 450200 | Facility Rental Fees | Digital Wall Pavilion | $500.00 for up to 4 hrs./ $950.00 for up to 8 hrs. |
| 1709 | MCAD-History Museum | 450200 | Facility Rental Fees | Entire 1st Floor | $3,000.00 for 4 hrs., $6,000.00 for 8 |
| 1710 | MCAD-History Museum | 450200 | Facility Rental Fees | Entire 2nd Floor | $3,000.00 for 4 hrs., $6,000.00 for 8 |
| 1711 | MCAD-History Museum | 450200 | Facility Rental Fees | Entire Museum. | $6,000.00 for 4 hrs., $10,000.00 for 8 |
| 1712 | MCAD-History Museum | 450200 | Facility Object Rental Fees | Chairs | $2.00 each |
| 1713 | MCAD-History Museum | 450200 | Facility Object Rental Fees | Table (5' rectangular) | $10.00 per table |
| 1714 | MCAD-History Museum | 450200 | Facility Object Rental Fees | Tables (round) | $12.00 per table |
| 1715 | MCAD-History Museum | 450200 | Facility Object Rental Fees | Table Cloths | $7.00 ea. |
| 1716 | MCAD-History Museum | 450200 | Facility Object Rental Fees | Outdoor heater | $20.00/hr |
| 1717 | MCAD-History Museum | 450200 | Facility Object Rental Fees | Check-In Table | $25.00 |
| 1718 | MCAD-History Museum | 450200 | Facility Object Rental Fees | Podium/lectern | $15.00 |
| 1719 | MCAD-History Museum | 450200 | Facility Object Rental Fees | Sound system | $50.00 |
| 1720 | MCAD-History Museum | 450200 | Facility Object Rental Fees | Overhead Projector | $25.00 |
| 1721 | MCAD-History Museum | 450200 | Facility Object Rental Fees | Electronic media projector | $25.00 |
| 1722 | MCAD-History Museum | 450200 | Facility Object Rental Fees | TV/VCR | $25.00 |
| 1723 | MCAD-History Museum | 450200 | Facility Object Rental Fees | Security Officer (each) | $30.00/hour per officer |
| 1724 | MCAD-History Museum | 450200 | Facility Object Rental Fees | Audio/Video Operator (each) | $30.00/hour per operator |
| 1725 | MCAD-History Museum | 450200 | Facility Object Rental Fees | Event staff (each) | $30.00/hour per staff person |
| 1726 | MCAD-History Museum | 443020 | Instructional Fees | 4 Day History Camps (all) (Ages 6-13) | $60.00 members / $75.00 non members / $68.00 employees |
| 1727 | MCAD-History Museum | 443020 | Instructional Fees | 8 session Adult Classes (ages 14 and above) | $64.00 members / $80.00 non members / $72.00 employees |
| 1728 | MCAD-History Museum | 443020 | Instructional Fees | 8 Session Adult Classes with take home project (ages 15 and above) | $72.00 members / $90.00 non members / $81.00 employees |
| 1729 | MCAD-History Museum | 443020 | Instructional Fees | 4 Session Parent/Child Craft Classes | $38.00 members / $46.00 non members / $41.00 employees |
| 1730 | MCAD-History Museum | 443020 | Instructional Fees | 6 Session Adult Classes - (ages 14 and above) | $48.00 members / $59.00 non members / $54.00 employees |
| 1731 | MCAD-History Museum | 443020 | Instructional Fees | 6 Session Youth Classes with take home project (ages 6-18) | $38.00 members / $46.00 non members / $41.00 employees |
| 1732 | MCAD-History Museum | 443020 | Instructional Fees | 1-Day Adult Workshop with take home project (4 hr.) | $45.00 members / $55.00 non members / $49.00 employees |
| 1733 | MCAD-History Museum | 443020 | Instructional Fees | 1-Day 4 hr. Youth Workshop with take home project (4 hr.) | $30.00 members / $38.00 non members / $34.00 employees |
| 1734 | MCAD-History Museum | 443020 | Instructional Fees | 1-Day 2 hr. Youth Workshop with take home project (2 hr.) | $15.00 for members / $19.00 for non-members / $17.00 employees |
| 1735 | MCAD-History Museum | 443020 | Instructional Fees | Special programming | $5.00 for members / $10.00 for non-members / $9.00 employees |
| 1736 | MCAD-History Museum | 443020 | Instructional Fees | Event fees - for special adult classes (18 and older) | $10.00 for members / $20.00 for non-members /$18.00 employees |
| 1737 | MCAD-History Museum | 443020 | Instructional Fees | Event Fees - Museum Special Event Fees (per Person) | Members - $5.00 for up to 4 hrs./$10.00 for up to 8 hrs. Non-members - $10.00 for up to 4 hrs./$20.00 for up to 8 hrs. |
| 1738 | MCAD-History Museum | 443020 | Instructional Fees | Tour Fees -Special hands on programs for school groups | $2.00 per student plus cost of program materials |
| 1739 | MCAD-History Museum | 443020 | Instructional Fees | Tour Fees -Special history tours of El Paso | Members - $25.00 for up to 4 hrs./$50.00 for up to 8 hrs. Non-members - $40.00 for up to 4 hrs./$80.00 for up to 8 hrs. Employees - $36.00 for up to 4 hrs./$72.00 for up to 8 hrs. |
| 1740 | MCAD-History Museum | 443020 | Instructional Fees | Tour Fees - Special history tours outside of El Paso County | Cost plus 15% administration costs |
| 1741 | MCAD-History Museum | 450200 | Exhibition rental fees | Permanent Collection/Curated In-house | $500 min to $10,000 max |
| 1742 | MCAD-History Museum | 450200 | Exhibition rental fees | One time use copyright releases for photography | Up to $75.00 per image |
| 1743 | MCAD-History Museum | 443010 | Event Fees | Fees for lectures | $5.00 for members / $10.00 for non-members |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1744 | MCAD-History Museum | 443010 | Event Fees | Special event with Lecturer/entertainment | Cost plus 15% administration costs |
| 1745 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Teacher/Military/Senior | $20.00 |
| 1746 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Student | $15.00 |
| 1747 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Individual | $25.00 |
| 1748 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Family | $40.00 |
| 1749 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Military Family | $35.00 |
| 1750 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Folsom | $100.00 |
| 1751 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Clovis | $250.00 |
| 1752 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Keystone | $500.00 |
| 1753 | MCAD-Archeology Museum | 443030 | Membership fees- Archeology Museum | Chert (Corporate circle) | $1,000.00 |
| 1754 | MCAD-Archeology Museum | 450200 | Facility Rental Fees | Entire Museum. | $500.00 for up to 4 hrs./$1,200.00 for up to 8 hrs. |
| 1755 | MCAD-Archeology Museum | 450200 | Facility Rental Fees | Auditorium Gallery | $150.00 for up to 4 hrs./$350.00 for up to 8 hrs. |
| 1756 | MCAD-Archeology Museum | 450200 | Facility Rental Fees | Gazebo | $150.00 for up to 4 hrs./$300.00 for up to 8 hrs. |
| 1757 | MCAD-Archeology Museum | 450200 | Facility Rental Fees | Lab Room | $75.00 for up to 4 hrs./ $150.00 for up to 8 hrs. |
| 1758 | MCAD-Archeology Museum | 450200 | Facility Object Rental Fees | Security Officer (each) | $30.00/hour |
| 1759 | MCAD-Archeology Museum | 450200 | Facility Object Rental Fees | Audio Visual Operator (each) | $30.00/hour |
| 1760 | MCAD-Archeology Museum | 450200 | Facility Object Rental Fees | Event staff (each) | $30.00/hour |
| 1761 | MCAD-Archeology Museum | 443020 | Instructional Fees | Camp Fees for all camps (per child up to age to 14) | Up to $55.00 for members/up to $70.00 for non-members/up to $63.00 for employees |
| 1762 | MCAD-Archeology Museum | 443020 | Instructional Fees | Parent/child workshop (1 parent and up to 2 children) | Up to $25.00 for members/Up to $35.00 non-members/Up to $31.00 employees |
| 1763 | MCAD-Archeology Museum | 443020 | Instructional Fees | Child workshop (ages 6-17) | Up to $20.00 for members/Up to $35.00 non-members/Up to $31.00 employees |
| 1764 | MCAD-Archeology Museum | 443020 | Instructional Fees | Adult workshops (ages 18 and older) | Up to $50.00 for members plus materials cost/Up to $75.00 for non-members plus materials cost/Up to $67.00 for employees plus materials cost |
| 1765 | MCAD-Archeology Museum | 443020 | Instructional Fees | Conference Fees | $35.00 + material fee per person-pre registration/$45.00 + material fee per person at the door/$28.00 + material fee for students w/ID/$40.00 + material fee for employees |
| 1766 | MCAD-Archeology Museum | 443010 | Event Fees | Museum special events fees (per person) | Members up to $50.00/Non members up to $85.00 |
| 1767 | MCAD-Archeology Museum | 443020 | Instructional Fees | Creative workshops | Up to $25.00 for up to 4 hours for members, up to $40.00 for up to 4 hours for non-members, $36.00 for up to 4 hours for employees |
| 1768 | MCAD-Archeology Museum | 443010 | Tour Fees | Archeological tours - in El Paso County | $50.00 for up to 8 hours and $25.00 for up to 4 hours for members; $80.00 for up to 8 hours and $40.00 for up to 4 hours for non-members |
| 1769 | MCAD-Archeology Museum | 443010 | Tour Fees | Archeological tours - outside of El Paso | Cost + 15% administration costs |
| 1770 | MCAD-Archeology Museum; MCAD-History Museum | 443010 | Event Fees | Vendor fees for onsite commercial vendors | Up to $25.00 members/Up to $35.00 non-members |
| 1771 | MCAD-Archeology Museum; MCAD-History Museum | 443020 | Instructional Fees | One Day Camp Fee (per child up to age of 14) | Up to $15.00 members/Up to $20.00 non-members/Up to $18.00 employees |
| 1772 | MCAD-Archeology Museum; MCAD-History Museum | 450200 | Object loan fee | Permanent Collection Lending | Up to $100.00 per object |
| 1773 | MCAD-Archeology Museum; MCAD-History Museum | 450200 | Exhibit furniture loan fee | Display Cases + Bonnets Lending | $35.00 per display case + bonnet (glass cap) |
| 1774 | MCAD-Archeology Museum; MCAD-History Museum | 443010 | Event Fees | Admission Fees to special art, culture and heritage events, competitions and/or programs | $1.00 to $100.00 per person |
| 1775 | MCAD-Cultural Affairs Division | 450650 | Miscellaneous non-operating revenues | Vendor booth fees for cultural and heritage tourism events | Up to $200.00 per booth for food, arts & crafts vendors |
| 1776 | MCAD-Cultural Affairs Division | 443010 | Event Fees | Admission Fees to special art, culture and heritage events, competitions and/or programs | $1.00 to $100.00 per person |
| 1777 | Museum and Cultural Affairs Department - Public Art | 450650 | Miscellaneous non-operating revenues | Application Fee for request to customize illumination of Artwork called 1-10 corridor aesthetic improvement project | $50 / $45 non-profit |
| 1778 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- Non-profit institution (US) with 6 months notice | First object - $150.00 per object/per venue; each additional object - $50.00/venue; with less than six months notice |
| 1779 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- Non-profit institution (US) without 6 months notice | First object - $2,500.00 per object/per venue; each additional object - $150.00/venue |
| 1780 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- Non-profit institution (Foreign) with 9 months notice | First object - $300.00 per object/per venue; each additional object - $200.00/venue |
| 1781 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- Non-profit institution (Foreign) without 9 months notice | First object - $400.00 per object/per venue; each additional object - $300.00/venue |
| 1782 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- For-profit institution (US) with a minimum of 6 months notice | First object - $500.00 per object/per venue; each additional object - $400.00/venue |
| 1783 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- For-profit institution (US) with less than 6 months notice | First object - $750.00 per object/per venue; each additional object - $650.00/venue |
| 1784 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- For-profit institution (foreign) with 9 months notice | First object - $1,500.00 per object/per venue; each additional object - $1,400.00/venue |
| 1785 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Object loan fee- For-profit institution (foreign) without 9 months notice | First object - $2,500.00 per object/per venue; each additional object - $2,400.00/venue |
| 1786 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Fees for exhibitions organized by the El Paso Museum of Art, El Paso Museum of Archaeology or El Paso Museum of History | Up to 10 objects - $5,000.00: 11-20 objects - $7,500.00; 21-30 objects- $10,000.00: and so forth at a rate of $2,500.00 per additional 10 objects |
| 1787 | MCAD-Museums Division | 450650 | Miscellaneous non-operating revenues | Fees for extended loans (over one year) | $100.00 per object/per year up to $5,001.00 |

## FY 2019 SCHEDULE C
## DEPARTMENTAL FEE LIST

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1788 | Aviation | 441220 | FTZ Transaction Fees | Transaction Fee | $15.00 |
| 1789 | Aviation | 441220 | FTZ Transaction Fees | High Volume Admissions 0-150 | $15.00 |
| 1790 | Aviation | 441220 | FTZ Transaction Fees | High Volume Admissions 151-300 | $12.00 |
| 1791 | Aviation | 441220 | FTZ Transaction Fees | High Volume Admissions > 301 | $10.00 |
| 1792 | Aviation | 441220 | FTZ Transaction Fees | Blanket Admission | $100.00 |
| 1793 | Aviation | 441220 | FTZ Transaction Fees | Training Seminar | $150.00 |
| 1794 | Aviation | 441220 | FTZ Transaction Fees | Weekly Transportation and Exportation | $30.00 |
| 1795 | Aviation | 441220 | FTZ Transaction Fees | Weekly Entry | $30.00 |
| 1796 | Aviation | 441220 | FTZ Transaction Fees | Direct Delivery Admission, Daily cumulative 214 | $75.00 |
| 1797 | Aviation | 441220 | FTZ Transaction Fees | Direct Delivery Admission, Subsequent 214 | $15.00 |
| 1798 | Aviation | 441220 | FTZ Transaction Fees | Cartage Document Fee | $15.00 |
| 1799 | Aviation | 441220 | FTZ Transaction Fees | Application Fee, Subzone | $10,000.00 |
| 1800 | Aviation | 441220 | FTZ Transaction Fees | Application Fee, New General Purpose Site (Minor Boundary Modification) | $3,000.00 |
| 1801 | Aviation | 441220 | FTZ Transaction Fees | Application Fee, Expansion Site (Magnet) | $5,000.00 |
| 1802 | Aviation | 441220 | FTZ Transaction Permit | Activation Fee, General Purpose Site | $2,000.00 |
| 1803 | Aviation | 441220 | FTZ Transaction Permit | Activation, Sub-Zone Fee | $5,000.00 |
| 1804 | Aviation | 441220 | FTZ Transaction Permit | Alteration Request | $100.00 |
| 1805 | Aviation | 441220 | FTZ Transaction Permit | Perishables Storage Fee | Per day: $5/hour for first 6 hours; $24/day for 6 hours or more, capped at 24 hours. |
| 1806 | Aviation | 441220 | FTZ Transaction Permit | Annual Subzone Fee, per Site in GP Zone | $15,000.00 |
| 1807 | Aviation | 441220 | FTZ Transaction Permit | Annual Subzone Fee, per Site outside GP Zone | $20,000.00 |
| 1808 | Aviation | 404122 | FTZ Transaction Permit | Annual Fee, Manufacturing Operator | $15,000.00 |
| 1809 | Aviation | 404122 | FTZ Transaction Permit | Annual Fee, Distribution Site Operator | $20,000.00 |
| 1810 | Aviation | 403046 | Customer Facility Charge | Fee imposed by the City of El Paso and collected by On-Airport Car Rental Concessionaires on a per transaction day basis. | $3.50 per transaction day |
| 1811 | Aviation | 430110 | Aircraft Parking (Dead Storage) | Under 80,000 lbs. | $30.00/day |
| 1812 | Aviation | 430110 | Aircraft Parking (Dead Storage) | Over 80,000 lbs. | $100.00/day |
| 1813 | Aviation | 430100 | Fuel Flowage Fees | Fuel Flowage Fees | $0.08 per gallon |
| 1814 | Aviation | 430220 | Annual Shuttle Service Permit | Application | $150.00 per vehicle |
| 1815 | Aviation | 430200 | Off-Airport Rental Car Permit | Off-Airport Rental Car Permit | 10% gross receipts |
| 1816 | Aviation | 430220 | Annual Taxicab Permit | Annual Taxicab Permit | $250.00 per vehicle or $20.83/mo. |
| 1817 | Aviation | 430360 | Cost Recovery Rates | SIDA Badge Issue | $110.00 |
| 1818 | Aviation | 430360 | Cost Recovery Rates | AOA Badge Issue | $45.00 |
| 1819 | Aviation | 430360 | Cost Recovery Rates | AOA Badge Renewal | $35.00 |
| 1820 | Aviation | 430380 | Cost Recovery Rates | SIDA/ Sterile area badge renewal | $70.00 |
| 1821 | Aviation | 430360 | Cost Recovery Rates | Reimbursement for Lost Not Returned Badges | $110.00 |
| 1822 | Aviation | 430050, 430060, 430070 | Cost Recovery Rates | Landing Fee (Signatory) | Will be based on Rates & Charges |
| 1823 | Aviation | 430050, 430060, 430070 | Cost Recovery Rates | Landing Fee (Non-Signatory) | Will be based on Rates & Charges |
| 1824 | Aviation | 430130 | Cost Recovery Rates | Terminal Rental (Signatory) | Will be based on Rates & Charges |
| 1825 | Aviation | 430130 | Cost Recovery Rates | Terminal Rental (Non-Signatory) | Will be based on Rates & Charges |
| 1826 | Aviation | 430130 | Cost Recovery Rates | Daily Terminal Rental Rate (Non-Signatory) - Terminal Rate (Non-Signatory) divided by 360 days X Number of Rented Square Feet = Daily Terminal Rental Rate | Will be based on Rates & Charges |
| 1827 | Aviation | 430310 | Cost Recovery Rates | Electricity Surcharge / Telecommunication Charge | Will be based on Rates & Charges |
| 1828 | Aviation | 430260 | Cost Recovery Rates | City-Owned Loading Bridge Charge per Turn Around | $125.00 |
| 1829 | Aviation | 430260 | Cost Recovery Rates | Equipment Parking Rentals (per preferentially assigned) | $2.50 sq. ft.../yr. |
| 1830 | Aviation | 430300 | Cost Recovery Rates | Security Screening Fee Per Enplaned Passenger | Will be based on Rates & Charges |
| 1831 | Aviation | 430300 | Cost Recovery Rates | International Arrivals Area Charge per Deplaned International Passenger | Will be based on Rates & Charges |
| 1832 | Aviation | 405067 | Cost Recovery Rates | Administrative Charge for Work Completed by the El Paso International Airport. | Work completed by El Paso International Airport on behalf of airport tenants will be assessed an administrative charge of $40.00 when the costs for such work exceeds $100.00. |
| 1833 | Aviation | 430040 | Public Parking Short Term (ST) | ST 0 – 10 min. | Free |
| 1834 | Aviation | 430040 | Public Parking Short Term (ST) | ST 11 min – 1 hr. | $1.00 |
| 1835 | Aviation | 430040 | Public Parking Short Term (ST) | ST Each Additional Hour | $1.00 |
| 1836 | Aviation | 430040 | Public Parking Short Term (ST) | ST Max each 24 hrs. | $15.00 |
| 1837 | Aviation | 430040 | Public Parking Long Term (LT) | LT 0 – 10 min | Free |
| 1838 | Aviation | 430040 | Public Parking Long Term (LT) | LT 11 min. - 1 hr. | $1.00 |
| 1839 | Aviation | 430040 | Public Parking Long Term (LT) | LT Each Additional Hour | $1.00 |
| 1840 | Aviation | 430040 | Public Parking Long Term (LT) | LT Max. each 24 hrs. | $7.00 |
| 1841 | Aviation | 430040 | Oversized Vehicle Parking Fee | Fee for parking of oversized vehicles such as motor homes, buses, utility vehicles, etc. | Double the otherwise applicable Public Parking Short Term & Long Term Parking Fee |
| 1842 | Aviation | 430040 | Premium Parking Fee | Reserved Parking Space | $20.00 per day |
| 1843 | Aviation | 430220 | Transportation-for-hire TNC Vehicle Fee | Transportation-for-hire Trip Fee / Per TNC Trip Originating or Ending at the Airport | $2.00 per trip |
| 1844 | Aviation | 430030 | Cost Recovery Rates | Daily Cargo Building Rental Rate - Cargo Building Rate divided by 360 days X Number of Rented Square Feet = Daily Cargo Building Rental Rate | $0.018 per square foot per day |
| 1845 | Public Health | | **FOOD** | | |
| 1846 | Public Health | 441380 | Temporary Establishment | Exposed or Unexposed Food | $79.00 plus applicable tech fee |
| 1847 | Public Health | 441380 | Recurrent Establishment | Exposed or Unexposed Food | $265.00 plus applicable tech fee |
| 1848 | Public Health | 441380 | Seasonal Establishment | Exposed or Unexposed Food | $158.00 |
| 1849 | Public Health | 441380 | Home Child Care Facility | 12 or less | $79.00 |
| 1850 | Public Health | 441380 | Day Care Center | More Than 12 Recipients | $170.00 |
| 1851 | Public Health | 441380 | Charitable/Non-Profit Organization | Exempt from permit and license fees. | EXEMPT |
| 1852 | Public Health | 441380 | Mobile Food Establishment | Exposed Food or Unexposed Food | $163.00 |
| 1853 | Public Health | 441380 | Food Service Establishment Food Product Establishment | Under 3,000 Square Feet | $174.00 plus applicable tech fee |
| 1854 | Public Health | 441380 | Food Service Establishment Food Product Establishment | 3,001 To 6,000 Square Feet | $344.00 plus applicable tech fee |
| 1855 | Public Health | 441380 | Food Service Establishment Food Product Establishment | 6,001 To 9,000 Square Feet | $515.00 plus applicable tech fee |
| 1856 | Public Health | 441380 | Food Service Establishment Food Product Establishment | 9,001 Or More Square Feet | $685.00 plus applicable tech fee |
| 1857 | Public Health | 441380 | Outdoor Market | Outdoor produce sales | $163.00 plus applicable tech fee |
| 1858 | Public Health | 441380 | Adult Foster Care Home/Private Care Home | 4 Or Less Care Recipients | $79.00 |
| 1859 | Public Health | 441380 | Personal Care Home | 5-8 Care Recipients | $105.00 |
| 1860 | Public Health | 441380 | Personal Care Home | 9-18 Care Recipients | $158.00 |
| 1861 | Public Health | 443060 | Booklets | Chapter 9.12 | $5.00 |
| 1862 | Public Health | 443060 | Booklets | Texas Food Establishment Rules | $10.00 |
| 1863 | Public Health | 411090 | Plan Review | Under 3,000 Square Feet | $105.00 plus applicable tech fee |
| 1864 | Public Health | 411090 | Plan Review | 3,001 To 6,000 Square Feet | $158.00 plus applicable tech fee |
| 1865 | Public Health | 411090 | Plan Review | 6,001 To 9,000 Square Feet | $210.00 plus applicable tech fee |

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1866 | Public Health | 411090 | Plan Review | More Than 9,000 Square Feet | $263.00 plus applicable tech fee |
| 1867 | Public Health | 431180 | Site Assessment | Under 200 Sq. Ft-No Potentially Hazardous Food, Mobile, Recurrent, Outdoor Market, Home Day Care, Adult, Foster Or Personal Care. Meat establishment/warehouse/food processing plant under direct supervision of an authorized Federal or State inspection agency. | $47.00 plus applicable tech fee |
| 1868 | Public Health | 431180 | Site Assessment | Under 3,000 Square Feet | $105.00 plus applicable tech fee |
| 1869 | Public Health | 431180 | Site Assessment | 3,001 To 6,000 Square Feet | $158.00 plus applicable tech fee |
| 1870 | Public Health | 431180 | Site Assessment | 6,001 To 9,000 Square Feet | $210.00 plus applicable tech fee |
| 1871 | Public Health | 431180 | Site Assessment | More Than 9,000 Square Feet | $263.00 plus applicable tech fee |
| 1872 | Public Health | 441190 | Re-Inspection Fee | Re-Inspection | $85.00 plus applicable tech fee |
| 1873 | Public Health | 441380 | Food Establishment Permit | Duplicate | $15.00 |
| 1874 | Public Health | 441390 | Food Handler/Manager | Duplicate | $15.00 |
| 1875 | Public Health | 431190 | Hazard Analysis And Critical Control Point | Three Times The License Amount Based On Type Of Food Establishment | VARIES |
| 1876 | Public Health | 443060 | Signs | Ground Meat | $1.00 |
| 1877 | Public Health | 443060 | Signs | Hand wash | $1.00 |
| 1878 | Public Health | 443060 | Signs | Oyster | $1.00 |
| 1879 | Public Health | 443060 | Signs | Buffet | $1.00 |
| 1880 | Public Health | 443060 | Signs | Smoking | $1.00 |
| 1881 | Public Health | 443060 | Signs | Food Safety (Restrooms) | $1.00 |
| 1882 | Public Health | 441530 | Application Annual Processing Fee | | $53.00 |
| 1883 | Public Health | 441540 | Condemnation Fee | Under 500 Lbs. | N/C |
| 1884 | Public Health | 441540 | Condemnation Fee | 501 Lbs. To 1,000 Lbs. | $53.00 |
| 1885 | Public Health | 441540 | Condemnation Fee | 1,001 To 3,000 Lbs. | $105.00 |
| 1886 | Public Health | 441540 | Condemnation Fee | 3,001 To 5,000 Lbs. | $210.00 |
| 1887 | Public Health | 441540 | Condemnation Fee | 5,001 To 10,000 Lbs. | $315.00 |
| 1888 | Public Health | 441540 | Condemnation Fee | 10,001 To 25,000 Lbs. | $420.00 |
| 1889 | Public Health | 441540 | Condemnation Fee | 25,001 To 40,000 Lbs. | $525.00 |
| 1890 | Public Health | 441540 | Condemnation Fee | Over 40,000 Lbs. | $630.00 |
| 1891 | Public Health | 441550 | Fire/Accident Investigation | Per Inspector/per hour (With A Minimum One (1) Hour Charge | $53.00 |
| 1892 | Public Health | 441090 | HACCP Plan Review | Originating Establishment (Preparation) | $53.00 |
| 1893 | Public Health | 441090 | HACCP Plan Review | Receiving Establishment (Ready-To-Eat) | $26.00 |
| 1894 | Public Health | 441560 | Temporary Expedited Services (Application Submitted Less Than 72 hours Prior to Start of Event) - does not include required temporary permit fee | Expedited processing | $158.00 |
| 1895 | Public Health | | Food Handler/Food Manager Badge ID | Badge ID Duplicate/Replacement | $5.00 |
| 1896 | Public Health | 441390 | Food Handler Internet Course | Internet course with badge ID/certificate | $7.00 |
| 1897 | Public Health | 441390 | Food Handler Certificate Course | Certificate/Badge | $32.00 |
| 1898 | Public Health | 441390 | Food Protection Management Certification Course | Certificate/Badge | $70.00 |
| 1899 | Public Health | 441390 | Food Handler/Food Manager Certificate | Certificate Duplicate/Replacement | $1.00 |
| 1900 | Public Health | 441390 | Food Safety Course | One Hour Hygiene Course | $21.00 |
| 1901 | Public Health | 450630 | Public Information | Food Management Class Pamphlets | VARIES |
| 1902 | Public Health | 441390 | Verification of Texas/ANSI Food Handler/Food Manager Certification | Certificate/Badge | $16.00 |
| 1903 | Public Health | 431180 | Requested Routine Inspection for Central Preparation Facility | For Central Preparation Facility | $100.00 |
| 1904 | Public Health | 441530 | Application Fee | Health and Sanitary Application Processing Fee (Sack Lunch Daycares w/o Food Permits) | $52.00 |
| 1905 | Public Health | 431180 | Inspection Fee | Health and Sanitary Site Visit (Sack Lunch Daycares w/o Food Permits) | $47.00 |
| 1906 | Public Health | 441190 | Reinstatement of Suspended Permit Fee | (50% of the license amount based on type of establishment) | VARIES |
| 1907 | Public Health | 441550 | After Hours Inspection Fee, Fire/Accident Inspection Fee or Food Condemnation/retention Fee Over 500# (6:00 pm to 7:00 am Monday to Thursday; All Day Friday, Saturday, Sunday, and City Holidays) | Per Hour Inspector (With a Minimum one (1) Hour Charge or Any Portion Thereof. | $86.00 |
| 1908 | Public Health | | | Reduced fees for Dental, STD, TB Clinic Self-Pay Patients will be based in accordance with the US Department of Health and Human Services. The Sliding Fee Scale is available at the Department of Public Health for review and discounted fees will be charged after required documentation is received and eligibility determination by department personnel is made. | Medical related fees are set in accordance with Medicaid rates. |
| 1909 | Public Health | | **DENTAL** | | |
| 1910 | Public Health | 431310 | Initial Oral Exam | Initial Oral Exam | $45.00 |
| 1911 | Public Health | 431310 | Oral Periodic Oral Exam | Oral Periodic Oral Exam | $37.00 |
| 1912 | Public Health | 431310 | Emergency Oral Exam | Emergency Oral Exam | $25.00 |
| 1913 | Public Health | 431310 | Oral Exam 6 Mos. Old. | Oral Exam 6 Mos. Old. | $181.00 |
| 1914 | Public Health | 431310 | Intraoral-Complete Series | Intraoral-Complete Series | $90.00 |
| 1915 | Public Health | 431310 | Int/Oral-Periapical 1st Film | Int/Oral-Periapical 1st Film | $16.00 |
| 1916 | Public Health | 431310 | Int/Oral-Periapical each add | Int/Oral-Periapical each add | $15.00 |
| 1917 | Public Health | 431310 | Intraoral Occlusal Film | Intraoral Occlusal Film | $13.00 |
| 1918 | Public Health | 431310 | Bitewings Two Films | Bitewings Two Films | $30.00 |
| 1919 | Public Health | 431310 | Bitewings Four Films | Bitewings Four Films | $44.00 |
| 1920 | Public Health | 431310 | Panoramic Film | Panoramic Film | $81.00 |
| 1921 | Public Health | 431310 | Adult/Prophy | Adult/Prophy | $70.00 |
| 1922 | Public Health | 431310 | Child/Prophy | Child/Prophy | $47.00 |
| 1923 | Public Health | 431310 | Child/Fluoride | Child/Fluoride | $19.00 |
| 1924 | Public Health | 431310 | Adult/Fluoride | Adult/Fluoride | $19.00 |
| 1925 | Public Health | 431310 | Oral Hygiene Instruction | Oral Hygiene Instruction | $16.00 |
| 1926 | Public Health | 431310 | Sealant per Tooth | Sealant per Tooth | $36.00 |
| 1927 | Public Health | 431310 | Space Maint/Fixed Unilat | Space Maint/Fixed Unilat | $200.00 |
| 1928 | Public Health | 431310 | Recementation of Space Maintainer | Recementation of Space Maintainer | $23.00 |
| 1929 | Public Health | 431310 | AMAL. PRIM (1S) | AMAL. PRIM (1S) | $77.00 |
| 1930 | Public Health | 431310 | AMAL. PERM (1S) | AMAL. PERM (1S) | $82.00 |
| 1931 | Public Health | 431310 | AMAL. PRIM (2S) | AMAL. PRIM (2S) | $104.00 |
| 1932 | Public Health | 431310 | AMAL. PERM (2S) | AMAL. PERM (2S) | $109.00 |
| 1933 | Public Health | 431310 | AMAL. PRIM (3S) | AMAL. PRIM (3S) | $113.00 |
| 1934 | Public Health | 431310 | AMAL. PERM (3S) | AMAL. PERM (3S) | $139.00 |
| 1935 | Public Health | 431310 | AMAL. PRIM (4) | AMAL. PRIM (4) | $157.00 |
| 1936 | Public Health | 431310 | RESIN, ANTE (1S) | RESIN, ANTE (1S) | $99.00 |
| 1937 | Public Health | 431310 | RESIN, ANTE (2S) | RESIN, ANTE (2S) | $131.00 |
| 1938 | Public Health | 431310 | RESIN, ANTE (3S) | RESIN, ANTE (3S) | $172.00 |
| 1939 | Public Health | 431310 | RESIN, ANTE (4+S) | RESIN, ANTE (4+S) | $213.00 |
| 1940 | Public Health | 431310 | RESIN One Surface Post/Primary | RESIN One Surface Post/Primary | $96.00 |
| 1941 | Public Health | 431310 | Resin One Surface Perm | Resin One Surface Perm | $105.00 |
| 1942 | Public Health | 431310 | Resin Two Surface/Primary | Resin Two Surface/Primary | $124.00 |
| 1943 | Public Health | 431310 | Resin Two Surface Perm | Resin Two Surface Perm | $138.00 |
| 1944 | Public Health | 431310 | Resin Three Post Prim | Resin Three Post Prim | $109.00 |
| 1945 | Public Health | 431310 | Resin Three Perm | Resin Three Perm | $126.00 |
| 1946 | Public Health | 431310 | Re-cement Crown | Re-cement Crown | $25.00 |
| 1947 | Public Health | 431310 | SSC/Primary | SSC/Primary | $195.00 |
| 1948 | Public Health | 431310 | SSC/Permanent | SSC/Permanent | $203.00 |
| 1949 | Public Health | 431310 | Sedative Fill Temp | Sedative Fill Temp | $46.00 |
| 1950 | Public Health | 431310 | Pulp Cap - Direct | Pulp Cap - Direct | $20.00 |

## FY 2019 SCHEDULE C
## DEPARTMENTAL FEE LIST

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 1951 | Public Health | 431310 | Pulp Cap - Indirect | Pulp Cap - Indirect | $38.00 |
| 1952 | Public Health | 431310 | Therapeutic Pulp | Therapeutic Pulp | $110.00 |
| 1953 | Public Health | 431310 | Pulpal Therapy (Restorable Filling) | Pulpal Therapy (Restorable Filling) | $55.00 |
| 1954 | Public Health | 431310 | 1 RT Canal | 2 RT Canal | $445.00 |
| 1955 | Public Health | 431310 | 2 PT Canal | 3 PT Canal | $516.00 |
| 1956 | Public Health | 431310 | Three or More Canals, Molar | Three or More Canals, Molar | $780.00 |
| 1957 | Public Health | 431310 | Gingivectomy per Quadrant | Gingivectomy per Quadrant | $203.00 |
| 1958 | Public Health | 431310 | Gingivectomy per Tooth | Gingivectomy per Tooth | $63.00 |
| 1959 | Public Health | 431310 | Provisional Splinting - Introcoronal | Provisional Splinting - Introcoronal | $78.00 |
| 1960 | Public Health | 431310 | Provisional Splinting | Provisional Splinting | $125.00 |
| 1961 | Public Health | 431310 | Extraction Single Tooth | Extraction Single Tooth | $84.00 |
| 1962 | Public Health | 431310 | Surg. Extraction | Surg. Extraction | $129.00 |
| 1963 | Public Health | 431310 | Suture of Small Wound | Suture of Small Wound | $94.00 |
| 1964 | Public Health | 431310 | Excision of Pericoronal Gingiva | Excision of Pericoronal Gingiva | $55.00 |
| 1965 | Public Health | 431310 | Local Anesthesia Not in Conj. | Local Anesthesia Not in Conj. | $16.00 |
| 1966 | Public Health | 431310 | Analgesia, Anxiolysis, Inhalation | Analgesia, Anxiolysis, Inhalation | $35.00 |
| 1967 | Public Health | 431310 | Occlusal Adjustment - Limited | Occlusal Adjustment - Limited | $47.00 |
| 1968 | Public Health | 431310 | Pallative Threat (Emg) | Palliative Threat (Emg) | $23.00 |
| 1969 | Public Health | 431310 | Reattach tooth fragment, edge | Reattach tooth fragment, edge | $113.00 |
| 1970 | Public Health | 431310 | Restorative foundation-indirect | Restorative foundation-indirect | $113.00 |
| 1971 | Public Health | | **IMMUNIZATIONS** | | |
| 1972 | Public Health | 431360 | Administration Fee for TVFC vaccines | One Vaccine | $0.00-$10.00 at Health Director's discretion |
| 1973 | Public Health | 431360 | Administration Fee for TVFC vaccines | Two or more vaccines | $0.00-$15.00 at Health Director's discretion |
| 1974 | Public Health | 431360 | Children's Vaccines - Private Stock | Per Visit | Cost of vaccine + $15.00 Per visit |
| 1975 | Public Health | 431360 | Adult Vaccines - State stock | Per Visit | $16.00 |
| 1976 | Public Health | 431270 | Adult Vaccines - Private stock | Per Visit | Cost of vaccine + $15.00 Per visit |
| 1977 | Public Health | | **LABORATORY - CLINICAL** | | |
| 1978 | Public Health | 431330 | QuantiFERON TB | TB test cell immune measure (CPT 86480) | $86.00 |
| 1979 | Public Health | 431370 | RPR | Syphilis Test non-trep quant (CPT 86592) | $7.00 |
| 1980 | Public Health | 431370 | RPR Titter | Syphilis Test non-trep qual (CPT 86593) | $6.00 |
| 1981 | Public Health | 431370 | TPPA | Confirmation Treponema Pallidum (CPT 86780) | $17.00 |
| 1982 | Public Health | 431370 | Smear Gram stain | Smear Gram stain (CPT 87205) | $7.00 |
| 1983 | Public Health | 431370 | Smear wet mount | Smear wet mount (CPT 87210) | $7.00 |
| 1984 | Public Health | 431370 | Chlamydia DNA amp probe | Chlamydia DNA amp probe (CPT 87491) | $62.00 |
| 1985 | Public Health | 431370 | N. Gonorrhea Culture | N. Gonorrhea Culture (CPT 87075, 87077) | $22.00 |
| 1986 | Public Health | 431370 | N. Gonorrhea DNA amp probe | N. Gonorrhea DNA amp probe (CPT 87591) | $62.00 |
| 1987 | Public Health | 431330 | Mycology | Mycology | $84.00 |
| 1988 | Public Health | 431370 | HIV-1/HIV-2 single assay | HIV-1/HIV-2 single assay | $24.00 |
| 1989 | Public Health | 431370 | HIV Serum Confirmation test | HIV Geenius confirmation (CPT 86701, 86702) | $30.00 |
| 1990 | Public Health | 431370 | Hepatitis C Virus IgM | HCV IgM (CPT 86803) | $20.00 |
| 1991 | Public Health | 431370 | Hepatitis C Virus RNA | HCV RNA (CPT 87520) | $35.00 |
| 1992 | Public Health | 431370 | Urinalysis non auto w/ scope | Urinalysis with Microscopy (CPT 81000) | $25.00 |
| 1993 | Public Health | 431370 | Herpes Simplex Type 1 Test | HSV 1 (CPT 86695) | $20.00 |
| 1994 | Public Health | 431370 | Herpes Simplex Type 2 Test | HSV 2 (CPT 86696) | $25.00 |
| 1995 | Public Health | 431370 | Complete Blood Count (CBC) | CBC (CPT 85027) | $8.00 |
| 1996 | Public Health | 431370 | Differential, manual | Differential after CBC (CPT 85007) | $5.00 |
| 1997 | Public Health | 431370 | Zika Virus IgM | Zika IgM (86790) | $18.00 |
| 1998 | Public Health | 431370 | Zika Real Time PCR | Zika PCR (CPT 87662) | $65.00 |
| 1999 | Public Health | 431370 | Chikungunya Real Time PCR | Chikungunya PCR (87798) | $45.00 |
| 2000 | Public Health | 431370 | Dengue Real Time PCR | Dengue PCR (CPT 87798) | $45.00 |
| 2001 | Public Health | 431370 | Influenza Surveillance without Culture | Flu Testing (CPT 87502) | $110.00 |
| 2002 | Public Health | 431370 | Aerobic Isolation from Clinical Specimen | Stool Isolation (CPT 87070) | $11.00 |
| 2003 | Public Health | 431370 | Culture, Stool | Stool Culture (CPT 87046) | $12.00 |
| 2004 | Public Health | 431370 | Definitive Identification, Bacillus | Stool Culture (CPT 87077) | $10.00 |
| 2005 | Public Health | 431370 | Definitive Identification, Campylobacter | Stool Culture (CPT 87077) | $10.00 |
| 2006 | Public Health | 431370 | Definitive Identification, Gram Negative Rod | Stool Culture (CPT 87077) | $10.00 |
| 2007 | Public Health | 431370 | Definitive Identification, Gram Positive Rod | Stool Culture (CPT 87077) | $10.00 |
| 2008 | Public Health | 431370 | Definitive Identification, Staphylococcus | Stool Culture (CPT 87077) | $10.00 |
| 2009 | Public Health | 431370 | Definitive Identification, Vibrio | Stool Culture (CPT 87077) | $10.00 |
| 2010 | Public Health | 431370 | Enterohaemorrhagic Escherichia Coli (EHEC) | Stool Culture (CPT87427) | $15.00 |
| 2011 | Public Health | 431370 | Complete Metabolic Panel | CMP (CPT 80053) | $15.00 |
| 2012 | Public Health | 431370 | Pregnancy Test | hCG (CPT 81025) | $9.00 |
| 2013 | Public Health | 431330 | Shipping and Handling | Ship Specimen to DSHS for additional testing | $60.00 |
| 2014 | Public Health | | **LABORATORY - ENVIRONMENTAL** | | |
| 2015 | Public Health | 403133 | Rabies Testing | Rabies Testing | $76.00 |
| 2016 | Public Health | 431380 | Potable Water Testing up to 9 samples | Potable Water testing | $23.00 |
| 2017 | Public Health | 431380 | Potable Water testing 10 up to 19 samples | Potable Water testing | $21.00 |
| 2018 | Public Health | 431380 | Potable Water testing 20 or more samples | Potable Water testing | $19.00 |
| 2019 | Public Health | 431380 | Water, HPC (pour plate) | Potable and recreational water testing | $44.00 |
| 2020 | Public Health | | **STD PROGRAM** | | |
| 2021 | Public Health | 431370 | 99204 - Exam | STD/Exam Counseling | $40.00 |
| 2022 | Public Health | 431370 | Medications | Nitrofurantoin for UTI | $15.00 |
| 2023 | Public Health | 431370 | Medications | Acyclovir for Herpes | $35.00 |
| 2024 | Public Health | 431370 | Medications | Metronidazole | $10.00 |
| 2025 | Public Health | 431370 | STD Follow Up | STD Follow Up | $13.00 |
| 2026 | Public Health | 431370 | Liquid Nitrogen Treatment | Liquid Nitrogen Treatment | $15.00 |
| 2027 | Public Health | | **TUBERCULOSIS PROGRAM** | | |
| 2028 | Public Health | 431230 | TB Skin Test | TB Skin Test | $19.00 |
| 2029 | Public Health | | **CLASS** | | |
| 2030 | Public Health | 431230 | 99204-New Patient-Initial Office Visit Seen by Nurse | New patient - initial office visit seen by nurse moderate complexity - 45 minutes in duration. | $159.00 |
| 2031 | Public Health | 431230 | 99205-New Patient--Initial Office Visit--Seen by Physician | Initial exam level 7, non-physical and physical service and prescribes medication (initial treatment). | $198.00 |
| 2032 | Public Health | 431230 | 99213-Established Patient--15 Minutes Duration-Physician | Physical exam, level 8 non-physical and physical service and prescribed medications. | $70.00 |
| 2033 | Public Health | 431230 | 99214-Established patient-30 Minutes Duration-Physician | Physical exam level 7, non-physical and physical service and prescribed medication. | $103.00 |
| 2034 | Public Health | 431230 | 99212-Follow Up Visit-Est. Pat-Nurse-15 Minutes | Follow-up exam level 1, non-physical service only. | $41.00 |
| 2035 | Public Health | 431230 | **DOT/DOPT EXAMINATION** | | |
| 2036 | Public Health | 431230 | 99211-DOT-DOPT-Office Visit-15 Minutes-Administer Meds | DOT-DOPT- Office visit -- 15 minutes in duration-administer medications. | $20.00 |
| 2037 | Public Health | 431230 | Complete cell Blood Count (automated) | CBC 85025 | $18.00 |
| 2038 | Public Health | 431230 | Complete Metabolic Panel | CMP 50053 | $22.00 |
| 2039 | Public Health | 431230 | Venipuncture | Blood draw 36410 | $9.00 |
| 2040 | Public Health | | **EDUCATION** | | |
| 2041 | Public Health | 450650 | CPR Classes | CPR Classes | $40.00 |
| 2042 | Public Health | 441190 | Blood borne Pathogen Class | Blood borne Pathogen Class | $30.00 |
| 2043 | Public Health | 460240 | Health Services | Health Services Provided through interlocal with the County of El Paso | $544,733.00 |
| 2044 | EPMH/EPMARCH | 443010 | Event Fees | Admission Fees to special art, culture and heritage events, competitions and/or programs and exhibits | Up to $50.00 for up to 8 hours for nonprofit organizations; up to $100.00 for up to 8 hours for for-profit organizations |
| 2045 | Purchasing & Strategic Sourcing | 441680 | Hire El Paso First | Hire El Paso First | $150.00 for a three year period |
| 2046 | Information Technology Services | 450645 | Software Maintenance Fee | Technology Fee-Tier 1 ($5-$100) | $2.00 technology fee - added to applicable base fee |
| 2047 | Information Technology Services | 450645 | Software Maintenance Fee | Technology Fee-Tier 2 ($101-$500) | $4.00 - technology fee - added to applicable base fee |

**FY 2019 SCHEDULE C**
**DEPARTMENTAL FEE LIST**

| Line No. | Department | Account | Fee Description | Detail FY 2019 Preliminary | FY 2019 Adopted Fees |
|---|---|---|---|---|---|
| 2048 | Information Technology Services | 450645 | Software Maintenance Fee | Technology Fee-Tier 3 ($501-$1,000) | $15.00 - technology fee - added to applicable base fee |
| 2049 | Information Technology Services | 450645 | Software Maintenance Fee | Technology Fee-Tier 4 ($1001-$3,000) | $30.00 - technology fee - added to applicable base fee |
| 2050 | Information Technology Services | 450645 | Software Maintenance Fee | Technology Fee-Tier 5 ($3,001-$5,000) | $100.00-technology fee - added to applicable base fee |
| 2051 | Information Technology Services | 450645 | Software Maintenance Fee | Technology Fee-Tier 6 ($5,001-$10,000) | $150.00 - technology fee - added to applicable base fee |
| 2052 | Information Technology Services | 450645 | Software Maintenance Fee | Technology Fee-Tier 7 ($10,001-and over) | $300.00-technology fee - added to applicable base fee |

| Job Classification Title | Job Code/Grades |
|---|---|
| Accessibility Specialist | 10940 GS 52 |
| Accountant | 12230 PM 125 |
| Accounting Manager | 12210 PM 130 |
| Accounting/Payroll Clerk | 12260 GS 46 |
| Accounting/Payroll Specialist | 12250 GS 50 |
| Administrative Analyst | 11150 PM 128 |
| Administrative Assistant | 11110 GS 52 |
| Airfield Maintenance Supervisor | 18325 GS 55 |
| Airport Assistant Operations Officer | 14100 PM 123 |
| Airport Facilities Maintenance Superintendent | 14060 PM 129 |
| Airport Labor Supervisor | 18328 GS 52 |
| Airport Operations Superintendent | 14070 PM 131 |
| Airport Operations Supervisor | 14090 PM 126 |
| Airport Program Coordinator | 14055 PM 132 |
| Airport Security Coordinator | 14080 PM 129 |
| Animal Care Attendant | 22380 GS 46 |
| Animal Care Officer | 22350 GS 51 |
| Animal Services Manager | 22315 PM 130 |
| Animal Services Operations Supervisor | 22321 GS 57 |
| Animal Services Shift Supervisor | 22325 GS 55 |
| Animal Training and Enrichment Coordinator | 16555 GS 53 |
| Aquatics Supervisor | 16120 PM 123 |
| Aquatics Systems Manager | 16480 GS 53 |
| Archaeology Museum Education Curator | 15250 PM 125 |
| Archeology Museum Curator | 15220 PM 127 |
| Architect | 13120 PM 130 |
| Architectural Intern | 13130 PM 124 |
| Archives & Records Analyst | 11040 PM 123 |
| Archives & Records Manager | 11030 PM 128 |
| ARFF Technician I | 73295 C-1 |

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|---|---|
| Art Museum Assistant Curator | 15260 PM 124 |
| Art Museum Assistant Education Curator | 15270 PM 123 |
| Art Museum Curator | 15215 PM 127 |
| Art Museum Registrar | 15080 PM 123 |
| Art Museum Senior Curator | 15210 PM 129 |
| Art Museum Senior Education Curator | 15235 PM 126 |
| Assistant Fire Marshall | 73430 FS 6 |
| Assistant Library Branch Manager | 15635 PM 127 |
| Assistant Municipal Clerk | 11020 PM 133 |
| Assistant Trans-Pecos Systems Coordinator | 15625 PM 127 |
| Associate Accountant | 12240 PM 122 |
| Associate Code Compliance Officer | 17330 GS 47 |
| Associate Hydrogeologist | 13240 PM 126 |
| Associate Veterinarian | 16515 PM 133 |
| Breastfeeding Coordinator | 22180 PM 125 |
| Budget & Management Analyst | 12170 PM 125 |
| Budget & Services Coordinator | 12160 PM 127 |
| Budget Specialist | 12180 GS 53 |
| Building Combination Inspector | 17225 GS 55 |
| Building Combination Inspector Supervisor | 17215 GS 57 |
| Building Inspector | 17235 GS 53 |
| Building Inspector / Plans Examiner | 17387 GS 55 |
| Building Inspector Supervisor | 17222 GS 55 |
| Building Plans Examiner | 17350 GS 57 |
| Business & Customer Service Assistant Manager | 11320 PM 130 |
| Business & Financial Manager | 12065 PM 132 |
| Buyer | 10340 GS 54 |
| Capital Projects Inspector | 17285 GS 52 |
| Carpenter | 18750 GS 49 |
| Cashier | 12470 GS 43 |
| CDBG Contract Administrator | 10650 PM 127 |
| Certified Firefighter Trainee | 73280 GS 50 |

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|---|---|
| Certified Paramedic-Fire Trainee | 73290 GS 54 |
| Certified Police Trainee | 75400 GS 54 |
| Certifying Authority | 22060 PM 123 |
| Chemist | 13245 PM 125 |
| Chief Building Inspector | 17130 PM 127 |
| Chief Construction Inspector | 13040 PM 126 |
| Chief Plans Examiner | 17340 PM 132 |
| Civil Engineer | 13310 PM 132 |
| Civil Engineer Associate | 13320 PM 128 |
| Clinical Assistant | 22130 GS 46 |
| Coach Operator Trainee | 14460 GS 43 |
| Code Compliance Manager | 17300 PM 130 |
| Code Compliance Officer | 17320 GS 51 |
| Code Compliance Supervisor | 17310 GS 55 |
| Code Field Operations Supervisor | 17305 GS 57 |
| Coin Sorter Operator | 12530 GS 43 |
| Collection Development Librarian | 15535 PM 128 |
| Collection Development Manager | 15520 PM 130 |
| Collections Supervisor | 12440 GS 51 |
| Collectively Bargained Payroll Clerk | 12255 GS 47 |
| Communication Dispatcher | 11420 GS 50 |
| Communication Dispatcher Supervisor | 11410 GS 52 |
| Communications Assistant Manager | 19620 PM 129 |
| Community Center Supervisor | 16110 PM 125 |
| Community Health Preparedness Coordinator | 22255 PM 132 |
| Community Health Preparedness Planner | 22277 PM 125 |
| Community Service Aide Breastfeeding Counselor | 22190 GS 45 |
| Construction Inspector Trainee | 17290 GS 47 |
| Contracts Development Coordinator | 20130 PM 128 |
| Court Liason Supervisor | 19385 GS 45 |
| Criminal Intelligence Liaison | 19330 PM 123 |
| Custodial Services Supervisor | 18330 GS 49 |

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|---|---|
| Custodial Shift Leader | 18350 GS 45 |
| Custodial Supervisor | 18340 GS 47 |
| Customer Relations & Billing Supervisor | 11350 GS 52 |
| Customer Relations Clerk | 11370 GS 45 |
| Customer Relations Representative | 11360 GS 48 |
| Dental Assistant | 22220 GS 46 |
| Dental Hygienist | 22210 GS 57 |
| Departmental Data Management Specialist | 11085 GS 50 |
| Departmental Data Management Supervisor | 11080 GS 55 |
| Departmental Human Resources Manager | 10510 PM 132 |
| Deputy Court Clerk | 19160 GS 46 |
| Disbursements Supervisor | 12430 GS 52 |
| Document Center Specialist | 11090 GS 44 |
| Document Center Supervisor | 11050 GS 51 |
| Economic Program Analyst | 10030 PM 126 |
| Education & Graphics Specialist | 11715 PM 122 |
| Electrical Engineer | 13360 PM 132 |
| Electrical Engineering Associate | 13370 PM 128 |
| Electrical Inspector | 17240 GS 53 |
| Electrical Inspector Supervisor | 17230 GS 55 |
| Electrical Plans Examiner | 17370 GS 57 |
| Electrician | 18630 GS 54 |
| Electrician Supervisor | 18605 GS 56 |
| Electronics Lead Technician | 18615 GS 55 |
| Electronics Technician | 18650 GS 53 |
| Engineering Aide | 13840 GS 46 |
| Engineering Associate | 13810 PM 126 |
| Engineering Lead Technician | 13815 GS 56 |
| Engineering Senior Technician | 13820 GS 54 |
| Engineering Technician | 13830 GS 51 |
| Environmental Engineer | 13410 PM 132 |
| Environmental Engineer Associate | 13420 PM 128 |

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|---|---|
| Environmental Field Technician | 13835 GS 48 |
| Environmental Planner | 10145 PM 128 |
| Environmental Review Specialist | 13440 PM 122 |
| Environmental Scientist | 13430 PM 126 |
| Environmental Senior Field Technician | 13825 GS 52 |
| Environmental Senior Scientist | 13415 PM 130 |
| Environmental Staff Scientist | 13435 PM 124 |
| Epidemiologist | 22267 PM 131 |
| Equipment Operator | 18430 GS 48 |
| Facilities Maintenance Chief | 18315 GS 56 |
| Facilities Maintenance Lead Worker | 18520 GS 50 |
| Facilities Maintenance Superintendent | 18310 PM 130 |
| Facilities Maintenance Supervisor | 18320 GS 55 |
| Facilities Maintenance Worker | 18530 GS 47 |
| Fair Housing and Relocation Officer | 10820 PM 123 |
| Fire Administrative Chief | 73460 FS 7 |
| Fire Assistant Chief | 73480 FS 9 |
| Fire Battalion Chief | 73390 FS 6 |
| Fire Battalion Chief 56 Hrs | 73395 FS 6 |
| Fire Captain | 73380 FS 5 |
| Fire Captain 56 Hrs | 73385 FS 5 |
| Fire Deputy Chief | 73470 FS 8 |
| Fire Deputy Chief 56 Hrs | 73475 FS 8 |
| Fire Lieutenant | 73370 FS 4 |
| Fire Lieutenant 56 Hrs | 73375 FS 4 |
| Fire Maintenance Superintendent | 73410 FS 7 |
| Fire Marshall | 73440 FS 8 |
| Fire Medic | 73310 FS 1 |
| Fire Medical Lieutenant | 73360 FS 4 |
| Fire Medical Lieutenant 56 Hrs | 73365 FS 4 |
| Fire Paramedic | 73320 FS 2 |
| Fire Paramedic 56 Hrs | 73325 FS 2 |

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|---|---|
| Fire Staff Battalion Chief | 73388 FS 6 |
| Fire Suppression Technician | 73330 FS 2 |
| Fire Suppression Technician 56 Hrs | 73335 FS 2 |
| Fire Suppression Technician II | 73350 FS 3 |
| Fire Suppression Technician II 56 Hrs | 73355 FS 3 |
| Fire Training Chief | 73450 FS 7 |
| Firefighter | 73300 FS 1 |
| Firefighter 56 Hrs | 73305 FS 1 |
| Firefighter Trainee | 73270 GS 48 |
| Fleet & Building Maintenance Superintendent | 20280 PM 131 |
| Fleet Body Repair Lead Technician | 18200 GS 54 |
| Fleet Body Repair Technician | 18210 GS 52 |
| Fleet Body Shop Supervisor | 18040 GS 56 |
| Fleet Maintenance Chief | 18020 GS 58 |
| Fleet Maintenance Lead Technician | 18110 GS 54 |
| Fleet Maintenance Supervisor | 18030 GS 56 |
| Fleet Maintenance Technician | 18120 GS 52 |
| Fleet Maintenance Technician Trainee | 18140 GS 46 |
| Fleet Maintenance Trainer Supervisor | 18105 GS 57 |
| Fleet Service Worker | 18220 GS 45 |
| Fleet Services Assistant | 18230 GS 43 |
| Fleet Services Coordinator | 18045 GS 52 |
| Food Safety Associate Inspector | 22480 GS 47 |
| Food Safety Inspector | 22470 GS 51 |
| Food Safety Inspector Supervisor | 22460 GS 55 |
| Food Safety Program Manager | 22450 PM 130 |
| Food Safety Specialist | 22455 PM 122 |
| Foreign Trade Zone Coordinator | 10025 PM 128 |
| General Service Worker | 18570 GS 43 |
| General Services Lead Worker | 18535 GS 46 |
| General Services Supervisor | 18510 GS 52 |
| Graffiti Abatement Program Coordinator | 17628 PM 123 |

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|---|---|
| Grant Planner | 10720 PM 125 |
| Grant Services Coordinator | 10735 PM 125 |
| Graphics Technician | 11065 GS 50 |
| Groundskeeper | 18550 GS 45 |
| Groundskeeping Equipment Technician | 18130 GS 48 |
| Health Education Specialist | 22285 PM 123 |
| Health Education Supervisor | 22275 PM 127 |
| Health Training & Promotions Manager | 22230 PM 132 |
| Heavy Equipment Operator | 18420 GS 51 |
| Heavy Equipment Supervisor | 18410 GS 55 |
| Heavy Equipment Trainer Supervisor | 18405 GS 57 |
| Historic Preservation Officer | 15100 PM 130 |
| History Museum Curator | 15225 PM 127 |
| History Museum Senior Curator | 15230 PM 127 |
| History Museum Senior Education Curator | 15240 PM 126 |
| Housing Construction Specialist | 10830 GS 54 |
| Housing Construction Supervisor | 10660 GS 56 |
| Housing Program Relocation Representative | 10840 GS 48 |
| Housing Program Specialist | 10810 PM 124 |
| Human Resources Analyst | 10530 PM 125 |
| Human Resources Business Partner | 10515 PM 130 |
| Human Resources Manager | 10430 PM 134 |
| Human Resources Specialist | 10550 GS 52 |
| Hydrogeologist | 13210 PM 131 |
| Industrial Electrician | 18610 GS 55 |
| Industrial Engineer | 13510 PM 132 |
| Industrial Engineering Associate | 13520 PM 128 |
| Information and Referral 211 Specialist | 11430 GS 46 |
| Instrumentation Control Assistant Superintendent | 20820 PM 125 |
| Instrumentation Control Lead Technician | 20850 GS 56 |
| Instrumentation Control Superintendent | 20815 PM 127 |
| Instrumentation Control Supervisor | 20840 GS 57 |

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|---|---|
| Instrumentation Control Technician | 20875 GS 54 |
| International Bridges Operations Manager | 12400 PM 130 |
| Inventory Coder | 11570 GS 43 |
| Irrigation Technician | 18760 GS 48 |
| Laboratory Services Manager | 20520 PM 132 |
| Land & Contract Administrator | 10370 PM 126 |
| Land & Contract Specialist | 10390 GS 51 |
| Land Management Superintendent | 16010 PM 132 |
| Landscape Inspector | 17280 GS 53 |
| Landscape Plans Examiner | 17380 GS 57 |
| Latent Print Examiner | 19445 GS 53 |
| Latent Print Examiner Supervisor | 19430 PM 126 |
| Lead Epidemiologist | 22205 PM 133 |
| Lead Human Resources Specialist | 10540 GS 56 |
| Lead Maintenance Mechanic | 18710 GS 54 |
| Lead Planner | 10130 PM 130 |
| Lead Solid Waste Truck Driver | 17825 GS 51 |
| Legal/Contract Secretary | 11115 GS 51 |
| Library Acquisitions Specialist | 15555 GS 52 |
| Library Assistant | 15580 GS 43 |
| Library Branch Manager | 15620 PM 129 |
| Library Customer Service Specialist | 15570 GS 46 |
| Library Head Cataloger | 15440 PM 128 |
| Library Head of General Reference | 15430 PM 130 |
| Library Information Services Specialist | 15560 GS 49 |
| Library Literacy Coordinator | 15650 PM 125 |
| Library Services Supervisor | 15550 GS 52 |
| Library Youth Services Coordinator | 15530 PM 128 |
| Licensed Vocational Nurse | 22110 GS 57 |
| Loan Account & Collection Specialist | 10850 GS 47 |
| Locksmith | 18780 GS 46 |
| Maintenance Mechanic | 18740 GS 51 |

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|---|---|
| Maintenance Service Ticket Writer | 18050 GS 46 |
| Marketing & Customer Relations Coordinator | 10050 PM 126 |
| Marketing and Cultural Tourism Coordinator | 15150 PM 124 |
| Materials Specialist | 11540 GS 47 |
| Materials Supervisor | 11520 GS 54 |
| Mechanical & Plumbing Inspector Supervisor | 17220 GS 55 |
| Mechanical & Plumbing Plans Examiner | 17385 GS 56 |
| Mechanical Engineer | 13560 PM 132 |
| Mechanical Engineering Associate | 13570 PM 128 |
| Mechanical Inspector | 17270 GS 52 |
| Medical Assistant | 22120 GS 48 |
| Microbiologist | 13250 PM 125 |
| Microbiology Supervisor | 13225 PM 130 |
| Municipal Court Hearing Officer | 19120 PM 126 |
| Municipal Court Sentencing Coordinator | 19130 PM 124 |
| Museum Development Coordinator | 15060 PM 125 |
| Museum Education Curator | 15245 PM 125 |
| Museum Operations Assistant | 15320 GS 44 |
| Museum Preparator | 15070 PM 123 |
| Neighborhood Relations Coordinator | 10730 PM 124 |
| Neighborhood Service Coordinator | 10700 PM 130 |
| Nurse Supervisor | 22085 PM 130 |
| Nursing Program Manager | 22080 PM 133 |
| Nutrition Services Manager | 22140 PM 133 |
| Nutritionist | 22170 PM 125 |
| Office Assistant | 11250 GS 43 |
| Office Manager | 11210 GS 54 |
| Office Supervisor | 11220 GS 49 |
| Open Space, Trails and Parks Coordinator | 16065 PM 126 |
| Operations Assistant | 17640 GS 53 |
| Operations Supervisor | 17630 GS 57 |
| Park Area Supervisor | 16320 GS 55 |

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|---|---|
| Park User Representative | 16210 GS 49 |
| Parking and Traffic Controller | 19525 GS 48 |
| Parking Enforcement Controller | 19530 GS 47 |
| Parking Meter Service Supervisor | 12510 GS 49 |
| Parking Meter Service Worker | 12520 GS 46 |
| Pavement Coordinator | 17627 PM 126 |
| Photographic Laboratory Senior Technician | 19440 GS 53 |
| Photographic Laboratory Technician | 19455 GS 50 |
| Planner | 10150 PM 125 |
| Planning Specialist | 10170 GS 49 |
| Planning Technician | 10190 GS 43 |
| Plumber | 18720 GS 52 |
| Plumbing Inspector | 17260 GS 53 |
| Police Administrative Services Division Manager | 19220 PM 129 |
| Police Assistant Chief | 75670 P8 |
| Police Budget Coordinator | 19230 PM 126 |
| Police Commander | 75630 P6 |
| Police Deputy Chief | 75660 P7 |
| Police Detective | 75510 P2-P3 |
| Police Interagency Program Coordinator | 19340 PM 122 |
| Police Lieutenant | 75620 P5 |
| Police Officer | 75420 P1-P3 |
| Police Planner | 19325 PM 127 |
| Police Records Specialist | 19250 GS 47 |
| Police Records Supervisor | 19235 GS 53 |
| Police Records Unit Supervisor | 19240 GS 51 |
| Police Sergeant | 75610 P4 |
| Police Toxicologist | 19320 PM 127 |
| Police Trainee | 75410 GS 54 |
| Police Training Manager | 19310 PM 128 |
| Pretreatment Assistant Manager | 13750 PM 125 |
| Pretreatment Engineering Associate | 13740 PM 128 |

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|---|---|
| Pretreatment Inspector | 20940 GS 51 |
| Pretreatment Inspector Supervisor | 20930 GS 54 |
| Pretreatment Manager | 13720 PM 132 |
| Printing & Equipment Operator | 11070 GS 46 |
| Procurement Analyst | 10320 PM 126 |
| Project Compliance Specialist | 10350 PM 122 |
| Property & Evidence Specialist | 19465 GS 48 |
| Property & Evidence Supervisor | 19450 GS 52 |
| Property and Disposition Specialist | 19460 GS 50 |
| Property Control Officer | 11530 GS 50 |
| Public Affairs Officer | 10040 PM 132 |
| Public Arts Program Coordinator | 15110 PM 124 |
| Public Health Aide | 22300 GS 45 |
| Public Health Nurse | 22090 PM 128 |
| Public Health Program Manager | 22265 PM 132 |
| Public Health Specialist | 22290 PM 123 |
| Public Health Supervisor | 22270 PM 128 |
| Public Health Technician | 22070 GS 52 |
| Public Safety Call Taker | 19760 GS 51 |
| Public Safety Communications Specialist | 19780 GS 50 |
| Public Safety Communicator | 19750 GS 54 |
| Public Safety Communicator Trainee | 19755 GS 51 |
| Public Safety Report Taker | 19770 GS 45 |
| Public Safety Senior Dispatcher - Fire | 19735 GS 55 |
| Public Safety Shift Supervisor | 19730 GS 57 |
| Public Services Librarian | 15545 PM 125 |
| Purchasing Agent | 10310 PM 129 |
| Purchasing Clerk | 10360 GS 47 |
| Quality Control Chemist | 13220 PM 131 |
| Rate Analyst | 20430 PM 128 |
| Recreation Division Supervisor | 16050 PM 129 |
| Recreation Leader | 16230 GS 43 |

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|---|---|
| Recreation Program Supervisor | 16130 PM 122 |
| Recreation Programs Manager | 16020 PM 130 |
| Recreation Specialist | 16220 GS 47 |
| Regional Library Branch Manager | 15615 PM 130 |
| Research Assistant | 11180 PM 122 |
| Resurfacing Inspector | 17650 GS 47 |
| Return to Work Specialist | 12105 PM 124 |
| Revenue Processing Supervisor | 12330 GS 54 |
| Right of Way Agent | 10380 PM 125 |
| Risk Management Analyst | 12100 PM 129 |
| Risk Manager | 10435 PM 134 |
| Roofer | 18770 GS 47 |
| Safety Specialist | 11730 PM 124 |
| Safety Technician | 11740 GS 48 |
| Sanitarian | 24030 PM 125 |
| Sanitarian Specialist | 24040 PM 123 |
| Sanitary Services Supervisor | 24010 PM 128 |
| Sanitary Services Manager | 24000 PM 134 |
| Secretary | 11130 GS 46 |
| Senior Accountant | 12220 PM 128 |
| Senior Accounting/Payroll Specialist | 12245 GS 52 |
| Senior Animal Care Attendant | 22370 GS 48 |
| Senior Animal Care Officer | 22340 GS 53 |
| Senior Cashier | 12460 GS 45 |
| Senior Chemist | 13230 PM 129 |
| Senior Code Compliance Officer | 17315 GS 53 |
| Senior Crime Analyst | 19315 PM 128 |
| Senior Deputy Court Clerk | 19150 GS 51 |
| Senior Grant Planner | 10710 PM 128 |
| Senior Graphics Technician | 11055 PM 123 |
| Senior Human Resources Analyst | 10520 PM 128 |
| Senior Human Resources Specialist | 10545 GS 54 |

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|---|---|
| Senior Latent Print Examiner | 19435 PM 123 |
| Senior Microbiologist | 13235 PM 128 |
| Senior Nutritionist | 22150 PM 127 |
| Senior Office Assistant | 11230 GS 45 |
| Senior Planner | 10140 PM 128 |
| Senior Planning Specialist | 10160 GS 51 |
| Senior Planning Technician | 10180 GS 46 |
| Senior Plans Examiner | 17343 PM 127 |
| Senior Procurement Analyst | 10315 PM 128 |
| Senior Public Health Specialist | 22280 PM 124 |
| Senior Purchasing Agent | 10300 PM 131 |
| Senior Recreation Leader | 16240 GS 43 |
| Senior Safety Specialist | 20450 PM 126 |
| Senior Secretary | 11120 GS 49 |
| Senior Service Planner | 14255 PM 127 |
| Senior Toll Collector | 12450 GS 45 |
| Senior Zoo Keeper | 16580 GS 49 |
| Service & Security Worker | 18555 GS 43 |
| Shuttle Coach Operator | 14440 GS 45 |
| Sign Language Interpreter | 10935 PM 128 |
| Solid Waste Division Supervisor | 17810 GS 54 |
| Solid Waste Landfill Supervisor | 17740 GS 55 |
| Solid Waste Operations Coordinator | 17738 PM 122 |
| Solid Waste Operations Manager | 17735 PM 132 |
| Solid Waste Truck Driver | 17830 GS 49 |
| Solid Waste Truck Driver Trainee | 17840 GS 43 |
| Stores Clerk | 11550 GS 45 |
| Streetcar Hostler | 18290 GS 43 |
| Streetcar Maintenance Technician | 18270 GS 55 |
| Stormwater Superintendent | 20705 PM 130 |
| Tax Accounts Supervisor | 12340 GS 54 |
| Tire Repairer | 18240 GS 43 |

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|---|---|
| Toll Collections Supervisor | 12420 GS 54 |
| Toll Collector | 12480 GS 43 |
| Tow Truck Operator | 19540 GS 45 |
| Trades Helper | 18540 GS 45 |
| Traffic Control Installation Supervisor | 17510 GS 53 |
| Traffic Control Planner | 13630 PM 126 |
| Traffic Control Specialist | 13640 GS 52 |
| Traffic Engineer | 13610 PM 132 |
| Traffic Engineer Associate | 13620 PM 128 |
| Traffic Signal Division Supervisor | 17420 GS 57 |
| Traffic Signal Maintenance Supervisor | 17440 GS 56 |
| Traffic Signs & Markings Division Supervisor | 17430 GS 56 |
| Traffic Signs & Markings Technician | 17515 GS 48 |
| Traffic Signs & Markings Worker | 17520 GS 46 |
| Traffic Signs and Markings Plans Examiner | 17390 GS 55 |
| Training & Public Programs Manager | 11700 PM 132 |
| Training Specialist | 11710 PM 126 |
| Training Technician | 11720 GS 47 |
| Transit Superintendent of Operations | 14230 PM 132 |
| Transit Call Center Supervisor | 14260 GS 55 |
| Transit Customer Service Representative | 14365 GS 44 |
| Transit Customer Service Supervisor | 14310 GS 51 |
| Transit Data Specialist | 14320 GS 51 |
| Transit Fleet Service Supervisor | 14300 GS 52 |
| Transit Operator | 14420 GS 49 |
| Transit Operator Trainer | 14410 GS 51 |
| Transit Planning & Program Coordinator | 14210 PM 132 |
| Transit Quality Control Inspector | 14360 GS 51 |
| Transit Schedule Writer | 14340 GS 51 |
| Transit Scheduler | 14315 GS 51 |
| Transit Stock Controller | 11510 PM 123 |
| Transit Supervisor | 14265 GS 53 |

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|---|---|
| Trans-Pecos Library System Coordinator | 15610 PM 130 |
| Transportation Manager | 17625 PM 132 |
| Transportation Planner | 17626 PM 127 |
| Transportation Services Supervisor | 14120 GS 52 |
| Truck Driver | 18440 GS 45 |
| Utility Call Center Supervisor | 20600 GS 55 |
| Utility Central Control Operator | 20870 GS 54 |
| Utility Central Control Supervisor | 20860 GS 54 |
| Utility Construction Supervisor | 21060 GS 54 |
| Utility Customer Service Quality Assurance & Training Specialist | 20605 GS 54 |
| Utility Customer Service Supervisor | 20610 GS 53 |
| Utility Engineer | 13710 PM 132 |
| Utility Engineering Associate | 13730 PM 128 |
| Utility Equipment Operator Associate | 18445 GS 44 |
| Utility Equipment Operator Trainee | 18450 GS 43 |
| Utility Field Customer Service Inspector | 20630 GS 49 |
| Utility Field Customer Service Supervisor | 20620 GS 51 |
| Utility Field Customer Service Worker | 20640 GS 48 |
| Utility Human Resources Assistant Manager | 20400 PM 134 |
| Utility Laboratory Aide | 20560 GS 43 |
| Utility Laboratory Sampler | 20555 GS 48 |
| Utility Laboratory Technician | 20550 GS 50 |
| Utility Lead Maintenance Mechanic | 21070 GS 54 |
| Utility Meter Reader | 20660 GS 46 |
| Utility Meter Reader Supervisor | 20625 GS 50 |
| Utility Meter Repairer | 20650 GS 47 |
| Utility Meter Senior Repairer | 20635 GS 49 |
| Utility Meter Shop Supervisor | 20615 GS 53 |
| Utility Pipe Layer | 21140 GS 46 |
| Utility Planner | 10375 PM 126 |
| Utility Plant Lead Technician | 20745 GS 55 |

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|---|---|
| Utility Plant Senior Technician | 20750 GS 52 |
| Utility Plant Technician | 20770 GS 49 |
| Utility Reclamation Plant Superintendent | 20905 PM 129 |
| Utility Safety & Claims Supervisor | 20440 PM 129 |
| Utility Sample Specialist | 20530 GS 53 |
| Utility Warehouse Supervisor | 21030 GS 57 |
| Vehicle for Hire Inspector | 19520 GS 48 |
| Vehicle for Hire Supervisor | 19510 GS 50 |
| Veterinary Assistant | 16530 GS 49 |
| Veterinary Technician | 16520 GS 54 |
| Victim Services Advocate | 19380 GS 54 |
| Volunteer Program Coordinator | 10910 PM 125 |
| Volunteer Program Specialist | 10920 PM 122 |
| Volunteer Services Specialist | 10950 GS 50 |
| Warrant Supervisor | 19140 GS 52 |
| Wastewater Collection Maintenance Assistant Superintendent | 21027 GS 55 |
| Wastewater Collection Maintenance Superintendent | 21025 PM 128 |
| Wastewater Collection Maintenance Supervisor | 21050 GS 54 |
| Wastewater Collection Systems Chief Superintendant | 20522 PM130 |
| Wastewater Construction Superintendent | 21020 PM 128 |
| Wastewater Lead Service Worker | 21130 GS 47 |
| Wastewater Lift Station Maintenance Supervisor | 21040 GS 55 |
| Wastewater Lift Station Superintendent | 20910 PM 128 |
| Wastewater Operations Control Analyst | 20525 PM 129 |
| Wastewater Plant Assistant Superintendent | 20740 PM 125 |
| Wastewater Plant Senior Technician | 20760 GS 52 |
| Wastewater Plant Superintendent | 20720 PM 130 |
| Wastewater Service Worker Supervisor | 21110 GS 52 |
| Water Conservation Specialist | 20320 PM 124 |
| Water Conservation Technician | 20330 GS 49 |
| Water Distribution Superintendent | 21010 PM 130 |

| | |
|---|---|
| Water Lead Service Worker | 21120 GS 48 |
| Water Operations Control Analyst | 20528 PM 129 |
| Water Plant Assistant Superintendent | 20730 PM 125 |
| Water Plant Superintendent | 20710 PM 130 |
| Water Production Assistant Superintendent | 20830 PM 125 |
| Water Production Superintendent | 20810 PM 130 |
| Water Service Worker Supervisor | 21100 GS 52 |
| Water Services Inspector | 21115 GS 50 |
| Welder | 18730 GS 52 |
| WIC Services Manager | 22050 PM 130 |
| Zoning Board Administrator | 17140 PM 124 |
| Zoning Board Of Adjustment Secretary | 17395 GS 53 |
| Zoo Animal Curator | 16430 PM 129 |
| Zoo Area Supervisor | 16560 GS 51 |
| Zoo Collection Supervisor | 16550 GS 53 |
| Zoo Commissary Lead Technician | 16543 GS 46 |
| Zoo Commissary Supervisor | 16540 GS 52 |
| Zoo Commissary Technician | 16545 GS 43 |
| Zoo Education Curator | 16440 PM 125 |
| Zoo Education Specialist | 16445 PM 123 |
| Zoo Exhibit Technician | 16485 GS 51 |
| Zoo Facilities Supervisor | 16490 GS 50 |
| Zoo Keeper | 16590 GS 47 |
| Zoo Parks Operations Manager | 16460 PM 130 |
| Zoo Registrar | 16465 GS 53 |

**Schedule E**

Department of Information Technology Services

FY 2019 Maintenance & Support

| USER DEPT | DIVISION | ACCOUNT | PROGRAM | ACCOUNT DESCRIPTOIN | FY 19 PRICE (Estimated) | VENDOR |
|---|---|---|---|---|---|---|
| Capital Improvement | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 29,700 | LCPTracker Inc. |
| Capital Improvement | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 164,250 | The Winvale Group LLC |
| | | | | | 193,950 | |
| City Attorney | 15240 | 522150 | P1506 | Outside Contracts -Noc | 25,389 | WebQA Inc. |
| City Attorney | 15240 | 522150 | P1506 | Outside Contracts -Noc | 6,143 | WebQA Inc. |
| City Attorney | 15240 | 522290 | P1506 | Data Processing Srvcs. Contracts | 12,120 | Thomson Reuters Elite a division of West Publishing Corp. |
| | | | | | 43,652 | |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 97,495 | Microsoft Corporation |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 1,800,000 | SHI Government Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 40,000 | PCMG Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 19,500 | Videotex Systems Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 2,500 | PCMG Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 6,000 | Siteimprove, Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 110,194 | Environmental Systems Research Institute (ESRI) |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 541,010 | Accela Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 9,836 | Skillsoft Corporation |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 93,158 | SHI Government Solutions Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 54,837 | Carahsoft Technology Corp. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 64,435 | Transtelco Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 82,581 | Various Vendors |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 7,478 | Active Power a division of Piller Power Systems Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 306,058 | Hewlett Packard Enterprise Company |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 138,662 | Dell Computer Corp. d/b/a/ Dell Marketing LP |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 9,900 | Hightail Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 111,000 | Sigma Technology Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 32,967 | Sigma Technology Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 10,500 | Decision Tree Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 13,070 | Decision Tree Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 9,425 | Checkpoint / Decision Tree |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 809 | 1099 Pro Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 550 | ACL Services Ltd. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 75,000 | SHI Government Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 31,596 | SHI Government Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 3,557 | SHI Government Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 1,874 | Solarwinds |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 55,000 | Professional Document Systems |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 99,738 | DLT Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 467,788 | Oracle America Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 33,000 | JC Technologies Inc. d/b/a/ ACE Computers |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 45,938 | SHI Government Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 60,000 | HPS Audio Video LLC. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 46,000 | Accela Inc. |

**Schedule E**

Department of Information Technology Services

FY 2019 Maintenance & Support

| USER DEPT | DIVISION | ACCOUNT | PROGRAM | ACCOUNT DESCRIPTOIN | FY 19 PRICE (Estimated) | VENDOR |
|---|---|---|---|---|---|---|
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 53,359 | Creative Enterprise Solutions, LLC dba Beyond20 |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 20,700 | SHI Government Solutions Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 4,100 | Micro Tel Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 4,500 | AVAYA Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 7,500 | StatSeeker PTY Ltd. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 15,000 | Advanced Security Contractors |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 80,000 | ITD Electripro |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 21,000 | Faronics Technologies USA Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 30,000 | Sigma Technology Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 331,252 | Sigma Technology Solutions |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 16,524 | Kudelski Security Inc. |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 1,995 | OOLKA- AKA SCENE LLC |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 35,000 | Insight Public Sector |
| CITYWIDE | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 132,000 | Kudelski Security Inc. |
| CITYWIDE | 15240 | 522290 | P1506 | Office Equip. Maint. Contracts | 25,000 | John Hargrove Consulting |
| CITYWIDE | 15240 | 522290 | P1506 | Office Equip. Maint. Contracts | 0 | RTC, Inc. |
| CITYWIDE | 15240 | 522290 | P1506 | Office Equip. Maint. Contracts | 10,000 | RTC, Inc. |
| CITYWIDE | 15240 | 522290 | P1506 | Office Equip. Maint. Contracts | 1,400,000 | Motorola Solutions Inc. |
| CITYWIDE | 15240 | 522290 | P1506 | Office Equip. Maint. Contracts | 0 | Dell Financial Services LLC |
| | | | | | 6,669,386 | |
| Fire | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 2,500 | Sydion LLC |
| Fire | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 81,500 | Tiburon Inc. |
| Fire | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 4,500 | Zoll Data Systems Inc. |
| Fire | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 1,500 | Ron Turley and Associates |
| Fire | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 1,500 | Orbital Data. Net |
| Fire | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 14,000 | ESI Acquisition Inc. |
| Fire | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 46,266 | Public Sector |
| Fire | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 64,000 | Target Solutions Learning Inc. |
| Fire | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 32,258 | Deccan International |
| Fire | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 30,601 | Kronos Inc. |
| Fire | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 6,590 | Kronos Inc. |
| Fire | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 20,929 | Firstwatch Solutions Inc. |
| | | | | | 306,144 | |
| Human Resources | 15240 | 522150 | P1506 | Outside Contracts - Noc | 7,500 | Economic Research Institute |
| Human Resources | 15240 | 522150 | P1506 | Outside Contracts - Noc | 42,500 | GovernmentJobs.com d/b/a Neogov |
| Human Resources | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 100,000 | Kronos Inc. |
| Human Resources | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 1,200 | Harland Technology Services a division of Scantron |
| Human Resources | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 300 | Engineered Data Products(EDP) LLP |
| | | | | | 151,500 | |
| Library | 15240 | 522290 | P1506 | Office Equip. Maint. Contracts | 120,635 | SIRSI Corporation d/b/a/ SirisDynix |
| Library | 15240 | 522150 | P1506 | Outside Contracts - Noc | 5,420 | AR Lexile |
| Library | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 35,000 | Bibliotheca Inc. |
| Library | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 14,998 | Comprise Technologies Inc. |
| Library | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 12,000 | Trustwave Holdings Inc. |
| Library | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 6,240 | TechLogic Corporation |

**Schedule E**

Department of Information Technology Services

FY 2019 Maintenance & Support

| USER DEPT | DIVISION | ACCOUNT | PROGRAM | ACCOUNT DESCRIPTOIN | FY 19 PRICE (Estimated) | VENDOR |
|---|---|---|---|---|---|---|
| Municipal Clerk | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 1,800 | Municipal Code Corporation |
| Municipal Clerk | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 19,000 | Hyland Software Inc. |
| | | | | | 20,800 | |
| MCAD | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 63,837 | The Gibson Group Touch City Ltd. |
| MCAD | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 2,800 | PCMG Inc. |
| MCAD | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 800 | Past Perfect Software Inc. |
| | | | | | 67,437 | |
| OTC | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 4,020 | Tracker Division of C2 LLC |
| OTC | 15240 | 522150 | P1506 | Outside Contracts - Noc | 29,138 | Workiva Inc. |
| OTC | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 60,000 | e-CIVIS Inc. |
| | | | | | 93,158 | |
| OMB | 15240 | 522150 | P1506 | Outside Contracts - Noc | 25,000 | Suttech Inc. |
| | | | | | 25,000 | |
| Parks and Recreation | 15240 | 522150 | P1506 | Outside Contracts - Noc | 10,245 | Maintstar Inc. |
| | | | | | 10,245 | |
| Planning & Inspections | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 27,000 | Selectron Technologies Inc. |
| Planning & Inspections | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 14,500 | CityGovApp Inc. |
| Planning & Inspections | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 9,460 | Qless, Inc. |
| Planning & Inspections | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 7,005 | Sigma Technology Solutions |
| | | | | | 57,965 | |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 25,000 | Advanced Security Contractors |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 12,000 | Critical Start LLC |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 3,122 | CI Technologies Inc. |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 15,750 | Group |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 163,000 | Intergraph Corporation Hexagon Safety and Infrastructure |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 3,936 | Intergraph Corporation Hexagon Safety and Infrastructure |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 13,500 | Orion Communications, Inc. |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 50,591 | Immix Technology Inc. |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 213,015 | LLC |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 11,000 | ESRI Inc. |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 66,392 | Morpho USA, Inc., d/b/a/ Idemia Identiy & Security USA LLC |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 1,512 | division of Scantron |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 6,760 | Noritsu America Corporation |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 3,938 | Tyler Technologies Inc. |
| Police | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 1,800 | Sciences |
| | | | | | 591,316 | |

**Schedule E**

Department of Information Technology Services

FY 2019 Maintenance & Support

| USER DEPT | DIVISION | ACCOUNT | PROGRAM | ACCOUNT DESCRIPTOIN | FY 19 PRICE (Estimated) | VENDOR |
|---|---|---|---|---|---|---|
| Public Health | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 5,000 | Henry Schein Practice Solutions |
| Public Health | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 6,000 | Qless Inc. |
| | | | | | 11,000 | |
| Purchasing & Strategic Sourcing | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 2,592 | Wild Apricot |
| Purchasing & Strategic Sourcing | 15240 | 522150 | P1506 | Outside Contracts - Noc | 50,000 | Equal Level Inc. |
| Purchasing & Strategic Sourcing | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 20,140 | Cantoche USA, Inc. |
| Purchasing & Strategic Sourcing | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 15,000 | Gartner |
| | | | | | 87,732 | |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 8,500 | McCain Inc. |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 1,500 | Transoft Solutions |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 3,432 | Trafficware Ltd. |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 20,000 | MioVision |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 1,790 | Transoft Solutions |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 160 | DataEast |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 0 | MaintStar Inc. |
| Streets and Maintenance | 15240 | 522020 | P1506 | Data Processing Srvcs. Contracts | 16,912 | Johnson Controls |
| | | | | | 52,294 | |

28.3

ORDINANCE NO. 018836

CITY CLERK DEPT.
2018 AUG 20 AM10:57

**AN ORDINANCE LEVYING FY2019 TAXES**

**BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF EL PASO:**

SECTION 1: That ad valorem taxes for the tax year ending December 31, 2018 to fund the City's budgetary requirements for the fiscal year ending August 31, 2019, be and are hereby levied on all property, real personal, and mixed, subject to taxation by the City, at the rate of **.843332** of one percent of the assessed value of said property as hereinafter set forth:

A. For General Purposes:
For the General Fund and for the purpose of defraying current municipal expenses of the City of El Paso not otherwise provided for, **.557239** of one percent.

B. For Special Purposes:
To pay the interest on and provide a Sinking Fund to redeem bonds a total Levy for Special Purposes **.286093** of one percent.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

THE TAX RATE WILL EFFECTIVELY BE RAISED BY **7.20** PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A $100,000 HOME BY APPROXIMATELY **$34.26**.

SECTION 2: Occupational Tax:
There is hereby levied on every person, firm, association or corporation pursuing within the limits of the City of El Paso any occupation taxes by the State of Texas as authorized by City Council an annual tax equal to one-half of the occupation tax levied by the State of Texas.

(Signatures on the Following Page)

CITY CLERK DEPT.
2018 AUG 20 AM 10:57

PASSED AND APPROVED this 21ST day of August, 2018.

CITY OF EL PASO

Dee Margo
Mayor

ATTEST:

Laura Prine
City Clerk

APPROVED AS TO FORM:

Sol M. Cortez
Senior Assistant City Attorney

APPROVED AS TO CONTENT:

K. Nicole Cote, Director
Office of Management and Budget

ORDINANCE NO. 018836

18-1063-121/PL#803994/SMC

# Acronyms

The following acronyms can be found throughout the City of El Paso's FY 2018 Adopted Budget, and are provided here as a reference guide. More detailed definitions can be found in the following Glossary of Terms.

**ADA –** Americans with Disabilities Act
**ACI –** Airports Council International
**APP –** Application
**APS –** Accessible Pedestrian Signal
**ARFF –** Aircraft Rescue and Firefighting
**AVI** – Automatic Vehicle Identification
**BIDS** – Baggage Information Display System
**BTGC** – Butterfield Trail Golf Course
**CAFR** – Comprehensive Annual Financial Report
**CBIS** – Checked Baggage Inspection System
**CBP** – Customs and Border Protection
**CCS** – Citizen Collection Station
**CDBG** – Community Development Block Grant
**CFC** – Customer Facility Charge
**CHP** – Cooling, Heating, & Plumbing
**CIP** – Capital Improvement Program
**CMP** – Congestion Mitigation Plan
**CO** – Certificate of Obligation
**COEP** – City of El Paso
**CRRMA** – Camino Real Regional Mobility Authority
**DIGIE** – Digital Information Gateway in El Paso
**DoITS** – Department of Information Technology Services
**EMS** – Emergency Medical Services
**EPCC** – El Paso Community College
**EPIA** – El Paso International Airport
**EPWU** – El Paso Water Utilities
**ESD** – Environmental Services Department
**EZ** – El Paso Empowerment Zone
**FAA** – Federal Aviation Administration
**FGP** – Foster Grandparent Program
**FTA** – Federal Transit Administration
**FTE** – Full-Time Equivalent
**FTZ** – Foreign Trade Zone
**FY** – Fiscal Year
**GFOA** – Government Finance Officers Association
**GIDS** – Gate Information Display System
**GIS** – Global Information Systems
**GO/GOB** – General Obligation (Bonds)
**GS** – General Service worker job classification
**HSA** – Health Savings Account
**HEED** – Higher Education Excellence in Diversity
**HIV** - Human Immunodeficiency Virus
**HUD** – Housing and Urban Development
**HVAC** – Heating, Ventilation and Air Conditioning
**IDC** – Indirect Cost
**ITS** – Intelligent Transportation System
**KWH** – Kilowatt hour
**LIFT** – Living Independently Facilitated by Transportation – Sun Metro Paratransit
**LP** Gas – Liquefied Petroleum Gas
**MCCA** – Mexican American Cultural Center
**MCA** – Medical Center of the Americas
**MCAD** – Museum and Cultural Affairs Department
**MOU** – Memorandum of Understanding
**MPC** – Multipurpose Performing Art and Entertainment Center
**MPO** – Metropolitan Planning Organization
**MSA** – Metropolitan Statistical Area
**MSC** – Municipal Services Center
**MYFO** – Multi Year Financial Outlook
**NIP** – Neighborhood Improvement Program
**NTMP** – Neighborhood Traffic Management Program
**O&M-** Operations and Maintenance
**OMB-** Office of Management and Budget
**OSS** – One Stop Shop
**OTC** – Office of the Comptroller
**P3** – Public, Private, Partnership
**PCI** – Pavement Condition Index
**PDN** – Paso Del Norte
**PED** – Pedestrian
**PEG** – Public, Educational and Governmental Access Broadcasting
**PFC** – Passenger Facility Charge
**PID** – Public Improvement District
**PILOT / PILT** – Payment in lieu of taxes
**PM** – Professional/Managerial job classification
**POE** – Point of Entry
**QoL**- Quality of Life
**RFID** – Radio Frequency Identification
**RMA** – Regional Mobility Authority
**ROW** – Right-Of-Way
**RSVP** – Retired Senior Volunteer Program
**RTS** – Rapid Transit System
**SAFE** – Save Animals from Extintion
**SIB** – State Infrastructure Bank
**SIDA** – Secure Identification Display Area
**SPP** – Strategic Planning Process
**STEAM** – Science, Technology, Engineering, Art, and Mathematics
**TB** – Tuberculosis
**TCEQ** – Texas Commission on Environmental Quality
**TRZ** – Transportation Reinvestment Zone
**TIRZ** – Tax Increment Reinvestment Zone
**TOD** – Transit Oriented Development
**TSA** – Transportation Security Administration
**TTUHSC** – Texas Tech University Health Sciences Center
**TXDOT** – Texas Department of Transportation
**UMC**- University Medical Center
**UPRR**- Union Pacific Railroad
**USBC** - United States Bowling Conference
**UTEP** – University of Texas at El Paso
**VOIP** - Voice over Internet Protocol
**WIC** – Short title for, "The Special Supplemental Nutrition Program for Women, Infants and Children"

**211** - A phone number staffed by the City of El Paso's Public Health Department that provides free health and human service information and referrals to individuals and families within the community.

**311** - A toll-free, non-emergency number. Dialing 311 from anywhere within the city of El Paso will provide direct access to a representative who can provide information or process requests for City services.

**380 TAX REBATE AGREEMENT** - This agreement refers to Section 380.001(a) of the Texas Local Government Code. The agreement provides that the City Council of the City of El Paso, Texas, "may establish and provide for the administration of one or more programs, including programs for making loans and grants of public money and providing personnel and services of the municipality, to promote state or local economic development and to stimulate business and commercial activity in the municipality."

**ACCOUNT** - A record of debit and credit entries that shows the effect of transactions and other events involving a particular item or concern.

**ACCRUAL BASIS** - The basis of accounting recognizing income when earned and expenses when incurred.

**ACTUAL** - Denotes revenue and expenditure ledger results for operations normally for a specific fiscal year.

**AD VALOREM** - The central appraisal district sends certified values to the tax assessor, who determines the tax rate to be imposed on the property. "Ad-valorem" is used frequently to refer to such property values.

**ADOPTED** - Denotes City Council approved revenue and expenditure estimates for a fiscal year.

**AGENCY FUNDS** - A repository for funds held by the City as an agent for individuals, private organizations, and/or other governmental units.

**AIRPORTS COUNCIL INTERNATIONAL (ACI)** – A representative of the globe's airport authorities that develops standards, policies and recommended practices. Represents airports' interests with government and international organization to provide the public with safe and efficient air transport system.

**ALL FUNDS** - A summation of governmental, proprietary and fiduciary funds.

**APPROPRIATION** - A budgetary authorization granted by the City Council or appropriate executive staff that allows staff to incur obligations for purposes specified in the budget.

**ARBITRAGE** - The excess profit earned from the investment of tax-exempt bond proceeds in higher-yielding taxable securities.

**AIRCRAFT RESCUE AND FIREFIGHTING (ARFF)** – As required by the Federal Aviation Administration, airports must be able to provide aircraft rescue and firefighting as part of carrier operations.

**ASSESSED VALUATION** - A valuation set upon real estate or other property by the Central Appraisal District as a basis for levying taxes.

**AUTOMATED CLEARING HOUSE (ACH)** - An electronic network used for financial transactions that processes large volumes of credit and debit transactions, such as direct deposit payroll, vendor payments, and bill payments.

**AUTOMATIC VEHICLE IDENTIFICATION (AVI) PROGRAM** - A program that allows participating patrons to have their bridge tolls deducted automatically from their account when crossing the Stanton and Zaragoza International Bridges, which connect El Paso, Texas, and Juarez, Mexico. When patrons open an AVI account they are issued a barcode, which is used instead of cash at the Zaragoza or Stanton toll booths.

**BALANCED BUDGET** - A budget in which planned expenditures can be met by current revenue from taxation, other government receipts and the use of fund balance within a fiscal year.

**BASIS OF ACCOUNTING** - Accounting rules concerned with when to record financial transactions and, hence, what really constitutes a transaction. There are three bases of accounting: cash, accrual, and modified accrual.

Cash accounting is an accounting method where income is recorded during the period it is received, and the expenses in the period they are actually paid.

Accrual accounting is an accounting method in which income is recognized when earned and expenses when incurred.

Modified accrual accounting is an accounting method in which income is recognized in the period it becomes available and measurable, and expenses are recognized in the period they are incurred.

**BENCHMARK** - A statistic/measurement that serves as a standard by which others may be measured or judged.

**BOND** - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

**BOND, CERTIFICATES OF OBLIGATION** - Legal debt instruments used to finance capital improvement projects. Certificates are backed by the full faith and credit of the governmental entity and are fully payable from a property tax levy. They differ from general obligation debt in that they are approved by the City Council and are not voter approved.

**BOND, GENERAL OBLIGATION** - A bond secured by the "full faith and credit" of a governmental entity and is fully payable from a property tax levy. This type of debt requires approval by voters in a special election.

**BOND PROCEEDS** - Funds derived from the sale of bonds for the acquisition of capital equipment and the construction of capital facilities.

**BONDS, REVENUE** - A type of debt issued for the construction of major capital facilities, where principal and interest on that debt are paid from revenue generated by earnings of a specific entity or program.

**BRIO** – Sun Metro's Rapid Transit System.

**BUDGET** - A financial plan consisting of an estimate of proposed expenditures and their purpose for a given period and the proposed means of financing them.

**BUDGET MESSAGE** - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body and the general public.

**CAMINO REAL REGIONAL MOBILITY AUTHORITY (CRRMA)** - Created in 2007, the CRRMA is a local transportation agency tasked with the development of mobility solutions in the El Paso region.

**CAPITAL ASSET** - Any purchase that has a value of $5,000 or above and an original useful life of more than one year. Examples include tangible assets such as land, buildings, and equipment and intangible assets such as easements and software.

**CAPITAL EXPENDITURE** - Any purchase of an asset with a value less than $5,000 and whose useful life is less than one year.

**CAPITAL BUDGET** - A financial plan of proposed capital expenditures and the means of financing them for a specific fiscal period.

**CAPITAL IMPROVEMENT PROGRAM (CIP)** - A multi-year planning instrument separate from the Annual Budget that identifies: (a) all capital improvements that are proposed to be undertaken during a future five-year fiscal period; (b) the cost estimate for each improvement; (c) the method of financing each improvement; and (d) the recommended time schedule for each project.

**CAPITAL IMPROVEMENT PROJECT** - Any project which has a value exceeding $50,000 included within a Capital Improvement Program. These projects typically include the purchase of land, design, engineering and construction of building infrastructure items such as streets, bridges, drainage, street lighting, libraries, recreation facilities, bus transfer centers, etc.

**CAPITAL OUTLAY** - Expenditures for the acquisition of equipment (including heavy equipment, machinery, and rolling stock) using capital funding sources.

**CHARACTER** - Appropriation classified by type (e.g. personal services, contractual services, materials and supplies, and capital).

**CHIME IN** – City of El Paso's annual Budget Survey.

**CITIZEN COLLECTION STATION (CCS)** - El Paso residents can take trash, household hazardous waste, and bulky items to one of four public drop-off locations, known as Citizen Collection Stations, within the city

**CLASS C MISDEMEANORS** - A relatively minor criminal act in the U.S. It is generally punishable by a fine only, ranging from $0 up to $500.

**CLASSIFICATION** - Categorization of the City's staffing positions.

**CO** - Bonds, Certificate of Obligation – See definition of "Certificate of Obligation".

**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)** - Funds provided to the City of El Paso by the United States Department of Housing and Urban Development (HUD) to develop viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income.

**COMMUNITY POLICING** - Philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem-solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime.

**COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)** - A report that provides detailed information on the financial position and results of operations of the City as measured and reported by the financial activity of its various funds. The CAFR is divided into an introductory section, financial section, and a statistical section.

**CONSUMER PRICE INDEX** - Measures changes in price level of consumer goods and services purchased by households.

**CONTRACTUAL SERVICES** - Services normally acquired through a 3rd-party contract for professional services such as consulting, outside counsel, billing and collections, plus others such as janitorial, security, etc.

**COOLING, HEATING, AND PLUMBING (CHP) PERMITS** - Permits issued by Planning & Inspections to contractors who are licensed in the State of Texas.

**CORE SERVICES** - The City departments' key lines of business. Core services produce the primary deliverables of a department.

**CORRIDORS** - Texas Department of Transportation rights-of-way. Sun Metro has developed four corridors to meet mobility needs and encourage transit supportive land use. They are located on Mesa, Alameda, Dyer, and Montana.

**COST** - The monetary value of effort, material, resources, time and utilities consumed, risks incurred, and missed opportunity in the production and delivery of a good or service.

**COST OF LIVING INDEX** - An index that measures the change in the minimum expenditures that would be incurred by a utility maximizing consumer, whose preferences or tastes remain unchanged, in order to maintaining a given level of utility (or standard of living or welfare).

**CUSTOMER FACILITY CHARGE (CFC)** - Fees levied on all rental car contracts issued by car rental operators at the airport.

**DEBT SERVICE** - Sometimes referred to as the Sinking Fund, it is a payment of interest and principal on an obligation resulting from the issuance of bonds.

**DEFICIT** - The amount by which a government's spending exceeds its income over a particular period of time.

**DELINQUENT TAXES** - Taxes remaining unpaid on and after the date on which a penalty for non-payment is attached.

**DEPARTMENT OF STATE HEALTH SERVICES (DSHS)** - Current name for what was formerly called TDH – Texas Department of Health.

**DIVISION** - An organizational unit within a department's structure representing the major functional divisions of work.

**EASEMENT** - A right given to another person or entity to trespass upon land that person or entity does not own.

**EFFECTIVE TAX RATE** - Tax rate that when applied to the current year taxable assessed valuation would produce the same total tax revenue as the previous year, after adjustments required by state law.

**EL PASO EMPOWERMENT ZONE (EZ)** - A federally recognized, distressed geographic area in need of sustainable community development as defined by the U.S. Department of Housing and Urban Development (HUD) for economic development activities which assist EZ residents to obtain or retain a job and to help businesses establish or expand into the Empowerment Zone.

**ENCUMBRANCES** - Obligations, in the form of purchase orders, that are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise extinguished. Requisitions are considered pre-encumbrances.

**ENPLANEMENT** - Occurs when a passenger boards a commercial aircraft.

**ENTERPRISE FUNDS** - To account for operations financed and operated in a manner similar to private business enterprises; where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public be financed or recovered primarily through user charges.

**EL PASO INDEPENDENT SCHOOL DISTRICT (EPISD)** - The El Paso Independent School District is the largest district in the Texas Education Agency's Educational Service Center - Region 19. EPISD serves over 64,000 students across 94 campuses, and is the tenth largest district in Texas.

**EPIDEMIOLOGY** - Branch of medicine that deals with the study of the causes, distribution, and control of disease in populations.

**EXPENDITURE** - The act of spending cash for goods and services in a governmental fund; money paid out.

**FEDERAL AVIATION ADMINISTRATION (FAA)** - This is an agency of the United States Department of Transportation that has authority to regulate and oversee all aspects of civil aviation in the U.S.

**FEDERAL TRANSIT ADMINISTRATION (FTA)** - An agency within the United States Department of Transportation (DOT) that provides financial and technical assistance to local public transit systems.

**FIDUCIARY FUND** - Any fund held by a governmental unit in a fiduciary capacity, such as agent or trustee.

**FISCAL YEAR (FY)** - A fiscal year is a twelve-month period of time to which the Annual Budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The City of El Paso's fiscal year begins on September 1 and ends on August 31.

**FIXED ASSETS** - Assets that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**FOSTER GRANDPARENT PROGRAM (FGP)** - A federally funded program that provides stipend volunteer opportunities to low- and moderate-income adults, 55 years of age or older. The program provides recruitment, training, and placement for volunteers to work with special or exceptional needs children in schools or non-profit agencies or organizations.

**FRANCHISE FEES** - User fees charged by the City for use of public rights-of-way by utility companies. The fee is typically a percentage of the gross revenues of a utility company.

**FOREIGN TRADE ZONE (FTZ)** - An isolated, enclosed and policed area operated as a public utility, in or adjacent to a port of entry, furnished with facilities for loading, unloading, handling, storing, manipulating, manufacturing, and exhibiting goods and for reshipping them by land, water, or air.

**FULL-TIME EQUIVALENT (FTE) POSITION(S) -** A staff position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 624 hours, would be equivalent to 0.3 of a full-time position.

**FUNCTION** - A classification of appropriations or expenditures on the basis of the principal purpose for which they are programmed, e.g., street sweeping, building maintenance, etc.

**FUND** - An independent fiscal and accounting entity with a self-balancing set of trial balance accounts recording cash and/or other assets, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.

**FUND BALANCE** - The net worth of a fund, measured by total assets minus total liabilities.
*Non spendable fund balance*—amounts that are not in a spendable form (such as inventory) or are required to be maintained intact (such as the corpus of an endowment fund);
*Restricted fund balance*—amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation;
*Committed fund balance*—amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts
cannot be used for any other purpose unless the government takes the same highest-level action to remove or change the constraint; *Assigned fund balance*—amounts a government *intends* to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority; and
*Unassigned fund balance*—amounts that are available for any purpose; these amounts are reported only in the general fund.

**FUND TYPE** - All funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, and Enterprise, Internal Service, and Agency funds.

**GENERAL FUND** - The primary government fund which accounts for all general purpose transactions of the city that do not require a special type of fund.

**GENERAL GOVERNMENT** - Refers to a group of activities associated with the administrative functions of the city such as: Finance, Budget and Management, Planning, Legal, City Clerk, Municipal Court, Personnel, and Purchasing.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)** - Uniform minimum set of standards of and guidelines used for financial accounting and reporting. Adherence to GAAP assures that financial reports of all state and local governments, regardless of jurisdictional legal provisions and customs, contain the same types of financial statements and disclosures, for the same categories and types of funds and account groups, based on the same measurement and classification criteria.

**GO** - General Obligation (Bonds) - See BOND, GENERAL OBLIGATION.

**GOVERNMENTAL FUND** - A classification used by the Governmental Accounting Standards Board (GASB) to refer to all funds other than Proprietary and Fiduciary funds. The General Fund, Special Revenue, Capital Project, and Debt Service are the types of funds referred to as "governmental funds."

**GRANT** - A grant is an award of funding or materials or equipment by the federal government, social organizations, etc., with no expectation of reimbursement. The contribution is usually made to aid in the support of a specified function but can also be for general purposes and typically requires a matching contribution from the recipient.

**GRANT MATCH** - City costs or in-kind services required to match federal or state grants.

**HOTEL/MOTEL TAX** - Tax imposed on a person who pays for a room or space in a hotel costing $15 or more each day. Local hotel taxes apply to sleeping rooms costing $2 or more each day. The tax covers hotels, motels and bed and breakfasts, as well as condominiums, apartments and houses rented for less than 30 consecutive days.

**HEATING, VENTILATION AND AIR CONDITIONING**

**(HVAC)** - is indoor and vehicular environmental and air quality control providing thermal and cooling comfort.

**INFRASTRUCTURE** - The basic installations and facilities upon which the continuance and growth of a community rely, such as roads, schools, power plants, and transportation and communication systems.

**INTERNAL SERVICE FUND** - A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments and agencies within a single governmental unit, or to other governmental units. Amounts expended by the fund are restored either from operating earnings or by transfers from other funds, so that the original fund capital is kept intact.

**JOB CODE/GRADE** - Code number and salary grade assigned to positions within the City's Classification and Compensation Plan.

**LEAN SIX SIGMA** - A methodology that relies on a collaborative team effort to improve performance by systematically removing waste and reducing variation.

**LIVING INDEPENDENTLY FACILITATED BY TRANSPORTATION (LIFT)** - Sun Metro's paratransit service for ADA paratransit-eligible clients, providing origin to destination (curb to curb), on-demand transportation using small buses equipped with hydraulic mobility device lifts and tie downs; as well as contracting with private operators using regular passenger vehicles.

**LP GAS** - Liquefied Petroleum (LP) Gas.

**MAINTENANCE AND OPERATIONS (M&O)** - The revenue generated by the portion of the tax rate that is applied to fund operations and maintenance. (See Tax Rate).

**MAJOR FUND** - A fund whose revenues, expenditures, assets, or liabilities are at least ten percent of the corresponding totals for all governmental or enterprise funds and at least five percent of the aggregate amount for all governmental and enterprise funds.

**MAQUILADORA (OR MAQUILA)** - A factory that imports materials and equipment on a duty-free and tariff-free basis for assembly or manufacturing and then re-exports the assembled product usually back to the originating country.

**MATERIALS & SUPPLIES** - Expendable items consumed by operating activities. Examples include office supplies, repair and replacement parts for equipment, books, and gasoline.

**METROPOLITAN PLANNING ORGANIZATION (MPO)** - A federally mandated policy-making organization of local government representatives and government transportation authorities created to ensure government-funded transportation projects and programs are based on continuing, cooperative, and comprehensive planning. An MPO is required for urbanized areas with a population greater than 50,000.

**METROPOLITAIN STATISTICAL AREA (MSA)** - An MSA is a U.S. Government classification for a free-standing urban population center with a population in the urban center of at least 50,000 residents and a total MSA population of 100,000 or more. The El Paso MSA includes El Paso County and the City of El Paso.

**MODIFIED ACCRUAL BASIS** - An accounting method whereby revenue is recognized when it becomes available and measurable and expenditures are recognized when the liability is incurred.

**MULTI YEAR FINANCIAL OUTLOOK (MYFO)** – A forecast of revenues and expenditures over a defined period of time based on a specific set of assumptions.

**MUNICIPAL SERVICES CENTER (MSC)** – Headquarters of the Streets and Maintenance Department.

**NEIGHBORHOOD ASSOCIATION** - A group of residents or property owners who advocate for or organize activities within a neighborhood.

**NEIGHBORHOOD TRAFFIC MANAGEMENT PROGRAM (NTMP)** - A city program used to evaluate traffic in residential streets to determine the need for the installation of traffic calming devices to slow down traffic.

**NON-DEPARTMENTAL** - Activities that are not associated with or allocated to any particular department. These activities include: outside agency contributions; boards, committees, and commissions; inter-governmental contracts; general government contingency and liability expenses.

**NON-OPERATING** - Appropriations/expenditures that are not directly related to a fund or program's primary service activities.

**NON-RECURRING REVENUE** - Proceeds of general obligation and revenue bonds and other one-time revenues restricted to capital improvement projects.

**OBJECT** - Appropriation/revenue classification by major category within an expenditure character (e.g. contractual services include such objects as professional services, communications, utilities, outside contract services, etc.).

**OBJECTIVE** - Desired output-oriented accomplishments that can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

**ONE-STOP-SHOP** - A company or a location that offers a multitude of services to a client or a customer. The idea is to provide convenient and efficient service and also to create the opportunity for the company to sell more products to clients and customers. The City of El Paso's One-Stop-Shop provides services that include…

**OPERATING BUDGET** - A budget that applies to all outlay of expenditures other than capital improvements.

**OPERATING EXPENDITURES** - Department expenditures such as janitorial services, office supplies, and travel as a result of daily operations.

**OPERATING FUNDS** - Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures specific to a fiscal year.

**ORDINANCE** - A formal legislative enactment by the City Council of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**P3** – Private, Public Partnership.

**PASSENGER FACILITY CHARGE (PFC)** - Charge imposed by a public agency on passengers enplaned at a commercial service airport it controls. The revenue generated by PFC revenue, including any interest earned after such revenue has been remitted to a public agency, may be used only to finance the allowable costs of approved projects at any airport the public agency controls.

**PEOPLESOFT** - An integrated software package that provides a wide variety of business applications to assist in the day-to-day execution and operation of business processes. Each individual application, such as Financials, Customer Relationship Management and Human Resources, interacts with others to offer an effective and efficient means of working and reporting in an integrated fashion across the enterprise.

**KEY PERFORMANCE INDICATORS** - Statistical or workload data that quantify or qualify the results of programs, activities, and expenditures plus provide target goals for the upcoming year. Measures typically fall into one of the following categories: outputs, effectiveness, and efficiency.

**PERSONAL SERVICES** - All costs related to compensating employees of the city including employee benefit costs such as city contributions for retirement, social security, and health and industrial insurance.

**PROPERTY TAXES** - All ad valorem taxes on real or personal property.

**PROPRIETARY FUND** - Income-determination or commercial-type funds of a state or local governmental unit. Examples are enterprise funds and internal service funds.

**PUBLIC, EDUCATIONAL, AND GOVERNMENT ACCESS TELEVISION (PEG)** - Cable channel capacity for local government bodies and other legislative entities to access the cable systems to televise public affairs meetings. Government channels are generally reserved for government purposes and not for Education-access or Public-access television. Governmental entities in El Paso use Channel 15 for this purpose. Money for broadcasting on Channel 15 is captured and reported in a separate fund.

**QUALITY OF LIFE** - The notion of human welfare (well-being) measured by social indicators rather than by "quantitative" measures of income and production.

**QUINT** - is a fire truck that serves the dual purpose of an engine and a ladder truck. The functions that a quint provides are: pump, water tank, fire hose, aerial device, and ground ladders.

**RADIO FREQUENCY IDENTIFICATION (RFID)** - The use of a wireless non-contact system that uses radio-frequency electromagnetic fields to transfer data from a tag attached to an object, for the purposes of automatic identification and tracking.

**RAPID TRANSIT SYSTEM (RTS)** - A transportation system that includes the use of dedicated running ways, attractive and accessible stations such as enhanced shelters and transit centers, quiet high capacity clean fuel vehicles, high frequency all day services with integrated local and express service with direct rides, an efficient fare collection system, and advanced digital technologies that improve customer convenience, speed, reliability, and operations safety in order to improve customer convenience and system performance.

**RECURRING REVENUES** - Revenue sources available on a constant basis to support operating and capital budgetary needs.

**RESTRICTED FUNDS** - Accounting entities used to account for monies held by the City, in a restricted capacity, for organizations, programs, or other funds.

**RETIRED SENIOR VOLUNTEER PROGRAM (RSVP)** - A federally funded program that provides volunteer opportunities for both retired and working individuals 55 years of age and older. RSVP is part of the Corporation for National and Community Service. The dual purpose is to engage people in volunteer service to meet critical community needs; and to provide a high quality experience that will enrich the lives of volunteers.

**REVENUE SOURCE** - Classification of revenues by character indicating the major type of revenue such as: taxes, licenses & permits, user fees, fines, etc.

**REVENUES** - Amounts estimated to be received from taxes and other sources during the fiscal year to support all operations.

**REVENUES, SPECIAL** - Revenues that are legally restricted to expenditures for limited purposes. State and federal grant aid programs are appropriated and expended from special revenue funds.

**RIGHT OF WAY (ROW)** - A pathway or road with a specific legal description (e.g. "right to access and egress 20 feet wide along the northern line of Lot 7") or the right to cross property to go to and from another parcel.

**ROLLBACK TAX RATE** - The percentage rate of increase above the previous year's effective tax rate at which citizens can petition for a rollback (8% in Texas).

**STATE INFRASTRUCTURE BANK (SIB) LOAN** - A loan agreement between the State of Texas, acting by and through the Texas Department of Transportation, and the City of El Paso; the loan is authorized by law to construct, maintain, or finance a highway improvement project, including the international bridges.

**SINKING FUND** - See DEBT SERVICE.

**SMALL HUB AIRPORTS** – Publicly owned airports that process between 0.05 and 0.25 percent of revenue passenger boarding's annually.

**SPECIAL REVENUE FUND** - A fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

**STRATEGIC PLAN** - The process of developing a vision for a desired future and translating that vision into defined goals or objectives including the steps to achieve them.

**SURPLUS** - The excess of an entity's or fund's assets over its liabilities (See Fund Balance); the accumulation of excess revenues over expenditures or expenses during a single budget year.

**SUSTAINABLE GROWTH** - Development that meets the needs of the present without compromising the ability of future generations to meet their own needs.

**TAX INCREMENT FINANCING (TIF)** - A method of funding public investments in an area slated for redevelopment by recapturing, for a time, all or a portion of the increased tax revenue that may result if the redevelopment stimulates private investment.

**TAX INCREMENT REINVESTMENT ZONE (TIRZ)** - An area where the City has utilized tax increment financing for redevelopment or community improvement projects.

**TAX LEVY** - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

**TAX RATE** - The amount of tax levied for each $100 of assessed valuation. The tax rate is comprised of two components: the debt service rate and the operations and maintenance rate.

**TAX SUPPORTED DEBT** - Bonds and other obligations whose principal and interest are payable exclusively from a particular governmental tax.

**TEXAS LOCAL GOVERNMENT RECORDS LAW** - State law that includes, but is not limited to, addressing the management and preservation of local government records and the establishment of uniform standards and procedures for the maintenance, preservation, microfilming, or other disposition of local government records.

**TEXAS DEPARTMENT OF TRANSPORTATION (TXDOT)** - TXDOT is a state department responsible for planning, designing, building, operating, and maintaining the state's transportation system.

**TEXAS STATE OPEN RECORDS ACT** - Chapter 552 of the Texas Government Code provides a mechanism for citizens to inspect or copy government records.

**THIRD PARTY ADMINISTRATORS (TPA)** - Third party inspectors hired by Development Services to perform all the necessary inspections on buildings assigned to them as a contractor for the City. The costs of these contractors' services to the City comprise 25% of the permit fee.

**TRANSIT CORRIDOR** - A broad geographical band that follow a general directional flow connecting major sources of trips that may contain a number of streets, highways, and transit route alignments. The most desirable corridors are designed with an abundance of walkable areas.

**TRANSIT-ORIENTED DEVELOPMENT** - A mixed-use residential or commercial area designed to maximize access to public transportation and often incorporates features to encourage transit ridership.

**TRANSPORTATION POLICY BOARD** - A Metropolitan Planning Organization board consisting of (1) elected officials; (2) officials of public agencies that administer or operate major modes of transportation in the metropolitan planning area; and (3) appropriate state transportation officials as a means for encouraging greater involvement in the metropolitan transportation planning process.

**TRANSPORTATION REINVESTMENT ZONE (TRZ)** - An area identified by the City Council within which a portion of tax revenue generated after the creation of the TRZ is segregated and used for identified transportation projects within the area. In 2010, Council created two TRZs to assist in the funding of various major transportation projects.

**TRANSPORTATION SECURITY ADMINISTRATION (TSA)** - Federal agency that provides security grants to help protect the public and the nation's critical transportation infrastructure against acts of terrorism and other large-scale events.

**VARIANCE** - Amount of difference or change.

**Vehicle Image and Vehicle Detection System (VIVDS)** – Is a traffic camera and computer system used to determine the presence of vehicles at an intersection so signal lights may change accordingly.

**WIC** - A federal assistance program called, "The Special Supplemental Nutrition Program for Women, Infants and Children" that provides healthcare and nutrition for low-income pregnant women, breast-feeding women, and infants and children under the age of five.

**YSLETA DEL SUR PUEBLO** - A United States federally recognized tribal entity just outside El Paso, Texas, comprising members of the Tigua Indian tribe who were displaced from New Mexico in 1680 during the Pueblo Revolt.