



**CITY OF EL PASO, TEXAS**  
FISCAL YEAR 2007 BUDGET  
September 1, 2006 thru August 31, 2007



Prepared by:

The Office of Management and Budget  
David Almonte, Director



# Table of Contents

## Budget Summary

|    |                             |
|----|-----------------------------|
| 1  | Elected Officials           |
| 2  | Representative District Map |
| 3  | Letter of Transmittal       |
| 9  | Strategic Plan Summary      |
| 15 | Budget Staff                |
| 18 | Acknowledgements            |

## Introduction

|    |                                |
|----|--------------------------------|
| 19 | Document Guide                 |
| 20 | Vision Statement               |
| 20 | Mission Statement              |
| 21 | City Organizational Chart      |
| 22 | Roster of Department Directors |
| 23 | Boards and Committees          |
| 24 | Service Statistics             |

## Community Profile

|    |                                   |
|----|-----------------------------------|
| 25 | Living in El Paso                 |
| 30 | Local Attractions                 |
| 32 | Location and History              |
| 34 | Military – Fort Bliss             |
| 36 | Medical                           |
| 39 | Manufacturing/International Trade |
| 41 | Economy                           |
| 42 | Retail Sales                      |
| 44 | Population/Demographics           |
| 47 | Cost of Living/Income             |
| 50 | Employers                         |
| 56 | Property Tax                      |
| 57 | Taxes                             |

## Fiscal Overview

|    |   |
|----|---|
| 59 | Budget Process                          |
| 61 | Budget Preparation Process              |
| 62 | Budget Policies                         |
| 70 | Financial Policies                      |
| 71 | Governmental Funds                      |
| 74 | Basis of Accounting                     |
| 74 | Basis of Budgeting                      |
| 75 | General Fund Budget Comparison          |
| 76 | Adopted Positions Summaries             |
| 80 | Tax Information                         |
| 81 | Certified Assessed Valuation            |
| 82 | Schedule of Assessed Value and Tax Rate |

|    |                     |
|----|---------------------|
| 83 | Tax Parcel Analysis |
| 84 | Debt Administration |
| 85 | Debt Requirements   |

## Financial Summaries

|     |  |
|-----|--|
| 87  | All Funds Revenue by Source                      |
| 88  | All Funds Appropriation Summary by Department    |
| 89  | All Funds Appropriation Summary by Function      |
| 90  | All Funds Appropriation Summary by Character     |
| 91  | Revenue and Expenditure Summary Narrative        |
| 94  | Revenue Assumptions                              |
| 104 | All Sources Revenue Sources Detail               |
| 110 | General Fund Revenue Summary by Source           |
| 111 | General Fund Appropriation Summary by Department |
| 112 | General Fund Appropriation Summary by Function   |
| 113 | General Fund Appropriation Summary by Character  |
| 114 | Major Sub fund Summaries Narrative               |
| 116 | Combined Financial Statements                    |

## SUBFUND SUMMARIES

|     |   |
|-----|---|
| 117 | General Fund                                  |
| 118 | Convention and Performing Arts                |
| 119 | Parks & Recreation User Fee Fund              |
| 121 | Texas Department of Health                    |
| 122 | Community Development Block Grant             |
| 123 | Airport Operating                             |
| 124 | Public Transit – Sun Metro General Operations |
| 125 | Environmental Services                        |
| 126 | International Bridges                         |
| 127 | Fleet Services                                |
| 128 | General Services/Quick Copy Fund              |
| 129 | Self-Insurance Restricted Funds               |
| 130 | Airport Capital Projects                      |
| 131 | Debt Service                                  |
| 133 | Appropriation Summary by Primary Fund/Subfund |

## OPERATING BUDGET DETAIL

### General Government

|     |                            |
|-----|----------------------------|
| 137 | Mayor and Council          |
| 139 | City Attorney's Office     |
| 143 | Municipal Clerk            |
| 147 | Department of City Manager |
| 149 | Economic Development       |

# Table of Contents

## Financial and Administrative Services

|     |                                 |
|-----|---------------------------------|
| 153 | Office of Management and Budget |
| 157 | Tax                             |
| 161 | Human Resources                 |
| 167 | Financial Services              |
| 177 | General Services                |
| 183 | Information Technology          |
| 187 | Non-Departmental                |

|     |  |
|-----|--|
| 335 | Capital Improvement Plan Summary – FY 2010<br>FY 2010 Capital Improvement and Estimated<br>Operating Budget Impact |
| 338 | Capital Improvement Plan Summary – FY 2011<br>FY 2011 Capital Improvement and Estimated<br>Operating Budget Impact |

## Development and Infrastructure Services

|     |                        |
|-----|------------------------|
| 193 | Street                 |
| 201 | Development Services   |
| 207 | Environmental Services |
| 211 | Engineering Services   |

## Quality of Life Services

|     |  |
|-----|--|
| 217 | Quality of Life/CVB                        |
| 221 | Parks and Recreation                       |
| 229 | Zoo  |
| 235 | Library                                    |
| 241 | Department of Museums and Cultural Affairs |
| 249 | Community and Human Development            |

## Public Safety

|     |        |
|-----|--------|
| 259 | Police |
| 267 | Fire   |

## Transportation Service

|     |                                    |
|-----|------------------------------------|
| 279 | Public Transit - Sun Metro         |
| 285 | Airport                            |
| 293 | Metropolitan Planning Organization |

## Health District

|     |                 |
|-----|-----------------|
| 297 | Health District |
|-----|-----------------|

## Capital Improvements

|     |  |
|-----|--|
| 309 | Capital Improvement Plan   |
| 313 | Five-Year Capital Improvement Plan   |
| 316 | Capital Improvement Plan by Funding Source   |
| 317 | Capital Improvement Plan Summary – FY 2007<br>FY 2007 Capital Improvement and Estimated<br>Operating Budget Impact |
| 324 | Capital Improvement Plan Summary – FY 2008<br>FY 2008 Capital Improvement and Estimated<br>Operating Budget Impact |
| 330 | Capital Improvement Plan Summary – FY 2009<br>FY 2009 Capital Improvement and Estimated<br>Operating Budget Impact |

## Appendix

|     |   |
|-----|---|
| 341 | Budget Resolution                           |
| 349 | Schedule A – Changes from Proposed          |
| 357 | Schedule B - Staffing Changes from Proposed |
| 359 | Schedule C – Departmental Fee List          |
| 393 | Schedule D - Transfers                      |
| 394 | Ordinance Levying Taxes                     |
| 395 | Glossary of Terms                           |



**CITY OF EL PASO, TEXAS**  
**MAYOR AND CITY COUNCIL**



**JOHN COOK**  
MAYOR



**ANN MORGAN LILLY**  
DISTRICT 1



**PRESI ORTEGA**  
DISTRICT 5



**SUSIE BYRD**  
DISTRICT 2



**EDDIE HOLGUIN JR.**  
DISTRICT 6



**JOSE ALEXANDRO LOZANO**  
DISTRICT 3



**STEVE ORTEGA**  
DISTRICT 7



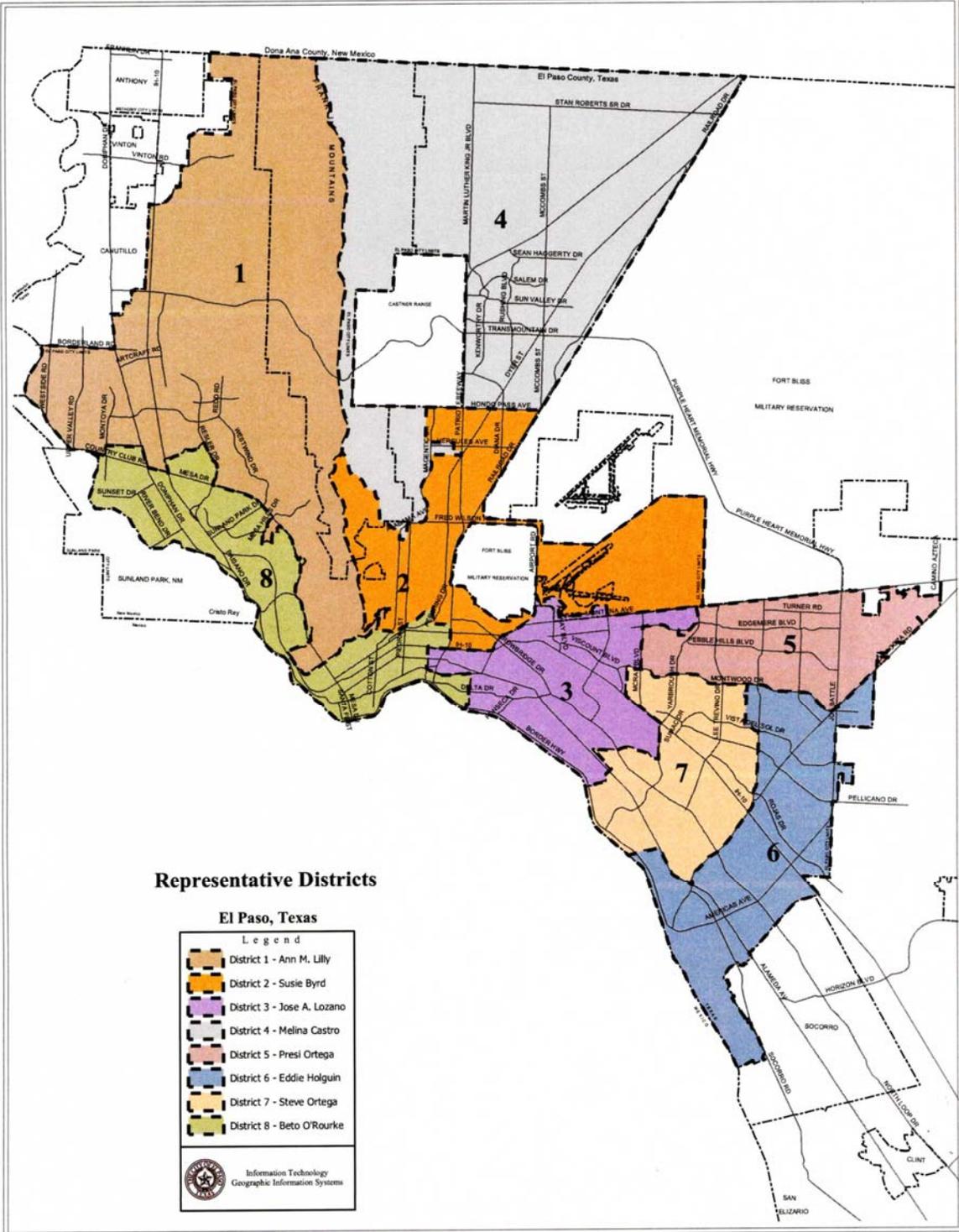
**MELINA CASTRO**  
DISTRICT 4



**BETO O' ROURKE**  
DISTRICT 8



**JOYCE A.  
WILSON**  
CITY MANAGER



JOHN COOK  
MAYOR

JOYCE WILSON  
CITY MANAGER



**CITY COUNCIL**  
ANN MORGAN LILLY, DISTRICT 1  
SUSANNAH M. BYRD, DISTRICT 2  
J. ALEXANDRO LOZANO, DISTRICT 3  
MELINA CASTRO, DISTRICT 4  
PRESI ORTEGA, JR., DISTRICT 5  
EDDIE HOLGUIN JR., DISTRICT 6  
STEVE ORTEGA, DISTRICT 7  
BETO O'ROURKE, DISTRICT 8

## OFFICE OF THE CITY MANAGER

Honorable Mayor, Members of City Council and Citizens of El Paso,

The Adopted fiscal year 2007 budget is a balance between the City's strategic objectives and available resources. It reflects the diligent efforts of City staff to produce an operating budget plan that is driven by the goals and objectives of City Council. The budget is built to control costs and improve efficiencies, while maximizing customer-service, and service delivery. Some budget adjustments were required as a direct result of the new facilities brought on board by voter approved Quality of Life bond obligations. Included in these new facilities are three new fire stations, a new regional library, and the new history museum. Funding is included for the much anticipated newly renovated Main Library and park complex in downtown's Cleveland Square marking the beginning of the downtown revitalization initiative.

FY 2006 included the following achievements:

- The number of city departments was reduced from 34 to 26 while expanding several core services; improving service levels in these areas
- Revised the financial budget policies and debt service policies as approved by City Council on April 19, 2006 and were later utilized in the preparation of the FY 2007 budget
- A comprehensive classification and pay review for the entire non-uniformed work force, was completed which resulted in its first major restructuring in over 37 years
- City Council formulated and adopted policy priorities which identify six focus objectives for the organization and community
- Construction was completed and brought into operation several key facilities approved by the voters through the 2000 and 2004 quality of life bond initiatives
- A two-year \$100 million capital improvement program for major street, drainage and other roadway infrastructure improvements was approved and implemented

The financial picture for Fiscal Year 2007 is certainly far more optimistic than in late FY 2005 to early FY 2006, with strong growth rates in key revenue categories. Accompanying this growth are continuing pressures to reduce residential tax rates and the overall cost of government. At the same time, growth is fueling demand for government services and other new facilities associated with the 2000 and 2004 quality of life bond initiatives that will come on line in FY 2007.

The fiscal year 2007 budget process was a collaborative effort citywide. It included a series of strategic planning meetings, the involvement of all department heads, and a comprehensive look at services and programs. Department directors defined core services, identified opportunities for more efficient service delivery, developed alternatives to current service delivery methods, and implemented recommendations to more effectively meet citizen expectations and requirements.

The adopted budget reflects the results of many hours of strategic planning, a comprehensive budget review and management analysis. The Fiscal Year 2007 budget is predicated upon the following guiding principles:

- ❖ **Sustainability.** The O&M and debt service budget is funded with current revenues. Surplus undesignated reserves will only be used for one-time capital expenditures as may be required and approved by the City Council. Attention was given to concerns about residential property tax burden, along with other costs of service.
- ❖ **Core Services.** All core services are fully funded with emphasis on public safety, health and community development concerns.
- ❖ **Quality of Life Bond Obligations.** Funding has been provided for all new facilities associated with the FY 2000 and 2004 bond initiatives that are now or will be fully operational in FY 2007.
- ❖ **Structural Deficiencies.** We continue to attempt to address structural deficits in the City's operations and maintenance budget as we identify these issues and as funding permits. This will be a multi-year effort as we integrate appropriate expenditures into the Operations and Maintenance budget that have historically not been adequately addressed or funded inefficiently through bond sources.
- ❖ **Investment in Employees and Technology.** This budget reflects our continued commitment to address disparity in compensation for non-public safety, general employees, as well as other workforce-related investments, including technology infrastructure to support our productivity.
- ❖ **Council's Policy Priorities.** This budget provides funding to substantially advance Council's strategic policy goals.

The FY 2007 budget is balanced with current revenues to current expenditures. We may, however, be proposing some reprogramming of undesignated fund balance surplus above our year-end projections to address certain one-time capital expenditures that otherwise would require debt financing. This will depend on final revenue and expenditure outcomes at the closure of FY 2006 and City Council decisions made relative to the proposed FY 2007 budget.

The overall revenue growth for FY 2007 from all sources is 5.96%, with the anticipated General Fund revenue growth at 6.9%.

| <b>All Funds Revenue<br/>Summary by Source</b> |                         |                         |                           |
|--|-------------------------|-------------------------|---------------------------|
| <b>Revenue Source</b>                          | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> | <b>Percent<br/>Change</b> |
| TAXES  | \$242,507,534           | \$260,575,484           | 7.45%                     |
| FRANCHISES                                     | \$50,999,871            | \$55,773,732            | 9.36%                     |
| SERVICE REVENUES                               | \$85,227,067            | \$93,574,225            | 9.79%                     |
| OPERATING REVENUES                             | \$94,023,480            | \$100,029,624           | 6.39%                     |
| NON-OPERATING REVENUES                         | \$14,091,328            | \$22,872,549            | 62.32%                    |
| INTERGOVERNMENTAL REVENUES                     | \$42,761,947            | \$37,909,322            | -11.35%                   |
| TRANSFERS IN                                   | \$52,814,141            | \$46,388,518            | -12.17%                   |
| <b>Grand Total</b>                             | <b>\$582,425,368</b>    | <b>\$617,123,454</b>    | <b>5.96%</b>              |

| <b>All Funds Appropriations<br/>Summary by Function</b> |                         |                         |                           |
|---|-------------------------|-------------------------|---------------------------|
| <b>Function</b>   | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> | <b>Percent<br/>Change</b> |
| GENERAL GOVERNMENT                                      | \$35,552,216            | \$36,501,549            | 2.67%                     |
| PUBLIC SAFETY   | \$165,926,101           | \$177,436,685           | 6.94%                     |
| QUALITY OF LIFE SVC                                     | \$60,729,765            | \$61,001,722            | 0.45%                     |
| GENERAL SERVICES  | \$25,303,210            | \$29,280,846            | 15.72%                    |
| DEVELOPMENT & INFRASTRUCTURE                            | \$85,984,121            | \$85,298,822            | -0.80%                    |
| PUBLIC HEALTH & WELFARE                                 | \$24,608,027            | \$24,402,691            | -0.83%                    |
| NON-DEPARTMENTAL  | \$105,526,585           | \$116,087,058           | 10.01%                    |
| TRANSPORTATION  | \$78,795,343            | \$87,114,081            | 10.56%                    |
| <b>Grand Total</b>                                      | <b>\$582,425,368</b>    | <b>\$617,123,454</b>    | <b>5.96%</b>              |

The FY 2007 O&M budget funds present core services and addresses new service requirements as well as obligations associated with new facilities recently completed that will be fully and/or partially-operational in the next fiscal year. Major increases in the FY 2007 budget are as follows:

|                              |              |
|------------------------------|--------------|
| Public Safety                | \$10,962,928 |
| Information Technology       | \$2,474,683  |
| Parks                        | \$2,011,695  |
| Libraries                    | \$1,081,672  |
| Museums and Cultural Affairs | \$265,802    |

The Adopted FY06 FTE total of 6,196 is being adjusted upward by 55 for a total of 6,251 to support new facilities and to support increases in workload in key service areas. Some of the areas addressed by the increase in FTEs are additional graffiti removal personnel, pothole repair crews, and various Parks and Recreation Department support staff.

We continue to identify operational deficiencies that require immediate or short-term remedy. Three areas addressed in the FY2007 Budget include increased funding for the department of Information Technology, increased funding for the Library to launch a book replacement program, and increased funding for miscellaneous citywide capital equipment needs.

FY2007 funding for the Information Technology department was increased by 34% a total of \$2,474,683. This increase was necessary to address current software licensing and maintenance contract requirements.

The FY 2007 budget fully funds all salary adjustments associated with the approval of the Classification and Pay Plan reforms that were implemented September 3<sup>rd</sup> 2006. For FY 2007 we will have in place a fully modernized classification system and pay plan that can be regularly and routinely updated to reflect current market conditions. This is the first major overhaul of the City's classification and pay system in 37 years – and a major organizational accomplishment for 2006. Funding is also allocated for salary commitments associated with the police and fire union contracts.

Funding has been programmed to continue support for the enhanced tuition reimbursement program for employees wishing to pursue higher education opportunities. Included is funding for retention and renewal of professional licensing requirements and other ongoing professional development and growth opportunities.

Our goal with this budget is to continue to focus our resources and efforts on services to the community. The overall FY 2007 budget, results in an increase of \$34,698,086 or 5.96%, over the adopted FY 2006 budget. The General Fund portion of the budget increased by \$18,214,802, or 6.90%. That increase was primarily attributable to the following:

|  |              |
|--|--------------|
| -- Public Safety (Police/Fire/Municipal Court) | \$10,001,836 |
| -- Quality of Life (Parks, Libraries, Museums) | \$ 3,447,311 |
| -- Fuel and utility price increases            | \$ 4,485,519 |

During the last month of our budget process we faced very unusual circumstances that put an enormous strain on the city and all of its departments. August 2006, the last month of the fiscal year, was the beginning of severe storms not seen in El Paso, in over 75 years. The average annual rainfall for El Paso, is approximately 8 inches, but in early August 2006, we received over 15 inches of rain in one week, nearly twice the average annual rain.

This large amount of rainfall caused the flood-control reservoirs to overflow causing major flooding throughout El Paso. Early estimates assess damage to public infrastructure at \$21 million and to private property (residential & commercial) at \$77 million. In total 1,516 homes were damaged in the storm of which 295 were completely destroyed. Accompanying the residential damage were 53 commercial properties that received property damage 15 of which were complete losses.

A federal disaster declaration was signed August 15, 2006 by President Bush for the

affected flood areas in El Paso County. As a result FEMA will offer disaster aid in the form of individual assistance, public assistance and hazard mitigation planning to the people and communities that were affected by the flooding. However, the city must immediately fund reconstruction projects prior to submission for reimbursement. To address the damage and begin the recovery effort we will be reprogramming millions of dollars in capital improvement projects and reevaluating project priorities to not only repair infrastructure but to resolve areas of concern that were exposed by the storm thus preventing future occurrences. Operational funds were available as a result of efficiencies attained through the FY 2006 reorganization and the elimination of the use of operating fund balances to balance the operating budgets as in years prior to FY 2006.

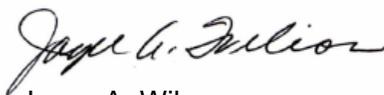
Currently, we are exploring the creation of a Stormwater Management and Utility district to help with the recovery efforts and future planning and improvements of the City's stormwater management system. Going forward, the City continues to assist citizens with hardships suffered during the storm and will do so until a sense of normalcy is realized throughout the city.

Looking ahead, the City of El Paso exhibits several key optimistic economic indicators that point in a positive direction laying a stable foundation in which El Paso will continue to grow and develop. On the horizon for El Paso is the influx of thousands of troops to Ft Bliss and the federal government's plan to bring a state-of-the-art military defense system in the very near future. To meet El Paso's fast growing population and need for quality health care Texas Tech University has made the city the location for a new medical school. To date \$16.1 million has been raised and a ribbon cutting ceremony was held on January 31, 2006 for a medical science building.

The City is in the midst of determining the feasibility of a new business licensing permit and anticipates its introduction in early FY 2008. This would provide our Economic Development department a means of tracking existing and emerging business thus allowing the City to conduct long term strategic planning for economic sustainability and future growth. As the city expands and evolves we continue to explore new options for diversifying our revenue streams. Toward this goal as part of the budget process departments are required to analyze and re-evaluate our present collection methods and current revenue sources.

In closing, the city of El Paso will continue to strive to become a high performance customer focused organization that is flexible and adaptable to new opportunities while focused on the delivery of core services.

Respectfully,



Joyce A. Wilson,  
City Manager



## Strategic Budget Plan Summary for the City of El Paso, Texas

The City's Strategic Plan sets the blueprint for the annual operating budget as a means of setting the priorities and goals of the City on a long-term basis and the planning of required budget resources in the short term to accomplish these goals. Through the budget process, components of the City's strategic plan are put into place with budget resources and their expected outcomes. This is a practice commonly referred to as "budgeting for results".

Budgeting for specific outcomes as predetermined in the City's strategic plan provides two benefits to City stakeholders; the primary benefit is that it allows the City to sharpen its focus in assigning budget resources towards programs pre-mandated for results. This in turn provides a platform for City administration and political leadership to review the outcomes of the City budget to determine if such desired results are being accomplished.

In addition, this practice allows for administrative empowerment of department heads in managing budget resources towards accomplishing goals. This in turn reduces the bureaucratic involvement of other departments. Departmental accountability for results is more easily identifiable because programs and services are financed for the purpose of accomplishing an expected and measurable outcome.

A second significant benefit of budgeting for outcomes is an opportunity to seek efficiencies in various services and programs within the organization that may not have the same pre-determined outcome identified in the City strategic

plan. This is of growing importance for the City of El Paso given its broad strategic initiatives and its limited capacity to enhance the City's revenue base. Programs and services of a lower priority in the City's long term plan are those most likely to be reviewed for efficiencies during the resource allocation step of the budget process.

Under an emphasis of "budgeting for results", the development of the City's budget for fiscal year 2007 budget was driven by five strategic initiatives and their expected short term and long term outcomes:

- Sustainability
- Core Services/Quality of Life Bond Obligations
- Efficiencies/Structural Deficiencies
- Investment in employees and technology
- Council's Strategic Priorities

Ensuring the long-term **sustainability** of City finances is a key strategic initiative for City management. During FY2006 City Council adopted revised financial policies, which in part, require the balancing of adopted appropriations with anticipated revenues and no longer permitted the use of the general operating fund reserves in order to balance the budget. General Fund reserves may only be utilized for one-time and/or emergency type capital procurements that would otherwise need debt financing.

In fiscal year 2007, the Operating and Maintenance budget is funded with current revenues. Attention was given

to concerns about residential property tax burden, along with other costs of service. Sustainability in the City's general fund will be among the most critical issues constraining its long-term financial goals and will have an immediate and direct impact on the City's ability to carry out its strategic initiatives. As in FY2006, the FY2007 budget includes a decrease in the overall property tax rate. While most operating costs of the City are anticipated to increase in future budgets, balancing without the use of reserves or property tax increases will be a difficult task. However, continued effective budget planning in the short and long term will benefit the City's financial sustainability.

The City's intended short term outcomes for fiscal year 2007 regarding sustainability are to continue to build the general fund undesignated reserve balances; improve the solvency of City funds outside of the general fund; and prepare the fiscal year 2008 budget without the use of undesignated fund balance.

The long-term goal of sustainability is to ensure that sufficient fund reserves exist in all City funds over the next five years; to create a fiscal environment that is less dependent on the issuance of debt to procure capital acquisition, technology infrastructure, and to maintain the City's building infrastructure; to build sufficient general fund reserves to maintain a balance to support at minimum forty five days of operating commitments in the event of an unforeseen emergency; and to maintain the City's excellent bond ratings.

An unforeseen emergency occurred in August of 2006 when the City suffered

millions of dollars of infrastructure damage due to an uncharacteristic amount of rainfall over a two week period. The City Manager initiated steps to begin the redesign and reconstruction of the City's street and drainage infrastructure. Even though the City will seek reimbursement from FEMA for necessary repairs and renovations of damaged property, the City immediately reprioritized capital projects and was able to utilize the general operating fund to initiate the redesign and reconstruction. Additionally, the City Manager has recommended to Council the creation of a Stormwater Management & Utility District, under the possible auspices of the El Paso Water Utilities to fund such future infrastructure needs.

Financial sustainability is also a primary concern for non-general fund departments. The City is in the process of analyzing the fiscal solvency of its various funds with a particular focus on health insurance and workers compensation funds. The long-term financial solvency of these funds will have an impact on the City's ability to meet its strategic goals related to City services and on the demands of the general fund.

Specific to the Health plan, this budget includes changes to the non-uniform and retiree health care plans that will allow the City to continue with the objective of providing access to quality health plans that will protect participants from a catastrophic financial loss. The new benefits and costs proposed are competitive with market conditions within the region and the changes are necessary due to increased healthcare costs.

The FY 2007 O&M budget funds present **Core Services** and addresses

new service requirements and obligations associated with new facilities recently completed that will be fully and/or partially-operational in the next fiscal year. Emphasis was placed on public safety, health and community development concerns. The latter includes Parks, Library, Museum and Zoo projects recently funded through a voter-approved **Quality of Life general obligation bond authorization**. These new and improved facilities also address the City's strategic emphasis on neighborhood development.

Identifying core services and establishing related performance measurements are an initiative that resulted from a critical assessment of all City services. The goals of these actions are to ensure resources and quality delivery of core services are prioritized to meet the public demands and are delivered at the highest levels of output and efficiency. Emphasizing the need for quality measurements will also ensure departments focus on accomplishing results.

The expected short term budget results related to services and performance were to realign the organization into a structure that is more focused on core services; to target resources to support critical service areas; and to provide operational budget funding for new projects and facilities coming online during fiscal year 2007 as a result of the City's capital improvement plan.

In the long term, a strong emphasis on improving service and performance at the present time will enhance the City's ability to produce a quality product that prioritizes services and resources based on the public's needs.

The initiative of identifying core services with respect to the City's fiscal year 2007 budget focused on prioritizing and realigning of resources to meet the City's long-term strategic plan. This budget was developed through a collaborative effort, which included all departments during strategic planning sessions. It included a comprehensive review of resources currently in place and their impact on current and future budgets.

Identifying and prioritizing core services should also help find efficiencies, which are always part of the City budget process. Efficiencies created in this budget will reduce incremental costs in future budget years. Moreover, as the City enacts its strategic plan and expands services, efficiencies in current services will be on par with new or additional revenues. The emphasis on identifying and prioritizing core services during the budget process also provided the budget staff with a more focused analysis of the departments requested budgets including staffing, contractual, and materials needs.

The City Manager's budget addresses through increased funding those areas identified as **structurally deficient**. This will be a multi-year effort as we establish adequate appropriations in the operating budget. Previously these items were considered under-funded or funded thru bond sources. As a part of the budget process the City manager identified the following areas as requiring immediate remedy:

- Information Technology/ funding for licenses and maintenance contracts
- Libraries/funding for book replacement

- Capital Equipment/funding for major capital and reinvestment, particularly vehicle replacement.

This and future budgets shall provide funding for the replacement of major equipment and materials through the O&M budget and eventually eliminate the reliance on bond proceeds for these types of purchases.

City staff is presently developing a three to five year technology plan to help guide investments and priorities to maximize opportunities through technology resources. Technology investments are being increased to support growth in systems.

Capital Improvement Program recommendations will focus on modernizing existing infrastructure versus new facilities, the need to develop life cycle standards for existing facilities and infrastructure, and the development of a community facilities plan to better strategize future facility investments.

The City's **investment in its employees** will have a significant impact on its employee retention and attraction over the long and short term. Over the past decade, agreements with the Police and Fire collective bargaining groups have enabled the City of El Paso to progress in terms of competitive pay and benefits; resulting in stability, improved morale and positive management/labor relationships for the public safety employee groups.

The FY 2007 budget fully funds all salary adjustments associated with the approval of the Classification and Pay Plan reforms that were finalized during fiscal year 2006. Employee's salaries were adjusted if their present salary fell below the first step of their new pay

range, which also served to bring them more in line with the labor market. Finally, funding for employee tuition reimbursement continues in place to provide for an internal development of staffing resources, with a goal of reducing turnover and recruiting costs.

**City Council's Policy Priorities** were addressed in the FY 2007 budget as follows:

#### **Fiscal Policy**

- Financial policies updated and adopted by City Council on 4-10-2006
- Expanded Internal Audit function
- Continuously review opportunities for electronic transactions and implement when feasible

#### **Customer Service**

- Customer Service Standards developed for all city departments
- Centralized Customer Service Center and Hotline fully operational in FY2007

#### **Citizen Participation**

- Neighborhood Services Program fully funded for FY 2007

#### **Community Development**

- Open Space Master Plan to be completed and adopted during FY2007
- All major development code rewrites (i.e. new zoning ordinance, subdivision code rewrite and ETJ annexation plan) to be completed in FY2007

#### **Transportation**

- The City of El Paso is committed to correcting operational and

service deficiencies for Sun Metro Mass Transit System by making short and long term changes. These changes include third party management, customer service reviews by transit system experts, major investment in new buses and parts and supplies, changing in staffing and structure to provide better support and performance.

### **Economic Development**

- Funding for Economic Development increased by 21% which includes funding to support an urban redevelopment program, in-house research capabilities, additional staff to support general business services.
- Funding for Regional Economic Development Corporation (REDCO) for recruitment, relocation and outreach services

The City Manager and staff will continue to explore ways to further streamline our operations and costs and improve overall performance and level of service provided to the citizens of El Paso. Through effective strategic planning and budgeting for results the City will make great strides toward its strategic initiatives.

During FY2006 Mayor and Council working with the City Manager developed the City's current strategic plan to provide direction for staff and to provide transparency for the public, thereby increasing public awareness of the City's course and resulting actions. Mayor and Council determined those issues critical to the City's development and then with staff's assistance developed corresponding objectives and steps to accomplish the plan.

The plan should provide the path that enables the City of El Paso to enhance the quality and productivity of its staff, services and support, therefore providing better service and outcomes to its citizens as efficiently, as possible. These efficiencies will allow the flexibility to review and update the plan regularly to maintain focus on the direction the city wishes to follow, while effectively spending its fiscal resources and attaining Mayor and Council's ultimate goal of achieving world-class city status.

## Council Policy Priorities

|                              | Objective   | Strategy   | Departments  |
|------------------------------|---|--|--|
| <b>Citizen Involvement</b>   | To facilitate opportunities for citizens to be involved in local government.                    | <ol style="list-style-type: none"> <li>1.&gt;Create effective neighborhood associations throughout the City.</li> <li>2.&gt;Establish a neighborhood leadership academy.</li> <li>3.&gt;Conduct a demographic study to better understand and meet community needs.</li> <li>4.&gt;Promote youth involvement in the community's future.</li> </ol>  | <ol style="list-style-type: none"> <li>1.&gt;Community and Human Development (CHD) / Neighborhood Services, and Development Services, Police Neighborhood watch program</li> <li>2.&gt;CHD-Neighborhood Services</li> <li>3.&gt;Information Technology and Development Services</li> <li>4.&gt;Representatives from QOL portfolio</li> </ol>   |
| <b>Community Development</b> | To become the most livable city in the United States and be recognized as an international city | <ol style="list-style-type: none"> <li>1.&gt;Reach a consensus on livability indices and finalize recommendations.</li> <li>2.&gt;Identify core principles of smart growth and new urbanism to be incorporated into the comprehensive plan for El Paso.</li> <li>3.&gt;Establish boundaries for Neighborhoods throughout the City of El Paso.</li> <li>4.&gt;Integrate creative sector into economic development efforts and vice versa.</li> </ol>  | <ol style="list-style-type: none"> <li>1.&gt;DCM for Quality of Life Services</li> <li>2.&gt;Development Services, DCM for Development and Infrastructure Services, Environmental Services, and Engineering</li> <li>3.&gt;Community and Human Development, Economic Development, Engineering, and Development Services</li> <li>4.&gt;QOL Portfolio, Economic Development, SMG/CVB, Regional cultural sector and visitor industry leaders, and Library</li> </ol> |
| <b>Customer Service</b>      | To become a high performing, customer-focused organization.                                     | <ol style="list-style-type: none"> <li>1.&gt;Catalyze department heads as change agents for improved customer service.</li> <li>2.&gt;Discover the base-line public perception of current City services and develop instruments for ongoing public surveys of service.</li> <li>3.&gt;Launch an external campaign to promote excellent City customer service as part of the City's marketing and image strategy.</li> <li>4.&gt;Substantially expand ongoing customer services training, reaching all City employees to establish all staff members as City of El Paso ambassadors.</li> </ol> | <ol style="list-style-type: none"> <li>1.&gt;City Manager</li> <li>2.&gt;OMB - base-line survey; all departments on feedback</li> <li>3.&gt;Communications &amp; Public Affairs Office</li> <li>4.&gt;City Manager Office and Human Resources</li> </ol>   |
| <b>Economic Development</b>  | Develop strategies fostering the retention and expansion of existing businesses.                | <ol style="list-style-type: none"> <li>1.&gt;Develop a multi-year/multi-venue "image marketing" and public relations campaign that promotes El Paso's livability and internationalism.</li> <li>2.&gt;Establish collaboration and partnerships between all economic development stakeholders and the community.</li> <li>3.&gt;Develop additional initiatives to support and facilitate economic growth.</li> </ol>  | <ol style="list-style-type: none"> <li>1.&gt;City Manager's Office, Economic Development, and SMG</li> <li>2.&gt;City Manager, Economic Development, DCM Infrastructure, City Lobbyists, International Affairs Office, Airport FTZ, UTEP, Airport, and IT</li> <li>3.&gt;Economic Development, Airport, and City Manager</li> </ol>  |
| <b>Fiscal Policy</b>         | To ensure a long-term financial stability and sustainability of the City Government             | <ol style="list-style-type: none"> <li>1.&gt;Maintain or improve City's credit rating as recognized by external rating agencies</li> <li>2.&gt;Establish identifiable revenue sources to ensure stability of annual budgets</li> <li>3.&gt;Ensure expenditure controls are in place and functioning effectively to ensure fiscal integrity</li> <li>4.&gt;Establish budget practices that ensure sustainability and continuity of programs/services to the community</li> </ol>  | <ol style="list-style-type: none"> <li>1.&gt;Financial Services, OMB, City Manager, and Council</li> <li>2.&gt;OMB</li> <li>3.&gt;OMB and City manager</li> <li>4.&gt;OMB, and City Manager</li> </ol>   |
| <b>Transportation</b>        | To establish a comprehensive transportation system  | <ol style="list-style-type: none"> <li>1.&gt; Maximize economic development opportunities for diverse transportation options</li> <li>2.&gt;Mitigate Traffic Congestion</li> <li>3.&gt;Establish El Paso as an international transportation system hub</li> <li>4.&gt;Establish El Paso as the premier just-in-time (JIT) international commerce port in the United States.</li> </ol>   | <ol style="list-style-type: none"> <li>1.&gt;Airport, Sun Metro, Outside Agencies, Private Industry, Economic Development, and Citizens</li> <li>2.&gt;MPO, Streets, Development Services, and Police</li> <li>3.&gt;Airport, Private Industry, Economic Development, Development Services, and Streets Bridge section</li> <li>4.&gt;Airport, Economic Development, City Manager, Private Industry</li> </ol>   |

# OFFICE OF MANAGEMENT AND BUDGET STAFF

**DAVID R. ALMONTE**  
**OMB DIRECTOR**

**IRENE R. HERNANDEZ**  
**SENIOR STRATEGIC BUDGET ADVISOR**

**RAUL A. ESCOBEDO**  
**STRATEGIC BUDGET ADVISOR**

**STEVEN P. BURMAN**  
**ADMINISTRATIVE ANALYST**

**DEBORAH OLIVAS**  
**CONTRACT BUDGET SPECIALIST**

**LAURA GARCIA**  
**STRATEGIC BUDGET ADVISOR**

**K. NICOLE COTE**  
**BUDGET & MGMT ANALYST**

**NIKOLINA I. GEORGIEVA**  
**GRADUATE INTERN**

**MARY ANN GALLEGOS**  
**LEAD BUDGET & MGMT ANALYST**

**LILIANA AREVALO**  
**BUDGET & MGMT ANALYST**

**ANA L. QUIJANO**  
**ADMINISTRATIVE ASSISTANT**

**CECILIA BERTOLLI**  
**LEAD BUDGET & MGMT ANALYST**

**EDMOND WALKER, JR.**  
**BUDGET & MGMT ANALYST**

**TONY RAMOS**  
**CONTRACT ANALYST**

**AUDREY S. MUELLER**  
**BUDGET SPECIALIST**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of El Paso  
Texas**

For the Fiscal Year Beginning

**September 1, 2005**

President

Executive Director

# Helpful Phone Numbers

## OFFICE OF THE MAYOR - (915) 541-4015

JOHN COOK .....Mayor of El Paso

## OFFICE OF THE CITY MANAGER – (915) 541-4109 – Fax: 541-4866

JOYCE WILSON.....City Manager

## CITY COUNCIL - (915) 541-4145 - Fax: 541-4501

ANN MORGAN LILLY, Representative District 1.....(915) 541-4151  
SUSIE BYRD, Representative District 2 .....(915) 541-4416  
JOSE ALEXANDRO LOZANO, Representative District 3 ... (915) 541-4515  
MELINDA CASTRO, Representative District 4.....(915) 541-4140  
PRESI ORTEGA, Representative District 5 .....(915) 541-4701  
EDDIE HOLGUIN JR., Representative District 6 .....(915) 541-4182  
STEVE ORTEGA, Representative District 7.....(915) 541-4108  
BETO O’ROURKE, Representative District 8.....(915) 541-4123

## FINANCIAL SERVICES - (915) 541-4011 - Fax: (915) 541-4760

WILLIAM F. STUDER, JR.....Deputy City Manager-Financial Services

## OFFICE OF MANAGEMENT AND BUDGET - (915) 541-4777

Fax: (915) 541-4760

DAVID R. ALMONTE ..... Director

Irene R. Hernandez.....Senior Strategic Budget Advisor  
Raul Escobedo..... Strategic Budget Advisor  
Laura Garcia..... Strategic Budget Advisor  
Mary Ann Gallegos..... Lead Budget & Management Analyst  
Cecilia Bertolli..... Lead Budget & Management Analyst  
Tony Ramos..... Contract Analyst  
Steven P. Burman..... Administrative Analyst  
K. Nicole Cote..... Budget Management Analyst  
Liliana Arevalo..... Budget Management Analyst  
Edmond Walker, Jr..... Budget Management Analyst  
Audrey S. Mueller..... Budget Specialist  
Deborah Olivas..... Contract Budget Specialist  
Nikolina I. Georgieva..... Graduate Intern  
Ana Quijano..... Administrative Assistant

## TAX OFFICE - (915) 541-4054 - Fax: (915) 541-4116

JUAN SANDOVAL.....Tax Assessor – Collector

## ACKNOWLEDGEMENTS



DEPARTMENT OF ECONOMIC DEVELOPMENT  
DEVELOPMENT SERVICES DEPARTMENT, PLANNING DIVISION  
DEPARTMENT OF TAX  
CITY MANAGER'S PUBLIC INFORMATION OFFICE  
ERNESTO D. HERNANDEZ, LIBRARY DESKTOP PUBLISHING TECHNICIAN

## ***DOCUMENT GUIDE***

The budget document serves two distinct purposes:

- (1) to present the City Council and public with a clear picture of the services that the City provides; and
- (2) to provide City management with a financial and operating plan.

***Introduction*** - Provides an overview of the key policy issues and programs in the budget, as well as the City's organizational chart and mission.

***Community Profile*** - Background of the City, as well as key statistics about the El Paso community, to help both residents and non-residents put El Paso's budget in perspective.

***Fiscal Overview*** - Explains the taxing process, debt administration and financial position of the City. Illustrates the annual budget cycle and the process by which the budget is amended, including budget policies used as guidelines during the budget process and as financial policies throughout the fiscal year.

***Financial Summaries*** - Consolidated and personnel summaries; sub fund summaries provide an overview of the status of revenue and appropriations for each of the City's funds.

***Budget Detail*** - Provides departmental information on the functions, goals, objectives, performance measures, authorized appropriations and staffing for each City department.

***Capital Improvement Plan*** - Provides a listing of current capital projects by funding source with a projection of anticipated capital needs. A five-year plan will be presented.

***Appendix*** - Contains the budget resolution, which is a statement of budget policy, and a glossary that defines some of the terms used in the budget document.



### ***City of El Paso Vision Statement:***

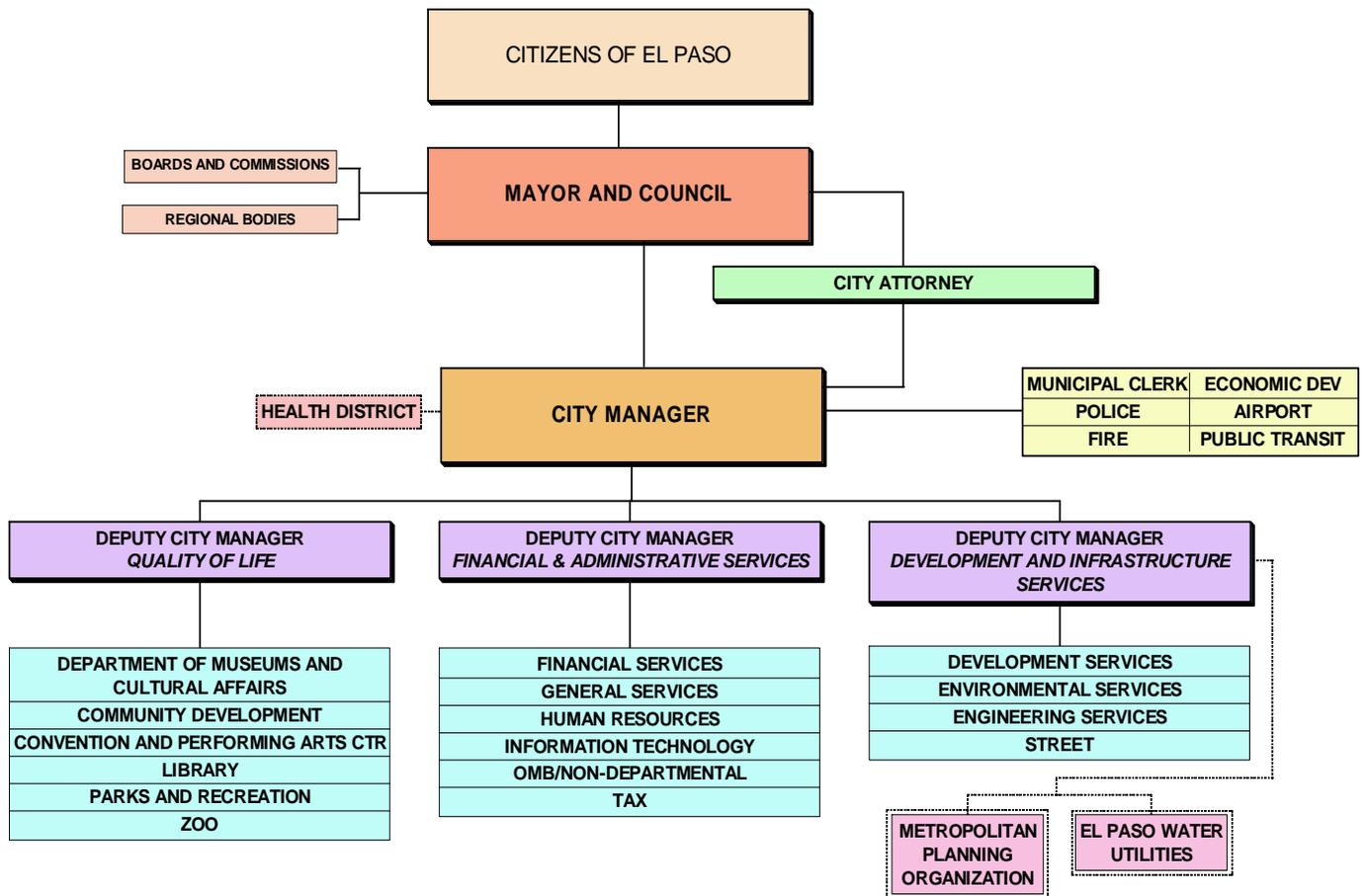
*To establish El Paso as the premier community of the Southwest*

### ***City of El Paso Mission Statement:***

*To create a more vibrant, harmonious and sustainable city by building on existing strengths, exploring new opportunities, fostering regional partnerships and responding to change*

**CITY OF EL PASO ORGANIZATIONAL CHART**

*Fiscal Year 2007*





---

# Introduction

## ***DEPARTMENT DIRECTORS***

*Patrick Abeln*  
El Paso International Airport

*Charlie R. McNabb*  
City Attorney

*Nathalie M. Prise*  
Community & Human Development

*Carmen Arrieta-Candelaria*  
Chief Financial Officer

*Yolanda Alameda*  
Department of Museums & Cultural Affairs

*Patricia Aduato, Deputy City Mgr.*  
Development & Infrastructure Services

*Alan R. Shubert*  
Development Services

*Kathryn B. Dodson*  
Economic Development

*Patrick E. Conner*  
Engineering

*Ellen A. Smyth*  
Environmental Services

*William F. Studer, Jr., Deputy City Mgr.*  
Financial & Administrative Services

*Roberto Rivera*  
El Paso Fire Department

*Jeffrey Belles*  
General Services

*Jorge C. Magana, MD*  
Health District

*Linda Ball Thomas*  
Human Resources

*Gerald Gordier*  
Information Technology

*Carol Brey-Casiano*  
El Paso Public Library System

*Richarda Duffy-Momsen*  
Municipal Clerk

*David R. Almonte*  
Office of Management and Budget

*Norman C. Merrifield*  
Parks and Recreation

*Richard Wiles*  
El Paso Police Department

*Deborah G. Hamlyn, Deputy City Mgr.*  
Quality of Life Services

*Daryl Cole*  
Streets

*Vacant*  
Sun Metro-Mass Transit

*Juan Sandoval*  
Tax

*Lea R. Hutchinson, V.M.D.*  
Zoo

## **BOARDS AND COMMITTEES**

Airport Board  
Architect/ Engineer Selection Committee  
Art Museum Advisory Board  
Brownfields Redevelopment Board  
Building Board of Appeals  
Central Appraisal District Board of Directors  
Citizens Advisory Committee for the Board of the Mass Transit Department  
City Accessibility Advisory Committee  
City Employees' Health Benefit Program Advisory Board  
City Employees Pension Fund Board of Trustees  
City of El Paso Property Finance Authority, Inc. Board of Directors  
City/County Animal Shelter Advisory Committee  
Committee on Border Relations  
Community Center Screening Committee  
Community Development Steering Committee  
Cultural Affairs Advisory Board  
El Paso Bond Overview Advisory Committee  
El Paso City-County Board of Health  
El Paso Community Mental Health/Mental Retardation Center Board of Trustees  
El Paso County 911 District Board of Managers  
El Paso Housing Finance Corporation  
El Paso Mountain Committee  
Fair Housing Task Force  
Fire and Police Pension Board of Trustees  
Flood Damage Prevention Board of Appeals  
Foster Grandparent Program Advisory Council  
Greater El Paso Civic, Convention, and Tourism Advisory Board  
History Museum Board  
Industrial Development Authority  
Information Technology Advisory Board  
Parks and Recreation Advisory Board  
Public Service Board  
Public Utility Regulation Board  
Retired and Senior Volunteer Program (RSVP) Advisory Council  
Revolving Loan Fund Board  
Transportation Policy Board for the El Paso Urban Transportation Study  
Tree Board  
Twelve Travelers Review Committee  
Workforce Retraining Advisory Committee  
Zoning Board of Adjustment

## **COMMISSIONS**

Building and Standards Commission  
Cable Communications Commission  
Charitable Solicitations Commission  
City Plan Commission  
Civil Service Commission  
Ethics Review Commission  
Historic Landmark Commission  
Housing Authority Board of Commissioners  
International Bridge Commission

# Introduction

## ANNUAL SERVICE STATISTICS

| POLICE                          |         |
|---------------------------------|---------|
| # of Law Enforcement Personnel  | 1,349   |
| # of Regional Command Centers   | 5       |
| # of 911 Calls Dispatched       | 484,088 |
| Average Emergency Response Time | 12:36   |
| # of Index Crimes               | 25,098  |

| PUBLIC LIBRARY                   |           |
|----------------------------------|-----------|
| # of Libraries                   | 12        |
| # of Bookmobiles                 | 1         |
| # of Bookmobile Stops / Biweekly | 25        |
| # of Items Checked out/Year      | 2,226,466 |
| # of Titles in Collection        | 240,000   |

| FIRE                               |          |
|------------------------------------|----------|
| # of Uniformed Fire Personnel      | 814      |
| # of Fire Stations                 | 31       |
| Average Emergency Response Time    | 4:22 min |
| # of Fire Responses                | 1,821    |
| # of Hazardous Condition Responses | 2,221    |
| # of Service Calls                 | 4,342    |
| # of Medical Rescue Responses      | 42,563   |

| DMCA-MUSEUM                               |         |
|---|---------|
| # of Yearly Visitors - Total              | 129,595 |
| # of Yearly Visitors - Art Museum         | 57,018  |
| # of Yearly Visitors - History Museum     | 3,094   |
| # of Yearly Visitors - Archaeology Museum | 69,483  |

| PARKS AND RECREATION              |       |
|-----------------------------------|-------|
| # of Parks                        | 175   |
| # of Recreation Centers           | 17    |
| # of Senior Centers               | 9     |
| # of After School Program Sites   | 9     |
| # of Senior Citizen Program Sites | 10    |
| # of Municipal Swimming Pools     | 14    |
| # of Municipal Golf Courses       | 2     |
| Total Acreage                     | 2,387 |

| DMCA-ARTS AND CULTURE                   |         |
|---|---------|
| Attendance:                             |         |
| Performing Events                       | 74,731  |
| Direct Funding Programs                 | 304,490 |
| Arts in Education Programs              | 3,212   |
| Art Window&People's Gallery(Recep Only) | 428     |

| ZOO                          |         |
|------------------------------|---------|
| # of Yearly Visitors - Total | 286,614 |

| STREETS                                |         |
|--|---------|
| Miles of Paved Roads                   | 1,920   |
| Square Yards of Street Resurface/Rehab | 312,156 |
| Miles of Storm Water Conduit           | 808     |
| # of Storm Water Inlets                | 2,810   |
| # of Signaled Intersections Maintained | 574     |

| GENERAL SERVICES/FLEET      |            |
|-----------------------------|------------|
| # of Units in Fleet         | 2,300      |
| Miles of Operation Per Year | 22,000,000 |

| ENVIRONMENTAL SRVCS/SOLID WASTE    |         |
|------------------------------------|---------|
| Tons of Recyclables Collected/Year | 8,000   |
| Tons of Waste Collected Per Year   | 330,000 |

| PUBLIC TRANSIT                   |           |
|----------------------------------|-----------|
| # of Fixed-Route Buses           | 172       |
| Miles of Fixed-Route Bus Service | 7,034,304 |
| # of LIFT Buses                  | 55        |
| Miles of LIFT Bus Service        | 2,097,191 |

| DEVELOPMENT SRVCS-B.P.I.     |        |
|------------------------------|--------|
| # of Building Permits Issued | 13,975 |
| # of Total Permits Issued    | 27,244 |
| # of Commercial Inspections  | 15,796 |
| # of Residential Inspections | 84,717 |

| HEALTH                                |        |
|---------------------------------------|--------|
| # of Immunizations                    | 90,997 |
| # of HIV Tests Administered           | 234    |
| # of Food Inspections                 | 8,251  |
| # of Food Complaint Investigations    | 1,422  |
| Average Monthly Participation in WIC  | 48,500 |
| # of Mosquito Traps Set               | 359    |
| # of Dental Clinic Visits             | 10,101 |
| # of Animal Cruelty Investigations    | 2,936  |
| # of Stray Animal - No Owner Contacts | 19,822 |



At the westernmost edge of Texas is El Paso, a city where the Wild West meets the Spicy Southwest. El Paso, the state's sixth largest city, the nation's second safest, as ranked by Morgan Quinto Research Company, is known as the "Sun City." The City is rich with the history of Spanish conquistadors, ancient highways, buffalo soldiers, gunfighters, saloons and border disputes. Culturally, the City is a true fusion of American and Mexican traditions distinct and unique from our East Texas neighbors. We welcome you to experience the vibrant, unique El Paso and the treasures it has to offer.

## EL PASO AT A GLANCE



The land area for the City is 250.9 square miles. The land area for the County is 1,058 square miles. The altitude is 4,000 Square feet ASL. The latitude is 31° 45 min. 31.9 Sec. N.



The longitude is 106° 29 Min. 34.4 Sec. W. El Paso is in the Mountain Time Zone.



The average household size is 3.07. The average family size is 3.54. The average commute time is 22.4 minutes; 2.3 percent commute by bus and 15.8 percent commute through carpools. 12.6 percent of the population are civilian veterans.



28.7 percent of El Pasoans speak English and no other language when at home; 68.9 percent speak Spanish as their primary language within the home.

*Source: U.S. Census Bureau. (Census 2000)*

# Community Profile

## LIVING IN EL PASO

### THE CULTURE

The best of two nations and three states converge at the western most tip of Texas in El Paso. A warm and friendly mosaic of cultures, traditions, and ethnic groups are nestled against the rugged Franklin Mountains and along the Rio Grande. This diversity places El Paso at the forefront of communities transcending borders—a truly global culture right in our own backyard.

The City of El Paso's heritage is unlike any other with our ancestry deriving from many sources. The Spanish explorer Don Juan de Oñate and the Franciscan monks who accompanied this conquistador on his journey to settle the limits of the Spanish colonial frontier discovered the area. The settlement of the El Paso del Norte region led to further colonization, the establishment of Spanish missions, and the introduction of Christianity to the indigenous population. The Spanish cultural influence remains alive to this day in the form of our City's architecture, language, customs, and traditions.

The colonial territory of Mexico, which included El Paso, gained independence from Spain in 1821 and established itself as a military and economic power with great influence upon this region. Along with the rise of Mexico came the prominence of the Mestizo culture, a cross of European and indigenous civilizations, which left its imprint on El Paso. The Mestizos have made significant and distinctive contributions to our community in art, literature, music, and cuisine while continuing many traditions of our Spanish founders.



The State of Texas, newly admitted to the union in 1845, facilitated the movement to settle the west and brought Americans of all walks of life to El Paso; some just passed through while others settled and prospered. The expansion westward brought new industries to El Paso from ranching and dairy farming to the production of pima cotton and pecans. This dramatic growth brought forth people who sought new beginnings and prosperity, and helped to create our frontier spirit and cowboy heritage adding yet another powerful influence to our varied cultural milieu. The 20<sup>th</sup> Century has exhibited a solidification of our many cultural attributes as they have blended seamlessly to create a community that is uniquely American. Our citizens are imbued with a pioneering spirit looking to the future and all its grand possibilities yet, remembering our rich history. This unique synergy of perspectives and ideals has propelled our city to ever-greater success and prosperity. From our centuries old Spanish missions and Tex-Mex cuisine to our frontier spirit, this eclectic mix of ideas and traditions weave a cultural tapestry unique to El Paso, and has forged our outlook for a bright and exciting future as the City of the “New Old West” in the 21<sup>st</sup> Century.

## THE CLIMATE

The sun shines 302 days per year in El Paso, 83 percent of daylight hours, according to the El Paso Weather Bureau. Low humidity and moderate rainfall combine to create a mild, year-round climate exclusive to the region. In addition to a long summer full of entertaining recreational and cultural events, El Pasoans enjoy the flexibility of attending many outdoor exhibitions, concerts, and sporting events well into the winter months. In fact, El Paso's short winters provide numerous recreational opportunities throughout the year.

*Source: U.S. National Weather Services, El Paso Weather Bureau*



### AVERAGE SEASONAL TEMPERATURES IN EL PASO

(Temperatures are in degrees Fahrenheit)

| Month       | Avg. Temperature | Avg. Low    | Avg. High   | Avg. Rainfall   |
|-------------|------------------|-------------|-------------|-----------------|
| January     | 42.8             | 29.4        | 56.1        | 0.44 in.        |
| February    | 48.1             | 33.9        | 62.2        | 0.41 in.        |
| March       | 55.1             | 40.2        | 69.9        | 0.33 in.        |
| April       | 63.4             | 48.0        | 78.7        | 0.25 in.        |
| May         | 71.8             | 56.5        | 87.1        | 0.37 in.        |
| June        | 80.4             | 64.3        | 96.5        | 0.65 in.        |
| July        | 82.3             | 68.4        | 96.1        | 1.60 in.        |
| August      | 80.1             | 66.6        | 93.5        | 1.50 in.        |
| September   | 74.4             | 61.6        | 87.1        | 1.30 in.        |
| October     | 64.0             | 49.6        | 78.4        | 0.69 in.        |
| November    | 52.4             | 38.4        | 66.4        | 0.40 in.        |
| December    | 44.0             | 30.6        | 57.7        | 0.50 in.        |
| <b>YEAR</b> | <b>63.3</b>      | <b>49.0</b> | <b>77.5</b> | <b>8.81 in.</b> |

# Community Profile



## CRIME RATE

**E**l Paso's overall crime rate has continued to decrease in recent years despite the constant growth that the City has experienced during the same period. Significant strides in crime reduction in El Paso have been made possible by the partnership that exists between the El Paso Police Department and the community through its philosophy of Community Policing. In addition to the 16 community action groups that employ a proactive approach to preventing crime in El Paso, technological advances have improved the ability of officers to meet the department's mission and goals. The Morgan Quinto Research Company has selected El Paso as the second safest city with a population exceeding 500,000 for 2005.

*Source: City of El Paso, Police Department, October 2006*



## HIGHER EDUCATION

**A**s the second oldest academic institution in the University of Texas system, the University of Texas at El Paso (UTEP) was founded in 1914. The University's academic structure consists of six colleges and thirteen doctoral programs. The 366-acre campus enrolled approximately 18,918 students in the 2004-2005 academic year. UTEP has been designated as a Doctoral/Research-Intensive University in the Carnegie Classification of Institutions of Higher Education. UTEP is the only doctoral-research university in the United States with a Mexican-American majority student population.

*Source: UTEP Center for Institutional. Evaluation and Research and Planning*



In 1966, Coach Don Haskins of Texas Western College (now the University of Texas at El Paso) started - for the first time in NCAA basketball championship history - five African-American players against an all-white Kentucky team. In a game that has come to represent a breakthrough for African-Americans in college sports, the Miners of Texas Western defeated the

Wildcats for the championship.

The Walt Disney Pictures and Jerry Bruckheimer Productions film, "Glory Road," based on the story of the 1966 team, was released nationwide on Jan. 13, 2006.



*Source: UTEP Athletics ([www.ia.utep.edu](http://www.ia.utep.edu))*



El Paso Community College is one of the largest comprehensive community colleges in the nation. The college district currently serves more than 18,000 credit students and 10,000 non-credit students each semester at its five campuses and other satellite sites located throughout the County. With televised courses and distance learning technology, the college offers increased educational opportunities and accessibility for all members of the community.

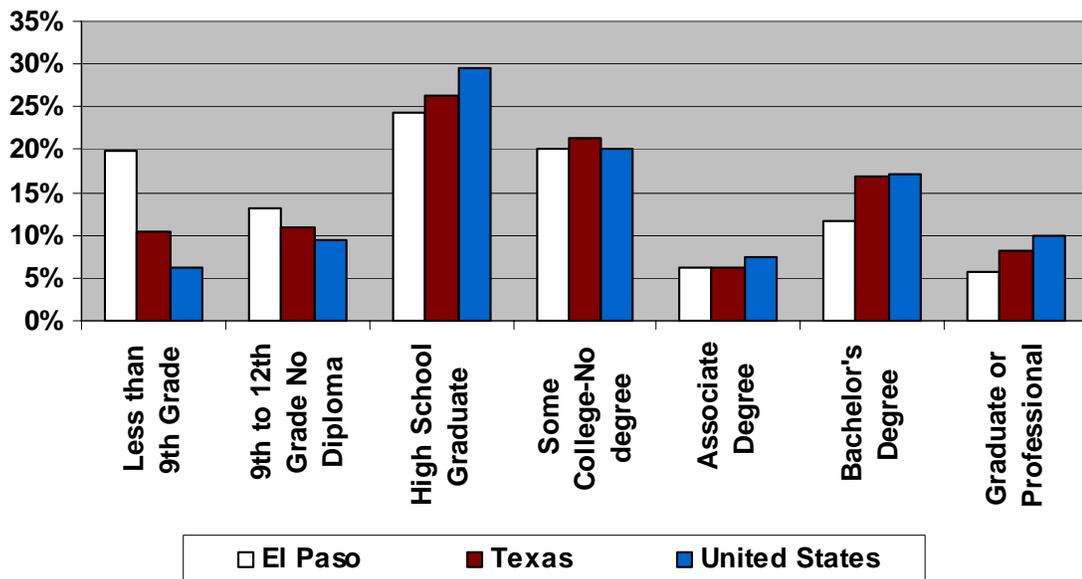
Source: EPCC web page: [www.epcc.edu](http://www.epcc.edu)

Founded in 1888, New Mexico State University (NMSU), located in nearby Las Cruces, New Mexico, provides an additional higher education option for area residents. NMSU offers a full spectrum of Bachelors and Masters Degree programs plus 24 doctoral programs. The University has been nationally recognized as an "Extensive - doctoral/research university" by the Carnegie Foundation, that organization's top designation. NMSU is regarded as one of the top universities for minority students. NMSU offers in-state tuition to residents of several Texas border counties including El Paso County.



The University of Phoenix, Webster University, Park University at Fort Bliss, Texas, and other sites in the region offer more than 30 technical and career training facilities.

## El Paso County Population by Educational Attainment



Source: U.S. Census Bureau, Supplementary Survey 2005

# Community Profile

## TOURIST ATTRACTIONS AND POINTS OF LOCAL INTEREST

### Amigo Airshow



Held at Biggs Army Airfield in October, this air show is recognized as one of the nation's best. Military and civilian aircraft, static displays, live entertainment, and performances by world-renowned flying teams make the Amigo Airshow a highly anticipated event each year. For more information contact 915-545-2864.

### Chamizal National Memorial



The memorial was established in recognition of the amicable resolution of a dispute between the United States and Mexico over this section of the borderland in 1963. Included are an outdoor amphitheater, a 55-acre park, a museum, the Los Paisanos Gallery, and a 500-seat theater. Several festivals are held each year that reflect the theme of the memorial at 800 S. San Marcial St. Call 915-532-7273.

### El Paso Museum of Art



In its new downtown location adjacent to the Arts Festival Plaza, the museum is home of the famous Kress Collection. In addition, the museum includes the Tom Lea Gallery, the DeWetter Gallery and the Contemporary Gallery, featuring changing exhibits throughout the year. For more information, call 915-532-1707.

### Hueco Tanks State Park



This Area derives its name from the huge basin-shaped rocks that catch and hold rain. The park features world-class rock climbing, hiking, picnicking and camping, as well as cave paintings that date back as far as 1500B.C. It is located twenty miles east of El Paso on Highway 62. For more information call 915-857-1135.

### Insights Museum



A world of hands-on learning experiences where more than 80 hands-on science and technology exhibits offer fun and facts for all ages. It is located in Downtown El Paso and within walking distance of the E.P. Museum of Art. For more information call 915-534-0000.

### El Paso Zoo



The El Paso Zoo is an eighteen-acre complex that is home to more than 600 animals of 175 species in a variety of natural habitat exhibits including a Reptile House, American Biome, Americas Aviary, Paraje, Birds of Prey, Forest Atrium, Asian Grasslands, Asian Endangered Walk, and an Elephant Complex. For more information, call 915-821-1850.

## The Mission Trail



Follow in the footsteps of Don Juan de Oñate. Among the oldest roads in the country, the Mission Trail is rooted in history dating back more than 400 years. There are three missions to visit, including the oldest building in Texas.

## Magoffin Home State Park



The Magoffin Home, built in 1875 by pioneer Joseph Magoffin, is El Paso's only historic house museum. The nineteen room, adobe home is a prime example of Territorial style architecture, a style that emerged in the southwest in the mid 1800s. For more information, call 1-800-792-1112.

## Sun Bowl



At high noon on New Year's Eve, El Paso proudly hosts the Sun Bowl. First played in 1935, this post-season classic pits two nationally acclaimed NCAA Division I football teams in a head-to-head classic college football competition. For information go to [www.sunbowl.org](http://www.sunbowl.org).

## Tigua Indian Cultural Center



Observe the cultural traditions of the Tigua Indian Tribe at the Ysleta del Sur Pueblo. Witness ancient Tigua chants and dances on the plaza, and relive more than 350 years of pueblo history at the museum. A gift shop and the Cacique Restaurant are also located on the premises just three quarters of a mile from the historic Ysleta Mission at 9430 Socorro Road. Call 915-859-5287 for more information.

## Viva El Paso



Depicting the history of the El Paso region, the colorful musical drama is played at the stunning McKelligon Canyon Amphitheater, where the backdrop of the stage is a dramatic mountain cliff. Performances are Thursday through Saturday in June, July, and August. For more information, call 915-565-6900.

# Community Profile

## Wyler Aerial Tramway



Originally built in 1959 to carry KTSM employees to the broadcast tower at the top of the Franklin Mountains, the tram, operated by Texas Parks Department, is a four-minute ride to the 5,632-foot Ranger Peak. Observers can scan hundreds of miles of the far west corners of the Lone Star State as well as Old and New Mexico. Call 915-566-6622.



## LOCATION AND HISTORY

The City of El Paso is located at the westernmost tip of the state of Texas on the United States border with Mexico. Founded over four centuries ago as an outpost for traders and missionaries in the West, El Paso has been a dynamic city for over four hundred years. Situated south of the state line of New Mexico and on the international boundary with Mexico, El Paso wraps around the southern tip of the Franklin Mountains at the southernmost point of the Rocky Mountain chain. The international boundary between the United States and Mexico bisects the downtown areas of the City of El Paso and Ciudad Juárez, Mexico. Literally translated, El Paso means “The Pass”, which is a name well suited for the lowest altitude all-weather pass through the Rocky Mountains. Of the many things that make El Paso special - its diverse economy, unique cultural blend, and mild climate make it a great place to live and work.

Since the appearance of the first Europeans on the North American Continent, El Paso has been a major crossroad for continental north-south and east-west traffic. The most significant account of a crossing, written by Captain Antonio de Espejo, renowned for naming New Mexico, on November 11, 1583, when he and his party camped between what is now downtown El Paso and the Cordova



Island Bridge. Espejo wrote in his journal about the Gorge at the Curves (La Barranca de Las Vueltas) a site that has been identified as being located at the western edge of the University of Texas at El Paso Campus. This date is the one most frequently cited as official evidence of an El Paso crossing, though many historians believe that Alvar Nunez Cabeza de Vaca visited El Paso in 1536.

In January of 1598 Juan de Oñate, with 83 ox-drawn wagons and carts and over 500 men, women, and children, set out on the first major colonization effort of the new world. The expedition began in a village south of Chihuahua, Mexico and headed towards the frontier regions of New Spain, present-day West Texas and New Mexico. On April 20, after traveling for four months across a 325-mile stretch of desert, the exhausted travelers finally reached the cooling waters of the Rio Grande in the vicinity of modern day El Paso. On April 30, 1598, after ten days of resting and feasting, the Oñate expedition gathered in their finest clothing to commemorate their gratitude with a day of thanksgiving. This event took place twenty-two years before the Pilgrims set sail from England to land on Plymouth Rock.

In 1659, the first permanent European settlement was established in the Valley, and the Mission of Guadalupe was erected. The Mission still stands in the central square of the City of Juarez, Mexico. Other historic missions located in El Paso County are, the Ysleta del Sur, Socorro, and San Elizario Missions. Both the Ysleta and Socorro Missions were founded over 300 years ago, built in 1682. These two missions are both registered in the National Register of Historic Places. The San Elizario Mission was erected in 1780 as a presidio (Spanish Fort) and was later converted to a mission.

The United States established the first army post in the region in 1854. Since that time, Fort Bliss has continued to be a highly strategic military installation. Fort Bliss was named after Colonel William Wallace Smith Bliss who died of yellow fever in New Orleans in 1853. Bliss, and his mentor General Zachary Taylor, were heroes of the Mexican American War (1846-1848). William W. S. Bliss married General Taylor's only surviving daughter, Elizabeth. Taylor's other daughter Sara Knox Taylor had tragically died two months after her marriage to Jefferson Davis who later became President of the Confederacy during the Civil War. After the President's untimely death in 1850, Bliss served in New Orleans until his own death in 1853. In 1955 Bliss' body was excavated in New Orleans and re-interred at the Ft. Bliss National Cemetery.

### THE RIO GRANDE

The Rio Grande serves as a significant part of the international boundary between the City of El Paso and Ciudad Juarez, Mexico. The Rio Grande means "big river" in English, but today it hardly depicts the image that the name conjures up due to the many dams that have been built along it for irrigation. The river was once a sprawling three-mile wide body of water dotted with an estimated three hundred islands.

The survey of the river took eight years to complete and resulted in the deaths of several



# Community Profile

surveyors. Both countries had disputed the location of the international boundary between the United States and Mexico since the end of the Mexican American War in 1848. In June 1962, President John F. Kennedy initiated talks with President Lopez Mateos of Mexico and determined that relations with Mexico would not improve until the disputed location of the international boundary was resolved. Realigning the border, relocating homes, businesses, schools, and giving up portions of railroad tracks were the larger issues confronted by diplomats during the implementation of the Chamizal Convention in 1969. Through this convention Mexico received 437 acres of land (and all attachments) from the United States, and the border dispute was officially settled. Much of the disputed area on both sides of the border was made into parkland. The U.S. National Parks Service maintains the Chamizal Park on the U.S. side and it plays host to a variety of community events during the year including the Chamizal Film Festival and the summer concert series, Music Under the Stars.

## ECONOMIC SUMMIT

In August of 2005, the City of El Paso joined in a collaborative effort to strategically define the path of the City. This two-day event included working seminars on six targeted sectors: military, tourism, transportation, manufacturing, medical and the “next generation economy.” From these seminars advisory cabinets and a lyceum has been created to assist the Mayor and City Council in accomplishing the targeted directives. Each sector identified has a unique economic impact on the El Paso region and is discussed in the following pages.

## MILITARY: FORT BLISS

The City of El Paso is home to Fort Bliss, the largest Air Defense Artillery Training Center in the world. Since 1848, Fort Bliss has grown steadily alongside its host city. Located in the northeastern region of El Paso, Fort Bliss currently stretches over 1,119,700 acres into southern New Mexico. The base occupies an area larger than the entire state of Rhode Island.



Fort Bliss hosts “Roving Sands,” the world’s largest Joint Tactical Air Operations exercise that utilizes Army, Marine, and multinational air defense units to create an integrated air defense network. While the primary mission of the post is air defense, it is also home to the U.S. Army Sergeants Major Academy, Joint Task Force-6, and the William Beaumont Army Medical Center. As of December 2005, Fort Bliss supports on average nearly 125,522 combined military and civilian personnel. 16,164 are active duty military personnel, 4,112 inactive reserve units, 31,714 are retirees, 7,227 are civilian employees, and 66,305 are family members of active and retired military.

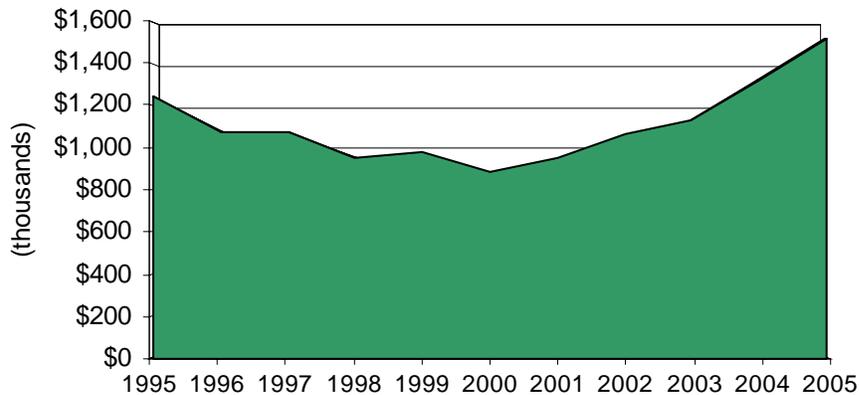
Fort Bliss has a significant impact on the local El Paso economy, estimated at approximately \$1.52 billion in 2005. Included in this estimate are base employee salaries, retiree pensions, local contracts, and affected commerce.

## Fort Bliss Population Profile Est. Annual Average 2005

Civilians  
Total      Military  
Active Duty      Reserve Units



## Fort Bliss Economic Impact on El Paso Total Expenditures 1995-2005



Source: Fort Bliss Directorate of Resource Management, Equipment and Documentation, 2006.

## BASE REALIGNMENT AND CLOSURE

The Pentagon's Defense Base Realignment and Closure (BRAC) list, signed by President Bush on the 16<sup>th</sup> of September, will have a significant economic impact on El Paso. Over four years, an estimated 20,000 soldiers will be gained from this realignment. The number of family members is estimated at 28,000 making the total population impact approximately 48,000. As of September 2006 Fort Bliss has received approximately 5,000 soldiers. In FY2007, Fort Bliss will experience a net loss of soldiers



due to the relocation of the U.S. Army Artillery Defense School to Fort Sill, Oklahoma. The relocation was recommended as part of BRAC in 2005. However, the long-term economic impact gain over the next few years is estimated at \$2.5 billion, which would be a 10 percent to 15 percent growth in the gross regional product. The local Chamber of Commerce, associations, universities and school districts have been working together to ensure that soldiers and their families are welcomed to the El Paso/Fort Bliss community and to provide businesses with the necessary support and information, to ensure their success in capturing business opportunities at the post.

Source: Team El Paso, El Paso Greater Chamber of Commerce, October 2006.

# Community Profile

## TOURISM

**E**l Paso is a unique area rich with history. The City of El Paso, Texas and Ciudad Juarez, Mexico are closely linked both economically and culturally. From Ballet Folklorico to spicy Tex-Mex cuisine, the feeling of Mexico is always present.



At the heart of the city is the Franklin Mountains State Park, not only the largest urban state park in Texas, but also the largest park in the United States that is entirely within a city's limits. The Franklin Mountains enrich El Paso, providing a home for Wyler Aerial Tramway, hiking, and several species of plants and wildlife. A city renowned for its rock-climbing destinations and municipal golf courses, plus legendary Tex-Mex restaurants, is also the home to numerous galleries and performing arts groups. It is an exciting time for El Paso as the newly renovated Plaza Theatre and the new History Museum, scheduled to open January of 2007, will add to the attractions available to visitors and locals alike.

| <b>El Paso</b>  | <b>2001</b> | <b>2002</b> | <b>2003</b> | <b>2004</b> | <b>2005</b> |
|---|-------------|-------------|-------------|-------------|-------------|
| <b>Total Direct Travel Spending (\$Mil)</b>                     | 620.6       | 916.6       | 956         | 1,071       | 1,199       |
| <b>Visitor Spending at Hotel, Motel (\$Mil)</b>                 | 537         | 536.9       | 562         | 641         | 718         |
| <b>Industry Employment Generated by Travel Spending (#Jobs)</b> | 10,710      | 10,560      | 10,730      | 11,690      | 11,770      |
| <b>Total Tax Receipts Generated by Travel Spending (\$Mil)</b>  | 71.4        | 71.9        | 73.6        | 79.6        | 84.1        |

Source: Dean Runyan Associates, October 2006.

## MEDICAL

El Paso has a fast growing population and economy, and the need for quality health care and research is increasing. In 1999 community leaders took the first steps to make El Paso the destination for a new medical school. The community is an active supporter of the medical school. Currently, Texas



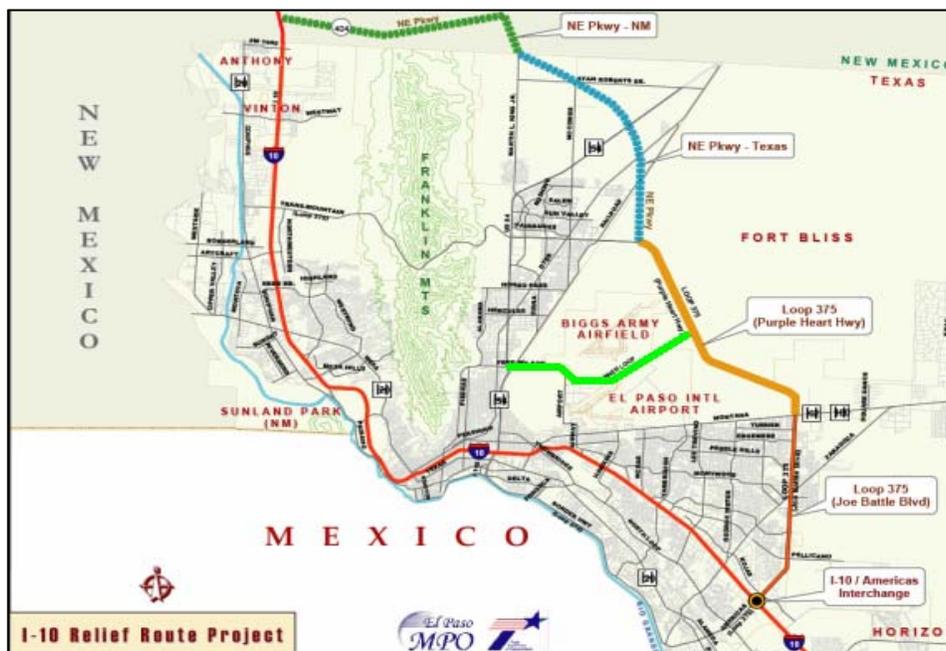
University has begun one of the largest capital campaigns in City history to raise approximately \$25 million required to ensure the completion of the school and fund its operation. They currently have raised \$16.1 million and celebrated the ribbon cutting for the Medical Science Building on January 31, 2006.

In addition to the new medical school, Tenet's Sierra Providence Health Network announced in August of 2005 that a new 100-bed acute-care hospital to serve the fast-growing eastside community of El Paso, Texas. The hospital is expected to create between 750 and 1,000 jobs. As our community continues to grow, the need for comprehensive medical services will also increase. Together we are working to ensure that El Paso's medical needs are met today and in the future.

Source: Texas Tech Medical School, October 2006

## TRANSPORTATION

El Paso's growth leads to another significant topic – transportation. The City has a major artery of commerce running right through the heart of the city. It is used by commuters, by visitors and by commerce as the preferred route of mobility. City Council's goal is to make the local transit system more viable and attractive as an alternate mode of transportation; thereby reducing the number of vehicles on the roads, resulting in less congestion. Together with the Texas Department of Transportation and the Metropolitan Planning Organization the City is working to create a plan to ease the traffic commute and assist the large volume of trucks transporting goods from Mexico and through the Interstate 10. The following Interstate 10 relief route depicts just one long-range plan that will assist El Paso in being better suited for the growth and expansion of the city.



The City operates both an International Airport and a Mass Transit system. Both are vital to local and international transport of passengers and cargo.

### Air Transportation

|                               |              |
|-------------------------------|--------------|
| El Paso International Airport |              |
| Annual Passengers             | 3.37 Million |
| Annual Freight                | 86,218 tons  |
| Annual Mail                   | 1,986 tons   |

### Ground Transportation

|                       |        |
|-----------------------|--------|
| Sun Metro             |        |
| Number of Buses       | 171    |
| Annual Miles Traveled | 21,600 |
| Number of Routes      | 64     |
| Number of Bus Stops   | 3,037  |

# Community Profile

## WATER AND SEWER SERVICE

The El Paso Public Service Board administers water supply and sewage. Although current water supplies, obtained from a combination of the Hueco Bolson and the Rio Grande River, are adequate for the anticipated growth of the City into the 21st century, the Public Service Board is implementing a detailed plan aimed at providing a reliable supply of fresh water for the next 100 years. Water conservation is practiced throughout the year.

El Paso will soon be the site of the world's largest inland desalination plant. This plant represents a forward-looking strategy in water supply — not only for a region but also for a world that is increasingly challenged by short supplies



of fresh water. A joint project of El Paso Water Utilities and Ft. Bliss, El Paso's desalination facilities will produce 27.5 million gallons of fresh water daily (MGD) making it a critical component of the region's water portfolio. Using a previously unusable brackish groundwater supply, the El Paso/Ft. Bliss facilities are creating a new supply of water — water from water. The desalination facilities will increase El Paso Water Utilities' fresh water production by approximately 25%, over current demand, and will include a learning center, groundwater wells, transmission pipelines, storage and pumping facilities and the disposal of concentrate, the residual that remains after the desalination process.

*Source: El Paso Water Utilities, 2006*

## STORM 2006

Since July 27, 2006, El Paso has seen unprecedented amounts of rainfall. El Paso's average annual rainfall is approximately 8 inches, this year the city has seen more than twice this amount. The preliminary damage assessments made by local officials included \$21 million in public infrastructure, \$77 million in private property with over 1,515 homes damaged in the County. On August 15, 2006, President George W. Bush signed federal disaster declaration for the affected flood areas throughout the County. This



declaration allows FEMA to offer disaster aid in the form of individual and public assistance, and hazard mitigation to those affected by the flooding. To address the damage and begin the recovery effort, the City of El Paso has reprogrammed millions of dollars in capital improvement projects and reevaluated project priorities. Currently, the City is involved in the creation of a Stormwater Management and Utility District to assist with the recovery efforts and future planning of flood control.

## MANUFACTURING

Since 1995, El Paso has experienced a 21% decrease in manufacturing employment. Once the capital of the denim garment industry from 1960 to 1980, El Paso now looks to other sectors and industries to take advantage of the large workforce. Though El Paso has seen a decline in manufacturing, the support industries for the Maquiladoras, or twin plants, located in El Paso's sister city Ciudad Juarez, Chihuahua, Mexico, are increasing. El Paso derives significant economic benefit from the maquiladora industry in Cd. Juarez, including a payroll of \$247.8 million for maquila employees who live on the U.S. side of the border. In addition, the production sharing of the border economy has attracted companion industries to the area with the maquiladora industry purchasing \$1.6 billion worth of services in El Paso, as estimated by the Federal Reserve Bank of Dallas. The industry has generated jobs in El Paso in indirect support industries including retail sales, manufacturing support services, professional support services, and transportation, banking and commercial and residential construction.

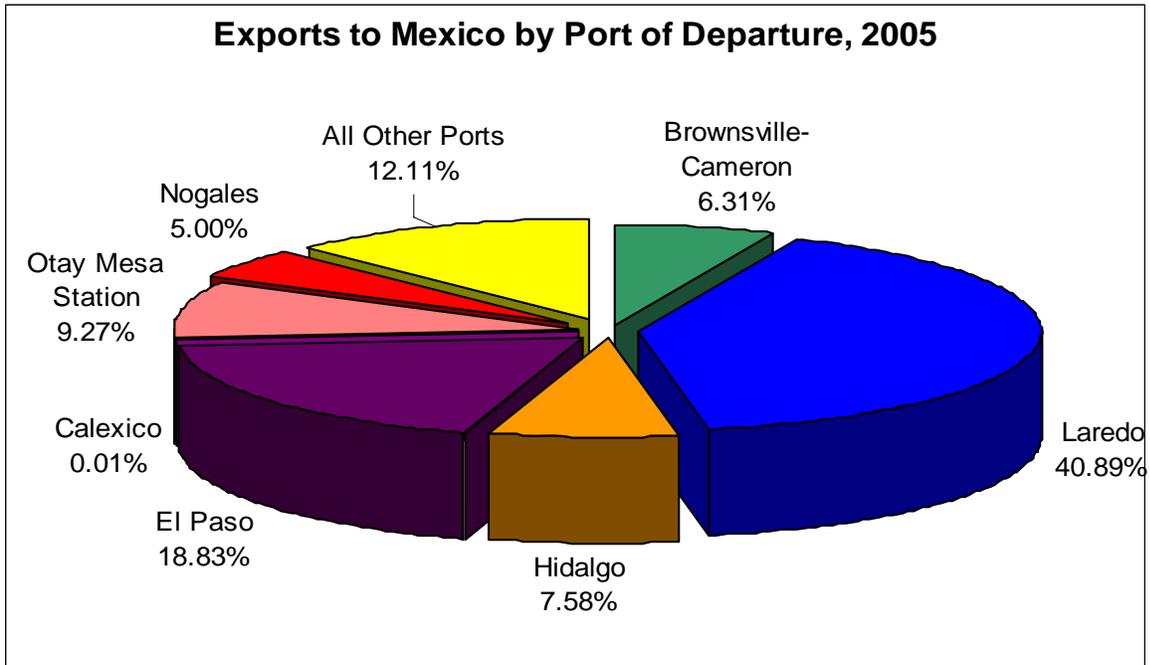
El Paso offers internationally competitive operating costs for a wide range of manufacturers. However, the future of manufacturing in El Paso will likely arise from the attraction of Research and Development operations in specified industry clusters. As a result, El Paso's manufacturing opportunities lay not in the cost of labor, but in the quality of education. Specifically, UTEP's development of a research presence in the academic arena and our public schools producing high quality graduates with core skills and competencies built on a solid foundation will change our course as a City allowing the employers to have a labor force that is ready and able to compete successfully in the new global economy.

## INTERNATIONAL TRADE

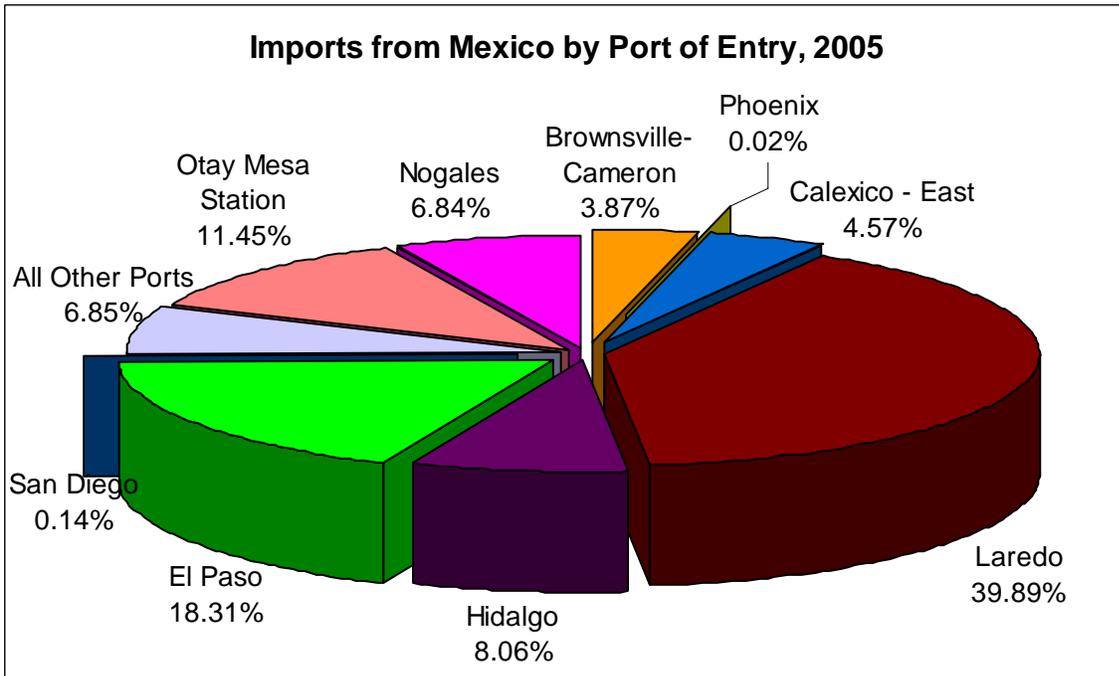
International sales data from Austin and Washington confirm that Mexico continues to be the largest export market for Texas products. Texas shipments to Mexico exceeded \$79 billion in 2005. Computer and electronic products, transportation equipment, electrical equipment and appliances remain the leading Texas export sectors to customers south of the Border. Much of this traffic moves through El Paso. For 2005, the Bureau of Transportation Statistics reports that over \$18.89 billion worth of exports to Mexico were shipped through port facilities in the City of El Paso, approximately 24 percent of all Texas exports.

Merchandise imports through El Paso are also strong. In 2005, the value of imports from Mexico through El Paso surpassed \$24.5 billion. The City is the second largest importer/exporter along the U.S. southern border.

# Community Profile



Source: Texas Centers for Border Economic and Enterprise Development, Border Trade Data, October 2006.



Source: Texas Centers for Border Economic and Enterprise Development, Border Trade Data, October 2006.

## NEXT GENERATION ECONOMY

**E**l Paso's growth and new focus will ensure that the City is looking beyond today and is striving to determine what is on the horizon. In 2005-2006 El Paso became the home to 3 new call centers and EDS, a global software engineering firm. El Paso, as a result, will see an estimated 1,850 new jobs. "High performance communities" or those who are achieving rapid income growth have a strong emphasis on entrepreneurship, access to equity capital and innovation and research. In most communities, developing this infrastructure requires a common organizational effort that includes senior leaders from the academic, business, government and non-profit sectors. El Paso is focused on developing pipelines in the three areas that are stimulating rapid income growth: entrepreneurship, equity capital and innovation/research and development. Through this plan and developing a program that the people of El Paso can support and foster, the next generation of El Paso's economy will come to fruition.

### Major Economic Indicators for Metropolitan Statistical Area El Paso

|  | 2004      | 2005      | Proj. 2006 | Proj. 2007 |
|--|-----------|-----------|------------|------------|
| Personal Income<br>(Billions of Dollars)                             | \$15.4    | \$16.3    | \$16.9     | \$18.2     |
| % Change   | 5.3%      | 5.6%      | 5.7%       | 5.8%       |
| Retail Sales*<br>(Millions of Dollars)                               | \$7311.0  | \$7605.9  | \$7979.5   | \$8368.9   |
| % Change   | 5.9%      | 4.0%      | 4.9%       | 4.9%       |
| Real GMP<br>(Billions of 1996 Dollars)                               | \$15.9    | \$16.5    | \$17.23    | \$17.87    |
| % Change   | 3.4%      | 3.8%      | 3.9%       | 3.7%       |
| Business Establishments  | 12,610    | 12,892    | 13,139     | 13,369     |
| % Change   | 0.7%      | 2.2%      | 1.9%       | 1.8%       |
| Population   | 713,126   | 725,055   | 738,504    | 752,923    |
| % Change   | 1.5%      | 1.7%      | 1.9%       | 2.0%       |
| Net Migration (Thousands)  | 234       | 1,637     | 3,101      | 4,023      |
| Employment   | 339,782   | 347,563   | 356,177    | 346,174    |
| % Change   | -0.2%     | 1.3%      | 1.9%       | 2.2%       |
| Housing Starts   | 3,756     | 4,217     | 4,606      | 5,078      |
| % Change   | 38.2%     | -0.7%     | -3.9%      | 0.9%       |
| New House Prices   | \$108,791 | \$118,400 | \$123,858  | \$127,436  |
| % Change   | 3.7%      | 3.2%      | 1.4%       | 3.9%       |
| Northbound Int'l Bridge Crossings<br>(Millions of Personal Vehicles) | 14,816    | 16,189    | 16,375     | 16,585     |
| % Change   | 8.2%      | 9.3%      | 1.1%       | 1.3%       |

\*El Paso total unadjusted retail sales reported in millions of nominal dollars.

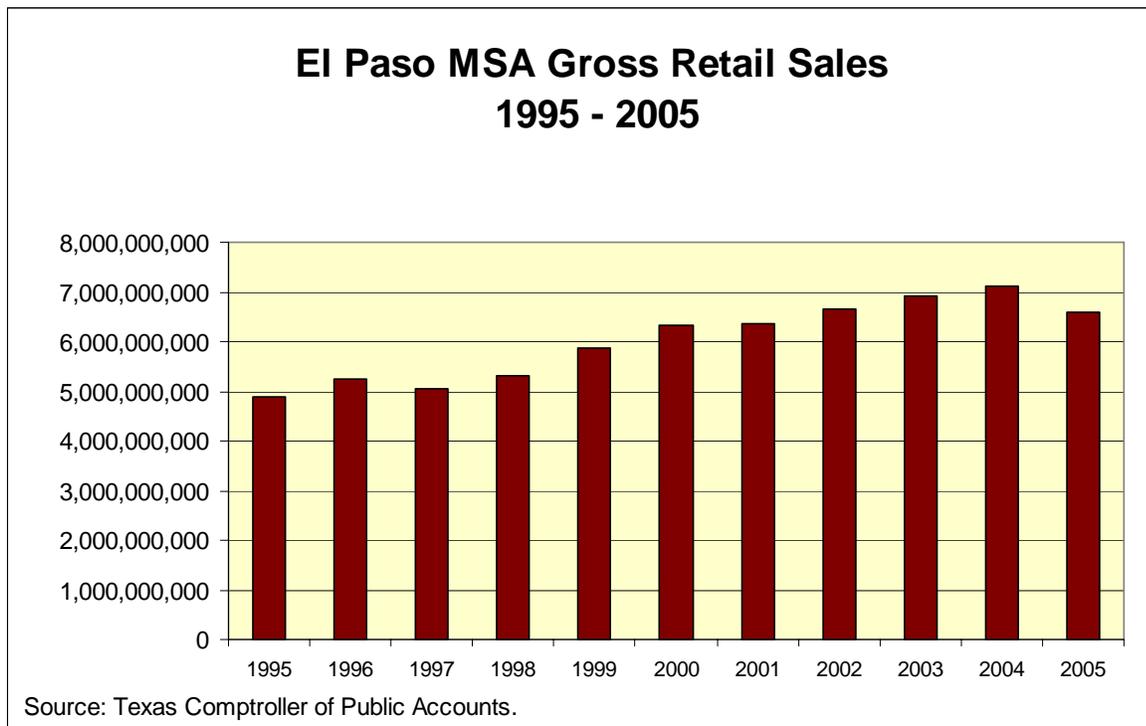
Source: *Border Region Modeling Project. The University of Texas at El Paso. Business Report SR05-2. Borderplex Economic Outlook: 2005-2007, November 2005.*

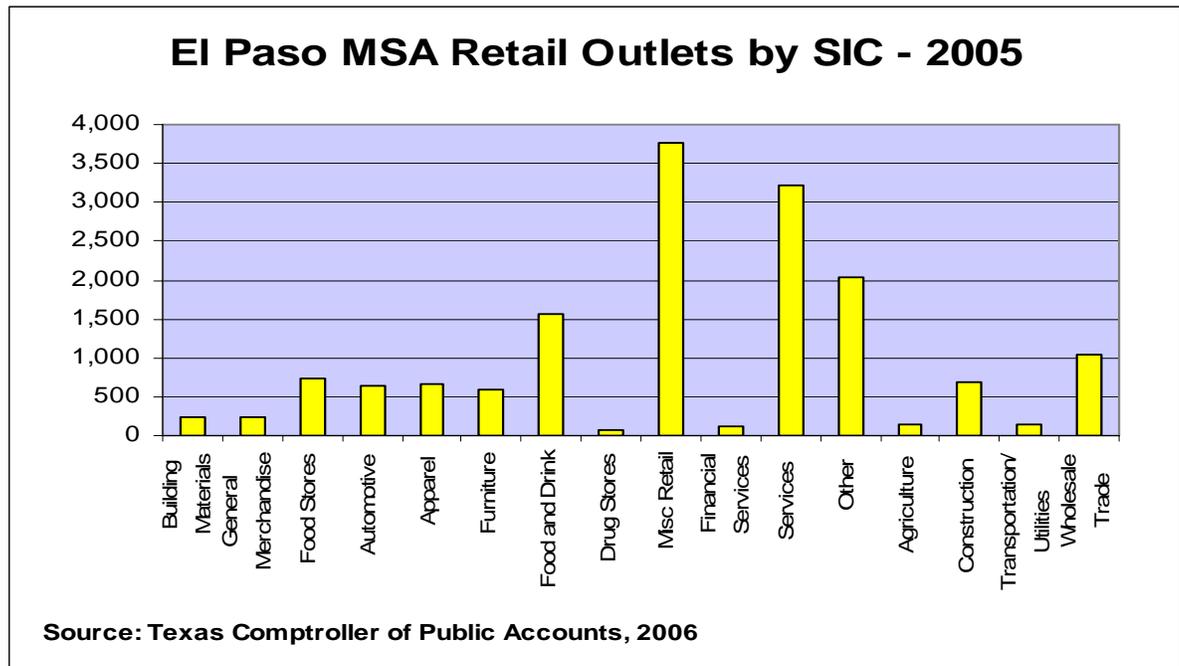
# Community Profile

## RETAIL SALES

As noted by University of Texas at El Paso (UTEP) economist Dr. Thomas Fullerton, metropolitan retail sales performance is usually “the most variable segment of a local or national economy.” In general, retail sales in El Paso have grown over the past 15 years. Setbacks in 1995 and 1997 are indicative of minor economic troubles in the border region. Retail sales growth continues steady, but at a slower rate into 2004. The deceleration is spread over several sectors including hardware stores, automobiles, fuel, general merchandise, and food stores. However, dining establishments observe increases of more than 5.5 percent per year, 2005-2006, as stated in the UTEP’s *Borderplex Economic Outlook: 2005-2007*. In 2005, El Paso reported over \$7.3 billion in gross retail sales, approximately 5.5 percent more than the previous year. Trends in retail sales will tend to follow personal income growth over time, although the presence of over one million potential customers from Ciudad Juarez gives a boost to local retail trade.

The retail categories in El Paso with the largest sales are wholesale trade; manufacturing, automotive dealers and general merchandise stores. As the regional economy recovers from the downturn, retail trade should accelerate.





## RETAIL IMPACT OF MEXICO

In late 1994, the devaluation of the Mexican peso significantly reduced retail sales figures in El Paso, especially in the Downtown area. Many analysts argue that the reduction of money spent by Mexican shoppers in El Paso further demonstrates the economic integration of the two cities. The El Paso Economic Adjustment Strategic Plan asserts that “center-city shopkeepers in El Paso reported sales losses of 50 to 70 percent immediately following the devaluation and many believe that sales have yet to fully recover.”



Economists estimate Mexican nationals’ economic impact to be as high as 30 percent of retail sales in El Paso or \$966 million dollars. This impact is undoubtedly concentrated near the bridges and in the Downtown area; however, merchants throughout El Paso enjoy the patronage of customers from Mexico.

Some recent developments in the Mexican economy suggest that El Paso retailers may see an increase in sales. Higher oil prices have strengthened the peso, improving the effective purchasing power for customers from Mexico who visit El Paso. The improved employment of the maquiladoras and the continued growth of the U.S. economy will continue to stimulate the maquila industry, which in turn will have a positive impact on El Paso retail activity.

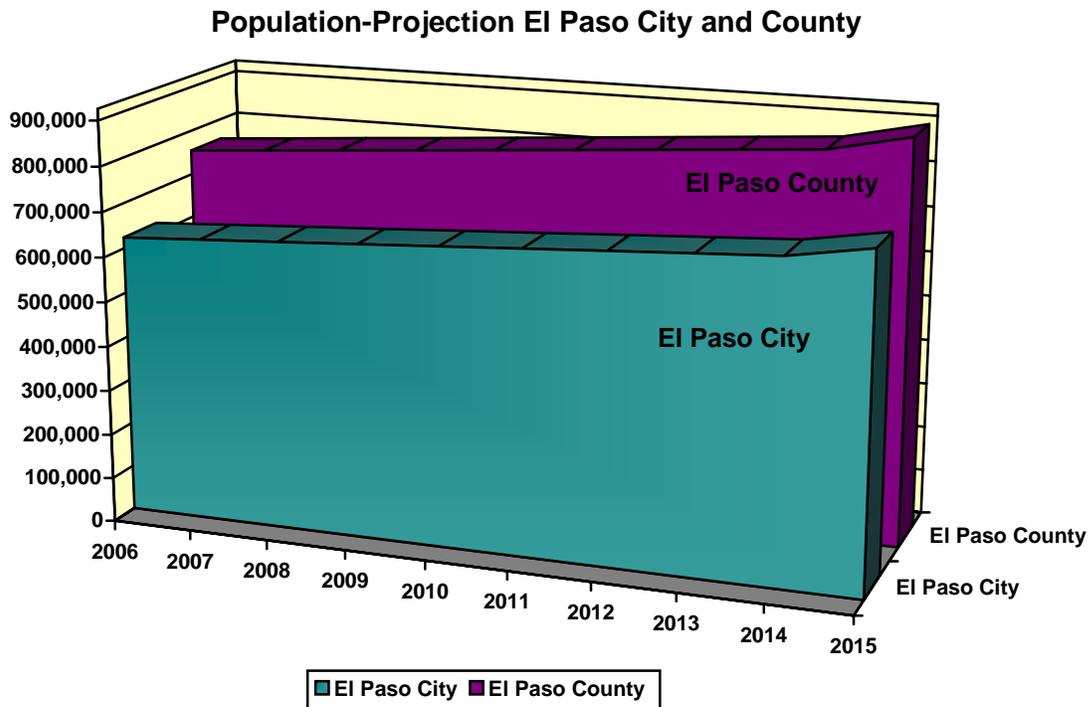
# Community Profile

## DEMOGRAPHICS

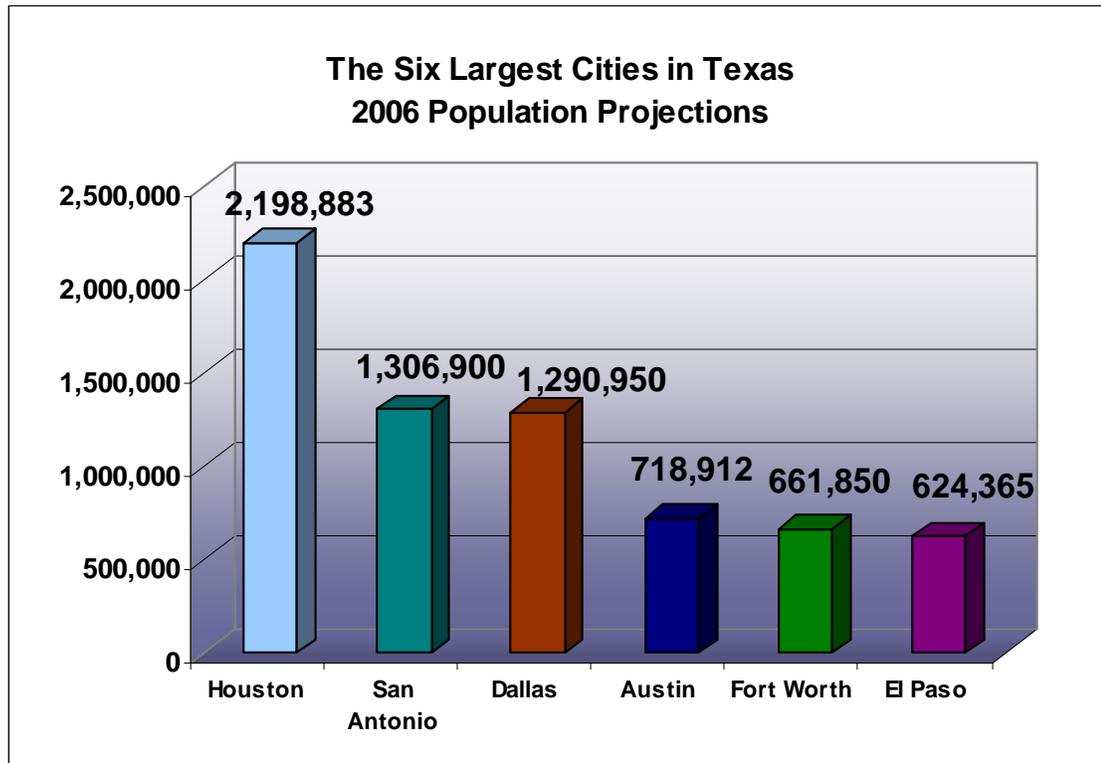
### POPULATION

The City of El Paso is the sixth largest city in the state of Texas and the twenty-third largest city in the United States. The City is projected to reach a population of 624,365 in 2006, which represents a 9.7 percent increase from population figures reported in the 2000 census. El Paso shares the border region with Juarez, Mexico (Population: 1,512,400) the largest city in the state of Chihuahua and the fifth largest city in Mexico. Viewed as a whole Cd. Juarez, Mexico and the County of El Paso, this bi-national metropolitan region, included 2,254,816 residents in 2005.

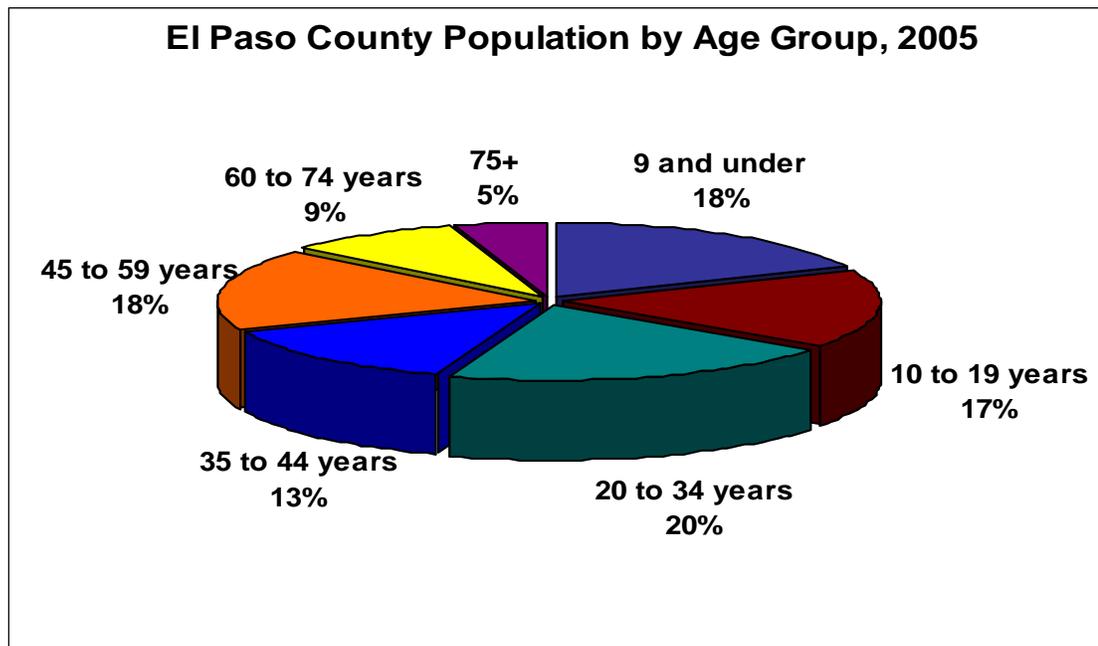
The El Paso County Population is projected to surpass 767,814 in 2007, and is expected to reach 871,998 by 2015.



Source: Department of Planning, Research, and Development, City of El Paso, July 2006  
Instituto Municipal de Investigación y Planeación, Plan de Desarrollo, 2005.

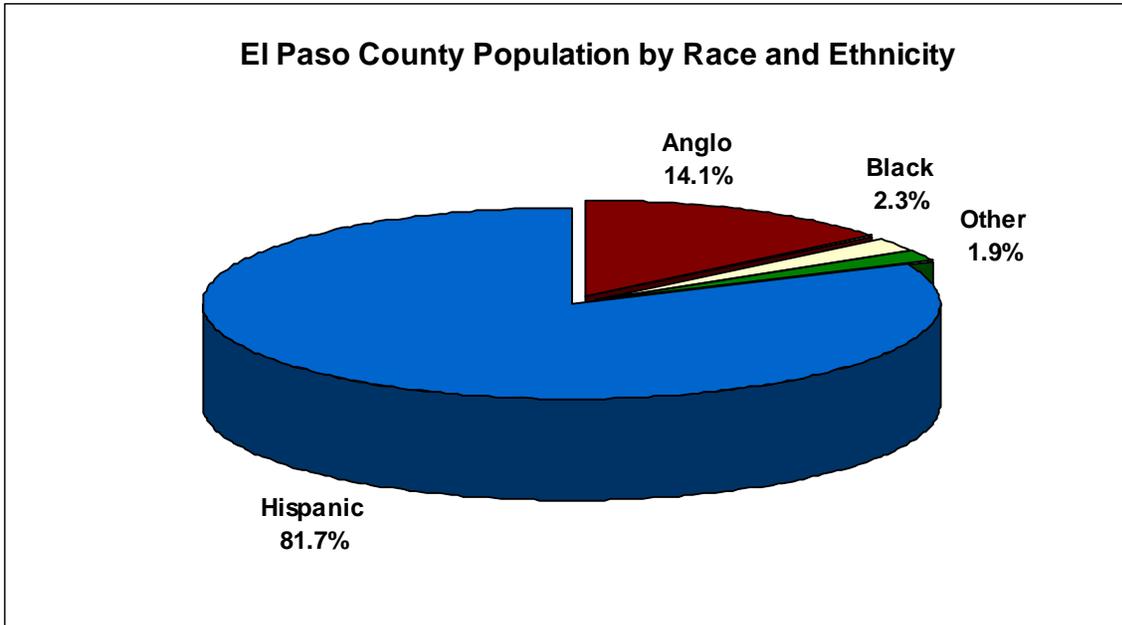


Source: Regional City Budget offices, October 2006.

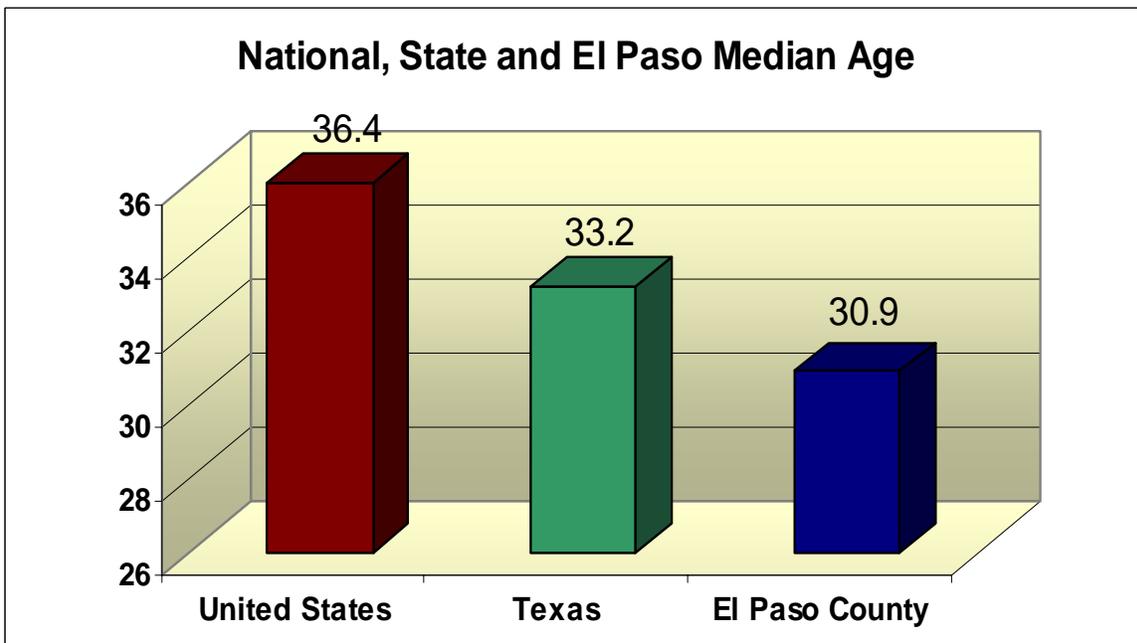


Source: U.S. Census Bureau, Supplementary Survey 2005.

# Community Profile



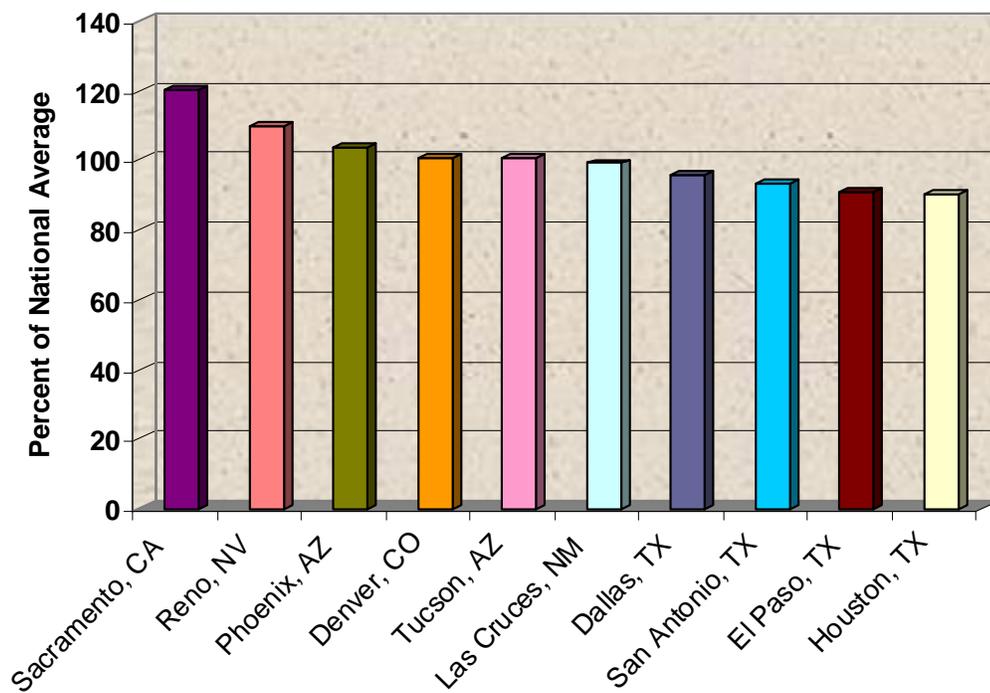
Source: U.S. Census Bureau, Supplementary Survey 2005.



## COST OF LIVING

El Paso residents enjoy a relatively low cost of living compared to other cities in the United States. Combined with its growing size and numerous points of cultural and scenic interest, the El Paso area offers businesses a thriving community coupled with a pleasant and affordable cost of living. In the first quarter 2006, the index for El Paso was at 90.7 percent of the national average of 100 percent. The following graph illustrates how El Paso's cost of living compares to other cities in the southwest.

**Cost of Living Index Comparison  
1st Quarter 2006**

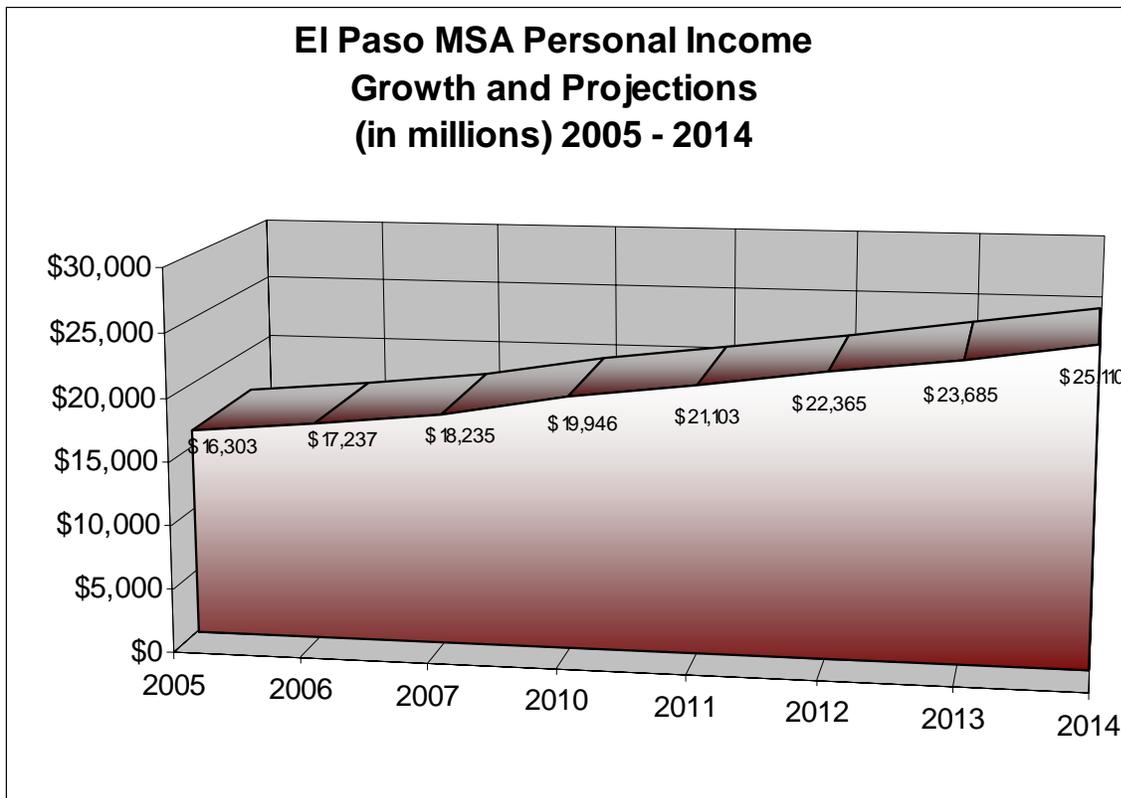


Source: ACCRA, May 2006.

# Community Profile

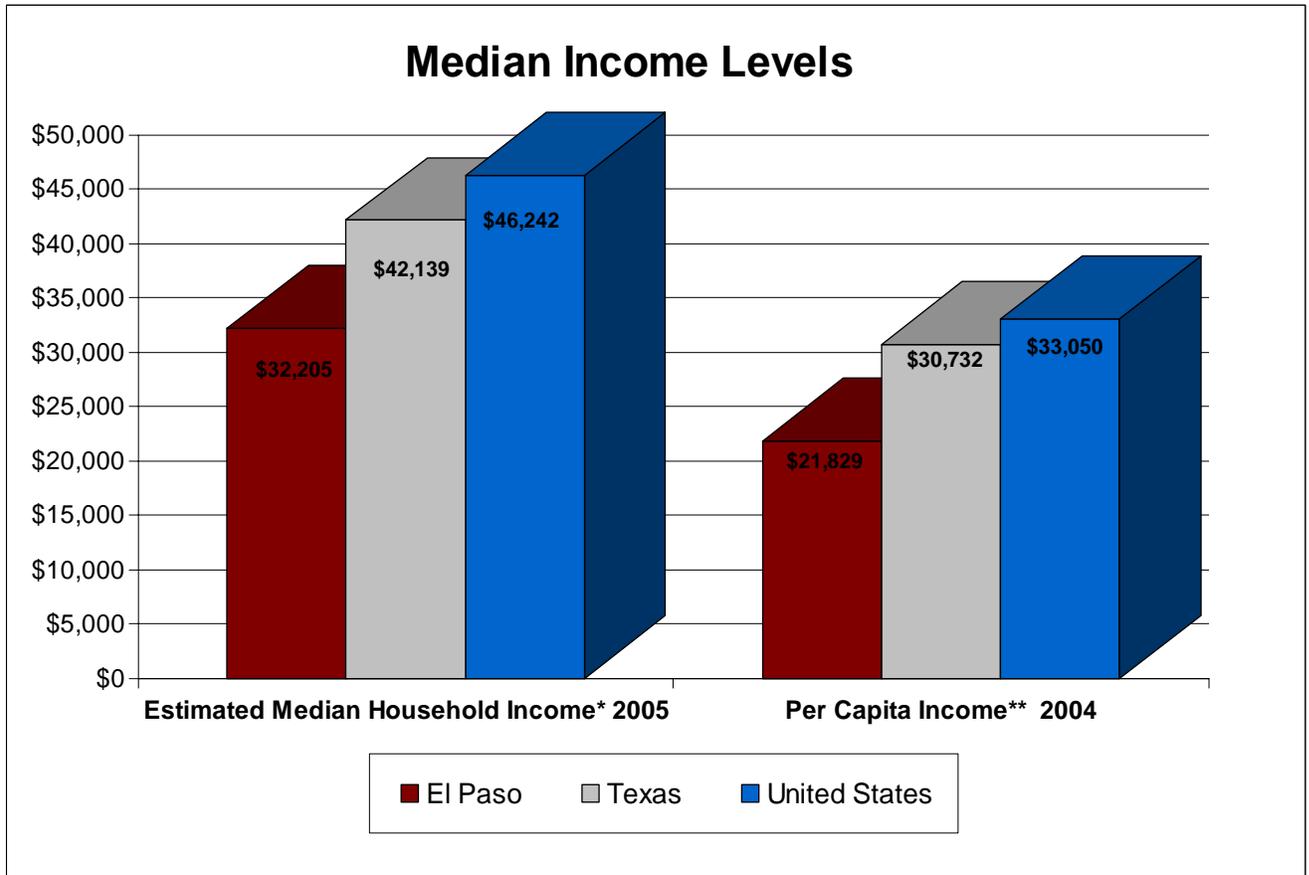
## INCOME

A combination of increased economic activity and a growing population will drive the rate of personal income expansion, as the forecast is for a compound annual growth rate of 5.7 percent for the El Paso Metropolitan Statistical Area for the next ten years. In the year 2007, local personal income is expected to reach over \$18 billion. Moreover, El Paso will maintain its status as the hub of the border economy, contributing hundreds of millions per year to workers from Dona Ana and Otero Counties, as well as jobholders in Ciudad Juarez.



Source: Border Region Modeling Project, October 2006.

INCOME CONTINUED



\*Source: U.S. Census Bureau, American Factfinder, 2005 American Community Survey, October 2006. (In 2005 Inflation -Adjusted Dollars)

\*\*Source: U.S. Department of Commerce, Bureau of Economic Analysis, April 2006.

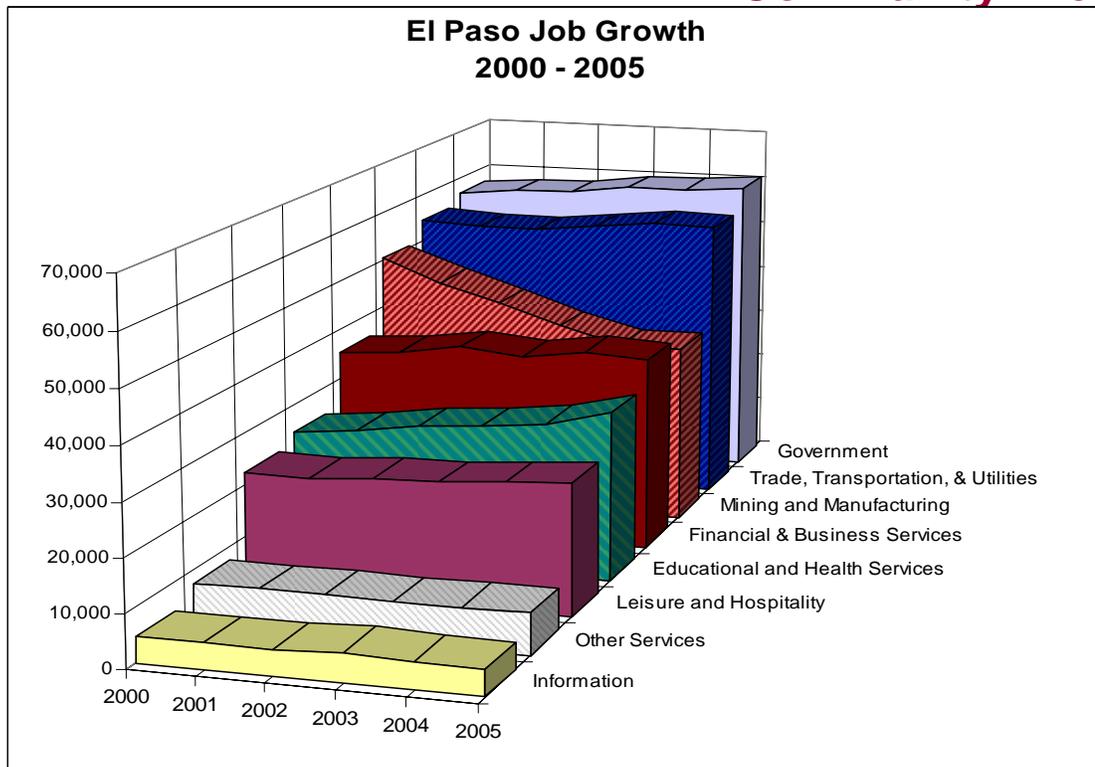
## EL PASO EMPLOYERS

El Paso's economy has seen changes in recent years as new industries are arriving while other industries have left or reduced their impact in the City. Professional and business services have flourished in El Paso, as almost one half of the projected net job creation from 2000 to 2005 was in the service sector. These industries accounted for 25 percent of the El Paso Metropolitan Statistical Area's workforce in 2005, and this trend is expected to continue. Employment in the manufacturing sector has dropped significantly over the last several years. Employment in the public sector has remained strong. In fact, seven of the top ten employers are public entities.

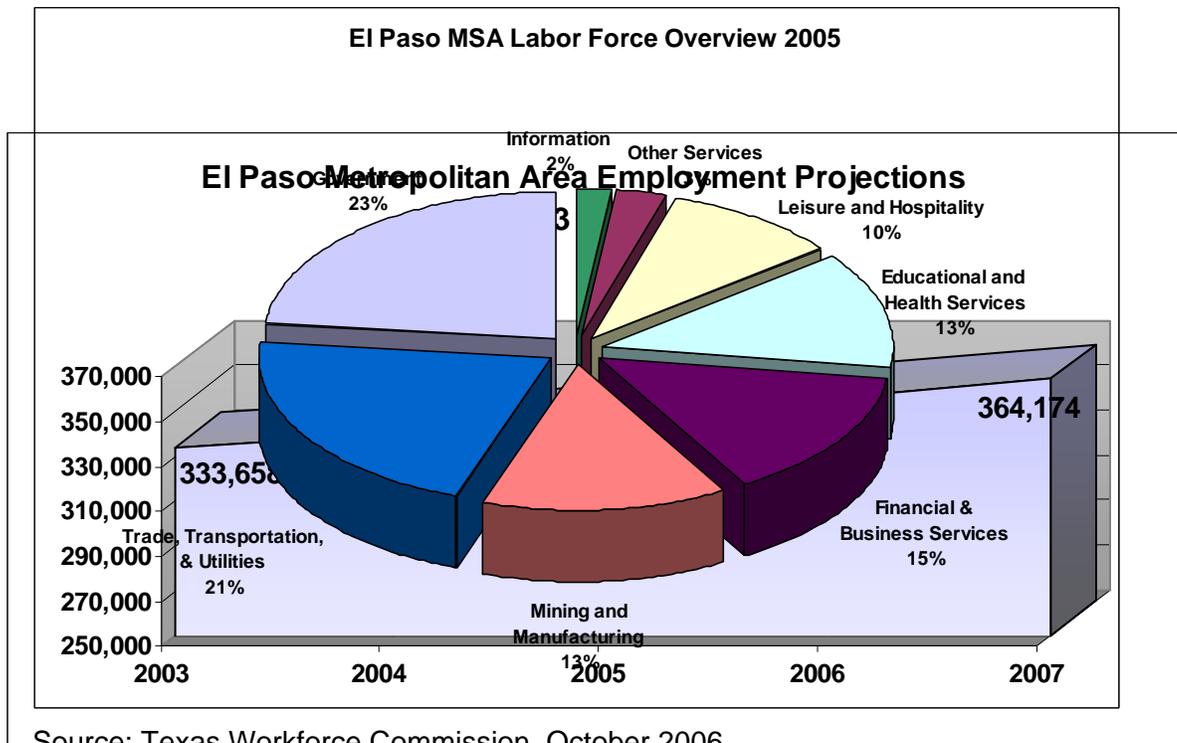
### Top 10 Employers, Public and Private, in the City of El Paso

| RANK | NAME OF EMPLOYER                    | NO. OF EMPLOYEES | TYPE OF SERVICE |
|------|-------------------------------------|------------------|-----------------|
| 1    | EL PASO INDEPENDENT SCHOOL DISTRICT | 9,953            | PUBLIC          |
| 2    | FORT BLISS CIVILIAN EMPLOYEES       | 7,902            | MILITARY        |
| 3    | YSLETA INDEPENDENT SCHOOL DISTRICT  | 7,155            | PUBLIC          |
| 4    | CITY OF EL PASO                     | 6,257            | PUBLIC          |
| 5    | SOCORRO INDEPENDENT SCHOOL DISTRICT | 6,147            | PUBLIC          |
| 6    | THE UNIVERSITY OF TEXAS AT EL PASO  | 4,178            | PUBLIC          |
| 7    | WAL-MART                            | 4,564            | RETAIL          |
| 8    | ECHOSTAR                            | 3,243            | CALL CENTER     |
| 9    | SIERRA PROVIDENCE HEALTH NETWORK    | 3,049            | MEDICAL         |
| 10   | EL PASO COMMUNITY COLLEGE           | 2,883            | PUBLIC          |

Source: Office of Management and Budget, City of El Paso, October 2006.



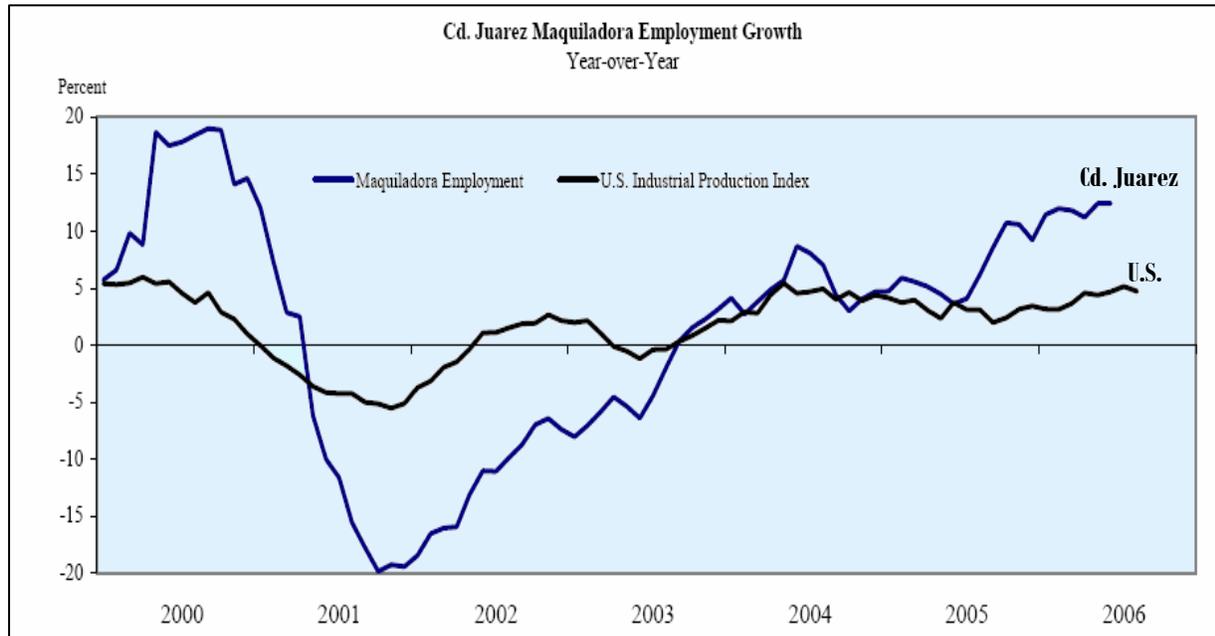
Source: Texas Workforce Commission, October 2006.



Source: Texas Workforce Commission, October 2006.

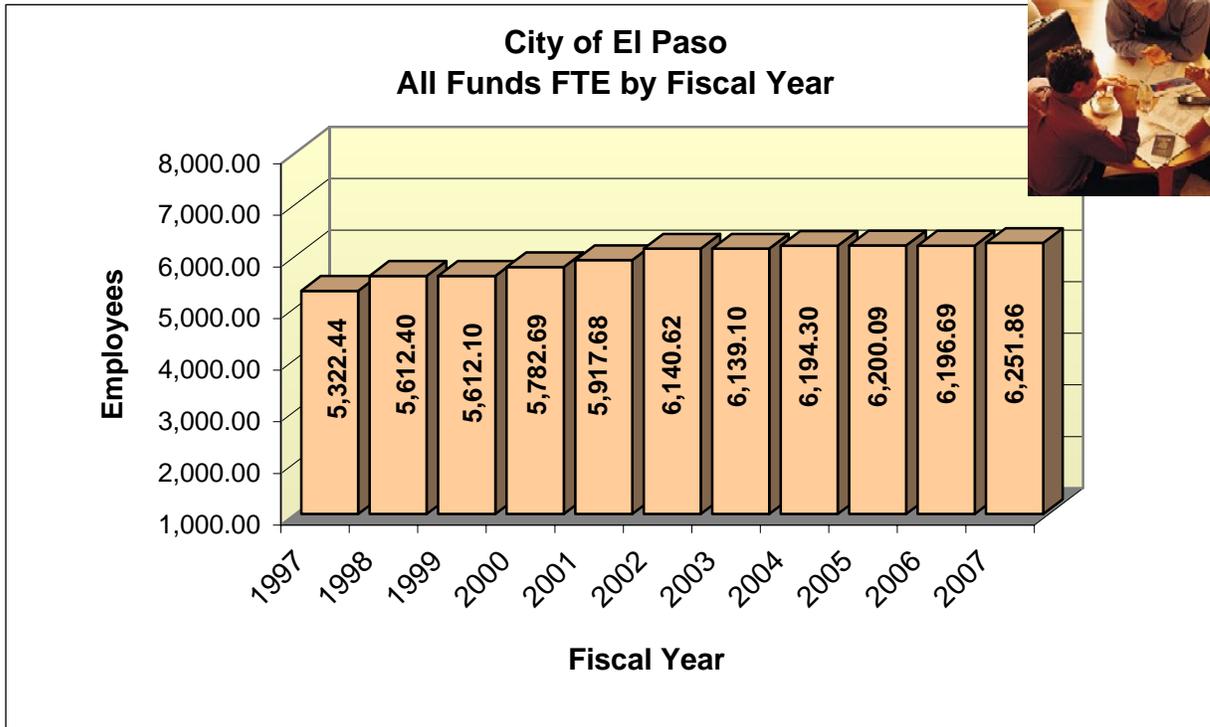
# Community Profile

Source: UTEP Border Modeling Project, October 2006.

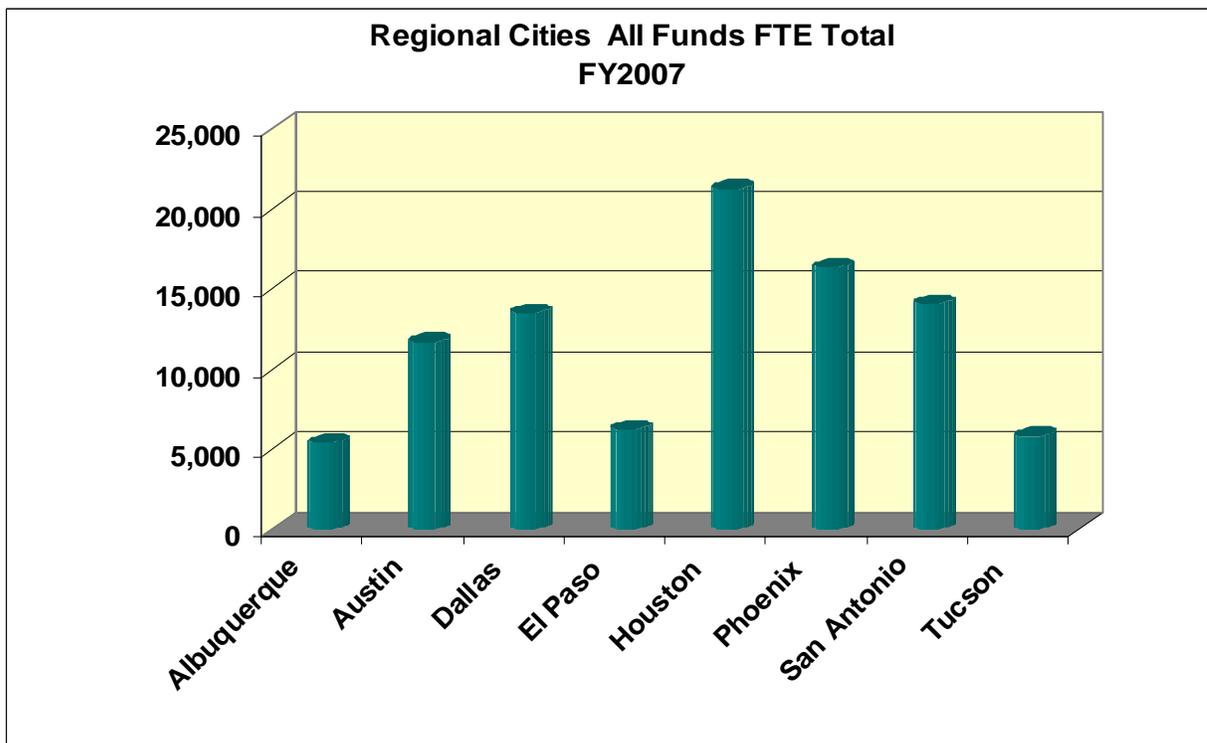


(Seasonally Adjusted)

Source: Federal Reserve Bank of Dallas, September 2006.



Source: City of El Paso, October 2006.



Source: Regional City Budget Offices, October 2006.

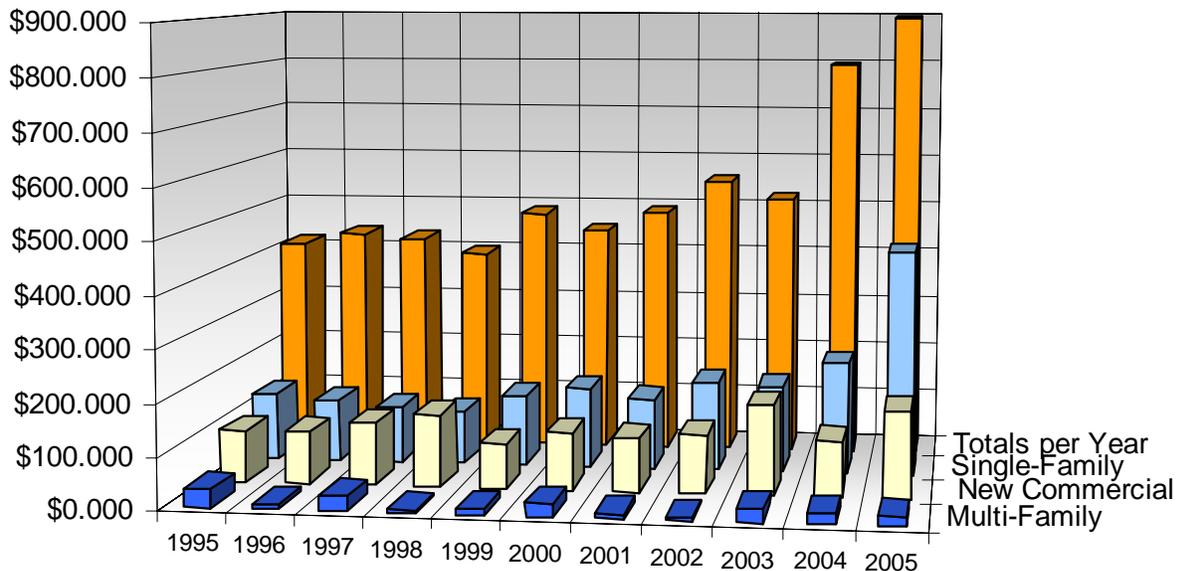
# Community Profile

## RESIDENTIAL, CONSTRUCTION & REAL ESTATE

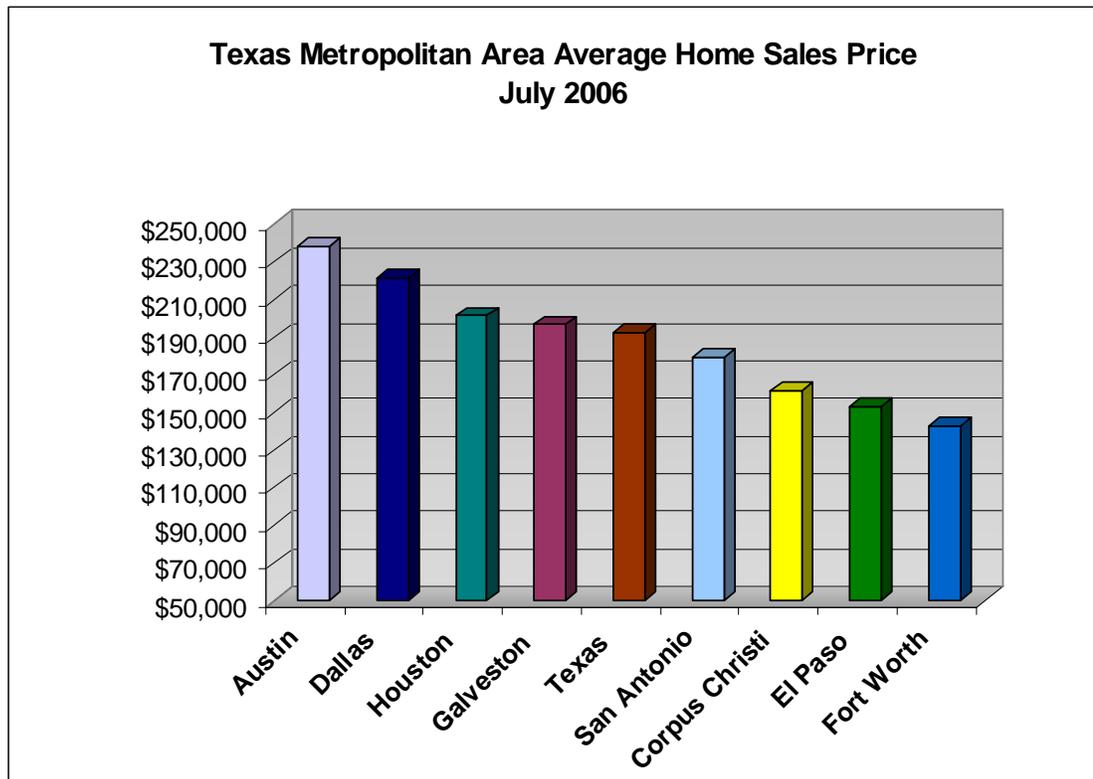
Economic growth and low interest rates are stimulating demand for housing in El Paso. According to the City of El Paso's Development Services Department, local commercial building permits reached 250 in 2005, a decrease of 16 percent from the previous year. In 2005 the median price of a home sold was \$111,800, an increase of 18 percent over last year's figure of \$94,700.



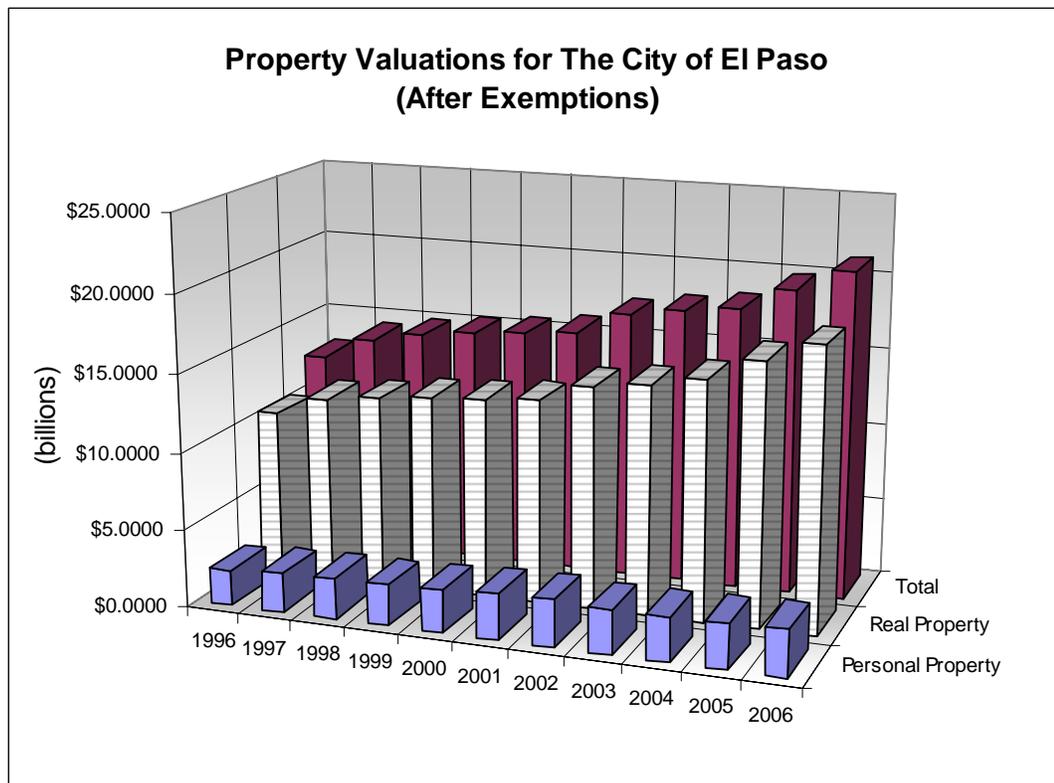
**City of El Paso Construction Valuations  
1995 - 2005  
(in millions)**



Sources: Development Services, Building and Permits Division October 2006.



Source: National Realtors Association, September 2006.



Source: City of El Paso, Tax Office, October 2006.

# Community Profile

## PROPERTY TAX STRUCTURE FOR ENTITIES IN EL PASO COUNTY

The City of El Paso's Tax Office provides its clients with a consolidated property tax bill and collects taxes for 29 taxing jurisdictions within the City and County of El Paso, Texas. The city's per parcel cost of collection is \$0.56, one of the lowest fees in Texas. The City incorporates a unique financing arrangement in which a law firm is contracted to collect delinquent property taxes. These reimbursements help to defray the per parcel cost of tax collection.

### No Corporate or Personal Income Tax in Texas

| 2006 Property Tax Rates               | \$/100   |
|---------------------------------------|----------|
| City of El Paso                       | 0.672326 |
| El Paso County                        | 0.393190 |
| Thomason General Hospital             | 0.186000 |
| El Paso Community College             | 0.120998 |
| El Paso Independent School District   | 1.523500 |
| Ysleta Independent School District    | 1.540000 |
| Socorro Independent School District   | 1.493689 |
| Canutillo Independent School District | 1.664996 |

Source: State of Texas, Comptroller of Public Accounts

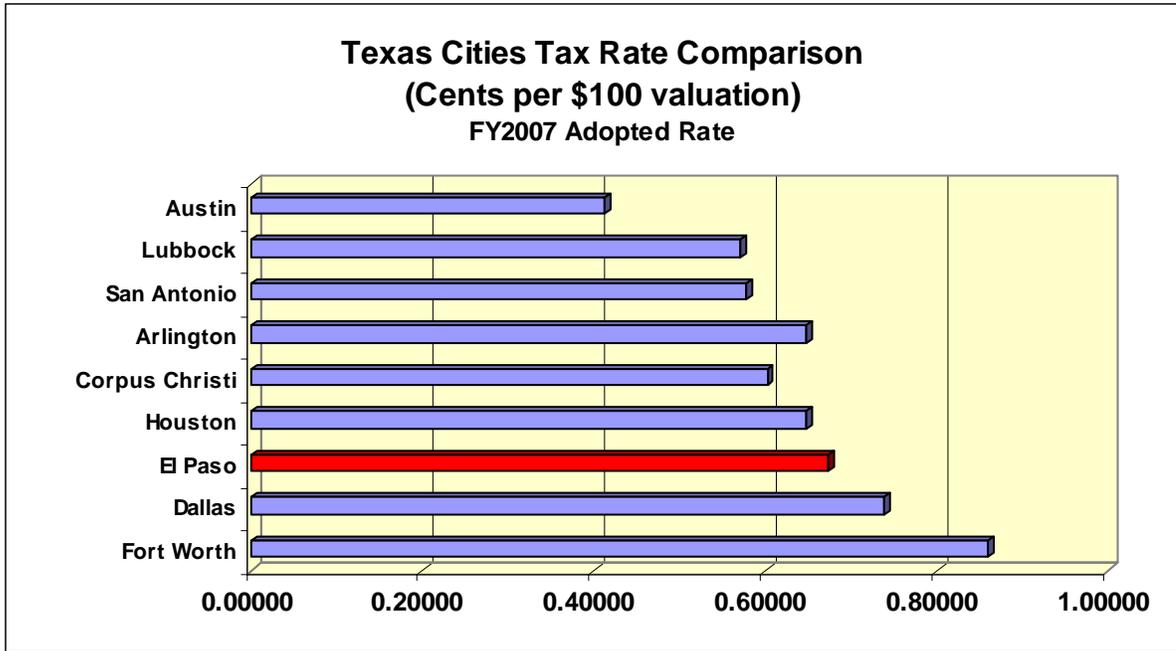
| Total Tax Rates<br>(First four entities plus one school district.) | \$/100   |
|--|----------|
| City of El Paso, County, Hospital, EPCC, Ysleta ISD                | 2.910714 |
| County, Hospital, EPCC, City of El Paso, El Paso ISD               | 2.894214 |
| County, Hospital, EPCC, City of El Paso, Canutillo ISD             | 3.035710 |
| County, Hospital, EPCC, City of El Paso, Socorro ISD               | 2.864403 |

**\*\* These rates apply to land and improvement and are levied per \$100 of assessed value**

Source: City of El Paso, October 2006.



TAX RATE COMPARISON



SALES AND USE TAX

|   |               |
|---|---------------|
| State Sales Tax                               | 6.25%         |
| Municipal - City of El Paso                   | 1.00%         |
| County - El Paso County                       | 0.50%         |
| Municipal Transit - Sun City Area Transit Tax | 0.50%         |
| <b>Total El Paso Sales and Use Tax</b>        | <b>8.25%</b>  |
|   |               |
| State Motor Fuels Tax                         | \$0.20/gallon |
| State & City Hotel/Motel Tax                  | 15.5%         |
| State Motor Vehicle Tax                       | 6.25%         |

*(Includes sales tax, rental tax, and interstate motor carriers tax)*



## BUDGET PROCESS

The El Paso City Charter and El Paso Municipal Code dictate that the annual City budget must include a complete financial plan for the fiscal year. To achieve this goal, the City Manager spearheads the budget process, with the Mayor and City Council, Office of Management and Budget (OMB), City departments, and the public participating during various stages of the budget process. Throughout the process, the City Manager provides the City's Department Heads with policy direction in formulating the budget and discusses areas of concern with City Council. The budget process is divided into the following:

### Drafting the City Budget

In keeping with the Budget Policies adopted by City Council on April of 2006, the City Manager establishes parameters for the next fiscal year and provides direction and instruction to the departments in preparing their operating and capital budget requests. A budget preparation manual is distributed, which fully explains the entire budget process, policies and timetable. The City Manager addresses any policy or procedure changes to be made for the coming fiscal year.

### City Manager's Proposed Budget

Each department prepares and submits budget requirements for the coming fiscal year. These requests include appropriations for operation and maintenance, capital equipment, and construction. Revenue generating departments must also submit revenue estimates in their budget packets. Beginning with the fiscal year 2006 budget, fees are reviewed and updated as part of the budget process. The departments compile and submit their requested budget, including required reports, and updated functions, goals, objectives and performance measures.



The City uses the program budgeting concept, which entails grouping activities within a department into programs that represent specific types of services. Upon receipt of the packets in OMB, department budget and management analysts review and discuss the budget requests with the department heads and identify major program changes and policy issues. The analysts complete their review, formulate recommendations, and ensure that all funds are in balance. The finalized figures become the requested budget. When the requested budget is complete, the City Manager will review each budget and determine whether changes are required based on funds availability and priorities. Revisions are made to the requested budget and the resulting figures become the City Manager's Proposed Budget. The City Manager's Proposed Budget is filed with the City Clerk and the County Clerk and distributed to City Council, department heads and the media.

# Fiscal Overview

## Public Hearings

The OMB staff is responsible for assembling, printing, and then filing the City Manager's Proposed Budget with the Municipal and County Clerk's Office, to be adopted through a resolution approved by City Council by no later than August 31. Upon completion of the City Manager's Proposed Budget for the City of El Paso, OMB schedules and coordinates review sessions and public hearings during July and August. A copy of the Proposed Budget is available for review by the Citizen in the Municipal Clerk's Office. The review sessions and public hearings provide an opportunity for City Council and the Citizens to ask questions, make recommendations, and gain a better understanding of the operations of each department.

## Budget Adoption

Any changes to the City Manager's Proposed Budget made after it is filed, must be included as part of the budget resolution, which is voted upon by City Council. Pending final approval, the proposed budget is subject to the Mayor's revision and/or veto. Budget policies dictate that in the event the budget is not adopted by August 31, appropriations for personnel and essential operating costs made in the prior year can be extended until the new budget is approved. If the proposed budget is adopted it is then distributed to all City departments and is available for public examination in the Municipal Clerk's Office and the County Clerk's Office.

## Tax Levy

In accordance with the laws of Texas, City Council passes the tax levy ordinance as soon as possible after the tax roll is completed. The Council also holds posted public hearings regarding the property tax rate and sets the rate as prescribed by the State Property Tax Code.

## Balanced Budget

The budget for each of its funds must always be balanced in that the appropriations from each fund for the fiscal year not exceed the resources available to that fund for the year; including estimated revenues and any unreserved balance in the fund at the beginning of the year. This policy assures that the city does not spend beyond its means. If necessary, with the approval of the City Manager, a plan is implemented to either reduce the rate of expenditures or increase revenues.

## Amending the Adopted Budget

The responsibility for amending the adopted budget originates in the department requesting the change prior to incurring the additional expense. Department Heads are authorized to make budget transfers not exceeding twenty-five thousand dollars (\$25,000) so long as the transfer is within the same fund and department. A budget

transfer of personal services appropriations or impacting revenue accounts requires the approval of the City Manager. Budget transfers exceeding twenty-five thousand dollars (\$25,000) between departments or between funds require Council approval. Transfers that increase an appropriation from contingency, new revenue, or re-appropriation of fund balance, and/or change the scope of a program require Council approval.



## BUDGET PREPARATION PROCESS FISCAL YEAR 2007

|               |   |
|---------------|---|
| 10-Feb        | Provide departments with FY07 revenue projection form & directions.   |
| 10-Feb        | Distribute employee salary information (Form D) to depts. for review.   |
| 24-Feb        | Departments to return completed FY07 revenue projections to OMB.  |
| 27-Feb        | Departments return reviewed Form D's to OMB.  |
| 3/6 thru 3/31 | City Manager meets with Mayor and Council to set budget priorities.   |
| 31-Mar        | OMB compiles and reviews FY07 revenue projections with Deputy City Managers.  |
| 10-Apr        | Special City Council meeting to provide overview of budget process to City Council.   |
| 10-Apr        | OMB will distribute required budget preparation reports to Depts.   |
| 1-May         | All Department Requested Budgets returned to OMB. Any Program Improvements impacting requested budget must also be submitted.   |
| 5/4 thru 5/08 | Program Improvements reviewed by City Manager and Deputy City Managers and those approved, are implemented by OMB.  |
| 5/17 thru 6/2 | City Manager budget review meetings with department heads and Deputy City Managers.   |
| 30-Jun        | Official Proposed Budget filed with Municipal Clerk and County Clerk (City Charter 7.3). Proposed Budget distributed to Mayor and Council, department heads, and the media. |
| 7/7 thru 7/28 | City Manager and City Council hold budget hearings, as required.  |
| 29-Jul        | Tax Collector publishes Public Notice of Effective Tax Rate (Tax Code 26.04).   |
| 1-Aug         | Tax Levy/Tax Rate Ordinance introduced to City Council.   |
| 2-Aug         | Notice of public hearing on adoption of the budget is published in daily newspapers, between ten and twenty days prior to the hearing (City Charter 7.3B).                  |
| 17-Aug        | Public hearings on adoption of FY 2006 Budget.  |
| 22-Aug        | City Council adopts budget by resolution (City Charter 7.3D).<br><br>City's Adopted Budget is filed with Municipal Clerk and County Clerk (City Charter 7.3E).              |
| 29-Aug        | City Council adopts the Tax Levy/Tax Rate Ordinance after final reading.  |

## BUDGET POLICIES

Policies that were in practice for many years were formally documented and adopted by Council in April of 2006. These policies apply to both operating and capital budgets, and their main objective is to guide the development of the City's budget and help manage financial pressures to address growing demands upon City resources, while preserving long-term fiscal stability. The policies address the use of fund balance, reserves, revenue forecasting, setting fees, and introduce several new requirements. The budget policies are as follows:

### I. Budget Process

The purpose of the budget process is to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process. The following is a summary of policies that will guide the process.

1. The City Manager and Council shall set parameters/priorities at the beginning of each budget cycle.
2. The Office of Management and Budget (OMB) shall publish annually a Budget Preparation Manual that will guide departments with the development of their budgets. The manual shall include an operating budget preparation and tax rate adoption calendar.
3. The budget process shall include a three-year financial forecast to assess long-term financial implications of current and proposed policies, programs, and assumptions that develop appropriate strategies to achieve Council's goals.
4. Upon submission of the departmental requests, the City Manager shall review and evaluate all baseline budget requests to determine whether they fulfill City Council goals and objectives, improve management effectiveness, and service delivery.
5. The City Manager shall submit a proposed budget to City Council for approval. The proposed budget shall include a City Manager's Budget Message, which is a concise summary of the budget containing the following:
  - a) Summary of the major changes in priorities or service levels from the current year and the factors leading to those changes.
  - b) The priorities and key issues for the new budget period.
  - c) Identify and summarize major financial factors and trends affecting the budget, such as economic factors; long-range outlook; significant changes in revenue collections, tax rates, or other changes; current and future debt obligations; and significant use of or increase in unreserved fund balance.
  - d) Provide financial summary data on revenues, other resources, and expenditures for at least a three-year period, including prior year

actual, current year budget and/or estimated current year actual, and the proposed budget.

- e) Identify the City Charter requirement to have a balanced budget.

## II. Budget Hearings

The OMB staff is responsible for assembling, printing, and then filing the City Manager's Proposed Budget with the Municipal and County Clerk's Office; to be adopted through a resolution approved by City Council by no later than August 31. Upon completion of the City Manager's Proposed Budget for the City of El Paso, OMB schedules and coordinates review sessions and public hearings during July and August. A copy of the Proposed Budget is available for review by the Citizen in the Municipal Clerk's Office. The review sessions and public hearings provide an opportunity for City Council and the Citizens to ask questions, to make recommendations, and gain a better understanding of the operations of each department.

## III. Budget Adoption

The budget shall be adopted by resolution, subject to the Mayor's veto, not later than August 31 of each year; but, in the event the budget is not adopted, the appropriation for personnel and essential operating supplies in the previous year shall be extended through a continuing resolution, until the new budget is adopted.

## IV. Balanced Budget

The general fund, which is the main operating fund of the City, is required annually to have a balanced budget. Appropriations will equal revenues in the proposed City Manager's budget submitted to Council for review and approval. Council will adopt a balanced budget by resolution. Unreserved fund balance in the general fund will only be appropriated for one-time expenditures at the request of the City Manager and approval of Council. The City Manager will provide Council with a report of financial impact to the City utilizing the unreserved fund. Unreserved fund balance can only be utilized if such usage falls within the parameters of the policy.

While in any given year all or a portion of the unreserved balance in a fund may be appropriated for expenditure, the long-term goal is that operating expenditures not exceed operating revenues on an annualized basis such that structural balance is maintained within each fund. Consistent with this long-term goal, best practices dictate appropriating portions of the beginning balance only to the extent they support non-recurring expenditures, replace temporary declines in revenue, or are reasonably anticipated to be offset by increased revenue not yet officially recognized in a revenue estimate.

City policy determines that the budget for each of its fund always be balanced in that the appropriations for each fund for the fiscal not to exceed the resources available to that fund for the year, including estimated revenues and any unreserved balance in the fund

# Fiscal Overview

at the beginning of the year. This policy assures that the City does not spend beyond its capacity.

## V. Long-Term Planning

The City maintains multi-year budget projections of revenues, expenditures, and reserves to assist policy makers in their decisions. The following policies are followed:

- a) The multi-year revenue and expenditure projection shall be reviewed at least semi-annually, once prior to the budget process and after adoption of the budget.
- b) The multi-year budget projection shall be updated upon the approval of any capital improvement plan submitted to Council, and should be updated based on any extraordinary changes in policy, legislation, and the economy.
- c) The projection shall cover a minimum of three years.

The Office of Management and Budget presents the multi-year projections to the City Manager and Council during the Proposed Operating Budget phase.

## VI. Revenue Policies

### 1. Revenue Diversification

The City shall maintain a broad revenue base to distribute the revenue burden equitably to minimize the risk exposure of unforeseen down turns in any one-revenue stream supporting the City budget.

During each year's budget process the Office of Management and Budget shall review the current tax exemptions approved by Council, and shall submit recommendations to City Administration identifying possible increases or decreases in the approved exemptions or any new proposed exemptions. This office shall also identify both the short and long-range effects on City resources available to fund existing and proposed programs. City Council shall review tax exemptions only during the budget process.

Based on economic conditions, the Office of Management and Budget shall identify specific revenue sources that may be severely impacted by elasticity. In addition revenue sources shall be reviewed on a monthly basis to report any significant changes that may impact the budget, and identify corrective action if necessary to City administration. After potential new revenue sources have been identified and evaluated they should be incorporated and submitted during the budget process.

Revenue directly related to a restricted fund shall only be used for purposes legally permissible and in a fiscally responsible manner for that fund. Programs and services funded by restricted revenue should be clearly designated as such.

## 2. One-Time Revenues

The City shall limit the use of one-time revenues for operating expenses due to the disruptive effects on services that may occur due to the non-recurrence of these sources. Such one-time revenue sources shall be solely utilized for the purchase of one-time expenditures, such as capital items or short-term contractual obligations that have a duration of less than twelve months.

## 3. Revenue Estimates

City departments which generate revenue shall submit revenue estimates to the Office of Management and Budget along with supporting documentation identifying the methodology utilized in preparing these revenue estimates. OMB shall review the estimates and incorporate them in the budget process.

Conservative methodologies should be used when estimating revenues to avoid any budget shortfalls during the fiscal year. There should be a consensus by the Department, the Office of Management and Budget, and the Financial Services Deputy City Manager on the estimate prior to inclusion in the proposed budget submitted to Council for adoption.

## 4. Setting Charges/Fees

Departments shall review on a biannual basis any fees associated with their department and recommend adjustments based on factors such as inflation, indirect cost adjustments, and any other related expenses that impact the cost of providing services to the public. Proposed adjustments with full disclosure must be submitted to the Office of Management and Budget during the budget process.

New fees shall be included as part of the budget process and approved by administration, prior to inclusion in the proposed budget submitted to Council for adoption.

Fees should be established at a level that ensures the recovery of the full cost of the services provided. In the event that a fee or license amount is limited by state statute, said fee or license shall be established accordingly. Enterprise Funds shall be self-supporting so that the relationship between costs and revenues is clearly identified. These funds must recover both direct and indirect costs in order to achieve self sufficiency.

# Fiscal Overview

## 5. Collection

The City monitors revenue collection throughout the fiscal year. If revenue collection is below estimated amounts, OMB notifies administration with expected impact on the current fiscal year budget and provides recommended corrective action. The City Manager initiates action consistent with prudent financial management and notifies Council of such action.

## 6. Indirect Costs

Indirect costs should be recovered from other funds in accordance with the A-87 Indirect Cost Recovery Plan developed yearly by consultants.

## VII. Appropriation Policies

### 1. Appropriation Estimates

Appropriations shall be sufficient to provide quality services at a reasonable cost and within available financial resources. All new requests for program funding should be accompanied by concise statements of program's mission, objectives, and intended measurable outcomes.

### 2. Personal Services

- A. The budget resolution shall specify the authority Department Directors will have in respect to changing their personal services budgets.
- B. Benefits such as health insurance, life insurance, worker's compensation, and pension will be budgeted in the department. The City shall budget sufficient funds to pay current expenditures and develop a reserve to achieve solvency.
- C. During the budget process, all personnel requests must show justification that they will either meet new program purposes, or maintain or enhance service delivery. The City Manager shall approve all additional positions.

### 3. Budget Reductions

In developing recommendations that may require operational reductions, departments should ensure that administrative and non-service areas have been reduced to the maximum extent possible. In general, any service reduction, which may be necessary, should include reductions in administrative functions, such as management/supervisory, payroll, or other support staff.

All reductions should include an overall review of the current management structure to ensure efficiency and economy of resources is being met. Further, reductions

should focus on positions most recently added and/or programs most recently augmented, or those identified as a non-core function.

Reductions should be focused in programs which are discretionary or where the service level is discretionary, and are not mandated by charter or addressed in City's Strategic Plan. In addition the City Charter (Article 7.3. G) allows for reductions during the fiscal year and it states that "if at any time during the fiscal year, the City Manager ascertains that available income for the year, including fund balances, will be less than total appropriations, the Council shall reduce those appropriations so that expenditures will not exceed income". This requirement ensures that the City will maintain a balanced budget.

#### 4. Replacement of Rolling Stock

The fleet management vehicle replacement plan should be followed citywide to ensure systematic replacement of vehicles based on the particular life cycle. A fund replacement policy shall be adopted and a reserve established to ensure departments systematically replace vehicles, within the guidelines of the policy.

#### 5. Capital Improvement Plan

A two-year Capital Improvement Program (CIP) with three-year implementation schedules shall be developed and submitted to Council for approval. The CIP must include:

1. A list of proposed capital improvements with cost estimates, methods of financing, recommended time schedules for each improvement and the estimated income or cost of maintaining the facilities to be constructed. CIP projects shall be for infrastructure or facilities over \$50,000.
2. Capital projects presented in the CIP shall show related operating and maintenance costs, and will be considered during the operating budget evaluation. Departments shall have a plan developed with adequate funding for further repairs and replacement.
3. A balance of pay-as-you-go capital improvements versus financing shall be evaluated taking various economic factors into consideration.

### VIII. Operating Contingency

The City appropriates a minimum of \$1,500,000 in an operating contingency account, to address any unforeseen expenditures throughout the fiscal year. Any withdrawals from the contingency account must have approval from the City Manager.

### IX. Reserves

The City maintains a reserve cash fund of \$16 million to provide coverage for unexpected expenses. Borrowing from the Cash Reserve Fund for unanticipated

# Fiscal Overview

expenditures requires that the funds be paid in full within a year, according to the City Charter.

An unreserved general fund balance will be maintained to respond to emergencies equal to forty-five days of general fund expenditures. The City shall have a plan in place to attain this level of reserves.

Flexibility will be allowed in the use of fund balance, but its use should be prioritized in the following order:

- A. Unforeseen events or emergencies.
- B. Capital expenditures

Funding of this reserve will come from one-time revenues, excess fund balance, and revenues in excess of expenditures.

## X. Budget Controls

Budgetary controls and authority shall be set at the object level. The department head is ultimately responsible for making sure his/her department not exceed their budget.

## XI. Amendments to the Budget

1. Department Heads are authorized to make budget transfers not exceeding an established dollar limit. Those exceeding this limit will require Council or City Manager approval.
2. A budget transfer of personal services appropriations or impacting revenue accounts requires the approval of the City Manager or his/her designee.
3. A budget transfer must be approved prior to the occurrence of the expenditure except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the Council.
4. The City Manager shall have the authority to establish the budget for any capital projects that are approved by Council.
5. Budget transfers submitted to Council shall be accompanied by an explanation from the department, approval by OMB, and a recommendation from the City Manager or his/her designee. The department's explanation must be sufficiently clear and provide sufficient detail for the members of Council to determine the need for the transfer.
6. The City Manager or his/her designee is authorized to establish budgets and staffing table changes for grants and similar awards when the applications for such grants and awards have been previously approved by the City Council. All grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall state clearly the type and amount of the required City match and the funding source of the grant match.

### XII. Performance Measures

Department budgets should include performance measures for each major function within the department. Performance measures are predicated on the expected outcomes of department services and programs, and should focus on the most meaningful results. They are used to indicate whether and to what extent departments are accomplishing a mandated mission, and are tools for City administration to measure the effectiveness of services in order to make strategic decisions.

Performance measures are maintained for critical services over a period of time to show historical deviation, to establish a service standard, and for use as a benchmark of City services against those of other government entities. At a minimum performance measures should be updated annually.

### XIII. Costing Government Services

The Office of Management and Budget shall maintain a program to calculate the full cost of the various services the City provides. The full cost of a service encompasses all direct and indirect costs related to that service.

### XIV. Reporting

Departments shall submit a monthly expenditure analysis to the Office of Management and Budget no later than ten (10) days after the accounting period has been closed. The Office of Management and Budget will monitor expenditures and report to Council on a quarterly basis.

# Fiscal Overview



## FINANCIAL POLICIES

In developing and evaluating the City's accounting system, consideration is given to the adequacy of internal accounting controls. These controls are designed to provide reasonable assurance regarding:

- Safeguarding assets against loss from unauthorized use or disposition.
- Reliable financial records for preparing financial statements and maintaining accountability for assets.

As a recipient of federal and state assistance, the City is responsible for ensuring that an adequate internal control structure is in place to guarantee compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the Mayor through the internal audit function.

The City Internal Auditor, reports directly to the City Manager. The auditor's primary responsibility is to measure and evaluate the effectiveness of accounting and administrative controls.

## Investment Policy

The objective of the City's investment policy is to (1) invest public funds in a manner which will provide maximum safety of principal and liquidity, (2) provide the highest possible investment return, (3) meet the daily cash flow demands of the City, and (4) comply with the Texas Public Funds Investment Act of 1995 and local statutes and resolutions governing the investment of the City's public funds.

The City's investment portfolio will remain sufficiently liquid to enable the City to meet all anticipated operating requirements.

## Financial Structure

Financial transactions of the City are budgeted and recorded in individual accounts. Accounts are organized into different fund groups, and each fund is considered a separate accounting entity. Each has a balancing set of accounts and records, cash, and other financial resources. The City uses an integrated computerized accounting system to record, monitor, and manage all accounting transactions. Computerized revenue and expenditure reports are produced on a regular basis to inform the Mayor and Council of the current status of each fund.

The City's financial structure encompasses the operating budget, which covers all operating costs for the City, and the capital budget, which pays for construction of capital improvement projects. Funds for these budgets are segregated to carry on specific activities or to attain certain objectives, according to special regulations, restrictions, or limits.

# Fiscal Overview

There are two major types of funds for both the capital and operating budgets: government and proprietary. Each has primary funds and subfunds.

| <i>GOVERNMENTAL FUNDS</i>    |  |   |  |   |
|------------------------------|--|---|--|---|
| <b>PRIMARY FUND</b>          | <b>DESCRIPTION</b>   | <b>PURPOSE/<br/>RECIPIENTS</b>  | <b>SOURCE OF<br/>REVENUE</b>   | <b>SUBFUNDS</b>   |
| <b>GENERAL FUND</b>          | This is the largest and most important budget for the overall operation of the City. This fund accounts for any revenue or activity which is neither required by law nor directed through administrative decision to be accounted for in a special fund. | Most of the City's basic services, including operation of and services for public safety (Police, Fire), financial services, libraries, most parks and recreation services, municipal services, and city-wide administration. | General revenues, e.g., property taxes, sales taxes, and municipal court fines.                      | General Fund<br><br>Utility Rate Review   |
| <b>DEBT SERVICE FUND</b>     | These funds account for the accumulation of resources used to pay the principal, interest and related costs of long-term debt. In this fund, interest and debt payments are recorded.  | The fund serves as a repayment mechanism for borrowing used to finance capital improvements and acquisitions of major equipment.  | Property taxes levied by the City and other sources of user revenue, i.e. airport, solid waste, etc. | General Obligation Bonds<br><br>Certificates of Obligation<br><br>Revenue Bonds |
| <b>SPECIAL REVENUE FUND</b>  | These funds come from the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes, excluding special assessments, expendable trusts or major capital projects.  | Financing by state and federal funds for programs in health, library, arts, community development.<br><br>Financing community recreation programs.  | Grant funds from state, federal and other sources, and user fees.                                    | Various state and federal grants<br><br>Parks User Fee                          |
| <b>CAPITAL PROJECTS FUND</b> | Funds for construction and/or improvement of city-owned structures, and purchase of capital equipment.   | Acquisition or construction of major capital facilities.<br><br>Acquisition of capital equipment.   | Financing primarily from the sale of bonds.  | Various capital projects  |

# Fiscal Overview

## Governmental Funds

Most government functions are financed through governmental funds. The acquisition, use, and balances of the City's expendable financial resources and related current liabilities are accounted for through governmental funds. Long-term liabilities and fixed assets are not accounted for through governmental funds. The measurement focus is to determine changes in financial position, rather than to determine net income. All cash payments are considered expenditures.

## Proprietary Funds

Proprietary funds are used for the ongoing activities of the City that are similar to those found in the private sector. These funds include all assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities. The measurement objective is to determine net income, financial position, and changes in financial position. These funds are financed through user charges to recover costs for services provided. Proprietary funds use accrual accounting, which means that revenues are recognized when earned by the City and expenses are recognized when incurred.

## Fiduciary Funds

Fiduciary funds are restricted funds used to account for assets held by the City in a special capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. Restricted and Agency funds include expendable funds, pensions funds, and agency funds.

## Restricted / Agency Funds

This primary fund is made up of numerous subfunds, including:

- City Tax Office Investments
- Tax Collections Fund
- Health Facilities Escrow Fund
- Deferred Compensation Fund
- Employee Pension Plans
- Museum Restricted Fund
- County Food Safety Program

## Cash Reserve Fund

The City maintains a reserve cash fund of \$16 million to provide coverage for unexpected expenses. Borrowing from the Cash Reserve Fund for unanticipated expenditures requires that the funds be paid in full within a year, according to the City Charter. An unreserved general fund balance will be maintained to respond to

emergencies equal to thirty to forty-five days of general fund expenditures. The City shall have a plan in place to attain this level of reserves.

Flexibility will be allowed in the use of fund balance but its use should be prioritized in the following order:

1. Unforeseen events or emergencies
2. Capital Expenditures

Funding of this reserve will come from one-time revenues, excess fund balance and revenues in excess of expenditures.

### Debt Service Policy

The City is authorized to issue tax supported bonds equal to ten percent of assessed taxable values within the City. The City uses debt financing only under the following conditions:

1. Proceeds from long-range debt will not be used for current operations but rather for capital improvements and other long term assets.
2. Bonds will be paid back within a period not to exceed, and preferably sooner than, the expected useful life of the capital project.
3. Decisions will be made on a number of factors and will be evaluated against long-term goals rather than a short-term fix.
4. Debt service funds will be managed and invested in accordance with all federal, state, and local laws.

The City may use both general obligation bonds and certificates of obligation as deemed appropriate by City staff and approved by Council. Revenue bonds will be issued for projects that generate revenues that are sufficient to repay the debt.

Commercial paper can be used as a source of long-term financing for projects that have received voter authorization if City staff has determined that such financing is prudent. Commercial paper will be converted to refunding bonds when dictated by economic and business conditions.

Since debt service payments represent a fixed expense of the City's total annual operating budget, debt service as a percentage of total expenditures should not exceed 15%.

Council shall adopt the necessary debt service tax rate up to a maximum amount of twenty-five cents (25¢) per \$100 valuation in order to meet debt service principal, interest and fees payments, net of transfers, for each particular fiscal/budget year, subject to reserve availability.

## Basis of Accounting

The basis of accounting refers to the method by which revenues and expenditures or expenses are recognized in the accounts and reported in the general-purpose financial statements.

Proprietary funds and the pension fund use the accrual basis of accounting. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenses are recorded in the accounting period incurred, if measurable. Governmental funds and expendable restricted funds are accounted for on the modified accrual basis of accounting. Certain revenues are recorded when susceptible to accrual, both available and measurable.

Available means collectible within the current period or soon enough thereafter (60 days) to be used to pay liabilities of the current period.

Measurable expenditures are generally recognized on the accrual basis of accounting when the related liability is incurred. Exceptions to this general rule include the unmatured principal and interest on general obligation long-term debt that is recognized when due. This exception is in conformity with generally accepted accounting principles.

## Basis of Budgeting

General, Special, Capital and Expendable trusts are budgeted using the modified accrual basis of accounting. Revenue is recognized in the accounting period it is subject to accrual, when it is both “measurable” and “available”.

Expenditures are also recognized under the modified accrual basis of accounting, when the related liability is incurred.

All internal service, enterprise, pension trust and other non-expendable trusts use the accrual basis of accounting.

In all cases, budgetary and allotment controls are set at the object levels. Appropriation and encumbrance balances lapse at the end of the year; however, commitments can be re-appropriated in the following year.

The basis of accounting and the basis of budgeting are the same.

## FIVE YEAR ADOPTED GENERAL FUND BUDGET COMPARISON

| <i>Revenue Classification</i> | <i>Adopted<br/>FY 2003</i> | <i>Adopted<br/>FY 2004</i> | <i>Adopted<br/>FY 2005</i> | <i>Adopted<br/>FY 2006</i> | <i>Adopted<br/>FY 2007</i> | <i>% Change<br/>FY 06-07</i> |
|-------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|------------------------------|
| TAXES                         | \$148,811,043              | \$154,868,218              | \$161,889,991              | \$169,112,570              | \$176,609,198              | 4.43%                        |
| FRANCHISES                    | 38,788,682                 | 38,199,441                 | 31,304,795                 | 37,126,797                 | 40,892,116                 | 10.14% *                     |
| SERVICE REVENUE               | 6,523,000                  | 6,952,740                  | 8,421,549                  | 6,602,103                  | 9,148,996                  | 38.58% **                    |
| OPERATING REVENUES            | 25,759,890                 | 26,290,707                 | 27,293,902                 | 25,743,652                 | 25,225,258                 | -2.01%                       |
| NON-OPERATING REVENUE         | 2,857,200                  | 2,942,440                  | 4,137,889                  | 3,807,718                  | 5,735,223                  | 50.62% ***                   |
| INTERGOVERNMENTAL REVENUE     | 2,965,370                  | 2,836,038                  | 1,198,576                  | 710,001                    | 777,258                    | 9.47%                        |
| TRANSFERS IN                  | 24,357,188                 | 27,344,992                 | 30,461,486                 | 20,549,476                 | 23,479,070                 | 14.26% #                     |
| <b>TOTAL</b>                  | <b>\$250,062,373</b>       | <b>\$259,434,576</b>       | <b>\$264,708,188</b>       | <b>\$263,652,317</b>       | <b>\$281,867,119</b>       | <b>6.91%</b>                 |

\* Increase in franchises is due to new franchise fee adopted during FY2006.

\*\* Increase in service revenue is due to increased ambulance revenue as a result of aggressive collection efforts.

\*\*\* Increase in non-operating revenue is due to higher interest revenue projections as result of FY2006 trends.

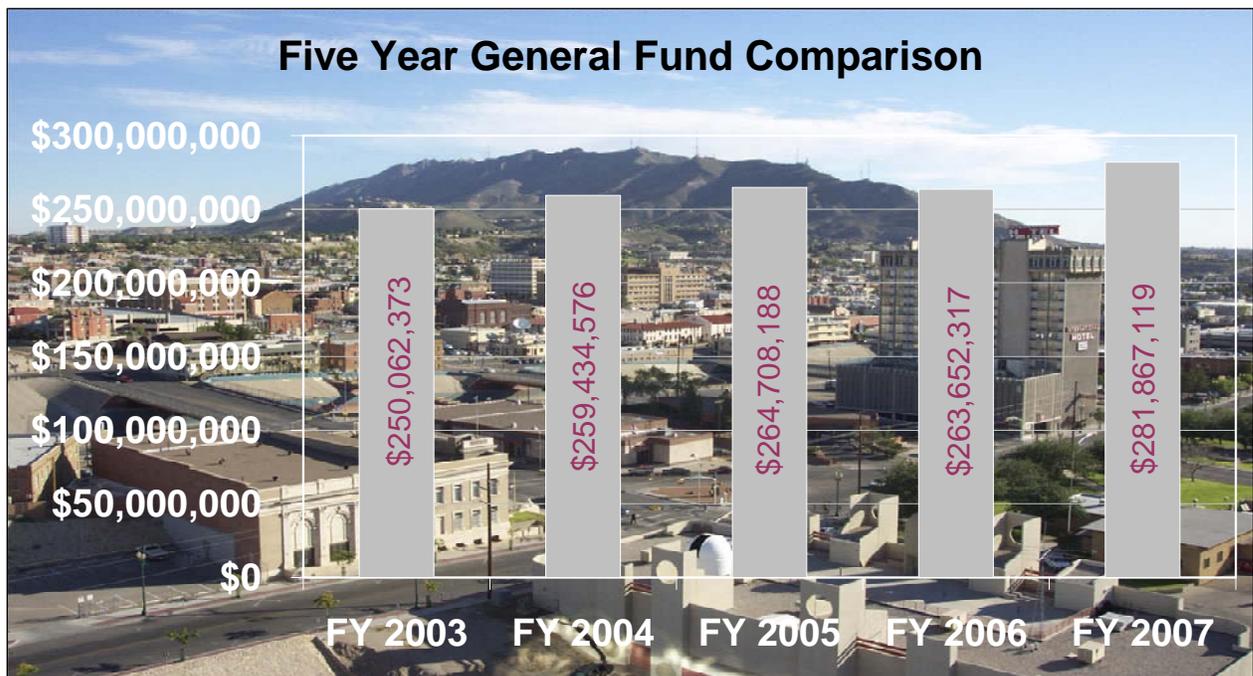
# Increase in transfers in is due to increase in indirect cost recoveries.

| <i>Appropriations by Character</i> | <i>Adopted<br/>FY 2003</i> | <i>Adopted<br/>FY 2004</i> | <i>Adopted<br/>FY 2005</i> | <i>Adopted<br/>FY 2006</i> | <i>Adopted<br/>FY 2007</i> | <i>% Change<br/>FY 06-07</i> |
|------------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|------------------------------|
| PERSONAL SERVICES                  | \$191,253,495              | \$201,262,639              | \$204,903,468              | \$199,436,108              | \$213,591,909              | 7.10%                        |
| CONTRACTUAL SERVICES               | 25,628,266                 | 27,319,637                 | 28,164,074                 | 26,211,091                 | 26,913,938                 | 2.68%                        |
| MATERIALS & SUPPLIES               | 9,378,241                  | 9,259,333                  | 9,163,849                  | 8,971,146                  | 11,436,958                 | 27.49% *                     |
| OPERATING EXPENDITURES             | 20,267,478                 | 17,866,289                 | 19,055,196                 | 22,945,994                 | 22,651,772                 | -1.28%                       |
| NON-OPERATING EXPENDITURES         | 990,000                    | 987,458                    | 1,060,000                  | 773,361                    | 1,488,410                  | 92.46% **                    |
| INTERGOVERNMENTAL EXP              | 2,323,893                  | 2,518,220                  | 2,142,601                  | 832,617                    | 755,605                    | -9.25%                       |
| OTHER USES                         | 221,000                    | 221,000                    | 219,000                    | 4,482,000                  | 5,028,527                  | 12.19% ***                   |
| <b>TOTAL</b>                       | <b>\$250,062,373</b>       | <b>\$259,434,576</b>       | <b>\$264,708,188</b>       | <b>\$263,652,317</b>       | <b>\$281,867,119</b>       | <b>6.91%</b>                 |

\* Increase in materials and supplies is due to increased fuel, uniforms, maintenance and repair costs, and new non capitalized equipment purchases.

\*\* Increase in non-operating revenues is due to bank and credit card fees, and increase in damages/settlements costs.

\*\*\* Increase in other uses is due to an increase in funding for the City-County Health District and Tax Collection overpayments.



## *All Funds*

### *FTE Position Changes by Department*

| <i>Department</i>                        | <i>Adopted<br/>FY 2006</i> | <i>Adopted<br/>FY 2007</i> | <i>Difference<br/>Increase/<br/>(Decrease)</i> |
|--|----------------------------|----------------------------|--|
| Mayor and Council                        | 22.00                      | 25.00                      | 3.00   |
| City Attorney                            | 38.77                      | 39.00                      | 0.23   |
| Department of City Manager               | 16.00                      | 18.50                      | 2.50   |
| Office of Management and Budget          | 27.20                      | 28.40                      | 1.20   |
| Tax                                      | 21.50                      | 23.00                      | 1.50   |
| Financial Services                       | 57.80                      | 51.30                      | (6.50)   |
| Human Resources                          | 36.20                      | 38.20                      | 2.00   |
| Municipal Clerk                          | 94.30                      | 97.30                      | 3.00   |
| General Services                         | 139.40                     | 141.40                     | 2.00   |
| Development Services                     | 121.60                     | 127.85                     | 6.25   |
| Police                                   | 1751.80                    | 1769.55                    | 17.75  |
| Fire                                     | 1011.60                    | 987.74                     | (23.86)  |
| Street Department                        | 336.80                     | 348.80                     | 12.00  |
| Environmental Services                   | 289.20                     | 290.40                     | 1.20   |
| Engineering Services                     | 63.50                      | 67.00                      | 3.50   |
| Information Technology                   | 50.00                      | 51.00                      | 1.00   |
| Health District                          | 426.94                     | 426.00                     | (0.94)   |
| Parks and Recreation                     | 349.22                     | 373.31                     | 24.09  |
| Zoo                                      | 85.20                      | 91.20                      | 6.00   |
| Library                                  | 192.91                     | 192.91                     | 0.00   |
| Department of Museums & Cultural Affairs | 57.10                      | 58.75                      | 1.65   |
| Public Transit - Sun Metro               | 685.15                     | 672.85                     | (12.30)  |
| Airport                                  | 231.50                     | 240.30                     | 8.80   |
| Metropolitan Planning Organization       | 16.00                      | 15.50                      | (0.50)   |
| Community and Human Development          | 60.00                      | 59.50                      | (0.50)   |
| Economic Development                     | 12.00                      | 12.10                      | 0.10   |
| Non - Departmental                       | 3.00                       | 5.00                       | 2.00   |
| <b><i>FTE Grand Total</i></b>            | <b><u>6,196.69</u></b>     | <b><u>6,251.86</u></b>     | <b><u>55.17</u></b>                            |

## All Funds FTE Position Changes by Department

| <i><b>Department</b></i>      | <i><b>Difference<br/>Increase/<br/>(Decrease)</b></i> | <i><b>Explanation</b></i>   |
|-------------------------------|---|---|
| Mayor and Council             | 3.00  |   |
| City Attorney                 | 0.23  |   |
| Department of City Manager    | 2.50  |   |
| OMB                           | 1.20  |   |
| Tax                           | 1.50  |   |
| Financial Services            | (6.50)  | <b>Transfer of Contract Compliance to CIP</b>                               |
| Human Resources               | 2.00  |   |
| Municipal Clerk               | 3.00  |   |
| General Services              | 2.00  |   |
| Development Services          | 6.25  | <b>Program Improvements</b>   |
| Police                        | 17.75   | <b>Increase due to two academies of 60/30</b>                               |
| Fire                          | (23.86)   | <b>Prorated FTEs for actual training period of two academies</b>            |
| Street Department             | 12.00   | <b>Increase due to Program Improvements (Graffiti and Pot-hole Crews)</b>   |
| Environmental Services        | 1.20  |   |
| Engineering Services          | 3.50  |   |
| Information Technology        | 1.00  |   |
| Health District               | (0.94)  |   |
| Parks and Recreation          | 24.09   | <b>Increase due to new facilities and maintenance of additional acreage</b> |
| Zoo                           | 6.00  | <b>In preparation for FY06 African expansion</b>                            |
| DMCA                          | 1.65  |   |
| Public Transit - Sun Metro    | (12.30)   | <b>Reduction of various Coach Operators</b>                                 |
| Airport                       | 8.80  | <b>Transfer of Foreign Trade Zone to Airport</b>                            |
| MPO                           | (0.50)  |   |
| CD                            | (0.50)  |   |
| Economic Development          | 0.10  |   |
| Non - Departmental            | 2.00  |   |
| <b><i>FTE Grand Total</i></b> | <b><u>55.17</u></b>                                   |   |

# Fiscal Overview

## All Funds FTE Positions by Subfund

| <i>Subfund</i>                          | <i>Adopted<br/>FY 2005</i> | <i>Adopted<br/>FY 2006</i> | <i>Adopted<br/>FY 2007</i> |
|---|----------------------------|----------------------------|----------------------------|
| Government Operations                   | 4214.18                    | 4071.76                    | 4122.78                    |
| Solid Waste Management                  | 306.20                     | 251.20                     | 290.40                     |
| Convention & Performing Arts Center     | 5.90                       | 1.00                       | 6.17                       |
| SWM Environmental Serv Proj             | 0.00                       | 38.00                      | 0.00                       |
| Capital Projects                        | 13.50                      | 16.00                      | 15.50                      |
| Social Services                         | 8.35                       | 8.35                       | 9.25                       |
| Crime Prevention                        | 64.70                      | 35.01                      | 32.75                      |
| Health Prevention and Maintenance       | 154.48                     | 147.04                     | 2.35                       |
| Environmental Services                  | 23.77                      | 25.52                      | 0.00                       |
| Crime Prevention                        | 21.00                      | 21.62                      | 20.86                      |
| Health Prevention and Maintenance       | 84.47                      | 80.86                      | 251.69                     |
| Literacy/Library Services               | 5.50                       | 4.22                       | 4.30                       |
| Environmental Services                  | 1.00                       | 1.00                       | 0.00                       |
| Emergency Management                    | 2.50                       | 2.50                       | 2.50                       |
| Social Services                         | 0.00                       | 0.88                       | 1.30                       |
| Parks and Recreation - User Fees        | 120.24                     | 116.31                     | 123.35                     |
| Zoo Operations                          | 1.00                       | 1.00                       | 2.00                       |
| Police Confiscated Funds                | 4.00                       | 3.00                       | 0.00                       |
| Museum Restricted Funds                 | 2.00                       | 2.00                       | 1.50                       |
| City-County Health                      | 0.00                       | 173.52                     | 171.96                     |
| Police Restricted                       | 0.00                       | 0.00                       | 3.00                       |
| Other Community Development Grants      | 7.00                       | 7.00                       | 6.00                       |
| Revolving Loan Funds                    | 14.00                      | 13.00                      | 14.00                      |
| HUD Administration                      | 37.83                      | 35.65                      | 25.87                      |
| FY 2003 Certificates                    | 0.00                       | 1.00                       | 1.00                       |
| General Fund Capital Outlay             | 0.00                       | 1.20                       | 1.20                       |
| Other Outside Sources                   | 5.60                       | 0.00                       | 0.00                       |
| Airport Cost Centers                    | 289.90                     | 295.00                     | 303.80                     |
| Non-Capital Grants                      | 3.00                       | 3.00                       | 5.00                       |
| General Operations                      | 648.57                     | 673.15                     | 660.85                     |
| Non Capital Grants                      | 1.00                       | 12.00                      | 12.00                      |
| Stanton Street                          | 44.80                      | 44.80                      | 47.80                      |
| Postage Inventories & Services          | 2.20                       | 2.20                       | 0.00                       |
| Equipment Maintenance                   | 97.00                      | 90.00                      | 90.00                      |
| Copy Center                             | 2.60                       | 4.20                       | 7.40                       |
| Health Benefits                         | 7.20                       | 7.20                       | 7.20                       |
| Workers Compensation                    | 2.10                       | 2.00                       | 4.00                       |
| Unemployment Compensation               | 1.00                       | 1.00                       | 1.00                       |
| Museum Restricted Funds                 | 1.75                       | 1.75                       | 1.33                       |
| Restricted Under Research               | 1.75                       | 1.75                       | 1.75                       |
| <b><i>FTE Grand Total All Funds</i></b> | <b><u>6,200.09</u></b>     | <b><u>6,196.69</u></b>     | <b><u>6,251.86</u></b>     |

## All Funds FTE Positions by Department

| <i>Department</i>                        | <i>Adopted<br/>FY 2005</i> | <i>Adopted<br/>FY 2006</i> | <i>Adopted<br/>FY 2007</i> |
|--|----------------------------|----------------------------|----------------------------|
| Mayor and Council                        | 30.50                      | 22.00                      | 25.00                      |
| City Attorney                            | 38.90                      | 38.77                      | 39.00                      |
| Department of City Manager               | 5.00                       | 16.00                      | 18.50                      |
| Office of Management and Budget          | 32.40                      | 27.20                      | 28.40                      |
| Tax                                      | 21.50                      | 21.50                      | 23.00                      |
| Financial Services                       | 66.75                      | 57.80                      | 51.30                      |
| Human Resources                          | 37.40                      | 36.20                      | 38.20                      |
| Municipal Clerk                          | 91.30                      | 94.30                      | 97.30                      |
| Quality Of Life Services Department      | 2.00                       | 0.00                       | 0.00                       |
| General Services                         | 143.00                     | 139.40                     | 141.40                     |
| Development Services                     | 147.60                     | 121.60                     | 127.85                     |
| Police                                   | 1753.80                    | 1751.80                    | 1769.55                    |
| Fire                                     | 1002.10                    | 1011.60                    | 987.74                     |
| Street Department                        | 344.80                     | 336.80                     | 348.80                     |
| Environmental Services                   | 298.20                     | 289.20                     | 290.40                     |
| Engineering Services                     | 90.00                      | 63.50                      | 67.00                      |
| Information Technology                   | 43.00                      | 50.00                      | 51.00                      |
| Health District                          | 416.10                     | 426.94                     | 426.00                     |
| Parks and Recreation                     | 357.38                     | 349.22                     | 373.31                     |
| Zoo                                      | 84.20                      | 85.20                      | 91.20                      |
| Library                                  | 170.49                     | 192.91                     | 192.91                     |
| Department of Museums & Cultural Affairs | 51.10                      | 57.10                      | 58.75                      |
| Public Transit - Sun Metro               | 649.57                     | 685.15                     | 672.85                     |
| Airport                                  | 232.40                     | 231.50                     | 240.30                     |
| Metropolitan Planning Organization       | 13.50                      | 16.00                      | 15.50                      |
| Community and Human Development          | 60.00                      | 60.00                      | 59.50                      |
| Economic Development                     | 14.00                      | 12.00                      | 12.10                      |
| Non - Departmental                       | 3.10                       | 3.00                       | 5.00                       |
| <b><i>FTE Grand Total</i></b>            | <b><u>6,200.09</u></b>     | <b><u>6,196.69</u></b>     | <b><u>6,251.86</u></b>     |

# Fiscal Overview

## TAX INFORMATION

### AD VALOREM TAX LAW

All taxable property within the City is subject to the assessment, levy and collection by the City of a continuing, direct annual ad valorem tax.

By September 1st or as soon thereafter as possible, the City Council adopts a tax rate per \$100 taxable value for the current year. The tax rate consists of (1) a rate for funding of maintenance and operation expenditures and (2) a rate for debt service.

The El Paso Central Appraisal District is responsible for the appraisal of property within the City. Excluding agricultural and open-space land, which may be taxed on the basis of productive capacity, the Appraisal District is required under the Property Tax Code to appraise all property within the Appraisal District on the basis of 100 percent of its market value and is prohibited from applying any assessment ratios.

The value placed upon property is subject to review by an Appraisal Review Board, consisting of three members appointed by the Board of Directors of the Appraisal District. The Appraisal District is required to review the value of property within the District at least every three years. The City may require annual review at its own expense and is entitled to challenge the determination of appraised value of property within the City by petition filed with the Appraisal Review Board.

### TAX RATE LIMITATION

In determining the ad valorem tax, the City operates under a home-rule charter (the City Charter), pursuant to Article XI, Section 5, of the Texas Constitution. The City Charter limits the tax rate to \$1.85 per \$100 assessed valuation for all City purposes. The current tax rate of \$0.672326 for fiscal year 2007 remains well within this limit.

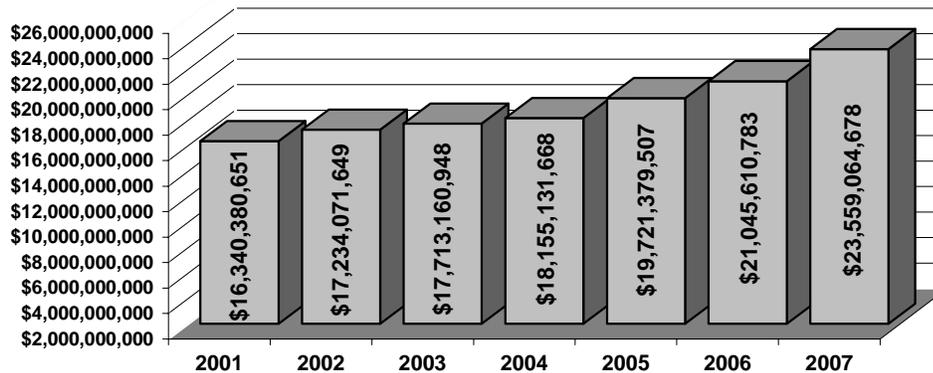
Under the Property Tax Code, the City must annually calculate and publicize its effective tax rate and rollback tax rate. The hearing is held following a properly posted public notice to the taxpayers. If the adopted tax rate exceeds the rollback tax rate, the qualified voters of the City, by petition, may require an election to determine whether or not to reduce the tax rate adopted for the current year to the rollback tax rate.



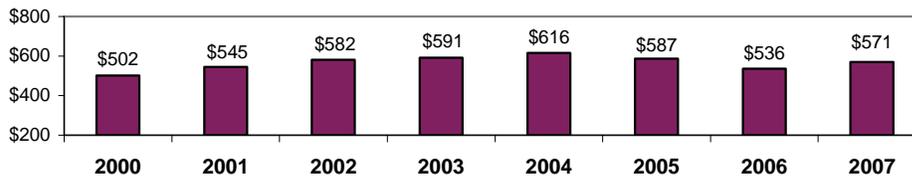
## Certified\* Assessed Valuation

| FISCAL YEAR ENDED AUG 31 | ESTIMATED CITY POPULATION | *CERTIFIED TAXABLE ASSESSED VALUATION | PER CAPITA CERTIFIED TAXABLE ASSESSED VALUATION | FUNDED TAX DEBT | PER CAPITA FUNDED TAX DEBT | RATIO FUNDED DEBT TO CERTIFIED TAXABLE ASSESSED VALUATION |
|--------------------------|---------------------------|---------------------------------------|---|-----------------|----------------------------|---|
| 1994                     | 554,350                   | 12,335,182,621                        | 22,220  | 224,260,000     | 404                        | 1.82%   |
| 1995                     | 570,200                   | 12,724,149,080                        | 22,315  | 217,545,000     | 382                        | 1.71%   |
| 1996                     | 583,421                   | 13,937,576,701                        | 23,889  | 248,620,000     | 429                        | 1.78%   |
| 1997                     | 596,800                   | 14,754,004,316                        | 24,722  | 263,690,000     | 436                        | 1.78%   |
| 1998                     | 606,526                   | 15,154,128,873                        | 24,985  | 271,665,000     | 434                        | 1.79%   |
| 1999                     | 617,215                   | 15,338,471,509                        | 24,851  | 302,995,000     | 491                        | 1.98%   |
| 2000                     | 563,662 #                 | 15,830,923,725                        | 28,086  | 282,835,000     | 502                        | 1.79%   |
| 2001                     | 573,827 ‡                 | 16,340,380,651                        | 28,476  | 312,750,000     | 545                        | 1.91%   |
| 2002                     | 583,949 ‡                 | 17,234,071,649                        | 29,513  | 339,600,000     | 582                        | 1.97%   |
| 2003                     | 594,054 ‡                 | 17,713,160,948                        | 29,817  | 351,135,000     | 591                        | 1.98%   |
| 2004                     | 604,156 ‡                 | 18,155,131,668                        | 30,050  | 372,365,000     | 616                        | 2.05%   |
| 2005                     | 614,261 ‡                 | 19,721,379,507                        | 32,106  | 360,490,000     | 587                        | 1.83%   |
| 2006                     | 624,364 ‡                 | 21,045,610,783                        | 33,707  | 334,505,000     | 536                        | 1.59%   |
| 2007                     | 634,488 ‡                 | 23,559,064,678                        | 37,131  | 362,040,000     | 571                        | 1.54%   |

## Certified Assessed Valuation



## Per Capita Debt Funded by Property Tax



\* Certified Valuation refers to valuation in effect at time of corresponding Budget preparation. Certified Valuation is subject to adjustments for protested assessments. Final valuation at time of levy is reflected under debt administration.

# US Census 2000 Actual

‡ Revised population estimate, based on 2000 census. Source: Department of Planning, Research and Development

# Fiscal Overview

## CITY OF EL PASO SCHEDULE OF ASSESSED VALUATION AND TAX RATE

| CALENDAR<br>YEAR | ASSESSED VALUE AT TIME OF LEVY |         |                   |         | TOTAL<br>ASSESSED<br>VALUE | TAX<br>RATE | ALLOCATION<br>OF TAX RATE |                 |
|------------------|--------------------------------|---------|-------------------|---------|----------------------------|-------------|---------------------------|-----------------|
|                  | Real Property                  |         | Personal Property |         |                            |             | GENERAL<br>FUND           | SINKING<br>FUND |
|                  | AMOUNT                         | PERCENT | AMOUNT            | PERCENT |                            |             |                           |                 |
| 1976             | 930,323,000                    | 75.74%  | 298,056,000       | 24.26%  | 1,228,379,000              | 1.770000    | 1.510000                  | 0.260000        |
| 1977             | 1,456,735,000                  | 72.98%  | 539,208,000       | 27.02%  | 1,995,943,000              | 1.150000    | 0.980000                  | 0.170000        |
| 1978             | 1,519,797,000                  | 73.18%  | 557,081,000       | 26.82%  | 2,076,878,000              | 1.150000    | 0.980000                  | 0.170000        |
| 1979             | 1,629,795,000                  | 73.10%  | 599,730,000       | 26.90%  | 2,229,525,000              | 1.150000    | 0.980000                  | 0.170000        |
| 1980             | 1,677,309,000                  | 70.08%  | 716,278,000       | 29.92%  | 2,393,587,000              | 1.320000    | 1.135000                  | 0.185000        |
| 1981             | 5,374,413,000                  | 81.76%  | 1,199,123,000     | 18.24%  | 6,573,536,000              | 0.531200    | 0.463700                  | 0.067500        |
| 1982             | 5,509,052,250                  | 81.44%  | 1,255,433,000     | 18.56%  | 6,764,485,250              | 0.531200    | 0.463700                  | 0.067500        |
| 1983             | 5,689,697,668                  | 79.51%  | 1,466,648,594     | 20.49%  | 7,156,346,262              | 0.531200    | 0.463700                  | 0.067500        |
| 1984             | 5,873,402,673                  | 80.35%  | 1,436,681,664     | 19.65%  | 7,310,084,337              | 0.531200    | 0.463700                  | 0.067500        |
| 1985             | 6,100,919,616                  | 80.27%  | 1,499,677,523     | 19.73%  | 7,600,597,139              | 0.531200    | 0.463700                  | 0.067500        |
| 1986             | 8,032,434,044                  | 83.93%  | 1,538,531,974     | 16.07%  | 9,570,966,018              | 0.452240    | 0.395730                  | 0.056510        |
| 1987             | 8,294,792,429                  | 84.40%  | 1,533,285,441     | 15.60%  | 9,828,077,870              | 0.459480    | 0.402970                  | 0.056510        |
| 1988             | 8,549,734,832                  | 82.66%  | 1,793,085,134     | 17.34%  | 10,342,819,966             | 0.495335    | 0.427785                  | 0.067550        |
| 1989             | 8,789,991,744                  | 82.66%  | 1,843,583,523     | 17.34%  | 10,633,575,267             | 0.495427    | 0.406920                  | 0.088507        |
| 1990             | 9,371,605,073                  | 82.51%  | 1,986,765,547     | 17.49%  | 11,358,370,620             | 0.516160    | 0.412438                  | 0.103722        |
| 1991             | 9,480,583,878                  | 83.61%  | 1,858,199,464     | 16.39%  | 11,338,783,342             | 0.560247    | 0.446042                  | 0.114205        |
| 1992             | 9,602,672,472                  | 83.26%  | 1,930,114,989     | 16.74%  | 11,532,787,461             | 0.607468    | 0.466114                  | 0.141354        |
| 1993             | 10,352,379,143                 | 84.29%  | 1,929,368,217     | 15.71%  | 12,281,747,360             | 0.653229    | 0.466114                  | 0.187115        |
| 1994             | 10,638,305,036                 | 83.61%  | 2,085,774,596     | 16.39%  | 12,724,079,632             | 0.643796    | 0.480097                  | 0.163699        |
| 1995             | 11,903,494,793                 | 83.85%  | 2,292,148,507     | 16.15%  | 14,195,643,300             | 0.653229    | 0.480947                  | 0.172282        |
| 1996             | 12,293,694,888                 | 82.90%  | 2,535,140,475     | 17.10%  | 14,828,835,363             | 0.635926    | 0.474313                  | 0.161613        |
| 1997             | 12,619,969,776                 | 82.80%  | 2,620,753,710     | 17.20%  | 15,240,723,486             | 0.635926    | 0.484313                  | 0.151613        |
| 1998             | 12,825,739,841                 | 82.85%  | 2,654,935,888     | 17.15%  | 15,480,675,729             | 0.660234    | 0.487100                  | 0.173134        |
| 1999             | 13,150,744,696                 | 82.80%  | 2,731,797,207     | 17.20%  | 15,882,541,903             | 0.660234    | 0.487100                  | 0.173134        |
| 2000             | 13,567,068,101                 | 82.68%  | 2,841,081,574     | 17.32%  | 16,408,149,675             | 0.660213    | 0.487100                  | 0.173113        |
| 2001             | 14,292,256,098                 | 82.81%  | 2,967,016,152     | 17.19%  | 17,259,272,250             | 0.719833    | 0.542100                  | 0.177733        |
| 2002             | 14,784,642,367                 | 82.99%  | 3,030,427,427     | 17.01%  | 17,815,069,794             | 0.719833    | 0.542100                  | 0.177733        |
| 2003             | 15,368,779,857                 | 84.49%  | 2,820,246,208     | 15.51%  | 18,189,026,065             | 0.719833    | 0.542100                  | 0.177733        |
| 2004             | 16,947,741,252                 | 85.48%  | 2,879,856,855     | 14.52%  | 19,827,598,107             | 0.696677    | 0.524662                  | 0.172015        |
| 2005             | 18,176,200,124                 | 86.19%  | 2,911,679,293     | 13.81%  | 21,087,879,417             | 0.696677    | 0.508371                  | 0.188306        |
| 2006             | 20,547,235,658                 | 87.22%  | 3,011,829,020     | 12.78%  | 23,559,064,678             | 0.672326    | 0.481419                  | 0.190907        |

Source: Tax Collection System: Certified Roll Jurisdiction Summary TC500rpt

## Consolidated Tax Office 2006 Estimated Tax Parcel Analysis

| <i>Taxing Entity</i>       | <i>Tax<br/>Parcels<br/>(#)</i> | <i>2006<br/>Tax Values<br/>(#)</i> | <i>2006<br/>Tax Rates<br/>(\$/\$100)</i> | <i>2006 Tax<br/>Levy<br/>(\$)</i> | <i>Average<br/>Parcel<br/>Value<br/>(\$)</i> | <i>Average<br/>Parcel<br/>Levy<br/>(\$)</i> |
|----------------------------|--------------------------------|------------------------------------|--|-----------------------------------|--|---|
| 01- CITY OF EL PASO        | 193,924                        | 23,559,064,678                     | 0.672326                                 | 158,393,718                       | 121,486                                      | 817   |
| 02- HOMESTEAD MUD (2)      |                                |                                    |  |                                   |  |   |
| 03- EL PASO ISD            | 97,554                         | 12,396,056,057                     | 1.523500                                 | 180,146,652                       | 127,069                                      | 1,847                                       |
| 04- CITY OF SOCORRO        | 12,651                         | 616,568,296                        | 0.482182                                 | 2,972,980                         | 48,737                                       | 235   |
| 05- YSLETA ISD             | 58,112                         | 5,078,657,176                      | 1.540000                                 | 75,534,224                        | 87,394                                       | 1,300                                       |
| 06- EL PASO COUNTY         | 349,633                        | 25,921,140,481                     | 0.391390                                 | 101,452,760                       | 74,138                                       | 290   |
| 07- EP COMM COLLEGE        | 352,343                        | 27,019,288,014                     | 0.120998                                 | 32,692,682                        | 76,685                                       | 93  |
| 08- THOMASON HOSPITAL      | 353,163                        | 27,457,494,899                     | 0.186000                                 | 51,070,864                        | 77,747                                       | 145   |
| 09- SOCORRO ISD            | 58,559                         | 4,930,949,803                      | 1.493689                                 | 72,940,482                        | 84,205                                       | 1,246                                       |
| 10- CLINT ISD              | 109,607                        | 653,742,362                        | 1.685100                                 | 10,898,388                        | 5,964  | 99  |
| 11- FABENS ISD             | 4,031                          | 121,463,236                        | 1.512250                                 | 1,779,825                         | 30,132                                       | 442   |
| 12- TOWN OF CLINT          | 586                            | 34,766,749                         | 0.416914                                 | 144,947                           | 59,329                                       | 247   |
| 14- HORIZON REG MUD        | 96,780                         | 675,471,082                        | 0.468693                                 | 3,165,810                         | 6,979  | 33  |
| 15- EMERG.SVCS.DIST.#1     | 96,780                         | 675,471,082                        | 0.093009                                 | 628,163                           | 6,979  | 6   |
| 16- ANTHONY ISD            | 1,611                          | 103,991,864                        | 1.545050                                 | 1,561,228                         | 64,551                                       | 969   |
| 17- TOWN OF ANTHONY        | 1,482                          | 98,673,725                         | 0.433112                                 | 427,368                           | 66,581                                       | 288   |
| 18- CANUTILLO ISD          | 10,371                         | 910,169,677                        | 1.664996                                 | 14,959,409                        | 87,761                                       | 1,442                                       |
| 19- SAN ELIZARIO ISD       | 4,809                          | 116,971,854                        | 1.447800                                 | 1,662,070                         | 24,324                                       | 346   |
| 20- TORNILLO ISD           | 2,431                          | 43,276,246                         | 1.635300                                 | 702,574                           | 17,802                                       | 289   |
| 22- HAC. D'NTE.WTR.DIST.   | 555                            | 48,080,089                         | 0.337532                                 | 162,286                           | 86,631                                       | 292   |
| 25- LWR. VALLEY WTR.AUTH.  | 28,694                         | 1,004,022,180                      | 0.227266                                 | 2,281,801                         | 34,991                                       | 80  |
| 27- EMERG.SVCS.DIST.#2     | 60,882                         | 2,144,475,181                      | 0.089363                                 | 1,916,359                         | 35,223                                       | 31  |
| 30- TORNILLO WTR. DIST.    | 2,370                          | 46,331,276                         | 0.066343                                 | 30,737                            | 19,549                                       | 13  |
| 31- CITY OF HORIZON        | 4,666                          | 392,977,189                        | 0.310000                                 | 1,218,230                         | 84,221                                       | 261   |
| 33- DOWNTOWN MGT. DIST.    | 528                            | 227,777,671                        | 0.120000                                 | 273,333                           | 431,397                                      | 518   |
| 34- PASEO DEL ESTE MUD #10 | 421                            | 48,864,315                         | 0.750000                                 | 366,483                           | 116,067                                      | 871   |
| 35- PASEO DEL ESTE MUD #1  | 8                              | 1,259,057                          | 0.750000                                 | 9,443                             | 157,382                                      | 1,180                                       |
| 36- PASEO DEL ESTE MUD #3  | 356                            | 5,583,656                          | 0.750000                                 | 41,878                            | 15,684                                       | 118   |
| 37- EPCMUD #2              | 9                              | 1,107,299                          | 0.750000                                 | 8,305                             | 123,033                                      | 923   |
| 38- VILLAGE OF VINTON      | 1,057                          | 93,351,147                         | 0.250000                                 | 233,379                           | 88,317                                       | 221   |
| 44- FBNS WTR CNTL DIST     |                                | 0                                  | 0.000000                                 |                                   | 0  | 0   |

The Consolidated Tax Office, although a city department, collects property taxes for all the taxing entities in El Paso County and remits those payments to the appropriate entity through individual agreements for a service fee.



## DEBT ADMINISTRATION

The City is authorized to issue tax supported bonds equal to 10% of assessed taxable values within the City. The total certified assessed valuation for FY2006 is \$23,559,064,678 setting the debt limit at \$2,355,906,467. As of August 31, 2006, the City had \$362,040,000 of debt issues outstanding which only equal 1.55% of the appraised values. On an annual basis, debt service payments shall not exceed 15% of the operating budget. In FY07, these payments equal to 8.30% of the total operating budget.

The per capita debt for the City of El Paso for FY2007 is \$571. The property tax rate to provide debt service during the FY2006 period was \$0.188386 per \$100 of assessed value, and will be increased to \$0.190906 in FY2007. Council has adopted a policy setting a maximum of 25¢ per \$100 valuation. The City has maintained its AA rating from Standards & Poors and its AAA rating from Fitch Rating Services on general obligation bond issues. The City was assigned a P-1 rating from Fitch Rating Services and an A-1+ rating from Standards and Poors on short-term notes.

| <b>TOTAL DEBT SERVICE REQUIREMENTS</b> |                      |                      |                      |
|--|----------------------|----------------------|----------------------|
| <b>YEAR</b>                            | <b>PRINCIPAL</b>     | <b>INTEREST</b>      | <b>TOTAL</b>         |
| 2007                                   | \$29,270,000         | \$21,867,664         | \$51,137,664         |
| 2008                                   | 29,070,000           | 19,490,786           | 48,560,786           |
| 2009                                   | 28,170,000           | 18,174,561           | 46,344,561           |
| 2010                                   | 28,380,000           | 16,892,817           | 45,272,817           |
| 2011                                   | 26,860,000           | 15,592,376           | 42,452,376           |
| 2012                                   | 26,190,000           | 13,946,702           | 40,136,702           |
| 2013                                   | 18,225,000           | 12,665,813           | 30,890,813           |
| 2014                                   | 19,040,000           | 11,792,462           | 30,832,462           |
| 2015                                   | 16,515,000           | 10,832,544           | 27,347,544           |
| 2016                                   | 14,115,000           | 9,987,881            | 24,102,881           |
| 2017                                   | 12,015,000           | 9,267,355            | 21,282,355           |
| 2018                                   | 12,625,000           | 8,657,943            | 21,282,943           |
| 2019                                   | 10,320,000           | 8,015,957            | 18,335,957           |
| 2020                                   | 10,280,000           | 7,509,705            | 17,789,705           |
| 2021                                   | 10,790,000           | 7,003,232            | 17,793,232           |
| 2022                                   | 10,460,000           | 6,470,588            | 16,930,588           |
| 2023                                   | 10,990,000           | 5,955,063            | 16,945,063           |
| 2024                                   | 11,535,000           | 5,413,436            | 16,948,436           |
| 2025                                   | 9,260,000            | 4,842,857            | 14,102,857           |
| 2026                                   | 6,465,000            | 4,384,180            | 10,849,180           |
| 2027                                   | 5,090,000            | 4,063,438            | 9,153,438            |
| 2028                                   | 2,010,000            | 3,454,600            | 5,464,600            |
| 2029                                   | 6,830,000            | 0                    | 6,830,000            |
| 2030                                   | 7,535,000            | 0                    | 7,535,000            |
| <b>TOTALS</b>                          | <b>\$362,040,000</b> | <b>\$226,281,959</b> | <b>\$588,321,959</b> |

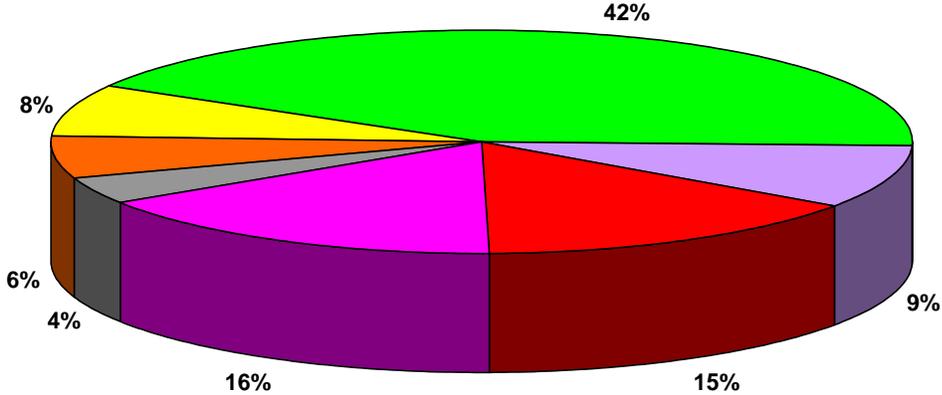
## CITY OF EL PASO Debt Service Requirements by Issue

| DESCRIPTION                             | DATED     | ORIGINAL PRINCIPAL | BALANCE ALL YEARS    |                      |                      |
|---|-----------|--------------------|----------------------|----------------------|----------------------|
|   |           |                    | PRINCIPAL            | INTEREST             | TOTAL                |
| Cert of Obligation 1995-A               | 1 Dec 95  | \$10,975,000       | \$500,000            | \$25,000             | \$525,000            |
| Cert of Obligation 1997-A               | 25-Mar-97 | 7,200,000          | 300,000              | 15,300               | 315,300              |
| Cert of Obligation 1998A                | 03-Mar-98 | 21,090,000         | 2,450,000            | 150,660              | 2,600,660            |
| Cert of Obligation 2000                 | 1-Apr-00  | 39,235,000         | 1,140,000            | 65,550               | 1,205,550            |
| Cert of Obligation 2001                 | 28-Feb-01 | 26,850,000         | 3,195,000            | 435,775              | 3,630,775            |
| Cert of Obligation 2002                 | 1-Dec-01  | 33,970,000         | 13,215,000           | 4,592,375            | 17,807,375           |
| Cert of Obligation 2003                 | 1-Mar-03  | 44,010,000         | 35,310,000           | 17,202,644           | 52,512,644           |
| Cert of Obligation 1998B                | 17-Nov-88 | 10,005,000         | 1,920,000            | 130,500              | 2,050,500            |
| <b>TOTAL CERTIFICATES OF OBLIGATION</b> |           |                    | <b>\$58,030,000</b>  | <b>\$22,617,804</b>  | <b>\$80,647,804</b>  |
| GO Bond refunding 2003                  | 21-Aug-03 | \$29,265,000       | \$24,375,000         | \$4,075,300          | \$28,450,300         |
| GO Bonds & refunding 2000               | 29-Feb-00 | 10,325,000         | 5,670,000            | 763,030              | 6,433,030            |
| GO Bonds 2002 refunding                 |           | 55,090,000         | 37,190,000           | 6,274,600            | 43,464,600           |
| GO Bonds 1995                           | 1 Dec 95  | 19,105,000         | 660,000              | 33,000               | 693,000              |
| GO Bonds 1995-B (Refunding)             | 1 Dec 95  | 9,245,000          | 190,000              | 12,445               | 202,445              |
| GO Bonds 1997                           | 25-Mar-97 | 22,375,000         | 1,200,000            | 84,000               | 1,284,000            |
| GO Bonds 1998                           | 03-Mar-98 | 9,740,000          | 895,000              | 66,245               | 961,245              |
| GO Bonds 1998A                          | 17-Nov-98 | 8,805,000          | 565,000              | 39,330               | 604,330              |
| GO Bonds 1999 (refunding)               | 15-Jan-99 | 27,275,000         | 24,015,000           | 5,226,385            | 29,241,385           |
| GOB Refunding 2005                      |           | 152,190,000        | 152,040,000          | 76,138,359           | 228,178,359          |
| GOB Refunding 2006                      |           | 56,350,000         | 56,350,000           | 43,454,841           | 99,804,841           |
| Civic Center 1998                       | 03-Mar-98 | 18,250,000         | 860,000              | 79,120               | 939,120              |
| <b>TOTAL GENERAL OBLIGATIONS</b>        |           |                    | <b>\$304,010,000</b> | <b>\$136,246,655</b> | <b>\$440,256,655</b> |
| Commercial Paper <sup>1</sup>           |           | Varying            | \$0                  | \$67,417,500         | \$67,417,500         |
| <b>TOTAL COMMERCIAL PAPER</b>           |           |                    | <b>0</b>             | <b>67,417,500</b>    | <b>67,417,500</b>    |
| <sup>1</sup> Refunded by GO Bonds 95-B  |           |                    |                      |                      |                      |
| <b>TOTAL TAX SUPPORTED DEBT</b>         |           |                    | <b>\$362,040,000</b> | <b>\$226,281,959</b> | <b>\$588,321,959</b> |
| Plaza Theatre 2005 Issuance             | 15-Aug-05 | \$17,315,000       | \$17,385,000         | \$9,482,625          | \$26,867,625         |
| Solid Waste Revenue Bonds               | 15-Jun-04 |                    | 20,035,000           | 12,457,419           | 32,492,419           |
| Airport                                 | 01-Nov-96 | 46,820,000         | 0                    | 0                    | 0                    |
| Airport                                 | 16-Sep-03 | 18,000,000         | 10,645,000           | 2,673,575            | 13,318,575           |
| Bridge refunding 97                     | 15-Nov-97 | 3,010,000          | 1,330,000            | 130,858              | 1,460,858            |
| Federal Loan (ZIB)                      | 1 Dec 91  | 3,000,000          | 1,650,000            | 404,000              | 2,054,000            |
| SIB loan                                | 15-Oct-99 | 3,634,000          | 6,341,146            | 1,392,368            | 7,733,515            |
| <b>TOTAL REVENUE BONDS</b>              |           |                    | <b>\$57,386,146</b>  | <b>\$26,540,845</b>  | <b>\$83,926,991</b>  |



## All Funds Revenue Summary by Source

| <i>Revenue Source</i>      | <i>Actual<br/>FY05</i>      | <i>Estimated<br/>Actual<br/>FY06</i> | <i>Difference<br/>FY05/06</i> | <i>Adopted<br/>FY07</i>     |
|----------------------------|-----------------------------|--------------------------------------|-------------------------------|-----------------------------|
| TAXES                      | \$233,717,327               | \$248,697,077                        | 6.41%                         | \$260,575,484               |
| FRANCHISES                 | \$45,880,134                | \$53,432,866                         | 16.46%                        | \$55,773,732                |
| SERVICE REVENUES           | \$78,811,272                | \$90,608,221                         | 14.97%                        | \$93,574,225                |
| OPERATING REVENUES         | \$85,501,010                | \$88,991,744                         | 4.08%                         | \$100,029,624               |
| NON-OPERATING REVENUES     | \$21,267,061                | \$20,708,546                         | -2.63%                        | \$22,872,549                |
| INTERGOVERNMENTAL REVENUES | \$21,491,381                | \$24,271,633                         | 12.94%                        | \$37,909,322                |
| TRANSFERS IN               | \$39,246,832                | \$52,719,142                         | 34.33%                        | \$46,388,518                |
| <b>Grand Total</b>         | <b><u>\$525,915,017</u></b> | <b><u>\$579,429,229</u></b>          | <b><u>10.18%</u></b>          | <b><u>\$617,123,454</u></b> |



|   |  |   |
|---|--|---|
| <span style="color: green;">■</span> TAXES                | <span style="color: purple;">■</span> FRANCHISES           | <span style="color: red;">■</span> SERVICE REVENUE              |
| <span style="color: magenta;">■</span> OPERATING REVENUES | <span style="color: grey;">■</span> NON-OPERATING REVENUES | <span style="color: orange;">■</span> INTERGOVERNMENTAL REVENUE |
| <span style="color: yellow;">■</span> TRANSFERS IN        |  |   |

- Taxes** *Property, Sales, Hotel/Motel, Mixed Beverage, Bingo*
- Franchises** *Franchise & Easement Fees (Electric, Gas, Telephone & Water Utilities, Cable Vision)*
- Service Revenue** *Fare Box Revenue, Ground & Terminal Space Rental, Landing Fees, Parking Lot Fees, Ambulance & Health Services, Public Inspection Permits, Sanitation Services, Alcoholic Beverages Licenses, Food Establishment Fees*
- Operating Revenues** *Admissions Revenue, Municipal Court Fines, Licenses & Permits Public Safety Revenues, Self-Insurance Contributions*
- Non-Operating Revenues** *Investment Interest Revenue, Rents & Lease Revenue*
- Intergovernmental Revenue** *County, State, & Federal Grants*
- Transfers In** *Bridge Revenue, Interfund & Intrafund Transfers, Bond Proceeds*

# Financial Summaries

## All Funds Appropriations Summary by Department

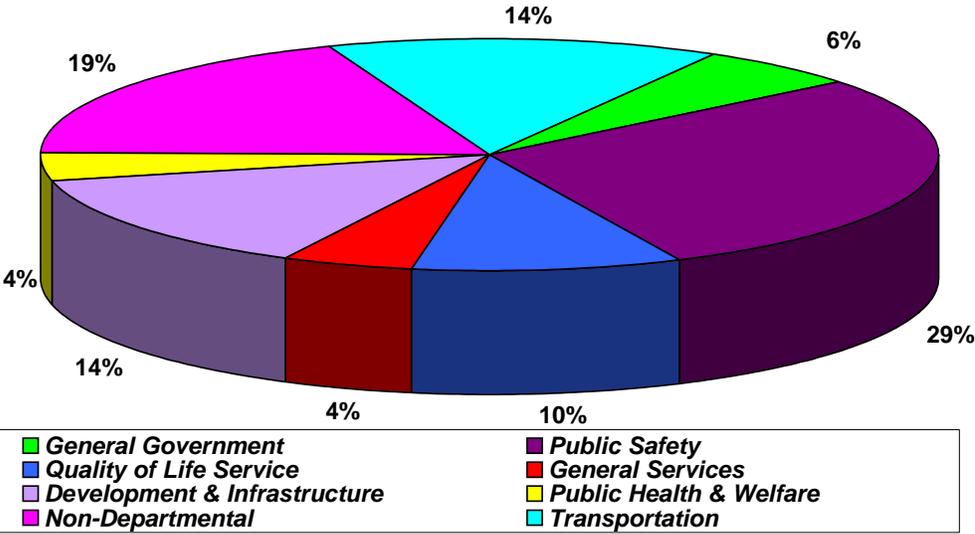
| Department                          | Actual               | Adopted              | Estimated            | Adopted              |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|
|                                     | FY05                 | FY06                 | Actual<br>FY06       | FY07                 |
| MAYOR AND COUNCIL                   | \$1,222,532          | \$1,157,744          | \$1,095,094          | \$1,274,651          |
| CITY ATTORNEY                       | \$5,521,749          | \$4,646,862          | \$5,262,885          | \$5,219,819          |
| DEPARTMENT OF CITY MANAGER          | \$556,379            | \$1,452,614          | \$1,506,035          | \$1,708,295          |
| OFFICE OF MANAGEMENT AND BUDGET     | \$2,425,460          | \$2,084,108          | \$2,461,156          | \$2,296,909          |
| TAX                                 | \$6,736,671          | \$7,493,825          | \$4,047,796          | \$3,800,878          |
| FINANCIAL SERVICES                  | \$3,477,093          | \$3,082,000          | \$2,835,715          | \$2,900,316          |
| HUMAN RESOURCES                     | \$1,781,171          | \$1,866,147          | \$1,818,203          | \$1,915,413          |
| MUNICIPAL CLERK                     | \$5,078,435          | \$5,227,192          | \$4,919,771          | \$6,328,976          |
| QUALITY OF LIFE SERVICES DEPARTMENT | \$3,524,404          | \$7,870,000          | \$5,412,550          | \$9,265,000          |
| GENERAL SERVICES                    | \$24,083,863         | \$25,303,210         | \$28,224,520         | \$29,280,846         |
| DEVELOPMENT SERVICES                | \$7,087,337          | \$6,380,683          | \$6,163,041          | \$6,457,420          |
| POLICE                              | \$99,406,452         | \$101,949,716        | \$103,974,510        | \$108,242,351        |
| FIRE                                | \$64,525,847         | \$63,976,385         | \$66,393,466         | \$69,194,334         |
| STREET                              | \$28,754,277         | \$29,447,974         | \$28,959,009         | \$31,260,754         |
| ENVIRONMENTAL SERVICES              | \$26,865,595         | \$46,663,529         | \$64,728,553         | \$43,984,448         |
| ENGINEERING SERVICES                | \$4,057,157          | \$3,491,935          | \$3,264,971          | \$3,596,200          |
| INFORMATION TECHNOLOGY              | \$6,443,707          | \$7,339,032          | \$6,885,011          | \$9,813,715          |
| HEALTH DISTRICT                     | \$17,462,328         | \$24,608,027         | \$20,658,241         | \$24,402,691         |
| PARKS AND RECREATION                | \$15,271,876         | \$17,340,330         | \$16,689,814         | \$19,620,942         |
| ZOO                                 | \$3,196,294          | \$3,783,339          | \$3,611,972          | \$4,066,512          |
| LIBRARY                             | \$5,818,144          | \$6,969,498          | \$6,501,398          | \$7,898,673          |
| DEPT. OF MUSEUMS & CULTURAL AFFAIRS | \$2,823,764          | \$3,076,380          | \$2,897,772          | \$3,940,571          |
| PUBLIC TRANSIT - SUN METRO          | \$48,963,598         | \$46,032,418         | \$41,280,153         | \$49,743,124         |
| AIRPORT                             | \$40,490,641         | \$31,494,787         | \$32,703,413         | \$35,659,173         |
| METROPOLITAN PLANNING ORGANIZATION  | \$1,066,593          | \$1,268,138          | \$1,090,545          | \$1,711,784          |
| COMMUNITY AND HUMAN DEVELOPMENT     | \$12,803,442         | \$21,690,218         | \$15,185,202         | \$16,210,024         |
| ECONOMIC DEVELOPMENT                | \$2,497,155          | \$1,202,692          | \$926,421            | \$1,242,577          |
| NON - DEPARTMENTAL                  | \$91,936,771         | \$105,526,585        | \$99,426,340         | \$116,087,058        |
| <b>Grand Total</b>                  | <b>\$533,878,735</b> | <b>\$582,425,368</b> | <b>\$578,923,557</b> | <b>\$617,123,454</b> |

Note: Variance explanations for differences between FY06 and FY07 Adopted Budget

**Tax:** Non-appropriation of collection agency fee previously offset by revenue. **General Services:** Increase in fuel and utilities. **Police and Fire:** Salary increase as per collective bargaining. **Environmental Services:** Decrease in capital project appropriation. **Information Technology:** Provide funding in operating accounts for all licensing and maintenance requirements. **Parks and Recreation:** Additional operating appropriations for new programs and facilities. **Sun Metro - Public Transit:** Increase in Worker's Compensation rates, vehicle maintenance and fuel, plus capital projects grant match. **Airport:** Increase in salaries and management contracts. **Non-Departmental:** Increase to Retiree health plan, Healthcare providers and Debt Service P & I payments.

## All Funds Appropriations Summary by Function

| Function                     | Actual<br>FY05       | Estimated            |                      |
|------------------------------|----------------------|----------------------|----------------------|
|                              |                      | Actual<br>FY06       | Adopted<br>FY07      |
| GENERAL GOVERNMENT           | \$35,740,352         | \$31,758,087         | \$36,501,549         |
| PUBLIC SAFETY                | \$163,932,299        | \$170,367,976        | \$177,436,685        |
| QUALITY OF LIFE SVC          | \$43,437,924         | \$50,298,708         | \$61,001,722         |
| GENERAL SERVICES             | \$24,083,863         | \$28,224,520         | \$29,280,846         |
| DEVELOPMENT & INFRASTRUCTURE | \$66,764,366         | \$103,115,574        | \$85,298,822         |
| PUBLIC HEALTH & WELFARE      | \$17,462,328         | \$20,658,241         | \$24,402,691         |
| NON-DEPARTMENTAL             | \$91,936,771         | \$99,426,340         | \$116,087,058        |
| TRANSPORTATION               | \$90,520,832         | \$75,074,111         | \$87,114,081         |
| <b>Grand Total</b>           | <b>\$533,878,735</b> | <b>\$578,923,557</b> | <b>\$617,123,454</b> |



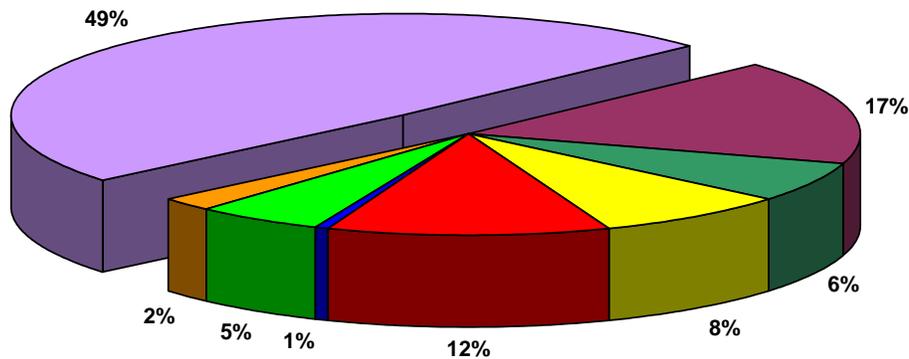
- General Government:** Mayor & Council, City Attorney, Office of Management & Budget, Tax, Human Resources, Financial Services, Municipal Clerk, Department of City Manager, Information Technology, Economic Development
- Public Safety:** Police, Fire
- Quality of Life Services:** Quality of Life, Parks & Recreation, Zoo, Library, Department of Museums and Cultural Affairs, Community & Human Development, CVB
- General Services:** General Services, Fleet Services
- Development & Infrastructure Services:** Development Services, Street, Environmental Services, Engineering Services
- Public Health & Welfare:** Health District
- Non-Departmental:** Non-Departmental
- Transportation:** Airport, Metropolitan Planning Organization, Public Transit-Sun Metro

*Note: General Government: Increase in Legal for claims and IT for maintenance and licensing demands. Quality of Life: Increase in Parks, Library and Museums for new facilities. Increase in management contract for Civic Center. Development and Infrastructure: Environmental Services posted multiple one-time transfers as part of fund consolidation. Public Health: Difference in grant cycle of state and federal grants which end in September or December. Non-Departmental: Increase to Retiree health plan, Healthcare providers and Debt Service P & I payments. Transportation: Increase in Transit for Vehicle maintenance, Workmen's Compensation and fuel plus*

# Financial Summaries

## All Funds Appropriations Summary by Character

| Character                      | Actual               | Estimated            | Difference*  | Adopted              |
|--------------------------------|----------------------|----------------------|--------------|----------------------|
|                                | FY05                 | Actual<br>FY06       |              | FY05/06              |
| PERSONAL SERVICES              | \$267,700,547        | \$277,303,918        | 3.59%        | \$302,940,850        |
| CONTRACTUAL SERVICES           | \$89,161,374         | \$81,898,975         | -8.15%       | \$103,704,623        |
| MATERIALS AND SUPPLIES         | \$29,604,840         | \$34,807,904         | 17.58%       | \$38,263,911         |
| OPERATING EXPENDITURES         | \$48,581,464         | \$61,165,682         | 25.90%       | \$50,725,160         |
| NON - OPERATING EXPENDITURES   | \$56,436,675         | \$57,993,699         | 2.76%        | \$71,316,906         |
| INTERGOVERNMENTAL EXPENDITURES | \$2,126,515          | \$1,715,423          | -19.33%      | \$4,466,917          |
| OTHER USES                     | \$35,502,054         | \$53,230,491         | 49.94%       | \$32,693,667         |
| CAPITAL OUTLAY                 | \$4,765,266          | \$10,807,465         | 126.80%      | \$13,011,420         |
| <b>Grand Total</b>             | <b>\$533,878,735</b> | <b>\$578,923,557</b> | <b>8.44%</b> | <b>\$617,123,454</b> |



|                        |                          |                                |
|------------------------|--------------------------|--------------------------------|
| Personal Services      | Contractual Services     | Materials and Supplies         |
| Operating Expenditures | Non - Operating Expenses | Intergovernmental Expenditures |
| Other Uses             | Capital Outlay           |                                |

*Note: Materials and Supplies: Fuel price impacts both purchase price and cost to departments charged by the Fleet internal service fund. Operating: Increase in utilities cost plus increase in indirect costs paid for administrative support from other funds. Depreciation and landfill closure costs also increased and booked in this character. Other Uses: Increase in transfers out in environmental services necessary for funds consolidation. Capital Outlay: Increased expenditures in CDBG and Environmental Services projects plus additional Health Department equipment costs.*

GENERAL FUND REVENUE AND EXPENDITURE SUMMARY

The City of El Paso utilizes seven revenue sources known as characters that are deposited into the different fund types. Primary funds and sub-funds are used to account for both revenues and expenditures, and provide an overview of both the financial and reporting structure of the City. Expenditures are paid out of these funds and are similarly classified according to function or character.

REVENUE SOURCES

TAXES

Property Tax

The property taxes are based upon the assessed value of real and personal property. Property tax consists of two components. The first is debt service, which is budgeted, based on the City's debt service requirements. These funds are deposited into the Debt Service Fund and are used only to pay the principal and interest, on current debt, due and payable that fiscal year.

The second component is the amount of revenue used for the maintenance and operations of the General Fund. Property taxes fund approximately forty percent of the City's General Fund budget and provide taxpayers with general City services; primarily public safety, infrastructure maintenance and quality of life services.

The Central Appraisal District provides appraised property values for the City annually. The tax rate is based on the certified assessed value calculated yearly by the CAD, normally around July. The FY 2007 Operations and Maintenance budget reflects estimated property tax collections in the amount of \$112,693,133. This amount reflects an estimated increase of \$5,309,167 over last year's collected property tax figure.

Tax billings are mailed on or about October and payment is due by January 31, of the following calendar year. Penalties and interest are charged on taxes delinquent as of February 1 and an additional collection penalty is added on July 1.

Sales Tax

The State of Texas charges 8.25% in sales tax. The revenue is distributed, as follows. In FY 2007, one percent of state sales tax is expected to generate \$60,824,466 in revenue for the City. Sun Metro is the City of El Paso's Mass Transit system.

|                             |       |
|-----------------------------|-------|
| Total sales tax in El Paso: | 8.25% |
| State .....                 | 6.25% |
| City .....                  | 1.00% |
| County .....                | 0.50% |
| Sun Metro....               | 0.50% |

# Financial Summaries

## **FRANCHISE AND EASEMENT FEES**

The City receives a substantial amount of revenue from franchise and easement fees. Franchise fees are collected from both public and private utilities and assessed for the continued use of the public right-of-way. Electric, gas, telephone, water, cable, and telecommunications are among the utilities included in this source of revenue.

## **SERVICE REVENUE**

The \$9,148,996 in this category is revenue received for ambulance services in the general fund. The ambulance fee schedule is based on a flat fee plus additional fees associated with the level of care administered. A third party administrator collects the revenue, and on average the collection rate is approximately fifty percent. Prior to FY2006, Health service revenues were included in this category. In FY2006, a fund was created to account for Health department activities.

## **OPERATING REVENUES**

This group includes major categories of revenue from general government services: public safety, streets, culture and recreation, municipal court fines, and public inspection fees. Included in this classification are revenues generated from payment of business licenses such as licenses for alcoholic beverages, food establishments, taxicab operations, and other professional and occupational enterprises. This revenue source is estimated at \$25,225,258 for FY 2007.

## **NON-OPERATING REVENUES**

Revenues included are rents and leases and investment interest estimated in FY2007 at \$5,735,223.

## **INTERGOVERNMENTAL REVENUES**

These revenues are derived from state grants and from other governmental entities for joint programs managed by the City. Total revenue for this source is estimated to be \$777,258 which is a \$67,257 increase from FY2006.

## **TRANSFERS IN**

This category classifies revenue transferred in from other sources. The estimated total to the general fund is \$23,479,070 which includes transfers from Environmental Services, Airport, Sun Metro, and the International Bridges fund. The FY2007 budget does not include any use of fund balance.

## EXPENDITURES

All City expenditures fall into one of seven major categories of City functions. These distinct functions are characteristic of operations and used in the classification of expenditures. The functions are:

- General Government
- Public Safety
- Quality of Life Services
- Development and Infrastructure Services
- General Services
- Public Health & Welfare
- Non-Departmental

Expenditures also may be categorized by character:

- Personal Services
- Contractual Services
- Materials and Supplies
- Operating Expenditures
- Non-Operating Expenditures
- Intergovernmental Expenditures
- Other Uses
- Capital Outlay

## REVENUE ASSUMPTIONS

### TAXES

---



#### Property

Property valuation, new construction, and mortgage rates are key indicators of property tax revenue. Historically, property valuation increased 4% during non-appraisal years; however the Central Appraisal District has recently changed the appraisal frequency from every third year to annually. Valuation increased 8.63% in FY2005 and another 5.14% in FY2006. Council has responded to this increase in valuation by adopting a combined M&O and Debt Service FY2007 rate at a lower level than FY06; resulting in a .024351 cent decrease which provides some relief to tax payers.

---

#### Sales

Sales tax is correlated to personal income and the traffic crossing at the international bridges. The FY2007 adopted amount of \$91,352,438 represents a 4.15% increase from FY2006. Personal Income in FY2007 is projected to increase by 5.11%. Even though traffic at the international bridges has been affected by security measures implemented after September 11, 2001, the FY2007 adopted amount assumes a slight increase in overall crossings of just under 1%. The above-mentioned variables were the major considerations in determining the FY2007 sales tax estimate.

---

#### Bridge

The City of El Paso is in a unique position where it is able to generate general fund revenue from the operation of three international bridges with Mexico. Revenue estimates are made using projections of annual crossings, types of crossings and the corresponding fees. Although total number of crossings have decreased, partly due to the implementation of increased security measures after 9/11; revenues have not been adversely impacted due to a 2005 fee increase.

---

#### Hotel/Motel

All Occupants residing in hotels or motels in the County of El Paso for a period of less than 30 days are charged 15.5% of the room cost (excluding any exempt individuals.) The City receives 7% of this revenue, which is used to support the Convention and Visitor's Bureau and various programs in the Department of Museums and Cultural Affairs.



Mixed Beverage/Bingo

The State of Texas imposes a tax on gross receipts from the sales of mixed beverages and on public bingo games held by non-profit groups. The mixed beverage/bingo tax is based on historical trends, including growth.

FRANCHISE



Franchise Fees

Population growth, utility rate increases, weather conditions, historical collections and contract renewals are factors considered when estimating franchise fee revenues. Telecommunications fees are set by the State Public Utility Commission and are based upon the estimated number of telephone

lines and growth of the City. The City is anticipating \$40,892,116 in franchise fees, which is an increase of 4.45% over FY 2006 actual revenue.

SERVICE

Ambulance

The FY2007 estimate of \$9,188,996 represents a 21.52% increase from FY2006 collections. Anticipated increase is based on responses and more efficient and complete data processing by the collection agency in collaboration with increased City staff efforts.



Airport

The El Paso International Airport owns a significant portion of the land surrounding it and benefits from the collection of rental revenue from multiple businesses, hotels, and business parks on Airport land. In addition, the Airport owns one of the largest Air Cargo facilities along the U.S./Mexico border and benefits from a high level of air cargo activity supporting maquiladora companies in neighboring Juarez, Mexico. The El Paso International Airport is one of few in the country that operate on a budget surplus.

---

# Financial Summaries

---

## OPERATING

---

### License and Permits



License and permit revenues include fees charged by the City for general construction permits and business licenses. Estimates are based on the City's projected growth, mortgage interest rates, and economic conditions. In FY2004 the permit fees for new residential construction were restructured. Previously, a contractor was required to obtain individual permits for mechanical, electrical and plan review permits. The current structure allows for one inclusive permit. Residential building permits are estimated to generate \$3,615,284 for FY2007.

---

---

## NON-OPERATING

|                             |   |
|-----------------------------|---|
| Investment Interest Revenue | Contingent on total available cash and prevailing interest rates. The City's policy towards its investment interest revenue is to maximize investment interest revenue only after preserving the safety and liquidity of the portfolio. |
|-----------------------------|---|

---

---

## INTERGOVERNMENTAL REVENUE

|                                |   |
|--------------------------------|---|
| County, State & Federal Grants | Revenue assumptions are based on current grants and any new grants that the City may be eligible to receive. The City has vigorously pursued new grants under the current administration. |
|--------------------------------|---|

---

---

## TRANSFERS-IN

Included in this revenue source are Inter-fund and Intra-fund transfers. The Cost Allocation plan, developed by a consultant, determines the rates charged to other funds such as Airport, Sun Metro-Public Transit and Engineering Services for administrative overhead.

---

---

## BOND PROCEEDS

Revenues are from bonds sold through a financial entity, which have bid an interest rate. Proceeds are used for new building construction, renovation of existing buildings, and major equipment purchases.

---

## REAL PROPERTY TAX COLLECTIONS

### DESCRIPTION

Property tax consists of two components. The first component is debt service, which is budgeted based on the City's debt service requirements. These funds are deposited into the Debt Service Fund and are used only to pay the principal and interest on current debt, due and payable that fiscal year. The second component is the amount of revenue used for the maintenance and operations of the General Fund. Property taxes fund approximately forty percent of the City's General Fund budget. The Central Appraisal District (CAD) provides appraised property values for the City annually. The tax rate based on the certified assessed value is calculated on a yearly basis by the CAD.

### ANALYSIS & TRENDS

Property valuation, new construction, and mortgage rates are key indicators of property tax revenue. Historically, valuation increased 4% during non-appraisal years. The Central Appraisal District recently changed the appraisal frequency from every third year to annually which will reflect actual market trends. During 2005, property valuations increased by \$1,566,247,839, or 8.63% over the total 2004 valuation of \$18,155,131,668. This increase was attributed to a 61.16% increase in new construction and a 7.21% increase in existing property valuation resulting in a total 2005 valuation of \$19,721,379,507. The total 2006 valuation is \$20,734,377,367 an increase of \$1,012,997,860 or 5.14% over 2005 due to an increase in property valuation of 6.15% and a 20% decline in new construction. The increase in property valuation is expected to generate \$157,381,447 in revenues based on the new operations and maintenance tax rate of 0.481419 adopted by City Council. This represents an increase of \$10,470,297 or 7.13% over fiscal year 2006 property tax collections.



### COLLECTIONS & PROPERTY VALUATION

|                          | FY2004 Actual    | FY2005 Actual    | FY2006 Estimated | FY2007 Budget    | Variance |
|--------------------------|------------------|------------------|------------------|------------------|----------|
| Property Tax Collections | \$129,382,258    | \$137,711,242    | \$146,911,150    | \$157,381,447    | 7.13%    |
|                          | 2003 Valuation   | 2004 Valuation   | 2005 Valuation   | 2006 Valuation   | Variance |
| New Construction         | \$454,717,763    | \$475,758,305    | \$766,666,087    | \$614,156,661    | -19.89%  |
| Existing Property        | \$17,258,443,185 | \$17,679,373,363 | \$18,954,713,420 | \$20,120,220,706 | 6.15%    |
| Total Valuation          | \$17,713,160,948 | \$18,155,131,668 | \$19,721,379,507 | \$20,734,377,367 | 5.14%    |



# Financial Summaries

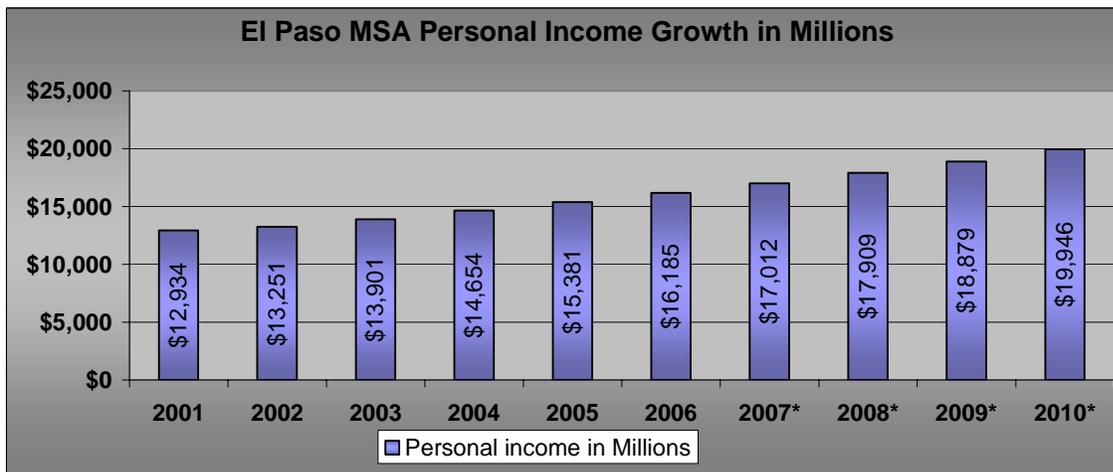
## Sales Tax

### DESCRIPTION

Sales tax is comprised of gross receipts from the retail sales of all taxable items subject to taxation by the State of Texas. The residents of El Paso County currently pay 8.25% in sales tax. The State receives 6.25%, the City receives 1.00%, the County receives 0.50%, and Sun Metro (City's Mass Transit) receives 0.50% of all sales tax receipts collected by the State Comptroller.

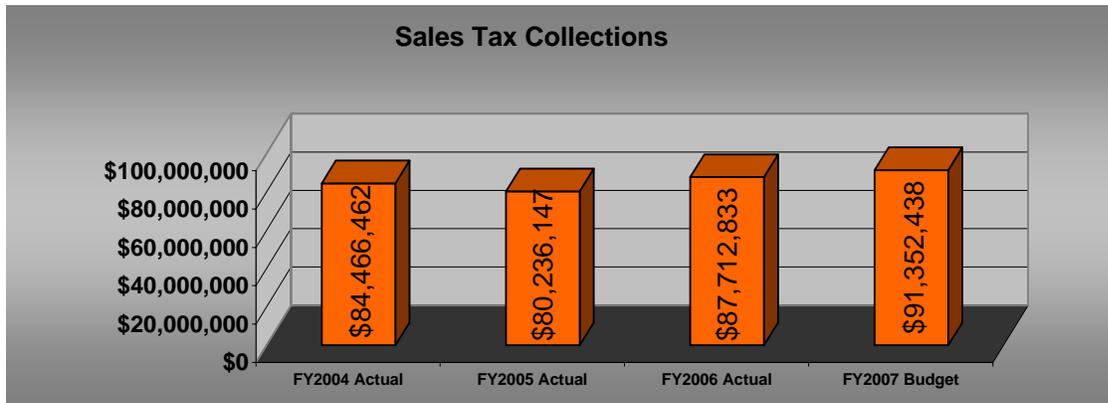
### ANALYSIS & TRENDS

Sales tax is correlated to personal income growth and the traffic crossings at the international bridges. Personal income in El Paso County grew 5.23% in FY2006 over FY2005. Shoppers crossing from Ciudad Juarez and neighboring cities in Mexico contribute to the increasing sales tax revenues. Considering the international bridge crossings when projecting sales tax revenue is vital because of the economic impact Mexican nationals crossing and purchasing goods have on El Paso's economy. The FY2007 adopted amount of \$91,352,438 represents a 4.15% increase from FY2006's actual amount collected. This is a conservative estimate based on a estimated personal income growth of 5.11% for FY2007. Vehicle crossings are expected to remain constant but may be impacted by political events occurring in both countries.



### COLLECTIONS & Personal Income

|                               | FY2004 Actual | FY2005 Actual | FY2006 Estimated | FY2007 Budget | Variance |
|-------------------------------|---------------|---------------|------------------|---------------|----------|
| Collections                   | \$84,466,462  | \$80,236,147  | \$87,712,833     | \$91,352,438  | 4.15%    |
| Personal Income (in millions) | \$14,654      | \$15,381      | \$16,185         | \$17,012      | 5.11%    |



## International Bridge Crossings

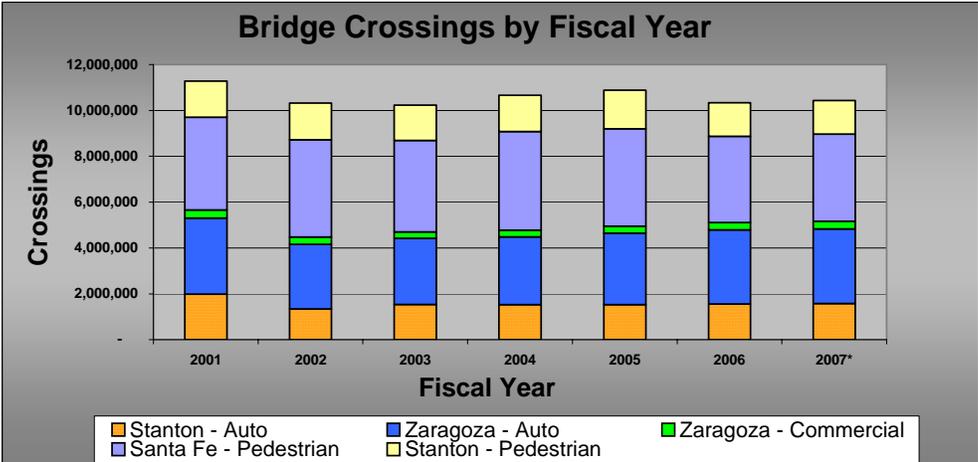
### DESCRIPTION

The City of El Paso is in a unique position where it is able to generate general fund revenue from the operation of an international bridge with Mexico. El Paso, borders Juarez Mexico and has bridges joining the two communities. The bridges allow for vehicle crossings as well as pedestrian crossings for ease of accessibility to the neighboring sister cities. A fee is collected at the port of entry for vehicles as well as pedestrians and large commercial vehicles. There are three City bridges that generate revenue, the Stanton, Santa Fe, and Zaragoza.

### ANALYSIS & TRENDS

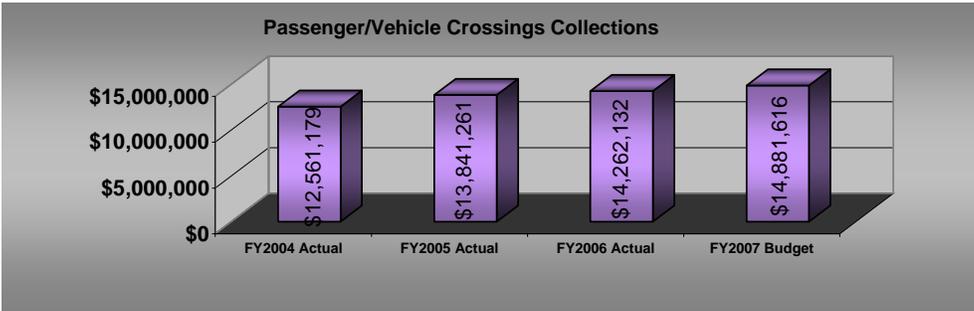
Estimations for this revenue are made using projections of annual crossings, types of crossings and the corresponding fees charged. The most significant variance occurred in fiscal year 2002 when total bridge crossings dipped by almost 9% in direct correlation to the events of 9/11. During the period of September 2001 to August 2002, the City's fiscal year, the international bridges had intermittent closures for security reasons, and stricter inspection measures from the Department of Homeland Security that contributed to a decrease of 952,275 crossings. For fiscal year 2003 crossings showed a slight improvement, considering tightened security measures, resulting in a slight decrease of 93,277 crossings. In fiscal year 2004 the City increased the crossing fees as a result of a citywide cost study of services. The increase in fees coupled with increased crossings of 2.09% resulted in an increase in revenues of \$1,280,082, or 10.19% in fiscal year 2005. Revenue collected increased \$420,871 or 3.04% from 2005 to 2006 for a total of \$14,262,132.

During the same time period pedestrian crossings decreased 5% overall, but automobile crossings in both the Zaragoza and Stanton bridges increased offsetting the decrease. Since vehicle crossers pay \$1.65 per vehicle versus \$0.35 per pedestrian revenue was not affected negatively. Additionally automobile crossings have had an average growth rate of 3.63% yearly partly offsetting the negative impacts of pedestrian crossing variances. The estimated fiscal year 2007 revenue is \$14,881,616 or a 4.34% increase and overall crossings are estimated to reach 10,440,271 or just under a 1% increase.



### COLLECTIONS AND CROSSINGS

|                            | FY2004 Actual | FY2005 Actual | FY2006 Estimated | FY2007 Budget | Variance |
|----------------------------|---------------|---------------|------------------|---------------|----------|
| <b>Revenue Collection</b>  | \$12,561,179  | \$13,841,261  | \$14,262,132     | \$14,881,616  | 4.34%    |
| <b>Pedestrians</b>         | 5,877,801     | 5,934,313     | 5,229,074        | 5,281,365     | 1.00%    |
| <b>Passenger vehicles</b>  | 4,487,025     | 4,644,191     | 4,789,201        | 4,837,093     | 1.00%    |
| <b>Commercial vehicles</b> | 292,859       | 302,111       | 318,627          | 321,813       | 1.00%    |
| <b>Total Crossings</b>     | 10,657,685    | 10,880,615    | 10,336,902       | 10,440,271    | 1.00%    |



# Financial Summaries

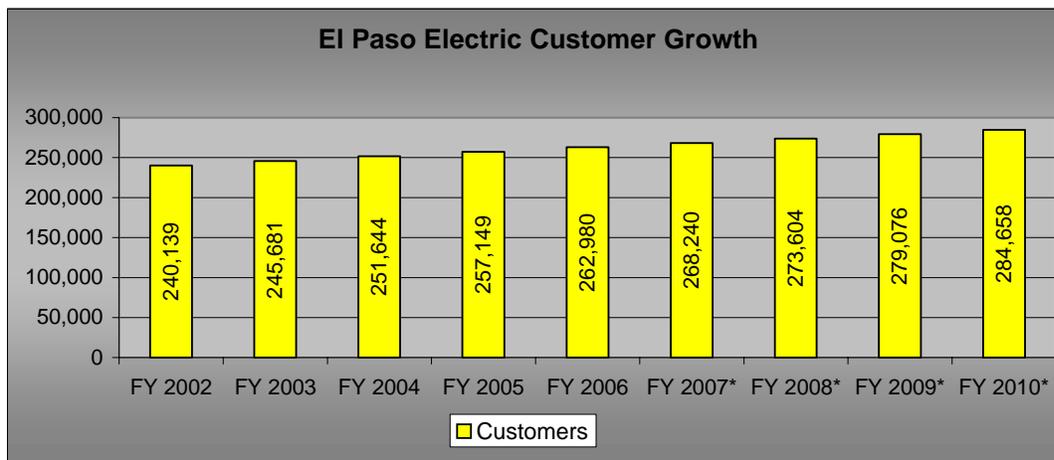
## El Paso Electric Company

### DESCRIPTION

The El Paso Electric company is the local publicly traded electric utility which generates and distributes electricity through an interconnected system to approximately 344,000 customers in the Rio Grande Valley in West Texas and Southern New Mexico. The customer base for the City of El Paso is approximately 268,240 or 77.97%. In order for El Paso Electric to operate effectively and serve the El Paso area, it is necessary that power lines and various infrastructure be located on City owned property and cross easements throughout the City. The City of El Paso and El Paso Electric have negotiated and agreed upon a rate, or franchise fee, that is paid to the City by the electric utility for access to these properties. This franchise fee is paid to the City on a quarterly basis. El Paso Electric pays the City 3.25% of electrical energy gross revenues and 4% of Broadband over power line related gross revenue. Additionally, City Council approved a new rate schedule impacting the small commercial rates in January 2006 and a fuel surcharge approved in November 2005 impacting all customers within the City limits.

### ANALYSIS & TRENDS

The City experienced a decline of 1.18% or a decrease of \$92,746 in franchise revenue from the public utility in fiscal year 2005 due to change in consumption, while the customer base increased 2.19% or by 5,505 customers. The franchise agreement was re-negotiated in August of 2005 and will remain valid through July 2030. The 2005 agreement resulted in a 63% increase in fees for fiscal year 2006. The new fee agreement combined with a customer base growth of 2.27% or 5,831 additional customers resulted in a revenue increase of \$5,782,965.05. The customer growth factor used for future years is estimated at a conservative 2% equal to the weighted average of historical collections and customer growth. It is estimated that the customer base will reach 268,240 during fiscal year 2007 and an additional \$1,650,617 is expected to be collected due to customer, and usage growth.



### COLLECTIONS & CUSTOMER ACCOUNTS

|                    | FY2004<br>Actual | FY2005<br>Actual | FY2006<br>Estimated | FY2007<br>Budget | Variance |
|--------------------|------------------|------------------|---------------------|------------------|----------|
| Revenue Collection | \$7,859,164      | \$7,766,418      | \$13,549,383        | \$15,200,000     | 12.18%   |
| Customer Accounts  | 251,644          | 257,149          | 262,980             | 268,240          | 2.00%    |



# Financial Summaries

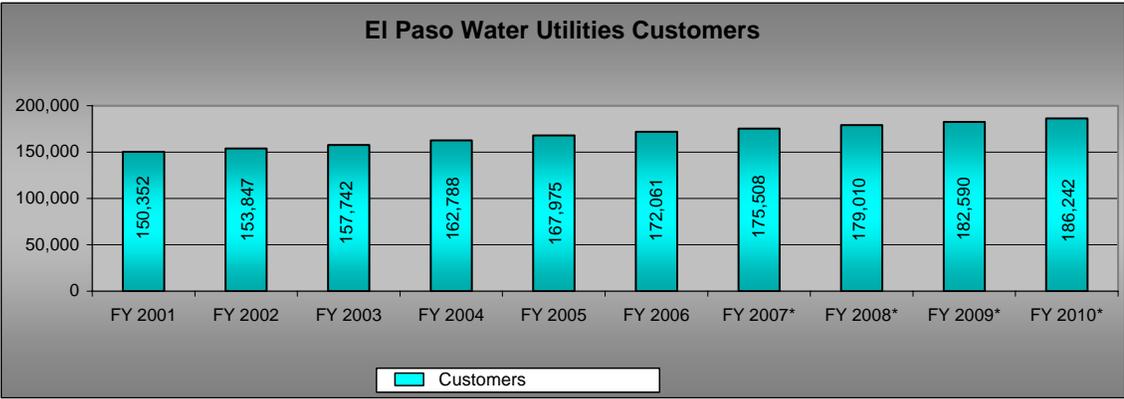
## El Paso Water Utilities

### DESCRIPTION

The El Paso Water Utilities (EPWU) is a component unit of the City of El Paso and is managed by the Public Service Board. EPWU pays the City ten percent of the total amount received by the Board from the sale of water in lieu of taxes. Payment is made on a monthly basis. Payments from EPWU increased 43.04% in fiscal year 2004 mainly due to an increase in water rates. The new fees went into effect February 29, 2004. Customers who use less than 400 cubic feet of water per month are charged a minimum amount based on the meter size. These customers saw a five percent increase in their bill. Those customers that use in excess of the 400 cubic feet saw a much larger increase.

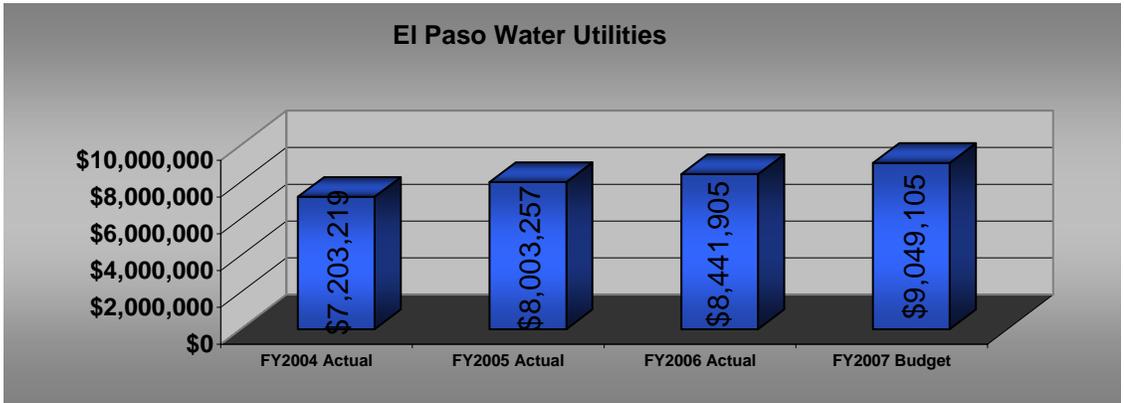
### ANALYSIS & TRENDS

Historical collections from PSB are used to project future revenue. A 2.36% growth factor is used for projecting future revenues. The largest increase in collections occurred in fiscal year 2004. During fiscal year 2004, collections surpassed fiscal year 2003 collections of \$5,035,717 by \$2,167,502 for a total of \$7,203,219 in revenue. The increase in revenue was a direct result of increased customer accounts of 5,046 or 3.20% and an increase in fees during the same fiscal year. Customer accounts increased again in fiscal year 2005 by 5,187 for a total customer base of 167,975. This resulted in an increase in revenue collected of \$8,003,257 or 11.11% over the prior year. In fiscal year 2006, collections increased only 5.48% due to reduced water usage as a result of increased precipitation in El Paso, while customer accounts continued to increase. A total of 4,086 new customer accounts were added during fiscal year 2006 for a total customer base of 172,061 offsetting the decline in water use. It is conservatively estimated that the customer base will increase by 3,447, or 2.00% for fiscal year 2007. Revenue collections are expected to increase by 7.19%, or \$607,200.



### COLLECTIONS & CUSTOMER ACCOUNTS

|                          | FY2004 Actual | FY2005 Actual | FY2006 Estimated | FY2007 Budget | Variance |
|--------------------------|---------------|---------------|------------------|---------------|----------|
| <b>Collections</b>       | \$7,203,219   | \$8,003,257   | \$8,441,905      | \$9,049,105   | 7.19%    |
| <b>Customer Accounts</b> | 162,788       | 167,975       | 172,061          | 175,508       | 2.00%    |



# Financial Summaries

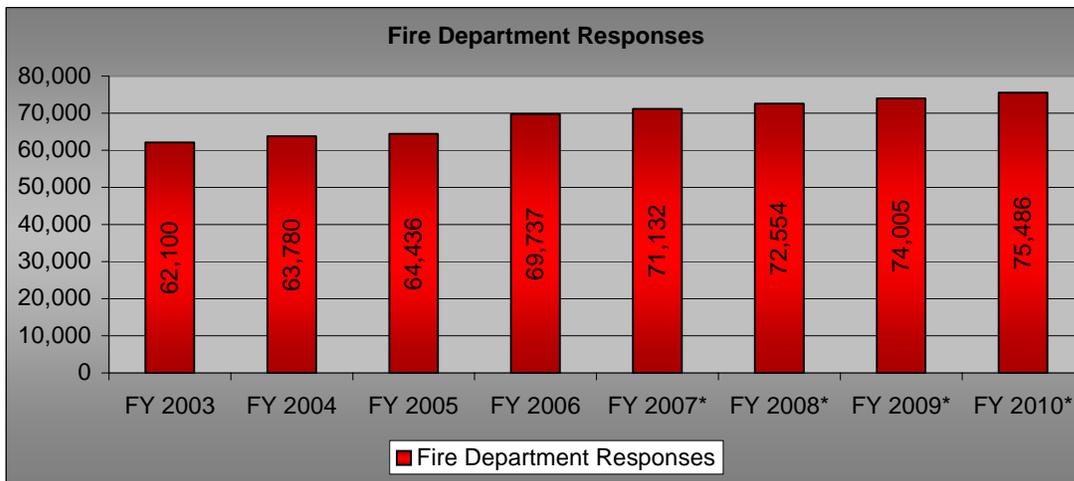
## Ambulance Service Revenue

### DESCRIPTION

The City of El Paso provides life stabilization transport services throughout the city via the emergency medical services division of the El Paso Fire Department. Texas state law dictates a "profit" can not be made from services rendered to citizens. The ambulance fee is reviewed on an annual basis through the budget process. The City sets the fee based on the cost of transportation and stabilization services.

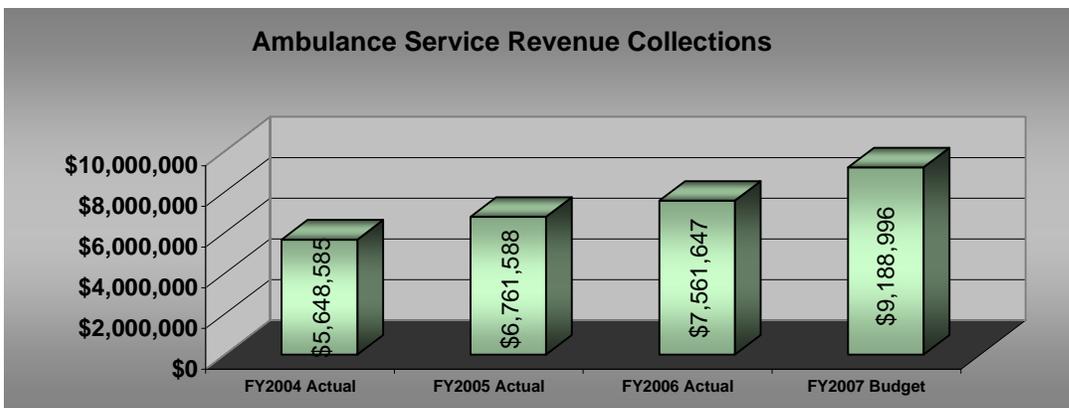
### ANALYSIS & TRENDS

Fees are determined by projecting the expected number of medical transports to hospitals. The fee schedule is based on a flat fee plus additional fees associated with the level of care administered. A third party administrator collects the revenue, and on average the collection rate is around fifty percent. The previous three fiscal years reflected a steady growth of Fire Department responses averaging 4% per year. However during fiscal year 2006, Fire Department responses totaled 69,737 versus 64,436 in fiscal year 2005. The increase in responses of 8.23% resulted in an increase in revenue of \$800,059 over fiscal year 2005 collections. Increase in revenue is also due to more aggressive measures by the collection agency in cooperation with increased City efforts that have resulted in an average increase in collections of 14% over the past three fiscal years. Revenue is estimated at \$9,188,996, an increase of 21.52% over fiscal year 2006 collections, and responses are expected to increase by 1,395 for fiscal year 2007.



### COLLECTIONS AND RESPONSES

|           | FY2004<br>Actual | FY2005<br>Actual | FY2006<br>Estimated | FY2007<br>Budget | Variance |
|-----------|------------------|------------------|---------------------|------------------|----------|
| Actual    | \$5,648,585      | \$6,761,588      | \$7,561,647         | \$9,188,996      | 21.52%   |
| Responses | 63,780           | 64,436           | 69,737              | 71,132           | 2.00%    |



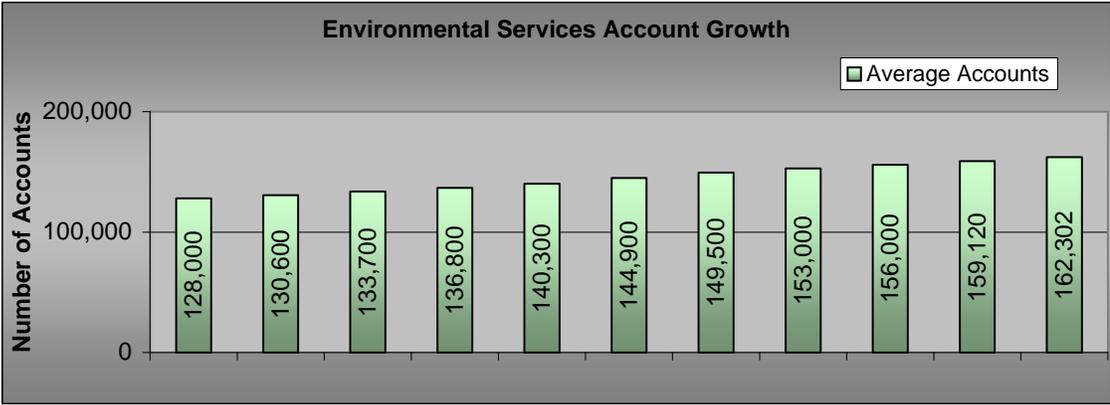
## Garbage Collection Billings

### DESCRIPTION

The City of El Paso's Environmental Services department operates as an enterprise fund and offers residential collection of refuse throughout the city. As a self-sustaining enterprise fund a fee is paid by customers to recoup the cost of weekly curbside garbage collection and maintenance costs associated with the landfills that are owned and operated by the City.

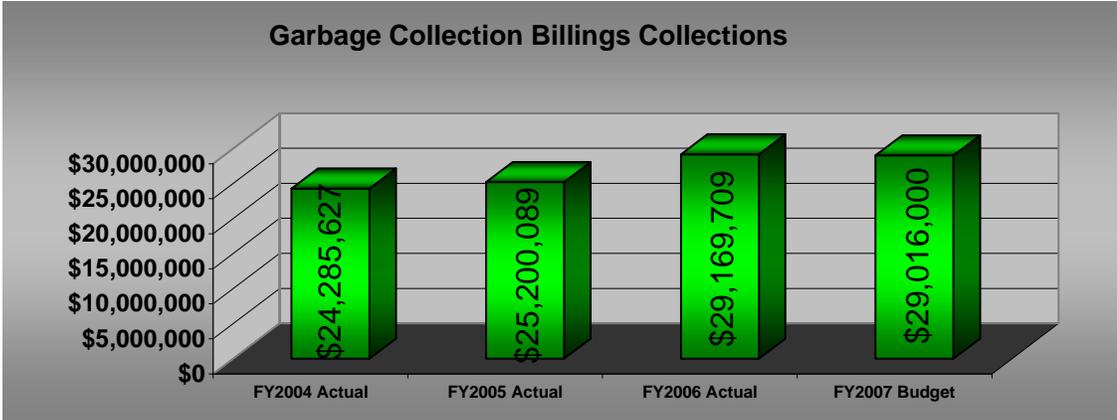
### ANALYSIS & TRENDS

Revenue projections are based on the number of households receiving garbage collection service and the historical growth rate of the number of new residential homes built while adjusting for any change in the service fee. The previous seven years show an average percentage growth of 2.58% per year. The most significant growth occurred during fiscal year 2004 with a 3.28%, or 4,600 increase in customer accounts. An increase in the refuse collection service fee of \$1 and a new \$1 environmental fee were approved for fiscal year 2006. The new environmental fee and the increase in the service fee resulted in a 15.75% increase in revenue collected during fiscal year 2006. The total increase was \$3,969,620 over fiscal year 2005 collections for total collections of \$29,169,709. Customer accounts are expected to increase about 2% in fiscal year 2007, however a conservative revenue estimate of under 1% was budgeted for fiscal year 2007, for an estimated revenue of \$29,016,000.



### COLLECTIONS & CUSTOMER ACCOUNTS

|                    | FY2004 Actual | FY2005 Actual | FY2006 Estimated | FY2007 Budget | Variance |
|--------------------|---------------|---------------|------------------|---------------|----------|
| Revenue Collection | \$24,285,627  | \$25,200,089  | \$29,169,709     | \$29,016,000  | -0.53%   |
| Customer Accounts  | 144,900       | 149,500       | 153,000          | 156,000       | 1.96%    |



# Financial Summaries

## ALL SOURCES REVENUE DETAIL

| Description                       | Actual<br>FY05       | Estimated<br>Actual<br>FY06 | Adopted<br>FY07      |
|-----------------------------------|----------------------|-----------------------------|----------------------|
| <b>TAXES</b>                      |                      |                             |                      |
| Real Property Tax Collections     | \$137,711,239        | \$146,911,150               | \$157,381,447        |
| Personal Prop. Tax Collection     | 78,895               | 55,611                      | 0                    |
| Penalties Prop. Tax Collection    | 1,705,138            | 1,886,378                   | 1,394,742            |
| Special Fees/De ling. Tax Collect | 4,029,997            | 1,250,636                   | 480,000              |
| Sales Tax                         | 80,236,149           | 87,712,832                  | 91,352,438           |
| Hotel Occupancy Tax               | 6,427,907            | 6,916,094                   | 6,650,000            |
| Mixed Beverage Tax                | 1,064,590            | 1,174,239                   | 1,149,923            |
| Bingo Tax                         | 64,112               | 67,503                      | 66,934               |
| Hotel/Motel Tax Penalty/Int       | 9,107                | 169,822                     | 0                    |
| Motor Vehicle Rental Taxes        | 2,390,193            | 2,552,812                   | 2,100,000            |
| <b>TOTAL</b>                      | <b>\$233,717,327</b> | <b>\$248,697,077</b>        | <b>\$260,575,484</b> |
| <b>FRANCHISES</b>                 |                      |                             |                      |
| Other Franchise Fees              | \$42,105             | \$36,829                    | \$49,103             |
| Railroad Easement Fees            | (21,980)             | 0                           | 0                    |
| Texas Gas Service                 | 1,190,614            | 3,508,730                   | 3,163,020            |
| Time-Warner                       | 2,998,184            | 3,179,175                   | 2,956,030            |
| El Paso Water Utilities           | 8,003,258            | 8,441,905                   | 9,049,105            |
| Xspedius                          | 211,101              | 442,179                     | 246,929              |
| Ambulance                         | 69,952               | 111,989                     | 0                    |
| South Western Bell                | 6,760,175            | 6,928,274                   | 6,940,883            |
| Oneok                             | 984,800              | 1,472,955                   | 1,517,144            |
| El Paso Natural Gas City Sales    | 2,233,399            | 33,319                      | 33,985               |
| Electric Company                  | 7,766,418            | 13,549,383                  | 15,200,000           |
| Telecom Franchisees               | 1,800,848            | 1,465,996                   | 1,735,917            |
| Passenger Vehicle Crossings       | 13,841,260           | 14,262,132                  | 14,881,616           |
| <b>TOTAL</b>                      | <b>\$45,880,134</b>  | <b>\$53,432,866</b>         | <b>\$55,773,732</b>  |
| <b>SERVICE REVENUE</b>            |                      |                             |                      |
| Airport Building Lease Revenue    | \$1,903,491          | \$1,791,859                 | \$1,770,000          |
| Airport Parking Lot Fees          | 4,220,428            | 5,027,402                   | 4,800,000            |
| Airline Scheduled Landing Fees    | 5,067,542            | 4,625,713                   | 5,100,000            |
| Airline Nonsched Landing Fees     | 36,112               | 54,280                      | 35,000               |
| In-Flight Catering Revenue        | 95,120               | 95,653                      | 90,000               |
| Airport Gate Use Fees             | 141,246              | 168,460                     | 156,000              |
| Fuel Flowage Fees                 | 351,425              | 359,873                     | 375,000              |
| Aircraft Parking Fees             | 787,543              | 689,417                     | 494,650              |
| Term. Space Rental - Airline      | 4,186,321            | 3,655,368                   | 4,660,000            |
| Terminal Space Rental-Other       | 114,341              | 338,850                     | 250,000              |
| Airport Advertising Revenues      | 180,979              | 181,992                     | 205,000              |
| Airport Food And Beve. Revenue    | 467,512              | 472,176                     | 653,800              |
| Airport Giftshop/Newstand Rev     | 357,633              | 329,689                     | 350,000              |
| Airport Vending Machine Rev.      | 684                  | 696                         | 600                  |
| Airport Car Rentals               | 3,761,465            | 4,060,136                   | 4,200,000            |
| Airport La Placita Revenues       | 130,319              | 124,587                     | 130,000              |
| Airport Taxi And Limousine Fee    | 17,965               | 17,166                      | 18,000               |
| Airport Phone/Telecommunication   | 34                   | 0                           | 0                    |
| Airport Equipment Parking Rent    | 143,882              | 120,555                     | 126,000              |
| Airport Loading Bridge Charges    | 31,080               | 57,600                      | 30,000               |
| Airport Car Rental Parking Rev    | 97,783               | 99,778                      | 108,000              |

## ALL SOURCES REVENUE DETAIL

| Description                            | Actual<br>FY05 | Estimated<br>Actual<br>FY06 | Adopted<br>FY07 |
|--|----------------|-----------------------------|-----------------|
| International Arrivals Area Charge     | 7,346          | 2,038                       | 0               |
| Airport Sec. Cost Reimbursement        | 226,274        | 199,919                     | 235,000         |
| Airport Util. Costs Reimbursement      | 338,241        | 370,901                     | 387,000         |
| Aircraft Tie Down Fees                 | 220            | 1,580                       | 0               |
| T-Hangar Rental Fees                   | 291,603        | 316,614                     | 325,000         |
| Ground Rentals                         | 6,638,472      | 6,929,510                   | 6,934,000       |
| Other Airport Revenue                  | 46,383         | 28,572                      | 8,000           |
| Airport Washrack Revenue               | 229            | 336                         | 300             |
| Airport Fingerprint Revenue            | 13,550         | 8,965                       | 5,000           |
| Golf Course Green Fees                 | 0              | 0                           | 581,394         |
| Golf Cart Rentals                      | 0              | 0                           | 192,000         |
| Pro Shop Sales                         | 0              | 0                           | 100,000         |
| Driving Range Fees                     | 0              | 0                           | 48,000          |
| Fare Box Revenue                       | 5,547,126      | 5,768,990                   | 6,170,537       |
| Ticket Sales                           | 570,553        | 558,726                     | 513,473         |
| Trolley Token Sales                    | 60,578         | 59,893                      | 50,000          |
| Lift Bus Revenue - Tickets             | 158,256        | 162,935                     | 157,500         |
| Senior Citizen Bus Pass                | 235,626        | 218,198                     | 205,308         |
| Taxi Sales                             | 7,045          | 1,380                       | 10,000          |
| Retained Fare-Purchased Transportation | 0              | 0                           | 21,500          |
| Lift Bus Revenue - Fare Box            | 124,720        | 163,405                     | 186,313         |
| Non-Transportation Revenue             | 73,955         | 103,425                     | 140,000         |
| Union Depot Office Lease Revenue       | 29,880         | 29,880                      | 40,000          |
| Mt Advertising Revenue                 | 173,751        | 302,800                     | 283,000         |
| Reimbursed Damages                     | 8,478          | 0                           | 15,000          |
| Warranty Claims Reimbursement          | 0              | 0                           | 15,000          |
| Other Mt Revenues                      | (31)           | (23)                        | 0               |
| FTA Capitalized Maintenance            | 5,745,043      | 11,558,300                  | 10,550,000      |
| Fare Box County Service                | 10             | 0                           | 0               |
| Food Estab. Site Assessment            | 88,560         | 291,519                     | 91,000          |
| Hazard Analysis/Critical Control       | 0              | 0                           | 700             |
| Ambulance Service Revenue              | 6,761,588      | 7,561,647                   | 9,188,996       |
| Primary Care Tb Clinic                 | 23,072         | 39,146                      | 21,579          |
| County Food Safety                     | (110)          | 86,255                      | 69,000          |
| Overseas Immunizations                 | 20,674         | 27,910                      | 23,000          |
| Animal Impoundment Fees                | 261,137        | 231,117                     | 326,902         |
| Primary Care - Maternity               | 0              | 310                         | 0               |
| HIV Clinic Visit                       | 2,058          | 1,290                       | 1,700           |
| Dental Clinic Fees                     | 282,478        | 317,174                     | 379,700         |
| Std Clinic Visit                       | 51,805         | 52,851                      | 50,200          |
| Lab/Tb-Mycolology Tests                | 21,184         | 23,099                      | 28,658          |
| Milk And Dairy Lab Tests               | 19,423         | 13,879                      | 14,000          |
| Child Health                           | 26,491         | 32,688                      | 39,200          |
| Routine Immunizations                  | 325,612        | 327,266                     | 155,000         |
| Std/HIV Lab Tests                      | 13,965         | 16,954                      | 15,000          |
| Water Lab Tests                        | 55,681         | 64,134                      | 65,715          |
| Animal Adoptions                       | 0              | 3,916                       | 0               |
| Garbage Collection Billings            | 25,200,092     | 29,169,710                  | 29,016,000      |
| Landfill Fees                          | 2,806,010      | 2,506,238                   | 2,500,000       |
| Recycling Revenues                     | 409,089        | 371,728                     | 512,500         |

# Financial Summaries

## ALL SOURCES REVENUE DETAIL

| Description                | Actual<br>FY05      | Estimated<br>Actual<br>FY06 | Adopted<br>FY07     |
|----------------------------|---------------------|-----------------------------|---------------------|
| Special Waste Removal Fees | (108,929)           | 232,635                     | 175,000             |
| Weed Removal Charges       | 161,179             | 179,161                     | 175,000             |
| <b>TOTAL</b>               | <b>\$78,811,272</b> | <b>\$90,608,221</b>         | <b>\$93,574,225</b> |

### OPERATING REVENUE

|                                |           |           |           |
|--------------------------------|-----------|-----------|-----------|
| Museums Admission Revenue      | \$4,383   | \$10,535  | \$0       |
| Zoo Admission Revenue          | 755,930   | 819,858   | 854,000   |
| General Admissions Revenue     | 364,212   | 407,181   | 467,513   |
| Parking Fee Revenue            | 136,327   | 183,752   | 781,800   |
| Meter Revenue                  | 1,158,103 | 1,105,167 | 1,000,592 |
| Patching Street Cuts           | 29,930    | 27,121    | 32,277    |
| Street Lights                  | 70,224    | 64,858    | 34,827    |
| Anticipated Warrant Fees       | 279,276   | 219,970   | 247,668   |
| Moving Violation Fines         | 2,570,831 | 2,395,983 | 2,384,658 |
| Public Inspection Violations   | 47,822    | 40,899    | 36,715    |
| Health Code Violations         | 42,358    | 46,704    | 60,000    |
| Animal Violations              | 53,853    | 56,373    | 62,095    |
| Liability Insurance Violations | 3,128,524 | 3,004,472 | 2,911,957 |
| Misdemeanors                   | 524,385   | 529,236   | 549,722   |
| Misdemeanor Warrants           | 31,587    | 32,749    | 34,581    |
| Moving Warrants                | 611,156   | 547,096   | 484,449   |
| Arrest Fees - Moving Violation | 621,413   | 578,911   | 627,390   |
| Parking Court Costs            | 93,249    | 84,370    | 91,202    |
| City Court Costs               | 334,753   | 335,575   | 325,643   |
| Undistributed                  | (19)      | (7,991)   | 131       |
| Overpayment Muni Court Tickets | 28,271    | 40,247    | 47,353    |
| Special Expense Fee            | 417,133   | 378,030   | 373,226   |
| Muni Court Bldg Security Fund  | 381,622   | 356,736   | 404,700   |
| Moving Violation Forfeits      | 3,471,213 | 3,359,604 | 3,396,508 |
| Parking Forfeits/Fines         | 1,502,103 | 1,404,329 | 1,779,733 |
| Appellate Docket Fees          | 2,049     | 1,502     | 1,189     |
| Recoveries - Professional Bond | (359)     | 0         | 1,545     |
| Muni Court Tech Fee Collection | 504,929   | 472,199   | 790,920   |
| Time Payment Fees- Muni Court  | 460,783   | 426,452   | 401,630   |
| City - FTA                     | 0         | 30        | 0         |
| Narcotics Reimbursement Fee    | 3,001     | 10,736    | 10,318    |
| Judicial Salaries- City        | 0         | 26,672    | 0         |
| Appeals Board Fees             | 48,166    | 51,736    | 68,369    |
| Building Permits               | 1,330,253 | 1,676,561 | 1,687,777 |
| Demolition Permits             | 8,512     | 4,207     | 2,016     |
| Electrical Permits             | 430,903   | 454,750   | 526,156   |
| Fire Protection Permits        | 280       | 445       | 550       |
| Grading Permits                | 178,807   | 224,307   | 242,451   |
| Mechanical Permits             | 451,692   | 461,578   | 455,232   |
| Mobile Home Placement Permits  | 12,240    | 1,860     | 3,036     |
| Plan Review Fees               | 160,208   | 200,442   | 223,990   |
| Plumbing (Chp) Health Permits  | 11,861    | 13,692    | 12,034    |
| Plumbing Permits               | 431,613   | 473,964   | 537,055   |
| Roofing Permits                | 271,440   | 269,001   | 250,165   |
| Sidewalk And Driveway Permits  | 7,580     | 2,820     | 3,494     |
| Signs Permits                  | 89,484    | 97,792    | 102,672   |

## ALL SOURCES REVENUE DETAIL

| Description                     | Actual<br>FY05 | Estimated<br>Actual<br>FY06 | Adopted<br>FY07 |
|---------------------------------|----------------|-----------------------------|-----------------|
| Zoning Board Fees               | 5,091          | 20,577                      | 15,520          |
| Special Permits                 | 0              | 7,630                       | 0               |
| Building Services Report Sales  | 11,643         | 9,299                       | 8,761           |
| Other Permits And Licenses      | 370,828        | 428,874                     | 492,465         |
| Charitable Solicitation Permit  | 7,043          | 6,220                       | 7,392           |
| Foreign Trade Zone Permits      | 180,371        | 194,625                     | 237,450         |
| Parade Permits                  | 3,077          | 4,165                       | 2,006           |
| Paving Cut Permits              | 16,047         | 16,575                      | 14,883          |
| Refuse Collection Permits       | 22,905         | 31,670                      | 22,000          |
| Subdivision Permits             | 158,099        | 177,355                     | 167,078         |
| Taxi Cab Operating Permits      | 31,256         | 39,434                      | 30,910          |
| Alarms Licenses                 | 31,960         | 267,985                     | 406,567         |
| Alcoholic Beverage Licenses     | 132,248        | 111,809                     | 116,447         |
| Amplification Permits           | 1,014          | 669                         | 785             |
| Animal Permit And Registration  | 603,470        | 710,961                     | 976,707         |
| Assembly Permits                | 51,639         | 53,613                      | 74,517          |
| Chauffeur Licenses              | 2,994          | 2,983                       | 3,465           |
| Electrical Licenses             | 20,155         | 7,735                       | 5,050           |
| Food Establishment Licenses     | 635,728        | 433,421                     | 679,000         |
| Food Management School Fees     | 543,976        | 511,035                     | 550,000         |
| Home Improvement Contractor Fee | 11,446         | 13,970                      | 12,804          |
| Sign Contractor Licenses        | 8,500          | 13,590                      | 4,400           |
| Zoning Home Occupation License  | 57,741         | 47,834                      | 47,612          |
| Penalties/Late Fees             | 197,572        | 291,197                     | 235,354         |
| Hazardous Chemicals Permits     | 157,545        | 175,619                     | 177,863         |
| High Piled Combust Storage Per  | 0              | 250                         | 0               |
| Chartered Tour Limo Fees        | 9,620          | 9,801                       | 19,385          |
| Driverless Rental Fees          | 1,584          | 1,572                       | 1,742           |
| Storm Drain Permits/Fees        | 9,430          | 13,625                      | 11,055          |
| Special Privilege Permits       | 10,130         | 47,460                      | 32,497          |
| Residential Building Permits    | 3,270,138      | 2,908,506                   | 3,615,284       |
| Application Annual Process Fee  | 37,365         | 43,926                      | 47,000          |
| Condemnation Fee                | 100            | 0                           | 600             |
| Fire/Accident Investigation Fe  | 2,300          | 1,550                       | 2,500           |
| Temporary Late Fee Penalty      | 4,500          | 2,805                       | 4,350           |
| Plumb Ins Net 3rd Party Payment | 26,000         | (4,890)                     | (1,690)         |
| Zoning Applications             | 0              | 12,434                      | 0               |
| Subdivision Plan Review Fees    | 0              | 5,396                       | 0               |
| Fire Inspections Fees           | 8,625          | 7,277                       | 9,020           |
| Hazmat Fees                     | 131,606        | 130,523                     | 144,812         |
| Police-Special Events Fees      | (24,030)       | 0                           | 18,032          |
| Wrecker And Storage Fees        | 0              | (39)                        | 0               |
| Taxi Inspection Fees            | 19,080         | 19,347                      | 0               |
| Vehicle For Hire Inspect Fee    | 2,825          | 3,304                       | 2,500           |
| False Alarm Penalty             | 9,100          | 0                           | 0               |
| Library Fees                    | 191,916        | 205,083                     | 224,139         |
| Event Fees                      | 88,578         | 91,084                      | 148,706         |
| Instructional Fees              | 485,387        | 579,180                     | 709,780         |
| Membership Fees                 | 68,010         | 75,755                      | 103,950         |
| Child Care Services             | 412,988        | 415,470                     | 532,700         |

# Financial Summaries

## ALL SOURCES REVENUE DETAIL

| Description                         | Actual<br>FY05      | Estimated<br>Actual<br>FY06 | Adopted<br>FY07      |
|-------------------------------------|---------------------|-----------------------------|----------------------|
| Facility Management Fees            | 34,964              | 20,417                      | 45,000               |
| Sales To The Public                 | 217,830             | 173,674                     | 2,285,682            |
| Organized Sports Leagues Fees       | 509,573             | 461,505                     | 684,958              |
| Motor Pool Usage Fees               | 29,741              | 6,606                       | 48,020               |
| Equipment Maintenance Charges       | 6,605,570           | 7,280,480                   | 7,456,843            |
| Fuel And Lubricants Charges         | 4,558,187           | 6,492,862                   | 6,907,184            |
| Misc. Charges-Sales To Depts.       | 632,467             | 715,519                     | 899,417              |
| Indirect Cost Recovery              | 802,586             | 1,299,615                   | 1,822,100            |
| Engineering Charges To Other Depts. | 499,782             | 725,388                     | 400,000              |
| Environmental Fees                  | 0                   | 125                         | 2,772,000            |
| Pos City - Employee Deductions      | 4,333,584           | 7,949,443                   | 6,325,501            |
| Pos Fire - Employee Deductions      | 1,392,350           | 316,031                     | 1,806,559            |
| Pos Police - Employee Deduction     | 2,294,867           | 1,262,302                   | 2,445,171            |
| Pos Retiree's Deductions            | 2,864,446           | 2,477,921                   | 2,933,762            |
| Pos Cobra Deductions                | 34,147              | 113,748                     | 62,000               |
| Pos City - Employer Contrib.        | 11,061,768          | 9,403,516                   | 8,908,167            |
| Pos Fire - Employer Contrib.        | 3,128,706           | 4,089,996                   | 4,006,130            |
| Pos Police - Employer Contrib.      | 3,909,525           | 5,229,380                   | 5,337,895            |
| Workers' Compensation Contrib.      | 11,445,801          | 9,913,022                   | 11,599,399           |
| Unemployment Contributions          | 211,156             | 211,738                     | 225,524              |
| Group Life Insurance City Cont      | 191,647             | 184,360                     | 191,023              |
| Grp Dent Cty Contrib-Fire&Police    | 547,759             | 544,459                     | 574,875              |
| Grp Dent Employee Ded-Fire&Police   | 29,008              | 27,104                      | 26,174               |
| Grp Vision Cty Contrib-Fire&Police  | 86,037              | 75,345                      | 0                    |
| Workers Compensation Payback        | 930,582             | 932,737                     | 0                    |
| Pension Payback - Principal         | 0                   | (93)                        | 0                    |
| Nsf Check And Other Fees            | 17,778              | 7,614                       | 7,590                |
| Forfeitures Of Bid Deposits         | 14,428              | 18,800                      | 16,600               |
| Tax Office Certificates             | 27,040              | 17,355                      | 17,313               |
| <b>TOTAL</b>                        | <b>\$85,501,010</b> | <b>\$88,991,744</b>         | <b>\$100,029,624</b> |

### NON-OPERATING REVENUE

|                                 |             |             |             |
|---------------------------------|-------------|-------------|-------------|
| Investment Interest Revenue     | \$2,871,886 | \$5,138,540 | \$3,258,445 |
| Facility Rentals Revenue        | 764,329     | 775,176     | 1,830,942   |
| Property Lease Revenue          | 754,381     | 696,720     | 905,228     |
| Gus And Goldie Royalty Revenue  | 6,190       | 7,616       | 13,710      |
| Revenue Prog. Income Fthb-567   | 0           | 124,388     | 0           |
| Revenue Prog. Income Single 568 | 0           | 443,080     | 0           |
| Revenue Prog. Income Multi -569 | 0           | 447,505     | 0           |
| Donations                       | 250,014     | 226,134     | 473,671     |
| Non-Cash In Kind Contribution   | 0           | 0           | 5,957,808   |
| Gains On Disp-Enterp Fix Asset  | 515,373     | 264,677     | 0           |
| Public Infor. Distribution Fee  | 33,992      | 26,251      | 27,336      |
| Bank Fees/Credit Card Fees      | 127,616     | 132,633     | 146,655     |
| Misc. Non-Operating Revenues    | 8,730,303   | 5,085,541   | 3,676,309   |
| Penalties And Interest          | 731,526     | 769,157     | 170,000     |
| Reimbursed Expenditures         | 1,873,696   | 1,425,304   | 1,469,325   |
| Photostats                      | 305,711     | 420,876     | 375,278     |
| Vending Machine Proceeds        | 46,644      | 58,536      | 97,842      |
| Escheat To City Misc. Revenues  | 32,617      | 0           | 0           |
| Impact Fee/Annexation Fee       | 0           | 208,928     | 0           |

## ALL SOURCES REVENUE DETAIL

| Description                   | Actual<br>FY05      | Estimated<br>Actual<br>FY06 | Adopted<br>FY07     |
|-------------------------------|---------------------|-----------------------------|---------------------|
| Annual Registration Fee-Lobby | 0                   | 3,000                       | 0                   |
| Passenger Facility Charges    | 4,045,641           | 4,631,626                   | 4,470,000           |
| Unrealized Gains/Losses       | 177,142             | (177,142)                   | 0                   |
| <b>TOTAL</b>                  | <b>\$21,267,061</b> | <b>\$20,708,546</b>         | <b>\$22,872,549</b> |

### INTERGOVERNMENTAL

|                                  |                     |                     |                     |
|----------------------------------|---------------------|---------------------|---------------------|
| Federal Grant Proceeds           | \$8,982,639         | \$9,558,152         | \$19,186,950        |
| State Grant Proceeds             | 9,266,016           | 9,972,449           | 13,583,234          |
| Local Grant Proceeds             | 12,313              | 301,000             | 351,800             |
| City Match Of Grant Proceeds     | 694,605             | 1,262,040           | 1,173,573           |
| Interlocal Tax Collect Agreement | 675,401             | 763,848             | 777,258             |
| County Participation             | 1,909,732           | 2,156,005           | 2,046,541           |
| Interlocal Agreements - Health   | 0                   | 287,352             | 353,889             |
| Program Income                   | (49,325)            | (29,213)            | 436,077             |
| <b>TOTAL</b>                     | <b>\$21,491,381</b> | <b>\$24,271,633</b> | <b>\$37,909,322</b> |

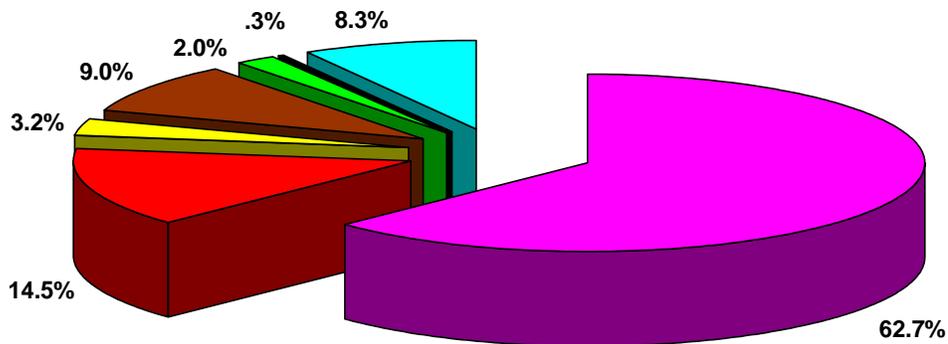
### TRANSFERS IN

|                                     |                      |                      |                      |
|-------------------------------------|----------------------|----------------------|----------------------|
| Airport Indirect Cost Reimbursement | \$1,874,794          | \$1,120,495          | \$1,620,665          |
| Mass Transit Indir. Cost Reimb.     | 3,750,000            | 3,750,000            | 3,750,000            |
| Interfund Transfers (Sources)       | 9,980,229            | 7,368,571            | 5,994,613            |
| Intrafund Transfers (Sources)       | 4,958,009            | 17,841,294           | 2,779,711            |
| Fund Balance Transfers (Source)     | 0                    | 597,839              | 5,218,655            |
| City Contribution-Retiree Health    | 0                    | 0                    | 3,522,767            |
| Transfer From General Fund          | 499,621              | 219,000              | 219,000              |
| Proceeds-Sale Of Used Equip         | 15,000               | 0                    | 0                    |
| Proceeds-Sale Of Used Equip         | 255,169              | 87,061               | 93,951               |
| Proceeds From The Sale Of Land      | 283,615              | 1,363,412            | 64,400               |
| Transfer From SWM                   | 4,939,649            | 4,965,482            | 8,540,551            |
| Transfers Internat'l Bridges        | 10,363,095           | 9,330,810            | 10,952,292           |
| Transfer from Fleet Services        | 0                    | 0                    | 59,052               |
| Transfer from Capital Projects      | 0                    | 0                    | 2,000,000            |
| Transfer From Airport               | 2,327,651            | 4,397,830            | 0                    |
| Transfer From Civic Center          | 0                    | 1,677,348            | 1,572,861            |
| <b>TOTAL</b>                        | <b>\$39,246,832</b>  | <b>\$52,719,142</b>  | <b>\$46,388,518</b>  |
| <b>TOTAL REVENUE - ALL SOURCES</b>  | <b>\$525,915,017</b> | <b>\$579,429,229</b> | <b>\$617,123,454</b> |

# Financial Summaries

## General Fund Revenue Summary by Source

| Revenue Source             | Actual               | Estimated            | Difference   | Adopted              |
|----------------------------|----------------------|----------------------|--------------|----------------------|
|                            | FY05                 | Actual<br>FY06       |              |                      |
| TAXES                      | \$163,634,941        | \$169,654,589        | 3.68%        | \$176,609,198        |
| FRANCHISES                 | \$32,060,854         | \$39,170,734         | 22.18%       | \$40,892,116         |
| SERVICE REVENUES           | \$7,953,846          | \$7,521,096          | -5.44%       | \$9,148,996          |
| OPERATING REVENUES         | \$26,801,294         | \$23,634,608         | -11.82%      | \$25,225,258         |
| NON-OPERATING REVENUES     | \$4,611,773          | \$4,584,064          | -0.60%       | \$5,735,223          |
| INTERGOVERNMENTAL REVENUES | \$2,276,802          | \$973,818            | -57.23%      | \$777,258            |
| TRANSFERS IN               | \$21,299,933         | \$19,170,037         | -10.00%      | \$23,479,070         |
| <b>Grand Total</b>         | <b>\$258,639,443</b> | <b>\$264,708,946</b> | <b>2.35%</b> | <b>\$281,867,119</b> |



|                     |                         |                             |
|---------------------|-------------------------|-----------------------------|
| ■ TAXES             | ■ FRANCHISES            | ■ SERVICE REVENUE           |
| ■ OPERATING REVENUE | ■ NON-OPERATING REVENUE | ■ INTERGOVERNMENTAL REVENUE |
| ■ TRANSFERS IN      |                         |                             |

### *Taxes*

### *Franchises*

### *Service Revenue*

### *Operating Revenues*

### *Non-Operating Revenues*

### *Intergovernmental Revenue*

### *Transfers In*

### *Property, Sales, Mixed Beverage, Bingo*

*Franchise & Easement Fees (Electric, Gas, Telephone & Water Utilities, Cable Vision)*

*Ambulance, Public Inspection Fees, Alcoholic Beverage Licenses*

*Admissions Revenue, Municipal Court Fines, Licenses & Permits*

*Public Safety Revenues*

*Investment Interest Revenue, Rents & Lease Revenue*

*County, State, & Federal Grants*

*Bridge Revenue, Interfund & Intrafund Transfers*

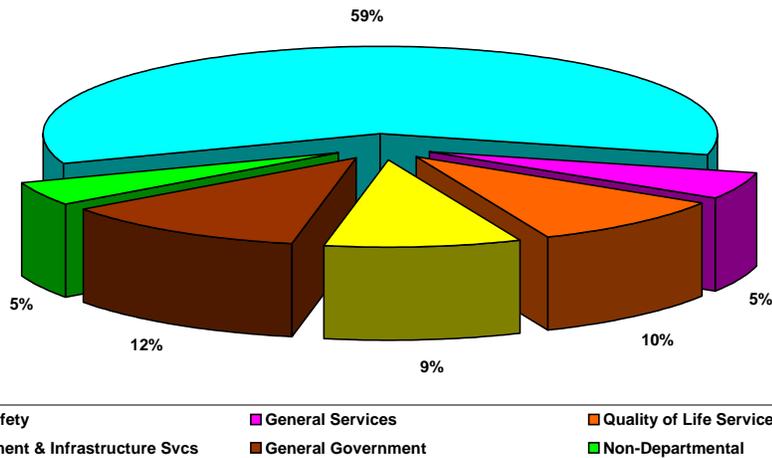
## General Fund Appropriations Summary by Department

| <i>Department</i>           | <i>Actual<br/>FY05</i> | <i>Adopted<br/>FY06</i> | <i>Estimated<br/>Actual<br/>FY06</i> | <i>Adopted<br/>FY07</i> |
|-----------------------------|------------------------|-------------------------|--------------------------------------|-------------------------|
| MAYOR AND COUNCIL           | \$1,222,532            | \$1,157,744             | \$1,095,094                          | \$1,274,651             |
| CITY ATTORNEY               | \$5,261,798            | \$4,239,439             | \$5,019,351                          | \$4,803,688             |
| DEPARTMENT OF CITY MANAGER  | \$556,379              | \$1,452,614             | \$1,506,035                          | \$1,708,295             |
| OFFICE MANAGEMENT & BUDGET  | \$900,596              | \$1,069,025             | \$942,619                            | \$1,211,376             |
| TAX                         | \$6,736,671            | \$7,493,825             | \$4,047,796                          | \$3,800,878             |
| FINANCIAL SERVICES          | \$2,933,881            | \$2,865,565             | \$2,656,499                          | \$2,692,732             |
| HUMAN RESOURCES             | \$1,781,171            | \$1,866,147             | \$1,818,203                          | \$1,915,413             |
| MUNICIPAL CLERK             | \$4,203,163            | \$4,322,492             | \$4,295,869                          | \$5,133,356             |
| QUALITY OF LIFE/CVB         | \$180,387              | \$75,000                | \$74,994                             | \$0                     |
| GENERAL SERVICES            | \$12,469,846           | \$12,428,139            | \$13,798,954                         | \$13,833,502            |
| DEVELOPMENT SERVICES        | \$6,481,678            | \$6,180,683             | \$5,913,041                          | \$6,457,420             |
| POLICE                      | \$94,459,028           | \$96,347,486            | \$98,146,002                         | \$101,348,324           |
| FIRE                        | \$62,335,551           | \$61,123,920            | \$63,704,719                         | \$66,124,918            |
| STREET DEPARTMENT           | \$14,329,157           | \$15,207,252            | \$15,682,526                         | \$16,027,888            |
| ENGINEERING SERVICES        | \$3,856,247            | \$3,491,935             | \$3,264,971                          | \$3,596,200             |
| INFORMATION TECHNOLOGY      | \$6,443,707            | \$7,339,032             | \$6,885,011                          | \$9,813,715             |
| HEALTH DISTRICT *           | \$9,310,310            | \$0                     | \$0                                  | \$0                     |
| PARKS AND RECREATION        | \$12,080,812           | \$12,951,955            | \$12,984,027                         | \$14,863,650            |
| ZOO                         | \$2,443,340            | \$2,792,584             | \$2,809,131                          | \$3,098,587             |
| LIBRARY                     | \$5,362,822            | \$6,492,220             | \$6,001,586                          | \$7,423,889             |
| MUSEUMS & CULTURAL AFFAIRS  | \$1,863,726            | \$1,935,450             | \$1,908,434                          | \$2,183,765             |
| COMMUNITY/HUMAN DEVELOPMENT | \$307,803              | \$439,141               | \$410,308                            | \$563,770               |
| ECONOMIC DEVELOPMENT        | \$821,178              | \$1,199,717             | \$924,907                            | \$1,242,577             |
| NON - DEPARTMENTAL          | \$2,728,869            | \$11,180,952            | \$10,592,403                         | \$12,748,525            |
| <b>Grand Total</b>          | <b>\$259,070,652</b>   | <b>\$263,652,317</b>    | <b>\$264,482,480</b>                 | <b>\$281,867,119</b>    |

\* New fund established for cooperative agreement between the City and County of El Paso.

## General Fund Appropriations Summary by Function

| <i>Function</i>                   | <i>Actual<br/>FY05</i> | <i>Estimated<br/>Actual<br/>FY06</i> | <i>Adopted<br/>FY07</i> |
|-----------------------------------|------------------------|--------------------------------------|-------------------------|
| GENERAL GOVERNMENT                | \$30,861,076           | \$29,191,384                         | \$33,596,681            |
| PUBLIC SAFETY                     | \$156,794,579          | \$161,850,721                        | \$167,473,242           |
| QUALITY OF LIFE SERVICES          | \$22,238,890           | \$24,188,480                         | \$28,133,661            |
| GENERAL SERVICES                  | \$12,469,846           | \$13,798,954                         | \$13,833,502            |
| DEVELOPMENT & INFRASTRUCTURE SVCS | \$24,667,082           | \$24,860,538                         | \$26,081,508            |
| PUBLIC HEALTH & WELFARE *         | \$9,310,310            | \$0                                  | \$0                     |
| NON-DEPARTMENTAL                  | \$2,728,869            | \$10,592,403                         | \$12,748,525            |
| <b>Grand Total</b>                | <b>\$259,070,652</b>   | <b>\$264,482,480</b>                 | <b>\$281,867,119</b>    |



**General Government:**

Mayor & Council, City Attorney, Office of Management & Budget, Tax, Human Resources, Financial Services, Municipal Clerk, Information Technology, Economic Development

**Public Safety:**

Police, Fire

**Quality of Life Services:**

Quality of Life, Parks & Recreation, Zoo, Library, Department of Museums & cultural Affairs, Community & Human Development

**General Services:**

General Services

**Development & Infrastructure Services:**

Development Services, Street, Engineering

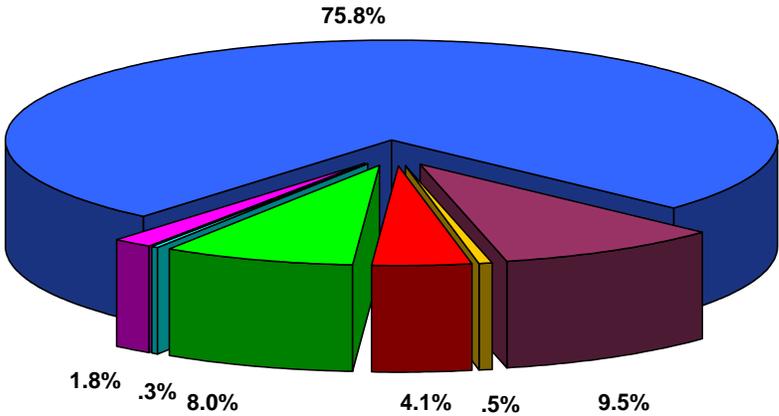
**Non-Departmental:**

Non-Departmental

Note: General Government: Increase in Legal for claims and Information Technology for maintenance and licensing demands.  
Quality of Life: Increase in Parks, Library and Museums for new facilities. Increase in management contract for Civic Center.

## General Fund Appropriations Summary by Character

| Character                | Actual<br>FY05       | Estimated<br>Actual<br>FY06 | Difference<br>FY05/06 | Adopted<br>FY07      |
|--------------------------|----------------------|-----------------------------|-----------------------|----------------------|
| PERSONAL SERVICES        | 200,290,166          | 202,369,749                 | 1.04%                 | \$213,591,909        |
| CONTRACTUAL SERVICES     | 26,780,612           | 22,396,690                  | -16.37%               | \$26,913,938         |
| MATERIALS AND SUPPLIES   | 9,448,002            | 10,150,289                  | 7.43%                 | \$11,436,958         |
| OPERATING EXPENDITURES   | 16,580,892           | 17,497,189                  | 5.53%                 | \$22,651,772         |
| NON - OPERATING EXPENSES | 1,350,880            | 1,713,326                   | 26.83%                | \$1,448,410          |
| INTERGOVERNMENTAL EXP    | 1,708,893            | 630,291                     | -63.12%               | \$755,605            |
| OTHER USES               | 2,622,739            | 9,386,550                   | 257.89%               | \$5,028,527          |
| CAPITAL OUTLAY           | 288,468              | 338,396                     | 17.31%                | \$40,000             |
| <b>Grand Total</b>       | <b>\$259,070,652</b> | <b>264,482,480</b>          | <b>2.09%</b>          | <b>\$281,867,119</b> |



|  |  |
|--|--|
| <span style="color: blue;">■</span> Personal Services            | <span style="color: brown;">■</span> Contractual Services          |
| <span style="color: yellow;">■</span> Non-Operating Expenditures | <span style="color: red;">■</span> Materials/Supplies              |
| <span style="color: green;">■</span> Operating Expenditures      | <span style="color: cyan;">■</span> Intergovernmental Expenditures |
| <span style="color: magenta;">■</span> Other Uses                |  |

*Note: Contractual: Reduction in Outside Counsel, change in booking of payment for delinquent tax collection as expenditure.  
Non-Operating: Increase in damages and claims. Other Uses: Increase in transfers out from fund balances for one-time purchases of land and equipment.*

## City of El Paso Major Subfund Summaries Projected Uses for Fund Balance

### General Fund

General Fund -The FY2007 budget does not include any use of fund balance. Approximately \$16,929,384 in unreserved general fund balance will serve as a reserve for contingent circumstances or authorized one-time procurements.

### Special Revenue Funds

**Convention and Performing Arts-** This subfund was established to account for all revenues and expenditures of the El Paso Convention and Performing Arts Center and allow the tracking of Hotel/Motel tax collection and use. Fund balances will be used for marketing, advertisement, capital improvements, and promotion of the arts through the Department of Museums and Cultural Affairs.

**Parks and Recreation User Fee Fund-** This subfund is established to account for the revenue and expenditures attributable to specific Parks and Recreation department activities. Fund balances are used for operating and capital expenditures in compliance with the User Fee ordinance.

**Public Health Grants-** This subfund accounts for Grants from the Texas Department of Health and other federal agencies for programs such as immunizations, dental, WIC, and AIDS prevention programs. Fund Balances are spent within the time requirements of the grant.

**Community Development Block Grant-** This subfund accounts for the Community Development Block Grant awarded by the federal government for housing and social services. Fund balances are spent within the time requirement of the grant.

### Proprietary Funds

**Airport Operating-** This subfund was established to account for operations at the El Paso International Airport. Fund balances are used to fund capital purchases and pay debt service.

**Public Transit-Sun Metro General Operations-** For FY2007 no fund balance will be required to balance the operating budget, as estimated revenue will match anticipated appropriation requirements. The estimated beginning fund balance will be available for one-time or emergency requirements or as a match for future FTA funded projects. The

estimated fund balance does not include year-end closing entries, which had not been posted as of publication.

**Environmental Services-** This subfund was established to account for environmental related programs and operation of the Solid Waste Management division. Negative fund balance due to long term obligation (i.e. landfill closures and bonds payable).

**International Bridges-** This subfund was established to account for the operation of the Stanton, Santa Fe, and Zaragoza International Bridges. The fund balance is retained for contingencies as mandated by Highway Administration lending guidelines.

### Internal Services Funds

**Fleet Services-** This subfund was created to account for the operation of the City motor pool, city vehicle maintenance and repairs, and the dispensing of fuel. The City has reviewed the fee structure to promote a positive cash flow.

**General Services/Quick Copy Fund-** This subfund was established to account for the division of the General Services department designated to copy and print jobs of small volume, which are needed immediately by the City departments. Fund balances are used to fund operating expenditures, capital purchases, and to pay debt service for copying equipment.

**Self-Insurance Restricted Funds-** This subfund includes the Health, Worker's Compensation, and Unemployment funds. Corrective action was taken in FY2002 to correct the negative fund balance. It was projected to become positive by FY2006, however the increasing cost of healthcare has required that premiums again be adjusted.

### Capital Projects Funds

**Airport Capital Projects-** This subfund is used to account for the Airport's capital improvement projects. Fund balances will be used for this purpose.

### Debt Service Funds

**Debt Service-** This subfund was established to account for the repayment of several different debt instruments. They include Certificates of Obligation, General Obligations, and Contractual Obligations. Fund balances are used to pay principal and interest on bonds issued for infrastructure and new facilities.

# Financial Summaries

**CITY OF EL PASO, TEXAS**  
**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**  
**GOVERNMENTAL FUNDS**  
**For the year ended August 31, 2006 (UNAUDITED-PRELIMINARY)**

|   | General               | Community<br>Development<br>Block Grants | Debt Service      | Capital Projects  | Other<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|---|-----------------------|--|-------------------|-------------------|--------------------------------|--------------------------------|
| <b>REVENUES</b>                                   |                       |  |                   |                   |                                |                                |
| Property Taxes                                    | \$ 108,707,578        |  | 39,527,184        |                   |                                | 148,234,762                    |
| Penalties and Interest-Delinquent taxes           | 1,408,524             |  | 477,854           |                   |                                | 1,886,378                      |
| Sales Taxes                                       | 60,918,071            |  |                   | 2,538,380         | 4,617,870                      | 68,074,321                     |
| Franchise Fees                                    | 37,724,265            |  |                   |                   |                                | 37,724,265                     |
| Charges for Services                              | 11,326,849            | 1,024,272                                | 1,097,610         | 6,633,313         | 6,621,905                      | 26,703,949                     |
| Fines and Forfeits                                | 13,516,985            |  |                   |                   | 875,635                        | 14,392,620                     |
| Licenses and Permits                              | 8,684,944             |  |                   |                   | 1,934,563                      | 10,619,507                     |
| Intergovernmental Revenues                        |                       | 21,544,934                               |                   | 273,768           | 30,126,566                     | 51,945,268                     |
| County Participation                              |                       |  |                   |                   | 1,916,821                      | 1,916,821                      |
| Interest  | 1,540,305             | 243,051                                  | 1,417,073         | 494,397           | 26,795                         | 3,721,621                      |
| Rents and Other                                   | 1,816,912             | 5,497,813                                |                   | (117,592)         | 3,018,721                      | 10,215,854                     |
| Net Decrease in the Fair Value of Investments     | (276,034)             |  |                   |                   |                                | (276,034)                      |
| Total revenues                                    | <u>\$ 245,368,399</u> | <u>28,310,070</u>                        | <u>42,519,721</u> | <u>9,822,266</u>  | <u>49,138,876</u>              | <u>375,159,332</u>             |
| <b>EXPENDITURES</b>                               |                       |  |                   |                   |                                |                                |
| Current:  |                       |  |                   |                   |                                |                                |
| General Government                                | 26,040,377            | 275,614                                  |                   | 132,331           | 303,510                        | 26,751,832                     |
| Public Safety                                     | 165,509,876           |  |                   |                   | 11,142,786                     | 176,652,662                    |
| Public Works                                      | 36,030,325            |  |                   | 840,990           | 883,550                        | 37,754,865                     |
| Public Health                                     |                       |  |                   |                   | 22,314,396                     | 22,314,396                     |
| Parks Department                                  | 12,979,025            | 144,972                                  |                   |                   | 3,394,964                      | 16,518,961                     |
| Library   | 6,056,651             |  |                   |                   | 327,544                        | 6,384,195                      |
| Non Departmental                                  | 1,485,256             |  |                   |                   |                                | 1,485,256                      |
| Culture and Recreation                            | 4,766,913             |  |                   | 41,935            | 4,604,741                      | 9,413,589                      |
| Economic Development                              | 916,846               |  |                   |                   | 1,411,654                      | 2,328,500                      |
| Solid Waste                                       |                       |  |                   |                   | 195,848                        | 195,848                        |
| Mass Transportation                               |                       |  |                   |                   | 33,675                         | 33,675                         |
| Community and Human Development                   | 407,586               | 15,061,512                               |                   |                   | 1,085,340                      | 16,554,438                     |
| Debt Service:                                     |                       |  |                   |                   |                                | 0                              |
| Principal   |                       |  | 25,390,920        |                   |                                | 25,390,920                     |
| Interest Expense                                  |                       |  | 17,105,175        |                   |                                | 17,105,175                     |
| Interest Expense - Commercial Paper               |                       |  | 2,172,070         |                   |                                | 2,172,070                      |
| Fiscal Fees                                       |                       |  | (31,642)          | (395)             |                                | (32,037)                       |
| Capital Outlay                                    | 338,397               | 12,827,972                               |                   | 83,819,897        | 8,077,896                      | 105,064,162                    |
| Total expenditures                                | <u>254,531,252</u>    | <u>28,310,070</u>                        | <u>44,636,523</u> | <u>84,834,758</u> | <u>53,775,904</u>              | <u>466,088,507</u>             |
| Excess (Deficiency) of revenues over expenditures | \$ (9,162,853)        |  | (2,116,802)       | (75,012,492)      | (4,637,028)                    | (90,929,175)                   |
| <b>OTHER FINANCING SOURCES (USES)</b>             |                       |  |                   |                   |                                |                                |
| Transfers from other funds                        | 20,089,588            |  | 1,740,325         | 5,308,136         | 4,956,565                      | 32,094,614                     |
| Transfers Out                                     | (10,124,801)          |  |                   | (1,785,723)       | (149,092)                      | (12,059,616)                   |
| Face Amount of Bonds Issued                       |                       |  |                   | 57,830,004        |                                | 57,830,004                     |
| Face Amount of Commercial Paper Issued            |                       |  |                   | 20,000,000        |                                | 20,000,000                     |
| Proceeds from Sale of Capital Assets              |                       |  | 85,049            | 1,533,935         |                                | 1,618,984                      |
| Total other financing sources (uses)              | <u>9,964,787</u>      |  | <u>1,825,374</u>  | <u>82,886,352</u> | <u>4,807,473</u>               | <u>99,483,986</u>              |
| Net change in fund balances                       | 801,934               |  | (291,428)         | 7,873,860         | 170,445                        | 8,554,811                      |
| Fund balances - beginning of year                 | 36,337,699            |  | 2,624,988         | 13,147,988        | 14,258,929                     | 66,369,604                     |
| Fund balances - end of year                       | <u>\$ 37,139,633</u>  |  | <u>2,333,560</u>  | <u>21,021,848</u> | <u>14,429,374</u>              | <u>74,924,415</u>              |

## General Fund

|  | <i>Actual</i><br><i>FY 2005</i> | <i>Estimated</i><br><i>Actual</i><br><i>FY 2006</i> | <i>Adopted</i><br><i>FY 2007</i> |
|--|---------------------------------|---|----------------------------------|
| <b><i>Beginning Fund Balance</i></b>           | <u>\$17,134,127</u>             | <u>\$16,702,918</u>                                 | <u>\$16,929,384</u>              |
| <b><i>Revenues</i></b>                         |                                 |   |                                  |
| Taxes  | \$163,634,941                   | \$169,654,589                                       | \$176,609,198                    |
| Franchises                                     | \$32,060,854                    | \$39,170,734  | \$40,892,116                     |
| Service Revenues                               | \$7,953,846                     | \$7,521,096   | \$9,148,996                      |
| Operating Revenues                             | \$26,801,294                    | \$23,634,608  | \$25,225,258                     |
| Non-Operating Revenues                         | \$4,611,773                     | \$4,584,064   | \$5,735,223                      |
| Intergovernmental Revenue                      | \$2,276,802                     | \$973,818   | \$777,258                        |
| Transfers In                                   | \$21,299,933                    | \$19,170,037  | \$23,479,070                     |
| <b><i>Total</i></b>                            | <u><b>\$258,639,443</b></u>     | <u><b>\$264,708,946</b></u>                         | <u><b>\$281,867,119</b></u>      |
| <b><i>Appropriations/Expenditures</i></b>      |                                 |   |                                  |
| Personal Services                              | \$200,290,166                   | \$202,369,749                                       | \$213,591,909                    |
| Contractual Services                           | \$26,780,612                    | \$22,396,690  | \$26,913,938                     |
| Materials and Supplies                         | \$9,448,002                     | \$10,150,289  | \$11,436,958                     |
| Operating Expenditures                         | \$16,580,892                    | \$17,497,189  | \$22,651,772                     |
| Non-Operating Expenditures                     | \$1,350,880                     | \$1,713,326   | \$1,448,410                      |
| Intergovernmental Expenditures                 | \$1,708,893                     | \$630,291   | \$755,605                        |
| Other Uses                                     | \$2,622,739                     | \$9,386,550   | \$5,028,527                      |
| Capital Outlay                                 | \$288,468                       | \$338,396   | \$40,000                         |
| <b><i>Total</i></b>                            | <u><b>\$259,070,652</b></u>     | <u><b>\$264,482,480</b></u>                         | <u><b>\$281,867,119</b></u>      |
| <b><i>Revenues &amp; Financing Sources</i></b> |                                 |   |                                  |
| <b><i>Over (Under) Expenditures</i></b>        | <u>(\$431,209)</u>              | <u>\$226,466</u>                                    | <u>\$0</u>                       |
| <b><i>Ending Fund Balance</i></b>              | <u><b>\$16,702,918</b></u>      | <u><b>\$16,929,384</b></u>                          | <u><b>\$16,929,384</b></u>       |

Note: The fund balance excludes funds set aside for claims, inventory, and \$16,000,000 cash reserve that is mandated by the City Charter to be maintained as a separate accounting entity and is to be used for catastrophic emergencies and must be re-paid within the same fund year.

Note: Figures for estimated actuals were compiled as of 10/03/06 and do not include any year-end adjustments required for CAFR Preparation.

## Convention & Performing Arts

|  | <i>Actual</i><br><i>FY 2005</i>  | <i>Estimated</i><br><i>Actual</i><br><i>FY 2006</i> | <i>Adopted</i><br><i>FY 2007</i> |
|--|----------------------------------|---|----------------------------------|
| <b><i>Beginning Fund Balance</i></b>                   | <u>\$3,181,973</u>               | <u>\$4,295,902</u>                                  | <u>\$5,596,384</u>               |
| <b><i>Revenue</i></b>                                  |                                  |   |                                  |
| Hotel Occupancy Tax                                    | \$6,427,907                      | \$6,916,094   | \$6,650,000                      |
| Hotel/Motel Tax Penalty                                | \$9,107                          | \$169,822   | \$0                              |
| Parking Fee Revenue                                    | \$0                              | \$0   | \$480,000                        |
| Sales to the Public                                    | \$0                              | \$0   | \$2,031,000                      |
| Facility Rentals Revenue                               | \$110                            | \$0   | \$914,000                        |
| <b><i>Total</i></b>                                    | <u><b>\$6,437,124</b></u>        | <u><b>\$7,085,916</b></u>                           | <u><b>\$10,075,000</b></u>       |
| <b><i>Appropriations/Expenditures by Character</i></b> |                                  |   |                                  |
| Personal Services                                      | \$154,504                        | \$34,296  | \$285,634                        |
| Contractual Services                                   | \$2,960,621                      | \$2,580,669   | \$6,582,077                      |
| Materials and Supplies                                 | \$13,784                         | \$13,369  | \$15,140                         |
| Operating Expenditures                                 | \$442,691                        | \$643,883   | \$656,883                        |
| Non-Operating Expenditures                             | \$70,834                         | \$228,906   | \$285,266                        |
| Intergovernmental Expenditures                         | \$7,148                          | \$0   | \$0                              |
| Other Uses   | \$1,592,248                      | \$1,677,348   | \$2,250,000                      |
| Capital Outlay   | \$81,365                         | \$606,963   | \$0                              |
| <b><i>Total</i></b>                                    | <u><b>\$5,323,195</b></u>        | <u><b>\$5,785,434</b></u>                           | <u><b>\$10,075,000</b></u>       |
| <b><i>Revenues &amp; Financing Sources</i></b>         |                                  |   |                                  |
| <b><i>Over (Under) Expenditures</i></b>                | <u>\$1,113,929</u>               | <u>\$1,300,482</u>                                  | <u>\$0</u>                       |
| <b><i>Ending Fund Balance</i></b>                      | <u><u><b>\$4,295,902</b></u></u> | <u><u><b>\$5,596,384</b></u></u>                    | <u><u><b>\$5,596,384</b></u></u> |

Note: Increase to fund balance is due to increased collection of Hotel Occupancy Taxes.

## Parks & Recreation User Fee Fund

|                                      | <i>Actual</i><br><i>FY 2005</i> | <i>Estimated</i><br><i>Actual</i><br><i>FY 2006</i> | <i>Adopted</i><br><i>FY 2007</i> |
|--------------------------------------|---------------------------------|---|----------------------------------|
| <b><i>Beginning Fund Balance</i></b> | <u>\$1,916,657</u>              | <u>\$1,713,458</u>                                  | <u>\$1,065,460</u>               |
| <b><i>Revenue</i></b>                |                                 |   |                                  |
| General Admissions                   | \$364,212                       | \$407,181   | \$467,513                        |
| Event Fees                           | \$70,294                        | \$91,084  | \$148,706                        |
| Instructional Fees                   | \$448,236                       | \$536,327   | \$674,271                        |
| Child Care Service                   | \$412,988                       | \$415,470   | \$532,700                        |
| Facility Management                  | \$34,964                        | \$20,417  | \$45,000                         |
| Sales to the Public                  | \$27,425                        | \$18,468  | \$29,730                         |
| Organized Sports                     | \$509,573                       | \$461,505   | \$684,958                        |
| Misc. Charges-Sales                  | (\$27,246)                      | (\$32,604)  | (\$583)                          |
| Investment Interest                  | \$0                             | \$0   | \$445                            |
| Facility Rentals Revenue             | \$741,589                       | \$742,620   | \$889,568                        |
| Property Lease Revenue               | \$34,228                        | \$15,647  | \$46,950                         |
| Gus & Goldie                         | \$6,190                         | \$7,616   | \$13,710                         |
| Donations                            | \$58,382                        | \$44,341  | \$82,671                         |
| Misc. Non-Operating Revenue          | \$80,539                        | \$114,314   | \$109,659                        |
| Vending Machine Proceeds             | \$45,841                        | \$57,481  | \$95,000                         |
| Federal Grant Proceeds               | \$0                             | \$0   | \$114,355                        |
| Local Grant Proceeds                 | \$1,750                         | \$0   | \$0                              |
| Interfund Transfers (Sources)        | \$19,000                        | \$1,193   | \$0                              |
| Intrafund Transfers (Sources)        | \$9,750                         | \$1,000   | \$366,597                        |
| Fund Balance Transfers (Source)      | \$0                             | \$0   | \$10,804                         |
| <b><i>Total</i></b>                  | <u><b>\$2,837,715</b></u>       | <u><b>\$2,902,060</b></u>                           | <u><b>\$4,312,054</b></u>        |

# Financial Summaries

(Continued)

| <i>Appropriations by Program</i>               | <i>Actual<br/>FY 2005</i> | <i>Estimated<br/>Actual<br/>FY 2006</i> | <i>Adopted<br/>FY 2007</i> |
|--|---------------------------|---|----------------------------|
| <b><u>Administration/Programming</u></b>       |                           |   |                            |
| Delta Sports Center Events                     | \$405,793                 | \$365,625                               | \$388,316                  |
| Shelters/General Administration                | \$238,503                 | \$418,073                               | \$543,671                  |
| Lincoln Center                                 | \$0                       | \$22,554                                | \$1,250                    |
| Aquatics                                       | \$860,059                 | \$993,902                               | \$1,014,342                |
| Gus/Goldie Marketing Program                   | \$22,795                  | \$33,750                                | \$41,200                   |
| Special Promotions                             | \$56,814                  | \$105,574                               | \$88,211                   |
| Multi-Purpose Center                           | \$100,659                 | \$113,277                               | \$131,706                  |
| McKelligon Canyon                              | \$485                     | \$91,811                                | \$32,000                   |
| <b><u>Recreation Centers</u></b>               |                           |   |                            |
| Armijo   | \$65,692                  | \$44,868                                | \$51,923                   |
| Carolina                                       | \$70,647                  | \$69,863                                | \$101,732                  |
| Nolan Richardson                               | \$37,373                  | \$36,199                                | \$42,656                   |
| Eastwood                                       | \$120,869                 | \$120,231                               | \$211,743                  |
| Marty Robbins                                  | \$50,146                  | \$123,369                               | \$145,237                  |
| Westside                                       | \$0                       | \$0                                     | \$117,646                  |
| Leona Ford Washington                          | \$21,194                  | \$30,369                                | \$35,090                   |
| Nations-Tobin                                  | \$42,903                  | \$32,487                                | \$59,935                   |
| Northeast                                      | \$230,457                 | \$167,424                               | \$263,249                  |
| Pavo Real                                      | \$125,493                 | \$134,733                               | \$177,014                  |
| San Juan                                       | \$73,244                  | \$47,949                                | \$74,529                   |
| Galatzan                                       | \$225,846                 | \$220,462                               | \$303,569                  |
| Rae Gilmore                                    | \$6,475                   | \$24,323                                | \$30,856                   |
| Central Youth Outreach                         | \$6,253                   | \$52,082                                | \$21,200                   |
| Seville Community Center                       | \$14,450                  | \$10,359                                | \$44,232                   |
| Chihuahuaita Center                            | \$103                     | \$155                                   | \$4,068                    |
| <b><u>Senior Centers</u></b>                   |                           |   |                            |
| Rev Peter Martinez                             | \$27,351                  | \$29,983                                | \$46,345                   |
| Memorial Park                                  | \$35,524                  | \$35,378                                | \$46,823                   |
| Sacramento                                     | \$30,681                  | \$16,446                                | \$24,438                   |
| San Juan                                       | \$22,147                  | \$13,247                                | \$24,717                   |
| South El Paso                                  | \$23,739                  | \$16,817                                | \$35,031                   |
| Washington                                     | \$24,683                  | \$43,005                                | \$61,772                   |
| Wellington Chew                                | \$12,113                  | \$16,544                                | \$32,843                   |
| East Side                                      | \$58,123                  | \$88,815                                | \$55,894                   |
| Senior Games                                   | \$13,847                  | \$9,743                                 | \$21,900                   |
| Polly Harris                                   | \$16,453                  | \$20,641                                | \$36,916                   |
| <b>Total</b>                                   | <b>\$3,040,914</b>        | <b>\$3,550,058</b>                      | <b>\$4,312,054</b>         |
| <b><u>Revenues &amp; Financing Sources</u></b> |                           |   |                            |
| <b>Over (Under) Expenditures</b>               | <b>(\$203,199)</b>        | <b>(\$647,998)</b>                      | <b>\$0</b>                 |
| <b>Ending Fund Balance</b>                     | <b>\$1,713,458</b>        | <b>\$1,065,460</b>                      | <b>\$1,065,460</b>         |

## Public Health Grants

|   | <i>Actual<br/>FY 2005</i> | <i>Estimated<br/>Actual<br/>FY2006</i> | <i>Adopted<br/>FY2007</i> |
|---|---------------------------|--|---------------------------|
| <b>Revenue</b>                                  |                           |  |                           |
| Federal Grant Proceeds                          | \$0                       | \$103,955                              | \$511,354                 |
| State Grant Proceeds                            | \$6,020,535               | \$6,325,810                            | \$11,008,293              |
| City Match of Grant                             | \$135,386                 | \$531,589                              | \$788,892                 |
| Program Income                                  | \$17,961                  | \$329,932                              | \$436,077                 |
| Interfund Transfers                             | \$0                       | \$402,964                              | \$198,178                 |
| <b>Total</b>                                    | <b>\$6,173,882</b>        | <b>\$7,694,250</b>                     | <b>\$12,942,794</b>       |
| <b>Appropriations/Expenditures by Character</b> |                           |  |                           |
| Personal Services                               | \$5,434,853               | \$6,629,833                            | \$9,765,581               |
| Contractual Services                            | \$804,007                 | \$923,352                              | \$1,131,012               |
| Materials and Supplies                          | \$391,676                 | \$530,227                              | \$663,299                 |
| Operating Expenditures                          | \$314,443                 | \$863,798                              | \$1,124,762               |
| Other Uses                                      | \$0                       | \$243,019                              | \$0                       |
| Capital Outlay                                  | \$235,702                 | \$132,524                              | \$258,140                 |
| <b>Total</b>                                    | <b>\$7,180,681</b>        | <b>\$9,322,753</b>                     | <b>\$12,942,794</b>       |

Note: Drawdown of funds for federal grants for fiscal year 2006 pending completion.

## Financial Summaries

### *Community Development Block Grant*

|  | <i>Actual</i><br><i>FY 2005</i> | <i>Estimated</i><br><i>Actual</i><br><i>FY 2006</i> | <i>Adopted</i><br><i>FY 2007</i> |
|--|---------------------------------|---|----------------------------------|
| <b><i>Revenue</i></b>                                  |                                 |   |                                  |
| Federal Grant Proceeds                                 | \$1,820,582                     | \$1,594,897   | \$2,013,621                      |
| <b><i>Total</i></b>                                    | <b>\$1,820,582</b>              | <b>\$1,594,897</b>                                  | <b>\$2,013,621</b>               |
| <b><i>Appropriations/Expenditures by Character</i></b> |                                 |   |                                  |
| Personal Services                                      | \$1,438,745                     | \$1,297,765   | \$1,423,475                      |
| Contractual Services                                   | \$68,010                        | \$144,505   | \$181,055                        |
| Materials and Supplies                                 | \$45,472                        | \$43,931  | \$42,492                         |
| Operating Expenditures                                 | \$268,733                       | \$331,000   | \$366,599                        |
| <b><i>Total</i></b>                                    | <b>\$1,820,960</b>              | <b>\$1,817,201</b>                                  | <b>\$2,013,621</b>               |

Note: This grant is a reimbursable grant therefore funds are spent within the time requirements of grant.

*Airport Operating*

|  | <i>Actual</i><br><i>FY 2005</i> | <i>Estimated</i><br><i>Actual</i><br><i>FY 2006</i> | <i>Adopted</i><br><i>FY 2007</i> |
|--|---------------------------------|---|----------------------------------|
| <b><i>Beginning Fund Balance</i></b>                       | <u>\$88,693,546</u>             | <u>\$87,105,550</u>                                 | <u>\$85,490,233</u>              |
| <b><i>Revenue</i></b>                                      |                                 |   |                                  |
| Service Revenue  | \$29,515,627                    | \$30,031,318  | \$32,267,744                     |
| Operating Revenue  | \$0                             | \$0   | \$237,450                        |
| Non-Operating Revenue                                      | \$800,618                       | \$1,188,547   | \$842,000                        |
| Federal Grant Proceeds                                     | \$206,010                       | \$0   | \$0                              |
| Transfers In   | \$612,902                       | \$0   | \$0                              |
| <b><i>Total</i></b>  | <u><b>\$31,135,157</b></u>      | <u><b>\$31,219,865</b></u>                          | <u><b>\$33,347,194</b></u>       |
| <br><b><i>Appropriations/Expenditures by Character</i></b> |                                 |   |                                  |
| Personal Services  | \$11,458,272                    | \$12,557,354  | \$14,854,844                     |
| Contractual Services                                       | \$2,852,213                     | \$2,498,613   | \$4,536,510                      |
| Materials and Supplies                                     | \$1,419,873                     | \$1,486,300   | \$1,767,855                      |
| Operating Expenditures                                     | \$16,272,143                    | \$16,087,549  | \$5,347,930                      |
| Non-Operating Expenditures                                 | \$564,250                       | \$205,366   | \$108,000                        |
| Other Uses   | \$156,402                       | \$0   | \$6,732,055                      |
| <b><i>Total</i></b>  | <u><b>\$32,723,153</b></u>      | <u><b>\$32,835,182</b></u>                          | <u><b>\$33,347,194</b></u>       |
| <br><b><i>Revenues &amp; Financing Sources</i></b>         |                                 |   |                                  |
| <b><i>Over (Under) Expenditures</i></b>                    | <u>(\$1,587,996)</u>            | <u>(\$1,615,317)</u>                                | <u>\$0</u>                       |
| <br><b><i>Ending Fund Balance</i></b>                      | <u><b>\$87,105,550</b></u>      | <u><b>\$85,490,233</b></u>                          | <u><b>\$85,490,233</b></u>       |

# Financial Summaries

## Public Transit - Sun Metro General Operations

|  | <i>Actual</i><br><i>FY 2005</i> | <i>Estimated</i><br><i>Actual</i><br><i>FY 2006</i> | <i>Adopted</i><br><i>FY 2007</i> |
|--|---------------------------------|---|----------------------------------|
| <b><i>Beginning Fund Balance</i></b>                   | <u>\$9,831,183</u>              | <u>\$424,497</u>                                    | <u>\$8,199,207</u>               |
| <b><i>Revenue</i></b>                                  |                                 |   |                                  |
| Sales Tax  | \$26,679,844                    | \$29,398,722  | \$30,527,972                     |
| Fare Box   | \$5,547,126                     | \$5,768,990   | \$6,170,537                      |
| Ticket Sales   | \$570,553                       | \$558,726   | \$513,473                        |
| Trolley Token Sales                                    | \$60,578                        | \$59,873  | \$50,000                         |
| Lift Bus   | \$158,256                       | \$162,935   | \$157,500                        |
| Senior Citizen Bus Pass                                | \$235,626                       | \$218,198   | \$205,308                        |
| Taxi Sales   | \$7,045                         | \$1,380   | \$10,000                         |
| Retained Fare-Purchased Transportation                 | \$0                             | \$0   | \$21,500                         |
| Lift Bus Revenue                                       | \$124,720                       | \$163,405   | \$186,313                        |
| Non-Transportation Revenue                             | \$73,955                        | \$103,425   | \$140,000                        |
| Union Depot Rental                                     | \$29,880                        | \$29,880  | \$40,000                         |
| MT Advertising Revenue                                 | \$173,751                       | \$302,777   | \$283,000                        |
| Reimbursed Damages                                     | \$8,250                         | \$0   | \$15,000                         |
| Other Revenues   | (\$46)                          | \$0   | \$15,000                         |
| FTA Subsidy  | \$5,745,043                     | \$11,558,300  | \$10,550,000                     |
| Fare Box County Service                                | \$10                            | \$0   | \$0                              |
| Parking Fee Revenue                                    | \$133,404                       | \$182,040   | \$300,000                        |
| Investment Interest Revenue                            | \$4,886                         | \$0   | \$0                              |
| Proceeds from Sales of Used Equip.                     | \$1,877                         | \$25,250  | \$0                              |
| <b><i>Total</i></b>                                    | <b><u>\$39,554,758</u></b>      | <b><u>\$48,533,901</u></b>                          | <b><u>\$49,185,603</u></b>       |
| <b><i>Appropriations/Expenditures by Character</i></b> |                                 |   |                                  |
| Personal Services                                      | \$27,050,260                    | \$25,998,943  | \$29,666,786                     |
| Contractual Services                                   | \$2,560,037                     | \$3,048,814   | \$3,637,665                      |
| Materials and Supplies                                 | \$7,419,504                     | \$7,454,852   | \$7,619,050                      |
| Operating Expenditures                                 | \$11,549,577                    | \$4,741,332   | \$5,069,000                      |
| Non-Operating Expenditures                             | \$43,345                        | (\$772,400)   | \$300,000                        |
| Intergovernmental Expenditures                         | \$338,721                       | \$0   | \$2,800,000                      |
| Other Uses   | \$0                             | \$0   | \$93,102                         |
| Capital Outlay   | \$0                             | \$287,650   | \$0                              |
| <b><i>Total</i></b>                                    | <b><u>\$48,961,444</u></b>      | <b><u>\$40,759,191</u></b>                          | <b><u>\$49,185,603</u></b>       |
| <b><i>Revenues &amp; Financing Sources</i></b>         |                                 |   |                                  |
| <b><i>Over (Under) Expenditures</i></b>                | <u>(\$9,406,686)</u>            | <u>\$7,774,710</u>                                  | <u>\$0</u>                       |
| <b><i>Ending Fund Balance</i></b>                      | <b><u>\$424,497</u></b>         | <b><u>\$8,199,207</u></b>                           | <b><u>\$8,199,207</u></b>        |

Note: Fund balance does not include all year-end adjustments.

## *Environmental Services/Solid Waste*

|  | <i>Actual<br/>FY 2005</i>   | <i>Estimated<br/>Actual<br/>FY 2006</i> | <i>Adopted<br/>FY 2007</i>  |
|--|-----------------------------|---|-----------------------------|
| <b><i>Beginning Fund Balance</i></b>   | <u>(\$13,392,412)</u>       | <u>(\$9,009,654)</u>                    | <u>(\$8,782,369)</u>        |
| <b><i>Revenues</i></b>   |                             |   |                             |
| Garbage Collections Billings   | \$25,200,092                | \$29,169,710                            | \$29,016,000                |
| Landfill Fees  | \$2,806,010                 | \$2,506,238                             | \$2,500,000                 |
| Recycling Revenues   | \$409,089                   | \$371,055                               | \$512,500                   |
| Special Waste Removal Fees   | (\$108,929)                 | \$232,635                               | \$175,000                   |
| Weed Removal Charges   | \$161,179                   | \$179,161                               | \$175,000                   |
| Refuse Collection Permits  | \$22,884                    | \$31,670                                | \$22,000                    |
| Penalties/Late Fees  | \$1,145                     | \$975                                   | \$0                         |
| Environmental Fees   | \$0                         | \$125                                   | \$2,772,000                 |
| Investment Interest Revenue  | \$524,753                   | \$877,483                               | \$100,000                   |
| Non-Cash In Kind Contributions   | \$0                         | \$0                                     | \$5,957,808                 |
| Misc. Non-Operating Revenue  | \$469,973                   | \$278,678                               | \$126,000                   |
| Interest Revenue   | \$15,768                    | \$120,914                               | \$100,000                   |
| Reimbursed Expenditures  | \$199                       | \$30,918,762                            | \$0                         |
| Fund Balance Transfers (Sources)   | \$0                         | \$268,432                               | \$2,528,140                 |
| <b><i>Total</i></b>  | <u><b>\$29,502,163</b></u>  | <u><b>\$64,955,838</b></u>              | <u><b>\$43,984,448</b></u>  |
| <b><i>Appropriations/Expenditures</i></b>                                    |                             |   |                             |
| Personal Services  | \$9,727,085                 | \$9,209,753                             | \$11,552,711                |
| Contractual Services   | \$4,090,019                 | \$4,578,249                             | \$5,434,632                 |
| Materials and Supplies   | \$1,558,303                 | \$2,246,631                             | \$3,361,483                 |
| Operating Expenditures   | \$945,207                   | \$17,980,025                            | \$12,152,587                |
| Non-Operating Expenditures   | \$1,760,804                 | \$2,709,994                             | \$6,588,035                 |
| Other Uses   | \$7,037,987                 | \$27,878,264                            | \$0                         |
| Capital Outlay   | \$0                         | \$125,637                               | \$4,895,000                 |
| <b><i>Total</i></b>  | <u><b>\$25,119,405</b></u>  | <u><b>\$64,728,553</b></u>              | <u><b>\$43,984,448</b></u>  |
| <b><i>Revenues &amp; Financing Sources<br/>Over (Under) Expenditures</i></b> | <u>\$4,382,758</u>          | <u>\$227,285</u>                        | <u>\$0</u>                  |
| <b><i>Ending Fund Balance</i></b>  | <u><u>(\$9,009,654)</u></u> | <u><u>(\$8,782,369)</u></u>             | <u><u>(\$8,782,369)</u></u> |
| <b><i>Debt Service</i></b>   |                             |   |                             |
| <b><i>Appropriations/Expenditures</i></b>                                    |                             |   |                             |
| Contractual Services   | \$3,800                     | \$0                                     | \$0                         |
| Non-Operating Expenditures   | \$2,046,832                 | \$0                                     | \$0                         |
| <b><i>Total</i></b>  | <u><b>\$2,050,632</b></u>   | <u><b>\$0</b></u>                       | <u><b>\$0</b></u>           |

# Financial Summaries

## International Bridges

|   | <i>Actual</i><br><i>FY 2005</i> | <i>Estimated</i><br><i>Actual</i><br><i>FY 2006</i> | <i>Adopted</i><br><i>FY 2007</i> |
|---|---------------------------------|---|----------------------------------|
| <b>Beginning Fund Balance</b>                   | \$529,647                       | \$346,875   | \$461,617                        |
| <b>Operations</b>                               |                                 |   |                                  |
| <b>Revenue</b>                                  |                                 |   |                                  |
| Passenger Vehicle Crossings                     | \$13,841,261                    | \$14,262,132  | \$14,881,616                     |
| Meter Revenue                                   | \$0                             | \$0   | \$0                              |
| City Court Costs                                | \$0                             | \$0   | \$0                              |
| Investment Interest Revenue                     | \$0                             | \$0   | \$0                              |
| Property Lease Revenue                          | \$351,252                       | \$351,254   | \$351,250                        |
| <b>Total</b>                                    | <b>\$14,192,513</b>             | <b>\$14,613,386</b>                                 | <b>\$15,232,866</b>              |
| <b>Appropriations/Expenditures by Character</b> |                                 |   |                                  |
| Personal Services                               | \$1,368,173                     | \$1,419,070   | \$1,686,046                      |
| Contractual Services                            | \$768,012                       | \$859,262   | \$1,000,184                      |
| Materials and Supplies                          | \$63,260                        | \$113,370   | \$107,325                        |
| Operating Expenditures                          | \$52,688                        | \$60,603  | \$86,920                         |
| Non-Operating Expenditures                      | \$5,092                         | \$128   | \$0                              |
| Other Uses                                      | \$12,118,060                    | \$12,046,211  | \$12,352,391                     |
| <b>Total</b>                                    | <b>\$14,375,285</b>             | <b>\$14,498,644</b>                                 | <b>\$15,232,866</b>              |
| <b>Debt Service</b>                             |                                 |   |                                  |
| <b>Revenue</b>                                  |                                 |   |                                  |
| Interfund Transfers (Sources)                   | \$891,085                       | \$1,442,747   | \$176,250                        |
| Fund Balance Transfers (Sources)                | \$0                             | \$0   | \$0                              |
| <b>Total</b>                                    | <b>\$891,085</b>                | <b>\$1,442,747</b>                                  | <b>\$176,250</b>                 |
| <b>Appropriations/Expenditures by Character</b> |                                 |   |                                  |
| Contractual Services                            | \$0                             | \$716   | \$0                              |
| Operating Expenditures                          | \$804,835                       | \$1,260,781   | \$0                              |
| Non-Operating Expenditures                      | \$86,250                        | \$181,250   | \$176,250                        |
| <b>Total</b>                                    | <b>\$891,085</b>                | <b>\$1,442,747</b>                                  | <b>\$176,250</b>                 |
| <b>Revenues &amp; Financing Sources</b>         |                                 |   |                                  |
| <b>Over (Under) Expenditures</b>                | (\$182,772)                     | \$114,742   | \$0                              |
| <b>Ending Fund Balance</b>                      | <b>\$346,875</b>                | <b>\$461,617</b>                                    | <b>\$461,617</b>                 |

Note: Highway Administration guidelines require that \$75,000 be set aside for contingencies and \$419,345 for principal payments on its outstanding notes. An adjustment is made to transfer any excess revenue to the general fund.

*Fleet Services*

|  | <i>Actual</i><br><i>FY 2005</i> | <i>Estimated</i><br><i>Actual</i><br><i>FY 2006</i> | <i>Adopted</i><br><i>FY 2007</i> |
|--|---------------------------------|---|----------------------------------|
| <b><i>Beginning Fund Balance</i></b>                   | <u>(\$686,255)</u>              | <u>(\$1,049,029)</u>                                | <u>(\$741,936)</u>               |
| <b><i>Revenue</i></b>                                  |                                 |   |                                  |
| Motor Pool Usage Fee                                   | \$29,741                        | \$6,606   | \$48,020                         |
| Equipment Maintenance Charges                          | \$6,605,570                     | \$7,280,480   | \$7,456,843                      |
| Fuel and Lubricant Charges                             | \$4,558,187                     | \$6,492,862   | \$6,907,184                      |
| Reimbursed Expenditures                                | \$35,869                        | \$33,925  | \$10,000                         |
| Taxi Inspection Fees                                   | \$19,051                        | \$19,253  | \$18,000                         |
| Vehicle for Hire Inspection Fees                       | \$2,825                         | \$3,279   | \$2,500                          |
| <b><i>Total</i></b>                                    | <b><u>\$11,251,243</u></b>      | <b><u>\$13,836,405</u></b>                          | <b><u>\$14,442,547</u></b>       |
| <b><i>Appropriations/Expenditures by Character</i></b> |                                 |   |                                  |
| Personal Services                                      | \$3,205,210                     | \$3,043,048   | \$3,739,137                      |
| Contractual Services                                   | \$104,788                       | \$108,828   | \$131,971                        |
| Materials and Supplies                                 | \$8,155,792                     | \$10,111,878  | \$10,397,537                     |
| Operating Expenditures                                 | \$134,384                       | \$148,562   | \$108,902                        |
| Non-Operating Expenditures                             | \$13,843                        | \$116,996   | \$65,000                         |
| Other Uses   | \$0                             | \$0   | \$0                              |
| <b><i>Total</i></b>                                    | <b><u>\$11,614,017</u></b>      | <b><u>\$13,529,312</u></b>                          | <b><u>\$14,442,547</u></b>       |
| <b><i>Revenues &amp; Financing Sources</i></b>         |                                 |   |                                  |
| <b><i>Over (Under) Expenditures</i></b>                | <u>(\$362,774)</u>              | <u>\$307,093</u>                                    | <u>\$0</u>                       |
| <b><i>Ending Fund Balance</i></b>                      | <b><u>(\$1,049,029)</u></b>     | <b><u>(\$741,936)</u></b>                           | <b><u>(\$741,936)</u></b>        |

# Financial Summaries

## Quick Copy/Postage Fund

|  | <i>Actual</i><br><i>FY 2005</i> | <i>Estimated</i><br><i>Actual</i><br><i>FY 2006</i> | <i>Adopted</i><br><i>FY 2007</i> |
|--|---------------------------------|---|----------------------------------|
| <b><i>Beginning Fund Balance</i></b>                   | <u>\$270,173</u>                | <u>\$336,681</u>                                    | <u>\$337,663</u>                 |
| <b><i>Revenue</i></b>                                  |                                 |   |                                  |
| Building Services Report Sales                         | \$76                            | \$0   | \$0                              |
| Misc. Charges-Sales to Dept.                           | \$438,422                       | \$465,363   | \$1,000,000                      |
| Fund Balance Transfers (Sources)                       | <u>\$0</u>                      | <u>\$0</u>  | <u>\$4,797</u>                   |
| <b><i>Total</i></b>                                    | <b><u>\$438,498</u></b>         | <b><u>\$465,363</u></b>                             | <b><u>\$1,004,797</u></b>        |
| <b><i>Appropriations/Expenditures by Character</i></b> |                                 |   |                                  |
| Personal Services                                      | \$94,183                        | \$76,208  | \$184,140                        |
| Contractual Services                                   | \$223,888                       | \$272,837   | \$722,050                        |
| Materials and Supplies                                 | \$53,918                        | \$75,685  | \$97,582                         |
| Operating Expenditures                                 | \$1                             | \$0   | \$1,025                          |
| Capital Outlay   | <u>\$0</u>                      | <u>\$39,651</u>                                     | <u>\$0</u>                       |
| <b><i>Total</i></b>                                    | <b><u>\$371,990</u></b>         | <b><u>\$464,381</u></b>                             | <b><u>\$1,004,797</u></b>        |
| <b><i>Revenues &amp; Financing Sources</i></b>         |                                 |   |                                  |
| <b><i>Over (Under) Expenditures</i></b>                | <u>\$66,508</u>                 | <u>\$982</u>  | <u>\$0</u>                       |
| <b><i>Ending Fund Balance</i></b>                      | <b><u>\$336,681</u></b>         | <b><u>\$337,663</u></b>                             | <b><u>\$337,663</u></b>          |

## *Self-Insurance Restricted Funds*

|   | <i>Actual</i><br><i>FY 2005</i> | <i>Estimated</i><br><i>Actual</i><br><i>FY 2006</i> | <i>Adopted</i><br><i>FY 2007</i> |
|---|---------------------------------|---|----------------------------------|
| <b><i>Beginning Fund Balance</i></b>                    | <u>(\$517,518)</u>              | <u>(\$2,438,534)</u>                                | <u>\$458,140</u>                 |
| <b><i>Revenue</i></b>                                   |                                 |   |                                  |
| Operating Revenues                                      | \$42,461,383                    | \$42,731,131  | \$44,442,180                     |
| Non-Operating Revenues                                  | \$173,197                       | \$129,269   | \$0                              |
| Transfers In  | <u>\$0</u>                      | <u>\$0</u>  | <u>\$3,628,284</u>               |
| <b><i>Total</i></b>                                     | <b><u>\$42,634,580</u></b>      | <b><u>\$42,860,400</u></b>                          | <b><u>\$48,070,464</u></b>       |
| <b><i>Appropriations/Expenditures by Department</i></b> |                                 |   |                                  |
| Office of Management & Budget-Insurance                 | \$417,224                       | \$377,841   | \$471,133                        |
| Non-Departmental-Unemployment                           | \$319,445                       | \$302,606   | \$331,041                        |
| Office of Management & Budget-Risk Mgmt                 | \$33,709,866                    | \$30,587,275  | \$35,668,891                     |
| Non-Departmental-Worker's Compensation                  | <u>\$10,109,061</u>             | <u>\$8,696,004</u>                                  | <u>\$11,599,399</u>              |
| <b>Total</b>  | <b><u>\$44,555,596</u></b>      | <b><u>\$39,963,726</u></b>                          | <b><u>\$48,070,464</u></b>       |
| <b><i>Revenues &amp; Financing Sources</i></b>          |                                 |   |                                  |
| <b><i>Over (Under) Expenditures</i></b>                 | <u>(\$1,921,016)</u>            | <u>\$2,896,674</u>                                  | <u>\$0</u>                       |
| <b><i>Ending Fund Balance</i></b>                       | <b><u>(\$2,438,534)</u></b>     | <b><u>\$458,140</u></b>                             | <b><u>\$458,140</u></b>          |

Note: The decrease in fund balance is due to increased healthcare costs. Health insurance premiums were restructured in FY2006 to offer a low and a buy up option.

# Financial Summaries

## Airport Capital Projects

|  | <i>Actual</i><br><i>FY 2005</i> | <i>Estimated</i><br><i>Actual</i><br><i>FY 2006</i> | <i>Adopted</i><br><i>FY 2007</i> |
|--|---------------------------------|---|----------------------------------|
| <b><i>Beginning Fund Balance</i></b>                   | <u>\$55,276,979</u>             | <u>\$55,303,791</u>                                 | <u>\$55,303,791</u>              |
| <b><i>Revenue</i></b>                                  |                                 |   |                                  |
| Intrafund Transfers                                    | \$0                             | \$150,000   | \$1,125,600                      |
| Proceeds From the Sale of Used Equip.                  | <u>\$26,812</u>                 | <u>\$0</u>  | <u>\$0</u>                       |
| <b><i>Total</i></b>                                    | <b><u>\$26,812</u></b>          | <b><u>\$150,000</u></b>                             | <b><u>\$1,125,600</u></b>        |
| <b><i>Appropriations/Expenditures by Character</i></b> |                                 |   |                                  |
| Materials and Supplies                                 | \$0                             | \$0   | \$126,100                        |
| Other Uses   | \$0                             | \$150,000   | \$0                              |
| Capital Outlay   | <u>\$0</u>                      | <u>\$0</u>  | <u>\$999,500</u>                 |
| <b><i>Total</i></b>                                    | <b><u>\$0</u></b>               | <b><u>\$150,000</u></b>                             | <b><u>\$1,125,600</u></b>        |
| <b><i>Revenues &amp; Financing Sources</i></b>         |                                 |   |                                  |
| <b><i>Over (Under) Expenditures</i></b>                | <u>\$26,812</u>                 | <u>\$0</u>  | <u>\$0</u>                       |
| <b><i>Ending Fund Balance</i></b>                      | <b><u>\$55,303,791</u></b>      | <b><u>\$55,303,791</u></b>                          | <b><u>\$55,303,791</u></b>       |

## Debt Service

|                                   | <i>Actual</i><br><i>FY 2005</i> | <i>Estimated</i><br><i>Actual</i><br><i>FY 2006</i> | <i>Adopted</i><br><i>FY 2007</i> |
|-----------------------------------|---------------------------------|---|----------------------------------|
| <b>Beginning Fund Balance</b>     | \$313,187                       | \$2,624,988   | \$1,489,012                      |
| <b>Revenue</b>                    |                                 |   |                                  |
| Property Taxes                    | \$34,154,292                    | \$39,527,184  | \$44,688,314                     |
| Penalties Prop. Tax Collection    | \$421,043                       | \$477,854   | \$0                              |
| Sales Tax                         | \$269,904                       | \$0   | \$0                              |
| Investment Interest Revenue       | \$487,548                       | \$1,051,052   | \$0                              |
| Penalties & Interest              | \$443,983                       | \$0   | \$0                              |
| Interfund Transfers (Sources)     | \$8,604,845                     | \$96,822  | \$0                              |
| Transfers from Fund Balance       | \$0                             | \$0   | \$1,500,000                      |
| Transfer from SWM                 | \$0                             | \$0   | \$3,350,592                      |
| Transfers from Internat'l Bridges | \$0                             | \$0   | \$33,846                         |
| Transfer from Fleet Services      | \$0                             | \$0   | \$59,052                         |
| Transfer from Civic Center        | \$0                             | \$1,677,348   | \$1,572,861                      |
| <b>Total</b>                      | <b>\$44,381,615</b>             | <b>\$42,830,260</b>                                 | <b>\$51,204,665</b>              |

### Appropriations/Expenditures by Program

#### Certificates of Obligation

|                     |                     |                     |                     |
|---------------------|---------------------|---------------------|---------------------|
| 1994A Issue         | \$842,000           | \$0                 | \$0                 |
| 1994B Issue         | \$526,250           | \$0                 | \$0                 |
| 1995A Issue         | \$743,588           | \$550,750           | \$525,000           |
| 1996A Issue         | \$179,460           | \$0                 | \$0                 |
| 1997A Issue         | \$465,252           | \$15,514            | \$315,300           |
| 1998A Issue         | \$2,293,690         | \$2,156,480         | \$2,150,880         |
| 1998 Issue          | \$1,142,250         | \$39,560            | \$39,560            |
| 1998B Issue         | \$1,608,826         | \$1,022,157         | \$1,026,400         |
| FY2000 CO Issue     | \$2,237,399         | (\$2,248,155)       | \$1,205,550         |
| 2001 Proposed Issue | \$1,471,677         | \$932,461           | \$922,538           |
| 2002 Proposed Issue | \$5,155,775         | \$5,174,648         | \$1,853,500         |
| 2003 Proposed Issue | \$4,793,550         | \$4,749,200         | \$4,624,150         |
| FY2006 CO Issue     | \$0                 | \$0                 | \$4,054,217         |
| <b>Sub-Total</b>    | <b>\$21,459,717</b> | <b>\$12,392,615</b> | <b>\$16,717,095</b> |

#### General Obligation Bonds

|                              |                     |                     |                     |
|------------------------------|---------------------|---------------------|---------------------|
| 1994 Issue                   | \$842,000           | \$0                 | \$0                 |
| 1995 Issue                   | \$1,048,409         | \$33,750            | \$693,000           |
| 1995B Issue                  | \$200,538           | \$204,895           | \$202,445           |
| 1997 Issue                   | \$1,580,714         | \$1,216,689         | \$1,284,000         |
| 1998 Issue                   | \$629,691           | \$482,910           | \$480,085           |
| 1998A Issue                  | \$374,337           | \$204,292           | \$300,990           |
| 1999 Refunding Bonds         | \$1,400,911         | \$3,499,517         | \$3,490,535         |
| 2000 Improvement & Refunding | \$1,612,658         | \$1,616,718         | \$1,612,085         |
| 2000A Issue                  | \$117,170           | \$0                 | \$0                 |
| 2001 Proposed GO's           | \$1,579,112         | \$2,181,569         | \$3,283,500         |
| 2002 Proposed GO's           | \$4,506,500         | \$12,326,800        | \$12,291,500        |
| 2004 Refunding Issue         | \$2,219,100         | \$2,200,100         | \$3,176,550         |
| 2005 Refunding Issue         | \$4,498,757         | \$7,606,381         | \$7,672,880         |
| <b>Sub-Total</b>             | <b>\$20,609,897</b> | <b>\$31,573,621</b> | <b>\$34,487,570</b> |

## Debt Service

(continued)

|  | <i>Actual</i><br><i>FY 2005</i>  | <i>Estimated</i><br><i>Actual</i><br><i>FY 2006</i> | <i>Adopted</i><br><i>FY 2007</i> |
|--|----------------------------------|---|----------------------------------|
| <b><i>Contractual Obligations</i></b>          |                                  |   |                                  |
| Debt Svc - KO 1997-B                           | \$200                            | \$0   | \$0                              |
| <b><i>Sub-Total</i></b>                        | <b><u>\$200</u></b>              | <b><u>\$0</u></b>                                   | <b><u>\$0</u></b>                |
| <br>   |                                  |   |                                  |
| <b><i>Total Expenditures</i></b>               | <b><u>\$42,069,814</u></b>       | <b><u>\$43,966,236</u></b>                          | <b><u>\$51,204,665</u></b>       |
| <br>   |                                  |   |                                  |
| <b><i>Revenues &amp; Financing Sources</i></b> |                                  |   |                                  |
| <b><i>Over (Under) Expenditures</i></b>        | <u>\$2,311,801</u>               | <u>(\$1,135,976)</u>                                | <u>\$0</u>                       |
| <br>   |                                  |   |                                  |
| <b><i>Ending Fund Balance</i></b>              | <b><u><u>\$2,624,988</u></u></b> | <b><u><u>\$1,489,012</u></u></b>                    | <b><u><u>\$1,489,012</u></u></b> |

*Appropriations Summary  
Primary Fund by Subfund*

| <i>Primary Fund/Subfund</i>                        | <i>Actual<br/>FY 05</i> | <i>Estimated<br/>Actual<br/>FY 06</i> | <i>Adopted<br/>FY 07</i> |
|--|-------------------------|---------------------------------------|--------------------------|
| <b><u>AIR International Airport</u></b>            |                         |                                       |                          |
| 601 Airport Cost Centers                           | \$32,723,153            | \$32,835,182                          | \$33,347,194             |
| 602 Debt Service                                   | \$6,829,732             | \$538,500                             | \$1,096,700              |
| 604 Capital Projects                               | \$0                     | \$150,000                             | \$1,125,600              |
| 606 Passenger Facility Charges                     | \$4,045,640             | \$2,360,200                           | \$4,533,000              |
| 607 Airport Restricted Funds                       | \$232,281               | \$750,000                             | \$455,000                |
| 608 Non Capital Grants                             | \$241,999               | \$293,197                             | \$440,814                |
| <b>Total International Airport</b>                 | <b>\$44,072,805</b>     | <b>\$36,927,079</b>                   | <b>\$40,998,308</b>      |
| <b><u>BRG International Bridges</u></b>            |                         |                                       |                          |
| 671 Zaragoza Bridge                                | \$891,085               | \$986,085                             | \$176,250                |
| 672 Stanton Street                                 | \$14,375,285            | \$13,225,990                          | \$15,232,866             |
| <b>Total International Bridges</b>                 | <b>\$15,266,370</b>     | <b>\$14,212,075</b>                   | <b>\$15,409,116</b>      |
| <b><u>BUS Mass Transit</u></b>                     |                         |                                       |                          |
| 645 General Operations                             | \$48,961,444            | \$40,759,191                          | \$49,185,603             |
| 647 Non-Capital Grants                             | \$0                     | \$0                                   | \$557,521                |
| 648 Inventory                                      | \$2,154                 | \$520,962                             | \$0                      |
| <b>Total Mass Transit</b>                          | <b>\$48,963,598</b>     | <b>\$41,280,153</b>                   | <b>\$49,743,124</b>      |
| <b><u>Debt Service</u></b>                         |                         |                                       |                          |
| 300 Defeased Issues                                | \$41,982,059            | \$44,967,502                          | \$51,204,665             |
| 319 2001 Proposed GO's                             | \$87,755                | \$0                                   | \$0                      |
| <b>Total Debt Service</b>                          | <b>\$42,069,814</b>     | <b>\$44,967,502</b>                   | <b>\$51,204,665</b>      |
| <b><u>KOP Contractual Obligation Capital</u></b>   |                         |                                       |                          |
| 468 FY2003 Certificates                            | \$0                     | \$0                                   | \$62,126                 |
| <b>Total Contractual Obligation Capital</b>        | <b>\$0</b>              | <b>\$0</b>                            | <b>\$62,126</b>          |
| <b><u>CVB Convention &amp; Performing Arts</u></b> |                         |                                       |                          |
| 107 Convention & Perf Arts Center                  | \$3,649,582             | \$3,501,123                           | \$7,825,000              |
| <b>Total Convention &amp; Performing Arts</b>      | <b>\$3,649,582</b>      | <b>\$3,501,123</b>                    | <b>\$7,825,000</b>       |

# Financial Summaries

## Appropriations Summary Primary Fund by Subfund

| <i>Primary Fund/Subfund</i>                | <i>Actual<br/>FY 05</i> | <i>Estimated<br/>Actual<br/>FY 06</i> | <i>Adopted<br/>FY 07</i> |
|--|-------------------------|---------------------------------------|--------------------------|
| <b><u>EXT Expendable Trusts</u></b>        |                         |                                       |                          |
| 803 Lipscomb Museum Acq Bequest 504086     | \$19,140                | \$14,350                              | \$25,000                 |
| 805 Museum Trusts                          | \$105,529               | \$100,657                             | \$132,505                |
| 810 Restricted Under Research              | \$1,860,808             | \$2,401,796                           | \$2,249,452              |
| 817 History Museum Mem Restricted          | \$0                     | \$0                                   | \$10,000                 |
| 818 History Museum General Restricted      | \$0                     | \$0                                   | \$10,000                 |
| 819 Archeology Museum Mem Restricted       | \$0                     | \$2,643                               | \$5,000                  |
| 820 Archeology Museum Gen Restricted       | \$0                     | \$112                                 | \$1,000                  |
| 821 History Museum Donations               | \$0                     | \$0                                   | \$150,000                |
| <b>Total Expendable Trusts</b>             | <b>\$1,985,477</b>      | <b>\$2,519,558</b>                    | <b>\$2,582,957</b>       |
| <b><u>FFA Other Federal FIN Awards</u></b> |                         |                                       |                          |
| 205 Capital Projects                       | \$1,066,593             | \$1,090,545                           | \$1,711,784              |
| 206 Social Services                        | \$619,705               | \$708,525                             | \$796,170                |
| 207 Crime Prevention                       | \$0                     | \$0                                   | \$191,458                |
| 208 Health Prevention and Maintenance      | \$4,787,697             | \$5,280,455                           | \$175,359                |
| 210 Environmental Services                 | \$971,338               | \$895,384                             | \$0                      |
| <b>Total Other Federal FIN Awards</b>      | <b>\$7,445,333</b>      | <b>\$7,974,909</b>                    | <b>\$2,874,771</b>       |
| <b><u>GEN General Fund</u></b>             |                         |                                       |                          |
| 101 Government Operations                  | \$259,070,652           | \$264,482,480                         | \$281,867,119            |
| <b>Total General Fund</b>                  | <b>\$259,070,652</b>    | <b>\$264,482,480</b>                  | <b>\$281,867,119</b>     |
| <b><u>Health District</u></b>              |                         |                                       |                          |
| 267 Health District                        | \$0                     | \$10,440,104                          | \$11,459,897             |
| <b>Total City County Health</b>            | <b>\$0</b>              | <b>\$10,440,104</b>                   | <b>\$11,459,897</b>      |
| <b><u>HUD HUD Grants</u></b>               |                         |                                       |                          |
| 271 CDBG Capital Projects                  | \$2,210,777             | \$6,687,892                           | \$5,354,647              |
| 272 CDBG Social Projects                   | \$1,482,787             | \$1,440,755                           | \$1,330,336              |
| 274 Emergency Shelter Grants               | \$380,446               | \$372,841                             | \$373,045                |
| 278 Home Entitlement                       | \$2,955,463             | (\$273,537)                           | \$3,784,437              |
| 281 Revolving Loan Funds                   | \$3,435,398             | \$4,402,502                           | \$2,400,000              |
| 282 HUD Administration                     | \$1,820,960             | \$1,817,201                           | \$2,013,621              |
| <b>Total HUD Grants</b>                    | <b>\$12,285,831</b>     | <b>\$14,447,654</b>                   | <b>\$15,256,086</b>      |

*Appropriations Summary  
Primary Fund by Subfund*

| <i>Primary Fund/Subfund</i>                          | <i>Actual<br/>FY 05</i> | <i>Estimated<br/>Actual<br/>FY 06</i> | <i>Adopted<br/>FY 07</i> |
|--|-------------------------|---------------------------------------|--------------------------|
| <b><u>IFP Internally Funded Capital Projects</u></b> |                         |                                       |                          |
| 503 City Wide Capital Projects                       | \$1,673,613             | \$2,284,311                           | \$2,250,000              |
| 504 Capital Outlay                                   | \$998,215               | \$1,453,884                           | \$758,351                |
| <b>Total Internally Funded Capital Proj</b>          | <b>\$2,671,828</b>      | <b>\$3,738,195</b>                    | <b>\$3,008,351</b>       |
| <b><u>LPA Local/Private Awards</u></b>               |                         |                                       |                          |
| 226 Social Services                                  | \$37,441                | \$31,211                              | \$347,363                |
| <b>Total Local/Private Awards</b>                    | <b>\$37,441</b>         | <b>\$31,211</b>                       | <b>\$347,363</b>         |
| <b><u>NGA Non Grants Awards</u></b>                  |                         |                                       |                          |
| 238 Municipal Court Security                         | \$282,871               | \$296,837                             | \$404,700                |
| 239 Municipal Court Technology Fund                  | \$592,401               | \$327,065                             | \$790,920                |
| 244 Parks and Rec User Fees                          | \$3,040,914             | \$3,550,058                           | \$4,310,804              |
| 245 Zoo Operations                                   | \$752,954               | \$802,841                             | \$967,925                |
| 248 Police Confiscated Funds                         | \$698,000               | \$1,271,695                           | \$370,000                |
| 254 Library  | \$11,204                | \$65,671                              | \$25,700                 |
| 256 Tom Lea Endowment                                | \$0                     | \$0                                   | \$5,000                  |
| 257 Museum Restricted Fund                           | \$205,948               | \$149,185                             | \$217,612                |
| 266 Other  | \$102,325               | \$134,087                             | \$219,000                |
| 268 Police Restricted                                | \$1,110,732             | \$1,066,656                           | \$1,819,491              |
| 270 ARD Restricted                                   | \$40,903                | \$89,149                              | \$79,597                 |
| <b>Total Non Grants Awards</b>                       | <b>\$6,838,252</b>      | <b>\$7,753,244</b>                    | <b>\$9,210,749</b>       |
| <b><u>PFP Privately Funded Capital Projects</u></b>  |                         |                                       |                          |
| 522 Other Outside Sources                            | \$200,910               | \$0                                   | \$0                      |
| <b>Total Privately Funded Capital Proj</b>           | <b>\$200,910</b>        | <b>\$0</b>                            | <b>\$0</b>               |
| <b><u>RVD Revenue Bond Debt</u></b>                  |                         |                                       |                          |
| 394 1998 Issue                                       | \$85,936                | \$372,845                             | \$365,543                |
| 395 SIB Loan Payments                                | \$322,695               | \$892,152                             | \$892,152                |
| 396 Plaza Theater Sinking Fund                       | \$0                     | \$0                                   | \$1,000,592              |
| <b>Total Revenue Bond Debt</b>                       | <b>\$408,631</b>        | <b>\$1,264,997</b>                    | <b>\$2,258,287</b>       |

# Financial Summaries

## Appropriations Summary Primary Fund by Subfund

| <i>Primary Fund/Subfund</i>              | <i>Actual<br/>FY 05</i> | <i>Estimated<br/>Actual<br/>FY 06</i> | <i>Adopted<br/>FY 07</i> |
|--|-------------------------|---------------------------------------|--------------------------|
| <b><u>SFA State Financial Awards</u></b> |                         |                                       |                          |
| 216 Social Services                      | \$25,000                | \$0                                   | \$0                      |
| 217 Crime Prevention                     | \$1,486,102             | \$1,706,386                           | \$1,966,044              |
| 218 Health Prevention and Maintenance    | \$2,392,983             | \$4,042,298                           | \$12,767,435             |
| 219 Literacy/Library Services            | \$528,822               | \$461,498                             | \$502,485                |
| 220 Environmental Services               | \$101,052               | \$50,493                              | \$0                      |
| 221 Emergency Management                 | \$235,722               | \$248,852                             | \$277,315                |
| <b>Total State Financial Awards</b>      | <b>\$4,769,681</b>      | <b>\$6,509,527</b>                    | <b>\$15,513,279</b>      |
| <b><u>SIF Self Insurance</u></b>         |                         |                                       |                          |
| 721 Health Benefits                      | \$34,127,090            | \$30,965,116                          | \$36,140,024             |
| 722 Workers Compensation                 | \$10,428,506            | \$8,696,004                           | \$11,599,399             |
| 723 Unemployment Compensation            | \$0                     | \$57,074                              | \$331,041                |
| <b>Total Self Insurance</b>              | <b>\$44,555,596</b>     | <b>\$39,718,194</b>                   | <b>\$48,070,464</b>      |
| <b><u>SSP Supply &amp; Support</u></b>   |                         |                                       |                          |
| 701 Postage                              | \$430,890               | \$433,306                             | \$0                      |
| 702 Equipment Maintenance                | \$11,614,017            | \$13,529,312                          | \$14,442,547             |
| 704 Copy Center                          | \$371,990               | \$464,381                             | \$1,004,797              |
| <b>Total Supply &amp; Support</b>        | <b>\$12,416,897</b>     | <b>\$14,426,999</b>                   | <b>\$15,447,344</b>      |
| <b><u>SWM Solid Waste Management</u></b> |                         |                                       |                          |
| 103 Solid Waste Management               | \$25,119,405            | \$64,728,553                          | \$43,984,448             |
| 109 Debt Service                         | \$2,050,632             | \$0                                   | \$0                      |
| <b>Total Solid Waste Management</b>      | <b>\$27,170,037</b>     | <b>\$64,728,553</b>                   | <b>\$43,984,448</b>      |
| <b>Grand Total All Funds</b>             | <b>\$533,878,735</b>    | <b>\$578,923,557</b>                  | <b>\$617,123,454</b>     |

# Mayor and Council

## Mission Statement

As outlined in the City Charter, the Mayor and Council may act to accomplish any lawful purpose for the "advancement of the interest, welfare, health, morals, comfort, safety, and convenience of the City and its inhabitants." To implement strategic plans and policies to accomplish the overall mission of the City of El Paso and assist the citizens in getting efficient resolutions to their concerns and inquiries regarding City services and issues in an effort to improve the quality of life.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 933,636                | 910,348                          | 1,058,751               |
| Contractual Services         | 26,398                 | 81,309                           | 68,200                  |
| Materials/Supplies           | 16,165                 | 22,392                           | 22,800                  |
| Operating Expenditures       | 142,122                | 44,018                           | 124,900                 |
| Non-Operating/Intergovt. Exp | 0                      | 0                                | 0                       |
| Internal Transfers           | 104,211                | 37,027                           | 0                       |
| Capital Outlay               | 0                      | 0                                | 0                       |
| <b>Total Appropriation</b>   | <b>1,222,532</b>       | <b>1,095,094</b>                 | <b>1,274,651</b>        |

| <b>Source of Funds</b> | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund     | 1,222,532              | 1,095,094                        | 1,274,651               |
| <b>Total Funds</b>     | <b>1,222,532</b>       | <b>1,095,094</b>                 | <b>1,274,651</b>        |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 30.50                   | 22.00                   | 25.00                   |
| Grant Funded            | 0.00                    | 0.00                    | 0.00                    |
| <b>Total Authorized</b> | <b>30.50</b>            | <b>22.00</b>            | <b>25.00</b>            |



**FUNCTION SUMMARY**  
**DEPARTMENT APPROPRIATIONS BY PROGRAM**

| <b>DEPARTMENT:   MAYOR AND COUNCIL</b> |                |                 |                             |                 |
|--|----------------|-----------------|-----------------------------|-----------------|
| PROGRAM                                | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
| <b>SUBFUND 101-GENERAL FUND</b>        |                |                 |                             |                 |
| 01010001-COUNCIL DISTRICT #1           | 117,017        | 93,158          | 83,107                      | 119,793         |
| 01010002-COUNCIL DISTRICT #2           | 105,572        | 93,158          | 88,825                      | 119,793         |
| 01010003-COUNCIL DISTRICT #3           | 87,867         | 93,158          | 100,970                     | 119,793         |
| 01010004-COUNCIL DISTRICT #4           | 105,257        | 93,158          | 91,755                      | 119,793         |
| 01010005-COUNCIL DISTRICT #5           | 115,869        | 93,158          | 89,158                      | 119,793         |
| 01010006-COUNCIL DISTRICT #6           | 124,360        | 93,158          | 93,104                      | 119,793         |
| 01010007-COUNCIL DISTRICT #7           | 97,493         | 93,158          | 88,542                      | 119,793         |
| 01010008-COUNCIL DISTRICT #8           | 117,272        | 93,158          | 96,956                      | 119,793         |
| 01010009-MAYOR PRO TEM                 | 0              | 51,573          | 47,265                      | 0               |
| 01010014-OFFICE OF THE MAYOR           | 351,825        | 360,907         | 315,412                     | 316,307         |

# *City Attorney's Office*

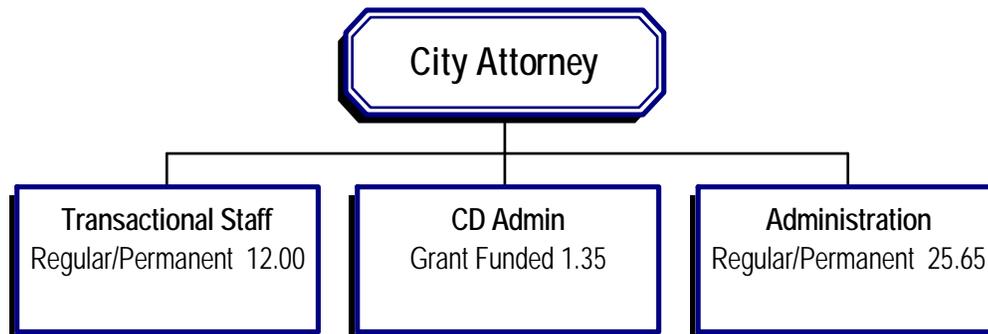
## Mission Statement

The City Attorney's Office provides legal representation in various aspects of law as it relates to the best interests of the City of El Paso and its citizens.

| <i><b>Budget Summary</b></i>      | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-----------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services                 | 2,364,582              | 2,825,670                        | 3067066                 |
| Contractual Services              | 1,965,998              | 825,211                          | 923000                  |
| Materials/Supplies                | 20,468                 | 28,257                           | 40000                   |
| Operating Expenditures            | 58,318                 | 68,547                           | 66704                   |
| Non-Operating/Intergovt. Exp      | 952,496                | 1,268,602                        | 829049                  |
| Internal Transfers                | 119,000                | 219,000                          | 219000                  |
| Capital Outlay                    | 40,887                 | 27,598                           | 75000                   |
| <b><i>Total Appropriation</i></b> | <b>5,521,749</b>       | <b>5,262,885</b>                 | <b>5,219,819</b>        |

| <i><b>Source of Funds</b></i> | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund            | 5,261,798              | 5,019,351                        | 4,803,688               |
| 266 - Other                   | 99,961                 | 132,573                          | 219,000                 |
| 282 - HUD Administration      | 119,103                | 82,425                           | 122,131                 |
| 504 - Capital Outlay          | 40,887                 | 28,536                           | 75,000                  |
| <b><i>Total Funds</i></b>     | <b>5,521,749</b>       | <b>5,262,885</b>                 | <b>5,219,819</b>        |

| <i><b>Positions</b></i>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|--------------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary              | 37.50                   | 37.42                   | 37.65                   |
| Grant Funded                   | 1.40                    | 1.35                    | 1.35                    |
| <b><i>Total Authorized</i></b> | <b>38.90</b>            | <b>38.77</b>            | <b>39.00</b>            |



**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: CITY ATTORNEY'S OFFICE**

| PROGRAM                           | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|-----------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 101-GENERAL FUND</b>   |                |                 |                             |                 |
| 03010021-ADMIN SUPPORT STAFF      | 339,810        | 2,522,028       | 1,738,903                   | 2,513,953       |
| 03010022-TRANSACTIONAL ATTY/STAFF | 1,174,378      | 309,847         | 943,652                     | 333,474         |
| 03010023-TRANSACTIONAL OPERATING  | 202,921        | 120,564         | 95,891                      | 121,712         |
| 03010024-TRIAL ATTORNEYS & STAFF  | 953,775        | 97,300          | 80,407                      | 110,800         |
| 03010025-TRIAL OPERATING EXPENSES | 1,135,242      | 532,000         | 1,359,645                   | 941,049         |
| 03010026-OUTSIDE COUNSEL SERVICES | 1,455,672      | 657,700         | 800,853                     | 782,700         |

|                          |        |         |         |         |
|--------------------------|--------|---------|---------|---------|
| <b>SUBFUND 266-OTHER</b> |        |         |         |         |
| 03153020-LOBBYIST        | 99,961 | 219,000 | 132,573 | 219,000 |

|   |         |         |        |         |
|---|---------|---------|--------|---------|
| <b>SUBFUND 282-HUD ADMINISTRATION</b>   |         |         |        |         |
| 03150052-LEGAL CD ADMINISTRATION        |         |         |        |         |
| <i>G7131CD/0002-FY06 ADMINISTRATION</i> | 119,103 | 113,423 | 82,425 | 122,131 |

|                                   |        |        |        |        |
|-----------------------------------|--------|--------|--------|--------|
| <b>SUBFUND 504-CAPITAL OUTLAY</b> |        |        |        |        |
| 04102011-CITY ATTORNEY CAPITAL    |        |        |        |        |
| <i>P540010/LEG-CAPITAL OUTLAY</i> | 40,887 | 75,000 | 28,536 | 75,000 |

**GOALS, OBJECTIVES & PERFORMANCE MEASURES**

|   |                                    |
|---|------------------------------------|
| <b>DEPARTMENT:</b> CITY ATTORNEY'S OFFICE   | <b>FUNCTION:</b><br>LEGAL SERVICES |
| <b>FUNCTION GOALS:</b>  |                                    |
| To provide optimal, highest quality legal representation in various aspects of law as it relates to the operations of the City of El Paso for all City staff including Mayor and Council by developing and retaining experienced and qualified attorneys, and allowing all departments to work towards City's Strategic goals by empowering them to meet internal objectives. |                                    |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Represent City in civil proceedings before judicial and administrative bodies and process claims against the City while continuing effective management of external legal counsel services.</li> <li>➤ Draft and review municipal ordinances/resolutions or contracts, leases, and agreements in conjunction with increasing efficiency of legal document preparation while improving responsiveness to all clients.</li> <li>➤ Prosecute misdemeanor violations in Municipal Court.</li> </ul> |

| <b>Performance Measures</b>  | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|--|--------------------|--------------------|-----------------------|
| > Review/prepare ordinances, resolutions, contracts, leases and agreements                               | 1,883              | 1,983              | 2,080                 |
| > Claims processed and representation of City in civil matters before judicial and administrative bodies | 1,623              | 1,726              | 1,810                 |
| > Prosecution misdemeanor violations   | 399,890            | 420,937            | 441,980               |



# Municipal Clerk

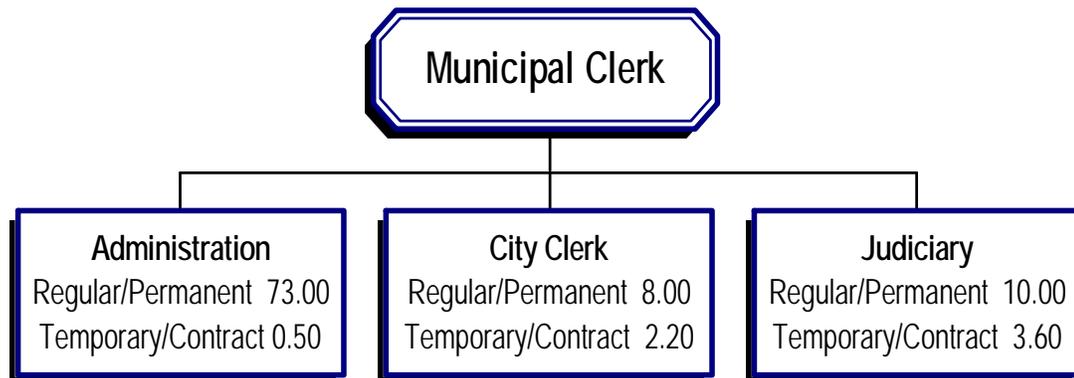
## Mission Statement

The Municipal Clerk is committed to the impartial and efficient delivery of justice for Class "C" misdemeanors and civil parking violations. Also to maintain records of all actions of the City Council, by preparing Council Agenda, motions and minutes and keeping all files including reports for municipal elections.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 3,128,775              | 3,477,322                        | 3,919,673               |
| Contractual Services         | 1,259,255              | 1,034,715                        | 1,678,108               |
| Materials/Supplies           | 40,633                 | 41,378                           | 55,200                  |
| Operating Expenditures       | 39,528                 | 63,835                           | 83,575                  |
| Non-Operating/Intergovt. Exp | 387,413                | 128,685                          | 152,420                 |
| Internal Transfers           | 0                      | 0                                | 249,000                 |
| Capital Outlay               | 222,831                | 173,836                          | 191,000                 |
| <b>Total Appropriation</b>   | <b>5,078,435</b>       | <b>4,919,771</b>                 | <b>6,328,976</b>        |

| <b>Source of Funds</b>       | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund           | 4,203,163              | 4,295,869                        | 5,133,356               |
| 207/217 - Crime Prevention   | 0                      | 0                                | 0                       |
| 238 - Municipal Clk Security | 282,871                | 296,837                          | 404,700                 |
| 239 - Municipal Ct Tech Fund | 592,401                | 327,065                          | 790,920                 |
| <b>Total Funds</b>           | <b>5,078,435</b>       | <b>4,919,771</b>                 | <b>6,328,976</b>        |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 91.30                   | 94.30                   | 97.30                   |
| Grant Funded            | 0.00                    | 0.00                    | 0.00                    |
| <b>Total Authorized</b> | <b>91.30</b>            | <b>94.30</b>            | <b>97.30</b>            |



**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: MUNICIPAL CLERK**

| PROGRAM                             | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|-------------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 101-GENERAL FUND</b>     |                |                 |                             |                 |
| 11010009-MUNICIPAL CLERK-CITY CLERK | 700,494        | 593,687         | 506,271                     | 858,719         |
| 11010011-MUNICIPAL CLERK ADMIN.     | 2,893,244      | 3,082,254       | 3,025,602                   | 3,389,700       |
| 11010012-MUN CLK TRAFFIC VIOLATIONS | 116,177        | 0               | 121,795                     | 0               |
| 11010332-MUNICIPAL CLERK JUDICIARY  | 493,248        | 646,551         | 642,201                     | 884,937         |

|                                       |         |         |         |         |
|---------------------------------------|---------|---------|---------|---------|
| <b>SUBFUND 238-MUN CLERK SECURITY</b> |         |         |         |         |
| 11150051-MUNICIPAL CLERK SECURITY     | 282,871 | 404,700 | 296,837 | 404,700 |

|                                       |         |         |         |         |
|---------------------------------------|---------|---------|---------|---------|
| <b>SUBFUND 239-MUN CLK TECHNOLOGY</b> |         |         |         |         |
| 11153060-MUN. CT. TECHNOLOGY FUND     | 592,401 | 500,000 | 327,065 | 790,920 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b> MUNICIPAL CLERK  | <b>FUNCTION:</b><br>COURT ADMINISTRATION |
| <b>FUNCTION GOALS:</b><br>Process all court related paperwork and fines/bonds paid for moving, parking, and City ordinance Class C violations and provide administrative support to the municipal court judges. |  |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Implement electronic ticket</li> <li>➤ Improve collection of delinquent fines/fees thru collection section</li> <li>➤ Implement video arraignment for Jail cases.</li> <li>➤ Implement courtnotify with EPPD to notify officers of assigned court dates</li> <li>➤ Reduce number of cases awaiting trial, utilizing temporary court</li> <li>➤ Implement Omnibase FTA program with TxDPS to deny driver's license</li> <li>➤ Scan inventory of older tickets on file</li> <li>➤ Hold red light administrative hearings</li> <li>➤ Replace security camera system at sub-stations to connect to Court and City Hall</li> </ul> |

| Performance Measures  | Actual<br>FY05 | Actual<br>FY06 | Projected<br>FY07 |
|---|----------------|----------------|-------------------|
| Implement electronic tickets  | 10%            | 60%            | 100%              |
| Implement denial of driver's license program for warrant holders-Omnibase | N/A            | 20%            | 100%              |
| Implement courtnotify program   | N/A            | 20%            | 100%              |
| Implement video arraignment for Jail Cases                                | N/A            | N/A            | Dec-06            |
| Scofflaw revenue (County denial regis)                                    | \$430,902      | \$434,196      | \$430,000         |
| Fines/fees collected  | \$24,902,000   | \$23,647,862   | \$24,000,000      |
| Cashiering transactions posted  | 264,700        | 246,524        | 250,000           |
| Cases Filed: Moving/Class C   | 265,339        | 234,511        | 240,000           |
| Parking   | 73,056         | 64,990         | 68,000            |
| Cases pending a court date  | 46,325         | 64,357         | 54,000            |
| Number of Class C warrants activated                                      | 130,522        | 113,276        | 130,000           |
| Warrants executed by PD Warrant Officer                                   | 3,092          | 2,608          | 3,000             |
| Scan inventory of older tickets on file                                   | N/A            | 10%            | 70%               |
| Security camera system  | N/A            | N/A            | Nov-07            |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                                |
|---|--------------------------------|
| <b>DEPARTMENT:</b> MUNICIPAL CLERK-CITY CLERK DIV.  | <b>FUNCTION:</b><br>CITY CLERK |
| <b>FUNCTION GOALS:</b><br>Maintain official records of city government and the El Paso Municipal Court of Appeals, serve as a document and information resource to Council, all city departments, and the citizens of our city, and to coordinate city elections. |                                |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Maintain, in accordance with established standards, all documents necessary for the effective administration and operation of the City by insuring accurate recording, transcription, production, and distribution of all meetings of the City Council and Mass Transit Board completed at a rate of 95% or better within one week.</li> <li>➤ Make agenda with back-up materials, minutes and relevant records available for the public, and completed within a week at a rate of 95% or better.</li> <li>➤ Post election information, notices and Campaign Finance Reports on the City's website for retrieval by the public.</li> <li>➤ Provide election service in accordance with the City Code and Ordinances for the Pension election, and comply with State elections law for the City's general, run-off and special elections.</li> <li>➤ Respond to Open Records Requests for City documents promptly in compliance with the Texas State Open Records Act.</li> </ul> |

| <b>Performance Measures</b>  | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|--|--------------------|--------------------|-----------------------|
| Minutes of Council meetings recorded and transcribed within one (1) week | 100%               | 95%                | 95%                   |
| Post motions and other items the day after Council meetings              | 100%               | 90%                | 95%                   |
| Post agenda with backup materials and minutes on City's website          | 100%               | 100%               | 100%                  |
| Conduct and coordinate all elections as directed by City Council         | 100%               | N/A                | May-07                |
| Post election information and campaign finance reports on City's website | 100%               | 100%               | 100%                  |
| Respond Open Records Requests within three (3) days of receipt or sooner | 100%               | 95%                | 95%                   |

# Department of City Manager

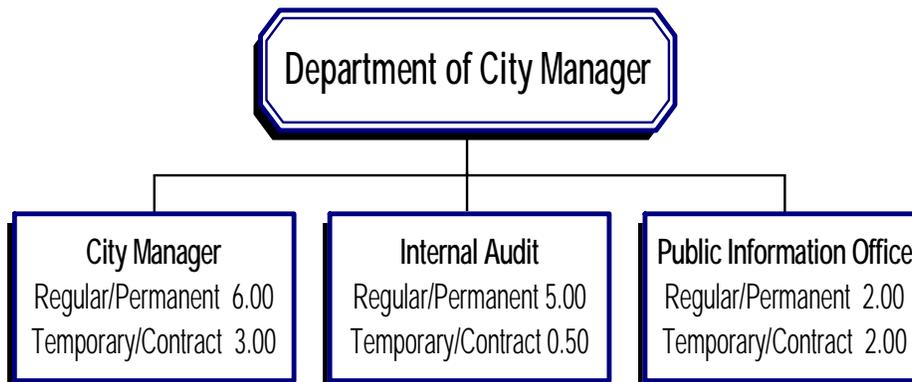
## Mission Statement

Provides professional recommendations to, and implements the policies and direction of Council. Ensures high quality services, fosters economic and fiscal sustainability; and enhances the City's reputation as a high performing organization that operates in a manner consistent with its mission and values.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 459,981                | 1,407,750                        | 1,545,495               |
| Contractual Services         | 42,404                 | 35,933                           | 80,900                  |
| Materials/Supplies           | 17,657                 | 21,168                           | 23,900                  |
| Operating Expenditures       | 36,337                 | 41,184                           | 58,000                  |
| Non-Operating/Intergovt. Exp | 0                      | 0                                | 0                       |
| Internal Transfers           | 0                      | 0                                | 0                       |
| Capital Outlay               | 0                      | 0                                | 0                       |
| <b>Total Appropriation</b>   | <b>556,379</b>         | <b>1,506,035</b>                 | <b>1,708,295</b>        |

| <b>Source of Funds</b> | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund     | 556,379                | 1,506,035                        | 1,708,295               |
| <b>Total Funds</b>     | <b>556,379</b>         | <b>1,506,035</b>                 | <b>1,708,295</b>        |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 5.00                    | 16.00                   | 18.50                   |
| Grant Funded            | 0.00                    | 0.00                    | 0.00                    |
| <b>Total Authorized</b> | <b>5.00</b>             | <b>16.00</b>            | <b>18.50</b>            |



**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

| <b>DEPARTMENT: DEPARTMENT OF CITY MANAGER</b> |                        |                         |                                      |                         |
|---|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>PROGRAM</b>                                | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
| <b>SUBFUND 101-GENERAL FUND</b>               |                        |                         |                                      |                         |
| 15010704-CITY MANAGER                         | 441,174                | 1,008,161               | 1,042,551                            | 1,091,641               |
| 15010705-PUBLIC INFORMATION OFFICE            | 0                      | 162,039                 | 177,251                              | 203,966                 |
| 15010716-INTERNAL AUDIT                       | 115,205                | 282,414                 | 286,233                              | 412,688                 |

# *Economic Development*

## Mission Statement

To develop quality employment opportunities in the local area, expand the tax base, and diversify the economy.

| <b><i>Budget Summary</i></b>      | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-----------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services                 | 556,199                | 563,978                          | 685,678                 |
| Contractual Services              | 225,056                | 291,674                          | 515,199                 |
| Materials/Supplies                | 13,625                 | 16,128                           | 9,950                   |
| Operating Expenditures            | 28,662                 | 44,331                           | 31,750                  |
| Non-Operating/Intergovt. Exp      | 0                      | 0                                | 0                       |
| Internal Transfers                | 1,592,248              | 0                                | 0                       |
| Capital Outlay                    | 81,365                 | 10,310                           | 0                       |
| <b><i>Total Appropriation</i></b> | <b>2,497,155</b>       | <b>926,421</b>                   | <b>1,242,577</b>        |

| <b><i>Source of Funds</i></b>   | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|---------------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund              | 821,178                | 924,907                          | 1,242,577               |
| 266 - Other                     | 2,364                  | 1,514                            |                         |
| 503 - Citywide Capital Projects | 1,673,613              | 0                                |                         |
| <b><i>Total Funds</i></b>       | <b>2,497,155</b>       | <b>926,421</b>                   | <b>1,242,577</b>        |

| <b><i>Positions</i></b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|--------------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary              | 14.00                   | 12.00                   | 12.10                   |
| Grant Funded                   | 0.00                    | 0.00                    | 0.00                    |
| <b><i>Total Authorized</i></b> | <b>14.00</b>            | <b>12.00</b>            | <b>12.10</b>            |



## ECONOMIC DEVELOPMENT

### KEY PERFORMANCE MEASURES:

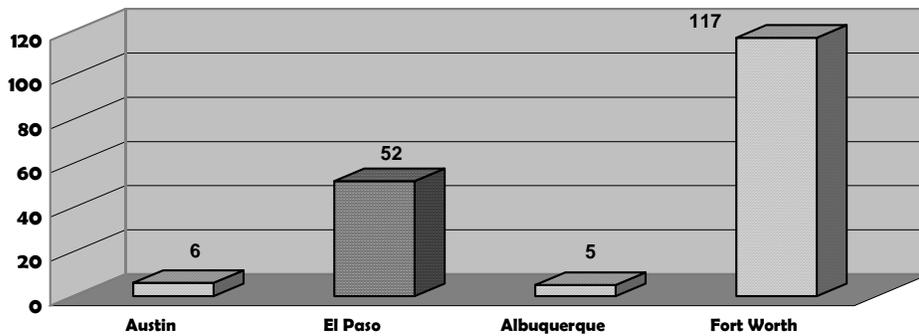
**OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.**

| NUMBER OF JOB CREATION AND RETENTION |              |
|--------------------------------------|--------------|
| <b>EL PASO, TX</b>                   | <b>3,000</b> |
| <b>FORT WORTH, TX</b>                | <b>4,162</b> |
| <b>TUCSON, AZ</b>                    | <b>5,000</b> |

Source: OMB Department Survey, 2006

### CITY COMPARATIVE INFORMATION

#### Number of Start-up Businesses



| CITY              | 2005<br>Population | Number of Job<br>Creation and<br>Retention | Number of Small Business<br>Development Programs |
|-------------------|--------------------|--|--|
| <b>EL PASO</b>    | 598,590            | <b>3,000</b>                               | <b>14</b>  |
| <b>AUSTIN</b>     | 690,253            | <b>102</b>                                 | <b>12</b>  |
| <b>FORT WORTH</b> | 624,067            | <b>4,162</b>                               | <b>9</b>   |
| <b>TUCSON</b>     | 494,353            | <b>5,000</b>                               | <b>NA</b>  |

**FUNCTION SUMMARY  
DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: ECONOMIC DEVELOPMENT**

| PROGRAM                         | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|---------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 101-GENERAL FUND</b> |                |                 |                             |                 |
| 72010268-ECONOMIC DEV ADMIN.    | 584,879        | 1,037,342       | 770,707                     | 1,242,577       |
| 62010269-FOREIGN TRADE ZONE     | 152,405        | 162,375         | 154,200                     | 0               |
| 72010280-PLAZA THEATRE          | 83,894         | 0               | 0                           | 0               |

|                               |       |       |       |   |
|-------------------------------|-------|-------|-------|---|
| <b>SUBFUND 266-OTHER</b>      |       |       |       |   |
| 62150082-FTZ TRAINING ACCOUNT | 2,364 | 2,975 | 1,514 | 0 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |   |
|---|---|
| <b>DEPARTMENT: ECONOMIC DEVELOPMENT</b>   | <b>FUNCTION:<br/>ECONOMIC DEVELOPMENT</b> |
| <b>FUNCTION GOALS:</b>  |   |
| Increase the City's tax base through the prudent provision of services and incentives to firms that enhance the economic base and quality of life within the El Paso Community. |   |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Direct the activities, programs and services of the City through the <i>Business First</i> business retention Business Services, and initiation of redevelopment and international programs.</li> <li>➤ Create new job opportunities by providing support to El Paso Regional Economic Development Corp. (REDCO) in business attraction functions in the form of incentive packaging, analysis, planning and other services as needed.</li> <li>➤ Provide tangible service and assistance to existing business community to enhance opportunities for growth, job creation and market retention.</li> <li>➤ Provide support services to El Paso's, Economic Development partners through incentive review, analysis, negotiations and contract compliance.</li> <li>➤ Enhancement of partnerships between various economic development, employment, and education partners within the public, private and quasi-private sectors of the community.</li> <li>➤ Maintain accurate and up to date community and business information and data in electronic and print format.</li> </ul> |

| Performance Measures  | Actual<br>FY05 | Actual<br>FY06 | Projected<br>FY07 |
|---|----------------|----------------|-------------------|
| Indirect & Direct Jobs Created*   | *              | *2834          | *4500             |
| <i>Attraction</i> Support new jobs (direct)   |                | 2,834          | 3,000             |
| <i>Business First</i> ret/exp jobs (direct)   |                | 50             | 200               |
| <i>Business First</i> business retention visits                                     | 104**          | 300            | 300               |
| <i>Business First</i> partner referrals   | 13**           | 50             | 50                |
| Redevelopment - start up phase***   | N/A            | N/A            | 2nd Qtr.          |
| Indirect  | 0              | 0              | 1300              |
| * Tied to market conditions and programmatic activity. No prior monitoring history. |                |                |                   |
| ** Since inception in May 2005  |                |                |                   |
| *** Tied to start up strategy plan dev & implementation in 2nd Qtr.                 |                |                |                   |

# Office of Management & Budget

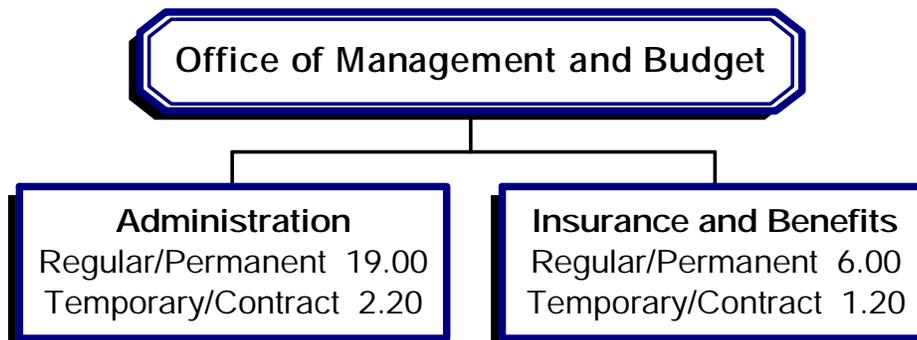
## Mission Statement

To provide assistance to City department heads through the budget process by providing comprehensive budget and management analysis of departmental resources, programs, and services to implement policy directives.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 1,186,142              | 1,216,415                        | 1,432,959               |
| Contractual Services         | 534,523                | 165,221                          | 240,400                 |
| Materials/Supplies           | 20,929                 | 16,737                           | 17,650                  |
| Operating Expenditures       | 7,116                  | 16,955                           | 21,500                  |
| Non-Operating/Intergovt. Exp | 100                    | 0                                | 0                       |
| Internal Transfers           | 0                      | 11,553                           | 0                       |
| Capital Outlay               | 676,650                | 1,034,275                        | 584,400                 |
| <b>Total Appropriation</b>   | <b>2,425,460</b>       | <b>2,461,156</b>                 | <b>2,296,909</b>        |

| <b>Source of Funds</b> | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund     | 900,596                | 942,619                          | 1,211,376               |
| 504 - Capital Outlay   | 676,750                | 1,139,263                        | 614,400                 |
| 701 - Postage          | 430,890                | 1,433                            | 0                       |
| 721 - Health Benefits  | 417,224                | 377,841                          | 471,133                 |
| <b>Total Funds</b>     | <b>2,425,460</b>       | <b>2,461,156</b>                 | <b>2,296,909</b>        |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 32.40                   | 27.20                   | 28.40                   |
| Grant Funded            | 0.00                    | 0.00                    | 0.00                    |
| <b>Total Authorized</b> | <b>32.40</b>            | <b>27.20</b>            | <b>28.40</b>            |



**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

| <b>DEPARTMENT: OFFICE OF MANAGEMENT AND BUDGET</b> |                        |                         |                                      |                         |
|--|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>PROGRAM</b>                                     | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
| <b>SUBFUND 101-GENERAL FUND</b>                    |                        |                         |                                      |                         |
| 04010020-OFFICE OF MGMT & BUDGET                   | 900,596                | 1,069,025               | 942,619                              | 1,211,376               |

|                                   |         |         |           |         |
|-----------------------------------|---------|---------|-----------|---------|
| <b>SUBFUND 504-CAPITAL OUTLAY</b> |         |         |           |         |
| 04102010-CAPITAL ACQUISITION FUND |         |         |           |         |
| <i>P540010/CTY-CAPITAL OUTLAY</i> | 676,750 | 557,000 | 1,139,263 | 614,400 |

|                            |         |   |       |   |
|----------------------------|---------|---|-------|---|
| <b>SUBFUND 701-POSTAGE</b> |         |   |       |   |
| 04040139-POSTAGE           | 430,890 | 0 | 1,433 | 0 |

|                                    |         |         |         |         |
|------------------------------------|---------|---------|---------|---------|
| <b>SUBFUND 721-HEALTH BENEFITS</b> |         |         |         |         |
| 04100249-HEALTH INS & BENEFITS     | 417,224 | 458,083 | 377,841 | 471,133 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |   |
|---|---|
| <b>DEPARTMENT:</b> OFFICE OF MANAGEMENT & BUDGET  | <b>FUNCTION:</b> MANAGEMENT & BUDGET ANALYSIS |
| <b>FUNCTION GOALS:</b>  |   |
| Strategically develop and administer the budget process as a sound basis for short and long-term planning, decision-making, and financial sustainability. |   |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Evaluate and make recommendations on City policies, procedures, programs, and operations.</li> <li>➤ Perform comprehensive management studies and activity based costing studies of City departments, services and programs as directed by City administration.</li> <li>➤ Monitor and analyze budget revenues and expenditures on a monthly basis to ensure departments remain within budget allocations and monitor financial trends affecting the City budget.</li> <li>➤ Present a citywide quarterly budget report to City Council as an informational tool for on-going policy development.</li> <li>➤ Receive the Government Finance Officers Association Distinguished Budget Award.</li> </ul> |

| <b>Performance Measures</b>   | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|---|--------------------|--------------------|-----------------------|
| Comprehensive Management Studies  | 5                  | 6                  | 4                     |
| New Activity Based Costing studies                                      | 3                  | 4                  | 3                     |
| Program Revenue enhancement studies                                     | 4                  | 4                  | 3                     |
| Percentage of departments submitting budget analysis on a monthly basis | NA                 | 50%                | 100%                  |
| Recipient of GFOA Distinguished Budget Award                            | Yes                | Yes                | Yes                   |

|  |   |
|--|---|
| <b>DEPARTMENT: OFFICE OF MANAGEMENT &amp; BUDGET</b>   | <b>FUNCTION: INSURANCE &amp; BENEFITS</b> |
| <b>FUNCTION GOALS:</b>   |   |
| To provide employees, retirees and families with a comprehensive and cost effective health benefits program. |   |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Increase employee awareness of available health benefits and encourage participation through preventive care and early treatment.</li> <li>➤ Provide coverage options to include catastrophic occurrences.</li> <li>➤ Enhance the City's ability to retain, and motivate employees by achieving market competitiveness in health benefits.</li> <li>➤ Coordinate health plans promoting cost management provisions and maintain fiscal solvency.</li> </ul> |

| <b>Performance Measure:</b>  | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|--|--------------------|--------------------|-----------------------|
| Participation in Wellness Centers (# of employees treated)   | 4,627              | 5,089              | 5,500                 |
| Number increased enrollment in dental/vision plan  | 3,603              | 3,941              | 4,100                 |
| Number of informational programs presented annually to increase knowledge of benefits programs available | 63                 | 65                 | 70                    |
| Number enrolled in Flexible Spending Account   | 82                 | 139                | 195                   |

# Tax

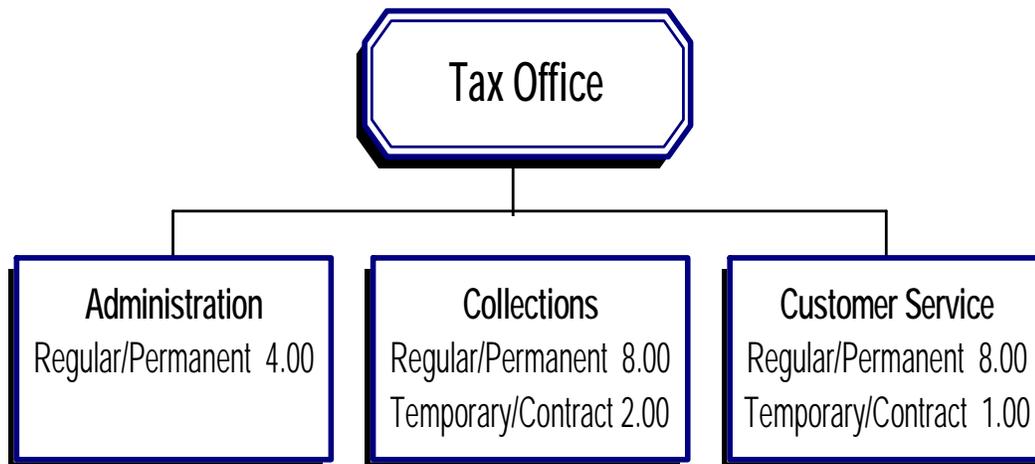
## Mission Statement

The mission of the Tax Department is to collect property taxes on behalf of 27 government entities, to collect unbilled revenue, and issue petty cash to other departments.

| <b><i>Budget Summary</i></b>      | <b>Actual<br/>FY05</b> | <b>Estimate<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-----------------------------------|------------------------|---------------------------------|-------------------------|
| Personal Services                 | 877,706                | 968,680                         | 1,009,445               |
| Contractual Services              | 5,823,241              | 2,946,815                       | 2,739,683               |
| Materials/Supplies                | 22,521                 | 29,197                          | 34,050                  |
| Operating Expenditures            | 9,208                  | 10,874                          | 17,700                  |
| Non-Operating/Intergovt. Exp      | 64                     | 1,043                           | 0                       |
| Internal Transfers                | 0                      | 0                               | 0                       |
| Capital Outlay                    | 3,931                  | 91,187                          | 0                       |
| <b><i>Total Appropriation</i></b> | <b>6,736,671</b>       | <b>4,047,796</b>                | <b>3,800,878</b>        |

| <b><i>Source of Funds</i></b> | <b>Actual<br/>FY05</b> | <b>Estimate<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------------|------------------------|---------------------------------|-------------------------|
| 101 - General Fund            | 6,736,671              | 4,047,796                       | 3,800,878               |
| <b><i>Total Funds</i></b>     | <b>6,736,671</b>       | <b>4,047,796</b>                | <b>3,800,878</b>        |

| <b><i>Positions</i></b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|--------------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary              | 21.50                   | 21.50                   | 23.00                   |
| Grant Funded                   | 0.00                    | 0.00                    | 0.00                    |
| <b><i>Total Authorized</i></b> | <b>21.50</b>            | <b>21.50</b>            | <b>23.00</b>            |



**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

| <b>DEPARTMENT: TAX OFFICE</b>   |                        |                         |                                      |                         |
|---------------------------------|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>PROGRAM</b>                  | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
| <b>SUBFUND 101-GENERAL FUND</b> |                        |                         |                                      |                         |
| 06010022-TAX OFFICE COLLECTIONS | 6,736,671              | 7,493,825               | 4,047,796                            | 3,800,878               |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                                 |
|--|---------------------------------|
| <b>DEPARTMENT:</b> TAX OFFICE  | <b>FUNCTION:</b><br>COLLECTIONS |
| <b>FUNCTION GOALS:</b><br><br>Ensure the collection of property taxes for all separate taxing entities within El Paso County and report the collection of property taxes and unbilled revenue on a timely basis. Maintain the fiscal integrity of the collections system, ensure delinquent accounts are processed, and report the most current information on the tax levy. Facilitate collections, make deposits, and record tax collection transactions in order to comply with the Texas Local Government Records Law. |                                 |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Provide monthly reports on current status of collections for all entities in the consolidated tax assessment and collection effort.</li> <li>➤ Provide information to the public on tax related matters upon request.</li> <li>➤ Calculate the effective tax rates for taxing entities and publish public notices in accordance with Texas tax code.</li> <li>➤ Deposit, record, and report collection of unbilled revenues.</li> <li>➤ Maintain lowest cost per parcel in the State of Texas.</li> <li>➤ Maintain a 100% tax collection rate.</li> </ul> |

| <b>Performance Measures</b>    | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|--------------------------------|------------------------|------------------------|---------------------------|
| Cost per parcel of collections | 0.49                   | 0.54                   | 0.56                      |
| Lockbox payments processed     | 110,000                | 111,937                | 113,000                   |
| Total Tax Collection Rate      | 101%*                  | 101%*                  | 100%                      |

\* Entries of over 100% are due to collection of past due taxes.



# Human Resources

## Mission Statement

The mission of the Human Resources Department is to help City departments attract, motivate, retain and develop qualified, diverse and productive employees while providing effective and efficient services in accordance with all applicable local ordinances, state statutes and federal laws.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 1,501,420              | 1,492,312                        | 1,568,103               |
| Contractual Services         | 124,846                | 124,637                          | 102,750                 |
| Materials/Supplies           | 14,543                 | 11,837                           | 17,200                  |
| Operating Expenditures       | 140,362                | 189,417                          | 227,360                 |
| Non-Operating/Intergovt. Exp | 0                      | 0                                | 0                       |
| Internal Transfers           | 0                      | 0                                | 0                       |
| Capital Outlay               | 0                      | 0                                | 0                       |
| <b>Total Appropriation</b>   | <b>1,781,171</b>       | <b>1,818,203</b>                 | <b>1,915,413</b>        |

| <b>Source of Funds</b> | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund     | 1,781,171              | 1,818,203                        | 1,915,413               |
| <b>Total Funds</b>     | <b>1,781,171</b>       | <b>1,818,203</b>                 | <b>1,915,413</b>        |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 37.40                   | 36.20                   | 38.20                   |
| Grant Funded            | 0.00                    | 0.00                    | 0.00                    |
| <b>Total Authorized</b> | <b>37.40</b>            | <b>36.20</b>            | <b>38.20</b>            |



**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: HUMAN RESOURCES**

| <b>PROGRAM</b>                  | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
|---------------------------------|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>SUBFUND 101-GENERAL FUND</b> |                        |                         |                                      |                         |
| 09010027-HUMAN RESOURCES ADMIN. | 489,332                | 425,512                 | 364,799                              | 309,125                 |
| 09010028-CLASSIF & COMPENSATION | 69,415                 | 48,134                  | 51,127                               | 52,799                  |
| 09010029-RECRUITMENT & EXAMS    | 402,484                | 478,810                 | 483,650                              | 580,634                 |
| 09010030-TRAINING               | 368,684                | 459,687                 | 429,401                              | 480,512                 |
| 09010341-CERTIFICATION          | 239,826                | 221,700                 | 265,630                              | 0                       |
| 09010342-HR/PAYROLL/RECS/DATA   | 211,430                | 232,304                 | 223,596                              | 492,343                 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|                                    |   |
|------------------------------------|---|
| <b>DEPARTMENT: HUMAN RESOURCES</b> | <b>FUNCTION: RECRUITMENT, EXAMINATION &amp; CERTIFICATION /CLASSIFICATION</b> |
|------------------------------------|---|

**FUNCTION GOALS:**  
 Recruit and examine qualified individuals for classified and unclassified service in compliance with local, state, and federal laws and ensure accurate classification of positions.

- FUNCTION OBJECTIVES:**
- Process and screen employment application to provide city departments with a qualified applicant pool.
  - Prepare and administer employment exams and maintain active eligible lists.
  - Provide friendly and professional Customer Service to the public, via personal contact and phone.
  - Promote online resources and EP applications
  - Ensure that eligibles (applicants) are certified to fill positions within 7 days after receipt of a new eligible list.
  - Develop job description and evaluation of responsibilities, and requirements for current and proposed job classes.
  - Establishing and maintaining competitive salary schedules.

| <b>Performance Measures</b>   | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|---|--------------------|--------------------|-----------------------|
| Recruitments opened per year.   | 176                | 244                | 225                   |
| Standard/local recruitments completed within four weeks after exam.                     | 75%                | 95%                | 99%                   |
| Time to complete recruitment.   | N/A                | <75 days           | 65 days               |
| Maintain active eligible lists for critical positions.                                  | 85%                | 95%                | 99%                   |
| Customer service contacts at front counter  | 60,000             | 34,400             | 25,000                |
| Customer Satisfaction above good (71% - excellent with 29% - Good on our surveys)       | N/A                | 71%                | 80%                   |
| Eligibles certified for vacancies w/in 7 days   | 91%                | 95%                | 99%                   |
| Internal studies to establish or audit civilian job classes (including appeal reviews). | 22                 | 159                | 10                    |
| <b>Performance Measures</b>   | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
| Workforce Turnover:   |                    |                    |                       |
| Voluntary Separation Rate   | 8.59%              | 8.01%              | 8%                    |
| Voluntary Turnover rates by length of   |                    |                    |                       |
| Less than five (5) years  | 4.3%               | 5.7%               | 5%                    |
| More than five (5) years  | 9.6%               | 7.6%               | 7%                    |
| Low performer/involuntary separation rate   | 1.18%              | 2%                 | 2%                    |
| Positions evaluated, added, deleted or reclassified based upon internal job studies.    | 75                 | 12                 | 2                     |
| Labor market analysis.  | 15                 | 12                 | 15                    |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b> HUMAN RESOURCES  | <b>FUNCTION:</b> EMPLOYEE RECORDS & INFORMATION MANAGEMENT |
| <b>FUNCTION GOALS:</b><br>Ensure the integrity and accuracy of the employee database, provide support in the use of HRIS systems, and ensure department payrolls are in compliance with relevant charter provisions and laws. |  |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Maintain high proficiency among payroll and time keeping system users by maintaining system corrections at a rate of 5% or below.</li> <li>➤ Maintain integrity and validity of the employee database by keeping data entry errors to a minimum.</li> <li>➤ Process employee service awards on a timely basis.</li> <li>➤ Manage the City's Texas Workforce Commission Unemployment Claims.</li> <li>➤ Provide payroll and employee record reports to department users.</li> </ul> |

| <b>Performance Measures</b>  | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|--|--------------------|--------------------|-----------------------|
| Data changes*  | N/A                | 25,000             | 15,000                |
| Rate of error on-line data entry                                     | 1%                 | 1%                 | 1%                    |
| Timekeeping System corrections                                       | < 3%               | < 2%               | <2%                   |
| New hires/Rehires/Promotionals processed*                            | N/A                | 1,416              | 1,556                 |
| PeopleSoft and Kronos Reports generated*                             | N/A                | 2,800              | 2,800                 |
| Percentage of Unemployment Claims Denied                             | 80%                | 80%                | 80%                   |
| Percentage of service awards processed on schedule*                  | N/A                | 100%               | 100%                  |
| Percentage of supplemental checks processed within 1 day of request* | N/A                | 100%               | 100%                  |
| * New Performance Output   |                    |                    |                       |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |   |
|--|---|
| <b>DEPARTMENT:</b> HUMAN RESOURCES   | <b>FUNCTION:</b> ORGANIZATIONAL DEVELOPMENT |
| <b>FUNCTION GOALS:</b>   |   |
| Provide administrative support for inquiries regarding hum resources matters and coordinate organizational development activities. |   |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Support compliance with administrative, legal and regulatory mandates.</li> <li>➤ Administer training and special programs.</li> <li>➤ Support department managers in personnel management, process improvement and operational efficiency initiatives.</li> </ul> |

| <b>Performance Measures</b>   | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|---|--------------------|--------------------|-----------------------|
| Requests for intervention/mediation to informally assist in resolving management/labor conflicts                                    | N/A                | 221                | 220                   |
| Investigate and issue recommendations for all formal employee grievances within established CSC time-frames (30 to 45 working days) | 100%               | 100%               | 100%                  |
| Employee contact training hours (# of employees X # of classroom hrs.)  | 20,751             | 23,956             | 21,000                |
| Number of course offerings  | 50                 | 51                 | 50                    |



# Financial Services

## Mission Statement

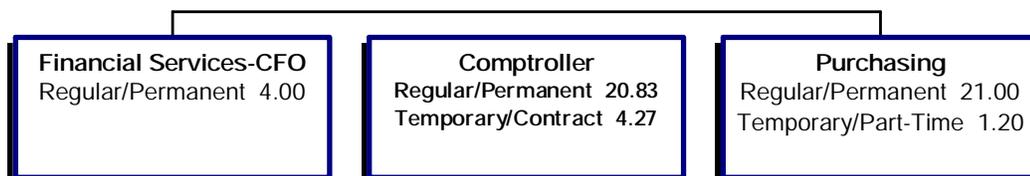
To provide accurate timely information to the Mayor, City Council, City Manager, Departments and the Public. To collect and invest cash, to impartially and timely purchase per all state and federal requirements, the necessary services, materials, and infrastructure the city requires.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 2,725,743              | 2,323,324                        | 2,384,618               |
| Contractual Services         | 560,567                | 412,506                          | 409,873                 |
| Materials/Supplies           | 113,943                | 46,553                           | 52,613                  |
| Operating Expenditures       | 36,891                 | 43,807                           | 53,212                  |
| Non-Operating/Intergovt. Exp | 1,795                  | 85                               | 0                       |
| Internal Transfers           | 0                      | 0                                | 0                       |
| Capital Outlay               | 38,154                 | 9,440                            | 0                       |
| <b>Total Appropriation</b>   | <b>3,477,093</b>       | <b>2,835,715</b>                 | <b>2,900,316</b>        |

| <b>Source of Funds</b>   | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|--------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund       | 2,933,881              | 2,656,499                        | 2,692,732               |
| 282 - HUD Administration | 140,644                | 143,131                          | 138,633                 |
| 504 - Capital Outlay     | 30,578                 | 36,085                           | 68,951                  |
| 704 - Copy Center        | 371,990                | 0                                | 0                       |
| <b>Total Funds</b>       | <b>3,477,093</b>       | <b>2,835,715</b>                 | <b>2,900,316</b>        |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 64.15                   | 55.30                   | 47.93                   |
| Grant Funded            | 2.60                    | 2.50                    | 3.37                    |
| <b>Total Authorized</b> | <b>66.75</b>            | <b>57.80</b>            | <b>51.30</b>            |

### Financial Services



**Actuals FY04/FY05 include Comptroller and Purchasing**

## FINANCIAL SERVICES

### KEY PERFORMANCE MEASURES:

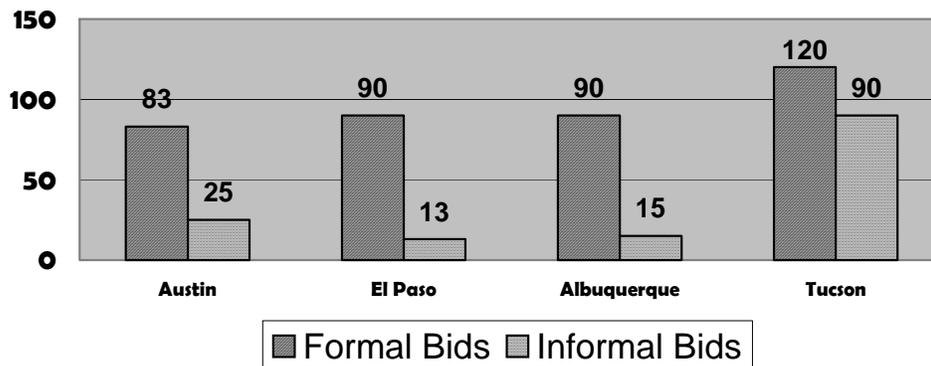
**OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARD GOALS AND OBJECTIVES.**

| TOTAL PURCHASE ORDERS  |              |
|------------------------|--------------|
| <b>EL PASO, TX</b>     | <b>4,847</b> |
| <b>ALBUQUERQUE, NM</b> | <b>2,154</b> |
| <b>AUSTIN, TX</b>      | <b>4,800</b> |
| <b>TUCSON, AZ</b>      | <b>7,000</b> |

Source: Purchasing Division, 2006

### CITY COMPARATIVE INFORMATION

#### Average Number of Processing Days



| CITY               | 2005<br>Population | Avg. Number of<br>Processing Days for<br>Formal Bids | Avg. Number of<br>Processing Days for<br>Informal Bids | Total Purchase<br>Orders |
|--------------------|--------------------|--|--|--------------------------|
| <b>EL PASO</b>     | <b>598,590</b>     | <b>90</b>  | <b>13</b>  | <b>4,847</b>             |
| <b>ALBUQUERQUE</b> | <b>494,236</b>     | <b>90</b>  | <b>15</b>  | <b>2,154</b>             |
| <b>AUSTIN</b>      | <b>690,252</b>     | <b>83</b>  | <b>25</b>  | <b>4,800</b>             |
| <b>TUCSON</b>      | <b>494,353</b>     | <b>120</b>   | <b>90</b>  | <b>7,000</b>             |

| FUNCTION SUMMARY                      |                |                 |                             |                 |
|---------------------------------------|----------------|-----------------|-----------------------------|-----------------|
| DEPARTMENT APPROPRIATIONS BY PROGRAM  |                |                 |                             |                 |
| DEPARTMENT: <b>FINANCIAL SERVICES</b> |                |                 |                             |                 |
| PROGRAM                               | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
| <b>SUBFUND 101-GENERAL FUND</b>       |                |                 |                             |                 |
| 05010017-COMPTROLLER ACCOUNTING       | 998,293        | 0               |                             | 0               |
| 05010018-COMPTROLLER GRANT ACCTNG.    | 195,196        | 0               |                             | 0               |
| 05010019-COMPTROLLER TREASURY MGMT    | 168,748        | 0               |                             | 0               |
| 07010021-PURCHASING ADMINISTRATION    | 697,559        | 0               |                             | 0               |
| 07010316-PROPERTY CTRL/BAR CODING     | 142,798        | 0               |                             | 301,183         |
| 07010322-CONTRACT COMPLIANCE          | 312,416        | 0               |                             | 0               |
| 10010274-GRANTS ADMINISTRATION        | 160,225        | 0               | 11,713                      | 89,660          |
| 10010700-FINANCIAL SERVICES ADMIN.    | 258,646        | 0               |                             | 0               |
| 10010017-FINANCIAL ACCT & REPORTING   | 0              | 244,948         | 213,874                     | 441,602         |
| 10010018-GRANT ACCOUNTING             | 0              | 189,781         | 183,868                     | 0               |
| 10010019-TREASURY SERVICES            | 0              | 204,135         | 151,066                     | 183,105         |
| 10010020-FISCAL OPERATIONS            | 0              | 162,177         | 171,900                     | 513,273         |
| 10010021-PURCHASING ADMINISTRATION    | 0              | 228,744         | 199,106                     | 682,108         |
| 10010022-PAYROLL                      | 0              | 154,467         | 123,487                     | 0               |
| 10010023-ACCTS PAYABLE & RECEIVABLE   | 0              | 194,847         | 172,577                     | 0               |
| 10010315-CONTRACTING                  | 0              | 477,445         | 458,145                     | 0               |
| 10010316-CAPITAL ASSETS MANAGEMENT    | 0              | 293,958         | 278,351                     | 0               |
| 10010322-CONSTRUCTION BIDDING         | 0              | 262,841         | 209,701                     | 0               |
| 10010705-FINANCIAL SERVICES-CFO       | 0              | 452,222         | 482,711                     | 481,801         |

|   |         |         |         |         |
|---|---------|---------|---------|---------|
| <b>SUBFUND 282-HUD ADMINISTRATION</b>   |         |         |         |         |
| 05150054-COMPTROLLER CD ADMIN.          |         |         |         |         |
| <i>G7130CD/0002-ADMINISTRATION FY05</i> | 140,644 | 0       | 0       | 0       |
| 10150054-GRANT CD ADMINISTRATION        |         |         |         |         |
| <i>G7131CD/0002-ADMINISTRATION FY06</i> | 0       | 159,717 | 143,131 | 138,633 |

|  |        |        |        |        |
|--|--------|--------|--------|--------|
| <b>SUBFUND 481-CONT. OBLG. INT. FUNDED</b> |        |        |        |        |
| 07102001-CITY AUCTIONS                     |        |        |        |        |
| <i>P540001-CITY AUCTIONS</i>               | 30,578 | 0      | 0      | 0      |
| 10102001-CITY AUCTIONS                     |        |        |        |        |
| <i>P540001-CITY AUCTIONS</i>               | 0      | 56,718 | 36,085 | 68,951 |

| FUNCTION SUMMARY                      |                |                 |                             |                 |
|---------------------------------------|----------------|-----------------|-----------------------------|-----------------|
| DEPARTMENT APPROPRIATIONS BY PROGRAM  |                |                 |                             |                 |
| DEPARTMENT: <b>FINANCIAL SERVICES</b> |                |                 |                             |                 |
| PROGRAM                               | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
| <b>SUBFUND 704-COPY CENTER</b>        |                |                 |                             |                 |
| 07070151-QUICK COPY CENTER-ADMIN.     | 371,990        | 0               | 0                           | 0               |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |   |
|---|---|
| <b>DEPARTMENT:</b> FINANCIAL SERVICES   | <b>FUNCTION:</b> FINANCIAL ACCOUNTING & REPORTING |
| <b>FUNCTION GOALS:</b>  |   |
| Provide comprehensive accounting and financial reporting services, and develop, implement, and monitor accounting policies and procedures to provide accurate financial information to city stakeholders and other governmental agencies. |   |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Report City-wide accounting information for use by management, investors, agencies, and creditors.</li> <li>➤ Prepare the Comprehensive Annual Financial Report (CAFR) within 120 days of fiscal year date.</li> <li>➤ Prepare pension monthly financial statements to present to City Employee Pension</li> <li>➤ Earn the <i>GFOA Certificate of Achievement for Excellence in Financial Reporting</i> for the City's CAFR.</li> </ul> |

| Performance Measures   | Actual FY05     | Actual FY06     | Projected FY07  |
|--|-----------------|-----------------|-----------------|
| Publish financial information no later than 120 days (December 29) after fiscal year end as required by City Charter | 120 days        | 120 days        | 120 days        |
| Annual audit fieldwork completed in a timely manner  | 12-Apr-2005     | 22-Dec-2006     | 21-Dec-2007     |
| Date of completion of Single Audit   | 1-Dec-05        | 1-Dec-06        | 1-Dec-07        |
| Publish unaudited monthly financial statements no later than 30 days after month-end                                 | average 30 days | average 30 days | average 30 days |
| Publish unaudited monthly financial statements to present to City Employee Pension Board                             | NA              | 12              | 12              |
| Earn GFOA Certificate of Achievement for Excellence in   | Earned          | Earned          | Earn            |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                                       |
|--|---------------------------------------|
| <b>DEPARTMENT:</b> FINANCIAL SERVICES  | <b>FUNCTION:</b><br>TREASURY SERVICES |
| <b>FUNCTION GOALS:</b><br>Invest and manage cash consistent with cash flow requirements and in accordance with state law, City ordinances, debt covenants, and the City investment policy. |                                       |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Analyze the City's projected cash flow needs daily to maximize investment balances.</li> <li>➤ Monitor daily bank activity and resolve inconsistencies between expected and actual transactions.</li> <li>➤ Maintain investment portfolio in accordance with City's investment policy.</li> <li>➤ Publish quarterly investment reports as required by State law.</li> </ul> |

| <b>Performance Measures</b>  | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|--|------------------------|------------------------|---------------------------|
| Percentage of investments held in one type of security                               | 65%                    | 51%                    | 60%                       |
| Average purchased portfolio yield compared to 90 day T-Bill rate at time of purchase | +0.5                   | +0.5                   | +0.65                     |
| Publish quarterly investment report within 30 days after quarter-end                 | 30 days                | 30 days                | 30 days                   |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                                 |
|---|---------------------------------|
| <b>DEPARTMENT: FINANCIAL SERVICES</b>   | <b>FUNCTION:<br/>PURCHASING</b> |
| <p><b>FUNCTION GOALS:</b></p> <p>Provide, procure and coordinate the bidding and purchasing of materials and supplies, equipment, construction and contractual services for all City departments in accordance with State statutes, City ordinances and proper purchasing procedures.</p> |                                 |

|  |
|--|
| <p><b>FUNCTION OBJECTIVES:</b></p> <ul style="list-style-type: none"> <li>➤ Ensure that the highest quality items and services at the lowest and/or best values are procured by the City.</li> <li>➤ Assure contracts are in place in order to provide departments with the necessary materials, supplies and services for continued performance of their functions.</li> <li>➤ Assist in the bidding of construction contract documents.</li> <li>➤ Monitor purchase orders and formal bid activities to ensure compliance with laws, ordinances, regulations and sound Purchasing techniques and practices.</li> <li>➤ Improve service to user departments through improved coordination of large bid packages.</li> </ul> |
|--|

| <b>Performance Measures</b>                         | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|---|------------------------|------------------------|---------------------------|
| Construction Formal Bids Awarded                    | 78                     | 30                     | 15                        |
| Regular Formal Bids Awarded                         | 162                    | 166                    | 200                       |
| Processing Time for Informal Bids<br>(Average Days) | 13                     | 13                     | 13                        |
| Number of Change Orders Processed                   | 780                    | 300                    | 150                       |
| Active Service and Supply contracts                 | 763                    | 785                    | 761                       |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                                    |
|--|------------------------------------|
| <b>DEPARTMENT:</b> FINANCIAL SERVICES  | <b>FUNCTION:</b><br>GRANT SERVICES |
| <b>FUNCTION GOALS:</b><br><br>Monitor grant activity on a citywide basis; locate grant funding opportunities through the use of grants locator program; and provide technical grant writing assistance to City stakeholders. |                                    |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Provide access to a grants locator program for the benefit of the city and community at large.</li> <li>➤ Assist departments in determining funding needs and matching those needs with available external funding.</li> <li>➤ Provide guidance and assistance to all departments on grant writing in order to secure external grant funding.</li> <li>➤ Monitor grant activity to track sources of funding, impact of grant dollars, and secure future funding.</li> </ul> |

| <b>Performance Measures</b>                                     | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|---|------------------------|------------------------|---------------------------|
| Apply for grants on a regular basis                             | N/A                    | 8                      | 10                        |
| Provide training on a semi-annual basis on various grant topics | N/A                    | 2                      | 2                         |
| Departments assisted with grant services                        | N/A                    | 10                     | 10                        |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                                       |
|---|---------------------------------------|
| <b>DEPARTMENT:</b> FINANCIAL SERVICES   | <b>FUNCTION:</b><br>FISCAL OPERATIONS |
| <b>FUNCTION GOALS:</b>  |                                       |
| Process financial transactions for all departments in order to ensure prompt payment of obligations such as payroll and accounts payable, and timely collection of City accounts receivable. Maintain and improve fiscal operations and ensure compliance with laws, rules, contracts, policies and procedures. |                                       |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Calculate and distribute payroll payments to City employees and record resultant liabilities.</li> <li>➤ Ensure resultant liability is paid timely and reconciled to general ledger accounts.</li> <li>➤ Process, record and distribute payments to City vendors.</li> <li>➤ Ensure timely distributions of all payroll deductions.</li> <li>➤ Submit regulatory and tax filings on a timely basis.</li> <li>➤ Ensure all contributions of all types are reported accurately on behalf of all employees.</li> <li>➤ Oversee City accounts receivable billing and collection office.</li> <li>➤ Oversee monies received are recorded and deposited timely and accurately.</li> </ul> |

| <b>Performance Measures</b>   | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|---|------------------------|------------------------|---------------------------|
| Process payroll on a weekly basis for City employees and on a monthly basis for City retirees                 | 100%                   | 100%                   | 100%                      |
| Tax reporting to external parties complete, accuracy, and timely  | 100%                   | 100%                   | 100%                      |
| Process billing statements of past-due accounts as identified through the Accounts Receivable system          | 12                     | 12                     | 12                        |
| Process vendor payments on a daily basis for City vendors to avoid penalties and to provide customer service. | 100%                   | 100%                   | 100%                      |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                                    |
|--|------------------------------------|
| <b>DEPARTMENT:</b> FINANCIAL SERVICES  | <b>FUNCTION:</b><br>CAPITAL ASSETS |
| <b>FUNCTION GOALS:</b><br><br>Identify, track and manage capital assets of the City including land, improvements to land, easements, building improvements, vehicles, machinery and equipment, infrastructure and all other tangible assets that are used in operations. |                                    |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Ensure that Capital Assets are tracked, inventoried and managed on the Peoplesoft Asset Management System.</li> <li>➤ Manage all real property for the City to include donations, leasing, selling and acquisition.</li> <li>➤ Facilitating the Capital Assets and Real Estate Committee (CARE), which is the committee responsible for making real estate recommendations such as sale, acquisition or rental/leasing of properties to the City Manager.</li> <li>➤ Provide recommendations to City departments on the sale and acquisition of real property.</li> <li>➤ Assist departments in the acquisition and disposition of capital assets.</li> <li>➤ Administer the City's auction function.</li> </ul> |

| <b>Performance Measures</b> | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|-----------------------------|------------------------|------------------------|---------------------------|
| Land Sales                  | N/A                    | \$661,000              | \$2,500,000               |
| CARE Monthly Meetings       | N/A                    | 12                     | 12                        |
| Abandoned Vehicles Sold     | N/A                    | 2,357                  | 2,000                     |
| Total Auctions Held         | N/A                    | 16                     | 14                        |
| Auction Revenue             | N/A                    | \$1,388,884            | \$1,200,000               |



# General Services

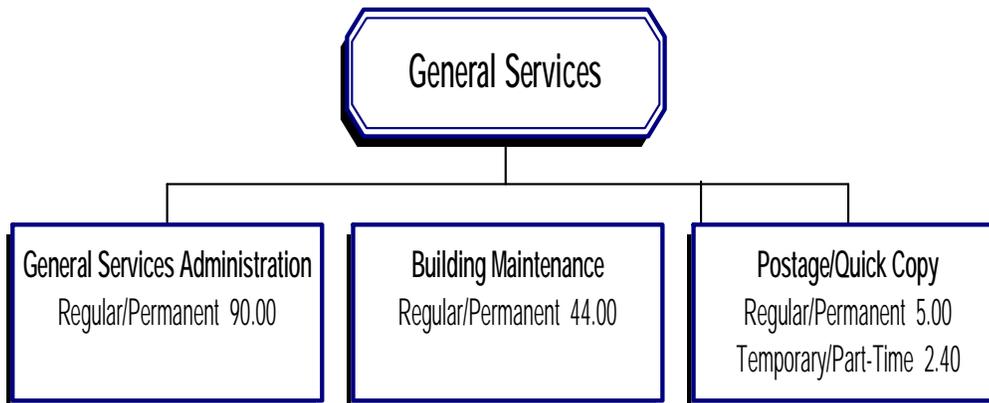
## Mission Statement

The mission of General Services is to provide direction in the development and maintenance of City facilities; and the maintenance and repair of the City vehicles and heavy equipment, while providing fleet management for its users.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 4,880,808              | 4,746,096                        | 5,576,829               |
| Contractual Services         | 2,004,216              | 2,371,030                        | 2,596,923               |
| Materials/Supplies           | 8,523,429              | 10,595,731                       | 10,948,819              |
| Operating Expenditures       | 8,661,567              | 10,355,016                       | 10,093,275              |
| Non-Operating/Intergovt. Exp | 13,843                 | 116,996                          | 65,000                  |
| Internal Transfers           | 0                      | 0                                | 0                       |
| Capital Outlay               | 0                      | 39,651                           | 0                       |
| <b>Total Appropriation</b>   | <b>24,083,863</b>      | <b>28,224,520</b>                | <b>29,280,846</b>       |

| <b>Source of Funds</b> | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund     | 12,469,846             | 13,798,954                       | 13,833,502              |
| 701 - Postage          | 0                      | 431,873                          | 0                       |
| 702 - Fleet Services   | 11,614,017             | 13,529,312                       | 14,442,547              |
| 704 - Copy Center      | 0                      | 464,381                          | 1,004,797               |
| <b>Total Funds</b>     | <b>24,083,863</b>      | <b>28,224,520</b>                | <b>29,280,846</b>       |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 143.00                  | 139.40                  | 141.40                  |
| Grant Funded            | 0.00                    | 0.00                    | 0.00                    |
| <b>Total Authorized</b> | <b>143.00</b>           | <b>139.40</b>           | <b>141.40</b>           |



**Actuals FY05 include Fleet and Municipal Services**

**FUNCTION SUMMARY**  
**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: GENERAL SERVICES**

| PROGRAM                              | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|--------------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 101-GENERAL FUND</b>      |                |                 |                             |                 |
| 13010702-MUNICIPAL SERVICES          | 10,517         | 0               | 0                           | 0               |
| 31010040-MUNICIPAL SERVICES ADMIN.   | 8,877,818      | 0               | 14,026                      | 0               |
| 31010314-EPA COMPLIANCE              | -30            | 0               | 0                           | 0               |
| 31010325-BLDG MAINT POLICE FACILITES | 582,216        | 555,000         | 541,776                     | 555,000         |
| 31010326-CITY WIDE BLDG. MAINT. NOC  | 2,419,538      | 11,526,139      | 12,913,243                  | 12,931,502      |
| 31010327-BLDG MAINT FIRE FACILITIES  | 221,240        | 234,500         | 229,156                     | 234,500         |
| 31010328-BLDG MAINT LEASED FAC       | 40,731         | 0               | -37                         | 0               |
| 31010350-LIBRARY MAINT COSTS         | 317,816        | 112,500         | 100,790                     | 112,500         |

|                            |   |         |         |   |
|----------------------------|---|---------|---------|---|
| <b>SUBFUND 701-POSTAGE</b> |   |         |         |   |
| 31310139-POSTAGE           | 0 | 443,924 | 431,873 | 0 |

|                                   |           |           |           |            |
|-----------------------------------|-----------|-----------|-----------|------------|
| <b>SUBFUND 702-FLEET SERVICES</b> |           |           |           |            |
| 37370155-ADMINISTRATIVE-FLEET     | 3,587,545 | 3,949,058 | 3,527,857 | 4,173,210  |
| 37370403-MOTOR POOL               | 13,880    | 12,000    | 21,185    | 17,500     |
| 37370510-INVENTORY SALES          | 8,012,592 | 7,988,215 | 9,980,270 | 10,251,837 |

|                                      |   |         |         |           |
|--------------------------------------|---|---------|---------|-----------|
| <b>SUBFUND 704-QUICK COPY CENTER</b> |   |         |         |           |
| 31310151-QUICK COPY                  | 0 | 481,874 | 464,381 | 1,004,797 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                                    |
|--|------------------------------------|
| <b>DEPARTMENT:</b> GENERAL SERVICES  | <b>FUNCTION:</b><br>FLEET SERVICES |
| <b>FUNCTION GOALS:</b><br>Provide comprehensive vehicle management and maintenance services to city fleet and administer city motor pool fleet vehicles in the City. |                                    |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Maximize vehicle availability and reduce equipment operating costs through effective maintenance.</li> <li>➤ To train technicians to Automotive Service Excellence (ASE) standards and increase employee productivity.</li> <li>➤ To comply with all environmental rules, and maintain accurate parts and fuel inventory records.</li> <li>➤ Reduce average repair turn around times to under two days for high priority equip and to under four days for medium and low priority equipment.</li> <li>➤ Maintain equipment-operating costs at or below national averages.</li> </ul> |

| Performance Measures                             | Actual<br>FY05 | Actual<br>FY06 | Projected<br>FY07 |
|--|----------------|----------------|-------------------|
| <b>Maintenance Costs:</b>                        |                |                |                   |
| Dump truck - \$/mile                             | \$0.48         | \$0.44         | \$0.45            |
| Rear load garbage truck - \$/mile                | \$1.47         | \$1.43         | \$1.50            |
| Automated garbage truck - \$/hour                | \$22.21        | \$22.95        | \$23.00           |
| Patrol car - \$/mile                             | \$0.19         | \$0.19         | \$0.19            |
| Cars, Vans, Pickups - \$/mile                    | \$0.09         | \$0.09         | \$0.09            |
| # and % of technicians ASE certified             | 45/75%         | 45/75%         | 45/75%            |
| High Priority repair turn around times           | 2.0 days       | 1.8 days       | 1.8 days          |
| Medium and low priority repair turn around times | 3.7 days       | 4.4 days       | 4 days            |
| Inventory turnover                               | 3.6            | 4.4            | 4                 |
| Overall vehicle readiness/availability           | 94%            | 94%            | 94%               |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b> GENERAL SERVICES   | <b>FUNCTION:</b><br>BUILDING MAINTENANCE |
| <b>FUNCTION GOALS:</b><br><br>Provide a safe, healthy, and productive environment for all who visit and work in City facilities; to ensure the maintenance provided maximizes the service life of the City's facilities, their installed components, and real property. |  |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>› Respond to all work orders in a timely and cost effective manner with an average turnaround time of five days.</li> <li>› Respond to all emergencies in time to prevent the problem from damaging other property or threatening the health and safety of those who are in the facilities.</li> <li>› Maintain the useful life of city property through effective preventive maintenance.</li> <li>› Maintain facility operating costs at or below national averages</li> <li>› Reduce facility energy consumption to national averages.</li> </ul> |

| Performance Measures                 | Actual<br>FY05 | Actual<br>FY06 | Projected<br>FY07 |
|--------------------------------------|----------------|----------------|-------------------|
| Work orders completed                | 6,622          | 6,927          | 6,900             |
| Total average turnaround time        | 9 days         | 8 days         | 7 days            |
| <b>Maintenance Costs/square foot</b> |                |                |                   |
| Police Station                       |                | \$1.95         | \$1.95            |
| Fire Station                         |                | \$1.85         | \$1.85            |
| Library                              |                | \$1.51         | \$1.51            |
| City Hall                            |                | \$1.32         | \$1.32            |
| <b>Energy Usage kwhr/square foot</b> |                |                |                   |
| Police Station                       |                | 22             | 21                |
| Fire Station                         |                | 12             | 12                |
| Library                              |                | 11             | 11                |
| City Hall                            |                | 17             | 16                |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                                     |
|---|-------------------------------------|
| <b>DEPARTMENT:</b> GENERAL SERVICES   | <b>FUNCTION:</b><br>Document Center |
| <b>FUNCTION GOALS:</b><br>Provide printing, copying and mailing services to all city departments. |                                     |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Provide quality copying and printing services at a competitive price.</li> <li>➤ To provide timely and accurate interoffice mail and messenger service.</li> <li>➤ Serve as a liaison for city's shipping and postal requirements.</li> </ul> |

| <b>Performance Measures</b>                        | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|--|------------------------|------------------------|---------------------------|
| Impressions Recorded Annually for In-House Copying | 4,324,000              | 6,000,000              | 6,000,000                 |
| Average cost per copy                              | 0.07                   | 0.07                   | 0.07                      |



# Information Technology

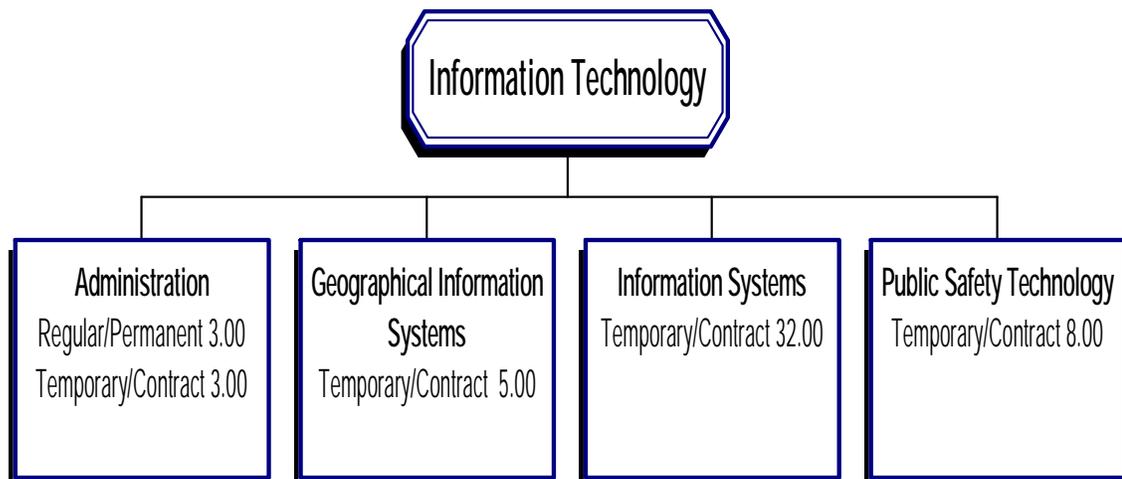
## Mission Statement

Provide the City of El Paso and its employees a powerful, reliable and secure technologies to support government business.

| <b><i>Budget Summary</i></b>      | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-----------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services                 | 2,253,052              | 2,509,788                        | 2,606,281               |
| Contractual Services              | 2,891,315              | 2,846,341                        | 4,967,174               |
| Materials/Supplies                | 54,542                 | 55,300                           | 96,550                  |
| Operating Expenditures            | 1,206,939              | 1,441,441                        | 2,103,710               |
| Non-Operating/Intergovt. Exp      | 0                      | 0                                | 0                       |
| Internal Transfers                | 0                      | 0                                | 0                       |
| Capital Outlay                    | 37,859                 | 32,141                           | 40,000                  |
| <b><i>Total Appropriation</i></b> | <b>6,443,707</b>       | <b>6,885,011</b>                 | <b>9,813,715</b>        |

| <b><i>Source of Funds</i></b> | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund            | 6,443,707              | 6,885,011                        | 9,813,715               |
| <b><i>Total Funds</i></b>     | <b>6,443,707</b>       | <b>6,885,011</b>                 | <b>9,813,715</b>        |

| <b><i>Positions</i></b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|--------------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary              | 43.00                   | 50.00                   | 51.00                   |
| Grant Funded                   | 0.00                    | 0.00                    | 0.00                    |
| <b><i>Total Authorized</i></b> | <b>43.00</b>            | <b>50.00</b>            | <b>51.00</b>            |



**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: INFORMATION TECHNOLOGY**

| <b>PROGRAM</b>                    | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
|-----------------------------------|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>SUBFUND 101-GENERAL FUND</b>   |                        |                         |                                      |                         |
| 39010348-INFORMATION TECH ADMIN   | 232,383                | 309,540                 | 247,757                              | 390,442                 |
| 39010349-GEOGRAPHIC INFO SYSTEMS  | 325,828                | 429,706                 | 365,273                              | 418,612                 |
| 39010350-E-COMMERCE GROUP         | 0                      | 289,056                 | 174,470                              | 0                       |
| 39010351-INFORMATION SERVICES     | 3,194,087              | 3,023,788               | 3,193,736                            | 5,144,684               |
| 39010352-PUBLIC SAFETY TECHNOLOGY | 2,691,409              | 3,286,942               | 2,903,775                            | 3,859,977               |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |  |
|--|--|
| <b>DEPARTMENT:</b> INFORMATION TECHNOLOGY  | <b>FUNCTION:</b><br>INFORMATION SERVICES |
| <b>FUNCTION GOALS:</b>   |  |
| To provide a dynamic, pro-active technology environment that exceeds the City's requirements and expectations through current, reliable infrastructure, and applications with a road map for the technology of the City that supports all departments. |  |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>&gt; Upgrade and maintain the City's telecommunications infrastructure.</li> <li>&gt; Provide the City's user with robust, stable, and secure administrative applications to ensure proper delivery of services to the community.</li> <li>&gt; Implement a Citywide IT Strategic Plan that will set direction and priorities in the acquisition of IT systems for the City of El Paso.</li> <li>&gt; Maintain a dynamic website that services the needs of the citizens and City employees.</li> <li>&gt; Implement interactive e-government applications that will extend services beyond City Hall.</li> <li>&gt; Elevate the City's Digital Government ranking into the top 10 nationally.</li> <li>&gt; Maintain operability and security for all City systems and administrative applications.</li> <li>&gt; Implement and host a web-enabled GIS environment that will be shared by all local, state, and federal agencies in the region.</li> </ul> |

| <b>Performance Measure:</b>                               | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b>       |
|---|--------------------|--------------------|-----------------------------|
| Number of High Speed Data Lines                           | 18                 | 81 T-1s and 5 DS3s | 130 T-1s; 7 DS3s; 1 Gigaman |
| Number of GIS Certified Users                             | 150                | 150                | 200                         |
| Develop, review, approve, and implement IT Strategic Plan | N/A                | 40% completion     | 85% completion              |
| Average number of hours/month of system downtime          | < 1%               | < 1%               | < 1%                        |
| Average Number of Website hits daily                      | N/A                | 659                | 892                         |
| Average Number of Website Visitors Daily                  | N/A                | 465                | 630                         |
| % of PeopleSoft availability                              | 97%                | 99%                | 99%                         |
| Digital Government Ranking                                | 15                 | 15                 | Top 10                      |
| Implement Regional GIS Center                             | 85%                | 85%                | 90%                         |



# *Non - Departmental*

## Mission Statement

To monitor general fund expenses that do not apply to a single department, or miscellaneous expenses that are not associated with any of the operating departments.

| <i><b>Budget Summary</b></i>      | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-----------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services                 | 333,764                | 198,237                          | 2,535,359               |
| Contractual Services              | 44,077,083             | 39,535,453                       | 48,007,308              |
| Materials/Supplies                | 187                    | 471                              | 8,055                   |
| Operating Expenditures            | 2,127,469              | 1,859,328                        | 4,629,607               |
| Non-Operating/Intergovt. Exp      | 42,940,932             | 48,722,328                       | 55,096,610              |
| Internal Transfers                | 2,457,336              | 9,110,523                        | 5,810,119               |
| Capital Outlay                    | 0                      | 0                                | 0                       |
| <b><i>Total Appropriation</i></b> | <b>91,936,771</b>      | <b>99,426,340</b>                | <b>116,087,058</b>      |

| <i><b>Source of Funds</b></i> | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund            | 2,728,869              | 10,592,403                       | 12,748,525              |
| 300-671 - Debt Admin. Issues  | 43,369,530             | 47,218,584                       | 53,639,202              |
| 721 - Health Benefits         | 33,709,866             | 30,587,275                       | 35,668,891              |
| 722 - Worker's Compensation   | 10,109,061             | 8,696,004                        | 11,599,399              |
| 723 - Unemployment Comp.      | 319,445                | 57,074                           | 331,041                 |
| 810 - Vehicle Mtr Rental Tax  | 1,700,000              | 2,275,000                        | 2,100,000               |
| <b><i>Total Funds</i></b>     | <b>91,936,771</b>      | <b>99,426,340</b>                | <b>116,087,058</b>      |

| <i><b>Positions</b></i>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|--------------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary              | 3.10                    | 3.00                    | 5.00                    |
| Grant Funded                   | 0.00                    | 0.00                    | 0.00                    |
| <b><i>Total Authorized</i></b> | <b>3.10</b>             | <b>3.00</b>             | <b>5.00</b>             |



**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: NON-DEPARTMENTAL**

| PROGRAM                         | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|---------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 101-GENERAL FUND</b> |                |                 |                             |                 |
| 99010273-SPECIAL ITEMS          | 2,728,869      | 11,180,952      | 5,947,403                   | 12,748,525      |
| 99010335-GENERAL CITY REVENUES  | 0              | 0               | 4,645,000                   | 0               |

|                                    |           |           |           |           |
|------------------------------------|-----------|-----------|-----------|-----------|
| <b>SUBFUND 300-DEFEASED ISSUES</b> |           |           |           |           |
| 99386127-FY05 GO REFUNDING         | 4,498,757 | 7,608,881 | 7,606,381 | 7,672,880 |

|                                   |         |   |   |   |
|-----------------------------------|---------|---|---|---|
| <b>SUBFUND 310-1994 ISSUE</b>     |         |   |   |   |
| 99386110-GO BONDS 94-A (DEBT SVC) | 842,000 | 0 | 0 | 0 |

|                               |           |        |        |         |
|-------------------------------|-----------|--------|--------|---------|
| <b>SUBFUND 311-1995 ISSUE</b> |           |        |        |         |
| 99386112-GO BONDS 95          | 1,048,409 | 36,000 | 33,750 | 693,000 |

|                                 |         |         |         |         |
|---------------------------------|---------|---------|---------|---------|
| <b>SUBFUND 312-1995B ISSUE</b>  |         |         |         |         |
| 99386113-DEBT SVC 95B GO REFUND | 200,538 | 207,145 | 204,895 | 202,445 |

|                               |           |           |           |           |
|-------------------------------|-----------|-----------|-----------|-----------|
| <b>SUBFUND 313-1997 ISSUE</b> |           |           |           |           |
| 99386114-FY 97 BOND ISSUE     | 1,580,714 | 1,157,000 | 1,216,689 | 1,284,000 |

|                                  |         |         |         |         |
|----------------------------------|---------|---------|---------|---------|
| <b>SUBFUND 314-1998 ISSUE</b>    |         |         |         |         |
| 99386118-1998 GO'S (BUDGET ONLY) | 629,691 | 485,910 | 482,910 | 480,085 |

|                                |         |         |         |         |
|--------------------------------|---------|---------|---------|---------|
| <b>SUBFUND 315-1998A ISSUE</b> |         |         |         |         |
| 99386119-1998A SERIES          | 374,337 | 206,810 | 204,292 | 300,990 |

**FUNCTION SUMMARY  
DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: NON-DEPARTMENTAL**

| PROGRAM                                 | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|---|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 316-1999 REFUNDING BONDS</b> |                |                 |                             |                 |
| 99386120-1999 REFUNDING SERIES          | 1,400,911      | 3,502,035       | 3,499,517                   | 3,490,535       |

|  |           |           |           |           |
|--|-----------|-----------|-----------|-----------|
| <b>SUBFUND 317-2000 IMPRV. &amp; REFUNDING</b> |           |           |           |           |
| 99386121-2000 IMPROVE & REFUNDING              | 1,612,658 | 1,619,718 | 1,616,718 | 1,612,085 |

|                                |         |   |   |   |
|--------------------------------|---------|---|---|---|
| <b>SUBFUND 318-2000A ISSUE</b> |         |   |   |   |
| 99386122-2000A ISSUE           | 117,170 | 0 | 0 | 0 |

|                                       |           |           |           |           |
|---------------------------------------|-----------|-----------|-----------|-----------|
| <b>SUBFUND 319-FY01 PROPOSED GO's</b> |           |           |           |           |
| 99386123-PROPOSED FY01 GO's (OMB)     | 1,579,112 | 1,885,000 | 2,181,569 | 3,283,500 |

|                                      |           |            |            |            |
|--------------------------------------|-----------|------------|------------|------------|
| <b>SUBFUND-321-FY02 GO REFUNDING</b> |           |            |            |            |
| 99386125-FY2002 GO REFUNDING         | 4,506,500 | 12,329,500 | 12,326,800 | 12,291,500 |

|                                      |           |           |           |           |
|--------------------------------------|-----------|-----------|-----------|-----------|
| <b>SUBFUND-322-FY04 GO REFUNDING</b> |           |           |           |           |
| 99386126-FY2004 GO REFUNDING         | 2,219,100 | 2,202,800 | 2,200,100 | 3,176,550 |

|                                    |         |   |   |   |
|------------------------------------|---------|---|---|---|
| <b>SUBFUND 345-1994A ISSUE</b>     |         |   |   |   |
| 99331107-CERT/OBLG 94A (3/94)-DEBT | 842,000 | 0 | 0 | 0 |

|                                    |         |   |   |   |
|------------------------------------|---------|---|---|---|
| <b>SUBFUND 346-1994B ISSUE</b>     |         |   |   |   |
| 99331108-CERT/OBLG 94B (3/94)-DEBT | 526,250 | 0 | 0 | 0 |

|                                    |         |         |         |         |
|------------------------------------|---------|---------|---------|---------|
| <b>SUBFUND 347-1995A ISSUE</b>     |         |         |         |         |
| 99331109-DEBT SVC 1995A CERT/OBLIG | 743,588 | 553,000 | 550,750 | 525,000 |

**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: NON-DEPARTMENTAL**

| PROGRAM                               | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|---------------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 349-1996A ISSUE</b>        |                |                 |                             |                 |
| 99331111-DEBT SVC - 96A CERT/OBLIG    | 179,460        | 0               | 0                           | 0               |
| <b>SUBFUND 350-1997A ISSUE</b>        |                |                 |                             |                 |
| 99331112-1997A CO'S                   | 465,252        | 18,300          | 15,514                      | 315,300         |
| <b>SUBFUND 351-1998A ISSUE</b>        |                |                 |                             |                 |
| 99331113-1998 CO'S                    | 2,293,690      | 2,159,480       | 2,156,480                   | 2,150,880       |
| <b>SUBFUND 352-1998 ISSUE</b>         |                |                 |                             |                 |
| 99331114-1998 CO'S CIVIC CENTER       | 1,142,250      | 42,560          | 39,560                      | 39,560          |
| <b>SUBFUND 353-1998B ISSUE</b>        |                |                 |                             |                 |
| 99331115-1998 B SERIES                | 1,608,826      | 1,024,675       | 1,022,157                   | 1,026,400       |
| <b>SUBFUND 354-1998B ISSUE</b>        |                |                 |                             |                 |
| 99200101-FY 00 CERT OBLG-EQUIP        | 2,237,399      | 1,207,950       | -2,248,155                  | 1,205,550       |
| <b>SUBFUND 355-PROPOSED FY01 CO's</b> |                |                 |                             |                 |
| 99200102-FY01 PROPOSED CO's (OMB)     | 1,471,677      | 935,138         | 932,461                     | 922,538         |
| <b>SUBFUND 356-PROPOSED FY02 CO's</b> |                |                 |                             |                 |
| 99200201-FY02 PROPOSED CO's (OMB)     | 5,155,775      | 5,177,250       | 5,174,648                   | 1,853,500       |
| <b>SUBFUND 357-PROPOSED FY03 CO's</b> |                |                 |                             |                 |
| 99331116-2003 CO's (OMB)              | 4,793,550      | 4,751,900       | 4,749,200                   | 4,624,150       |

**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: NON-DEPARTMENTAL**

| PROGRAM                          | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|----------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 394-1998 ISSUE</b>    |                |                 |                             |                 |
| 99335098-TOLL BRIDGE REFUND 1998 | 85,936         | 369,345         | 372,845                     | 365,543         |

|                                      |         |         |         |         |
|--------------------------------------|---------|---------|---------|---------|
| <b>SUBFUND 395-SIB LOAN PAYMENTS</b> |         |         |         |         |
| 99335007-SIB LOAN PAYMENTS           | 322,895 | 892,152 | 892,152 | 892,152 |

|                                       |   |           |         |           |
|---------------------------------------|---|-----------|---------|-----------|
| <b>SUBFUND 396-PLAZA THEATRE FUND</b> |   |           |         |           |
| 99335008-PLAZA THEATRE SINKING FUND   | 0 | 1,020,000 | 755,018 | 1,000,592 |

|                                |   |   |   |           |
|--------------------------------|---|---|---|-----------|
| <b>SUBFUND 469-FY2006 CO'S</b> |   |   |   |           |
| 99331117-FY2006 CO'S           | 0 | 0 | 0 | 4,054,217 |

|                                    |         |         |         |         |
|------------------------------------|---------|---------|---------|---------|
| <b>SUBFUND 671-ZARAGOZA BRIDGE</b> |         |         |         |         |
| 99000094-97 REFUND REV BOND DEBT   | 0       | 0       | 716     | 0       |
| 99335004-FED LN-1DEC91-ZARAGOZA    | 891,085 | 181,250 | 986,085 | 176,250 |

|                                    |            |            |            |            |
|------------------------------------|------------|------------|------------|------------|
| <b>SUBFUND 721-HEALTH BENEFITS</b> |            |            |            |            |
| 04100248-HEALTH INS & BENEFITS     | 33,709,866 | 32,413,439 | 30,587,275 | 35,668,891 |

|  |            |            |           |            |
|--|------------|------------|-----------|------------|
| <b>SUBFUND 722-WORKER'S COMPENSATION</b> |            |            |           |            |
| 99100255-WORKERS COMPENSATION            | 10,109,061 | 10,647,755 | 8,696,004 | 11,599,399 |

|                                      |         |         |         |         |
|--------------------------------------|---------|---------|---------|---------|
| <b>SUBFUND 723-UNEMPLOYMENT COMP</b> |         |         |         |         |
| 99100263-UNEMPLOYMENT INSURANCE      | 319,445 | 210,640 | 302,606 | 331,041 |

|   |           |           |           |           |
|---|-----------|-----------|-----------|-----------|
| <b>SUBFUND 810-RESTRICTED</b>           |           |           |           |           |
| 99500018-MISCELLANEOUS PROJECTS         |           |           |           |           |
| <i>P990401-MOTOR VEHICLE RENTAL TAX</i> | 1,700,000 | 1,500,000 | 2,275,000 | 2,100,000 |



# Street

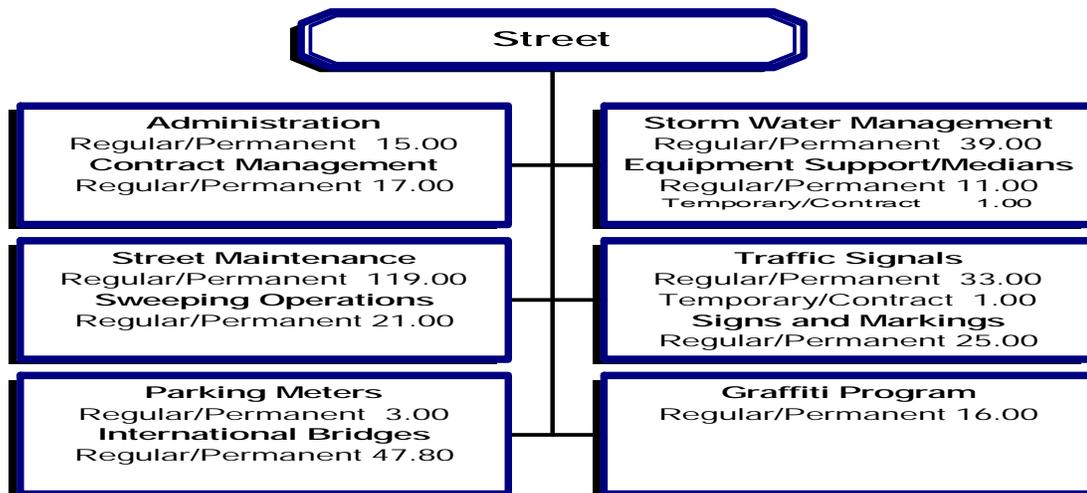
## Mission Statement

To maintain the city's thoroughfare infrastructure to allow safe transport of people, goods, and services within and through the city limits.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 11,025,988             | 11,563,219                       | 12,141,359              |
| Contractual Services         | 3,395,875              | 3,881,716                        | 4,286,259               |
| Materials/Supplies           | 2,033,686              | 2,524,204                        | 2,313,275               |
| Operating Expenditures       | 147,513                | 133,931                          | 167,470                 |
| Non-Operating/Intergovt. Exp | 33,155                 | 40,382                           | 0                       |
| Internal Transfers           | 12,118,060             | 10,793,557                       | 12,352,391              |
| Capital Outlay               | 0                      | 22,000                           | 0                       |
| <b>Total Appropriation</b>   | <b>28,754,277</b>      | <b>28,959,009</b>                | <b>31,260,754</b>       |

| <b>Source of Funds</b>       | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund           | 14,329,157             | 15,682,526                       | 16,027,888              |
| 220 - Environmental Services | 49,835                 | 50,493                           | 0                       |
| 672 - Stanton Street         | 14,375,285             | 13,225,990                       | 15,232,866              |
| <b>Total Funds</b>           | <b>28,754,277</b>      | <b>28,959,009</b>                | <b>31,260,754</b>       |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 343.80                  | 335.80                  | 348.80                  |
| Grant Funded            | 1.00                    | 1.00                    | 0.00                    |
| <b>Total Authorized</b> | <b>344.80</b>           | <b>336.80</b>           | <b>348.80</b>           |



# STREET

## KEY PERFORMANCE MEASURES:

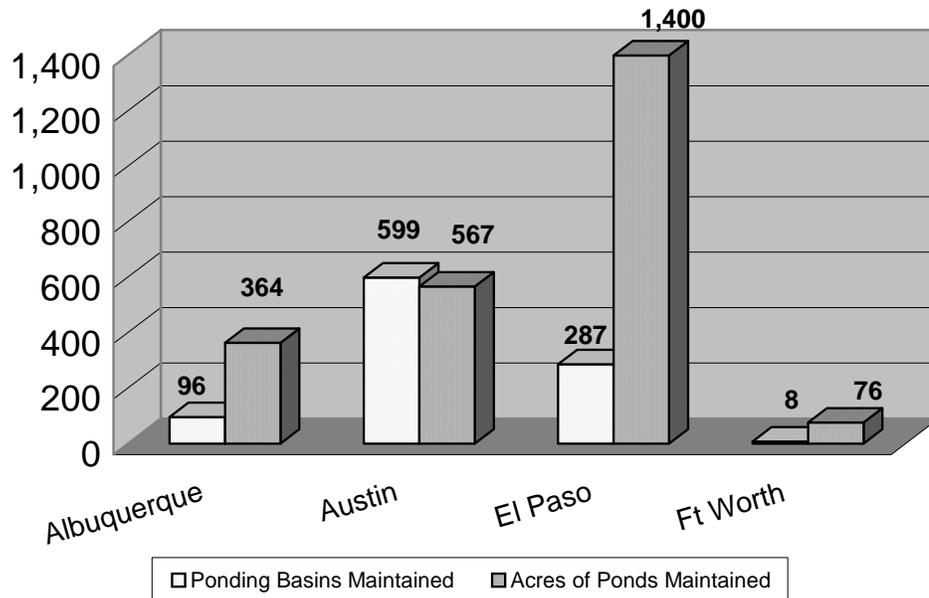
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.

| CENTER LINE MILES OF PAVED ROADS |       |
|----------------------------------|-------|
| EL PASO, TX                      | 2,400 |
| ALBUQUERQUE, NM                  | 4,295 |
| AUSTIN, TX                       | 2,100 |
| FORT WORTH, TX                   | 2,875 |

Source: OMB Department Survey, 2006

## CITY COMPARATIVE INFORMATION

### Ponding Basins Maintained



**FUNCTION SUMMARY  
DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: STREET**

| PROGRAM                             | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|-------------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 101-GENERAL FUND</b>     |                |                 |                             |                 |
| 32010150-STREETS EQUIPMENT SUPPORT  | 0              | 1,512,202       | 2,201,616                   | 1,642,763       |
| 32010152-STREETS CONTRACT MGMT.     | 0              | 703,494         | 625,943                     | 707,781         |
| 32010155-STREETS MEDIAN             | 0              | 653,407         | 292,652                     | 899,410         |
| 32010159-STREET-ADMINISTRATION      | 973,130        | 930,723         | 954,894                     | 961,321         |
| 32010160-STORM WATER MANAGEMENT     | 1,467,619      | 1,642,072       | 1,560,554                   | 1,528,343       |
| 32010200-STREETS-MAINTENANCE        | 7,479,913      | 5,109,963       | 5,659,218                   | 5,582,899       |
| 32010287-SIGNS AND MARKINGS         | 1,135,024      | 1,203,794       | 1,197,952                   | 1,215,968       |
| 32010288-TRAFFIC SIGNALS            | 1,256,298      | 1,479,910       | 1,254,931                   | 1,379,779       |
| 32010313-PARKING METER OPERATIONS   | 109,978        | 147,376         | 107,186                     | 131,054         |
| 32010362-STREET GRAFFITI PROGRAM    | 433,029        | 465,482         | 413,796                     | 614,959         |
| 32010363-STREET SWEEPING OPERATIONS | 1,474,166      | 1,358,829       | 1,413,784                   | 1,363,611       |

|   |        |        |        |   |
|---|--------|--------|--------|---|
| <b>SUBFUND 220-ENVIRONMENTAL SERVICES</b> |        |        |        |   |
| 32150046-PRIVATE LOCAL GRANTS             |        |        |        |   |
| <i>G320301-TX FOREST SERVICE ARBORIST</i> | 49,835 | 50,244 | 50,493 | 0 |

|                                   |            |            |            |            |
|-----------------------------------|------------|------------|------------|------------|
| <b>SUBFUND 672-STANTON STREET</b> |            |            |            |            |
| 32010283-BRIDGE OPERATIONS        | 14,375,285 | 14,190,478 | 13,225,990 | 15,232,866 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b> STREET   | <b>FUNCTION:</b><br>STREET MAINTENANCE |
| <b>FUNCTION GOALS:</b><br><br>To maintain the City's investment in street infrastructure to provide a safe and serviceable roadway for commuters through best management practices in accordance with National Pollutant Discharge Elimination System procedures. |  |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Maintain the City's centerline network of streets.</li> <li>➤ Utilize a designed, planned approach to pavement restoration and maintenance.</li> <li>➤ Extend the useful life of City streets through an effective maintenance plan.</li> <li>➤ Sweep all streets approximately four times annually in accordance with EPA regulations.</li> <li>➤ Maintain and beautify landscaped medians within the scope of the City limits.</li> </ul> |

| Performance Measures                         | Actual<br>FY05 | Actual<br>FY06 | Projected<br>FY07 |
|--|----------------|----------------|-------------------|
| <b>Maintain:</b>                             |                |                |                   |
| Paved Roads - Center Line Miles              | 1,921.94       | 1,939.94       | 2,400.00          |
| Unpaved Roads - Center Line Miles            | 9.6            | 9.6            | 9.6               |
| Paved Alleys - Center Line Miles             | 66.5           | 68             | 65                |
| Unpaved Alleys - Center Line Miles           | 53.5           | 52             | 49                |
| Pothole Patching                             | 424,506 sqft   | 421,214 sqft   | 433,851 sqft      |
| Cracksealing                                 | 548,004 lin ft | 407,817 lin ft | 420,000 lin ft    |
| <b>Medians:</b>                              |                |                |                   |
| Landscaped - Center Line Miles               | 66.35          | 90.85          | 98.1              |
| Non-landscaped - Center Line Miles           | 32.67          | 32.67          | 32.67             |
| <b>Street Sweeping</b>                       |                |                |                   |
| Curb miles swept                             | 51,510         | 51,111         | 52,644            |
| Cubic Yards of debris disposed               | 32,283         | 32,022         | 32,983            |
| Number of times all streets swept            | 4              | 4              | 4                 |
| <b>Street Resurfacing</b>                    |                |                |                   |
| Tons of asphalt paved in resurfacing program | 43,115         | 96,665         | 11,000            |
| Lane miles of streets resurfaced             | 61             | 136            | 135               |
| Sidewalk repairs                             | 10,710.48 sqyd | 7,645.12 sqyd  | 2,500 sqyd        |
| ADA Ramps Installed                          | 3,546.54 sqyd  | 4,223.14 sqyd  | 1,500 sqyd        |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |  |
|--|--|
| <b>DEPARTMENT:</b> STREET  | <b>FUNCTION:</b><br>STORMWATER MAINTENANCE |
| <b>FUNCTION GOALS:</b><br>Prevent damage to persons and property due to the flow of storm water. |  |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>&gt; Prevent the backflow of storm water by removing obstructions &amp; debris;</li> <li>&gt; Maintain safe citywide flood control water flows by increasing frequency of storm drain, conduit, and inlet cleaning.</li> <li>&gt; Maintain the stormwater drainage system to prevent erosion rills, which are the result of flowage eroding a street to the point that it collapses; which can cause catastrophic drainage.</li> <li>&gt; Provide sandbags for flood control.</li> </ul> |

| <b>Performance Measures</b>                     | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|---|------------------------|------------------------|---------------------------|
| <b>Basins and Ponds:</b>                        |                        |                        |                           |
| Number of Basins Maintained                     | 260                    | 267                    | 270                       |
| Basin Acreage Increases                         | 23.98                  | 26.46                  | 10.97                     |
| Linear feet of basins mowed annually            | 592,699 lin ft         | 588,105 lin ft         | 617,510 lin ft            |
| Drainage Channel increases in linear feet       | 4,017.94               | 1,225.00               | 1,689.43                  |
| Storm Water Inlets Maintained                   | 2,830                  | 2,920                  | 3,065                     |
| Linear feet of drainage channels mowed annually | 354,560 lin ft         | 351,811 lin ft         | 386,993 lin ft            |
| Drainage dams mowed in linear feet              | 158,562 lin ft         | 157,333 lin ft         | 172,700 lin ft            |
| Sandbags filled for flood control               | 48,255                 | 335,911                | 50,000                    |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                                      |
|---|--------------------------------------|
| <b>DEPARTMENT:</b> STREET   | <b>FUNCTION:</b><br>TRAFFIC DIVISION |
| <b>FUNCTION GOALS:</b><br><br>Through effective maintenance and planning, ensure the safe direction of the flow of traffic through effective traffic signalization, signage and markings. |                                      |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>&gt; Provide installation and maintenance of traffic control devices and signage.</li> <li>&gt; Provide striping of streets and school zones.</li> </ul> |

| <b>Performance Measures</b>                   | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|---|------------------------|------------------------|---------------------------|
| New Flasher installations                     | 3                      | 11                     | 12                        |
| New Traffic Signal installations              | 14                     | 15                     | 15                        |
| Street Signs replaced                         | 7,713                  | 2,984                  | 1,490                     |
| New sign installations                        | 6486                   | 2762                   | 2700                      |
| Number of signalized intersections maintained | 574                    | 575                    | 586                       |
| Double yellow striping                        | 705,305 lin ft         | 716,909 lin ft         | 752,754 lin ft            |
| Broken white striping                         | 316,877 lin ft         | 198,314 lin ft         | 218,146 lin ft            |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                                      |
|---|--------------------------------------|
| <b>DEPARTMENT:</b> STREET   | <b>FUNCTION:</b><br>GRAFFITI REMOVAL |
| <b>FUNCTION GOALS:</b><br>Beautify El Paso through the removal of graffiti from residential, commercial, and public property in a timely manner; provide assistance to police department graffiti investigations. |                                      |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>&gt; Increase graffiti eradication by 15% or better.</li> <li>&gt; Respond to service requests with 48 hours.</li> </ul> |

| Performance Measures              | Actual FY05 | Actual FY06 | Projected FY07 |
|-----------------------------------|-------------|-------------|----------------|
| <b>Eradication of Graffiti</b>    |             |             |                |
| Square feet of graffiti cleaned   | 916,974     | 1,101,858   | 1,400,000      |
| Public Service Requests           | 1355        | 1719        | 2000           |
| Sites Cleaned Citywide            | 8,841       | 8,551       | 10,000         |
| Avg service request response time | N/A         | 72 hrs      | 48 hrs         |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b> STREET   | <b>FUNCTION:</b> INTERNATIONAL BRIDGE DIVISION |
| <b>FUNCTION GOALS:</b><br>Operate and maintain City-owned international bridges to facilitate international commerce while obtaining optimum life of bridge structures. |  |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b> <ul style="list-style-type: none"> <li>➤ Expedite the movement of all commercial and passenger vehicles as efficiently as possible through Toll Plazas.</li> <li>➤ Utilize the new Automatic Vehicle Identification System to its maximum potential in achieving the efficient movement of vehicles through Toll Plazas.</li> <li>➤ Process vehicles at the International Bridges in a professional manner to create a positive perception of the City.</li> </ul> |
|--|

| <b>Performance Measures</b>    | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|--------------------------------|--------------------|--------------------|-----------------------|
| Number of vehicle trips        | 4,595,149          | 4,789,201          | 5,028,661             |
| Number of commercial trips     | 300,453            | 318,627            | 334,558               |
| Number of pedestrian crossings | 5,679,379          | 5,229,074          | 5,490,528             |

# Development Services

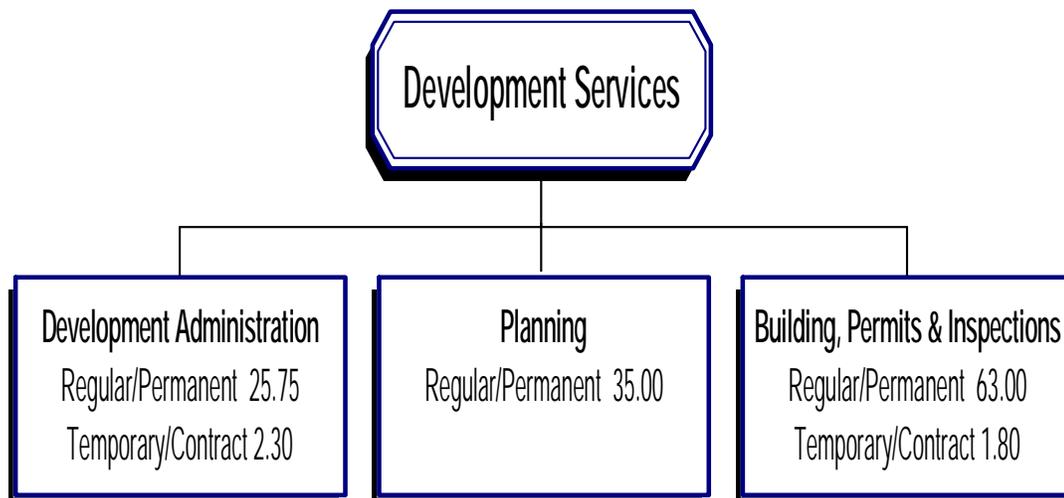
## Mission Statement

To assist the community in Land and Building Development needs from Project Conception to Completion.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 5,656,456              | 5,417,266                        | 5,870,425               |
| Contractual Services         | 217,056                | 243,624                          | 277,820                 |
| Materials/Supplies           | 159,056                | 166,164                          | 211,117                 |
| Operating Expenditures       | 72,531                 | 85,822                           | 98,058                  |
| Non-Operating/Intergovt. Exp | 2,733                  | 0                                | 0                       |
| Internal Transfers           | 250,000                | 0                                | 0                       |
| Capital Outlay               | 250,000                | 250,165                          | 0                       |
| <b>Total Appropriation</b>   | <b>6,607,832</b>       | <b>6,163,041</b>                 | <b>6,457,420</b>        |

| <b>Source of Funds</b>   | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|--------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund       | 6,002,173              | 5,913,041                        | 6,457,420               |
| 103 - Solid Waste Mgmt.  | 0                      | 0                                | 0                       |
| 282 - HUD Administration | 0                      | 0                                | 0                       |
| 504 - Capital Outlay     | 605,659                | 250,000                          | 0                       |
| 523 - Annexation Fees    | 0                      | 0                                | 0                       |
| <b>Total Funds</b>       | <b>6,607,832</b>       | <b>6,163,041</b>                 | <b>6,457,420</b>        |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 141.60                  | 121.60                  | 127.85                  |
| Grant Funded            | 0.00                    | 0.00                    | 0.00                    |
| <b>Total Authorized</b> | <b>141.60</b>           | <b>121.60</b>           | <b>127.85</b>           |



**Actuals FY05/FY06 include Planning and Building Permits**

## DEVELOPMENT SERVICES

### KEY PERFORMANCE MEASURES:

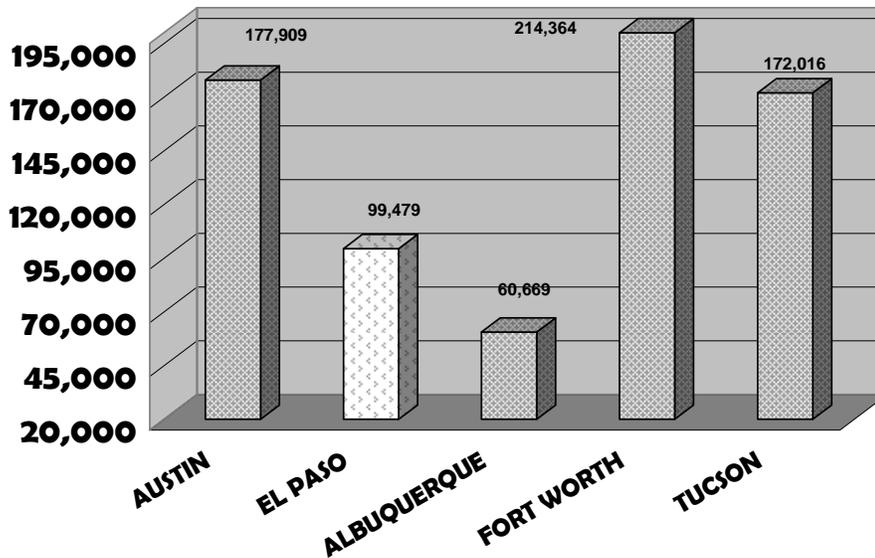
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.

| NUMBER OF NEW PRIVATELY-OWNED RESIDENTIAL BUILDING PERMITS |        |
|--|--------|
| EL PASO, TX  | 3,416  |
| ALBUQUERQUE, NM  | 4,787  |
| AUSTIN, TX   | 4,301  |
| FORT WORTH, TX   | 10,267 |
| TUCSON, AZ   | 2,429  |

SOURCE: OMB Survey, September 2006

### CITY COMPARATIVE INFORMATION

## Total Building Inspections



| CITY        | 2005 Population | New Privately - owned Residential Building | Building Inspections Performed within 24 hrs. | Number of Permits |
|-------------|-----------------|--|---|-------------------|
| El Paso     | 598,590         | 3,416                                      | 99%   | 27,235            |
| ALBUQUERQUE | 494,236         | 4,787                                      | 95%   | 12,725            |
| AUSTIN      | 690,252         | 4,301                                      | 86%   | 82,439            |
| FORT WORTH  | 624,067         | 10,267                                     | 99%   | 13,805            |
| TUCSON      | 494,353         | 2,429                                      | 90%   | 36,246            |

**FUNCTION SUMMARY  
DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: DEVELOPMENT SERVICES**

| PROGRAM                           | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|-----------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 101-GENERAL FUND</b>   |                |                 |                             |                 |
| 08010034-PLANNING ADMINISTRATION  | 265,099        | 303,059         | 243,300                     | 328,063         |
| 08010036-LAND DEVELOPMENT         | 568,071        | 0               | 0                           | 0               |
| 08010037-ZONING ZBA HISTORIC      | 0              | 468,829         | 392,598                     | 517,135         |
| 08010315-LONG RANGE               | 356,865        | 474,761         | 425,870                     | 258,839         |
| 08010334-PLANNING SUBDIVISIONS    | 0              | 168,741         | 260,876                     | 367,895         |
| 08010335-PLAN REVIEW              | 0              | 495,732         | 509,011                     | 534,715         |
| 08010347-DATA MGMT SUPPORT        | 292,638        | 0               | 0                           | 0               |
| 33010034-DEVELOPMENT SRVCS ADMIN. | 0              | 1,037,427       | 994,352                     | 1,047,929       |
| 36010116-PLAN REVIEW              | 1,209,412      | 764,945         | 682,041                     | 779,469         |
| 36010117-COMMERCIAL INSPECTIONS   | 769,822        | 1,138,399       | 1,124,617                   | 1,009,470       |
| 36010118-RESIDENTIAL INSPECTIONS  | 777,914        | 767,804         | 685,594                     | 986,619         |
| 36010119-PERMITS & LICENSES       | 581,259        | 0               | 250,000                     | 0               |
| 36010120-HOUSING COMPLIANCE       | 242,148        | 0               | 0                           | 0               |
| 36010318-BP&I ADMIN.              | 478,138        | 333,509         | 367,798                     | 317,282         |
| 36010334-SUBDIVISION INSPECTIONS  | 0              | 227,477         | 226,984                     | 310,004         |
| 36010345-CODE COMPLIANCE (ENVIRO) | 710,807        | 0               | 0                           | 0               |

|                                      |         |   |   |   |
|--------------------------------------|---------|---|---|---|
| <b>SUBFUND 103-SOLID WASTE MGMT.</b> |         |   |   |   |
| 36010312-CODE COMPLIANCE             | 355,659 | 0 | 0 | 0 |

|                                     |         |   |   |   |
|-------------------------------------|---------|---|---|---|
| <b>SUBFUND 504 - CAPITAL OUTLAY</b> |         |   |   |   |
| 36010116-PLAN REVIEW                | 250,000 | 0 | 0 | 0 |

|                                    |   |         |   |   |
|------------------------------------|---|---------|---|---|
| <b>SUBFUND 523-ANNEXATION FEES</b> |   |         |   |   |
| 08255012-PLANNING PFP PROJECTS     | 0 | 200,000 | 0 | 0 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |   |
|--|---|
| <b>DEPARTMENT: DEVELOPMENT SERVICES</b>  | <b>FUNCTION: BUSINESS &amp; CUSTOMER SERVICE CENTER</b> |
| <b>FUNCTION GOALS:</b>   |   |
| <p>Improve customer service and satisfaction for the citizens of City of El Paso by improving the "One Stop Shop" licensing and permitting process. Improve the use of technology in the telephone center and web-based system to provide our customers with options to obtain the services available.</p> |   |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Incorporate wireless technology in the field operations such as inspection, completing 60% of the workload distribution and results transmitted via wireless laptop computers.</li> <li>➤ Establish lost call and call cueing rates through the installation of Automatic Call Distribution (ACD) telephone system.</li> <li>➤ Increase the number of incoming calls answered by an employee through the installation of department switchboard.</li> <li>➤ Increase customer approval rating through improvement of the customer service questionnaire feedback system.</li> <li>➤ Install an effective Integrated Voice Response (IVR) system by August 2007 to provide 50% of all permit inspection requests through this technology.</li> <li>➤ Install a customer management and cueing system at a 100% operational level.</li> <li>➤ Scan department archival information to implement paperless environment.</li> <li>➤ Establish online license and permit issuance capability by August 2006 through the implementation of web-based technology.</li> </ul> |

| Performance Measures  | Actual FY05 | Actual FY06 | Projected FY07 |
|---|-------------|-------------|----------------|
| Customer Service Complaints/Incidents                                     | 80          | 36          | 40             |
| Licenses Issued (Includes Fire: 2,936)                                    | 13,961      | 25,080      | 27,000         |
| Automated Inspection Requests   | 0           | 0           | 28,000         |
| License Renewals Issued   | 16,000      | 14,790      | 17,500         |
| Implementation of wireless field reporting                                | N/A         | N/A         | 60%            |
| Lost call rate  | N/A         | N/A         | 15%            |
| Call cueing rate  | N/A         | N/A         | 1 min          |
| Percentage of calls answered before routing to automated answering system | N/A         | N/A         | 80%            |
| Percentage of Archival Information Scanned                                | N/A         | 0%          | 30%            |
| Customer Approval Rating  | N/A         | 90%         | 98%            |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT: DEVELOPMENT SERVICES</b>   | <b>FUNCTION: BUILDING PERMITS, &amp; INSPECTIONS</b> |
| <b>FUNCTION GOALS:</b>  |  |
| Perform plan review, permit issuance, building and zoning code enforcement and inspections on new construction, renovations of both residential and commercial projects; ensuring compliance with applicable city codes and ordinances. |  |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Maintain a 100% “on time” customer service standard for building inspections.</li> <li>➤ Maintain a 90% “on time” plan review customer service standard.</li> <li>➤ Maintain vacancy rate of 90% or less to ensure continuous service.</li> <li>➤ Maintain 95% staff certification in all disciplines of plan review, inspection, and enforcement.</li> <li>➤ Develop training and networking opportunities for inspectors by encouraging membership in the Borderland Inspectors Association.</li> <li>➤ Improve customer service by implementing a weekly “Talk in the Field” outreach program between BP &amp; I and Contractors, Architects and Engineers.</li> <li>➤ Eliminate non-compliance of the third party inspection program through monthly performance reviews and monitoring to ensure inspection standards.</li> </ul> |

| Performance Measures   | Actual FY05 | Actual FY06 | Projected FY07 |
|--|-------------|-------------|----------------|
| <b>Average # of working days in plan</b>                                   |             |             |                |
| New Residential  | 3           | 3           | 2              |
| New Commercial   | 7           | 21          | 15             |
| Commercial Remodeling  | 3           | 15          | 10             |
| Residential Remodeling   | 2           | 7           | 5              |
| Sign   | 2           | 5           | 3              |
| Fire Protection  | 2           | 7           | 3              |
| Citations issued/complaints filed  | 350         | 350         | 350            |
| Condemnation cases processed   | 222         | 310         | 300            |
| Percentage of inspections performed on-time                                | N/A         | 100%        | 100%           |
| Percentage of plan review performed on-time                                | N/A         | 70%         | 90%            |
| Percentage of inspectors with Borderland Inspectors Association membership | N/A         | 40%         | 55%            |
| Vacancy Rate   | N/A         | 80%         | 90%            |
| Certification Rate   | N/A         | 90%         | 95%            |
| Talk in the Field program implementation                                   | N/A         | 0%          | 100%           |
| TPA non-compliance   | N/A         | 35%         | 0%             |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                               |
|--|-------------------------------|
| <b>DEPARTMENT: DEVELOPMENT SERVICES</b>  | <b>FUNCTION:<br/>PLANNING</b> |
| <b>FUNCTION GOALS:</b>   |                               |
| Create land use regulations to ensure public safety, drive economic growth and revitalization to create an attractive community of livable neighborhoods and business enterprises. |                               |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Conduct subdivision plan review in accordance with relevant code.</li> <li>➤ Develop site plans to meet city wide need.</li> <li>➤ Convert subdivision files and plats into digital format.</li> <li>➤ Completion and adoption of proposed text revisions to Title 19 (Subdivision) and Title 20 (Zoning).</li> <li>➤ Complete annexation study by August 2007.</li> <li>➤ Complete Public Service Board Northeast Comprehensive plan amendment and land study by August 2007.</li> <li>➤ Completion of Open Space Plan for Council adoption by November 2006.</li> <li>➤ Increase annual demographic package and web page update to twice annually.</li> <li>➤ Update Vacant land study December 2006.</li> <li>➤ Complete bikeway plan update to include Open Space Plan corridors and connectors by August 2007.</li> <li>➤ Complete draft recommendations for activity node incentives by March 2007</li> </ul> |

| <b>Performance Measures</b>             | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|---|------------------------|------------------------|---------------------------|
| New Subdivision Plats Processed         | 79                     | 147                    | 150                       |
| Zoning, Special Permits & Site Plans    | 87                     | 194                    | 210                       |
| Historic Preservation cases reviewed    | 128                    | 102                    | 130                       |
| Zoning revisions                        | N/A                    | 90%                    | 10%                       |
| Subdivision revisions                   | N/A                    | 20%                    | 80%                       |
| Digital conversion of files and plats   | N/A                    | 0%                     | 100%                      |
| Open Space Plan                         | N/A                    | 60%                    | 40%                       |
| Demographic package update              | 1                      | 1                      | 2                         |
| Bikeway Plan update                     | N/A                    | 50%                    | 50%                       |
| Annexation Study                        | N/A                    | 20%                    | 80%                       |
| Northeast Comprehensive Plan/Land Study | N/A                    | 0%                     | 100%                      |

# Environmental Services

## Mission Statement

To provide a safe and healthy environment for our citizens and provide good stewardship of assets.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 9,380,355              | 9,209,753                        | 11,552,711              |
| Contractual Services         | 4,090,857              | 4,578,249                        | 5,434,632               |
| Materials/Supplies           | 1,560,260              | 2,246,631                        | 3,361,483               |
| Operating Expenditures       | 945,207                | 17,980,025                       | 12,152,587              |
| Non-Operating/Intergovt. Exp | 3,807,636              | 2,709,994                        | 6,588,035               |
| Internal Transfers           | 7,037,987              | 27,878,264                       | 0                       |
| Capital Outlay               | 43,293                 | 125,637                          | 4,895,000               |
| <b>Total Appropriation</b>   | <b>26,865,595</b>      | <b>64,728,553</b>                | <b>43,984,448</b>       |

| <b>Source of Funds</b>             | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------------|------------------------|----------------------------------|-------------------------|
| 103 - Solid Waste Mgmt.            | 24,763,746             | 64,728,553                       | 43,984,448              |
| 109 - SWM Debt Service             | 2,050,632              | 0                                | 0                       |
| 110 - SWM Equipment                | 0                      | 0                                | 0                       |
| 111 - Environmental Svcs. Programs | 0                      | 0                                | 0                       |
| 220 - Environmental Services       | 51,217                 | 0                                | 0                       |
| <b>Total Funds</b>                 | <b>26,865,595</b>      | <b>64,728,553</b>                | <b>43,984,448</b>       |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 298.20                  | 289.20                  | 290.40                  |
| Grant Funded            | 0.00                    | 0.00                    | 0.00                    |
| <b>Total Authorized</b> | <b>298.20</b>           | <b>289.20</b>           | <b>290.40</b>           |



## ENVIRONMENTAL SERVICES

### KEY PERFORMANCE MEASURES:

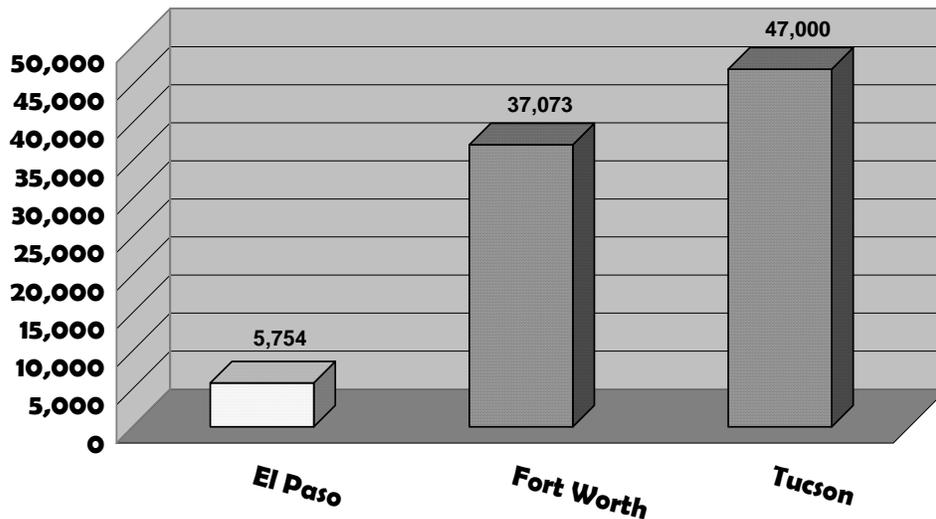
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.

| RESIDENTIAL TONS COLLECTED |         |
|----------------------------|---------|
| EI PASO, TX                | 254,438 |
| ALBUQUERQUE, NM            | 159,778 |
| FORT WORTH, TX             | N/A     |
| TUCSON, AZ                 | 283,000 |

SOURCE: OMB Survey, September 2006

### CITY COMPARATIVE INFORMATION

#### Generated Waste Sent for Recycling (in tons)



| CITY        | 2005 Population | Tons City - Generated Waste Sent For Recycling | Citations Issued for Dumping Violations |
|-------------|-----------------|--|---|
| EL PASO     | 598,590         | 5,754  | 435                                     |
| ALBUQUERQUE | 494,236         | N/A*   | N/A                                     |
| FORT WORTH  | 624,067         | 37,073   | 177                                     |
| TUCSON      | 494,353         | 47,000   | 1,000                                   |

\* No Survey is planned for 2005

**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: ENVIRONMENTAL SERVICES**

| PROGRAM                              | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|--------------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 103-SOLID WASTE MGMT.</b> |                |                 |                             |                 |
| 34010280-SWM ENGINEERING             | 318,144        | 360,198         | 277,842                     | 0               |
| 34010281-SWM FINANCE                 | 290,676        | 394,440         | 434,890                     | 0               |
| 34010289-SWM ADMINISTRATION          | 6,653,358      | 8,560,662       | 43,560,184                  | 18,730,039      |
| 34010290-SANITATION EQUIP-DESIGN.    | 3,142,506      | 6,390,249       | 0                           | 0               |
| 34010291-COLLECTIONS SUPERVISION     | 10,452,552     | 7,506,898       | 9,801,106                   | 10,774,755      |
| 34010292-FLEET AND OPERATIONS        |                |                 | 645,541                     | 631,493         |
| 34010293-RECYCLING PROGRAM           | 1,182,965      | 2,339,607       | 2,821,604                   | 3,072,704       |
| 34010294-SPECIAL COLLECTIONS         | 0              | 0               | 1,889,841                   | 2,281,025       |
| 34010296-MCCOMBS LANDFILL            | 2,731,527      | 3,871,946       | 5,199,646                   | 4,793,010       |

|                                     |           |           |   |   |
|-------------------------------------|-----------|-----------|---|---|
| <b>SUBFUND 109-SWM DEBT SERVICE</b> |           |           |   |   |
| 34340100-SWM REVENUE BONDS 2004     | 2,042,650 | 2,159,529 | 0 | 0 |

|                                  |   |            |        |   |
|----------------------------------|---|------------|--------|---|
| <b>SUBFUND 110-SWM EQUIPMENT</b> |   |            |        |   |
| 34340200-SWM EQUIPMENT 2004      | 0 | 11,000,000 | 43,164 | 0 |

|   |   |           |        |           |
|---|---|-----------|--------|-----------|
| <b>SUBFUND 111-ENVIRONMENTAL SERVICES</b> |   |           |        |           |
| 34010286-LANDFILL PROGRAMMING FUND        | 0 | 1,824,000 | 0      | 3,701,422 |
| 34380001-ENVIRO COMPL STORM WATER         | 0 | 277,949   | 0      | 0         |
| 34380002-ENVIRO COMPL AIR-MOLD-ASB        | 0 | 343,558   | 0      | 0         |
| 34380003-ENVIRO COMPLIANCE EPA TCEQ       | 0 | 95,002    | 0      | 0         |
| 34380004-ENVIRO SVCS BROWNFIELDS          | 0 | 42,188    | 0      | 0         |
| 34380034-ENVIRO SERVICES ADMIN            | 0 | 169,312   | 38,515 | 0         |
| 34380036-ENVIRO CODE COMPLIANCE           | 0 | 1,327,991 | 16,220 | 0         |

|   |        |   |   |   |
|---|--------|---|---|---|
| <b>SUBFUND 220-ENVIRONMENTAL SERVICES</b> |        |   |   |   |
| 34150062-SANITATION ST GRANTS             |        |   |   |   |
| <i>G340501-TCEQ WOOD CHIPPERS</i>         | 43,293 | 0 | 0 | 0 |
| <i>G340502-TCEQ LID FOR CONTAINERS</i>    | 7,924  | 0 | 0 | 0 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b> ENVIRONMENTAL SERVICES   | <b>FUNCTION:</b><br>ENVIRONMENTAL SERVICES |
| <b>FUNCTION GOALS:</b>  |  |
| Provide refuse collection and disposal services in accordance with local and federal environmental laws, and comprehensive administration, compliance, and enforcement of all environmental ordinances and codes, to maintain the health and safety of the community. Plan, design and provide long-term disposal capacity to ensure future available capacity while adhering to the City's Strategic Plan goals regarding community development. |  |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Provide expeditious and effective residential refuse collection.</li> <li>➤ Ensure refuse is promptly and safely transferred to the landfill in compliance with state, local and federal regulations.</li> <li>➤ Provide curbside recycling while providing outreach to increase awareness.</li> <li>➤ Conduct environmental compliance testing at landfills as required by federal, state, and local laws.</li> <li>➤ Improve community awareness of environmental code compliance.</li> <li>➤ Administer environmental regulation programs mandated by Federal and State agencies and assure compliance.</li> <li>➤ Enforce local environmental and public health and safety codes.</li> </ul> |

| <b>Performance Measures</b>                         | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|---|------------------------|------------------------|---------------------------|
| Tons of trash processed at the landfills            | 394,000                | 412,643                | 408,000                   |
| Collection Stations                                 | 5,846                  | 5,754                  | 6,000                     |
| Average Number of Households Served                 | 151,000                | 153,000                | 156,000                   |
| New Code Cases                                      | 15,000                 | 17,000                 | 22,000                    |
| Proactive Investigation Cases                       | 6,000                  | 7,000                  | 11,000                    |
| Days to Visit from Complaint                        | 4.6                    | 2.1                    | 1.7                       |
| Number of Alleys Cleaned-Up                         | 900                    | 1,400                  | 1,600                     |
| Number of Illegal Dumping Sites Cleaned             | 80                     | 100                    | 120                       |
| Enforcement Cases Closed                            | 18,000                 | 15,000                 | 18,000                    |
| Citations Issued                                    | 380                    | 400                    | 600                       |
| Industrial Facilities Inspected for SWP3 Compliance | 8                      | 300                    | 500                       |
| Illegal Dumping Complaints/Investigations           | 50                     | 200                    | 300                       |

# Engineering Services

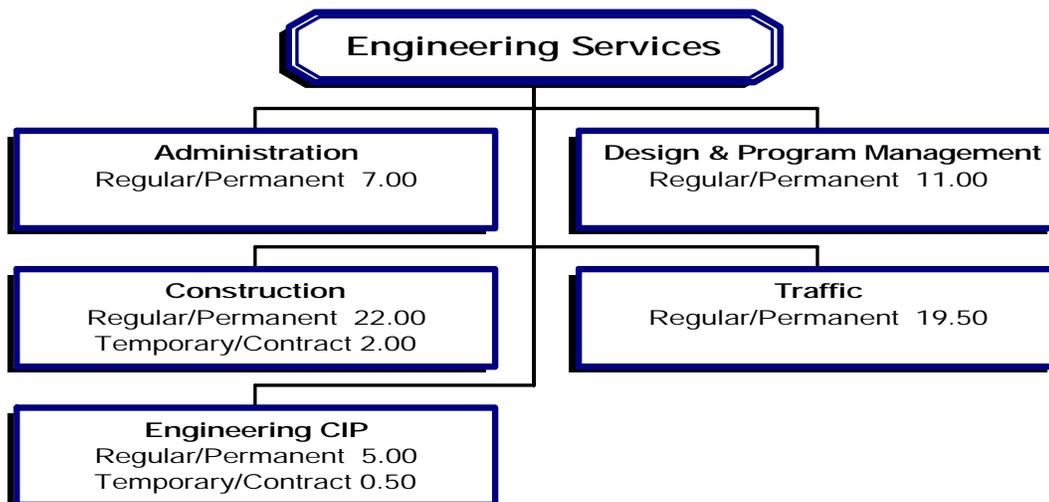
## Mission Statement

To provide, procure, and coordinate all engineering, geodetic, and architectural services required for the design, construction, maintenance, and repair of public works and public buildings for the City of El Paso. Engineer and operate the City's traffic systems.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 4,249,800              | 3,060,259                        | 3,313,139               |
| Contractual Services         | 142,817                | 61,092                           | 99,120                  |
| Materials/Supplies           | 79,395                 | 81,974                           | 111,710                 |
| Operating Expenditures       | 42,981                 | 36,565                           | 72,231                  |
| Non-Operating/Intergovt. Exp | 0                      | 0                                | 0                       |
| Internal Transfers           | 0                      | 0                                | 0                       |
| Capital Outlay               | 21,669                 | 25,081                           | 0                       |
| <b>Total Appropriation</b>   | <b>4,536,662</b>       | <b>3,264,971</b>                 | <b>3,596,200</b>        |

| <b>Source of Funds</b> | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund     | 4,335,752              | 3,264,971                        | 3,596,200               |
| 522 - Other Sources    | 200,910                | 0                                |                         |
| <b>Total Funds</b>     | <b>4,536,662</b>       | <b>3,264,971</b>                 | <b>3,596,200</b>        |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 96.00                   | 63.50                   | 67.00                   |
| Grant Funded            | 0.00                    | 0.00                    | 0.00                    |
| <b>Total Authorized</b> | <b>96.00</b>            | <b>63.50</b>            | <b>67.00</b>            |



**Actuals FY04/FY05 include Building & Planning Services**

**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

| <b>DEPARTMENT: ENGINEERING SERVICES</b> |                        |                         |                                      |                         |
|---|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>PROGRAM</b>                          | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
| <b>SUBFUND 101-GENERAL FUND</b>         |                        |                         |                                      |                         |
| 14010703-BLDG & PLNG SERVICES DEPT      | 479,505                | 0                       | 0                                    | 0                       |
| 35010043-ENGINEERING ADMINISTRATION     | 2,173,176              | 557,732                 | 1,299,199                            | 576,325                 |
| 35010045-ENGINEERING DESIGN             | 95,267                 | 0                       | 0                                    | 0                       |
| 35010046-ENGINEERING CONSTRUCTION       | 199,339                | 798,000                 | 358,090                              | 1,161,696               |
| 35010047-ENGINEERING PROGRAM MGMT.      | 220,450                | 0                       | 0                                    | 358,266                 |
| 35010048-ENGINEERING TRAFFIC            | 652,414                | 875,921                 | 676,636                              | 945,181                 |
| 35010050-ENGINEERING CIP                | 0                      | 334,803                 | 361,900                              | 378,673                 |
| 35010051-ENG. DESIGN & PROGRAM MGMT.    | 0                      | 925,479                 | 569,146                              | 176,059                 |
| 35010334-SUBDIVISION INSPECTIONS        | 515,601                | 0                       | 0                                    | 0                       |

|  |         |   |   |   |
|--|---------|---|---|---|
| <b>SUBFUND 522-OTHER OUTSIDE SOURCES</b> |         |   |   |   |
| 35255002-TX DEPT OF TRANSPORTATION       |         |   |   |   |
| <i>PPW0047-TMC OPERATIONS CENTER</i>     | 200,910 | 0 | 0 | 0 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b><br>ENGINEERING SERVICES  | <b>FUNCTION:</b> DESIGN/<br>PROGRAM MANAGEMENT |
| <b>FUNCTION GOALS:</b><br><br>Manage and coordinate the design phase of capital projects. |  |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Provide in-house engineering design for various city projects.</li> <li>➤ Administer design contracts.</li> <li>➤ Work with all user support staff and outside contractors during every phase of construction to resolve issues or concerns.</li> <li>➤ Ensure construction change orders are kept to a minimum.</li> </ul> |

| <b>Performance Measure;</b> | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|-----------------------------|------------------------|------------------------|---------------------------|
| Projects Designed In-House  | 14                     | 12                     | 10                        |
| Outsourced design projects  | 90                     | 62                     | 134                       |
| Outsourced construction     | 79                     | 91                     | 120                       |
| Change order index          | 1.5                    | 3.7                    | 2.5                       |
| Projects within budget      | 99%                    | 97%                    | 97.5%                     |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                             |
|--|-----------------------------|
| <b>DEPARTMENT:</b> ENGINEERING SERVICES  | <b>FUNCTION:</b><br>TRAFFIC |
| <b>FUNCTION GOALS:</b><br><br>Oversee operation of the Traffic Management Center, in order to provide safe, expeditious, and efficient traffic flow. |                             |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Move traffic in a safe and efficient manner through proper design of traffic signals, markings and signal installation.</li> <li>➤ Design, review and implement traffic control plans for construction throughout El Paso.</li> <li>➤ Review Subdivision Plats and Street Improvement plans for correct design and installation of traffic control devices.</li> <li>➤ Provide a complete and fully operational Traffic Management system for the efficient and effective management and control of the City's traffic signals and traffic conditions on the roadways through video monitoring.</li> </ul> |

| <b>Performance Measures</b>  | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|--|------------------------|------------------------|---------------------------|
| Traffic signal installations   | 5                      | 15                     | 19                        |
| School flasher installations   | 5                      | 10                     | 5                         |
| Traffic Management Center - CBD<br>(No. of intersections Monitored)      | 500                    | 537                    | 550                       |
| Field investigations and work orders                                     | 2,000                  | 1,990                  | 2,000                     |
| Traffic Control Plans designed/reviewed                                  | 1,000                  | 1,540                  | 1,400                     |
| Subdivision plats and Street Improvement<br>Plans reviewed per submittal | NA                     | 1,244                  | 1,000                     |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |   |
|--|---|
| <b>DEPARTMENT:</b> ENGINEERING SERVICES  | <b>FUNCTION:</b> CAPITAL IMPROVEMENT PLAN |
| <b>FUNCTION GOALS:</b><br>Administer and manage the city's long-term Capital Improvement Plan. |   |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Provide on-going analysis and modification, as directed, to the City's Capital Improvement Plan.</li> <li>➤ Prepare and administer construction project budgets.</li> <li>➤ Maintain on-time completion rate of 95% or better.</li> <li>➤ Complete all projects under budget.</li> </ul> |

| <b>Performance Measures</b>                   | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|---|------------------------|------------------------|---------------------------|
| Value of construction projects                | \$144,193,972          | \$181,687,781          | \$323,000,000             |
| Percentage of projects completed on-time      | N/A                    | 97%                    | 97%                       |
| Percentage of projects completed under budget | N/A                    | 98%                    | 98%                       |



# Quality of Life/CVB

## Mission Statement

The mission of the Quality of Life Services Department is to enhance the quality of life for citizens and visitors to El Paso by providing leadership, oversight, and support to the artistic, recreational, and cultural programs of the City's quality of life services departments.

| <b><i>Budget Summary</i></b>      | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-----------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services                 | 177,607                | 0                                | 0                       |
| Contractual Services              | 2,905,520              | 2,495,363                        | 6,370,277               |
| Materials/Supplies                | 3,752                  | 5,205                            | 7,000                   |
| Operating Expenditures            | 437,525                | 627,671                          | 637,723                 |
| Non-Operating/Intergovt. Exp      | 0                      | 0                                | 0                       |
| Internal Transfers                | 0                      | 1,677,348                        | 2,250,000               |
| Capital Outlay                    | 0                      | 606,963                          | 0                       |
| <b><i>Total Appropriation</i></b> | <b>3,524,404</b>       | <b>5,412,550</b>                 | <b>9,265,000</b>        |

| <b><i>Source of Funds</i></b>   | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|---------------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund              | 180,387                | 74,994                           | 0                       |
| 107 - Conv/Performing Arts      | 3,344,017              | 3,053,245                        | 7,015,000               |
| 503 - Citywide Capital Projects | 0                      | 2,284,311                        | 2,250,000               |
| <b><i>Total Funds</i></b>       | <b>3,524,404</b>       | <b>5,412,550</b>                 | <b>9,265,000</b>        |

| <b><i>Positions</i></b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|--------------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary              | 2.00                    | 0.00                    | 0.00                    |
| Grant Funded                   | 0.00                    | 0.00                    | 0.00                    |
| <b><i>Total Authorized</i></b> | <b>2.00</b>             | <b>0.00</b>             | <b>0.00</b>             |

***Actuals FY05/FY06 include Convention & Performing Arts***

**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

| <b>DEPARTMENT: QUALITY OF LIFE SERVICES DEPARTMENT</b> |                        |                         |                                      |                         |
|--|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>PROGRAM</b>   | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
| <b>SUBFUND 101-GENERAL FUND</b>                        |                        |                         |                                      |                         |
| 12010001-PLAZA THEATRE OPERATING                       | 1,002,146              | 75,000                  | 74,994                               | 0                       |

|   |           |           |           |           |
|---|-----------|-----------|-----------|-----------|
| <b>SUBFUND 107-CONV &amp; PERF ARTS CTR</b> |           |           |           |           |
| 57010270-CONV/PERFORMING ARTS CTR           | 1,002,145 | 3,350,000 | 948,704   | 4,545,000 |
| 57010301-CONVENTION SALES SERVICING         | 2,341,871 | 2,320,000 | 2,104,541 | 2,470,000 |

|  |           |           |           |           |
|--|-----------|-----------|-----------|-----------|
| <b>SUBFUND 503-CITY WIDE CAPITAL PROJ.</b> |           |           |           |           |
| 57107100-PERF ARTS CTR-ROLLING STOCK       |           |           |           |           |
| <i>P501566-CIVIC CENTER CAPITAL IMPROV</i> | 1,673,613 | 2,125,000 | 2,284,311 | 2,250,000 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b> QUALITY OF LIFE SERVICES   | <b>FUNCTION:</b> CONVENTION & PERFORMING ARTS CENTER |
| <b>FUNCTION GOALS:</b>  |  |
| To implement a comprehensive marketing strategy that will ensure optimum performance while operating with concern for the public purpose and the community interests of the facilities. |  |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Surpass previous year Convention &amp; Performing Arts Center revenue</li> <li>➤ Surpass previous year hotel occupancy tax revenue.</li> <li>➤ Increase ticketed attendance at all managed theatre facilities.</li> <li>➤ Effectively manage all operations for the Convention &amp; Performing Arts Center and Convention &amp; Visitors Bureau within approved budget.</li> <li>➤ Effectively service quality of life activities and optimize client satisfaction.</li> </ul> |

| <b>Performance Measures</b>  | <b>Actual FY05</b>      | <b>Actual FY06</b>      | <b>Projected FY07</b>   |
|--|-------------------------|-------------------------|-------------------------|
| Number of Event Days   | 393                     | 427                     | 450                     |
| Total Revenue Generated  | \$1,952,956             | \$3,547,213             | \$3,425,000             |
| Hotel Occupancy Gross Revenue  | \$91,827,241            | \$99,791,690            | \$100,000,000           |
| Attendance at Events   | 115,763                 | 131,858                 | 145,000                 |
| Operating Expense  | \$5,043,733             | \$6,750,000             | \$7,100,000             |
| Client Satisfaction Surveys (Ratings of over 3.0 considered quality service) | Overall ranking of 4.5% | Overall ranking of 4.5% | Overall ranking of 4.5% |



# Parks and Recreation

## Mission Statement

To develop, preserve, and maintain quality parks, open space and indoor facilities, and present opportunities for structured and unstructured recreational and leisure-time activities for all citizens of El Paso.

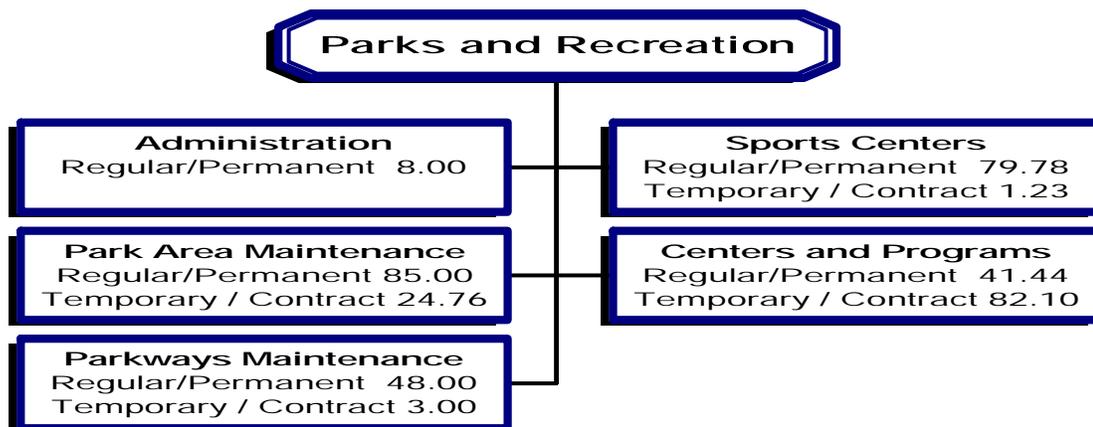
| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 9,376,927              | 10,110,083                       | 10,994,567              |
| Contractual Services         | 2,675,114              | 2,742,084                        | 3,655,085               |
| Materials/Supplies           | 1,484,176              | 1,740,488                        | 2,281,962               |
| Operating Expenditures       | 1,457,156              | 1,777,574                        | 2,218,185               |
| Non-Operating/Intergovt. Exp | 0                      | 0                                | 0                       |
| Internal Transfers           | 0                      | 0                                | 0                       |
| Capital Outlay               | 278,503                | 319,585                          | 471,143                 |
| <b>Total Appropriation</b>   | <b>15,271,876</b>      | <b>16,689,814</b>                | <b>19,620,942</b>       |

| <b>Source of Funds</b>       | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund           | 12,080,812             | 12,984,027                       | 14,863,650              |
| 226 - Social Services        | 0                      | 0                                | 300,000                 |
| 244 - Parks & Rec. User Fees | 3,040,914              | 3,550,058                        | 4,312,054               |
| 282 - HUD Administration     | 150,150                | 155,729                          | 145,238                 |
| <b>Total Funds</b>           | <b>15,271,876</b>      | <b>16,689,814</b>                | <b>19,620,942</b>       |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 350.7                   | 343.27                  | 373.31                  |
| Grant Funded            | 6.68                    | 5.95                    | 0                       |
| <b>Total Authorized</b> | <b>357.38</b>           | <b>349.22</b>           | <b>373.31</b>           |



## PARKS AND RECREATION

### KEY PERFORMANCE MEASURES:

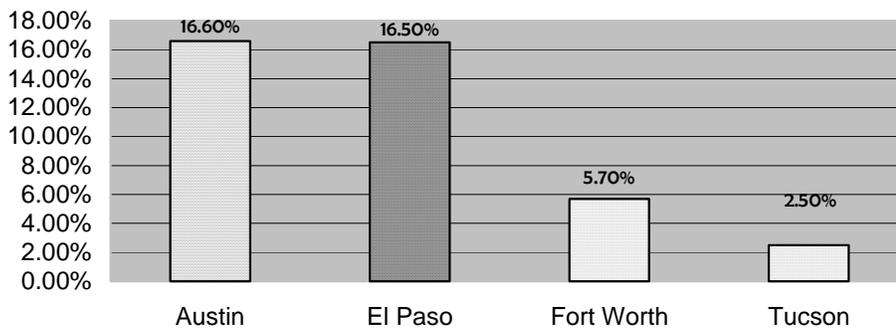
**OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.**

| <b>OPEN SPACE (acres)</b> |               |
|---------------------------|---------------|
| <b>EL PASO, TX</b>        | <b>2,612</b>  |
| <b>AUSTIN, TX</b>         | <b>16,819</b> |
| <b>FORT WORTH, TX</b>     | <b>2,247</b>  |

Source: OMB Department Survey, 2006

### CITY COMPARATIVE INFORMATION

#### Parks as a Percentage of City Acreage



| <b>CITY</b>       | <b>2005<br/>Population</b> | <b>Number of Trees<br/>Planted</b> | <b>Number of Youth<br/>Participants in<br/>Sports Leagues</b> | <b>Number of<br/>Mowing Cycles<br/>Completed</b> |
|-------------------|----------------------------|------------------------------------|---|--|
| <b>EL PASO</b>    | <b>598,590</b>             | <b>N/A</b>                         | <b>33,000</b>   | <b>29</b>  |
| <b>AUSTIN</b>     | <b>690,252</b>             | <b>624</b>                         | <b>28,000</b>   | <b>18</b>  |
| <b>FORT WORTH</b> | <b>624,067</b>             | <b>1,801</b>                       | <b>21,622</b>   | <b>20</b>  |
| <b>TUCSON</b>     | <b>494,353</b>             | <b>100</b>                         | <b>25,500</b>   | <b>N/A</b>                                       |

**FUNCTION SUMMARY  
DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: PARKS AND RECREATION**

| PROGRAM                          | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|----------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 101-GENERAL FUND</b>  |                |                 |                             |                 |
| 51010214-PARKS ADMINISTRATION    | 586,321        | 674,515         | 711,354                     | 691,936         |
| 51010216-RECREATION CTR ADMIN.   | 2,484,549      | 2,479,311       | 2,587,101                   | 3,155,487       |
| 51010230-AQUATICS ADMINISTRATION | 252,225        | 261,409         | 272,058                     | 267,222         |
| 51010234-YOUTH OUTREACH PROGRAM  | 208,460        | 0               | 14,882                      | 0               |
| 51010256-FACILITIES MAINTENANCE  | 3,102,390      | 3,314,569       | 3,377,673                   | 3,301,183       |
| 51010262-LAND MANAGEMENT         | 5,446,861      | 6,222,151       | 6,020,959                   | 7,447,822       |

|  |   |         |   |         |
|--|---|---------|---|---------|
| <b>SUBFUND 226-SOCIAL SERVICES</b>     |   |         |   |         |
| 51150063-PARKS FEDERAL FUNDED GRANTS   |   |         |   |         |
| <i>G510701-TURF MANAGEMENT PROGRAM</i> | 0 | 300,000 | 0 | 300,000 |

|  |         |         |         |           |
|--|---------|---------|---------|-----------|
| <b>SUBFUND 244-PARKS &amp; REC USER FEES</b> |         |         |         |           |
| 51010215-DELTA SPORTS CTR EVENTS             |         |         |         |           |
| <i>P500202-PARK USER FEE SPORTS</i>          | 405,150 | 375,823 | 365,625 | 388,316   |
| 51010278-GUS&GOLDIE MARKETING PRG            |         |         |         |           |
| <i>P500204-PARK USER GUS &amp; GOLDIE</i>    | 22,795  | 24,975  | 33,750  | 41,200    |
| 51010279-SHELTERS/GENERAL ADMIN.             |         |         |         |           |
| <i>P500201-PARK USER FEE GENERAL ADMIN.</i>  | 238,509 | 435,650 | 418,073 | 543,671   |
| 51010280-MCKELLIGON CANYON                   |         |         |         |           |
| <i>P500206-PARK USER MCKELLIGON</i>          | 485     | 66,000  | 91,811  | 32,000    |
| 51010281-AQUATICS-USER FEE                   |         |         |         |           |
| <i>P500203-PARK USER FEE AQUATICS</i>        | 860,059 | 912,000 | 993,902 | 1,014,342 |
| 51010282-SPECIAL PROMOTIONS                  |         |         |         |           |
| <i>P500205-PARK USER SPECIAL PROMOTIONS</i>  | 56,814  | 90,150  | 105,574 | 88,211    |
| 51510024-LINCOLN CENTER                      |         |         |         |           |
| <i>P500224-PARK AGENCY LINCOLN CENTER</i>    | 0       | 6,050   | 22,554  | 1,250     |
| 51510032-MULTI-PURPOSE CENTER                |         |         |         |           |
| <i>P500225-PARK AGENCY CTR/HANDICAP</i>      | 100,659 | 114,362 | 113,277 | 131,706   |
| 51510065-ARMIJO                              |         |         |         |           |
| <i>P500207-PARK AGENCY ARMIJO</i>            | 65,692  | 68,633  | 44,868  | 51,923    |
| 51510073-CAROLINA RECREATION CTR             |         |         |         |           |
| <i>P500208-PARK AGENCY CAROLINA</i>          | 70,647  | 97,972  | 69,863  | 101,732   |

**FUNCTION SUMMARY  
DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: PARKS AND RECREATION**

| PROGRAM                                     | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|---|----------------|-----------------|-----------------------------|-----------------|
| 51510074-NOLAN RICHARDSON CTR               |                |                 |                             |                 |
| <i>P500247-PARK AGY NOLAN RICHARDSON</i>    | 37,373         | 90,900          | 36,199                      | 42,656          |
| 51510075-EASTWOOD RECREATION CTR            |                |                 |                             |                 |
| <i>P500251-EASTWOOD REC CENTER</i>          | 120,869        | 180,437         | 120,231                     | 211,743         |
| 51510076-MARTY ROBBINS REC CTR              |                |                 |                             |                 |
| <i>P500252-MARTY ROBBINS REC CTR</i>        | 50,146         | 133,778         | 123,369                     | 145,237         |
| 51510077-WESTSIDE REC CENTER                |                |                 |                             |                 |
| <i>P500253-WESTSIDE REC USER FEE</i>        | 0              | 0               | 0                           | 117,646         |
| 51510081-MISSOURI                           |                |                 |                             |                 |
| <i>P500209-PARK AGENCY MISSOURI</i>         | 21,194         | 38,300          | 30,369                      | 35,090          |
| 51510099-NATIONS-TOBIN                      |                |                 |                             |                 |
| <i>P500210-PARK AGENCY NATIONS-TOBIN</i>    | 42,903         | 52,100          | 32,487                      | 59,935          |
| 51510107-NORTHEAST                          |                |                 |                             |                 |
| <i>P500211-PARK AGENCY NORTHEAST</i>        | 230,457        | 294,750         | 167,424                     | 263,249         |
| 51510115-PAVO REAL                          |                |                 |                             |                 |
| <i>P500212-PARK AGENCY PAVO REAL</i>        | 125,493        | 160,500         | 134,733                     | 177,014         |
| 51510123-SAN JUAN                           |                |                 |                             |                 |
| <i>P500213-PARK AGENCY SAN JUAN</i>         | 73,244         | 66,004          | 47,949                      | 74,529          |
| 51510131-GALATZAN                           |                |                 |                             |                 |
| <i>P500214-PARK AGENCY WESTSIDE</i>         | 225,846        | 264,813         | 220,462                     | 303,569         |
| 51510160-REV PETER MARTINEZ SR CTR          |                |                 |                             |                 |
| <i>P500243-PARK AGY PETER MARTINEZ</i>      | 27,351         | 47,900          | 29,983                      | 46,345          |
| 51510164-MEMORIAL PARK SR CENTER            |                |                 |                             |                 |
| <i>P500218-PARK AGY MEMORIAL PARK</i>       | 35,524         | 34,380          | 35,378                      | 46,823          |
| 51510172-SACRAMENTO SR CENTER               |                |                 |                             |                 |
| <i>P500219-PARK AGENCY SACRAMENTO</i>       | 30,681         | 29,825          | 16,446                      | 24,438          |
| 51510180-SAN JUAN SENIOR CENTER             |                |                 |                             |                 |
| <i>P500220-PARK AGENCY SAN JUAN SR CTR</i>  | 22,147         | 26,680          | 13,247                      | 24,717          |
| 51510198-SOUTH EL PASO SR CENTER            |                |                 |                             |                 |
| <i>P500221-PARK AGENCY SOUTH EP SR CTR</i>  | 23,739         | 26,905          | 16,817                      | 35,031          |
| 51510206-WASHINGTON SENIOR CENTER           |                |                 |                             |                 |
| <i>P500222-PARK AGENCY WASHINGTON</i>       | 24,683         | 39,236          | 43,005                      | 62,772          |
| 51510214-WELLINGTON CHEW                    |                |                 |                             |                 |
| <i>P500223-PARK AGCY WELLINGTON CHEW</i>    | 12,113         | 28,800          | 16,544                      | 32,843          |
| 51510354-RAY GILMORE CENTER                 |                |                 |                             |                 |
| <i>P500215-PARK AGENCY RAY GILMORE CTR</i>  | 6,475          | 44,050          | 24,323                      | 30,856          |
| 51510404-EAST SIDE SENIOR CENTER            |                |                 |                             |                 |
| <i>P500226-PARK AGENCY EAST SIDE SR CTR</i> | 58,123         | 60,984          | 88,815                      | 55,894          |

**FUNCTION SUMMARY  
DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: PARKS AND RECREATION**

| <b>PROGRAM</b>                          | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
|---|------------------------|-------------------------|--------------------------------------|-------------------------|
| 51510834-SPECIAL EVENTS-SR CENTRS       |                        |                         |                                      |                         |
| <i>P500227-PARK AGY SPECIAL EVENTS</i>  | 13,847                 | 25,400                  | 9,743                                | 21,900                  |
| 51510958-POLLY HARRIS SR CENTER         |                        |                         |                                      |                         |
| <i>P500228-PARK AGENCY POLLY HARRIS</i> | 16,453                 | 36,408                  | 20,641                               | 36,916                  |
| 51511089-CENTRAL YOUTH OUTREACH         |                        |                         |                                      |                         |
| <i>P500229-PARK AGCY YOUTH PRG</i>      | 6,253                  | 7,850                   | 52,082                               | 21,200                  |
| 51511098-SEVILLE COMMUNITY CENTER       |                        |                         |                                      |                         |
| <i>P500216-PARK AGCY SEVILLE</i>        | 14,450                 | 48,087                  | 10,359                               | 44,232                  |
| 51511915-CHIHUAHUA COMMUNITY CTR        |                        |                         |                                      |                         |
| <i>P500230-PR AGCY CHIHUAHUA CTR</i>    | 103                    | 2,550                   | 155                                  | 4,068                   |

| <b>SUBFUND 282-HUD ADMINISTRATION</b>        |        |         |         |        |
|--|--------|---------|---------|--------|
| 51150056-PARKS CD FUNDED PROJECTS            |        |         |         |        |
| <i>G7132CD/0003-YOUTH OUTREACH '07</i>       | 27,561 | 26,675  | 101,853 | 26,536 |
| <i>G7132CD/0005-CDBG SUN COUNTRY '07</i>     | 91,449 | 102,052 | 27,211  | 87,819 |
| <i>G7132CD/0032-CDBG DISABILITY EXERCISE</i> | 31,140 | 27,396  | 26,665  | 30,883 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |   |
|---|---|
| <b>DEPARTMENT:</b> PARKS AND RECREATION   | <b>FUNCTION:</b> SPORTS & RECREATION SERVICES |
| <b>FUNCTION GOALS:</b>  |   |
| To provide a well-maintained, safe and environmentally balanced park and recreation system that provides self directed and organized recreation opportunities for the needs of a diverse community, while promoting Health & Wellness, protecting Natural Resources, strengthening Community Image and supporting Economic Development. |   |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>▶ Increase public awareness of and participation in a relevant park system through promotional and public relations opportunities to enhance the department's public perception.</li> <li>▶ Implement the first phase of the Parks and Open Space Master Plan, in FY2007, including implementing Customer Service Initiatives for City sponsored Sports leagues, independent soccer leagues, and achieving a 90% customer satisfaction rate for all facilities usage.</li> <li>▶ Provide quality Core Services in community recreation, aquatics, and sports.</li> <li>▶ Partner with the El Paso Parks and Recreation Foundation to acquire endowments and establish an annual Fundraiser.</li> <li>▶ Increase utilization of partnerships by expanding the curriculum, staff and Park/School sites for after-school youth development programs.</li> </ul> |

| <b>Performance Measures</b>      | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|----------------------------------|--------------------|--------------------|-----------------------|
| Partnerships/networking          | 59                 | 70                 | 82                    |
| Public relations/promotion       | 88                 | 112                | 118                   |
| Implement evaluation             | N/A                | N/A                | 100%                  |
| Maintain favorable % of          | N/A                | 98.50%             | 99%                   |
| Adult & youth sports             | 210/65000          | 215/70,000         | 220/80,000            |
| Wellness activities/participants | 121/24,200         | 125/25,400         | 129/26,200            |
| Community & senior center        | 300,000            | 366,732            | 400,000               |
| At-risk youth                    | 14/1,764           | 17/2,050           | 18/2200               |
| City wide special                | 115/17,250         | 121/17,850         | 123/18,900            |
| Swimming pool participants:      | 525,000            | 575,654            | 585,623               |
| Park/School program              | N/A                | N/A                | 1,500                 |
| Fund Raising Events/ Dollars     | N/A                | N/A                | 1/\$50,000            |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |   |
|--|---|
| <b>DEPARTMENT:</b> PARKS AND RECREATION  | <b>FUNCTION:</b> FACILITIES & LAND MANAGEMENT |
| <b>FUNCTION GOALS:</b>   |   |
| To provide and maintain safe, clean and pleasant open spaces, sports fields, aquatic and recreation facilities for core Parks & Recreation Services for the Citizens of El Paso. Provide same for additional acreage and facilities as acquired. |   |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Implement computerized maintenance management system in FY2007 to provide work order tracking and monitor efficiencies of maintenance services provided in both Land Management and Facilities.</li> <li>➤ Review and assess potential park open spaces located within the City and seek grants to plan, develop, and expand Trail systems</li> <li>➤ Complete the Objectives for the El Paso Water Utility's Water Conservation Grant by installing new weather stations, irrigation systems, and xeriscaping projects, and training personnel to utilize more efficient turf irrigation methodologies.</li> <li>➤ Expand neighborhood parkland through parkland dedication and other acquisitions.</li> </ul> |

| <b>Performance Measures</b>  | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|--|--------------------|--------------------|-----------------------|
| Work orders completed  | 7,697              | 7,850              | 8,240                 |
| Gym floors replaced/resurfaced                                     | 7                  | 7                  | 9                     |
| Federal or State Grant acquired for Trails Planning or Development | NA                 | NA                 | 1                     |
| Water Expenditure as % of total Land Maintenance expense.          | 26.73%             | 25.87%             | 25%                   |
| Additional Acres of Parkland                                       | 50.0               | 36.6               | 100.0                 |





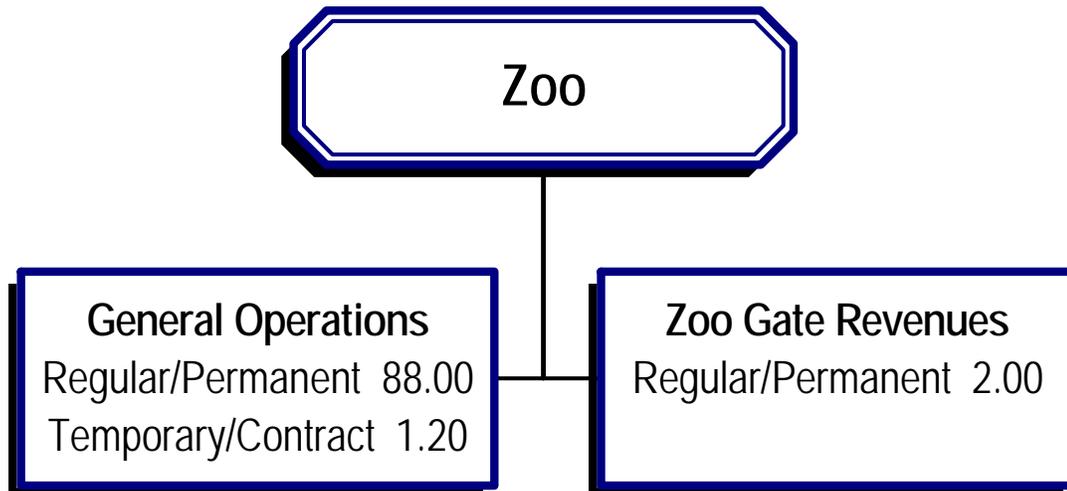
### Mission Statement

The Zoo serves as a regional center for education, recreation and scientific study, and actively supports conservation efforts for the world's wildlife and natural environment.

| <b><i>Budget Summary</i></b>      | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-----------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services                 | 2,544,904              | 2,885,032                        | 3,085,108               |
| Contractual Services              | 339,437                | 331,013                          | 528,864                 |
| Materials/Supplies                | 273,913                | 359,079                          | 388,100                 |
| Operating Expenditures            | 35,338                 | 34,393                           | 58,440                  |
| Non-Operating/Intergovt. Exp      | 186                    | (3)                              | 0                       |
| Internal Transfers                | 0                      | 0                                | 0                       |
| Capital Outlay                    | 2,516                  | 2,458                            | 6,000                   |
| <b><i>Total Appropriation</i></b> | <b>3,196,294</b>       | <b>3,611,972</b>                 | <b>4,066,512</b>        |

| <b><i>Source of Funds</i></b> | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund            | 2,443,340              | 2,809,131                        | 3,098,587               |
| 245 - Zoo Operations          | 752,954                | 802,841                          | 967,925                 |
| <b><i>Total Funds</i></b>     | <b>3,196,294</b>       | <b>3,611,972</b>                 | <b>4,066,512</b>        |

| <b><i>Positions</i></b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|--------------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary              | 84.20                   | 85.20                   | 91.20                   |
| Grant Funded                   | 0.00                    | 0.00                    | 0.00                    |
| <b><i>Total Authorized</i></b> | <b>84.20</b>            | <b>85.20</b>            | <b>91.20</b>            |



# ZOO

## KEY PERFORMANCE MEASURES:

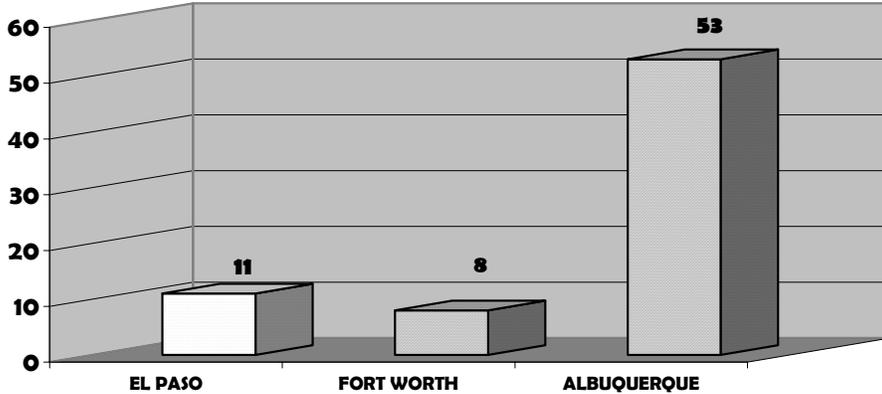
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARD GOALS AND OBJECTIVES.

| ANNUAL NUMBER OF VISITORS |           |
|---------------------------|-----------|
| EL PASO, TX               | 285,971   |
| ALBUQUERQUE, NM           | 1,039,000 |
| FORT WORTH, TX            | 950,000   |

Source: OMB Department Survey, 2006

## CITY COMPARATIVE INFORMATION

### Number of Education Programs



| CITY        | 2005 Population | Number of Visitors | Number of Education Programs | Number of Animal Acquisitions |
|-------------|-----------------|--------------------|------------------------------|-------------------------------|
| EL PASO     | 598,590         | 285,971            | 11                           | 35                            |
| ALBUQUERQUE | 494,236         | 1,039,000          | 53                           | 131                           |
| FORT WORTH  | 624,067         | 950,000            | 8                            | NA                            |

**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

| <b>DEPARTMENT: ZOO</b>          |                        |                         |                                      |                         |
|---------------------------------|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>PROGRAM</b>                  | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
| <b>SUBFUND 101-GENERAL FUND</b> |                        |                         |                                      |                         |
| 52010245-ZOO ADMINISTRATION     | 2,443,340              | 2,792,584               | 2,809,131                            | 3,098,587               |

|                                    |         |         |         |         |
|------------------------------------|---------|---------|---------|---------|
| <b>SUBFUND 245-ZOO OPERATIONS</b>  |         |         |         |         |
| 52152001-ZOO GATE REVENUE ADMIN.   | 381,259 | 990,755 | 803,355 | 967,925 |
| 52152002-ZOO FACILITIES            | 130,061 | 0       | -14     | 0       |
| 52152003-ZOO ANIMAL CARE           | 26,289  | 0       | -500    | 0       |
| 52152004-ZOO COMMUNITY PROGRAMS    | 31,997  | 0       | 0       | 0       |
| 52152005-ZOO ANIMAL HEALTH & NUTR. | 183,348 | 0       | 0       | 0       |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b> ZOO  | <b>FUNCTION:</b><br>ANIMAL CARE & WELLNESS |
| <b>FUNCTION GOALS:</b><br><br>Provide animal nutritional and medical care, diversity, husbandry, programming, and exhibitry for the collection. |  |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Provide quality animal care and husbandry for the Zoo's collection.</li> <li>➤ Provide quality exhibit and off-exhibit space for the Zoo's animal collection and customer satisfaction.</li> <li>➤ Provide positive reinforcement related to husbandry procedures and enrichment programs for collection of animals.</li> <li>➤ Monitor animal health and maintain a preventive medicine and nutritional program for the collection.</li> <li>➤ Meet or exceed standards of care for captive wildlife as specified by the American Association of Zoo Veterinarians, Association of Zoo and Aquariums, and USDA.</li> <li>➤ Monitor animal health in collection animals and free-ranging wildlife found on zoo.</li> </ul> |

| <b>Performance Measures</b>          | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|--------------------------------------|------------------------|------------------------|---------------------------|
| Improved exhibit & off-exhibit areas | 3                      | 5                      | 10                        |
| Species receiving conditioning       | 35                     | 37                     | 40                        |
| Species receiving enrichment         | 80                     | 82                     | 85                        |
| Physical Examinations                | 350                    | 300                    | 350                       |
| Quarantine Numbers                   | 60                     | 8                      | 5                         |
| Percent USDA Inspections Passed      | 100%                   | 100%                   | 100%                      |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |   |
|--|---|
| <b>DEPARTMENT:</b> ZOO   | <b>FUNCTION:</b><br>EDUCATION & SUPPORT |
| <b>FUNCTION GOALS:</b><br><br>Provide educational programs and Support Services. |   |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Promote the zoo and educate the public about the zoo, wildlife, plants, ecology and the environment.</li> <li>➤ Provide training to staff and volunteers on zoo, animal and related safety policy, and procedures.</li> <li>➤ Establish safety program with required inspections and attendance at training sessions.</li> <li>➤ Reduce unscheduled breakdowns and repairs.</li> </ul> |

| <b>Performance Measures</b>              | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|--|------------------------|------------------------|---------------------------|
| Education programs                       | 10                     | 11                     | 14                        |
| Program Presentations                    | 305                    | 364                    | 370                       |
| Direct student contacts                  | 23,441                 | 18,661                 | 24,000                    |
| Monthly safety meetings                  | 10                     | 8                      | 12                        |
| Percentage Attendance safety meeting     | 90%                    | 75%                    | 100%                      |
| Lost man hours                           |                        |                        |                           |
| Injury Related Absences                  | 2,200 hours            | 2,480 hours            | 1,240 hours               |
| Unscheduled mechanical systems breakdown | 20                     | 8                      | 8                         |
| Unscheduled vehicle service              | 10                     | 6                      | 6                         |



# Library

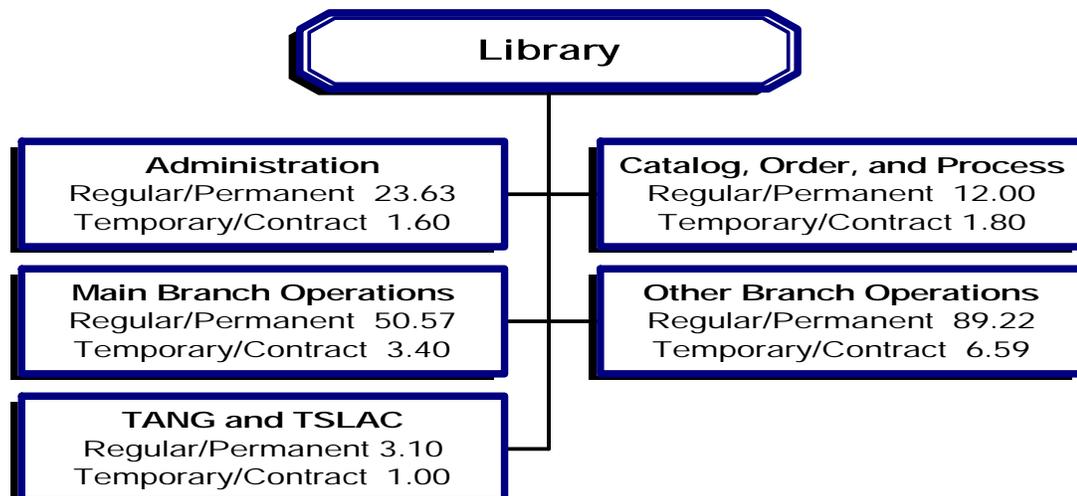
## Mission Statement

The El Paso Public Library is committed to serving our diverse community through full access to information, entertainment, and life-long learning.

| <b><i>Budget Summary</i></b>      | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-----------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services                 | 5,083,587              | 5,729,607                        | 6,551,810               |
| Contractual Services              | 258,204                | 320,253                          | 409,831                 |
| Materials/Supplies                | 176,118                | 180,038                          | 680,356                 |
| Operating Expenditures            | 110,466                | 86,154                           | 105,433                 |
| Non-Operating/Intergovt. Exp      | 0                      | 0                                | 0                       |
| Internal Transfers                | 0                      | 0                                | 0                       |
| Capital Outlay                    | 189,769                | 185,346                          | 151,243                 |
| <b><i>Total Appropriation</i></b> | <b>5,818,144</b>       | <b>6,501,398</b>                 | <b>7,898,673</b>        |

| <b><i>Source of Funds</i></b> | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund            | 5,362,822              | 6,001,586                        | 7,423,889               |
| 219 - Literacy/Library Svcs   | 444,118                | 434,141                          | 449,084                 |
| 254 - Library                 | 11,204                 | 65,671                           | 25,700                  |
| 704 - Copy Center             | 0                      | 0                                | 0                       |
| <b><i>Total Funds</i></b>     | <b>5,818,144</b>       | <b>6,501,398</b>                 | <b>7,898,673</b>        |

| <b><i>Positions</i></b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|--------------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary              | 165.99                  | 188.81                  | 188.81                  |
| Grant Funded                   | 4.50                    | 4.10                    | 4.10                    |
| <b><i>Total Authorized</i></b> | <b>170.49</b>           | <b>192.91</b>           | <b>192.91</b>           |



## LIBRARY

### KEY PERFORMANCE MEASURES:

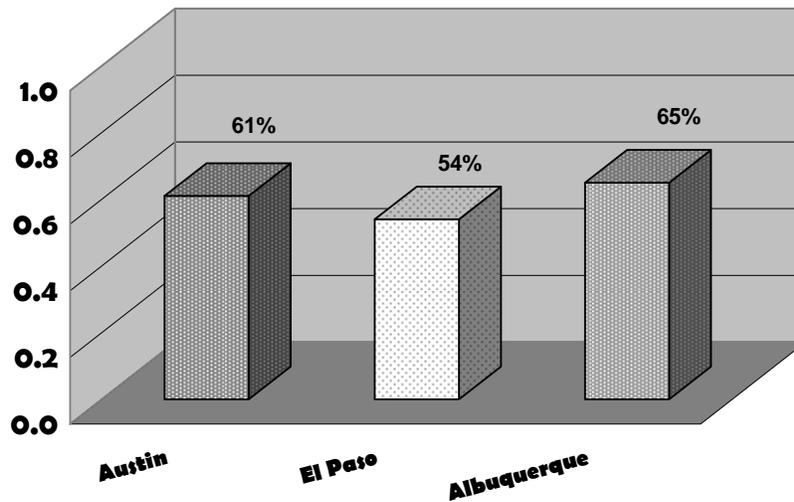
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARD GOALS AND OBJECTIVES.

| NUMBER OF ANNUAL PATRON VISITS |           |
|--------------------------------|-----------|
| EL PASO, TX                    | 1,724,893 |
| ALBUQUERQUE, NM                | 2,089,730 |
| AUSTIN, TX                     | 3,140,082 |
| FORT WORTH, TX                 | 2,510,300 |
| TUCSON, AZ                     | 6,500,000 |

SOURCE: OMB Survey, September 2006

### CITY COMPARATIVE INFORMATION

#### Cardholders as Percent of Population



| CITY        | 2005 Population | Daily Visitors | Number of Reference Questions Answered | Number of Reference Materials Loaned | Service Hours per Week |
|-------------|-----------------|----------------|--|--------------------------------------|------------------------|
| EL PASO     | 598,590         | 5,750          | 1,735,638                              | 2,228,466                            | 482                    |
| ALBUQUERQUE | 494,236         | 6,966          | 572,287                                | 4,178,204                            | 755                    |
| AUSTIN      | 690,252         | 10,143         | 159,289                                | 3,355,351                            | 1,066                  |
| FORT WORTH  | 624,067         | 8,368          | 1,169,761                              | 4,000,000                            | 696                    |
| TUCSON      | 494,353         | 21,667         | 920,000                                | 6,100,000                            | NA                     |

**FUNCTION SUMMARY  
DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: LIBRARY**

| PROGRAM                            | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|------------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 101-GENERAL FUND</b>    |                |                 |                             |                 |
| 53010201-LIBRARY ADMINISTRATION    | 1,286,337      | 1,442,865       | 1,370,651                   | 1,502,485       |
| 53010202-CATALOGING, ORDER, PERIOD | 604,549        | 624,339         | 591,307                     | 1,098,245       |
| 53010204-MEMORIAL BRANCH OPER      | 129,754        | 120,354         | 158,052                     | 152,424         |
| 53010206-ARMIJO BRANCH OPERATIONS  | 191,262        | 156,708         | 197,185                     | 157,566         |
| 53010207-R. BURGESS BRANCH OPER    | 348,031        | 351,216         | 320,428                     | 395,666         |
| 53010208-CIELO VISTA BRANCH OPER   | 102,773        | 178,107         | 145,239                     | 252,596         |
| 53010209-CLARDY FOX BRANCH OPER    | 203,518        | 202,521         | 199,250                     | 196,089         |
| 53010210-I. SCHWARTZ BRANCH OPER   | 288,414        | 265,269         | 261,658                     | 289,732         |
| 53010211-LOWER VALLEY BRANCH OPER  | 173,223        | 360,065         | 307,345                     | 340,740         |
| 53010212-WESTSIDE BRANCH OPER      | 267,077        | 250,407         | 270,646                     | 253,431         |
| 53010213-YSLETA BRANCH OPERATIONS  | 252,324        | 200,295         | 233,299                     | 266,180         |
| 53010214-EASTSIDE REGIONAL LIBRARY | 0              | 326,403         | 99,715                      | 352,156         |
| 53010329-LIBRARY OPER DOWNTOWN     | 1,301,191      | 1,613,042       | 1,514,766                   | 1,744,079       |
| 53010361-WESTSIDE REGIONAL LIBRARY | 214,369        | 400,629         | 332,045                     | 422,500         |

|   |         |         |         |         |
|---|---------|---------|---------|---------|
| <b>SUBFUND 219-LITERACY/LIBRARY SRVCS</b> |         |         |         |         |
| 53150006-TEXAS STATE LIBRARY GRANTS       |         |         |         |         |
| <i>G530703-TLSAC-SYSTEMS FY07</i>         | 373,511 | 382,820 | 70,461  | 392,870 |
| <i>G530709-TANG GRANT FY07</i>            | 70,607  | 72,758  | 363,680 | 56,214  |

|                               |        |        |        |        |
|-------------------------------|--------|--------|--------|--------|
| <b>SUBFUND 254-LIBRARY</b>    |        |        |        |        |
| 53153053-RESTRICTED DONATIONS | 11,204 | 21,700 | 65,671 | 25,700 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                                    |
|--|------------------------------------|
| <b>DEPARTMENT:</b> LIBRARY   | <b>FUNCTION:</b><br>LIBRARY SYSTEM |
| <b>FUNCTION GOALS:</b><br>The El Paso Public Library is committed to serving our diverse community through full access to information, entertainment, and lifelong learning. |                                    |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Support access to the Internet and other computer resources from 600 public access computers.</li> <li>➤ Provide timely and accurate responses to 1.5 million requests for information assisting residents in person and by telephone.</li> <li>➤ Increase the number of customers using all libraries including the NW Community library and the bookmobile by 10% for a total of 2,028,804 visits in FY07.</li> <li>➤ Ensure the availability of books and reference materials as required to meet the expanded demand of the community and all users.</li> <li>➤ Increase the number of library cardholders by 10%</li> <li>➤ Increase the number of persons attending programs and classes by 10% to improve the literacy rate.</li> </ul> |

| <b>Performance Measures</b>              | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|--|--------------------|--------------------|-----------------------|
| Number of persons entering the libraries | 1,724,893          | 1,844,367          | 2,028,804             |
| Number of materials used                 | 2,226,466          | 2,071,336          | 2,500,000             |
| Number of information requests           | 1,535,705          | 1,234,642          | 1,535,000             |
| Number of cardholders                    | 290,349            | 319,863            | 351,849               |
| Number of computer users                 | 313,679            | 383,306            | 421,637               |
| Total weekly hours of operation          | 480                | 508                | 588                   |
| Total program attendance annually        | 112,917            | 73,888             | 113,000               |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |   |
|---|---|
| <b>DEPARTMENT:</b> LIBRARY  | <b>FUNCTION:</b> TX TRANS<br>PECOS LIBRARY SYSTEM |
| <p><b>FUNCTION GOALS:</b></p> <p>To improve the quality and depth of library materials, programs, and services to the public throughout the nine-county Texas regions served.</p> |   |

|   |
|---|
| <p><b>FUNCTION OBJECTIVES:</b></p> <ul style="list-style-type: none"> <li>➤ Assist in management and planning by providing information and consulting services.</li> <li>➤ Encourage professional development to staff and community by providing continuing education opportunities in the form of workshops.</li> <li>➤ Provide funds and consultation services for the purchase of library materials to support and enhance information available to the public.</li> <li>➤ Help member libraries with grant writing and development.</li> </ul> |
|---|

| <b>Performance Measures</b>              | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|--|------------------------|------------------------|---------------------------|
| Number of training workshops             | 12                     | 10                     | 12                        |
| Number of books/other materials acquired | 9,635                  | 6,000                  | 6,300                     |
| Number of consultant hours               | 1,322                  | 1,300                  | 1,350                     |
| Number of staff assisted - TANG grant    | 250                    | 280                    | 295                       |



# Dept. of Museums & Cultural Affairs

## Mission Statement

The City of El Paso Department of Museums & Cultural Affairs assists in developing a world-class art community in El Paso, Texas.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 1,733,891              | 1,816,781                        | 2,417,396               |
| Contractual Services         | 570,757                | 500,458                          | 791,319                 |
| Materials/Supplies           | 128,977                | 127,348                          | 164,109                 |
| Operating Expenditures       | 90,256                 | 121,716                          | 166,620                 |
| Non-Operating/Intergovt. Exp | 237,094                | 312,119                          | 376,127                 |
| Internal Transfers           | 33,290                 | 0                                | 0                       |
| Capital Outlay               | 29,499                 | 19,350                           | 25,000                  |
| <b>Total Appropriation</b>   | <b>2,823,764</b>       | <b>2,897,772</b>                 | <b>3,940,571</b>        |

| <b>Source of Funds</b>                  | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|---|------------------------|----------------------------------|-------------------------|
| 101 - General Fund                      | 1,863,726              | 1,908,434                        | 2,183,765               |
| 107 - CVB Performing Arts               | 305,565                | 447,878                          | 810,000                 |
| 209/219 - Literacy Services             | 84,704                 | 27,357                           | 53,401                  |
| 216/226 - Social Services               | 0                      | 31,211                           | 46,113                  |
| 256 - Tom Lea Endowment                 | 0                      | 0                                | 5,000                   |
| 257 - Museum Restricted Fund            | 243,389                | 149,185                          | 217,612                 |
| 270 - ARD Restricted                    | 40,903                 | 89,149                           | 79,597                  |
| 468 - FY2003 Certificates               | 0                      | 0                                | 62,126                  |
| 803 - Lipscomb Museum Acq.              | 19,140                 | 14,350                           | 25,000                  |
| 805 - Museum Trusts                     | 105,529                | 100,657                          | 132,505                 |
| 810 - Restricted Fund                   | 160,808                | 126,796                          | 149,452                 |
| 817 - History Museum Mem Restricted     | 0                      | 0                                | 10,000                  |
| 818 - History Museum General Restricted | 0                      | 0                                | 10,000                  |
| 819 - Archeology Museum Mem Restricted  | 0                      | 2,643                            | 5,000                   |
| 820 - Archeology Museum Gen Restricted  | 0                      | 112                              | 1,000                   |
| 821 - History Museum Donations          | 0                      | 0                                | 150,000                 |
| <b>Total Funds</b>                      | <b>2,823,764</b>       | <b>2,897,772</b>                 | <b>3,940,571</b>        |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 48.10                   | 54.10                   | 56.25                   |
| Grant Funded            | 3.00                    | 3.00                    | 2.50                    |
| <b>Total Authorized</b> | <b>51.10</b>            | <b>57.10</b>            | <b>58.75</b>            |



**Actuals FY05/FY06 include Museums**

**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: DEPARTMENT OF MUSEUMS & CULTURAL AFFAIRS**

| <b>PROGRAM</b>                     | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
|------------------------------------|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>SUBFUND 101-GENERAL FUND</b>    |                        |                         |                                      |                         |
| 54010249-ART MUSEUM ADMINISTRATION | 741,971                | 668,775                 | 751,565                              | 840,004                 |
| 54010250-MUSEUM EDUCATION          | 126,005                | 127,410                 | 144,415                              | 158,270                 |
| 54010331-ART MUSEUM CURATORIAL     | 201,745                | 218,852                 | 236,540                              | 263,070                 |
| 55010299-ARTS & CULTURE ADMIN.     | 430,792                | 441,549                 | 350,818                              | 246,990                 |
| 56010252-HISTORY MUSEUM ADMIN.     | 190,650                | 273,296                 | 230,631                              | 444,854                 |
| 58010251-MUSEUM OF ARCHAEOLOGY     | 172,563                | 205,568                 | 194,465                              | 230,577                 |

|   |         |         |         |         |
|---|---------|---------|---------|---------|
| <b>SUBFUND 107-CONV &amp; PERF ARTS CTR</b> |         |         |         |         |
| 55010302-ART-DIRECT FUNDING                 | 70,834  | 0       | 0       | 0       |
| 55010303-ART PROGRAMMING                    | 234,731 | 460,000 | 447,878 | 810,000 |

|   |        |        |        |        |
|---|--------|--------|--------|--------|
| <b>SUBFUND 209/219-LITERACY-LIBRARY</b> |        |        |        |        |
| 54150061-MUSEUM GRANTS                  |        |        |        |        |
| <i>G540502-ARTS EDUCATION GRANT</i>     | 0      | 0      | 0      | 7,401  |
| <i>G540503-TEXAS FLAGS &amp; CRAFTS</i> | 4,064  | 0      | 0      | 0      |
| <i>G540601-EXHIBITIONS FY06</i>         | 0      | 0      | 0      | 6,000  |
| <i>G540602-ARTS IN EDUCATION FY06</i>   | 0      | 4,530  | 0      | 0      |
| 55150003-ARTS & CULTURE GRANTS          |        |        |        |        |
| <i>G550403-ARTS IN EDUCATION FY04</i>   | 0      | 0      | 0      | 0      |
| <i>G550505-NEA DISCOVERY FY05</i>       | 0      | 0      | 0      | 0      |
| <i>G550509-HAF-WOS INTERNAT'L FY05</i>  | 3,750  | 0      | 0      | 0      |
| <i>G550510-NEFA S.MARSHALL FY05</i>     | 5,000  | 0      | 0      | 0      |
| <i>G550516-EPISD ARTS IN EDUCATION</i>  | 3,000  | 0      | 0      | 0      |
| <i>G550517-YISD ARTS IN EDUCATION</i>   | 5,000  | 0      | 0      | 0      |
| <i>G550518-ACD STRATEGIC PLAN FY05</i>  | 20,000 | 0      | 0      | 0      |
| <i>G550601-TCA CORE FY06</i>            | 10,206 | 15,000 | 0      | 15,000 |
| <i>G550602-TCA SUB GRANT FY06</i>       | 33,684 | 35,000 | 27,357 | 25,000 |

|  |   |       |       |       |
|--|---|-------|-------|-------|
| <b>SUBFUND 216/226-SOCIAL SERVICES</b> |   |       |       |       |
| 55150003-ARTS & CULTURE GRANTS         |   |       |       |       |
| <i>G550603-HEARTLAND ARTS FUND</i>     | 0 | 4,950 | 5,925 | 5,900 |

**FUNCTION SUMMARY  
DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: DEPARTMENT OF MUSEUMS & CULTURAL AFFAIRS**

| PROGRAM                                   | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|---|----------------|-----------------|-----------------------------|-----------------|
| <i>G550604-NAT'L ENDOWMENT FOR ARTS</i>   | 0              | 15,000          | 12,000                      | 12,000          |
| <i>G550611-BOEING CORP-MUS RANCH</i>      | 0              | 2,500           | 0                           | 0               |
| <i>G550612-STATE NAT'L BANK-MUS</i>       | 0              | 3,000           | 0                           | 0               |
| 54150078-MUSEUM SCHOOL SERVICES           |                |                 |                             |                 |
| <i>G540109-SCHOOL SRVC PRIVATE AWARDS</i> | 37,441         | 33,220          | 13,286                      | 28,213          |

| <b>SUBFUND 256-TOM LEA ENDOWMENT</b> |   |   |   |       |
|--------------------------------------|---|---|---|-------|
| 54153017-ART MUSEUM MISC PROJECTS    | 0 | 0 | 0 | 5,000 |

| <b>SUBFUND 257-MUSEUM RESTRICTED FUND</b> |         |         |        |         |
|---|---------|---------|--------|---------|
| 54154001-MUSEUM RESTRICTED FUNDS          |         |         |        |         |
| <i>G540006-MUSEUM GENERAL RESTRICTED</i>  | 137,418 | 103,426 | 81,695 | 114,909 |
| <i>G540007-MUSEUM INSTRUCTION</i>         | 68,531  | 69,500  | 67,490 | 87,309  |
| <i>G540008-FIREMAN BY LIUS JIMENEZ</i>    | 0       | 0       | 0      | 1,909   |
| <i>G540108-MU01 OLGA RODERICK</i>         | 0       | 0       | 0      | 5,000   |
| 54154002-MUSEUM RESTRICTED FUNDS          |         |         |        |         |
| <i>G540009-HISTORY MUSEUM GIFT SHOP</i>   | 0       | 8,000   | 0      | 8,485   |

| <b>SUBFUND 270-ART RESTRICTED</b> |        |        |        |        |
|-----------------------------------|--------|--------|--------|--------|
| 55150071-ART RESTRICTED FUND      | 40,903 | 73,990 | 89,149 | 79,597 |

| <b>SUBFUND 468-FY2003 CERTIFICATES</b> |   |   |   |        |
|--|---|---|---|--------|
| 55260001-COS 2% ARTWORKS               | 0 | 0 | 0 | 62,126 |

| <b>SUBFUND 803-LIPSCOMB MUSEUM ACQ</b> |        |        |        |        |
|--|--------|--------|--------|--------|
| 54500024-ACQUISITIONS RESTRICTED       | 19,140 | 22,850 | 14,350 | 25,000 |

| <b>SUBFUND 805-MUSEUM TRUSTS</b>  |         |         |         |         |
|-----------------------------------|---------|---------|---------|---------|
| 54500025-ART MEMBER RESTRICT FUND | 105,529 | 107,362 | 100,657 | 132,505 |

**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: DEPARTMENT OF MUSEUMS & CULTURAL AFFAIRS**

| PROGRAM                           | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|-----------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 810-RESTRICTED</b>     |                |                 |                             |                 |
| 54500028-ART MUSEUM GIFT SHOP     | 136,115        | 134,002         | 106,265                     | 118,852         |
| 54500031-WILDERNESS MUS GIFT SHOP | 24,693         | 25,600          | 20,531                      | 30,600          |

|   |   |       |   |        |
|---|---|-------|---|--------|
| <b>SUBFUND 817-HISTORY MEM RESTRICTED</b> |   |       |   |        |
| 54154002-HISTORY MUSEUM MEM RESTR         | 0 | 6,000 | 0 | 10,000 |

|   |   |       |   |        |
|---|---|-------|---|--------|
| <b>SUBFUND 818-HISTORY GEN RESTRICTED</b> |   |       |   |        |
| 54154002-HISTORY MUSEUM GEN RESTR         | 0 | 2,000 | 0 | 10,000 |

|   |   |       |       |       |
|---|---|-------|-------|-------|
| <b>SUBFUND 819-ARCHEOLOGY MEM RESTR</b> |   |       |       |       |
| 54500023-ARCHEOLOGY MEM RESTRICTED      | 0 | 5,000 | 2,643 | 5,000 |

|   |   |        |     |       |
|---|---|--------|-----|-------|
| <b>SUBFUND 820-ARCHEOLOGY GEN RESTR</b> |   |        |     |       |
| 54500023-ARCHEOLOGY GEN RESTRICTED      | 0 | 10,000 | 112 | 1,000 |

|   |   |   |   |         |
|---|---|---|---|---------|
| <b>SUBFUND 821-HISTORY MUSEUM DONATIONS</b> |   |   |   |         |
| 54154002-HISTORY MUSEUM DONATIONS           | 0 | 0 | 0 | 150,000 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b> MUSEUMS & CULTURAL AFFAIRS   | <b>FUNCTION:</b> ARTISTIC & CULTURAL PROGRAMMING |
| <b>FUNCTION GOALS:</b><br>Provide a wide spectrum of cultural opportunities to tourists and to the citizens of El Paso, through the presentation of unique culturally diverse programs. |  |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>&gt; Manage, contract, promote, and present high quality and diverse educational and commissioned programs.</li> <li>&gt; To increase public awareness and participation by furthering promotional efforts and encouraging the development of local artists.</li> </ul> |

| <b>Performance Measures</b>         | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|
| Total Number of Attendees at Events | 50/90,000              | 25/150,000             | 25/175,000                |
| Art Exhibits / Attendance           | 9/16,000               | 5/18,000               | 5/18,000                  |
| Co-sponsored events                 | 15                     | 15                     | 15                        |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b> MUSEUMS & CULTURAL AFFAIRS | <b>FUNCTION:</b> DIRECT FUNDING & GRANTS |
|---|--|

**FUNCTION GOALS:**  
 Provide direct financial assistance and support to art organizations and fund significant cultural events in El Paso.

- FUNCTION OBJECTIVES:**
- Administer funding to optimize resources available for artistic performances and events.
  - Educate all local applicants and artist with funding Guidelines.

| <b>Performance Measures</b>                     | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|---|------------------------|------------------------|---------------------------|
| # of Organizations awarded grants & attendance: | 26/304,490             | 22/308,581             | 25/400,000                |
| Minority Artists hired                          | 1,764                  | 1,800                  | 2,000                     |
| Local & Guest Artists hired                     | 2,238/608              | 2,300/625              | 2,500/650                 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                              |
|---|------------------------------|
| <b>DEPARTMENT: MUSEUMS &amp; CULTURAL AFFAIRS</b> | <b>FUNCTION: EXHIBITIONS</b> |
|---|------------------------------|

**FUNCTION GOALS:**

To educate Museum visitors through the use of the permanent collection and through changing exhibitions, lectures, films, and classes about the diverse and rich cultural heritage of this region.

- FUNCTION OBJECTIVES:**
- Provide educational program of lectures, films, workshops, symposia, and classes germane to the discipline of art and art history.
  - Conduct an aggressive acquisitions and donations campaign for paintings, sculptures, and artifacts relevant to the Museum’s mission.

| <b>Performance Measures</b> | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|-----------------------------|--------------------|--------------------|-----------------------|
| Visitors to Exhibitions     | 75,000             | 158,000            | 260,000               |
| Exhibits hosted at Museums  | 6                  | 12                 | 20                    |
| Acquisitions                | 45                 | 29                 | 40                    |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                                   |
|---|-----------------------------------|
| <b>DEPARTMENT: MUSEUMS &amp; CULTURAL AFFAIRS</b>   | <b>FUNCTION: MUSEUM EDUCATION</b> |
| <p><b>FUNCTION GOALS:</b></p> <p>To educate and serve the public by providing educational materials, services, and programs and also by providing outreach programs to surrounding schools.</p> |                                   |

|   |
|---|
| <p><b>FUNCTION OBJECTIVES:</b></p> <ul style="list-style-type: none"> <li>➤ Present educational programs consisting of tours, lectures, films, concerts, workshops, symposia, and classes relating to the Museums' exhibitions.</li> <li>➤ Expand variety of docent training programs.</li> <li>➤ Further enhance public awareness through the support of school related instructional programs.</li> </ul> |
|---|

| <b>Performance Measures</b>  | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|--|--------------------|--------------------|-----------------------|
| Enrollment in self-sustaining Art School/Camps                             | 1,000              | 940                | 1,200                 |
| Visitors from area schools (attendance)<br>(Toured with docents)           | 17,000             | 18,500             | 27,000                |
| Public Programs (attendance)<br>(lectures, film series, Family Days, etc.) | 5,000              | 7,100              | 10,500                |
| Volunteers Hours   | 1,500              | 3,000              | 4,500                 |
| Neighborhood Kids Programs   | 430                | 450                | 950                   |
| Programs for Teachers  | 650                | 570                | 950                   |

# Community and Human Development

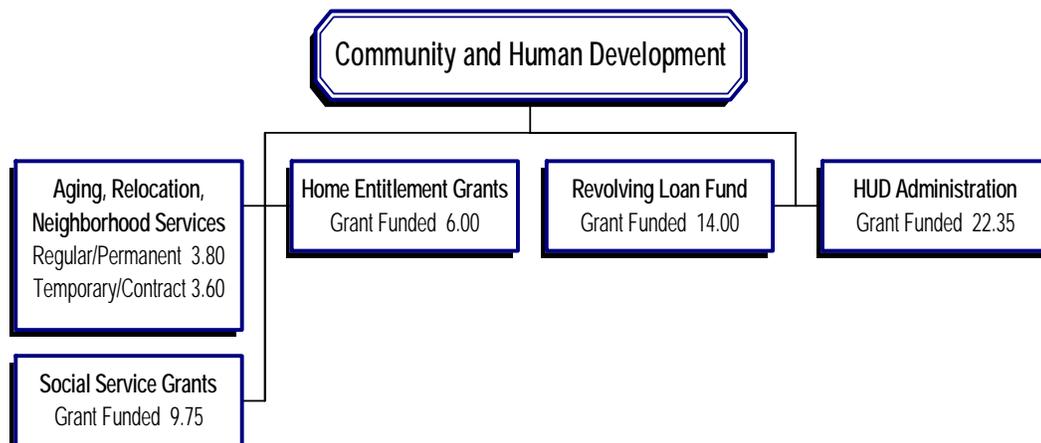
## Mission Statement

Serve as a catalyst for community partnerships, collaboration and change that will revitalize low income neighborhoods. Enhance human services. Expand housing opportunities and generally improve the quality of life for low and moderate income persons.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 2,391,391              | 2,501,485                        | 2910069                 |
| Contractual Services         | 273,621                | 333,350                          | 413205                  |
| Materials/Supplies           | 27,720                 | 31,831                           | 33260                   |
| Operating Expenditures       | 707,521                | 831,957                          | 925444                  |
| Non-Operating/Intergovt. Exp | 7,278,043              | 4,923,881                        | 6831919                 |
| Internal Transfers           | 0                      |                                  | 0                       |
| Capital Outlay               | 2,125,146              | 6,562,698                        | 5096127                 |
| <b>Total Appropriation</b>   | <b>12,803,442</b>      | <b>15,185,202</b>                | <b>16,210,024</b>       |

| <b>Source of Funds</b>       | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund           | 307,803                | 410,308                          | 563,770                 |
| 206 - Social Services        | 619,705                | 708,525                          | 796,170                 |
| 271 - CDBG Capital Projects  | 2,210,777              | 6,687,892                        | 5,354,647               |
| 272 - CDBG Social Projects   | 1,482,787              | 1,440,755                        | 1,330,336               |
| 274 - Emergency Shelter Grnt | 380,446                | 372,841                          | 373,045                 |
| 278 - HOME Entitlement       | 2,955,463              | (273,537)                        | 3,784,437               |
| 281 - Revolving Loan Funds   | 3,435,398              | 4,402,502                        | 2,400,000               |
| 282 - HUD Administration     | 1,411,063              | 1,435,916                        | 1,607,619               |
| <b>Total Funds</b>           | <b>12,803,442</b>      | <b>15,185,202</b>                | <b>16,210,024</b>       |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 3.50                    | 5.80                    | 7.40                    |
| Grant Funded            | 56.50                   | 54.20                   | 52.10                   |
| <b>Total Authorized</b> | <b>60.00</b>            | <b>60.00</b>            | <b>59.50</b>            |



**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: COMMUNITY DEVELOPMENT**

| PROGRAM                               | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|---------------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 101-GENERAL FUND</b>       |                |                 |                             |                 |
| 71010264-CD AGING SERVICES            | 160,768        | 181,472         | 163,155                     | 134,684         |
| 71010275-ACCESSIBILITY COMPL. GEN FND | 98,355         | 0               | 0                           | 0               |
| 71010276-RELOCATION SERVICES-GEN FND  | 48,680         | 47,474          | 53,240                      | 51,882          |
| 71010277-NEIGH SEVC CONSERVATION      | 0              | 55,083          | 111,549                     | 377,204         |
| 71010278-QOL GRANTS WRITING           | 0              | 155,112         | 82,364                      | 0               |

|   |         |         |         |         |
|---|---------|---------|---------|---------|
| <b>SUBFUND 206-SOCIAL SERVICES</b>        |         |         |         |         |
| 71150005-FEDERAL SOCIAL SERVICE GRNTS     |         |         |         |         |
| <i>G7107FG/CDBG-CDBG FUNDED FY07</i>      | 0       | 25,000  | 25,000  | 28,473  |
| <i>G7107FG/CITY-CITY FUNDED FY07</i>      | 48,460  | 58,963  | 44,500  | 58,963  |
| <i>G7107FG/FEDR-FEDERALLY FUNDED FY07</i> | 427,199 | 487,851 | 450,826 | 491,900 |
| <i>G7107FG/STAT-STATE FUNDED FY07</i>     | 3,211   | 3,211   | 3,211   | 3,211   |
| <i>G7107RS/CITY-CITY FUNDED FY07</i>      | 55,965  | 75,721  | 42,760  | 75,721  |
| <i>G7107RS/FEDR-FEDERALLY FUNDED FY07</i> | 56,898  | 108,466 | 114,256 | 109,930 |
| <i>G7107RS/STAT-STATE FUNDED FY07</i>     | 27,972  | 27,972  | 27,972  | 27,972  |

|   |         |         |         |           |
|---|---------|---------|---------|-----------|
| <b>SUBFUND 271-CDBG CAPITAL PROJECTS</b>  |         |         |         |           |
| 71150047-HUD CD ADMINISTRATION            |         |         |         |           |
| <i>G7132CD/0006-HOMELESS GRNTS PLNR</i>   | 0       | 0       | 53      | 69,972    |
| 71150069-CDBG CAPITAL PROJTS-RENOV.       |         |         |         |           |
| <i>G7128CD/0008-BORDERLAND IV &amp; V</i> | 96,273  | 0       | 0       | 1,192,048 |
| <i>G7129CD/0024-KELTNER AVE.</i>          | 137,858 | 0       | 0       | 0         |
| <i>G7129CD/0034-SAN ANTONIO AVE.</i>      | 675,614 | 0       | 0       | 0         |
| <i>G7129CD/0038-CITY CURB CUTS</i>        | 205,379 | 0       | 0       | 0         |
| <i>G7130CD/0006-EPR FACILITY</i>          | 19,530  | 0       | 0       | 0         |
| <i>G7130CD/0007-EP LIGHTHOUSE</i>         | 48,630  | 0       | 0       | 0         |
| <i>G7130CD/0008-SAN VICENTE</i>           | 2,551   | 0       | 0       | 0         |
| <i>G7130CD/0009-EMR NITE</i>              | 124,290 | 0       | 0       | 0         |
| <i>G7130CD/0010-TRAFFIC CONTROL</i>       | 68,488  | 0       | 0       | 0         |
| <i>G7130CD/0011-W/SIDE HEALTH</i>         | 24,053  | 0       | 0       | 0         |
| <i>G7130CD/0012-HENDERSON CENTER</i>      | 11,779  | 0       | 0       | 0         |
| <i>G7130CD/0013-RUBY COATES</i>           | 68,415  | 869,381 | 920,121 | 103,011   |
| <i>G7130CD/0014-MESA TERRACE</i>          | 22,933  | 0       | 0       | 0         |
| <i>G7130CD/0015-CARIBE PARK</i>           | 12,892  | 0       | 0       | 0         |
| <i>G7130CD/0016-CAPISTRANO PARK</i>       | 37,218  | 0       | 0       | 0         |
| <i>G7130CD/0017-BOYS CLUB PARK</i>        | 29,971  | 0       | 0       | 67,440    |
| <i>G7130CD/0018-SOUTH EL PASO SR CTR</i>  | 10,943  | 0       | 0       | 0         |
| <i>G7130CD/0019-HOUSING-SERVICES</i>      | 34,050  | 0       | 0       | 0         |

**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: COMMUNITY DEVELOPMENT**

| <b>PROGRAM</b>                                    | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
|---|------------------------|-------------------------|--------------------------------------|-------------------------|
| <i>G7130CD/0020-HOUSING SERVICES-YMCA</i>         | 39,329                 | 0                       | 0                                    | 0                       |
| <i>G7130CD/0021-SEQUOIA COURT</i>                 | 30,006                 | 0                       | 0                                    | 0                       |
| <i>G7130CD/0022-TEAKWOOD ROAD</i>                 | 32,192                 | 447,614                 | 241,150                              | 0                       |
| <i>G7130CD/0023-DORBANDT CIRCLE</i>               | 25,598                 | 1,030,929               | 803,742                              | 0                       |
| <i>G7130CD/0024-VERDELAND</i>                     | 0                      | 1,448,723               | 1,213,559                            | 0                       |
| <i>G7130CD/0025-LADRILLO PLACE</i>                | 172                    | 0                       | 0                                    | 0                       |
| <i>G7130CD/0026-6TH AVENUE STREET</i>             | 54,622                 | 748,485                 | 792,052                              | 86,952                  |
| <i>G7130CD/0027-CNTR AGAINST VIOLENCE</i>         | 303,252                | 0                       | 0                                    | 0                       |
| <i>G7130CD/0028-SAN ANTONIO PHASE II</i>          | 91,155                 | 1,279,791               | 935,014                              | 0                       |
| <i>G7130CD/0029-LA FE CARE CENTER</i>             | 3,584                  | 506,893                 | 335,080                              | 0                       |
| <i>G7131CD/0006-COALITION FOR HOMELESS</i>        | 0                      | 69,972                  | 58,501                               | 0                       |
| <i>G7131CD/0007-UNITED CEREBRAL PALSY</i>         | 0                      | 35,750                  | 28,219                               | 0                       |
| <i>G7131CD/0008-YWCA 1<sup>ST</sup> HOMEBUYER</i> | 0                      | 39,329                  | 39,329                               | 0                       |
| <i>G7131CD/0013-YSLETA LIBRARY EXP.</i>           | 0                      | 75,150                  | 39,231                               | 0                       |
| <i>G7131CD/0014-YSLETA SKATE PARK</i>             | 0                      | 594,604                 | 90,647                               | 0                       |
| <i>G7131CD/0015-DAVIS DR. &amp; DRAINAGE</i>      | 0                      | 1,078,876               | 79,302                               | 0                       |
| <i>G7131CD/0017-CENTRAL FIRE STATION</i>          | 0                      | 679,832                 | 0                                    | 0                       |
| <i>G7131CD/0018-ESTRELLA PARK IMPRMNTS.</i>       | 0                      | 245,956                 | 45,995                               | 0                       |
| <i>G7131CD/0019-OPPORTUNITY CENTER</i>            | 0                      | 319,761                 | 319,761                              | 0                       |
| <i>G7131CD/0020-EPRC FACILITY PHASE 2</i>         | 0                      | 134,070                 | 100,383                              | 0                       |
| <i>G7131CD/0021-CITYWIDE CURB CUTS</i>            | 0                      | 90,117                  | 200,205                              | 0                       |
| <i>G7131CD/0022-SAN JUAN SENIOR CENTER</i>        | 0                      | 184,101                 | 94,891                               | 1,445,518               |
| <i>G7131CD/0023-NATIONS TOBIN PARK</i>            | 0                      | 70,531                  | 238,675                              | 0                       |
| <i>G7131CD/0024-RAWLINGS DENTAL CENTER</i>        | 0                      | 640,428                 | 111,982                              | 0                       |
| <i>G7132CD/0007-HOUSE COUNSELING</i>              | 0                      | 0                       | 0                                    | 35,750                  |
| <i>G7132CD/0008-YWCA 1ST HOMEBUYER</i>            | 0                      | 0                       | 0                                    | 42,000                  |
| <i>G7132CD/0011-PVCDC/ACTION TEXAS</i>            | 0                      | 0                       | 0                                    | 75,000                  |
| <i>G7132CD/0012-ALAMITO COMPLEX</i>               | 0                      | 0                       | 0                                    | 750,000                 |
| <i>G7132CD/0015-MILLER CIRCLE S&amp;D</i>         | 0                      | 0                       | 0                                    | 114,605                 |
| <i>G7132CD/0016-ORNDORFFDR S&amp;D</i>            | 0                      | 0                       | 0                                    | 108,308                 |
| <i>G7132CD/0017-EL BARRIO PARK IMP</i>            | 0                      | 0                       | 0                                    | 172,010                 |
| <i>G7132CD/0018-EPFD STATION 4&amp;9</i>          | 0                      | 0                       | 0                                    | 116,816                 |
| <i>G7132CD/0019-TOM LEA PARK</i>                  | 0                      | 0                       | 0                                    | 78,099                  |
| <i>G7132CD/0020-CAFV HVAC UPGRADES</i>            | 0                      | 0                       | 0                                    | 331,249                 |
| <i>G7132CD/0021-CHILD EMERG NURCTR</i>            | 0                      | 0                       | 0                                    | 27,844                  |
| <i>G7132CD/0022-AUDIBLE PEDESTRIAN</i>            | 0                      | 0                       | 0                                    | 252,340                 |
| <i>G7132CD/0023-CURBCUTS 32YR</i>                 | 0                      | 0                       | 0                                    | 224,901                 |
| <i>G7132CD/0024-EP PLAYGROUND EQUIP</i>           | 0                      | 0                       | 0                                    | 60,784                  |

**FUNCTION SUMMARY  
DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: COMMUNITY DEVELOPMENT**

| <b>SUBFUND 272-CDBG SOCIAL PROJECTS</b>       |           |           |           |           |
|---|-----------|-----------|-----------|-----------|
| 71150031-CDBG SOCIAL SERVICE PROJECTS         |           |           |           |           |
| <i>G7130SS/0001-0042-CDBG SS PROJECTS '05</i> | 1,457,254 | 0         | 0         | 0         |
| <i>G7131SS/0001-0050-CDBG SS PROJECTS '06</i> | 0         | 1,498,780 | 1,440,755 | 0         |
| <i>G7132SS/0001-0050-CDBG SS PROJECTS '07</i> | 0         | 0         | 0         | 1,330,336 |
| 71150047-HUD CD ADMINISTRATION                |           |           |           |           |
| <i>G7105FG/CDBG-CDBG FUNDED FY05</i>          | 25,533    | 0         | 0         | 0         |

| <b>SUBFUND 274-EMERGENCY SHELTER GRT</b>      |         |         |         |         |
|---|---------|---------|---------|---------|
| 71150033-CDBG EMERGENCY SHELTER GNT           |         |         |         |         |
| <i>G7130ES0001-0011-EMERG SHELTER GRT '05</i> | 380,446 | 0       | 0       | 0       |
| <i>G7131ES0001-0011-EMERG SHELTER GRT '06</i> | 0       | 374,384 | 372,841 | 0       |
| <i>G7132ES0001-0011-EMERG SHELTER GRT '07</i> | 0       | 0       | 0       | 373,045 |

| <b>SUBFUND 278-HOME ENTITLEMENT</b> |           |           |          |           |
|-------------------------------------|-----------|-----------|----------|-----------|
| 71150036-CDBG HOME ENTITLEMENT GRTS |           |           |          |           |
| <i>G7107HM-HOME PROGRAM FY07</i>    | 2,955,463 | 4,073,437 | -273,537 | 3,784,437 |

| <b>SUBFUND 281-REVOLVING LOAN FUNDS</b>   |           |           |           |           |
|---|-----------|-----------|-----------|-----------|
| 71150039-CDBG REVOLVING LOAN FUND         |           |           |           |           |
| <i>G710RLF/AD07-CDBG REVOLVING LOAN</i>   | 0         | 818,124   | 698,614   | 934,158   |
| <i>G710RLF/CDAH-CDA/HOUSING REHAB-RLF</i> | 1,982,107 | 181,876   | 3,077,996 | 265,842   |
| <i>G710RLF/HOME-HOME INVESTMENT RLF</i>   | 1,453,291 | 1,200,000 | 625,892   | 1,200,000 |

| <b>SUBFUND 282-HUD ADMINISTRATION</b>                  |           |           |           |           |
|--|-----------|-----------|-----------|-----------|
| 71150047-HUD CD ADMINISTRATION                         |           |           |           |           |
| <i>G7132CD/0002-32<sup>ND</sup> ADMINISTRATION '07</i> | 1,411,063 | 1,726,999 | 1,435,916 | 1,607,619 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |   |
|--|---|
| <b>DEPARTMENT: COMMUNITY DEVELOPMENT</b>   | <b>FUNCTION:<br/>CAPITAL IMPROVEMENTS</b> |
| <p><b>FUNCTION GOALS:</b></p> <p>To revitalize low and moderate-income neighborhoods through activities involving street and drainage, park, non-profit organization public facilities, and other infrastructure improvements.</p> |   |

|  |
|--|
| <p><b>FUNCTION OBJECTIVES:</b></p> <ul style="list-style-type: none"> <li>➤ Develop project scope for capital and infrastructure improvements.</li> <li>➤ Develop funding agreements with non-profit organizations.</li> <li>➤ Coordinate the implementation of the projects with appropriate City departments.</li> <li>➤ Carry out land acquisition as needed.</li> <li>➤ Monitor design, acquisition and construction activities until project completion.</li> </ul> |
|--|

| <b>Performance Measures</b>             | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|---|------------------------|------------------------|---------------------------|
| Develop new project scopes              | 14                     | 11                     | 12                        |
| Non-profit funding agreements finalized | 5                      | 4                      | 3                         |
| Parcels of land acquired                | 16                     | 10                     | 4                         |
| Projects underway                       | 26                     | 15                     | 26                        |
| Projects Completed                      | 8                      | 25                     | 18                        |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                                     |
|---|-------------------------------------|
| <b>DEPARTMENT: COMMUNITY DEVELOPMENT</b>  | <b>FUNCTION:<br/>AGING SERVICES</b> |
| <b>FUNCTION GOALS:</b>  |                                     |
| Develop new programs and enhance existing programs to improve the delivery of services to older El Pasoans while providing enrichment through significant community service work. |                                     |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Have 50% of active RSVP volunteers working at Programming for Impact stations.</li> <li>➤ Provide a minimum of 200,000 RSVP and 130,000 FGP volunteer service hours in the El Paso community.</li> <li>➤ Develop at least two new RSVP volunteer stations and two new FGP volunteer sites that address compelling needs in El Paso and re-evaluate existing sites.</li> <li>➤ Recruit new Foster Grandparent Program (FGP) volunteers as needed; provide 40 hours of pre-orientation training and an additional four hours of training each month.</li> <li>➤ Serve 250 seniors through RSVP's Calling Seniors program.</li> <li>➤ Provide 150 low-income seniors the opportunity to serve as Foster Grandparents (FGs).</li> </ul> |

| <b>Performance Measures</b>  | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|------------------------------|------------------------|------------------------|---------------------------|
| RSVP volunteers              | 1,800                  | 1,800                  | 1,800                     |
| RSVP volunteer service hours | 200,000                | 200,000                | 200,000                   |
| RSVP volunteer sites         | 20                     | 28                     | 25                        |
| RSVP new volunteer sites     | 6                      | 4                      | 2                         |
| FGP volunteers               | 97                     | 150                    | 150                       |
| FGP volunteer service hours  | 131,677                | 130,000                | 130,000                   |
| FGP volunteer sites          | 62                     | 65                     | 67                        |
| FGP new volunteer sites      | 1                      | 3                      | 2                         |
| Calling Seniors Program      | 200                    | 200                    | 250                       |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                              |
|---|------------------------------|
| <b>DEPARTMENT: COMMUNITY DEVELOPMENT</b>  | <b>FUNCTION:<br/>HOUSING</b> |
| <b>FUNCTION GOALS:</b>  |                              |
| Expand housing opportunities for low and moderate-income persons by increasing the stock of decent affordable rental and owner-occupied housing through a variety of federally-funded housing programs, by increasing the capacity of private non-profit housing organizations, and by promoting fair housing compliance and affirmative action.  |                              |
| <b>FUNCTION OBJECTIVES:</b>   |                              |
| <ul style="list-style-type: none"> <li>➤ Implement a Housing Rehabilitation Program for owner-occupied and investor-owned housing.</li> <li>➤ Provide a First-Time Homebuyer Assistance Program for low-income homebuyers.</li> <li>➤ Monitor housing activities by non-profit housing entities, including Community Base Development Organizations (CDBDO's), and Community Housing Development Organizations (CHDO's).</li> <li>➤ Provide technical assistance to enhance the capacity of non-profit housing organizations to funding applications and implementation of program projects.</li> </ul> |                              |

| <b>Performance Measures</b>               | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|---|------------------------|------------------------|---------------------------|
| Housing applications processed            | 150                    | 160                    | 170                       |
| Housing units rehabilitated/constructed   | 100                    | 120                    | 130                       |
| 1st-Time Homebuyers assisted              | 160                    | 180                    | 200                       |
| Non-profits provided technical assistance | 15                     | 15                     | 15                        |
| Fair Housing inquiries                    | 150                    | 150                    | 130                       |
| Fair Housing complaints processed         | 20                     | 25                     | 20                        |
| CHDO/CDBO activities completed            | 4                      | 3                      | 2                         |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |  |
|--|--|
| <b>DEPARTMENT: COMMUNITY DEVELOPMENT</b>   | <b>FUNCTION:<br/>NEIGHBORHOOD SERVICES PROGRAM</b> |
| <b>FUNCTION GOALS:</b>   |  |
| To develop and implement a Neighborhood Services Program that addresses the physical, economic, and social well being of residents and neighborhoods throughout the City of El Paso. |  |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Develop and implement five Neighborhood Conservation Area Plans and identify state, local and private resources.</li> <li>➤ Identify and initiate the revitalization of two neighborhoods.</li> <li>➤ Develop and offer two El Paso Neighborhood Leadership Academies serving approximately 90 residents annually.</li> <li>➤ Increase the number of recognized Neighborhood Associations by ten.</li> <li>➤ Develop a Neighborhood Outreach Program to encourage residents to participate in City government.</li> </ul> |

| <b>Performance Measures</b>              | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|--|--------------------|--------------------|-----------------------|
| Neighborhood meetings or public hearings | N/A                | 35                 | 75                    |
| Recognized Neighborhood Associations     | N/A                | 71                 | 81                    |
| Neighborhood Revitalization Strategies   | N/A                | N/A                | 2                     |
| Neighborhood Conservation Plans          | N/A                | N/A                | 5                     |
| Neighborhood Leadership Academy          | N/A                | N/A                | 2                     |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                                     |
|--|-------------------------------------|
| <b>DEPARTMENT: COMMUNITY DEVELOPMENT</b>   | <b>FUNCTION:</b><br>SOCIAL SERVICES |
| <b>FUNCTION GOALS:</b>   |                                     |
| Promote the effective and efficient delivery of homeless assistance and social services funded through available federal funds and improve the living environment for low and moderate-income persons. |                                     |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Develop Community Development Block Grant (CDBG) social service funding agreements with non-profit organizations.</li> <li>➤ Develop Emergency Shelter Grant (ESG) funding agreements with non-profit homeless service providers.</li> <li>➤ Plan the distribution of social service and homeless assistance funds through a process that requires collaboration among social service providers.</li> <li>➤ Monitor the performance of non-profit agencies receiving social service and homeless assistance funding to ensure compliance with federal regulations and benefit low-moderate income clientele.</li> </ul> |

| <b>Performance Measures</b>                    | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|--|------------------------|------------------------|---------------------------|
| CDBG Social Service Contracts                  | 46                     | 47                     | 44                        |
| ESG Contracts                                  | 11                     | 11                     | 11                        |
| Persons Assisted with CDBG Social Services     | 23,402                 | 16,654                 | 9,453                     |
| Persons Assisted with ESG Funds                | 7,080                  | 7,424                  | 7,420                     |
| Social Service and ESG Collaboratives          | 6                      | 6                      | 6                         |
| Programmatic Monitoring of Non-profit Agencies | 57                     | 58                     | 55                        |



# Police

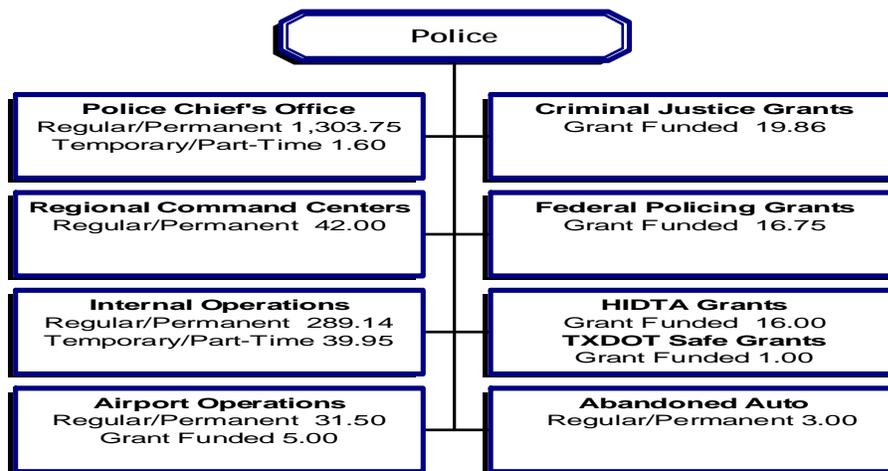
## Mission Statement

To provide services with integrity and dedication, to preserve life, to enforce the law, and to work in partnership with the community to enhance the quality of life in the City of El Paso.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 87,214,224             | 92,685,935                       | 95,732,575              |
| Contractual Services         | 4,230,624              | 4,365,785                        | 4,548,368               |
| Materials/Supplies           | 2,620,699              | 3,003,316                        | 3,627,796               |
| Operating Expenditures       | 3,279,094              | 2,633,096                        | 3,494,824               |
| Non-Operating/Intergovt. Exp | 462,985                | 458,951                          | 634,921                 |
| Internal Transfers           | 1,201,167              | 0                                | 0                       |
| Capital Outlay               | 397,659                | 827,427                          | 203,867                 |
| <b>Total Appropriation</b>   | <b>99,406,452</b>      | <b>103,974,510</b>               | <b>108,242,351</b>      |

| <b>Source of Funds</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund            | 94,459,028             | 98,146,002                       | 101,348,324             |
| 207/217 - Criminal Prevention | 1,486,102              | 1,706,386                        | 2,157,502               |
| 216 - Social Services         | 25,000                 | 0                                | 0                       |
| 248 - Police Confiscated Fnd  | 698,000                | 1,271,695                        | 370,000                 |
| 268 - Police Restricted       | 1,110,732              | 1,066,656                        | 1,819,491               |
| 601 - Airport Cost Centers    | 1,385,591              | 1,490,574                        | 2,106,220               |
| 608 - Non Capital Grants      | 241,999                | 293,197                          | 440,814                 |
| <b>Total Funds</b>            | <b>99,406,452</b>      | <b>103,974,510</b>               | <b>108,242,351</b>      |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 1,665.10                | 1,692.17                | 1,710.94                |
| Grant Funded            | 88.70                   | 59.63                   | 58.61                   |
| <b>Total Authorized</b> | <b>1,753.80</b>         | <b>1,751.80</b>         | <b>1,769.55</b>         |



# POLICE

## KEY PERFORMANCE MEASURES:

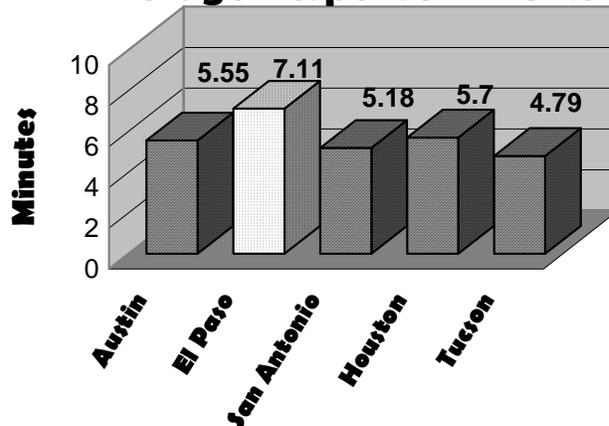
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.

| AMERICA'S SAFEST CITIES   |    |                 |    |
|---------------------------|----|-----------------|----|
| Cities of 500,000 or more |    |                 |    |
| SAFEST:                   |    | MOST DANGEROUS: |    |
| EL PASO, TX               | 2  | FORT WORTH, TX  | 9  |
| ALBUQUERQUE, NM           | 17 | TUCSON, AZ      | 15 |
| AUSTIN, TX                | 5  |                 |    |

SOURCE: QUINTO MORGAN PRESS, 12TH ANNUAL AMERICA'S SAFEST (AND MOST DANGEROUS) CITIES, September 2006

## CITY COMPARATIVE INFORMATION

### Priority One Average Response Time 2005



| CITY       | 2005 Population | Violent Crime | Property Crime | Arson |
|------------|-----------------|---------------|----------------|-------|
| EL PASO    | 598,589         | 2,614         | 19,675         | 161   |
| AUSTIN     | 690,252         | 3,393         | 41,668         | 115   |
| FORT WORTH | 624,067         | 3,920         | 37,210         | 283   |
| TUCSON     | 494,353         | 5,048         | 31,299         | 307   |

**FUNCTION SUMMARY**  
**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: POLICE**

| PROGRAM                            | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|------------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 101-GENERAL FUND</b>    |                |                 |                             |                 |
| 21010050-CHIEF'S OFFICE            | 75,833,508     | 75,249,604      | 78,127,560                  | 79,123,697      |
| 21010051-INTERNAL AFFAIRS          | 100,945        | 113,657         | 114,452                     | 119,746         |
| 21010052-TRAINING                  | 1,160,281      | 1,445,812       | 1,511,660                   | 2,167,700       |
| 21010053-INTERNAL OPERATIONS       | 0              | 0               | 0                           | 281,918         |
| 21010054-PLANNING AND RESEARCH     | 235,921        | 453,616         | 485,212                     | 208,342         |
| 21010055-VEHICLE OPERATIONS        | 2,865,234      | 2,790,965       | 3,490,071                   | 3,373,608       |
| 21010058-COMMUNICATIONS            | 4,290,062      | 4,793,493       | 4,609,741                   | 4,841,458       |
| 21010059-RECORDS                   | 1,936,823      | 2,142,339       | 2,061,669                   | 2,151,720       |
| 21010060-POLICE SUPPLY             | 428,601        | 566,800         | 439,566                     | 768,000         |
| 21010061-FINANCIAL SERVICES        | 3,435,892      | 3,856,522       | 2,897,114                   | 3,453,952       |
| 21010062-FIELD SUPPORT             | 416,677        | 309,015         | 348,803                     | 327,593         |
| 21010063-CENTRAL REGIONAL COMMAND  | 544,622        | 696,877         | 585,846                     | 631,161         |
| 21010064-MISSION VALLEY REG'L COMM | 243,017        | 296,452         | 276,320                     | 294,226         |
| 21010066-NORTHEAST REG'L COMMAND   | 204,872        | 313,165         | 253,086                     | 285,256         |
| 21010067-PEBBLE HILLS REG'L COMM   | 299,160        | 326,780         | 342,110                     | 311,266         |
| 21010068-WESTSIDE REGIONAL COMM    | 209,738        | 246,800         | 227,999                     | 203,251         |
| 21010069-OSSD OPERATIONS           | 425,489        | 1,266,042       | 718,557                     | 1,361,910       |
| 21010071-DIRECTED INVESTIGATIONS   | 741,496        | 920,130         | 801,020                     | 874,772         |
| 21010072-CRIMINAL INVESTIGATIONS   | 1,086,690      | 559,417         | 855,216                     | 568,748         |

|   |         |         |         |         |
|---|---------|---------|---------|---------|
| <b>SUBFUND 207/217-CRIME PREVENTION</b> |         |         |         |         |
| 21150002-CRIMNL JUSTICE-GOVERNOR        |         |         |         |         |
| <i>G210702-AUTO THEFT -ATPA FY07</i>    | 728,817 | 898,044 | 895,186 | 950,003 |
| <i>G210703-DART PROJECT FY07</i>        | 112,952 | 129,570 | 104,904 | 88,604  |
| <i>G210706- VADG GRANT FY07</i>         | 57,802  | 66,151  | 69,339  | 80,446  |
| <i>G210718-VCLG FY07</i>                | 0       | 42,561  | 33,145  | 47,000  |
| 21150007-TXDOT TRAFFIC ENFORCE          |         |         |         |         |
| <i>G210609-TXDOT SAFE COMMUNITY</i>     | 102,477 | 109,105 | 95,308  | 0       |
| <i>G210705-TXDOT SAFE AND SOBER '07</i> | 484,054 | 921,505 | 508,504 | 112,512 |
| <i>G210707-TXDOT COMP STEP FY07</i>     | 0       | 0       | 0       | 607,094 |
| <i>G210724-TXDOT UNDERAGE DRINKING</i>  | 0       | 0       | 0       | 80,385  |
| 21150010-FEDERAL POLICING GRANTS        |         |         |         |         |
| <i>G210713-BULLETPROOF GRANT FY07</i>   | 0       | 0       | 0       | 47,880  |
| <i>G210719-TPA TECH &amp; PROG FY07</i> | 0       | 0       | 0       | 143,578 |

**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

| <b>DEPARTMENT: POLICE</b>                  |                        |                         |                                      |                         |
|--|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>PROGRAM</b>                             | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
| <b>SUBFUND 216-SOCIAL SERVICES</b>         |                        |                         |                                      |                         |
| 21150007-TXDOT TRAFFIC ENFORCE             |                        |                         |                                      |                         |
| <i>G210332-TXDOT IMPAIRED DRIVING STEP</i> | 25,000                 | 0                       | 0                                    | 0                       |

|  |         |         |         |         |
|--|---------|---------|---------|---------|
| <b>SUBFUND 248-PD CONFISCATED FUNDS</b>  |         |         |         |         |
| 21150060-RESTRICT/CONFISCATED FUND       |         |         |         |         |
| <i>P500231-FEDERAL CONFISCATED FUNDS</i> | 266,058 | 200,000 | 473,734 | 370,000 |
| <i>P500232-STATE CONFISCATED FUNDS</i>   | 431,942 | 10,000  | 797,961 | 100,000 |

|  |         |         |         |         |
|--|---------|---------|---------|---------|
| <b>SUBFUND 268-POLICE RESTRICTED</b>       |         |         |         |         |
| 21150064-ABANDONED AUTO TRUST              |         |         |         |         |
| <i>P500235-ABANDONED AUTO TRUST</i>        | 212,079 | 302,420 | 215,227 | 814,046 |
| <i>P500236-GARAGEKEEPERS LIEN-RESTRICT</i> | 843,434 | 600,000 | 758,234 | 740,157 |
| 21150070-PD RESTRICTED FUNDS               |         |         |         |         |
| <i>P500234-PD DONATED FUNDS</i>            | 22,241  | 0       | 0       | 39,799  |
| <i>P500238-CONTINUING EDUCATION TRNG</i>   | 10,920  | 41,989  | 93,195  | 88,419  |
| <i>P500239-BREATH ALCOHOL TESTING</i>      | 22,058  | 0       | 0       | 37,070  |

|   |           |           |           |           |
|---|-----------|-----------|-----------|-----------|
| <b>SUBFUND 601-AIRPORT COST CENTERS</b> |           |           |           |           |
| 62620036 - TAXI DETAIL - AIRPORT        | 334,620   | 468,906   | 413,372   | 471,546   |
| 62620037-AIRPORT POLICE OPERATIONS      | 1,050,971 | 1,540,165 | 1,077,202 | 1,634,674 |

|                                       |         |         |         |         |
|---------------------------------------|---------|---------|---------|---------|
| <b>SUBFUND 608-NON CAPITAL GRANTS</b> |         |         |         |         |
| 62620038-AIRPORT FAA OPER (CANINE)    |         |         |         |         |
| <i>G629802-AIRPORT CANINE GRANT</i>   | 241,999 | 271,814 | 293,197 | 440,814 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                                      |
|---|--------------------------------------|
| <b>DEPARTMENT:</b> POLICE   | <b>FUNCTION:</b><br>SUPPORT SERVICES |
| <b>FUNCTION GOALS:</b><br><br>Provide support and administer ancillary public safety functions. |                                      |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Provide traffic enforcement and traffic safety education to reduce traffic fatalities by 5% through a proactive public awareness campaign.</li> <li>➤ Implement a high quality training program for both pre-service and in-service employees.</li> <li>➤ Provide crime victims with assistance in social services and referrals.</li> <li>➤ Monitor security alarms, compliance and control and reduce repeated response to false alarms.</li> </ul> |

| <b>Performance Measures</b>                 | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY 07</b> |
|---|------------------------|------------------------|----------------------------|
| Number of crime victims served              | 9,554                  | 4,357                  | 6,000                      |
| Number of in-service contact training hours | 82,767                 | 86,769                 | 95,445                     |
| Number of domestic violence arrests         | 1,389                  | 1,510                  | 1,600                      |
| Number of traffic fatalities                | 51                     | 34                     | 48                         |
| Number of traffic collisions                | 17,208                 | 19,997                 | 21,396                     |
| Number of alarm calls                       | 18,826                 | 15,100                 | 14,500                     |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                                    |
|--|------------------------------------|
| <b>DEPARTMENT:</b> POLICE  | <b>FUNCTION:</b><br>INVESTIGATIONS |
| <b>FUNCTION GOALS:</b>   |                                    |
| Direct criminal and sensitive investigations of narcotic and vice offenses, fatalities and gang related crimes and conduct follow-up investigation of major felony crimes in the City. |                                    |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Target street-level drug interdiction, vice violations in neighborhoods and around schools, and assist federal agencies with large scale drug operations.</li> <li>➤ Target specific gang leaders and the most active and violent gangs maintaining an overall clearance rate of 90% or better on gang related drive-by shootings.</li> <li>➤ Maintain an overall clearance rate of 95% on homicides.</li> <li>➤ Reduce auto theft rates to a weekly average of 30 or fewer.</li> <li>➤ Incorporate the Community Policing philosophy into investigations to address quality of life issues.</li> </ul> |

| <b>Performance Measures</b>                 | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY 07</b> |
|---|------------------------|------------------------|----------------------------|
| Narcotic search warrants executed           | 75                     | 209                    | 225                        |
| Vice/ Narcotics arrests                     | 279                    | 866                    | 900                        |
| Narcotic seizures (weight/volume)           |                        |                        |                            |
| a) Marijuana                                | 53,528 lbs.            | 63,595 lbs.            | 65,000 lbs.                |
| b) Cocaine                                  | 721 lbs.               | 1,454 lbs.             | 1,500 lbs.                 |
| c) Heroin                                   | 28.3 g.                | 25 g.                  | 25 g.                      |
| Yearly Auto Thefts                          | 1,780                  | 1,806                  | 1,700                      |
| Auto Theft Recovery Rate                    | 65%                    | 40%                    | 60%                        |
| Clearance rate for murder                   | 100%                   | 100%                   | 100%                       |
| Criminal Investigations case clearance rate | 32%                    | 43%                    | 46%                        |
| % drive-by shootings cleared                | 100%                   | 100%                   | 100%                       |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |   |
|---|---|
| <b>DEPARTMENT:</b> POLICE   | <b>FUNCTION:</b><br>REGIONAL OPERATIONS |
| <b>FUNCTION GOALS:</b><br><br>Reduce crime and the fear of crime. Provide basic law enforcement and crime prevention and suppression to regional areas of the city and respond to citizens' calls for police service. |   |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>&gt; Reduce overall crime rate by 10% or better</li> <li>&gt; Reduce crime and the fear of crime.</li> <li>&gt; Conduct major crime suppression operations.</li> <li>&gt; Increase the level of participation in Neighborhood Watch program.</li> <li>&gt; Improve community-policing efforts in five full service police facilities that serve as regional commands.</li> <li>&gt; Improve average response time.</li> </ul> |

| <b>Performance Measures</b>                                  | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY 07</b> |
|--|------------------------|------------------------|----------------------------|
| Number of Neighborhood Watch Programs                        | 630                    | 462                    | 500                        |
| Average response time<br>(Dispatch to Arrival, Priority 2&3) | 12:36                  | 13:26                  | 13:06                      |
| (Call to Arrival, Priority 2&3)                              | 13:44                  | 14:30                  | 14:15                      |
| Number of calls for service                                  | 484,088                | 473,389                | 480,490                    |
| Number of arrests  | 26,126                 | 21,663                 | 20,788                     |
| Crime Rate   | 2,989 per<br>100,000   | 5,025 per<br>100,000   | 4,860 per<br>100,000       |
| Index Crime  | 25,098                 | 21,209                 | 21,150                     |
| Number of moving violations issued                           | 353,933                | 308,936                | 318,204                    |



# Fire

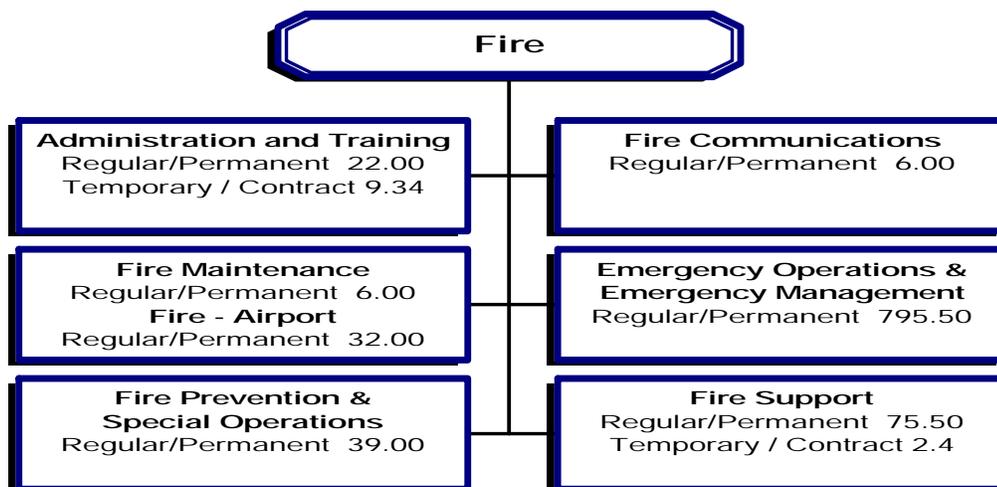
## Mission Statement

To prevent or minimize the loss of life and protect property from the effects of fire or other emergencies and to render such public assistance as may be determined by Fire Chief or higher authority.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 58,673,095             | 59,884,065                       | 62,266,711              |
| Contractual Services         | 3,126,795              | 3,709,238                        | 3,852,305               |
| Materials/Supplies           | 2,309,857              | 2,448,290                        | 2,638,357               |
| Operating Expenditures       | 259,027                | 253,053                          | 350,961                 |
| Non-Operating/Intergovt. Exp | 86,000                 | 100,000                          | 86,000                  |
| Internal Transfers           | 0                      | 0                                | 0                       |
| Capital Outlay               | 71,073                 | (1,180)                          | 0                       |
| <b>Total Appropriation</b>   | <b>64,525,847</b>      | <b>66,393,466</b>                | <b>69,194,334</b>       |

| <b>Source of Funds</b>     | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|----------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund         | 62,335,551             | 63,704,719                       | 66,124,918              |
| 221 - Emergency Mgmt.      | 235,722                | 248,852                          | 277,315                 |
| 601 - Airport Cost Centers | 1,954,574              | 2,439,895                        | 2,792,101               |
| <b>Total Funds</b>         | <b>64,525,847</b>      | <b>66,393,466</b>                | <b>69,194,334</b>       |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 999.60                  | 1009.10                 | 985.24                  |
| Grant Funded            | 2.50                    | 2.50                    | 2.50                    |
| <b>Total Authorized</b> | <b>1,002.10</b>         | <b>1,011.60</b>         | <b>987.74</b>           |



## FIRE

### KEY PERFORMANCE MEASURES:

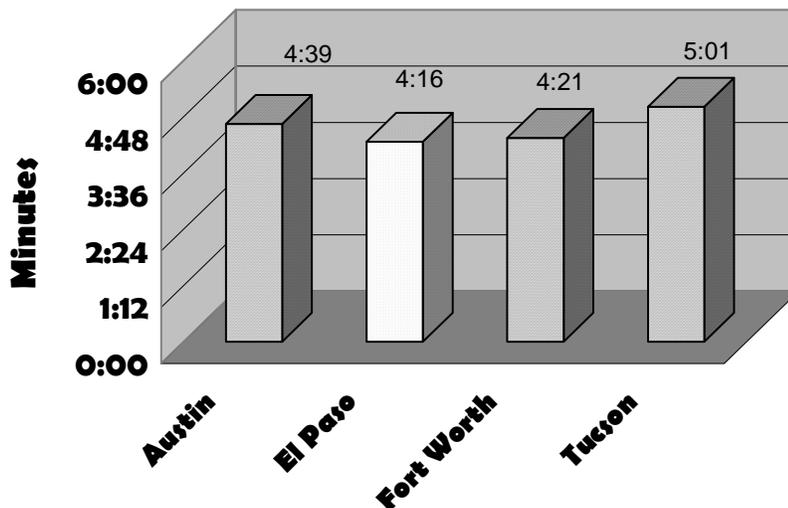
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.

| INSURANCE SERVICE ORGANIZATION (ISO)<br>RATING 2005 |   |
|---|---|
| EL PASO, TX   | 1 |
| AUSTIN, TX  | 2 |
| FORT WORTH, TX                                      | 3 |
| TUCSON, AZ  | 3 |

Source: Fort Worth Fire Department Survey, 2005

### CITY COMPARATIVE INFORMATION

#### First Responder Average Response Time 2005



| CITY       | 2005 Population | Total Fire Responses | Confined to Room of Origin | Total Medical Responses |
|------------|-----------------|----------------------|----------------------------|-------------------------|
| EL PASO    | 598,590         | 1,958                | 83%                        | 45,307                  |
| AUSTIN     | 690,252         | 2,295                | 81%                        | 46,552                  |
| FORT WORTH | 624,067         | 12,352               | N/A*                       | 46,251                  |
| TUCSON     | 494,353         | 2,623                | N/A*                       | 20,949                  |

\* No survey was conducted for 2005

**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: FIRE**

| <b>PROGRAM</b>                   | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
|----------------------------------|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>SUBFUND 101-GENERAL FUND</b>  |                        |                         |                                      |                         |
| 22010090-FIRE DEPARTMENT ADMIN.  | 3,445,020              | 2,537,028               | 3,113,152                            | 3,082,640               |
| 22010096-FIRE FIGHTING TRAINING  | 1,315,508              | 1,998,729               | 1,903,682                            | 2,122,612               |
| 22010100-FD EMERGENCY OPERATIONS | 48,646,225             | 47,147,767              | 49,207,987                           | 50,681,668              |
| 22010101-SPECIAL OPERATIONS      | 258,794                | 268,157                 | 256,397                              | 278,481                 |
| 22010104-FIRE PREVENTION         | 2,631,080              | 2,845,298               | 2,795,051                            | 3,052,535               |
| 22010311-FIRE COMMUNICATIONS     | 579,325                | 552,144                 | 616,143                              | 610,946                 |
| 22010319-SCBA AND LOGISTICS      | 1,003,033              | 1,035,500               | 959,417                              | 1,090,800               |
| 22010320-MAINTENANCE             | 1,653,462              | 1,707,776               | 1,902,205                            | 2,022,666               |
| 22010330-FIRE SUPPORT PERSONNEL  | 2,803,103              | 3,031,521               | 2,950,685                            | 3,182,570               |

|  |         |         |         |         |
|--|---------|---------|---------|---------|
| <b>SUBFUND 221-EMERGENCY MANAGEMENT</b>  |         |         |         |         |
| 22150024-EMERGENCY MANAGEMENT            |         |         |         |         |
| <i>G220601-EMERGENCY MANAGEMENT FY06</i> | 235,722 | 270,308 | 248,852 | 277,315 |

|   |           |           |           |           |
|---|-----------|-----------|-----------|-----------|
| <b>SUBFUND 601-AIRPORT COST CENTERS</b> |           |           |           |           |
| 62620010-AIRCRAFT RESCUE FIRE FIGHT     | 1,954,574 | 2,042,065 | 2,019,319 | 2,241,766 |
| 62620041-AIRPORT FMS UNIT               | 0         | 540,092   | 420,576   | 550,335   |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                                      |
|---|--------------------------------------|
| <b>DEPARTMENT:</b> FIRE DEPARTMENT  | <b>FUNCTION:</b><br>EMERG OPERATIONS |
| <b>FUNCTION GOALS:</b><br><br>To respond to emergencies and calls-for-assistance effectively and efficiently to save lives and property. To provide pre-hospital treatment and transport in order to deliver patients to definitive care. |                                      |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Reduce the average response time to fire or basic-life support incidents to 4:00 minutes.</li> <li>➤ Maintain zero fire deaths. The national death rate average is 7.2 per 550,000 population.</li> <li>➤ Reduce fire losses to less than \$8,643,250, which is 50% of the national average for a city with a population of 550,000.</li> <li>➤ Increase the percent of fires confined to the room of origin to 85% or better, well above the national average of 62.21%.</li> <li>➤ Reduce the total number of structure fires through Fire Prevention Training.</li> </ul> |

| <b>Performance Measures</b>      | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|----------------------------------|------------------------|------------------------|---------------------------|
| First Responder Response Time    | 4:27                   | 4:10                   | 4:00                      |
| Total Responses                  | 64,436                 | 69,737                 | 70,000                    |
| Fire Deaths                      | 2                      | 0                      | 0                         |
| Fire Loss                        | \$8,527,631            | \$9,634,011            | \$8,500,000               |
| Fires Confined to Room of Origin | 83.28%                 | 84.39%                 | 85.00%                    |
| Total Structure Fires            | 372                    | 410                    | 395                       |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b> FIRE DEPARTMENT  | <b>FUNCTION:</b><br>FIRE PREVENTION &<br>INVESTIGATION |
| <b>FUNCTION GOALS:</b><br><br>Prepare and deliver educational programs to the public to reduce community risks. Conduct 'origin & cause' fire investigations, and provide inspections and code enforcement. |  |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Maintain criminal clearance rate above national average of 16.5%.</li> <li>➤ Reduce issuance of red tags for non-compliance through proper plan review and public education.</li> <li>➤ Review construction plans for Fire Code compliance.</li> <li>➤ Increase Fire Prevention Education for Children and Senior Citizens.</li> </ul> |

| <b>Performance Measures</b>         | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|
| Permits Issued                      | 3,800                  | 4,705                  | 4,800                     |
| Permitting Inspections              | 7,600                  | 15,881                 | 16,000                    |
| Red Tags Issued                     | 200                    | 260                    | 225                       |
| Plans Reviewed                      | 500                    | 2,540                  | 3,000                     |
| Condemnations                       | 50                     | 60                     | 72                        |
| Cases cleared by Arrest             | 26%                    | 26%                    | 28%                       |
| Cases cleared through Investigation | 98%                    | 90%                    | 95%                       |
| Total Cases                         | 100                    | 122                    | 125                       |
| Fire Prevention Programs            | 501                    | 1,114                  | 1,500                     |
| Total Program Attendees             | 158,217                | 118,551                | 150,000                   |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                              |
|---|------------------------------|
| <b>DEPARTMENT:</b> FIRE DEPARTMENT  | <b>FUNCTION:</b><br>TRAINING |
| <b>FUNCTION GOALS:</b><br>To provide the El Paso Fire Department and the community with qualified firefighters, paramedics, and medics. |                              |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Train Certified Firefighter recruits in the recognized standards of the Texas Department of State Health Services and Texas Commission on Fire Protection.</li> <li>➤ Provide training and information services to veteran firefighters, paramedics, and medics so that 20% of the current workforce receives advanced certifications recognized by the Texas Department of State Health Services and the Texas Commission on Fire Protection.</li> <li>➤ Provide continuing education to 100% of the firefighters, paramedics, and medics in order to meet and exceed the certification requirements set by the Texas Department of State Health Services and the Texas Commission on Fire Protection.</li> <li>➤ Provide fire and medical vehicle driver safety courses.</li> <li>➤ Recruit for the Fire department through programs to the community, civic groups, high schools, colleges, and other agencies.</li> </ul> |

| <b>Performance Measures</b>   | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|---|------------------------|------------------------|---------------------------|
| Certified Fire Fighter Training*  | 6,400                  | 19,200                 | 32,000                    |
| Advanced Certification Training*  | 17,000                 | 23,200                 | 31,600                    |
| Veteran Continuing Education Training*<br>(Classroom and video courses) | 27,520                 | 14,400                 | 14,400                    |
| Driver Safety Courses*  | 2,400                  | 2,400                  | 2,400                     |
| Fitness Assessment by Certified Fitness<br>Coordinators*                | 400                    | 400                    | 800                       |
| Career Programs (Attendance only)                                       | 15,000                 | 50,000                 | 50,000                    |
| <b>*Contact hours</b>   |                        |                        |                           |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |  |
|--|--|
| <b>DEPARTMENT:</b> FIRE DEPARTMENT   | <b>FUNCTION:</b><br>SPECIAL OPERATIONS |
| <b>FUNCTION GOALS:</b><br>Provide technical and logistical support for the Fire Department's special rescue and response teams. Respond to and assist in the mitigation of technical emergencies involving: swift water, hazardous materials, weapons of mass destruction, search and rescue, high angle, confined space and trench rescues. |  |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Increase the pool of Hazardous materials Operations level trained personnel by 50.</li> <li>➤ Train 30 state certified Hazardous Materials Technicians for Hazardous Materials Team duty.</li> <li>➤ Provide training and skills practice for 18 high angle rescue technicians.</li> <li>➤ Prepare 18 Water Rescue Team members for 2-year National Fire Protection certification.</li> <li>➤ Provide continuing education for Combined Search and Rescue Team.</li> <li>➤ Train Hazardous Materials Task Force and Weapons of Mass Destruction (WMD) Group on WMD response.</li> </ul> |

| Performance Measures   | Actual<br>FY05 | Actual<br>FY06 | Projected<br>FY07 |
|--|----------------|----------------|-------------------|
| Hazardous Materials Responses  | 544*           | 1,877          | 1,800             |
| Special Rescue (confined spaces, trench, and high angle environments)      | 12             | 10             | 12                |
| Water Rescues  | 19             | 175**          | 20                |
| Combined Search and Rescues  | 4              | 10             | 10                |
| Haz-mat Operations-Level Personnel trained (# of personnel/contact hours)  | 40/720 hours   | 50/1200 hours  | 60/1400 hours     |
| Haz-mat Technicians-Level Personnel trained (# of personnel/contact hours) | 30/2400 hours  | 30/2400 hours  | 30/2400 hours     |
| Swift Water Rescue Technicians trained (# of personnel/contact hours)      | 18/720 hours   | 18/720 hours   | 18/1000 hours     |
| ComSAR Technicians Trained (# of personnel/contact hours)                  | 40/1600 hours  | 40/1600 hours  | 40/1600 hours     |
| WMD Training (# of personnel/contact hours)                                | 75/300 hours   | 100/400 hours  | 125/600 hours     |

\* Hazardous Materials responses to Gas Leaks due to excavation and construction were coded and reported incorrectly. Coding has been corrected for FY06.

\*\* Increased water rescues due to Storm 2006

**GOALS, OBJECTIVES & PERFORMANCE MEASURES**

|  |  |
|--|--|
| <b>DEPARTMENT:</b> FIRE DEPARTMENT   | <b>FUNCTION:</b><br>MAINTENANCE DIVISION |
| <b>FUNCTION GOALS:</b><br>Procure and maintain safe and reliable fire apparatus, fire equipment for the El Paso Fire Department. |  |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Provide preventive maintenance to the El Paso Fire Department emergency vehicles in order to minimize downtime.</li> <li>➤ Maintain major repairs at 900 or less.</li> <li>➤ Maintain minor repairs at 26,000 or less.</li> <li>➤ Increase special maintenance training hours.</li> </ul> |

| <b>Performance Measures</b>               | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|---|--------------------|--------------------|-----------------------|
| <b>Reserve Unit Availability Per Day</b>  |                    |                    |                       |
| Pumpers (Out of 11 Total)                 | 5                  | 7                  | 9                     |
| Ladder (Out of 4 Total)                   | 2                  | 3                  | 4                     |
| Ambulances (Out of 10 Total)              | 8                  | 10                 | 8                     |
| <b>Checks Performed</b>                   |                    |                    |                       |
| Major Repairs                             | 900                | 765                | 800                   |
| Minor Repairs                             | 26,000             | 23,400             | 25,000                |
| <b>Special Maintenance Training (Hrs)</b> |                    |                    |                       |
| Diesel Engines                            | 32                 | 240                | 340                   |
| Electrical                                | 32                 | 160                | 160                   |
| Pumps, Ladders, ARFF, etc.                | 80                 | 300                | 360                   |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                                    |
|--|------------------------------------|
| <b>DEPARTMENT:</b> FIRE DEPARTMENT   | <b>FUNCTION:</b><br>COMMUNICATIONS |
| <p><b>FUNCTION GOALS:</b></p> <p>To provide for emergency and non-emergency communications between the El Paso Fire Department and other agencies and the Public in order to maintain an effective and timely response system that minimizes the extent of an emergency.</p> |                                    |

|   |
|---|
| <p><b>FUNCTION OBJECTIVES:</b></p> <ul style="list-style-type: none"> <li>➤ Reduce the percentage of dropped or misclassified calls.</li> <li>➤ Ensure that at least 95% of incidents are coded accurately.</li> <li>➤ Ensure that at least 98% of calls are properly triaged and prioritized</li> <li>➤ Ensure proper medical instruction is provided to the caller in 98% of the incidents.</li> <li>➤ Establish a quality assurance plan that reviews at least 10% of all calls to ensure that all information is gathered, evaluated, and dispatched accurately.</li> </ul> |
|---|

| <b>Performance Measures</b>  | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|--|------------------------|------------------------|---------------------------|
| Reduction of dropped or misclassified calls                                      | 3%                     | 2%                     | 1%                        |
| Proper Coding all calls to 95% or greater  | 93%                    | 95%                    | 97%                       |
| Proper Triage and prioritization 98% or greater                                  | 95%                    | 98%                    | 99%                       |
| Proper medical instruction to caller   | 97%                    | 98%                    | 99%                       |
| Increase quality assurance program to include review of 10% of all calls minimum | 7%                     | 10%                    | 15%                       |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                                    |
|--|------------------------------------|
| <b>DEPARTMENT:</b> FIRE DEPARTMENT   | <b>FUNCTION:</b><br>SCBA/LOGISTICS |
| <b>FUNCTION GOALS:</b><br>Provide quality breathing air and equipment for emergency personnel and provide logistical support to all department facilities. |                                    |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Provide and maintain specialized breathing air and oxygen equipment in accordance with Federal and State Laws and nationally recognized standards</li> <li>➤ Improve monthly distribution of materials and goods to 38 facilities and 101 emergency units.</li> <li>➤ Maximize useful life and reduce the average age of power and rescue equipment, maintaining an average age below 15 years.</li> <li>➤ Increase annual output of Hydrostatic Testing of SCBA Cylinder inventory to 20%.</li> <li>➤ Reduce SCBA maintenance hours to 5.</li> </ul> |

| <b>Performance Measures</b>  | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|--|------------------------|------------------------|---------------------------|
| Percentage of Self Contained Breathing Apparatus (SCBA) tested annually                          | 75%                    | 95%                    | 95%                       |
| Percentage of Hydrostatic Testing SCBA Cylinders tested annually                                 | 15%                    | 15%                    | 20%                       |
| Average daily SCBA Reserve availability  | 28 units               | 35 units               | 12 units                  |
| Maintenance hours per SCBA assembly  | 5:44 hrs               | 5:25 hrs               | 5:00 hrs                  |
| Days to distribute supplies to Facilities  | 10                     | 10                     | 8                         |
| Average hose age (est. 10,640 sections)  | 13 yrs                 | 12 yrs                 | 13 yrs                    |
| Number of repairs to rescue equipment (Rescue tools, PPV's, generators, rescue saws, stretchers) | 1,282                  | 1,194                  | 1,150                     |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |  |
|--|--|
| <b>DEPARTMENT:</b> FIRE DEPARTMENT   | <b>FUNCTION:</b><br>EMERGENCY MANAGEMENT |
| <b>FUNCTION GOALS:</b><br>Administer the emergency management program for the City and County of El Paso towards mitigation, preparedness, response, and recovery from natural and man-made disasters. |  |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Conduct annual review of the City/County Emergency Operations Plan to ensure revisions are made at least once every five years.</li> <li>➤ Ensure National Incident Management System compliance through training and documentation of all public safety agencies and their top level managers as directed by the Department of Homeland Security.</li> <li>➤ Educate El Paso citizens, first responders, and support agencies for disaster preparedness by conducting training programs and exercises consisting of National Incident Management Training, Radiological Preparedness, Terrorism Awareness, Disaster preparedness, Severe Weather Awareness and emergency planning.</li> <li>➤ Pursue grant funding from FEMA and the County of El Paso for the operation of the El Paso Office of Emergency Management.</li> </ul> |

| <b>Performance Measures</b>       | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|-----------------------------------|------------------------|------------------------|---------------------------|
| Emergency Plan Annexes Revisions  | 8                      | 7                      | 4                         |
| Basic Plan Revisions              | 0                      | 1                      | 1                         |
| Hazard Mitigation Plan            | 1                      | 2                      | 1                         |
| Training Programs                 | 50                     | 50                     | 50                        |
| Exercises                         | 3                      | 6                      | 9                         |
| Training Attendance               | 1,500                  | 1,500                  | 1,500                     |
| NIMS Compliance Training          | 100%                   | 100%                   | 100%                      |
| FEMA Funding for Emergency Mgmt   | \$89,482               | \$89,482               | \$89,482                  |
| County Funding for Emergency Mgmt | \$56,000               | \$56,000               | \$56,000                  |



# Public Transit - Sun Metro

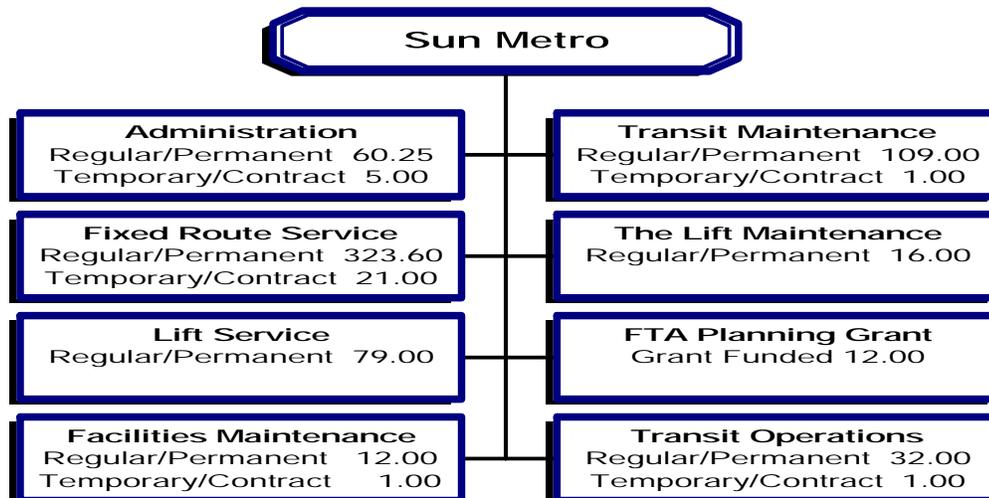
## Mission Statement

To provide safe, courteous, efficient, and reliable transportation to a culturally diverse and growing community, while maintaining responsible fiscal management of resources.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 27,050,260             | 25,998,943                       | 30,224,307              |
| Contractual Services         | 2,560,037              | 3,048,814                        | 3,637,665               |
| Materials/Supplies           | 7,421,658              | 7,975,814                        | 7,619,050               |
| Operating Expenditures       | 11,549,577             | 4,741,332                        | 5,069,000               |
| Non-Operating/Intergovt. Exp | 382,066                | (772,400)                        | 3,100,000               |
| Internal Transfers           | 0                      | 0                                | 93,102                  |
| Capital Outlay               | 0                      | 287,650                          | 0                       |
| <b>Total Appropriation</b>   | <b>48,963,598</b>      | <b>41,280,153</b>                | <b>49,743,124</b>       |

| <b>Source of Funds</b>   | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|--------------------------|------------------------|----------------------------------|-------------------------|
| 645 - General Operations | 48,961,444             | 40,759,191                       | 49,185,603              |
| 647 - Non Capital Grants | 0                      | 0                                | 557,521                 |
| 648 - Inventory          | 2,154                  | 520,962                          | 0                       |
| <b>Total Funds</b>       | <b>48,963,598</b>      | <b>41,280,153</b>                | <b>49,743,124</b>       |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 639.57                  | 673.15                  | 660.85                  |
| Grant Funded            | 10.00                   | 12.00                   | 12.00                   |
| <b>Total Authorized</b> | <b>649.57</b>           | <b>685.15</b>           | <b>672.85</b>           |



## PUBLIC TRANSIT

### KEY PERFORMANCE MEASURES:

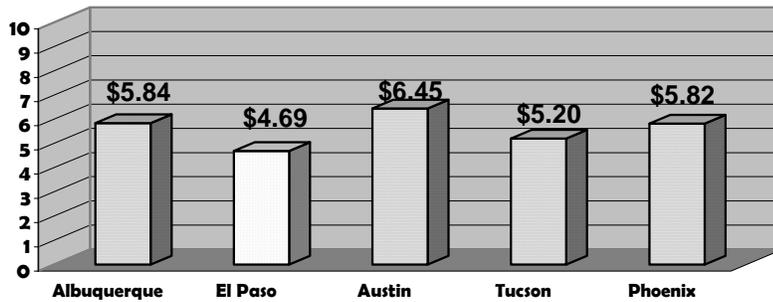
**OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.**

| <b>OPERATING EXPENSES PER PASSENGER MILE</b> |                |
|--|----------------|
| <b>EI PASO, TX</b>                           | <b>\$ 0.53</b> |
| <b>ALBUQUERQUE, NM</b>                       | <b>\$ 1.03</b> |
| <b>AUSTIN, TX</b>                            | <b>\$ 0.79</b> |
| <b>TUCSON, AZ</b>                            | <b>\$ 0.61</b> |

Source: OMB Department Survey, 2006

### CITY COMPARATIVE INFORMATION

#### Operating Expense per Vehicle Revenue Mile 2005



| <b>CITY</b>        | <b>2005<br/>Population</b> | <b>Operating Expense<br/>per Passenger Mile</b> | <b>Operating Expense<br/>Per Unlinked<br/>Passenger Mile</b> | <b>Revenue Per<br/>Passenger Trip</b> |
|--------------------|----------------------------|---|--|---------------------------------------|
| <b>EL PASO</b>     | <b>598,590</b>             | <b>\$ 0.53</b>                                  | <b>\$ 3.01</b>   | <b>\$ 1.55</b>                        |
| <b>ALBUQUERQUE</b> | <b>494,236</b>             | <b>\$ 1.03</b>                                  | <b>\$ 2.66</b>   | <b>\$ 2.20</b>                        |
| <b>AUSTIN</b>      | <b>690,252</b>             | <b>\$ 0.79</b>                                  | <b>\$ 2.54</b>   | <b>\$ 2.54</b>                        |
| <b>TUCSON</b>      | <b>494,353</b>             | <b>\$ 0.61</b>                                  | <b>\$ 2.19</b>   | <b>\$ 2.38</b>                        |

**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: PUBLIC TRANSIT - SUN METRO**

| PROGRAM                               | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|---------------------------------------|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 645-GENERAL OPERATIONS</b> |                |                 |                             |                 |
| 60600001-MASS TRANSIT ADMINISTRATION  | 14,428,120     | 10,111,862      | 6,871,150                   | 11,896,952      |
| 60600003-BUSES - FIXED ROUTE          | 14,472,299     | 15,050,816      | 13,990,345                  | 15,517,387      |
| 60600004-THE LIFT-DEMAND RESPONSE     | 3,149,744      | 3,356,614       | 3,147,791                   | 3,527,416       |
| 60600005-TRANSIT FACILITIES MAINT     | 1,194,449      | 1,267,006       | 1,209,016                   | 1,384,766       |
| 60600006-TRANSIT-MAINTENANCE          | 11,371,871     | 10,985,093      | 11,141,191                  | 12,026,152      |
| 60600007-TRANSIT-MAINTENANCE          | 181,290        | 211,797         | 185,485                     | 149,900         |
| 60600008-TRANSIT OPERATIONS           | 1,573,771      | 1,755,445       | 1,517,917                   | 1,755,713       |
| 60600009-THE LIFT MAINTENANCE         | 1,516,458      | 1,557,475       | 1,589,140                   | 1,667,309       |
| 60600010-LIFT ADMINISTRATION          | 1,073,442      | 1,197,967       | 1,107,156                   | 1,260,008       |

|                                       |   |         |   |         |
|---------------------------------------|---|---------|---|---------|
| <b>SUBFUND 647-NON-CAPITAL GRANTS</b> |   |         |   |         |
| 60600012-SUN METRO NON-CAPITAL GRTS   |   |         |   |         |
| <i>G600541-FTA PLANNING FY06</i>      | 0 | 493,268 | 0 | 509,580 |
| <i>G600540-JARC FY05 GRANT</i>        | 0 | 45,075  | 0 | 47,941  |

|                                      |            |            |            |            |
|--------------------------------------|------------|------------|------------|------------|
| <b>SUBFUND 648-INVENTORY</b>         |            |            |            |            |
| 60600015-MASS TRANSIT INVENTORY PURC | 6,925,620  | 6,286,100  | 7,340,082  | 7,099,000  |
| 60600016-MASS TRANSIT INVTRY ISSUES  | -6,923,466 | -6,286,100 | -6,819,120 | -7,099,000 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b> PUBLIC TRANSIT-SUN METRO   | <b>FUNCTION:</b><br>TRANSIT OPERATIONS |
| <b>FUNCTION GOALS:</b><br>Provide efficient, effective, safe, reliable, and courteous service to meet the needs of the City of El Paso. |  |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Provide fixed-route public transportation to the residents of the City of El Paso seven (7) days a week.</li> <li>➤ Provide demand-responsive transportation to the mobility-impaired residents of the City of El Paso seven (7) days a week.</li> <li>➤ Develop new transit markets such as customized fixed route service to large employers, vanpool, and carpool.</li> <li>➤ Provide safe, accessible, and efficient pick-up points for mass transit passengers.</li> </ul> |

| Performance Measures                        | Actual<br>FY05 | Actual<br>FY06 | Projected<br>FY07 |
|---|----------------|----------------|-------------------|
| <b>FIXED ROUTE SERVICE</b>                  |                |                |                   |
| Passengers                                  | 13,160,199     | 13,018,793     | 13,409,357        |
| Passengers/Hour                             | 23.72          | 24.95          | 26.20             |
| Passengers/Mile                             | 1.94           | 1.94           | 1.94              |
| Service Missed                              | 3.81%          | 5.69%          | 1.94              |
| Accidents/100,000 Miles                     | 2.2            | 1.8            | 1.8               |
| Complaints per 100,000 passengers per month | 13             | 15             | 12                |
| <b>Passengers/Month</b>                     |                |                |                   |
| No. of Routes                               | 65             | 57             | 59                |
| Cost Per Hour                               | \$67.36        | \$72.67        | \$75.58           |
| Cost Per Mile                               | \$5.51         | \$5.63         | \$5.74            |
| Revenue Per Hour                            | \$15.87        | \$12.79        | \$14.07           |
| Revenue Per Mile                            | \$1.20         | \$0.99         | \$1.08            |
| <b>Demand Response</b>                      |                |                |                   |
| Passengers                                  | 182,940        | 201,852        | 199,833           |
| Passengers/Hour                             | 1.72           | 1.86           | 1.82              |
| Passengers/Mile                             | 0.12           | 0.13           | 0.13              |
| Cost Per Hour                               | \$49.28        | \$54.01        | \$57.25           |
| Cost Per Mile                               | \$3.53         | \$3.78         | \$4.08            |
| Revenue Per Hour                            | \$2.29         | \$2.96         | \$3.11            |
| Revenue Per Mile                            | \$0.19         | \$0.21         | \$0.22            |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                                 |
|---|---------------------------------|
| <b>DEPARTMENT:</b> PUBLIC TRANSIT-SUN METRO   | <b>FUNCTION:</b><br>MAINTENANCE |
| <b>FUNCTION GOALS:</b>  |                                 |
| To assure that the vehicles are operational in order to meet the transportation needs of the City of El Paso. |                                 |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Create an effective, preventative maintenance program in order to minimize breakdowns and provide reliable and comfortable transit service.</li> </ul> |

| Performance Measures              | Actual<br>FY05 | Actual<br>FY06 | Projected<br>FY07 |
|-----------------------------------|----------------|----------------|-------------------|
| <b>FIXED ROUTE SERVICE</b>        |                |                |                   |
| Miles Between Mechanical Failures | 3,000          | 2,825          | 3,000             |
| Average Maint. Cost Per Vehicle   | \$41,095       | \$65,479       | \$71,205          |
| Average Down Time Per Vehicle     | 22%            | 20%            | 20%               |
| % Of Vehicles Unavailable For Use | 22%            | 20%            | 20%               |
| Average Age Of Fleet              | 12.25          | 11.5           | 7.4               |
| <b>DEMAND RESPONSE</b>            |                |                |                   |
| Miles Between Mechanical Failures | 12,000         | 17,853         | 18,000            |
| Average Maint. Cost Per Vehicle   | \$17,481       | \$28,317       | \$30,134          |
| Average Down Time Per Vehicle     | 10%            | 10%            | 10%               |
| % Of Vehicles Unavailable For Use | 10%            | 10%            | 10%               |
| Average Age Of Fleet              | 6              | 7              | 8                 |



# Airport

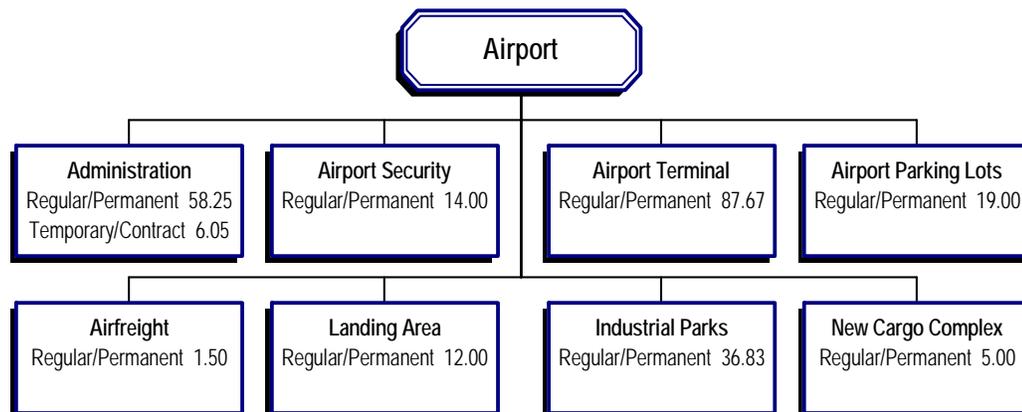
## Mission Statement

To provide the best air transportation services and facilities possible for the City of El Paso and surrounding region.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 8,326,325              | 8,821,652                        | 10,359,758              |
| Contractual Services         | 2,807,126              | 2,467,137                        | 4,421,360               |
| Materials/Supplies           | 1,364,762              | 1,429,144                        | 1,779,475               |
| Operating Expenditures       | 16,164,523             | 15,981,814                       | 5,174,725               |
| Non-Operating/Intergovt. Exp | 1,239,150              | 743,466                          | 1,204,300               |
| Internal Transfers           | 10,588,755             | 3,260,200                        | 11,720,055              |
| Capital Outlay               | 0                      | 0                                | 999,500                 |
| <b>Total Appropriation</b>   | <b>40,490,641</b>      | <b>32,703,413</b>                | <b>35,659,173</b>       |

| <b>Source of Funds</b>           | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|----------------------------------|------------------------|----------------------------------|-------------------------|
| 601 - Airport Cost Centers       | 29,382,988             | 28,904,713                       | 28,448,873              |
| 602 - Debt Service               | 6,829,732              | 538,500                          | 1,096,700               |
| 604 - Capital Projects           | 0                      | 150,000                          | 1,125,600               |
| 606 - Passenger Facility Charges | 4,045,640              | 2,360,200                        | 4,533,000               |
| 607 - Airport Restricted Fund    | 232,281                | 750,000                          | 455,000                 |
| <b>Total Funds</b>               | <b>40,490,641</b>      | <b>32,703,413</b>                | <b>35,659,173</b>       |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 232.40                  | 231.50                  | 240.30                  |
| Grant Funded            | 0.00                    | 0.00                    | 0.00                    |
| <b>Total Authorized</b> | <b>232.40</b>           | <b>231.50</b>           | <b>240.30</b>           |

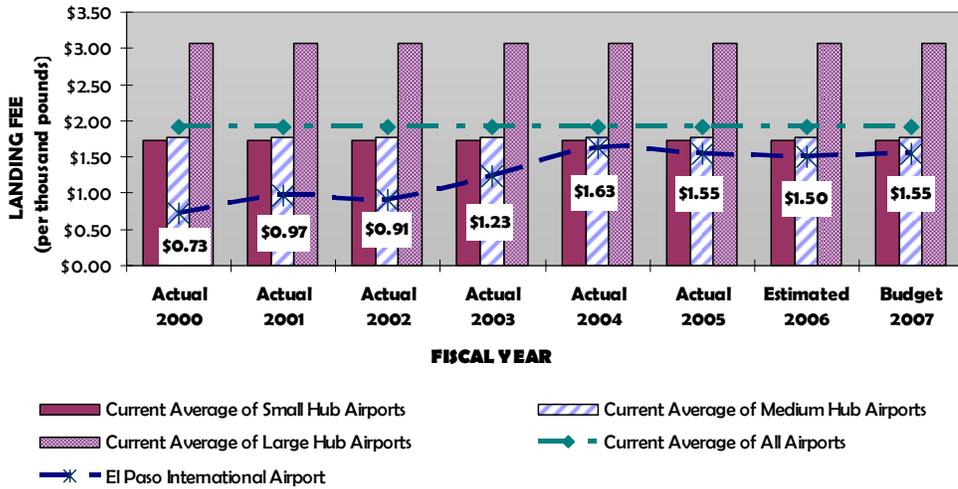


# AIRPORT

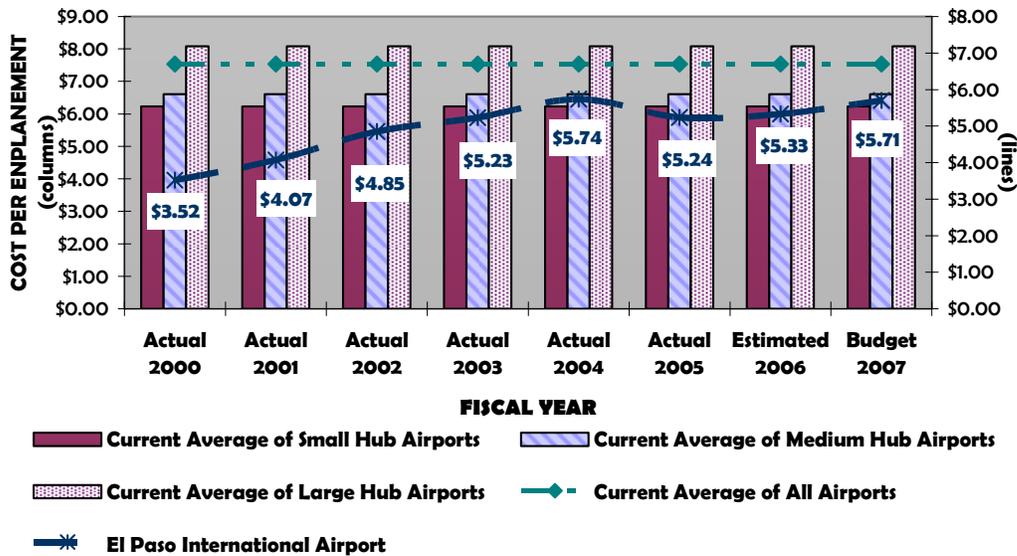
## KEY PERFORMANCE MEASURES:

**OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.**

### LANDING FEE



### COST PER ENPLANEMENT



**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: AIRPORT**

| PROGRAM                                 | ACTUAL<br>FY05 | ADOPTED<br>FY06 | ESTIMATED<br>ACTUAL<br>FY06 | ADOPTED<br>FY07 |
|---|----------------|-----------------|-----------------------------|-----------------|
| <b>SUBFUND 601-AIRPORT COST CNTRS</b>   |                |                 |                             |                 |
| 62620001-FINANCE AND ADMINISTRATION     | 7,854,230      | 11,749,269      | 6,745,475                   | 14,895,319      |
| 62620002-AIRPORT SECURITY               | 588,415        | 626,396         | 636,297                     | 651,745         |
| 62620003-INVENTORY PURCHASES            | 7,263          | 4,150,000       | -7                          | 4,200,000       |
| 62620004-NEW CARGO COMPLEX              | 2,387,229      | 502,866         | 2,403,350                   | 493,836         |
| 62620005-TERMINAL                       | 7,936,170      | 5,566,287       | 8,570,205                   | 5,771,127       |
| 62620006-AIRPORT PARKING LOTS           | 1,523,236      | 1,432,176       | 1,724,324                   | 1,546,371       |
| 62620007-AIR FREIGHT                    | 304,612        | 110,500         | 248,780                     | 110,648         |
| 62620008-GEN / COMMERCIAL AVIATION      | 925,054        | 741,139         | 1,423,230                   | 768,577         |
| 62620009-LANDING AREA                   | 5,544,960      | 1,590,417       | 5,353,002                   | 1,578,267       |
| 62620011-INDUSTRIAL PARK                | 581,787        | 539,880         | 587,031                     | 632,258         |
| 62620012-GOLF COURSE                    | 544,781        | 88,000          | 76,232                      | 8,000           |
| 62620013-BUTTERFIELD TRAIL INDUSTRAL PK | 716,414        | 511,088         | 683,275                     | 506,251         |
| 62620032-INVENTORY ISSUES               | 0              | -4,150,000      |                             | -4,200,000      |
| 62620039-GLOBAL REACH INDUSTRIAL PRK    | 468,237        | 136,154         | 450,413                     | 143,444         |
| 62620040-BUTTERFIELD TRAIL GOLF CLUB    | 600            | 260,000         | 3,106                       | 1,077,188       |
| 62620043-CROSSROADS RETAIL              | 0              | 0               | 0                           | 60,000          |
| 62620044-FOREIGN TRADE ZONE             | 0              | 0               | 0                           | 205,842         |

|  |           |           |         |           |
|--|-----------|-----------|---------|-----------|
| <b>SUBFUND 602-DEBT SERVICE</b>        |           |           |         |           |
| 62620014-DEBT RESERVES                 |           |           |         |           |
| <i>P500046-PFC DEBT SERVICE ESCROW</i> | 2,591,587 | 0         | 0       | 0         |
| <i>P500047-1996 REVENUE BONDS</i>      | 4,238,145 | 1,017,301 | 538,500 | 1,096,700 |

|                                       |   |           |         |           |
|---------------------------------------|---|-----------|---------|-----------|
| <b>SUBFUND 604-CAPITAL PROJECTS</b>   |   |           |         |           |
| 62620018-AIRPORT OPERATING ACCT.      |   |           |         |           |
| <i>P500002-AIRPORT OPERATING</i>      | 0 | 1,017,301 | 150,000 | 0         |
| 62620020-GEN AIRPORT CONSTRUCTION     |   |           |         |           |
| <i>P500004-AIRPORT CAPITAL OUTLAY</i> | 0 | 788,013   | 0       | 1,125,600 |

|  |           |           |           |           |
|--|-----------|-----------|-----------|-----------|
| <b>SUBFUND 606-PASSENGER FAC CHARGES</b> |           |           |           |           |
| 62620016-PASSENGER FACILITY CHARGES      |           |           |           |           |
| <i>P500044-PFC CAPITAL ACCOUNT</i>       | 0         | 4,363,000 | 2,360,200 | 0         |
| <i>P500045-PFC REVENUE</i>               | 4,045,640 | 0         | 0         | 4,533,000 |

**FUNCTION SUMMARY**

| <b>DEPARTMENT APPROPRIATIONS BY PROGRAM</b> |                        |                         |                                      |                         |
|---|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>DEPARTMENT: AIRPORT</b>                  |                        |                         |                                      |                         |
| <b>PROGRAM</b>                              | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
| <b>SUBFUND 607-AIRPORT RESTRICTED FUND</b>  |                        |                         |                                      |                         |
| 62620017-AIRPORT RESTRICT LAND SALES        | 232,281                | 455,000                 | 750,000                              | 455,000                 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |                               |
|---|-------------------------------|
| <b>DEPARTMENT: AIRPORT</b>  | <b>FUNCTION:<br/>SECURITY</b> |
| <b>FUNCTION GOALS:</b>  |                               |
| Provide public safety presence and authority at the airport to successfully respond to all emergencies while remaining compliant with all mandated guidelines issued by the Federal Aviation Administration (FAA) and Transportation Security Administration (TSA). |                               |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Maintain a high level of security readiness through training programs and equipment maintenance.</li> <li>➤ Regularly inspect El Paso International Airport and activities adjoining the air operations area for any potential security hazards and compliance of security regulations.</li> <li>➤ Operate a security program in compliance with all regulations, including public safety and record keeping requests.</li> <li>➤ Maximize utility of law enforcement capabilities of the El Paso Police Department.</li> <li>➤ Regularly inspect El Paso International Airport tenant structures and activities adjoining the air operations area for any potential hazards and compliance of safety regulations.</li> </ul> |

| <b>Performance Measures</b>                       | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|---|------------------------|------------------------|---------------------------|
| Comply with all security directives issued by TSA | Yes                    | Yes                    | Yes                       |
| ARFF Emergency Medical Response                   | < 5 min.               | < 5 min.               | < 5 min.                  |
| Responses to Aircraft Alerts                      | < 3 min                | < 3 min                | < 3 min                   |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b> AIRPORT  | <b>FUNCTION:</b> TERMINAL/<br>LANDING AREA |
| <b>FUNCTION GOALS:</b><br><br>Provide state of the art terminal and landing facilities and services for all passengers and other terminal users in compliance with Federal Aviation Administration (FAA) and Transportation Security Administration (TSA) requirements and standards. |  |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b><br><br><ul style="list-style-type: none"> <li>➤ Ensure that the terminal and all associated facilities meet the highest standard of cleanliness, safety and security, utilizing the most cost-effective means available.</li> <li>➤ Maintain all landing area runways and equipment to FAA standards, utilizing the most cost-effective means available.</li> </ul> |
|---|

| <b>Performance Measure:</b>         | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|
| Maintain FAA Part 139 certification | Yes                    | Yes                    | Yes                       |
| Landing Fee                         | \$1.55                 | \$1.50                 | \$1.55                    |
| Terminal Rental Rate                | \$26.78                | \$31.84                | \$35.00                   |
| Cost Per Enplanement                | \$5.24                 | \$5.33                 | \$5.71                    |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |   |
|---|---|
| <b>DEPARTMENT:</b> AIRPORT  | <b>FUNCTION:</b> PROPERTIES & DEVELOPMENT |
| <b>FUNCTION GOALS:</b>  |   |
| Maximize net revenue from the development and leasing of airport land and facilities through effective planning and management control. |   |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Administer all leases and contracts for comprehensive contract compliance which maximize benefits, and efficient use of the Department resources.</li> <li>➤ Develop and negotiate new terminal building leases for enhanced or new food/beverage and retail service, structured in such a way to maximize passenger satisfaction and revenues.</li> <li>➤ Develop and negotiate new parking management agreement and airline operating agreements, structured in such a way to maximize operating efficiencies and revenues.</li> </ul> |

| Performance Measures                              | Actual<br>FY05 | Actual<br>FY06 | Projected<br>FY07 |
|---|----------------|----------------|-------------------|
| Total revenue from aviation contracts/leases      |                |                |                   |
| Landing Area                                      | \$4,041,200    | \$4,002,500    | \$5,769,500       |
| Terminal Building                                 | \$9,490,100    | \$9,615,600    | \$10,581,600      |
| Freight   | \$414,500      | \$409,000      | \$389,650         |
| General/Commercial Aviation                       | \$1,191,800    | \$1,308,300    | \$1,262,800       |
| New Cargo   | \$1,885,000    | \$1,865,000    | \$1,691,000       |
| Total revenue from non-aviation contracts/leases: |                |                |                   |
| Industrial Park                                   | \$2,717,400    | \$2,765,000    | \$1,215,000       |
| Hotels  | NA             | NA             | \$1,800,000       |
| Golf Course                                       | \$200,000      | \$150,000      | \$170,000         |
| Butterfield Trail Industrial Park                 | \$2,900,000    | \$3,000,000    | \$3,130,000       |



# *Metropolitan Planning Organization*

## Mission Statement

To develop, coordinate, and monitor transportation projects/programs that encourage multimodal solutions to the transportation, economic, and social needs of the El Paso Urban Transportation Study (EPUTS) Area.

| <b><i>Budget Summary</i></b>      | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-----------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services                 | 613,005                | 673,794                          | 873,026                 |
| Contractual Services              | 375,755                | 271,741                          | 535,345                 |
| Materials/Supplies                | 21,521                 | 54,444                           | 36,200                  |
| Operating Expenditures            | 45,850                 | 67,325                           | 252,213                 |
| Non-Operating/Intergovt. Exp      | 0                      | 0                                | 0                       |
| Internal Transfers                | 0                      | 0                                | 0                       |
| Capital Outlay                    | 10,462                 | 23,241                           | 15,000                  |
| <b><i>Total Appropriation</i></b> | <b>1,066,593</b>       | <b>1,090,545</b>                 | <b>1,711,784</b>        |

| <b><i>Source of Funds</i></b> | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------------|------------------------|----------------------------------|-------------------------|
| 205 - Federal Funded Projects | 1,066,593              | 1,090,545                        | 1,711,784               |
| <b><i>Total Funds</i></b>     | <b>1,066,593</b>       | <b>1,090,545</b>                 | <b>1,711,784</b>        |

| <b><i>Positions</i></b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|--------------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary              | 0.00                    | 0.00                    | 0.00                    |
| Grant Funded                   | 13.50                   | 16.00                   | 15.50                   |
| <b><i>Total Authorized</i></b> | <b>13.50</b>            | <b>16.00</b>            | <b>15.50</b>            |



**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

**DEPARTMENT: METROPOLITAN PLANNING ORGANIZATION**

| <b>PROGRAM</b>                             | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
|--|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>SUBFUND 205-CAPITAL PROJECTS</b>        |                        |                         |                                      |                         |
| 68150009-MPO PLANNING GRANTS               |                        |                         |                                      |                         |
| <i>G780003-TIP-PLANNING FUND FY04</i>      | 260,172                | 200,000                 | 144,643                              | 0                       |
| <i>G780404-BIP BORDER IMPROVEMENT PROG</i> | 96,487                 | 0                       | 0                                    | 0                       |
| <i>G780405-BIP LOCAL PRIVATE</i>           | 3,216                  | 0                       | 0                                    | 0                       |
| <i>G780406-BIP AIRPORT</i>                 | 5,518                  | 0                       | 0                                    | 0                       |
| <i>G780407-BIP CITY</i>                    | 914                    | 0                       | 0                                    | 0                       |
| <i>G780701-FHWA/NMSHTD/MPO FY07</i>        | 17,318                 | 28,281                  | 31,309                               | 89,322                  |
| <i>G780703-FHWA/TX DOT/MPO FY07</i>        | 692,616                | 1,039,857               | 914,593                              | 1,622,462               |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |   |
|---|---|
| <b>DEPARTMENT:</b> METROPOLITAN PLANNING ORG.   | <b>FUNCTION:</b><br>TRANSPORTATION PLANNING |
| <b>FUNCTION GOALS:</b><br>Provide coordination of multimodal transportation plans and programs within the study area. |   |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Analyze traffic concerns within the EPUTS area and recommend traffic improvements.</li> <li>➤ Develop, implement, and maintain a metropolitan transportation plan, transportation improvement plan, and unified planning work program.</li> <li>➤ Coordinate transportation improvements that include transit programs, highway projects, and other transportation projects in the Transportation Improvement Program.</li> <li>➤ Implement the Congestion Management Process Plan to meet the standards of the Safe, Accountable, Flexible, Efficient Transportation Equity Act (SAFETEA-LU)</li> </ul> |

| <b>Performance Measures</b>       | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|-----------------------------------|------------------------|------------------------|---------------------------|
| Data Developments and Maintenance | 5,871                  | 6,411                  | 6,300                     |
| Short Range Planning              | 3,710                  | 3,512                  | 3,634                     |
| Metropolitan Transportation Plan  | 8,211                  | 8,751                  | 8,612                     |
| Special Studies                   | 249                    | 200                    | 250                       |
| ** Measurement in Hours           |                        |                        |                           |



# Health

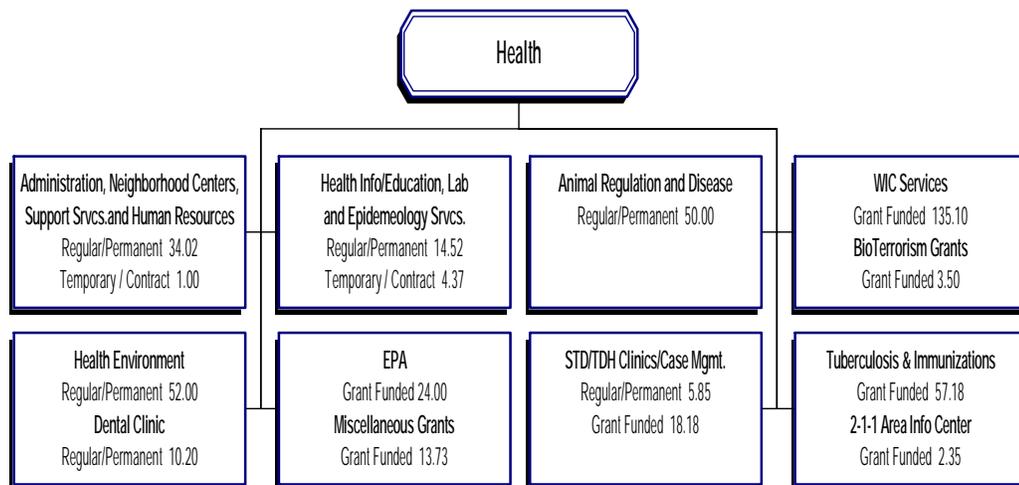
## Mission Statement

The El Paso City-County Health and Environmental District promotes, ensures and improves the health and well being of the El Paso community.

| <b>Budget Summary</b>        | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|------------------------------|------------------------|----------------------------------|-------------------------|
| Personal Services            | 13,000,924             | 14,306,124                       | 17,257,632              |
| Contractual Services         | 1,656,877              | 1,878,213                        | 2,113,650               |
| Materials/Supplies           | 1,080,648              | 1,548,785                        | 1,683,874               |
| Operating Expenditures       | 742,380                | 1,594,501                        | 2,269,953               |
| Non-Operating/Intergovt. Exp | 737,499                | 954,993                          | 819,442                 |
| Internal Transfers           | 0                      | 243,019                          | 0                       |
| Capital Outlay               | 244,000                | 132,606                          | 258,140                 |
| <b>Total Appropriation</b>   | <b>17,462,328</b>      | <b>20,658,241</b>                | <b>24,402,691</b>       |

| <b>Source of Funds</b>              | <b>Actual<br/>FY05</b> | <b>Estimated<br/>Actual FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------------------|------------------------|----------------------------------|-------------------------|
| 101 - General Fund                  | 9,310,310              | 0                                | 0                       |
| 208 - Health Prev. & Maint.-Federal | 4,787,697              | 5,280,455                        | 175,359                 |
| 210 - Environmental Svcs.-Federal   | 971,338                | 895,384                          | 1,552,566               |
| 218 - Health Prev. & Maint.-State   | 2,392,983              | 4,042,298                        | 11,214,869              |
| 220 - Environmental Svcs.-State     | 0                      | 0                                | 0                       |
| 267 - City-County Health            | 0                      | 10,440,104                       | 11,459,897              |
| <b>Total Funds</b>                  | <b>17,462,328</b>      | <b>20,658,241</b>                | <b>24,402,691</b>       |

| <b>Positions</b>        | <b>Adopted<br/>FY05</b> | <b>Adopted<br/>FY06</b> | <b>Adopted<br/>FY07</b> |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Regular/Temporary       | 153.38                  | 173.52                  | 171.96                  |
| Grant Funded            | 262.72                  | 253.42                  | 254.04                  |
| <b>Total Authorized</b> | <b>416.10</b>           | <b>426.94</b>           | <b>426.00</b>           |



**FUNCTION SUMMARY**

**DEPARTMENT APPROPRIATIONS BY PROGRAM**

| <b>DEPARTMENT: HEALTH</b>                        |                        |                         |                                      |                         |
|--|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>PROGRAM</b>                                   | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
| <b>SUBFUND 218-HEALTH PREV/MAINT-STATE</b>       |                        |                         |                                      |                         |
| 41150015-TDH LABORATORY GRANTS                   |                        |                         |                                      |                         |
| <i>G410722-BIO TERRORISM LAB FY07</i>            | 290,639                | 275,000                 | 257,699                              | 252,060                 |
| 41150017-TDH CLINICAL SERVICES GRANTS            |                        |                         |                                      |                         |
| <i>G410427-CARRYOVER TITLE V-FY04</i>            | 117                    | 306,602                 | 249,192                              | 0                       |
| <i>G410527-TITLE V CARRYOVER-FY05</i>            | 0                      | 190,906                 | 204,227                              | 0                       |
| <i>G410727-TITLE V CARRYOVER-FY07</i>            | 0                      | 0                       | 0                                    | 198,178                 |
| <i>G410708-CHC/POP BASED FY07 DSHS</i>           | 86,836                 | 109,398                 | 106,917                              | 265,830                 |
| <i>G410713-CHS-FEE FOR SERVICES FY07</i>         | 149,181                | 185,194                 | 168,680                              | 185,194                 |
| <i>G410714-CHS-FAMILY PLANNING FY07</i>          | 20,076                 | 35,350                  | 10,417                               | 24,895                  |
| 41150018-TDH STD/AIDS/HIV CLINIC GRNTS           |                        |                         |                                      |                         |
| <i>G410605-STD/HIV STATE FY06 DSHS</i>           | 17,364                 | 51,696                  | 0                                    | 0                       |
| <i>G410712-HIV/SURV STATE FY07 DSHS</i>          | 11,794                 | 25,789                  | 21,369                               | 24,800                  |
| <i>G410720-STD/HIV FEDERAL FY07 DSHS</i>         | 5,227                  | 93,784                  | 94,561                               | 145,444                 |
| <i>G410723-HIV/SURV FEDERAL FY07 DSHS</i>        | 237                    | 25,789                  | 9,656                                | 24,800                  |
| 41150019-TUBERCULOSIS GRANTS                     |                        |                         |                                      |                         |
| <i>G410702-TDH-TB OUTREACH - FY07 DSHS</i>       | 171,900                | 310,977                 | 155,850                              | 292,030                 |
| <i>G410707-TB PRVNTN &amp; CONTROL FY07 DSHS</i> | 562,288                | 568,362                 | 499,178                              | 470,477                 |
| 41150020-TDH IMMUNIZATION GRANTS                 |                        |                         |                                      |                         |
| <i>G410706-IMMUNIZATION LOCAL FY07 DSHS</i>      | 59,884                 | 1,265,999               | 1,171,037                            | 1,384,891               |
| 41150022-TDH CASE MANAGEMENT GRNTS               |                        |                         |                                      |                         |
| <i>G410711-RLSS/LPHS FY07</i>                    | 197,355                | 195,042                 | 160,641                              | 197,794                 |
| 41150023-MISCELLANEOUS HEALTH GRNTS              |                        |                         |                                      |                         |
| <i>G410701-EPI-BLOOD LEAD FY07</i>               | 55,988                 | 35,000                  | 35,001                               | 25,000                  |
| <i>G410725-OPHP/BIOTERRORISM FY07 DSHS</i>       | 764,214                | 1,157,399               | 897,873                              | 994,651                 |

|  |   |   |         |   |
|--|---|---|---------|---|
| <b>SUBFUND 220-ENVIRONMENT SRVCS-STATE</b> |   |   |         |   |
| 41150023-MISC HEALTH GRNTS                 |   |   |         |   |
| <i>G410401-CHILD LEAD PREVENTION FY04</i>  | 0 | 0 | 923,874 | 0 |

|                                       |   |           |           |           |
|---------------------------------------|---|-----------|-----------|-----------|
| <b>SUBFUND 267-CITY-COUNTY HEALTH</b> |   |           |           |           |
| 41010127-ENVIRONMENT - FOOD           | 0 | 1,222,579 | 1,105,608 | 1,225,927 |
| 41010128-ENVIRONMENT-GEN & ON SITE    | 0 | 375,914   | 350,619   | 376,564   |
| 41010132-ANIMAL REGULATION/DISEASE    | 0 | 2,162,885 | 2,181,414 | 2,268,200 |
| 41010134-TB_TB OUTREACH               | 0 | 0         | 6         | 0         |
| 41010135-STD/HIV/AIDS CLINICS         | 0 | 342,690   | 337,729   | 292,660   |
| 41010140-DENTAL                       | 0 | 564,180   | 560,103   | 618,022   |

**FUNCTION SUMMARY**

| <b>DEPARTMENT APPROPRIATIONS BY PROGRAM</b> |                        |                         |                                      |                         |
|---|------------------------|-------------------------|--------------------------------------|-------------------------|
| <b>DEPARTMENT: HEALTH</b>                   |                        |                         |                                      |                         |
| <b>PROGRAM</b>                              | <b>ACTUAL<br/>FY05</b> | <b>ADOPTED<br/>FY06</b> | <b>ESTIMATED<br/>ACTUAL<br/>FY06</b> | <b>ADOPTED<br/>FY07</b> |
| 41010142-NEIGHBORHOOD HEALTH CNTRS          | 0                      | 514,748                 | 417,776                              | 461,784                 |
| 41010146-LABORATORY                         | 0                      | 456,915                 | 411,520                              | 574,208                 |
| 41010147-ENVIRONMENTAL GENERAL              | 0                      | 710,651                 | 705,856                              | 688,080                 |
| 41010150-EPIDEMIOLOGY                       | 0                      | 63,432                  | 100,402                              | 69,216                  |
| 41010157-HEALTH ADMINISTRATION              | 0                      | 2,154,604               | 1,600,314                            | 2,197,750               |
| 41010162-HEALTH SUPPORT SERVICES            | 0                      | 1,530,650               | 1,720,104                            | 1,636,018               |
| 41010163-HEALTH INFORMATION SRVCS           | 0                      | 590,854                 | 549,291                              | 626,133                 |
| 41010344-HUMAN RESOURCES                    | 0                      | 211,595                 | 206,086                              | 215,100                 |
| 41010354-HEALTH EDUCATION PROGRAM           | 0                      | 167,549                 | 193,276                              | 210,235                 |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                         |
|--|-------------------------|
| <b>DEPARTMENT: HEALTH</b>  | <b>FUNCTION: DENTAL</b> |
| <p><b>FUNCTION GOALS:</b></p> <p>Provide dental health services to uninsured/underinsured children and adolescents residing in El Paso County by administering dental examinations, treatment plans, operative services, dental education, and preventive dentistry at Tillman Dental Clinic. Deploy the mobile dental units (2) to access families with no facilities for preventive dentistry which provides placement of sealants, fluoride applications, education, and restorative and emergency treatments; targeting uninsured children at different Head Start sites and elementary schools.</p> |                         |

|   |
|---|
| <p><b>FUNCTION OBJECTIVES:</b></p> <ul style="list-style-type: none"> <li>➤ Increase the # of prophies and topical fluoride applications by 10% respectively.</li> <li>➤ Increase the # of corrective procedures (fillings, extractions, pulpotomies, stainless steel crowns etc.) by 10%.</li> <li>➤ Increase the # of new and limited examinations by 1%.</li> <li>➤ Maintain no show rate of patients of 2%.</li> <li>➤ Increase dental oral hygiene education/instruction by 3%.</li> <li>➤ Increase placement of sealants to non-carious teeth by 2%.</li> </ul> |
|---|

| <b>Performance Measures</b>                           | <b>Actual FY05</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|---|--------------------|--------------------|-----------------------|
| Prophylaxis completed & topical fluoride applications | 4,688              | 4,544              | 4,998                 |
| Dental corrective procedures                          | 2,496              | 7,327              | 8,060                 |
| New and limited examinations                          | 3,802              | 4,138              | 4,179                 |
| Appointment made/kept % of appointments kept          | 12,720/9,906 78%   | 12,500/9,375 75%   | 12,500/9,563 77%      |
| Oral hygiene instructions                             | 4,296              | 4,445              | 4,578                 |
| Sealants placed                                       | 13,227             | 11,723             | 11,957                |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                                   |
|--|-----------------------------------|
| <b>DEPARTMENT: HEALTH</b>  | <b>FUNCTION:<br/>TUBERCULOSIS</b> |
| <b>FUNCTION GOALS:</b>   |                                   |
| Control the spread of Tuberculosis (TB) in El Paso County by 1) Prompt identification and appropriate treatment of persons infected with TB. 2) Identification of persons at highest risk of contracting TB, specifically recent contacts to smear positive patients or people with TB skin test conversion 3) Initiating and completing treatment to prevent secondary infection and further spread of the disease and development of Antibiotic resistant TB through the use of Directly Observed Therapy (DOT). |                                   |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>&gt; 100% of cases/suspects will be on Directly Observed Therapy (DOT).</li> <li>&gt; 100% of cases will complete Therapy within 12 months (excluding deaths &amp; moving away).</li> <li>&gt; 95% of identified contacts to smear positive cases will be evaluated.</li> <li>&gt; 65% of infected contacts to smear positive cases who start treatment for LTBI complete it.</li> <li>&gt; 95% of adults (age&gt;14) are tested for HIV.</li> </ul> |

| Performance Measures   | Actual FY05 | Actual FY06 | Projected FY07 |
|--|-------------|-------------|----------------|
| Percent Patients / Suspects on DOT   | 100%        | 100%        | 100%           |
| CDC Goal   | N/A         | N/A         | 90%            |
| Percent patients completing therapy  | 100%        | 100%        | 100%           |
| DSHS/CDC Goal  | N/A         | 95%         | 90%            |
| Percent smear positive TB cases with at least one contact identified       | N/A         | 95%         | 95%            |
| DSHS/CDC Goal  | N/A         | N/A         | 90%            |
| Percent of identified contacts to smear positive TB cases evaluated for TB | N/A         | 95%         | 90%            |
| DSHS/CDC Goal  | N/A         | 65%         | 70%            |
| Percent infected contacts to smear positive cases who complete LTBI        | N/A         | 65%         | 65%            |
| DSHS/CDC Goal  | N/A         | N/A         | 61%            |
| Percent eligible Adults (age>14) with disease tested for HIV               | N/A         | 100%        | 100%           |
| DSHS/CDC Goal  | N/A         | N/A         | 81%            |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |  |
|--|--|
| <b>DEPARTMENT:</b> HEALTH  | <b>FUNCTION:</b> STD/HIV & FAMILY PLANNING |
| <b>FUNCTION GOALS:</b>   |  |
| Operate a community-wide prevention, control, and surveillance program for sexually transmitted diseases (STDs), Human Immuno Deficiency Virus (HIV), and Family Planning (FP), through diagnosis, testing, treatment, and counseling in clinic and community outreach activities. |  |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Increase the number of clinical examinations by 10%.</li> <li>➤ Increase the number of identified STD/HIV positive cases by 10%.</li> <li>➤ Increase the number of STD/HIV case investigations, by 10%.</li> <li>➤ Increase the number of STD's treated in clinic by 10%.</li> <li>➤ Increase the number of information and education activities in the clinic and in the community to promote STD awareness by 10%.</li> <li>➤ Increase the number of HIV tests administered by 10%.</li> <li>➤ Increase the total number of positive HIV tests investigated by 10%.</li> <li>➤ Maintain family planning visits at 196.</li> </ul> |

| <b>Performance Measures</b>                       | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|---|------------------------|------------------------|---------------------------|
| Examinations:                                     | 5,538                  | 5,604                  | 6,164                     |
| Primary/secondary/early latent syphilis cases:    | 73                     | 148                    | 163                       |
| Gonorrhea cases from STD clinic:                  | 75                     | 167                    | 184                       |
| Chlamydia cases from STD clinic:                  | 313                    | 422                    | 464                       |
| STD's treated in clinic                           | 1,768                  | 1,995                  | 2,195                     |
| Family planning initial/follow-up visits:         | 410                    | 196                    | 196                       |
| Number of HIV tests administered:                 | 3,535                  | 3,477                  | 3,825                     |
| HIV cases from STD clinic:                        | 92                     | 44                     | 48                        |
| Number receiving health education and counseling: | 6,368                  | 5,716                  | 6,288                     |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |  |
|--|--|
| <b>DEPARTMENT:</b> HEALTH  | <b>FUNCTION:</b><br>ENVIRONMENTAL -<br>AIR QUALITY |
| <b>FUNCTION GOALS:</b><br>To continue to meet Federal Ambient Air Quality Standards for Ozone, Carbon Monoxide, and Particulate Matter; and insure that El Paso qualifies for re-designation as Attainment; To assist Federal, State, and local Authorities in their strategy for Homeland Security, and to protect the general public and tradesmen from asbestos exposure. |  |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Investigate all complaints regarding odors, visible emissions, or other public concerns.</li> <li>➤ Investigate Major and Minor Sources for compliance with Air Regulations.</li> <li>➤ Collect gasoline samples from all dispensing facilities in El Paso County.</li> <li>➤ Investigate gasoline dispensing sites for compliance of Vapor Recovery Systems.</li> <li>➤ Review new air source permits for enforceability and public impact.</li> <li>➤ Investigate asbestos removal projects for compliance to reduce asbestos exposure.</li> <li>➤ Maintain and collect Air Monitoring data from equipment in El Paso County &amp; Cd. Juarez</li> <li>➤ Collect Bio-watch samples for Homeland Security.</li> </ul> |

| Performance Measures  | Actual<br>FY05 | Actual<br>FY06 | Projected<br>FY07 |
|---|----------------|----------------|-------------------|
| Air Complaint Investigations  | 102            | 162            | 140               |
| Non-Major Checklisted/Major Investigations                              | 60             | 44             | 56                |
| Gasoline Dispensing Inspections   | 723            | 731            | 730               |
| Stage II Vapor Recovery Systems Inspections                             | 202            | 201            | 200               |
| Air Permit Reviews  | 10             | 18             | 10                |
| Asbestos Projects Inspections   | 19             | 80             | 50                |
| El Paso County Monitoring Sites (13) Ozone, CO, PM-2.5, PM-10, SO2      | N/A            | N/A            | Scheduled         |
| Ciudad Juarez Monitoring Sites (5) CO, Ozone, PM-10, Met. Data Biowatch |                |                | Scheduled         |
| Biosampling   | N/A            | N/A            | Daily             |
| Quality Reviews   | N/A            | 229            | 50                |
| Enforcement Case Development/Referrals                                  | N/A            | 59             | 15                |
| Notice of Violation/Order Follow-Up                                     | N/A            | 20             | 11                |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |   |
|---|---|
| <b>DEPARTMENT:</b> HEALTH   | <b>FUNCTION:</b> HEALTH EDUCATION PROGRAM |
| <b>FUNCTION GOALS:</b>  |   |
| Provide public health education to the El Paso community; promote the Health District and its various programs using all available forms of communication; provide and/or coordinate employee training. |   |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Encourage the practice of preventive health by providing public health community presentations.</li> <li>➤ Promote Health District programs through coordination of community health fairs.</li> <li>➤ Co-sponsor and participate in major health fairs.</li> <li>➤ Create awareness of pertinent public health issues through media events and the Health District web site.</li> <li>➤ Provide required safety training for Health District employees.</li> <li>➤ Coordinate and conduct continuing education training and in-service for Health District employees.</li> <li>➤ Create graphic design projects for Health District program.</li> </ul> |

| <b>Performance Measures</b>                  | <b>Actual FY05*</b> | <b>Actual FY06</b> | <b>Projected FY07</b> |
|--|---------------------|--------------------|-----------------------|
| Community presentations/attendance           | 579/36,432          | 577/31,667         | 600/40,000            |
| Health fairs coordinated                     | 81                  | 71                 | 80                    |
| Health fairs co-sponsored                    | 2                   | 2                  | 2                     |
| Media events                                 | 1,321               | 1,437              | 1,450                 |
| Employee safety training sessions/attendance | 75/442              | 84/988             | 72/440                |
| Staff Development Sessions/attendance        | 62/1,267            | 65/1,988           | 65/1,500              |
| Graphic design projects                      | 654                 | 690                | 700                   |
| Health fairs/attendance                      | 1/500               | 11/2,339           | 15/3,500              |
| Educational material developed               | 7                   | 24                 | 25                    |
| Screenings                                   | N/A                 | 160                | 600                   |

\* Pending Full Fiscal Year County Participation

|   |  |
|---|--|
| <b>DEPARTMENT: HEALTH</b>   | <b>FUNCTION: ANIMAL<br/>REGULATION &amp; DISEASE<br/>CONTROL</b> |
| <b>FUNCTION GOALS:</b>  |  |
| Prevent, regulate and control zoonotic diseases and protect animal welfare through enforcement of State and Health ordinances. Reduce the problem of stray animals through enforcement and canvassing in problem areas. Increase spay/neuter surgeries utilizing the Spray/Neuter Van in low-income areas. Develop a collaborative community preparedness influenza plan addressing birds and cats. |  |

|  |
|--|
| <b>FUNCTION OBJECTIVES:</b>  |
| <ul style="list-style-type: none"> <li>➤ Respond to 95% of complaints of animal bites within 24 hours.</li> <li>➤ Investigate 95% of reported cases of standards of care complaints within 24 hours.</li> <li>➤ Impound 70% of stray dogs and cats that are reported to center.</li> <li>➤ 100% animals fed and other kennel duties completed before kennels are open to the public.</li> <li>➤ 100% new permit applications completed within 5 working days and renewals before end of month in which they expire.</li> <li>➤ 100% of dogs and cats adopted out of Animal Regulation are spayed and neutered.</li> <li>➤ 100% of dogs and cats that come through the mobile van are sprayed or neutered.</li> </ul> |

| <b>Performance Measures</b>  | <b>Actual<br/>FY05</b> | <b>Actual<br/>FY06</b> | <b>Projected<br/>FY07</b> |
|--|------------------------|------------------------|---------------------------|
| Response rate to animal bite reports   | 2,100/2,000<br>95%     | 2,150/2,050<br>95%     | 2,200/2,100<br>95%        |
| Response rate to reported standard of care complaints                                  | 2,000/1,900<br>95%     | 2,972/2,826<br>95%     | 3,000/2,850<br>95%        |
| Animals fed/watered and other kennels duties completed before kennels opened to public | 97,000/97,000<br>100%  | 98,000/98,000<br>100%  | 99,000/99,000<br>100%     |
| Permits timely processed and completed   | 350<br>100%            | 250<br>100%            | 300<br>100%               |
| Adopted dogs/cats Spayed/Neutered  | 2,000/2,000<br>100%    | 2,050/2,050<br>100%    | 2,800/2,800<br>100%       |
| Spay/Neuter dogs/cats out of Mobile Van  | 1,100/1,100<br>100%    | 2,300/2,300<br>100%    | 2,800/2,800<br>100%       |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |  |
|---|--|
| <b>DEPARTMENT:</b> HEALTH   | <b>FUNCTION:</b><br>ENVIRONMENT - FOOD |
| <b>FUNCTION GOALS:</b><br>Food Inspection Program protects public health, prevents food diseases/health hazards and promotes safe food handling practices through inspection, enforcement, and education. |  |

|   |
|---|
| <b>FUNCTION OBJECTIVES:</b>   |
| <ul style="list-style-type: none"> <li>➤ Conduct routine inspections on priority 1 thru 4 establishments such as restaurants, fastfood, cafeterias, convenience stores, supermarkets and day cares.</li> <li>➤ Perform follow-up re-inspections on establishments (7% of total inspections) rating 69 or below with critical violations.</li> <li>➤ Standardize inspection staff under 2003 Texas Food Establishment Rules System.</li> <li>➤ Investigate food establishment complaints by order of priority within 48 hours for foodborne investigations.</li> <li>➤ Collect weekly soft ice cream samples (SICM) to determine the standard plate count and total coliform. (197-Total soft ice cream machines)</li> </ul> |

| <b>Performance Measures</b>   | <b>Actual<br/>FY05</b>         | <b>Actual<br/>FY06</b>         | <b>Projected<br/>FY07</b>      |
|---|--------------------------------|--------------------------------|--------------------------------|
| Conduct priority 1 thru 4 inspections every 120 days.                   | 3,274 estab/<br>8,251 Insp     | 3,582 estab/<br>7,190 Insp     | 3,630 estab/<br>8,799 Insp     |
| Perform follow-up inspections on 95% of establishments within 48 hours. | 350>31 points/<br>359 RE-insp. | 554>31 points/<br>550 RE-insp. | 533>31 points/<br>550 RE-insp. |
| Perform quarterly quality assurance inspections for 18 inspectors.      | 13 inspectors/<br>20 QA's      | 15 inspectors/<br>26 QA's      | 18 inspectors/<br>36 QA's      |
| Standardize new staff and inspectors whose certification is to expire.  | 13/11<br>standardized          | 7/5 standardized               | 18/13 standardized             |
| - Foodborne within 48 hours.  | 151 rec'd/150<br>invst.        | 152 rec'd/147 invst.           | 144 rec'd/144 invst.           |
| - Food establishments within 5 days.                                    | 1,271 rec'd/<br>1,255 invst.   | 871 rec'd/<br>869 invst.       | 988 rec'd/<br>979 invst.       |
| Food education courses  | 393                            | 393                            | 393                            |
| Collect 24 SICM samples weekly  | 176                            | 5                              | 151                            |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|   |   |
|---|---|
| <b>DEPARTMENT:</b> HEALTH   | <b>FUNCTION:</b> ENVIRONMENTAL<br>GENERAL |
| <b>FUNCTION GOALS:</b>  |   |
| To mitigate outbreaks of arbovirus in vectors, communicable disease, blood borne pathogens to humans and animals through enforcement, inspections, education, control measures, international & regional mosquito surveillance, and mutual alliance with Preventive Medicine at Fort Bliss. |   |

|   |
|---|
| <b>FUNCTION OBJECTIVES: &gt; Vector Control *Facilities</b>   |
| <ul style="list-style-type: none"> <li>&gt; Maintain acres fogged to reduce mosquito populations through year round control measures.</li> <li>&gt; Education to the public increase by 10% by conducting presentations, health fairs, media interviews, update webpage, door-to-door surveys, and telephone contacts.</li> <li>&gt; Increase larvaciding of ditches, ponds, culverts, etc. to reduce adult mosquito outbreaks.</li> <li>&gt; Enhance mosquito surveillance 18% by setting more light &amp; gravid traps to collect adult mosquitoes.</li> <li>&gt; Respond to complaint investigations within 48 hours on mosquitoes, ticks, fleas, flies, rats, roaches, swimming pools, schools, spas, junked cars, trash and derris etc.</li> <li>* Increase water samples collection by 10% in swimming pools and spas.</li> <li>* Increase tattoo &amp; body piercing establishments inspected by 20%.</li> </ul> |

| Performance Measures                                   | Actual<br>FY05 | Actual<br>FY06 | Projected<br>FY07 |
|--|----------------|----------------|-------------------|
| Acres fogged year round                                | 193,272 acres  | 194,510 acres  | 200,000 acres     |
| Education throughout the City & County                 | 184            | 200            | 200               |
| Larvaciding potential mosquito breeding sites          | 4,620 acres    | 9,374 acres    | 7,000 acres       |
| Surveillance of adult mosquito in gravid & light traps | 359            | 631            | 500               |
| Complaints responds in 48 hours                        | 2,560          | 2,800          | 2,625             |
| * School inspections                                   | 360            | 589            | 590               |
| * Swimming pool inspections                            | 845            | 865            | 913               |
| * Water samples of swimming pools & spas               | 537            | 260            | 595               |
| * Spa inspections                                      | 51             | 73             | 81                |
| * Plan review of swimming pool & spas                  | 3              | 17             | 7                 |
| * Laundromats  | 154            | 138            | 160               |
| * Tattoos  | 219            | 200            | 255               |
| * Body Piercing  | 60             | 70             | 80                |
| * Lead inspections                                     | 3              | 2              | 7                 |
| * Noise inspections                                    | 10             | 8              | 13                |
| * Trailer homes park inspections                       | 303            | 319            | 340               |

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

|  |                      |
|--|----------------------|
| <b>DEPARTMENT: HEALTH</b>  | <b>FUNCTION: WIC</b> |
| <b>FUNCTION GOALS:</b>   |                      |
| Identify and serve qualified residents of El Paso and Hudspeth counties to prevent the occurrence of nutritional related health problems by improving health status of low income pregnant, postpartum and breastfeeding women, infants, and young children by providing nutrition assessment, education, health care referrals and supplemental foods during critical times of growth and development.  |                      |
| <b>FUNCTION OBJECTIVES:</b>  |                      |
| <ul style="list-style-type: none"> <li>➤ Increase participation by 2%</li> <li>➤ Increase the percentage of women certified in their first trimester by 1%</li> <li>➤ Maintain the percentage of client referrals with a health care source of "self/none" at 100%</li> <li>➤ Increase the percentage of vendor evaluations completed within 21 days of receipt by 20%</li> <li>➤ Maintain the percentage of WIC families receiving nutrition education at 100%</li> <li>➤ Increase the percentage of WIC clients receiving food benefits monthly by 3%</li> <li>➤ Increase the percentage of breastfed, WIC born infants since birth by 4%</li> </ul> |                      |

| Performance Measures  | Actual FY05          | Actual FY06          | Projected FY07        |
|---|----------------------|----------------------|-----------------------|
| WIC participation   | 48,565/49,000<br>99% | 48,529/49,000<br>99% | 49,500/49,500<br>100% |
| Certified pregnant women in 1st trimester (State requirement 32%)                           | 386/1,119<br>35%     | 395/1,085<br>36%     | 399/1,108<br>36%      |
| Client referrals with health care source of "self/none" (State requirements 98%)            | 127/127<br>100%      | 149/149<br>100%      | 149/147<br>100%       |
| WIC vendor evaluations will be completed within 21 days of receipt (State requirements 75%) | 10/8<br>125%         | 14/10<br>140%        | 14/14<br>100%         |
| WIC families receiving nutrition (State requirement 98%)                                    | 4,616/4,617<br>100%  | 4,393/4,394<br>100%  | 4394/4,394<br>100%    |
| WIC families receiving food benefits (State requirement 87%)                                | 46,822/48,524<br>97% | 46,665/48,505<br>96% | 48065/48,065<br>100%  |
| WIC infants breastfed at certification (State requirement 58.5%)                            | 523/713<br>73%       | 519/692<br>75%       | 540/720<br>75%        |

## City of El Paso Capital Improvement Plan (CIP)

The funding of the City's capital improvement projects is based mostly on long-term debt issuance with principal and interest paid through a property tax levy. The most commonly used debt instruments for capital projects are general obligation (GO) bonds that require voter approval and certificates of obligation (COs), which are approved by City Council after a public hearing is held. The City also uses revenue bonds, which are borrowed against a proprietary fund's future earnings, fund user fee balances, and grants/awards from various state or federal agencies.

There is a direct correlation between the City's operating budget and the Capital Improvement Plan (CIP). Both are dynamic instruments that are subject to change on short notice that can be influenced by external sources, political direction, and material condition of facilities. In addition, both are long-term policy plans used to plan and manage City resources over a long term in a strategic manner. The City maintains a Five Year Plan for both the CIP and the City operating budget in order to provide speculative information to plan the organization of resources.

City Council is the approving authority on the Capital Improvement Plan (CIP), but there are many different ways that a project enters the CIP process; departments can initiate a request, the City Manager or City Council can initiate requests or provide policy direction on a project, an advisory board or commission associated with the City can initiate a

request, and public initiative can also initiate a request for a capital project. Given the dynamics of capital priorities, they are reviewed annually based on policy direction and to adjust for organizational or environmental changes. In some cases extenuating circumstances such as natural emergencies, damage to City facilities, regulatory mandates, changes to state and federal laws, and increased operational demands can cause an immediate change to the CIP that could reorganize priorities and cancel or delay other projects. During fiscal year 2006 the City experienced large amounts of rainfall, causing the flood-control reservoirs to overflow causing major flooding. To address the damage and begin the recovery effort, the City will be reprogramming millions of dollars in capital improvement projects and re-evaluating project priorities to not only repair infrastructure but to resolve areas of concern that were exposed by the storm thus preventing future occurrences.

Other examples include street, drainage and flood control projects that are subject to changes in State laws and regulations; and Federal or State laws and regulations, such as HIPPA, that may create the need to remodel and/or modify the physical structure of facilities to keep them in compliance.

When the CIP is approved, the amount of new debt required to finance the projects during the current fiscal year is identified and the debt service portion of

the property tax rate may be adjusted by City Council when setting the next tax levy. Any changes in property tax rates are subject to open public hearings when the determination of a revised tax levy takes place.

In addition to long term debt instruments and grants, there are other funding sources for capital improvements that some City departments have access to. The Community Development Block Grants (CDBG) provided by the federal government is used to fund some projects in the form of a grant match and/or full funding. Examples are some grants available for capital projects in qualifying low-income neighborhoods that are funded by the Department of Housing and Urban Development (HUD).

Another example is the Sun Metro Mass Transit department's transportation improvement programs that can be funded as much as 80% by the Federal Transit Authority with a 20% local match. The City may also request funding for capital projects from the Army Corps of Engineers (Flood Control), Federal Aviation Administration (Airport), CMAQ, or other outside funding agencies.

After project requests have been submitted to the City Manager, they are reviewed with the Deputy City Manager of Building and Planning Services for their feasibility, need, operating impact and financing requirements and options. The Deputy City Manager for Building and Planning Services then submits the CIP Projects Master List to the City Council as a whole for policy approval. The CIP Projects Master List prioritizes every capital project that is active in the

City, their funding sources and amounts, and their level of design and/or construction activity anticipated each year for the next five years.

Once the CIP Projects Master List is approved by City Council and funding is secured, the process of carrying out the project begins. The process begins with the scoping and design phase, and projects may be presented to the Architecture and Design sub-committee for review of the technical specifications. The sub-committee guides projects through the Design Phase. After the Design Phase is completed, the project enters the Construction Phase where it is overseen by an Engineering Project Manager, Contract Compliance Administrator, the user department, and the design firm contracted to perform the work.

There are various types of capital projects in the City. The most common are street resurfacing and improvements, repair of existing facilities, construction of new facilities, park improvements, bridge repair/reconstruction, zoo expansions and other construction projects that become a priority to meet the demands of the City and its citizens.

In the year 2000 a general obligation bond election was held for the purpose of authorizing the sale of approximately \$141,000,000 in Quality of Life Bonds. Specific Quality of Life Capital Improvements were approved in fiscal year 2000 in which proceeds will be used towards the improvement of parks, new libraries, new Zoo facilities, and a new History Museum building. Specific projects will be in various phases of

design and construction over a ten-year period and will significantly impact the City's operating budget.

In fiscal year 2004 the City held a general obligation bond election for \$115,000,000 for the acquisition of equipment and property, renovation of City facilities, street repairs, and various other infrastructure improvements City wide. At the current time there are plans for the City to hold another general obligation bond election but a date has not been determined.

In addition to the two previous GO's issues, the City will complete various CO funded projects over the next few years as well as those funded through enterprise funds, federal grants, and other financing sources. The operating budget requirements of the projects on the CIP will have a significant impact on the City operating budget over the next five years as is detailed in the following section.

### **Operating Budget Impact of CIP over a Five Year Period**

The chart below outlines the projected capital project expenditures and the estimated impact the CIP projects will have on the City's operating budget. The estimates for the capital cost are taken directly from the CIP and include all funding sources.

their analysis of the estimated operating budget impact of capital projects to include all feasible resources currently under policy direction. These include staffing, utilities, materials, and operating needs of future City facilities and programs.

The most significant change in the City's capital improvement plan in recent years was the decision by City Council to contract with a private engineering firm to manage the construction of the projects and to place the Quality of Life projects on an expedited schedule.

As new facilities are completed, they will have staffing requirements to ensure their immediate usefulness to the public, but in many cases there will be sharing or resources and management adjustments to provide resources within the current budgets of departments.

This decision will have an impact on the City's operating budget because the new facilities and parkland will be ready for public use sooner than originally anticipated, which will require the City to fund the operating and maintenance obligations in the near future.

New Fire Stations will impact the operating budget in terms of the required additional full time fire fighters. The Office of Management and Budget has projected the cost impact of these new additional positions, and it includes the costs of training and recruiting new firefighters and additional staff support.

The Office of Management and Budget, along with user departments, has revised

The impact of additional library branches, the expansion of City Parks and Recreation facilities, and the future expansion of the El Paso Zoo will require additional staffing for grounds keeping and maintenance activities. The determination of future staff is based on a projected ratio calculation of the number of library staff required at each branch, the number of groundskeepers needed for each acre of park land, and the number of support staff needed for each Zoo exhibit.

The City currently budgets \$1,843,990 a year to irrigate the City's parkland. As the CIP progresses the acreage of City parkland will double in size over the next ten years. For this reason, the City will be planning large scale conservation efforts.

Utilities are a significant cost factor for all new facilities. In particular, the cost of watering future City parkland and the cost of electricity to operate those facilities will impact the operating budget.

| <b>Summary of Operating Impact</b> |                       |                       |                       |                       |                       |
|------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                                    | <b><i>FY 2007</i></b> | <b><i>FY 2008</i></b> | <b><i>FY 2009</i></b> | <b><i>FY 2010</i></b> | <b><i>FY 2011</i></b> |
| <i>Capital Cost</i>                | \$113,267,235         | \$180,560,398         | \$175,279,713         | \$46,274,847          | \$38,254,847          |
| Operating Impact                   | \$3,503,008           | \$3,536,741           | \$4,654,443           | \$0                   | \$0                   |

**City of El Paso, Texas**  
**\*Five Year Capital Improvement Plan**

| Project Type & Name                                    | Funding Source  | FY 2007 Budget     | FY 2008 Budget      | FY 2009 Budget      | FY 2010 Budget | FY 2011 Budget | Grand Total All Years |
|--|-----------------|--------------------|---------------------|---------------------|----------------|----------------|-----------------------|
| <b>Park Improvements</b>                               |                 |                    |                     |                     |                |                |                       |
| Ruby Coates Park                                       | CDBG            | \$150,217          |                     |                     |                |                | \$150,217             |
| Boys Club & Tula Irrobali Park                         | CDBG            | 67,440             |                     | \$491,508           |                |                | 558,948               |
| Estrella Park-Improvements                             | CDBG            | 216,603            |                     |                     |                |                | 216,603               |
| San Juan Senior Center-Improvements                    | CDBG            | 1,445,518          |                     |                     |                |                | 1,445,518             |
| Nations Tobin Park-Improvements                        | CDBG            | 299,050            |                     |                     |                |                | 299,050               |
| El Barrio Bark Basket Ball Park                        | CDBG            | 172,010            |                     |                     |                |                | 172,010               |
| Fairground   | 2004 GO Bonds   | 765,000            |                     |                     |                |                | 765,000               |
| Memorial Senior Center-Improvements                    | 2004 GO Bonds   | 177,000            | \$1,069,000         |                     |                |                | 1,246,000             |
| Old Sacramento Sr. Center-Rehab                        | 2004 GO Bonds   | 519,000            |                     |                     |                |                | 519,000               |
| Veterans Pool-Improvements                             | 2004 GO Bonds   | 976,000            |                     |                     |                |                | 976,000               |
| Veterans Park-Improvements                             | 2004 GO Bonds   | 150,000            | 904,000             |                     |                |                | 1,054,000             |
| Tierra Del Este Park                                   | 2004 GO Bonds   | 406,000            | 2,461,000           |                     |                |                | 2,867,000             |
| Blackie Chesser Park-Improvements                      | 2004 GO Bonds   | 896,000            |                     |                     |                |                | 896,000               |
| White Spur Park-Improvements                           | 2004 GO Bonds   | 148,000            | 919,000             |                     |                |                | 1,067,000             |
| City-wide chain link fence replacements                | 2004 GO Bonds   | 1,000,000          |                     |                     |                |                | 1,000,000             |
| City-wide shelter improvements                         | 2004 GO Bonds   | 1,200,000          |                     |                     |                |                | 1,200,000             |
| Tom Lea Park (Lower) Improvements                      | CDBG            | 78,099             |                     |                     |                |                | 78,099                |
| Ysleta Skate Park                                      | CDBG            | 413,125            |                     |                     |                |                | 413,125               |
| Sue Young Park-Improvements                            | 2004 GO Bonds   |                    |                     | 274,000             |                |                | 274,000               |
| Northeast Park Sidewalk                                | 2004 GO Bonds   |                    |                     | 238,000             |                |                | 238,000               |
| McCarthy Park-Improvements                             | 2004 GO Bonds   |                    |                     | 426,000             |                |                | 426,000               |
| Acquisition of Open Spaces                             | Future GO Bonds |                    | 1,000,000           | 1,000,000           |                |                | 2,000,000             |
| Neighborhood Initiatives                               | Future GO Bonds |                    | 1,000,000           | 1,000,000           |                |                | 2,000,000             |
| Armijo Recreation Center-Improvements                  | Future GO Bonds |                    | 261,000             | 1,839,000           |                |                | 2,100,000             |
| Memorial Senior Center-Improvements                    | Future GO Bonds |                    | 186,000             | 1,122,000           |                |                | 1,308,000             |
| Capistrano Park-Improvements                           | Future GO Bonds |                    | 164,000             | 1,262,000           |                |                | 1,426,000             |
| Delta Park Restroom Rehabilitation                     | Future GO Bonds |                    |                     | 65,000              |                |                | 65,000                |
| Blackie Chesser Park-Improvements                      | Future GO Bonds |                    | 354,000             | 2,164,000           |                |                | 2,518,000             |
| White Spur Park-Improvements                           | Future GO Bonds |                    | 155,000             | 965,000             |                |                | 1,120,000             |
| Althea Park-Improvements                               | Future GO Bonds |                    | 62,000              | 476,000             |                |                | 538,000               |
| Bear Ridge Park-Improvements                           | Future GO Bonds |                    | 19,000              | 140,000             |                |                | 159,000               |
| Old Sacramento Sr. Center-Rehab                        | Future GO Bonds |                    | 66,000              | 504,000             |                |                | 570,000               |
| Thomas Manor Park-Improvements                         | Future GO Bonds |                    | 32,000              | 242,000             |                |                | 274,000               |
| Veteran's Pool-Improvements                            | Future GO Bonds |                    | 123,000             | 947,000             |                |                | 1,070,000             |
| Citywide Chain Link Fence Replacement                  | Future GO Bonds |                    |                     | 1,103,000           |                |                | 1,103,000             |
| Citywide Shelter Improvements                          | Future GO Bonds |                    |                     | 1,323,000           |                |                | 1,323,000             |
| San Juan Senior Center Reconstruction & Land           | Future GO Bonds |                    | 182,000             | 1,308,000           |                |                | 1,490,000             |
| Blackie Chesser Park-Improvements                      | Future GO Bonds |                    | 113,000             | 869,000             |                |                | 982,000               |
| JP Shawver Park Community Center-Improvements          | Future GO Bonds |                    | 702,000             | 6,682,000           |                |                | 7,384,000             |
| Lincoln Community Building-Improvements                | Future GO Bonds |                    | 856,000             | 8,371,000           |                |                | 9,227,000             |
| Hidden Valley Park-Improvements                        | Future GO Bonds |                    | 92,000              | 557,000             |                |                | 649,000               |
| San Juan Parking Lot Improvements                      | Future GO Bonds |                    |                     | 248,000             |                |                | 248,000               |
| South El Paso Senior Center Improvements               | Future GO Bonds |                    | 74,000              | 567,000             |                |                | 641,000               |
| Sunrise Park Improvements                              | Future GO Bonds |                    | 74,000              | 563,000             |                |                | 637,000               |
| <b>Total Park Improvements</b>                         |                 | <b>\$9,079,062</b> | <b>\$10,868,000</b> | <b>\$34,746,508</b> | <b>\$0</b>     | <b>\$0</b>     | <b>\$54,693,570</b>   |
| <b>Fire Station Improvements</b>                       |                 |                    |                     |                     |                |                |                       |
| Fire Stations #4 & #9 Priority Traffic Control Systems | CDBG            | \$116,816          |                     |                     |                |                | \$116,816             |
| New Fire Station #36 Northern Pass & Resler            | Future GO Bonds |                    | \$876,000           | \$4,151,000         |                |                | 5,027,000             |
| New Fire Station #37 Edgemere East of Loop 375         | Future GO Bonds |                    | 422,000             | 3,265,000           |                |                | 3,687,000             |
| Fire Station #5 Relocation Edna & Delta                | Future GO Bonds |                    | 764,000             | 3,322,000           |                |                | 4,086,000             |
| <b>Total Fire Station Improvements</b>                 |                 | <b>\$116,816</b>   | <b>\$2,062,000</b>  | <b>\$10,738,000</b> | <b>\$0</b>     | <b>\$0</b>     | <b>\$12,916,816</b>   |
| <b>Zoo Improvements</b>                                |                 |                    |                     |                     |                |                |                       |
| New Entry and Public Activities                        | 2000 GO Bonds   | \$292,000          |                     |                     |                |                | \$292,000             |
| Africa Expansion                                       | 2000 GO Bonds   | 5,200,000          | \$1,300,000         |                     |                |                | 6,500,000             |
| <b>Total Zoo Improvements</b>                          |                 | <b>\$5,492,000</b> | <b>\$1,300,000</b>  | <b>\$0</b>          | <b>\$0</b>     | <b>\$0</b>     | <b>\$6,792,000</b>    |
| <b>Library Improvements</b>                            |                 |                    |                     |                     |                |                |                       |
| Ysleta Branch Library Expansion                        | CDBG            | \$537,000          |                     |                     |                |                | \$537,000             |
| <b>Total Library Improvements</b>                      |                 | <b>\$537,000</b>   | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>     | <b>\$0</b>     | <b>\$537,000</b>      |

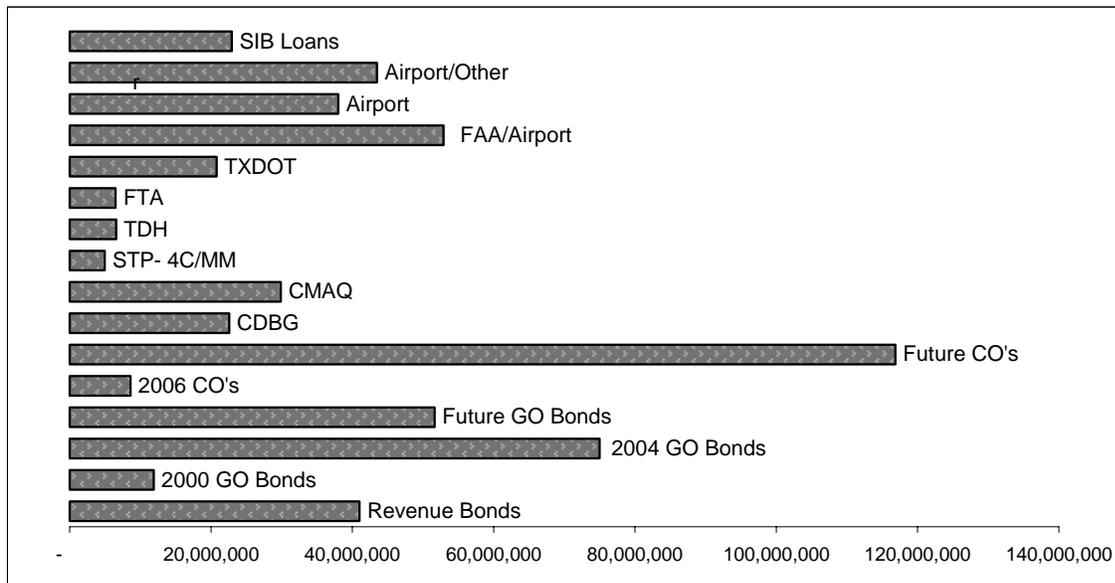
**City of El Paso, Texas**  
**\*Five Year Capital Improvement Plan**

| Project Type & Name                             | Funding Source | FY 2007 Budget      | FY 2008 Budget       | FY 2009 Budget      | FY 2010 Budget     | FY 2011 Budget      | Grand Total All Years |
|---|----------------|---------------------|----------------------|---------------------|--------------------|---------------------|-----------------------|
| <b>Street &amp; Drainage Improvements</b>       |                |                     |                      |                     |                    |                     |                       |
| San Antonio Avenue Street and Drainage          | CDBG           | \$194,288           |                      |                     |                    |                     | \$194,288             |
| Borderland Area Street And Drainage             | CDBG           | 1,192,048           | \$921,849            |                     |                    |                     | 2,113,897             |
| Cedar Grove Teakwood Rd.                        | CDBG           | 46,170              |                      |                     |                    |                     | 46,170                |
| Alamito Complex Street and Drainage             | CDBG           | 750,000             |                      |                     |                    |                     | 750,000               |
| Miller Circle Street and Drainage               | CDBG           | 114,605             | 969,418              |                     |                    |                     | 1,084,023             |
| Orndorff Drive Street & Drainage                | CDBG           | 108,308             |                      | \$780,358           |                    |                     | 888,666               |
| Sixth Avenue Street & Drainage                  | CDBG           | 86,952              | 608,642              |                     |                    |                     | 695,594               |
| Davis Drive- Phase I                            | CDBG           | 679,932             |                      |                     |                    |                     | 679,932               |
| Verdeland Drive                                 | CDBG           | 673,788             |                      |                     |                    |                     | 673,788               |
| Dorbandt Circle Str. & Drainage Improv.         | 2000 GO Bonds  | 33,532              |                      |                     |                    |                     | 33,532                |
| Montoya Heights Phase II                        | 2004 GO Bonds  | 3,019,635           |                      |                     |                    |                     | 3,019,635             |
| Open Space Enhancements                         | 2004 GO Bonds  | 999,000             |                      |                     |                    |                     | 999,000               |
| Landscaping & Parkway Beautification            | 2004 GO Bonds  | 1,016,074           |                      |                     |                    |                     | 1,016,074             |
| Roseway Dr. Str. & Drainage Improv.             | 2004 GO Bonds  | 4,149,759           |                      |                     |                    |                     | 4,149,759             |
| Signal & Flasher Installation-Schools           | 2004 GO Bonds  | 120,000             | 120,000              | 120,000             |                    |                     | 360,000               |
| Lafayette Street and Drainage Improvements      | CDBG           | 568,000             | 5,110,000            |                     |                    |                     | 5,678,000             |
| Upper Valley Rd.-Reconstruction                 | 2004 GO Bonds  | 16,000              | 18,008,000           |                     |                    |                     | 18,024,000            |
| Oregon Street and Drainage Improvements         | 2004 GO Bonds  | 1,062,000           | 10,976,000           |                     |                    |                     | 12,038,000            |
| Asphalt-Whitfield Subdivision Montoya Heights   | 2004 GO Bonds  | 256,000             | 2,438,000            |                     |                    |                     | 2,694,000             |
| Carnegie-Reconstruction of area drainage        | 2006 CO's      | 430,000             | 3,979,000            |                     |                    |                     | 4,409,000             |
| Montana ditch-Flood Control                     | 2004 GO Bonds  | 516,000             | 3,285,000            |                     |                    |                     | 3,801,000             |
| El Paso, Alameda, Concepcion-ADA                | CDBG           | 210,000             | 1,928,000            |                     |                    |                     | 2,138,000             |
| Airport Road Street and Drainage                | 2004 GO Bonds  | 1,000,000           |                      |                     |                    |                     | 1,000,000             |
| Montwood & Viscount-Concrete intersection       | 2004 GO Bonds  | 177,000             | 1,126,000            |                     |                    |                     | 1,303,000             |
| Delta Drive-Street and Drain. Improvements      | CDBG           | 287,000             | 1,810,000            |                     |                    |                     | 2,097,000             |
| Cedar Grove Area Phase 10-Construction          | 2004 GO Bonds  | 1,242,000           |                      |                     |                    |                     | 1,242,000             |
| Citywide Audible Pedestrian Signal Installation | CDBG           | 252,340             | 257,591              |                     |                    |                     | 509,931               |
| Citywide Curb Cut Demand Program                | CDBG           | 224,901             |                      |                     |                    |                     | 224,901               |
| McCombs and Railroad Intersect. Imprvts.        | 2006 CO's      | 617,000             |                      |                     |                    |                     | 617,000               |
| Rushing & Transmountain-Concrete intersection   | 2007 CO's      | 245,000             | 1,625,000            |                     |                    |                     | 1,870,000             |
| Alameda-Reconstruct for flooding issues         | TXDOT          | 577,000             | 5,200,000            |                     |                    |                     | 5,777,000             |
| Pelicano & Lomaland                             | 2006 CO's      | 174,000             | 1,367,000            |                     |                    |                     | 1,541,000             |
| McRae & Montwood-Flood Control                  | 2004 GO Bonds  | 559,000             | 5,068,000            |                     |                    |                     | 5,627,000             |
| Griffin Street and Drainage Improvements        | 2004 GO Bonds  | 328,000             | 2,196,000            |                     |                    |                     | 2,524,000             |
| Mesa & Resler-Concrete intersection             | STP MM         | 174,000             | 1,297,000            |                     |                    |                     | 1,471,000             |
| Ladrillo Str. & Drainage Improv.                | 2000 GO Bonds  |                     | 52,676               |                     |                    |                     | 52,676                |
| Landscape/Parkway Beautif., Phase I             | 2000 GO Bonds  |                     | 3,048,222            |                     |                    |                     | 3,048,222             |
| Lee Blvd.-Construction of 2 outer lanes         | 2004 GO Bonds  | 2,098,690           |                      |                     |                    |                     | 2,098,690             |
| CBD Phase 3-Reconst. of major streets           | 2004 GO Bonds  | 2,556,375           |                      |                     |                    |                     | 2,556,375             |
| Unpaved Rights-of-Way                           | 2004 GO Bonds  |                     | 2,000,000            |                     |                    |                     | 2,000,000             |
| Central Business District Rehab Phase IV        | TXDOT          |                     | 15,000,000           |                     |                    |                     | 15,000,000            |
| Central Business District Rehab Phase IV        | STP-4C         | 150,000             | 1,350,000            |                     |                    |                     | 1,500,000             |
| TXDOT Matches                                   | Future CO's    |                     | 1,500,000            | 1,500,000           |                    |                     | 3,000,000             |
| Loop Detection Replacement Program              | Future CO's    |                     |                      | 159,000             |                    | \$175,000           | 334,000               |
| Citywide Concrete Intersections                 | Future CO's    |                     | 5,250,000            | 21,229,000          |                    |                     | 26,479,000            |
| Agricultural Drains-Reconstruction of Bridges   | Future CO's    |                     |                      | 2,432,000           |                    | 2,681,000           | 5,113,000             |
| Citywide Continues Lighting on City Arterials   | Future CO's    |                     |                      | 1,216,000           |                    | 1,341,000           | 2,557,000             |
| Montoya Heights Phase III                       | Future CO's    |                     | 196,000              | 1,376,000           |                    |                     | 1,572,000             |
| Montoya Heights Phase IV                        | Future CO's    |                     | 477,000              | 4,725,000           |                    |                     | 5,202,000             |
| Montoya Heights Phase V                         | Future CO's    |                     |                      | 550,000             |                    | 4,492,000           | 5,042,000             |
| Citywide Traffic Markings                       | Future CO's    | 1,000,000           |                      |                     | \$1,000,000        |                     | 2,000,000             |
| McRae & Montwood-Flood Control                  | Future CO's    | 587,000             |                      | 5,322,000           |                    |                     | 5,909,000             |
| Citywide Traffic Signal Mast Arm Replacement    | Future CO's    |                     |                      | 1,216,000           |                    | 1,341,000           | 2,557,000             |
| Futureland Subdivision Improvements             | Future CO's    |                     | 1,152,000            | 11,609,000          |                    |                     | 12,761,000            |
| Independence Street & Drainage Improvements     | Future CO's    |                     | 533,000              | 6,022,000           |                    |                     | 6,555,000             |
| Delta Drive-Street and Drain. Improvements      | Future CO's    |                     | 301,000              | 1,901,000           |                    |                     | 2,202,000             |
| Oregon Street and Drainage Improvements         | Future CO's    |                     | 1,115,000            | 11,524,000          |                    |                     | 12,639,000            |
| Montana ditch-Flood Control                     | Future CO's    |                     | 542,000              | 3,449,000           |                    |                     | 3,991,000             |
| Citywide Signal & Flasher Installation          | Future CO's    |                     | 417,000              | 3,207,000           | 450,000            | 3,500,000           | 7,574,000             |
| Whitefield Subdivision Montoya Heights - Medano | Future CO's    |                     | 269,000              | 2,560,000           |                    |                     | 2,829,000             |
| Wyoming Street & Drainage Improvements          | Future CO's    |                     | 825,000              | 7,723,000           |                    |                     | 8,548,000             |
| <b>Total Street Improvements</b>                |                | <b>\$26,904,397</b> | <b>\$103,905,398</b> | <b>\$88,620,358</b> | <b>\$1,450,000</b> | <b>\$13,530,000</b> | <b>\$234,410,153</b>  |

| City of El Paso, Texas                                  |                 |                      |                      |                      |                     |                     |                       |
|---|-----------------|----------------------|----------------------|----------------------|---------------------|---------------------|-----------------------|
| *Five Year Capital Improvement Plan                     |                 |                      |                      |                      |                     |                     |                       |
| Project Type & Name                                     | Funding Source  | FY 2007 Budget       | FY 2008 Budget       | FY 2009 Budget       | FY 2010 Budget      | FY 2011 Budget      | Grand Total All Years |
| <b>Bridge/Overpass Improvements</b>                     |                 |                      |                      |                      |                     |                     |                       |
| Paso Del Norte Bridge-Design, Land, Toll Plaza          | SIB Loan        | \$1,650,000          | \$1,000,000          |                      |                     |                     | \$2,650,000           |
| Paso Del Norte Bridge-Canopies, Plaza & Crossing        | SIB/Enhancement | 6,950,000            |                      |                      |                     |                     | 6,950,000             |
| Stanton Bridge-Design, Land, Toll Plaza & Canopies      | SIB Loan        | 1,550,000            | 4,557,000            |                      |                     |                     | 6,107,000             |
| Zaragosa Bridge-Renovation & Extension Canopies         | SIB Loan        | 1,326,000            | 850,000              | \$1,300,000          | \$1,700,000         |                     | 5,176,000             |
| Zaragosa Bridge-Employees Restroom                      | 2006 CO         | 153,000              |                      |                      |                     |                     | 153,000               |
| Yarborough Bridge-Feasibility Study                     | SIB Loan        | 1,000,000            |                      |                      |                     |                     | 1,000,000             |
| General Rehabilitation-All Facilities                   | SIB Loan        | 350,000              | 357,000              | 365,000              |                     |                     | 1,072,000             |
| Zaragosa Bridge-Expansion                               | Undetermined    |                      |                      | 500,000              | 3,500,000           | \$16,000,000        | 20,000,000            |
| Yarborough Bridge-Land & Construction                   | Undetermined    |                      |                      | 7,000,000            |                     |                     | 20,000,000            |
| General Rehabilitation-All Facilities                   | Undetermined    |                      |                      |                      | 1,000,000           | 1,000,000           | 2,000,000             |
| Future Downtown Bridge Crossing-Feasibility Study       | Undetermined    |                      |                      |                      |                     | 1,500,000           | 1,500,000             |
| <b>Total Bridge/Overpass Improvements</b>               |                 | <b>\$12,979,000</b>  | <b>\$6,764,000</b>   | <b>\$9,165,000</b>   | <b>\$19,200,000</b> | <b>\$18,500,000</b> | <b>\$66,608,000</b>   |
| <b>Health District Improvements</b>                     |                 |                      |                      |                      |                     |                     |                       |
| Health Administrative Facility Phase II                 | TDH             | \$1,081,000          |                      |                      |                     |                     | \$1,081,000           |
| Health Administrative Facility Phase III                | TDH/CO          | 150,000              | \$800,000            |                      |                     |                     | 950,000               |
| Lab & Environment Facility, El Paso Drive               | TDH             | 3,750,000            |                      |                      |                     |                     | 3,750,000             |
| Medical Examiners Facility                              | TDH             | 802,624              |                      |                      |                     |                     | 802,624               |
| Rawlings Dental Center                                  | CDBG            | 786,068              |                      |                      |                     |                     | 786,068               |
| Westside Health Center                                  | CDBG            | 17,211               |                      |                      |                     |                     | 17,211                |
| <b>Total Health District Improvements</b>               |                 | <b>\$6,586,903</b>   | <b>\$800,000</b>     | <b>\$0</b>           | <b>\$0</b>          | <b>\$0</b>          | <b>\$7,386,903</b>    |
| <b>Airport Improvements</b>                             |                 |                      |                      |                      |                     |                     |                       |
| Reconstruction of Runway 8R-26L & Portion of Taxiway E  | FAA/PFC         | \$22,687,697         |                      |                      |                     |                     | \$22,687,697          |
| Pavement Rehabilitation - Taxiway G & H                 | FAA/Airport     | 2,400,000            |                      |                      |                     |                     | 2,400,000             |
| Golf Course Entrance Road                               | Airport         | 2,252,570            |                      |                      |                     |                     | 2,252,570             |
| Lift Station Improvements - Phase I                     | Airport         | 500,000              |                      |                      |                     |                     | 500,000               |
| Terminal Drive Improvement                              | Airport         | 235,660              |                      |                      |                     |                     | 235,660               |
| ARFF Improvements                                       | Airport         | 288,700              |                      |                      |                     |                     | 288,700               |
| Bag Makeup Expansion                                    | Airport         | 300,000              |                      |                      |                     |                     | 300,000               |
| Airline Kiosks  | Airport         | 50,000               |                      |                      |                     |                     | 50,000                |
| Fuel Farm Roadway Extension                             | Airport         | 286,700              |                      |                      |                     |                     | 286,700               |
| Extension of Long-Term Parking Lot                      | Airport         | 500,000              |                      |                      |                     |                     | 500,000               |
| Terminal Floor Improvements                             | Airport         | 130,000              |                      |                      |                     |                     | 130,000               |
| Terminal Expansion                                      | Airport         | 4,000,000            | \$6,000,000          |                      |                     |                     | 10,000,000            |
| Environmental Assessment for Extension of Runway 8R-26L | FAA/Airport     | 540,730              |                      |                      |                     |                     | 540,730               |
| Pavement Rehabilitation - Mill & Replace Terminal Drive | Airport         |                      |                      |                      | \$500,000           |                     | 500,000               |
| Industrial Park Development                             | Airport         |                      |                      | \$8,885,000          |                     |                     | 8,885,000             |
| Extension of Runway 8R-26L                              | FAA/Airport     |                      | 11,000,000           |                      |                     |                     | 11,000,000            |
| Demolition of Air Cargo Building #1                     | Airport         | 161,000              |                      |                      |                     |                     | 161,000               |
| Loop 375 Connector                                      | Airport         | 2,000,000            |                      | 8,000,000            |                     |                     | 10,000,000            |
| Master Plan Update                                      | Airport         |                      |                      |                      | 1,200,000           |                     | 1,200,000             |
| Pavement Rehabilitation - Phased Project                | FAA/Airport     |                      |                      | 5,424,847            | 5,424,847           | \$5,424,847         | 16,274,541            |
| Lift Station Improvements - Phase II                    | Airport         |                      |                      |                      | 2,700,000           |                     | 2,700,000             |
| <b>Total Airport Improvements</b>                       |                 | <b>\$34,172,057</b>  | <b>\$19,161,000</b>  | <b>\$22,309,847</b>  | <b>\$9,824,847</b>  | <b>\$5,424,847</b>  | <b>\$90,892,598</b>   |
| <b>Solid Waste Management</b>                           |                 |                      |                      |                      |                     |                     |                       |
| Clint Landfill-Closure                                  | Revenue Bonds   |                      | \$6,000,000          | \$2,000,000          |                     |                     | \$8,000,000           |
| McCombs Closure   | Revenue Bonds   |                      |                      | 500,000              | \$11,000,000        |                     | 11,500,000            |
| Clint Cells 7-10 and Scales                             | Revenue Bonds   |                      | 8,000,000            | 4,000,000            | 4,000,000           |                     | 16,000,000            |
| Northeast Corral  | Revenue Bonds   | \$500,000            | 2,000,000            | 500,000              |                     |                     | 3,000,000             |
| Municipal Services Center Building                      | Revenue Bonds   | 2,000,000            | 500,000              |                      |                     |                     | 2,500,000             |
| <b>Total Solid Waste Projects</b>                       |                 | <b>\$2,500,000</b>   | <b>\$16,500,000</b>  | <b>\$7,000,000</b>   | <b>\$15,000,000</b> | <b>\$0</b>          | <b>\$41,000,000</b>   |
| <b>Mass Transit Improvements</b>                        |                 |                      |                      |                      |                     |                     |                       |
| Mission Valley Transit Terminal                         | FTA             |                      | \$2,400,000          |                      |                     |                     | \$2,400,000           |
| Far East Transit Terminal                               | CMAQ            |                      |                      | \$1,400,000          |                     |                     | 1,400,000             |
| Westside Transit Terminal                               | CMAQ            | \$3,500,000          |                      |                      |                     |                     | 3,500,000             |
| Camino Real Transit Terminal                            | CMAQ            | 7,500,000            | 4,000,000            |                      |                     |                     | 11,500,000            |
| Glory Road Transit Terminal                             | CMAQ            | 3,000,000            | 9,000,000            |                      |                     |                     | 12,000,000            |
| Great Streets   | STP             |                      | 2,000,000            |                      |                     |                     | 2,000,000             |
| Curb Cuts   | FTA             | 500,000              | 500,000              | 500,000              | \$500,000           | \$500,000           | 2,500,000             |
| Shelters  | FTA             | 400,000              | 300,000              | 300,000              | 300,000             | 300,000             | 1,600,000             |
| ITS Real time Signs                                     | CMAQ            |                      |                      | 500,000              |                     |                     | 500,000               |
| Oregon Street BRT                                       | CMAQ            |                      | 1,000,000            |                      |                     |                     | 1,000,000             |
| <b>Total Urban Transit Improvements</b>                 |                 | <b>\$14,900,000</b>  | <b>\$19,200,000</b>  | <b>\$2,700,000</b>   | <b>\$800,000</b>    | <b>\$800,000</b>    | <b>\$38,400,000</b>   |
| <b>Grand Total of Capital Improvements:</b>             |                 | <b>\$113,267,235</b> | <b>\$180,560,398</b> | <b>\$175,279,713</b> | <b>\$46,274,847</b> | <b>\$38,254,847</b> | <b>\$553,637,040</b>  |

## Capital Improvement Projects Summary by Funding Source

| Funding Source                    | FY 2007              | FY 2008              | FY 2009              | FY 2010             | FY 2011             | Grand Total All Years |
|-----------------------------------|----------------------|----------------------|----------------------|---------------------|---------------------|-----------------------|
| <b>Bonds</b>                      |                      |                      |                      |                     |                     |                       |
| Revenue Bonds                     | \$2,500,000          | \$16,500,000         | \$7,000,000          | \$15,000,000        | -                   | \$41,000,000          |
| 2000 GO Bonds                     | 5,492,000            | 6,400,898            | -                    | -                   | -                   | 11,892,898            |
| 2004 GO Bonds                     | 25,386,065           | 48,570,000           | 1,058,000            | -                   | -                   | 75,014,065            |
| Future GO Bonds                   | -                    | 7,577,000            | 44,055,000           | -                   | -                   | 51,632,000            |
| <b>GO Bonds</b>                   | <b>\$33,378,065</b>  | <b>\$79,047,898</b>  | <b>\$52,113,000</b>  | <b>\$15,000,000</b> | <b>-</b>            | <b>\$179,538,963</b>  |
| <b>Certificates of Obligation</b> |                      |                      |                      |                     |                     |                       |
| 2006 CO's                         | \$1,619,000          | \$6,971,000          | -                    | -                   | -                   | \$8,590,000           |
| Future CO's                       | -                    | 14,164,000           | \$87,720,000         | \$1,450,000         | \$13,530,000        | 116,864,000           |
| <b>Total CO's</b>                 | <b>\$1,619,000</b>   | <b>\$21,135,000</b>  | <b>\$87,720,000</b>  | <b>\$1,450,000</b>  | <b>\$13,530,000</b> | <b>\$125,454,000</b>  |
| <b>Grants</b>                     |                      |                      |                      |                     |                     |                       |
| CDBG                              | \$9,687,489          | \$11,605,500         | \$1,271,866          | -                   | -                   | \$22,564,855          |
| CMAQ                              | 14,000,000           | 14,000,000           | 1,900,000            | -                   | -                   | 29,900,000            |
| STP- 4C                           | 150,000              | 3,350,000            | -                    | -                   | -                   | 3,500,000             |
| STP MM                            | 174,000              | 1,297,000            | -                    | -                   | -                   | 1,471,000             |
| TDH                               | 5,783,624            | 800,000              | -                    | -                   | -                   | 6,583,624             |
| FTA                               | 900,000              | 3,200,000            | 800,000              | \$800,000           | \$800,000           | 6,500,000             |
| TXDOT                             | 577,000              | 20,200,000           | -                    | -                   | -                   | 20,777,000            |
| <b>Total Grants</b>               | <b>\$31,272,113</b>  | <b>\$54,452,500</b>  | <b>\$3,971,866</b>   | <b>\$800,000</b>    | <b>\$800,000</b>    | <b>\$91,296,479</b>   |
| <b>Airport</b>                    |                      |                      |                      |                     |                     |                       |
| FAA/Airport                       | \$25,628,427         | \$11,000,000         | \$5,424,847          | \$5,424,847         | \$5,424,847         | \$52,902,968          |
| Airport                           | 8,543,630            | 8,161,000            | 16,885,000           | 4,400,000           | -                   | 37,989,630            |
| Airport/Other                     | -                    | -                    | 7,500,000            | 17,500,000          | 18,500,000          | 43,500,000            |
| <b>Total Airport</b>              | <b>\$34,172,057</b>  | <b>\$19,161,000</b>  | <b>\$29,809,847</b>  | <b>\$27,324,847</b> | <b>\$23,924,847</b> | <b>\$134,392,598</b>  |
| SIB Loans                         | \$12,826,000         | \$6,764,000          | \$1,665,000          | \$1,700,000         | -                   | \$22,955,000          |
| <b>Grand Totals</b>               | <b>\$113,267,235</b> | <b>\$180,560,398</b> | <b>\$175,279,713</b> | <b>\$46,274,847</b> | <b>\$38,254,847</b> | <b>\$553,637,040</b>  |



## **Capital Improvement Plan Summary Fiscal Year 2007**

The policy direction of City Council during fiscal year 2004 to expedite many of the capital improvement projects from the 2000 and 2004 general obligation bonds by contracting the management of these projects to a third party resulted in significant progress in the City's capital improvement plan during fiscal year 2006.

In order to accommodate bringing these facilities online during fiscal year 2006, operating budget resources were added to the City budget. Although, in most cases these operating budget resources were pro-rated during fiscal year 2006 in order to adjust funding to the time periods when the facilities were brought online, their full year operating budget impact is included in the fiscal year 2007 budget. Continued progress on the quality of life capital projects of the 2000 and 2004 general obligation bond issues will be made during fiscal year 2007, and the City has included operating budget resources to facilitate the commencement of their public use.

During fiscal year 2007, the City is projected to spend around **\$113,267,235** on capital improvement projects and has estimated approximately **\$3,503,008** of operating budget expenditures to support new and renovated facilities and newly developed parkland. The total cost impact of the capital improvement plan in fiscal year 2007 is projected to be **\$116,770,243.**

**Parks and Recreation** - During fiscal year 2007, the department anticipates approximately \$9 million dollars in construction of new projects, including renovations and improvements to existing recreation facilities and parkland and anticipates the need for \$649,585 in operating budget resources to support new projects. These operating budget resources added to the department budget include the operating and support costs for the new additional maintenance resources to support additional facilities and newly developed parkland.

**Fire Department** – The 2004 General Obligation bonds committed the City to the construction of four new Fire stations over the next five years. In fiscal year 2006, the City completed the construction of 3 Fire Stations and the rehabilitation of Fire Station #18. In fiscal year 2007, the City anticipates the manning of Fire Station #35 located at the corner of Dyer and N. Angora Loop, and Fire Station #34 in the area of Loop 375 and Roberta Lynn. In addition to these new stations, the City anticipates completion of Community Development Block Grant funded installation of priority traffic control systems to Fire Stations #4 and #9.

In order to meet the operational demands of these new stations, the City funded three fire academies in the budget for fiscal year 2006 and anticipates staffing these stations fully by the beginning of the fiscal year.

**El Paso Zoo** – During fiscal year 2007, the City anticipates the completion of the new entry and new public use facilities in the entry area of the Zoo. During the past year, preliminary construction began on the Zoo's Africa Expansion, which included the

preparation and modifications to the area in which the African exhibit will be located. When completed this will be a marquee exhibit for the Zoo and could have a substantial impact on Zoo attendance. The City anticipates an operating budget commitment of \$442,516 in fiscal year 2007 as progression on the Africa Expansion develops. These costs are anticipated to be somewhat offset by expected increases in Zoo gate revenue as a result of the new attractions.

**El Paso Library** – During fiscal year 2006, the City completed the renovation of the Lower Valley Branch. During fiscal year 2007, the City anticipates the completion of the ongoing renovation of the Main Library Branch downtown, the construction of the Eastside Regional Branch and the expansion of the Ysleta Branch Library funded from Community Development Block Grant.

To facilitate the full operation of these facilities, the City has included operating budget resources for staffing, support, and maintenance of the new and expanded Libraries. Funding for new Library staff at these facilities has been pro-rated to the anticipated openings of each facility and will have an incremental impact on all annual budgets coming forward.

**Street Department** – The fiscal year 2004 General Obligation Bonds, previous year certificates of obligations and Community Development Block Grant included funding for new street improvement, flood control, and drainage projects. These projects will extend over the next five years and will include improvements of alleys, pedestrian ways, sidewalks, median openings, intersections, streetscaping, street lighting, signage, right of way protection, storm drainage improvements, and other infrastructure of the City. During fiscal year 2006, the City issued certificates of obligation to fund flood control and storm drainage improvements. It is projected that each new mile of street constructed will require \$3,117 per year for maintenance.

In addition, the Street department will also oversee continued progress on bridge and overpass improvements, the Yarbrough Bridge feasibility study, and general rehabilitation in all facilities funded through SIB loans, and previous year certificates of obligations.

**Health District** - During fiscal year 2007, the Health District anticipates the second and third phases of the development of their administrative facility to begin, which will include the construction of a new laboratory and environmental facility and a medical examiners facility.

The District will also begin renovations to the Rawlings Dental Center and the Westside Health Center funded from Community Development Block Grant funds.

**Airport** - Capital projects at the El Paso International Airport during fiscal year 2007 will include various modifications for facility improvements, security requirements, and improvements to the Air Cargo facility. The most significant capital project for the Airport during the next few years will be the construction of a new golf resort on Airport property to be managed by a third party. Upon its completion this will be one of the finest public golf courses in the region and serve as an impetus to a resort designation in El Paso.

Airport capital projects are funded through the Airport enterprise fund, revenue bonds, and grants from the Transportation Security Administration and the Federal Aviation Administration.

**Solid Waste Management-** During fiscal year 2004 the City issued revenue bonds for the Solid Waste Management enterprise funds for the purpose of relocating the Northeast Corral and the renovation of the Municipal Service Center in order to repair and update the administrative facility. Completion date for both projects is expected during fiscal year 2008.

**Sun Metro-Mass Transit-** The primary capital project for the Sun Metro Mass Transit department during fiscal year 2007 will be the construction of the new Camino Real Transit Terminal near the international bridge downtown. Upon its completion it will serve as a central station for international commuters utilizing public transportation while entering El Paso through the international bridge as well as a convenient and safe parking option for pedestrian commuters crossing from El Paso into Juarez, Mexico. The Glory Road Transit Terminal, which will be constructed adjacent to the campus of the University of Texas at El Paso will begin construction in 2007 and is expected to significantly impact parking congestion at the UTEP Don Haskins Center and the Sun Bowl as well as provide convenient access to the West-Central area of the City through the Sun Metro bus system. The Westside Transit Terminal will be constructed on Remcon Street and will serve the commuters in the far Westside of the City.

Construction of bus shelters and curb cuts will continue in fiscal year 2007. The Federal Transportation Authority, CMAQ, and STP-4C fund capital projects for the Sun Metro-Mass Transit department, along with a direct grant match by the department.

**FY2007 Capital Improvement and Operating Budget Impact**

|   |                      |
|---|----------------------|
| <b>Estimated FY2007 Capital Projects Costs</b>      | <b>\$113,267,235</b> |
| <b>Estimated FY2007 CIP-Related Operating Costs</b> | <b>3,503,008</b>     |
| <b>Total Cost Impact of Capital Projects-FY2007</b> | <b>\$116,770,243</b> |

**Parks and Recreation Department**

| <b>Capital Projects</b>                 | <b>Source</b> | <b>Amount</b> |
|---|---------------|---------------|
| Ruby Coates Park                        | CDBG          | \$150,217     |
| Boys Club & Tula Irrobal Park           | CDBG          | 67,440        |
| Estrella Park-Improvements              | CDBG          | 216,603       |
| San Juan Senior Center-Improvements     | CDBG          | 1,445,518     |
| Nations Tobin Park-Improvements         | CDBG          | 299,050       |
| El Barrio Park Basket Ball Park         | CDBG          | 172,010       |
| Tom Lea Park (Lower) Improvements       | CDBG          | 78,099        |
| Ysleta Skate Park                       | CDBG          | 413,125       |
| Fairground                              | 2004 GO Bonds | 765,000       |
| Memorial Senior Center-Improvements     | 2004 GO Bonds | 177,000       |
| Old Sacramento Sr. Center-Rehab         | 2004 GO Bonds | 519,000       |
| Veterans Pool-Improvements              | 2004 GO Bonds | 976,000       |
| Veterans Park-Improvements              | 2004 GO Bonds | 150,000       |
| Tierra Del Este Park                    | 2004 GO Bonds | 406,000       |
| Blackie Chesser Park-Improvements       | 2004 GO Bonds | 896,000       |
| White Spur Park-Improvements            | 2004 GO Bonds | 148,000       |
| City-wide chain link fence replacements | 2004 GO Bonds | 1,000,000     |
| City-wide shelter improvements          | 2004 GO Bonds | 1,200,000     |

|                                |                    |
|--------------------------------|--------------------|
| <b>Capital Projects Budget</b> | <b>\$9,079,062</b> |
|--------------------------------|--------------------|

| <b>Operating Budget Impact</b>  |           |
|---|-----------|
| Operating and Support Cost for New Rec Centers                                | \$271,000 |
| Additional Maintenance resources added for additional facilities and parkland | 378,585   |

|                                |                  |
|--------------------------------|------------------|
| <b>Operating Budget Impact</b> | <b>\$649,585</b> |
|--------------------------------|------------------|

|  |                           |
|--|---------------------------|
| <b>Total Budget Impact of CIP-FY2007</b> | <b><u>\$9,728,647</u></b> |
|--|---------------------------|

**Fire Department**

| <b>Capital Projects</b>                                | <b>Source</b> | <b>Amount</b> |
|--|---------------|---------------|
| Fire Stations #4 & #9 Priority Traffic Control Systems | CDBG          | \$116,816     |

|                                |                  |
|--------------------------------|------------------|
| <b>Capital Projects Budget</b> | <b>\$116,816</b> |
|--------------------------------|------------------|

| <b>Operating Budget Impact</b> |           |
|--------------------------------|-----------|
| F. S. # 34 FY2006 construction | \$902,376 |
| F. S. # 35 FY2006 construction | 902,376   |

|                                |                    |
|--------------------------------|--------------------|
| <b>Operating Budget Impact</b> | <b>\$1,804,752</b> |
|--------------------------------|--------------------|

|  |                           |
|--|---------------------------|
| <b>Total Budget Impact of CIP-FY2007</b> | <b><u>\$1,921,568</u></b> |
|--|---------------------------|

| <b>El Paso Zoo</b>                              |               |                           |
|---|---------------|---------------------------|
| <b>Capital Projects</b>                         | <b>Source</b> | <b>Amount</b>             |
| New Entry and Public Activities                 | 2000 GO Bonds | \$292,000                 |
| Africa Expansion                                | 2000 GO Bonds | 5,200,000                 |
| <b>Capital Projects Budget</b>                  |               | <b>\$5,492,000</b>        |
| <b>Operating Budget Impact</b>                  |               |                           |
| Zoo Expansion - incl. 5 FTE's                   |               | \$442,516                 |
| <b>Operating Budget Impact</b>                  |               | <b>\$442,516</b>          |
| <b>Total Budget Impact of CIP-FY2007</b>        |               | <b><u>\$5,934,516</u></b> |
| <b>El Paso Public Library</b>                   |               |                           |
| <b>Capital Projects</b>                         | <b>Source</b> | <b>Amount</b>             |
| Ysleta Branch Library Expansion                 | CDBG          | \$537,000                 |
| <b>Capital Projects Budget</b>                  |               | <b>\$537,000</b>          |
| <b>Operating Budget Impact</b>                  |               |                           |
| FY06 Construction - Eastside Regional           |               | \$417,480                 |
| Main Library                                    |               | 188,675                   |
| <b>Operating Budget Impact</b>                  |               | <b>\$606,155</b>          |
| <b>Total Budget Impact of CIP-FY2007</b>        |               | <b><u>\$1,143,155</u></b> |
| <b>Street Department</b>                        |               |                           |
| <b>Capital Projects</b>                         | <b>Source</b> | <b>Amount</b>             |
| San Antonio Avenue Street and Drainage          | CDBG          | \$194,288                 |
| Borderland Area Street And Drainage             | CDBG          | 1,192,048                 |
| Cedar Grove Teakwood Rd.                        | CDBG          | 46,170                    |
| Alamito Complex Street and Drainage             | CDBG          | 750,000                   |
| Miller Circle Street and Drainage               | CDBG          | 114,605                   |
| Orndorff Drive Street & Drainage                | CDBG          | 108,308                   |
| Sixth Avenue Street & Drainage                  | CDBG          | 86,952                    |
| Davis Drive- Phase I                            | CDBG          | 679,932                   |
| Verdeland Drive                                 | CDBG          | 673,788                   |
| Lafayette Street and Drainage Improvements      | CDBG          | 568,000                   |
| El Paso, Alameda, Concepcion-ADA                | CDBG          | 210,000                   |
| Delta Drive-Street and Drain. Improvements      | CDBG          | 287,000                   |
| Citywide Audible Pedestrian Signal Installation | CDBG          | 252,340                   |
| Citywide Curb Cut Demand Program                | CDBG          | 224,901                   |
| Dorbandt Circle Str. & Drainage Improv.         | 2000 GO Bonds | 33,532                    |
| Montoya Heights Phase II                        | 2004 GO Bonds | 3,019,635                 |
| Open Space Enhancements                         | 2004 GO Bonds | 999,000                   |
| Landscaping & Parkway Beautification            | 2004 GO Bonds | 1,016,074                 |
| Roseway Dr. Str. & Drainage Improv.             | 2004 GO Bonds | 4,149,759                 |
| Signal & Flasher Installation-Schools           | 2004 GO Bonds | 120,000                   |
| Upper Valley Rd.-Reconstruction                 | 2004 GO Bonds | 16,000                    |
| Oregon Street and Drainage Improvements         | 2004 GO Bonds | 1,062,000                 |
| Asphalt-Whitfield Subdivision Montoya Heights   | 2004 GO Bonds | 256,000                   |
| McRae & Montwood-Flood Control                  | 2004 GO Bonds | 559,000                   |
| Montana ditch-Flood Control                     | 2004 GO Bonds | 516,000                   |
| Airport Road Street and Drainage                | 2004 GO Bonds | 1,000,000                 |
| Montwood & Viscount-Concrete intersection       | 2004 GO Bonds | 177,000                   |

|   |               |           |
|---|---------------|-----------|
| Griffin Street and Drainage Improvements      | 2004 GO Bonds | 328,000   |
| Cedar Grove Area Phase 10-Construction        | 2004 GO Bonds | 1,242,000 |
| Lee Blvd.-Construction of 2 outer lanes       | 2004 GO Bonds | 2,098,690 |
| CBD Phase 3-Reconst. of major streets         | 2004 GO Bonds | 2,556,375 |
| Carnegie-Reconstruction of area drainage      | 2006 COs      | 430,000   |
| McCombs and Railroad Intersect. Imprvts.      | 2006 COs      | 617,000   |
| Rushing & Transmountain-Concrete intersection | 2006 COs      | 245,000   |
| Pelicano & Lomaland                           | 2006 COs      | 174,000   |
| Alameda-Reconstruct for flooding issues       | TXDOT         | 577,000   |
| Mesa & Resler-Concrete intersection           | STP MM        | 174,000   |
| Central Business District Rehab Phase IV      | STP-4C        | 150,000   |

|  |  |                            |
|--|--|----------------------------|
| <b>Capital Projects Budget</b>           |  | <b>\$26,904,397</b>        |
| <b>Operating Budget Impact</b>           |  |                            |
| None                                     |  | \$0                        |
| <b>Operating Budget Impact</b>           |  | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2007</b> |  | <b><u>\$26,904,397</u></b> |

**Bridge/Overpass Improvements**

| Capital Projects                                   | Source          | Amount      |
|--|-----------------|-------------|
| Paso Del Norte Bridge-Design, Land, Toll Plaza     | SIB Loan        | \$1,650,000 |
| Paso Del Norte Bridge-Canopies, Plaza & Crossing   | SIB/Enhancement | 6,950,000   |
| Stanton Bridge-Design, Land, Toll Plaza & Canopies | SIB Loan        | 1,550,000   |
| Zaragosa Bridge-Renovation & Extension Canopies    | SIB Loan        | 1,326,000   |
| Zaragosa Bridge-Employees Restroom                 | 2006 CO's       | 153,000     |
| Yarbrough Bridge-Feasibility Study                 | SIB Loan        | 1,000,000   |
| General Rehabilitation-All Facilities              | SIB Loan        | 350,000     |

|  |  |                            |
|--|--|----------------------------|
| <b>Capital Projects Budget</b>           |  | <b>\$12,979,000</b>        |
| <b>Operating Budget Impact</b>           |  |                            |
| None                                     |  | \$0                        |
| <b>Operating Budget Impact</b>           |  | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2007</b> |  | <b><u>\$12,979,000</u></b> |

**Health District**

| Capital Projects                          | Source | Amount      |
|---|--------|-------------|
| Health Administrative Facility Phase II   | TDH    | \$1,081,000 |
| Health Administrative Facility Phase III  | TDH/CO | 150,000     |
| Lab & Environment Facility, El Paso Drive | TDH    | 3,750,000   |
| Medical Examiners Facility                | TDH    | 802,624     |
| Rawlings Dental Center                    | CDBG   | 786,068     |
| Westside Health Center                    | CDBG   | 17,211      |

|  |  |                           |
|--|--|---------------------------|
| <b>Capital Projects Budget</b>           |  | <b>\$6,586,903</b>        |
| <b>Operating Budget Impact</b>           |  |                           |
| None                                     |  | \$0                       |
| <b>Operating Budget Impact</b>           |  | <b>\$0</b>                |
| <b>Total Budget Impact of CIP-FY2007</b> |  | <b><u>\$6,586,903</u></b> |

| <b>Airport</b>                                  |                         |               |                            |
|---|-------------------------|---------------|----------------------------|
|   | <b>Capital Projects</b> | <b>Source</b> | <b>Amount</b>              |
| Taxiway E                                       |                         | FAA/PFC       | \$22,687,697               |
| Pavement Rehabilitation - Taxiway G & H         |                         | FAA/Airport   | 2,400,000                  |
| Golf Course Entrance Road                       |                         | Airport       | 2,252,570                  |
| Lift Station Improvements - Phase I             |                         | Airport       | 500,000                    |
| Terminal Drive Improvement                      |                         | Airport       | 235,660                    |
| ARFF Improvements                               |                         | Airport       | 288,700                    |
| Bag Makeup Expansion                            |                         | Airport       | 300,000                    |
| Airline Kiosks                                  |                         | Airport       | 50,000                     |
| Fuel Farm Roadway Extension                     |                         | Airport       | 286,700                    |
| Extension of Long-Term Parking Lot              |                         | Airport       | 500,000                    |
| Terminal Floor Improvements                     |                         | Airport       | 130,000                    |
| Terminal Expansion                              |                         | Airport       | 4,000,000                  |
| 8R-26L  |                         | FAA/Airport   | 540,730                    |
| <b>Capital Projects Budget</b>                  |                         |               | <b>\$34,172,057</b>        |
| <b>Operating Budget Impact</b>                  |                         | None          | \$0                        |
| <b>Operating Budget Impact</b>                  |                         |               | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2007</b>        |                         |               | <b><u>\$34,172,057</u></b> |
| <b>Solid Waste Management</b>                   |                         |               |                            |
|   | <b>Capital Projects</b> | <b>Source</b> | <b>Amount</b>              |
| Northeast Corral - Relocation                   |                         | Revenue Bonds | \$500,000                  |
| Municipal Services Center Building - Renovation |                         | Revenue Bonds | 2,000,000                  |
| <b>Capital Projects Budget</b>                  |                         |               | <b>\$2,500,000</b>         |
| <b>Operating Budget Impact</b>                  |                         | None          | \$0                        |
| <b>Operating Budget Impact</b>                  |                         |               | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2007</b>        |                         |               | <b><u>\$2,500,000</u></b>  |
| <b>Sun Metro-Public Transit</b>                 |                         |               |                            |
|   | <b>Capital Projects</b> | <b>Source</b> | <b>Amount</b>              |
| Westside Transit Terminal                       |                         | CMAQ          | \$3,500,000                |
| Camino Real Transit Terminal                    |                         | CMAQ          | 7,500,000                  |
| Glory Road Transit Terminal                     |                         | CMAQ          | 3,000,000                  |
| Curb Cuts                                       |                         | FTA           | 500,000                    |
| Shelters  |                         | FTA           | 400,000                    |
| <b>Capital Projects Budget</b>                  |                         |               | <b>\$14,900,000</b>        |
| <b>Operating Budget Impact</b>                  |                         | None          | \$0                        |
| <b>Operating Budget Impact</b>                  |                         |               | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2007</b>        |                         |               | <b><u>\$14,900,000</u></b> |
| <b>*All Salary Estimates Include Benefits</b>   |                         |               |                            |

## **Capital Improvement Plan Summary Fiscal Year 2008**

During fiscal year 2008 the City anticipates spending approximately **\$180,560,398** on capital improvement project expenditures with an estimated operating budget impact of **\$3,536,741** to support new facilities from the Quality of Life General Obligation Bond projects of 2004. The total cost impact of the capital improvement plan in fiscal year 2008 is anticipated to be around **\$184,097,139**.

Due to the City Council's decision to expedite many of the 2004 Quality of Life bond projects through a third party administrator, most of these projects are expected to be completed by 2008 many of these projects will have either been completed or will be in the final stages of construction. There are preliminary plans to hold either a general obligation bond election or to issue certificates of obligation during 2008 to fund new projects currently listed in the City's long-term capital improvement plan.

**Parks and Recreation** - Projects from the 2004 general obligation bonds issue are expected to be completed by fiscal year 2008 with the projected completion of improvements to the Memorial Senior Center, Tierra del Este Park Center, and parkland improvements to Veterans Park, Blackie Chesser Park, and White Spur Park. Future general obligation bonds are expected to be issued for property acquisition for the preservation of open spaces, neighborhood initiatives, additional parkland development and new parkland infrastructure and facilities are scheduled to be open for public use.

The impact to the operating budget is estimated to be \$941,910 and includes additional staff, increased water costs, and an increase to the ground keeping contract.

**Fire Department** – During fiscal year 2008, general obligation bonds are expected to be issued for the planning and construction of Fire Station #36 to be located in the area of Northern Pass and Resler and Fire Station #37 to be located on Edgemere East of Loop 375. Fire Station #5 is expected to be relocated to Edna and Delta.

**El Paso Zoo** - During fiscal year 2008, the City anticipates completion of the Zoo Africa Expansion, which will require additional staff for support and maintenance of the new exhibits and infrastructure. The anticipated gate revenue of the Zoo will generate funding for the care of animals. It is anticipated that additional staff will impact the operating budget by \$315,053.

**Street Department**- The Street Department projects scheduled for fiscal year 2008 will include progression on the 2004 and 2000 General Obligation bond projects with an emphasis on landscaping, street improvements, and signage construction. The City will continue repairing infrastructure and resolve areas of concern that were exposed during fiscal year 2006. It is projected that each new mile of street constructed will require \$3,117 per year for maintenance. There are preliminary plans to issue certificates of obligation during 2008 to fund new projects.

In addition, the Street department will also oversee continued progress on renovations, and improvements to the Paso Del Norte, Stanton, and Zaragosa Bridges and general rehabilitation in all facilities funded through SIB loans, and previous year certificates of obligations

**Health District** - During fiscal year 2008, the Health District anticipates the completion of the third phase of the development of their administrative facility, which will include the construction of a new laboratory, and environmental facility and a medical examiners facility.

**Airport-** Ongoing Airport construction and renovation projects during fiscal year 2008 will include an extension of the runway 8R-26L, a street connection to Loop 375, terminal expansion, and the demolition of air cargo building #1.

**Solid Waste Management-** During fiscal year 2008, the Solid Waste department anticipates the completion of the improvements to the Municipal Services Center in order to repair and update the administrative facility. The Northeast Corral will be relocated and the closure of the Old Clint and McCombs Landfills are expected to start during this fiscal year.

**Sun Metro-Mass Transit-** The Sun Metro Mass Transit department anticipated the completion of the construction of the Camino Real, Glory Road, and Westside Transit Terminal. The completion of these terminals is expected to have a \$339,349 impact on the operating budget. Construction of bus shelters, curb cuts, and Great Street program will continue in fiscal year 2008. The Federal Transportation Authority, CMAQ, and STP-4C fund capital projects for the Sun Metro-Mass Transit department, along with a direct grant match by the department.



| <b>El Paso Zoo</b>                              |               |                             |
|---|---------------|-----------------------------|
| <b>Capital Projects</b>                         | <b>Source</b> | <b>Amount</b>               |
| Africa Expansion                                | 2000 GO Bonds | \$1,300,000                 |
| <b>Capital Projects Budget</b>                  |               | <b>\$1,300,000</b>          |
| <b>Operating Budget Impact</b>                  |               |                             |
| Zoo Expansion - incl. 5 FTE's                   |               | \$315,053                   |
| <b>Operating Budget Impact</b>                  |               | <b>\$315,053</b>            |
| <b>Total Budget Impact of CIP-FY2008</b>        |               | <b><u>\$1,615,053</u></b>   |
| <b>Street Department</b>                        |               |                             |
| <b>Capital Projects</b>                         | <b>Source</b> | <b>Amount</b>               |
| Borderland Area Street And Drainage             | CDBG          | \$921,849                   |
| Miller Circle Street and Drainage               | CDBG          | 969,418                     |
| Sixth Avenue Street & Drainage                  | CDBG          | 608,642                     |
| Signal & Flasher Installation-Schools           | 2004 GO Bonds | 120,000                     |
| Lafayette Street and Drainage Improvements      | CDBG          | 5,110,000                   |
| Upper Valley Rd.-Reconstruction                 | 2004 GO Bonds | 18,008,000                  |
| Oregon Street and Drainage Improvements         | 2004 GO Bonds | 10,976,000                  |
| Asphalt-Whitfield Subdivision Montoya Heights   | 2004 GO Bonds | 2,438,000                   |
| Carnegie-Reconstruction of area drainage        | 2006 COs      | 3,979,000                   |
| Montana ditch-Flood Control                     | 2004 GO Bonds | 3,285,000                   |
| El Paso, Alameda, Concepcion-ADA                | CDBG          | 1,928,000                   |
| Montwood & Viscount-Concrete intersection       | 2004 GO Bonds | 1,126,000                   |
| Delta Drive-Street and Drain. Improvements      | CDBG          | 1,810,000                   |
| Citywide Audible Pedestrian Signal Installation | CDBG          | 257,591                     |
| Rushing & Transmountain-Concrete intersection   | 2006 COs      | 1,625,000                   |
| Alameda-Reconstruct for flooding issues         | TXDOT         | 5,200,000                   |
| Pelicano & Lomaland                             | 2006 COs      | 1,367,000                   |
| McRae & Montwood-Flood Control                  | 2004 GO Bonds | 5,068,000                   |
| Griffin Street and Drainage Improvements        | 2004 GO Bonds | 2,196,000                   |
| Mesa & Resler-Concrete intersection             | STP MM        | 1,297,000                   |
| Ladrillo Str. & Drainage Improv.                | 2000 GO Bonds | 52,676                      |
| Landscape/Parkway Beautif., Phase I             | 2000 GO Bonds | 3,048,222                   |
| Unpaved Rights-of-Way                           | 2004 GO Bonds | 2,000,000                   |
| Central Business District Rehab Phase IV        | TXDOT         | 15,000,000                  |
| Central Business District Rehab Phase IV        | STP-4C        | 1,350,000                   |
| TXDOT Matches                                   | Future CO     | 1,500,000                   |
| Citywide Concrete Intersections                 | Future CO     | 5,250,000                   |
| Montoya Heights Phase III                       | Future CO     | 196,000                     |
| Montoya Heights Phase IV                        | Future CO     | 477,000                     |
| Citywide Traffic Markings                       | Future CO     | 1,000,000                   |
| McRae & Montwood-Flood Control                  | Future CO     | 587,000                     |
| Futureland Subdivision Improvements             | Future CO     | 1,152,000                   |
| Independence Street & Drainage Improvements     | Future CO     | 533,000                     |
| Delta Drive-Street and Drain. Improvements      | Future CO     | 301,000                     |
| Oregon Street and Drainage Improvements         | Future CO     | 1,115,000                   |
| Montana ditch-Flood Control                     | Future CO     | 542,000                     |
| Citywide Signal & Flasher Installation          | Future CO     | 417,000                     |
| Whitefield Subdivision Montoya Heights - Medano | Future CO     | 269,000                     |
| Wyoming Street & Drainage Improvements          | Future CO     | 825,000                     |
| <b>Capital Projects Budget</b>                  |               | <b>\$103,905,398</b>        |
| <b>Operating Budget Impact</b>                  |               |                             |
| None  |               | \$0                         |
| <b>Operating Budget Impact</b>                  |               | <b>\$0</b>                  |
| <b>Total Budget Impact of CIP-FY2008</b>        |               | <b><u>\$103,905,398</u></b> |

| <b>Bridge/Overpass Improvements</b>                |               |                            |
|--|---------------|----------------------------|
| <b>Capital Projects</b>                            | <b>Source</b> | <b>Amount</b>              |
| Paso Del Norte Bridge-Design, Land, Toll Plaza     | SIB Loan      | \$1,000,000                |
| Stanton Bridge-Design, Land, Toll Plaza & Canopies | SIB Loan      | 4,557,000                  |
| Zaragosa Bridge-Renovation & Extension Canopies    | SIB Loan      | 850,000                    |
| General Rehabilitation-All Facilities              | SIB Loan      | 357,000                    |
| <b>Capital Projects Budget</b>                     |               | <b>\$6,764,000</b>         |
| <b>Operating Budget Impact</b>                     |               |                            |
|  | None          | \$0                        |
| <b>Operating Budget Impact</b>                     |               | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2008</b>           |               | <b><u>\$6,764,000</u></b>  |
| <b>Health District</b>                             |               |                            |
| <b>Capital Projects</b>                            | <b>Source</b> | <b>Amount</b>              |
| Health Administrative Facility Phase III           | TDH/CO        | \$800,000                  |
| <b>Capital Projects Budget</b>                     |               | <b>\$800,000</b>           |
| <b>Operating Budget Impact</b>                     |               |                            |
|  | None          | \$0                        |
| <b>Operating Budget Impact</b>                     |               | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2008</b>           |               | <b><u>\$800,000</u></b>    |
| <b>Airport</b>                                     |               |                            |
| <b>Capital Projects</b>                            | <b>Source</b> | <b>Amount</b>              |
| Terminal Expansion                                 | Airport       | \$6,000,000                |
| Extension of Runway 8R-26L                         | FAA/Airport   | 11,000,000                 |
| Demolition of Air Cargo Building #1                | Airport       | 161,000                    |
| Loop 375 Connector                                 | Airport       | 2,000,000                  |
| <b>Capital Projects Budget</b>                     |               | <b>\$19,161,000</b>        |
| <b>Operating Budget Impact</b>                     |               |                            |
|  | None          | \$0                        |
| <b>Operating Budget Impact</b>                     |               | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2008</b>           |               | <b><u>\$19,161,000</u></b> |

| <b>Solid Waste Management</b>                 |                             |                            |
|---|-----------------------------|----------------------------|
| <b>Capital Projects</b>                       | <b>Source</b>               | <b>Amount</b>              |
| Clint Landfill-Closure                        | Revenue Bonds               | \$6,000,000                |
| Clint Cells 7-10 and Scales                   | Revenue Bonds               | 8,000,000                  |
| Northeast Corral - Relocation                 | Revenue Bonds               | 2,000,000                  |
| MSC Building - Renovation                     | Revenue Bonds               | 500,000                    |
| <b>Capital Projects Budget</b>                |                             | <b>\$16,500,000</b>        |
| <b>Operating Budget Impact</b>                |                             |                            |
|   | None                        | \$0                        |
| <b>Operating Budget Impact</b>                |                             | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2008</b>      |                             | <b><u>\$16,500,000</u></b> |
| <b>Sun Metro-Public Transit</b>               |                             |                            |
| <b>Capital Projects</b>                       | <b>Source</b>               | <b>Amount</b>              |
| Mission Valley Transit Terminal               | FTA                         | \$2,400,000                |
| Camino Real Transit Terminal                  | CMAQ                        | 4,000,000                  |
| Glory Road Transit Terminal                   | CMAQ                        | 9,000,000                  |
| Great Streets                                 | STP                         | 2,000,000                  |
| Curb Cuts                                     | FTA                         | 500,000                    |
| Shelters                                      | FTA                         | 300,000                    |
| Oregon Street BRT                             | CMAQ                        | 1,000,000                  |
| <b>Capital Projects Budget</b>                |                             | <b>\$19,200,000</b>        |
| <b>Operating Budget Impact</b>                |                             |                            |
|   | Maintenance for 3 Terminals | \$339,349                  |
| <b>Operating Budget Impact</b>                |                             | <b>\$339,349</b>           |
| <b>Total Budget Impact of CIP-FY2008</b>      |                             | <b><u>\$19,539,349</u></b> |
| <b>*All Salary Estimates Include Benefits</b> |                             |                            |

## **Capital Improvement Plan Summary FY2009**

During fiscal year 2009 the City anticipates spending approximately **\$175,279,713** on capital improvement projects that will require an estimated **\$4,654,443** in operating budget funds. The total cost impact of the capital improvement plan in fiscal year 2009 is anticipated to be around **\$19,934,156**.

By this time most of the 2004 Bond projects will have been completed with the exception of Streets and Parks and Recreation. It is anticipated that another general obligation bond election will have been held by this time, which will modify the City's Capital Improvement Plan and revise this section of the CIP summary in future years.

**Parks and Recreation-** Projects from the 2004 general obligation bonds issue are expected to be completed by fiscal year 2009 with the projected completion of improvements Sue Young Park, Northeast Park and McCarthy Park. The most significant capital projects for the Parks and Recreation department in fiscal year 2009 will be parkland development and improvements funded by future issuance of general obligation bonds.

**Fire Department** - During fiscal year 2009, the City anticipates the completion of the construction of Fire Station #36 to be located in the area of Northern Pass and Resler, Fire Station #37 to be located on Edgemere East of Loop 375 and the relocation of Fire Station #5 to Edna and Delta. Impact to the operating budget is expected to be \$4,191,327.

**Street Department** - The Street Department projects scheduled for fiscal year 2009 will include on-going street and drainage repairs and repairs, reconstruction of bridges over agricultural drains, citywide replacement of lighting on city arterials, replacement of traffic signal mast arm replacement, signal and flasher installations.

In addition, the Street Department will oversee the on-going expansion of the Zaragosa Bridge, the land acquisition and construction for the Yarbrough Bridge Crossing, and the general rehabilitation of facilities.

**Airport-** Ongoing Airport construction and renovation projects during fiscal year 2009 will include development of its industrial parks to meet the needs of manufacturing firms utilizing the air cargo facility, pavement rehabilitation and completion of the street connection to Loop 375. **Solid Waste Management-** During fiscal year 2009, the Solid Waste department anticipates the completion of the relocation of the Northeast Corral and the closure of the Clint Landfill. Work on the closure of the McCombs Landfill is expected to continue during this fiscal year.

**Solid Waste Management-** During fiscal year 2009, the Solid Waste department anticipates the completion of the relocation of the Northeast Corral and the closure of the Clint Landfill. Work on the closure of the McCombs Landfill is expected to continue during this fiscal year.

**Sun Metro-Mass Transit-** During fiscal year 2009, Sun Metro anticipates construction of curb cuts, shelters, the installation of ITS real time signs, and the construction of the Far East Terminal.

| <b>FY2009 Capital Improvement and Operating Budget Impact</b>   |                 |                            |
|---|-----------------|----------------------------|
| <b>Estimated FY2009 Capital Projects Costs</b>  |                 | <b>\$175,279,713</b>       |
| <b>Estimated FY2009 Associated Operating Costs</b>  |                 | <b>4,654,443</b>           |
| <b>Total Cost Impact of Capital Projects-FY2009</b>   |                 | <b>\$179,934,156</b>       |
| <b>Parks and Recreation Department</b>  |                 |                            |
| <b>Capital Projects</b>   | <b>Source</b>   | <b>Amount</b>              |
| Boys Club & Tula Irroballi Park   | CDBG            | \$491,508                  |
| Sue Young Park-Improvements   | 2004 GO Bonds   | 274,000                    |
| Northeast Park Sidewalk   | 2004 GO Bonds   | 238,000                    |
| McCarthy Park-Improvements  | 2004 GO Bonds   | 426,000                    |
| Acquisition of Open Spaces  | Future GO Bonds | 1,000,000                  |
| Neighborhood Initiatives  | Future GO Bonds | 1,000,000                  |
| Armijo Recreation Center-Improvements   | Future GO Bonds | 1,839,000                  |
| Memorial Senior Center-Improvements   | Future GO Bonds | 1,122,000                  |
| Capistrano Park-Improvements  | Future GO Bonds | 1,262,000                  |
| Delta Park Restroom Rehabilitation  | Future GO Bonds | 65,000                     |
| Blackie Chesser Park-Improvements   | Future GO Bonds | 2,164,000                  |
| White Spur Park-Improvements  | Future GO Bonds | 965,000                    |
| Althea Park-Improvements  | Future GO Bonds | 476,000                    |
| Bear Ridge Park-Improvements  | Future GO Bonds | 140,000                    |
| Old Sacramento Sr. Center-Rehab   | Future GO Bonds | 504,000                    |
| Thomas Manor Park-Improvements  | Future GO Bonds | 242,000                    |
| Veteran's Pool-Improvements   | Future GO Bonds | 947,000                    |
| Citywide Chain Link Fence Replacement   | Future GO Bonds | 1,103,000                  |
| Citywide Shelter Improvements   | Future GO Bonds | 1,323,000                  |
| San Juan Senior Center Reconstruction & Land  | Future GO Bonds | 1,308,000                  |
| Blackie Chesser Park-Improvements   | Future GO Bonds | 869,000                    |
| JP Shawver Park Community Center-Improvements   | Future GO Bonds | 6,682,000                  |
| Lincoln Community Building-Improvements   | Future GO Bonds | 8,371,000                  |
| Hidden Valley Park-Improvements   | Future GO Bonds | 557,000                    |
| San Juan Parking Lot Improvements   | Future GO Bonds | 248,000                    |
| South El Paso Senior Center Improvements  | Future GO Bonds | 567,000                    |
| Sunrise Park Improvements   | Future GO Bonds | 563,000                    |
| <b>Capital Projects Budget</b>  |                 | <b>\$34,746,508</b>        |
| <b>Operating Budget Impact</b>  |                 |                            |
| Support costs for new parkland:<br>Including water, groundskeeping equipment,<br>and additional maintenance staff |                 | \$350,000                  |
| <b>Operating Budget Impact</b>  |                 | <b>\$350,000</b>           |
| <b>Total Budget Impact of CIP-FY2009</b>  |                 | <b><u>\$35,096,508</u></b> |

| <b>Fire Station Improvements</b>                |                 |                            |
|---|-----------------|----------------------------|
| <b>Capital Projects</b>                         | <b>Source</b>   | <b>Amount</b>              |
| New Fire Station #36 Northern Pass & Resler     | Future GO Bonds | \$4,151,000                |
| New Fire Station #37 Edgemere East of Loop 375  | Future GO Bonds | 3,265,000                  |
| Fire Station #5 Relocation Edna & Delta         | Future GO Bonds | 3,322,000                  |
| <b>Capital Projects Budget</b>                  |                 | <b>\$10,738,000</b>        |
| <b>Operating Budget Impact</b>                  |                 |                            |
| FY06 Constructed stations                       |                 | \$2,095,663                |
| New Fire Station #36 Northern Pass & Resler     |                 | 1,047,832                  |
| New Fire Station #37 Edgemere East of Loop 375  |                 | 1,047,832                  |
| <b>Operating Budget Impact</b>                  |                 | <b>\$4,191,327</b>         |
| <b>Total Budget Impact of CIP-FY2009</b>        |                 | <b><u>\$14,929,327</u></b> |
| <b>Street Department</b>                        |                 |                            |
| <b>Capital Projects</b>                         | <b>Source</b>   | <b>Amount</b>              |
| Orndorff Drive Street & Drainage                | CDBG            | \$780,358                  |
| Signal & Flasher Installation-Schools           | 2004 GO Bonds   | 120,000                    |
| TXDOT Matches                                   | Future CO's     | 1,500,000                  |
| Loop Detection Replacement Program              | Future CO's     | 159,000                    |
| Citywide Concrete Intersections                 | Future CO's     | 21,229,000                 |
| Agricultural Drains-Reconstruction of Bridges   | Future CO's     | 2,432,000                  |
| Citywide Continues Lighting on City Arterials   | Future CO's     | 1,216,000                  |
| Montoya Heights Phase III                       | Future CO's     | 1,376,000                  |
| Montoya Heights Phase IV                        | Future CO's     | 4,725,000                  |
| Montoya Heights Phase V                         | Future CO's     | 550,000                    |
| McRae & Montwood-Flood Control                  | Future CO's     | 5,322,000                  |
| Citywide Traffic Signal Mast Arm Replacement    | Future CO's     | 1,216,000                  |
| Futureland Subdivision Improvements             | Future CO's     | 11,609,000                 |
| Independence Street & Drainage Improvements     | Future CO's     | 6,022,000                  |
| Delta Drive-Street and Drain. Improvements      | Future CO's     | 1,901,000                  |
| Oregon Street and Drainage Improvements         | Future CO's     | 11,524,000                 |
| Montana ditch-Flood Control                     | Future CO's     | 3,449,000                  |
| Citywide Signal & Flasher Installation          | Future CO's     | 3,207,000                  |
| Whitefield Subdivision Montoya Heights - Medano | Future CO's     | 2,560,000                  |
| Wyoming Street & Drainage Improvements          | Future CO's     | 7,723,000                  |
| <b>Capital Projects Budget</b>                  |                 | <b>\$88,620,358</b>        |
| <b>Operating Budget Impact</b>                  |                 |                            |
|   | None            | \$0                        |
| <b>Operating Budget Impact</b>                  |                 | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2009</b>        |                 | <b><u>\$88,620,358</u></b> |

| <b>Bridge/Overpass Improvements</b>             |               |                     |
|---|---------------|---------------------|
| <b>Capital Projects</b>                         | <b>Source</b> | <b>Amount</b>       |
| Zaragosa Bridge-Renovation & Extension Canopies | SIB Loan      | \$1,300,000         |
| General Rehabilitation-All Facilities           | SIB Loan      | 365,000             |
| Zaragosa Bridge-Expansion                       | Undetermined  | 500,000             |
| Yarbrough Bridge-Land & Construction            | Undetermined  | 7,000,000           |
| <b>Capital Projects Budget</b>                  |               | <b>\$9,165,000</b>  |
| <b>Operating Budget Impact</b>                  |               |                     |
|   | None          | \$0                 |
| <b>Operating Budget Impact</b>                  |               | <b>\$0</b>          |
| <b>Total Budget Impact of CIP-FY2009</b>        |               | <b>\$9,165,000</b>  |
| <b>Airport</b>                                  |               |                     |
| <b>Capital Projects</b>                         | <b>Source</b> | <b>Amount</b>       |
| Industrial Park Development                     | Airport       | \$8,885,000         |
| Loop 375 Connector                              | Airport       | 8,000,000           |
| Pavement Rehabilitation - Phased Project        | FAA/Airport   | 5,424,847           |
| <b>Capital Projects Budget</b>                  |               | <b>\$22,309,847</b> |
| <b>Operating Budget Impact</b>                  |               |                     |
|   | None          | \$0                 |
| <b>Operating Budget Impact</b>                  |               | <b>\$0</b>          |
| <b>Total Budget Impact of CIP-FY2009</b>        |               | <b>\$22,309,847</b> |
| <b>Solid Waste Management</b>                   |               |                     |
| <b>Capital Projects</b>                         | <b>Source</b> | <b>Amount</b>       |
| Clint Landfill-Closure                          | Revenue Bonds | \$2,000,000         |
| McCombs Closure                                 | Revenue Bonds | 500,000             |
| Clint Cells 7-10 and Scales                     | Revenue Bonds | 4,000,000           |
| Northeast Corral                                | Revenue Bonds | 500,000             |
| <b>Capital Projects Budget</b>                  |               | <b>\$7,000,000</b>  |
| <b>Operating Budget Impact</b>                  |               |                     |
|   | None          | \$0                 |
| <b>Operating Budget Impact</b>                  |               | <b>\$0</b>          |
| <b>Total Budget Impact of CIP-FY2009</b>        |               | <b>\$7,000,000</b>  |

| <b>Sun Metro-Public Transit</b>               |               |                           |
|---|---------------|---------------------------|
| <b>Capital Projects</b>                       | <b>Source</b> | <b>Amount</b>             |
| Far East Transit Terminal                     | CMAQ          | \$1,400,000               |
| Curb Cuts                                     | FTA           | 500,000                   |
| Shelters                                      | FTA           | 300,000                   |
| ITS Real time Signs                           | CMAQ          | 500,000                   |
| <b>Capital Projects Budget</b>                |               | <b>\$2,700,000</b>        |
| <b>Operating Budget Impact</b>                |               |                           |
| Maintenance for Terminal                      |               | \$113,116                 |
| <b>Operating Budget Impact</b>                |               | <b>\$113,116</b>          |
| <b>Total Budget Impact of CIP-FY2009</b>      |               | <b><u>\$2,813,116</u></b> |
| <b>*All Salary Estimates Include Benefits</b> |               |                           |

## **Capital Improvement Plan Summary FY2010**

During fiscal year 2010 the City anticipates approximately **\$46,274,847** of capital improvement project expenditures. There are no operating budget cost estimates at this time for fiscal year 2010, but it is likely that there will be adjustments to the City's capital improvement plan by this year that will require operating budget resources. The projects listed on the CIP for fiscal year 2010 are funded by future issuance of certificates of obligations, enterprise funds and external funding.

**Street Department** - The Street Department projects scheduled for fiscal year 2010 will include citywide traffic marking and signal and flasher installations.

In addition, the Street Department will oversee the on-going expansion of the Zaragosa Bridge, the land acquisition and construction for the Yarbrough Bridge Crossing, the construction of the Yarborough Bridge and the general rehabilitation of facilities.

**Airport-** Ongoing Airport construction and renovation projects during fiscal year 2010 will include master plan update, pavement rehabilitation, lift station improvements, and the ongoing development of the industrial parks to accommodate anticipated commercial and air cargo traffic. These projects will be funded from the Airport enterprise fund.

**Sun Metro-Mass Transit-** During fiscal year 2010, Sun Metro will continue with the construction of curb cuts and shelters.

| <b>FY2010 Capital Improvement and Operating Budget Impact</b> |  |                            |
|---|--|----------------------------|
| Estimated FY2010 Capital Projects Costs                       |  | \$46,274,847               |
| Estimated FY2010 Associated Operating Costs                   |  | \$0                        |
| <b>Total Cost Impact of Capital Projects-FY2010</b>           |  | <b>\$46,274,847</b>        |
| <b>Street Department</b>                                      |  |                            |
| <b>Capital Projects</b>                                       | <b>Source</b>                            | <b>Amount</b>              |
| Citywide Traffic Markings                                     | Future CO's                              | \$1,000,000                |
| Citywide Signal & Flasher Installation                        | Future CO's                              | 450,000                    |
|   | <b>Capital Projects Budget</b>           | <b>\$1,450,000</b>         |
| <b>Operating Budget Impact</b>                                | None                                     | \$0                        |
|   | <b>Operating Budget Impact</b>           | <b>\$0</b>                 |
|   | <b>Total Budget Impact of CIP-FY2010</b> | <b><u>\$1,450,000</u></b>  |
| <b>Bridge/Overpass Improvements</b>                           |  |                            |
| <b>Capital Projects</b>                                       | <b>Source</b>                            | <b>Amount</b>              |
| Zaragosa Bridge-Renovation & Extension Canopies               | SIB Loan                                 | \$1,700,000                |
| Zaragosa Bridge-Expansion                                     | Undetermined                             | 3,500,000                  |
| Yarbrough Bridge-Land & Construction                          | Undetermined                             | 13,000,000                 |
| General Rehabilitation-All Facilities                         | Undetermined                             | 1,000,000                  |
|   | <b>Capital Projects Budget</b>           | <b>\$19,200,000</b>        |
| <b>Operating Budget Impact</b>                                | None                                     | \$0                        |
|   | <b>Operating Budget Impact</b>           | <b>\$0</b>                 |
|   | <b>Total Budget Impact of CIP-FY2010</b> | <b><u>\$19,200,000</u></b> |
| <b>Airport</b>  |  |                            |
| <b>Capital Projects</b>                                       | <b>Source</b>                            | <b>Amount</b>              |
| Drive   | Airport                                  | \$500,000                  |
| Master Plan Update  | Airport                                  | 1,200,000                  |
| Pavement Rehabilitation - Phased Project                      | FAA/Airport                              | 5,424,847                  |
| Lift Station Improvements - Phase II                          | Airport                                  | 2,700,000                  |
|   | <b>Capital Projects Budget</b>           | <b>\$9,824,847</b>         |
| <b>Operating Budget Impact</b>                                | None                                     | \$0                        |
|   | <b>Operating Budget Impact</b>           | <b>\$0</b>                 |
|   | <b>Total Budget Impact of CIP-FY2010</b> | <b><u>\$9,824,847</u></b>  |

| <b>Solid Waste Management</b>                 |               |                            |
|---|---------------|----------------------------|
| <b>Capital Projects</b>                       | <b>Source</b> | <b>Amount</b>              |
| McCombs Closure                               | Revenue Bonds | \$11,000,000               |
| Clint Cells 7-10 and Scales                   | Revenue Bonds | 4,000,000                  |
| <b>Capital Projects Budget</b>                |               | <b>\$15,000,000</b>        |
| <b>Operating Budget Impact</b>                |               |                            |
|   | None          | \$0                        |
| <b>Operating Budget Impact</b>                |               | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2010</b>      |               | <b><u>\$15,000,000</u></b> |
| <b>Sun Metro-Public Transit</b>               |               |                            |
| <b>Capital Projects</b>                       | <b>Source</b> | <b>Amount</b>              |
| Curb Cuts                                     | FTA           | \$500,000                  |
| Shelters                                      | FTA           | 300,000                    |
| <b>Capital Projects Budget</b>                |               | <b>\$800,000</b>           |
| <b>Operating Budget Impact</b>                |               |                            |
|   | None          | \$0                        |
| <b>Operating Budget Impact</b>                |               | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2010</b>      |               | <b><u>\$800,000</u></b>    |
| <b>*All Salary Estimates Include Benefits</b> |               |                            |

## **Capital Improvement Plan Summary FY2011**

During fiscal year 2011 the City anticipates approximately **\$38,254,847** of capital improvement project expenditures. There are no operating budget cost estimates at this time for fiscal year 2011, but it is likely that there will be adjustments to the City's capital improvement plan by this year that will require operating budget resources. The projects listed on the CIP for fiscal year 2011 are funded by future issuance of certificates of obligations, enterprise funds and external funding.

**Street Department** – The Street Department projects scheduled for fiscal year 2011 will include on-going street and drainage repairs and repairs, reconstruction of bridges over agricultural drains, citywide replacement of lighting on city arterials, replacement of traffic signal mast arm replacement, signal and flasher installations.

In addition, the Street Department will oversee the on-going expansion of the Zaragoza Bridge, a feasibility study for a future Downtown Bridge Crossing, and the general rehabilitation of facilities.

**Airport** – During fiscal year 2011, the Airport will continue with the pavement rehabilitation project started in fiscal year 2008. This project will be funded from the Airport enterprise fund and Federal Aviation Administration grant funds.

**Sun Metro-Mass Transit** - Ongoing curb cuts and improvements to bus shelters will be the major projects undertaken during this fiscal year.

| <b>FY2011 Capital Improvement and Operating Budget Impact</b> |               |                            |
|---|---------------|----------------------------|
| <b>Estimated FY2011 Capital Projects Costs</b>                |               | <b>\$38,254,847</b>        |
| <b>Estimated FY2011 Associated Operating Costs</b>            |               | <b>\$0</b>                 |
| <b>Total Cost Impact of Capital Projects-FY2011</b>           |               | <b>\$38,254,847</b>        |
| <b>Street Department</b>                                      |               |                            |
| <b>Capital Projects</b>                                       | <b>Source</b> | <b>Amount</b>              |
| Loop Detection Replacement Program                            | Future CO's   | \$175,000                  |
| Agricultural Drains-Reconstruction of Bridges                 | Future CO's   | 2,681,000                  |
| Citywide Continues Lighting on City Arterials                 | Future CO's   | 1,341,000                  |
| Montoya Heights Phase V                                       | Future CO's   | 4,492,000                  |
| Citywide Traffic Signal Mast Arm Replacement                  | Future CO's   | 1,341,000                  |
| Citywide Signal & Flasher Installation                        | Future CO's   | 3,500,000                  |
| <b>Capital Projects Budget</b>                                |               | <b>\$13,530,000</b>        |
| <b>Operating Budget Impact</b>                                | None          | \$0                        |
| <b>Operating Budget Impact</b>                                |               | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2011</b>                      |               | <b><u>\$13,530,000</u></b> |
| <b>Bridge/Overpass Improvements</b>                           |               |                            |
| <b>Capital Projects</b>                                       | <b>Source</b> | <b>Amount</b>              |
| Zaragosa Bridge-Expansion                                     | Undetermined  | \$16,000,000               |
| General Rehabilitation-All Facilities                         | Undetermined  | 1,000,000                  |
| Future Downtown Bridge Crossing-Feasibility Study             | Undetermined  | 1,500,000                  |
| <b>Capital Projects Budget</b>                                |               | <b>\$18,500,000</b>        |
| <b>Operating Budget Impact</b>                                | None          | \$0                        |
| <b>Operating Budget Impact</b>                                |               | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2011</b>                      |               | <b><u>\$18,500,000</u></b> |
| <b>Airport</b>  |               |                            |
| <b>Capital Projects</b>                                       | <b>Source</b> | <b>Amount</b>              |
| Pavement Rehabilitation - Phased Project                      | FAA/Airport   | \$5,424,847                |
| <b>Capital Projects Budget</b>                                |               | <b>\$5,424,847</b>         |
| <b>Operating Budget Impact</b>                                | None          | \$0                        |
| <b>Operating Budget Impact</b>                                |               | <b>\$0</b>                 |
| <b>Total Budget Impact of CIP-FY2011</b>                      |               | <b><u>\$5,424,847</u></b>  |

| <b>Sun Metro-Public Transit</b>               |                         |               |                         |
|---|-------------------------|---------------|-------------------------|
|   | <b>Capital Projects</b> | <b>Source</b> | <b>Amount</b>           |
| Curb Cuts                                     |                         | FTA           | \$500,000               |
| Shelters                                      |                         | FTA           | 300,000                 |
| <b>Capital Projects Budget</b>                |                         |               | <b>\$800,000</b>        |
| <b>Operating Budget Impact</b>                |                         |               |                         |
|   | None                    |               | \$0                     |
| <b>Operating Budget Impact</b>                |                         |               | <b>\$0</b>              |
| <b>Total Budget Impact of CIP-FY2011</b>      |                         |               | <b><u>\$800,000</u></b> |
| <b>*All Salary Estimates Include Benefits</b> |                         |               |                         |

## **City of El Paso Fiscal Year 2007 Budget Resolution**

**WHEREAS**, on August 11, 2006, the City Clerk published notice in the City of El Paso's official newspaper The El Paso Times of a public hearing regarding the City of El Paso Fiscal Year 2007 Budget Resolution in accordance with the Charter of the City of El Paso and Section 102.0065(a) of the Texas Local Government Code; and

**WHEREAS**, a public hearing was held on August 22, 2006, by the City Council regarding the City of El Paso's Proposed Budget at which all citizens had the opportunity to participate.

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF EL PASO:**

1. That the Proposed Budget, as amended, for the City of El Paso, filed by the City Manager with the City Clerk on June 30, 2006, is hereby approved and adopted by the City Council as the Annual Budget for the Fiscal Year 2007, which begins on September 1, 2006 and ends on August 31, 2007.
2. That any balance in the General Fund on August 31, 2006 shall first be allocated to restore the reserve for claims in an amount equal to One Million Dollars (\$1,000,000). The City Manager is hereby authorized to appropriate the reserve amount as part of City Attorney's appropriation for external legal counsel and claims.
3. That the budget for confiscated funds shall be provided by the Chief of Police and submitted to the Office of Management and Budget (*OMB*) Director by November 15, 2006, with a financial report showing all appropriations for Fiscal Year 2007 for all confiscated or condemned monies in a format approved by the City Manager or his/her designee.
4. That the City shall not enter into any agreement requiring the expenditure of monies if such agreement shall extend beyond the current fiscal year without the approval of the City Council or the City Manager. In such cases where the City Manager approves the expenditure, he/she is hereby authorized to obligate and/or encumber City funding to pay the City's expenses, which shall also constitute the approval of City Council for the expenditure of monies extending beyond the current Fiscal Year, as may be required by Texas law.
5. That Department Heads are hereby authorized to make budget transfers not to exceed Twenty-Five Thousand Dollars (\$25,000.00); provided that each transfer is within the same fund and department. Budget transfers exceeding Twenty-Five Thousand Dollars (\$25,000.00) that are within the same fund and department may be approved by the City Manager or his/her designee. A budget transfer for personal services appropriations or for impacting revenue accounts requires the approval of the City Manager or his/her designee.

6. That the City Manager or his/her designee is hereby authorized to make budget transfers not exceeding Twenty-Five Thousand Dollars (\$25,000) between departments and funds. Budget transfers exceeding Twenty-Five Thousand Dollars (\$25,000.00) between departments or between funds shall require City Council approval.
7. That a budget transfer must be approved prior to the occurrence of the expenditure, except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the City Council.
8. That the City Manager is hereby authorized to establish the budget for any capital projects that are approved by the City Council.
9. That any budget transfer submitted to City Council shall be accompanied by an explanation from the department, approval by OMB, and a recommendation from the City Manager or his/her designee. The department's explanation must be sufficiently clear and provide sufficient detail for the members of City Council to determine the need for the transfer.
10. That the City Manager or his/her designee is hereby authorized to establish budgets and staffing table changes for grants and similar awards when the applications for such grants and awards have been previously approved by the City Council or the City Manager. All grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall clearly state the type and amount of the required City match and the funding source of the grant match.
11. That the City Manager or his/her designee is hereby authorized to make such budget transfers and staffing table changes as are needed to close completed grants and capital project accounts.
12. That the City Manager or his/her designee is hereby authorized to appropriate funds associated with donations made to the City under the amount of Twenty-five Thousand Dollars (\$25,000.00).
13. That the City Manager is hereby authorized to submit an application to the State Infrastructure Bank for a loan from available state transportation funds in an amount not to exceed Twelve Million Four Hundred Sixty Three Thousand Dollars (\$12,463,000.00) for a project known as Improvements to El Paso International Bridges. Further, the City Manager is hereby authorized to execute any and all necessary documents and/or agreements resulting from approval of the application.

14. That restricted fund(s) shall be expended only for those purposes for which each restricted fund was established.
15. That all monies in all funds, except for grant funds, budgeted for the City's contribution to the Employee's Health Benefit Program, Worker's Compensation, and Unemployment Funds be appropriately deposited into the respective fund by the City Chief Financial Officer before the closing of the Fiscal Year, and in accordance with procedures established by the City Manager or his/her designee.
16. That the amounts of the annual competency and/or merit increases for employees subject to Civil Service for fiscal year 2007 are set as follows:
  - (i) Employee's annual competency increase is that amount that will place the employee in the rate within their pay grade that most closely approximates a two percent (2%) increase;
  - (ii) The amount of merit increase for eligible employees is that amount that will place the employee in the rate within their pay grade that most closely approximates a two percent (2%) increase; and
  - (iii) On September 3, 2006, Employees in the GS and PM classifications that have ten (10) years or more of service, but are below the mid-point in their respective classifications, will receive a one time increase that will place the employee in the rate within their pay grade that most closely approximates a one percent (1.0%) increase.
17. That the current annual amount of longevity pay due non-uniformed employees who qualify will be added to their base pay; provided, however, that in the event that such additional pay will result in a salary that exceeds the maximum of an employee's salary range, any amount that would exceed the salary range shall be paid to the employee annually, in a lump sum. Subject to the above proviso concerning the maximum of an employee's salary range, an amount that most closely approximates a one percent (1%) increase will be added to the base pay of each employee, other than employees covered under collective bargaining agreements, on the anniversary date of every five (5) years of service accrued by an employee.
18. That all merit increases and annual competency increases and increases based on five (5) year increments of service, are subject to the availability of funds, and shall be expended as determined or authorized by the City Manager or his/her designee, except for such increases that are otherwise determined and provided for in an employment contract.
19. That the City Manager is hereby authorized to annually adopt a Tuition Assistance Policy, which provides for tuition assistance to qualified employees in accordance with the amount of funding established for such a program. Such Policy may be amended as deemed necessary by the City Manager.

20. That the adopted budget includes sufficient funds for all City employees, other than temporary employees and employees covered under collective bargaining agreements, on or about September 3, 2006, and for adoption of a revised salary schedule to increase pay ranges as recommended by the Human Resources Department. In the event that under such revised salary schedules the present salary of a temporary employee falls below the minimum of the salary range for his/her job classification, his/her salary shall be adjusted to that rate of pay that equals the minimum of the salary range of the re-classification.
21. That the services paid from the postage/copy center and fleet services sub funds shall be financed and accounted for utilizing an internal service fund basis with sufficient charges from departments to cover all direct costs.
22. That the hotel occupancy taxes collected by the City shall be used by the Greater El Paso Convention & Performing Arts Center and the Department of Museums and Cultural Affairs to fund their respective operations and in accordance with El Paso City Code and State law. The functions of the Plaza Theater and McKelligon Canyon shall be included with the functions of the Greater El Paso Convention and Performing Arts Center. Expenditures from said fund shall be made in accordance with their respective adopted budgets.
23. That any travel expenditure for a City Council member that exceeds the FY 2007 City Council member's budget, including discretionary funds for the City Council Member's district, must be approved by the City Council and a funding source shall be identified by the City Council.
24. That City Council members must notify the Director of OMB of any expenditure from budgeted City Council Special Projects or Discretionary Accounts, so that City staff can maintain a current balance of the individual City Council Member's year-to-date expenditure for said accounts.
25. That the City Manager is hereby authorized to approve the installation of residential street lights and the expenditures for the power and maintenance related thereto, including street lights paid by the people requesting the installation or which are paid for by using district discretionary funds, pursuant to the resolution of the City Council dated September 20, 1994.
26. That all obligations for the payment of money by City departments and agencies, including grantees, shall be made in accordance with procedures established by the City Manager or his/her designee.

27. That no employee or elected official shall incur an obligation for capital, supplies, wages, or otherwise, unless an adequate appropriation has been made in the budget to meet the obligation and said obligation has been incurred in accordance with the accounting, legal, budgetary, purchasing, and Human Resources policies and procedures of the City.
28. That employee positions funded by the FY 2007 Budget, and those listed in the Authorized Staffing Table, shall constitute the authorized employee positions for each department. Requests for changes and additions shall be approved by the City Manager and Office of Management & Budget and shall show the impact on the FY 2007 Budget and the estimated impact on expenditures for fiscal year 2008.
29. That any non-vacant classified employee position which is identified for abolishment upon adoption of the FY 2007 Budget, shall be funded until the earlier of October 16, 2006 or sufficient time for the Human Resources Department to carry out the provisions of the City Charter related to lay-offs.
30. That the compensation of Municipal Judges and substitute Associate Municipal Judges shall continue at the same level as in fiscal year 2006; provided however, that the budget shall include funding within a salary reserve account for an increase in the salaries for the Municipal Judges beginning on January 1, 2007, provided however, that the Council shall make a separate determination regarding the granting of such increase before such increase would take effect; and provided further that the City Manager may authorize additional compensation to be paid, in relation to the amount of increased duties and work performed, to substitute Associate Municipal Judges who perform regularly scheduled magistrate function.
31. That the City Manager is hereby authorized to transfer any amount in the Salary Reserve account or personal services appropriations between departments within the General Fund, whether it is non-uniformed or uniformed salary expense, as necessary prior to closing the fiscal year 2007.
32. That the cash balance of the Bridge Fund shall be transferred on a monthly basis to the General Fund, except for Seventy Five Thousand Dollars \$75,000 (\$25,000 Unreserved Balance and \$50,000 Reserve for Maintenance) and any required cash, which must be maintained pursuant any bridge revenue bond covenants.
33. That all appropriations in the General Fund associated with outstanding purchase orders shall lapse at the end of fiscal year 2007.
34. That within forty-five (45) days after the end of each fiscal quarter, the City Manager or his/her designee shall provide a quarterly report to City

Council regarding the status and year-end projection of the budget.

35. That the City shall charge the maximum allowable interest rate and impose the maximum allowable penalty pursuant to State or Federal laws, on any amounts past due to the City. Any amounts that are one hundred twenty (120) days past due will be reported to the Credit Bureau, in accordance with State and Federal law, and will be turned over to the City Attorney or a collection agency for collection or the proper disposition.
36. That the annual parking meter revenue in account number 404020 (Parking Meter Revenue) shall be allocated on a monthly basis to a restricted account called Plaza Theater Sinking Fund in the Debt Service Fund, Fund number 20100, Department ID 99335008.
37. That monies that the City receives from licenses, fees, fines, and other charges for services shall be analyzed to determine if the City is recovering the cost of providing such services. Recommendations shall be made to the City Manager or his/her designee for any revisions to licenses, fees, fines, and other charges.
38. That any balance in the General Fund as of August 31, 2006 shall be allocated to a vehicle replacement fund in an amount not to exceed Three Million Dollars (\$3,000,000.00). The City Manager is hereby authorized to appropriate the reserve amount as part of the vehicle replacement fund for the purchase of new or replacement vehicles.
39. That any balance in the General Fund as of August 31, 2006 shall be allocated to a reserve for building repair in an amount equal to One Million Dollars (\$1,000,000). The City Manager is hereby authorized to appropriate the reserve amount as part of the General Services Department appropriation for contract service.
40. That the environmental fee for residential users is hereby established at One Dollar (\$1.00) per month and the fee for commercial user is hereby established at Five Dollars (\$5.00) per month commencing on September 1, 2006. The fee for commercial users shall be set as follows: (i) at Seven Dollars (\$7.00) per month commencing on September 1, 2007 and will be set forth in the fiscal year 2008 budget resolution; and (ii) at Ten Dollars (\$10.00) per month commencing on September 1, 2008 and will be set forth in the fiscal year 2009 budget resolution.
41. That the City Manager is hereby authorized to implement the reclassification of employees once approved by the City Council and is further authorized to establish pay levels as recommended by the Human Resources Director to include contracted positions.
42. That appropriation control for expenditures shall be at the Object Level.

43. That **Schedule A** amends revenues and appropriations to the City Manager's filed budget; **Schedule B** amends staffing tables to the City Manager's filed budget; **Schedule C** sets forth fees, and the methodology for calculating certain fees, that are to be charged by the City for goods and services it provides. Any revisions or additions to the fee schedule shall be approved by simple resolution of the City Council; and **Schedule D** contains the list of those incumbent employees transferring between the various departments of the City.
44. That the function of foreign trade zone in the Economic Development department shall be transferred to the Department of Aviation. Further, that this budget resolution shall constitute the approval of the transfer of the incumbents.
45. That the transfer of incumbents between various departments of the City, not otherwise addressed herein, shall be approved and authorized, as set forth in **Schedule D**.
46. That the City provide seed funding in an amount not to exceed One Hundred Thousand Dollars (\$100,000.00) to La Mujer Obrera for a feasibility study regarding Plan Mayachen. Additional funding in an amount not to exceed One Hundred Fifty Thousand Dollars (\$150,000.00) is contained within the budget and may be provided to La Mujer Obrera depending upon the results of said feasibility study and La Mujer Obrera's ability to secure Five Hundred Thousand Dollars (\$500,000.00) in matching funds.
47. That OMB shall immediately file, or cause to be filed a true copy of the FY 2007 Budget and a copy of this Resolution in the offices of the City Clerk and the County Clerk of El Paso.

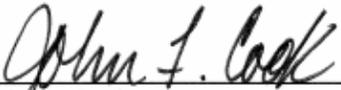
*(Signature page to follow)*

**City of El Paso  
FY 2007 Budget Resolution**

*Signature Page*

PASSED AND APPROVED this 20<sup>th</sup> day of AUG, 2006.

CITY OF EL PASO

  
\_\_\_\_\_  
John F. Cook  
Mayor

ATTEST:

  
\_\_\_\_\_  
Richarda Duffy Momsen  
City Clerk

APPROVED AS TO FORM:

  
\_\_\_\_\_  
Elaine S. Hengen  
Senior Assistant City Attorney

APPROVED AS TO CONTENT:

  
\_\_\_\_\_  
David Almonte, Director  
Office of Management & Budget

**SCHEDULE A  
CHANGES TO THE PROPOSED BUDGET FY 2007:**

|  |             |
|--|-------------|
| BEGINNING ALL FUNDS REVENUE/APPROPRIATIONS OF CITY MANAGER'S PROPOSED FY2007 BUDGET    | 619,685,028 |
| BEGINNING GENERAL FUND REVENUE/APPROPRIATIONS OF CITY MANAGER'S PROPOSED FY2007 BUDGET | 284,452,008 |

**GENERAL FUND**

|   |                    |
|---|--------------------|
| <b>BEGINNING PROPOSED GENERAL FUND REVENUE:</b>                 | <b>284,452,008</b> |
| Deptid 99010335, Decrease 401000, Real Property Tax Collections | (2,735,732)        |
| Deptid 99010335, Decrease 404137, Electrical Licenses           | (505)              |
| Deptid 99010335, Increase 404147, Chartered Tour Limo Fee       | 1,731              |
| Deptid 99010335, Increase 405064, Bank Fees/Credit Card Fees    | 30,000             |
| Deptid 99010335, Increase 404040, Moving Violation Fines        | 44,617             |
| Deptid 99010335, Increase 407034, Transfer from SWM             | 75,000             |

**REVISIONS TO GENERAL FUND REVENUE:** **(2,584,889)**

**REVISED GENERAL FUND REVENUE:** **281,867,119**

|  |                    |
|--|--------------------|
| <b>BEGINNING PROPOSED GENERAL FUND APPROPRIATIONS:</b> | <b>284,452,008</b> |
|--|--------------------|

**MAYOR AND COUNCIL**

|   |          |
|---|----------|
| Deptid 01010001, Decrease 501030, Temporary Service Contracts     | (10,000) |
| Deptid 01010002, Decrease 501030, Temporary Service Contracts     | (10,000) |
| Deptid 01010003, Decrease 501030, Temporary Service Contracts     | (10,000) |
| Deptid 01010004, Decrease 501030, Temporary Service Contracts     | (10,000) |
| Deptid 01010005, Decrease 501030, Temporary Service Contracts     | (10,000) |
| Deptid 01010006, Decrease 501030, Temporary Service Contracts     | (10,000) |
| Deptid 01010007, Decrease 501030, Temporary Service Contracts     | (10,000) |
| Deptid 01010008, Decrease 501030, Temporary Service Contracts     | (10,000) |
| Deptid 01010009, Decrease Various Personal Services               | (51,065) |
| Deptid 01010009, Decrease 502304, Mail Room Charges               | (300)    |
| Deptid 01010009, Decrease 502404, Office Equipment Leases         | (500)    |
| Deptid 01010009, Decrease 503100, Office Supplies                 | (500)    |
| Deptid 01010009, Decrease 503101, Minor Office Equip and Supplies | (1,000)  |

**TOTAL REVISIONS:** **(133,365)**

**CITY ATTORNEY**

|   |           |
|---|-----------|
| Deptid 03010021, Decrease Various Personal Services           | (4,554)   |
| Deptid 03010026, Decrease 507007, Transfer to Lobbyist        | (31,000)  |
| Deptid 03010025, Decrease 505409, Damages/Settlements Expense | (170,951) |
| Deptid 03010026, Decrease 502109, External Legal Counsel      | (125,000) |

**TOTAL REVISIONS:** **(331,505)**

**OMB**

|   |          |
|---|----------|
| Deptid 04010020, Decrease Various Personal Services | (12,252) |
|---|----------|

**TOTAL REVISIONS:** **(12,252)**

**FINANCIAL SERVICES**

|   |          |
|---|----------|
| Deptid 10010017, Increase Various Personal Services | 5,113    |
| Deptid 10010021, Decrease Various Personal Services | (65,421) |

**TOTAL REVISIONS:** **(60,308)**

**HUMAN RESOURCES**

|   |          |
|---|----------|
| Deptid 09010029, Decrease Various Personal Services | (19,348) |
|---|----------|

**TOTAL REVISIONS:** **(19,348)**

**MUNICIPAL CLERK**

|   |        |
|---|--------|
| Deptid 11010011, Increase Various Personal Services             | 59,959 |
| Deptid 11010332, Increase Various Personal Services             | 54,718 |
| Deptid 11010011, Increase 505402, Bank Svc Chrgs & Cr Card Fees | 30,000 |

**TOTAL REVISIONS:** **144,677**

**DEPT OF CITY MANAGER**

|   |          |
|---|----------|
| Deptid 15010705, Decrease 502215, Outside Contracts | (51,754) |
|---|----------|

**TOTAL REVISIONS:** **(51,754)**

**POLICE**

|   |           |
|---|-----------|
| Deptid 21010050, Decrease 502217, Interlocal Agreements | (196,585) |
| Deptid 21010058, Decrease Various Personal Services     | (53,416)  |

**TOTAL REVISIONS:** **(250,001)**

|   |             |             |             |
|---|-------------|-------------|-------------|
| <b>FIRE</b>   |             |             |             |
| Deptid 22010100, Decrease Various Personal Services                         |             | (711,091)   |             |
| <b>TOTAL REVISIONS:</b>   |             |             | (711,091)   |
| <b>STREET</b>   |             |             |             |
| Deptid 32010200, Decrease Various Personal Services                         |             | (80,000)    |             |
| <b>TOTAL REVISIONS:</b>   |             |             | (80,000)    |
| <b>DEVELOPMENT SERVICES</b>   |             |             |             |
| Deptid 33010034, Increase Various Personal Services                         |             | 75,158      |             |
| <b>TOTAL REVISIONS:</b>   |             |             | 75,158      |
| <b>ENGINEERING SERVICES</b>   |             |             |             |
| Deptid 35010048, Decrease Various Personal Services                         |             | (36,324)    |             |
| <b>TOTAL REVISIONS:</b>   |             |             | (36,324)    |
| <b>INFORMATION TECHNOLOGY</b>   |             |             |             |
| Deptid 39010351, Decrease 502202, Data Process Services Contracts           |             | (600,000)   |             |
| <b>TOTAL REVISIONS:</b>   |             |             | (600,000)   |
| <b>PARKS AND RECREATION</b>   |             |             |             |
| Deptid 51010262, Decrease 504101, Water                                     |             | (100,000)   |             |
| <b>TOTAL REVISIONS:</b>   |             |             | (100,000)   |
| <b>ZOO</b>  |             |             |             |
| Deptid 52010245, Decrease Various Personal Services                         |             | (30,267)    |             |
| <b>TOTAL REVISIONS:</b>   |             |             | (30,267)    |
| <b>LIBRARY</b>  |             |             |             |
| Deptid 53010202, Decrease 503101, Minor Office Equip Supp & Main            |             | (500,000)   |             |
| Deptid 53010202, Increase 503103, Publications and Subscriptions            |             | 500,000     |             |
| Deptid 53010329, Decrease Various Personal Services                         |             | (50,003)    |             |
| Deptid 53010214, Decrease Various Personal Services                         |             | (50,000)    |             |
| Deptid 53010201, Decrease Various Personal Services                         |             | (50,000)    |             |
| <b>TOTAL REVISIONS:</b>   |             |             | (150,003)   |
| <b>DEPT OF MUSEUMS AND CULTURAL AFFAIRS</b>                                 |             |             |             |
| Deptid 56010252, Decrease Various Personal Services                         |             | (17,487)    |             |
| <b>TOTAL REVISIONS:</b>   |             |             | (17,487)    |
| <b>COMMUNITY AND HUMAN DEVELOPMENT</b>                                      |             |             |             |
| Deptid 71010264, Increase 506000, City Grant Match                          |             | 134,684     |             |
| Deptid 71010276, Decrease 506000, City Grant Match                          |             | (134,684)   |             |
| <b>TOTAL REVISIONS:</b>   |             |             | 0           |
| <b>ECONOMIC DEVELOPMENT</b>   |             |             |             |
| Deptid 72010268, Decrease 502215, Outside Contracts - NOC                   |             | (12,551)    |             |
| <b>TOTAL REVISIONS:</b>   |             |             | (12,551)    |
| <b>NON-DEPARTMENTAL</b>   |             |             |             |
| Deptid 99010273, Decrease 503103, Publications and Subscriptions            |             | (8,468)     |             |
| Deptid 99010273, Decrease 504405, Operating Contingency                     |             | (300,000)   |             |
| Deptid 99010273, Increase 505200, Community Service Projects                |             | 100,000     |             |
| <b>TOTAL REVISIONS:</b>   |             |             | (208,468)   |
| <b>TOTAL REVISIONS TO GENERAL FUND PROPOSED REVENUE:</b>                    | (2,584,889) |             |             |
| <b>REVISED GENERAL FUND REVENUE:</b>  |             | 281,867,119 |             |
| <b>TOTAL REVISIONS TO GENERAL FUND APPROPRIATIONS:</b>                      |             |             | (2,584,889) |
| <b>TOTAL REVISED GENERAL FUND APPROPRIATIONS:</b>                           |             |             | 281,867,119 |
| <b>ALL FUNDS</b>  |             |             |             |
| <b>FUND 05185 - FGP CD FUNDED</b>   |             |             |             |
| <b>BEGINNING FUND REVENUE:</b>  |             |             | 24,896      |
| Dept ID 71150005, Grant 7107FGCDBG, Increase 406000, Federal Grant Proceeds | 3,577       |             |             |
| <b>REVISED FUND REVENUE:</b>  |             |             | 28,473      |
| <b>BEGINNING FUND APPROPRIATIONS:</b>                                       |             |             | 24,896      |
| Dept ID 71150005, Grant 7107FGCDBG, Increase 504418, Volunteer Stipends     |             | 3,577       |             |
| <b>REVISED FUND APPROPRIATIONS:</b>   |             |             | 28,473      |
| <b>FUND 05538 - 211 AREA INFO FY07</b>                                      |             |             |             |
| <b>BEGINNING FUND REVENUE:</b>  |             |             | 101,690     |
| Dept ID 41150016, Grant 410726, Increase 406001, State Grant Proceeds       | 73,669      |             |             |
| <b>REVISED FUND REVENUE:</b>  |             |             | 175,359     |
| <b>BEGINNING FUND APPROPRIATIONS:</b>                                       |             |             | 101,690     |
| Dept ID 41150016, Grant 410726, Increase 502215, Outside Contracts-NOC      |             | 73,669      |             |
| <b>REVISED FUND APPROPRIATIONS:</b>   |             |             | 175,359     |
| <b>FUND 06140 - EPI-LEAD SURV FY07</b>                                      |             |             |             |
| <b>BEGINNING FUND REVENUE:</b>  |             |             | 25,033      |
| Dept ID 41150023, Grant 410701, Decrease 406001, State Grant Proceeds       | (33)        |             |             |
| <b>REVISED FUND REVENUE:</b>  |             |             | 25,000      |
| <b>BEGINNING FUND APPROPRIATIONS:</b>                                       |             |             | 25,033      |
| Dept ID 41150023, Grant 410701, Decrease 504406, Other Services/Charges Exp |             | (33)        |             |
| <b>REVISED FUND APPROPRIATIONS:</b>   |             |             | 25,000      |

|   |          |          |                |
|---|----------|----------|----------------|
| <b>FUND 06141 - TB PC OUTRACH FY07</b>  |          |          |                |
| <b>BEGINNING FUND REVENUE:</b>  |          |          | <b>292,569</b> |
| Dept ID 41150019, Grant 410702, Decrease 406001, State Grant Proceeds           | (539)    |          |                |
| <b>REVISED FUND REVENUE:</b>  |          |          | <b>292,030</b> |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |          |          | <b>292,569</b> |
| Dept ID 41150019, Grant 410702, Decrease 502215, Outside Contracts-NOC          |          | (539)    |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | <b>292,030</b> |
| <b>FUND 06143 - TB PREV N CONTROL FY07</b>                                      |          |          |                |
| <b>BEGINNING FUND REVENUE:</b>  |          |          | <b>485,265</b> |
| Dept ID 41150019, Grant 410707, Decrease 406001, State Grant Proceeds           | (14,788) |          |                |
| <b>REVISED FUND REVENUE:</b>  |          |          | <b>470,477</b> |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |          |          | <b>485,265</b> |
| Dept ID 41150019, Grant 410707, Decrease 502111, Health Care Providers Services |          | (14,788) |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | <b>470,477</b> |
| <b>FUND 06144 - CHS POP BASED FY07</b>  |          |          |                |
| <b>BEGINNING FUND REVENUE:</b>  |          |          | <b>227,539</b> |
| Dept ID 41150017, Grant 410708, Increase 406001, State Grant Proceeds           | 38,291   |          |                |
| <b>REVISED FUND REVENUE:</b>  |          |          | <b>265,830</b> |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |          |          | <b>227,539</b> |
| Dept ID 41150017, Grant 410708, Increase 502215, Outside Contracts-NOC          |          | 38,291   |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | <b>265,830</b> |
| <b>FUND 06145 - ENVIRONMNTL HLTH GROUP</b>                                      |          |          |                |
| <b>BEGINNING FUND REVENUE:</b>  |          |          | <b>63,999</b>  |
| Dept ID 41150012, Grant 410709, Decrease 406001, State Grant Proceeds           | (4,326)  |          |                |
| <b>REVISED FUND REVENUE:</b>  |          |          | <b>59,673</b>  |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |          |          | <b>63,999</b>  |
| Dept ID 41150012, Grant 410709, Decrease Various Personal Services              |          | (4,072)  |                |
| Dept ID 41150012, Grant 410709, Decrease 503100, Office Supplies                |          | (254)    |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | <b>59,673</b>  |
| <b>FUND 06146 - RLSS-LPHS FY07</b>  |          |          |                |
| <b>BEGINNING FUND REVENUE:</b>  |          |          | <b>183,300</b> |
| Dept ID 41150022, Grant 4107011, Increase 406001, State Grant Proceeds          | 14,494   |          |                |
| <b>REVISED FUND REVENUE:</b>  |          |          | <b>197,794</b> |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |          |          | <b>183,300</b> |
| Dept ID 41150022, Grant 4107011, Increase 502215, Outside Contracts-NOC         |          | 14,494   |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | <b>197,794</b> |
| <b>FUND 06148 - CHS FEE FOR SERV FY07</b>                                       |          |          |                |
| <b>BEGINNING FUND REVENUE:</b>  |          |          | <b>185,410</b> |
| Dept ID 41150017, Grant 410713, Decrease 406001, State Grant Proceeds           | (216)    |          |                |
| <b>REVISED FUND REVENUE:</b>  |          |          | <b>185,194</b> |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |          |          | <b>185,410</b> |
| Dept ID 41150017, Grant 410713, Decrease 503100, Office Supplies                |          | (216)    |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | <b>185,194</b> |
| <b>FUND 06150 - PASS THRU FY07</b>  |          |          |                |
| <b>BEGINNING FUND REVENUE:</b>  |          |          | <b>140,842</b> |
| Dept ID 41150012, Grant 410716, Decrease 406001, State Grant Proceeds           | (776)    |          |                |
| <b>REVISED FUND REVENUE:</b>  |          |          | <b>140,066</b> |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |          |          | <b>140,842</b> |
| Dept ID 41150012, Grant 410716, Decrease 503100, Office Supplies                |          | (776)    |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | <b>140,066</b> |
| <b>FUND 06151 - AIR QUALITY COMPLIANCE FY07</b>                                 |          |          |                |
| <b>BEGINNING FUND REVENUE:</b>  |          |          | <b>481,143</b> |
| Dept ID 41150012, Grant 410717, Decrease 406001, State Grant Proceeds           | (1,929)  |          |                |
| <b>REVISED FUND REVENUE:</b>  |          |          | <b>479,214</b> |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |          |          | <b>481,143</b> |
| Dept ID 41150012, Grant 410717, Decrease Various Personal Services              |          | 56,433   |                |
| Dept ID 41150012, Grant 410717, Decrease 508006, Vehicular Equipment            |          | (58,362) |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | <b>479,214</b> |

|   |          |          |         |
|---|----------|----------|---------|
| <b>FUND 06152 - AIR POLLUTION FY07</b>                                      |          |          |         |
| <b>BEGINNING FUND REVENUE:</b>  |          | 125,256  |         |
| Dept ID 41150012, Grant 410718, Decrease 406000, Federal Grant Proceeds     | (256)    |          |         |
| <b>REVISED FUND REVENUE:</b>  |          | 125,000  |         |
| <b>BEGINNING FUND APPROPRIATIONS:</b>                                       |          |          | 125,256 |
| Dept ID 41150012, Grant 410718, Decrease 503100, Office Supplies            |          | (256)    |         |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | 125,000 |
| <b>FUND 06153 - TCEQ WHOLE AIR MONITOR</b>                                  |          |          |         |
| <b>BEGINNING FUND REVENUE:</b>  |          | 434,755  |         |
| Dept ID 41150012, Grant 410719, Decrease 406001, State Grant Proceeds       | (50,355) |          |         |
| <b>REVISED FUND REVENUE:</b>  |          | 384,400  |         |
| <b>BEGINNING FUND APPROPRIATIONS:</b>                                       |          |          | 434,755 |
| Dept ID 41150012, Grant 410719, Decrease Various Personal Services          |          | (52,032) |         |
| Dept ID 41150012, Grant 410719, Increase 503000, Gasoline Off Site          |          | 1,677    |         |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | 384,400 |
| <b>FUND 06154 - STD-HIV FED FY07</b>  |          |          |         |
| <b>BEGINNING FUND REVENUE:</b>  |          | 146,010  |         |
| Dept ID 41150018, Grant 410720, Decrease 406000, Federal Grant Proceeds     | (566)    |          |         |
| <b>REVISED FUND REVENUE:</b>  |          | 145,444  |         |
| <b>BEGINNING FUND APPROPRIATIONS:</b>                                       |          |          | 146,010 |
| Dept ID 41150018, Grant 410720, Decrease 503100, Office Supplies            |          | (566)    |         |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | 145,444 |
| <b>FUND 06155 - TCEQ PM SAMPLE FY07</b>                                     |          |          |         |
| <b>BEGINNING FUND REVENUE:</b>  |          | 60,568   |         |
| Dept ID 41150012, Grant 410721, Decrease 406001, State Grant Proceeds       | (346)    |          |         |
| <b>REVISED FUND REVENUE:</b>  |          | 60,222   |         |
| <b>BEGINNING FUND APPROPRIATIONS:</b>                                       |          |          | 60,568  |
| Dept ID 41150012, Grant 410721, Decrease 503001, Gasoline-Unleaded          |          | (200)    |         |
| Dept ID 41150012, Grant 410721, Decrease 502300, Equip Maint-Interfund Svcs |          | (146)    |         |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | 60,222  |
| <b>FUND 06156 - BIO TERRORISM FY07</b>                                      |          |          |         |
| <b>BEGINNING FUND REVENUE:</b>  |          | 252,497  |         |
| Dept ID 41150015, Grant 410722, Decrease 406001, State Grant Proceeds       | (437)    |          |         |
| <b>REVISED FUND REVENUE:</b>  |          | 252,060  |         |
| <b>BEGINNING FUND APPROPRIATIONS:</b>                                       |          |          | 252,497 |
| Dept ID 41150015, Grant 410722, Decrease 502215, Outside Contracts-NOC      |          | (437)    |         |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | 252,060 |
| <b>FUND 06158 - BORDER AIR MONITORING</b>                                   |          |          |         |
| <b>BEGINNING FUND REVENUE:</b>  |          | 33,309   |         |
| Dept ID 41150012, Grant 410724, Decrease 406001, State Grant Proceeds       | (166)    |          |         |
| <b>REVISED FUND REVENUE:</b>  |          | 33,143   |         |
| <b>BEGINNING FUND APPROPRIATIONS:</b>                                       |          |          | 33,309  |
| Dept ID 41150012, Grant 410724, Decrease 503100, Office Supplies            |          | (166)    |         |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | 33,143  |
| <b>FUND 06159 - OPHP-BIOTERRORISM FY07</b>                                  |          |          |         |
| <b>BEGINNING FUND REVENUE:</b>  |          | 995,895  |         |
| Dept ID 41150023, Grant 410725, Decrease 406001, State Grant Proceeds       | (1,244)  |          |         |
| <b>REVISED FUND REVENUE:</b>  |          | 994,651  |         |
| <b>BEGINNING FUND APPROPRIATIONS:</b>                                       |          |          | 995,895 |
| Dept ID 41150023, Grant 410725, Decrease 503100, Office Supplies            |          | (1,244)  |         |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | 994,651 |
| <b>FUND 06161 - EPA JUAREZ MNTRNG FY07</b>                                  |          |          |         |
| <b>BEGINNING FUND REVENUE:</b>  |          | 271,335  |         |
| Dept ID 41150012, Grant 410728, Decrease 406000, Federal Grant Proceeds     | (487)    |          |         |
| <b>REVISED FUND REVENUE:</b>  |          | 270,848  |         |
| <b>BEGINNING FUND APPROPRIATIONS:</b>                                       |          |          | 271,335 |
| Dept ID 41150012, Grant 410728, Decrease 503100, Office Supplies            |          | (487)    |         |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | 270,848 |
| <b>FUND 07339 - EPWU TURF MGMT FY07</b>                                     |          |          |         |
| <b>BEGINNING FUND REVENUE:</b>  |          | 300,000  |         |
| <b>REVISED FUND REVENUE:</b>  |          | 300,000  |         |
| <b>BEGINNING FUND APPROPRIATIONS:</b>                                       |          |          | 300,000 |
| Deptid 51150063, Grant 510701, Decrease 502217, Interlocal Agreements       |          | (5,000)  |         |
| Deptid 51150063, Grant 510701, Increase 502215, Outside Contracts, NOC      |          | 5,000    |         |
| <b>REVISED FUND APPROPRIATIONS:</b>   |          |          | 300,000 |

|  |             |                  |
|--|-------------|------------------|
| <b>FUND 07854 - SAN JUAN CENTER</b>  |             |                  |
| <b>BEGINNING FUND APPROPRIATIONS:</b>  |             |                  |
| Dept ID 71150069, Grant 7131CD0022, Increase 502108, Engineering Services          | 18,737      | 1,445,518        |
| Dept ID 71150069, Grant 7131CD0022, Decrease 508021, City Eng. Charges (CWIP)      | (600)       |                  |
| Dept ID 71150069, Grant 7131CD0022, Increase 508022, City Admin. Charges (CWIP)    | 600         |                  |
| Dept ID 71150069, Grant 7131CD0022, Decrease 508027, Constuction (CWIP)            | (18,737)    |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>  |             | <b>1,445,518</b> |
| <b>FUND 07855 -ALAMITO COMPLEZ</b>   |             |                  |
| <b>BEGINNING FUND APPROPRIATIONS:</b>  |             |                  |
| Dept ID 71150069, Grant 7132CD0012, Increase 508024, Testing (CWIP)                | 14,400      | 750,000          |
| Dept ID 71150069, Grant 7132CD0012, Increase 508026, Inspections (CWIP)            | 30,000      |                  |
| Dept ID 71150069, Grant 7132CD0012, Decrease 508027, Constuction (CWIP)            | (44,400)    |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>  |             | <b>750,000</b>   |
| <b>FUND 07856 - BORDERLAND 32Y PHASE IV</b>  |             |                  |
| <b>BEGINNING FUND REVENUE:</b>   |             |                  |
| Dept ID 71150069, Grant 7128CD0008, Decrease 406000, Federal Grant Proceeds        | (109,690)   | 1,192,048        |
| <b>REVISED FUND REVENUE:</b>   |             | <b>1,082,358</b> |
| <b>BEGINNING FUND APPROPRIATIONS:</b>  |             |                  |
| Dept ID 71150069, Grant 7132CD0008, Decrease 508027, Construction (CWIP)           | (1,192,048) | 1,192,048        |
| Dept ID 71150069, Grant 7128CD0008, Increase 508016, Contract Engineering & Design | 72,381      |                  |
| Dept ID 71150069, Grant 7128CD0008, Increase 508022, City Admin. Charges (CWIP)    | 600         |                  |
| Dept ID 71150069, Grant 7128CD0008, Increase 508024, Testing (CWIP)                | 18,245      |                  |
| Dept ID 71150069, Grant 7128CD0008, Increase 508026, Inspections (CWIP)            | 30,000      |                  |
| Dept ID 71150069, Grant 7128CD0008, Increase 508027, Constuction (CWIP)            | 936,132     |                  |
| Dept ID 71150069, Grant 7128CD0008, Increase 508051, Design Management             | 25,000      |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>  |             | <b>1,082,358</b> |
| <b>FUND 07857 -RUBY COATES</b>   |             |                  |
| <b>BEGINNING FUND APPROPRIATIONS:</b>  |             |                  |
| Dept ID 71150069, Grant 7130CD0013, Increase 502108, Engineering Services          | 2,129       | 103,011          |
| Dept ID 71150069, Grant 7130CD0013, Increase 508016, Contract Engineering & Design | 10,000      |                  |
| Dept ID 71150069, Grant 7130CD0013, Increase 508022, City Admin. Charges (CWIP)    | 600         |                  |
| Dept ID 71150069, Grant 7130CD0013, Increase 508024, Testing (CWIP)                | 1,932       |                  |
| Dept ID 71150069, Grant 7130CD0013, Increase 508026, Inspections (CWIP)            | 10,000      |                  |
| Dept ID 71150069, Grant 7130CD0013, Decrease 508027, Constuction (CWIP)            | (32,161)    |                  |
| Dept ID 71150069, Grant 7130CD0013, Increase 508051, Design Management             | 7,500       |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>  |             | <b>103,011</b>   |
| <b>FUND 07859 -MILLER CIRCLE</b>   |             |                  |
| <b>BEGINNING FUND APPROPRIATIONS:</b>  |             |                  |
| Dept ID 71150069, Grant 7132CD0015, Increase 508022, City Admin. Charges (CWIP)    | 600         | 114,605          |
| Dept ID 71150069, Grant 7132CD0015, Decrease 508016, Contract Engineering & Design | (20,600)    |                  |
| Dept ID 71150069, Grant 7132CD0015, Increase 508051, Design Management             | 20,000      |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>  |             | <b>114,605</b>   |
| <b>FUND 07860 -ORNDORFF DRIVE</b>  |             |                  |
| <b>BEGINNING FUND APPROPRIATIONS:</b>  |             |                  |
| Dept ID 71150069, Grant 7132CD0016, Decrease 508016, Contract Engineering & Design | (20,600)    | 108,308          |
| Dept ID 71150069, Grant 7132CD0016, Increase 508022, City Admin. Charges (CWIP)    | 600         |                  |
| Dept ID 71150069, Grant 7132CD0016, Increase 508051, Design Management             | 20,000      |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>  |             | <b>108,308</b>   |
| <b>FUND 07861 -BOYS CLUB</b>   |             |                  |
| <b>BEGINNING FUND REVENUE:</b>   |             |                  |
| Dept ID 71150069, Grant 7132CD0017, Decrease 406000, Federal Grant Proceeds        | (67,440)    | 67,440           |
| Dept ID 71150069, Grant 7130CD0017, Increase 406000, Federal Grant Proceeds        | 67,440      |                  |
| <b>REVISED FUND REVENUE:</b>   |             | <b>67,440</b>    |
| <b>BEGINNING FUND APPROPRIATIONS:</b>  |             |                  |
| Dept ID 71150069, Grant 7132CD0017, Decrease 508016, Contract Engineering & Design | (67,440)    | 67,440           |
| Dept ID 71150069, Grant 7130CD0017, Increase 502108, Engineering Services          | 6,000       |                  |
| Dept ID 71150069, Grant 7130CD0017, Decrease 508016, Contract Engineering & Design | 53,340      |                  |
| Dept ID 71150069, Grant 7130CD0017, Increase 508022, City Admin. Charges (CWIP)    | 600         |                  |
| Dept ID 71150069, Grant 7130CD0017, Increase 508051, Design Management             | 7,500       |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>  |             | <b>67,440</b>    |
| <b>FUND 07862 -EL BARRIO PARK</b>  |             |                  |
| <b>BEGINNING FUND APPROPRIATIONS:</b>  |             |                  |
| Dept ID 71150069, Grant 7132CD0017, Increase 502108, Engineering Services          | 9,016       | 172,010          |
| Dept ID 71150069, Grant 7132CD0017, Increase 508016, Contract Engineering & Design | 10,551      |                  |
| Dept ID 71150069, Grant 7132CD0017, Increase 508022, City Admin. Charges (CWIP)    | 600         |                  |
| Dept ID 71150069, Grant 7132CD0017, Increase 508024, Testing (CWIP)                | 3,559       |                  |
| Dept ID 71150069, Grant 7132CD0017, Increase 508026, Inspections (CWIP)            | 11,863      |                  |
| Dept ID 71150069, Grant 7132CD0017, Decrease 508027, Constuction (CWIP)            | (43,893)    |                  |
| Dept ID 71150069, Grant 7132CD0017, Increase 508051, Design Management             | 8,304       |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>  |             | <b>172,010</b>   |

|   |         |                |                |
|---|---------|----------------|----------------|
| <b>FUND 07863 -EPFD STATION 4 &amp; 9</b>   |         |                |                |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |         |                | <b>116,816</b> |
| Dept ID 71150069, Grant 7132CD0018, Increase 508016, Contract Engineering & Design  |         | 4,702          |                |
| Dept ID 71150069, Grant 7132CD0018, Increase 508022, City Admin. Charges (CWIP)     |         | 6,082          |                |
| Dept ID 71150069, Grant 7132CD0018, Decrease 508027, Constuction (CWIP)             |         | (10,784)       |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |         |                | <b>116,816</b> |
| <b>FUND 07864 -6th STREET</b>   |         |                |                |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |         |                | <b>86,952</b>  |
| Dept ID 71150069, Grant 7130CD0026, Increase 508016, Contract Engineering & Design  |         | 66,352         |                |
| Dept ID 71150069, Grant 7130CD0026, Increase 508022, City Admin. Charges (CWIP)     |         | 600            |                |
| Dept ID 71150069, Grant 7130CD0026, Increase 508051, Design Management              |         | 20,000         |                |
| Dept ID 71150069, Grant 7130CD0026, Decrease 508027, Constuction (CWIP)             |         | (86,952)       |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |         |                | <b>86,952</b>  |
| <b>FUND 07865 -TOM LEA PARK</b>   |         |                |                |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |         |                | <b>78,099</b>  |
| Dept ID 71150069, Grant 7132CD0019, Increase 502108, Engineering Services           |         | 2,916          |                |
| Dept ID 71150069, Grant 7132CD0019, Decrease 508016, Contract Engineering & Design  |         | (68,099)       |                |
| Dept ID 71150069, Grant 7132CD0019, Increase 508022, City Admin. Charges (CWIP)     |         | 600            |                |
| Dept ID 71150069, Grant 7132CD0019, Increase 508024, Testing (CWIP)                 |         | 1,373          |                |
| Dept ID 71150069, Grant 7132CD0019, Increase 508026, Inspections (CWIP)             |         | 4,578          |                |
| Dept ID 71150069, Grant 7132CD0019, Increase 508027, Constuction (CWIP)             |         | 51,132         |                |
| Dept ID 71150069, Grant 7132CD0019, Increase 508051, Design Management              |         | 7,500          |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |         |                | <b>78,099</b>  |
| <b>FUND 07867 -CHILD EMERGENCY NURSERY</b>  |         |                |                |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |         |                | <b>27,844</b>  |
| Dept ID 71150069, Grant 7132CD0021, Increase 508016, Contract Engineering & Design  |         | 27,844         |                |
| Dept ID 71150069, Grant 7132CD0021, Decrease 508027, Constuction (CWIP)             |         | (27,844)       |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |         |                | <b>27,844</b>  |
| <b>FUND 07868 -AUDIBLE PEDESTRIAN</b>   |         |                |                |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |         |                | <b>252,340</b> |
| Dept ID 71150069, Grant 7132CD0022, Increase 508009, Furniture and Fixtures         |         | 202,347        |                |
| Dept ID 71150069, Grant 7132CD0022, Increase 508016, Contract Engineering & Design  |         | 47,243         |                |
| Dept ID 71150069, Grant 7132CD0022, Increase 508022, City Admin. Charges (CWIP)     |         | 250            |                |
| Dept ID 71150069, Grant 7132CD0022, Decrease 508027, Constuction (CWIP)             |         | (252,340)      |                |
| Dept ID 71150069, Grant 7132CD0022, Increase 508051, Design Management              |         | 2,500          |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |         |                | <b>252,340</b> |
| <b>FUND 07869 -CURB CUTS</b>  |         |                |                |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |         |                | <b>224,901</b> |
| Dept ID 71150069, Grant 7132CD0023, Increase 508022, City Admin. Charges (CWIP)     |         | 2,500          |                |
| Dept ID 71150069, Grant 7132CD0023, Increase 508026, Inspections (CWIP)             |         | 11,245         |                |
| Dept ID 71150069, Grant 7132CD0023, Decrease 508027, Constuction (CWIP)             |         | (13,745)       |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |         |                | <b>224,901</b> |
| <b>FUND 07870 -EP PLAYGROUND EQUIPMENT</b>  |         |                |                |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |         |                | <b>60,784</b>  |
| Dept ID 71150069, Grant 7132CD0024, Decrease 508027, Constuction (CWIP)             |         | (60,784)       |                |
| Dept ID 71150069, Grant 7132CD0024, Increase 508051, Design Management              |         | 60,784         |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |         |                | <b>60,784</b>  |
| <b>FUND 07871 - BORDERLAND PHASE V</b>  |         |                |                |
| <b>BEGINNING FUND REVENUE:</b>  |         |                | <b>0</b>       |
| Dept ID 71150069, Grant 7128CD0008, Increase 406000, Federal Grant Proceeds         | 109,690 |                |                |
| <b>REVISED FUND REVENUE:</b>  |         | <b>109,690</b> |                |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |         |                | <b>0</b>       |
| Dept ID 71150069, Grant 7128CD0008, Increase 508016, Contract Engineering & Design  |         | 84,090         |                |
| Dept ID 71150069, Grant 7128CD0008, Increase 508022, City Admin. Charges (CWIP)     |         | 600            |                |
| Dept ID 71150069, Grant 7128CD0008, Increase 508051, Design Management              |         | 25,000         |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |         |                | <b>109,690</b> |
| <b>FUND 08783 - ALZHEIMER'S ASSOCIATION</b>   |         |                |                |
| <b>BEGINNING FUND REVENUE:</b>  |         | <b>28,406</b>  |                |
| Dept ID 71150031, Grant 7132SS0041, Increase 406000, Federal Grant Proceeds         | 3,487   |                |                |
| <b>REVISED FUND REVENUE:</b>  |         | <b>31,893</b>  |                |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |         |                | <b>28,406</b>  |
| Dept ID 71150031, Grant 7132SS0041, Increase 505200, Community Service Projects-390 |         | 3,487          |                |
| <b>REVISED FUND APPROPRIATIONS:</b>   |         |                | <b>31,893</b>  |

|   |  |          |                  |
|---|--|----------|------------------|
| <b>FUND 08784 - CTR LA FE SENIOR</b>  |  |          |                  |
| <b>BEGINNING FUND REVENUE:</b>  |  |          | <b>27,894</b>    |
| Dept ID 71150031, Grant 7132SS0042, Decrease 406000, Federal Grant Proceeds         |  | (27,894) |                  |
| <b>REVISED FUND REVENUE:</b>  |  |          | <b>0</b>         |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |  |          | <b>27,894</b>    |
| Dept ID 71150031, Grant 7132SS0042, Decrease 505200, Community Service Projects-390 |  | (27,894) |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>   |  |          | <b>0</b>         |
| <b>FUND 08785 - CHRISTMAS IN APRIL</b>  |  |          |                  |
| <b>BEGINNING FUND REVENUE:</b>  |  |          | <b>27,446</b>    |
| Dept ID 71150031, Grant 7132SS0043, Increase 406000, Federal Grant Proceeds         |  | 3,487    |                  |
| <b>REVISED FUND REVENUE:</b>  |  |          | <b>30,933</b>    |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |  |          | <b>27,446</b>    |
| Dept ID 71150031, Grant 7132SS0043, Increase 505200, Community Service Projects-390 |  | 3,487    |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>   |  |          | <b>30,933</b>    |
| <b>FUND 08786 - EPCOUNTY HOMEBOUND</b>  |  |          |                  |
| <b>BEGINNING FUND REVENUE:</b>  |  |          | <b>62,020</b>    |
| Dept ID 71150031, Grant 7132SS0044, Increase 406000, Federal Grant Proceeds         |  | 3,486    |                  |
| <b>REVISED FUND REVENUE:</b>  |  |          | <b>65,506</b>    |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |  |          | <b>62,020</b>    |
| Dept ID 71150031, Grant 7132SS0044, Increase 505200, Community Service Projects-390 |  | 3,486    |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>   |  |          | <b>65,506</b>    |
| <b>FUND 08790 - LULAC PROJ AMISTAD</b>  |  |          |                  |
| <b>BEGINNING FUND REVENUE:</b>  |  |          | <b>25,000</b>    |
| Dept ID 71150031, Grant 7132SS0048, Increase 406000, Federal Grant Proceeds         |  | 3,487    |                  |
| <b>REVISED FUND REVENUE:</b>  |  |          | <b>28,487</b>    |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |  |          | <b>25,000</b>    |
| Dept ID 71150031, Grant 7132SS0048, Increase 505200, Community Service Projects-390 |  | 3,487    |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>   |  |          | <b>28,487</b>    |
| <b>FUND 08791 - LUTHERAN SVC</b>  |  |          |                  |
| <b>BEGINNING FUND REVENUE:</b>  |  |          | <b>33,109</b>    |
| Dept ID 71150031, Grant 7132SS0049, Increase 406000, Federal Grant Proceeds         |  | 3,486    |                  |
| <b>REVISED FUND REVENUE:</b>  |  |          | <b>36,595</b>    |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |  |          | <b>33,109</b>    |
| Dept ID 71150031, Grant 7132SS0049, Increase 505200, Community Service Projects-390 |  | 3,486    |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>   |  |          | <b>36,595</b>    |
| <b>FUND 08792 - VNA HOME SUPPORT</b>  |  |          |                  |
| <b>BEGINNING FUND REVENUE:</b>  |  |          | <b>25,000</b>    |
| Dept ID 71150031, Grant 7132SS0050, Increase 406000, Federal Grant Proceeds         |  | 3,487    |                  |
| <b>REVISED FUND REVENUE:</b>  |  |          | <b>28,487</b>    |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |  |          | <b>25,000</b>    |
| Dept ID 71150031, Grant 7132SS0050, Increase 505200, Community Service Projects-390 |  | 3,487    |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>   |  |          | <b>28,487</b>    |
| <b>FUND 10048 - CD 32ND YR FY07</b>   |  |          |                  |
| <b>BEGINNING FUND REVENUE:</b>  |  |          | <b>1,873,495</b> |
| Deptid 10150054, Grant 7132CD0002, Decrease 406000, Federal Grant Proceeds          |  | (5,112)  |                  |
| <b>REVISED FUND REVENUE:</b>  |  |          | <b>1,868,383</b> |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |  |          | <b>1,873,495</b> |
| Deptid 10150054, Grant 7132CD0002, Decrease Various Personal Services               |  | (5,112)  |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>   |  |          | <b>1,868,383</b> |
| <b>FUND 10050 - DISS EXERCISE FY07</b>  |  |          |                  |
| <b>BEGINNING FUND REVENUE:</b>  |  |          | <b>27,314</b>    |
| Dept ID 51150056, Grant 7132CD0032, Increase 406000, Federal Grant Proceeds         |  | 3,569    |                  |
| <b>REVISED FUND REVENUE:</b>  |  |          | <b>30,883</b>    |
| <b>BEGINNING FUND APPROPRIATIONS:</b>   |  |          | <b>27,314</b>    |
| Dept ID 51150056, Grant 7132CD0032, Decrease Various Personal Services              |  | (27,314) |                  |
| Dept ID 51150056, Grant 7132CD0032, Increase 502215, Outside Contracts              |  | 27,000   |                  |
| Dept ID 51150056, Grant 7132CD0032, Increase 503100, Office Supplies                |  | 674      |                  |
| Dept ID 51150056, Grant 7132CD0032, Increase 503115, Food and Beverage              |  | 1,000    |                  |
| Dept ID 51150056, Grant 7132CD0032, Increase 503116, Recreation Supplies            |  | 2,209    |                  |
| <b>REVISED FUND APPROPRIATIONS:</b>   |  |          | <b>30,883</b>    |

|  |               |                   |                    |
|--|---------------|-------------------|--------------------|
| <b>FUND 15466 - OTHER</b>  |               |                   |                    |
| <b>BEGINNING FUND REVENUE:</b>   |               | <b>250,000</b>    |                    |
| Deptid 03153020, Decrease 407010, Transfer from General Fund                               | (31,000)      |                   |                    |
| <b>REVISED FUND REVENUE:</b>   |               | <b>219,000</b>    |                    |
| <b>BEGINNING FUND APPROPRIATIONS:</b>  |               |                   | <b>250,000</b>     |
| Deptid 03153020, Decrease 502215, Outside Contracts NOC                                    |               | (31,000)          |                    |
| <b>REVISED FUND APPROPRIATIONS:</b>  |               |                   | <b>219,000</b>     |
| <b>FUND 16303 - AQUATICS USER FEE</b>  |               |                   |                    |
| <b>BEGINNING FUND REVENUE:</b>   |               | <b>1,075,297</b>  |                    |
| Deptid 51010281, Project 500203, Decrease 405020, Facility Rentals Revenue                 | (49,415)      |                   |                    |
| Deptid 51010281, Project 500203, Decrease 407001, Interfund Transfer                       | (11,540)      |                   |                    |
| <b>REVISED FUND REVENUE:</b>   |               | <b>1,014,342</b>  |                    |
| <b>BEGINNING FUND APPROPRIATIONS:</b>  |               |                   | <b>1,075,297</b>   |
| Deptid 51010281, Project 500203, Decrease Various Personal Services                        |               | (60,955)          |                    |
| <b>REVISED FUND APPROPRIATIONS:</b>  |               |                   | <b>1,014,342</b>   |
| <b>FUND 40101 - AIRPORT OPERATIONS</b>   |               |                   |                    |
| <b>BEGINNING FUND REVENUE:</b>   |               | <b>33,347,194</b> |                    |
| <b>REVISED FUND REVENUE:</b>   |               | <b>33,347,194</b> |                    |
| <b>BEGINNING FUND APPROPRIATIONS:</b>  |               |                   | <b>33,347,194</b>  |
| Deptid 62010269, Increase 502116, Promotional Services                                     |               | 6,000             |                    |
| Deptid 62010269, Decrease 502216, Foreign Trade Zone Inspections                           |               | (6,000)           |                    |
| Deptid 62620006, Decrease 503203, Public Access Maint                                      |               | (10,000)          |                    |
| Deptid 62620006, Decrease 502411, Leases (NOC)   |               | 10,000            |                    |
| Deptid 62620001, Decrease 507002, Transfer to Fund Balance                                 |               | (60,000)          |                    |
| Deptid 62620001, Increase 507001, Intrafund Transfers                                      |               | 60,000            |                    |
| <b>REVISED FUND APPROPRIATIONS:</b>  |               |                   | <b>33,347,194</b>  |
| <b>FUND 40345 - MASS TRANSIT OPERATIONS</b>  |               |                   |                    |
| <b>BEGINNING FUND REVENUE:</b>   |               | <b>49,185,603</b> |                    |
| <b>REVISED FUND REVENUE:</b>   |               | <b>49,185,603</b> |                    |
| <b>BEGINNING FUND APPROPRIATIONS:</b>  |               |                   | <b>49,185,603</b>  |
| Deptid 60600001, Increase Various Personal Services  |               | (10)              |                    |
| Deptid 60600003, Decrease Various Personal Services  |               | (291,558)         |                    |
| Deptid 60600006, Increase Various Personal Services  |               | 198,466           |                    |
| Deptid 60600001, Increase 507002, Fund Balance Transfer                                    |               | 93,102            |                    |
| <b>REVISED FUND APPROPRIATIONS:</b>  |               |                   | <b>49,185,603</b>  |
| <b>FUND 40403 - SOLID WASTE MANAGEMENT</b>   |               |                   |                    |
| <b>BEGINNING FUND REVENUE:</b>   |               | <b>43,974,228</b> |                    |
| Deptid 34010286, Decrease 404358, Env Fee Revenue  | (108,000)     |                   |                    |
| Deptid 34010289, Increase 407002, Fund Balance Transfer                                    | 118,220       |                   |                    |
| <b>REVISED FUND REVENUE:</b>   |               | <b>43,984,448</b> |                    |
| <b>BEGINNING FUND APPROPRIATIONS:</b>  |               |                   | <b>43,974,228</b>  |
| Deptid 34010291, Decrease Various Personal Services  |               | (247)             |                    |
| Deptid 34010293, Decrease Various Personal Services  |               | 49,478            |                    |
| Deptid 34010294, Decrease Various Personal Services  |               | (38,853)          |                    |
| Deptid 34010289, Decrease Various Personal Services  |               | (75,158)          |                    |
| Deptid 34010289, Increase 504415, Indirect Cost Expenditures                               |               | 75,000            |                    |
| <b>REVISED FUND APPROPRIATIONS:</b>  |               |                   | <b>43,984,448</b>  |
| <b>FUND 41022 - AIRPORT CAPITAL OUTLAY</b>   |               |                   |                    |
| <b>BEGINNING FUND REVENUE:</b>   |               | <b>1,065,600</b>  |                    |
| Deptid 62620020, Project 500004, Increase 407001, Intrafund Transfer                       | 60,000        |                   |                    |
| <b>REVISED FUND REVENUE:</b>   |               | <b>1,125,600</b>  |                    |
| <b>BEGINNING FUND APPROPRIATIONS:</b>  |               |                   | <b>1,065,600</b>   |
| Deptid 62620020, Project 500004, Increase 503123, Safety Equipment                         |               | 3,200             |                    |
| Deptid 62620020, Project 500004, Increase 503130, Furniture Between \$1000-4999.99         |               | 50,000            |                    |
| Deptid 62620020, Project 500004, Increase 503131, Data Processing Equipment \$1000-4999.99 |               | 12,500            |                    |
| Deptid 62620020, Project 500004, Increase 503132, Other Equipment \$1000-4999.99           |               | 55,000            |                    |
| Deptid 62620020, Project 500004, Decrease 508007, Public Safety Equipment                  |               | (14,400)          |                    |
| Deptid 62620020, Project 500004, Increase 508008, Major Office Equip & Appliances          |               | 38,000            |                    |
| Deptid 62620020, Project 500004, Decrease 508010, Data Processing Equipment                |               | (49,300)          |                    |
| Deptid 62620020, Project 500004, Decrease 508035, Communications Equipment                 |               | (35,000)          |                    |
| <b>REVISED FUND APPROPRIATIONS:</b>  |               |                   | <b>1,125,600</b>   |
| <b>TOTAL REVISIONS TO ALL FUNDS PROPOSED REVENUE:</b>                                      | <b>23,315</b> |                   |                    |
| <b>TOTAL REVISIONS TO ALL FUND APPROPRIATIONS:</b>   |               | <b>23,315</b>     |                    |
| <b>REVISED ALL FUNDS BUDGET:</b>   |               |                   | <b>617,123,454</b> |

## SCHEDULE B STAFFING CHANGES

### GENERAL FUND

|                             |        |      |  |
|-----------------------------|--------|------|--|
| <b>Mayor and Council</b>    |        |      |  |
| Dept ID 01010009            | Delete | 1.00 | Administrative Assistant               |
| <b>City Attorney</b>        |        |      |  |
| Dept ID 03010021            | Add    | 1.00 | Assistant City Attorney                |
|                             | Delete | 1.00 | Intergovernmental Relations Officer    |
| <b>Financial Services</b>   |        |      |  |
| Dept ID 10010017            | Add    | 0.08 | Accounting Manager                     |
| Dept ID 10010021            | Delete | 1.00 | Purchasing Agent                       |
| <b>Municipal Clerk</b>      |        |      |  |
| Dept ID 11010011            | Add    | 2.00 | Deputy Court Clerk II                  |
| <b>Police</b>               |        |      |  |
| Dept ID 21010050            | Add    | 1.00 | Grants Planner                         |
|                             | Delete | 1.00 | Contract - Professional (E)            |
| <b>Development Services</b> |        |      |  |
| Dept ID 08010315            | Delete | 1.00 | Transportation Planner II              |
| Dept ID 08010037            | Add    | 1.00 | Senior Planner                         |
| Dept ID 33010034            | Add    | 1.00 | Civil Engineer                         |
| <b>Engineering</b>          |        |      |  |
| Dept ID 35010046            | Add    | 1.00 | Engineering Division Manager           |
| Dept ID 35010047            | Delete | 1.00 | Civil Engineer                         |
| <b>DMCA</b>                 |        |      |  |
| Dept ID 54010249            | Add    | 1.00 | Mechanic II                            |
|                             | Delete | 1.00 | Mechanic I                             |
| <b>Economic Development</b> |        |      |  |
| Dept ID 72010268            | Add    | 0.60 | Contract - Professional (E)            |
|                             | Delete | 0.60 | Budgeted Position / Class Undetermined |

## All Funds

### Financial Services

Dept ID 10150054      Delete      0.08      Accounting Manager

### Environmental Services

Dept ID 34010289      Delete      1.00      Civil Engineer

Dept ID 34010291      Add      7.00      Automated Refuse Collection Operator  
 Delete      2.00      Refuse Collection Route Foreman  
 Delete      5.00      Refuse Collection Asst. Route Foreman

Dept ID 34010293      Add      3.00      Laborers  
 Delete      1.00      Refuse Collection Asst. Route Foreman

Dept ID 34010294      Delete      1.00      Sanitation Worker

### Parks and Recreation

Dept ID 51150056      Delete      1.505      Contract Paraprofessional (NE)

Dept ID 51010281      Add      0.29      Contract Service Maintenance (NE)

### Sun Metro

Dept ID 60600001      Delete      1.00      Accounting Manager  
 Add      1.00      Business & Financial Manager

Dept ID 60600003      Delete      18.00      International Coach Operator  
 Delete      1.00      Licensed Coach Operator Trainee  
 Delete      7.00      Coach Operator Trainee

Dept ID 60600006      Delete      1.00      Quality Control Inspector  
 Add      1.00      Coach Maintenance Supervisor  
 Add      4.00      Coach Mechanic III  
 Add      2.00      Coach Body Repairer

### Airport

Dept ID 62620001      Add      0.40      Contract - Professional (E)  
 Delete      0.40      Budgeted Position / Class Undetermined

### MPO

Dept ID 68150009      Add      1.00      Contract - Professional (E)  
 Delete      1.00      Transportation Planning N Prog

### Health

Dept ID 41150012 - G410717      Add      0.87      Administrative Assistant  
 Add      0.26      Accounting Technician

Dept ID 41150012 - G410719      Delete      0.87      Administrative Assistant  
 Delete      0.16      Accounting Technician

Dept ID 41150012 - G410709      Delete      0.09      Accounting Technician

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department      | Fee Description        | Detail  | FY2007 Fee Amount |
|-----------------|------------------------|---|-------------------|
|                 |                        |   | Adopted           |
| All Departments | Public Information Act | Paper Records-Standard size(50 or fewer pgs)<br>+postage and shipping or fax charge   | \$0.10            |
| All Departments | Public Information Act | Paper Records-Standard size(50+ pgs) +<br>personnel charge, overhead charge, actual misc. supplies,<br>postage and shipping or fax charge | \$0.10            |
| All Departments | Public Information Act | Paper Records-non standard size   |                   |
| All Departments | Public Information Act | Blue prints   |                   |
| All Departments | Public Information Act | 18" x 24"   | \$1.60            |
| All Departments | Public Information Act | 24" x 36"   | \$1.80            |
| All Departments | Public Information Act | 30" x 42"   | \$2.00            |
| All Departments | Public Information Act | 42" x 4"  | \$2.00            |
| All Departments | Public Information Act | 42" x 5"  | \$2.20            |
| All Departments | Public Information Act | 42" x 6"  | \$2.40            |
| All Departments | Public Information Act | 42" x 7"  | \$2.60            |
| All Departments | Public Information Act | 42" x 8"  | \$2.80            |
| All Departments | Public Information Act | + postage, shipping, and misc supplies  |                   |
| All Departments | Public Information Act | Large Bond Copies   |                   |
| All Departments | Public Information Act | 12" x 18"   | \$1.10            |
| All Departments | Public Information Act | 18" x 24"   | \$1.10            |
| All Departments | Public Information Act | 24" x 36"   | \$1.70            |
| All Departments | Public Information Act | 42" x 30"   | \$1.70            |
| All Departments | Public Information Act | + postage, shipping, and misc supplies  |                   |
| All Departments | Public Information Act | Vellum copies   |                   |
| All Departments | Public Information Act | 24" x 36"   | \$2.45            |
| All Departments | Public Information Act | + postage, shipping, and misc supplies  |                   |
| All Departments | Public Information Act | Other non standard size copies (per page)   | \$0.50            |
| All Departments | Public Information Act | + personnel charge, overhead charge, postage, shipping,<br>and misc supplies  |                   |
| All Departments | Public Information Act | Photographs (Police Department)   |                   |
| All Departments | Public Information Act | 4" x 5" color print   | \$2.15            |
| All Departments | Public Information Act | each additional print   | \$0.95            |
| All Departments | Public Information Act | 5" x 7" color print   | \$2.20            |
| All Departments | Public Information Act | each additional print   | \$1.00            |
| All Departments | Public Information Act | 8" x 10" color print  | \$2.40            |
| All Departments | Public Information Act | each additional print   | \$1.20            |
| All Departments | Public Information Act | Polaroid color print  | \$2.75            |
| All Departments | Public Information Act | each additional print   | \$1.55            |
| All Departments | Public Information Act | 4" x 5" black & white print   | \$3.00            |
| All Departments | Public Information Act | each additional print   | \$1.80            |
| All Departments | Public Information Act | 5" x 7" black & white print   | \$3.25            |
| All Departments | Public Information Act | each additional print   | \$2.05            |
| All Departments | Public Information Act | 8" x 10" black & white print  | \$3.50            |
| All Departments | Public Information Act | each additional print   | \$2.30            |
| All Departments | Public Information Act | 4" x 5" black & white mug   | \$3.20            |
| All Departments | Public Information Act | each additional print   | \$2.00            |
| All Departments | Public Information Act | Polaroid black & white  | \$2.35            |
| All Departments | Public Information Act | each additional print   | \$1.15            |
| All Departments | Public Information Act | +postage, shipping, misc supplies   |                   |
| All Departments | Public Information Act | Computer and electronic document imaging printouts  |                   |
| All Departments | Public Information Act | standard size + personnel, overhead, computer resource,<br>computer programming, misc supplies, postage and<br>handling                   | \$0.10            |
| All Departments | Public Information Act | non-standard size + personnel, overhead, computer<br>resource, computer programming, misc supplies, postage<br>and handling               | \$0.50            |
| All Departments | Public Information Act | Plotter media documents: + personnel, overhead, computer<br>resource, computer programming, misc supplies, postage<br>and handling        |                   |
| All Departments | Public Information Act | 8 1/2" x 11" prints   | \$0.24            |
| All Departments | Public Information Act | 11" x 17" prints  | \$0.24            |
| All Departments | Public Information Act | 18" x 24" prints  | \$0.48            |
| All Departments | Public Information Act | 24" x 36" prints  | \$0.72            |
| All Departments | Public Information Act | 36" x 42" prints  | \$0.96            |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department      | Fee Description             | Detail  | FY2007 Fee Amount            |
|-----------------|-----------------------------|---|------------------------------|
|                 |                             |   | Adopted                      |
| All Departments | Public Information Act      | non-standard copies (microfilm, microfiche) + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling |                              |
| All Departments | Public Information Act      | standard  | \$0.10                       |
| All Departments | Public Information Act      | non-standard  | \$0.50                       |
| All Departments | Public Information Act      | Media charge+ personnel, overhead charge, computer resources, computer programming, misc supplies, postage and handling                         |                              |
| All Departments | Public Information Act      | diskette  | \$1.00                       |
| All Departments | Public Information Act      | computer magnetic tape  |                              |
| All Departments | Public Information Act      | 4mm   | \$13.50                      |
| All Departments | Public Information Act      | 8mm   | \$12.00                      |
| All Departments | Public Information Act      | 9-track   | \$11.00                      |
| All Departments | Public Information Act      | Data cartridge  |                              |
| All Departments | Public Information Act      | 2000 series   | \$17.50                      |
| All Departments | Public Information Act      | 3000 series   | \$20.00                      |
| All Departments | Public Information Act      | 6000 series   | \$25.00                      |
| All Departments | Public Information Act      | 9000 series   | \$35.00                      |
| All Departments | Public Information Act      | 600A  | \$20.00                      |
| All Departments | Public Information Act      | Tape Cartridge  |                              |
| All Departments | Public Information Act      | 250 MB  | \$38.00                      |
| All Departments | Public Information Act      | 525 MB  | \$45.00                      |
| All Departments | Public Information Act      | VHS video cassette  | \$2.50                       |
| All Departments | Public Information Act      | audio cassette  | \$1.00                       |
| All Departments | Public Information Act      | Mylar   |                              |
| All Departments | Public Information Act      | 3 mil / per linear feet   | \$0.85                       |
| All Departments | Public Information Act      | 4 mil / per linear feet   | \$1.10                       |
| All Departments | Public Information Act      | 5 mil / per linear feet   | \$1.35                       |
| All Departments | Public Information Act      | Street code book  | \$29.30                      |
| All Departments | Computer programming charge |   | \$26.00/hour                 |
| All Departments | Type of system              | Mainframe   | \$10.00/minute; \$.17/second |
| All Departments | Type of system              | Midrange  | \$ 1.50/minute; \$.03/second |
| All Departments | Type of system              | Client/Server   | \$ 2.20/hour; \$.04/minute   |
| All Departments | Type of system              | PC or LAN   | \$ 1.00/hour; \$.02/minute   |
| All Departments | Fax charge                  | Local transmission  | \$.10 per page               |
| All Departments | Fax charge                  | Long distance within 915 area code  | \$.50 per page               |
| All Departments | Fax charge                  | Long distance outside 915 area code   | \$1.00 per page              |
| All Departments | Overhead charge             | Includes the cost of depreciation   | \$3.00/hour; \$.05/minute    |
| All Departments | Personnel charge            | See ordinance for guidance in how to assess this charge.  | 15.00/hour; \$.25/minute     |
| All Departments | Notary fees                 | Administering an oath or affirmation with certificate and seal  | \$6.00                       |
| All Departments | Notary fees                 | A certificate under seal not otherwise provided for   | \$6.00                       |
| All Departments | Notary fees                 | A copy of a record or paper in the notary public's office   | \$.50 for each page          |
| All Departments | Notary fees                 | Swearing a witness to a deposition, certificate, seal, and other business connected with taking the deposition                                  | \$6.00                       |
| Municipal Clerk | Parking Forfeits / Fines    | <b>GROUP A</b>  |                              |
| Municipal Clerk | Parking Forfeits / Fines    | 521 Expired Meter   | \$11.00                      |
| Municipal Clerk | Parking Forfeits / Fines    | 503 Overtime Limit  | \$11.00                      |
| Municipal Clerk | Parking Forfeits / Fines    | 524 Hotel Zone-Parking  | \$11.00                      |
| Municipal Clerk | Parking Forfeits / Fines    | 526 Buffer Zone   | \$11.00                      |
| Municipal Clerk | Parking Forfeits / Fines    | 501 Slugs in Parking Meter  | \$11.00                      |
| Municipal Clerk | Parking Forfeits / Fines    | <b>GROUP B</b>  |                              |
| Municipal Clerk | Parking Forfeits / Fines    | 504 Park on bus or taxi stand   | \$28.00                      |
| Municipal Clerk | Parking Forfeits / Fines    | 525 Other overtime  | \$28.00                      |
| Municipal Clerk | Parking Forfeits / Fines    | 530 Passenger Loading Zone  | \$28.00                      |
| Municipal Clerk | Parking Forfeits / Fines    | 532 Loading Zone: General Over 30 minutes   | \$28.00                      |
| Municipal Clerk | Parking Forfeits / Fines    | 533 Loading Zone: Commercial over 30 minutes  | \$28.00                      |
| Municipal Clerk | Parking Forfeits / Fines    | 534 More than one meter space   | \$28.00                      |
| Municipal Clerk | Parking Forfeits / Fines    | 535 Over 18' from curb  | \$28.00                      |
| Municipal Clerk | Parking Forfeits / Fines    | 536 Loading Zone: Not commercial vehicle  | \$28.00                      |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department      | Fee Description           | Detail   | FY2007 Fee Amount                     |
|-----------------|---------------------------|--|---------------------------------------|
|                 |                           |  | Adopted                               |
| Municipal Clerk | Parking Forfeits / Fines  | 556 Within 30' of stop sign/ stop light            | \$28.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | 564 Park-Funeral Zone                              | \$28.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | GROUP C  |                                       |
| Municipal Clerk | Parking Forfeits / Fines  | 551 Double Parking                                 | \$55.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | 552 Wrong Side of street                           | \$55.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | 553 No parking zone                                | \$55.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | GROUP D  |                                       |
| Municipal Clerk | Parking Forfeits / Fines  | 555 Fire Lane                                      | \$127.00                              |
| Municipal Clerk | Parking Forfeits / Fines  | GROUP E  |                                       |
| Municipal Clerk | Parking Forfeits / Fines  | 549 Handicapped Zone/No Permit/Blocking            | \$275.00                              |
| Municipal Clerk | Parking Forfeits / Fines  | GROUP F  |                                       |
| Municipal Clerk | Parking Forfeits / Fines  | 502 Parking Prohibited / Oversize                  | \$222.00                              |
| Municipal Clerk | Parking Forfeits / Fines  | GROUP G  |                                       |
| Municipal Clerk | Parking Forfeits / Fines  | 508 Parking within 20' of Fire Station             | \$52.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | 509 Parking within 50' of Railroad Crossing        | \$52.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | 548 Parking on easement                            | \$52.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | 559 Parking on sidewalk                            | \$52.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | 560 Parking on crosswalk/w 20' crosswalk           | \$52.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | 561 Park within 15' of fire hydrant                | \$52.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | 562 Obstruct by improper parking (alley)           | \$52.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | 563 Blocking Driveway                              | \$52.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | 565 Parking on Median                              | \$52.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | 568 Parking on Bridge                              | \$52.00                               |
| Municipal Clerk | Parking Forfeits / Fines  | GROUP H  |                                       |
| Municipal Clerk | Parking Forfeits / Fines  | 510 Parking on City Property                       | \$85.00                               |
| Police          | Taxi Cab Operator Permits | Hearing Reimbursement - per day                    | \$210.00                              |
| Police          | Taxi Cab Operator Permits | Airport Sticker                                    | \$250.00                              |
| Police          | Taxi Cab Operator Permits | Operating Permit                                   | \$165.00                              |
| Police          | Taxi Cab Operator Permits | Operating Permit -Expansion of Fleet               | \$165.00                              |
| Police          | Taxi Cab Operator Permits | Taxi Cab Zone Permit                               | \$250.00                              |
| Police          | Taxi Cab Operator Permits | Issue/replace permit taxi cab permit               | \$23.00                               |
| Police          | Taxi Cab Operator Permits | Taxi Cab Inspections                               | \$31.00                               |
|                 | Taxi Cab Operator Permits | Other Vehicle Inspections                          | \$28.00                               |
| Police          | Taxi Cab Operator Permits | International taxicab                              | \$38.00                               |
| Police          | Chauffeur Licenses        | Chauffeur Lic Application                          | \$15.00                               |
| Police          | Chauffeur Licenses        | Dup Chauffeur license                              | \$10.00                               |
|                 | Limousines                | Limousine permit                                   | \$150.00                              |
| Police          | Limousines                | Limousine application                              | \$23.00                               |
|                 | Chartered Tour Limo Fee   | Sightseeing & Charter                              |                                       |
| Police          | Chartered Tour Limo Fee   | vehicle with rated seating capacity of 1-10 seats  | \$38.00                               |
| Police          | Chartered Tour Limo Fee   | vehicle with rated seating capacity of 11-20 seats | \$75.00                               |
| Police          | Chartered Tour Limo Fee   | vehicle with rated seating capacity of 21+ seats   | \$150.00                              |
| Police          | Driverless rental fee     | Rent a car   | \$150.00                              |
| Police          | Alarms Licenses           |  | \$23.00                               |
| Police          | False alarm penalty       | 4-5 Occurrences                                    | \$50.00                               |
| Police          | False alarm penalty       | 6-7 Occurrences                                    | \$75.00                               |
| Police          | False alarm penalty       | Occurrence 8 & above                               | \$100.00                              |
| Police          | Abandoned Auto            | Towing   | \$30.00                               |
| Police          | Abandoned Auto            | Registered Letter of Notification                  | \$32.00                               |
| Police          | Abandoned Auto            | Storage  | \$10.50/day, including day of pick up |
| Police          | Abandoned Auto            | Storage, Large Vehicles                            | \$35.00/day, including day of pick up |
| Fire            | Ambulance Service Revenue | Base Charge  | \$550.00                              |
| Fire            | Ambulance Service Revenue | Additional fee above the base charges              | \$33.00                               |
| Fire            | Ambulance Service Revenue | Hazmat scene, per hour per unit                    | \$550.00                              |
| Fire            | Ambulance Service Revenue | Comsar rescue/search, per hour per unit            | \$165 per hour                        |
| Fire            | Ambulance Service Revenue | Mileage after the 1st mile                         | \$9.00 per mile                       |
| Fire            | Ambulance Service Revenue | Response fee                                       | \$143.00                              |
| Fire            | Ambulance Service Revenue | Scene care   | \$143.00                              |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department           | Fee Description                | Detail   | FY2007 Fee Amount                         |
|----------------------|--------------------------------|--|---|
|                      |                                |  | Adopted                                   |
| Fire                 | Ambulance Service Revenue      | Standby  | \$550 per hour contracted,<br>no contract |
| Fire                 | Fire Licenses                  | Aerosol products   | \$51.00                                   |
| Fire                 | Fire Licenses                  | Aviation facilities  | \$51.00                                   |
| Fire                 | Fire Licenses                  | Battery systems  | \$51.00                                   |
| Fire                 | Fire Licenses                  | Blasting operations  | \$100.00                                  |
| Fire                 | Fire Licenses                  | Blaster's license  | \$257.00                                  |
| Fire                 | Fire Licenses                  | Blaster's license renewal  | \$51.00                                   |
| Fire                 | Fire Licenses                  | Combustible dust-producing operations                            | \$51.00                                   |
| Fire                 | Fire Licenses                  | Combustible fibers   | \$51.00                                   |
| Fire                 | Fire Licenses                  | Compressed gases   | \$51.00                                   |
| Fire                 | Fire Licenses                  | Covered mall buildings   | \$51.00                                   |
| Fire                 | Fire Licenses                  | Cryogenic fluids   | \$51.00                                   |
| Fire                 | Fire Licenses                  | Explosives   | \$103.00                                  |
| Fire                 | Fire Licenses                  | Flammable and combustible liquids                                | \$51.00                                   |
| Fire                 | Fire Licenses                  | Floor finishing  | \$51.00                                   |
| Fire                 | Fire Licenses                  | Fruit and crop ripening  | \$51.00                                   |
| Fire                 | Fire Licenses                  | Fumigation and thermal insecticidal fogging                      | \$51.00                                   |
| Fire                 | Fire Licenses                  | Hazardous materials  | \$205.00                                  |
| Fire                 | Fire Licenses                  | HPM facilities   | \$205.00                                  |
| Fire                 | Fire Licenses                  | High piled storage   | \$257.00                                  |
| Fire                 | Fire Licenses                  | Industrial ovens   | \$51.00                                   |
| Fire                 | Fire Licenses                  | Lumber yards and woodworking plants                              | \$51.00                                   |
| Fire                 | Fire Licenses                  | Liquid or gas-fueled vehicles or equipment in assembly buildings | \$51.00                                   |
| Fire                 | Fire Licenses                  | LP gas   | \$51.00                                   |
| Fire                 | Fire Licenses                  | Magnesium  | \$51.00                                   |
| Fire                 | Fire Licenses                  | Organic coatings   | \$51.00                                   |
| Fire                 | Fire Licenses                  | Places of assembly   | \$51.00                                   |
| Fire                 | Fire Licenses                  | Private fire hydrants  | \$51.00                                   |
| Fire                 | Fire Licenses                  | Pyroxylin plastics   | \$51.00                                   |
| Fire                 | Fire Licenses                  | Refrigeration equipment  | \$51.00                                   |
| Fire                 | Fire Licenses                  | Repairs garages and service stations                             | \$51.00                                   |
| Fire                 | Fire Licenses                  | Rooftop heliports  | \$51.00                                   |
| Fire                 | Fire Licenses                  | Spraying or dipping  | \$51.00                                   |
| Fire                 | Fire Licenses                  | Storage of scrap tires and tire byproducts                       | \$51.00                                   |
| Fire                 | Fire Licenses                  | Temporary membrane, structures, tents and canopies               | \$51.00                                   |
| Fire                 | Fire Licenses                  | Tire-rebuilding plants   | \$51.00                                   |
| Fire                 | Fire Licenses                  | Waste handling   | \$51.00                                   |
| Fire                 | Fire Licenses                  | Wood products  | \$51.00                                   |
| Streets              | Parking Meters                 | All Meters (\$ .50 per hour)                                     | \$5.50 per day                            |
| Streets              | Parking Meters                 | Administrative fee per Rental                                    | \$30.00 per rental                        |
| Streets - Bridge     | Toll for International Bridges | Tolls charge Pedestrian  | \$0.35                                    |
| Streets - Bridge     | Toll for International Bridges | Tolls charge Vehicle   | \$1.65                                    |
| Streets - Bridge     | Toll for International Bridges | Tolls charge Commercial  | \$3.00 per axle                           |
| Development Services | Public Information Act         | Any other medium   | cost                                      |
| Development Services | Public Information Act         | Special Publications of City and Geographical Info               |   |
| Development Services | Public Information Act         | Planning dept demo pack  | \$16.40                                   |
| Development Services | Public Information Act         | Zoning map series  | \$156.00                                  |
| Development Services | Public Information Act         | 2025 Plan for El Paso Map Atlas                                  | \$50.00                                   |
| Development Services | Public Information Act         | 2025 Plan for El Paso Map (single 11 x 17)                       | \$5.00                                    |
| Development Services | Public Information Act         | 2026 Plan for El Paso Map (single 24 x 36)                       | \$9.25                                    |
| Development Services | Public Information Act         | GIS information  |   |
| Development Services | Public Information Act         | Maps-size of longest side  |   |
| Development Services | Public Information Act         | up to 12"  | \$1.00                                    |
| Development Services | Public Information Act         | up to 24"  | \$4.50                                    |
| Development Services | Public Information Act         | up to 36"  | \$9.25                                    |
| Development Services | Public Information Act         | over 36"   | \$13.50                                   |
| Development Services | Public Information Act         | Digital data + cost of disk                                      | \$30.00                                   |
| Development Services | Public Information Act         | Street Code Book   | \$29.30                                   |
| Development Services | Applications - Zoning          | Zoning Condition or Amendment Release                            | \$182.00                                  |

Development Services-TPA Fees are discounted 25%.

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department           | Fee Description                        | Detail   | FY2007 Fee Amount                                |
|----------------------|--|--|--|
|                      |  |  | Adopted  |
| Development Services | Applications - Zoning                  | Rezoning - up to 1 acre  | \$715.00   |
| Development Services | Applications - Zoning                  | Rezoning - 1.1 to 10 acres   | \$770.00   |
| Development Services | Applications - Zoning                  | Rezoning - 10.1 to 30 acres  | \$825.00   |
| Development Services | Applications - Zoning                  | Rezoning - 30.1 to 50 acres  | \$880.00   |
| Development Services | Applications - Zoning                  | Rezoning - 50.1 to 75 acres  | \$935.00   |
| Development Services | Applications - Zoning                  | Rezoning - 75.1 or more acres                                      | \$1,320.00                                       |
| Development Services | Applications - Zoning                  | Special Permit - up to 1 acre                                      | \$550.00   |
| Development Services | Applications - Zoning                  | Special Permit - 1.1 to 3.0 acres                                  | \$605.00   |
| Development Services | Applications - Zoning                  | Special Permit - 3.1 to 5.0 acres                                  | \$660.00   |
| Development Services | Applications - Zoning                  | Special Permit - 5.1 to 10.0 acres                                 | \$715.00   |
| Development Services | Applications - Zoning                  | Special Permit - 10.1 or more acres                                | \$825.00   |
| Development Services | Applications - Zoning                  | Detailed Site Development Plan Review - up to 1 acre               | \$275.00   |
| Development Services | Applications - Zoning                  | Detailed Site Development Plan Review - 1.1 to 3.0 acres           | \$330.00   |
| Development Services | Applications - Zoning                  | Detailed Site Development Plan Review - 3.1 to 5.0 acres           | \$385.00   |
| Development Services | Applications - Zoning                  | Detailed Site Development Plan Review - 5.1 to 10.0 acres          | \$440.00   |
| Development Services | Applications - Zoning                  | Detailed Site Development Plan Review - 10.1 acres or more         | \$550.00   |
| Development Services | Applications - Zoning                  | ROW Metes and Bounds Dedication Application                        | \$275.00   |
| Development Services | Applications - Zoning                  | Special Contract Amendment   | \$182.00   |
| Development Services | Applications - Subdivisions            | Major Preliminary  | \$399.70   |
| Development Services | Applications - Subdivisions            | Major Final  | \$171.30   |
| Development Services | Applications - Subdivisions            | Major Combination  | \$456.80   |
| Development Services | Applications - Subdivisions            | Minor  | \$285.50   |
| Development Services | Applications - Subdivisions            | Re-subdivision Preliminary   | \$142.75   |
| Development Services | Applications - Subdivisions            | Resubdivision Final  | \$142.75   |
| Development Services | Applications - Subdivisions            | Resubdivision Combination  | \$285.50   |
| Development Services | Applications - Subdivisions            | Amending   | \$285.50   |
| Development Services | Applications - Subdivisions            | Platting Determination Certificate                                 | \$28.55  |
| Development Services | Applications - Land Study              | 0.0 to 1.0 acre  | \$342.60   |
| Development Services | Applications - Land Study              | 1.1 to 10 acres  | \$456.80   |
| Development Services | Applications - Land Study              | 10.1 to 30 acres   | \$571.00   |
| Development Services | Applications - Land Study              | 30.1 to 50 acres   | \$685.20   |
| Development Services | Applications - Land Study              | 50.1 to 75 acres   | \$799.40   |
| Development Services | Applications - Land Study              | 75.1 or more acres   | \$1,142.00                                       |
| Development Services | Applications - Vacations & Dedications | Vacation of Recorded Subdivision                                   | \$142.75   |
| Development Services | Applications - Vacations & Dedications | Vacation of Public Easements                                       | \$342.60   |
| Development Services | Applications - Vacations & Dedications | Vacation of Public Rights-of-Way                                   | \$571.00   |
| Development Services | Applications - Vacations & Dedications | Dedication of Rights-of-Way by Metes & Bounds                      | \$571.00   |
| Development Services | Applications - Vacations & Dedications | Dedication of Public Easements by Metes & Bounds                   | \$571.00   |
| Development Services | Other Applications                     | Street Name Change   | \$220.00   |
| Development Services | Other Applications                     | Annexation   | \$550.00   |
| Development Services | Other Applications                     | Complete subdivision ordinance                                     | \$13.00  |
| Development Services | Other Applications                     | Zoning verification letter, basic/ no special contracts or permits | \$25.00  |
| Development Services | Other Applications                     | Each additional parcel   | \$5.00   |
| Development Services | Other Applications                     | Zoning verification letter/ with special contracts or permits      | \$50.00  |
| Development Services | Other Applications                     | Each additional parcel   | \$10.00  |
| Development Services | Other Applications                     | Zoning verification letter/ with specific request for information  | \$25.00 plus \$30 per 1/2 hour of staff research |
| Development Services | Other Applications                     | special investigation  | \$38.00  |
| Development Services | Other Applications                     | additional requests for information for above                      | \$38.00  |
| Development Services | Other Applications                     | processing fee for high screening walls                            | \$63.00  |

**Development Services-TPA Fees are discounted 25%.**

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department           | Fee Description                             | Detail  | FY2007 Fee Amount  |
|----------------------|---|---|--|
|                      |   |   | Adopted  |
| Development Services | Other Applications                          | rescind mandatory wall requirement  | \$63.00  |
| Development Services | Other Applications                          | classification of use from zoning administrator   | \$38.00  |
| Development Services | Other Applications                          | Zoning Board of Adjustment - residential application  | \$113.00   |
| Development Services | Other Applications                          | Zoning Board of Adjustment - commercial application   | \$497.00   |
| Development Services | Development                                 | Subdivision Improvements Review   | \$456.80 + \$25 / acre   |
| Development Services | Development                                 | Flood Determination Letter  | \$10.00  |
| Development Services | Plan Review - Plan Deposit                  | For repair/remodeling of a structure, the estimated value of which is fifteen thousand dollars or less. | \$44.00  |
| Development Services | Plan Review - Plan Deposit                  |   | \$165.00 - For new residential work of two thousand three square feet or less  |
| Development Services | Plan Review - Plan Deposit                  |   | \$220.00 - For new residential work with a gross square footage greater than two thousand three hundred square feet              |
| Development Services | Plan Review - Plan Deposit - all other work |   | \$11.00  |
| Development Services | Plan Review - Plan Deposit - minimum        |   | \$44.00  |
| Development Services | Plan Review- Customized Review              |   | Five hundred and fifty dollars plus one hundred and thirty eight dollars for each hour or portion of an hour of plan review time |
| Development Services | Plan Review - Review by Appointment         |   | Two hundred and twenty dollars plus eighty three dollars for each hour or portion of an hour of plan review time.                |
| Development Services | Appeals Board Fees                          |   | \$110.00   |
| Development Services | Correspondence Fee                          | Up to 3 pages   | \$11.00  |
| Development Services | Correspondence Fee                          | each additional page  | \$2.00   |
| Development Services | Building Permits                            | Starting without a permit   | double the permit fee  |
| Development Services | Building Permits                            | permit which required only one inspection   | \$66.00  |
| Development Services | Building Permits                            | permit which required only two inspection   | \$99.00  |
| Development Services | Building Permits                            | Moving a building   | \$99.00  |
| Development Services | Building Permits                            | Temporary structures-amusement devices  |  |
| Development Services | Building Permits                            | per ride-per month  | \$8.00   |
| Development Services | Building Permits                            | minimum   | \$44.00  |
| Development Services | Building Permits                            | New Residential Permits   |  |
| Development Services | Building Permits                            | R3 or R4 Occupancies  |  |
| Development Services | Building Permits                            | 0-1,299   | \$55.00  |
| Development Services | Building Permits                            | 1,300-2,399   | \$60.00  |
| Development Services | Building Permits                            | over 2,400  | \$70.00  |
| Development Services | Sidewalk, Street and Public ROW Rental      | Permit Fee  | \$33.00  |
| Development Services | Sidewalk, Street and Public ROW Rental      | Per Month   | \$.11 / Sq ft  |
| Development Services | Sidewalk, Street and Public ROW Rental      | minimum   | \$44.00  |
| Development Services | Sidewalk, Street and Public ROW Rental      | If prevents use of :  |  |
| Development Services | Sidewalk, Street and Public ROW Rental      | 15 minute meter   | \$ 13.00 / day   |
| Development Services | Sidewalk, Street and Public ROW Rental      | 30 minute meter   | \$7.00 / day   |
| Development Services | Sidewalk, Street and Public ROW Rental      | 1 & 2 hour meters   | \$4.00 / day   |

**Development Services-TPA Fees are discounted 25%.**

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department           | Fee Description               | Detail | FY2007 Fee Amount  |
|----------------------|-------------------------------|--------|--|
|                      |                               |        | Adopted  |
| Development Services | Building Permits - Commercial |        | For Structural repair work costing over five hundred dollars (\$500.00) and less than fifteen thousand dollars (\$15,000.00), all repair work, new work and remodeling with a valuation up to and not including fifteen thousand dollars and requiring plans and plan review, the fee shall be one hundred twenty dollars (\$132.00).                    |
| Development Services | Building Permits - Commercial |        | For a valuation from fifteen thousand dollars and including one hundred thousand dollars, the fee shall be one hundred thirty six dollars (\$136) for the first fifteen thousand dollars plus seven (\$7) dollars and twenty cents per thousand or fraction thereof by which the valuation exceeds fifteen thousand dollars.                             |
| Development Services | Building Permits - Commercial |        | For a valuation over one hundred thousand dollars up to and including five hundred thousand dollars, the fee shall be seven hundred sixteen dollars (\$716) for the first one hundred thousand dollars, plus five (\$5) dollars for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars.           |
| Development Services | Building Permits - Commercial |        | For a valuation over five hundred thousand dollars up to and including one million dollars, the fee shall be two thousand five hundred eighty six dollars (\$2,586) for the first five hundred thousand dollars plus three (\$3) dollars for each one thousand dollars of fraction thereof by which the valuation exceeds five hundred thousand dollars. |

Development Services-TPA Fees are discounted 25%.

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department           | Fee Description               | Detail                         | FY2007 Fee Amount  |
|----------------------|-------------------------------|--------------------------------|--|
|                      |                               |                                | Adopted  |
| Development Services | Building Permits - Commercial |                                | For a valuation over one million, the fee shall be four thousand seventy dollars (\$4,070) for the first one million dollars plus one dollar and fifty cents (\$1.50) for each one thousand dollars of fraction thereof by which the valuation exceeds one million thousand dollars. |
| Development Services | Electrical Permits            | <b>SCHEDULE A</b>              |  |
| Development Services | Electrical Permits            | \$1,000.00 to \$6,000.00       | Repair work costing over \$1,000.00 and all new and remodeling work with a building permit valuation up to including \$6,000 shall be \$66.00  |
| Development Services | Electrical Permits            | \$6,000.00 to \$15,000.00      | Building permit valuation over \$6,000.00 shall be \$66.00 for the first \$6,000.00 plus \$1.10 for each additional thousand of fraction thereof up to and including \$15,000  |
| Development Services | Electrical Permits            | \$15,000.00 to \$100,000.00    | Building permit valuation over \$15,000 fee shall be \$76.00 for the first \$15,000.00 plus \$1.32 for each additional thousand or fraction thereof up to and including \$100,000  |
| Development Services | Electrical Permits            | \$100,000.00 to \$500,000.00   | Building permit valuation over \$100,000.00 shall be \$188.00 for the first \$100,000 plus \$.88 for each additional thousand or fraction thereof up to and including \$500,000.   |
| Development Services | Electrical Permits            | \$500,000.00 to \$1,000,000.00 | Building permit valuation over \$500,000.00 shall be \$540.00 for the first \$500,000.00 plus \$.72 for each additional thousand or fraction thereof up to and including \$1,000,000.02  |
| Development Services | Electrical Permits            | \$1,000,000.00 and over        | Building permit valuation over \$1,000,000.00 shall be \$898.00 for the first \$1,000,000.00 plus \$.55 for each additional thousand or fraction   |

Development Services-TPA Fees are discounted 25%.

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department           | Fee Description    | Detail  | FY2007 Fee Amount   |
|----------------------|--------------------|---|---|
|                      |                    |   | Adopted   |
| Development Services | Electrical Permits | <b>SCHEDULE B</b>   | Fees as herein established shall be paid for ordinary minor repairs costing under \$250.00 or jobs without building permits |
| Development Services | Electrical Permits | Minimum processing fee, ea (non-refundable)                                   | \$66.00   |
| Development Services | Electrical Permits | Service entrance:   |   |
| Development Services | Electrical Permits | Temporary, ea   | \$39.00 based on quantity   |
| Development Services | Electrical Permits | New change or replace   |   |
| Development Services | Electrical Permits | Up to 100 ampere, ea  | \$26.00 based on quantity   |
| Development Services | Electrical Permits | Over 100 ampere, ea. Base fee   | \$26.00 plus \$.04 per ampere over 100 based on quantity  |
| Development Services | Electrical Permits | Maximum service fee, ea   | \$110.00 based on quantity  |
| Development Services | Electrical Permits | Outlets:  |   |
| Development Services | Electrical Permits | 1 to 20 ea  | \$1.00 based on quantity  |
| Development Services | Electrical Permits | 21 to 40 ea   | \$0.77 based on quantity  |
| Development Services | Electrical Permits | Over 40 ea  | \$0.61 based on quantity  |
| Development Services | Electrical Permits | Fixtures:   |   |
| Development Services | Electrical Permits | 1 to 20 ea  | \$1.00 based on quantity  |
| Development Services | Electrical Permits | 21 to 40 ea   | \$0.77 based on quantity  |
| Development Services | Electrical Permits | Over 40 ea  | \$0.61 based on quantity  |
| Development Services | Electrical Permits | Range, ea   | \$3.00 based on quantity  |
| Development Services | Electrical Permits | Dryer, ea   | \$3.00 based on quantity  |
| Development Services | Electrical Permits | Water heater, ea  | \$3.00 based on quantity  |
| Development Services | Electrical Permits | Furnace, ea   | \$3.00 based on quantity  |
| Development Services | Electrical Permits | Dishwater, ea   | \$3.00 based on quantity  |
| Development Services | Electrical Permits | Garbage disposal, ea  | \$3.00 based on quantity  |
| Development Services | Electrical Permits | Trash compactor, ea   | \$3.00 based on quantity  |
| Development Services | Electrical Permits | Bathroom heater, ea   | \$3.00 based on quantity  |
| Development Services | Electrical Permits | Evaporative cooler, ea  | \$3.00 based on quantity  |
| Development Services | Electrical Permits | Refrigerated air conditioner, per ton   | \$0.66 based on quantity  |
| Development Services | Electrical Permits | Transformer type welder, ea   | \$10.00 based on quantity   |
| Development Services | Electrical Permits | X-ray machine, ea   | \$32.00 based on quantity   |
| Development Services | Electrical Permits | Fractional H.P. Motor, per H.P.:  |   |
| Development Services | Electrical Permits | 1 to 10 H.P.  | \$2.00 based on quantity  |
| Development Services | Electrical Permits | Over 10 H.P., ea  | \$1.21 based on quantity  |
| Development Services | Electrical Permits | Motor, per H.P.   |   |
| Development Services | Electrical Permits | 1 to 20 H.P., ea  | \$2.00 based on quantity  |
| Development Services | Electrical Permits | Over 20 H.P., ea  | \$1.21 based on quantity  |
| Development Services | Electrical Permits | Line work, per pole   | \$3.50 based on quantity  |
| Development Services | Electrical Permits | Streamer lights, per circuit  | \$7.00 based on quantity  |
| Development Services | Electrical Permits | Feed rail and busway, per linear foot   | \$0.61 based on quantity  |
| Development Services | Electrical Permits | Underfloor duct or cellular raceway per linear foot                           | \$0.22 based on quantity  |
| Development Services | Electrical Permits | Power or lighting transformer per k.v.a.                                      | \$1.21 based on quantity  |
| Development Services | Electrical Permits | Mobile home   | \$11.00 based on quantity   |
| Development Services | Electrical Permits | T.V. Outlets-master systems only:   |   |
| Development Services | Electrical Permits | Base fee  | \$21.00 based on quantity   |
| Development Services | Electrical Permits | Plus per outlet   | \$2.00 based on quantity  |
| Development Services | Electrical Permits | Swimming pool; hot-tub; spa; jacuzzi; ea                                      | \$39.00 based on quantity   |
| Development Services | Electrical Permits | Temporary installation such as carnivals, show windows, conventions, etc., ea | \$44.00 based on quantity   |

**Development Services-TPA Fees are discounted 25%.**

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department           | Fee Description    | Detail   | FY2007 Fee Amount                                |
|----------------------|--------------------|--|--|
|                      |                    |  | Adopted  |
| Development Services | Electrical Permits | Generators   | \$44.00 based on quantity                        |
| Development Services | Electrical Permits | Others not covered   | \$11.00  |
| Development Services | Electrical Permits | Re-inspection fee, ea  | \$55.00  |
| Development Services | Electrical Permits | Failure to call final inspection/investigation fee                     | \$36.00  |
| Development Services | Mechanical         | Minimum processing fee, ea (non-refundable)                            | \$66.00  |
| Development Services | Mechanical         | Each evaporative cooler  | \$21.00 Based on quantity                        |
| Development Services | Mechanical         | Each force air or gravity heater or furnace                            | \$21.00 Based on quantity                        |
| Development Services | Mechanical         | Non-ducted heating appliances; wall, space, unit infrared heaters, ea  | \$19.00 Based on quantity                        |
| Development Services | Mechanical         | Combination heating-cooling unit or refrigeration unit, ea             | \$40.00 plus \$5 per ton                         |
| Development Services | Mechanical         | Heat exchanger, ea   | \$19.00 Based on quantity                        |
| Development Services | Mechanical         | Air handlers and mixing boxes, ea                                      | \$19.00 Based on quantity                        |
| Development Services | Mechanical         | Perimeter convectors, per linear foot                                  | \$3.00 Based on quantity                         |
| Development Services | Mechanical         | Cooling tower  | \$33.00  |
| Development Services | Mechanical         | Power units: icemakers, walk-in coolers, reached -in coolers, etc., ea | \$21 plus \$5 per ton, ventilation system and/or |
| Development Services | Mechanical         | Condensate drains  | \$8.00 Based on quantity                         |
| Development Services | Mechanical         | Solar Systems (excluding duct work)                                    | \$30.00  |
| Development Services | Mechanical         | Collectors   | \$17.00 Based on quantity                        |
| Development Services | Mechanical         | Hood and/or exhaust fan, duct: Residential                             | \$8.00 Based on quantity                         |
| Development Services | Mechanical         | Hood and/or exhaust fan, duct: Non-Residential                         | \$24.00 Based on quantity                        |
| Development Services | Mechanical         | Restroom exhaust fan and/or duct/Dryer Vent: Residential               | \$5.00 Based on quantity                         |
| Development Services | Mechanical         | Restroom exhaust fan and/or duct/Dryer Vent: Non-Residential           | \$8.00 Based on quantity                         |
| Development Services | Mechanical         | Fire dampers, ea   | \$3.00 Based on quantity                         |
| Development Services | Mechanical         | Humidifiers, ea  | \$17.00 Based on quantity                        |
| Development Services | Mechanical         | Ducts: Heating, cooling and/or underslab 1-10 openings                 | \$19.00 Based on quantity                        |
| Development Services | Mechanical         | Ducts: Heating, cooling and/or underslab 11-20 openings                | \$24.00 Based on quantity                        |
| Development Services | Mechanical         | Ducts: Heating, cooling and/or underslab 21-30 openings                | \$30.00 Based on quantity                        |
| Development Services | Mechanical         | Ducts: Heating, cooling and/or underslab over 30 openings              | \$30.00 plus \$1.00 for each opening             |

**Development Services-TPA Fees are discounted 25%.**

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department           | Fee Description                                   | Detail   | FY2007 Fee Amount |                   |
|----------------------|---|--|-------------------|-------------------|
|                      |   |  | Adopted           |                   |
| Development Services | Mechanical  | Re-inspection fee, ea  | \$55.00           |                   |
| Development Services | Plumbing  | Minimum processing fee, ea (non-refundable) (except in-process additions)                                    | \$66.00           |                   |
| Development Services | Plumbing  | house to sewer curb cut  | \$23.00           |                   |
| Development Services | Plumbing  | sewer tap  | \$9.00            |                   |
| Development Services | Plumbing  | water closet 1-5   | \$17.00           |                   |
| Development Services | Plumbing  | water closet over 5  | \$12.00           |                   |
| Development Services | Plumbing  | water closet reset   | \$12.00           |                   |
| Development Services | Plumbing  | inspection outside City limit  | \$39.00           |                   |
| Development Services | Plumbing  | re-inspection  | \$39.00           |                   |
| Development Services | Plumbing  | surcharge on above fees  | \$83.00           |                   |
| Development Services | Plumbing  | additional surcharge after water connected   | \$83.00           |                   |
| Development Services | Plumbing  | Re-inspection of work made necessary by rejection on previous inspection                                     | \$55.00           |                   |
| Development Services | Plumbing  | Boiler: 5 horsepower or less, ea   | \$30.00           | Based on quantity |
| Development Services | Plumbing  | Horsepower additional over 5, ea   | \$5.00            | Based on quantity |
| Development Services | Plumbing  | Grease trap, sandtraps, separation tanks, dental chair, dishwasher, washing machine, garbage disposal unit,  | \$9.00            | Based on quantity |
| Development Services | Plumbing  | Commercial roof drain, ea  | \$7.00            | Based on quantity |
| Development Services | Plumbing  | Bathtub, shower, lavatory, kitchen sink, commercial sink, (per section) urinal, bidet, drinking fountain, ea | \$7.00            | Based on quantity |
| Development Services | Plumbing  | Vehicular dump station   | \$12.00           | Based on quantity |
| Development Services | Plumbing Sewer ejectors                           | Single   | \$14.00           | Based on quantity |
| Development Services | Plumbing Sewer ejectors                           | Dual   | \$21.00           | Based on quantity |
| Development Services | Plumbing  | Solar heating systems  | \$21.00           | Based on quantity |
| Development Services | Plumbing  | Solar panels, ea   | \$12.00           | Based on quantity |
| Development Services | Plumbing  | Back-up water heaters, gas   | \$12.00           | Based on quantity |
| Development Services | Plumbing  | Storage tank   | \$10.00           | Based on quantity |
| Development Services | Plumbing Permits                                  | containment backflow preventer-commercial  | \$22.00           |                   |
| Development Services | Plumbing - Landscape irrigation system-Commercial | Base Fee- Minimum \$60 + based on quantity of fixtures   | \$22.00           | Based on quantity |
| Development Services | Plumbing - Landscape irrigation system-Commercial | Control valve (each section)   | \$8.00            | Based on quantity |
| Development Services | Plumbing - Landscape irrigation system-Commercial | Backflow preventive device   | \$8.00            | Based on quantity |
| Development Services | Plumbing - Landscape irrigation system-Commercial | Sprinkler head, ea   | \$0.55            | Based on quantity |
| Development Services | Plumbing - Landscape irrigation system-Commercial | Drips, ea  | \$0.11            | Based on quantity |
| Development Services | Plumbing - Landscape irrigation system-Commercial | Bubblers, ea   | \$0.11            | Based on quantity |
| Development Services | Plumbing - Landscape irrigation system-Commercial | Subterranean irrigation systems per square yard irrigated  | \$0.11            | Based on quantity |
| Development Services | Plumbing  | Swimming pools   | \$66.00           |                   |
| Development Services | Plumbing  | Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea   | \$66.00           |                   |
| Development Services | Plumbing  | Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea additionally if included with swimming pool                 | \$12.00           | Based on quantity |
| Development Services | Plumbing  | Gas water heater   | \$12.00           | Based on quantity |

**Development Services-TPA Fees are discounted 25%.**

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department           | Fee Description                 | Detail   | FY2007 Fee Amount   |
|----------------------|---------------------------------|--|---|
|                      |                                 |  | Adopted   |
| Development Services | Plumbing                        | Cartridge filters                                    | \$7.00 Based on quantity  |
| Development Services | Plumbing                        | Plumbing work no fixtures or sewer                   | \$14.00 Based on quantity   |
| Development Services | Plumbing                        | Mobile home hook-ups                                 | \$39.00 Based on quantity   |
| Development Services | Gas                             | Minimum processing fee, ea (non-refundable)          | \$66.00   |
| Development Services | GAS                             | Gas opening, appliance by others, ea                 | \$6.00 Based on quantity  |
| Development Services | GAS                             | Commercial cooking unit, (ovens, etc.), ea           | \$12.00 Based on quantity   |
| Development Services | GAS                             | Domestic cooking unit                                | \$9.00 Based on quantity  |
| Development Services | Gas Water Heater                | 50 gal. or less                                      | \$12.00 Based on quantity   |
| Development Services | Gas Water Heater                | over 50 gallons                                      | \$14.00 Based on quantity   |
| Development Services | GAS                             | Commercial clothes dryer                             | \$12.00 Based on quantity   |
| Development Services | GAS                             | Residential clothes dryer                            | \$9.00 Based on quantity  |
| Development Services | Gas-Unducted heating appliances | Circulating wall, ceiling, space, unit-infra-red, ea | \$17.00 Based on quantity   |
| Development Services | GAS                             | Lighting unit, log lighter                           | \$9.00 Based on quantity  |
| Development Services | GAS                             | Floor furnace  | \$14.00 Based on quantity   |
| Development Services | GAS                             | Service yard line                                    | \$12.00 Based on quantity   |
| Development Services | GAS                             | Gas refrigerator                                     | \$12.00 Based on quantity   |
| Development Services | Gas                             | Temp gas permit                                      |   |
| Development Services | Gas                             | permit fee   | \$66.00   |
| Development Services | Gas                             | deposit  | \$33.00   |
| Development Services | Gas                             | Re-inspection  | \$55.00   |
| Development Services | Building Permit - Residential   | For a valuation up to twenty five thousand dollars.  | \$303.00  |
| Development Services | Building Permit - Residential   | Residential Single Permit                            | For a valuation over twenty five thousand up to and including forty thousand dollars, the fee shall be two hundred seventy five dollars for the first twenty five thousand dollars, plus eight dollars for each one thousand dollars or fraction thereof by which the valuation exceeds twenty five thousand dollars. |

Development Services-TPA Fees are discounted 25%.

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department           | Fee Description               | Detail                    | FY2007 Fee Amount   |
|----------------------|-------------------------------|---------------------------|---|
|                      |                               |                           | Adopted   |
| Development Services | Building Permit - Residential | Residential Single Permit | For a valuation over forty thousand dollars up to and including seventy thousand dollars, the fee shall be three hundred ninety five dollars for the first forty thousand dollars plus seven dollars and fifty cents for each one thousand dollars or fraction thereof by which the valuation exceeds forty thousand dollars.                                 |
| Development Services | Building Permit - Residential | Residential Single Permit | For a valuation over seventy thousand dollars up to and including one hundred thousand dollars, the fee shall be six hundred twenty dollars for the first seventy thousand dollars plus seven dollars for each one thousand dollars or fraction thereof by which the valuation exceeds seventy thousand dollars.  |
| Development Services | Building Permit - Residential | Residential Single Permit | For a valuation over one hundred thousand dollars up to and including one hundred fifty thousand dollars, the fee shall be eight hundred thirty dollars for the first one hundred thousand dollars plus six dollars and fifty cents for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars.            |
| Development Services | Building Permit - Residential | Residential Single Permit | For a valuation over one hundred fifty thousand dollars up to and including two hundred thousand dollars, the fee shall be one thousand one hundred fifty five dollars for the first one hundred fifty thousand dollars plus six dollars for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred fifty thousand dollars. |

Development Services-TPA Fees are discounted 25%.

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department           | Fee Description               | Detail                    | FY2007 Fee Amount   |
|----------------------|-------------------------------|---------------------------|---|
|                      |                               |                           | Adopted   |
| Development Services | Building Permit - Residential | Residential Single Permit | For a valuation over two hundred thousand dollars up to and including two hundred fifty thousand dollars, the fee shall be one thousand four hundred fifty five dollars for the first two hundred thousand dollars plus five dollars and fifty cents for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred thousand dollars. |
| Development Services | Building Permit - Residential | Residential Single Permit | For a valuation over two hundred fifty thousand dollars up to and including three hundred thousand dollars, the fee shall be one thousand seven hundred thirty dollars for the first two hundred fifty thousand dollars plus five dollars for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred fifty thousand dollars       |
| Development Services | Building Permit - Residential | Residential Single Permit | For a valuation over three hundred thousand dollars, the fee shall be one thousand nine hundred eighty dollars for the first three hundred thousand dollars plus four dollars for each one thousand dollars or fraction thereof by which the valuation exceeds three hundred thousand dollars.  |
| Development Services | Sign Permits                  | Sign Permit               | A basic sign valuation shall be determined for all signs by multiplying the sign area in square feet by the appropriate value from the following table:   |
| Development Services | Sign Permits                  | Sign Height (Ft)          |   |
| Development Services | Sign Permits                  | Non-illuminated           |   |
| Development Services | Sign Permits                  | 1 - 20                    | \$11.00   |
| Development Services | Sign Permits                  | 21 - 30                   | \$13.00   |
| Development Services | Sign Permits                  | 31 - 40                   | \$14.00   |
| Development Services | Sign Permits                  | 41 - 50                   | \$15.00   |
| Development Services | Sign Permits                  | 51 - 60                   | \$17.00   |
| Development Services | Sign Permits                  | Over 60                   | \$18.00   |

**Development Services-TPA Fees are discounted 25%.**

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department           | Fee Description | Detail  | FY2007 Fee Amount   |
|----------------------|-----------------|---|---|
|                      |                 |   | Adopted   |
| Development Services | Sign Permits    | Non-illuminated   | Double Face   |
| Development Services | Sign Permits    | 1 - 20  | \$17.00   |
| Development Services | Sign Permits    | 21 - 30   | \$20.00   |
| Development Services | Sign Permits    | 31 - 40   | \$21.00   |
| Development Services | Sign Permits    | 41 - 50   | \$23.00   |
| Development Services | Sign Permits    | 51 - 60   | \$25.00   |
| Development Services | Sign Permits    | Over 60   | \$26.00   |
| Development Services | Sign Permits    | Sign Height (Ft)  |   |
| Development Services | Sign Permits    | illuminated   | Single Face   |
| Development Services | Sign Permits    | 1 - 20  | \$22.00   |
| Development Services | Sign Permits    | 21 -30  | \$26.00   |
| Development Services | Sign Permits    | 31 - 40   | \$29.00   |
| Development Services | Sign Permits    | 41 - 50   | \$31.00   |
| Development Services | Sign Permits    | 51 - 60   | \$33.00   |
| Development Services | Sign Permits    | Over 60   | \$35.00   |
| Development Services | Sign Permits    | illuminated   | Double Face   |
| Development Services | Sign Permits    | 1 - 20  | \$33.00   |
| Development Services | Sign Permits    | 21 -30  | \$40.00   |
| Development Services | Sign Permits    | 31 - 40   | \$43.00   |
| Development Services | Sign Permits    | 41 - 50   | \$46.00   |
| Development Services | Sign Permits    | 51 - 60   | \$50.00   |
| Development Services | Sign Permits    | Over 60   | \$53.00   |
| Development Services | Sign Permits    | Off-Premise Sign Demolition   | \$66.00   |
| Development Services | Sign Permits    | For sign valuations equal to or less than two hundred.<br>Except for temporary real estate signs. | \$44.00   |
| Development Services | Sign Permits    |   | For sign valuations of two hundred one, up to and including one thousand, sign permit fee shall be forty four dollars plus two dollars for each one hundred or portion thereof over two hundred.    |
| Development Services | Sign Permits    |   | For sign valuation of one thousand one, up to and including ten thousand, sign permit fee shall be fifty seven dollars plus ten dollars for each one thousand or portion thereof over one thousand. |

Development Services-TPA Fees are discounted 25%.

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department           | Fee Description | Detail   | FY2007 Fee Amount  |
|----------------------|-----------------|--|--|
|                      |                 |  | Adopted  |
| Development Services | Sign Permits    |  | For sign valuations over ten thousand one, up to and including twenty-five thousand sign permit fee shall be one hundred forty six dollars plus twenty one dollars for each one thousand or portion thereof over ten thousand. |
| Development Services | Sign Permits    |  | For sign valuations over twenty-five thousand and one, sign permit fee shall be four hundred and sixty dollars plus nineteen cents for each one thousand or portion thereof over twenty-five thousand.                         |
| Development Services | Sign Permits    | replacement permit   | \$44.00  |
| Development Services | Fire Permits    | Fire Sprinkler or Fire Extinguishing System                          |  |
| Development Services | Fire Permits    | Number of Sprinkler heads  |  |
| Development Services | Fire Permits    | 1 to 15  | \$66.00  |
| Development Services | Fire Permits    | 16 to 75   | \$100.00   |
| Development Services | Fire Permits    | 76 to 100  | \$132.00   |
| Development Services | Fire Permits    | 101 to 200   | \$198.00   |
| Development Services | Fire Permits    | 201 to 300   | \$231.00   |
| Development Services | Fire Permits    | over 300   | \$264.00   |
| Development Services | Fire Permits    | Fire Suppression Systems for Cooking Operations                      | \$66.00  |
| Development Services | Fire Permits    | Number of Devices  |  |
| Development Services | Fire Permits    | 1 to 5   | \$66.00  |
| Development Services | Fire Permits    | 6 to 20  | \$100.00   |
| Development Services | Fire Permits    | 21 to 40   | \$132.00   |
| Development Services | Fire Permits    | 41 to 60   | \$165.00   |
| Development Services | Fire Permits    | 61 to 100  | \$198.00   |
| Development Services | Fire Permits    | over 100   | \$231.00   |
| Development Services | Fire Permits    | 1 to 3 fire hydrants   | \$66.00  |
| Development Services | Fire Permits    | 3 to 6 fire hydrants   | \$100.00   |
| Development Services | Fire Permits    | over 6 fire hydrants   | \$132.00   |
| Development Services | Bldg Permit     | Roofing Permit   | \$100.00   |
| Development Services | Bldg Permit     | Sidewalk Permit  | \$66.00  |
| Development Services | Bldg Permit     | Sidewalk Permit- Re-inspection                                       | \$55.00  |
| Development Services | Bldg Permit     | Driveway Permit  | \$66.00  |
| Development Services | Bldg Permit     | Driveway Permit- Reinspection  | \$55.00  |
| Development Services | Bldg Permit     | Temporary Certificate of Occupancy                                   | \$110.00   |
| Development Services | Bldg Permit     | Demolition Permit  | \$100.00   |
| Development Services | Bldg Permit     | Temporary structures (Tents, construction sheds, seat canopies, etc) | Minimum \$44.00 (\$0.01 per square foot for the total area per month or fraction thereof   |

Development Services-TPA Fees are discounted 25%.

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department             | Fee Description                        | Detail  | FY2007 Fee Amount  |
|------------------------|--|---|--|
|                        |  |   | Adopted  |
| Development Services   | Bldg Permit                            | Mobile Home Placement Permit                          | \$66.00  |
| Development Services * | Bldg Permit                            | Overtime (Fast-tracking of Plans)                     | \$60.00 / hr   |
| Development Services   | Bldg Permit                            | Duplicate Cards or Licenses                           | \$11.00  |
| Development Services   | Micro-film copies                      |   | \$ .10 to \$.50 per page,<br>depending on size of paper. |
| Development Services   | Business Licenses                      | Vendor  | \$77.00  |
| Development Services   | Business Licenses                      | Itinerant vendor                                      | \$110.00   |
| Development Services   | Business Licenses                      | Vendor (buy, sell, exchange, money for profit)        | \$187.00   |
| Development Services   | Business Licenses                      | All other vendors                                     | \$44.00  |
| Development Services   | Business Licenses                      | Temporary Vendor                                      | \$44.00  |
| Development Services   | Business Licenses                      | Gas heating   | \$33.00  |
| Development Services   | Business Licenses                      | Motel   | \$210.00   |
| Development Services   | Business Licenses                      | Hotel   | \$210.00   |
| Development Services   | Business Licenses                      | Lodging house   | \$50.00  |
| Development Services   | Business Licenses                      | Residential parking                                   | \$7.00   |
| Development Services   | Business Licenses                      | Home occupation                                       | \$66.00  |
| Development Services   | Business Licenses                      | Home occupation-renewal                               | \$50.00  |
| Development Services   | Business Licenses                      | 2nd hand dealers                                      | \$138.00   |
| Development Services   | Business Licenses                      | 2nd hand dealers @ additional location                | \$72.00  |
| Development Services   | Charitable Solicitations               |   | \$44.00  |
| Development Services   | Parades                                |   | \$17.00 1 day event<br>\$23.00 2 day event               |
| Development Services   | Amplification                          |   | \$12 1 day event<br>\$17.00 2 day event                  |
| Development Services   | Home Improvement Contractors License   |   | \$33.00  |
| Development Services   | Plumbing Inspections 3rd Party Payment | Pass - Thru fee                                       | \$80.00  |
| Development Services   | Business License                       | Sign Painting Contractors                             | \$100.00   |
| Development Services   | Business License                       | larger installer                                      | \$550.00   |
| Development Services   | Business License                       | larger installer (temp inflatable signs)              | \$1,100.00   |
| Development Services   | Business License                       | larger installer (temp inflatable signs) own property | \$550.00   |
| Development Services   | Business License                       | duplicate license fee                                 | \$28.00  |
| Development Services   | Business License                       | Occupation Tax  | \$17.00  |
| Development Services   | Business License                       | Car Dealer  | \$138.00 Pro-Rated                                       |
| Development Services   | Business License                       | Late fee's  | \$11.00 1 month past due<br>\$6.00 each month thereafter |
| Development Services   | Licenses- Mechanical                   | class A contractor                                    | \$61.00  |
| Development Services   | Licenses- Mechanical                   | class B contractor                                    | \$61.00  |
| Development Services   | Licenses- Mechanical                   | class C contractor                                    | \$30.00  |
| Development Services   | Licenses- Mechanical                   | class D contractor                                    | \$30.00  |
| Development Services   | Business License                       | Journeyman Mechanical                                 | \$22.00  |
| Development Services   | Licenses- Mechanical                   | temporary license                                     | \$11.00  |
| Development Services   | Licenses- Mechanical                   | reinstatement   | \$22.00  |
| Development Services   | Licenses                               | <b>Sexually Oriented Business License</b>             |  |
| Development Services   | Licenses                               | Initial Fee   | \$605.00   |
| Development Services   | Licenses                               | Renewal Fee   | \$385.00   |

**Development Services-TPA Fees are discounted 25%.**

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department           | Fee Description      | Detail                                    | FY2007 Fee Amount          |
|----------------------|----------------------|---|----------------------------|
|                      |                      |   | Adopted                    |
| Development Services | Licenses- Electrical | Master electrician license                | \$150.00                   |
| Development Services | Licenses- Electrical | renewal fee                               | \$100.00                   |
| Development Services | Licenses- Electrical | Master sign electrician license           | \$150.00                   |
| Development Services | Licenses- Electrical | renewal fee                               | \$100.00                   |
| Development Services | Licenses- Electrical | Journeyman electrician license            | \$50.00                    |
| Development Services | Licenses- Electrical | renewal fee                               | \$30.00                    |
| Development Services | Licenses- Electrical | Journeyman sign electrician license       | \$50.00                    |
| Development Services | Licenses- Electrical | renewal fee                               | \$30.00                    |
| Development Services | Licenses- Electrical | Maintenance electrician license           | \$50.00                    |
| Development Services | Licenses- Electrical | renewal fee                               | \$30.00                    |
| Development Services | Licenses- Electrical | temporary license                         | \$50.00                    |
| Development Services | Licenses- Electrical | apprentice electrician registration       | \$20.00                    |
| Development Services | Licenses- Electrical | renewal fee                               | \$10.00                    |
| Development Services | Licenses- Electrical | apprentice neon electrician registration  | \$20.00                    |
| Development Services | Licenses- Electrical | renewal fee                               | \$10.00                    |
| Development Services | Report Sales         | AC-Alterations to commercial building     | \$3.00 Weekly              |
| Development Services | Report Sales         | AM-Amusement rides permit                 | \$3.00 Weekly              |
| Development Services | Report Sales         | AR-Alterations to residence building      | \$5.00 Weekly              |
| Development Services | Report Sales         | DM-Demolition permit                      | \$3.00 Weekly              |
| Development Services | Report Sales         | EA-Electrical permit - A                  | \$3.00 Weekly              |
| Development Services | Report Sales         | EB-Electrical permit - B                  | \$3.00 Weekly              |
| Development Services | Report Sales         | EM-Electrical mobile home permit          | \$3.00 Weekly              |
| Development Services | Report Sales         | EP-Electrical portable school permit      | \$3.00 Weekly              |
| Development Services | Report Sales         | ER-Electrical radio antenna permit        | \$3.00 Weekly              |
| Development Services | Report Sales         | ES-Electrical service change permit       | \$3.00 Weekly              |
| Development Services | Report Sales         | ET-Electrical temporary service           | \$3.00 Weekly              |
| Development Services | Report Sales         | FN-Fence permit                           | \$3.00 Weekly              |
| Development Services | Report Sales         | FO-Foundation only permit                 | \$3.00 Weekly              |
| Development Services | Report Sales         | MA-Mechanical heating appliance           | \$3.00 Weekly              |
| Development Services | Report Sales         | MC-Mechanical evaporative cooler          | \$3.00 Weekly              |
| Development Services | Report Sales         | MD-Mechanical hood, exhaust & duct        | \$3.00 Weekly              |
| Development Services | Report Sales         | ME-Mechanical permit                      | \$3.00 Weekly              |
| Development Services | Report Sales         | MF-Mechanical heater or furnace           | \$3.00 Weekly              |
| Development Services | Report Sales         | MH-Mobile home placement                  | \$3.00 Weekly              |
| Development Services | Report Sales         | MI-Mechanical icemakers, coolers          | \$3.00 Weekly              |
| Development Services | Report Sales         | MS-Miscellaneous permit                   | \$3.00 Weekly              |
| Development Services | Report Sales         | NC-New commercial building permit         | \$1.50 Weekly              |
| Development Services | Report Sales         | NR-New residential building permit        | \$5.00 Weekly              |
| Development Services | Report Sales         | PC-Plumbing CHP permit                    | \$3.00 Weekly              |
| Development Services | Report Sales         | PF-Plumbing, appliance, fixture           | \$3.00 Weekly              |
| Development Services | Report Sales         | PG-Plumbing gas permit                    | \$3.00 Weekly              |
| Development Services | Report Sales         | PL-Plumbing construction permit           | \$3.00 Weekly              |
| Development Services | Report Sales         | PM-Plumbing miscellaneous permit          | \$3.00 Weekly              |
| Development Services | Report Sales         | PS-Plumbing lawn sprinklers permit        | \$3.00 Weekly              |
| Development Services | Report Sales         | PT-Plumbing trailer hookup permit         | \$3.00 Weekly              |
| Development Services | Report Sales         | RF-Roofing permit                         | \$3.00 Weekly              |
| Development Services | Report Sales         | RW-Retaining wall permit                  | \$3.00 Weekly              |
| Development Services | Report Sales         | SB-Off-premise sign/billboard permit      | \$3.00 Weekly              |
| Development Services | Report Sales         | SN-On-premise sign permit                 | \$5.00 Weekly              |
| Development Services | Report Sales         | SW-Swimming pool permit                   | \$3.00 Weekly              |
| Development Services | Report Sales         | TF-Temporary food permit                  | \$3.00 Weekly              |
| Development Services | Report Sales         | TN-Tent permit                            | \$3.00 Weekly              |
| Development Services | Report Sales         | TP-Temporary placement of trail flat rate | \$3.00 Weekly              |
| Development Services | Report Sales         | Summary report                            | \$3.00 Weekly              |
| Development Services | Report Sales         | 100,000 report                            | \$3.00 Weekly              |
| Development Services | Report Sales         | Monthly Statistics-Bldg & Const           | \$25.00 (\$2.50 per month) |
| Development Services | Report Sales         | Master file reports-Plbg, Mech, Elec      | \$45.00 Monthly            |
| Development Services | Report Sales         | Master file report-Swimming/owner         | \$45.00 Monthly            |
| Development Services | Report Sales         | Master file report-Swimming pool          | \$25.00 Monthly            |
| Development Services | Report Sales         | Master file report-Building               | \$40.00 Monthly            |

Development Services-TPA Fees are discounted 25%.

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department           | Fee Description | Detail  | FY2007 Fee Amount            |
|----------------------|-----------------|---|------------------------------|
|                      |                 |   | Adopted                      |
| Development Services | Development     | Paving Cut Permits  | \$63.00                      |
| Development Services | Development     | Paving Cut Permits-Deposit  | \$13.00                      |
| Development Services | Development     | inspection fee-business hours   | \$25.00                      |
| Development Services | Development     | inspection fee-non business hours   | \$38.00                      |
| Development Services | Development     | Construction SWP3 permit fee - 5 Acres sites or larger                              | \$110.00 one time permit fee |
| Development Services | Development     | Industrial SWP3 permit fee  | \$110.00 one time permit fee |
| Development Services | Development     | De-Watering/Discharge to MS4 (Stormwater) permit fee                                | \$110.00 one time permit fee |
| Development Services | Development     | STORM DRAIN PERMITS/FEES  |                              |
| Development Services | Development     | Storm drain constructions   | \$22.00                      |
| Development Services | Development     | discharge to storm sewer system from treatment of petroleum fuel contaminated water | \$138.00                     |
| Development Services | Development     | late application fee  | \$2,283.00                   |
| Development Services | Development     | Commercial Sidewalk   | \$44.00                      |
| Development Services | Development     | Commercial Driveway   | \$66.00                      |
| Development Services | Development     | Grading Permit - Clearing and Access  |                              |
| Development Services | Development     | 0-5 acres   | \$78.00                      |
| Development Services | Development     | 5-10acres   | \$94.00                      |
| Development Services | Development     | 10-20 acres   | \$109.00                     |
| Development Services | Development     | 20-30 acres   | \$125.00                     |
| Development Services | Development     | 30-40 acres   | \$140.00                     |
| Development Services | Development     | 40-50 acres   | \$156.00                     |
| Development Services | Development     | 50 + acres  | \$172.00                     |
| Development Services | Development     | Grading Permit - Prefinal   |                              |
| Development Services | Development     | 0-5 acres   | \$156.00                     |
| Development Services | Development     | 5-10acres   | \$187.00                     |
| Development Services | Development     | 10-20 acres   | \$218.00                     |
| Development Services | Development     | 20-30 acres   | \$249.00                     |
| Development Services | Development     | 30-40 acres   | \$281.00                     |
| Development Services | Development     | 40-50 acres   | \$312.00                     |
| Development Services | Development     | 50 + acres  | \$343.00                     |
| Development Services | Development     | Grading Permit - Final  |                              |
| Development Services | Development     | 0-5 acres   | \$390.00                     |
| Development Services | Development     | 5-10acres   | \$468.00                     |
| Development Services | Development     | 10-20 acres   | \$546.00                     |
| Development Services | Development     | 20-30 acres   | \$624.00                     |
| Development Services | Development     | 30-40 acres   | \$702.00                     |
| Development Services | Development     | 40-50 acres   | \$780.00                     |
| Development Services | Development     | 50 + acres  | \$858.00                     |
| Development Services | Development     | Borrow / Waste  | \$468.00                     |
| Development Services | Development     | First Extension   | 30% of grading permit        |
| Development Services | Development     | Second Extension  | 30% of grading permit        |
| Development Services | Development     | Mountain Development Association  |                              |
| Development Services | Development     | Grading Permit - Clearing and Access  |                              |
| Development Services | Development     | 0-5 acres   | \$468.00                     |
| Development Services | Development     | 5-10 acres  | \$561.00                     |
| Development Services | Development     | 10-20 acres   | \$655.00                     |
| Development Services | Development     | 20-30 acres   | \$748.00                     |
| Development Services | Development     | 30-40 acres   | \$842.00                     |
| Development Services | Development     | 40-50 acres   | \$935.00                     |
| Development Services | Development     | 50 + acres  | \$1,029.00                   |
| Development Services | Development     | Grading Permit - Prefinal   |                              |
| Development Services | Development     | 0-5 acres   | \$935.00                     |
| Development Services | Development     | 5-10 acres  | \$1,123.00                   |
| Development Services | Development     | 10-20 acres   | \$1,310.00                   |
| Development Services | Development     | 20-30 acres   | \$1,497.00                   |
| Development Services | Development     | 30-40 acres   | \$1,684.00                   |
| Development Services | Development     | 40-50 acres   | \$1,871.00                   |
| Development Services | Development     | 50 + acres  | \$2,058.00                   |
| Development Services | Development     | Grading Permit - Final  |                              |

**Development Services-TPA Fees are discounted 25%.**

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department             | Fee Description            | Detail  | FY2007 Fee Amount   |
|------------------------|----------------------------|---|---|
|                        |                            |   | Adopted   |
| Development Services   | Development                | 0-5 acres   | \$1,559.00  |
| Development Services   | Development                | 5-10 acres  | \$1,871.00  |
| Development Services   | Development                | 10-20 acres   | \$2,183.00  |
| Development Services   | Development                | 20-30 acres   | \$2,495.00  |
| Development Services   | Development                | 30-40 acres   | \$2,806.00  |
| Development Services   | Development                | 40-50 acres   | \$3,118.00  |
| Development Services   | Development                | 50 + acres  | \$3,430.00  |
| Development Services   | Development                | Borrow / Waste  | \$1,247.00  |
| Development Services   | Development                | First Extension   | 30% of MDA  |
| Development Services   | Development                | Second Extension  | 30% of MDA  |
| Development Services   | Development                | Re-inspection fee   | \$55.00   |
| Library                | Misc Non-Operating Revenue | Meeting Room Use Fee  | \$23.00   |
| Library                | Library Fees               | Overdue Fines   | \$0.15  |
| Library                | Library Fees               | Processing Fee  | \$6.00  |
| Library                | Library Fees               | Lost Adult Nonfiction   | \$28.00   |
| Library                | Library Fees               | Lost Adult Fiction  | \$23.00   |
| Library                | Library Fees               | Lost Juvenile Book  | \$14.00   |
| Library                | Library Fees               | Lost Adult Nonfiction   | \$17.00   |
| Library                | Library Fees               | Lost Adult Fiction  | \$11.00   |
| Library                | Library Fees               | Lost Juvenile Book  | \$6.00  |
| Library                | Library Fees               | Lost Adult Nonfiction   | \$9.00  |
| Library                | Library Fees               | Lost Adult Fiction  | \$6.00  |
| Library                | Library Fees               | Lost Juvenile Book  | \$6.00  |
| Library                | Library Fees               | Lost Paperback  | \$6.00  |
| Library                | Library Fees               | Lost Video Cassettes  | \$34.00   |
| Library                | Library Fees               | Lost Compact Discs  | \$17.00   |
| Library                | Library Fees               | Lost Fotonovelas  | \$2.31  |
| Library                | Library Fees               | Lost Kits   | \$23.00   |
| Library                | Library Fees               | Lost Pamphlets  | \$5.00  |
| Library                | Library Fees               | Lost Cassettes  | \$11.00   |
| Library                | Library Fees               | Lost Revistas   | \$3.41  |
| Library                | Library Fees               | Adult Card/replacement  | \$2.25  |
| Library                | Library Fees               | Juvenile Card/replacement   | \$1.15  |
| Library                | Library Fees               | Main Library Auditorium Fee   | \$50.00   |
| Environmental Services | Collections                | A.100.1 Residential Refuse Collection - First Container   | \$15.00 per month   |
| Environmental Services | Collections                | A.100.1 Residential Refuse Collection - each Additional   | \$10.00 per month   |
| Environmental Services | Collections                | A.100.2 Senior and Disabled Citizens Discount   | 20% of fee in A.100.0   |
| Environmental Services | Collections                | A.100.3 Class B Generators with Centralized Waste Storage Areas - 96 gallon containers  | \$15.00 per month for once a week collection, \$30.00 per month for twice a week collection |
| Environmental Services | Collections                | A.100.4 Class B Generators with Centralized Waste Storage Areas - 96 gallon containers  | \$10.00 per month for each additional container.  |
| Environmental Services | Collections                | A.100.B.1 Mechanical Collection Service for Non-Construction Materials with once a week pick-up<br>3 cubic-yard container<br>4 cubic-yard container<br>6 cubic-yard container | \$45 per month - 3 cu.yd.<br>\$60.00 per month - 4 cu.yd.<br>\$90.00 per month - 6 cu.yd.   |
| Environmental Services | Collections                | A.100.B.2 Mechanical Collection Service for Construction Materials with once week pick-up<br>4 cubic-yard container.  | \$140.00 per month  |
| Environmental Services | Collections                | A.100.B.3.a and d Mechanical Collection Service for Construction Materials<br>Delivery Service Fee Cancellation Service Fee   | \$30.00 for delivery and<br>\$30.00 for cancellation  |
| Environmental Services | Collections                | A.100.B.3.b Mechanical Collection Service for Construction Materials - Fee for Relocation of Container by SWM   | \$30.00 relocation fee whenever container is moved by SWM                                   |

Development Services-TPA Fees are discounted 25%.

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department             | Fee Description     | Detail  | FY2007 Fee Amount  |
|------------------------|---------------------|---|--|
|                        |                     |   | Adopted  |
| Environmental Services | Collections         | A.100.B.3.c Mechanical Collection Service for Construction Materials - Fee for Relocation of Container by someone other than SWM      | \$50.00 relocation fee whenever container is moved by someone other than SWM   |
| Environmental Services | Collections         | A.100.B.3.e Mechanical Collection Service for Construction Materials - Fee for Request for Additional Collection                      | \$50.00 fee for each additional collection   |
| Environmental Services | Special Collections | A.100.C Special Collection Service for Residential Customers  | \$30.00 for 5 cubic yards or less \$60.00 for over 5 to 10 cubic yards \$80.00 for 10 to 15 cubic yards \$100.00 for 15 to 20 cubic yards \$120.00 for 20 to 25 cubic yards  |
| Environmental Services | Special Collections | A.100.D Infectious Waste Special Collection Service   | \$50.00 per cubic yard or fraction thereof   |
| Environmental Services | Special Collections | A.100.D Dead Animals  | \$10.00 for small animal pick up between 6:00 am and 2:00 pm<br>\$20.00 for small animal pick up before 6:00 am or after 2:00 pm<br>\$30.00 for any small animals not in bags or animals heavier than 32 pounds but less than 100 pounds<br>\$100.00 for animals heavier than 100 pounds.<br>Plus a \$50.00 surcharge for any decomposed animal. |
| Environmental Services | Permits             | A.120.A Permit Fees - 12 month permit   | \$30.00 for each up to 1-1/2 ton vehicle, \$60.00 for each over 1-1/2 to 5 ton vehicle, \$120.00 for each over 5 ton vehicle   |
| Environmental Services | Permits             | A.120.B Liquid Waste/Sludge Permit - 12 month permit  | \$125.00 per vehicle   |
| Environmental Services | Permits             | A.120.C Additional Vehicle Registration Fee or Substitution of Registered Vehicle   | 100% of fee in A.120.A   |
| Environmental Services | Permits             | A.120.D Re-inspection Fee   | 100% of annual fee in A.120.A  |
| Environmental Services | Permits             | A.120.E Reinstatement of Suspended or Revoked Permit  | 50% of annual fee in A.120.A for suspended permit, 100% of annual fee in A.120.A for revoked permit  |
| Environmental Services | Permits             | A.120.F Special Disposal Fee - for dead animals, food products, infectious waste, and any other materials requiring special handling. | \$25.00 surcharge plus regular per cubic yard landfill disposal charge for a scheduled disposal<br>\$35.00 surcharge plus double the regular per cubic yard landfill disposal charge for an unscheduled disposal   |
| Environmental Services | Permits             | A.120.G Container on Public Right of Way  | \$30.00 annual fee per container   |
| Environmental Services | Disposal            | A.130(A) Landfill Fees  | \$26.00 per ton, prorated, with a minimum fee of \$8.00 for all customers  |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department             | Fee Description   | Detail   | FY2007 Fee Amount   |
|------------------------|---|--|---|
|                        |   |  | Adopted   |
| Environmental Services | Disposal  | A.130(A) Landfill Fees - Materials requiring Special Handling  | \$90.00 per ton for infectious wastes, veterinary wastes, garment washing stones, RACM Non-Friables, foam materials, sponge or sponge like materials, cardboard, and other wastes requiring special handling.           |
| Environmental Services | Disposal  | Table A.130(C) Disposal Fees for Waste tires   | \$2.00 for each 15-inch diameter or less tire<br>\$3.00 for each 17 to 18-inch diameter tire \$6.00 for each 19 to 25-inch diameter tire<br>Charges per cubic yard equivalency for tires with a diameter over 25 inches |
| Environmental Services | Disposal  | A.130.B Transfer Fees  | \$30.00 per ton, prorated, with a minimum fee of \$10.00  |
| Environmental Services | Recycling   | A.190.1 Monthly Fee for a 4 or 6-yard Container  | \$15.00   |
| Environmental Services | Recycling   | A.190.2 Monthly Fee for a 32-gallon Bin  | \$5.00  |
| Environmental Services | Recycling   | A.190.3 Monthly Fee for a 23-gallon Bin  | \$5.00  |
| Environmental Services | Recycling   | A.190.4 Monthly Fee for 6 or 9-gallon Basket   | \$5.00  |
| Environmental Services | Container Collections   | A.180 Container, 96 gallon, Replacement Fee  | \$45.00   |
| Environmental Services | Penalties   | A.200 Missed Garbage Pick-up Fee   | \$15.00 per pick-up   |
| Environmental Services | Environmental Fee   | A.210.A Residential Environmental Fee  | \$1.00 per Residential Living Unit  |
| Environmental Services | Environmental Fee   | A.210.B Commercial Environmental Fee   | \$5.00 per Commercial Establishment   |
| <b>Parks</b>           | <b>PROGRAM FEES</b>   |  |   |
| Parks                  | HEALTH & FITNESS PROGRAMS   | a discount will be applied based on the federal income guidelines by family size may be available depending on the activity, program or service being provided by the Department |   |
| Parks                  | Aerobics (2 classes/week)   |  | \$15.00   |
| Parks                  | Aerobics (3 classes/week)   |  | \$20.00   |
| Parks                  | Dance (2 classes/week)  |  | \$20.00   |
| Parks                  | Martial Arts (2 classes/week)   |  | \$20.00   |
| Parks                  | Yoga ( 2 classes/week)  |  | \$20.00   |
| Parks                  | Boxing (4 classes/week)   | amateur - 17 yrs & under   | \$7.00  |
| Parks                  | Boxing (4 classes/week)   | amateur -- 18 yrs & over   | \$10.00   |
| Parks                  | Boxing (4 classes/week)   | professional   | \$20.00   |
| Parks                  | Boxing Managers/trainers (4x/wk)  |  | \$80.00   |
| Parks                  | Aquatics -- open swim   | No discounts to apply  | \$1.50/person   |
| Parks                  | Aquatics -- water slides  | No discounts to apply  | \$1.00/person   |
| Parks                  | Aquatics -- swim card   | No discounts to apply  | \$12.50/10 tkt  |
| Parks                  | Aquatics -- red tickets   | 100 minimum; no discounts to apply   | \$1.00/tkt  |
| Parks                  | Aquatics -- spectator fee   | City-run meets; no discounts to apply  | \$1.00/person   |
| Parks                  | Aquatics -- family nights   | family of 5, no slides   | \$5.00/family   |
| Parks                  | Aquatics -- family nights   | family of 5,water-slide pools; no discounts to apply   | \$7.00/family   |
| Parks                  | Learn to swim (8 lessons)   | First 2 family members/Additional family members over 2 & Group lessons for 10 or more   | \$30/\$27   |
| Parks                  | Water Aerobics  | 3 times per week - Monthly/weekly/daily  | \$22/\$7/\$3  |
| Parks                  | Water Aerobics  | 4 times per week - Monthly/weekly/daily  | \$25/\$10/\$3   |
| Parks                  | Fitness Room -- small size  | director to designate size   | \$10.00   |
| Parks                  | Fitness Room -- medium size   | director to designate size   | \$15.00   |
| Parks                  | Fitness Room -- large size  | director to designate size   | \$20.00   |
| Parks                  | Other health & fitness programs as determined by director or his designee | does not fall in a category listed above; fee will depend on the program offered   | determined by director  |
| Parks                  | Individual classes  | No discounts to apply  | \$5.00  |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department | Fee Description   | Detail   | FY2007 Fee Amount      |
|------------|---|--|------------------------|
|            |   |  | Adopted                |
| Parks      | <b>PERSONAL DEVELOPMENT PROGRAMS</b>  | a discount will be applied based on the federal income guidelines by family size may be available depending on the activity, program or service being provided by the Department |                        |
| Parks      | Computers   |  | \$20.00                |
| Parks      | Music   |  | \$15.00                |
| Parks      | Crafts  |  | \$15.00                |
| Parks      | Other personal development programs as determined by the director or his designee | does not fall in a category listed above; fee will depend on the program offered   | determined by director |
| Parks      | Individual classes  | No discounts to apply  | \$5.00                 |
| Parks      | <b>CLUB REC (5 days/week)</b>   | Summer program   | \$40.00                |
| Parks      | <b>CHILDCARE</b>  |  |                        |
| Parks      | Daycare services - full day   | monthly; no discounts apply  | \$290.00               |
| Parks      | Daycare services - full day   | weekly; no discounts apply   | \$75.00                |
| Parks      | Daycare services - half day   | monthly; no discounts apply  | \$110.00               |
| Parks      | Daycare services - half day   | weekly; no discounts apply   | \$30.00                |
| Parks      | Preschool   | monthly; no discounts apply  | \$110.00               |
| Parks      | Preschool   | weekly; no discounts apply   | \$30.00                |
| Parks      | Afterschool   | monthly; no discounts apply  | \$80.00                |
| Parks      | Afterschool   | weekly; no discounts apply   | \$25.00                |
|            |   | Registration & supply fees set by director   |                        |
| Parks      | <b>SPECIAL EVENTS -- SENIORS</b>  | No discounts apply   |                        |
| Parks      | Monthly Dance   |  | determined by director |
| Parks      | Day trips   |  | determined by director |
| Parks      | Senior Games -- 2 events  |  | \$15.00                |
| Parks      | Senior Games  | fee for each event over 2 events   | \$5.00                 |
| Parks      | Lunch   |  | determined by director |
| Parks      | <b>SPECIAL PROMOTIONS</b>   |  |                        |
| Parks      | Art in the Park -- 2 day booth rental   |  | \$75.00                |
| Parks      | Sports Showcase -- high school  |  | \$25/person            |
| Parks      | <b>FACILITY FEES</b>  |  |                        |
| Parks      | <b>AQUATICS</b>   |  |                        |
| Parks      | Lifeguard Class -- pool fee   |  | \$54.00                |
| Parks      | Concession Room -- daily  |  | \$20.00                |
| Parks      | Swim Team -- entire pool  | Weekdays   | \$35.00/hour           |
| Parks      | Swim Team -- 1/2 pool   | Weekdays   | \$18.00/hour           |
| Parks      | Swim Team -- individual lane  | Weekdays   | \$6.00/hour            |
| Parks      | Swim Team -- entire pool  | Weekends   | \$45.00/hour           |
| Parks      | Swim Team -- 1/2 pool   | Weekends   | \$25.00/hour           |
| Parks      | Swim Team -- individual lane  | Weekends   | \$8.00/hour            |
| Parks      | Swim meets  | Anytime  | \$45/hour              |
| Parks      | Pool Party 25 yd  |  | \$40/\$40/\$140        |
| Parks      | Pool Party 50 yd  | -per hour based on not charging/not for profit and charging  | \$60/\$50/\$160        |
| Parks      | Armijo pool lap OR leisure  | -per hour based on not charging/not for profit and charging  | \$40/\$40/\$160        |
| Parks      | Armijo pool lap AND leisure   | -per hour based on not charging/not for profit and charging  | \$60/\$50/\$160        |
| Parks      | Additional guards -- all pool party   | 1:50 ratio   | \$20/\$10/\$20         |
| Parks      | Gus & Goldie Party  | -per hour based on not charging/not for profit and charging  | \$25/\$25/\$50         |
| Parks      | Diving Board  | -per hour based on not charging/not for profit and charging  | \$10/\$10/\$10         |
| Parks      | Additional fee for water slides   |  | \$20/\$10/\$20         |
|            |   | -per hour based on not charging/not for profit and charging  |                        |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department | Fee Description           | Detail   | FY2007 Fee Amount   |
|------------|---------------------------|--|---|
|            |                           |  | Adopted   |
| Parks      | <b>GYM RENTALS</b>        |  |   |
| Parks      | <b>Full Court Rentals</b> |  |   |
| Parks      |                           | <b>Monday thru Friday (except City Holidays) 8 AM to 5 PM</b>                      | <b>Per hour based upon Not Charging/Charging</b>                      |
| Parks      |                           | Small Gyms   | \$10/\$50   |
| Parks      |                           |  | \$20/\$70   |
|            |                           | Medium Gyms  |   |
| Parks      |                           | Large Gyms   | \$30/\$95   |
| Parks      |                           | Extra Large Gyms   | \$40/\$105  |
| Parks      |                           |  | <b>Daily Rates (5 or more Hours) for second &amp; subsequent days</b> |
| Parks      |                           | Small Gyms   | \$250.00  |
| Parks      |                           |  | \$350.00  |
|            |                           | Medium Gyms  |   |
| Parks      |                           | Large Gyms   | \$475.00  |
| Parks      |                           | Extra Large Gyms   | \$500.00  |
| Parks      |                           | <b>Monday to Friday (5 PM to 1 AM); &amp; Saturday, Sunday &amp; City holidays</b> | <b>Per hour based upon Not Charging/Charging</b>                      |
| Parks      |                           | Small Gyms   | \$20/\$85   |
| Parks      |                           | Medium Gyms  | \$30/\$105  |
| Parks      |                           |  | \$40/\$130  |
|            |                           | Large Gyms   |   |
| Parks      |                           | Extra Large Gyms   | \$50/\$150  |
| Parks      |                           |  | <b>Daily Rates (5 or more Hours) for second &amp; subsequent days</b> |
| Parks      |                           | Small Gyms   | \$425.00  |
| Parks      |                           | Medium Gyms  | \$525.00  |
| Parks      |                           |  | \$650.00  |
|            |                           | Large Gyms   |   |
| Parks      |                           | Extra Large Gyms   | \$750.00  |
| Parks      | <b>Half Court Rentals</b> |  | \$0.00  |
| Parks      |                           | <b>Monday thru Friday (except City Holidays) 8 AM to 5 PM</b>                      | <b>Per hour based upon Not Charging/Charging</b>                      |
| Parks      |                           | Small Gyms   | \$4/\$25  |
| Parks      |                           |  | \$8/\$35  |
|            |                           | Medium Gyms  |   |
| Parks      |                           | Large Gyms   | \$12/\$47.50  |
| Parks      |                           | Extra Large Gyms   | \$16/\$52.50  |
| Parks      |                           |  | <b>Daily Rates (5 or more Hours) for second &amp; subsequent days</b> |
| Parks      |                           | Small Gyms   | \$125.00  |
| Parks      |                           |  | \$175.00  |
|            |                           | Medium Gyms  |   |
| Parks      |                           | Large Gyms   | \$237.50  |
| Parks      |                           | Extra Large Gyms   | \$250.00  |
| Parks      |                           | <b>Monday to Friday (5 PM to 1 AM); &amp; Saturday, Sunday &amp; City holidays</b> | <b>Per hour based upon Not Charging/Charging</b>                      |
| Parks      |                           | Small Gyms   | \$8/\$42.50   |
| Parks      |                           | Medium Gyms  | \$12/\$52.50  |
| Parks      |                           | Large Gyms   | \$16/\$65   |
| Parks      |                           | Extra Large Gyms   | \$20/\$75   |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department | Fee Description     | Detail   | FY2007 Fee Amount  |
|------------|---------------------|--|--|
|            |                     |  | Adopted  |
| Parks      |                     |  | Daily Rates (5 or more Hours) for second & subsequent days |
| Parks      |                     | Small Gyms   | \$212.50   |
| Parks      |                     | Medium Gyms  | \$262.50   |
| Parks      |                     | Large Gyms   | \$325.00   |
| Parks      |                     | Extra Large Gyms   | \$375.00   |
| Parks      | <b>ROOM RENTALS</b> |  | \$0.00   |
| Parks      |                     |  | \$0.00   |
|            |                     | <b>Monday thru Friday (except City Holidays) 8 AM to 5 PM</b>                      |  |
| Parks      |                     |  | per hour based on not charging/not for profit and charging |
| Parks      |                     | 1-50 People  | \$10/\$5/\$20  |
| Parks      |                     | 51-125 People  | \$15/\$10/\$30   |
| Parks      |                     | 126-225 People   | \$25/\$15/\$50   |
| Parks      |                     | 226-300 People   | \$35/\$20/\$75   |
| Parks      |                     | 301 + People   | \$45/\$25/\$100  |
| Parks      |                     | Kitchen (with Room Rental)   | \$7.00   |
| Parks      |                     |  | Daily Rates (5 or more Hours) for second & subsequent days |
| Parks      |                     | 1-50 People  | \$50/\$25/\$100  |
| Parks      |                     | 51-125 People  | \$75/\$50/\$150  |
| Parks      |                     | 126-225 People   | \$125/\$75/\$250   |
| Parks      |                     | 226-300 People   | \$175/\$100/\$375  |
| Parks      |                     | 301 + People   | \$225/\$100/\$500  |
| Parks      |                     |  | \$35.00  |
|            |                     | Kitchen (with Room Rental)   |  |
| Parks      |                     | <b>Monday to Friday (5 PM to 1 AM); &amp; Saturday, Sunday &amp; City holidays</b> | per hour based on not charging/not for profit and charging |
| Parks      |                     | 1-50 People  | \$30/\$15/\$50   |
| Parks      |                     | 51-125 People  | \$60/\$30/\$90   |
| Parks      |                     | 126-225 People   | \$90/\$50/\$100  |
| Parks      |                     | 226-300 People   | \$100/\$75/\$125   |
| Parks      |                     | 301 + People   | \$125/\$100/\$150  |
| Parks      |                     | Kitchen (with Room Rental)   | \$10.00  |
| Parks      |                     |  | Daily Rates (5 or more Hours) for second & subsequent days |
| Parks      |                     | 1-50 People  | \$125/\$75/\$175   |
| Parks      |                     | 51-125 People  | \$150/\$100/\$325  |
| Parks      |                     | 126-225 People   | \$375/\$125/\$450  |
| Parks      |                     | 226-300 People   | \$450/\$150/\$575  |
| Parks      |                     | 301 + People   | \$525/\$175/\$700  |
| Parks      |                     | Kitchen (with Room Rental)   | \$35.00  |
| Parks      | <b>SHELTERS</b>     |  | \$0.00   |
| Parks      |                     | <b>Monday thru Thursday (except City Holidays)</b>                                 | per hour based on not charging and charging                |
| Parks      |                     | First 3 Hours  | \$60/\$85  |
| Parks      |                     | Additional Hours before 11 PM  | \$5/\$15   |
| Parks      |                     | Additional Hours between 11 PM & 1 AM  | \$50/\$70  |
| Parks      |                     | All Day Rentals up to 11 PM  | \$125/\$200  |
| Parks      |                     | Additional Hours between 11 PM & 1 AM  | \$50/\$70  |
| Parks      |                     | <b>Friday, Sunday &amp; Holidays</b>   | \$0.00   |
| Parks      |                     | First 3 Hours  | \$100/\$150  |
| Parks      |                     | Additional Hours before 11 PM  | \$30/\$30  |
| Parks      |                     | Additional Hours between 11 PM & 1 AM  | \$60/\$75  |
| Parks      |                     | <b>All Day Rentals up to 11 PM</b>   | \$180/\$260  |
| Parks      |                     | Additional Hours between 11 PM & 1 AM  | \$60/\$260   |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department | Fee Description                   | Detail  | FY2007 Fee Amount  |
|------------|-----------------------------------|---|--|
|            |                                   |   | Adopted  |
| Parks      |                                   | <b>Saturdays</b>                                    |  |
| Parks      |                                   | First 3 Hours                                       | \$120/\$170  |
| Parks      |                                   | Additional Hours before 11 PM                       | \$25/\$30  |
| Parks      |                                   | Additional Hours between 11 PM & 1 AM               | \$60/\$75  |
| Parks      |                                   | <b>All Day Rentals up to 11 PM</b>                  | \$225/\$300  |
| Parks      |                                   | Additional Hours between 11 PM & 1 AM               | \$60/\$75  |
| Parks      | <b>MEMORIAL RESERVE AREA</b>      |   | \$0.00   |
| Parks      |                                   | <b>Monday thru Thursday (except City Holidays)</b>  | per hour based on not charging/not for profit and charging |
| Parks      |                                   | Each additional hour                                | \$15/\$30  |
| Parks      |                                   | All Day   | \$100/\$200  |
| Parks      |                                   |   | <b>Friday &amp; City Holidays</b>                          |
| Parks      |                                   |   | \$60/\$100   |
| Parks      |                                   | First Hour  |  |
| Parks      |                                   | Each additional hour                                | \$30/\$40  |
| Parks      |                                   | All Day   | \$200/\$500  |
| Parks      |                                   |   | <b>Saturday &amp; Sunday</b>                               |
| Parks      |                                   | First Hour  | \$75/\$125   |
| Parks      |                                   | Each additional hour                                | \$30/\$50  |
| Parks      |                                   | All Day   | \$400/\$750  |
| Parks      | <b>LOGAN HEIGHTS RESERVE AREA</b> |   | \$0.00   |
| Parks      |                                   | <b>Monday thru Thursday (except City Holidays)</b>  | per hour based on not charging/not for profit and charging |
| Parks      |                                   | First Hour  | \$35/\$75  |
| Parks      |                                   | Each additional hour                                | \$15/\$30  |
| Parks      |                                   | All Day   | \$100/\$200  |
| Parks      |                                   |   | <b>Friday &amp; City Holidays</b>                          |
| Parks      |                                   |   | \$40/\$80  |
| Parks      |                                   | First Hour  |  |
| Parks      |                                   | Each additional hour                                | \$20/\$30  |
| Parks      |                                   | All Day   | \$125/\$250  |
| Parks      |                                   |   | <b>Saturday &amp; Sunday</b>                               |
| Parks      |                                   | First Hour  | \$50/\$100   |
| Parks      |                                   | Each additional hour                                | \$20/\$40  |
| Parks      |                                   | All Day   | \$200/\$350  |
| Parks      | <b>ROSE GARDEN</b>                |   | \$0.00   |
| Parks      |                                   | <b>Monday thru Thursday (except City Holidays)</b>  | per hour based on not charging/not for profit and charging |
| Parks      |                                   | First Hour  | \$40/\$80  |
| Parks      |                                   | Each Additional Hour                                | \$20/\$40  |
| Parks      |                                   | Friday, Saturday, Sunday & city holidays            |  |
| Parks      |                                   | First Hour  | \$60/\$120   |
| Parks      |                                   | Each Additional Hour                                | \$25/\$50  |
| Parks      | <b>SAN JACINTO PLAZA</b>          |   | \$0.00   |
| Parks      |                                   | <b>Monday thru Thursday (except City Holidays)</b>  | per hour based on not charging/not for profit and charging |
| Parks      |                                   | Stage use without electricity                       | \$5/\$10   |
| Parks      |                                   | Stage use with Electricity                          | \$15/\$30  |
| Parks      |                                   | <b>Friday, Saturday, Sunday &amp; city Holidays</b> |  |
| Parks      |                                   | Stage use without electricity                       | \$30/\$60  |
| Parks      |                                   | Stage use with Electricity                          | \$40/\$80  |
| Parks      | <b>CAROLINA SKATE PARK</b>        |   | \$0.00   |
| Parks      |                                   | Admission fee when staffed                          | \$1.00   |
| Parks      |                                   | Rental (Not Charging/Charging)                      | \$0.00   |
| Parks      |                                   | First Hour  | \$30/\$150   |
| Parks      |                                   | Additional hours                                    | \$10/\$75  |
| Parks      |                                   | All Day   | \$250/\$500  |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department | Fee Description                          | Detail  | FY2007 Fee Amount  |
|------------|--|---|--|
|            |  |   | Adopted  |
| Parks      |  | Deposit   | \$500.00   |
| Parks      | <b>FOOTBALL</b>                          |   | \$0.00   |
| Parks      |  | Minor/Intermediate Division                         | \$360.00   |
| Parks      |  | Playoff Entry Adult/Student                         | \$1.50/\$1   |
| Parks      |  | Men's Class A/B League                              | \$220.00   |
| Parks      | <b>BASKETBALL</b>                        |   | \$0.00   |
| Parks      |  | Fall League Youth (includes officials)              | \$260.00   |
| Parks      |  | Summer League Youth (No officials Fees)             | \$200.00   |
| Parks      |  | Teenage League (No official Fees)                   | \$200.00   |
| Parks      |  | Adult League (No official Fees)                     | \$200.00   |
| Parks      | <b>SPORTS</b>                            |   |  |
| Parks      | <b>SOFTBALL</b>                          | <b>Fastpitch Leagues</b>                            |  |
| Parks      |  | Eight & Under Division                              | \$245.00   |
| Parks      |  | Ten & Under Division                                | \$370.00   |
| Parks      |  | All other Divisions                                 | \$445.00   |
| Parks      |  | <b>Adult Slow Pitch</b>                             |  |
| Parks      |  | Session I (January to March)                        | \$205.00   |
| Parks      |  | Session II (March - June)                           | \$235.00   |
| Parks      |  | Session III (June - September)                      | \$235.00   |
| Parks      |  | Session IV (September - January)                    | \$205.00   |
| Parks      | <b>BASEBALL</b>                          |   |  |
| Parks      |  | 8 & Under (Roberto Clemente Division)               | \$395.00   |
| Parks      |  | 12 & under (Willie Mays & Pee Wee Reese Divisions)  | \$470.00   |
| Parks      |  | 14 & under (Sandy Kofax Division)                   | \$545.00   |
| Parks      |  | 18 & under ((Mickey Mantle & Connie Mack Divisions) | \$670.00   |
| Parks      |  | Unlimited Age                                       | \$670.00   |
| Parks      | <b>PARENTS CLASS</b>                     |   |  |
| Parks      |  | Live sessions                                       | \$5/family   |
| Parks      |  | Video taped sessions                                | \$15/family  |
| Parks      | <b>COACHES CERTIFICATION</b>             |   |  |
| Parks      |  | Certification                                       | \$20/Yr/Coach  |
| Parks      |  | Background screening                                | \$15/year/coach  |
| Parks      | <b>IDENTIFICATION CARDS</b>              |   | \$5/3 years  |
| Parks      | <b>ATHLETIC FIELD RENTALS</b>            |   |  |
| Parks      | (Athletic Events Only)                   |   |  |
| Parks      |  | Practice permit (1.5 Hour)                          | \$10.00  |
| Parks      |  | Practice permit Field w/lights(1.5 Hour)            | \$25.00  |
| Parks      |  | Athletic Complexes                                  |  |
| Parks      |  | Single field  | \$90/day   |
| Parks      |  | Complex   | \$425/day  |
| Parks      |  | Other athletic Fields                               | \$50/day   |
| Parks      |  | Player fee  | \$5/season   |
| Parks      | <b>PARKS</b>                             |   |  |
| Parks      | <b>Washington Park/San Jacinto Plaza</b> |   |  |
| Parks      |  | First day   | \$250.00   |
| Parks      |  | Additional days                                     | \$150.00   |
| Parks      |  | Deposit   | \$1,500.00   |
| Parks      | <b>Parks One Acre or larger</b>          |   | per hour based on not charging/not for profit and charging |
| Parks      |  |   | \$250/\$200/\$1200   |
| Parks      |  | First day   |  |
| Parks      |  | Additional days                                     | \$150/\$100/\$600  |
| Parks      |  | Deposit   | \$1,500.00   |
| Parks      | <b>Parks less than one acre</b>          |   |  |
| Parks      |  | First Hour  | \$30/\$20/\$150  |
| Parks      |  | Additional Hours                                    | \$10/\$10/\$75   |
| Parks      |  | All Day   | \$100/\$80/\$500   |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department | Fee Description   | Detail  | FY2007 Fee Amount  |
|------------|---|---|--|
|            |   |   | Adopted  |
| Parks      |   | Deposit   | \$500.00   |
| Parks      | <b>Bandstands</b>   |   | per hour based on not charging/not for profit and charging |
| Parks      |   | First hour  | \$35/\$30/\$100  |
| Parks      |   | Additional hours  | \$25/\$20/\$75   |
| Parks      |   | All day   | \$100/\$75/\$250   |
| Parks      |   | Additional days   | \$75/\$50/\$150  |
| Parks      |   | Deposit   | \$150.00   |
| Parks      | Processing Fee  | Each rental of a shelter, room, gym, aquatic facility, park or bandstand, etc | \$10.00  |
| Zoo        | General Admission   | Adults 13 to 61   | \$5.00   |
| Zoo        |   | Seniors 62 & over   | \$4.00   |
| Zoo        |   | Children 3 to 12  | \$3.00   |
| Zoo        |   | Active Duty Military Personnel with Valid Id                                  | \$4.00   |
| Zoo        | Reservation School Group Admission (completed application required) | Adult Chaperones (over 21 years of age)                                       | \$4.00   |
| Zoo        |   | Students  | \$2.00   |
| Zoo        | Advanced Ticket Purchases (over 50 less than 500)                   | Adults 13 to 61   | \$4.00   |
| Zoo        |   | Seniors 62 & over   | \$3.00   |
| Zoo        |   | Children 3 to 12  | \$2.00   |
| Zoo        | Advanced Ticket Purchases (over 500)                                | Adults 13 to 61   | \$2.50   |
| Zoo        |   | Seniors 62 & over   | \$2.00   |
| Zoo        |   | Children 3 to 12  | \$1.50   |
| Zoo        | Parking Fee Revenue   | Zoo Sponsored Events & over flow parking                                      | \$3.00   |
| Zoo        | Services/event fee  | Additional Staff Required by the zoo  | \$25.00/hr   |
| Zoo        | Services/event fee  | Security as required by the zoo   | \$20.00/hr   |
| Zoo        | Facility Rental   | Designated Outdoor areas - tables & chairs for 40 persons included            | \$100.00   |
| Zoo        | Facility Rental   | Indoor meeting rooms  | \$40.00  |
| Zoo        | Facility Rental-After Hours   | Entire Zoo Open Areas   | \$200.00   |
| Zoo        | Facility Rental -After Hours  | Indoor Exhibit Building   | \$100.00   |
| Zoo        | Equipment   | Podium/Sound System   | \$50.00  |
| Zoo        | Equipment   | Stage   | \$50.00  |
| Zoo        | Equipment   | TV/VCR  | \$25.00  |
| Zoo        | Equipment   | Tent  | \$250.00   |
| Zoo        | Equipment   | Tables W/Chairs (1 - 6 ft table w/ 8 chairs)                                  | \$5.00   |
| Zoo        | Equipment   | Individual Chairs   | \$50 each  |
| Museum     | Membership fees- Art Museum   | Senior Citizen  | \$15.00  |
| Museum     | Membership fees- Art Museum   | Student   | \$15.00  |
| Museum     | Membership fees- Art Museum   | Individual  | \$25.00  |
| Museum     | Membership fees- Art Museum   | Family  | \$50.00  |
| Museum     | Membership fees- Art Museum   | Active Duty Military-Individual   | \$20.00  |
| Museum     | Membership fees- Art Museum   | Active Duty Military-Family   | \$45.00  |
| Museum     | Membership fees- Art Museum   | Contributors  | \$100.00   |
| Museum     | Membership fees- Art Museum   | Supporters Circle   | \$250.00   |
| Museum     | Membership fees- Art Museum   | Collectors Circle   | \$500.00   |
| Museum     | Membership fees- Art Museum   | Sponsors Circle   | \$1,000.00   |
| Museum     | Membership fees- Art Museum   | Donors Circle   | \$2,500.00   |
| Museum     | Membership fees- Art Museum   | Patrons Circle  | \$5,000.00   |
| Museum     | Membership fees- Art Museum   | Benefactors Circle  | \$10,000.00  |
| Museum     | Membership fees- Art Museum   | Founder   | \$1,000.00   |
| Museum     | Membership fees- Art Museum   | Executive   | \$2,500.00   |
| Museum     | Membership fees- Art Museum   | President   | \$5,000.00   |
| Museum     | Membership fees- Art Museum   | CEO   | \$10,000.00  |
| Museum     | Membership fees- Art Museum   | Director  | \$20,000.00  |
| Museum     | Facility rental fees  | Entire Museum.  | \$10,000.00  |
| Museum     | Facility rental fees  | Lobby.  | \$500 for up to 4 hrs/1,000. for up to 8 hrs.              |
| Museum     | Facility rental fees  | 2nd. Floor lobby.   | \$500 for up to 4 hrs/\$1000 for up to 8 hrs.              |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department | Fee Description                 | Detail   | FY2007 Fee Amount   |
|------------|---------------------------------|--|---|
|            |                                 |  | Adopted   |
| Museum     | Facility rental fees            | Temporary Gallery                                | \$1,500 for up to 4 hrs/\$3,000. for up to 8 hrs.   |
| Museum     | Facility rental fees            | Theater  | \$1000 for up to 4 hrs/\$1,500 for up to 8 hrs.   |
| Museum     | Facility rental fees            | Board Room                                       | \$250 for up to 4 hrs/\$500 for up to 8 hrs.  |
| Museum     | Facility rental fees            | Lecture Room                                     | \$250 for up to 4 hrs/\$500 for up to 8 hrs.  |
| Museum     | Facility rental fees            | Library  | \$250 for up to 4 hrs/\$500 for up to 8 hrs.  |
| Museum     | Facility rental fees            | Classrooms                                       | \$250 for up to 4 hrs/\$500 for up to 8 hrs.  |
| Museum     | Facility rental fees            | Outdoor Seating Area                             | \$1,500 for up to 4 hrs/\$3,000 for up to 8 hrs.  |
| Museum     | Book-bunch session fees         | Members & non-members                            | members free/non-members \$10   |
| Museum     | Lectures (High Art High Noon)   | Members & non-members                            | \$8. members / \$10. non-members  |
| Museum     | Teacher Workshops Fees          | Program Registration                             | 3hr-\$35/4hr-\$40/5hr-\$45  |
| Museum     | Exhibition fees                 | Entry fees (senior, students, military)          | \$5.00  |
| Museum     | Exhibition fees                 | Entry fees (Adults)                              | \$7.50  |
| Museum     | Exhibition fees                 | Entry fees (members, kids under 12)              | Free  |
| Museum     | Art classes fees* (See comment) | 4-day Summer Art Camps (ages 6 to 12)            | \$56 members/\$70 non members   |
| Museum     | Art classes fees* (See comment) | 4-day Summer Art Camps-clay (ages 6 to 12)       | \$64 members / \$80 non members   |
| Museum     | Art classes fees* (See comment) | 8 -day Summer Art Camps-clay (ages 6 to 12)      | \$128 members/\$160 members   |
| Museum     | Art classes fees* (See comment) | 8 session Kids Classes (ages 6 to 14)            | \$62 members/\$77 non-members   |
| Museum     | Art classes fees* (See comment) | 8 session Kids Classes-clay (ages 6 to 14)       | \$72 members / \$90 non-members   |
| Museum     | Art classes fees* (See comment) | 8 session Adult Classes (ages 15 and above)      | \$62 members/\$77 non-members   |
| Museum     | Art classes fees* (See comment) | 8 session Adult Classes-clay (ages 15 and above) | \$72 members / \$90 non-members   |
| Museum     | Art classes fees* (See comment) | 4 session Parent/Child classes                   | \$34 members/\$42 non-members   |
| Museum     | Art classes fees* (See comment) | 1-day Adult Workshop (4hr.)                      | \$30 members/\$38 non members   |
| Museum     | Art classes fees* (See comment) | Family Workshops                                 | 1 Day Adults (Clay) \$45 members/\$55 non members; 1 Day Adult \$30 members/\$38 non members/ \$10 members (\$25 max./\$12 non-members (\$30 max) |
| Museum     | Third Thursdays                 | Adult Programming                                | \$12 - couple non-members/ \$10 - couple members/ \$8 non-member ind./\$5 member ind.   |
| Museum     | Membership fees- History Museum | Student/Senior/Military                          | \$20.00   |
| Museum     | Membership fees- History Museum | Individual                                       | \$25.00   |
| Museum     | Membership fees- History Museum | Family   | \$50.00   |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department | Fee Description                    | Detail   | FY2007 Fee Amount |
|------------|------------------------------------|--|-------------------|
|            |                                    |  | Adopted           |
| Museum     | Membership fees- History Museum    | Explorer   | \$250.00          |
| Museum     | Membership fees- History Museum    | Traveler   | \$500.00          |
| Museum     | Membership fees- History Museum    | Adventurer   | \$1,000.00        |
| Museum     | Membership fees- History Museum    | Corporate  | \$1,000.00        |
| Museum     | Membership fees- History Museum    | Trailblazer  | \$2,500.00        |
| Museum     | Membership fees- History Museum    | Surveyor   | \$5,000.00        |
| Museum     | Membership fees- History Museum    | Archivist  | \$10,000.00       |
| Museum     | Membership fees- History Museum    | Benefactors Circle   | \$20,000.00       |
| Museum     | Membership fees- Archeology Museum | Senior Citizen   | \$20.00           |
| Museum     | Membership fees- Archeology Museum | Individual   | \$25.00           |
| Museum     | Membership fees- Archeology Museum | Military Individual  | \$20.00           |
| Museum     | Membership fees- Archeology Museum | Family   | \$40.00           |
| Museum     | Membership fees- Archeology Museum | Military Family  | \$35.00           |
| Museum     | Membership fees- Archeology Museum | Folsom   | \$100.00          |
| Museum     | Membership fees- Archeology Museum | Clovis   | \$250.00          |
| Museum     | Membership fees- Archeology Museum | Jornada Brown  | \$500.00          |
| Museum     | Membership fees- Archeology Museum | El Paso Polychrome   | \$1,000.00        |
| Museum     | Membership fees- Archeology Museum | Chupadero Black on White   | \$5,000.00        |
| Museum     | Membership fees- Archeology Museum | Gila Polychrome  | \$10,000.00       |
| Museum     | Membership fees- Archeology Museum | Mimbres Black on White   | \$50,000.00       |
| Sun Metro  | Fare Box Revenue                   | Fare deposited at time of boarding bus                                   |                   |
| Sun Metro  | Fare Box Revenue                   | Regular Fare   | \$1.00            |
| Sun Metro  | Fare Box Revenue                   | Student Fare   | \$0.50            |
| Sun Metro  | Fare Box Revenue                   | Children btwn ages of 6-18 yrs   | \$0.50            |
| Sun Metro  | Fare Box Revenue                   | Senior/Disabled Fare   | \$0.30            |
| Sun Metro  | Fare Box Revenue                   | Transfers  | \$0.10            |
| Sun Metro  | Fare Box Revenue                   | Trolley Regular Fare   | \$0.25            |
| Sun Metro  | Fare Box Revenue                   | Trolley Reduced Fare   | \$0.10            |
| Sun Metro  | Fare Box Revenue                   | Day Pass   | \$2.00            |
| Sun Metro  | Ticket Sales                       | Purchase of a Standard, Student, & Transfer Monthly Ticket or Punch Card |                   |
| Sun Metro  | Ticket Sales                       | Standard Monthly   | \$35.00           |
| Sun Metro  | Ticket Sales                       | Standard Punch Card (20 rides)   | \$20.00           |
| Sun Metro  | Ticket Sales                       | Student Monthly  | \$20.00           |
| Sun Metro  | Ticket Sales                       | Student Punch Card (20 rides)  | \$10.00           |
| Sun Metro  | Ticket Sales                       | Transfer Punch Card (10)   | \$1.00            |
| Sun Metro  | Trolley Token Sales                | Sun Metro tokens used instead of cash                                    | \$0.00            |
| Sun Metro  | Trolley Token Sales                | Full Fare Token (10/pkg)   | \$10.00           |
| Sun Metro  | Trolley Token Sales                | Student Fee (10/pkg)   | \$5.00            |
| Sun Metro  | Lift Bus Revenue-Tickets           | Revenue from the sale of tickets for the demand response program         |                   |
| Sun Metro  | Lift Bus Revenue-Tickets           | Lift/Fixed Monthly   | \$50.00           |
| Sun Metro  | Lift Bus Revenue-Tickets           | Lift Punch Card (10 rides)   | \$15.00           |
| Sun Metro  | Lift Bus Revenue-Tickets           | Lift Tickets (5 rides)   | \$10.00           |
| Sun Metro  | Lift Bus Revenue-Tickets           | Lift Tickets (10 rides)  | \$20.00           |
| Sun Metro  | Lift Bus Revenue-Tickets           | Lift Tickets (15 rides)  | \$30.00           |
| Sun Metro  | Lift Bus Revenue-Tickets           | Lift Tickets (20 rides)  | \$35.00           |
| Sun Metro  | Lift Bus Revenue-Tickets           | Lift Tickets (25 rides)  | \$43.75           |
| Sun Metro  | Lift Bus Revenue-Tickets           | Lift Tickets (30 rides)  | \$50.10           |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

**FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.**

| Department | Fee Description                                 | Detail  | FY2007 Fee Amount                      |
|------------|---|---|--|
|            |   |   | Adopted                                |
| Sun Metro  | Senior Citizen Bus Pass                         | Revenue from the sale of senior citizen tickets                           |  |
| Sun Metro  | Senior Citizen Bus Pass                         | Senior/Disabled Monthly   | \$10.00                                |
| Sun Metro  | Senior Citizen Bus Pass                         | Senior/Disabled Punch Card (20 rides)                                     | \$6.00                                 |
| Sun Metro  | Taxi Sales                                      | Revenue from the sale of tickets for the taxi program                     | \$0.00                                 |
| Sun Metro  | Taxi Sales                                      | Taxi-Lift (5 rides)   | \$7.50                                 |
| Sun Metro  | Lift Bus Revenue-Fare Box                       | Revenue collected at time of boarding bus for the demand response program | \$1.50                                 |
| Sun Metro  | Lift Bus Revenue-Fare Box                       | Revenue collected at time of boarding bus for the demand response program | \$2.00                                 |
| Sun Metro  | Non-Transportation Revenue                      | Revenue collected from the sale of ID's, Schedule Books, & Pouches        |  |
| Sun Metro  | Non-Transportation Revenue                      | Schedule Books  | \$3.00                                 |
| Sun Metro  | Non-Transportation Revenue                      | Pouches   | \$0.55                                 |
| Sun Metro  | Non-Transportation Revenue                      | ID replacement  | \$3.00                                 |
| Airport    | FTZ Transaction Fees                            | Transaction Fee   | \$15.00                                |
| Airport    | FTZ Transaction Fees                            | High Volume Admissions  |  |
| Airport    | FTZ Transaction Fees                            | 0-500   | \$15.00                                |
| Airport    | FTZ Transaction Fees                            | 500-1000  | \$10.00                                |
| Airport    | FTZ Transaction Fees                            | 1000 & Up   | \$5.00                                 |
| Airport    | FTZ Transaction Fees                            | Training  | \$30.00                                |
| Airport    | FTZ Transaction Fees                            | Transportation and Exportation  | \$30.00                                |
| Airport    | FTZ Transaction Fees                            | Activation Fee  | \$2,000.00                             |
| Airport    | FTZ Transaction Fees                            | Annual Sub-zone fees per commodity  | \$20,000.00                            |
| Airport    | FTZ Transaction Fees                            | Sub-zone activation fee   | \$3,000.00                             |
| Airport    | Aircraft Parking (Dead Storage)                 | Over 80k pounds      Under 80k pounds                                     | \$100/day      \$30/day                |
| Airport    | Fuel Flowage Fees                               |   | \$0.08 per gallon                      |
| Airport    | Annual Shuttle Service Permit                   |   | \$150.00 per vehicle                   |
| Airport    | Off-Airport Rental Car Permit                   |   | 7% gross receipts                      |
| Airport    | Annual Taxicab Permit                           |   | \$250.00 per vehicle or<br>\$20.83/mo. |
| Airport    | Taxicab inspection                              |   | No fee charged by Airport              |
| Airport    | Cost Recovery Rates                             | Landing fee   | \$1.94 per 1000 lbs GLW                |
| Airport    | Cost Recovery Rates                             | Terminal rental   | \$35.00 sq. ft./yr.                    |
| Airport    | Cost Recovery Rates                             | Electricity surcharge / Telecommunication charge                          | \$3.55 sq. ft./yr.                     |
| Airport    |   | Telecommunication charge - N/A  | N/A                                    |
| Airport    | Cost Recovery Rates                             | Apron use fee (preferentially assigned gates)                             | \$12,000/yr.                           |
| Airport    | Cost Recovery Rates                             | City-owned loading bridge (per year preferentially assigned)              | \$14,400.00                            |
| Airport    | Cost Recovery Rates                             | Apron use fee (arrival or departure)                                      | \$6.40 per use                         |
| Airport    | Cost Recovery Rates                             | City-owned loading bridge charge per turn around                          | \$125.00                               |
| Airport    | Cost Recovery Rates                             | Security screening fee per enplaned passenger                             | \$0.13                                 |
| Airport    | Cost Recovery Rates                             | International arrivals area charge per deplaning international passenger  | \$2.00                                 |
| Airport    | T-Hangar, Tie-Down and Heavy Aircraft Parking   | T-Hangars: Single hangars of normal configuration                         | \$110/mo.                              |
| Airport    |   | End single hangars w/add. Storage space                                   | \$125.00/mo.                           |
| Airport    |   | Double hangar.  | \$220.00/mo.                           |
| Airport    |   | Tie-Down Space  | \$20.00/mo.                            |
| Airport    |   | Heavy Aircraft Parking  | \$20.00/day; \$400.00/mo.<br>Max.      |
| Airport    | Public Parking Short Term (ST) & Long Term (LT) |   | free                                   |
| Airport    |   | ST 0 - 10 min.  |  |
| Airport    |   | ST 10 - 35 min.   | \$0.75                                 |
| Airport    |   | ST 35 min - 1 hr  | \$1.50                                 |
| Airport    |   | ST Each add. Hour   | \$1.00                                 |
| Airport    |   | ST Max each 24 hrs.   | \$9.00                                 |
| Airport    |   | LT 0 - 10 min   | free                                   |
| Airport    |   | LT 10 min. - 1 hr.  | \$1.00                                 |
| Airport    |   | LT Each add. Hour   | \$0.50                                 |
| Airport    |   | LT Max. each 24 hrs.  | \$4.50                                 |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department | Fee Description                                       | Detail  | FY2007 Fee Amount |
|------------|---|---|-------------------|
|            |   |   | Adopted           |
| Airport    |   | LT Weekly   | \$22.50           |
| Airport    | Overflow Parking Fees                                 | 1 day   | \$3.00            |
| Airport    |   | 2 days  | \$5.00            |
| Airport    |   | 3 – 7 days  | \$10.00           |
| Airport    |   | 8 – 14 days   | \$15.00           |
| Airport    |   | 15 – 19 days  | \$20.00           |
| Health     | <b>Food</b>   |   |                   |
| Health     | Meat Establishment Warehouse, Food Processing Plant   | Under Direct Supervision Of U.S. Dept. Of Agriculture Or Texas Dept. Of Health, No Other Food Activities                        | \$100.00          |
| Health     | Temporary Establishment                               | Unexposed Food  | \$50.00           |
| Health     | Recurrent Establishment                               | Unexposed Food  | \$125.00          |
| Health     | Seasonal Establishment                                | Unexposed Food  | \$75.00           |
| Health     | Temporary Establishment                               | Exposed Food  | \$75.00           |
| Health     | Recurrent Establishment                               | Exposed Food  | \$250.00          |
| Health     | Seasonal Establishment                                | Exposed Food  | \$150.00          |
| Health     | Home Child Care Facility                              | Less Than 12 Children   | \$75.00           |
| Health     | Day Care Center                                       | More Than 12 Recipients   | \$150.00          |
| Health     | Charitable/Non-Profit Organization                    |   | EXEMPT            |
| Health     | Mobile Food Establishment                             | Unexposed Food  | \$100.00          |
| Health     | Mobile Food Establishment                             | Exposed Food  | \$150.00          |
| Health     | Food Service Establishment Food Product Establishment | Under 200 Square Feet Prepackaged And No Potentially Hazardous Food   | \$75.00           |
| Health     | Food Service Establishment Food Product Establishment | Under 3,000 Square Feet   | \$150.00          |
| Health     | Food Service Establishment Food Product Establishment | 3,001 To 6,000 Square Feet  | \$300.00          |
| Health     | Food Service Establishment Food Product Establishment | 6,001 To 9,000 Square Feet  | \$450.00          |
| Health     | Food Service Establishment Food Product Establishment | 9,001 Or More Square Feet   | \$600.00          |
| Health     | Outdoor Market  |   | \$150.00          |
| Health     | Each Vendor   |   | \$10.00           |
| Health     | Adult Foster Care Home/Private Care Home              | 4 Or Less Care Recipients   | \$75.00           |
| Health     | Personal Care Home                                    | 5-8 Care Recipients   | \$100.00          |
| Health     | Personal Care Home                                    | 9-18 Care Recipients  | \$150.00          |
| Health     | Booklets  | Chapter 9.12  | \$5.00            |
| Health     | Booklets  | Texas Food Establishment Rules  | \$5.00            |
| Health     | Plan Review   | Under 3,000 Square Feet   | \$100.00          |
| Health     | Plan Review   | 3,001 To 6,000 Square Feet  | \$150.00          |
| Health     | Plan Review   | 6,001 To 9,000 Square Feet  | \$200.00          |
| Health     | Plan Review   | More Than 9,000 Square Feet   | \$250.00          |
| Health     | Site Assessment                                       | Under 200 Sq Ft-No Potentially Hazardous Food, Mobile, Recurrent, Outdoor Market, Home Day Care, Adult, Foster Or Personal Care | \$45.00           |
| Health     | Site Assessment                                       | Under 3,000 Square Feet   | \$100.00          |
| Health     | Site Assessment                                       | 3,001 To 6,000 Square Feet  | \$150.00          |
| Health     | Site Assessment                                       | 6,001 To 9,000 Square Feet  | \$200.00          |
| Health     | Site Assessment                                       | More Than 9,000 Square Feet   | \$250.00          |
| Health     | Re-Inspection   | If Paid Next Working Day  | \$75.00           |
| Health     | Re-Inspection   | If Paid In 2 Working Days   | \$90.00           |
| Health     | Re-Inspection   | If Paid In 3 Working Days   | \$135.00          |
| Health     | Re-Inspection   | If Paid In 4 Working Days   | \$170.00          |
| Health     | Re-Inspection   | If Not Paid, Voluntary Closure  | \$250.00          |
| Health     | Food Establishment Permit                             | Duplicate   | \$10.00           |
| Health     | Food Handler/Manager                                  | Duplicate   | \$10.00           |
| Health     | Hazard Analysis And Critical Control Point            | Three Times The License Amount Based On Type Of Food Establishment  | VARIES            |
| Health     | Signs   | Ground Meat   | \$1.00            |
| Health     | Signs   | Handwash  | \$1.00            |
| Health     | Signs   | Oyster  | \$1.00            |
| Health     | Signs   | Buffet  | \$1.00            |
| Health     | Signs   | Smoking   | \$1.00            |
| Health     | Application Annual Processing Fee                     |   | \$45.00           |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department | Fee Description   | Detail   | FY2007 Fee Amount |
|------------|---|--|-------------------|
|            |   |  | Adopted           |
| Health     | Condemnation Fee  | Under 500 Lbs  | N/C               |
| Health     | Condemnation Fee  | 501 Lbs To 100 Lbs   | \$50.00           |
| Health     | Condemnation Fee  | 1001 To 3000 Lbs   | \$100.00          |
| Health     | Condemnation Fee  | 3001 To 5000 Lbs   | \$200.00          |
| Health     | Condemnation Fee  | 5001 To 10,000 Lbs   | \$300.00          |
| Health     | Condemnation Fee  | 10,001 To 25,000 Lbs   | \$400.00          |
| Health     | Condemnation Fee  | 25,001 To 40,000 Lbs   | \$500.00          |
| Health     | Condemnation Fee  | Over 40,000 Lbs  | \$600.00          |
| Health     | Fire/Accident Investigation   | Per/Per Inspector (With A Minimum One (1) Hour Charge  | \$50.00           |
| Health     | Haccp Plan Review   | Originating Establishment (Preparation)  | \$50.00           |
| Health     | Haccp Plan Review   | Receiving Establishment (Ready-To-Eat)   | \$25.00           |
| Health     | Mobile Food Establishment   | Sticker  | \$10.00           |
| Health     | Temporary Late Penalty (Application Submitted Less Than 3 Working Days Prior To Event   | Unexposed Food   | \$100.00          |
| Health     | Temporary Late Penalty (Application Submitted Less Than 3 Working Days Prior To Event   | Exposed Food   | \$150.00          |
| Health     | Food Handler Identification Card  | Id Card  | \$20.00           |
| Health     | Food Protection Management Certification  | Certification  | \$55.00           |
| Health     | Fpmc Records Management/Official Id Card  | Id Card  | \$20.00           |
| Health     | Food Safety Course  | Course   | \$20.00           |
| Health     | Public Information  |  | VARIES            |
| Health     | <b>ARDC</b>   |  |                   |
| Health     | Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation | Permit Yearly Renewal  | \$60.00           |
| Health     | Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation | Amending Permit  | \$10.00           |
| Health     | Other Animals-Restrictions-Permit Requirements  | Permit Yearly Renewal  | \$35.00           |
| Health     | Other Animals-Restrictions-Permit Requirements  | Amending Permit  | \$5.00            |
| Health     | Buying And Selling  | Shows And Exhibition   | \$100.00          |
| Health     | Buying And Selling  | Grooming   | \$85.00           |
| Health     | Buying And Selling  | Kennel   | \$100.00          |
| Health     | Buying And Selling  | Dealer   | \$125.00          |
| Health     | Registration  | APPLICATION INITIAL ISSUANCE OR RENEWAL  | \$8.00            |
| Health     | Registration  | Duplicate  | \$8.00            |
| Health     | Registration  | Registration Transfer  | \$8.00            |
| Health     | Collar And Tag Required   | New Tag  | \$8.00            |
| Health     | Fees-Impoundment  | Class A: Dog, Cat Each   | \$45.00           |
| Health     | Fees-Impoundment  | Class B: Goats, Sheep, Lambs, Pigs, Sows, Shoats, Calves, Foals And Animals Of The Same Approximate Size And Weight, Each Animal | \$50.00           |
| Health     | Fees-Impoundment  | Class C: Horses, Ponies, Mules And Animals Of Same Size And Weight, Each Animal  | \$85.00           |
| Health     | Fees-Impoundment  | CLASS D: EXOTIC ANIMALS:REQUIRING CAPTURE BY DIVISION PERSONNEL  | \$50.00           |
| Health     | Fees-Impoundment  | Class D: Exotic Animals, Already Contained   | \$45.00           |
| Health     | Handling Fee  | Daily Fee Class A  | \$10.00           |
| Health     | Handling Fee  | Daily Fee Class B  | \$15.00           |
| Health     | Handling Fee  | Daily Fee Class C  | \$15.00           |
| Health     | Handling Fee  | Daily Fee Class D  | \$15.00           |
| Health     | Cat And Dog Traps Pick-Up Or Drop-Off   | Fee Per Address Delivery   | \$15.00           |
| Health     | Animal Litter Permit  | Per litter   | \$75.00           |
| Health     | <b>Environmental General-Facilities</b>   |  | \$0.00            |
| Health     | Swimming Pool Drawings  | Review Drawings For First Pool At Location   | \$200.00          |
| Health     | Swimming Pool Drawings  | Review Drawings For Additional Pool(S) At Same Location Each   | \$100.00          |
| Health     | Public Spa Drawings   | Review For First Spa At The Location   | \$50.00           |

**SCHEDULE C  
DEPARTMENTAL FEE LIST**

FY07 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

| Department | Fee Description          | Detail  | FY2007 Fee Amount |
|------------|--------------------------|---|-------------------|
|            |                          |   | Adopted           |
| Health     | Public Spa Drawings      | Review Each Additional Spa(S) At The Same Location Each   | \$50.00           |
| Health     | License Fee              | Public Swimming Pool-Initial  | \$200.00          |
| Health     | License Fee              | Spas  | \$100.00          |
| Health     | License Fee              | Public Pool License Annual Renewal  | \$100.00          |
| Health     | License Fee              | Public Spa License Annual Renewal   | \$100.00          |
| Health     | Re-Inspection Fee        | Public Swimming Pool Or Public Spa Fee Per Inspection   | \$50.00           |
| Health     | Temporary Permit         | Above Ground Public Pool (Per Pool)   | \$100.00          |
| Health     | Temporary Permit         | Above Ground Spa (Per Spa)  | \$100.00          |
| Health     | Late Renewal Penalty Fee | For Each Public Swimming Pool And Public Spa  | \$25.00           |
| Health     | License Fee              | Tattooing Only-Initial  | \$125.00          |
| Health     | License Fee              | Tattooing Only -Renewal   | \$100.00          |
| Health     | License Fee              | Tattooing & Body Piercing-Initial   | \$200.00          |
| Health     | License Fee              | Tattooing & Body Piercing At Same Location -Renewal   | \$175.00          |
| Health     | License Fee              | Body Piercing Only - Initial  | \$100.00          |
| Health     | License Fee              | Body Piercing Only - Renewal  | \$75.00           |
| Health     | Temporary Permit         | Tattooing Only Not To Exceed Seven Consecutive Days (1-50 Permits Same Location Each  | \$40.00           |
| Health     | Temporary Permit         | Tattooing Only 51 To 100 Permits Same Location Each   | \$35.00           |
| Health     | Temporary Permit         | Tattooing Only Over 100 Permits Same Location Each  | \$25.00           |
| Health     | Temporary Permit         | Body Piercing Only Not To Exceed Seven Consecutive Days   | \$50.00           |
| Health     | Temporary Permit         | Tattooing And Body Piercing (Not To Exceed Seven Consecutive Days)  | \$75.00           |
| Health     | Class                    | Blood Borne Pathogens And Aseptic Techniques  | \$25.00           |
| Health     | Replacement Fee          | Lost Or Damaged Identification Tag  | \$10.00           |
| Health     | Annual License Fee       | Trailer Court Having 30,000 Square Feet Or Less, An Additional Four Dollars For Each 5,000 Square Feet Or Fraction Thereof. Annual Fee Not To Exceed \$300. | \$75.00           |
| Health     | Annual License Fee       | LAUNDRIES   | \$30.00           |

\* Amended on 8/21/06.

**SCHEDULE D  
Transfers**

|      | <b>Name</b>             | <b>Job Title</b>             | <b>Grade</b> | <b>From</b>            | <b>To</b>       |
|------|-------------------------|------------------------------|--------------|------------------------|-----------------|
| 7 A. | 1 Sienkiewicz, James    | Administrative Analyst       | PM 126       | Environmental Services | Human Resources |
| 7 B. | 1 Quinonez Jr., Jose I. | Foreign Trade Zone Manager   | PM 129       | Economic Development   | Airport         |
|      | 2 VACANT                | Accounting Clerk             | GS 16        | Economic Development   | Airport         |
|      | 3 VACANT                | Information Process Operator | GS 14        | Economic Development   | Airport         |
|      | 4 Valdez, Martha        | Secretary III                | GS 14        | Economic Development   | Airport         |
|      | 5 VACANT                | Contract Professional (E)    |              | Economic Development   | Airport         |
| 7 C. | 1 Al-Dasqoui, Ziad      | Civil Engineer               | PM 132       | Environmental Services | Engineering     |

**AN ORDINANCE LEVYING 2007 TAXES**

06 AUG 30 AM 10:53

**BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF EL PASO:**

Section 1: That ad valorem taxes for the tax year ending December 31, 2006 to fund the City's budgetary requirements for the fiscal year ending August 31, 2007, be and are hereby levied on all property, real, personal, and mixed, subject to taxation by the City, at the rate of 0.672326 of one percent of the assessed value of said property, as hereinafter set forth:

- A. For General Purposes:  
For the General Fund and for the purpose of defraying current municipal expenses of the City of El Paso not otherwise provided for, 0.481420 of one percent.
- B. For Special Purposes:  
To pay the interest on and provide a Sinking Fund to redeem bonds a total Levy for Special Purposes 0.190906 of one percent.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$ 21.95.

SECTION 2. Occupation Tax:

There is hereby levied on every person, firm, association or corporation pursuing within the limits of the City of El Paso any occupation taxed by the State of Texas as authorized by City Council an annual tax equal to one-half of the occupation tax levied by the State of Texas thereon.

**PASSED AND APPROVED** this 29<sup>th</sup> day of August, 2006.

CITY OF EL PASO  
*John F. Cook*  
John F. Cook, Mayor

**ATTEST:**  
*Richarda D. Momsen*  
Richarda D. Momsen, City Clerk

**APPROVED AS TO FORM:**  
*Jorge Villegas*  
Jorge Villegas  
Assistant City Attorney

**APPROVED AS TO CONTENT:**  
*William F. Studer, Jr.*  
William F. Studer, Jr., Deputy City Manager  
Financial Services

Document Name: TAX/ORD LEVYING 2007 TAXES  
Document #: 24052  
Author Id: JVIL

## GLOSSARY OF TERMS

**ACCOUNT** - Appropriation/expenditure classification by specific category within an object (e.g., professional services object includes year-end audit, court reporters, medical, etc.).

**ACCRUAL BASIS** – The basis of accounting where financial transactions are recorded when a legally binding financial obligation has occurred. Enterprise and internal service funds generally use the accrual basis.

**ACTIVITY BASED COSTING** - A costing model that identifies the cost pools, or activity centers, in an organization and assigns costs to products and services (cost drivers) based on the number of events or transactions involved in the process of providing a product or service.

**ACTUAL** - Denotes final audited revenue and expenditure results of operations for fiscal year indicated.

**AD VALOREM** - In proportion to the estimated value of the goods taxed.

**ADOPTED** - Denotes City Council approved revenue and expenditure estimates for fiscal year indicated.

**AGENCY FUNDS** - An accounting entity used to account for monies generated by activities of Parks Department recreation and senior citizen centers that are used for center special activities and purposes.

**APPROPRIATION** - An authorization granted by the City Council to make expenditures and to incur obligations for purposes specified in the Annual Budget.

**ASSESSED VALUATION** - A valuation set upon real estate or other property by the Central Appraisal District as a basis for levying taxes.

**BALLET FOLKLORICO** – Colorful Mexican ethnic dances that spotlight Mexico's regions, history, and culture.

**BASIS OF ACCOUNTING** – Accounting rules concerned with when to record financial transactions and, hence, what really constitutes a transaction. There are three basis of accounting: cash, accrual, and modified accrual.

**BOND** - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

**BOND FUNDS** - Accounting entities used to account for the purchase or construction of major capital facilities that are not financed by other funds. The use of bond funds is necessary to demonstrate that bond proceeds are spent only in amounts and for purposes authorized.

**BONDS, GENERAL OBLIGATION** - A bond that is secured by the “full faith and credit” of a governmental entity which pledges to repay the debt from its general revenues, in the case of the City, its property tax. Requires approval by voters in a special election.

**BONDS, PROCEEDS** - Funds derived from the sale of bonds for the acquisition of capital equipment and the construction of capital facilities.

## GLOSSARY OF TERMS

**BONDS, REVENUE** – A type of debt issued for the construction of major capital facilities, where principal and interest on that debt are paid from revenue generated by earnings of the facility, though they can come from other sources including taxes.

**BUDGET** - A financial plan consisting of an estimate of proposed expenditures and their purpose for a given period and the proposed means of financing them.

**BUDGET DOCUMENT** - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body.

**BUDGET MESSAGE** - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body and the general public.

**CAPITAL BUDGET** - A financial plan of proposed capital expenditures and the means of financing them for a specific fiscal period.

**CAPITAL IMPROVEMENT PROGRAM** A multi-year planning instrument separate from the Annual Budget that identifies: (a) all capital improvements that are proposed to be undertaken during a five-year fiscal period; (b) the cost estimate for each improvement; (c) method of financing each improvement; and (d) the recommended time schedule for each project.

**CAPITAL IMPROVEMENT PROJECT** - Any project having assets of significant value and having a useful life of five years or over. Capital projects include the purchase of land for

design, engineering and construction of building infrastructure items such as streets, bridges, drainage, street lighting, water system, etc.

**CAPITAL OUTLAY** - Expenditures for the acquisition of equipment (including heavy equipment, machinery, and rolling stock) using capital funding sources.

**CERTIFICATES OF OBLIGATION** - Legal debt instruments used to finance capital improvement projects. The certificates are backed by the full faith and credit of the governmental entity and are fully payable from a property tax levy. They differ from general obligation debt in that they are approved by the City Council and are not voter approved.

**CHARACTER** - Appropriations classified by type (e.g. personal services, contractual services, materials and supplies, and capital).

**CLASS CODE** - Code number assigned to positions within City's Classification and Compensation Plan.

**CLASS TITLE/GRADE** - Title and salary grade assigned to positions within the City's Classification and Compensation Plan.

**CLASSIFICATION** - Categorization of revenues and expenditures.

**COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)** – The CAFR provides detailed information on the financial position and results of operations of the City as measured and reported by the financial activity of its various funds. The CAFR is divided into an introductory section, financial section, and a statistical section

## GLOSSARY OF TERMS

**CONTRACTUAL SERVICES** - Goods and services acquired under contract such as professional services, rents and leases, communication, etc.

**CREDIT RATING** - The creditworthiness of a governmental unit as determined by an independent rating agency. The City of El Paso is rated by two rating agencies: (1) Moody's Investor Service and (2) Standard and Poor's.

**DEBT SERVICE** - Payment of interest and principal on an obligation resulting from the issuance of bonds.

**DELINQUENT TAXES** - Taxes remaining unpaid on and after the date on which a penalty for non-payment is attached.

**DIVISION** - An organizational unit within a department's structure representing the major functional divisions of work.

**EFFECTIVE TAX RATE** - A tax rate that when applied to the taxable assessed valuation would produce the same total taxes as last year when compared to properties taxed in both years. The objective of the effective tax rate is to generate equal tax revenues using taxable valuations for different years.

**ENCUMBRANCES** - Obligations in the form of purchase orders, contracts or salary commitments that are chargeable to an appropriation and for which a part of the appropriation is reserved and that cease to be encumbrances when the obligations are paid or otherwise extinguished.

**ENTERPRISE FUNDS** - Accounting entities established to account for the acquisition, operation and maintenance

of governmental facilities and services, that are entirely or predominately self-supporting.

**EXPENDITURE** - This term designates the cost of goods delivered or services rendered, provisions for debt retirement not reported as a liability of the fund from which retired, and capital outlays.

**FIDUCIARY FUND** - Any fund held by a governmental unit in a fiduciary capacity, ordinarily as agent or trustee.

**FISCAL YEAR** - A 12-month period of time to which the Annual Budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The City of El Paso's fiscal year begins on September 1 and ends on August 31.

**FIXED ASSETS** - Assets that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**FOLKLORICO** - see Ballet Folkorico

**FULL FAITH AND CREDIT** - A pledge of the general taxing power for the payment of debt obligations.

**FULL-TIME EQUIVALENT POSITIONS** - A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .3 of a full-time position.

**FUNCTION** - Classification of appropriations or expenditures on the basis of the principal purpose for which they are made, e.g., public safety, public health, etc.

## GLOSSARY OF TERMS

**FUND** - An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other assets, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.

**FUND BALANCE** - The excess of the assets of an expendable fund, or of a nonexpendable trust fund, over its liabilities.

**FUND TYPE** - All funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Agency funds.

**GMP** – Gross Metropolitan Product – is the market value of all final goods and services produced within a metropolitan area in a given period of time.

**GENERAL FUND** - A fund used to account for all general purpose transactions of the city that do not require a special type of fund.

**GENERAL GOVERNMENT** - Refers to a group of activities associated with the administrative functions of the city such as: Finance, Budget and Management, Planning, Legal, City Clerk, Municipal Court, Personnel and Purchasing.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES** - Generally accepted accounting principles (GAAP) are uniform minimum standards of and guidelines to financial accounting and reporting. Adherence to GAAP assures that financial reports of all state and local governments,

regardless of jurisdictional legal provisions and customs, contain the same types of financial statements and disclosures, for the same categories and types of funds and account groups, based on the same measurement and classification criteria.

**GOAL** - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a special achievement in a specific time period.

**GOVERNMENTAL FUND** – A classification used by the Governmental Accounting Standards Board (GASB) to refer to all funds other than Proprietary and fiduciary funds. The General Fund, special revenue funds, capital projects funds, and debt service funds are the types of funds referred to as “governmental funds.”

**GRANT** - A contribution by one governmental unit to another unit. The contribution is usually made to aid in the support of a specified function but it is sometimes also for general purposes.

**GRANT MATCH** - City costs or in-kind services required to match federal or state grant-in and programs.

**INDEPENDENT AUDITOR** - An auditor who is independent of the governmental unit whose accounts are being audited.

**INFRASTRUCTURE** - The basic installations and facilities upon which the continuance and growth of a community rely on, such as roads, schools, power plants, and transportation and communication systems.

## GLOSSARY OF TERMS

**INTERNAL SERVICE FUND** – A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments and agencies within a single governmental unit, or to other governmental units. Amounts expended by the fund are restored thereto either from operating earnings or by transfers from other funds, so that the original fund capital is kept intact.

**INTER-FUND TRANSFERS** - Legally authorized transfers from a fund receiving revenue to the fund from which the revenues are to be expended.

**MAQUILADORA (OR MAQUILA)** - a factory that imports materials and equipment on a duty-free and tariff-free basis for assembly or manufacturing and then re-exports the assembled product usually back to the originating country.

**MATERIALS & SUPPLIES** - Expendable items used by operating activities. Examples include office supplies, repair and replacement parts for equipment, books and gasoline.

**METROPOLITAN STATISTICAL AREA (MSA)** - The El Paso Metropolitan Statistical Area is a Single-County MSA composed entirely of El Paso County.

**MODIFIED ACCRUAL BASIS** - The basis of accounting under which expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash, except for material and/or available revenues that should be accrued to reflect properly the taxes levied and the revenues earned.

**MSA – Metropolitan Statistical Area** – U.S. Government classification for a free-standing urban population center with a population in the urban center of at least 50,000 and a total MSA population of 100,000 or more. The El Paso MSA includes the El Paso County and the City of El Paso.

**NON-DEPARTMENTAL** - Refers to a group of activities that are not associated with or allocated to any particular department. These activities include: outside agency contributions; boards, committees and commissions; inter-governmental contracts; general government contingency and liability expenses.

**NON-OPERATING EXPENDITURES** - Appropriations/expenditures that are not directly related to a fund or program's primary service activities.

**NON-RECURRING REVENUE** - Proceeds of general obligation and revenue bonds and other one-time revenues restricted to capital improvement projects.

**OBJECT** - Appropriation/expenditure classification by major category within an expenditure character (e.g. contractual services include such objects as professional services, communications, utilities, outside contract services, etc.).

**OBJECTIVE** - Desired output-oriented accomplishments that can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

## GLOSSARY OF TERMS

**OPERATING BUDGET** - A budget that applies to all outlay other than capital improvements.

**OPERATING CARRY FORWARD** - Balances in operating and capital funds brought forward and re-appropriated from prior years.

**OPERATING EXPENDITURES** - Department expenditures such as janitorial services, office supplies, and travel.

**OPERATING FUNDS** - Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures specific to a fiscal year.

**ORDINANCE** - A formal legislative enactment by the City Council of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**PERFORMANCE MEASURES** - Statistical or workload data that quantify the results of programs, activities, and expenditures plus provide target goals for the upcoming year.

**PERSONAL SERVICES** - All costs related to compensating employees of the city including employee benefit costs such as city contributions for retirement, social security and health and industrial insurance.

**POSITIONS AUTHORIZED** - The Full-Time Equivalent (FTE) of all positions budgeted in the personal services accounts and included in the Departmental Position List.

**PROGRAM** - A group of related activities performed by one or more organization units for the purpose of accomplishing a function for which the City is responsible.

**PROPERTY TAXES** - All ad valorem taxes on real or personal property.

**PROPRIETARY FUND** - Income-determination or commercial-type funds of a state or local governmental unit. Examples are enterprise funds and internal service funds.

**RECURRING REVENUES** - Revenue sources available on a constant basis to support operating and capital budgetary needs.

**RESTRICTED FUNDS** - Accounting entities used to account for monies held by the City, in a restricted capacity, for organizations, programs, or other funds.

**REVENUE SOURCE** - Classification of revenues by character indicating the major type of revenue such as: taxes, licenses and permits, user fees, fines, etc.

**REVENUES** - Amounts estimated to be received from taxes and other sources during the fiscal year.

**REVENUES, SPECIAL** - Revenues that are legally restricted to expenditures for limited purposes. State and federal grant in aid programs are appropriated and expended from special revenue subfunds.

**REVENUE SUPPORTED DEBT** - Bonds and other obligations whose principal and interest are payable exclusively from earnings of a specific governmental enterprise.

## GLOSSARY OF TERMS

**ROLLBACK TAX RATE** – The percentage rate of increase above the previous year's effective tax rate at which the tax rate can be petitioned for rollback.

**SERVICES** - Services embrace all expenses, the distinguishing feature of which involves the performance of a specific service by an outside organization or other city activity.

**SIC** – Standard Industrial Classifications – Federally designed standard numbering system identifying companies by industry and providing other information.

**TAX LEVY** - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

**TAX RATE** - The amount of tax levied for each \$100 of assessed valuation.

**TAX SUPPORTED DEBT** – Bonds and other obligations whose principal and interest are payable exclusively from a particular governmental tax.

**YSLETA DEL SUR PUEBLO** - A United States federally-recognized tribal entity outside El Paso, Texas, comprising members of the Tigua Indian tribe who were displaced from New Mexico in 1680 during the Pueblo Revolt.

