



**CITY OF EL PASO, TEXAS
FISCAL YEAR 2008 BUDGET
September 1, 2007 thru August 31, 2008**



**Prepared by:
Office of Management and Budget
David Almonte, Director**



TABLE OF CONTENTS

Budget Summary

1	Elected Officials
2	Representative District Map
3	Letter of Transmittal
9	Strategic Plan Summary
15	Budget Staff
18	Acknowledgements

Introduction

19	Document Guide
20	Vision Statement
20	Mission Statement
21	City Organizational Chart
22	Roster of Department Directors
23	Boards and Committees
24	Service Statistics

Community Profile

26	Living in El Paso
32	Location and History
34	Military – Fort Bliss
36	Tourism
37	Medical
37	Transportation
39	Manufacturing/International Trade
41	Economy
42	Retail Sales
44	Demographics/Population
49	Employers
55	Taxes

Fiscal Overview

57	Budget Preparation Process, Policies and Schedules
67	Financial Policies
71	Basis of Accounting/Budgeting
72	Five-Year Adopted General Fund Comparison
73	Adopted Position Summaries
76	Tax Information
77	Certified Assessed Valuation
80	Debt Administration

Financial Summaries

83	All Funds Revenue by Source
84	All Funds Appropriation Summary by Department
85	All Funds Appropriation Summary by Function
86	All Funds Appropriation Summary by Character
87	Revenue and Expenditure Summary Narrative
91	Revenue Assumptions

101	All Sources Revenue Detail
107	General Fund Revenue Summary by Source
108	General Fund Appropriation Summary by Dept
109	General Fund Appropriation Summary by Function
110	General Fund Appropriation Summary by Character
111	Major Sub fund Summaries Narrative
113	Combined Financial Statements

SUBFUND SUMMARIES

114	General Fund
115	Convention and Performing Arts
116	Parks & Recreation User Fee Fund
118	Public Health Grants
119	Community Development Block Grant
120	Airport Operating
121	Public Transit – Sun Metro General Operations
122	Environmental Services
123	International Bridges
124	Fleet Services
125	General Services/Quick Copy Fund
126	Self-Insurance Restrictd Funds
127	Airport Capital Projects
128	Debt Service
130	Appropriation Summary by Primary Fund

OPERATING BUDGET DETAIL

General Government

135	Mayor and Council
137	City Attorney's Office
141	Municipal Clerk
145	Department of City Manager
149	Economic Development

Financial and Administrative Services

153	Office of Management and Budget
157	Tax
161	Human Resources
167	Financial Services
177	General Services
183	Information Technology
187	Non-Departmental

Development and Infrastructure Services

193	Street
201	Development Services
207	Environmental Services
211	Engineering Services

TABLE OF CONTENTS

Quality of Life Services

- 217 Convention and Performing Arts Center
- 221 Parks and Recreation
- 229 Zoo
- 235 Library
- 241 Department of Museums and Cultural Affairs
- 247 Community and Human Development

Public Safety

- 255 Police
- 263 Fire

Transportation

- 275 Public Transit
- 281 Airport
- 289 Metropolitan Planning Organization

Health District

- 293 Health District

Capital Improvements

- 305 Capital Improvement Plan
- 307 Five-Year Capital Improvement Plan
- 312 Capital Improvement Plan by Funding Source
- 313 FY2008 Capital Improvement Plan Summary
- 315 FY2008 Capital Improvement and Estimated Operating Budget Impact
- 319 FY2009 Capital Improvement Plan Summary
- 320 FY2009 Capital Improvement and Estimated Operating Budget Impact
- 323 FY2010 Capital Improvement Plan Summary
- 324 FY2010 Capital Improvement and Estimated Operating Budget Impact
- 326 FY2011 Capital Improvement Plan Summary
- 327 FY2011 Capital Improvement and Estimated Operating Budget Impact
- 329 FY2012 Capital Improvement Plan Summary
- 330 FY2012 Capital Improvement and Estimated Operating Budget Impact

Appendix

- 333 Budget Resolution
- 340 Schedule A – Changes from Proposed
- 347 Schedule B – Staffing Changes from Proposed
- 350 Schedule C- Departmental Fee List
- 380 Ordinance Levying Taxes
- 381 Glossary of Terms



CITY OF EL PASO, TEXAS
MAYOR AND CITY COUNCIL



JOHN COOK
MAYOR



ANN MORGAN LILLY
DISTRICT 1



RACHEL QUINTANA
DISTRICT 5



SUSIE BYRD
DISTRICT 2



EDDIE HOLGUIN JR.
DISTRICT 6



JOSE ALEXANDRO LOZANO
DISTRICT 3



STEVE ORTEGA
DISTRICT 7



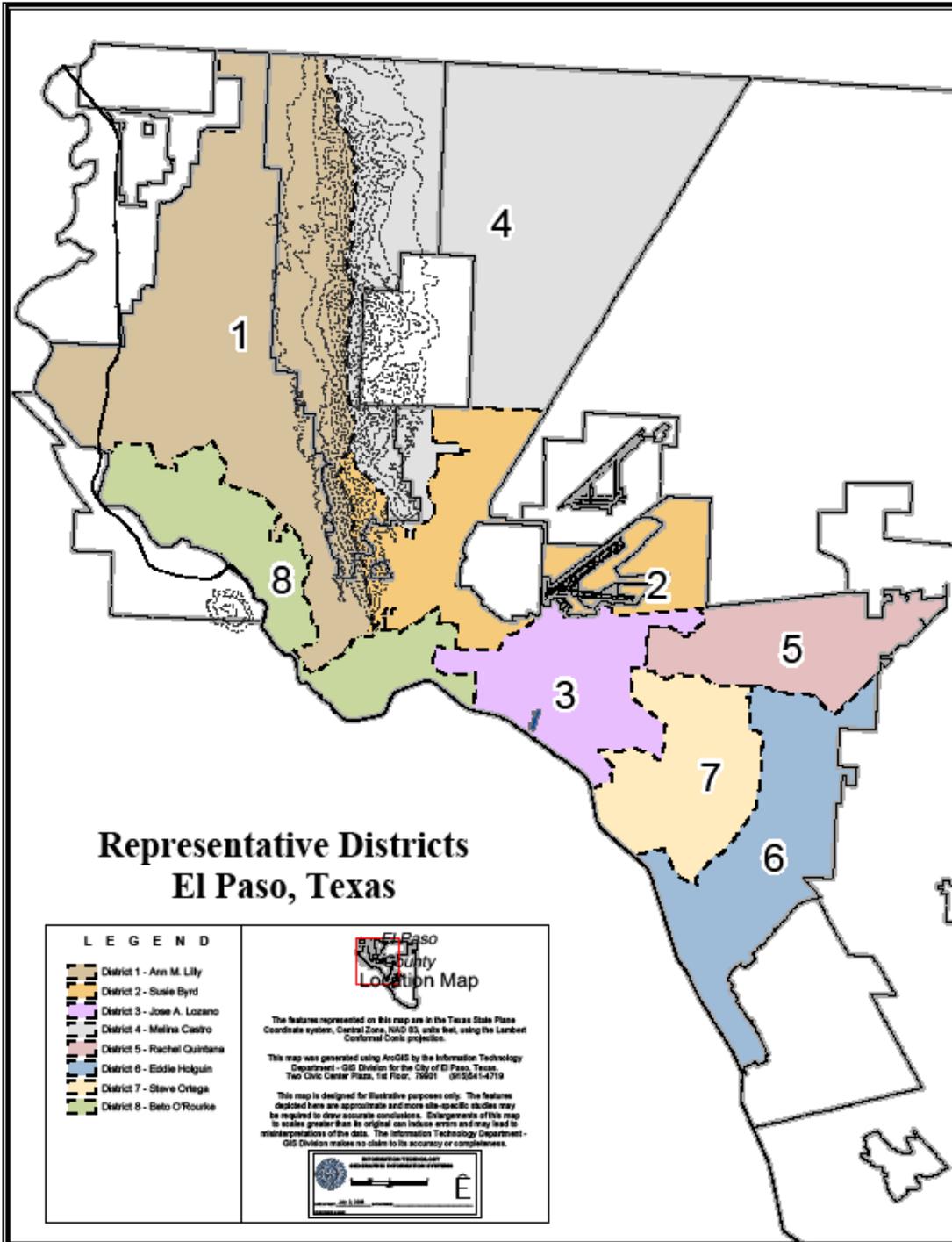
MELINA CASTRO
DISTRICT 4



BETO O' ROURKE
DISTRICT 8



JOYCE A. WILSON
CITY MANAGER



JOHN COOK
MAYOR



JOYCE WILSON
CITY MANAGER

DAVID ALMONTE
OMB DIRECTOR

CITY COUNCIL

ANN MORGAN LILLY, DISTRICT 1
SUSANNAH M. BYRD, DISTRICT 2
J. ALEXANDRO LOZANO, DISTRICT 3
MELINA CASTRO, DISTRICT 4
RACHEL QUINTANA, DISTRICT 5
EDDIE HOLGUIN JR., DISTRICT 6
STEVE ORTEGA, DISTRICT 7
BETO O'ROURKE, DISTRICT 8

OFFICE OF THE CITY MANAGER

Honorable Mayor, Members of City Council and Citizens of El Paso,

The Adopted fiscal year 2008 budget is a balance between the City's strategic objectives and available resources. It reflects the diligent efforts of City staff to produce an operating budget plan that is driven by the goals and objectives of City Council. The budget is built to control costs and improve efficiencies, while maximizing customer-service, and service delivery. Some budget adjustments were required as a direct result of the new facilities brought on board by voter approved Quality of Life bond obligations. Included in these new facilities are the new History Museum, the Westside Recreation Center and related sport fields, ongoing expansion at the Zoo, and the newly renovated Main Library and park complex in downtown's Cleveland Square marking the beginning of the downtown revitalization initiative.

FY 2007 included the following achievements:

- The Charter Review Process culminated in the passage of 14 charter ballot amendments in May 2007. The amendments focus on efficiencies within the El Paso city government organization.
- A comprehensive classification and pay review for the entire non-uniformed work force was completed and implemented which resulted in its first major restructuring in over 37 years.
- Adopted an official citywide customer service mission statement and incorporated customer service in evaluation and new hire processes.
- Construction was completed and brought into operation several key facilities approved by the voters through the 2000 and 2004 quality of life bond initiatives.
- Infrastructure improvements continue as part of a two-year \$100 million capital improvement program for major street, drainage and other roadway. This included two major neighborhood projects severely impacted by the August 2006 storm, which encompassed re-location of families, land acquisition and demolition of homes.
- Police and Fire unfunded liability pension plan issues were addressed through a collaborative effort and mutual concessions with both unions to ensure future plan stability.
- Organizational issues in two major departments, Health District and Transit Department, were addressed through changes in top-level management.
- Assisted with the public review process and adoption of the Downtown Plan, and provided implementation through the Economic Development Department.
- Initiated the brand/image development campaign for El Paso involving key communications groups within the community.

- Greatly enhanced communications efforts internally and externally.
- A city wide curbside recycling program was implemented April 2007.
- Work continued citywide on the policy priorities Council formulated and adopted in FY2006, which identified six focus objectives for the organization and community.

The financial picture for Fiscal Year 2008 is certainly far more optimistic than in late FY 2005 to early FY 2006, with strong growth rates in key revenue categories. Accompanying this growth are continuing pressures to reduce residential tax rates and the overall cost of government. At the same time, growth is fueling demand for government services and other new facilities associated with the 2000 and 2004 quality of life bond initiatives that came on line in recent years or will come on line in FY 2008.

The fiscal year 2008 budget process was a collaborative effort citywide. It included a series of strategic planning meetings, the involvement of the Deputy City Managers and all department heads, and a comprehensive look at services and programs. Department directors defined core services, identified opportunities for more efficient service delivery, developed alternatives to current service delivery methods, and implemented recommendations to more effectively meet citizen expectations and requirements.

The adopted budget is the result of many hours of strategic planning, a comprehensive budget review and management analysis. The Fiscal Year 2008 budget is predicated upon the following guiding principles:

- ❖ **Sustainability.** The O&M and debt service budget is funded with current revenues. Surplus undesignated reserves will only be used for one-time capital expenditures as may be required and approved by the City Council. Attention was given to concerns about residential property tax burden, along with other costs of service.
- ❖ **Core Services.** All core services are fully funded with emphasis on public safety, health and community development concerns.
- ❖ **Quality of Life Bond Obligations.** Funding has been provided for all new facilities associated with the FY 2000 and 2004 bond initiatives that are now or will be fully operational in FY 2008.
- ❖ **Investment in Employees and Technology.** This budget reflects our continued commitment to address disparity in compensation for non-public safety, general employees, as well as other workforce-related investments, including technology infrastructure to support our productivity.
- ❖ **Council's Policy Priorities.** This budget provides funding to substantially advance Council's strategic policy goals.

Even though the FY 2008 budget is balanced with current estimated revenues, we may, however, be proposing some reprogramming of undesignated fund balance surplus above our year-end projections to address certain one-time capital expenditures that otherwise would require debt financing. This will depend on final revenue and expenditure outcomes at the closure of FY 2007 and City Council decisions made relative to the proposed FY 2008 budget.

The overall revenue growth for FY 2008 from all sources is 7.58%, with the anticipated General Fund revenue growth at 3.47%.

All Funds Appropriations Summary by Function			
Function	Adopted FY07	Adopted FY08	Percent Change
GENERAL GOVERNMENT	36,501,549	38,728,115	6.10%
PUBLIC SAFETY	177,436,685	188,321,335	6.13%
QUALITY OF LIFE SVC	61,001,722	64,559,437	5.83%
GENERAL SERVICES	29,280,846	30,256,242	3.33%
DEVELOPMENT & INFRASTRUCTURE	85,298,822	94,316,926	10.57%
PUBLIC HEALTH & WELFARE	24,402,691	24,885,711	1.98%
NON-DEPARTMENTAL	116,087,058	126,899,480	9.31%
TRANSPORTATION	87,114,081	95,947,164	10.14%
Grand Total	\$617,123,454	\$663,914,410	7.58%

All Funds Revenue Summary by Source			
Revenue Source	Adopted FY07	Adopted FY08	Percent Change
TAXES	260,575,484	287,695,913	10.41%
FRANCHISES	55,773,732	58,122,391	4.21%
SERVICE REVENUES	93,574,225	97,469,782	4.16%
OPERATING REVENUES	100,029,624	100,478,475	0.45%
NON-OPERATING REVENUES	22,872,549	28,633,147	25.19%
INTERGOVERNMENTAL REVENUES	37,909,322	43,023,542	13.49%
TRANSFERS IN	46,388,518	48,491,160	4.53%
Grand Total	\$617,123,454	\$663,914,410	7.58%

As stated previously, the FY 2008 city-wide budget funds present core services and addresses new service requirements as well as obligations associated with new facilities recently completed that will be fully and/or partially-operational in the next fiscal year. Major increases in the FY 2008 budget are as follows:

Public Safety	\$10,884,650
Parks	\$ 1,263,092
Libraries	\$ 980,757

The Adopted FY07 FTE total of 6,251 is being adjusted upward by 54 for a total of 6,305 to support new facilities and to support increases in workload in key service areas. Some of the areas addressed by the increase in FTEs are pothole repair crews, and various Parks and Recreation Department support staff.

We continue to identify operational deficiencies that require immediate or short-term remedy. Specific areas addressed in the FY2008 budget include increased funding for the Library to launch a book replacement program, and increased funding for miscellaneous citywide capital equipment needs.

The FY 2008 budget fully funds all salary adjustments associated with the approval of the Classification and Pay Plan reforms that were implemented September 3rd 2006. For FY 2008 we will have in place a fully modernized classification system and pay plan that can be regularly

and routinely updated to reflect current market conditions. This is the first major overhaul of the City's classification and pay system in 37 years – and a major organizational accomplishment for 2007, which fully impacts FY 2008. Funding is also allocated for salary commitments associated with the police and fire union contracts.

Funding has been programmed to continue support for the enhanced tuition reimbursement program for employees wishing to pursue higher education opportunities. Included is funding for retention and renewal of professional licensing requirements and other ongoing professional development and growth opportunities. Additionally, a new leadership training course is being provided in collaboration with UTEP, the local state university, to develop future executives internally.

Our goal with this budget is to continue to focus our resources and efforts on services to the community. The overall FY 2008 budget, results in an increase of \$46,790,956 or 7.58%, over the adopted FY 2007 budget. The General Fund portion of the budget increased by \$ 9,793,671, or 3.47%. That increase was primarily attributable to the following:

-- Public Safety (Police/Fire/Municipal Court)	\$ 6,338,967
-- Quality of Life (Parks, Libraries, Museums, Zoo)	\$ 2,364,045
-- Utility price increases	\$ 828,596

The increase in Public Safety, as occurs every year, is compelled by the collective bargaining agreements with both Police and Fire unions, plus the funding of two academies for each department to both address attrition and to begin to increase uniformed staffing. The budget provides for two Police academies totaling ninety trainees and two Fire academies totaling a combination 75 certified and new trainees. Growth in the Quality of Life departments is due mainly to new facilities opened in FY2007 plus the new Westside Sports complex scheduled to open in early calendar 2008. Finally utility costs, especially electricity and gas, continue to rise as oil prices also increase.

During August 2006, we faced very unusual circumstances that put an enormous strain on the city and all of its departments. August 2006, the last month of the fiscal year, was the beginning of severe storms not seen in El Paso, in over 75 years. The average annual rainfall for El Paso, is approximately 8 inches, but in early August 2006, we received over 15 inches of rain in one week, nearly twice the average annual rain.

This large amount of rainfall caused the flood-control reservoirs to overflow causing major flooding throughout El Paso. Early estimates assess damage to public infrastructure at \$21 million and to private property (residential & commercial) at \$77 million. In total 1,516 homes were damaged in the storm of which 295 were completely destroyed. Accompanying the residential damage were 53 commercial properties that received property damage 15 of which were complete losses.

A federal disaster declaration was signed August 15, 2006 by President Bush for the affected flood areas in El Paso County. As a result FEMA provided disaster aid in the form of individual assistance, public assistance and hazard mitigation planning to the people and communities that were affected by the flooding. However, the city immediately funded reconstruction projects through re-programming of existing bond proceeds and issuance of additional bonds, not waiting for the reimbursement process. We reprogrammed millions of dollars in capital improvement projects and reevaluated project priorities to not only repair infrastructure but to resolve areas of concern that were exposed by the storm thus preventing future occurrences.

Operational funds were available as a result of efficiencies attained through the FY 2006 reorganization and the elimination of the use of operating fund balances to balance the operating budgets as in years prior to FY 2006.

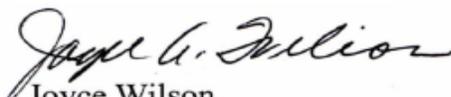
The FY2008 budget includes the creation of a Stormwater Management and Municipal Drainage Utility district, effective March 1, 2008, to help with the recovery efforts and future planning and improvements of the City's stormwater management and drainage system. This district will be under the oversight of the local water utility in part due to their expertise in water and drainage management and the ability to expeditiously fund and address future needs. Going forward, the City continues to assist citizens with hardships suffered during the storm and will do so until a sense of normalcy is realized throughout the city.

Looking ahead, the City of El Paso exhibits several key optimistic economic indicators that point in a positive direction laying a stable foundation in which El Paso will continue to grow and develop. On the horizon for El Paso is the influx of thousands of troops to Ft Bliss and the federal government's plan to bring a state-of-the-art military defense system in the very near future. In addition, Texas Tech University's vision for a full fledged four-year medical school in El Paso is coming to fruition. The school will help spur economic growth and tremendously improve the quality of health-care for the region. The Institute for Policy and Economic Development estimates the school's economic impact to be \$1.31 billion by the year 2013. In 2006, Texas Tech celebrated a monumental year with a ribbon cutting ceremony for the Medical Sciences Building that will be the hub of border health research. Since 2001, Texas Tech University Health Science Center El Paso School of Medicine has received \$90 million in state funding and the El Paso community has raised approximately \$70 million dollars. With the state funding and community donations, Texas Tech University can insure that they are able to recruit top tier doctors, researchers, and scientists to start the process of alleviating the severe physician shortage in our border community.

The City is in the midst of determining the feasibility of a new business licensing permit and anticipates its introduction in early FY 2008. This would provide our Economic Development department a means of tracking existing and emerging business thus allowing the City to conduct long term strategic planning for economic sustainability and future growth. As the city expands and evolves we continue to explore new options for diversifying our revenue streams. Toward this goal as part of the budget process departments are required to analyze and re-evaluate our present collection methods and current revenue sources.

In closing the city of El Paso will continue to strive to become a high performance customer focused organization that is flexible and adaptable to new opportunities while focused on the delivery of core services.

Respectfully,


Joyce Wilson,
City Manager



Strategic Budget Plan Summary for the City of El Paso, Texas

The City's Strategic Plan sets the blueprint for the annual operating budget as a means of setting the priorities and goals of the City on a long-term basis and the planning of required budget resources in the short term to accomplish these goals. Through the budget process, components of the City's strategic plan are put into place with budget resources and their expected outcomes. This is a practice commonly referred to as "budgeting for results".

Budgeting for specific outcomes as predetermined in the City's strategic plan provides two benefits to City stakeholders; the primary benefit is that it allows the City to sharpen its focus in assigning budget resources towards programs pre-mandated for results. This in turn provides a platform for City administration and political leadership to review the outcomes of the City budget to determine if such desired results are being accomplished.

In addition, this practice allows for administrative empowerment of department heads in managing budget resources towards accomplishing goals, reducing the aspect of bureaucracy or "red-tape". Departmental accountability for results is more easily identifiable because programs and services are financed for the purpose of accomplishing an expected and measurable outcome. The process provides management with the data necessary to determine how well and efficiently functions are being performed.

A second significant benefit of budgeting for outcomes is an opportunity to seek efficiencies in various services and programs within the organization that may not have the same pre-determined outcome identified in the City strategic plan. This is of growing importance for the City of El Paso given its broad strategic initiatives and its limited capacity to enhance the City's

revenue base. Programs and services of a lower priority in the City's long term plan are those most likely to be reviewed for efficiencies during the resource allocation step of the budget process.

Under an emphasis of "budgeting for results", the development of the City's budget for fiscal year 2008 budget is driven by five strategic initiatives and their expected short term and long term outcomes:

- **Sustainability**
- **Core Services/Quality of Life Bond Obligations**
- **Creating Efficiencies**
- **Investment in employees and technology**
- **Council's Strategic Priorities**

Ensuring the long-term **sustainability** of City finances is a key strategic initiative for City management. During FY2006 City Council adopted revised financial policies, which in part, require the balancing of adopted appropriations with anticipated revenues and no longer permitted the use of the general operating fund reserves in order to balance the budget. General Fund reserves may only be utilized for one-time and/or emergency type capital procurements that would otherwise need debt financing.

In fiscal year 2008, the Maintenance and Operating budget is funded with current revenues with special attention given to concerns about residential property tax burden, and the required cost of services. Sustainability of the City's general fund is always the most critical issue that can constrain long-term financial goals and directly impact the City's ability to carry out its strategic initiatives. As in the previous two fiscal years, the FY2008 budget includes a decrease in the overall property

tax rate. Since most operating costs of the City are anticipated to increase in future budgets, balancing without the use of reserves or property tax increases will be a difficult task. However, continued effective budget planning in the short and long term will benefit the City's financial sustainability.

The City's intended short term outcomes for fiscal year 2008 regarding sustainability are to continue to build all fund undesignated reserve balances; continue mid-year review and adjustment of the rate of expenditures based on year-end projections; continue to implement performance measures that measure efficiency/quality and not just outputs, and as per budget policy, prepare the 2009 and all future general fund budgets without the use of undesignated fund balance.

The long-term goal of sustainability is to ensure that sufficient fund reserves exist in all City funds over the next five years; to create a fiscal environment that is less dependent on the issuance of debt and more on the operating budget to procure capital such as vehicles, technology infrastructure, and the City's infrastructure. Also, to build sufficient general fund reserves to maintain a balance to support at minimum forty five days of operating commitments in the event of an unforeseen emergency; and to maintain the City's excellent bond ratings. Such efforts will allow the budgeting of some of the annually required capital purchases within operating budgets.

An unforeseen emergency occurred in August of 2006 when the City suffered millions of dollars of infrastructure damage due to an uncharacteristic amount of rainfall over a two week period. The City Manager initiated steps to begin the redesign and reconstruction of the City's street and drainage infrastructure. Even though the City obtained and will seek further

reimbursement from FEMA for necessary repairs and renovations of damaged property, the City immediately reprioritized capital projects and was able to utilize the general operating fund to initiate the redesign and reconstruction.

Additionally, the FY2008 Adopted budget includes the City Manager's recommended creation of a Stormwater Management & Utility District, under the auspices of the El Paso Water Utilities. This will transfer oversight to an organization whose core function is water management, an organization whose ability to charge users, not just property owners, will narrow the infra-structure funding deficit that increases yearly and an organization that can provide regional management and oversight. The transfer will also reduce the impact on City operating funds and similarly impact on property owners.

Financial sustainability is also a primary concern for non-general fund departments. The City is in the process of analyzing the fiscal solvency of its various funds with a particular focus on pension, health insurance and workers compensation funds. The long-term financial solvency of these funds will have an impact on the City's ability to meet its strategic goals related to City services and the anticipated demands on the general fund.

Specific to the Health plan, this budget includes changes to the non-uniform and retiree health care plans that will allow the City to continue with the objective of providing access to quality health plans that will protect participants from a catastrophic financial loss.

The FY 2008 M&O budget funds present **Core Services** and addresses new service requirements and obligations associated with those facilities completed in FY2007 that will require full funding in FY2008 plus

those facilities, services scheduled for implementation during the current year. Emphasis was placed on public safety, governance of the regional health district; development services (infra-structure) programs impacted by the August storm and anticipated military base expansion, economic development programs and community development concerns. The latter includes Parks, Library, Museum and Zoo projects recently funded through a voter-approved **Quality of Life general obligation bond authorization**. These new and improved facilities also address the City's strategic emphasis on neighborhood development.

Identifying core services and establishing related performance measurements are an initiative that resulted from a critical assessment of all City services. The goals of these actions are to ensure resources and quality delivery of core services are prioritized to meet the public demands and are delivered at the highest levels of output and efficiency. Emphasizing the need for quality measurements will also ensure departments focus on accomplishing results.

The expected short term budget results related to services and performance were to realign the organization into a structure that is more focused on core services; to target resources to support critical service areas; and to provide operational budget funding for new projects and facilities that were completed during FY2007 and for those projects coming online during fiscal year 2008 as a result of the City's capital improvement plan.

In the long term, a strong emphasis on improving service and performance at the present time will enhance the City's ability to produce a quality product that prioritizes services and resources based on the public's needs, while **creating efficiencies**.

The initiative of identifying core services with respect to the City's fiscal year 2008 budget focused on prioritizing and realigning of resources to meet the City's long-term strategic plan. This budget was developed through a collaborative effort, which included all departments during strategic planning sessions. It included a comprehensive review of resources currently in place and their impact on current and future budgets.

Identifying and prioritizing core services should also help find efficiencies, which are always part of the City budget process. Efficiencies created in this budget will reduce incremental costs in future budget years. Moreover, as the City enacts its strategic plan and expands services, efficiencies in current services will be on par with new or additional revenues. The emphasis on identifying and prioritizing core services during the budget process also provided the budget staff with a more focused analysis of the departments requested budgets including staffing, contractual, and materials needs.

The City Manager's budget addresses through increased funding those areas targeted for increased efficiency. This will be a multi-year effort as we establish adequate appropriations in the operating budget. Previously these items were considered under-funded or funded thru bond sources. As a part of the budget process the City manager identified the following areas as requiring immediate remedy:

- Information Technology/ funding for licenses and maintenance contracts
- Libraries/funding for book replacement
- Capital Equipment funding for major capital and reinvestment, particularly vehicle replacement.

This and future budgets shall provide funding for the replacement of major equipment and materials through the M&O budget and eventually eliminate the reliance on bond proceeds for these types of purchases.

City staff is presently developing a three year technology plan to help guide investments and priorities and to maximize opportunities through technology resources. Technology investments are being increased to support growth in systems.

Capital Improvement Program recommendations will focus on existing infrastructure versus new facilities, the need to develop life cycle standards for existing facilities and infrastructure, and the development of a community facilities plan to better strategize future facility investments.

The City's **investment in its employees** will have a significant impact on its employee retention and attraction over the long and short term. Over the past decade, agreements with the Police and Fire collective bargaining groups have enabled the City of El Paso to progress in terms of competitive pay and benefits; resulting in stability, improved morale and positive management/labor relationships for the public safety employee groups.

The FY 2008 budget fully funds all salary adjustments associated with the approval of the Classification and Pay Plan reforms that were finalized during fiscal year 2006 and implemented at the beginning of FY 2007. Employee's salaries were adjusted if their present salary fell below the first step of their new pay range, which also served to bring them more in line with the labor market. An executive leadership course through the local university was also initiated in 2007. Finally, funding for employee tuition reimbursement continues

in place to provide for an internal development of staffing resources, with a goal of reducing turnover and recruiting costs.

City Council's Policy Priorities were addressed during 2007 and programmed in the FY 2008 budget as follows:

Fiscal Policy

- Review automation opportunities in financial system, implement when feasible.
- Audit committee established and audit policies and procedure in place.
- Addressed police/fire pension fund issue with collaboration from both.

Customer Service

- Customer Service Standards developed for all city departments
- Centralized Customer Service Center and Hotline fully operational in FY2007 using Gov-QA software
- Representative employee focus groups tested and finalized the customer service policy statement.
- Human Resources added a Customer Service Rating Factor for all employee evaluations.
- Successfully passed Charter review recommendations to focus on organizational efficiencies.
- Implemented internal upper-management leadership training.

Citizen Participation

- Neighborhood Services Program fully funded for FY 2008
- First Neighborhood Leadership Academy began in October 2006 and graduated in March 2007.
- The Neighborhood Ordinance was revised in FY 2007 to facilitate recognition of new neighborhood associations.

Community Development

- All major development code rewrites, including smart-growth principles (i.e. new zoning ordinance, subdivision code rewrite and ETJ annexation plan) to be completed in FY2008.
- Assisted with public review of a Downtown development plan.
- Initiated a branding image campaign for El Paso with community involvement utilizing a market research approach.
- Worked with County and municipalities to address continuous issues with Health District governance and operations.
- Bi-national celebrations of several cultural events were introduced in FY 2007.
- Open Space Master Plan completed and adopted during FY2007

Transportation

- El Paso committed to correcting operational deficiencies for Transit System by immediate implementation of short and long term changes. These changes include third party management, customer service reviews by transit system experts, major investment in new buses and parts and supplies, changing in staffing structure to provide better support and performance.
- Camino Real International Terminal should provide regular public bus service between El Paso and Ciudad Juarez, Mexico in FY 2008. Terminal design is complete and awaiting bi-national approvals.

Economic Development

- Funding for Economic Development increased which includes funding to support an urban redevelopment program, in-house research

capabilities, and additional staff to support general business services.

- Funding for Regional Economic Development Corporation (REDCO) for recruitment, relocation and outreach services
- Golf Course project completed, opened in May 2007. Economic Development, REDCO and the Airport are working together on technical park project by interviewing resorts and master developers.

The City Manager and staff will continue to explore ways to further streamline our operations and costs and improve overall performance and level of service provided to the citizens of El Paso. Through effective strategic planning and budgeting for results the City will make great strides toward its strategic initiatives.

During FY2006 Mayor and Council working with the City Manager developed the City's current strategic plan to provide direction for staff and to provide transparency for the public, thereby increasing public awareness of the City's course and resulting actions. Mayor and Council determined those issues critical to the City's development and then with staff's assistance developed corresponding objectives and steps to accomplish the plan.

The plan should provide the path that enables the City of El Paso to enhance the quality and productivity of its staff, services and support, therefore providing better service and outcomes to its citizens as efficiently, as possible. These efficiencies will allow the flexibility to review and update the plan regularly to maintain focus on the direction the city wishes to follow, while effectively spending its fiscal resources and attaining Mayor and Council's ultimate goal of achieving world-class city status.

COUNCIL POLICY PRIORITIES

Objective	Citizen Involvement	Community Development	Customer Service	Economic Development	Fiscal Policy	Transportation	
To facilitate opportunities for citizens to be involved in local government	1.>Create effective neighborhood associations throughout the City. 2.>Establish a neighborhood leadership academy. 3.>Conduct a demographic study to better understand and meet community needs. 4.>Promote youth involvement in the community's future.	1.>Reach a consensus on livability indices and finalize recommendations. 2.>Identify core principles of smart growth and new urbanism to be incorporated into the comprehensive plan for El Paso. 3.>Establish boundaries for Neighborhoods throughout the City of El Paso. 4.>Integrate creative sector into economic development efforts and vice versa.	1.>Catalyze department heads as change agents for improved customer service. 2.>Discover the base-line public perception of current City services and develop instruments for ongoing public surveys of service. 3.>Launch an external campaign to promote excellent City customer service as part of the City's marketing and image strategy. 4.>Substantially expand ongoing customer services training, reaching all City employees to establish all staff members as City of El Paso ambassadors.	To become a high performing, customer-focused organization	Develop strategies fostering the retention and expansion of existing businesses	To ensure a long-term financial stability and sustainability of the City Government	To establish a comprehensive transportation system
Strategy	1.>Community and Human Development (CHD) / Neighborhood Services, and Development Services, Police Neighborhood watch program 2.>CHD-Neighborhood Services 3.>Information Technology and Development Services 4.>Representatives from QOL portfolio	1.>DCM for Quality of Life Services 2.>Development Services, DCM for Development and Infrastructure Services, Environmental Services, and Engineering 3.>Community and Human Development, Economic Development, Engineering, and Development Services 4.>QOL Portfolio, Economic Development, SMG/CVB, Regional cultural sector and visitor industry leaders, and Library	1.>City Manager 2.>OMB - base-line survey; all departments on feedback 3.>Communications & Public Affairs Office 4.>City Manager Office and Human Resources	1.>City Manager's Office, Economic Development, and SMG 2.>City Manager, Economic Development, DCM Infrastructure, City Lobbyists, International Affairs Office, Airport FTZ, UTEP, Airport, and IT 3.>Economic Development, Airport, and City Manager	1.>Financial Services, OMB, City Manager, and Council 2.>OMB 3.>OMB and City manager 4.>OMB, and City Manager	1.>Maximize economic development opportunities for diverse transportation options 2.>Mitigate Traffic Congestion 3.>Establish El Paso as an international transportation system hub 4.>Establish El Paso as the premier just-in-time (JIT) international commerce port in the United States.	1.>Airport, Sun Metro, Outside Agencies, Private Industry, Economic Development, and Citizens 2.>MPO, Streets, Development Services, and Police 3.>Airport, Private Industry, Economic Development, Development Services, and Streets Bridge section 4.>Airport, Economic Development, City Manager, Private Industry
Departments							

OFFICE OF MANAGEMENT AND BUDGET STAFF

DAVID R. ALMONTE
OMB DIRECTOR

IRENE R. HERNANDEZ
SENIOR STRATEGIC BUDGET ADVISOR

RAUL A. ESCOBEDO
STRATEGIC BUDGET ADVISOR

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ISAURA VALDEZ
CONTRACT ANALYST

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GRADUATE INTERN

STEVEN P. BURMAN
ADMINISTRATIVE ANALYST

ROBERT CORTINAS
GRADUATE INTERN



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of El Paso
Texas**

For the Fiscal Year Beginning

September 1, 2006

President

Executive Director

Helpful Phone Numbers

OFFICE OF THE MAYOR - (915) 541-4015

JOHN COOK Mayor of El Paso

OFFICE OF THE CITY MANAGER – (915) 541-4109 – Fax: 541-4866

JOYCE WILSON.....City Manager

CITY COUNCIL - (915) 541-4145 - Fax: 541-4501

ANN MORGAN LILLY, Representative District 1 (915) 541-4151
SUSIE BYRD, Representative District 2 (915) 541-4416
JOSE ALEXANDRO LOZANO, Representative District 3..... (915) 541-4515
MELINA CASTRO, Representative District 4 (915) 541-4140
RACHEL QUINTANA, Representative District 5 (915) 541-4701
EDDIE HOLGUIN JR., Representative District 6 (915) 541-4182
STEVE ORTEGA, Representative District 7 (915) 541-4108
BETO O’ROURKE, Representative District 8..... (915) 541-4123

FINANCIAL SERVICES - (915) 541-4011 - Fax: (915) 541-4760

WILLIAM F. STUDER, JR.....Deputy City Manager-Financial Services

OFFICE OF MANAGEMENT AND BUDGET - (915) 541-4777

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DAVID R. ALMONTE Director

Irene R. Hernandez Senior Strategic Budget Advisor
Raul Escobedo Strategic Budget Advisor
Mary Ann Gallegos..... Strategic Budget Advisor
Laura Garcia Strategic Budget Advisor
Isaura Valdez..... Contract Analyst
Steven P. Burman Administrative Analyst
K. Nicole Cote..... Senior Budget Management Analyst
Liliana Arevalo..... Senior Budget Management Analyst
Deborah Olivas..... Budget & Management Analyst
Christine Boland..... Budget & Management Analyst
Edmond Walker, Jr. Budget & Management Analyst
Audrey S. Mueller Departmental Data Mgmt Supervisor
Alma Gallegos Graduate Intern
Robert Cortinas Graduate Intern
Ana Quijano Administrative Assistant

TAX OFFICE - (915) 541-4054 - Fax: (915) 541-4116

JUAN SANDOVAL Tax Assessor – Collector

ACKNOWLEDGEMENTS



DEPARTMENT OF ECONOMIC DEVELOPMENT
DEVELOPMENT SERVICES DEPARTMENT, PLANNING DIVISION
DEPARTMENT OF TAX
CITY MANAGER'S PUBLIC INFORMATION OFFICE

INTRODUCTION

DOCUMENT GUIDE

The budget document serves two distinct purposes:

- (1) to present the City Council and public with a clear picture of the services that the City provides; and
- (2) to provide City management with a financial and operating plan.

Introduction - Provides an overview of the key policy issues and programs in the budget, as well as the City's organizational chart and mission.

Community Profile - Background of the City, as well as key statistics about the El Paso community, to help both residents and non-residents put El Paso's budget in perspective.

Fiscal Overview - Explains the taxing process, debt administration and financial position of the City. Illustrates the annual budget cycle and the process by which the budget is amended, including budget policies used as guidelines during the budget process and as financial policies throughout the fiscal year.

Financial Summaries - Consolidated and personnel summaries; sub fund summaries provide an overview of the status of revenue and appropriations for each of the City's funds.

Budget Detail - Provides departmental information on the functions, goals, objectives, performance measures, authorized appropriations and staffing for each City department.

Capital Improvement Plan - Provides a listing of current capital projects by funding source with a projection of anticipated capital needs. A five-year plan will be presented.

Appendix - Contains the budget resolution, which is a statement of budget policy, and a glossary that defines some of the terms used in the budget document.

INTRODUCTION

***City of El Paso Vision Statement:***

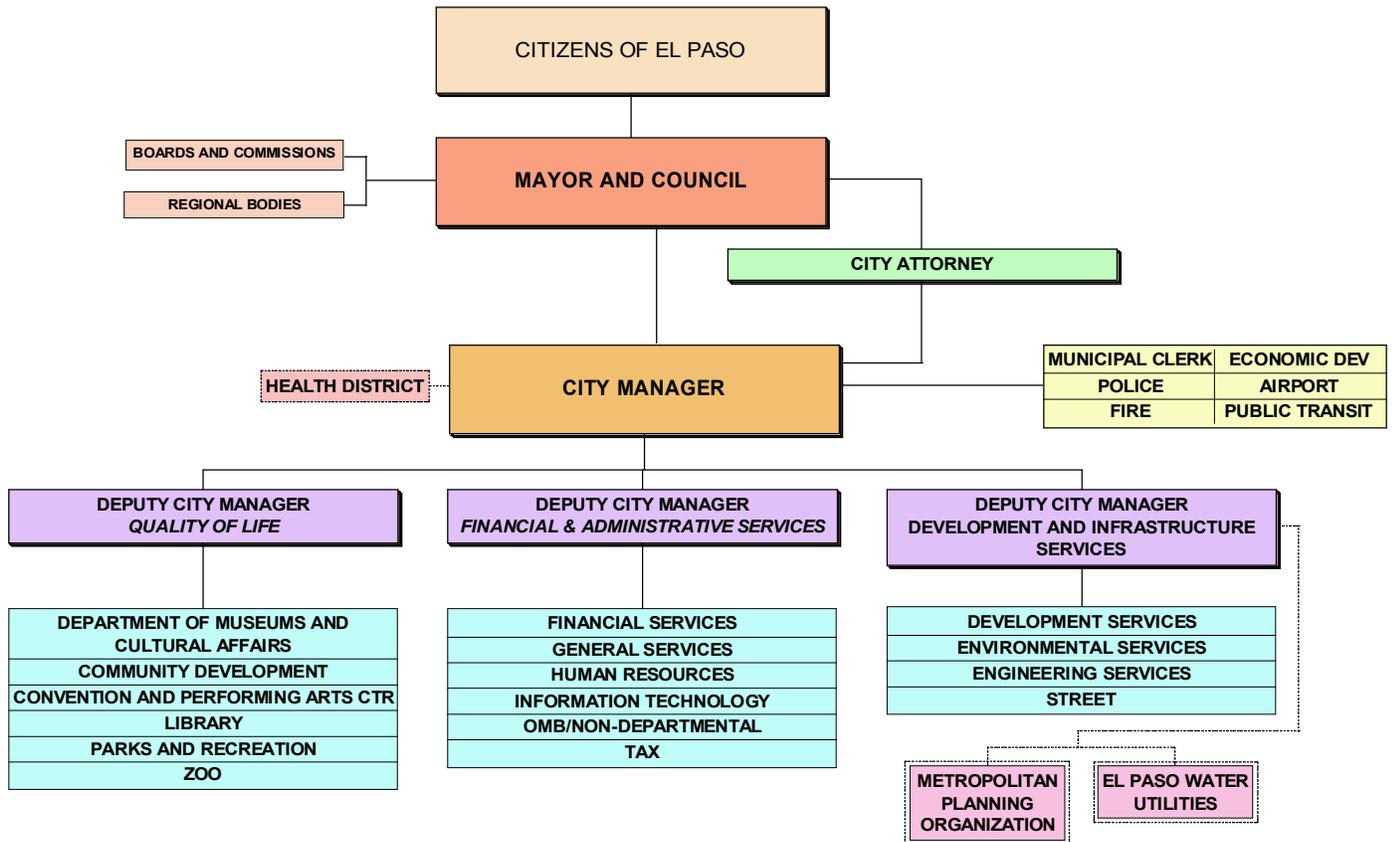
To establish El Paso as the premier community of the Southwest

City of El Paso Mission Statement:

To create a more vibrant, harmonious and sustainable city by building on existing strengths, exploring new opportunities, fostering regional partnerships and responding to change

INTRODUCTION

**CITY OF EL PASO ORGANIZATIONAL CHART
FISCAL YEAR 2008**



INTRODUCTION

DEPARTMENT DIRECTORS

Patrick Abeln
El Paso International Airport

Charlie R. McNabb
City Attorney

William Lilly
Community & Human Development

Carmen Arrieta-Candelaria
Chief Financial Officer

Yolanda Alameda
Department of Museums & Cultural Affairs

Patricia Aduato, Deputy City Mgr.
Development & Infrastructure Services

R. Alan Shubert (Interim)
Development Services

Kathryn B. Dodson
Economic Development

R. Alan Shubert
Engineering

Ellen A. Smyth
Environmental Services

William F. Studer, Jr., Deputy City Mgr.
Financial & Administrative Services

Roberto Rivera
El Paso Fire Department

Jeffrey Belles
General Services

Dr. Robert Galvan (Interim)
Health District

Linda Ball Thomas
Human Resources

Gerald Gordier
Information Technology

Carol Brey-Casiano
El Paso Public Library System

Richarda Duffy-Momsen
Municipal Clerk

David R. Almonte
Office of Management and Budget

Barry Russell (Interim)
Parks and Recreation

Richard Wiles
El Paso Police Department

Deborah G. Hamlyn, Deputy City Mgr.
Quality of Life Services

Daryl Cole
Streets

Tim Omick
Sun Metro-Mass Transit

Juan Sandoval
Tax

Steve Marshall
Zoo

INTRODUCTION**BOARDS AND COMMITTEES**

Airport Board
Architect/ Engineer Selection Committee
Art Museum Advisory Board
Brownfields Redevelopment Board
Building Board of Appeals
Central Appraisal District Board of Directors
Citizens Advisory Committee for the Board of the Mass Transit Department
City Accessibility Advisory Committee
City Employees' Health Benefit Program Advisory Board
City Employees Pension Fund Board of Trustees
City of El Paso Property Finance Authority, Inc. Board of Directors
City/County Animal Shelter Advisory Committee
Committee on Border Relations
Community Center Screening Committee
Community Development Steering Committee
Cultural Affairs Advisory Board
El Paso Bond Overview Advisory Committee
El Paso City-County Board of Health
El Paso Community Mental Health/Mental Retardation Center Board of Trustees
El Paso County 911 District Board of Managers
El Paso Housing Finance Corporation
El Paso Mountain Committee
Fair Housing Task Force
Fire and Police Pension Board of Trustees
Flood Damage Prevention Board of Appeals
Foster Grandparent Program Advisory Council
Greater El Paso Civic, Convention, and Tourism Advisory Board
History Museum Board
Industrial Development Authority
Information Technology Advisory Board
Parks and Recreation Advisory Board
Public Service Board
Public Utility Regulation Board
Retired and Senior Volunteer Program (RSVP) Advisory Council
Revolving Loan Fund Board
Transportation Policy Board for the El Paso Urban Transportation Study
Tree Board
Twelve Travelers Review Committee
Workforce Retraining Advisory Committee
Zoning Board of Adjustment

COMMISSIONS

Building and Standards Commission
Cable Communications Commission
Charitable Solicitations Commission
City Plan Commission
Civil Service Commission
Ethics Review Commission
Historic Landmark Commission
Housing Authority Board of Commissioners
International Bridge Commission

INTRODUCTION

ANNUAL SERVICE STATISTICS**POLICE**

# of Law Enforcement Personnel	1,349
# of Regional Command Centers	5
# of 911 Calls Dispatched	482,338
Average Emergency Response Time	15:18
# of Index Crimes	21,504

PUBLIC LIBRARY

# of Libraries	12
# of Bookmobiles	1
# of Bookmobile Stops / Weekly	16
# of Items Checked out/Year	2,415,509
# of Titles in Collection	258,263

FIRE

# of Uniformed Fire Personnel	804
# of Fire Stations	34
Average Emergency Response Time	4:37
# of Fire Responses	3,376
# of Structural Fires	395
# of Medical Responses	41,216

DMCA-MUSEUM

# of Yearly Visitors - Total	141,090
# of Yearly Visitors - Art Museum	89,085
# of Yearly Visitors - History Museum	14,622
# of Yearly Visitors - Archaeology Museum	37,383

PARKS AND RECREATION

# of Parks	176
# of Recreation Centers	19
# of After School Program Sites	12
# of Senior Citizen Centers	9
# of Municipal Swimming Pools	14
# of Municipal Golf Courses	3
Total Acreage	2,572

DMCA-CULTURAL AFFAIRS

Attendance:	
Performing Events	132,172
Direct Funding Programs	307,768

ZOO

# of Yearly Visitors - Total	293,713
------------------------------	---------

GENERAL SERVICES/FLEET

# of Units in Fleet	2,490
Miles of Operation Per Year	22,500,000

STREET

Miles of Paved Roads	2,200
Lane miles of Street Resurface/Rehab	68
# of Storm Water Inlets	687
# of Signaled Intersections Maintained	75,000

PUBLIC TRANSIT

# of Fixed-Route Buses	108
Miles of Fixed-Route Bus Service	4,781,505
# of LIFT Buses	55
Miles of LIFT Bus Service	1,344,593

ENVIRONMENTAL SRVCS/SOLID WASTE

Tons of Recyclables Collected/Year	13,731
Tons of Waste Collected Per Year	400,000
Average Number of Households Served	160,000
Environmental Code Citations Issued	239

HEALTH

# of Immunizations	92,011
# of HIV Tests Administered	3,520
# of Food Inspections	8,228
# of Food Complaint Investigations	924
Average Monthly Participation in WIC	48,284
# of Mosquito Traps Set	520
# of Dental Clinic Visits	9,524
# of Animal Cruelty Investigations	2,590

DEVELOPMENT SRVCS-B.P.I.

# of Building Permits Issued	16,356
# of Total Permits Issued	29,233
# of Commercial Inspections	28,001
# of Residential Inspections	65,336

COMMUNITY PROFILE



At the westernmost edge of Texas is El Paso, a city where the Wild West meets the Spicy Southwest. El Paso, the state's sixth largest city, the nation's third safest, as ranked by Morgan Quitno Research Company, is known as the "Sun City." The City is rich with the history of Spanish conquistadors, ancient highways, buffalo soldiers, gunfighters, saloons and border disputes. Culturally, the City is a true fusion of American and Mexican traditions distinct and unique from our East Texas neighbors. We welcome you to experience the vibrant, unique El Paso and the treasures it has to offer.

EL PASO AT A GLANCE



The land area for the City is 250.9 square miles. The land area for the County is 1,058 square miles. The altitude is 4,000 Square feet ASL. The latitude is 31° 45 min. 31.9 Sec. N.



The longitude is 106° 29 Min. 34.4 Sec. W. El Paso is in the Mountain Time Zone.



The average household size is 3.07. The average family size is 3.54. The average commute time is 22.4 minutes; 2.3 percent commute by bus and 15.8 percent commute through carpools. 12.6 percent of the population are civilian veterans.



28.7 percent of El Pasoans speak English and no other language when at home; 68.9 percent speak Spanish as their primary language within the home.

Source: U.S. Census Bureau. (Census 2000)

COMMUNITY PROFILE

LIVING IN EL PASO

THE CULTURE

The best of two nations and three states converge at the westernmost tip of Texas in El Paso. A warm and friendly mosaic of cultures, traditions, and ethnic groups are nestled against the rugged Franklin Mountains and along the Rio Grande. This diversity places El Paso at the forefront of communities transcending borders—a truly global culture right in our own backyard.

The City of El Paso's heritage is unlike any other with our ancestry deriving from many sources. The Spanish explorer Don Juan de Oñate and the Franciscan monks who accompanied this conquistador on his journey to settle the limits of the Spanish colonial frontier discovered the area. The settlement of the El Paso del Norte region led to further colonization, the establishment of Spanish missions, and the introduction of Christianity to the indigenous population. The Spanish cultural influence remains alive to this day in the form of our City's architecture, language, customs, and traditions.

The colonial territory of Mexico, which included El Paso, gained independence from Spain in 1821 and established itself as a military and economic power with great influence over the region. Along with the rise of Mexico came the prominence of the Mestizo culture, a cross of European and indigenous civilizations, which left its imprint on El Paso. The Mestizos have made significant and distinctive contributions to our community in art, literature, music, and cuisine while continuing many traditions of our Spanish founders.



The State of Texas, newly admitted to the union in 1845, facilitated the movement to settle the west and brought Americans of all walks of life to El Paso; some just passed through while others settled and prospered. The expansion westward brought new industries to El Paso from ranching and dairy farming to the production of pima cotton and pecans.

This dramatic growth brought forth people who sought new beginnings and prosperity, and helped to create our frontier spirit and cowboy heritage adding yet another powerful influence to our varied cultural milieu.

The 20th Century has exhibited a solidification of our many cultural attributes as they have blended seamlessly to create a community that is uniquely American. Our citizens are imbued with a pioneering spirit looking to the future and all its grand possibilities yet, remembering our rich history. This unique synergy of perspectives and ideals has propelled our city to ever-greater success and prosperity. From our centuries old Spanish missions and Tex-Mex cuisine to our frontier spirit, this eclectic mix of ideas and traditions weave a cultural tapestry unique to El Paso, and has forged our outlook for a bright and exciting future as the City of the “New Old West” in the 21st Century.

COMMUNITY PROFILE



THE CLIMATE

The sun shines 302 days per year in El Paso, 83 percent of daylight hours, according to the El Paso Weather Bureau. Low humidity and moderate rainfall combine to create a mild, year-round climate exclusive to the region. In addition to a long summer full of entertaining recreational and cultural events, El Pasoans enjoy the flexibility of attending many outdoor exhibitions, concerts, and sporting events well into the winter months. In fact, El Paso's short winters provide numerous recreational opportunities throughout the year.

AVERAGE SEASONAL TEMPERATURES
IN EL PASO

(Temperatures are in degrees Fahrenheit)

Month	Avg. Temperature	Avg. Low	Avg. High	Avg. Rainfall
January	42.8	29.4	56.1	0.44 in.
February	48.1	33.9	62.2	0.41 in.
March	55.1	40.2	69.9	0.33 in.
April	63.4	48.0	78.7	0.25 in.
May	71.8	56.5	87.1	0.37 in.
June	80.4	64.3	96.5	0.65 in.
July	82.3	68.4	96.1	1.60 in.
August	80.1	66.6	93.5	1.50 in.
September	74.4	61.6	87.1	1.30 in.
October	64.0	49.6	78.4	0.69 in.
November	52.4	38.4	66.4	0.40 in.
December	44.0	30.6	57.7	0.50 in.
YEAR	63.3	49.0	77.5	8.81 in.

Source: U.S. National Weather Services, El Paso Weather Bureau

CRIME RATE

El Paso's overall crime rate has continued to decrease in recent years despite the constant growth that the City has experienced during the same period. Significant strides in crime reduction in El Paso have been made possible by the partnership that exists between the El Paso Police Department and the community through its philosophy of Community Policing. In addition to the 16 community action groups that employ a proactive approach to preventing crime in El Paso, technological advances have improved the ability of officers to meet the department's mission and goals. The Morgan Quinto Research Company has El Paso as the third safest city with a population exceeding 500,000 for 2006.



Source: City of El Paso, Police Department, October 2007.

COMMUNITY PROFILE

HIGHER EDUCATION

As the second oldest academic institution in the University of Texas system, the University of Texas at El Paso (UTEP) was founded in 1914. The University's academic structure consists of six colleges and thirteen doctoral programs. The 366-acre campus enrolled approximately 19,842 students in the 2006-2007 academic year. UTEP has been designated as a Doctoral/Research-Intensive University in the Carnegie Classification of Institutions of Higher Education. UTEP is the only doctoral-research university in the United States with a Mexican-American majority student population.



Source: UTEP Center for Institutional Evaluation and Research and Planning, 2007.



This year El Paso celebrated a UTEP graduate and NASA astronaut, Danny Olivas. As part of a shuttle crew that lifted off on June 8, 2007, Olivas became the first UTEP Miner in space. Olivas is a self-described "average kid from El Paso" who went on to earn a Ph.D. and a role as a mission specialist in the astronaut program. His story is inspirational to El Pasoans, setting an example for others to work hard and strive for excellence in everything they do.

In 2006, UTEP celebrated the 40th Anniversary of the historic basketball game played on March 19, 1966 when the Miners became the first team in history to win the NCAA championship with five African-American players in the starting lineup. By beating an all-white Kentucky squad in the title game, 72-65, the Miners contributed to a sea of change in intercollegiate athletics. A motion picture, "Glory Road," was created based on the story of the 1966 team, and released nationwide on Jan. 13, 2006. On September 8, 2007, the 1966 team was enshrined into the Naismith Memorial Basketball Hall of Fame.



Source: University of Texas at El Paso (www.utep.edu), 2007.

El Paso Community College is one of the largest comprehensive community colleges in the nation. The college district currently serves more than 24,724 credit students and 10,000 non-credit students each semester at its five campuses and other satellite sites located throughout the County. With televised courses and distance learning technology, the college offers increased educational opportunities and accessibility for all members of the community.



Source: El Paso Community College www.epcc.edu, 2007.

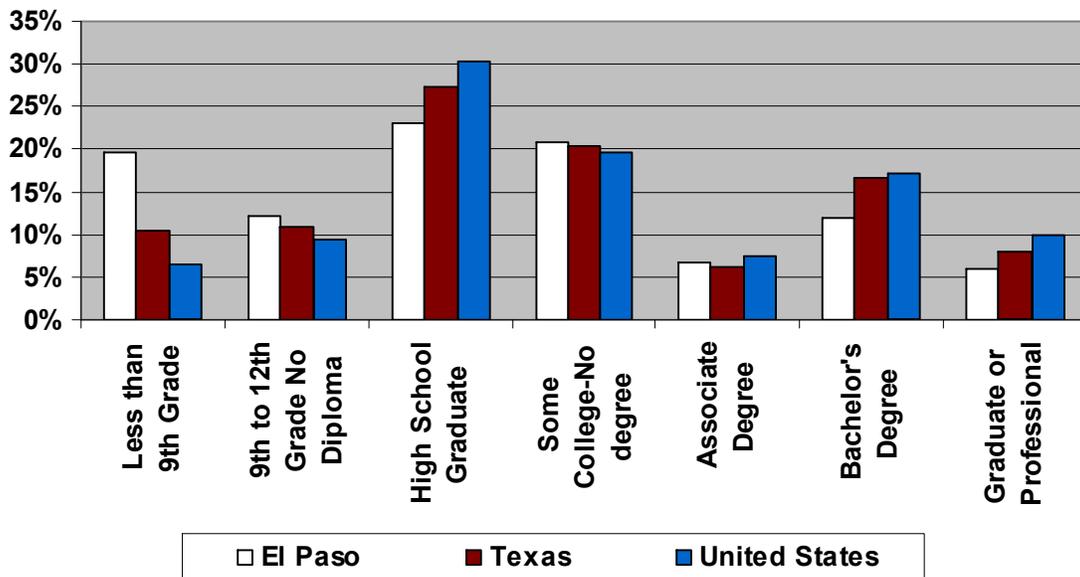
COMMUNITY PROFILE

Founded in 1888, New Mexico State University (NMSU), located in nearby Las Cruces, New Mexico, provides additional opportunities in higher education for area residents. NMSU offers a full spectrum of Bachelors and Masters Degree programs as well as 22 doctoral programs. The University has been nationally recognized as an “Extensive - Doctoral/research University” by the Carnegie Foundation, the organization’s top designation. NMSU is regarded as one of the top universities for minority students. NMSU offers in-state tuition to residents of several Texas border counties including El Paso County.



The University of Phoenix, Webster University, Park University at Fort Bliss, Texas, and other sites in the region offer more than 30 technical and career training facilities.

El Paso County Population by Educational Attainment



Source: U.S. Census Bureau, American Community Survey, 2006.

COMMUNITY PROFILE

TOURIST ATTRACTIONS AND POINTS OF LOCAL INTEREST

Amigo Airshow

Held at Biggs Army Airfield in the fall, this air show is recognized as one of the nation's best. Military and civilian aircraft, static displays, entertainment, and performances by world-renowned flying teams make the Amigo Airshow a highly anticipated event each year. For more information contact 915-545-2864 www.amigoairshow.org

Chamizal National Memorial

The memorial was established in recognition of the amicable resolution of a dispute between the United States and Mexico over this section of the borderland in 1963. Included are an outdoor amphitheater, a 55-acre park, a museum, the Los Paisanos Gallery, and a 500-seat theater. Several festivals are held each year that reflect the theme of the memorial at 800 S. San Marcial St. Call 915-532-7273 www.nps.gov/cham.

El Paso Museum of Art

Adjacent to the Arts Festival Plaza, the museum is home of the famous Kress Collection. In addition, the museum includes the Tom Lea Gallery, the DeWetter Gallery, and the Contemporary Gallery, featuring changing exhibits throughout the year. For more information, call 915-532-1707. www.elpasoartmuseum.org

Hueco Tanks State Park

This area derives its name from the huge basin-shaped rocks that catch and hold rain. The park features excellent rock climbing, hiking, picnicking, and camping, as well as cave paintings that date back as far as 1500B.C. It is located twenty miles east of El Paso on Highway 62. For more information, call 915-857-1135. www.tpwd.state.tx.us/

Insights Museum

A world of hands-on learning experiences where more than 80 hands-on science and technology exhibits offer fun and facts for all ages. It is located in Downtown El Paso and within walking distance of the E.P. Museum of Art. For more information, call 915-534-0000.

www.insightselpaso.org

El Paso Zoo

The El Paso Zoo is an eighteen-acre complex that is home to more than 600 animals of 175 species in a variety of natural habitat exhibits including a Reptile House, American Biome, Americas Aviary, Paraje, Birds of Prey, Forest Atrium, Asian Grasslands, Asian Endangered Walk, and an Elephant Complex. For more information, call 915-521-1850. www.elpasozoo.org/

COMMUNITY PROFILE

The Mission Trail



Follow in the footsteps of Don Juan de Oñate. Among the oldest roads in the country, the Mission Trail is rooted in history dating back more than 400 years. There are three missions to visit, including the oldest building in Texas: the Ysleta, Socorro and San Elizario Missions.

Magoffin Home State Park



The Magoffin Home, built in 1875 by pioneer Joseph Magoffin, is El Paso's only historic house museum. The nineteen room, adobe home is a prime example of Territorial style architecture, a style that emerged in the southwest in the mid 1800s. For more information, call 1-800-792-1112.

www.tpwd.state.tx.us/spdest/findadest/parks/magoffin_home/

Sun Bowl



At high noon on New Year's Eve, El Paso proudly hosts the Sun Bowl. First played in 1935, this post-season classic pits two nationally acclaimed NCAA Division I football teams in a head-to-head classic college football competition. For information go to www.sunbowl.org.

Tigua Indian Cultural Center



Observe the cultural traditions of the Tigua Indian Tribe at the Ysleta del Sur Pueblo. Witness ancient Tigua chants and dances on the plaza, and relive more than 350 years of pueblo history at the museum. A gift shop and the Cacique Restaurant are also located on the premises just three quarters of a mile from the historic Ysleta Mission at 9430 Socorro Road. Call 915-859-5287 for more information.

Viva El Paso



Depicting the history of the El Paso region, the colorful musical drama is played at the stunning McKelligon Canyon Amphitheater, where the backdrop of the stage is a dramatic mountain cliff. Performances are Thursday through Saturday in June, July, and August. For more information, call 915-565-6900. <http://www.viva-ep.org>

Wyler Aerial Tramway



Originally built in 1959 to carry KTSM employees to the broadcast tower at the top of the Franklin Mountains, the tram, operated by Texas Parks Department, is a four-minute ride to the 5,632-foot Ranger Peak. Observers can scan hundreds of miles of the far west corners of Texas as well as Old and New Mexico. Call 915-566-6622.

www.tpwd.state.tx.us/spdest/findadest/parks/wyler_aerial_tram/

COMMUNITY PROFILE

LOCATION AND HISTORY

The City of El Paso is located at the westernmost tip of the state of Texas on the United States border with Mexico. Founded over four centuries ago as an outpost for traders and missionaries in the West, El Paso has been a dynamic city for over four hundred years. Situated south of the state line of New Mexico and on the international boundary with Mexico, El Paso wraps around the southern tip of the Franklin Mountains at the southernmost point of the Rocky Mountain chain. The international boundary between the United States and Mexico bisects the downtown areas of the City of El Paso and Ciudad Juárez, Mexico. Literally translated, El Paso means “The Pass”, which is a name well suited for the lowest altitude all-weather pass through the Rocky Mountains. Of the many things that make El Paso special - its diverse economy, unique cultural blend, and mild climate make it a great place to live and work.



Since the appearance of the first Europeans on the North American Continent, El Paso has been a major crossroad for continental north-south and east-west traffic. The most significant account of a crossing, written by Captain Antonio de Espejo, renowned for naming New Mexico, on November 11, 1583, when he and his party camped between what is now downtown El Paso and the Cordova Island Bridge. Espejo wrote in his journal about the Gorge at the Curves (La Barranca de Las Vueltas) a site that has been identified as being located at the western edge of the University of Texas at El Paso Campus. This date is the one most frequently cited as official evidence of an El Paso crossing, though many historians believe that Alvar Nunez Cabeza de Vaca visited El Paso in 1536.



In January of 1598 Juan de Oñate, with 83 ox-drawn wagons and carts and over 500 men, women, and children, set out on the first major colonization effort of the new world. The expedition began in a village south of Chihuahua, Mexico and headed towards the frontier regions of New Spain, present-day West Texas and New Mexico. On April 20, after traveling for four months across a 325-mile stretch of desert, the exhausted travelers finally reached the cooling waters of the Rio Grande in the vicinity of modern day El Paso. On April 30, 1598, after ten days of resting and feasting, the Oñate expedition gathered in their finest clothing to commemorate their gratitude with a day of thanksgiving. This event took place twenty-two years before the Pilgrims set sail from England to land on Plymouth Rock.

COMMUNITY PROFILE

In 1659, the first permanent European settlement was established in the Valley, and the Mission of Guadalupe was erected. The Mission still stands in the central square of the City of Juarez, Mexico. Other historic missions located in El Paso County are, the Ysleta del Sur, Socorro, and San Elizario Missions. Both the Ysleta and Socorro Missions were founded over 300 years ago, built in 1682. These two missions are both registered in the National Register of Historic Places. The San Elizario Mission was erected in 1780 as a presidio (Spanish Fort) and was later converted to a mission.

The United States established the first army post in the region in 1854. Since that time, Fort Bliss has continued to be a highly strategic military installation. Fort Bliss was named after Colonel William Wallace Smith Bliss who died of yellow fever in New Orleans in 1853. Bliss, and his mentor General Zachary Taylor, were heroes of the Mexican American War (1846-1848). William W. S. Bliss married General Taylor's only surviving daughter, Elizabeth. Taylor's other daughter Sara Knox Taylor had tragically died two months after her marriage to Jefferson Davis who later became President of the Confederacy during the Civil War. After the President's untimely death in 1850, Bliss served in New Orleans until his own death in 1853. In 1955, Bliss' body was excavated in New Orleans and re-interred at the Ft. Bliss National Cemetery.

THE RIO GRANDE

The Rio Grande serves as a significant part of the international boundary between the City of El Paso and Ciudad Juarez, Mexico. The Rio Grande means "big river" in English, but today it hardly depicts the image that the name conjures up due to the many dams that have been built along it for irrigation. The river was once a sprawling three-mile wide body of water dotted with an estimated three hundred islands. The survey of the river took eight years to complete and resulted in the deaths of several surveyors. Both countries had disputed the location of the international boundary between the United States and Mexico since the end of the Mexican American War in 1848. In June 1962, President John F. Kennedy initiated talks with President Lopez Mateos of Mexico and determined that relations with Mexico would not improve until the disputed location of the international boundary was resolved. Realigning the border, relocating homes, businesses, schools, and giving up portions of railroad tracks were the larger issues confronted by diplomats during the implementation of the Chamizal Convention in 1969. Through this convention, Mexico received 437 acres of land (and all attachments) from the United States, and the border dispute was officially settled. Much of the disputed area on both sides of the border was made into parkland. The U.S. National Parks Service maintains the Chamizal Park on the U.S. side and it plays host to a variety of community events during the year including the Chamizal Film Festival and the summer concert series, Music Under the Stars.



Metz, Leon C. *Border: The U.S. Mexico Line*. Mangan Books, El Paso, TX, 1989.
Metz Leon C. *City at the Pass: An Illustrated History of El Paso*. Windsor Publications: Woodland CA. 1980.

COMMUNITY PROFILE

ECONOMIC INITIATIVES

In August of 2005, the City of El Paso joined in a collaborative effort to strategically define the path of the City. This two-day event included working seminars on six targeted sectors: military, tourism, transportation, manufacturing, medical, and the “next generation economy.” From these seminars advisory cabinets and a lyceum has been created to assist the Mayor and City Council in accomplishing the targeted directives. Each sector identified has a unique economic impact on the El Paso region and is discussed in the following pages.

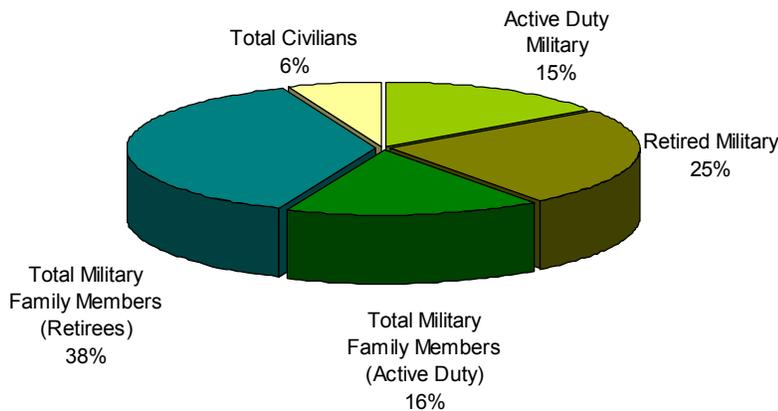
MILITARY: FORT BLISS

The City of El Paso is home to Fort Bliss, the largest Air Defense Artillery Training Center in the world. Since 1848, Fort Bliss has grown steadily alongside its host city. Located in the northeastern region of El Paso, Fort Bliss currently stretches over 1,119,700 acres into southern New Mexico. The base occupies an area larger than the entire state of Rhode Island.



Fort Bliss hosts “Roving Sands,” the world’s largest Joint Tactical Air Operations exercise that utilizes Army, Marine, and multinational air defense units to create an integrated air defense network. While the primary mission of the post is air defense, it is also home to the U.S. Army Sergeants Major Academy, Joint Task Force-6, and the William Beaumont Army Medical Center. As of January 2007, Fort Bliss supports on average nearly 127,428 combined military and civilian personnel. Of the total 16,624 are active duty military personnel, 2,389 inactive reserve units, 47,935 are retirees, 7,779 are civilian employees, and 68,922 are family members of active and retired military.

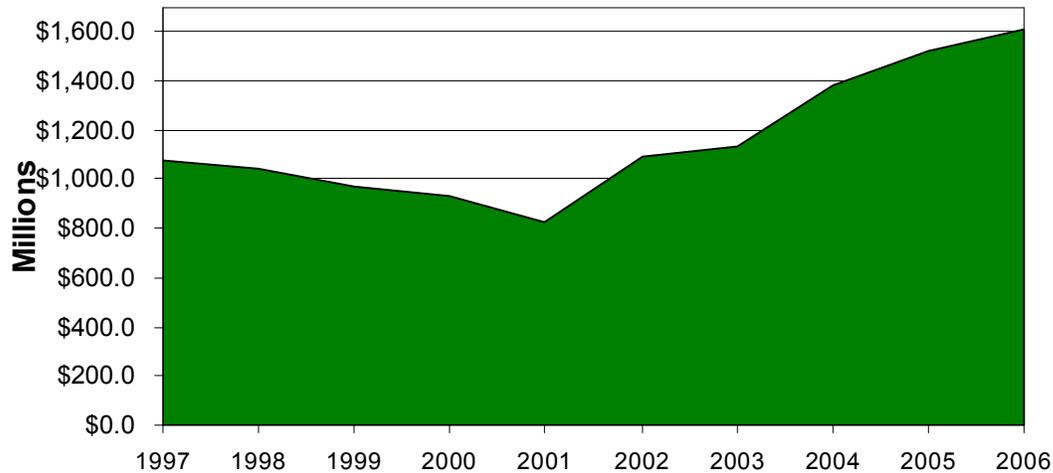
Fort Bliss Population Profile
January 2007



COMMUNITY PROFILE

Fort Bliss has a significant impact on the local El Paso economy, estimated at approximately \$1.58 billion in 2006. Included in this estimate are base employee salaries, retiree pensions, local contracts, and affected commerce.

Fort Bliss Expenditures Economic Impact on El Paso 1995-2006



Source: Fort Bliss Directorate of Resource Management, Equipment, and Documentation, 2006.

BASE REALIGNMENT AND CLOSURE

The Pentagon's Defense Base Realignment and Closure (BRAC) efforts, signed by President Bush on the 16th of September 2006, along with Army Growth the Force and Modularization initiatives, will have a significant economic impact on El Paso. Over eight years, an estimated 21,000 soldiers will be added to Fort Bliss from this realignment and expansion. The number of family members is estimated at another 28,000, making the total population impact approximately 49,000. In 2006, Fort Bliss received approximately 4,000 soldiers, slightly less than anticipated due to deployments. In FY2007, Fort Bliss will experience a net gain of approximately 1,000 soldiers despite the relocation of the U.S. Army Artillery



Defense School to Fort Sill, Oklahoma. The relocation was recommended as part of BRAC in 2005. However, the long-term economic impact gain over the next few years is estimated at \$2.6 billion, which would be a 10 percent to 15 percent increase in the gross regional product above normal growth. The local Chamber of Commerce, associations, universities, and school districts have been working together to ensure that soldiers and their families are welcomed to the El Paso/Fort Bliss community and to provide businesses with the necessary support and information to ensure their success in capturing business opportunities at the post.

Source: Team El Paso, El Paso Greater Chamber of Commerce, October 2007.

COMMUNITY PROFILE

TOURISM

El Paso is a unique area rich with history. The City of El Paso, Texas and Ciudad Juarez, Mexico are closely linked both economically and culturally. From Ballet Folklorico to spicy Tex-Mex cuisine, the feeling of Mexico is always present.



At the heart of the city is the Franklin Mountains State Park, not only the largest urban state park in Texas, but also the largest park in the United States that is entirely within a city's limits. The Franklin Mountains enrich El Paso, providing a home for Wyler Aerial Tramway, hiking, and several species of plants and wildlife. A city renowned for its rock-

climbing destinations, plus legendary Tex-Mex restaurants, is also the home to numerous galleries and performing arts groups. It is an exciting time for El Paso as the newly renovated Plaza Theatre, the new History Museum, the new Butterfield Trail Golf Club, and the soon open Outlet Shoppes at El Paso will add to the attractions available to visitors and locals alike.

The Butterfield Trail Golf Club is a public Texas golf course designed by world-renowned architect Tom Fazio it is highlighted by natural sand dunes, and native flora and fauna. The course is located just a long iron shot away from the El Paso International Airport and a planned 150-acre industrial park. Adjacent to a planned hotel resort site, the new golf course is like nothing El Paso has ever seen.



The Outlet Shoppes at El Paso is a Horizon Group Property designed to accommodate 100 name brand retail stores (Nike, Banana Republic, Brooks Brothers, Tommy Hilfiger and others), a food court, children's play area and other amenities within the 385,000 sq. ft. center due to open Oct 11 07. Consumers are expected to come from a primary market area within a 60 mile radius. The \$70 million center will be a huge shopping destination for visitors from Mexico and will produce 800 retail jobs and generate \$110 million in annual sales.

Source: Dean Runyan Associates, October 2007.

			2004	2005	2006
Total Direct Travel Spending (\$Million)	917	956	1072	1199	1330
Visitor Spending at Hotel/Motel (\$Million)	538	563	642	719	808
Industry Employment Generated by Travel Spending (Jobs)	10,560	10,730	11,690	11,770	11,980
Total Tax Receipts Generated by Travel Spending (\$Million)	71.9	73.6	79.7	84.1	91.0

COMMUNITY PROFILE

MEDICAL

El Paso has a fast growing population and economy, and the need for quality healthcare and research is increasing. In 1999 community leaders took the first steps to make El Paso the destination for a new medical school. In January 2006, El Paso celebrated the ribbon cutting of the Texas Tech University Health Sciences Center El Paso School of Medicine. Then Paul Foster, President and CEO of Western Refining, Inc., in August 2007 donated \$50 million to the El Paso School of Medicine, the largest gift ever to be received by the Texas Tech University System. The funds will initially help finance faculty recruitment, salaries, and state-of-the-art equipment for innovative research. The newly named Paul L. Foster School of Medicine will create new opportunities vital for research and advances in healthcare that will profoundly affect the region.



In addition to the new medical school, Tenet's Sierra Providence Health Network has a new \$143 million acute care hospital being built to serve the fast-growing eastside community of El Paso, Texas. The hospital is scheduled to open spring 2008. The hospital is expected to create between 750 and 1,000 jobs. As our community continues to grow, the need for comprehensive medical services will also increase. Together we are working to ensure that El Paso's medical needs are met today and in the future.

Source: Texas Tech University Health Science Center, August 2007.

TRANSPORTATION

El Paso's growth leads to another significant topic – transportation. The City has a major artery of commerce running right through the heart of the city. It is used by commuters, by visitors and by commerce as the preferred route of mobility. City Council's goal is to make the local transit system more viable and attractive as an alternate mode of transportation; thereby reducing the number of vehicles on the roads, resulting in less congestion. Together with the Texas Department of Transportation and the Metropolitan Planning Organization, the City is working to create



COMMUNITY PROFILE

a plan to ease the traffic commute and assist the large volume of trucks transporting goods from Mexico and through the Interstate 10. The Interstate 10 relief route depicts just one long-range plan that will assist El Paso in being better suited for the growth and expansion of the city.

The City operates both an International Airport and a Mass Transit system. Both are vital to local and international transport of passengers and cargo.



**Air Transportation
El Paso International Airport
2006**

Annual Passenger	3.40 million
Annual Freight	83,467 tons
Annual Mail	1,474 tons

**Ground Transportation
Sun Metro
2006**

Number of Buses	149
Annual Miles Traveled	7.03 million
Number of Routes	55
Number of Bus Stops	3,120



WATER AND SEWER SERVICE

The El Paso Public Service Board administers water supply and sewage. Although current water supplies, obtained from a combination of the Hueco Bolson and the Rio Grande River, are adequate for the anticipated growth of the City into the 21st century, the Public Service Board is implementing a detailed plan aimed at providing a reliable supply of fresh water for the next 100 years.

In August 2007, the world’s largest inland or outside coastal desalination plant opened. This plant represents a forward-looking strategy in water supply — not only for a region but also for a world that is increasingly challenged by short supplies of fresh water. A joint project of El Paso Water Utilities and Ft. Bliss, El Paso’s desalination facilities will produce 27.5 million gallons of fresh water daily (MGD) making it a critical component of the region’s water portfolio. Using a previously unusable brackish groundwater supply, the El Paso/Ft. Bliss facilities are creating a new supply of water — water from water. The desalination facilities will increase El Paso Water Utilities’ fresh water production by approximately 25% over current demand, and will include a learning center, groundwater wells, transmission pipelines, storage and pumping facilities and the disposal of concentrate, the residual that remains after the desalination process.



Source: Public Service Board, El Paso Water Utilities, 2007

COMMUNITY PROFILE

STORM 2006

Since July 27, 2006, El Paso saw an unprecedented amount of rainfall. El Paso's average annual rainfall is approximately 8 inches; in 2006 the City saw more than twice that amount. A federal disaster declaration for the affected flood areas throughout the County was received and FEMA offered disaster aid. To address the damage and begin the recovery effort, the City of El Paso has reprogrammed millions in capital improvement projects and reevaluated project priorities. In the FY2008 Adopted Budget, an autonomous Storm Water Management & Utility District was created with a dedicated fund source. Starting in March 2008, the Public Service Board will plan, manage and execute an estimated \$40 million per year in stormwater projects to be funded with an initial user fee.



MANUFACTURING

Since 1995, El Paso has experienced a 22.9% decrease in manufacturing employment. Once the capital of the denim garment industry from 1960 to 1980, El Paso now looks to other sectors and industries to take advantage of the large workforce. Though El Paso has seen a decline in manufacturing, the support industries for the maquiladoras, or twin plants, located in El Paso's sister city Ciudad Juarez, Chihuahua, Mexico, are increasing. El Paso derives significant economic benefit from the maquiladora industry in Cd. Juarez, including an estimated payroll of \$249.6 million for maquila employees who live on the U.S. side of the border. In addition, the production sharing of the border economy has attracted companion industries to the area with the maquiladora industry purchasing in past years \$1.6 billion worth of services in El Paso, as estimated by the Federal Reserve Bank of Dallas. The industry has generated jobs in El Paso in indirect support industries including retail sales, manufacturing support services, professional support services, and transportation, banking, and commercial and residential construction.

El Paso offers internationally competitive operating costs for a wide range of manufacturers. However, the future of manufacturing in El Paso will likely arise from the attraction of Research and Development operations in specified industry clusters. As a result, El Paso's manufacturing opportunities lay not in the cost of labor, but in the quality of education. Specifically, University of Texas at El Paso's development of a research presence in the academic arena and our public schools producing high quality graduates with core skills and competencies built on a solid foundation will change our course as a City allowing the employers to have a labor force that is ready and able to compete successfully in the new global economy.

INTERNATIONAL TRADE

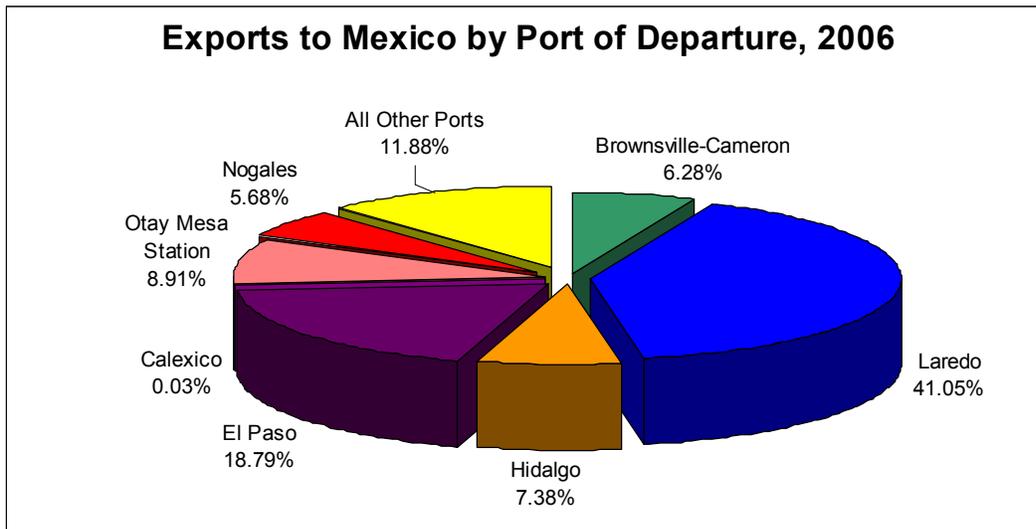
International sales data confirm that Mexico continues to be the largest export market for Texas products. Texas shipments to Mexico exceeded \$110.1 billion in 2006. Computer and electronic products, transportation equipment, electrical equipment and appliances remain the leading Texas export sectors to customers south of the Border. Much of this

COMMUNITY PROFILE

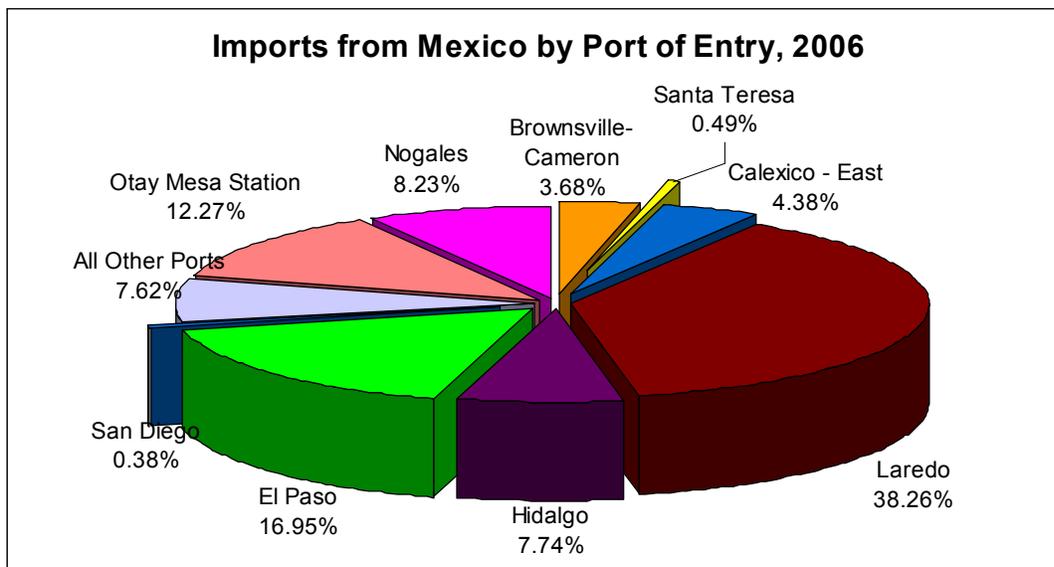
traffic moves through El Paso.

For 2006, the Bureau of Transportation Statistics reports that over \$21.02 billion worth of exports to Mexico were shipped through port facilities in the City of El Paso, approximately 18.8 percent of all Texas exports.

Merchandise imports through El Paso are also strong. In 2006, the value of imports from Mexico through El Paso surpassed \$25.7 billion. The City is the second largest importer/exporter along the U.S. southern border.



Source: Texas Centers for Border Economic and Enterprise Development, Border Trade Data, October 2007.



Source: Texas Centers for Border Economic and Enterprise Development, Border Trade Data, October 2007.

COMMUNITY PROFILE

NEXT GENERATION ECONOMY

El Paso's growth and new focus will ensure that the City is looking beyond today and is striving to determine what is on the horizon. In 2006-2007 El Paso became the home to two new call centers and Champlain cable, manufacturing firm. El Paso, as a result, will see an estimated 733 new jobs. "High performance communities" or those who are achieving rapid income growth have a strong emphasis on entrepreneurs, access to equity capital and innovation and research. El Paso is focused on developing pipelines in the three areas that are stimulating rapid income growth: entrepreneurs, equity capital and innovation/research and development. Through this plan and developing a program that the people of El Paso can support and foster, the next generation of El Paso's economy will come to fruition.

Major Economic Indicators El Paso Metropolitan Statistical Area

	2005	2006	Proj. 2007	Proj. 2008
Personal Income (Millions of Dollars)	\$16,479	\$17,507	\$18,557	\$19,709
% Change	5.9%	6.2%	6.0%	6.2%
Retail Sales*				
(Millions of Dollars)	\$7915.0	\$8141.4	\$8436.4	\$8814.7
% Change	8.0%	2.9%	3.6%	4.5%
Real GMP (Billions of 1996 Dollars)	\$16.46	\$17.01	\$17.54	\$18.10
% Change	3.0%	3.3%	3.1%	3.2%
Business Establishments	12,600	12,769	12,922	13,075
% Change	0.4%	1.3%	1.2%	1.2%
Population	721,598	731,246	741,273	751,694
% Change	1.3%	1.3%	1.4%	1.4%
Net Migration (Thousands)	-1.319	-0.843	-0.651	-0.448
Employment	348,929	355,903	362,779	369,991
% Change	2.6%	2.0%	1.9%	2.0%
Housing Starts	5,007	4,926	4,862	4,786
% Change	35.4%	-1.6%	-1.3%	-1.6%
New House Prices	\$117,871	\$124,114	\$128,514	\$133,027
% Change	8.3%	5.3%	3.5%	3.5%
Northbound Int'l Bridge Crossings (Millions of Personal Vehicles)	15.958	15.972	16.224	16,529
% Change	7.7%	0.1%	1.6%	1.9%

*El Paso total unadjusted retail sales reported in millions of nominal dollars.

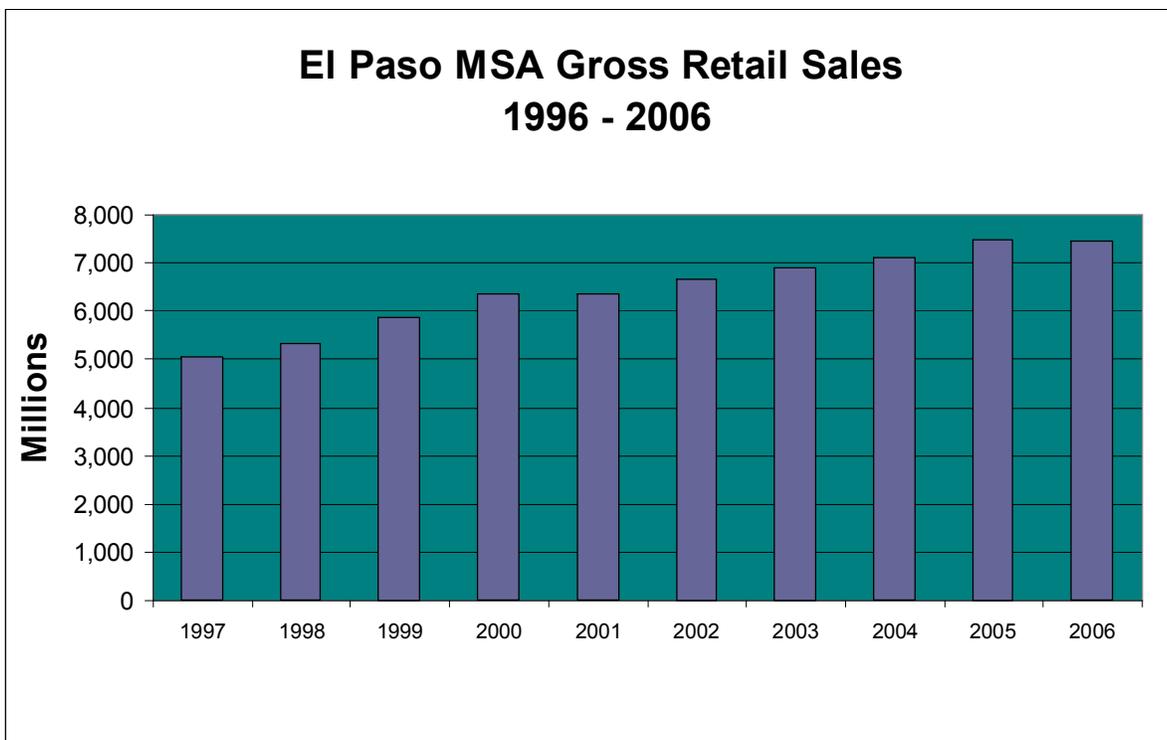
Source: *Border Region Modeling Project. The University of Texas at El Paso. Business Report SR06-2. Borderplex Economic Outlook: 2006-2008, October 2006.*

COMMUNITY PROFILE

RETAIL SALES

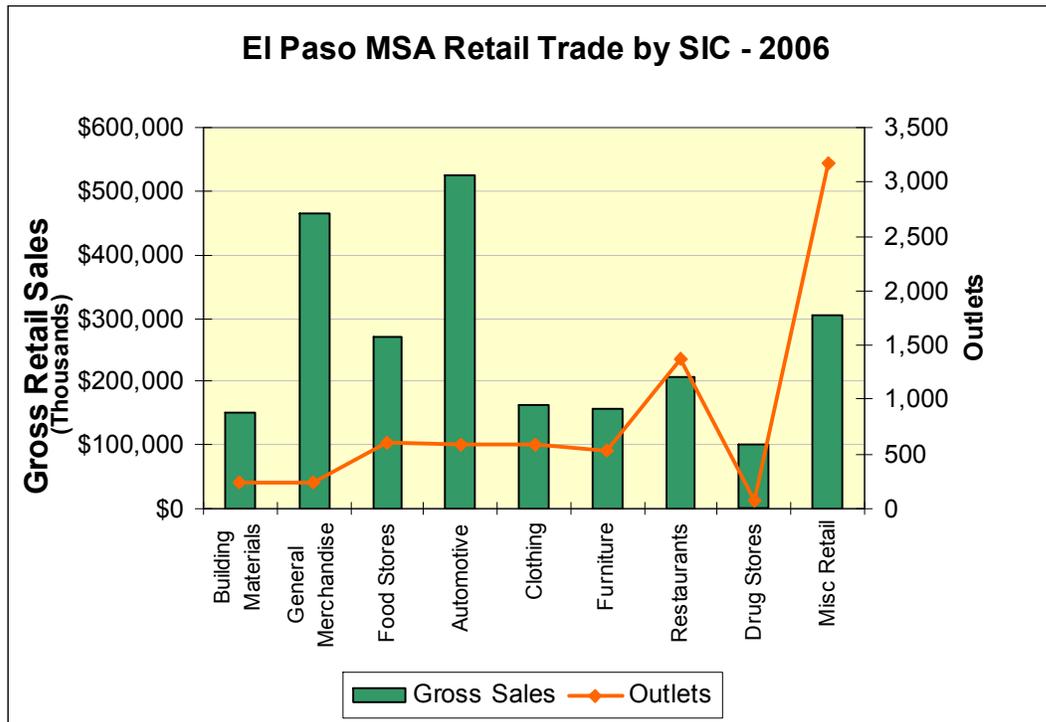
As noted by University of Texas at El Paso (UTEP) economist Dr. Thomas Fullerton, metropolitan retail sales performance is usually “the most variable segment of a local or national economy.” In general, retail sales in El Paso have grown over the past 15 years with only minor setbacks in 1995 and 1997. Following two years of above average growth, retail sales in El Paso are projected to expand at more moderate rates. According to UTEP’s Borderplex Economic Outlook: 2006-2008 there are three categories that will likely experience flat or negative growth: hardware stores, miscellaneous and automobile sales. In 2006, El Paso reported over \$7.4 billion in gross retail sales, approximately -0.63% percent decrease than the previous year. Restaurants continue to profit from long run demographic and labor market trends. During the past five decades, the percentage of household food budget spent eating out has increased steadily. Trends in retail sales will tend to follow personal income growth over time, although the presence of over one million potential customers from Ciudad Juarez gives a boost to local retail trade.

The categories in El Paso with the largest sales are manufacturing, automotive dealers and general merchandise stores.



Source: Texas Comptroller of Public Accounts, October 2007.

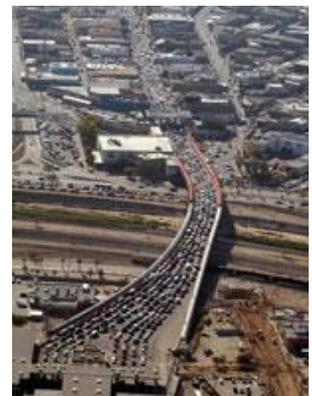
COMMUNITY PROFILE



Source: Texas Comptroller of Public Accounts, October 2007.

RETAIL IMPACT OF MEXICO

In late 1994, the devaluation of the Mexican peso significantly reduced retail sales figures in El Paso, especially in the Downtown area. Many analysts argue that the reduction of money spent by Mexican shoppers in El Paso further demonstrates the economic integration of the two cities. Economists estimate Mexican nationals' economic impact to be as high as 30 percent of retail sales in El Paso. This impact is undoubtedly concentrated near the bridges and in the Downtown area; however, merchants throughout El Paso enjoy the patronage of customers from Mexico.



The Santa Fe Bridge border crossing in downtown Juarez-El Paso. This bridge connects Avenida Juarez to El Paso Street.

Some recent developments in the Mexican economy suggest that El Paso retailers may see an increase in sales. Higher oil prices have strengthened the peso, improving the effective purchasing power for customers from Mexico who visit El Paso. By early 2008, in-bond assembly payrolls are expected to have finally erased the losses that occurred between 2001 and 2003. The improved employment of the maquiladoras and improved the maquila industry, in turn will have a positive impact on El Paso retail activity.

COMMUNITY PROFILE

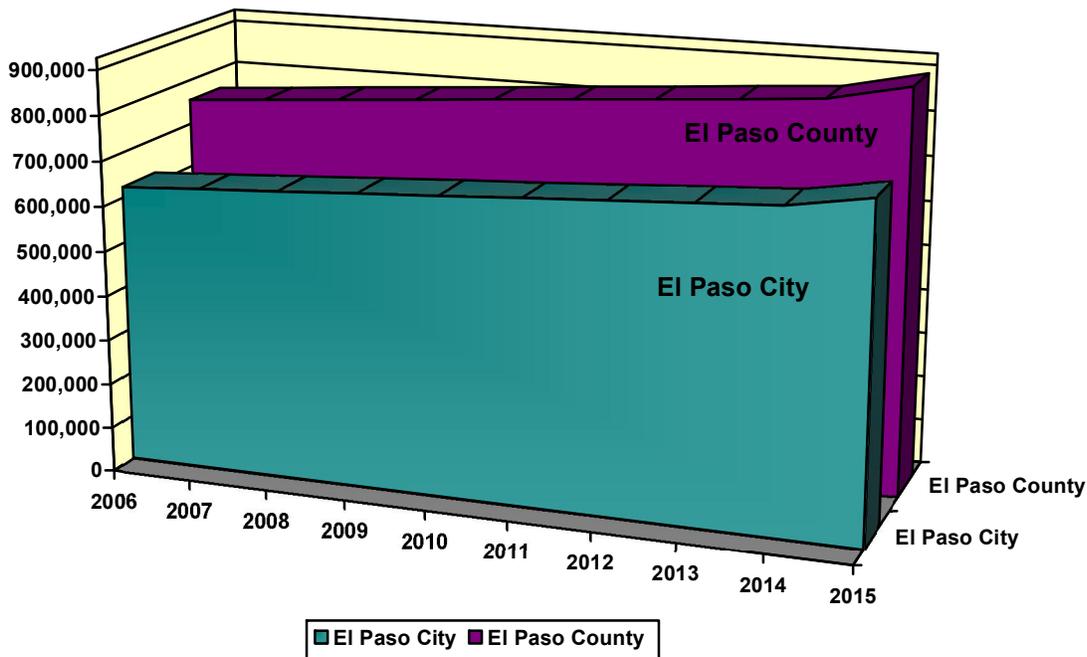
DEMOGRAPHICS

POPULATION

The City of El Paso is the sixth largest city in the state of Texas and the twenty-third largest city in the United States. The City is projected to reach a population of 634,488 in 2007, which represents a 11.1 percent increase from population figures reported in the 2000 census. El Paso shares the border region with Juarez, Mexico (Population: 1,563,973) the largest city in the state of Chihuahua and the fifth largest city in Mexico. Viewed as a whole Cd. Juarez, Mexico and the County of El Paso, this bi-national metropolitan region, included 2,319,058 residents in 2006.

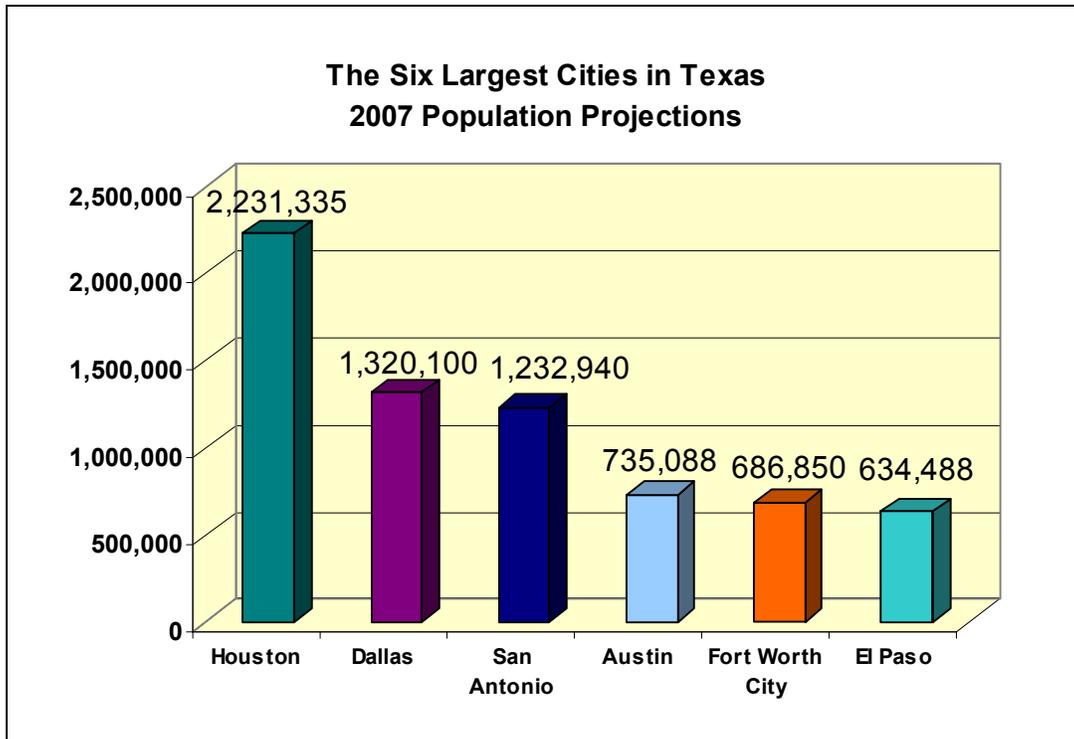
The El Paso County Population is projected to be 780,613 in 2008, and is expected to reach 871,998 by 2015.

Population-Projection El Paso City and County

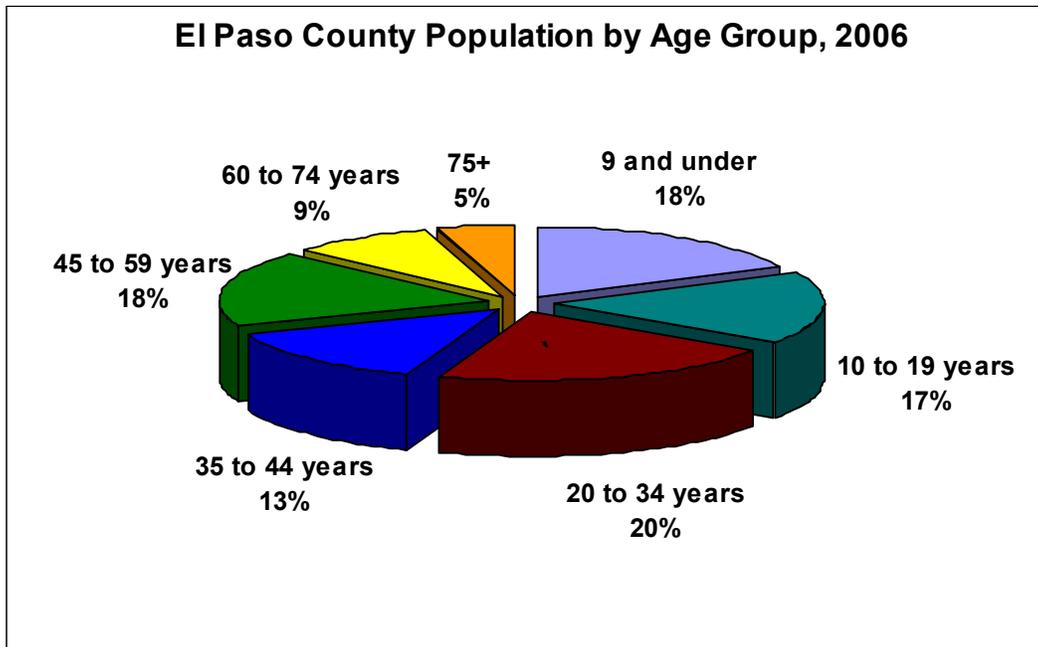


Source: Department of Planning, Research, and Development, City of El Paso, July 2007
 Instituto Municipal de Investigación y Planeación, Plan de Desarrollo, 2006.

COMMUNITY PROFILE

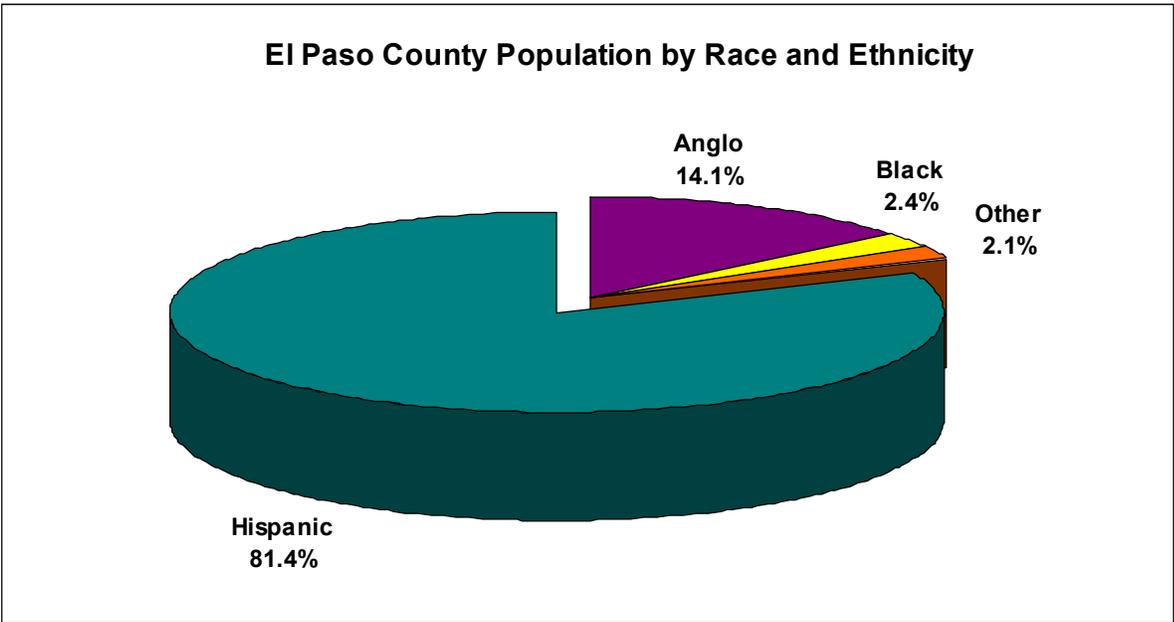


Source: Municipal Budget Offices, September 2007.

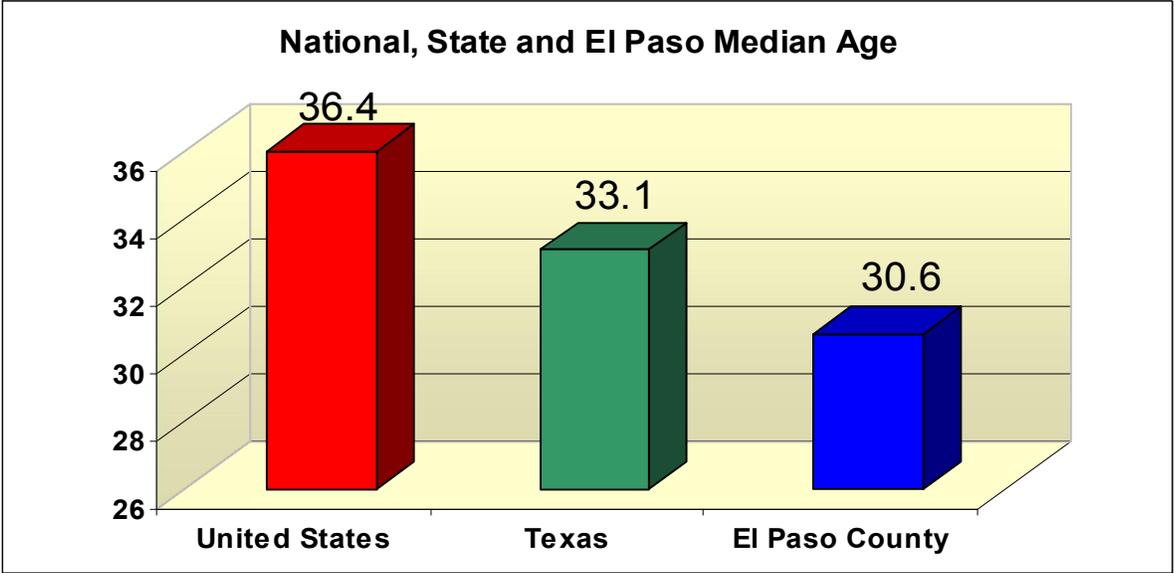


Source: U.S. Census Bureau, American Community Survey 2006.

COMMUNITY PROFILE



Source: U. S. Census Bureau, American Community Survey, 2006.



Source: U.S. Census Bureau, American Community Survey, 2006.

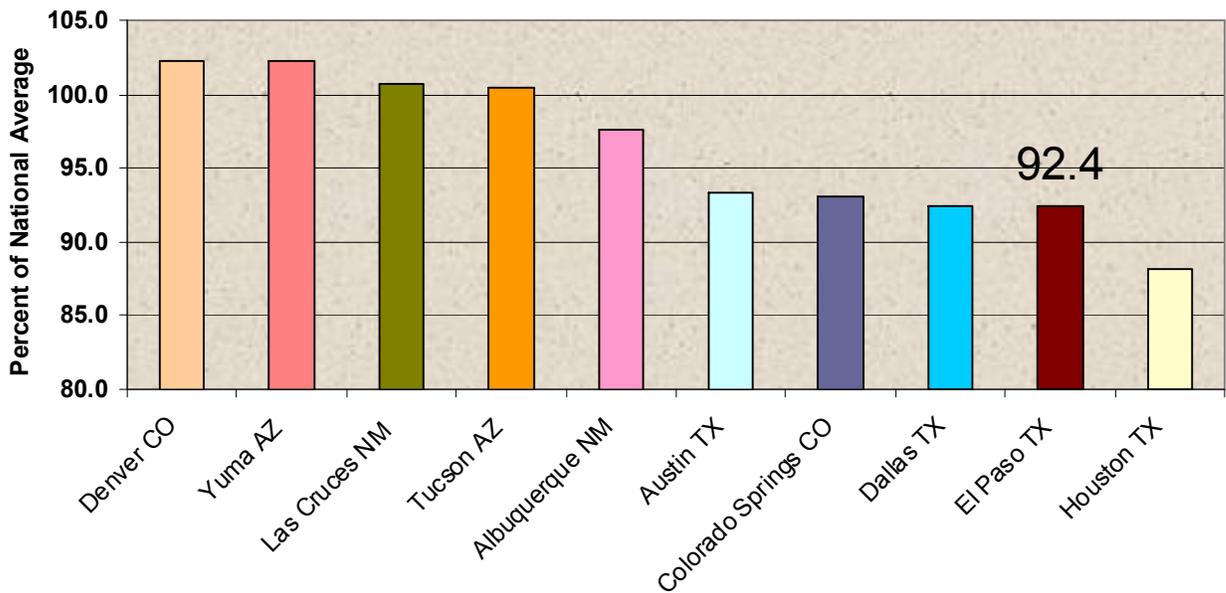
COMMUNITY PROFILE

COST OF LIVING



El Paso residents enjoy a relatively low cost of living compared to other cities in the United States. Combined with its growing size and numerous points of cultural and scenic interest, the El Paso area offers businesses a thriving community coupled with a pleasant and affordable cost of living. In the first quarter 2007, the index for El Paso was at 92.4 percent of the national average of 100 percent. The following graph illustrates how El Paso's cost of living compares to other cities in the southwest.

**Cost of Living Index Comparison
1st Quarter 2007**

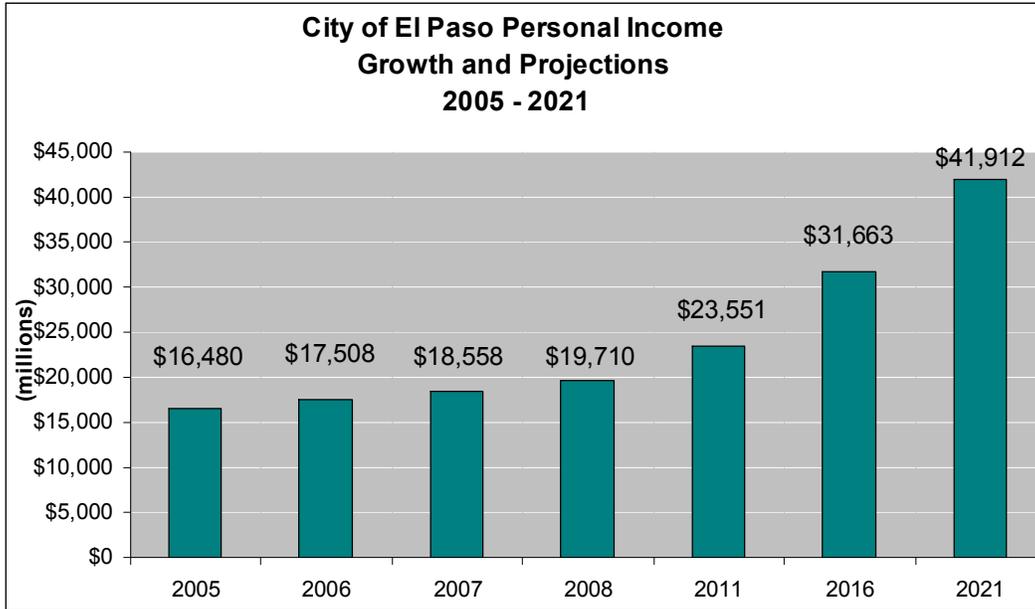


Source: ACCRA, May 2007.

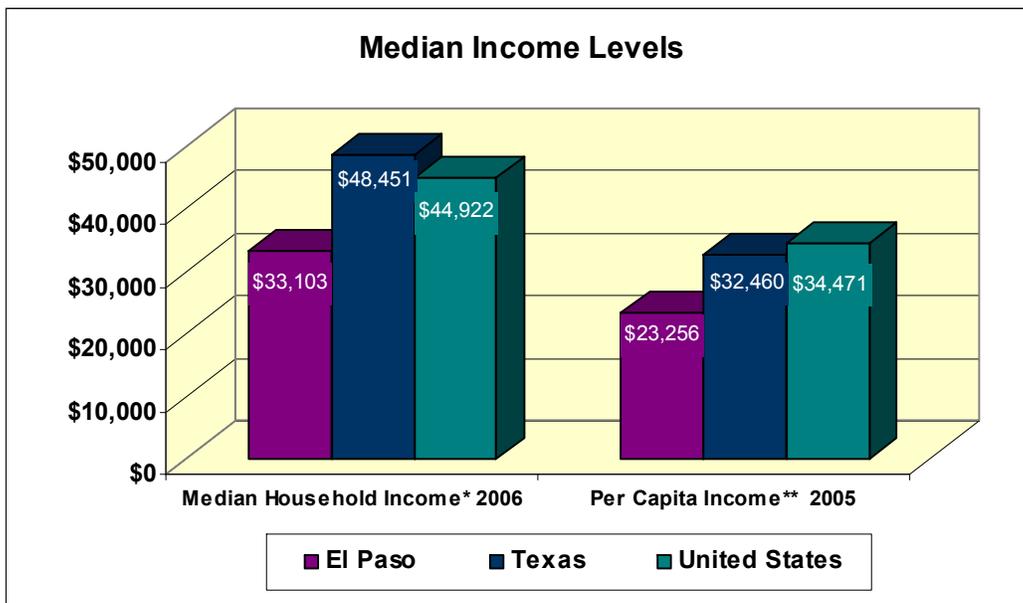
COMMUNITY PROFILE

INCOME

A combination of increased economic activity and a growing population will drive the rate of personal income expansion. In June of 2007, Bizjournals ranked El Paso twelfth in the nation for the best record of long-term income growth. In 2008, local personal income is expected to reach over \$19 billion. Moreover, El Paso will maintain its status as the hub of the border economy, contributing hundreds of millions per year to workers from Dona Ana and Otero Counties, as well as jobholders in Ciudad Juarez.



Source: UTEP, Borderplex Long-Term Economic Trends to 2026



*Source: U.S. Census Bureau, American Factfinder, 2006 American Community Survey, October 2007. (In 2006 Inflation -Adjusted Dollars)

**Source: U.S. Department of Commerce, Bureau of Economic Analysis, April 2007.

COMMUNITY PROFILE

EL PASO EMPLOYERS

El Paso's economy has seen changes in recent years as new industries are arriving while other industries have left or reduced their impact in the City. Professional and business services have flourished in El Paso, as more than one half of the projected net job creation from 2001 to 2006 was in the service sector. These industries accounted for more than a quarter of the El Paso Metropolitan Statistical Area's workforce in 2006, and this trend is expected to continue. Employment in the manufacturing sector has dropped significantly over the last several years. Employment in the public sector has remained strong.

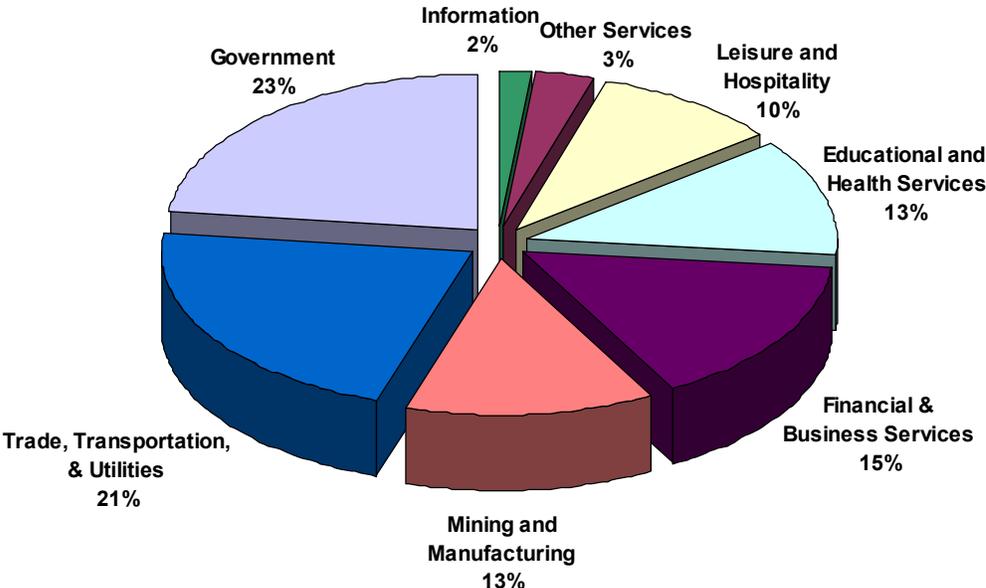
**Top 10 Employers, Public and Private,
City of El Paso**

RANK	NAME OF EMPLOYER	NO. OF EMPLOYEES	TYPE OF SERVICE
1	EL PASO INDEPENDENT SCHOOL DISTRICT	9,441	PUBLIC
2	YSLETA INDEPENDENT SCHOOL DISTRICT	8,483	PUBLIC
3	FORT BLISS CIVILIAN EMPLOYEES	7,779	MILITARY
4	CITY OF EL PASO	6,305	PUBLIC
5	SOCORRO INDEPENDENT SCHOOL DISTRICT	5,433	PUBLIC
6	WAL-MART	4,800	RETAIL
7	THE UNIVERSITY OF TEXAS AT EL PASO	4,365	PUBLIC
8	EL PASO COMMUNITY COLLEGE	2,997	PUBLIC
9	ECHOSTAR	2,782	CALL CENTER
10	SIERRA PROVIDENCE HEALTH NETWORK	2,778	MEDICAL

Source: Office of Management and Budget, City of El Paso, October 2007.

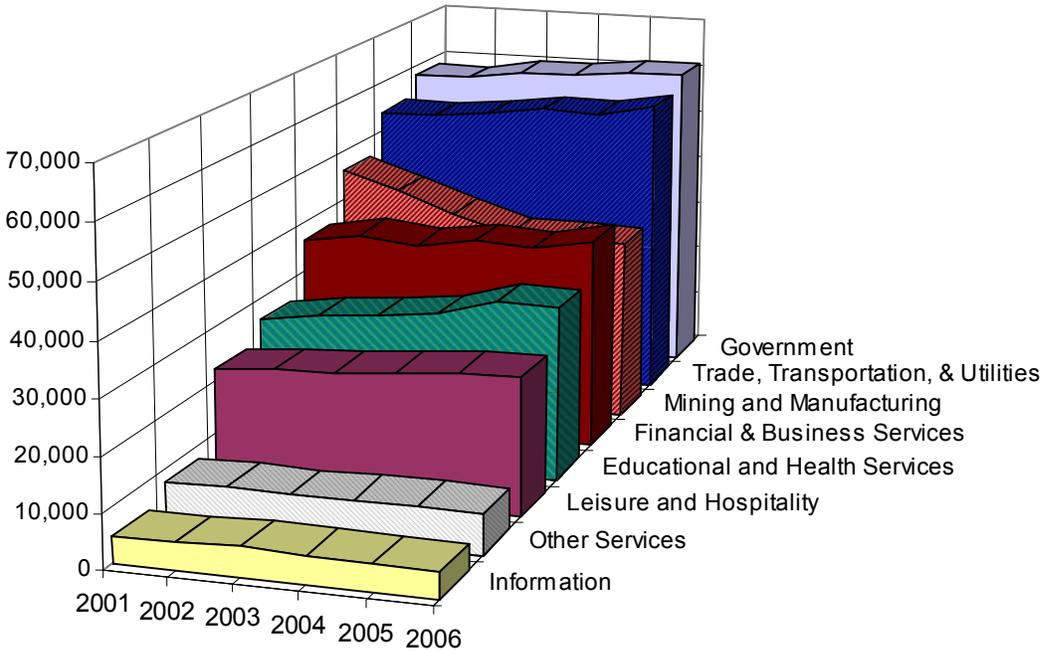
COMMUNITY PROFILE

El Paso MSA Labor Force Overview 2006



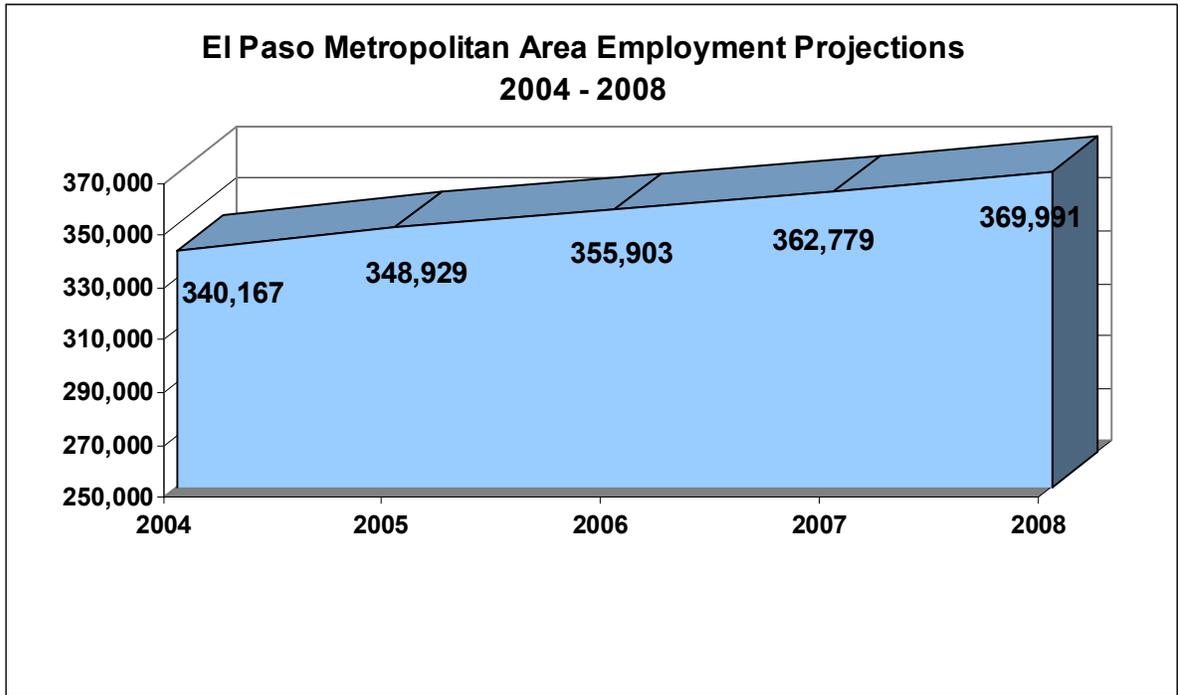
Source: Texas Workforce Commission, September 2007.

El Paso Job Growth 2001 - 2006

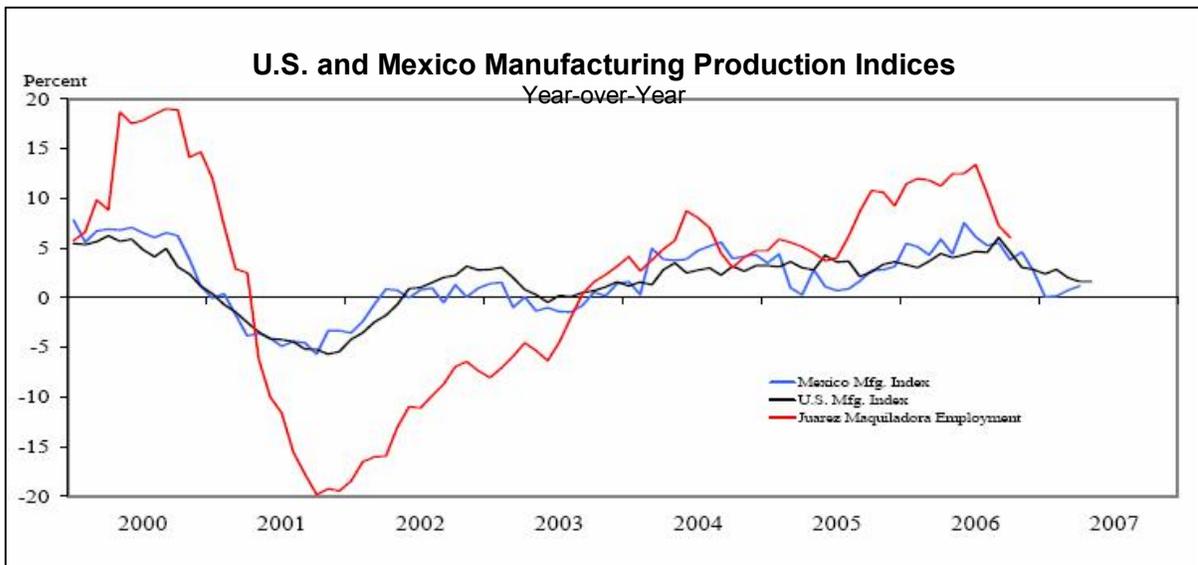


Source: Texas Workforce Commission, September 2007.

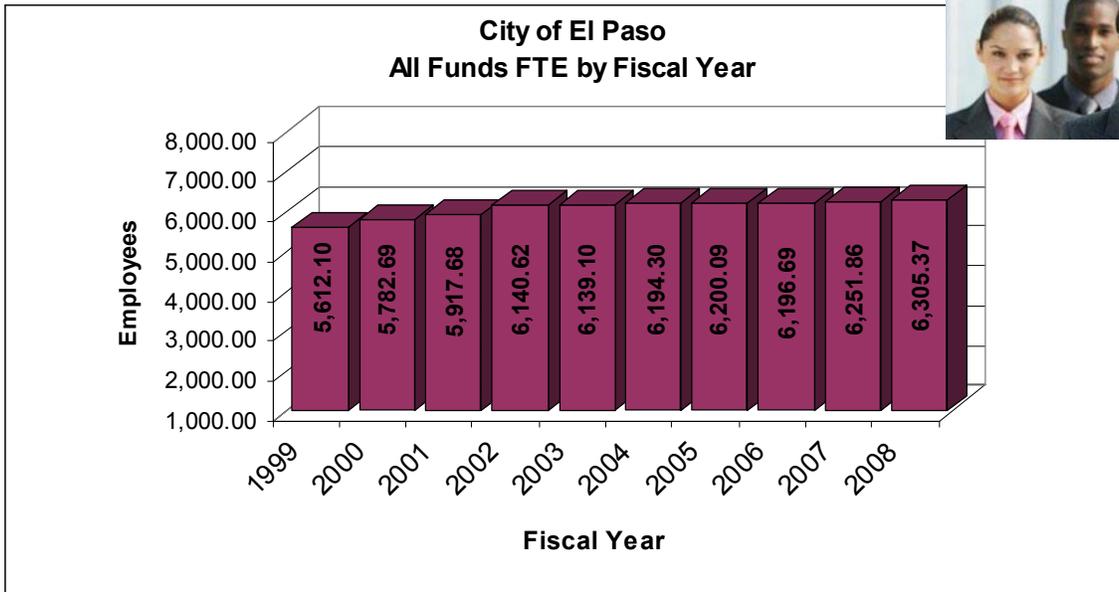
COMMUNITY PROFILE



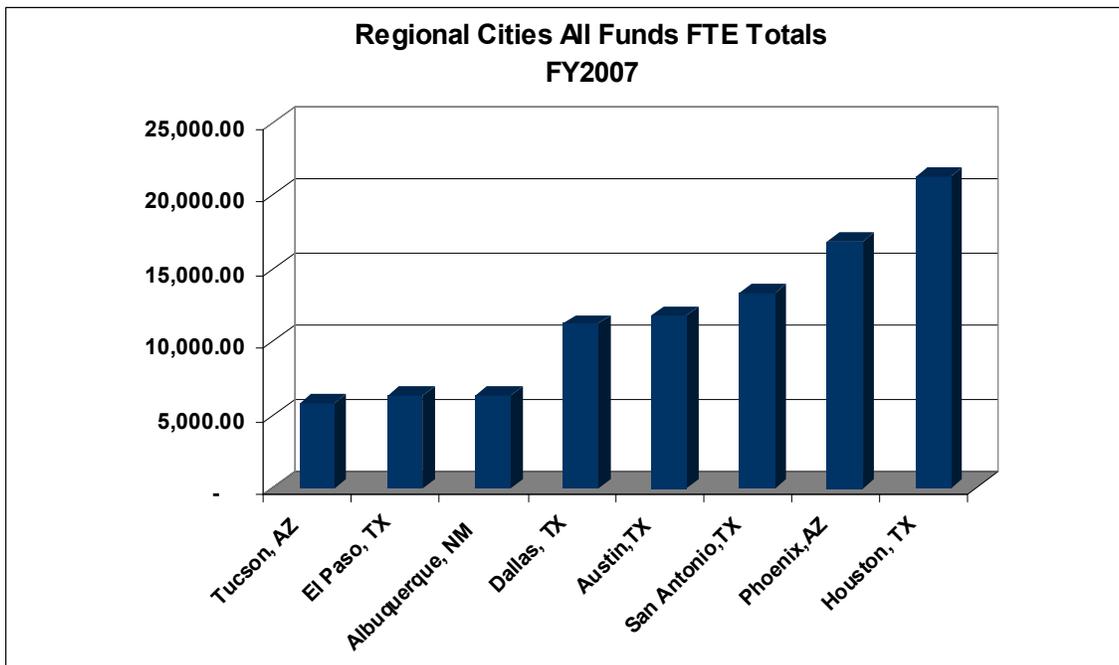
Source: UTEP Border Modeling Project, UTEP, October 2006.



COMMUNITY PROFILE



Source: City of El Paso, October 2007.



Source: Municipal City Budget Offices, October 2007.

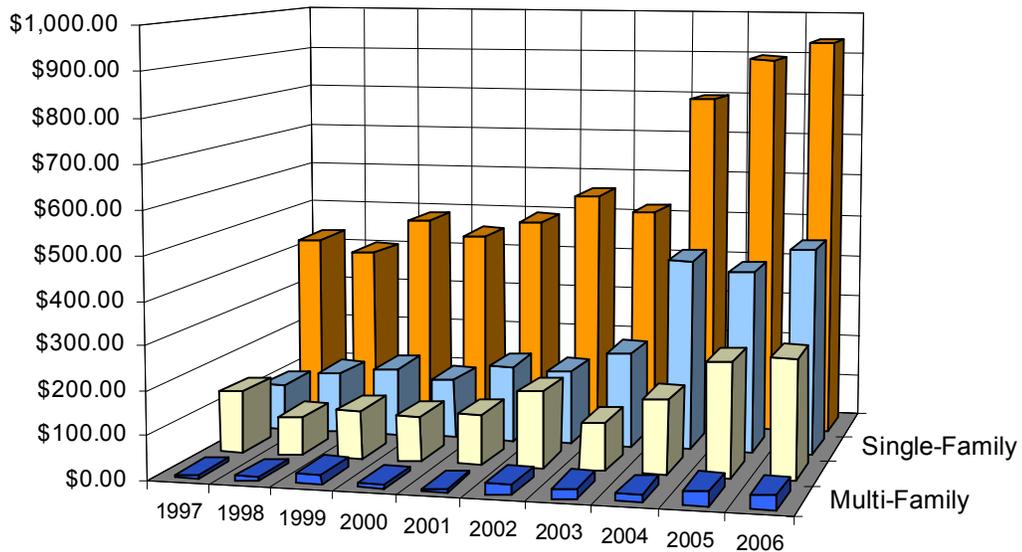
COMMUNITY PROFILE

**RESIDENTIAL, CONSTRUCTION
& REAL ESTATE**

Economic growth and low interest rates are stimulating demand for housing in El Paso. According to the City of El Paso's Development Services Department, local commercial building permits reached 509 in 2006, an increase of 103 percent from the previous year. In 2006 the median price of a home sold was \$127,500, an increase of 15.6 percent over last year's figure of \$110,300, as estimated by Real Estate Center of Texas A & M University.

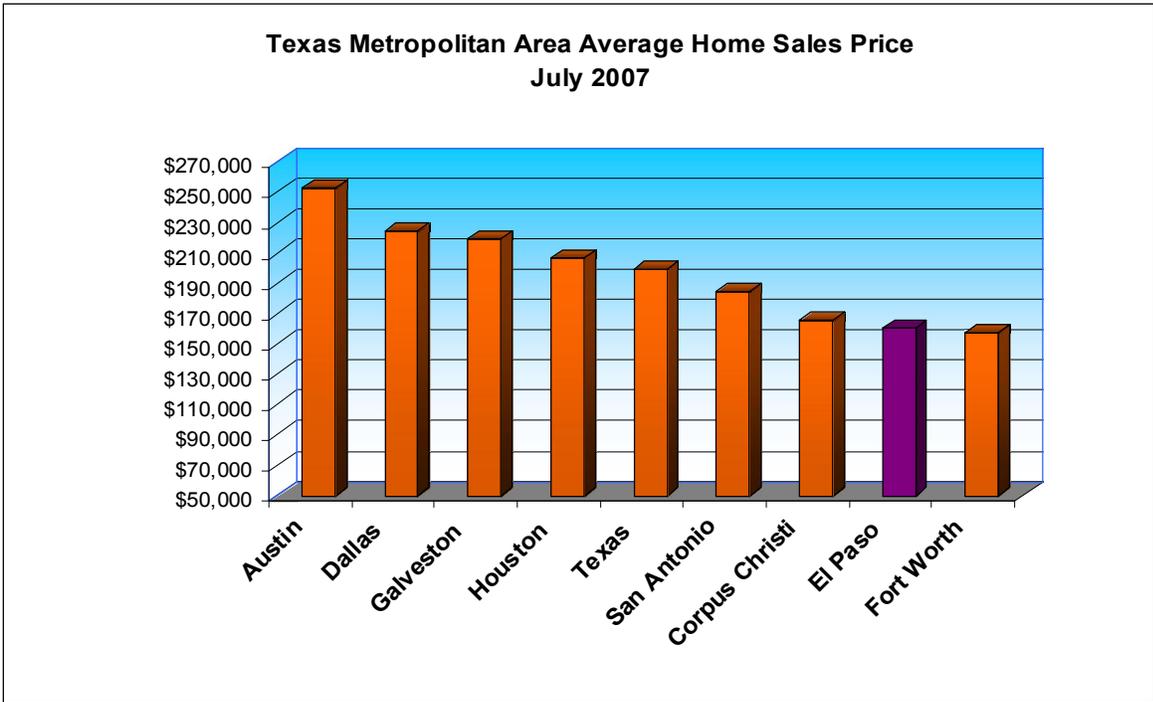


**City of El Paso Construction Valuations
1997 - 2006
(in millions)**

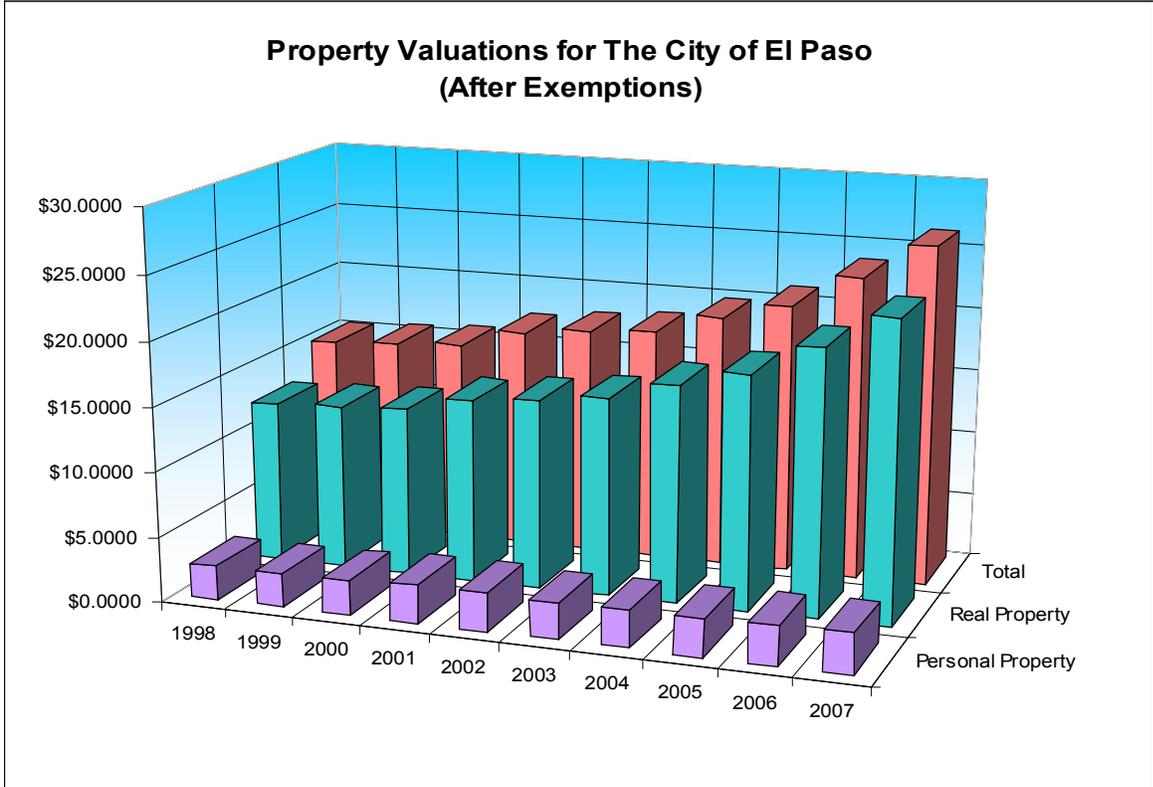


Source: Development Services, Building and Permits Division September 2007.

COMMUNITY PROFILE



Source: Real Estate Center at Texas A&M University, 2007.



Source: City of El Paso, Tax Office, October 2007.

COMMUNITY PROFILE

PROPERTY TAX STRUCTURE FOR ENTITIES IN EL PASO COUNTY

The City of El Paso's Tax Office provides its clients with a consolidated property tax bill and collects taxes for 29 taxing jurisdictions within the City and County of El Paso, Texas. The city's per parcel cost of collection is \$0.60, one of the lowest fees in Texas. The City incorporates a unique financing arrangement in which a law firm is contracted to collect delinquent property taxes. These reimbursements help to defray the per parcel cost of tax collection.

No Corporate or Personal Income Tax in Texas

2007 Property Tax Rates	\$/100
City of El Paso	0.671097
El Paso County	0.360267
Thomason General Hospital	0.172281
El Paso Community College	0.111967
El Paso Independent School District	1.203500
Ysleta Independent School District*	1.330000
Socorro Independent School District	1.168195
Canutillo Independent School District*	1.394946

* Pending Rollback Election

Total Tax Rates (First four entities plus one school district.)	\$/100
County, Hospital, EPCC, City of El Paso, Ysleta ISD	2.645612
County, Hospital, EPCC, City of El Paso, El Paso ISD	2.519112
County, Hospital, EPCC, City of El Paso, Canutillo ISD	2.710255
County, Hospital, EPCC, City of El Paso, Socorro ISD	2.943402

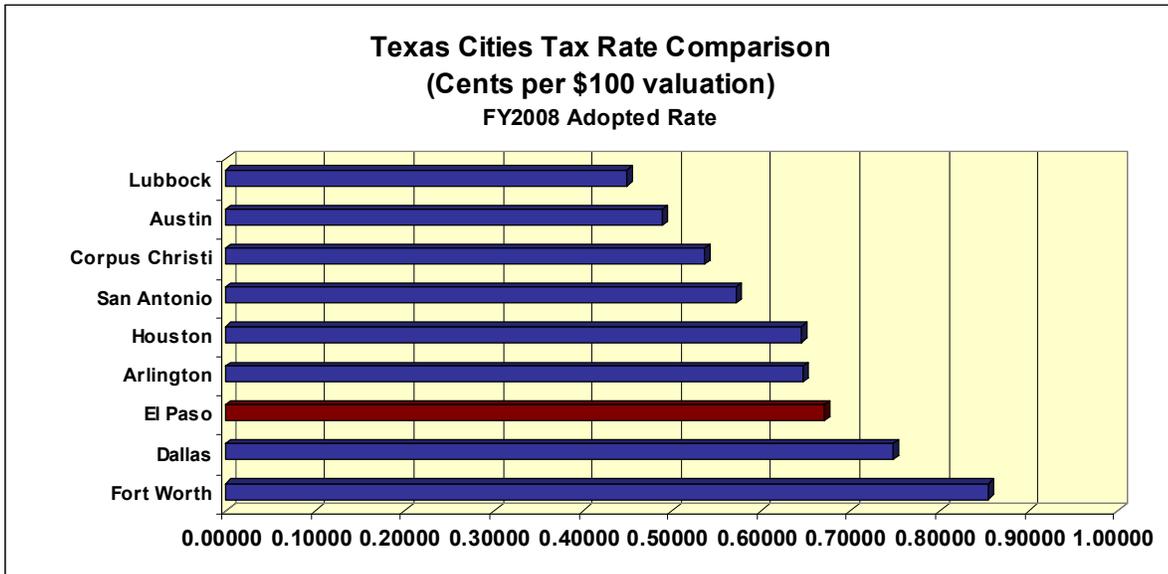
These rates apply to land and improvement and are levied per \$100 of assessed value

Source: City of El Paso, October 2007.



COMMUNITY PROFILE

TAX RATE COMPARISON



Source: Municipal Budget Offices, October 2007.

SALES AND USE TAX

State Sales Tax	6.25%
Municipal - City of El Paso	1.00%
County - El Paso County	0.50%
Municipal Transit - Sun City Area Transit Tax	0.50%
Total El Paso Sales and Use Tax	8.25%

State Motor Fuels Tax	\$0.20/gallon
State & City Hotel/Motel Tax	15.5%
State Motor Vehicle Tax	6.25%

(Includes sales tax, rental tax, and interstate motor carriers tax)



FISCAL OVERVIEW

BUDGET PROCESS

The El Paso City Charter and El Paso Municipal Code dictate that the annual City budget must include a complete financial plan for the fiscal year. To achieve this goal, the City Manager spearheads the budget process, with the Mayor and City Council, Office of Management and Budget (OMB), City departments, and the public participating during various stages of the budget process. Throughout the process, the City Manager provides the City's Department Heads with policy direction in formulating the budget and discusses areas of concern with City Council. The budget process is divided into the following:

Drafting the City Budget

In keeping with the Budget Policies adopted by City Council on April of 2006, the City Manager establishes parameters for the next fiscal year and provides direction and instruction to the departments in preparing their operating and capital budget requests. A budget preparation manual is distributed, which fully explains the entire budget process, policies and timetable. The City Manager addresses any policy or procedure changes to be made for the coming fiscal year.

City Manager's Proposed Budget

Each department prepares and submits budget requirements for the coming fiscal year. The departments compile their requested budget, including required reports, updated functions, goals, objectives and performance measures. These requests also include appropriations for operation and maintenance, capital equipment, and construction. Revenue generating departments must also submit revenue estimates in their budget packets.



The City uses the program budgeting concept, which entails grouping activities within a department into programs that represent specific types of services. Upon receipt of the packets in OMB, department budget and management analysts review and discuss the budget requests with the department heads and identify major program changes and policy issues. The analysts complete their review, formulate recommendations, and ensure that all funds are in balance. The finalized figures become the requested budget. When the requested budget is complete, the City Manager will review each budget and determine whether changes are required based on funds availability and priorities. Revisions are made to the requested budget and the resulting figures become the City Manager's Proposed Budget. The City Manager's Proposed Budget is filed with the City Clerk and the County Clerk and distributed to City Council, department heads and the media.

FISCAL OVERVIEW

Public Hearings

The OMB staff is responsible for assembling, printing, and then filing the City Manager's Proposed Budget with the Municipal and County Clerk's Office, to be adopted through a resolution approved by City Council by no later than August 31. Upon completion of the City Manager's Proposed Budget for the City of El Paso, OMB schedules and coordinates review sessions and public hearings during July and August. A copy of the Proposed Budget is available for review by the Citizen in the Municipal Clerk's Office. The review sessions and public hearings provide an opportunity for City Council and the Citizens to ask questions, make recommendations, and gain a better understanding of the operations of each department.

Budget Adoption

Any changes made to the City Manager's Proposed Budget after it is filed, must be included as part of the budget resolution, which is voted upon by City Council. Pending final approval, the proposed budget is subject to the Mayor's revision and/or veto. Budget policies dictate that in the event the budget is not adopted by August 31, appropriations for personnel and essential operating costs made in the prior year can be extended until the new budget is approved. If the proposed budget is adopted it is then distributed to all City departments and is available for public examination in the Municipal Clerk's Office and the County Clerk's Office.

Tax Levy

In accordance with the laws of Texas, City Council passes the tax levy ordinance as soon as possible after the tax roll is completed. The Council also holds posted public hearings regarding the property tax rate and sets the rate as prescribed by the State Property Tax Code.

Balanced Budget

The budget for each of its funds must always be balanced in that the appropriations from each fund for the fiscal year not exceed the resources available to that fund for the year; including estimated revenues and any unreserved balance in the fund at the beginning of the year. This policy assures that the city does not spend beyond its means. If necessary, with the approval of the City Manager, a plan is implemented to either reduce the rate of expenditures or increase revenues.

Amending the Adopted Budget

The responsibility for amending the adopted budget originates in the department requesting the change prior to incurring the additional expense. Department Heads are authorized to make budget transfers not exceeding twenty-five thousand dollars (\$25,000) as long as the transfer is within the same fund and department. A budget transfer of personal services appropriations or impacting revenue accounts requires the approval of the City Manager. Budget transfers exceeding twenty-five thousand dollars (\$25,000) between departments or between funds require Council approval. Transfers that increase an appropriation from contingency, new revenue, or re-appropriation of fund balance, and/or change the scope of a program require Council approval.

FISCAL OVERVIEW



BUDGET PREPARATION PROCESS FISCAL YEAR 2008

25-Jan	City Manager meets with Mayor and Council to set FY08 budget priorities.
12-Feb	OMB provides departments with FY08 revenue projection form & directions.
12-Feb	Distribute employee salary information (Form D) to depts. for review.
28-Feb	Departments to return completed FY08 revenue projections to OMB.
28-Feb	Departments return reviewed Form D's to OMB.
19-Mar	OMB distributes budget preparation reports and documentation to City Departments.
8-Apr	All Department Requested Budgets returned to OMB. Any Program Improvements impacting requested budget must also be submitted.
15-Apr	Program Improvements reviewed by City Manager and Deputy City Managers.
4/29 thru 5/02	Deputy City Manager budget review meetings with OMB.
5/5 thru 5/23	City Manager budget review meetings with department heads and Deputy City Managers.
2-Jul	Official Proposed Budget filed with Municipal Clerk and County Clerk (City Charter 7.3). Proposed Budget distributed to Mayor and Council, DCM, and department heads.
10-Jul	City Manager presents FY2008 Proposed Budget Overview to City Council.
7/11 thru 7/25	City Manager and City Council hold budget hearings, as required.
31-Jul	Tax Collector publishes Public Notice of Effective Tax Rate (Tax Code 26.04).
7-Aug	Tax Levy/Tax Rate Ordinance introduced to City Council.
8-Aug	Notice of public hearing on tax increase (Tax Code 26.04, S.B. No.18, Section 2 A & B).
10-Aug	Notice of public hearing on adoption of the budget is published in daily newspapers, between ten and twenty days prior to the hearing (City Charter 7.3B).
15-Aug	First public hearing on the tax increase (Tax Code 26.04, S.B. No.18, Section 2 A & B).
21-Aug	Second Public Hearing on the Tax Increase (Tax Code 26.04, S.B. No.18, Section 2-D). City Council votes to adopt FY2008 city budget by resolution (City Charter, 7.3B).
28-Aug	City Council adopts the Tax Levy/Tax Rate Ordinance after final reading.

FISCAL OVERVIEW

BUDGET POLICIES

Policies that were in practice for many years were formally documented and adopted by Council in April of 2006. These policies apply to both operating and capital budgets, and their main objective is to guide the development of the City's budget and help manage financial pressures to address growing demands upon City resources, while preserving long-term fiscal stability. The policies address the use of fund balance, reserves, revenue forecasting, setting fees, and introduce several new requirements. The budget policies are as follows:

I. Budget Process

The purpose of the budget process is to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process. The following is a summary of policies that will guide the process.

- A. The City Manager and Council shall set parameters/priorities at the beginning of each budget cycle.
- B. The Office of Management and Budget (OMB) shall publish annually a Budget Preparation Manual that will guide departments with the development of their budgets. The manual shall include an operating budget preparation and tax rate adoption calendar.
- C. The budget process shall include a three-year financial forecast to assess long-term financial implications of current and proposed policies, programs, and assumptions that develop appropriate strategies to achieve Council's goals.
- D. Upon submission of the departmental requests, the City Manager shall review and evaluate all baseline budget requests to determine whether they fulfill City Council goals and objectives, improve management effectiveness, and service delivery.
- E. The City Manager shall submit a proposed budget to City Council for approval. The proposed budget shall include a City Manager's Budget Message, which is a concise summary of the budget containing the following:
 1. Summary of the major changes in priorities or service levels from the current year and the factors leading to those changes.
 2. The priorities and key issues for the new budget period.
 3. Identify and summarize major financial factors and trends affecting the budget, such as economic factors; long-range outlook; significant changes in revenue collections, tax rates, or other changes; current and future debt obligations; and significant use of or increase in unreserved fund balance.
 4. Provide financial summary data on revenues, other resources, and expenditures for at least a three-year period, including prior year actual, current year budget and/or estimated current year actual, and the proposed budget.
 5. Identify the City Charter requirement to have a balanced budget.

FISCAL OVERVIEW

II. Budget Hearings

The Upon completion of the City Manager's Proposed Budget for the City of El Paso, OMB schedules and coordinates review sessions and public hearings during July and August. A copy of the Proposed Budget is available for review by the Citizen in the Municipal Clerk's Office. The review sessions and public hearings provide an opportunity for City Council and the Citizens to ask questions, to make recommendations, and gain a better understanding of the operations of each department.

III. Budget Adoption

The budget shall be adopted by resolution, subject to the Mayor's veto, not later than August 31 of each year; but, in the event the budget is not adopted, the appropriation for personnel and essential operating supplies in the previous year shall be extended through a continuing resolution, until the new budget is adopted.

IV. Balanced Budget

The general fund, which is the main operating fund of the City, is required annually to have a balanced budget. Appropriations will equal revenues in the proposed City Manager's budget submitted to Council for review and approval. Council will adopt a balanced budget by resolution. Unreserved fund balance in the general fund will only be appropriated for one-time expenditures at the request of the City Manager and approval of Council. The City Manager will provide Council with a report of financial impact to the City utilizing the unreserved fund. Unreserved fund balance can only be utilized if such usage falls within the parameters of the policy.

While in any given year all or a portion of the unreserved balance in a fund may be appropriated for expenditure, the long-term goal is that operating expenditures not exceed operating revenues on an annualized basis such that structural balance is maintained within each fund. Consistent with this long-term goal, best practices dictate appropriating portions of the beginning balance only to the extent they support non-recurring expenditures, replace temporary declines in revenue, or are reasonably anticipated to be offset by increased revenue not yet officially recognized in a revenue estimate.

City policy determines that the budget for each of its fund always be balanced in that the appropriations for each fund for the fiscal not to exceed the resources available to that fund for the year, including estimated revenues and any unreserved balance in the fund at the beginning of the year. This policy assures that the City does not spend beyond its capacity.

V. Long-Term Planning

The City maintains multi-year budget projections of revenues, expenditures, and reserves to assist policy makers in their decisions. The following policies are followed:

- a) The multi-year revenue and expenditure projection shall be reviewed at least semi-annually, once prior to the budget process and after adoption of the budget.

FISCAL OVERVIEW

- b) The multi-year budget projection shall be updated upon the approval of any capital improvement plan submitted to Council, and should be updated based on any extraordinary changes in policy, legislation, and the economy.
- c) The projection shall cover a minimum of three years.

The Office of Management and Budget presents the multi-year projections to the City Manager and Council during the Proposed Operating Budget phase.

VI. Revenue Policies

A. Revenue Diversification

The City shall maintain a broad revenue base to distribute the revenue burden equitably to minimize the risk exposure of unforeseen down turns in any one-revenue stream supporting the City budget.

During each year's budget process the Office of Management and Budget shall review the current tax exemptions approved by Council, and shall submit recommendations to City Administration identifying possible increases or decreases in the approved exemptions or any new proposed exemptions. This office shall also identify both the short and long-range effects on City resources available to fund existing and proposed programs. City Council shall review tax exemptions only during the budget process.

Based on economic conditions, the Office of Management and Budget shall identify specific revenue sources that may be severely impacted by elasticity. In addition revenue sources shall be reviewed on a monthly basis to report any significant changes that may impact the budget, and identify corrective action if necessary to City administration. After potential new revenue sources have been identified and evaluated they should be incorporated and submitted during the budget process.

Revenue directly related to a restricted fund shall only be used for purposes legally permissible and in a fiscally responsible manner for that fund. Programs and services funded by restricted revenue should be clearly designated as such.

B. One-Time Revenues

The City shall limit the use of one-time revenues for operating expenses due to the disruptive effects on services that may occur due to the non-recurrence of these sources. Such one-time revenue sources shall be solely utilized for the purchase of one-time expenditures, such as capital items or short-term contractual obligations that have a duration of less than twelve months.

FISCAL OVERVIEW

C. Revenue Estimates

City departments which generate revenue shall submit revenue estimates to the Office of Management and Budget along with supporting documentation identifying the methodology utilized in preparing these revenue estimates. OMB shall review the estimates and incorporate them in the budget process.

Conservative methodologies should be used when estimating revenues to avoid any budget shortfalls during the fiscal year. There should be a consensus by the Department, the Office of Management and Budget, and the Financial Services Deputy City Manager on the estimate prior to inclusion in the proposed budget submitted to Council for adoption.

D. Setting Charges/Fees

Departments shall review on a biannual basis any fees associated with their department and recommend adjustments based on factors such as inflation, indirect cost adjustments, and any other related expenses that impact the cost of providing services to the public. Proposed adjustments with full disclosure must be submitted to the Office of Management and Budget during the budget process.

New fees shall be included as part of the budget process and approved by administration, prior to inclusion in the proposed budget submitted to Council for adoption.

Fees should be established at a level that ensures the recovery of the full cost of the services provided. In the event that a fee or license amount is limited by state statute, said fee or license shall be established accordingly. Enterprise Funds shall be self-supporting so that the relationship between costs and revenues is clearly identified. These funds must recover both direct and indirect costs in order to achieve self sufficiency.

E. Collection

The City monitors revenue collection throughout the fiscal year. If revenue collection is below estimated amounts, OMB notifies administration with expected impact on the current fiscal year budget and provides recommended corrective action. The City Manager initiates action consistent with prudent financial management and notifies Council of such action.

F. Indirect Costs

Indirect costs should be recovered from other funds in accordance with the A-87 Indirect Cost Recovery Plan developed yearly by consultants.

FISCAL OVERVIEW

VII. Appropriation Policies

A. Appropriation Estimates

Appropriations shall be sufficient to provide quality services at a reasonable cost and within available financial resources. All new requests for program funding should be accompanied by concise statements of program's mission, objectives, and intended measurable outcomes.

B. Personal Services

1. The budget resolution shall specify the authority Department Directors will have in respect to changing their personal services budgets.
2. Benefits such as health insurance, life insurance, worker's compensation, and pension will be budgeted in the department. The City shall budget sufficient funds to pay current expenditures and develop a reserve to achieve solvency.
3. During the budget process, all personnel requests must show justification that they will either meet new program purposes, or maintain or enhance service delivery. The City Manager shall approve all additional positions.

C. Budget Reductions

In developing recommendations that may require operational reductions, departments should ensure that administrative and non-service areas have been reduced to the maximum extent possible. In general, any service reduction, which may be necessary, should include reductions in administrative functions, such as management/supervisory, payroll, or other support staff.

All reductions should include an overall review of the current management structure to ensure efficiency and economy of resources is being met. Further, reductions should focus on positions most recently added and/or programs most recently augmented, or those identified as a non-core function.

Reductions should be focused in programs which are discretionary or where the service level is discretionary, and are not mandated by charter or addressed in City's Strategic Plan. In addition the City Charter (Article 7.3. G) allows for reductions during the fiscal year and it states that "if at any time during the fiscal year, the City Manager ascertains that available income for the year, including fund balances, will be less than total appropriations, the Council shall reduce those appropriations so that expenditures will not exceed income". This requirement ensures that the City will maintain a balanced budget.

D. Replacement of Rolling Stock

The fleet management vehicle replacement plan should be followed citywide to ensure systematic replacement of vehicles based on the particular life cycle. A fund replacement policy shall be adopted and a reserve established to ensure departments systematically replace vehicles, within the guidelines of the policy.

FISCAL OVERVIEW

E. Capital Improvement Plan

A two-year Capital Improvement Program (CIP) with three-year implementation schedules shall be developed and submitted to Council for approval. The CIP must include:

1. A list of proposed capital improvements with cost estimates, methods of financing, recommended time schedules for each improvement and the estimated income or cost of maintaining the facilities to be constructed. CIP projects shall be for infrastructure or facilities over \$50,000.
2. Capital projects presented in the CIP shall show related operating and maintenance costs, and will be considered during the operating budget evaluation. Departments shall have a plan developed with adequate funding for further repairs and replacement.
3. A balance of pay-as-you-go capital improvements versus financing shall be evaluated taking various economic factors into consideration.

VIII. Operating Contingency

The City appropriates a minimum of \$1,000,000 in an operating contingency account, to address any unforeseen expenditures throughout the fiscal year. Any withdrawals from the contingency account must have approval from the City Manager.

IX. Reserves

The City maintains a reserve cash fund of \$16 million to provide coverage for unexpected expenses. Borrowing from the Cash Reserve Fund for unanticipated expenditures requires that the funds be paid in full within a year, according to the City Charter.

An unreserved general fund balance will be maintained to respond to emergencies equal to forty-five days of general fund expenditures. The City shall have a plan in place to attain this level of reserves.

Flexibility will be allowed in the use of fund balance, but its use should be prioritized in the following order:

- A. Unforeseen events or emergencies.
- B. Capital expenditures

Funding of this reserve will come from one-time revenues, excess fund balance, and revenues in excess of expenditures.

X. Budget Controls

Budgetary controls and authority shall be set at the object level. The department head is ultimately responsible for making sure his/her department not exceed their budget.

FISCAL OVERVIEW

XI. Amendments to the Budget

- A. Department Heads are authorized to make budget transfers not exceeding an established dollar limit. Those exceeding this limit will require Council or City Manager approval.
- B. A budget transfer of personal services appropriations or impacting revenue accounts requires the approval of the City Manager or his/her designee.
- C. A budget transfer must be approved prior to the occurrence of the expenditure except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the Council.
- D. The City Manager shall have the authority to establish the budget for any capital projects that are approved by Council.
- E. Budget transfers submitted to Council shall be accompanied by an explanation from the department, approval by OMB, and a recommendation from the City Manager or his/her designee. The department's explanation must be sufficiently clear and provide sufficient detail for the members of Council to determine the need for the transfer.
- F. The City Manager or his/her designee is authorized to establish budgets and staffing table changes for grants and similar awards when the applications for such grants and awards have been previously approved by the City Council. All grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall state clearly the type and amount of the required City match and the funding source of the grant match.

XII. Performance Measures

Department budgets should include performance measures for each major function within the department. Performance measures are predicated on the expected outcomes of department services and programs, and should focus on the most meaningful results. They are used to indicate whether and to what extent departments are accomplishing a mandated mission, and are tools for City administration to measure the effectiveness of services in order to make strategic decisions.

Performance measures are maintained for critical services over a period of time to show historical deviation, to establish a service standard, and for use as a benchmark of City services against those of other government entities. At a minimum performance measures should be updated annually.

XIII. Costing Government Services

The Office of Management and Budget shall maintain a program to calculate the full cost of the various services the City provides. The full cost of a service encompasses all direct and indirect costs related to that service.

XIV. Reporting

Departments shall submit a monthly expenditure analysis to the Office of Management and Budget no later than ten (10) days after the accounting period has been closed. The Office of Management and Budget will monitor expenditures and report to Council on a quarterly basis.

FISCAL OVERVIEW

FINANCIAL POLICIES



In developing and evaluating the City's accounting system, consideration is given to the adequacy of internal accounting controls. These controls are designed to provide reasonable assurance regarding:

- Safeguarding assets against loss from unauthorized use or disposition.
- Reliable financial records for preparing financial statements and maintaining accountability for assets.

As a recipient of federal and state assistance, the City is responsible for ensuring that an adequate internal control structure is in place to guarantee compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the Mayor through the internal audit function.

The City Internal Auditor, reports directly to the City Manager. The auditor's primary responsibility is to measure and evaluate the effectiveness of accounting and administrative controls.

Investment Policy

The objective of the City's investment policy is to (1) invest public funds in a manner which will provide maximum safety of principal and liquidity, (2) provide the highest possible investment return, (3) meet the daily cash flow demands of the City, and (4) comply with the Texas Public Funds Investment Act of 1995 and local statutes and resolutions governing the investment of the City's public funds.

The City's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements that might be sufficiently anticipated.

Financial Structure

Financial transactions of the City are budgeted and recorded in individual accounts. Accounts are organized into different fund groups, and each fund is considered a separate accounting entity. Each has a balancing set of accounts and records, cash, and other financial resources. The City uses an integrated computerized accounting system to record, monitor, and manage all accounting transactions. Computerized revenue and expenditure reports are produced on a regular basis to inform the Mayor and Council of the current status of each fund.

The City's financial structure encompasses the operating budget, which covers all operating costs for the City, and the capital budget, which pays for construction of capital improvement projects. Funds for these budgets are segregated to carry on specific activities or to attain certain objectives, according to special regulations, restrictions, or limits.

There are two major types of funds for both the capital and operating budgets: government and proprietary. Each has primary funds and subfunds.

FISCAL OVERVIEW

<i>GOVERNMENTAL FUNDS</i>				
PRIMARY FUND	DESCRIPTION	PURPOSE/ RECIPIENTS	SOURCE OF REVENUE	SUBFUNDS
GENERAL FUND	This is the largest and most important budget for the overall operation of the City. This fund accounts for any revenue or activity which is neither required by law nor directed through administrative decision to be accounted for in a special fund.	Most of the City's basic services, including operation of and services for public safety (Police, Fire), financial services, libraries, most parks and recreation services, municipal services, and city-wide administration.	General revenues, e.g., property taxes, sales taxes, and municipal court fines.	General Fund
DEBT SERVICE FUND	These funds account for the accumulation of resources used to pay the principal, interest and related costs of long-term debt. In this fund, interest and debt payments are recorded.	The fund serves as a repayment mechanism for borrowing used to finance capital improvements and acquisitions of major equipment.	Property taxes levied by the City and other sources of user revenue, i.e. airport, solid waste, etc.	General Obligation Bonds Certificates of Obligation Revenue Bonds
SPECIAL REVENUE FUND	These funds come from the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes, excluding special assessments, expendable trusts or major capital projects.	Financing by state and federal funds for programs in health, library, arts, community development. Financing community recreation programs.	Grant funds from state, federal and other sources, and user fees.	Various state and federal grants Parks User Fee
CAPITAL PROJECTS FUND	Funds for construction and/or improvement of city-owned structures, and purchase of capital equipment.	Acquisition or construction of major capital facilities. Acquisition of capital equipment.	Financing primarily from the sale of bonds.	Various capital projects

FISCAL OVERVIEW

Governmental Funds

Most government functions are financed through governmental funds. The acquisition, use, and balances of the City's expendable financial resources and related current liabilities are accounted for through governmental funds. Long-term liabilities and fixed assets are not accounted for through governmental funds. The measurement focus is to determine changes in financial position, rather than to determine net income. All cash payments are considered expenditures.

Proprietary Funds

Proprietary funds are used for the ongoing activities of the City that are similar to those found in the private sector. These funds include all assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities. The measurement objective is to determine net income, financial position, and changes in financial position. These funds are financed through user charges to recover costs for services provided. Proprietary funds use accrual accounting, which means that revenues are recognized when earned by the City and expenses are recognized when incurred.

Fiduciary Funds

Fiduciary funds are restricted funds used to account for assets held by the City in a special capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. Restricted and Agency funds include expendable funds, pensions funds, and agency funds.

Restricted / Agency Funds

This primary fund is made up of numerous subfunds, including:

- City Tax Office Investments
- Tax Collections Fund
- Health Facilities Escrow Fund
- Deferred Compensation Fund
- Employee Pension Plans
- Museum Restricted Fund
- County Food Safety Program

Cash Reserve Fund

The City maintains a reserve cash fund of \$16 million to provide coverage for unexpected expenses. Borrowing from the Cash Reserve Fund for unanticipated expenditures requires that the funds be paid in full within a year, according to the City Charter. An unreserved general fund balance will be maintained to respond to emergencies equal to thirty to forty-five days of general fund expenditures. The City shall have a plan in place to attain this level of reserves.

FISCAL OVERVIEW

Flexibility will be allowed in the use of fund balance but its use should be prioritized in the following order:

1. Unforeseen events or emergencies
2. Capital Expenditures

Funding of this reserve will come from one-time revenues, excess fund balance and revenues in excess of expenditures.

Debt Service Policy

The City is authorized to issue tax supported bonds equal to ten percent of assessed taxable values within the City. The City uses debt financing only under the following conditions:

1. Proceeds from long-range debt will not be used for current operations but rather for capital improvements and other long term assets.
2. Bonds will be paid back within a period not to exceed, and preferably sooner than, the expected useful life of the capital project.
3. Decisions will be made on a number of factors and will be evaluated against long-term goals rather than a short-term fix.
4. Debt service funds will be managed and invested in accordance with all federal, state, and local laws.

The City may use both general obligation bonds and certificates of obligation as deemed appropriate by City staff and approved by Council. Revenue bonds will be issued for projects that generate revenues that are sufficient to repay the dept.

Commercial paper can be used as a source of long-term financing for projects that have received voter authorization if City staff has determined that such financing is prudent. Commercial paper will be converted to refunding bonds when dictated by economic and business conditions.

Since debt service payments represent a fixed expense of the City's total annual operating budget, debt service as a percentage of total expenditures should not exceed 15%.

Council shall adopt the necessary debt service tax rate up to a maximum amount of twenty-five cents (25¢) per \$100 valuation in order to meet debt service principal, interest and fees payments, net of transfers, for each particular fiscal/budget year, subject to reserve availability.

FISCAL OVERVIEW

Basis of Accounting

The basis of accounting refers to the method by which revenues and expenditures or expenses are recognized in the accounts and reported in the general-purpose financial statements.

Proprietary funds and the pension fund use the accrual basis of accounting. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenses are recorded in the accounting period incurred, if measurable.

Governmental funds and expendable restricted funds are accounted for on the modified accrual basis of accounting. Certain revenues are recorded when susceptible to accrual, both available and measurable.

Available means collectible within the current period or soon enough thereafter (60 days) to be used to pay liabilities of the current period.

Measurable expenditures are generally recognized on the accrual basis of accounting when the related liability is incurred. Exceptions to this general rule include the unmatured principal and interest on general obligation long-term debt that is recognized when due. This exception is in conformity with generally accepted accounting principles.

Basis of Budgeting

General, Special, Capital and Expendable trusts are budgeted using the modified accrual basis of accounting. Revenue is recognized in the accounting period it is subject to accrual, when it is both "measurable" and "available".

Expenditures are also recognized under the modified accrual basis of accounting, when the related liability is incurred.

All internal service, enterprise, pension trust and other non-expendable trusts use the accrual basis of accounting.

In all cases, budgetary and allotment controls are set at the object levels. Appropriation and encumbrance balances lapse at the end of the year; however, commitments can be re-appropriated in the following year.

The basis of accounting and the basis of budgeting are the same.

FISCAL OVERVIEW

FIVE YEAR ADOPTED GENERAL FUND BUDGET COMPARISON

Revenue Classification	Adopted FY 2004	Adopted FY 2005	Adopted FY 2006	Adopted FY 2007	Adopted FY 2008	% Change FY 07-08
TAXES	\$154,868,218	\$161,889,991	\$169,112,570	\$176,609,198	\$187,239,567	6.02% *
FRANCHISES	38,199,441	31,304,795	37,126,797	40,892,116	40,815,451	-0.19%
SERVICE REVENUE	6,952,740	8,421,549	6,602,103	9,148,996	7,620,470	-16.71% **
OPERATING REVENUES	26,290,707	27,293,902	25,743,652	25,225,258	24,454,015	-3.06%
NON-OPERATING REVENUE	2,942,440	4,137,889	3,807,718	5,735,223	5,329,305	-7.08% ***
INTERGOVERNMENTAL REVENUE	2,836,038	1,198,576	710,001	777,258	802,186	3.21%
TRANSFERS IN	27,344,992	30,461,486	20,549,476	23,479,070	25,399,796	8.18% ****
TOTAL	\$259,434,576	\$264,708,188	\$263,652,317	\$281,867,119	\$291,660,790	3.47%

* Increase in taxes is due to the property valuation increase during FY2007.

** Decrease to service revenue is due to an estimated to actual ambulance revenue adjustment.

*** Decrease in non-operating revenue is due to a police overtime policy change. Beginning in FY2008 overtime for the police department will be recorded as a credit to the overtime expenditure line.

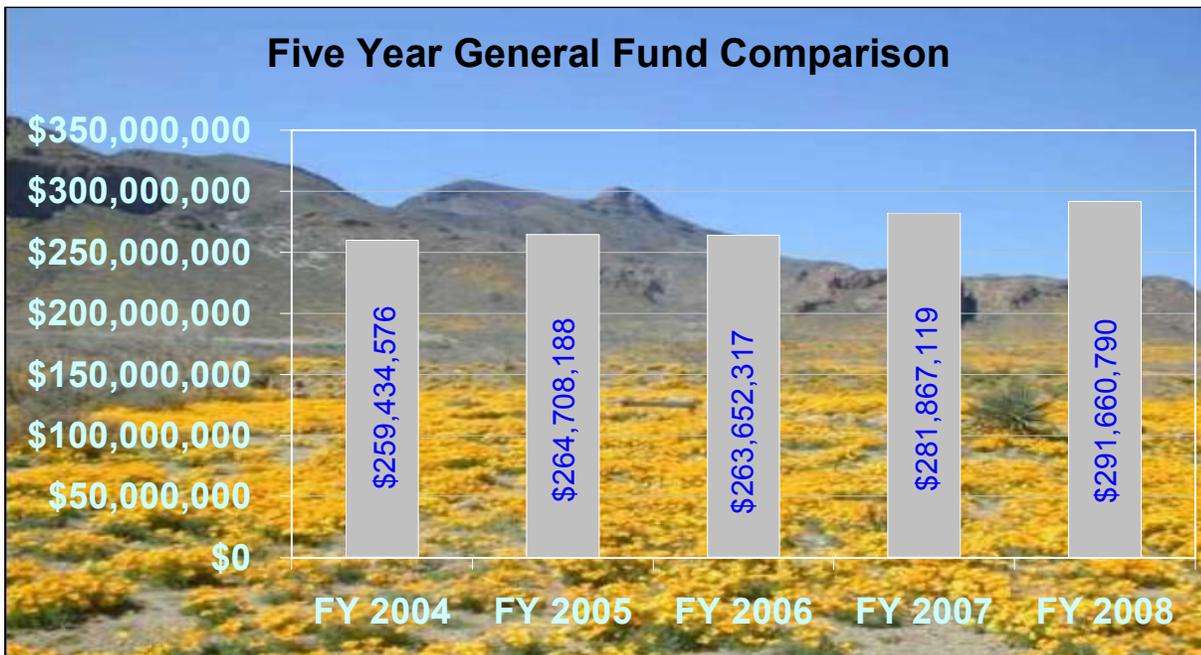
**** Increase in transfers in is due to increase in international bridge fees for regular and commercial vehicles.

Appropriations by Character	Adopted FY 2004	Adopted FY 2005	Adopted FY 2006	Adopted FY 2007	Adopted FY 2008	% Change FY 07-08
PERSONAL SERVICES	\$201,262,639	\$204,903,468	\$199,436,108	\$213,591,909	\$223,537,294	4.66% *
CONTRACTUAL SERVICES	27,319,637	28,164,074	26,211,091	26,913,938	26,568,811	-1.28%
MATERIALS & SUPPLIES	9,259,333	9,163,849	8,971,146	11,436,958	11,753,447	2.77%
OPERATING EXPENDITURES	17,866,289	19,055,196	22,945,994	22,651,772	21,994,617	-2.90%
NON-OPERATING EXPENDITURES	987,458	1,060,000	773,361	1,488,410	1,590,410	6.85% **
INTERGOVERNMENTAL EXP	2,518,220	2,142,601	832,617	755,605	806,684	6.76%
OTHER USES	221,000	219,000	4,482,000	5,028,527	5,409,527	7.58% ***
TOTAL	\$259,434,576	\$264,708,188	\$263,652,317	\$281,867,119	\$291,660,790	3.47%

* Increase in personal services due to Fire and Police union contract obligations.

** Increase in non-operating expenditures is due to the reclassification of economic development costs to community service projects.

*** Increase in other uses is due to an increase in funding for the City-County Health District.



FISCAL OVERVIEW

All Funds

FTE Positions & Changes by Department

<i>Department</i>	<i>Adopted FY 2006</i>	<i>Adopted FY 2007</i>	<i>Adopted FY 2008</i>	<i>Difference Increase/ (Decrease)</i>
Mayor and Council	22.00	25.00	25.00	0.00
City Attorney	38.77	39.00	39.20	0.20
Department of City Manager	16.00	18.50	19.00	0.50
Office of Management and Budget	27.20	28.40	28.30	(0.10)
Tax	21.50	23.00	24.00	1.00
Financial Services	57.80	51.30	54.80	3.50
Human Resources	36.20	38.20	38.70	0.50
Municipal Clerk	94.30	97.30	96.30	(1.00)
General Services	139.40	141.40	143.40	2.00
Development Services	121.60	127.85	135.10	7.25 ¹
Police	1751.80	1769.55	1771.85	2.30
Fire	1011.60	987.74	976.24	(11.50) ²
Street Department	336.80	348.80	349.80	1.00
Environmental Services	289.20	290.40	308.40	18.00 ³
Engineering Services	63.50	67.00	83.00	16.00 ⁴
Information Technology	50.00	51.00	56.00	5.00
Health District	426.94	426.00	417.01	(8.99) ⁵
Parks and Recreation	349.22	373.31	377.07	3.76 ⁶
Zoo	85.20	91.20	107.20	16.00 ⁷
Library	192.91	192.91	193.01	0.10
Department of Museums & Cultural Affairs	57.10	58.75	59.66	0.91
Public Transit - Sun Metro	685.15	672.85	671.10	(1.75)
Airport	231.50	240.30	241.60	1.30
Metropolitan Planning Organization	16.00	15.50	13.00	(2.50)
Community and Human Development	60.00	59.50	57.75	(1.75)
Economic Development	12.00	12.10	14.78	2.68
Non - Departmental	3.00	5.00	4.10	(0.90)
<i>FTE Grand Total</i>	<u>6,196.69</u>	<u>6,251.86</u>	<u>6,305.37</u>	<u>53.51</u>

¹ Added 5 FTE for enhanced inspection function; added 2 FTE for Plan Review and payroll

² Deleted 29 vacant Firefighter positions and added 11.50 Firefighter Trainees for full academy; added staff for additional ambulance 2 Paramedics and 1 Medical Lt.

³ Added 15 trainees in multiple functions to provide staff continuity

⁴ Addition of 7 contract Engineers and additional flood control staff - 3 FTE, and 1 FTE for traffic calming

⁵ Changes in various programs for initial phase of transition to a City Department

⁶ Added field/rec staff but decreased admin staff

⁷ Africa Expansion Exhibit

FISCAL OVERVIEW

All Funds

FTE Positions by Subfund

<i>Subfund</i>	<i>Adopted FY 2006</i>	<i>Adopted FY 2007</i>	<i>Adopted FY 2008</i>
101 Government Operations	4071.76	4122.78	4169.13
103 Solid Waste Management	251.20	290.40	308.40
107 Convention & Performing Arts Center	1.00	6.17	6.43
111 SWM Environmental Serv Proj	38.00	0.00	0.00
205 Capital Projects	16.00	15.50	13.00
206 Social Services	8.35	9.25	7.50
207 Crime Prevention	35.01	32.75	26.08
208 Health Prevention and Maintenance	147.04	2.35	139.75
210 Environmental Services	25.52	0.00	24.82
217 Crime Prevention	21.62	20.86	21.86
218 Health Prevention and Maintenance	80.86	251.69	81.44
219 Literacy/Library Services	4.22	4.30	4.30
220 Environmental Services	1.00	0.00	0.00
221 Emergency Management	2.50	2.50	3.50
226 Social Services	0.88	1.30	1.00
244 Parks and Recreation - User Fees	116.31	123.35	120.11
245 Zoo Operations	1.00	2.00	1.00
248 Police Confiscated Funds	3.00	0.00	2.50
257 Museum Restricted Funds	2.00	1.50	1.30
267 City-County Health	173.52	171.96	171.00
268 Police Restricted	0.00	3.00	3.00
278 Other Community Development Grants	7.00	6.00	6.00
281 Revolving Loan Funds	13.00	14.00	14.00
282 HUD Administration	35.65	25.87	25.45
468 FY 2003 Certificates	1.00	1.00	1.00
481 Cont. Oblig. Int. Funded	0.00	0.00	1.20
504 General Fund Capital Outlay	1.20	1.20	0.00
601 Airport Cost Centers	295.00	303.80	305.10
608 Non-Capital Grants	3.00	5.00	5.00
645 General Operations	673.15	660.85	664.10
646 Capital Grants	0.00	0.00	5.00
647 Non Capital Grants	12.00	12.00	6.00
672 Stanton Street	44.80	47.80	52.80
701 Postage Inventories & Services	2.20	0.00	0.00
702 Equipment Maintenance	90.00	90.00	97.60
704 Copy Center	4.20	7.40	0.00
721 Health Benefits	7.20	7.20	7.40
722 Workers Compensation	2.00	4.00	4.10
723 Unemployment Compensation	1.00	1.00	1.00
805 Museum Restricted Funds	1.75	1.33	1.50
810 Restricted Under Research	1.75	1.75	2.00
<i>FTE Grand Total All Funds</i>	<u>6,196.69</u>	<u>6,251.86</u>	<u>6,305.37</u>

FISCAL OVERVIEW

All Funds

FTE Positions by Department

<i>Department</i>	<i>Adopted FY 2006</i>	<i>Adopted FY 2007</i>	<i>Adopted FY 2008</i>
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<i>FTE Grand Total</i>	<u>6,196.69</u>	<u>6,251.86</u>	<u>6,305.37</u>

FISCAL OVERVIEW

TAX INFORMATION

AD VALOREM TAX LAW

All taxable property within the City is subject to the assessment, levy and collection by the City of a continuing, direct annual ad valorem tax.

By September 1st or as soon thereafter as possible, the City Council adopts a tax rate per \$100 taxable value for the current year. The tax rate consists of (1) a rate for funding of maintenance and operation expenditures and (2) a rate for debt service.

The El Paso Central Appraisal District is responsible for the appraisal of property within the City. Excluding agricultural and open-space land, which may be taxed on the basis of productive capacity, the Appraisal District is required under the Property Tax Code to appraise all property within the Appraisal District on the basis of 100 percent of its market value and is prohibited from applying any assessment ratios.

The value placed upon property is subject to review by an Appraisal Review Board, consisting of three members appointed by the Board of Directors of the Appraisal District. The Appraisal District is required to review the value of property within the District at least every three years. The City may require annual review at its own expense and is entitled to challenge the determination of appraised value of property within the City by petition filed with the Appraisal Review Board.

TAX RATE LIMITATION

In determining the ad valorem tax, the City operates under a home-rule charter (the City Charter), pursuant to Article XI, Section 5, of the Texas Constitution. The City Charter limits the tax rate to \$1.85 per \$100 assessed valuation for all City purposes. The current tax rate of \$0.671097 for fiscal year 2008 remains well within this limit.

Under the Property Tax Code, the City must annually calculate and publicize its effective tax rate and rollback tax rate. The hearing is held following a properly posted public notice to the taxpayers. If the adopted tax rate exceeds the rollback tax rate, the qualified voters of the City, by petition, may require an election to determine whether or not to reduce the tax rate adopted for the current year to the rollback tax rate.

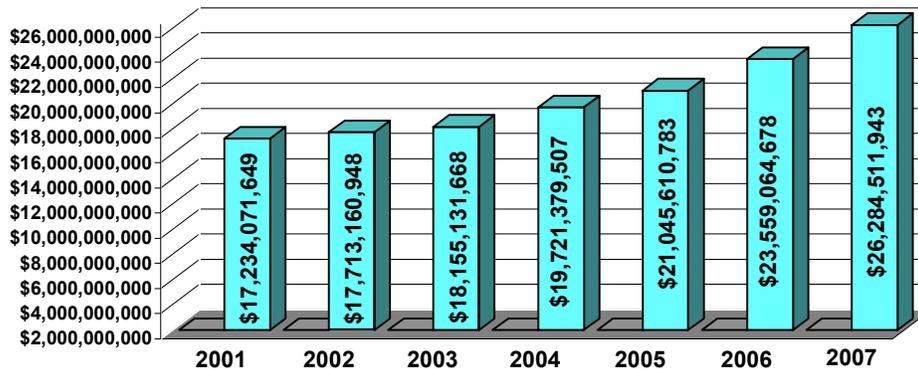


FISCAL OVERVIEW

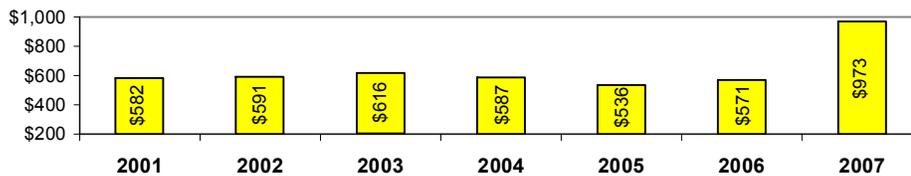
Certified* Assessed Valuation

FISCAL YEAR ENDED AUG 31	ESTIMATED CITY POPULATION	*CERTIFIED TAXABLE ASSESSED VALUATION	PER CAPITA CERTIFIED TAXABLE ASSESSED VALUATION	FUNDED TAX DEBT	PER CAPITA FUNDED TAX DEBT	RATIO FUNDED DEBT TO CERTIFIED TAXABLE ASSESSED VALUATION
1995	570,200	12,724,149,080	22,315	217,545,000	382	1.71%
1996	583,421	13,937,576,701	23,889	248,620,000	429	1.78%
1997	596,800	14,754,004,316	24,722	263,690,000	436	1.78%
1998	606,526	15,154,128,873	24,985	271,665,000	434	1.79%
1999	617,215	15,338,471,509	24,851	302,995,000	491	1.98%
2000	563,662 #	15,830,923,725	28,086	282,835,000	502	1.79%
2001	573,827 ‡	16,340,380,651	28,476	312,750,000	545	1.91%
2002	583,949 ‡	17,234,071,649	29,513	339,600,000	582	1.97%
2003	594,054 ‡	17,713,160,948	29,817	351,135,000	591	1.98%
2004	604,156 ‡	18,155,131,668	30,050	372,365,000	616	2.05%
2005	614,261 ‡	19,721,379,507	32,106	360,490,000	587	1.83%
2006	624,364 ‡	21,045,610,783	33,707	334,505,000	536	1.59%
2007	634,488 ‡	23,559,064,678	37,131	362,040,000	571	1.54%
2008	634,458 ‡	26,284,511,943	41,428	617,640,000	973	2.35%

Certified Assessed Valuation



Per Capita Debt Funded by Property Tax



* Certified Valuation refers to valuation in effect at time of corresponding Budget preparation. Certified Valuation is subject to adjustments for protested assessments. Final valuation at time of levy is reflected under debt administration.

US Census 2000 Actual

‡ Revised population estimate, based on 2000 census. Source: Department of Planning, Research and Development

**Increase in per capita funded tax debt resulted from debt to fund storm-related capital improvements, and pension obligations bonds for police officers and firefighters.

Note: Graphs depict calendar year of valuation.

FISCAL OVERVIEW

CITY OF EL PASO
SCHEDULE OF ASSESSED VALUATION AND TAX RATE

CALENDAR YEAR	ASSESSED VALUE AT TIME OF LEVY				TOTAL ASSESSED VALUE	TAX RATE	ALLOCATION OF TAX RATE	
	Real Property		Personal Property				GENERAL FUND	SINKING FUND
	AMOUNT	PERCENT	AMOUNT	PERCENT				
1976	930,323,000	75.74%	298,056,000	24.26%	1,228,379,000	1.770000	1.510000	0.260000
1977	1,456,735,000	72.98%	539,208,000	27.02%	1,995,943,000	1.150000	0.980000	0.170000
1978	1,519,797,000	73.18%	557,081,000	26.82%	2,076,878,000	1.150000	0.980000	0.170000
1979	1,629,795,000	73.10%	599,730,000	26.90%	2,229,525,000	1.150000	0.980000	0.170000
1980	1,677,309,000	70.08%	716,278,000	29.92%	2,393,587,000	1.320000	1.135000	0.185000
1981	5,374,413,000	81.76%	1,199,123,000	18.24%	6,573,536,000	0.531200	0.463700	0.067500
1982	5,509,052,250	81.44%	1,255,433,000	18.56%	6,764,485,250	0.531200	0.463700	0.067500
1983	5,689,697,668	79.51%	1,466,648,594	20.49%	7,156,346,262	0.531200	0.463700	0.067500
1984	5,873,402,673	80.35%	1,436,681,664	19.65%	7,310,084,337	0.531200	0.463700	0.067500
1985	6,100,919,616	80.27%	1,499,677,523	19.73%	7,600,597,139	0.531200	0.463700	0.067500
1986	8,032,434,044	83.93%	1,538,531,974	16.07%	9,570,966,018	0.452240	0.395730	0.056510
1987	8,294,792,429	84.40%	1,533,285,441	15.60%	9,828,077,870	0.459480	0.402970	0.056510
1988	8,549,734,832	82.66%	1,793,085,134	17.34%	10,342,819,966	0.495335	0.427785	0.067550
1989	8,789,991,744	82.66%	1,843,583,523	17.34%	10,633,575,267	0.495427	0.406920	0.088507
1990	9,371,605,073	82.51%	1,986,765,547	17.49%	11,358,370,620	0.516160	0.412438	0.103722
1991	9,480,583,878	83.61%	1,858,199,464	16.39%	11,338,783,342	0.560247	0.446042	0.114205
1992	9,602,672,472	83.26%	1,930,114,989	16.74%	11,532,787,461	0.607468	0.466114	0.141354
1993	10,352,379,143	84.29%	1,929,368,217	15.71%	12,281,747,360	0.653229	0.466114	0.187115
1994	10,638,305,036	83.61%	2,085,774,596	16.39%	12,724,079,632	0.643796	0.480097	0.163699
1995	11,903,494,793	83.85%	2,292,148,507	16.15%	14,195,643,300	0.653229	0.480947	0.172282
1996	12,293,694,888	82.90%	2,535,140,475	17.10%	14,828,835,363	0.635926	0.474313	0.161613
1997	12,619,969,776	82.80%	2,620,753,710	17.20%	15,240,723,486	0.635926	0.484313	0.151613
1998	12,825,739,841	82.85%	2,654,935,888	17.15%	15,480,675,729	0.660234	0.487100	0.173134
1999	13,150,744,696	82.80%	2,731,797,207	17.20%	15,882,541,903	0.660234	0.487100	0.173134
2000	13,567,068,101	82.68%	2,841,081,574	17.32%	16,408,149,675	0.660213	0.487100	0.173113
2001	14,292,256,098	82.81%	2,967,016,152	17.19%	17,259,272,250	0.719833	0.542100	0.177733
2002	14,784,642,367	82.99%	3,030,427,427	17.01%	17,815,069,794	0.719833	0.542100	0.177733
2003	15,368,779,857	84.49%	2,820,246,208	15.51%	18,189,026,065	0.719833	0.542100	0.177733
2004	16,947,741,252	85.48%	2,879,856,855	14.52%	19,827,598,107	0.696677	0.524662	0.172015
2005	18,176,200,124	86.19%	2,911,679,293	13.81%	21,087,879,417	0.696677	0.508371	0.188306
2006	20,547,235,658	87.22%	3,011,829,020	12.78%	23,559,064,678	0.672326	0.481419	0.190907
2007	23,170,310,322	88.15%	3,114,201,621	11.85%	26,284,511,943	0.671097	0.453294	0.217803

Source: Tax Collection System: Certified Roll Jurisdiction Summary TC500rpt

FISCAL OVERVIEW

**Consolidated Tax Office
2007 Estimated Tax Parcel Analysis**

<u>Taxing Entity</u>	<u>Tax Parcels (#)</u>	<u>2007 Tax Values (#)</u>	<u>2007 Tax Rates (\$/\$100)</u>	<u>2007 Tax Levy (\$)</u>	<u>Average Parcel Value (\$)</u>	<u>Average Parcel Levy (\$)</u>	<u>Fees* for Year (\$)</u>	<u>% of Total</u>
01- CITY OF EL PASO	197,244	26,284,511,943	0.671097	176,568,826	133,259	895	118,346	7.89%
03- EL PASO ISD	98,768	14,164,426,178	1.203500	160,878,956	143,411	1,629	59,261	3.95%
04- CITY OF SOCORRO	12,617	694,379,946	0.459595	3,194,593	55,035	253	7,570	0.50%
05- YSLETA ISD	58,794	5,607,400,065	1.330000	71,181,537	95,374	1,211	35,276	2.35%
06- EL PASO COUNTY	354,752	29,753,543,001	0.360267	107,298,540	83,871	302	173,851	11.59%
07- EP COMM COLLEGE	357,269	30,875,738,680	0.111967	34,603,395	86,422	97	175,361	11.69%
08- THOMASON HOSPITAL	358,093	31,318,938,406	0.172281	54,007,059	87,460	151	175,856	11.72%
09- SOCORRO ISD	60,297	5,963,321,526	1.168195	68,677,744	98,899	1,139	36,178	2.41%
10- CLINT ISD	110,247	809,865,427	1.335050	10,678,491	7,346	97	27,148	1.81%
11- FABENS ISD	4,042	129,146,851	1.186500	1,474,845	31,951	365	2,425	0.16%
12- TOWN OF CLINT	583	38,260,596	0.394296	150,963	65,627	259	350	0.02%
14- HORIZON REG MUD	97,390	840,601,034	0.468693	3,941,240	8,631	40	78,825	5.25%
15- EMERG.SVCS.DIST.#1	97,390	840,601,034	0.094000	790,399	8,631	8	15,808	1.05%
16- ANTHONY ISD	1,634	122,825,514	1.181800	1,402,666	75,169	858	980	0.07%
17- TOWN OF ANTHONY	1,491	115,413,821	0.413420	477,873	77,407	321	895	0.06%
18- CANUTILLO ISD ⁽³⁾	11,022				0	0	6,613	0.44%
19- SAN ELIZARIO ISD	5,024	132,380,659	1.118940	1,441,669	26,350	287	3,014	0.20%
20- TORNILLO ISD ⁽³⁾	2,509				0	0	1,505	0.10%
22- HAC. D'NTE.WTR.DIST.	561	59,859,604	0.271392	162,565	106,702	290	337	0.02%
25- LWR. VALLEY WTR.AUTH.	28,869	1,117,410,158	0.214407	2,398,954	38,706	83	47,979	3.20%
27- EMERG.SVCS.DIST.#2	61,408	2,506,464,052	0.090010	2,258,810	40,817	37	45,176	3.01%
30- TORNILLO WTR. DIST.	2,437	51,245,443	0.060716	31,158	21,028	13	1,462	0.10%
31- CITY OF HORIZON	5,611	524,642,043	0.304941	1,600,354	93,502	285	3,367	0.22%
33- DOWNTOWN MGT. DIST.	522	268,458,791	0.120000	322,151	514,289	617	313	0.02%
34- PASEO DEL ESTE MUD #10	428	79,946,907	0.750000	599,602	186,792	1,401	257	0.02%
35- PASEO DEL ESTE MUD #1	10	1,271,134	0.750000	9,534	127,113	953	6	0.00%
36- PASEO DEL ESTE MUD #3	488	47,611,706	0.750000	357,088	97,565	732	293	0.02%
37- PASEO DEL ESTE MUD #11 ⁽¹⁾	11	1,314,898	0.750000	9,862	119,536	897	7	0.00%
38- VILLAGE OF VINTON	1,076	83,887,650	0.250000	210,265	77,963	195	646	0.04%
44- FBNS WTR CNTL DIST	2,442	88,210,296	0.027000	23,848	0	0	1,465	
	1,933,029	152,521,677,363	16.008067	704,752,987				

Note: Tax parcels obtained from CAD combined totals file.

The Consolidated Tax Office, although a city department, collects property taxes for all the taxing entities in El Paso County and remits those payments to the appropriate entity through individual agreements for a service fee.



FISCAL OVERVIEW

DEBT ADMINISTRATION

The City is authorized to issue tax supported bonds equal to 10% of assessed taxable values within the City. The total certified assessed valuation for FY2007 is \$26,284,511,943 setting the debt limit at \$2,628,451,194. As of August 31, 2007, the City had \$617,640,000 of debt issues outstanding which only equal 2.38% of the appraised values. On an annual basis, debt service payments shall not exceed 15% of the operating budget. In FY08, these payments, including related fees, equal to 9.38% of the total operating budget.

The per capita debt for the City of El Paso for FY2007 is \$973. The property tax rate to provide debt service during the FY2007 period was \$0.190906 per \$100 of assessed value, and will be increased to \$0.217803 in FY2008. Council has adopted a policy setting a maximum of 25¢ per \$100 valuation. The City has maintained its AA rating from Standards & Poors and its AAA rating from Fitch Rating Services on general obligation bond issues. The City was assigned a P-1 rating from Fitch Rating Services and an A-1+ rating from Standards and Poors on short-term notes.

TOTAL DEBT SERVICE REQUIREMENTS			
YEAR	PRINCIPAL	INTEREST	TOTAL
2008	\$29,070,000	\$33,181,216	\$62,251,216
2009	31,700,000	28,753,398	60,453,398
2010	28,380,000	27,304,069	55,684,069
2011	30,600,000	26,003,629	56,603,629
2012	29,285,000	24,461,891	53,746,891
2013	25,525,000	23,024,559	48,549,559
2014	26,660,000	21,823,695	48,483,695
2015	24,485,000	20,520,478	45,005,478
2016	22,440,000	19,315,386	41,755,386
2017	20,735,000	18,182,382	38,917,382
2018	21,800,000	17,141,224	38,941,224
2019	19,930,000	16,041,710	35,971,710
2020	20,385,000	15,034,485	35,419,485
2021	21,430,000	13,993,091	35,423,091
2022	21,665,000	12,897,036	34,562,036
2023	22,805,000	11,787,961	34,592,961
2024	23,965,000	10,624,840	34,589,840
2025	22,365,000	9,404,433	31,769,433
2026	20,240,000	8,270,019	28,510,019
2027	19,570,000	7,248,514	26,818,514
2028	20,550,000	6,261,634	26,811,634
2029	19,465,000	5,241,283	24,706,283
2030	20,435,000	4,269,453	24,704,453
2031	21,460,000	3,248,352	24,708,352
2032	18,480,000	2,175,272	20,655,272
2033	13,050,000	2,500,479	15,550,479
2034	13,830,000	1,715,130	15,545,130
2035	7,335,000	441,420	7,776,420
TOTAL	\$617,640,000	\$390,867,038	\$1,008,507,038

FISCAL OVERVIEW

CITY OF EL PASO

Debt Service Requirements by Issue

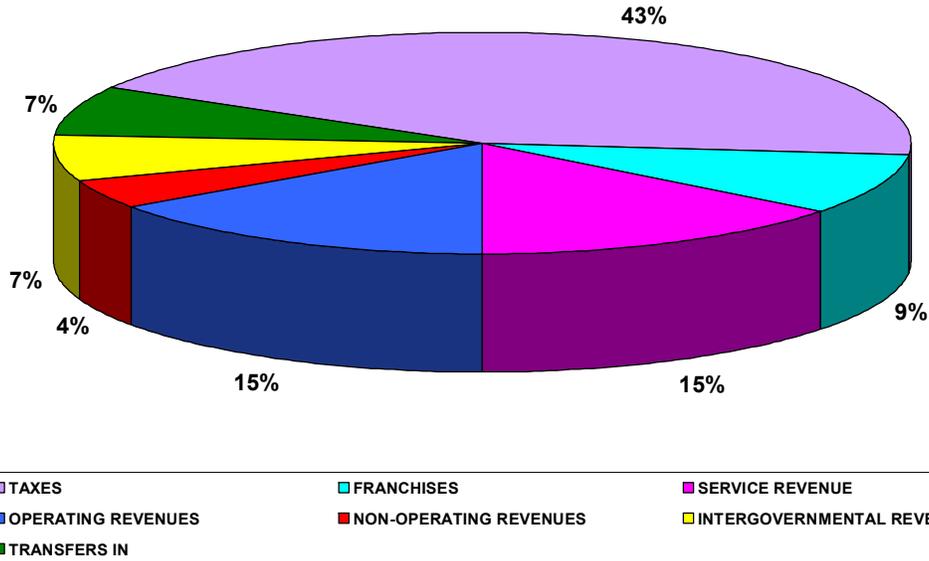
DESCRIPTION	DATED	ORIGINAL PRINCIPAL	BALANCE ALL YEARS		
			PRINCIPAL	INTEREST	TOTAL
Cert of Obligation 1998A	03-Mar-98	21,090,000	430,000	19,780	449,780
Cert of Obligation 1998	01-Mar-98	18,250,000	860,000	39,560	899,560
Cert of Obligation 1998-B	17-Nov-98	31,350,000	980,000	44,100	1,024,100
Cert of Obligation 2001	15-Jan-01	26,850,000	2,445,000	263,238	2,708,238
Cert of Obligation 2001 A	1-Dec-01	33,970,000	11,990,000	3,963,875	15,953,875
Cert of Obligation 2003	3-Apr-03	44,010,000	32,080,000	15,808,494	47,888,494
Cert of Obligation 2007	1-May-2007	35,000,000	35,000,000	26,319,625	61,319,625
TOTAL CERTIFICATES OF OBLIGATION			\$83,785,000	\$46,458,671	\$130,243,671
GO Bonds 1998	03-Mar-98	9,740,000	460,000	21,160	481,160
GO Bonds 1998A	17-Nov-98	8,805,000	290,000	13,340	303,340
GO Bonds 1999 (refunding)	15-Jan-99	27,275,000	21,640,000	4,110,850	25,750,850
GO Bonds 2000	15-Feb-00	10,325,000	4,355,000	465,945	4,820,945
GO Bonds 2002 refunding	15-May-02	55,090,000	26,830,000	4,343,100	31,173,100
GO Bonds 2003	15-Aug-03	29,265,000	22,385,000	2,888,750	25,273,750
GOB Refunding 2005	1-Apr-05	152,190,000	152,040,000	68,532,481	220,572,481
GOB Refunding 2006	18-Apr-05	56,350,000	55,985,000	41,246,250	97,231,250
GOB Refunding 2007	15-Feb-07	95,190,000	108,630,000	80,552,059	189,182,059
GOB Refunding 2007A	1-May-07	40,000,000	40,000,000	28,938,973	68,938,973
GOB Pension 2007	15-Jun-07	101,240,000	101,240,000	113,295,459	214,535,459
TOTAL GENERAL OBLIGATIONS			\$533,855,000	\$344,408,367	\$878,263,367
TOTAL TAX SUPPORTED DEBT			\$617,640,000	\$390,867,038	\$1,008,507,038
Plaza Theatre 2005 Issuance	15-Aug-05	\$17,315,000	\$16,725,000	\$8,811,180	\$25,536,180
PID Revenue Bond 2006		\$400,000	\$400,000	\$151,604	\$551,604
Solid Waste Revenue Bonds	14-Jul-04	22,120,000	18,940,000	11,449,581	30,389,581
Airport	16-Sep-03	18,000,000	10,070,000	2,251,750	12,321,750
Bridge refunding 97	15-Nov-97	3,010,000	1,020,000	75,315	1,095,315
Federal Loan (ZIB)	1 Dec 91	3,000,000	1,450,000	543,750	1,993,750
SIB loan	15-Oct-99	3,634,000	5,932,916	1,204,300	7,137,216
TOTAL REVENUE BONDS			\$54,537,916	\$24,487,479	\$79,025,395



FINANCIAL SUMMARIES

**All Funds Revenue
Summary by Source**

<i>Revenue Source</i>	<i>Actual FY06</i>	<i>Estimated Actual FY07</i>	<i>Difference FY06/07</i>	<i>Adopted FY08</i>
TAXES	\$248,995,721	\$266,237,203	6.92%	\$287,695,913
FRANCHISES	\$49,015,710	\$55,297,358	12.82%	\$58,122,391
SERVICE REVENUES	\$91,148,186	\$84,200,022	-7.62%	\$97,469,782
OPERATING REVENUES	\$88,142,703	\$98,646,847	11.92%	\$100,478,475
NON-OPERATING REVENUES	\$20,444,334	\$24,594,681	20.30%	\$28,633,147
INTERGOVERNMENTAL REVENUES	\$28,102,490	\$19,003,236	-32.38%	\$43,023,542
TRANSFERS IN	\$56,105,768	\$36,890,558	-34.25%	\$48,491,160
Grand Total	\$581,954,912	\$584,869,905	0.50%	\$663,914,410



- Taxes** *Property, Sales, Hotel/Motel, Mixed Beverage, Bingo*
- Franchises** *Franchise & Easement Fees (Electric, Gas, Telephone & Water Utilities, Cable Vision)*
- Service Revenue** *Fare Box Revenue, Ground & Terminal Space Rental, Landing Fees, Parking Lot Fees, Ambulance & Health Services, Public Inspection Permits, Sanitation Services, Alcoholic Beverages Licenses, Food Establishment Fees*
- Operating Revenues** *Admissions Revenue, Municipal Court Fines, Licenses & Permits Public Safety Revenues, Self-Insurance Contributions*
- Non-Operating Revenues** *Investment Interest Revenue, Rents & Lease Revenue*
- Intergovernmental Revenue** *County, State, & Federal Grants*
- Transfers In** *Bridge Revenue, Interfund & Intrafund Transfers, Bond Proceeds*

Note: The FY06/07 difference in Taxes is due to higher property evaluations, sales tax and revenue generated in hotel/motel and motor vehicle taxes. The difference in Franchises is due to CAFR adjustments in Electric Company revenue. FY06/07 difference in Operating Revenues is mainly due to increased revenue in residential, roofing and other permit fees. Non-Operating Revenues increase is mainly a result of maximizing interest revenue generated in FY07. The difference in Intergovernmental is the revenue generated by the County participation for the Health District. The Transfers In difference is that the Environmental Services cash required to balance project fund in FY06 not required in FY07.

FINANCIAL SUMMARIES

All Funds Appropriations Summary by Department

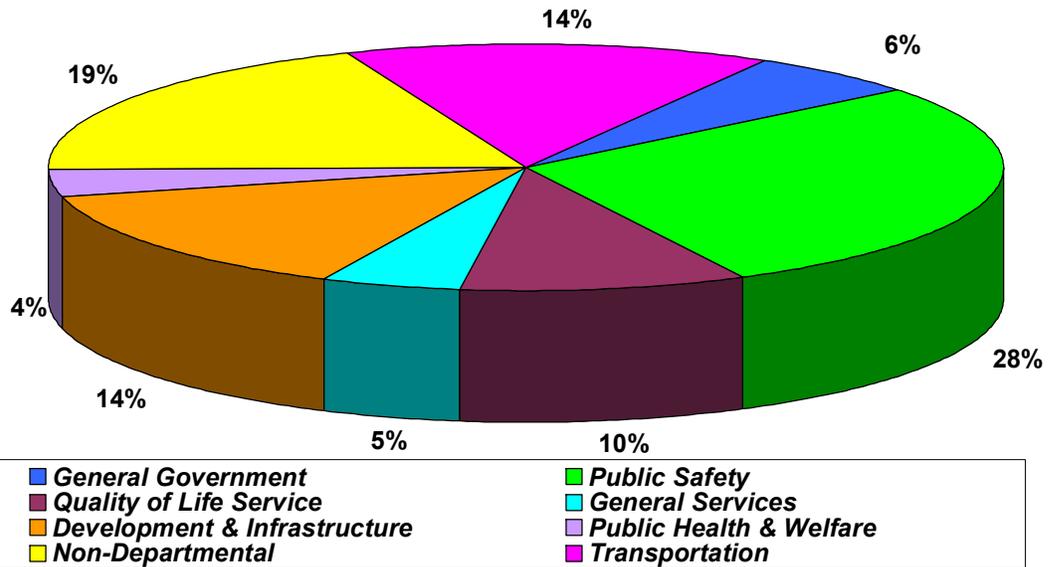
<i>Department</i>	<i>Actual FY06</i>	<i>Adopted FY07</i>	<i>Estimated Actual FY07</i>	<i>Adopted FY08</i>
MAYOR AND COUNCIL	\$1,097,723	\$1,274,651	\$1,255,239	\$1,341,808
CITY ATTORNEY	\$5,263,870	\$5,219,819	\$4,688,641	\$5,140,238
DEPARTMENT OF CITY MANAGER	\$1,509,370	\$1,708,295	\$1,703,019	\$1,817,566
OFFICE OF MANAGEMENT AND BUDGET	\$2,463,100	\$2,296,909	\$3,748,887	\$2,909,286
TAX	\$4,105,848	\$3,800,878	\$3,606,778	\$3,927,129
FINANCIAL SERVICES	\$2,839,528	\$2,900,316	\$2,895,269	\$2,992,615
HUMAN RESOURCES	\$1,822,276	\$1,915,413	\$2,006,029	\$2,022,538
MUNICIPAL CLERK	\$4,932,192	\$6,328,976	\$5,665,252	\$5,965,463
EL PASO PERFORMING ARTS CENTER	\$5,412,553	\$9,265,000	\$5,874,127	\$10,385,000
GENERAL SERVICES	\$28,247,563	\$29,280,846	\$30,440,801	\$30,256,242
DEVELOPMENT SERVICES	\$6,134,781	\$6,457,420	\$6,360,332	\$6,496,310
POLICE	\$103,589,037	\$108,242,351	\$109,189,083	\$116,313,383
FIRE	\$66,280,678	\$69,194,334	\$70,718,945	\$72,007,952
STREET	\$29,350,545	\$31,260,754	\$31,081,381	\$32,707,834
ENVIRONMENTAL SERVICES	\$38,425,914	\$43,984,448	\$36,181,539	\$51,361,669
ENGINEERING SERVICES	\$3,239,161	\$3,596,200	\$3,694,249	\$3,751,113
INFORMATION TECHNOLOGY	\$6,881,367	\$9,813,715	\$8,417,354	\$9,709,938
HEALTH DISTRICT	\$21,079,818	\$24,402,691	\$20,828,592	\$24,885,711
PARKS AND RECREATION	\$16,678,264	\$19,620,942	\$17,709,309	\$20,884,034
ZOO	\$3,613,301	\$4,066,512	\$3,904,200	\$4,347,885
LIBRARY	\$6,501,734	\$7,898,673	\$8,134,028	\$8,879,430
DEPT. OF MUSEUMS & CULTURAL AFFAIRS	\$2,901,766	\$3,940,571	\$3,900,429	\$3,742,797
PUBLIC TRANSIT - SUN METRO	\$48,253,710	\$49,743,124	\$52,284,258	\$53,741,970
AIRPORT	\$33,898,353	\$35,659,173	\$31,650,761	\$40,615,708
METROPOLITAN PLANNING ORGANIZATION	\$1,208,081	\$1,711,784	\$1,174,514	\$1,589,486
COMMUNITY AND HUMAN DEVELOPMENT	\$15,207,994	\$16,210,024	\$10,388,253	\$16,320,291
ECONOMIC DEVELOPMENT	\$927,891	\$1,242,577	\$915,507	\$2,901,534
NON - DEPARTMENTAL	\$102,519,895	\$116,087,058	\$105,573,229	\$126,899,480
Grand Total	<u>\$564,386,313</u>	<u>\$617,123,454</u>	<u>\$583,990,005</u>	<u>\$663,914,410</u>

Note: Variance explanations for differences between FY07 and FY08 Adopted Budget - Office of Management and Budget increase in capital outlay account. Municipal Clerk reduction in Technology fund appropriations. El Paso Performing Arts Center increase in appropriations to match event increase. General Services utility price increases. Police collective bargaining agreement impact plus new capital grant. Fire collective bargaining agreement. Street decrease in G/F operations due to new stormwater utility offset by debt service increase in Bridges. Environmental Services increase due to anticipated costs of obtaining Health District functions, plus increased fuel and fleet maintenance costs and full year of recycling service. Parks, Zoo, and Library increase due to full year costs of facilities opened in FY2007 plus additional library appropriations for books and technology. Sun Metro increase due to workers compensation and retiree health charges implemented in FY07 along with liability insurance and depreciation expenses increases and interest payment for operating lease and increase in damages settlements. Airport increase due to salary adjustment, management services for Butterfield Trail Golf Course, debt service, bad expenses and intrafund balance transfers. Economic Development transfer of payments for economic development type contracts formerly appropriated in Non-Departmental plus appropriation required by mall sales tax rebate. Non-Departmental increased appropriations required by FY2006/FY2007 bond sales.

FINANCIAL SUMMARIES

**All Funds Appropriations
Summary by Function**

Function	Actual FY06	Estimated Actual FY07	Adopted FY08
GENERAL GOVERNMENT	\$31,843,165	\$34,901,975	\$38,728,115
PUBLIC SAFETY	\$169,869,715	\$179,908,028	\$188,321,335
QUALITY OF LIFE SVC	\$50,315,612	\$49,910,346	\$64,559,437
GENERAL SERVICES	\$28,247,563	\$30,440,801	\$30,256,242
DEVELOPMENT & INFRASTRUCTURE	\$77,150,401	\$77,317,501	\$94,316,926
PUBLIC HEALTH & WELFARE	\$21,079,818	\$20,828,592	\$24,885,711
NON-DEPARTMENTAL	\$102,519,895	\$105,573,229	\$126,899,480
TRANSPORTATION	\$83,360,144	\$85,109,533	\$95,947,164
Grand Total	\$564,386,313	\$583,990,005	\$663,914,410



General Government:

Mayor & Council, City Attorney, Office of Management & Budget, Tax, Human Resources, Financial Services, Municipal Clerk, Department of City Manager, Information Technology, Economic Development

Public Safety:

Police, Fire

Quality of Life Services:

El Paso Performing Arts Center, Parks & Recreation, Zoo, Library, Department of Museums and Cultural Affairs, Community & Human Development, CVB

General Services:

General Services, Fleet Services

Development & Infrastructure Services:

Development Services, Street, Environmental Services, Engineering Services

Public Health & Welfare:

Health District

Non-Departmental:

Non-Departmental

Transportation:

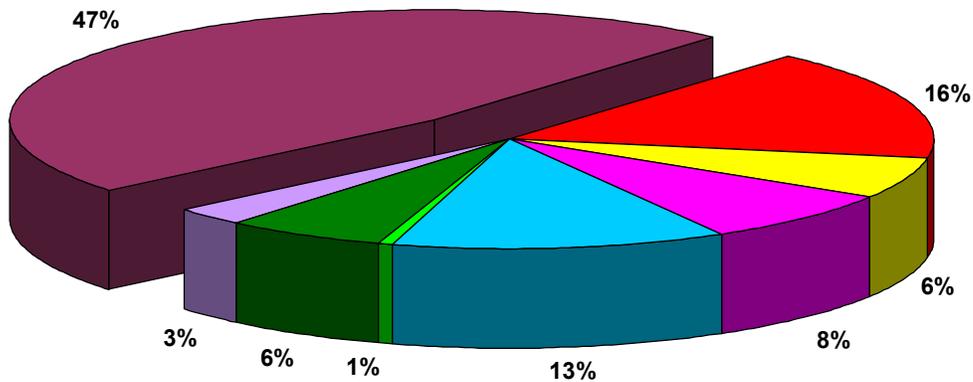
Airport, Metropolitan Planning Organization, Public Transit-Sun Metro

Note: Variance in FY06 Actual to FY07 Estimated Actual -General Government increase in capital expenditures with Office of Management and Budget oversight plus increase in IT contractual payments. Public Safety increases attributable to salary increases in both departments. General Services increase in utilities and fleet maintenance inventory plus additional building renovation appropriations. Non-Departmental increased P&I payments. Transportation change in posting of debt principal in Sun Metro impacted actuals. Airport did not require the use of restricted land sales, airport capital outlays or PFC revenues.

FINANCIAL SUMMARIES

**All Funds Appropriations
Summary by Character**

Character	Estimated		Difference*	Adopted
	Actual FY06	Actual FY07		
PERSONAL SERVICES	\$276,671,020	\$299,772,597	8.35%	\$315,243,959
CONTRACTUAL SERVICES	\$84,315,891	\$91,728,705	8.79%	\$108,414,421
MATERIALS AND SUPPLIES	\$33,966,691	\$36,804,177	8.35%	\$41,071,807
OPERATING EXPENDITURES	\$68,014,409	\$63,624,924	-6.45%	\$51,285,650
NON - OPERATING EXPENDITURES	\$57,960,458	\$61,186,318	5.57%	\$84,643,748
INTERGOVERNMENTAL EXPENDITURES	\$2,010,377	\$1,291,322	-35.77%	\$4,785,946
OTHER USES	\$30,615,313	\$21,922,820	-28.39%	\$39,218,619
CAPITAL OUTLAY	\$10,832,154	\$7,659,142	-29.29%	\$19,250,260
Grand Total	\$564,386,313	\$583,990,005	3.47%	\$663,914,410



■ Personal Services	■ Contractual Services	■ Materials and Supplies
■ Operating Expenditures	■ Non - Operating Expenses	■ Intergovernmental Expenditures
■ Other Uses	■ Capital Outlay	

Note: Actual FY06 to Estimated Actual FY07 Variance - Intergovernmental Expenditures: FY06 storm grant transfer for FEMA not required in FY07 and Police grant match decrease. Other Uses: Environmental Services transferred cash required to balance project fund in FY06 not required in FY07. Non-Departmental extra posting in FY06 for Health transfer due to new fund structure and decrease in FY07 of G/F transfers for capital. Capital Outlay: \$4M decrease in CD projects offset in part by \$1M increase in bond equipment purchases.

FINANCIAL SUMMARIES

GENERAL FUND REVENUE AND EXPENDITURE SUMMARY

The City of El Paso classifies its revenue sources into seven revenue groups and eight appropriation groups known as characters. Primary funds and sub-funds are used to account for both revenues and expenditures, and provide an overview of both the financial and reporting structure of the City. Expenditures are paid out of these funds and are similarly classified according to function or character.

REVENUE SOURCES

TAXES

Property Tax: The property taxes are based upon the assessed value of real and personal property. Property tax consists of two components. The first is debt service, which is budgeted, based on the City's debt service requirements. These funds are deposited into the Debt Service Fund and are used only to pay the principal and interest, on current debt, due and payable that fiscal year.



The second component is the amount of revenue used for the maintenance and operations of the General Fund. Property taxes fund approximately forty percent of the City's General Fund budget and provide taxpayers with general City services; primarily public safety, infrastructure maintenance and quality of life services.

The Central Appraisal District provides appraised property values for the City annually. The tax rate is based on the certified assessed value calculated yearly by the CAD, normally around July. The FY 2008 Operations and Maintenance budget reflects estimated property tax collections in the amount of \$117,141,768. This amount reflects an estimated increase of \$4,448,635 over last year's collected property tax figure.

Tax billings are mailed on or about October and payment is due by January 31, of the following calendar year. Penalties and interest are charged on taxes delinquent as of February 1 and an additional collection penalty is added on July 1. It is estimated that \$1,319,891 will be collected in penalties.

Sales Tax: The State of Texas charges 8.25% in sales tax. The City receives 1% for general fund operations and 0.50% for operating a transit system. In FY 2008, the 1% portion of the state sales tax is expected to generate \$66,897,855 in revenue for the City. The following depicts what Citizens in El Paso County pay in sales tax and the corresponding recipients of the revenue by percent.

Total sales tax in El Paso:	8.25%
State.....	6.25%
City.....	1.00%
County.....	0.50%
Public Transit...	0.50%

FINANCIAL SUMMARIES

FRANCHISE AND EASEMENT FEES

The City receives a substantial amount of revenue from franchise and easement fees. Franchise fees are collected from both public and private utilities and assessed for the continued use of the public right-of-way. Electric, gas, telephone, water, cable, and telecommunications are among the utilities included in this source of revenue. Total revenue for this category is projected at \$40,815,451 for the new fiscal year.

SERVICE REVENUE



The \$7,620,470 in this category is revenue received for ambulance services in the general fund. The ambulance fee schedule is based on a flat fee plus additional fees associated with the level of care administered. A third party administrator collects the revenue, and on average the collection rate is approximately fifty percent. Prior to FY2006, Health service revenues were included in this category. In FY2006, a fund was created to account for Health department activities.

OPERATING REVENUES

This group includes major categories of revenue from general government services: public safety, streets, culture and recreation, municipal court fines, and public inspection fees. Included in this classification are revenues generated from payment of business licenses such as licenses for alcoholic beverages, food establishments, taxicab operations, and other professional and occupational enterprises. This revenue source is estimated at \$24,454,015 for FY 2008.

NON-OPERATING REVENUES

Revenues included are rents and leases and investment interest estimated in FY2008 at \$5,329,305.

INTERGOVERNMENTAL REVENUES

These revenues are derived from state grants and from other governmental entities for joint programs managed by the City. Total revenue for this source is estimated to be \$802,186.

TRANSFERS IN

This category classifies revenue transferred in from other sources. The total estimated transfer to the general fund is \$25,399,796 which includes transfers from Environmental Services, Airport, Sun Metro, and the International Bridges fund. The FY2008 budget does not include any use of fund balance.

FINANCIAL SUMMARIES

EXPENDITURES

Personal Services

This character level includes costs related to employee compensation such as salaries, wages, and fringe benefits. Personal services costs increased 7.54% from \$201,791,548 in FY2006 to an estimated \$217,013,940 in FY2007. The higher costs were due to increases in public safety departments, operating additional facilities in the Quality of Life Departments and additional man hours to repair infrastructure damages caused by Storm 2006. The FY2008 Personal Services budget of \$223,537,294 represents 76.64% of the total general fund adopted budget. This amount includes funding for police and fire contractual agreements, staffing the new Westside Sports Complex, fully funding the new Libraries, additional positions for service enhancements in subdivision inspections and plan review, and funding for temporary courts.

Contractual Services

This character includes costs that are derived from contractual agreements for services. Contractual service costs increased 16.35% from \$22,082,526 in FY2006 to an estimated \$25,693,895 in FY2007. The variance is due to additional funding provided for building repairs and renovations, increase in contracts for the Street department as a result of infrastructure damages from Storm 2006, Information Technology licenses, and grounds keeping contract increases in Parks and Recreation. The FY2008 contractual services budget is \$26,568,811 represents 9.10% of the total general fund adopted budget. The FY2008 budgeted amount includes funding for parks after-school program and security/grounds keeping contracts for the Parks and Recreation Department. It also includes an increase in the medical authority and ambulance contracts in the Fire Department, funding for repairs and renovations of City Facilities and equipment and relocation costs in the Police Department.

Materials and Supplies

This character includes costs of expendable items used by operating activities. Supplies and material costs increased 17.73% from \$9,516,918 in FY2006 to an estimated \$11,203,892 in FY2007. The variance is due to additional funding provided for materials needed in the Street Department due to Storm 2006 and \$500,000 for library books. The FY2008 material/supplies budget of \$11,753,447 represents 4.03% of the total general fund adopted budget. The FY2008 budgeted amount includes funding for additional books for the libraries, equipment purchases, facilities and landscape supplies for Parks, and various other increases in various department for operating needs.



FINANCIAL SUMMARIES

Operating Expenditures

This character includes costs that support day to day operations such as utilities and communication costs. These costs increased 2.98% from \$17,508,250 in FY2006 to an estimated \$18,029,667 in FY2007. The variance is due to increased costs in electricity and gas costs of City facilities. The FY2008 operating expenditures budget of \$11,753,447 represents 7.54% of the total general fund adopted budget. The FY2008 budgeted amount includes funding for utilities cost increases, parks water costs, and mailing costs for Municipal Court.

Non-Operating Expenditures

This character includes costs such as interest expense and damages/settlements costs. These costs decreased 44.24% from \$1,723,381 in FY2006 to an estimated \$961,003 in FY2007. The variance is due to decreased costs in legal claims and damages. The FY2008 non-operating expenditures budget of \$1,590,410 represents 0.54% of the total general fund adopted budget and includes decreased funding for legal claims and an alignment of credit card fee expenses to the budget.

Intergovernmental Expenditures

This character includes costs that reimbursed by another entity, usually grants, generally for support or services. These costs decreased 51.31% from \$1,723,381 in FY2006 to an estimated \$961,003 in FY2007. The variance is due to reduced grant match. The FY2008 intergovernmental expenditures budget of \$806,684 represents 0.27% of the total general fund adopted budget and includes a slight increase in grant match funding for the Police Department.

Other Uses

This character includes nonrecurring transfers that do not qualify as revenues or expenditures to the receiving or disbursing funds. Other uses decreased 26.38% from \$10,107,989 in FY2006 to an estimated \$961,003 in FY2007 as a result of the transfer for the lobbyist not required in FY2007. The FY2008 other uses budget of \$5,409,527 represents 1.85% of the total general fund adopted budget. The FY2008 budgeted amount includes increased funding for the City-County Health and Environmental District, and reductions to lobbyist expense.

Capital Outlay

This character includes Expenditures for construction, equipment, and purchase of land. Capital increased 153.93% from \$338,397 in FY2006 to an estimated \$859,292 in FY2007 as a result of capital rolling stock purchased in FY2007 from savings in operating expenses. Capital purchases were not funded in general fund for FY2008 in conjunction with City Council's direction to maintain or lower overall tax rate.

FINANCIAL SUMMARIES

REVENUE ASSUMPTIONS**TAXES****Property**

Property valuation, new construction, and mortgage rates are key indicators of property tax revenue. Historically, property valuation increased 4% during non-appraisal years; however the Central Appraisal District has recently changed the appraisal frequency from every third year to annually. Valuations used for FY2006 and FY2007 increased 6.71% and 11.23% respectively. For the FY2008 budget, the City's valuation reflected an increase of 12.29% over the prior year's valuation. Council has responded to this increase in valuation by adopting a combined M&O and Debt Service FY2008 rate at a lower level than FY07; resulting in a 0.001229 cent decrease which provides some relief to tax payers. For further detail and historical trends please refer to the analysis on the pages that follow.

Sales

Sales tax is correlated predominately to personal income and the number of crossings at the international bridges. The FY2008 adopted amount of \$101,229,162 represents an 8.06% increase from FY2007. Personal Income in FY2008 is projected to increase by 6.21%. The Sun City is also anticipating additional sales taxes from retailers, restaurants, and other services with the new Outlet Mall opening in October of 2007 which is estimated to increase the number of visitors to the City. The FY2008 sales tax adopted amount assumes a decrease in overall crossings of 1.83% in bridge traffic due to security measures and construction at the Santa Fe Bridge. For further detail and historical trends please refer to the analysis on the pages that follow.

**Hotel/Motel**

All Occupants residing in hotels or motels in the County of El Paso for a period of less than 30 days are charged 15.5% of the room cost (excluding any exempt individuals.) The City receives 7% of this revenue, which is used to support the Convention and Visitor's Bureau and various programs in the Department of Museums and Cultural Affairs.

Mixed Beverage/Bingo

The State of Texas imposes a tax on gross receipts from the sales of mixed beverages and on public bingo games held by non-profit groups. The mixed beverage/bingo tax is based on historical trends, including growth. The City expects to collect \$1,336,897 in mixed beverage/bingo taxes in FY2008. The revenue estimate is 3.2% higher than FY2007 estimated actual of \$1,295,136.

FINANCIAL SUMMARIES

FRANCHISE**Franchise Fees**

Franchise fees are charged to providers of telecommunications, electricity, water, and gas services. Telecommunications fees are set by the State Public Utility Commission and are based upon the estimated number of telephone lines and growth of the City. Population growth, utility rate increases, weather conditions, historical collections and contract renewals are factors considered when estimating franchise fee revenues. The City is anticipating \$58,122,391 in franchise fees for FY2008, reflecting an increase of 5.10% over FY 2007 estimated actual revenue of \$55,297,358. Revenue detail is provided on the pages that follow for electricity and water franchise fees.

Bridge

The City of El Paso is in a unique position where it is able to generate general fund revenue from the operation of three international bridges with Mexico. Revenue estimates are made using projections of annual crossings, types of crossings and the corresponding fees. Although total number of crossings have decreased, partly due to the implementation of increased security measures after 9/11 and construction at the Santa Fe Bridge; revenues have not been adversely impacted due to fee increase in 2005 and the recently approved increase effective September 1, 2007. The FY2008 revenue estimate of \$17,201,440 is 22.05% higher than FY2007 estimated actual reflecting the impact of the fee increases. For further detail and historical trends please refer to the analysis on the pages that follow.

SERVICE REVENUES**Ambulance**

The FY2008 estimate of \$7,668,470 represents a 0.0047% decrease from FY2007 estimated collections of \$7,668,832. Anticipated decrease is based on responses and collection trends. Even though there is more efficient and complete data processing by the collection agency in collaboration with increased City staff efforts revenue collection is projected to remain level. For further detail and historical trends please refer to the analysis on the pages

that follow.

Airport

The El Paso International Airport owns a significant portion of the land surrounding it and benefits from the collection of rental revenue from multiple businesses, hotels, and business parks on Airport land. In addition, the Airport owns one of the largest Air Cargo facilities along the U.S./Mexico border and benefits from a high level of air cargo activity supporting maquiladora companies in neighboring Juarez, Mexico. The El Paso International Airport is one of few in the country that operate on a budget surplus.



FINANCIAL SUMMARIES

OPERATING



Licenses and Permits

License and permit revenues include fees charged by the City for general construction permits and business licenses. Estimates are based on the City's projected growth, mortgage interest rates, and economic conditions. In FY2004 the permit fees for new residential construction were restructured. Previously, a contractor was required to obtain individual permits for mechanical, electrical and plan review permits. The current structure allows for one inclusive permit. Residential building permits are estimated to

generate \$3,976,799 for FY2008.

NON-OPERATING

Investment Interest Revenue

Estimates are contingent on total available cash and prevailing interest rates. The City's policy towards its investment interest revenue is to maximize investment interest revenue only after preserving the safety and liquidity of the portfolio.

INTERGOVERNMENTAL REVENUE

County, State, & Federal Grants

Revenue assumptions are based on current grants and any new grants that the City may be eligible to receive. The City has vigorously pursued new grants under the current administration.

TRANSFERS-IN

Included in this revenue source are Inter-fund and Intra-fund transfers. The Cost Allocation plan, developed by a consultant, determines the rates charged to other funds such as Airport, Sun Metro-Public Transit and Engineering Services for administrative overhead.

BOND PROCEEDS

Revenues are from bonds sold through a financial entity, which have bid an interest rate. Proceeds are used for new building construction, renovation of existing buildings, and major equipment purchases.

FINANCIAL SUMMARIES

REAL PROPERTY TAX COLLECTIONS

DESCRIPTION

Property taxes are a form of taxes levied on properties within the City limits to fund the general fund operating budget and the annual amount required to satisfy general obligation bonds and/or certificates of obligation bond payments. The levy is calculated based on a rate adopted by City Council and consists of two components. The first component is debt service, which is budgeted based on the City's debt service requirements. These funds are deposited into the Debt Service Fund and are used only to pay the principal and interest on current debt, due and payable that fiscal year. The second component, which is reflected below, is the amount of revenue used for the maintenance and operations of the General Fund activities such as parks, police and fire services, etc. The tax rate is based on the certified assessed value calculated on a yearly basis by the CAD.

ASSUMPTIONS

Property valuation, new construction, and mortgage rates are key indicators of property tax revenue trends. Historically, valuation increased 4% during non-appraisal years. The Central Appraisal District recently changed the appraisal frequency from every third year to annually to reflect actual market trends. The City uses the current year valuation, or 2007, to estimate the FY2008 revenue estimate.

ANALYSIS & TRENDS

The 2006 valuation reflected a 5.11% increase in new construction and an 11.41% increase in existing property values for an overall increase of 11.23% or \$2,330,956,934 in the total valuation from the prior year. FY2007 collections were based on the 2006 valuation, which resulted in a 7.56% or \$11,096,511 increase in revenue over FY2006 collections. This was a direct result of a decrease in the M&O tax levy applied to the valuation.

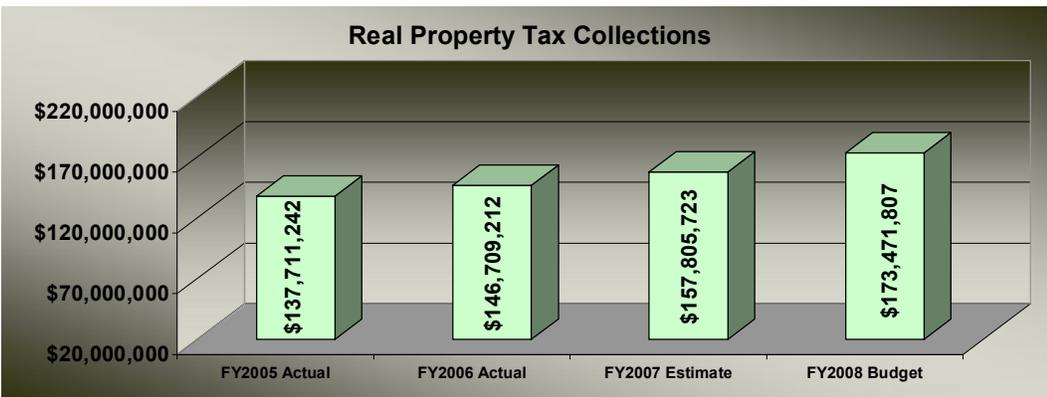
The fiscal year 2008 revenues estimate based on the 2007 valuation included a 19.78% increase in new construction as a result of a strong new housing market in expectancy of BRAC realignments affecting Fort Bliss and overall market trends. In addition the valuation includes a 12.07% increase in existing property values, resulting in an overall 12.29% increase in the total valuation. This is expected to result in a total of \$173,471,807 in revenue, with an increase of \$15,666,084 or 9.93% over fiscal year 2007 collections of \$157,805,723. The slightly lower percent increase in revenues versus the increase in valuations resulted from a decrease in the M&O rate of \$0.028125 in order to provide tax relief by adopting an M&O rate of \$0.453294, while increasing the sinking fund rate in order to fund debt FY2008 debt payments.



COLLECTIONS & PROPERTY VALUATION

	FY2005 Actual	FY2006 Actual	FY2007 Estimate	FY2008 Budget	Variance
Property Tax Collections	\$137,711,242	\$146,709,212	\$157,805,723	\$173,471,807.00	9.93%

	2004 Valuation	2005 Valuation	2006 Valuation	2007 Valuation	Variance
New Construction	\$766,666,087	\$625,010,603	\$656,957,689	\$786,921,921	19.78%
Existing Property	\$18,954,713,420	\$20,420,600,180	\$22,751,557,114	\$25,497,590,022	12.07%
Total Valuation	\$19,721,379,507	\$21,045,610,783	\$23,408,514,803	\$26,284,511,943	12.29%



FINANCIAL SUMMARIES

Sales Tax

DESCRIPTION

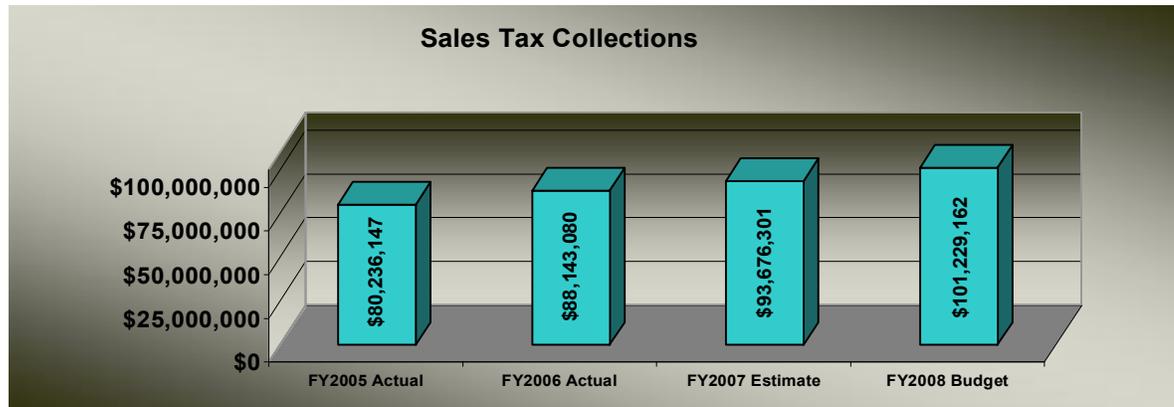
Sales tax is comprised of gross receipts from the retail sales of all taxable items subject to taxation by the State of Texas. The residents of El Paso County currently pay 8.25% in sales tax. The State receives 6.25%, the City receives 1.00%, the County receives 0.50%, and Sun Metro (City's Mass Transit) receives 0.50% of all sales tax receipts collected by the State Comptroller.

ASSUMPTIONS

Sales tax is correlated to personal income growth, economic trends and the traffic crossings at the international bridges. Personal income in El Paso County grew 6% in FY2007 over FY2006 and it is expected to grow 6.21% in FY2008 over FY2007. El Paso's businesses, such as retailers, rely significantly on shoppers crossing from Ciudad Juarez and neighboring cities in Mexico to generate sales. When estimating sales tax revenues the City also considers the international bridge crossings due to the vital economic impact Mexican nationals crossing and purchasing goods have on El Paso's economy. The City, although conservative in its estimate, is expecting significant changes as a result of the new retail outlet mall scheduled to open at the beginning of October of 2007. The outlet is expected to bring additional visitors from neighboring cities in New Mexico, West Texas and the northern Mexican States.

ANALYSIS & TRENDS

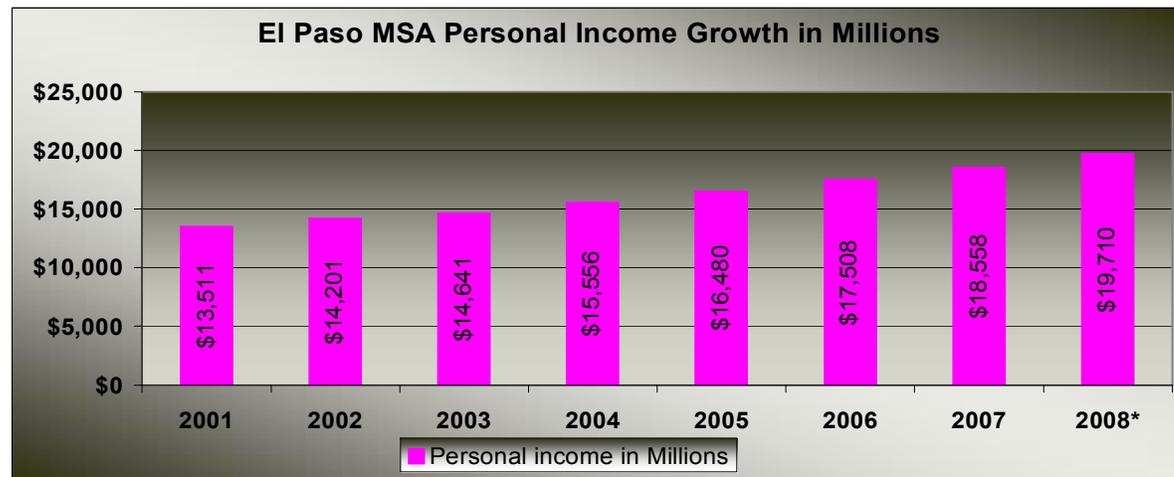
The City experienced a robust increase in the sales tax base generating an increase in collections of 9.85% from the prior year or \$7,906,933 in fiscal year 2006. Sales tax collections for FY2007 only increased 6.28% or \$5,533,221 over FY2006 due to economic trends such as increased fuel prices and overall increased cost of living experienced by consumers. During fiscal year 2007 crossings at the international bridges increased in pedestrians, who usually shop at the stores downtown generating additional sales tax revenues. An increase of \$7,552,861 is projected for FY2008, or 8.06% increase over the prior year. A total of \$101,229,162 in sales tax collections is projected based on a conservative percent increase, a new outlet mall, and increased sales activity projected for the City.



COLLECTIONS & Personal Income

	FY2005 Actual	FY2006 Actual	FY2007 Estimate	FY2008 Budget	Variance
Collections	\$80,236,147	\$88,143,080	\$93,676,301	\$101,229,162	8.06%

	2005	2006	2007	2008	Variance
Personal Income (in millions)	\$16,480	\$17,508	\$18,558	\$19,710	6.21%



FINANCIAL SUMMARIES

International Bridge Crossings

DESCRIPTION

The City of El Paso is in a unique position where it is able to generate general fund revenue from the operation of an international bridge with Mexico. El Paso, borders Ciudad Juarez, Mexico and has bridges joining the two communities. The bridges allow for vehicle crossings as well as pedestrian crossings for ease of accessibility to the neighboring sister cities. A fee is collected at the port of entry for vehicles as well as pedestrians and large commercial vehicles. There are three City bridges that generate revenue, the Stanton, Santa Fe, and Zaragoza.

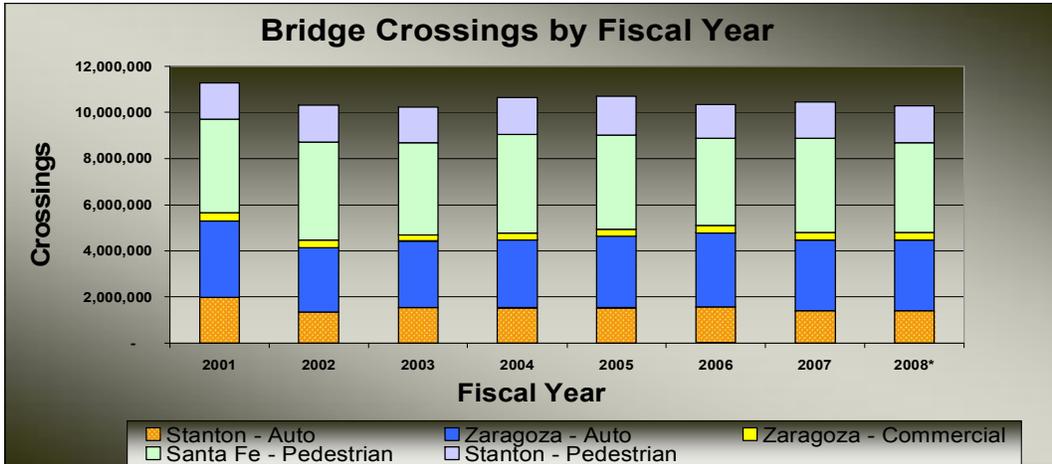
ASSUMPTIONS

Estimations for this revenue are made using projections of annual crossings, types of crossings and the corresponding fees charged. To bring rates in line with other international bridges across the border with Mexico, City Council adopted a fee increase effective September 1, 2007. The private vehicle fee increased from \$1.65 to \$2.25 and the commercial vehicle increased from \$3.00/axle to \$3.50/axle, the pedestrian fee remained unchanged at \$0.35 per person. The bridge fees had remained unchanged for approximately four years with the last change adopted in January 2004.

ANALYSIS & TRENDS

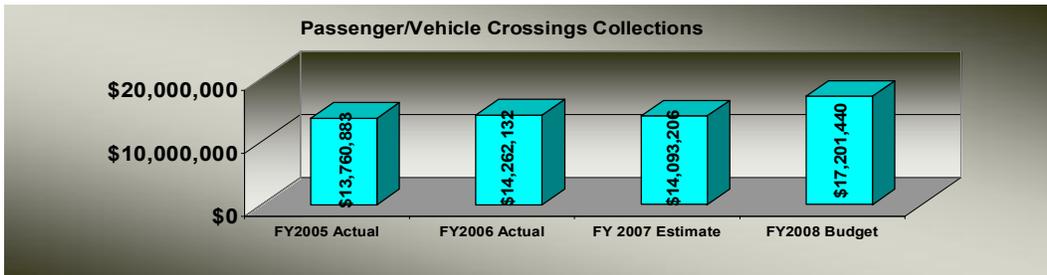
Fiscal year 2006 bridge crossings decreased by an overall 3.50% from FY2005 totals of 10,712,333 crossings. However the decrease in total crossings did not correlate to a decrease in collected revenues. Revenues increased 3.64% or \$501,2497 over FY2005 collections. This was due to an increase in automobile and commercial traffic of 3.12% and 5.47% respectively. Pedestrian traffic declined during the same time period by 9.31% as a result of tighter Homeland Security Inspections and socio/economic trends in the neighboring city. In fiscal year 2007 the statistics showed an increase in pedestrian traffic of 8.36% or an additional 437,174 people, and an increase in commercial traffic of 3.62%. Automobile crossings declined by 6.63% during the same time period over FY2006, for an overall increase of 1.27% in all crossings. Revenue collection declined by \$168,926 or 1.18% over FY06 revenue collections.

The small decrease in revenue was due to the decline in automobile crossings resulting from the GSA Lane Expansion Project which has one lane closed to traffic increasing crossing times and eliminating the time advantage fee paying commuters had over those using the Bridge of The Americas, a non-fee bridge. FY2008 revenue projections are estimated at 22.05% over FY2007 estimated for a total of \$17,201,440. This is based on an overall decline in total crossings and a shift of about 5% of automobile traffic from the fee based bridges to the free bridge and continued lane closure(s) due to the expansion. However due to the 36.36% increase in the automobile fee and a 16.67% increase in the commercial fee revenue collection is not expected to decline.



COLLECTIONS AND CROSSINGS

	FY2005 Actual	FY2006 Actual	FY2007 Estimate	FY2008 Budget	Variance
Revenue Collection	\$13,760,883	\$14,262,132	\$14,093,206	\$17,201,440	22.05%
Pedestrians	5,766,031	5,229,074	5,666,248	5,483,354	-3.23%
Passenger vehicles	4,644,191	4,789,201	4,471,795	4,471,302	-0.01%
Commercial vehicles	302,111	318,627	330,173	322,169	-2.42%
Total Crossings	10,712,333	10,336,902	10,468,216	10,276,825	-1.83%



FINANCIAL SUMMARIES

El Paso Electric Company

DESCRIPTION

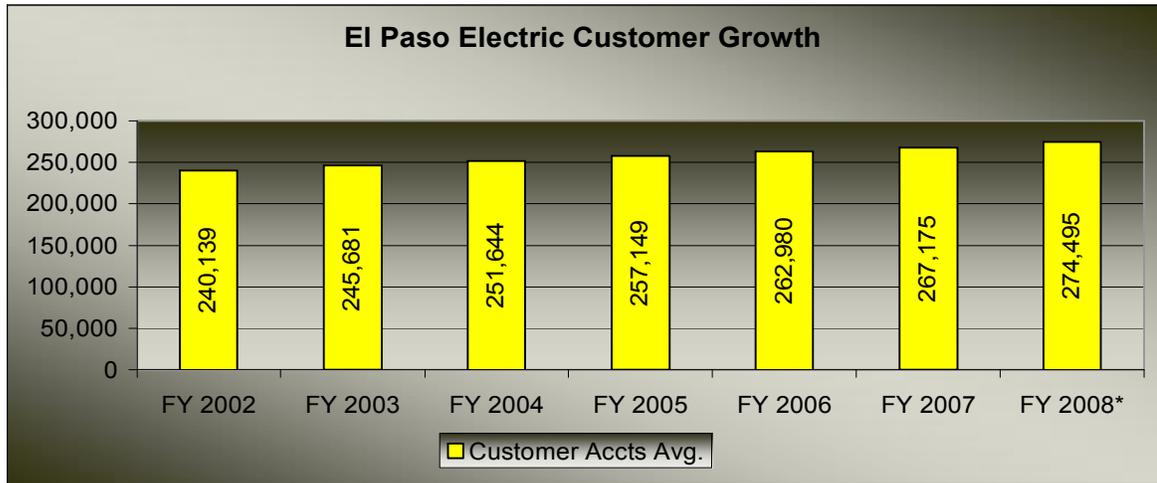
The El Paso Electric company is the local publicly traded electric utility which generates and distributes electricity through an interconnected system to approximately 344,000 customers in the Rio Grande Valley in West Texas and Southern New Mexico. The customer base for the City of El Paso is approximately 267,175 or 77.67%. In order for El Paso Electric to operate effectively and serve the El Paso area, it is necessary that power lines and various infrastructure be located on City owned property and cross easements throughout the City. The City of El Paso and El Paso Electric have negotiated and agreed upon a rate, or franchise fee, that is paid to the City by the electric utility for access to these properties. This franchise fee is paid to the City on a quarterly basis. El Paso Electric pays the City 3.25% of electrical energy gross revenues and 4% of Broadband over power line related gross revenue. Additionally, City Council approved a new rate schedule impacting the small commercial rates in January 2006 and a fuel surcharge approved in November 2005 impacting all customers within the City limits.

ANALYSIS & TRENDS

Population growth, utility rate increases, weather conditions, historical collections, and franchise contract renewals are factors considered when estimating franchise fees revenues.

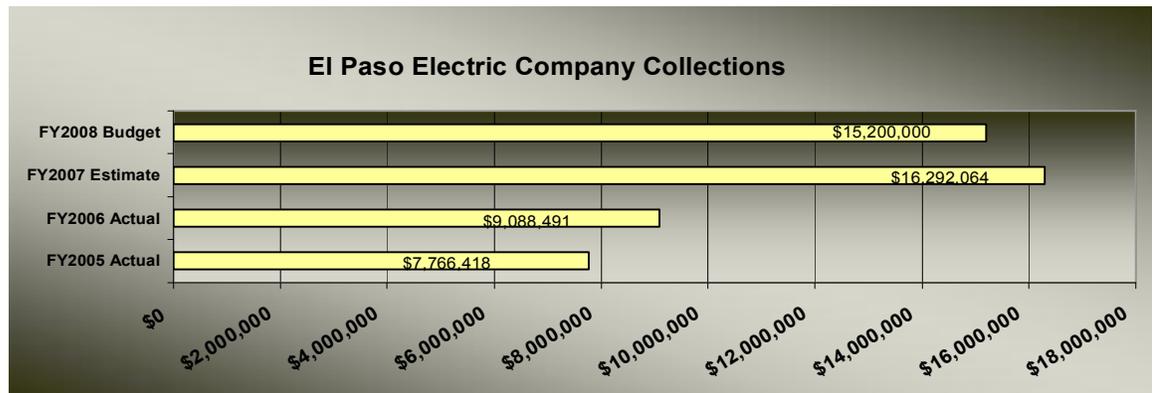
ANALYSIS & TRENDS

The franchise agreement was re-negotiated in August of 2005 and will remain valid through July 2030. The 2005 agreement resulted in a 63% increase in fees. The customer base grew by 2.27% or 5,831 additional customers during fiscal year 2006 resulting in a total of \$9,088,491 in revenue or an increase of 17.02% over the prior year. In fiscal year 2007 the customer base grew by 1.6% for a total of 267,175 accounts which resulted in an increase in revenues of 79.26%. Revenue for fiscal year 2008 is projected to remain leveled and customer accounts are projected to increase by 7,320 accounts or 2.74%.



COLLECTIONS & CUSTOMER ACCOUNTS

	FY2005 Actual	FY2006 Actual	FY2007 Estimate	FY 2008 Budget	Variance
Revenue Collection	\$7,766,418	\$9,088,491	\$16,292,064	\$15,200,000	-6.70%
Customer Accounts (Avg)	257,149	262,980	267,175	274,495	2.74%



FINANCIAL SUMMARIES

El Paso Water Utilities

DESCRIPTION

The El Paso Water Utilities (EPWU) is a component unit of the City of El Paso and is managed by the Public Service Board. EPWU pays the City ten percent of the total amount received by the Board from the sale of water in lieu of taxes. Payment is made on a monthly basis. Payments from EPWU increased 43.04% in fiscal year 2004 mainly due to an increase in water rates. The new fees went into effect February 29, 2004. Customers who use less than 400 cubic feet of water per month are charged a minimum amount based on the meter size. These customers saw a five percent increase in their bill. Those customers that use in excess of the 400 cubic feet saw a much larger increase.

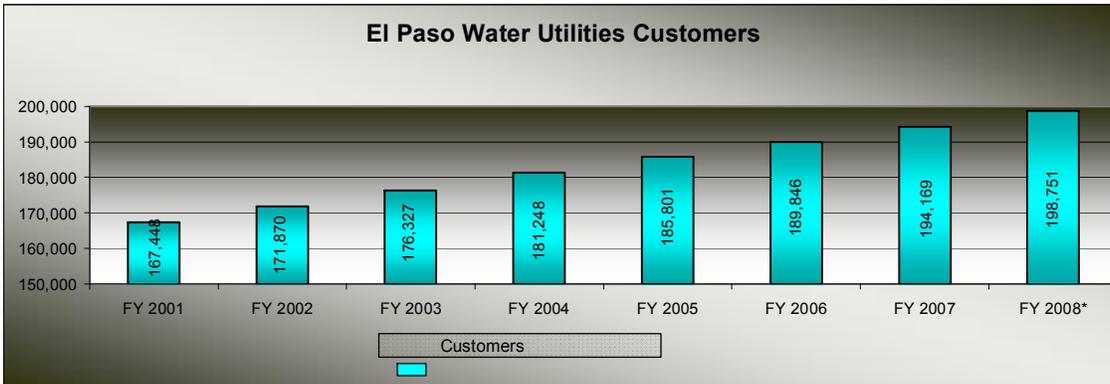
ANALYSIS & TRENDS

Historical collections from the Public Service Board that oversees the EPWU are used to project future revenue. A 2.36% growth factor is used for projecting future revenues. The largest increase in collections occurred in fiscal year 2004.

ANALYSIS & TRENDS

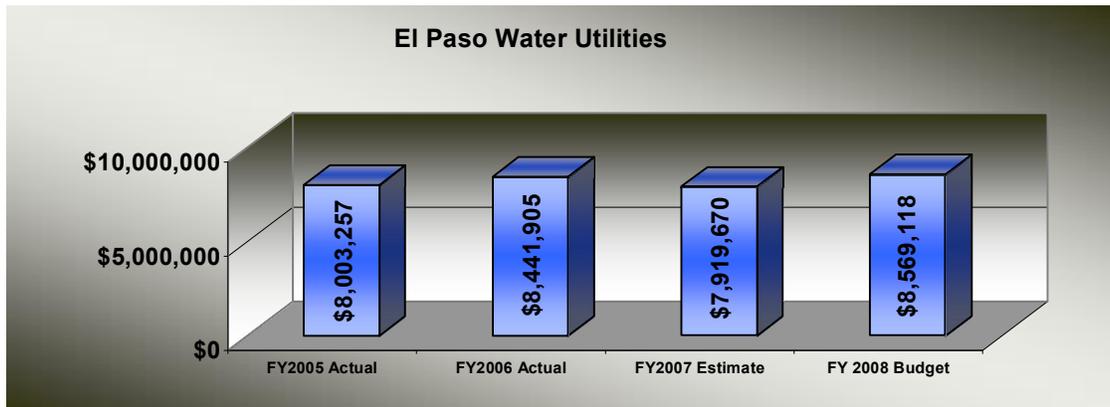
Customer accounts increased again in fiscal year 2005 to a total customer base of 185,801. This resulted in total revenue collected of \$8,003,257. In fiscal year 2006, collections increased only 5.48% due to reduced water usage as a result of increased precipitation in El Paso, while customer accounts continued to increase. A total of 4,045 new customer accounts were added during fiscal year 2006 for a total customer base of 189,846 offsetting the decline in water consumption. FY2007 saw an increase in customer accounts of 4,323 or 2.27% over the prior year and a Board approved 4% fee increase, while revenue collections decreased by \$522,235 or 6.19% as a result of decreased water use in residential landscaped areas. The fee increase coupled with the long term effects of precipitation from the months of June, July and August of 2006 when the City recorded 10.12 inches of rain for the three months combined resulted in decreased water usage by consumers in the months of September, October and November. The City had not recorded such high precipitation records in years. The City recorded 3.39 inches of rain in calendar year 2006 while it recorded 13.58 in 2007.

Fiscal year 2008 revenues are projected to increase by 8.20% over fiscal year 2007 collections for a total of \$8,569,685 with an increase of 2.36% in customer accounts and anticipated normal precipitation levels for next year.



COLLECTIONS & CUSTOMER ACCOUNTS

	FY2005 Actual	FY2006 Actual	FY2007 Estimate	FY2008 Budget	Variance
Collections	\$8,003,257	\$8,441,905	\$7,919,670	\$8,569,118	8.20%
Customer Accounts	185,801	189,846	194,169	198,751	2.36%



FINANCIAL SUMMARIES

Ambulance Service Revenue

DESCRIPTION

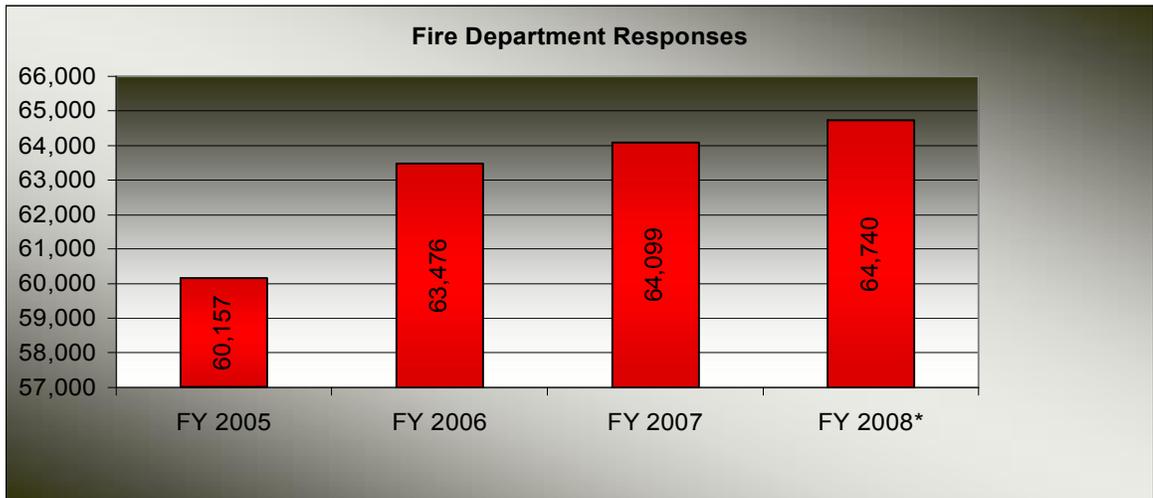
The City of El Paso provides life stabilization transport services throughout the city via the emergency medical services division of the El Paso Fire Department. The City sets the fee based on the cost of transportation and stabilization services. The ambulance fee is reviewed on an annual basis through the budget process. Texas state law dictates a "profit" cannot be made from services rendered to citizens.

ASSUMPTIONS

Fees are determined by projecting the expected number of medical transports to hospitals. The fee schedule is based on a flat fee implemented in the fiscal year which is only increased when all fees are recalculated based on a Consumer Price Index increase. A third party administrator collects the revenue, and on average the collection rate is approximately fifty percent.

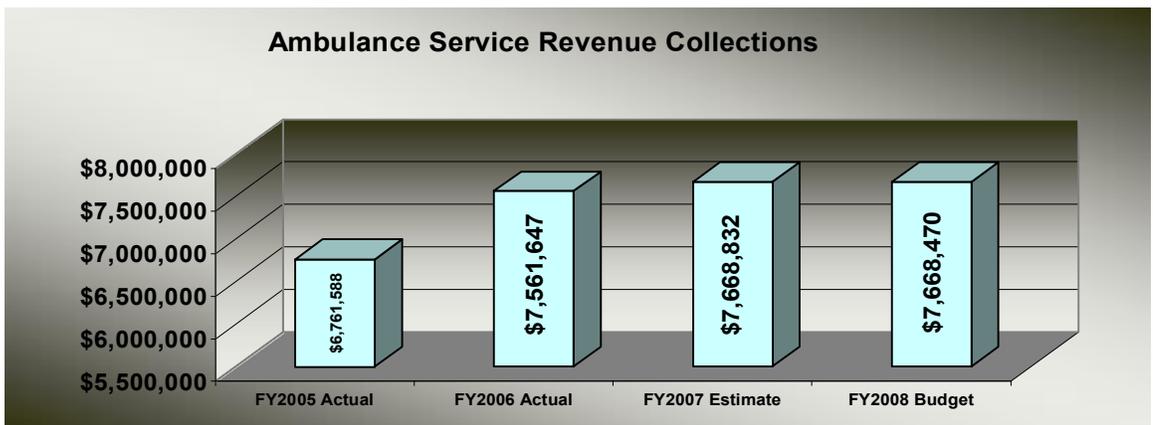
ANALYSIS & TRENDS

In fiscal year 2006 the number of responses increased by 5.51% for a total of 63,476 compared to fiscal year 2005. The increase in responses coupled with an increase in the base fee charged generated an increase in revenue of 11.83% or \$800,059 over fiscal year 2005 for a total of \$7,561,647. In addition to the fee increase, the city contracted with a collection agency in order to increase revenue collection and continues to do so. Responses increased in fiscal year 2007 by approximately 1%, and collection efforts generated \$7,668,832 reflecting a 1.42% increase over the prior year. The revenue estimate for fiscal year 2008 is expected to remain level while responses are projected to increase by slightly by 1% resulting in an estimate of \$7,668,470.



COLLECTIONS AND RESPONSES

	FY2005 Actual	FY2006 Actual	FY2007 Estimate	FY 2008 Budget	Variance
Actual	\$6,761,588	\$7,561,647	\$7,668,832	\$7,668,470	-0.0047%
Responses	60,157	63,476	64,099	64,740	1.00%



FINANCIAL SUMMARIES

Garbage Collection Billings

DESCRIPTION

The City of El Paso's Environmental Services department operates as an enterprise fund and offers residential collection of refuse throughout the city. As a self-sustaining enterprise fund a fee is paid by customers to recoup the cost of weekly curbside garbage collection and maintenance costs associated with the landfills that are owned and operated by the City.

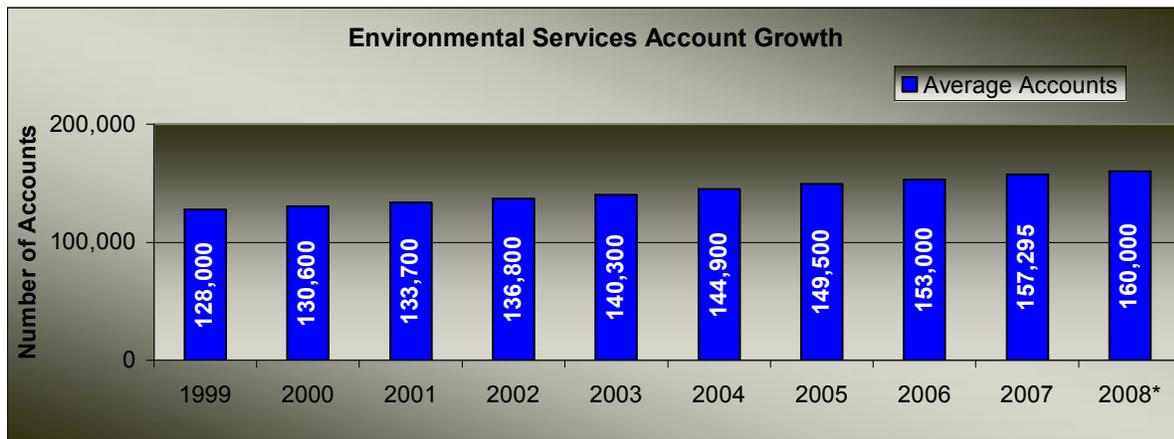
ASSUMPTIONS

Revenue projections are based on the number of households receiving garbage collection service and the historical growth rate of the number of new residential homes built while adjusting for any change in the service fee.

ANALYSIS & TRENDS

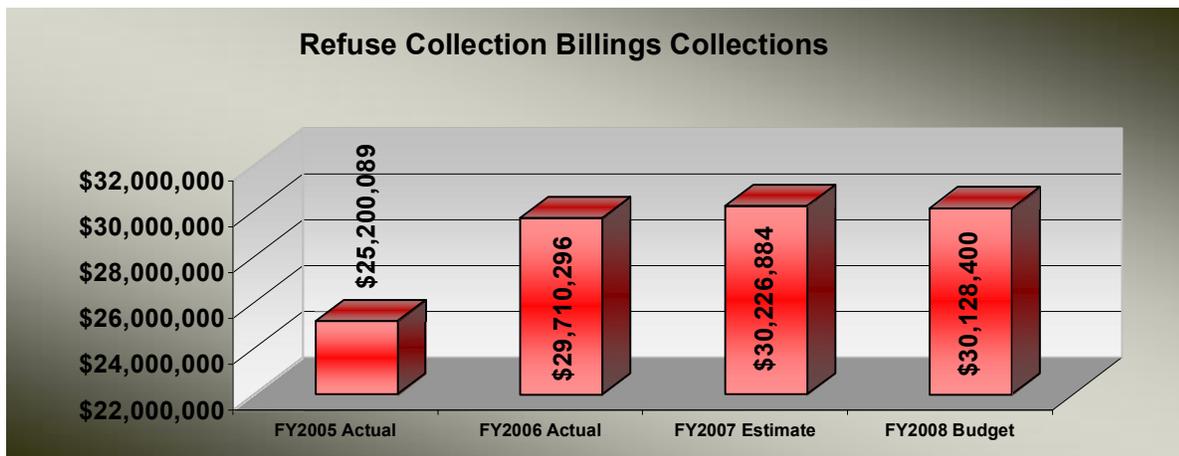
Environmental Services Accounts have grown at about 2.34% from 1999 to 2006, with a 2.81% increase in FY2007 over FY2006. FY2006 revenue increased 17.89% generating an additional \$4,510,207 as a result of a \$1.00 fee increase per account per month approved by City Council and a steady growth in customer accounts for total revenue of \$29,710,296. In fiscal year 2007 total collections are estimated at \$30,226,884 reflecting an increase in collections of 1.74%, while customer accounts increased 2.81% to a total of 157,295 accounts.

City Council initiated a new fee for services provided to the down town district at \$0.0085/\$100 of total appraised value per month to decrease the collection costs associated to the district for FY2008. The revenue estimate for fiscal year 2008 is conservative based on collection trends and customer account increase of 1.72% for a total of \$30,128,400.



COLLECTIONS & CUSTOMER ACCOUNTS

	FY2005 Actual	FY2006 Actual	FY2007 Estimate	FY2008 Budget	Variance
Revenue Collection	\$25,200,089	\$29,710,296	\$30,226,884	\$30,128,400	-0.33%
Customer Accounts	149,500	153,000	157,295	160,000	1.72%



FINANCIAL SUMMARIES

ALL SOURCES REVENUE DETAIL

Description	Actual FY06	Estimated Actual FY07	Adopted FY08
TAXES			
Real Property Tax Collections	\$146,709,212	\$157,805,723	\$173,471,807
Personal Prop. Tax Collection	55,611	76,544	0
Penalties Prop. Tax Collection	1,886,378	1,816,517	1,319,891
Special Fees/Deling. Tax Collect	1,250,636	480,000	480,000
Sales Tax	88,143,080	93,976,301	101,229,162
Hotel Occupancy Tax	6,985,421	7,938,030	7,595,000
Mixed Beverage Tax	1,174,239	1,295,136	1,336,897
Bingo Tax	67,503	62,713	63,156
Hotel/Motel Tax Penalty/Int	170,829	5,210	0
Motor Vehicle Rental Taxes	2,552,812	2,781,029	2,200,000
TOTAL	\$248,995,721	\$266,237,203	\$287,695,913
FRANCHISES			
Other Franchise Fees	\$36,829	\$33,159	\$28,322
Pipeline Easements	0	135,141	105,500
Texas Gas Service	3,508,730	4,023,062	3,226,280
Time-Warner	3,179,175	2,399,888	3,385,352
El Paso Water Utilities	8,441,905	7,919,670	8,569,118
Xspedius	442,179	229,919	261,500
Ambulance	111,989	113,937	0
South Western Bell	6,928,274	7,079,781	7,223,351
Oneok	1,472,955	995,601	995,601
El Paso Natural Gas City Sales	33,319	179,107	179,107
Electric Company	9,088,491	16,292,064	15,200,000
Telecom Franchisees	1,509,732	1,802,823	1,746,820
Passenger Vehicle Crossings	14,262,132	14,093,206	17,201,440
TOTAL	\$49,015,710	\$55,297,358	\$58,122,391
SERVICE REVENUE			
Airport Building Lease Revenue	\$1,791,859	\$1,740,880	\$1,838,800
Airport Parking Lot Fees	5,027,402	5,469,160	5,500,000
Airline Scheduled Landing Fees	4,625,713	4,387,618	4,886,940
Airline Nonsched Landing Fees	54,280	32,358	38,000
In-Flight Catering Revenue	95,653	102,676	91,100
Airport Gate Use Fees	168,460	151,234	154,000
Fuel Flowage Fees	359,873	480,669	412,000
Aircraft Parking Fees	689,417	652,277	630,100
Term. Space Rental - Airline	3,655,368	4,900,198	5,518,545
Terminal Space Rental-Other	338,850	417,253	376,000
Airport Advertising Revenues	181,992	187,996	168,000
Airport Food And Beve. Revenue	472,176	643,558	1,192,000
Airport Giftshop/Newstand Rev	329,689	357,066	400,000
Airport Vending Machine Rev.	696	803	770
Airport Car Rentals	4,060,136	4,478,436	4,400,000
Airport La Placita Revenues	124,587	159,991	132,000
Airport Taxi And Limousine Fee	17,166	31,518	27,000
Airport Equipment Parking Rent	120,555	100,426	99,800
Airport Loading Bridge Charges	57,600	45,600	42,000
Airport Car Rental Parking Rev	99,778	111,368	101,000

FINANCIAL SUMMARIES

ALL SOURCES REVENUE DETAIL

Description	Actual FY06	Estimated Actual FY07	Adopted FY08
International Arrivals Area Charge	2,038	0	0
Airport Reimbursement Costs	0	834	0
Airport Sec. Cost Reimbursement	199,919	218,259	220,000
Airport Util. Costs Reimbursement	370,901	390,181	381,500
Aircraft Tie Down Fees	1,580	6,230	4,200
T-Hangar Rental Fees	316,614	330,102	326,000
Ground Rentals	6,930,260	7,035,901	7,356,200
Other Airport Revenue	28,572	253,410	27,200
Airport Washrack Revenue	336	242	300
Airport Fingerprint Revenue	8,965	34,800	30,000
Golf Course Green Fees	0	480,198	1,744,000
Golf Cart Rentals	0	0	576,000
Pro Shop Sales	0	55,363	300,000
Driving Range Fees	0	5,140	144,000
Fare Box Revenue	5,768,990	5,875,969	5,736,419
Ticket Sales	558,531	509,771	561,099
Trolley Token Sales	59,893	62,193	40,550
Lift Bus Revenue - Tickets	162,855	174,057	176,646
Senior Citizen Bus Pass	218,188	211,604	215,660
Taxi Sales	1,380	0	0
Lift Bus Revenue - Fare Box	163,405	195,464	184,790
Non-Transportation Revenue	103,422	176,283	177,972
Union Depot Office Lease Revenue	29,880	29,880	29,880
Mt Advertising Revenue	302,800	199,847	338,525
Reimbursed Damages	0	4,453	4,374
Warranty Claims Reimbursement	0	480	0
Other Mt Revenues	(23)	(62)	0
FTA Capitalized Maintenance	11,558,300	356,368	9,813,797
Food Estab. Site Assessment	291,719	86,960	91,000
Ambulance Service Revenue	7,561,647	7,668,832	7,668,470
Primary Care Tb Clinic	39,146	43,458	26,000
County Food Safety	86,255	59,220	88,000
Overseas Immunizations	27,910	27,079	23,000
Animal Impoundment Fees	230,088	285,623	295,000
Primary Care - Maternity	310	0	0
HIV Clinic Visit	1,290	1,064	1,042
Dental Clinic Fees	317,174	349,182	340,672
Std Clinic Visit	52,820	65,184	56,730
Lab/Tb-Mycology Tests	23,099	10,325	11,375
Milk And Dairy Lab Tests	13,879	9,644	10,000
Child Health	32,688	34,804	30,000
Routine Immunizations	327,236	276,492	253,738
Std/HIV Lab Tests	16,954	2,732	6,000
Water Lab Tests	64,134	68,115	61,688
Animal Adoptions	3,916	7,891	9,500
Garbage Collection Billings	29,710,296	30,226,884	30,128,400
Landfill Fees	2,506,045	2,922,645	2,500,000
Recycling Revenues	371,728	487,625	750,000
Special Waste Removal Fees	232,635	277,220	547,000
Weed Removal Charges	179,161	230,991	175,000
TOTAL	\$91,148,186	\$84,200,022	\$97,469,782

FINANCIAL SUMMARIES

ALL SOURCES REVENUE DETAIL

Description	Actual FY06	Estimated Actual FY07	Adopted FY08
OPERATING REVENUE			
Museums Admission Revenue	\$10,535	\$7,723	\$0
Zoo Admission Revenue	819,775	843,172	865,680
General Admissions Revenue	407,181	440,101	459,993
Parking Fee Revenue	183,752	257,845	973,746
Meter Revenue	1,105,167	1,150,908	1,345,843
Patching Street Cuts	27,121	24,614	19,279
Street Lights	64,858	189,151	113,132
Anticipated Warrant Fees	219,970	301,812	245,887
Moving Violation Fines	2,395,983	2,363,982	2,140,885
Public Inspection Violations	40,899	27,729	14,853
Health Code Violations	46,704	39,463	30,164
Animal Violations	56,373	50,398	44,215
Liability Insurance Violations	3,004,472	2,913,426	2,372,424
Misdemeanors	529,236	507,710	418,987
Misdemeanor Warrants	32,749	30,241	25,741
Moving Warrants	547,096	596,391	583,085
Arrest Fees - Moving Violation	578,911	617,580	550,706
Parking Court Costs	84,370	82,735	77,616
City Court Costs	335,575	346,294	334,922
Undistributed	(577,580)	(39,619)	0
Overpayment Muni Court Tickets	40,247	37,358	16,910
Special Expense Fee	378,030	469,487	427,886
Muni Court Bldg Security Fund	356,736	377,626	312,000
Moving Violation Forfeits	3,359,604	3,648,180	3,758,026
Parking Forfeits/Fines	1,404,329	1,581,999	1,407,178
Appellate Docket Fees	1,502	2,495	1,887
Recoveries - Professional Bond	0	334	0
Muni Court Tech Fee Collection	472,199	501,999	415,000
Time Payment Fees- Muni Court	426,452	318,642	353,341
City - FTA	30	0	0
Narcotics Reimbursement Fee	10,736	11,742	9,671
Teen Court Revenue	0	2	0
Judicial Salaries- City	26,672	61,664	27,792
Red Light Camera Violations	0	0	54,667
Appeals Board Fees	51,736	(86)	659
Building Permits	1,676,383	1,785,272	1,840,276
Demolition Permits	4,207	4,188	2,759
Electrical Permits	454,750	569,040	513,734
Fire Protection Permits	445	856	603
Grading Permits	224,236	295,646	266,646
Mechanical Permits	461,578	498,894	484,815
Mobile Home Placement Permits	1,860	1,908	1,789
Plan Review Fees	200,017	313,382	290,003
Plumbing (Chp) Health Permits	13,692	26,377	27,978
Plumbing Permits	473,784	466,603	442,664
Roofing Permits	268,911	683,986	351,201

FINANCIAL SUMMARIES

ALL SOURCES REVENUE DETAIL

Description	Actual FY06	Estimated Actual FY07	Adopted FY08
Sidewalk And Driveway Permits	2,820	5,146	2,517
Signs Permits	97,792	117,781	113,540
Zoning Board Fees	20,577	23,474	15,461
Special Permits	7,630	7,700	7,508
Building Services Report Sales	9,292	14,195	13,316
Other Permits And Licenses	429,324	408,047	432,281
Charitable Solicitation Permit	6,180	6,799	9,482
Foreign Trade Zone Permits	194,625	205,909	235,000
Parade Permits	4,166	9,765	4,410
Paving Cut Permits	16,575	18,999	18,958
Refuse Collection Permits	31,670	43,935	22,000
Subdivision Permits	177,355	348,932	295,585
Taxi Cab Operating Permits	39,434	52,923	32,456
Alarms Licenses	267,943	288,121	349,527
Alcoholic Beverage Licenses	111,694	124,312	121,353
Amplification Permits	669	641	343
Animal Permit And Registration	710,867	863,477	819,899
Assembly Permits	53,563	57,140	70,944
Chauffeur Licenses	3,006	3,729	3,602
Electrical Licenses	7,735	5,056	5,445
Food Establishment Licenses	433,716	634,913	655,000
Food Management School Fees	513,520	559,125	558,000
Home Improvement Contractor Fee	13,970	20,599	19,496
Sign Contractor Licenses	13,590	14,847	8,774
Zoning Home Occupation License	47,834	49,971	49,306
Penalties/Late Fees	291,197	243,573	247,156
Hazardous Chemicals Permits	175,569	199,193	182,775
High Piled Combust Storage Per	250	0	0
Chartered Tour Limo Fees	9,801	12,299	25,700
Driverless Rental Fees	1,572	1,350	1,829
Storm Drain Permits/Fees	13,625	19,916	18,144
Special Privilege Permits	47,580	51,850	26,210
Residential Building Permits	2,906,635	3,351,333	3,976,799
Application Annual Process Fee	44,106	52,335	53,000
Condemnation Fee	0	454	900
Fire/Accident Investigation Fe	1,550	5,370	5,613
Temporary Late Fee Penalty	2,805	2,750	4,000
Plumb Ins Net 3rd Party Payment	(4,890)	13,280	0
Zoning Applications	12,434	2,881	2,946
Subdivision Plan Review Fees	5,396	2,030	0
Taxicab Zone 12.88 Zone Permit	0	23,000	13,913
Fire Inspections Fees	7,327	55	4,510
Hazmat Fees	130,523	149,325	130,169
Wrecker And Storage Fees	(39)	(680)	0
Taxi Inspection Fees	19,547	21,967	19,114
Vehicle For Hire Inspect Fee	3,329	4,057	3,000
False Alarm Penalty	0	98,696	0
Library Fees	205,027	235,584	231,456
Event Fees	91,084	112,165	127,266

FINANCIAL SUMMARIES

Description	Actual FY06	Estimated Actual FY07	Adopted FY08
Instructional Fees	578,580	604,401	490,317
Membership Fees	75,755	80,428	384,428
Child Care Services	415,470	330,541	430,302
Facility Management Fees	20,417	0	25,000
Sales To The Public	173,759	196,082	1,919,824
Organized Sports Leagues Fees	461,505	571,027	847,828
Motor Pool Usage Fees	6,606	35,174	42,000
Equipment Maintenance Charges	6,990,520	8,225,743	7,503,332
Fuel And Lubricants Charges	6,430,717	6,580,517	6,900,000
Misc. Charges-Sales To Depts.	715,519	730,856	823,694
Indirect Cost Recovery	1,416,640	1,681,437	1,502,035
Engineering Charges To Other Depts.	725,388	658,572	0
Environmental Fees	125	2,981,127	4,680,000
Pos City - Employee Deductions	7,914,769	6,089,311	5,385,246
Pos Fire - Employee Deductions	316,031	1,375,241	1,766,772
Pos Police - Employee Deduction	1,262,302	2,401,804	2,433,864
Pos Retiree's Deductions	2,478,452	2,751,911	2,770,651
Pos Cobra Deductions	114,894	102,845	62,000
Pos City - Employer Contrib.	9,403,516	9,015,183	9,988,775
Pos Fire - Employer Contrib.	4,089,996	4,306,049	4,594,117
Pos Police - Employer Contrib.	5,229,380	5,479,858	5,694,341
Workers' Compensation Contrib.	9,902,058	11,638,879	10,452,396
Unemployment Contributions	211,562	226,692	241,474
Group Life Insurance City Cont	184,360	174,712	207,725
Grp Dent Cty Contrb-Fire&Police	544,459	546,672	607,910
Grp Dent Employee Ded-Fire&Police	27,104	26,731	25,771
Grp Vision Cty Contrib-Fire&Police	75,345	77,256	79,632
Workers Compensation Payback	932,737	820,744	0
Nsf Check And Other Fees	7,614	4,955	4,609
Forfeitures Of Bid Deposits	18,500	14,487	25,274
Tax Office Certificates	17,365	20,043	25,812
TOTAL	\$88,142,703	\$98,646,847	\$100,478,475

NON-OPERATING REVENUE

Investment Interest Revenue	\$5,330,676	\$7,222,067	\$5,774,320
Facility Rentals Revenue	774,257	900,308	2,482,210
Property Lease Revenue	696,720	586,153	612,876
Gus And Goldie Royalty Revenue	7,616	4,237	15,000
Revenue Prog. Income Fthb-567	124,388	248,457	0
Revenue Prog. Income Single 568	443,080	626,002	0
Revenue Prog. Income Multi -569	447,505	350,088	0
Donations	226,134	261,855	660,498
Non-Cash In Kind Contribution	0	0	7,249,088
Gains On Disp-Enterp Fix Asset	264,677	45	0
Public Infor. Distribution Fee	26,413	28,540	25,689
Bank Fees/Credit Card Fees	141,787	126,252	149,546
Misc. Non-Operating Revenues	4,706,272	6,349,390	2,990,448
Penalties And Interest	778,183	721,294	598,000
Reimbursed Expenditures	1,429,168	2,111,563	3,127,150
Photostats	420,594	447,721	409,594

FINANCIAL SUMMARIES

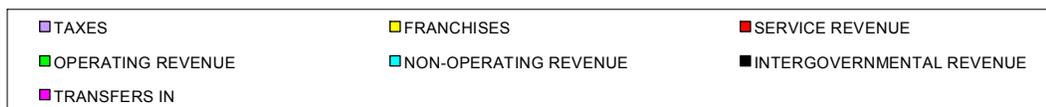
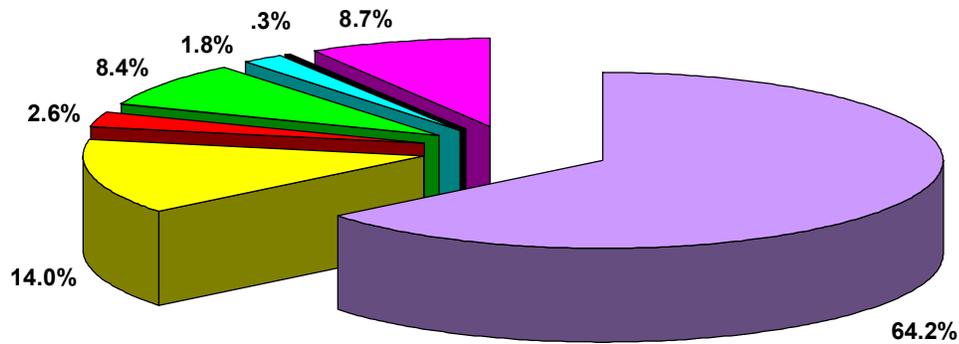
ALL SOURCES REVENUE DETAIL

Description	Actual FY06	Estimated Actual FY07	Adopted FY08
Vending Machine Proceeds	58,686	88,401	47,328
Escheat To City Misc. Revenues	95	0	0
Impact Fee/Annexation Fee	209,491	500	0
Annual Registration Fee-Lobby	3,000	2,100	1,400
Passenger Facility Charges	4,631,626	4,519,708	4,470,000
Unrealized Gains/Losses	(276,034)	0	0
Dividend Investment Revenue	0	0	20,000
TOTAL	\$20,444,334	\$24,594,681	\$28,633,147
INTERGOVERNMENTAL			
Federal Grant Proceeds	\$11,169,611	\$5,426,638	\$23,179,728
State Grant Proceeds	11,892,145	9,130,494	14,695,969
Local Grant Proceeds	301,000	15,708	25,597
City Match Of Grant Proceeds	1,262,040	1,056,113	1,236,572
Interlocal Tax Collect Agreement	763,848	845,840	802,186
County Participation	2,430,599	2,061,010	2,310,348
Interlocal Agreements - Health	287,352	339,704	353,889
Program Income	(4,105)	127,729	419,253
TOTAL	\$28,102,490	\$19,003,236	\$43,023,542
TRANSFERS IN			
Airport Indirect Cost Reimbursement	\$1,417,495	\$1,400,000	\$1,770,665
Mass Transit Indir. Cost Reimb.	3,750,000	3,750,000	3,500,000
Interfund Transfers (Sources)	8,847,780	8,130,306	5,886,942
Intrafund Transfers (Sources)	17,841,294	515,068	2,107,554
Fund Balance Transfers (Source)	597,839	915,152	7,651,317
City Contribution-Retiree Health	0	3,369,575	3,382,965
Transfer From General Fund	219,000	0	0
Proceeds-Sale Of Used Equip	87,474	98,813	149,706
Proceeds From The Sale Of Land	1,461,412	220,705	500,000
Transfer From SWM	5,142,541	5,189,979	6,696,559
Transfers Internat'l Bridges	10,665,755	10,350,921	12,873,018
Transfer from Capital Projects	0	1,377,178	2,400,000
Transfer From Airport	4,397,830	0	0
Transfer From Civic Center	1,677,348	1,572,861	1,572,434
TOTAL	\$56,105,768	\$36,890,558	\$48,491,160
TOTAL REVENUE - ALL SOURCES	\$581,954,912	\$584,869,905	\$663,914,410

FINANCIAL SUMMARIES

**General Fund Revenue
Summary by Source**

Revenue Source	Actual FY06	Estimated Actual FY07	Difference FY06/07	Adopted FY08
TAXES	\$170,864,899	\$179,526,843	5.07%	\$187,239,567
FRANCHISES	\$34,753,578	\$41,069,011	18.17%	\$40,815,451
SERVICE REVENUES	\$7,521,096	\$7,608,357	1.16%	\$7,620,470
OPERATING REVENUES	\$23,591,557	\$26,255,381	11.29%	\$24,454,015
NON-OPERATING REVENUES	\$4,206,536	\$6,319,381	50.23%	\$5,329,305
INTERGOVERNMENTAL REVENUES	\$1,107,161	\$779,239	-29.62%	\$802,186
TRANSFERS IN	\$21,438,041	\$22,071,178	2.95%	\$25,399,796
Grand Total	\$263,482,868	\$283,629,390	7.65%	\$291,660,790



Taxes	<i>Property, Sales, Mixed Beverage, Bingo</i>
Franchises	<i>Franchise & Easement Fees (Electric, Gas, Telephone & Water Utilities, Cable)</i>
Service Revenue	<i>Ambulance</i>
Operating Revenues	<i>Admissions Revenue, Municipal Court Fines, Licenses & Permits</i>
Non-Operating Revenues	<i>Public Safety Revenues, Public Inspection Fees, Alcoholic Beverage Licenses</i>
Intergovernmental Revenue	<i>Investment Interest Revenue, Rents & Lease Revenue</i>
Transfers In	<i>County Health Participation</i>
	<i>Bridge Transfer, Interfund & Intrafund Transfers</i>

Note: The FY06/07 difference in Taxes is due partly to property valuations and increased sales tax revenue. The difference in Franchises is due to CAFR adjustments in Electric Company revenue. FY06/07 difference in Operating Revenues is mainly due to increase revenue in residential, roofing and other permit fees. Non-Operating Revenues increase is mainly a result of maximizing interest revenue generated in FY07. The difference in Intergovernmental is the revenue generated by the County participation for the Health District.

FINANCIAL SUMMARIES

General Fund Appropriations Summary by Department

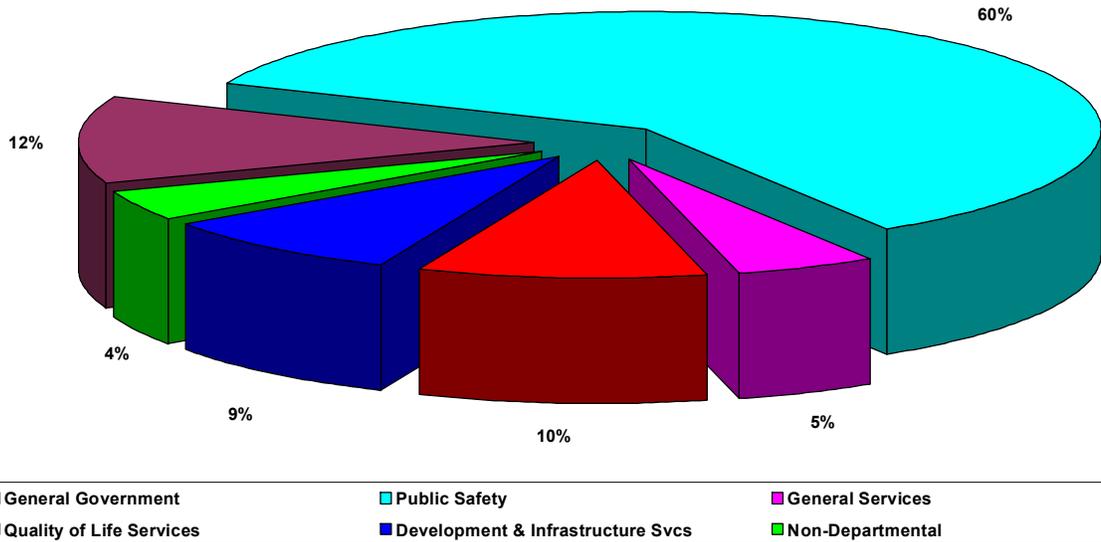
Department	Actual	Adopted	Estimated	
	FY06	FY07	Actual	Adopted
			FY07	FY08
MAYOR AND COUNCIL	\$1,097,723	\$1,274,651	\$1,255,239	\$1,341,808
CITY ATTORNEY	\$5,020,337	\$4,803,688	\$4,365,119	\$4,755,157
DEPARTMENT OF CITY MANAGER	\$1,509,370	\$1,708,295	\$1,703,019	\$1,817,566
OFFICE MANAGEMENT & BUDGET	\$942,825	\$1,211,376	\$1,052,610	\$1,319,424
TAX	\$4,105,848	\$3,800,878	\$3,606,778	\$3,927,129
FINANCIAL SERVICES	\$2,656,488	\$2,692,732	\$2,678,625	\$2,795,576
HUMAN RESOURCES	\$1,822,276	\$1,915,413	\$2,006,029	\$2,022,538
MUNICIPAL CLERK	\$4,306,649	\$5,133,356	\$5,083,342	\$5,178,963
EL PASO PERFORMING ARTS CENTER	\$74,994	\$0	\$0	\$0
GENERAL SERVICES	\$13,797,422	\$13,833,502	\$14,957,167	\$14,802,742
DEVELOPMENT SERVICES	\$5,884,781	\$6,457,420	\$6,360,332	\$6,496,310
POLICE	\$97,760,395	\$101,348,324	\$102,143,561	\$104,934,305
FIRE	\$63,591,437	\$66,124,918	\$67,868,008	\$68,877,904
STREET DEPARTMENT	\$14,733,842	\$16,027,888	\$16,626,630	\$15,155,144
ENGINEERING SERVICES	\$3,239,161	\$3,596,200	\$3,694,249	\$3,751,113
INFORMATION TECHNOLOGY	\$6,881,367	\$9,813,715	\$8,417,354	\$9,709,938
PARKS AND RECREATION	\$12,958,524	\$14,863,650	\$14,037,107	\$16,389,792
ZOO	\$2,809,131	\$3,098,587	\$3,068,873	\$3,340,471
LIBRARY	\$6,001,921	\$7,423,889	\$7,683,076	\$7,952,769
MUSEUMS & CULTURAL AFFAIRS	\$1,909,729	\$2,183,765	\$2,188,857	\$2,250,904
COMMUNITY/HUMAN DEVELOPMENT	\$410,307	\$563,770	\$526,029	\$582,835
ECONOMIC DEVELOPMENT	\$926,376	\$1,242,577	\$915,507	\$1,951,534
NON - DEPARTMENTAL	\$11,553,351	\$12,748,525	\$11,415,978	\$12,306,868
Grand Total	\$263,994,254	\$281,867,119	\$281,653,489	\$291,660,790

Note: Adopted FY07 to Adopted FY08 variance - Parks increase due to additional staffing and materials required for new facilities and additional parkland. Library, Museum increases due to full year funding of facilities opened in FY07. Economic Development additional resources to emphasize business development, and specific development contracts from Non-Departmental.

FINANCIAL SUMMARIES

General Fund Appropriations Summary by Function

<i>Function</i>	<i>Actual FY06</i>	<i>Estimated Actual FY07</i>	<i>Adopted FY08</i>
GENERAL GOVERNMENT	\$29,269,259	\$31,083,622	\$34,819,633
PUBLIC SAFETY	\$161,351,832	\$170,011,569	\$173,812,209
QUALITY OF LIFE SERVICES	\$24,164,606	\$27,503,942	\$30,516,771
GENERAL SERVICES	\$13,797,422	\$14,957,167	\$14,802,742
DEVELOPMENT & INFRASTRUCTURE SVCS	\$23,857,784	\$26,681,211	\$25,402,567
NON-DEPARTMENTAL	<u>\$11,553,351</u>	<u>\$11,415,978</u>	<u>\$12,306,868</u>
Grand Total	<u>\$263,994,254</u>	<u>\$281,653,489</u>	<u>\$291,660,790</u>



General Government:

Mayor & Council, City Attorney, Office of Management & Budget, Tax, Human Resources, Financial Services, Municipal Clerk, Information Technology, Economic Development

Public Safety:

Police, Fire

Quality of Life Services:

Parks & Recreation, Zoo, Library, Department of Museums & Cultural Affairs, Community & Human Development

General Services:

General Services

Development & Infrastructure Services:

Development Services, Street, Engineering

Non-Departmental:

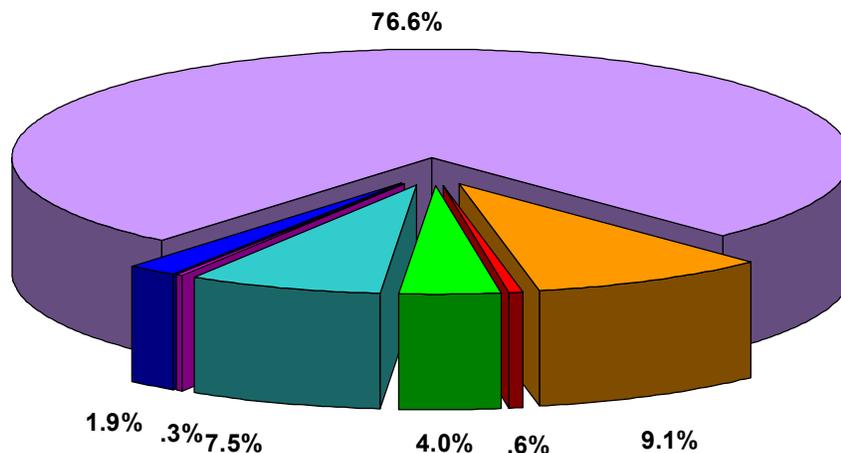
Non-Departmental

Note: Variances in FY08 Budget to FY07 Estimated Actual - General Government increase in technology appropriations plus shift of appropriations from Non-Departmental to Economic Development. Public Safety increase required by collective bargaining agreements. Quality of Life Services increase in Parks, Zoo, Libraries and Museum to account for facilities added during FY07 and to be added in FY08.

FINANCIAL SUMMARIES

**General Fund Appropriations
Summary by Character**

Character	Actual FY06	Estimated Actual FY07	Difference FY06/07	Adopted FY08
PERSONAL SERVICES	201,791,548	217,013,940	7.54%	\$223,537,294
CONTRACTUAL SERVICES	22,082,526	25,693,895	16.35%	\$26,568,811
MATERIALS AND SUPPLIES	9,516,918	11,203,892	17.73%	\$11,753,447
OPERATING EXPENDITURES	17,508,250	18,029,667	2.98%	\$21,994,617
NON - OPERATING EXPENSES	1,723,381	961,003	-44.24%	\$1,590,410
INTERGOVERNMENTAL EXP	925,245	450,463	-51.31%	\$806,684
OTHER USES	10,107,989	7,441,337	-26.38%	\$5,409,527
CAPITAL OUTLAY	338,397	859,292	153.93%	\$0
Grand Total	\$263,994,254	281,653,489	6.69%	\$291,660,790



Personal Services	Contractual Services
Non-Operating Expenditures	Materials/Supplies
Operating Expenditures	Intergovernmental Expenditures
Other Uses	

Note: Actual FY06 to Estimated Actual FY07 variances - Personal Services increases in Public Safety departments and increases in Quality of Life departments required by additional facilities plus FY07 impact of August 06 storm. Contractual Services additional appropriations added to Building Maintenance for renovations, etc., increases in street contracts due to August 2006 storm, increase in IT contractual license payments plus Parks groundskeeping contractual. Materials and Supplies street materials required for additional work due to '06 storm plus \$500K allotted to libraries for books. Non-Operating Expenses reduction in legal claims damages. Intergovernmental Exp transfer G/F expenses to FEMA grant posted in FY06 plus reduced FY07 PD grant match. Other Uses transfers required in FY06 for Health closing entries plus transfer for lobbyist not required in FY07. Capital Outlay use of operating savings to purchase capital equipment.

FINANCIAL SUMMARIES

City of El Paso
Major Subfund Summaries
Projected Uses for Fund Balance

General Fund

General Fund -The FY2008 budget does not include any use of fund balance. Approximately \$16,828,111 in unreserved general fund balance will serve as a reserve for contingent circumstances or authorized one-time procurements.

Special Revenue Funds

Convention and Performing Arts- This subfund was established to account for all revenues and expenditures of the El Paso Convention and Performing Arts Center and allow the tracking of Hotel/Motel tax collection and use. Fund balances will be used for marketing, advertisement, capital improvements, and promotion of the arts through the Department of Museums and Cultural Affairs.

Parks and Recreation User Fee Fund- This subfund is established to account for the revenue and expenditures attributable to specific Parks and Recreation department activities. Fund balances are used for operating and capital expenditures in compliance with the User Fee ordinance.

Public Health Grants- This subfund accounts for Grants from the Texas Department of Health and other federal agencies for programs such as immunizations, dental, WIC, and AIDS prevention programs. Fund Balances are spent within the time requirements of the grant.

Community Development Block Grant- This subfund accounts for the Community Development Block Grant awarded by the federal government for housing and social services. Fund balances are spent within the time requirement of the grant.

Proprietary Funds

Airport Operating- This subfund was established to account for operations at the El Paso International Airport. Fund balances are used to fund capital purchases and pay debt service.

Public Transit-Sun Metro General Operations- For FY2008 no fund balance will be required to balance the operating budget, as estimated revenue will match anticipated appropriation requirements. The estimated fund balance does not include year-end closing entries, which had not been posted as of publication.

Environmental Services- This subfund was established to account for environmental related programs and operation of the Solid Waste Management division. Negative fund balance due to long term obligation (i.e. landfill closures and bonds payable).

FINANCIAL SUMMARIES

International Bridges- This subfund was established to account for the operation of the Stanton, Santa Fe, and Zaragoza International Bridges. The fund balance is retained for contingencies as mandated by Highway Administration lending guidelines.

Internal Services Funds

Fleet Services- This subfund was created to account for the operation of the City motor pool, city vehicle maintenance and repairs, and the dispensing of fuel. The City has reviewed the fee structure to promote a positive cash flow.

General Services/Quick Copy Fund- This subfund was established to account for the division of the General Services department designated to copy and print jobs of small volume, which are needed immediately by the City departments. Fund balances are used to fund operating expenditures, capital purchases, and to pay debt service for copying equipment.

Self-Insurance Restricted Funds- This subfund includes the Health, Worker's Compensation, and Unemployment funds. Corrective action was taken in FY2002 to correct the negative fund balance. It was projected to become positive by FY2006, however the increasing cost of healthcare has required that premiums again be adjusted.

Capital Projects Funds

Airport Capital Projects- This subfund is used to account for the Airport's capital improvement projects. Fund balances will be used for this purpose.

Debt Service Funds

Debt Service- This subfund was established to account for the repayment of several different debt instruments. They include Certificates of Obligation, General Obligations, and Contractual Obligations. Fund balances are used to pay principal and interest on bonds issued for infrastructure and new facilities.

FINANCIAL SUMMARIES

CITY OF EL PASO, TEXAS
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
GOVERNMENTAL FUNDS

For the year ended August 31, 2007 (PRECLOSE - 9/5/07)

	General	Community Development Block Grants	Debt Service	Capital Projects	Other Governmental Funds	Total Governmental Funds
REVENUES						
Property Taxes	\$ 114,087,938	-	44,616,844	-	-	158,704,782
Penalties and Interest-Delinquent taxes	1,318,151	-	473,529	-	-	1,791,680
Sales Taxes	64,473,550	-	-	2,842,667	5,115,972	72,432,189
Franchise Fees	36,728,585	-	-	-	-	36,728,585
Charges for Services	11,676,609	1,200,676	1,115,032	8,788,110	7,446,713	30,227,140
Fines and Forfeits	13,066,811	-	-	-	1,059,261	14,126,072
Licenses and Permits	10,234,480	-	-	-	2,269,299	12,503,779
Intergovernmental Revenues	-	14,115,213	-	953,502	18,799,500	33,868,215
County Participation	-	-	-	-	1,799,021	1,799,021
Interest	3,538,102	292,675	1,326,137	610,424	28,401	5,795,739
Rents and Other	1,320,248	851,062	-	406,981	3,607,304	6,185,595
Net Decrease in the Fair Value of Investments	-	-	-	-	-	-
Total revenues	256,444,474	16,459,626	47,531,542	13,601,684	40,125,471	374,162,797
EXPENDITURES						
Current:						
General Government	26,979,334	250,356	-	201,473	430,474	27,861,637
Public Safety	173,307,871	-	-	-	8,682,635	181,990,506
Public Works	37,235,538	-	-	503,315	5,865	37,744,718
Public Health	42	-	-	-	21,916,468	21,916,510
Parks Department	13,403,035	140,404	-	-	3,397,308	16,940,747
Library	7,451,112	-	-	-	332,293	7,783,405
Non Departmental	4,709,478	-	-	-	39,254	4,748,732
Culture and Recreation	5,142,930	-	-	219,293	5,937,593	11,299,816
Economic Development	915,542	-	-	-	1,536,885	2,452,427
Community and Human Development	518,286	9,659,180	-	-	1,829,667	12,007,133
Debt Service:						
Principal	-	-	29,767,957	-	-	29,767,957
Interest Expense	17	-	19,331,559	-	-	19,331,576
Interest Expense - Commercial Paper	-	-	2,261,078	-	-	2,261,078
Payment to Refunding Bond Escrow Agent	-	-	1,360,000	-	-	1,360,000
Fiscal Fees	-	-	1,301,808	1,482,856	-	2,784,664
Capital Outlay	848,558	6,409,686	-	80,503,724	3,627,251	91,389,219
Total expenditures	270,511,743	16,459,626	54,022,402	82,910,661	47,735,693	471,640,125
Excess (Deficiency) of revenues over expenditures	(14,067,269)	-	(6,490,860)	(69,308,977)	(7,610,222)	(97,477,328)
OTHER FINANCING SOURCES (USES)						
Transfers from other funds	20,549,534	-	1,850,032	3,773,987	4,654,390	30,827,943
Transfers Out	(8,431,377)	-	-	(1,850,756)	(100)	(10,282,233)
Face Amount of Bonds Issued	-	-	-	75,000,000	-	75,000,000
Face Amount of Refunding Bonds Issued	-	-	95,190,000	-	-	95,190,000
Premium on Issuance of Bonds	-	-	4,363,746	1,343,505	-	5,707,251
Payment to Refunding Bond Escrow Agent	-	-	(98,303,289)	-	-	(98,303,289)
Other Sources (Uses)	-	-	-	852,313	355,850	1,208,163
Total other financing sources (uses)	12,118,157	-	3,100,489	79,119,049	5,010,140	99,347,835
Net change in fund balances	(1,949,112)	-	(3,390,371)	9,810,072	(2,600,082)	1,870,507
Fund balances - beginning of year	34,877,351	-	2,317,376	19,383,110	18,019,615	74,597,452
Fund balances - end of year	\$ 32,928,239	-	(1,072,995)	29,193,182	15,419,533	76,467,959

FINANCIAL SUMMARIES

General Fund

	<i>Actual</i> <i>FY 2006</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2007</i>	<i>Adopted</i> <i>FY 2008</i>
<i>Beginning Fund Balance</i>	<u>\$21,303,596</u>	<u>\$14,792,210</u>	<u>\$16,828,111</u>
<i>Revenues</i>			
Taxes	\$170,864,899	\$179,586,843	\$187,239,567
Franchises	\$28,753,578	\$41,069,011	\$40,815,451
Service Revenues	\$7,521,096	\$7,608,357	\$7,620,470
Operating Revenues	\$23,591,557	\$26,255,381	\$24,454,015
Non-Operating Revenues	\$4,206,536	\$6,319,381	\$5,329,305
Intergovernmental Revenue	\$1,107,161	\$779,239	\$802,186
Transfers In	\$21,438,041	\$22,071,178	\$25,399,796
<i>Total</i>	<u>\$257,482,868</u>	<u>\$283,689,390</u>	<u>\$291,660,790</u>
<i>Appropriations/Expenditures</i>			
Personal Services	\$201,791,548	\$217,013,940	\$223,537,294
Contractual Services	\$22,082,526	\$25,693,895	\$26,568,811
Materials and Supplies	\$9,516,918	\$11,203,892	\$11,753,447
Operating Expenditures	\$17,508,250	\$18,029,667	\$21,994,617
Non-Operating Expenditures	\$1,723,381	\$961,003	\$1,590,410
Intergovernmental Expenditures	\$925,245	\$450,463	\$806,684
Other Uses	\$10,107,989	\$7,441,337	\$5,409,527
Capital Outlay	\$338,397	\$859,292	\$0
<i>Total</i>	<u>\$263,994,254</u>	<u>\$281,653,489</u>	<u>\$291,660,790</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>(\$6,511,386)</u>	<u>\$2,035,901</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u><u>\$14,792,210</u></u>	<u><u>\$16,828,111</u></u>	<u><u>\$16,828,111</u></u>

Note: The fund balance excludes funds set aside for claims, inventory, and \$16,000,000 cash reserve that is mandated by the City Charter to be maintained as a separate accounting entity and is to be used for catastrophic emergencies and must be re-paid within the same fund year.

Note: Figures for estimated actuals were compiled as of 09/28/07 and do not include any year-end adjustments required for CAFR Preparation.

FINANCIAL SUMMARIES

Convention & Performing Arts

	<i>Actual</i> <i>FY 2006</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2007</i>	<i>Adopted</i> <i>FY 2008</i>
<i>Beginning Fund Balance</i>	<u>\$4,295,902</u>	<u>\$5,666,466</u>	<u>\$6,918,441</u>
<i>Revenue</i>			
Hotel Occupancy Tax	\$6,985,421	\$7,938,030	\$7,595,000
Hotel/Motel Tax Penalty	\$170,829	\$5,210	\$0
Parking Fee Revenue	\$0	\$0	\$567,500
Patching Street Cuts	\$0	\$670	\$0
Sales to the Public	\$0	\$0	\$1,670,500
Facility Rentals Revenue	\$0	\$0	\$1,362,000
<i>Total</i>	<u>\$7,156,250</u>	<u>\$7,943,910</u>	<u>\$11,195,000</u>
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$34,292	\$257,120	\$335,971
Contractual Services	\$2,580,670	\$3,454,812	\$7,071,086
Materials and Supplies	\$13,530	\$77,823	\$15,140
Operating Expenditures	\$643,976	\$819,652	\$775,037
Non-Operating Expenditures	\$228,906	\$449,785	\$285,266
Intergovernmental Expenditures	\$0	\$0	\$0
Other Uses	\$1,677,348	\$1,572,861	\$2,712,500
Capital Outlay	\$606,964	\$59,882	\$0
<i>Total</i>	<u>\$5,785,686</u>	<u>\$6,691,935</u>	<u>\$11,195,000</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>\$1,370,564</u>	<u>\$1,251,975</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u><u>\$5,666,466</u></u>	<u><u>\$6,918,441</u></u>	<u><u>\$6,918,441</u></u>

Note: Increase to fund balance is due to increased collection of Hotel Occupancy Taxes.

FINANCIAL SUMMARIES

Parks & Recreation User Fee Fund

	<i>Actual</i> <i>FY 2006</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2007</i>	<i>Adopted</i> <i>FY 2008</i>
<i>Beginning Fund Balance</i>	<u>\$1,836,433</u>	<u>\$1,172,217</u>	<u>\$803,496</u>
<i>Revenue</i>			
General Admissions	\$410,562	\$439,421	\$459,993
Event Fees	\$91,085	\$110,023	\$121,066
Instructional Fees	\$535,726	\$566,467	\$469,195
Membership Fees	\$0	\$0	\$250,628
Child Care Service	\$415,466	\$330,541	\$430,302
Facility Management	\$20,417	\$0	\$25,000
Sales to the Public	\$18,467	\$24,827	\$19,874
Organized Sports	\$461,505	\$571,027	\$847,828
Misc. Charges-Sales	(\$32,603)	(\$33,002)	(\$7,110)
Facility Rentals Revenue	\$741,701	\$862,666	\$1,093,836
Property Lease Revenue	\$15,647	\$15,278	\$25,000
Gus & Goldie	\$7,616	\$4,237	\$15,000
Donations	\$44,339	\$48,416	\$73,940
Misc. Non-Operating Revenue	\$110,044	\$112,102	\$78,343
Reimbursed Expenditures	\$0	\$5,727	\$0
Vending Machine Proceeds	\$57,631	\$87,538	\$45,547
Interfund Transfers (Sources)	\$1,193	\$2,750	\$0
Intrafund Transfers (Sources)	\$1,000	\$12,000	\$3,000
Fund Balance Transfers (Source)	\$0	\$0	\$109,299
<i>Total</i>	<u>\$2,899,796</u>	<u>\$3,160,018</u>	<u>\$4,060,741</u>

FINANCIAL SUMMARIES

(Continued)

<i>Appropriations by Program</i>	<i>Actual FY 2006</i>	<i>Estimated Actual FY 2007</i>	<i>Adopted FY 2008</i>
<u>Administration/Programming</u>			
Delta Sports Center Events	\$367,717	\$482,849	\$409,338
Shelters/General Administration	\$421,853	\$292,111	\$238,012
Lincoln Center	\$22,806	\$873	\$0
Aquatics	\$994,535	\$1,023,419	\$1,065,960
Gus/Goldie Marketing Program	\$34,016	\$15,980	\$29,000
Special Promotions	\$107,014	\$64,786	\$69,770
Multi-Purpose Center	\$113,619	\$143,310	\$157,102
McKelligon Canyon	\$91,811	\$0	\$3,000
Sports Special Events	\$0	\$0	\$100,000
<u>Recreation Centers</u>			
Armijo	\$44,871	\$26,061	\$36,698
Carolina	\$69,996	\$113,448	\$85,916
Nolan Richardson	\$36,201	\$39,228	\$89,805
Eastwood	\$121,054	\$156,268	\$129,421
Marty Robbins	\$126,251	\$148,651	\$135,318
Westside	\$0	\$38,921	\$141,994
Leona Ford Washington	\$30,369	\$26,688	\$50,020
Nations-Tobin	\$32,488	\$51,502	\$71,875
Northeast	\$167,423	\$135,772	\$61,835
Pavo Real	\$135,134	\$106,437	\$89,141
San Juan	\$48,260	\$56,023	\$87,043
Galatzan	\$220,960	\$192,600	\$98,513
Rae Gilmore	\$24,321	\$27,058	\$40,804
Central Youth Outreach	\$52,083	\$68,857	\$48,510
Seville Community Center	\$10,359	\$8,413	\$34,752
Chihuahuita Center	\$155	\$822	\$4,950
<u>Senior Centers</u>			
Golden Age	\$0	\$0	\$407,042
Rev Peter Martinez	\$29,981	\$31,465	\$41,266
Memorial Park	\$35,454	\$46,934	\$41,200
Sacramento	\$16,446	\$24,340	\$26,171
San Juan	\$13,246	\$27,006	\$29,402
South El Paso	\$16,818	\$42,738	\$33,041
Washington	\$43,006	\$28,058	\$55,905
Wellington Chew	\$16,544	\$27,662	\$43,844
East Side	\$88,818	\$48,092	\$55,235
Senior Games	\$9,743	\$12,120	\$18,700
Polly Harris	\$20,660	\$20,247	\$30,158
Total	\$3,564,012	\$3,528,739	\$4,060,741
<u>Revenues & Financing Sources</u>			
Over (Under) Expenditures	(\$664,216)	(\$368,721)	\$0
Ending Fund Balance	\$1,172,217	\$803,496	\$803,496

FINANCIAL SUMMARIES

Public Health Grants

	<i>Actual</i> <i>FY 2006</i>	<i>Estimated</i> <i>Actual</i> <i>FY2007</i>	<i>Adopted</i> <i>FY2008</i>
<i>Revenue</i>			
Federal Grant Proceeds	\$103,955	\$17,360	\$523,854
State Grant Proceeds	\$8,635,460	\$7,119,892	\$11,201,586
City Match of Grant	\$927,801	\$136,560	\$801,888
Program Income	\$329,932	\$127,729	\$419,253
Interfund Transfers	\$402,964	\$224,069	\$0
<i>Total</i>	<u>\$10,400,112</u>	<u>\$7,625,610</u>	<u>\$12,946,581</u>
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$7,368,717	\$7,285,066	\$9,845,387
Contractual Services	\$947,451	\$812,905	\$1,140,609
Materials and Supplies	\$618,002	\$430,018	\$631,231
Operating Expenditures	\$908,185	\$829,829	\$1,110,085
Other Uses	\$243,019	\$0	\$0
Capital Outlay	\$132,524	\$97,483	\$219,269
<i>Total</i>	<u>\$10,217,898</u>	<u>\$9,455,301</u>	<u>\$12,946,581</u>

Note: Drawdown of funds for federal grants for fiscal year 2007 pending completion.

FINANCIAL SUMMARIES

Community Development Block Grant

	<i>Actual</i> <i>FY 2006</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2007</i>	<i>Adopted</i> <i>FY 2008</i>
<i>Revenue</i>			
Donations	\$0	\$1,000	\$0
Federal Grant Proceeds	\$1,594,896	\$1,460,078	\$2,075,265
<i>Total</i>	<u>\$1,594,896</u>	<u>\$1,461,078</u>	<u>\$2,075,265</u>
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$1,297,762	\$1,368,425	\$1,416,308
Contractual Services	\$144,504	\$150,127	\$215,300
Materials and Supplies	\$43,931	\$37,796	\$31,915
Operating Expenditures	\$330,999	\$322,166	\$316,059
Non-Operating Expenditures	\$0	\$0	\$95,683
<i>Total</i>	<u>\$1,817,196</u>	<u>\$1,878,514</u>	<u>\$2,075,265</u>

Note: This grant is a reimbursable grant, therefore revenues do not coincide with expenditures.

FINANCIAL SUMMARIES

Airport Operating

	<i>Actual</i> <i>FY 2006</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2007</i>	<i>Adopted</i> <i>FY 2008</i>
<i>Beginning Fund Balance</i>	<u>\$87,218,730</u>	<u>\$84,258,428</u>	<u>\$83,492,580</u>
<i>Revenue</i>			
Franchises	\$0	\$135,141	\$105,500
Service Revenue	\$30,032,069	\$33,183,755	\$37,025,455
Operating Revenue	\$0	\$206,929	\$236,000
Non-Operating Revenue	\$1,037,819	\$1,304,176	\$1,042,000
Transfers In	\$0	\$145,000	\$0
<i>Total</i>	<u><u>\$31,069,888</u></u>	<u><u>\$34,975,001</u></u>	<u><u>\$38,408,955</u></u>
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$12,557,354	\$14,524,807	\$15,435,021
Contractual Services	\$2,538,671	\$3,133,493	\$7,032,170
Materials and Supplies	\$1,670,176	\$1,562,694	\$1,784,490
Operating Expenditures	\$16,908,409	\$16,413,473	\$5,346,775
Non-Operating Expenditures	\$355,580	\$106,382	\$347,500
Other Uses	\$0	\$0	\$8,462,999
<i>Total</i>	<u><u>\$34,030,190</u></u>	<u><u>\$35,740,849</u></u>	<u><u>\$38,408,955</u></u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>(\$2,960,302)</u>	<u>(\$765,848)</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u><u>\$84,258,428</u></u>	<u><u>\$83,492,580</u></u>	<u><u>\$83,492,580</u></u>

FINANCIAL SUMMARIES

Public Transit - Sun Metro General Operations

	<i>Actual</i> <i>FY 2006</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2007</i>	<i>Adopted</i> <i>FY 2008</i>
<i>Beginning Fund Balance</i>	\$5,328,161	\$5,932,897	(\$774,789)
<i>Revenue</i>			
Sales Tax	\$28,466,751	\$29,197,878	\$33,381,307
Fare Box	\$5,768,990	\$5,875,969	\$5,736,419
Ticket Sales	\$558,531	\$509,771	\$561,099
Trolley Token Sales	\$59,873	\$62,193	\$40,550
Lift Bus	\$162,855	\$174,057	\$176,646
Senior Citizen Bus Pass	\$218,188	\$211,604	\$215,660
Taxi Sales	\$1,380	\$0	\$0
Lift Bus Revenue	\$163,405	\$195,464	\$184,790
Non-Transportation Revenue	\$103,422	\$176,283	\$177,972
Union Depot Rental	\$29,880	\$29,880	\$29,880
MT Advertising Revenue	\$302,800	\$199,847	\$338,525
Reimbursed Damages	\$0	\$4,453	\$4,374
Warranty Claims	\$0	\$480	\$0
Other Revenues	(\$23)	(\$62)	\$0
FTA Subsidy	\$11,558,300	\$8,483,199	\$9,813,797
Parking Fee Revenue	\$182,040	\$257,383	\$405,246
Investment Interest Revenue	\$0	\$251,933	\$0
Reimbursed Expenditures	\$0	\$84,555	\$2,152,512
Federal Grant Proceeds	\$1,611,459	(\$1,611,459)	\$0
Fund Balance Transfer (Sources)	\$0	\$0	\$517,438
Proceeds from Sales of Used Equip.	\$25,250	\$43,881	\$5,755
<i>Total</i>	\$49,213,101	\$44,147,309	\$53,741,970
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$25,974,852	\$28,638,749	\$30,376,907
Contractual Services	\$3,319,509	\$3,888,137	\$3,896,163
Materials and Supplies	\$8,081,676	\$5,865,621	\$8,380,916
Operating Expenditures	\$11,635,526	\$12,161,276	\$5,055,130
Non-Operating Expenditures	(\$690,848)	\$243,141	\$2,766,770
Intergovernmental Expenditures	\$0	\$0	\$3,176,374
Capital Outlay	\$287,650	\$58,071	\$89,710
<i>Total</i>	\$48,608,365	\$50,854,995	\$53,741,970
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	\$604,736	(\$6,707,686)	\$0
<i>Ending Fund Balance</i>	\$5,932,897	(\$774,789)	(\$774,789)

Note: Fund balance does not include all year-end adjustments.

FINANCIAL SUMMARIES

Environmental Services/Solid Waste

	<i>Actual</i> <i>FY 2006</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2007</i>	<i>Adopted</i> <i>FY 2008</i>
<i>Beginning Fund Balance</i>	(\$10,585,545)	(\$12,072,625)	(\$9,804,096)
<i>Revenues</i>			
Garbage Collections Billings	\$31,866,545	\$30,226,884	\$30,128,400
Landfill Fees	\$2,506,045	\$2,922,645	\$2,500,000
Recycling Revenues	\$371,054	\$486,106	\$750,000
Special Waste Removal Fees	\$232,635	\$277,220	\$547,000
Weed Removal Charges	\$179,161	\$230,991	\$175,000
Refuse Collection Permits	\$31,670	\$43,935	\$22,000
Penalties/Late Fees	\$975	\$75	\$0
Environmental Fees	\$125	\$2,981,127	\$4,680,000
Investment Interest Revenue	\$962,887	\$671,326	\$100,000
Non-Cash In Kind Contributions	\$0	\$107,273	\$7,249,088
Misc. Non-Operating Revenue	\$278,679	\$0	\$226,000
Interest Revenue	\$132,830	\$164,295	\$156,000
Reimbursed Expenditures	\$9,896	\$161,313	\$0
State Grant Proceeds	\$0	\$0	\$629,044
Intrafund Transfers (Sources)	\$268,432	\$176,878	\$0
Fund Balance Transfers (Sources)	\$0	\$0	\$4,199,137
<i>Total</i>	\$36,840,934	\$38,450,068	\$51,361,669
<i>Appropriations/Expenditures</i>			
Personal Services	\$9,140,092	\$10,780,382	\$13,290,232
Contractual Services	\$4,590,087	\$5,886,229	\$8,958,198
Materials and Supplies	\$2,075,108	\$2,686,743	\$4,659,681
Operating Expenditures	\$16,520,406	\$12,323,980	\$13,682,034
Non-Operating Expenditures	\$2,974,517	\$3,002,634	\$5,356,688
Other Uses	\$2,945,331	\$1,037,249	\$0
Capital Outlay	\$82,473	\$464,322	\$5,414,836
<i>Total</i>	\$38,328,014	\$36,181,539	\$51,361,669
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	(\$1,487,080)	\$2,268,529	\$0
<i>Ending Fund Balance</i>	(\$12,072,625)	(\$9,804,096)	(\$9,804,096)
<i>Debt Service</i>			
<i>Appropriations/Expenditures</i>			
Contractual Services	\$3,800	\$0	\$0
Non-Operating Expenditures	\$2,046,832	\$0	\$0
<i>Total</i>	\$2,050,632	\$0	\$0

FINANCIAL SUMMARIES

International Bridges

	<i>Actual FY 2006</i>	<i>Estimated Actual FY 2007</i>	<i>Adopted FY 2008</i>
<i>Beginning Fund Balance</i>	<u>\$619,571</u>	<u>\$371,437</u>	<u>\$331,875</u>
<i>Operations</i>			
<i>Revenue</i>			
Passenger Vehicle Crossings	\$14,262,132	\$14,093,206	\$17,201,440
Property Lease Revenue	<u>\$351,254</u>	<u>\$321,983</u>	<u>\$351,250</u>
<i>Total</i>	<u>\$14,613,386</u>	<u>\$14,415,189</u>	<u>\$17,552,690</u>
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$1,418,314	\$1,604,833	\$1,920,333
Contractual Services	\$859,262	\$895,484	\$1,041,761
Materials and Supplies	\$115,293	\$107,056	\$139,475
Operating Expenditures	\$60,817	\$59,266	\$96,650
Non-Operating Expenditures	\$4,023	\$3,247	\$0
Other Uses	\$12,108,502	\$11,784,865	\$14,297,471
Capital Outlay	<u>\$0</u>	<u>\$0</u>	<u>\$57,000</u>
<i>Total</i>	<u>\$14,566,211</u>	<u>\$14,454,751</u>	<u>\$17,552,690</u>
<i>Debt Service</i>			
<i>Revenue</i>			
Interfund Transfers (Sources)	\$0	\$0	\$171,250
Intrafund Transfers (Sources)	<u>\$181,250</u>	<u>\$176,250</u>	<u>\$0</u>
<i>Total</i>	<u>\$181,250</u>	<u>\$176,250</u>	<u>\$171,250</u>
<i>Appropriations/Expenditures by Character</i>			
Operating Expenditures	\$804,835	\$0	\$0
Non-Operating Expenditures	<u>(\$328,276)</u>	<u>\$145,516</u>	<u>\$171,250</u>
Total	<u>\$476,559</u>	<u>\$145,516</u>	<u>\$171,250</u>
<i>Revenues & Financing Sources Over (Under) Expenditures</i>			
	<u>(\$248,134)</u>	<u>(\$39,562)</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u>\$371,437</u>	<u>\$331,875</u>	<u>\$331,875</u>

Note: Highway Administration guidelines require that \$75,000 be set aside for contingencies and \$256,875 for principal payments on its outstanding notes. An adjustment is made to transfer any excess revenue to the general fund.

FINANCIAL SUMMARIES

Fleet Services

	<i>Actual</i> <i>FY 2006</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2007</i>	<i>Adopted</i> <i>FY 2008</i>
<i>Beginning Fund Balance</i>	(\$609,865)	(\$679,134)	(\$432,565)
<i>Revenue</i>			
Motor Pool Usage Fee	\$6,606	\$35,174	\$0
Equipment Maintenance Charges	\$6,990,520	\$8,225,743	\$7,503,332
Fuel and Lubricant Charges	\$6,430,717	\$6,580,517	\$6,900,000
Misc. Charges-Sales to Depts.	\$32,894	\$0	\$986,168
Reimbursed Expenditures	\$1,104	\$6,147	\$0
Taxi Cab Operating Permits	\$21	\$0	\$0
Taxi Inspection Fees	\$19,432	\$21,853	\$19,000
Vehicle for Hire Inspection Fees	\$3,304	\$4,057	\$3,000
Proceeds Sale of Used Equipment	\$21	\$0	\$42,000
<i>Total</i>	\$13,484,619	\$14,873,491	\$15,453,500
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$3,043,049	\$3,085,201	\$3,379,341
Contractual Services	\$116,290	\$93,501	\$858,351
Materials and Supplies	\$10,128,992	\$11,313,470	\$11,095,881
Operating Expenditures	\$148,561	\$68,928	\$109,927
Non-Operating Expenditures	\$116,996	\$65,822	\$0
Capital Outlay	\$0	\$0	\$10,000
<i>Total</i>	\$13,553,888	\$14,626,922	\$15,453,500
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	(\$69,269)	\$246,569	\$0
<i>Ending Fund Balance</i>	(\$679,134)	(\$432,565)	(\$432,565)

FINANCIAL SUMMARIES

Quick Copy/Postage Fund

	<i>Actual</i> <i>FY 2006</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2007</i>	<i>Adopted</i> <i>FY 2008</i>
<i>Beginning Fund Balance</i>	<u>\$397,569</u>	<u>\$394,997</u>	<u>\$480,533</u>
<i>Revenue</i>			
Misc. Charges-Sales to Dept.	<u>\$465,363</u>	<u>\$942,248</u>	<u>\$0</u>
<i>Total</i>	<u>\$465,363</u>	<u>\$942,248</u>	<u>\$0</u>
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$79,762	\$113,914	\$0
Contractual Services	\$272,837	\$696,258	\$0
Materials and Supplies	\$75,685	\$46,469	\$0
Operating Expenditures	\$0	\$71	\$0
Capital Outlay	<u>\$39,651</u>	<u>\$0</u>	<u>\$0</u>
<i>Total</i>	<u>\$467,935</u>	<u>\$856,712</u>	<u>\$0</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>(\$2,572)</u>	<u>\$85,536</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u>\$394,997</u>	<u>\$480,533</u>	<u>\$480,533</u>

FINANCIAL SUMMARIES

Self-Insurance Restricted Funds

	<i>Actual FY 2006</i>	<i>Estimated Actual FY 2007</i>	<i>Adopted FY 2008</i>
<i>Beginning Fund Balance</i>	<u>(\$2,438,534)</u>	<u>(\$2,000,994)</u>	<u>\$4,149,466</u>
<i>Revenue</i>			
Operating Revenues	\$42,686,995	\$45,033,888	\$44,310,674
Non-Operating Revenues	\$129,269	\$556,058	\$0
Transfers In	<u>\$0</u>	<u>\$3,369,575</u>	<u>\$3,451,817</u>
<i>Total</i>	<u>\$42,816,264</u>	<u>\$48,959,521</u>	<u>\$47,762,491</u>
<i>Appropriations/Expenditures by Department</i>			
Office of Management & Budget-Insurance	\$378,232	\$446,982	\$489,862
Non-Departmental-Unemployment	\$302,606	\$277,799	\$310,326
Office of Management & Budget-Risk Mgmt	\$33,465,765	\$34,457,371	\$36,509,907
Non-Departmental-Worker's Compensation	<u>\$8,232,121</u>	<u>\$7,626,909</u>	<u>\$10,452,396</u>
Total	<u>\$42,378,724</u>	<u>\$42,809,061</u>	<u>\$47,762,491</u>
<i>Revenues & Financing Sources Over (Under) Expenditures</i>	<u>\$437,540</u>	<u>\$6,150,460</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u>(\$2,000,994)</u>	<u>\$4,149,466</u>	<u>\$4,149,466</u>

Note: Fund balance does not include long term liabilities.

FINANCIAL SUMMARIES

Airport Capital Projects

	<i>Actual</i> <i>FY 2006</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2007</i>	<i>Adopted</i> <i>FY 2008</i>
<i>Beginning Fund Balance</i>	<u>\$65,826,396</u>	<u>\$65,826,463</u>	<u>\$65,826,463</u>
<i>Revenue</i>			
Intrafund Transfers	\$150,000	\$0	\$382,250
Proceeds From the Sale of Used Equip.	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<i>Total</i>	<u>\$150,000</u>	<u>\$0</u>	<u>\$382,250</u>
<i>Appropriations/Expenditures by Character</i>			
Materials and Supplies	\$0	\$0	\$170,250
Other Uses	\$150,000	\$0	\$0
Capital Outlay	<u>(\$67)</u>	<u>\$0</u>	<u>\$212,000</u>
<i>Total</i>	<u>\$149,933</u>	<u>\$0</u>	<u>\$382,250</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>\$67</u>	<u>\$0</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u><u>\$65,826,463</u></u>	<u><u>\$65,826,463</u></u>	<u><u>\$65,826,463</u></u>

FINANCIAL SUMMARIES

Debt Service

	<i>Actual</i> <i>FY 2006</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2007</i>	<i>Adopted</i> <i>FY 2008</i>
<i>Beginning Fund Balance</i>	<u>\$2,967,580</u>	<u>\$2,317,376</u>	<u>\$2,854,402</u>
<i>Revenue</i>			
Property Taxes	\$39,477,155	\$44,645,271	\$56,285,568
Penalties Prop. Tax Collection	\$477,854	\$480,220	\$0
Investment Interest Revenue	\$1,125,010	\$1,010,827	\$700,000
Penalties & Interest	\$292,063	\$315,310	\$400,000
Reimbursed Expenditures	\$51,603	\$0	\$0
Interfund Transfers (Sources)	\$96,822	\$2,109,218	\$0
Transfers from Fund Balance	\$0	\$0	\$1,506,769
Proceeds from Sale of Land	\$85,049	\$0	\$0
Transfer from SWM	\$0	\$0	\$1,806,600
Transfers from Internat'l Bridges	\$0	\$0	\$33,846
Transfer from Civic Center	\$1,677,348	\$1,572,861	\$1,572,434
<i>Total</i>	<u>\$43,282,904</u>	<u>\$50,133,707</u>	<u>\$62,305,217</u>

Appropriations/Expenditures by Program***Certificates of Obligation***

1995A Issue	\$550,750	\$525,750	\$0
1997A Issue	\$15,514	\$315,514	\$0
1998A Issue	\$2,156,480	\$2,150,880	\$449,780
1998 Issue	\$39,560	\$39,560	\$899,560
1998B Issue	\$1,022,157	\$1,026,882	\$1,024,582
FY2000 CO Issue	(\$2,282,000)	(\$3,674,373)	\$0
2001 Proposed Issue	\$932,461	\$922,861	\$911,612
2002 Proposed Issue	\$5,174,648	\$1,853,898	\$1,848,773
2003 Proposed Issue	\$4,749,200	\$4,624,450	\$3,802,550
FY2006 CO Issue	\$0	\$1,748,456	\$4,052,813
FY2007 CO Issue	\$0	\$0	\$2,017,313
FY2007 Pension CO Bonds	\$0	\$0	\$6,462,262
<i>Sub-Total</i>	<u>\$12,358,770</u>	<u>\$9,533,878</u>	<u>\$21,469,245</u>

FINANCIAL SUMMARIES

Debt Service*(continued)*

	<i>Actual</i> <i>FY 2006</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2007</i>	<i>Adopted</i> <i>FY 2008</i>
<i>General Obligation Bonds</i>			
1995 Issue	\$33,750	\$693,375	\$0
1995B Issue	\$204,895	\$203,195	\$0
1997 Issue	\$1,216,689	\$2,489,550	\$0
1998 Issue	\$482,910	\$480,085	\$481,160
1998A Issue	\$204,292	\$301,472	\$303,822
1999 Refunding Bonds	\$3,499,517	\$3,491,017	\$3,767,267
2000 Improvement & Refunding	\$1,616,718	\$1,612,585	\$1,608,955
2000A Issue	\$0	\$0	\$6,216,469
2001 Proposed GO's	\$2,181,570	\$0	\$6,532,000
2002 Proposed GO's	\$12,326,800	\$12,291,800	\$6,767,350
2004 Refunding Issue	\$2,200,100	\$3,176,550	\$12,881,063
2005 Refunding Issue	\$7,607,097	\$9,915,642	\$0
2006 GO's	\$0	\$1,748,456	\$0
2007 Pension Obligation Bonds	\$0	\$9,500	\$0
2007 Proposed GO's	\$0	\$3,649,576	\$2,277,886
<i>Sub-Total</i>	<u>\$31,574,338</u>	<u>\$40,062,803</u>	<u>\$40,835,972</u>
<i>Contractual Obligations</i>			
Debt Svc - KO 1997-B	\$0	\$0	\$0
<i>Sub-Total</i>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<i>Total Expenditures</i>	<u>\$43,933,108</u>	<u>\$49,596,681</u>	<u>\$62,305,217</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>(\$650,204)</u>	<u>\$537,026</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u>\$2,317,376</u>	<u>\$2,854,402</u>	<u>\$2,854,402</u>

FINANCIAL SUMMARIES

Appropriations Summary

Primary Fund by Subfund

<i>Primary Fund/Subfund</i>	<i>Actual FY 06</i>	<i>Estimated Actual FY 07</i>	<i>Adopted FY 08</i>
<u>AIR International Airport</u>			
601 Airport Cost Centers	\$34,030,190	\$35,740,849	\$38,408,955
602 Debt Service	\$538,500	\$521,700	\$1,523,521
604 Capital Projects	\$149,933	\$0	\$382,250
606 Passenger Facility Charges	\$2,360,200	\$0	\$4,533,000
607 Airport Restricted Funds	\$750,000	\$0	\$713,000
608 Non Capital Grants	\$293,196	\$541,635	\$448,783
<i>Total International Airport</i>	<u>\$38,122,019</u>	<u>\$36,804,184</u>	<u>\$46,009,509</u>
<u>BRG International Bridges</u>			
671 Zaragoza Bridge	\$476,559	\$145,516	\$171,250
672 Stanton Street	\$14,566,211	\$14,454,751	\$17,552,690
<i>Total International Bridges</i>	<u>\$15,042,770</u>	<u>\$14,600,267</u>	<u>\$17,723,940</u>
<u>BUS Mass Transit</u>			
645 General Operations	\$48,608,365	\$50,854,995	\$53,741,970
648 Inventory	(\$354,655)	\$1,429,263	\$0
<i>Total Mass Transit</i>	<u>\$48,253,710</u>	<u>\$52,284,258</u>	<u>\$53,741,970</u>
<u>Debt Service</u>			
300 Defeased Issues	\$43,933,108	\$49,194,961	\$62,305,217
<i>Total Debt Service</i>	<u>\$43,933,108</u>	<u>\$49,194,961</u>	<u>\$62,305,217</u>
<u>KOP Contractual Obligation Capital</u>			
468 FY2003 Certificates	\$0	\$167,360	\$0
481 Capital Obligation Int Funded	\$36,355	\$82,683	\$68,951
<i>Total Contractual Obligation Capital</i>	<u>\$36,355</u>	<u>\$250,043</u>	<u>\$68,951</u>
<u>CVB Convention & Performing Arts</u>			
107 Convention & Perf Arts Center	\$3,501,377	\$5,007,860	\$8,482,500
<i>Total Convention & Performing Arts</i>	<u>\$3,501,377</u>	<u>\$5,007,860</u>	<u>\$8,482,500</u>

FINANCIAL SUMMARIES

Appropriations Summary

Primary Fund by Subfund

<i>Primary Fund/Subfund</i>	<i>Actual FY 06</i>	<i>Estimated Actual FY 07</i>	<i>Adopted FY 08</i>
<u>EXT Expendable Trusts</u>			
803 Lipscomb Museum Acq Bequest 504086	\$14,350	\$13,500	\$25,000
805 Museum Trusts	\$101,633	\$149,894	\$147,303
810 Restricted Under Research	\$2,401,898	\$2,434,688	\$2,337,696
817 History Museum Mem Restricted	\$0	\$46	\$30,000
818 History Museum General Restricted	\$0	\$0	\$20,000
819 Archeology Museum Mem Restricted	\$2,644	\$2,927	\$2,500
820 Archeology Museum Gen Restricted	\$112	\$560	\$28,000
821 History Museum Donations	\$0	\$6,168	\$10,000
<i>Total Expendable Trusts</i>	<u>\$2,520,637</u>	<u>\$2,607,783</u>	<u>\$2,600,499</u>
<u>FFA Other Federal FIN Awards</u>			
205 Capital Projects	\$1,208,081	\$1,174,514	\$1,589,486
206 Social Services	\$709,006	\$687,888	\$793,294
207 Crime Prevention	\$0	\$0	\$6,179,988
208 Health Prevention and Maintenance	\$5,280,459	\$5,168,460	\$6,961,831
210 Environmental Services	\$895,272	\$1,208,409	\$1,695,783
<i>Total Other Federal FIN Awards</i>	<u>\$8,092,818</u>	<u>\$8,239,271</u>	<u>\$17,220,382</u>
<u>GEN General Fund</u>			
101 Government Operations	\$263,994,254	\$281,653,489	\$291,660,790
<i>Total General Fund</i>	<u>\$263,994,254</u>	<u>\$281,653,489</u>	<u>\$291,660,790</u>
<u>Health District</u>			
267 Health District	\$11,123,291	\$11,373,291	\$11,939,130
<i>Total City County Health</i>	<u>\$11,123,291</u>	<u>\$11,373,291</u>	<u>\$11,939,130</u>
<u>HUD HUD Grants</u>			
271 CDBG Capital Projects	\$6,709,738	\$2,637,876	\$5,281,257
272 CDBG Social Projects	\$1,440,755	\$1,309,483	\$1,327,317
274 Emergency Shelter Grants	\$372,841	\$379,887	\$376,382
278 Home Entitlement	(\$273,539)	\$418,909	\$3,755,611
281 Revolving Loan Funds	\$4,402,973	\$2,948,095	\$2,500,000
282 HUD Administration	\$1,817,196	\$1,878,514	\$2,075,265
<i>Total HUD Grants</i>	<u>\$14,469,964</u>	<u>\$9,572,764</u>	<u>\$15,315,832</u>

FINANCIAL SUMMARIES

Appropriations Summary

Primary Fund by Subfund

<i>Primary Fund/Subfund</i>		<i>Actual FY 06</i>	<i>Estimated Actual FY 07</i>	<i>Adopted FY 08</i>
<i>IFP Internally Funded Capital Projects</i>				
503	City Wide Capital Projects	\$2,284,312	\$1,684,075	\$2,712,500
504	Capital Outlay	\$1,419,146	\$2,302,119	\$1,575,000
<i>Total Internally Funded Capital Proj</i>		<u>\$3,703,458</u>	<u>\$3,986,194</u>	<u>\$4,287,500</u>
<i>LPA Local/Private Awards</i>				
226	Social Services	\$31,212	\$1,960	\$340,872
<i>Total Local/Private Awards</i>		<u>\$31,212</u>	<u>\$1,960</u>	<u>\$340,872</u>
<i>NGA Non Grants Awards</i>				
238	Municipal Court Security	\$296,837	\$367,317	\$371,500
239	Municipal Court Technology Fund	\$328,706	\$214,593	\$415,000
244	Parks and Rec User Fees	\$3,564,012	\$3,528,739	\$4,060,741
245	Zoo Operations	\$804,170	\$835,327	\$1,007,414
248	Police Confiscated Funds	\$1,271,692	\$1,745,138	\$471,654
254	Library	\$65,671	\$15,687	\$20,554
256	Tom Lea Endowment	\$0	\$4,707	\$5,000
257	Museum Restricted Fund	\$150,468	\$264,442	\$112,486
266	Other	\$134,088	\$149,694	\$1,150,000
268	Police Restricted	\$1,066,791	\$997,855	\$992,625
270	ARD Restricted	\$89,233	\$36,452	\$41,200
<i>Total Non Grants Awards</i>		<u>\$7,771,668</u>	<u>\$8,159,951</u>	<u>\$8,648,174</u>
<i>PFP Privately Funded Capital Projects</i>				
521	HFC Funded	\$0	\$0	\$44,471
<i>Total Privately Funded Capital Proj</i>		<u>\$0</u>	<u>\$0</u>	<u>\$44,471</u>
<i>RVD Revenue Bond Debt</i>				
394	1998 Issue	\$372,845	\$55,543	\$361,050
395	SIB Loan Payments	\$892,151	\$199,152	\$892,152
396	Plaza Theater Sinking Fund	\$755,018	\$0	\$1,345,843
<i>Total Revenue Bond Debt</i>		<u>\$2,020,014</u>	<u>\$254,695</u>	<u>\$2,599,045</u>

FINANCIAL SUMMARIES

Appropriations Summary

Primary Fund by Subfund

<i>Primary Fund/Subfund</i>	<i>Actual FY 06</i>	<i>Estimated Actual FY 07</i>	<i>Adopted FY 08</i>
<i>SFA State Financial Awards</i>			
217 Crime Prevention	\$1,706,387	\$1,775,061	\$1,162,834
218 Health Prevention and Maintenance	\$4,042,167	\$3,078,432	\$4,288,967
219 Literacy/Library Services	\$461,499	\$446,325	\$587,943
220 Environmental Services	\$50,492	\$0	\$0
221 Emergency Management	\$249,347	\$224,982	\$308,224
<i>Total State Financial Awards</i>	<i>\$6,509,892</i>	<i>\$5,524,800</i>	<i>\$6,347,968</i>
<i>SIF Self Insurance</i>			
721 Health Benefits	\$33,843,997	\$34,904,353	\$36,999,769
722 Workers Compensation	\$8,232,121	\$7,626,909	\$10,452,396
723 Unemployment Compensation	\$302,606	\$277,799	\$310,326
<i>Total Self Insurance</i>	<i>\$42,378,724</i>	<i>\$42,809,061</i>	<i>\$47,762,491</i>
<i>SSP Supply & Support</i>			
701 Postage	\$433,305	\$0	\$0
702 Equipment Maintenance	\$13,553,888	\$14,626,922	\$15,453,500
704 Copy Center	\$467,935	\$856,712	\$0
<i>Total Supply & Support</i>	<i>\$14,455,128</i>	<i>\$15,483,634</i>	<i>\$15,453,500</i>
<i>SWM Solid Waste Management</i>			
103 Solid Waste Management	\$38,328,014	\$36,181,539	\$51,361,669
110 Equipment	\$43,164	\$0	\$0
111 Environmental Svcs Programs	\$54,736	\$0	\$0
<i>Total Solid Waste Management</i>	<i>\$38,425,914</i>	<i>\$36,181,539</i>	<i>\$51,361,669</i>
<i>Grand Total All Funds</i>	<i>\$564,386,313</i>	<i>\$583,990,005</i>	<i>\$663,914,410</i>



Mayor and Council

Mission Statement

As outlined in the City Charter, the Mayor and Council may act to accomplish any lawful purpose for the "advancement of the interest, welfare, health, morals, comfort, safety, and convenience of the City and its inhabitants." To implement strategic plans and policies to accomplish the overall mission of the City of El Paso and assist the citizens in getting efficient resolutions to their concerns and inquiries regarding City services and issues in an effort to improve the quality of life.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	910,350	982,677	1,132,808
Contractual Services	82,409	60,011	62,200
Materials/Supplies	22,748	17,999	22,800
Operating Expenditures	45,189	62,855	124,000
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	37,027	131,697	0
Capital Outlay	0	0	0
Total Appropriation	1,097,723	1,255,239	1,341,808

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	1,097,723	1,255,239	1,341,808
Total Funds	1,097,723	1,255,239	1,341,808

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	22.00	25.00	25.00
Grant Funded	0.00	0.00	0.00
Total Authorized	22.00	25.00	25.00



FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: MAYOR AND COUNCIL				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
01010001-COUNCIL DISTRICT #1	83,201	119,793	118,722	127,983
01010002-COUNCIL DISTRICT #2	88,944	119,793	120,624	127,983
01010003-COUNCIL DISTRICT #3	101,340	119,793	119,532	127,983
01010004-COUNCIL DISTRICT #4	91,756	119,793	120,821	127,983
01010005-COUNCIL DISTRICT #5	89,158	119,793	119,272	127,983
01010006-COUNCIL DISTRICT #6	93,105	119,793	117,197	127,983
01010007-COUNCIL DISTRICT #7	88,884	119,793	120,217	127,983
01010008-COUNCIL DISTRICT #8	97,094	119,793	120,730	127,983
01010009-MAYOR PRO TEM	47,265	0	0	0
01010014-OFFICE OF THE MAYOR	316,976	316,307	298,124	317,944

City Attorney's Office

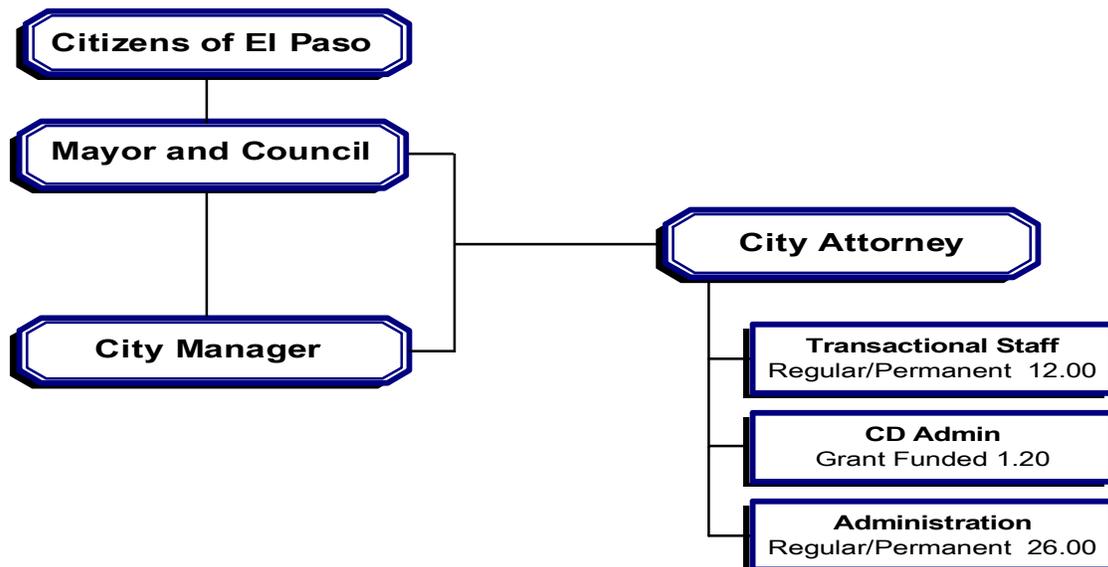
Mission Statement

The City Attorney's Office provides legal representation in various aspects of law as it relates to the best interests of the City of El Paso and its citizens.

<i>Budget Summary</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	2,825,673	3,057,571	3,308,384
Contractual Services	825,213	968,969	829,800
Materials/Supplies	28,336	33,229	34,000
Operating Expenditures	68,548	66,620	64,005
Non-Operating/Intergovt. Exp	1,269,502	505,221	829,049
Internal Transfers	219,000	3,000	0
Capital Outlay	27,598	54,031	75,000
<i>Total Appropriation</i>	5,263,870	4,688,641	5,140,238

<i>Source of Funds</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	5,020,337	4,365,119	4,755,157
266 - Other	132,573	149,694	200,000
282 - HUD Administration	82,424	121,004	110,081
504 - Capital Outlay	28,536	52,824	75,000
<i>Total Funds</i>	5,263,870	4,688,641	5,140,238

<i>Positions</i>	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	37.42	37.65	38.00
Grant Funded	1.35	1.35	1.20
<i>Total Authorized</i>	38.77	39.00	39.20



FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: CITY ATTORNEY'S OFFICE				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
03010021-ADMIN SUPPORT STAFF	1,738,904	2,513,953	2,540,900	2,751,412
03010022-TRANSACTIONAL ATTY/STAFF	943,653	333,474	359,220	375,126
03010023-TRANSACTIONAL OPERATING	95,894	121,712	58,540	93,270
03010024-TRIAL ATTORNEYS & STAFF	80,488	110,800	83,566	83,800
03010025-TRIAL OPERATING EXPENSES	1,360,545	941,049	573,068	976,049
03010026-OUTSIDE COUNSEL SERVICES	800,853	782,700	749,825	475,500

SUBFUND 266-OTHER				
03153020-LOBBYIST	132,573	219,000	149,694	200,000

SUBFUND 282-HUD ADMINISTRATION				
03150052-LEGAL CD ADMINISTRATION				
<i>G7131CD/0002-FY08 ADMINISTRATION</i>	82,424	122,131	121,004	110,081

SUBFUND 504-CAPITAL OUTLAY				
04102011-CITY ATTORNEY CAPITAL				
<i>P540010/LEG-CAPITAL OUTLAY</i>	28,536	75,000	52,824	75,000

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: CITY ATTORNEY'S OFFICE	FUNCTION: LEGAL SERVICES
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FUNCTION GOALS:

To provide high quality legal representation in various aspects of law as it relates to the operations of the City of El Paso for the Mayor and Council and City staff by developing and retaining experienced and qualified attorneys, and allowing all departments to work towards City's Strategic goals by empowering them to meet internal objectives.

- FUNCTION OBJECTIVES:**
- Represent City in civil proceedings before judicial and administrative bodies and process claims against the City while continuing effective management of external legal counsel services.
 - Draft and review municipal ordinances/resolutions or contracts, leases, and agreements in conjunction with increasing efficiency of legal document preparation while improving responsiveness to all clients.
 - Prosecute misdemeanor violations of ordinances and state statute Class C Misdemeanors.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
➤ Prepare routine ordinances, resolutions, contracts, leases and agreements within ten (10) working days of the request for a document. (This is a new measure for FY08.)	N/A	N/A	80%
➤ Prepare initial response within ten (10) working days of the receipt of a claim. (This is a new measure for FY08.)	N/A	N/A	80%
➤ Prepare complaint for prosecution within ten (10) working days of the request. (This is a new measure for FY08.)	N/A	N/A	80%



Municipal Clerk

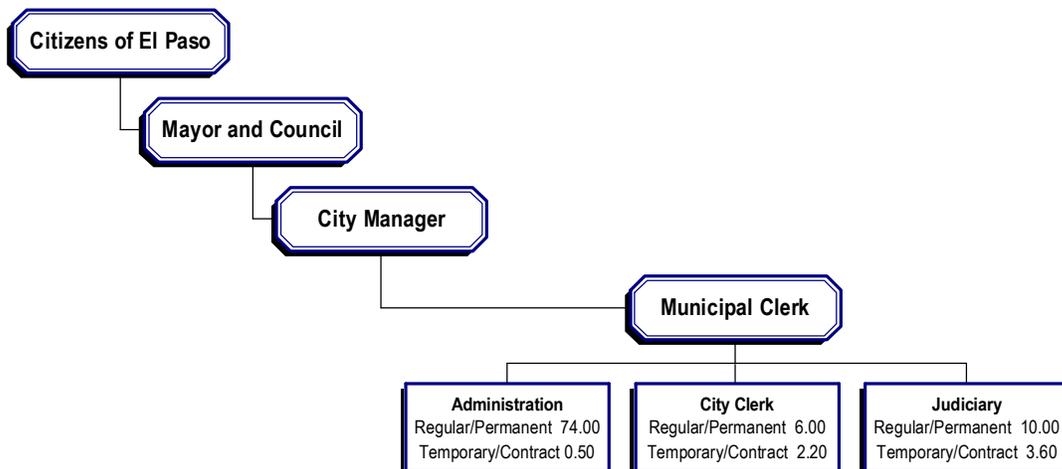
Mission Statement

The Municipal Clerk is committed to the impartial and efficient delivery of justice for Class "C" misdemeanors and civil parking violations. Also to maintain records of all actions of the City Council, by preparing Council Agenda, motions and minutes and keeping all files including reports for municipal elections.

<i>Budget Summary</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	3,477,323	4,057,762	4,128,589
Contractual Services	1,034,713	1,294,974	1,270,912
Materials/Supplies	43,005	38,002	43,543
Operating Expenditures	63,835	95,279	330,507
Non-Operating/Intergovt. Exp	137,839	79,111	73,000
Internal Transfers	0	0	5,662
Capital Outlay	175,477	100,124	113,250
Total Appropriation	4,932,192	5,665,252	5,965,463

<i>Source of Funds</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	4,306,649	5,083,342	5,178,963
238 - Municipal Clk Security	296,837	367,317	371,500
239 - Municipal Ct Tech Fund	328,706	214,593	415,000
Total Funds	4,932,192	5,665,252	5,965,463

<i>Positions</i>	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	94.30	97.30	96.30
Grant Funded	0.00	0.00	0.00
Total Authorized	94.30	97.30	96.30



FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: MUNICIPAL CLERK				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
11010009-MUNICIPAL CLERK-CITY CLERK	506,619	858,719	721,654	595,046
11010011-MUNICIPAL CLERK ADMIN.	3,026,880	3,389,700	3,501,399	3,577,291
11010012-MUN CLK TRAFFIC VIOLATIONS	130,949	0	0	0
11010332-MUNICIPAL CLERK JUDICIARY	642,201	884,937	860,289	1,006,626

SUBFUND 238-MUN CLERK SECURITY				
11150051-MUNICIPAL CLERK SECURITY	296,837	404,700	367,317	371,500

SUBFUND 239-MUN CLK TECHNOLOGY				
11153060-MUN. CT. TECHNOLOGY FUND	328,706	790,920	214,593	415,000

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: MUNICIPAL CLERK	FUNCTION: COURT ADMINISTRATION
FUNCTION GOALS: Process all court related paperwork and fines/bonds paid for moving, parking, and City ordinance Class C violations and provide administrative support to the municipal court judges.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Implement electronic ticket ➤ Implement video arraignment for Jail cases ➤ Implement CourtNotify with EPPD to notify officers of assigned court dates ➤ Reduce number of cases awaiting trial, utilizing temporary court ➤ Implement Omnibase FTA program with TxDPS to deny driver's license ➤ Scan inventory of older tickets on file ➤ Hold red light administrative hearings

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Implement electronic tickets	60%	85%	100%
Implement video arraignment for Jail Cases*	N/A	N/A	Summer 2008
Implement CourtNotify program	20%	90%	100%
Cases Filed: Moving/Class C	234,511	262,928	248,700
Parking	64,990	61,701	63,350
Cases pending a court date	64,357	38,926	24,000
Number of Class C warrants activated	113,276	119,862	116,500
Warrants executed by PD Warrant Officer	2,608	3,180	3,500
Implement denial of driver's license program for warrant holders-Omnibase	20%	10%	100%
Scan inventory of older tickets on file	10%	30%	70%
Red Light Administrative Hearings*	N/A	85	120
* New Performance Output			

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: MUNICIPAL CLERK-CITY CLERK DIV.	FUNCTION: CITY CLERK
FUNCTION GOALS: Maintain official records of city government and the El Paso Municipal Court of Appeals, serve as a document and information resource to Council, all city departments, and the citizens of our city, and to coordinate city elections.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Maintain, in accordance with established standards, all documents necessary for the effective administration and operation of the City by insuring accurate recording, transcription, production, and distribution of all meetings of the City Council and Mass Transit Board completed at a rate of 95% or better within one week. ➤ Make agenda with back-up materials, minutes and relevant records available to the public, and completed within a week at a rate of 95% or better. ➤ Post election information, notices and Campaign Finance Reports on the City's website for retrieval by the public. ➤ Provide election service in accordance with the City Code and Ordinances for the Pension election, and comply with State elections law for the City's general, run-off and special elections. ➤ Respond to Open Records Requests for City documents promptly in compliance with the Texas State Open Records Act.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Minutes of Council meetings recorded and transcribed within one (1) week	95%	100%	100%
Provide motions and other items to departments the day after Council meetings	95%	95%	100%
Post agenda with backup materials and minutes on City's website	100%	100%	100%
Respond to Internal Departmental Request for documents within 1 day	95%	95%	100%
Post election information and campaign finance reports on City's website	100%	100%	100%
Conduct and coordinate all elections as directed by City Council*	N/A	100%	possible election in Nov or May
Respond Open Records Requests within three (3) days of receipt or sooner	95%	95%	100%
* New Performance Output			

Department of City Manager

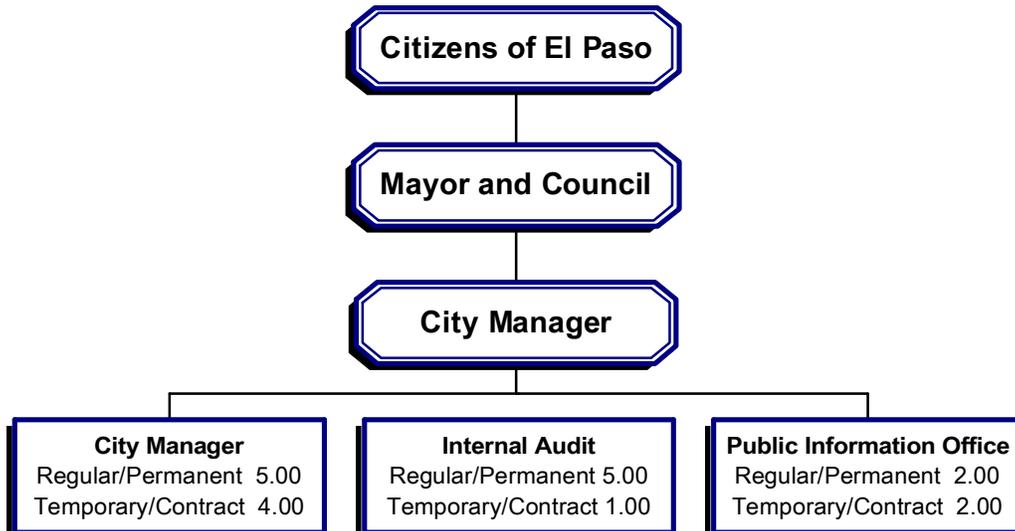
Mission Statement

Provides professional recommendations to, and implements the policies and direction of Council. Ensures high quality services, fosters economic and fiscal sustainability; and enhances the City's reputation as a high performing organization that operates in a manner consistent with its mission and values.

<i>Budget Summary</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	1,407,749	1,566,196	1,648,801
Contractual Services	36,142	64,128	78,848
Materials/Supplies	22,733	20,408	28,152
Operating Expenditures	42,746	52,287	61,765
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	0	0	0
Total Appropriation	1,509,370	1,703,019	1,817,566

<i>Source of Funds</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	1,509,370	1,703,019	1,817,566
Total Funds	1,509,370	1,703,019	1,817,566

<i>Positions</i>	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	16.00	18.50	19.00
Grant Funded	0.00	0.00	0.00
Total Authorized	16.00	18.50	19.00



FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: DEPARTMENT OF CITY MANAGER				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
15010704-CITY MANAGER	1,045,853	1,091,641	1,070,526	1,134,733
15010705-PUBLIC INFORMATION OFFICE	177,252	203,966	215,096	216,351
15010716-INTERNAL AUDIT	286,265	412,688	417,397	466,482

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: CITY MANAGER	FUNCTION: City Manager
FUNCTION GOALS: Oversee all City activities, programs and funding. Promote effective and efficient delivery of City Services and provide strategic policy development support for Mayor and Council.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> > Provide outstanding customer service to citizens of El Paso, local businesses and other government entities. > Update strategic policy

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Customer Case Load	N/A	90 cases	95 cases
Average Case Age	N/A	36 days	31 days
Number of cases over 90 days	N/A	10	10
Customer Service Score	N/A	77%	80%
Strategic Policy Updated (%)	20%	60%	100%



Economic Development

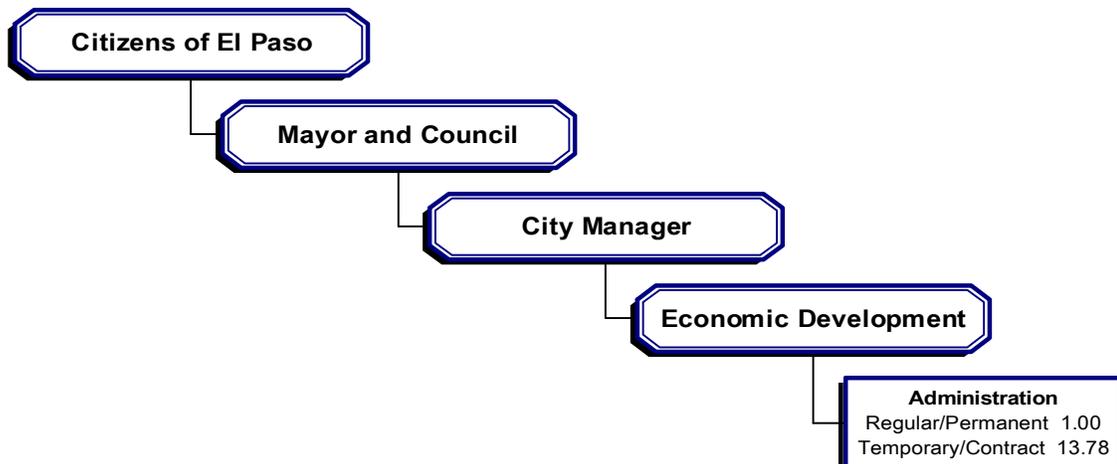
Mission Statement

To develop quality employment opportunities in the local area, expand the tax base, and diversify the economy.

<i>Budget Summary</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	563,977	614,047	1,009,322
Contractual Services	291,672	227,784	1,271,072
Materials/Supplies	16,212	19,959	18,500
Operating Expenditures	45,720	46,182	62,640
Non-Operating/Intergovt. Exp	0	0	540,000
Internal Transfers	0	0	0
Capital Outlay	10,310	7,535	0
<i>Total Appropriation</i>	927,891	915,507	2,901,534

<i>Source of Funds</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	926,376	915,507	1,951,534
266 - Other	1,515	0	950,000
<i>Total Funds</i>	927,891	915,507	2,901,534

<i>Positions</i>	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	12.00	12.10	14.78
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	12.00	12.10	14.78



**FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM**

DEPARTMENT: ECONOMIC DEVELOPMENT				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
72010268-ECONOMIC DEV ADMIN.	772,163	1,242,577	915,507	1,951,534
62010269-FOREIGN TRADE ZONE	154,213	0	0	0

SUBFUND 266-OTHER				
62150082-FTZ TRAINING ACCOUNT	1,515	0	0	0
72150036-ECONOMIC DEV PROJECTS	0	0	0	950,000

ECONOMIC DEVELOPMENT

KEY PERFORMANCE MEASURES:

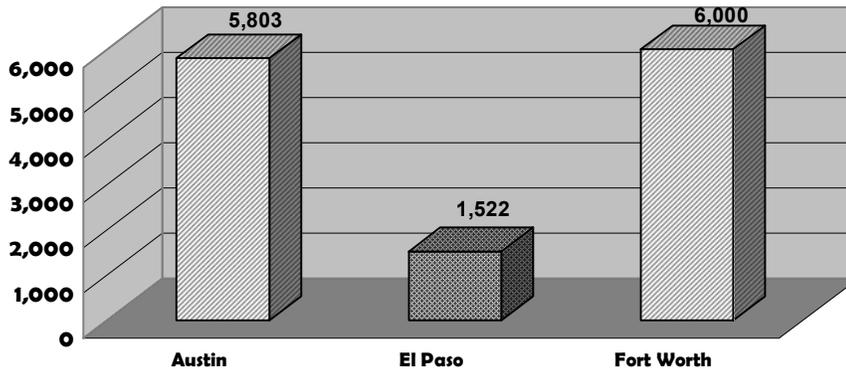
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARD GOALS AND OBJECTIVES.

NUMBER OF JOB CREATION AND RETENTION	
EI PASO, TX	1,522
FORT WORTH, TX	6,000
AUSTIN, TX	5,803

Source: OMB Department Survey, 2007

CITY COMPARATIVE INFORMATION

Number of Job Creation and Retention



CITY	2006 Population	Number of Job Creation and Retention
EL PASO	615,553	1,522
FORT WORTH	641,752	6,000
AUSTIN	709,813	5,803

Population Source: U.S. Department of Justice - FBI, Preliminary Annual Uniform Crime Report

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: ECONOMIC DEVELOPMENT	FUNCTION: ECONOMIC DEVELOPMENT
FUNCTION GOALS:	
To help businesses create quality jobs in El Paso and revitalize targeted areas of town, thereby adding to the tax base and fostering a healthy economy.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Create new job opportunities by helping existing businesses maintain and/or expand their operations in El Paso and by encouraging companies to relocate or begin new businesses in El Paso. ➤ Revitalize areas of El Paso that are not achieving their economic potential. ➤ Lead City-wide and regional economic development efforts in order to strategically improve El Paso's economy for the long run. ➤ Implement an international program that will enhance El Paso's economy. ➤ Promote regional technology infrastructure that will enhance El Paso's ability to support high technology businesses into the future.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Job Creation			
New Jobs	2,834	1,522	1,000
Expansion Jobs	50	N/A	400
Company Visits	300	331	500
Partner Referral	50	76	100
Incentive-based Revitalization Investment*			
Downtown	N/A	N/A	\$5,000,000
Other Areas	N/A	N/A	\$1,000,000
Façade Improvement Projects	N/A	N/A	5
International Supplier Development Program*			
Maquila Suppliers in Matrix	N/A	N/A	75
Corporate Maquila Visits	N/A	N/A	15
Technology*			
New Emerging Technology Fund Grant Applications	N/A	N/A	5
New Bi-National Sustainability Laboratory Clients	N/A	N/A	1
* New Performance Output			

Office of Management & Budget

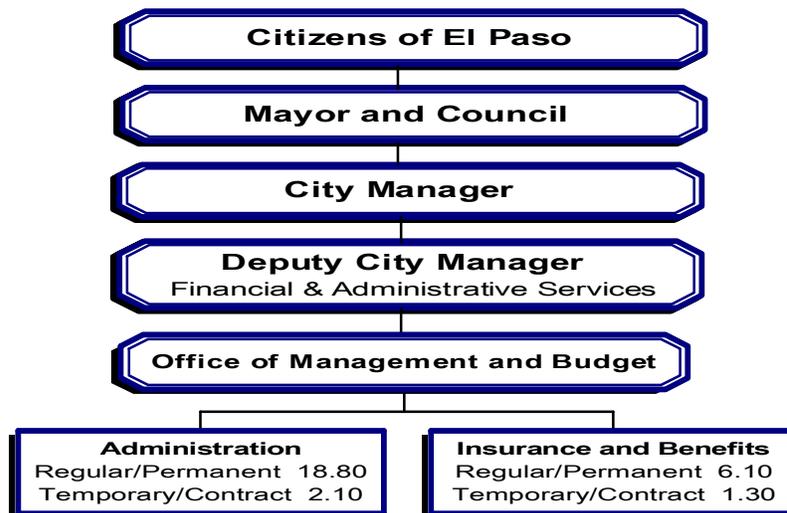
Mission Statement

To provide assistance to City department heads through the budget process by providing comprehensive budget and management analysis of departmental resources, programs, and services to implement policy directives.

<i>Budget Summary</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	1,216,416	1,318,517	1,562,112
Contractual Services	165,222	270,859	209,950
Materials/Supplies	17,136	15,681	18,624
Operating Expenditures	17,151	13,932	18,600
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	11,553	8,578	0
Capital Outlay	1,035,622	2,121,320	1,100,000
Total Appropriation	2,463,100	3,748,887	2,909,286

<i>Source of Funds</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	942,825	1,052,610	1,319,424
504 - Capital Outlay	1,140,610	2,249,295	1,100,000
701 - Postage	1,433	0	0
721 - Health Benefits	378,232	446,982	489,862
Total Funds	2,463,100	3,748,887	2,909,286

<i>Positions</i>	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	27.20	28.40	28.30
Grant Funded	0.00	0.00	0.00
Total Authorized	27.20	28.40	28.30



DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: OFFICE OF MANAGEMENT AND BUDGET

PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
04010020-OFFICE OF MGMT & BUDGET	942,825	1,211,376	1,052,610	1,319,424

SUBFUND 504-CAPITAL OUTLAY				
04102010-CAPITAL ACQUISITION FUND				
<i>P540010/CTY-CAPITAL OUTLAY</i>	1,140,610	614,400	2,249,295	1,100,000

SUBFUND 701-POSTAGE				
04040139-POSTAGE	1,433	0	0	0

SUBFUND 721-HEALTH BENEFITS				
04100249-HEALTH INS & BENEFITS	378,232	471,133	446,982	489,862

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: OFFICE OF MANAGEMENT & BUDGET	FUNCTION: MANAGEMENT & BUDGET ANALYSIS
FUNCTION GOALS:	
Strategically develop and administer the budget process as a sound basis for short and long-term planning, decision-making, and financial sustainability.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Perform comprehensive management studies and activity based costing studies of City departments, services and programs as directed by City administration. ➤ Oversee, monitor and provide timely processing of budget transfers for City departments. ➤ Present a citywide quarterly budget report to City Council as an informational tool for on-going policy development. ➤ Receive the Government Finance Officers Association Distinguished Budget Award.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Comprehensive Management Studies	6	2	4
Number of Budget Transfers Processed*	N/A	1,329	1,300
Average Budget Transfer Processing Time in equivalent working days (transfers less than \$25,000)*	N/A	2.6 days	2.5 days
Quarterly Reports of budget status including department performance measures provided to City Council*	N/A	Yes	Yes
Recipient of GFOA Distinguished Budget Award	Yes	Yes	Yes
* New Performance Output			

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: OFFICE OF MANAGEMENT & BUDGET	FUNCTION: INSURANCE & BENEFITS
FUNCTION GOALS:	
To provide employees, retirees and families with a comprehensive and cost effective health benefits program.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Increase employee awareness of available health benefits and encourage participation through preventive care and early treatment. ➤ Enhance the City's ability to retain, and motivate employees by achieving market competitiveness in health benefits. ➤ Coordinate health plans promoting cost management provisions and maintain fiscal solvency. ➤ Monitor health care cost, workers compensation cost and health care coverage.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Participation in Wellness Centers (# of employees treated)	5,089	5,101	5,000
Enrollment in dental/vision plan	3,941	4,922	4,500
Informational programs presented annually to increase knowledge of benefits programs available	65	72	80
Number of employees enrolled in the Flexible Spending Program	139	178	190
Average cost per workers compensation claim	New measure	\$4,790	\$4,700
Number of Employees / Retirees enrolled in the health plan	New measure	5,169	5,200
Average health claims cost per member	New measure	\$6,245	\$6,057

Tax

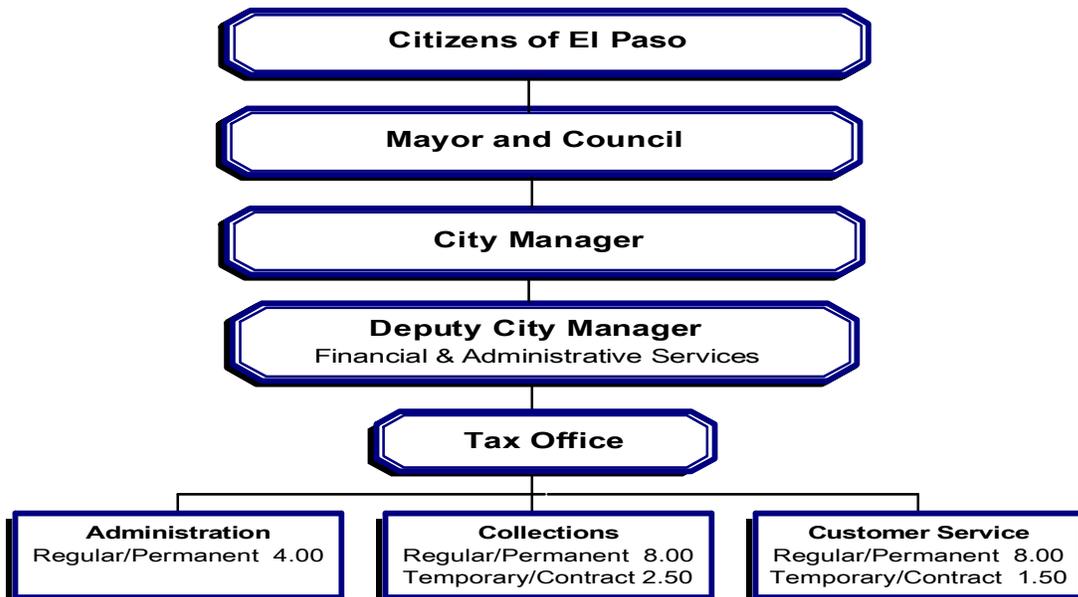
Mission Statement

The mission of the Tax Department is to collect property taxes on behalf of 29 government entities, to collect unbilled revenue, and issue petty cash to city departments.

Budget Summary	Actual FY06	Estimate Actual FY07	Adopted FY08
Personal Services	968,680	1,014,933	1,073,243
Contractual Services	2,946,816	2,533,278	2,802,136
Materials/Supplies	30,971	33,367	34,050
Operating Expenditures	11,538	16,386	17,700
Non-Operating/Intergovt. Exp	1,044	16	0
Internal Transfers	55,611	0	0
Capital Outlay	91,188	8,798	0
Total Appropriation	4,105,848	3,606,778	3,927,129

Source of Funds	Actual FY06	Estimate Actual FY07	Adopted FY08
101 - General Fund	4,105,848	3,606,778	3,927,129
Total Funds	4,105,848	3,606,778	3,927,129

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	21.50	23.00	24.00
Grant Funded	0.00	0.00	0.00
Total Authorized	21.50	23.00	24.00



FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: TAX OFFICE				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
06010022-TAX OFFICE COLLECTIONS	4,105,848	3,800,878	3,606,778	3,927,129

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: TAX OFFICE	FUNCTION: COLLECTIONS
<p>FUNCTION GOALS:</p> <p>Ensure the collection of property taxes for various taxing entities within El Paso County and report the collection of property taxes and unbilled revenue on a timely basis. Maintain the fiscal integrity of the collections system, ensure delinquent accounts are processed, and report the most current information on the tax levy. Facilitate collections, make deposits, and record tax collection transactions in order to comply with the Texas Local Government Records Law.</p>	

<p>FUNCTION OBJECTIVES:</p> <ul style="list-style-type: none"> ➤ Maintain lowest cost per parcel in the State of Texas. ➤ Increase the number of lockbox payments by 3%. ➤ Maintain a 100% tax collection rate. ➤ Increase number of tax payments processed through the website.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Cost per parcel of collections	0.54	0.56	0.60
Lockbox payments processed	111,937	114,361	118,000
Total Tax Collection Rate	101%*	100%	100%
Payments Processed through Website	2880	5452	6500

* Entries of over 100% are due to collection of past due taxes.



Human Resources

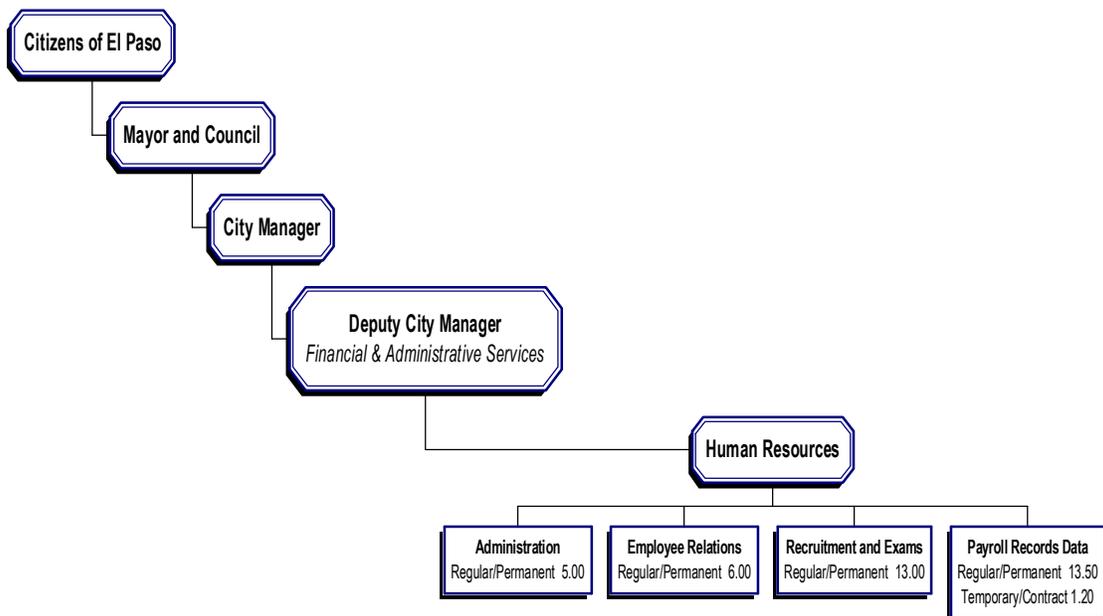
Mission Statement

The mission of the Human Resources Department is to help City departments attract, motivate, retain and develop qualified, diverse and productive employees while providing effective and efficient services in accordance with all applicable local ordinances, state statutes and federal laws.

<i>Budget Summary</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	1,492,313	1,576,705	1,670,228
Contractual Services	126,391	157,976	95,250
Materials/Supplies	11,866	17,987	17,200
Operating Expenditures	191,706	241,361	239,860
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	0	12,000	0
Total Appropriation	1,822,276	2,006,029	2,022,538

<i>Source of Funds</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	1,822,276	2,006,029	2,022,538
Total Funds	1,822,276	2,006,029	2,022,538

<i>Positions</i>	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	36.20	38.20	38.70
Grant Funded	0.00	0.00	0.00
Total Authorized	36.20	38.20	38.70



**FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM**

DEPARTMENT: HUMAN RESOURCES				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
09010027-HUMAN RESOURCES ADMIN.	366,032	309,125	362,186	362,325
09010028-CLASSIF & COMPENSATION	51,128	52,799	47,620	0
09010029-RECRUITMENT & EXAMS	484,236	580,634	536,724	606,122
09010030-ORGANIZATIONAL DEV.	431,652	480,512	522,913	556,016
09010341-HRIS AND CERTIFICATION	265,631	0	0	0
09010342-PAYROLL AND RECORDS	223,597	492,343	536,586	498,075

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: HUMAN RESOURCES	FUNCTION: RECRUITMENT, EXAMINATION & CERTIFICATION /CLASSIFICATION
FUNCTION GOALS: Recruit and examine qualified individuals for classified and unclassified service in compliance with local, state, and federal laws and ensure accurate classification of positions.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Process and screen employment application to provide city departments with a qualified applicant pool. ➤ Prepare and administer employment exams and maintain active eligible lists. ➤ Ensure that eligible (applicants) are certified to fill positions within 7 days after receipt of a new eligible list. ➤ Support department managers in personnel management, process improvement and operational efficiency initiatives.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Working days per recruitment*	N/A	52.8	50
Average Cost per Hire*	N/A	\$384	\$380
Average time (days) to fill a vacant position when eligible list exist*	N/A	14.8	<20
Turnover Rate - Total*	N/A	11.87	<11
Turnover Rate - Public Safety*	N/A	6.15	<7
Turnover Rate - Non Public Safety*	N/A	14.32	<12
* New Performance Output			

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: HUMAN RESOURCES	FUNCTION: EMPLOYEE RECORDS & INFORMATION MANAGEMENT
------------------------------------	------------------------------------------------------------

FUNCTION GOALS:
 Ensure the integrity and accuracy of the employee database, provide support in the use of HRIS systems, and ensure department payrolls are in compliance with relevant charter provisions and laws.

- FUNCTION OBJECTIVES:**
- Maintain high proficiency among payroll and time keeping system users by maintaining system corrections at a rate of 5% or below.
 - Respond promptly and courteously to payroll service requests.
 - Process new employees, rehired employees and promotion changes promptly and effectively into the HR database and time keeping systems.
 - Maintain integrity and validity of the employee database by keeping data entry errors to a minimum.
 - Process employee service awards on a timely basis.
 - Manage the City's Texas Workforce Commission Unemployment Claims.
 - Provide payroll and employee record reports to department users.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Data changes	25,000	32,000	28,000
Rate of error on-line data entry	1%	<1%	<1%
Timekeeping System corrections	< 2%	<2%	<2%
New Hires/Rehires/Promotionals processed	1,416	1,459	1,500
PeopleSoft and Kronos Reports generated	2,800	3,000	3,200
Percentage of Unemployment Claims Denied	80%	90%	90%
Percentage of service awards processed on schedule	100%	100%	100%
Percentage of supplemental checks processed within 1 day of request	100%	100%	100%

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: HUMAN RESOURCES	FUNCTION: ORGANIZATIONAL DEVELOPMENT
FUNCTION GOALS: Provide administrative support for inquiries regarding human resources matters and coordinate organizational development activities.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> > Support organizational compliance with rules and regulations and other legal mandates, by investigating and advising employees and managers on personnel matters, conducting incident investigations, recommending disciplinary actions, and resolving grievances > Administer training and development programs.

Performance Measures:	Actual FY06	Actual FY07	Projected FY08
Requests for intervention/mediation to informally assist in resolving management/labor conflicts.	221	215	215
Investigations and recommendations for all formal employee grievances completed within established CSC time-frames (30 to 45 working days).	100%	100%	100%
Employee contact training hours (# of employees X # of classroom hrs.)	23,956	25,204	20,000
Number of course offerings	51	35	40



Financial Services

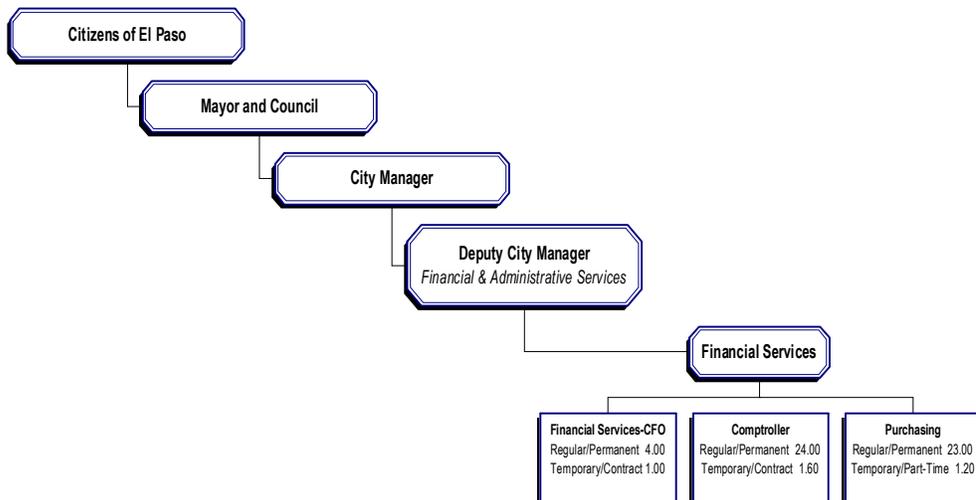
Mission Statement

To provide accurate timely information to the Mayor, City Council, City Manager, Departments and the Public. To collect and invest cash, to impartially and timely purchase per all state and federal requirements, the necessary services, materials, and infrastructure the city requires.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	2,327,231	2,446,466	2,518,501
Contractual Services	412,502	351,740	379,489
Materials/Supplies	46,446	56,176	48,813
Operating Expenditures	43,909	40,733	45,812
Non-Operating/Intergovt. Exp	0	154	0
Internal Transfers	0	0	0
Capital Outlay	9,440	0	0
Total Appropriation	2,839,528	2,895,269	2,992,615

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	2,656,488	2,678,625	2,795,576
282 - HUD Administration	143,131	133,961	128,088
481 - Cont. Oblg. Int. Funded	36,355	82,683	68,951
704 - Copy Center	3,554	0	0
Total Funds	2,839,528	2,895,269	2,992,615

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	55.30	47.93	52.80
Grant Funded	2.50	3.37	2.00
Total Authorized	57.80	51.30	54.80



FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: FINANCIAL SERVICES				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
05010017-COMPROLLER ACCOUNTING	-5	0	0	0
07010316-PROPERTY CTRL/BAR CODING	0	0	0	0
10010017-FINANCIAL ACCT& REPORTING	213,873	441,602	430,198	446,566
10010018-GRANT ACCOUNTING	183,867	0	0	0
10010019-TREASURY SERVICES	151,067	183,105	183,335	189,316
10010020-FISCAL OPERATIONS	171,900	513,273	492,604	518,211
10010021-PURCHASING ADMIN.	199,100	682,108	752,422	715,089
10010022-PAYROLL	123,487	0	0	0
10010023-ACCTS PAYABLE & RECEIVABLE	172,577	0	398	0
10010274-GRANTS ADMINISTRATION	11,713	89,660	35,788	88,921
10010315-CONTRACTING	458,144	0	0	0
10010316-CAPITAL ASSETS MGMT.	278,252	301,183	229,386	303,419
10010322-CONSTRUCTION BIDDING	209,702	0	0	0
10010705-FINANCIAL SERVICES-CFO	482,811	481,801	554,494	534,054

SUBFUND 282-HUD ADMINISTRATION				
10150054-GRANT CD ADMINISTRATION				
<i>G7133CD/0002-ADMINISTRATION FY08</i>	143,131	138,633	133,961	128,088

SUBFUND 481-CONT. OBLG. INT. FUNDED				
07102001-CITY AUCTIONS				
<i>P540001-CITY AUCTIONS</i>	355	0	0	0
10102001-CITY AUCTIONS				
<i>P540001-CITY AUCTIONS</i>	36,000	68,951	82,683	68,951

SUBFUND 704-COPY CENTER				
07070151-QUICK COPY CENTER-ADMIN.	3,554	0	0	0

FINANCIAL SERVICES

KEY PERFORMANCE MEASURES:

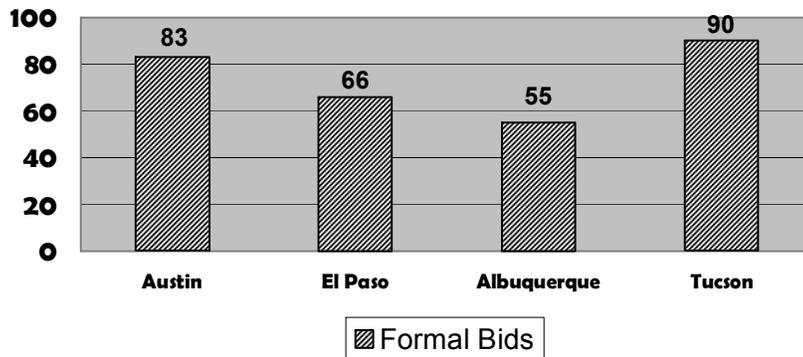
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.

TOTAL PURCHASE ORDERS	
EI PASO, TX	4,644
ALBUQUERQUE, NM	3,808
AUSTIN, TX	6,378
TUCSON, AZ	6,248

Source: Purchasing Division, 2007

CITY COMPARATIVE INFORMATION

Average Number of Processing Days



CITY	2006 Population	Avg. Number of Processing Days for Formal Bids	Total Purchase Orders
EL PASO	615,553	66	4,644
ALBUQUERQUE	500,955	55	3,808
AUSTIN	709,813	83	6,378
TUCSON	535,232	90	6,248

Population Source: U.S. Department of Justice-FBI, Preliminary Annual Uniform Crime Report

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: FINANCIAL SERVICES	FUNCTION: FINANCIAL ACCOUNTING & REPORTING
FUNCTION GOALS:	
Provide comprehensive accounting and financial reporting services, and develop, implement, and monitor accounting policies and procedures to provide accurate financial information to city stakeholders and other governmental agencies.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Report City-wide accounting information for use by management, investors, regulatory agencies, and creditors. ➤ Prepare the Comprehensive Annual Financial Report (CAFR) within 120 days of fiscal year date. ➤ Prepare pension monthly financial statements to present to City Employee Pension Board. ➤ Earn the <i>GFOA Certificate of Achievement for Excellence in Financial Reporting</i> for the City's CAFR.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Publish unaudited monthly financial statements no later than 30 days after month-end	average 30 days	average 30 days	average 30 days
Publish financial information no later than 120 days (December 29) after fiscal year end as required by City Charter	120 days	120 days	120 days
Date of completion of Single Audit	1-Dec-06	1-Dec-07	1-Dec-08
Publish unaudited monthly financial statements to present to City Employee Pension Board	12	12	12
Earn GFOA Certificate of Achievement for Excellence in Financial Reporting	Earned	Earned	Earn

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: FINANCIAL SERVICES	FUNCTION: TREASURY SERVICES
FUNCTION GOALS: Invest and manage cash consistent with cash flow requirements and in accordance with state law, City ordinances, debt covenants, and the City investment policy.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Analyze the City's projected cash flow needs daily to maximize investment balances. ➤ Maintain investment portfolio in accordance with City's investment policy. ➤ Publish quarterly investment reports as required by State law.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Percentage of investments held in one type of security	51%	60%	60%
Average purchased portfolio yield compared to 90 day T-Bill rate at time of purchase	+0.5	+0.65	+0.65
Publish quarterly investment report within 30 days after quarter-end	30 days	30 days	30 days

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: FINANCIAL SERVICES	FUNCTION: PURCHASING
FUNCTION GOALS:	
Provide, procure and coordinate the bidding and purchasing of materials and supplies, equipment, construction and contractual services for all City departments in accordance with State statutes, City ordinances and proper purchasing procedures.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Assure contracts are in place in order to provide departments with the necessary materials, supplies and services for continued performance of their functions. ➤ Assist in the bidding of construction contract documents. ➤ Monitor purchase orders and formal bid activities to ensure compliance with laws, ordinances, regulations and sound Purchasing techniques and practices. ➤ Improve service to user departments through improved coordination of large bid packages.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Active Service & Supply Contracts	785	444	520
Construction Formal Bids Awarded	30	45	47
Regular Formal Bids Awarded	166	143	154
Processing Time for Requisitions (Average Days)	13	8.53	5
Processing Time for Formal Bids* (Average Days)	N/A	66	60
* New Performance Output			

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: FINANCIAL SERVICES	FUNCTION: GRANT SERVICES
FUNCTION GOALS: Monitor grant activity on a citywide basis; locate grant funding opportunities through the use of grants locator program; and provide technical grant writing assistance to City stakeholders.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Assist departments in determining funding needs and matching those needs with available external funding. ➤ Provide guidance and assistance to all departments on grant writing in order to secure external grant funding.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Apply for grants on a regular basis	8	27	20
Provide training on a semi-annual basis on various grant topics	2	8	5
Departments assisted with grant services	10	10	10

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: FINANCIAL SERVICES	FUNCTION: FISCAL OPERATIONS
FUNCTION GOALS:	
Process financial transactions for all departments in order to ensure prompt payment of obligations such as payroll and accounts payable, and timely collection of City accounts receivable. Maintain and improve fiscal operations and ensure compliance with laws, rules, contracts, policies and procedures.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Calculate and distribute payroll payments to City employees and record resultant liabilities. ➤ Process, record and distribute payments to City vendors. ➤ Submit regulatory and tax filings on a timely basis. ➤ Oversee City accounts receivable billing and collection office.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Process payroll on a biweekly basis for City employees and on a monthly basis for City retirees	100%	100%	100%
Process vendor payments on a daily basis to City vendors to avoid penalties and to provide customer service.	100%	100%	100%
Tax reporting to external parties complete, accurate, and timely	100%	100%	100%
Process billing statements of past-due accounts as identified through the Accounts Receivable system	12	12	12

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: FINANCIAL SERVICES	FUNCTION: CAPITAL ASSETS
FUNCTION GOALS:	
Identify, track and manage capital assets of the City including land, improvements to land, easements, building improvements, vehicles, machinery and equipment, infrastructure and all other tangible assets that are used in operations.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> > Manage all real property for the City to include donations, leasing, selling and acquisition. > Facilitating the Capital Assets and Real Estate Committee (CARE), which is the committee responsible for making real estate recommendations such as sale, acquisition or rental/leasing of properties to the City Manager. > Administer the City's auction function.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Property Sales	\$661,000	\$3,095,000	\$2,000,000
CARE Monthly Meetings	12	12	12
Abandoned Vehicles Sold	2,357	2,004	2,400
Total Auctions Held	16	14	12
Auction Revenue	\$1,388,884	\$1,191,435	\$1,200,000



General Services

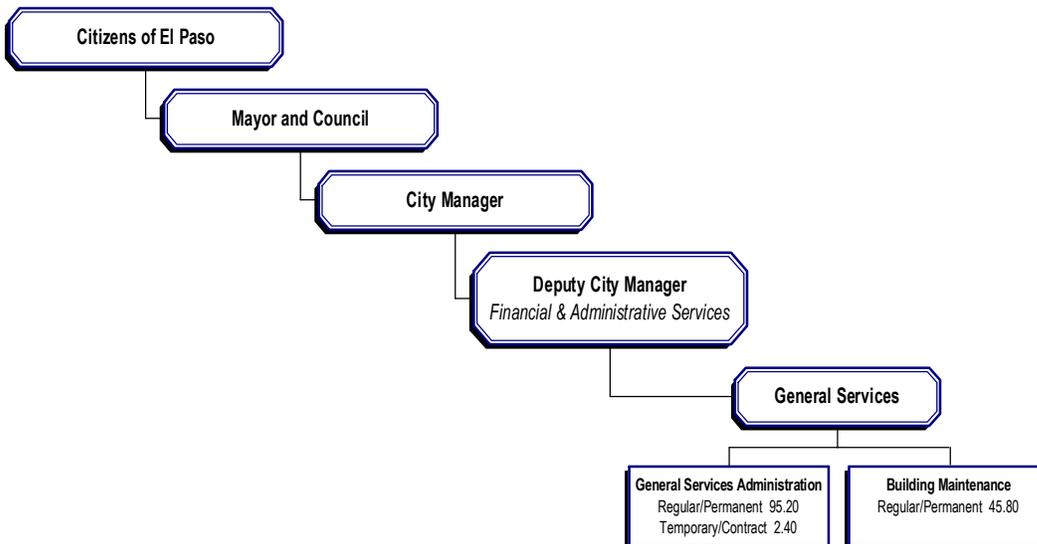
Mission Statement

The mission of General Services is to provide direction in the development and maintenance of City facilities; and the maintenance and repair of the City vehicles and heavy equipment, while providing fleet management for its users.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	4,746,097	4,835,721	5,255,660
Contractual Services	2,373,793	2,888,266	2,731,503
Materials/Supplies	10,616,009	11,810,129	11,560,081
Operating Expenditures	10,355,017	10,740,863	10,698,998
Non-Operating/Intergovt. Exp	116,996	65,822	0
Internal Transfers	0	100,000	0
Capital Outlay	39,651	0	10,000
Total Appropriation	28,247,563	30,440,801	30,256,242

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	13,797,422	14,957,167	14,802,742
701 - Postage	431,872	0	0
702 - Fleet Services	13,553,888	14,626,922	15,453,500
704 - Copy Center	464,381	856,712	0
Total Funds	28,247,563	30,440,801	30,256,242

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	139.40	141.40	143.40
Grant Funded	0.00	0.00	0.00
Total Authorized	139.40	141.40	143.40



FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: GENERAL SERVICES				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
31010040-MUNICIPAL SERVICES ADMIN.	14,026	0	0	0
31010314-EPA COMPLIANCE	0	0	0	0
31010325-BLDG MAINT POLICE FACILITES	542,493	555,000	550,864	560,000
31010326-CITY WIDE BLDG. MAINT. NOC	12,909,203	12,931,502	13,508,807	13,881,742
31010327-BLDG MAINT FIRE FACILITIES	230,212	234,500	227,727	237,500
31010328-BLDG MAINT LEASED FAC	-37	0	559,748	0
31010350-LIBRARY MAINT COSTS	101,525	112,500	110,021	123,500

SUBFUND 701-POSTAGE				
31310139-POSTAGE	431,872	0	0	0
31310151-POSTAGE	0	0	0	0

SUBFUND 702-FLEET SERVICES				
31310151-POSTAGE	464,381	0	0	0
37370155-ADMINISTRATIVE-FLEET	3,536,842	4,173,210	3,397,128	3,597,995
37370403-MOTOR POOL	21,772	17,500	17,926	17,500
37370510-INVENTORY SALES	9,995,274	10,251,837	11,211,868	10,851,837

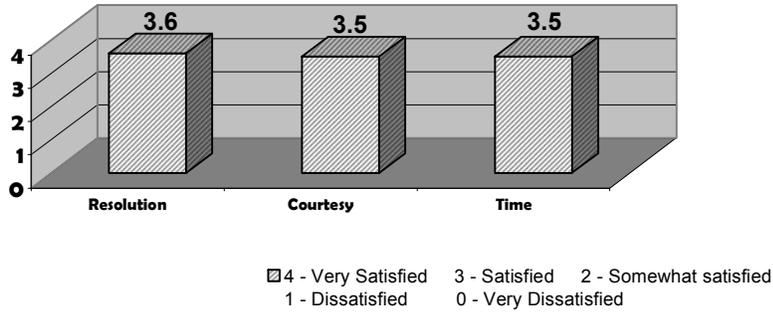
SUBFUND 704-QUICK COPY CENTER				
31310151-QUICK COPY	0	1,004,797	856,712	986,168

GENERAL SERVICES

KEY PERFORMANCE MEASURES:

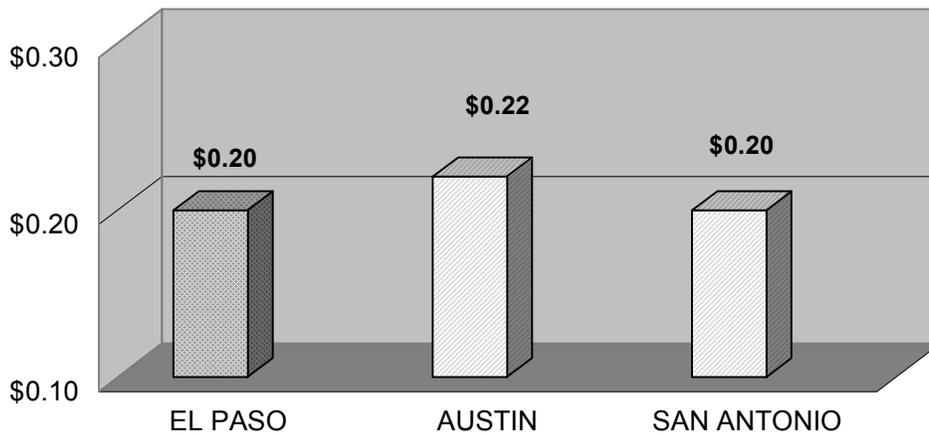
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.

Building Maintenance Customer Service Satisfaction
2007



CITY COMPARATIVE INFORMATION

Police Vehicles Total Maintenance Cost Per Mile Driven



CITY	2006 Population	Solid Waste Packers Total Maintenance Cost Per Mile Driven	Police Vehicle Total Maintenance Cost Per Mile Driven	Light Vehicle Total Maintenance Cost Per Mile Driven
EL PASO	615,553	\$ 3.40	\$ 0.20	\$ 0.10
AUSTIN	709,813	\$ 2.12	\$ 0.22	\$ 0.20
SAN ANTONIO	1,292,116	\$ 1.59	\$ 0.20	\$ 0.13

Population Source: U.S. Department of Justice-FBI, Preliminary Annual Uniform Crime Report

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: GENERAL SERVICES	FUNCTION: FLEET SERVICES
FUNCTION GOALS: Provide comprehensive vehicle management and maintenance services to the city fleet.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Maximize vehicle availability and reduce equipment operating costs through effective maintenance. ➤ To train technicians to Automotive Service Excellence (ASE) standards and increase employee productivity. ➤ To maintain accurate parts inventory and to maintain inventory turnover to less than 5 days. ➤ Reduce average repair turn around times to under two days for high priority equip and to under eight days for medium and low priority equipment. ➤ Maintain equipment-operating costs at or below national averages.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Overall vehicle readiness/availability	94%	94%	94%
# and % of technicians ASE certified	45/60%	37/49 76%	37/49 76%
Inventory turnover	4.4	4.1	4.5
High Priority average repair turn around times	1.8 days	1.9 days	1.8 days
Medium and low priority average repair turn around times	4.4 days	7.1 days	7.0 days
Maintenance Costs:			
Rear load garbage truck - \$2.21/mile*	\$1.43	\$3.40	\$1.70
Patrol car - \$0.23/mile*	\$0.19	\$0.25	\$0.20
Cars, Vans, Pickups - \$0.18/mile*	\$0.09	\$0.10	\$0.11
* National Average			

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: GENERAL SERVICES	FUNCTION: Document Center
FUNCTION GOALS: Provide printing, copying and mailing services to all city departments.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Provide quality copying and printing services at a competitive price. ➤ To provide timely and accurate interoffice mail and messenger service. ➤ Serve as a liaison for city's shipping and postal requirements.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Annual copies	6,000,000	4,966,911	5,000,000
Average cost per copy	\$0.07	\$0.08	\$0.08
Average turn around time	N/A	4.1 days	3 days
Number of items mailed	N/A	869,164	900,000

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: GENERAL SERVICES	FUNCTION: BUILDING MAINTENANCE
FUNCTION GOALS: Provide a safe, healthy, and productive environment for all who visit and work in City facilities; to ensure the maintenance provided maximizes the service life of the City's facilities, their installed components, and real property.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Respond to all work orders in a timely and cost effective manner with an average turnaround time of six days. ➤ Maintain facility operating costs at or below national averages ➤ Reduce facility energy consumption to national averages.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Work orders completed	6,927	7,206	7,000
Total average turnaround time	8 days	6.6 days	6 days
Maintenance Costs/square foot			
Police Station (\$3.23)*	\$1.95	\$2.13	\$2.10
Fire Station (\$4.44)*	\$1.85	\$1.72	\$1.80
Library (\$2.87)*	\$1.51	\$1.81	\$1.80
City Hall (\$1.52)*	\$1.32	\$1.37	\$1.35
Energy Usage kwhr/square foot			
Police Station (21) kwhr	22 kwhr	14.7 kwhr	16 kwhr
Fire Station (15) kwhr	12 kwhr	9.06 kwhr	10 kwhr
* National Average			

Information Technology

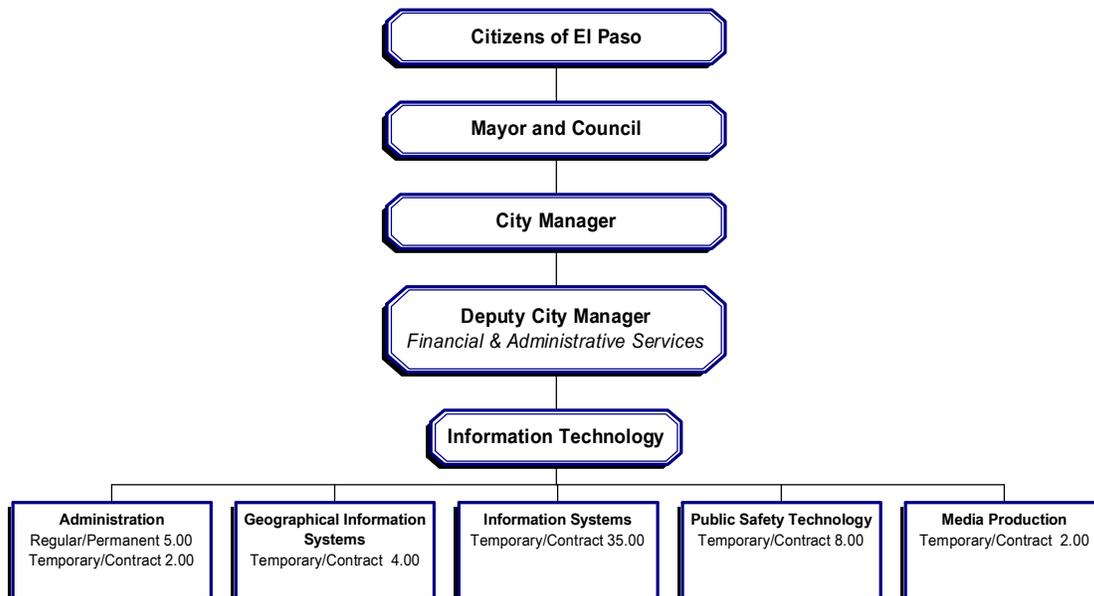
Mission Statement

Provide the City of El Paso and its employees with powerful, reliable and secure technologies agreement to support government business.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	2,509,787	2,491,090	3,112,973
Contractual Services	2,841,839	4,265,797	4,833,298
Materials/Supplies	56,431	93,285	161,117
Operating Expenditures	1,441,169	1,521,631	1,602,550
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	32,141	45,551	0
Total Appropriation	6,881,367	8,417,354	9,709,938

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	6,881,367	8,417,354	9,709,938
Total Funds	6,881,367	8,417,354	9,709,938

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	50.00	51.00	56.00
Grant Funded	0.00	0.00	0.00
Total Authorized	50.00	51.00	56.00



FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: INFORMATION TECHNOLOGY				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
39010348-INFORMATION TECH ADMIN	247,759	390,442	308,007	492,945
39010349-GEOGRAPHIC INFO SYSTEMS	365,270	418,612	322,996	462,293
39010350-MEDIA PRODUCTION	174,470	0	0	96,015
39010351-INFORMATION SERVICES	3,191,146	5,144,684	4,759,877	5,148,805
39010352-TELECOMMUNICATIONS	2,902,722	3,859,977	3,026,474	3,509,880

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: INFORMATION TECHNOLOGY	FUNCTION: INFORMATION SERVICES
FUNCTION GOALS:	
To provide a dynamic, pro-active technology environment that exceeds the City's requirements and expectations through current, reliable infrastructure, and applications with a road map for the technology of the City that supports all departments.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Upgrade and maintain the City's telecommunications infrastructure. ➤ Provide the City's user with robust, stable, and secure administrative applications to ensure proper delivery of services to the community. ➤ Implement a Citywide IT Strategic Plan that will set direction and priorities in the acquisition of IT systems for the City of El Paso. ➤ Maintain a dynamic website that services the needs of the citizens and City employees. ➤ Increase the number of functions that provide for on-line business transactions. ➤ Maintain operability and security for all City systems and administrative applications. ➤ Implement and host a web-enabled GIS environment that will be shared by all local, state, and federal agencies in the region.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Number of High Speed Data Lines	81 T-1s and 5 DS3s	81 T1-s and 5 DS3s	N/A
Develop, review, approve, and implement IT Strategic Plan	40% completion	50% completion	100% completion
Average Number of Website Page Views daily	659	838	1017
Average Number of Website Visitors Daily	465	573	681
Number of Additional Interactive Functions*	N/A	3	3
% of PeopleSoft availability	99%	99%	99%
Implement Regional GIS Center	85%	N/A	N/A
* New Performance Output			



Non - Departmental

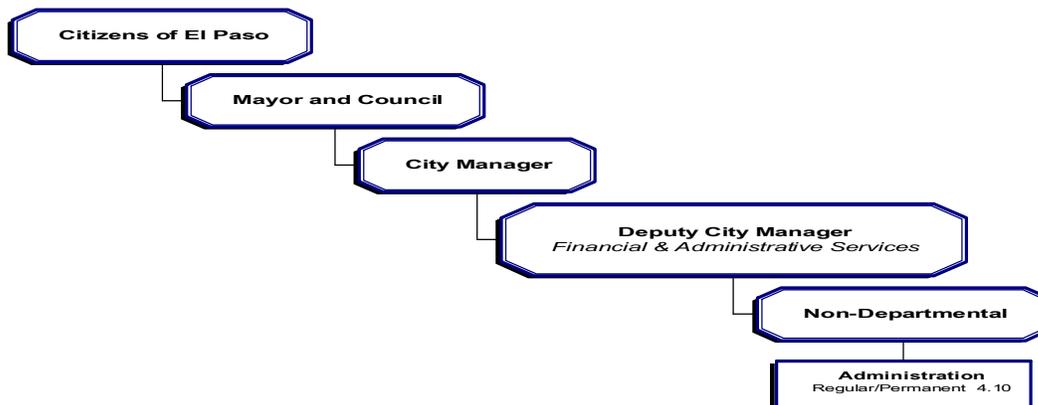
Mission Statement

To monitor general fund expenses that do not apply to a single department, or miscellaneous expenses that are not associated with any of the operating departments.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	198,237	2,481,507	2,824,300
Contractual Services	41,950,060	42,893,366	45,688,381
Materials/Supplies	471	6,038	8,055
Operating Expenditures	1,859,494	878,080	3,896,763
Non-Operating/Intergovt. Exp	48,473,911	52,104,598	66,019,140
Internal Transfers	10,037,722	7,209,640	8,462,841
Capital Outlay	0	0	0
Total Appropriation	102,519,895	105,573,229	126,899,480

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	11,553,351	11,415,978	12,306,868
267 - City County Health	261,371	0	0
300-671 - Debt Admin. Issues	46,429,681	49,595,172	65,119,983
721 - Health Benefits	33,465,765	34,457,371	36,509,907
722 - Worker's Compensation	8,232,121	7,626,909	10,452,396
723 - Unemployment Comp.	302,606	277,799	310,326
810 - Vehicle Mtr Rental Tax	2,275,000	2,200,000	2,200,000
Total Funds	102,519,895	105,573,229	126,899,480

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	3.00	5.00	4.10
Grant Funded	0.00	0.00	0.00
Total Authorized	3.00	5.00	4.10



FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: NON-DEPARTMENTAL				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
99010273-SPECIAL ITEMS	7,144,614	12,748,525	8,860,978	12,306,868
99010335-GENERAL CITY REVENUES	4,670,108	0	2,555,000	0

SUBFUND 300-DEFEASED ISSUES				
99386127-FY05 GO REFUNDING	7,606,381	7,672,880	9,915,642	12,881,063
99000094-1997 REFUND REV FUND	716	0	716	0

SUBFUND 311-1995 ISSUE				
99386112-GO BONDS 95	33,750	693,000	693,375	0

SUBFUND 312-1995B ISSUE				
99386113-DEBT SVC 95B GO REFUND	204,895	202,445	203,195	0

SUBFUND 313-1997 ISSUE				
99386114-FY 97 BOND ISSUE	1,216,689	1,284,000	2,489,550	0

SUBFUND 314-1998 ISSUE				
99386118-1998 GO'S (BUDGET ONLY)	482,910	480,085	480,085	481,160

SUBFUND 315-1998A ISSUE				
99386119-1998A SERIES	204,292	300,990	301,472	303,822

SUBFUND 316-1999 REFUND BOND				
99386120-1999 REFUNDING SERIES	3,499,517	3,490,535	3,491,017	3,767,267

SUBFUND 317-2000 IMPRV&REFUND				
99386121-2000 IMPROVE & REFUNDING	1,616,718	1,612,085	1,612,585	1,608,955

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: NON-DEPARTMENTAL				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 319-FY01 PROPOSED GO's				
99386123-PROPOSED FY01 GO's (OMB)	2,181,570	3,283,500	3,649,578	6,216,469
SUBFUND-321-FY02 GO REFUNDING				
99386125-FY2002 GO REFUNDING	12,326,800	12,291,500	12,291,800	6,532,000
SUBFUND-322-FY04 GO REFUNDING				
99386126-FY2004 GO REFUNDING	2,200,100	3,176,550	3,176,550	6,767,350
SUBFUND-323-FY07 GO BONDS				
99550002-GO BONDS	0	0	0	2,277,886
SUBFUND 347-1995A ISSUE				
99331109-DEBT SVC 1995A CERT/OBLIG	550,750	525,000	525,750	0
SUBFUND 350-1997A ISSUE				
99331112-1997A CO'S	15,514	315,300	315,514	0
SUBFUND 351-1998A ISSUE				
99331113-1998 CO'S	2,156,480	2,150,880	2,150,880	449,780
SUBFUND 352-1998 ISSUE				
99331114-1998 CO'S CIVIC CENTER	39,560	39,560	39,560	899,560
SUBFUND 353-1998B ISSUE				
99331115-1998 B SERIES	1,022,157	1,026,400	1,026,882	1,024,582

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: NON-DEPARTMENTAL				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 354-1998B ISSUE				
99200101-FY 00 CERT OBLG-EQUIP	-2,282,000	1,205,550	-3,674,373	0
SUBFUND 355-PROPOSED FY01 CO's				
99200102-FY01 PROPOSED CO's (OMB)	932,461	922,538	922,861	911,612
SUBFUND 356-PROPOSED FY02 CO's				
99200201-FY02 PROPOSED CO's (OMB)	5,174,648	1,853,500	1,853,898	1,848,773
SUBFUND 357-PROPOSED FY03 CO's				
99331116-2003 CO's (OMB)	4,749,200	4,624,150	4,624,450	3,802,550
SUBFUND 394-1998 ISSUE				
99335098-TOLL BRIDGE REFUND 1998	372,845	365,543	365,543	361,050
SUBFUND 395-SIB LOAN PAYMENTS				
99335007-SIB LOAN PAYMENTS	892,151	892,152	-141,582	892,152
SUBFUND 396-PLAZA THEATRE FUND				
99335008-PLAZA THEATRE SINKING FUND	755,018	1,000,592	1,346,018	1,345,843
SUBFUND 397-FY2007 PENSION OBL				
99550004-2007 PENSION OBL BONDS	0	0	9,500	6,462,262

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: NON-DEPARTMENTAL

PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 469-FY2006 CO'S				
99331117-FY2006 CO'S	0	4,054,217	1,748,456	4,052,813

SUBFUND 470-FY2007 CO'S				
99550003-FY2007 CO'S	0	0	0	2,017,313

SUBFUND 521-HFC FUNDED				
99550001-THUNDER CANYON				
<i>PPR0004-THUNDER CANYON</i>	0	0	0	44,471

SUBFUND 671-ZARAGOZA BRIDGE				
99335004-FED LN-1DEC91-ZARAGOZA	476,559	176,250	176,250	171,250

SUBFUND 721-HEALTH BENEFITS				
04100248-HEALTH INS & BENEFITS	33,465,765	35,668,891	34,457,371	36,509,907

SUBFUND 722-WORKER'S COMP.				
99100255-WORKERS COMPENSATION	8,232,121	11,599,399	7,626,909	10,452,396

SUBFUND 723-UNEMPLOYMENT COM				
99100263-UNEMPLOYMENT INSURANCE	302,606	331,041	277,799	310,326

SUBFUND 810-RESTRICTED				
99500018-MISCELLANEOUS PROJECTS				
<i>P990401-MOTOR VEHICLE RENTAL TAX</i>	2,275,000	2,100,000	2,200,000	2,200,000



Street

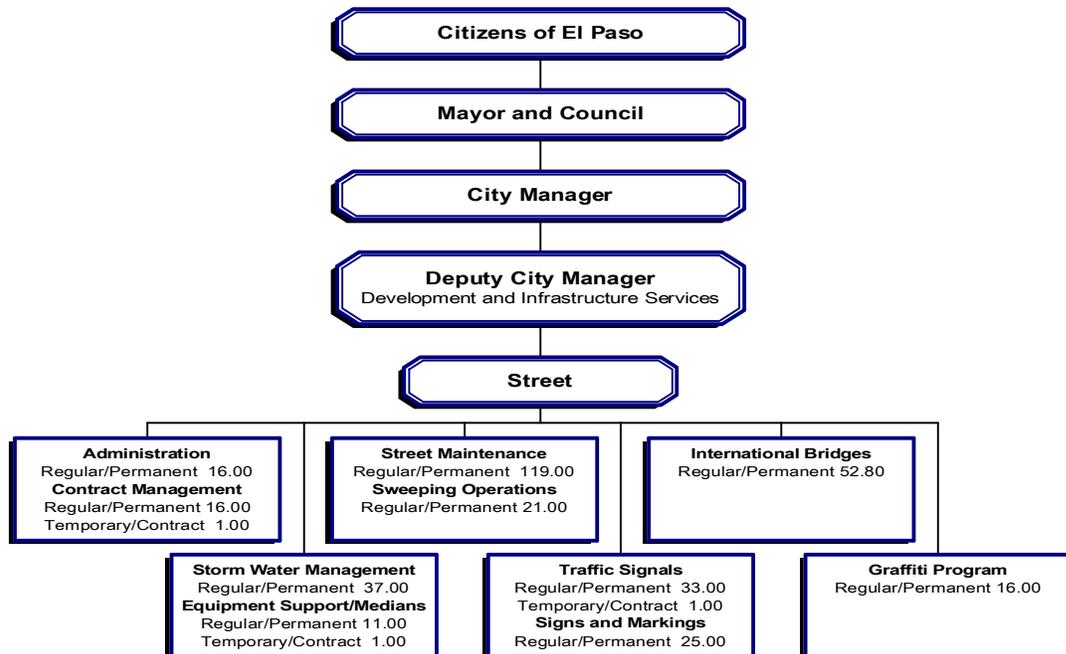
Mission Statement

To maintain the city's thoroughfare infrastructure to allow safe transport of people, goods, and services within and through the city limits.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	11,368,501	12,232,184	11,978,612
Contractual Services	3,744,653	4,278,074	4,030,226
Materials/Supplies	1,907,405	2,612,401	2,160,325
Operating Expenditures	135,207	130,610	184,200
Non-Operating/Intergovt. Exp	44,277	3,247	0
Internal Transfers	12,128,502	11,784,865	14,297,471
Capital Outlay	22,000	40,000	57,000
Total Appropriation	29,350,545	31,081,381	32,707,834

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	14,733,842	16,626,630	15,155,144
220 - Environmental Services	50,492	0	0
672 - Stanton Street	14,566,211	14,454,751	17,552,690
Total Funds	29,350,545	31,081,381	32,707,834

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	335.80	348.80	349.80
Grant Funded	1.00	0.00	0.00
Total Authorized	336.80	348.80	349.80



FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: STREET				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
32010150-STREETS EQUIPMENT SUPPORT	1,497,623	1,642,763	2,385,718	1,654,373
32010152-STREETS CONTRACT MGMT.	625,943	707,781	818,544	805,401
32010155-STREETS MEDIAN	292,651	899,410	550,290	816,801
32010159-STREET-ADMINISTRATION	960,291	961,321	964,976	993,304
32010160-STORM WATER MANAGEMENT	1,566,517	1,528,343	1,473,798	721,027
32010200-STREETS-MAINTENANCE	5,541,691	5,582,899	5,736,562	5,588,780
32010287-SIGNS AND MARKINGS	1,192,331	1,215,968	1,156,994	1,168,810
32010288-TRAFFIC SIGNALS	1,245,834	1,379,779	1,383,584	1,444,312
32010313-PARKING METER OPERATIONS	107,186	131,054	101,546	0
32010362-STREET GRAFFITI PROGRAM	410,412	614,959	558,576	637,789
32010363-STREET SWEEPING OPERATIONS	1,293,363	1,363,611	1,496,042	1,324,547

SUBFUND 220-ENVIRONMENTAL SERVICES				
32150046-PRIVATE LOCAL GRANTS				
<i>G320301-TX FOREST SERVICE ARBORIST</i>	50,492	0	0	0

SUBFUND 672-STANTON STREET				
32010283-BRIDGE OPERATIONS	14,566,211	15,232,866	14,454,751	17,552,690

STREET

KEY PERFORMANCE MEASURES:

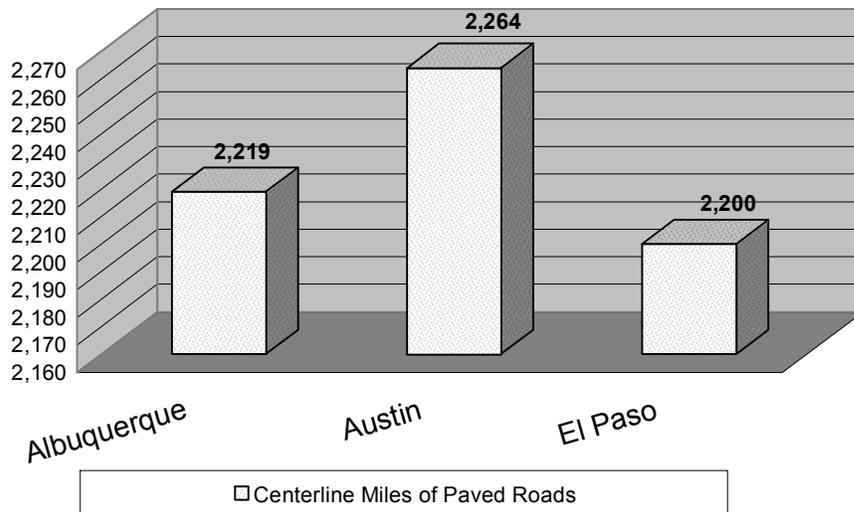
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.

CENTER LINE MILES OF PAVED ROADS	
EL PASO, TX	2,200
ALBUQUERQUE, NM	2,219
AUSTIN, TX	2,264

Source: OMB Department Survey, 2007

CITY COMPARATIVE INFORMATION

Center Line Miles of Paved Roads



CITY	2006 Population	Miles of paved roads	Miles of landscaped medians	Miles of unlandscaped medians	Mile of paved alleys
EL PASO	615,553	2,200	91	33	90
ALBUQUERQUE	500,955	2,219	28	32	N/A
AUSTIN	700,813	2,264	120	63	26

Population Source: U.S. Department of Justice-FBI, Preliminary Annual Uniform Crime Report

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: STREET	FUNCTION: STREET MAINTENANCE
FUNCTION GOALS:	
To maintain the City's investment in street infrastructure to provide a safe and serviceable roadway for commuters through best management practices in accordance with National Pollutant Discharge Elimination System procedures.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Maintain the City's centerline network of streets. ➤ Utilize a designed, planned approach to pavement restoration and maintenance. ➤ Extend the useful life of City streets through an effective maintenance plan. ➤ Sweep all streets approximately four times annually in accordance with EPA regulations.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Street Base Repairs	260,812 sqft	252,987 sqft	278,286 sqft
Pothole Patching	440,709 sqft	598,249 sqft	650,000 sqft
Cracksealing	407,839 lin ft	455,141 lin ft	464,244 lin ft
Tons of asphalt paved in resurfacing program	93,030	52,751	95,007
Lane miles of streets paved	120	68	157
Sidewalk repairs	8,312 sqyd	5,454 sqyd	5,459 sqyd
Curb miles swept	42,382	43,653	44,963
Cubic Yards of debris disposed	21,000	21,630	22,279
Number of times all streets swept	4	4	4

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: STREET	FUNCTION: TRAFFIC DIVISION
FUNCTION GOALS: Through effective maintenance and planning, ensure the safe direction of the flow of traffic through effective traffic signalization, signage and markings.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Provide installation and maintenance of traffic control devices and signage. ➤ Provide striping of streets and school zones.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
New Flasher installations	11	2	4
New Traffic Signal installations	6	12	12
Street Signs replaced	2,984	3,581	4,000
New sign installations	2,045	2,298	2,500
Striping - broken white	198,315 lin ft	218,157 lin ft	224,702 lin ft
Striping - broken yellow	716,909 lin ft	794,608 lin ft	818,446 lin ft
Striping - turning lane white	161,591 lin ft	177,752 lin ft	183,085 lin ft
Striping - center left turn	79,596 lin ft	87,556 lin ft	90,183 lin ft

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: STREET	FUNCTION: GRAFFITI REMOVAL
FUNCTION GOALS: Beautify El Paso through the removal of graffiti from residential, commercial, and public property in a timely manner; provide assistance to police department graffiti investigations.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Utilize graffiti removal resources to increase square footage of graffiti removed and sites cleaned city-wide. ➤ Respond within 48 hours to growing volume of customer service requests. ➤ Coordinate with Public Service Agencies to assist in graffiti investigations. ➤ Promote Department Graffiti Removal Program and anti-graffiti campaigns.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Square feet of graffiti cleaned	1,101,858	1,993,838	2,000,000
Sites Cleaned Citywide	8,551	14,999	14,000
Avg service request response time	72 hrs	72 hrs	48 hrs
Public Service Requests	1,719	6,697	6,500
Graffiti Investigations	19	28	25
Graffiti Removal Campaigns	NA	4	6

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: STREET

FUNCTION: INTERNATIONAL
BRIDGE DIVISION

FUNCTION GOALS:

Operate and maintain City-owned international bridges to facilitate international commerce while obtaining optimum life of bridge structures. Provide convenient parking to citizens, maintain meters, and increase City revenue

FUNCTION OBJECTIVES:

- Expedite the movement of all commercial and passenger vehicles as efficiently as possible.
- Maintain shortage/overage account to less than one percent of annual revenue.
- Repair parking meters within 3 days of notification for repair.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Number of vehicle crossings*	4,789,201	3,455,613	3,524,725
Number of commercial crossings*	318,627	330,173	326,871
Number of pedestrian crossings*	5,229,074	5,254,307	5,038,478
Shortage/overage account	N/A	N/A	<1%
Average number of day to repair parking meters	N/A	N/A	3
*Reflects only southbound crossings			



Development Services

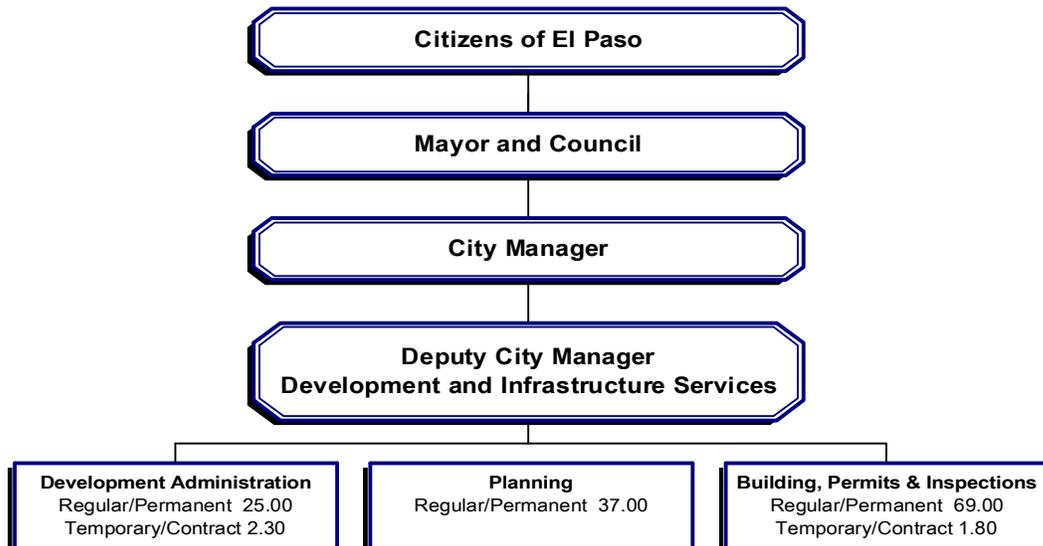
Mission Statement

To assist the community in land and building Development needs from project conception to completion.

<i>Budget Summary</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	5,417,172	5,593,666	5,950,127
Contractual Services	222,623	340,590	199,569
Materials/Supplies	158,177	172,769	258,803
Operating Expenditures	86,644	91,164	87,811
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	250,165	162,143	0
Total Appropriation	6,134,781	6,360,332	6,496,310

<i>Source of Funds</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	5,884,781	6,360,332	6,496,310
103 - Solid Waste Mgmt.	0	0	0
282 - HUD Administration	0	0	0
504 - Capital Outlay	250,000	0	0
523 - Annexation Fees	0	0	0
Total Funds	6,134,781	6,360,332	6,496,310

<i>Positions</i>	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	121.60	127.85	135.10
Grant Funded	0.00	0.00	0.00
Total Authorized	121.60	127.85	135.10



FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: DEVELOPMENT SERVICES				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
08010034-PLANNING ADMINISTRATION	243,300	328,063	292,509	309,008
08010037-ZONING ZBA HISTORIC	392,598	517,135	457,342	514,635
08010315-LONG RANGE	425,865	258,839	284,734	257,169
08010334-PLANNING SUBDIVISIONS	260,876	367,895	306,294	383,923
08010335-PLAN REVIEW	509,010	534,715	564,421	673,322
33010034-DEVELOPMENT SRVCS ADMIN.	994,601	1,047,929	1,433,006	656,810
36010116-PLAN REVIEW	682,043	779,469	661,861	814,358
36010117-COMMERCIAL INSPECTIONS	1,124,576	1,009,470	1,053,355	1,109,287
36010118-RESIDENTIAL INSPECTIONS	685,594	986,619	672,903	988,797
36010119-PERMITS & LICENSES	250,000	0	0	0
36010318-BP&I ADMIN.	339,334	317,282	367,042	392,586
36010334-SUBDIVISION INSPECTIONS	226,984	310,004	266,865	396,415

DEVELOPMENT SERVICES

KEY PERFORMANCE MEASURES:

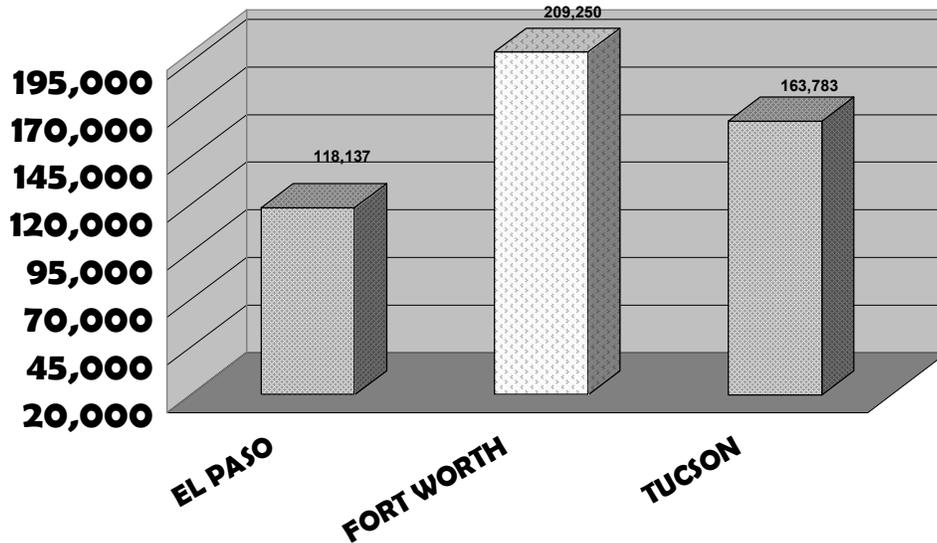
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARD GOALS AND OBJECTIVES.

NUMBER OF NEW PRIVATELY-OWNED RESIDENTIAL BUILDING PERMITS	
EL PASO, TX	2,898
AUSTIN, TX	N/A
FORT WORTH, TX	10,800
TUCSON, AZ	2,152

SOURCE: OMB Survey, September 2007

CITY COMPARATIVE INFORMATION

Total Building Inspections



CITY	2006 Population	New Privately - owned Residential Building	Building Inspections Performed within 24 hrs.	Number of Permits
EL PASO	615,553	2,898	99%	29,233
AUSTIN	709,813	N/A	93%	N/A
FORT WORTH	641,752	10,800	96%	14,148
TUCSON	535,232	2,152	92%	21,846

Population Source: U.S. Department of Justice-FBI, Preliminary Annual Uniform Crime Report

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: DEVELOPMENT SERVICES	FUNCTION: BUSINESS & CUSTOMER SERVICE CENTER
FUNCTION GOALS:	
<p>Improve customer service and satisfaction for the citizens of City of El Paso by improving the “One Stop Shop” licensing and permitting process. Improve the use of technology in the telephone center and web-based system to provide our customers with options to obtain the services available.</p>	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Incorporate wireless technology in the field operations such as inspection, completing 60% of the workload distribution and results transmitted via wireless laptop computers. ➤ Track lost call and call cueing rates through the Automatic Call Distribution (ACD) telephone system and reduce lost calls to 20%. ➤ Increase customer approval rating through improvement of the customer service questionnaire feedback system to 95%. ➤ Track the customer management and cueing system and maintain average process time to 10:00 minutes in each Plan Review and the Business Center. ➤ Scan department archival information to implement paperless environment.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Implementation of wireless field reporting	N/A	6%	60%
Lost call rate	N/A	35%	20%
Call cueing time	N/A	1:34	1:00
Customer Service Complaints/Incidents	36	64	50
Customer Approval Rating	90%	93%	95%
Automated Inspection Requests	0	0	50%
Percentage of Archival Information Scanned	0%	7%	12%

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: DEVELOPMENT SERVICES	FUNCTION: BUILDING PERMITS, & INSPECTIONS
FUNCTION GOALS:	
Perform plan review, permit issuance, building and zoning code enforcement and inspections on new construction, renovations of both residential and commercial projects; ensuring compliance with applicable city codes and ordinances.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Maintain a 90% or better “on time” customer service standard for building inspections. ➤ Attain a 90% “on time” plan review customer service standard. ➤ Maintain vacancy rate of 90% or less to ensure continuous service. ➤ Maintain 95% staff certification in all disciplines of plan review, inspection, and enforcement. ➤ Develop training and networking opportunities for inspectors by encouraging membership in the Borderland Inspectors Association. ➤ Improve customer service by implementing a weekly “Talk in the Field” outreach program between BP & I and Contractors, Architects and Engineers. ➤ Eliminate non-compliance of the third party inspection program through monthly performance reviews and monitoring to ensure inspection standards.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Average # of working days in plan			
New Residential	3	4	3
New Commercial	21	21	21
Commercial Remodeling	15	15	15
Residential Remodeling	7	7	7
Sign	5	3	3
Fire Protection	7	7	7
Citations issued/complaints filed	350	1,560	1,200
Condemnation cases processed	310	561	500
Percentage of inspections performed on-time	100%	99%	90%
Percentage of plan review performed on-time	70%	80%	90%
Percentage of inspectors with Borderland Inspectors Association membership	40%	90%	90%
Vacancy Rate	80%	80%	90%
Certification Rate	90%	95%	95%
Talk in the Field program implementation	0%	70%	90%
TPA non-compliance	35%	35%	25%

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: DEVELOPMENT SERVICES	FUNCTION: PLANNING
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FUNCTION GOALS:

Propose and implement land use regulations to ensure public safety and to drive economic growth and revitalization in order to create an attractive community of livable neighborhoods and business enterprises.

- FUNCTION OBJECTIVES:**
- Complete the new subdivision regulations in FY 2008
 - Develop a cost module for zoning and subdivision processing cost per case.
 - Complete 90% special projects within the proposed schedule and within budget.
 - Complete and propose one set of design standards for the Upper Valley.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Subdivision regulations completed	N/A	N/A	1
Development of Cost Module	N/A	N/A	100%
Special projects completed on time within budget	N/A	N/A	90%
Completion of Upper Valley Design Standard	N/A	N/A	100%

Environmental Services

Mission Statement

To provide a safe and healthy environment for our citizens and provide good stewardship of assets.

<i>Budget Summary</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	9,194,721	10,780,382	13,290,232
Contractual Services	4,590,194	5,886,229	8,958,198
Materials/Supplies	2,075,108	2,686,743	4,659,681
Operating Expenditures	16,520,406	12,323,980	13,682,034
Non-Operating/Intergovt. Exp	2,974,517	3,002,634	5,356,688
Internal Transfers	2,945,331	1,037,249	0
Capital Outlay	125,637	464,322	5,414,836
Total Appropriation	38,425,914	36,181,539	51,361,669

<i>Source of Funds</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
103 - Solid Waste Mgmt.	38,328,014	36,181,539	51,361,669
109 - SWM Debt Service	0	0	0
110 - SWM Equipment	43,164	0	0
111 - Environmental Svcs. Programs	54,736	0	0
220 - Environmental Services	0	0	0
Total Funds	38,425,914	36,181,539	51,361,669

<i>Positions</i>	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	289.20	290.40	308.40
Grant Funded	0.00	0.00	0.00
Total Authorized	289.20	290.40	308.40



FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: ENVIRONMENTAL SERVICES				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 103-SOLID WASTE MGMT.				
34010280-SWM ENGINEERING	277,842	0	0	0
34010281-SWM FINANCE	434,891	0	0	0
34010286-ENVIRO CODE COMPLIANCE	0	3,701,422	3,396,730	4,035,335
34010289-SWM ADMINISTRATION	13,665,095	18,730,039	10,771,667	18,565,463
34010291-COLLECTIONS	9,801,911	10,774,755	10,596,142	13,229,283
34010292-FLEET AND OPERATIONS	646,150	631,493	873,867	802,369
34010293-RECYCLING PROGRAM	2,821,790	3,072,704	2,164,472	2,944,520
34010294-SPECIAL COLLECTIONS	1,874,844	2,281,025	2,377,893	4,471,482
34010296-MCCOMBS LANDFILL	8,805,491	4,793,010	6,000,768	7,313,217

SUBFUND 110-SWM EQUIPMENT				
34340200-SWM EQUIPMENT 2004	43,164	0	0	0

SUBFUND 111-ENVIRONMENTAL SERVICES				
34380034-ENVIRO SERVICES ADMIN	38,516	0	0	0
34380036-ENVIRO CODE COMPLIANCE	16,220	0	0	0

ENVIRONMENTAL SERVICES

KEY PERFORMANCE MEASURES:

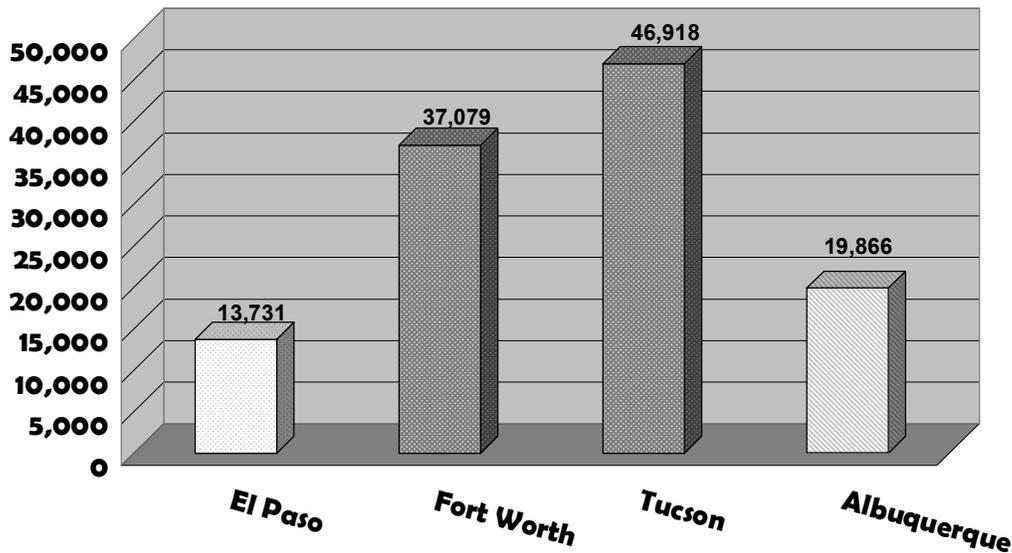
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARD GOALS AND OBJECTIVES.

RESIDENTIAL TONS COLLECTED	
EL PASO, TX	225,915
ALBUQUERQUE, NM	204,083
TUCSON, AZ	283,000
FORT WORTH, TX	277,527

SOURCE: OMB Survey, September 2007

CITY COMPARATIVE INFORMATION

Generated Waste Sent for Recycling (in tons)



CITY	2006 Population	Tons City - Generated Waste Sent For Recycling
EL PASO	615,553	13,731
ALBUQUERQUE	500,955	19,866
TUCSON	535,232	46,918
FORT WORTH	641,752	37,079

Population Source: U.S. Department of Justice-FBI, Preliminary Annual Uniform Crime Report

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: ENVIRONMENTAL SERVICES	FUNCTION: ENVIRONMENTAL SERVICES
FUNCTION GOALS:	
Provide refuse collection and disposal services in accordance with local and federal environmental laws, and comprehensive administration, compliance, and enforcement of all environmental ordinances and codes, to maintain the health and safety of the community. Plan, design and provide long-term disposal capacity to ensure future available capacity while adhering to the City's Strategic Plan goals regarding community development.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Provide expeditious and effective residential refuse collection. ➤ Provide curbside recycling while providing outreach to increase awareness. ➤ Conduct environmental compliance testing at landfills as required by federal, state, and local laws. ➤ Enforce local environmental, public health and safety codes.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Tons of trash processed at the landfills	412,643	594,864	400,000
Tons of Recyclables Collected	5,754	13,731	33,000
Average Number of Households Served	153,000	156,000	158,000
Industrial Facilities Inspected for SWP3 Compliance	300	654	800
New Code Cases	17,000	31,796	33,000
Proactive Investigation Cases	7,000	21,976	24,000
Days to Visit from Complaint	2.1	3.7	3.0
Number of Alleys Cleaned-Up	1,400	2,104	3,000
Number of Illegal Dumping Sites Cleaned	100	153	160
Enforcement Cases Closed	15,000	20,357	24,000
Illegal Dumping Complaints/Investigations	200	358	360

Engineering Services

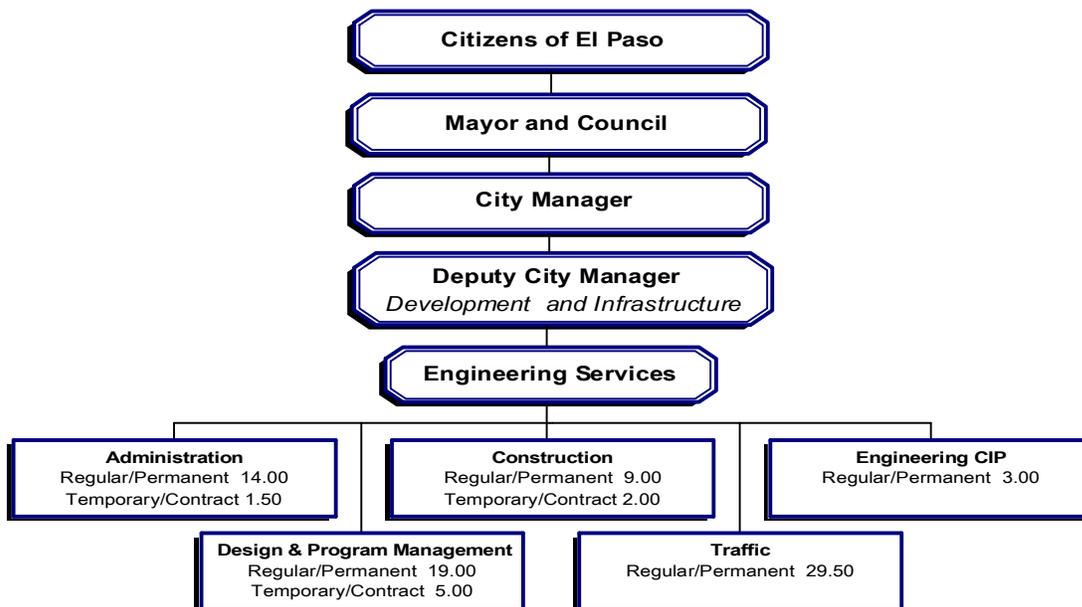
Mission Statement

To provide, procure, and coordinate all engineering, geodetic, and architectural services required for the design, construction, maintenance, and repair of public works and public buildings for the City of El Paso. Engineer and operate the City's traffic systems.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	3,038,190	3,233,284	3,479,371
Contractual Services	60,104	60,747	60,845
Materials/Supplies	79,222	81,578	107,950
Operating Expenditures	36,564	46,082	102,947
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	25,081	272,558	0
Total Appropriation	3,239,161	3,694,249	3,751,113

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	3,239,161	3,694,249	3,751,113
522 - Other Sources		0	
Total Funds	3,239,161	3,694,249	3,751,113

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	63.50	67.00	81.00
Grant Funded	0.00	0.00	2.00
Total Authorized	63.50	67.00	83.00



**FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM**

DEPARTMENT: ENGINEERING SERVICES

PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
35010043-ENGINEERING ADMINISTRATION	1,299,201	576,325	1,074,962	582,534
35010045-ENGINEERING DESIGN	0	0	0	191,779
35010046-ENGINEERING CONSTRUCTION	331,800	1,161,696	768,488	538,587
35010047-ENGINEERING PROGRAM MGMT.	0	358,266	321,907	592,156
35010048-ENGINEERING TRAFFIC	676,714	945,181	898,176	1,135,563
35010050-ENGINEERING CIP	361,901	378,673	393,389	236,512
35010051-ENG. DESIGN & PROGRAM MGMT.	569,545	176,059	237,327	171,273
35010052-PROJECT CONTROLS	0	0	0	302,709

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: ENGINEERING SERVICES	FUNCTION: DESIGN/ PROGRAM MANAGEMENT
FUNCTION GOALS: Manage and coordinate the design phase of capital projects.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> > Provide in-house engineering design for various city projects. > Administer design contracts. > Work with all user support staff and outside contractors during every phase of construction to resolve issues or concerns. > Ensure construction change orders are kept to a minimum.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Projects Designed In-House	12	44	20
Projects within budget	97%	98%	98%
Outsourced design projects	62	110	100
Outsourced construction	91	76	85
Change order index	3.7	4.29	3.5

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: ENGINEERING SERVICES	FUNCTION: TRAFFIC
FUNCTION GOALS:	
Oversee operation of the Traffic Management Center, in order to provide safe, expeditious, and efficient traffic flow.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> › Move traffic in a safe and efficient manner through proper design of traffic signals, markings and signal installation. › Design, review and implement traffic control plans for construction throughout El Paso. › Review Subdivision Plats and Street Improvement plans for correct design and installation of traffic control devices. › Provide a complete and fully operational Traffic Management system for the efficient and effective management and control of the City's traffic signals and traffic conditions on the roadways through video monitoring.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Traffic signal installations	15	16	12
Designed		10	12
Traffic Control Plans designed/reviewed	1,540	1,727	1,800
School flasher installations	10	5	8
Subdivision plats and Street Improvement Plans reviewed per submittal	1,244	1,155	1,300
Traffic Management Center - CBD (No. of intersections Monitored)	537	464*	537

*Signals off line due to Tx.DOT projects

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: ENGINEERING SERVICES	FUNCTION: CAPITAL IMPROVEMENT PLAN
FUNCTION GOALS: Administer and manage the city's long-term Capital Improvement Plan.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> > Prepare and administer construction project budgets. > Maintain on-time completion rate of 95% or better. > Complete all projects under budget.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Value of construction projects	\$181,687,781	\$96,621,385	\$52,120,155
Percentage of projects completed on-time	97%	97%	97%
Percentage of projects completed under budget	98%	98%	98%



Convention & Performing Arts Center

Mission Statement

The mission of the El Paso Convention & Visitors Bureau, & Performing Arts Centers is to strengthen the economy of greater El Paso by attracting individuals, families and groups to visit El Paso for business or pleasure, while providing consistently superior visitor services and delivering a pleasurable and memorable experience and while developing the quality of life for area residents.

<i>Budget Summary</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	0	0	0
Contractual Services	2,495,364	3,286,369	6,909,623
Materials/Supplies	5,205	6,222	7,000
Operating Expenditures	627,672	791,711	755,877
Non-Operating/Intergovt. Exp	0	160,000	0
Internal Transfers	1,677,348	1,572,861	2,712,500
Capital Outlay	606,964	56,964	0
<i>Total Appropriation</i>	5,412,553	5,874,127	10,385,000

<i>Source of Funds</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	74,994	0	0
107 - Conv/Performing Arts	3,053,247	4,190,052	7,672,500
503 - Citywide Capital Projects	2,284,312	1,684,075	2,712,500
<i>Total Funds</i>	5,412,553	5,874,127	10,385,000

<i>Positions</i>	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	0.00	0.00	0.00
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	0.00	0.00	0.00

FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: CONVENTION & PERFORMING ARTS CENTER				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
12010701-PLAZA THEATRE OPERATING	74,994	0	0	0

SUBFUND 107-CONV & PERF ARTS CTR				
57010270-CONV/PERFORMING ARTS CTR	948,705	4,545,000	1,636,163	4,883,250
57010301-CONVENTION SALES SERVICING	2,104,542	2,470,000	2,553,889	2,789,250

SUBFUND 503-CITY WIDE CAPITAL PROJ.				
57107100-PERF ARTS CTR-ROLLING STOCK				
<i>P501566-CIVIC CENTER CAPITAL IMPROV</i>	2,284,312	2,250,000	1,684,075	2,712,500

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: CONVENTION & PERFORMING ARTS CENTER	FUNCTION: CONVENTION & PERFORMING ARTS CENTER
FUNCTION GOALS:	
To implement a comprehensive marketing strategy that will ensure optimum performance while operating with concern for the public purpose and the community interests of the facilities.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Surpass previous year Convention & Performing Arts Center revenue ➤ Surpass previous year hotel occupancy tax revenue. ➤ Increase ticketed attendance at all managed theatre facilities. ➤ Effectively manage all operations for the Convention & Performing Arts Center and Convention & Visitors Bureau within approved budget. ➤ Effectively service quality of life activities and optimize client satisfaction.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Total Revenue Generated	\$3,547,213	\$3,661,072	\$3,600,000
Hotel Occupancy Gross Revenue	\$99,791,690	\$113,713,343	\$115,000,000
Number of Event Days	427	417	420
Number of Paid Ticket Attendees	131,858	168,942	200,000
Operating Expense	\$6,750,000	\$7,284,107	\$7,672,500
Client Satisfaction Surveys (Ratings of over 3.0 considered quality service)	Overall ranking of 4.5%	Overall ranking of 4.5%	Overall ranking of 4.5%



Parks and Recreation

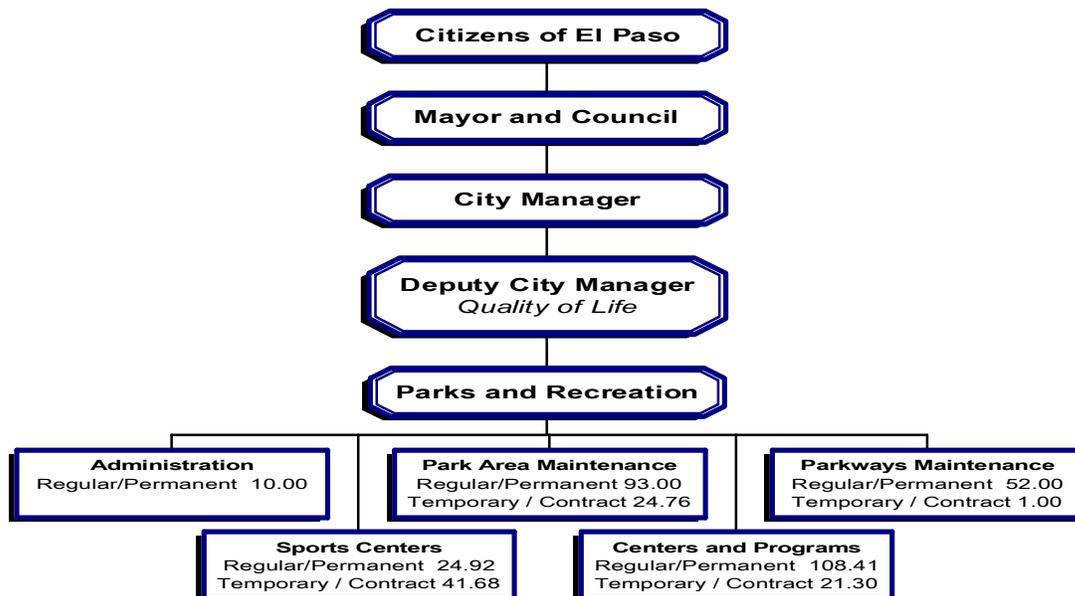
Mission Statement

To develop, preserve, and maintain quality parks, open space and indoor facilities, and present opportunities for structured and unstructured recreational and leisure-time activities for all citizens of El Paso.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	10,074,941	10,730,183	11,917,447
Contractual Services	2,744,906	3,072,353	4,178,723
Materials/Supplies	1,757,556	1,979,978	2,325,010
Operating Expenditures	1,781,274	1,744,633	2,437,854
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	12,000	0
Capital Outlay	319,587	170,162	25,000
Total Appropriation	16,678,264	17,709,309	20,884,034

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	12,958,524	14,037,107	16,389,792
226 - Social Services	0	0	300,000
244 - Parks & Rec. User Fees	3,564,012	3,528,739	4,060,741
282 - HUD Administration	155,728	143,463	133,501
Total Funds	16,678,264	17,709,309	20,884,034

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	343.27	373.31	377.07
Grant Funded	5.95	0	0
Total Authorized	349.22	373.31	377.07



FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: PARKS AND RECREATION				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
51010214-PARKS ADMINISTRATION	711,479	691,936	713,588	766,988
51010216-RECREATION CTR ADMIN.	2,587,101	3,155,487	2,931,659	3,574,494
51010230-AQUATICS ADMINISTRATION	272,059	267,222	286,324	219,241
51010234-YOUTH OUTREACH PROGRAM	14,882	0	0	0
51010256-FACILITIES MAINTENANCE	3,386,180	3,301,183	3,011,011	3,385,548
51010262-LAND MANAGEMENT	5,986,823	7,447,822	7,094,525	8,443,521

SUBFUND 226-SOCIAL SERVICES				
51150063-PARKS FEDERAL FUNDED GRANTS				
<i>G510801-TURF MANAGEMENT PROGRAM</i>	0	300,000	0	300,000

SUBFUND 244-PARKS & REC USER FEES				
51010215-DELTA SPORTS CTR EVENTS				
<i>P500202-PARK USER FEE SPORTS</i>	367,717	388,316	482,849	409,338
51010278-GUS&GOLDIE MARKETING PRG				
<i>P500204-PARK USER GUS & GOLDIE</i>	34,016	41,200	15,980	29,000
51010279-SHELTERS/GENERAL ADMIN.				
<i>P500201-PARK USER FEE GENERAL ADMIN.</i>	421,853	543,671	292,111	238,012
51010280-MCKELLIGON CANYON				
<i>P500206-PARK USER MCKELLIGON</i>	91,811	32,000	0	3,000
51010281-AQUATICS-USER FEE				
<i>P500203-PARK USER FEE AQUATICS</i>	994,535	1,014,342	1,023,419	1,065,960
51010282-SPECIAL PROMOTIONS				
<i>P500205-PARK USER SPECIAL PROMOTIONS</i>	107,014	88,211	64,786	69,770
51510024-LINCOLN CENTER				
<i>P500224-PARK AGENCY LINCOLN CENTER</i>	22,806	1,250	873	0
51510032-MULTI-PURPOSE CENTER				
<i>P500225-PARK AGNCY CTR/HANDICAP</i>	113,619	131,706	143,310	157,102
51510065-ARMIJO				
<i>P500207-PARK AGENCY ARMIJO</i>	44,871	51,923	26,061	36,698
51510073-CAROLINA RECREATION CTR				
<i>P500208-PARK AGENCY CAROLINA</i>	69,996	101,732	113,448	85,916

FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: PARKS AND RECREATION				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
51510074-NOLAN RICHARDSON CTR				
<i>P500247-PARK AGY NOLAN RICHARDSON</i>	36,201	42,656	39,228	89,805
51510075-EASTWOOD RECREATION CTR				
<i>P550251-EASTWOOD REC CENTER</i>	121,054	211,743	156,268	129,421
51510076-MARTY ROBBINS REC CTR				
<i>P500252-MARTY ROBBINS REC CTR</i>	126,251	145,237	148,651	135,318
51510077-WESTSIDE REC CENTER				
<i>P500253-WESTSIDE REC USER FEE</i>	0	117,646	38,921	141,994
51510081-MISSOURI				
<i>P500209-PARK AGENCY MISSOURI</i>	30,369	35,090	26,688	50,020
51510099-NATIONS-TOBIN				
<i>P500210-PARK AGENCY NATIONS-TOBIN</i>	32,488	59,935	51,502	71,875
51510107-NORTHEAST				
<i>P500211-PARK AGENCY NORTHEAST</i>	167,423	263,249	135,772	61,835
51510115-PAVO REAL				
<i>P500212-PARK AGENCY PAVO REAL</i>	135,134	177,014	106,437	89,141
51510123-SAN JUAN				
<i>P500213-PARK AGENCY SAN JUAN</i>	48,260	74,529	56,023	87,043
51510131-GALATZAN				
<i>P500214-PARK AGENCY WESTSIDE</i>	220,960	303,569	192,600	98,513
51510156-GOLDEN AGE SR CENTER				
<i>P500217-PARK AGENCY GOLDEN AGE</i>	0	0	0	407,042
51510160-PETER MARTINEZ				
<i>P500243-PARK AGY PETER MARTINEZ</i>	29,981	46,345	31,465	41,266
51510164-MEMORIAL PARK SR CENTER				
<i>P500218-PARK AGY MEMORIAL PARK</i>	35,454	46,823	46,934	41,200
51510172-SACRAMENTO SR CENTER				
<i>P500219-PARK AGENCY SACRAMENTO</i>	16,446	24,438	24,340	26,171
51510180-SAN JUAN SENIOR CENTER				
<i>P500220-PARK AGENCY SAN JUAN SR CTR</i>	13,246	24,717	27,006	29,402
51510198-SOUTH EL PASO SR CENTER				
<i>P500221-PARK AGENCY SOUTH EP SR CTR</i>	16,818	35,031	42,738	33,041
51510206-WASHINGTON SENIOR CENTER				
<i>P500222-PARK AGENCY WASHINGTON</i>	43,006	61,772	28,058	55,905
51510214-WELLINGTON CHEW				
<i>P500223-PARK AGCY WELLINGTON CHEW</i>	16,544	32,843	27,662	43,844

FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: PARKS AND RECREATION				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
51510354-RAY GILMORE CENTER				
<i>P500215-PARK AGENCY RAY GILMORE CTR</i>	24,321	30,856	27,058	40,804
51510404-EAST SIDE SENIOR CENTER				
<i>P500226-PARK AGENCY EAST SIDE SR CTR</i>	88,818	55,894	48,092	55,235
51510834-SPECIAL EVENTS-SR CENTRS				
<i>P500227-PARK AGY SPECIAL EVENTS</i>	9,743	21,900	12,120	18,700
51510958-POLLY HARRIS SR CENTER				
<i>P500228-PARK AGENCY POLLY HARRIS</i>	20,660	36,916	20,247	30,158
51511089-CENTRAL YOUTH OUTREACH				
<i>P500229-PARK AGCY YOUTH PRG</i>	52,083	21,200	68,857	48,510
51511098-SEVILLE COMMUNITY CENTER				
<i>P500216-PARK AGCY SEVILLE</i>	10,359	44,232	8,413	34,752
51511099-SPECIAL EVENTS				
<i>P500249-SPORTS SPECIAL EVENTS</i>	0	0	0	100,000
51511915-CHIHUAHUA COMMUNITY CTR				
<i>P500230-PR AGCY CHIHUAHUA CTR</i>	155	4,068	822	4,950

SUBFUND 282-HUD ADMINISTRATION				
51150056-PARKS CD FUNDED PROJECTS				
<i>G7133CD/0003-YOUTH OUTREACH '08</i>	26,665	26,536	26,362	26,511
<i>G7133CD/0005-CDBG SUN COUNTRY '08</i>	101,852	87,819	87,380	79,318
<i>G7133CD/0032-CDBG DISABILITY EXERCISE</i>	27,211	30,883	29,721	27,672

PARKS AND RECREATION

KEY PERFORMANCE MEASURES:

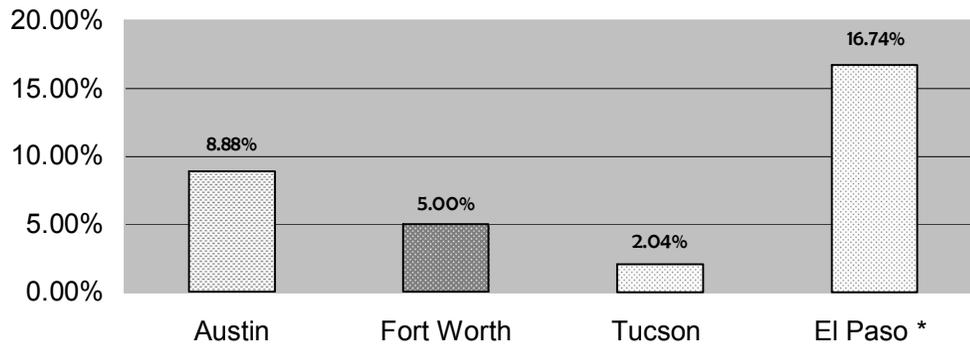
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.

OPEN SPACE (acres)	
EL PASO, TX	2,628
AUSTIN, TX	16,836
FORT WORTH, TX	3,889
TUCSON, AZ	3,468

Source: OMB Department Survey, 2007

CITY COMPARATIVE INFORMATION

Parks as a Percentage of City Acreage



CITY	2005 Population	Number of Trees Planted	Number of Youth Participants in Sports Leagues	Number of Mowing Cycles Completed
EL PASO	615,553	500	70,000	29
AUSTIN	709,813	600	79,125	N/A
TUCSON	534,232	213	37,707	N/A

* El Paso includes a 24,000 acres urban state park.

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: PARKS AND RECREATION	FUNCTION: SPORTS & RECREATION SERVICES
FUNCTION GOALS:	
To provide a well-maintained, safe and environmentally balanced park and recreation system that provides self directed and organized recreation opportunities for the needs of a diverse community, while promoting Health & Wellness, protecting Natural Resources, strengthening Community Image and supporting Economic Development.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Increase public awareness of and participation in a relevant park system through promotional and public relations opportunities to enhance the department's public perception. ➤ Implement the initial phases of the Parks and Open Space Master Plan, in FY2008, including implementing Customer Service Initiatives for City sponsored Sports leagues, independent soccer leagues, and achieving a 90% customer satisfaction rate for all facilities usage. ➤ Provide quality Core Services in community recreation, aquatics, and sports. ➤ Partner with the El Paso Parks and Recreation Foundation to acquire endowments and establish an annual Fundraiser. ➤ Increase utilization of partnerships by expanding the curriculum, staff and Park/School sites for after-school youth development programs.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Implement evaluation program to be completed by each City League Participant:*	N/A	60.00%	80.00%
Maintain favorable % of satisfied park shelter renters:	98.50%	98.00%	99%
Adult & youth sports programs/participants:	215/70,000	220/75,000	225/80,000
Wellness activities/participants	125/25,400	130/26,000	135/27,000
Community & senior center visits	366,732	375,000	375,000
At-risk youth after school programs/participants	17/2,050	17/3,000	17/3,100
City wide special events/participants	121/17,850	120/18,000	120/18,500
Swimming pool participants	575,654	585,623	644,353
Partnerships/networking opportunities:	70	70	75
Fund Raising Events/ Dollars*	N/A	0	\$25,000
Parks @ School Programs*	N/A	17	17
* New Performance Output			

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: PARKS AND RECREATION	FUNCTION: FACILITIES & LAND MANAGEMENT
FUNCTION GOALS:	
To provide and maintain safe, clean and pleasant open spaces, sports fields, aquatic and recreation facilities for core Parks & Recreation Services for the Citizens of El Paso. Provide same for additional acreage and facilities as acquired.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Implement computerized maintenance management system in FY2008 to provide work order tracking and monitor efficiencies of maintenance services provided in both Land Management and Facilities. ➤ Review and assess potential park open spaces located within the City and seek grants to plan, develop, and expand Trail systems ➤ Complete the Objectives for the El Paso Water Utility's Water Conservation Grant by installing new weather stations, irrigation systems, and xeriscaping projects, and training personnel to utilize more efficient turf irrigation methodologies. ➤ Expand neighborhood parkland through parkland dedication and other acquisitions.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Percentage of implementation of computerized management and facilities reservation system.	N/A	N/A	20%
Federal or State Grant acquired for Trails Planning or Development	NA	0	\$100,000
Water Expenditure as % of total Land Maintenance Expense	25.87%	22%	22%
Additional Acres of Parkland	36.6	87.5	100.0





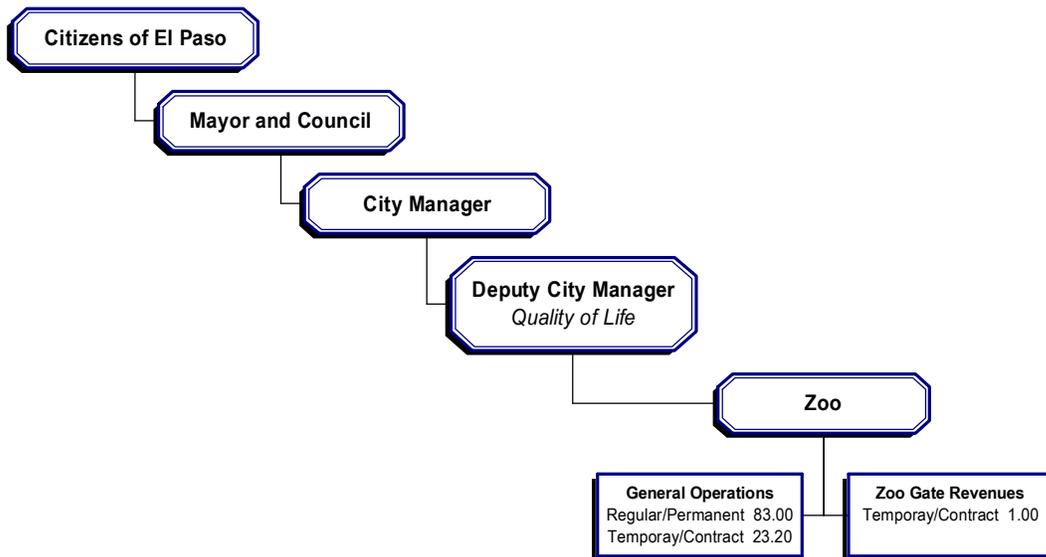
Mission Statement

The Zoo serves as a regional center for education, recreation and scientific study, and actively supports conservation efforts for the world's wildlife and natural environment.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	2,885,031	3,025,483	3,418,232
Contractual Services	331,011	421,028	444,765
Materials/Supplies	360,411	387,437	404,584
Operating Expenditures	34,393	41,948	70,804
Non-Operating/Intergovt. Exp	-3	8,773	2,500
Internal Transfers	0	0	0
Capital Outlay	2,458	19,531	7,000
Total Appropriation	3,613,301	3,904,200	4,347,885

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	2,809,131	3,068,873	3,340,471
245 - Zoo Operations	804,170	835,327	1,007,414
Total Funds	3,613,301	3,904,200	4,347,885

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	85.20	91.20	107.20
Grant Funded	0.00	0.00	0.00
Total Authorized	85.20	91.20	107.20



FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: ZOO				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
52010245-ZOO ADMINISTRATION	2,809,131	3,098,587	3,068,873	3,340,471

SUBFUND 245-ZOO OPERATIONS				
52152001-ZOO GATE REVENUE ADMIN.	804,684	967,925	835,327	352,833
52152002-ZOO FACILITIES	-14	0	0	262,837
52152003-ZOO ANIMAL CARE	-500	0	0	79,000
52152004-ZOO COMMUNITY PROGRAMS	0	0	0	17,000
52152005-ZOO ANIMAL HEALTH & NUTR.	0	0	0	295,744

ZOO

KEY PERFORMANCE MEASURES:

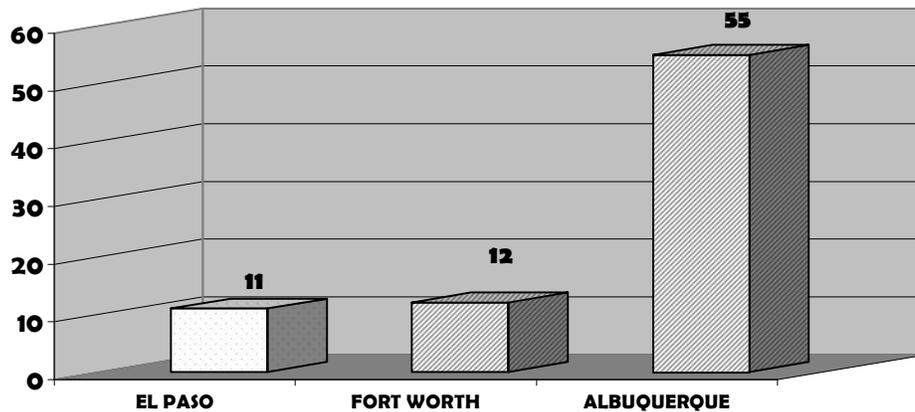
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARD GOALS AND OBJECTIVES.

ANNUAL NUMBER OF VISITORS	
EL PASO, TX	293,713
ALBUQUERQUE, NM	1,123,000
AUSTIN, TX	467,108
FORT WORTH	950,000

Source: OMB Department Survey, 2007

CITY COMPARATIVE INFORMATION

Number of Education Programs



CITY	2006 Population	Number of Visitors	Number of Education Programs	Number of Animal Acquisitions
EL PASO	615,553	293,713	11	42
ALBUQUERQUE	500,955	1,123,000	55	N/A
AUSTIN	709,813	467,108	N/A	46
FORT WORTH	641,752	950,000	12	N/A

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: ZOO	FUNCTION: ANIMAL CARE & WELLNESS
FUNCTION GOALS: Provide animal nutritional and medical care, diversity, husbandry, programming, and exhibitry for the collection.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Provide quality animal care practices, enhancing physical and mental health, animal and keeper safety. ➤ Provide quality exhibit and off-exhibit space for the Zoo's animal collection and customer satisfaction by improving design and layout of exhibits. ➤ Provide positive reinforcement related to husbandry procedures and enrichment programs for collection of animals. ➤ Monitor animal health and maintain a preventive medicine and nutritional program for the collection. ➤ Meet or exceed standards of care for captive wildlife as specified by the American Association of Zoo Veterinarians, Association of Zoo and Aquariums, and USDA. ➤ Monitor animal health in collection animals and free-ranging wildlife found on zoo by reducing number of species under quarantine.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Preventative Physical Examinations / on schedule	N/A	182 / 169	182 / 182
Redisigned exhibit & off-exhibit areas	5	3	5
Species receiving conditioning	37	35	37
Species receiving enrichment (excluding regular diet)	N/A	49	50
Percent USDA Inspections Passed	100%	100%	100%
Quarantine Numbers	8	8	7

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: ZOO	FUNCTION: EDUCATION & SUPPORT
FUNCTION GOALS: Provide educational programs and Support Services.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Promote the zoo and educate the public about the zoo, wildlife, plants, ecology and the environment. ➤ Provide training to staff and volunteers on zoo, animal and related safety policy, and procedures. ➤ Establish safety program with required inspections and attendance at training sessions. ➤ Reduce unscheduled breakdowns and repairs.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Education programs	11	11	13
Total Program Presentations	N/A	950	930
Direct student contacts	18,661	24,192	26,000
Monthly safety meetings	8	6	8
Percentage Attendance safety meeting	75%	60%	75%
Lost man hours			
Injury Related Absences	2,480 hours	378.6 hours	400 hours
Unforeseen mechanical systems breakdown	8	2	2
Unforeseen vehicle service	6	9	5



Library

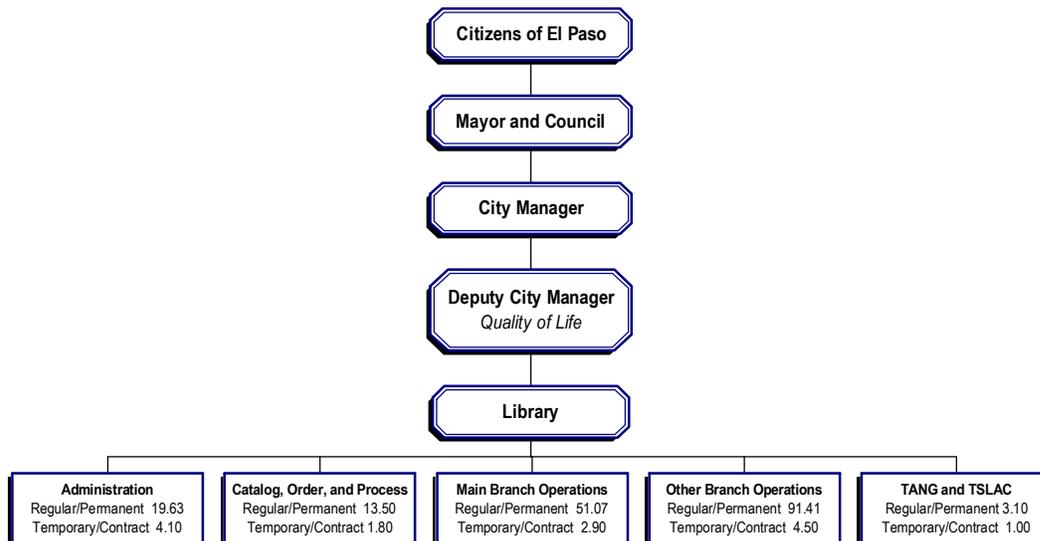
Mission Statement

The El Paso Public Library is committed to serving our diverse community through full access to information, entertainment, and life-long learning.

<i>Budget Summary</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	5,729,607	6,568,154	6,947,933
Contractual Services	320,252	389,068	486,268
Materials/Supplies	180,373	683,080	805,393
Operating Expenditures	86,156	99,514	122,336
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	185,346	394,212	517,500
Total Appropriation	6,501,734	8,134,028	8,879,430

<i>Source of Funds</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	6,001,921	7,683,076	7,952,769
219 - Literacy/Library Svcs	434,142	435,265	506,107
254 - Library	65,671	15,687	20,554
704 - Capital Outlay	0	0	400,000
Total Funds	6,501,734	8,134,028	8,879,430

<i>Positions</i>	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	188.81	188.81	188.91
Grant Funded	4.10	4.10	4.10
Total Authorized	192.91	192.91	193.01



FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: LIBRARY				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
53010201-LIBRARY ADMINISTRATION	1,370,984	1,502,485	1,843,225	1,512,894
53010202-CATALOGING, ORDER, PERIOD	591,308	1,098,245	994,806	1,256,504
53010204-MEMORIAL BRANCH OPER	158,051	152,424	215,733	225,440
53010206-ARMIJO BRANCH OPERATIONS	197,187	157,566	141,267	169,981
53010207-R. BURGESS BRANCH OPER	320,430	395,666	392,562	473,452
53010208-CIELO VISTA BRANCH OPER	145,238	252,596	206,347	179,694
53010209-CLARDY FOX BRANCH OPER	199,251	196,089	218,340	238,130
53010210-I. SCHWARTZ BRANCH OPER	261,658	289,732	253,849	281,117
53010211-LOWER VALLEY BRANCH OPER	307,346	340,740	317,531	339,259
53010212-WESTSIDE BRANCH OPER	270,646	253,431	263,525	277,109
53010213-YSLETA BRANCH OPERATIONS	233,298	266,180	259,404	214,503
53010214-EASTSIDE REGIONAL LIBRARY	99,713	352,156	384,697	466,124
53010329-LIBRARY OPER DOWNTOWN	1,514,767	1,744,079	1,782,754	1,835,850
53010361-WESTSIDE REGIONAL LIBRARY	332,044	422,500	409,036	482,712

SUBFUND 219-LITERACY/LIBRARY SRVCS				
53150006-TEXAS STATE LIBRARY GRANTS				
<i>G530803-TLSAC-SYSTEMS FY08</i>	363,681	392,870	373,452	290,453
<i>G530810-TANG GRANT FY08</i>	70,461	56,214	61,813	73,122
<i>G530802-LONE STAR FY08</i>	0	0	0	42,532
<i>G530801-E RATE FY08</i>	0	0	0	100,000

SUBFUND 254-LIBRARY				
53153053-RESTRICTED DONATIONS	65,671	25,700	15,687	20,554

SUBFUND 504-OUTLAY				
53153056-LIBRARY CAPITAL OUTLAY				
<i>P540010/LIB-CAPITAL OUTLAY</i>	0	0	0	400,000

LIBRARY

KEY PERFORMANCE MEASURES:

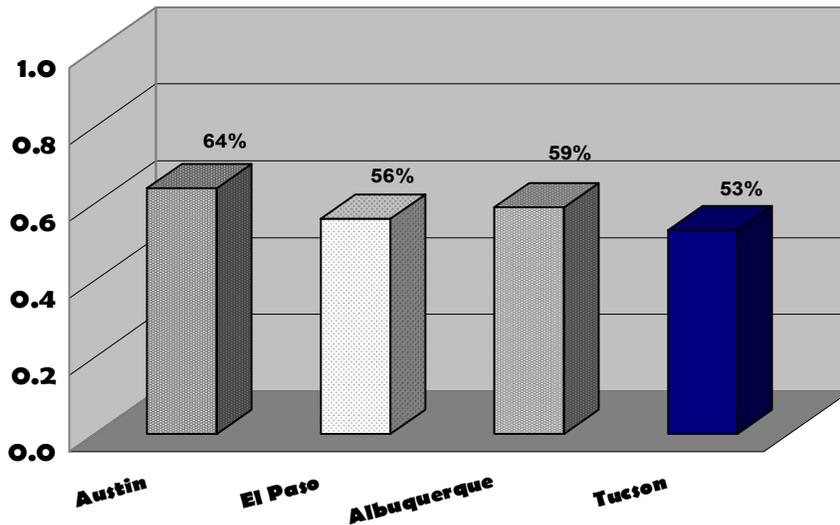
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.

NUMBER OF ANNUAL PATRON VISITS	
EI PAÑO, TX	1,888,260
ALBUQUERQUE, NM	2,324,698
AUSTIN, TX	3,300,000
FORT WORTH, TX	2,510,300
TUCSON, AZ	3,393,803

SOURCE: OMB Survey, September 2007

CITY COMPARATIVE INFORMATION

Cardholders as Percent of Population



CITY	2006 Population	Daily Visitors	Number of Reference Questions Answered	Service Hours per Week
EL PAÑO	615,553	5,173	1,440,869	495
ALBUQUERQUE	500,955	6,878	1,008,333	755
AUSTIN	709,813	9,041	231,420	1,200
FORT WORTH	641,752	6,973	N/A	N/A
TUCSON	535,232	9,298	N/A	943

GOALS, OBJECTIVES & OUTPUTS

DEPARTMENT: LIBRARY	FUNCTION: LIBRARY SYSTEM
FUNCTION GOALS: The El Paso Public Library is committed to serving our diverse community through full access to information, entertainment, and lifelong learning.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> › Support access to the Internet and other computer resources from 398 public access computers. › Increase the number of customers using all libraries including the NW Community library and the bookmobile by 10% for a total of 2,077,086 visits in FY08. › Ensure access to books and other print materials as required to meet the expanded demand of the community and all users. › Increase the number of library cardholders by 10%

Performance Output;	Actual FY06	Projected FY07	Projected FY08
Total Computer Users	385,286	488,572	586,286
Visitation Rates	1,844,367	1,888,260	2,077,086
Circulation Rates	2,071,336	2,320,989	2,547,274
Total Weekly Hours of Operation	392	484	484
Registered Borrowers	304,994	347,524	382,276

GOALS, OBJECTIVES & OUTPUTS

DEPARTMENT: LIBRARY	FUNCTION: TX TRANS PECOS LIBRARY SYSTEM
<p>FUNCTION GOALS:</p> <p>To improve the quality and depth of library materials, programs and services to the public throughout the nine-county Texas regions served.</p>	

<p>FUNCTION OBJECTIVES:</p> <ul style="list-style-type: none"> ➤ Assist in management and planning by providing information and consulting services. ➤ Encourage professional development to staff and community by providing continuing education opportunities in the form of workshops. ➤ To reduce the number of technical service and consultant hours required to gain efficiencies in the system.

Performance Outputs	Actual FY06	Projected FY07	Projected FY08
Number of staff assisted - TANG grant	280	295	217
Number of training workshops	10	12	20
Number of technical consultant hours	1,300	900	550



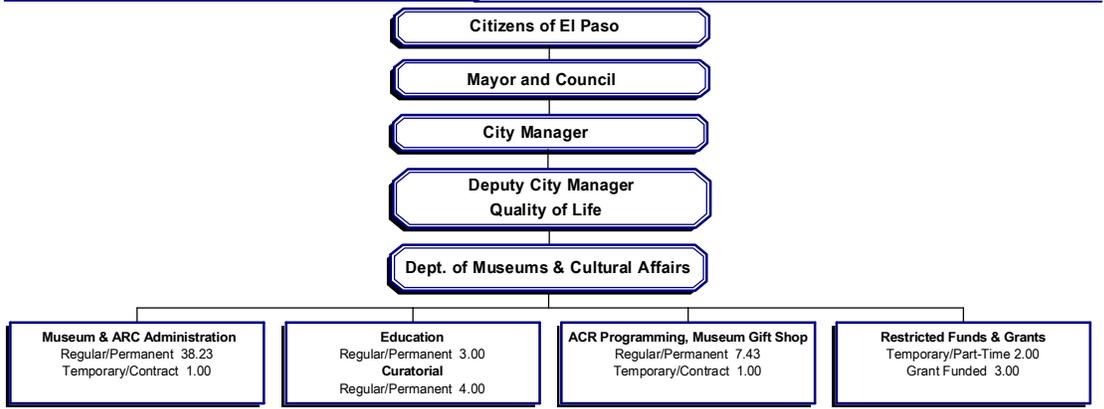
Dept. of Museums & Cultural Affairs

Mission Statement
 The City of El Paso Department of Museums & Cultural Affairs assists in developing a world-class art community in El Paso, Texas.

<i>Budget Summary</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	1,816,764	2,332,142	2,473,134
Contractual Services	501,125	794,544	528,363
Materials/Supplies	129,273	154,445	140,894
Operating Expenditures	123,135	151,850	173,458
Non-Operating/Intergovt. Exp	312,119	339,856	370,802
Internal Transfers	0	62,930	31,146
Capital Outlay	19,350	64,662	25,000
Total Appropriation	2,901,766	3,900,429	3,742,797

<i>Source of Funds</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	1,909,729	2,188,857	2,250,904
107 - CVB Performing Arts	448,130	817,808	810,000
209/219 - Literacy Services	27,357	11,060	81,836
216/226 - Social Services	31,212	1,960	40,872
256 - Tom Lea Endowment	0	4,707	5,000
257 - Museum Restricted Fund	150,468	264,442	112,486
270 - ARD Restricted	89,233	36,452	41,200
468 - FY2003 Certificates	0	167,360	0
803 - Lipscomb Museum Acq.	14,350	13,500	25,000
805 - Museum Trusts	101,633	149,894	147,303
810 - Restricted Fund	126,898	234,688	137,696
817 - History Museum Mem Restricted	0	46	30,000
818 - History Museum General Restricted	0	0	20,000
819 - Archeology Museum Mem Restricted	2,644	2,927	2,500
820 - Archeology Museum Gen Restricted	112	560	28,000
821 - History Museum Donations	0	6,168	10,000
Total Funds	2,901,766	3,900,429	3,742,797

<i>Positions</i>	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	54.10	56.25	56.66
Grant Funded	3.00	2.50	3.00
Total Authorized	57.10	58.75	59.66



FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: DEPARTMENT OF MUSEUMS & CULTURAL AFFAIRS

PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
54010249-ART MUSEUM ADMINISTRATION	751,656	840,004	894,055	813,610
54010250-MUSEUM EDUCATION	144,452	158,270	121,284	140,344
54010331-ART MUSEUM CURATORIAL	237,551	263,070	243,850	223,335
55010299-ARTS & CULTURE ADMIN.	350,819	246,990	282,248	368,156
56010252-HISTORY MUSEUM ADMIN.	230,786	444,854	415,375	495,428
58010251-MUSEUM OF ARCHAEOLOGY	194,465	230,577	232,045	210,031

SUBFUND 107-CONV & PERF ARTS CTR				
55010303-ART PROGRAMMING	448,130	810,000	817,808	810,000

SUBFUND 209/219-LITERACY-LIBRARY				
54150061-MUSEUM GRANTS				
<i>G540801-TCA EDUCATION GRANT FY08</i>	0	7,401	11,060	8,369
<i>G540802-TCA EXHIBITIS FY08</i>	0	6,000	0	23,467
55150003-ARTS & CULTURE GRANTS				
<i>G550801-TCA CORE SUPPORT FY08</i>	0	15,000	0	15,000
<i>G550802-TCA SUB GRANT FY08</i>	27,357	25,000	0	35,000

SUBFUND 216/226-SOCIAL SERVICES				
55150003-ARTS & CULTURE GRANTS				
<i>G550603-HEARTLAND ARTS FUND</i>	5,925	5,900	0	0
<i>G550704-NAT'L ENDOWMENT FOR ARTS</i>	12,000	12,000	0	0
54150078-MUSEUM SCHOOL SERVICES				
<i>G540109-SCHOOL SRVC PRIVATE AWARDS</i>	13,287	28,213	1,960	40,872

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: MUSEUMS & CULTURAL AFFAIRS	FUNCTION: CULTURAL AFFAIRS DIVISION
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FUNCTION GOALS:
 Provide a wide spectrum of cultural opportunities for tourists and the citizens of El Paso.

- FUNCTION OBJECTIVES:**
- Manage, contract, promote, and present high quality and diverse educational programming.
 - To increase public awareness and participation in art, culture and heritage programming and events.
 - Administer funding to optimize resources available for programs and events.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Number of Events/Programs	45	38	50
Total Attendance	168,000	132,172	150,000
Funds Raised through Grants/Donations	\$58,000	\$101,012	\$150,000

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: MUSEUMS & CULTURAL AFFAIRS	FUNCTION: Cultural Funding Programs
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FUNCTION GOALS:

Provide direct funding and support to art, culture and heritage organizations and individuals to produce diverse art, cultural and heritage events and programs in El Paso.

- FUNCTION OBJECTIVES:**
- Secure art, culture and heritage services for the citizens and visitors of El Paso.
 - Administer funding to optimize resources available for programs and events.
 - Provide management and technical assistance to art, culture and heritage organizations and individuals.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Number of organizations/total awards	31/\$308,581	36/\$307,768	30/\$275,544
Total Attendance*	N/A	325,000	350,000
Average cost per attendee*	N/A	\$0.95	\$0.78
Organizations provided support/assistance*	N/A	10	10
* New Performance Output			

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: MUSEUMS & CULTURAL AFFAIRS	FUNCTION: Museums Division
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FUNCTION GOALS:
 To educate Museum visitors through the use of the permanent collection and through changing exhibitions, lectures, films, and classes about art; as well as archaeology and history of this region.

- FUNCTION OBJECTIVES:**
- > Provide a series of exhibitions, both temporary or from the permanent collections to increase museum attendance.
 - > Provide an educational program of lectures, films, workshops, symposia and tours.
 - > Create and sustain revenue streams to support museums missions.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Total Attendance	112,168	141,090	150,000
Temporary Exhibits*	N/A	25	28
Total Youth Attendance	22,535	26,701	30,000
Number of Education Programs	882	1,028	1,100
Number of Free Programs	173	337	350
Funds Raised through Membership/Donations	\$163,956	\$185,307	\$220,000
Funds Raised through grants/foundations	\$71,561	\$72,026	\$87,500
* New Performance Output			



Community and Human Development

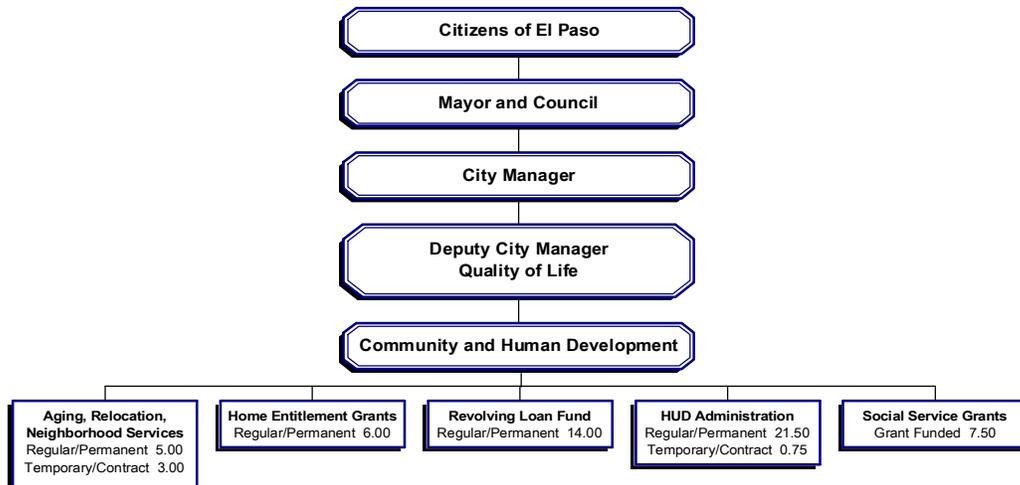
Mission Statement

Serve as a catalyst for community partnerships, collaboration and change that will revitalize low income neighborhoods. Enhance human services. Expand housing opportunities and generally improve the quality of life for low and moderate income persons.

<i>Budget Summary</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	2,501,480	2,658,716	2,980,801
Contractual Services	333,348	304,831	377,443
Materials/Supplies	32,349	32,691	34,512
Operating Expenditures	832,392	823,397	878,535
Non-Operating/Intergovt. Exp	4,923,880	4,152,260	6,920,712
Internal Transfers	0	0	0
Capital Outlay	6,584,545	2,416,358	5,128,288
Total Appropriation	15,207,994	10,388,253	16,320,291

<i>Source of Funds</i>	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	410,307	526,029	582,835
206 - Social Services	709,006	687,888	793,294
271 - CDBG Capital Projects	6,709,738	2,637,876	5,281,257
272 - CDBG Social Projects	1,440,755	1,309,483	1,327,317
274 - Emergency Shelter Grnt	372,841	379,887	376,382
278 - HOME Entitlement	-273,539	418,909	3,755,611
281 - Revolving Loan Funds	4,402,973	2,948,095	2,500,000
282 - HUD Administration	1,435,913	1,480,086	1,703,595
Total Funds	15,207,994	10,388,253	16,320,291

<i>Positions</i>	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	5.80	7.40	8.00
Grant Funded	54.20	52.10	49.75
Total Authorized	60.00	59.50	57.75



FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: COMMUNITY DEVELOPMENT

PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
71010264-CD AGING SERVICES	163,154	134,684	135,309	0
71010276-RELOCATION SERVICES-GEN FND	53,239	51,882	50,763	53,584
71010277-NEIGH SEVC CONSERVATION	111,549	377,204	339,957	529,251
71010278-QOL GRANTS WRITING	82,365	0	-	0

SUBFUND 206-SOCIAL SERVICES				
71150005-FEDERAL SOCIAL SERVICE GRNTS				
<i>G7108FG/CDBG-CDBG FUNDED FY08</i>	25,000	28,473	28,786	25,597
<i>G7108FG/CITY-CITY FUNDED FY08</i>	44,607	58,963	42,843	58,963
<i>G7108FG/FEDR-FEDERALLY FUNDED FY08</i>	450,879	491,900	448,235	491,900
<i>G7108FG/STAT-STATE FUNDED FY08</i>	3,211	3,211	3,211	3,211
<i>G7108RS/CITY-CITY FUNDED FY08</i>	42,752	75,721	60,176	75,721
<i>G7108RS/FEDR-FEDERALLY FUNDED FY08</i>	114,586	109,930	76,575	109,930
<i>G7108RS/STAT-STATE FUNDED FY08</i>	27,971	27,972	28,062	27,972

SUBFUND 271-CDBG CAPITAL PROJECTS				
71150047-HUD CD ADMINISTRATION				
<i>G7133CD/0006-HOMELESS GRNTS PLNR</i>	58,554	69,972	69,972	
71150069-CDBG CAPITAL PROJTS-RENOV.				
<i>G7130CD/0013-RUBY COATES</i>	920,467			
<i>G7130CD/0022-TEAKWOOD ROAD</i>	241,150	0	0	0
<i>G7130CD/0023-DORBANDT CIRCLE</i>	808,600	0	0	0
<i>G7130CD/0024-VERDELAND</i>	1,221,320	0	0	0
<i>G7130CD/0028-SAN ANTONIO PHASE II</i>	938,382	0	0	0
<i>G7130CD/0029-LA FE CARE CENTER</i>	335,080	0	0	0
<i>G7131CD/0013-YSLETA LIBRARY EXP.</i>	39,231	0	0	0
<i>G7131CD/0014-YSLETA SKATE PARK</i>	90,647	0	0	0
<i>G7131CD/0015-DAVIS DR. & DRAINAGE</i>	79,303	0	0	0
<i>G7131CD/0017-CENTRAL FIRE STATION</i>	0	0	0	0
<i>G7131CD/0018-ESTRELLA PARK IMPRMNTS.</i>	49,792	0	0	0
<i>G7131CD/0019-OPPORTUNITY CENTER</i>	319,761	0	0	0
<i>G7131CD/0020-EPRC FACILITY PHASE 2</i>	100,383	0	0	0
<i>G7131CD/0021-CITYWIDE CURB CUTS</i>	200,205	0	0	0
<i>G7131CD/0022-SAN JUAN SENIOR CENTER</i>	94,891	1,445,518	1,328,357	
<i>G7131CD/0023-NATIONS TOBIN PARK</i>	240,391	0	0	0
<i>G7131CD/0024-RAWLINGS DENTAL CENTER</i>	111,981	0	0	0

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM				
DEPARTMENT: COMMUNITY DEVELOPMENT				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
<i>G7132CD/0012-ALAMITO COMPLEX</i>	0	750,000	129,352	
<i>G7132CD/0015-MILLER CIRCLE S&D</i>	0	114,605	57,793	1,021,288
<i>G7132CD/0016-ORNDORFFDR S&D</i>	0	108,308	55,369	800,000
<i>G7132CD/0017-EL BARRIO PARK IMP</i>	0	172,010	12,155	
<i>G7132CD/0018-EPFD STATION 4&9</i>	0	116,816	95,789	
<i>G7132CD/0019-TOM LEA PARK</i>	0	78,099	10,696	
<i>G7132CD/0020-CAFV HVAC UPGRADES</i>	0	331,249	81,643	
<i>G7132CD/0021-CHILD EMERG NURCTR</i>	0	27,844	27,844	342,573
<i>G7132CD/0022-AUDIBLE PEDESTRIAN</i>	0	252,340	94,868	257,591
<i>G7132CD/0023-CURBCUTS 32YR</i>	0	224,901	224,901	
<i>G7132CD/0024-EP PLAYGROUND EQUIP</i>	0	60,784	60,784	
<i>G7132CD/0025-BORDERLAND PH IV</i>	0	1,082,358	70,503	
<i>G7132CD/0026-BORDERLAND PH V</i>	0	109,690	55,920	
<i>G7132CD/0026-6TH AVE ST DRAINAGE IMP</i>	792,052	0	0	674,891
<i>G7132CD/0027-RUBY COATES PH II</i>	0	103,011	26,776	
<i>G7132CD/0028-BOYS CLUB</i>	0	67,440	32,722	
<i>G7132CD/0028-6TH STREET PH II</i>	0	86,952	61,173	
<i>G7133CD/0007-HOUSE COUNSELING</i>	28,219	35,750	35,750	35,969
<i>G7133CD/0008-YWCA 1ST HOMEBUYER</i>	39,329	42,000	42,000	42,000
<i>G7133CD/0011-PVCDC/ACTION TEXAS</i>	0	75,000	63,509	75,000
<i>G7133CD/0034-ROBERTS NEIGH STREET</i>	0	0	0	18,900
<i>G7133CD/0035-ROBERTS NEIGH SIDEWALK</i>	0	0	0	35,400
<i>G7133CD/0036-GRANDVIEW PARK IMP.</i>	0	0	0	340,584
<i>G7133CD/0037-CORONADO RD PHASE I</i>	0	0	0	70,326
<i>G7133CD/0038-CORONADO RD PHASE II</i>	0	0	0	70,072
<i>G7133CD/0039-YSLETA LIBRAY COMP LAB</i>	0	0	0	154,700
<i>G7133CD/0040-PAVO REAL IMP.</i>	0	0	0	259,905
<i>G7133CD/0041-MUNDY PARK IMP.</i>	0	0	0	184,500
<i>G7133CD/0042-CITYWIDE CURB CUT</i>	0	0	0	513,558
<i>G7133CD/0043-VOLAR BLDG IMP.</i>	0	0	0	384,000

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: COMMUNITY DEVELOPMENT	FUNCTION: CAPITAL IMPROVEMENTS
FUNCTION GOALS: To revitalize low and moderate-income neighborhoods through activities involving street and drainage, park, non-profit organization public facilities, and other infrastructure improvements.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> > Develop project scope for capital and infrastructure improvements. > Develop funding agreements with non-profit organizations. > Monitor design, acquisition and construction activities until project completion.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Develop new project scopes	11	13	10
Non-profit funding agreements finalized	4	3	1
Projects underway	15	27	29
Projects Completed	25	12	18

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: COMMUNITY DEVELOPMENT	FUNCTION: AGING SERVICES
FUNCTION GOALS:	
Develop new programs and enhance existing programs to improve the delivery of services to older El Pasoans while providing enrichment through significant community service work.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Provide a minimum of 200,000 RSVP and 130,000 FGP volunteer service hours in the El Paso community. ➤ Develop at least two new RSVP volunteer stations and two new FGP volunteer sites that address compelling needs in El Paso and re-evaluate existing sites. ➤ Recruit new Foster Grandparent Program (FGP) volunteers as needed; provide 40 hours of pre-orientation training and an additional four hours of training each month. ➤ Serve 250 seniors through RSVP's Calling Seniors program. ➤ Provide 150 low-income seniors the opportunity to serve as Foster Grandparents (FGs).

Performance Measures	Actual FY06	Actual FY07	Projected FY08
RSVP volunteers	1,800	1,538	1,600
RSVP volunteer service hours	200,000	220,503	200,000
RSVP volunteer sites	28	25	23
RSVP new volunteer sites	4	2	2
FGP volunteers	150	163	165
FGP volunteer service hours	130,000	128,622	130,000
FGP volunteer sites	65	63	70
FGP new volunteer sites	3	2	3
Calling Seniors Program	200	256	250

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: COMMUNITY DEVELOPMENT	FUNCTION: HOUSING
<p>FUNCTION GOALS:</p> <p>Expand housing opportunities for low and moderate-income persons by increasing the stock of decent affordable rental and owner-occupied housing through a variety of federally-funded housing programs, by increasing the capacity of private non-profit housing organizations, and by promoting fair housing compliance and affirmative action.</p>	
<p>FUNCTION OBJECTIVES:</p> <ul style="list-style-type: none"> ➤ Implement a Housing Rehabilitation Program for owner-occupied and investor-owned housing. ➤ Provide a First-Time Homebuyer Assistance Program for low-income homebuyers. ➤ Monitor housing activities by non-profit housing entities, including Community Base Development Organizations (CDBDO's), and Community Housing Development Organizations (CHDO's). ➤ Provide technical assistance in the submission of funding applications and implementation of program projects to enhance the capacity of non-profit organizations. ➤ Provide Fair Housing assistance and education outreach. 	

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Housing applications processed	160	150	160
Housing units rehabilitated/constructed	120	62	71
1st-Time Homebuyers assisted	180	43	109
Non-profits provided technical assistance	15	1	1
Fair Housing inquiries	150	100	150
Fair Housing complaints processed	25	80	85
CHDO/CDBO activities completed	3	5	10

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: COMMUNITY DEVELOPMENT	FUNCTION: NEIGHBORHOOD SERVICES PROGRAM
<p>FUNCTION GOALS:</p> <p>To develop and implement a Neighborhood Services Program that addresses the physical, economic, and social well being of residents and neighborhoods throughout the City of El Paso.</p>	

<p>FUNCTION OBJECTIVES:</p> <ul style="list-style-type: none"> ➤ Develop and implement five Neighborhood Conservation Area Plans and identify state, local and private resources. ➤ Identify and initiate the revitalization of two neighborhoods. ➤ Develop and offer two El Paso Neighborhood Leadership Academies serving approximately 45 residents annually. ➤ Increase the number of recognized Neighborhood Associations by ten. ➤ Develop a Neighborhood Outreach Program to encourage residents to participate in City government.

Performance Measure;	Actual FY06	Actual FY07	Projected FY08
Neighborhood Conservation Plans	N/A	5	5
Neighborhood Revitalization Strategies	N/A	2	2
Neighborhood Leadership Academy Graduates	N/A	38	45
Recognized Neighborhood Associations	71	60	70
Neighborhood meetings or public hearings	35	60	50

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: COMMUNITY DEVELOPMENT	FUNCTION: SOCIAL SERVICES
FUNCTION GOALS:	
Promote the effective and efficient delivery of homeless assistance and social services funded through available federal funds and improve the living environment for low and moderate-income persons.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> › Develop Community Development Block Grant (CDBG) social service funding agreements with non-profit organizations. › Develop Emergency Shelter Grant (ESG) funding agreements with non-profit homeless service providers. › Plan the distribution of social service and homeless assistance funds through a process that requires collaboration among social service providers. › Monitor the performance of non-profit agencies receiving social service and homeless assistance funding to ensure compliance with federal regulations and benefit low-moderate income clientele.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
CDBG Social Service Contracts	47	46	52
Persons Assisted with ESG Funds	7,424	6,023	7,572
ESG Contracts	11	11	9
Persons Assisted with CDBG Social Services	16,654	16,359	17,487
Social Service and ESG Collaboratives	6	7	7
Programmatic Monitoring of Non-profit Agencies	58	56	64

Police

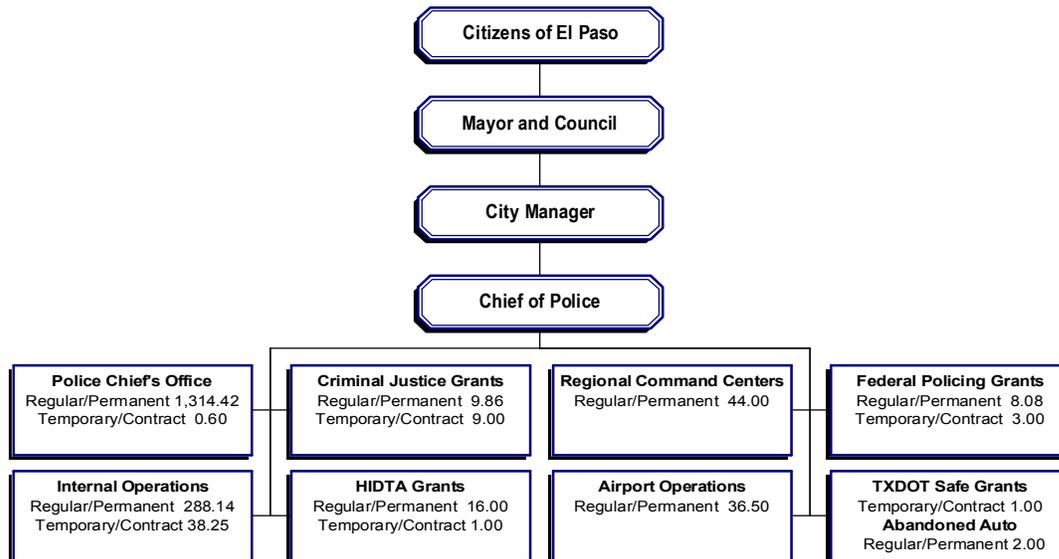
Mission Statement

To provide services with integrity and dedication, to preserve life, to enforce the law, and to work in partnership with the community to enhance the quality of life in the City of El Paso.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	92,479,801	97,756,005	98,892,779
Contractual Services	4,212,419	4,244,567	4,325,809
Materials/Supplies	2,976,099	3,098,385	3,662,970
Operating Expenditures	2,634,341	2,751,586	2,594,418
Non-Operating/Intergovt. Exp	458,951	245,223	586,000
Internal Transfers	0	0	0
Capital Outlay	827,426	1,093,317	6,251,407
Total Appropriation	103,589,037	109,189,083	116,313,383

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	97,760,395	102,143,561	104,934,305
207/217 - Criminal Prevention	1,706,387	1,775,061	7,342,822
248 - Police Confiscated Fund	1,271,692	1,745,138	471,654
268 - Police Restricted	1,066,791	997,855	992,625
601 - Airport Cost Centers	1,490,576	1,985,833	2,123,194
608 - Non Capital Grants	293,196	541,635	448,783
Total Funds	103,589,037	109,189,083	116,313,383

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	1,692.17	1,710.94	1,718.91
Grant Funded	59.63	58.61	52.94
Total Authorized	1,751.80	1,769.55	1,771.85



FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: POLICE				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
21010050-CHIEF'S OFFICE	77,943,035	79,123,697	80,954,599	82,623,619
21010051-INTERNAL AFFAIRS	114,452	119,746	123,997	180,592
21010052-TRAINING	1,506,133	2,167,700	1,919,509	2,074,692
21010053-INTERNAL OPERATIONS	0	281,918	242,954	335,603
21010054-PLANNING AND RESEARCH	485,801	208,342	290,393	215,690
21010055-VEHICLE OPERATIONS	3,313,792	3,373,608	3,652,165	3,589,267
21010058-COMMUNICATIONS	4,596,646	4,841,458	4,971,993	5,097,408
21010059-RECORDS	2,062,911	2,151,720	2,155,905	2,154,514
21010060-POLICE SUPPLY	426,723	768,000	575,779	768,000
21010061-FINANCIAL SERVICES	2,897,153	3,453,952	2,848,280	2,788,717
21010062-FIELD SUPPORT	350,614	327,593	301,520	343,852
21010063-CENTRAL REGIONAL COMMAND	586,181	631,161	494,578	636,464
21010064-MISSION VALLEY REG'L COMM	276,455	294,226	268,603	326,442
21010066-NORTHEAST REG'L COMMAND	253,747	285,256	269,477	293,644
21010067-PEBBLE HILLS REG'L COMM	342,475	311,266	268,413	325,530
21010068-WESTSIDE REGIONAL COMM	228,045	203,251	187,293	221,090
21010069-OSSD OPERATIONS	718,560	1,361,910	1,250,328	1,531,922
21010071-DIRECTED INVESTIGATIONS	802,395	874,772	792,707	905,426
21010072-CRIMINAL INVESTIGATIONS	855,277	568,748	575,068	521,833

SUBFUND 207/217-CRIME PREVENT.				
21150002-CRIMNL JUSTICE-GOVERNOR				
<i>G210802-AUTO THEFT -ATPA FY08</i>	895,185	950,003	863,712	954,693
<i>G210803-DART PROJECT FY08</i>	104,904	88,604	66,622	79,006
<i>G210806- OADG GRANT FY08</i>	69,340	80,446	72,713	36,235
<i>G210811- SHOCAP FY08</i>	0	0	0	23,086
<i>G210818-VCLG FY08</i>	33,146	47,000	35,922	18,693
21150007-TXDOT TRAFFIC ENFORCE				
<i>G210609-TXDOT SAFE COMMUNITY</i>	95,308	0	0	0
<i>G210705-TXDOT SAFE AND SOBER '07</i>	508,504	112,512	95,075	0
<i>G210807-TXDOT COMP STEP FY08</i>		607,094	565,066	2,408
<i>G210724-TXDOT UNDERAGE DRINKING</i>		80,385	48,476	
<i>G210805-TXDOT SAFE COMMUNITIES FY08</i>	0	0	0	48,713
21150010-FEDERAL POLICING GRANTS				
<i>G210713-BULLETPROOF GRANT FY07</i>		47,880	17,364	
<i>G210719-TPA TECH & PROG FY07</i>		143,578	10,111	
<i>G210819- TXDOT UNDERAGE DRINKING</i>	0	0	0	179,988
<i>G210821-COPS TECHNOLOGY FY08</i>	0	0	0	6,000,000

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: POLICE				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 248-PD CONFISCATED FUNDS				
21150060-RESTRICT/CONFISCATED FUND				
<i>P500231-FEDERAL CONFISCATED FUNDS</i>	473,735	370,000	1,085,386	370,373
<i>P500232-STATE CONFISCATED FUNDS</i>	797,957	100,000	659,752	101,281

SUBFUND 268-POLICE RESTRICTED				
21010050-PS-RED LIGHT CAMERA VIOL.	0	0	0	54,667
21150064-ABANDONED AUTO TRUST				
<i>P500235-ABANDONED AUTO TRUST</i>	215,362	814,046	204,680	72,312
<i>P500236-GARAGEKEEPERS LIEN-RESTRICT</i>	758,234	740,157	643,608	740,157
21150070-PD RESTRICTED FUNDS				
<i>P500234-PD DONATED FUNDS</i>	0	39,799	39,467	0
<i>P500238-CONTINUING EDUCATION TRNG</i>	93,195	88,419	56,837	88,419
<i>P500239-BREATH ALCOHOL TESTING</i>	0	37,070	53,263	37,070

SUBFUND 601-AIRPORT COST CENTERS				
62620036 - TAXI DETAIL - AIRPORT	413,371	471,546	497,629	469,627
62620037-AIRPORT POLICE OPERATIONS	1,077,205	1,634,674	1,488,204	1,653,567

SUBFUND 608-NON CAPITAL GRANTS				
62620038-AIRPORT FAA OPER (CANINE)				
<i>G629802-AIRPORT CANINE GRANT</i>	293,196	440,814	541,635	448,783

POLICE

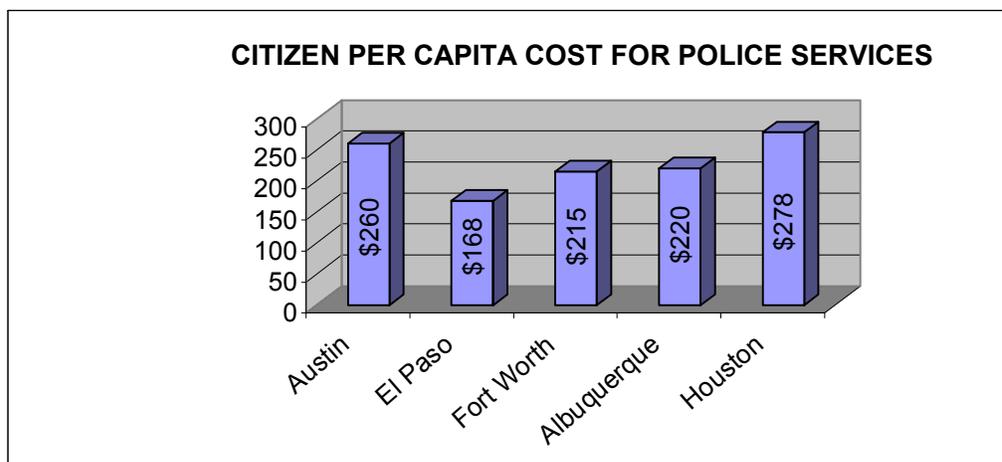
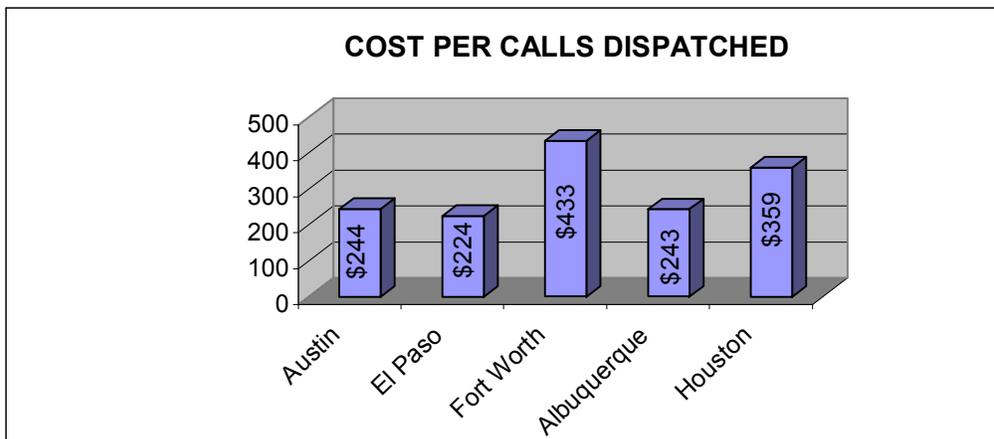
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.

AMERICA'S SAFEST CITIES			
Cities of 500,000 or more			
Safest:		Most Dangerous	
EI PASO, TX	3	Houston, TX	10
AUSTIN, TX	5		
FORT WORTH, TX	9		

SOURCE: QUINTO MORGAN PRESS, 13TH ANNUAL AMERICA'S SAFEST (AND MOST DANGEROUS) CITIES, October 2006

CITY COMPARATIVE INFORMATION



GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: POLICE	FUNCTION: SUPPORT SERVICES
FUNCTION GOALS: Provide support and administer ancillary public safety functions.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Provide traffic enforcement and traffic safety education to reduce traffic fatalities through a proactive public awareness campaign. ➤ Implement a high quality training program for both pre-service and in-service employees. ➤ Provide crime victims with assistance in social services and referrals. ➤ Monitor security alarms, compliance and control and reduce repeated response to false alarms.

Performance Measures	Actual FY06	Actual FY07	Projected FY 08
Number of traffic collisions	19,997	21,497	20,420
Number of traffic fatalities	34	46	44
Number of in-service contact training hours	86,769	55,865	80,000
Number of crime victims served	4,357	4,685	4,919
Number of alarm calls	15,100	15,595	16,375

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: POLICE	FUNCTION: INVESTIGATIONS
FUNCTION GOALS:	
Direct criminal and sensitive investigations of narcotic and vice offenses, fatalities and gang related crimes and conduct follow-up investigation of major felony crimes in the City.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Target street-level drug interdiction, vice violations in neighborhoods and around schools, and assist federal agencies with large scale drug operations. ➤ Target specific gang leaders and the most active and violent gangs maintaining an overall clearance rate of 100% or better on gang related drive-by shootings. ➤ Maintain an overall clearance rate of 100% on homicides. ➤ Reduce auto theft rates to 2,200 annually.

Performance Measures	Actual FY06	Actual FY07	Projected FY 08
Narcotic search warrants executed	209	258	265
Vice/ Narcotics arrests	866	867	825
Narcotic seizures (weight/volume)			
a) Marijuana	63,595 lbs.	82,431 lbs.	84,000 lbs.
b) Cocaine	1,454 lbs.	442 lbs.	505 lbs.
c) Heroin	25 g.	75 g.	160 g.
% drive-by shootings cleared	100%	100%	100%
Clearance rate for murder	100%	83%	100%
Criminal Investigations case clearance rate	43%	86%	80%
Yearly Auto Thefts	1,806	2,459	2,200
Auto Theft Recovery Rate	40%	19%	25%

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: POLICE	FUNCTION: REGIONAL OPERATIONS
FUNCTION GOALS: Reduce crime and the fear of crime. Provide basic law enforcement and crime prevention and suppression to regional areas of the city and respond to citizens' calls for police service.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Reduce the number of crimes reported per 100,000 population. ➤ Reduce crime and the fear of crime. ➤ Decrease average response time. ➤ Increase the level of participation in Neighborhood Watch program.

Performance Measures	Actual FY06	Actual FY07	Projected FY 08
Crime Rate	5,025 per 100,000	5,143 per 100,000	5,084 per 100,000
Index Crime	21,209	21,504	21,357
Number of arrests	21,663	23,035	23,761
Average response time (Dispatch to Arrival, Priority 2&3)	13:26	8:52	8:41
(Call to Arrival, Priority 2&3)	14:30	15:18	15:02
Number of Neighborhood Watch Programs	462	433	500



Fire

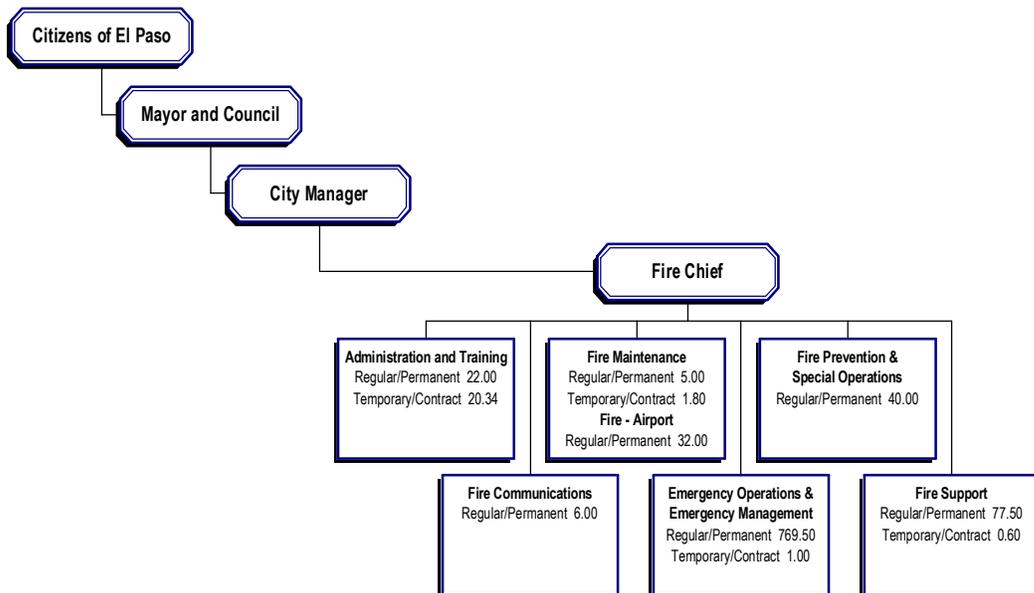
Mission Statement

To prevent or minimize the loss of life and protect property from the effects of fire or other emergencies and to render such public assistance as may be determined by Fire Chief or higher authority.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	59,763,279	64,148,806	64,779,719
Contractual Services	3,711,284	3,600,132	4,155,619
Materials/Supplies	2,453,461	2,617,421	2,614,338
Operating Expenditures	253,834	266,586	372,276
Non-Operating/Intergovt. Exp	100,000	86,000	86,000
Internal Transfers	0	0	0
Capital Outlay	-1,180	0	0
Total Appropriation	66,280,678	70,718,945	72,007,952

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund	63,591,437	67,868,008	68,877,904
221 - Emergency Mgmt.	249,347	224,982	308,224
601 - Airport Cost Centers	2,439,894	2,625,955	2,821,824
Total Funds	66,280,678	70,718,945	72,007,952

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	1009.10	985.24	972.74
Grant Funded	2.50	2.50	3.50
Total Authorized	1,011.60	987.74	976.24



**FUNCTION SUMMARY
DEPARTMENT APPROPRIATIONS BY PROGRAM**

DEPARTMENT: FIRE				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 101-GENERAL FUND				
22010090-FIRE DEPARTMENT ADMIN.	2,997,154	3,082,640	3,073,208	3,196,350
22010096-FIRE FIGHTING TRAINING	1,902,413	2,122,612	1,882,570	2,702,143
22010100-FD EMERGENCY OPERATIONS	49,205,223	50,681,668	53,072,584	52,622,013
22010101-SPECIAL OPERATIONS	256,397	278,481	296,417	270,705
22010104-FIRE PREVENTION	2,795,051	3,052,535	2,930,506	3,195,260
22010311-FIRE COMMUNICATIONS	616,145	610,946	646,326	635,256
22010319-SCBA AND LOGISTICS	962,557	1,090,800	1,084,387	0
22010320-MAINTENANCE	1,905,856	2,022,666	1,907,839	3,029,314
22010330-FIRE SUPPORT PERSONNEL	2,950,641	3,182,570	2,974,171	3,226,863

SUBFUND 221-EMERGENCY MANAGEMENT				
22150024-EMERGENCY MANAGEMENT				
<i>G220801-EMERGENCY MANAGEMENT FY08</i>	249,347	277,315	224,982	308,224

SUBFUND 601-AIRPORT COST CENTERS				
62620010-AIRCRAFT RESCUE FIRE FIGHT	2,019,320	2,241,766	2,207,438	2,311,781
62620041-AIRPORT FMS UNIT	420,574	550,335	418,517	510,043

FIRE

KEY PERFORMANCE MEASURES:

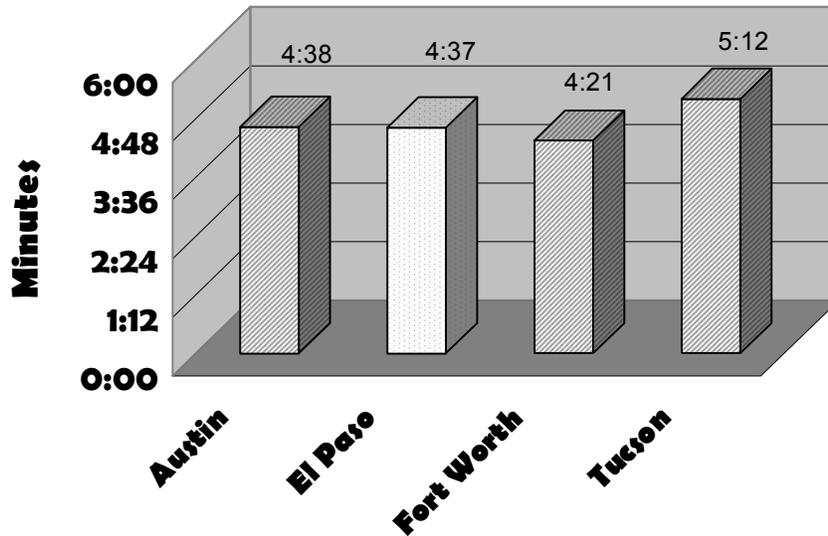
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.

INSURANCE SERVICE ORGANIZATION (ISO) RATING 2007	
EL PASO, TX	1
AUSTIN, TX	2
FORT WORTH, TX	2
TUCSON, AZ	2

Source: OMB Survey, 2007

CITY COMPARATIVE INFORMATION

First Responder Average Response Time 2007



CITY	2006 Population	Total Fire Responses	Confined to Room of Origin	Total Medical Responses
EL PASO	615,553	3,376	83%	41,216
AUSTIN	709,813	2,799	80%	48,562
FORT WORTH	641,752	3,946	N/A	47,201
TUCSON	535,232	9,118	N/A	67,441

Population Source: U.S. Department of Justice - FBI, Preliminary Annual Uniform Crime Report

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: FIRE DEPARTMENT	FUNCTION: EMERG OPERATIONS
FUNCTION GOALS:	
To respond to emergencies and calls-for-assistance effectively and efficiently to save lives and property. To provide pre-hospital treatment and transport in order to deliver patients to definitive care.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Reduce the average response time to fire or basic-life support incidents to 4:00 minutes. ➤ Maintain zero fire deaths. The national death rate average is 7.2 per 550,000 population. ➤ Maintain fire losses to less than \$8,643,250, which is 50% of the national average for a city with a population of 550,000. ➤ Increase the percent of fires confined to the room of origin to 85% or better, well above the national average of 62.21%. ➤ Reduce the total number of structure fires through Fire Prevention Training.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
First Responder Response Time	4:10	4:37	4:23
Total Responses	69,737	70,498	70,117
Fire Deaths	0	1	0
Fire Loss	\$9,634,011	\$6,007,776	\$7,820,935
Fires Confined to Room of Origin	84.39%	83.12%	85.00%
Total Structure Fires	410	395	380

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: FIRE DEPARTMENT	FUNCTION: FIRE PREVENTION & INVESTIGATION
FUNCTION GOALS: Prepare and deliver educational programs to the public to reduce community risks. Conduct 'origin & cause' fire investigations, and provide inspections and code enforcement.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Maintain criminal clearance rate above national average of 16.5%. ➤ Reduce issuance of red tags for non-compliance through proper plan review and public education. ➤ Review construction plans for Fire Code compliance. ➤ Increase Fire Prevention Education for Children and Senior Citizens.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Permits Issued	4,705	4,825	4,941
Permitting Inspections	15,881	16,096	16,314
Code Inspections	4,000	4,048	4,100
Red Tags Issued	260	265	260
Plans Reviewed	2,540	2,610	2,659
Condemnations	60	62	61
Cases cleared by Arrest	26%	17%	20%
Cases cleared through Investigation	90%	95%	93%
Total Cases	122	346	345
Fire Prevention Programs	1,114	1,225	1,335
Total Program Attendees	118,551	121,250	132,000

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: FIRE DEPARTMENT	FUNCTION: TRAINING
FUNCTION GOALS: To provide the El Paso Fire Department and the community with qualified firefighters, paramedics, and medics.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Train Certified Firefighter recruits in the recognized standards of the Texas Department of State Health Services and Texas Commission on Fire Protection. ➤ Provide training and information services to veteran firefighters, paramedics, and medics so that 20% of the current workforce receives advanced certifications recognized by the Texas Department of State Health Services and the Texas Commission on Fire Protection. ➤ Provide continuing education to 100% of the firefighters, paramedics, and medics in order to meet and exceed the certification requirements set by the Texas Department of State Health Services and the Texas Commission on Fire Protection. ➤ Provide fire and medical vehicle driver safety courses. ➤ Recruit for the Fire department through programs to the community, civic groups, high schools, colleges, and other agencies.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Certified Fire Fighter Training*	19,200	24,000	24,000
Advanced Certification Training*	23,200	31,600	35,000
Veteran Continuing Education Training* (Classroom and video courses)	14,400	29,800	29,800
Driver Safety Courses*	2,400	2,400	2,400
Fitness Assessment by Certified Fitness Coordinators*	400	1,000	1,000
Career Programs (Attendance only)	50,000	50,000	50,000
*Contact hours			

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: FIRE DEPARTMENT	FUNCTION: SPECIAL OPERATIONS
FUNCTION GOALS: Provide technical and logistical support for the Fire Department's special rescue and response teams. Respond to and assist in the mitigation of technical emergencies involving: swift water, hazardous materials, weapons of mass destruction, search and rescue, high angle, confined space and trench rescues.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Increase the pool of Hazardous materials Operations level trained personnel. ➤ Train 30 state certified Hazardous Materials Technicians for Hazardous Materials Team duty. ➤ Provide training and skills practice for 18 high angle rescue technicians. ➤ Prepare 18 Water Rescue Team members for 2-year National Fire Protection certification. ➤ Provide continuing education for Combined Search and Rescue Team. ➤ Train Hazardous Materials Task Force and Weapons of Mass Destruction (WMD) Group on WMD response.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Hazardous Materials Responses	1,877	772	800
Special Rescue (confined spaces, trench, and high angle environments)	10	8	12
Water Rescues	175**	22	30
Combined Search and Rescues	10	5	8
Haz-mat Operations-Level Personnel trained (# of personnel/contact hours)	50/1200 hours	50/1200	70/1400
Haz-mat Technicians-Level Personnel trained (# of personnel/contact hours)	30/2400 hours	30/2400	60/4800
Swift Water Rescue Technicians trained (# of personnel/contact hours)	18/720 hours	18/720	18/870
ComSAR Technicians Trained (# of personnel/contact hours)	40/1600 hours	40/1600	40/1600
WMD Training (# of personnel/contact hours)	100/400 hours	100/400	150/400

* Hazardous Materials responses to Gas Leaks due to excavation and construction were coded and reported incorrectly. Coding has been corrected for FY06.

** Increased water rescues due to Storm 2006

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: FIRE DEPARTMENT	FUNCTION: MAINTENANCE DIVISION
FUNCTION GOALS: Procure and maintain safe and reliable fire apparatus, fire equipment for the El Paso Fire Department.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Provide preventive maintenance to the El Paso Fire Department emergency vehicles in order to minimize downtime. ➤ Maintain major repairs at 900 or less. ➤ Maintain minor repairs at 26,000 or less. ➤ Maintain special maintenance training hours.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Reserve Unit Availability Per Day			
Pumpers (Out of 11 Total)	7	5	7
Ladder (Out of 4 Total)	3	2	3
Ambulances (Out of 10 Total)	10	5	5
Checks Performed			
Major Repairs	765	780	840
Minor Repairs	23,400	23,880	25,000
Special Maintenance Training (Hrs)			
Diesel Engines	240	*	240
Electrical	160	*	160
Pumps, Ladders, ARFF, etc.	300	*	300
* continuing education for certification every two years only			

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: FIRE DEPARTMENT	FUNCTION: COMMUNICATIONS
FUNCTION GOALS:	
To provide for emergency and non-emergency communications between the El Paso Fire Department and other agencies and the Public in order to maintain an effective and timely response system that minimizes the extent of an emergency.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Reduce the percentage of dropped or misclassified calls. ➤ Ensure that at least 95% of incidents are coded accurately. ➤ Ensure that at least 98% of calls are properly triaged and prioritized ➤ Ensure proper medical instruction is provided to the caller in 98% of the incidents. ➤ Establish a quality assurance plan that reviews at least 10% of all calls to ensure that all information is gathered, evaluated, and dispatched accurately.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Percentage of dropped or misclassified calls	2%	5%	4%
Proper Coding of all calls to 95% or greater	95%	93%	95%
Proper Triaging and prioritization 98% or greater	98%	93%	98%
Proper medical instruction to caller	98%	93%	98%
Increase quality assurance program to include review of 10% of all calls minimum	10%	3%	10%
Reduce dispatch errors to 1% for Fire Responses and 5% on Medical	7%	5% / 8%	3% / 7%

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: FIRE DEPARTMENT	FUNCTION: SCBA/LOGISTICS
FUNCTION GOALS: Provide quality breathing air and equipment for emergency personnel and provide logistical support to all department facilities.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Provide and maintain specialized breathing air and oxygen equipment in accordance with Federal and State Laws and nationally recognized standards ➤ Improve monthly distribution of materials and goods to 38 facilities and 101 emergency units. ➤ Maximize useful life and reduce the average age of power and rescue equipment, maintaining an average age below 15 years. ➤ Maintain annual output of Hydrostatic Testing of SCBA Cylinder inventory to 25%. ➤ Reduce SCBA maintenance hours to 5.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Percentage of Self Contained Breathing Apparatus (SCBA) tested annually	95%	99%	100%
Percentage of Hydrostatic Testing SCBA Cylinders tested annually	15%	25%	25%
Average daily SCBA Reserve availability	35 units	60 units	60 units
Maintenance hours per SCBA assembly	5:25 hrs	5:25:00 hrs	5:25:00 hrs
Days to distribute supplies to Facilities	10	10	8
Average hose age (est. 10,640 sections)	12 yrs	8 yrs	8 yrs
Number of repairs to rescue equipment (Rescue tools, PPV's, generators, rescue saws, stretchers)	1,194	1,240	1,200

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: FIRE DEPARTMENT	FUNCTION: EMERGENCY MANAGEMENT
FUNCTION GOALS:	
Administer the emergency management program for the City and County of El Paso towards mitigation, preparedness, response, and recovery from natural and man-made disasters.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Ensure National Incident Management System compliance through training and documentation of all public safety agencies and their top level managers as directed by the Department of Homeland Security. ➤ Educate El Paso citizens, first responders, and support agencies for disaster preparedness by conducting training programs and exercises consisting of National Incident Management Training, Radiological Preparedness, Terrorism Awareness, Disaster preparedness, Severe Weather Awareness and emergency planning. ➤ Pursue grant funding from FEMA and the County of El Paso for the operation of the El Paso Office of Emergency Management.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Training Programs	50	65	50
Exercises	6	6	6
Training Attendance	1,500	1,500	3,000
NIMS Compliance Training	100%	25%	100%
FEMA Funding for Emergency Mgmt	\$89,482	\$93,000	\$125,000
County Funding for Emergency Mgmt	\$56,000	\$56,000	\$56,000



Public Transit - Sun Metro

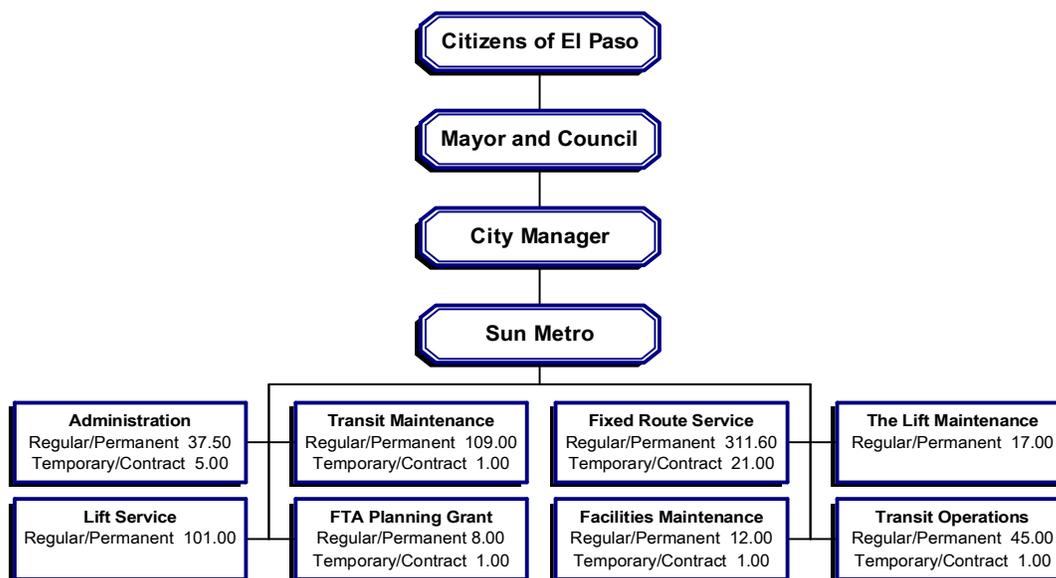
Mission Statement

To provide safe, courteous, efficient, and reliable transportation to a culturally diverse and growing community, while maintaining responsible fiscal management of resources.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	25,974,852	28,638,749	30,376,907
Contractual Services	3,319,509	3,888,137	3,896,163
Materials/Supplies	7,727,021	7,294,884	8,380,916
Operating Expenditures	11,635,526	12,161,276	5,055,130
Non-Operating/Intergovt. Exp	-690,848	243,141	5,943,144
Internal Transfers	0	0	0
Capital Outlay	287,650	58,071	89,710
Total Appropriation	48,253,710	52,284,258	53,741,970

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
645 - General Operations	48,608,365	50,854,995	53,741,970
647 - Non Capital Grants	0	0	0
648 - Inventory	-354,655	1,429,263	0
Total Funds	48,253,710	52,284,258	53,741,970

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	673.15	660.85	662.10
Grant Funded	12.00	12.00	9.00
Total Authorized	685.15	672.85	671.10



FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: PUBLIC TRANSIT - SUN METRO

PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 645-GENERAL OPERATIONS				
60600001-MASS TRANSIT ADMINISTRATION	14,152,497	11,896,952	16,401,283	14,161,735
60600003-BUSES - FIXED ROUTE	13,980,766	15,517,387	15,068,394	15,576,001
60600004-THE LIFT-DEMAND RESPONSE	3,142,647	3,527,416	3,568,314	3,595,908
60600005-TRANSIT FACILITIES MAINT	1,209,540	1,384,766	1,390,497	1,636,888
60600006-TRANSIT-MAINTENANCE	11,702,463	12,026,152	9,887,294	8,401,515
60600007-TRANSIT-MAINTENANCE	187,428	149,900	180,401	237,609
60600008-TRANSIT OPERATIONS	1,503,882	1,755,713	1,685,040	7,052,807
60600009-THE LIFT MAINTENANCE	1,621,986	1,667,309	1,513,771	1,091,715
60600010-LIFE ADMINISTRATION	1,107,156	1,260,008	1,160,001	1,202,469
60600013-MASS TRANSIT SAFETY&TRNG	0	0	0	785,323

SUBFUND 646-NON-CAPITAL GRANTS				
60600012-FTA TX-37-X019-NON CAP.	0	0	0	0

SUBFUND 647-NON-CAPITAL GRANTS				
60600012-SUN METRO NON-CAPITAL GRTS				
<i>G600541-FTA PLANNING FY07</i>	0	509,580	0	0
<i>G600540-JARC FY05 GRANT</i>	0	47,941	0	0

SUBFUND 648-INVENTORY				
60600015-MASS TRANSIT INVENTORY PURC	6,917,690	7,099,000	7,881,241	7,918,572
60600016-MASS TRANSIT INVTRY ISSUES	-7,272,345	-7,099,000	-6,451,978	-7,918,572

PUBLIC TRANSIT

KEY PERFORMANCE MEASURES:

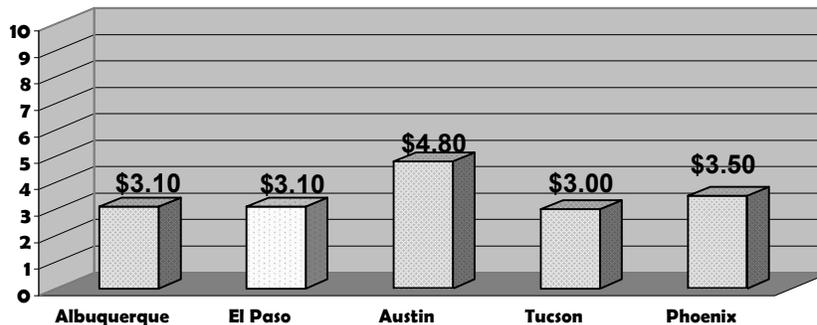
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARDS GOALS AND OBJECTIVES.

OPERATING EXPENSES PER PASSENGER MILE	
EI PASO, TX	\$ 0.60
ALBUQUERQUE, NM	\$ 1.20
AUSTIN, TX	\$ 1.10
PHOENIX, AZ	\$ 0.60
TUCSON, AZ	\$ 0.70

Source: OMB Survey 2007

CITY COMPARATIVE INFORMATION

Operating Expense per Vehicle Revenue Mile



CITY	2006 Population	Operating Expense per Passenger Mile	Operating Expense Per Unlinked Passenger Trip	Revenue Per Unlinked Passenger Trip
EL PASO	615,553	\$ 0.60	\$ 2.60	\$ 0.50
ALBUQUERQUE	500,955	\$ 1.20	\$ 3.10	\$ 0.40
AUSTIN	709,813	\$ 1.10	\$ 3.50	\$ 0.20
PHOENIX	1,517,443	\$ 0.60	\$ 2.40	\$ 0.50
TUCSON	535,232	\$ 0.70	\$ 2.40	\$ 0.50

Population Source: U.S. Department of Justice-FBI, Preliminary Annual Uniform Crime Report

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: PUBLIC TRANSIT-SUN METRO	FUNCTION: TRANSIT OPERATIONS
FUNCTION GOALS: Provide efficient, effective, safe, reliable, and courteous service to meet the needs of the City of El Paso.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Provide fixed-route public transportation to the residents of the City of El Paso seven (7) days a week. ➤ Provide demand-responsive transportation to the mobility-impaired residents of the City of El Paso seven (7) days a week.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
FIXED ROUTE SERVICE			
Passengers	13,018,793	12,385,269	13,045,122
Passengers/Hour	24.95	24.86	26.18
Passengers/Mile	1.94	1.94	2.05
Service Missed	5.69%	1.63%	1.00
Accidents/100,000 Miles	1.8	2.7	1
Complaints per 100,000 passengers	180	132	96
Passengers/Month			
No. of Routes	57	54	54
Cost Per Hour	\$72.67	\$66.81	\$66.93
Cost Per Mile	\$5.63	\$5.23	\$5.28
Revenue Per Hour	\$12.79	\$13.32	\$13.88
Revenue Per Mile	\$0.99	\$1.04	\$1.09
Demand Response			
Passengers	201,852	190,493	183,000
Passengers/Hour	1.86	1.67	1.70
Passengers/Mile	0.13	0.10	0.10
Cost Per Hour	\$54.01	\$53.88	\$58.84
Cost Per Mile	\$3.78	\$3.36	\$3.89
Revenue Per Hour	\$2.96	\$3.22	\$3.13
Revenue Per Mile	\$0.21	\$0.20	\$0.21

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: PUBLIC TRANSIT-SUN METRO	FUNCTION: MAINTENANCE
FUNCTION GOALS: To assure that the vehicles are operational in order to meet the transportation needs of the City of El Paso.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Create an effective, preventative maintenance program in order to minimize breakdowns and provide reliable and comfortable transit service.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
FIXED ROUTE SERVICE			
Miles Between Mechanical Failures	2,825	3,119	3,430
Average Maint. Cost Per Vehicle	\$65,479	\$68,632	\$72,063
Average Down Time Per Vehicle	20%	20%	20%
% Of Vehicles Unavailable For Use	20%	2%	20%
Average Age Of Fleet	11.5	9.4	7.8
DEMAND RESPONSE			
Miles Between Mechanical Failures	17,853	19,670	20,823
Average Maint. Cost Per Vehicle	\$28,317	\$14,660	\$15,393
Average Down Time Per Vehicle	10%	17%	17%
% Of Vehicles Unavailable For Use	10%	17%	17%
Average Age Of Fleet	7	8	4.5



Airport

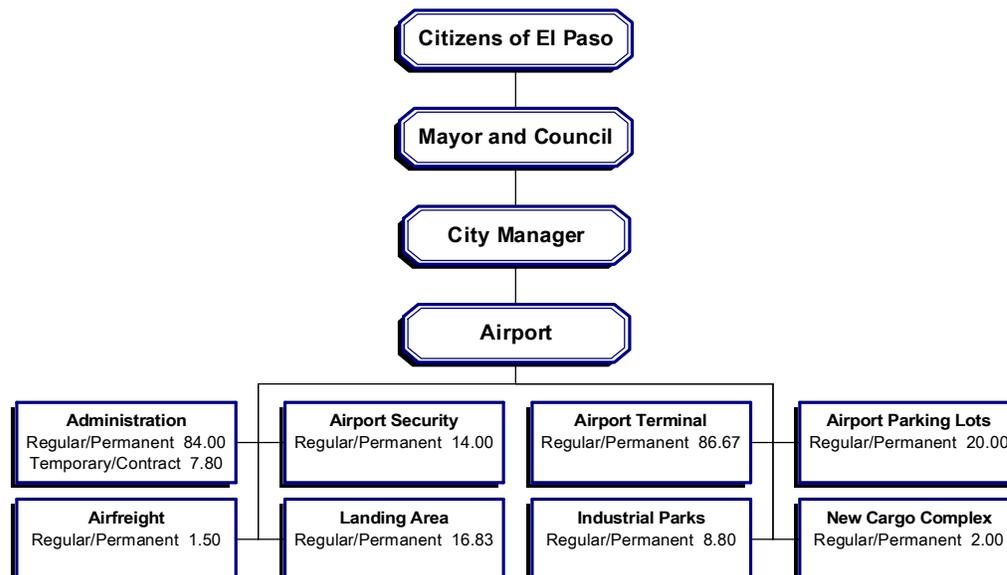
Mission Statement

To provide the best air transportation services and facilities possible for the City of El Paso and surrounding region.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	8,821,652	10,092,699	10,847,193
Contractual Services	2,507,195	3,121,015	6,951,220
Materials/Supplies	1,613,019	1,492,250	1,846,000
Operating Expenditures	16,802,674	16,317,115	5,179,675
Non-Operating/Intergovt. Exp	893,680	627,682	1,870,621
Internal Transfers	3,260,200	0	13,708,999
Capital Outlay	-67	0	212,000
Total Appropriation	33,898,353	31,650,761	40,615,708

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
601 - Airport Cost Centers	30,099,720	31,129,061	33,463,937
602 - Debt Service	538,500	521,700	1,523,521
604 - Capital Projects	149,933	0	382,250
606 - Passenger Facility Charges	2,360,200	0	4,533,000
607 - Airport Restricted Fund	750,000	0	713,000
Total Funds	33,898,353	31,650,761	40,615,708

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	231.50	240.30	241.60
Grant Funded	0.00	0.00	0.00
Total Authorized	231.50	240.30	241.60



FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM				
DEPARTMENT: AIRPORT				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 601-AIRPORT COST CNTRS				
62620001-FINANCE AND ADMIN.	7,354,244	14,895,319	7,642,993	17,277,111
62620002-AIRPORT SECURITY	647,673	651,745	695,104	722,530
62620003-INVENTORY PURCHASES	20,977	4,200,000	0	4,300,000
62620004-NEW CARGO COMPLEX	2,403,349	493,836	2,394,018	409,205
62620005-TERMINAL	8,621,957	5,771,127	8,512,234	6,173,478
62620006-AIRPORT PARKING LOTS	1,724,745	1,546,371	1,833,934	1,655,242
62620007-AIR FREIGHT	248,780	110,648	112,134	117,043
62620008-GEN / COMMERCIAL AVIATION	1,423,229	768,577	1,468,180	656,888
62620009-LANDING AREA	5,843,812	1,578,267	5,839,597	1,636,349
62620011-INDUSTRIAL PARK	587,032	632,258	595,242	462,938
62620012-GOLF COURSE	87,275	8,000	137,130	8,000
62620013-BUTTERFIELD TRAIL IND. PK	683,275	506,251	603,125	413,958
62620032-INVENTORY ISSUES	-147	-4,200,000	0	-4,300,000
62620039-GLOBAL REACH INDUSTRIAL PRK	450,413	143,444	431,932	134,546
62620040-BUTTERFIELD TRAIL GOLF CLUB	3,106	1,077,188	659,785	3,457,500
62620042-AIRPORT HOTELS	0	0	0	0
62620043-CROSSROADS RETAIL	0	60,000	0	60,000
62620044-FOREIGN TRADE ZONE	0	205,842	203,653	279,149

SUBFUND 602-DEBT SERVICE				
62620014-DEBT RESERVES				
<i>P500047-1996 REVENUE BONDS</i>	538,500	1,096,700	521,700	1,523,521

SUBFUND 604-CAPITAL PROJECTS				
62620018-AIRPORT OPERATING ACCT.				
<i>P500002-AIRPORT OPERATING</i>	150,000	0	0	0
62620020-GEN AIRPORT CONSTRUCTION				
<i>P500004-AIRPORT CAPITAL OUTLAY</i>	-67	1,125,600	0	382,250

SUBFUND 606-PASSENGER FAC CHARGES				
62620016-PASSENGER FACILITY CHARGES				
<i>P500044-PFC CAPITAL ACCOUNT</i>	2,360,200	0	0	0
<i>P500045-PFC REVENUE</i>	0	4,533,000	0	4,533,000

FUNCTION SUMMARY

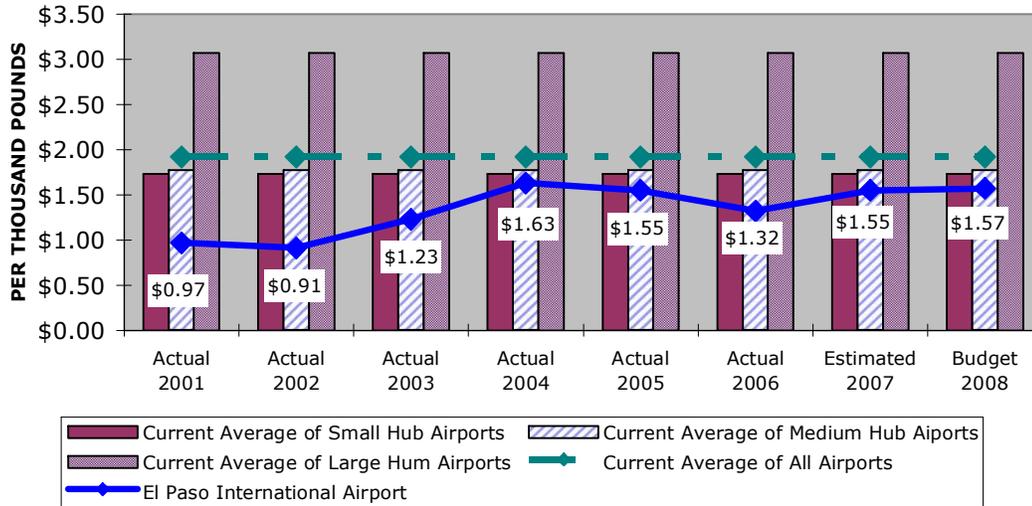
DEPARTMENT APPROPRIATIONS BY PROGRAM				
DEPARTMENT: AIRPORT				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 607-AIRPORT RESTRICTED FUND				
62620017-AIRPORT RESTRICT LAND SALES	750,000	455,000	0	713,000

AIRPORT

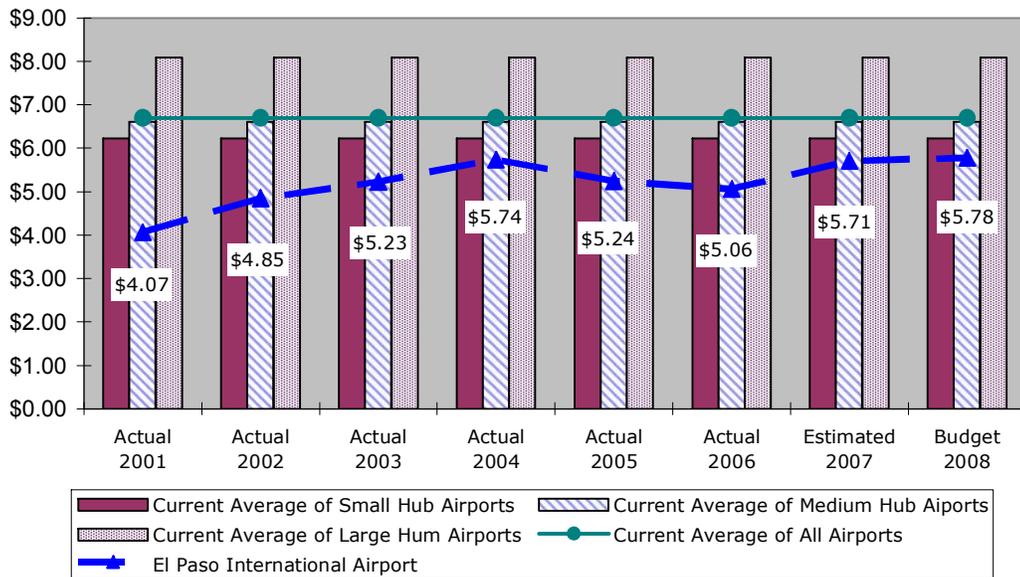
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENT'S PROGRESS TOWARD GOALS AND OBJECTIVES.

LANDING FEES



COST PER EMPLANEMENT



GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: AIRPORT	FUNCTION: PROPERTIES
<p>FUNCTION GOALS:</p> <p>Maximize non-aviation revenue from the development and leasing of airport land and facilities through effective planning and management control.</p>	

<p>FUNCTION OBJECTIVES:</p> <ul style="list-style-type: none"> ➤ Oversee Airport real property assets to ensure their use/income is maximized.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Food and Beverage Revenue per Enplaned and Deplaned Passenger	\$0.14	\$0.14	\$0.15
News, Gifts, & Specialty Retail Revenue per Enplaned and Deplaned Passenger	\$0.14	\$0.14	\$0.15
Parking Revenue per Enplaned and Deplaned Passenger	\$1.48	\$1.60	\$1.61
Percent Change in Non-Aviation Revenue*	7%	7%	48%
* FY08 Includes revenue for Butterfield Trail Golf Course			

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: AIRPORT	FUNCTION: TERMINAL/ LANDING AREA
<p>FUNCTION GOALS:</p> <p>Provide state of the art aviation facilities and services for all airlines, passengers, and air cargo and general aviation operators in compliance with Federal Aviation Administration (FAA) and Transportation Security Administration (TSA) requirements and standards.</p>	

<p>FUNCTION OBJECTIVES:</p> <ul style="list-style-type: none"> › Ensure that all aviation facilities meet the highest standard of cleanliness, safety and security, utilizing the most cost-effective means available.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Maintain FAA Part 139 certification	Yes	Yes	Yes
Cost Per Enplanement	\$5.06	\$5.71	\$5.75
Total Operating expenses per Enplaned and Deplaned passenger	\$6.15	\$7.05	\$8.52
Air Cargo facility costs per ton	\$5.40	\$6.05	\$6.47

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: AIRPORT	FUNCTION: DEVELOPMENT
FUNCTION GOALS:	
Administer a capital improvement program that plans for and meets future demands of the Airport.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Ensure funding availability and project implementation per the Airport's Capital Improvement Plan. ➤ Maximize grant funding opportunities.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Capital expenses per Enplaned and Deplaned passenger	\$3.19	\$8.65	\$10.87
Percentage capital expenses paid with grant funding. *	31%	35%	14%
*Percentage varies due to timing of grant projects.			



Metropolitan Planning Organization

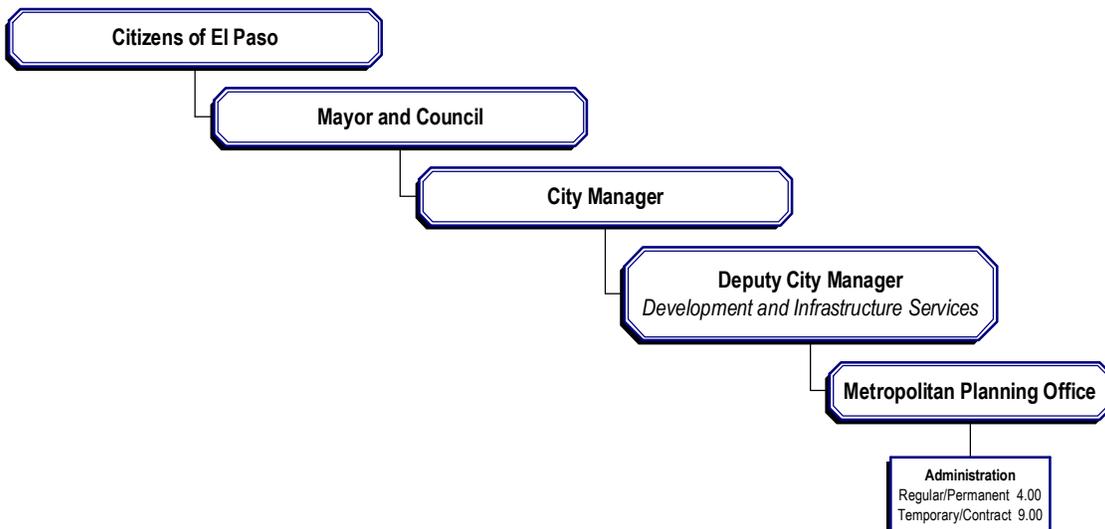
Mission Statement

To develop, coordinate, and monitor transportation projects/programs that encourage multimodal solutions to the transportation, economic, and social needs of the El Paso Urban Transportation Study (EPUTS) Area.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	673,794	731,720	923,552
Contractual Services	271,770	264,686	452,841
Materials/Supplies	54,657	23,775	30,000
Operating Expenditures	184,619	154,333	178,093
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	23,241	0	5,000
Total Appropriation	1,208,081	1,174,514	1,589,486

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
205 - Federal Funded Projects	1,208,081	1,174,514	1,589,486
Total Funds	1,208,081	1,174,514	1,589,486

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	0.00	0.00	0.00
Grant Funded	16.00	15.50	13.00
Total Authorized	16.00	15.50	13.00



FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: METROPOLITAN PLANNING ORGANIZATION				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 205-CAPITAL PROJECTS				
68150009-MPO PLANNING GRANTS				
<i>G780003-TIP-PLANNING FUND FY04</i>	144,643	0	0	0
<i>G780703-FHWA/TX DOT/MPO FY08</i>	1,028,008	1,622,462	1,116,717	0
<i>G780801-FHWA/NMSHTD/MPO FY08</i>	35,430	89,322	57,797	62,716
<i>G780802-FHWA/TXDOT/MPO FY08</i>	0	0	0	1,526,770

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: METROPOLITAN PLANNING ORG.	FUNCTION: TRANSPORTATION PLANNING
FUNCTION GOALS: Provide coordination of multimodal transportation plans and programs within the study area.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Analyze traffic concerns within the EPUTS area and recommend traffic improvements. ➤ Develop, implement, and maintain a metropolitan transportation plan, transportation improvement plan, and unified planning work program. ➤ Coordinate transportation improvements that include transit programs, highway projects, and other transportation projects in the Transportation Improvement Program. ➤ Implement the Congestion Management Process Plan to meet the standards of the Safe, Accountable, Flexible, Efficient Transportation Equity Act (SAFETEA-LU)

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Data Developments and Maintenance	6,411	5,301	5,400
Short Range Planning	3,512	8,267	8,100
Metropolitan Transportation Plan	8,751	5,384	5,400
Special Studies	200	181	200
** Measurement in Hours			



Health

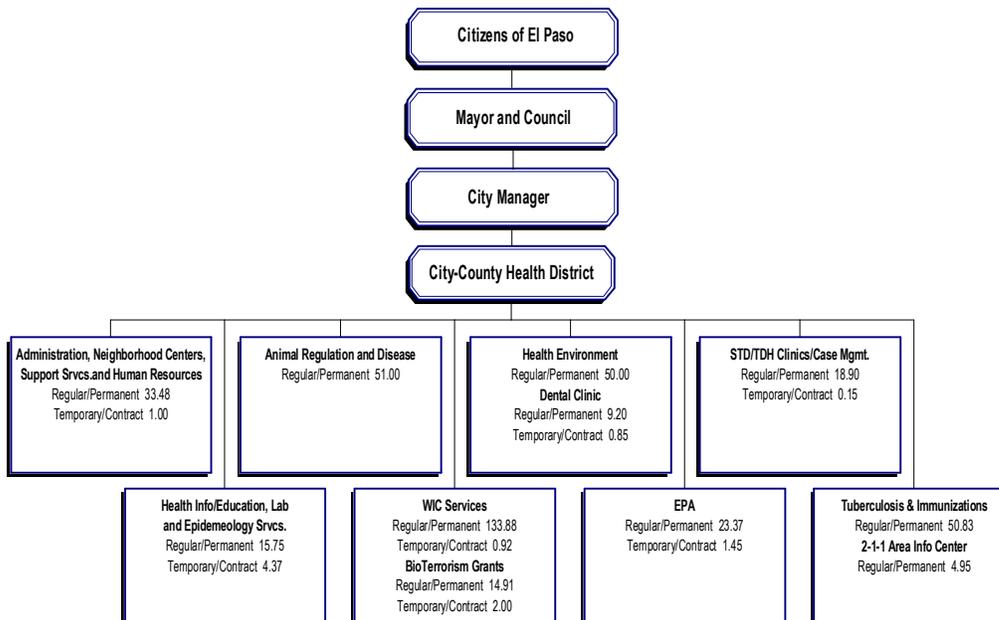
Mission Statement

The El Paso City-County Health and Environmental District promotes, ensures and improves the health and well being of the El Paso community.

Budget Summary	Actual FY06	Estimated Actual FY07	Adopted FY08
Personal Services	14,287,402	14,807,232	17,742,999
Contractual Services	1,863,362	1,799,187	2,205,907
Materials/Supplies	1,544,991	1,317,858	1,638,496
Operating Expenditures	2,053,550	1,952,930	2,247,002
Non-Operating/Intergovt. Exp	954,970	206,655	832,038
Internal Transfers	243,019	647,247	0
Capital Outlay	132,524	97,483	219,269
Total Appropriation	21,079,818	20,828,592	24,885,711

Source of Funds	Actual FY06	Estimated Actual FY07	Adopted FY08
101 - General Fund			
208 - Health Prev. & Maint.-Fed.	5,280,459	5,168,460	6,961,831
210 - Environmental Svcs.-Fed.	895,272	1,208,409	1,695,783
218 - Health Prev. & Maint.-State	4,042,167	3,078,432	4,288,967
267 - City-County Health	10,861,920	11,373,291	11,939,130
Total Funds	21,079,818	20,828,592	24,885,711

Positions	Adopted FY06	Adopted FY07	Adopted FY08
Regular/Temporary	173.52	171.96	171.00
Grant Funded	253.42	254.04	246.01
Total Authorized	426.94	426.00	417.01



FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: HEALTH				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
SUBFUND 208-HEALTH PREV/MAINT-FEDR				
41150011-TDH WIC SERVICES				
<i>G4108AD/WIC-ADMINISTRATION FY08</i>	3,918,021	4,554,565	3,781,149	4,640,185
<i>G4108BF/WIC BREASTFEEDING FY08</i>	247,413	286,492	225,523	287,861
<i>G4108NE/WIC NUTRITION FY08</i>	1,067,563	1,887,768	1,092,710	1,821,785
41150016-MISCELLANEOUS GRANTS				
<i>G410826-211 AREA INFO CENTER FY08</i>	47,462	175,359	69,078	212,000

SUBFUND 210-ENVIRONMENT SRVCS-FEDR				
41150012-AIR QUALITY				
<i>G410728-EPA JUAREZ MONITORING FY07</i>	78,312	270,848	9,755	0
<i>G410809-ENVIRONMENT HLTH GRP FY08</i>	41,520	59,673	2,053	47,768
<i>G410816-TCEQ PASS-THRU FY08</i>	132,231	140,066	174,891	140,066
<i>G410817-TCEQ AQ COMPLIANCE FY08</i>	391,378	479,214	481,039	479,214
<i>G410818-EPA AIR POLLUTION FY08</i>	185,872	125,000	202,690	583,335
<i>G410819-WHOLE AIR MONITORING FY08</i>	-28	384,400	262,755	340,400
<i>G410821-TCEQ PM SAMPLING FY08</i>	40,755	60,222	44,107	72,000
<i>G410824-BORDER AIR MONITORING FY08</i>	25,232	33,143	31,119	33,000

SUBFUND 218-HEALTH PREV/MAINT-STATE				
41150015-TDH LABORATORY GRANTS				
<i>G410822-BIO TERRORISM LAB FY08</i>	257,700	252,060	0	300,000
41150017-TDH CLINICAL SERVICES GRANTS				
<i>G410714-CHS-FAMILY PLANNING FY07</i>	10,417	24,895	8,379	0
<i>G410727-TITLE V CARRYOVER-FY07</i>	453,420	198,178	146,565	0
<i>G410808-CHC/POP BASED FY08 DSHS</i>	106,918	265,830	247,678	265,830
<i>G410813-CHS-FEE FOR SERVICES FY08</i>	168,682	185,194	171,964	185,194
41150018-TDH STD/AIDS/HIV CLINIC GRTS				
<i>G410812-HIV/SURV STATE FY08 DSHS</i>	21,370	24,800	29,619	29,159
<i>G410820-STD/HIV FEDERAL FY08 DSHS</i>	94,562	145,444	92,190	147,852
<i>G410823-HIV/SURV FEDERAL FY08 DSHS</i>	9,656	24,800	10,558	26,001

FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS BY PROGRAM

DEPARTMENT: HEALTH				
PROGRAM	ACTUAL FY06	ADOPTED FY07	ESTIMATED ACTUAL FY07	ADOPTED FY08
41150019-TUBERCULOSIS GRANTS				
<i>G410802-TDH-TB OUTREACH - FY08 DSHS</i>	155,850	292,030	169,202	263,743
<i>G410807-TB PRVNTN & CONTROL FY08 DSHS</i>	499,178	470,477	443,232	459,682
41150020-TDH IMMUNIZATION GRANTS				
<i>G410806-IMMUNIZATION LOCAL FY08 DSHS</i>	1,171,040	1,384,891	1,397,109	1,394,061
41150022-TDH CASE MANAGEMENT GRNTS				
<i>G410811-RLSS/LPHS FY08</i>	160,643	197,794	183,598	197,794
41150023-MISCELLANEOUS HEALTH GRNTS				
<i>G410701-EPI-BLOOD LEAD FY07</i>	35,001	25,000	28,858	0
<i>G410825-OPHP/BIOTERRORISM FY08 DSHS</i>	897,730	994,651	149,480	1,019,651

SUBFUND 267-CITY-COUNTY HEALTH				
41010127-ENVIRONMENT - FOOD	1,104,014	1,225,927	1,243,512	1,234,941
41010128-ENVIRONMENT-GEN & ON SITE	347,718	376,564	316,226	344,052
41010132-ANIMAL REGULATION/DISEASE	2,177,515	2,268,200	2,276,779	2,497,824
41010134-TB_TB OUTREACH	6	0	0	0
41010135-STD/HIV/AIDS CLINICS	337,731	292,660	280,894	319,530
41010140-DENTAL	560,101	618,022	639,638	697,943
41010142-NEIGHBORHOOD HEALTH CNTRS	416,885	461,784	351,511	422,564
41010146-LABORATORY	411,521	574,208	563,765	709,468
41010147-ENVIRONMENTAL GENERAL	692,879	688,080	666,596	703,818
41010150-EPIDEMIOLOGY	100,402	69,216	98,506	112,230
41010157-HEALTH ADMINISTRATION	2,059,316	2,197,750	2,088,600	1,976,584
41010162-HEALTH SUPPORT SERVICES	1,705,197	1,636,018	1,836,833	1,847,536
41010163-HEALTH INFORMATION SRVCS	549,294	626,133	615,863	634,535
41010344-HUMAN RESOURCES	206,087	215,100	172,112	210,924
41010354-HEALTH EDUCATION PROGRAM	193,277	210,235	222,456	227,181
41411546-COUNTY FOOD SAFETY	-23	0	0	0

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: HEALTH	FUNCTION: DENTAL
FUNCTION GOALS:	
<p>Provide dental health services to uninsured/underinsured children and adolescents residing in El Paso County by administering dental examinations, treatment plans, operative services, dental education, and preventive dentistry at Tillman Dental Clinic. Deploy the mobile dental units (2) to access families in need for placement of sealants, fluoride applications, education, and restorative and emergency treatments; targeting uninsured children at different Head Start sites and elementary schools.</p>	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> > Increase percentage of children served/children below poverty level by 3% > Maintain a 97% approval rate of parents whose children were examined/treated.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Children served/Total Children Below Poverty Level	New Measure	9.5%	14.9%
% Approval rating of parents whose children where examined/treated	New Measure	New Measure	95.0%

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: HEALTH	FUNCTION: TUBERCULOSIS TREATMENT & CONTROL
FUNCTION GOALS:	
Control the spread of Tuberculosis (TB) in El Paso County by 1) Prompt identification and appropriate treatment of persons infected with TB. 2) Identification of persons at highest risk of contracting TB, specifically recent contacts to smear positive patients or people with TB skin test conversion 3) Initiating and completing treatment to prevent secondary infection and further spread of the disease and development of Antibiotic resistant TB through the use of Directly Observed Therapy (DOT).	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> > To reduce incidence rate of tuberculosis by providing medical evaluation, direct observed therapy, and area wide education. > 100% cases suspects on direct observed therapy. > 100 % of eligible cases complete therapy within 12 months. > 95% of patients with initial positive culture will have drug susceptibilities on chart. > 90% of smear positive cases have at least one (1) contact identified. > 95% of identified contacts to smear positive cases will be evaluated. > 85% of Infected contacts to smear positive cases who start treatment for LTBI complete treatment.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Tuberculosis incidence rate/100,000 population	9.6	6.6	6.3
Percent Cases Suspects on DOT	100%	100%	100%
DSHS/Goal	N/A	90%	90%
Percent Eligible patients completing therapy within 12 months	100%	100%	100%
DSHS/CDC Goal	95%	95%	90%
Percent patients with initial positive cultures that are tested for & have drug susceptibility results documented in their medical record	95%	95%	90%
DSHS/CDC Goal	N/A	92%	92%
Percent smear positive TB cases with at least one (1) contact identified	95%	95%	95%
DSHS/CDC Goal	N/A	90%	90%
Percent of identified contacts to smear positive TB cases evaluated for TB infection or disease	80%	83%	85%
DSHS/CDC Goal	65%	70%	70%
Percent of infected contacts to smear positive cases who complete LTBI treatment	80%	83%	85%
DSHS/CDC Goal	80%	61%	61%
Percent adults (age > 14) with disease tested for HIV	100%	100%	100%
DSHS/CDC Goal	N/A	81%	81%

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: HEALTH	FUNCTION: ENVIRONMENTAL - AIR QUALITY
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FUNCTION GOALS:

To continue to meet Federal Ambient Air Quality Standards for Ozone, Carbon Monoxide, and Particulate Matter; and insure that El Paso qualifies for re-designation as Attainment, to assist Federal, State, and local Authorities in their strategy for Homeland Security, and to protect the general public and tradesmen from asbestos exposure.

FUNCTION OBJECTIVES:

- Improve % air quality days in good category by 1%
- Increase to at least an 85% satisfaction rate of calls to complainants who indicate they are satisfied with the manner in which their concerns were addressed.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Percent of total days air quality is in the good category	New Measure	39.7%	41.1%
% of surveys that indicate investigators handled concerns in a professional, customer friendly manner	New Measure	New Measure	85.0%

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: HEALTH	FUNCTION: HEALTH EDUCATION PROGRAM
FUNCTION GOALS:	
Provide public health education to the El Paso community; promote the Health District and its various programs using all available forms of communication; provide and/or coordinate employee training.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Increase knowledge gained on important health related topics based on Pre and Post testing. ➤ Provide quality Health Education Services to at least 50,000 residents each year. ➤ Attain a 90% rate of attendees who indicate information presented will help them live a healthier life

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Average % knowledge gained based on Pre and Post testing	New Measure	New Measure	20.0%
Total attendance at scheduled presentations and Health Fairs	New Measure	76,220	51,000
% of Attendees who indicate quality of information presented will help them to live healthier lives	New Measure	New Measure	80.0%

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: HEALTH	FUNCTION: ANIMAL REGULATION & DISEASE CONTROL
FUNCTION GOALS: Prevent and , if necessary, control zoonotic diseases; promote animal welfare by developing collaborations with citizen groups and humane organizations; and reduce the stray animal and the risk of animal bite population by strategically enforcing the Animal Services Ordinance and encouraging the sterilization of domestic pets.	

FUNCTION OBJECTIVES:
<ul style="list-style-type: none"> ➤ Reduce response time by 5% ➤ Increase ratio of animals sterilized by 5% ➤ To increase % of animals rescued, reclaimed and adopted by at least 10%. ➤ Reduce bite incidents to no more than 3/1000 population. ➤ Reduce, to less than 20, the number of individuals required to take the rabies post-vaccination by aggressively apprehending animals involved in bites. ➤ Obtain a 90% or better score on survey of shelter visitors. ➤ Resolve 100% Standard Care Complaints in accordance within legal authority

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Average response time/stray animal call for service	New Measure	65 minutes	55 minutes
% Animals sterilized based on goal of 7,000 annually	New Measure	90.3%	95.0%
Animals adopted + reclaimed + rescued/total animals impounded	21.4%	23.3%	35.0%
Animal Bite Reports/1000 population	New Measure	3.2%	3.0%
Individuals required to take post-exposure rabies vaccination	New Measure	New Measure	20
% of surveyed Animal Shelter visitors who approve of facility condition and customer service received	New Measure	New Measure	85.0%
% Standard of care complaints resolved	New Measure	New Measure	100.0%

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: HEALTH	FUNCTION: ENVIRONMENT - FOOD
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<p>FUNCTION GOALS:</p> <p>The Food Service Inspection Program protects public health, prevents food-borne illness and promotes safe food handling practices through inspection, enforcement, and education.</p>

<p>FUNCTION OBJECTIVES:</p> <ul style="list-style-type: none"> ➤ Score at least 75% on Performance Audit. ➤ At least 95% of establishments score above passing on initial inspections. ➤ At least 80% of managers of food establishments, surveyed indicate inspectors are fair, knowledgeable and professionally courteous.

Performance Measure:	Actual FY06	Actual FY07	Projected FY08
Score on Performance Audit conducted by outside agency	New Measure	New Measure	76%
Percentage of first inspections resulting in a passing score	New Measure	New Measure	90%
Score on regulated community satisfaction survey	New Measure	New Measure	82%

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: HEALTH	FUNCTION: WIC
FUNCTION GOALS: Identify and serve qualified residents of El Paso and Hudspeth counties to prevent the occurrence of nutritional related health problems by improving health status of low income pregnant, postpartum and breastfeeding women, infants, and young children by providing nutrition assessment, education, health care referrals and supplemental foods during critical times of growth and development.	
FUNCTION OBJECTIVES: <ul style="list-style-type: none"> ➤ Increase participation by 1% ➤ Increase the percentage of breastfed, WIC born infants since birth by 4% ➤ Increase % of positive responses to customer service survey by 2% 	

Performance Measures	Actual FY06	Actual FY07	Projected FY08
WIC participation	N/A	48,198/49,000	48,500/49,000
WIC Infants breastfed at certification (State requirement 60%)	N/A	73.0%	77.0%
% of surveyed individuals who indicate staff is knowledgeable and exhibit good customer service skills	N/A	94.0%	96.0%

GOALS, OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT: HEALTH	FUNCTION: ENVIRONMENTAL GENERAL
<p>FUNCTION GOALS:</p> <p>To reduce the risk of disease transmission from mosquitoes, swimming pool and spas, rodents and public facilities, communicable disease, blood borne pathogens to humans and animals through enforcement, inspections, education, control measures, international & regional mosquito surveillance, and mutual alliance with Preventive Medicine at Fort Bliss.</p>	

<p>FUNCTION OBJECTIVES: > Vector Control *Facilities</p> <ul style="list-style-type: none"> > Reduce Safety Violations/Swimming Pool Inspection ratio. > Reduce ratio of violations/inspection. > Reduce the incidence of West Nile Virus in humans.

Performance Measures	Actual FY06	Actual FY07	Projected FY08
Safety Violations/Swimming Pool inspection	N/A	New Measure	0.70
Violations/Tattoo Parlor and Body Piercing Facility Inspections	N/A	New Measure	200
Human Cases of West Nile Virus	N/A	15	8



City of El Paso Capital Improvement Plan (CIP)

The funding of the City's capital improvement projects is based mostly on long-term debt issuance with principal and interest paid through a property tax levy. The most commonly used debt instruments for capital projects are general obligation (GO) bonds that require voter approval and certificates of obligation (COs), which are approved by City Council. The City also uses revenue bonds, which are borrowed against a proprietary fund's future earnings, fund user fee balances, and grants/awards from various state or federal agencies.

There is a direct correlation between the City operating budget and the Capital Improvement Plan (CIP). Both are dynamic instruments that are subject to change on short notice that can be influenced by external sources, political direction, and material condition of facilities. In addition, both are long-term policy plans used to plan and manage City resources over a long term in a strategic manner. The City maintains a Five Year Plan for both the CIP and the City operating budget in order to provide speculative information to plan the organization of resources.

City Council is the approving authority on the Capital Improvement Plan (CIP), but there are many different ways that a project enters the CIP process; departments can initiate a request, the City Manager or City Council can initiate requests or provide policy direction on a project, an advisory board or commission associated with the City can initiate a request, and public initiative can also initiate a request for a capital project. Given the dynamics of capital priorities, they are reviewed annually for revision based on policy direction and to adjust for organizational or environmental changes. In some cases extenuating

circumstances such as natural emergencies, damage to City facilities, regulatory mandates, changes to state and federal laws, and increased operational demands can cause an immediate change to the CIP that could reorganize priorities and cancel or delay other projects.

Common examples include facilities that are damaged by weather conditions and require immediate attention. Street, drainage and flood control projects that are subject to changes in State laws and regulations; and some Federal or State laws and regulations, such as HIPPA, that may create the need to remodel and/or modify the physical structure of facilities to keep them in use.

When the CIP is approved, the amount of new debt required to finance the projects during the current fiscal year is identified and the debt service portion of the property tax rate may be adjusted by City Council when setting the next tax levy. Any changes in property tax rates are subject to open public hearings when the determination of a revised tax levy takes place.

In addition to long term debt instruments, there are other funding sources for capital improvements that some City departments have access to. The federally funded Community Development Block Grant (CDBG) is used to fund some capital projects in qualifying low-income neighborhoods. These projects are either fully funded or require a grant match. These grants are funded by the Department of Housing and Urban Development (HUD).

One example is parkland dedication that is assessed to developers. The primary

purpose of the parkland dedication requirements is to insure that any need for parkland which arises from new development is satisfied by the developers as part of the new development, so that those who generate the need contribute their proportionate share to alleviating the need. The amount is based on the number of dwellings, type of dwellings, and acreage.

Another example is the Sun Metro Mass Transit Department transportation improvement programs that can be funded as much as 80% by the Federal Transit Authority with a 20% local match. The City may also request funding for capital projects from the Army Corps of Engineers (Flood Control), Federal Aviation Administration (Airport), U.S. Department of Transportation - Congestion Mitigation Air Quality Improvement (CMAQ), or other outside funding agencies.

After project requests have been submitted to the City Manager, they are reviewed by the Deputy City Manager of Building and Planning Services for their feasibility, need, operating impact, financing requirements and options. The Deputy City Manager for Building and Planning Services then submits the CIP Projects Master List to the City Council as a whole for policy approval. The CIP Projects Master List prioritizes every capital project that is active in the City, their funding sources and amounts, and their level of design and/or construction activity anticipated each year for the next five years.

Once the CIP Projects Master List is approved by City Council and funding is secured, the process of carrying out the project begins. The process begins with the scoping and design phase, and projects may be submitted to the Architecture and Design sub-committee for review of the

technical specifications. The sub-committee guides projects through the Design Phase. After the Design Phase is completed, the project enters the Construction Phase where it is overseen by an Engineering Project Manager, Contract Compliance Administrator, the user department, and the design firm contracted to perform the work.

A capital improvement project and corresponding expenditures are defined as any project and expenditures related to assets of significant value (City books fixed assets of \$5K and higher) and having a useful life of five years or more. Capital projects include the acquisition of land, design, engineering and construction/improvement of buildings, and infrastructure items such as streets, street lighting, water system, bridges, and drainage. Other common ones are street resurfacing and improvements, renovation of existing facilities, park improvements, bridge repair/reconstruction, zoo expansion and other construction projects that become a priority to meet the demands of the City and its citizens.

In the year 2000 a general obligation bond election was held for the purpose of authorizing the sale of approximately \$141,000,000 in Quality of Life Bonds. Proceeds were used towards the improvement of parks, new libraries, new Zoo facilities, and a new History Museum building. Remaining projects will be in various phases of design and construction over a through fiscal year 2010 and will significantly impact the City's operating budget.

In fiscal year 2004 the City held a general obligation bond election for \$115,000,000 for the acquisition of equipment and property, renovation of City facilities, street repairs, and various other infrastructure

improvements City wide. At the current time there are plans for the City to hold another general obligation bond election but a date has not been determined.

In late summer 2006, El Paso saw an unprecedented amount of rainfall. El Paso's annual average rainfall is 8 inches but during the two weeks in late summer 2006, El Paso received 15 inches. This large amount of rainfall caused the flood control reservoirs to overflow causing major flooding throughout the city. A federal disaster was declared for El Paso County and FEMA offered disaster aid. To address the damage and begin recovery efforts, the City of El Paso reprogrammed millions in capital improvement projects and reevaluated project priorities.

In the FY2008 Adopted Budget, an autonomous Storm Water Management & Utility District was created with a dedicated funding source. Starting in March 2008, the El Paso Public Service Board will plan, manage, and execute an estimated \$40 million per year in storm water projects to be funded with an initial user fee.

In addition to the two previous GO's issues, the City is still completing various CO funded projects over the next few years as well as those funded through enterprise funds, federal grants, and other financing sources. The operating budget requirements of the projects on the CIP will have a significant impact on the City operating budget over the next five years as is detailed in the following section.

Operating Budget Impact of CIP over a Five Year Period

The following chart outlines the projected capital project expenditures and the estimated impact the CIP projects will have on the City operating budget. The

estimates for the capital cost are taken directly from the CIP and include all funding sources.

Summary of Operating Impact

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Capital Cost	\$192,747,074	\$186,855,276	\$67,245,246	\$38,063,616	\$31,195,768
Operating Impact	\$1,160,450	\$1,156,331	\$0	\$0	\$1,115,747

The most significant change in the City's capital improvement plan in recent years was the decision by City Council to contract with a private engineering firm to manage the construction of the projects and to place the Quality of Life projects on an expedited schedule.

This decision impacted on the City operating budget because new facilities and parkland were ready for public use sooner than originally anticipated, which required the City to fund the operating and maintenance obligations sooner.

The Office of Management and Budget, along with user departments, has revised

their analysis of the estimated operating budget impact of capital projects to include all feasible resources currently under policy direction. These include staffing, utilities, materials, and operating needs of future City facilities and programs.

As new facilities are completed, they will carry staffing requirements to ensure their immediate usefulness to the public, but in many cases there will be sharing of resources and management adjustments to provide resources within the current budgets of departments.

New Fire Stations will impact the operating budget in terms of the required additional full time fire fighters. The Office of Management and Budget has projected the cost impact of these new additional positions, and they carry costs of training and recruiting new firefighters, additional support staff, and the purchase of new equipment.

The impact of additional library branches, new animal care facilities, the expansion of City Parks and Recreation facilities, and the future expansion of the El Paso Zoo will require additional staffing for grounds keeping and maintenance activities. The determination of future staff is based on a projected ratio calculation of the number of library staff required at each branch, the number of groundskeepers needed for each acre of park land, and the number of support staff needed for each Zoo exhibit.

Utilities are a significant cost factor for all new facilities. In particular, the cost of watering future City parks and the cost of electricity to operate those facilities will impact the operating budget. The City currently budgets \$2,071,699 a year to water turf areas. As the CIP progresses the acreage of City parkland will double in size over the next ten years. During that same time period, the City will be experiencing a water shortage and is anticipating large-scale conservation efforts.

City of El Paso, Texas
***Five Year Capital Improvement Plan**

Project Type & Name	Funding Source	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2011 Budget	FY 2012 Budget	Grand Total All Years
Park Improvements							
Ruby Coates Park	CDBG	\$77,205					\$77,205
Boys Club & Tula Irroballi Park	CDBG	34,717	\$491,508				526,225
San Juan Senior Center-Improvements	CDBG	174,575					174,575
El Barrio Bark Basket Ball Park	CDBG	158,796					158,796
Grandview Park	CDBG	340,584					340,584
Pavo Real Park	CDBG	259,905					259,905
Mundy Park	CDBG	184,500					184,500
Tierra Del Este Park	Parkland Ded	2,461,000					2,461,000
Tom Lea Park (Lower) Improvements	CDBG	68,716					68,716
Ysleta Skate Park	CDBG	181,281					181,281
Sue Young Park-Improvements	2000 GO Bonds		274,000				274,000
Acquisition of Open Spaces	2004 GO Bonds	1,000,000	1,000,000				2,000,000
Neighborhood Initiatives	2006 COs	1,000,000	1,000,000				2,000,000
Armijo Recreation Center-Improvements	Future GO Bonds	261,000	1,839,000				2,100,000
Memorial Senior Center-Improvements	Future GO Bonds	186,000	1,122,000				1,308,000
Capistrano Park-Improvements	Future GO Bonds	164,000	1,262,000				1,426,000
Delta Park Restroom Rehabilitation	Future GO Bonds		65,000				65,000
Old Sacramento Sr. Center-Rehab	Future GO Bonds	66,000	504,000				570,000
Thomas Manor Park-Improvements	Future GO Bonds	32,000	242,000				274,000
Veteran's Pool-Improvements	Future GO Bonds	123,000	947,000				1,070,000
Blackie Chesser Park-Improvements	Future GO Bonds	113,000	869,000				982,000
JP Shawver Park Community Center-Improvements	Future GO Bonds	702,000	6,682,000				7,384,000
Lincoln Community Building-Improvements	Future GO Bonds	856,000	8,371,000				9,227,000
Hidden Valley Park-Improvements	Future GO Bonds	92,000	557,000				649,000
South El Paso Senior Center Improvements	Future GO Bonds	74,000	567,000				641,000
Total Park Improvements		\$8,610,279	\$25,792,508	\$0	\$0	\$0	\$34,402,787
Fire Station Improvements							
New Fire Station #36 Northern Pass & Resler	Future GO Bonds	\$876,000	\$4,151,000				\$5,027,000
New Fire Station #37 Edgemere East of Loop 375	Future GO Bonds				\$422,000	\$3,265,000	3,687,000
Total Fire Station Improvements		\$876,000	\$4,151,000	\$0	\$422,000	\$3,265,000	\$8,714,000
Zoo Improvements							
Africa Expansion	2000 GO Bonds	\$1,300,000					\$1,300,000
Total Zoo Improvements		\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000
Library Improvements							
Ysleta Branch Library Expansion	CDBG	\$154,700					\$154,700
Cielo Vista Branch Library Relocation	Future GO Bonds	1,300,000					1,300,000
General Library Improvements	Future GO Bonds			\$500,000	\$1,000,000	\$1,000,000	2,500,000
Total Library Improvements		\$1,454,700	\$0	\$500,000	\$1,000,000	\$1,000,000	\$3,954,700
Street & Drainage Improvements							
San Antonio Avenue Street and Drainage	CDBG	\$42,232					\$42,232
Borderland Area Street And Drainage Phase IV	CDBG	1,032,304					1,032,304
Borderland Area Street And Drainage Phase V	CDBG	729,122	\$1,413,357				2,142,479
Coronado Road Phase I	CDBG	70,326	\$909,874				980,200
Coronado Road Phase II	CDBG	70,072		\$937,128			1,007,200
Alamito Complex Street and Drainage	CDBG	747,246					747,246
Miller Circle Street and Drainage	CDBG	1,078,298					1,078,298
Orndorff Drive Street & Drainage	CDBG	853,005					853,005
Sixth Avenue Street & Drainage Phase II	CDBG	674,891					674,891
Verdeland Drive	CDBG	152,844					152,844
Ridge Street Sidewalks/Streetlights	CDBG	54,300					54,300
Citywide Audible Pedestrian Signal Installation	CDBG	415,063					415,063
Citywide Curb Cut Demand Program	CDBG	513,558					513,558
Dorbandt Circle Str. & Drainage Improv.	2000 GO Bonds	1,115,000					1,115,000
Montoya Heights Phase II	2004 GO Bonds	3,019,635					3,019,635
Roseway Dr. Str. & Drainage Improvements	2004 GO Bonds	4,149,759					4,149,759
Upper Valley Rd.-Reconstruction	2004 GO Bonds	300,000	18,008,000				18,308,000
Oregon Street and Drainage Improvements	Future GO's Bonds	1,062,000	10,976,000				12,038,000
Asphalt-Whitfield Subdivision Montoya Heights	Future GO's Bonds	256,000	2,438,000				2,694,000
Carnegie-Reconstruction of area drainage	2006 CO's	3,979,000					3,979,000
Airport Road Street and Drainage	TXDOT	1,000,000					1,000,000
Montwood & Viscount-Concrete Intersection	2004 GO Bonds	177,000	1,126,000				1,303,000
Cedar Grove Area Phase 10-Construction	Future GO's Bonds		1,242,000				1,242,000
McCombs and Railroad Intersect. Imprvts.	2006 CO's		617,000				617,000
Alameda-Reconstruct for flooding issues	TXDOT	577,000	5,200,000				5,777,000
Pelicano & Lomaland	2006 CO's	1,367,000					1,367,000
Griffin Street and Drainage Improvements	Future GO's Bonds	2,196,000					2,196,000
Mesa & Resler-Concrete intersection	STP MM	174,000	1,297,000				1,471,000
Landscape/Parkway Beautif., Phase I	2000 GO Bonds	3,048,222					3,048,222
Lee Blvd.-Construction of 2 outer lanes	2004 GO Bonds	2,098,690					2,098,690
CBD Phase 3-Reconst. of major streets	2004 GO Bonds	1,344,000					1,344,000
Central Business District Rehab Phase IV	TXDOT	15,000,000					15,000,000
Central Business District Rehab Phase IV	STP-4C	150,000	1,350,000				1,500,000
TXDOT Matches	Future CO's	1,500,000	1,500,000				3,000,000
Loop Detection Replacement Program	Future CO's		159,000		\$175,000		334,000
Citywide Concrete Intersections	Future CO's	5,250,000	21,229,000				26,479,000
Agricultural Drains-Reconstruction of Bridges	Future CO's		2,432,000		2,681,000		5,113,000

City of El Paso, Texas
***Five Year Capital Improvement Plan**

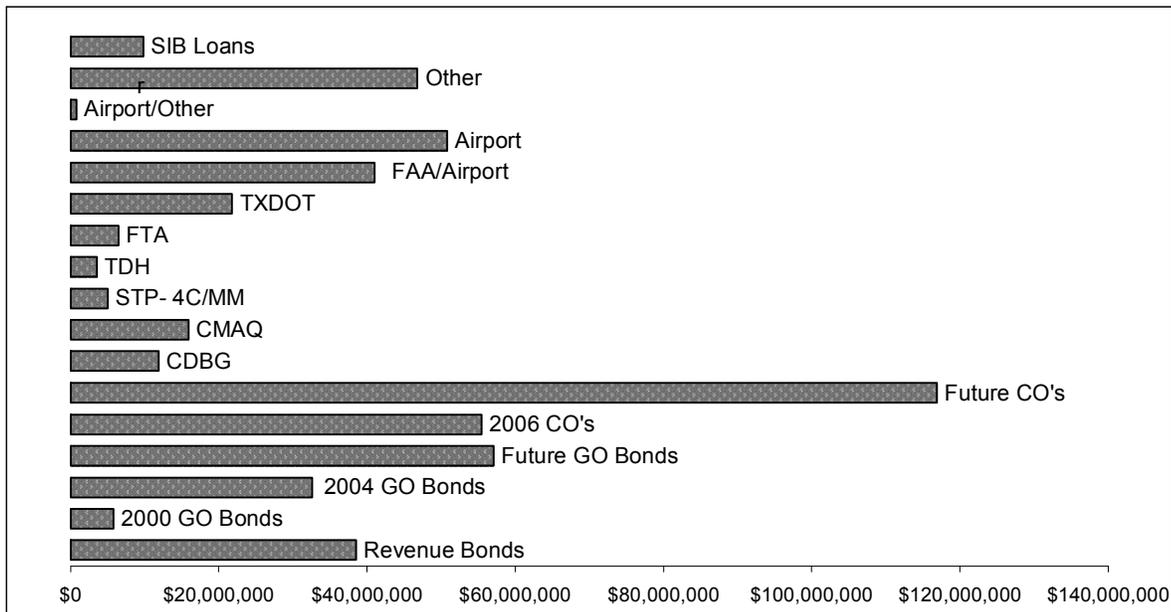
Project Type & Name	Funding Source	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2011 Budget	FY 2012 Budget	Grand Total All Years
Citywide Lighting on City Arterials	Future CO's		1,216,000		1,341,000		2,557,000
Montoya Heights Phase III	Future CO's	196,000	1,376,000				1,572,000
Montoya Heights Phase IV	Future CO's	477,000	4,725,000				5,202,000
Montoya Heights Phase V	Future CO's		550,000		4,492,000		5,042,000
Citywide Traffic Markings	Future CO's	1,000,000		1,000,000			2,000,000
McRae & Montwood-Flood Control	Future CO's	587,000	5,322,000				5,909,000
Citywide Traffic Signal Mast Arm Replacement	Future CO's		1,216,000		1,341,000		2,557,000
Futureland Subdivision Improvements	Future CO's	1,152,000	11,609,000				12,761,000
Independence Street & Drainage Improvements	Future CO's	533,000	6,022,000				6,555,000
Delta Drive-Street and Drain. Improvements	Future CO's	301,000	1,901,000				2,202,000
Oregon Street and Drainage Improvements	Future CO's		1,115,000	11,524,000			12,639,000
Montana Ditch-Flood Control	Future CO's		542,000	3,449,000			3,991,000
Citywide Signal & Flasher Installation	Future CO's	417,000	3,207,000	450,000	3,500,000		7,574,000
Whitefield Subdivision Montoya Heights - Medano	Future CO's	269,000	2,560,000				2,829,000
Wyoming Street & Drainage Improvements	Future CO's	825,000	7,723,000				8,548,000
Glory Road - Storm Sewer @ Alley between Mesa & Oregon; Baltimore to New York Ditch	2006 COs	1,223,200					1,223,200
Shadow Mountain/Silver Springs Roadways and Silver Springs Channel and Coronado Ditch Improvements Phase 1 and 2	2006 COs	6,851,290					6,851,290
Ojo De Agua Channel from the inlet structure to Thorn Dam; Thorn Inlet Structure at Lakehurst Bridge Crossing	2006 COs	1,934,366					1,934,366
Paragon - Santa Fe Channel - Festival	2006 COs	3,881,000					3,881,000
Thunderbird Valley Channel	2006 COs	221,600					221,600
High Ridge Channel & Bear Ridge Channel	2006 COs	509,100					509,100
Lindberg (Doniphan to Montoya Drain);Redd (McCutchen to Montoya Drain); Mulberry (Doniphan to Montoya Drain; Warriors (Lindbergh to Mulberry) Phase 1	2006 COs	2,472,900					2,472,900
Drainage Easement on Franklin Summit	2006 COs	85,758					85,758
Wallenberg and Mesa Hills	2006 COs	549,977					549,977
Castellano Drive (Revised scope 5/7/07 to accommodate pond)	2006 COs	364,109					364,109
Cebada Pump Station	2006 COs	250,000					250,000
James Watt @ Lee Trevino	2006 COs	500,000					500,000
Basin A Pump Station discharge pipe	2006 COs	150,000					150,000
Channel No. 2 (Butterfield Trail apts, Sun Valley to Channel no. 1) Phase 1	2006 COs	4,000,000					4,000,000
Chihuahuita Neighborhood	2006 COs	2,000,000					2,000,000
Clardy Fox Pump Station	2006 COs	200,000					200,000
Gravity Flow outlets to the Rio Grande	2006 COs	5,000,000					5,000,000
Joyce Circle	2006 COs	200,000					200,000
Los Siglos Court and Lucas Marcelo Court	2006 COs	150,000					150,000
Modesto Channel River outfall	2006 COs	1,500,000					1,500,000
Pershing Dam Upper & Lower Basin	2006 COs	1,000,000					1,000,000
Pump Station assess and repair as needed (Doniphan Phase 1, Doniphan Phase 2, Chuihuita, Cebada, Clardy Fox, Basin A, Basin G, Airway, Carson Elliot, Ramona, Wyoming, Montview, Paisano, Carolina, Bordeaux and Knights Thornton	2006 COs	3,000,000					3,000,000
Channel No. 1 (Belvidere Channel)	2006 COs	400,000					400,000
Schuster slope improvements Phase 1	2006 COs	200,000					200,000
Schuster slope improvements Phase 1	2006 COs	2,500,000					2,500,000
Government Hills Outfall / Durazno Neighborhood	2006 COs	1,500,000					1,500,000
Colonia Escondida	2006 COs	1,000,000					1,000,000
Copper Queen	2006 COs	300,000					300,000
Northgate Diversion Channel	2006 COs	300,000					300,000
Ocotillo/Charl Ann (Added to scope and estimate for Lindbergh, Redd & Warriors Rd. Phase 2)	2006 COs	1,200,000					1,200,000
Dallas Outfall	2006 COs	2,000,000					2,000,000
McKelliqon Canyon	2006 COs	1,000,000					1,000,000
Texas A&M / Research Drive Channel	2006 COs	2,000,000					2,000,000
Total Street Improvements		\$108,396,867	\$118,981,231	\$17,360,128	\$13,530,000	\$0	\$258,268,226
Bridge/Overpass Improvements							
Paso Del Norte Bridge-Design, Land, Toll Plaza	SIB Loan		\$1,000,000				\$1,000,000
Stanton Bridge-Design, Land, Toll Plaza & Canopies	SIB Loan		4,557,000				4,557,000
Zaragosa Bridge-Renovation & Extension Canopies	SIB Loan		850,000	\$1,300,000	\$850,000	\$850,000	3,850,000
General Rehabilitation-All Facilities	SIB Loan		365,000				365,000
Zaragosa Bridge-Expansion	Undetermined		500,000	3,500,000	8,000,000	\$8,000,000	20,000,000
Yarborough Bridge-Land & Construction	Undetermined		7,000,000	13,000,000			20,000,000
General Rehabilitation-All Facilities	Undetermined			1,000,000	500,000	500,000	2,000,000
Future Downtown Bridge Crossing-Feasibility Study	Undetermined				750,000	750,000	1,500,000
Total Bridge/Overpass Improvements		\$0	\$14,272,000	\$18,800,000	\$10,100,000	\$10,100,000	\$53,272,000

City of El Paso, Texas
***Five Year Capital Improvement Plan**

Project Type & Name	Funding Source	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2011 Budget	FY 2012 Budget	Grand Total All Years
Health District Improvements							
Health Administrative Facility Phase III	Undetermined		\$800,000				\$800,000
Total Health District Improvements		\$0	\$800,000	\$0	\$0	\$0	\$800,000
Airport Improvements							
Reconstruction of Taxiway J	FAA	\$10,896,228					\$10,896,228
Pavement Management Study	PFC	400,000					400,000
Terminal Expansion-Construction	Airport	13,965,000					13,965,000
Butterfield Trail Industrial Park Unit III	Airport	10,460,000					10,460,000
Air Cargo Building #2 Reroofing	Airport	213,000					213,000
USCBP Renovations	Airport	350,000					350,000
FTZ Entryway	Airport	125,000					125,000
Extension of Runway 8R-26L	FAA/PFC		\$12,578,900				12,578,900
Butterfield Trail Industrial Park-Pavement Rehab	Airport		579,637				579,637
Security Upgrade	FAA			\$2,275,542			2,275,542
Pavement Rehabilitation - Mill & Replace Terminal							
Runway 8L-26R, Taxiways N & V	FAA			3,409,314			3,409,314
Rental Car Expansion	Airport			4,114,024			4,114,024
Lift Station (Phase II)	Airport			3,727,178			3,727,178
Parking Improvements	Airport			412,982	\$425,371	\$4,695,468	5,533,821
Terminal Drive Roadway Improvements	Airport			846,078	4,660,114	4,779,918	10,286,110
Pavement Rehabilitation - Taxiways	FAA				4,433,808		4,433,808
Master Plan Update	FAA				1,245,048		1,245,048
New GSE Facility/Renovations	Airport				1,447,275		1,447,275
Pavement Rehabilitation - Runway 4-22	FAA					6,183,117	6,183,117
Rental Car Facility	CFC					372,265	372,265
Total Airport Improvements		\$36,409,228	\$13,158,537	\$14,785,118	\$12,211,616	\$16,030,768	\$92,595,267
Solid Waste Management							
Clint Landfill-Closure	Revenue Bonds	\$6,000,000	\$2,000,000				\$8,000,000
McCombs Closure	Revenue Bonds		500,000	\$11,000,000			11,500,000
Clint Cells 7-10 and Scales	Revenue Bonds	8,000,000	4,000,000	4,000,000			16,000,000
Northeast Corral	Revenue Bonds	2,000,000	500,000				2,500,000
Municipal Services Center Building	Revenue Bonds	500,000					500,000
Total Solid Waste Projects		\$16,500,000	\$7,000,000	\$15,000,000	\$0	\$0	\$38,500,000
Mass Transit Improvements							
Mission Valley Transit Terminal	FTA	\$2,400,000					\$2,400,000
Far East Transit Terminal	CMAQ		\$1,400,000				1,400,000
Camino Real Transit Terminal	CMAQ	4,000,000					4,000,000
Glory Road Transit Terminal	CMAQ	9,000,000					9,000,000
Great Streets	STP	2,000,000					2,000,000
Curb Cuts	FTA	500,000	500,000	\$500,000	\$500,000	\$500,000	2,500,000
Shelters	FTA	300,000	300,000	300,000	300,000	300,000	1,500,000
ITS Real time Signs	CMAQ		500,000				500,000
Oregon Street BRT	CMAQ	1,000,000					1,000,000
Total Urban Transit Improvements		\$19,200,000	\$2,700,000	\$800,000	\$800,000	\$800,000	\$24,300,000
Grand Total of Capital Improvements:		\$192,747,074	\$186,855,276	\$67,245,246	\$38,063,616	\$31,195,768	\$516,106,980

Capital Improvement Projects Summary by Funding Source

Funding Source	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	Grand Total All Years
Bonds						
Revenue Bonds	\$16,500,000	\$7,000,000	\$15,000,000		-	\$38,500,000
2000 GO Bonds	5,463,222	274,000		-	-	5,737,222
2004 GO Bonds	13,407,084	19,134,000			-	32,541,084
Future GO Bonds	7,041,000	43,834,000	500,000	\$1,422,000	\$4,265,000	57,062,000
GO Bonds	\$42,411,306	\$70,242,000	\$15,500,000	\$1,422,000	\$4,265,000	\$133,840,306
Certificates of Obligation						
2006 CO's	\$54,789,300	\$617,000	-	-	-	\$55,406,300
Future CO's	12,507,000	74,404,000	\$16,423,000	\$13,530,000		116,864,000
Total CO's	\$67,296,300	\$75,021,000	\$16,423,000	\$13,530,000	\$0	\$172,270,300
Grants						
CDBG	\$8,068,240	\$2,814,739	\$937,128	-	-	\$11,820,107
CMAQ	14,000,000	1,900,000		-	-	15,900,000
STP MM	174,000	1,297,000		-	-	1,471,000
STP- 4C	2,150,000	1,350,000		-	-	3,500,000
FTA	3,200,000	800,000	800,000	\$800,000	\$800,000	6,400,000
TXDOT	16,577,000	5,200,000				21,777,000
Total Grants	\$44,169,240	\$13,361,739	\$1,737,128	\$800,000	\$800,000	\$60,868,107
Airport						
FAA	\$10,896,228	\$12,578,900	\$5,684,856	\$5,678,856	\$6,183,117	\$41,021,957
Airport	25,113,000	579,637	9,100,262	6,532,760	9,475,386	50,801,045
Airport/Other	400,000				372,265	772,265
Total Airport	\$36,409,228	\$13,158,537	\$14,785,118	\$12,211,616	\$16,030,768	\$92,595,267
Other	\$2,461,000	\$8,300,000	\$17,500,000	\$9,250,000	\$9,250,000	\$46,761,000
SIB Loans		6,772,000	1,300,000	850,000	850,000	9,772,000
Grand Totals	\$192,747,074	\$186,855,276	\$67,245,246	\$38,063,616	\$31,195,768	\$516,106,980



Capital Improvement Plan Summary Fiscal Year 2008

The policy direction of City Council during fiscal year 2004 to expedite many of the capital improvement projects from the 2000 and 2004 general obligation bonds by contracting the management of these projects to a third party resulted in significant progress in the City's capital improvement plan during fiscal year 2007.

In order to accommodate bringing these facilities online during fiscal year 2007, operating budget resources were added to the City budget. Although, in most cases these operating budget resources were pro-rated during fiscal year 2007 in order to adjust funding to the time periods when the facilities were brought online, their full year operating budget impact is included in the fiscal year 2008 budget. Continued progress on the quality of life capital projects of the 2000 and 2004 general obligation bond issues will be made during fiscal year 2008, and the City has included operating budget resources to facilitate the commencement of their public use.

During fiscal year 2007, the City is projected to spend approximately **\$192,747,074** on capital improvement projects and has estimated approximately **\$1,160,450** of operating budget expenditures to support new and renovated facilities and newly developed parkland. The total cost impact of the capital improvement plan in fiscal year 2007 is projected to be **\$193,907,524**.

Parks and Recreation - During fiscal year 2008, the department anticipates approximately \$8.6 million in construction of new projects, including renovations and improvements to existing recreation facilities and parkland and anticipates the need for \$378,585 in operating budget resources to support new projects. These operating budget resources added to the department budget include the operating and support costs for the new additional maintenance resources to support additional facilities and newly developed parkland.

Fire Department – In fiscal year 2008, the City will commence the construction of Fire Station #36 that will be located at the corner of Northern Pass and Resler. The fire station is expected to be completed during fiscal year 2009. No impact to the operation budget is expected during this fiscal year.

El Paso Zoo – During fiscal year 2008, the City anticipates the completion the Zoo's Africa Expansion, which included the preparation and modifications to the area in which the African exhibit will be located. When completed this will be a marquee exhibit for the Zoo and could have a substantial impact on Zoo attendance. The City anticipates an operating budget commitment of \$442,516 in fiscal year 2008 as progression on the Africa Expansion develops. These costs are anticipated to be somewhat offset by expected increases in Zoo gate revenue as a result of the new attractions.

El Paso Library – During fiscal year 2008, the City anticipates the completion of the expansion of the Ysleta Branch Library expansion funded from Community Development Block Grant and the relocation of the Cielo Vista Library Branch. These two projects are not expected to impact the operating budget in this fiscal year or in future years.

Street Department – The fiscal year 2004 General Obligation Bonds, previous year certificates of obligations and Community Development Block Grant included funding for new street improvement, flood control, and drainage projects. These projects will extend over the next five

years and will include improvements of alleys, pedestrian ways, sidewalks, median openings, intersections, streetscaping, street lighting, signage, right of way protection, storm drainage improvements, and other infrastructure of the City.

During fiscal years 2006 and 2007, the City issued certificates of obligation to fund flood control and storm drainage improvements. The unprecedented amount of rainfall the City received in July and August of 2006 resulted in the shifting of priorities and reallocation of funds to fix the damage to the City's infrastructure. It is projected approximately \$48,443,300 will be spent on flood related projects during fiscal year 2008.

Airport - Capital projects at the El Paso International Airport during fiscal year 2008 will include the reconstruction of taxiways, terminal expansion, a pavement management study, and improvements to the Air Cargo facility and the industrial park. Airport capital projects are funded through the Airport enterprise fund, revenue bonds, and grants from the Transportation Security Administration and the Federal Aviation Administration.

Solid Waste Management- During fiscal year 2004 the City issued revenue bonds for the Solid Waste Management enterprise funds for the purpose of closing the Old Clint Landfill, developing new cells in the landfill, relocating the Northeast Corral and the renovation of the Municipal Service Center in order to repair and update the administrative facility.

Sun Metro-Mass Transit- The primary capital project for the Sun Metro Mass Transit department during fiscal year 2008 will be the construction of the new Camino Real Transit Terminal near the international bridge downtown. Upon its completion it will serve as a central station for international commuters utilizing public transportation while entering El Paso through the international bridge as well as a convenient and safe parking option for pedestrian commuters crossing from El Paso into Juarez, Mexico. The Glory Road Transit Terminal, which will be constructed adjacent to the campus of the University of Texas at El Paso will begin construction in 2008 and is expected to significantly impact parking congestion at the UTEP Don Haskins Center and the Sun Bowl as well as provide convenient access to the West-Central area of the City through the Sun Metro bus system. The Mission Valley Transit Terminal will be constructed on far east side of the City.

Construction of bus shelters and curb cuts will continue in fiscal year 2008. The Federal Transportation Authority, CMAQ, and STP-4C fund capital projects for the Sun Metro-Mass Transit department, along with a direct grant match by the department.

FY2008 Capital Improvement and Operating Budget Impact		
Estimated FY2008 Capital Projects Costs		\$192,747,074
Estimated FY2008 CIP-Related Operating Costs		1,160,450
Total Cost Impact of Capital Projects-FY2008		\$193,907,524
Parks and Recreation Department		
Capital Projects	Source	Amount
Ruby Coates Park	CDBG	\$77,205
Boys Club & Tula Irroballi Park	CDBG	34,717
San Juan Senior Center-Improvements	CDBG	174,575
El Barrio Park Basket Ball Park	CDBG	158,796
Grandview Park	CDBG	340,584
Pavo Real Park	CDBG	259,905
Mundy Park	CDBG	184,500
Tom Lea Park (Lower) Improvements	CDBG	68,716
Ysleta Skate Park	CDBG	181,281
Tierra Del Este Park	Parkland Ded	2,461,000
Acquisition of Open Spaces	2004 GO Bonds	1,000,000
Neighborhood Initiatives	2006 Cos	1,000,000
Armijo Recreation Center-Improvements	Future GO Bonds	261,000
Memorial Senior Center-Improvements	Future GO Bonds	186,000
Capistrano Park-Improvements	Future GO Bonds	164,000
Old Sacramento Sr. Center-Rehab	Future GO Bonds	66,000
Thomas Manor Park-Improvements	Future GO Bonds	32,000
Veterans Pool-Improvements	Future GO Bonds	123,000
Blackie Chesser Park-Improvements	Future GO Bonds	113,000
JP Shawver Park Community Center-Improvements	Future GO Bonds	702,000
Lincoln Community Building-Improvements	Future GO Bonds	856,000
Hidden Valley Park-Improvements	Future GO Bonds	92,000
South El Paso Senior Center-Improvements	Future GO Bonds	74,000
Capital Projects Budget		\$8,610,279
Operating Budget Impact		
Additional Maintenance resources added for additional facilities and parkland		\$378,585
Operating Budget Impact		\$378,585
Total Budget Impact of CIP-FY2008		<u>\$8,988,864</u>
Fire Department		
Capital Projects	Source	Amount
New Fire Station #36 Northern Pass & Ressler	Future GO Bonds	\$876,000
Capital Projects Budget		\$876,000
Operating Budget Impact		
None		\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2008		<u>\$876,000</u>

EI Paso Zoo		
Capital Projects	Source	Amount
Africa Expansion	2000 GO Bonds	\$1,300,000
Capital Projects Budget		\$1,300,000
Operating Budget Impact		
Zoo Expansion - incl. 5 FTEs		\$442,516
Operating Budget Impact		\$442,516
Total Budget Impact of CIP-FY2008		<u>\$1,742,516</u>
EI Paso Public Library		
Capital Projects	Source	Amount
Ysleta Branch Library Expansion	CDBG	\$154,700
Cielo Vista Branch Library Relocation	Future CO Bonds	\$1,300,000
Capital Projects Budget		\$1,454,700
Operating Budget Impact		
None		\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2008		<u>\$1,454,700</u>
Street Department		
Capital Projects	Source	Amount
San Antonio Avenue Street and Drainage	CDBG	\$42,232
Borderland Area Street And Drainage Phase IV	CDBG	1,032,304
Borderland Area Street And Drainage Phase V	CDBG	729,122
Coronado Road Phase I	CDBG	70,326
Coronado Road Phase II	CDBG	70,072
Alamito Complex Street and Drainage	CDBG	747,246
Miller Circle Street and Drainage	CDBG	1,078,298
Orndorff Drive Street & Drainage	CDBG	853,005
Sixth Avenue Street & Drainage	CDBG	674,891
Verdeland Drive	CDBG	152,844
Ridge Street Sidewalks/Streetlights	CDBG	54,300
Citywide Audible Pedestrian Signal Installation	CDBG	415,063
Citywide Curb Cut Demand Program	CDBG	513,558
Dorbandt Circle Str. & Drainage Improv.	2000 GO Bonds	1,115,000
Montoya Heights Phase II	2004 GO Bonds	3,019,635
Landscaping & Parkway Beautification Phase I	2000 GO Bonds	3,048,222
Roseway Dr. Str. & Drainage Improv.	2004 GO Bonds	4,149,759
Upper Valley Rd.-Reconstruction	2004 GO Bonds	300,000
Oregon Street and Drainage Improvements	2004 GO Bonds	1,062,000
Asphalt-Whitfield Subdivision Montoya Heights	2004 GO Bonds	256,000
Montwood & Viscount-Concrete intersection	2004 GO Bonds	177,000
Lee Blvd.-Construction of 2 outer lanes	2004 GO Bonds	2,098,690
CBD Phase 3-Reconst. of major streets	2004 GO Bonds	1,344,000
Carnegie-Reconstruction of area drainage	2006 COs	3,979,000
Pelicano & Lomaland	2006 COs	1,367,000

Oregon; Baltimore to New York Ditch	2006 COs	1,223,200
Silver Springs Channel and Coronado Ditch	2006 COs	6,851,290
Thorn Dam; Thorn Inlet Structure at Lakehurst Bridge	2006 COs	1,934,366
Paragon - Santa Fe Channel - Festival	2006 COs	3,881,000
Thunderbird Valley Channel	2006 COs	221,600
High Ridge Channel & Bear Ridge Channel	2006 COs	509,100
(McCutchen to Montoya Drain); Mulberry (Doniphan	2006 COs	2,472,900
Drainage Easement on Franklin Summit	2006 COs	85,758
Wallenberg and Mesa Hills	2006 COs	549,977
accommodate pond)	2006 COs	364,109
Cebada Pump Station	2006 COs	250,000
James Watt @ Lee Trevino	2006 COs	500,000
Basin A Pump Station discharge pipe	2006 COs	150,000
Channel no. 1) Phase 1	2006 COs	4,000,000
Chihuahuita Neighborhood	2006 COs	2,000,000
Clardy Fox Pump Station	2006 COs	200,000
Gravity Flow outlets to the Rio Grande	2006 COs	5,000,000
Joyce Circle	2006 COs	200,000
Los Siglos Court and Lucas Marcelo Court	2006 COs	150,000
Modesto Channel River outfall	2006 COs	1,500,000
Pershing Dam Upper & Lower Basin	2006 COs	1,000,000
(Doniphan Phase 1, Doniphan Phase 2, Chuihuita,	2006 COs	3,000,000
Thornton	2006 COs	400,000
Channel No. 1 (Belvidere Channel)	2006 COs	200,000
Schuster slope improvements Phase 1	2006 COs	2,500,000
Government Hills Outfall / Durazno Neighborhood	2006 COs	1,500,000
Colonia Escondida	2006 COs	1,000,000
Copper Queen	2006 COs	300,000
Northgate Diversion Channel	2006 COs	300,000
Lindbergh, Redd & Warriors Rd. Phase 2)	2006 COs	1,200,000
Dallas Outfall	2006 COs	2,000,000
McKelligon Canyon	2006 COs	1,000,000
Texas A&M / Research Drive Channel	2006 COs	2,000,000
Mesa & Resler-Concrete intersection	STP MM	174,000
Central Business District Rehab Phase IV	STP-4C	150,000
Central Business District Rehab Phase IV	TXDOT	15,000,000
Alameda-Reconstruct for flooding issues	TXDOT	577,000
Airport Road Street and Drainage	TXDOT	1,000,000
Griffin Street and Drainage Improvements	Future GO Bonds	2,196,000
TXDOT Matches	Future COs	1,500,000
Citywide Concrete Intersections	Future COs	5,250,000
Montoya Heights Phase III	Future COs	196,000
Montoya Heights Phase IV	Future COs	477,000
Citywide Traffic Markings	Future COs	1,000,000
McRae & Montwood-Flood Control	Future COs	587,000
Futureland Subdivision Improvements	Future COs	1,152,000
Independence Street & Drainage Improvements	Future COs	533,000
Delta Drive Street & Drainage Improvements	Future COs	301,000
Citywide Signal & Flasher Installation	Future COs	417,000
Whitefield Subdivision Montoya Heights - Medano	Future COs	269,000
Wyoming Street & Drainage Improvements	Future COs	825,000
Capital Projects Budget		\$108,396,867
Operating Budget Impact		
None		\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2008		<u>\$108,396,867</u>

Airport		
Capital Projects	Source	Amount
Reconstruction of Taxiway J	FAA	\$10,896,228
Pavement Management Study	PFC	400,000
Terminal Expansion-Construction	Airport	13,965,000
Butterfield Trail Industrial Park Unit III	Airport	10,460,000
Air Cargo Building #2 Reroofing	Airport	213,000
USCBP Renovations	Airport	350,000
FTZ Entryway	Airport	125,000
Capital Projects Budget		\$36,409,228
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2008		<u>\$36,409,228</u>
Solid Waste Management		
Capital Projects	Source	Amount
Clint Landfill-Closure	Revenue Bonds	\$6,000,000
Clint Cells 7-10 and Scales	Revenue Bonds	8,000,000
Northeast Corral	Revenue Bonds	2,000,000
Municipal Services Center Building - Renovation	Revenue Bonds	500,000
Capital Projects Budget		\$16,500,000
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2008		<u>\$16,500,000</u>
Sun Metro-Public Transit		
Capital Projects	Source	Amount
Camino Real Transit Terminal	CMAQ	\$4,000,000
Glory Road Transit Terminal	CMAQ	9,000,000
Oregon Street BRT	CMAQ	1,000,000
Mission Valley Transit Terminal	FTA	2,400,000
Curb Cuts	FTA	500,000
Shelters	FTA	300,000
Great Streets	STP	2,000,000
Capital Projects Budget		\$19,200,000
Operating Budget Impact		
	Maintenance for 3 Terminals	\$339,349
Operating Budget Impact		\$339,349
Total Budget Impact of CIP-FY2008		<u>\$19,539,349</u>
*All Salary Estimates Include Benefits		

Capital Improvement Plan Summary FY2009

During fiscal year 2009 the City anticipates spending approximately **\$186,855,276** on capital improvement projects that will require an estimated **\$1,561,331** in operating budget funds. The total cost impact of the capital improvement plan in fiscal year 2009 is anticipated to be around **\$188,416,607**.

By this time most of the 2004 Bond projects will have been completed with the exception of Streets and Parks and Recreation. It is anticipated that another general obligation bond election will have been held by this time, which will modify the City's Capital Improvement Plan and revise this section of the CIP summary in future years.

Parks and Recreation- Projects from the 2004 general obligation bonds issue are expected to be completed by fiscal year 2009 with the projected completion of improvements to the Sue Young Parkland, and the acquisition of open spaces. The most significant capital projects for the Parks and Recreation department in fiscal year 2009 will be parkland development, the completion of neighborhood initiatives started in 2008 and improvements to various parks, senior centers, and community buildings. These projects will be funded by future issuance of general obligation bonds.

Fire Department - During fiscal year 2009, the City anticipates the completion of the construction of Fire Station #36 to be located in the area of Northern Pass and Resler. Impact to the operating budget is expected to be \$970,215.

Street Department - The Street Department projects scheduled for fiscal year 2009 will include on-going street and drainage repairs, intersection improvements, flood control at several sites, reconstruction of bridges over agricultural drains, citywide replacement of lighting on city arterials, replacement of traffic signal mast arms, signal and flasher installations.

In addition, the Street Department will oversee the acquisition of land, design and constructions of toll plazas at the Paso Del Norte and Stanton Bridge, expansion and renovation of the Zaragoza Bridge, the land acquisition and construction for the Yarbrough Bridge Crossing, and the general rehabilitation of facilities.

Health Department – During 2009, the renovations for the Health Administration Facility Phase III will be completed.

Airport- The extension of a major runway and pavement rehabilitation for the Butterfield Trail Industrial Park will be completed.

Solid Waste Management - During fiscal year 2009, the Solid Waste department anticipates the completion of the closure of the Old Clint Landfill. Work on the closure of the McCombs Landfill is expected to begin during this fiscal year.

Sun Metro-Mass Transit - During fiscal year 2009, Sun Metro anticipates construction of curb cuts, shelters, the installation of ITS real time signs, and the construction of the Far East Terminal.

FY2009 Capital Improvement and Operating Budget Impact		
Estimated FY2009 Capital Projects Costs		\$186,855,276
Estimated FY2009 Associated Operating Costs		1,561,331
Total Cost Impact of Capital Projects-FY2009		\$188,416,607
Parks and Recreation Department		
Capital Projects	Source	Amount
Boys Club & Tula Irroballi Park	CDBG	\$491,508
Sue Yound Park - Improvements	2000 GO Bonds	274,000
Acquisition of Open Spaces	Future GO Bonds	1,000,000
Neighborhood Initiatives	Future GO Bonds	1,000,000
Armijo Recreation Center-Improvements	Future GO Bonds	1,839,000
Memorial Senior Center-Improvements	Future GO Bonds	1,122,000
Capistrano Park-Improvements	Future GO Bonds	1,262,000
Delta Park Restroom Restoration	Future GO Bonds	65,000
Old Sacramento Sr. Center-Rehab	Future GO Bonds	504,000
Thomas Manor Park-Improvements	Future GO Bonds	242,000
Veteran's Pool-Improvements	Future GO Bonds	947,000
Blackie Chesser Park-Improvements	Future GO Bonds	869,000
JP Shawver Park Community Center-Improvements	Future GO Bonds	6,682,000
Lincoln Community Building-Improvements	Future GO Bonds	8,371,000
Hidden Valley Park-Improvements	Future GO Bonds	557,000
South El Paso Senior Center Improvements	Future GO Bonds	567,000
	Capital Projects Budget	\$25,792,508
Operating Budget Impact		
Support costs for new parkland including water, groundskeeping equipment		\$478,000
	Operating Budget Impact	\$478,000
	Total Budget Impact of CIP-FY2009	<u>\$26,270,508</u>
Fire Station Improvements		
Capital Projects	Source	Amount
New Fire Station #36 Northern Pass & Resler	Future GO	\$4,151,000
	Capital Projects Budget	\$4,151,000
Operating Budget Impact		
New Fire Station #36		\$970,215
	Operating Budget Impact	\$970,215
	Total Budget Impact of CIP-FY2009	<u>\$5,121,215</u>

Street Department		
Capital Projects	Source	Amount
Borderland Area Street And Drainage Phase V	CDBG	\$1,413,357
Coronado Road Phase I	CDBG	909,874
Upper Valley Rd.-Reconstruction	2004 GO Bonds	18,008,000
Montwood & Viscount-Concrete intersection	2004 GO Bonds	1,126,000
McCombs & Railroad Intersection Improvements	2006 Cos	617,000
Central Business District Rehab Phase IV	STP-4C	1,350,000
Mesa & Resler-Concrete intersection	STP MM	1,297,000
Alameda-Reconstruct for flooding issues	TXDOT	5,200,000
Oregon Street and Drainage Improvements	Future GO Bonds	10,976,000
Asphalt-Whitfield Subdivision Montoya Heights	Future GO Bonds	2,438,000
Cedar Grove Area Phase X-Construction	Future GO Bonds	1,242,000
TXDOT Matches	Future COs	1,500,000
Loop Detection Replacement Program	Future COs	159,000
Citywide Concrete Intersections	Future COs	21,229,000
Agricultural Drains-Reconstruction of Bridges	Future COs	2,432,000
Citywide Continues Lighting on City Arterials	Future COs	1,216,000
Montoya Heights Phase III	Future COs	1,376,000
Montoya Heights Phase IV	Future COs	4,725,000
Montoya Heights Phave V	Future COs	550,000
McRae & Montwood-Flood Control	Future COs	5,322,000
Citywide Traffic Signal Mast Arm Replacement	Future COs	1,216,000
Futureland Subdivision Improvements	Future COs	11,609,000
Independence Street & Drainage Improvements	Future COs	6,022,000
Delta Drive-Street and Drain. Improvements	Future COs	1,901,000
Oregon Street and Drainage Improvements	Future COs	1,115,000
Montana ditch-Flood Control	Future COs	542,000
Citywide Signal & Flasher Installation	Future COs	3,207,000
Whitefield Subdivision Montoya Heights - Medano	Future COs	2,560,000
Wyoming Street & Drainage Improvements	Future COs	7,723,000
Capital Projects Budget		\$118,981,231
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2009		<u>\$118,981,231</u>
Bridge/Overpass Improvements		
Capital Projects	Source	Amount
Paso Del Norte Bridge-Design, Land, Toll Plaza	SIB Loan	\$1,000,000
Stanton Bridge-Design, Land, Toll Plaza & Canopies	SIB Loan	4,557,000
Zaragoza Bridge-Renovation & Extension Canopies	SIB Loan	850,000
General Rehabilitation-All Facilities	SIB Loan	365,000
Zaragoza Bridge-Expansion	Undetermined	500,000
Yarbrough Bridge-Land & Construction	Undetermined	7,000,000
Capital Projects Budget		\$14,272,000
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2009		<u>\$14,272,000</u>

Health District		
Capital Projects	Source	Amount
Health Administrative Facility Phase III	Undetermined	\$800,000
Capital Projects Budget		\$800,000
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2009		<u>\$800,000</u>
Airport		
Capital Projects	Source	Amount
Extension of Runway 8R-26L	FAA/PFC	\$12,578,900
Butterfield Trail Industrial Park-Pavement Rehab	Airport	579,637
Capital Projects Budget		\$13,158,537
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2009		<u>\$13,158,537</u>
Solid Waste Management		
Capital Projects	Source	Amount
Clint Landfill-Closure	Revenue Bonds	\$2,000,000
McCombs Closure	Revenue Bonds	500,000
Clint Cells 7-10 and Scales	Revenue Bonds	4,000,000
Northeast Corral - Relocation	Revenue Bonds	500,000
Capital Projects Budget		\$7,000,000
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2009		<u>\$7,000,000</u>
Sun Metro-Public Transit		
Capital Projects	Source	Amount
Far East Transit Terminal	CMAQ	\$1,400,000
Curb Cuts	FTA	500,000
Shelters	FTA	300,000
ITS Real Time Signs	CMAQ	500,000
Capital Projects Budget		\$2,700,000
Operating Budget Impact		
	Maintenance for Terminal	\$113,116
Operating Budget Impact		\$113,116
Total Budget Impact of CIP-FY2009		<u>\$2,813,116</u>
*All Salary Estimates Include Benefits		

Capital Improvement Plan Summary FY2010

During fiscal year 2010 the City anticipates approximately **\$67,245,246** of capital improvement project expenditures. There are no operating budget cost estimates at this time for fiscal year 2010, but it is likely that there will be adjustments to the City's capital improvement plan by this year that will require operating budget resources. The projects listed on the CIP for fiscal year 2010 are funded by future issuance of certificates of obligations, enterprise funds and external funding.

Library – During fiscal year 2010, the City is expecting to fund approximately \$500,000 in general library improvements. These improvements will be prioritized amongst the main library and all its branches. There will be no impact to the operating budget in these fiscal year or future years as these are only improvements.

Street Department - The Street Department projects scheduled for fiscal year 2010 will include street and drainage improvements, flood control, citywide traffic markings, and signal and flasher installations.

In addition, the Street Department will oversee the on-going expansion of the Zaragosa Bridge, the land acquisition and construction for the Yarbrough Bridge Crossing, the construction of the Yarborough Bridge and the general rehabilitation of facilities.

Airport - Ongoing Airport construction and renovation projects during fiscal year 2010 will include parking improvements, security upgrade rental car parking expansion, pavement rehabilitation, lift station improvements, and renovation of runways and taxiways. These projects will be funded from the Airport enterprise fund and the Federal Aviation Administration.

Solid Waste Management - During fiscal year 2010, the Solid Waste department anticipates the completion of the McCombs Landfill and the expansion of the current landfill.

Sun Metro-Mass Transit - During fiscal year 2010, Sun Metro will continue with the construction of curb cuts and shelters.

FY2010 Capital Improvement and Operating Budget Impact		
Estimated FY2010 Capital Projects Costs		\$67,245,246
Estimated FY2010 Associated Operating Costs		0
Total Cost Impact of Capital Projects-FY2010		\$67,245,246
El Paso Public Library		
Capital Projects	Source	Amount
General Library Improvements	Future GO	\$500,000
Capital Projects Budget		\$500,000
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2010		<u>\$500,000</u>
Street Department		
Capital Projects	Source	Amount
Coronado Road Phase II	CDBG	\$937,128
Citywide Traffic Markings	Future COs	1,000,000
Oregon Street and Drainage Improvements	Future COs	11,524,000
Montana ditch-Flood Control	Future COs	3,449,000
Citywide Signal & Flasher Installation	Future COs	450,000
Capital Projects Budget		\$17,360,128
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2010		<u>\$17,360,128</u>
Bridge/Overpass Improvements		
Capital Projects	Source	Amount
Zaragosa Bridge-Renovation & Extension Canopies	SIB Loan	\$1,300,000
General Rehabilitation-All Facilities	Undetermined	1,000,000
Zaragosa Bridge-Expansion	Undetermined	3,500,000
Yarborough Bridge-Land & Construction	Undetermined	13,000,000
Capital Projects Budget		\$18,800,000
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2010		<u>\$18,800,000</u>

Airport			
Capital Projects	Source	Amount	
Security Upgrade	FAA	\$2,275,542	
Runway 8L-26R, Taxiways N & V	FAA	3,409,314	
Rental Car Expansion	Airport	4,114,024	
Lift Station (Phase II)	Airport	3,727,178	
Parking Improvements	Airport	412,982	
Terminal Drive Roadway Improvements	Airport	846,078	
Capital Projects Budget		\$14,785,118	
Operating Budget Impact			
		None	\$0
Operating Budget Impact		\$0	
Total Budget Impact of CIP-FY2010		<u>\$14,785,118</u>	
Solid Waste Management			
Capital Projects	Source	Amount	
McCombs Closure	Revenue Bonds	\$11,000,000	
Clint Cells 7-10 and Scales	Revenue Bonds	4,000,000	
Capital Projects Budget		\$15,000,000	
Operating Budget Impact			
		None	\$0
Operating Budget Impact		\$0	
Total Budget Impact of CIP-FY2010		<u>\$15,000,000</u>	
Sun Metro-Public Transit			
Capital Projects	Source	Amount	
Curb Cuts	FTA	\$500,000	
Shelters	FTA	300,000	
Capital Projects Budget		\$800,000	
Operating Budget Impact			
Operating Budget Impact		\$0	
Total Budget Impact of CIP-FY2010		<u>\$800,000</u>	
*All Salary Estimates Include Benefits			

Capital Improvement Plan Summary FY2011

During fiscal year 2011, the City anticipates approximately **\$38,063,616** of capital improvement project expenditures. There are no operating budget cost estimates at this time for fiscal year 2011, but it is likely that there will be adjustments to the City's capital improvement plan by this year that will require operating budget resources. The projects listed on the CIP for fiscal year 2011 are funded by future issuance of certificates of obligations, enterprise funds and external funding.

Fire Station Improvements – During fiscal year 2011, the construction of Fire Station #37 which will be located on Edgemere East of Loop 275 will commence. There is no impact to the operating budget during this fiscal year but will expect to be fully manned and funded in fiscal year 2012.

Library – During fiscal year 2011, the City is expecting to fund approximately \$1,000,000 in general library improvements. These improvements will be prioritized amongst the main library and all its branches. There will be no impact to the operating budget in these fiscal year or future years as these are only improvements.

Street Department – The Street Department projects scheduled for fiscal year 2011 will include on-going street and drainage repairs, reconstruction of bridges over agricultural drains, citywide replacement of lighting on city arterials, replacement of traffic signal mast arm replacement, signal and flasher installations.

In addition, the Street Department will oversee the on-going expansion, renovation and extension canopies of the Zaragosa Bridge, a feasibility study for a future Downtown Bridge Crossing, and the general rehabilitation of facilities.

Airport – During fiscal year 2011, the Airport will continue with the pavement rehabilitation of taxiways, runways, and roadways. In 2011, the Airport's master plan will be updated and renovations will commence on the General Service Equipment (GSE) Facility that will be used by airline companies to store and repair their equipment. This project will be funded from the Airport enterprise fund and Federal Aviation Administration grant funds.

Sun Metro-Mass Transit - Ongoing curb cuts and improvements to bus shelters will continue to be the major projects undertaken during this fiscal year.

FY2011 Capital Improvement and Operating Budget Impact		
Estimated FY2011 Capital Projects Costs		\$38,063,616
Estimated FY2011 Associated Operating Costs		\$0
Total Cost Impact of Capital Projects-FY2011		\$38,063,616
Fire Station Improvements		
Capital Projects	Source	Amount
New Fire Station #37 Edgemere East of Loop 375	Future GO	\$422,000
Capital Projects Budget		\$422,000
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2011		<u>\$422,000</u>
El Paso Public Library		
Capital Projects	Source	Amount
General Library Improvements	Future GO	\$1,000,000
Capital Projects Budget		\$1,000,000
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2011		<u>\$1,000,000</u>
Street Department		
Capital Projects	Source	Amount
Loop Detection Replacement Program	Future CO's	\$175,000
Agricultural Drains-Reconstruction of Bridges	Future CO's	2,681,000
Citywide Continues Lighting on City Arterials	Future CO's	1,341,000
Montoya Heights Phase V	Future CO's	4,492,000
Citywide Traffic Signal Mast Arm Replacement	Future CO's	1,341,000
Citywide Signal & Flasher Installation	Future CO's	3,500,000
Capital Projects Budget		\$13,530,000
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2011		<u>\$13,530,000</u>

Bridge/Overpass Improvements		
Capital Projects	Source	Amount
Zaragosa Bridge-Renovation & Extension Canopies	SIB Loan	\$850,000
Zaragosa Bridge-Expansion	Undetermined	8,000,000
Future Downtown Bridge Feasibility Study	Undetermined	500,000
General Rehabilitation-All Facilities	Undetermined	750,000
Capital Projects Budget		\$10,100,000
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2011		<u>\$10,100,000</u>
Airport		
Capital Projects	Source	Amount
Parking Improvements	Airport	\$425,371
Terminal Drive Roadway Improvements	Airport	4,660,114
Pavement Rehabilitation - Taxiways	FAA	4,433,808
Master Plan Update	FAA	1,245,048
New GSE Facility/Renovation	Airport	1,447,275
Capital Projects Budget		\$12,211,616
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2011		<u>\$12,211,616</u>
Sun Metro-Public Transit		
Capital Projects	Source	Amount
Curb Cuts	FTA	\$500,000
Shelters	FTA	300,000
Capital Projects Budget		\$800,000
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2011		<u>\$800,000</u>
*All Salary Estimates Include Benefits		

Capital Improvement Plan Summary FY2012

During fiscal year 2012 the City anticipates approximately **\$31,195,768** of capital improvement project expenditures. The impact to the operating budget cost is estimate at **\$1,115,747** for fiscal year 2012, but it is likely that there will be adjustments to the City's capital improvement plan by this year that will require additional operating budget resources. The projects listed on the CIP for fiscal year 2012 are funded by enterprise funds and external funding.

Fire Station Improvements – During fiscal year 2012, the construction of Fire Station #37 which will be located on Edgemere East of Loop 275 will be completed. The impact on the operating budget is estimated to be **\$1,115,747**.

Library – During fiscal year 2012, the City is expecting to fund approximately \$1,000,000 in general library improvements. These improvements will be prioritized amongst the main library and all its branches. There will be no impact to the operating budget in these fiscal year or future years as these are only improvements.

Street Department – The Street Department will oversee the on-going expansion of the Zaragosa Bridge, a feasibility study for a future Downtown Bridge Crossing, and the general rehabilitation of facilities.

Airport – During fiscal year 2012, the Airport will continue with parking improvements, the pavement rehabilitation of runways and roadways, and a design study for a rental car facility. This project will be funded from the Airport enterprise fund, cargo facility charges and Federal Aviation Administration grant funds.

Sun Metro-Mass Transit - Ongoing curb cuts and improvements to bus shelters will be the major projects undertaken during this fiscal year.

FY2012 Capital Improvement and Operating Budget Impact		
Estimated FY2012 Capital Projects Costs		\$31,195,768
Estimated FY2012 Associated Operating Costs		\$1,115,747
Total Cost Impact of Capital Projects-FY2012		\$32,311,515
Fire Station Improvements		
Capital Projects	Source	Amount
New Fire Station #37 Edgemere East of Loop 375	Future GO	\$3,265,000
	Capital Projects Budget	\$3,265,000
Operating Budget Impact	None	\$1,115,747
	Operating Budget Impact	\$1,115,747
	Total Budget Impact of CIP-FY2012	<u>\$4,380,747</u>
El Paso Public Library		
Capital Projects	Source	Amount
General Library Improvements	Future GO	\$1,000,000
	Capital Projects Budget	\$1,000,000
Operating Budget Impact	None	\$0
	Operating Budget Impact	\$0
	Total Budget Impact of CIP-FY2012	<u>\$1,000,000</u>
Bridge/Overpass Improvements		
Capital Projects	Source	Amount
Zaragosa Bridge-Renovation & Extension Canopies	SIB Loan	\$850,000
Zaragosa Bridge-Expansion	Undetermined	8,000,000
Future Downtown Bridge Feasibility Study	Undetermined	500,000
General Rehabilitation-All Facilities	Undetermined	750,000
	Capital Projects Budget	\$10,100,000
Operating Budget Impact	None	\$0
	Operating Budget Impact	\$0
	Total Budget Impact of CIP-FY2012	<u>\$10,100,000</u>

Airport		
Capital Projects	Source	Amount
Parking Improvements	Airport	\$4,695,468
Terminal Drive Roadway Improvements	Airport	4,779,918
Pavement Rehabilitation - Runway 4-22	FAA	6,183,117
Rental Car Facility	CFC	372,265
Capital Projects Budget		\$16,030,768
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2012		<u>\$16,030,768</u>
Sun Metro-Public Transit		
Capital Projects	Source	Amount
Curb Cuts	FTA	\$500,000
Shelters	FTA	300,000
Capital Projects Budget		\$800,000
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2012		<u>\$800,000</u>
*All Salary Estimates Include Benefits		



City of El Paso Fiscal Year 2008 Budget Resolution

WHEREAS, on July 2, 2007, the City Manager of the City of El Paso filed the Fiscal Year 2008 Proposed Budget of the City of El Paso with the City Clerk; and

WHEREAS, the Proposed Budget was made available for the inspection by any taxpayer in accordance with Section 102.005 of the Texas Local Government Code; and

WHEREAS, on August 10, 2007, the City Clerk published notice in the El Paso Times, a newspaper of general circulation in the county in which the City of El Paso is located, of a public hearing regarding the City of El Paso Fiscal Year 2008 Budget Resolution, in accordance with the Charter of the City of El Paso and Section 102.0065(a) of the Texas Local Government Code; and

WHEREAS, a public hearing was held on August 21, 2007, by the City Council regarding the City of El Paso's Proposed Budget at which all citizens had the opportunity to participate.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

1. That the Proposed Budget, as amended, for the City of El Paso, filed by the City Manager with the City Clerk on July 2, 2007, is hereby approved and adopted by the City Council as the Annual Budget for the Fiscal Year 2008, which begins on September 1, 2007 and ends on August 31, 2008.
2. That any balance in the General Fund on August 31, 2007 shall first be allocated to restore the reserve for claims in an amount equal to One Million Dollars (\$1,000,000). The City Manager is hereby authorized to appropriate the reserve amount as part of City Attorney's appropriation for external legal counsel and claims.
3. That the budget for confiscated funds shall be provided by the Chief of Police and submitted to the Office of Management and Budget (*OMB*) Director by November 15, 2007, with a financial report showing all appropriations for Fiscal Year 2008 for all confiscated or condemned monies in a format approved by the City Manager or his/her designee.
4. That the City shall not enter into any agreement requiring the expenditure of monies if such agreement shall extend beyond the current Fiscal Year without the approval of the City Council or the City Manager. In such cases where the City Manager approves the expenditure, he/she is hereby authorized to obligate and/or

encumber City funding to pay the City's expenses, which shall also constitute the approval of City Council for the expenditure of monies extending beyond the current Fiscal Year, as may be required by Texas law.

5. That Department Heads are hereby authorized to make budget transfers not to exceed Twenty-Five Thousand Dollars (\$25,000.00); provided that each transfer is within the same department. Budget transfers exceeding Twenty-Five Thousand Dollars (\$25,000.00) that are within the same department may be approved by the City Manager or his/her designee. A budget transfer for personal services appropriations, capital acquisition appropriations or for impacting revenue accounts requires the approval of the City Manager or his/her designee.
6. That the City Manager or his/her designee is hereby authorized to make budget transfers not exceeding Twenty-Five Thousand Dollars (\$25,000) between departments and funds. Budget transfers exceeding Twenty-Five Thousand Dollars (\$25,000.00) between departments or between funds shall require City Council approval.
7. That a budget transfer must be approved prior to the occurrence of the expenditure, except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the City Council.
8. That the City Manager is hereby authorized to establish the budget for any capital projects that are approved by the City Council.
9. That any budget transfer submitted to City Council shall be accompanied by an explanation from the department, approval by OMB, and a recommendation from the City Manager or his/her designee. The department's explanation must be sufficiently clear and provide sufficient detail for the members of City Council to determine the need for the transfer.
10. That the City Manager or his/her designee is hereby authorized to establish budgets and staffing table changes for grants and similar awards when the applications for such grants and awards have been previously approved by the City Council or the City Manager. All grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall clearly state the type and amount of the required City match and the funding source of the grant match. The City Manager or his/her designee is hereby authorized to make such budget transfers and staffing table changes as are needed to close completed grants and capital projects.
11. That the City Manager or his/her designee is hereby authorized to appropriate funds associated with donations made to the City under the amount of Twenty-five Thousand Dollars (\$25,000.00).
12. That a claims committee shall be created consisting of the City Attorney or his/her

designee, a Deputy City Manager and the Risk Manager for OMB, who shall have the authority to authorize the settlement of claims in accordance with the authority separately granted by the City Council. The settlement of all other claims shall require City Council approval.

13. That restricted fund(s) shall be expended only for those purposes for which each restricted fund was established.
14. That all monies in all funds, except for grant funds, budgeted for the City's contribution to the Employee's Health Benefit Program, Worker's Compensation, and Unemployment Funds be appropriately deposited into the respective fund by the City Chief Financial Officer before the closing of the Fiscal Year, and in accordance with procedures established by the OMB Director or his/her designee.
15. That merit increases will not exceed 15% of a department's permanent workforce, excluding employees in the Executive Compensation Plan, during the Fiscal Year. The amounts of the annual competency and/or merit increases for employees in the Civil Service for Fiscal Year 2008 are set as follows:
 - (i) Employee's annual competency increase is that amount that will place the employee in the rate within their pay grade that most closely approximates a two percent (2%) increase;
 - (ii) The amount of merit increase for eligible employees is that amount that will place the employee in the rate within their pay grade that most closely approximates a one and one half percent (1.5%) increase.
16. That the current annual amount of longevity pay due non-uniformed employees who qualify will be added to their base pay; provided, however, that in the event that such additional pay will result in a salary that exceeds the maximum of an employee's salary range, any amount that would exceed the salary range shall be paid to the employee annually, in a lump sum. Subject to the above proviso concerning the maximum of an employee's salary range, an amount that most closely approximates a one percent (1%) increase will be added to the base pay of each employee, other than employees covered under collective bargaining agreements, on the anniversary date of every five (5) years of service accrued by an employee.
17. That all merit increases and annual competency increases and increases based on five (5) year increments of service, are subject to the availability of funds, and shall be expended as determined or authorized by the City Manager or his/her designee, except for such increases that are otherwise determined and provided for in an employment contract.
18. That the City Manager is hereby authorized to annually adopt a Tuition Assistance Policy, which provides for tuition assistance to qualified employees in accordance with the amount of funding established for such a program. Such Policy may be

amended as deemed necessary by the City Manager.

19. That the services paid from the postage/copy center and fleet services sub funds shall be financed and accounted for utilizing an internal service fund basis with sufficient charges from departments to cover all direct costs.
20. That the hotel occupancy taxes collected by the City shall be used by the Greater El Paso Convention & Performing Arts Center and the Department of Museums and Cultural Affairs to fund their respective operations and in accordance with El Paso City Code and State law. The functions of the Plaza Theater and McKelligon Canyon shall be included with the functions of the Greater El Paso Convention and Performing Arts Center. Expenditures from said fund shall be made in accordance with their respective adopted budgets.
21. That any travel expenditure for a City Council member that exceeds the FY 2008 City Council member's budget, including discretionary funds for the City Council Member's district, must be approved by the City Council and a funding source shall be identified by the City Council.
22. That City Council members must notify the Director of OMB of any expenditure from budgeted City Council Special Projects or Discretionary Accounts, so that City staff can maintain a current balance of the individual City Council Member's year-to-date expenditure for said accounts.
23. That the City Manager is hereby authorized to approve the installation of residential street lights and the expenditures for the power and maintenance related thereto, including street lights paid by the people requesting the installation or which are paid for by using district discretionary funds, pursuant to the resolution of the City Council dated September 20, 1994.
24. That all obligations for the payment of money by City departments and agencies, including grantees, shall be made in accordance with procedures established by the City Manager or his/her designee.
25. That no employee or elected official shall incur an obligation for capital, supplies, wages, or otherwise, unless an adequate appropriation has been made in the budget to meet the obligation and said obligation has been incurred in accordance with the accounting, legal, budgetary, purchasing, and Human Resources policies and procedures of the City.
26. That employee positions funded by the FY 2008 Budget, and those listed in the Authorized Staffing Table, shall constitute the authorized employee positions for each department. Requests for changes and additions shall be approved by the City Manager and Office of Management & Budget and shall show the impact on the FY 2008 Budget and the estimated impact on expenditures for Fiscal Year 2009.

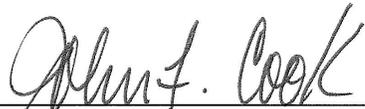
27. That any non-vacant classified employee position which is identified for abolishment upon adoption of the FY 2008 Budget, shall be funded until the earlier of October 16, 2007 or sufficient time for the Human Resources Department to carry out the provisions of the City Charter related to lay-offs.
28. That the compensation of Municipal Judges and substitute Associate Municipal Judges shall continue at the current level.
29. That the City Manager is hereby authorized to transfer any amount in the Salary Reserve appropriation, personal services appropriations or capital acquisition appropriations between departments within the General Fund, whether it is non-uniformed or uniformed salary expense or capital expense, as necessary prior to closing the Fiscal Year 2008.
30. That the cash balance of the Bridge Fund shall be transferred on a monthly basis to the General Fund, except for Seventy Five Thousand Dollars \$75,000 (\$25,000 Unreserved Balance and \$50,000 Reserve for Maintenance) and any required cash, which must be maintained pursuant any bridge revenue bond covenants.
31. That all appropriations in the General Fund associated with outstanding purchase orders shall lapse at the end of Fiscal Year 2008, unless reviewed and approved not to lapse by the OMB director.
32. That within forty-five (45) days after the end of each fiscal quarter, the City Manager or his/her designee shall provide a quarterly report to City Council regarding the status and year-end projection of the budget.
33. That the City shall charge the maximum allowable interest rate and impose the maximum allowable penalty pursuant to State or Federal laws, on any amounts past due to the City. Any amounts that are one hundred twenty (120) days past due will be reported to the Credit Bureau, in accordance with State and Federal law, and will be turned over to the City Attorney or a collection agency for collection or the proper disposition.
34. That the annual parking meter revenue in account number 404020 (Parking Meter Revenue) shall be allocated on a monthly basis to a restricted account called Plaza Theater Sinking Fund in the Debt Service Fund, Fund number 20100, Department ID 99335008.
35. That monies that the City receives from licenses, fees, fines, and other charges for services shall be analyzed to determine if the City is recovering the cost of providing such services. Recommendations shall be made to the City Manager or his/her designee for any revisions to licenses, fees, fines, and other charges.

36. That any balance in the General Fund as of August 31, 2007 may be allocated to a vehicle replacement fund in an amount not to exceed Three Million Dollars (\$3,000,000.00). The City Manager is hereby authorized to appropriate the reserve amount as part of the vehicle replacement fund for the purchase of new or replacement vehicles.
37. That any balance in the General Fund as of August 31, 2007 may be allocated to a reserve for building repair in an amount not to exceed One Million Dollars (\$1,000,000). The City Manager is hereby authorized to appropriate the reserve amount as part of the General Services Department appropriation for contract service.
38. That the fee established by Section 9.04.400 C of the City Code, (referenced as the environmental fee) for residential users is hereby established at One Dollar and One Dollar and fifty cents (\$1.50) per month and the fee for commercial users is hereby established at Ten Dollars (\$10.00) per month commencing on September 1, 2007.
39. That appropriation control for expenditures shall be at the Object Level.
40. That **Schedule A** amends revenues and appropriations to the City Manager's filed budget; **Schedule B** amends staffing tables to the City Manager's filed budget; and **Schedule C** sets forth fees, and the methodology for calculating certain fees, that are to be charged by the City for goods and services it provides. Any revisions or additions to the fee schedule shall be approved by simple resolution of the City Council.
41. That the City Council approves and adopts the creation of new tour and copyright use fees for the El Paso Museum of Art, and new facility rental and membership for the El Paso Museum of History and the El Paso Museum of Archaeology at Wilderness Park, as set forth in Schedule C, and directs the City Manager or his/her designee to create administrative Facility Rental Policies for the Museums of History and Archaeology to include, as appropriate, the provisions in paragraphs 1,3,4, 5 and 6 of the El Paso Museum of Art Facility Rental Policy approved by the City Council on October 3, 2006. It is specifically intended that this authorization shall be in force and effect, and shall survive the applicable period of this Budget Resolution, until such time as the Council shall amend, revise, or terminate this authorization by simple resolution of the City Council, or revise or eliminate any fees in any future Budget Resolution.
42. That the funds allocated to the City County Health and Environmental District shall be spent in conformity with the budgeting, purchasing, and accounting policies and procedures of the City of El Paso. Upon any dissolution of the City-County Health and Environmental District, all funds allocated to the District shall automatically transfer to the City Health Department or be applied to such similar functions as determined by the City Manager and the City Manager or his/her

designee is authorized to approve all necessary documents to effectuate the transition to a City Health Department.

- 43. That the funding in the amount of \$750,000.00, as requested by the Director of the Information Technology Department for the fourth payment-Oct 2007 under the IBM Installment Payment Master Agreement, is hereby non-appropriated.
- 44. That OMB shall immediately file, or cause to be filed a true copy of the FY 2008 Budget and a copy of this Resolution in the offices of the City Clerk and the County Clerk of El Paso.

CITY OF EL PASO



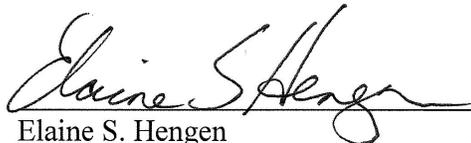
John F. Cook
Mayor

ATTEST:



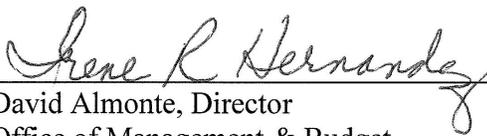
Richarda Duffy Momsen
City Clerk

APPROVED AS TO FORM:



Elaine S. Hengen
Senior Assistant City Attorney

APPROVED AS TO CONTENT:



David Almonte, Director
Office of Management & Budget

for

SCHEDULE A

CHANGES TO THE PROPOSED BUDGET FY 2008:

BEGINNING ALL FUNDS REVENUE/APPROPRIATIONS OF CITY MANAGER'S PROPOSED FY2008 BUDGET		660,112,795
BEGINNING GENERAL FUND REVENUE/APPROPRIATIONS OF CITY MANAGER'S PROPOSED FY2008 BUDGET		294,841,594
 GENERAL FUND		
BEGINNING PROPOSED GENERAL FUND REVENUE:		294,841,594
Deptid 99010335, Decrease 401000, Real Property Tax Collections	(3,427,352)	
Deptid 99010335, Decrease 404356, Indirect Cost Recovery	(93,452)	
Deptid 99010335, Increase 407036, Transfer Internat'l Bridges	340,000	
REVISIONS TO GENERAL FUND REVENUE:		(3,180,804)
REVISED GENERAL FUND REVENUE:		291,660,790
 BEGINNING PROPOSED GENERAL FUND APPROPRIATIONS:		
		294,841,594
MAYOR AND COUNCIL		
Deptid 01010001, Decrease 501100, Workers' Compensation		(36)
Deptid 01010002, Decrease 501100, Workers' Compensation		(36)
Deptid 01010003, Decrease 501100, Workers' Compensation		(36)
Deptid 01010004, Decrease 501100, Workers' Compensation		(36)
Deptid 01010005, Decrease 501100, Workers' Compensation		(36)
Deptid 01010006, Decrease 501100, Workers' Compensation		(36)
Deptid 01010007, Decrease 501100, Workers' Compensation		(36)
Deptid 01010008, Decrease 501100, Workers' Compensation		(36)
Deptid 01010014, Decrease 501100, Workers' Compensation		(74)
TOTAL REVISIONS:		(362)
CITY ATTORNEY		
Deptid 03010021, Decrease 501100, Workers' Compensation	(1,046)	
TOTAL REVISIONS:		(1,046)
OMB		
Deptid 04010020, Decrease 501100, Workers' Compensation	(399)	
TOTAL REVISIONS:		(399)
TAX		
Deptid 06010022, Decrease 501100, Workers' Compensation	(341)	
TOTAL REVISIONS:		(341)
FINANCIAL SERVICES		
Deptid 10010020, Decrease 501100, Workers' Compensation	(726)	
Deptid 10010705, Decrease Various Personal Services	(49,998)	
TOTAL REVISIONS:		(50,724)
HUMAN RESOURCES		
Deptid 09010029, Decrease Various Personal Services	(84,918)	
Deptid 09010029, Decrease 501100, Workers' Compensation	(508)	
Deptid 09010030, Decrease 504412, Seminars/Continuing Education	(40,000)	
TOTAL REVISIONS:		(125,426)
MUNICIPAL CLERK		
Deptid 11010009, Decrease 502205, Legal Notices Contracts	(3,000)	
Deptid 11010011, Decrease 501100, Workers' Compensation	(1,242)	
Deptid 11010011, Increase 502205, Legal Notices Contracts	3,000	
TOTAL REVISIONS:		(1,242)
DEPT OF CITY MANAGER		
Deptid 15010704, Decrease Various Personal Services	(12,952)	
Deptid 15010704, Decrease 501100, Workers' Compensation	(590)	
TOTAL REVISIONS:		(13,542)
POLICE		
Deptid 21010050, Decrease 501102, Workers' Compensation Uniform	(252,440)	
Deptid 21010050, Decrease 502400, Building Leases	(113,000)	
Deptid 21010051, Decrease 504408, Prisoner Custody Expense	(10,000)	
Deptid 21010052, Decrease 501141, Workers' Compensation Cadet	(3,521)	
Deptid 21010052, Decrease Various Personal Services	(53,085)	
Deptid 21010053, Increase Various Personal Services	53,085	
Deptid 21010069, Decrease 501100, Workers' Compensation	(14,466)	
TOTAL REVISIONS:		(393,427)
FIRE		
Deptid 22010096, Decrease 501141, Workers' Compensation Cadet	(1,627)	
Deptid 22010100, Decrease 501102, Workers' Compensation Uniform	(133,612)	
Deptid 22010100, Decrease Various Personal Services	(354,000)	
Deptid 22010319, Decrease 502204, Environmental Contracts	(12,432)	
Deptid 22010319, Decrease 502225, Pub Safety Equip Maint Contract	(8,430)	
Deptid 22010319, Decrease 502226, Bldgs/Facilities Maint Contract	(4,783)	
Deptid 22010319, Decrease 502229, Office Equip Maint Contracts	(124,500)	
Deptid 22010319, Decrease 503100, Office Supplies	(16,942)	
Deptid 22010319, Decrease 503111, Cleaning Supplies	(57,458)	
Deptid 22010319, Decrease 503112, Clinical/Medical Supplies	(573,408)	
Deptid 22010319, Decrease 503113, Land Maintenance Supplies	(2,140)	
Deptid 22010319, Decrease 503115, Food And Beverages Supplies	(7,296)	
Deptid 22010319, Decrease 503117, Equip Maint Sup-Low Cost Item	(1,640)	
Deptid 22010319, Decrease 503122, Maintenance Supplies/Parts Noc	(26,198)	
Deptid 22010319, Decrease 503123, Safety Gear	(235,960)	
Deptid 22010319, Decrease 503200, Buildings/Facilities Maint/Rep	(5,090)	
Deptid 22010319, Decrease 503208, Public Safety Equip-Maint/Rep	(40,000)	

Deptid 22010320, Increase 502204, Environmental Contracts	12,432	
Deptid 22010320, Increase 502225, Pub Safety Equip Maint Contract	8,430	
Deptid 22010320, Increase 502226, Bldgs/Facilities Maint Contract	4,783	
Deptid 22010320, Increase 502229, Office Equip Maint Contracts	124,500	
Deptid 22010320, Increase 503100, Office Supplies	16,942	
Deptid 22010320, Increase 503111, Cleaning Supplies	57,458	
Deptid 22010320, Increase 503112, Clinical/Medical Supplies	573,408	
Deptid 22010320, Increase 503113, Land Maintenance Supplies	2,140	
Deptid 22010320, Increase 503115, Food And Beverages Supplies	7,296	
Deptid 22010320, Increase 503117, Equip Maint Sup-Low Cost Item	1,640	
Deptid 22010320, Increase 503122, Maintenance Supplies/Parts Noc	26,198	
Deptid 22010320, Increase 503123, Safety Gear	235,960	
Deptid 22010320, Increase 503200, Buildings/Facilities Maint/Rep	5,090	
Deptid 22010320, Increase 503208, Public Safety Equip-Maint/Rep	40,000	
Deptid 22010330, Decrease 501100, Workers' Compensation	(7,564)	
TOTAL REVISIONS:		(496,803)
STREET		
Deptid 32010200, Decrease 501100, Workers' Compensation	(38,846)	
Deptid 32010160, Increase 503112, Clinical/Medical Supplies	6,500	
Deptid 32010160, Decrease 503113, Land Maintenance Supplies	(6,500)	
TOTAL REVISIONS:		(38,846)
DEVELOPMENT SERVICES		
Deptid 08010335, Decrease 501100, Workers' Compensation	(771)	
Deptid 33010034, Decrease 501100, Workers' Compensation	(561)	
Deptid 33010034, Decrease Various Personal Services	(27,981)	
Deptid 36010116, Decrease Various Personal Services	(23,433)	
Deptid 36010117, Decrease 501100, Workers' Compensation	(7,836)	
Deptid 36010334, Decrease Various Personal Services	(50,316)	
TOTAL REVISIONS:		(110,898)
ENGINEERING SERVICES		
Deptid 35010043, Decrease Various Personal Services	(25,333)	
Deptid 35010045, Decrease Various Personal Services	(41,628)	
Deptid 35010046, Decrease 501100, Workers' Compensation	(2,023)	
TOTAL REVISIONS:		(68,984)
GENERAL SERVICES		
Deptid 31010326, Decrease 501100, Workers' Compensation	(5,799)	
Deptid 31010326, Decrease 504100, Electricity	(149,887)	
Deptid 31010326, Decrease 504101, Water	(5,499)	
Deptid 31010326, Decrease 504102, Natural Gas Other	(5,500)	
TOTAL REVISIONS:		(166,685)
INFORMATION TECHNOLOGY		
Deptid 39010351, Decrease 501100, Workers' Compensation	(971)	
Deptid 39010349, Decrease 508008, Major Office Equip & Appliance	(54,900)	
Deptid 39010351, Decrease 502202, Data Process Services Contracts	(10,000)	
Deptid 39010351, Decrease 503104, Supplies Computer Equipment	(5,000)	
Deptid 39010351, Decrease 503120, Uniforms and Apparel Supplies	(2,000)	
Deptid 39010351, Decrease 508008, Major Office Equip & Appliance	(80,120)	
Deptid 39010352, Decrease 503117, Equip Maint Sup-Low Cost Item	(1,000)	
Deptid 39010352, Decrease 504000, Phone	(10,120)	
TOTAL REVISIONS:		(164,111)
PARKS AND RECREATION		
Deptid 51010214, Increase Various Personal Services	(79,702)	
Deptid 51010216, Decrease 501100, Workers' Compensation	(36,513)	
Deptid 51010216, Decrease 502115, Management Consulting Services	(10,000)	
Deptid 51010216, Decrease 508010, Data Processing Equipment	(28,000)	
Deptid 51010256, Decrease 502115, Management Consulting Services	(10,000)	
Deptid 51010256, Decrease 508003, Building Improvements	(50,000)	
TOTAL REVISIONS:		(214,215)
ZOO		
Deptid 52010245, Decrease Various Personal Services	(150,000)	
Deptid 52010245, Decrease 501100, Workers' Compensation	(12,032)	
TOTAL REVISIONS:		(162,032)
LIBRARY		
Deptid 53010201, Decrease 502206, Maint Svcs Contract-Janitorial	(7,605)	
Deptid 53010201, Decrease 502229, Office Equip Maint Contracts	(1,084)	
Deptid 53010201, Decrease Various Personal Services	(3,806)	
Deptid 53010208, Decrease 502204, Environmental Contracts	(630)	
Deptid 53010208, Decrease 502229, Office Equip Maint Contracts	(150)	
Deptid 53010208, Decrease 503100, Office Supplies	(2,500)	
Deptid 53010208, Decrease 503104, Supplies Computer Equipment	(800)	
Deptid 53010208, Decrease 503111, Cleaning Supplies	(25)	
Deptid 53010208, Decrease 503116, Recreational Supplies	(250)	
Deptid 53010208, Decrease 504203, Mileage Allowances	(900)	
Deptid 53010208, Decrease Various Personal Services	(91,561)	
Deptid 53010213, Decrease Various Personal Services	(61,691)	
Deptid 53010329, Decrease 501100, Workers' Compensation	(3,498)	
TOTAL REVISIONS:		(174,500)
DEPT OF MUSEUMS AND CULTURAL AFFAIRS		
Deptid 54010249, Decrease 501100, Workers' Compensation	(2,126)	
Deptid 55010299, Decrease 501100, Workers' Compensation	(89)	
Deptid 55010299, Increase 503100, Office Supplies	1,941	
Deptid 56010252, Decrease 501100, Workers' Compensation	(327)	
Deptid 56010252, Decrease Various Personal Services	(25,001)	
Deptid 58010251, Decrease 501100, Workers' Compensation	(65)	
Deptid 58010251, Increase 502209, Printing Services Contracts	99	

Deptid 58010251, Increase 503100, Office Supplies		900	
Deptid 58010251, Increase 503104, Supplies Computer Equipment		100	
Deptid 58010251, Increase 503107, Photography/Film/Video Supply		100	
Deptid 58010251, Increase 503116, Recreational Supplies		600	
Deptid 58010251, Increase 503122, Maintenance Supplies/Parts NOC		100	
Deptid 58010251, Increase 504102, Natural Gas Other		41	
Deptid 58010251, Increase Various Personal Services	21,119		
TOTAL REVISIONS:			(2,608)
COMMUNITY AND HUMAN DEVELOPMENT			
Deptid 71010277, Increase Various Personal Services		17,826	
Deptid 71010277, Decrease 501100, Workers' Compensation		(124)	
TOTAL REVISIONS:			17,702
ECONOMIC DEVELOPMENT			
Deptid 72010268, Decrease 501100, Workers' Compensation		(359)	
TOTAL REVISIONS:			(359)
NON-DEPARTMENTAL			
Deptid 99010273, Decrease 504405, Operating Contingency		(200,000)	
Deptid 99010273, Decrease 504411, Salary Adjustment Reserve		(611,956)	
Deptid 99010273, Decrease 507000, Interfund Transfers		(200,000)	
TOTAL REVISIONS:			(1,011,956)
TOTAL REVISIONS TO GENERAL FUND PROPOSED REVENUE:	(3,180,804)		
REVISED GENERAL FUND REVENUE:		291,660,790	
TOTAL REVISIONS TO GENERAL FUND APPROPRIATIONS:		(3,180,804)	
TOTAL REVISED GENERAL FUND APPROPRIATIONS:			291,660,790

ALL FUNDS

FUND 05041 - TEXAS GRANT FY08			
BEGINNING FUND REVENUE:		1,526,770	
REVISED FUND REVENUE:		1,526,770	
BEGINNING FUND APPROPRIATIONS:			
Deptid 68150009, Grant 780802, Decrease Various Personal Services		(4,865)	1,526,770
Deptid 68150009, Grant 780802, Increase 502215, Outside Contracts- NOC		4,865	
REVISED FUND APPROPRIATIONS:			1,526,770
FUND 06206 - TDH IMMUNIZATION - FY08- DSHS			
BEGINNING FUND REVENUE:		1,558,877	
Deptid 41150020, Grant 410806, Decrease 406003, City Match or Grant Proceeds	(164,818)		
Deptid 41150020, Grant 410806, Increase 406001, State Grant Proceeds	2		
REVISED FUND REVENUE:		1,394,061	
BEGINNING FUND APPROPRIATIONS:			
Deptid 41150020, Grant 410806, Decrease Various Personal Services		(164,816)	1,558,877
REVISED FUND APPROPRIATIONS:			1,394,061
FUND 06211 - TDH OFFICE OF REGIONAL PLANNING			
BEGINNING FUND REVENUE:		197,794	
REVISED FUND REVENUE:		197,794	
BEGINNING FUND APPROPRIATIONS:			
Deptid 41150022, Grant 410811, Decrease Various Personal Services		(2,080)	197,794
Deptid 41150022, Grant 410811, Decrease 502215, Outside Contracts		2,080	
REVISED FUND APPROPRIATIONS:			197,794
FUND 06330 - ADMIN WIC ADMIN - FY08			
BEGINNING FUND REVENUE:		4,617,977	
Deptid 41150011, Grant 4108AD, Increase 406001, State Grant Proceeds	22,208		
REVISED FUND REVENUE:		4,640,185	
BEGINNING FUND APPROPRIATIONS:			
Deptid 41150011, Grant 4108AD, Increase Various Personal Services		22,208	4,617,977
REVISED FUND APPROPRIATIONS:			4,640,185
FUND 06331 - BF04 WIC BREASTFEEDNG - FY08			
BEGINNING FUND REVENUE:		285,929	
Deptid 41150011, Grant 4108BF, Increase 406001, State Grant Proceeds	1,932		
REVISED FUND REVENUE:		287,861	
BEGINNING FUND APPROPRIATIONS:			
Deptid 41150011, Grant 4108BF, Increase Various Personal Services		1,932	285,929
REVISED FUND APPROPRIATIONS:			287,861
FUND 06332 - NE04 WIC NUTRITION - FY08			
BEGINNING FUND REVENUE:		1,797,641	
Deptid 41150011, Grant 4108NE, Increase 406001, State Grant Proceeds	24,144		
REVISED FUND REVENUE:		1,821,785	
BEGINNING FUND APPROPRIATIONS:			
Deptid 41150011, Grant 4108NE, Increase Various Personal Services		24,144	1,797,641
REVISED FUND APPROPRIATIONS:			1,821,785
FUND 07234 -540109 SCHOOL SERVICES PRIVATE			
BEGINNING FUND REVENUE:		34,085	
Deptid 54150078, Grant 54109, Increase 405060, Donations	6,787		
REVISED FUND REVENUE:		40,872	
BEGINNING FUND APPROPRIATIONS:			
Deptid 54150078, Grant 540109, Increase Various Personal Services		6,787	34,085
REVISED FUND APPROPRIATIONS:			40,872

FUND 07401 - G540006 MUSEUM GENERAL RESTRICTED			
BEGINNING FUND REVENUE:		48,990	
Deptid 54154001, Grant 540006, Increase 405060, Donations	(20,000)		
REVISED FUND REVENUE:		28,990	
BEGINNING FUND APPROPRIATIONS:			48,990
Deptid 54154001, Grant 540006, Decrease Various Personal Services		(27,498)	
Deptid 54154001, Grant 540006, Increase 503102, Promotional Supplies		7,498	
REVISED FUND APPROPRIATIONS:			28,990
FUND 07402 - G540007 MUSEUM INSTRUCTION			
BEGINNING FUND REVENUE:		20,122	
Deptid 54154001, Grant 540007, Increase 405060, Donations	13,374		
REVISED FUND REVENUE:		33,496	
BEGINNING FUND APPROPRIATIONS:			20,122
Deptid 54154001, Grant 540007, Increase Various Personal Services		13,374	
REVISED FUND APPROPRIATIONS:			33,496
FUND 09935 - RLF ADMIN COST FY08			
BEGINNING FUND REVENUE:		937,380	
REVISED FUND REVENUE:		937,380	
BEGINNING FUND APPROPRIATIONS:			937,380
Deptid 71150039, Grant 710RLFAD08, Increase 501030, Temp Agencies		1,000	
Deptid 71150039, Grant 710RLFAD08, Decrease 502001, Temporary Service Contracts		(1,000)	
Deptid 71150039, Grant 710RLFAD08, Decrease 502216, Foreign Trade Zone Inspections		(1,000)	
Deptid 71150039, Grant 710RLFAD08, Increase 502215, Outside Contracts-NOC		1,000	
REVISED FUND APPROPRIATIONS:			937,380
FUND 15462 - ECONOMIC DEVELOPMENT			
BEGINNING FUND REVENUE:			
Deptid 72150036, Project ED00003, Increase 401020, Sales Tax Revenue	950,000		
REVISED FUND REVENUE:		950,000	
BEGINNING FUND APPROPRIATIONS:			0
Deptid 72150036, Project ED00003, Increase 502215, Contractual Expense		950,000	
REVISED FUND APPROPRIATIONS:			950,000
FUND 16301 - P500201 PR USER FEE GENERAL			
BEGINNING FUND REVENUE:		269,047	
Deptid 51010279, Project 500201, Decrease 405020, Facility Rentals Revenue	(31,035)		
REVISED FUND REVENUE:		238,012	
BEGINNING FUND APPROPRIATIONS:			269,047
Deptid 51010279, Project 500201, Decrease Various Personal Services		(31,035)	
REVISED FUND APPROPRIATIONS:			238,012
FUND 19000 -CITY-COUNTY HEALTH DISTRICT			
BEGINNING FUND REVENUE:		12,247,451	
Deptid 41010157, Decrease 407000, Interfund Transfers	(214,160)		
Deptid 41010157, Decrease 406023, County Participation	(94,161)		
REVISED FUND REVENUE:		11,939,130	
BEGINNING FUND APPROPRIATIONS:			12,247,451
Deptid 41010127, Decrease Various Personal Services		(53,007)	
Deptid 41010132, Increase Various Personal Services		60,987	
Deptid 41010135, Decrease 502111, Health Care Providers Services		(10,000)	
Deptid 41010140, Decrease Various Personal Services		(51,174)	
Deptid 41010142, Decrease Various Personal Services		(58,957)	
Deptid 41010142, Decrease 503112, Clinical/Medical Supplies		(4,000)	
Deptid 41010150, Decrease 502302, Print Shop Alloc- Interfund SVC		(1,000)	
Deptid 41010150, Decrease 502304, Mail Room Charges		(1,000)	
Deptid 41010150, Decrease 503100, Office Supplies		(1,500)	
Deptid 41010150, Decrease 503101, Equipment Purchase < 1000		(1,000)	
Deptid 41010150, Decrease 503102, Promotional Supplies		(800)	
Deptid 41010150, Decrease 503103, Publications & Sub(Supplies)		(150)	
Deptid 41010150, Decrease 503104, Supplies Computer Equipment		(500)	
Deptid 41010150, Decrease 503112, Clinical/Medical Supplies		(1,000)	
Deptid 41010150, Decrease 503120, Uniforms and Apparel Supplies		(800)	
Deptid 41010150, Decrease 503123, Safety Gear		(760)	
Deptid 41010150, Decrease 504003, Postage		(500)	
Deptid 41010150, Decrease 504201, Travel Expnses - Employees		(2,000)	
Deptid 41010150, Decrease 504203, Mileage Allowances		(300)	
Deptid 41010150, Decrease 504406, Other Services/Charges Expense		(100)	
Deptid 41010150, Decrease 504412, Seminars/Continuing Education		(500)	
Deptid 41010150, Decrease 504414, Professional Licenses & Member		(300)	
Deptid 41010157, Increase Various Personal Services		36,964	
Deptid 41010157, Decrease 504201, Travel Expenses Employees		(556)	
Deptid 41010157, Decrease 504402, General Liability Insurance Exp		(31,188)	
Deptid 41010157, Decrease 506000, City Grant Match		(164,818)	
Deptid 41010162, Decrease Various Personal Services		(15,515)	
Deptid 41010162, Decrease 504412, Seminars/Continuing Education		(3,520)	
Deptid 41010162, Decrease 504414, Professional Licenses & Member		(1,327)	
REVISED FUND APPROPRIATIONS:			11,939,130

FUND 20100 - DEBT SERVICE			
BEGINNING FUND REVENUE:		62,305,217	
DeptId 99200101, Decrease 407002, Fund Balance Transfers Source	(1,100,000)		
DeptId 99200101, Increase 405000, Investment Interest Revenue	700,000		
DeptId 99200101, Increase 405066, Penalties and Interest	400,000		
REVISED FUND REVENUE:		62,305,217	
BEGINNING FUND APPROPRIATIONS:			62,305,217
REVISED FUND APPROPRIATIONS:			62,305,217
FUND 27503 - 27504-27505 P540010CTY & P540010LIB			
BEGINNING FUND REVENUE:		1,575,000	
REVISED FUND REVENUE:		1,575,000	
BEGINNING FUND APPROPRIATIONS:			1,575,000
DeptId 04102010, Project 540010CTY, Increase 508008, Major Office Quip & Appliance		135,020	
DeptId 04102010, Project 540010CTY, Increase 508003, Building Improvements		50,000	
DeptId 04102010, Project 540010CTY, Decrease 508004, Public Use Facilities/Equip		(585,020)	
DeptId 53153056, Project 540010LIB, Increase 508039, Library Books- Hardback		400,000	
REVISED FUND APPROPRIATIONS:			1,575,000
FUND 40101 - AIRPORT OPERATIONS			
BEGINNING FUND REVENUE:		38,408,955	
REVISED FUND REVENUE:		38,408,955	
BEGINNING FUND APPROPRIATIONS:			38,408,955
DeptId 62620002, Decrease Various Personal Services		(36,646)	
DeptId 62620009, Increase Various Personal Services		36,646	
DeptId 62620006, Increase Various Personal Services		7,905	
DeptId 62620001, Decrease 507002, Fund Balance Transfers		(7,905)	
DeptId 62620040, Decrease 502207, Management Services Contracts		(67,700)	
DeptId 62620040, Increase 503001, Gasoline-Unleaded		13,280	
DeptId 62620040, Increase 503005, Diesel		19,920	
DeptId 62620040, Increase 505402, Bank Svc Charges & Credit Card Fees		34,500	
REVISED FUND APPROPRIATIONS:			38,408,955
FUND 40272 - STANTON STREET			
BEGINNING FUND REVENUE:		17,212,690	
DeptId 32010283, Increase 402050, Passenger Vehicle Crossings	340,000		
REVISED FUND REVENUE:		17,552,690	
BEGINNING FUND APPROPRIATIONS:			17,212,690
DeptId 32010283, Increase 507003 Transfer to General Fund		340,000	
REVISED FUND APPROPRIATIONS:			17,552,690
FUND 40345 - MASS TRANSIT OPERATIONS			
BEGINNING FUND REVENUE:		49,909,233	
DeptId 60600001, Increase 405067, Reimbursed Expenditures	2,152,512		
DeptId 60600001, Increase 407002, Fund Balance Transfers	517,438		
DeptId 60600001, Increase 403066, FTA Capitalized Maintenance	1,162,787		
REVISED FUND REVENUE:		53,741,970	
BEGINNING FUND APPROPRIATIONS:			49,909,233
DeptId 60600001, Increase 505300, Interest Expense		205,904	
DeptId 60600001, Increase 505411, Principal Payment Expense		627,400	
DeptId 60600001, Decrease 504415, Indirect Cost Expenditures		(250,000)	
DeptId 60600001, Increase 506000, City Grant Match		2,499,433	
DeptId 60600006, Increase 503118, Vehicle Maintenance Supplies		750,000	
REVISED FUND APPROPRIATIONS:			53,741,970
FUND 40348 - S_M INVENTORY			
BEGINNING FUND REVENUE:		0	
REVISED FUND REVENUE:		0	
BEGINNING FUND APPROPRIATIONS:			0
DeptId 60600015, Increase 503118, Vehicle Maintenance Supplies		750,000	
DeptId 60600016, Increase 503118, Vehicle Maintenance Supplies		(750,000)	
REVISED FUND APPROPRIATIONS:			0
FUND 40403 - SOLID WASTE MANAGEMENT			
BEGINNING FUND REVENUE:		48,549,149	
DeptId 34010289, Decrease 404358, Env Fee Revenue	(132,000)		
DeptId 34010289, Increase 407002, Fund Balance Transfer	2,315,476		
DeptId 34010289, Increase 406001, Grant Proceeds	629,044		
REVISED FUND REVENUE:		51,361,669	
BEGINNING FUND APPROPRIATIONS:			48,549,149
DeptId 34010293, Increase Various Personal Services		1,668,826	
DeptId 34010294, Decrease Various Personal Services			
DeptId 34010289, Decrease Various Personal Services			
DeptId 34010286, Decrease 504415, Indirect Cost Expenditures		(26,400)	
DeptId 34010289, Increase 504415, Indirect Cost Expenditures		26,400	
DeptId 34010289, Increase 504406, Other Services/Charges Expenses		(132,000)	
DeptId 34010293, Increase 502105, Bond/fin Advisory Service		6,375	
DeptId 34010293, Increase 502204, Environmental Contracts		61,736	
DeptId 34010293, Increase 502209, Printing Services Contracts		489	
DeptId 34010293, Increase 502212, Security Contracts		8,750	
DeptId 34010293, Increase 502215, Outside Contracts -NOC		26,750	
DeptId 34010293, Increase 502226, Bldgs/Facilities Maint Contract		11,648	
DeptId 34010293, Increase 502228, Veh/Heavy Equip/Off rd maint C		17,346	
DeptId 34010293, Increase 502229, Office Equip Maint Contracts		1,725	
DeptId 34010293, Increase 502300, Equip Maint-Interfund Svcs		34,116	

Depltd 34010293, Increase 502302, Print Shop Alloc-Interfund Svc		7,025	
Depltd 34010293, Increase 502304, Mail Room Charges		1,863	
Depltd 34010293, Increase 502404, Office Equipment-Lease		3,375	
Depltd 34010293, Increase 503001, Gasoline - Unleaded		62,029	
Depltd 34010293, Increase 503100, Office Supplies		12,214	
Depltd 34010293, Increase 503101, Equipment Purchase < 1000.00		825	
Depltd 34010293, Increase 503102, Promotional Suplies		3,300	
Depltd 34010293, Increase 503103, Publications & Subs(Supplies)		525	
Depltd 34010293, Increase 503104, Supplies Computer Equipment		8,893	
Depltd 34010293, Increase 503107, Photography/Film/Video Supply		1,350	
Depltd 34010293, Increase 503111, Cleaning Supplies		2,550	
Depltd 34010293, Increase 503112, Clinical/Medical Supplies		80,592	
Depltd 34010293, Increase 503114, Building Maintenance Supplies		4,625	
Depltd 34010293, Increase 503117, Equip Maint Sup-Low Cost Item		6,300	
Depltd 34010293, Increase 503118, Vehicle Maintenance Supplies		3,750	
Depltd 34010293, Increase 503120, Uniforms and Apparel Supplies		7,050	
Depltd 34010293, Increase 503122, Maintenance Supplies/Parts Noc		3,750	
Depltd 34010293, Increase 503123, Safety Gear		8,175	
Depltd 34010293, Increase 503200, Buildings/Facilities Maint/Rep		5,731	
Depltd 34010293, Increase 503206, Office Equipment-Maint & Rep		750	
Depltd 34010293, Increase 504000, Phone		18,875	
Depltd 34010293, Increase 504001, Long Distance		2,575	
Depltd 34010293, Increase 504002, Paging Services		6,750	
Depltd 34010293, Increase 504004, Shipping		1,245	
Depltd 34010293, Increase 504100, Electricity		30,034	
Depltd 34010293, Increase 504101, Water		3,884	
Depltd 34010293, Increase 504102, Natural Gas Other		5,458	
Depltd 34010293, Increase 504201, Travel Expenses - Employees		22,767	
Depltd 34010293, Increase 504402, General Liability Insurance ex		750	
Depltd 34010293, Increase 504406, Other Services/Charges Expense		15,156	
Depltd 34010293, Increase 504412, Seminars/Continuing Education		11,643	
Depltd 34010293, Increase 504414, Professional Licenses & member		6,450	
Depltd 34010293, Increase 508006, Vehicular Equipment		660,500	
Depltd 34010293, Increase 508012, Medical/Scientific Equipment		96,000	
REVISED FUND APPROPRIATIONS:			51,361,669
FUND 45121 - HEALTH BENEFITS			
BEGINNING FUND REVENUE:		36,892,139	
Depltd 04100248, Decrease 404461, Pos City - Employer Contrib	105,315		
Depltd 04100248, Decrease 404469, Group Life Insurance City Cont	2,315		
REVISED FUND REVENUE:		36,999,769	
BEGINNING FUND APPROPRIATIONS:			36,892,139
Depltd 04100248, Decrease 502111, Health Care Providers Services		(683,533)	
Depltd 04100248, Decrease 502137, Stop Loss Insurance		(263,229)	
Depltd 04100248, Increase 502141, Pharmaceutical Admin		302,640	
Depltd 04100248, Increase 502142, EAP Benefit Administrator		31,752	
Depltd 04100248, Increase 502200, Benefits Administrators (TPA)		720,000	
REVISED FUND APPROPRIATIONS:			36,999,769
FUND 45122 - WORKERS' COMPENSATION			
BEGINNING FUND REVENUE:		10,935,376	
Depltd 99100255, Decrease 404467, Workers' Compensation Contrib.	(482,980)		
REVISED FUND REVENUE:		10,452,396	
BEGINNING FUND APPROPRIATIONS:			10,935,376
Depltd 99100255, Decrease 507002, Fund Balance Transfers		(482,980)	
REVISED FUND APPROPRIATIONS:			10,452,396
FUND 45123 - UNEMPLOYMENT COMPENSATION			
BEGINNING FUND REVENUE:		310,501	
Depltd 99100263, Decrease 404468, Unemployment Contributions	(175)		
REVISED FUND REVENUE:		310,326	
BEGINNING FUND APPROPRIATIONS:			310,501
Depltd 99100263, Decrease 502126, Unemployment Benefits Paid		(175)	
REVISED FUND APPROPRIATIONS:			310,326
FUND 50105 - ART MEMBERSHIP RESTRICTED FUND			
BEGINNING FUND REVENUE:		147,303	
REVISED FUND REVENUE:		147,303	
BEGINNING FUND APPROPRIATIONS:			147,303
Depltd 54500025, Decrease Various Personal Services		(9,743)	
Depltd 54500025, Increase 502209, Printing Services Contracts		5,892	
Depltd 54500025, Increase 502215, Outside Contracts - NOC		3,851	
REVISED FUND APPROPRIATIONS:			147,303
FUND 50110 - ART MUSEUM STORE			
BEGINNING FUND REVENUE:		135,032	
Depltd 54500028, Decrease 404306, Sales to the Public	(17,336)		
REVISED FUND REVENUE:		117,696	
BEGINNING FUND APPROPRIATIONS:			135,032
Depltd 54500028, Decrease Various Personal Services		(17,336)	
REVISED FUND APPROPRIATIONS:			117,696

FUND 50113 - ARCHEOLOGY MUSEUM STORE			
BEGINNING FUND REVENUE:			30,750
Deptid 54500031, Decrease 404306, Sales to the Public	(10,750)		
REVISED FUND REVENUE:			20,000
BEGINNING FUND APPROPRIATIONS:			30,750
Deptid 54500031, Decrease 501030, Temporary Service Contracts		(2,000)	
Deptid 54500031, Decrease 502209, Printing Services Contracts		(400)	
Deptid 54500031, Increase 502215, Outside Contracts		2,000	
Deptid 54500031, Decrease 503102, Promotional Supplies		(8,800)	
Deptid 54500031, Decrease 503122, Maintenance Supplies/Parts NOC		(500)	
Deptid 54500031, Decrease 504201, Travel Expenses-Employees		(1,000)	
Deptid 54500031, Decrease 505402, Bank Svc Chrgs & Cr Card Fees		(50)	
REVISED FUND APPROPRIATIONS:			20,000
FUND 50117 - HISTORY MUSEUM MEM RESTRICTED			
BEGINNING FUND REVENUE:			0
Deptid 54154002, Increase 404303, Membership Fees	30,000		
REVISED FUND REVENUE:			30,000
BEGINNING FUND APPROPRIATIONS:			0
Deptid 54154002, Increase 502209, Printing Services Contracts		6,000	
Deptid 54154002, Increase 502215, Outside Contracts		4,000	
Deptid 54154002, Increase 503102, Promotional Supplies		5,000	
Deptid 54154002, Increase 504003, Postage		10,000	
Deptid 54154002, Increase 504201, Travel Expenses-Employees		5,000	
REVISED FUND APPROPRIATIONS:			30,000
FUND 50118 - HISTORY MUSEUM GEN RESTRICTED			
BEGINNING FUND REVENUE:			170,000
Deptid 54154002, Decrease 405060, Donations	(150,000)		
REVISED FUND REVENUE:			20,000
BEGINNING FUND APPROPRIATIONS:			170,000
Deptid 54154002, Increase 502209, Printing Services Contracts		2,000	
Deptid 54154002, Decrease 502215, Outside Contracts		(158,000)	
Deptid 54154002, Increase 503102, Promotional Supplies		2,000	
Deptid 54154002, Increase 504003, Postage		2,000	
Deptid 54154002, Increase 504201, Travel Expenses-Employees		2,000	
REVISED FUND APPROPRIATIONS:			20,000
FUND 50119 - ARCHEOLOGY MUSEUM RESTRICTED			
BEGINNING FUND REVENUE:			9,000
Deptid 54500023, Decrease 404303, Membership Fees	(5,000)		
Deptid 54500023, Decrease 405060, Donations	(1,500)		
REVISED FUND REVENUE:			2,500
BEGINNING FUND APPROPRIATIONS:			9,000
Deptid 54500023, Decrease 502209, Printing Services Contracts		(500)	
Deptid 54500023, Decrease 502215, Outside Contracts- NOC		(4,975)	
Deptid 54500023, Decrease 503102, Promotional Supplies		(1,000)	
Deptid 54500023, Decrease 504406, Other Services/Charges Expense		(25)	
REVISED FUND APPROPRIATIONS:			2,500
FUND 50120 - ARCHEOLOGY MUSEUM GEN RESTRICTED			
BEGINNING FUND REVENUE:			5,000
Deptid 54500023, Increase 405060, Donations	23,000		
REVISED FUND REVENUE:			28,000
BEGINNING FUND APPROPRIATIONS:			5,000
Deptid 54500023, Decrease 502215, Outside Contracts- NOC		(1,950)	
Deptid 54500023, Decrease 503102, Promotional Supplies		(50)	
Deptid 54500023, Increase 503100, Office Supplies		1,941	
Deptid 54500023, Increase 507002, Fund Balance Transfers		23,059	
REVISED FUND APPROPRIATIONS:			28,000
FUND 50121 - HISTORY MUSEUM DONATIONS			
BEGINNING FUND REVENUE:			0
Deptid 54154002, Increase 405060, Donations	10,000		
REVISED FUND REVENUE:			10,000
BEGINNING FUND APPROPRIATIONS:			0
Deptid 54500023, Increase 502215, Outside Contracts- NOC		10,000	
Deptid 54500023, Decrease 503102, Promotional Supplies			
Deptid 54500023, Increase 503100, Office Supplies			
REVISED FUND APPROPRIATIONS:			10,000
TOTAL REVISIONS TO ALL FUNDS PROPOSED REVENUE:	6,982,419		
TOTAL REVISIONS TO ALL FUND APPROPRIATIONS:		6,982,419	
REVISED ALL FUNDS BUDGET:			663,914,410

SCHEDULE B STAFFING CHANGES

GENERAL FUND

OMB			
Dept ID 04010020	Delete	1.00	Budget Specialist
	Add	1.00	Departmental Data Management Supervisor
Human Resources			
Dept ID 09010029	Delete	2.00	Human Resource Analyst
Financial Services			
Dept ID 10010017	Add	1.00	Accounting Manager
	Delete	1.00	Senior Accountant
City Manager			
Dept ID 15010704	Add	1.00	Executive Secretary
	Delete	1.00	Administrative Assistant
Police			
Dept ID 21010052	Delete	1.00	Program Specialist
Dept ID 21010053	Add	1.00	Human Resource Analyst
Dept ID 21010069	Add	1.00	Volunteer Services Specialist
	Delete	1.00	Budgeted Position/ Class Undetermined
Parks & Recreation			
Dept ID 51010214	Add	1.00	Secretary
	Delete	1.00	Senior Office Assistant
	Delete	1.00	Engineering Lead Technician
	Delete	1.00	Parks Superintendent
	Delete	1.00	Sports Manager
Dept ID 51010216	Delete	1.00	Secretary
Dept ID 51010256	Add	1.00	Senior Office Assistant
	Add	1.00	Engineering Lead Technician
Dept ID 51010262	Add	1.00	Parks Superintendent
Dept ID 51010230	Add	1.00	Sports Manager
DMCA			
Dept ID 55010299	Delete	0.40	Budgeted Position/Class Undetermined
	Add	0.40	Historic Preservation Officer
Dept ID 58010251	Add	1.00	Museum Education Curator

**Community Development
Dept ID 71010277**

Add	1.00	Administrative Assistant
Delete	1.00	Secretary
Add	1.00	Affordable Housing Finance Coordinator
Add	1.00	Neighborhood Services Coordinator
Delete	2.00	Contract - Professional (E)

All Funds

**Environmental Services
Dept ID 3400289/40403**

Add	1.00	Environmental Engineering Associate
Delete	1.00	Engineering Senior Technician

Health District

Dept ID 41010127/19000

Delete	1.00	Environmental Health Inspector
Delete	1.00	Senior Environmental Health Inspector

Dept ID 41010140/19000

Delete	1.00	Business Operation Specialist
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Dept ID 41010142/19000

Delete	0.25	Nurse Supervisor
Delete	0.50	Patents Services Coordinator

Dept ID 41010157/19000

Delete	0.55	Senior Accountant
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Dept ID 41010162/19000

Delete	0.13	Administrative Assistant
Delete	0.16	Senior Accountant

Dept ID 41150011/06330

Add	0.23	Patients Services Coordinator
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Dept ID 41150011/06331

Add	0.02	Patients Services Coordinator
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Dept ID 41150011/06332

Add	0.25	Patients Services Coordinator
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Dept ID 41150020/06206

Delete	0.02	Senior Accountant
Delete	1.00	Public Health Nurse
Delete	1.00	Clerk II
Delete	1.00	Clerk II
Delete	1.00	Licensed Vocational Nurse
Delete	0.75	Nurse Supervisor

Dept ID 41150022/06211

Delete	0.18	PC LAN Specialist II
Delete	0.25	Customer Relations Clerk
Delete	1.00	Customer Relations & Billing Supervisor
Add	1.00	Business Operations Specialist

Dept ID 41150023/06335

Delete	0.02	Senior Accountant
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Parks & Recreation			
Dept ID 511010279/16301	Delete	1.00	Park User Representative
DMCA			
Dept ID 54150078/07234	Add	1.00	Contract - Professional (E)-Museum School Coord
	Delete	0.80	Contract - Professional (NE)-School Svcs. Coord
Dept ID 54154001/07401	Add	0.50	Museum Assistant Curator
	Delete	0.50	Contract - Professional (E)-Museum School Coord
	Delete	0.50	Contract - Paraprofessional (NE) Special Events
Dept ID 54154001/07402	Delete	0.50	Contract - Professional (E)-Museum School Coord
	Add	0.80	Contract - Professional (NE)-School Svcs. Coord
Dept ID 54500025/50105	Delete	0.50	Museum Assistant Curator
	Add	0.50	Contract - Paraprofessional (NE) Special Events
Dept ID 54500028/50110	Delete	0.50	Contract - Administrative Support (NE) Museum Store
Dept ID 55010303/15707	Delete	0.26	Budgeted Position/Class Undetermined
	Add	0.26	Historic Preservation Curator
Airport			
Dept ID 62620002/40101	Delete	1.00	Facilities Maintenance Worker
Dept ID 62620006/40101	Add	1.00	Fleet Maintenance Lead Technician
	Delete	1.00	Fleet Maintenance Technician
Dept ID 62620009/40101	Add	1.00	Facilities Maintenance Worker
MPO			
Dept ID 68150009/05041	Delete	1.00	Transportation Engineer
	Delete	0.50	Transportation Planner
	Add	1.00	Transportation & Urban Planning Manager
Community Development			
Dept ID 71150047/10052	Add	0.34	Historic Preservation Officer
	Delete	0.34	Budgeted Position/Class Undetermined

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
All Departments		Public Information Act	Paper Records-Standard size(50 or fewer pgs) +postage and shipping or fax charge	\$0.10
All Departments		Public Information Act	Paper Records-Standard size(50+ pgs) + personnel charge, overhead charge, actual misc. supplies, postage and shipping or fax charge	\$0.10
All Departments		Public Information Act	Paper Records-non standard size	
All Departments		Public Information Act	Blue prints	
All Departments		Public Information Act	18" x 24"	\$1.60
All Departments		Public Information Act	24" x 36"	\$1.80
All Departments		Public Information Act	30" x 42"	\$2.00
All Departments		Public Information Act	42" x 4"	\$2.00
All Departments		Public Information Act	42" x 5"	\$2.20
All Departments		Public Information Act	42" x 6"	\$2.40
All Departments		Public Information Act	42" x 7"	\$2.60
All Departments		Public Information Act	42" x 8"	\$2.80
All Departments		Public Information Act	+ postage, shipping, and misc supplies	
All Departments		Public Information Act	Large Bond Copies	
All Departments		Public Information Act	12" x 18"	\$1.10
All Departments		Public Information Act	18" x 24"	\$1.10
All Departments		Public Information Act	24" x 36"	\$1.70
All Departments		Public Information Act	42" x 30"	\$1.70
All Departments		Public Information Act	+ postage, shipping, and misc supplies	
All Departments		Public Information Act	Vellum copies	
All Departments		Public Information Act	24" x 36"	\$2.45
All Departments		Public Information Act	+ postage, shipping, and misc supplies	
All Departments		Public Information Act	Other non standard size copies (per page)	\$0.50
All Departments		Public Information Act	+ personnel charge, overhead charge, postage, shipping, and misc supplies	
All Departments		Public Information Act	Photographs (Police Department)	
All Departments		Public Information Act	4" x 5" color print	\$2.15
All Departments		Public Information Act	each additional print	\$0.95
All Departments		Public Information Act	5" x 7" color print	\$2.20
All Departments		Public Information Act	each additional print	\$1.00
All Departments		Public Information Act	8" x 10" color print	\$2.40
All Departments		Public Information Act	each additional print	\$1.20
All Departments		Public Information Act	Polaroid color print	\$2.75
All Departments		Public Information Act	each additional print	\$1.55
All Departments		Public Information Act	4" x 5" black & white print	\$3.00
All Departments		Public Information Act	each additional print	\$1.80
All Departments		Public Information Act	5" x 7" black & white print	\$3.25
All Departments		Public Information Act	each additional print	\$2.05
All Departments		Public Information Act	8" x 10" black & white print	\$3.50
All Departments		Public Information Act	each additional print	\$2.30
All Departments		Public Information Act	4" x 5" black & white mug	\$3.20
All Departments		Public Information Act	each additional print	\$2.00
All Departments		Public Information Act	Polaroid black & white	\$2.35
All Departments		Public Information Act	each additional print	\$1.15
All Departments		Public Information Act	+postage, shipping, misc supplies	
All Departments		Public Information Act	Computer and electronic document imaging printouts	
All Departments		Public Information Act	standard size + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	\$0.10
All Departments		Public Information Act	non-standard size + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	\$0.50
All Departments		Public Information Act	Plotter media documents: + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	
All Departments		Public Information Act	8 1/2" x 11" prints	\$0.24
All Departments		Public Information Act	11" x 17" prints	\$0.24
All Departments		Public Information Act	18" x 24" prints	\$0.48
All Departments		Public Information Act	24" x 36" prints	\$0.72
All Departments		Public Information Act	36" x 42" prints	\$0.96
All Departments		Public Information Act	non-standard copies (microfilm, microfiche) + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	
All Departments		Public Information Act	standard	\$0.10
All Departments		Public Information Act	non-standard	\$0.50
All Departments		Public Information Act	Media charge+ personnel, overhead charge, computer resources, computer programming, misc supplies, postage and handling	
All Departments		Public Information Act	diskette	\$1.00
All Departments		Public Information Act	computer magnetic tape	
All Departments		Public Information Act	4mm	\$13.50
All Departments		Public Information Act	8mm	\$12.00

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
All Departments		Public Information Act	9-track	\$11.00
All Departments		Public Information Act	Data cartridge	
All Departments		Public Information Act	2000 series	\$17.50
All Departments		Public Information Act	3000 series	\$20.00
All Departments		Public Information Act	6000 series	\$25.00
All Departments		Public Information Act	9000 series	\$35.00
All Departments		Public Information Act	600A	\$20.00
All Departments		Public Information Act	Tape Cartridge	
All Departments		Public Information Act	250 MB	\$38.00
All Departments		Public Information Act	525 MB	\$45.00
All Departments		Public Information Act	VHS video cassette	\$2.50
All Departments		Public Information Act	audio cassette	\$1.00
All Departments		Public Information Act	Mylar	
All Departments		Public Information Act	3 mil / per linear feet	\$0.85
All Departments		Public Information Act	4 mil / per linear feet	\$1.10
All Departments		Public Information Act	5 mil / per linear feet	\$1.35
All Departments		Public Information Act	Street code book	\$29.30
All Departments		Computer programming charge		\$26.00/hour
All Departments		Type of system		\$10.00/minute; \$.17/second
			Mainframe	
All Departments		Type of system		\$ 1.50/minute; \$.03/second
			Midrange	
All Departments		Type of system	Client/Server	\$ 2.20/hour; \$.04/minute
All Departments		Type of system	PC or LAN	\$ 1.00/hour; \$.02/minute
All Departments		Fax charge	Local transmission	\$.10 per page
All Departments		Fax charge	Long distance within 915 area code	\$.50 per page
All Departments		Fax charge	Long distance outside 915 area code	\$1.00 per page
All Departments		Overhead charge	Includes the cost of depreciation	\$3.00/hour; \$.05/minute
All Departments		Personnel charge	See ordinance for guidance in how to assess this charge.	15.00/hour; \$.25/minute
All Departments		Notary fees		\$6.00
			Administering an oath or affirmation with certificate and seal	
All Departments		Notary fees	A certificate under seal not otherwise provided for	\$6.00
All Departments		Notary fees		\$.50 for each page
			A copy of a record or paper in the notary public's office	
All Departments		Notary fees	Swearing a witness to a deposition, certificate, seal, and other business connected with taking the deposition	\$6.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP A	
Municipal Clerk	404056	Parking Forfeits / Fines	521 Expired Meter	\$11.00
Municipal Clerk	404056	Parking Forfeits / Fines	503 Overtime Limit	\$11.00
Municipal Clerk	404056	Parking Forfeits / Fines	524 Hotel Zone-Parking	\$11.00
Municipal Clerk	404056	Parking Forfeits / Fines	526 Buffer Zone	\$11.00
Municipal Clerk	404056	Parking Forfeits / Fines	501 Slugs in Parking Meter	\$11.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP B	
Municipal Clerk	404056	Parking Forfeits / Fines	504 Park on bus or taxi stand	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	525 Other overtime	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	530 Passenger Loading Zone	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	532 Loading Zone: General over 30 minutes	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	533 Loading Zone: Commercial over 30 minutes	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	534 More than one meter space	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	535 Over 18" from curb	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	536 Loading Zone: Not commercial vehicle	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	556 Within 30' of stop sign/ stop light	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	564 Park-Funeral Zone	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP C	
Municipal Clerk	404056	Parking Forfeits / Fines	551 Double Parking	\$55.00
Municipal Clerk	404056	Parking Forfeits / Fines	552 Wrong Side of street	\$55.00
Municipal Clerk	404056	Parking Forfeits / Fines	553 No Parking Zone	\$55.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP D	
Municipal Clerk	404056	Parking Forfeits / Fines	555 Fire Lane	\$127.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP E	
Municipal Clerk	404056	Parking Forfeits / Fines	549 Handicapped Zone/No Permit/Blocking	\$275.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP F	
Municipal Clerk	404056	Parking Forfeits / Fines	502 Parking Prohibited / Oversize	\$222.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP G	
Municipal Clerk	404056	Parking Forfeits / Fines	508 Parking within 20' of Fire Station	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	509 Parking within 50' of Railroad Crossing	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	548 Parking on easement	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	559 Parking on sidewalk	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	560 Parking on crosswalk/w 20' crosswalk	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	561 Park within 15' of fire hydrant	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	562 Obstruct by improper parking (alley)	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	563 Blocking Driveway	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	565 Parking on Median	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	568 Parking on Bridge	\$52.00

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP H	
Municipal Clerk	404056	Parking Forfeits / Fines	510 Parking on City Property	\$85.00
Police	405067	Taxi Cab Operator Permits	Hearing Reimbursement - per day	\$210.00
Police	403022	Taxi Cab Operator Permits	Airport Sticker	\$250.00
Police	404128	Taxi Cab Operator Permits	Operating Permit	\$165.00
Police	404128	Taxi Cab Operator Permits	Operating Permit -Expansion of Fleet	\$165.00
Police		Taxi Cab Operator Permits	Taxi Cab Zone Permit	\$250.00
Police	404128	Taxi Cab Operator Permits	Issue/replace permit taxi cab permit	\$23.00
Police	404204	Taxi Cab Operator Permits	Taxi Cab Inspections	\$31.00
		Taxi Cab Operator Permits	Other Vehicle Inspections	\$28.00
Police	404128	Taxi Cab Operator Permits	International taxicab	\$38.00
Police	404135	Chauffeur Licenses	Chauffeur Lic Application	\$15.00
Police	404135	Chauffeur Licenses	Dup Chauffeur license	\$10.00
		Limousines	Limousine permit	\$150.00
Police	404147	Limousines	Limousine application	\$23.00
		Chartered Tour Limo Fee	Sightseeing & Charter	
Police	404147	Chartered Tour Limo Fee	vehicle with rated seating capacity of 1-10 seats	\$38.00
Police	404147	Chartered Tour Limo Fee	vehicle with rated seating capacity of 11-20 seats	\$75.00
Police	404147	Chartered Tour Limo Fee	vehicle with rated seating capacity of 21+ seats	\$150.00
Police	404148	Driverless rental fee	Rent a car	\$150.00
Police	404129	Alarms Licenses		\$23.00
Police	404206	False alarm penalty	4-5 Occurrences	\$50.00
Police	404206	False alarm penalty	6-7 Occurrences	\$75.00
Police	404206	False alarm penalty	Occurrence 8 & above	\$100.00
Police	405065	Abandoned Auto	Towing	\$30.00
Police	405065	Abandoned Auto	Registered Letter of Notification	\$32.00
Police	405065	Abandoned Auto	Storage	\$10.50/day, including day of pick up
Police	405065	Abandoned Auto	Storage, Large Vehicles	\$35.00/day, including day of pick up
Police	404203	Towing Services Facilitation Fee	Effective Upon Adoption of Enabling Ordinance	\$15.00
Fire	403120	Ambulance Service Revenue	Base charge	\$550.00
Fire	403120	Ambulance Service Revenue	Additional fee above the base charges	\$33.00
Fire	403120	Ambulance Service Revenue	Hazmat scene, per hour per unit	\$550.00
Fire	403120	Ambulance Service Revenue	Comsar rescue/search, per hour per unit	\$165 per hour
Fire	403120	Ambulance Service Revenue	Mileage after the 1st mile	\$9.00 per mile
Fire	403120	Ambulance Service Revenue	Response fee	\$143.00
Fire	403120	Ambulance Service Revenue	Scene care	\$143.00
Fire	403120	Ambulance Service Revenue	Standby	\$550 per hour contracted, no contract
Fire	404201	Fire Licenses	Aerosol products	\$51.00
Fire	404201	Fire Licenses	Aviation facilities	\$51.00
Fire	404201	Fire Licenses	Battery systems	\$51.00
Fire	404201	Fire Licenses	Blasting operations	\$100.00
Fire	404201	Fire Licenses	Blaster's license	\$257.00
Fire	404201	Fire Licenses	Blaster's license renewal	\$51.00
Fire	404201	Fire Licenses	Combustible dust-producing operations	\$51.00
Fire	404201	Fire Licenses	Combustible fibers	\$51.00
Fire	404201	Fire Licenses	Compressed gases	\$51.00
Fire	404201	Fire Licenses	Covered mall buildings	\$51.00
Fire	404201	Fire Licenses	Cryogenic fluids	\$51.00
Fire	404201	Fire Licenses	Explosives	\$103.00
Fire	404201	Fire Licenses	Flammable and combustible liquids	\$51.00
Fire	404201	Fire Licenses	Floor finishing	\$51.00
Fire	404201	Fire Licenses	Fruit and crop ripening	\$51.00
Fire	404201	Fire Licenses	Fumigation and thermal insecticidal fogging	\$51.00
Fire	404201	Fire Licenses	Hazardous materials	\$205.00
Fire	404201	Fire Licenses	HPM facilities	\$205.00
Fire	404201	Fire Licenses	High piled storage	\$257.00
Fire	404201	Fire Licenses	Industrial ovens	\$51.00
Fire	404201	Fire Licenses	Lumber yards and woodworking plants	\$51.00
Fire	404201	Fire Licenses	Liquid or gas-fueled vehicles or equipment in assembly buildings	\$51.00
Fire	404201	Fire Licenses	LP gas	\$51.00
Fire	404201	Fire Licenses	Magnesium	\$51.00
Fire	404201	Fire Licenses	Organic coatings	\$51.00
Fire	404201	Fire Licenses	Places of assembly	\$51.00
Fire	404201	Fire Licenses	Private fire hydrants	\$51.00
Fire	404201	Fire Licenses	Pyroxylin plastics	\$51.00
Fire	404201	Fire Licenses	Refrigeration equipment	\$51.00
Fire	404201	Fire Licenses	Repairs garages and service stations	\$51.00
Fire	404201	Fire Licenses	Rooftop helpouts	\$51.00
Fire	404201	Fire Licenses	Spraying or dipping	\$51.00
Fire	404201	Fire Licenses	Storage of scrap tires and tire byproducts	\$51.00

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Fire	404201	Fire Licenses	Temporary membrane, structures, tents and canopies	\$51.00
Fire	404201	Fire Licenses	Tire-rebuilding plants	\$51.00
Fire	404201	Fire Licenses	Waste handling	\$51.00
Fire	404201	Fire Licenses	Wood products	\$51.00
Streets	404020	Parking Meters	All Meters (\$.50 per hour)	\$5.50 per day
Streets	404020	Parking Meters	Administrative Fee per Rental	\$30.00 per rental
Streets - Bridge	402050	Toll for International Bridges	Tolls Charge Pedestrian	\$0.35
Streets - Bridge	402050	Toll for International Bridges	Tolls Charge Vehicle	\$2.25
Streets - Bridge	402050	Toll for International Bridges	Tolls Charge Commercial	\$3.50 per axle
Development Services	404126	Public Information Act	Any Other Medium	cost
Development Services	404126	Public Information Act	Special Publications of City and Geographical Information	
Development Services	404126	Public Information Act	Planning dept demo pack	\$16.40
Development Services	404126	Public Information Act	Zoning Map Series	\$156.00
Development Services	404126	Public Information Act	2025 Plan for El Paso Map Atlas	\$50.00
Development Services	404126	Public Information Act	2025 Plan for El Paso Map (single 11 x 17)	\$5.00
Development Services	404126	Public Information Act	2026 Plan for El Paso Map (single 24 x 36)	\$9.25
Development Services	404126	Public Information Act	GIS Information	
Development Services	404126	Public Information Act	Maps-size of longest side	
Development Services	404126	Public Information Act	up to 12"	\$1.00
Development Services	404126	Public Information Act	up to 24"	\$4.50
Development Services	404126	Public Information Act	up to 36"	\$9.25
Development Services	404126	Public Information Act	over 36"	\$13.50
Development Services	404126	Public Information Act	Digital data + cost of disk	\$30.00
Development Services	404126	Public Information Act	Street Code Book	\$29.30
Development Services	404126	Applications - Zoning	Zoning Condition or Amendment Release	\$190.00
Development Services	404126	Applications - Zoning	Rezoning -up to 1acre	\$750.00
Development Services	404126	Applications - Zoning	Rezoning - 1.1 to 10 acres	\$810.00
Development Services	404126	Applications - Zoning	Rezoning - 10.1 to 30 acres	\$870.00
Development Services	404126	Applications - Zoning	Rezoning - 30.1 to 50 acres	\$925.00
Development Services	404126	Applications - Zoning	Rezoning - 50.1 to 75 acres	\$980.00
Development Services	404126	Applications - Zoning	Rezoning - 75.1 or more acres	\$1,385.00
Development Services	404126	Applications - Zoning	Special Permit - up to 1 acre	\$580.00
Development Services	404126	Applications - Zoning	Special Permit - 1.1 to 3.0 acres	\$635.00
Development Services	404126	Applications - Zoning	Special Permit - 3.1 to 5.0 acres	\$693.00
Development Services	404126	Applications - Zoning	Special Permit - 5.1 to 10.0 acres	\$751.00
Development Services	404126	Applications - Zoning	Special Permit - 10.1 or more acres	\$866.00
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - up to 1 acre	\$289.00
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - 1.1 to 3.0 acres	\$340.00
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - 3.1 to 5.0 acres	\$405.00
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - 5.1 to 10.0 acres	\$460.00
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - 10.1 acres or more	\$580.00
Development Services	404127	Applications - Zoning	ROW Metes and Bounds Dedication Application	\$290.00
Development Services	404128	Applications - Zoning	Special Contract Amendment	\$190.00
Development Services	404100	Applications - Subdivisions	Major Preliminary	\$399.70
Development Services	404100	Applications - Subdivisions	Major Final	\$171.30
Development Services	404100	Applications - Subdivisions	Major Combination	\$456.80
Development Services	404100	Applications - Subdivisions	Minor	\$285.50
Development Services	404100	Applications - Subdivisions	Re-subdivision Preliminary	\$142.75
Development Services	404100	Applications - Subdivisions	Resubdivision Final	\$142.75
Development Services	404100	Applications - Subdivisions	Resubdivision Combination	\$285.50
Development Services	404100	Applications - Subdivisions	Amending	\$285.50
Development Services	404100	Applications - Subdivisions	Platting Determination Certificate	\$28.55
Development Services	404100	Applications - Subdivisions	Subdivision Improvement Plan - Checking & Inspection Fee	\$456.80 plus \$25.00 per acre or portion thereof
Development Services	404100	Applications - Subdivisions	Subdivision Improvement Plan - Checking & Inspection Fee - Expedited Review	\$456.80 plus \$25.00 per acre or portion thereof plus \$75.00 per hour or portion of an hour
Development Services	404100	Applications - Subdivisions	Subdivision Improvement Plan - Checking & Inspection Fee - Additional Inspection(s) Required due to Deficiencies in Construction Resulting from City Inspection	Additional fee of \$150.00 per hour or portion of an hour.
Development Services	404100	Applications - Land Study	0.0 to 1.0 acre	\$342.60
Development Services	404100	Applications - Land Study	1.1 to 10 acres	\$456.80
Development Services	404100	Applications - Land Study	10.1 to 30 acres	\$571.00
Development Services	404100	Applications - Land Study	30.1 to 50 acres	\$685.20
Development Services	404100	Applications - Land Study	50.1 to 75 acres	\$799.40
Development Services	404100	Applications - Land Study	75.1 or more acres	\$1,142.00
Development Services	404100	Applications - Vacations & Dedications	Vacation of Recorded Subdivision	\$142.75
Development Services	404100	Applications - Vacations & Dedications	Vacation of Public Easements	\$342.60
Development Services	404100	Applications - Vacations & Dedications	Vacation of Public Rights-of-Way	\$571.00

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Development Services	404100	Applications - Vacations & Dedications	Dedication of Rights-of-Way by Metes & Bounds	\$571.00
Development Services	404100	Applications - Vacations & Dedications	Dedication of Public Easements by Metes & Bounds	\$571.00
Development Services	404100	Other Applications	Street Name Change	\$220.00
Development Services	404100	Other Applications	Annexation	\$580.00
Development Services	404100	Other Applications	Complete subdivision ordinance	\$14.00
Development Services	404126	Other Applications	Zoning verification letter, basic/ no special contracts or permits	\$26.00
Development Services	404127	Other Applications	Each additional parcel	\$5.25
Development Services	404128	Other Applications	Zoning verification letter/ with special contracts or permits	\$53.00
Development Services	404129	Other Applications	Each additional parcel	\$11.00
Development Services	404130	Other Applications	Zoning verification letter/ with specific request for information	\$26.00 plus \$32 per 1/2 hour of staff research
Development Services	404131	Other Applications	Special Investigation	\$38.00
Development Services	404132	Other Applications	additional requests for information for above	\$38.00
Development Services	404133	Other Applications	Processing fee for high screening walls	\$66.00
Development Services	404134	Other Applications	Rescind mandatory wall requirement	\$66.00
Development Services	404135	Other Applications	Classification of use from zoning administrator	\$40.00
Development Services	404116	Other Applications	Zoning Board of Adjustment - residential application	\$120.00
Development Services	404116	Other Applications	Zoning Board of Adjustment - commercial application	\$520.00
Development Services	404126	Development	Subdivision Improvements Review	\$456.80 + \$25.00 / acre
Development Services	404106	Development	Flood Determination Letter	\$11.00
Development Services	404109	Plan Review - Plan Deposit	For repair/remodeling of a structure, the estimated value of which is fifteen thousand dollars or less.	\$46.00
Development Services	404109	Plan Review - Plan Deposit		\$175.00 - For new residential work of two thousand three square feet or less
Development Services	404109	Plan Review - Plan Deposit		\$230.00 - For new residential work with a gross square footage greater than two thousand three hundred square feet
Development Services	404110	Plan Review - Plan Deposit - all other work		\$12.00
Development Services	404111	Plan Review - Plan Deposit - minimum		\$46.00
Development Services	404109	Plan Review- Customized Review		Five hundred and eighty dollars plus one hundred and forty five dollars for each hour or portion of an hour of plan review time
Development Services	404109	Plan Review - Review by Appointment		Two hundred and thirty dollars plus eighty five dollars for each hour or portion of an hour of plan review time.
Development Services	404100	Appeals Board Fees		\$110.00
Development Services	404101	Correspondence Fee	Up to 3 pages	\$11.00
Development Services	404101	Correspondence Fee	each additional page	\$2.00
Development Services	404101	Building Permits	Starting without a permit	Double the permit fee
Development Services	404102	Building Permits	permit which required only one inspection	\$69.00
Development Services	404102	Building Permits	permit which required only two inspection	\$104.00
Development Services	404102	Building Permits	Moving a building	\$104.00
Development Services	404102	Building Permits	Temporary structures-amusement devices	
Development Services	404102	Building Permits	per ride-per month	\$8.50
Development Services	404102	Building Permits	minimum	\$46.00
Development Services	404102	Building Permits	New Residential Permits	
Development Services	404102	Building Permits	R3 or R4 Occupancies	
Development Services	404102	Building Permits	0-1,299	\$58.00
Development Services	404102	Building Permits	1,300-2,399	\$63.00
Development Services	404102	Building Permits	over 2,400	\$74.00
Development Services		Sidewalk, Street and Public ROW Rental	Permit Fee	\$35.00
Development Services		Sidewalk, Street and Public ROW Rental	Per Month	\$.12 / Sq ft
Development Services		Sidewalk, Street and Public ROW Rental	minimum	\$46.00

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Development Services		Sidewalk, Street and Public ROW Rental	If prevents use of :	
Development Services		Sidewalk, Street and Public ROW Rental	15 minute meter	\$14.00/day
Development Services		Sidewalk, Street and Public ROW Rental	30 minute meter	\$7.50/day
Development Services		Sidewalk, Street and Public ROW Rental	1 & 2 hour meters	\$4.50/day
Development Services	404102	Building Permits - Commercial		For Structural repair work costing over five hundred dollars (\$500.00) and less than fifteen thousand dollars (\$15,000.00), all repair work, new work and remodeling with a valuation up to and not including fifteen thousand dollars and requiring plans and plan review, the fee shall be one hundred forty dollars (\$140.00).
Development Services	404102	Building Permits - Commercial		For a valuation from fifteen thousand dollars and including one hundred thousand dollars, the fee shall be one hundred forty five dollars (\$145) for the first fifteen thousand dollars plus seven dollar and fifty cents (\$7.50) and twenty cents per thousand for each additional thousand or fraction thereof by which the valuation exceeds fifteen thousand dollars.
Development Services	404102	Building Permits - Commercial		For a valuation over one hundred thousand dollars up to and including five hundred thousand dollars, the fee shall be seven hundred fifty two dollars (\$752) for the first one hundred thousand dollars, plus five dollars and twenty five cents (\$5.25) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars.

**SCHEDULE C
DEPARTMENTAL FEE LIST**

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Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Development Services	404102	Building Permits - Commercial		For a valuation over five hundred thousand dollars up to and including one million dollars, the fee shall be two thousand seven hundred fifteen dollars (\$2,715) for the first five hundred thousand dollars plus three dollars and fifteen cents (\$3.15) for each one thousand dollars of fraction thereof by which the valuation exceeds five hundred thousand dollars.
Development Services	404102	Building Permits - Commercial		For a valuation over one million, the fee shall be four thousand two hundred seventy five dollars (\$4,275) for the first one million dollars plus one dollar and sixty cents (\$1.60) for each one thousand dollars of fraction thereof by which the valuation exceeds one million thousand dollars.
Development Services	404104	Electrical Permits	SCHEDULE A	Ordinary minor repairs costing under \$1,000,000 requiring building permit fee shall be according to Schedule B.
Development Services	404104	Electrical Permits	\$1,000.00 to \$6,000.00	Repair work costing over \$1,000.00 and all new and remodeling work with a building permit valuation up to including \$6,000 shall be \$69.00
Development Services	404104	Electrical Permits	\$6,000.00 to \$15,000.00	Building permit valuation over \$6,000.00 shall be \$70.00 for the first \$6,000.00 plus \$1.15 for each additional thousand of fraction thereof up to and including \$15,000
Development Services	404104	Electrical Permits	\$15,000.00 to \$100,000.00	Building permit valuation over \$15,000 fee shall be \$80.00 for the first \$15,000.00 plus \$1.40 for each additional thousand or fraction thereof up to and including \$100,000
Development Services	404104	Electrical Permits	\$100,000.00 to \$500,000.00	Building permit valuation over \$100,000.00 shall be \$200.00 for the first \$100,000 plus \$.90 for each additional thousand or fraction thereof up to and including \$500,000.
Development Services	404104	Electrical Permits	\$500,000.00 to \$1,000,000.00	Building permit valuation over \$500,000.00 shall be \$570.00 for the first \$500,000.00 plus \$.80 or each additional thousand or fraction thereof up to and including \$1,000,000.02
Development Services	404104	Electrical Permits	\$1,000,000.00 and over	Building permit valuation over \$1,000,000.00 shall be \$945.00 for the first \$1,000,000.00 plus \$.60 for each additional thousand or fraction

**SCHEDULE C
DEPARTMENTAL FEE LIST**

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Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Development Services	404104	Electrical Permits	SCHEDULE B	Fees as herein established shall be paid for ordinary minor repairs costing under \$250.00 or jobs without building permits
Development Services	404104	Electrical Permits	Minimum processing fee, ea (non-refundable)	\$69.00
Development Services	404104	Electrical Permits	Service entrance:	
Development Services	404104	Electrical Permits	Temporary, ea	\$41.00 based on quantity
Development Services	404104	Electrical Permits	New change or replace	
Development Services	404104	Electrical Permits	Up to 100 ampere, ea	\$27.00 based on quantity
Development Services	404104	Electrical Permits	Over 100 ampere, ea. Base fee	\$27.00 plus \$.05 per ampere over 100 based on quantity
Development Services	404104	Electrical Permits	Maximum service fee, ea	\$116.00 based on quantity
Development Services	404104	Electrical Permits	Outlets:	
Development Services	404104	Electrical Permits	1 to 20 ea	\$1.05 Based on quantity
Development Services	404104	Electrical Permits	21 to 40 ea	\$.80 based on quantity
Development Services	404104	Electrical Permits	Over 40 ea	\$.65 based on quantity
Development Services	404104	Electrical Permits	Fixtures:	
Development Services	404104	Electrical Permits	1 to 20 ea	\$1.05 based on quantity
Development Services	404104	Electrical Permits	21 to 40 ea	\$0.80 based on quantity
Development Services	404104	Electrical Permits	Over 40 ea	\$0.65 based on quantity
Development Services	404104	Electrical Permits	Range, ea	\$3.15 based on quantity
Development Services	404104	Electrical Permits	Dryer, ea	\$3.15 based on quantity
Development Services	404104	Electrical Permits	Water heater, ea	\$3.15 based on quantity
Development Services	404104	Electrical Permits	Furnace, ea	\$3.15 based on quantity
Development Services	404104	Electrical Permits	Dishwater, ea	\$3.15 based on quantity
Development Services	404104	Electrical Permits	Garbage disposal, ea	\$3.15 based on quantity
Development Services	404104	Electrical Permits	Trash compactor, ea	\$3.15 based on quantity
Development Services	404104	Electrical Permits	Bathroom heater, ea	\$3.15 based on quantity
Development Services	404104	Electrical Permits	Evaporative cooler, ea	\$3.15 based on quantity
Development Services	404104	Electrical Permits	Refrigerated air conditioner, per ton	\$0.69 based on quantity
Development Services	404104	Electrical Permits	Transformer type welder, ea	\$11.00 based on quantity
Development Services	404104	Electrical Permits	X-ray machine, ea	\$34.00 based on quantity
Development Services	404104	Electrical Permits	Fractional H.P. Motor, per H.P.:	
Development Services	404104	Electrical Permits	1 to 10 H.P.,	\$2.10 based on quantity
Development Services	404104	Electrical Permits	Over 10 H.P., ea	\$1.30 based on quantity
Development Services	404104	Electrical Permits	Motor, per H.P.,	
Development Services	404104	Electrical Permits	1 to 20 H.P., ea	\$2.10 based on quantity
Development Services	404104	Electrical Permits	Over 20 H.P., ea	\$1.30 based on quantity
Development Services	404104	Electrical Permits	Line work, per pole	\$3.70 based on quantity
Development Services	404104	Electrical Permits	Streamer lights, per circuit	\$7.35 based on quantity
Development Services	404104	Electrical Permits	Feed rail and busway, per linear foot	\$0.65 based on quantity
Development Services	404104	Electrical Permits	Underfloor duct or cellular raceway per linear foot	\$0.25 based on quantity
Development Services	404104	Electrical Permits	Power or lighting transformer per k.v.a.	\$1.30 based on quantity
Development Services	404104	Electrical Permits	Mobile home	\$12.00 based on quantity
Development Services	404104	Electrical Permits	T.V. Outlets-master systems only:	
Development Services	404104	Electrical Permits	Base fee	\$22.00 based on quantity
Development Services	404104	Electrical Permits	Plus per outlet	\$2.10 based on quantity
Development Services	404104	Electrical Permits	Swimming pool: hot-tub; spa; jacuzzi; ea	\$41.00 based on quantity
Development Services	404104	Electrical Permits	Temporary installation such as carnivals, show windows, conventions, etc., ea	\$46.00 based on quantity
Development Services	404104	Electrical Permits	Generators	\$46.00 based on quantity
Development Services	404104	Electrical Permits	Others not covered	\$12.00
Development Services	404104	Electrical Permits	Re-inspection fee, ea	\$58.00
Development Services	404104	Electrical Permits	Failure to call final inspection/investigation fee	\$38.00
Development Services	404104	Mechanical	Minimum processing fee, ea (non-refundable)	\$69.00
Development Services	404107	Mechanical	Each evaporative cooler	\$22.00 Based on quantity
Development Services	404107	Mechanical	Each force air or gravity heater or furnace	\$22.00 Based on quantity
Development Services	404107	Mechanical	Non-ducted heating appliances; wall, space, unit infrared heaters, ea	\$20.00 Based on quantity
Development Services	404107	Mechanical	Combination heating-cooling unit or refrigeration unit, ea	\$42.00 plus \$5.25 per ton
Development Services	404107	Mechanical	Heat exchanger, ea	\$20.00 Based on quantity
Development Services	404107	Mechanical	Air handlers and mixing boxes, ea	\$20.00 Based on quantity
Development Services	404107	Mechanical	Perimeter convectors, per linear foot	\$3.15 Based on quantity

**SCHEDULE C
DEPARTMENTAL FEE LIST**

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Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Development Services	404107	Mechanical	Cooling tower	\$35.00
Development Services	404107	Mechanical	Power units: icemakers, walk-in coolers, reached -in coolers, etc., ea	\$22 plus \$5.25 per ton, ventilation system and/or fans, ducts, (not a portion of any heating and cooling system), \$32.00 ea
Development Services	404107	Mechanical	Condensate drains	\$8.40 Based on quantity
Development Services	404107	Mechanical	Solar Systems (excluding duct work)	\$32.00
Development Services	404107	Mechanical	Collectors	\$18.00 Based on quantity
Development Services	404107	Mechanical	Hood and/or exhaust fan, duct: Residential	\$8.40 Based on quantity
Development Services	404107	Mechanical	Hood and/or exhaust fan, duct: Non-Residential	\$25.00 Based on quantity
Development Services	404107	Mechanical	Restroom exhaust fan and/or duct/Dryer Vent: Residential	\$5.25 Based on quantity
Development Services	404107	Mechanical	Restroom exhaust fan and/or duct/Dryer Vent: Non-Residential	\$8.40 Based on quantity
Development Services	404107	Mechanical	Fire dampers, ea	\$3.15 Based on quantity
Development Services	404107	Mechanical	Humidifiers, ea	\$18.00 Based on quantity
Development Services	404107	Mechanical	Ducts: Heating, cooling and/or underslab 1-10 openings	\$20.00 Based on quantity
Development Services	404107	Mechanical	Ducts: Heating, cooling and/or underslab 11-20 openings	\$25.00 Based on quantity
Development Services	404107	Mechanical	Ducts: Heating, cooling and/or underslab 21-30 openings	\$32.00 Based on quantity
Development Services	404107	Mechanical	Ducts: Heating, cooling and/or underslab over 30 openings	\$32.00 plus \$1.05 for each opening
Development Services	404104	Mechanical	Re-inspection fee, ea	\$58.00
Development Services	404112	Plumbing	Minimum processing fee, ea (non-refundable) (except in-process additions	\$69.00
Development Services	404112	Plumbing	house to sewer curb cut	\$24.00
Development Services	404112	Plumbing	sewer tap	\$9.50
Development Services	404112	Plumbing	water closet 1-5	\$18.00
Development Services	404112	Plumbing	water closet over 5	\$13.00
Development Services	404112	Plumbing	water closet reset	\$13.00
Development Services	404112	Plumbing	inspection outside City limit	\$41.00
Development Services	404112	Plumbing	re-inspection	\$41.00
Development Services	404112	Plumbing	surcharge on above fees	\$87.00
Development Services	404112	Plumbing	additional surcharge after water connected	\$87.00
Development Services	404112	Plumbing	Re-inspection of work made necessary by rejection on previous inspection	\$58.00
Development Services	404112	Plumbing	Boiler: 5 horsepower or less, ea	\$32.00 Based on quantity
Development Services	404112	Plumbing	Horsepower additional over 5, ea	\$5.25 Based on quantity
Development Services	404112	Plumbing	Grease trap, sandtraps, separation tanks, dental chair, dishwasher, washing machine, garbage disposal unit, water	\$9.50 Based on quantity
Development Services	404112	Plumbing	Commercial roof drain, ea	\$7.35 Based on quantity
Development Services	404112	Plumbing	Bathtub, shower, lavatory, kitchen sink, commercial sink, (per section) urinal, bidet, drinking fountain, ea	\$7.35 Based on quantity
Development Services	404112	Plumbing	Vehicle dump station	\$15.00 Based on quantity
Development Services	404112	Plumbing Sewer ejectors	Single	\$14.70 Based on quantity
Development Services	404112	Plumbing Sewer ejectors	Dual	\$22.00 Based on quantity
Development Services	404112	Plumbing	Solar heating systems	\$22.00 Based on quantity
Development Services	404112	Plumbing	Solar panels, ea	\$12.60 Based on quantity
Development Services	404112	Plumbing	Back-up water heaters, gas	\$12.60 Based on quantity
Development Services	404112	Plumbing	Storage tank	\$10.50 Based on quantity
Development Services		Plumbing Permits	containment backflow preventer-commercial	\$23.00
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Base Fee- Minimum \$60 + based on quantity of fixtures	\$23.00 Based on quantity

**SCHEDULE C
DEPARTMENTAL FEE LIST**

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Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Control valve (each section)	\$8.40 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Backflow preventive device	\$8.40 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Sprinkler head, ea	\$0.58 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Drips, ea	\$0.12 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Bubblers, ea	\$0.12 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Subterranean irrigation systems per square yard irrigated	\$0.12 Based on quantity
Development Services	404112	Plumbing	Swimming pools	\$69.00
Development Services	404112	Plumbing	Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea	\$69.00
Development Services	404112	Plumbing	Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea additionally if included with swimming pool	\$12.60 Based on quantity
Development Services	404112	Plumbing	Gas water heater	\$12.60 Based on quantity
Development Services	404112	Plumbing	Cartridge filters	\$7.35 Based on quantity
Development Services	404112	Plumbing	Plumbing work no fixtures or sewer	\$14.70 Based on quantity
Development Services	404112	Plumbing	Mobile home hook-ups	\$41.00 Based on quantity
Development Services	404112	Gas	Minimum processing fee, ea (non-refundable)	\$69.00
Development Services	404112	GAS	Gas opening, appliance by others, ea	\$6.30 Based on quantity
Development Services	404112	GAS	Commercial cooking unit, (ovens, etc.), ea	\$12.60 Based on quantity
Development Services	404112	GAS	Domestic cooking unit	\$9.50 Based on quantity
Development Services	404112	Gas Water Heater	50 gal. or less	\$12.60 Based on quantity
Development Services	404112	Gas Water Heater	over 50 gallons	\$14.70 Based on quantity
Development Services	404112	GAS	Commercial clothes dryer	\$12.60 Based on quantity
Development Services	404112	GAS	Residential clothes dryer	\$9.40 Based on quantity
Development Services	404112	Gas-Unducted heating appliances	Circulating wall, ceiling, space, unit-infra-red, ea	\$18.00 Based on quantity
Development Services	404112	GAS	Lighting unit, log lighter	\$9.40 Based on quantity
Development Services	404112	GAS	Floor furnace	\$14.70 Based on quantity
Development Services	404112	GAS	Service yard line	\$12.60 Based on quantity
Development Services	404112	GAS	Gas refrigerator	\$12.60 Based on quantity
Development Services	404112	Gas	Temp gas permit	
Development Services	404112	Gas	permit fee	\$69.00
Development Services	404112	Gas	deposit	\$35.00
Development Services	404112	Gas	Re-inspection	\$58.00
Development Services	404152	Building Permit - Residential	For a valuation up to twenty five thousand dollars.	\$318.00
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over twenty five thousand up to and including forty thousand dollars, the fee shall be two hundred ninety dollars for the first twenty five thousand dollars (\$290.00), plus eight dollars and forty cents (\$8.40) for each one thousand dollars or fraction thereof by which the valuation exceeds twenty five thousand dollars.

SCHEDULE C
DEPARTMENTAL FEE LIST

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over forty thousand dollars up to and including seventy thousand dollars, the fee shall be four hundred fifteen dollars (\$415.00) for the first forty thousand dollars plus seven dollars and ninety cents (\$7.90) for each one thousand dollars or fraction thereof by which the valuation exceeds forty thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over seventy thousand dollars up to and including one hundred thousand dollars, the fee shall be six hundred fifty six dollars (\$656.00) for the first seventy thousand dollars plus seven dollars and thirty five cents for each one thousand dollars or fraction thereof by which the valuation exceeds seventy thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over one hundred thousand dollars up to and including one hundred fifty thousand dollars, the fee shall be eight hundred seventy one dollars (\$871.00) for the first one hundred thousand dollars plus six dollars and eighty five cents (\$6.85) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over one hundred fifty thousand dollars up to and including two hundred thousand dollars, the fee shall be one thousand two hundred seventy dollars (1,270.00) for the first one hundred fifty thousand dollars plus six dollars thirty cents (\$6.30) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred fifty thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over two hundred thousand dollars up to and including two hundred fifty thousand dollars, the fee shall be one thousand five hundred twenty eight dollars for the first two hundred thousand dollars plus five dollars and eighty cents for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred thousand dollars.

**SCHEDULE C
DEPARTMENTAL FEE LIST**

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Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over two hundred fifty thousand dollars up to and including three hundred thousand dollars, the fee shall be one thousand eight hundred seventeen dollars (\$1,817.00) for the first two hundred fifty thousand dollars plus five dollars twenty five cents (\$5.25) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred fifty thousand dollars
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over three hundred thousand dollars, the fee shall be two thousand eighty dollars (\$2,080.00) for the first three hundred thousand dollars plus four dollars twenty cents for each one thousand dollars or fraction thereof by which the valuation exceeds three hundred thousand dollars.
Development Services	404115	Sign Permits	Sign Permit	A basic sign valuation shall be determined for all signs by multiplying the sign area in square feet by the appropriate value from the following table:
Development Services		Sign Permits	Sign Height (Ft)	
Development Services	404115	Sign Permits	Non-illuminated	
Development Services	404115	Sign Permits	1 - 20	\$12.00
Development Services	404115	Sign Permits	21 - 30	\$14.00
Development Services	404115	Sign Permits	31 - 40	\$15.00
Development Services	404115	Sign Permits	41 - 50	\$16.00
Development Services	404115	Sign Permits	51 - 60	\$18.00
Development Services	404115	Sign Permits	Over 60	\$19.00
Development Services	404115	Sign Permits	Non-illuminated	Double Face
Development Services	404115	Sign Permits	1 - 20	\$18.00
Development Services	404115	Sign Permits	21 - 30	\$21.00
Development Services	404115	Sign Permits	31 - 40	\$22.00
Development Services	404115	Sign Permits	41 - 50	\$24.00
Development Services	404115	Sign Permits	51 - 60	\$26.00
Development Services	404115	Sign Permits	Over 60	\$27.00
Development Services	404115	Sign Permits	Sign Height (Ft)	
Development Services	404115	Sign Permits	illuminated	Single Face
Development Services	404115	Sign Permits	1 - 20	\$23.00
Development Services	404115	Sign Permits	21 - 30	\$27.00
Development Services	404115	Sign Permits	31 - 40	\$30.00
Development Services	404115	Sign Permits	41 - 50	\$33.00
Development Services	404115	Sign Permits	51 - 60	\$35.00
Development Services	404115	Sign Permits	Over 60	\$37.00
Development Services	404115	Sign Permits	illuminated	Double Face
Development Services	404115	Sign Permits	1 - 20	\$35.00
Development Services	404115	Sign Permits	21 - 30	\$42.00
Development Services	404115	Sign Permits	31 - 40	\$45.00
Development Services	404115	Sign Permits	41 - 50	\$48.00
Development Services	404115	Sign Permits	51 - 60	\$53.00
Development Services	404115	Sign Permits	Over 60	\$56.00
Development Services	404115	Sign Permits	Off-Premise Sign Demolition	\$69.00

**SCHEDULE C
DEPARTMENTAL FEE LIST**

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Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Development Services	404115	Sign Permits	For sign valuations equal to or less than two hundred. Except for temporary real estate signs.	\$46.00
Development Services	404115	Sign Permits		For sign valuations of two hundred one, up to and including one thousand, sign permit fee shall be forty six dollars (\$46.00) plus two dollars ten cents (\$2.10) for each one hundred or portion thereof over two hundred.
Development Services	404115	Sign Permits		For sign valuation of one thousand one, up to and including ten thousand, sign permit fee shall be sixty dollars plus ten dollars fifty cents for each one thousand or portion thereof over one thousand.
Development Services	404115	Sign Permits		For sign valuations over ten thousand one, up to and including twenty-five thousand sign permit fee shall be one hundred fifty three dollars (\$153.00) plus twenty two dollars (\$22.00) for each one thousand or portion thereof over ten thousand.
Development Services	404115	Sign Permits		For sign valuations over twenty-five thousand and one, sign permit fee shall be four hundred and eighty three dollars (\$483.00) plus twenty cents (\$0.20) for each one thousand or portion thereof over twenty-five thousand.
Development Services	404115	Sign Permits	replacement permit	\$46.00
Development Services	404144	Fire Permits	Fire Sprinkler or Fire Extinguishing System	
Development Services	404144	Fire Permits	Number of Sprinkler heads	
Development Services	404144	Fire Permits	1 to 15	\$69.00
Development Services	404144	Fire Permits	16 to 75	\$105.00
Development Services	404144	Fire Permits	76 to 100	\$139.00
Development Services	404144	Fire Permits	101 to 200	\$208.00
Development Services	404144	Fire Permits	201 to 300	\$243.00
Development Services	404144	Fire Permits	over 300	\$277.00
Development Services	404144	Fire Permits	Fire Suppression Systems for Cooking Operations	\$69.00
Development Services	404144	Fire Permits	Number of Devices	
Development Services	404144	Fire Permits	1 to 5	\$69.00
Development Services	404144	Fire Permits	6 to 20	\$105.00
Development Services	404144	Fire Permits	21 to 40	\$139.00
Development Services	404144	Fire Permits	41 to 60	\$173.00
Development Services	404144	Fire Permits	61 to 100	\$208.00
Development Services	404144	Fire Permits	over 100	\$243.00
Development Services	404144	Fire Permits	1 to 3 fire hydrants	\$69.00
Development Services	404144	Fire Permits	3 to 6 fire hydrants	\$105.00
Development Services	404144	Fire Permits	over 6 fire hydrants	\$139.00
Development Services	404113	Bldg Permit	Roofing Permit	\$105.00
Development Services	404114	Bldg Permit	Sidewalk Permit	\$69.00
Development Services	404115	Bldg Permit	Sidewalk Permit- Re-inspection	\$58.00
Development Services	404114	Bldg Permit	Driveway Permit	\$69.00
Development Services	404143	Bldg Permit	Driveway Permit- Reinspection	\$58.00
Development Services	404102	Bldg Permit	Temporary Certificate of Occupancy	\$116.00
Development Services	404103	Bldg Permit	Demolition Permit	\$104.00

**SCHEDULE C
DEPARTMENTAL FEE LIST**

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Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Development Services	404102	Bldg Permit	Temporary structures (Tents, construction sheds, seat canopies, etc)	Minimum \$46.00 (\$0.01 per square foot for the total area per month or fraction thereof)
Development Services	404108	Bldg Permit	Mobile Home Placement Permit	\$69.00
Development Services *	404143	Bldg Permit	Overtime (Fast-tracking of Plans)	\$63.00 / hr
Development Services	404102	Bldg Permit	Duplicate Cards or Licenses	\$12.00
Development Services	404118	Micro-film copies		\$.10 to \$.50 per page, depending on size of paper.
Development Services	404119	Business Licenses	Vendor	\$81.00
Development Services	404119	Business Licenses	Itinerant vendor	\$116.00
Development Services	404119	Business Licenses	Vendor (buy, sell, exchange, money for profit)	\$196.00
Development Services	404119	Business Licenses	All other vendors	\$46.00
Development Services	404119	Business Licenses	Temporary Vendor	\$46.00
Development Services	404119	Business Licenses	Gas heating	\$35.00
Development Services	404119	Business Licenses	Motel	\$219.00
Development Services	404119	Business Licenses	Hotel	\$219.00
Development Services	404119	Business Licenses	Lodging house	\$53.00
Development Services	404119	Business Licenses	Residential parking	\$7.35
Development Services	404119	Business Licenses	Home occupation	\$69.00
Development Services	404119	Business Licenses	Home occupation-renewal	\$52.00
Development Services	404119	Business Licenses	2nd hand dealers	\$145.00
Development Services	404119	Business Licenses	2nd hand dealers @ additional location	\$76.00
Development Services	404121	Charitable Solicitations		\$46.00
Development Services	404123	Parades		\$60.00
Development Services	404131	Amplification		\$15.00
Development Services	404131	Temporary Event		\$60.00
Development Services	404140	Home Improvement Contractors License		\$35.00
Development Services	404157	Plumbing Inspections 3rd Party Payment	Pass - Thru fee	\$84.00
Development Services	404141	Business License	Sign Painting Contractors	\$105.00
Development Services	404141	Business License	larger installer	\$578.00
Development Services	404141	Business License	larger installer (temp inflatable signs)	\$1,155.00
Development Services	404141	Business License	larger installer (temp inflatable signs) own property	\$578.00
Development Services	404141	Business License	duplicate license fee	\$29.00
Development Services	404119	Business License	Occupation Tax	\$15.00
Development Services	404119	Business License	Car Dealer	\$145.00 Pro-Rated
Development Services	404143	Business License	Late fee's	\$11.50 1 month past due \$6.30 each month thereafter
Development Services	404119	Licenses- Mechanical	class A contractor	\$64.00
Development Services	404119	Licenses- Mechanical	class B contractor	\$64.00
Development Services	404119	Licenses- Mechanical	class C contractor	\$32.00
Development Services	404119	Licenses- Mechanical	class D contractor	\$32.00
Development Services	404119	Business License	Journeyman Mechanical	\$23.00
Development Services	404119	Licenses- Mechanical	temporary license	\$12.00
Development Services	404119	Licenses- Mechanical	reinstatement	\$23.00
Development Services	404119	Licenses	Sexually Oriented Business License	
Development Services	404119	Licenses	Initial Fee	\$635.00
Development Services	404119	Licenses	Renewal Fee	\$404.00
Development Services	404119	Licenses- Electrical	Master electrician license	\$158.00
Development Services	404119	Licenses- Electrical	renewal fee	\$105.00
Development Services	404119	Licenses- Electrical	Master sign electrician license	\$158.00
Development Services	404119	Licenses- Electrical	renewal fee	\$105.00
Development Services	404119	Licenses- Electrical	Journeyman electrician license	\$52.00
Development Services	404119	Licenses- Electrical	renewal fee	\$32.00
Development Services	404119	Licenses- Electrical	Journeyman sign electrician license	\$52.00
Development Services	404119	Licenses- Electrical	renewal fee	\$32.00
Development Services	404119	Licenses- Electrical	Maintenance electrician license	\$52.00
Development Services	404119	Licenses- Electrical	renewal fee	\$32.00
Development Services	404119	Licenses- Electrical	temporary license	\$52.00
Development Services	404119	Licenses- Electrical	apprentice electrician registration	\$21.00

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Development Services	404119	Licenses- Electrical	renewal fee	\$11.00
Development Services	404119	Licenses- Electrical	apprentice neon electrician registration	\$21.00
Development Services	404119	Licenses- Electrical	renewal fee	\$11.00
Development Services	404118	Report Sales	AC-Alterations to commercial building	\$3.00 Weekly
Development Services	404118	Report Sales	AM-Amusement rides permit	\$3.00 Weekly
Development Services	404118	Report Sales	AR-Alterations to residence building	\$5.00 Weekly
Development Services	404118	Report Sales	DM-Demolition permit	\$3.00 Weekly
Development Services	404118	Report Sales	EA-Electrical permit - A	\$3.00 Weekly
Development Services	404118	Report Sales	EB-Electrical permit - B	\$3.00 Weekly
Development Services	404118	Report Sales	EM-Electrical mobile home permit	\$3.00 Weekly
Development Services	404118	Report Sales	EP-Electrical portable school permit	\$3.00 Weekly
Development Services	404118	Report Sales	ER-Electrical radio antenna permit	\$3.00 Weekly
Development Services	404118	Report Sales	ES-Electrical service change permit	\$3.00 Weekly
Development Services	404118	Report Sales	ET-Electrical temporary service	\$3.00 Weekly
Development Services	404118	Report Sales	FN-Fence permit	\$3.00 Weekly
Development Services	404118	Report Sales	FO-Foundation only permit	\$3.00 Weekly
Development Services	404118	Report Sales	MA-Mechanical heating appliance	\$3.00 Weekly
Development Services	404118	Report Sales	MC-Mechanical evaporative cooler	\$3.00 Weekly
Development Services	404118	Report Sales	MD-Mechanical hood, exhaust & duct	\$3.00 Weekly
Development Services	404118	Report Sales	ME-Mechanical permit	\$3.00 Weekly
Development Services	404118	Report Sales	MF-Mechanical heater or furnace	\$3.00 Weekly
Development Services	404118	Report Sales	MH-Mobile home placement	\$3.00 Weekly
Development Services	404118	Report Sales	MI-Mechanical icemakers, coolers	\$3.00 Weekly
Development Services	404118	Report Sales	MS-Miscellaneous permit	\$3.00 Weekly
Development Services	404118	Report Sales	NC-New commercial building permit	\$1.50 Weekly
Development Services	404118	Report Sales	NR-New residential building permit	\$5.00 Weekly
Development Services	404118	Report Sales	PC-Plumbing CHP permit	\$3.00 Weekly
Development Services	404118	Report Sales	PF-Plumbing, appliance, fixture	\$3.00 Weekly
Development Services	404118	Report Sales	PG-Plumbing gas permit	\$3.00 Weekly
Development Services	404118	Report Sales	PL-Plumbing construction permit	\$3.00 Weekly
Development Services	404118	Report Sales	PM-Plumbing miscellaneous permit	\$3.00 Weekly
Development Services	404118	Report Sales	PS-Plumbing lawn sprinklers permit	\$3.00 Weekly
Development Services	404118	Report Sales	PT-Plumbing trailer hookup permit	\$3.00 Weekly
Development Services	404118	Report Sales	RF-Roofing permit	\$3.00 Weekly
Development Services	404118	Report Sales	RW-Retaining wall permit	\$3.00 Weekly
Development Services	404118	Report Sales	SB-Off-premise sign/billboard permit	\$3.00 Weekly
Development Services	404118	Report Sales	SN-On-premise sign permit	\$5.00 Weekly
Development Services	404118	Report Sales	SW-Swimming pool permit	\$3.00 Weekly
Development Services	404118	Report Sales	TF-Temporary food permit	\$3.00 Weekly
Development Services	404118	Report Sales	TN-Tent permit	\$3.00 Weekly
Development Services	404118	Report Sales	TP-Temporary placement of trail flat rate	\$3.00 Weekly
Development Services	404118	Report Sales	Summary report	\$3.00 Weekly
Development Services	404118	Report Sales	100,000 report	\$3.00 Weekly
Development Services	404118	Report Sales	Monthly Statistics-Bldg & Const	\$25.00 (\$2.50 per month)
Development Services	404118	Report Sales	Master file reports-Plbg, Mech, Elec	\$45.00 Monthly
Development Services	404118	Report Sales	Master file report-Swimming/owner	\$45.00 Monthly
Development Services	404118	Report Sales	Master file report-Swimming pool	\$25.00 Monthly
Development Services	404118	Report Sales	Master file report-Building	\$40.00 Monthly
Development Services	404124	Development	Paving Cut Permits	\$66.00
Development Services	404124	Development	Paving Cut Permits-Deposit	\$14.00
Development Services	404124	Development	Inspection fee-business hours	\$26.00
Development Services	404124	Development	Inspection fee-non business hours	\$40.00
Development Services	404149	Development	Construction SWP3 permit fee - 5 Acres sites or larger	\$116.00 one time permit fee
Development Services	404149	Development	Industrial SWP3 permit fee	\$116.00 one time permit fee
Development Services	404149	Development	De-Watering/Discharge to MS4 (Stormwater) permit fee	\$116.00 one time permit fee
Development Services	404149	Development	STORM DRAIN PERMITS/FEES	
Development Services	404149	Development	Storm drain constructions	\$23.00
Development Services	404149	Development	Discharge to storm sewer system from treatment of petroleum fuel contaminated water	\$145.00
Development Services	404149	Development	late application fee	\$2,398.00
Development Services	404106	Development	Commercial Sidewalk	\$46.00
Development Services	404106	Development	Commercial Driveway	\$69.00
Development Services	404106	Development	Grading Permit - Clearing and Access	
Development Services	404106	Development	0-5 acres	\$82.00
Development Services	404106	Development	5-10acres	\$99.00
Development Services	404106	Development	10-20 acres	\$115.00
Development Services	404106	Development	20-30 acres	\$131.00
Development Services	404106	Development	30-40 acres	\$147.00
Development Services	404106	Development	40-50 acres	\$164.00
Development Services	404106	Development	50 + acres	\$181.00
Development Services	404106	Development	Grading Permit - Prelinal	
Development Services	404106	Development	0-5 acres	\$164.00
Development Services	404106	Development	5-10acres	\$196.00
Development Services	404106	Development	10-20 acres	\$229.00

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Development Services	404106	Development	20-30 acres	\$261.00
Development Services	404106	Development	30-40 acres	\$295.00
Development Services	404106	Development	40-50 acres	\$328.00
Development Services	404106	Development	50 + acres	\$360.00
Development Services	404106	Development	Grading Permit - Final	
Development Services	404106	Development	0-5 acres	\$410.00
Development Services	404106	Development	5-10acres	\$491.00
Development Services	404106	Development	10-20 acres	\$573.00
Development Services	404106	Development	20-30 acres	\$655.00
Development Services	404106	Development	30-40 acres	\$737.00
Development Services	404106	Development	40-50 acres	\$819.00
Development Services	404106	Development	50 + acres	\$901.00
Development Services	404106	Development	Borrow / Waste	\$491.00
Development Services	404106	Development	First Extension	30% of grading permit
Development Services	404106	Development	Second Extension	30% of grading permit
Development Services	404106	Development	Mountain Development Association	
Development Services	404106	Development	Grading Permit - Clearing and Access	
Development Services	404106	Development	0-5 acres	\$491.00
Development Services	404106	Development	5-10 acres	\$589.00
Development Services	404106	Development	10-20 acres	\$688.00
Development Services	404106	Development	20-30 acres	\$785.00
Development Services	404106	Development	30-40 acres	\$884.00
Development Services	404106	Development	40-50 acres	\$982.00
Development Services	404106	Development	50 + acres	\$1,080.00
Development Services	404106	Development	Grading Permit - Prefinal	
Development Services	404106	Development	0-5 acres	\$982.00
Development Services	404106	Development	5-10 acres	\$1,180.00
Development Services	404106	Development	10-20 acres	\$1,376.00
Development Services	404106	Development	20-30 acres	\$1,572.00
Development Services	404106	Development	30-40 acres	\$1,768.00
Development Services	404106	Development	40-50 acres	\$1,965.00
Development Services	404106	Development	50 + acres	\$2,161.00
Development Services	404106	Development	Grading Permit - Final	
Development Services	404106	Development	0-5 acres	\$1,637.00
Development Services	404106	Development	5-10 acres	\$1,965.00
Development Services	404106	Development	10-20 acres	\$2,292.00
Development Services	404106	Development	20-30 acres	\$2,620.00
Development Services	404106	Development	30-40 acres	\$2,946.00
Development Services	404106	Development	40-50 acres	\$3,274.00
Development Services	404106	Development	50 + acres	\$3,602.00
Development Services	404106	Development	Borrow / Waste	\$1,309.00
Development Services	404106	Development	First Extension	30% of MDA
Development Services	404106	Development	Second Extension	30% of MDA
Development Services	404106	Development	Re-inspection fee	\$58.00
Library	405065	Misc Non-Operating Revenue	Meeting Room Use Fee	\$23.00
Library	404300	Library Fees	Overdue Fines	\$0.15
Library	404300	Library Fees	Processing Fee	\$7.00
Library	404300	Library Fees	Lost Adult/YA Hardback	\$28.00
Library	404300	Library Fees	Lost Juvenile Hardback	\$17.00
Library	404300	Library Fees	Lost Adult/YA Trade	\$16.00
Library	404300	Library Fees	Lost Juvenile Trade	\$9.00
Library	404300	Library Fees	Lost Adult Nonfiction	Discontinued
Library	404300	Library Fees	Lost Adult Fiction	Discontinued
Library	404300	Library Fees	Lost Juvenile Book	Discontinued
Library	404300	Library Fees	Lost Adult Nonfiction	Discontinued
Library	404300	Library Fees	Lost Adult Fiction	Discontinued
Library	404300	Library Fees	Lost Juvenile Book	Discontinued
Library	404300	Library Fees	Lost Adult Nonfiction	Discontinued
Library	404300	Library Fees	Lost Adult Fiction	Discontinued
Library	404300	Library Fees	Lost Juvenile Book	Discontinued
Library	404300	Library Fees	Lost Paperback	\$7.00
Library	404300	Library Fees	Lost Video Cassettes	\$20.00
Library	404300	Library Fees	Lost Compact Discs	\$17.00
Library	404300	Library Fees	Lost Fotonovelas	\$2.31
Library	404300	Library Fees	Lost Kits	\$30.00
Library	404300	Library Fees	Lost Pamphlets	\$5.00
Library	404300	Library Fees	Lost Cassettes (Replaced with DVD)	\$11.00
Library	404300	Library Fees	Lost Revistas/Magazines	\$3.41
Library	404300	Library Fees	Adult Card/replacement	\$2.25

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Library	404300	Library Fees	Juvenile Card/replacement	\$1.15
Library	404300	Library Fees	Main Library Auditorium Fee	\$50.00
Library	404300	Library Fees	Computer Lab Fee	\$50.00
Library	404300	Library Fees	Lost Games (software)	\$40.00
Library	404300	Library Fees	Lost DVD's	\$20.00
Environmental Services	403140	Collections	A.100.1 Residential Refuse Collection - First Container	\$15.00 per month
Environmental Services	403140	Collections	A.100.1 Residential Refuse Collection - each Additional Container	\$10.00 per month
Environmental Services	403140	Collections	A.100.2 Senior and Disabled Citizens Discount	20% of fee in A.100.0
Environmental Services	403140	Collections	A.100.3 Class B Generators with Centralized Waste Storage Areas - 96 gallon containers	\$15.00 per month for once a week collection, \$30.00 per month for twice a week collection
Environmental Services	403140	Collections	A.100.4 Class B Generators with Centralized Waste Storage Areas - 96 gallon containers	\$10.00 per month for each additional container.
Environmental Services	403140	Collections	A.100.B.1 Mechanical Collection Service for Non-Construction Materials with once a week pick-up 3 cubic-yard container 4 cubic-yard container 6 cubic-yard container	\$45.00 per month - 3 cu.yd. \$60.00 per month - 4 cu.yd. \$90.00 per month - 6 cu.yd.
Environmental Services	403140	Collections	A.100.B.2 Mechanical Collection Service for Construction Materials with once week pick-up 4 cubic-yard container.	\$140.00 per month
Environmental Services	403140	Collections	A.100.B.3.a and d Mechanical Collection Service for Construction Materials Delivery Service Fee Cancellation Service Fee	\$30.00 for delivery and \$30.00 for cancellation
Environmental Services	403140	Collections	A.100.B.3.b Mechanical Collection Service for Construction Materials - Fee for Relocation of Container by SWM	\$30.00 relocation fee whenever container is moved by SWM
Environmental Services	404143	Collections	A.100.B.3.c Mechanical Collection Service for Construction Materials - Fee for Relocation of Container by someone other than SWM	\$50.00 relocation fee whenever container is moved by someone other than SWM
Environmental Services	403140	Collections	A.100.B.3.e Mechanical Collection Service for Construction Materials - Fee for Request for Additional Collection	\$50.00 fee for each additional collection
Environmental Services	403145	Special Collections	A.100.C Special Collection Service for Residential Customers	\$40.00 for 5 cubic yards or less. \$70.00 for over 5 to 10 cubic yards. \$90.00 for 10 to 15 cubic yards. \$110.00 for 15 to 20 cubic yards \$130.00 for 20 to 25 cubic yards.
Environmental Services	403145	Special Collections	A.100.D Infectious Waste Special Collection Service	\$50.00 per cubic yard or fraction thereof
Environmental Services	403145	Special Collections	A.100.D Dead Animals	\$10.00 for small animal pick-up between 6:00 am and 2:00 pm. \$20.00 for small animal pick up before 6:00 am or after 2:00 pm. \$30.00 for any small animals not in bags or animals heavier than 32 pounds but less than 100 pounds \$100.00 for animals heavier than 100 pounds. Plus a \$50.00 surcharge for any decomposed animal.

SCHEDULE C
DEPARTMENTAL FEE LIST

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Environmental Services	403125	Permits	A.120.A Permit Fees - 12 month permit	\$30.00 for each up to 1-1/2 ton vehicle, \$60.00 for each over 1-1/2 to 5 ton vehicle, \$120.00 for each over 5 ton vehicle
Environmental Services	403125	Permits	A.120.B Liquid Waste/Sludge Permit - 12 month permit	\$125.00 per vehicle
Environmental Services	403125	Permits	A.120.C Additional Vehicle Registration Fee or Substitution of Registered Vehicle	100% of fee in A.120.A
Environmental Services	403125	Permits	A.120.D Re-inspection Fee	100% of annual fee in A.120.A
Environmental Services	403125	Permits	A.120.E Reinstatement of Suspended or Revoked Permit	50% of annual fee in A.120.A for suspended permit, 100% of annual fee in A.120.A for revoked permit
Environmental Services	403125	Permits	A.120.F Special Disposal Fee - for dead animals, food products, infectious waste, and any other materials requiring special handling.	\$25.00 surcharge plus regular per cubic yard landfill disposal charge for a scheduled disposal. \$35.00 surcharge plus double the regular per cubic yard landfill disposal charge for an unscheduled disposal.
Environmental Services	403125	Permits	A.120.G Container on Public Right of Way	\$30.00 annual fee per container
Environmental Services	403141	Disposal	A.130(A) Landfill Fees	\$26.00 per ton, prorated, with a minimum fee of \$8.00 for all customers.
Environmental Services	403141	Disposal	A.130(A) Landfill Fees - Materials Requiring Special Handling	\$90.00 per ton, pro-rated, for infectious wastes, veterinary wastes, garment washing stones, RACM Non-Friables, foam materials, sponge or sponge-like materials, cardboard, and other wastes requiring special handling, with a minimum fee of \$90.00. \$10.00 for dead animals under 32 pounds. \$30.00 for dead animals over 32 pounds. \$100.00 for animals heavier than 100 pounds. \$5.00 for refrigerant removal.
Environmental Services	403143	Disposal	Table A.130(C) Disposal Fees for Waste Tires	\$2.00 for each 15-inch diameter or less tire. \$3.00 for each 17 to 18-inch diameter tire. \$6.00 for each 19 to 25-inch diameter tire. \$10.00 for each tire over 25 inches in diameter for the first 9 tires, over 9 tires \$90.00 per ton with a minimum fee of \$90.00.

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Environmental Services	403141	Disposal	A.130.B Transfer Fees	\$30.00 per ton, prorated, with a minimum fee of \$10.00
Environmental Services	403142	Recycling	A.190.1 Monthly Fee for a 4 or 6-yard Container	Service Discontinued
Environmental Services	403142	Recycling	A.190.2 Monthly Fee for a 32-gallon Bin	Service Discontinued
Environmental Services	403142	Recycling	A.190.3 Monthly Fee for a 23-gallon Bin	Service Discontinued
Environmental Services	403142	Recycling	A.190.4 Monthly Fee for 6 or 9-gallon Basket	Service Discontinued
Environmental Services	403140	Container Collections	A.180 Container, 96 gallon, Replacement Fee	\$45.00
Environmental Services	403145	Enhanced Trash Collection Service Monthly Fee	A.300 Trash Collection Fee for the Downtown Area - Enhanced Service	\$0.00885 per 100 dollars of total appraised value/month
Environmental Services	404143	Penalties	A.200 Missed Garbage Pick-up Fee	\$15.00 per pick-up
Environmental Services	404358	Environmental Fee	A.210.A Residential Environmental Fee	\$1.50 per Residential Living Unit
Environmental Services	404358	Environmental Fee	A.210.B Commercial Environmental Fee	\$10.00 per Commercial Establishment
Parks		PROGRAM FEES		
Parks		HEALTH & FITNESS PROGRAMS	a discount will be applied based on the federal income guidelines by family size may be available depending on the activity, program or service being provided by the Department	
Parks	404302	Aerobics (2 classes/week)		\$15.00
Parks	404302	Aerobics (3 classes/week)		\$20.00
Parks	404303	Sr. Aerobics (4 or more classes/week)		\$6.00
Parks	404304	Sr. Aerobics (Up to 3 classes/week)		\$5.00
Parks	404302	Dance (2 classes/week)		\$20.00
Parks	404302	Martial Arts (2 classes/week)		\$20.00
Parks	404302	Yoga (2 classes/week)		\$20.00
Parks	404302	Boxing (4 classes/week)	amateur - 17 yrs & under	\$7.00
Parks	404302	Boxing (4 classes/week)	amateur -- 18 yrs & over	\$10.00
Parks	404302	Boxing (4 classes/week)	professional	\$20.00
Parks	404302	Boxing Managers/trainers (4x/wk)		\$80.00
Parks	404004	Aquatics -- open swim	No discounts to apply	\$2.00/person
Parks	404004	Aquatics -- water slides	No discounts to apply	\$1.00/person
Parks	404004	Aquatics -- swim card	No discounts to apply	\$15.00/10 tkts
Parks	404004	Aquatics -- red tickets	100 minimum; no discounts to apply	\$1.00/tkt
Parks	404004	Aquatics -- spectator fee	City-run meets; no discounts to apply	\$2.00/person
Parks	404004	Aquatics -- family nights	family of 5, no slides	\$7.00/family
Parks	404004	Aquatics -- family nights	family of 5, water-slide pools; no discounts to apply	\$9.00/family
Parks	405020	Learn to swim (8 lessons)	First 2 family members/Additional family members over 2 & Group lessons for 10 or more	\$30/\$27
Parks	405020	Water Aerobics	3 times per week - Monthly/weekly/daily	\$25/\$10/\$4
Parks	405020	Water Aerobics	4 times per week - Monthly/weekly/daily	\$30/\$15/\$4
Parks	405020	Fitness Room -- small size	director to designate size	\$10.00
Parks	405020	Fitness Room -- medium size	director to designate size	\$15.00
Parks	405020	Fitness Room -- large size	director to designate size	\$20.00
Parks	404302	Other health & fitness programs as determined by director or his designee	does not fall in a category listed above; fee will depend on the program offered	determined by director
Parks	404302	Individual classes	No discounts to apply	\$5.00
Parks		PERSONAL DEVELOPMENT PROGRAMS		
Parks	404302	Computers	a discount will be applied based on the federal income guidelines by family size may be available depending on the activity, program or service being provided by the Department	\$20.00
Parks	404302	Music		\$15.00
Parks	404302	Crafts		\$15.00
Parks	404302	Other personal development programs as determined by the director or his designee	does not fall in a category listed above; fee will depend on the program offered	determined by director
Parks	404302	Individual classes	No discounts to apply	\$5.00
Parks	404304	CLUB REC (5 days/week)	Summer program	\$40.00
Parks		CHILDCARE		
Parks	404304	Daycare services - full day	monthly; no discounts apply	\$290.00
Parks	404304	Daycare services - full day	weekly; no discounts apply	\$75.00
Parks	404304	Daycare services - half day	monthly; no discounts apply	\$190.00
Parks	404304	Daycare services - half day	weekly; no discounts apply	\$50.00
Parks	404304	Preschool	monthly; no discounts apply	\$150.00
Parks	404304	Preschool	weekly; no discounts apply	\$40.00
Parks	404304	Afterschool	monthly; no discounts apply	\$90.00
Parks	404304	Afterschool	weekly; no discounts apply	\$30.00
Parks			Registration & supply fees set by director	
Parks		SPECIAL EVENTS -- SENIORS	No discounts apply	
Parks	404301	Monthly Dance		determined by director
Parks	404301	Day trips		determined by director

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Parks	404301	Senior Games -- 2 events		\$15.00
Parks	404301	Senior Games	fee for each event over 2 events	\$5.00
Parks	404301	Lunch		determined by director
Parks		SPECIAL PROMOTIONS		
Parks	404301	Art in the Park -- 2 day booth rental		\$75.00
Parks	404301	Sports Showcase -- high school		\$25/person
Parks		FACILITY FEES		
Parks		AQUATICS		
Parks	405020	Lifeguard Class -- pool fee		\$54.00
Parks	405020	Concession Room -- daily		Discontinued
Parks	405021	Concession Room -- daily/weekly		\$30/\$125
Parks	405020	Summer Swim Leagues		\$35.00
Parks	405020	Swim Team -- entire pool	Weekdays	\$40.00/hour
Parks	405020	Swim Team -- 1/2 pool	Weekdays	\$22.00/hour
Parks	405020	Swim Team -- individual lane	Weekdays	\$8.00/hour
Parks	405020	Swim Team -- entire pool	Weekends	\$50.00/hour
Parks	405020	Swim Team -- 1/2 pool	Weekends	\$30.00/hour
Parks	405020	Swim Team -- individual lane	Weekends	\$10.00/hour
Parks	405020	Swim meets	Anytime	\$50/hour
Parks	405020	Pool Party 25 yd	-per hour based on not charging/not for profit and charging	\$50/\$50/\$150
Parks	405020	Pool Party 50 yd	-per hour based on not charging/not for profit and charging	\$70/\$60/\$180
Parks	405020	Armijo pool lap OR leisure	-per hour based on not charging/not for profit and charging	\$50/\$50/\$150
Parks	405020	Armijo pool lap AND leisure	-per hour based on not charging/not for profit and charging	\$70/\$60/\$180
Parks	405020	Additional guards -- all pool party	1:50 ratio	\$20/\$10/\$20
Parks	405020	Gus & Goldie Party	-per hour based on not charging/not for profit and charging	\$25/\$25/\$50
Parks	405020	Diving Board	-per hour based on not charging/not for profit and charging	\$10/\$10/\$10
Parks	405020	Additional fee for water slides		\$20/\$10/\$20
Parks	405020		-per hour based on not charging/not for profit and charging	
Parks	405020	GYM RENTALS		
Parks	405020	Full Court Rentals		
Parks	405020		Monday thru Friday (except City Holidays) 8 AM to 5 PM	Per hour based upon Not Charging/Charging
Parks	405020		Small Gyms	\$10/\$50
Parks	405020			\$20/\$70
Parks	405020		Medium Gyms	
Parks	405020		Large Gyms	\$30/\$95
Parks	405020		Extra Large Gyms	\$40/\$105
Parks	405020			Daily Rates (5 or more Hours) for second & subsequent days
Parks	405020		Small Gyms	\$250.00
Parks	405020			\$350.00
Parks	405020		Medium Gyms	
Parks	405020		Large Gyms	\$475.00
Parks	405020		Extra Large Gyms	\$500.00
Parks	405020		Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City holidays	Per hour based upon Not Charging/Charging
Parks	405020		Small Gyms	\$20/\$85
Parks	405020		Medium Gyms	\$30/\$105
Parks	405020			\$40/\$130
Parks	405020		Large Gyms	\$50/\$150
Parks	405020			Daily Rates (5 or more Hours) for second & subsequent days
Parks	405020		Small Gyms	\$425.00
Parks	405020		Medium Gyms	\$525.00
Parks	405020			\$650.00
Parks	405020		Large Gyms	
Parks	405020		Extra Large Gyms	\$750.00

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Parks	405020	Half Court Rentals		
Parks	405020		Monday thru Friday (except City Holidays) 8 AM to 5 PM	Per hour based upon Not Charging/Charging
Parks	405020		Small Gyms	\$4/\$25
Parks	405020		Medium Gyms	\$8/\$35
Parks	405020		Large Gyms	\$12/\$47.50
Parks	405020		Extra Large Gyms	\$16/\$52.50
Parks	405020			Daily Rates (5 or more Hours) for second & subsequent days
Parks	405020		Small Gyms	\$125.00
Parks	405020		Medium Gyms	\$175.00
Parks	405020		Large Gyms	\$237.50
Parks	405020		Extra Large Gyms	\$250.00
Parks	405020		Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City holidays	Per hour based upon Not Charging/Charging
Parks	405020		Small Gyms	\$8/\$42.50
Parks	405020		Medium Gyms	\$12/\$52.50
Parks	405020		Large Gyms	\$16/\$65
Parks	405020		Extra Large Gyms	\$20/\$75
Parks	405020			Daily Rates (5 or more Hours) for second & subsequent days
Parks	405020		Small Gyms	\$212.50
Parks	405020		Medium Gyms	\$262.50
Parks	405020		Large Gyms	\$325.00
Parks	405020		Extra Large Gyms	\$375.00
Parks	405020	ROOM RENTALS		
Parks	405020		Monday thru Friday (except City Holidays) 8 AM to 5 PM	per hour based on not charging/not for profit and charging
Parks	405020		1-50 People	\$10/\$5/\$20
Parks	405020		51-125 People	\$15/\$10/\$30
Parks	405020		126-225 People	\$25/\$15/\$50
Parks	405020		226-300 People	\$35/\$20/\$75
Parks	405020		301 + People	\$45/\$25/\$100
Parks	405020		Kitchen (with Room Rental)	\$10.00
Parks	405020			Daily Rates (5 or more Hours) for second & subsequent days
Parks	405020		1-50 People	\$50/\$25/\$100
Parks	405020		51-125 People	\$75/\$50/\$150
Parks	405020		126-225 People	\$125/\$75/\$250
Parks	405020		226-300 People	\$175/\$100/\$375
Parks	405020		301 + People	\$225/\$100/\$500
Parks	405020		Kitchen (with Room Rental)	\$50.00
Parks	405020		Monday to Friday (5 PM to 1 AM); & Saturday, Sunday & City holidays	per hour based on not charging/not for profit and charging
Parks	405020		1-50 People	\$30/\$15/\$50
Parks	405020		51-125 People	\$60/\$30/\$90
Parks	405020		126-225 People	\$90/\$50/\$100
Parks	405020		226-300 People	\$100/\$75/\$125
Parks	405020		301 + People	\$125/\$100/\$150
Parks	405020		Kitchen (with Room Rental)	\$15.00
Parks	405020			Daily Rates (5 or more Hours) for second & subsequent days
Parks	405020		1-50 People	\$125/\$75/\$175
Parks	405020		51-125 People	\$150/\$100/\$325
Parks	405020		126-225 People	\$375/\$250/\$450
Parks	405020		226-300 People	\$450/\$150/\$575
Parks	405020		301 + People	\$525/\$175/\$700
Parks	405020		Kitchen (with Room Rental)	\$50.00

**SCHEDULE C
DEPARTMENTAL FEE LIST**

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Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Parks	405020	SHELTERS		
Parks	405020		Monday thru Thursday (except City Holidays)	per hour based on not charging and charging
Parks	405020		First 3 Hours	\$60/\$85
Parks	405020		Additional Hours before 11 PM	\$5/\$15
Parks	405020		Additional Hours between 11 PM & 1 AM	\$50/\$70
Parks	405020		All Day Rentals up to 11 PM	\$125/\$200
Parks	405020		Additional Hours between 11 PM & 1 AM	\$50/\$70
Parks	405020		Friday, Sunday & Holidays	\$0.00
Parks	405020		First 3 Hours	\$100/\$150
Parks	405020		Additional Hours before 11 PM	\$30/\$30
Parks	405020		Additional Hours between 11 PM & 1 AM	\$60/\$75
Parks	405020		All Day Rentals up to 11 PM	\$180/\$260
Parks	405020			\$60/\$260
Parks	405020		Additional Hours between 11 PM & 1 AM	
Parks	405020		Saturdays	\$0.00
Parks	405020		First 3 Hours	\$120/\$170
Parks	405020		Additional Hours before 11 PM	\$25/\$30
Parks	405020		Additional Hours between 11 PM & 1 AM	\$60/\$75
Parks	405020		All Day Rentals up to 11 PM	\$225/\$300
Parks	405020		Additional Hours between 11 PM & 1 AM	\$60/\$75
Parks	405020	MEMORIAL RESERVE AREA		
Parks	405020		Monday thru Thursday (except City Holidays)	per hour based on not charging/not for profit and charging
Parks	405020		Each additional hour	\$15/\$30
Parks	405020		All Day	\$100/\$200
Parks	405020			Friday & City Holidays
Parks	405020			\$60/\$100
Parks	405020		First Hour	
Parks	405020		Each additional hour	\$30/\$40
Parks	405020		All Day	\$200/\$500
Parks	405020			Saturday & Sunday
Parks	405020		First Hour	\$75/\$125
Parks	405020		Each additional hour	\$30/\$50
Parks	405020		All Day	\$400/\$750
Parks	405020	LOGAN HEIGHTS RESERVE AREA		
Parks	405020		Monday thru Thursday (except City Holidays)	per hour based on not charging/not for profit and charging
Parks	405020		First Hour	\$35/\$75
Parks	405020		Each additional hour	\$15/\$30
Parks	405020		All Day	\$100/\$200
Parks	405020			Friday & City Holidays
Parks	405020			\$40/\$80
Parks	405020		First Hour	
Parks	405020		Each additional hour	\$20/\$30
Parks	405020		All Day	\$125/\$250
Parks	405020			Saturday & Sunday
Parks	405020		First Hour	\$50/\$100
Parks	405020		Each additional hour	\$20/\$40
Parks	405020		All Day	\$200/\$350
Parks	405020	ROSE GARDEN		
Parks	405020		Monday thru Thursday (except City Holidays)	per hour based on not charging/not for profit and charging
Parks	405020		First Hour	\$40/\$80
Parks	405020		Each Additional Hour	\$20/\$40
Parks	405020		Friday, Saturday, Sunday & city holidays	
Parks	405020		First Hour	\$60/\$120
Parks	405020		Each Additional Hour	\$25/\$50
Parks	405020	SAN JACINTO PLAZA		\$0.00
Parks	405020		Monday thru Thursday (except City Holidays)	per hour based on not charging/not for profit and charging
Parks	405020		Stage use without electricity	\$5/\$10
Parks	405020		Stage use with Electricity	\$15/\$30

**SCHEDULE C
DEPARTMENTAL FEE LIST**

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Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Parks	405020		Friday, Saturday, Sunday & city Holidays	
Parks	405020		Stage use without electricity	\$30/\$60
Parks	405020		Stage use with Electricity	\$40/\$80
Parks	405020	CAROLINA SKATE PARK		
Parks	405020		Admission fee when staffed	\$1.00
Parks	405020		Rental (Not Charging/Charging)	\$0.00
Parks	405020		First Hour	\$30/\$150
Parks	405020		Additional hours	\$10/\$75
Parks	405020		All Day	\$250/\$500
Parks	405020		Deposit	\$500.00
Parks		FOOTBALL		
Parks			Minor/Intermediate Division	\$375.00
Parks	404004		Playoff Entry Adult/Student	\$2.00/\$1.50
Parks	404307		Men's Class A/B League	Discontinued
Parks		BASKETBALL		
Parks	404307		Fall League Youth (includes officials)	Discontinued
Parks	404308		Youth League (No Officials Fees)	\$250.00
Parks	404307		Summer League Youth (No officials Fees)	Discontinued
Parks	404307		Teenage League (No official Fees)	\$250.00
Parks	404307		Adult League (No official Fees)	\$200.00
Parks		SPORTS		
Parks		SOFTBALL	Fastpitch Leagues	
Parks	404307		Eight & Under Division	\$250.00
Parks	404307		Ten & Under Division	\$280.00
Parks	404307		All other Divisions	\$290.00
Parks			Adult Slow Pitch	
Parks	404307		Session I (January to March)	Discontinued
Parks	404307		Session II (March - June)	Discontinued
Parks	404307		Session III (June - September)	Discontinued
Parks	404307		Session IV (September - January)	Discontinued
Parks	404307		8 Week season (No Official Fees)	\$225.00
Parks	404307		10 Week season (No Official Fees)	\$275.00
Parks		BASEBALL		
Parks	404307		8 & Under (Roberto Clemente Division)	\$200 + official fees
Parks	404307		12 & under (Willie Mays & Pee Wee Reese Divisions)	\$275 + official fees
Parks	404307		14 & under (Sandy Kofax Division)	\$325 + official fees
Parks	404307		18 & under ((Mickey Mantle & Connie Mack Divisions)	\$475 + official fees
Parks	404307		Unlimited Age	\$475 + official fees
Parks		PARENTS CLASS		
Parks	404301		Live sessions	\$5/family
Parks	404301		Video taped sessions	\$15/family
Parks		COACHES CERTIFICATION		
Parks	405065		Certification	\$20/Yr/Coach
Parks	405065		Background screening	\$15/year/coach
Parks	405065		IDENTIFICATION CARDS	Discontinued
Parks	405065		Players	\$5/3 years
Parks	405065		Coaches	\$5.00/year
Parks		ATHLETIC FIELD RENTALS		
Parks		(Athletic Events Only)		
Parks	405020		Practice permit (1.5 Hour)	\$10.00
Parks	405020		Practice permit Field w/lights(1.5 Hour)	\$25.00
Parks			Athletic Complexes	
Parks	405020		Single field	\$90/day
Parks				\$425/day
Parks	405020		Complex	
Parks	405020		Other athletic Fields	\$90/day
Parks	404301		Player fee	\$5/season (8 weeks)
Parks		PARKS		
Parks		Washington Park/San Jacinto Plaza		
Parks	405020		First day	\$250.00
Parks	405020		Additional days	\$150.00
Parks			Deposit	\$1,500.00
Parks		Parks One Acre or larger		per hour based on not charging/not for profit and charging
Parks				\$250/\$200/\$1200
Parks	405020		First day	
Parks	405020		Additional days	\$150/\$100/\$600
Parks			Deposit	\$1,500.00
Parks		Parks less than one acre		
Parks	405020		First Hour	\$30/\$20/\$150
Parks	405020		Additional Hours	\$10/\$10/\$75

**SCHEDULE C
DEPARTMENTAL FEE LIST**

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Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Parks	405020		All Day	\$100/\$80/\$500
Parks			Deposit	\$500.00
Parks		Bandstands		per hour based on not charging/not for profit and charging
Parks	405020		First hour	\$35/\$30/\$100
Parks	405020		Additional hours	\$25/\$20/\$75
Parks	405020		All day	\$100/\$75/\$250
Parks	405020		Additional days	\$75/\$50/\$150
Parks			Deposit	\$150.00
Parks	405065	Processing Fee	Each rental of a shelter, room, gym, aquatic facility, park or bandstand, etc	\$10.00
Zoo	404001	General Admission	Adults 13 to 61	\$5.00
Zoo	404001		Seniors 62 & over	\$4.00
Zoo	404001		Children 3 to 12	\$3.00
Zoo	404001		Active Duty Military Personnel with Valid Id	Discontinued
Zoo	404001	Reservation School Group Admission (completed application required)	Adult Chaperones (over 21 years of age)	\$4.00
Zoo	404001		Students	\$2.00
Zoo	404001	Advanced Ticket Purchases (over 50 less than 500)	Adults 13 to 61	Discontinued
Zoo	404001		Seniors 62 & over	Discontinued
Zoo	404001		Children 3 to 12	Discontinued
Zoo	404001	Advanced Ticket Purchases (over 500)	Adults 13 to 61	Discontinued
Zoo	404001		Seniors 62 & over	Discontinued
Zoo	404001		Children 3 to 12	Discontinued
Zoo	404001	Bulk Ticket Purchases for Specified Zoo Partners (Over 500)	Adults 13 to 61	\$3.00
Zoo	404001		Children 3 to 12	\$2.00
Zoo	404005	Parking Fee Revenue	Zoo Sponsored Events & over flow parking	\$3.00
Zoo	404301	Processing Fee (New)	Processing Fee (events, rentals not through contract)	\$10.00
Zoo	404301	Services/event fee	Additional Staff Required by the zoo	\$25.00/hr
Zoo	404301	Services/event fee	Security as required by the zoo	\$15.00/hr
Zoo	406040	Education Program -Special Request	Sealion or Elephant Program - 1 hour	\$50.00
Zoo	405020	Facility Rental	Designated Outdoor areas - tables & chairs for 50 persons (7 tables & 50 chairs) includes set up & tear down	\$100.00
Zoo	405020	Facility Rental	Indoor meeting rooms	\$40.00
Zoo	405020	Facility Rental	Event Participation-For Profit	\$40.00
Zoo	405020	Facility Rental	Event Participation-Not For Profit	\$30.00
Zoo	405020	Facility Rental-After Hours	Entire Zoo Open Areas - facility & required animal staff only	\$500.00
Zoo	405020	Facility Rental-After Hours	Zoo Public Areas - staff not required	\$200.00
Zoo	405020	Facility Rental -After Hours	Indoor Exhibit Building - facility & required animal staff only	\$100.00
Zoo	405020	Equipment	Podium/Sound System	\$50.00
Zoo	405020	Equipment	Stage	\$50.00
Zoo	405020	Equipment	TV/VCR	\$25.00
Zoo	405020	Equipment	Tent	\$250.00
Zoo	405020	Equipment	Tables W/Chairs (1 - 6 ft table w/ 6 chairs)	\$5.00
Zoo	405020	Equipment	Individual Chairs	\$.50 each
MCAD-Art Museum	404303	Membership fees- Art Museum	Senior Citizen	\$15.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Student	\$15.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Individual	\$25.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Family	\$50.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Active Duty Military-Individual	\$20.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Active Duty Military-Family	\$45.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Contributors	\$100.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Supporters Circle	\$250.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Collectors Circle	\$500.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Sponsors Circle	\$1,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Donors Circle	\$2,500.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Patrons Circle	\$5,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Benefactors Circle	\$10,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Founder	\$1,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Executive	\$2,500.00
MCAD-Art Museum	404303	Membership fees- Art Museum	President	\$5,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	CEO	\$10,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Director	\$20,000.00
MCAD-Art Museum	405020	Facility rental fees	Entire Museum.	\$10,000.00
MCAD-Art Museum	405020	Facility rental fees	Lobby.	\$500 for up to 4 hrs/\$1,000. for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	2nd. Floor lobby.	\$500 for up to 4 hrs/\$1,000 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Temporary Gallery	\$1,500 for up to 4 hrs/\$3,000. for up to 8 hrs.

**SCHEDULE C
DEPARTMENTAL FEE LIST**

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Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
MCAD-Art Museum	405020	Facility rental fees	Theater	\$1,000 for up to 4 hrs/\$1,500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Board Room	\$250 for up to 4 hrs/\$500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Lecture Room	\$250 for up to 4 hrs/\$500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Library	\$250 for up to 4 hrs/\$500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Classrooms	\$250 for up to 4 hrs/\$500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Outdoor Seating Area	\$1,500 for up to 4 hrs/\$3,000 for up to 8 hrs.
MCAD-Art Museum	404302	Book-bunch session fees	Members & non-members	members free/non-members \$10.00
MCAD-Art Museum	405020	Facility Object Rentals	Chairs	\$2.00 each
MCAD-Art Museum	405021	Facility Object Rentals	Easels	\$7.00 each
MCAD-Art Museum	405021	Facility Object Rentals	Tables (8', 6', 48" round)	\$10.00 each
MCAD-Art Museum	405021	Facility Object Rentals	Café Tables (36" square black , 30 available)	\$10.00 each
MCAD-Art Museum	405021	Facility Object Rentals	Seminar Tables (2'x6', 7 available)	\$12.00 each
MCAD-Art Museum	405021	Facility Object Rentals	Podium/sound system	\$50.00
MCAD-Art Museum	405021	Facility Object Rentals	Riser (4' x 5' 1/2"; 2 available)	\$25.00 each
MCAD-Art Museum	405021	Facility Object Rentals	Slide Projector	\$25.00 each
MCAD-Art Museum	405021	Facility Object Rentals	TV/VCR	\$25.00
MCAD-Art Museum	405021	Facility Object Rentals	Tent (20' x 40')	\$300.00
MCAD-Art Museum	405021	Facility Object Rentals	Piano	\$300.00
MCAD-Art Museum	405021	Facility Object Rentals	Security Officer	\$30.00 per hour
MCAD-Art Museum	405021	Facility Object Rentals	Audio Visual Operator	\$30.00 per hour
MCAD-Art Museum	405021	Facility Object Rentals	Event staff (each)	\$30.00 per hour
MCAD-Art Museum	405021	Facility Object Rentals	Permanent Collection/Curated In-house	\$1,500 minimum - \$10,000 maximum
MCAD-Art Museum	405021	Facility Object Rentals	Copyright	up to \$75.00 per image
MCAD-Art Museum	405021	Facility Object Rentals	Permanent Collection Lending	up to \$100.00 per work of art
MCAD-Art Museum	404302	Lectures (High Art High Noon)	Members & non-members	\$8.00 members / \$10.00 non-members
MCAD-Art Museum	405065	Teacher Workshops Fees	Program Registration	3hr-\$35.00 / 4hr-\$40.00 / 5hr-\$45.00
MCAD-Art Museum	404000	Exhibition fees	Entry fees (senior, students, military)	\$3.00
MCAD-Art Museum	404000	Exhibition fees	Entry fees (Adults)	\$5.00
MCAD-Art Museum	404000	Exhibition fees	Entry fees (members, kids under 12)	Free
MCAD-Art Museum	404302	Art classes fees* (See comment)	4-day Summer Art Camps (ages 6 to 12)	\$56.00 members / \$70.00 non members
MCAD-Art Museum	404302	Art classes fees* (See comment)	4-day Summer Art Camps-clay (ages 6 to 12)	\$64.00 members / \$80.00 non members

**SCHEDULE C
DEPARTMENTAL FEE LIST**

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Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 -day Summer Art Camps-clay (ages 6 to 12)	\$128 members / \$160 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Kids Classes (ages 6 to 14)	\$62.00 members/\$77.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Kids Classes-clay (ages 6 to 14)	\$72.00 members / \$90.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Adult Classes (ages 15 and above)	\$62.00 members/\$77.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Adult Classes-clay (ages 15 and above)	\$72.00 members / \$90.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	4 session Parent/Child classes	\$38 members/\$46 non-members
MCAD-Art Museum	404303	Art classes fees* (See comment)	6 Session Adult Classes - (ages 15 and above)	\$47.00 members/\$59.00 non-members
MCAD-Art Museum	404304	Art classes fees* (See comment)	6 Session Youth Classes - (ages 6 to 18)	\$38.00 members/\$46.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	1-day Adult Workshop (4hr.)	Discontinued
MCAD-Art Museum	404302	Art classes fees* (See comment)	Family Workshops	Discontinued
MCAD-Art Museum	404303	Art classes fees* (See comment)	1-day Family Workshops (ages 3 and above)	\$10.00 members (\$25 max.)/\$12.00 non-members (\$30.00 max.)
MCAD-Art Museum	404303	Art classes fees* (See comment)	1-day Youth Workshops (ages 6 to 12)	\$30.00 members /\$38.00 non-members
MCAD-Art Museum	404304	Art classes fees* (See comment)	1-day Adult Workshops (ages 15 and above) Batik Technique	\$45.00 members /\$55.00 non-members
MCAD-Art Museum	404305	Art classes fees* (See comment)	1-day Adult Workshops (ages 15 and above)	\$30.00 members /\$38.00 non-members
MCAD-Art Museum		Third Thursdays	Adult Programming	\$12 - couple non-members/ \$10 - couple members/ \$8 non-member ind./\$5 member ind.
MCAD-History Museum	404303	Membership fees- History Museum	Student/Senior/Military	\$20.00
MCAD-History Museum	404303	Membership fees- History Museum	Individual	\$25.00
MCAD-History Museum	404303	Membership fees- History Museum	Family	\$50.00
MCAD-History Museum	404303	Membership fees- History Museum	Advocate	\$250.00
MCAD-History Museum	404303	Membership fees- History Museum	Contributor	\$500.00
MCAD-History Museum	404303	Membership fees- History Museum	Provider	\$1,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Corporate	\$1,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Supporter	\$2,500.00
MCAD-History Museum	404303	Membership fees- History Museum	Champion	\$5,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Patron	\$10,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Benefactors Circle	\$20,000.00
MCAD-History Museum	405020	Facility rental fees	1st floor orientation theatre	\$500 for up to 4 hrs/1,000. for up to 8 hrs.
MCAD-History Museum	405020	Facility rental fees	1st floor seminar room	\$500 for up to 4 hrs/1,000. for up to 8 hrs.
MCAD-History Museum	405020	Facility rental fees	1st floor classroom	\$500 for up to 4 hrs/1,000. for up to 8 hrs.
MCAD-History Museum	405020	Facility rental fees	1st floor Museum Store	\$1000 for up to 4 hrs/\$1,500 for up to 8 hrs.
MCAD-History Museum	405020	Facility rental fees	2nd floor board room	\$500 for up to 4 hrs/1,000. for up to 8 hrs.
MCAD-History Museum	405020	Facility rental fees	2nd floor lecture room	\$500 for up to 4 hrs/1,000. for up to 8 hrs.
MCAD-History Museum	405020	Facility rental fees	2nd floor lobby	\$250 for up to 4 hrs/\$500 for up to 8 hrs.
MCAD-History Museum	405020	Facility rental fees	Outdoor Garden Terrace	\$1,500 for up to 4 hrs/\$3,000 for up to 8 hrs.
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Senior Citizen	\$20.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Individual	\$25.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Military Individual	\$20.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Family	\$40.00

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Military Family	\$35.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Folsom	\$100.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Clovis	\$250.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Jornada Brown	\$500.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	El Paso Polychrome	\$1,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Chupadero Black on White	\$5,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Gila Polychrome	\$10,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Mimbres Black on White	\$50,000.00
MCAD-Archeology Museum	405020	Facility rental fees	Entire Museum.	\$900 for up to 4 hrs/\$1800 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility rental fees	Auditorium Gallery	\$300 for up to 4 hrs/\$600 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility rental fees	Conference Room	\$200 for up to 4 hrs/\$400 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility rental fees	Gazebo	\$100 for up to 4 hrs/\$200 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility object rental fees	Security Officer (each)	\$20.00/hour
MCAD-Archeology Museum	405020	Facility object rental fees	Audio Visual Operator (each)	\$20.00/hour
MCAD-Archeology Museum	405020	Facility object rental fees	Event staff (each)	\$25.00/hour
MCAD-Archeology Museum	404302	Instructional Fees	Summer Camp Fees (per child up to age to 14)	\$55.00 for members/\$70.00 for non-members
MCAD-Archeology Museum	404301	Event Fees	Cultural & Historical Trolley/Bus Tours Fee (per person)	\$10.00 for 2-hour tour/\$25.00 for 4-hour tour without lunch/\$50.00 for 8-hour tour with lunch
MCAD-Archeology Museum	404301	Event Fees	Cultural & Historical Walking Tours Fee (per person)	\$5.00 per person
Sun Metro	403050	Fare Box Revenue	Fare deposited at time of boarding bus	
Sun Metro	403050	Fare Box Revenue	Regular Fare	\$1.00
Sun Metro	403050	Fare Box Revenue	Student Fare	\$0.50
Sun Metro	403050	Fare Box Revenue	Children btwn ages of 6-18 yrs	\$0.50
Sun Metro	403050	Fare Box Revenue	Senior/Disabled Fare	\$0.30
Sun Metro	403050	Fare Box Revenue	Transfers	Discontinued
Sun Metro	403050	Fare Box Revenue	Trolley Regular Fare	\$0.25
Sun Metro	403050	Fare Box Revenue	Trolley Reduced Fare	\$0.10
Sun Metro	403050	Fare Box Revenue	Day Pass	\$2.00
Sun Metro	403051	Ticket Sales	Standard and Student Punch Cards	
Sun Metro	403051	Ticket Sales	Standard Monthly	\$35.00
Sun Metro	403051	Ticket Sales	Standard Punch Card (20 rides)	\$20.00
Sun Metro	403051	Ticket Sales	Student Monthly	\$20.00
Sun Metro	403051	Ticket Sales	Student Punch Card (20 rides)	\$10.00
Sun Metro	403051	Ticket Sales	Transfer Punch Card (10 transfers)	Discontinued
Sun Metro	403052	Trolley Token Sales	Sun Metro Tokens used instead of cash	
Sun Metro	403052	Trolley Token Sales	Full Fare Token (10/pkg)	\$10.00
Sun Metro	403052	Trolley Token Sales	Student Fee (10/pkg)	\$5.00
Sun Metro	403053	Lift Bus Revenue-Tickets	Demand Response Program Ticket Prices	
Sun Metro	403053	Lift Bus Revenue-Tickets	Lift/Fixed Monthly	Discontinued
Sun Metro	403053	Lift Bus Revenue-Tickets	Lift Punch Card (10 rides)	Discontinued
Sun Metro	403053	Lift Bus Revenue-Tickets	Lift Tickets (5 rides)	\$10.00
Sun Metro	403053	Lift Bus Revenue-Tickets	Lift Tickets (10 rides)	\$20.00
Sun Metro	403053	Lift Bus Revenue-Tickets	Lift Tickets (15 rides)	\$30.00
Sun Metro	403053	Lift Bus Revenue-Tickets	Lift Tickets (20 rides)	\$35.00
Sun Metro	403053	Lift Bus Revenue-Tickets	Lift Tickets (25 rides)	\$43.75
Sun Metro	403053	Lift Bus Revenue-Tickets	Lift Tickets (30 rides)	\$50.10
Sun Metro	403053	Lift Bus Revenue-Tickets	Lift Tickets (35 rides)	\$58.45
Sun Metro	403053	Lift Bus Revenue-Tickets	Lift Tickets (40 rides)	\$66.80
Sun Metro	403053	Lift Bus Revenue-Tickets	Lift Tickets (45 rides)	\$75.15
Sun Metro	403053	Lift Bus Revenue-Tickets	Lift Tickets (50 rides)	\$80.00
Sun Metro	403054	Senior Citizen Bus Pass	Senior Citizen Tickets Prices	
Sun Metro	403054	Senior Citizen Bus Pass	Senior/Disabled Monthly	\$10.00
Sun Metro	403054	Senior Citizen Bus Pass	Senior/Disabled Punch Card (20 rides)	\$6.00
Sun Metro	403055	Taxi Sales	Revenue from the sale of tickets for the taxi program	\$0.00
Sun Metro	403055	Taxi Sales	Taxi-Lift (5 rides)	\$7.50
Sun Metro	403057	Lift Bus Revenue-Fare Box	Revenue collected at time of boarding bus for the demand response program	\$1.50
Sun Metro	403057	Lift Bus Revenue-Fare Box	Revenue collected at time of boarding bus for the demand response program	\$2.00
Sun Metro	403059	Non-Transportation Revenue	Sale of ID's, Schedule Books, & Pouches	

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Sun Metro	403059	Non-Transportation Revenue	Schedule Books	\$3.00
Sun Metro	403059	Non-Transportation Revenue	Pouches	\$0.55
Sun Metro	403059	Non-Transportation Revenue	ID Replacement	\$3.00
Airport	404122	FTZ Transaction Fees	Transaction Fee	\$15.00
Airport	404122	FTZ Transaction Fees	High Volume Admissions	
Airport	404123	FTZ Transaction Fees	0-500	\$15.00
Airport	404124	FTZ Transaction Fees	500-1000	\$10.00
Airport	404122	FTZ Transaction Fees	1000 & Up	\$5.00
Airport	404122	FTZ Transaction Fees	Training	\$30.00
Airport	404122	FTZ Transaction Fees	Transportation and Exportation	\$30.00
Airport	404122	FTZ Transaction Fees	Activation Fee	\$2,000.00
Airport	404122	FTZ Transaction Fees	Annual Sub-zone Fees Per Commodity	\$20,000.00
Airport	404122	FTZ Transaction Fees	Sub-Zone Activation Fee	\$3,000.00
Airport	403011	Aircraft Parking (Dead Storage)	Under 80,000 lbs.	\$30.00/day
Airport	403011	Aircraft Parking (Dead Storage)	Over 80,000 lbs.	\$100.00/day
Airport	403010	Fuel Flowage Fees		\$0.08 per gallon
Airport	403022	Annual Shuttle Service Permit		\$150.00 per vehicle
Airport	403020	Off-Airport Rental Car Permit		7% gross receipts
Airport	403022	Annual Taxicab Permit		\$250.00 per vehicle or \$20.83/mo.
Airport		Taxicab Inspection		No fee charged by Airport
Airport	403036	Cost Recovery Rates	Reimbursement for Lost Badges	\$50.00
Airport	403005, 403006, 403007	Cost Recovery Rates	Landing Fee	\$1.96 per 1000 lbs GLW
Airport	403013	Cost Recovery Rates	Terminal Rental	\$38.90 sq. ft./yr.
Airport	403031	Cost Recovery Rates	Electricity Surcharge / Telecommunication Charge	\$4.33 sq. ft./yr.
Airport			Telecommunication charge - N/A	N/A
Airport	403009	Cost Recovery Rates	Apron Use Fee (preferentially assigned gates)	\$12,000/yr.
Airport	403026	Cost Recovery Rates		\$14,400.00
Airport	403009	Cost Recovery Rates	City-Owned Loading Bridge (per year preferentially assigned)	
Airport	403009	Cost Recovery Rates	Apron Use Fee (arrival or departure)	\$6.40 per use
Airport	403026	Cost Recovery Rates	City-Owned Loading Bridge Charge per Turn Around	\$125.00
Airport	403030	Cost Recovery Rates	Security Screening Fee Per Enplaned Passenger	\$0.12
Airport	403028	Cost Recovery Rates	International Arrivals Area Charge per Deplaned International Passenger	\$2.00
Airport	403034	T-Hangar, Tie-Down and Heavy Aircraft Parking	T-Hangars: Single Hangars of Normal Configuration	\$110.00/mo.
Airport	403034		End Single Hangars w/add. Storage Space	\$125.00/mo.
Airport	403034		Double Hangar.	\$220.00/mo.
Airport	403033		Tie-Down Space	\$20.00/mo.
Airport	403011		Heavy Aircraft Parking	\$20.00/day; \$400.00/mo. Max.
Airport	403004	Public Parking Short Term (ST) & Long Term (LT)		Free
Airport			ST 0 - 10 min.	
Airport			ST 10 - 35 min.	\$0.75
Airport			ST 35 min - 1 hr.	\$1.50
Airport			ST Each Additional Hour	\$1.00
Airport			ST Max each 24 hrs.	\$9.00
Airport			LT 0 - 10 min	free
Airport			LT 10 min. - 1 hr.	\$1.00
Airport			LT Each Additional Hour	\$0.50
Airport			LT Max. each 24 hrs.	\$4.50
Airport			LT Weekly	\$22.50
Airport	403004	Overflow Parking Fees	1 day	\$3.00
Airport			2 days	\$5.00
Airport			3 - 7 days	\$10.00
Airport			8 - 14 days	\$15.00
Airport			15 - 19 days	\$20.00
Health		Food		
Health		Meat Establishment Warehouse, Food Processing Plant	Under Direct Supervision Of U.S. Dept. Of Agriculture Or Texas Dept. Of Health, No Other Food Activities	\$100.00
Health		Temporary Establishment	Unexposed Food	\$50.00
Health		Recurrent Establishment	Unexposed Food	\$125.00
Health		Seasonal Establishment	Unexposed Food	\$75.00
Health		Temporary Establishment	Exposed Food	\$75.00

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Health		Recurrent Establishment	Exposed Food	\$250.00
Health		Seasonal Establishment	Exposed Food	\$150.00
Health		Home Child Care Facility	Less Than 12 Children	\$75.00
Health		Day Care Center	More Than 12 Recipients	\$150.00
Health		Charitable/Non-Profit Organization		EXEMPT
Health		Mobile Food Establishment	Unexposed Food	\$100.00
Health		Mobile Food Establishment	Exposed Food	\$150.00
Health		Food Service Establishment Food Product Establishment	Under 200 Square Feet Prepackaged And No Potentially Hazardous Food	\$75.00
Health		Food Service Establishment Food Product Establishment	Under 3,000 Square Feet	\$150.00
Health		Food Service Establishment Food Product Establishment	3,001 To 6,000 Square Feet	\$300.00
Health		Food Service Establishment Food Product Establishment	6,001 To 9,000 Square Feet	\$450.00
Health		Food Service Establishment Food Product Establishment	9,001 Or More Square Feet	\$600.00
Health		Outdoor Market		\$150.00
Health		Each Vendor		\$10.00
Health		Adult Foster Care Home/Private Care Home	4 Or Less Care Recipients	\$75.00
Health		Personal Care Home	5-8 Care Recipients	\$100.00
Health		Personal Care Home	9-18 Care Recipients	\$150.00
Health		Booklets	Chapter 9.12	\$5.00
Health		Booklets	Texas Food Establishment Rules	\$5.00
Health		Plan Review	Under 3,000 Square Feet	\$100.00
Health		Plan Review	3,001 To 6,000 Square Feet	\$150.00
Health		Plan Review	6,001 To 9,000 Square Feet	\$200.00
Health		Plan Review	More Than 9,000 Square Feet	\$250.00
Health		Site Assessment	Under 200 Sq Ft-No Potentially Hazardous Food, Mobile, Recurrent, Outdoor Market, Home Day Care, Adult, Foster Or Personal Care	\$45.00
Health		Site Assessment	Under 3,000 Square Feet	\$100.00
Health		Site Assessment	3,001 To 6,000 Square Feet	\$150.00
Health		Site Assessment	6,001 To 9,000 Square Feet	\$200.00
Health		Site Assessment	More Than 9,000 Square Feet	\$250.00
Health		Re-Inspection	If Paid Next Working Day	\$75.00
Health		Re-Inspection	If Paid In 2 Working Days	\$90.00
Health		Re-Inspection	If Paid In 3 Working Days	\$135.00
Health		Re-Inspection	If Paid In 4 Working Days	\$170.00
Health		Re-Inspection	If Not Paid, Voluntary Closure	\$250.00
Health		Food Establishment Permit	Duplicate	\$10.00
Health		Food Handler/Manager	Duplicate	\$10.00
Health		Hazard Analysis And Critical Control Point	Three Times The License Amount Based On Type Of Food Establishment	VARIABLES
Health		Signs	Ground Meat	\$1.00
Health		Signs	Hand wash	\$1.00
Health		Signs	Oyster	\$1.00
Health		Signs	Buffet	\$1.00
Health		Signs	Smoking	\$1.00
Health		Application Annual Processing Fee		\$45.00
Health		Condemnation Fee	Under 500 Lbs	N/C
Health		Condemnation Fee	501 Lbs To 100 Lbs	\$50.00
Health		Condemnation Fee	1001 To 3000 Lbs	\$100.00
Health		Condemnation Fee	3001 To 5000 Lbs	\$200.00
Health		Condemnation Fee	5001 To 10,000 Lbs	\$300.00
Health		Condemnation Fee	10,001 To 25,000 Lbs	\$400.00
Health		Condemnation Fee	25,001 To 40,000 Lbs	\$500.00
Health		Condemnation Fee	Over 40,000 Lbs	\$600.00
Health		Fire/Accident Investigation	Per/Per Inspector (With A Minimum One (1) Hour Charge	\$50.00
Health		Haccp Plan Review	Originating Establishment (Preparation)	\$50.00
Health		Haccp Plan Review	Receiving Establishment (Ready-To-Eat)	\$25.00
Health		Mobile Food Establishment	Sticker	\$10.00
Health		Temporary Late Penalty (Application Submitted Less Than 3 Working Days Prior To Event	Unexposed Food	\$100.00
Health		Temporary Late Penalty (Application Submitted Less Than 3 Working Days Prior To Event	Exposed Food	\$150.00
Health		Food Handler Identification Card	Id Card	\$20.00
Health		Food Protection Management Certification	Certification	\$55.00
Health		Fpmc Records Management/Official Id Card	Id Card	\$20.00
Health		Food Safety Course	Course	\$20.00
Health		Public Information		VARIABLES
Health		ARDC		
Health		Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation	Permit Yearly Renewal	\$60.00

**SCHEDULE C
DEPARTMENTAL FEE LIST**

FY08 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2008 Fee Amount
				Proposed
Health		Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation	Amending Permit	\$10.00
Health		Other Animals-Restrictions-Permit Requirements	Permit Yearly Renewal	\$35.00
Health		Other Animals-Restrictions-Permit Requirements	Amending Permit	\$5.00
Health		Buying And Selling	Shows And Exhibition	\$100.00
Health		Buying And Selling	Grooming	\$85.00
Health		Buying And Selling	Kennel	\$100.00
Health		Buying And Selling	Dealer	\$125.00
Health		Registration	APPLICATION INITIAL ISSUANCE OR RENEWAL	\$8.00
Health		Registration	Duplicate	\$8.00
Health		Registration	Registration Transfer	\$8.00
Health		Collar And Tag Required	New Tag	\$8.00
Health		Fees-Impoundment	Class A: Dog, Cat Each	\$45.00
Health		Fees-Impoundment	Class B: Goats, Sheep, Lambs, Pigs, Sows, Shoats, Calves, Foals And Animals Of The Same Approximate Size And Weight, Each Animal	\$50.00
Health		Fees-Impoundment	Class C: Horses, Ponies, Mules And Animals Of Same Size And Weight, Each Animal	\$85.00
Health		Fees-Impoundment	CLASS D: EXOTIC ANIMALS:REQUIRING CAPTURE BY DIVISION PERSONNEL	\$50.00
Health		Fees-Impoundment	Class D: Exotic Animals, Already Contained	\$45.00
Health		Handling Fee	Daily Fee Class A	\$10.00
Health		Handling Fee	Daily Fee Class B	\$15.00
Health		Handling Fee	Daily Fee Class C	\$15.00
Health		Handling Fee	Daily Fee Class D	\$15.00
Health		Cat And Dog Traps Pick-Up Or Drop-Off	Fee Per Address Delivery	\$15.00
Health		Animal Litter Permit	Per litter	\$75.00
Health		Environmental General-Facilities		\$0.00
Health		Swimming Pool Drawings	Review Drawings For First Pool At Location	\$200.00
Health		Swimming Pool Drawings	Review Drawings For Additional Pool(S) At Same Location Each	\$100.00
Health		Public Spa Drawings	Review For First Spa At The Location	\$50.00
Health		Public Spa Drawings	Review Each Additional Spa(S) At The Same Location Each	\$50.00
Health		License Fee	Public Swimming Pool-Initial	\$200.00
Health		License Fee	Spas	\$100.00
Health		License Fee	Public Pool License Annual Renewal	\$100.00
Health		License Fee	Public Spa License Annual Renewal	\$100.00
Health		Re-Inspection Fee	Public Swimming Pool Or Public Spa Fee Per Inspection	\$50.00
Health		Temporary Permit	Above Ground Public Pool (Per Pool)	\$100.00
Health		Temporary Permit	Above Ground Spa (Per Spa)	\$100.00
Health		Late Renewal Penalty Fee	For Each Public Swimming Pool And Public Spa	\$25.00
Health		License Fee	Tattooing Only-Initial	\$125.00
Health		License Fee	Tattooing Only -Renewal	\$100.00
Health		License Fee	Tattooing & Body Piercing-Initial	\$200.00
Health		License Fee	Tattooing & Body Piercing At Same Location -Renewal	\$175.00
Health		License Fee	Body Piercing Only - Initial	\$100.00
Health		License Fee	Body Piercing Only - Renewal	\$75.00
Health		Temporary Permit	Tattooing Only Not To Exceed Seven Consecutive Days (1-50 Permits Same Location Each	\$40.00
Health		Temporary Permit	Tattooing Only 51 To 100 Permits Same Location Each	\$35.00
Health		Temporary Permit	Tattooing Only Over 100 Permits Same Location Each	\$25.00
Health		Temporary Permit	Body Piercing Only Not To Exceed Seven Consecutive Days	\$50.00
Health		Temporary Permit	Tattooing And Body Piercing (Not To Exceed Seven Consecutive Days)	\$75.00
Health		Class	Blood Borne Pathogens And Aseptic Techniques	\$25.00
Health		Replacement Fee	Lost Or Damaged Identification Tag	\$10.00
Health		Annual License Fee	Trailer Court Having 30,000 Square Feet Or Less, An Additional Four Dollars For Each 5,000 Square Feet Or Fraction Thereof. Annual Fee Not To Exceed \$300.	\$75.00
Health		Annual License Fee	LAUNDRIES	\$30.00

* Amended on 8/21/2007

016730

AN ORDINANCE LEVYING 2008 TAXES

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

Section 1: That ad valorem taxes for the tax year ending December 31, 2007 to fund the City's budgetary requirements for the fiscal year ending August 31, 2008, be and are hereby levied on all property, real, personal, and mixed, subject to taxation by the City, at the rate of 0.671097 of one percent of the assessed value of said property, as hereinafter set forth:

- A. For General Purposes:
For the General Fund and for the purpose of defraying current municipal expenses of the City of El Paso not otherwise provided for, 0.453294 of one percent.
- B. For Special Purposes:
To pay the interest on and provide a Sinking Fund to redeem bonds a total Levy for Special Purposes 0.217803 of one percent.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$10.18.

SECTION 2. Occupation Tax:

There is hereby levied on every person, firm, association or corporation pursuing within the limits of the City of El Paso any occupation taxed by the State of Texas as authorized by City Council an annual tax equal to one-half of the occupation tax levied by the State of Texas thereon.

PASSED AND APPROVED this 28th day of August, 2007.

John F. Cook
CITY OF EL PASO
John F. Cook, Mayor

ATTEST Richarda D. Momsen
Richarda D. Momsen, City Clerk

APPROVED AS TO FORM: Bertha A. Ontiveros
Bertha A. Ontiveros
Assistant City Attorney

APPROVED AS TO CONTENT: William F. Studer, Jr.
William F. Studer, Jr., Deputy City Manager
Financial Services

CITY CLERK DEPT.

07 AUG - 7 AM '07

GLOSSARY OF TERMS

ACCOUNT – A record of debit and credit entries that shows the effect of transactions and other events involving a particular item, or concern.

ACCRUAL BASIS – The basis of accounting recognizing income when earned and expenses when incurred.

ACTIVITY BASED COSTING - A costing model that identifies the cost pools, or activity centers, in an organization and assigns costs to products and services (cost drivers) based on the number of events or transactions involved in the process of providing a product or service.

ACTUAL - Denotes revenue and expenditure ledger results for operations normally for a specific fiscal year.

AD VALOREM - the central appraisal district sends certified values to the tax assessor, who determines the tax rate to be imposed on the property. "Ad-valorem" is used frequently to refer to such property values.

ADOPTED - Denotes City Council approved revenue and expenditure estimates for fiscal year indicated.

AGENCY FUNDS - Agency Funds are used to account for funds held by the City as an agent for individuals, private organizations, and/or other governmental units.

APPROPRIATION – A budgetary authorization granted by the City Council or appropriate executive staff to allow for posting expenditures and/or to incur obligations for purposes specified in the budget.

ASSESSED VALUATION - A valuation set upon real estate or other property by the

Central Appraisal District as a basis for levying taxes.

BALLET FOLKLORICO – Colorful Mexican ethnic dances that spotlight Mexico's regions, history, and culture.

BASIS OF ACCOUNTING – Accounting rules concerned with when to record financial transactions and, hence, what really constitutes a transaction. There are three basis of accounting: cash, accrual, and modified accrual.

BOND - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BOND FUNDS - Accounting entries used to account for the purchase or construction of major capital facilities that are financed through debt. The use of bond funds is necessary to demonstrate that bond proceeds are spent only in amounts and for purposes authorized.

BOND, CERTIFICATES OF OBLIGATION - Legal debt instruments used to finance capital improvement projects. The certificates are backed by the full faith and credit of the governmental entity and are fully payable from a property tax levy. They differ from general obligation debt in that they are approved by the City Council and are not voter approved

BOND, GENERAL OBLIGATION - A bond that is secured by the "full faith and credit" of a governmental entity and are fully payable from a property tax levy Requires approval by voters in a special election.

GLOSSARY OF TERMS

BOND, PROCEEDS - Funds derived from the sale of bonds for the acquisition of capital equipment and the construction of capital facilities.

BONDS, REVENUE – A type of debt issued for the construction of major capital facilities, where principal and interest on that debt are paid from revenue generated by earnings of a specific entity of program.

BUDGET - A financial plan consisting of an estimate of proposed expenditures and their purpose for a given period and the proposed means of financing them.

BUDGET DOCUMENT - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body and the general public.

CAPITAL EXPENDITURE – Purchase or acquisition of any asset that has a useful life of more than one year. New equipment, rolling stock, computers, office furniture, and land and development thereof are all examples of capital assets.

CAPITAL BUDGET - A financial plan of proposed capital expenditures and the means of financing them for a specific fiscal period.

CAPITAL IMPROVEMENT PROGRAM
A multi-year planning instrument separate from the Annual Budget that identifies: (a) all capital improvements that are proposed to be undertaken during a five-year fiscal period; (b) the cost estimate for each improvement; (c) method of financing each

improvement; and (d) the recommended time schedule for each project.

CAPITAL IMPROVEMENT PROJECT
- Any project having assets of significant value and having a useful life of five years or over. Capital projects include the purchase of land for design, engineering and construction of building infrastructure items such as streets, bridges, drainage, street lighting, water system, etc.

CAPITAL OUTLAY - Expenditures for the acquisition of equipment (including heavy equipment, machinery, and rolling stock) using capital funding sources.

CDBG – Community Development Block Grant – Funds provided to the City of El Paso by the U. S. Department of Housing and Urban Development (HUD) to develop viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income.

CHARACTER - Appropriations classified by type (e.g. personal services, contractual services, materials and supplies, and capital).

CHP Permits – Cooling, Heating, & Plumbing (CHP) Permits issued by Development Services, to contractors who are Licensed in the State of Texas.

CLASS CODE - Code number assigned to positions within City's Classification and Compensation Plan.

CLASS TITLE/GRADE - Title and salary grade assigned to positions within the City's Classification and Compensation Plan.

GLOSSARY OF TERMS

CLASSIFICATION - Categorization of city's staffing positions.

CMAQ – Congestion Mitigation and Air Quality Improvement Program – Federal-Aid program for approved State improvements in transportation, traffic control, alternative vehicle fuels, and other air quality improvement measures.

CO – Bonds, Certificate of Obligation – See definition of “Certificate of Obligation”.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – The CAFR provides detailed information on the financial position and results of operations of the City as measured and reported by the financial activity of its various funds. The CAFR is divided into an introductory section, financial section, and a statistical section

CONTRACTUAL SERVICES – Services, normally acquired through a 3rd-party contract for professional services such as consulting, outside counsel, billing and collections, plus others such as janitorial, security, etc.

CREDIT RATING - The creditworthiness of a governmental unit as determined by an independent rating agency. The City of El Paso is rated by two rating agencies: (1) Moody's Investor Service and (2) Standard and Poor's.

DEBT SERVICE - Payment of interest and principal on an obligation resulting from the issuance of bonds.

DELINQUENT TAXES - Taxes remaining unpaid on and after the date on which a penalty for non-payment is attached.

DIVISION – An organizational unit within a department's structure representing the

major functional divisions of work.

DSHS – Department of State Health Services (Formerly called TDH – Texas Department of Health)

EFFECTIVE TAX RATE - Tax rate that when applied to current year taxable assessed valuation would produce the same total tax revenue as previous year., after adjustments required by state law.

ENCUMBRANCES - Obligations in the form of purchase orders that are chargeable to an appropriation and for which a part of the appropriation is reserved and that cease to be encumbrances when the obligations are paid or otherwise extinguished. Requisitions would be considered pre-encumbrances.

ENTERPRISE FUNDS - to account for operations financed and operated in a manner similar to private business enterprises; where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public be financed or recovered primarily through users charges

EXPENDITURE – The act of spending cash for goods and services; money paid out.

FAA – Federal Aviation Administration

FIDUCIARY FUND – Any fund held by a governmental unit in a fiduciary capacity, such as agent or trustee.

FISCAL YEAR - A 12-month period of time to which the Annual Budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The City of El

GLOSSARY OF TERMS

Paso's fiscal year begins on September 1 and ends on August 31.

FIXED ASSETS - Assets that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

FOLKLORICO – see Ballet Folklorico

FTZ – FOREIGN TRADE ZONE – An isolated, enclosed and policed area operated as a public utility, in or adjacent to a port of entry, furnished with facilities for lading, unloading, handing, storing, manipulating, manufacturing and exhibiting goods and for reshipping them by land, water or air.

FTA – Federal Transit Administration

FULL FAITH AND CREDIT - A pledge of the general taxing power for the payment of debt obligations.

FULL-TIME EQUIVALENT POSITIONS - A staff position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .3 of a full-time position.

FUNCTION - Classification of appropriations or expenditures on the basis of the principal purpose for which they are programmed, e.g., street sweeping, building maintenance, trial attorneys, etc.

FUND - An independent fiscal and accounting entity with a self-balancing set of trial balance accounts recording cash and/or other assets, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.

FUND BALANCE - The fund balance in any given fund is remaining balance after the fund's assets have been used to meet its liabilities, usually reported in two components—reserved and unreserved.

FUND TYPE - All funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Agency funds.

GMP – Gross Metropolitan Product – is the market value of all final goods and services produced within a metropolitan area in a given period of time.

GENERAL FUND - A fund used to account for all general purpose transactions of the city that do not require a special type of fund.

GENERAL GOVERNMENT - Refers to a group of activities associated with the administrative functions of the city such as: Finance, Budget and Management, Planning, Legal, City Clerk, Municipal Court, Personnel and Purchasing.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES - Generally accepted accounting principles (GAAP) are uniform minimum standards of and guidelines to financial accounting and reporting. Adherence to GAAP assures that financial reports of all state and local governments, regardless of jurisdictional legal provisions and customs, contain the same types of financial statements and disclosures, for the same categories and types of funds and account groups, based on the same measurement and classification criteria.

GLOSSARY OF TERMS

GO – General Obligation (Bonds) – See “Bonds” definition.

GOAL - A general statement of direction, purpose or intent based on the department/division’s purpose/function. A goal is general and timeless; that is, it is not concerned with a special achievement in a specific time period.

GOVERNMENTAL FUND – A classification used by the Governmental Accounting Standards Board (GASB) to refer to all funds other than Proprietary and fiduciary funds. The General Fund, special revenue funds, capital projects funds, and debt service funds are the types of funds referred to as “governmental funds.”

GRANT – An award of funding or materials/equipment by the federal government, social organizations, etc. with no expectation of reimbursement. The contribution is usually made to aid in the support of a specified function but it is sometimes also for general purposes.

GRANT MATCH - City costs or in-kind services required to match federal or state grant-in and programs.

HPM FACILITIES – Hazardous Production Manufacturing (HPM) – Fire Department Fee to Commercial/Industrial Manufacturers of products that are a fire hazard within the City Limits.

INDEPENDENT AUDITOR - An auditor who is independent of the governmental unit whose accounts are being audited.

INFRASTRUCTURE - The basic installations and facilities upon which the continuance and growth of a community rely on, such as roads, schools, power plants, and transportation and communication systems.

INTERNAL SERVICE FUND – A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments and agencies within a single governmental unit, or to other governmental units. Amounts expended by the fund are restored thereto either from operating earnings or by transfers from other funds, so that the original fund capital is kept intact.

INTER-FUND TRANSFERS - Legally authorized transfers from a fund receiving revenue to the fund from which the revenues are to be expended.

LP GAS– Liquefied Petroleum (LP) Gas.

MAQUILADORA (OR MAQUILA) - a factory that imports materials and equipment on a duty-free and tariff-free basis for assembly or manufacturing and then re-exports the assembled product usually back to the originating country.

MATERIALS & SUPPLIES - Expendable items used by operating activities. Examples include office supplies, repair and replacement parts for equipment, books and gasoline.

MODIFIED ACCRUAL BASIS - The basis of accounting under which expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash, except for material and/or available revenues that should be accrued to reflect properly the taxes levied and the revenues earned.

MSA – Metropolitan Statistical Area – U.S. Government classification for a free-standing urban population center with a population in the urban center of at least

GLOSSARY OF TERMS

50,000 and a total MSA population of 100,000 or more. The El Paso MSA includes the El Paso County and the City of El Paso.

NON-DEPARTMENTAL - Refers to a group of activities that are not associated with or allocated to any particular department. These activities include: outside agency contributions; boards, committees and commissions; inter-governmental contracts; general government contingency and liability expenses.

NON-OPERATING EXPENDITURES - Appropriations/expenditures that are not directly related to a fund or program's primary service activities.

NON-RECURRING REVENUE - Proceeds of general obligation and revenue bonds and other one-time revenues restricted to capital improvement projects.

OBJECT - Appropriation/revenue classification by major category within an expenditure character (e.g. contractual services include such objects as professional services, communications, utilities, outside contract services, etc.).

OBJECTIVE - Desired output-oriented accomplishments that can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

OPERATING BUDGET - A budget that applies to all outlay other than capital improvements.

OPERATING CARRY FORWARD - Balances in operating and capital funds brought forward and re-appropriated from prior years.

OPERATING EXPENDITURES - Department expenditures such as janitorial services, office supplies, and travel.

OPERATING FUNDS - Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures specific to a fiscal year.

ORDINANCE - A formal legislative enactment by the City Council of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PERFORMANCE MEASURES - Statistical or workload data that quantify or qualify the results of programs, activities, and expenditures plus provide target goals for the upcoming year. Ideally measure quality/efficiency rather than only quantity.

PERSONAL SERVICES - All costs related to compensating employees of the city including employee benefit costs such as city contributions for retirement, social security and health and industrial insurance.

PFC - Passenger Facility Charge – It is imposed by a public agency on passengers enplaned at a commercial service airport it controls. The revenue generated by PFC revenue, including any interest earned after such revenue has been remitted to a public agency, may be used only to finance the allowable costs of approved projects at any airport the public agency controls

POSITIONS AUTHORIZED - The positions budgeted in the personal services accounts and included in the Departmental Position List, approved by Council during

GLOSSARY OF TERMS

budget process and City Manger during fiscal year.

PROGRAM - A group of related activities performed by one or more organization units for the purpose of accomplishing a function for which the City is responsible.

PROPERTY TAXES - All ad valorem taxes on real or personal property.

PROPRIETARY FUND - Income-determination or commercial-type funds of a state or local governmental unit. Examples are enterprise funds and internal service funds.

RECURRING REVENUES - Revenue sources available on a constant basis to support operating and capital budgetary needs.

RESTRICTED FUNDS - Accounting entities used to account for monies held by the City, in a restricted capacity, for organizations, programs, or other funds.

REVENUE SOURCE - Classification of revenues by character indicating the major type of revenue such as: taxes, licenses and permits, user fees, fines, etc.

REVENUES - Amounts estimated to be received from taxes and other sources during the fiscal year to support all operations.

REVENUES, SPECIAL - Revenues that are legally restricted to expenditures for limited purposes. State and federal grant in aid programs are appropriated and expended from special revenue subfunds.

REVENUE SUPPORTED DEBT - Bonds and other obligations whose principal and

interest are payable exclusively from earnings of a specific governmental enterprise.

ROLLBACK TAX RATE - The percentage rate of increase above the previous year's effective tax rate at which the tax rate can be petitioned for rollback.

ROW - Right-Of-Way

SERVICES - Services embrace all expenses, the distinguishing feature of which involves the performance of a specific service by an outside organization or other city activity.

SIB - State Infrastructure Bank - Loan agreement between the State of Texas, acting by and through the Texas Department of Transportation, and the City of El Paso; the loan is authorized by law to construct, maintain, or finance a highway improvement project, including the international bridges.

SIC - Standard Industrial Classifications - Federally designed standard numbering system identifying companies by industry and providing other information.

STP MM - Surface Transportation Program Metro Mobility - Federal-Aid program for approved State improvements in various forms of transportation on highways, bridges, and other elevated structures, with considerations for wildlife, habitat, and ecosystems.

TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

TAX RATE - The amount of tax levied for each \$100 of assessed valuation.

GLOSSARY OF TERMS

TAX SUPPORTED DEBT – Bonds and other obligations whose principal and interest are payable exclusively from a particular governmental tax.

TXDOT – Texas Department of Transportation

TPA FEES – Third Party All (TPA) – Development Services uses THIRD PARTY inspectors which do ALL of the needed

inspections on buildings assigned to them as a contractor for the City. The costs of these contractors' services to the City are 25% of the permit fee.

YSLETA DEL SUR PUEBLO - A United States federally-recognized tribal entity outside El Paso, Texas, comprising members of the Tigua Indian tribe who were displaced from New Mexico in 1680 during the Pueblo Revolt.