Fiscal Year 2009 Budget

Adopted by City Council
August 19, 2008

Joyce Wilson, City Manager

Prepared by Office of Management and Budget

David Almonte, Director

THE CITY OF EL PASO
TEXAS

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CITY OF EL PASO, TEXAS

MAYOR AND CITY COUNCIL

JOHN COOK
MAYOR

ANN MORGAN LILLY
DISTRICT 1

RACHEL QUINTANA
DISTRICT 5

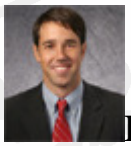
SUSIE BYRD
DISTRICT 2

EDDIE HOLGUIN JR.
DISTRICT 6

EMMA ACOSTA
DISTRICT 3

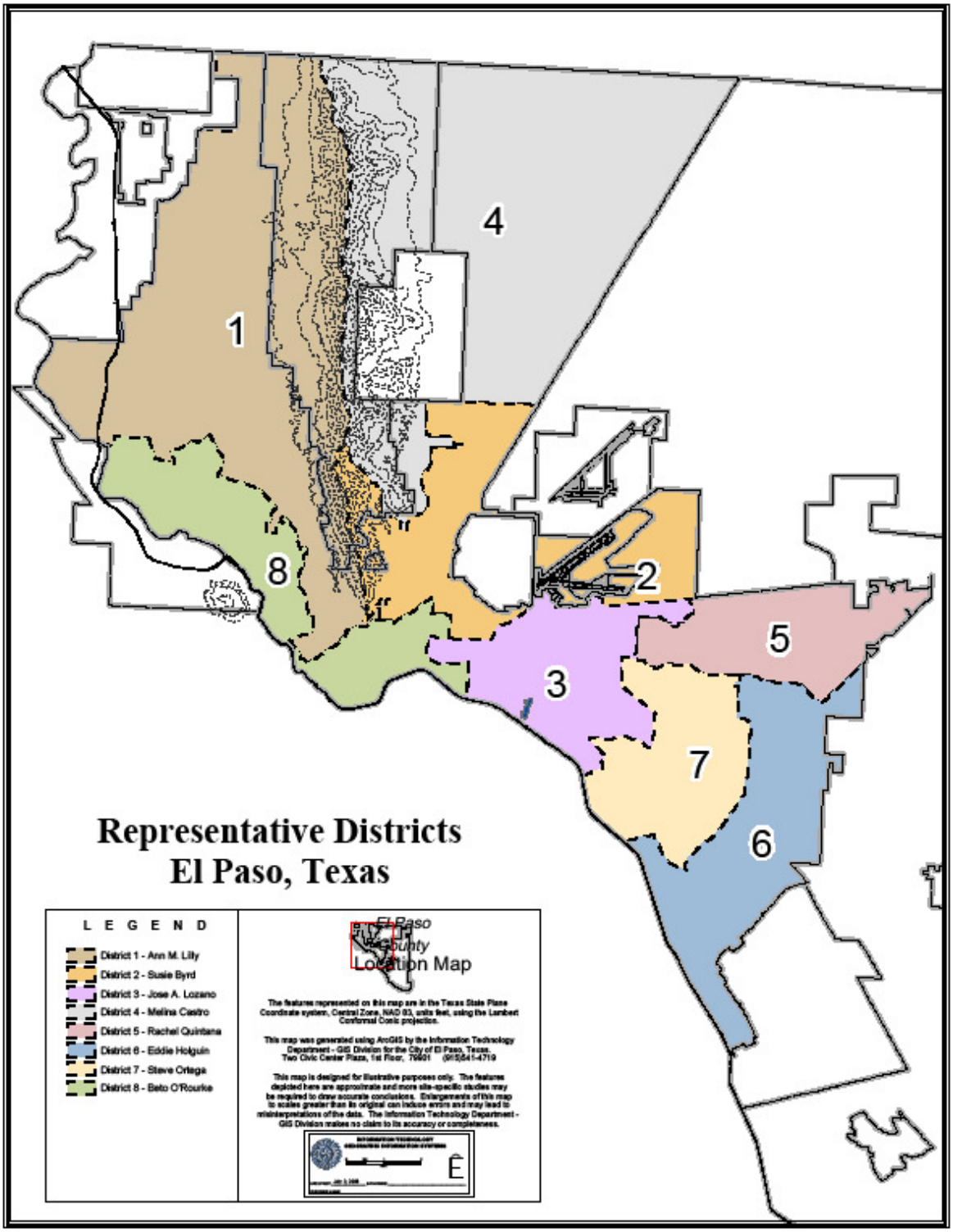
STEVE ORTEGA
DISTRICT 7

MELINA CASTRO
DISTRICT 4



BETO O' ROURKE
DISTRICT 8

JOYCE A. WILSON
CITY MANAGER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1
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2
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3
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6
Representative Districts
El Paso, Texas
L E G E N D
District 1 - Ann M. Lilly
District 2 - Susie Byrd
District 3 - Jose A. Lozano
District 4 - Melina Castro
District 5 - Rachel Quintana
District 6 - Eddie Holguin
District 7 - Steve Ortega
District 8 - Beto O'Rourke
El Paso County
Location Map
The features represented on this map are in the Texas State Plane Coordinate system, Central Zone, NAD 83, units feet, using the Lambert Conformal Conic projection.
This map was generated using ArcGIS by the Information Technology Department - GIS Division for the City of El Paso, Texas. Two Civic Center Plaza, 1st Floor, 79901 (915)541-4719
This map is designed for illustrative purposes only. The features depicted here are approximate and more site-specific studies may be required to draw accurate conclusions. Enlargements of this map to scales greater than its original can induce errors and may lead to misinterpretations of the data. The Information Technology Department - GIS Division makes no claim to its accuracy or completeness.
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JOHN COOK
MAYOR

JOYCE WILSON
CITY MANAGER

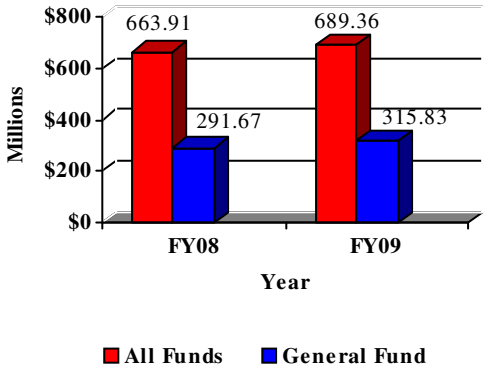
CITY COUNCIL
ANN MORGAN LILLY, DISTRICT 1
SUSANNAH M. BYRD, DISTRICT 2
EMMA ACOSTA, DISTRICT 3
MELINA CASTRO, DISTRICT 4
RACHEL QUINTANA, DISTRICT 5
EDDIE HOLGUIN JR., DISTRICT 6
STEVE ORTEGA, DISTRICT 7
BETO O'ROURKE, DISTRICT 8

OFFICE OF THE CITY MANAGER

Honorable Mayor, Members of City Council and Citizens of El Paso,

I am pleased to present the Adopted fiscal year 2009 budget. This budget was developed in the midst of considerable economic uncertainty, thus we approached it with a great deal of caution. No major service increases or new initiatives are included in this budget.

The Adopted All Funds FY 2009 Budget is $689.36 million, which represents a 3.83% increase over the FY 2008 Adopted Budget. The Adopted FY 2009 General Fund Budget is $315.83 million, an 8.29% increase over the Adopted FY 2008 Budget and a 3.80% increase over the FY 2008 Adjusted Budget. The variances are due to full year funding of the new Public Health Department which was transferred to the City's General Fund on January 1, 2008 and approximately $4.2 million in parks and recreation fees, and corresponding appropriations, that previously were accounted for in special fund accounts. Authorized All Funds positions were reduced from 6,306.37 in FY 2008 Adopted to 6,229.01 in FY 2009 Adopted, a decrease of 77.36 FTE's.



Key factors considered in the development of this year's adopted budget included:

- Escalating and unstable fuel prices and utilities' increases that made projections difficult at best.
- Police and Fire union contract obligations, staffing increases, prisoner custody, fuel, and ammunition costs.
- Debt service requirements for cumulative debt issuances including all Quality of Life bonds, 2006 certificates of obligation and emergency storm debt, and the first issuance of the pension obligation.
- Full year funding for new facilities that opened during FY 2008.
- Full year effect of new City Public Health Department.
- Compensation increases to account for market changes which are adversely affecting hiring and retention in key job classes.
- Sensitivity to the need to keep taxes low and control overall government costs.

Revenues

Even though the El Paso economy remains stable and continues to experience growth, we are cognizant that inflationary forces could change consumption, construction and real estate investment, present job growth and present economic development opportunities. As a result, we were conservative in our revenue forecasts.

All Funds Revenue by Source

Revenue Source	*Adopted FY 2008*	*FY 2009*	*Difference FY08/09*
Taxes	$287,695,913	$302,718,694	5.22%
Franchises	$58,122,391	$60,821,665	4.64%
Service Revenues	$97,469,782	$104,725,725	7.44%
Operating Revenues	$100,478,475	$108,172,522	7.66%
Non-Operating Revenues	$28,633,147	$29,031,044	1.39%
Intergovernmental Revenues	$43,023,542	$34,123,975	-20.69%
Transfers In	$48,491,160	$49,765,361	2.63%
Grand Total	**$663,914,410**	**$689,358,986**	**3.83%**

The FY 2009 Adopted All Funds Budget is projected at 3.83% over the FY08 Adopted Budget. Revenue increases primarily include sales tax, property tax, development fee increases, and ambulance service fees. The decline in Intergovernmental revenue is due to the decrease of $8.4 million in grant proceeds.

General Fund Revenue by Source			
Revenue Source	***Adopted FY 2008***	***Adopted FY 2009***	***Difference***
Taxes	$187,239,567	$196,864,999	5.14%
Franchises	$40,815,451	$43,139,604	5.69%
Service Revenues	$7,620,470	$9,746,660	27.90%
Operating Revenues	$24,454,015	$32,354,189	32.31%
Non-Operating Revenues	$5,329,305	$7,454,175	39.87%
Intergovernmental Expenditures	$802,186	$2,917,064	263.64%
Transfers In	$25,399,796	$23,349,602	-8.07%
Grand Total	**$291,660,790**	**$315,826,293**	**8.29%**

The FY 2009 General Fund Budget is based on an overall revenue increase of 8.29%. In January 2008 the City-County Health and Environmental District became a city department which increased the General Fund budget by $5,096,597, as we now must account for more than the City's local match. In addition, the Adopted FY 2009 General Fund Budget includes the Parks User Fees, which previously had been held in special funds. The FY 2009 user fee revenue is estimated at $4.2 million.

Significant revenue adjustments are as follows:

- Sales Tax and Property Tax Revenue projected to increase in the FY 2009 adopted budget by $4,093,167 and $5,492,904 respectively.

- No fee increase is being proposed for residential recycling collections, or for the environmental fee, despite added functional responsibility for Environmental Services, as it relates to county-wide services formerly funded in the Health District, and despite additional funding requirements for projects such as the Accela software upgrade, a new municipal facility, and other projects.

- Fare increase for Sun Metro transit service is projected to generate $1,395,049 million in order to support fuel price hikes and expand services. (Last increase prior to 1997)

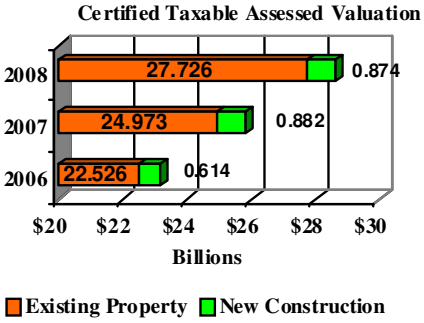
- Ambulance increase is based on FY 2008 projected actuals and an adopted mileage rate increase from $2 to a new rate of $11. (Last increase in 2006) In FY 2009, a new fee of $850 for the Specialty Care Transport will be implemented.

- Development Services fee increase for subdivision and BPI (Buildings, Permits & Inspections) fees is projected to generate $677,476. (Last increase in 2007)

On July 25, the El Paso Central Appraisal District released the 2008 Certified Valuation for properties within El Paso, Texas. The certified taxable assessed valuation for properties within the City of El Paso was $28,600,174,932. New construction in the amount of $873,905,578 for 2008 is included in the amount. New construction increased 11.05% over 2007. The Certified Valuation value increased approximately 10.67% from last year's certified value of $25,842,360,340. In FY 2008, there was a decrease of 4.74% from the preliminary valuation to the certified value.

Based on the Certified Valuation the adopted budget tax rate was calculated as follows:

Maintenance and Operations	0.429
Debt Service	0.204
Adopted Tax Rate	**0.633**
Effective Tax Rate	0.637



Appropriations

FY 2009 Appropriations Summaries by All Funds and General Fund are as follows:

FY 2009 All Funds Appropriation Summary

	Adopted FY2008	*Adopted FY2009*	*% Change*
Salaries Wages & Employee Benefits	$315,243,959	$323,916,962	2.75%
Contractual Services [1]	$108,414,421	$112,654,780	3.91%
Materials and Supplies [2]	$41,071,807	$55,431,445	34.96%
Operating Expenditures [3]	$51,285,650	$53,410,780	4.14%
Non-Operating Expenditures [4]	$84,643,748	$88,380,379	4.41%
Intergovernmental Expenditures	$4,785,946	$4,825,034	0.82%
Other Uses	$39,218,619	$39,850,560	1.61%
Capital Outlay	$19,250,260	$10,889,046	-43.43%
Grand Total	**$663,914,410**	**$689,358,986**	**3.83%**

Major costs affecting FY 2009 budget:
[1]Fleet maintenance; [2]Fuel and vehicle supplies; [3]Utilities; [4]Principal payment and interest expenses

Key variances between FY 2008 and FY 2009 All Funds Budget include:

- $3.4 million in General Services for fuel and utilities price increases.
- $1.3 million in Environmental Services as a result of fuel increases, fleet maintenance, and Health related operations.
- $1.8 million in Information Technology as a result of additional capital funding given in FY08 for needed equipment & appropriating funds from the newly established Time Warner public, education and governmental (PEG) fund.
- $8.3 million in Sun Metro, for which $6 million is attributed to projected fuel price increases and proposed service expansions.
- $6.2 million reduction in capital outlay due to a one-time technology grant not received.

FY 2009 General Fund Appropriation Summary

	Adopted FY 2008	***Adopted FY 2009***	***% Change***
Salaries wages & employee benefits	$223,537,294	$242,017,996	8.27%
Contractual Services [1]	$26,568,811	$29,856,070	12.37%
Materials and Supplies [2]	$11,753,447	$15,052,565	28.07%
Operating Expenditures [3]	$21,994,617	$25,596,547	16.38%
Non-Operating Expenditures	$1,590,410	$1,678,416	5.53%
Intergovernmental Expenditures	$806,684	$1,403,149	73.94%
Other Uses [4]	$5,409,527	$0	-100.00%
Capital Outlay	$0	$221,550	100.00%
Grand Total	**$291,660,790**	**$315,826,293**	**8.29%**

Major costs affecting FY 2009 budget:
[1]Contract agreements; [2]Fuel; [3]Utilities; [4]Previous funding for City County Health and Environmental District

Key variances between FY 2008 and FY 2009 General Fund Budget include:

- $9,951,556 for Police and Fire staffing increases, Collective Bargaining contract increases, and other operating expenses including prisoner custody and fuel.
- Full year impact of the new City Health Department.
- $580,000 in Tax Office, mainly due to the City's increased contribution to the Central Appraisal District's budget.
- Impact on other departments due to transition of City-County Health and Environmental District to a City Department.

- Parks and Recreation User Fee transferred to the General Fund along with $880,853 in growth.
- Escalating fuel prices and the increased cost of utilities.

StormWater Functions Transfer

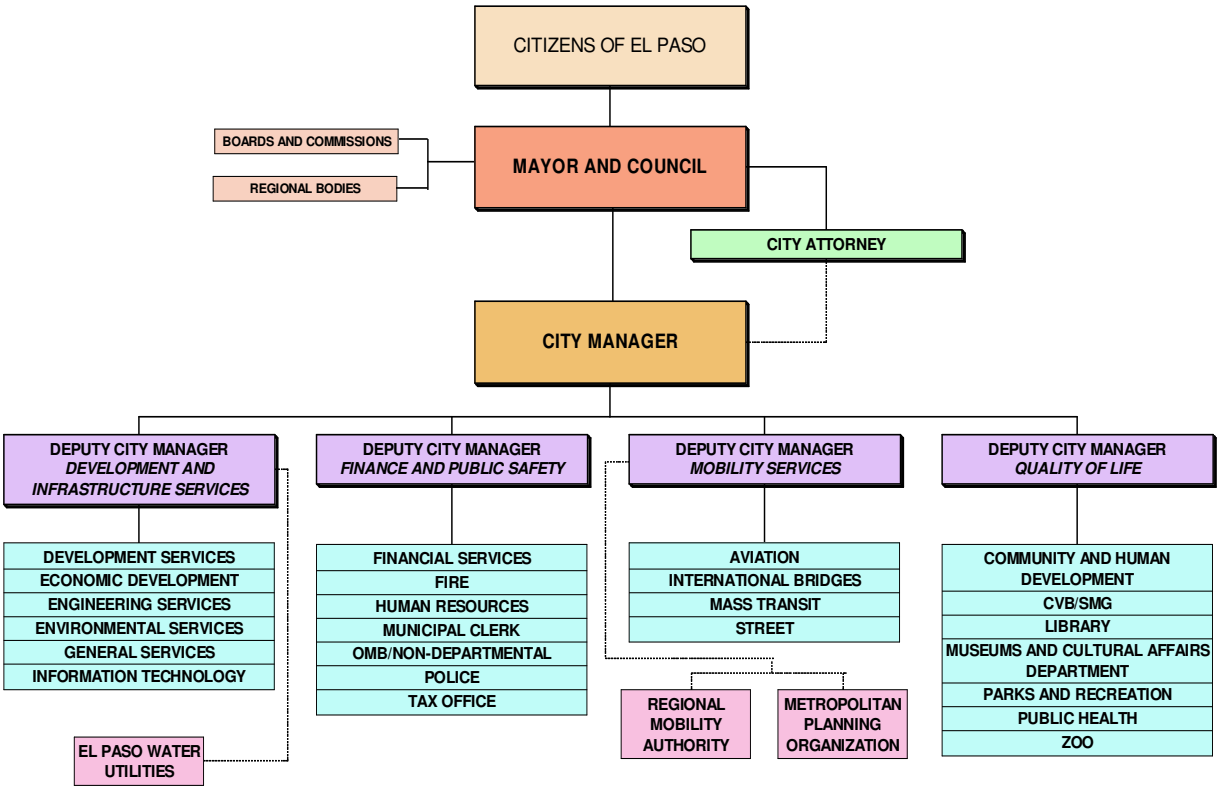
Prior to the transition of the stormwater functions to the El Paso Water Utilities, these activities were conducted across various City departments at a total approximate annual budget of $2,036,660 for direct O&M, and $4,329,000 of capital equipment. Other savings include landfill fees and fuel and maintenance costs resulting from the transfer of equipment to the Storm Water Utility.

During FY08, only six months of these direct O&M costs ($1,007,687) were budgeted due to the programmed transition of these functions to the El Paso Water Utilities effective March 1, 2008. For the Adopted FY 2009 budget, this amount has been reflected as a cost savings to the affected departments.

StormWater Transfer		**6 Month**	**Full year**	**FTE's**
O&M Costs	Streets	$760,515	$1,521,030	37
	Engineering	$116,431	$254,148	4
	Environmental Svcs.	$130,741	$261,482	6
		$1,007,687	**$2,036,660**	
Capital Equipment			$4,329,000	40 pcs.
Other Costs	Fuel		$130,000	
	Maintenance		$320,000	
Total Savings			**$6,815,660**	
Landfill Fees (New Income)		$0	$500,000	

Organizational Structure

The Adopted FY 2009 O&M Budget is organized around four portfolios:



Development and Infrastructure Services

Priorities for this portfolio for FY 2009 include:

- Completion of an information technology strategic investment plan to maximize the opportunity for increased productivity and performance using technology
- Successful move of Historic Preservation Officer from Museum and Cultural Affairs to Development Services.
- Renewed organizational focus on energy conservation and alternatives for city vehicle requirements
- Finalizing outstanding land use reforms and developing the scope for the next major update to the City's comprehensive plan
- Continued focus on completing a very aggressive capital improvement program, including recent reprogramming for parks and streets, final storm repair projects, and the advanced planning for a possible FY 2010 general obligation bond election
- Fully implementing an environmental sustainability initiative within the Environmental Services Department
- Continued expansion of recycling efforts

- An aggressive effort to improve the overall cleanliness and aesthetics of the community, including enhanced code enforcement, expanded cleaning and more proactive outreach and education
- Continued focus on the City's economic development and redevelopment agenda

Finance & Public Safety

Police and Fire account for $9,951,556 (Difference Adopted FY08/09 of the $24.0 million increase in the General Fund due in large part to staffing costs. The Fire Department is projected to be near full staffing on September 1st with 870 of its 878 authorized positions filled. The Police Department, likewise, will begin the fiscal year with 1,131 filled sworn positions, an increase of 31 from a year ago. This, along with compensation adjustments associated with the Collective Bargaining contract obligations accounts for the $8,441,291 increase in personal services in the FY 2009 budget for these two departments. Collectively these two agencies represent $183,763,765 or 58.19% of the FY 2009 General Fund Budget.

Priorities for FY 2009 for Police and Fire include:

- Strategies for recruitment and retention to ensure a stable work force
- Creative strategies to control overtime costs and opportunities to create operational efficiencies
- Completion of the Fire Department's Strategic Plan and implementation of appropriate recommendations
- Consideration of areas for collaboration with regional law enforcement agencies

The Municipal Court adopted budget includes the elimination of two temporary courts that had been funded for the previous two years and a commitment by the five municipal court judges to expand their court dockets and reorganize the courts to better manage and control case backlog going forward.

Mobility Services

The primary focus of the newly organized mobility services portfolio is to assure maximum coordination among the various transportation modalities within the City. Priorities for aviation for FY 2009 include: completion of all major capital projects scheduled for FY 2009, coordination with Economic Development and other stakeholders to advance major projects such as the industrial park complex and resort hotel/spa project, critical attention to the impact of air flight reductions on El Paso and strategies to maintain air and non-air revenues in light of reductions in air service around the nation.

Sun Metro remains a top priority for FY 2009, with the introduction of the next 40 new fixed route buses to the fleet so that we can begin restoring service to those areas where demand is exceeding present capacity; proposed introduction of the new Sun Metro Area Rapid Transit (SMART) express service and downtown circulator system, and advancing major capital projects into the construction phase this next year. Fuel costs for public transit

will triple in FY 2009 with the expiration of our present fuel contract in December. To sustain current service and introduce the proposed service enhancements, a rate increase was required.

The International Bridges Department, previously a function of the Street Department, has been organized as a stand-alone agency in FY 2009 to allow for greater focus on capital projects and operations, as well as economic development opportunities, and greater binational planning and coordination.

In FY 2009, the focus of the Street Department will be on infrastructure maintenance and prioritizing the capital improvement plan for the next major bond initiative. The FY 2009 budget for the Streets Department is flat and reflects the complete elimination of all funding for stormwater management, including a reduction of 37 authorized positions.

Quality of Life Services

The Quality of Life portfolio will focus on:

- Completing outstanding Quality of Life bond projects and developing operations plans for FY 2010. This includes the Zoo Expansion Project, Westside Soccer Complex, and other parks improvements from the recently approved C.O. bond reprogramming.
- Full implementation of the City's Public Art Program.
- Maintaining current service levels for Parks & Recreation, Libraries and Museums and Cultural Affairs.
- Ensuring the stability and successful implementation of the new Public Health Department.
- Fully implementing the second phase of the Neighborhood Improvement Capital Projects Program.

Compensation Adjustments

The Adopted FY 2009 Budget includes a 2% annual competency/step increase for all employees; a 1.5% merit increase for the top 15% of the work force based on an overall 'exceeds standards' review; and 2% market adjustment for the General Services (GS) employees group effective January 4, 2009.

Conclusion

Reflecting back on the accomplishments for the City of El Paso we are proud to say that it was a very productive and successful year. The milestones achieved for this organization and community follow the strategic policies that have been set by the City Council and serve as the vision for the future of El Paso. Some of the important milestones in FY 2008 include:

- Completion of several major land use reforms such as the adoption of a new zoning ordinance, a new subdivision code, an alternative smart code, and finalizing an annexation study and impact fee analysis that will be reviewed during the summer

- Completion of $324 million of capital investments, including approximately $135 million Quality of Life Projects and $ 60.9 million storm-related capital repairs

- Opening of several major new and renovated facilities, including the Pavo Real Indoor Pool, Ysleta Branch Library, and West Side Sports Complex.

- Successful hiring of several critical leadership positions so we will approach the new fiscal year with a great management team in place to lead the organization

- Successful transfer of the stormwater function to the Public Service Board

- Successful integration of the public health function from the recently dissolved Health and Environmental District, with virtually no disruption of service

- Accreditation of the City's Police Department and re-establishment of our #2 Safest City designation for 2008

- Investment of approximately $16.2 million into the City's street infrastructure, which is in addition to the 6.8 million reprogrammed in late FY2007

- Over $100 million in investment or planned construction in downtown El Paso.

- An increase of $525,000,000 in Gross Metropolitan Product (market value of goods and services produced), an indicator of increased investment.

- A decline in the unemployment rate from 5.6% to 5%, an increase in the county median wage from $10.57 an hour to $11.50 per hour, and at least 500 new jobs in our area.

As we begin FY 2009 we can boast that we have made major strides towards building a solid foundation for the future. First, we have a comprehensive capital improvement plan, which has resulted in Council approved debt authorization of $392 million since 2000. Next, we have formally adopted plans for parks, recreation and open space preservation; plans for public safety facility requirements, and a recently completed public facilities condition assessment. Furthermore, we have a formal capital assets program in place today that monitors all city real estate and leases. Finally, we have established dedicated revenue sources along with comprehensive business plans for each of these major operations: environmental services and stormwater management, public transit, and aviation and international bridges.

Additionally, we have adopted formal financial policies governing how we conduct business that have strengthened the City's overall credit worthiness and financial standing. We have resolved the unfunded pension liabilities that potentially threatened our bond rating.

The point here is that the City of El Paso has come a long way in the past decade. We, along with the community, should be proud of these accomplishments and the leaders, present and past, which helped bring us to this standing. There is no reason to expect that El Paso should not be ranked among the 'top 10 best managed cities' going forward.

Sincerely,

Joyce Wilson,
City Manager

THE CITY OF EL PASO
TEXAS

Strategic Budget Plan Summary for the City of El Paso, Texas

The City's Strategic Plan sets the blueprint for the annual operating budget as a means of setting the priorities and goals of the City on a long-term basis and the planning of required budget resources in the short. Through the budget process, components of the City's strategic plan are put into place. This is a practice commonly referred to as "budgeting for results".

Budgeting for specific results as outlined in the City's strategic plan provides two benefits to City stakeholders: a more focused resource allocation process and an opportunity to identify greater service and program efficiencies. The primary benefit of budgeting for results is a focused resource allocation towards City-mandated programs. This in turn provides a platform for City administration and political leadership to review the outcomes of the City budget to determine if such desired results are being accomplished.

In addition, this practice allows for administrative empowerment of department heads to manage budget resources and accomplishing goals, and reducing bureaucracy. Departmental accountability for results is more easily identifiable because programs and services are financed for the purpose of accomplishing an expected and measurable outcome as determined by the City Manager and appropriate Deputy City Manager. The process provides management with the data necessary to determine how well and efficiently functions are being performed.

A second significant benefit of budgeting for outcomes is an opportunity to seek efficiencies in various services and programs within the organization that may not have the same pre-determined outcome identified in the City strategic plan. This is of growing importance for the City of El Paso given its broad strategic initiatives and its limited capacity to enhance the City's revenue base. Programs and services of a lower priority in the City's long term plan are those most likely to be reviewed for efficiencies during the resource allocation step of the budget process.

During FY2006, and every succeeding year, Mayor and Council working with the City Manager develop the City's strategic plan to provide direction for staff and to provide transparency for the public, thereby increasing public awareness of the City's course and resulting actions. Mayor and Council determined those issues critical to the City's development and with staff's assistance developed corresponding objectives and steps to accomplish the plan.

Therefore, the development of the City's budget for fiscal year 2009 budget was predicated upon the following six Council strategic policies:

- **To facilitate citizens' involvement in local government.**
- **To become the most livable U.S. city and be recognized as an international city**
- **To become a high-performance customer-focused organization**
- **To help businesses create quality jobs in El Paso and revitalize**

targeted areas of town, thereby adding to the tax base and fostering a healthy economy

- **To ensure long-term financial stability and sustainability of the City Government**
- **To establish a comprehensive transportation system**

To facilitate citizens' involvement in local government.

As many local governments now recognize the importance of involving citizens in major decisions such as bond initiatives, prioritizing allocations and services, and similar government initiatives, the City Council established the facilitating of citizen involvement as one of the strategic goals for the city. The City's conversion to a City-Manager form of government further enhanced the entity's communication with citizens as to accomplishments, future projects, etc, as it centralized all public awareness efforts. The City has also improved the public awareness of what services the city provides and associated costs. For example, the adopted transit system user-fee increases for FY2009 were better accepted by the ridership because of the many community meetings and media exposure provided.

Some of the specific accomplishments and areas of continual improvement include:

- Enhancing quality of neighborhood associations' involvement, including increasing numbers of said organizations.
- Establishment and successful graduation of a citizen leadership academy that enhances public awareness and allows participants to be information conduits.
- Promote youth participation in city's future.

To become the most livable U.S. city and be recognized as an international city

In the early part of this decade, El Paso faced many of the same issues that municipalities nationwide were encountering such as static downtown development, slow to moderate valuation growth, increasing population and service needs, outward geographic expansion, and outdated zoning regulations. Therefore, in 2006 as part of the City's strategic plan City Council adopted as a strategic policy, "To become the most livable city in the United States and be recognized as an international city". In order to accomplish this policy the budgets for the past few years, including the FY2009 budget will fund required outside studies that identify the best methods to grow the city, including smart growth, studies addressing infill issues, review of subdivision and development codes. Studies will also determine strengths and areas of improvement relating to business attraction including enhancing the cultural and historical appeal of El Paso. Funding for quality of life programs (i.e. museums, libraries and parks) that make the city more attractive to prospective businesses and individuals has also increased for FY2009. The budget includes full year funding for the History Museum, the expanded downtown library and the growth of the Parks department. The importance of public safety cannot be overlooked in the City's policy of livability. In the FY2009 budget, costs

required by the new fire collective bargaining contract, are also included.

Some of the specific accomplishments and areas of continual improvement include:

- Identified the top ten-livability factors most relevant to El Paso and establish benchmarks and comparisons in order to develop target opportunities.
- Re-write of subdivision and zoning ordinances incorporating smart-growth principles and open-space master plan.
- Adoption of "green", energy and environmental, programs for city facilities.
- Emphasize preservation of historical areas and buildings.
- Enhance museum and library systems.
- Development of department-specific master plans

Become high-performance customer-focused organization

This policy focuses on the need for the city to reach and maintain an optimum level of customer service while simultaneously creating efficiencies. In fiscally difficult times, producing both a higher level and quality of services with the same or fewer resources is imperative. In order to achieve such goals all employees must be clear on the mission, goals and objectives of their department and corresponding divisions. Additionally to become a High-Performing Organization (HPO), an organization must also be more flexible by empowering staff and improving channels of communication with all stakeholders. To that objective, the City conducted numerous customer-service trainings for staff and contracted with UTEP, the local university to provide HPO specific training for executive and supervisory staff. More importantly, in order to convey the importance of this policy to all employees, the City developed a Customer Service Mission Statement, "Dedicated to outstanding customer service for a better community".

For FY2009 the program to provide specific HPO training will continue along with user-staff training on the budget process, mid-level supervisory training and fiscal operations training. These efforts are geared toward providing service staff that has city-wide knowledge, not limited to their function or division. The results should be well-rounded employees that can deal with the citizenry in a professional, efficient and competent manner, helping them become City of El Paso ambassadors.
Some of the specific accomplishments and areas of continual improvement include:

- Department Head training in use of leading management models
- Development of customer service mission statement
- Incorporating customer service delivery in employee orientation and recruitment
- Implementing an automated system to address citizens' calls

To help businesses create quality jobs in El Paso and revitalize targeted areas of town, thereby adding to the tax base and fostering a healthy economy

During the annual strategic planning sessions it was recognized that the City should facilitate economic development, thereby improving the economic welfare of its citizens. With a focus on creating higher quality jobs, targeted revitalization and public/private collaborations, the community will be working to meet this City-mandated strategic policy. In the FY2009 Budget, the city has appropriated funding to contract with the El Paso Hispanic Chamber of Commerce to counsel 100 small businesses each year. In addition, funding was appropriated with the El Paso Regional Economic Development Corporation, or REDCo, to assist with targeted business attraction and relocation efforts.

As a catalyst for revitalization and to further the strategic policy, City Council in 2006 supported the creation of a Tax Increment Reinvestment Zone (TIRZ) at the heart of the city in Downtown El Paso. Since then, unparalleled investments have been made in Downtown. Starting with the Plaza Theatre, the jewel of the southwest which was once a modern film house before closing its doors in the 1970s, downtown revitalization efforts have grown to include the renovation of the Mills Plaza and the Plaza Hotel, both prominent buildings in El Paso's cityscape.

The City will continue to strive to the reach this policy. Specific accomplishments and areas of continual improvement include:

- Help existing businesses keep and or expand their operations.
- Programmatically address local barriers to growth.
- Prepare incentives for new investment and job creation
- Assist local developers and real estate professionals attract varied and quality retail to El Paso
- Promote and support entrepreneurship in El Paso
- Identify and package incentives for redevelopment corridors.
- Establish a local point of contact for maquiladora operations.
- Completed phase 1 of the retirement study, a plan in attracting retirees to the area.
- Continual support for the development of a master plan for the Medical Center of the Americas an integrated campus of medical facilities adjacent to the new and expanding medical university.

Ensure long-term financial stability and sustainability

Ensuring the long-term sustainability of City finances is a key strategic policy for City management. City Council adopted revised financial policies, which in part, require the balancing of adopted appropriations with anticipated revenues and no longer permitted the use of the general operating fund reserves in order to balance the budget. General Fund reserves may only be utilized for one-time and/or emergency type capital procurements that would otherwise need debt financing.
In fiscal year 2009, the Maintenance and Operating budget is funded with current revenues, with special attention given to concerns about the residential property tax burden and the cost of needed services. Sustainability of the City's general fund is

always the most critical issue that can constrain long-term financial goals and directly impact the City's ability to carry out its strategic initiatives. As in the previous two fiscal years, the FY2009 budget includes a decrease in the overall property tax rate. Since most operating costs of the City are anticipated to increase in future budgets, balancing without the use of reserves or property tax increases will be a difficult task. However, continued effective budget planning in the short and long term will benefit the City's financial sustainability.

Some of the specific accomplishments and areas of continual improvement include:

- to build all funds' reserve balances
- mid-year review of expenditures based on year-end projections
- review of performance measures that measure efficiency/quality and not just outputs
- prepare the 2009 and all future general fund budgets without the use of fund balance
- create a fiscal environment that is less dependent on the issuance of debt
- maintain the City's excellent bond ratings
- Review of funds such as pension, insurance, etc
- Financial system will be upgraded during FY2009

Establish a comprehensive transportation system

The transportation system might presently be the most critical strategic policy being addressed by the City Council and the City Manager. The policy addresses some of the major issues faced by the city such as one principal interstate highway that serves both residents and the large number of through traffic due to El Paso's location between east and west coasts, a transit system that over the last few years has performed unsatisfactorily, street damage that still exists from storm damage of 2006 and the related need to better track and inventory street infra-structure.

During FY2008 the City transferred the responsibility for drainage projects to the local water utility and designated the International Bridges as a unique department, relieving the Street Department of that oversight. The perceived benefits are that the Street Department can now focus on infrastructure while the International Bridges and corresponding traffic shall garner the required attention as a stand-alone department.

For FY2009 the Transit department's, Sun Metro budget includes a fee increase required by the increase in fuel prices and as importantly to build a reserve to pay for capital projects that will be required to bring this transportation plan to fruition. The plan is to build rapid transit direct lines and to build more transit terminals that should make routing and scheduling more efficient. The importance of the transit system is highlighted by 2000 census data that shows approximately eleven percent of owned or rental dwellings do not own an automobile.

The new golf course at the airport opened in May and should enhance the City's standing as a prospective business location. Increased runway size and

similar projects shall also improve the City's standing as an air cargo hub.

Some of the specific accomplishments and areas of continual improvement include:

- Mitigating traffic congestion through traffic signal connection, create traffic guidelines, identify areas of congestion, add bike lanes, encourage citizen involvement in project selection and increase public awareness of transit system
- Enhance the Street network through prioritizing of repairs and new projects and extending pavement life
- Review possible new points of entry or expansion of existing ones. This includes the possibility of providing international bus service
- Complete existing projects and create a plan to prioritize projects and coordinate with other connecting or related projects
- Define major improvements at the Airport including upgrade of terminal services and air cargo facilities leased by private shipping firms
- Continue plan of incorporating resort hotel with new golf course and to build new industrial park area at Airport

The City Manager and staff will continue to explore ways to further streamline our operations and costs and improve overall performance and level of service provided to the citizens of El Paso. Through effective strategic planning and budgeting for results the City will make great strides toward its strategic initiatives.

The strategic policies should provide the path that enables the City of El Paso to enhance the quality and productivity of its staff, services and support, therefore providing more efficient service to its citizens. These efficiencies will allow the City of El Paso flexibility to review and update the strategic plan regularly to maintain focus on the direction the City wishes to follow, while effectively spending its fiscal resources to attain the Mayor and Council's ultimate goal of achieving world-class city status.

OFFICE OF MANAGEMENT AND BUDGET STAFF

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OMB DIRECTOR

IRENE R. HERNANDEZ
SENIOR STRATEGIC BUDGET ADVISOR

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BUDGET ACCT & LEDGER SPECIALIST

ROMELIA ROCHA
ADMINISTRATIVE ASSISTANT

ANNA RIVAS
GRADUATE INTERN

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of El Paso

Texas

For the Fiscal Year Beginning

September 1, 2007

President

Executive Director

List of Helpful Contact Numbers:

OFFICE OF THE MAYOR, John Cook - (915) 541-4145 - Fax: 541-4501

OFFICE OF THE CITY MANAGER, Joyce Wilson – (915) 541-4844 - Fax: 541-4866

CITY OF EL PASO – City Hall, General Information: (915) 541-4000
WEBSITE: www.elpasotexas.gov

CITY COUNCIL
ANN MORGAN LILLY, Representative District 1 .....(915) 541-4151
SUSIE BYRD, Representative District 2.....(915) 541-4416
EMMA ACOSTA, Representative District 3 .....(915) 541-4515
MELINA CASTRO, Representative District 4 .....(915) 541-4140
RACHEL QUINTANA, Representative District 5 .....(915) 541-4701
EDDIE HOLGUIN JR., Representative District 6.....(915) 541-4182
STEVE ORTEGA, Representative District 7 .....(915) 541-4108
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FINANCE & PUBLIC SAFETY - (915) 541-4252 - Fax: 541-4576
WILLIAM F. STUDER, JR..... Deputy City Manager

OFFICE OF MANAGEMENT AND BUDGET - (915) 541-4777 - Fax: 541-4760
DAVID R. ALMONTE .....Director

TAX ASSESSOR-COLLECTOR - (915) 541-4054 - Fax: 541-4116

COMMUNITY & HUMAN DEVELOPMENT – (915) 541-4643

DEPARTMENT OF PUBLIC HEALTH - (915) 771-5702
211 Texas Hotline – "Connecting People to Services" – Dial: 211

ECONOMIC DEVELOPMENT – (915) 541-4872

ENVIRONMENTAL SERVICES – Recycling & Garbage Collection: 621-6700

MASS TRANSIT – Bus Information: (915) 533-3333, Administration: 533-1220

NON-EMERGENCY – El Paso
FIRE & AMBULANCE… ..... (915) 832-4432
POLICE & SHERIFF ..... (915) 832-4400

PARKS & RECREATION – Operations: (915) 541-4334, Administration: 541-4331

PUBLIC LIBRARY – Main Library: (915) 543-5433, Administration: 543-5401

STREET DEPARTMENT – (915) 621-6750, Graffiti Hotline: (915) 621-6789

ACKNOWLEDGEMENTS

DEPARTMENT OF ECONOMIC DEVELOPMENT
DEVELOPMENT SERVICES DEPARTMENT, PLANNING DIVISION
DEPARTMENT OF TAX
ERNESTO D. HERNANDEZ, LIBRARY GRAPHICS TECHNICIAN

BUDGET DOCUMENT GUIDE

The intended use of this document is four-fold, as recommended by the Government Finance Officers Association: a Policy Document, Financial Plan, Operations Guide, and Communications Device.

City Council adopted the FY2009 budget on August 19, 2008 as part of the vision for El Paso's future while considering the availability of resources and continuation of services. The seven sections of the book were developed with respect to City Council's key areas of focus as defined by their Strategic Policy Statements, which are:

- Transportation
- Economic Development
- Community Development
- Citizen Involvement
- Financial Policy
- Customer Service

Segments of the Budget Book:

Introduction: Provides an overview of the entities structure
Contains:

- City's Vision and Mission statement
- City Organizational Chart
- Important Contact Information
- Relevant Service Statistics

Community Profile: Gives an understanding of the City's past, present, and future
Contains:

- Culture, Location, and History
- Living in El Paso
- Economic Initiatives
- Demographics and Statistics
- Education and Employment Opportunities
- Taxes

Fiscal Overview: Presents process & policy along with financial & personnel comparisons among fiscal years.
Contains:

- Budget Preparation Process, Policies & Schedules
- Financial Policies
- Five-Year Adopted General Fund Comparison
- Tax Information and Debt Administration
- Position Summaries

Financial Summaries: Indicates projected revenue and expenditures, previous and current
Contains:

- Consolidated Summaries
- General Fund and All Funds Revenue
- Descriptions, Assumptions, and Trend Analysis
- All Fund and General Fund Appropriations
- Fund/Subfund Summaries
- Fund Balance Statements

Budget Detail: Focuses on numerous aspects of individual departments
Contains:

- Mission, Budget Summary, Source of Funds, Staffing
- Goals, Objectives, and Performance Measures

⇩

Example:

DEPARTMENT OF PUBLIC HEALTH

Goals, Objectives, & Performance Measures

FUNCTION: DENTAL SERVICES ← Purpose for which funds are programmed

Serves Council's Strategic Policy:
To positively affect El Paso's livability index. ← Dictates Council's vision for El Paso

Goal: ***"What"***
To provide dental health services to uninsured/underinsured children and adolescents residing in El Paso County ← Statement of direction, tying back to the function.

Objectives: ***"How"***

1.) To increase dental services to children living below poverty level by 5% from prior year level.
2.) Maintain a 95% approval rating from parents whose children receive services.
3.) Maintain a net cost/visit ratio below $35.00.
4.) Reduce No-Show rate to below 25%.

← Desired accomplishment that can be measured and achieved within a given time frame.

Performance Measures: **"Verification of Success"**	**Actual FY07**	**Estimated FY08**	**Projected FY09**
No. of children served	8,250	8,500	9,100
No. of dental procedures	59,832	64,235	68,000
% of children below poverty level who are seen in Dental Program	9.50%	8.50%	13.50%
% approval rating of parents surveyed	New	95.00%	95.00%
No. of parents surveyed	8,023	8,435	8,995
Net cost/visit	$28.80	$50.12	$32.00
No Show Rate	35%	27%	22%

← Data that quantify or qualify the results of programs, activities, and expenditures.

Capital Improvement Plan: Outlines current and future plans for structural advancements
Contains:

- Current Capital Projects by Funding Source
- Capital Improvement Plan
- Five-year/ Long Term Planning

Appendix: Provides further documentation for the understanding of the City Budget
Contains:

- Budget Resolution
- Ordinance Levying 2009 Taxes
- Glossary of Terms

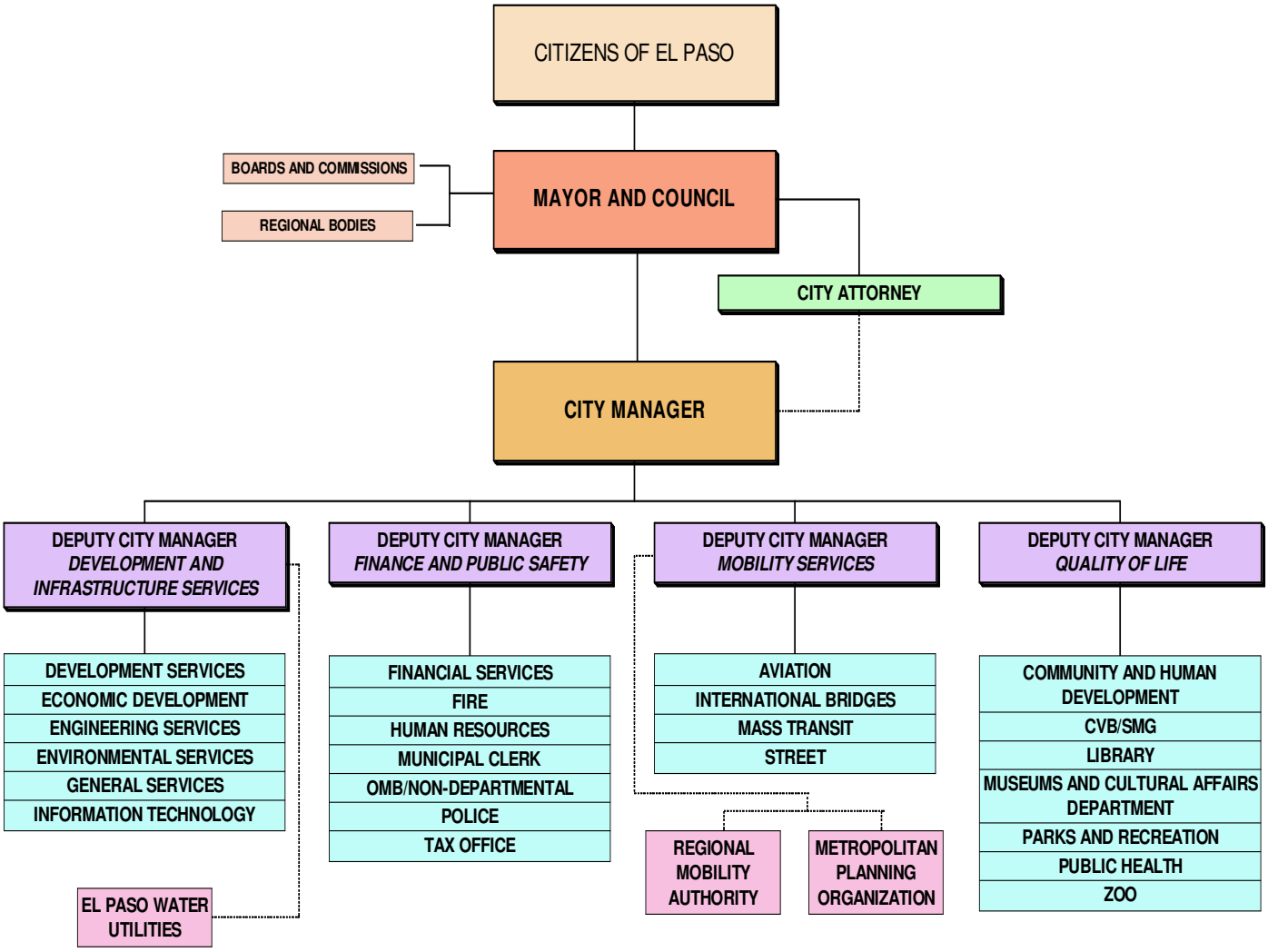
City of El Paso Vision Statement:

To establish El Paso as the premier community of the Southwest

City of El Paso Mission Statement:

To create a more vibrant, harmonious and sustainable city by building on existing strengths, exploring new opportunities, fostering regional partnerships and responding to change

CITY OF EL PASO ORGANIZATIONAL CHART FISCAL YEAR 2009



DEPUTY CITY MANAGERS & DEPARTMENT DIRECTORS

Patricia D. Adauto, Deputy City Manager
Development & Infrastructure Services

William F. Studer, Jr., Deputy City Manager
Finance & Public Safety

Jane Shang, Deputy City Manager
Mobility Services

Deborah G. Hamlyn, Deputy City Manager
Quality of Life Services

Carmen Arrieta-Candelaria
Chief Financial Officer

Charlie R. McNabb
City Attorney

William Lilly
Community & Human Development

Bill Blaziek
Convention & Visitors Bureau

Vacant
Museums & Cultural Affairs Department

Victor Q. Torres
Development Services

Kathryn B. Dodson
Economic Development

Roberto Rivera
El Paso Fire Department

Patrick Abeln
El Paso International Airport

Gregory K. Allen
El Paso Police Department

Carol Brey-Casiano
El Paso Public Library System

R. Alan Shubert
Engineering

Ellen A. Smyth
Environmental Services

Vacant
General Services

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Health District

Linda Ball Thomas
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Gerald Gordier
Information Technology

Said Larbi-Cherif
International Bridges

Richarda Duffy-Momsen
Municipal Clerk

David R. Almonte
Office of Management and Budget

Nanette Smejkal
Parks and Recreation

Daryl Cole
Street

Tim Omick
Sun Metro-Mass Transit

Juan Sandoval
Tax

Steve Marshall
Zoo

BOARDS AND COMMITTEES

Airport Board
Art Museum Advisory Board
Camino Real Regional Mobility Authority
Central Appraisal District Board of Directors
Citizens Advisory Committee for the Board of the Mass Transit Department
City Accessibility Advisory Committee
City Employees Pension Fund Board of Trustees
City of El Paso Property Finance Authority, Inc. Board of Directors
City/County Animal Shelter Advisory Committee
Committee on Border Relations
Community Development Steering Committee
Construction Board of Appeals
Cultural Affairs Advisory Board
Cultural Affairs Board-Public Art Committee
El Paso Community Mental Health/Mental Retardation Center Board of Trustees
El Paso County 911 District Board of Managers
El Paso Housing Finance Corporation
El Paso Mountain Committee
El Paso Museum of Archaeology Advisory Board
Empowerment Zone Advisory Board
Fair Housing Task Force
Fire and Police Pension Board of Trustees
Foster Grandparent Program Advisory Council
Greater El Paso Civic, Convention, and Tourism Advisory Board
History Museum Advisory Board
Industrial Development Authority
Information Technology Advisory Board
Parks and Recreation Advisory Board
PTSES Advisory Board
Public Service Board
Public Utility Regulation Board
Retired and Senior Volunteer Program Advisory Council- RSVP
Revolving Loan Fund Board
Tax Increment Reinvestment Zone Number 5
Transportation Policy Board for the El Paso Urban Transportation Study
Tree Board
Zoning Board of Adjustment

COMMISSIONS

Building and Standards Commission
City Plan Commission
Civil Service Commission
Ethics Review Commission
Historic Landmark Commission
Housing Authority Board of Commissioners
International Bridge Commission

ANNUAL SERVICE STATISTICS

DEVELOPMENT SRVCS-B.P.I.	
# of Commercial & Residential Inspections	84,696
# of New Commercial & Residential Permits Issued	3,362
# of Total Permits Issued	33,544

ENVIRONMENTAL SRVCS/SOLID WASTE	
Average Number of Households Served	158,000
Environmental Code Citations Issued	173
Tons of Recyclables Collected/Year	33,000
Tons of Waste Collected Per Year	431,577

FIRE	
Average Emergency Response Time	4:17
# of Fire Responses	2,081
# of Fire Stations	35
# of Medical Responses	49,716
# of Structural Fires	410
# of Uniformed Fire Personnel	815

GENERAL SERVICES/FLEET	
# of Units in Fleet	2,200
Miles of Operation Per Year	23,000,000

HEALTH	
Average Monthly Participation in WIC	49,748
# of Animal Cruelty Investigations	3,880
# of Dental Clinic Visits	9,173
# of Food Complaint Investigations	1,187
# of Food Inspections	8,238
# of HIV Tests Administered	4,724
# of Immunizations	89,461

MCAD-CULTURAL AFFAIRS	
# of Events/Programs	77
# of Total Attendance	103,894

MCAD-MUSEUMS	
# of Educational Programs	853
# of Yearly Visitors - Total	143,848
# of Youth Attendance	39,196

PARKS AND RECREATION	
# of After School Program Sites	18
# of Municipal Golf Courses	3
# of Municipal Swimming Pools	14
# of Parks	200
# of Recreation Centers	15
# of Senior Citizen Centers	9
Total Acreage	2,855

POLICE	
Average Emergency Response Time	16:06
# of 911 Calls Dispatched	521,412
# of Index Crimes	21,336
# of Law Enforcement Personnel	1,348
# of Regional Command Centers	5

PUBLIC LIBRARY	
# of Bookmobiles	1
# of Bookmobile Stops / Weekly	16
# of Items Checked out/Year	2,922,800
# of Libraries	12
# of Items in Collection	950,472

PUBLIC TRANSIT	
# of Fixed-Route Buses	145
# of Fixed-Route Buses Required for Pull-Out	112
# of LIFT Buses	60
Miles of Fixed-Route Bus Service	6,523,543
Miles of LIFT Bus Service	1,996,873

STREET	
# of Signaled Intersections Maintained	599
Miles of Paved Roads	2,415
Sq. Yards of Resurfacing	479,549

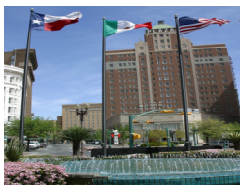
ZOO	
# of Yearly Visitors - Total	272,350

LIVING IN EL PASO

At the westernmost edge of Texas is El Paso, a city where the Wild West meets the Spicy Southwest. The City's history tells of Spanish conquistadors, ancient highways, buffalo soldiers, gunfighters, saloons and border disputes. El Paso is fused with American and Mexican traditions, distinct and unique. We welcome you to experience vibrant El Paso and the treasures it has to offer.

Population

City: 609,415
County: 736,310



Location

Southwest Texas adjoining Mexico & New Mexico

Time Zone

Mountain Standard

Land Area

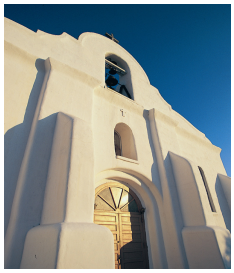
City 250.9 sq miles
County 1058 sq miles

For more information on El Paso Statistics visit http://www.elpasotexas.gov/quickfacts.asp
Source: US Census Bureau

THE CULTURE

The best of two nations and three states converge at the westernmost tip of Texas in El Paso. A warm and friendly mosaic of cultures, traditions, and ethnic groups is nestled against the rugged Franklin Mountains and along the Rio Grande. This diversity places El Paso at the forefront of communities transcending borders—a truly global culture right in our own backyard.

The City of El Paso's heritage is unlike any other with our ancestry deriving from many sources. The Spanish explorer Don Juan de Oñate and the Franciscan monks who accompanied this conquistador on his journey to settle the limits of the Spanish colonial frontier discovered the area. The settlement of the El Paso del Norte region led to further colonization, the establishment of Spanish missions, and the introduction of Christianity to the indigenous population. The Spanish influence remains alive to this day in our architecture, language, customs, and traditions.



The colonial territory of Mexico, which included El Paso, gained independence from Spain in 1821 and established itself as a military and economic power with great influence over the region. Along with the rise of Mexico came the prominence of the Mestizo culture, a cross of European and indigenous civilizations, which left its imprint on El Paso. The Mestizos have made significant and distinctive contributions to our community in art, literature, music, and cuisine while retaining many traditions of our Spanish founders.

The State of Texas, newly admitted to the union in 1845, facilitated the settlement of the west and brought Americans of all walks of life to El Paso; some just passed through while others settled and prospered. The expansion westward brought new industries to El Paso from ranching and dairy farming to the production of pima cotton and pecans. This dramatic growth brought forth people who sought new beginnings and prosperity, and helped to create our frontier spirit and cowboy heritage, adding yet another powerful influence to our varied cultural milieu.

The 20th Century has exhibited a solidification of our many cultural attributes as they have blended seamlessly to create a community that is uniquely American. Our citizens are imbued with a pioneering spirit looking to the future and all its grand possibilities yet, remembering our rich history. This unique synergy of perspectives and ideals has propelled our city to ever-greater success and prosperity. From our centuries old Spanish missions and Tex-Mex cuisine to our frontier spirit, this eclectic mix of ideas and traditions weave a cultural tapestry unique to El Paso, and has forged our outlook for a bright and exciting future as the City of the "New Old West" in the 21st Century.

THE CLIMATE

The sun shines 302 days per year in El Paso, 83 percent of daylight hours, according to the El Paso Weather Bureau. Low humidity and moderate rainfall combine to create a mild, year-round climate exclusive to the region. In addition to a long summer full of entertaining recreational and cultural events, El Pasoans enjoy the flexibility of attending many outdoor exhibitions, concerts, and sporting events well into the winter months. In fact, El Paso's short winters provide numerous recreational opportunities throughout the year.

AVERAGE SEASONAL TEMPERATURES IN EL PASO (Temperatures are in degrees Fahrenheit)

Month	Avg. Temperature	Avg. Low	Avg. High	Avg. Rainfall
January	42.8	29.4	56.1	0.44 in.
February	48.1	33.9	62.2	0.41 in.
March	55.1	40.2	69.9	0.33 in.
April	63.4	48.0	78.7	0.25 in.
May	71.8	56.5	87.1	0.37 in.
June	80.4	64.3	96.5	0.65 in.
July	82.3	68.4	96.1	1.60 in.
August	80.1	66.6	93.5	1.50 in.
September	74.4	61.6	87.1	1.30 in.
October	64.0	49.6	78.4	0.69 in.
November	52.4	38.4	66.4	0.40 in.
December	44.0	30.6	57.7	0.50 in.
YEAR	**63.3**	**49.0**	**77.5**	**8.81 in.**

Source: U.S. National Weather Services, El Paso Weather Bureau

CRIME RATE

El Paso's overall crime rate has continued to decrease in recent years despite the constant growth that the City has experienced during the same period. Significant strides in crime reduction in El Paso have been made possible by the partnership that exists between the El Paso Police Department and the community through its philosophy of Community Policing. In addition to the 16 community action groups that employ a proactive approach to preventing crime in El Paso, technological advances have improved the ability of officers to achieve the department's mission and goals. The Morgan Quitno Research Company has named El Paso the second safest city with a population exceeding 500,000 for 2007.

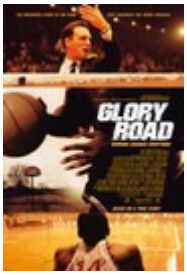
Source: City of El Paso, Police Department, September 2008.

HIGHER EDUCATION

As the second oldest academic institution in the University of Texas system, the University of Texas at El Paso (UTEP) was established in 1913. Originally known as the State School of Mines and Metallurgy, with a name change in 1949 transformed it to Texas Western College before finally coming to be known as The University of Texas at El Paso in 1967. The University of Texas at El Paso houses seven colleges, the School of Nursing and numerous research institutes. Offering 81 undergraduate, 65 master's and 16 doctoral degrees, UTEP is dedicated to serving the academic needs of the Paso del Norte region. Influenced by Bhutanese architecture, the main campus encompasses 420 acres and supports a student body of 20,154 in the 2007/2008 academic year.

A TRIBUTE TO DON HASKINS

On September 7, 2008, El Paso said farewell to one of the nation's greatest coaches, Don Haskins, who passed away at his home surrounded by family and friends. Haskins, nicknamed "The Bear" for his burly disposition, was the head coach at UTEP from 1961-1999, leading the Miners to 719 wins, including a national title (1966), 14 NCAA Tournament appearances and seven Western Athletic Conference Championships. In 2006, UTEP celebrated the 40th Anniversary of the historic basketball game played on March 19, 1966 when the Miners became the first team in history to win the NCAA championship with five African-American players in the starting lineup. By beating an all-white Kentucky squad in the title game, 72-65, the Miners contributed to a sea of change in intercollegiate athletics. Haskins said all along he wasn't trying to be a social pioneer or make any sort of statement to a racially biased country. He just thought he should recruit the best players he could find, and then play them. "I just wanted to win the game," he said. In a world that badly needed him then, and that will miss him now, Haskins left an important legacy by looking past skin color and perpetrating the best kind of equality. He let the best athlete play.



A motion picture, "Glory Road," was created based on the story of the 1966 team, and released nationwide on Jan. 13, 2006. On September 8, 2007, the 1966 team was enshrined into the Naismith Memorial Basketball Hall of Fame.

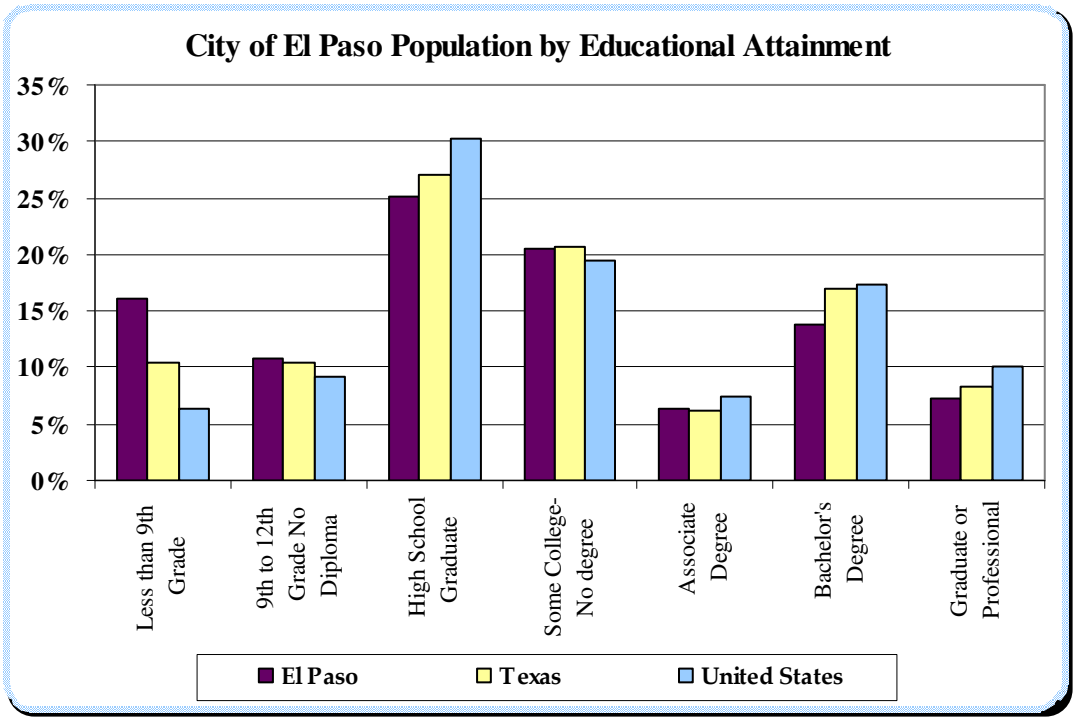
Source: UTEP Center for Institution of Evaluation and Research and Planning, 2007.

El Paso Community College is one of the largest comprehensive community colleges in the nation. The college district currently serves more than 33,929 students each semester at its five campuses and other satellite sites located throughout the County. With televised courses and distance learning technology, the college offers increased educational opportunities and accessibility to all members of the community.

Source: El Paso Community College www.epcc.edu, 2008.

Founded in 1888, New Mexico State University (NMSU), located in nearby Las Cruces, New Mexico, provides additional opportunities in higher education for area residents. NMSU offers a full spectrum of Bachelors and Masters Degree programs as well as 22 doctoral programs. The University has been nationally recognized as an "Extensive - Doctoral/Research University" by the Carnegie Foundation, the organization's top designation. NMSU is also regarded as one of the top universities for minority students. NMSU offers in-state tuition to residents of several Texas border counties including El Paso County.

Additionally, the University of Phoenix, Webster University, Park University at Fort Bliss, Texas, and other sites in the region offer more than 30 technical and career training facilities.



Source: U.S. Census Bureau, American Community Survey, 2007.

TOURIST ATTRACTIONS AND POINTS OF LOCAL INTEREST

Amigo Airshow	Held at Biggs Army Airfield in the fall, this air show is recognized as one of the nation's best. Military and civilian aircraft, static displays, entertainment, and performances by world-renowned flying teams make the Amigo Airshow a highly anticipated event each year. For more information, call 915-562-6446 www.amigoairsho.org.
Chamizal National Memorial	The memorial was established in recognition of the amicable resolution of a dispute between the United States and Mexico over this section of the borderland in 1963. Included are an outdoor amphitheater, a 55-acre park, a museum, the Los Paisanos Gallery, and a 500-seat theater. Several festivals are held each year that reflect the theme of the memorial at 800 S. San Marcial St. For more information, call 915-532-7273 www.nps.gov/cham.
El Paso Museum of Art	Adjacent to the Arts Festival Plaza, the museum is home of the famous Kress Collection. In addition, the museum includes the Tom Lea Gallery, the DeWetter Gallery, and the Contemporary Gallery, featuring changing exhibits throughout the year. For more information, call 915-532-1707 www.elpasoartmuseum.org.
Hueco Tanks State Park	This area derives its name from the huge basin-shaped rocks that catch and hold rain. The park features excellent rock climbing, hiking, picnicking, and camping, as well as cave paintings that date back as far as 1500B.C. It is located twenty miles east of El Paso on Highway 62. For more information, call 915-857-1135. www.tpwd.state.tx.us/spdest/findadest/parks/hueco_tanks/.
Insights Museum	A world of interactive learning experiences where more than 80 science and technology exhibits offer fun and facts for all ages. It is located in Downtown El Paso and within walking distance of the E.P. Museum of Art. For more information, call 915-534-0000 www.insightselpaso.org.
El Paso Zoo	The El Paso Zoo is an eighteen-acre complex that is home to more than 600 animals of 175 species in a variety of natural habitat exhibits including a Reptile House, American Biome, Americas Aviary, Paraje, Birds of Prey, Forest Atrium, Asian Grasslands, Asian Endangered Walk, and an Elephant Complex. For more information, call 915-521-1850 www.elpasozoo.org/.

The Mission Trail	Follow in the footsteps of Don Juan de Oñate. Among the oldest roads in the country, the Mission Trail is rooted in history dating back more than 400 years. There are three missions to visit, including the oldest building in Texas: the Ysleta, Socorro and San Elizario Missions.
Magoffin Home State Historic Site	The Magoffin Home, built in 1875 by pioneer Joseph Magoffin, is El Paso's only historic house museum. The nineteen room, adobe home is a prime example of Territorial architecture, a style that emerged in the southwest in the mid 1800s. For more information, call 915-533-5147 www.thc.state.tx.us/hsites/hs_magoffin.aspx.
Sun Bowl	At high noon on New Year's Eve, El Paso proudly hosts the Sun Bowl. First played in 1935, this post-season classic pits two nationally acclaimed NCAA Division I football teams in a head-to-head college football competition. For more information go to www.sunbowl.org.
Tigua Indian Cultural Center	Observe the cultural traditions of the Tigua Indian Tribe at the Ysleta del Sur Pueblo. Witness ancient Tigua chants and dances on the plaza and relive more than 350 years of pueblo history at the museum. A gift shop and the Cacique Restaurant are also located on the premises just three quarters of a mile from the historic Ysleta Mission at 9430 Socorro Road. For more information, call 915-859-5287 www.ysletadelsurpueblo.
Viva El Paso	Depicting the history of the El Paso region, this colorful musical drama is performed at the stunning McKelligon Canyon Amphitheater, where a dramatic mountain cliff serves as the stage backdrop. Performances are Thursday through Saturday in June, July, and August. For more information, call 915-588-7054 http://www.viva-ep.org.
Wyler Aerial Tramway	Originally built in 1959 to carry KTSM employees to the broadcast tower at the top of the Franklin Mountains, the tram, operated by the Texas Parks Department, is a four-minute ride to the 5,632-foot Ranger Peak. Observers can scan hundreds of miles of the far west corners of Texas as well as Old and New Mexico. For more information, call 915-566-6622 www.tpwd.state.tx.us/spdest/findadest/parks/wyler_aerial_tram/.

LOCATION AND HISTORY

The City of El Paso is located at the westernmost tip of the state of Texas on the United States border with Mexico. Founded over four centuries ago as an outpost for traders and missionaries in the West, El Paso has been a dynamic city for over four hundred years. Situated south of the state line of New Mexico and on the international boundary with Mexico, El Paso wraps around the southern tip of the Franklin Mountains at the southernmost point of the Rocky Mountain chain. The international boundary between the United States and Mexico bisects the downtown areas of the City of El Paso and Ciudad Juarez, Mexico. Literally translated, El Paso means "The Pass", which is a name well suited for the lowest altitude all-weather pass through the Rocky Mountains. Of the many things that make El Paso special - its diverse economy, unique cultural blend, and mild climate make it a great place to live and work.

Since the appearance of the first Europeans in North America, El Paso has been a major crossroad for continental north-south and east-west traffic. Renowned for naming New Mexico, the most significant account of a crossing was written by Captain Antonio de Espejo. On November 11, 1583, when he and his party camped between what is now downtown El Paso and the Cordova Island Bridge. Espejo wrote in his journal about the Gorge at the Curves (La Barranca de Las Vueltas) a site that has been identified as being located at the western edge of the University of Texas at El Paso Campus. This date is most frequently cited as official evidence of an El Paso crossing, though many historians believe that Alvar Nunez Cabeza de Vaca visited El Paso in 1536.

In January of 1598 Juan de Oñate, with 83 ox-drawn wagons and carts and over 500 men, women, and children, set out on the first major colonization effort of the new world. The expedition began in a village south of Chihuahua, Mexico, and headed towards the frontier regions of New Spain, present-day West Texas and New Mexico. On April 20, after traveling for four months across a 325-mile stretch of desert, the exhausted travelers finally reached the cooling waters of the Rio Grande in the vicinity of modern day El Paso. On April 30, 1598, after ten days of resting and feasting, the Oñate expedition gathered in their finest clothing to commemorate their gratitude with a day of thanksgiving. Remarkably, this event took place twenty-two years before the Pilgrims set sail from England to land on Plymouth Rock.

In 1659, the first permanent European settlement was established, and the Mission of Guadalupe was erected. The Mission still stands in the central square of the City of Juarez, Mexico. Other historic missions located in El Paso County are, the Ysleta del Sur, Socorro, and San Elizario Missions. Both the Ysleta and Socorro Missions were founded over 300 years ago, built in 1682. These two missions are both registered in the National Register of Historic Places. The San Elizario Mission was erected in 1780 as a presidio (Spanish Fort) and was later converted to a mission.

In 1854, the United States established the first army post in the region. Since that time, Fort Bliss has continued to be a highly strategic military installation. Fort Bliss was named after Colonel William Wallace Smith Bliss who died of yellow fever in New Orleans in 1853. Bliss, and his mentor General Zachary Taylor, were heroes of the Mexican American War (1846-1848). William W. S. Bliss married General Taylor's only surviving daughter, Elizabeth. Taylor's other daughter Sara Knox Taylor had tragically died two months after her marriage to Jefferson Davis who later became President of the Confederacy during the Civil War. After the President's untimely death in 1850, Bliss served in New Orleans until his own death in 1853. In 1955, Bliss' body was excavated in New Orleans and re-interred at the Ft. Bliss National Cemetery.

THE RIO GRANDE

The Rio Grande serves as a significant part of the international boundary between the City of El Paso and Ciudad Juarez, Mexico. The Rio Grande means "big river," but today it hardly depicts the image that the name conjures up due to the many dams that have been built along it for irrigation. The river was once a sprawling three-mile wide body of water dotted with an estimated three hundred islands. The survey of the river took eight years to complete and resulted in the deaths of several surveyors. Both countries had disputed the location of the international boundary between the United States and Mexico since the end of the Mexican American War in 1848. In June 1962, President John F. Kennedy initiated talks with President Lopez Mateos of Mexico and determined that relations with Mexico would not improve until the disputed location of the international boundary was resolved. Realigning the border, relocating homes, businesses, schools, and giving up portions of railroad tracks were the larger issues confronted by diplomats during the implementation of the Chamizal Convention in 1969. Through this convention, Mexico received 437 acres of land (and all attachments) from the United States, and the border dispute was officially settled. Much of the disputed area on both sides of the border was made into parkland. The U.S. National Parks Service maintains the Chamizal Park on the U.S. side and it plays host to a variety of community events during the year including the Chamizal Film Festival and the summer concert series, Music Under the Stars.

Metz, Leon C. Border*: The U.S. Mexico Line*. Mangan Books, El Paso, TX, 1989.
Metz Leon C. *City at the Pass: An Illustrated History of El Paso*. Windsor Publications: Woodland CA, 1980.

ECONOMIC INITIATIVES

The City of El Paso continues to work towards the strategic policies established by the City Council and Mayor. The strategic policies as discussed in beginning of this book have set the direction for the City and have lead to following economic initiatives through public/private partnerships. In the following pages a brief overview will address the initiatives of today that will shape the El Paso of tomorrow.

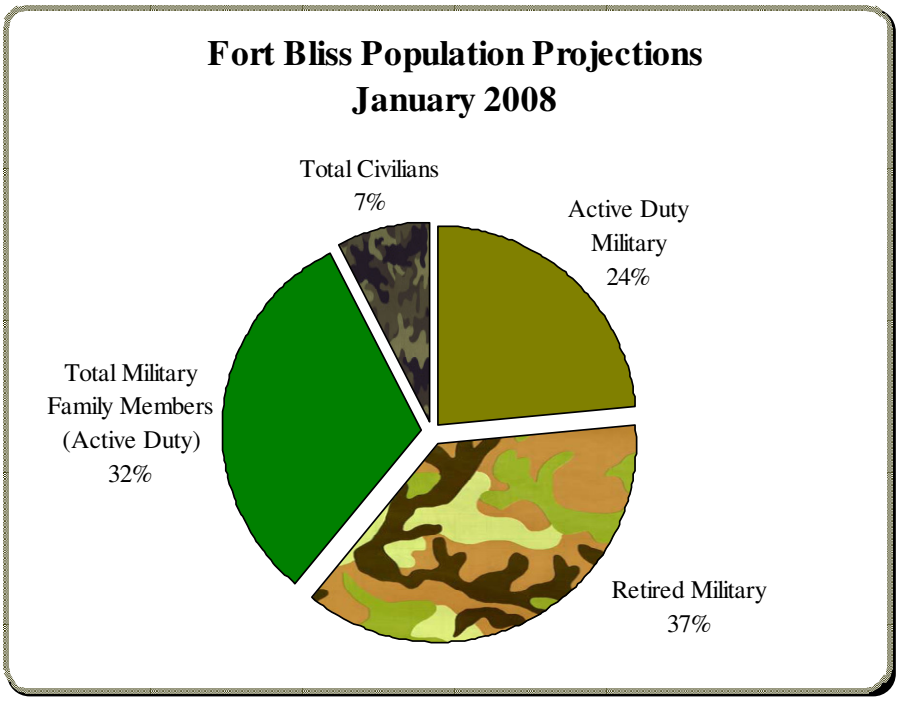
FORT BLISS EXPANSION

The City of El Paso is home to Fort Bliss, the largest Air Defense Artillery Training Center in the world. Since 1848, Fort Bliss has grown steadily alongside its host city. Located in the northeastern region of El Paso, Fort Bliss currently stretches over 1,119,700 acres into southern New Mexico. Incredibly, the base occupies an area larger than the entire state of Rhode Island.

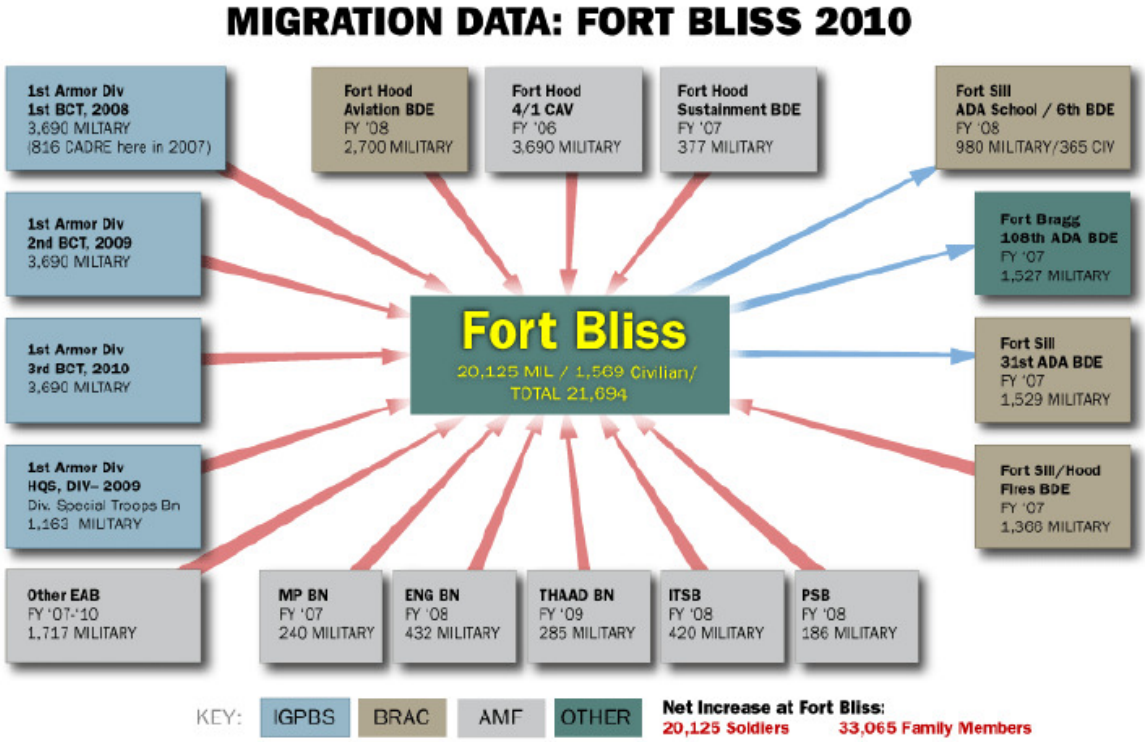
Fort Bliss hosts "Roving Sands," the world's largest Joint Tactical Air Operations exercise that utilizes Army, Marine, and multinational air defense units to create an integrated air defense network. While the primary mission of the post is air defense, it is also home to the U.S. Army Sergeants Major Academy, Joint Task Force-6, and the William Beaumont Army Medical Center. As of January 2008, Fort Bliss supports on average nearly 80,547 combined military and civilian personnel. Of the total 19,032 are active duty military personnel, 6,006 are civilian employees, and 25,534 are family members of active military.

Recently the City of El Paso and USAA sponsored a welcome home parade to honor the American Soldiers that are returning to the United States after serving our country in Iraq. The event held February of 2008 featured over 4,000 troops and honored the 31 fallen and 150 wounded soldiers of the 4th Brigade, First Cavalry division (4-1 Cav.) and the 3rd Battalion, 43rd Air Defense Artillery (3-43 ADA) of the 11th Air Defense Artillery Brigade.

The figure on the next page depicts the troop influx through 2010 as detailed by an Army growth plan announced in December and the Pentagon's 2005 Base Realignment and Closure recommendations. This influx of troops and family members is projected to push Fort Bliss' population from 24,660 in 2005 to 90,418 by the end of 2012. The figures show the investment of $171 million on a temporary village for the nearly 2,500 soldiers and investment over the next 4 years totaling approximately $4 billion.



Source: Fort Bliss Analysis & Integration, September 2008.



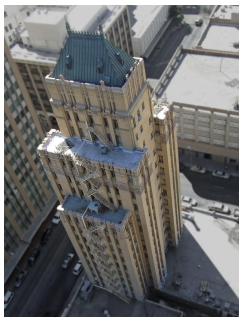
Source: El Paso Regional Economic Development Corporation, 2008.

REDEVELOPMENT AND REVITALIZATION

For years Downtown El Paso, the heart of the city, was a vibrant center of industry, commerce, and social interaction for the region. Unfortunately, for several decades the people of El Paso have watched their Downtown deteriorate with the loss of the textile industry, and other major industries. Hotels and retail closed including the historic Kress. This left its iconic storefront vacant at a prominent street corner. The downtown of today is made of vacant buildings with boarded up windows, and department stores are mixed in with pawn shops and an outdoor swap meet.

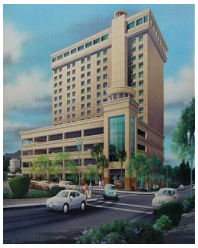
12-story Mills Building

Various levels of government have tried to boost businesses, building a County Courthouse in the 1980s, a state office building in the 1990s, the restoration and renovation of the Plaza Theatre, construction of new museums, a renovated convention center and redevelopment of Union Station. Until 2004 these attempts to spur economic development in Downtown El Paso were individually unsuccessful, but together created the perfect reason for the community's business leaders, and investors to step up to the challenge. In 2004 private investors began gathering resources to reverse downtown's decline. With the creation of the Paso del Norte Group and assistance from the City of El Paso they hired a consultant to draft a plan for overhauling downtown. In 2006 the plan was finalized and adopted along with the creation of a Tax Increment Reinvestment Zone (TIRZ) for the downtown area by El Paso's City Council. The TIRZ allows property-tax revenue in excess of 2006 amounts to be used to help finance new city infrastructure, such as streets and sidewalks.



15-story O.T. Bassett Tower

Since 2006 the creation of a Borderplex Community Trust REIT was created by approximately 216 private investors to buy and rehabilitate buildings in El Paso and Juarez to include the O.T. Bassett Tower erected in 1930, and the Chase Bank Building. However they are not the only investors in El Paso's downtown Paul Foster, chief executive officer of Western Refining Inc, an independent oil refiner and marketer based in El Paso, purchased the 98-year-old, 12 story Mills office building. He also bought the 294 room Plaza Hotel. Also, James Scherr, bought the 38-year-old 200-room International Hotel and with the assistance of city incentives it will become a new Doubletree Hotel. This level of investment has not gone unnoticed, and in July of 2008 the *Wall Street Journal* recognized El Paso's redevelopment efforts in an article by Kris Hudson title "Success Stories - A look at seven places that took different approaches to economic development and came out ahead."



Rendering of the new Doubletree Hotel

This is an exciting time for El Paso and our hope is that the momentum will continue until we have a vibrant renewed Downtown El Paso.

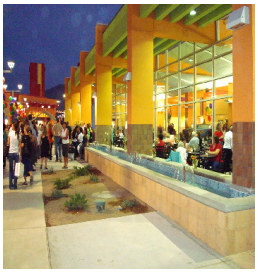
TOURISM

El Paso is a unique area rich with history. The City of El Paso, Texas and Ciudad Juarez, Mexico are closely linked both economically and culturally. From Ballet Folklorico to spicy Tex-Mex cuisine, the feeling of Mexico is always present.

At the heart of the city is the Franklin Mountains State Park, not only the largest urban state park in Texas, but also the largest park in the United States that is entirely within a city's limits. The Franklin Mountains enrich El Paso, providing a home for Wyler Aerial Tramway, hiking, and several species of plants and wildlife. A city renowned for its rock-climbing destinations, plus legendary Tex-Mex restaurants, is also the home to numerous galleries and performing arts groups.

In August of 2008, the newly renovated Plaza Theatre, the jewel of the southwest, was the host of a two week film festival. Designed as a modern film house with the flexibility of presenting stage shows, the Plaza opened in 1930 and hosted popular traveling shows and movies, becoming a fixture in the lives of theatergoers for generations to come. After more than a thirty year absence the movies returned to the Plaza. In ten days, more than 30,000 people came to the Plaza to enjoy the Wyler Mighty Wurlitzer Pipe organ, the Paul Foster Western Skies pre-show, and some of the finest films ever to light up the screen. This is a tradition that community hopes will continue.

The Butterfield Trail Golf Club is a public Texas golf course designed by world-renowned architect Tom Fazio it is highlighted by natural sand dunes, and native flora and fauna. The course is located just a long iron shot away from the El Paso International Airport and a planned 150-acre industrial park. Adjacent to a planned hotel resort site, the new golf course is like nothing El Paso has ever seen.



The Outlet Shoppes at El Paso that opened in October of 2007 is a Horizon Group property designed to accommodate 100 name brand retail stores (Nike, Banana Republic, Coach, Tommy Hilfiger and others), a food court, children's play area and other amenities within the 385,000 sq. ft. center. The $70 million center is a shopping destination for visitors from the El Paso region as well as Mexico.

El Paso	2003	2004	2005	2006	2007
Total Direct Travel Spending ($Million)	956	1,072	1,199	1,330	1,393
Visitor Spending at Hotel/Motel ($Million)	563	642	719	808	849
Industry Employment Generated by Travel Spending (Jobs)	10,730	11,690	11,770	11,980	11,810
Total Tax Receipts Generated by Travel Spending ($Million)	73.6	79.7	84.1	91.0	93.8

Source: Dean Runyan Associates, September 2008.

MEDICAL

El Paso has a fast growing population and economy, and the need for quality healthcare and research is increasing. In 1999 community leaders took the first steps to make El Paso the destination for a new medical school. In January 2006, El Paso celebrated the ribbon cutting of the Texas Tech University Health Sciences Center El Paso School of Medicine. Then Paul Foster, President and CEO of Western Refining, Inc., in August 2007 donated $50 million to the El Paso School of Medicine, to help finance faculty recruitment, salaries, and state-of-the-art equipment for innovative research. The newly named Paul L. Foster School of Medicine will create new opportunities vital for research and advances in healthcare that will profoundly affect the region. The medical school will also be the corner stone to the proposed Medical Center of the Americas, the first planned medical facilities campus for health delivery, research, education and economic development of El Paso.

In addition to the new medical school, Tenet's Sierra Providence Health Network opened a new $143.9 million acute care hospital that was built to serve the fast-growing eastside community of El Paso, Texas. Sierra Providence East Medical Center is expected to create between 500 jobs. As our community continues to grow, the need for comprehensive medical services will also increase. Together we are working to ensure that El Paso's medical needs are met today and in the future.

Source: Texas Tech University Health Science Center, August 2008.

TRANSPORTATION

El Paso's growth leads to another significant topic – transportation. The City has a major artery of commerce running right through the heart of the city. It is used by commuters, visitors and commerce as the preferred route of mobility. City Council's goal is to make the local transit system more viable and attractive as an alternate mode of transportation; thereby reducing the number of vehicles on the roads, resulting in less congestion. Together with the Texas Department of Transportation and the Metropolitan Planning Organization, the City approved the creation of Regional Mobility Authority to create a plan to ease the traffic commute and assist the large volume of trucks transporting goods from Mexico and through the Interstate 10. In July of 2008, a $1 billion highway plan was approved by City Council. With approximately $216 million from local contributions, this collaborative effort will work at meeting the comprehensive transportation needs of El Paso as a critical component of commercial trade and mitigate congestion due to the increasing growth.

In 2008 the International Airport celebrates their 80th Anniversary a milestone in the long history of aviation in El Paso. Both the Sun Metro and the International Airport play vital roles in the economic health and quality of life in the city.

Air Transportation
El Paso International Airport
2007

Annual Passenger	3.40 million
Annual Freight	81,894 tons
Aircraft Operations	103,990

Ground Transportation
Sun Metro
2007

Number of Buses	149
Annual Miles Traveled	6,397,219
Number of Routes	54
Number of Bus Stops	3,002

STORM WATER UTILITY

On July 27, 2006, El Paso saw an unprecedented amount of rainfall. El Paso's average annual rainfall is approximately 8 inches; in 2006 the City saw more than twice that amount. A federal disaster declaration for the affected flood areas throughout the County was received and FEMA offered disaster aide. To address the damage and begin the recovery effort, the City of El Paso has reprogrammed millions in capital improvement projects and reevaluated project priorities. In the FY2008 Adopted Budget, an autonomous Storm Water Management & Utility District was created with a dedicated fund source. Starting in March 2008, the Public Service Board will plan, manage and execute an estimated $40 million per year in stormwater projects to be funded with an initial user fee.

WATER AND SEWER SERVICE

The El Paso Public Service Board administers water supply and sewage. Although current water supplies obtained from a combination of the Hueco Bolson and the Rio Grande River are adequate for the anticipated growth of the City into the 21st century. In August 2007, the world's largest inland desalination plant opened. This plant represents a forward-looking strategy in water supply. The desalination facilities will increase El Paso Water Utilities' fresh water production by approximately 25% over current demand, and will include a learning center, groundwater wells, transmission pipelines, storage and pumping facilities and the disposal of concentrate, the residual that remains after the desalination process.

Source: Public Service Board, El Paso Water Utilities, 2008.

THE ECONOMY

El Paso's will continue to look beyond today and strive to plan for tomorrow. "High performance communities" or those who are achieving rapid income growth have a strong emphasis on entrepreneurs, access to equity capital and innovation and research. El Paso is focused on developing pipelines in the three areas that are stimulating rapid income growth: entrepreneurs, equity capital and innovation/research and development. Through this plan and by developing a program that the people of El Paso can support and foster, the next generation of El Paso's economy will come to fruition.

Major Economic Indicators
El Paso Metropolitan Statistical Area

	2006	2007	Proj. 2008	Proj. 2009
Total Personal Income				
(Millions of Dollars)	$17,980	$19,135	$20,309	$21,632
% Change	7.2%	6.4%	6.1%	6.5%
Retail Sales*				
(Millions of Dollars)	$7,980	$8,301	$8,668	$9,112
% Change	-0.1%	4.0%	4.4%	5.1%
Real GMP				
(Billions of 1996 Dollars)	$16.968	$17.493	$18.159	$18.922
% Change	3.1%	3.1%	3.8%	4.2%
Business Establishments	12,696	12,994	13,263	13,508
% Change	1.1%	2.3%	2.1%	1.8%
Population	736,310	747,640	758,681	770,351
% Change	2.1%	1.5%	1.5%	1.5%
Net Migration (Thousands)	4.927	0.960	0.550	1.063
Employment	357,626	365,172	373,203	382,283
% Change	2.4%	2.1%	2.2%	2.4%
Housing Starts	4,358	4,172	4,385	4,583
% Change	-15.1%	-4.3%	5.1%	4.5%
New House Prices	$123,212	$132,885	$137,984	$142,106
% Change	8.1%	7.9%	3.8%	3.0%
Northbound Int'l Bridge Crossings				
(Millions of Personal Vehicles)	15.467	14.313	14.590	14.885
% Change	-3.1%	-7.5%	1.9%	2.0%

*El Paso total unadjusted retail sales reported in millions of nominal dollars.

Source: Border Region Modeling Project. The University of Texas at El Paso.

Business Report SR06-2. Borderplex Economic Outlook: 2007-2009, October 2008.

MANUFACTURING

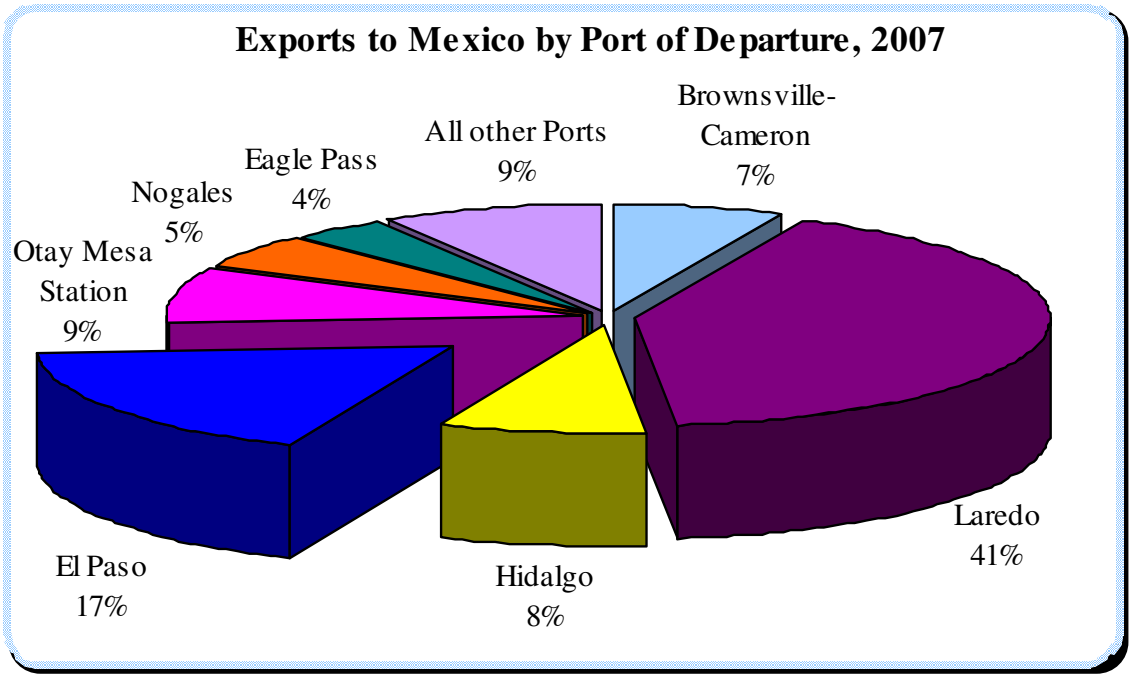
Since 1995, El Paso has experienced a 22.9% decrease in manufacturing employment. Once the capital of the denim garment industry from 1960 to 1980, El Paso now looks to other sectors and industries to take advantage of the large workforce. Though El Paso has seen a decline in manufacturing, the support industries for the maquiladoras, or twin plants, located in El Paso's sister city Ciudad Juarez, Chihuahua, Mexico, are increasing. El Paso derives significant economic benefit from the maquiladora industry in Cd. Juarez, including an estimated payroll of $249.6 million for maquila employees who live on the U.S. side of the border. In addition, the production sharing of the border economy has attracted companion industries to the area with the maquiladora industry purchasing in past years $1.6 billion worth of services in El Paso, as estimated by the Federal Reserve Bank of Dallas. The industry has generated jobs in El Paso in indirect support industries including retail sales, manufacturing support services, professional support services, and transportation, banking, and commercial and residential construction.

El Paso offers internationally competitive operating costs for a wide range of manufacturers. However, the future of manufacturing in El Paso will likely arise from the attraction of Research and Development operations in specified industry clusters. As a result, El Paso's manufacturing opportunities lay not in the cost of labor, but in the quality of education. Specifically, University of Texas at El Paso's development of a research presence in the academic arena and our public schools producing high quality graduates with core skills and competencies built on a solid foundation will change our course as a City allowing the employers to have a labor force that is ready and able to compete successfully in the new global economy.

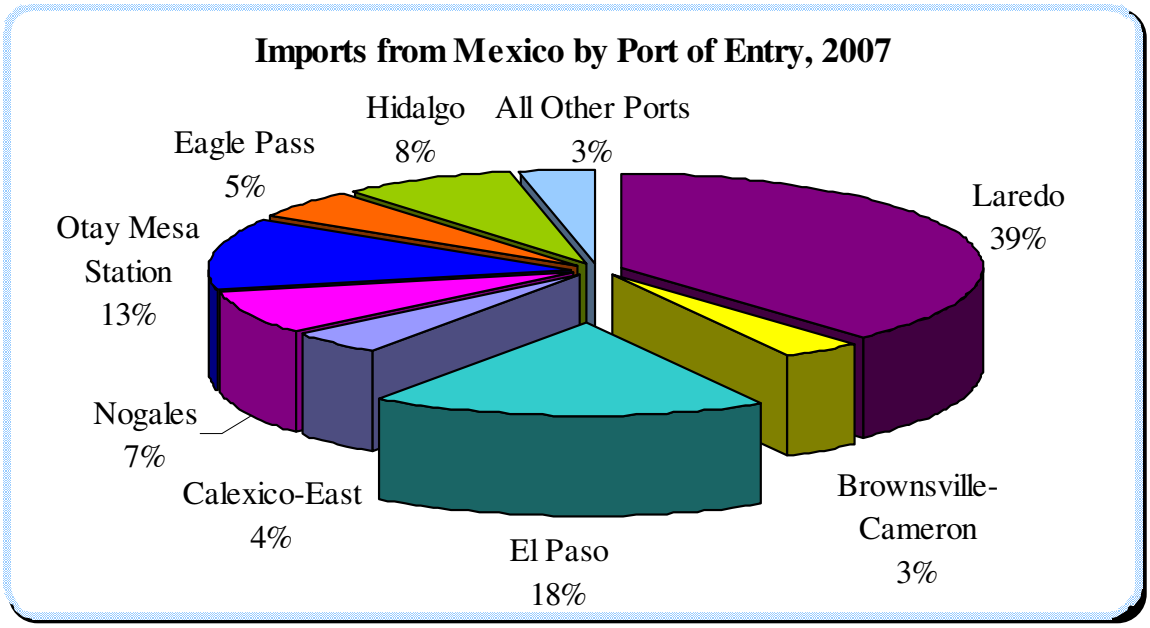
INTERNATIONAL TRADE

International sales data confirm that Mexico continues to be the largest export market for Texas products. Texas shipments to Mexico exceeded $114.2 billion in 2007. Computer and electronic products, transportation equipment, electrical equipment and appliances remain the leading Texas export sectors to customers south of the Border. Much of this traffic moves through El Paso. For 2007, the Bureau of Transportation Statistics reports that over $20.03 billion worth of exports to Mexico were shipped through port facilities in the City of El Paso, approximately 17.5 percent of all Texas exports.

Merchandise imports through El Paso are also strong. In 2007, the value of imports from Mexico through El Paso surpassed $29.1 billion. The City is the second largest importer/exporter along the U.S. southern border.



Source: Texas Centers for Border Economic and Enterprise Development, Border Trade Data, October 2008.

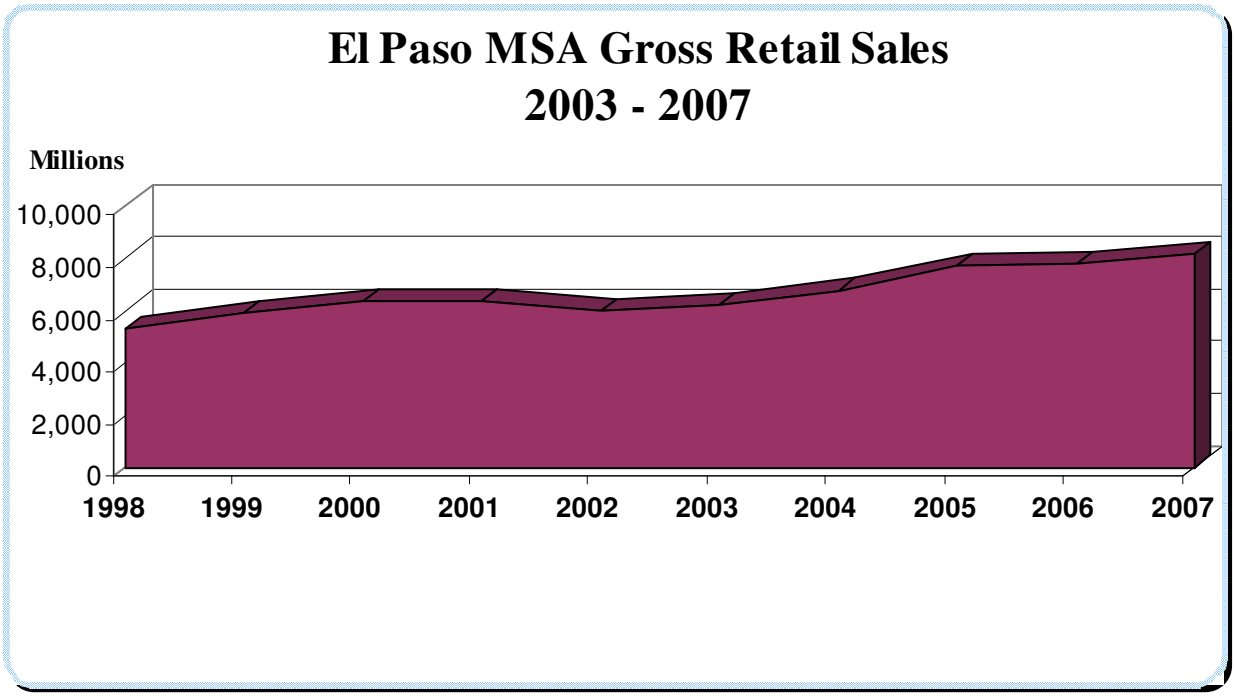


Source: Texas Centers for Border Economic and Enterprise Development, Border Trade Data, October 2008.

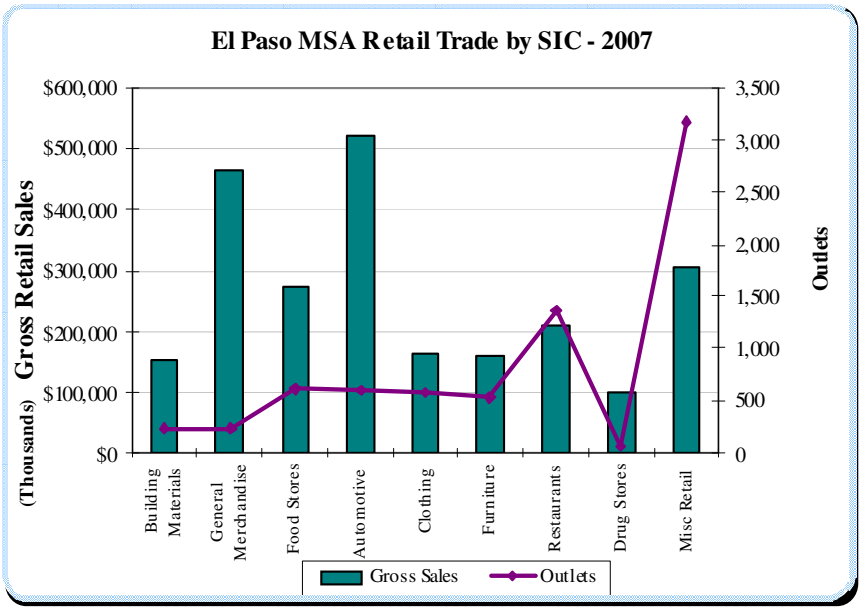
RETAIL SALES

As noted by University of Texas at El Paso (UTEP) economist Dr. Thomas Fullerton, metropolitan retail sales performance is usually "the most variable segment of a local or national economy." In general, retail sales in El Paso have grown over the past 15 years with only minor setbacks in 1995 and 1997. Following two years of above average growth, retail sales in El Paso are projected to expand at more moderate rates. According to UTEP's Borderplex Economic Outlook: 2007-2009 there are three categories that will likely experience flat or negative growth: hardware stores, miscellaneous and automobile sales. In 2007, El Paso reported over $8.1 billion in gross retail sales, approximately 5.3% percent increase than the previous year. Restaurants continue to profit from long run demographic and labor market trends. During the past five decades, the percentage of household food budget spent eating out has increased steadily. Trends in retail sales will tend to follow personal income growth over time, although the presence of over one million potential customers from Ciudad Juarez gives a boost to local retail trade.

Again, the categories in El Paso with the largest sales are manufacturing, automotive dealers and general merchandise stores.

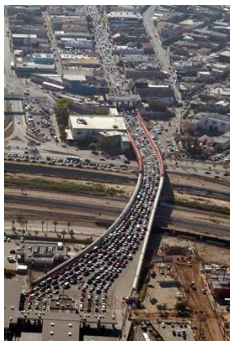


Source: Texas Comptroller of Public Accounts, October 2008.



Source: Texas Comptroller of Public Accounts, October 2008.

RETAIL IMPACT OF MEXICO



The Santa Fe Bridge border crossing in downtown Juarez-El Paso. This bridge connects Avenida Juarez to El Paso Street.

El Paso, Texas, and Juarez, Mexico are known as "sister-cities" due to their proximity and socio-economic influence upon each other. Previously, it was estimated that Mexican nationals account for up to 30 percent of El Paso's retail sales with a concentration near the international bridges in the Downtown area. However, it is now clear that the patronage of Mexican Nationals is enjoyed by merchants throughout El Paso.

In a recent study titled "Cross-Border Retailing Study" conducted by John Hadjimarcou, Ph.D., of the University of Texas at El Paso's Marketing & Management Department the 109 retailers surveyed, mainly from East and West El Paso, help to validate the fact that the Downtown area is not the sole beneficiary of border-crossing consumers into El Paso. Among the study's findings**:**

- Nearly 45% of retailers say that 50% or more of their customer-base is Mexican
- Over 50% believe that these Mexican shoppers account for at least 25% of their sales and profits
- Overall, businesses believed that they could not perform well without Mexican customers and agree that the border-crossing consumer as a segment is growing

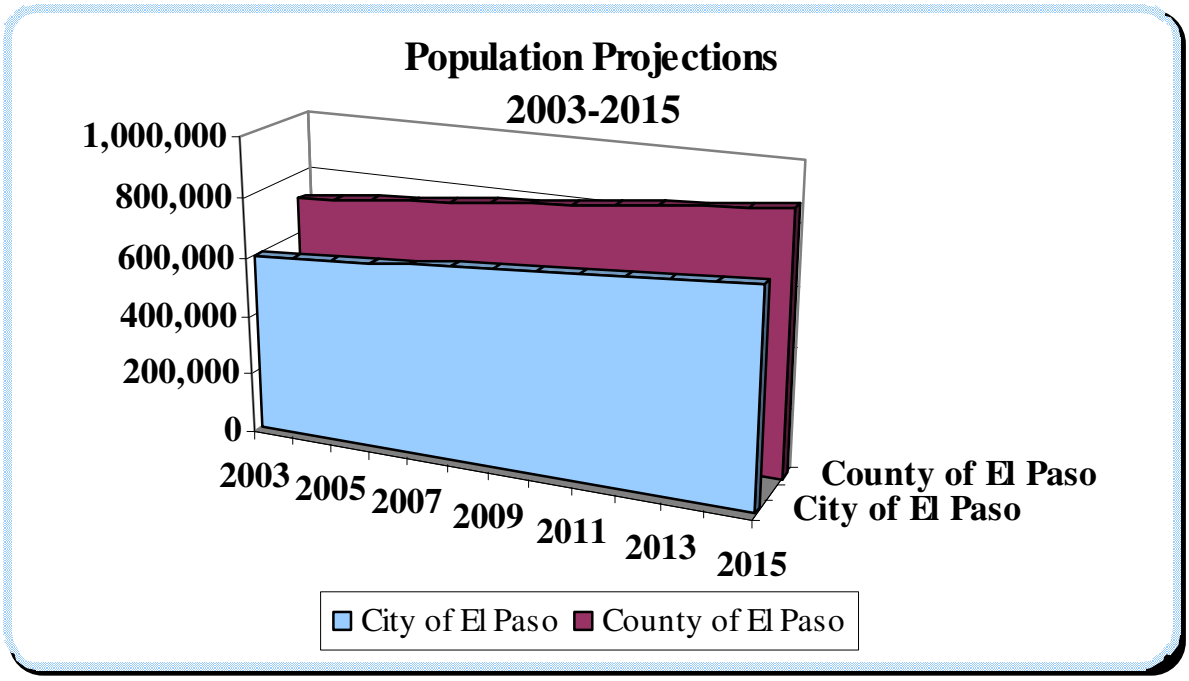
Also, it is important to note in these economically difficult times that the recent spike in oil prices has strengthened the peso compared to the dollar, effectively improving the purchasing power of Mexican nationals who visit El Paso. This should further help foster the retail impact of Mexico on El Paso businesses.

DEMOGRAPHICS

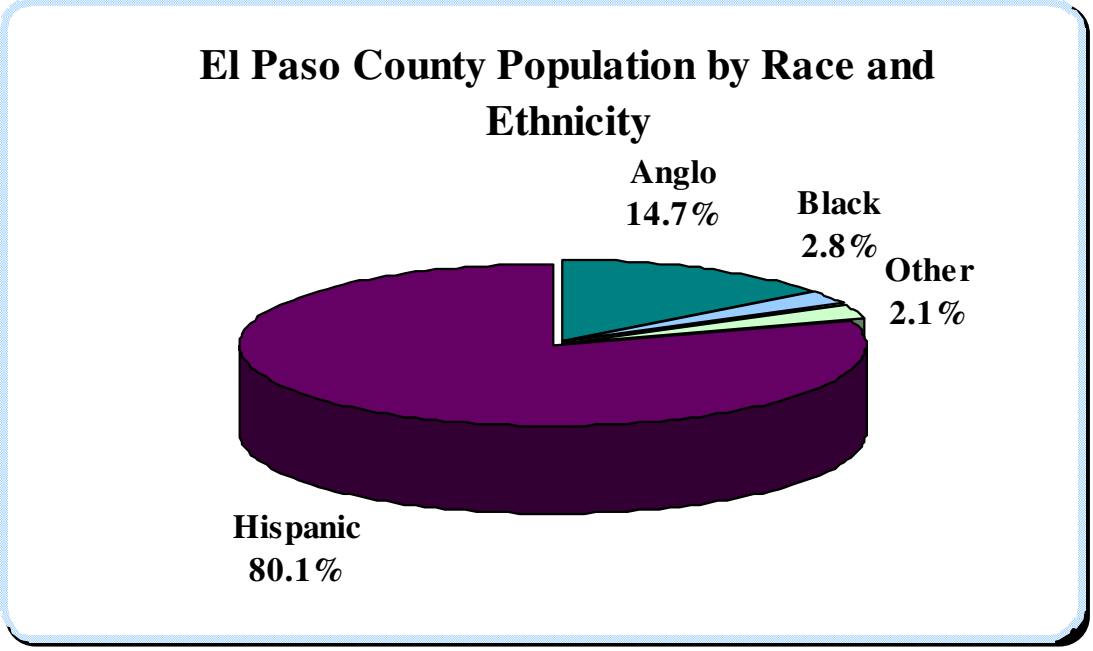
POPULATION

The City of El Paso is the sixth largest city in the state of Texas and the twenty-third largest city in the United States. The City is projected to reach a population of 644,638 in 2008, which represents a 5.8 percent increase from population figures reported in the 2000 census. El Paso shares the border region with Juarez, Mexico (Population: 1,563,973) the largest city in the state of Chihuahua and the fifth largest city in Mexico. Viewed as a whole Cd. Juarez, Mexico and the County of El Paso, this bi-national metropolitan region, included 2,319,058 residents in 2007.

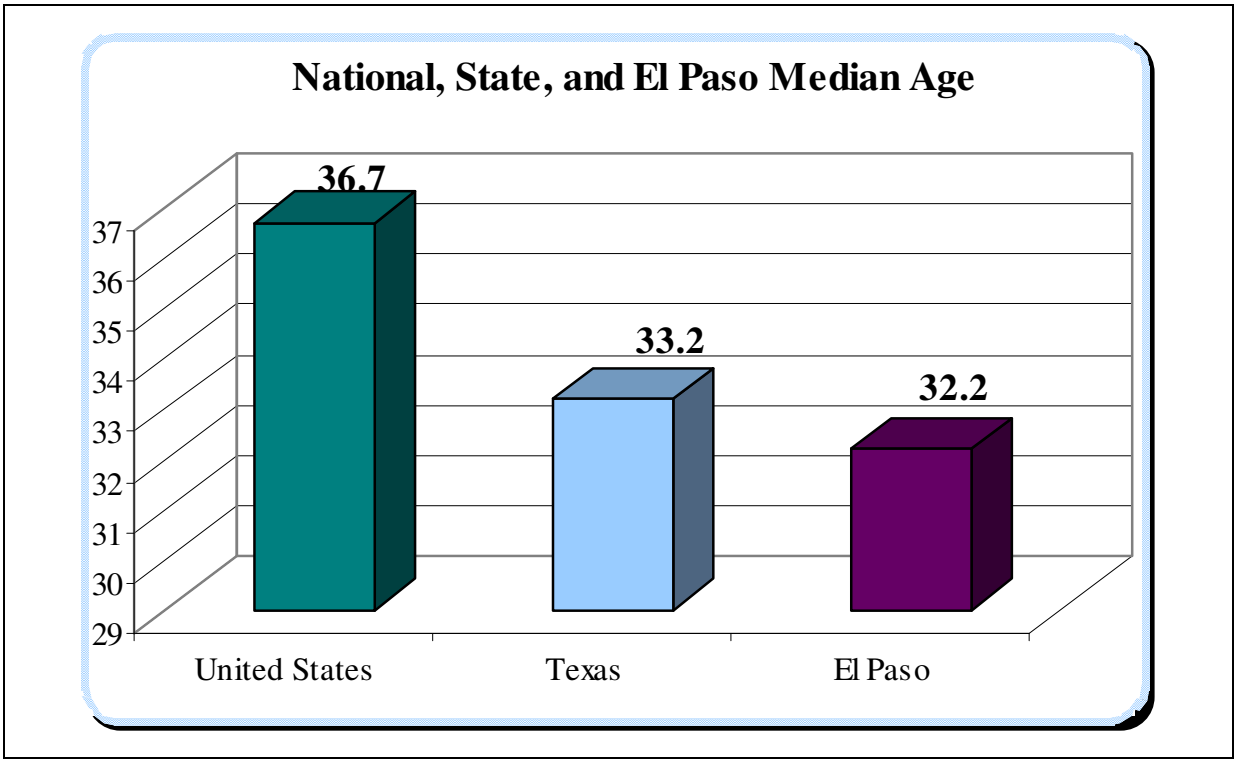
The El Paso County Population is projected to be 793,491 in 2009, and is expected to reach 871,998 by 2015.



Source: Department of Planning, Research, and Development, City of El Paso, September 2008
Instituto Municipal de Investigación y Planeación, Plan de Desarrollo, 2006.



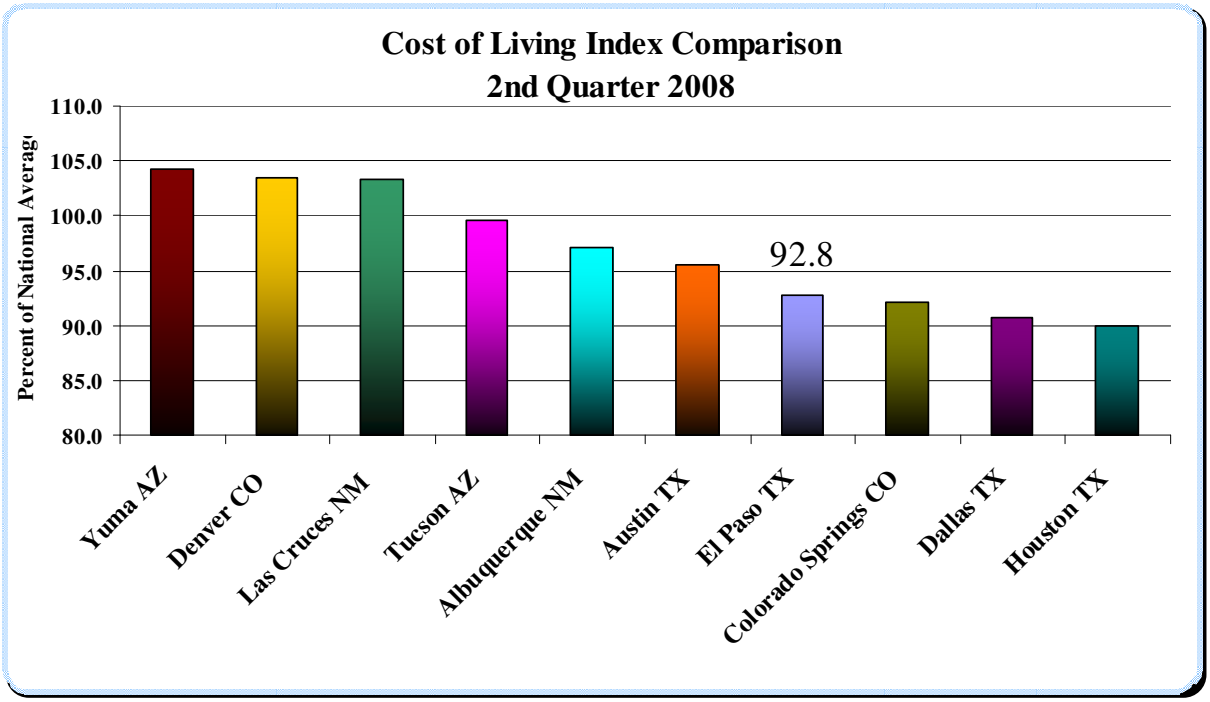
Source: U. S. Census Bureau, American Community Survey, 2007.



Source: U.S. Census Bureau, American Community Survey, 2007.

COST OF LIVING

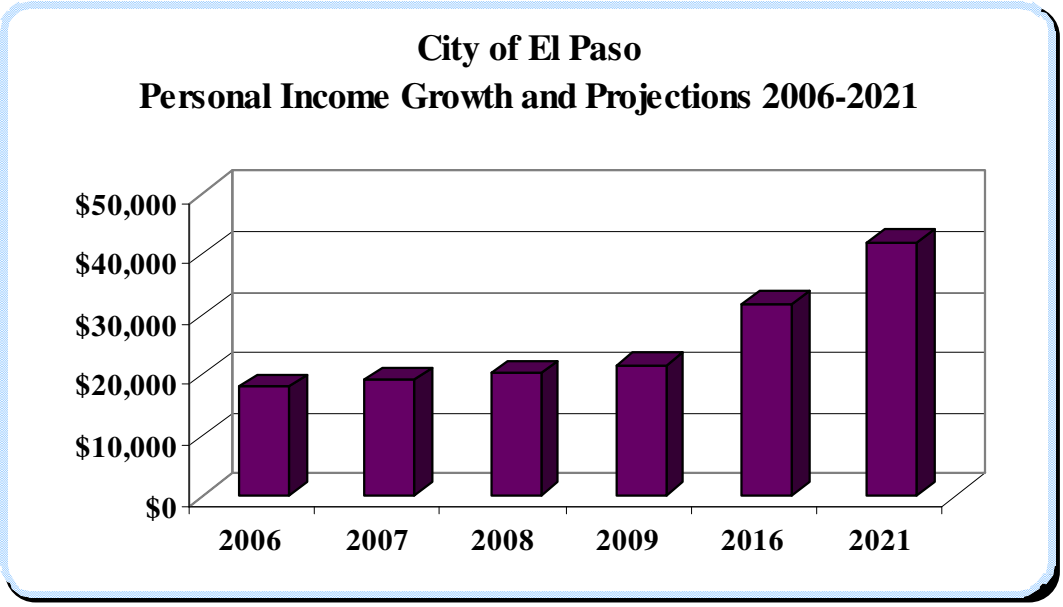
El Paso residents enjoy a relatively low cost of living compared to other cities in the United States. Combined with its growing size and numerous points of cultural and scenic interest, the El Paso area offers businesses a thriving community coupled with a pleasant and affordable cost of living. In the first quarter 2008, the index for El Paso was at 92.8 percent of the national average of 100 percent. The following graph illustrates how El Paso's cost of living compares to other cities in the southwest.



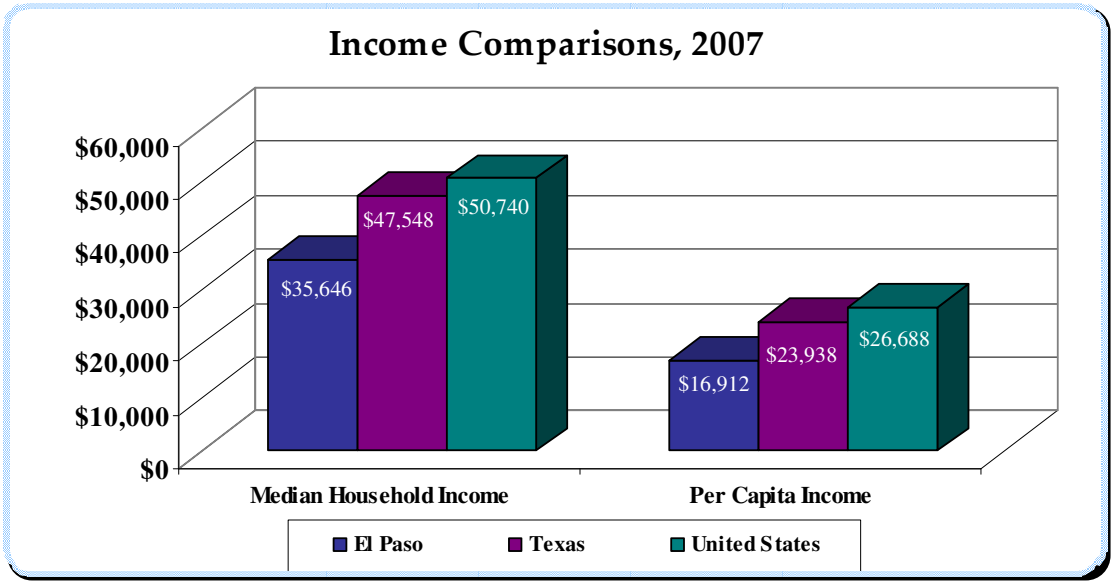
Source: ACCRA, May 2008.

INCOME

A combination of increased economic activity and a growing population will drive the rate of personal income expansion. In September of 2008, the Milken Institute ranked El Paso first in the nation for the most-improved metro from 122 in 2007 to 37 in 2008. In 2008, local personal income is expected to reach over $19 billion. Moreover, El Paso will maintain its status as the hub of the border economy, contributing hundreds of millions per year to workers from Dona Ana and Otero Counties, as well as jobholders in Ciudad Juarez.



Source: Border Region Modeling Project, UTEP, October 2008.



Source: U.S. Census Bureau, American Community Survey 2007, October 2008.

EL PASO EMPLOYERS

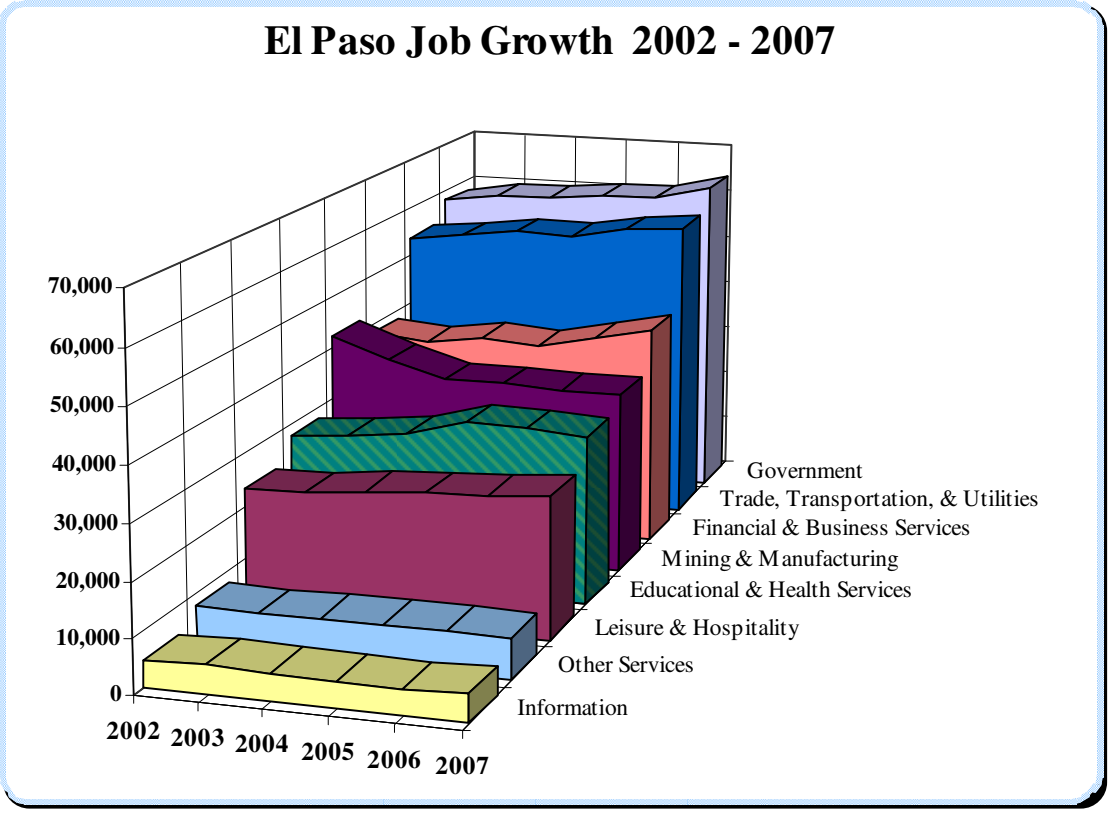
El Paso's economy has seen changes in recent years as new industries are arriving while other industries have left or reduced their impact in the City. Government services and professional and business services have flourished in El Paso, as more than one half of the projected net job creation from 2002 to 2007 were in those service sectors. These industries accounted for more than a quarter of the El Paso Metropolitan Statistical Area's workforce in 2007, and this trend is expected to continue. Employment in the manufacturing sector has dropped significantly over the last several years. Employment in the public sector has continued to remain strong.

TOP 10 EMPLOYERS, PUBLIC AND PRIVATE

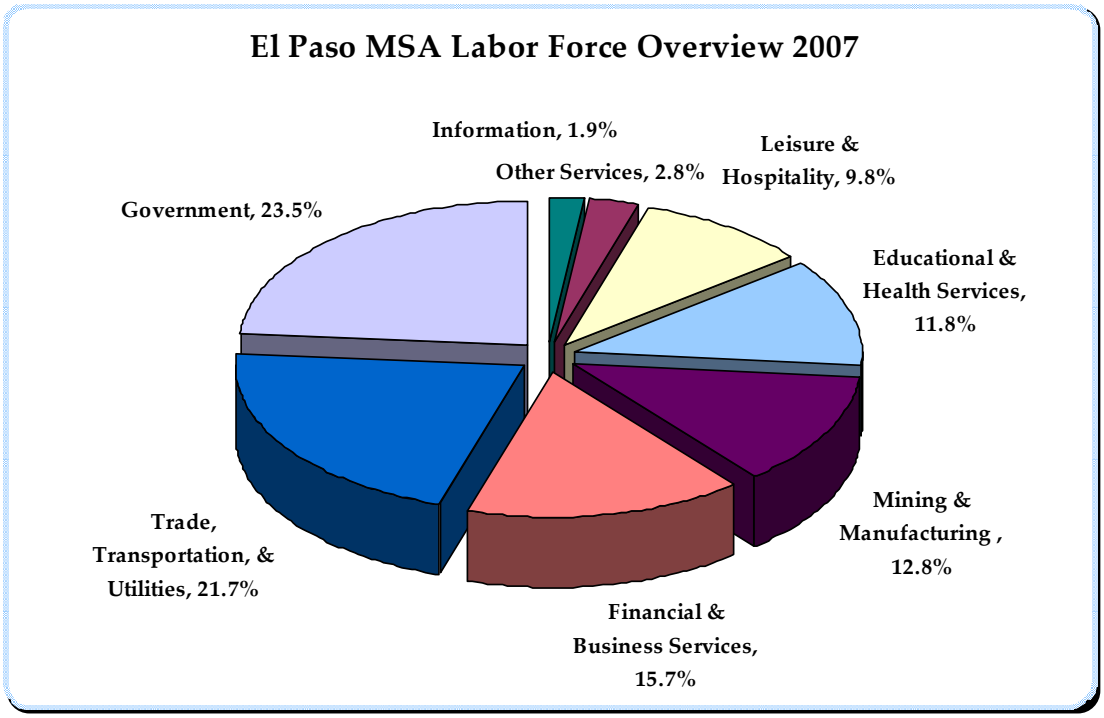
CITY OF EL PASO

RANK	NAME OF EMPLOYER	NO. OF EMPLOYEES	TYPE OF SERVICE
1	EL PASO INDEPENDENT SCHOOL DISTRICT	8,859	PUBLIC
2	YSLETA INDEPENDENT SCHOOL DISTRICT	8,767	PUBLIC
3	FORT BLISS CIVILIAN EMPLOYEES	6,006	MILITARY
4	CITY OF EL PASO	6,229	PUBLIC
5	SOCORRO INDEPENDENT SCHOOL DISTRICT	5,433	PUBLIC
6	T&T MANAGEMENT	4,876	EMPL. SRVCS
7	WAL-MART	4,800	RETAIL
8	THE UNIVERSITY OF TEXAS AT EL PASO	4,365	PUBLIC
9	EL PASO COMMUNITY COLLEGE	2,997	PUBLIC
10	COUNTY OF EL PASO	2,976	PUBLIC

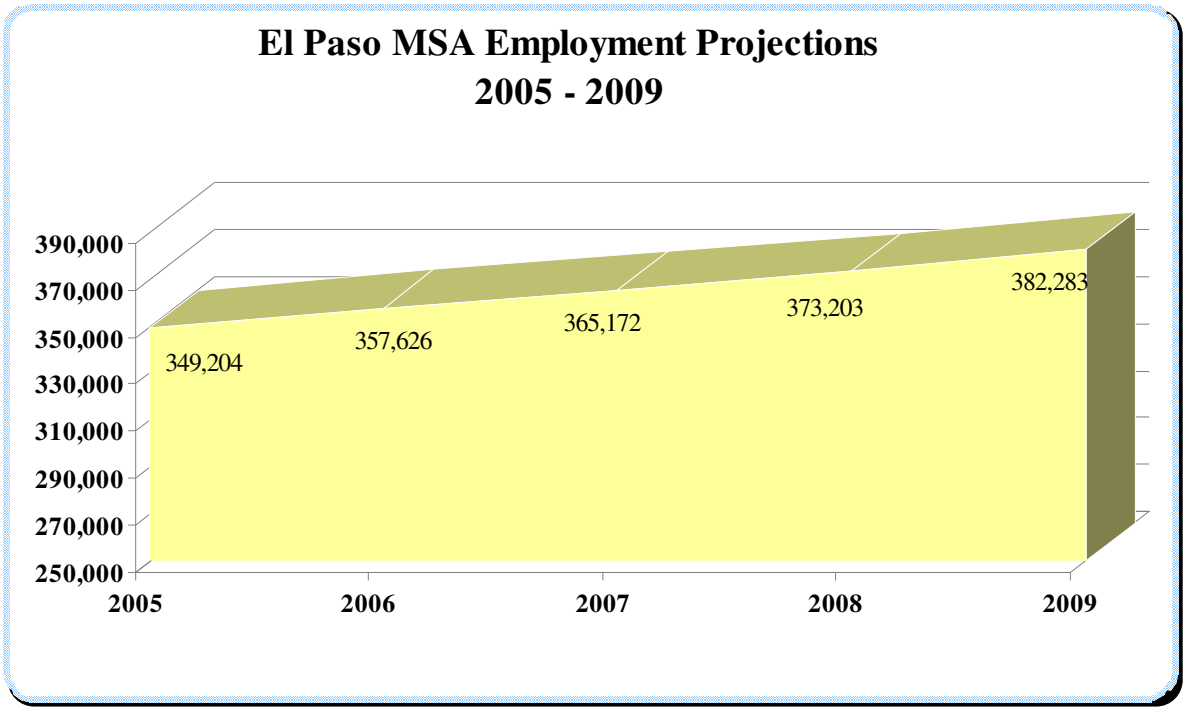
Source: Office of Management and Budget, City of El Paso, October 2008.



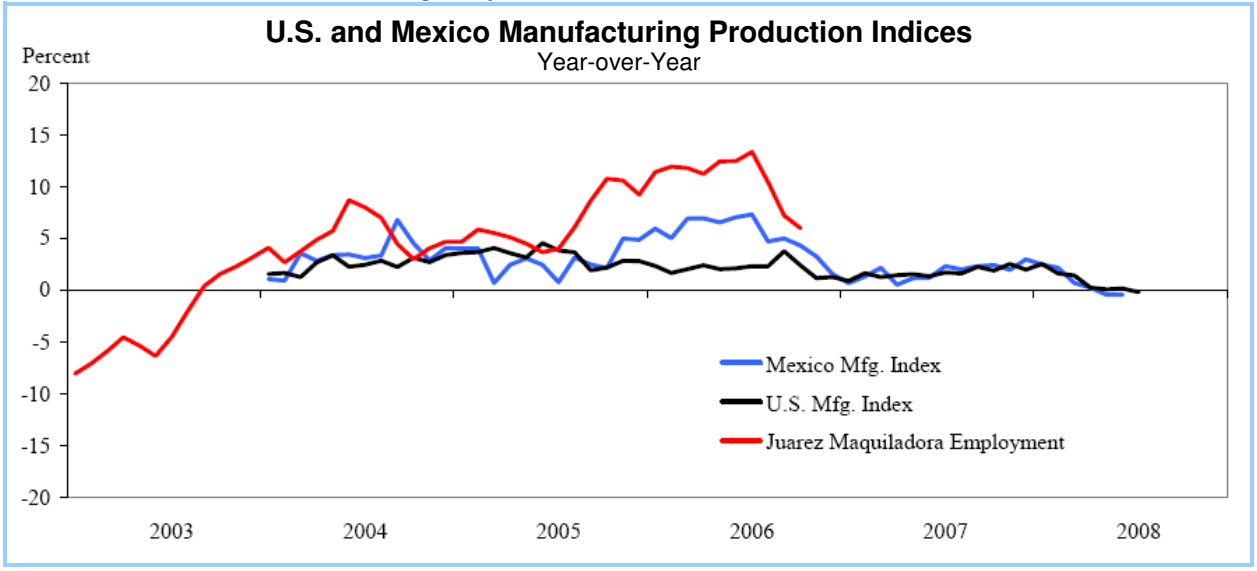
Source: Texas Workforce Commission, September 2008.



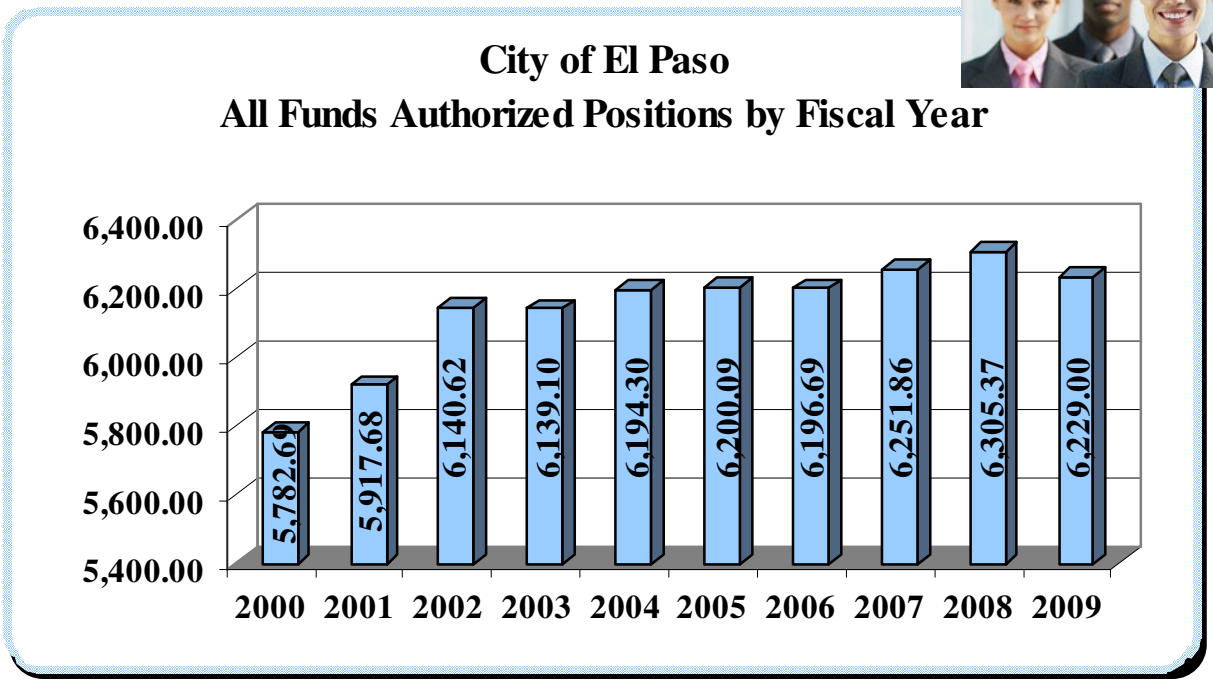
Source: Texas Workforce Commission, September 2008.



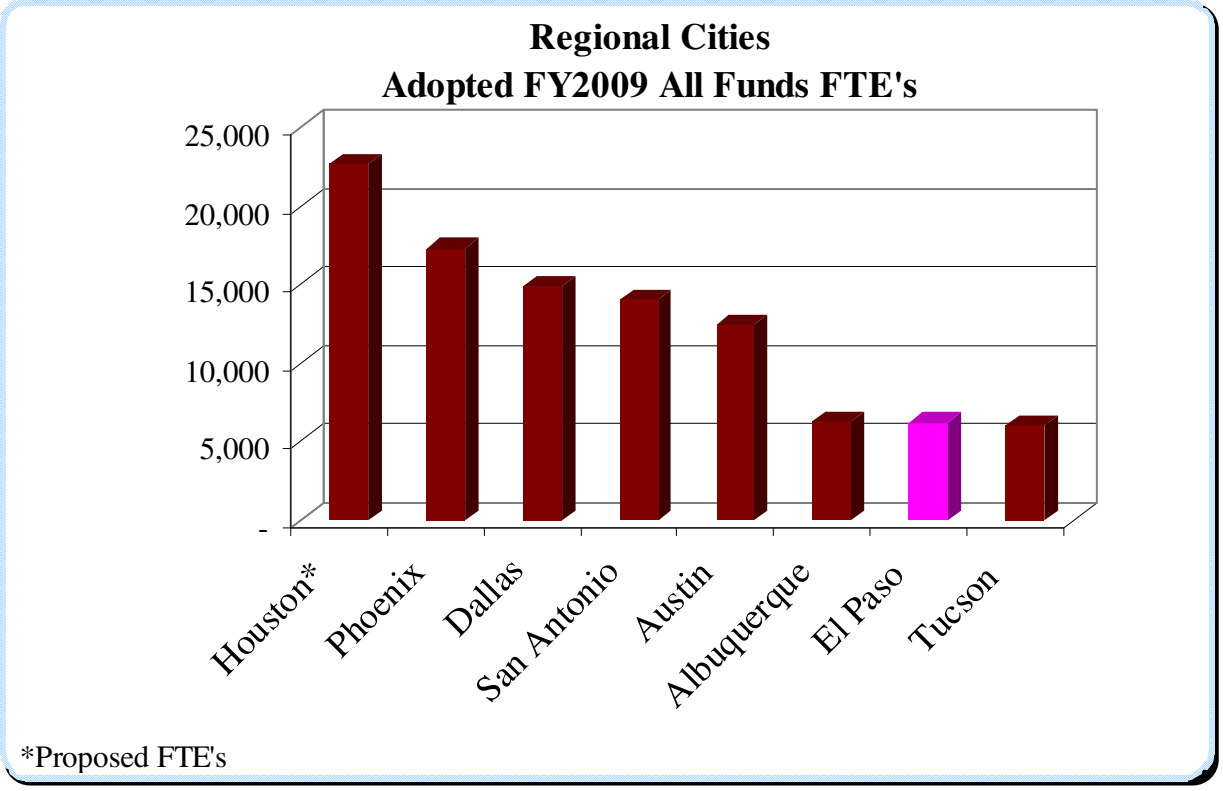
Source: UTEP Border Modeling Project, UTEP, October 2007.



Source: INEGI & Federal Reserve Bank of Dallas,October2008.



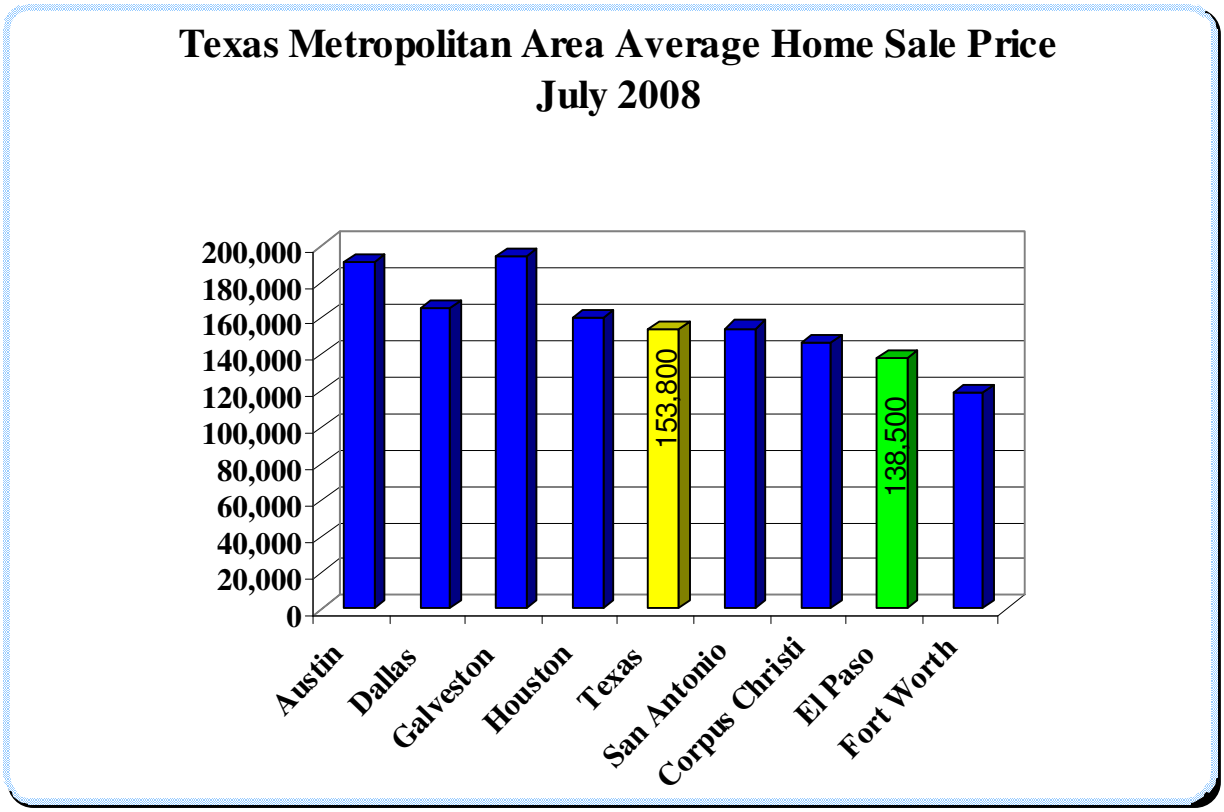
Source: City of El Paso, Office of Management and Budget, October 2008.



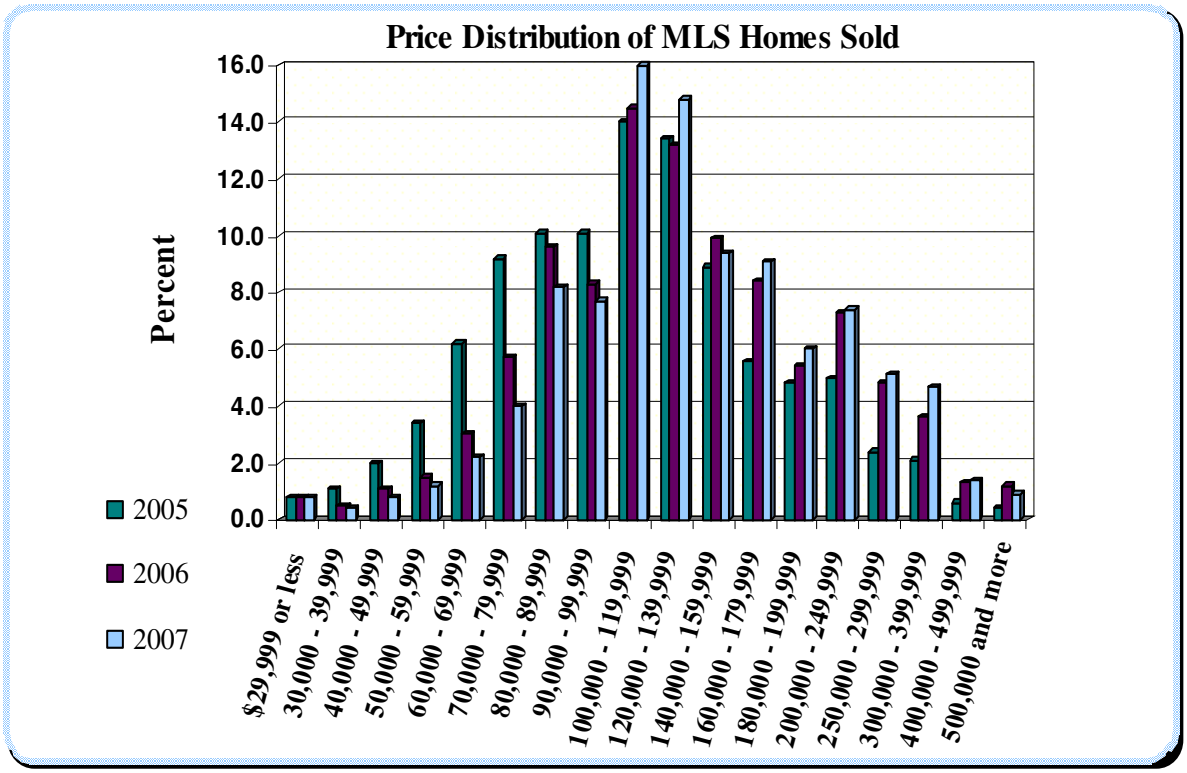
Source: Municipal Budget Offices, October 2008.

RESIDENTIAL, CONSTRUCTION & REAL ESTATE

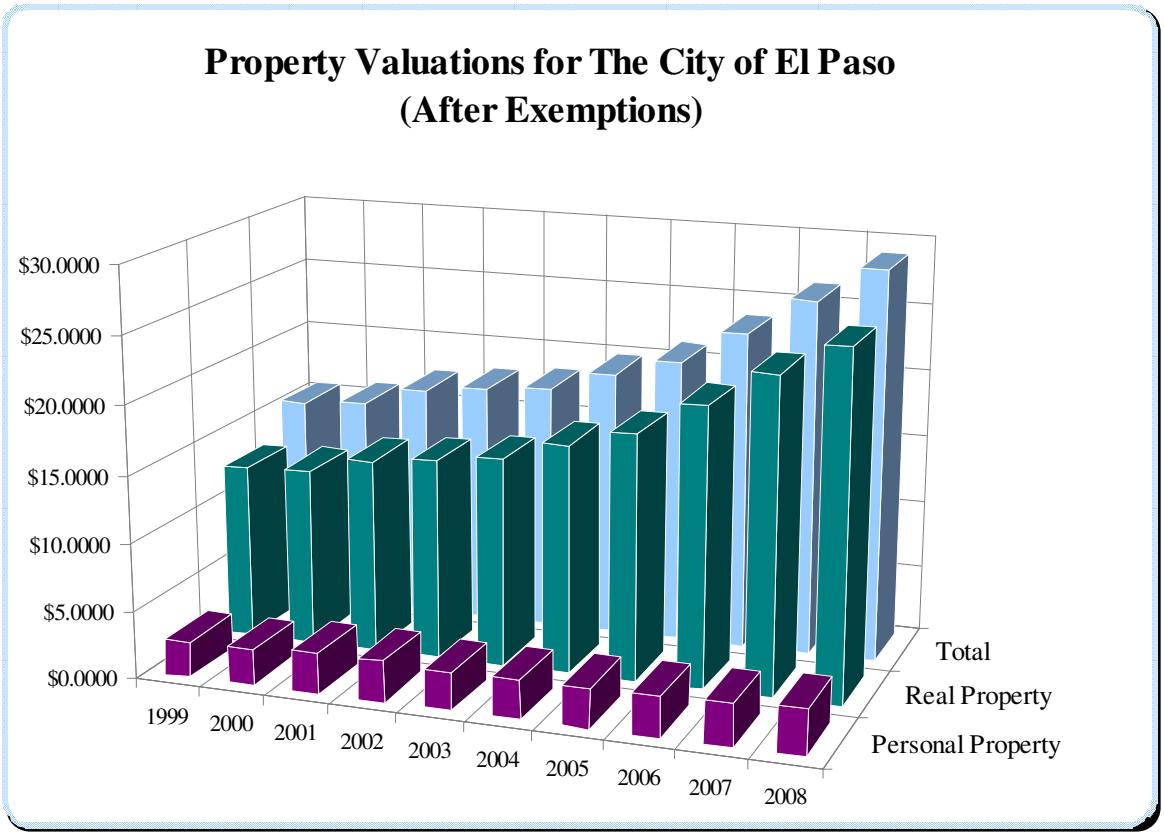
Economic growth and low interest rates are stimulating demand for housing in El Paso. According to the City of El Paso's Development Services Department, local commercial building permits reached 394 in 2007, a decrease of 30 percent from the previous year. In 2008 the median price of a home sold was $138,500, an increase of 3.1 percent over last year's figure of $134,200, as estimated by Real Estate Center of Texas A &M University.



Source: Real Estate Center at Texas A&M University, September 2008.



Source: Real Estate Center at Texas A&M University, September 2008.



Source: City of El Paso, Tax Office, October 2008.

PROPERTY TAX STRUCTURE FOR ENTITIES IN EL PASO COUNTY

The City of El Paso's Tax Office provides its clients with a consolidated property tax bill and collects taxes for 31 taxing jurisdictions within the City and County of El Paso, Texas. The city's per parcel cost of collection is $0.62, one of the lowest fees in Texas. The City incorporates a unique financing arrangement in which a law firm is contracted to collect delinquent property taxes. These reimbursements help to defray the per parcel cost of tax collection.

No Corporate or Personal Income Tax in Texas

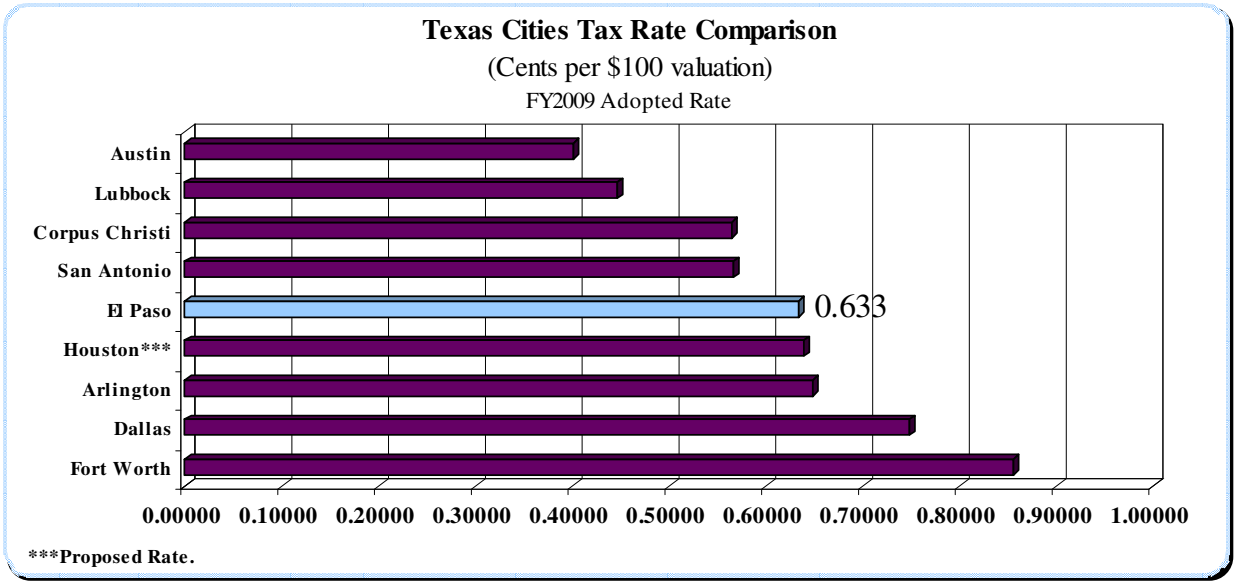
2008 Property Tax Rates	**$/$100**
City of El Paso	0.633
El Paso County	0.342437
Thomason General Hospital	0.181504
El Paso Community College	0.106841
El Paso Independent School District	1.2350
Ysleta Independent School District	1.3300
Socorro Independent School District	1.188194
Canutillo Independent School District	1.292095

Total Tax Rates (First four entities plus one school district.)	**$/$100**
County, Hospital, EPCC, City of El Paso, El Paso ISD	2.498782
County, Hospital, EPCC, City of El Paso, Ysleta ISD	2.593782
County, Hospital, EPCC, City of El Paso, Socorro ISD	2.451976
County, Hospital, EPCC, City of El Paso, Canutillo ISD	2.555877

These rates apply to land and improvement and are levied per $100 of assessed value

Source: City of El Paso, Tax Office October 2008.

TAX RATE COMPARISON



Source: Municipal Budget Offices, October 2008.

SALES AND USE TAX

State Sales Tax	6.25%
Municipal - City of El Paso	1.00%
County - El Paso County	0.50%
Municipal Transit - Sun City Area Transit Tax	0.50%
Total El Paso Sales and Use Tax	8.25%
State Motor Fuels Tax	$0.20/gallon
State & City Hotel/Motel Tax	15.5%
State Motor Vehicle Tax	6.25%

(Includes sales tax, rental tax, and interstate motor carriers tax)

BUDGET PROCESS

The El Paso City Charter and El Paso Municipal Code dictate that the annual City budget must include a complete financial plan for the fiscal year. To achieve this goal, the City Manager spearheads the budget process, with the Mayor and City Council, Office of Management and Budget (OMB), City Departments, and the public participating during various stages of the budget process. Throughout the process, the City Manager provides the City's Department Heads with policy direction in formulating the budget and discusses areas of concern with City Council. The budget process is divided into the following:

Drafting the City Budget

In keeping with the Budget Policies adopted by City Council on April of 2006, the City Manager establishes parameters for the next fiscal year and provides direction and instruction to the departments in preparing their operating and capital budget requests. A budget preparation manual is distributed, which fully explains the entire budget process, policies and timetable. The City Manager addresses any policy or procedure changes to be made for the coming fiscal year.

City Manager's Proposed Budget

Each department prepares and submits budget requirements for the coming fiscal year. The departments compile their requested budget, including required reports, updated functions, goals, objectives and performance measures. These requests also include appropriations for operation and maintenance, capital equipment, and construction. Revenue generating departments must also submit revenue estimates in their budget packets.

The City uses the program budgeting concept, which entails grouping activities within a department into programs that represent specific types of services. Upon receipt of the packets in OMB, department budget and management analysts review and discuss the budget requests with the department heads and identify major program changes and policy issues. The analysts complete their review, formulate recommendations, and ensure that all funds are in balance. The finalized figures become the requested budget. When the requested budget is complete, the City Manager will review each budget and determine whether changes are required based on funds availability and priorities. Revisions are made to the requested budget and the resulting figures become the City Manager's Proposed budget. The City Manager's proposed Budget is filed with the City Clerk and the County Clerk and distributed to City Council, department heads and the media.

Public Hearings

The OMB staff is responsible for assembling, printing, and then filing the City Manager's Proposed Budget with the Municipal and County Clerk's Office, to be adopted through a resolution approved by City Council by no later than August 31. Upon completion of the City Manager's Proposed Budget for the City of El Paso, OMB schedules and coordinates review sessions and public hearings during July and August. A copy of the Proposed Budget is available for review by the citizen in the Municipal Clerk's Office. The review sessions and public hearings provide an opportunity for City Council and the Citizens to ask questions, make recommendations, and gain a better understanding of the operations of each department.

Budget Adoption

Any changes made to the City Manager's Proposed Budget after it is filed, must be included as part of the budget resolution, which is voted upon by City Council. Pending final approval, the proposed budget is subject to the Mayor's revision and/or veto. Budget policies dictate that in the event the budget is not adopted by August 31, appropriations for personnel and essential operating costs made in the prior year can be extended until the new budget is approved. If the proposed budget is adopted it is then distributed to all City departments and is available for public examination in the Municipal Clerk's Office and the County Clerk's Office.

Tax Levy

In accordance with the laws of Texas, City Council passes the tax levy ordinance as soon as possible after the tax roll is completed. The Council also holds posted public hearings regarding the property tax rate and sets the rate as prescribed by the State Property Tax Code.

Balanced Budget

The budget for each of its funds must always be balanced in that the appropriations from each fund for the fiscal year not to exceed the resources available to that fund for the year; including estimated revenues and any unreserved balance in the fund at the beginning of the year. This policy assures that the city does not spend beyond its means. If necessary, with the approval of the City Manager, a plan is implemented to either reduce the rate of expenditures or increase revenues.

Amending the Adopted Budget

The responsibility for amending the adopted budget originates in the department requesting the change prior to incurring the additional expense. Department Heads are authorized to make budget transfers not exceeding twenty-five thousand dollars ($25,000) as long as the transfer is within the same fund and department. A budget transfer of personal services appropriations or impacting revenue accounts requires the approval of the City Manager. Budget transfers exceeding twenty-five thousand dollars ($25,000) between departments or between funds require Council approval. Transfers that increase an appropriation from contingency, new revenue, or re-appropriation of fund balance, and/or change the scope of a program require Council approval.

BUDGET PREPARATION PROCESS
FISCAL YEAR 2009

31-Jan	City Manager meets with Mayor and Council to set FY09 budget priorities.
18-Feb	OMB provides departments with FY09 revenue projection form & directions.
18-Feb	Distribute employee salary information (Form D) to depts. for review.
29-Feb	Departments to return completed FY09 revenue projections to OMB.
29-Feb	Departments return reviewed Form D's to OMB.
17-Mar	OMB distributes budget preparation reports and documentation to City Departments.
7-Apr	All Department Requested Budgets returned to OMB. Any Program Improvements impacting requested budget must also be submitted.
14-Apr	Program Improvements reviewed by City Manager and Deputy City Managers.
4/28 thru 5/02	Deputy City Manager budget review meetings with OMB.
5/8 thru 5/23	City Manager budget review meetings with department heads and Deputy City Managers.
30-Jun	Official Proposed Budget filed with Municipal Clerk and County Clerk (City Charter 7.3). Proposed Budget distributed to Mayor and Council, DCM, and department heads.
8-Jul	City Manager presents FY2009 Proposed Budget Overview to City Council.
7/9 thru 7/25	City Manager and City Council hold budget hearings, as required.
31-Jul	Tax Collector publishes Public Notice of Effective Tax Rate (Tax Code 26.04).
1-Aug	Notice of public hearing on adoption of the budget is published in daily newspapers, between ten and twenty days prior to the hearing (City Charter 7.3B).
5-Aug	Tax Levy/Tax Rate Ordinance introduced to City Council.
12-Aug	Public Hearing on adoption of the FY2009 Budget.
19-Aug	City Council adopts FY2009 city budget by resolution (City Charter, 7.3B).
19-Aug	City Council adopts the Tax Levy/Tax Rate Ordinance after final reading.

BUDGET POLICIES

Policies that were in practice for many years were formally documented and adopted by Council in April of 2006. These policies apply to both operating and capital budgets, and their main objective is to guide the development of the City's budget and help manage financial pressures to address growing demands upon City resources, while preserving long-term fiscal stability. The policies address the use of fund balance, reserves, revenue forecasting, setting fees, and introduce several new requirements. The budget policies are as follows:

I. Budget Process

The purpose of the budget process is to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process. The following is a summary of policies that will guide the process.

A. The City Manager and Council shall set parameters/priorities at the beginning of each budget cycle.

B. The Office of Management and Budget (OMB) shall publish annually a Budget Preparation Manual that will guide departments with the development of their budgets. The manual shall include an operating budget preparation and tax rate adoption calendar.

C. The budget process shall include a three-year financial forecast to assess long-term financial implications of current and proposed policies, programs, and assumptions that develop appropriate strategies to achieve Council's goals.

D. Upon submission of the departmental requests, the City Manager shall review and evaluate all baseline budget requests to determine whether they fulfill City Council goals and objectives, improve management effectiveness, and service delivery.

E. The City Manager shall submit a proposed budget to City Council for approval. The proposed budget shall include a City Manager's Budget Message, which is a concise summary of the budget containing the following:

1. Summary of the major changes in priorities or service levels from the current year and the factors leading to those changes.
2. The priorities and key issues for the new budget period.
3. Identify and summarize major financial factors and trends affecting the budget, such as economic factors; long-range outlook; significant changes in revenue collections, tax rates, or other changes; current and future debt obligations; and significant use of or increase in unreserved fund balance.

4. Provide financial summary data on revenues, other resources, and expenditures for at least a three-year period, including prior year actual, current year budget and/or estimated current year actual, and the proposed budget.
5. Identify the City Charter requirement to have a balanced budget.

II. Budget Hearings

Upon completion of the City Manger's Proposed budget for the City of El Paso. OMB schedules and coordinates review sessions and public hearings during July and August. A copy of the Proposed Budget is available for review by the Citizen in the Municipal and County Clerk's Office and on the City's official web site. The review sessions and public hearings provide an opportunity for City Council and the Citizens to ask questions, to make recommendations, and gain a better understanding of the operations of each department.

III. Budget Adoption

The budget shall be adopted by resolution, subject to the Mayor's veto, not later than August 31 of each year; but, in the event the budget is not adopted, the appropriation for personnel and essential operating supplies in the previous year shall be extended through a continuing resolution, until the new budget is adopted.

IV. Balanced Budget

City policy dictates that the budget for each of its funds always be balanced in that the appropriations for each fund does not exceed the resources available to that fund for the fiscal year, including estimated revenues and any unreserved balance in the fund at the beginning of the year. This policy assures that the City does not spend beyond its capacity.

By resolution the City Council must adopt a balanced budget. The City Manager's proposed budget adheres to the balanced budget policy when submitted to Council for review and approval.

Unreserved fund balance in the general fund may only be appropriated for one-time expenditures at the request of the City Manager and approval of Council. The City Manager will provide Council with a report of financial impact to the City utilizing the unreserved fund. Unreserved fund balance can only be utilized if such usage falls within the parameters of the policy.

While in any given year all or a portion of the unreserved balance in a fund may be appropriated for expenditure, the long-term goal is that operating expenditures not exceed operating revenues on an annualized basis such that structural balance is maintained within each fund. Consistent with this long-term goal, best practices dictate appropriating portions of the beginning balance

only to the extent they support non-recurring expenditures, replace temporary declines in revenue, or are reasonably anticipated to be offset by increased revenue not yet officially recognized in a revenue estimate.

V. Long-Term Planning

The City maintains multi-year budget projections of revenues, expenditures, and reserves to assist policy makers in their decisions. The following policies are followed:

a) The multi-year revenue and expenditure projection shall be reviewed at least semi-annually, once prior to the budget process and after adoption of the budget.

b) The multi-year budget projection shall be updated upon the approval of any capital improvement plan submitted to Council, and should be updated based on any extraordinary changes in policy, legislation, and the economy.

c) The projection shall cover a minimum of three years.

The Office of Management and Budget presents the multi-year projections to the City Manager and Council during the Proposed Operating Budget phase.

VI. Revenue Policies

A. Revenue Diversification

The City shall maintain a broad revenue base to distribute the revenue burden equitably to minimize the risk exposure of unforeseen down turns in any one-revenue stream supporting the City budget.

During each year's budget process the Office of Management and Budget shall review the current tax exemptions approved by Council, and shall submit recommendations to City Administration identifying possible increases or decreases in the approved exemptions or any new proposed exemptions. This office shall also identify both the short and long-range effects on City resources available to fund existing and proposed programs. City Council shall review tax exemptions only during the budget process.

Based on economic conditions, the Office of Management and Budget shall identify specific revenue sources that may be severely impacted by elasticity. In addition revenue sources shall be reviewed on a monthly basis to report any significant changes that may impact the budget, and identify corrective action if necessary to City administration. After

potential new revenue sources have been identified and evaluated they should be incorporated and submitted during the budget process.

Revenue directly related to a restricted fund shall only be used for purposes legally permissible and in a fiscally responsible manner for that fund. Programs and services funded by restricted revenue should be clearly designated as such.

B. One-Time Revenues

The City shall limit the use of one-time revenues for operating expenses due to the disruptive effects on services that may occur due to the non-recurrence of these sources. Such one-time revenue sources shall be solely utilized for the purchase of one-time expenditures, such as capital items or short-term contractual obligations that have a duration of less than twelve months.

C. Revenue Estimates

City departments which generate revenue shall submit revenue estimates to the Office of Management and Budget along with supporting documentation identifying the methodology utilized in preparing these revenue estimates. OMB shall review the estimates and incorporate them in the budget process.

Conservative methodologies should be used when estimating revenues to avoid any budget shortfalls during the fiscal year. There should be a consensus by the Department, the Office of Management and Budget, and the Financial Services Deputy City Manager on the estimate prior to inclusion in the proposed budget submitted to Council for adoption.

D. Setting Charges/Fees

Departments shall review on a biannual basis any fees associated with their department and recommend adjustments based on factors such as inflation, indirect cost adjustments, and any other related expenses that impact the cost of providing services to the public. Proposed adjustments with full disclosure must be submitted to the Office of Management and Budget during the budget process.

New fees shall be included as part of the budget process and approved by administration, prior to inclusion in the proposed budget submitted to Council for adoption.

Fees should be established at a level that ensures the recovery of the full cost of the services provided. In the event that a fee or license amount is limited by state statute, said fee or license shall be established accordingly. Enterprise Funds shall be self-supporting so that the relationship between costs and revenues is clearly identified. These funds must recover both direct and indirect costs in order to achieve self sufficiency.

E. Collection

The City monitors revenue collection throughout the fiscal year. If revenue collection is below estimated amounts, OMB notifies administration with expected impact on the current fiscal year budget and provides recommended corrective action. The City Manager initiates action consistent with prudent financial management and notifies Council of such action.

F. Indirect Costs

Indirect costs should be recovered from other funds in accordance with the A-87 Indirect Cost Recovery Plan developed yearly by consultants.

VII. Appropriation Policies

A. Appropriation Estimates

Appropriations shall be sufficient to provide quality services at a reasonable cost and within available financial resources. All new requests for program funding should be accompanied by concise statements of program's mission, objectives, and intended measurable outcomes.

B. Personal Services

1. The budget resolution shall specify the authority Department Directors will have in respect to changing their personal services budgets.
2. Benefits such as health insurance, life insurance, worker's compensation, and pension will be budgeted in the department. The City shall budget sufficient funds to pay current expenditures and develop a reserve to achieve solvency.
3. During the budget process, all personnel requests must show justification that they will either meet new program purposes, or maintain or enhance service delivery. The City Manager shall approve all additional positions.

C. Budget Reductions

In developing recommendations that may require operational reductions, departments should ensure that administrative and non-service areas have been reduced to the maximum extent possible. In general, any service reduction, which may be necessary, should include reductions in administrative functions, such as management/supervisory, payroll, or other support staff.

All reductions should include an overall review of the current management structure to ensure efficiency and economy of resources is being met. Further, reductions should focus on positions most recently added and/or programs most recently augmented, or those identified as a non-core function.

Reductions should be focused in programs which are discretionary or where the service level is discretionary, and are not mandated by charter or addressed in City's Strategic Plan. In addition the City Charter (Article 7.3. G) allows for reductions during the fiscal year and it states that "if at any time during the fiscal year, the City Manager ascertains that available income for the year, including fund balances, will be less than total appropriations, the Council shall reduce those appropriations so that expenditures will not exceed income". This requirement ensures that the City will maintain a balanced budget.

D. Replacement of Rolling Stock

The fleet management vehicle replacement plan should be followed citywide to ensure systematic replacement of vehicles based on the particular life cycle. A fund replacement policy shall be adopted and a reserve established to ensure departments systematically replace vehicles, within the guidelines of the policy.

E. Capital Improvement Plan

A two-year Capital Improvement Program (CIP) with three-year implementation schedules shall be developed and submitted to Council for approval. The CIP must include:

A. A list of proposed capital improvements with cost estimates, methods of financing, recommended time schedules for each improvement and the estimated income or cost of maintaining the facilities to be constructed. CIP projects shall be for infrastructure or facilities over $50,000.

B. Capital projects presented in the CIP shall show related operating and maintenance costs, and will be considered during the operating budget evaluation. Departments shall have a plan developed with adequate funding for further repairs and replacement.

C. A balance of pay-as-you-go capital improvements versus financing shall be evaluated taking various economic factors into consideration.

VIII. Operating Contingency

The City appropriates a minimum of $1,500,000 in an operating contingency account, to address any unforeseen expenditures throughout the fiscal year. Any withdrawals from the contingency account must have approval from the City Manager.

IX. Reserves

The City maintains a reserve cash fund of $16 million to provide coverage for unexpected expenses. Borrowing from the Cash Reserve Fund for unanticipated expenditures requires that the funds be paid in full within a year, according to the City Charter.

An unreserved general fund balance will be maintained to respond to emergencies equal to forty-five days of general fund expenditures. The City shall have a plan in place to attain this level of reserves.

Flexibility will be allowed in the use of fund balance, but its use should be prioritized in the following order:

A. Unforseen events or emergencies.
B. Capital expenditures

Funding of this reserve will come from one-time revenues, excess fund balance, and revenues in excess of expenditures.

X. Budget Controls

Budgetary controls and authority shall be set at the object level. The department head is ultimately responsible for making sure his/her department does not exceed their budget.

XI. Amendments to the Budget

A. Department Heads are authorized to make budget transfers not exceeding an established dollar limit. Those exceeding this limit will require Council or City Manager approval.
B. A budget transfer of personal services appropriations or impacting revenue accounts requires the approval of the City Manager or his/her designee.
C. A budget transfer must be approved prior to the occurrence of the expenditure except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the Council.
D. The City Manager shall have the authority to establish the budget for any capital projects that are approved by Council.
E. Budget transfers submitted to Council shall be accompanied by an explanation from the department, approval by OMB, and a recommendation from the City Manager or his/her designee. The department's explanation must be sufficiently clear and provide sufficient detail for the members of Council to determine the need for the transfer.
F. The City Manager or his/her designee is authorized to establish budgets and staffing table changes for grants and similar awards when the applications for such grants and

awards have been previously approved by the City Council. All grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall state clearly the type and amount of the required City match and the funding source of the grant match.

XII. Performance Measures

Department budgets should include performance measures for each major function within the department. Performance measures are predicated on the expected outcomes of department services and programs, and should focus on the most meaningful results. They are used to indicate whether and to what extent departments are accomplishing a mandated mission, and are tools for City administration to measure the effectiveness of services in order to make strategic decisions.

Performance measures are maintained for critical services over a period of time to show historical deviation, to establish a service standard, and for use as a benchmark of City services against those of other government entities. At a minimum performance measures should be updated annually.

XIII. Costing Government Services

The Office of Management and Budget shall maintain a program to calculate the full cost of the various services the City provides. The full cost of a service encompasses all direct and indirect costs related to that service.

XIV. Reporting

Departments shall submit a monthly expenditure analysis to the Office of Management and Budget no later than ten (10) days after the accounting period has been closed. The Office of Management and Budget will monitor expenditures and report to Council on a quarterly basis.

FINANCIAL POLICIES

In developing and evaluating the City's accounting system, consideration is given to the adequacy of internal accounting controls. These controls are designed to provide reasonable assurance regarding:

- Safeguarding assets against loss from unauthorized use or disposition.
- Reliable financial records for preparing financial statements and maintaining accountability for assets.

As a recipient of federal and state assistance, the City is responsible for ensuring that an adequate internal control structure is in place to guarantee compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the Mayor through the internal audit function.

The City Internal Auditor, reports directly to the City Manager. The auditor's primary responsibility is to measure and evaluate the effectiveness of accounting and administrative controls.

Investment Policy

The objective of the City's investment policy is to (1) invest public funds in a manner which will provide maximum safety of principal and liquidity, (2) provide the highest possible investment return, (3) meet the daily cash flow demands of the City, and (4) comply with the Texas Public Funds Investment Act of 1995 and local statutes and resolutions governing the investment of the City's public funds.

The City's investment portfolio will remain sufficiently liquid to enable the City to meet all anticipated operating requirements.

Financial Structure

Financial transactions of the City are budgeted and recorded in individual accounts. Accounts are organized into different fund groups, and each fund is considered a separate accounting entity. Each has a balancing set of accounts and records, cash, and other financial resources. The City uses an integrated computerized accounting system to record, monitor, and manage all accounting transactions. Computerized revenue and expenditure reports are produced on a regular basis to inform the Mayor and Council of the current status of each fund.

The City's financial structure encompasses the operating budget, which covers all operating costs for the City, and the capital budget, which pays for construction of capital improvement projects. Funds for these budgets are segregated to carry on specific activities or to attain certain objectives, according to special regulations, restrictions, or limits.

There are two major types of funds for both the capital and operating budgets: government and proprietary. Each has primary funds and subfunds.

GOVERNMENTAL FUNDS				
PRIMARY FUND	**DESCRIPTION**	**PURPOSE/ RECIPIENTS**	**SOURCE OF REVENUE**	**SUBFUNDS**
GENERAL FUND	This is the largest and most important budget for the overall operation of the City. This fund accounts for any revenue or activity which is neither required by law nor directed through administrative decision to be accounted for in a special fund.	Most of the City's basic services, including operation of and services for public safety (Police, Fire), financial services, libraries, most parks and recreation services, municipal services, and city-wide administration.	General revenues, e.g., property taxes, sales taxes, and municipal court fines.	General Fund Utility Rate Review Parks User Fee
DEBT SERVICE FUND	These funds account for the accumulation of resources used to pay the principal, interest and related costs of long-term debt. In this fund, interest and debt payments are recorded.	The fund serves as a repayment mechanism for borrowing used to finance capital improvements and acquisitions of major equipment.	Property taxes levied by the City and other sources of user revenue, i.e. airport, solid waste, etc.	General Obligation Bonds Certificates of Obligation Revenue Bonds
SPECIAL REVENUE FUND	These funds come from the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes, excluding special assessments, expendable trusts or major capital projects.	Financing by state and federal funds for programs in health, library, arts, community development. Financing community recreation programs.	Grant funds from state, federal and other sources, and user fees.	Various state and federal grants
CAPITAL PROJECTS FUND	Funds for construction and/or improvement of city-owned structures, and purchase of capital equipment.	Acquisition or construction of major capital facilities. Acquisition of capital equipment.	Financing primarily from the sale of bonds.	Various capital projects

Governmental Funds

Most government functions are financed through governmental funds. The acquisition, use, and balances of the City's expendable financial resources and related current liabilities are accounted for through governmental funds. Long-term liabilities and fixed assets are not accounted for through governmental funds. The measurement focus is to determine changes in financial position, rather than to determine net income. All cash payments are considered expenditures.

Proprietary Funds

Proprietary funds are used for the ongoing activities of the City that are similar to those found in the private sector. These funds include all assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities. The measurement objective is to determine net income, financial position, and changes in financial position. These funds are financed through user charges to recover costs for services provided. Proprietary funds use accrual accounting, which means that revenues are recognized when earned by the City and expenses are recognized when incurred.

Fiduciary Funds

Fiduciary funds are restricted funds used to account for assets held by the City in a special capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. Restricted and Agency funds include expendable funds, pensions funds, and agency funds.

Restricted / Agency Funds

This primary fund is made up of numerous subfunds, including:

City Tax Office Investments

Tax Collections Fund

Health Facilities Escrow Fund

Deferred Compensation Fund

Employee Pension Plans

Museum Restricted Fund

County Food Safety Program

Cash Reserve Fund

The City maintains a reserve cash fund of $16 million to provide coverage for unexpected expenses. Borrowing from the Cash Reserve Fund for unanticipated expenditures requires that the funds be paid in full within a year, according to the City Charter. An unreserved general fund balance will be maintained to respond to emergencies equal to thirty to forty-five days of general fund expenditures. The City shall have a plan in place to attain this level of reserves.

Flexibility will be allowed in the use of fund balance but its use should be prioritized in the following order:

1. Unforeseen events or emergencies
2. Capital Expenditures

Funding of this reserve will come from one-time revenues, excess fund balance and revenues in excess of expenditures.

Debt Service Policy

The City is authorized to issue tax supported bonds equal to ten percent of assessed taxable values within the City. The City uses debt financing only under the following conditions:

1. Proceeds from long-term debt will not be used for current operations but rather for capital improvements and other long term assets.

2. Bonds will be paid back within a period not to exceed, and preferably sooner than, the expected useful life of the capital project.

3. Decisions will be made on a number of factors and will be evaluated against long-term goals rather than a short-term fix.

4. Debt service funds will be managed and invested in accordance with all federal, state, and local laws.

The City may use both general obligation bonds and certificates of obligation as deemed appropriate by City staff and approved by Council. Revenue bonds will be issued for projects that generate revenues that are sufficient to repay the debt.

Commercial paper can be used as a source of long-term financing for projects that have received voter authorization if City staff has determined that such financing is prudent. Commercial paper will be converted to refunding bonds when dictated by economic and business conditions.

Since debt service payments represent a fixed expense of the City's total annual operating budget, debt service as a percentage of total expenditures should not exceed 15%.

Council shall adopt the necessary debt service tax rate up to a maximum amount of twenty-five cents (25¢) per $100 valuation in order to meet debt service principal, interest and fees payments, net of transfers, for each particular fiscal/budget year, subject to reserve availability.

Basis of Accounting

The basis of accounting refers to the method by which revenues and expenditures or expenses are recognized in the accounts and reported in the general-purpose financial statements.

Proprietary funds and the pension fund use the accrual basis of accounting. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenses are recorded in the accounting period incurred, if measurable.

Governmental funds and expendable restricted funds are accounted for on the modified accrual basis of accounting. Certain revenues are recorded when susceptible to accrual, both available and measurable.

Available means collectible within the current period or soon enough thereafter (60 days) to be used to pay liabilities of the current period.

Measurable expenditures are generally recognized on the accrual basis of accounting when the related liability is incurred. Exceptions to this general rule include the unmatured principal and interest on general obligation long-term debt that is recognized when due. This exception is in conformity with generally accepted accounting principles.

Basis of Budgeting

General, Special, Capital and Expendable trusts are budgeted using the modified accrual basis of accounting. Revenue is recognized in the accounting period it is subject to accrual, when it is both “measurable “and “available”.

Expenditures are also recognized under the modified accrual basis of accounting, when the related liability is incurred.

All internal service, enterprise, pension trust and other non-expendable trusts use the accrual basis of accounting.

In all cases, budgetary and allotment controls are set at the object levels. Appropriation and encumbrance balances lapse at the end of the year; however, commitments can be re-appropriated in the following year.

The basis of accounting and the basis of budgeting are the same.

FIVE YEAR ADOPTED GENERAL FUND BUDGET COMPARISON

Revenue Classification	*Adopted FY 2005*	*Adopted FY 2006*	*Adopted FY 2007*	*Adopted FY 2008*	*Adopted FY 2009*	*% Change FY08-09*	
TAXES	$161,889,991	$169,112,570	$176,609,198	$187,239,567	$196,864,999	5.14%	1
FRANCHISES	31,304,795	37,126,797	40,892,116	40,815,451	43,139,604	5.69%	2
SERVICE REVENUE	8,421,549	6,602,103	9,148,996	7,620,470	9,746,660	27.90%	3
OPERATING REVENUES	27,293,902	25,743,652	25,225,258	24,454,015	32,354,189	32.31%	4
NON-OPERATING REVENUE	4,137,889	3,807,718	5,735,223	5,329,305	7,454,175	39.87%	5
INTERGOVERNMENTAL REVENUE	1,198,576	710,001	777,258	802,186	2,917,064	263.64%	6
TRANSFERS IN	30,461,486	20,549,476	23,479,070	25,399,796	23,349,602	-8.07%	7
TOTAL	**$264,708,188**	**$263,652,317**	**$281,867,119**	**$291,660,790**	**$315,826,293**	**8.29%**	

[1] **Increase in Taxes is due to an increase in property valuations and projected sales tax collections.**

[2] **Increase due to projected collections from certain public utilities.**

[3] **Increase due to service fees from the Department of Public Health now accounted for in the general fund and ambulance revenue resulting from increased collection efforts.**

[4] **Increase due to transfer of Parks and Public Health Dept to the general fund, increase in subdivision fees and municipal court fines collections.**

[5] **Increase due to transfer of Parks User Fees and Department of Health service fees to the general fund.**

[6] **Increase due to service agreements for the Department of Health now accounted for in the general fund.**

[7] **Decrease due to reduction in cost recovery amounts for other City Departments.**

Appropriations by Character	*Adopted FY 2005*	*Adopted FY 2006*	*Adopted FY 2007*	*Adopted FY 2008*	*Adopted FY 2009*	*% Change FY08-09*	
PERSONAL SERVICES	$204,903,468	$199,436,108	$213,591,909	$223,537,294	$242,017,993	8.27%	1
CONTRACTUAL SERVICES	28,164,074	26,211,091	26,913,938	26,568,811	29,856,070	12.37%	2
MATERIALS & SUPPLIES	9,163,849	8,971,146	11,436,958	11,753,447	15,052,565	28.07%	3
OPERATING EXPENDITURES	19,055,196	22,945,994	22,651,772	21,994,617	25,596,550	16.38%	4
NON-OPERATING EXPENDITURES	1,060,000	773,361	1,488,410	1,590,410	1,678,416	5.53%	5
INTERGOVERNMENTAL EXP	2,142,601	832,617	755,605	806,684	1,403,149	73.94%	6
OTHER USES	219,000	4,482,000	5,028,527	5,409,527	221,550	-95.90%	7
TOTAL	**$264,708,188**	**$263,652,317**	**$281,867,119**	**$291,660,790**	**$315,826,293**	**8.29%**	

[1] **Increase due to the creation of a Public Health Department, transfer of the Parks User Fee activities, and union contract increases for PD & Fire.**

[2] **Increase due to the creation of Health Department, transfer of Parks User Fees to the general fund, increased costs for appraisal services, IT maintenance agreements, environmental contracts and street maintenance contracts.**

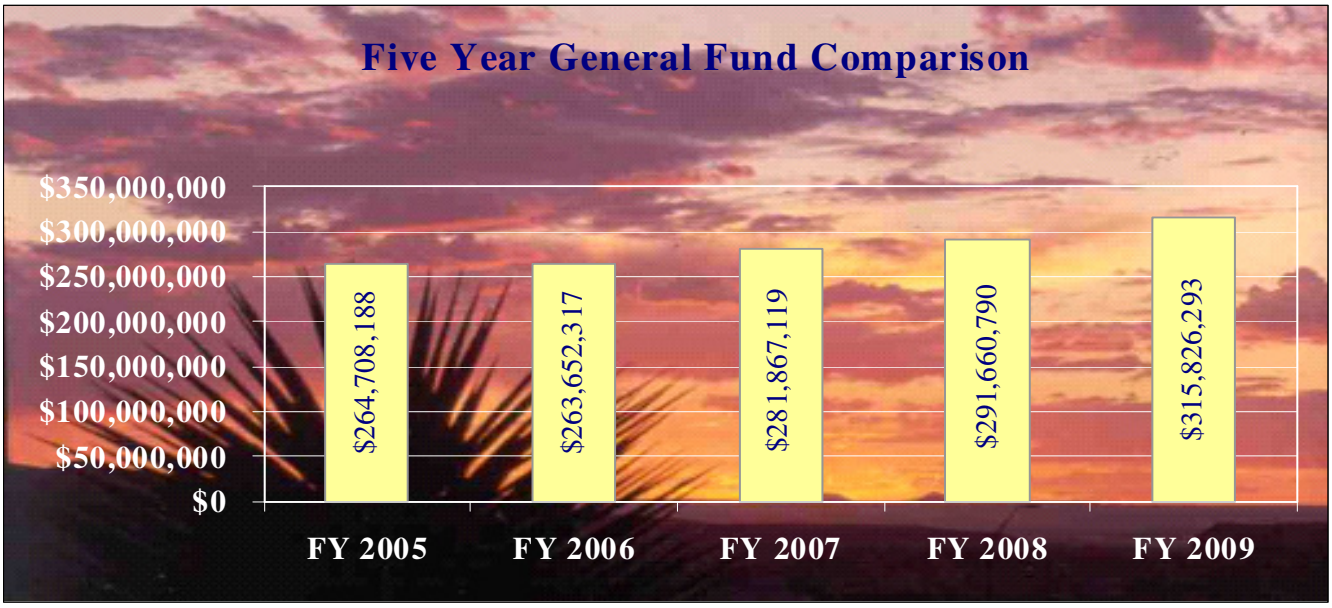
[3] **Increase due to creation of the Department of Health, transfer of the Parks User Fees into general fund and fuel costs.**

[4] **Increase due to creation of the Department of Health, increase in tuition reimbursement, prisoner custody costs and public utility costs.**

[5] **Increase in Cultural Programming for Museums and increased funding for community projects.**

[6] **Increase in Health grant match requirements as a result of the creation of the Department of Health.**

[7] **Decrease due to dissolution of the City-County Health District.**



All Funds
FTE Positions & Changes by Department

Department	Adopted FY 2007	Adopted FY 2008	Adopted FY 2009	Difference Increase/ (Decrease)	
Airport	240.30	241.60	241.40	(0.20)	
City Attorney	39.00	39.20	39.20	0.00	
Community and Human Developme	59.50	57.75	58.55	0.80	
Department of City Manager	18.50	19.00	19.10	0.10	
Department of Public Health	426.00	417.01	353.30	(63.71)	1
Development Services	127.85	135.10	135.10	0.00	
Economic Development	12.10	14.78	14.78	0.00	
Engineering Services	67.00	83.00	88.12	5.12	
Environmental Services	290.40	308.40	330.90	22.50	2
Financial Services	51.30	54.80	58.80	4.00	
Fire	987.74	976.24	962.40	(13.84)	3
General Services	141.40	143.40	146.40	3.00	
Human Resources	38.20	38.70	42.20	3.50	
Information Technology	51.00	56.00	65.00	9.00	
International Bridge	0.00	0.00	54.54	54.54	4
Library	192.91	193.01	193.01	0.00	
Mayor and Council	25.00	25.00	25.00	0.00	
Metropolitan Planning Organization	15.50	13.00	13.00	0.00	
Municipal Clerk	97.30	96.30	95.20	(1.10)	
Museums & Cultural Affairs Departr	58.75	59.66	62.00	2.34	
Non - Departmental	5.00	4.10	3.35	(0.75)	
Office of Management and Budget	28.40	28.30	30.05	1.75	
Parks and Recreation	373.31	377.07	390.30	13.23	5
Police	1769.55	1771.85	1747.15	(24.70)	6
Public Transit - Sun Metro	672.85	671.10	668.46	(2.64)	
Street Department	348.80	349.80	260.00	(89.80)	7
Tax	23.00	24.00	24.50	0.50	
Zoo	91.20	107.20	107.20	0.00	
FTE Grand Total	**6,251.86**	**6,305.37**	**6,229.01**	**(76.36)**	

[1] Transferred 46.37 to Environmental Services, 10.1 to Information Technology, 1 to Human Resources, 3 to General Services, lost 3.24 as result of reorganization of department.

[2] Added 3 new positions plus net transfer of 26.5 FTE's from Health and transferred 7 FTE's to PSB for stormwater.

[3] No academies scheduled in FY09 (20.84) FTE, added Human Resources function 3.0 FTE and added 4.0 FTE for UASI grant.

[4] Transferred 52.8 positions from the Street Department and added 1.74 parking meter services workers.

[5] Added 18.9 FTE's during year that were adopted as independent contractors, added open space specialist, deleted

All Funds
FTE Positions by Subfund

	Subfund	Adopted FY 2007	Adopted FY 2008	Adopted FY 2009
101	Government Operations	4122.78	4169.13	4378.36
103	Solid Waste Management	290.40	308.40	318.48
107	Convention & Performing Arts Center	6.17	6.43	8.17
112	Air Quality Grants	0.00	0.00	12.42
205	Capital Projects	15.50	13.00	13.00
206	Social Services	9.25	7.50	7.05
207	Crime Prevention	32.75	26.08	21.00
208	Health Prevention and Maintenance	2.35	139.75	139.25
210	Environmental Services	0.00	24.82	0.00
217	Crime Prevention	20.86	21.86	16.86
218	Health Prevention and Maintenance	251.69	81.44	76.99
219	Literacy/Library Services	4.30	4.30	4.35
221	Emergency Management	2.50	3.50	7.50
226	Social Services	1.30	1.00	1.75
244	Parks and Recreation - User Fees	123.35	120.11	0.00
245	Zoo Operations	2.00	1.00	0.00
248	Police Confiscated Funds	0.00	2.50	7.50
257	Museum Restricted Funds	1.50	1.30	1.50
266	Other	0.00	0.00	1.00
267	City-County Health	171.96	171.00	0.00
268	Police Restricted	3.00	3.00	6.40
278	Other Community Development Grants	6.00	6.00	5.00
281	Revolving Loan Funds	14.00	14.00	15.00
282	HUD Administration	25.87	25.45	30.93
283	Empowerment Zone/Enterprise Co	0.00	0.00	4.00
468	FY 2003 Certificates	1.00	1.00	0.00
469	FY 2006 Certificates	0.00	0.00	2.00
481	Cont. Oblig. Int. Funded	0.00	1.20	1.50
504	General Fund Capital Outlay	1.20	0.00	0.00
601	Airport Cost Centers	303.80	305.10	302.90
608	Non-Capital Grants	5.00	5.00	5.00
645	General Operations	660.85	664.10	661.46
646	Capital Grants	0.00	5.00	4.00
647	Non Capital Grants	12.00	6.00	7.00
672	Stanton Street	47.80	52.80	54.54
702	Equipment Maintenance	90.00	97.60	97.60
704	Copy Center	7.40	0.00	0.00
721	Health Benefits	7.20	7.40	7.40
722	Workers Compensation	4.00	4.10	4.60
723	Unemployment Compensation	1.00	1.00	1.00
805	Museum Restricted Funds	1.33	1.50	1.50
810	Restricted Under Research	1.75	2.00	2.00
	FTE Grand Total All Funds	***6,251.86***	***6,305.37***	***6,229.01***

All Funds
FTE Positions by Department

Department	Adopted FY 2007	Adopted FY 2008	Adopted FY 2009
Airport	240.30	241.60	241.40
City Attorney	39.00	39.20	39.20
Community and Human Development	59.50	57.75	58.55
Department of City Manager	18.50	19.00	19.10
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Economic Development	12.10	14.78	14.78
Engineering Services	67.00	83.00	88.12
Environmental Services	290.40	308.40	330.90
Financial Services	51.30	54.80	58.80
Fire	987.74	976.24	962.40
General Services	141.40	143.40	146.40
Human Resources	38.20	38.70	42.20
Information Technology	51.00	56.00	65.00
International Bridge	0.00	0.00	54.54
Library	192.91	193.01	193.01
Mayor and Council	25.00	25.00	25.00
Metropolitan Planning Organization	15.50	13.00	13.00
Municipal Clerk	97.30	96.30	95.20
Museums & Cultural Affairs Department	58.75	59.66	62.00
Non - Departmental	5.00	4.10	3.35
Office of Management and Budget	28.40	28.30	30.05
Parks and Recreation	373.31	377.07	390.30
Police	1769.55	1771.85	1747.15
Public Transit - Sun Metro	672.85	671.10	668.46
Street Department	348.80	349.80	260.00
Tax	23.00	24.00	24.50
Zoo	91.20	107.20	107.20
FTE Grand Total	***6,251.86***	***6,305.37***	***6,229.01***

TAX INFORMATION

AD VALOREM TAX LAW

All taxable property within the City is subject to the assessment, levy and collection by the City of a continuing, direct annual ad valorem tax.

By September 1st or soon thereafter, the City Council adopts a tax rate per $100 taxable value for the current year. The tax rate consists of (1) a rate for funding of maintenance and operation expenditures and (2) a rate for debt service.

The El Paso Central Appraisal District is responsible for the appraisal of property within the City. Excluding agricultural and open-space land, which may be taxed on the basis of productive capacity, the Appraisal District is required under the Property Tax Code to appraise all property within the Appraisal District on the basis of 100 percent of its market value and is prohibited from applying any assessment ratios.

The value placed upon property is subject to review by an Appraisal Review Board, consisting of three members appointed by the Board of Directors of the Appraisal District. The Appraisal District is required to review the value of property within the District at least every three years. The City may require annual review at its own expense and is entitled to challenge the determination of appraised value of property within the City by petition filed with the Appraisal Review Board.

TAX RATE LIMITATION

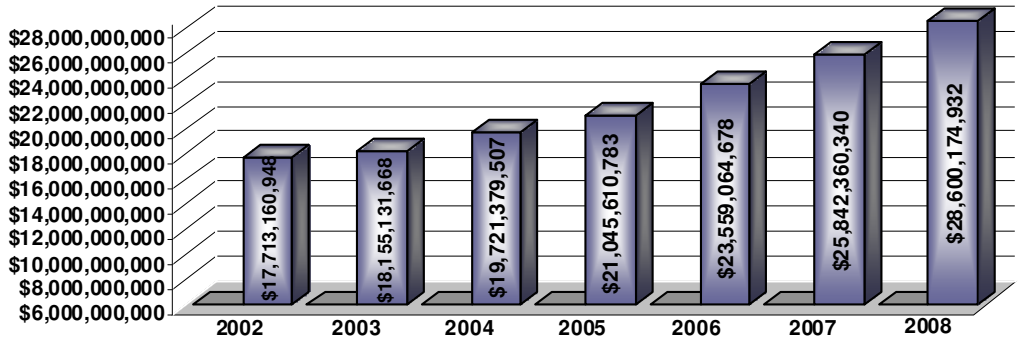
In determining the ad valorem tax, the City operates under a home-rule charter (the City Charter), pursuant to Article XI, Section 5, of the Texas Constitution. The City Charter limits the tax rate to $1.85 per $100 assessed valuation for all City purposes. The current tax rate of $0.633 for fiscal year 2009 remains well within the limit set by the City Charter.

Under the Property Tax Code, the City must annually calculate and publicize its effective tax rate and rollback tax rate. The hearing is held following a properly posted public notice to the taxpayers. If the adopted tax rate exceeds the rollback tax rate, the qualified voters of the City, by petition, may require an election to determine whether or not to reduce the tax rate adopted for the current year to the rollback tax rate.

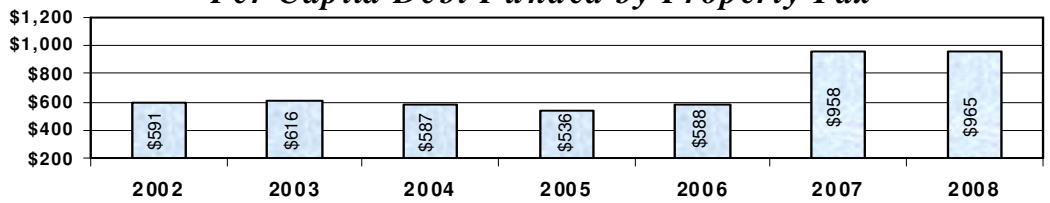
Certified* Assessed Valuation

Fiscal Year Ended Aug 31	Estimated City Population		*Certified Taxable Assessed Valuation	Per Capita Certified Taxable Assessed Valuation	Funded Tax Debt	Per Capita Funded Tax Debt	Ratio Funded Debt to Certified Taxable Assessed Valuation
1996	583,421		13,937,576,701	23,889	248,620,000	429	1.78%
1997	596,800		14,754,004,316	24,722	263,690,000	436	1.78%
1998	606,526		15,154,128,873	24,985	271,665,000	434	1.79%
1999	617,215		15,338,471,509	24,851	302,995,000	491	1.98%
2000	563,662	#	15,830,923,725	28,086	282,835,000	502	1.79%
2001	573,827	‡	16,340,380,651	28,476	312,750,000	545	1.91%
2002	583,949	‡	17,234,071,649	29,513	339,600,000	582	1.97%
2003	594,054	‡	17,713,160,948	29,817	351,135,000	591	1.98%
2004	604,156	‡	18,155,131,668	30,050	372,365,000	616	2.05%
2005	614,261	‡	19,721,379,507	32,106	360,490,000	587	1.83%
2006	624,364	‡	21,045,610,783	33,707	334,505,000	536	1.59%
2007	616,029	‡	23,559,064,678	38,243	362,040,000	588	1.54%
2008	644,638	‡	25,842,360,340	40,088	617,640,000	958	2.39%
2009	654,826	**	28,600,174,932	43,676	631,585,000	965	2.21%

Certified Assessed Valuation



Per Capita Debt Funded by Property Tax



*Certified Valuation refers to valuation in effect at time of corresponding Budget preparation. Certified Valuation is subject to adjustments for protested assessments. Final valuation at time of levy is reflected under debt administration.

US Census 2000 Actual

‡ Revised population estimate, based on 2000 census. Source: Department of Planning, Research and Development

**Source: U.S Department of Justice - FBI, Preliminary Annual Uniformed Crime Report

***Increase in per capita funded tax debt resulted from debt to fund storm-related capital improvements, and pension obligations bonds for police officers and firefighters.

Note: Graphs depict calendar year of valuation.

CITY OF EL PASO
SCHEDULE OF ASSESSED VALUATION AND TAX RATE

CALENDAR YEAR	ASSESSED VALUE AT TIME OF LEVY: Real Property AMOUNT	Real Property PERCENT	Personal Property AMOUNT	Personal Property PERCENT	TOTAL ASSESSED VALUE	TAX RATE	ALLOCATION OF TAX RATE: GENERAL FUND	SINKING FUND
1976	930,323,000	75.74%	298,056,000	24.26%	1,228,379,000	1.770000	1.510000	0.260000
1977	1,456,735,000	72.98%	539,208,000	27.02%	1,995,943,000	1.150000	0.980000	0.170000
1978	1,519,797,000	73.18%	557,081,000	26.82%	2,076,878,000	1.150000	0.980000	0.170000
1979	1,629,795,000	73.10%	599,730,000	26.90%	2,229,525,000	1.150000	0.980000	0.170000
1980	1,677,309,000	70.08%	716,278,000	29.92%	2,393,587,000	1.320000	1.135000	0.185000
1981	5,374,413,000	81.76%	1,199,123,000	18.24%	6,573,536,000	0.531200	0.463700	0.067500
1982	5,509,052,250	81.44%	1,255,433,000	18.56%	6,764,485,250	0.531200	0.463700	0.067500
1983	5,689,697,668	79.51%	1,466,648,594	20.49%	7,156,346,262	0.531200	0.463700	0.067500
1984	5,873,402,673	80.35%	1,436,681,664	19.65%	7,310,084,337	0.531200	0.463700	0.067500
1985	6,100,919,616	80.27%	1,499,677,523	19.73%	7,600,597,139	0.531200	0.463700	0.067500
1986	8,032,434,044	83.93%	1,538,531,974	16.07%	9,570,966,018	0.452240	0.395730	0.056510
1987	8,294,792,429	84.40%	1,533,285,441	15.60%	9,828,077,870	0.459480	0.402970	0.056510
1988	8,549,734,832	82.66%	1,793,085,134	17.34%	10,342,819,966	0.495335	0.427785	0.067550
1989	8,789,991,744	82.66%	1,843,583,523	17.34%	10,633,575,267	0.495427	0.406920	0.088507
1990	9,371,605,073	82.51%	1,986,765,547	17.49%	11,358,370,620	0.516160	0.412438	0.103722
1991	9,480,583,878	83.61%	1,858,199,464	16.39%	11,338,783,342	0.560247	0.446042	0.114205
1992	9,602,672,472	83.26%	1,930,114,989	16.74%	11,532,787,461	0.607468	0.466114	0.141354
1993	10,352,379,143	84.29%	1,929,368,217	15.71%	12,281,747,360	0.653229	0.466114	0.187115
1994	10,638,305,036	83.61%	2,085,774,596	16.39%	12,724,079,632	0.643796	0.480097	0.163699
1995	11,903,494,793	83.85%	2,292,148,507	16.15%	14,195,643,300	0.653229	0.480947	0.172282
1996	12,293,694,888	82.90%	2,535,140,475	17.10%	14,828,835,363	0.635926	0.474313	0.161613
1997	12,619,969,776	82.80%	2,620,753,710	17.20%	15,240,723,486	0.635926	0.484313	0.151613
1998	12,825,739,841	82.85%	2,654,935,888	17.15%	15,480,675,729	0.660234	0.487100	0.173134
1999	13,150,744,696	82.80%	2,731,797,207	17.20%	15,882,541,903	0.660234	0.487100	0.173134
2000	13,567,068,101	82.68%	2,841,081,574	17.32%	16,408,149,675	0.660213	0.487100	0.173113
2001	14,292,256,098	82.81%	2,967,016,152	17.19%	17,259,272,250	0.719833	0.542100	0.177733
2002	14,784,642,367	82.99%	3,030,427,427	17.01%	17,815,069,794	0.719833	0.542100	0.177733
2003	15,368,779,857	84.49%	2,820,246,208	15.51%	18,189,026,065	0.719833	0.542100	0.177733
2004	16,947,741,252	85.48%	2,879,856,855	14.52%	19,827,598,107	0.696677	0.524662	0.172015
2005	18,176,200,124	86.19%	2,911,679,293	13.81%	21,087,879,417	0.696677	0.508371	0.188306
2006	20,547,235,658	87.22%	3,011,829,020	12.78%	23,559,064,678	0.672326	0.481419	0.190907
2007	23,170,310,322	88.15%	3,114,201,621	11.85%	26,284,511,943	0.671097	0.453294	0.217803
2008	25,490,006,325	88.35%	3,359,949,875	11.65%	28,849,956,200	0.633000	0.429000	0.204000

Source: Tax Collection System: Certified Roll Jurisdiction Summary TC500rpt

Consolidated Tax Office
2008 Estimated Tax Parcel Analysis

Taxing Entity	Tax Parcels (#)	2008 Tax Values (#)	2008 Tax Rates ($/$100)	2008 Tax Levy ($)	Average Parcel Value ($)	Average Parcel Levy ($)	Fees* for Year ($)	% of Total
01- CITY OF EL PASO	203,410	28,849,956,200	0.633000	182,620,229	141,832	898	**126,114**	**7.93%**
03- EL PASO ISD	99,803	15,285,593,344	1.235000	176,616,867	153,158	1,770	**61,878**	3.89%
04- CITY OF SOCORRO	12,638	732,173,153	0.497757	3,644,443	57,934	288	**7,836**	0.49%
05- YSLETA ISD	59,695	6,220,677,937	1.330000	77,947,215	104,208	1,306	**37,011**	2.33%
06- EL PASO COUNTY (1)	362,324	32,587,380,958	0.342437	111,591,260	89,940	308	**187,751**	11.80%
07- EP COMM COLLEGE (1)	364,746	33,740,643,170	0.106841	36,048,774	92,504	99	**189,253**	11.90%
08- THOMASON HOSPITAL (1)	365,556	34,206,962,757	0.181504	62,086,945	93,575	170	**189,755**	11.93%
09- SOCORRO ISD	64,324	6,711,125,859	1.188194	78,406,352	104,333	1,219	**39,881**	2.51%
10- CLINT ISD (1)	111,107	899,106,716	1.335050	11,831,134	8,092	106	**31,996**	2.01%
11- FABENS ISD	4,054	130,434,253	1.258800	1,574,401	32,174	388	**2,513**	0.16%
12- TOWN OF CLINT	653	39,102,040	0.406803	159,068	59,881	244	**405**	0.03%
14- HORIZON REG MUD	98,186	936,408,214	0.468693	4,388,804	9,537	45	**87,776**	5.52%
15- EMERG.SVCS.DIST.#1	84,954	1,153,705,869	0.097311	1,122,616	13,580	13	**22,452**	1.41%
16- ANTHONY ISD	1,773	139,944,695	1.169100	1,577,870	78,931	890	**1,099**	0.07%
17- TOWN OF ANTHONY	1,627	130,727,919	0.398817	521,365	80,349	320	**1,009**	0.06%
18- CANUTILLO ISD	11,527	1,270,925,025	1.292095	16,171,599	110,256	1,403	**7,147**	0.45%
19- SAN ELIZARIO ISD	5,193	141,655,196	1.108956	1,526,763	27,278	294	**3,220**	0.20%
20- TORNILLO ISD	2,521	51,244,330	1.351600	686,932	20,327	272	**1,563**	0.10%
22- HAC. D'NTE.WTR.DIST.	560	64,863,505	0.260263	168,816	115,828	301	**347**	0.02%
25- LWR. VALLEY WTR.AUTH.	29,158	1,185,175,890	0.211415	2,505,640	40,647	86	**51,616**	3.24%
27- EMERG.SVCS.DIST.#2	75,277	2,471,583,482	0.100000	2,471,585	32,833	33	**51,409**	3.23%
30- TORNILLO WTR. DIST.	2,430	54,668,885	0.074645	40,808	22,497	17	**1,507**	0.09%
31- CITY OF HORIZON	6,269	603,137,088	0.294019	1,773,337	96,209	283	**3,887**	0.24%
33- DOWNTOWN MGT. DIST.	523	275,404,008	0.120000	330,485	526,585	632	**324**	0.02%
34- PASEO DEL ESTE MUD #10	593	92,034,404	0.750000	690,259	155,201	1,164	**368**	0.02%
35- PASEO DEL ESTE MUD #1	14	10,985,355	0.750000	82,390	784,668	5,885	**9**	0.00%
36- PASEO DEL ESTE MUD #3	492	67,451,387	0.750000	505,886	137,096	1,028	**305**	0.02%
37- PASEO DEL ESTE MUD #11 (2)	11	1,314,898	0.750000	9,862	119,536	897	**7**	0.00%
38- VILLAGE OF VINTON	1,101	89,474,126	0.250000	223,687	81,266	203	**683**	0.04%
39- PASEO DEL ESTE MUD #2 (3)	4	622,547	0.750000	4,669	155,637	1,167	**2**	0.00%
44- FBNS WTR CNTL DIST	2,497	91,418,398	0.026672	24,340	36,611	10	**1,548**	0.10%
Totals	1,973,020	168,235,901,608	19.488972	777,354,400				

Note: Tax parcels obtained from CAD combined totals file.

The Consolidated Tax Office, although a city department, collects property taxes for all the taxing entities in El Paso County and remits those payments to the appropriate entity through individual agreements for a service fee.

*** Per parcel fee ----------** **$0.62** for all but EMS#1, EMS#2, LVWA, & Horizon Regional MUD (formerly EPCWA) whom pay @ 2% of levy times previous 5 yr's collections factor.

(1) EP County, EPComm Coll, Thomason Hospital, and Clint ISD parcel count reduced by 59,500 (under $2 levies)

(2) Paseo Del Este MUD#11 changed it's name in 2007.

(3) Paseo Del Este MUD #2 new for 2008.

Entity fees ----------	**1,110,669**	
Fees from law firm----	**480,000**	30.18%
Total fees ----------	**1,590,669**	
10/2/2008		100.00%

Note: Tax parcels obtained from CAD combined totals file.

DEBT ADMINISTRATION

The City is authorized to issue tax supported bonds equal to 10% of assessed taxable values within the City. The total certified assessed valuation for FY2008 is $28,600,174,932 setting the debt limit at $2,860,017,493. As of August 31, 2008, the City had $631,585,000 of debt issues outstanding which only equal 2.21% of the appraised values. On an annual basis, debt service payments shall not exceed 15% of the operating budget. In FY09, these payments, including related fees, equal to 9.31% of the total operating budget.

The per capita debt for the City of El Paso for FY2008 is $1,025. The property tax rate to provide debt service during the FY2008 period was $0.217803 per $100 of assessed value, and will be reduced to $0.204 in FY2009. Council has adopted a policy setting a maximum of 25¢ per $100 valuation. The City has received a rating of AA from Standards & Poors and a rating of AA- from Fitch Rating Services on general obligation bond issues.

TOTAL DEBT SERVICE REQUIREMENTS			
YEAR	**PRINCIPAL**	**INTEREST**	**TOTAL**
2009	$31,700,000	$32,455,083	$64,155,083
2010	29,380,000	29,942,894	59,322,894
2011	32,015,000	28,607,454	60,622,454
2012	30,750,000	27,016,191	57,766,191
2013	27,065,000	25,505,609	52,570,609
2014	28,255,000	24,250,845	52,505,845
2015	26,140,000	22,883,828	49,023,828
2016	24,180,000	21,595,986	45,775,986
2017	22,545,000	20,393,382	42,938,382
2018	23,700,000	19,261,724	42,961,724
2019	21,905,000	18,086,210	39,991,210
2020	22,460,000	16,980,235	39,440,235
2021	23,610,000	15,835,091	39,445,091
2022	23,950,000	14,630,036	38,580,036
2023	25,205,000	13,406,711	38,611,711
2024	26,485,000	12,123,590	38,608,590
2025	25,010,000	10,777,183	35,787,183
2026	23,015,000	9,517,131	32,532,131
2027	22,475,000	8,363,814	30,838,814
2028	23,595,000	7,238,947	30,833,947
2029	22,655,000	6,073,958	28,728,958
2030	23,775,000	4,950,603	28,725,603
2031	24,955,000	3,770,852	28,725,852
2032	22,145,000	2,531,760	24,676,760
2033	10,365,000	1,432,640	11,797,640
2034	6,915,000	857,565	7,772,565
2035	7,335,000	441,420	7,776,420
TOTAL	$631,585,000	$398,930,740	$1,030,515,740

CITY OF EL PASO
Debt Service Requirements by Issue

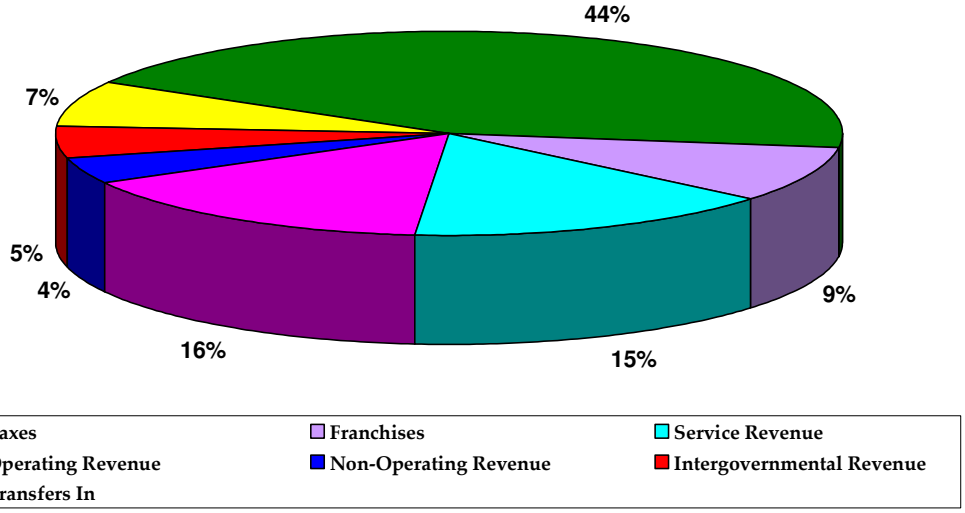
DESCRIPTION	DATED	ORIGINAL PRINCIPAL	BALANCE ALL YEARS		
			PRINCIPAL	INTEREST	TOTAL
Cert of Obligation 2001	15-Jan-01	26,850,000	1,665,000	131,950	1,796,950
Cert of Obligation 2001 A	1-Dec-01	33,970,000	10,715,000	3,390,500	14,105,500
Cert of Obligation 2003	3-Apr-03	44,010,000	29,575,000	14,511,244	44,086,244
Cert of Obligation 2007	1-May-2007	35,000,000	35,000,000	24,302,313	59,302,313
TOTAL CERTIFICATES OF OBLIGATION			**$76,955,000**	**$42,336,006**	**$119,291,006**
GO Bonds 1999 (refunding)	15-Jan-99	27,275,000	18,870,000	3,114,065	21,984,065
GO Bonds 2000	15-Feb-00	10,325,000	2,975,000	237,240	3,212,240
GO Bonds 2002 refunding	15-May-02	55,090,000	21,695,000	2,946,400	24,641,400
GO Bonds 2003	15-Aug-03	29,265,000	16,705,000	1,801,700	18,506,700
GOB Refunding 2005	1-Apr-05	152,190,000	146,815,000	60,926,600	207,741,600
GOB Refunding 2006	18-Apr-05	56,350,000	54,685,000	38,493,938	93,178,938
GOB Refunding 2007	15-Feb-07	95,190,000	95,190,000	72,227,785	167,417,785
GOB Refunding 2007A	1-May-07	40,000,000	40,000,000	26,661,088	66,661,088
GOB Pension 2007	15-Jun-07	101,240,000	101,240,000	106,833,196	208,073,196
GO Bonds 2008	20-Mar-08	56,455,000	56,455,000	43,352,723	99,807,723
TOTAL GENERAL OBLIGATIONS			**$554,630,000**	**$356,594,734**	**$911,224,734**
TOTAL TAX SUPPORTED DEBT			**$631,585,000**	**$398,930,740**	**$1,030,515,740**
Plaza Theatre 2005 Issuance	15-Aug-05	17,315,000	16,115,000	8,075,338	24,190,338
PID Revenue Bond 2006		400,000	380,000	128,133	508,133
Solid Waste Revenue Bonds	14-Jul-04	22,120,000	17,795,000	10,496,494	28,291,494
Airport	16-Sep-03	18,000,000	9,070,000	1,847,175	10,917,175
Bridge refunding 97	15-Nov-97	3,010,000	700,000	34,265	734,265
Federal Loan (ZIB)	1 Dec 91	3,000,000	1,350,000	472,500	1,822,500
SIB loan	15-Oct-99	3,634,000	5,295,879	949,184	6,245,064
SIB loan	28-Feb-08	6,107,000	6,107,000	2,189,769	8,296,769
TOTAL REVENUE BONDS			**$56,812,879**	**$24,192,857**	**$81,005,736**

All Funds Revenue Summary by Source

Revenue Source	Actual FY07	Estimated Actual FY08	Difference FY07/08	Adopted FY09
TAXES	$266,707,046	$288,859,236	8.31%	$302,718,694
FRANCHISES	$59,494,287	$58,451,639	-1.75%	$60,821,665
SERVICE REVENUES	$92,118,715	$100,589,767	9.20%	$104,838,615
OPERATING REVENUES	$98,494,761	$104,317,948	5.91%	$108,172,522
NON-OPERATING REVENUES	$27,274,343	$14,290,387	-47.61%	$29,031,044
INTERGOVERNMENTAL REVENUES	$20,433,290	$23,475,408	14.89%	$34,123,975
TRANSFERS IN	$38,777,479	$40,142,104	3.52%	$49,652,471
Grand Total	**$603,299,921**	**$630,126,489**	**4.45%**	**$689,358,986**

Variance in Actual FY07 to Estimated Actual FY08:

The FY 07/08 variance in taxes is due to higher property valuations, and an increase in sales tax revenue. The difference in franchise revenues is due to decreased franchise fees paid by some public utilities. Operating revenues increased due to airport revenues, FTA preventive maintenance subsidy, and recycling revenues. The change in non-operating revenues is due to year end investment revenue not yet recorded, and posting changes. Federal and state grants attributed to the increase in intergovernmental revenues. Increase in transfers in is due to transfers from bridges and capital projects to the general fund.



Taxes	*Property, Sales, Hotel/Motel, Mixed Beverage, Bingo*
Franchises	*Franchise & Easement Fees (Electric, Gas, Telephone & Water Utilities, Cable Vision)*
Service Revenue	*Fare Box Revenue, Ground & Terminal Space Rental, Landing Fees, Parking Lot Fees, Ambulance & Health Services, Public Inspection Permits, Sanitation Services, Alcoholic Beverages Licenses, Food Establishment Fees*
Operating Revenues	*Admissions Revenue, Municipal Court Fines, Licenses & Permits, Public Safety Revenues, Self-Insurance Contributions*
Non-Operating Revenues	*Investment Interest Revenue, Rents & Lease Revenue*
Intergovernmental Revenue	*County, State, & Federal Grants*
Transfers In	*Bridge Revenue, Interfund & Intrafund Transfers, Bond Proceeds*

All Funds Appropriations
Summary by Department

Department	Actual FY07	Adopted FY08	Estimated Actual FY08	Adopted FY09
AIRPORT	$37,123,042	$40,615,708	$48,496,707	$48,565,064
CITY ATTORNEY	$4,688,965	$5,140,238	$5,299,220	$5,184,230
COMMUNITY AND HUMAN DEVELOPMENT	$10,422,031	$16,320,291	$10,703,740	$15,586,233
DEPARTMENT OF CITY MANAGER	$1,704,285	$1,817,566	$1,856,276	$1,933,445
DEPARTMENT OF PUBLIC HEALTH	$20,624,166	$24,885,711	$19,721,182	$19,607,746
DEVELOPMENT SERVICES	$6,383,295	$6,496,310	$6,566,412	$6,274,376
ECONOMIC DEVELOPMENT	$940,956	$2,901,534	$2,192,734	$2,638,700
EL PASO PERFORMING ARTS CENTER	$6,160,704	$10,385,000	$6,139,618	$10,954,143
ENGINEERING SERVICES	$3,700,768	$3,751,113	$3,895,960	$3,768,613
ENVIRONMENTAL SERVICES	$49,565,299	$51,361,669	$42,664,110	$52,847,531
FINANCIAL SERVICES	$2,899,330	$2,992,615	$3,256,038	$3,200,446
FIRE	$71,338,244	$72,007,952	$75,166,441	$78,223,416
GENERAL SERVICES	$30,524,373	$30,256,242	$33,594,341	$34,693,798
HUMAN RESOURCES	$2,006,566	$2,022,538	$2,291,563	$2,326,992
INFORMATION TECHNOLOGY	$8,416,092	$9,709,938	$9,938,133	$11,370,285
INTERNATIONAL BIRDGES	$0	$0	$0	$17,247,841
LIBRARY	$8,134,030	$8,879,430	$9,384,737	$9,069,438
MAYOR AND COUNCIL	$1,256,072	$1,341,808	$1,254,892	$1,316,806
METROPOLITAN PLANNING ORGANIZATION	$1,175,022	$1,589,486	$1,331,124	$1,673,393
MUNICIPAL CLERK	$5,667,789	$5,965,463	$5,769,096	$5,938,852
MUSEUMS & CULTURAL AFFAIRS DEPT.	$3,902,229	$3,742,797	$3,645,117	$4,258,144
NON - DEPARTMENTAL	$108,345,231	$126,899,480	$115,329,792	$127,910,522
OFFICE OF MANAGEMENT AND BUDGET	$3,740,501	$2,909,286	$4,060,156	$2,413,665
PARKS AND RECREATION	$17,750,054	$20,884,034	$18,591,967	$21,620,178
POLICE	$108,967,636	$116,313,383	$117,056,376	$114,823,289
PUBLIC TRANSIT - SUN METRO	$51,767,935	$53,741,970	$45,751,871	$61,616,076
STREET	$31,307,321	$32,707,834	$31,651,024	$14,991,460
TAX	$3,606,310	$3,927,129	$4,062,924	$4,506,024
ZOO	$3,909,129	$4,347,885	$4,554,250	$4,798,280
Grand Total	**$606,027,375**	**$663,914,410**	**$634,225,801**	**$689,358,986**

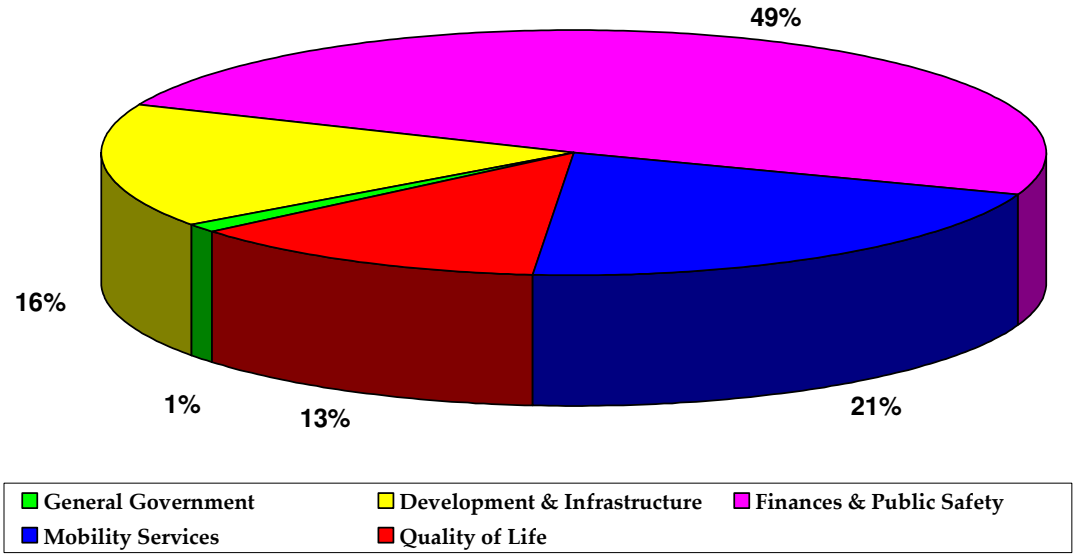
Variance in Actual FY07 to Estimated Actual FY08:

Airport: Increase due to salary adjustments, management services for Butterfield Trail Golf Course, capital projects, and interfund transfers **Economic Development:** variance resulting from contracts formerly paid by Non-Departmental, full staffing, and sales tax rebates made to the outlet mall **Environmental Services:** One time transfer to capital fund in 2007 of $14M resulted in higher FY07 totals which were partly offset by FY2008 increases in salaries due to acquiring environmental-health enforcement, increase in fuel costs, depreciation expense and capital equipment purchases **Fire:** Additional cost in salaries & OT due to academies and new collective bargaining agreement, added fuel costs, and increase in communication equipment purchases **General Services:** Increase in fuel inventory cost and 3rd party fleet repairs **Information Technology:** Transfer of salaries from Health transition, increased contractual obligations, and Capital Equipment **Library:** Variance attributable to lower attrition rate than previous years and increase to capital expenditures for the purchase of books and technology **Non-Departmental:** Additional funds needed for debt service obligations **Police:** Collective bargaining agreement and increase in prisoner custody costs **Public Transit - Sun Metro:** Decrease in contracted services, outside vehicle and heavy equipment repairs, land leases, indirect cost expenditures, and damages/settlements

All Funds Appropriations
Summary by Function

Function	Actual FY07	Estimated Actual FY08	Adopted FY09
GENERAL GOVERNMENT	$7,649,322	$8,410,388	$8,434,481
DEVELOPMENT & INFRASTRUCTURE	$99,530,783	$98,851,690	$111,593,303
FINANCE & PUBLIC SAFETY	$306,571,607	$326,992,386	$339,343,206
MOBILITY SERVICES	$121,373,320	$127,230,726	$144,093,834
QUALITY OF LIFE	$70,902,343	$72,740,611	$85,894,162
Grand Total	**$606,027,375**	**$634,225,801**	**$689,358,986**

Variance in Actual FY07 to Estimated Actual FY08:
Public Safety increases attributable to Fire and Police new collective bargaining agreements, increase in Fire Dept. salaries & OT (due to additional academies), fuel costs, communication equipment purchases and police increase to prisoner custody costs. **Mobility Services** increase primarily due to Airport increase in salaries, management services for Butterfield Trail Golf Course, capital projects, and interfund transfer. **Quality of Life** increase primarily resulting from Library's lower attrition rate than previous years and increase to capital expenditures for the purchase of books and technology.



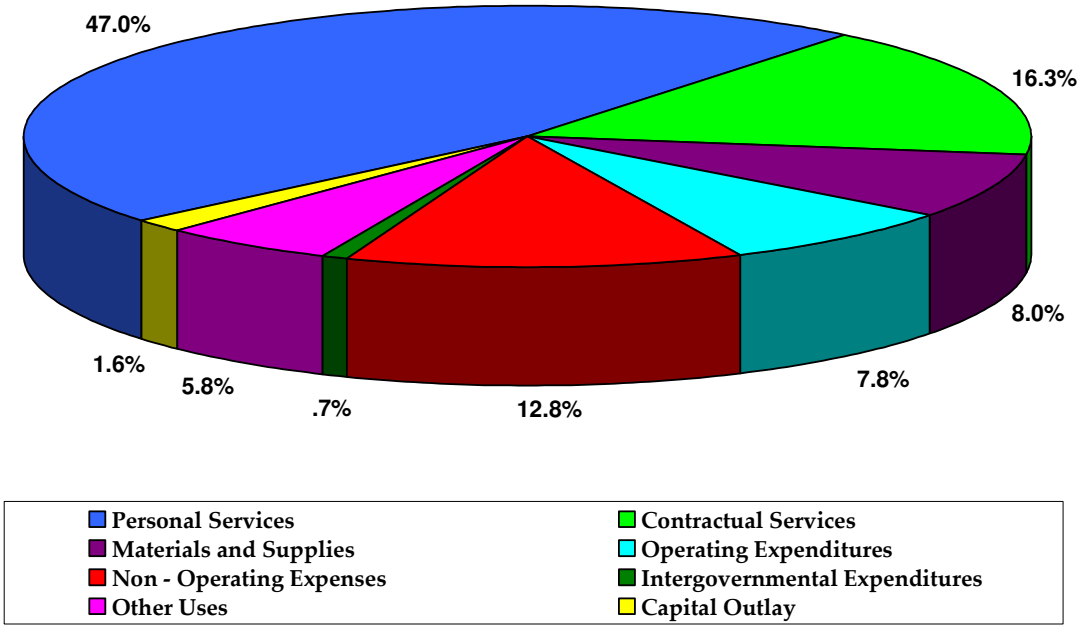
	Mayor & Council, City Attorney, Office of Management & Budget, Tax, Human Resources, Financial Services, Municipal Clerk,
General Government:	*City Attorney, City Manager, Mayor & Council*
Development & Infrastructure:	*Development Services, Economic Development, Engineering Services, Environmental Services, General Services, Information Technology*
Finance & Public Safety:	*Fire, Police, Municipal Clerk, Financial Services, Human Resources, Non-Departmental, Office of Management & Budget, Tax*
Mobility Services:	*Airport, International Bridges, Mass Transit-Sun Metro, MPO, Street*
Quality of Life:	*Community Development, CVB, Library, Museum & Cultural Affairs, Parks & Recreation, Public Health, Zoo*

All Funds Appropriations
Summary by Character

Character	Actual FY07	Estimated Actual FY08	Difference* FY07/08	Adopted FY09
PERSONAL SERVICES	$299,794,388	$317,251,699	5.82%	$323,916,962
CONTRACTUAL SERVICES	$93,268,696	$91,789,176	-1.59%	$112,654,780
MATERIALS AND SUPPLIES	$36,320,681	$41,650,712	14.67%	$55,431,445
OPERATING EXPENDITURES	$63,968,163	$60,771,090	-5.00%	$53,410,780
NON - OPERATING EXPENDITURES	$62,104,281	$75,758,626	21.99%	$88,380,379
INTERGOVERNMENTAL EXPENDITUI	$1,015,262	$1,149,850	13.26%	$4,825,034
OTHER USES	$41,930,620	$31,290,344	-25.38%	$39,850,560
CAPITAL OUTLAY	$7,625,284	$14,564,304	91.00%	$10,889,046
Grand Total	**$606,027,375**	**$634,225,801**	**4.65%**	**$689,358,986**

Variance in Actual FY07 to Estimated Actual FY08:

Personal Services increase due to Airport salary adjustments, Environmental Services acquiring environmental-health enforcement, Fire and Police Collective Bargaining agreements and overtime. **Contractual Services** decrease primarily due to Public Transit-Sun Metro decrease resulting from environmental liability adjustment, outside vehicle and equip. repairs, and land leases. **Materials and Supplies** increase due to fuel costs. Decrease in **Operating Expenditures** due to depreciation expenses for Sun Metro that have not been booked for FY2008. **Other Uses** variance resulting from a decrease in Airport interfund transfers. **Non-Operating Expenditures** increase due to Debt Service Obligation. **Capital Outlay** variance due to Airport, Environmental Services, Fire, and IT, capital purchases and projects.



GENERAL FUND REVENUE AND EXPENDITURE SUMMARY

The City of El Paso classifies its revenue sources into seven revenue groups and eight appropriation groups known as characters. Primary funds and sub-funds are used to account for both revenues and expenditures, and provide an overview of both the financial and reporting structure of the City. Expenditures are paid out of these funds and are similarly classified according to function or character.

Revenue Sources

Taxes

Property Tax: The property taxes are based upon the assessed value of real and personal property. Property tax consists of two components. The first is debt service, which is budgeted, based on the City's debt service requirements. These funds are deposited into the Debt Service Fund and are used only to pay the principal and interest, on current debt, due and payable in the fiscal year.

The second component is the amount of revenue used for the maintenance and operations of the General Fund. Property taxes fund approximately forty percent of the City's General Fund budget and provide taxpayers with general City services; primarily public safety, infrastructure maintenance and quality of life services.

The Central Appraisal District provides appraised property values for the City annually. The tax rate is based on the certified assessed value calculated yearly by the CAD, normally around July. The fiscal year 2009 Operations and Maintenance budget reflects estimated property tax collections in the amount of $122,634,672. This amount reflects an estimated increase of 3.59% over last year's collected property tax of $118,384,849.

Tax billings are mailed on or about October and payment is due by January 31 of the following calendar year. Penalties and interest are charged on taxes delinquent as of February 1 and an additional collection penalty is added on July 1. It is estimated that $1,189,305 will be collected in penalties during fiscal year 2009.

Sales Tax: The State of Texas charges 8.25% in sales tax. The City receives 1% for general fund operations and 0.50% for operating a transit system. In fiscal year 2009, the 1% portion of the state sales tax is expected to generate $70,991,022 in revenue for the City. The following depicts what Citizens in El Paso County pay in sales tax and the corresponding recipients of the revenue by percent.

Total sales tax in El Paso: 8.25%

- State 6.25%
- City..... 1.00%
- County..... 0.50%
- Public Transit….. 0.50%

FRANCHISE AND EASEMENT FEES

The City receives a substantial amount of revenue from franchise and easement fees. Franchise fees are collected from both public and private utilities and assessed for the continued use of the public right-of-way. Electric, gas, telephone, water, cable, and telecommunications are among the utilities included in this source of revenue. The general fund revenue for this category is projected at $43,139,604 for the new fiscal year.

Service Revenue

General fund service revenue is estimated at $9,746,660 for fiscal year 2009. This is an increase from fiscal year 2008 estimated actuals of $8,437,497. The fiscal year 2009 revenue estimate includes revenues for the Department of Public Health as result of the transition into a general fund and city department. It also includes revenues for services provided by the Parks and Recreation Department now accounted for in the general fund rather than as a special revenue fund.

Operating revenues

This group includes major categories of revenue from general government services: public safety, streets, culture and recreation, municipal court fines, and public inspection fees. Included in this classification are revenues generated from payment of business licenses such as licenses for alcoholic beverages, food establishments, animal registration/licenses, taxicab operations, and other professional and occupational enterprises. This revenue source is estimated at $32,354,189 for fiscal year 2009.

Non-operating revenues

Revenues included are rents and leases and investment interest estimated in fiscal year 2009 at $7,454,175.

Intergovernmental Revenues

These revenues are derived from state grants and from other governmental entities for joint programs managed by the City. Total revenue for this source is estimated to be $2,917,064.

Transfers In

This category classifies revenue transferred in from other sources. The total estimated transfer to the general fund is $23,349,602 which includes transfers from Environmental Services, Airport, Sun Metro, and the International Bridges fund. The fiscal year 2009 budget does not include any use of fund balance.

EXPENDITURES

Personal Services

This character level includes costs related to employee compensation such as salaries, wages, and fringe benefits. Personal services costs increased 8.01% from $217,053,714 in fiscal year 2007 to an estimated $234,447,106 in fiscal year 2008. The higher costs were due to increases in public safety departments, transition of Health District to a city department, full staffing for Development Services to meet departmental needs and increase to Library due a lower attrition rate. The fiscal year 2009 Personal Services budget of $242,017,993 represents 76.63% of the total general fund adopted budget. This amount includes funding for police and fire contractual agreements, transfer of personnel from the Parks Department User Fee to the general fund and full year funding for the Department of Public Health.

Contractual Services

This character includes costs that are derived from contractual agreements for services. Contractual service costs decreased 5.16% from $27,877,201 in fiscal year 2007 to an estimated $26,439,570 in fiscal year 2008. The variance is due to a reduction of external legal services and promotional services. The fiscal year 2009 contractual services budget is $29,856,070 which represents 9.45% of the total general fund adopted budget. The fiscal year 2009 budgeted amount includes increased funding for Information Technology contract agreements and funding for appraisal services from the Central Appraisal District. The budget also includes an increase due to transfer of Parks Department User Fee into the general fund.

Materials and Supplies

This character includes costs of expendable items used by operating activities. Supplies and material costs increased 7.27% from $11,607,161 in fiscal year 2007 to an estimated $12,450,645 in fiscal year 2008. The variance is due to the transition of the City-County Health and Environmental District to a city public health department and increased fuel costs during the year. The fiscal year 2009 material and supplies budget of $15,052,565 represents 4.77% of the total general fund 2009 adopted budget. This amount includes funding for library books, and equipment purchases. The creation of the Department of Public Health and the transfer of the Parks User Fee to the general fund also resulted in an increase to the general fund for recreation supplies, land maintenance supplies and clinical medical supplies

Operating Expenditures

This character includes costs that support day to day operations such as utilities and communication costs. These costs increased 16.72% from $18,121,007 in fiscal year 2007 to an estimated $21,150,660 in fiscal year 2008. The variance is due to increased costs for prisoner custody, transfer of Parks User Fee to the general fund and tuition reimbursement. The fiscal year 2009 operating expenditures budget of $25,596,550 represents 8.10% of the total general fund adopted budget. The fiscal year 2009 budgeted amount includes funding for increased electricity and water utility costs, contingencies, salary market adjustments and additional funding for transfer of Parks User Fee to the general fund.

Non-Operating Expenditures

This character includes costs such as interest expense and damages/settlements costs. These costs increased 84.41% from $960,986 in fiscal year 2007 to an estimated $1,772,116 in fiscal year 2008. The variance is due to an increase to legal claims and community service projects. The fiscal year 2009 non-operating expenditures budget of $1,678,416 represents 0.53% of the total general fund adopted budget and includes funding for legal claims, community service projects and alignment of credit card fee expenses to the budget.

Intergovernmental Expenditures

This character includes costs that reimbursed by another entity, usually grants, generally for support or services. These costs increased 115.09% from $450,463 in fiscal year 2007 to an estimated $968,900 in fiscal year 2008. The variance is due to an increase to grant match. The fiscal year 2009 intergovernmental expenditures budget of $1,403,149 represents 0.44% of the total general fund adopted budget and includes a slight increase in grant match funding for the Police Department and Health Department.

Other Uses

This character includes nonrecurring transfers that do not qualify as revenues or expenditures to the receiving or disbursing funds. Other uses decreased 36.96% from $8,359,535 in fiscal year 2007 to an estimated $5,270,098 in fiscal year 2008 as a result of the transfer of the Health District to a city department. In fiscal year 2009 as a result of the City-County Health District becoming a city department a contribution or transfer from the City is not required.

Capital Outlay

This character includes expenditures for construction, equipment, and purchase of land. Capital increased 14.33% from $822,427 in fiscal year 2007 to an estimated $940,278 in fiscal year 2008 as a result of an increase in data processing equipment in Information Technology to meet departmental needs and a reduction in building improvements. The fiscal year 2009 budget includes funding for servers and modules for the Information Technology department.

REVENUE ASSUMPTIONS

TAXES

Property Taxes

Property valuation, new construction, and mortgage rates are key indicators of property tax revenue. Historically, property valuation increased 4% during non-appraisal years; however the Central Appraisal District has recently changed the appraisal frequency from every third year to annually. Valuations used for FY2006 and FY2007 increased 6.71% and 11.23% respectively. The 2007 valuation increase allowed City Council to adopt a tax rate of $0.671097, which resulted in property tax collections of $174,930,146 in fiscal year 2008. For the FY2009 budget, the 2008 property valuation of $28,600,174,932 reflected an increase of 10.67% over the prior year's valuation of $25,842,360,340. Council responded to this increase in valuation by adopting a combined M&O and Debt Service tax rate of $0.633000; resulting in a $0.038 decrease providing some relief to tax payers. For further detail and historical trends please refer to the analysis on the pages that follow.

Sales Taxes

Sales tax is correlated predominately to personal income, retail sales trends and the number of crossings at the international bridges. The fiscal year 2009 adopted amount of $106,736,533 represents an 8.01% increase from fiscal year 2008. Personal income in fiscal year 2009 is projected to increase by 6.51%. The Sun City is also anticipating additional sales taxes from retailers, restaurants, and new retail establishments such as the new outlet mall, which opened in October of 2007. It is also estimated that these new retail establishments will increase the number of foreign and inter-state visitors to the City. The fiscal year 2009 sales tax adopted estimate assumes a conservative growth rate and a slight increase in automobile crossings of 1.00% while pedestrians will not increase due to security measures and construction at the Santa Fe Bridge. For further detail and historical trends please refer to the analysis on the pages that follow.

Hotel/Motel Taxes

All Occupants residing in hotels or motels in the County of El Paso for a period of less than 30 days are charged 15.5% of the room cost (excluding any exempt individuals.) The City receives 7% of this revenue, which is used to support the Convention and Visitor's Bureau and various programs in the Department of Museums and Cultural Affairs.

Mixed Beverage/Bingo Taxes

The State of Texas imposes a tax on gross receipts from the sales of mixed beverages and on public bingo games held by non-profit groups. The mixed beverage/bingo tax is based on historical trends, including growth. The City expects to collect $1,570,000 in mixed beverage/bingo taxes in FY2009. The revenue estimate is 8% higher than FY2008 estimated actual of $1,453,722.

FRANCHISE

Franchise Fees

Franchise fees are charged to providers of telecommunications, electricity, water, and gas services. Telecommunications fees are set by the State Public Utility Commission and are based upon the estimated number of telephone lines and growth of the City. Population growth, utility rate increases, weather conditions, historical collections and contract renewals are factors considered when estimating franchise fee revenues. The City is anticipating $60,821,665 in franchise fees for FY2009, reflecting an increase of 4.05% over FY 2008 estimated actual revenue of $58,451,639. Revenue detail is provided on the pages that follow for electricity and water franchise fees.

SERVICE REVENUES

Ambulance Service

The fiscal year 2008 estimated actual of $8,489,836 represents a 10.71% increase from FY2007 estimated collections of $7,668,832. Estimated fiscal year 2009 revenue is $8,799,000 reflecting a 3.64% increase from fiscal year 2008 estimated actual. The anticipated increase is based on responses and collection trends. There is also more efficient and complete data processing by the collection agency in collaboration with increased City staff efforts. For further detail and historical trends please refer to the analysis on the pages that follow.

Airport Revenues

The El Paso International Airport owns a significant portion of the land surrounding it and benefits from the collection of rental revenue from multiple businesses such as golf courses, hotels, and business parks on Airport land. In addition, the Airport owns one of the largest Air Cargo facilities along the U.S./Mexico border and benefits from a high level of air cargo activity supporting maquiladora companies in neighboring Juarez, Mexico. The El Paso International Airport is one of few in the country that operate on a budget surplus.

Bridge Fees

The City of El Paso is in a unique position where it is able to generate general fund revenue from the operation of three international bridges with Mexico. Revenue estimates are made using projections of annual crossings, types of crossings and the corresponding fees. Although total number of crossings have decreased, partly due to the implementation of increased security measures after 9/11 and construction at the Santa Fe Bridge; revenues have not been adversely impacted due to a fee increase in 2005 and the recently approved increase effective September 1, 2007. The FY2009 revenue estimate of $16,896,591 is 1.31% higher than FY2008 estimated actual reflecting the impact of the fee increase. For further detail and historical trends please refer to the analysis on the pages that follow.

Health Services

Historically, public health services were provided to city residents by the City-County Health and Environmental District. However the District was dissolved on January 1, 2008 and due to the need of public health services and programs by the community, the City of El Paso created the Department of Public Health. The department provides dental services, food Inspections, other clinical services aimed at the prevention of sexually transmitted diseases, tuberculosis control services, and animal care services such as stray animal impoundments. In order to minimize the tax burden on the citizens, the department charges nominal fees for these services and for fiscal year 2009 the City expects to collect $996,660 in service revenue. Revenue collections are subject to economic trends and collection efforts from a population that is predominately un-insured and below poverty levels which significantly impact revenue estimates.

Public Transit

The City of El Paso operates a mass transit system that provides public transportation within the City limits through a 0.05% sales tax and a $1.25 fixed route fare and a $2.50 para-transit fare.

Sun Metro, or the public transit system, also offers monthly passes for all riders and reduced fares for disabled and senior citizens. Children 5 years and younger ride free if accompanied by an adult while students pay $0.75. Ridership, collections, and fee structure are used when estimating revenues. In fiscal year 2009 the Mass Transit Board approved an increased fee structure which will allow the transit system to collect approximately $9,207,317 in fares in order to offset rising operating costs and continue with the planned capital projects that will benefit the users.

Parks and Recreation Fees

The city operates two-hundred parks, fourteen aquatic centers, fifteen recreation centers, and nine senior citizen centers. In order to provide the greatest numbers of programs and reduce the burden on property owners the city charges relatively low fees for use of some facilities and for participation in some programs offered at the centers.

Historical collection trends, program participation, and an annual fee review by the department are used to determine revenue streams. It is estimated that fiscal year revenue collections for these types of fees will be approximately $4,236,811. Historically parks and recreation collections were accounted for in a special revenue fund, however in fiscal year 2009 the revenue streams from any of the parks and recreation programs will be accounted for in the general fund.

OPERATING

Licenses and Permits

License and permit revenues include fees charged by the City for general construction permits, business licenses, restaurant permits, and pet ownership permits. Estimates for construction permits are based on the City's projected growth, mortgage interest rates, and economic conditions. In FY2004 the permit fees for new residential construction were restructured. Previously, a contractor was required to obtain individual permits for mechanical, electrical and plan review permits. The current structure allows for one inclusive permit. Residential building permits are estimated to generate $3,507,184 in fiscal year 2009.

Collections for restaurant permits and pet ownership are managed by the Department of Public Health. These licensing fees are collected to partly defray the costs of providing restaurant inspections and pet ownership regulation in order to minimize or eradicate food borne and zoonotic diseases. Number of restaurants and trends in animal ownership, and economic trends are used to estimate revenue streams. The City expects to collect approximately $2,104,718 in health related licensing fees in fiscal year 2009.

NON-OPERATING

Investment Interest Revenue

Estimates are contingent on total available cash and prevailing interest rates. The City's policy towards its investment interest revenue is to maximize investment interest revenue only after preserving the safety and liquidity of the portfolio.

INTERGOVERNMENTAL REVENUE

County, State, & Federal Grants

Revenue assumptions are based on current grants and any new grants that the City may be eligible to receive. The City has vigorously pursued new grants under the current Administration.

TRANSFERS-IN

Included in this revenue source are Inter-fund and Intra-fund transfers. The Cost Allocation plan, developed by a consultant, determines the rates charged to other funds such as Airport, Sun Metro-Public Transit and Engineering Services for administrative overhead.

BOND PROCEEDS

Revenues are from bonds sold through a financial entity, which have bid an interest rate. Proceeds are used for new building construction, renovation of existing buildings, and major equipment purchases.

REAL PROPERTY TAX COLLECTIONS

DESCRIPTION

Property taxes are a form of taxes assessed on real and personal property within the City limits to partially fund the general fund operating budget and the annual amount required to satisfy general obligation bonds and/or certificates of obligation bond payments. The levy is calculated based on a rate adopted by City Council and consists of two components. The first component is debt service, which is budgeted based on the City's debt service requirements. These funds are deposited into the Debt Service Fund and are used only to pay the principal and interest on current debt, due and payable that fiscal year. The second component, which is reflected below, is the amount of revenue used for the maintenance and operations of the General Fund activities such as parks, police and fire services, etc. The tax rate is based on the certified assessed value calculated on a yearly basis by the Central Appraisal District.

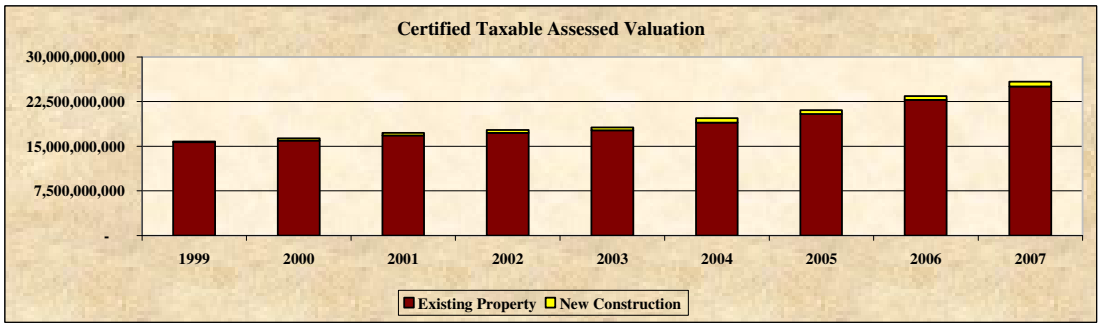
ASSUMPTIONS

Property valuation, new construction, and mortgage rates are key indicators of property tax revenue trends. Historically, valuation increased 4% during non-appraisal years. The Central Appraisal District recently changed the appraisal frequency from every third year to annually in order to to reflect actual market trends. The City used the current year valuation, or 2008, to estimate the FY2009 revenue estimate.

ANALYSIS & TRENDS

Fiscal year 2006 property collections totaled $146,709,212 with a 2005 valuation of $21,045,610,783 at a tax rate of $0.696677. The 2006 valuation of $23,408,514,803 had a slight increase of 11.23% over the prior year valuation and allowed City Council to adopt a lower tax rate for fiscal year 2007. The lower tax rate of $0.672326 generated $157,822,582 in property tax revenue with a 7.58% increase over fiscal year 2006 collections. The 2007 valuation reflected a 19.78% increase in new construction and a 10.13% increase in existing property values for an overall increase of 10.40% or $2,303,881,305 over the 2006 valuation. The valuation increase allowed City Council to adopt a lower tax rate for the second year in row of $0.671097 which generated an estimated $174,930,146 in revenues for fiscal year 2008. Revenue collections for fiscal year 2008 increased by 10.84% or $17,822,582 over collections in fiscal year 2007.

The fiscal year 2009 revenue estimate is based on the 2008 valuation which includes an 11.05% increase in new construction. New construction growth decreased 8.73% when compared to construction growth of 19.78% in 2007. Economic and housing market trends have had an impact in the construction industry in the area. Existing property valuation shows a growth of 10.66% over the prior year number. The 2008 valuation is expected to generate a total of $181,492,856 in revenue, with an increase of $6,562,710 or 3.75% over fiscal year 2008 collections of $174,930,146. The slightly lower percent increase in revenues versus the increase in valuations resulted from a decrease in the tax rate of $0.671097 to $0.633000, a decrease of 5.68%, which will provide tax relief to tax payers in the form of lower property tax rates for a third consecutive year.

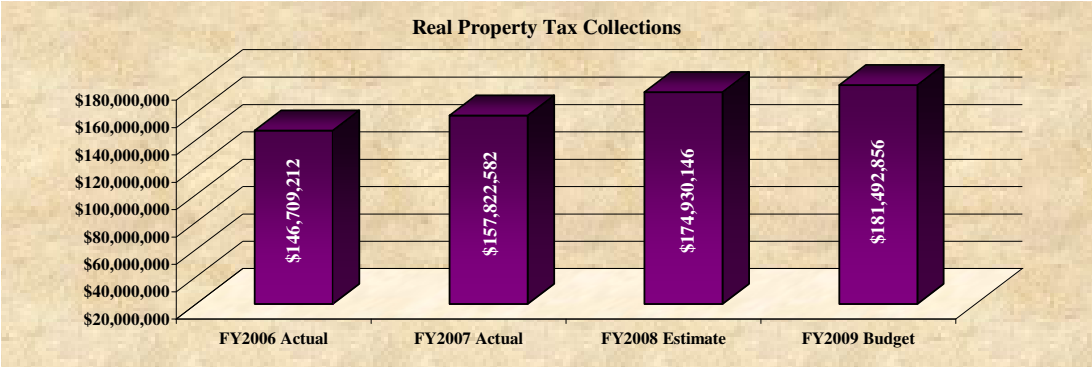


COLLECTIONS & PROPERTY VALUATION

	FY2006 Actual	FY2007 Actual	FY2008 Estimate	FY2009 Budget	Variance
Property Tax Collections	$146,709,212	$157,822,582	$174,930,146.00	$181,492,856	3.75%

	2005 Valuation	2006 Valuation	2007 Valuation	2008 Valuation	Variance
New Construction	$625,010,603	$656,957,689	$786,921,921	$873,905,578	11.05%
Existing Property	$20,420,600,180	$22,751,557,114	$25,055,438,419	$27,726,269,354	10.66%
Total Valuation	$21,045,610,783	$23,408,514,803	$25,842,360,340	$28,600,174,932	10.67%
Tax Levy	$0.696677	$0.672326	$0.671097	$0.633000	-5.68%

*Based on certified valuation received from the El Paso Central Appraisal District on/or about July 25.



Sales Tax

DESCRIPTION

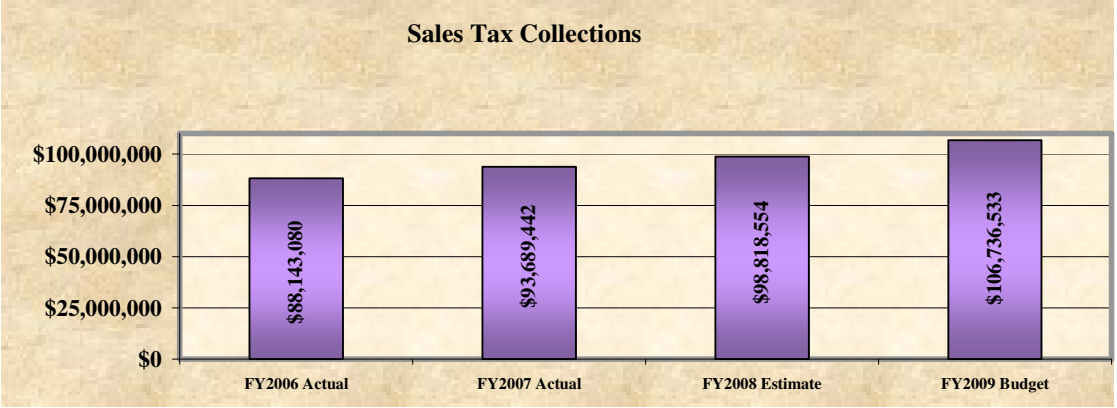
Sales tax is comprised of gross receipts from the retail sales of all items subject to taxation by the State of Texas. The residents of El Paso County currently pay 8.25% in sales tax. The State receives 6.25%, the City receives 1.00%, the County receives 0.50%, and Sun Metro (City's Mass Transit) receives 0.50% of all sales tax receipts collected by the State Comptroller.

ASSUMPTIONS

Sales tax is correlated to personal income growth, economic, retail trends and the traffic crossings at the International Bridges. Personal income in El Paso County has grown steadily over the last three years and is projected to increase by 6.51% to $21,632 million in fiscal year 2009 from $20,309 million in 2008. When estimating sales tax revenues the City considers the number of International bridge crossings because of the vital economic impact Mexican nationals have on El Paso's economy. El Paso's businesses rely significantly on shoppers crossing from Ciudad Juarez and neighboring cities in Mexico to generate sales.

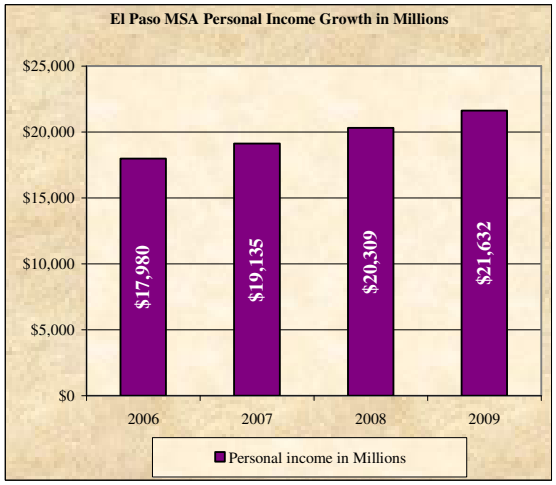
ANALYSIS & TRENDS

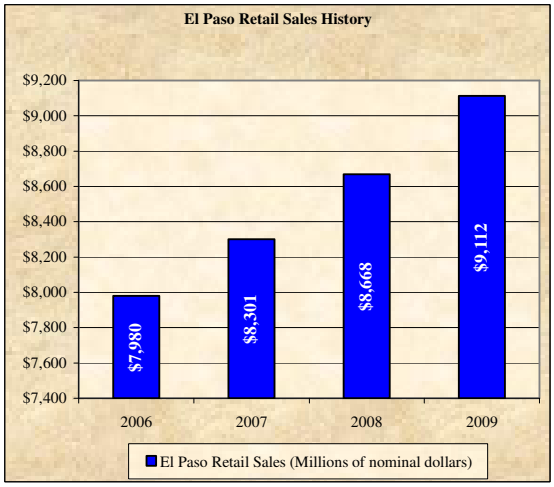
Sales tax collections in fiscal year 2007 increased 6.28% or $5,533,221 over FY2006, a lower percent increase from that in fiscal year 2006 of 9.85%. The decline in growth has been a result of economic trends, increased costs, and declining pedestrian and automobile crossings into the City. The declining trend in crossings began after the terrorist attack on September 11, 2001 increasing the amount of time required to cross. In fiscal year 2008 there was a decrease of 6.29% in automobile crossings and a decrease of 5.48% in pedestrian crossings. The increased inspection time and renovations at the Santa Fe Bridge are discouraging Mexican nationals from crossing into the United States and limiting the number of times they visit City of El Paso retailers. Hence in fiscal year 2008 collections increased only 5.47% with collections totaling $98,818,554. The sales tax estimate for fiscal year 2009 is projected to increase by $7,917,979, or 8.01%, over fiscal year 2008 estimated revenues as result of the projected personal income increase of 6.51% and the expanding retail market in the City which continues to attract foreign and inter-state shoppers.



COLLECTIONS, PERSONAL INCOME AND RETAIL SALES

	FY2006 Actual	FY2007 Actual	FY2008 Estimate	FY2009 Budget	Variance
Collections	$88,143,080	$93,689,442	$98,818,554	$106,736,533	8.01%
	2006	**2007**	**2008**	**2009**	**Variance**
Personal Income (in millions)	$17,980	$19,135	$20,309	$21,632	6.51%
Retail Sales (in millions of nominal dollars)	$7,980	$8,301	$8,668	$9,112	5.13%





Source: Borderplex Economic Outlook: 2007-2009

International Bridge Crossings

DESCRIPTION

The City of El Paso is in a unique position to generate general fund revenue from the operation of three International Bridges with Mexico. El Paso borders Ciudad Juarez, Mexico and has bridges joining the two communities. The bridges allow for vehicle crossings as well as pedestrian crossings for ease of accessibility between the neighboring sister cities. Fees are collected at the port of entry for vehicles as well as pedestrians and large commercial vehicles. There are three City bridges that generate revenue: the Stanton Bridge, Paso Del Norte on Santa Fe Street, and the Ysleta-Zaragoza Bridge.

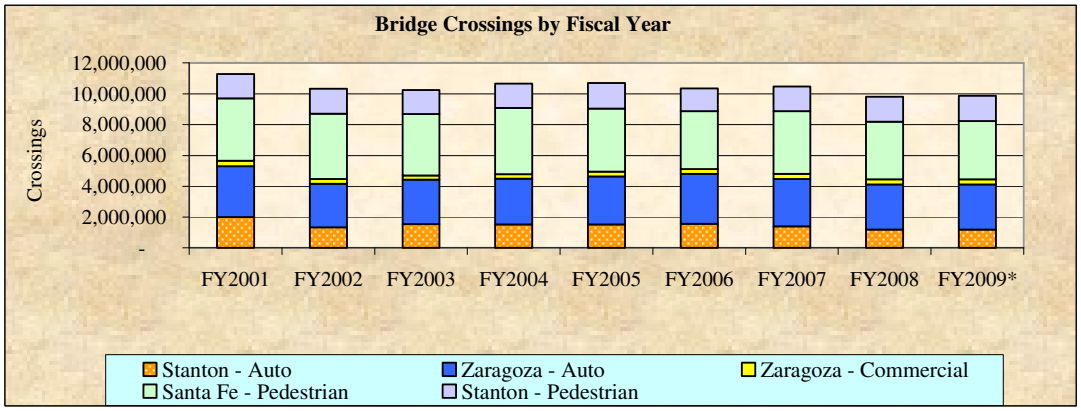
ASSUMPTIONS

Estimations for this revenue are made using projections of annual crossings, types of crossings and the corresponding fees charged. To bring toll charges in line with other International Bridges across the border with Mexico, City Council adopted a fee increase effective September 1, 2007. The private vehicle fee increased from $1.65 to $2.25, the commercial vehicle increased from $3.00/axle to $3.50/axle, and the pedestrian fee remained unchanged at $0.35 per person. The bridge toll charges had remained unchanged for approximately four years with the last change adopted in January 2004.

ANALYSIS & TRENDS

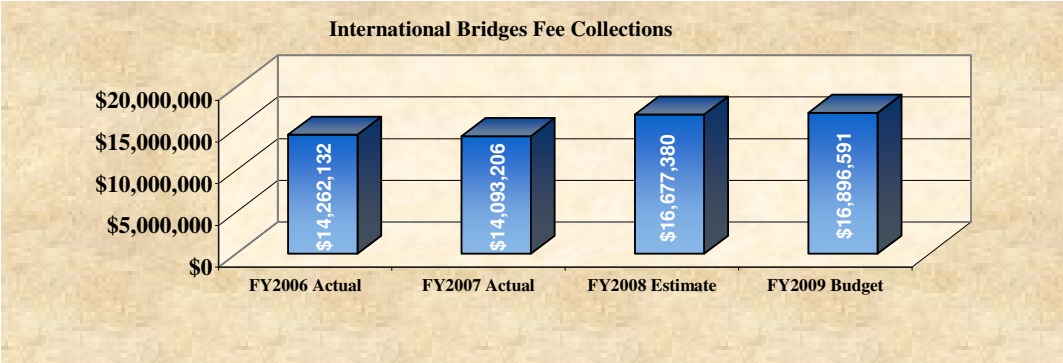
In fiscal year 2007 the statistics showed an increase in pedestrian traffic of 8.36% or an additional 437,174 people who crossed the international bridges with Mexico. In addition there was an increase in commercial traffic of 3.62% with a total of 330,173 commercial vehicles coming into the United States. However automobile crossings declined by 6.63% during the same time period over fiscal year 2006 affecting revenue collection in fiscal year 2007. Revenue collected in fiscal year 2007 showed a slight decline of $168,926 or 1.18% over fiscal year 2006 revenue collections of $14,262,132. Fiscal year 2008 collections reflect an increase in revenues of 18.34% over fiscal year 2007 collections as a result of the increase in fees paid by users even though overall total crossings decreased by 6.29% over the fiscal year 2007 total crossings. The decline in crossings during fiscal year 2008 is derived from a decrease in pedestrian crossings of 5.48% and a decrease in automobile crossings of 8.05% while commercial traffic increased by 3.66%.

It is estimated that revenue for fiscal year 2009 will increase by a slight 1.31% for a total of $16,896,591. Vehicle crossings are only estimated to increase by 2%, commercial by 1% and pedestrians to remain level.



COLLECTIONS AND CROSSINGS

	FY2006 Actual	FY2007 Actual	FY2008 Estimate	FY2009 Budget	Variance
Revenue Collection	$14,262,132	$14,093,206	$16,677,380	$16,896,591	1.31%
Pedestrians	5,229,074	5,666,248	5,355,550	5,409,106	1.00%
Passenger vehicles	4,789,201	4,471,795	4,111,920	4,111,920	0.00%
Commercial vehicles	318,627	330,173	342,273	349,118	2.00%
Total Crossings	10,336,902	10,468,216	9,809,743	9,870,144	0.62%



El Paso Electric Company

DESCRIPTION

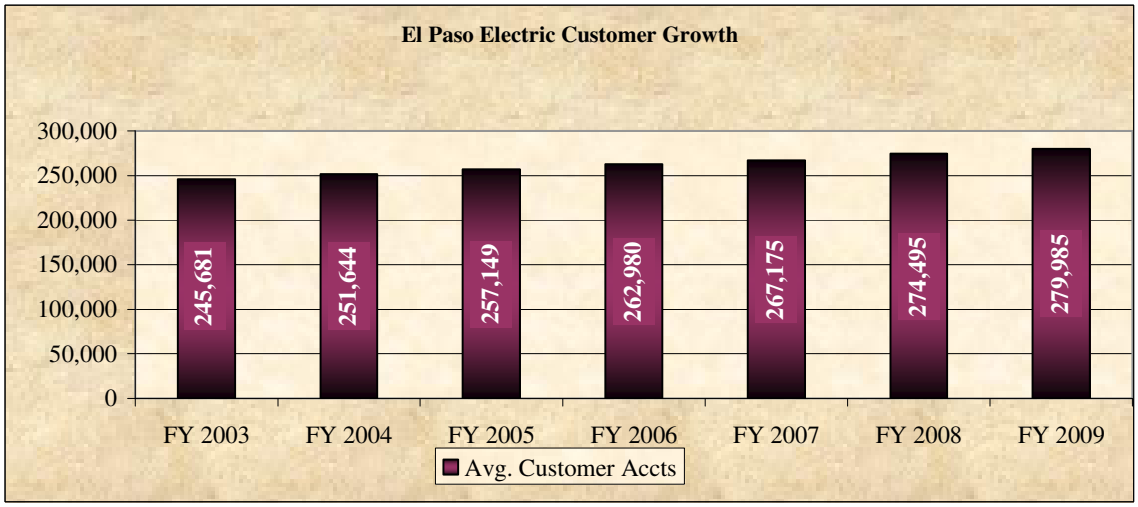
The El Paso Electric Company is the local publicly traded electric utility which generates and distributes electricity through an interconnected system to approximately 344,000 customers in the Rio Grande Valley in West Texas and Southern New Mexico. The customer base for the City of El Paso is approximately 279,895. In order for El Paso Electric to operate effectively and serve the El Paso area, it is necessary that power lines and various infrastructure be located on City owned property and cross easements throughout the City. The City of El Paso and El Paso Electric have negotiated and agreed upon a rate, or franchise fee, that is paid to the City by the electric utility for access to these properties. This franchise fee is paid to the City on a quarterly basis. El Paso Electric pays the City 3.25% of electrical energy gross revenues and 4% of Broadband over power line related gross revenue.

ASSUMPTIONS

Housing growth, utility rate increases, weather conditions, historical collections, and franchise contract renewals are factors considered when estimating franchise fees revenues.

ANALYSIS & TRENDS

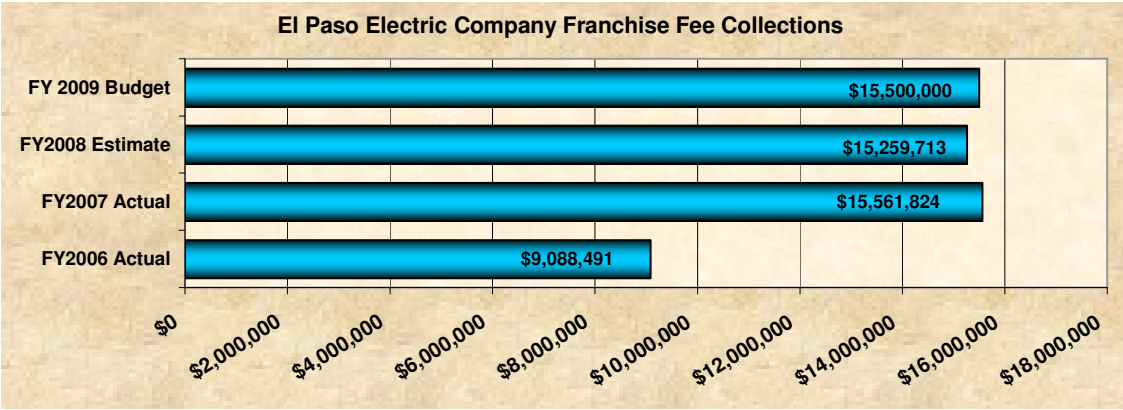
The franchise agreement was re-negotiated in August of 2005 and will remain valid through July 2030. Revenue grew by $6,473,333, or 71.23%, over fiscal year 2006 collections of $9,088,491 as a result of 1.6% in customer growth for a total of 267,175 accounts and effects of the new franchise agreement. In fiscal year 2008, franchise revenues were an estimated $15,259,713, which shows a decrease in revenue collections of $302,111or 1.94% as a result of declining economic trends. Customer accounts grew by 7,320 or 2% in fiscal year 2008 and are expected to grow at the same rate for 2009. Approximately 279,985 accounts are expected to generate $15,500,000 in revenue for the City depending on actual sales of electricity.



COLLECTIONS & CUSTOMER ACCOUNTS

	FY2006 Actual	FY2007 Actual	FY2008 Estimate	FY2009 Budget	Variance
Revenue Collection	$9,088,491	$15,561,824	$15,259,713	$15,500,000	1.57%
Customer Accounts (Avg)*	262,980	267,175	274,495	279,985	2.00%

*Source: Borderplex Economic Outlook: 2007-2009.



El Paso Water Utilities

DESCRIPTION

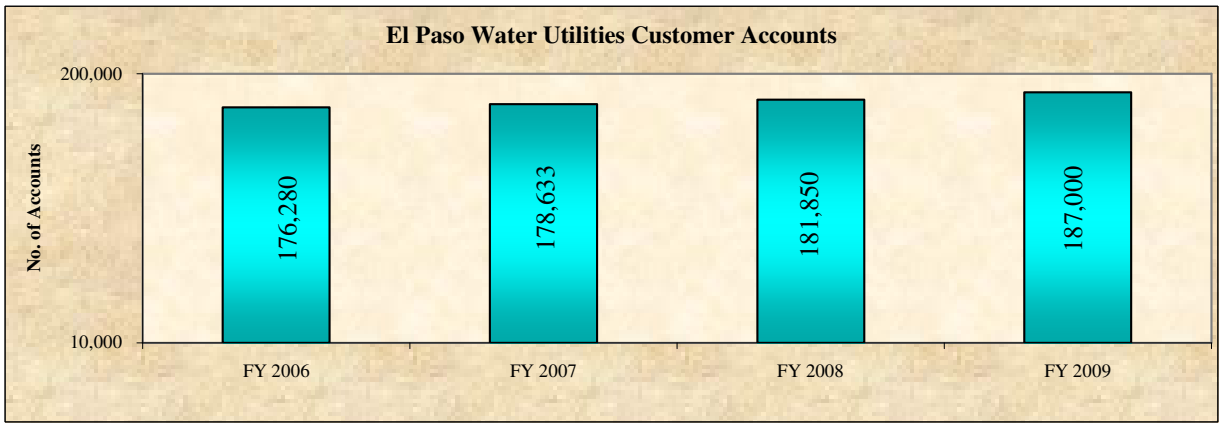
The El Paso Water Utilities (EPWU) is a component unit of the City of El Paso and is managed by the Public Service Board. EPWU pays the City 10% of the total amount received by the EPWU from the sale of water in lieu of property taxes on owned land. Payment to the City is made on a monthly basis.

ASSUMPTIONS

Historical collections from the Public Service Board that oversees the EPWU are used to project future revenue. A 2.36% growth factor is used for projecting future revenues.

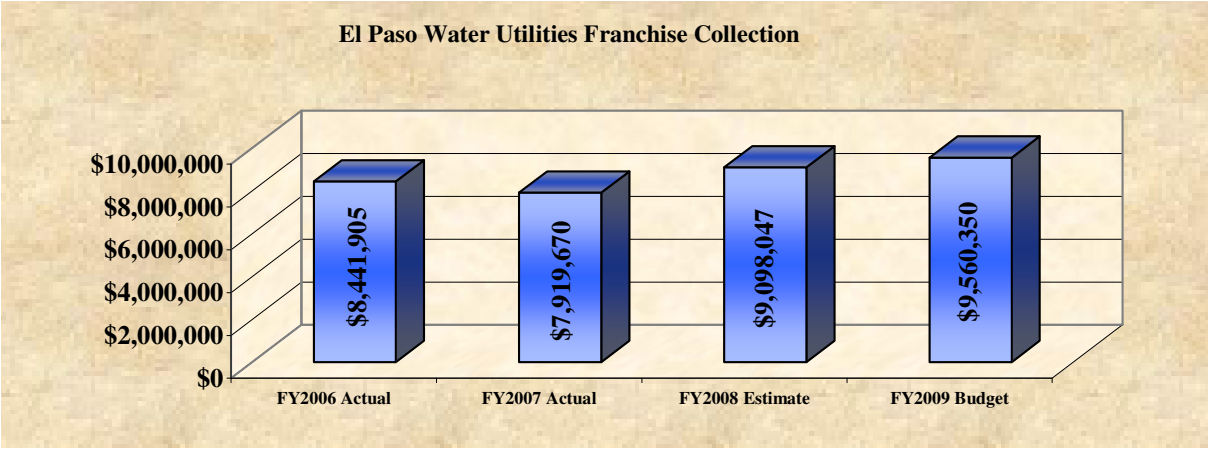
ANALYSIS & TRENDS

Fiscal year 2006 had a customer base of 176,280 resulting in revenue of $8,441,905. In fiscal year 2007 the customer base grew by 1.33% to a total of 178,633. However the revenue collections decreased by $522,235 for a total amount collected of $7,919,670 as a result of decreased water usage in the months following "Storm 2006" and related flooding. Fiscal year 2008 revenues are estimated at $9,098,047 reflecting an increase of $1,178,377 or 14.88% over fiscal year 2007 collections of $7,919,670. The increase in revenues was partly due to higher rates that went into effect on February 29, 2008, whereby an average monthly residential bill increased by 9.76%. For fiscal year 2009 revenue is projected to increase by 5.08% for a total of $9,560,350, with an increase in customer accounts of 2.83% for a total of 187,000 customer accounts.



COLLECTIONS & CUSTOMER ACCOUNTS

	FY2006 Actual	FY2007 Actual	FY2008 Estimate	FY2009 Budget	Variance
Collections	$8,441,905	$7,919,670	$9,098,047	$9,560,350	5.08%
Customer Accounts	176,280	178,633	181,850	187,000	2.83%



Ambulance Service Revenue

DESCRIPTION

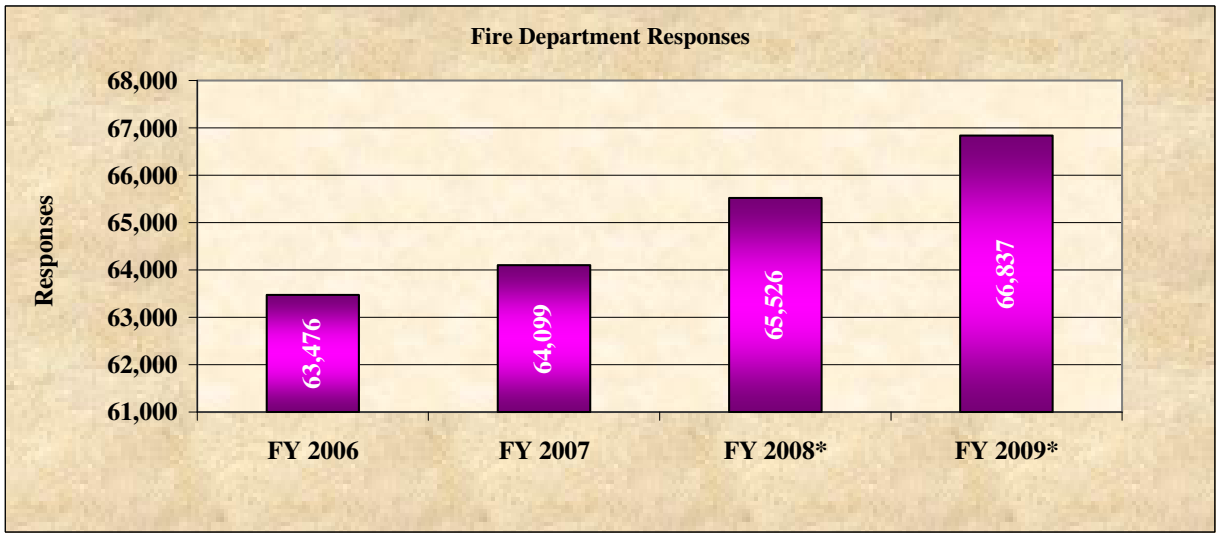
The City of El Paso provides life stabilization transport services throughout the city via the emergency medical services division of the El Paso Fire Department. The City sets the fee based on the cost of transportation and stabilization services. The ambulance fee is reviewed on an annual basis through the budget process. Texas state law dictates a "profit" cannot be made from services rendered to citizens.

ASSUMPTIONS

Fees are determined by projecting the expected number of medical transports to hospitals. The fee schedule is primarily based on a flat fee implemented in the fiscal year, which is reviewed annually and increased based on a Consumer Price Index increase. A third party administrator collects the revenue and on average the collection rate is approximately 50%.

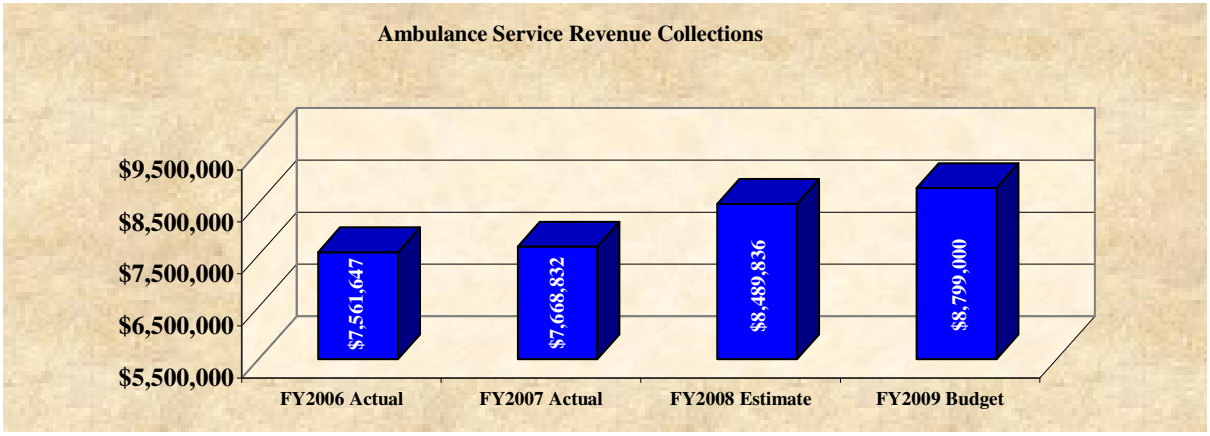
ANALYSIS & TRENDS

Revenue collections for this service increased $107,185 from 2006 collections of $7,561,647 to $7,668,832 in fiscal year 2007. Total collections of $7,668,832 reflects a 1.42% increase while the number of responses only increased 0.98% from 63,476 to 64,099. Revenue collected for fiscal year 2008 is estimated at $8,489,836 which reflects an increase of 10.71%, or an additional $821,104. For fiscal year 2009 a conservative estimate in revenue of $8,799,000 includes a 3.64% increase in revenues and a 2% increase in the number of responses for such services. The City also anticipates a more successful collection rate.



COLLECTIONS AND RESPONSES

	FY2006 Actual	FY2007 Actual	FY 2008 Estimate	FY 2009 Budget	Variance
Collections	$7,561,647	$7,668,832	$8,489,836	$8,799,000	3.64%
Responses	63,476	64,099	65,526	66,837	2.00%



Garbage Collection Billings

DESCRIPTION

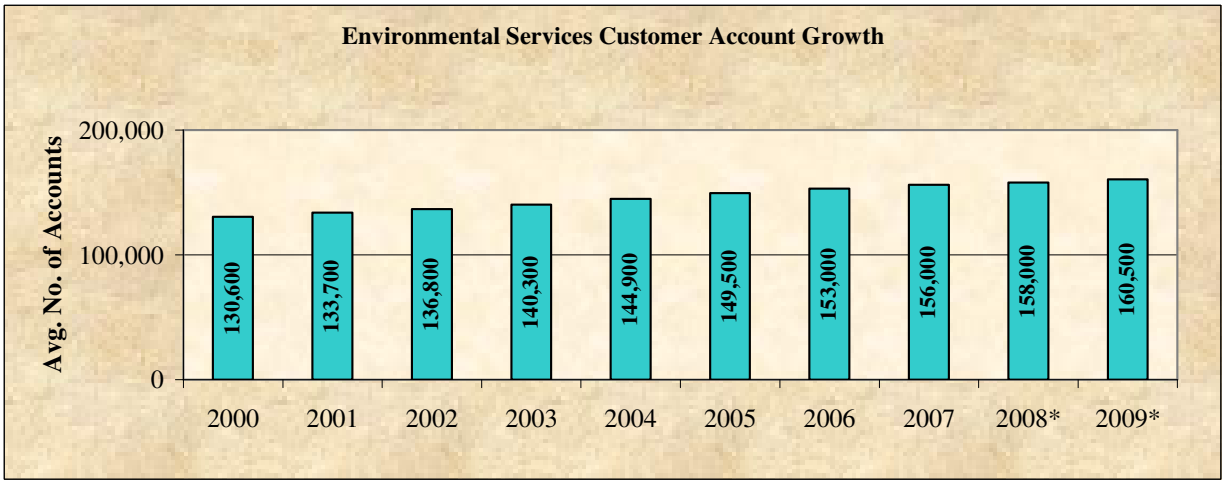
The City of El Paso's Environmental Services department operates as an enterprise fund and offers residential collection of refuse throughout the city. As a self-sustaining enterprise fund, a fee is paid by customers to recoup the cost of weekly curbside garbage collection and maintenance costs associated with the landfills that are owned and operated by the City.

ASSUMPTIONS

Revenue projections are based on the number of households receiving garbage collection service and the historical growth rate of the number of new residential homes built while adjusting for any change in the service fee.

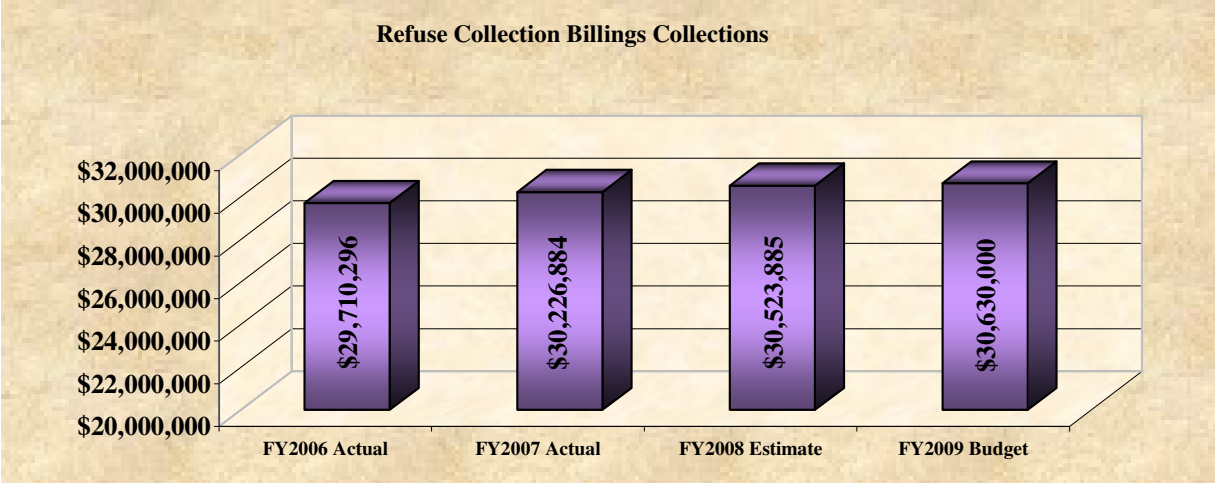
ANALYSIS & TRENDS

The number of customer accounts have grown at an average of 3.05% from 2000 to 2008. Fiscal year 2007 revenue increased 1.74% over fiscal year 2006 actuals generating an additional $516,588 as a result of account growth. In fiscal year 2008 total collections are estimated at $30,523,885 reflecting an increase in collections of 0.98% based on an estimated 158,000 customer accounts. The revenue estimate for fiscal year 2009 is conservative based on collection trends and customer account increase of 1.58% for a total of $30,630,000 in revenue.



COLLECTIONS & CUSTOMER ACCOUNTS

	FY2006 Actual	FY2007 Actual	FY2008 Estimate	FY2009 Budget	Variance
Revenue Collection	$29,710,296	$30,226,884	$30,523,885	$30,630,000	0.35%
Customer Accounts	153,000	156,000	158,000	160,500	1.58%



ALL SOURCES REVENUE DETAIL

Description	Actual FY07	Estimated Actual FY08	Adopted FY09
TAXES			
Real Property Tax Collections	$157,822,582	$174,930,146	$181,492,856
Personal Prop. Tax Collection	76,544	98,232	0
Penalties Prop. Tax Collection	1,816,517	1,791,066	1,189,305
Special Fees/Deling. Tax Collect	1,219,843	480,000	480,000
Sales Tax	93,689,442	98,818,554	106,736,533
Hotel Occupancy Tax	7,938,030	8,476,696	8,050,000
Mixed Beverage Tax	1,295,136	1,389,935	1,500,000
Bingo Tax	62,713	63,787	70,000
Hotel/Motel Tax Penalty/Int	5,210	5,575	0
Motor Vehicle Rental Taxes	2,781,029	2,805,245	3,200,000
TOTAL	**$266,707,046**	**$288,859,236**	**$302,718,694**
FRANCHISES			
Other Franchise Fees	$34,997	$35,157	$27,977
Pipeline Easements	135,141	118,118	240,800
Texas Gas Service	4,874,636	3,731,199	3,760,337
Time-Warner	4,510,304	3,165,047	4,115,335
El Paso Water Utilities	7,919,670	9,098,047	9,560,350
Xspedius	229,919	0	0
Ambulance	113,937	124,107	105,691
South Western Bell	8,289,122	7,253,380	7,490,747
Oneok	1,742,302	985,012	985,012
El Paso Natural Gas City Sales	179,107	188,825	188,825
Electric Company	15,561,824	15,259,713	15,500,000
Telecom Franchisees	1,810,122	1,815,654	1,950,000
Passenger Vehicle Crossings	14,093,206	16,677,380	16,896,591
TOTAL	**$59,494,287**	**$58,451,639**	**$60,821,665**
SERVICE REVENUE			
Airport Building Lease Revenue	$1,740,880	$1,945,019	$1,998,300
Airport Parking Lot Fees	5,469,160	5,509,850	5,500,000
Airline Scheduled Landing Fees	4,387,618	3,372,119	4,175,000
Airline Nonsched Landing Fees	32,358	90,525	38,000
In-Flight Catering Revenue	102,676	99,025	108,000
Airport Gate Use Fees	151,234	152,000	154,000
Fuel Flowage Fees	480,669	536,143	504,000
Aircraft Parking Fees	652,277	630,704	679,930
Term. Space Rental - Airline	4,900,198	5,025,569	4,980,000
Terminal Space Rental-Other	417,253	508,944	414,000
Airport Advertising Revenues	187,996	189,834	168,000
Airport Food And Beve. Revenue	643,558	1,142,547	1,128,058
Airport Giftshop/Newstand Rev	357,066	440,518	413,900
Airport Vending Machine Rev.	803	632	700
Airport Car Rentals	4,478,436	4,501,493	4,594,600
Airport La Placita Revenues	159,991	144,905	150,000
Airport Taxi And Limousine Fee	31,518	24,975	38,000
Airport Phone/Telecommunication	0	9,152	0
Airport Equipment Parking Rent	100,426	111,550	106,800

ALL SOURCES REVENUE DETAIL

Description	Actual FY07	Estimated Actual FY08	Adopted FY09
Airport Loading Bridge Charges	45,600	49,200	60,000
Airport Car Rental Parking Rev	111,368	125,674	107,600
Airport Reimbursement Costs	834	0	0
Airport Sec. Cost Reimbursement	218,259	205,414	220,000
Airport Util. Costs Reimbursement	390,181	416,377	404,400
Aircraft Tie Down Fees	6,230	3,120	3,300
T-Hangar Rental Fees	330,102	328,449	326,000
Ground Rentals	7,035,901	7,241,186	7,348,440
Other Airport Revenue	253,410	18,837	13,500
Airport Washrack Revenue	242	173	300
Airport Fingerprint Revenue	34,800	17,300	20,000
Golf Course Green Fees	480,198	1,208,532	1,961,248
Pro Shop Sales	55,363	203,665	281,563
Driving Range Fees	5,140	15,120	30,188
Cargo Scheduled Landing Fees	0	910,993	940,000
Fare Box Revenue	5,875,935	6,176,688	7,537,996
Ticket Sales	509,832	443,396	494,644
Trolley Token Sales	62,193	78,388	79,709
Lift Bus Revenue - Tickets	174,057	176,116	183,979
Senior Citizen Bus Pass	211,604	200,554	223,174
Lift Bus Revenue - Fare Box	195,464	206,445	555,671
Non-Transportation Revenue	176,280	77,027	59,579
Union Depot Office Lease Revenue	29,880	29,880	34,860
Mt Advertising Revenue	199,847	213,202	350,000
Reimbursed Damages	4,453	84,338	6,603
Warranty Claims Reimbursement	480	9,448	15,283
Other Mt Revenues	(62)	(63)	0
FTA Capitalized Maintenance	8,483,199	11,688,463	12,579,667
Fare Box County Service	0	161,581	11,241
Fare Box City of Sunland Park	0	228,318	120,902
Food Estab. Site Assessment	86,960	81,480	90,000
Ambulance Service Revenue	7,668,832	8,489,836	8,799,000
Primary Care Tb Clinic	43,458	20,645	0
County Food Safety	59,220	105,181	93,825
Overseas Immunizations	27,079	15,807	10,000
Animal Impoundment Fees	285,707	281,296	250,000
HIV Clinic Visit	1,064	0	0
Dental Clinic Fees	349,182	530,599	355,000
Std Clinic Visit	65,184	79,434	71,591
Lab/Tb-Mycology Tests	10,325	5,322	15,994
Milk And Dairy Lab Tests	9,644	29,666	11,000
Child Health	34,804	1,744	0
Routine Immunizations	68,246	215,384	0
Std/HIV Lab Tests	2,732	1,135	0
Water Lab Tests	68,115	61,930	96,750
Animal Adoptions	7,891	3,628	2,500
Garbage Collection Billings	30,226,884	30,523,885	30,630,000
Landfill Fees	2,922,645	3,839,166	4,198,000

ALL SOURCES REVENUE DETAIL

Description	Actual FY07	Estimated Actual FY08	Adopted FY09
Recycling Revenues	487,625	922,122	850,000
Special Waste Removal Fees	277,220	253,762	68,820
Weed Removal Charges	230,991	174,390	175,000
Downtown Area Service Fee	0	30	0
TOTAL	**$92,118,715**	**$100,589,767**	**$104,838,615**
OPERATING REVENUE			
Museums Admission Revenue	$7,723	$0	$0
Zoo Admission Revenue	843,172	828,102	904,758
General Admissions Revenue	440,101	478,350	655,712
Parking Fee Revenue	257,845	318	590,780
Meter Revenue	1,150,908	1,140,425	1,341,018
Patching Street Cuts	24,614	22,315	25,370
Street Lights	189,151	144,705	178,169
Anticipated Warrant Fees	301,812	328,415	371,784
Moving Violation Fines	2,363,982	2,311,423	2,523,558
Public Inspection Violations	27,729	46,759	47,175
Health Code Violations	39,463	29,015	24,814
Animal Violations	50,398	37,907	38,633
Liability Insurance Violations	2,913,426	2,674,646	3,075,488
Misdemeanors	507,710	567,136	613,630
Misdemeanor Warrants	30,241	33,646	31,676
Moving Warrants	596,391	528,475	560,669
Arrest Fees - Moving Violation	617,580	634,781	699,361
Parking Court Costs	82,735	90,217	93,710
City Court Costs	346,294	349,343	366,809
Undistributed	(39,619)	0	0
Overpayment Muni Court Tickets	37,358	31,217	18,675
Special Expense Fee	469,487	614,044	581,916
Muni Court Bldg Security Fund	377,626	387,056	405,000
Moving Violation Forfeits	3,648,180	3,347,384	3,507,581
Parking Forfeits/Fines	1,581,999	1,721,108	2,047,629
Appellate Docket Fees	2,495	2,536	2,226
Recoveries - Professional Bond	334	964	0
Muni Court Tech Fee Collection	501,999	515,345	540,000
Time Payment Fees- Muni Court	318,642	314,383	348,425
SBCSS Fines - Muni Court	0	(47,715)	0
Narcotics Reimbursement Fee	11,742	27,888	27,649
Teen Court Revenue	2	10	0
Judicial Salaries- City	61,664	71,979	74,682
Red Light Camera Violations	0	295,496	227,661
Appeals Board Fees	(86)	1,080	0
Building Permits	1,785,272	1,817,139	2,062,916
Demolition Permits	4,188	4,606	6,258
Electrical Permits	569,040	508,869	602,462
Fire Protection Permits	856	1,518	0
Grading Permits	295,656	231,191	279,985
Mechanical Permits	498,894	442,411	432,172
Mobile Home Placement Permits	1,908	828	1,014

ALL SOURCES REVENUE DETAIL

Description	Actual FY07	Estimated Actual FY08	Adopted FY09
Plan Review Fees	313,382	310,590	363,723
Plumbing (Chp) Health Permits	26,377	14,133	16,398
Plumbing Permits	466,603	421,118	524,720
Roofing Permits	683,986	1,181,867	531,725
Sidewalk And Driveway Permits	5,146	9,862	2,365
Signs Permits	117,781	122,752	151,349
Zoning Board Fees	23,474	14,553	16,449
Special Permits	7,700	1,600	3,200
Building Services Report Sales	14,195	14,360	18,035
Other Permits And Licenses	408,047	441,707	381,330
Charitable Solicitation Permit	6,799	7,291	9,532
Foreign Trade Zone Permits	205,909	211,345	230,000
Parade Permits	9,765	9,560	10,842
Paving Cut Permits	18,999	16,159	17,252
Refuse Collection Permits	43,935	49,159	30,000
Subdivision Permits	348,932	227,405	451,419
Taxi Cab Operating Permits	52,946	55,281	34,079
Alarms Licenses	288,121	307,101	300,893
Alcoholic Beverage Licenses	124,312	116,050	139,537
Amplification Permits	641	1,095	900
Animal Permit And Registration	863,393	675,311	750,000
Assembly Permits	57,140	51,357	68,997
Chauffeur Licenses	3,799	3,536	3,168
Electrical Licenses	5,056	8,711	7,640
Food Establishment Licenses	634,913	642,190	687,750
Food Management School Fees	559,125	579,175	546,504
Home Improvement Contractor Fee	20,599	22,859	23,191
Sign Contractor Licenses	14,847	12,249	15,155
Zoning Home Occupation License	49,971	29,951	39,136
Penalties/Late Fees	243,573	220,588	204,538
Hazardous Chemicals Permits	199,193	132,424	178,185
High Piled Combust Storage Per	0	27,750	0
Other Fire Code Permits	0	39,780	0
Chartered Tour Limo Fees	12,299	10,707	20,328
Driverless Rental Fees	1,350	1,350	0
Storm Drain Permits/Fees	19,916	13,559	14,173
Special Privilege Permits	51,850	76,792	30,029
Residential Building Permits	3,084,444	3,289,862	3,507,184
Application Annual Process Fee	52,335	48,760	49,000
Condemnation Fee	454	550	900
Fire/Accident Investigation Fe	5,370	3,750	4,000
Temporary Late Fee Penalty	2,750	150	750
Plumb Ins Net 3rd Party Payment	13,280	712	0
Zoning Applications	2,881	596	1,192
Subdivision Plan Review Fees	2,030	0	0
Private Fire Hydrants	0	11,422	0
Blasting/Explosive Permits	0	31,932	0
Taxicab Zone 12.88 Zone Permit	23,250	13,250	10,000

ALL SOURCES REVENUE DETAIL

Description	Actual FY07	Estimated Actual FY08	Adopted FY09
Fire Inspections Fees	55	0	0
Hazmat Fees	149,325	66,881	99,396
Wrecker And Storage Fees	(680)	0	0
Taxi Inspection Fees	22,091	22,751	23,062
Vehicle For Hire Inspect Fee	4,113	3,805	3,892
False Alarm Penalty	98,696	100,488	48,071
Library Fees	235,584	251,336	255,658
Event Fees	112,165	101,837	150,235
Instructional Fees	604,401	504,627	649,928
Membership Fees	80,830	163,845	86,171
Child Care Services	330,541	410,242	591,165
Facility Management Fees	0	183	0
Sales To The Public	197,138	218,377	1,943,605
Organized Sports Leagues Fees	571,027	670,781	1,040,652
Motor Pool Usage Fees	35,174	43,567	36,022
Equipment Maintenance Charges	8,225,743	8,334,954	8,377,000
Fuel And Lubricants Charges	6,580,517	9,229,330	9,729,971
Utility Allocations Charges	0	(100)	0
Misc. Charges-Sales To Depts.	730,856	563,395	731,445
Indirect Cost Recovery	1,791,937	1,783,387	1,254,865
Engineering Charges To Other Depts.	658,572	0	0
Environmental Fees	2,981,127	5,355,521	5,274,000
Pos City - Employee Deductions	6,088,761	6,841,566	5,620,588
Pos Fire - Employee Deductions	1,375,241	1,671,446	1,617,456
Pos Police - Employee Deduction	2,401,804	2,016,903	2,186,839
Pos Retiree's Deductions	2,751,609	2,103,431	4,094,411
Pos Cobra Deductions	104,810	85,804	62,000
Pos City - Employer Contrib.	9,013,335	9,977,284	10,158,575
Pos Fire - Employer Contrib.	4,306,049	5,029,732	5,308,609
Pos Police - Employer Contrib.	5,479,858	6,147,704	6,785,471
Workers' Compensation Contrib.	11,641,016	10,684,795	7,930,552
Unemployment Contributions	227,546	242,195	235,269
Group Life Insurance City Cont	174,712	177,614	192,035
Grp Dent Cty Contrb-Fire&Police	546,672	552,973	614,530
Grp Dent Employee Ded-Fire&Police	26,733	28,284	26,645
Grp Vision Cty Contrib-Fire&Police	77,256	77,856	79,848
Workers Compensation Payback	820,744	802,747	225,000
Nsf Check And Other Fees	5,093	5,655	4,726
Forfeitures Of Bid Deposits	14,487	10,350	14,487
Tax Office Certificates	20,043	18,826	15,410
TOTAL	**$98,494,761**	**$104,317,948**	**$108,172,522**

NON-OPERATING REVENUE

Investment Interest Revenue	$9,303,178	$4,345,845	$4,753,548
Facility Rentals Revenue	900,969	897,178	2,420,745
Property Lease Revenue	586,153	609,982	632,416
Gus And Goldie Royalty Revenue	4,237	1,282	0
Revenue Prog. Income Fthb-567	248,457	0	0
Revenue Prog. Income Single 568	626,002	586,042	0

ALL SOURCES REVENUE DETAIL

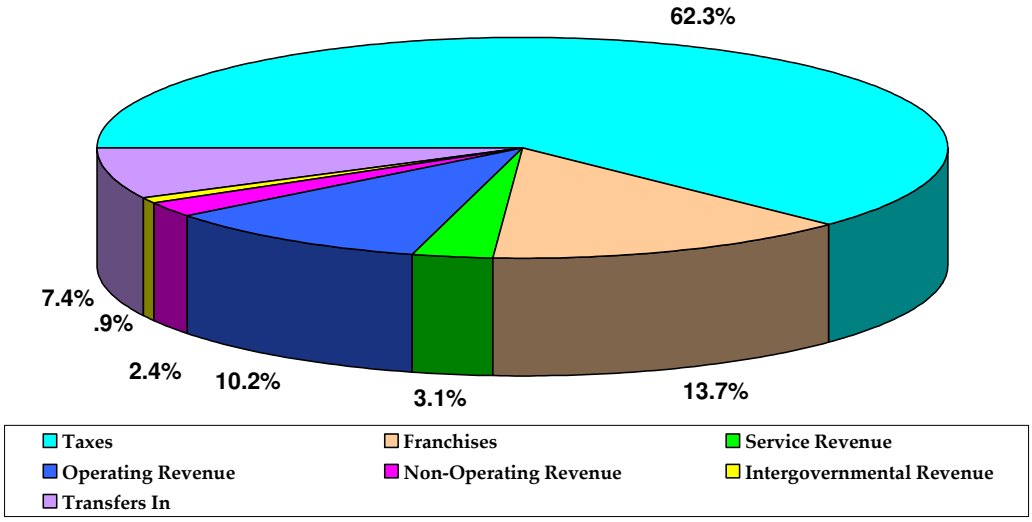
Description	Actual FY07	Estimated Actual FY08	Adopted FY09
Revenue Prog. Income Multi -569	350,088	225,481	0
Donations	263,085	284,348	475,320
Non-Cash In Kind Contribution	0	0	7,644,034
Gains On Disp-Enterp Fix Asset	45	(71,548)	0
Public Infor. Distribution Fee	28,890	35,079	35,573
Bank Fees/Credit Card Fees	126,252	111,569	170,356
Misc. Non-Operating Revenues	7,032,023	5,032,732	3,286,578
Penalties And Interest	646,281	297,403	196,000
Reimbursed Expenditures	2,111,936	1,461,991	3,961,452
Photostats	447,721	385,402	433,052
Vending Machine Proceeds	89,218	76,226	39,570
Escheat To City Misc. Revenues	0	3,175	0
Impact Fee/Annexation Fee	500	5,000	0
Annual Registration Fee-Lobby	2,100	3,200	2,400
EconomicDevelopment-City Fund	0	0	250,000
Passenger Facility Charges	4,519,708	0	4,730,000
Unrealized Gains/Losses	(12,500)	0	0
TOTAL	**$27,274,343**	**$14,290,387**	**$29,031,044**
INTERGOVERNMENTAL			
Federal Grant Proceeds	$5,418,060	$7,212,189	$16,136,721
State Grant Proceeds	10,091,910	11,003,704	13,304,759
Local Grant Proceeds	18,078	39,481	195,766
City Match Of Grant Proceeds	1,327,591	1,312,608	918,176
Interlocal Tax Collect Agreement	845,840	949,577	963,175
County Participation	1,832,806	2,173,641	1,600,000
Interlocal Agreements - Health	339,704	366,075	353,889
Program Income	559,301	418,133	651,489
TOTAL	**$20,433,290**	**$23,475,408**	**$34,123,975**
TRANSFERS IN			
Airport Indirect Cost Reimbursement	$1,400,000	$1,587,500	$1,631,780
Mass Transit Indir. Cost Reimb.	3,750,000	3,500,004	3,250,000
Interfund Transfers (Sources)	9,117,538	4,328,065	531,785
Intrafund Transfers (Sources)	572,483	4,164,501	10,361,136
Fund Balance Transfers (Source)	915,152	0	8,455,513
City Contribution-Retiree Health	3,369,575	2,911,549	3,483,480
Transfer From General Fund	0	0	111,673
Proceeds-Sale Of Used Equip	76,071	225,649	108,943
Proceeds From The Sale Of Land	1,038,869	2,004,961	0
Transfer From SWM	5,189,979	4,889,979	6,492,732
Transfers Internat'l Bridges	10,395,514	12,372,695	11,371,764
Transfer From Capital Projects	1,379,437	2,584,767	2,400,000
Transfer From Civic Center	1,572,861	1,572,434	1,453,665
TOTAL	**$38,777,479**	**$40,142,104**	**$49,652,471**
TOTAL REVENUE - ALL SOURCES	**$603,299,921**	**$630,126,489**	**$689,358,986**

General Fund Revenue Summary by Source

Revenue Source	Actual FY07	Estimated Actual FY08	Difference FY07/08	Adopted FY09
TAXES	$181,167,736	$189,094,340	4.38%	$196,864,999
FRANCHISES	$45,265,940	$41,633,127	-8.03%	$43,139,604
SERVICE REVENUES	$7,608,357	$8,437,497	10.90%	$9,746,660
OPERATING REVENUES	$25,988,983	$25,385,073	-2.32%	$32,354,189
NON-OPERATING REVENUES	$8,504,665	$3,736,595	-56.06%	$7,454,175
INTERGOVERNMENTAL REVENUES	$845,840	$2,371,070	180.32%	$2,917,064
TRANSFERS IN	$22,118,030	$24,934,945	12.74%	$23,349,602
Grand Total	**$291,499,551**	**$295,592,647**	**1.40%**	**$315,826,293**

Variance in Actual FY07 to Estimated Actual FY08:

The FY 07/08 difference in Taxes is due partly to property valuations and increased sales tax revenue. Decreases in Gas, Cable, and Telephone franchise fees were partly offset by an increase in water franchise fees due to higher rate. Service revenue increased mainly due to ambulance and indirect cost recovery revenues. Decrease in non-operating is due to investment revenue for 2008, not yet recorded plus decreases in re-imbursed expenditures. Intergovernmental revenues increased due to revenue from the County of El Paso for health and environmental services now recorded in general fund. An increase in bridge revenue transfers and capital projects engineering reimbursements reslted in higher transfer-in numbers.



Taxes	*Property, Sales, Mixed Beverage, Bingo*
Franchises	*Franchise & Easement Fees (Electric, Gas, Telephone & Water Utilities, Cable)*
Service Revenue	*Ambulance*
Operating Revenues	*Admissions Revenue, Municipal Court Fines, Licenses & Permits*
	Public Safety Revenues, Public Inspection Fees, Alcoholic Beverage Licenses
Non-Operating Revenues	*Investment Interest Revenue, Rents & Lease Revenue*
Intergovernmental Revenue	*County Health Participation*
Transfers In	*Bridge Transfer, Interfund & Intrafund Transfers*

General Fund Appropriations
Summary by Department

Department	Actual FY07	Adopted FY08	Estimated Actual FY08	Adopted FY09
CITY ATTORNEY	$4,365,443	$4,755,157	$5,005,526	$4,873,975
COMMUNITY/HUMAN DEVELOPMENT	$526,129	$582,835	$579,489	$595,186
DEPARTMENT OF CITY MANAGER	$1,704,285	$1,817,566	$1,856,276	$1,933,445
DEPARTMENT OF PUBLIC HEALTH	$0	$0	$5,571,445	$9,223,638
DEVELOPMENT SERVICES	$6,383,295	$6,496,310	$6,566,412	$6,274,376
ECONOMIC DEVELOPMENT	$940,956	$1,951,534	$1,634,634	$1,909,793
ENGINEERING SERVICES	$3,700,768	$3,751,113	$3,895,960	$3,768,613
FINANCIAL SERVICES	$2,682,686	$2,795,576	$3,001,253	$2,964,197
FIRE	$68,467,357	$68,877,904	$72,092,402	$74,819,409
GENERAL SERVICES	$14,986,444	$14,802,742	$15,360,455	$15,629,942
HUMAN RESOURCES	$2,006,566	$2,022,538	$2,291,563	$2,326,992
INFORMATION TECHNOLOGY	$8,416,092	$9,709,938	$9,938,133	$10,825,615
LIBRARY	$7,683,078	$7,952,769	$8,437,444	$8,470,606
MAYOR AND COUNCIL	$1,256,072	$1,341,808	$1,254,892	$1,316,806
MUNICIPAL CLERK	$5,085,387	$5,178,963	$5,044,814	$4,993,852
MUSEUMS & CULTURAL AFFAIRS	$2,202,758	$2,250,904	$2,321,164	$2,347,729
NON - DEPARTMENTAL	$14,338,450	$12,306,868	$9,872,031	$8,861,332
OFFICE MANAGEMENT & BUDGET	$1,052,564	$1,319,424	$1,168,338	$1,309,433
PARKS AND RECREATION	$14,054,009	$16,389,792	$15,320,749	$21,486,742
POLICE	$101,914,951	$104,934,305	$108,765,713	$108,944,356
STREET DEPARTMENT	$16,806,626	$15,155,144	$15,991,831	$14,991,460
TAX	$3,606,310	$3,927,129	$4,062,924	$4,506,024
ZOO	$3,072,268	$3,340,471	$3,405,925	$3,452,772
Grand Total	**$285,252,494**	**$291,660,790**	**$303,439,373**	**$315,826,293**

Adopted FY07 to Adopted FY08 variance:

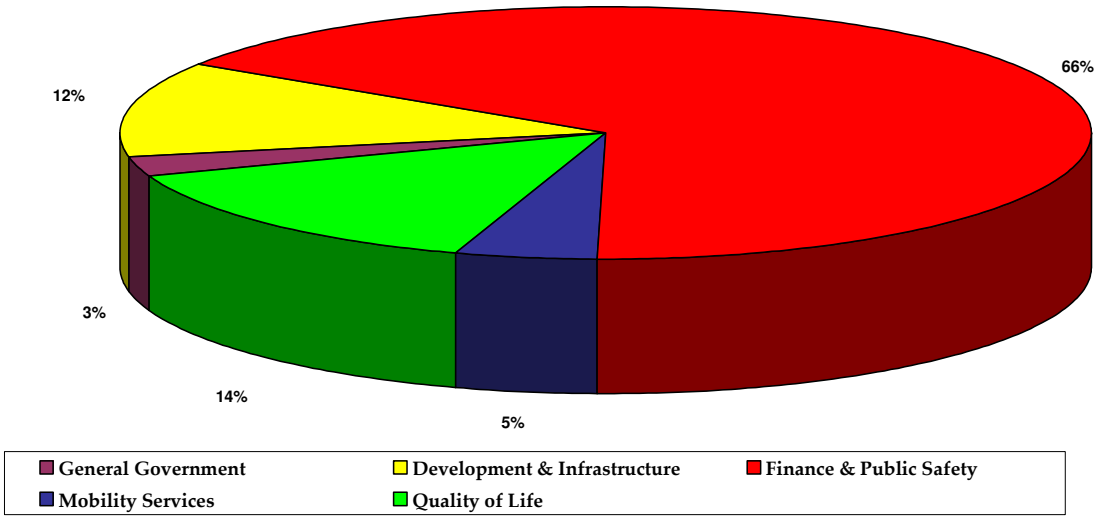
Department of Public Health: Increase due to the dissolution of City- County Health & Environmental District resulting in the creation of the Department of Public Health under the City of El Paso **Fire:** Salaries & OT variance due to additional academies and new collective bargaining agreement plus fuel cost increase. **Information Technology**: Additional salaries as a result of Health transition, data processing and maintenance contracts, and Capital Equipment. **Non-Departmental:** variance due to debt service obligations and contracts moved to Economic Development. **Parks and Recreation:** Positions either partially funded in FY07 or new for FY08, increased salaries, and higher water rate & increased fuel costs. **Police**: Collective bargaining agreement and increase in prisoner custody costs **Economic Development** increase in FY08 is due to contracts formerly paid from Non-Departmental and full staffing

General Fund Appropriations
Summary by Function

Function	Actual FY07	Estimated Actual FY08	Adopted FY09
GENERAL GOVERNMENT	$7,325,800	$8,116,694	$8,124,226
DEVELOPMENT & INFRASTRUCTURE	$34,427,555	$37,395,594	$38,408,339
FINANCE & PUBLIC SAFETY	$199,154,271	$206,299,038	$208,725,595
MOBILITY SERVICES	$16,806,626	$15,991,831	$14,991,460
QUALITY OF LIFE	$27,538,242	$35,636,216	$45,576,673
Grand Total	**$285,252,494**	**$303,439,373**	**$315,826,293**

Variance in Actual FY07 to Estimated Actual FY08:

Public Safety increases primarily due to Fire and Police new collective bargaining agreements, increase in salaries, overtime, fuel costs, and police increase to prisoner custody costs. **Development and Infrastructure** variance resulting from IT increases to capital, maintenance contracts, & salaries from Health Transition and Economic Development contracts (formerly paid from Non-Departmental), and department at full staffing **Quality of Life Services** increases primarily due to Library's lower attrition rate and increase to capital expenditures for the purchase of books and technology and Parks and Recreation positions either partially funded in FY07 or new for FY08, increased salaries, and higher water rate & increased fuel costs.

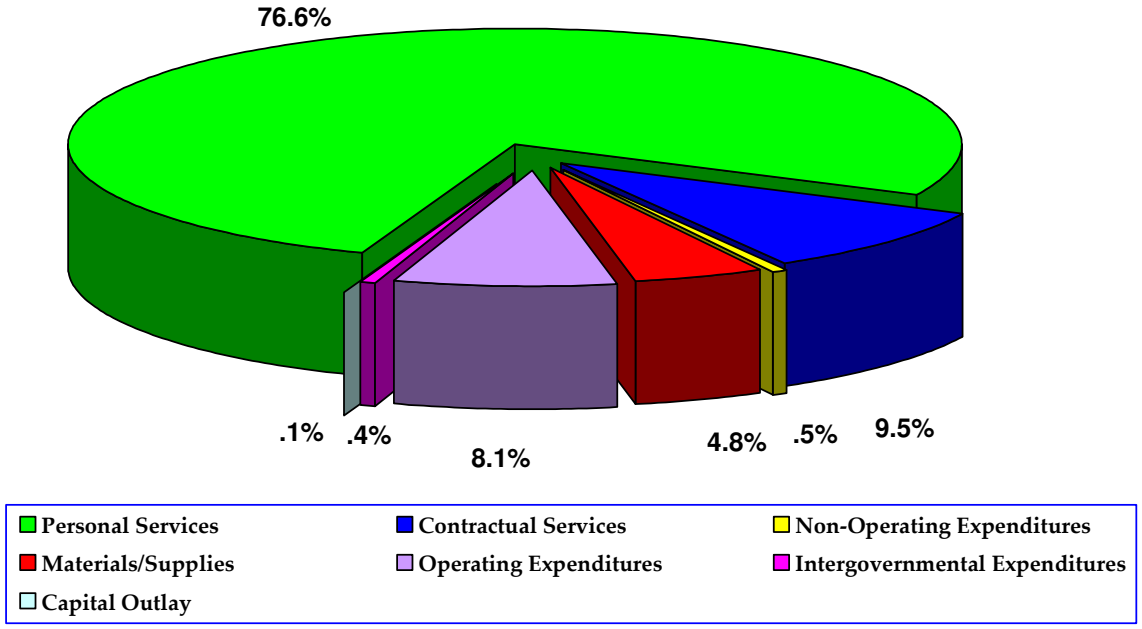


General Government:	*City Attorney, City Manager, Mayor & Council*
Development & Infrastructure:	*Development Services, Economic Development, Engineering Services, General Services, Information Technology*
Finance & Public Safety:	*Fire, Police, Municipal Clerk, Financial Services, Human Resources, Non-Departmental, Office of Management & Budget, Tax*
Mobility Services:	*Street*
Quality of Life:	*Community Development, Library, Museum & Cultural Affairs, Parks & Recreation, Public Health, Zoo*

General Fund Appropriations
Summary by Character

Character	Actual FY07	Estimated Actual FY08	Difference FY07/08	Adopted FY09
PERSONAL SERVICES	$217,053,714	$234,447,106	8.01%	$242,017,993
CONTRACTUAL SERVICES	$27,877,201	$26,439,570	-5.16%	$29,856,070
MATERIALS AND SUPPLIES	$11,607,161	$12,450,645	7.27%	$15,052,565
OPERATING EXPENDITURES	$18,121,007	$21,150,660	16.72%	$25,596,550
NON - OPERATING EXPENSES	$960,986	$1,772,116	84.41%	$1,678,416
INTERGOVERNMENTAL EXP	$450,463	$968,900	115.09%	$1,403,149
OTHER USES	$8,359,535	$5,270,098	-36.96%	$0
CAPITAL OUTLAY	$822,427	$940,278	14.33%	$221,550
Grand Total	**$285,252,494**	**303,439,373**	**6.38%**	**$315,826,293**

Variance in Actual FY07 to Estimated Actual FY08:
Note: Incorporation of the Health Department resulted in an increase across all characters in the General Fund, excluding 'Other Uses'. Because no expenses were recorded in FY2007, the full impact of transition was in FY2008. **Personal Services** increase due primarily to Fire and Police collective bargaining agreements and overtime. **Contractual Services** decrease resulted from collection agency contracts in Non-Departmental and IT maintenance contracts. **Operating Expenses** primarily increased due to Parks and Recreation water costs and Police prisoner custody expense. **Other Uses** decrease due to unnecessary General Fund transfer to the Health District since it became a city department.



City of El Paso

Major Subfund Summaries

Projected Uses for Fund Balance

General Fund

General Fund -The FY2009 budget does not include any use of fund balance. Approximately $22,203,425 in unreserved general fund balance will serve as a reserve for contingent circumstances or authorized one-time procurements in addition to an adjustment for Health Department revenues, which is now accounted for in the general fund.

Special Revenue Funds

Convention and Performing Arts- This subfund was established to account for all revenues and expenditures of the El Paso Convention and Performing Arts Center and allow the tracking of Hotel/Motel tax collection and use. Fund balances will be used for marketing, advertisement, capital improvements, and promotion of the arts through the Department of Museums and Cultural Affairs.

Public Health Grants- This subfund accounts for Grants from the Texas Department of Health and other federal agencies for programs such as immunizations, dental, WIC, and AIDS prevention programs. Fund Balances are spent within the time requirements of the grant.

Community Development Block Grant- This subfund accounts for the Community Development Block Grant awarded by the federal government for housing and social services. Fund balances are spent within the time requirement of the grant.

Proprietary Funds

Airport Operating- This subfund was established to account for operations at the El Paso International Airport. Fund balances are used to fund capital purchases and pay debt service.

Public Transit-Sun Metro General Operations- For FY2009 a fund balance of $1,511,964 will be required to balance the operating budget. The estimated fund balance does not include year-end adjustments for capital contributions and FY2008 estimated does not reflect depreciation expense or any year end balance sheet adjustments, occurring after September 29th.

Environmental Services- This subfund was established to account for environmental related programs and operation of the Solid Waste Management division. Negative fund balance due to long term obligation (i.e. landfill closures and bonds payable).

International Bridges- This subfund was established to account for the operation of the Stanton, Santa Fe, and Zaragoza International Bridges. The fund balance is retained for contingencies as mandated by Highway Administration lending guidelines. In FY2009 a capital fund was created for the rehabilitation and maintenance of the bridges.

Internal Services Funds

General Services- This subfund formerly Fleet Services, was created to account for the operation of the City motor pool, city vehicle maintenance and repairs, and the dispensing of fuel. Effective September 1, 2007 copy and postage activities were added, inclusive of any fund balance remaining in the former General Services/Quick Copy fund.

General Services/Quick Copy Fund- This subfund was established to account for the division of the General Services department designated to copy and print jobs of small volume. Effective September 1, 2007 activities in this fund were combined with the General Services fund.

Self-Insurance Restricted Funds- This subfund includes the Health, Worker's Compensation, and Unemployment funds. Due to the increasing cost of health care, measures to correct the negative fund balance have taken longer than projected.

Capital Projects Funds

Airport Capital Projects- This subfund is used to account for the Airport's capital improvement projects. Fund balances will be used for this purpose.

Debt Service Funds

Debt Service- This subfund was established to account for the repayment of several different debt instruments. They include Certificates of Obligation, General Obligations, and Contractual Obligations. Fund balances are used to pay principal and interest on bonds issued for infrastructure and new facilities.

CITY OF EL PASO, TEXAS

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
GOVERNMENTAL FUNDS
For the Year Ended August 31, 2008 (SOFTCLOSE 9/30)

	General	Community Development Block Grants	Debt Service	Capital Projects	Non Major Governmental Funds	Total Governmental Funds
REVENUES						
Property Taxes	$ 119,906,928	-	56,500,990	-	111,520	176,519,438
Penalties and Interest-Delinquent taxes	1,269,086	-	521,919	-	-	1,791,005
Sales Taxes	69,200,080	-	-	3,029,443	5,452,828	77,682,351
Franchise Fees	41,566,288	-	-	-	652,496	42,218,784
Charges for Services	14,904,869	4,197,297	1,140,429	5,727,079	8,810,547	34,780,221
Fines and Forfeits	13,686,439	-	-	-	1,226,919	14,913,358
Licenses and Permits	10,243,173	-	-	-	2,154,567	12,397,740
Intergovernmental Revenues	-	8,101,855	-	-	27,353,292	35,455,147
County Participation	1,421,493	-	-	-	752,148	2,173,641
Interest	1,648,366	371,044	837,361	595,010	62,772	3,514,553
Rents and Other	1,485,583	-	-	-	2,699,920	4,185,503
Total revenues	275,332,305	12,670,196	59,000,699	9,351,532	49,277,009	405,631,741
EXPENDITURES						
Current:						
General Government	30,388,733	232,969	-	133,421	2,594,421	33,349,544
Public Safety	186,061,692	-	-	-	9,740,018	195,801,710
Public Works	23,824,140	-	-	10,961	1,812	23,836,913
Facilities Maintenance	15,305,363	-	-	-	-	15,305,363
Public Health	5,566,899	-	-	-	18,614,634	24,181,533
Parks Department	14,978,609	135,499	-	-	3,042,899	18,157,007
Library	8,135,231	-	-	-	439,283	8,574,514
Non Departmental	5,540,947	-	-	-	-	5,540,947
Culture and Recreation	5,525,934	-	-	227,804	6,371,659	12,125,397
Economic Development	1,597,050	-	-	-	542,693	2,139,743
Community and Human Development	565,714	7,404,882	-	-	1,606,775	9,577,371
Debt Service:						
Principal	-	-	29,647,506	-	-	29,647,506
Interest Expense	-	-	32,109,109	-	-	32,109,109
Fiscal Fees	-	-	14,398	1,945,969	-	1,960,367
Capital Outlay	938,688	4,896,846	-	73,375,765	5,605,979	84,817,278
Total expenditures	298,429,000	12,670,196	61,771,013	75,693,920	48,560,173	497,124,302
Excess (Deficiency) of revenues over expenditures	$ (23,096,695)	0	(2,770,314)	(66,342,388)	716,836	(91,492,561)
OTHER FINANCING SOURCES (USES)						
Transfers from other funds	25,733,873	-	3,556,428	3,554,040	2,237,230	35,081,571
Transfers Out	(5,785,720)	-	-	(3,561,978)	(3,351,343)	(12,699,041)
Face Amount of Bonds Issued	-	-	-	56,455,000	-	56,455,000
Premium on Issuance of Bonds	-	-	-	1,448,213	-	1,448,213
Other Sources (Uses)	-	-	-	1,986,385		1,986,385
Total other financing sources (uses)	19,948,153	-	3,556,428	59,881,660	(1,114,113)	82,272,128
Net change in fund balances	(3,148,542)	-	786,114	(6,460,728)	(397,277)	(9,220,433)
Fund balances - beginning of year	41,351,967	-	4,470,117	19,687,079	18,728,324	84,237,487
Fund balances - end of year	**$ 38,203,425**	**-**	**5,256,231**	**13,226,351**	**18,331,047**	**75,017,054**

General Fund

	Actual FY 2007	Estimated Actual FY 2008	Adopted FY 2009
Beginning Fund Balance	$23,803,094	$30,050,151	$22,203,425
Revenues			
Taxes	$181,167,736	$189,094,340	$196,864,999
Franchises	$45,265,940	$41,633,127	$43,139,604
Service Revenues	$7,608,357	$8,437,497	$9,746,660
Operating Revenues	$25,988,983	$25,385,073	$32,354,189
Non-Operating Revenues	$8,504,665	$3,736,595	$7,454,175
Intergovernmental Revenue	$845,840	$2,371,070	$2,917,064
Transfers In	$22,118,030	$24,934,945	$23,349,602
Total	**$291,499,551**	**$295,592,647**	**$315,826,293**
Appropriations/Expenditures			
Personal Services	$217,053,714	$234,447,106	$242,017,993
Contractual Services	$27,877,201	$26,439,570	$29,856,070
Materials and Supplies	$11,607,161	$12,450,645	$15,052,565
Operating Expenditures	$18,121,007	$21,150,660	$25,596,550
Non-Operating Expenditures	$960,986	$1,772,116	$1,678,416
Intergovernmental Expenditures	$450,463	$968,900	$1,403,149
Other Uses	$8,359,535	$5,270,098	$0
Capital Outlay	$822,427	$940,278	$221,550
Total	**$285,252,494**	**$303,439,373**	**$315,826,293**
Revenues & Financing Sources Over (Under) Expenditures	$6,247,057	($7,846,726)	$0
Ending Fund Balance	**$30,050,151**	**$22,203,425**	**$22,203,425**

Note: The fund balance excludes funds set aside for claims, inventory, and $16,000,000 cash reserve that is mandated by the City Charter to be maintained as a separate accounting entity and is to be used for catastrophic emergencies and must be re-paid within the same fund year.

Note: Figures for estimated actuals were compiled as of 09/29/08 and do not include any year-end adjustments required for CAFR Preparation. FY2008 Estimated actuals exclude transfer of Health Department revenues as part of department move to General Fund on January 1, 2008.

Convention & Performing Arts

	Actual FY 2007	Estimated Actual FY 2008	Adopted FY 2009
Beginning Fund Balance	$5,666,466	$6,630,662	$7,959,602
Revenue			
Hotel Occupancy Tax	$7,938,030	$8,476,696	$8,050,000
Hotel/Motel Tax Penalty	$5,210	$5,575	$0
Parking Fee Revenue	$0	$0	$559,780
Patching Street Cuts	$670	$0	$0
Sales to the Public	$0	$0	$1,647,775
Facility Rentals Revenue	$0	$0	$1,417,445
County Participation	$0	($225,000)	$0
Fund Balance Transfers (Source)	$0	$0	$150,000
Total	**$7,943,910**	**$8,257,271**	**$11,825,000**
Appropriations/Expenditures by Character			
Personal Services	$257,120	$331,345	$364,417
Contractual Services	$3,796,566	$3,461,901	$7,467,177
Materials and Supplies	$23,848	$54,596	$14,140
Operating Expenditures	$819,652	$797,230	$778,500
Non-Operating Expenditures	$449,785	$256,760	$322,766
Intergovernmental Expenditures	$0	$0	$0
Other Uses	$1,572,861	$1,572,434	$2,875,000
Capital Outlay	$59,882	$454,065	$3,000
Total	**$6,979,714**	**$6,928,331**	**$11,825,000**
Revenues & Financing Sources Over (Under) Expenditures	$964,196	$1,328,940	$0
Ending Fund Balance	**$6,630,662**	**$7,959,602**	**$7,959,602**

Note: Increase to fund balance is due to increased collection of Hotel Occupancy Taxes. Balance to be designated for necessary capital improvements.

Public Health Grants

	Actual FY 2007	Estimated Actual FY 2008	Adopted FY 2009
Revenue			
Federal Grant Proceeds	$17,360	$113,816	$0
State Grant Proceeds	$8,073,196	$8,043,137	$9,101,128
Local Grant Proceeds	$0	$0	$50,721
City Match of Grant	$1,055,285	$792,207	$461,743
Program Income	$338,111	$436,340	$651,489
Interfund Transfers	$224,069	$0	$0
Total	**$9,708,021**	**$9,385,500**	**$10,265,081**
Appropriations/Expenditures by Character			
Personal Services	$7,285,066	$7,245,707	$8,460,050
Contractual Services	$820,419	$1,044,590	$736,613
Materials and Supplies	$430,590	$499,101	$314,505
Operating Expenditures	$916,898	$708,954	$753,913
Non-Operating Expenditures	$0	$0	$0
Intergovernmental Expenditures	$0	$0	$0
Other Uses	$0	$0	$0
Capital Outlay	$99,558	$75,056	$0
Total	**$9,552,531**	**$9,573,408**	**$10,265,081**

Note: Drawdown of funds for federal grants for fiscal year 2008 pending completion.

Community Development Block Grant

	Actual FY 2007	Estimated Actual FY 2008	Adopted FY 2009
Revenue			
Donations	$1,000	$0	$0
Federal Grant Proceeds	$1,460,078	$1,773,094	$1,937,365
Total	**$1,461,078**	**$1,773,094**	**$1,937,365**
Appropriations/Expenditures by Character			
Personal Services	$1,368,425	$1,503,983	$1,517,419
Contractual Services	$150,127	$65,505	$65,700
Materials and Supplies	$37,796	$15,709	$31,105
Operating Expenditures	$322,139	$316,824	$323,141
Non-Operating Expenditures	$0	$0	$0
Intergovermental Expenditures	$0	$0	$0
Other Uses	$0	$0	$0
Capital Outlay	$0	$0	$0
Total	**$1,878,487**	**$1,902,021**	**$1,937,365**

Note: This grant is a reimbursable grant, therefore revenues do not coincide with expenditures.

Airport Operating

	Actual FY 2007	Estimated Actual FY 2008	Adopted FY 2009
Beginning Fund Balance	$85,283,427	$83,879,991	$79,161,107
Revenue			
Franchises	$135,141	$118,118	$240,800
Service Revenue	$33,183,755	$35,076,276	$36,776,827
Operating Revenue	$206,929	$212,455	$232,400
Non-Operating Revenue	$1,405,268	$820,154	$1,240,000
Transfers In	$145,000	$20,993	$0
Total	**$35,076,093**	**$36,247,996**	**$38,490,027**
Appropriations/Expenditures by Character			
Personal Services	$14,524,805	$14,936,215	$16,004,447
Contractual Services	$3,284,339	$5,615,671	$6,679,663
Materials and Supplies	$1,757,553	$2,046,665	$2,089,550
Operating Expenditures	$16,594,854	$18,245,353	$5,576,880
Non-Operating Expenditures	$260,563	$122,976	$371,000
Intergovernmental Expenditures	$0	$0	$0
Other Uses	$57,415	$0	$7,768,487
Capital Outlay	$0	$0	$0
Total	**$36,479,529**	**$40,966,880**	**$38,490,027**
Revenues & Financing Sources Over (Under) Expenditures	($1,403,436)	($4,718,884)	$0
Ending Fund Balance	**$83,879,991**	**$79,161,107**	**$79,161,107**

Public Transit - Sun Metro General Operations

	Actual FY 2007	Estimated Actual FY 2008	Adopted FY 2009
Beginning Fund Balance	$5,932,897	$341,064	$6,481,460
Revenue			
Sales Tax	$29,654,472	$31,410,103	$35,495,511
Other Franchise Fees	$0	$23,014	$0
Fare Box	$5,875,935	$6,176,688	$7,537,996
Ticket Sales	$509,832	$443,396	$494,644
Trolley Token Sales	$62,193	$78,388	$79,709
Lift Bus	$174,057	$176,116	$183,979
Senior Citizen Bus Pass	$211,604	$200,554	$223,174
Lift Bus Revenue	$195,464	$206,445	$555,671
Non-Transportation Revenue	$176,280	$77,027	$59,579
Union Depot Rental	$29,880	$29,880	$34,860
MT Advertising Revenue	$199,847	$213,202	$350,000
Reimbursed Damages	$4,453	$84,188	$6,603
Warranty Claims	$480	$9,448	$15,283
Other Revenues	($62)	($63)	$0
FTA Subsidy	$8,483,199	$11,688,463	$12,579,667
Fare Box County Service	$0	$161,581	$11,241
Fare Box City of Sunland Park	$0	$228,318	$120,902
Parking Fee Revenue	$257,383	$0	$30,000
Investment Interest Revenue	$393,769	$85,621	$0
Reimbursed Expenditures	$84,555	($945)	$2,325,293
Federal Grant Proceeds	($1,611,459)	$0	$0
Fund Balance Transfer (Sources)	$0	$0	$1,511,964
Proceeds from Sales of Used Equip.	$21,139	$60,099	$0
Proceeds from the Sale of Land	$0	$425,592	$0
Total	**$44,723,021**	**$51,777,115**	**$61,616,076**
Appropriations/Expenditures by Character			
Personal Services	$28,638,704	$30,467,393	$29,894,828
Contractual Services	$3,669,940	$2,796,172	$4,364,746
Materials and Supplies	$4,777,916	$6,539,850	$15,408,684
Operating Expenditures	$12,161,823	$4,875,657	$4,871,256
Non-Operating Expenditures	$1,008,400	$676,185	$3,004,270
Intergovernmental Expenditures	$0	$0	$2,988,073
Other Uses	$0	$0	$0
Capital Outlay	$58,071	$281,462	$1,084,219
Total	**$50,314,854**	**$45,636,719**	**$61,616,076**
Revenues & Financing Sources Over (Under) Expenditures	($5,591,833)	$6,140,396	$0
Ending Fund Balance	**$341,064**	**$6,481,460**	**$6,481,460**

Note: Fund balance does not include all year end adjustments for capital contributions, and FY2008 estimated does not reflect depreciation expense or any year end balance sheet adjustments, occurring after September 29th.

Environmental Services/Solid Waste

	Actual FY 2007	Estimated Actual FY 2008	Adopted FY 2009
Beginning Fund Balance	($2,785,938)	($13,841,219)	($13,704,480)
Revenues			
Garbage Collections Billings	$30,226,884	$30,523,885	$30,630,000
Landfill Fees	$2,922,645	$3,839,166	$4,198,000
Recycling Revenues	$486,106	$922,092	$850,000
Special Waste Removal Fees	$277,220	$253,762	$68,820
Weed Removal Charges	$230,991	$174,390	$175,000
Downtown Area Service Fee	$0	$30	$0
Other Permits And Licenses	$0	$0	$50,000
Refuse Collection Permits	$43,935	$49,159	$30,000
Penalties/Late Fees	$75	$0	$0
Environmental Fees	$2,981,127	$5,355,521	$5,274,000
Investment Interest Revenue	$731,189	$551,163	$100,000
Non-Cash In Kind Contributions	$0	$0	$7,644,034
Gains On Disp-Enterp Fix Asset	($8,104)	($72,163)	$0
Misc. Non-Operating Revenue	$115,464	$17,043	$0
Interest Revenue	$164,295	$125,497	$156,000
Reimbursed Expenditures	$161,313	$368,105	$234,484
Intrafund Transfers (Sources)	$176,878	$0	$0
Fund Balance Transfers (Sources)	$0	$0	$2,210,623
Total	**$38,510,018**	**$42,107,650**	**$51,620,961**
Appropriations/Expenditures			
Personal Services	$10,780,382	$11,519,902	$13,198,483
Contractual Services	$5,886,345	$6,317,112	$9,374,571
Materials and Supplies	$2,688,171	$3,796,074	$5,973,973
Operating Expenditures	$11,463,528	$12,327,267	$13,693,507
Non-Operating Expenditures	$3,002,634	$2,634,585	$5,228,914
Intergovernmental Expenditures	$0	$119,804	$306,812
Other Uses	$15,279,917	$0	$0
Capital Outlay	$464,322	$5,256,167	$3,844,701
Total	**$49,565,299**	**$41,970,911**	**$51,620,961**
Revenues & Financing Sources Over (Under) Expenditures	($11,055,281)	$136,739	$0
Ending Fund Balance	**($13,841,219)**	**($13,704,480)**	**($13,704,480)**

Note: Deficit in fund reflects reporting of long-term obligations such as cell closures and long-term debt payments.

International Bridges

	Actual FY 2007	Estimated Actual FY 2008	Adopted FY 2009
Beginning Fund Balance	$1,152,432	$331,875	$1,524,077
Operations			
Revenue			
Passenger Vehicle Crossings	$14,093,206	$16,677,380	$16,896,591
Property Lease Revenue	$321,983	$351,254	$351,250
Fund Balance Transfers (Source)	$0	$0	$553,118
Total	**$14,415,189**	**$17,028,634**	**$17,800,959**
Appropriations/Expenditures by Character			
Personal Services	$1,604,833	$2,077,091	$2,061,111
Contractual Services	$896,810	$942,101	$1,215,554
Materials and Supplies	$107,081	$135,029	$175,950
Operating Expenditures	$59,266	$72,414	$100,000
Non-Operating Expenditures	$3,247	$129,810	$554,843
Intergovernmental Expenditures	$0	$0	$0
Other Uses	$11,829,458	$12,372,695	$13,678,819
Capital Outlay	$0	$57,333	$14,682
Total	**$14,500,695**	**$15,786,473**	**$17,800,959**
Debt Service			
Revenue			
Interfund Transfers (Sources)	$0	$0	$166,250
Intrafund Transfers (Sources)	$176,250	$0	$0
Total	**$176,250**	**$0**	**$166,250**
Appropriations/Expenditures by Character			
Personal Services	$0	$0	$0
Contractual Services	$0	$0	$0
Materials and Supplies	$0	$0	$0
Operating Expenditures	$798,279	$0	$0
Non-Operating Expenditures	$113,022	$49,959	$166,250
Intergovernmental Expenditures	$0	$0	$0
Other Uses	$0	$0	$0
Capital Outlay	$0	$0	$0
Total	**$911,301**	**$49,959**	**$166,250**
Revenues & Financing Sources Over (Under) Expenditures	($820,557)	$1,192,202	$0
Ending Fund Balance	**$331,875**	**$1,524,077**	**$1,524,077**

Note: Highway Administration guidelines require that $75,000 be set aside for contingencies and $256,875 for principal payments on its outstanding notes. An adjustment which is still pending is made to transfer any excess revenue to the general fund, plus debt service entries are also pending. FY09 Adopted Budget includes $553,118 for new debt service obligation.

Internal Services

	Actual FY 2007	Estimated Actual FY 2008	Adopted FY 2009
Beginning Fund Balance	($373,643)	($144,456)	$2,130
Revenue			
Motor Pool Usage Fee	$35,174	$43,567	$36,022
Equipment Maintenance Charges	$8,225,743	$8,334,954	$8,377,000
Fuel and Lubricant Charges	$6,580,517	$9,229,330	$9,729,971
Misc. Charges-Sales to Depts.	$0	$740,794	$886,445
Reimbursed Expenditures	$6,147	$5,371	$7,464
Taxi Inspection Fees	$21,977	$22,651	$23,062
Vehicle for Hire Inspection Fees	$4,113	$3,805	$3,892
Total	**$14,873,671**	**$18,380,472**	**$19,063,856**
Appropriations/Expenditures by Character			
Personal Services	$3,085,201	$3,178,790	$3,475,181
Contractual Services	$99,617	$678,897	$843,910
Materials and Supplies	$11,263,453	$14,321,397	$14,624,838
Operating Expenditures	$130,391	$54,612	$109,927
Non-Operating Expenditures	$65,822	$0	$0
Intergovernmental Expenditures	$0	$0	$0
Other Uses	$0	$0	$0
Capital Outlay	$0	$190	$10,000
Total	**$14,644,484**	**$18,233,886**	**$19,063,856**
Revenues & Financing Sources Over (Under) Expenditures	$229,187	$146,586	$0
Ending Fund Balance	**($144,456)**	**$2,130**	**$2,130**

Note: Beginning fund balance includes ending fund balance from Quick Copy/Postage fund.

Quick Copy/Postage Fund

	Actual FY 2007	Estimated Actual FY 2008	Adopted FY 2009
Beginning Fund Balance	$379,702	$428,505	$428,505
Revenue			
Misc. Charges-Sales to Dept.	$942,248	$0	$0
Total	**$942,248**	**$0**	**$0**
Appropriations/Expenditures by Character			
Personal Services	$113,914	$0	$0
Contractual Services	$725,713	$0	$0
Materials and Supplies	$53,747	$0	$0
Operating Expenditures	$71	$0	$0
Non-Operating Expenditures	$0	$0	$0
Intergovernmental Expenditures	$0	$0	$0
Other Uses	$0	$0	$0
Capital Outlay	$0	$0	$0
Total	**$893,445**	**$0**	**$0**
Revenues & Financing Sources Over (Under) Expenditures	$48,803	$0	$0
Ending Fund Balance	**$428,505**	**$428,505**	**$428,505**

Note: Fund balance remaining was transferred to Internal Services as a result of combining all Internal Services funds.

Self-Insurance Restricted Funds

	Actual FY 2007	Estimated Actual FY 2008	Adopted FY 2009
Beginning Fund Balance	($3,104,612)	$3,964,123	$13,090,736
Revenue			
Operating Revenues	$45,036,146	$46,440,334	$45,137,828
Non-Operating Revenues	$556,058	$324,306	$125,000
Transfers In	$3,369,575	$2,911,549	$3,584,079
Total	**$48,961,779**	**$49,676,189**	**$48,846,907**
Appropriations/Expenditures by Department			
Health Insurance Administration	$447,220	$526,981	$557,079
Unemployment Insurance	$277,799	$244,158	$335,868
Health Insurance & Benefits	$34,856,063	$32,030,327	$39,673,408
Worker's Compensation	$6,311,962	$7,748,110	$8,280,552
Total	**$41,893,044**	**$40,549,576**	**$48,846,907**
Revenues & Financing Sources Over (Under) Expenditures	$7,068,735	$9,126,613	$0
Ending Fund Balance	**$3,964,123**	**$13,090,736**	**$13,090,736**

Note: Health claims decreased by almost $2 million, due to more rigorous review. However, fund balance above does not include long term liabilities.

Debt Service

	Actual FY 2007	Estimated Actual FY 2008	Adopted FY 2009
Beginning Fund Balance	$2,098,035	$4,460,617	$5,452,345
Revenue			
Property Taxes	$44,662,514	$56,500,990	$58,447,748
Penalties Prop. Tax Collection	$480,220	$521,919	$2,500,000
Investment Interest Revenue	$1,071,403	$837,361	$0
Penalties & Interest	$315,310	$0	$0
Interfund Transfers (Sources)	$2,109,217	$1,983,994	$0
Transfer from SWM	$0	$0	$1,796,674
Transfer from Civic Center	$1,572,861	$1,572,434	$1,453,665
Total	**$50,211,525**	**$61,416,698**	**$64,198,087**
Appropriations/Expenditures by Program			
Certificates of Obligation			
1995A Issue	$525,750	$0	$0
1997A Issue	$315,514	$0	$0
1998A Issue	$2,150,880	$449,780	$0
1998 Issue	$39,560	$899,560	$0
1998B Issue	$1,026,882	$1,024,582	$0
FY2000 CO Issue	($3,674,373)	$0	$0
2001 Proposed Issue	$922,861	$911,611	$903,712
2002 Proposed Issue	$1,853,898	$1,848,773	$1,770,223
2003 Proposed Issue	$4,624,450	$3,802,550	$2,862,400
FY2006 CO Issue	$1,748,456	$4,052,313	$4,050,688
FY2007 CO Issue	$0	$2,017,313	$2,295,156
Sub-Total	**$9,533,878**	**$15,006,482**	**$11,882,179**
General Obligation Bonds			
1995 Issue	$693,375	$0	$0
1995B Issue	$203,195	$375	$0
1997 Issue	$2,489,550	$0	$0
1998 Issue	$480,085	$481,160	$0
1998A Issue	$301,472	$303,822	$0
1999 Refunding Bonds	$3,491,017	$3,767,267	$3,798,767
2000 Improvement & Refunding	$1,612,585	$1,612,455	$1,617,195
2001 Proposed GO's	$3,649,578	$4,372,401	$4,503,375
2002 Proposed GO's	$12,291,800	$6,532,000	$6,329,775
2004 Refunding Issue	$3,176,550	$6,767,650	$5,913,350
2005 Refunding Issue	$9,916,358	$12,841,210	$15,857,454
2007 Pension Obligation Bonds	$9,500	$6,462,262	$7,771,981
2007 Proposed GO's	$0	$2,277,886	$2,822,325
2008 Proposed GO's	$0	$0	$3,701,686
Sub-Total	**$38,315,065**	**$45,418,488**	**$52,315,908**

Debt Service

(continued)

	Actual FY 2007	Estimated Actual FY 2008	Adopted FY 2009
Contractual Obligations			
Debt Svc - KO 1997-B	$0	$0	$0
Sub-Total	**$0**	**$0**	**$0**
Total Expenditures	**$47,848,943**	**$60,424,970**	**$64,198,087**
Revenues & Financing Sources Over (Under) Expenditures	$2,362,582	$991,728	$0
Ending Fund Balance	**$4,460,617**	**$5,452,345**	**$5,452,345**

Payment for one refinancing issue is pending closing entries for FY2008.

Appropriations Summary
Primary Fund by Subfund

Primary Fund/Subfund		Actual FY07	Estimated Actual FY08	Adopted FY09
AIR International Airport				
601	Airport Cost Centers	$36,479,529	$40,966,880	$38,490,027
602	Debt Service	$521,700	$504,450	$1,492,040
604	Capital Projects	$0	$0	$8,583,823
606	Passenger Facility Charges	$4,753,504	$1,895,567	$5,030,000
607	Airport Restricted Funds	$0	$10,001,450	$280,000
608	Non Capital Grants	$541,798	$493,606	$535,273
	Total International Airport	**$42,296,531**	**$53,861,953**	**$54,411,163**
BRG International Bridges				
671	Zaragoza Bridge	$911,301	$49,959	$166,250
672	Stanton Street	$14,500,695	$15,786,473	$17,800,959
	Total International Bridges	**$15,411,996**	**$15,836,432**	**$17,967,209**
BUS Mass Transit				
645	General Operations	$50,314,854	$45,636,719	$61,616,076
648	Inventory	$1,453,081	$115,152	$0
	Total Mass Transit	**$51,767,935**	**$45,751,871**	**$61,616,076**
Debt Service				
300	Defeased Issues	$47,848,943	$60,424,970	$64,198,087
	Total Debt Service	**$47,848,943**	**$60,424,970**	**$64,198,087**
KOP Contractual Obligation Capital				
468	FY2003 Certificates	$153,920	$0	$0
481	Capital Obligation Int Funded	$82,683	$130,561	$108,943
	Total Contractual Obligation Capital	**$236,603**	**$130,561**	**$108,943**
CPAC Convention & Performing Arts Center				
107	Convention & Perf Arts Center	$5,295,639	$4,875,276	$8,950,000
	Total Convention & Performing Arts	**$5,295,639**	**$4,875,276**	**$8,950,000**

Appropriations Summary
Primary Fund by Subfund

Primary Fund/Subfund		Actual FY07	Estimated Actual FY08	Adopted FY09
EXT Expendable Trusts				
803	Lipscomb Museum Acq Bequest 504086	$13,500	$24,270	$30,000
805	Museum Trusts	$149,894	$58,080	$60,046
810	Restricted Under Research	$2,434,714	$3,293,556	$3,354,900
817	History Museum Mem Restricted	$46	$10,369	$18,700
818	History Museum General Restricted	$0	$2,426	$10,500
819	Archeology Museum Mem Restricted	$2,927	$1,657	$9,425
820	Archeology Museum Gen Restricted	$577	$4,171	$28,050
821	History Museum Donations	$6,168	$2	$25,000
	Total Expendable Trusts	**$2,607,826**	**$3,394,531**	**$3,536,621**
FFA Other Federal FIN Awards				
205	Capital Projects	$1,175,022	$1,331,124	$1,673,393
206	Social Services	$687,888	$711,117	$788,804
207	Crime Prevention	$27,475	$0	$192,182
208	Health Prevention and Maintenance	$5,232,753	$5,278,542	$6,541,961
210	Environmental Services	$1,237,635	$416,428	$0
	Total Other Federal FIN Awards	**$8,360,773**	**$7,737,211**	**$9,196,340**
GEN General Fund				
101	Government Operations	$285,252,494	$303,439,373	$315,826,293
	Total General Fund	**$285,252,494**	**$303,439,373**	**$315,826,293**
Department of Public Health				
267	Health District	$11,071,635	$4,576,329	$0
	Total City County Health	**$11,071,635**	**$4,576,329**	**$0**
HUD HUD Grants				
271	CDBG Capital Projects	$2,649,367	$2,891,875	$4,894,924
272	CDBG Social Projects	$1,323,215	$1,283,033	$1,552,108
274	Emergency Shelter Grants	$385,665	$369,675	$375,258
278	Home Entitlement	$418,909	$419,846	$3,608,585
281	Revolving Loan Funds	$2,950,799	$2,915,733	$2,200,000
282	HUD Administration	$1,878,487	$1,902,021	$1,937,365
	Total HUD Grants	**$9,606,442**	**$9,782,183**	**$14,568,240**

Appropriations Summary
Primary Fund by Subfund

Primary Fund/Subfund		Actual FY07	Estimated Actual FY08	Adopted FY09
IFP Internally Funded Capital Projects				
503	City Wide Capital Projects	$1,684,075	$2,053,055	$2,875,000
504	Capital Outlay	$2,293,541	$2,819,223	$547,153
	Total Internally Funded Capital Proj	**$3,977,616**	**$4,872,278**	**$3,422,153**
LPA Local/Private Awards				
226	Social Services	$1,960	$25,370	$178,222
	Total Local/Private Awards	**$1,960**	**$25,370**	**$178,222**
NGA Non Grants Awards				
238	Municipal Court Security	$367,317	$336,044	$405,000
239	Municipal Court Technology Fund	$215,085	$388,238	$540,000
244	Parks and Rec User Fees	$3,552,582	$3,136,140	$0
245	Zoo Operations	$836,861	$1,148,325	$1,345,508
248	Police Confiscated Funds	$1,749,465	$2,674,080	$785,111
254	Library	$15,687	$37,977	$35,649
256	Tom Lea Endowment	$4,707	$2,188	$6,800
257	Restricted Funds	$264,536	$180,268	$1,213,012
266	Other	$149,694	$681,960	$566,673
268	Police Restricted	$998,419	$1,032,095	$1,080,712
270	ARD Restricted	$36,452	$30,444	$71,200
	Total Non Grants Awards	**$8,190,805**	**$9,647,759**	**$6,049,665**
PFP Privately Funded Capital Projects				
521	HFC Funded	$0	$43,671	$43,202
	Total Privately Funded Capital Proj	**$0**	**$43,671**	**$43,202**
RVD Revenue Bond Debt				
394	1998 Issue	$55,543	$88,294	$365,535
395	SIB Loan Payments	$199,152	$204,649	$892,152
396	Plaza Theater Sinking Fund	$1,346,018	$1,346,343	$1,341,018
	Total Revenue Bond Debt	**$1,600,713**	**$1,639,286**	**$2,598,705**

Appropriations Summary
Primary Fund by Subfund

Primary Fund/Subfund		Actual FY07	Estimated Actual FY08	Adopted FY09
SFA State Financial Awards				
217	Crime Prevention	$1,749,661	$2,016,260	$1,095,445
218	Health Prevention and Maintenance	$3,082,143	$3,878,438	$3,723,120
219	Literacy/Library Services	$446,325	$567,456	$827,817
221	Emergency Management	$225,063	$277,021	$283,391
	Total State Financial Awards	**$5,503,192**	**$6,739,175**	**$5,929,773**
SIF Self Insurance				
721	Health Benefits	$35,303,283	$32,557,308	$40,230,487
722	Workers Compensation	$6,311,962	$7,748,110	$8,280,552
723	Unemployment Compensation	$277,799	$244,158	$335,868
	Total Self Insurance	**$41,893,044**	**$40,549,576**	**$48,846,907**
SSP Supply & Support				
702	Equipment Maintenance	$14,644,484	$18,233,886	$19,063,856
704	Copy Center	$893,445	$0	$0
	Total Supply & Support	**$15,537,929**	**$18,233,886**	**$19,063,856**
SWM Solid Waste Management				
103	Solid Waste Management	$49,565,299	$41,970,911	$51,620,961
112	Air Quality Grants	$0	$693,199	$1,226,570
	Total Solid Waste Management	**$49,565,299**	**$42,664,110**	**$52,847,531**
	Grand Total All Funds	**$606,027,375**	**$634,225,801**	**$689,358,986**

City Attorney's Office

Mission Statement

The City Attorney's Office provides legal representation in various aspects of law as it relates to the best interests of the City of El Paso and its citizens.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	3,057,571	3,400,896	3,428,278
Contractual Services	968,969	949,171	834,800
Materials/Supplies	33,553	14,290	34,000
Operating Expenditures	66,620	60,702	58,103
Non-Operating/Intergovt. Exp	505,221	812,845	829,049
Internal Transfers	3,000	0	0
Capital Outlay	54,031	61,316	0
Total Appropriation	**4,688,965**	**5,299,220**	**5,184,230**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
101 - General Fund	4,365,443	5,005,526	4,873,975
266 - Other	149,694	123,860	205,000
282 - HUD Administration	121,004	109,747	105,255
504 - Capital Outlay	52,824	60,087	0
Total Funds	**4,688,965**	**5,299,220**	**5,184,230**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	37.65	38.00	38.07
Grant Funded	1.35	1.20	1.13
Total Authorized	**39.00**	**39.20**	**39.20**

City Attorney's Office

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 101-GENERAL FUND				
03010021-ADMIN SUPPORT STAFF	2,540,900	2,751,412	2,839,317	2,864,289
03010022-TRANSACTIONAL ATTY/STAFF	359,220	375,126	392,356	402,910
03010023-TRANSACTIONAL OPERATING	58,540	93,270	80,993	76,285
03010024-TRIAL ATTORNEYS & STAFF	83,890	83,800	56,016	78,942
03010025-TRIAL OPERATING EXPENSES	573,068	976,049	899,356	976,049
03010026-OUTSIDE COUNSEL SERVICES	749,825	475,500	737,488	475,500
SUBFUND 266-OTHER				
03153020-LOBBYIST	149,694	200,000	123,860	205,000
SUBFUND 282-HUD ADMINISTRATION				
03150052-LEGAL CD ADMINISTRATION				
G7134CD/0002-FY09 ADMINISTRATION	121,004	110,081	109,747	105,255
SUBFUND 504-CAPITAL OUTLAY				
04102011-CITY ATTORNEY CAPITAL				
P540010/LEG-CAPITAL OUTLAY	52,824	75,000	60,087	0

City Attorney's Office

Goals, Objectives, & Performance Measures

FUNCTION: LEGAL SERVICES

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To provide high quality legal representation in various aspects of law as it relates to the operations of the City of El Paso for the Mayor and Council and City staff by developing and retaining experienced and qualified attorneys, and allowing all departments to work towards City's Strategic goals by empowering them to meet internal objectives.

Objectives:

1.) Represent City in civil proceedings before judicial and administrative bodies and process claims against the City while continuing effective management of external legal counsel services.

2.) Draft and review municipal ordinances/resolutions or contracts, leases, and agreements in conjunction with increasing efficiency of legal document preparation while improving responsiveness to all clients.

3.) Prosecute misdemeanor violations of ordinances and state statute Class C Misdemeanors and prepare complaint within ten (10) working days of request.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Prepare initial response within ten (10) working days of the receipt of a claim. *	N/A	93%	90%
Prepare routine ordinances, resolutions, contracts, leases and agreements within ten (10) working days of the request for a document.*	N/A	96%	90%
Prepare complaint for prosecution within ten (10) working days of the request.*	N/A	91%	90%
*New measure in FY 2008			

THE CITY OF EL PASO
TEXAS

Department of City Manager

Mission Statement

Provides professional recommendations to, and implements the policies and direction of Council. Ensures high quality services, fosters economic and fiscal sustainability; and enhances the City's reputation as a high performing organization that operates in a manner consistent with its mission and values.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	1,566,196	1,752,340	1,774,289
Contractual Services	64,578	32,346	78,848
Materials/Supplies	20,431	25,633	28,152
Operating Expenditures	53,080	45,957	52,156
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	0	0	0
Total Appropriation	**1,704,285**	**1,856,276**	**1,933,445**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
101 - General Fund	1,704,285	1,856,276	1,933,445
Total Funds	**1,704,285**	**1,856,276**	**1,933,445**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	18.50	19.00	19.10
Grant Funded	0.00	0.00	0.00
Total Authorized	**18.50**	**19.00**	**19.10**

Department of City Manager

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
15010704-CITY MANAGER	1,071,792	1,134,733	1,171,343	1,223,337
15010705-PUBLIC INFORMATION OFFICE	215,096	216,351	237,906	223,687
15010716-INTERNAL AUDIT	417,397	466,482	447,027	486,421

Department of City Manager

Goals, Objectives, & Performance Measures

FUNCTION: CITY MANAGER

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

Oversee all City activities, programs and funding. Promote effective and efficient delivery of City Services and provide strategic policy development support for Mayor and Council.

Objectives:

1.) Provide outstanding customer service to citizens of El Paso, local businesses and other government entities.

2.) Update strategic policy.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Customer Case Load	90 cases	108 cases	110 cases
Average Case Age	36 days	35 days	30 days
Number of cases over 90 days	10	5	5
Customer Service Score	77%	80%	85%
Strategic Policy Updated (%)	60%	100%	100%

THE CITY OF EL PASO
TEXAS

Mayor and Council

Mission Statement

As outlined in the City Charter, the Mayor and Council may act to accomplish any lawful purpose for the "advancement of the interest, welfare, health, morals, comfort, safety, and convenience of the City and its inhabitants."

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	982,653	1,038,554	1,150,306
Contractual Services	60,505	51,499	62,200
Materials/Supplies	18,025	9,593	22,800
Operating Expenditures	63,192	65,113	81,500
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	131,697	90,133	0
Capital Outlay	0	0	0
Total Appropriation	**1,256,072**	**1,254,892**	**1,316,806**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
101 - General Fund	1,256,072	1,254,892	1,316,806
Total Funds	**1,256,072**	**1,254,892**	**1,316,806**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	25.00	25.00	25.00
Grant Funded	0.00	0.00	0.00
Total Authorized	**25.00**	**25.00**	**25.00**

Mayor and Council

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
01010001-COUNCIL DISTRICT #1	118,808	127,983	127,182	125,522
01010002-COUNCIL DISTRICT #2	120,624	127,983	118,494	125,522
01010003-COUNCIL DISTRICT #3	119,532	127,983	102,800	125,522
01010004-COUNCIL DISTRICT #4	120,821	127,983	126,278	125,522
01010005-COUNCIL DISTRICT #5	119,413	127,983	116,284	125,522
01010006-COUNCIL DISTRICT #6	117,440	127,983	125,099	125,522
01010007-COUNCIL DISTRICT #7	120,217	127,983	127,735	125,522
01010008-COUNCIL DISTRICT #8	120,730	127,983	127,844	125,522
01010014-OFFICE OF THE MAYOR	298,487	317,944	283,176	312,630

Development Services

Mission Statement

To assist the community in land and building Development needs from project conception to completion.

Budget Summary	Actual FY07	Estimated Actual FY08	Adopted FY09
Personal Services	5,593,885	6,080,935	5,718,091
Contractual Services	340,590	180,922	230,069
Materials/Supplies	172,771	220,002	245,963
Operating Expenditures	113,906	84,562	80,253
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	162,143	-9	0
Total Appropriation	**6,383,295**	**6,566,412**	**6,274,376**

Source of Funds	Actual FY07	Estimated Actual FY08	Adopted FY09
101 - General Fund	6,383,295	6,566,412	6,274,376
Total Funds	**6,383,295**	**6,566,412**	**6,274,376**

Positions	Adopted FY07	Adopted FY08	Adopted FY09
Regular/Temporary	127.85	135.10	135.10
Grant Funded	0.00	0.00	0.00
Total Authorized	**127.85**	**135.10**	**135.10**

Development Services

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
08010034-PLANNING ADMINISTRATION	292,779	309,008	289,554	350,478
08010037-ZONING ZBA HISTORIC	457,342	514,635	470,060	564,929
08010315-LONG RANGE	284,734	257,169	283,828	238,537
08010334-PLANNING SUBDIVISIONS	306,294	383,923	418,403	264,625
08010335-PLAN REVIEW	565,759	673,322	532,683	454,316
33010034-DEVELOPMENT SRVCS ADMIN.	1,433,225	656,810	1,275,213	880,290
36010116-PLAN REVIEW	661,861	814,358	711,270	952,913
36010117-COMMERCIAL INSPECTIONS	1,053,534	1,109,287	1,085,152	1,038,391
36010118-RESIDENTIAL INSPECTIONS	672,903	988,797	808,198	761,291
36010119-PERMITS & LICENSES	20,762	0	0	0
36010318-BP&I ADMIN.	367,237	392,586	373,729	374,169
36010334-SUBDIVISION INSPECTIONS	266,865	396,415	318,322	394,437

Development Services

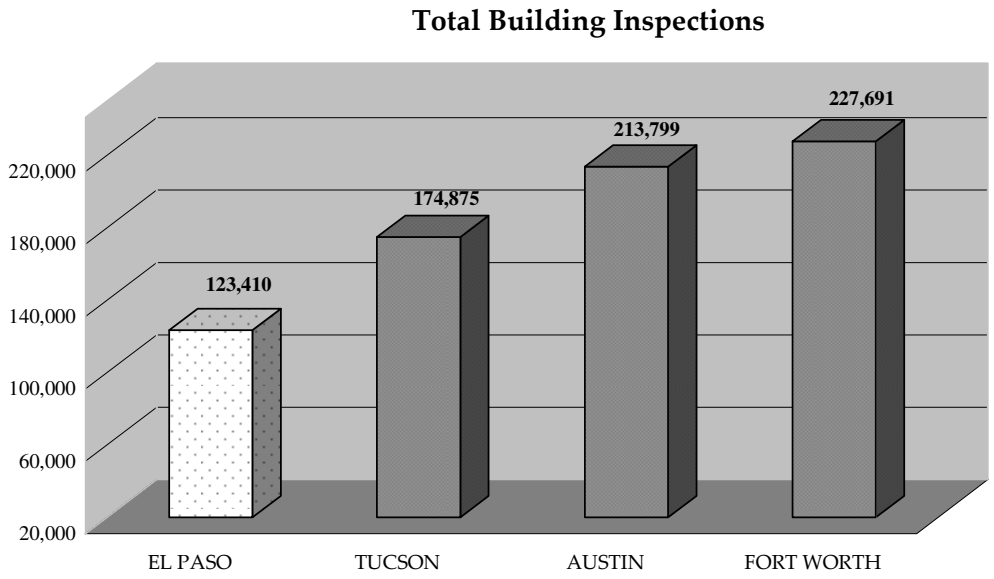
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Number of New Privately-Owned Residential Building Permits	
TUCSON, AZ	798
EL PASO, TX	2,859
FORT WORTH, TX	4,514
AUSTIN, TX	N/A

Source: OMB Department Survey, September 2008

CITY COMPARATIVE INFORMATION



City	2007 Population	New Privately - owned Residential Building Permits	Building Inspections Performed within 24 hrs.	All Permits
EL PASO, TX	616,029	2,859	99%	33,542
AUSTIN, TX	716,817	N/A	93%	75,078
FORT WORTH, TX	670,693	4,514	95%	7,001
TUCSON, AZ	523,299	798	91%	14,537

Population Source: U.S. Department of Justice-FBI, Preliminary Annual Uniform Crime Report

Development Services

Goals, Objectives, & Performance Measures

FUNCTION: BUSINESS & CUSTOMER SERVICE CENTER

Serves Council's Strategic Policy:
To be a high performance, customer focused organization.

Goal:

Heighten awareness of customer service and satisfaction among staff for the appropriate delivery of service

Objectives:

1.) Track the customer management and cueing system and maintain average process time to 10:00 minutes in both Plan Review and Business Center.

2.) Track lost call and call cueing rates through the Automated Call Distribution (ACD) telephone system and reduce lost calls to 20%.

3.) Maintain customer approval rating through improvement of the customer service questionnaire feedback system to 95%.

4.) Increase automated inspection requests to 30%.

5.) Reduce customer service complaints/incidents.

6.) Scan departmental archival information to implement paperless environment.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Call cueing time (in minutes)	1:34	1:00	1:00
Customer average processing time (in minutes)	N/A	12:00	10:00
Lost call rate	35%	35%	20%
Customer approval rating	93%	95%	95%
Customer service complaints/incidents	64	50	40
Automated inspection requests	0%	12%	30%
Percentage of archival information scanned	7%	90%	95%

Development Services

Goals, Objectives, & Performance Measures

FUNCTION: PLANNING

Serves Council's Strategic Policy:
Promote sustainable quality development.
To become the most livable city in the United States and be recognized as an international city.

Goal:

Propose and implement land use regulations and initiatives to ensure public safety and to drive economic growth

Objectives:

1.) Create a Transit Oriented Development (TOD) overlay zone.

2.) Continued research and development of design standards that promote Smart Growth.

3.) Community outreach on code regulations and promotion of smart growth principles.

4.) Complete the Annexation Plan Study.

5.) Complete Impact Fees Study.

6.) Initiate a Regional Growth Plan.

7.) Scope the Comprehensive Plan.

8.) Prepare a developer's handbook to guide customers through the City of El Paso development process.

9.) Implement quarterly developers' lunches to learn from each other on development processing issues.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Implement the TOD overlay zone	0%	85%	100%
Implement Smart Growth principles	10%	60%	100%
Ongoing community outreach and training on Smart Growth	20%	70%	100%
Implement Annexation Plan city wide	21%	50%	100%
Implement impact fees city wide	30%	50%	100%
Regional Growth Plan	0%	30%	95%
Complete the Comprehensive Plan scope	0%	10%	50%
Complete and implement handbook	10%	30%	100%
Percentage of process issues resolved with developers	20%	70%	100%

Development Services

Goals, Objectives, & Performance Measures

FUNCTION: BUILDING PERMITS & INSPECTIONS

Serves Council's Strategic Policy:
Promote sustainable quality development.
To be a high performance, customer focused organization.

Goal:

Perform plan review, permit issuance, building and zoning code enforcement and inspection on new

Objectives:

1.) Maintain a 95% or better "on time" customer service standard for building inspections.

2.) Attain an 85% "on Time" plan review customer service standard.

3.) Attain vacancy rate of 25% or less to ensure continued service.

4.) Maintain 95% staff certification in all disciplines of plan review, inspection, enforcement.

5.) Improve customer service by implementing a weekly "Talk in the Field" outreach program between Building Permits and Inspections and contractors, architects, and engineers.

6.) Maintain property standards through investigations and condemnations.

7.) Eliminate non-compliance of the third party inspection program through monthly performance reviews and monitoring to ensure inspection standards.

8.) Enhance enforcement of city codes.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Percentage of inspections performed on-time (New Measure for FY 2009)	N/A	N/A	95%
Average # of Working Days in Plan Review			
New Residential	4	3	4
New Commercial	21	21	15
Commercial Remodeling	15	15	10
Residential Remodeling	7	7	4
Sign	3	3	5
Fire Protection	7	7	5
Vacancy Rate	80%	90%	25%
Certification Rate	95%	95%	95%
"Talk in the Field" program implementation	70%	90%	95%
Condemnation/investigation Cases	561	500	450
TPA non-compliance	35%	25%	10%
Citations issued/Building without Permit/Complaints	1,560	1,200	1,600

Economic Development

Mission Statement

To develop quality employment opportunities in the local area, expand the tax base, and diversify the economy.

Budget Summary	Actual FY07	Estimated Actual FY08	Adopted FY09
Personal Services	614,047	947,380	959,370
Contractual Services	250,284	647,104	764,385
Materials/Supplies	19,959	13,047	20,500
Operating Expenditures	49,131	68,430	62,211
Non-Operating/Intergovt. Exp	0	516,773	665,000
Internal Transfers	0	0	167,234
Capital Outlay	7,535	0	0
Total Appropriation	**940,956**	**2,192,734**	**2,638,700**

Source of Funds	Actual FY07	Estimated Actual FY08	Adopted FY09
101 - General Fund	940,956	1,634,634	1,909,793
257 - Restricted Funds	0	0	367,234
266 - Other	0	558,100	361,673
Total Funds	**940,956**	**2,192,734**	**2,638,700**

Positions	Adopted FY07	Adopted FY08	Adopted FY09
Regular/Temporary	12.10	14.78	14.78
Grant Funded	0.00	0.00	0.00
Total Authorized	**12.10**	**14.78**	**14.78**

Economic Development

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
72010268-ECONOMIC DEV ADMIN.	940,956	1,951,534	1,634,634	1,909,793
SUBFUND 257-RESTRICTED FUNDS				
72153041-ECONOMIC DEVELOP TIRZ	0	0	0	367,234
SUBFUND 266-OTHER				
72150036-ECONOMIC DEV PROJECTS	0	950,000	558,100	361,673

Economic Development

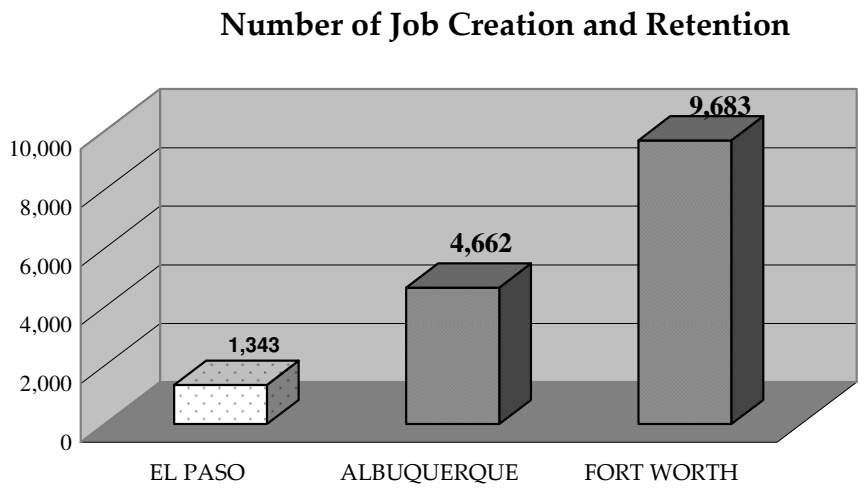
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Number of Job Creation and Retention	
El PASO, TX	1,343
ALBUQUERQUE, NM	4,662
FORT WORTH, TX	9,683

Source: OMB Department Survey, 2008

CITY COMPARATIVE INFORMATION



City	2007 Population	Number of Job Creation and Retention
EL PASO, TX	616,029	1,343
ALBUQUERQUE, NM	513,124	4,662
FORT WORTH, TX	670,693	9,683

Population Source: U.S. Department of Justice - FBI, Preliminary Annual Uniform Crime Report

Economic Development
Goals, Objectives, & Performance Measures

FUNCTION: ECONOMIC DEVELOPMENT

Serves Council's Strategic Policy:
To help businesses create quality jobs in El Paso and revitalize targeted areas of town, thereby adding to the

Goal:

To help businesses create quality jobs in El Paso and revitalize targeted areas of town, thereby adding to the

Objectives:

1.) Create new job opportunities in El Paso by helping existing businesses maintain and/or expand their operations, and by encouraging new companies to relocate or begin new businesses.

2.) Revitalize areas of El Paso that are not achieving their economic potential.

3.) Lead city-wide and regional economic development efforts in order to strategically improve El Paso's economy for the long run.

4.) Implement an international program that will enhance El Paso's economy.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Job Creation			
New Jobs	1,522	1,343	1000
Expansion Jobs	N/A	341	500
Company Visits	331	509	500
Partner Referral	76	100	100
Revolving Loan Fund - Amount Loaned*	N/A	N/A	$300,000
Incentive-based Revitalization Investment			
Downtown	N/A	$12,000,000	$15,000,000
Other Areas	N/A	N/A	$1,000,000
Technology			
New Emerging Technology Fund Grant Applications	N/A	4	5
New Bi-National Sustainability Laboratory Clients	N/A	2	6
Early Stage Technology Companies Mentored*	N/A	N/A	10
Project ARRIBA - Workforce Training Cases*	N/A	N/A	330
International Supplier Development Program			
Maquila Suppliers in Matrix	N/A	98	150
Corporate Maquila Visits	N/A	15	50
* New Performance Measurement in FY 2009			

Engineering Services

Mission Statement

To provide, procure, and coordinate all engineering, geodetic, and architectural services required for the design, construction, maintenance, and repair of public works and public buildings for the City of El Paso Engineer and operate the City's traffic systems.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	3,234,698	3,539,749	3,513,561
Contractual Services	60,747	205,636	61,845
Materials/Supplies	86,683	83,302	107,650
Operating Expenditures	46,082	51,839	85,557
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	272,558	15,434	0
Total Appropriation	**3,700,768**	**3,895,960**	**3,768,613**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
101 - General Fund	3,700,768	3,895,960	3,768,613
Total Funds	**3,700,768**	**3,895,960**	**3,768,613**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	67.00	81.00	86.12
Grant Funded	0.00	2.00	2.00
Total Authorized	**67.00**	**83.00**	**88.12**

Engineering Services

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
35010043-ENGINEERING ADMINISTRATION	1,079,841	582,534	910,473	403,611
35010045-ENGINEERING DESIGN	0	191,779	172,974	462,239
35010046-ENGINEERING CONSTRUCTION	770,121	538,587	537,879	468,879
35010047-ENGINEERING PROGRAM MGMT.	321,907	592,156	440,478	491,825
35010048-ENGINEERING TRAFFIC	898,181	1,135,563	1,132,838	983,582
35010050-ENGINEERING CIP	393,170	236,512	300,144	241,427
35010051-ENG. DESIGN & PROGRAM MGMT.	237,548	171,273	133,516	243,945
35010052-PROJECT CONTROLS	0	302,709	267,658	473,105

Engineering Services

Goals, Objectives, & Performance Measures

FUNCTION: CAPITAL IMPROVEMENT PLANNING & MANAGEMENT

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To provide a comprehensive long and short-term capital improvement plan (CIP) that identifies the City's specific infrastructure needs and potential funding strategies.

Objectives:

1.) Develop a long-term plan that identifies the City's 10-year candidate projects with proposed funding sources.

2.) Develop short-term capital budget that funds the highest priority projects.

3.) Identify and pursue potential external funding sources for high priority capital projects.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Percentage of 10-year CIP completed	10%	15%	40%
Percentage of short-term capital budget developed	N/A	20%	100%
New funding sources identified/secured	N/A	1	1

Engineering Services

Goals, Objectives, & Performance Measures

FUNCTION: TRANSPORTATION ENGINEERING

Serves Council's Strategic Policy:

To establish a comprehensive transportation system.

Goal:

To provide for the safe and efficient movement of people and goods within the City of El Paso, incorporating traffic calming techniques for residential streets and pedestrian-friendly street design and to do so in a manner that serves as a premier example of customer service for the City of El Paso.

Objectives:

1.) Interconnect all signalized intersections in the City of El Paso.

2.) Implement Neighborhood Traffic Management Program (NTMP).

3.) Reduce response time to citizen requests/inquiries.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Percentage of interconnected signals	80%	85%	90%
NTMP projects implemented*	N/A	N/A	5
Days to respond to citizen request/inquiry	18	15	10
*New Performance Measure			

Engineering Services

Goals, Objectives, & Performance Measures

FUNCTION: DESIGN/PROJECT ENGINEERING

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To engineer and construct quality infrastructure with the ultimate goal of implementing the City's long and short-term capital improvement plan.

Objectives:

1.) Incorporate LEED (Leadership in Energy and Environmental Design) practices for new projects.

2.) Increase in-house project design.

3.) Revise A/E (Architect/Engineer) selection policy to optimize selection process.

4.) In conjunction with other departments and divisions, optimize construction contract procurement process to reduce time between bid issuance to Notice to Proceed.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Percentage of LEED eligible projects implemented*	N/A	N/A	50%
Percentage, by dollars, of projects designed by in-house forces*	N/A	N/A	10%
A/E Selection process - number of days from project authorization to issuance of Design Notice to Proceed*	N/A	N/A	60 days
Number of days from request to issue bid documents to issuance of contractor's Notice to Proceed.*	N/A	N/A	90 days

*New Performance Measures

THE CITY OF EL PASO
TEXAS

Environmental Services

Mission Statement

To provide a safe and healthy environment for our citizens and provide good stewardship of assets.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	10,780,382	12,032,475	13,834,160
Contractual Services	5,886,345	6,354,280	9,506,464
Materials/Supplies	2,688,171	3,855,199	6,195,230
Operating Expenditures	11,463,528	12,379,370	13,829,856
Non-Operating/Intergovt. Exp	3,002,634	2,754,389	5,535,726
Internal Transfers	15,279,917	0	0
Capital Outlay	464,322	5,288,397	3,946,095
Total Appropriation	**49,565,299**	**42,664,110**	**52,847,531**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
103 - Solid Waste Mgmt.	49,565,299	41,970,911	51,620,961
112 - Air Quality Grants	0	693,199	1,226,570
Total Funds	**49,565,299**	**42,664,110**	**52,847,531**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	290.40	308.40	318.48
Grant Funded	0.00	0.00	12.42
Total Authorized	**290.40**	**308.40**	**330.90**

Environmental Services

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 103-SOLID WASTE MGMT.				
34010286-ENVIRO CODE COMPLIANCE	3,396,730	4,035,335	3,400,729	5,666,237
34010289-SWM ADMINISTRATION	24,772,557	18,565,463	14,534,128	17,537,418
34010291-COLLECTIONS	10,596,258	13,229,283	13,115,792	15,897,232
34010292-FLEET AND OPERATIONS	873,867	802,369	768,090	287,534
34010293-RECYCLING PROGRAM	2,164,472	2,944,520	564,296	2,404,320
34010294-SPECIAL COLLECTIONS	2,378,528	4,471,482	3,416,050	2,022,961
34010296-MCCOMBS LANDFILL	5,382,887	7,313,217	6,171,826	7,311,070
34010297-CONTAINER COLLECTIONS	0	0	0	494,189

SUBFUND 112-AIR QUALITY GRANTS				
34380036-ENVIRO CODE COMPLIANCE				
34010293-RECYCLING PROGRAM				
G410809-TDH ASBESTOS FY08	0	0	-16	0
G410816-TCEQ PASS THRU FY08	0	0	86,320	0
G410817-TCEQ AQ COMPLIANCE FY08	0	0	239,895	0
G410818-EPA AIR POLLUTION FY08	0	0	166,127	0
G410819-WHOLE AIR MONITORING FY08	0	0	138,040	0
G410821-TCEQ PM SAMPLING FY08	0	0	41,064	0
G410824-BORDER AIR MONITORING FY08	0	0	21,769	0
34010289-SWM ADMINISTRATION				
G340916-TCEQ PASS THRU FY09	0	0	0	130,751
G340917-TCEQ AQ COMPLIANCE FY09	0	0	0	479,213
G340918-EPA AIR POLLUTION FY09	0	0	0	263,810
G340919-WHOLE AIR MONITORING FY09	0	0	0	238,001
G340921-TCEQ PM SAMPLING FY09	0	0	0	64,025
G340924-BORDER AIR MONITORING FY09	0	0	0	50,770

Environmental Services

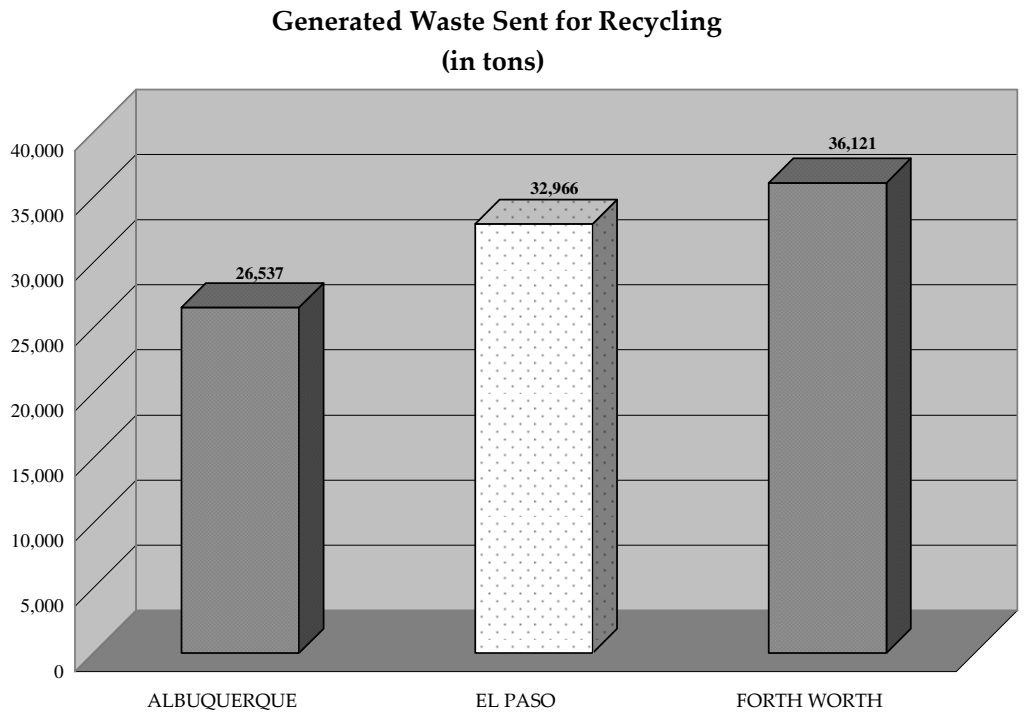
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Residential Tons Collected	
EL PASO, TX	168,886
ALBUQUERQUE, NM	203,043
FORT WORTH, TX	291,565

Source: OMB Survey, September 2008

CITY COMPARATIVE INFORMATION



City	2007 Population	Tons City-generated Waste Sent for Recycling
ALBUQUERQUE, NM	513,124	26,537
EL PASO, TX	616,029	32,966
FORT WORTH, TX	670,693	36,121

Population Source: U.S. Department of Justice-FBI, Preliminary Annual Uniform Crime Report

Environmental Services

Goals, Objectives, & Performance Measures

FUNCTION: ENVIRONMENTAL SERVICES

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an International city.

Goal:
The Environmental Services Department will provide refuse and recycling collection and disposal

Objectives:

1.) Provide expeditious and effective residential refuse/recycling collection.

2.) Improve operational efficiencies in code compliance and collection by implementing new software and technologies through Accela and GIS routing.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Tons of trash processed at the landfills	553,170	431,577	440,000
Tons of Recyclables Collected	13,731	33,000	38,000
Recycling Rate as a % of all collections	2%	16%	18%
Average number of households served	156,000	158,000	160,500
Cost per ton of collection	$86.12	$65.77	$59.19
New Code Cases	31,796	33,000	38,800
Code Inspections per FTE	n/a	1,200	1,215
Number of illegal dumping sites cleaned	153	160	168
Illegal Dumping Complaints/Investigations	358	520	546
Number of Vector Activities per FTE	2,735	5,625	5,750
Acres of Vector Treatment per FTE	28,700	29,375	30,028

General Services

Mission Statement

The mission of General Services is to provide direction in the development and maintenance of City facilities; and the maintenance and repair of the City vehicles and heavy equipment, while providing fleet management for its users.

Budget Summary	Actual FY07	Estimated Actual FY08	Adopted FY09
Personal Services	4,835,721	5,092,809	5,458,814
Contractual Services	2,928,884	3,055,001	2,853,670
Materials/Supplies	11,767,390	14,835,135	15,142,816
Operating Expenditures	10,826,556	10,611,206	11,228,498
Non-Operating/Intergovt. Exp	65,822	0	0
Internal Transfers	100,000	0	0
Capital Outlay	0	190	10,000
Total Appropriation	**30,524,373**	**33,594,341**	**34,693,798**

Source of Funds	Actual FY07	Estimated Actual FY08	Adopted FY09
101 - General Fund	14,986,444	15,360,455	15,629,942
702 - Fleet Services	14,644,484	18,233,886	19,063,856
704 - Copy Center	893,445	0	0
Total Funds	**30,524,373**	**33,594,341**	**34,693,798**

Positions	Adopted FY07	Adopted FY08	Adopted FY09
Regular/Temporary	141.40	143.40	146.40
Grant Funded	0.00	0.00	0.00
Total Authorized	**141.40**	**143.40**	**146.40**

General Services

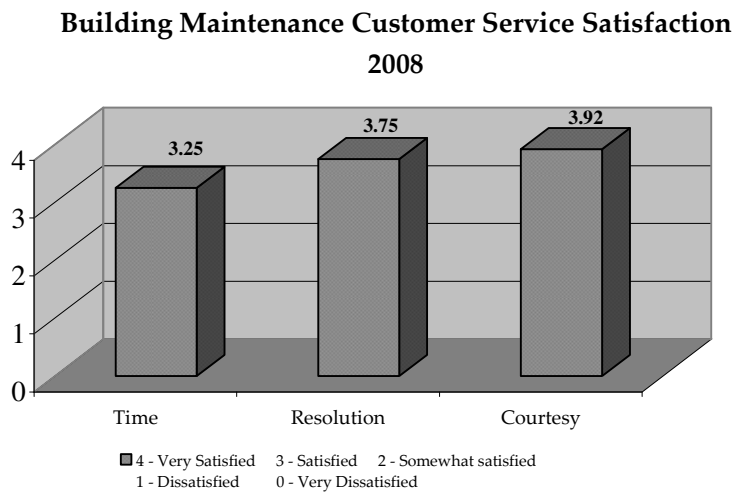
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
31010325-BLDG MAINT POLICE FACILITIES	550,864	560,000	558,511	1,390,856
31010326-CITY WIDE BLDG. MAINT. NOC	13,538,084	13,881,742	14,043,459	1,983,633
31010327-BLDG MAINT FIRE FACILITIES	227,727	237,500	237,497	1,149,752
31010328-BLDG MAINT LEASED FAC	559,748	0	397,488	0
31010350-LIBRARY MAINT COSTS	110,021	123,500	123,500	11,105,701
SUBFUND 702-FLEET SERVICES				
31310151-QUICK COPY	0	986,168	806,711	975,397
37370155-ADMINISTRATIVE-FLEET	3,466,079	3,597,995	3,259,351	3,688,974
37370403-MOTOR POOL	17,926	17,500	0	29,485
37370510-INVENTORY SALES	11,160,479	10,851,837	14,167,824	14,370,000
SUBFUND 704-QUICK COPY CENTER				
31310151-QUICK COPY	893,445	0	0	0

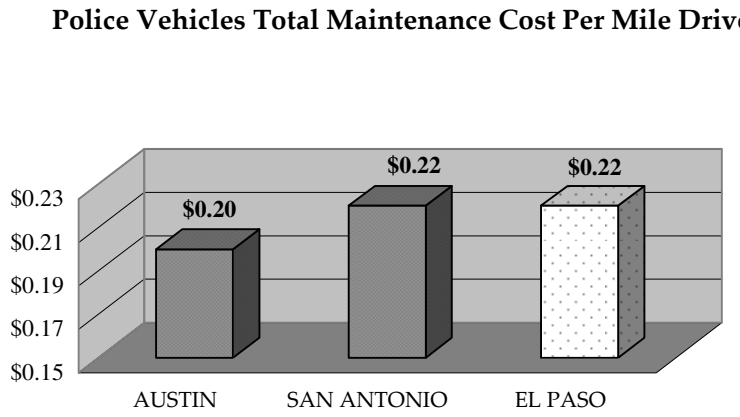
General Services

KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.



CITY COMPARATIVE INFORMATION



City	2007 Population	Solid Waste Packers Total Maintenance Cost Per Mile Driven	Police Vehicles Total Maintenance Cost Per Mile Driven	Light Vehicles Total Maintenance Cost Per Mile Driven
AUSTIN, TX	716,817	$1.80	$0.20	$0.18
SAN ANTONIO, TX	1,316,882	$1.71	$0.22	$0.15
EL PASO, TX	616,029	$1.51	$0.22	$0.11

Population Source: U.S. Department of Justice-FBI, Preliminary Annual Uniform Crime Report

General Services

Goals, Objectives, & Performance Measures

FUNCTION: BUILDING MAINTENANCE

Serves Council's Strategic Policy:
To be a high performance, customer focused organization.

Goal:

To provide a safe, healthy, and productive environment for all who visit and work in City facilities

Objectives:

1.) Respond to all work orders in a timely and cost effective manner with an average turnaround time of five days.

2.) Maintain facility operating costs at or below national averages:

Police Station	$3.23/sq. foot
Fire Station	$4.60/sq. foot
Library	$3.30/sq. foot
City Hall	$1.73/sq. foot

3.) Reduce facility energy consumption to national averages:

Police Station	21 kwh/sq. foot
Fire Station	15 kwh/sq. foot
Library	11 kwh/sq. foot
City Hall	15 kwh/sq. foot

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Work Orders Completed	7,282	7,841	7,900
Total Average Turnaround Time	7 days	5 days	5 days
Maintenance Costs/Sq. Foot			
Police Station	$1.95	$1.95	$2.10
Fire Station	$1.85	$1.85	$1.98
Library	$1.51	$1.51	$1.75
City Hall	$1.32	$1.32	$1.85
Energy Usage kwh/Sq. Foot			
Police Station	22	21	21
Fire Station	12	12	13
Library	11	11	12
City Hall	17	16	17

General Services

Goals, Objectives, & Performance Measures

FUNCTION: FLEET SERVICES

Serves Council's Strategic Policy:
To be a high performance, customer focused organization.

Goal:

To provide comprehensive vehicle management and maintenance services to city fleet.

Objectives:

1.) Maximize vehicle availability with a goal of 90% availability.

2.) To train technicians to Automotive Service Excellence (ASE) standards with a goal of 75% certified and to maintain Blue Seal Certification.

3.) To maintain accurate parts inventory with a turn over ratio between 4 and 5.

4.) Reduce average repair turn around times to under two days for high priority equipment.

5.) Maintain equipment-operating costs at or below national averages:

Sedan standard	$0.10/mile
Rear load garbage truck standard	$1.53/mile
Automated garbage truck standard	$2.00/mile
Patrol car standard	$0.25/mile

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Overall vehicle readiness/availability	94%	94%	94%
Percent of technicians ASE certified	75%	75%	75%
Blue Seal Certification	No	Yes	Yes
Inventory turnover	3.6	4.4	4.0
High priority repair turnaround times	2.0 days	1.8 days	1.8 days
Medium & low priority repair turnaround times	3.7 days	4.4 days	4.0 days
Maintenance Costs:			
Sedans - $/mile	$0.11	$0.10	$0.10
Rear load garbage truck - $/mile	$2.69	$2.12	$2.50
Automated garbage truck - $/mile	$1.92	$1.87	$1.95
Patrol car - $/mile	$0.27	$0.25	$0.27

THE CITY OF EL PASO
TEXAS

Information Technology

Mission Statement

Provide the City of El Paso and its employees with powerful, reliable and secure technologies agreement to support government business.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	2,491,090	3,410,454	3,522,022
Contractual Services	4,265,797	4,215,712	5,291,987
Materials/Supplies	93,285	109,504	162,467
Operating Expenditures	1,520,369	1,649,350	1,627,589
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	369,670
Capital Outlay	45,551	553,113	396,550
Total Appropriation	**8,416,092**	**9,938,133**	**11,370,285**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
101 - General Fund	8,416,092	9,938,133	10,825,615
257 - Restricted Funds	0	0	544,670
Total Funds	**8,416,092**	**9,938,133**	**11,370,285**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	51.00	56.00	63.77
Grant Funded	0.00	0.00	1.23
Total Authorized	**51.00**	**56.00**	**65.00**

Information Technology

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
39010348-INFORMATION TECH ADMIN	308,007	492,945	548,757	546,619
39010349-GEOGRAPHIC INFO SYSTEMS	322,996	462,293	438,535	451,171
39010350-MEDIA PRODUCTION	0	96,015	104,752	115,828
39010351-INFORMATION SERVICES	4,759,877	5,148,805	5,094,861	6,109,142
39010352-TELECOMMUNICATIONS	3,025,212	3,509,880	3,751,228	3,602,855

SUBFUND 257-RESTRICTED FUNDS				
39010348-INFORMATION TECH ADMIN	0	0	0	544,670

Information Technology

Goals, Objectives, & Performance Measures

FUNCTION: INFORMATION SERVICES

Serves Council's Strategic Policy:

By promoting growth in regional technology infrastructure that will enhance El Paso's ability to support high technology businesses into the future.

Goal:

Effectively develop, promote, facilitate, and ease the flow of information within the City organization and between the City and its citizens through the use of technology.

Objectives:

1.) Provide the City's user with robust, stable, and secure administrative applications to ensure proper delivery of services to the community.

2.) Maintain a dynamic website that meets the needs of the citizens and City employees and increase the number of functions that provide for on-line transactions with the City.

3.) Maintain and improve the capabilities of City Cable Channel 15 to communicate important information to the citizens of El Paso.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Percent Service Requests Resolved	96%	97%	99%
Server Unscheduled Downtime	< 1%	< 1%	< 1%
Web Page Views	40,744,297	48,721,727	52,000,000
Percentage of down- time on Channel 15 (new measure in 2009)	N/A	< 1%	< 1%

THE CITY OF EL PASO
TEXAS

Financial Services

Mission Statement

To provide accurate timely information to the Mayor, City Council, City Manager, Departments and the Public. To collect and invest cash, to impartially and timely purchase per all state and federal requirements, the necessary services, materials, and infrastructure the city requires.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	2,448,830	2,741,375	2,750,893
Contractual Services	351,847	382,313	363,607
Materials/Supplies	56,176	48,102	42,319
Operating Expenditures	40,733	43,914	43,627
Non-Operating/Intergovt. Exp	154	584	0
Internal Transfers	0	0	0
Capital Outlay	1,590	39,750	0
Total Appropriation	**2,899,330**	**3,256,038**	**3,200,446**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
101 - General Fund	2,682,686	3,001,253	2,964,197
282 - HUD Administration	133,961	124,224	127,306
481 - Cont. Oblg. Int. Funded	82,683	130,561	108,943
Total Funds	**2,899,330**	**3,256,038**	**3,200,446**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	47.93	52.80	54.80
Grant Funded	3.37	2.00	4.00
Total Authorized	**51.30**	**54.80**	**58.80**

Financial Services

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 101-GENERAL FUND				
10010017-FINANCIAL ACCT& REPORTING	430,198	446,566	427,118	424,771
10010019-TREASURY SERVICES	183,335	189,316	200,901	199,074
10010020-FISCAL OPERATIONS	492,604	518,211	600,118	560,673
10010021-PURCHASING ADMIN.	752,422	715,089	844,890	818,698
10010023-ACCTS PAYABLE & RECEIVABLE	398	0	0	0
10010274-GRANTS ADMINISTRATION	38,494	88,921	90,729	88,451
10010316-CAPITAL ASSETS MGMT.	229,386	303,419	180,957	227,364
10010705-FINANCIAL SERVICES-CFO	555,849	534,054	656,540	645,166

SUBFUND 282-HUD ADMINISTRATION				
10150054-GRANT CD ADMINISTRATION				
G7134CD/0002-ADMINISTRATION FY09	133,961	128,088	124,224	127,306

SUBFUND 481-CONT. OBLG. INT. FUNDED				
10102001-CITY AUCTIONS				
P540001-CITY AUCTIONS	82,683	68,951	130,561	108,943

Financial Services

KEY PERFORMANCE MEASURES:

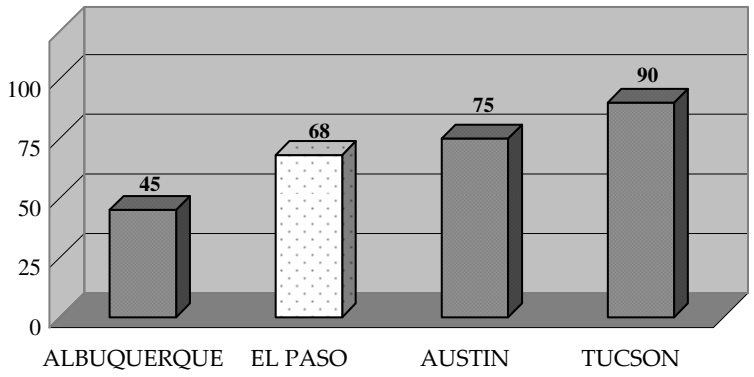
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Total Purchase Orders	
TUCSON, AZ	3,750
El PASO, TX	4,135
AUSTIN, TX	7,342
ALBUQUERQUE, NM	8,616

Source: Financial Services Survey, 2008

CITY COMPARATIVE INFORMATION

Average Number of Processing Days (Formal Bids)



City	2007 Population	Avg. Number of Processing Days for Formal Bids	Total Purchase Orders
ALBUQUERQUE, NM	513,124	45	8,616
EL PASO, TX	616,029	68	4,135
AUSTIN, TX	716,817	75	7,342
TUCSON, AZ	523,299	90	3,750

Population Source: U.S. Department of Justice - FBI, Preliminary Annual Uniformed

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: FINANCIAL ACCOUNTING & REPORTING

Serves Council's Strategic Policy:
To ensure long-term financial stability and sustainability of the City Government.

Goal:

Provide comprehensive accounting and financial reporting services, and develop, implement, and

Objectives:

1.) Prepare the Comprehensive Annual Financial Report (CAFR) within 120 days of fiscal year date.

2.) Prepare pension monthly financial statements to present to City Employee Pension Board.

3.) Earn the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Publish financial information no later than 120 days (December 29) after fiscal year end as required by City Charter	120 days	120 Days	120 Days
Publish unaudited monthly financial statements to present to City Employee Pension Board	12	12	12
Earn GFOA Certificate of Achievement for Excellence in Financial Reporting	Earned	Earn	Earn

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: TREASURY SERVICES

Serves Council's Strategic Policy:
To ensure long-term financial stability and sustainability of the City Government.

Goal:

Provide cash management services in accordance with state law, City ordinances, debt covenants, and the

Objectives:

1.) Analyze and meet the City's daily cash demand to minimize surplus cash.

2.) Maintain investment portfolio in accordance with City's investment policy.

3.) Develop sound cash management policies in order to maintain the City's favorable credit rating.

4.) Evaluate and recommend appropriate short term investments.

5.) Publish quarterly investment reports as required by State law.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Minimize average uninvested daily balance	N/A	$500,000	$500,000
Percentage of investments held in one type of security	60%	60%	60%
Adopt annual investment policy	September 2007	September 2008	September 2009
Conduct regular investment committee meetings to review City's investments	12	12	12
Average purchased portfolio yield compared to 90 day T-Bill rate at time of purchase	+0.65	+0.65	+0.65
Publish quarterly investment report within 30 days after quarter-end	30 days	30 days	30 days

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: PURCHASING

Serves Council's Strategic Policy:
To be a high performance, customer service focused organization.

Goal:

Provide, procure and coordinate the bidding and purchasing of materials and supplies, equipment,

Objectives:

1.) Ensure that the highest quality items and services at the lowest and/or best values are procured by the City.

2.) Assist in the bidding of construction contract documents.

3.) Monitor purchase orders and formal bid activities to ensure compliance with laws, ordinances, regulations and sound Purchasing techniques and practices.

4.) Improve service to user departments by reducing the number of days for requisition and purchase order processing.

5.) Continue to explore utilization of cooperative purchasing programs.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Active Service & Supply contracts	444	520	500
Construction Formal Bids Awarded	30	32	30
2006 Storm Bids	15	17	17
Regular Formal Bids Awarded	143	154	150
Processing Time for Requisitions (Average Days)	8.53	5	5
Processing Time for Formal Bids (Average Days)	66	60	60
Purchase Order Value of Cooperative Purchasing Programs Utilized	N/A	$5,012,000	$6,000,000

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: FISCAL OPERATIONS

Serves Council's Strategic Policy:
To ensure long-term financial stability and sustainability of the City Government.

Goal:

Fiscal Operations provides organizational leadership, guidance, and control for the City's revenue

Objectives:

1.) Calculate and distribute timely payments and record resultant liabilities for accounts payable and payroll.

2.) File periodic taxes to prevent penalties.

3.) Perform timely P-Card Audits to ensure compliance of policies and procedures.

4.) Ensure all incoming funds are recorded accurately and deposited expeditiously.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Number of biweekly payroll processed on time	52	26	26
Number of monthly pension payroll processed on time	13	12	12
Number of daily check runs processed on time	252	252	252
Number of payroll tax filings filed on time	52	26	26
Number of Pension payroll tax filings on time	13	12	12
Perform quarterly P-card audits	*	4	4
Number of accounts receivables reconciliation performed per year	12	12	12
Cumulative percentage of delinquent accounts collected	10%	20%	20%

* P-card audits done on a monthly basis

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: CAPITAL ASSETS MANAGEMENT

Serves Council's Strategic Policy:
To ensure long-term financial stability and sustainability of the City Government.

Goal:

To manage capital assets including the acquisition of real estate, leases, and property inventory and

Objectives:

1.) Contract Management of all real property for the City to include leasing, selling and acquisitions.

2.) Facilitate the Capital Assets and Real Estate Committee (CARE). The committee is responsible for making real estate recommendations such as sale, acquisition or rental/leasing of properties to the City Manager.

3.) Administer the City's auction functionality to include vehicles and confiscated items.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Property Sales	$3,095,000	$2,000,000	$2,000,000
CARE Monthly Meetings	12	12	12
Abandoned Vehicles Sold	2,004	2,400	2,400
Total Auctions Held	14	12	12
Auction Revenue	$1,191,435	$1,200,000	$1,200,000

Human Resources

Mission Statement

To help City departments attract, motivate, retain and develop qualified, diverse and productive employees while providing effective and efficient services in accordance with all applicable local ordinances, state statutes and federal laws.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	1,576,705	1,720,892	1,863,244
Contractual Services	158,513	95,950	98,800
Materials/Supplies	17,987	20,087	17,767
Operating Expenditures	241,361	454,634	347,181
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	12,000	0	0
Total Appropriation	**2,006,566**	**2,291,563**	**2,326,992**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
101 - General Fund	2,006,566	2,291,563	2,326,992
Total Funds	**2,006,566**	**2,291,563**	**2,326,992**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	38.20	38.70	42.20
Grant Funded	0.00	0.00	0.00
Total Authorized	**38.20**	**38.70**	**42.20**

Human Resources

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
09010027-HUMAN RESOURCES ADMIN.	362,303	362,325	423,742	584,958
09010028-CLASSIF & COMPENSATION	47,620	0	0	0
09010029-RECRUITMENT & EXAMS	537,144	606,122	662,346	636,889
09010030-ORGANIZATIONAL DEV.	522,913	556,016	734,795	615,342
09010342-PAYROLL AND RECORDS	536,586	498,075	470,680	489,803

Human Resources

Goals, Objectives, & Performance Measures

FUNCTION: EMPLOYEE RECORDS & INFORMATION MANAGEMENT

Serves Council's Strategic Policy:

To be a high performance, customer service focused organization.

Goal:

Ensure the integrity and accuracy of the employee database, provide support in the use of HRIS systems, and ensure department payrolls are in compliance with relevant charter provisions and laws.

Objectives:

1.) Maintain high proficiency among payroll and time keeping system users by maintaining system corrections at a rate of 2% or below.

2.) Respond promptly and courteously to payroll service requests.

3.) Maintain integrity and validity of the employee database by keeping data entry errors to a minimum.

4.) Process employee service awards on a timely basis.

5.) Manage the City's Texas Workforce Commission Unemployment Claims.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Timekeeping System corrections	2%	2%	2%
Percentage of supplemental checks processed with 1 day of request	100%	100%	100%
Rate of error on-line data entry	1%	1%	1%
Data changes	32,000	28,000	15,000
Percentage of service awards processed on schedule	100%	100%	100%
Percentage of Unemployment Claims Denied	90%	90%	90%

Human Resources

Goals, Objectives, & Performance Measures

FUNCTION: RECRUITMENT & EXAMINATION

Serves Council's Strategic Policy:

To be a high performance, customer service focused organization.

Goal:

Recruit and examine qualified individuals for classified and unclassified service in compliance with local, state, and federal laws and ensure accurate classification of positions.

Objectives:

1.) Process and screen employment application to provide city departments with a qualified applicant pool within 50 days.

2.) Prepare and administer employment exams and maintain active eligible lists efficiently to reduce the average cost per hire.

3.) Ensure that eligible applicants are certified to fill positions after receipt of a new eligible list to minimize the City's overall turnover rate.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Working days per recruitment	52.8	52.03	50
Average time (days) to fill a vacant position when eligible list exist	14.8	15.54	15
Average Cost per Hire	$384	$428	$425
Turnover Rate - Public Safety	6.15	2.21	2.00
Turnover Rate - Non Public Safety	14.32	6.97	6.00
Turnover Rate - Total	11.87	9.18	9.00

Human Resources

Goals, Objectives, & Performance Measures

FUNCTION: ORGANIZATIONAL DEVELOPMENT

Serves Council's Strategic Policy:

To be a high performance, customer service focused organization.

Goal:

Provide administrative support for inquiries regarding human resources matters and coordinate organizational development activities.

Objectives:

1.) Support organizational compliance with rules and regulations and other legal mandates, by investigating and advising employees and managers on personnel matters, conducting incident investigations, recommending disciplinary actions, and resolving grievances.

2.) Administer training and development programs.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Investigations and recommendations for all formal employee grievances completed with established CSC time-frames (30 to 45 working days)	100%	100%	100%
Requests for intervention/mediation to informally assist in resolving management/labor conflicts	215	124	150
Number of course offerings	35	27	35
Employee contact training hours (number of employees times number of classroom hours)	25,204	17,465	22,000

THE CITY OF EL PASO
TEXAS

Non - Departmental

Mission Statement

To monitor general fund expenses that do not apply to a specific department, or miscellaneous expenses that are not associated with any of the operating departments.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	2,481,531	2,629,724	3,107,045
Contractual Services	43,980,525	40,359,232	48,554,002
Materials/Supplies	6,038	7,872	567,555
Operating Expenditures	1,677,195	1,250,596	4,774,622
Non-Operating/Intergovt. Exp	52,072,104	65,721,843	69,540,280
Internal Transfers	0	5,179,965	1,341,018
Capital Outlay	8,127,838	180,560	26,000
Total Appropriation	**108,345,231**	**115,329,792**	**127,910,522**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
101 - General Fund	14,338,450	9,872,031	8,861,332
300-672 - Debt Admin. Issues	50,360,957	62,285,166	67,559,362
721 - Health Benefits	34,856,063	32,030,327	39,673,408
722 - Worker's Compensation	6,311,962	7,748,110	8,280,552
723 - Unemployment Comp.	277,799	244,158	335,868
810 - Vehicle Mtr Rental Tax	2,200,000	3,150,000	3,200,000
Total Funds	**108,345,231**	**115,329,792**	**127,910,522**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	5.00	4.10	3.35
Grant Funded	0.00	0.00	0.00
Total Authorized	**5.00**	**4.10**	**3.35**

Non - Departmental

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
99010273-SPECIAL ITEMS	10,284,908	12,306,868	6,872,031	8,861,332
99010335-GENERAL CITY REVENUES	4,053,542	0	3,000,000	0
SUBFUND 300-DEFEASED ISSUES				
99386127-FY05 GO REFUNDING	9,915,642	12,881,063	12,840,494	15,857,454
99000094-1997 REFUND REV FUND	716	0	716	0
SUBFUND 311-1995 ISSUE				
99386112-GO BONDS 95	693,375	0	0	0
SUBFUND 312-1995B ISSUE				
99386113-DEBT SVC 95B GO REFUND	203,195	0	375	0
SUBFUND 313-1997 ISSUE				
99386114-FY 97 BOND ISSUE	2,489,550	0	0	0
SUBFUND 314-1998 ISSUE				
99386118-1998 GO'S (BUDGET ONLY)	480,085	481,160	481,160	0
SUBFUND 315-1998A ISSUE				
99386119-1998A SERIES	301,472	303,822	303,822	0
SUBFUND 316-1999 REFUND BOND				
99386120-1999 REFUNDING SERIES	3,491,017	3,767,267	3,767,267	3,798,767

Non - Departmental

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 317-2000 IMPRV&REFUND				
99386121-2000 IMPROVE & REFUNDING	1,612,585	1,608,955	1,612,455	1,617,195
SUBFUND 319-FY01 PROPOSED GO'S				
99386123-FY2007 GO'S	3,649,578	6,216,469	4,372,401	4,503,375
SUBFUND-321-FY02 GO REFUNDING				
99386125-FY2002 GO REFUNDING	12,291,800	6,532,000	6,532,000	6,329,775
SUBFUND-322-FY04 GO REFUNDING				
99386126-FY2004 GO REFUNDING	3,176,550	6,767,350	6,767,650	5,913,350
SUBFUND-323-FY07 GO BONDS				
99550002-GO BONDS	0	2,277,886	2,277,886	2,822,325
SUBFUND-324-FY08 GO BONDS				
99550005-GO BONDS	0	0	0	3,701,686
SUBFUND 347-1995A ISSUE				
99331109-DEBT SVC 1995A CERT/OBLIG	525,750	0	0	0
SUBFUND 350-1997A ISSUE				
99331112-1997A CO′S	315,514	0	0	0
SUBFUND 351-1998A ISSUE				
99331113-1998 CO′S	2,150,880	449,780	449,780	0

Non - Departmental

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 352-1998 ISSUE				
99331114-1998 CO′S CIVIC CENTER	39,560	899,560	899,560	0
SUBFUND 353-1998B ISSUE				
99331115-1998 B SERIES	1,026,882	1,024,582	1,024,582	0
SUBFUND 354-1998B ISSUE				
99200101-FY 00 CERT OBLG-EQUIP	-3,674,373	0	0	0
SUBFUND 355-PROPOSED FY01 CO's				
99200102-FY01 PROPOSED CO′s (OMB)	922,861	911,612	911,611	903,712
SUBFUND 356-PROPOSED FY02 CO's				
99200201-FY02 PROPOSED CO′s (OMB)	1,853,898	1,848,773	1,848,773	1,770,223
SUBFUND 357-PROPOSED FY03 CO's				
99331116-2003 CO′s (OMB)	4,624,450	3,802,550	3,802,550	2,862,400
SUBFUND 394-1998 ISSUE				
99335098-TOLL BRIDGE REFUND 1998	55,543	361,050	88,294	365,535
SUBFUND 395-SIB LOAN PAYMENTS				
99335007-SIB LOAN PAYMENTS	199,152	892,152	204,649	892,152
SUBFUND 396-PLAZA THEATRE FUND				
99335008-PLAZA THEATRE SINKING FUND	1,346,018	1,345,843	1,346,343	1,341,018

Non - Departmental

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 397-FY2007 PENSION OBL				
99550004-2007 PENSION OBL BONDS	9,500	6,462,262	6,462,262	7,771,981
SUBFUND 469-FY2006 CO'S				
99331117-FY2006 CO'S	1,748,456	4,052,813	4,052,313	4,050,688
SUBFUND 470-FY2007 CO'S				
99550003-FY2007 CO'S	0	2,017,313	2,017,313	2,295,156
SUBFUND 521-HFC FUNDED				
99550001-THUNDER CANYON				
PPR0004-THUNDER CANYON	0	44,471	43,671	43,202
SUBFUND 671-ZARAGOZA BRIDGE				
99335004-FED LN-1DEC91-ZARAGOZA	911,301	171,250	49,959	166,250
SUBFUND 672-STANTON STREET				
32000080-SIB LOAN CAPITAL PROJECTS	0	0	127,280	553,118
SUBFUND 721-HEALTH BENEFITS				
04100248-HEALTH INS & BENEFITS	34,856,063	36,509,907	32,030,327	39,673,408
SUBFUND 722-WORKER'S COMP.				
99100255-WORKERS COMPENSATION	6,311,962	10,452,396	7,748,110	8,280,552

Non - Departmental

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 723-UNEMPLOYMENT COM				
99100263-UNEMPLOYMENT INSURANCE	277,799	310,326	244,158	335,868
SUBFUND 810-RESTRICTED				
99500018-MISCELLANEOUS PROJECTS				
P990401-MOTOR VEHICLE RENTAL TAX	2,200,000	2,200,000	3,150,000	3,200,000

Office of Management & Budget

Mission Statement

To provide assistance to City department heads through the budget process by providing comprehensive budget and management analysis of departmental resources, programs, and services to implement policy directives.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	1,318,517	1,476,734	1,624,645
Contractual Services	270,859	202,628	201,200
Materials/Supplies	15,696	25,374	402,277
Operating Expenditures	14,109	15,233	17,143
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	5,550	0
Capital Outlay	2,121,320	2,334,637	168,400
Total Appropriation	**3,740,501**	**4,060,156**	**2,413,665**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
101 - General Fund	1,052,564	1,168,338	1,309,433
504 - Capital Outlay	2,240,717	2,364,837	547,153
721 - Health Benefits	447,220	526,981	557,079
Total Funds	**3,740,501**	**4,060,156**	**2,413,665**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	28.40	28.30	30.05
Grant Funded	0.00	0.00	0.00
Total Authorized	**28.40**	**28.30**	**30.05**

Office of Management & Budget

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 101-GENERAL FUND				
04010020-OFFICE OF MGMT & BUDGET	1,052,564	1,319,424	1,168,338	1,309,433
SUBFUND 504-CAPITAL OUTLAY				
04102010-CAPITAL ACQUISITION FUND				
P540010/CTY-CAPITAL OUTLAY	2,240,717	1,100,000	2,364,837	547,153
SUBFUND 721-HEALTH BENEFITS				
04100249-HEALTH INS & BENEFITS	447,220	489,862	526,981	557,079

Office of Management & Budget

Goals, Objectives, & Performance Measures

FUNCTION: MANAGEMENT AND BUDGET ANALYSIS

Serves Council's Strategic Policy

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To strategically develop and administer the budget process as a sound basis for short and long-tem planning, decision-making, and financial sustainability.

Objectives:

1.) Perform comprehensive management studies and activity based costing studies of city departments, services and programs as directed by city administration.

2.) Oversee, monitor and provide timely processing of budget transfers for city departments.

3.) Present a citywide quarterly budget report to City Council as an information tool for on-going policy development.

4.) Receive the Government Finance Officers Association Distinguished Budget Award.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Comprehensive Management Studies	2	3	5
Number of Budget Transfers Processed	1,329	1,300	1,200
Average Budget Transfer Processing Time in equivalent working days (transfers less than $25,000)	2.6 days	2.0 days	1.8 days
Quarterly Budget Reports including department performance measures provided to City Council within 45 days of the month end closing date of each quarter.	Yes	Yes	Yes
Recipient of GFOA Distinguished Budget Award	Yes	Yes	Yes

Office of Management & Budget

Goals, Objectives, & Performance Measures

FUNCTION: INSURANCE & BENEFITS

Serves Council's Strategic Policy

To ensure long-term financial stability and sustainability of the City Government

Goal:

To provide employees, retirees and families with a comprehensive and cost effective health benefits program.

Objectives:

1.) Increase employee awareness of available health benefits and encourage participation through preventive care and early treatment.

2.) Enhance the City's ability to retain, and motivate employees by achieving market competitiveness in all benefits offered to employees.

3.) Coordinate benefit plans promoting cost management provisions and maintain fiscal solvency.

4.) Monitor health care cost, workers compensation cost and health care coverage.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Participation in Wellness Centers (# of employees treated)	5,101	5,266	5,000
Employees/Retirees covered by Health Plan	4,273 employees/ 875 retirees	4,361 employees/ 905 retirees	4,460 employees/ 940 retirees
Informational programs presented annually to increase knowledge of benefits programs available	72	80	100
Number of Employees enrolled in Flexible Spending Program	178	200	300
Workers Compensation Claims Reported	1,321	1,013	1,200
Average Cost per Workers Compensation Claim	$4,790	$4,680	$4,700
Average Health Claims Cost per Member	$6,245	$5,500	$5,200

Tax

Mission Statement

The mission of the Tax Department is to collect property taxes on behalf of 29 government entities, to collect unbilled revenue, and issue petty cash to city departments.

Budget Summary	**Actual FY07**	**Estimate Actual FY08**	**Adopted FY09**
Personal Services	1,014,933	1,083,544	1,133,192
Contractual Services	2,533,278	2,935,452	3,322,582
Materials/Supplies	32,899	27,835	34,050
Operating Expenditures	16,386	16,083	16,200
Non-Operating/Intergovt. Exp	16	10	0
Internal Transfers	0	0	0
Capital Outlay	8,798	0	0
Total Appropriation	**3,606,310**	**4,062,924**	**4,506,024**

Source of Funds	**Actual FY07**	**Estimate Actual FY08**	**Adopted FY09**
101 - General Fund	3,606,310	4,062,924	4,506,024
Total Funds	**3,606,310**	**4,062,924**	**4,506,024**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	23.00	24.00	24.50
Grant Funded	0.00	0.00	0.00
Total Authorized	**23.00**	**24.00**	**24.50**

Tax

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
06010022-TAX OFFICE COLLECTIONS	3,606,310	3,927,129	4,062,924	4,506,024

Tax

Goals, Objectives, & Performance Measures

FUNCTION: COLLECTIONS

Serves Council's Strategic Policy:

To ensure long-tem financial stability and sustainability of the city government.

Goal:

Ensure the collection of property taxes for all separate taxing entities within El Paso County and report the collection of property taxes and unbilled revenue on a timely basis. Maintain the fiscal integrity of the collection system, ensure delinquent accounts are processed, and report the most current information on the tax levy. Facilitate collections , make deposits, and record tax collection transactions in order to comply with the Texas Local Government Records Law.

Objectives:

1.) To increase the number of tax payments processed through the website.

2.) To attain a 100% tax collection rate on current accounts and at least 35% on prior years accounts.

3.) To maintain an overall customer service rating of 4.75 on a scale of 5.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Payments Processed Through Website	$7,009,526	$9,002,523	$10,500,000
Collection Rate - Current	98.09%	98.37%	98.00%
Collection Rate - Prior	37.10%	35.93%	35.00%
Surveys - Customer Service Overall Rating	N/A	4.75	4.75

THE CITY OF EL PASO
TEXAS

Fire

Mission Statement

To prevent or minimize the loss of life and protect property from the effects of fire or other emergencies and to render such public assistance as may be determined by Fire Chief or higher authority.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	64,434,347	68,127,751	70,810,991
Contractual Services	3,732,898	3,791,759	4,069,586
Materials/Supplies	2,819,220	2,880,866	2,799,418
Operating Expenditures	265,779	280,066	375,731
Non-Operating/Intergovt. Exp	86,000	85,999	167,690
Internal Transfers	0	0	0
Capital Outlay	0	0	0
Total Appropriation	**71,338,244**	**75,166,441**	**78,223,416**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
101 - General Fund	68,467,357	72,092,402	74,819,409
221 - Emergency Mgmt.	225,063	277,021	283,391
601 - Airport Cost Centers	2,645,824	2,797,018	3,120,616
Total Funds	**71,338,244**	**75,166,441**	**78,223,416**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	985.24	972.74	954.90
Grant Funded	2.50	3.50	7.50
Total Authorized	**987.74**	**976.24**	**962.40**

Fire

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 101-GENERAL FUND				
22010090-FIRE DEPARTMENT ADMIN.	3,488,738	3,196,350	3,181,885	3,194,659
22010096-FIRE FIGHTING TRAINING	1,884,282	2,702,143	2,584,384	2,235,243
22010100-FD EMERGENCY OPERATIONS	53,072,263	52,622,013	55,407,187	58,215,344
22010101-SPECIAL OPERATIONS	296,417	270,705	356,685	209,828
22010104-FIRE PREVENTION	2,930,506	3,195,260	3,071,594	3,465,829
22010311-FIRE COMMUNICATIONS	646,326	635,256	688,455	677,755
22010319-SCBA AND LOGISTICS	1,266,795	0	0	0
22010320-MAINTENANCE	1,907,860	3,029,314	3,395,523	3,368,591
22010330-FIRE SUPPORT PERSONNEL	2,974,170	3,226,863	3,406,689	3,452,160

SUBFUND 221-EMERGENCY MANAGEMENT				
22150024-EMERGENCY MANAGEMENT				
G220901-EMERGENCY MANAGEMENT FY09	225,063	308,224	277,021	283,391

SUBFUND 601-AIRPORT COST CENTERS				
62620010-AIRCRAFT RESCUE FIRE FIGHT	2,227,301	2,311,781	2,336,943	2,602,857
62620041-AIRPORT FMS UNIT	418,523	510,043	460,075	517,759

Fire

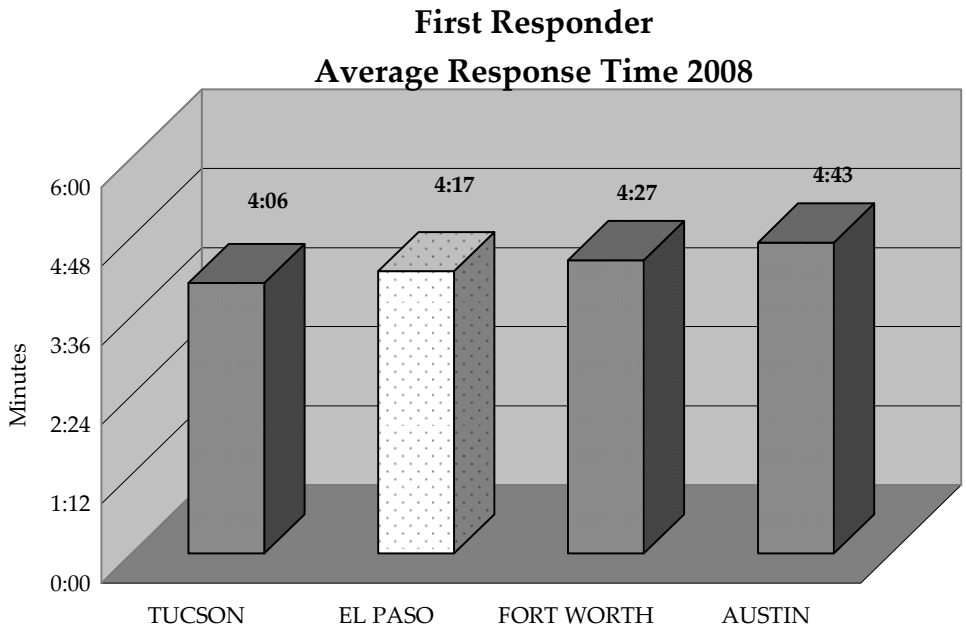
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Insurance Service Organization (ISO) Rating 2008	
El PASO, TX	1
AUSTIN, TX	2
FORT WORTH, TX	2
TUCSON, AZ	2

Source: OMB Department Survey, 2008

CITY COMPARATIVE INFORMATION



City	2007 Population	Total Fire Responses	Confined to Room of Origin	Total Medical Responses
FORT WORTH, TX	670,693	2,861	25%	49,258
TUCSON, AZ	523,299	8,152	72%	66,919
EL PASO, TX	616,029	2,081	73%	49,716
AUSTIN, TX	716,817	2,241	81%	55,054

Population Source: U.S. Department of Justice - FBI, Preliminary Annual Uniform Crime Report

Fire

Goals, Objectives, & Performance Measures

FUNCTION: EMERGENCY OPERATIONS

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city.

Goal:

To respond to emergencies and calls-for-assistance effectively and efficiently to save lives and

Objectives:

1.) Reduce the average response time to fire or basic-life support incidents to 4:00 minutes.

2.) Maintain fire deaths below the national death rate average of 7.2 per 550,000 population.

3.) Maintain fire losses at a level of $8,643,250 or below, that is 50% of the national average for a city with a population of 550,000.

4.) Increase the percent of fires confined to the room of origin to 85% or better, well above the national average of 62.21%.

5.) Reduce the total number of structure fires in coordination with Fire Prevention.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Total responses	69,737	70,498	70,117
First responder response time (in minutes)	4:10	4:17	4:23
Fire deaths	0	1	0
Fire losses	$9,634,011	$6,007,776	$7,820,935
Fires confined to Room of Origin	84.39%	73.49%	84.00%
Total structure fires	410	395	390

Fire

Goals, Objectives, & Performance Measures

FUNCTION: FIRE PREVENTION AND INVESTIGATIONS

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city.

Goal:

Prepare and deliver educational programs to the public to reduce community risks. Conduct "origin

Objectives:

1.) Maintain criminal clearance rate above national average of 16.5%.

2.) Reduce issuance of red tags for non-compliance through proper plan review and public education.

3.) Review construction plans for Fire Code compliance.

4.) Increase fire prevention education for children and senior citizens.

5.) Enhance fire prevention by inspecting 100% of commercial occupancies with at least once per calendar year.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Cases cleared by arrest	17%	15%	15%
Cases cleared through investigations	95%	93%	95%
Red tags issued	265	270	265
Permits issued	4,825	4,941	4,900
Plans reviewed	2,610	2,659	2,700
Permitting inspections	16,096	16,314	16,300
Fire prevention programs	1,225	1,335	1,300
Total program attendees	121,250	120,000	120,000
Code inspections	4,048	4,100	4,200

Fire

Goals, Objectives, & Performance Measures

FUNCTION: TRAINING

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city.

Goal:

To provide the El Paso Fire Department and the community with qualified firefighters, paramedics, and

Objectives:

1.) Train firefighter recruits to meet or exceed the recognized standards of the Texas Department of State Health Services and Texas Commission on Fire Protection.

2.) Provide training and information services to veteran firefighters, paramedics, and medics so that the current workforce receives advanced certifications recognized by the Texas Department of State Health Services and the Texas Commission on Fire Protection.

3.) Provide continuing education to the firefighters, paramedics, and medics in order to meet and exceed the certification requirements set by the Texas Department of State Health Services and the Texas Commission on Fire Protection.

4.) Provide fire and medical vehicle driver safety courses.

5.) Recruit for the Fire Department through programs to the community, civic groups, high schools, colleges, and other agencies.

6.) Provide cross fit education and training.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Firefighter training*	19,200	54,000	54,000
Veteran continuing education training * (classroom and video courses)	14,400	29,800	30,000
Advanced certification training*	31,600	35,000	35,000
Driver safety courses*	2,400	2,400	4,000
Career programs (Attendance only)	50,000	50,000	10,000
Fitness assessment by certified fitness coordinators*	800	1,000	1,000

***Contact Hours**

Fire

Goals, Objectives, & Performance Measures

FUNCTION: SPECIAL OPERATIONS

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide technical and logistical support for the Fire Department's special rescue and response teams. Respond to and

Objectives:

1.) Increase the pool of Hazardous Materials Operations level trained personnel.

2.) Train 30 state certified Hazardous Materials Technicians for Hazardous Materials team duty.

3.) Provide training and skills practice for 18 high angle rescue technicians.

4.) Prepare 18 Water Rescue team members for 2-year National Fire Protection certification.

5.) Train at least 30 Combined Mountain Search & Rescue (CoMSAR) personnel in search and rescue techniques.

6.) Train Hazardous Materials Task Force and Weapons of Mass Destruction (WMD) Group on WMD response.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Haz-mat Operations-Level Personnel trained (# of personnel/contact hours)	50/1,200	20/1,600	62/1,700
Haz-mat Technicians-Level Personnel trained (# of personnel/contact hours)	30/2,400	30/2,400	30/2400
Special rescue training (confined spaces, trench, and high angle environments)	8	83	20
Swift water rescue technicians trained (# of personnel/contact hours)	18/720	18/720	18/1,000
CoMSAR Technicians trained (# of personnel/contact hours)	40/1,600	40/1,600	32/3,152
WMD training (# of personnel/contact hours)	100/400	100/400	150/400

Fire

Goals, Objectives, & Performance Measures

FUNCTION: COMMUNICATIONS

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city.

Goal:

To provide for emergency and non-emergency communications between the El Paso Fire Department and other agencies

Objectives:

1.) Reduce the percentage of dropped or misclassified calls to 7% or less.

2.) Attain 95% accuracy in incident coding.

3.) Attain 98% accuracy in call triage and prioritization.

4.) Attain 98% accuracy in medical instruction provided on calls.

5.) Establish a quality assurance plan that reviews at least 10% of all calls to ensure that all information is gathered, evaluated, and dispatched accurately.

6.) Attain 99% accuracy in dispatching for Fire responses and 95% on Medical responses.

7.) Ensure call received to dispatch within 60 seconds 95% of the time and within 90 seconds 99% of the time.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Actual percentage of dropped or misclassified calls	5%	5%	7%
Proper coding all calls to 95% or greater	93%	93%	95%
Proper triaging and prioritization 98% or greater	93%	93%	98%
Proper medical instruction to caller	93%	93%	98%
Increase quality assurance program to include review of 10% of all calls minimum	3%	3%	10%
Percentage of calls accurately dispatched: Fire/Medical	95%/92%	95%/92%	99%/95%
Dispatch within 60 seconds 95% of the time and within 90 seconds 99% of the time.*	N/A	N/A	95%/99%

*New Measure in FY09

Fire

Goals, Objectives, & Performance Measures

FUNCTION: LOGISTICS

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an International city.

Goal:

Provide and maintain equipment and supplies for all Fire Department personnel in accordance with

Objectives:

1.) Procure department equipment in a timely manner and at best value.

2.) Prevent as many repairs as possible or reduce number of unplanned repairs for vehicles and equipment to keep costs to a minimum.

3.) Turnaround time for all services reduced to 2 days or less.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Average age of Pumpers	8 years	9.6 years	8.4 years
Average age of Ambulances	4 years	5.3 years	4 years
Average age of Aerials/Quints	9 years	13.1 years	10.5 years
Number of self-contained breathing apparatus repairs greater than $200*	N/A	120	75
Average preventive maintenance cost per hour of operation for emergency vehicles	$2.19	$2.43	$2.67
Number of vehicle repairs greater than $200	280	324	352
Average Self-Contained Breathing Apparatus downtime due to repairs	3 days	3 days	2 days

*New Measure in FY08

Fire

Goals, Objectives, & Performance Measures

FUNCTION: EMERGENCY MANAGEMENT

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city.

Goal:

Administer the emergency management program for the City and County of El Paso towards mitigation, preparedness,

Objectives:

1.) Conduct annual review of the City/County Emergency Operations and its twenty-two emergency function annexes to ensure revisions are made at least once every five years in order to maintain current plans for effective response.

2.) Ensure NIMS (National Incident Management System) compliance through training and documentation of all public safety agencies and their top level managers as directed by the Department of Homeland Security.

3.) Educate El Paso citizens, first responders, and support agencies for disaster preparedness by conducting training programs and exercises consisting of National Incident Management Training, Radiological Preparedness, Terrorism Awareness, Disaster Preparedness, Severe Weather Awareness and emergency planning.

4.) Pursue grant funding from FEMA (Federal Emergency Management Agency) and the County of El Paso for the operation of the El Paso Office of Emergency Management.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Basic Plan and Emergency Plan Annex revisions	0	1	1
NIMS Compliance training	25%	25%	100%
Training programs	65	60	50
Exercises	6	6	6
Training attendance	1,500	3,000	3,000
FEMA funding for Emergency Management	$93,000	$125,000	$125,000
County funding for Emergency Management	$56,000	$56,000	$56,000

Municipal Clerk

Mission Statement

To deliver quality customer service by promoting ready access to City documents and information, by creating and maintaining accurate records of City and Municipal Court actions, and by providing equitable access to justice in the adjudication of cases under Municipal Court's jurisdiction.

Budget Summary	Actual FY07	Estimated Actual FY08	Adopted FY09
Personal Services	4,057,762	4,146,086	3,978,130
Contractual Services	1,296,638	1,150,064	1,329,235
Materials/Supplies	38,383	27,469	31,346
Operating Expenditures	95,279	244,051	241,132
Non-Operating/Intergovt. Exp	79,111	66,213	73,000
Internal Transfers	0	0	179,009
Capital Outlay	100,616	135,213	107,000
Total Appropriation	**5,667,789**	**5,769,096**	**5,938,852**

Source of Funds	Actual FY07	Estimated Actual FY08	Adopted FY09
101 - General Fund	5,085,387	5,044,814	4,993,852
238 - Municipal Clk Security	367,317	336,044	405,000
239 - Municipal Ct Tech Fund	215,085	388,238	540,000
Total Funds	**5,667,789**	**5,769,096**	**5,938,852**

Positions	Adopted FY07	Adopted FY08	Adopted FY09
Regular/Temporary	97.30	96.30	95.20
Grant Funded	0.00	0.00	0.00
Total Authorized	**97.30**	**96.30**	**95.20**

Municipal Clerk

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
11010009-MUNICIPAL CLERK-CITY CLERK	722,012	595,046	534,486	670,971
11010011-MUNICIPAL CLERK ADMIN.	3,503,086	3,577,291	3,548,067	3,532,474
11010332-MUNICIPAL CLERK JUDICIARY	860,289	1,006,626	962,261	790,407

SUBFUND 238-MUN CLERK SECURITY				
11150051-MUNICIPAL CLERK SECURITY	367,317	371,500	336,044	405,000

SUBFUND 239-MUN CLK TECHNOLOGY				
11153060-MUN. CT. TECHNOLOGY FUND	215,085	415,000	388,238	540,000

Municipal Clerk

Goals, Objectives, & Performance Measures

FUNCTION: CITY CLERK

Serves Council's Strategic Policy:

To be a high performance, customer focused organization.

Goal:

Maintain official records of city government and the El Paso Municipal Court of Appeals, serve as a document and information resource to Council, all city departments, and the citizens of our city, and to coordinate city elections.

Objectives:

1.) Maintain, in accordance with established standards, all documents necessary for the effective administration and operation of the City by ensuring accurate recording, transcription, production, and distribution of all meetings of the City Council and the Mass Transit Board, completed at a rate of 95% or better within one week.

2.) Make agenda with back-up materials, minutes, and relevant records available to the public, and completed within a week at a rate of 95% or better.

3.) Post election information, notices and Campaign Finance Reports on the City's website for retrieval by the public.

4.) Provide election service in accordance with the City Code and Ordinances for the Pension election, and comply with State elections law for the City's general, run-off and special elections.

5.) Respond to Open Records Requests for City documents promptly in compliance with the Texas State Open Records Act.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Minutes of Council meetings recorded and transcribe within 1 week	100%	100%	100%
Make available to departments motions and other items the day after the City Council meeting	95%	98%	100%
Respond to Internal Departmental records requests for documents within 1 day	95%	98%	100%
Post agendas with backup materials and minutes on the City's web-site	100%	100%	100%
Post election information and campaign finance reports on the City's web-site	100%	100%	election in May with possible run-off
Conduct and coordinate all elections as directed by City Council	100%	100%	100%
Respond to Open Records Requests within 3 days of receipt or sooner	95%	98%	100%

Municipal Clerk

Goals, Objectives, & Performance Measures

FUNCTION: MUNICIPAL COURT

Serves Council's Strategic Policy:

To be a high performance, customer service focused organization.

Goal:

Process all court related paperwork and fines/bonds paid for moving, parking, and City ordinance Class C violations and provide administrative support to the municipal court judges.

Objectives:

1.) Implement electronic parking tickets.

2.) Improve collection of delinquent fines/fees thru collection section.

3.) Scan inventory of older tickets and dockets on file.

4.) Implement paperless warrant system.

5.) Increase the time to disposition of cases.

6.) Increase the number of cases/defendants involved in traffic safety initiatives.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Implement electronic tickets	50%	85%	100%
Fines/fees collected	$25,026,249	$25,318,224	$25,400,000
Scan inventory of older tickets/dockets on file	N/A	20%	70%
Implement paperless warrant system	N/A	50%	100%
Number of Class C warrants activated	130,503	148,079	150,000
Warrants executed by PD Warrant Officer	3,180	4,570	4,700
Cases pending a court date	41,822	22,526	1-2 month
Driving Safety course requests, by right	24,686	26,483	28,000
Juveniles attending life skills classes	229	344	355

Police

Mission Statement

To provide services with integrity and dedication, to preserve life, to enforce the law, and to work in partnership with the community to enhance the quality of life in the City of El Paso.

Budget Summary	Actual FY07	Estimated Actual FY08	Adopted FY09
Personal Services	97,493,033	102,277,206	102,160,044
Contractual Services	4,259,997	4,592,194	4,253,048
Materials/Supplies	3,119,350	3,608,777	4,100,275
Operating Expenditures	2,756,293	4,434,865	3,599,084
Non-Operating/Intergovt. Exp	245,206	505,534	710,838
Internal Transfers	0	0	0
Capital Outlay	1,093,757	1,637,800	0
Total Appropriation	**108,967,636**	**117,056,376**	**114,823,289**

Source of Funds	Actual FY07	Estimated Actual FY08	Adopted FY09
101 - General Fund	101,914,951	108,765,713	108,944,356
207/217 - Criminal Prevention	1,777,136	2,016,260	1,287,627
248 - Police Confiscated Fund	1,749,465	2,674,080	785,111
268 - Police Restricted	998,419	1,032,095	1,080,712
601 - Airport Cost Centers	1,985,867	2,074,622	2,190,210
608 - Non Capital Grants	541,798	493,606	535,273
Total Funds	**108,967,636**	**117,056,376**	**114,823,289**

Positions	Adopted FY07	Adopted FY08	Adopted FY09
Regular/Temporary	1,710.94	1,718.91	1,704.29
Grant Funded	58.61	52.94	42.86
Total Authorized	**1,769.55**	**1,771.85**	**1,747.15**

Police

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
21010050-CHIEF'S OFFICE	80,692,898	82,623,619	84,541,804	85,731,804
21010051-INTERNAL AFFAIRS	123,997	180,592	159,494	162,741
21010052-TRAINING	1,926,095	2,074,692	2,399,558	1,556,601
21010053-INTERNAL OPERATIONS	245,748	335,603	311,396	297,447
21010054-PLANNING AND RESEARCH	290,393	215,690	185,669	213,510
21010055-VEHICLE OPERATIONS	3,652,236	3,589,267	4,225,116	4,246,370
21010056-GRANT OPERATIONS	0	0	0	175,545
21010058-COMMUNICATIONS	4,973,175	5,097,408	5,099,550	5,081,137
21010059-RECORDS	2,156,199	2,154,514	2,258,146	2,188,656
21010060-POLICE SUPPLY	582,338	768,000	390,572	610,500
21010061-FINANCIAL SERVICES	2,848,537	2,788,717	4,391,039	3,879,939
21010062-FIELD SUPPORT	303,123	343,852	308,500	325,052
21010063-CENTRAL REGIONAL COMMAND	495,018	636,464	608,117	680,817
21010064-MISSION VALLEY REG'L COMM	268,877	326,442	290,241	289,953
21010066-NORTHEAST REG'L COMMAND	269,477	293,644	315,123	294,517
21010067-PEBBLE HILLS REG'L COMM	268,806	325,530	292,376	328,453
21010068-WESTSIDE REGIONAL COMM	187,737	221,090	206,610	223,641
21010069-OSSD OPERATIONS	1,251,648	1,531,922	1,266,846	1,523,684
21010071-DIRECTED INVESTIGATIONS	795,866	905,426	894,207	692,978
21010072-CRIMINAL INVESTIGATIONS	582,783	521,833	621,349	441,011

Police
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 207/217-CRIME PREVENT.				
21150002-CRIMNL JUSTICE-GOVERNOR				
G210902-AUTO THEFT -ATPA FY09	865,787	954,693	1,110,290	786,081
G210903-DART PROJECT FY09	66,622	79,006	86,107	101,795
G210906- OADG GRANT FY09	72,713	36,235	75,081	34,739
G210911- SHOCAP FY09	0	23,086	18,603	27,699
G210918-VCLG FY09	35,922	18,693	0	36,438
21150007-TXDOT TRAFFIC ENFORCE				
G210905-TXDOT SAFE AND SOBER '09	95,075	0	98,078	108,693
G210907-TXDOT COMP STEP FY09	565,066	2,408	628,101	0
G210724-TXDOT UNDERAGE DRINKING	48,476	0	0	0
21150010-FEDERAL POLICING GRANTS				
G210713-BULLETPROOF GRANT FY07	10,111	0	0	0
G210919-TPA TECH & PROG FY09	17,364	0	0	0
G210819- TXDOT UNDERAGE DRINKING	0	179,988	0	0
G210820-SECURE OUR SCHOOLS FY08	0	0	0	105,500
G210916-SECURE OUR SCHOOLS FY09	0	0	0	86,682
G210915-COPS TECHNOLOGY FY09	0	6,000,000	0	0

SUBFUND 248-PD CONFISCATED FUNDS				
21150060-RESTRICT/CONFISCATED FUND				
P500231-FEDERAL CONFISCATED FUNDS	1,089,713	370,373	1,862,045	629,102
P500232-STATE CONFISCATED FUNDS	659,752	101,281	812,035	156,009

Police

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 268-POLICE RESTRICTED				
21010050-PS-RED LIGHT CAMERA VIOL.	0	54,667	80,314	227,661
21150064-ABANDONED AUTO TRUST				
P500235-ABANDONED AUTO TRUST	205,244	72,312	201,686	103,051
P500236-GARAGEKEEPERS LIEN-RESTRICT	643,608	740,157	630,593	750,000
21150070-PD RESTRICTED FUNDS				
P500234-PD DONATED FUNDS	39,467	0	0	0
P500238-CONTINUING EDUCATION TRNG	56,837	88,419	49,754	0
P500239-BREATH ALCOHOL TESTING	53,263	37,070	69,748	0

SUBFUND 601-AIRPORT COST CENTERS				
62620036 - TAXI DETAIL – AIRPORT	497,663	469,627	466,371	398,985
62620037-AIRPORT POLICE OPERATIONS	1,636,163	1,653,567	1,608,251	1,791,225

SUBFUND 608-NON CAPITAL GRANTS				
62620038-AIRPORT FAA OPER (CANINE)				
G629809-AIRPORT CANINE GRANT	541,798	448,783	493,606	535,273

Police

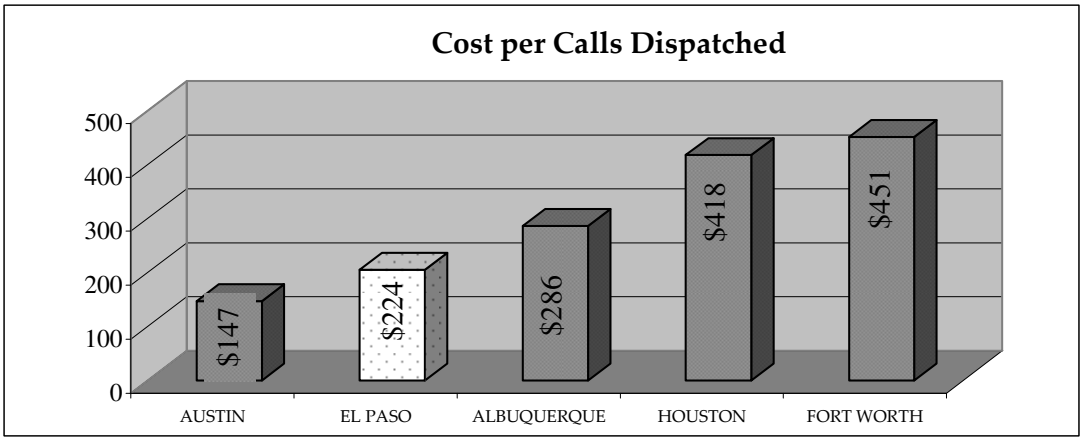
KEY PERFORMANCE MEASURES:

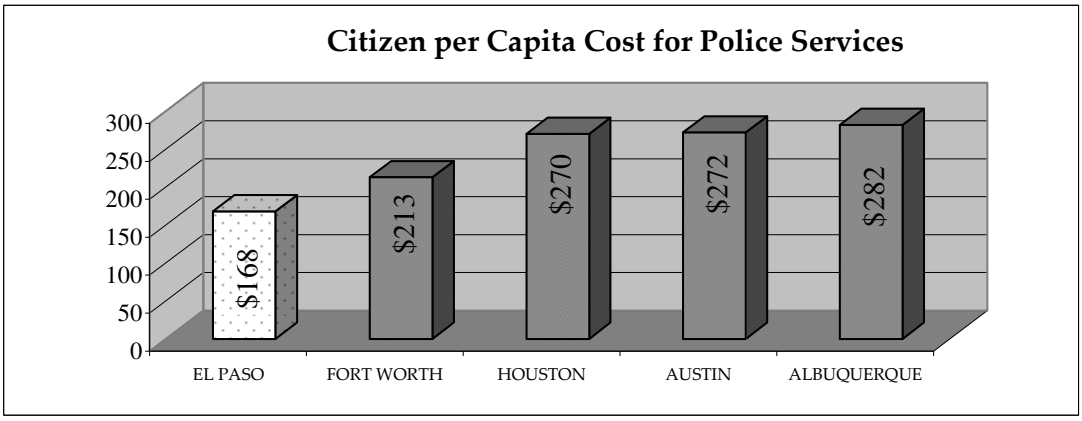
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

America's Safest Cities Cities of 500,000 or more			
Safest:		**Most Dangerous:**	
EL PASO, TX	2	DALLAS, TX	6
AUSTIN, TX	5	HOUSTON, TX	8
SAN ANTONIO, TX	7		
FORT WORTH, TX	9		

Source: CQ Press 14TH Annual America's Safest (and Most Dangerous) Cities, November 2007

CITY COMPARATIVE INFORMATION





Source: EPPD and OMB Combined Survey, September 2008

Police

Goals, Objectives, & Performance Measures

FUNCTION: SUPPORT SERVICES

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide support to the department's operations and administer ancillary public safety functions by

Objectives:

1.) Provide traffic enforcement and traffic safety education to reduce traffic fatalities through a proactive public awareness campaign.

2.) Implement a high quality training program for both pre-service and in-service employees.

3.) Provide crime victims with assistance in social services and referrals.

4.) Monitor security alarms, compliance and control and reduce repeated response to false alarms.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Number of traffic fatalities	46	55	55
Number of traffic fatalities per 1,000 population	0.07	0.09	0.08
Number of traffic collisions	21,497	23,500	24,200
Number of traffic collisions per 1,000 population	34.40	36.89	35.42
Number of moving violations issued	246,441	254,000	249,000
Number of in-service contact training hours	55,865	58,000	60,000
Number of crime victims served	4,685	4,919	5,164
Number of false alarm calls	15,595	16,375	17,800
Number of false alarm calls per 1,000 population	24.95	25.71	25.05
False alarm rate per permit	1.15	1.12	1.11

Police

Goals, Objectives, & Performance Measures

FUNCTION: INVESTIGATIONS

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city.

Goal:

Direct criminal and sensitive investigations of narcotic and vice offenses, fatalities and gang related

Objectives:

1.) Target street-level drug interdiction, vice violations in neighborhoods and around schools, and assist federal agencies with large scale drug operations.

2.) Target specific gang leaders and the most active and violent gangs maintaining an overall clearance rate of 100% on gang related drive-by shootings.

3.) Maintain an overall clearance rate of 100% on homicides.

4.) Increase auto theft recovery rate to 37% or better.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Narcotic search warrants executed	258	225	240
Vice/Narcotics arrests	867	900	975
Narcotic seizures (weight/volume)			
a) Marijuana	82,431 lbs	61,000 lbs	67,000 lbs
b) Cocaine	442 lbs	450 lbs	470 lbs
c) Heroin	75 gr	16.605 gr	15.071 gr
Percent drive by shootings cleared	100%	100%	100%
Clearance rate for murder	83%	100%	100%
Criminal Investigations case clearance rate	86%	86%	86%
Auto Theft Recovery Rate	19%	25%	37%

Police

Goals, Objectives, & Performance Measures

FUNCTION: REGIONAL OPERATIONS

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city.

Goal:

To reduce crime and the fear of crime. Provide basic law enforcement and crime prevention and

Objectives:

1.) Reduce overall crime rate by 5% or better.

2.) Reduce crime and the fear of crime.

3.) Conduct major crime suppression operations.

4.) Increase the level of participation in Neighborhood Watch program.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Number of calls for services	482,388	521,412	563,124
Number of arrests	23,035	28,162	32,105
Crime Rate	5,143/100,000	5,080/100,000	4,944/100,000
Index Crime	21,504	21,336	21,123
Murder	13	13	13
Rape	304	302	299
Robbery	503	499	495
Aggravated Assault	1,606	1,593	1,581
Burglary	2,212	2,195	2,158
Larceny/Theft	13,314	13,210	13,084
Motor Vehicle Theft	3,552	3,524	3,493
Average response time			
Dispatch to Arrival, priority 2 & 3	8:52	9:02	9:27
Call to Arrival, Priority 2 & 3	15:18	16:06	16:54
Morgan Quitno/CQ Press National Rankings - Safest City with population above 500,000	3	2	1
Number of Neighborhood Watch Programs	433	420	441

Airport

Mission Statement

To provide the best air transportation services and facilities possible for the City of El Paso and surrounding region.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	10,092,697	10,336,740	11,094,281
Contractual Services	3,271,247	5,566,470	6,615,663
Materials/Supplies	1,667,820	1,912,673	1,938,700
Operating Expenditures	16,498,496	18,158,231	5,391,470
Non-Operating/Intergovt. Exp	781,863	627,026	1,862,640
Internal Transfers	4,810,919	11,895,567	21,239,810
Capital Outlay	0	0	422,500
Total Appropriation	**37,123,042**	**48,496,707**	**48,565,064**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
601 - Airport Cost Centers	31,847,838	36,095,240	33,179,201
602 - Debt Service	521,700	504,450	1,492,040
604 - Capital Projects	0	0	8,583,823
606 - Passenger Facility Charges	4,753,504	1,895,567	5,030,000
607 - Airport Restricted Fund	0	10,001,450	280,000
Total Funds	**37,123,042**	**48,496,707**	**48,565,064**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	240.30	241.60	241.40
Grant Funded	0.00	0.00	0.00
Total Authorized	**240.30**	**241.60**	**241.40**

Airport

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 601-AIRPORT COST CNTRS				
62620001-FINANCE AND ADMIN.	7,843,050	17,277,111	8,217,148	17,221,043
62620002-AIRPORT SECURITY	695,104	722,530	737,408	812,531
62620003-INVENTORY PURCHASES	0	4,300,000	1,700,564	4,400,000
62620004-NEW CARGO COMPLEX	2,394,018	409,205	2,290,524	410,499
62620005-TERMINAL	8,564,059	6,173,478	8,847,944	6,306,986
62620006-AIRPORT PARKING LOTS	1,836,725	1,655,242	1,629,535	1,951,461
62620007-AIR FREIGHT	112,134	117,043	110,155	153,299
62620008-GEN / COMMERCIAL AVIATION	1,469,643	656,888	1,417,554	731,417
62620009-LANDING AREA	5,953,902	1,636,349	7,854,929	1,687,234
62620011-INDUSTRIAL PARK	597,197	462,938	265,025	245,247
62620012-GOLF COURSE	194,545	8,000	135,014	8,000
62620013-BUTTERFIELD TRAIL IND. PK	603,125	413,958	449,344	199,586
62620032-INVENTORY ISSUES	0	-4,300,000	-1,580,397	-4,400,000
62620039-GLOBAL REACH INDUSTRIAL PRK	431,932	134,546	435,993	150,752
62620040-BUTTERFIELD TRAIL GOLF CLUB	949,570	3,457,500	3,337,305	2,929,931
62620042-AIRPORT HOTELS	0	0	0	99,731
62620043-CROSSROADS RETAIL	0	60,000	0	29,624
62620044-FOREIGN TRADE ZONE	202,834	279,149	247,195	241,860

SUBFUND 602-DEBT SERVICE				
62620014-DEBT RESERVES				
P500047-1996 REVENUE BONDS	521,700	1,523,521	504,450	1,492,040

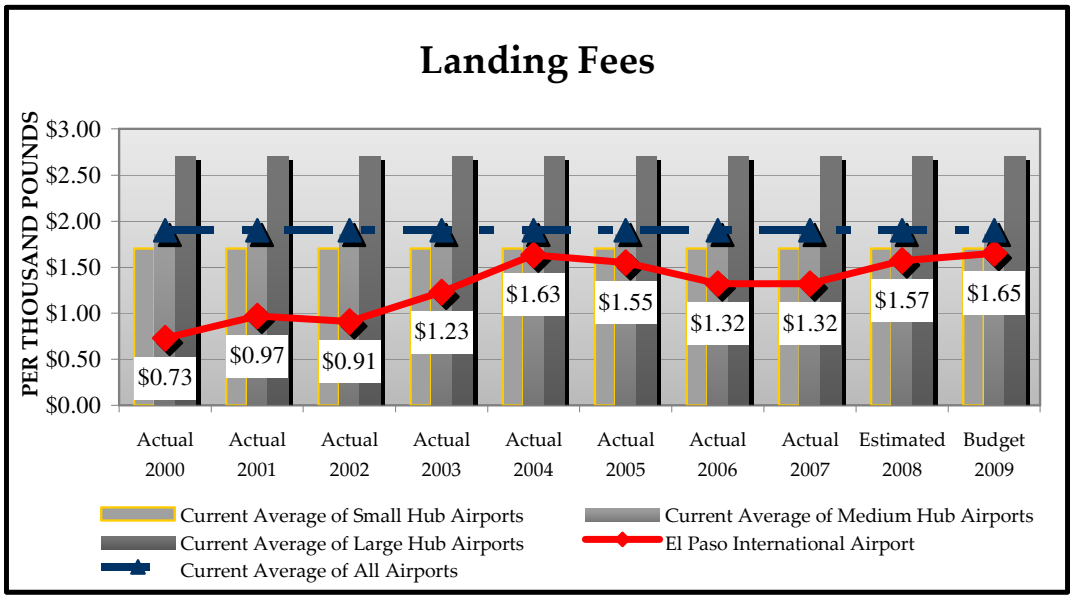
Airport
FUNCTION SUMMARY

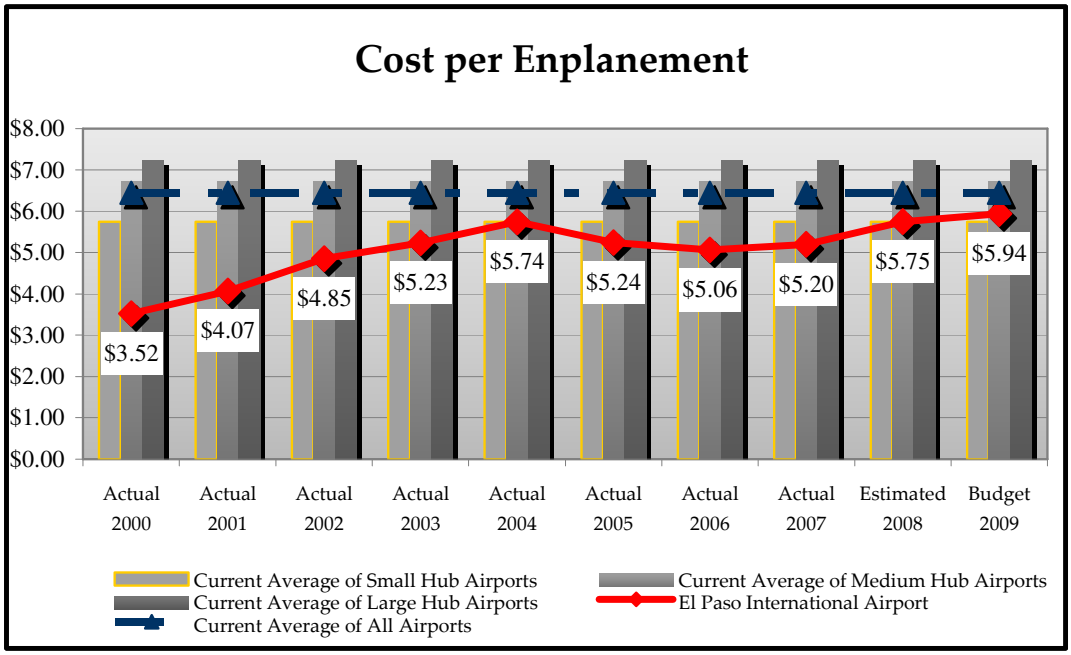
DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 604-CAPITAL PROJECTS				
62620018-AIRPORT OPERATING ACCT				
P500002-AIRPORT OPERATING ACCOUNT	0	0	0	8,161,323
62620020-GEN AIRPORT CONSTRUCTION				
P500004-AIRPORT CAPITAL OUTLAY	2,200,000	382,250	0	422,500
SUBFUND 606-PASSENGER FAC CHARGES				
62620016-PASSENGER FACILITY CHARGES				
P500044-PFC CAPITAL ACCOUNT	0	0	1,895,567	5,030,000
P500045-PFC REVENUE	4,753,504	4,533,000	0	0
SUBFUND 607-AIRPORT RESTRICTED FUND				
62620017-AIRPORT RESTRICT LAND SALES	0	713,000	10,001,450	280,000

Airport

KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.





Airport

Goals, Objectives, & Performance Measures

FUNCTION: ADMINISTRATION

Serves Council's Strategic Policy:
Maintain El Paso as an international transportation system hub.

Goal:

To ensure the Airport is self-sustaining in accordance with Federal Aviation Administration (FAA)

Objectives:

1.) To maintain and sustain appropriate cash balance and reserves to allow for future investments in essential aviation facilities and non-aviation revenue generating facilities.

2.) To maintain a stable and competitive cost structure for El Paso airline carriers while retaining cost recovery for airline operations and facility requirements.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Non-Aviation Revenue	$19,811,237	$22,445,770	$22,323,997
Percent change in Net Assets	7%	4%	4%
Terminal rate per square foot	$35.00	$36.95	$37.50
Landing fee per $1,000 lbs. landed weight	$1.55	$1.57	$1.65
Airport cost per enplanement	$5.71	$5.75	$5.94

Airport

Goals, Objectives, & Performance Measures

FUNCTION: OPERATIONS

Serves Council's Strategic Policy:
Maintain El Paso as an international transportation system hub.

Goal:

To provide safe and state of the art aviation facilities for all airlines, passengers, air cargo and general

Objectives:

1.) To comply with federal regulations.

2.) To maintain an aggressive safety program.

3.) To continue providing a high level of concession services--food and beverages, news & gifts, wireless internet, business center and welcome center.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Maintain FAA Part 139 Certification	Yes	Yes	Yes
Percent change in number of accidents	-4%	-15%	-2%
Landing Fee Revenue/Aircraft Movement	$43.36	$48.06	$49.30
Ranked among the 10 best Small Airports in Customer Satisfaction by J.D. Power and Associates	Yes	Yes	Yes

Airport

Goals, Objectives, & Performance Measures

FUNCTION: DEVELOPMENT

Serves Council's Strategic Policy:
Maintain El Paso as an international transportation system hub.

Goal:

To administer a capital improvement program that plans for and meets future demands for the

Objectives:

1.) To invest in the Airport's infrastructure through the implementation of a Capital Improvement Program.

2.) To provide El Paso/Juarez industry with first class air cargo/Foreign Trade Zone (FTZ)/ Customs Facilities and maintain appropriate space to allow expansion and capitalize on immediate business opportunities.

3.) To develop Airport land according to the Airport's Master Plan and Land Use Map.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Capital expenses per passenger	$8.69	$8.77	$8.93
Percentage cargo facility availability	30%	30%	30%
Defense Industrial Park III Project-Percentage Complete	N/A	25%	100%
Percentage completion of terminal renovation project adding 20,000 sq. ft. in concession space	N/A	20%	80%

THE CITY OF EL PASO
TEXAS

International Bridges

Mission Statement

To provide safe, convenient, efficient and reliable cross border mobility at an appropriate cost while facilitating international commerce and to provide efficient management of the parking meters.

Budget Summary	Actual FY07	Estimated Actual FY08	* Adopted FY09
Personal Services	0	0	2,061,111
Contractual Services	0	0	1,215,554
Materials/Supplies	0	0	175,950
Operating Expenditures	0	0	100,000
Non-Operating/Intergovt. Exp	0	0	1,725
Internal Transfers	0	0	13,678,819
Capital Outlay	0	0	14,682
Total Appropriation	**0**	**0**	**17,247,841**

Source of Funds	Actual FY07	Estimated Actual FY08	* Adopted FY09
672 - Stanton Street	0	0	17,247,841
Total Funds	**0**	**0**	**17,247,841**

Positions	Adopted FY07	Adopted FY08	* Adopted FY09
Regular/Temporary	0.00	0.00	54.54
Grant Funded	0.00	0.00	0.00
Total Authorized	**0.00**	**0.00**	**54.54**

* As of September 1, 2008, City Council approved the creation of International Bridges as a new city department.

International Bridges

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 672-STANTON STREET				
64010283-INTL BRIDGES ADMIN	0	0	0	17,058,076
64010285-PARKING METER OPERATIONS	0	0	0	189,765

International Bridges

Goals, Objectives, & Performance Measures

FUNCTION: BRIDGES

Serves Council's Strategic Policy:
To establish a comprehensive transportation system

Goal:

To provide safe, convenient, efficient and reliable cross border mobility at an appropriate cost while facilitating international commerce.

Objectives:

1.) Maintain the bridges and approaches in a relatively above average to superior condition through a proactive maintenance program.

2.) Ensure security of bridges, crossers and employees.

3.) Maintain the bridges in a clean and esthetically pleasing state.

4.) Increase the number of automatic vehicle identification subscribers (electronic toll collection).

5.) Maintain shortage/overage account to less than 0.5%.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Bridge Visual Inspections	N/A	3	12
Bridge Maintenance Expenditures as % of Revenue	0.60%	0.67%	0.89%
Security Expenditures per Southbound Crossing	$0.044	$0.048	$0.056
Janitorial Expenditures per Southbound Crossing	$0.009	$0.006	$0.008
Automated Vehicle Identification Accounts	896	1,125	1,500
Active Participation in Border Trade Related	N/A	19	20
Shortage/Overage Account	N/A	< 1%	< 0.5%

International Bridges

Goals, Objectives, & Performance Measures

FUNCTION: PARKING METERS

Serves Council's Strategic Policy:
To establish a comprehensive transportation system.

Goal:

To provide efficient management of the parking meters.

Objectives:

1.) Maintain the Parking Meters in a relatively superior condition through a proactive maintenance program.

2.) Increase the number of Parking Meter Cards (Electronic Meter Cards) Subscribers in order to reduce labor costs in counting the revenue and increase customer convenience.

3.) Upgrade Parking Meters to State of the Art Model 90's to obtain maximum security.

4.) Increase Number of Parking Meters out in the field in order to maximize revenue.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Average Number of Days to Repair a Parking Meter after a Report	3	1	0.5
Parking Meter Cards	200	282	376
Number of Model 90 Parking Meters	405	432	457
Number of Metered Spaces	1,672	1,645	1,700
Parking Meter Revenue	$1,134,048	$1,129,683	$1,140,000
Operational Cost per Dollar Collected	N/A	N/A	$0.169

Metropolitan Planning Organization

Mission Statement

To develop, coordinate, and monitor transportation projects/programs that encourage multimodal solutions to the transportation, economic, and social needs of the El Paso Urban Transportation Study (EPUTS) Area.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	731,720	761,854	956,386
Contractual Services	264,686	313,494	442,136
Materials/Supplies	24,228	28,650	32,000
Operating Expenditures	154,388	227,126	242,871
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	0	0	0
Total Appropriation	**1,175,022**	**1,331,124**	**1,673,393**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
205 - Federal Funded Projects	1,175,022	1,331,124	1,673,393
Total Funds	**1,175,022**	**1,331,124**	**1,673,393**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	0.00	0.00	0.00
Grant Funded	15.50	13.00	13.00
Total Authorized	**15.50**	**13.00**	**13.00**

Metropolitan Planning Organization

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 205-CAPITAL PROJECTS				
68150009-MPO PLANNING GRANTS				
G780901-FHWA/NMSHTD/MPO FY09	57,797	62,716	42,406	80,423
G780902-FHWA/TXDOT/MPO FY09	1,117,225	1,526,770	1,288,718	1,518,282
G780003-TIP PLANNING FUNDS FY2004	0	0	0	74,688

Metropolitan Planning Organization

Goals, Objectives, & Performance Measures

FUNCTION: REGIONAL TRANSPORTATION PLANNING

Serves Council's Strategic Policy:

To mitigate traffic congestion and enhance the street network in order to become the lowest car dependent city in the southwest.

Goal:

Provide coordination of multimodal transportation plans and programs within the study area.

Objectives:

1.) Administer and manage regional transportation planning grants as required by local, state and federal regulation, prepare budgets as required, and coordinate, review and adopt plans and programs in the El Paso Urban Transportation Study area (EPUTS) with state and federal agencies and elected officials.

2.) Develop and maintain the data required to accomplish the short and long-range transportation planning tasks of the MPO.

3.) Develop short-range transportation plans for administration and management of planning tasks, programming transportation funds and project-specific tasks related to system management and transportation demand management.

4.) Coordinate with local, state and federal agencies in the continuous development of long range planning activities and continue the development and update of the post MTP work plan.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Administration and Management	11,445	11,720	10,500
Data Developments and Maintenance	4,971	3,650	4,000
Short Range Planning	8,112	11,636	10,500
Metropolitan Transportation Plan (MTP)	6,526	8,652	9,500
** Measurement in Hours			

THE CITY OF EL PASO
TEXAS

Public Transit - Sun Metro

Mission Statement

To provide safe, reliable, clean buses driven by professional coach operators committed to excellent customer service in an effort to make El Paso the least car dependent city in the southwest.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	28,638,704	30,467,393	29,894,828
Contractual Services	3,669,940	2,796,172	4,364,746
Materials/Supplies	6,230,997	6,655,002	15,408,684
Operating Expenditures	12,161,823	4,875,657	4,871,256
Non-Operating/Intergovt. Exp	1,008,400	676,185	5,992,343
Internal Transfers	0	0	0
Capital Outlay	58,071	281,462	1,084,219
Total Appropriation	**51,767,935**	**45,751,871**	**61,616,076**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
645 - General Operations	50,314,854	45,636,719	61,616,076
648 - Inventory	1,453,081	115,152	0
Total Funds	**51,767,935**	**45,751,871**	**61,616,076**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	660.85	662.10	659.46
Grant Funded	12.00	9.00	9.00
Total Authorized	**672.85**	**671.10**	**668.46**

Public Transit - Sun Metro

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 645-GENERAL OPERATIONS				
60600001-MASS TRANSIT ADMINISTRATION	16,914,236	14,161,735	6,323,832	13,942,079
60600003-BUSES - FIXED ROUTE	15,068,394	15,576,001	16,172,069	15,162,544
60600004-THE LIFT-DEMAND RESPONSE	3,568,314	3,595,908	3,924,273	3,687,046
60600005-TRANSIT FACILITIES MAINT	1,393,258	1,636,888	1,533,628	1,757,655
60600006-TRANSIT-MAINTENANCE	8,827,664	8,401,515	8,314,271	10,073,382
60600007-TRANSIT-MAINTENANCE	180,401	237,609	198,271	231,388
60600008-TRANSIT OPERATIONS	1,685,214	7,052,807	6,303,219	12,871,985
60600009-THE LIFT MAINTENANCE	1,517,336	1,091,715	1,025,414	1,299,511
60600010-LIFE ADMINISTRATION	1,160,037	1,202,469	1,248,781	1,503,963
60600013-MASS TRANSIT SAFETY&TRNG	0	785,323	592,961	1,086,523

SUBFUND 648-INVENTORY				
60600015-MASS TRANSIT INVENTORY PURC	7,905,059	7,918,572	7,715,209	14,774,841
60600016-MASS TRANSIT INVTRY ISSUES	-6,451,978	-7,918,572	-7,600,057	-14,774,841

Public Transit - Sun Metro

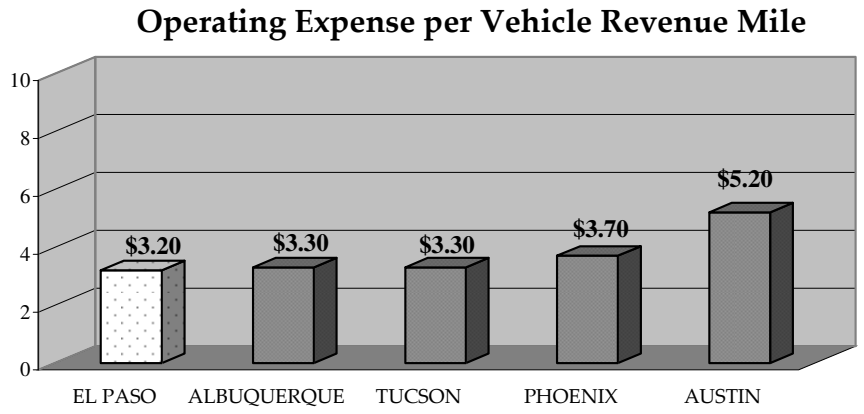
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Operating Expenses Per Passenger Mile	
El PASO, TX	$0.60
PHOENIX, AZ	$0.60
TUCSON, AZ	$0.70
AUSTIN, TX	$0.90
ALBUQUERQUE, NM	$1.10

Source: OMB Department Survey 2008

CITY COMPARATIVE INFORMATION



City	2007 Population	Operating Expense per Passenger Mile	Operating Expense Per Unlinked	Revenue Per Unlinked Passenger Trip
EL PASO, TX	616,029	$0.60	$2.80	$0.50
ALBUQUERQUE, NM	513,124	$1.10	$3.50	$0.40
TUCSON, AZ	523,299	$0.70	$2.40	$0.50
PHOENIX, AZ	1,541,698	$0.60	$2.30	$0.50
AUSTIN, TX	716,817	$0.90	$3.20	$0.20

Population Source: U.S. Department of Justice-FBI, Preliminary Annual Uniform Crime Report

Public Transit - Sun Metro
Goals, Objectives, & Performance Measures

FUNCTION: TRANSIT OPERATIONS

Serves Council's Strategic Policy:
To establish a comprehensive transportation system.

Goal:

To provide efficient, effective, safe, reliable, and courteous service to meet the needs of the City of El Paso.

Objectives:

1.) Provide fixed-route public transportation to the residents of the City of El Paso seven (7) days a week.

2.) Provide demand-responsive transportation to the mobility-impaired residents of the City of El Paso seven (7) days a week.

3.) Develop new transit markets such as customized fixed route service to large employers, vanpool and carpool.

4.) Provide safe, accessible, and efficient pick-up points for mass transit passengers.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Fixed Route Service			
Passengers	11,684,776	12,513,964	13,139,662
Passengers/Hour	23.23	24.61	26.08
Passengers/Mile	1.82	1.96	2.04
Service Missed	0.26%	0.20%	0.21%
Accidents/100,000 Miles	2.2	1.85	2.0
Complaints per 100,000 passengers per month	12	8	8
Passengers/Month			
No. of Routes	54	56	60
Cost Per Hour	$69.37	$66.56	$108.86
Cost Per Mile	$5.36	$5.03	$8.65
Revenue Per Hour	$0.13	$15.80	$23.36
Revenue Per Mile	$1.04	$1.26	$1.83
Demand Response			
Passengers	295,860	30,177	310,830
Passengers/Hour	2.38	2.42	2.39
Passengers/Mile	0.14	0.15	0.14
Cost per Hour	$46.72	$68.37	$71.79
Cost Per Mile	$2.59	$4.28	$4.49
Revenue Per Hour	$2.98	$3.01	$3.55
Revenue Per Mile	$0.18	$0.19	$0.21

Public Transit - Sun Metro
Goals, Objectives, & Performance Measures

FUNCTION: MAINTENANCE

Serves Council's Strategic Policy:
To establish a comprehensive transportation system.

Goal:

To ensure that the vehicles are operational in order to meet the transportation needs of the City of El Paso.

Objectives:

1.) Create an effective, preventative maintenance program in order to minimize breakdowns and provide reliable and comfortable transit service.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
FIXED ROUTE SERVICE			
Miles Between Mechanical Failures	3,119	4,122	4,500
Average Maint. Cost Per Vehicle	$68,632	$22,848	$25,000
Average Down Time Per Vehicle	20%	20%	20%
% of Vehicles Unavailable For Use	2%	25%	23%
Average Age of Fleet	9.4	7.3	3.5
DEMAND RESPONSE			
Miles Between Mechanical Failures	19,670	46,131	41,000
Average Maint. Cost Per Vehicle	$14,660	$2,493	$4,500
Average Down time Per Vehicle	17%	12%	15%
% of Vehicles Unavailable for Use	17%	7%	7%
Average Age of Fleet	8	5.8	6.8

THE CITY OF EL PASO
TEXAS

Street

Mission Statement

To maintain the city's thoroughfare infrastructure to allow safe transport of people, goods, and services within and throughout the city limits.

Budget Summary	Actual FY07	Estimated Actual FY08	Adopted FY09
Personal Services	12,231,552	12,213,198	9,382,640
Contractual Services	4,279,129	4,184,143	3,307,334
Materials/Supplies	2,793,325	2,643,020	2,215,400
Operating Expenditures	170,610	168,217	86,086
Non-Operating/Intergovt. Exp	3,247	2,530	0
Internal Transfers	11,829,458	12,372,695	0
Capital Outlay	0	67,221	0
Total Appropriation	**31,307,321**	**31,651,024**	**14,991,460**

Source of Funds	Actual FY07	Estimated Actual FY08	Adopted FY09
101 - General Fund	16,806,626	15,991,831	14,991,460
672 - Stanton Street *	14,500,695	15,659,193	0
Total Funds	**31,307,321**	**31,651,024**	**14,991,460**

Positions	Adopted FY07	Adopted FY08	Adopted FY09
Regular/Temporary	348.80	349.80	259.00
Grant Funded	0.00	0.00	1.00
Total Authorized	**348.80**	**349.80**	**260.00**

* As of September 1, 2008, International Bridges once a division of the Street Department will be a new city department.

Street

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
32010150-STREETS EQUIPMENT SUPPORT	2,385,718	1,654,373	2,177,463	1,662,491
32010152-STREETS CONTRACT MGMT.	818,544	805,401	769,571	789,367
32010155-STREETS MEDIAN	550,290	816,801	695,045	1,092,142
32010159-STREET-ADMINISTRATION	965,331	993,304	1,034,507	903,789
32010160-STORM WATER MANAGEMENT	1,473,798	721,027	488,535	0
32010200-STREETS-MAINTENANCE	5,914,688	5,588,780	5,670,314	5,794,529
32010287-SIGNS AND MARKINGS	1,157,790	1,168,810	1,389,273	1,257,676
32010288-TRAFFIC SIGNALS	1,385,145	1,444,312	1,497,679	1,428,405
32010313-PARKING METER OPERATIONS	101,546	0	74	0
32010362-STREET GRAFFITI PROGRAM	558,780	637,789	622,308	639,347
32010363-STREET SWEEPING OPERATIONS	1,494,996	1,324,547	1,647,062	1,423,714

SUBFUND 672-STANTON STREET				
32010283-BRIDGE OPERATIONS	14,500,695	17,552,690	15,659,193	0

Street

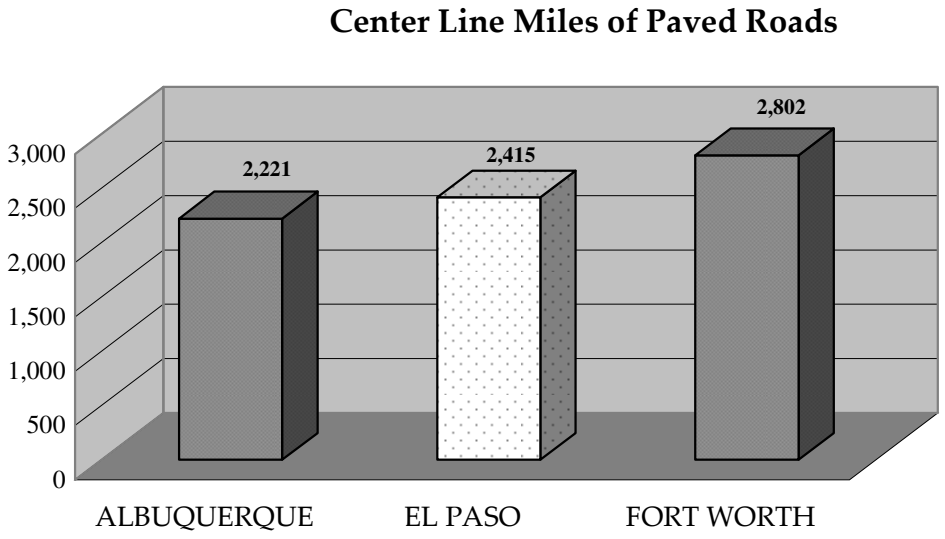
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Center Line Miles of Paved Roads	
ALBUQUERQUE, NM	2,221
EL PASO, TX	2,415
FORT WORTH, TX	2,802

Source: OMB Department Survey, 2008

CITY COMPARATIVE INFORMATION



City	2007 Population	Miles of paved roads	Miles of landscaped medians	Mile of paved alleys
ALBUQUERQUE, NM	513,124	2,221	113	N/A
EL PASO,TX	616,029	2,415	114	44
FORT WORTH, TX	670,693	2,802	175	17

Population Source: U.S. Department of Justice-FBI, Preliminary Annual Uniform Crime Report

Street

Goals, Objectives & Performance Measures

FUNCTION: STREET MAINTENANCE

Serves Council's Strategic Policy:
To establish a comprehensive transportation system

Goal:
Effective operational street restoration, maintenance, and beautification throughout the City's street infrastructure

Objectives:

1.) Provide timely responses to public service requests for pothole patching.

2.) Provide comprehensive crack-sealing throughout the City street network.

3.) Comprehensive beautification of City street medians.

4.) Comprehensive weed control efforts throughout the City street.

5.) Comprehensive street sweeping throughout the street network.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Turnaround time on public service requests for pothole patching	62.45% in 3 days 53.40% in 2 days	74.65% in 3 days 60.71% in 2 days	75% in 3 days 65% in 2 days
Square feet of potholes patched	469,004	398,230	400,000
Cost per square foot of potholes patched	$3.01	$2.98	$3.00
Linear feet of cracks sealed	341,361	282,724	250,000
Linear feet of unlandscaped medians restored and cleaned	132,596	518,976	500,000
Linear feet of street inventory sprayed for weed control	2,322,355	1,514,216	1,500,000
Curb Miles swept to comply with federal environmental mandates	41,730	46,729	45,000
Cost per mile of streets swept	$35.82	$32.93	$34.00

Street

Goals, Objectives & Performance Measures

FUNCTION: TRAFFIC MAINTENANCE OPERATIONS

Serves Council's Strategic Policy:
To establish a comprehensive transportation system

Goal:
Ensure the safe direction of traffic flow with effective signalization, signage, and traffic markings through

Objectives:

1.) Installation and maintenance of signalized traffic control intersections with objective of all intersections having both LED lighting and VIVIDs traffic control.

2.) Installation of thermo-plastic markings with objective of converting entire street network to thermal products.

3.) Replacement and new installations of street signage and traffic control signage Citywide.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
New signalized intersections installed into City network	4	5	5
Signalized intersections (total)	586	595	599
Signalized intersections with VIVIDS traffic control / % of total	76 / 13%	82 / 14%	91 / 15%
Signalized intersections with LED lighting / % of total	147 / 25%	158 / 27%	167 / 28%
Markings - broken white stripe applied; lineal feet	218,157	434,578	400,000
New traffic control signage installations	2,298	8,637	6,000

Street

Goals, Objectives & Performance Measures

FUNCTION: PLANNING & QUALITY CONTROL

Serves Council's Strategic Policy:
To establish a comprehensive transportation system

Goal:
Utilization of designed and planned approaches to pavement restoration and maintenance to effectively prolong the

Objectives:

1.) Project scoping, estimating, and implementation for asphalt rejuvenation, micro surfacing, and street resurfacing projects.

2.) Work to provide increased accessibility to all the streets of El Paso with additional curb cuts and the construction of sidewalks.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Percentage of street inventory resurfaced	1.19%	1.58%	1.49%
Square yards of streets resurfaced	479,549	637,302	602,478
ADA Curb Cuts Constructed- Square Yards	4,702	8,600	9,800
Sidewalk Construction- Square Yards	5,454	22,900	26,335

Street

Goals, Objectives & Performance Measures

FUNCTION: GRAFFITI REMOVAL

Serves Council's Strategic Policy:
To establish a comprehensive transportation system

Goal:
Provide timely and effective eradication of graffiti on residential, commercial, and public property to enhance the

Objectives:

1.) Provide immediate Graffiti removal service request turnaround times.

2.) Participate in community-wide graffiti clean ups, special clean ups and education programs.

3.) Strive for a reduction in graffiti clean ups through deterrence and cooperation with law enforcement.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Graffiti -Service Request Turnaround times less than 3 days	88.40%	87.89%	85.00%
Graffiti -Service Request Turnaround times less than 2 days	79.58%	81.14%	80.00%
Graffiti - cost per square foot cleaned	$0.30	$0.32	$0.32
Graffiti - Sites Cleaned	14,999	20,786	18,000
Graffiti - Service Requests	6,697	10,550	8,000
Graffiti - Cases working with Police/Prosecutors	129	203	100

THE CITY OF EL PASO
TEXAS

Community and Human Development

Mission Statement

Serve as a catalyst for community partnerships, collaboration and change that will revitalize low income neighborhoods, enhance human services, expand housing opportunities and improve the quality of life for low and moderate income persons.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	2,658,716	2,772,156	2,960,936
Contractual Services	304,931	262,811	325,083
Materials/ Supplies	35,275	31,948	42,052
Operating Expenditures	823,490	840,765	889,117
Non-Operating/ Intergovt. Exp	4,183,261	4,174,035	6,852,590
Internal Transfers	0	0	0
Capital Outlay	2,416,358	2,622,025	4,516,455
Total Appropriation	**10,422,031**	**10,703,740**	**15,586,233**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
101 - General Fund	526,129	579,489	595,186
206 - Social Services	687,888	711,117	788,804
271 - CDBG Capital Projects	2,649,367	2,891,875	4,894,924
272 - CDBG Social Projects	1,323,215	1,283,033	1,552,108
274 - Emergency Shelter Grnt	385,665	369,675	375,258
278 - HOME Entitlement	418,909	419,846	3,608,585
281 - Revolving Loan Funds	2,950,799	2,915,733	2,200,000
282 - HUD Administration	1,480,059	1,532,972	1,571,368
Total Funds	**10,422,031**	**10,703,740**	**15,586,233**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/ Temporary	7.40	8.00	8.00
Grant Funded	52.10	49.75	50.55
Total Authorized	**59.50**	**57.75**	**58.55**

Community and Human Development

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
71010264-CD AGING SERVICES	135,309	0	0	0
71010276-RELOCATION SERVICES-GEN FND	50,763	53,584	55,072	54,648
71010277-NEIGH SEVC CONSERVATION	340,057	529,251	524,417	540,538
SUBFUND 206-SOCIAL SERVICES				
71150005-FEDERAL SOCIAL SERVICE GRNTS				
G7109FG/CDBG-CDBG FUNDED FY09	28,786	25,597	25,597	26,018
G7109FG/CITY-CITY FUNDED FY09	42,843	58,963	40,401	58,963
G7109FG/FEDR-FEDERALLY FUNDED FY09	448,235	491,900	462,249	483,307
G7109FG/STAT-STATE FUNDED FY09	3,211	3,211	4,607	5,000
G7109RS/CITY-CITY FUNDED FY09	60,176	75,721	28,117	75,721
G7109RS/FEDR-FEDERALLY FUNDED FY09	76,575	109,930	118,019	108,010
G7109RS/STAT-STATE FUNDED FY09	28,062	27,972	32,127	31,785
SUBFUND 271-CDBG CAPITAL PROJECTS				
71150047-HUD CD ADMINISTRATION				
G7134CD/0006-HOMELESS GRNTS PLNR	69,972	95,683	121,366	70,000
71150069-CDBG CAPITAL PROJTS-RENOV.				
G7131CD/0022-SAN JUAN SENIOR CENTER	1,328,357	0	0	0
G7132CD/0007-HOUSE COUNSELING	35,750	0	0	0
G7132CD/0008-YWCA 1ST HOMEBUYER	42,000	0	0	0
G7132CD/0011-PVCDC/ACTION TEXAS	75,000	0	0	0
G7132CD/0012-ALAMITO COMPLEX	129,352	0	0	0
G7132CD/0015-MILLER CIRCLE S&D	57,793	1,021,288	470,171	0
G7132CD/0016-ORNDORFF DR S&D	55,369	800,000	407,280	0
G7132CD/0017-EL BARRIO PARK IMP	12,155	0	0	0
G7132CD/0018-EPFD STATION 4&9	95,789	0	0	0
G7132CD/0019-TOM LEA PARK	10,696	0	0	0
G7132CD/0020-CAFV HVAC UPGRADES	81,643	0	0	0
G7132CD/0021-CHILD EMERG NUR CTR	27,844	342,573	312,473	0
G7132CD/0022-AUDIBLE PEDESTRIAN	94,868	257,591	197,896	0

Community and Human Development

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
G7132CD/0023-CURBCUTS 32YR	224,901	0	0	0
G7132CD/0024-EP PLAYGROUND EQUIP	60,784	0	0	0
G7132CD/0025-BORDERLAND PH IV	70,503	0	0	0
G7132CD/0026-BORDERLAND PH V	55,920	0	0	921,849
G7132CD/0027-RUBY COATES PH II	26,776	0	0	0
G7132CD/0028-BOYS CLUB PARK	32,722	0	0	0
G7132CD/0029-6TH AVE ST DRAINAGE IMP	61,173	674,891	367,507	0
G7133CD/0007-HOUSE COUNSELING	0	35,969	31,425	0
G7133CD/0008-YWCA 1ST HOMEBUYER	0	42,000	31,674	0
G7133CD/0011-PVCDC/ACTION TEXAS	0	75,000	74,758	0
G7133CD/0034-ROBERTS NEIGH STREET	0	18,900	7,714	0
G7133CD/0035-ROBERTS NEIGH SIDEWALK	0	35,400	39,759	0
G7133CD/0036-GRANDVIEW PARK IMP.	0	340,584	74,590	0
G7133CD/0037-CORONADO RD PHASE 1	0	70,326	52,024	904,874
G7133CD/0038-CORONADO RD PHASE II	0	70,072	56,251	0
G7133CD/0039-YSLETA LIBRAY COMP LAB	0	154,700	41,296	0
G7133CD/0040-PAVO REAL IMP.	0	259,905	73,800	0
G7133CD/0041-MUNDY PARK IMP.	0	184,500	26,592	0
G7133CD/0042-CITYWIDE CURB CUT	0	513,558	477,207	0
G7133CD/0043-VOLAR BLDG IMP.	0	384,000	28,092	0
G7134CD/0007-YWCA HB COUNS. EDU	0	0	0	42,000
G7134CD/0008-EP REHAB CTR-HSG	0	0	0	36,469
G7134CD/0010-PVCDC-MICRO-ENT TA	0	0	0	80,000
G7134CD/0011-CURB CUT DEMAND 34	0	0	0	430,516
G7134CD/0012-BORDERLAND PH VII	0	0	0	88,500
G7134CD/0013-BUCHER ROAD	0	0	0	74,400
G7134CD/0014-ARMIJO BRANCH LIB	0	0	0	372,700
G7134CD/0015-HIDDEN VALLEY PARK	0	0	0	101,100
G7134CD/0016-FRANKLIN PARK IMP	0	0	0	271,200
G7134CD/0017-CRIME VICTIMS READ	0	0	0	324,600
G7134CD/0019-FATHER MARTINEZ SR	0	0	0	63,400
G7134CD/0020-BORDERLAND PH VI	0	0	0	846,016
G7134CD/0021-CHIHUAHUITA CTR	0	0	0	117,300
71150070-CODE ENFORCEMENT NRSA				
G7134CD/0009-ENVIRONMENTAL SERV	0	0	0	150,000

Community and Human Development
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 272-CDBG SOCIAL PROJECTS				
71150031-CDBG SOCIAL SERVICE PROJECTS				
G7132SS/0001-0050-CDBG SS PROJ. '07	1,323,215	0	0	0
G7133SS/0001-0040-CDBG SS PROJ. '08	0	1,327,317	1,283,033	0
G7134SS/0001-0050-CDBG SS PROJ. '09	0	0	0	1,552,108
SUBFUND 274- EMERGENCY SHELTER				
71150033- CDBG EMERGENCY SHELTER				
G7132ES0001-11-EMERG SHELTER GRT '07	385,665	0	0	0
G7133ES0001-10-EMERG SHELTER GRT '08	0	376,382	369,675	0
G7134ES0001-12-EMERG SHELTER GRT '09	0	0	0	375,258
SUBFUND 278-HOME ENTITLEMENT				
71150036-CDBG HOME ENTITLEMENT GRTS				
G7108HM-HOME PROGRAM FY08	418,909	3,755,611	419,846	3,608,585
SUBFUND 281-REVOLVING LOAN FUNDS				
71150039-CDBG REVOLVING LOAN FUND				
G710RLF/AD08-CDBG REVOLVING LOAN	6,605	937,380	427,988	915,656
G710RLF/CDAH-CDA/HOUSING REHAB-RLF	1,359,462	362,620	-580,994	84,344
G710RLF/HOME-HOME INVESTMENT RLF	1,584,732	1,200,000	3,068,739	1,200,000
SUBFUND 282-HUD ADMINISTRATION				
71150047-HUD CD ADMINISTRATION				
G7134CD/0002-34TH ADMINISTRATION '09	1,480,059	1,607,619	1,532,972	1,571,368

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: ADMINISTRATION

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

By utilizing community input: Research, plan and implement federal grants in El Paso, primarily for the benefit of low and moderate income persons through neighborhood revitalization.

Objectives:

1.) Meet the Department of Housing and Urban Development's (HUD's) standards for:
-overall program benefit;
-planning and administration activities,
-timeliness; and
-public service activities.

2.) Utilize CDBG (Community Development Block Grant) Public Service funds to effectively address community needs identified with the five City Council approved agency collaboratives.

3.) Utilize federal Emergency Shelter Grant funds to effectively prevent homelessness and to assist emergency shelters.

4.) Address the physical concerns of low and moderate income neighborhoods.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
% of CDBG funds used for activities (federal goal minimum 70%)	100%	100%	100%
% of CDBG funds used for administration (federal goal 20%)	15.16%	19.10%	19.50%
Number of grants years in Line of Credit Balance (federal goal <1.50 years)	0.92	0.94	0.90
CDBG Public Service Activities (federal goal <15%)	13.51%	14.50%	14.50%
Number of persons served with CDBG public service funding	19,170	14,811	14,800
Provide housing for a minimum of 500 homeless persons	953	760	760
Complete minimum of 15 CDBG public facility/infrastructure projects	20	15	17

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: NEIGHBORHOOD SERVICES PROGRAM

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To develop programs that address the physical, economic, and social well being of residents and neighborhoods throughout the City of El Paso.

Objectives:

1.) To complete, implement or initiate two (2) Neighborhood Revitalization Strategies.

2.) To complete, implement or initiate two (2) Neighborhood Conservation Plans.

3.) To complete, implement or initiate the El Paso Neighborhood Leadership Academy.

4.) To form at least ten (10) additional recognized neighborhood associations.

5.) To complete, implement, or initiate a Neighborhood Outreach Program by holding neighborhood meeting or public hearings.

6.) Ensure completion of Round I & II Neighborhood Improvement Projects.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Neighborhood Revitalization Strategies	2	0	2
Neighborhood Conservation Plan	5	1	2
Neighborhood Leadership Academy	1	1	1
Recognized Neighborhood Associations	81	69	79
Neighborhood meetings or public hearings	75	75	95
Neighborhood Improvement Projects	0	10	19

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: EMPOWERMENT ZONE PROGRAM

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To create sustainable, long-term economic development in the federally designated El Paso Empowerment Zone (EZ) by using a strategic plan, in accordance with 24 CFR Part 598, developed and implemented in partnership among residents, private, public, and non-profit entities.

Objectives:

1.) To complete, implement or initiate Community Based Partnerships: emphasize the importance of involving all community stakeholders in the revitalization of the EZ.

2.) To complete, implement or initiate Economic Opportunity: assist EZ residents to take (or remain in) a job through job training and linking them to job opportunities.

3.) To complete, implement or initiate Economic Opportunity: assist business to establish or expand within the EZ.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Community Meetings or EZ Advisory Board Meetings	N/A	20	12
Community Organization Participants	N/A	20	40
EZ Residents Placed in Jobs (or assisted to retain jobs)	N/A	0	250
EZ Residents Placed in Job Training Programs	N/A	0	250
EZ Businesses Receiving Technical Assistance	N/A	0	50
EZ Business Receiving Financial Assistance	N/A	0	120
EZ Businesses Utilizing Tax Incentives	N/A	0	500
Note: Program commenced FY08			

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: HOUSING

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To expand housing opportunities for low and moderate income persons by increasing the stock of decent affordable rental and ownership-occupied housing through a variety of federally funded housing programs, by increasing the capacity of private non-profit housing organizations, and by promoting fair housing compliance and affirmative action.

Objectives:

1.) To increase number of rehabilitated housing units through the Rehabilitation Program for owner-occupied and investor housing.

2.) To provide a First-Time Homebuyer Assistance Program for low and moderate income homebuyers.

3.) To provide technical assistance to enhance the capacity of non-profit housing organizations to funding applications and implementation of program projects.

4.) Provide Fair Housing assistance, education and outreach.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Housing units rehabilitated/constructed	62	71	75
1st Time Homebuyers assisted	43	109	100
Non-profits provided technical assistance	10	15	10
Fair Housing Inquiries	80	85	70
Fair Housing education & outreach	5	10	5

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: FOSTER GRANDPARENT PROGRAM

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To provide 123,192 hours of volunteer service by having 150 Foster Grandparent volunteers, each of whom will serve two children with special or exceptional needs at 60 different volunteer sites in the City of El Paso.

Objectives:

1.) To provide 150 low-income seniors the opportunity to serve as Foster Grandparents (FGs) and receive a tax-exempt stipend of $2.65 per hour. The FGs will provide 123,192 hours of service and each will serve between twenty (20) and thirty (30) hours per week with special needs or at-risk children.

2.) To provide annual income review on each active FG volunteer, prepare medical histories on the FG volunteers, arrange for annual physical exams for each FG.

3.) To maintain up-to-date Memorandum of Understanding (MOU) between the City and 60 Volunteer Sites (VS), maintain current child assignment forms and ensure compliance with federal guidelines.

4.) To recruit new volunteers as needed, provide forty (40) hours of pre-orientation training ensure FGs receive a daily meal at the VS, provide site supervision, and provide at least four (4) hours of training every month.

5.) To maintain an active twenty (20) member Advisory Council, ensure recognition of the FGs at least once during the year organized and planned by the Advisory Council; maintain an active ongoing public relations campaign, manage and monitor program finances; prepare program reports and prepare the annual Corporation for National and Community Service Grant Proposal.

6.) Develop two (2) new volunteer sites within the City of El Paso that address compelling community needs.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Service hours provided by 150 FGs	128,350	126,576	123,192
Provide annual income review/physical exams/medical histories	160	163	150
Maintain MOU's with Volunteer Sites	63	60	60
Recruit 25 volunteers/provide training	32	24	25
Maintain active Advisory Council	15 members	18 members	20 members
New volunteer sites developed	2	3	2

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: RETIRED AND SENIOR VOLUNTEER PROGRAM

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

The goal of the Retired & Senior Volunteer Program (RSVP) is to provide enrichment for older adults through significant community service work.

Objectives:

1.) Provide a minimum of 200,000 volunteer service hours in the El Paso Community.

2.) To develop at least three new volunteer stations that meet priority needs in El Paso.

3.) To maintain 23 volunteer stations with the City.

4.) To maintain a minimum of 1,650 volunteers in the RSVP.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Volunteer services hours	200,000	200,000	200,000
New volunteer sites	2 sites	2 sites	3 sites
Volunteer assignments within the City	25 sites	23 sites	23 sites
Volunteer strength	1,800	1,600	1,650

Convention & Performing Arts Center

Mission Statement

The mission of the El Paso Convention & Visitors Bureau and the El Paso Convention & Performing Arts Center is to strengthen the economy of greater El Paso by attracting individuals, families and groups to visit El Paso for business or pleasure, while providing consistently superior visitor services and delivering a pleasurable and memorable experience. Additionally, we are committed to the continued development of the City's quality of life for area residents.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	0	0	0
Contractual Services	3,572,946	3,303,699	7,313,803
Materials/Supplies	6,222	36,527	6,000
Operating Expenditures	791,711	775,893	759,340
Non-Operating/Intergovt. Exp	160,000	0	0
Internal Transfers	1,572,861	1,572,434	2,875,000
Capital Outlay	56,964	451,065	0
Total Appropriation	**6,160,704**	**6,139,618**	**10,954,143**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
107 - Conv/Performing Arts	4,476,629	4,086,563	8,079,143
503 - Citywide Capital Projects	1,684,075	2,053,055	2,875,000
Total Funds	**6,160,704**	**6,139,618**	**10,954,143**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	0.00	0.00	0.00
Grant Funded	0.00	0.00	0.00
Total Authorized	**0.00**	**0.00**	**0.00**

Convention & Performing Arts Center

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 107-CONV & PERF ARTS CTR				
57010270-CONV/PERFORMING ARTS CTR	1,636,163	4,883,250	1,481,225	5,101,136
57010301-CONVENTION SALES SERVICING	2,840,466	2,789,250	2,605,338	2,978,007

SUBFUND 503-CITY WIDE CAPITAL PROJ.				
57107100-PERF ARTS CTR-ROLLING STOCK				
P501566-CIVIC CENTER CAPITAL IMPROV	1,684,075	2,712,500	2,053,055	2,875,000

Convention & Performing Arts Center

Goals, Objectives, & Performance Measures

FUNCTION: CONVENTION & PERFORMING ARTS CENTER, VISITOR'S BUREAU

Service Council's Strategic Policy:

To become the most livable city in the Untied States and be recognized as an international city.

Goal:

To implement a comprehensive marketing strategy that will ensure optimum performance while operating with concern for the public purpose and the community interests of the facilities.

Objectives:

1.) Surpass previous year Convention & Performing Arts Center revenue.

2.) Surpass previous year hotel occupancy tax revenue.

3.) Increase ticketed attendance at all managed theatre facilities.

4.) Effectively manage all operations for the Convention & Performing Arts Center and Convention & Visitors Bureau within approved budget.

5.) Effectively service quality of life activities and optimize client satisfaction.

Performance Measures	Actual FY07	Estimated FY08	Proiected FY09
Total Revenue Generated	$3,671,876	$3,740,000	$3,625,000*
Hotel Occupancy Gross Revenue	$113,713,343	$121,072,474	$128,336,822
Number of Event Days	417	420	400*
Number of Paid Ticket Attendees	162,952	173,520	160,000*
Client Satisfaction Surveys (Ratings of over 3.0 considered quality service)	Overall ranking of 4.56%	Overall ranking of 4.5%	Overall ranking of 4.5%

*NOTE:

Projections for FY2009 reflect the anticipation of The Abraham Chavez Theatre to be off-line for renovations anticipated to begin in early March of 2009.

THE CITY OF EL PASO
TEXAS

Library

Mission Statement

The El Paso Public Library serves our diverse community through information access, cultural enrichment, and life-long learning.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	6,568,154	7,412,146	7,319,949
Contractual Services	389,068	442,134	491,984
Materials/ Supplies	683,082	842,772	992,999
Operating Expenditures	99,514	144,748	108,451
Non-Operating/ Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	394,212	542,937	156,055
Total Appropriation	**8,134,030**	**9,384,737**	**9,069,438**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
101 - General Fund	7,683,078	8,437,444	8,470,606
219 - Literacy/ Library Srvs	435,265	515,017	563,183
254 - Library	15,687	37,977	35,649
504 - Capital Outlay	0	394,299	0
Total Funds	**8,134,030**	**9,384,737**	**9,069,438**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/ Temporary	188.81	188.91	188.91
Grant Funded	4.10	4.10	4.10
Total Authorized	**192.91**	**193.01**	**193.01**

Library

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 101-GENERAL FUND				
53010201-LIBRARY ADMINISTRATION	1,843,225	1,512,894	1,916,225	1,407,142
53010202-CATALOGING, ORDER, PERIOD	994,806	1,256,504	1,197,167	1,419,954
53010204-MEMORIAL BRANCH OPER	215,733	225,440	227,440	230,526
53010206-ARMIJO BRANCH OPERATIONS	141,267	169,981	170,442	175,103
53010207-R. BURGESS BRANCH OPER	392,562	473,452	488,389	476,517
53010208-CIELO VISTA BRANCH OPER	206,347	179,694	172,794	276,288
53010209-CLARDY FOX BRANCH OPER	218,340	238,130	242,105	240,678
53010210-I. SCHWARTZ BRANCH OPER	253,849	281,117	270,082	288,883
53010211-LOWER VALLEY BRANCH OPER	317,531	339,259	332,193	350,839
53010212-WESTSIDE BRANCH OPER	263,525	277,109	200,887	257,844
53010213-YSLETA BRANCH OPERATIONS	259,404	214,503	250,061	268,170
53010214-EASTSIDE REGIONAL LIBRARY	384,697	466,124	456,282	469,712
53010329-LIBRARY OPER DOWNTOWN	1,782,756	1,835,850	2,029,187	2,121,939
53010361-WESTSIDE REGIONAL LIBRARY	409,036	482,712	484,190	487,011

SUBFUND 219-LITERACY/LIBRARY SRVCS				
53150006-TEXAS STATE LIBRARY GRANTS				
G530903-TLSAC-SYSTEMS FY09	373,452	290,453	279,622	287,232
G530909-TANG GRANT FY09	61,813	73,122	75,343	83,112
G530902-LONE STAR FY09	0	42,532	89,800	89,800
53150073-FEDERAL LIBRARY GRANTS				
G530911-BIG READ	0	0	0	20,000
53153054-E RATE				
G530901-E RATE FY09	0	100,000	70,252	83,039

Library

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 254-LIBRARY				
53153053-RESTRICTED DONATIONS	15,687	20,554	37,977	35,649
SUBFUND 504-OUTLAY				
53153056-LIBRARY CAPITAL OUTLAY				
P540010/LIB-CAPITAL OUTLAY	0	400,000	394,299	0

Library

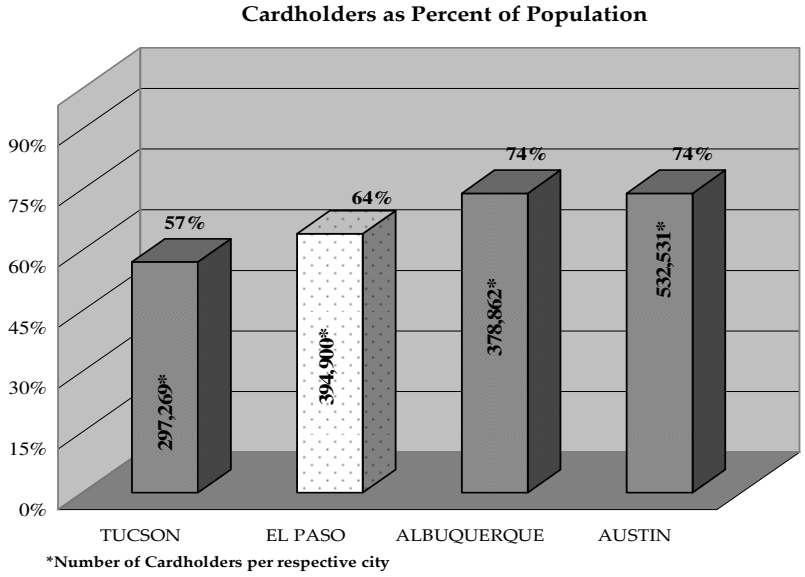
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Number of Annual Patron Visits	
	VISITS
EL PASO, TX	2,075,000
ALBUQUERQUE, NM	2,324,698
FORT WORTH, TX	2,446,066
AUSTIN, TX	3,433,924
TUCSON, AZ	3,861,247

Source: Statistical Report of the Public Library Data Service 2007/2008 and OMB Department Survey, September 2008

CITY COMPARATIVE INFORMATION



City	2007 Population	Daily Visitors	Annual Circulation
EL PASO, TX	616,029	5,685	2,922,800
ALBUQUERQUE, NM	513,124	6,369	4,422,245
FORT WORTH, TX	670,693	6,702	3,732,607
AUSTIN, TX	716,817	9,408	3,552,013
TUCSON, AZ	523,299	10,579	6,802,476

Population Source: U.S Department of Justice - FBI, Preliminary Annual Uniformed Crime Report

Library

Goals, Objectives, & Performance Measures

FUNCTION: TEXAS TRANS PECOS LIBRARY SYSTEM

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city.

Goal:

To improve the quality and depth of library materials, programs and services to the public throughout the

Objectives:

1.) Assist in management and planning by providing information and consulting services.

2.) Encourage professional development to staff and community by providing continuing education opportunities in the form of workshops.

3.) Provide consultation services for the purchase of library materials to support and enhance information available to the public; to assist in grant writing and development and management of Texas Trans Pecos Library System (TTPLS) grants, including budgeting, reporting, advocacy, policy issues and best practices.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Number of consultant hours	1,300	1,327	1,350
Number of training workshops	10	20	20
Number of staff assisted - Technical Assistance Negotiated Grant (TANG) grant	280	295	295

Library

Goals, Objectives, & Performance Measures

FUNCTION: LIBRARY SYSTEM

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city.

Goal:

El Paso Public Library serves our diverse community through information access, cultural enrichment and

Objectives:

1.) Provide public access to the Internet and other computer resources via 446 computers.

2.) Provide timely and accurate response to 1,669,370 requests for information by assisting residents in person and by telephone.

3.) Increase the number of customers using all libraries including the NW Community library and the bookmobile for a total of 2,075,000 visits in FY09.

4.) Ensure access to books and other resources as required to meet the expanded demand of the community and all users.

5.) Increase the number of library cardholders by 7%.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Total computer users	522,358	635,144	698,658
Information requests for research and reference	1,541,379	1,618,448	1,699,370
Total program attendance	117,420	170,259	187,285
Visitation rates	2,031,455	2,050,000	2,075,000
Circulation rates	2,415,509	2,657,060	2,922,766
Total weekly hours of operation	458	468	468
Library operating & maintenance expenditures per capita (All Funds)	$14.20	$15.37	$16.42
Materials per capita	$1.95	$1.69	$1.69
Registered borrowers	347,524	369,042	394,875

Museums & Cultural Affairs Department

Mission Statement

The City of El Paso Department of Museums & Cultural Affairs assists in developing a world-class art community in El Paso, Texas.

Budget Summary	Actual FY07	Estimated Actual FY08	Adopted FY09
Personal Services	2,332,603	2,511,427	2,555,342
Contractual Services	795,471	451,944	794,145
Materials/Supplies	154,761	183,689	205,195
Operating Expenditures	151,913	121,283	199,936
Non-Operating/Intergovt. Exp	339,889	338,684	470,526
Internal Transfers	62,930	5,000	0
Capital Outlay	64,662	33,090	33,000
Total Appropriation	**3,902,229**	**3,645,117**	**4,258,144**

Source of Funds	Actual FY07	Estimated Actual FY08	Adopted FY09
101 - General Fund	2,202,758	2,321,164	2,347,729
107 - CVB Performing Arts	819,010	788,713	870,857
219 - Literacy Services	11,060	52,439	264,634
226 - Social Services	1,960	25,370	59,195
256 - Tom Lea Endowment	4,707	2,188	6,800
257 - Restricted Funds	264,536	180,268	301,108
270 - ARD Restricted	36,452	30,444	71,200
468 - FY2003 Certificates	153,920	0	0
803 - Lipscomb Museum Acq.	13,500	24,270	30,000
805 - Museum Trusts	149,894	58,080	60,046
810 - Restricted Fund	234,714	143,556	154,900
817 - History Museum Mem Restricted	46	10,369	18,700
818 - History Museum General Restricted	0	2,426	10,500
819 - Archeology Museum Mem Restricted	2,927	1,657	9,425
820 - Archeology Museum Gen Restricted	577	4,171	28,050
821 - History Museum Donations	6,168	2	25,000
Total Funds	**3,902,229**	**3,645,117**	**4,258,144**

Positions	Adopted FY07	Adopted FY08	Adopted FY09
Regular/Temporary	56.25	56.66	59.75
Grant Funded	2.50	3.00	2.25
Total Authorized	**58.75**	**59.66**	**62.00**

Museums & Cultural Affairs Department

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 101-GENERAL FUND				
54010249-ART MUSEUM ADMINISTRATION	894,055	813,610	850,672	842,314
54010250-MUSEUM EDUCATION	121,284	140,344	110,632	141,897
54010331-ART MUSEUM CURATORIAL	243,850	223,335	234,278	278,481
55010299-ARTS & CULTURE ADMIN.	296,149	368,156	403,192	267,327
56010252-HISTORY MUSEUM ADMIN.	415,375	495,428	499,872	560,354
58010251-MUSEUM OF ARCHAEOLOGY	232,045	210,031	222,518	257,356
SUBFUND 107-CONV & PERF ARTS CTR				
55010303-ART PROGRAMMING	819,010	810,000	788,713	870,857
SUBFUND 219-LITERACY-LIBRARY				
54150061-MUSEUM GRANTS				
G540901-TCA EDUCATION GRANT FY09	11,060	8,369	8,020	17,598
G540902-TCA EXHIBITIS FY09	0	23,467	4,473	26,600
G540903-NEA ART MUSEUM FY09	0	0	0	10,000
55150003-ARTS & CULTURE GRANTS				
G550901-TCA CORE SUPPORT FY09	0	15,000	6,497	25,000
G550902-TCA SUB GRANT FY09	0	35,000	33,449	33,449
G550903-NEA CULTURAL TOURISM FY09	0	0	0	149,987
56150080-HISTORY MUSEUM GRANTS				
G560901-HTX EXHIBITS FY09	0	0	0	1,000
58150085-ARCHAEOLOGY MUSEUM GRANTS				
G580901-THC ARCH MONTH 09	0	0	0	1,000
SUBFUND 226-SOCIAL SERVICES				
54150078-MUSEUM SCHOOL SERVICES				
G540109-SCHOOL SRVC PRIVATE AWARDS	1,960	40,872	25,370	59,195

Museums & Cultural Affairs Department
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 256-TOM LEA ENDOWMENT				
54153017-ART MUSEUM MISC PROJECTS	4,707	5,000	2,188	6,800
SUBFUND 257-MUSEUM RESTRICTED FUND				
54154001-MUSEUM RESTRICTED FUNDS				
G540006-MUSEUM GENERAL RESTRICTED	167,533	28,990	113,993	132,586
G540007-MUSEUM INSTRUCTION	87,607	33,496	62,292	97,322
G540703-MUSEUM CURATORIAL	0	20,000	0	19,700
G540008-FIREMAN BY LUIS JIMENEZ	5,437	0	0	0
G540108-MU01 OLGA RODERICK	3,959	10,000	0	8,000
54154001-KATHARINE WHITE HARVEY	0	20,000	0	20,000
54154002-MUSEUM RESTRICTED FUNDS				
G540009-HISTORY MUSEUM GIFT SHOP	0	0	0	9,500
G540010-HIST MUSEUM SPEC REVEN	0	0	3,983	14,000
SUBFUND 270-ART RESTRICTED				
55150071-ART RESTRICTED FUND	36,452	41,200	30,444	71,200
SUBFUND 468-FY2003 CERTIFICATES				
55260001-COS 2% ARTWORKS	153,920	0	0	0
SUBFUND 803-LIPSCOMB MUSEUM ACQ				
54500024-ACQUISITIONS RESTRICTED	13,500	25,000	24,270	30,000
SUBFUND 805-MUSEUM TRUSTS				
54500025-ART MEMBER RESTRICT FUND	149,894	147,303	58,080	60,046

Museums & Cultural Affairs Department

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 810-RESTRICTED				
54500028-ART MUSEUM GIFT SHOP	215,063	117,696	128,428	142,000
54500031-ARCHAEOLOGY MUS GIFT SHOP	19,651	20,000	15,128	12,900
SUBFUND 817-HISTORY MEM RESTRICTED				
54154002-HISTORY MUSEUM MEM RESTR	46	30,000	10,369	18,700
SUBFUND 818-HISTORY GEN RESTRICTED				
54154002-HISTORY MUSEUM GEN RESTR	0	20,000	2,426	10,500
SUBFUND 819-ARCHAEOLOGY MEM RESTR				
54500023-ARCHAEOLOGY MEM RESTRICTED	2,927	2,500	1,657	9,425
SUBFUND 820-ARCHAEOLOGY GEN RESTR				
54500023-ARCHAEOLOGY GEN RESTRICTED	577	28,000	4,171	28,050
SUBFUND 821-HISTORY MUSEUM DONATIONS				
54154002-HISTORY MUSEUM DONATIONS	6,168	10,000	2	25,000

Museums & Cultural Affairs Department

Goals, Objectives, & Performance Measures

FUNCTION: **CULTURAL AFFAIRS**

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city by positioning MCAD in a leadership role.

GOAL:

Provide a wide spectrum of art, culture and heritage opportunities to visitors and citizens of El Paso.

OBJECTIVES:

1.) Manage, contract, promote, and present high quality and diverse educational programming

2.) To increase public awareness and participation in art, culture and heritage programming and events.

3.) Create and sustain revenue streams to support art, culture and heritage programming and events.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Number of Events/Programs	38	77	50
Total Attendance	132,172	103,894	153,000
Funds Raised through Grants/Donations	$101,012	$126,036	$165,000

Museums & Cultural Affairs Department

Goals, Objectives, & Performance Measures

FUNCTION: CULTURAL FUNDING PROGRAMS

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city by positioning MCAD in a leadership role.

GOAL:
Provide direct funding and support to art, culture and heritage organizations and individuals to produce a diversity of art, culture and heritage programming and events in El Paso.

OBJECTIVES:

1.) Secure art, culture and heritage services for the citizens and visitors of El Paso.

2.) Administer funding to optimize resources available for programs and events.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Total Attendance	325,000	235,669	375,000
Number of organizations/total awards	36/$307,768	37/$289,953	35/$290,000
Average cost per attendee	$0.95	$1.23	$0.77

Museums & Cultural Affairs Department

Goals, Objectives, & Performance Measures

FUNCTION: MUSEUMS

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city by positioning MCAD in a leadership role.

GOAL:

To educate Museum visitors through the use of the permanent collection and through changing exhibitions, lectures, films, and classes about art; are as well as archaeology and history of this region.

OBJECTIVES:

1.) Provide a series of exhibitions, both temporary or from the permanent collections for the citizens and visitors of El Paso.

2.) Provide educational program of lectures, films, workshops, symposia and tours.

3.) Create and sustain revenue streams to support museums missions.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Total Attendance	141,090	143,848	150,300
Total Youth Attendance	26,701	39,196	30,600
Number of Education Programs	1,028	1,100	1,120
Number of Free Programs	337	328	355
Funds Raised through	$185,307	$255,637	$225,000
Funds Raised through grants/foundations	$72,026	$327,789	$150,000

THE CITY OF EL PASO
TEXAS

Parks and Recreation

Mission Statement

To develop, preserve, and maintain quality parks, open space and indoor facilities, and provide opportunities for structured and unstructured recreational and leisure-time activities for all citizens of El Paso.

Budget Summary	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
Personal Services	10,730,146	11,686,344	12,470,953
Contractual Services	3,084,164	2,812,031	3,731,631
Materials/Supplies	2,008,684	1,844,094	2,672,029
Operating Expenditures	1,744,898	2,142,842	2,745,565
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	12,000	49,000	0
Capital Outlay	170,162	57,656	0
Total Appropriation	**17,750,054**	**18,591,967**	**21,620,178**

Source of Funds	**Actual FY07**	**Estimated Actual FY08**	**Adopted FY09**
101 - General Fund	14,054,009	15,320,749	21,486,742
244 - Parks & Rec. User Fees	3,552,582	3,136,140	0
282 - HUD Administration	143,463	135,078	133,436
Total Funds	**17,750,054**	**18,591,967**	**21,620,178**

Positions	**Adopted FY07**	**Adopted FY08**	**Adopted FY09**
Regular/Temporary	373.31	377.07	384.00
Grant Funded	0	0	6.30
Total Authorized	**373.31**	**377.07**	**390.30**

Parks and Recreation

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 101-GENERAL FUND				
51010214-PARKS ADMINISTRATION	713,588	766,988	762,754	0
51010216-RECREATION CTR ADMIN.	2,931,659	3,574,494	3,400,269	0
51010230-AQUATICS ADMNISTRATION	286,324	219,241	257,442	0
51010256-FACILITIES MAINTENANCE	3,013,580	3,385,548	3,280,557	0
51010262-LAND MANAGEMENT	7,108,858	8,443,521	7,619,727	0
51010362-PARKS & RECREATION ADMIN	0	0	0	1,166,483
51010363-RECREATION & SENIOR CTRS	0	0	0	3,745,739
51010364-AQUATICS	0	0	0	1,449,561
51010365-FACILITIES MAINTENANCE	0	0	0	2,537,407
51010366-PARK MAINTENANCE	0	0	0	9,087,463
51010367-ATHLETICS & SPORTS CTRS	0	0	0	1,983,982
51010368-PARK PLANNING & DEVELOP	0	0	0	414,570
51010369-AFTER SCHOOL & SITES	0	0	0	313,080
51010370-SPECIAL EVENTS	0	0	0	137,459
51010378-LEISURE INSTRUCTION	0	0	0	293,011
51010379-DAYCARE OPERATIONS	0	0	0	357,987
SUBFUND 226-SOCIAL SERVICES				
51150063-PARKS FEDERAL FUNDED GRANTS				
G510801-TURF MANAGEMENT PROGRAM	0	300,000	0	0
SUBFUND 244-PARKS & REC USER FEES				
51010215-DELTA SPORTS CTR EVENTS				
P500202 -PARK USER FEE SPORTS	489,455	409,338	444,780	0
51010278-GUS&GOLDIE MARKETING PRG				
P500204-PARK USER GUS & GOLDIE	25,243	29,000	5,363	0
51010279-SHELTERS/GENERAL ADMIN.				
P500201-PARK USER FEE GENERAL ADMIN.	292,593	238,012	220,592	0
51010280-MCKELLIGON CANYON				
P500206-PARK USER MCKELLIGON	0	3,000	0	0
51010281-AQUATICS-USER FEE				
P500203-PARK USER FEE AQUATICS	1,024,085	1,065,960	953,931	0

Parks and Recreation
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
PROGRAM	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
51010282-SPECIAL PROMOTIONS				
P500205-PARK USER SPECIAL PROMOTIONS	64,865	69,770	30,609	0
51510024-LINCOLN CENTER				
P500224-PARK AGENCY LINCOLN CENTER	873	0	0	0
51510032-MULTI-PURPOSE CENTER				
P500225-PARK AGNCY CTR/HANDICAP	144,014	157,102	122,150	0
51510065-ARMIJO				
P500207-PARK AGENCY ARMIJO	26,061	36,698	28,196	0
51510073-CAROLINA RECREATION CTR				
P500208-PARK AGENCY CAROLINA	113,448	85,916	79,962	0
51510074-NOLAN RICHARDSON CTR				
P500247-PARK AGY NOLAN RICHARDSON	39,228	89,805	30,169	0
51510075-EASTWOOD RECREATION CTR				
P500251-EASTWOOD REC CENTER	156,599	129,421	129,109	0
51510076-MARTY ROBBINS REC CTR				
P500252-MARTY ROBBINS REC CTR	150,135	135,318	110,664	0
51510077-WESTSIDE REC CENTER				
P500253-WESTSIDE REC USER FEE	39,513	141,994	78,061	0
51510081-MISSOURI				
P500209-PARK AGENCY MISSOURI	26,688	50,020	19,430	0
51510099-NATIONS-TOBIN				
P500210-PARK AGENCY NATIONS-TOBIN	51,502	71,875	58,160	0
51510107-NORTHEAST				
P500211-PARK AGENCY NORTHEAST	135,772	61,835	76,829	0
51510115-PAVO REAL				
P500212-PARK AGENCY PAVO REAL	106,437	89,141	55,462	0
51510123-SAN JUAN				
P500213-PARK AGENCY SAN JUAN	56,163	87,043	36,470	0
51510131-GALATZAN				
P500214-PARK AGENCY WESTSIDE	192,904	98,513	77,603	0
51510156-GOLDEN AGE SR CENTER				
P500217-PARK AGENCY GOLDEN AGE	0	407,042	287,021	0
51510160-PETER MARTINEZ				
P500243-PARK AGY PETER MARTINEZ	31,465	41,266	28,711	0

Parks and Recreation
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
PROGRAM	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
51510164-MEMORIAL PARK SR CENTER				
P500218-PARK AGY MEMORIAL PARK	46,934	41,200	30,349	0
51510172-SACRAMENTO SR CENTER				
P500219-PARK AGENCY SACRAMENTO	24,340	26,171	10,571	0
51510180-SAN JUAN SENIOR CENTER				
P500220-PARK AGENCY SAN JUAN SR CTR	27,602	29,402	24,556	0
51510198-SOUTH EL PASO SR CENTER				
P500221-PARK AGENCY SOUTH EP SR CTR	42,738	33,041	19,921	0
51510206-WASHINGTON SENIOR CENTER				
P500222-PARK AGENCY WASHINGTON	28,058	55,905	35,205	0
51510214-WELLINGTON CHEW				
P500223-PARK AGCY WELLINGTON CHEW	27,662	43,844	20,428	0
51510354-RAY GILMORE CENTER				
P500215-PARK AGENCY RAY GILMORE CTR	29,440	40,804	12,799	0
51510404-EAST SIDE SENIOR CENTER				
P500226-PARK AGENCY EAST SIDE SR CTR	48,282	55,235	44,525	0
51510834-SPECIAL EVENTS-SR CENTRS				
P500227-PARK AGY SPECIAL EVENTS	12,144	18,700	15,071	0
51510958-POLLY HARRIS SR CENTER				
P500228-PARK AGENCY POLLY HARRIS	20,247	30,158	34,822	0
51511089-CENTRAL YOUTH OUTREACH				
P500229-PARK AGCY YOUTH PRG	68,857	48,510	5,985	0
51511098-SEVILLE COMMUNITY CENTER				
P500216-PARK AGCY SEVILLE	8,413	34,752	8,100	0
51511099-SPECIAL EVENTS				
P500249-SPORTS SPECIAL EVENTS	0	100,000	0	0
51511915-CHIHUAHUA COMMUNITY CTR				
P500230-PR AGCY CHIHUAHUA CTR	822	4,950	196,203	0

SUBFUND 282-HUD ADMINISTRATION				
51150056-PARKS CD FUNDED PROJECTS				
G7134CD/0003-YOUTH OUTREACH '09	26,362	26,511	26,462	27,494
G7134CD/0005-CDBG SUN COUNTRY '09	87,380	79,318	80,945	78,272
G7134CD/0032-CDBG DISABILITY EXERCISE	29,721	27,672	27,671	27,670

Parks and Recreation

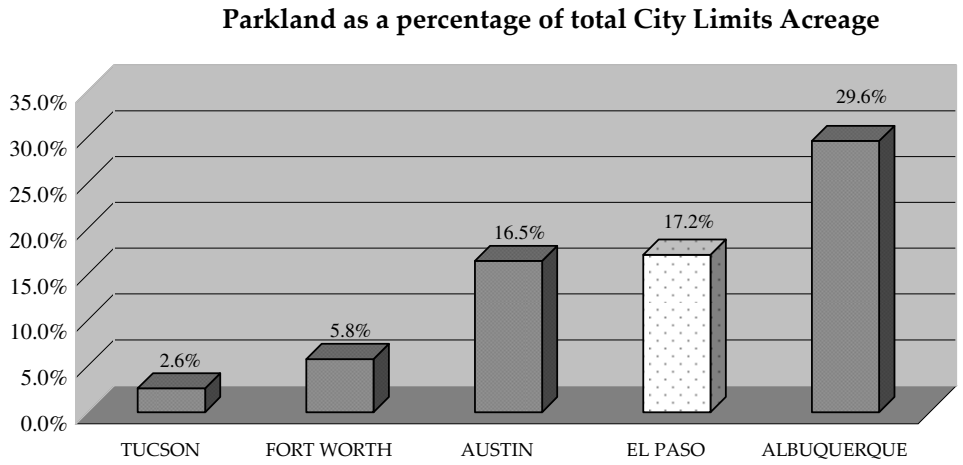
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

City	Percent Parkland Acreage City / Agency Control	Parkland as a percentage of total City Limits Acreage
EL PASO, TX	10.4%	17.2%
AUSTIN, TX	65.3%	16.5%
TUCSON, AZ	89.4%	2.6%
ALBUQUERQUE, NM	90.2%	29.6%
FORT WORTH, TX	100.0%	5.8%

Source: The Trust for Public Land, 2008

CITY COMPARATIVE INFORMATION



City	2007 Population	Park Units	Units per 10,000 population	Playgrounds	Playgrounds per 10,000 population
ALBUQUERQUE, NM	513,124	350	6.8	140	2.7
AUSTIN, TX	716,817	217	3.0	150	2.1
EL PASO, TX	616,029	200	3.2	88	1.4
FORT WORTH, TX	670,693	236	3.5	152	2.3
TUCSON, AZ	523,299	138	2.6	123	2.4

Population Source: U.S. Department of Justice - FBI, Preliminary Annual Uniform Crime Report

Parks and Recreation

Goals, Objectives, & Performance Measures

FUNCTION: SPORTS, AQUATICS, RECREATION CENTERS AND SERVICES

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an International city.

Goal:

To provide high quality community facilities and a variety of recreation programs that meet the needs of a diverse

Objectives:

1.) Provide core recreation services and maximize use of facilities and programs.

2.) Provide out-of-school programming for youth that builds character, enhances social skills, and provides a foundation for active, healthy living.

3.) Partner with other agencies to enhance current services and to provide new programs for all citizens.

4.) Utilize fees and other alternate revenue sources to augment the availability of programs that benefit users.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Participants Recreation/Lap Swim	383,846/118,000	501,495/263,701	667,000/290,000
Learn to Swim Classes/Participants	736/5,888	336/2,016	450/3,700
Teams-Sports Tournaments	525	644	1,500
Adult Sport City Leagues/Teams	21/1,203	22/1,260	30/1,710
Youth Sport City Leagues/Teams	55/800	60/885	75/1,400
Developmental Sport (age 8 and under)	2,840	3,600	4,687
Field Permits Issued	12,000	15,000	20,000
After-School Programs/Avg. Weekly Participants	44/4,056	43/4,415	45/4,765
# of Formal Partnerships at Recreation & Senior Centers	36	44	48
Youth Sports Parent Education Attendees	15,000	21,000	32,000
Revenue fees from alternate sources - Center Rentals, Leisure Classes, Special Events and Shelter Rentals	$848,146	$890,066	$994,300

Parks and Recreation

Goals, Objectives, & Performance Measures

FUNCTION: PARK, STRUCTURE & FACILITY

Serves Council's Strategic Policy
To become the most livable city in the United States and be recognized as an International city.

Goal:

To maintain, repair and enhance safe, clean and accessible parks, trails, open space, athletic, aquatic, and

Objectives:

1.) Practice energy efficient, "green" maintenance techniques.

2.) Increase parkland and the quantity of park amenities.

3.) Foster neighborhood stewardship.

4.) Enhance park appearance and equipment.

5.) Utilize technology to efficiently maintain park and structural inventory.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Water expenditures as $ and % of Park Maintenance	$1,843,990/24%	$2,071,699/24.5%	$2,426,750/26.7%
Total acres of turf	988	1053	1231
Total acres of park land	2,633	2,698	2,828
Park Partners Agreements	10	14	28
Number structural work orders	8,557	9,281	9,745
Average structural repair response time	48 hours	48 hours	42 hours

Parks and Recreation

Goals, Objectives, & Performance Measures

FUNCTION: ADMINISTRATION AND BUDGET

Serves Council's Strategic Policy
To become the most livable city in the United States and be recognized as an International city.

Goal:

To provide strategic management and oversight of parks and recreation plans, business services and

Objectives:

1.) Provide customers with accurate, timely information through continious updates to website.

2.) Prepare and administer grants to enhance capital infrastructure.

3.) Acquire and improve real property for parks and recreation expansion and open space conservation.

4) Utilize the El Paso Parks and Recreation Foundation (EPPRF) to enhance facilities and programs by seeking additional contributions.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Parks and Recreation web site views	N/A	18,000	21,600
CDBG Funds for Park enhancements	$420,560	$1,276,497	$877,600
Parkland dedication revenues	$718,851	$1,305,649	$1,300,000
EPPRF contributions	$17,851	$13,630	$15,000

Department of Public Health

Mission Statement

The Department of Public Health promotes, ensures and improves the health and well being of the El Paso community.

Budget Summary	Actual FY07	Estimated Actual FY08	Adopted FY09
Personal Services	14,802,712	14,143,227	14,974,189
Contractual Services	1,802,842	2,012,410	1,577,720
Materials/Supplies	1,321,439	1,187,806	1,157,748
Operating Expenditures	2,019,773	1,509,404	1,397,083
Non-Operating/Intergovt. Exp	577,842	623,077	501,006
Internal Transfers	0	0	0
Capital Outlay	99,558	245,258	0
Total Appropriation	**20,624,166**	**19,721,182**	**19,607,746**

Source of Funds	Actual FY07	Estimated Actual FY08	Adopted FY09
101 - General Fund	0	5,571,445	9,223,638
208 - Health Prev. & Maint.-Fed.	5,232,753	5,278,542	6,541,961
210 - Environmental Srvcs.-Fed.	1,237,635	416,428	0
218 - Health Prev. & Maint.-State	3,082,143	3,878,438	3,723,120
226 - Social Services	0	0	119,027
267 - City-County Health	11,071,635	4,576,329	0
Total Funds	**20,624,166**	**19,721,182**	**19,607,746**

Positions	Adopted FY07	Adopted FY08	Adopted FY09
Regular/Temporary	171.96	171.00	137.29
Grant Funded	254.04	246.01	216.01
Total Authorized	**426.00**	**417.01**	**353.30**

Department of Public Health

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	**ACTUAL FY07**	**ADOPTED FY08**	**ESTIMATED ACTUAL FY08**	**ADOPTED FY09**
SUBFUND 101-GENERAL FUND				
41010127-ENVIRONMENT – FOOD	0	0	672,699	1,354,670
41010132-ANIMAL REGULATION/DISEASE	0	0	1,668,124	3,050,042
41010135-STD/HIV/AIDS CLINICS	0	0	195,376	327,952
41010140-DENTAL	0	0	327,138	863,119
41010142-NEIGHBORHOOD HEALTH CNTRS	0	0	241,129	203,064
41010146-LABORATORY	0	0	404,182	750,121
41010150-EPIDEMIOLOGY	0	0	85,038	191,233
41010157-HEALTH ADMINISTRATION	0	0	720,129	819,224
41010162-HEALTH SUPPORT SERVICES	0	0	982,322	1,449,492
41010163-HEALTH INFORMATION SRVCS	0	0	150,802	0
41010354-HEALTH EDUCATION PROGRAM	0	0	124,248	214,721
SUBFUND 208-HEALTH PREV/MAINT-FEDR				
41150011-TDH WIC SERVICES				
G4109AD/WIC-ADMINISTRATION FY09	3,827,765	4,640,185	3,673,666	4,267,750
G4109BF/WIC BREASTFEEDING FY09	229,009	287,861	216,699	283,755
G4109NE/WIC NUTRITION FY09	1,105,574	1,821,785	1,193,189	1,748,068
41150016-MISCELLANEOUS GRANTS				
G410926-211 AREA INFO CENTER FY09	70,405	212,000	194,988	242,388
SUBFUND 210-ENVIRONMENT SRVCS-FEDR				
41150012-AIR QUALITY				
G410809-ENVIRONMENT HLTH GRP FY08	2,053	47,768	0	0
G410816-TCEQ PASS-THRU FY08	174,891	140,066	50,131	0
G410817-TCEQ AQ COMPLIANCE FY08	481,072	479,214	167,640	0
G410818-EPA AIR POLLUTION FY08	230,728	583,335	102,407	0
G410819-WHOLE AIR MONITORING FY08	263,910	340,400	70,848	0
G410821-TCEQ PM SAMPLING FY08	44,107	72,000	16,053	0
G410824-BORDER AIR MONITORING FY08	31,119	33,000	9,349	0
G410728-EPA JUAREZ MONITORING FY07	9,755	0	0	0

Department of Public Health

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM				
PROGRAM	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 218-HEALTH PREV/MAINT-STATE				
41150015-TDH LABORATORY GRANTS				
G410922-BIO TERRORISM LAB FY09	0	300,000	239,186	239,069
41150017-TDH CLINICAL SERVICES GRANTS				
G410727-TITLE V CARRYOVER-FY07	146,565	0	0	0
G410908-CHC/POP BASED FY09 DSHS	249,753	265,830	255,596	0
G410913-CHS-FEE FOR SERVICES FY09	172,042	185,194	41,372	50,468
G410714-CHS-FAMILY PLANNING FY07	8,379	0	0	0
41150018-TDH STD/AIDS/HIV CLINIC GRTS				
G410912-HIV/SURV STATE FY09 DSHS	29,619	29,159	25,817	31,580
G410920-STD/HIV FEDERAL FY098 DSHS	92,334	147,852	114,213	174,988
G410923-HIV/SURV FEDERAL FY09 DSHS	10,558	26,001	15,080	26,380
G410931-MEDICAL INST SEXUAL HEALTH	0	0	0	50,721
41150019-TUBERCULOSIS GRANTS				
G410902-TDH-TB OUTREACH - FY09 DSHS	169,202	263,743	162,927	289,422
G410907-TB PRVNTN & CONTROL FY09 DSHS	443,303	459,682	462,848	459,077
41150020-TDH IMMUNIZATION GRANTS				
G410906-IMMUNIZATION LOCAL FY09 DSHS	1,397,109	1,394,061	1,279,503	1,680,624
41150022-TDH CASE MANAGEMENT GRNTS				
G410911-RLSS/LPHS FY09	183,832	197,794	190,642	197,794
41150023-MISCELLANEOUS HEALTH GRNTS				
G410701-EPI-BLOOD LEAD FY07	28,858	0	0	0
G410925-OPHP/BIOTERRORISM FY09 DSHS	150,589	1,019,651	1,091,254	522,997

SUBFUND 226-SOCIAL SERVICES				
41150004-PRIVATE LOCAL HEALTH GRANTS				
G410904-TWO SHOULD KNOW	0	0	0	119,027

Department of Public Health

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM				
PROGRAM	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 267-CITY-COUNTY HEALTH				
41010127-ENVIRONMENT – FOOD	1,243,517	1,234,941	471,902	0
41010128-ENVIRONMENT-GEN & ON SITE	316,226	344,052	117,739	0
41010132-ANIMAL REGULATION/DISEASE	2,276,779	2,497,824	876,240	0
41010135-STD/HIV/AIDS CLINICS	280,750	319,530	104,264	0
41010140-DENTAL	639,638	697,943	234,671	0
41010142-NEIGHBORHOOD HEALTH CNTRS	351,530	422,564	65,895	0
41010146-LABORATORY	563,765	709,468	212,887	0
41010147-ENVIRONMENTAL GENERAL	666,596	703,818	223,221	0
41010150-EPIDEMIOLOGY	98,506	112,230	38,260	0
41010157-HEALTH ADMINISTRATION	1,817,417	1,976,584	1,201,829	0
41010162-HEALTH SUPPORT SERVICES	1,810,481	1,847,536	608,485	0
41010163-HEALTH INFORMATION SRVCS	611,820	634,535	256,605	0
41010344-HUMAN RESOURCES	172,112	210,924	79,423	0
41010354-HEALTH EDUCATION PROGRAM	222,498	227,181	85,166	0

Department of Public Health

Goals, Objectives, & Performance Measures

FUNCTION: 211

Serves Council's Strategic Policy:

To positively affect El Paso's livability index.

Goal:

To provide referrals to individuals and families to the appropriate health and human services providers available throughout the region in the most timely and courteous manner.

Objectives:

1.) Achieve annual increases of 5% in call volume to increase available funding.

2.) Maximize the number of community agencies in the 2-1-1 database.

3.) Actively educate El Paso citizens as to function and availability of 2-1-1.

4.) Answer calls promptly to avoid "abandoned calls".

5.) Obtain national accreditation by August 31, 2009.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Increase call volume by 5 %	36,347	22,000	23,100
No. of agencies in database	New Measure	New Measure	852
Distribute a minimum of 25,000 fliers	New Measure	35,000	40,000
Answer 80% of calls within 60 seconds	79%	80%	80%
Completion of Nat'l accreditation by 8-31-09	New Measure	New Measure	100%

Department of Public Health

Goals, Objectives, & Performance Measures

FUNCTION: LABORATORY

Serves Council's Strategic Policy:

To positively affect El Paso's livability index.

Goal:

Provide accurate diagnostic and analytical testing services for the detection, control and prevention of diseases that are a public health or environmental concern within our community and regional jurisdiction in accordance with Local, State and Federal regulations; and to serve as a reference laboratory for Public Health Region 9/10 (nine westernmost counties in Texas).

Objectives:

1.) Maintain quality assurance measures to meet Federal and State regulations.

2.) Improve the bioterrorism preparedness of the laboratory and sentinel laboratories in Public Health Region 9/10 in accordance with guidance from the Centers for Disease Control and Prevention and the Department of Homeland Security.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Review all Policy and Procedure Manuals to ensure compliance with federal and state regulations.	81 of 81	81 of 81	83 of 83
Maintain a 100% average in all thirteen areas of proficiency testing, which consists of a total of thirty eight evaluation sets.	38 of 38	38 of 38	38 of 38
Conduct monthly laboratory safety inspections and meetings at both labs.	24 of 24	24 of 24	24 of 24
Conduct quarterly training regarding infectious diseases at all local and regional sentinel hospital laboratories	48 of 48	48 of 52	52 of 52
Increase the percentage of laboratorians trained in protocols for select agents (biological agents that have the potential to pose a severe threat to public health and safety)	5/10	8/12	12/12

Department of Public Health

Goals, Objectives, & Performance Measures

FUNCTION: WIC

Serves Council's Strategic Policy:

To positively affect El Paso's livability index.

Goal:

To prevent adverse health related effects in pregnant women and young children under five years of age caused by inadequate nutrition

Objectives:

1.) To maximize the number of eligible participants served by the WIC program.

2.) To maximize the enrollment of pregnant women during their first trimester

3.) To maximize the percentage of mothers who breastfeed their infants

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
No. of people receiving nutrition classes	270,772	253,870	258,947
No. of vouchers issued	576,597	566,754	578,100
No. of children receiving benefits	311,223	307,738	313,893
Ratio enrolled participants/eligible participants	0.73	0.72	0.75
Pregnant women certified during their first trimester - state goal is 32%	37%	37%	37%
WIC infants breastfed at certification	73%	73%	74%

Department of Public Health

Goals, Objectives, & Performance Measures

FUNCTION: SEXUALLY-TRANSMITTED DISEASES

Serves Council's Strategic Goal:

To positively affect El Paso's livability index.

Goal:

To minimize the incidence of sexually-transmitted diseases (STD) in El Paso County.

Objectives:

1.) To minimize the incidence of STD's (cases/100,000 population) in El Paso Co. by seeing and treating an increased number of STD patients.

2.) To thoroughly investigate contacts of STD cases in order to prevent spread.

3.) To increase level of immunity to specific STD's through use of vaccines.

4.) Maintain Customer satisfaction percentage between 98 - 99%.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
No. clients	5,188	5,500	6,000
No. of cases treated	2,619	3,000	3,300
STD incidence rate per 100,000 population*	N/A	N/A	852
No. of outreach screenings*	N/A	60	70
No. of Investigations*	N/A	N/A	852
No. of HPV and HepB doses given	680	800	880
Percent of clients satisfied with services	98%	98%	98%
*New Measures			

Department of Public Health

Goals, Objectives, & Performance Measures

FUNCTION: IMMUNIZATION

Serves Council's Strategic Policy:

To positively affect El Paso's livability index.

Goal:

To minimize the incidence of vaccine-preventable diseases by providing immunizations, educating citizens and medical providers, and managing the Texas Vaccines For Children Program.

Objectives:

1.) Increase age appropriate immunization rate by at least 2%.

2.) Provide at least 60 presentations expressing importance of childhood immunizations.

3.) Increase average number of children immunized each month to 3000 to maintain an effective cost/child ratio.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Age appropriate immunization rate	69%	73%	75%
No. of doses administered	4,239	4,644	4,644
Presentations made	41	20	60
Local Cost/child immunized	$9.05	$8.85	$8.65
Average # children immunized/month	3,238	3,400	3,800

Department of Public Health

Goals, Objectives, & Performance Measures

FUNCTION: EPIDEMIOLOGY

Serves Council's Strategic Policy:

To positively affect El Paso's livability index.

Goal:

Minimize, contain, and prevent adverse health effects and conditions resulting from communicable diseases; food, water, and vector-borne outbreaks; infectious diseases; environmental health hazards; biological threats; and public health disasters.

Objectives:

1.) Maintain a surveillance system to investigate and document cases and outbreaks of notifiable conditions.

2.) Ensure that contacts of communicable cases receive timely investigation, treatment and follow-up.

3.) Track disease patterns for all notifiable conditions and maintain and track the Public Health Index.

4.) Minimize secondary spread from outbreaks.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Notifiable Conditions Reported	1,654	1,700	1,800
Case investigations (n,%)*	N/A	200 (100%)	225 (100%)
Disease Reports/Alerts Produced*	N/A	12	15
Outbreak/Cluster Investigations*	N/A	3	3
*New Measures in FY08			

Department of Public Health

Goals, Objectives, & Performance Measures

FUNCTION: FOOD INSPECTIONS

Serves Council's Strategic Policy:

To positively affect El Paso's livability index.

Goal:

The Food Service Inspection Program protects public health, minimizes food-borne illness outbreaks, and promotes safe food handling practices through inspection, enforcement, and education.

Objectives:

1.) Attain an 80% satisfaction rate on a Food Managers' Opinion Survey.

2.) In risk categories 1-4, ensure that 85% of establishments are inspected at established frequency.

3.) Ensure an effective cost/inspection ratio is maintained.

4.) Establish an adequate permit fee structure to ensure program is self sufficient.

5.) Maintain establishments/inspector ratio at acceptable level.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Food Managers Opinion Survey Satisfaction Rate*	N/A	75%	80%
% of establishments in Risk Categories 1-4 inspected at established frequency	91%	80%	90%
Cost/Inspection ratio	$148.99	$150.00	$150.00
Program Revenue/Budgeted Cost Ratio	1.25	1.22	1.25
No. of inspections	7,027	7,138	7,400
No. of closures	239	242	252
No. of failed inspections	569	518	580
Permitted Establishments/Inspector	413	435	445
*New Measure in FY08			

Department of Public Health

Goals, Objectives, & Performance Measures

FUNCTION: ANIMAL CARE SERVICES

Serves Council's Strategic Policy:

To positively affect El Paso's livability index.

Goal:

To protect human health and the health and welfare of animals by providing effective animal control and animal welfare services throughout El Paso County.

Objectives:

1.) Reduce incidence of animal bites to less than 3/1000 human population

2.) Attain live release goal of 35%.

3.) Minimize average response time / stray animal call to 40 minutes or less.

4.) Maintain adequate program cost/capita ratio.

5.) Minimize the number of persons required to take post-exposure rabies shots to less than 20 per year.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
No. of intakes	23,429	24,589	25,000
No. of live releases	5,381	4,993	5,200
% Animal released live	23%	25%	35%
No. of calls for service	128,000	129,000	130,000
Animal bites/1000 human population	3	3.2	2.9
Average response time/stray animal call*	N/A	N/A	40 minutes
Persons required to take post-exposure shots*	N/A	N/A	18
Program Cost/Capita	$3.16	$3.85	$3.95
*New Measure in FY08			

Department of Public Health

Goals, Objectives, & Performance Measures

FUNCTION: EDUCATION

Serves Council's Strategic Policy:

To positively affect El Paso's livability index.

Goal:

Provide timely and relevant public health education to the El Paso community so that residents have the necessary information to make healthy lifestyle decisions.

Objectives:

1.) Increase knowledge gained by an average of 20% in participants attending educational activities.

2.) Provide Health Education Services to at least 50,000 participants.

3.) Attain a 90% satisfaction rate on participant surveys.

4.) Ensure public health education is provided in a cost effective manner.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
% knowledge gained on pre and post tests	N/A	20%	20%
Participants attending Presentations/Activities	78,814	68,000	50,000
Participant Satisfaction Rate	N/A	80%	90%
Cost/Participant	$2.67	$2.41	$2.72
*New Measure in FY08			

Department of Public Health

Goals, Objectives, & Performance Measures

FUNCTION: TUBERCULOSIS CONTROL

Serves Council's Strategic Policy:

To positively affect El Paso's livability index.

Goal:

To minimize the incidence of tuberculosis in El Paso County

Objectives:

1.) To control the incidence of TB in El Paso County by maintaining the rate at no more than 6.3 cases/100,000 population.

2.) To ensure that 100% of all cases are on Direct Observed Therapy (DOT).

3.) Ensure that no less than 98% of cases complete their full 12 month therapy.

4.) Maintain a competitive local cost/per capita ratio.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
No. of cases	69	75	75
No. of people treated	51	58	59
No. of investigations	75	85	88
% Cases on DOT	100%	100%	100%
TB Incidence Rate	*6.6*	6.3	6.3
% Cases completing 12 month therapy	98%	98%	98%
Local Cost/Capita	$0.22	$0.22	$0.21

Department of Public Health

Goals, Objectives, & Performance Measures

FUNCTION: DENTAL SERVICES

Serves Council's Strategic Policy:

To positively affect El Paso's livability index.

Goal:

To provide dental health services to uninsured/underinsured children and adolescents residing in El Paso County

Objectives:

1.) To increase dental services to children living below poverty level by 5% from prior year level.

2.) Maintain a 95% approval rating from parents whose children receive services.

3.) Maintain a net cost/visit ratio below $35.00.

4.) Reduce No-Show rate to below 25%.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
No. of children served	8,250	8,500	9,100
No. of dental procedures	59,832	64,235	68,000
% of children below poverty level who are seen in Dental Program	9.50%	8.50%	13.50%
No. of parents surveyed	8,023	8,435	8,995
% approval rating of parents surveyed	New	95.00%	95.00%
Net cost/visit	$28.80	$50.12	$32.00
No Show Rate	35%	27%	22%

THE CITY OF EL PASO
TEXAS

Zoo

Mission Statement

Our mission is to celebrate the value of animals and natural resources and create opportunities for people to rediscover their connection to nature.

Budget Summary	Actual FY07	Estimated Actual FY08	Adopted FY09
Personal Services	3,025,483	3,448,310	3,459,272
Contractual Services	423,018	442,605	598,653
Materials/Supplies	388,831	472,444	630,103
Operating Expenditures	41,948	50,953	99,162
Non-Operating/Intergovt. Exp	8,773	2,749	3,000
Internal Transfers	0	120,000	0
Capital Outlay	21,076	17,189	8,090
Total Appropriation	**3,909,129**	**4,554,250**	**4,798,280**

Source of Funds	Actual FY07	Estimated Actual FY08	Adopted FY09
101 - General Fund	3,072,268	3,405,925	3,452,772
245 - Zoo Operations	836,861	1,148,325	1,345,508
Total Funds	**3,909,129**	**4,554,250**	**4,798,280**

Positions	Adopted FY07	Adopted FY08	Adopted FY09
Regular/Temporary	91.20	107.20	107.20
Grant Funded	0.00	0.00	0.00
Total Authorized	**91.20**	**107.20**	**107.20**

Zoo

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY07	ADOPTED FY08	ESTIMATED ACTUAL FY08	ADOPTED FY09
SUBFUND 101-GENERAL FUND				
52010245-ZOO ADMINISTRATION	3,072,268	3,340,471	3,405,925	3,452,772
SUBFUND 245-ZOO OPERATIONS				
52152001-ZOO GATE REVENUE ADMIN.	836,861	352,833	331,650	319,872
52152002-ZOO FACILITIES	0	262,837	268,523	274,500
52152003-ZOO ANIMAL CARE	0	79,000	59,703	82,000
52152004-ZOO COMMUNITY PROGRAMS	0	17,000	31,462	45,275
52152005-ZOO ANIMAL HEALTH & NUTR.	0	295,744	213,682	308,861
52153027-ZOO GATE OPERATIONS	0	0	0	315,000

Zoo

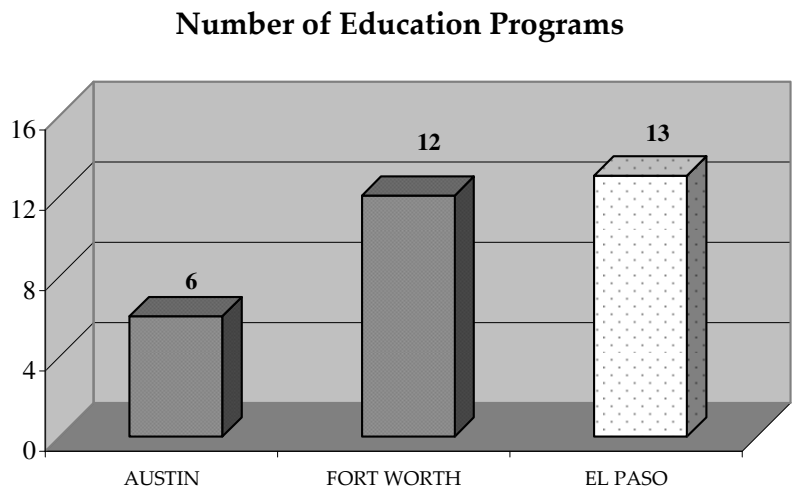
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Annual Number of Visitors	
AUSTIN, TX	165,000
El PASO, TX	272,350
FORT WORTH	975,000

Source: OMB Department Survey, 2008

CITY COMPARATIVE INFORMATION



City	2007 Population	Number of Visitors	Number of Education Programs
AUSTIN, TX	716,817	165,000	6
FORT WORTH, TX	670,693	975,000	12
EL PASO, TX	616,029	272,350	13

Population Source: U.S. Department of Justice - FBI, Preliminary Annual Uniform Crime Report

Zoo

Goals, Objectives, & Performance Measures

Function: General Operations

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an International city.

Goal:

Continually improve the Zoo experience through the investment of time and resources to engage

Objectives:

1.) Refurbish and enhance existing exhibits and work towards opening new ones.

2.) Implement new revenue streams for Zoo operations.

3.) Promote the zoo and educate the public about the zoo, wildlife, plants, ecology and the environment.

Performance Measures	Actual FY07	Estimated FY08	Projected FY09
Reopen/open new exhibits	0	3	32
Fee Based Adventure Programs (New in FY2009- Added to Fee Schedule)	N/A	N/A	18
Annual Attendance	293,713	272,350	320,000
Education Presentations	950	1,024	1,050
Percent Attendance to Metropolitan Statistical Area	39.89%	36.99%	43.46%

City of El Paso Capital Improvement Plan (CIP)

City Council is the approving authority on the Capital Improvement Plan (CIP), but there are many different ways that a project enters the CIP process; departments can initiate a request, the City Manager or City Council can initiate requests or provide policy direction on a project, an advisory board or commission associated with the City can initiate a request, and public initiative can also initiate a request for a capital project. Given the dynamics of capital priorities, they are reviewed annually for revision based on policy direction and to adjust for organizational or environmental changes. In some cases extenuating circumstances such as natural emergencies, damage to City facilities, regulatory mandates, changes to state and federal laws, and increased operational demands can cause an immediate change to the CIP that could reorganize priorities and cancel or delay other projects.

A capital improvement project and its corresponding expenditures is defined as any project and related assets of significant value (City capitalizes fixed assets with a value of $5,000 and above and useful life of five years and more). Capital projects include the acquisition of land, design, engineering and construction/improvement of buildings, and infrastructure items such as streets, street lighting, bridges and drainage. Other common projects include street resurfacing and improvements, renovation of existing facilities, park improvements, bridge repair/reconstruction, zoo expansion and other construction projects that become a priority to meet the demands of the City and its citizens.

Common examples include facilities that are damaged by weather conditions and require immediate attention. Street, drainage and flood control projects that are subject to changes in State laws and regulations; and some Federal or State laws and regulations, such as HIPPA, that may create the need to remodel and/or modify the physical structure of facilities to keep them in use.

The funding of the City's capital improvement projects is based mostly on long-term debt issuance with principal and interest paid through a property tax levy. The most commonly used debt instruments for capital projects are general obligation (GO) bonds that require voter approval and certificates of obligation (COs), which are approved by City Council. The City also uses revenue bonds, which are borrowed against a proprietary fund's future earnings, fund user fee balances, and grants/awards from various state or federal agencies.

There is a direct correlation between the City operating budget and the Capital Improvement Plan (CIP). Both are dynamic instruments that are subject to change on short notice that can be influenced by external sources, political direction, and material condition of facilities. In addition, both are long-term policy plans used to plan and manage City resources over a long term in a strategic manner. The City maintains a Five Year Plan for both the CIP and the City operating budget in order to provide speculative information to plan the organization of resources.

When the CIP is approved, the amount of new debt required to finance the projects during the current fiscal year is identified and the debt service portion of the property tax rate may be adjusted by City Council when setting the next tax levy. Any changes in property tax rates are subject to open public hearings when the determination of a revised tax levy takes place.

In addition to long term debt instruments, there are other funding sources for capital improvements that some City departments have access to. The federally funded Community Development Block Grant (CDBG) is used to fund some capital projects in qualifying low-income neighborhoods. These projects are either full funded or require a grant match. These grants are funded by the Department of Housing and Urban Development (HUD).

One example of an external funding source is parkland dedication that is assessed to developers. The primary purpose of the parkland dedication requirements is to insure that any need for parkland which arises from new development is satisfied by the developers as part of the new development, so that those who generate the need contribute their proportionate share to alleviate the need. The amount assessed is based on the number of dwellings, type of dwellings, and acreage.

Another example is the Sun Metro Mass Transit Department transportation improvement programs that can be funded as much as 80% by the Federal Transit Authority with a 20% local match. The City may also request funding for capital projects from the Army Corps of Engineers (Flood Control), Federal Aviation Administration (Airport), U.S. Department of Transportation - Congestion Mitigation Air Quality Improvement (CMAQ), or other outside funding agencies.

After project requests have been submitted to the City Manager, they are reviewed by the Deputy City Manager of Development and Infrastructure Services for their feasibility, need, operating impact, financing requirements and options. The Deputy City Manager of Development and Infrastructure Services then submits the CIP Projects Master List to the City Council as a whole for policy approval. The CIP Projects Master List prioritizes every capital project that is active in the City, their funding sources and amounts, and their level of design and/or construction activity anticipated each year for the next five years.

Once the CIP Projects Master List is approved by City Council and funding is secured, the process of carrying out the project begins. The process begins with the scoping and design phase, and projects may be submitted to the Architecture and Design sub-committee for review of the technical specifications. The sub-committee guides projects through the Design Phase. After the Design Phase is completed, the project enters the Construction Phase where it is overseen by an Engineering Project Manager, Contract Compliance Administrator, the user department, and the design firm contracted to perform the work.

In fiscal year 2004, the City held a general obligation bond election for $115,000,000 for the acquisition of equipment and property, renovation of City facilities, street repairs, and various other infrastructure

improvements City wide. At the current time there are plans for the City to hold another general obligation bond election but a date has not been determined.

In addition to the previous GO's issue, the City is still completing various CO funded projects over the next few years as well as those funded through enterprise funds, federal grants, and other financing sources. The operating budget requirements of the projects on the CIP will have a significant impact on the City operating budget over the next five years as is detailed in the following section.

Operating Budget Impact of CIP over a Five Year Period

The following chart outlines the projected capital project expenditures and the estimated impact the CIP projects will have on the City operating budget. The estimates for the capital cost are taken directly from the CIP and include all funding sources.

Summary of Operating Impact

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Capital Cost	$193,265,616	$104,159,097	$104,907,918	$117,915,386	$92,600,000
Operating Impact	$1,467,705	$118,772	$140,000	$1,144,920	$200,000

The Office of Management and Budget, along with user departments, has revised their analysis of the estimated operating budget impact of capital projects to include all feasible resources currently under policy direction. These include staffing, utilities, materials, and operating needs of future City facilities and programs.

As new facilities are completed, they will carry staffing requirements to ensure their immediate usefulness to the public, but in many cases there will be sharing or resources and management adjustments to provide resources within the current budgets of departments.

New Fire Stations will impact the operating budget in terms of the required additional full time fire fighters. The Office of Management and Budget has projected the cost impact of these new additional positions, and includes the costs of training and recruiting new firefighters, additional support staff, and the purchase of new equipment.

The impact of additional library branches, the expansion of City Parks and Recreation facilities, and the future expansion of the El Paso Zoo will require additional staffing for grounds keeping and maintenance activities. The determination of future staff is based on a projected ratio calculation of the number of library staff required at each branch, the number of groundskeepers needed for each acre of park land, and the number of support staff needed for each Zoo exhibit.

Utilities are a significant cost factor for all new facilities. In particular, the cost of watering future City parks and the cost of electricity to operate those facilities will impact the operating budget. The City currently budgets $2,426,750 a year to water all facilities, of which 75% are City parkland. As the CIP progresses the acreage of City parkland will double in size over the next ten years. Therefore, the City will be analyzing water supply availability and possible rate increases due to extraction for necessary water. The City also anticipates implementing large-scale water conservation efforts.

City of El Paso, Texas
*Five Year Capital Improvement Plan

Project Type & Name	Funding Source	FY 2009 Budget	FY 2010 Budget	FY 2011 Budget	FY 2012 Budget	FY 2013 Budget	Grand Total All Years
Park Improvements							
Boys Club & Tula Irrobali Park	CDBG	$10,560					$10,560
Boys Club Park Construction	CDBG	160,879					160,879
Tula Irrobal Park Construction	CDBG	423,245					423,245
El Barrio Bark Basket Ball Park	CDBG	117,000					117,000
Grandview Park	CDBG	272,000					272,000
Pavo Real Park	CDBG	75,000					75,000
Mundy Park	CDBG	150,000					150,000
Tom Lea Park (Lower) Improvements	CDBG	37,000					37,000
Hidden Valley Park Improvements	CDBG	101,100					101,100
Franklin Park Improvements	CDBG	271,200					271,200
Crime Victims Memorial Reading Garden-Yucca	CDBG	324,600					324,600
Chihuahuita Community Center Remodeling	CDBG	117,300					117,300
Father Martinez Senior Citizens Centers	CDBG	63,400		$624,500			687,900
Central Recreation Center Rehabilitation	CDBG	1,500,000					1,500,000
Tierra Del Este Park/Salvador Rivas	Parkland Ded	623,515					623,515
Tierra Del Este Park/Salvador Rivas	2006 C.O.s	139,800					139,800
Acquisition of Open Spaces	Future Bonds			1,000,000	$1,000,000	$1,000,000	3,000,000
Neighborhood Initiatives	Future Bonds			1,000,000	1,000,000	1,000,000	3,000,000
Armijo Recreation Center-Improvements	Future GO Bonds			1,839,000			1,839,000
Memorial Senior Center-Improvements	Future GO Bonds			1,122,000			1,122,000
Capistrano Park-Improvements	Future GO Bonds			1,262,000			1,262,000
Delta Park Restroom Rehabilitation	Future GO Bonds			65,000			65,000
Old Sacramento Sr. Center-Rehab	Future GO Bonds			504,000			504,000
Thomas Manor Park-Improvements	Future GO Bonds			242,000			242,000
Veteran's Pool-Improvements	Future GO Bonds			947,000			947,000
Blackie Chesser Park-Improvements	Future GO Bonds			869,000			869,000
JP Shawver Park Community Center-Improvements	Future GO Bonds			6,682,000			6,682,000
Lincoln Community Building-Improvements	Future GO Bonds			8,371,000			8,371,000
Hidden Valley Park-Improvements	Future GO Bonds			557,000			557,000
South El Paso Senior Center Improvements	Future GO Bonds			567,000			567,000
Renovation of former YMCA	2006 C.O.s	3,457,428					3,457,428
Parks Improvements to current standards	2006 C.O.s	1,973,000					1,973,000
Parks Perimeter Lighting at Parks	2006 C.O.s	1,000,000					1,000,000
Parks Sidewalks	2006 C.O.s	137,000					137,000
Parks Swing Replacement	2006 C.O.s	515,000					515,000
Playground Equipment	2006 C.O.s	1,000,000					1,000,000
Total Park Improvements		**$12,469,027**	**$0**	**$25,651,500**	**$2,000,000**	**$2,000,000**	**$42,120,527**
Fire Station Improvements							
New Fire Station #36 Northern Pass & Resler	Future GO Bonds	$4,151,000					$4,151,000
New Fire Station #37 Edgemere East of Loop 375	Future GO Bonds			$422,000	$3,265,000		3,687,000
Total Fire Station Improvements		**$4,151,000**	**$0**	**$422,000**	**$3,265,000**	**$0**	**$7,838,000**
Zoo Improvements							
Africa Expansion	2006 C.O.s	$500,000					500,000
Total Zoo Improvements		**$500,000**	**$0**	**$0**	**$0**	**$0**	**$500,000**
Library Improvements							
Ysleta Branch Library Computer Lab	CDBG	$3,000					$3,000
Armijo Branch Library Computer Lab Addition	CDBG	372,700					372,700
Cielo Vista Branch Library Relocation	2006 C.O.s	1,500,000					1,500,000
General Library Improvements	Future GO Bonds		$500,000	$1,000,000	$1,000,000		2,500,000
							0
Total Library Improvements		**$1,875,700**	**$500,000**	**$1,000,000**	**$1,000,000**		**$4,375,700**
Street & Drainage Improvements							
Borderland Area Street And Drainage Phase V	CDBG	$921,849					921,849
Borderland Area Street And Drainage Phase VI	CDBG	846,016					846,016
Borderland Area Street And Drainage Phase VII	CDBG	88,500	$1,199,106				1,287,606
Coronado Road Phase I	CDBG	1,109,874					1,109,874
Coronado Road Phase II	CDBG	16,243	937,128				953,371
Miller Circle Street and Drainage	CDBG	100,000					100,000
Orndorff Drive Street & Drainage	CDBG	90,000					90,000
Bucher Road Street and Drainage	CDBG	69,400		$709,600			779,000
Citywide Curb Cut Demand Program	CDBG	430,516					430,516
Montoya Heights Phase II	2004 GO Bonds	3,019,635					3,019,635
Roseway Dr. Str. & Drainage Improvements	2004 GO Bonds	4,149,759					4,149,759
Upper Valley Rd.-Reconstruction	2004 GO Bonds	2,000,000	1,261,127				3,261,127
Oregon Street and Drainage Improvements	2006 C.O.'s and TXDOT	3,500,000					3,500,000
Asphalt-Whitfield Subdivision Montoya Heights	Future GO's Bonds	2,438,000					2,438,000
Montwood & Viscount-Concrete intersection	2004 GO Bonds	1,126,000					1,126,000
Cedar Grove Area Phase 10-Construction	Future GO's Bonds			1,242,000			1,242,000
McCombs and Railroad Intersect. Imprvts.	2006 CO's	617,000					617,000
Mesa & Resler-Concrete intersection	STP MM	1,297,000					1,297,000
Central Business District Rehab Phase IV	STP-4C	1,350,000					1,350,000
TXDOT Matches	Future CO's			1,500,000	$1,500,000	$1,500,000	4,500,000
Loop Detection Replacement Program	Future CO's	159,000		175,000			334,000
Citywide Concrete Intersections	Future CO's	21,229,000					21,229,000
Agricultural Drains-Reconstruction of Bridges	Future CO's	2,432,000		2,681,000			5,113,000

City of El Paso, Texas
*Five Year Capital Improvement Plan

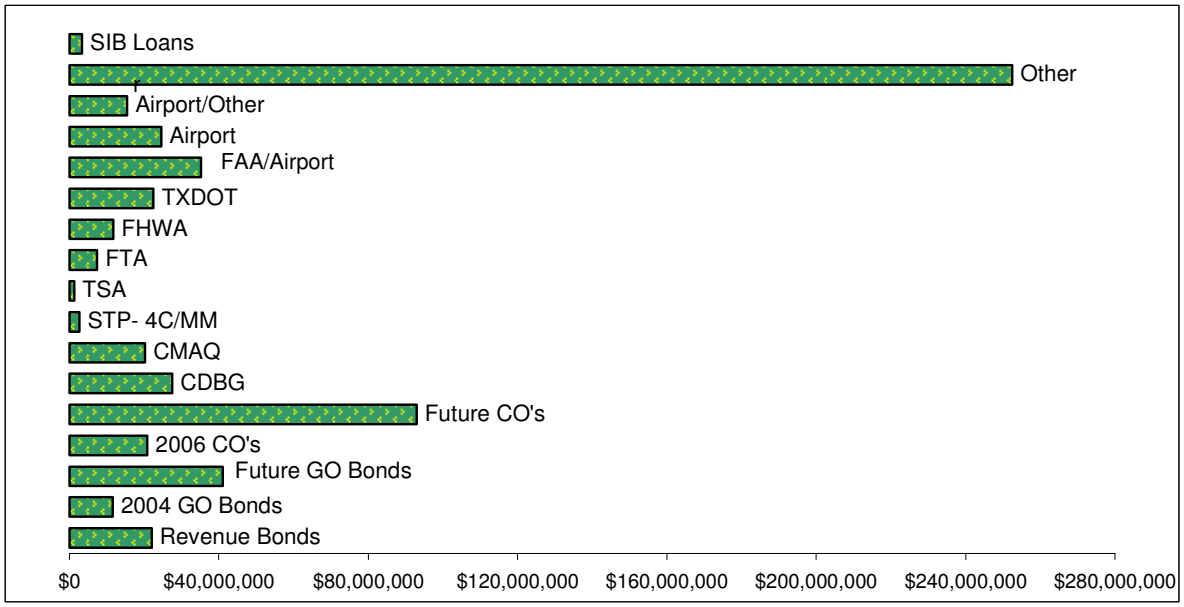
Project Type & Name	Funding Source	FY 2009 Budget	FY 2010 Budget	FY 2011 Budget	FY 2012 Budget	FY 2013 Budget	Grand Total All Years
Citywide Lighting on City Arterials	Future CO's	1,216,000		1,341,000			2,557,000
Montoya Heights Phase III	Future CO's	1,376,000					1,376,000
Montoya Heights Phase IV	Future CO's	4,725,000					4,725,000
Montoya Heights Phase V	Future CO's	550,000		4,492,000			5,042,000
Citywide Traffic Markings	Future CO's		1,000,000				1,000,000
McRae & Montwood-Flood Control	Future CO's	5,322,000					5,322,000
Citywide Traffic Signal Mast Arm Replacement	Future CO's	1,216,000		1,341,000			2,557,000
Futureland Subdivision Improvements	Future CO's	11,609,000					11,609,000
Independence Street & Drainage Improvements	Future CO's	6,022,000					6,022,000
Delta Drive-Street and Drain. Improvements	Future CO's	1,901,000					1,901,000
Oregon Street and Drainage Improvements	Future CO's	1,115,000	11,524,000				12,639,000
Montana Ditch-Flood Control	Future CO's	542,000	3,449,000				3,991,000
Citywide Signal & Flasher Installation	Future CO's	3,207,000	450,000	3,500,000			7,157,000
Whitefield Subdivision Montoya Heights - Medano	Future CO's	2,560,000					2,560,000
Wyoming Street & Drainage Improvements	Future CO's	7,723,000					7,723,000
Isela Rubalcaba	2006 C.O.'s and TXDOT	2,500,000					2,500,000
CBD Phase 4	2006 C.O.'s and TXDOT	1,500,000	15,000,000				16,500,000
Alternate Routes signage	FHWA	5,749,721					5,749,721
Traffic Signal Upgrades	FHWA	2,558,100					2,558,100
ITS Expansion	FHWA	3,429,000					3,429,000
Street Light Installations	2006 C.O.s	550,000					550,000
Resurfacing	2006 C.O.s	6,000,000					6,000,000
Lower Dyer Neighborhood Revitalization	2006 C.O.s	250,000					250,000
Chamizal Neighborhood Revitalization	2006 C.O.s	250,000					250,000
Knights Median Improvements	2006 C.O.s	1,500,000					1,500,000
Fairbanks Median Improvements	2006 C.O.s	1,500,000					1,500,000
Total Street Improvements		**$121,860,613**	**$34,820,361**	**$16,981,600**	**$1,500,000**	**$1,500,000**	**$176,662,574**
International Bridges							
Zaragoza Bridge-Employee Parking Facility	SIB Loan	$150,000					150,000
Zaragoza Bridge-Commercial Parking Lot	SIB Loan	150,000	$1,700,000				1,850,000
Zaragoza Toll Plaza-Reconstruction of Toll Plaza	SIB Loan	1,000,000					1,000,000
General Rehabilitation-All Facilities	SIB Loan	365,000					365,000
Zaragosa Commercial Bridge-Expansion	Undetermined	500,000	4,500,000	$4,500,000	$16,000,000		25,500,000
Yarbrough Bridge-Land & Construction	Undetermined	10,000,000	15,000,000				25,000,000
General Rehabilitation-All Facilities	Undetermined		1,000,000	1,000,000	5,000,000		7,000,000
Future Downtown Bridge Crossing-Feasibility Study	Undetermined			1,500,000			1,500,000
Future Downtown Bridge Crossing-Design & Const	Undetermined				40,000,000		
Total International Bridges		**$12,165,000**	**$22,200,000**	**$7,000,000**	**$61,000,000**	**$0**	**$102,365,000**
Health District Improvements							
Health Administrative Facility Phase III	Undetermined	$800,000					800,000
Total Health District Improvements		**$800,000**	**$0**	**$0**	**$0**	**$0**	**$800,000**
Airport Improvements							
Extension of Runway 8R-26L (multi-year)	FAA/Airport	$7,442,623	$5,384,374				12,826,997
Airport Camera System	TSA/Airport	1,277,362					1,277,362
USCBP Renovations	Airport	350,000					350,000
FTZ Entryway	Airport	125,000					125,000
Butterfield Trail Walking Park	Airport	200,000					200,000
FBO Drainage Inlet	Airport	35,000					35,000
Dispatch Computer System Study	Airport	35,000					35,000
Rental Car Expansion (Includes demo of Air Cargo Building 1)	Airport		1,000,000	$3,114,024			4,114,024
Master Plan Update	FAA/Airport		1,245,048				1,245,048
Pavement Rehabilitation - Various	FAA/Airport		3,409,314	5,678,856	$6,000,000	$6,100,000	21,188,170
Lift Station Improvements - Phase II	Airport		1,000,000	2,727,178			3,727,178
GSE Facility	Airport			1,447,275			1,447,275
Parking Improvements	Airport			425,371	4,695,468		5,120,839
Terminal Drive Improvements (includes vehicle checkpoint)	Airport			4,660,114	4,779,918		9,440,032
Rental Car Facility (multi-year)	CFC				375,000	15,000,000	15,375,000
Total Airport Improvements		**$9,464,985**	**$12,038,736**	**$18,052,818**	**$15,850,386**	**$21,100,000**	**$76,506,925**
Environmental Services							
Clint Landfill-Closure	Revenue Bonds	$2,000,000					2,000,000
McCombs Closure	Revenue Bonds	500,000	$11,000,000				11,500,000
Clint Cells 7-10 and Scales	Revenue Bonds	4,000,000	4,000,000				8,000,000
Northeast Corral	Revenue Bonds	500,000					500,000
Municipal Services Center Building	Revenue Bonds						0
Total Environmental Projects		**$7,000,000**	**$15,000,000**	**$0**	**$0**	**$0**	**$22,000,000**

City of El Paso, Texas
*Five Year Capital Improvement Plan

Project Type & Name	Funding Source	FY 2009 Budget	FY 2010 Budget	FY 2011 Budget	FY 2012 Budget	FY 2013 Budget	Grand Total All Years
Mass Transit Improvements							
Mission Valley Transit Terminal	FTA	$2,678,456	$1,500,000				$4,178,456
Camino Real Transit Terminal	CMAQ	792,040					792,040
Glory Road Transit Terminal	CMAQ	6,500,000	4,800,000				11,300,000
Curb Cuts	FTA	500,000	500,000	$500,000	$500,000		2,000,000
Shelters	FTA	300,000	300,000	300,000	300,000		1,200,000
Enhance Pedestrian Accessibility	Local					$68,000,000	68,000,000
ITS Technology in BRT Corridors	Local			26,000,000			26,000,000
Oregon Street BRT	CMAQ	1,079,602					1,079,602
Fueling Station (LNG/CNG)	Local	500,000		7,000,000			7,500,000
Administration, Operations & Maintenance Facility	Local	1,500,000			25,000,000		26,500,000
Juarez Feasibility Study	Local			2,000,000			2,000,000
UPTT Interior	Local		2,500,000				2,500,000
Five Points Rehabilitation	Local		3,000,000				3,000,000
Eastside Rehabilitation	Local		3,000,000				3,000,000
Northgate Transit Terminal	Local	3,965,130			7,500,000		11,465,130
Downtown Transfer Site	Local	2,067,478					2,067,478
Westside Transit Terminal	CMAQ	3,096,585	4,000,000				7,096,585
Total Mass Transit Improvements		**$22,979,291**	**$19,600,000**	**$35,800,000**	**$33,300,000**	**$68,000,000**	**$179,679,291**
Grand Total of Capital Improvements:		**$193,265,616**	**$104,159,097**	**$104,907,918**	**$117,915,386**	**$92,600,000**	**$612,848,017**

Capital Improvement Projects
Summary by Funding Source

Funding Source	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Grand Total All Years
Bonds						
Revenue Bonds	$7,000,000	$15,000,000				$22,000,000
2004 GO Bonds	10,295,394	1,261,127				11,556,521
Future GO Bonds	6,589,000	500,000	25,691,000.00	$6,265,000	$2,000,000	41,045,000
GO Bonds	**$23,884,394**	**$16,761,127**	**$25,691,000**	**$6,265,000**	**$2,000,000**	**$74,601,521**
Certificates of Obligation						
2006 CO's	$20,889,228				-	$20,889,228
Future CO's	72,904,000		$17,030,000	$1,500,000	$1,500,000	92,934,000
Total CO's	**$93,793,228**	**$0**	**$17,030,000**	**$1,500,000**	**$1,500,000**	**$113,823,228**
Grants						
CDBG	$7,671,382	$18,559,234	$1,334,100			$27,564,716
CMAQ	11,468,227	8,800,000				20,268,227
STP MM	1,297,000					1,297,000
STP- 4C	1,350,000					1,350,000
FTA	3,478,456	2,300,000	800,000	$800,000		7,378,456
FHWA	11,736,821					11,736,821
TXDOT	7,500,000	15,000,000				22,500,000
Total Grants	**$44,501,886**	**$44,659,234**	**$2,134,100**	**$800,000**	**$0**	**$92,095,220**
Airport						
FAA	$7,442,623	$10,038,736	$5,678,856	$6,000,000	$6,100,000	$35,260,215
TSA	$1,277,362					1,277,362
Airport	745,000	2,000,000	12,373,962	9,475,386		24,594,348
Airport/Other				375,000	15,000,000	15,375,000
Total Airport	**$9,464,985**	**$12,038,736**	**$18,052,818**	**$15,850,386**	**$21,100,000**	**$76,506,925**
Other	$19,956,123	$29,000,000	$42,000,000	$93,500,000	$68,000,000	$252,456,123
SIB Loans	1,665,000	1,700,000				3,365,000
Grand Totals	**$193,265,616**	**$104,159,097**	**$104,907,918**	**$117,915,386**	**$92,600,000**	**$612,848,017**



Capital Improvement Plan Summary Fiscal Year 2009

During fiscal year 2009, the City is projected to spend approximately **$193,265,616** on capital improvement projects and has estimated approximately **$1,467,705** of operating budget expenditures to support new and renovated facilities and newly developed parkland. The total cost impact of the capital improvement plan in fiscal year 2009 is projected to be **$194,733,321**.

Parks and Recreation - During fiscal year 2009, the department anticipates approximately $12.4 million in construction of new projects, including renovations and improvements to existing recreation facilities including senior centers, park improvements. It is anticipated $50,000 in operating budget resources will be need to support new projects. These operating budget resources added to the department budget include the operating and support costs for the new additional maintenance resources to support additional facilities and newly developed parkland.

Fire Department – In fiscal year 2008, the City will commence the construction of Fire Station #36 that will be located at the corner of Northern Pass and Resler. The fire station is expected to be completed during fiscal year 2009. The department anticipates a operating budget impact of approximately $970,215 but could be adjusted depending on when the station is fully operational.

El Paso Zoo – During fiscal year 2009, the City anticipates the completion the Zoo's Africa Expansion, which included the preparation and modifications to the area in which the African exhibit will be located. When completed this will be a marquee exhibit for the Zoo and could have a substantial impact on Zoo attendance. The City anticipates an operating budget commitment of $221,258 in fiscal year 2009 as progression on the Africa Expansion develops. These costs are anticipated to be somewhat offset by expected increases in Zoo gate revenue as a result of the new attractions.

El Paso Library – During fiscal year 2009, the City anticipates the completion of the expansion of the Ysleta Branch Library expansion and the addition of a computer lab at the Armijo Branch both to be funded from Community Development Block Grant. The relocation of the Cielo Vista Library Branch is also anticipated to be completed this fiscal year. These three projects are not expected to impact the operating budget in this fiscal year or in future years.

Street Department – The fiscal year 2004 General Obligation Bonds, previous year certificates of obligations and Community Development Block Grant included funding for new street improvement, flood control, and drainage projects. These projects will extend over the next five years and will include improvements of alleys, pedestrian ways, sidewalks, median openings, intersections, streetscaping, street lighting, resurfacing, median improvements, signage, right of way protection, two neighborhood revitalizations, and other infrastructure of the City.

International Bridges – During fiscal year 2009, this department will oversee the expansion and renovation of the Zaragosa Commercial Bridge, employee parking lot, commercial parking lot and the reconstruction of the toll plaza. The land acquisition and construction for the Yarbrough Bridge Crossing and the general rehabilitation of all facilities are also being funded during this fiscal year.

Health Department – During 2009, the renovations for the Health Administration Facility Phase III will be completed.

Airport - Capital projects at the El Paso International Airport during fiscal year 2009 will include the reconstruction of taxiways and runways, upgrade to the airport's camera system, a study of the dispatch computer system, construction of the Butterfield Trail Walking Park, renovation to the Foreign Trade Zone entryway, renovation to the US Customs and Border Patrol area, and a drainage inlet for the Fixed Based Operations area. Airport capital projects are funded through the Airport enterprise fund and grants from the Transportation Security Administration and the Federal Aviation Administration.

Environmental Services - During fiscal year 2004 the City issued revenue bonds for the Solid Waste Management enterprise funds for the purpose of closing the Old Clint Landfill, developing new cells in the landfill, relocating the Northeast Corral and the renovation of the Municipal Service Center in order to repair and update the administrative facility.

Sun Metro-Mass Transit- The primary capital project for the Sun Metro Mass Transit department during fiscal year 2009 will be the construction of the new Camino Real Transit Terminal near the international bridge downtown. Upon its completion it will serve as a central station for international commuters utilizing public transportation while entering El Paso through the international bridge as well as a convenient and safe parking option for pedestrian commuters crossing from El Paso into Juarez, Mexico. The Glory Road Transit Terminal, which will be constructed adjacent to the campus of the University of Texas at El Paso will begin construction in 2009 and is expected to significantly impact parking congestion at the UTEP Don Haskins Center and the Sun Bowl as well as provide convenient access to the West-Central area of the City through the Sun Metro bus system. The Mission Valley Transit Terminal will be constructed on Far East side of the City. Construction is also anticipated to start on the fueling station for liquefied and compressed natural gas and a new Administration, Operations & Maintenance Facility. The Downtown Transfer Site and the renovation of the Northgate Transit terminal will be completed during this fiscal year

Sun Metro also anticipates establishing a Bus Rapid Transit Route (BRT) from the Paso Del Norte International Bridge to Downtown El Paso along Oregon Street. Construction of bus shelters and curb cuts will continue in fiscal year 2009. The Federal Transportation Authority, CMAQ, and STP-4C fund capital projects for the Sun Metro-Mass Transit department, along with a direct grant match by the department.

FY2009 Capital Improvement and Operating Budget Impact

Estimated FY2009 Capital Projects Costs	**$193,265,616**
Estimated FY2009 CIP-Related Operating Costs	**1,467,705**
Total Cost Impact of Capital Projects-FY2009	**$194,733,321**

Parks and Recreation Department

Capital Projects	Source	Amount
Boys Club & Tula Irrobali Park	CDBG	$10,560
Boys Club Park Construction	CDBG	160,879
Tula Irrobal Park Construction	CDBG	423,245
El Barrio Bark Basket Ball Park	CDBG	117,000
Grandview Park	CDBG	272,000
Pavo Real Park	CDBG	75,000
Mundy Park	CDBG	150,000
Tom Lea Park (Lower) Improvements	CDBG	37,000
Hidden Valley Park Improvements	CDBG	101,100
Franklin Park Improvements	CDBG	271,200
Crime Victims Memorial Reading Garden-Yucca	CDBG	324,600
Chihuahuita Community Center Remodeling	CDBG	117,300
Father Martinez Senior Citizens Centers	CDBG	63,400
Central Recreation Center Rehabilitation	CDBG	1,500,000
Tierra Del Este Park/Salvador Rivas	Parkland Ded	623,515
Tierra Del Este Park/Salvador Rivas	2006 C.O.s	139,800
Renovation of former YMCA	2006 C.O.s	3,457,428
Parks Improvements to current standards	2006 C.O.s	1,973,000
Parks Perimeter Lighting at Parks	2006 C.O.s	1,000,000
Parks Sidewalks	2006 C.O.s	137,000
Parks Swing Replacement	2006 C.O.s	515,000
Playground Equipment	2006 C.O.s	1,000,000
	Capital Projects Budget	**$12,469,027**
Operating Budget Impact		
Additional Maintenance resources added for additional facilities and parkland		$50,000
	Operating Budget Impact	**$50,000**
	Total Budget Impact of CIP-FY2009	**$12,519,027**

Fire Department

Capital Projects	Source	Amount
New Fire Station #36 Northern Pass & Resler	Future GO Bonds	$4,151,000
	Capital Projects Budget	**$4,151,000**
Operating Budget Impact		
Salaries and Operating		**$970,215**
	Operating Budget Impact	**$970,215**
	Total Budget Impact of CIP-FY2009	**$5,121,215**

El Paso Zoo

Capital Projects	Source	Amount
Africa Expansion	2006 C.O.s	$500,000
	Capital Projects Budget	**$500,000**
Operating Budget Impact		
Zoo Expansion - incl. 5 FTEs		$221,258
	Operating Budget Impact	**$221,258**
	Total Budget Impact of CIP-FY2009	**$721,258**

El Paso Public Library

Capital Projects	Source	Amount
Ysleta Branch Library Computer Lab	CDBG	$3,000
Armijo Branch Library Computer Lab Addition	CDBG	372,700
Cielo Vista Branch Library Relocation	2006 C.O.s	1,500,000
	Capital Projects Budget	**$1,875,700**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2009	**$1,875,700**

Street Department

Capital Projects	Source	Amount
Borderland Area Street And Drainage Phase V	CDBG	$921,849
Borderland Area Street And Drainage Phase VI	CDBG	846,016
Borderland Area Street And Drainage Phase VII	CDBG	88,500
Coronado Road Phase I	CDBG	1,109,874
Coronado Road Phase II	CDBG	16,243
Miller Circle Street and Drainage	CDBG	100,000
Orndorff Drive Street & Drainage	CDBG	90,000
Bucher Road Street and Drainage	CDBG	69,400
Citywide Curb Cut Demand Program	CDBG	430,516
Montoya Heights Phase II	2004 GO Bonds	3,019,635
Roseway Dr. Str. & Drainage Improvements	2004 GO Bonds	4,149,759
Upper Valley Rd.-Reconstruction	2004 GO Bonds	2,000,000
Oregon Street and Drainage Improvements	TXDOT	3,500,000
Asphalt-Whitfield Subdivision Montoya Heights	Future GO's Bonds	2,438,000
Montwood & Viscount-Concrete intersection	2004 GO Bonds	1,126,000
McCombs and Railroad Intersect. Imprvts.	2006 CO's	617,000
Mesa & Resler-Concrete intersection	STP MM	1,297,000
Central Business District Rehab Phase IV	STP-4C	1,350,000
Loop Detection Replacement Program	Future CO's	159,000
Citywide Concrete Intersections	Future CO's	21,229,000
Agricultural Drains-Reconstruction of Bridges	Future CO's	2,432,000
Citywide Lighting on City Arterials	Future CO's	1,216,000
Montoya Heights Phase III	Future CO's	1,376,000
Montoya Heights Phase IV	Future CO's	4,725,000
Montoya Heights Phase V	Future CO's	550,000
McRae & Montwood-Flood Control	Future CO's	5,322,000
Citywide Traffic Signal Mast Arm Replacement	Future CO's	1,216,000
Futureland Subdivision Improvements	Future CO's	11,609,000
Independence Street & Drainage Improvements	Future CO's	6,022,000
Delta Drive-Street and Drain. Improvements	Future CO's	1,901,000
Oregon Street and Drainage Improvements	Future CO's	1,115,000
Montana Ditch-Flood Control	Future CO's	542,000
Citywide Signal & Flasher Installation	Future CO's	3,207,000
Whitefield Subdivision Montoya Heights - Medano	Future CO's	2,560,000
Wyoming Street & Drainage Improvements	Future CO's	7,723,000
Isela Rubalcaba	TXDOT	2,500,000
CBD Phase 4	TXDOT	1,500,000
Alternate Routes signage	FHWA	5,749,721
Traffic Signal Upgrades	FHWA	2,558,100
ITS Expansion	FHWA	3,429,000
Street Light Installations	2006 C.O.s	550,000
Resurfacing	2006 C.O.s	6,000,000
Lower Dyer Neighborhood Revitalization	2006 C.O.s	250,000
Chamizal Neighborhood Revitalization	2006 C.O.s	250,000
Knights Median Improvements	2006 C.O.s	1,500,000
Fairbanks Median Improvements	2006 C.O.s	1,500,000
	Capital Projects Budget	**$121,860,613**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2009	**$121,860,613**

International Bridges

Capital Projects	Source	Amount
Zaragoza Bridge-Employee Parking Facility	SIB Loan	$150,000
Zaragoza Bridge-Commercial Parking Lot	SIB Loan	150,000
Zaragoza Toll Plaza-Reconstruction of Toll Plaza	SIB Loan	1,000,000
General Rehabilitation-All Facilities	SIB Loan	365,000
Zaragosa Commercial Bridge-Expansion	Undetermined	500,000
Yarbrough Bridge-Land & Construction	Undetermined	10,000,000
	Capital Projects Budget	**$12,165,000**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2009	**$12,165,000**

Department of Public Health

Capital Projects	Source	Amount
Health Administrative Facility Phase III	Undetermined	$800,000
	Capital Projects Budget	**$800,000**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2009	**$800,000**

Airport

Capital Projects	Source	Amount
Extension of Runway 8R-26L (multi-year)	FAA/Airport	$7,442,623
Airport Camera System	TSA/Airport	1,277,362
USCBP Renovations	Airport	350,000
FTZ Entryway	Airport	125,000
Butterfield Trail Walking Park	Airport	200,000
FBO Drainage Inlet	Airport	35,000
Dispatch Computer System Study	Airport	35,000
	Capital Projects Budget	**$9,464,985**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2009	**$9,464,985**

Environmental Services

Capital Projects	Source	Amount
Clint Landfill-Closure	Revenue Bonds	$2,000,000
McCombs Closure	Revenue Bonds	500,000
Clint Cells 7-10 and Scales	Revenue Bonds	4,000,000
Northeast Corral	Revenue Bonds	500,000
	Capital Projects Budget	**$7,000,000**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2009	**$7,000,000**

Sun Metro-Public Transit

Capital Projects	Source	Amount
Mission Valley Transit Terminal	FTA	$2,678,456
Camino Real Transit Terminal	CMAQ	792,040
Glory Road Transit Terminal	CMAQ	6,500,000
Curb Cuts	FTA	500,000
Shelters	FTA	300,000
Oregon Street BRT	CMAQ	1,079,602
Fueling Station (LNG/CNG)	Local	500,000
Administration, Operations & Maintenance Facility	Local	1,500,000
Northgate Transit Terminal	Local	3,965,130
Downtown Transfer Site	Local	2,067,478
Westside Transit Terminal	CMAQ	3,096,585
	Capital Projects Budget	**$22,979,291**
Operating Budget Impact		
Maintenance for 3 Terminals		$113,116
	Operating Budget Impact	**$113,116**
	Total Budget Impact of CIP-FY2009	**$23,092,407**

***All Salary Estimates Include Benefits**

Capital Improvement Plan Summary FY2010

During fiscal year 2010 the City anticipates spending approximately **$104,159,097** on capital improvement projects that will require an estimated **$118,772** in operating budget funds. The total cost impact of the capital improvement plan in fiscal year 2009 is anticipated to be around **$104,277,869**.

By this time all of the 2004 Bond projects will have been completed. It is anticipated that another general obligation bond election will have been held by this time, which will modify the City's Capital Improvement Plan and revise this section of the CIP summary in future years.

Library – The City is expecting to fund approximately $500,000 in general library improvements. These improvements will be prioritized amongst the main library and all its branches. There will be no impact to the operating budget in these fiscal year or future years as these are only improvements.

Street Department - The Street Department projects scheduled for fiscal year 2010 will include on-going street and drainage repairs, intersection improvements, flood control at several sites, reconstruction of bridges over agricultural drains, citywide replacement of lighting on city arterials, replacement of traffic signal mast arms, signal and flasher installations. Projects from the 2004 general obligation bonds issue are to be completed by fiscal year 2010 with the projected completion of the reconstruction of Upper Valley Road.

International Bridges – During fiscal year 2010, this department will oversee the expansion and renovation of the Zaragosa Commercial Bridge and parking lot, the land acquisition and construction for the Yarbrough Bridge Crossing, and the general rehabilitation of all facilities.

Airport - Ongoing Airport construction and renovation projects during fiscal year 2010 will include parking improvements, upgrade rental car parking to include the demolition of Air Cargo Building #1, pavement rehabilitation, lift station improvements, the Airport's master plan will be updated, and renovation of runways and taxiways. These projects will be funded from the Airport enterprise fund and the Federal Aviation Administration.

Environmental Services - During fiscal year 2010, Environmental Servcies anticipates the completion of the closure of the Old Clint Landfill. Work on the closure of the McCombs Landfill is expected to begin during this fiscal year.

Sun Metro-Mass Transit - During fiscal year 2010, Sun Metro anticipates construction of curb cuts, shelters, the installation of ITS real time signs, and the rehabilitation of the Five Points Terminal and the Eastside Terminal. Construction of the Mission Valley Transit Terminal and Westside Transit Terminal is expected to be completed during this fiscal year.

FY2010 Capital Improvement and Operating Budget Impact

Estimated FY2010 Capital Projects Costs	**$104,159,097**
Estimated FY2010 CIP-Related Operating Costs	**118,772**
Total Cost Impact of Capital Projects-FY2010	**$104,277,869**

El Paso Public Library

Capital Projects	Source	Amount
General Library Improvements	Future GO Bonds	$500,000
	Capital Projects Budget	**$500,000**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2010	**$500,000**

Street Department

Capital Projects	Source	Amount
Borderland Area Street And Drainage Phase VII	CDBG	$1,199,106
Coronado Road Phase II	CDBG	937,128
Upper Valley Rd.-Reconstruction	2004 GO Bonds	1,261,127
Citywide Traffic Markings	Future CO's	1,000,000
Oregon Street and Drainage Improvements	Future CO's	11,524,000
Montana Ditch-Flood Control	Future CO's	3,449,000
Citywide Signal & Flasher Installation	Future CO's	450,000
CBD Phase 4	TXDOT	15,000,000
	Capital Projects Budget	**$34,820,361**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2010	**$34,820,361**

Bridge/Overpass Improvements

Capital Projects	Source	Amount
Zaragoza Bridge-Commercial Parking Lot	SIB Loan	$1,700,000
Zaragosa Commercial Bridge-Expansion	Undetermined	4,500,000
Yarbrough Bridge-Land & Construction	Undetermined	15,000,000
General Rehabilitation-All Facilities	Undetermined	1,000,000
	Capital Projects Budget	**$22,200,000**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2010	**$22,200,000**

Airport

Capital Projects	Source	Amount
Extension of Runway 8R-26L (multi-year)	FAA/Airport	$5,384,374
Rental Car Expansion (Includes demo of Air Cargo Building 1)	Airport	1,000,000
Master Plan Update	FAA/Airport	1,245,048
Pavement Rehabilitation - Various	FAA/Airport	3,409,314
Lift Station Improvements - Phase II	Airport	1,000,000
	Capital Projects Budget	**$12,038,736**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2010	**$12,038,736**

Environmental Services

Capital Projects	Source	Amount
McCombs Closure	Revenue Bonds	$11,000,000
Clint Cells 7-10 and Scales	Revenue Bonds	4,000,000
	Capital Projects Budget	**$15,000,000**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2010	**$15,000,000**

Sun Metro-Public Transit

Capital Projects	Source	Amount
Mission Valley Transit Terminal	FTA	$1,500,000
Glory Road Transit Terminal	CMAQ	4,800,000
Curb Cuts	FTA	500,000
Shelters	FTA	300,000
UPTT Interior	Local	2,500,000
Five Points Rehabilitation	Local	3,000,000
Eastside Rehabilitation	Local	3,000,000
Westside Transit Terminal	CMAQ	4,000,000
	Capital Projects Budget	**$19,600,000**
Operating Budget Impact		
	Maintenance for 3 Terminals	$118,772
	Operating Budget Impact	**$118,772**
	Total Budget Impact of CIP-FY2010	**$19,718,772**

***All Salary Estimates Include Benefits**

Capital Improvement Plan Summary FY2011

During fiscal year 2011 the City anticipates approximately **$104,907,918** of capital improvement project expenditures that will require an estimated **$140,000** in operating budget funds. The total cost impact of the capital improvement plan in fiscal year 2009 is anticipated to be around **$105,047,918**. The projects listed on the CIP for fiscal year 2011 are funded by future issuance of certificates of obligations, general obligations funds, enterprise funds and external funding.

Parks and Recreation - The most significant capital projects for the Parks and Recreation department in fiscal year 2011 will be the acquisition of open spaces, the continuation of neighborhood initiatives started in 2008 and improvements to various parks, senior centers, and community buildings. These projects will be funded by future issuance of general obligation bonds and certificates of obligations.

Fire Department - During fiscal year 2011, the City anticipates the design and construction of Fire Station #37 to be located in the area of Edgemere East of Loop 375. There will be no impact to the operating budget during this fiscal year.

Library – During fiscal year 2011, the City is expecting to fund approximately $1,000,000 in general library improvements. These improvements will be prioritized amongst the main library and all its branches. There will be no impact to the operating budget in these fiscal year or future years as these are only improvements.

Street Department - The Street Department projects scheduled for fiscal year 2011 will include street and drainage improvements, flood control, citywide traffic markings, local match for projects funded through TXDOT, and signal and flasher installations.

International Bridges – During fiscal year 2011, funding is budgeted for on-going expansion of the Zaragosa Commercial Bridge expansion, the general rehabilitation of facilities and a feasibility study for the construction of a future Downtown Bridge Crossing.

Airport - Ongoing Airport construction and renovation projects during fiscal year 2011 will include parking improvements, rental car parking expansion, pavement rehabilitation, pavement rehabilitation of runways and taxiways and renovations will commence on the General Service Equipment (GSE) Facility that will be used by airline companies to store and repair their equipment. These projects will be funded from the Airport enterprise fund and the Federal Aviation Administration.

Sun Metro-Mass Transit - During fiscal year 2011, Sun Metro will continue with the construction of curb cuts and shelters. The department will start the installation of ITS real time signs, the construction of a fueling station for its buses and a feasibility study to provide bus service between the City of El Paso and Juarez, Mexico. These projects are to be funded with FTA grant and local funding.

FY2011 Capital Improvement and Operating Budget Impact

Estimated FY2011 Capital Projects Costs	**$104,907,918**
Estimated FY2011 CIP-Related Operating Costs	**140,000**
Total Cost Impact of Capital Projects-FY2011	**$105,047,918**

Parks and Recreation Department

Capital Projects	Source	Amount
Father Martinez Senior Citizens Centers	CDBG	$624,500
Acquisition of Open Spaces	Future Bonds	1,000,000
Neighborhood Initiatives	Future Bonds	1,000,000
Armijo Recreation Center-Improvements	Future GO Bonds	1,839,000
Memorial Senior Center-Improvements	Future GO Bonds	1,122,000
Capistrano Park-Improvements	Future GO Bonds	1,262,000
Delta Park Restroom Rehabilitation	Future GO Bonds	65,000
Old Sacramento Sr. Center-Rehab	Future GO Bonds	504,000
Thomas Manor Park-Improvements	Future GO Bonds	242,000
Veteran's Pool-Improvements	Future GO Bonds	947,000
Blackie Chesser Park-Improvements	Future GO Bonds	869,000
JP Shawver Park Community Center-Improvements	Future GO Bonds	6,682,000
Lincoln Community Building-Improvements	Future GO Bonds	8,371,000
Hidden Valley Park-Improvements	Future GO Bonds	557,000
South El Paso Senior Center Improvements	Future GO Bonds	567,000
	Capital Projects Budget	**$25,651,500**
Operating Budget Impact		
Additional Maintenance resources added for additional facilities and parkland		$140,000
	Operating Budget Impact	**$140,000**
	Total Budget Impact of CIP-FY2011	**$25,791,500**

Fire Department

Capital Projects	Source	Amount
New Fire Station #37 Edgemere East of Loop 375	Future GO Bonds	$422,000
	Capital Projects Budget	**$422,000**
Operating Budget Impact		
None		**$0**
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2011	**$422,000**

El Paso Public Library

Capital Projects	Source	Amount
General Library Improvements	Future GO Bonds	$1,000,000
	Capital Projects Budget	**$1,000,000**
Operating Budget Impact		
None		$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2011	**$1,000,000**

Street Department

Capital Projects	Source	Amount
Bucher Road Street and Drainage	CDBG	$709,600
Cedar Grove Area Phase 10-Construction	Future GO's Bonds	1,242,000
TXDOT Matches	Future CO's	1,500,000
Loop Detection Replacement Program	Future CO's	175,000
Agricultural Drains-Reconstruction of Bridges	Future CO's	2,681,000
Citywide Lighting on City Arterials	Future CO's	1,341,000
Montoya Heights Phase V	Future CO's	4,492,000
Citywide Traffic Signal Mast Arm Replacement	Future CO's	1,341,000
Citywide Signal & Flasher Installation	Future CO's	3,500,000
	Capital Projects Budget	**$16,981,600**

Operating Budget Impact

None		$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2011	**$16,981,600**

International Bridges

Capital Projects	Source	Amount
Zaragosa Commercial Bridge-Expansion	Undetermined	4,500,000
General Rehabilitation-All Facilities	Undetermined	1,000,000
Future Downtown Bridge Crossing-Feasibility Study	Undetermined	1,500,000
	Capital Projects Budget	**$7,000,000**

Operating Budget Impact

None		$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2011	**$7,000,000**

Airport

Capital Projects	Source	Amount
Rental Car Expansion (Includes demo of Air Cargo Building 1)	Airport	$3,114,024
Pavement Rehabilitation - Various	FAA/Airport	5,678,856
Lift Station Improvements - Phase II	Airport	2,727,178
GSE Facility	Airport	1,447,275
Parking Improvements	Airport	425,371
Terminal Drive Improvements (includes vehicle checkpoint)	Airport	4,660,114
	Capital Projects Budget	**$18,052,818**

Operating Budget Impact

None		$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2011	**$18,052,818**

Sun Metro-Public Transit

Capital Projects	Source	Amount
Curb Cuts	FTA	$500,000
Shelters	FTA	300,000
ITS Technology in BRT Corridors	Local	26,000,000
Fueling Station (LNG/CNG)	Local	7,000,000
Juarez Feasibility Study	Local	2,000,000
	Capital Projects Budget	**$35,800,000**

Operating Budget Impact

Maintenance for 3 Terminals		
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2011	**$35,800,000**

***All Salary Estimates Include Benefits**

Capital Improvement Plan Summary FY2012

During fiscal year 2012, the City anticipates approximately **$117,915,386** of capital improvement project expenditures that will require an estimated **$1,144,920** in operating budget funds. The projects listed on the CIP for fiscal year 2012 are funded by future issuance of certificates of obligations, general obligation bonds, enterprise funds and external funding.

Parks and Recreation - The capital projects for the Parks and Recreation department in fiscal year 2012 will be the acquisition of open spaces and the continuation of neighborhood initiatives that commenced in fiscal year 2008. These projects are to be funded with the issuance of general obligation bonds.

Fire Station – During fiscal year 2012, the construction of Fire Station #37 which will be located on Edgemere East of Loop 275 will commence. There is no impact to the operating budget during this fiscal year but will expect to be fully manned and funded in fiscal year 2013.

Library – During fiscal year 2012, the City is expecting to fund approximately $1,000,000 in general library improvements. These improvements will be prioritized amongst the main library and all its branches. There will be no impact to the operating budget in these fiscal year or future years as these are only improvements.

Street Department – The Street Department will fund grant match requirements for TXDOT for improvements and constructions of city streets.

International Bridges – The International Bridge Department will oversee the on-going expansion of the Zaragosa Commercial Bridge, the design and construction of a future Downtown Bridge Crossing, and the general rehabilitation of facilities.

Airport – During fiscal year 2012, the Airport will continue with the pavement rehabilitation of taxiways, runways, and roadways parking lot improvements, and the design of a new rental car facility. These projects will be funded from the Airport enterprise fund, Federal Aviation Administration grant funds and cargo facility charges.

Sun Metro-Mass Transit - Ongoing curb cuts and improvements to bus shelters will continue to be the major projects undertaken during this fiscal year. During 2012, the construction of a new Administration, Operations and Maintenance Facility and the Northgate Transit Terminal are expected to be completed. These projects are to be funded through FTA grants and local revenue.

FY2012 Capital Improvement and Operating Budget Impact

Estimated FY2012 Capital Projects Costs	**$117,915,386**
Estimated FY2012 CIP-Related Operating Costs	**1,144,920**
Total Cost Impact of Capital Projects-FY2012	**$119,060,306**

Parks and Recreation Department

Capital Projects	Source	Amount
Acquisition of Open Spaces	Future Bonds	$1,000,000
Neighborhood Initiatives	Future Bonds	1,000,000
	Capital Projects Budget	**$2,000,000**
Operating Budget Impact		
Additional Maintenance resources added for additional facilities and parkland		$70,000
	Operating Budget Impact	**$70,000**
	Total Budget Impact of CIP-FY2012	**$2,070,000**

Fire Department

Capital Projects	Source	Amount
New Fire Station #37 Edgemere East of Loop 375	Future GO Bonds	$3,265,000
	Capital Projects Budget	**$3,265,000**
Operating Budget Impact		
	None	**$1,033,350**
	Operating Budget Impact	**$1,033,350**
	Total Budget Impact of CIP-FY2012	**$4,298,350**

El Paso Public Library

Capital Projects	Source	Amount
General Library Improvements	Future GO Bonds	$1,000,000
	Capital Projects Budget	**$1,000,000**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2012	**$1,000,000**

Street Department

Capital Projects	Source	Amount
TXDOT Matches	Future CO's	$1,500,000
	Capital Projects Budget	**$1,500,000**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2012	**$1,500,000**

International Bridges

Capital Projects	Source	Amount
Zaragosa Commercial Bridge-Expansion	Undetermined	16,000,000
General Rehabilitation-All Facilities	Undetermined	5,000,000
Future Downtown Bridge Crossing-Design & Const	Undetermined	40,000,000
	Capital Projects Budget	**$61,000,000**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2012	**$61,000,000**

Airport

Capital Projects	Source	Amount
Pavement Rehabilitation - Various	FAA/Airport	$6,000,000
Parking Improvements	Airport	4,695,468
Terminal Drive Improvements (includes vehicle checkpoint)	Airport	4,779,918
Rental Car Facility (multi-year)	CFC	375,000
	Capital Projects Budget	**$15,850,386**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2012	**$15,850,386**

Sun Metro-Public Transit

Capital Projects	Source	Amount
Curb Cuts	FTA	$500,000
Shelters	FTA	300,000
Administration, Operations & Maintenance Facility	Local	25,000,000
Northgate Transit Terminal	Local	7,500,000
	Capital Projects Budget	**$33,300,000**
Operating Budget Impact		
	Maintenance for 1Terminal	$41,570
	Operating Budget Impact	**$41,570**
	Total Budget Impact of CIP-FY2012	**$33,341,570**

***All Salary Estimates Include Benefits**

Capital Improvement Plan Summary FY2013

During fiscal year 2013 the City anticipates approximately **$92,600,000** of capital improvement project expenditures. The impact to the operating budget cost is estimate at **$200,000** for fiscal year 2013, but it is likely that there will be adjustments to the City's capital improvement plan by this year that will require additional operating budget resources. The projects listed on the CIP for fiscal year 2013 are funded by future general obligation bonds, enterprise funds and external funding.

Parks and Recreation - The capital projects for the Parks and Recreation department in fiscal year 2013 will be the acquisition of open spaces and the continuation of neighborhood initiatives that commenced in fiscal year 2008. These projects are to be funded with the issuance of general obligation bonds.

Street Department – The Street Department will fund grant match requirements for TXDOT for improvements and constructions of city streets.

Airport – During fiscal year 2013 the Airport will continue with parking improvements, the pavement rehabilitation of runways and the construction of a rental car facility. This project will be funded from the Airport enterprise fund, cargo facility charges and Federal Aviation Administration grant funds.

Sun Metro-Mass Transit - Ongoing curb cuts and enhance pedestrian accessibility will be the major projects undertaken during this fiscal year. These projects will be funded by revenue generated in prior years.

FY2013 Capital Improvement and Operating Budget Impact

Estimated FY2013 Capital Projects Costs	**$92,600,000**
Estimated FY2013 CIP-Related Operating Costs	**200,000**
Total Cost Impact of Capital Projects-FY2013	**$92,800,000**

Parks and Recreation Department

Capital Projects	Source	Amount
Acquisition of Open Spaces	Future Bonds	$1,000,000
Neighborhood Initiatives	Future Bonds	1,000,000
	Capital Projects Budget	**$2,000,000**
Operating Budget Impact		
Additional Maintenance resources added for additional facilities and parkland		$200,000
	Operating Budget Impact	**$200,000**
	Total Budget Impact of CIP-FY2013	**$2,200,000**

Street Department

Capital Projects	Source	Amount
TXDOT Matches	Future CO's	$1,500,000
	Capital Projects Budget	**$1,500,000**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2013	**$1,500,000**

Airport

Capital Projects	Source	Amount
Pavement Rehabilitation - Various	FAA/Airport	$6,100,000
Rental Car Facility (multi-year)	CFC	15,000,000
	Capital Projects Budget	**$21,100,000**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2013	**$21,100,000**

Sun Metro-Public Transit

Capital Projects	Source	Amount
Enhance Pedestrian Accessibility	Local	$68,000,000
	Capital Projects Budget	**$68,000,000**
Operating Budget Impact		
	None	$0
	Operating Budget Impact	**$0**
	Total Budget Impact of CIP-FY2013	**$68,000,000**

***All Salary Estimates Include Benefits**

THE CITY OF EL PASO
TEXAS

City of El Paso
Fiscal Year 2009 Budget Resolution

WHEREAS, on June 30, 2008, the City Manager of the City of El Paso filed the Fiscal Year 2009 Proposed Budget of the City of El Paso with the City Clerk; and

WHEREAS, the Proposed Budget was made available for the inspection by any person and was posted on the City's website in accordance with Section 102.005 of the Texas Local Government Code; and

WHEREAS, on August 1, 2008, the City Clerk published notice in the El Paso Times, a newspaper of general circulation in the county in which the City of El Paso is located, of a public hearing regarding the City of El Paso Fiscal Year 2009 Budget Resolution, in accordance with the Charter of the City of El Paso and Section 102.0065(a) of the Texas Local Government Code; and

WHEREAS, said public hearing was held on August 12, 2008, by the City Council regarding the City of El Paso's Proposed Budget at which all interested persons were given the right to be present and participate.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

1. That the Proposed Budget, as amended, for the City of El Paso, filed by the City Manager with the City Clerk on June 30, 2008, is hereby approved and adopted by the City Council as the Annual Budget for the Fiscal Year 2009, which begins on September 1, 2008 and ends on August 31, 2009.

2. That any balance in the General Fund on August 31, 2008 shall first be allocated to restore the reserve for claims in an amount equal to One Million Dollars ($1,000,000). The City Manager is hereby authorized to appropriate the reserve amount as part of City Attorney's appropriation for external legal counsel and claims.

3. That the budget for confiscated funds shall be provided by the Chief of Police and submitted to the Office of Management and Budget (*OMB*) Director by November 14, 2008, with a financial report showing all appropriations for Fiscal Year 2009 for all confiscated or condemned monies in a format approved by the City Manager or his/her designee.

4. That the City shall not enter into any agreement requiring the expenditure of monies if such agreement shall extend beyond the current Fiscal Year without the approval of the City Council or the City Manager. In such cases where the City Manager approves the expenditure, he/she is hereby authorized to obligate and/or

encumber City funding to pay the City's expenses, which shall also constitute the approval of City Council for the expenditure of monies extending beyond the current Fiscal Year, as may be required by Texas law.

5. That Department Heads are hereby authorized to make budget transfers not to exceed Twenty-Five Thousand Dollars ($25,000.00); provided that each transfer is within the same department. Budget transfers exceeding Twenty-Five Thousand Dollars ($25,000.00) that are within the same department may be approved by the City Manager or his/her designee. A budget transfer for personal services appropriations, capital acquisition appropriations or impacting revenue accounts requires the approval of the City Manager or his/her designee.

6. That the City Manager or his/her designee is hereby authorized to make budget transfers not exceeding Twenty-Five Thousand Dollars ($25,000) between departments and funds. Budget transfers exceeding Twenty-Five Thousand Dollars ($25,000.00) between departments or between funds shall require City Council approval.

7. That a budget transfer must be approved prior to the occurrence of the expenditure, except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the City Council.

8. That the City Manager is hereby authorized to establish the budget for any capital projects that are approved by the City Council.

9. That any budget transfer submitted to City Council shall be accompanied by an explanation from the department, approval by OMB, and a recommendation from the City Manager or his/her designee. The department's explanation must be sufficiently clear and provide sufficient detail for the members of City Council to determine the need for the transfer.

10. That the City Manager or his/her designee is hereby authorized to establish budgets and staffing table changes for grants and similar awards when the applications for such grants and awards have been previously approved by the City Council or the City Manager. All grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall clearly state the type and amount of the required City match and the funding source of the grant match. The City Manager or his/her designee is hereby authorized to make such budget transfers and staffing table changes as are needed to close completed grants and capital projects.

11. That the City Manager or his/her designee is hereby authorized to appropriate funds associated with donations made to the City under the amount of Twenty-five Thousand Dollars ($25,000.00).

12. That a claims committee shall be created consisting of the City Attorney or

his/her designee, a Deputy City Manager and the Risk Manager for OMB, who shall have the authority to authorize the settlement of claims in accordance with the authority separately granted by the City Council. The settlement of all other claims shall require City Council approval.

13. That restricted fund(s) shall be expended only for those purposes for which each restricted fund was established.

14. That all monies in all funds, except for grant funds, budgeted for the City's contribution to the Employee's Health Benefit Program, Worker's Compensation, and Unemployment Funds be appropriately deposited into the respective fund by the City Chief Financial Officer before the closing of the Fiscal Year, and in accordance with procedures established by the OMB Director or his/her designee.

15. That merit increases will not exceed 15% of a department's permanent workforce, excluding employees in the Executive Compensation Plan, during the Fiscal Year. The amounts of the annual competency and/or merit increases for employees in the Civil Service for Fiscal Year 2009 are set as follows:

    (i) Employee's annual competency increase is that amount that will place the employee in the rate within their pay grade that most closely approximates a two percent (2%) increase;
    (ii) The amount of merit increase for eligible employees is that amount that will place the employee in the rate within their pay grade that most closely approximates a one and one half percent (1.5%) increase.

16. That for longevity pay due employees, an amount that most closely approximates a one percent (1%) increase will be added to the base pay of each employee, other than employees covered under collective bargaining agreements, on the anniversary date of every five (5) years of service accrued by an employee; however, in the event that such additional pay will result in a salary that exceeds the maximum of an employee's salary range, any amount that would exceed the salary range shall be paid to the employee annually in a lump sum.

17. That the adopted budget includes sufficient funds for salary range adjustments to the Salary Schedule effective January 4, 2009, in accordance with Ordinance No. 8064, as amended, for all City General Services (GS) classified employees other than temporary employees and employees covered under collective bargaining agreements, in an amount that most closely approximates a two percent (2%) increase to the minimums and maximums; and further includes sufficient funds for an across the board pay increase, effective January 4, 2009, for all City General Services (GS) classified employees other than temporary employees and employees covered under collective bargaining agreements, in an amount that will place each such employee in the rate within their pay grade that most closely approximates a two percent (2%) increase.

18. That all merit increases, annual competency increases, across the board pay increases, and increases based on five (5) year increments of service, are subject to the availability of funds, and shall be expended as determined or authorized by the City Manager or his/her designee, except for such increases that are otherwise determined and provided for in an employment contact.

19. That the City Manager is hereby authorized to annually adopt a Tuition Assistance Policy, which provides for tuition assistance to qualified employees in accordance with the amount of funding established for such a program. Such Policy may be amended as deemed necessary by the City Manager.

20. That the services paid from the postage/copy center and fleet services sub funds shall be financed and accounted for utilizing an internal service fund basis with sufficient charges from departments to cover all direct costs.

21. That the hotel occupancy taxes collected by the City shall be used by the Greater El Paso Convention & Performing Arts Center and the Department of Museums and Cultural Affairs to fund their respective operations and in accordance with El Paso City Code and State law. The functions of the Plaza Theater and McKelligon Canyon shall be included with the functions of the Greater El Paso Convention and Performing Arts Center. Expenditures from said fund shall be made in accordance with their respective adopted budgets.

22. That any travel expenditure for a City Council member that exceeds the FY 2009 City Council member's budget, including discretionary funds for the City Council Member's district, must be approved by the City Council and a funding source shall be identified by the City Council.

23. That City Council members must notify the Director of OMB of any expenditure from budgeted City Council Special Projects or Discretionary Accounts, so that City staff can maintain a current balance of the individual City Council Member's year-to-date expenditure for said accounts.

24. That the City Manager or his/her designee is hereby authorized to approve the installation of residential street lights and the expenditures for the power and maintenance related thereto, including street lights paid by the people requesting the installation or which are paid for by using district discretionary funds, pursuant to the resolution of the City Council dated September 20, 1994.

25. That all obligations for the payment of money by City departments and agencies, including grantees, shall be made in accordance with procedures established by the City Manager or his/her designee.

26. That no employee or elected official shall incur an obligation for capital, supplies, wages, or otherwise, unless an adequate appropriation has been made in

the budget to meet the obligation and said obligation has been incurred in accordance with the accounting, legal, budgetary, purchasing, and Human Resources policies and procedures of the City.

27. That employee positions funded by the FY 2009 Budget, and those listed in the Authorized Staffing Table, shall constitute the authorized employee positions for each department. Requests for changes and additions shall be approved by the City Manager and Office of Management & Budget and shall show the impact on the FY 2009 Budget and the estimated impact on expenditures for Fiscal Year 2010.

28. That any non-vacant classified employee position which is identified for abolishment upon adoption of the FY 2009 Budget, shall be funded until the earlier of October 18, 2008 or sufficient time for the Human Resources Department to carry out the provisions of the City Charter related to lay-offs.

29. That the compensation of Municipal Judges and substitute Associate Municipal Judges shall continue at the current level.

30. That the City Manager is hereby authorized to transfer any amount in the Salary Reserve appropriation, personal services appropriations or capital acquisition appropriations between departments within the General Fund, whether it is non-uniformed or uniformed salary expense or capital expense, as necessary prior to closing the Fiscal Year 2009.

31. That the cash balance of the Bridge Fund shall be transferred on a monthly basis to the General Fund, except for One Hundred Thousand Dollars ($100,000) ($25,000 Unreserved Balance and $75,000 Reserve for Maintenance) and any required cash, which must be maintained pursuant any bridge revenue bond covenants.

32. That all appropriations in the General Fund associated with outstanding purchase orders shall lapse at the end of Fiscal Year 2009, unless reviewed and approved not to lapse by the OMB director.

33. That within forty-five (45) days after the end of each fiscal quarter, the City Manager or his/her designee shall provide a quarterly report to City Council regarding the status and year-end projection of the budget.

34. That the City shall charge the maximum allowable interest rate and impose the maximum allowable penalty pursuant to State or Federal laws, on any amounts past due to the City. Any amounts that are one hundred twenty (120) days past due will be reported to the Credit Bureau, in accordance with State and Federal law, and will be turned over to the City Attorney or a collection agency for collection or the proper disposition.

35. That the annual parking meter revenue in account number 404020 (Parking Meter Revenue) shall be allocated on a monthly basis to a restricted account called Plaza Theater Sinking Fund in the Debt Service Fund.

36. That monies that the City receives from licenses, fees, fines, and other charges for services shall be analyzed to determine if the City is recovering the cost of providing such services. Recommendations shall be made to the City Manager or his/her designee for any revisions to licenses, fees, fines, and other charges.

37. That any balance in the General Fund as of August 31, 2008 may be allocated to a vehicle replacement fund in an amount not to exceed Three Million Dollars ($3,000,000.00). The City Manager is hereby authorized to appropriate the reserve amount as part of the vehicle replacement fund for the purchase of new or replacement vehicles.

38. That any balance in the General Fund as of August 31, 2008 may be allocated to a reserve for building repair in an amount not to exceed One Million Dollars ($1,000,000). The City Manager is hereby authorized to appropriate the reserve amount as part of the General Services Department appropriation for contract service.

39. That appropriation control for expenditures shall be at the Object Level.

40. That Schedule A amends revenues and appropriations to the City Manager's filed budget; Schedule B amends staffing tables to the City Manager's filed budget; and Schedule C sets forth fees and formulas for calculating certain fees, that are to be charged by the City for goods and services it provides. Any revisions or additions to the fees in Schedule C shall be approved by simple resolution of the City Council.

41. That the City Council approves the continuation of the collection of fees for services previously provided by the former City-County Health and Environmental District, which are now provided by the Departments of Public Health and Environmental Services, in the amounts now set forth in Schedule C; and authorizes the City Manager and his/her designees to establish all necessary and appropriate administrative procedures regarding the collection of such fees for services and to bring forward proposed fees for any additional or new services for Council approval either by ordinance or simple resolution. It is specifically intended that this authorization for the collection of these fees for services shall be in force and effect, and shall survive the applicable period of this Budget Resolution until such time as the Council shall amend, revise, or terminate this authorization by ordinance or by simple resolution of the City Council, or revise or eliminate any fees in any future Budget Resolution.

42. That the City Council approves the adoption of facility use fees for the El Paso Library, as set forth in Schedule C, which shall be charged to non-City users,

subject to revision by the Council through the adoption of a separate Library facility use policy by simple resolution.

43. That the Council sets the level of City funding support to persons and organizations seeking such support for parades in accordance with Section 13.36.050 E of the City Code, in an amount not to exceed $23,000.00, and that the City Manager is authorized to equitably allocate such funding among the qualified applicants and sign funding agreements with such applicants.

44. That OMB shall immediately file, or cause to be filed a true copy of the FY 2009 Budget and a copy of this Resolution in the offices of the City Clerk and the County Clerk of El Paso, and post the same on the City's website.

PASSED AND APPROVED this 19th day of August 2008.

CITY OF EL PASO

John F. Cook
Mayor

ATTEST:

Richarda Duffy Momsen
City Clerk

APPROVED AS TO FORM:

Elaine S. Hengen
Senior Assistant City Attorney

APPROVED AS TO CONTENT:

David Almonte, Director
Office of Management & Budget

SCHEDULE A

AS OF: 8/19/08 12:36 PM

CHANGES TO THE PROPOSED BUDGET FY 2009:

BEGINNING ALL FUNDS REVENUE/APPROPRIATIONS OF CITY MANAGER'S PROPOSED FY2009 BUDGET				**692,905,740**
BEGINNING GENERAL FUND REVENUE/APPROPRIATIONS OF CITY MANAGER'S PROPOSED FY2009 BUDGET				**317,667,496**

GENERAL FUND

BEGINNING PROPOSED GENERAL FUND REVENUE:	**Inc/(Dec)**	**317,667,496**		
Deptid 99010335, Decrease 401000, Real Property Tax Collections	(2,202,907)			
Deptid 99010335, Increase 404126, Subdivision Permits	109,000			
Deptid 99010335, Increase 404119, Other Permits and Licenses	52,050			
Deptid 99010335, Increase 404056, Parking Forefeits/Fines	200,654			
REVISIONS TO GENERAL FUND REVENUE:		**(1,841,203)**		
REVISED GENERAL FUND REVENUE:		**315,826,293**		
BEGINNING PROPOSED GENERAL FUND APPROPRIATIONS:				**317,667,496**
			Inc/(Dec)	
MAYOR AND COUNCIL				
Deptid 01010001,504420-COUNCIL SPECIAL PROJECTS			(5,000)	
Deptid 01010002,504420-COUNCIL SPECIAL PROJECTS			(5,000)	
Deptid 01010003,504420-COUNCIL SPECIAL PROJECTS			(5,000)	
Deptid 01010004,504420-COUNCIL SPECIAL PROJECTS			(5,000)	
Deptid 01010005,504420-COUNCIL SPECIAL PROJECTS			(5,000)	
Deptid 01010006,504420-COUNCIL SPECIAL PROJECTS			(5,000)	
Deptid 01010007,504420-COUNCIL SPECIAL PROJECTS			(5,000)	
Deptid 01010008,504420-COUNCIL SPECIAL PROJECTS			(5,000)	
Deptid 01010014,504201-TRAVEL EXPENSES - EMPLOYEES			(2,500)	
TOTAL REVISIONS:				**(42,500)**
CITY ATTORNEY				
Deptid 03010024,503304-FURNITURE & EQUIP LESS $1,000			(1,000)	
Deptid 03010024,504201-TRAVEL EXPENSES - EMPLOYEES			(4,000)	
Deptid 03010024,504412-SEMINARS CONTINUING EDUCATION			(858)	
TOTAL REVISIONS:				**(5,858)**
OMB				
Deptid 04010020,503100-OFFICE SUPPLIES			(1,076)	
Deptid 04010020,503302-DATA PROCESS EQUIP$1,000-4,999			(1,000)	
Deptid 04010020,504201-TRAVEL EXPENSES - EMPLOYEES			(3,000)	
Deptid 04010020,504412-SEMINARS CONTINUING EDUCATION			(257)	
TOTAL REVISIONS:				**(5,333)**
TAX				
Deptid 06010022,504201-TRAVEL EXPENSES - EMPLOYEES			(4,500)	
TOTAL REVISIONS:				**(4,500)**
FINANCIAL SERVICES				
Deptid 10010017,504201-TRAVEL EXPENSES - EMPLOYEES			(750)	
Deptid 10010021,503304-FURNITURE & EQUIP LESS $1,000			(1,000)	
Deptid 10010021,504201-TRAVEL EXPENSES - EMPLOYEES			(500)	
Deptid 10010316,503304-FURNITURE & EQUIP LESS $1,000			(500)	
Deptid 10010316,504412-SEMINARS CONTINUING EDUCATION			(143)	
Deptid 10010705,503304-FURNITURE & EQUIP LESS $1,000			(2,200)	
Deptid 10010705,504201-TRAVEL EXPENSES - EMPLOYEES			(1,250)	
Deptid 10010705,504412-SEMINARS CONTINUING EDUCATION			(686)	
TOTAL REVISIONS:				**(7,029)**
HUMAN RESOURCES				
Deptid 09010027,503100-OFFICE SUPPLIES			(490)	
Deptid 09010030,503304-FURNITURE & EQUIP LESS $1,000			(100)	
Deptid 09010030,504412-SEMINARS CONTINUING EDUCATION			(18,785)	
TOTAL REVISIONS:				**(19,375)**

SCHEDULE A

MUNICIPAL CLERK

Deptid 11010009,503100-OFFICE SUPPLIES	(2,675)	
Deptid 11010009,503302-DATA PROCESS EQUIP$1,000-4,999	(6,000)	
Deptid 11010009,503304-FURNITURE & EQUIP LESS $1,000	(1,005)	
Deptid 11010009,504201-TRAVEL EXPENSES - EMPLOYEES	(1,500)	
Deptid 11010009,504412-SEMINARS CONTINUING EDUCATION	(429)	
Deptid 11010011,502215-OUTSIDE CONTRACTS - NOC	3,600	
Deptid 11010011,503304-FURNITURE & EQUIP LESS $1,000	(8,250)	
Deptid 11010011,504201-TRAVEL EXPENSES - EMPLOYEES	(875)	
Deptid 11010011,504406-OTHER SERVICES/CHARGES EXPENSE	(3,600)	
Deptid 11010011,504412-SEMINARS CONTINUING EDUCATION	(858)	
Deptid 11010332,503304-FURNITURE & EQUIP LESS $1,000	(950)	
TOTAL REVISIONS:		**(22,542)**

DEPT OF CITY MANAGER

Deptid 15010704,504201-TRAVEL EXPENSES - EMPLOYEES	(4,750)	
Deptid 15010716,504201-TRAVEL EXPENSES - EMPLOYEES	(2,000)	
Deptid 15010716,504412-SEMINARS CONTINUING EDUCATION	(2,859)	
TOTAL REVISIONS:		**(9,609)**

POLICE

Deptid 21010050,501000-NON-UNIFORM WAGES AND SALARIES	(52,966)	
Deptid 21010050,501100-WORKERS COMPENSATION- CIVILIAN	(265)	
Deptid 21010050,501101-UNEMPLOYMENT COMPEN - CIVILIAN	(53)	
Deptid 21010050,501108-POS CITY - EMPLOYER CONTRIB.	(6,944)	
Deptid 21010050,501114-LIFE INSURANCE - CIVILIAN	(35)	
Deptid 21010050,501124-CITY PENSION PLAN CONTRIBUTION	(6,171)	
Deptid 21010050,501129-FICA CITY MATCH - CIVILIAN	(3,283)	
Deptid 21010050,501130-FICA MED- CITY MATCH-CIVILIAN	(768)	
Deptid 21010052,503102-PROMOTIONAL SUPPLIES	(500)	
Deptid 21010053,503102-PROMOTIONAL SUPPLIES	(6,000)	
Deptid 21010071,503102-PROMOTIONAL SUPPLIES	(2,500)	
Deptid 21010071,504201-TRAVEL EXPENSES - EMPLOYEES	(2,375)	
TOTAL REVISIONS:		**(81,860)**

FIRE

Deptid 22010090,502201-BILLING/COLLECT AGEN CONTRACTS	(150,000)	
Deptid 22010090,503100-OFFICE SUPPLIES	(3,000)	
Deptid 22010090,504201-TRAVEL EXPENSES - EMPLOYEES	(8,750)	
Deptid 22010090,504412-SEMINARS CONTINUING EDUCATION	(5,719)	
Deptid 22010100,501012-UNIFORM WAGES AND SALARIES	(72,231)	
Deptid 22010100,501102-WORKERS COMPENSATION - UNIFORM	(2,814)	
Deptid 22010100,501103-UNEMPLOYMENT COMP - UNIFORM	(7,000)	
Deptid 22010100,501125-FIRE PENSION PLAN CONTRIBUTION	(12,600)	
Deptid 22010100,501131-FICA CITY MATCH - UNIFORM	(4,340)	
Deptid 22010100,501132-FICA MED CITY MATCH - UNIFORM	(1,015)	
Deptid 22010320,503100-OFFICE SUPPLIES	(9,582)	
Deptid 22010320,503123-SAFETY GEAR	(164,385)	
Deptid 22010330,501000-NON-UNIFORM WAGES AND SALARIES	(12,528)	
Deptid 22010330,501011-PART-TIME TEMPORARY - CIVILIAN	12,528	
TOTAL REVISIONS:		**(441,436)**

STREET

Deptid 32010152,503100-OFFICE SUPPLIES	(2,500)	
Deptid 32010159,504201-TRAVEL EXPENSES - EMPLOYEES	(2,650)	
Deptid 32010159,504412-SEMINARS CONTINUING EDUCATION	(3,717)	
Deptid 32010200,504201-TRAVEL EXPENSES - EMPLOYEES	(1,750)	
Deptid 32010200,504412-SEMINARS CONTINUING EDUCATION	(5,147)	
TOTAL REVISIONS:		**(15,764)**

DEVELOPMENT SERVICES

Deptid 36010318,504201-TRAVEL EXPENSES - EMPLOYEES	(2,145)	
Deptid 36010318,504412-SEMINARS CONTINUING EDUCATION	(2,009)	
Deptid 08010034,504201-TRAVEL EXPENSES - EMPLOYEES	(2,394)	
Deptid 08010034,504412-SEMINARS CONTINUING EDUCATION	(856)	
Deptid 08010315,503302-DATA PROCESS EQUIP$1,000-4,999	(2,000)	
Deptid 08010335,503302-DATA PROCESS EQUIP$1,000-4,999	(3,000)	
Deptid 08010335,504201-TRAVEL EXPENSES - EMPLOYEES	(1,354)	
Deptid 33010034,501000-NON-UNIFORM WAGES AND SALARIES	(53,954)	
Deptid 33010034,501100-WORKERS COMPENSATION- CIVILIAN	(270)	

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Deptid 33010034,501101-UNEMPLOYMENT COMPEN - CIVILIAN	(54)	
Deptid 33010034,501108-POS CITY - EMPLOYER CONTRIB.	(2,491)	
Deptid 33010034,501114-LIFE INSURANCE - CIVILIAN	(70)	
Deptid 33010034,501124-CITY PENSION PLAN CONTRIBUTION	(6,286)	
Deptid 33010034,501129-FICA CITY MATCH - CIVILIAN	(3,345)	
Deptid 33010034,501130-FICA MED- CITY MATCH-CIVILIAN	(782)	
Deptid 36010116,501000-NON-UNIFORM WAGES AND SALARIES	53,953	
Deptid 36010116,501100-WORKERS COMPENSATION- CIVILIAN	269	
Deptid 36010116,501101-UNEMPLOYMENT COMPEN - CIVILIAN	54	
Deptid 36010116,501108-POS CITY - EMPLOYER CONTRIB.	2,491	
Deptid 36010116,501114-LIFE INSURANCE - CIVILIAN	70	
Deptid 36010116,501124-CITY PENSION PLAN CONTRIBUTION	6,285	
Deptid 36010116,501129-FICA CITY MATCH - CIVILIAN	3,345	
Deptid 36010116,501130-FICA MED- CITY MATCH-CIVILIAN	782	
TOTAL REVISIONS:		**(13,761)**
ENGINEERING SERVICES		
Deptid 35010043,504201-TRAVEL EXPENSES - EMPLOYEES	(1,500)	
Deptid 35010043,504412-SEMINARS CONTINUING EDUCATION	(1,430)	
Deptid 35010045,501000-NON-UNIFORM WAGES AND SALARIES	(28,334)	
Deptid 35010045,501100-WORKERS COMPENSATION- CIVILIAN	(243)	
Deptid 35010045,501101-UNEMPLOYMENT COMPEN - CIVILIAN	(28)	
Deptid 35010045,501114-LIFE INSURANCE - CIVILIAN	(35)	
Deptid 35010045,501124-CITY PENSION PLAN CONTRIBUTION	(3,301)	
Deptid 35010045,501129-FICA CITY MATCH - CIVILIAN	(1,757)	
Deptid 35010045,501130-FICA MED- CITY MATCH-CIVILIAN	(411)	
Deptid 35010045,504201-TRAVEL EXPENSES - EMPLOYEES	(750)	
Deptid 35010045,504412-SEMINARS CONTINUING EDUCATION	(515)	
Deptid 35010046,504201-TRAVEL EXPENSES - EMPLOYEES	(2,075)	
Deptid 35010046,504412-SEMINARS CONTINUING EDUCATION	(712)	
Deptid 35010047,504201-TRAVEL EXPENSES - EMPLOYEES	(1,859)	
Deptid 35010047,504412-SEMINARS CONTINUING EDUCATION	(1,526)	
Deptid 35010048,501000-NON-UNIFORM WAGES AND SALARIES	28,333	
Deptid 35010048,501100-WORKERS COMPENSATION- CIVILIAN	244	
Deptid 35010048,501101-UNEMPLOYMENT COMPEN - CIVILIAN	28	
Deptid 35010048,501114-LIFE INSURANCE - CIVILIAN	35	
Deptid 35010048,501124-CITY PENSION PLAN CONTRIBUTION	3,301	
Deptid 35010048,501129-FICA CITY MATCH - CIVILIAN	1,756	
Deptid 35010048,501130-FICA MED- CITY MATCH-CIVILIAN	411	
Deptid 35010048,504201-TRAVEL EXPENSES - EMPLOYEES	(2,500)	
Deptid 35010048,504412-SEMINARS CONTINUING EDUCATION	(1,144)	
Deptid 35010050,504201-TRAVEL EXPENSES - EMPLOYEES	(1,125)	
Deptid 35010050,504412-SEMINARS CONTINUING EDUCATION	(286)	
Deptid 35010051,504201-TRAVEL EXPENSES - EMPLOYEES	(625)	
Deptid 35010051,504412-SEMINARS CONTINUING EDUCATION	(643)	
TOTAL REVISIONS:		**(16,691)**
GENERAL SERVICES		
Deptid 31010325,503100-OFFICE SUPPLIES	(3,000)	
Deptid 31010325,504201-TRAVEL EXPENSES - EMPLOYEES	(600)	
Deptid 31010325,504412-SEMINARS CONTINUING EDUCATION	(1,430)	
TOTAL REVISIONS:		**(5,030)**
INFORMATION TECHNOLOGY		
Deptid 39010348,503100-OFFICE SUPPLIES	(1,518)	
Deptid 39010348,503304-FURNITURE & EQUIP LESS $1,000	(4,000)	
Deptid 39010348,504201-TRAVEL EXPENSES - EMPLOYEES	(2,375)	
Deptid 39010348,504412-SEMINARS CONTINUING EDUCATION	(858)	
Deptid 39010349,503100-OFFICE SUPPLIES	(125)	
Deptid 39010349,504201-TRAVEL EXPENSES - EMPLOYEES	(1,113)	
Deptid 39010349,504412-SEMINARS CONTINUING EDUCATION	(1,208)	
Deptid 39010349,508008-MAJOR OFFICE EQUIP & APPLIANCE	(25,000)	
Deptid 39010350,503100-OFFICE SUPPLIES	(2,500)	
Deptid 39010350,504201-TRAVEL EXPENSES - EMPLOYEES	(625)	
Deptid 39010351,502202-DATA PROCESS SERVICES CONTRACT	26,800	
Deptid 39010351,504201-TRAVEL EXPENSES - EMPLOYEES	(3,000)	
Deptid 39010351,504412-SEMINARS CONTINUING EDUCATION	(14,079)	
Deptid 39010351,508028-PROJECT CONSULTING	(78,450)	
Deptid 39010352,504201-TRAVEL EXPENSES - EMPLOYEES	(750)	
TOTAL REVISIONS:		**(108,801)**

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HEALTH

Deptid 41010127,503102-PROMOTIONAL SUPPLIES	(1,000)	
Deptid 41010127,503300-EQUIPMENT MAT $1,000 - $4,999	(9,298)	
Deptid 41010127,503304-FURNITURE & EQUIP LESS $1,000	(10,750)	
Deptid 41010127,504201-TRAVEL EXPENSES - EMPLOYEES	(825)	
Deptid 41010127,504412-SEMINARS CONTINUING EDUCATION	(1,716)	
Deptid 41010132,503102-PROMOTIONAL SUPPLIES	(10,000)	
Deptid 41010132,504201-TRAVEL EXPENSES - EMPLOYEES	(2,625)	
Deptid 41010132,504412-SEMINARS CONTINUING EDUCATION	(6,219)	
Deptid 41010135,504201-TRAVEL EXPENSES - EMPLOYEES	(1,000)	
Deptid 41010135,504412-SEMINARS CONTINUING EDUCATION	(129)	
Deptid 41010140,503102-PROMOTIONAL SUPPLIES	(1,500)	
Deptid 41010140,503131-DATA PROCES EQUIP$1000-4999.99	(2,500)	
Deptid 41010140,503302-DATA PROCESS EQUIP$1,000-4,999	2,500	
Deptid 41010140,504201-TRAVEL EXPENSES - EMPLOYEES	(1,325)	
Deptid 41010140,504412-SEMINARS CONTINUING EDUCATION	(772)	
Deptid 41010142,503102-PROMOTIONAL SUPPLIES	(500)	
Deptid 41010142,504201-TRAVEL EXPENSES - EMPLOYEES	(250)	
Deptid 41010146,504201-TRAVEL EXPENSES - EMPLOYEES	(750)	
Deptid 41010146,504412-SEMINARS CONTINUING EDUCATION	(286)	
Deptid 41010150,503102-PROMOTIONAL SUPPLIES	(800)	
Deptid 41010150,504201-TRAVEL EXPENSES - EMPLOYEES	(1,250)	
Deptid 41010150,504412-SEMINARS CONTINUING EDUCATION	(572)	
Deptid 41010157,501011-PART-TIME TEMPORARY - CIVILIAN	(42,162)	
Deptid 41010157,501100-WORKERS COMPENSATION- CIVILIAN	(210)	
Deptid 41010157,501101-UNEMPLOYMENT COMPEN - CIVILIAN	(42)	
Deptid 41010157,501124-CITY PENSION PLAN CONTRIBUTION	(4,912)	
Deptid 41010157,501129-FICA CITY MATCH - CIVILIAN	(2,614)	
Deptid 41010157,501130-FICA MED- CITY MATCH-CIVILIAN	(612)	
Deptid 41010157,504201-TRAVEL EXPENSES - EMPLOYEES	(4,424)	
Deptid 41010157,504412-SEMINARS CONTINUING EDUCATION	(572)	
Deptid 41010162,501030-TEMPORARY SERVICES CONTRACTS	7,000	
Deptid 41010162,502213-TEMP EMPLOYEE SVCS CONTRACTS	(7,000)	
Deptid 41010162,503102-PROMOTIONAL SUPPLIES	(2,000)	
Deptid 41010162,504201-TRAVEL EXPENSES - EMPLOYEES	(2,063)	
Deptid 41010162,504412-SEMINARS CONTINUING EDUCATION	(423)	
Deptid 41010354,503102-PROMOTIONAL SUPPLIES	(2,000)	
Deptid 41010354,504201-TRAVEL EXPENSES - EMPLOYEES	(500)	
Deptid 41010354,504412-SEMINARS CONTINUING EDUCATION	(229)	
TOTAL REVISIONS:		**(114,330)**

PARKS AND RECREATION

Deptid 51010362,503102-PROMOTIONAL SUPPLIES	(4,000)
Deptid 51010362,503302-DATA PROCESS EQUIP$1,000-4,999	(1,200)
Deptid 51010362,503303-OTHER EQUIPMENT $1,000-$4,999	(3,180)
Deptid 51010362,503304-FURNITURE & EQUIP LESS $1,000	(4,250)
Deptid 51010362,504201-TRAVEL EXPENSES - EMPLOYEES	(1,303)
Deptid 51010362,504412-SEMINARS CONTINUING EDUCATION	(1,088)
Deptid 51010363,501011-PART-TIME TEMPORARY - CIVILIAN	8,974
Deptid 51010363,501100-WORKERS COMPENSATION- CIVILIAN	583
Deptid 51010363,501101-UNEMPLOYMENT COMPEN - CIVILIAN	9
Deptid 51010363,501114-LIFE INSURANCE - CIVILIAN	(3)
Deptid 51010363,501124-CITY PENSION PLAN CONTRIBUTION	(250)
Deptid 51010363,501129-FICA CITY MATCH - CIVILIAN	556
Deptid 51010363,501130-FICA MED- CITY MATCH-CIVILIAN	130
Deptid 51010363,503102-PROMOTIONAL SUPPLIES	(3,250)
Deptid 51010363,503303-OTHER EQUIPMENT $1,000-$4,999	(31,740)
Deptid 51010363,503304-FURNITURE & EQUIP LESS $1,000	(18,350)
Deptid 51010363,504201-TRAVEL EXPENSES - EMPLOYEES	(2,900)
Deptid 51010363,504412-SEMINARS CONTINUING EDUCATION	(4,925)
Deptid 51010364,503304-FURNITURE & EQUIP LESS $1,000	(5,340)
Deptid 51010364,504201-TRAVEL EXPENSES - EMPLOYEES	(1,450)
Deptid 51010364,504412-SEMINARS CONTINUING EDUCATION	(350)
Deptid 51010365,503304-FURNITURE & EQUIP LESS $1,000	(1,250)
Deptid 51010365,504201-TRAVEL EXPENSES - EMPLOYEES	(750)
Deptid 51010365,504412-SEMINARS CONTINUING EDUCATION	(450)
Deptid 51010366,503304-FURNITURE & EQUIP LESS $1,000	(2,140)
Deptid 51010366,504201-TRAVEL EXPENSES - EMPLOYEES	(1,450)
Deptid 51010366,504412-SEMINARS CONTINUING EDUCATION	(975)
Deptid 51010367,503102-PROMOTIONAL SUPPLIES	(4,340)

SCHEDULE A

Deptid 51010367,503303-OTHER EQUIPMENT $1,000-$4,999	(14,800)	
Deptid 51010367,503304-FURNITURE & EQUIP LESS $1,000	(3,290)	
Deptid 51010367,504201-TRAVEL EXPENSES - EMPLOYEES	(3,000)	
Deptid 51010367,504412-SEMINARS CONTINUING EDUCATION	(500)	
Deptid 51010368,504201-TRAVEL EXPENSES - EMPLOYEES	(750)	
Deptid 51010368,504412-SEMINARS CONTINUING EDUCATION	(250)	
Deptid 51010369,504412-SEMINARS CONTINUING EDUCATION	(3,000)	
Deptid 51010370,503102-PROMOTIONAL SUPPLIES	(1,375)	
Deptid 51010370,503304-FURNITURE & EQUIP LESS $1,000	(200)	
Deptid 51010378,503302-DATA PROCESS EQUIP$1,000-4,999	(1,200)	
Deptid 51010378,503304-FURNITURE & EQUIP LESS $1,000	(45,525)	
Deptid 51010378,504201-TRAVEL EXPENSES - EMPLOYEES	(750)	
Deptid 51010378,504412-SEMINARS CONTINUING EDUCATION	(250)	
Deptid 51010379,503102-PROMOTIONAL SUPPLIES	(660)	
Deptid 51010379,503304-FURNITURE & EQUIP LESS $1,000	(500)	
Deptid 51010379,504412-SEMINARS CONTINUING EDUCATION	(999)	
TOTAL REVISIONS:		**(161,731)**
ZOO		
Deptid 52010245,501000-NON-UNIFORM WAGES AND SALARIES	(11,261)	
Deptid 52010245,501100-WORKERS COMPENSATION- CIVILIAN	(56)	
Deptid 52010245,501101-UNEMPLOYMENT COMPEN - CIVILIAN	(11)	
Deptid 52010245,501124-CITY PENSION PLAN CONTRIBUTION	(1,312)	
Deptid 52010245,501129-FICA CITY MATCH - CIVILIAN	(698)	
Deptid 52010245,501130-FICA MED- CITY MATCH-CIVILIAN	(163)	
Deptid 52010245,503302-DATA PROCESS EQUIP$1,000-4,999	(4,750)	
Deptid 52010245,503303-OTHER EQUIPMENT $1,000-$4,999	(5,000)	
Deptid 52010245,508003-BUILDING IMPROVEMENTS	(33,500)	
Deptid 52010245,508035-COMMUNICATIONS EQUIPMENT	(14,250)	
Deptid 52010245,508056-COMPRESSOR TRAILER MOWER	(12,000)	
TOTAL REVISIONS:		**(83,001)**
LIBRARY		
Deptid 53010201,501000-NON-UNIFORM WAGES AND SALARIES	(62,942)	
Deptid 53010201,501011-PART-TIME TEMPORARY - CIVILIAN	(7,284)	
Deptid 53010201,501100-WORKERS COMPENSATION- CIVILIAN	(552)	
Deptid 53010201,501101-UNEMPLOYMENT COMPEN - CIVILIAN	(70)	
Deptid 53010201,501108-POS CITY - EMPLOYER CONTRIB.	(1,603)	
Deptid 53010201,501114-LIFE INSURANCE - CIVILIAN	(35)	
Deptid 53010201,501124-CITY PENSION PLAN CONTRIBUTION	(5,725)	
Deptid 53010201,501129-FICA CITY MATCH - CIVILIAN	(4,354)	
Deptid 53010201,501130-FICA MED- CITY MATCH-CIVILIAN	(1,018)	
Deptid 53010201,503304-FURNITURE & EQUIP LESS $1,000	(10,000)	
Deptid 53010201,504201-TRAVEL EXPENSES - EMPLOYEES	(741)	
Deptid 53010201,504412-SEMINARS CONTINUING EDUCATION	(612)	
Deptid 53010210,501000-NON-UNIFORM WAGES AND SALARIES	(14,568)	
Deptid 53010210,501011-PART-TIME TEMPORARY - CIVILIAN	14,568	
Deptid 53010212,501000-NON-UNIFORM WAGES AND SALARIES	(7,284)	
Deptid 53010212,501011-PART-TIME TEMPORARY - CIVILIAN	7,284	
Deptid 53010329,501000-NON-UNIFORM WAGES AND SALARIES	55,657	
Deptid 53010329,501011-PART-TIME TEMPORARY - CIVILIAN	14,568	
Deptid 53010329,501100-WORKERS COMPENSATION- CIVILIAN	552	
Deptid 53010329,501101-UNEMPLOYMENT COMPEN - CIVILIAN	71	
Deptid 53010329,501108-POS CITY - EMPLOYER CONTRIB.	1,603	
Deptid 53010329,501114-LIFE INSURANCE - CIVILIAN	35	
Deptid 53010329,501124-CITY PENSION PLAN CONTRIBUTION	5,725	
Deptid 53010329,501129-FICA CITY MATCH - CIVILIAN	4,354	
Deptid 53010329,501130-FICA MED- CITY MATCH-CIVILIAN	1,018	
TOTAL REVISIONS:		**(11,353)**
DEPT OF MUSEUMS AND CULTURAL AFFAIRS		
Deptid 54010249,503304-FURNITURE & EQUIP LESS $1,000	(100)	
Deptid 54010250,503100-OFFICE SUPPLIES	(100)	
Deptid 54010331,503100-OFFICE SUPPLIES	(300)	
Deptid 55010299,501000-NON-UNIFORM WAGES AND SALARIES	(35,685)	
Deptid 55010299,501100-WORKERS COMPENSATION- CIVILIAN	(206)	
Deptid 55010299,501101-UNEMPLOYMENT COMPEN - CIVILIAN	(35)	
Deptid 55010299,501108-POS CITY - EMPLOYER CONTRIB.	(2,491)	

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Deptid 55010299,501114-LIFE INSURANCE - CIVILIAN			(35)	
Deptid 55010299,501124-CITY PENSION PLAN CONTRIBUTION			(4,142)	
Deptid 55010299,501129-FICA CITY MATCH - CIVILIAN			(2,223)	
Deptid 55010299,501130-FICA MED- CITY MATCH-CIVILIAN			(540)	
Deptid 55010299,503302-DATA PROCESS EQUIP$1,000-4,999			(10,000)	
Deptid 55010299,508008-MAJOR OFFICE EQUIP & APPLIANCE			(4,200)	
Deptid 55010299,508035-COMMUNICATIONS EQUIPMENT			(1,000)	
Deptid 56010252,503102-PROMOTIONAL SUPPLIES			(300)	
Deptid 56010252,503304-FURNITURE & EQUIP LESS $1,000			(500)	
Deptid 56010252,504201-TRAVEL EXPENSES - EMPLOYEES			(575)	
TOTAL REVISIONS:				**(62,432)**
COMMUNITY AND HUMAN DEVELOPMENT				
Deptid 71010277,504201-TRAVEL EXPENSES - EMPLOYEES			(1,000)	
TOTAL REVISIONS:				**(1,000)**
ECONOMIC DEVELOPMENT				
Deptid 72010268,502215-OUTSIDE CONTRACTS - NOC			(75,000)	
Deptid 72010268,504201-TRAVEL EXPENSES - EMPLOYEES			(9,500)	
Deptid 72010268,504412-SEMINARS CONTINUING EDUCATION			(4,289)	
Deptid 72010268,505200-COMMUNITY SERVICE PROJECTS			25,000	
TOTAL REVISIONS:				**(63,789)**
NON-DEPARTMENTAL				
Deptid 99010273,503001-GASOLINE - UNLEADED			(500,000)	
Deptid 99010273,504411-SALARY ADJUSTMENT RESERVE EXPE			(38,237)	
Deptid 99010273,504412-SEMINARS CONTINUING EDUCATION			(5,242)	
TOTAL REVISIONS:				**(543,479)**
TOTAL REVISIONS TO GENERAL FUND PROPOSED REVENUE:	**(1,841,203)**			
REVISED GENERAL FUND REVENUE:		**315,826,293**		
TOTAL REVISIONS TO GENERAL FUND APPROPRIATIONS:			**(1,841,203)**	
TOTAL REVISED GENERAL FUND APPROPRIATIONS:				**315,826,293**

SCHEDULE A

ALL FUNDS

FUND 05403 - G780902 TEXAS				
BEGINNING FUND REVENUE:		**1,518,282**		
REVISED FUND REVENUE:		**1,518,282**		
BEGINNING FUND APPROPRIATIONS:				**1,518,282**
Deptid 68150009,G780902,501011-PART-TIME TEMPORARY - CIVILIAN			39,000	
Deptid 68150009,G780902,501100-WORKERS COMPENSATION-CIVILIAN			195	
Deptid 68150009,G780902,501101-UNEMPLOYMENT COMPEN - CIVILIAN			39	
Deptid 68150009,G780902,501124-CITY PENSION PLAN CONTRIBUTION			4,543	
Deptid 68150009,G780902,501129-FICA CITY MATCH - CIVILIAN			2,418	
Deptid 68150009,G780902,501130-FICA MED- CITY MATCH-CIVILIAN			565	
Deptid 68150009,G780902,502215-OUTSIDE CONTRACTS - NOC			(46,761)	
Deptid 68150009,G780902,504203-MILEAGE ALLOWANCES			1	
REVISED FUND APPROPRIATIONS:				**1,518,282**
FUND 05417 - G210820 COPS SECURE OUR SCHOOLS FY08				
BEGINNING FUND REVENUE:		**105,500**		
REVISED FUND REVENUE:		**105,500**		
BEGINNING FUND APPROPRIATIONS:				**105,500**
Deptid 21150010,G210820,501000-NON-UNIFORM WAGES AND SALARIES			(42,815)	
Deptid 21150010,G210820,501011-PART-TIME TEMPORARY - CIVILIAN			42,815	
REVISED FUND APPROPRIATIONS:				**105,500**
FUND 06165 - G410904 TWO SHOULD KNOW				
BEGINNING FUND REVENUE:		**119,027**		
Deptid 41150004, 406000-FEDERAL GRANT PROCEEDS	(119,027)			
Deptid 41150004, G410904, 406000-FEDERAL GRANT PROCEEDS	119,027			
REVISED FUND REVENUE:		**119,027**		
BEGINNING FUND APPROPRIATIONS:				**119,027**
Deptid 41150004, 501000-NON-UNIFORM WAGES AND SALARIES			(41,012)	
Deptid 41150004, 501100-WORKERS COMPENSATION- CIVILIAN			(163)	
Deptid 41150004, 501101-UNEMPLOYMENT COMPEN - CIVILIAN			(41)	
Deptid 41150004, 501108-POS CITY - EMPLOYER CONTRIB.			(6,944)	
Deptid 41150004, 501114-LIFE INSURANCE - CIVILIAN			(35)	
Deptid 41150004, 501124-CITY PENSION PLAN CONTRIBUTION			(4,778)	
Deptid 41150004, 501129-FICA CITY MATCH - CIVILIAN			(2,543)	
Deptid 41150004, 501130-FICA MED- CITY MATCH-CIVILIAN			(595)	
Deptid 41150004, G410904, 501000-NON-UNIFORM WAGES AND SALARIES			41,012	
Deptid 41150004, G410904, 501100-WORKERS COMPENSATION- CIVILIAN			163	
Deptid 41150004, G410904, 501101-UNEMPLOYMENT COMPEN - CIVILIAN			41	
Deptid 41150004, G410904, 501108-POS CITY - EMPLOYER CONTRIB.			6,944	
Deptid 41150004, G410904, 501114-LIFE INSURANCE - CIVILIAN			35	
Deptid 41150004, G410904, 501124-CITY PENSION PLAN CONTRIBUTION			4,778	
Deptid 41150004, G410904, 501129-FICA CITY MATCH - CIVILIAN			2,543	
Deptid 41150004, G410904, 501130-FICA MED- CITY MATCH-CIVILIAN			595	
REVISED FUND APPROPRIATIONS:				**119,027**
FUND 07074 - G530909 TANG				
BEGINNING FUND REVENUE:		**83,112**		
REVISED FUND REVENUE:		**83,112**		
BEGINNING FUND APPROPRIATIONS:				**83,112**
Deptid 53150006,G530909,501000-NON-UNIFORM WAGES AND SALARIES			(48,630)	
Deptid 53150006,G530909,501011-PART-TIME TEMPORARY - CIVILIAN			48,630	
REVISED FUND APPROPRIATIONS:				**83,112**
FUND 07401 - MUSEUM GENERAL RESTRICTED				
BEGINNING FUND REVENUE:		**135,086**		
Deptid 54154001, 405000 INVESTMENT INTEREST REVENUE	(2,500)			
REVISED FUND REVENUE:		**132,586**		
BEGINNING FUND APPROPRIATIONS:				**135,086**
Deptid 54154001, 503102-PROMOTIONAL SUPPLIES			(2,500)	
REVISED FUND APPROPRIATIONS:				**132,586**

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FUND 07405 - G540009 HISTORY MUSEUM STORE				
BEGINNING FUND REVENUE:		**12,500**		
Deptid 54154002, G540009, 404306 SALES TO THE PUBLIC	(3,000)			
REVISED FUND REVENUE:		**9,500**		
BEGINNING FUND APPROPRIATIONS:				**12,500**
Deptid 54154002, 503102-PROMOTIONAL SUPPLIES			(3,000)	
REVISED FUND APPROPRIATIONS:				**9,500**
FUND 07896 - G7134CD0005 SUN COUNTRY REC				
BEGINNING FUND REVENUE:		**0**		
Deptid 51150056,G7134CD0005,406000 FEDERAL GRANT PROCEEDS	78,272			
REVISED FUND REVENUE:		**78,272**		
BEGINNING FUND APPROPRIATIONS:				**0**
Deptid 51150056,G7134CD0005,501000-NON-UNIFORM WAGES AND SALARIES			49,920	
Deptid 51150056,G7134CD0005,501100-WORKERS COMPENSATION- CIVILIAN			2,584	
Deptid 51150056,G7134CD0005,501101-UNEMPLOYMENT COMPEN - CIVILIAN			50	
Deptid 51150056,G7134CD0005,501129-FICA CITY MATCH - CIVILIAN			3,095	
Deptid 51150056,G7134CD0005,501130-FICA MED- CITY MATCH-CIVILIAN			724	
Deptid 51150056,G7134CD0005,503116-RECREATIONAL SUPPLIES			11,499	
Deptid 51150056,G7134CD0005,504422-FIELD TRIPS			10,400	
REVISED FUND APPROPRIATIONS:				**78,272**
FUND 10049 - G7132CD0005 SUN COUNTRY CLUB REC				
BEGINNING FUND REVENUE:		**78,272**		
Deptid 51150056,G7132CD0005,406000-FEDERAL GRANT PROCEEDS	(78,272)			
REVISED FUND REVENUE:		**0**		
BEGINNING FUND APPROPRIATIONS:				**78,272**
Deptid 51150056,G7132CD0005,501000-NON-UNIFORM WAGES AND SALARIES			(49,920)	
Deptid 51150056,G7132CD0005,501100-WORKERS COMPENSATION- CIVILIAN			(2,584)	
Deptid 51150056,G7132CD0005,501101-UNEMPLOYMENT COMPEN - CIVILIAN			(50)	
Deptid 51150056,G7132CD0005,501129-FICA CITY MATCH - CIVILIAN			(3,095)	
Deptid 51150056,G7132CD0005,501130-FICA MED- CITY MATCH-CIVILIAN			(724)	
Deptid 51150056,G7132CD0005,503116-RECREATIONAL SUPPLIES			(11,499)	
Deptid 51150056,G7132CD0005,504422-FIELD TRIPS			(10,400)	
REVISED FUND APPROPRIATIONS:				**0**
FUND 10078 - CD ADMIN FY09				
BEGINNING FUND REVENUE:		**1,571,369**		
REVISED FUND REVENUE:		**1,571,369**		
BEGINNING FUND APPROPRIATIONS:				**1,571,369**
Deptid 71150047,G7134CD0002,503131-DATA PROCES EQUIP$1000-4999.99			(1,600)	
Deptid 71150047,G7134CD0002,503302-DATA PROCESS EQUIP$1,000-4,999			1,600	
REVISED FUND APPROPRIATIONS:				**1,571,369**
FUND 15438 - MUNICIPAL COURT SECURITY				
BEGINNING FUND REVENUE:		**405,000**		
REVISED FUND REVENUE:		**405,000**		
BEGINNING FUND APPROPRIATIONS:				**405,000**
Deptid 11150051, 507000-INTERFUND TRANSFERS (USES)			(53,098)	
Deptid 11150051, 507002-FUND BALANCE TRANSFERS (USES)			53,098	
REVISED FUND APPROPRIATIONS:				**405,000**
FUND 15445 - ZOO OPERATIONS				
BEGINNING FUND REVENUE:		**1,141,750**		
Deptid 52152001, 404001 ZOO ADMISSION REVENUE	(111,242)			
Deptid 52153027, 407002-FUND BALANCE TRANSFERS (SOURCE	315,000			
REVISED FUND REVENUE:		**1,345,508**		
BEGINNING FUND APPROPRIATIONS:				**1,141,750**
Deptid 52152001, 501000-NON-UNIFORM WAGES AND SALARIES			(23,925)	
Deptid 52152001, 501100-WORKERS COMPENSATION- CIVILIAN			(138)	
Deptid 52152001, 501101-UNEMPLOYMENT COMPEN - CIVILIAN			(24)	
Deptid 52152001, 501127-UNIFORM ALLOWANCES			(1,500)	
Deptid 52152001, 501129-FICA CITY MATCH - CIVILIAN			(1,483)	

SCHEDULE A

Deptid 52152001, 501130-FICA MED- CITY MATCH-CIVILIAN		(347)	
Deptid 52152001, 503114-BUILDING MAINTENANCE SUPPLIES		2,000	
Deptid 52152001, 503120-UNIFORMS AND APPAREL SUPPLIES		(10,000)	
Deptid 52152001, 504412-SEMINARS CONTINUING EDUCATION		(10,000)	
Deptid 52152001, 505402-BANK SVC CHRGS & CR CARD FEES		1,000	
Deptid 52152001, 507002-FUND BALANCE TRANSFERS (USES)		(38,000)	
Deptid 52152002, 502211-REC AND CULTURAL CONTRACTS		(10,000)	
Deptid 52152002, 502226-BLDGS/FACILITIES MAINT CONTRAC		(10,000)	
Deptid 52152002, 503102-PROMOTIONAL SUPPLIES		(50)	
Deptid 52152002, 503113-LAND MAINTENANCE SUPPLIES		(1,000)	
Deptid 52152002, 503116-RECREATIONAL SUPPLIES		(2,050)	
Deptid 52152002, 503200-BUILDINGS/FACILITIES MAINT/REP		(5,000)	
Deptid 52152004, 502213-TEMP EMPLOYEE SVCS CONTRACTS		(610)	
Deptid 52152004, 503102-PROMOTIONAL SUPPLIES		(150)	
Deptid 52152004, 503116-RECREATIONAL SUPPLIES		35	
Deptid 52153027, 502108-ENGINEERING SERVICES		7,000	
Deptid 52153027, 502215-OUTSIDE CONTRACTS - NOC		125,750	
Deptid 52153027, 502411-LEASES NOC		25,000	
Deptid 52153027, 503114-BUILDING MAINTENANCE SUPPLIES		157,250	
REVISED FUND APPROPRIATIONS:			**1,345,508**
FUND 15462 - ECONOMIC DEVELOPMENT			
BEGINNING FUND REVENUE:	**361,673**		
REVISED FUND REVENUE:	**361,673**		
BEGINNING FUND APPROPRIATIONS:			**361,673**
Deptid 72150036, PED00003, 502215-OUTSIDE CONTRACTS NOC		(250,000)	
Deptid 72150036, PED00004, 502215-OUTSIDE CONTRACTS NOC		(19,175)	
Deptid 72150036, PED00005, 502215-OUTSIDE CONTRACTS NOC		(23,391)	
Deptid 72150036, PED00006, 502215-OUTSIDE CONTRACTS NOC		(34,587)	
Deptid 72150036, PED00007, 502215-OUTSIDE CONTRACTS NOC		(34,520)	
Deptid 72150036, PED00003, 502237-380 SALES TAX REBATES		250,000	
Deptid 72150036, PED00004, 502236-PROPERTY TAX REBATES		19,175	
Deptid 72150036, PED00005, 502236-PROPERTY TAX REBATES		23,391	
Deptid 72150036, PED00006, 502236-PROPERTY TAX REBATES		34,587	
Deptid 72150036, PED00007, 502236-PROPERTY TAX REBATES		34,520	
REVISED FUND APPROPRIATIONS:			**361,673**
FUND 15707 - CONV & PERF ARTS CENTER			
BEGINNING FUND REVENUE:	**8,950,000**		
REVISED FUND REVENUE:	**8,950,000**		
BEGINNING FUND APPROPRIATIONS:			**8,950,000**
Deptid 55010303, 501000-NON-UNIFORM WAGES AND SALARIES		(1,029)	
Deptid 55010303, 501100-WORKERS COMPENSATION- CIVILIAN		(5)	
Deptid 55010303, 501101-UNEMPLOYMENT COMPEN - CIVILIAN		(1)	
Deptid 55010303, 501124-CITY PENSION PLAN CONTRIBUTION		(120)	
Deptid 55010303, 501129-FICA CITY MATCH - CIVILIAN		(64)	
Deptid 55010303, 501130-FICA MED- CITY MATCH-CIVILIAN		(15)	
Deptid 55010303, 502102-ARTISTIC PERFORMANCES SERVICES		13,734	
Deptid 55010303, 503102-PROMOTIONAL SUPPLIES		(200)	
Deptid 55010303, 503116-RECREATIONAL SUPPLIES		200	
Deptid 55010303, 505200-COMMUNITY SERVICE PROJECTS		37,500	
Deptid 57010270, 502215-OUTSIDE CONTRACTS - NOC		(50,000)	
REVISED FUND APPROPRIATIONS:			**8,950,000**
FUND 16371 - P500231 FEDERAL CONFISCATED			
BEGINNING FUND REVENUE:	**629,102**		
REVISED FUND REVENUE:	**629,102**		
BEGINNING FUND APPROPRIATIONS:			**629,102**
Deptid 21150060,P500231,501000-NON-UNIFORM WAGES AND SALARIES		(161,910)	
Deptid 21150060,P500231,501011-PART-TIME TEMPORARY - CIVILIAN		161,910	
REVISED FUND APPROPRIATIONS:			**629,102**

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FUND 27503 - P540010CTY CITY CAPITAL OUTLY				
BEGINNING FUND REVENUE:		**0**		
Deptid 04102010,P540010CTY, 405000-INVESTMENT INTEREST REVENUE	547,153			
REVISED FUND REVENUE:		**547,153**		
BEGINNING FUND APPROPRIATIONS:				**0**
Deptid 04102010,P540010CTY,503123-SAFETY GEAR			164,385	
Deptid 04102010,P540010CTY,503300-EQUIPMENT MAT $1,000 - $4,999			9,298	
Deptid 04102010,P540010CTY,503302-DATA PROCESS EQUIP$1,000-4,999			29,150	
Deptid 04102010,P540010CTY,503303-OTHER EQUIPMENT $1,000-$4,999			54,720	
Deptid 04102010,P540010CTY,503304-FURNITURE & EQUIP LESS $1,000			121,200	
Deptid 04102010,P540010CTY,508003-BUILDING IMPROVEMENTS			33,500	
Deptid 04102010,P540010CTY,508008-MAJOR OFFICE EQUIP & APPLIANCE			29,200	
Deptid 04102010,P540010CTY,508028-PROJECT CONSULTING			78,450	
Deptid 04102010,P540010CTY,508035-COMMUNICATIONS EQUIPMENT			15,250	
Deptid 04102010,P540010CTY,508056-COMPRESSOR TRAILER MOWER			12,000	
REVISED FUND APPROPRIATIONS:				**547,153**
FUND 40101 - AIRPORT OPERATIONS				
BEGINNING FUND REVENUE:		**39,571,245**		
Deptid 62620006, 403004-AIRPORT PARKING LOT FEES	(1,130,218)			
REVISED FUND REVENUE:		**38,441,027**		
BEGINNING FUND APPROPRIATIONS:				**39,571,245**
Deptid 62620001, 501000-NON-UNIFORM WAGES AND SALARIES			26,563	
Deptid 62620001, 501101-PART-TIME TEMPORARY - CIVILIAN			(9,360)	
Deptid 62620001, 501100-WORKERS COMPENSATION- CIVILIAN			181	
Deptid 62620001, 501101-UNEMPLOYMENT COMPEN - CIVILIAN			17	
Deptid 62620001, 501114-LIFE INSURANCE-CIVILIAN			35	
Deptid 62620001, 501124-CITY PENSION PLAN CONTRIBUTION			3,042	
Deptid 62620001, 501129-FICA CITY MATCH - CIVILIAN			1,067	
Deptid 62620001, 501130-FICA MED- CITY MATCH-CIVILIAN			250	
Deptid 62620011, 501000-NON-UNIFORM WAGES AND SALARIES			(39,706)	
Deptid 62620011, 501100-WORKERS COMPENSATION- CIVILIAN			(342)	
Deptid 62620011, 501101-UNEMPLOYMENT COMPEN - CIVILIAN			(40)	
Deptid 62620011, 501114-LIFE INSURANCE-CIVILIAN			(35)	
Deptid 62620011, 501124-CITY PENSION PLAN CONTRIBUTION			(4,626)	
Deptid 62620011, 501129-FICA CITY MATCH - CIVILIAN			(2,462)	
Deptid 62620011, 501130-FICA MED- CITY MATCH-CIVILIAN			(576)	
Deptid 62620001, 502116-PROMOTIONAL SERVICES			(50,000)	
Deptid 62620001, 503102-PROMOTIONAL SUPPLIES			(10,000)	
Deptid 62620044, 503102-PROMOTIONAL SUPPLIES			(500)	
Deptid 62620001, 507001 INTRAFUND TRANSFERS (USES)			(1,043,726)	
REVISED FUND APPROPRIATIONS:				**38,441,027**
FUND 40272 - STANTON STREET				
BEGINNING FUND REVENUE:		**17,251,841**		
Deptid 64010283, 402050-PASSENGER VEHICLE CROSSINGS	(4,000)			
REVISED FUND REVENUE:		**17,247,841**		
BEGINNING FUND APPROPRIATIONS:				**17,251,841**
Deptid 64010283, 503102-PROMOTIONAL SUPPLIES			(2,000)	
Deptid 64010285, 503102-PROMOTIONAL SUPPLIES			(2,000)	
REVISED FUND APPROPRIATIONS:				**17,247,841**
FUND 40345 - MASS TRANSIT OPERATIONS				
BEGINNING FUND REVENUE:		**61,852,951**		
Deptid 60600001, 403061-MT ADVERTISING REVENUE	138,822			
Deptid 60600001, 403050-TICKET SALES	(662,184)			
Deptid 60600001, 403057-LIFT BUS REVENUE-FARE BOX	270,168			
Deptid 60600001, 407002-FUND BALANCE TRANSFERS (SOURCE	16,319			
REVISED FUND REVENUE:		**61,616,076**		
BEGINNING FUND APPROPRIATIONS:				**61,852,951**
Deptid 60600001, 501000-NON-UNIFORM WAGES AND SALARIES			24,933	
Deptid 60600001, 501100-WORKERS COMPENSATION- CIVILIAN			125	
Deptid 60600001, 501101-UNEMPLOYMENT COMPEN - CIVILIAN			25	
Deptid 60600001, 501108-POS CITY - EMPLOYER CONTRIB.			2,226	
Deptid 60600001, 501124-CITY PENSION PLAN CONTRIBUTION			2,905	
Deptid 60600001, 501129-FICA CITY MATCH - CIVILIAN			1,546	

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Deptid 60600001, 501130-FICA MED- CITY MATCH-CIVILIAN			361	
Deptid 60600005, 501011-NON-UNIFORM WAGES AND SALARIES			56,868	
Deptid 60600005, 501100-WORKERS COMPENSATION- CIVILIAN			285	
Deptid 60600005, 501101-UNEMPLOYMENT COMPEN - CIVILIAN			57	
Deptid 60600005, 501108-POS CITY - EMPLOYER CONTRIB.			4,717	
Deptid 60600006, 501124-CITY PENSION PLAN CONTRIBUTION			36	
Deptid 60600005, 501124-CITY PENSION PLAN CONTRIBUTION			6,625	
Deptid 60600005, 501129-FICA CITY MATCH - CIVILIAN			3,526	
Deptid 60600005, 501130-FICA MED- CITY MATCH-CIVILIAN			824	
Deptid 60600006, 501011-PART-TIME TEMPORARY - CIVILIAN			62,038	
Deptid 60600006, 501100-WORKERS COMPENSATION- CIVILIAN			310	
Deptid 60600006, 501101-UNEMPLOYMENT COMPEN - CIVILIAN			62	
Deptid 60600006, 501108-POS CITY - EMPLOYER CONTRIB.			2,492	
Deptid 60600006, 501114-LIFE INSURANCE-CIVILIAN			35	
Deptid 60600006, 501124-CITY PENSION PLAN CONTRIBUTION			7,227	
Deptid 60600006, 501129-FICA CITY MATCH - CIVILIAN			3,847	
Deptid 60600006, 501130-FICA MED- CITY MATCH-CIVILIAN			899	
Deptid 60600001, 503102-PROMOTIONAL SUPPLIES			(3,000)	
Deptid 60600013, 503102-PROMOTIONAL SUPPLIES			(7,000)	
Deptid 60600001, 502207-MANAGEMENT SERVICES CONTRACTS			(333,390)	
Deptid 60600006, 508006-VEHICULAR EQUIPMENT			(75,454)	
REVISED FUND APPROPRIATIONS:				**61,616,076**
FUND 40403 - SOLID WASTE MANAGEMENT				
BEGINNING FUND REVENUE:		**51,630,396**		
Deptid 34010289, 403141-LANDFILL FEES	(190,000)			
Deptid 34010289, 403145-SPECIAL WASTE REMOVAL FEES	(106,180)			
Deptid 34010289, 407002-FUND BALANCE TRANSFERS (SOURCE	286,745			
REVISED FUND REVENUE:		**51,620,961**		
BEGINNING FUND APPROPRIATIONS:				**51,630,396**
Deptid 34010286, 503130-FURNITURE $1000 - 4999.99			(3,000)	
Deptid 34010286, 503301-FURNITURE $1,000 - $4,999			3,000	
Deptid 34010289, 503102-PROMOTIONAL SUPPLIES			(3,000)	
Deptid 34010294, 503132-OTHER EQUIPMENT $1000 -4999.99			(3,000)	
Deptid 34010294, 503303-OTHER EQUIPMENT $1,000-$4,999			3,000	
Deptid 34010297, 503132-OTHER EQUIPMENT $1000 -4999.99			(3,500)	
Deptid 34010297, 503303-OTHER EQUIPMENT $1,000-$4,999			3,500	
Deptid 34010286, 504415-INDIRECT COST EXPENDITURE			(6,435)	
REVISED FUND APPROPRIATIONS:				**51,620,961**
FUND 40429 - ENVIRONMENTAL SVCS GRANT FUND				
BEGINNING FUND REVENUE:		**1,226,570**		
REVISED FUND REVENUE:		**1,226,570**		
BEGINNING FUND APPROPRIATIONS:				**1,226,570**
Deptid 34010289,G340919,503131-DATA PROCES EQUIP$1000-4999.99			(4,000)	
Deptid 34010289,G340919,503302-DATA PROCESS EQUIP$1,000-4,999			4,000	
REVISED FUND APPROPRIATIONS:				**1,226,570**
FUND 41021 - AIRPORT OPERATING				
BEGINNING FUND REVENUE:		**9,205,049**		
Deptid 62620018, P500002, 407001-INTRAFUND TRANSFERS (SOURCES)	(1,043,726)			
REVISED FUND REVENUE:		**8,161,323**		
BEGINNING FUND APPROPRIATIONS:				**9,205,049**
Deptid 62620018, P500002, 507002-FUND BALANCE TRANSFERS (USES)			(1,043,726)	
REVISED FUND APPROPRIATIONS:				**8,161,323**
FUND 45121 - HEALTH BENEFITS				
BEGINNING FUND REVENUE:		**40,230,489**		
DEPTID 04100248, 404469-GROUP LIFE INSURANCE CITY CONT	(2)			
REVISED FUND REVENUE:		**40,230,487**		
BEGINNING FUND APPROPRIATIONS:				**40,230,489**
DEPTID 04100248, 502111-HEALTH CARE PROVIDERS SERVICES			(2)	
REVISED FUND APPROPRIATIONS:				**40,230,487**
FUND 45122 - WORKERS' COMPENSATION				
BEGINNING FUND REVENUE:		**8,282,908**		

SCHEDULE A

Deptid 99100255, 404467-WORKERS' COMPENSATION CONTRIB	(2,356)			
REVISED FUND REVENUE:		**8,280,552**		
BEGINNING FUND APPROPRIATIONS:				**8,282,908**
Deptid 99100255,502125-WORKERS' COMP BENEFITS PAID			(2,356)	
REVISED FUND APPROPRIATIONS:				**8,280,552**
FUND 45123 - UNEMPLOYMENT COMPENSATION				
BEGINNING FUND REVENUE:		**336,868**		
Deptid 99010263, 404468-UNEMPLOYMENT CONTRIBUTIONS	(17,165)			
Deptid 99010263, 407002-FUND BALANCE TRANSFER SOURCES	17,165			
REVISED FUND REVENUE:		**336,868**		
BEGINNING FUND APPROPRIATIONS:				**336,868**
REVISED FUND APPROPRIATIONS:				**336,868**
FUND 50113 - ARCHAEOLOGY MUSEUM STORE				
BEGINNING FUND REVENUE:		**27,900**		
Deptid 54500031, 404306 SALES TO THE PUBLIC	(15,000)			
REVISED FUND REVENUE:		**12,900**		
BEGINNING FUND APPROPRIATIONS:				**27,900**
50113-Deptid 54500031, 503102-PROMOTIONAL SUPPLIES			(15,000)	
REVISED FUND APPROPRIATIONS:				**12,900**
FUND 50117 - HISTORY MUSEUM MEM RESTRICTED				
BEGINNING FUND REVENUE:		**24,500**		
Deptid 54154002, 404303 MEMBERSHIP FEES	(5,800)			
REVISED FUND REVENUE:		**18,700**		
BEGINNING FUND APPROPRIATIONS:				**24,500**
Deptid 54154002, 503102-PROMOTIONAL SUPPLIES			(5,800)	
REVISED FUND APPROPRIATIONS:				**18,700**
FUND 50118 - HISTORY MUSEUM GEN RESTRICTED				
BEGINNING FUND REVENUE:		**11,500**		
Deptid 54154002, 405060 DONATIONS	(1,000)			
REVISED FUND REVENUE:		**10,500**		
BEGINNING FUND APPROPRIATIONS:				**11,500**
Deptid 54154002, 503102-PROMOTIONAL SUPPLIES			(1,000)	
REVISED FUND APPROPRIATIONS:				**10,500**
FUND 50119 - ARCHEOLOGY MUSEUM MEM RESTRICT				
BEGINNING FUND REVENUE:		**10,475**		
Deptid 54500023, 404303 MEMBERSHIP FEES	(1,050)			
REVISED FUND REVENUE:		**9,425**		
BEGINNING FUND APPROPRIATIONS:				**10,475**
Deptid 54500023, 503102-PROMOTIONAL SUPPLIES			(1,050)	
REVISED FUND APPROPRIATIONS:				**9,425**
FUND 50120 - ARCHEOLOGY MUSEUM GEN RESTRICT				
BEGINNING FUND REVENUE:		**29,550**		
Deptid 54500023, 404301 EVENT FEES	(1,500)			
REVISED FUND REVENUE:		**28,050**		
BEGINNING FUND APPROPRIATIONS:				**29,550**
Deptid 54500023, 503102-PROMOTIONAL SUPPLIES			(1,500)	
REVISED FUND APPROPRIATIONS:				**28,050**
TOTAL REVISIONS TO ALL FUNDS PROPOSED REVENUE:	**(1,705,551)**			
TOTAL REVISIONS TO ALL FUND APPROPRIATIONS:			**(1,705,551)**	
REVISED ALL FUNDS BUDGET:				**689,358,986**

SCHEDULE B
STAFFING CHANGES

GENERAL FUND

Police			
Dept ID 21010050	Add	1.00	Police Sergeant
	Delete	1.00	Police Officer
	Delete	1.00	Marketing & Customer Relations
Engineering			
Dept ID 35010043	Delete	1.00	Engineering Technician
Dept ID 35010048	Add	1.00	Planner
Development Services			
Dept ID 331010034	Delete	1.00	Customer Relations Representative
	Delete	1.00	Customer Relations Clerk
Dept ID 36010116	Add	1.00	Customer Relations Representative
	Add	1.00	Customer Relations Clerk
Information Technology			
Dept ID 39010349	Delete	1.00	GIS Programmer Analyst
	Add	1.00	GIS Database Administrator
Public Health			
Dept ID 41010157	Delete	1.00	Public Information Officer
Parks & Recreation			
Dept ID 51010363	Add	0.48	Contract Service Maint (NE)
Zoo			
Dept ID 52010245	Add	1.00	Zoo Assistant Director
Library			
Dept ID 53010201	Delete	0.50	Co-op Education Student
	Delete	1.00	Library Services Supervisor
	Delete	1.46	Library Assistant
Dept ID 5310329	Add	0.50	Co-op Education Student
	Add	1.00	Library Services Supervisor
	Add	1.46	Library Assistant
MCAD			
Dept ID 55010299	Delete	0.50	Administrative Analyst
	Delete	0.50	Senior Office Assistant

All Funds

Environmental Services			
Dept ID 34010289/40403	Add	1.00	Civil Engineer
	Delete	1.00	Environmental Engineer
	Add	1.00	Department Administrative Mgr
	Delete	1.00	Accounting Manager
	Add	0.15	Deputy City Manager
Police			
Dept ID 21150060/16371	Add	1.00	Police Foundation Executive Director
Zoo			
Dept ID 52152001/15445	Delete	1.00	Zoo Special Project Consultant
MCAD			
Dept ID 55010303/15707	Add	0.50	Administrative Analyst
	Add	0.50	Senior Office Assistant
	Delete	1.00	Public Information Specialist
Sun Metro			
Dept ID 60600001/40345	Delete	1.00	Public Information Specialist
Airport			
Dept ID 62620001/40101	Delete	0.50	(Cont) Undergraduate Intern
Dept ID 62620011/40101	Add	1.00	Education Graphics Specialist
	Delete	1.00	Land & Contract Administrator
MPO			
Dept ID 68150009/05043	Add	1.00	Network PC Lan

CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST

FY09 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2009 Adopted
All Departments	405063	Public Information Act	Paper Records-Standard size(50 or fewer pgs) +postage and shipping or fax charge	$0.10
All Departments	405063	Public Information Act	Paper Records-Standard size(50+ pgs) + personnel charge, overhead charge, actual misc. supplies, postage and shipping or fax charge	$0.10
All Departments	405063	Public Information Act	Paper Records-non standard size	
All Departments	405063	Public Information Act	Blue prints	
All Departments	405063	Public Information Act	18" x 24"	$1.60
All Departments	405063	Public Information Act	24" x 36"	$1.80
All Departments	405063	Public Information Act	30" x 42"	$2.00
All Departments	405063	Public Information Act	42" x 4"	$2.00
All Departments	405063	Public Information Act	42" x 5"	$2.20
All Departments	405063	Public Information Act	42" x 6"	$2.40
All Departments	405063	Public Information Act	42" x 7"	$2.60
All Departments	405063	Public Information Act	42" x 8"	$2.80
All Departments	405063	Public Information Act	+ postage, shipping, and misc supplies	
All Departments	405063	Public Information Act	Large Bond Copies	
All Departments	405063	Public Information Act	12" x 18"	$1.10
All Departments	405063	Public Information Act	18" x 24"	$1.10
All Departments	405063	Public Information Act	24" x 36"	$1.70
All Departments	405063	Public Information Act	42" x 30"	$1.70
All Departments	405063	Public Information Act	+ postage, shipping, and misc supplies	
All Departments	405063	Public Information Act	Vellum copies	
All Departments	405063	Public Information Act	24" x 36"	$2.45
All Departments	405063	Public Information Act	+ postage, shipping, and misc supplies	
All Departments	405063	Public Information Act	Other non standard size copies (per page)	$0.50
All Departments	405063	Public Information Act	+ personnel charge, overhead charge, postage, shipping, and misc supplies	
All Departments	405063	Public Information Act	Photographs (Police Department	
All Departments	405063	Public Information Act	4" x 5" color print	$2.15
All Departments	405063	Public Information Act	each additional print	$0.95
All Departments	405063	Public Information Act	5" x 7" color print	$2.20
All Departments	405063	Public Information Act	each additional print	$1.00
All Departments	405063	Public Information Act	8" x 10" color print	$2.40
All Departments	405063	Public Information Act	each additional print	$1.20
All Departments	405063	Public Information Act	Polaroid color print	$2.75
All Departments	405063	Public Information Act	each additional print	$1.55
All Departments	405063	Public Information Act	4" x 5" black & white print	$3.00
All Departments	405063	Public Information Act	each additional print	$1.80
All Departments	405063	Public Information Act	5" x 7" black & white print	$3.25
All Departments	405063	Public Information Act	each additional print	$2.05
All Departments	405063	Public Information Act	8" x 10" black & white print	$3.50
All Departments	405063	Public Information Act	each additional print	$2.30
All Departments	405063	Public Information Act	4" x 5" black & white mug	$3.20
All Departments	405063	Public Information Act	each additional print	$2.00
All Departments	405063	Public Information Act	Polaroid black & white	$2.35
All Departments	405063	Public Information Act	each additional print	$1.15
All Departments	405063	Public Information Act	+postage, shipping, misc supplies	
All Departments	405063	Public Information Act	Computer and electronic document imaging printouts	
All Departments	405063	Public Information Act	standard size + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	$0.10
All Departments	405063	Public Information Act	non-standard size + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	$0.50
All Departments	405063	Public Information Act	Plotter media documents: + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	
All Departments	405063	Public Information Act	8 1/2" x 11" prints	$0.24
All Departments	405063	Public Information Act	11" x 17" prints	$0.24
All Departments	405063	Public Information Act	18" x 24" prints	$0.48
All Departments	405063	Public Information Act	24" x 36" prints	$0.72
All Departments	405063	Public Information Act	36" x 42" prints	$0.96
All Departments	405063	Public Information Act	non-standard copies (microfilm, microfiche) + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	
All Departments	405063	Public Information Act	standard	$0.10
All Departments	405063	Public Information Act	non-standard	$0.50
All Departments	405063	Public Information Act	Media charge+ personnel, overhead charge, computer resources, computer programming, misc supplies, postage and handling	
All Departments	405063	Public Information Act	diskette	$1.00
All Departments	405063	Public Information Act	computer magnetic tape	
All Departments	405063	Public Information Act	4mm	$13.50
All Departments	405063	Public Information Act	8mm	$12.00
All Departments	405063	Public Information Act	9-track	$11.00
All Departments	405063	Public Information Act	Data cartridge	
All Departments	405063	Public Information Act	2000 series	$17.50
All Departments	405063	Public Information Act	3000 series	$20.00
All Departments	405063	Public Information Act	6000 series	$25.00
All Departments	405063	Public Information Act	9000 series	$35.00
All Departments	405063	Public Information Act	600A	$20.00
All Departments	405063	Public Information Act	Tape Cartridge	
All Departments	405063	Public Information Act	250 MB	$38.00
All Departments	405063	Public Information Act	525 MB	$45.00
All Departments	405063	Public Information Act	VHS video cassette	$2.50
All Departments	405063	Public Information Act	audio cassette	$1.00
All Departments	405063	Public Information Act	Mylar	
All Departments	405063	Public Information Act	3 mil / per linear feet	$0.85
All Departments	405063	Public Information Act	4 mil / per linear feet	$1.10
All Departments	405063	Public Information Act	5 mil / per linear feet	$1.35
All Departments	405063	Public Information Act	Street code book	$29.30
All Departments	405063	Computer programming charge		$26.00/hour
All Departments	405063	Type of system	Mainframe	$10.00/minute; $.17/second

CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST

FY09 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2009 Adopted
All Departments	405063	Type of system	Midrange	$ 1.50/minute; $.03/second
All Departments	405063	Type of system	Client/Server	$ 2.20/hour; $.04/minute
All Departments	405063	Type of system	PC or LAN	$ 1.00/hour; $.02/minute
All Departments	405063	Fax charge	Local transmission	$.10 per page
All Departments	405063	Fax charge	Long distance within 915 area code	$.50 per page
All Departments	405063	Fax charge	Long distance outside 915 area code	$1.00 per page
All Departments	405063	Overhead charge	Includes the cost of depreciation	$3.00/hour; $.05/minute
All Departments	405063	Personnel charge	See ordinance for guidance in how to assess this charge.	15.00/hour; $.25/minute
All Departments	405063	Notary fees	Administering an oath or affirmation with certificate and seal	$6.00
All Departments	405063	Notary fees	A certificate under seal not otherwise provided for	$6.00
All Departments	405063	Notary fees	A copy of a record or paper in the notary public's office	$ .50 for each page
All Departments	405063	Notary fees	Swearing a witness to a deposition, certificate, seal, and other business connected with taking the deposition	$6.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP A	
Municipal Clerk	404056	Parking Forfeits / Fines	521 Expired Meter*Effective November 1, 2008 and forward.	$20.00
Municipal Clerk	404056	Parking Forfeits / Fines	521 Expired Meter,*Effective September 1, 2008 to Octoboer 31, 2008	$11.00
Municipal Clerk	404056	Parking Forfeits / Fines	503 Overtime Limit	$11.00
Municipal Clerk	404056	Parking Forfeits / Fines	524 Hotel Zone-Parking	$11.00
Municipal Clerk	404056	Parking Forfeits / Fines	526 Buffer Zone	$11.00
Municipal Clerk	404056	Parking Forfeits / Fines	501 Slugs in Parking Meter	$11.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP B	
Municipal Clerk	404056	Parking Forfeits / Fines	504 Park on bus or taxi stand	$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	525 Other overtime	$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	530 Passenger Loading Zone	$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	532 Loading Zone: General over 30 minutes	$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	533 Loading Zone: Commercial over 30 minutes	$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	534 More than one meter space	$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	535 Over 18" from curb	$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	536 Loading Zone: Not commercial vehicle	$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	556 Within 30' of stop sign/ stop light	$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	564 Park-Funeral Zone	$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP C	
Municipal Clerk	404056	Parking Forfeits / Fines	551 Double Parking	$55.00
Municipal Clerk	404056	Parking Forfeits / Fines	552 Wrong Side of street	$55.00
Municipal Clerk	404056	Parking Forfeits / Fines	553 No Parking Zone	$55.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP D	
Municipal Clerk	404056	Parking Forfeits / Fines	555 Fire Lane	$127.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP E	
Municipal Clerk	404056	Parking Forfeits / Fines	549 Handicapped Zone/No Permit/Blocking	$275.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP F	
Municipal Clerk	404056	Parking Forfeits / Fines	502 Parking Prohibited / Oversize	$222.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP G	
Municipal Clerk	404056	Parking Forfeits / Fines	508 Parking within 20' of Fire Station	$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	509 Parking within 50' of Railroad Crossing	$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	548 Parking on easement	$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	559 Parking on sidewalk	$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	560 Parking on crosswalk/w 20' crosswalk	$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	561 Park within 15' of fire hydrant	$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	562 Obstruct by improper parking (alley)	$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	563 Blocking Driveway	$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	565 Parking on Median	$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	568 Parking on Bridge	$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP H	
Municipal Clerk	404056	Parking Forfeits / Fines	510 Parking on City Property	$85.00
Police	405067	Taxi Cab Operator Permits	Hearing Reimbursement - per day	$210.00
Police	403022	Taxi Cab Operator Permits	Airport Sticker	$250.00
Police	404128	Taxi Cab Operator Permits	Operating Permit	$165.00
Police	404128	Taxi Cab Operator Permits	Operating Permit -Expansion of Fleet	$165.00
Police	404128	Taxi Cab Operator Permits	Taxi Cab Zone Permit	$250.00
Police	404128	Taxi Cab Operator Permits	Issue/replace permit taxi cab permit	$23.00
Police	404204	Taxi Cab Operator Permits	Taxi Cab Inspections	$31.00
	404204	Taxi Cab Operator Permits	Other Vehicle Inspections	$28.00
Police	404128	Taxi Cab Operator Permits	International taxicab	$38.00
Police	404135	Chauffeur Licenses	Chauffeur Lic Application	$15.00
Police	404135	Chauffeur Licenses	Dup Chauffeur license	$10.00
	404147	Limousines	Limousine permit	$150.00
Police	404147	Limousines	Limousine application	$23.00
	404147	Chartered Tour Limo Fee	Sightseeing & Charter	
Police	404147	Chartered Tour Limo Fee	vehicle with rated seating capacity of 1-10 seats	$38.00
Police	404147	Chartered Tour Limo Fee	vehicle with rated seating capacity of 11-20 seats	$75.00
Police	404147	Chartered Tour Limo Fee	vehicle with rated seating capacity of 21+ seats	$150.00
Police	404148	Driverless rental fee	Rent a car	$150.00
Police	404129	Alarms Licenses		$23.00
Police	404206	False alarm penalty	4-5 Occurrences	$50.00
Police	404206	False alarm penalty	6-7 Occurrences	$75.00
Police	404206	False alarm penalty	Occurrence 8 & above	$100.00
Police	405065	Abandoned Auto	Towing	$30.00
Police	405065	Abandoned Auto	Registered Letter of Notification	$32.00
Police	405065	Abandoned Auto	Storage	$10.50/day, including day of pick up
Police	405065	Abandoned Auto	Storage, Large Vehicles	$35.00/day, including day of pick up
Police	404203	Towing Services Facilitation Fee		$20.00
Fire	403120	Ambulance Service Revenue	Base charge	$550.00
Fire	403120	Ambulance Service Revenue	Additional fee above the base charges	$33.00
Fire	403120	Ambulance Service Revenue	Specialty Care Transports (SCT)	$850.00

CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST

FY09 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2009 Adopted
Fire	403120	Ambulance Service Revenue	Hazmat scene, per hour per unit	$550.00
Fire	403120	Ambulance Service Revenue	Comsar rescue/search, per hour per unit	$165 per hour
Fire	403120	Ambulance Service Revenue	Mileage after the 1st mile - Increase effective upon approval of enabling onrdinance	$11.00 per mile
Fire	403120	Ambulance Service Revenue	Response fee	$143.00
Fire	403120	Ambulance Service Revenue	Scene care	$143.00
Fire	403120	Ambulance Service Revenue	Standby	$550 per hour contracted, no contract
Fire	404201	Fire Licenses	Aerosol products	$51.00
Fire	404201	Fire Licenses	Aviation facilities	$51.00
Fire	404201	Fire Licenses	Battery systems	$51.00
Fire	404201	Fire Licenses	Blasting operations	$100.00
Fire	404201	Fire Licenses	Blaster's license	$257.00
Fire	404201	Fire Licenses	Blaster's license renewal	$51.00
Fire	404201	Fire Licenses	Combustible dust-producing operations	$51.00
Fire	404201	Fire Licenses	Combustible fibers	$51.00
Fire	404201	Fire Licenses	Compressed gases	$51.00
Fire	404201	Fire Licenses	Covered mall buildings	$51.00
Fire	404201	Fire Licenses	Cryogenic fluids	$51.00
Fire	404201	Fire Licenses	Explosives	$103.00
Fire	404201	Fire Licenses	Flammable and combustible liquids	$51.00
Fire	404201	Fire Licenses	Floor finishing	$51.00
Fire	404201	Fire Licenses	Fruit and crop ripening	$51.00
Fire	404201	Fire Licenses	Fumigation and thermal insecticidal fogging	$51.00
Fire	404201	Fire Licenses	Hazardous materials	$205.00
Fire	404201	Fire Licenses	HPM facilities	$205.00
Fire	404201	Fire Licenses	High piled storage	$257.00
Fire	404201	Fire Licenses	Industrial ovens	$51.00
Fire	404201	Fire Licenses	Lumber yards and woodworking plants	$51.00
Fire	404201	Fire Licenses	Liquid or gas-fueled vehicles or equipment in assembly buildings	$51.00
Fire	404201	Fire Licenses	LP gas	$51.00
Fire	404201	Fire Licenses	Magnesium	$51.00
Fire	404201	Fire Licenses	Organic coatings	$51.00
Fire	404201	Fire Licenses	Places of assembly	$51.00
Fire	404201	Fire Licenses	Private fire hydrants	$51.00
Fire	404201	Fire Licenses	Pyroxylin plastics	$51.00
Fire	404201	Fire Licenses	Refrigeration equipment	$51.00
Fire	404201	Fire Licenses	Repairs garages and service stations	$51.00
Fire	404201	Fire Licenses	Rooftop heliports	$51.00
Fire	404201	Fire Licenses	Spraying or dipping	$51.00
Fire	404201	Fire Licenses	Storage of scrap tires and tire byproducts	$51.00
Fire	404201	Fire Licenses	Temporary membrane, structures, tents and canopies	$51.00
Fire	404201	Fire Licenses	Tire-rebuilding plants	$51.00
Fire	404201	Fire Licenses	Waste handling	$51.00
Fire	404201	Fire Licenses	Wood products	$51.00
Streets	404020	Parking Meters	All Meters ($ .50 per hour)	$5.50 per day
Streets	404020	Parking Meters	Administrative Fee per Rental	$30.00 per rental
Streets - Bridge	402050	Toll for International Bridges	Tolls Charge Pedestrian	$0.35
Streets - Bridge	402050	Toll for International Bridges	Tolls Charge Vehicle	$2.25
Streets - Bridge	402050	Toll for International Bridges	Tolls Charge Commercial	$3.50 per axle
Development Services	404126	Public Information Act	Any Other Medium	Cost
Development Services	404126	Public Information Act	Special Publications of City and Geographical Information	
Development Services	404126	Public Information Act	Planning dept demo pack	$16.40
Development Services	404126	Public Information Act	Zoning Map Series	$156.00
Development Services	404126	Public Information Act	2025 Plan for El Paso Map Atlas	$50.00
Development Services	404126	Public Information Act	2025 Plan for El Paso Map (single 11 x 17)	$5.00
Development Services	404126	Public Information Act	2026 Plan for El Paso Map (single 24 x 36)	$9.25
Development Services	404126	Public Information Act	GIS Information	
Development Services	404126	Public Information Act	Maps-size of longest side	
Development Services	404126	Public Information Act	up to 12"	$1.00
Development Services	404126	Public Information Act	up to 24"	$4.50
Development Services	404126	Public Information Act	up to 36"	$9.25
Development Services	404126	Public Information Act	over 36"	$13.50
Development Services	404126	Public Information Act	Digital data + cost of disk	$30.00
Development Services	404126	Public Information Act	Street Code Book	$29.30
Development Services	404126	Applications - Zoning	Zoning Condition or Amendment Release	$199.50
Development Services	404126	Applications - Zoning	Rezoning -up to 1acre	$787.50
Development Services	404126	Applications - Zoning	Rezoning - 1.1 to 10 acres	$850.50
Development Services	404126	Applications - Zoning	Rezoning - 10.1 to 30 acres	$913.50
Development Services	404126	Applications - Zoning	Rezoning - 30.1 to 50 acres	$971.25
Development Services	404126	Applications - Zoning	Rezoning - 50.1 to 75 acres	$1,029.00
Development Services	404126	Applications - Zoning	Rezoning - 75.1 or more acres	$1,454.25
Development Services	404126	Applications - Zoning	Special Permit - up to 1 acre	$609.00
Development Services	404126	Applications - Zoning	Special Permit - 1.1 to 3.0 acres	$666.75
Development Services	404126	Applications - Zoning	Special Permit - 3.1 to 5.0 acres	$727.65
Development Services	404126	Applications - Zoning	Special Permit - 5.1 to 10.0 acres	$788.55
Development Services	404126	Applications - Zoning	Special Permit - 10.1 or more acres	$909.30
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - up to 1 acre	$303.45
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - 1.1 to 3.0 acres	$357.00
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - 3.1 to 5.0 acres	$425.25
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - 5.1 to 10.0 acres	$483.00
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - 10.1 acres or more	$609.00
Development Services	404127	Applications - Zoning	ROW Metes and Bounds Dedication Application	$304.50
Development Services	404128	Applications - Zoning	Special Contract Amendment	$199.50
Development Services	404100	Applications - Subdivisions	Major Preliminary	$1,901.00
Development Services	404100	Applications - Subdivisions	Major Final	$1,796.00
Development Services	404100	Applications - Subdivisions	Major Combination	$2,088.00
Development Services	404100	Applications - Subdivisions	Minor	$651.00
Development Services	404100	Applications - Subdivisions	Re-Subdivision Preliminary	$1,005.00
Development Services	404100	Applications - Subdivisions	Resubdivision Final	$932.00
Development Services	404100	Applications - Subdivisions	Resubdivision Combination	$1,083.00

CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST

FY09 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2009 Adopted
Development Services	404100	Applications - Subdivisions	Amending	$631.00
Development Services	404100	Applications - Subdivisions	Platting Determination Certificate	$29.00
Development Services	404100	Applications - Subdivisions	Subdivision Improvement Plan - Checking & Inspection Fee	$479.65 plus $26.25 per acre or portion thereof.
Development Services	404100	Applications - Subdivisions	Subdivision Improvement Plan - Checking & Inspection Fee -Expedited Review	$479.65 plus $26.25 per acre or portion thereof plus $78.75 per hour or portion of an hour.
Development Services	404100	Applications - Subdivisions	Subdivision Improvement Plan - Checking & Inspection Fee -Additional Inspection(s) Required due to Deficiencies in Construction Resulting from City Inspection	Additional fee of $157.50 per hour or portion of an hour.
Development Services	404100	Applications - Land Study	0.0 to 1.0 acre	Discontinued
Development Services	404100	Applications - Land Study	1.1 to 10 acres	Discontinued
Development Services	404100	Applications - Land Study	10.1 to 30 acres	Discontinued
Development Services	404100	Applications - Land Study	30.1 to 50 acres	Discontinued
Development Services	404100	Applications - Land Study	50.1 to 75 acres	Discontinued
Development Services	404100	Applications - Land Study	75.1 or more acres	Discontinued
Development Services	404100	Applications - Land Study	0.0 to 300 acres	$4,456.00
Development Services	404100	Applications - Land Study	301 to 600 acres	$6,570.00
Development Services	404100	Applications - Land Study	601 to 900 acres	$8,409.00
Development Services	404100	Applications - Land Study	901+ acres	$11,001.00
Development Services	404100	Applications - Vacations & Dedications	Vacation of Recorded Subdivision	$1,134.00
Development Services	404100	Applications - Vacations & Dedications	Vacation of Public Easements	$966.00
Development Services	404100	Applications - Vacations & Dedications	Vacation of Public Rights-of-Way	$966.00
Development Services	404100	Applications - Vacations & Dedications	Dedication of Rights-of-Way by Metes & Bounds	$562.00
Development Services	404100	Applications - Vacations & Dedications	Dedication of Public Easements by Metes & Bounds	$562.00
Development Services	404100	Other Applications	Street Name Change	$2,000.00
Development Services	404100	Other Applications	Annexation	$609.00
Development Services	404100	Other Applications	Complete subdivision ordinance	$14.70
Development Services	404126	Other Applications	Zoning verification letter, basic/ no special contracts or permits	$27.30
Development Services	404127	Other Applications	Each additional parcel	$5.50
Development Services	404128	Other Applications	Zoning verification letter/ with special contracts or permits	$55.65
Development Services	404129	Other Applications	Each additional parcel	$11.55
Development Services	404130	Other Applications	Zoning verification letter/ with specific request for information	$26.00 plus $32 per 1/2 hour of staff research
Development Services	404131	Other Applications	Special Investigation	$39.90
Development Services	404132	Other Applications	additional requests for information for above	$39.90
Development Services	404133	Other Applications	Processing fee for high screening walls	$69.30
Development Services	404134	Other Applications	Rescind mandatory wall requirement	$69.30
Development Services	404135	Other Applications	Classification of use from zoning administrator	$42.00
Development Services	404116	Other Applications	Zoning Board of Adjustment - residential application	$625.00
Development Services	404116	Other Applications	Zoning Board of Adjustment - commercial application	$625.00
Development Services	404126	Development	Subdivision Improvements Review	$479.64 + $26.25 / acre
Development Services	404106	Development	Flood Determination Letter	$11.55
Development Services	404109	Plan Review - Plan Deposit	For repair/remodeling of a structure, the estimated value of which is fifteen thousand dollars or less.	$48.30
Development Services	404109	Plan Review - Plan Deposit	For new residential work of two thousand three square feet or less.	$183.75 - For new residential work of two thousand three square feet or less.
Development Services	404109	Plan Review - Plan Deposit	For new residential work of two thousand three square feet or less.	$241.50 - For new residential work with a gross square footage greater than two thousand three hundred square feet.
Development Services	404110	Plan Review - Plan Deposit - all other work		Discontinued
Development Services	404111	Plan Review - Plan Deposit - minimum		Discontinued
Development Services	404109	Plan Review- Customized Review		Six hundred and nine dollars ($609.00) plus one hundred and forty-seven dollars and twenty-five cents ($147.25) for each hour or portion of an hour of plan review time.
Development Services	404109	Plan Review - Review by Appointment		Two hundred and forty-one dollars and fifty cents ($241.50) plus eighty nine dollars and twenty-five cents ($89.25) for each hour or portion of an hour of plan review time.
Development Services	404100	Appeals Board Fees		$115.50
Development Services	404101	Correspondence Fee	Up to 3 pages	$11.55
Development Services	404101	Correspondence Fee	each additional page	$2.10
Development Services	404101	Building Permits	Starting without a permit	Double the permit fee
Development Services	404102	Building Permits	permit which required only one inspection	$72.45
Development Services	404102	Building Permits	permit which required only two inspection	$109.20
Development Services	404102	Building Permits	Moving a building	$109.20
Development Services	404102	Building Permits	**Temporary structures-amusement devices**	
Development Services	404102	Building Permits	per ride-per month	$8.90
Development Services	404102	Building Permits	minimum	$48.30
Development Services	404102	Building Permits	New Residential Permits	
Development Services	404102	Building Permits	R3 or R4 Occupancies	
Development Services	404102	Building Permits	0-1,299	$60.90
Development Services	404102	Building Permits	1,300-2,399	$66.15
Development Services	404102	Building Permits	over 2,400	$77.70
Development Services	404114	Sidewalk, Street and Public ROW Rental	Permit Fee	$36.75

CITY OF EL PASO
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FY09 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2009 Adopted
Development Services	404114	Sidewalk, Street and Public ROW Rental	Per Month	$ .13 / Sq ft
Development Services	404114	Sidewalk, Street and Public ROW Rental	minimum	$48.30
Development Services	404114	Sidewalk, Street and Public ROW Rental	If prevents use of :	
Development Services	404114	Sidewalk, Street and Public ROW Rental	15 minute meter	$14.70/day
Development Services	404114	Sidewalk, Street and Public ROW Rental	30 minute meter	$7.85/day
Development Services	404114	Sidewalk, Street and Public ROW Rental	1 & 2 hour meters	$4.70/day
Development Services	404102	Building Permits - Commercial		For Structural repair work costing over five hundred dollars ($500.00) and less than fifteen thousand dollars ($15,000.00), all repair work, new work and remodeling with a valuation up to and not including fifteen thousand dollars and requiring plans and plan review, the fee shall be one hundred forty-seven dollars ($147.00).
Development Services	404102	Building Permits - Commercial		For a valuation from fifteen thousand dollars and including one hundred thousand dollars, the fee shall be one hundred fifty-two dollars and twenty-fice cents ($152.25) for the first fifteen thousand dollars plus seven dollar and eighty-five cents ($7.85) per thousand for each additional thousand or fraction thereof by which the valuation exceeds fifteen thousand dollars.
Development Services	404102	Building Permits - Commercial		For a valuation over one hundred thousand dollars up to and including five hundred thousand dollars, the fee shall be seven hundred ninety dollars ($790.00) for the first one hundred thousand dollars, plus five dollars and fifty-two cents ($5.50) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars.
Development Services	404102	Building Permits - Commercial		For a valuation over five hundred thousand dollars up to and including one million dollars, the fee shall be two thousand eight hundred fifty dollars and seventy-five cents ($2,850.75) for the first five hundred thousand dollars plus three dollars and thirty cents ($3.30) for each one thousand dollars of fraction thereof by which the valuation exceeds five hundred thousand dollars.
Development Services	404102	Building Permits - Commercial		For a valuation over one million, the fee shall be four thousand four hundred eighty-eight dollars and seventy-five cents ($4,488.75) for the first one million dollars plus one dollar and sixty-eight cents ($1.65) for each one thousand dollars of fraction thereof by which the valuation exceeds one million thousand dollars.
Development Services	404104	Electrical Permits	**SCHEDULE A**	Ordinary minor repairs costing under $1,000,000 requiring building permit fee shall be according to Schedule B.
Development Services	404104	Electrical Permits	$1,000.00 to $6,000.00	Repair work costing over $1,000.00 and all new and remodeling work with a building permit valuation up to including $6,000 shall be $72.45.

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Department	Account	Fee Description	Detail	FY2009 Adopted
Development Services	404104	Electrical Permits	$6,000.00 to $15,000.00	Building permit valuation over $6,000.00 shall be $73.50 for the first $6,000.00 plus $1.20 for each additional thousand of fraction thereof up to and including $15,000.
Development Services	404104	Electrical Permits	$15,000.00 to $100,000.00	Building permit valuation over $15,000 fee shall be $84.00 for the first $15,000.00 plus $1.45 for each additional thousand or fraction thereof up to and including $100,000.
Development Services	404104	Electrical Permits	$100,000.00 to $500,000.00	Building permit valuation over $100,000.00 shall be $210.00 for the first $100,000 plus $.95 for each additional thousand or fraction thereof up to and including $500,000.
Development Services	404104	Electrical Permits	$500,000.00 to $1,000,000.00	Building permit valuation over $500,000.00 shall be $598.50 for the first $500,000.00 plus $.85 or each additional thousand or fraction thereof up to and including $1,000,000.02.
Development Services	404104	Electrical Permits	$1,000,000.00 and over	Building permit valuation over $1,000,000.00 shall be $992.00 for the first $1,000,000.00 plus $.65 for each additional thousand or fraction.
Development Services	404104	Electrical Permits	**SCHEDULE B**	Fees as herein established shall be paid for ordinary minor repairs costing under $250.00 or jobs without building permits.
Development Services	404104	Electrical Permits	Minimum processing fee, ea (non-refundable)	$72.45
Development Services	404104	Electrical Permits	Service entrance:	
Development Services	404104	Electrical Permits	Temporary, ea	$43.50 based on quantity
Development Services	404104	Electrical Permits	New change or replace	
Development Services	404104	Electrical Permits	Up to 100 ampere, ea	$28.35 based on quantity
Development Services	404104	Electrical Permits	Over 100 ampere, ea. Base fee	$28.35 plus $.06 per ampere over 100 based on quantity
Development Services	404104	Electrical Permits	Maximum service fee, ea	$121.80 based on quantity
Development Services	404104	Electrical Permits	Outlets:	
Development Services	404104	Electrical Permits	1 to 20 ea	$1.10 Based on quantity
Development Services	404104	Electrical Permits	21 to 40 ea	$.85 based on quantity
Development Services	404104	Electrical Permits	Over 40 ea	$.70 based on quantity
Development Services	404104	Electrical Permits	Fixtures:	
Development Services	404104	Electrical Permits	1 to 20 ea	$1.10 based on quantity
Development Services	404104	Electrical Permits	21 to 40 ea	$0.85 based on quantity
Development Services	404104	Electrical Permits	Over 40 ea	$0.70 based on quantity
Development Services	404104	Electrical Permits	Range, ea	$3.40 based on quantity
Development Services	404104	Electrical Permits	Dryer, ea	$3.40 based on quantity
Development Services	404104	Electrical Permits	Water heater, ea	$3.40 based on quantity
Development Services	404104	Electrical Permits	Furnace, ea	$3.40 based on quantity
Development Services	404104	Electrical Permits	Dishwater, ea	$3.40 based on quantity
Development Services	404104	Electrical Permits	Garbage disposal, ea	$3.40 based on quantity
Development Services	404104	Electrical Permits	Trash compactor, ea	$3.40 based on quantity
Development Services	404104	Electrical Permits	Bathroom heater, ea	$3.40 based on quantity
Development Services	404104	Electrical Permits	Evaporative cooler, ea	$3.40 based on quantity
Development Services	404104	Electrical Permits	Refrigerated air conditioner, per ton	$0.70 based on quantity
Development Services	404104	Electrical Permits	Transformer type welder, ea	$11.55 based on quantity
Development Services	404104	Electrical Permits	X-ray machine, ea	$35.70 based on quantity
Development Services	404104	Electrical Permits	Fractional H.P. Motor, per H.P:	
Development Services	404104	Electrical Permits	1 to 10 H.P.	$2.20 based on quantity
Development Services	404104	Electrical Permits	Over 10 H.P., ea	$1.35 based on quantity
Development Services	404104	Electrical Permits	Motor, per H.P.	
Development Services	404104	Electrical Permits	1 to 20 H.P., ea	$2.20 based on quantity
Development Services	404104	Electrical Permits	Over 20 H.P., ea	$1.35 based on quantity
Development Services	404104	Electrical Permits	Line work, per pole	$3.90 based on quantity
Development Services	404104	Electrical Permits	Streamer lights, per circuit	$7.70 based on quantity
Development Services	404104	Electrical Permits	Feed rail and busway, per linear foot	$0.70 based on quantity
Development Services	404104	Electrical Permits	Underfloor duct or cellular raceway per linear foot	$0.25 based on quantity

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Department	Account	Fee Description	Detail	FY2009 Adopted
Development Services	404104	Electrical Permits	Power or lighting transformer per k.v.a.	$1.35 based on quantity
Development Services	404104	Electrical Permits	Mobile home	$12.60 based on quantity
Development Services	404104	Electrical Permits	T.V. Outlets-master systems only:	
Development Services	404104	Electrical Permits	Base fee	$23.10 based on quantity
Development Services	404104	Electrical Permits	Plus per outlet	$2.20 based on quantity
Development Services	404104	Electrical Permits	Swimming pool; hot-tub; spa; jacuzzi; ea	$43.10 based on quantity
Development Services	404104	Electrical Permits	Temporary installation such as carnivals, show windows, conventions, etc., ea	$48.30 based on quantity
Development Services	404104	Electrical Permits	Generators	$48.30 based on quantity
Development Services	404104	Electrical Permits	Others not covered	$12.60
Development Services	404104	Electrical Permits	Re-inspection fee, ea	$60.90
Development Services	404104	Electrical Permits	Failure to call final inspection/investigation fee	$39.90
Development Services	404104	Mechanical	Minimum processing fee, ea (non-refundable)	$72.45
Development Services	404107	Mechanical	Each evaporative cooler	$23.10 Based on quantity
Development Services	404107	Mechanical	Each force air or gravity heater or furnace	$23.10 Based on quantity
Development Services	404107	Mechanical	Non-ducted heating appliances; wall, space, unit infrared heaters, ea	$21.00 Based on quantity
Development Services	404107	Mechanical	Combination heating-cooling unit or refrigeration unit, ea	$44.10 plus $5.50 per ton
Development Services	404107	Mechanical	Heat exchanger, ea	$21.00 Based on quantity
Development Services	404107	Mechanical	Air handlers and mixing boxes, ea	$21.00 Based on quantity
Development Services	404107	Mechanical	Perimeter convectors, per linear foot	$3.40 based on quantity
Development Services	404107	Mechanical	Cooling tower	$36.75
Development Services	404107	Mechanical	Power units: icemakers, walk-in coolers, reached -in coolers, etc., ea	$23.10 plus $5.50 per ton, ventilation system and/or fans, ducts, (not a portion of any heating and cooling system), $33.60 ea.
Development Services	404107	Mechanical	Condensate drains	$8.80 based on quantity
Development Services	404107	Mechanical	Solar Systems (excluding duct work)	$33.60
Development Services	404107	Mechanical	Collectors	$18.90 Based on quantity
Development Services	404107	Mechanical	Hood and/or exhaust fan, duct:Residential	$8.80 Based on quantity
Development Services	404107	Mechanical	Hood and/or exhaust fan, duct: Non-Residential	$26.25 Based on quantity
Development Services	404107	Mechanical	Restroom exhaust fan and/or duct/Dryer Vent: Residential	$5.50 Based on quantity
Development Services	404107	Mechanical	Restroom exhaust fan and/or duct/Dryer Vent: Non-Residential	$8.80 Based on quantity
Development Services	404107	Mechanical	Fire dampers, ea	$3.40 Based on quantity
Development Services	404107	Mechanical	Humidifiers, ea	$18.90 Based on quantity
Development Services	404107	Mechanical	Ducts: Heating, cooling and/or underslab 1-10 openings	$21.00 Based on quantity
Development Services	404107	Mechanical	Ducts: Heating, cooling and/or underslab 11-20 openings	$26.25 Based on quantity
Development Services	404107	Mechanical	Ducts: Heating, cooling and/or underslab 21-30 openings	$33.60 Based on quantity
Development Services	404107	Mechanical	Ducts: Heating, cooling and/or underslab over 30 openings	$33.60 plus $1.10 for each opening
Development Services	404104	Mechanical	Re-inspection fee, ea	$60.90
Development Services	404112	Plumbing	Minimum processing fee, ea (non-refundable) (except in-process additions	$72.45
Development Services	404112	Plumbing	house to sewer curb cut	$25.20
Development Services	404112	Plumbing	sewer tap	$10.00
Development Services	404112	Plumbing	water closet 1-5	$18.90
Development Services	404112	Plumbing	water closet over 5	$13.65
Development Services	404112	Plumbing	water closet reset	$13.65
Development Services	404112	Plumbing	inspection outside City limit	$43.05
Development Services	404112	Plumbing	re-inspection	$43.05
Development Services	404112	Plumbing	surcharge on above fees	$91.35
Development Services	404112	Plumbing	additional surcharge after water connected	$91.35
Development Services	404112	Plumbing	Re-inspection of work made necessary by rejection on previous inspection	$60.90
Development Services	404112	Plumbing	Boiler: 5 horsepower or less, ea	$33.60 Based on quantity
Development Services	404112	Plumbing	Horsepower additional over 5, ea	$5.50 Based on quantity
Development Services	404112	Plumbing	Grease trap, sandtraps, separation tanks, dental chair, dishwater, washing machine, garbage disposal unit, water softener, electric water heater, indirect waste line into plumbing drain or fixture,	$10.00 based on quantity
Development Services	404112	Plumbing	Commercial roof drain, ea	$7.70 based on quantity
Development Services	404112	Plumbing	Bathtub, shower, lavatory, kitchen sink, commercial sink, (per section) urinal, bidet, drinking fountain, ea	$7.70 Based on quantity
Development Services	404112	Plumbing	Vehicular dump station	$15.75 Based on quantity
Development Services	404112	Plumbing Sewer ejectors	Single	$15.45 Based on quantity
Development Services	404112	Plumbing Sewer ejectors	Dual	$23.10 Based on quantity
Development Services	404112	Plumbing	Solar heating systems	$23.10 Based on quantity
Development Services	404112	Plumbing	Solar panels, ea	$13.20 Based on quantity
Development Services	404112	Plumbing	Back-up water heaters, gas	$13.20 Based on quantity
Development Services	404112	Plumbing	Storage tank	$11.00 Based on quantity
Development Services		Plumbing Permits	Containment backflow preventer-commercial	$24.15
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Base Fee- Minimum $60 + based on quantity of fixtures	$60.00 Based on Quantity of Fixtures.
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Control valve (each section)	$8.82 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Backflow preventive device	$8.82 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Sprinkler head, ea	$0.60 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Drips, ea	$0.13 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Bubblers, ea	$0.13 Based on quantity

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Department	Account	Fee Description	Detail	FY2009 Adopted
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Subterranean irrigation systems per square yard irrigated	$0.13 Based on quantity
Development Services	404112	Plumbing	Swimming pools	$72.45
Development Services	404112	Plumbing	Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea	$72.45
Development Services	404112	Plumbing	Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea additionally if included with swimming pool	$13.20 Based on quantity
Development Services	404112	Plumbing	Gas water heater	$13.20 Based on quantity
Development Services	404112	Plumbing	Cartridge filters	$7.70 Based on quantity
Development Services	404112	Plumbing	Plumbing work no fixtures or sewer	$15.45 Based on quantity
Development Services	404112	Plumbing	Mobile home hook-ups	$43.05 Based on quantity
Development Services	404112	Gas	Minimum processing fee, ea (non-refundable)	$72.45
Development Services	404112	GAS	Gas opening, appliance by others, ea	$6.60 Based on quantity
Development Services	404112	GAS	Commercial cooking unit, (ovens, etc.), ea	$13.20 Based on quantity
Development Services	404112	GAS	Domestic cooking unit	$10.00 Based on quantity
Development Services	404112	Gas Water Heater	50 gal. or less	$13.20 Based on quantity
Development Services	404112	Gas Water Heater	Over 50 gallons	$15.45 Based on quantity
Development Services	404112	GAS	Commercial clothes dryer	$13.20 Based on quantity
Development Services	404112	GAS	Residential clothes dryer	$9.90 Based on quantity
Development Services	404112	Gas-Unducted heating appliances	Circulating wall, ceiling, space, unit-infra-red, ea	$18.90 Based on quantity
Development Services	404112	GAS	Lighting unit, log lighter	$9.90 Based on quantity
Development Services	404112	GAS	Floor furnace	$15.45 Based on quantity
Development Services	404112	GAS	Service yard line	$13.20 Based on quantity
Development Services	404112	GAS	Gas refrigerator	$13.20 Based on quantity
Development Services	404112	Gas	Temp gas permit	
Development Services	404112	Gas	permit fee	$72.45
Development Services	404112	Gas	deposit	$36.75
Development Services	404112	Gas	Re-inspection	$60.90
Development Services	404152	Building Permit - Residential	For a valuation up to twenty five thousand dollars.	$290.00
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over twenty five thousand up to and including forty thousand dollars, the fee shall be three hundred four dollars and fifty cents for the first twenty five thousand dollars ($304.50), plus eight dollars and eighty-two cents ($8.80) for each one thousand dollars or fraction thereof by which the valuation exceeds twenty five thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over forty thousand dollars up to and including seventy thousand dollars, the fee shall be four hundred thirty-five dollars and seventy-five cents ($435.75) for the first forty thousand dollars plus eight dollars and thirty cents ($8.30) for each one thousand dollars or fraction thereof by which the valuation exceeds forty thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over seventy thousand dollars up to and including one hundred thousand dollars, the fee shall be six hundred eighty-eight dollars and eighty cents ($688.80) for the first seventy thousand dollars plus seven dollars and seventy-two cents ($7.70) for each one thousand dollars or fraction thereof by which the valuation exceeds seventy thousand dollars.

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Department	Account	Fee Description	Detail	FY2009 Adopted
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over one hundred thousand dollars up to and including one hundred fifty thousand dollars, the fee shall be nine hundred fourteen dollars and fifty-five cents ($914.55) for the first one hundred thousand dollars plus seven dollars and twenty cents ($7.20) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over one hundred fifty thousand dollars up to and including two hundred thousand dollars, the fee shall be one thousand three hundred thirty-three dollars and fifty cents ($1,333.50) for the first one hundred fifty thousand dollars plus six dollars sixty-two cents ($6.60) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred fifty thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over two hundred thousand dollars up to and including two hundred fifty thousand dollars, the fee shall be one thousand six hundred four dollars and forty cents ($1,604.40) for the first two hundred thousand dollars plus six dollars and fourteen cents ($6.15) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over two hundred fifty thousand dollars up to and including three hundred thousand dollars, the fee shall be one thousand nine hundred seven dollars and eighty-five cents ($1,907.85) for the first two hundred fifty thousand dollars plus five dollars fifty-one cents ($5.50) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred fifty thousand dollars
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over three hundred thousand dollars, the fee shall be two thousand one hundred eighty-four dollars ($2,184.00) for the first three hundred thousand dollars plus four dollars forty-one cents ($4.40) for each one thousand dollars or fraction thereof by which the valuation exceeds three hundred thousand dollars.
Development Services	404115	Sign Permits	Sign Permit	A basic sign valuation shall be determined for all signs by multiplying the sign area in square feet by the appropriate value from the following table:
Development Services	404115	Sign Permits	Sign Height (Ft)	
Development Services	404115	Sign Permits	Non-illuminated	Single Face
Development Services	404115	Sign Permits	1 - 20	$12.60
Development Services	404115	Sign Permits	21 - 30	$14.70
Development Services	404115	Sign Permits	31 -40	$15.75

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Department	Account	Fee Description	Detail	FY2009 Adopted
Development Services	404115	Sign Permits	41 - 50	$16.80
Development Services	404115	Sign Permits	51 - 60	$18.90
Development Services	404115	Sign Permits	Over 60	$19.95
Development Services	404115	Sign Permits	Non-illuminated	Double Face
Development Services	404115	Sign Permits	1 - 20	$18.90
Development Services	404115	Sign Permits	21 - 30	$22.05
Development Services	404115	Sign Permits	31 -40	$23.10
Development Services	404115	Sign Permits	41 - 50	$25.20
Development Services	404115	Sign Permits	51 - 60	$27.30
Development Services	404115	Sign Permits	Over 60	$28.35
Development Services	404115	Sign Permits	Sign Height (Ft)	
Development Services	404115	Sign Permits	Illuminated	Single Face
Development Services	404115	Sign Permits	1 - 20	$24.15
Development Services	404115	Sign Permits	21 -30	$28.35
Development Services	404115	Sign Permits	31 - 40	$31.50
Development Services	404115	Sign Permits	41 - 50	$34.65
Development Services	404115	Sign Permits	51 - 60	$36.75
Development Services	404115	Sign Permits	Over 60	$38.85
Development Services	404115	Sign Permits	Illuminated	Double Face
Development Services	404115	Sign Permits	1 - 20	$36.75
Development Services	404115	Sign Permits	21 -30	$44.10
Development Services	404115	Sign Permits	31 - 40	$47.25
Development Services	404115	Sign Permits	41 - 50	$50.40
Development Services	404115	Sign Permits	51 - 60	$55.65
Development Services	404115	Sign Permits	Over 60	$58.80
Development Services	404115	Sign Permits	Off-Premise Sign Demolition	$72.45
Development Services	404115	Sign Permits	For sign valuations equal to or less than two hundred. Except for temporary real estate signs.	$48.30
Development Services	404115	Sign Permits		For sign valuations of two hundred one, up to and including one thousand, sign permit fee shall be forty eight dollars and thirty cents ($48.30) plus two dollars twenty-one cents ($2.20) for each one hundred or portion thereof over two hundred.
Development Services	404115	Sign Permits		For sign valuation of one thousand one, up to and including ten thousand, sign permit fee shall be sixty three dollars ($63.00) plus eleven dollars three cents ($11.00) for each one thousand or portion thereof over one thousand.
Development Services	404115	Sign Permits		For sign valuations over ten thousand one, up to and including twenty-five thousand sign permit fee shall be one hundred sixty dollars and sixty-five cents ($160.65) plus twenty three dollars and ten cents ($23.10) for each one thousand or portion thereof over ten thousand.
Development Services	404115	Sign Permits		For sign valuations over twenty-five thousand and one, sign permit fee shall be five hundred and seven dollars and fifteen cents ($507.15) plus ($35.00) for each on thousand or portion thereof over twenty-five thousand.
Development Services	404115	Sign Permits	Replacement permit	$48.30
Development Services	404144	Fire Permits	Fire Sprinkler or Fire Extinguishing System	Minimum Fee $72.00
Development Services	404144	Fire Permits	Number of Sprinkler heads	
Development Services	404144	Fire Permits	1 to 15	$72.45
Development Services	404144	Fire Permits	16 to 75	$110.25
Development Services	404144	Fire Permits	76 to 100	$145.95
Development Services	404144	Fire Permits	101 to 200	$218.40
Development Services	404144	Fire Permits	201 to 300	$255.15
Development Services	404144	Fire Permits	Over 300	$290.85
Development Services	404144	Fire Permits	Fire Suppression Systems for Cooking Operations	$72.45
Development Services	404144	Fire Permits	Number of Devices	
Development Services	404144	Fire Permits	1 to 5	$72.45
Development Services	404144	Fire Permits	6 to 20	$110.25
Development Services	404144	Fire Permits	21 to 40	$145.95
Development Services	404144	Fire Permits	41 to 60	$181.65
Development Services	404144	Fire Permits	61 to 100	$218.40
Development Services	404144	Fire Permits	over 100	$255.15
Development Services	404144	Fire Permits	1 to 3 fire hydrants	$72.45
Development Services	404144	Fire Permits	3 to 6 fire hydrants	$110.25

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Department	Account	Fee Description	Detail	FY2009 Adopted
Development Services	404144	Fire Permits	over 6 fire hydrants	$145.95
Development Services	404113	Bldg Permit	Roofing Permit	$110.25
Development Services	404114	Bldg Permit	Sidewalk Permit	$72.45
Development Services	404115	Bldg Permit	Sidewalk Permit- Re-inspection	$60.90
Development Services	404114	Bldg Permit	Driveway Permit	$72.45
Development Services	404143	Bldg Permit	Driveway Permit- Reinspection	$60.90
Development Services	404102	Bldg Permit	Temporary Certificate of Occupancy	$121.80
Development Services	404103	Bldg Permit	Demolition Permit	$109.20
Development Services	404102	Bldg Permit	Temporary Structures (Tents, construction sheds, seat canopies, etc)	Minimum $48.30 ($0.02 per square foot for the total area per month or fraction thereof
Development Services	404108	Bldg Permit	Mobile Home Placement Permit	$72.45
Development Services *	404143	Bldg Permit	Overtime (Fast-tracking of Plans)	$66.15/hr
Development Services	404102	Bldg Permit	Duplicate Cards or Licenses	$12.60
Development Services	404118	Micro-film copies		$.10 to $.50 per page, depending on size of paper.
Development Services	404119	Business Licenses	Vendor	$85.05
Development Services	404119	Business Licenses	Itinerant Vendor	$121.80
Development Services	404119	Business Licenses	Vendor (buy, sell, exchange, money for profit)	$205.80
Development Services	404119	Business Licenses	All other vendors	$48.30
Development Services	404119	Business Licenses	Temporary Vendor	$48.30
Development Services	404119	Business Licenses	Gas heating	$36.75
Development Services	404119	Business Licenses	Motel	$229.95
Development Services	404119	Business Licenses	Hotel	$229.95
Development Services	404119	Business Licenses	Lodging house	$55.65
Development Services	404119	Business Licenses	Residential parking	$7.70
Development Services	404119	Business Licenses	Home occupation	$72.45
Development Services	404119	Business Licenses	Home occupation-renewal	$54.60
Development Services	404119	Business Licenses	2nd hand dealers	$152.25
Development Services	404119	Business Licenses	2nd hand dealers @ additional location	$79.80
Development Services	404121	Charitable Solicitations		$48.30
Development Services	404123	Parades		$60.00
Development Services	404131	Amplification		$15.00
Development Services	404131	Temporary Event		$60.00
Development Services	404140	Home Improvement Contractors License		$36.75
Development Services	404157	Plumbing Inspections 3rd Party Payment	Pass - Thru Fee	$88.20
Development Services	404141	Business License	Sign Painting Contractors	$110.25
Development Services	404141	Business License	Larger Installer	$606.90
Development Services	404141	Business License	Larger Installer (temp inflatable signs)	$1,212.75
Development Services	404141	Business License	Larger Installer (temp inflatable signs) own property	$606.90
Development Services	404141	Business License	Duplicate License Fee	Discontinued
Development Services	404119	Business License	Occupation Tax	$15.00
Development Services	404119	Business License	Car Dealer	State Regulated
Development Services	404143	Business License	Late fee's	$12.00- 1 month past due $6.60 - each month thereafter
Development Services	404119	Licenses- Mechanical	Class A contractor	$67.20
Development Services	404119	Licenses- Mechanical	Class B contractor	$67.20
Development Services	404119	Licenses- Mechanical	Class C contractor	$33.60
Development Services	404119	Licenses- Mechanical	Class D contractor	$33.60
Development Services	404119	Business License	Journeyman Mechanical	$24.15
Development Services	404119	Licenses- Mechanical	Temporary license	$12.60
Development Services	404119	Licenses- Mechanical	Reinstatement	$24.15
Development Services	404119	Licenses	**Sexually Oriented Business License**	
Development Services	404119	Licenses	Initial Fee	$666.75
Development Services	404119	Licenses	Renewal Fee	$424.20
Development Services	404119	Licenses- Electrical	Master electrician license	Discontinued (State collected)
Development Services	404119	Licenses- Electrical	Renewal fee	Discontinued (State collected)
Development Services	404119	Licenses- Electrical	Master sign electrician license	Discontinued (State collected)
Development Services	404119	Licenses- Electrical	Renewal fee	Discontinued (State collected)
Development Services	404119	Licenses- Electrical	Journeyman electrician license	Discontinued (State collected)
Development Services	404119	Licenses- Electrical	Renewal fee	Discontinued (State collected)
Development Services	404119	Licenses- Electrical	Journeyman sign electrician license	Discontinued (State collected)
Development Services	404119	Licenses- Electrical	Renewal fee	Discontinued (State collected)
Development Services	404119	Licenses- Electrical	Maintenance electrician license	Discontinued (State collected)
Development Services	404119	Licenses- Electrical	Renewal fee	Discontinued (State collected)

CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST

FY09 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2009 Adopted
Development Services	404119	Licenses- Electrical	temporary license	Discontinued (State collected)
Development Services	404119	Licenses- Electrical	apprentice electrician registration	Discontinued (State collected)
Development Services	404119	Licenses- Electrical	Renewal fee	Discontinued (State collected)
Development Services	404119	Licenses- Electrical	apprentice neon electrician registration	Discontinued (State collected)
Development Services	404119	Licenses- Electrical	Renewal fee	Discontinued (State collected)
Development Services	404118	Report Sales	AC-Alterations to commercial building	$3.00 Weekly
Development Services	404118	Report Sales	AM-Amusement rides permit	$3.00 Weekly
Development Services	404118	Report Sales	AR-Alterations to residence building	$5.00 Weekly
Development Services	404118	Report Sales	DM-Demolition permit	$3.00 Weekly
Development Services	404118	Report Sales	EA-Electrical permit - A	$3.00 Weekly
Development Services	404118	Report Sales	EB-Electrical permit - B	$3.00 Weekly
Development Services	404118	Report Sales	EM-Electrical mobile home permit	$3.00 Weekly
Development Services	404118	Report Sales	EP-Electrical portable school permit	$3.00 Weekly
Development Services	404118	Report Sales	ER-Electrical radio antenna permit	$3.00 Weekly
Development Services	404118	Report Sales	ES-Electrical service change permit	$3.00 Weekly
Development Services	404118	Report Sales	ET-Electrical temporary service	$3.00 Weekly
Development Services	404118	Report Sales	FN-Fence permit	$3.00 Weekly
Development Services	404118	Report Sales	FO-Foundation only permit	$3.00 Weekly
Development Services	404118	Report Sales	MA-Mechanical heating appliance	$3.00 Weekly
Development Services	404118	Report Sales	MC-Mechanical evaporative cooler	$3.00 Weekly
Development Services	404118	Report Sales	MD-Mechanical hood, exhaust & duct	$3.00 Weekly
Development Services	404118	Report Sales	ME-Mechanical permit	$3.00 Weekly
Development Services	404118	Report Sales	MF-Mechanical heater or furnace	$3.00 Weekly
Development Services	404118	Report Sales	MH-Mobile home placement	$3.00 Weekly
Development Services	404118	Report Sales	MI-Mechanical icemakers, coolers	$3.00 Weekly
Development Services	404118	Report Sales	MS-Miscellaneous permit	$3.00 Weekly
Development Services	404118	Report Sales	NC-New commercial building permit	$1.50 Weekly
Development Services	404118	Report Sales	NR-New residential building permit	$5.00 Weekly
Development Services	404118	Report Sales	PC-Plumbing CHP permit	$3.00 Weekly
Development Services	404118	Report Sales	PF-Plumbing, appliance, fixture	$3.00 Weekly
Development Services	404118	Report Sales	PG-Plumbing gas permit	$3.00 Weekly
Development Services	404118	Report Sales	PL-Plumbing construction permit	$3.00 Weekly
Development Services	404118	Report Sales	PM-Plumbing miscellaneous permit	$3.00 Weekly
Development Services	404118	Report Sales	PS-Plumbing lawn sprinklers permit	$3.00 Weekly
Development Services	404118	Report Sales	PT-Plumbing trailer hookup permit	$3.00 Weekly
Development Services	404118	Report Sales	RF-Roofing permit	$3.00 Weekly
Development Services	404118	Report Sales	RW-Retaining wall permit	$3.00 Weekly
Development Services	404118	Report Sales	SB-Off-premise sign/billboard permit	$3.00 Weekly
Development Services	404118	Report Sales	SN-On-premise sign permit	$5.00 Weekly
Development Services	404118	Report Sales	SW-Swimming pool permit	$3.00 Weekly
Development Services	404118	Report Sales	TF-Temporary food permit	$3.00 Weekly
Development Services	404118	Report Sales	TN-Tent permit	$3.00 Weekly
Development Services	404118	Report Sales	TP-Temporary placement of trail flat rate	$3.00 Weekly
Development Services	404118	Report Sales	Summary report	$3.00 Weekly
Development Services	404118	Report Sales	100,000 report	$3.00 Weekly
Development Services	404118	Report Sales	Monthly Statistics-Bldg & Const	$25.00 ($2.50 per month)
Development Services	404118	Report Sales	Master File reports-Plbg, Mech, Elec	$45.00 Monthly
Development Services	404118	Report Sales	Master File report-Swimming/owner	$45.00 Monthly
Development Services	404118	Report Sales	Master File report-Swimming pool	$25.00 Monthly
Development Services	404118	Report Sales	Master File report-Building	$40.00 Monthly
Development Services	404124	Development	Paving Cut Permits	$69.30
Development Services	404124	Development	Paving Cut Permits-Deposit	$14.70
Development Services	404124	Development	Inspection fee-business hours	$27.30
Development Services	404124	Development	Inspection fee-non business hours	$42.00
Development Services	404149	Development	Construction SWP3 permit fee - 5 Acres sites or larger	$121.80 one time permit fee
Development Services	404149	Development	Industrial SWP3 permit fee	$121.80 one time permit fee
Development Services	404149	Development	De-Watering/Discharge to MS4 (Stormwater) permit fee	$121.80 one time permit fee
Development Services	404149	Development	STORM DRAIN PERMITS/FEES	
Development Services	404149	Development	Storm drain constructions	$24.15
Development Services	404149	Development	Discharge to storm sewer system from treatment of petroleum fuel contaminated water	$152.25
Development Services	404149	Development	late application fee	$2,517.90
Development Services	404106	Development	Commercial Sidewalk	$48.30
Development Services	404106	Development	Commercial Driveway	$72.45
Development Services	404106	Development	Grading Permit - Clearing and Access	
Development Services	404106	Development	0-5 acres	$86.10
Development Services	404106	Development	5-10acres	$103.95
Development Services	404106	Development	10-20 acres	$120.75
Development Services	404106	Development	20-30 acres	$137.55
Development Services	404106	Development	30-40 acres	$154.35
Development Services	404106	Development	40-50 acres	$172.20
Development Services	404106	Development	50 + acres	$190.05
Development Services	404106	Development	Grading Permit - Prefinal	
Development Services	404106	Development	0-5 acres	$172.20
Development Services	404106	Development	5-10acres	$205.80
Development Services	404106	Development	10-20 acres	$240.45
Development Services	404106	Development	20-30 acres	$274.05
Development Services	404106	Development	30-40 acres	$309.75
Development Services	404106	Development	40-50 acres	$344.40
Development Services	404106	Development	50 + acres	$378.00
Development Services	404106	Development	Grading Permit - Final	
Development Services	404106	Development	0-5 acres	$430.50
Development Services	404106	Development	5-10acres	$515.55

CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST

FY09 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2009 Adopted
Development Services	404106	Development	10-20 acres	$601.65
Development Services	404106	Development	20-30 acres	$687.75
Development Services	404106	Development	30-40 acres	$773.85
Development Services	404106	Development	40-50 acres	$859.95
Development Services	404106	Development	50 + acres	$946.05
Development Services	404106	Development	Borrow / Waste	$515.55
Development Services	404106	Development	First Extension	30% of grading permit
Development Services	404106	Development	Second Extension	30% of grading permit
Development Services	404106	Development	Mountain Development Association	
Development Services	404106	Development	Grading Permit - Clearing and Access	
Development Services	404106	Development	0-5 acres	$515.55
Development Services	404106	Development	5-10 acres	$618.45
Development Services	404106	Development	10-20 acres	$722.40
Development Services	404106	Development	20-30 acres	$824.25
Development Services	404106	Development	30-40 acres	$928.20
Development Services	404106	Development	40-50 acres	$1,031.10
Development Services	404106	Development	50 + acres	$1,134.00
Development Services	404106	Development	Grading Permit - Prefinal	
Development Services	404106	Development	0-5 acres	$1,031.10
Development Services	404106	Development	5-10 acres	$1,239.00
Development Services	404106	Development	10-20 acres	$1,444.80
Development Services	404106	Development	20-30 acres	$1,650.60
Development Services	404106	Development	30-40 acres	$1,856.40
Development Services	404106	Development	40-50 acres	$2,063.25
Development Services	404106	Development	50 + acres	$2,269.05
Development Services	404106	Development	Grading Permit - Final	
Development Services	404106	Development	0-5 acres	$1,718.85
Development Services	404106	Development	5-10 acres	$2,063.25
Development Services	404106	Development	10-20 acres	$2,406.60
Development Services	404106	Development	20-30 acres	$2,751.00
Development Services	404106	Development	30-40 acres	$3,093.30
Development Services	404106	Development	40-50 acres	$3,437.70
Development Services	404106	Development	50 + acres	$3,782.10
Development Services	404106	Development	Borrow / Waste	$1,374.45
Development Services	404106	Development	First Extension	30% of MDA
Development Services	404106	Development	Second Extension	30% of MDA
Development Services	404106	Development	Re-inspection fee	$60.90
Library	405065	Misc Non-Operating Revenue	Meeting Room Use Fee	$25.00
Library	404300	Library Fees	Overdue Fines	$0.15/day
Library	404300	Library Fees	Processing Fee	$7.00
Library	404300	Library Fees	Lost Adult/YA Hardback	$28.00
Library	404300	Library Fees	Lost Juvenile Hardback	$17.00
Library	404300	Library Fees	Lost Adult/YA Trade	$16.00
Library	404300	Library Fees	Lost Juvenile Trade	$9.00
Library	404300	Library Fees	Lost Paperback	$7.00
Library	404300	Library Fees	Lost Video Cassettes	$20.00
Library	404300	Library Fees	Lost Compact Discs	$17.00
Library	404300	Library Fees	Lost Fotonovelas	$2.31
Library	404300	Library Fees	Lost Kits	$30.00
Library	404300	Library Fees	Lost Pamphlets	$5.00
Library	404300	Library Fees	Lost Cassettes (Replaced with DVD)	$11.00
Library	404300	Library Fees	Lost Revistas/Magazines	$3.41
Library	404300	Library Fees	Adult Card/replacement	$2.25
Library	404300	Library Fees	Juvenile Card/replacement	$1.15
Library	404300	Library Fees	Main Library Auditorium Fee	$50.00
Library	404300	Library Fees	Computer Lab Fee	$50.00
Library	404300	Library Fees	Lost Games (software)	$40.00
Library	404300	Library Fees	Lost DVD's	$20.00
Environmental Services	403140	Collections	A.100.1 Residential Refuse Collection - First Container	$15.00 per month
Environmental Services	403140	Collections	A.100.1 Residential Refuse Collection - each Additional Container	$10.00 per month
Environmental Services	403140	Collections	A.100.2 Senior and Disabled Citizens Discount	20% of fee in A.100.0
Environmental Services	403140	Collections	A.100.3 Class B Generators with Centralized Waste Storage Areas - 96 gallon containers	$15.00 per month for once a week collection, $30.00 per month for twice a week collection.
Environmental Services	403140	Collections	A.100.4 Class B Generators with Centralized Waste Storage Areas - 96 gallon containers	$10.00 per month for each additional container.
Environmental Services	403145	Special Collections	A.100.C Special Collection Service for Residential Customers	$25.00 up to 5 cubic yards. $5.00 for each additional cubic yard.
Environmental Services	403145	Special Collections	A.100.D Infectious Waste Special Collection Service	Discontinued

CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST

FY09 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2009 Adopted
Environmental Services	403145	Special Collections	A.100.D Dead Animals	$10.00 for small animal (0 - 20 lbs.), bagged; $20.00 for small animal, unbagged; $30.00 for a medium size animal (20 - 40 lbs.), bagged; $40.00 for a medium sized animal, unbagged; $90.00 for animals greater than 41 lbs.
Environmental Services	403125	Permits	A.120.A Permit Fees - 12 month permit	The carrying capacity of the vehicle will determine the permit fee: $30.00 for each up to 1-1/2 ton vehicle, $60.00 for each over 1-1/2 to 5 ton vehicle, $120.00 for each over 5 ton vehicle .
Environmental Services	403125	Permits	A.120.B Liquid Waste/Sludge Permit - 12 month permit	$125.00 per vehicle
Environmental Services	403125	Permits	A.120.C Additional Vehicle Registration Fee or Substitution of Registered Vehicle	100% of fee in A.120.A
Environmental Services	403125	Permits	A.120.D Re-inspection Fee	100% of annual fee in A.120.A
Environmental Services	403125	Permits	A.120.E Reinstatement of Suspended or Revoked Permit	50% of annual fee in A.120.A for suspended permit, 100% of annual fee in A.120.A for revoked permit
Environmental Services	403125	Permits	A.120.F Special Disposal Fee - for dead animals, food products, infectious waste, and any other materials requiring special handling.	$25.00 surcharge plus regular per cubic yard landfill disposal charge for a scheduled disposal. $35.00 surcharge plus double the regular per cubic yard landfill disposal charge for an unscheduled disposal.
Environmental Services	403125	Permits	A.120.G Container on Public Right of Way	$30.00 annual fee per container
Environmental Services	403141	Disposal	A.130(A) Landfill Fees	$26.00 per ton, prorated, with a minimum fee of $8.00
Environmental Services	403141	Disposal	A.130(A) Landfill Fees - Materials Requiring Special Handling	$90.00 per ton, pro-rated, for infectious wastes, veterinary wastes, garment washing stones, RACM Non-Friables, foam materials, sponge or sponge-like materials, cardboard, and other wastes requiring special handling, with a minimum fee of $90.00. $10.00 for dead animals under 32 pounds. $30.00 for dead animals over 32 pounds. $100.00 for animals heavier than 100 pounds. $5.00 for refrigerant removal.
Environmental Services	403143	Disposal	Table A.130(C) Disposal Fees for Waste Tires	$2.00 for each 15-inch tire or wheel diameter; $3.00 for each 17 to 18-inch tire and wheel diameter. $6.00 for each 19 to 25-inch tire and wheel diameter. $10.00 for each tire or wheel diameter greater than 25 inches up to 9 tires, over 9 tires the greater of $90.00 per ton or a minimum of $90.00 will be assessed.
Environmental Services	403141	Disposal	A.130.B Transfer Fees	$30.00 per ton, prorated, with a minimum fee of $10.00.
Environmental Services	403140	Container Collections	A.180 Container, 96 gallon, Replacement Fee	$45.00
Environmental Services	403145	Enhanced Trash Collection Service Monthly Fee	A.300 Trash Collection Fee for the Downtown Area - Enhanced Service	Discontinued
Environmental Services	404143	Penalties	A.200 Missed Garbage Pick-up Fee	$5.00 for first pick-up; $10.00 for second pick-up; and $15.00 for each pick-up thereafter.
Environmental Services	404358	Environmental Fee	A.210.A Residential Environmental Fee	$1.50 per Residential Living Unit
Environmental Services	404358	Environmental Fee	A.210.B Commercial Environmental Fee	$10.00 per Commercial Establishment

CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST

FY09 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2009 Adopted
Environmental Services		**Environmental General-Facilities**		
Environmental Services	404109	Swimming Pool Drawings	Review Drawings For First Pool At Location	$225.00
Environmental Services	404109	Swimming Pool Drawings	Review Drawings For Additional Pool(S) At Same Location Each	$125.00
Environmental Services	404109	Public Spa Drawings	Review For First Spa At The Location	$100.00
Environmental Services	404109	Public Spa Drawings	Review Each Additional Spa(S) At The Same Location Each	$75.00
Environmental Services	404119	License Fee	Public Swimming Pool-Initial	$225.00
Environmental Services	404119	License Fee	Spas	$125.00
Environmental Services	404119	License Fee	Public Pool License Annual Renewal	$200.00
Environmental Services	404119	License Fee	Public Spa License Annual Renewal	$125.00
Environmental Services	404143	Re-Inspection Fee	Public Swimming Pool Or Public Spa Fee Per Inspection	$75.00
Environmental Services	404143	Water Sampling Fee	Water Sampling of Public Swimming Pools and Public Spas as Mandated by State Code. To be conducted twice/year.	$30.00
Environmental Services	404119	Temporary Permit	Above Ground Public Pool (Per Pool)	$125.00
Environmental Services	404119	Temporary Permit	Above Ground Spa (Per Spa)	$125.00
Environmental Services	404156	Late Renewal Penalty Fee	For Each Public Swimming Pool And Public Spa	$35.00
Environmental Services	404150	License Fee	Tattooing Only-Initial	$150.00
Environmental Services	404150	License Fee	Tattooing Only -Renewal	$125.00
Environmental Services	404150	License Fee	Tattooing & Body Piercing-Initial	$225.00
Environmental Services	404150	License Fee	Tattooing & Body Piercing At Same Location -Renewal	$200.00
Environmental Services	404150	Re-Inspection Fee	Tattooing & Body Piercing At Same Location -Renewal	$75.00
Environmental Services	404150	License Fee	Body Piercing Only - Initial	$175.00
Environmental Services	404150	License Fee	Body Piercing Only - Renewal	$100.00
Environmental Services	404119	Temporary Permit	Tattooing Only Not To Exceed Seven Consecutive Days (1-50 Permits Same Location Each)	$50.00
Environmental Services	404119	Temporary Permit	Tattooing Only 51 To 100 Permits Same Location Each	$45.00
Environmental Services	404119	Temporary Permit	Tattooing Only Over 100 Permits Same Location Each	$35.00
Environmental Services	404119	Temporary Permit	Body Piercing Only Not To Exceed Seven Consecutive Days	$65.00
Environmental Services	404119	Temporary Permit	Tattooing And Body Piercing (Not To Exceed Seven Consecutive Days)	$85.00
Environmental Services	404119	Class	Blood Borne Pathogens And Aseptic Techniques	$45.00
Environmental Services	404119	Replacement Fee	Lost Or Damaged Identification Tag	$20.00
Environmental Services	404119	Annual License Fee	Trailer Court Having 30,000 Square Feet Or Less, An Additional Four Dollars For Each 5,000 Square Feet Or Fraction Thereof. Annual Fee Not To Exceed $300.	$125.00
Environmental Services	404119	Re-Inspection Fee	Trailer Court Having 30,000 Square Feet Or Less, An Additional Four Dollars For Each 5,000 Square Feet Or Fraction Thereof. Annual Fee Not To Exceed $300.	$50.00
Environmental Services	404119	Annual License Fee	LAUNDRIES	$100.00
Environmental Services	404119	Re-Inspection Fee	LAUNDRIES	$50.00
Parks		**RECREATION & SENIOR CENTERS**		
Parks		**Room Rentals**	Classrooms/Party Halls/Open Areas for Special Events and Private Parties (see separate Gym section for Gym rates)	
Parks		**Monday thru Friday (except City Holidays) 8 AM to 5 PM**	Hourly Rental-Monday thru Friday (except City Holidays) 8 AM to 5 PM	**Per hour based on not charging/not for profit/charging**
Parks	405020	1-50 People	Hourly Rental-Monday thru Friday (except City Holidays) 8 AM to 5 PM	$20.00/$15.00/$30.00
Parks	405020	51-125 People	Hourly Rental-Monday thru Friday (except City Holidays) 8 AM to 5 PM	$25.00/$20.00/$40.00
Parks	405020	126-225 People	Hourly Rental-Monday thru Friday (except City Holidays) 8 AM to 5 PM	$35.00/$25.00/$60.00
Parks	405020	226-300 People	Hourly Rental-Monday thru Friday (except City Holidays) 8 AM to 5 PM	$45.00/$30.00/$85.00
Parks	405020	301 + People	Hourly Rental-Monday thru Friday (except City Holidays) 8 AM to 5 PM	$55.00/$35.00/$110.00
Parks	405020	Kitchen (with Room Rental)	Hourly Rental-Monday thru Friday (except City Holidays) 8 AM to 5 PM	$30.00/$20.00/$40.00
Parks				**Daily Rates (5 or more Hours) for second & subsequent days**
Parks	405020	1-50 People	Daily Rental-Monday thru Friday (except City Holidays) 8 AM to 5 PM	$100.00/$75.00/$150.00
Parks	405020	51-125 People	Daily Rental-Monday thru Friday (except City Holidays) 8 AM to 5 PM	$125.00/$100.00/$200.00
Parks	405020	126-225 People	Daily Rental-Monday thru Friday (except City Holidays) 8 AM to 5 PM	$175.00/$125.00/$300.00
Parks	405020	226-300 People	Daily Rental-Monday thru Friday (except City Holidays) 8 AM to 5 PM	$225.00/$150.00/$425.00
Parks	405020	301 + People	Daily Rental-Monday thru Friday (except City Holidays) 8 AM to 5 PM	$275.00/$175.00/$500.00
Parks	405020	Kitchen (with Room Rental)	Daily Rental-Monday thru Friday (except City Holidays) 8 AM to 5 PM	$30.00/$20.00/$40.00
Parks		**Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays**	Hourly Rental Monday to Friday (5 PM TO 1 AM); & SATURDAY, SUNDAY & CITY HOLIDAYS	**Per hour based on not charging/not for profit/charging**
Parks	405020	1-50 People	Hourly Rental Monday to Friday (5 PM TO 1 AM); & SATURDAY, SUNDAY & CITY HOLIDAYS	$40.00/$25.00/$60.00
Parks	405020	51-125 People	Hourly Rental Monday to Friday (5 PM TO 1 AM); & SATURDAY, SUNDAY & CITY HOLIDAYS	$70.00/$40.00/$100.00
Parks	405020	126-225 People	Hourly Rental Monday to Friday (5 PM TO 1 AM); & SATURDAY, SUNDAY & CITY HOLIDAYS	$100.00/$60.00/$110.00
Parks	405020	226-300 People	Hourly Rental Monday to Friday (5 PM TO 1 AM); & SATURDAY, SUNDAY & CITY HOLIDAYS	$110.00/$85.00/$135.00
Parks	405020	301 + People	Hourly Rental Monday to Friday (5 PM TO 1 AM); & SATURDAY, SUNDAY & CITY HOLIDAYS	$135.00/$110.00/$160.00
Parks	405020	Kitchen (with Room Rental)	Hourly Rental Monday to Friday (5 PM TO 1 AM); & SATURDAY, SUNDAY & CITY HOLIDAYS	$30.00/$20.00/$40.00
Parks				**Nightly Rates (5 or more Hours) for second & subsequent days**
Parks	405020	1-50 People	Nightly Rental Monday to Friday (5 PM TO 1 AM); & SATURDAY, SUNDAY & CITY HOLIDAYS	$200.00/$125.00/$300.00
Parks	405020	51-125 People	Nightly Rental Monday to Friday (5 PM TO 1 AM); & SATURDAY, SUNDAY & CITY HOLIDAYS	$350.00/$200.00/$500.00
Parks	405020	126-225 People	Nightly Rental Monday to Friday (5 PM TO 1 AM); & SATURDAY, SUNDAY & CITY HOLIDAYS	$500.00/$300.00/$550.00
Parks	405020	226-300 People	Nightly Rental Monday to Friday (5 PM TO 1 AM); & SATURDAY, SUNDAY & CITY HOLIDAYS	$550.00/$425.00/$675.00
Parks	405020	301 + People	Nightly Rental Monday to Friday (5 PM TO 1 AM); & SATURDAY, SUNDAY & CITY HOLIDAYS	$675.00/$550.00/$800.00
Parks	405020	Kitchen (with Room Rental)	Nightly Rental Monday to Friday (5 PM TO 1 AM); & SATURDAY, SUNDAY & CITY HOLIDAYS	$30.00/$20.00/$40.00
Parks	405020	Fitness Room -- Small	director to designate size	Discontinued

CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST

FY09 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2009 Adopted
Parks	405020	Fitness Room -- Medium	director to designate size	Discontinued
Parks	405020	Fitness Room -- Large	director to designate size	Discontinued
Parks		**Concession Surcharge**		
Parks	405020	Food sale w/Kitchen use (warming, no prep)	Per Event	$50.00
Parks	405020	Space Rental (no kitchen use)	Per Event (each space 8 x 8 feet)	$25.00
Parks		**Reservation Administrative Fees**		
Parks	405065	Guard Service	Per Hour (Mandatory with all rentals with alcohol) 1 guard for every 100 patrons	$13.00
Parks	405020	Non-Refundable Processing Fee	For Rental of any City owned facility, park area, shelter, reserve, rose garden, pavilion, recreational facility, community center, senior center, aquatics venue and plaza.	$25.00
		General Admissions/Usage		
Parks	404303	Boxing	Per Month	$10.00
Parks	404303	Boxing	Daily	$1.00
Parks	404303	Racquet Ball	Per Month	$15.00
Parks	404303	Racquet Ball	Daily	$1.50
Parks	404303	Weight Room	Per Month	$20.00
Parks	404303	Weight Room	Daily	$2.00
Parks	404303	Billiard Room	Per Year	$12.00
Parks	404303	Billiard Room	Daily	$0.25
		Mini-Sports: Developmental/Instructional Leagues	discount of 20%, 35% or 50% (based on federal income guidelines by family size) may be available depending on the activity, program or service	
Parks	404307	T-Ball (3-7 years)	Per Player	$40.00
Parks	404307	Basketball (3-7 years)	Per Player	$40.00
Parks	404307	Soccer (3-7 years)	Per Player	$40.00
Parks	404307	Flag Football (3-7 years)	Per Player	$40.00
Parks	404302	Parents Class		$5.00
		Youth/Teens		
Parks	404304	Club Rec Summer Camp (4 hrs/5 days - 1 week)	Summer program	$40.00
Parks	404301	Dances		$2.00 - $15.00
Parks	404301	Talent Showcase	Per Person	$25.00/person
		Seniors		
Parks	404301	Dances		$2.00 - $15.00
Parks	404301	Day trips		$1.00 - $50.00
Parks	404301	Billiard/Chess Tournament Entry Fee	Per Person	$3.00 - $5.00
Parks	404301	Rummage Sales - Table rentals	Per Table	$5.00
Parks	404301	Lunch		Discontinued
Parks		**AFTERSCHOOL PROGRAM**		
Parks	404304	Weekly fee	discount of 20%, 35% or 50% (based on federal income guidelines by family size) may be available depending on the activity, program or service	$5.00
Parks		**SPECIAL EVENTS**		
Parks	404301	Senior Games	Registration + 2 events	$15.00
Parks	404301	Senior Games	each additional event	$3.00
Parks	404301	Entry Fee Holiday Parade	Per Entry	$25.00
Parks	404301	Art in the Park -- 2 day booth rental	Per Vendor	$85.00
Parks	404301	Art in the Park -- 2 day food booth rental	Per Booth	$125.00
Parks	404004	Miscellaneous Admission	Per Person	$1.00
Parks	404301	Dia de Los Ninos -- 1 day Food booth rental	Per Booth	$175.00
Parks		**DAYCARE OPERATIONS**		
Parks	404304	Daycare services - full day	monthly; no discounts apply	$300.00
Parks	404304	Daycare services - full day	weekly; no discounts apply	$80.00
Parks	404304	Daycare services - half day	monthly; no discounts apply	$200.00
Parks	404304	Daycare services - half day	weekly; no discounts apply	$55.00
Parks	404304	Preschool	monthly; no discounts apply	$160.00
Parks	404304	Preschool	weekly; no discounts apply	$45.00
Parks	404304	Afterschool	monthly; no discounts apply	$100.00
Parks	404304	Afterschool	weekly; no discounts apply	$30.00
Parks		**GYM RENTALS - SPORTS**		
		Gym Classification for Rentals		
		Small Gyms	Seville, L.F. Washington & Auxiliary Gyms for Galatzan, Veterans & Pavo Real	
		Medium Gyms	Armijo, Multipurpose, Nolan Richardson, San Juan & Auxiliary Gyms for Gary Del Palacio and Westside	
		Large Gyms	Pavo Real, Auxiliary Gym Nations Tobin	
		Extra Large Gyms	Carolina, Gary Del Palacio, Veterans, Westside, Galatzan, Acosta & Marty Robbins	
Parks		**Full Court**		**Per hour based upon Not Charging/Charging**
Parks	405020	Small Gyms	Hourly Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$15.00/$55.00
Parks	405020	Medium Gyms	Hourly Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$25.00/$75.00
Parks	405020	Large Gyms	Hourly Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$35.00/$100.00
Parks	405020	Extra Large Gyms	Hourly Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$45.00/$110.00
Parks	405020			**Daily Rates (5 or more Hours) for second & subsequent days**
Parks	405020	Small Gyms	Daily Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$275.00
Parks	405020	Medium Gyms	Daily Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$375.00
Parks	405020	Large Gyms	Daily Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$500.00
Parks	405020	Extra Large Gyms	Daily Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$525.00
Parks				**Per hour based upon Not Charging/Charging**
Parks	405020	Small Gyms	Hourly Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$25.00/$90.00
Parks	405020	Medium Gyms	Hourly Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$35.00/$110.00
Parks	405020	Large Gyms	Hourly Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$45.00/$135.00
Parks	405020	Extra Large Gyms	Hourly Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$55.00/$155.00
Parks				**Daily Rates (5 or more Hours) for second & subsequent days**
Parks	405020	Small Gyms	Daily Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$450.00
Parks	405020	Medium Gyms	Daily Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$550.00
Parks	405020	Large Gyms	Daily Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$675.00

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Department	Account	Fee Description	Detail	FY2009 Adopted
Parks	405020	Extra Large Gyms	Daily Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$775.00
Parks	405020	**Half Court**		**Per hour based upon Not Charging/Charging**
Parks	405020	Small Gyms	Hourly Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$9.00/$30.00
Parks	405020	Medium Gyms	Hourly Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$13.00/$40.00
Parks	405020	Large Gyms	Hourly Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$17.00/$53.00
Parks	405020	Extra Large Gyms	Hourly Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$21.00/$58.00
Parks				**Daily Rates (5 or more Hours) for second & subsequent days**
Parks	405020	Small Gyms	Nightly Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$150.00
Parks	405020	Medium Gyms	Nightly Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$200.00
Parks	405020	Large Gyms	Nightly Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$263.00
Parks	405020	Extra Large Gyms	Nightly Rate Monday thru Friday (except City Holidays) 8 AM to 5 PM	$275.00
Parks	405020			**Per hour based upon Not Charging/Charging**
Parks	405020	Small Gyms	Hourly Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$13.00/$48.00
Parks	405020	Medium Gyms	Hourly Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$17.00/$58.00
Parks	405020	Large Gyms	Hourly Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$21.00/$70.00
Parks	405020	Extra Large Gyms	Hourly Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$25.00/$80.00
Parks	405020			**Daily Rates (5 or more Hours) for second & subsequent days**
Parks	405020	Small Gyms	Daily Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$238.00
Parks	405020	Medium Gyms	Daily Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$288.00
Parks	405020	Large Gyms	Daily Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$350.00
Parks	405020	Extra Large Gyms	Daily Rate Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City Holidays	$400.00
		Hockey Rink	Nations Tobin	**Per hour: not charging/charging**
Parks	405020	Rental Fee-Per Hour	Monday - Sunday & City Holiday	$75/$175
Parks		**GYM RENTALS - EVENTS OTHER THAN SPORTS**		
Parks	405020	Surcharge added for each hour	In addition to gym rate	$80.00
Parks		**Reservation Administrative Fees**		
Parks	405065	Guard Service	Per Hour (Mandatory with all rentals with alcohol) 1 guard for every 100 patrons	$13.00
Parks	405020	Non-Refundable Processing Fee	For Rental of any City owned facility, park area/ground, shelter, reserve, rose garden, pavilion, recreational facility, community center, senior center, aquatics venue and plaza.	$25.00
Parks		**LEISURE INTEREST CLASSES**	discount of 20%, 35% or 50% (based on federal income guidelines by family size) may be available depending on the activity, program or service	
Parks	404302	Karate 2 classes a week	Per Month	$20.00
Parks	404302	Art - 2 classes a week	Per Month	$20.00
Parks	404302	Gymnastics/Tumbling - 2 classes a week	Per Month	$20.00
Parks	404302	Music - 2 classes a week	Per Month	$20.00
Parks	404302	Cheerleading - 2 classes a week	Per Month	$20.00
Parks	404302	Belly Dancing - 2 classes a week	Per Month	$20.00
Parks	404302	Kick Boxing - 2 classes a week	Per Month	$20.00
Parks	404302	Tai Chi - 2 classes a week	Per Month	$20.00
Parks	404302	Boxing - 2 classes a week	Per Month	$10.00
Parks	404302	Tennis - 2 classes a week	Per Month	$20.00
Parks	404302	Individual classes	Daily Drop in	$5.00
Parks	404302	Aerobics (2 classes/week)	Per Month	$20.00
Parks	404302	Aerobics (3 classes/week)	Per Month	$30.00
Parks	404302	Dance (2 classes/week)	Per Month	$20.00
Parks	404302	Martial Arts (2 classes/week)	Per Month	Discontinued
Parks	404302	Yoga (2 classes/week)	Per Month	$20.00
Parks	404302	Boxing (4 classes/week) amateur - 17 yrs & under		Discontinued
Parks	404302	Boxing (4 classes/week) amateur - 18 yrs & over		Discontinued
Parks	404302	Boxing (4 classes/week) - Professional		Discontinued
Parks	404302	Boxing Managers/trainers (4x/wk)		Discontinued
Parks	404302	Other programs as determined by director or his designee	does not fall in a category listed above; fee will depend on the program offered	Determined by Director
		Senior Classes (50 years and older)		
Parks	404302	Aerobics - 3 classes a week	Per Month	$15.00
Parks	404302	Dance - 2 classes a week	Per Month	$10.00
Parks	404302	Art - 2 classes a week	Per Month	$10.00
Parks	404302	Tai Chi - 3 classes a week	Per Month	$15.00
Parks	404302	Music - 2 classes a week	Per Month	$8.00
Parks	404302	Yoga - 2 classes a week	Per Month	$15.00
Parks	404302	Sr. Aerobics (4 or more classes/week)		Discontinued
Parks	404302	Sr. Aerobics (Up to 3 classes/week)		Discontinued
Parks	404302	Individual classes	Daily Drop in	$3.00
		General Workshop		
Parks	404302	Citizenship - 2 classes a week	Per Month	$20.00
Parks	404302	Workshop/Camp	Per Person	$25.00
Parks	404302	Individual classes	No discounts to apply	Discontinued
Parks	404302	Computers		Discontinued
Parks	404302	Music		Discontinued
Parks	404302	Crafts		Discontinued
Parks		**AQUATICS**		
		Admissions		
Parks	404004	Aquatics -- open swim	Discontinued	Discontinued
Parks	404004	Lap/Open Swim	Youth - 17 yrs and Under	$1.00
Parks	404004	Lap/Open Swim	Adult - 18 yrs and Over	$2.00
Parks	404004	Lap/Open Swim	Seniors - 55 and Over	$1.00
Parks	404004	Aquatics -- water slides	Discontinued	Discontinued
Parks	404004	Aquatics -- swim card	Discontinued	Discontinued
Parks	404004	Swim Cards-Multiple Admission Punch	Youth - 17 yrs and Under	$30.00

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Department	Account	Fee Description	Detail	FY2009 Adopted
Parks	404004	Swim Cards-Multiple Admission Punch	Adult - 18 yrs and Over	$60.00
Parks	404004	Swim Cards-Multiple Admission Punch	Seniors - 55 and Over	$30.00
Parks	404004	Aquatics -- red tickets	Discontinued	Discontinued
Parks	404004	Aquatics -- spectator fee	City-run meets; no discounts to apply	$1.00
Parks	404004	Aquatics -- family nights	family of 5, no slides	Discontinued
Parks	404004	Aquatics -- family nights	family of 5,water-slide pools; no discounts to apply	Discontinued
Parks	404004	Family	Monthly Family of four (4) (2 Adults and 2 Youth)	$124.00
		Instruction		
Parks	404302	Learn to swim (8 lessons)		$30.00
Parks	405020	Water Aerobics	3 times per week - Monthly/weekly/daily	Discontinued
Parks	404303	Water Aerobics	4 times per week - Monthly/weekly	$30.00/$15.00
Parks	404004	Water Aerobics	Daily	$3.00
Parks	405020	Lifeguard Class -- pool fee	Discontinued	Discontinued
Parks	404302	Water Safety Instructor Course		$54.00
Parks	404302	Lifeguard Training Course		$40.00
Parks	404302	ARC Course Admin Fee		$5.00
		Swim Teams		
Parks	405020	Swim Team -- entire pool	Weekdays-Discontinued	Discontinued
Parks	405020	Swim Team -- 1/2 pool	Weekdays-Discontinued	Discontinued
Parks	405020	Swim Team -- individual lane	Weekdays-Discontinued	Discontinued
Parks	405020	Swim Team -- individual lane Mon - Thurs	Individual Lane 25 yds Mon thru Thurs	$5.00
Parks	405020	Swim Team -- individual lane Mon - Thurs	Individual Lane 50 mtrs Mon thru Thurs	$7.00
Parks	405020	Swim Team -- entire pool	Weekends-Discontinued	Discontinued
Parks	405020	Swim Team -- 1/2 pool	Weekends-Discontinued	Discontinued
Parks	405020	Swim Team -- individual lane	Weekends-Discontinued	Discontinued
Parks	405020	Swim Team -- individual lane Fri, Sat, Sun & City Holiday	Individual Lane 25 yds (Friday, Saturday, Sunday & City Holiday)	$6.00
Parks	405020	Swim Team -- individual lane Fri, Sat, Sun & City Holiday	Individual Lane 50 mtrs (Friday, Saturday, Sunday & City Holiday)	$8.00
Parks	405020	Swim meets	Discontinued	Discontinued
Parks	405020	Swim meets -- Fri, Sat, Sun & City Holiday	25 yds (per hour) (Fri, Sat, Sun & City Holiday)	$40.00
Parks	405020	Swim meets -- Fri, Sat, Sun & City Holiday	50 mtrs (per hour) (Fri, Sat, Sun & City Holiday)	$55.00
		Pool Rentals	Pool party rentals include 1 attendant, two lifeguards for every 50 patrons. Additional lifeguards will be charged to rental for patrons exceeding 50.	
Parks	405020	Pool Party 25 yd	per hour based on not charging/not for profit and charging - Discontinued	Discontinued
Parks	405020	Pool Party 25 yd - Mon thru Thur - per hour	25 yds Monday - Thursday	$50.00/$40.00/$100.00
Parks	405020	Pool Party 25 yd - Fri, Sat, Sun & City Holiday - per hour	25 yds Friday - Sunday & City Holidays	$50.00/$50.00/$100.00
Parks	405020	Pool Party 50 yd	per hour based on not charging/not for profit and charging - See Below	Discontinued
Parks	405020	Pool Party 50 mtrs - Mon thru Thur - per hour	50 mtrs Monday - Thursday General Public/For Profit	$80.00/$70.00/$160.00
Parks	405020	Pool Party 50 mtrs - Fri, Sat, Sun & City Holiday - per hour	50 mtrs Friday - Sunday & City Holidays General Public/For Profit	$90.00/$80.00/$180.00
Parks	405020	Armijo pool lap OR leisure	per hour based on not charging/not for profit and charging	Discontinued
Parks	405020	Armijo pool lap AND leisure	per hour based on not charging/not for profit and charging	Discontinued
Parks	405020	Armijo Play Structure - Mon thru Thur - per hour	Monday - Thursday General Public/For Profit	$50.00/$40.00/$60.00
Parks	405020	Armijo Play Structure - Fri, Sat, Sun & City Holiday - per hour	Friday - Sunday & City Holidays General Public/For Profit	$60.00/$50.00/$70.00
Parks	405020	Additional guards -- all pool party	1:50 ratio -per hour based on not charging/not for profit and charging - Discontinued	Discontinued
Parks	405020	Additional guards -- Pool Party	Flat Rate per hour	$15.00
Parks	405020	Gus & Goldie Party	-per hour based on not charging/not for profit and charging - Discontinued	Discontinued
Parks	405020	Gus & Goldie Party	Flat Rate per hour	$30.00
Parks	405020	Diving Board	-per hour based on not charging/not for profit and charging	Discontinued
Parks	405020	Additional fee for water slides	per hour based on not charging/not for profit and charging	Discontinued
Parks	405020	Concession Room -- daily		Discontinued
Parks	405021	Concession Room -- daily/weekly	Currently not Available	Discontinued
Parks		**Reservation Administrative Fees**		
Parks	405020	Non-Refundable Processing Fee	For Rental of any City owned facility, park area/ground, shelter, reserve, rose garden, pavilion, recreational facility, community center, senior center, aquatics venue and plaza.	$25.00
Parks		**SPORTS LEAGUES**		
Parks		**Volleyball**		
Parks	404307	Adult - 6 wk season (Per Team)	18 games	$120.00
Parks	404307	Adult - 8 wk season (Per Team)	24 games	$160.00
Parks	404307	Adult - 10 wk season (Per Team)	30 games	$200.00
Parks	404307	Adult - Playoffs (Per Team)	Double Elimination	$30.00
Parks	404307	Adult - Non US City of El Paso Resident (Per Player)	per season	$5.00
Parks	404307	Adult - USSSA Registration (Per Team)		$20.00
Parks	404307	Youth Summer Season (Per Player)	18 yrs and under	$45.00
Parks	404307	Youth Fall Season (Per Team)	18 yrs and under	$220.00
Parks	404307	Youth USSSA Registration (Per Team)		$25.00
Parks		**Hockey**	Individuals will be placed on teams	
Parks	404307	Adult - Fall Season (Per Team)		$200.00
Parks	404307	Adult - Summer Season (Per Team)		$200.00
Parks	404307	Adult - Spring Season (Per Team)		$200.00
Parks	404307	Adult - Non US City of El Paso Resident (Per Player)	per season	$5.00
Parks	404307	Adult - USSSA Registration (Per Team)		$25.00
Parks	404307	Youth - Fall Season (Per Team)		$200.00
Parks	404307	Youth - Summer Season (Per Team)		$200.00
Parks	404307	Youth - Spring Season (Per Team)		$200.00
Parks	404307	Youth - USSSA Registration (Per Team)		$25.00
Parks	404307	Youth - AAU Registration (Per Team)		$25.00
Parks		**Indoor Soccer**		
Parks	404307	Adult - 6 wk season (Per Team)	6 games	$120.00

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Parks	404307	Adult - 8 wk season (Per Team)	8 games	$160.00
Parks	404307	Adult - 10 wk season (Per Team)	10 games	$200.00
Parks	404307	Adult - Playoffs (Per Team)	Double Elimination	$30.00
Parks	404307	Adult - Non US City of El Paso Resident (Per Player)	per season	$5.00
Parks	404307	Adult - USSSA Registration (Per Team)		$25.00
Parks	404307	Adult - TAAF Fee (Per Team)		$10.00
Parks	404307	Youth - Summer/Fall/Winter season (Per Team)	Small Gym	$180.00
Parks	404307	Youth - Summer/Fall/Winter season (Per Team)	Large Gym	$220.00
Parks	404307	Youth - USSSA Registration (Per Team)		$20.00
Parks		**Outdoor Soccer**		
Parks	404307	Youth - Spring or Fall season (Per Team)		$250.00
Parks	404307	Youth - USSSA Registration (Per Team)		$60.00
Parks	404307	Youth - US Club Fee (Per Player)		$15.00
Parks		**Kickball**		
Parks	404307	Youth Summer Season (Per Player)		$45.00
Parks	404307	Youth - USSSA Registration (Per Team)		$20.00
Parks		**Football**		
Parks	404307	Youth Tackle Fall Season (Per Team)	Minor/Intermediate Division	$300.00
Parks	404307	Youth USSSA Registration (Per Team)		$20.00
Parks	404004	Admission to Playoffs	Adult/Student	$3.00/$2.00
Parks	404307		Men's Class A/B League	Discontinued
Parks		**Basketball**		
Parks	404307		Fall League Youth (includes officials)	Discontinued
Parks	404308		Youth League (No Officials Fees) - See Below	Discontinued
Parks	404307	Youth Spring/Fall season (Per Player)	14 yr and under	$45.00
Parks	404307	Youth Summer/Winter season (Per Team)	14 yr and under	$250.00
Parks	404307		Summer League Youth (No officials Fees)	Discontinued
Parks	404307	Teen Winter/Spring season (Per Team)	15-18 yrs (No official Fees) - See Below	$250.00
Parks	404307	Youth/Teen - USSSA Registration (Per Team)		$25.00
Parks	404307	Youth/Teen - TAAF Registration (Per Team)		$10.00
Parks	404307		Adult League (No official Fees) - Discontinued	Discontinued
Parks	404307	Adult - 6 wk season (Per Team)	6 games	$120.00
Parks	404307	Adult - 8 wk season (Per Team)	8 games	$160.00
Parks	404307	Adult - 10 wk season (Per Team)	10 games	$200.00
Parks	404307	Adult - Playoffs (Per Team)	Double Elimination	$30.00
Parks	404307	Adult - Non US City of El Paso Resident (Per Player)	per season	$5.00
Parks	404307	Adult - USSSA Registration (Per Team)		$25.00
Parks	404307	Adult - TAAF Registration (Per Team)		$10.00
Parks		**Softball**		
Parks	404307		Eight & Under Division - See Below	Discontinued
Parks	404307		Ten & Under Division - See Below	Discontinued
Parks	404307		All other Divisions - See Below	Discontinued
Parks	404307	Girls Fast Pitch Summer I (Per Team)	8 yrs and under	$250.00
Parks	404307	Girls Fast Pitch Summer I (Per Team)	10 yrs and under	$280.00
Parks	404307	Girls Fast Pitch Summer I (Per Team)	12 yrs and under	$280.00
Parks	404307	Girls Fast Pitch Summer I (Per Team)	14 yrs and under	$290.00
Parks	404307	Girls Fast Pitch Summer I (Per Team)	16 yrs and under	$290.00
Parks	404307	Girls Fast Pitch Summer I (Per Team)	18 yrs and under	$290.00
Parks	404307	Girls Fast Pitch Summer II and Fall (Per Team)	8 yrs and under	$130.00
Parks	404307	Girls Fast Pitch Summer II and Fall (Per Team)	10 yrs and under	$160.00
Parks	404307	Girls Fast Pitch Summer II and Fall (Per Team)	12 yrs and under	$160.00
Parks	404307	Girls Fast Pitch Summer II and Fall (Per Team)	14 yrs and under	$170.00
Parks	404307	Girls Fast Pitch Summer II and Fall (Per Team)	16 yrs and under	$170.00
Parks	404307	Girls Fast Pitch Summer II and Fall (Per Team)	18 yrs and under	$170.00
Parks	404307	Girls Fast Pitch USSSA Registration (Per Team)		$25.00
Parks	404307	Girls Fast Pitch ASA Registration (Per Player/Coach)		$10.00
Parks	404307		Session I (January to March)	Discontinued
Parks	404307		Session II (March - June)	Discontinued
Parks	404307		Session III (June - September)	Discontinued
Parks	404307		Session IV (September - January)	Discontinued
Parks	404307	Adult Slow Pitch - 6 wk season (Per Team)	12 Games	$165.00
Parks	404307	Adult Slow Pitch - 8 wk season (Per Team)	16 Games	$225.00
Parks	404307	Adult Slow Pitch - 10 wk season (Per Team)	20 Games	$275.00
Parks	404307	Adult Slow Pitch - Playoffs (Per Team)	Double Elimination	$30.00
Parks	404307	Adult - Non US City of El Paso Resident (Per Player)	per season	$5.00
Parks	404307	Adult Slow Pitch - USSSA Registration (Per Team)		$20.00
Parks		**Baseball**		
Parks	404307		8 & Under (Roberto Clemente Division) - See Below	Discontinued
Parks	404307		12 & under (Willie Mays & Pee Wee Reese Divisions) - See Below	Discontinued
Parks	404307		14 & under (Sandy Kofax Division) - See Below	Discontinued

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Department	Account	Fee Description	Detail	FY2009 Adopted
Parks	404307		18 & under ((Mickey Mantle & Connie Mack Divisions) - See Below	Discontinued
Parks	404307	Youth Spring /Summer season (Per Team)	8 yrs and under	$200.00
Parks	404307	Youth Spring /Summer season (Per Team)	10 yrs and under	$275.00
Parks	404307	Youth Spring /Summer season (Per Team)	12 yrs and under	$275.00
Parks	404307	Youth Spring /Summer season (Per Team)	14 yrs and under	$325.00
Parks	404307	Youth Summer/Fall/Winter season (Per Team)	8 yrs and under	$175.00
Parks	404307	Youth Summer/Fall/Winter season (Per Team)	10 yrs and under	$225.00
Parks	404307	Youth Summer/Fall/Winter season (Per Team)	12 yrs and under	$225.00
Parks	404307	Youth Summer/Fall/Winter season (Per Team)	14 yrs and under	$275.00
Parks	404307	Teen Fall Season (Per Team)	16U / 18U	$350/$400
Parks	404307	Teen Summer Season (Per Team)	16U / 18U	$400/$475
Parks	404307	Youth/Teen USSSA Registration (Per Team)		$40.00
Parks	404307	Youth/Teen Gov Body Registration (Per Team)		$50.00
Parks	404307	Youth/Teen TAAF Registration (Per Team)		$10.00
Parks	404307	Youth/Teen ASA Registration (Per Team)		$10.00
Parks	404307		Unlimited Age	Discontinued
Parks		**Sports Administration Fees**		
Parks	404301	Parent Class	Live sessions	$5.00
Parks	404301	Video taped sessions		$15.00
Parks	405065		Certification	Discontinued
Parks	405065	Coaches Background Check	Background screening	$40.00
Parks	405065	Players I.D.	Players	$5.00
Parks	405065	Coaches I.D.	Coaches - 2 years	$5.00
Parks	405065	Chalk	Per Bag - If available	$7.00
Parks	405065	Softballs	If available	$6.00
Parks		**Field Rentals**	Athletic Events Only	
Parks	405020	Practice Permit	Practice permit (1.5 Hour)	$10.00
Parks	405020	Practice Permit	Practice permit Field w/lights(1.5 Hour)	$25.00
Parks	405020	Single field	Per Day	$100.00
Parks	405020	Complex	Per Day	$500.00
Parks	405020	Other athletic Fields	Per Day	$90.00
Parks	405065	Porta Toilets	Unit per Month	Varies
Parks	404301	Player fee - Independent Leagues	per person/per season	$5.00
Parks	405020	**RESERVABLE PARK AREAS**		
		Shelters		**Per hour: not charging/not for profit/charging**
Parks		Monday thru Thursday (except City Holidays)		
Parks	405020	First 3 Hours		Discontinued
Parks	405020	Additional Hours before 11 PM		Discontinued
Parks	405020	Additional Hours between 11 PM & 1 AM		Discontinued
Parks	405020	All Day Rentals up to 11 PM		Discontinued
Parks	405020	Additional Hours between 11 PM & 1 AM		Discontinued
Parks	405020	Monday thru Thursday (except City Holidays)	Per Hour	$35/$30/$70
Parks	405020	All day - Monday thru Thursday (except City Holidays)	From 03:00 pm - 11:00 pm Mon-Thurs (any hours before/after time is per hr rate)	$175/$150/$350
Parks		Friday, Sunday & Holidays		
Parks	405020	First 3 Hours		Discontinued
Parks	405020	Additional Hours before 11 PM		Discontinued
Parks	405020	Additional Hours between 11 PM & 1 AM		Discontinued
Parks		All Day Rentals up to 11 PM		Discontinued
Parks	405020	Additional Hours between 11 PM & 1 AM		Discontinued
Parks	405020	Friday & Sunday (except City Holidays)	Per Hour	$45/$40/$90
Parks	405020	All day - Friday & Sunday (except City Holidays)	From 03:00 am - 11:00 pm Fri & Sun (any hours before/after time is per hr rate)	$225/$200/$450
Parks		Saturdays		
Parks	405020	First 3 Hours		Discontinued
Parks	405020	Additional Hours before 11 PM		Discontinued
Parks	405020	Additional Hours between 11 PM & 1 AM		Discontinued
Parks		All Day Rentals up to 11 PM		Discontinued
Parks	405020	Additional Hours between 11 PM & 1 AM		Discontinued
Parks	405020	Saturday & City Holiday	Per Hour	$50/$45/$120
Parks	405020	All day - Saturday & City Holiday	From 03:00 am - 11:00 pm Sat & City Holiday (any hours before/after time is per hr rate)	$250/$225/$600
Parks		**Memorial Reserve**		**Per hour: not charging/not for profit/charging**
Parks		Mon - Thur (except City Holidays)		
Parks	405020	Each additional hour		Discontinued
Parks	405020	All Day		Discontinued
Parks	405020	Monday thru Thursday (except City Holidays)	Per Hour	$55/$50/$100
Parks	405020	All day - Monday thru Thursday (except City Holidays)	From 10:00 am - 6:00 pm (any hours before/after time is per hr rate)	$275/$200/$500
Parks		Friday & City Holidays		
Parks	405020	First Hour		Discontinued
Parks	405020	Each additional hour		Discontinued
Parks	405020	All Day		Discontinued
Parks	405020	Fri, Sat, Sun & City Holiday	Per Hour	$75/$65/$150
Parks	405020	All day - Fri, Sat, Sun & City Holiday	From 10:00 am - 6:00 pm Fri, Sat, Sun & City Holiday(any hours before/after time is per hr rate)	$375/$325/$750
Parks		Saturday & Sunday		
Parks	405020	First Hour		Discontinued

CITY OF EL PASO
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Department	Account	Fee Description	Detail	FY2009 Adopted
Parks	405020	Each additional hour		Discontinued
Parks	405020	All Day		Discontinued
Parks	405020	Security Deposit	For any damage and key replacement for electrical box	$100.00
Parks		**Logan Heights Reserve**		**Per hour: not charging/not for profit/charging**
Parks		Mon - Thur (except City Holidays)		
Parks	405020	First Hour		Discontinued
Parks	405020	Each additional hour		Discontinued
Parks	405020	All Day		Discontinued
Parks	405020	Monday thru Thursday (except City Holidays)	Per Hour	$45/$40/$85
Parks	405020	All day - Monday thru Thursday (except City Holidays)	From 10:00 am - 6:00 pm Mon-Thurs(any hours before/after time is per hr rate)	$225/$200/$425
Parks	405020	Friday & City Holidays		
Parks	405020	First Hour		Discontinued
Parks	405020	Each additional hour		Discontinued
Parks	405020	All Day		Discontinued
Parks	405020	Fri, Sat, Sun & City Holiday	Per Hour	$55/$50/$100
Parks	405020	All day - Fri, Sat, Sun & City Holiday	From 10:00 am - 6:00 pm Fri, Sat, Sun & City Holiday(any hours before/after time is per hr rate)	$275/$250/$500
Parks	405020	Saturday & Sunday		
Parks	405020	First Hour		Discontinued
Parks	405020	Each additional hour		Discontinued
Parks	405020	All Day		Discontinued
Parks	405020	Security Deposit	For any damage and key replacement for electrical box	$100.00
Parks		**Rose Garden**	**Open from 1 March - 31 October**	**Per hour: not charging/not for profit/charging**
Parks	405020	Mon - Thur (except City Holidays)		
Parks	405020	First Hour		Discontinued
Parks	405020	Each Additional Hour		Discontinued
Parks	405020	Monday thru Thursday (except City Holidays)	Per Hour	$45/$40/$85
Parks	405020	Friday - Sunday & city holidays		
Parks	405020	First Hour		Discontinued
Parks	405020	Each Additional Hour		Discontinued
Parks	405020	Fri, Sat, Sun & City Holiday	Per Hour	$60/$55/$120
Parks	405020	Security Deposit	For any damage and key replacement	$100.00
Parks		**San Jacinto Plaza**		**Per hour: not charging/not for profit/charging**
Parks	405020	Monday thru Thursday (except City Holidays)		
Parks	405020	Stage use without electricity		Discontinued
Parks	405020	Stage use with Electricity		Discontinued
Parks	405020	Stage Only - Mon thru Thur	Per Hour (Mon-Thurs) includes electricity with stage use	$35/$30/$75
Parks	405020	Stage Only - Mon thru Thur	Per Hour (Mon-Thurs) does not include electricity with stage use	$10/$5/$20
Parks	405020	Friday - Sunday & city Holidays		
Parks	405020	Stage use without electricity		Discontinued
Parks	405020	Stage use with Electricity		Discontinued
Parks	405020	Stage Only - Fri, Sat, Sun & City Holiday	Per Hour (Friday, Sat, Sun & City Holiday) includes electricity w/stage use	$40/$35/$100
Parks	405020	Stage Only - Fri, Sat, Sun & City Holiday	Per Hour (Friday, Sat, Sun & City Holiday) does not include electricity w/stage use	$30/$15/$60
Parks	405020	Security Deposit	For any damage to stage and key replacement for electrical box	$100.00
Parks		**Union Plaza Park**		**Per hour: not charging/not for profit/charging**
Parks	405020	Stage Only (Park not included)-Mon thru Thur	Per Hour (Mon-Thurs) includes electricity with stage use	$35/$30/$75
Parks	405020	Stage Only-(Park not included) Fri, Sat, Sun & City Holiday	Per Hour (Friday, Sat, Sun & City Holiday) includes electricity w/stage use	$40/$35/$100
Parks	405020	Add'l charge for Park usage	One time Flat Rate	$100.00
Parks	405020	Electrical Box	Additional Electrical Box down at Park Level - Flat Rate	$80.00
Parks	405020	Security Deposit	For any damage and key replacement for electrical box	$100.00
		Park Grounds		
Parks		Washington Park/San Jacinto Plaza		
Parks	405020	First day		Discontinued
Parks	405020	Additional days		Discontinued
Parks	405020	Security Deposit		Discontinued
Parks		**Park Grounds (≥ One Acre)**		**Per hour: not charging/not for profit/charging**
Parks	405020	First day		Discontinued
Parks	405020	Additional days		Discontinued
Parks	405020	Any day of the week & City Holiday	Per Hour	$150/$120/$300
Parks	405020	All Day	From 10:00 am - 6:00 pm(any hours before/after time is per hr rate)	$750/$600/$1500
Parks	405020	Security Deposit		$1,500.00
Parks		**Park Grounds (< One acre)**		
Parks	405020	First Hour		Discontinued
Parks	405020	Additional Hours		Discontinued
Parks	405020	Any day of the week & City Holiday	Per Hour	$60/$50/$175
Parks	405020	All Day	From 10:00 am - 6:00 pm(any hours before/after time is per hr rate)	$300/$250/$875
Parks	405020	Park Permit		$45.00
Parks	405020	Security Deposit		$500.00
Parks		**Veterans/Shawver Pavilions**		**Per hour: not charging/not for profit/charging**
Parks	405020	First hour		Discontinued
Parks	405020	Additional hours		Discontinued
Parks	405020	Additional days		Discontinued

CITY OF EL PASO
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Department	Account	Fee Description	Detail	FY2009 Adopted
Parks	405020	Monday thru Thursday (except City Holidays)	Per Hour	$35/$30/$100
Parks	405020	All day - Monday thru Thursday (except City Holidays)	From 10:00 am - 6:00 pm (any hours before/after time is per hr rate)	$175/$150/$500
Parks	405020	Fri, Sat, Sun & City Holiday	Per Hour	$55/$50/$125
Parks	405020	All day - Fri, Sat, Sun & City Holiday	From 10:00 am - 6:00 pm (any hours before/after time is per hr rate)	$275/$250/$625
Parks	405020	Security Deposit	For any damage and key replacement for electrical box	$100.00
Parks	405020	**Skate Parks**		**Per hour: not charging/not for profit/charging**
		Carolina		
Parks	404004	Admission fee for Events	When staffed by PARD	$1.00
Parks	405020	Rental (Not Charging/Charging)		Discontinued
Parks	405020	Any day of the week & City Holiday	Per Hour	$50/$40/$100
Parks	405020	Additional hours		Discontinued
Parks	405020	All Day	From 10:00 am - 6:00 pm (any hours before/after time is per hr rate)	$250/$200/$500
Parks	405020	Security Deposit	For any damages	$500.00
Parks	405020	**All other Skate Parks**		
Parks	405020	Any day of the week & City Holiday	Per Hour	$35/$30/$50
Parks	405020	All Day	From 10:00 am - 6:00 pm (any hours before/after time is per hr rate)	$175/$150$/$250
Parks	405020	Security Deposit	For any damages	$200.00
Parks		**Reservation Administrative Fees**		
Parks	405065	Guard Service	Per Hour (Mandatory with all rentals with alcohol) 1 guard for every 100 patrons	$13.00
Parks	405065	Extra Park Clean up	Additional Clean up service for events held on Park Grounds	$50.00
Parks	405020	Non-Refundable Processing Fee	For Rental of any City owned facility, park area/ground, shelter, reserve, rose garden, pavilion, recreational facility, community center, senior center, aquatics venue and plaza.	$25.00
Zoo	404001	General Admission	Adults 13 to 61	$5.00
Zoo	404001		Seniors 62 & over	$4.00
Zoo	404001		Children 3 to 12	$3.00
Zoo	404001		Active Duty Military Personnel & Spouses with Valid Id	$4.00
Zoo	404001	Reservation School Group Admission	Adult Chaperones (over 21 years of age)	$4.00
Zoo	404001	(completed application required)	Students	$2.00
Zoo	404001	Advanced Ticket Purchases (over 50 less	Adults 13 to 61	Discontinued
Zoo	404001	than 500)	Seniors 62 & over	Discontinued
Zoo	404001		Children 3 to 12	Discontinued
Zoo	404001	Advanced Ticket Purchases (over 500)	Adults 13 to 61	Discontinued
Zoo	404001		Seniors 62 & over	Discontinued
Zoo	404001		Children 3 to 12	Discontinued
Zoo	404001	Bulk Ticket Purchases for Specified Zoo	Adults 13 and over	$3.00
Zoo	404001	Partners (Over 500)	Children 3 to 12	$2.00
Zoo	404005	Parking Fee Revenue	Zoo Sponsored Events	$3.00
Zoo	404301	Processing Fee (New)	Processing Fee (events, rentals not through contract)	$10.00
Zoo	404301	Services/event fee	Additional Staff Required by the zoo	$30.00/hr
Zoo	404301	Services/event fee	Security as required by the zoo	$20.00/hr
Zoo	406040	Education Program -Special Request	Sealion or Elephant Program - 1 hour	$50.00
Zoo	405020	Facility Rental	Designated Outdoor areas - tables & chairs for 50 persons (7 tables & 50 chairs) includes set up & tear down	$100.00
Zoo	405020	Facility Rental	Indoor meeting rooms	$40.00/half day
Zoo	405020	Facility Rental	Event Participation-For Profit	Discontinued
Zoo	405020	Facility Rental	Event Participation-Not For Profit	Discontinued
Zoo	405020	Facility Rental-After Hours	Entire Zoo Open Areas - facility & required animal staff only	$500.00
Zoo	405020	**Facility Rental-After Hours**	Zoo Public Areas - staff not required	$200.00
Zoo	405020	Facility Rental -After Hours	Indoor Exhibit Building - facility & required animal staff only	$100.00
Zoo	405020	Equipment	Podium/Sound System	$50.00
Zoo	405020	Equipment	Stage	$50.00
Zoo	405020	Equipment	TV/VCR	$25.00
Zoo	405020	Equipment	Tent - 30' x 30'	$500.00
Zoo	405020	Equipment	Tables W/Chairs (1-2' x 6' ft table w/ 6 chairs)	$5.00
Zoo	405020	Equipment	Individual Chairs	$.50 each
Zoo	405020	Equipment	Tables (30"x 72" - 30 available w/ 6 chairs)	$5.00 each
Zoo	405020	Equipment	Tables (5' round - 12 available w/ 8 chairs)	$5.00 each
Zoo	404301	Adventure Programs	AT the Zoo - Effecitve upon ordinance approval	$3.00 per student
Zoo	404301	Adventure Programs	At the Zoo - program upgrades (additional) - Effective upon ordinance approval	$7 per student/Americas $14 per student / Asia $10 per student Produce Hunt
Zoo	404301	Adventure Programs	At School / Institution - 10 to 40 students - Effective upon ordinance approval	$110 first program, $70 each additional program
Zoo		Sales to the Public	Self-Guided Tour - Educational 3-ring binder - Effective upon ordinance approval	$ 25 each
Zoo	404301	Animal Encounter Program	Teen Adventure Camp - Effective ordinance approval	$40.00 half day session per person
Zoo	404301	Animal Encounter Program	Holiday Camp - 1/2 day sessions - Effective upon ordinance approval	$40 per person
Zoo	404301	Animal Encounter Program	Spring Break Camp - 1day / 2day / 3day - Effective upon ordinance approval	$60 / $90 / $120 per person
Zoo	404301	Animal Encounter Program	Asia Sleepover Adventure - Effective upon ordinance approval	$80 per person
Zoo	404301	Animal Encounter Program	Toddler Treks - Effective upon ordinance approval	$20.00 adult & child, $10 additional attendees
Zoo	404301	Animal Encounter Program	Teacher workshop I - Effective upon ordinance approval	$25 per person
Zoo	404301	Animal Encounter Program	Night Prowls - Effective upon ordinance approval	$20 per person
Zoo	404301	Animal Encounter Program	Photo Safari - Effective upon ordinance approval	$20 per person
Zoo	404301	Animal Encounter Program	Adult/Child program - Mommy, Grandpa ore Grandma & me - Effective upon ordinance approval	$20.00 adult & child, $10 additional attendees
Zoo	404301	Animal Encounter Program	Sleepover - Effective upon ordinance approval	$80 per person
Zoo	404301	Behind the Scene Tours	Tour of the Americas - Effective upon ordinance approval	$15 per person
Zoo	404301	Behind the Scene Tours	Elephant Encounter - Effective upon ordinance approval	$200 group of 5
Zoo	404301	Behind the Scene Tours	Produce Hunt - Effective upon ordinance approval	$10 per person
Zoo	404301	Scout Program	Tiger, Bear & Wolf cub program - custom - Effective upon ordinance approval	$30 per person
Zoo	404301	Outreach Program	Special request - Effective upon ordinance approval	To be determined by director
Zoo	404301	Booth Rental	Vendor Information Booth - Effective upon ordinance approval	$40-1day/ $75-2day
Zoo	405065	Zoo Animal Painting	Small - Effective upon ordinance approval	To be determined by director
Zoo	405065	Zoo Animal Painting	Medium - Effective upon ordinance approval	To be determined by director

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Zoo	405065	Zoo Animal Painting	Large - Effective upon ordinance approval	To be determined by director
Zoo	405065	Event Sponsorship	Individual Donor - Effective upon ordinance approval	$40.00
Zoo	405065	Event Sponsorship	Event Donor - Effective upon orindance approval	$100 +
Zoo	405065	Event Sponsorship	Contributing Sponsor - Effective upon ordinance approval	$ 250 +
Zoo	405065	Event Sponsorship	Patron Sponsor - Effective upon ordindance approval	$ 500 +
Zoo	405065	Event Sponsorship	Business Sponsor - Effective upon ordinance approval	$ 1000 +
Zoo	405065	Event Sponsorship	Exclusive Business Sponsorship - Effective upon ordinance approval	$ 1,250 +
Zoo	405065	Event Sponsorship	Supporting Sponsor - Effective upon ordinance approval	$ 2,500 +
Zoo	405065	Event Sponsorship	Title Sponsor - Effective upon ordinance approval	$5,000 +
Zoo	405065	Event Sponsorship	Benefactor - Effective upon ordinance approval	$10,000 +
MCAD-Art Museum	404303	Membership fees- Art Museum	Senior Citizen	$15.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Student	$15.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Individual	$25.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Family	$50.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Active Duty Military-Individual	$20.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Active Duty Military-Family	$45.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Contributors	$100.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Supporters Circle	$250.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Collectors Circle	$500.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Sponsors Circle	$1,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Donors Circle	$2,500.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Patrons Circle	$5,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Benefactors Circle	$10,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Founder	$1,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Executive	$2,500.00
MCAD-Art Museum	404303	Membership fees- Art Museum	President	$5,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	CEO	$10,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Director	$20,000.00
MCAD-Art Museum	405020	Facility rental fees	Entire Museum.	$10,000.00
MCAD-Art Museum	405020	Facility rental fees	Lobby.	$500 for up to 4 hrs/1,000. for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	2nd. Floor lobby.	$500 for up to 4 hrs/$1000 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Temporary Gallery	$1,500 for up to 4 hrs/$3,000. for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Theater	$1000 for up to 4 hrs/$1,500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Board Room	$250 for up to 4 hrs/$500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Lecture Room	$250 for up to 4 hrs/$500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Library	$250 for up to 4 hrs/$500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Classrooms	$250 for up to 4 hrs/$500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Outdoor Seating Area	$1,500 for up to 4 hrs/$3,000 for up to 8 hrs.
MCAD-Art Museum	405020	Outside caterer fee	Vendor fee to use museum	15% of Caterers fee
MCAD-Art Museum	405020	Facility rental fees	Entire Museum.	$10,000.00
MCAD-Art Museum	405020	Facility rental fees	Wedding receptions/ceremonies/Barmitzvahs/Hallmark Birthdays (15,16): includes Lobby, Gateway, Cont II, Insurance Podium/Microphone, risers (no dancing)	$5,000 flat fee
MCAD-Art Museum	405020	Facility rental fees	Rogers Grand Lobby	$750 for up to 4 hrs/$1,250 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	2nd Floor lobby/Mezzanine	$750 for up to 4 hrs/$1,250 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Gateway Gallery	$1,750 for up to 4 hrs./$3,250 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Contemporary II	$1,750 for up to 4 hrs./$3,250 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Theater/Auditorium	$1,250 for up to 4 hrs./$1,750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Larry Francis Board Room	$500 for up to 4 hrs./$750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Lecture/Executive Dining Room	$500 for up to 4 hrs./$750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Library	$500 for up to 4 hrs./$750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Classrooms (each)	$500 for up to 4 hrs./$750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Outdoor Seating Area	$1,750 for up to 4 hrs./$3,250 for up to 8 hrs.
MCAD-Art Museum	405021	Facility object rental fees	Museum Décor- vases, fabric, lighting (on site only)	$50 per hour
MCAD-Art Museum	404302	Book-bunch session fees	Members & non-members	members free/non-members $10.00
MCAD-Art Museum	405020	Facility Object Rentals	Chairs	$2.00 each

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SCHEDULE C
DEPARTMENTAL FEE LIST

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MCAD-Art Museum	405021	Facility Object Rentals	Easels	$7.00 each
MCAD-Art Museum	405021	Facility Object Rentals	Tables (8', 6', 48" round)	$10.00 each
MCAD-Art Museum	405021	Facility Object Rentals	Café Tables (36" square black , 30 available)	$10.00 each
MCAD-Art Museum	405021	Facility Object Rentals	Seminar Tables (2'x6', 7 available)	$12.00 each
MCAD-Art Museum	405021	Facility Object Rentals	Podium/sound system	$50.00
MCAD-Art Museum	405021	Facility Object Rentals	Riser (4' x 5' 1/2"; 2 available)	$25.00 each
MCAD-Art Museum	405021	Facility Object Rentals	Slide Projector	$25.00 each
MCAD-Art Museum	405021	Facility Object Rentals	TV/VCR	$25.00
MCAD-Art Museum	405021	Facility Object Rentals	Tent (20' x 40')	$300.00
MCAD-Art Museum	405021	Facility Object Rentals	Piano	$300.00
MCAD-Art Museum	405021	Facility Object Rentals	Security Officer	$30.00 per hour
MCAD-Art Museum	405021	Facility Object Rentals	Audio Visual Operator	$30.00 per hour
MCAD-Art Museum	405021	Facility Object Rentals	Event staff (each)	$30.00 per hour
MCAD-Art Museum	405021	Exhibition Rental Fees	Permanent Collection/Curated In-house	$1,500 minimum - $10,000 maximum
MCAD-Art Museum	405021	One time use copyright release for photography	Copyright	up to $75.00 per image
MCAD-Art Museum	405021	Object loan fee	Permanent Collection Lending	up to $100.00 per work of art
MCAD-Art Museum	404302	Lectures (High Art High Noon)	Members & non-members	$5.00 members / $10.00 non-members
MCAD-Art Museum	405065	Teacher Workshops Fees	Program Registration	3hr-$35.00 / 4hr-$40.00 / 5hr-$45.00
MCAD-Art Museum	404000	Exhibition fees	Entry fees (senior, students, military)	$3.00
MCAD-Art Museum	404000	Exhibition fees	Entry fees (Adults)	$5.00
MCAD-Art Museum	404000	Exhibition fees	Entry fees (members, kids under 12)	Free
MCAD-Art Museum	404302	Art classes fees* (See comment)	4-day Summer Art Camps (ages 6 to 12)	$56.00 members / $70.00 non members
MCAD-Art Museum	404302	Art classes fees* (See comment)	4-day Summer Art Camps-clay (ages 6 to 12)	$64.00 members / $80.00 non members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 -day Summer Art Camps-clay (ages 6 to 12)	$128 members / $160 members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Kids Classes (ages 6 to 14)	$62.00 members/$77.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Kids Classes-clay (ages 6 to 14)	$72.00 members / $90.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Adult Classes (ages 15 and above)	$62.00 members/$77.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Adult Classes-clay (ages 15 and above)	$72.00 members / $90.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	4 session Parent/Child classes	$38 members/$46 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	6 Session Adult Classes - (ages 15 and above)	$47.00 members/$59.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	6 Session Youth Classes - (ages 6 to 18)	$38 members/$46 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	1-day Adult Workshop (4hr.)	Discontinued
MCAD-Art Museum	404302	Art classes fees* (See comment)	Family Workshops	Discontinued
MCAD-Art Museum	404303	Art classes fees* (See comment)	1-day Family Workshops (ages 3 and above)	$10.00 members ($25 max.)/$12.00 non-members ($30.00 max.)

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FY09 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2009 Adopted
MCAD-Art Museum	404303	Art classes fees* (See comment)	1-day Youth Workshops (ages 6 to 12)	$30.00 members /$38.00 non-members
MCAD-Art Museum	404304	Art classes fees* (See comment)	1-day Adult Workshops (ages 15 and above) Batik Technique	$45.00 members /$55.00 non-members
MCAD-Art Museum	404305	Art classes fees* (See comment)	1-day Adult Workshops (ages 15 and above)	$30.00 members /$38.00 non-members
MCAD-Art Museum	404302	Third Thursdays	Adult Programming	$7 for members/$10 non-members
MCAD-Art Museum	404302	Look & Dos	Special programming	$10 for members/$15 for non-members
MCAD-History Museum	404303	Membership fees- History Museum	Student/Senior/Military	$20.00
MCAD-History Museum	404303	Membership fees- History Museum	Individual	$25.00
MCAD-History Museum	404303	Membership fees- History Museum	Family	$50.00
MCAD-History Museum	404303	Membership fees- History Museum	Advocate	$250.00
MCAD-History Museum	404303	Membership fees- History Museum	Contributor	$500.00
MCAD-History Museum	404303	Membership fees- History Museum	Provider	$1,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Corporate	$1,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Supporter	$2,500.00
MCAD-History Museum	404303	Membership fees- History Museum	Champion	$5,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Patron	$10,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Benefactors Circle	$20,000.00
MCAD-History Museum	405020	Facility rental fees	1st floor orientation theatre	$500 for up to 4 hrs/$1,000. for up to 8 hrs.
MCAD-History Museum	405020	Facility rental fees	1st floor seminar room	$500 for up to 4 hrs/$1,000. for up to 8 hrs.
MCAD-History Museum	405020	Facility rental fees	1st floor classroom	$500 for up to 4 hrs/$1,000. for up to 8 hrs.
MCAD-History Museum	405020	Facility rental fees	1st floor Museum Store	$1000 for up to 4 hrs/$1,500 for up to 8 hrs.
MCAD-History Museum	405020	Facility rental fees	2nd floor board room	$500 for up to 4 hrs/$1,000. for up to 8 hrs.
MCAD-History Museum	405020	Facility rental fees	2nd floor lecture room	$500 for up to 4 hrs/1,000. for up to 8 hrs.
MCAD-History Museum	405020	Facility rental fees	2nd floor lobby	$250 for up to 4 hrs/$500 for up to 8 hrs.
MCAD-History Museum	405020	Facility rental fees	Outdoor Garden Terrace	$1,500 for up to 4 hrs/$3,000 for up to 8 hrs.
MCAD-History Museum	405021	Facility object rental fees	Chairs	$2 each
MCAD-History Museum	405022	Facility object rental fees	Table (5' rectangular)	$10 per table
MCAD-History Museum	405023	Facility object rental fees	Tables (round)	$12 per table
MCAD-History Museum	405024	Facility object rental fees	Podium/lecturn	$12 each
MCAD-History Museum	405025	Facility object rental fees	Sound system	$50.00
MCAD-History Museum	405026	Facility object rental fees	Slide Projector	$25.00
MCAD-History Museum	405027	Facility object rental fees	Electronic media projector	$50.00
MCAD-History Museum	405028	Facility object rental fees	TV/VCR	$25.00
MCAD-History Museum	405029	Facility object rental fees	Security Officer (each)	$30.00/hour per officer
MCAD-History Museum	405030	Facility object rental fees	Audio/Video Operator (each)	$30.00/hour per operator
MCAD-History Museum	405031	Facility object rental fees	Event staff (each)	$30.00/hour per operator
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Senior Citizen	$20.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Student	$20.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Individual	$25.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Military Individual	$20.00

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Department	Account	Fee Description	Detail	
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Family	$40.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Military Family	$35.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Folsom	$100.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Clovis	$250.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Jornada Brown	$500.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	El Paso Polychrome	$1,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Chupadero Black on White	$5,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Gila Polychrome	$10,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Mimbres Black on White	$50,000.00
MCAD-Archeology Museum	405020	Facility rental fees	Entire Museum.	$900 for up to 4 hrs/$1800 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility rental fees	Auditorium Gallery	$300 for up to 4 hrs/$600 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility rental fees	Conference Room	$200 for up to 4 hrs/$400 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility rental fees	Gazebo	$100 for up to 4 hrs/$200 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility object rental fees	Security Officer (each)	$30.00/hour
MCAD-Archeology Museum	405020	Facility object rental fees	Audio Visual Operator (each)	$30.00/hour
MCAD-Archeology Museum	405020	Facility object rental fees	Event staff (each)	$30.00/hour
MCAD-Archeology Museum	404302	Instructional Fees	Summer Camp Fees (per child up to age to 14)	$55.00 for members/$70.00 for non-members
MCAD-Archeology Museum	404302	Instructional Fees	Conference Fees	$30 per person - pre registration/$40 per person at the door/$25 for students w/ ID
MCAD-Archeology Museum	404301	Event Fees	Museum special events fees (per person)	Members - $5 for up to 4 hrs./$10 for up to 8 hrs. Non members - $10 or up to 4 hrs./$20 for up to 8 hrs.
MCAD-Archeology Museum	404301	Instructional Fees	Creative workshops	$25 for up to 4 hours for members, $40 for up to 4 hours for non-members
MCAD-Archeology Museum	404301	Tour Fees	Archaelogical tours	$50 for up to 8 hours and $25 for up to 4 hours for members; $80 for up to 8 hours and $40 for up to 4 hours for non-members
MCAD-Archeology Museum	404301	Event Fees	Vendor fees for onsite commercial vendors	Up to $50 for up to 8 hours for nonprofit organizations; up to $100 for up to 8 hours for for-profit organizations
MCAD-Cultural Affairs Division	404301	Event Fees	Cultural & Historical Trolley/Bus Tours Fee (per person)	Up to $25 for 2-hour bus tours; up to $75 for all day bus tour, including lunch
MCAD-Cultural Affairs Division	404301	Event Fees	Cultural & Historical Walking Tours Fee (per person)	$5.00 per person
MCAD-Cultural Affairs Division	405065	Miscellaneous non-operating revenues	Vendor booth fees for cultural and heritage tourism events	Up to $200 per booth for food, arts & crafts vendors
MCAD-Cultural Affairs Division	404301	Event Fees	Admission Fees to special art, culture and heritage events, competitions and programs	$1 to $100 per person
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) with 6 months notice	First object - $150 per object/per venue; each additional object - $50/venue; with less than six months notice
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) without 6 months notice	First object - $250 per object/per venue; each additional object - $150/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) with 9 months notice	First object - $300 per object/per venue; each additional object - $200/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) without 9 months notice	First object - $400 per object/per venue; each additional object - $300/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (US) with 6 months notice	First object - $500 per object/per venue; each additional object - $400/venue

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Department	Account	Fee Description	Detail	FY2009 Adopted
Department	**Account**	**Fee Description**	**Detail**	
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (US) without 6 months notice	First object - $750 per object/per venue; each additional object - $650/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (foreign) with 9 months notice	First object - $1500 per object/per venue; each additional object - $1400/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (foreign) without 9 months notice	First object - $2500 per object/per venue; each additional object - $2400/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Fees for exhibitions organized by the El Paso Museum of Art, El Paso Museum of Archaeology or El Paso Musuem of History	Up to 10 objects - $5,000: 11-20 objects - $7,500; 21-30 objects- $10,000: and so forth at a rate of $2,500 per additional 10 objects
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Fees for extended loans (over one year)	$100 per object/per year up to $5,000
Airport	404122	FTZ Transaction Fees	Transaction Fee	$15.00
Airport	404122	FTZ Transaction Fees	High Volume Admissions	
Airport	404123	FTZ Transaction Fees	0-500	$15.00
Airport	404124	FTZ Transaction Fees	500-1000	$10.00
Airport	404122	FTZ Transaction Fees	1000 & Up	$5.00
Airport	404122	FTZ Transaction Fees	Training	$30.00
Airport	404122	FTZ Transaction Fees	Weekly Transportation and Exportation	$30.00
Airport	404122	FTZ Transaction Fees	Weekly Entry	$30.00
Airport	404122	FTZ Transaction Fees	Activation Fee	$2,000.00
Airport	404122	FTZ Transaction Fees	Annual Sub-zone Fees Per Commodity	$15,000.00
Airport	404122	FTZ Transaction Fees	Sub-Zone Activation Fee	$3,000.00
Airport	403011	Aircraft Parking (Dead Storage)	Under 80,000 lbs.	$30.00/day
Airport	403011	Aircraft Parking (Dead Storage)	Over 80,000 lbs.	$100.00/day
Airport	403010	Fuel Flowage Fees		$0.08 per gallon
Airport	403022	Annual Shuttle Service Permit	Application	$150.00 per vehicle
Airport	403020	Off-Airport Rental Car Permit		7% gross receipts
Airport	403022	Annual Taxicab Permit		$250.00 per vehicle or $20.83/mo.
Airport		Taxicab Inspection		No fee charged by Airport
Airport	403036	Cost Recovery Rates	Criminal History Records Check, badging for Sterile and SIDA Access	$50.00
Airport	403036	Cost Recovery Rates	Reimbursement for Lost Badges	$50.00
Airport	403005, 403006, 403007	Cost Recovery Rates	Landing Fee (Signatory)	$1.65 per 1000 lbs. GLW
Airport	403005, 403006, 403007	Cost Recovery Rates	Landing Fee (Non-Signatory)	$2.06 per 1000 lbs GLW
Airport	403013	Cost Recovery Rates	Terminal Rental	$37.50 sq. ft./yr.
Airport	403031	Cost Recovery Rates	Electricity Surcharge / Telecommunication Charge	$4.03 sq. ft./yr.
Airport			Telecommunication charge – N/A	
Airport	403009	Cost Recovery Rates	Apron Use Fee (preferentially assigned gates)	$12,000/yr.
Airport	403026	Cost Recovery Rates	City-Owned Loading Bridge (per year preferentially assigned)	$14,400.00
Airport	403009	Cost Recovery Rates	Apron Use Fee (arrival or departure)	$6.40 per use
Airport	403026	Cost Recovery Rates	City-Owned Loading Bridge Charge per Turn Around	$125.00
Airport	403026	Cost Recovery Rates	Equipment Parking Rentals (per preferentially assigned)	$2.50 sq.ft/yr
Airport	403030	Cost Recovery Rates	Security Screening Fee Per Enplaned Passenger	$0.12
Airport	403028	Cost Recovery Rates	International Arrivals Area Charge per Deplaned International Passenger	$2.00
Airport	403034	T-Hangar, Tie-Down and Heavy Aircraft Parking	T-Hangars: Single Hangars of Normal Configuration	$110.00/mo.
Airport	403034		End Single Hangars w/add. Storage Space	$125.00/mo.
Airport	403034		Double Hangar.	$220.00/mo.
Airport	403033		Tie-Down Space	$20.00/mo.

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Department	**Account**	**Fee Description**	**Detail**	
Airport	403011		Heavy Aircraft Parking	$20.00/day; $400.00/mo. Max.
Airport	403004	Public Parking Short Term (ST) & Long Term (LT)	ST 0 – 10 min.	Free
Airport	403004		ST 10 – 35 min.	$0.75
Airport	403004		ST 35 min – 1 hr.	$1.50
Airport	403004		ST Each Additional Hour	$1.00
Airport	403004		ST Max each 24 hrs.	$9.00
Airport	403004		LT 0 – 10 min	Free
Airport	403004		LT 10 min. - 1 hr.	$1.00
Airport	403004		LT Each Additional Hour	$0.50
Airport	403004		LT Max. each 24 hrs.	$4.50
Airport	403004		LT Weekly	$22.50
Airport	403004	Overflow Parking Fees	1 day	$3.00
Airport	403004		2 days	$5.00
Airport	403004		3 – 7 days	$10.00
Airport	403004		8 – 14 days	$15.00
Airport	403004		15 – 19 days	$20.00
Airport	403039	Green Fees	Weekdays (Monday-Friday)	
Airport	403039	Green Fees	Non-Resident	$65.00
Airport	403039	Green Fees	Tri-County	$55.00
Airport	403039	Green Fees	Resident (City of El Paso)	$45.00
Airport	403039	Green Fees	Senior (60 or over)	$40.00
Airport	403039	Green Fees	Junior (<17 years old, walking rate)	$20.00
Airport	403039	Green Fees	Military (Active Duty)	$40.00
Airport	403039	Green Fees	Twilight	$35.00
Airport	403039	Green Fees	Sat/Sun/Holidays	
Airport	403039	Green Fees	Non-Resident	$80.00
Airport	403039	Green Fees	Tri-County	$70.00
Airport	403039	Green Fees	Resident (City of El Paso)	$60.00
Airport	403039	Green Fees	Senior (60 or over)	$50.00
Airport	403039	Green Fees	Junior (<17 years old, walking rate)	$30.00
Airport	403039	Green Fees	Military (Active Duty)	$50.00
Airport	403039	Green Fees	Twilight	$45.00
Airport	403039	Green Fees	6th Shooter Package	
Airport	403039	Green Fees	Resident	$266.76
Airport	403039	Green Fees	Senior/Military	$231.96
Airport	403039	Green Fees	Tri-County	$320.88
Airport	403039	Green Fees	Non-Resident	$375.01
Airport	403039	Green Fees	Golfers Dozen Package	
Airport	403039	Green Fees	Resident	$533.52
Airport	403039	Green Fees	Senior/Military	$463.93
Airport	403039	Green Fees	Tri-County	$641.77
Airport	403039	Green Fees	Non-Resident	$750.02
Health		**Food**		
Health	404138	Meat Establishment Warehouse, Food Processing Plant	Under Direct Supervision Of U.S. Dept. Of Agriculture Or Texas Dept. Of Health, No Other Food Activities	$157.50
Health	404138	Temporary Establishment	Unexposed Food	$52.50
Health	404138	Recurrent Establishment	Unexposed Food	$131.25
Health	404138	Seasonal Establishment	Unexposed Food	$78.75
Health	404138	Temporary Establishment	Exposed Food	$78.75
Health	404138	Recurrent Establishment	Exposed Food	$262.50
Health	404138	Seasonal Establishment	Exposed Food	$157.50
Health	404136	Home Child Care Facility	Less Than 12 Children	$78.75
Health		Day Care Center	More Than 12 Recipients	$157.50
Health		Charitable/Non-Profit Organization		EXEMPT
Health	404138	Mobile Food Establishment	Unexposed Food	$105.00
Health	404138	Mobile Food Establishment	Exposed Food	$157.50
Health	404138	Food Service Establishment Food Product Establishment	Under 200 Square Feet Prepackaged And No Potentially Hazardous Food	$78.75
Health	404138	Food Service Establishment Food Product Establishment	Under 3,000 Square Feet	$157.50
Health	404138	Food Service Establishment Food Product Establishment	3,001 To 6,000 Square Feet	$315.00
Health	404138	Food Service Establishment Food Product Establishment	6,001 To 9,000 Square Feet	$472.50
Health	404138	Food Service Establishment Food Product Establishment	9,001 Or More Square Feet	$630.00
Health	404138	Outdoor Market		$157.50
Health	404138	Each Vendor		$10.50
Health		Adult Foster Care Home/Private Care Home	4 Or Less Care Recipients	$78.75
Health		Personal Care Home	5-8 Care Recipients	$105.00
Health		Personal Care Home	9-18 Care Recipients	$157.50
Health	404306	Booklets	Chapter 9.12	$5.25
Health	404306	Booklets	Texas Food Establishment Rules	$5.25
Health	404109	Plan Review	Under 3,000 Square Feet	$105.00
Health	404109	Plan Review	3,001 To 6,000 Square Feet	$157.50
Health	404109	Plan Review	6,001 To 9,000 Square Feet	$210.00
Health	404109	Plan Review	More Than 9,000 Square Feet	$262.50
Health	403118	Site Assessment	Under 200 Sq Ft-No Potentially Hazardous Food, Mobile, Recurrent, Outdoor Market, Home Day Care, Adult, Foster Or Personal Care	$47.25
Health	403119	Site Assessment	Under 3,000 Square Feet	$105.00
Health	403119	Site Assessment	3,001 To 6,000 Square Feet	$157.50
Health	403119	Site Assessment	6,001 To 9,000 Square Feet	$210.00

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Department	**Account**	**Fee Description**	**Detail**	
Health	403119	Site Assessment	More Than 9,000 Square Feet	$262.50
Health	404119	Re-Inspection Fee	Requested within 24 hours	$85.00
Health	404119	Re-Inspection Fee	Requested within 24-48 hours	$110.00
Health	404119	Re-Inspection Fee	Requested within 48-72 hours	$150.00
Health	404119	Re-Inspection Fee	Requested within 72-96 hours	$200.00
Health	404119	Re-Inspection Fee	Requested after 96 hours	$300 plus an additional $100 for each 24 hours period thereafter
Health	404138	Food Establishment Permit	Duplicate	$10.50
Health	404138	Food Handler/Manager	Duplicate	$10.50
Health	404201	Hazard Analysis And Critical Control Point	Three Times The License Amount Based On Type Of Food Establishment	VARIES
Health	404306	Signs	Ground Meat	$1.05
Health	404306	Signs	Hand wash	$1.05
Health	404306	Signs	Oyster	$1.05
Health	404306	Signs	Buffet	$1.05
Health	404306	Signs	Smoking	$1.05
Health	404153	Application Annual Processing Fee		$52.50
Health	404154	Condemnation Fee	Under 500 Lbs	N/C
Health	404154	Condemnation Fee	501 Lbs To 1000 Lbs	$52.50
Health	404154	Condemnation Fee	1001 To 3000 Lbs	$105.00
Health	404154	Condemnation Fee	3001 To 5000 Lbs	$210.00
Health	404154	Condemnation Fee	5001 To 10,000 Lbs	$315.00
Health	404154	Condemnation Fee	10,001 To 25,000 Lbs	$420.00
Health	404154	Condemnation Fee	25,001 To 40,000 Lbs	$525.00
Health	404154	Condemnation Fee	Over 40,000 Lbs	$630.00
Health	404200	Fire/Accident Investigation	Per/Per Inspector (With A Minimum One (1) Hour Charge	$52.50
Health	404109	HACCP Plan Review	Originating Establishment (Preparation)	$52.50
Health	404109	HACCP Plan Review	Receiving Establishment (Ready-To-Eat)	$26.25
Health	404119	Mobile Food Establishment	Sticker	$10.50
Health	404156	Temporary Late Penalty (Application Submitted Less Than 3 Working Days Prior To Event	Unexposed Food	$105.00
Health	404156	Temporary Late Penalty (Application Submitted Less Than 3 Working Days Prior To Event	Exposed Food	$157.50
Health	404119	Food Handler Identification Card	Id Card	$31.50
Health	404139	Food Protection Management Certification	Certification	$57.75
Health	404119	FPMC Records Management/Official Id Card	Id Card	$21.00
Health	404139	Food Safety Course	Course	$21.00
Health	405063	Public Information		VARIES
Health		**ARDC**		
Health	404132	Keeping Horses Ane Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation	Permit Yearly Renewal	$60.00
Health	404132	Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation	Amending Permit	$10.00
Health	404132	Other Animals-Restrictions-Permit Requirements	Permit Yearly Renewal	$35.00
Health	404132	Microchip Fees	Initial Issuance	$15.00
Health	404132	Other Animals-Restictions-Permit Requirements	Amending Permit	$5.00
Health	404132	Buying And Selling	Shows And Exhibition	$100.00
Health	404132	Buying And Selling	Grooming	$110.00
Health	404132	Buying And Selling	Kennel	$100.00
Health	404132	Buying And Selling	Dealer	$200.00
Health	404132	Registration	APPLICATION INITIAL ISSUANCE OR RENEWAL	$8.00
Health	404132	Registration	Duplicate	$8.00
Health	404132	Registration	Registration Transfer	$8.00
Health	404132	Collar And Tag Required	New Tag	$8.00
Health	403128	Fees-Impoundment	Class A: Dog, Cat Each	$45.00
Health	403128	Fees-Impoundment	Class B: Goats, Sheep, Lambs, Pigs, Sows, Shoats, Calves, Foals And Animals Of The Same Approximate Size And Weight, Each Animal	$50.00
Health	403128	Fees-Impoundment	Class C: Horses, Ponies, Mules And Animals Of Same Size And Weight, Each Animal	$85.00
Health	403128	Fees-Impoundment	CLASS D: EXOTIC ANIMALS:REQUIRING CAPTURE BY DIVISION PERSONNEL	$50.00
Health	403128	Fees-Impoundment	Class D: Exotic Animals, Already Contained	$45.00
Health	403128	Handling Fee	Daily Fee Class A	$10.00
Health	403128	Handling Fee	Daily Fee Class B	$15.00
Health	403128	Handling Fee	Daily Fee Class C	$15.00
Health	403128	Handling Fee	Daily Fee Class D	$15.00
Health	403128	Cat And Dog Traps Pick-Up Or Drop-Off	Fee Per Address Delivery	$15.00
Health	404132	Animal Litter Permit	Per litter	$75.00
Health		**Environmental General-Facilities**	**Function transferred to Environmental Services Department.**	
Health	404109	Swimming Pool Drawings	Review Drawings For First Pool At Location	See Environmental Services Dept.
Health	404109	Swimming Pool Drawings	Review Drawings For Additional Pool(S) At Same Location Each	See Environmental Services Dept.
Health	404109	Public Spa Drawings	Review For First Spa At The Location	See Environmental Services Dept.
Health	404109	Public Spa Drawings	Review Each Additional Spa(S) At The Same Location Each	See Environmental Services Dept.
Health	404119	License Fee	Public Swimming Pool-Initial	See Environmental Services Dept.
Health	404119	License Fee	Spas	See Environmental Services Dept.

CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST

FY09 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2009 Adopted
Department	**Account**	**Fee Description**	**Detail**	
Health	404119	License Fee	Public Pool License Annual Renewal	See Environmental Services Dept.
Health	404119	License Fee	Public Spa License Annual Renewal	See Environmental Services Dept.
Health	404119	Re-Inspection Fee	Public Swimming Pool Or Public Spa Fee Per Inspection	See Environmental Services Dept.
Health	404119	Temporary Permit	Above Ground Public Pool (Per Pool)	See Environmental Services Dept.
Health	404119	Temporary Permit	Above Ground Spa (Per Spa)	See Environmental Services Dept.
Health	404156	Late Renewal Penalty Fee	For Each Public Swimming Pool And Public Spa	See Environmental Services Dept.
Health	404150	License Fee	Tattooing Only-Initial	See Environmental Services Dept.
Health	404150	License Fee	Tattooing Only -Renewal	See Environmental Services Dept.
Health	404150	License Fee	Tattooing & Body Piercing-Initial	See Environmental Services Dept.
Health	404150	License Fee	Tattooing & Body Piercing At Same Location -Renewal	See Environmental Services Dept.
Health	404150	License Fee	Body Piercing Only - Initial	See Environmental Services Dept.
Health	404150	License Fee	Body Piercing Only - Renewal	See Environmental Services Dept.
Health	404119	Temporary Permit	Tattooing Only Not To Exceed Seven Consecutive Days (1-50 Permits Same Location Each	See Environmental Services Dept.
Health	404119	Temporary Permit	Tattooing Only 51 To 100 Permits Same Location Each	See Environmental Services Dept.
Health	404119	Temporary Permit	Tattooing Only Over 100 Permits Same Location Each	See Environmental Services Dept.
Health	404119	Temporary Permit	Body Piercing Only Not To Exceed Seven Consecutive Days	See Environmental Services Dept.
Health	404119	Temporary Permit	Tattooing And Body Piercing (Not To Exceed Seven Consecutive Days)	See Environmental Services Dept.
Health	404119	Class	Blood Borne Pathogens And Aseptic Techniques	See Environmental Services Dept.
Health	404119	Replacement Fee	Lost Or Damaged Identification Tag	See Environmental Services Dept.
Health	404119	Annual License Fee	Trailer Court Having 30,000 Square Feet Or Less, An Additional Four Dollars For Each 5,000 Square Feet Or Fraction Thereof. Annual Fee Not To Exceed $300.	See Environmental Services Dept.
Health	404119	Annual License Fee	LAUNDRIES	See Environmental Services Dept.
Health		**DENTAL**		
Health	403131	INITIAL ORAL EXAM	INITIAL ORAL EXAM	$45.00
Health	403131	ORAL PERIODIC ORAL EXAM	ORAL PERIODIC ORAL EXAM	$37.00
Health	403131	EMERGENCY ORAL EXAM	EMERGENCY ORAL EXAM	$25.00
Health	403131	ORAL EXAM 6 MOS OLD	ORAL EXAM 6 MOS OLD	$181.00
Health	403131	INTRAORAL -COMPLETE SERIES	INTRAORAL -COMPLETE SERIES	$90.00
Health	403131	INT/ORAL-PERIAPICAL 1ST FILM	INT/ORAL-PERIAPICAL 1ST FILM	$16.00
Health	403131	INT/ORAL-PERIOAPICL EA ADD	INT/ORAL-PERIOAPICL EA ADD	$15.00
Health	403131	INTRAORAL OCCLUSAL FILM	INTRAORAL OCCLUSAL FILM	$13.00
Health	403131	BITEWINGS TWO FILMS	BITEWINGS TWO FILMS	$30.00
Health	403131	BITEWINGS FOUR FILMS	BITEWINGS FOUR FILMS	$44.00
Health	403131	PANORAMIC FILM	PANORAMIC FILM	$81.00
Health	403131	ADULT/PROPHY	ADULT/PROPHY	$70.00
Health	403131	CHILD/PROPHY	CHILD/PROPHY	$47.00
Health	403131	CHILD/ FLOURIDE	CHILD/ FLOURIDE	$19.00
Health	403131	ADULT/FLOURIDE	ADULT/FLOURIDE	$19.00
Health	403131	ORAL HYGIENE INSTRUCTION	ORAL HYGIENE INSTRUCTION	$16.00
Health	403131	SEALANT PER TOOTH	SEALANT PER TOOTH	$36.00
Health	403131	SPACE MAINT/FIXED UNILAT	SPACE MAINT/FIXED UNILAT	$200.00
Health	403131	RECEMENTATION OF SPACE MAINTAINER	RECEMENTATION OF SPACE MAINTAINER	$23.00
Health	403131	AMAL. PRIM (1S)	AMAL. PRIM (1S)	$77.00
Health	403131	AMAL. PERM (1S)	AMAL. PERM (1S)	$82.00
Health	403131	AMAL. PRIM (2S)	AMAL. PRIM (2S)	$104.00
Health	403131	AMAL. PERM (2S)	AMAL. PERM (2S)	$109.00
Health	403131	AMAL. PRIM (3S)	AMAL. PRIM (3S)	$113.00
Health	403131	AMAL. PERM (3S)	AMAL. PERM (3S)	$139.00
Health	403131	AMAL. PRIM (4)	AMAL. PRIM (4)	$77.00
Health	403131	RESIN, ANTE (1S)	RESIN, ANTE (1S)	$99.00
Health	403131	RESIN, ANTE (2S)	RESIN, ANTE (2S)	$131.00
Health	403131	RESIN, ANTE (3S)	RESIN, ANTE (3S)	$172.00
Health	403131	RESIN, ANTE (4+S)	RESIN, ANTE (4+S)	$213.00
Health	403131	RESIN ONE SURFACE POST/PRIMARY	RESIN ONE SURFACE POST/PRIMARY	$96.00
Health	403131	RESIN ONE SURFACE PERM	RESIN ONE SURFACE PERM	$105.00
Health	403131	RESIN TWO SURFACE POST/PRIMARY	RESIN TWO SURFACE POST/PRIMARY	$124.00
Health	403131	RESIN TWO SURFACE PERM	RESIN TWO SURFACE PERM	$138.00
Health	403131	RESIN THREE POST/PRIM	RESIN THREE POST/PRIM	$109.00
Health	403131	RESIN THREE PERM	RESIN THREE PERM	$126.00
Health	403131	RESCEMENT CROWN	RESCEMENT CROWN	$25.00
Health	403131	SSC/PRIMARY	SSC/PRIMARY	$195.00
Health	403131	SSC/PERMANENT	SSC/PERMANENT	$203.00
Health	403131	SEDATIVE FILL TEMP	SEDATIVE FILL TEMP	$46.00
Health	403131	PULP CAP - DIRECT	PULP CAP - DIRECT	$20.00
Health	403131	PULP CAP - INDIRECT	PULP CAP - INDIRECT	$38.00
Health	403131	THERAPEUTIC PULP	THERAPEUTIC PULP	$110.00
Health	403131	PULPAL THERAPY (RESORBABLE FILLING)	PULPAL THERAPY (RESORBABLE FILLING)	$55.00
Health	403131	1 RT CANAL	1 RT CANAL	$445.00

CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST

FY09 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2009 Adopted
Department	**Account**	**Fee Description**	**Detail**	
Health	403131	2 PT CANAL	2 PT CANAL	$516.00
Health	403131	THREE OR MORE CANALS, MOLAR	THREE OR MORE CANALS, MOLAR	$780.00
Health	403131	GINGIVECTOMY PER QUADRANT	GINGIVECTOMY PER QUADRANT	$203.00
Health	403131	GINGIVECTOMY PER TOOTH	GINGIVECTOMY PER TOOTH	$63.00
Health	403131	PROVISIONAL SPLINTING - INTRACORONAL	PROVISIONAL SPLINTING -INTRACORONAL	$78.00
Health	403131	PROVISIONAL SPLINTING	PROVISIONAL SPLINTING	$125.00
Health	403131	EXTRACTION SINGLE TOOTH	EXTRACTION SINGLE TOOTH	$84.00
Health	403131	SURG. EXTRACTION	SURG. EXTRACTION	$129.00
Health	403131	SUTURE OF SMALL WOUND	SUTURE OF SMALL WOUND	$94.00
Health	403131	EXCISION OF PERICORONAL GINGIVA	EXCISION OF PERICORONAL GINGIVA	$55.00
Health	403131	LOCAL ANESTHESIA NOT IN CONJ.	LOCAL ANESTHESIA NOT IN CONJ.	$16.00
Health	403131	ANALGESIA, ANXIOLYSIS, INHALATION	ANALGESIA, ANXIOLYSIS, INHALATION	$35.00
Health	403131	OCCLUSAL ADJUSTMENT- LIMITED	OCCLUSAL ADJUSTMENT- LIMITED	$47.00
Health	403131	PALLATIVE TREAT (EMG)	PALLATIVE TREAT (EMG)	$23.00
Health			Medical related fees are set in accordance with Medicaid rates.	
Health		**IMMUNIZATIONS**	**DESCRIPTION**	
Health	406040	ONE (I) VACCINE	ONE (I) VACCINE - For list of vaccines contact department	$10.00
Health	406040	TWO (2) OR MORE VACCINE	TWO (2) OR MORE VACCINE - For list of vacciness contact department	$20.00
Health		**Over Seas Immunizations**		
Health	405065	HEP B ADULT	HEP B ADULT	$35.00
Health	405065	HEP A ADULT	HEP A ADULT	$27.00
Health	405065	TDAP ADULT	TDAP ADULT	$44.00
Health	405065	TYPHOID	TYPHOID	$47.00
Health	405065	MEN0MUNE	MEN0MUNE	$106.00
Health	405065	FLU VACCINE ADULT	FLU VACCINE ADULT	$25.00
Health	405065	PNEUMOCOCCAL/ ADULT	PNEUMOCOCCAL/ ADULT	$35.00
		Travel Vaccines Counseling Session		
Health	406040	Immunization Counseling		$50.00
Health		**LABORATORY**	**DESCRIPTION**	
Health	403133	URINALYSIS non-auto w/scope	URINALYSIS non-auto w/scope	$6.00
Health	403133	URINALYSIS non-auto	URINALYSIS non-auto	$5.00
Health	403133	QuantiFERON TB Gold	QuantiFERON TB Gold	$65.00
Health	403133	RPR	RPR	$7.00
Health	403133	TPPA	TPPA	$15.00
Health	403133	SPECIMEN CONCENTRATION	SPECIMEN CONCENTRATION	$12.00
Health	403133	FECES CULTURE enteric	FECES CULTURE enteric	$16.00
Health	403133	CULTURE aerobic ID	CULTURE aerobic ID	$14.00
Health	403133	CULTURE screen only	CULTURE screen only	$11.00
Health	403133	MYCOBACTERIA culture	MYCOBACTERIA culture	$19.00
Health	403133	MYCOBACTERIA ID biochem	MYCOBACTERIA ID biochem	$19.00
Health	403133	MYCOBACTERIA ID HPLC	MYCOBACTERIA ID HPLC	$22.00
Health	403133	MYCOBACTERIA drug susceptibility, each drug	MYCOBACTERIA drug susceptibility, each drug	$10.00
Health	403133	SMEAR Gram stain	SMEAR Gram stain	$7.00
Health	403133	SMEAR acid-fast stain	SMEAR acid-fast stain	$9.00
Health	403133	SMEAR wet mount	SMEAR wet mount	$7.00
Health	403133	HIV-1 eia	HIV-1 eia	$30.00
Health	403133	HIV-2 eia	HIV-2 eia	$30.00
Health	403133	CHLAMYDIA DNA amp probe	CHLAMYDIA DNA amp probe	$60.00
Health	403133	AFB ID genetic probe	AFB ID genetic probe	$35.00
Health	403133	AFB ID genetic probe	AFB ID genetic probe	$35.00
Health	403133	N. GONORRHOEAE DNA amp probe	N. GONORRHOEAE DNA amp probe	$60.00
Health	403138	Potable Water testing	Testing of Potable water	$22.50
Health	403133	TB Testing	TB	$35.00
Health	403133	STD Testing	STD	$60.00
Health	403133	Mycology	Mycology Testing	$30.00
Health	403134	Dairy	Dairy production test	$14.66
			Medical related fees are set in accordance with Medicaid rates.	
Health		**STD PROGRAM**		
Health	403133		INITIAL STD EXAM	$55.00
Health	403133		STD FOLLOW-UP	$10.00
Health			HIV/RPR ONLY - DRAWING OF BLOOD	$10.00
Health		*ADULT IMMUNIZATIONS*	ONE VACCINE	$10.00
Health		*DSHS ELIGIBLE CLIENTS ONLY	2 OR MORE VACCINE	$20.00
Health			PNEUMOCOCCAL VACCINE	$35.00
Health			HEPATITIS A	$10.00
Health			HEPATITIS B	$10.00
Health			HPV	$10.00
Health			TETANUS - TDAP	$10.00
Health			MENINGOCOCCAL	$10.00
Health			ZOSTER VACCINE	$10.00
			Medical related fees are set in accordance with Medicaid rates.	
Health		**TUBERCULOSIS PROGRAM**		
Health	406040		TB SKIN TEST	$9.00
Health	406040		TESTING/TREATMENT RELATED TO	
Health	406040		MYCOBACTERIUM DISEASE OTHER	
Health	406040		THAN TB	$30.00
			Medical related fees are set in accordance with Medicaid rates.	
Health		***CLASS***		
Health	403123	1 - 2	INITIAL EXM LEVEL 01 NON PHYS.	$33.00
Health	403123		INITIAL EXAM-LEVEL 6 NON PHYS AND PHYS SVC	$66.00
Health	403123		INITIAL EXM LEVEL 8 NON PHYS AND PHYS SVC AND PRESCRIBES MED PREV. TREATMENT	$68.00
Health	403123	3 - 5	INITIAL EXAM LEVEL 1, NON PHYS SVC ONLY	$54.00
Health	403123		INITIAL EXAM LEVEL 6 NON PHYS AND PHYS SVC	$92.00
Health	403123		INITIAL EXAM LEVEL 7, NON PHYS AND PHYS SVC. AND PRESCRIBES MED (INITIAL TREATMENT)	$318.00
Health	403123	1 - 2	PHYSICIAN EXAM LEVEL 6 NON PHYS AND PHYS SVC.	$47.00
Health	403123		PHYS. EXAM., LEVEL 8 NON PHYS AND PHYS SVC AND PRESCRIBED MEDICATIONS	$48.00

CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST

FY09 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2009 Adopted
Department	**Account**	**Fee Description**	**Detail**	
Health	403123	3 - 5	PHYS EXAM, LEVEL 6 NON PHYS AND PHYS.	$48.00
Health	403123		PHYS. EXAM LEVEL 7, NON PHYS AND PHYS. SVC AND PRESCRIBED MEDICATION	$273.00
Health	403123	1 or 2	FOLLOW-UP EXAM LEVEL 1, NON PHYS SERV ONLY	$28.00
Health	403123		FOLLOW UP EXAM, LEVEL 6 NON PHYS. AND PHYS, SVC	$58.00
Health	403123	3 - 5	FOLLOW-UP EXAM LEVEL 1, NON PHYS SVC ONLY	$34.00
Health	403123		FOLLOW UP EXAM, LEVEL 6 NON PHYS. AND PHYS. SVC	$64.00
Health	403123	1-2	MONTHLY EXAM, LEVEL 3 NON PHYS SVC AND PRESCRIBED MEDICATIONS	$18.00
Health	403123		MONTHLY EXAM LEVEL 8 NON PHYS, AND PHYS SVC AND PRESCRIBED MEDICATIONS	$63.00
Health	403123	3-5	MONTHLY EXAM LEVEL 2 NON PHYS SVC AND PRESCRIBED MEDICATIONS	$253.00
Health	403123		MONTHLY EXAM LEVEL 4 NON PHYS SVC AND PRESCRIBED MEDICATIONS (MAINTENANCE TREATMENT)	$55.00
Health	403123		MONTHLY EXAM LEVEL 5 NON PHYS SVC AND PRESCRIBED MEDICATIONS (ADVANCED TREATMENT)	$1,012.00
Health	403123		MONTHLY EXAM LEVEL 7, NON PHY AND PHYS SVC AND PRESC. MED. (INITIAL TREATMENT)	$265.00
Health	403123		MONTHLY EXAM, LEVEL 9 NON PHYS AND PHYS SVC AND PRESCRIBED MED (MAINTENANCE TREATMENT)	$69.00
Health	403123		MONTHLY EXAM, LEVEL 10, NON PHYS AND PHYS. SVC AND PRESCRIBED MEDICATIONS (ADVANCED TREATMENT)	$1,025.00
			Medical related fees are set in accordance with Medicaid rates.	
Health			**DOT/DOPT EXAMINATION**	
Health	403123	1-2	DOT/DOPT EXAM, LEVEL 1, NON PHYS SVC ONLY CLASS 1 OR 2	$13.00
Health	403123	3-5	DOT/DOPT EXAM, LEVEL 1, NON PHYS SVC ONLY CLASS 3 OR 5	$19.00
			Medical related fees are set in accordance with Medicaid rates.	
Health			**X-RAYS**	
Health	403123		X-RAY Professional Component (Interpretation)	$37.60
			Medical related fees are set in accordance with Medicaid rates.	
Health		**EDUCATION**		
	405065		CPR CLASSES	$30.00

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CITY CLERK DEPT.

08 JUL 31 AM 10:4

ORDINANCE NO. 016972

AN ORDINANCE LEVYING 2009 TAXES

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

SECTION 1: That ad valorem taxes for the tax year ending December 31, 2008 to fund the City's budgetary requirements for the fiscal year ending August 31, 2009, be and are hereby levied on all property, real, personal, and mixed, subject to taxation by the City, at the rate of 0.633 of one percent of the assessed value of said property, as hereinafter set forth:

A. For General Purposes:
For the General Fund and for the purpose of defraying current municipal expenses of the City of El Paso not otherwise provided for, 0.429 of one percent.

B. For Special Purposes:
To pay the interest on and provide a Sinking Fund to redeem bonds a total Levy for Special Purposes 0.204 of one percent.

SECTION 2. Occupation Tax:

There is hereby levied on every person, firm, association or corporation pursuing within the limits of the City of El Paso any occupation taxed by the State of Texas as authorized by City Council an annual tax equal to one-half of the occupation tax levied by the State of Texas thereon.

PASSED AND APPROVED this 19th day of August, 2008.

CITY OF EL PASO

John F. Cook, Mayor

ATTEST:

Richarda D. Momsen, City Clerk

APPROVED AS TO FORM:

Bertha A. Ontiveros
Assistant City Attorney

APPROVED AS TO CONTENT:

William F. Studer, Jr., Deputy City Manager
Financial Services

#41210 v3 - OMB/1/Ordinance 2009 Tax Levy
Document Author: BONT

ACCOUNT - A record of debit and credit entries that shows the effect of transactions and other events involving a particular item, or concern.

ACCRUAL BASIS – The basis of accounting recognizing income when earned and expenses when incurred.

ACTIVITY BASED COSTING - A costing model that identifies the cost pools, or activity centers, in an organization and assigns costs to products and services (cost drivers) based on the number of events or transactions involved in the process of providing a product or service.

ACTUAL - Denotes revenue and expenditure ledger results for operations normally for a specific fiscal year.

AD VALOREM - the central appraisal district sends certified values to the tax assessor, who determines the tax rate to be imposed on the property. "Ad-valorem" is used frequently to refer to such property values.

ADOPTED - Denotes City Council approved revenue and expenditure estimates for fiscal year indicated.

AGENCY FUNDS - Agency Funds are used to account for funds held by the City as an agent for individuals, private organizations, and/or other governmental units.

ALL FUNDS – Consists of two major types of funds for both the capital and operating budgets: governmental and proprietary. Each has primary funds and subfunds.

APPROPRIATION – A budgetary authorization granted by the City Council or appropriate executive staff to allow for posting expenditures and/or to incur obligations for purposes specified in the budget.

ASSESSED VALUATION - A valuation set upon real estate or other property by the Central Appraisal District as a basis for levying taxes.

BALLET FOLKLORICO – Colorful Mexican ethnic dances that spotlight Mexico's regions, history, and culture.

BASIS OF ACCOUNTING – Accounting rules concerned with when to record financial transactions and, hence, what really constitutes a transaction. There are three basis of accounting: cash, accrual, and modified accrual.

BENCHMARK - Something that serves as a standard by which others may be measured or judged.

BOND - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BOND FUNDS - Accounting entries used to account for the purchase or construction of major capital facilities that are financed through debt. The use of bond funds is necessary to demonstrate that bond proceeds are spent only in amounts and for purposes authorized.

BOND, CERTIFICATES OF OBLIGATION - Legal debt instruments used to finance capital improvement projects. Certificates are backed by the full faith and credit of the governmental entity and are fully payable from a

property tax levy. They differ from general obligation debt in that they are approved by the City Council and are not voter approved.

BOND, GENERAL OBLIGATION - A bond that is secured by the "full faith and credit" of a governmental entity and are fully payable from a property tax levy. Requires approval by voters in a special election.

BOND, PROCEEDS - Funds derived from the sale of bonds for the acquisition of capital equipment and the construction of capital facilities.

BONDS, REVENUE – A type of debt issued for the construction of major capital facilities, where principal and interest on that debt are paid from revenue generated by earnings of a specific entity of program.

BUDGET - A financial plan consisting of an estimate of proposed expenditures and their purpose for a given period and the proposed means of financing them.

BUDGET DOCUMENT - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body and the general public.

BUDGETING FOR RESULTS OUTCOMES - Links strategic planning, long-range financial planning, performance measures, budgeting, and evaluation. It also links resources to objectives at the beginning of the budgetary process, so that the primary focus is on outcomes rather than organizational structure.

CAPITAL EXPENDITURE – Purchase or acquisition of any asset that has a useful life of more than one year. New equipment, rolling stock, computers, office furniture, and land and development thereof are all examples of capital assets.

CAPITAL BUDGET - A financial plan of proposed capital expenditures and the means of financing them for a specific fiscal period.

CAPITAL IMPROVEMENT PROGRAM - A multi-year planning instrument separate from the Annual Budget that identifies: (a) all capital improvements that are proposed to be undertaken during a five-year fiscal period; (b) the cost estimate for each improvement; (c) method of financing each improvement; and (d) the recommended time schedule for each project.

CAPITAL IMPROVEMENT PROJECT - Any project having assets of significant value and having a useful life of five years or over. Capital projects include the purchase of land for design, engineering and construction of building infrastructure items such as streets, bridges, drainage, street lighting, etc.

CAPITAL OUTLAY - Expenditures for the acquisition of equipment (including heavy equipment, machinery, and rolling stock) using capital funding sources.

CDBG – Community Development Block Grant – Funds provided to the City of El Paso by the U. S. Department of Housing and Urban Development (HUD) to develop viable urban communities by providing decent housing and a suitable

living environment and expanding economic opportunities, principally for persons of low and moderate income.

CHARACTER - Appropriations classified by type (e.g. personal services, contractual services, materials and supplies, and capital).

CHP Permits – Cooling, Heating, & Plumbing (CHP) Permits issued by Development Services, to contractors who are Licensed in the State of Texas.

CITIZEN ACADEMY - a sixteen week program designed to provide residents with knowledge on how the City government operates. The program also offers participants practical skills to become effective neighborhood advocates and community leaders.

CLASS CODE - Code number assigned to positions within City's Classification and Compensation Plan.

CLASS TITLE/GRADE - Title and salary grade assigned to positions within the City's Classification and Compensation Plan.

CLASSIFICATION - Categorization of city's staffing positions.

CMAQ – Congestion Mitigation and Air Quality. Improvement Program – Federal-Aid program for approved State improvements in transportation, traffic control, alternative vehicle fuels, and other air quality improvement measures.

CO – Bonds, Certificate of Obligation – See definition of "Certificate of Obligation".

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – The CAFR provides detailed information on the financial position and results of operations of the City as measured and reported by the financial activity of its various funds. The CAFR is divided into

an introductory section, financial section, and a statistical section.

CONTRACTUAL SERVICES – Services, normally acquired through a 3rd-party contract for professional services such as consulting, outside counsel, billing and collections, plus others such as janitorial, security, etc.

CORE SERVICES - The City departments' key lines of business. Core services produce the primary deliverables of a department.

CREDIT RATING - The creditworthiness of a governmental unit as determined by an independent rating agency. The City of El Paso is rated by two rating agencies: (1) Moody's Investor Service and (2) Standard and Poor's.

CURRENT REVENUES - Those revenues received within the present fiscal year.

DEBT SERVICE - Sometimes referred to as the Sinking Fund, it is payment of interest and principal on an obligation resulting from the issuance of bonds.

DELINQUENT TAXES - Taxes remaining unpaid on and after the date on which a penalty for non-payment is attached.

DIVISION – An organizational unit within a department's structure representing the major functional divisions of work.

DSHS – Department of State Health Services (Formerly called TDH – Texas

Department of Health).

EFFECTIVE TAX RATE - Tax rate that when applied to current year taxable assessed valuation would produce the same total tax revenue as previous

year, after adjustments required by state law.

ENCUMBRANCES - Obligations in the form of purchase orders that are chargeable to an appropriation and for which a part of the appropriation is reserved and that cease to be encumbrances when the obligations are paid or otherwise extinguished. Requisitions would be considered pre-encumbrances.

ENPLANEMENT – Enplanement occurs when a passenger boards a commercial aircraft.

ENTERPRISE FUNDS - to account for operations financed and operated in a manner similar to private business enterprises; where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public be financed or recovered primarily through users charges.

EXPECTED OUTCOMES – Quantified results or impacts of government actions that are likely or probable to occur.

EXPENDITURE – The act of spending cash for goods and services; money paid out.

FAA – Federal Aviation Administration

FHWA – Federal Highway Administration. FHWA carries out the Federal highway programs in partnership with the State and local agencies to meet the Nation's transportation needs.

FIDUCIARY FUND – Any fund held by a governmental unit in a fiduciary capacity, such as agent or trustee.

FISCAL YEAR - A twelve-month period of time to which the Annual Budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The City of El Paso's fiscal year begins on September 1 and ends on August 31.

FIXED ASSETS - Assets that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

FRANCHISE FEES - User fees charged by the City for use of public rights-of-way by utility companies. The fee is typically a percentage of gross revenues of the utility company.

FTZ – FOREIGN TRADE ZONE – An isolated, enclosed and policed area operated as a public utility, in or adjacent to a port of entry, furnished with facilities for lading, unloading, handing, storing, manipulating, manufacturing and exhibiting goods and for reshipping them by land, water or air.

FTA – Federal Transit Administration

FULL FAITH AND CREDIT - A pledge of the general taxing power for the payment of debt obligations.

FULL-TIME EQUIVALENT POSITIONS - A staff position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four

months, or 690 hours, would be equivalent to .3 of a full-time position.

FUNCTION - Classification of appropriations or expenditures on the basis of the principal purpose for which they are programmed, e.g., street sweeping, building maintenance, etc.

FUND - An independent fiscal and accounting entity with a self-balancing set of trial balance accounts recording cash and/or other assets, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.

FUND BALANCE - The excess of assets over liabilities (Fund Equity), which are defined as:

- ***Reserved Fund Balance*** – A portion of fund balance that is legally segregated for a specific use.
- ***Unreserved Fund Balance***
  - *Designated* – established to indicate tentative future spending plans, which may be changed and are subject to subsequent authorization before expenditures can be made.
  - *Undesignated* – The remainder of fund balance which is neither reserved nor designated.

FUND TYPE - All funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Agency funds.

GMP – Gross Metropolitan Product – is the market value of all final goods and services produced within a metropolitan area in a given period of time.

GENERAL FUND - A fund used to account for all general purpose transactions of the city that do not require a special type of fund.

GENERAL GOVERNMENT - Refers to a group of activities associated with the administrative functions of the city such as: Finance, Budget and Management, Planning, Legal, City Clerk, Municipal

Court, Personnel and Purchasing.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES - Generally accepted accounting principles (GAAP) are uniform minimum standards of and guidelines to financial accounting and reporting. Adherence to GAAP assures that financial reports of all state and local governments, regardless of jurisdictional legal provisions and customs, contain the same types of financial statements and disclosures, for the same categories and types of funds and account groups, based on the same measurement and classification criteria.

GO – General Obligation (Bonds) – See "Bonds" definition.

GOAL - A general statement of direction, purpose or intent based on the department/division's purpose/function. A goal is general and timeless; that is, it is not concerned with a special achievement in a specific time period.

GOVERNMENTAL FUND – A classification used by the Governmental Accounting Standards Board (GASB) to refer to all funds other than Proprietary and fiduciary funds. The General Fund, special revenue funds, capital projects funds, and debt service funds are the types of funds referred to as "governmental funds."

GRANT – An award of funding or materials/equipment by the federal government, social organizations, etc. with no expectation of reimbursement. The contribution is usually made to aid in the support of a specified function but it is sometimes also for general purposes.

GRANT MATCH - City costs or in-kind services required to match federal or state grant-in and programs.

HIGH PERFORMANCE ORGANIZATION – A process designed to empower, educate, and equip
employees with the knowledge, skills, and abilities that are required of all successful entities.

HPM Facilities – Hazardous Production Manufacturing (HPM) – Fire Department Fee to Commercial/Industrial Manufacturers of products that are a fire hazard within the City Limits.

INDEPENDENT AUDITOR - An auditor who is independent of the governmental unit whose accounts are being audited.

INFILL DEVELOPMENT - the use of land within a built-up area for further construction, especially as part of a community redevelopment or growth management program or as part of smart growth. It focuses on the reuse and repositioning of obsolete or underutilized buildings and sites.

INFRASTRUCTURE - The basic installations and facilities upon which the continuance and growth of a community rely on, such as roads, schools, power plants, and transportation and communication systems.

INTERNAL SERVICE FUND – A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments and agencies within a single governmental unit, or to other governmental units. Amounts expended by the fund are restored thereto either from operating earnings or by transfers

from other funds, so that the original fund capital is kept intact.

INTER-FUND TRANSFERS - Legally authorized transfers from a fund receiving revenue to the fund from which the revenues are to be expended.

LEED - Leadership in Energy and Environmental Design (LEED) is an ecology-oriented building certification program run under the auspices of the U.S. Green Building Council. LEED concentrates its efforts on improving performance across five key areas of environmental and human health: energy efficiency, indoor environmental quality, materials selection, sustainable site development, and water savings.

LP GAS – Liquefied Petroleum (LP) Gas.

M & O – Maintenance and Operations - A rate for funding of operations and maintenance expenditures. The portion of the tax rate that is applied to the General Fund. (See Tax Rate).

MAQUILADORA (OR MAQUILA) - a factory that imports materials and equipment on a duty-free and tariff-free basis for assembly or manufacturing and then re-exports the assembled product usually back to the originating country.

MATERIALS & SUPPLIES - Expendable items used by operating activities.

Examples include office supplies, repair and replacement parts for equipment, books and gasoline.

MODIFIED ACCRUAL BASIS - accounting is a mixture of the cash and accrual basis. To be recognized as a revenue or expenditure, the actual receipt or disbursal of cash must occur

soon enough after a transaction or event has occurred to have an impact on current spendable resources. In other words, revenues must be both measurable and available to pay for the current period's liabilities. Expenditures are recognized when a transaction or event is expected to draw upon current spendable resources rather than future resources.

MSA – Metropolitan Statistical Area – U.S. Government classification for a free-standing urban population center with a population in the urban center of at least 50,000 and a total MSA population of 100,000 or more. The El Paso MSA includes the El Paso County and the City of El Paso.

NEIGHBORHOOD ASSOCIATION - An organized group of individuals who work together to make their neighborhood a better place to live.

NON-DEPARTMENTAL - A group of activities that are not associated with or allocated to any particular department. These activities include: outside agency contributions; boards, committees and commissions; inter-governmental contracts; general government contingency and liability expenses.

NON-OPERATING EXPENDITURES - Appropriations/expenditures that are not directly related to a fund or program's primary service activities.

NON-RECURRING REVENUE - Proceeds of general obligation and revenue bonds and other one-time revenues restricted to capital improvement projects.

OBJECT - Appropriation/revenue classification by major category within an expenditure character (e.g.

contractual services include such objects as professional services, communications, utilities, outside contract services, etc.).

OBJECTIVE - Desired output-oriented accomplishments that can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

OPERATING BUDGET - A budget that applies to all outlay other than capital improvements.

OPERATING CARRY FORWARD - Balances in operating and capital funds brought forward and re-appropriated from prior years.

OPERATING EXPENDITURES - Department expenditures such as janitorial services, office supplies, and travel.

OPERATING FUNDS - Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures specific to a fiscal year.

ORDINANCE - A formal legislative enactment by the City Council of a municipality. If it is not in conflict with any

higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PASSENGER MILES TRAVELED (PMT) – The cumulative sum of the distances ridden by each passenger.

PERFORMANCE MEASURES - Statistical or workload data that quantify or qualify the results of programs,

activities, and expenditures plus provide target goals for the upcoming year. Measures typically fall into one of the following categories: outputs, effectiveness, and efficiency.

PERSONAL SERVICES - All costs related to compensating employees of the city including employee benefit costs such as city contributions for retirement, social security and health and industrial insurance.

PFC - Passenger Facility Charge – It is imposed by a public agency on passengers enplaned at a commercial service airport it controls. The revenue generated by PFC revenue, including any interest earned after such revenue has been remitted to a public agency, may be used only to finance the allowable costs of approved projects at any airport the public agency controls

POSITIONS AUTHORIZED - The positions budgeted in the personal services accounts and included in the Departmental Position List, approved by Council during budget process and City Manger during fiscal year.

PROGRAM - A group of related activities performed by one or more organization units for the purpose of accomplishing a function for which the City is responsible.

PROPERTY TAXES - All ad valorem taxes on real or personal property.

PROPRIETARY FUND – Income-determination or commercial-type funds of a state or local governmental unit. Examples are enterprise funds and internal service funds.

QUALITY OF LIFE - The notion of human welfare (well-being) measured

by social indicators rather than by "quantitative" measures of income and production.

RECURRING REVENUES - Revenue sources available on a constant basis to support operating and capital budgetary needs.

RESTRICTED FUNDS - Accounting entities used to account for monies held by the City, in a restricted capacity, for organizations, programs, or other funds.

REVENUE SOURCE - Classification of revenues by character indicating the major type of revenue such as: taxes, licenses and permits, user fees, fines, etc.

REVENUES - Amounts estimated to be received from taxes and other sources during the fiscal year to support all operations.

REVENUES, SPECIAL - Revenues that are legally restricted to expenditures for limited purposes. State and federal grant aid programs are appropriated and expended from special revenue subfunds.

REVENUE SUPPORTED DEBT – Bonds and other obligations whose principal and

interest are payable exclusively from earnings of a specific governmental enterprise.

ROLLBACK TAX RATE – The percentage rate of increase above the previous year's effective tax rate at which the tax rate can be petitioned for rollback.

ROW – Right-Of-Way

SERVICES - Services embrace all expenses, the distinguishing feature of which involves the performance of a specific service by an outside organization or other city activity.

SIB – State Infrastructure Bank – Loan agreement between the State of Texas, acting by and through the Texas Department of Transportation, and the City of El Paso; the loan is authorized by law to construct, maintain, or finance a highway improvement project, including the international bridges.

SIC – Standard Industrial Classifications – Federally designed standard numbering system identifying companies by industry and providing other information.

SINKING FUND – See DEBT SERVICE.

SMART GROWTH - General design principles created to achieve a development that is designed to promote a pedestrian-friendly environment through connected sidewalks, pathways, parks, trails, greenbelts, plazas, open areas, or other walkable features, while accommodating a range of transportation choices where possible, including a network of transit, pedestrian and bicycle systems that provide alternatives to the automobile.

STP-4C - Surface Transportation Program Category 4C for Mobility/Rehabilitation. A funding category used to address transportation needs within the metropolitan area boundaries of Metropolitan Planning Organizations having urbanized areas with populations of 200,000 or greater.

STP MM – Surface Transportation Program Metro Mobility - Federal-Aid

program for approved State improvements in various forms of transportation on highways, bridges, and other elevated structures, with considerations for wildlife, habitat, and ecosystems.

SURPLUS - The excess of an entity's or fund's assets over its liabilities (See Fund Balance). The excess of revenues over expenditures or expenses during a single budget year.

TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

TAX RATE - The amount of tax levied for each $100 of assessed valuation. The tax rate is comprised of two components: the debt service rate and the operations and maintenance rate.

TAX SUPPORTED DEBT – Bonds and other obligations whose principal and interest are payable exclusively from a particular governmental tax.

TPA FEES – Third Party All (TPA) – Development Services uses THIRD PARTY inspectors which do ALL of the needed inspections on buildings assigned to them as a contractor for the City. The costs of these contractors' services to the City are 25% of the permit fee.

TSA – Transportation Security Administration. TSA provides security grants to help protect the public and the nation's critical transportation infrastructure against acts of terrorism and other large-scale events.

TXDOT – Texas Department of Transportation. TXDOT is responsible for planning, designing, building,

operating and maintaining the state's transportation system.

UNLINKED PASSENGER TRIPS (UPT) – The number of passengers who board public transportation vehicles. Passengers are counted each time they board vehicles no matter how many vehicles they use to travel from their origin to their destination.

VEHICLE REVENUE MILES (VRM) – The miles that vehicles are scheduled to or actually travel while in revenue service. Vehicle revenue miles include layover / recovery time; but excludes deadhead, operator training, and vehicle maintenance testing, as well as school bus and charter services.

YSLETA DEL SUR PUEBLO - A United States federally-recognized tribal entity outside El Paso, Texas, comprising members of the Tigua Indian tribe who were displaced from New Mexico in 1680 during the Pueblo Revolt.