

2010

B U D G E T

CITY OF EL PASO





**Fiscal Year 2010 Budget
Adopted by City Council August 25, 2009**



Joyce Wilson, City Manager

**Prepared by Office of Management and Budget
David Almonte, Director**





Budget Summary

- 1 Elected Officials
- 2 Representative District Map
- 3 Letter of Transmittal
- 16 Strategic Plan Summary
- 21 Budget Staff
- 23 Contact Numbers
- 24 Acknowledgements

Introduction

- 25 Document Guide
- 27 Vision Statement
- 27 Mission Statement
- 28 City Organizational Chart
- 29 Roster of Department Directors
- 30 Boards and Committees
- 31 Service Statistics

Community Profile

- 33 Living in El Paso
- 40 Location and History
- 42 Economic Initiatives
- 48 Economy
- 53 Demographics/Population
- 57 Employers
- 63 Taxes

Fiscal Overview

- 65 Budget Preparation Process, Policies and Schedules
- 76 Financial Policies
- 82 Five-Year Adopted General Fund Comparison
- 83 Adopted Position Summaries
- 86 Tax Information
- 89 Debt Administration

Financial Summaries

- 91 Consolidated Summaries
- 120 Fund/Subfund Summaries
- 122 Fund Balance Statements

BUDGET DETAIL

General Government

- 139 City Attorney's Office
- 143 City Manager
- 147 Mayor and Council

Development and Infrastructure Services

- 149 Development Services
- 155 Economic Development
- 159 Engineering Services
- 165 Environmental Services
- 169 General Services
- 175 Information Technology

Finance and Public Safety

- 179 Financial Services
- 187 Human Resources
- 193 Non-Departmental
- 199 Office of Management and Budget
- 203 Tax
- 207 Fire
- 217 Municipal Clerk
- 221 Police

Mobility Services

- 231 Airport
- 239 International Bridges
- 243 Metropolitan Planning Organization
- 247 Public Transit
- 253 Street

Quality of Life Services

- 261 Community and Human Development
- 271 Convention and Performing Arts Center
- 275 Library
- 281 Museums and Cultural Affairs
- 289 Parks and Recreation
- 297 Public Health
- 311 Zoo



Capital Improvements

- 317 Capital Improvement Plan
- 320 Five-Year Capital Improvement Plan
- 323 Capital Improvement Plan by Funding Source

Capital Improvement Plan Summary

- 324 FY 2010
- 330 FY 2011
- 334 FY 2012
- 337 FY 2013
- 340 FY 2014

Capital Improvement and Estimated
Operating Budget Impact

- 326 FY 2010
- 331 FY 2011
- 335 FY 2012
- 338 FY 2013
- 341 FY 2014

Appendix

- 343 Budget Resolution
- 351 Schedule A – Changes from Proposed
- 355 Schedule B – Staffing Changes from Proposed
- 357 Schedule C – Departmental Fee List
- 399 Ordinance Levying Taxes
- 400 Glossary of Terms



CITY OF EL PASO, TEXAS
MAYOR AND CITY COUNCIL



JOHN COOK
MAYOR



ANN MORGAN LILLY
DISTRICT 1



RACHEL QUINTANA
DISTRICT 5



SUSIE BYRD
DISTRICT 2



EDDIE HOLGUIN JR.
DISTRICT 6



EMMA ACOSTA
DISTRICT 3



STEVE ORTEGA
DISTRICT 7



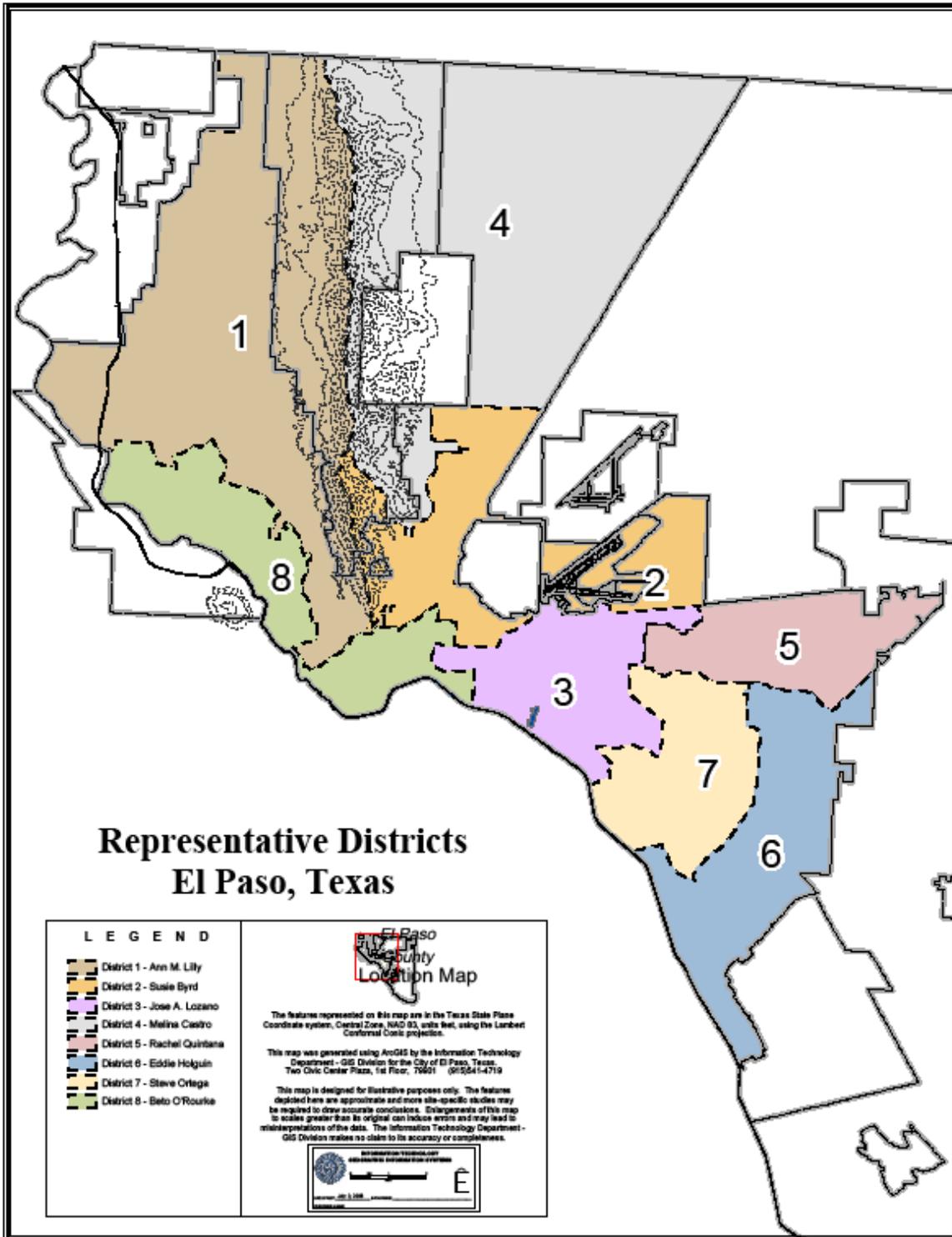
CARL L. ROBINSON
DISTRICT 4



BETO O' ROURKE
DISTRICT 8



JOYCE A. WILSON
CITY MANAGER



Dedicated to Outstanding Customer Service for a Better Community

S E R V I C E S O L U T I O N S S U C C E S S



September 1, 2009

The Honorable Mayor and City Council
El Paso, Texas

Ladies and Gentlemen:

INTRODUCTION

Since 2005, when the first of several 2000 Quality of Life bond projects began coming on-line, the City's operating and maintenance budget has grown by an average of 4% or \$10.24 million annually through 2009. This growth has been fueled solely by new facilities and related operating requirements, expansion of public safety services and related compensation increases associated with union contracts, increases in investments to streets and drainage to catch up from years of neglect and non-investment, as well as expansion to the street network from growth due to annexations and new development. We have also made nearly \$424 million in capital investments since 2005.

We have added three new fire stations, two new Branch libraries and one replacement Branch library, doubled the size of the main library, three new recreation facilities and 105 acres of new parkland over the past five years. We have also built and opened a new Museum of History and the renovated Plaza Theatre. In the adopted budget we expect two new major recreation facilities to complete construction, as well as the 10 acre expansion to the El Paso Zoo.

Mayor
John F. Cook

City Council

District 1
Ann Morgan Lilly

District 2
Susie Byrd

District 3
Emma Acosta

District 4
Carl L. Robinson

District 5
Rachel Quintana

District 6
Eddie Holguin Jr.

District 7
Steve Ortega

District 8
Beto O'Rourke

City Manager
Joyce A. Wilson

With this backdrop, I am pleased to present the adopted operating, maintenance and debt service budget for fiscal year 2009-10. Last year when we began our budget process, we were focusing on rapidly escalating fuel prices and growth-related challenges. We were also sensitive to a possible economic slowdown and adjusted our revenue forecasts and expenditures to reflect both. Within 30 days of adopting the FY 2008-09 spending plan, the economy plummeted nationally, and El Paso was not immune to the impacts. Our revenues this year fell far short of projections and we reduced our overall operation by nearly \$11 million throughout the year to respond to revenue shortfalls.

To avoid adopting a budget for FY 2009-10 with certain service expectations and then having to retrench mid-year again, we have taken a very conservative revenue approach. All major city departments were given expenditure targets that were either at or below the FY2009 adopted budget. Adjustments were made based on known contractual obligations, introduction of new facilities that could not reasonably be delayed, or areas where reductions were deemed to have an adverse effect on service delivery. Priorities included health and public safety, ongoing maintenance and cleaning of streets and public rights of way, and information technology investments.

BUDGET HIGHLIGHTS – GENERAL OVERVIEW

The adopted FY 2009-10 All Funds Operating and Maintenance Budget is \$673,902,407, which represents a decrease of \$15,456,579 or 2.24% below the FY2009 fiscal year. The General Fund portion of the adopted FY 2009-10 Operating and Maintenance Budget is \$312,247,054, a decrease of \$3,571,574 or 1.13% below the FY2009 fiscal year. However, when we factor in approximately \$10,217,780 of inflation costs associated with compensation adjustments from the previous year and contract requirements, the real reduction to operations is closer to \$13,797,019.

The total number of employees (FTE) adopted at 6,134.34, signifies a decrease of 85.67 from the previous fiscal year. Of those positions slated for elimination, 20% are presently filled. In addition, 58.5 vacant positions deemed necessary to the organization's operations are only partially funded for the fiscal year and will be frozen temporarily for the unfunded portion of the fiscal year.

A summary of the budget by portfolio for ALL FUNDS and summary of the budget by department for GENERAL FUND is provided on the following pages:

City of El Paso
All Funds Appropriations by Department

Departments	Adopted Budget FY2009	Adopted Budget FY2010	\$ Variance	% Variance
City Attorney	5,184,230	4,435,299	(748,931)	-14.45%
Department of City Manager	1,933,445	1,759,869	(173,576)	-8.98%
Mayor & Council	1,316,806	1,356,490	39,684	3.01%
GENERAL GOVERNMENT	8,434,481	7,551,658	(882,823)	-10.47%
Development Services	6,274,376	6,399,423	125,047	1.99%
Economic Development	2,638,700	2,466,661	(172,039)	-6.52%
Engineering Services	3,768,613	3,652,006	(116,607)	-3.09%
Environmental Services	52,847,531	48,606,903	(4,240,628)	-8.02%
General Services	34,693,798	33,117,275	(1,576,523)	-4.54%
Information Technology	11,370,285	12,155,075	784,790	6.90%
DEVELOPMENT & INFRASTRUCTURE	111,593,303	106,397,343	(5,195,960)	-4.66%
Financial Services	3,200,446	3,102,732	(97,714)	-3.05%
Human Resources	2,326,992	1,976,329	(350,663)	-15.07%
Non-Departmental	127,910,522	130,473,399	2,562,877	2.00%
Office of Management & Budget	2,413,665	2,044,254	(369,411)	-15.30%
Tax	4,506,024	4,458,754	(47,270)	-1.05%
FINANCE	140,357,649	142,055,468	1,697,819	1.21%
Fire	78,223,416	77,889,630	(333,786)	-0.43%
Municipal Clerk	5,938,852	5,582,977	(355,875)	-5.99%
Police	114,823,289	118,393,656	3,570,367	3.11%
PUBLIC SAFETY	198,985,557	201,866,263	2,880,706	1.45%
Airport	48,565,064	36,023,397	(12,541,667)	-25.82%
International Bridges	17,247,841	17,259,947	12,106	0.07%
Metropolitan Planning Office	1,673,393	1,843,725	170,332	10.18%
Street Department	14,991,460	14,366,326	(625,134)	-4.17%
Sun Metro	61,616,076	59,664,251	(1,951,825)	-3.17%
MOBILITY SERVICES	144,093,834	129,157,646	(14,936,188)	-10.37%
Community Development	15,586,233	16,140,741	554,508	3.56%
Dept. of Museums & Cultural Affairs	4,258,144	3,847,647	(410,497)	-9.64%
El Paso Performing Arts Center	10,954,143	11,483,879	529,736	4.84%
Library	9,069,438	8,447,256	(622,182)	-6.86%
Parks & Recreation	21,620,178	20,755,198	(864,980)	-4.00%
Public Health	19,607,746	20,215,492	607,746	3.10%
Zoo	4,798,280	5,983,816	1,185,536	24.71%
QUALITY OF LIFE	85,894,162	86,874,029	979,867	1.14%
GRAND TOTAL	689,358,986	673,902,407	(15,456,579)	-2.24%

City of El Paso
General Fund Appropriation by Department

Departments	Adopted Budget 2009	Adopted Budget 2010	\$ Variance
City Attorney	4,873,975	4,215,307	(658,668)
Community Development	595,186	520,698	(74,488)
Department of City Manager	1,933,445	1,759,869	(173,576)
Dept. of Museums & Cultural Affairs	2,347,729	2,214,804	(132,925)
Development Services	6,274,376	6,399,423	125,047
Economic Development	1,909,793	1,828,083	(81,710)
Engineering Services	3,768,613	3,652,006	(116,607)
Financial Services	2,964,197	2,859,698	(104,499)
Fire	74,819,409	74,446,474	(372,935)
General Services	15,629,942	15,340,143	(289,799)
Human Resources	2,326,992	1,976,329	(350,663)
Information Technology	10,825,615	11,496,268	670,653
Library	8,470,606	7,798,645	(671,961)
Mayor & Council	1,316,806	1,356,490	39,684
Municipal Clerk	4,993,852	4,637,977	(355,875)
Non-Departmental	8,861,332	7,273,334	(1,587,998)
Office of Management & Budget	1,309,433	1,233,437	(75,996)
Parks & Recreation	21,486,742	20,507,456	(979,286)
Police	108,944,356	112,041,390	3,097,034
Public Health	9,223,638	8,501,875	(721,763)
Street Department	14,991,460	14,366,326	(625,134)
Tax	4,506,024	4,458,754	(47,270)
Zoo	3,452,772	3,369,933	(82,839)
	<u>315,826,293</u>	<u>312,254,719</u>	<u>(3,571,574)</u>

BUDGET HIGHLIGHTS – COMPENSATION

Personnel is the largest category of budget expenditures. To achieve a reasonable bottom line and minimize loss of service and reductions in staffing, we made an early decision to restrict compensation increases for FY 2009-2010. As a result, we are freezing all salary increases for the general work force until the fourth quarter. We have set aside a 2% competency increase to be released in the last quarter if we meet or exceed our revenue forecasts for the year.

Salary adjustments for sworn police and fire staff are obligated through our union contracts. Any adjustments must be mutually negotiated with the leadership of those associations. I'm pleased to report that both police and fire associations have indicated a willingness to negotiate concessions in expected compensation adjustments due to the financial hardship of the upcoming fiscal year. Our request to delay the timing of expected cost of living increases and other concessions will result in an

overall savings of \$1,825,897 collectively. However, even with these deferrals, the financial impact of the public safety contractual compensation increases is \$5,103,924.

I want to thank the representatives of these agencies for their commitment to the organization, community and fellow employees, as without these financial considerations the cuts to services would have been more dramatic and painful.

BUDGET HIGHLIGHTS – HEALTH AND SAFETY

With the change in leadership in both the Police and Fire Departments, we used this challenging fiscal period as an opportunity to rethink how we were providing services and what changes could enhance performance, reduce costs, while minimizing any adverse impact on service delivery.

A significant change in the adopted FY 2009-10 budget is the merger of police and fire emergency communications and dispatch into one centralized emergency call center under a unified civilian management structure that includes:

- combining and cross training all call intake functions into one public communications intake group,
- separating dispatch functions for Fire/EMS, Police and animal control services,
- adding staffing for the animal control dispatch function,
- adding staffing to support training and other ancillary services, such as police report taking responsibilities
- reassigning sworn fire officials back to their primary Fire/EMS functions within the Fire Department

The net result is an organization with more resources and greater capacity with a reduced budget impact of \$7,038,984; the redeployment of important sworn fire resources back to their agency in areas where additional staffing is needed, thus avoiding new costs; and providing the backbone for a future regional 911 Emergency Communications System.

We also are using this opportunity to lay the groundwork for a 311 citywide general communications call center that would replace various other call-take operations so that there can be one main point of contact for citywide information, constituent support and complaint reporting. This will enhance customer service, eliminate the need for multiple phone numbers for different issues, and provide much needed relief to the non-emergency 911 number, as this 311 Call Center would operate longer hours and for a limited time on weekends. We propose to implement this change by June 1, 2010, possibly sooner, if we can resolve some current telephone routing issues and ensure that the equipment, training and reorganized staffing can be adequately addressed. It is important that a centralized customer service call center get off to a positive start, as this is a major change and great investment opportunity for the organization and community.

The Police Department's General Fund budget, including the Communications Division, increased by \$3,097,034 (2.84%) to \$112,041,390 and will retain core services at FY2009 levels, provide for

contractually obligated compensation adjustments, and would allow for one academy of 25 new officers in Spring 2010, with an earlier federal grant funded academy pending approval of recent grant application. All core law enforcement functions and services are adequately funded in this adopted budget.

The Fire Department's General Fund budget, excluding the Communications Division, has decreased by \$372,935 to \$74,446,474. The budget does provide for sufficient resources to retain present service levels, field a pre-certified paramedic academy of 15, and implement certain recommendations of the Matrix Operations Review based on management's analysis and concurrence with those recommendations.

The General Fund budget for the Public Health Department is at \$8,501,875, which reflects an overall reduction of 7.83% below present year, but does not adversely impact services due to increased grant opportunities afforded to the agency based on aggressive outreach on the part of staff. Federal and State funding increases totaling \$1.3 million were received to enhance emergency preparedness, epidemiology, 211 call center and WIC (Programs for Women, Infants and Children). The Department continues to pursue other opportunities for funding aimed at border health needs. The combined All Funds budget for Public Health is \$20,215,492, an increase of 3.1% over the previous year.

BUDGET HIGHLIGHTS – MOBILITY SERVICES

This portfolio will continue to remain the priority for FY 2010 due to the significant present and planned investment in major transportation projects and initiatives, the majority of which are funded from federal and enterprise fund sources, outside of the General Fund.

The operating budget for the Department of Aviation, excluding transfers, was reduced by \$997,343 (3.6%) to \$26,327,911 due to declines in passenger activity and related revenues, as well as capital investments planned for the next fiscal year. The FY2009 adopted budget included transfers totaling \$21M as compared to the Adopted FY 2010 budget's total of \$9.8M mainly due to transfer for capital projects. Overall, though, there is no reduction in services to the community. Excellent customer service and forward-thinking development will continue to be priorities for this agency.

The budget for the Department of International Bridges, excluding transfer to the General Fund, has been increased by \$133,277 despite the decline in crossing activity associated with the peso devaluation, levels of violence, more stringent crossing requirements and the overall reduction in the national/international economies that has caused manufacturing production to be dramatically reduced over the past year. The transfer to the General Fund was decreased from \$11,371,764 to \$11,250,593 representing a reduction of \$121,171. Staff continues to look for ways to manage the bridges as efficiently as possible, as well as looking for revenue generating opportunities. Bridges has generated additional revenue from its fiber optic leases. The bridges will continue to be secure and well maintained. City Council adopted an increase to the pedestrian crossing fee from \$0.35 to \$0.50 cents and vehicle crossing fee from \$2.25 to \$2.50, making us more consistent with our counterparts across the state and southwest border region and raising \$776,031 in additional revenues. Pedestrian fees have not increased since January 4, 2004. Funding will cover all operations and capital improvements, as well as strategic planning efforts and support to the General

Fund for related services and activities. City Council also adopted an increase to parking meter rates from \$0.50 to \$0.75 per hour bringing the rates in line with the fee other cities charge and raising enough to cover the “Plaza Theatre Bond Repayment” and the parking meters division budget. Parking meter rates were last increased September 1, 2003.

The Streets Department budget is recommended at \$14,366,326 for FY 2009-10, representing a decrease of \$625,134 (4.17%) below the current year. Core services will be retained, along with the ongoing commitment, though at a reduced level, for unpaved right of way cleaning, herbicide and median upkeep. Landscaped medians will be maintained on a bi-weekly basis with no contractual capacity for new landscaped infrastructure. Herbicide spraying will be at the rate of 2.5 times per year during the growing season (March-November). Graffiti removal will be completed within three working days from reporting for 80% of the cases.

The budget for the Mass Transit Department (Sun Metro) was adopted at \$59,608,773 representing a 3.2% decrease over previous year. This includes an FTA grant of \$673,119. Priorities for FY 2009-10 will focus on making public transit more accessible, attractive and viable as a travel option for El Pasoans. In the next year, Sun Metro will improve our infrastructure starting with refinement of the SMART 101 route, completion of the downtown Santa Fe Transfer Center, Westside Transfer Center, Mission Valley Transfer Center, and near completion of the Glory Road Transfer Center, as well as the purchase of 8 new 35’ CNG buses, installation of approximately 200 new bus shelters and upgrading all bus stops, the upgrade of passenger information systems, and implementation of new transit services to match the infrastructure improvements. Further, we will introduce a day pass and a weekly pass for our riders who may not be able or wish not to purchase a monthly pass.

While a rate increase for transit service customers for FY 2010 was not proposed, we are asking Council and the Mass Transit Board to support a rate increase up to \$1.50 effective January 1, 2011 so that we can use the next calendar year to do the federally-required, community outreach associated with any rate increase. The preauthorization will allow for adequate service expansion planning associated with new terminals becoming operational and resulting service modifications and improvements. We anticipate the elimination of the current transfer fee as more terminals are constructed and opened, which will provide more direct service and a reduction in necessary transfers. Debt service will increase as debt will be issued to complete the construction of the transfer centers, including the Northeast and Far Eastside facilities. Additional buses will be required for new bus service.

BUDGET HIGHLIGHTS – DEVELOPMENT AND INFRASTRUCTURE

The adopted budgets for the departments in this portfolio are either flat or reduced from FY2009. Reductions made are intended to minimize service level impacts.

General Fund Adopted Budget for the Information Technology Department is approximately \$670,653 above the previous year to support staffing, license and contract requirements, and new technology infrastructure coming into the system. We are also supporting implementation of several key recommendations of the recently completed Information Technology Strategic Plan that will improve performance, replace outdated equipment, and restructure some of our present service delivery model. In that vein, we will be recommending an approximately \$5 million master

equipment note for certain IT investments that will be brought forward later in the calendar year and vetted in full with the entire City Council.

City Council adopted several revenue enhancement options to support the City's Environmental Services Department, and specifically the solid waste management function. Annualized expenditures for short-term capital needs must be programmed into the departmental budget, including the opening and closing of landfill cells.

These revenue enhancement options include:

- implementation of flow control for commercial solid waste providers;
- an option of a franchise fee in lieu of flow control for commercial solid waste providers; and
- solicitation of interest in purchasing the city's landfills or a lease/operational arrangement.

Any of these options would have an immediate and/or long-term revenue benefit to the solid waste fund. It would provide an opportunity to expand programs of interest to the community without the need for any rate increase for the near and mid-term, or potentially reduce rates. In lieu of these options, City Council adopted a dollar increase to the residential collection fee and instructed the department to further review the revenues enhancements mentioned above.

Through a partnership with Johnson Controls, the General Services Department is implementing infrastructure improvements and energy retrofits to existing City facilities. Ultimately, these changes are projected to reduce the City's energy consumption and result in significant cost savings. For FY 2010, General Services submitted level funding totaling \$9.17 million for electricity costs, although some cost savings will be realized during the fourth quarter of the fiscal year.

Particular to the City's fuel budget, General Services adopted a decrease of \$1,418,868 from FY 2009. Radical spikes and reductions in fuel prices from 2008 to present year have been seen and are projected to stabilize through FY 2010 according to the Department of Energy. The fuel account is projected to successfully absorb this budget reduction even with the seasonal spike the community is already experiencing.

BUDGET HIGHLIGHTS – QUALITY OF LIFE SERVICES

Despite the budget retrenchment for FY2010, care was taken to minimize adverse service impact to this portfolio.

Library Services will remain at FY2009 operating hours, following a reduction in Sunday hours during FY09. The overall General Fund budget was reduced by \$671,961 or 7.9% below FY2009. The reductions will be absorbed primarily by retaining approximately eight positions vacant and deleting 17.45 vacant FTE positions, reducing several operating accounts, outsourcing of cataloging/processing of books and resources, temporarily reducing the budget for books and resources; and reductions in travel and continuing education.

The Parks and Recreation General Fund budget was reduced by \$979,286 to \$20,507,456, which is a 4.6% reduction below previous year. The department has used this as an opportunity to classify

recreation facilities by category and standardize operating hours and core programs at various facilities, reduce operating hours at aquatic facilities during the non-peak (Sept-May) season, utilize new techniques for park maintenance and upkeep, and redesign the fee schedule to conform to industry standards. Fees, however, represent only a small portion of the department's budget (approximately 18%) with the balance being funded with tax dollars. Revenue from fees is also highly discretionary in nature and easily impacted by economic downturns. This department is anticipating the completion of the Westside Soccer Complex, the Pat O'Rourke Recreation Center, and an addition of approximately 44 acres of new parkland via the subdivision parkland dedication process during the next fiscal year and has attempted to absorb partial-year costs associated with these increases in demand within the budget constraints.

The Department of Museums and Cultural Affairs adopted some restructuring that will allow all core services to remain intact even though the overall budget is being reduced by 9.64%.

The budget for the Zoo was increased by \$1,185,536 (24.7%) to \$5,983,816 to support the opening of the 10 acre Africa expansion, which has been under construction since December 2006. While it is not timely to expand activities while reducing elsewhere, the practical reality is that we will have to accept the addition along with its maintenance, including animal care. It would be pointless not to open and generate new income associated with the expansion and investment, since we would absorb basic costs regardless of visitation opportunities. We, however, adopted fee increases to cover the costs associated with the expansion and new exhibits. Zoo fees have not been adjusted since 2003 and are among the lowest of 43 comparable accredited zoos. Otherwise, these costs would have needed to be absorbed within the General Fund, which we did not recommend given other more urgent priorities.

BUDGET HIGHLIGHTS – FINANCE AND MANAGEMENT SUPPORT GROUP

This area, though generally small in dollars when compared to other operating departments, absorbed the greatest percentage expenditure reductions. Agencies in this category include City Attorney, City Manager's Office, Mayor and Council Office, Financial Services Department, Office of Management and Budget, and Human Resources. The slight increase to the Mayor and Council Office budget is due to salary increases per the City Charter that took effect June 23, 2009. The Mayor, however, did voluntary defund one staff position in his office as part of the downsizing effort associated with the development of the proposed budget for FY 2009-10.

BUDGET HIGHLIGHTS – DEBT SERVICE

The debt service for FY 2009-10 is increased due to the sale of the second portion of the Pension Obligation Bonds in the amount of \$110 million and the sale of \$57,615,000 in certificates of obligation to provide cash flow for 2006 and 2009 authorizations. The City also refinanced \$17,445,000 to reduce future interest and principal payments and utilized a portion of the debt service reserve to reduce the immediate impact of these debt requirements, given the other economic pressures facing the FY 2009-2010 budget.

BUDGET HIGHLIGHTS – REVENUES

El Paso’s economy has been impacted by the economic crisis affecting the State of Texas as well as the nation. Early in the fiscal year the City of El Paso forecasted a \$13 million shortfall mainly due to decreases in sales tax, bridge crossings, municipal court fines, and investment interest. We immediately took a proactive stance to minimize the impact to city services through a targeted hiring freeze and a directive to hold the line on any expenditure not considered as core functions. Due to the continued economic downturn we were conservative in our revenue forecasts for FY 2010. A summary of the revenue by source for ALL FUNDS and GENERAL FUND is as follows:

All Funds Revenue by Source

Revenue Source	Adopted FY09	Adopted FY10	Difference FY09/10
Taxes	302,718,694	307,866,961	1.70%
Franchises	60,821,665	60,562,865	-0.43%
Service Revenues	104,838,615	103,668,388	-1.12%
Operating Revenues	108,172,522	105,272,042	-2.68%
Non-Operating Revenues	29,031,044	17,429,619	-39.96%
Intergovernmental Revenues	34,123,975	37,847,979	10.91%
Transfers In	49,652,471	41,254,553	-16.91%
Grand Total	689,358,986	673,902,407	-2.24%

The FY 2010 Adopted All Funds Budget is projected at 2.24% under the FY 2009 Adopted Budget.

Revenue decreases primarily due to:

- Service Revenues - Landfill fees, FTA Reimbursement (Sun Metro), lift bus revenue, and Golf course greens fees
- Non-Operating - Environmental Services adjustment for depreciation, passenger facility charges, investment interest, and facility rentals
- Transfers-In – Airport Interfund Transfer, and fund balance transfers

Revenue increases primarily due to:

- Taxes – Property taxes
- Franchises – Environmental other franchise fees
- Intergovernmental Revenues – State and Federal Grant Proceeds and Interlocal Agreements

General Fund Revenue by Source

Revenue Source	Adopted FY09	Adopted FY10	Difference FY09/10
Taxes	196,864,999	198,289,408	0.72%
Franchises	43,139,604	43,088,342	-0.12%
Service Revenues	9,746,660	10,257,953	5.25%
Operating Revenues	32,354,189	28,173,143	-12.92%
Non-Operating Revenues	7,454,175	5,750,840	-22.85%
Intergovernmental Revenues	2,917,064	3,344,125	14.64%
Transfers In	23,349,602	23,350,908	0.01%
Grand Total	315,826,293	312,254,719	-1.13%

The FY 2010 General Fund Budget is based on an overall revenue decrease of 1.13%. Slight increases are due to property taxes, ambulance revenue, county participation and inter-local agreements. Decreases are mainly due to municipal court fines, permit/licenses, and park/health fees.

In July, the El Paso Central Appraisal District updated the 2009 Certified Property Valuation for properties within El Paso, Texas. The net taxable value for properties within the City of El Paso less TIRZ properties was \$29,650,666,918. New construction in the amount of \$744,920,488 for 2008 is included in the amount, a decrease of 14.76% from 2007 new construction figures

Based on the certified property valuation the adopted budget tax rate was calculated as follows:

Maintenance and Operations	0.422
Debt Service	<u>0.211</u>
Adopted Tax Rate	0.633
Effective Tax Rate	0.619

The adopted overall ordinal tax of .633 was driven primarily by the increase to the Debt Service Tax Rate resulting from the new debt as outlined earlier above. The adopted M&O rate of .422 would be close to the effective M&O rate. Both the M&O rate and the overall tax rate are well below the rollback rates of .454 and .662 respectively.

Significant General Fund revenue adjustments are as follows:

- Property tax revenue is projected to increase in the FY 2010 adopted budget by \$2,726,395, an increase of 2.22 % over FY 2009.
- Sales tax revenue is projected to decrease in FY 2010 by \$1,264,583 a decrease of 1.8%.
- Municipal Court fines were reduced by \$1,800,552 in FY 2010 to reflect the previous year's trend in collections.

Development Services

- The Development Services Department adopted a commercial combo fee (proportionately decreased corresponding electrical, mechanical and plumbing fees).

Commercial building permit fees. The adopted fee schedule for commercial projects includes a single/combination building permit fee that incorporates the structural, mechanical, electrical and plumbing components. Implementation of this single building permit fee increase is projected over a three-year period to minimize the impact to the industry given today's economic downturn. The net revenue increase for FY 2010 for this permit fee is estimated at 18%, or just under \$100,000.

Environmental Fees Collections

- In order to maintain our level operational needs for solid waste management, approximately \$4 million will be needed each year going forward. The costs of landfill preparation and closure, which have been historically capitalized, need to be funded and expended annually. City council adopted a dollar increase to the residential collection fee and instructed the department to further review revenue enhancements aforementioned.

BUDGET HIGHLIGHTS – CAPITAL PROJECTS

We have approximately \$180 million of “active” authorized capital projects in various stages of development or construction. A breakdown of this \$180 million is as follows:

- \$102 million in conceptual or final design
- \$47 million in construction
- \$31 million in project development

Over the next fiscal year there will be an additional \$51 million added to the program. Our goal is to finalize all of these projects within the approved construction schedules (1-2 years) as we actively plan the next major capital investment program for the citizens of El Paso. Staff presently is working on a 5-7 year capital improvement plan and will be prepared to brief the Mayor and Council this fall and lay out a community process culminating in a ballot initiative before the voters in fall

2010. In the meantime, as we identify needs requiring immediate attention, we will continue to look at reprogramming opportunities from unused authorization as we conclude existing projects.

SUMMARY

I want to close by thanking all staff who were deeply involved in crafting this financial plan for the fiscal year 2009-10, particularly as it related to difficult choices and decisions that had to be made throughout the process. I am especially grateful to the staff of the Office of Management and Budget and Deputy City Managers for their hands-on involvement and many hours of hard work to put together a reasonable and responsible spending plan for the next fiscal year.

As I stated at the outset, this was a very difficult budget given the economic climate, the community's growth and demand for services and programs. Even though the General Fund budget is \$3,571,574 below the FY 2008-09 adopted budget, the true impact to operations is nearer to \$13,797,019, given that we absorbed nearly \$10,217,780 in compensation increases from the previous year. The environment, however, did provide us a good opportunity to reassess our priorities and to target resources where they were most critical to support the basic health and safety of the community. I'm proud that we were able to achieve often competing goals and still retain a solid service delivery system for the community for fiscal year 2009-10.

Respectfully Submitted,


Joyce Wilson,
City Manager

Strategic Budget Plan Summary for the City of El Paso, Texas

The City's Strategic Plan sets the blueprint for the annual operating budget as a means of setting the priorities and goals of the City on a long-term basis and the planning of required budget resources in the short-term. Through the budget process, components of the City's strategic plan are put into place. This is a practice commonly referred to as "budgeting for results".

Budgeting for specific results as outlined in the City's strategic plan provides two benefits to City stakeholders; the primary benefit is that it allows the City to focus resources towards mandated programs for specific results. This in turn provides a platform for City administration and political leadership to review the outcomes of the City budget to determine if such desired results are being accomplished.

In addition, this practice allows for administrative empowerment of department heads to manage budget resources accomplish goals and reduce bureaucracy. Departmental accountability for results is more easily identifiable because programs and services are financed for the purpose of accomplishing an expected and measurable outcome. The process provides management with the data necessary to determine how well and efficiently functions are being performed.

A second significant benefit of budgeting for outcomes is an opportunity to seek efficiencies in various services and programs within the organization that may not have been directly identified in the City strategic plan. This is of growing importance for the City of El Paso given its broad strategic initiatives and its limited capacity to enhance the City's revenue base. Programs and services of a lower priority in the City's long term plan are those most likely to be

reviewed for efficiencies during the resource allocation step of the budget process.

During FY2006, and every succeeding year since, Mayor and Council working with the City Manager develop the City's strategic plan to provide direction for staff and to provide transparency for the public, thereby increasing public awareness of the City's course and resulting actions. Mayor and Council determined those issues critical to the City's development and with staff's assistance develop corresponding objectives and steps to accomplish the plan.

Therefore, the development of the City's budget for fiscal year 2010 budget was predicated upon the following six Council strategic policies:

- **To facilitate citizens' involvement in local government.**
- **To become the most livable U.S. city and be recognized as an international city.**
- **To become a high-performance customer-focused organization.**
- **To help businesses create quality jobs in El Paso and revitalize targeted areas of town, thereby adding to the tax base and fostering a healthy economy.**
- **To ensure long-term financial stability and sustainability of the City Government.**
- **To establish a comprehensive transportation system.**
- **To facilitate citizens' involvement in local government.**

As many local governments now recognize the importance of involving citizens in major decisions such as bond initiatives, prioritizing services and similar initiatives, the City Council established the facilitating

of citizen involvement as one of the strategic goals for the city. The City's conversion to a City-Manager form of government further enhanced the entity's communication with citizens and exchanges regarding accomplishments, future projects, etc. The City has also improved the public awareness of what services the city provides and associated costs. For example, the adopted user-fee changes in Parks and Development Services for FY2010 were more acceptable to the community because of a number of community meetings during the budget process.

Short term impact of citizen involvement includes various appointments to "blue-ribbon" committees that discuss community projects such as the local Housing Authority or City government matters such as annexation studies and even department head hiring.

Some of the specific accomplishments and areas of continual improvement include:

- Continued support and evolution of the Neighborhood Services Program with focus on traditionally underserved areas of City.
- Continuation of annual neighborhood leadership academy and youth council activities.
- Implementation of 3rd round (NIP) of Neighborhood Improvement Program.
- To become the most livable U.S. city and be recognized as an international city

In the early part of this decade, El Paso faced many of the same issues that municipalities nationwide were encountering such as static downtown development, an extremely moderate valuation growth, increasing population and service needs, outward geographic expansion, and outdated zoning regulations. Therefore, in 2006 as part of the City's strategic plan City Council adopted as a strategic policy, "To become the most

livable city in the United States and be recognized as an international city". In order to accomplish this policy the budgets for the past few years, including the FY2010 budget will fund required outside studies determining the best methods to grow the city including studies addressing infill issues, subdivision and development codes, and studies that identify strengths and areas of improvement in the area of business attraction including enhancing the cultural and historical appeal of El Paso. The importance of public safety cannot be overlooked in the City's policy of livability. In the FY2010 budget, costs, required by the new collective bargaining contracts, were included.

Throughout the year, the City Quality of Life departments schedule events to promote community involvement and exposure to arts, library materials and recreational facilities. The intent is not only to provide these important programs to the community but to assist the area's economic development efforts.

Some of the specific accomplishments and established goals include:

- Develop strategy to plan and build 1st smart growth master plan project.
- Re-write of subdivision and zoning ordinances incorporating smart-growth principles and open-space master plan.
- Give priority to green development initiatives – public and private sectors, including ongoing \$15M energy-efficiency project. City anticipates generated savings will pay back investment long-term.
- Continue to advance goals in designated redevelopment zones. Determine best methodology to encourage individual artists in the community by re-evaluating the cultural funding program for FY 2011.

- Increase the visibility of the El Paso Public Library System on the local, state and national levels.
- Aggressively implement Parks Master Plan mid-term objectives.

Become high-performance customer-focused organization

This policy focuses on the need for the city to reach and maintain an optimum level of customer service while simultaneously creating efficiencies. In fiscally difficult times, producing more and higher quality services with the same or fewer resources is imperative. In order to achieve such goals all employees must be clear of the mission, goals and objectives of the entity and corresponding divisions. Additionally to become a high-performing organization (HPO) an organization must also be more flexible, empower staff and improve channels of communication with all stakeholders. To that objective, the City conducted numerous customer-service trainings for staff and contracted with the local university to provide HPO specific training for executive and supervisory staff. More importantly in order to convey the importance of this policy to all employees, the City developed a Customer Service Mission Statement, “Dedicated to outstanding customer service for a better community”.

For FY2010 the City will continue to provide specific staff training on the budget process, mid-level supervisory training and fiscal operations training. These efforts are geared toward providing service staff that has city-wide knowledge, not limited to their function or division. The results should be well-rounded employees that can deal with the citizenry in a professional, efficient and competent manner.

The FY2010 budget provides the initial funding for a new one-stop 311 call center referenced below. The goal is to have citizens call one number for all non-safety matters eliminating the need for looking up individual department numbers or

determining the appropriate department to call.

Some of the specific accomplishments and areas of continual improvement include:

- Department Head training in use of leading management models.
- Continue to monitor and evaluate customer service levels using tested tools and measures.
- Better utilize interactive technology tools to improve responsiveness and overall customer service.
- Implement 311 citywide call center by end of FY 2010.

To help businesses create quality jobs in El Paso and revitalize targeted areas of town, thereby adding to the tax base and fostering a healthy economy

During the annual strategic planning sessions it was recognized that City should facilitate economic development; thereby improving the economic welfare of its citizens. With a focus on quality jobs, targeted revitalization and public/private collaborations the community would be working to meet this strategic policy. In the FY2010 Budget, the city has appropriated funding for the El Paso Regional Economic Development Corporation or REDCo to assist with targeted attraction and relocation efforts.

As a catalyst for revitalization and to further the strategic policy, City Council, in 2006 supported the creation of a Tax Increment Reinvestment Zone (TIRZ) at the heart of the city - Downtown El Paso. Since then unparalleled investments have been made in Downtown. Starting with the renovation of the Plaza Theatre, once a modern film house that closed its doors in the 1970s to the renovation of the Mills Plaza and the Plaza Hotel both prominent buildings in El Paso’s cityscape.

In FY2010 studies are planned for New market tax credits program and the new

Medical Center of Americas complex which includes the Paul L. Foster School of Medicine in conjunction with the Texas Tech University. The former is a federal program designed to spur investment and promote economic development. The medical center campus study is varied to include establishing best practices for similar campuses, zoning/best use policies and business development issues.

The City will continue to strive to reach this policy. Specific accomplishments and areas of continual improvement include:

- Help existing businesses keep and or expand their operations.
- Promote and support entrepreneurship in El Paso.
- Develop a pilot project that will help us meet multifamily needs and be a model for smart growth and sustainability.
- Establish a local point of contact for maquiladora operations and increase sales made by local suppliers to maquilas and manufacturers.
- Continual support for the development of a master plan for the Medical Center of the Americas an integrated campus of medical facilities adjacent to the new and expanding medical university.
- Assist airport with development projects.

Ensure long-term financial stability and sustainability

Ensuring the long-term sustainability of City finances is a key strategic policy for City management. City Council adopted revised financial policies, which in part, require the balancing of adopted appropriations with anticipated revenues and no longer permitted the use of the general operating fund reserves in order to balance the budget. General Fund reserves may only be utilized for one-time and/or emergency type capital procurements that would otherwise need debt financing.

In fiscal year 2010, the Maintenance and Operating budget is funded with current revenues with special attention given to concerns about residential property tax burden and market trends, the impact of both the national economy and events in Mexico on sales tax and the latter's impact on bridge crossing revenue. The national economy has also impacted building permit and license revenue and even some believe timely payment of other revenue sources, such as municipal court fines. Sustainability of the City's general fund is always the most critical issue that constrains long-term financial goals and directly impacts the City's ability to carry out its strategic initiatives. While the overall FY2010 budget is based on the same overall property tax rate the operating side was decreased by .7 cents, the amount needed to offset the debt service increase. Since most operating costs of the City are anticipated to increase in future budgets, balancing without the use of reserves or tax or fee increases will be a difficult task. However, continued effective budget planning in the short and long term will benefit the City's financial sustainability.

Some of the specific accomplishments and areas of continual improvement include:

- Monitor local economy and revenue performance. Act quickly to adjust budget expenses where warranted.
- Continue to look for ways to reduce costs and enhance efficiencies thru consolidation, outsourcing, inter-agency partnerships and technology investments.
- Prepare the 2010 and all future general fund budgets without the use of fund balance.
- Maintain strong bond ratings, S&P's AA; Fitch's AA-.
- Proposed financial system upgrade for FY2011.

Establish comprehensive transportation system

The transportation system might presently be the most critical strategic policy being addressed by the City Council and the City Manager. Because of its importance and the issues it addresses, this policy required the longest period of time to prepare. The policy addresses some of the major issues faced by the city such as one principal freeway that serves both residents and the large number of through traffic due to El Paso's location between east and west coasts, an under-performing transit system that over the last few years has improved dramatically, street damage that still exists from storm damage of 2006 and the related need to better track and inventory street infra-structure.

Over the last 2 years, the City transferred the responsibility for drainage projects to the local water utility and designated the International Bridges as a unique department, relieving the Street Department of that oversight. One of the perceived benefits will be that the Street Department can focus on infrastructure and that the International Bridges and corresponding traffic shall garner the required attention as a stand-alone department.

Sun Metro's budget was prepared with a goal of building a reserve to pay for capital projects that will be required to bring this transportation plan to fruition. The plan is to build rapid transit direct lines and to build more transit terminals that should make routing and scheduling more efficient. The importance of the transit system is highlighted by 2000 census data, that shows that approximately eleven per-cent of owned or rental dwellings do not own an automobile.

The new Airport golf course, along with the planned development of a resort hotel in the same area, should enhance the City's standing as a business location. Increased runway size and plans for an increased industrial park area shall also improve the City's standing as an air cargo hub.

Recent discussions with other municipalities have also included discussion of possible new rail systems for the immediate area connecting Las Cruces, NM to Juarez, Mexico which would cross the border at El Paso plus another possible rail system from Denver, CO to Chihuahua, Mexico again passing through El Paso.

Some of the specific accomplishments and areas of continual improvement include:

- Open the Downtown transit terminal in September 2009 and continue construction and planning of three additional transit terminals throughout the City.
- Update the City's Thoroughfare Plan and create neighborhood traffic management guidelines.
- Enhance the Street network through prioritizing of repairs, new projects and extending pavement life
- Review possible new points of entry or expansion of existing ones and create a bridge infra-structure plan.
- Define major improvements at the Airport including upgrade and expansion of terminal services and air cargo facilities.

The City Manager and staff will continue to explore ways to further streamline operations and costs while improving overall performance and service levels. Through effective strategic planning and budgeting for results the City will make great strides toward its strategic initiatives.

The strategic policies should provide the path that enables the City of El Paso to enhance the quality and productivity of its staff, services and support, therefore providing more efficient service to its citizens. These efficiencies will allow the flexibility to review and update the plan regularly to ensure focus on the direction the city wishes to follow, while effectively spending its fiscal resources and attaining Mayor and Council's ultimate goal of achieving world-class city status.

OFFICE OF MANAGEMENT AND BUDGET STAFF

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OMB DIRECTOR

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SENIOR STRATEGIC BUDGET ADVISOR

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AUDREY S. MUELLER
DEPT DATA MGMT SUPERVISOR

ALMA D. MARTINEZ
BUDGET ACCT & LEDGER SPECIALIST

ROMELIA ROCHA
ADMINISTRATIVE ASSISTANT



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of El Paso

Texas

For the Fiscal Year Beginning

September 1, 2008

President

Executive Director

List of Helpful Contact Numbers:

OFFICE OF THE MAYOR, John Cook - (915) 541-4145 - Fax: 541-4501

OFFICE OF THE CITY MANAGER, Joyce Wilson – (915) 541-4844 - Fax: 541-4866

CITY OF EL PASO – City Hall, General Information: (915) 541-4000

WEBSITE: www.elpasotexas.gov

CITY COUNCIL

ANN MORGAN LILLY, Representative District 1 (915) 541-4151
SUSIE BYRD, Representative District 2..... (915) 541-4416
EMMA ACOSTA, Representative District 3..... (915) 541-4515
CARL L. ROBINSON, Representative District 4..... (915) 541-4140
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OFFICE OF MANAGEMENT AND BUDGET - (915) 541-4777 - Fax: 541-4760

DAVID R. ALMONTEDirector

TAX ASSESSOR-COLLECTOR - (915) 541-4054 - Fax: 541-4116

COMMUNITY & HUMAN DEVELOPMENT – (915) 541-4643

DEPARTMENT OF PUBLIC HEALTH - (915) 771-5702

211 Texas Hotline – “Connecting People to Services” – Dial: 211

ECONOMIC DEVELOPMENT – (915) 541-4872

ENVIRONMENTAL SERVICES – Recycling & Garbage Collection: 621-6700

MASS TRANSIT – Bus Information: (915) 533-3333, Administration: 533-1220

NON-EMERGENCY – El Paso

FIRE & AMBULANCE... (915) 832-4432

POLICE & SHERIFF (915) 832-4400

PARKS & RECREATION – Operations: (915) 541-4334, Administration: 541-4331

PUBLIC LIBRARY – Main Library: (915) 543-5433, Administration: 543-5401

STREET DEPARTMENT – (915) 621-6750, Graffiti Hotline: (915) 621-6789

ACKNOWLEDGEMENTS



DEPARTMENT OF ECONOMIC DEVELOPMENT
DEVELOPMENT SERVICES DEPARTMENT, PLANNING DIVISION
DEPARTMENT OF TAX
ERNESTO D. HERNANDEZ, LIBRARY GRAPHICS TECHNICIAN



BUDGET DOCUMENT GUIDE

The intended use of this document is four-fold, as recommended by the Government Finance Officers Association: a Policy Document, Financial Plan, Operations Guide, and Communications Device.

City Council adopted the FY2010 budget on August 25, 2009 as part of the vision for El Paso's future while considering the availability of resources and continuation of services. The seven sections of the book were developed with respect to City Council's key areas of focus as defined by their Strategic Policy Statements, which are:

- Transportation
- Economic Development
- Community Development
- Citizen Involvement
- Financial Policy
- Customer Service

Segments of the Budget Book:

Introduction: Provides an overview of the entities structure

Contains:

- City's Vision and Mission statement
- City Organizational Chart
- Important Contact Information
- Relevant Service Statistics

Community Profile: Gives an understanding of the City's past, present, and future

Contains:

- Culture, Location, and History
- Living in El Paso
- Economic Initiatives
- Demographics and Statistics
- Education and Employment Opportunities
- Taxes

Fiscal Overview: Presents process & policy along with financial & personnel comparisons among fiscal years.

Contains:

- Budget Preparation Process, Policies & Schedules
- Financial Policies
- Five-Year Adopted General Fund Comparison
- Tax Information and Debt Administration
- Position Summaries



Financial Summaries: Indicates projected revenue and expenditures, previous and current
 Contains:

- Consolidated Summaries
- General Fund and All Funds Revenue
- Descriptions, Assumptions, and Trend Analysis
- All Fund and General Fund Appropriations
- Fund/Sub fund Summaries
- Fund Balance Statements

Budget Detail: Focuses on numerous aspects of individual departments
 Contains:

- Mission, Budget Summary, Source of Funds, Staffing
- Goals, Objectives, and Performance Measures



Example:

DEPARTMENT OF PUBLIC HEALTH
 Goals, Objectives, & Performance Measures

FUNCTION: DENTAL SERVICES				Purpose for which funds are programmed
Serves Council's Strategic Policy: To positively affect El Paso's livability index.				Dictates Council's vision for El Paso
Goal: "What" To provide dental health services to uninsured/underinsured children and adolescents residing in El Paso County				Statement of direction, tying back to the function.
Objectives: "How" 1.) To increase dental services to children living below poverty level by 5% from prior year level. 2.) Maintain a 95% approval rating from parents whose children receive services. 3.) Maintain a net cost/visit ratio below \$35.00. 4.) Reduce No-Show rate to below 25%.				Desired accomplishment that can be measured and achieved within a given time frame.
Performance Measures: "Verification of Success"	Actual FY08	Estimated FY09	Projected FY2010	Data that quantify or qualify the results of programs, activities, and expenditures.
No. of children served	8,250	8,500	9,100	
No. of dental procedures	59,832	64,235	68,000	
% of children below poverty level who are seen in Dental Program	9.50%	8.50%	13.50%	
% approval rating of parents surveyed	New	95.00%	95.00%	
No. of parents surveyed	8,023	8,435	8,995	
Net cost/visit	\$28.80	\$50.12	\$32.00	
No Show Rate	35%	27%	22%	

Capital Improvement Plan: Outlines current and future plans for structural advancements
 Contains:

- Current Capital Projects by Funding Source
- Capital Improvement Plan
- Five-year/ Long Term Planning

Appendix: Provides further documentation for the understanding of the City Budget
 Contains:

- Budget Resolution
- Ordinance Levying 2010 Taxes
- Glossary of Terms



City of El Paso Vision Statement:

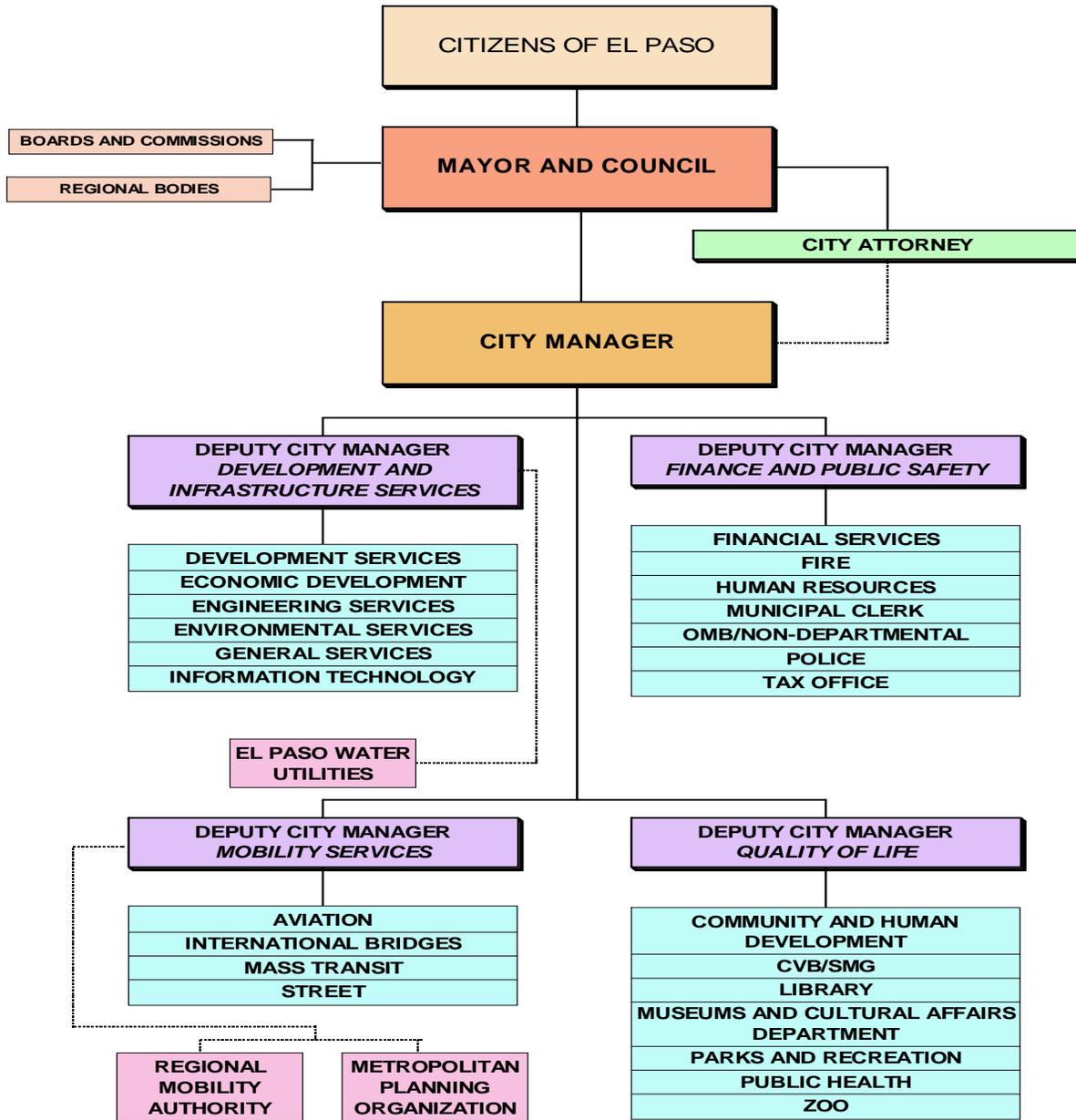
To establish El Paso as the premier community of the Southwest

City of El Paso Mission Statement:

To create a more vibrant, harmonious and sustainable city by building on existing strengths, exploring new opportunities, fostering regional partnerships and responding to change



CITY OF EL PASO ORGANIZATIONAL CHART FISCAL YEAR 2010





DEPUTY CITY MANAGERS & DEPARTMENT DIRECTORS

Patricia D. Adauto, Deputy City Manager
Development & Infrastructure Services

R. Alan Shubert
Engineering

William F. Studer, Jr., Deputy City Manager
Finance & Public Safety

Ellen A. Smyth
Environmental Services

Jane Shang, Deputy City Manager
Mobility Services

Stuart C. Ed
General Services

Deborah G. Hamlyn, Deputy City Manager
Quality of Life Services

Michael Hill
Health District

Carmen Arrieta-Candelaria
Chief Financial Officer

Linda Ball Thomas
Human Resources

Charlie R. McNabb
City Attorney

Vacant
Information Technology

William Lilly
Community & Human Development

Said Larbi-Cherif
International Bridges

Bill Blaziek
Convention & Visitors Bureau

Richarda Duffy-Momsen
Municipal Clerk

Sean McGlynn
Museums & Cultural Affairs Department

David R. Almonte
Office of Management and Budget

Victor Q. Torres
Development Services

Nanette Smejkal
Parks and Recreation

Kathryn B. Dodson
Economic Development

Daryl Cole
Street

Otto Drozd
El Paso Fire Department

Jay Banasiak
Sun Metro-Mass Transit

Monica Lombrana
Aviation

Juan Sandoval
Tax

Gregory K. Allen
El Paso Police Department

Steve Marshall
Zoo

Carol Brey-Casiano
El Paso Public Library System



BOARDS AND COMMITTEES

- Animal Shelter Advisory Committee
- Animal Welfare Advisory Committee
- Art Museum Advisory Board
- Camino Real Regional Mobility Authority
- Capital Improvements Advisory Committee
- Central Appraisal District Board of Directors
- Citizens Advisory Committee for the Board of the Mass Transit Department
- City Accessibility Advisory Committee
- City Employees Pension Fund Board of Trustees
- City of El Paso Property Finance Authority, Inc. Board of Directors
- Committee on Border Relations
- Community Development Steering Committee
- Complete Count Committee
- Construction Board of Appeals
- Cultural Affairs Advisory Board
- Cultural Affairs Board-Public Art Committee
- El Paso Community Mental Health/Mental Retardation Center Board of Trustees
- El Paso County 911 District Board of Managers
- El Paso Housing Finance Corporation
- El Paso Museum of Archaeology Advisory Board
- Empowerment Zone Advisory Board
- Fair Housing Task Force
- Fire and Police Pension Board of Trustees
- Foster Grandparent Program Advisory Council
- Greater El Paso Civic, Convention, and Tourism Advisory Board
- History Museum Advisory Board
- Industrial Development Authority
- Open Space Advisory Board
- Parks and Recreation Advisory Board
- PTSES Advisory Board
- Public Service Board
- Retired and Senior Volunteer Program Advisory Council- RSVP
- Revolving Loan Fund Board
- Storm Water Master Plan Community Advisory Committee
- Tax Increment Reinvestment Zone Number 5
- Transportation Policy Board for the El Paso Urban Transportation Study
- Zoning Board of Adjustment

COMMISSIONS

- Building and Standards Commission
- City Plan Commission
- Civil Service Commission
- Ethics Review Commission
- Historic Landmark Commission
- Housing Authority Board of Commissioners



ANNUAL SERVICE STATISTICS

DEVELOPMENT SRVCS-B.P.I.	
# of Commercial & Residential Inspections	78,109
# of New Commercial & Residential Permits Issued	2,351
# of Total Permits Issued	25,083

ENVIRONMENTAL SRVCS/SOLID WASTE	
Average Number of Households Served	159,550
Environmental Code Citations Issued	478
Tons of Recyclables Collected Per Year	31,646
Tons of Waste Collected Per Year	419,529

FIRE	
Average Emergency Response Time	4:23
# of Fire Responses	1,934
# of Fire Stations	34
# of Medical Responses	65,305
# of Structural Fires	410
# of Uniformed Fire Personnel	845

GENERAL SERVICES/FLEET	
# of Units in Fleet	2,604
Miles of Operation Per Year	22,941,459

HEALTH	
Average Monthly Participation in WIC	46,632
# of Animal Cruelty Investigations	2,229
# of Dental Clinic Visits	3,529
# of Food Complaint Investigations	1,894
# of Food Inspections	5,160
# of HIV Tests Administered	3,647
# of Immunizations	105,014

MCAD-CULTURAL AFFAIRS	
# of Events/Programs	221
# of Total Attendance	169,243

MCAD-MUSEUMS	
# of Educational Programs	774
# of Yearly Visitors	137,202
# of Youth Attendance	29,157

PARKS AND RECREATION	
# of After School Program Sites	26
# of Municipal Golf Courses	3
# of Municipal Swimming Pools	14
# of Parks	214
# of Recreation Centers	15
# of Senior Citizen Centers	9
Total Acreage	2,691

POLICE	
Average Emergency Response Time	16:54
# of 911 Calls Dispatched	563,124
# of Index Crimes	21,123
# of Law Enforcement Personnel	1,348
# of Regional Command Centers	5

PUBLIC LIBRARY	
# of Bookmobile Weekly Stops	13
# of Items Checked-Out Yearly	2,456,858
# of Libraries	12
# of Items in Collection	957,328

PUBLIC TRANSIT	
# of Fixed-Route Buses	159
# of Fixed-Route Buses Required for Pull-Out	118
# of LIFT Buses	65
Miles of Fixed-Route Bus Service	6,748,308
Miles of LIFT Bus Service	1,865,245

STREET	
# of Signaled Intersections Maintained	599
Miles of Paved Roads	2,472
Sq. Yards of Resturfacing	357,200

ZOO	
# of Yearly Visitors	281,753





LIVING IN EL PASO



At the westernmost edge of Texas is El Paso, a city where the Wild West meets the Spicy Southwest. The City's history tells of Spanish conquistadors, ancient highways, buffalo soldiers, gunfighters, saloons and border disputes. El Paso is fused with American and Mexican traditions, distinct and unique. We welcome you to experience vibrant El Paso and the treasures it has to offer.



Population

City: 613,190
County: 742,062



Location

Southwest Texas
adjoining Mexico &
New Mexico



Time Zone

Mountain Standard



Land Area

City 250.9 sq miles
County 1058 sq miles

For more information on El Paso Statistics visit <http://www.elpasotexas.gov/quickfacts.asp>
Source: US Census Bureau



THE CULTURE

The best of two nations and three states converge at the westernmost tip of Texas in El Paso. A warm and friendly mosaic of cultures, traditions, and ethnic groups is nestled against the rugged Franklin Mountains and along the Rio Grande. This diversity places El Paso at the forefront of communities transcending borders—a truly global culture right in our own backyard.

The City of El Paso's heritage is unlike any other with our ancestry deriving from many sources. The Spanish explorer Don Juan de Oñate and the Franciscan monks who accompanied this conquistador on his journey to settle the limits of the Spanish colonial frontier discovered the area. The settlement of the El Paso del Norte region led to further colonization, the establishment of Spanish missions, and the introduction of Christianity to the indigenous population. The Spanish influence remains alive to this day in our architecture, language, customs, and traditions.



The colonial territory of Mexico, which included El Paso, gained independence from Spain in 1821 and established itself as a military and economic power with great influence over the region. Along with the rise of Mexico came the prominence of the Mestizo culture, a cross of European and indigenous civilizations, which left its imprint on El Paso. The Mestizos have made significant and distinctive contributions to our community in art, literature, music, and cuisine while retaining many traditions of our Spanish founders.

The State of Texas, newly admitted to the union in 1845, facilitated the settlement of the west and brought Americans of all walks of life to El Paso; some just passed through while others settled and prospered. The expansion westward brought new industries to El Paso from ranching and dairy farming to the production of pima cotton and pecans. This dramatic growth brought forth people who sought new beginnings and prosperity, and helped to create our frontier spirit and cowboy heritage, adding yet another powerful influence to our varied cultural milieu.

The 20th Century has exhibited a solidification of our many cultural attributes as they have blended seamlessly to create a community that is uniquely American. Our citizens are imbued with a pioneering spirit looking to the future and all its grand possibilities yet, remembering our rich history. This unique synergy of perspectives and ideals has propelled our city to ever-greater success and prosperity. From our centuries old Spanish missions and Tex-Mex cuisine to our frontier spirit, this eclectic mix of ideas and traditions weave a cultural tapestry unique to El Paso, and has forged our outlook for a bright and exciting future as the City of the “New Old West” in the 21st Century.





THE CLIMATE

The sun shines 302 days per year in El Paso, 83 percent of daylight hours, according to the El Paso Weather Bureau. Low humidity and moderate rainfall combine to create a mild, year-round climate exclusive to the region. In addition to a long summer full of entertaining recreational and cultural events, El Pasoans enjoy the flexibility of attending many outdoor exhibitions, concerts, and sporting events well into the winter months. In fact, El Paso’s short winters provide numerous recreational opportunities throughout the year.



AVERAGE SEASONAL TEMPERATURES IN EL PASO (Temperatures are in degrees Fahrenheit)

Month	Avg. Temperature	Avg. Low	Avg. High	Avg. Rainfall
January	42.8	29.4	56.1	0.44 in.
February	48.1	33.9	62.2	0.41 in.
March	55.1	40.2	69.9	0.33 in.
April	63.4	48.0	78.7	0.25 in.
May	71.8	56.5	87.1	0.37 in.
June	80.4	64.3	96.5	0.65 in.
July	82.3	68.4	96.1	1.60 in.
August	80.1	66.6	93.5	1.50 in.
September	74.4	61.6	87.1	1.30 in.
October	64.0	49.6	78.4	0.69 in.
November	52.4	38.4	66.4	0.40 in.
December	44.0	30.6	57.7	0.50 in.
YEAR	63.3	49.0	77.5	8.81 in.

Source: U.S. National Weather Services, El Paso Weather Bureau

CRIME RATE

El Paso’s overall crime rate has continued to decrease in recent years despite the constant growth that the City has experienced during the same period. Significant strides in crime reduction in El Paso have been made possible by the partnership that exists between the El Paso Police Department and the community through its philosophy of Community Policing. In addition to the 16 community action groups that employ a proactive approach to preventing crime in El Paso, technological advances have improved the ability of officers to achieve the department’s mission and goals. The Morgan Quitno Press has named El Paso the third safest city with a population exceeding 500,000 for 2008.



Source: City of El Paso, Police Department, November 2008.



HIGHER EDUCATION

As the second oldest academic institution in the University of Texas system, the University of Texas at El Paso (UTEP) was established in 1913. Originally known as the State School of Mines and Metallurgy, with a name change in 1949 transformed it to Texas Western College before finally coming to be known as The University of Texas at El Paso in 1967. The University of Texas at El Paso houses seven colleges, the School of Nursing and numerous research institutes. Offering 81 undergraduate, 65 masters and 16 doctoral degrees, UTEP is dedicated to serving the academic needs of the Paso del Norte region. Influenced by Bhutanese architecture, the main campus encompasses 420 acres and supports a record student body of 21,011 in the 2008/2009 academic year.



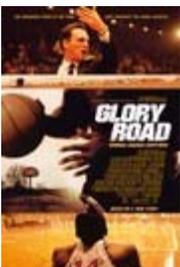
Influenced by Bhutanese architecture, the main campus encompasses 420 acres and supports a record student body of 21,011 in the 2008/2009 academic year.

A TRIBUTE TO DON HASKINS



On September 7, 2008, El Paso said farewell to one of the nation's greatest coaches, Don Haskins, who passed away at his home surrounded by family and friends. Haskins, nicknamed "The Bear" for his burly disposition, was the head coach at UTEP from 1961-1999, leading the Miners to 719 wins, including a national title (1966), 14 NCAA Tournament appearances and seven Western Athletic Conference Championships. In 2006, UTEP celebrated the 40th Anniversary of the historic basketball game played on March 19, 1966 when the Miners became the first team in history to win the NCAA championship with five

African-American players in the starting lineup. By beating an all-white Kentucky squad in the title game, 72-65, the Miners contributed to a sea of change in intercollegiate athletics. Haskins said all along he wasn't trying to be a social pioneer or make any sort of statement to a racially biased country. He just thought he should recruit the best players he could find, and then play them. "I just wanted to win the game," he said. In a world that badly needed him then, and that will miss him now, Haskins left an important legacy by looking past skin color and perpetrating the best kind of equality. He let the best athletes play.



A motion picture, "Glory Road," was created based on the story of the 1966 team, and released nationwide on Jan. 13, 2006. On September 8, 2007, the 1966 team was enshrined into the Naismith Memorial Basketball Hall of Fame.

Source: UTEP Center for Institution of Evaluation and Research and Planning, 2007.



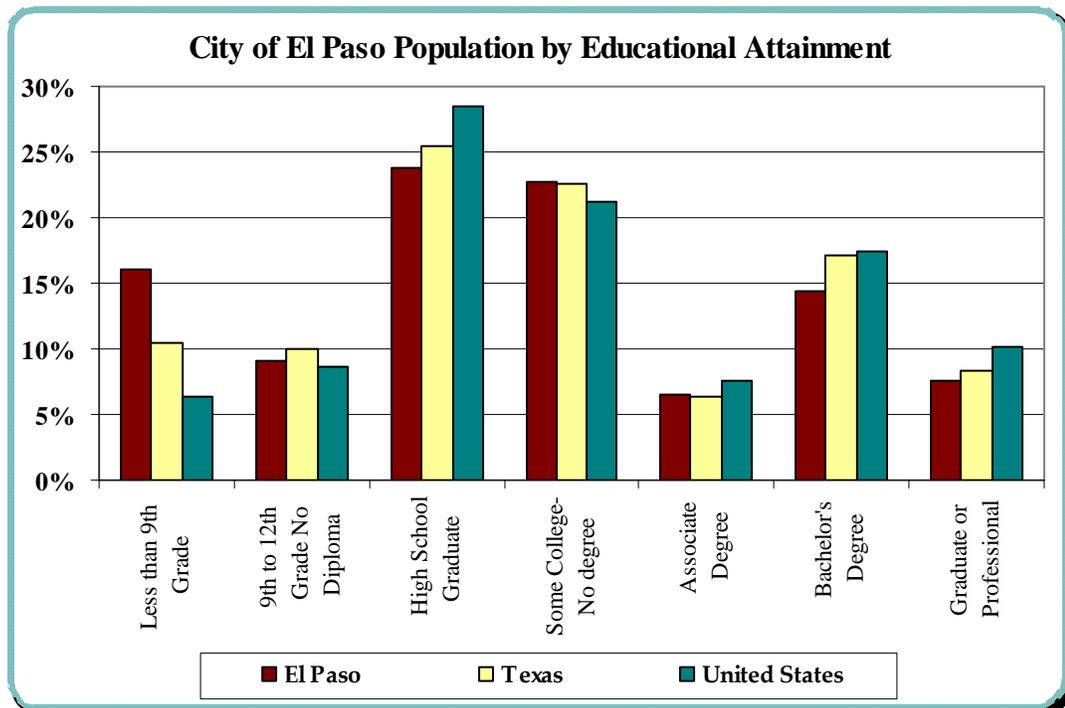
El Paso Community College is one of the largest comprehensive community colleges in the nation. The college district currently serves more than 27,538 students each semester at its five campuses and other satellite sites located throughout the County. With televised courses and distance learning technology, the college offers increased educational opportunities and accessibility to all members of the community.

Source: El Paso Community College www.epcc.edu, 2009.

Founded in 1888, New Mexico State University (NMSU), located in nearby Las Cruces, New Mexico, provides additional opportunities in higher education for area residents. NMSU offers a full spectrum of Bachelors and Masters Degree programs as well as 22 doctoral programs. The University has been nationally recognized as an "Extensive - Doctoral/Research University" by the Carnegie Foundation, the organization's top designation. NMSU is also regarded as one of the top universities for minority students. NMSU offers in-state tuition to residents of several Texas border counties including El Paso County.



Additionally, the University of Phoenix, Webster University, Park University at Fort Bliss, Texas, and other sites in the region offer more than 30 technical and career training facilities.



Source: U.S. Census Bureau, American Community Survey, 2008.



TOURIST ATTRACTIONS AND POINTS OF LOCAL INTEREST

Amigo Airshow



Held at Biggs Army Airfield in the fall, this air show is recognized as one of the nation's best. Military and civilian aircraft, static displays, entertainment, and performances by world-renowned flying teams make the Amigo Airshow a highly anticipated event each year. For more information, call 915-562-6446 www.amigoairsho.org.

Chamizal National Memorial



The memorial was established in recognition of the amicable resolution of a dispute between the United States and Mexico over this section of the borderland in 1963. Included are an outdoor amphitheater, a 55-acre park, a museum, the Los Paisanos Gallery, and a 500-seat theater. Several festivals are held each year that reflect the theme of the memorial at 800 S. San Marcial St. For more information, call 915-532-7273 www.nps.gov/cham.

El Paso Museum of Art



Adjacent to the Arts Festival Plaza, the museum is home of the famous Kress Collection. In addition, the museum includes the Tom Lea Gallery, the DeWetter Gallery, and the Contemporary Gallery, featuring changing exhibits throughout the year. For more information, call 915-532-1707.

www.elpasoartmuseum.org.

Hueco Tanks State Park



This area derives its name from the huge basin-shaped rocks that catch and hold rain. The park features excellent rock climbing, hiking, picnicking, and camping, as well as cave paintings that date back as far as 1500B.C. It is located twenty miles east of El Paso on Highway 62. For more information, call 915-857-1135 www.tpwd.state.tx.us/spdest/findadest/parks/hueco_tanks/.

Insights Museum



A world of interactive learning experiences where more than 80 science and technology exhibits offer fun and facts for all ages. It is located in Downtown El Paso and within walking distance of the E.P. Museum of Art. For more information, call 915-534-0000 www.insightselpaso.org.

El Paso Zoo



The El Paso Zoo is an eighteen-acre complex that is home to more than 1700 animals of 240 species in a variety of natural habitat exhibits including a Reptile House, South American Pavilion, American Biome, Americas Aviary, Paraje, Birds of Prey, Forest Atrium, Asian Grasslands, Asian Endangered Walk, and an Elephant Complex. For more information, call 915-521-1850 www.elpasozoo.org/.

The Mission Trail



Follow in the footsteps of Don Juan de Oñate. Among the oldest roads in the country, the Mission Trail is rooted in history dating back more than 400 years. There are three missions to visit, including the oldest building in Texas: the Ysleta, Socorro and San Elizario Missions.

www.themissiontrail.net/missions_pg.

Magoffin Home State Historic Site



The Magoffin Home, built in 1875 by pioneer Joseph Magoffin, is El Paso's only historic house museum. The nineteen room, adobe home is a prime example of Territorial architecture, a style that emerged in the southwest in the mid 1800s. For more information, call 915-533-5147

www.thc.state.tx.us/hsites/hs_magoffin.aspx.

Sun Bowl



At high noon on New Year's Eve, El Paso proudly hosts the Sun Bowl. First played in 1935, this post-season classic pits two nationally acclaimed NCAA Division I football teams in a head-to-head college football competition. For more information go to

www.sunbowl.org.

Tigua Indian Cultural Center



Observe the cultural traditions of the Tigua Indian Tribe at the Ysleta del Sur Pueblo. Witness ancient Tigua chants and dances on the plaza and relive more than 350 years of pueblo history at the museum. A gift shop and the Cacique Restaurant are also located on the premises just three quarters of a mile from the historic Ysleta Mission at 9430 Socorro Road. For more information, call 915-859-5287 www.ysletadelsurpueblo.

Viva El Paso



Depicting the history of the El Paso region, this colorful musical drama is performed at the stunning McKelligon Canyon Amphitheater, where a dramatic mountain cliff serves as the stage backdrop. Performances are Thursday through Saturday in June, July, and August. For more information, call 915-231-1165 <http://www.viva-ep.org>.

Wyler Aerial Tramway



Originally built in 1959 to carry KTSM employees to the broadcast tower at the top of the Franklin Mountains, the tram, operated by the Texas Parks Department, is a four-minute ride to the 5,632-foot Ranger Peak. Observers can scan hundreds of miles of the far west corners of Texas as well as Old and New Mexico. For more information, call 915-566-6622 www.tpwd.state.tx.us/spdest/findadest/parks/wyler_aerial_tram/.



LOCATION AND HISTORY

The City of El Paso is located at the westernmost tip of the state of Texas on the United States border with Mexico. Founded over four centuries ago as an outpost for traders and missionaries in the West, El Paso has been a dynamic city for over four hundred years. Situated south of the state line of New Mexico and on the international boundary with Mexico, El Paso wraps around the southern tip of the Franklin Mountains at the southernmost point of the Rocky Mountain chain. The international boundary between the United States and Mexico bisects the downtown areas of the City of El Paso and Ciudad Juarez, Mexico. Literally translated, El Paso means “The Pass”, which is a name well suited for the lowest altitude all-weather pass through the Rocky Mountains. Of the many things that make El Paso special - its diverse economy, unique cultural blend, and mild climate make it a great place to live and work.



Since the appearance of the first Europeans in North America, El Paso has been a major crossroad for continental north-south and east-west traffic. Renowned for naming New Mexico, the most significant account of a crossing was written by Captain Antonio de Espejo. On November 11, 1583, when he and his party camped between what is now downtown El Paso and the Cordova Island Bridge. Espejo wrote in his journal about the Gorge at the Curves (La Barranca de Las Vueltas) a site that has been identified as being located at the western edge of the University of Texas at El Paso Campus. This date is most frequently cited as official evidence of an El Paso crossing, though many historians believe that Alvar Nunez Cabeza de Vaca visited El Paso in 1536.

In January of 1598 Juan de Oñate, with 83 ox-drawn wagons and carts and over 500 men, women, and children, set out on the first major colonization effort of the new world. The expedition began in a village south of Chihuahua, Mexico, and headed towards the frontier regions of New Spain, present-day



West Texas and New Mexico. On April 20, after traveling for four months across a 325-mile stretch of desert, the exhausted travelers finally reached the cooling waters of the Rio Grande in the vicinity of modern day El Paso. On April 30, 1598, after ten days of resting and feasting, the Oñate expedition gathered in their finest clothing to commemorate their gratitude with a day of thanksgiving. Remarkably, this event took place twenty-two years before the Pilgrims set sail from England to land on Plymouth Rock.



In 1659, the first permanent European settlement was established, and the Mission of Guadalupe was erected. The Mission still stands in the central square of the City of Juarez, Mexico. Other historic missions located in El Paso County are, the Ysleta del Sur, Socorro, and San Elizario Missions. Both the Ysleta and Socorro Missions were founded over 300 years ago, built in 1682. These two missions are both registered in the National Register of Historic Places. The San Elizario Mission was erected in 1780 as a presidio (Spanish Fort) and was later converted to a mission.

In 1854, the United States established the first army post in the region. Since that time, Fort Bliss has continued to be a highly strategic military installation. Fort Bliss was named after Colonel William Wallace Smith Bliss who died of yellow fever in New Orleans in 1853. Bliss, and his mentor General Zachary Taylor, were heroes of the Mexican American War (1846-1848). William W. S. Bliss married General Taylor’s only surviving daughter, Elizabeth. Taylor’s other daughter Sara Knox Taylor had tragically died two months after her marriage to Jefferson Davis who later became President of the Confederacy during the Civil War. After the President’s untimely death in 1850, Bliss served in New Orleans until his own death in 1853. In 1955, Bliss’ body was excavated in New Orleans and re-interred at the Ft. Bliss National Cemetery.

THE RIO GRANDE

The Rio Grande serves as a significant part of the international boundary between the City of El Paso and Ciudad Juarez, Mexico. The Rio Grande means “big river,” but today it hardly depicts the image that the name conjures up due to the many dams that have been built along it for irrigation. The river was once a sprawling three-mile wide body of water dotted with an estimated three hundred islands. The survey of the river took eight years to complete and resulted in the deaths of several surveyors. Both countries had disputed the location of the international boundary between the United States and Mexico since the end of the Mexican American War in 1848. In June 1962, President John F. Kennedy initiated talks with President Lopez Mateos of Mexico and determined that relations with Mexico would not improve until the disputed location of the international boundary was resolved. Realigning the border, relocating homes, businesses, schools, and giving up portions of railroad tracks were the larger issues confronted by diplomats during the implementation of the Chamizal Convention in 1969. Through this convention, Mexico received 437 acres of land (and all attachments) from the United States, and the border dispute was officially settled. Much of the disputed area on both sides of the border was made into parkland. The U.S. National Parks Service maintains the Chamizal Park on the U.S. side and it plays host to a variety of community events during the year including the Chamizal Film Festival and the summer concert series, Music Under the Stars.



Metz, Leon C. *Border: The U.S. Mexico Line*. Mangan Books, El Paso, TX, 1989.

Metz Leon C. *City at the Pass: An Illustrated History of El Paso*. Windsor Publications: Woodland CA, 1980.



ECONOMIC INITIATIVES

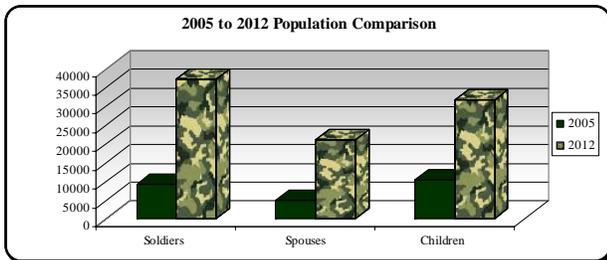
The City of El Paso continues to work towards the strategic policies established by the Mayor and City Council. The strategic policies as discussed in beginning of this book have set the direction for the City and have lead to following economic initiatives through public/private partnerships. In the following pages a brief overview will address the initiatives of today that will shape the El Paso of tomorrow.

FORT BLISS EXPANSION

The City of El Paso is home to Fort Bliss, the largest Air Defense Artillery Training Center in the world. Since 1848, Fort Bliss has grown steadily alongside its host city. Located in the northeastern region of El Paso, Fort Bliss currently stretches over 1.12-million-acres into southern New Mexico. Incredibly, the base occupies an area larger than the entire state of Rhode Island and will be the nation's fourth-largest Army installation in population by 2013, only slightly smaller than Fort Hood.



Fort Bliss hosts “Roving Sands,” the world’s largest Joint Tactical Air Operations exercise that utilizes Army, Marine, and multinational air defense units to create an integrated air defense network. While the primary mission of the post is air defense, it is also home to the U.S. Army Sergeants Major Academy, Joint Task Force-6, and the William Beaumont Army Medical Center.



The influx of troops, as outlined by the Pentagon's 2005 Base Realignment and Closure (BRAC) recommendation, is projected to increase the Fort Bliss population from 24,660 in 2005 to 90,296 by the end of 2012. This growth is part of the military's plan to make Ft. Bliss the new home to testing for Future Combat Systems. The program is intended to conduct trials of futuristic unmanned weaponry, which is hoped to be a

strong attraction for defense contractors, bringing with them high-wage jobs.

To prepare for the boom, more than \$4 billion in on-base investment is planned along with an additional 20,000 apartments and homes slated for construction within the city. Among the first projects to be completed on-site are six new military complexes, housing approximately 1,400 soldiers, dining facilities and vehicle-maintenance areas. Elsewhere on base, new parks, shops, chapels and a lifestyle center will soon be unveiled.



New Ft. Bliss Housing



REDEVELOPMENT AND REVITALIZATION

A Revitalized Downtown El Paso provides opportunities to live, work, shop and play while fostering a productive and energetic economy for all citizens. Downtown is renewing itself with a revitalization program guided by the Downtown 2015 Plan, as adopted by City Council on October 31, 2006. The plan sets a vision through which the public and private sector work together to increase the value and attractiveness of the Downtown area.



Doubletree Hotel

Downtown is now in the midst of a transformation. Funded by public and private monies, the current transformation focuses on the goal of once again becoming a center of commerce, culture, and tourism. Since the plan was adopted, more than \$204 million has been invested in Downtown by the public and private sectors. There are 14 major projects underway with another major project, the Doubletree Hotel City Center, recently completed.

The Doubletree, formerly the International Hotel, had fallen into disrepair. It is now a gleaming example of successful Downtown redevelopment. The 17-story hotel has 200 rooms and features a scenic ballroom on the top floor and a seventh-floor Sunset Terrace which includes a swimming pool and fire pit. The hotel features a full-service, 180-seat restaurant called Fire — featuring former Coronado Country Club executive chef Ron Fineron — and a bar inside the restaurant called Liquid.



12-story Mills Building

The Mills Plaza development is the largest private project currently in progress. Paul Foster, CEO of Western Refining, and El Paso native Brent Harris have big plans for the area around a trio of historic buildings — the Anson Mills Building, the Centre Building and Plaza Hotel. The plan is built around the creation of the Mills Plaza District, which joins business, restaurant and retail in the three buildings.

“I hope this is just the beginning of a lot of great things to happen with Downtown development,” said Foster. Included in the development is a multi-story parking garage with approximately 700 parking spaces.

On the housing front, two projects are now in development. First, plans are underway to build 91 apartments in the Magoffin Historic District. Magoffin Park Villas will be located on three former vacant lots at the corner of Magoffin and Ange streets. This development by Centro de Salud Familiar La Fe and its partner, TVO Development will provide 20 percent of its units to low-income families for at least 40 years. The remaining units will be made available at market rates. The ground floor will also have 1,700 square feet of retail space.



Rendering of the new Magoffin Park Villas



A second development is located at the corner of First Avenue and Florence. First Ave. Lofts is set to debut a different style of living. The plan is to have nine upscale condos on the building's second and third floors, and a retail component on the ground floor. There will also be a private, covered parking garage and a rooftop terrace.



Rendering of the new Federal Courthouse

On the public side, work continues on the new \$78 million Federal Courthouse now under construction. This nine-story building will provide 239,400 gross square feet and will accommodate 13 judges compared to the seven judges served by the old courthouse which dates from 1936.

In transportation, a new era is starting to take shape in Downtown El Paso. A state-of-the-art Sun Metro Transfer Terminal, completed September 21st, is located at the corner of Santa Fe and Third street. This new terminal includes a 6,000 square foot customer service building with the latest amenities such as an enclosed waiting, real time information displays, a Sun Metro store front, restaurant area, and free Wi-Fi Internet access.



Sun Metro Transfer Terminal

All of the revitalization efforts are chronicled online at the City's Downtown redevelopment website, www.elpasotexas.gov/downtown. The site provides a full copy of the Downtown 2015 plan, along with copies of all City Council action regarding redevelopment. There is also information for almost every user, such as historical facts about Downtown, a gallery of images and information on activities in Downtown via a monthly calendar of events.



Cleveland Square Park

"I've always said a great downtown is a key ingredient in making a great city," said Mayor John Cook. "This website points out the many things our Downtown has to offer and highlights the vision for what the future holds as revitalization moves forward."



TOURISM

El Paso is a unique area rich with history. The City of El Paso, Texas and Ciudad Juarez, Mexico are closely linked both economically and culturally. From Ballet Folklorico to spicy Tex-Mex cuisine, the feeling of Mexico is always present.

At the heart of the city is the Franklin Mountains State Park, not only the largest urban state park in Texas, but also the largest park in the United States that is entirely within a city's limits. The Franklin Mountains enrich El Paso, providing a home for Wyler Aerial Tramway, hiking, and several species of plants and wildlife. A city renowned for its rock-climbing destinations, and legendary Tex-Mex restaurants, is also the home to numerous galleries and performing arts groups.



In August of 2008, the newly renovated Plaza Theatre was unveiled as the jewel of the southwest. Designed as a modern film house with the flexibility of presenting stage shows, the Plaza opened in 1930 and hosted popular traveling shows and movies, becoming a fixture in the lives of theatergoers. The renovated structure is described as dazzlingly beautiful and said to look exactly as it was 75 years ago. Soon to open on the ground floor is the Oasis Lounge, a multi-purpose food service facility with doors opening into Art's Festival Plaza. This beautiful structure is at the center of the Downtown experience and will surely enrich the lives of future generations as it has done so wonderfully in the past.

The Butterfield Trail Golf Club is a public Texas golf course designed by world-renowned architect Tom Fazio. The course is located just a long iron shot away from the El Paso International Airport and a planned 150-acre industrial park. Adjacent to a planned hotel resort site, the new golf course is like nothing El Paso has ever seen.



The Outlet Shoppes at El Paso that opened in October of 2007 is a Horizon Group property designed to accommodate 100 name brand retail stores (Nike, Banana Republic, Coach, Tommy Hilfiger and others), a food court, children's play area and other amenities within the 385,000 sq. ft. center. The \$70 million center is a shopping destination for visitors from the El Paso region as well as Mexico.

El Paso	2005	2006	2007	2008 (partial)
Total Direct Travel Spending (\$Million)	1,199	1,330	1,393	1,491
Visitor Spending at Hotel, Motel (\$Million)	720	808	850	917
Industry Employment Generated by Travel Spending (Jobs)	11,770	11,980	11,810	11,920
Tax Receipts Generated by Travel Spending (\$Million)	84.1	91.0	93.8	95.4

Source: Dean Runyan Associates, September 2009.



MEDICAL

On July 13, 2009, El Paso welcomed the inaugural class of the new four-year medical school, Texas Tech University Health Sciences Center Paul L. Foster School of Medicine. Due to El Paso's fast growing population the need for quality healthcare and research is increasing.



In 1999 community leaders took the first steps to make El Paso the destination for a new medical school. In January 2006, El Paso celebrated the ribbon cutting of the Texas Tech University Health Sciences Center El Paso School of Medicine. Then Paul Foster, President and CEO of Western Refining, Inc., in August 2007 donated \$50 million to the El Paso School of Medicine, to help finance faculty recruitment, salaries, and state-of-the-art equipment for innovative research. The Paul L. Foster School of Medicine will create new opportunities vital for research and advances in healthcare that will profoundly affect the region. The medical school will also be the corner stone to the proposed Medical Center of the Americas, the first planned medical facilities campus for health delivery, research, education and economic development of El Paso.

Source: Texas Tech University Health Science Center, November 2009.

TRANSPORTATION

El Paso's growth leads to another significant topic – transportation. The City has a major artery of commerce running right through the heart of the city. It is used by commuters, visitors and commerce as the preferred route of mobility. City Council's goal is to make the local transit system more viable and attractive as an alternate mode of transportation; thereby reducing the number of vehicles on the roads, resulting in less congestion. Together with the Texas Department of Transportation and the Metropolitan Planning Organization, the City approved the creation of Regional Mobility Authority to create a plan to ease the traffic commute and assist the large volume of trucks



transporting goods from Mexico and through the Interstate 10. In July of 2008, a \$1 billion highway plan was approved by City Council. With approximately \$216 million from local contributions, this collaborative effort will work at meeting the comprehensive transportation needs of El Paso as a critical component of commercial trade and mitigate congestion due to the increasing growth.



The International Airport and Sun Metro and continue to play vital roles in the economic health and quality of life in the city. In 2008, the economic downturn impacted the flow of passengers and freight through the airport.



Air Transportation El Paso International Airport



	2007	2008
Annual Passenger:	3.40 million	3.30 million
Annual Freight:	87,894 tons	67,825 tons
Aircraft Operations:	103,990	99,714 takeoff & landings

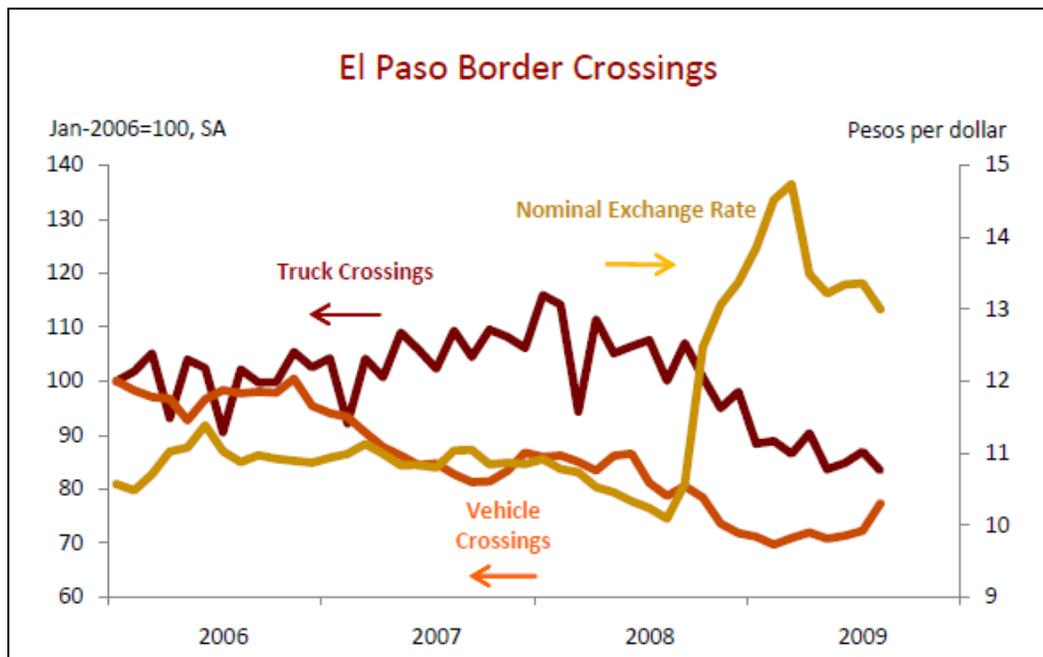


Ground Transportation Sun Metro

	2007	2008
Number of Buses	149	159
Annual Miles Traveled	6,523,543	6,748,308
Number of Routes	54	58

International Border Crossings

In July of 2009, 316-thousand vehicles crossed into El Paso from Ciudad Juarez, representing a decline of just 1.7 percent from the same period last year. At the wholesale level, truck crossings are down 17 percent. The crossings are definitely impacted by the peso devaluation that reached its peak back in March of 2009 at almost 15 pesos per dollar.



Source: Texas A&M International University, Texas Center for Border Economic and Enterprise Development and Banco de Mexico.



THE ECONOMY

In 2007, it was marked as the beginning of a global financial crisis. This crisis was triggered by the subprime mortgage crisis, which was the dramatic rise in mortgage delinquencies and foreclosures due to housing price declines in 2006-2007. Approximately 80% of U.S. mortgages issued in recent years to subprime borrowers were adjustable-rate mortgages, refinancing became more difficult and as adjustable-rate mortgages began to reset at higher rates, mortgage delinquencies soared. Securities backed with subprime mortgages, widely held by financial firms, lost most of their value. The result has been a large decline in the capital of many banks and U.S. government sponsored enterprises, tightening credit around the world.

The impact of this crisis is evident in El Paso's business-cycle index reported a decline of 7.8 percent annualized rate, up from the average decline of 3.4 annualized rate during the previous 12 months. This suggests that the national recessionary pressures continue to impact El Paso. Other indicators include the increase in unemployment, a decrease in retail sales and decrease in new housing starts. In the table below are some of the major economic indicators and the projection for 2009 and 2010.

Major Economic Indicators El Paso Metropolitan Statistical Area

	2007	2008	Proj. 2009	Proj. 2010
Total Personal Income (Millions of Dollars)	\$19,354	\$20,493	\$21,592	\$22,937
% Change	6.8%	6.4%	6.1%	6.5%
Total Commercial Activity* (Millions of Dollars)	\$9,385.2	\$9,934	\$10,404.3	\$11,036.2
% Change	5.9%	5.8%	4.7%	6.1%
Real GMP (Billions of 1996 Dollars)	\$17.702	\$18.349	\$18.975	\$19.738
% Change	4.3%	3.7%	3.4%	4.0%
Business Establishments	13,023	13,198	13,370	13,540
% Change	1.2%	1.3%	1.3%	1.3%
Employment	366,474	375,352	383,366	392,318
% Change	2.3%	2.4%	2.1%	2.3%
Housing Starts	4,252	3,672	3,866	4,011
% Change	-1.1%	-13.6%	5.3%	3.8%
New House Prices	\$127,412	\$131,432	\$136,617	\$141,921
% Change	3.4%	3.2%	3.9%	3.9%

*El Paso total unadjusted retail sales reported in millions of nominal dollars.

Source: *Border Region Modeling Project. The University of Texas at El Paso.*

Business Report SR08-2. Borderplex Economic Outlook: 2008-2010, November 2008.



MANUFACTURING

Since 1995, El Paso has experienced a 22.9% decrease in manufacturing employment. Once the capital of the denim garment industry from 1960 to 1980, El Paso now looks to other sectors and industries to take advantage of the large workforce. Though El Paso has seen a decline in manufacturing, the support industries for the maquiladoras, or twin plants, located in El Paso's sister city Ciudad Juarez, Chihuahua, Mexico, are increasing. El Paso derives significant economic benefit from the maquiladora industry in Cd. Juarez, including an estimated payroll of \$215.6 million for maquila employees who live on the U.S. side of the border. In addition, the production sharing of the border economy has attracted companion industries to the area with the maquiladora industry purchasing in past years \$1.6 billion worth of services in El Paso, as estimated by the Federal Reserve Bank of Dallas. The industry has generated jobs in El Paso in indirect support industries including retail sales, manufacturing support services, professional support services, and transportation, banking, and commercial and residential construction.

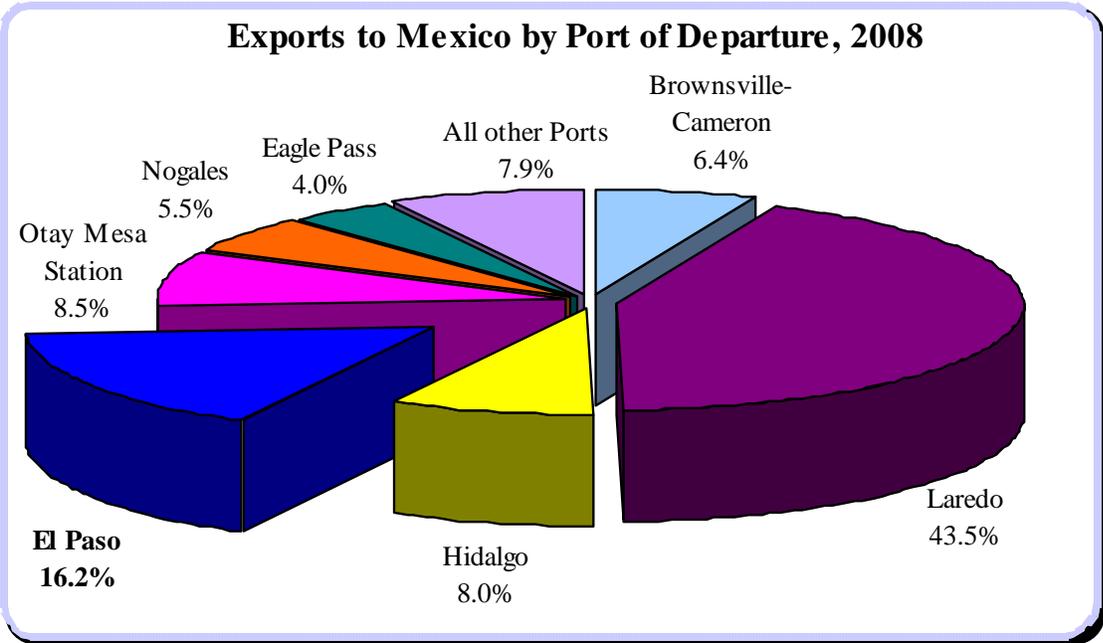


El Paso offers internationally competitive operating costs for a wide range of manufacturers. However, the future of manufacturing in El Paso will likely arise from the attraction of Research and Development operations in specified industry clusters. As a result, El Paso's manufacturing opportunities lay not in the cost of labor, but in the quality of education. Specifically, University of Texas at El Paso's development of a research presence in the academic arena and our public schools producing high quality graduates with core skills and competencies built on a solid foundation will change our course as a City allowing the employers to have a labor force that is ready and able to compete successfully in the new global economy.

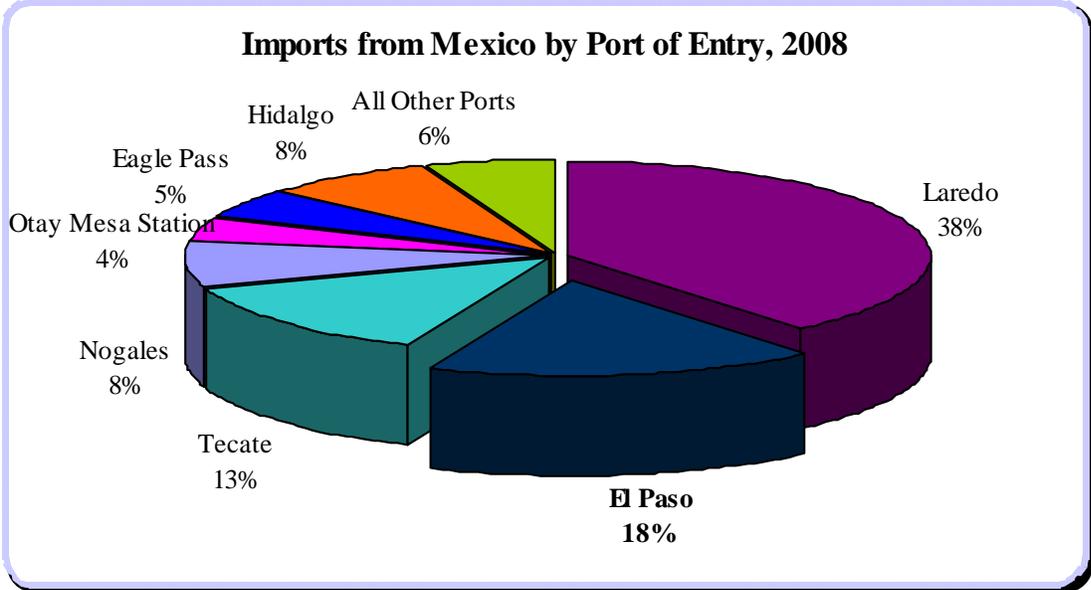
INTERNATIONAL TRADE

International sales data confirm that Mexico continues to be the largest export market for Texas products. Texas shipments to Mexico exceeded \$124.6 billion in 2008. Computer and electronic products, transportation equipment, electrical equipment and appliances remain the leading Texas export sectors to customers south of the Border. Much of this traffic moves through El Paso. For 2008, the Bureau of Transportation Statistics reports that over \$20.2 billion worth of exports to Mexico were shipped through port facilities in the City of El Paso, approximately 16.2 percent of all Texas exports.

Merchandise imports through El Paso are also strong. In 2008, the value of imports from Mexico through El Paso surpassed \$28.03 billion, a slight decrease from 2007. The City remains to be the second largest importer/exporter along the U.S. southern border.



Source: Texas Centers for Border Economic and Enterprise Development, Border Trade Data, October 2009.



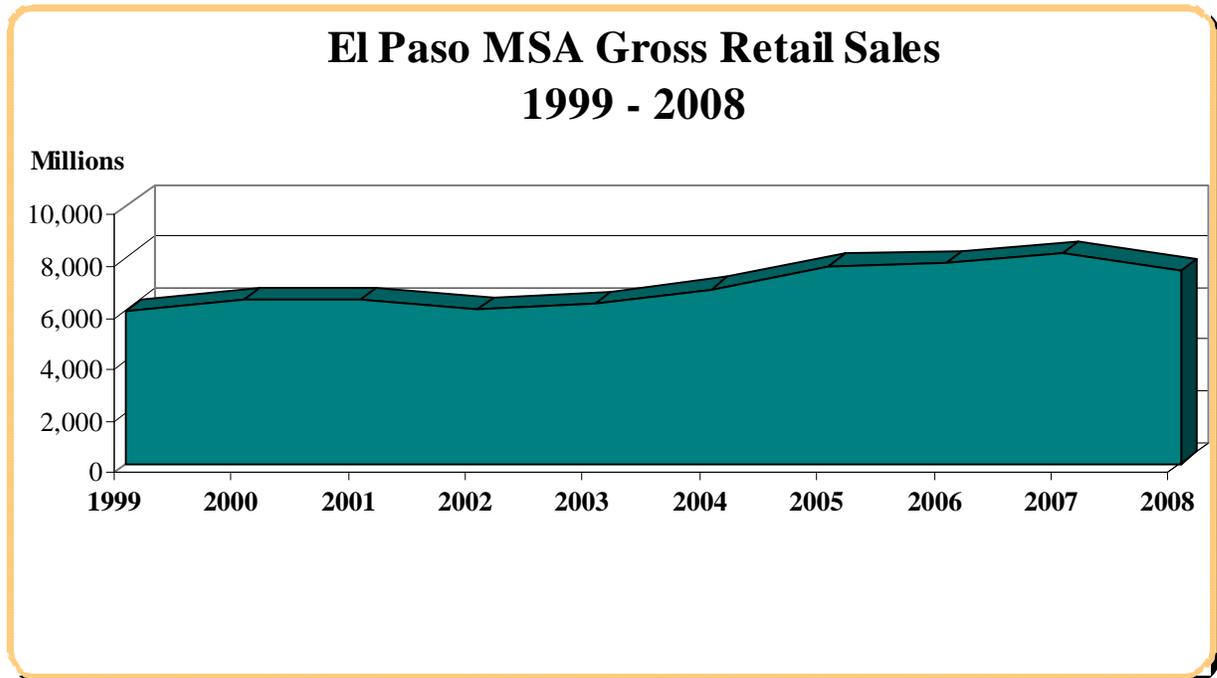
Source: Texas Centers for Border Economic and Enterprise Development, Border Trade Data, October 2009.

RETAIL SALES

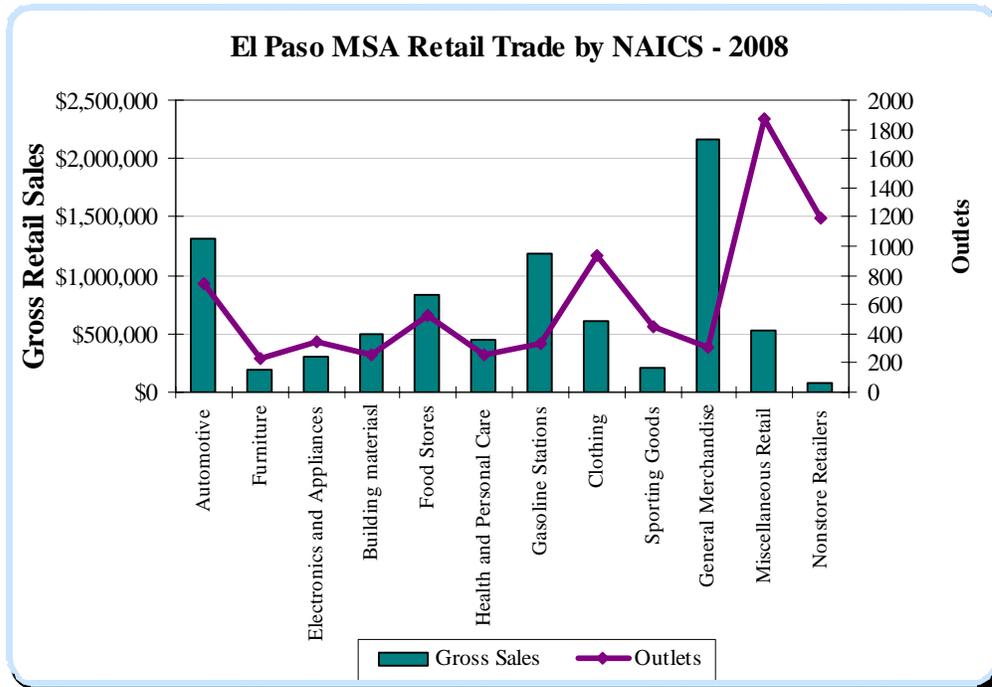


As noted by University of Texas at El Paso (UTEP) economist Dr. Thomas Fullerton, metropolitan retail sales performance is usually “the most variable segment of a local or national economy.” Retail sales in El Paso are projected to decelerate in 2009. According to UTEP’s Borderplex Economic Outlook: 2008-2010 there are three categories that will likely experience flat or negative growth: hardware stores, miscellaneous and automobile sales. In 2008, El Paso reported over \$7.4 billion in gross retail sales, approximately an 8.6% percent decrease over the previous year.

Again, the categories in El Paso with the largest sales are manufacturing, automotive dealers and general merchandise stores.



Source: Texas Comptroller of Public Accounts, November 2009.



Source: Texas Comptroller of Public Accounts, October 2009.

RETAIL IMPACT OF MEXICO

El Paso, Texas, and Juarez, Mexico are known as “sister-cities” due to their proximity and socio-economic influence upon each other. Previously, it was estimated that Mexican nationals account for up to 30 percent of El Paso’s retail sales with a concentration near the international bridges in the Downtown area. However, it is now clear that the patronage of Mexican Nationals is enjoyed by merchants throughout El Paso.



The Santa Fe Bridge border crossing in downtown Juarez-El Paso. This bridge connects Avenida Juarez to El Paso Street.

In a recent study titled “Cross-Border Retailing Study” conducted by John Hadjimarcou, Ph.D., of the University of Texas at El Paso’s Marketing & Management Department the 109 retailers surveyed, mainly from East and West El Paso, help to validate the fact that the Downtown area is not the sole beneficiary of border-crossing consumers into El Paso. Among the study’s findings:

- Nearly 45% of retailers say that 50% or more of their customer-base is Mexican
- Over 50% believe that these Mexican shoppers account for at least 25% of their sales and profits
- Overall, businesses believed that they could not perform well without Mexican customers and agree that the border-crossing consumer as a segment is growing

The economic weaknesses both north and south of the border will lead to the contraction of the retail sales thru 2010. The recent devaluation that peaked mid-March and the reduction in manufacturing payrolls will likely have a negative impact on the contribution made by Mexican nationals to the City’s retail sales.

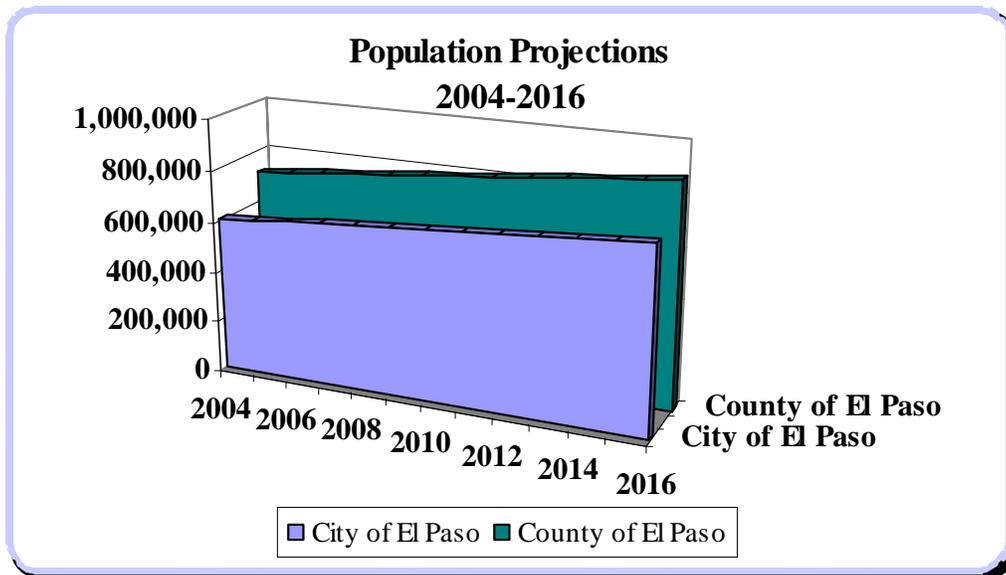


DEMOGRAPHICS

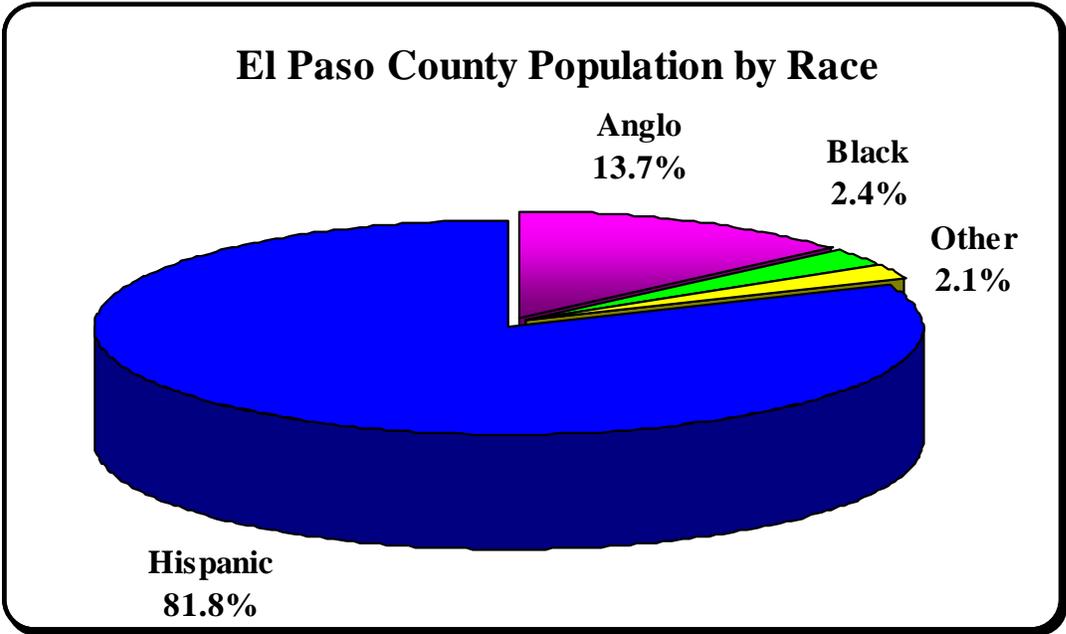
POPULATION

The City of El Paso is the sixth largest city in the state of Texas and the twenty-third largest city in the United States. The City is projected to reach a population of 654,826 in 2009, which represents a 1.6 percent increase from population projected for 2008. El Paso shares the border region with Juarez, Mexico the largest city in the state of Chihuahua and the fifth largest city in Mexico. Viewed as a whole Cd. Juarez, Mexico and the County of El Paso, this bi-national metropolitan region is projected to exceed 2 million residents.

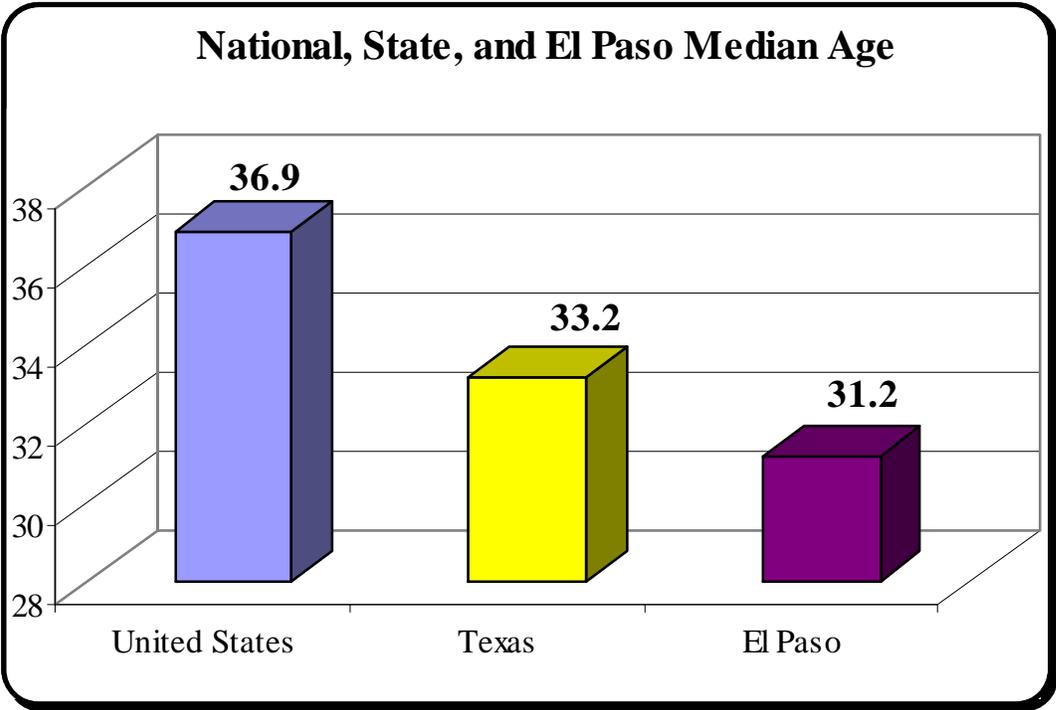
The El Paso County Population is projected to be 806,450 in 2010, and is expected to reach 871,998 by 2015.



Source: Department of Planning, Research, and Development, City of El Paso, September 2009
Instituto Municipal de Investigación y Planeación, Plan de Desarrollo, 2006.



Source: U. S. Census Bureau, American Community Survey, 2008.

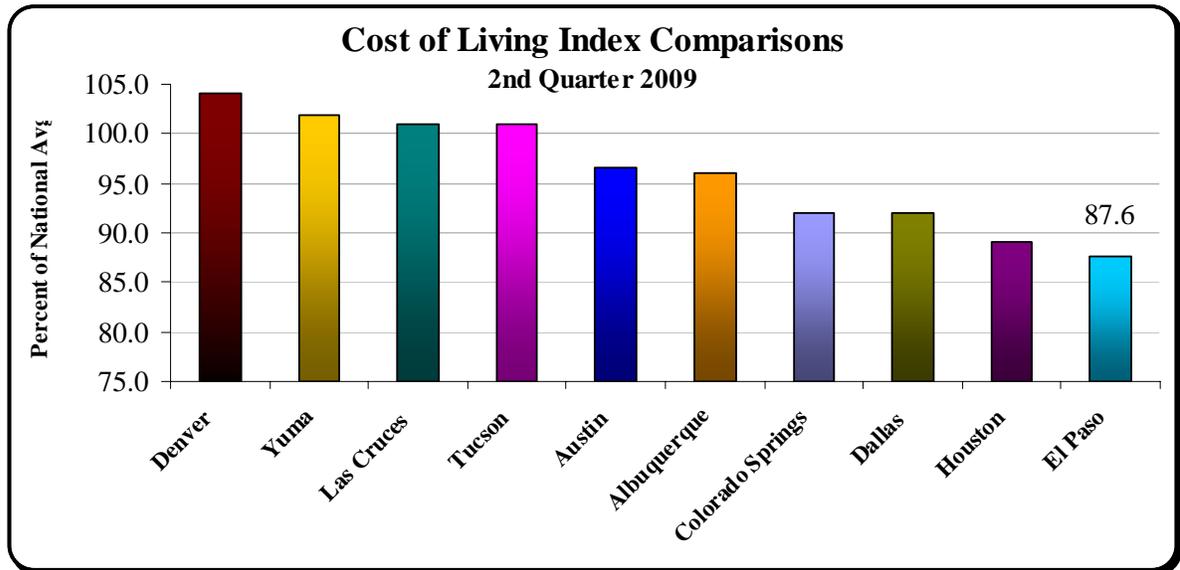


Source: U.S. Census Bureau, American Community Survey, 2008.



COST OF LIVING

El Paso residents enjoy a relatively low cost of living compared to other cities in the United States. Combined with its growing size and numerous points of cultural and scenic interest, the El Paso area offers businesses a thriving community coupled with a pleasant and affordable cost of living. In the Second quarter of 2009, the index for El Paso was at 87.6 percent of the national average of 100 percent. The following graph illustrates how El Paso's cost of living compares to other cities in the southwest.

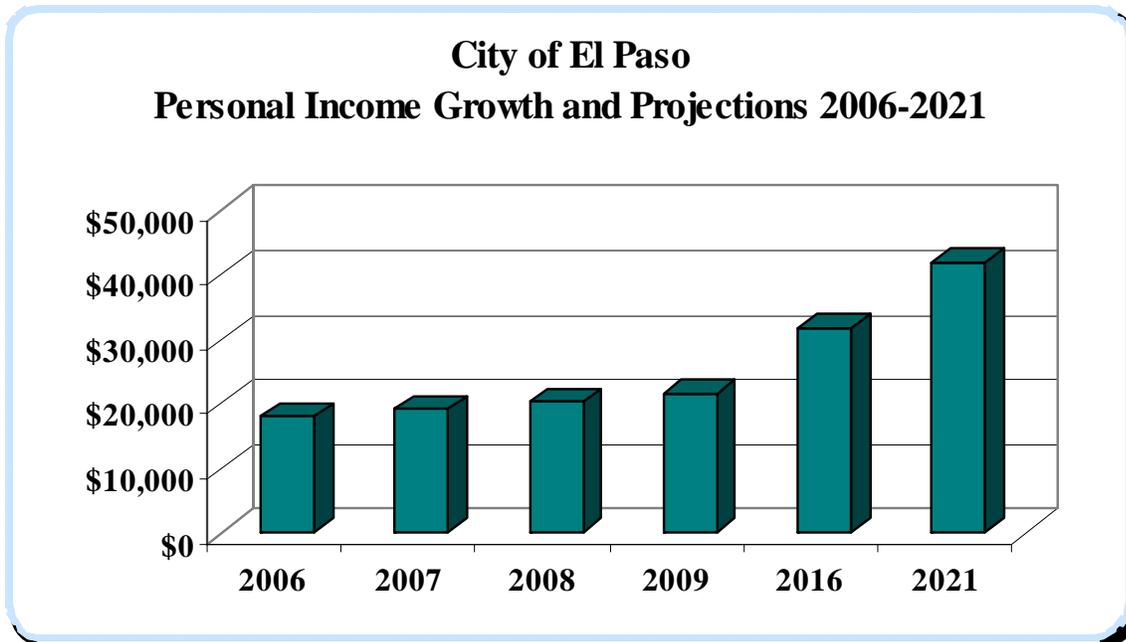


Source: ACCRA, 2nd Quarter 2009.

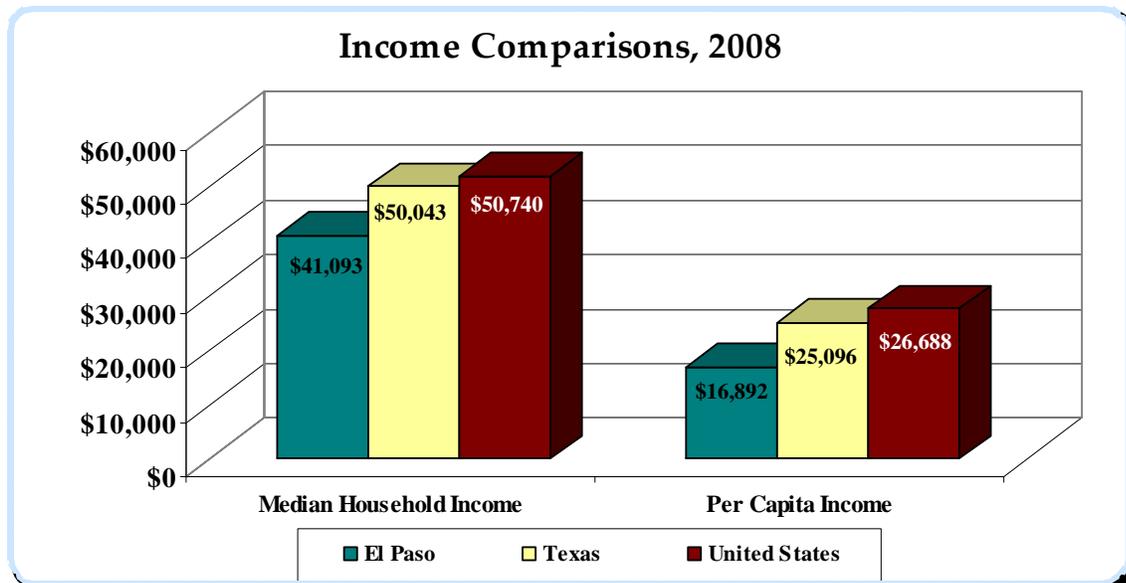


INCOME

A combination of increased economic activity and a growing population will drive the rate of personal income expansion. In 2009, local personal income is expected to reach \$21.5 billion. Moreover, El Paso will maintain its status as the hub of the border economy, contributing hundreds of millions per year to workers from Dona Ana and Otero Counties, as well as jobholders in Ciudad Juarez.



Source: *Border Region Modeling Project, UTEP, November 2008.*



Source: *U.S. Census Bureau, American Community Survey 2008.*



EL PASO EMPLOYERS



El Paso’s economy has seen changes in recent years as new industries are arriving while other industries have left or reduced their impact in the City. Government services and trade, transportation and utilities have flourished in El Paso, as more than one half of the projected net job creation from 2003 to 2008 was in those service sectors. These industries accounted for more than a quarter of the El Paso Metropolitan Statistical Area’s workforce in 2008, and this trend is expected to continue. Employment in the manufacturing sector has dropped significantly over the last several years, while employment in the public sector has continued to remain strong.

TOP 10 EMPLOYERS, PUBLIC AND PRIVATE CITY OF EL PASO

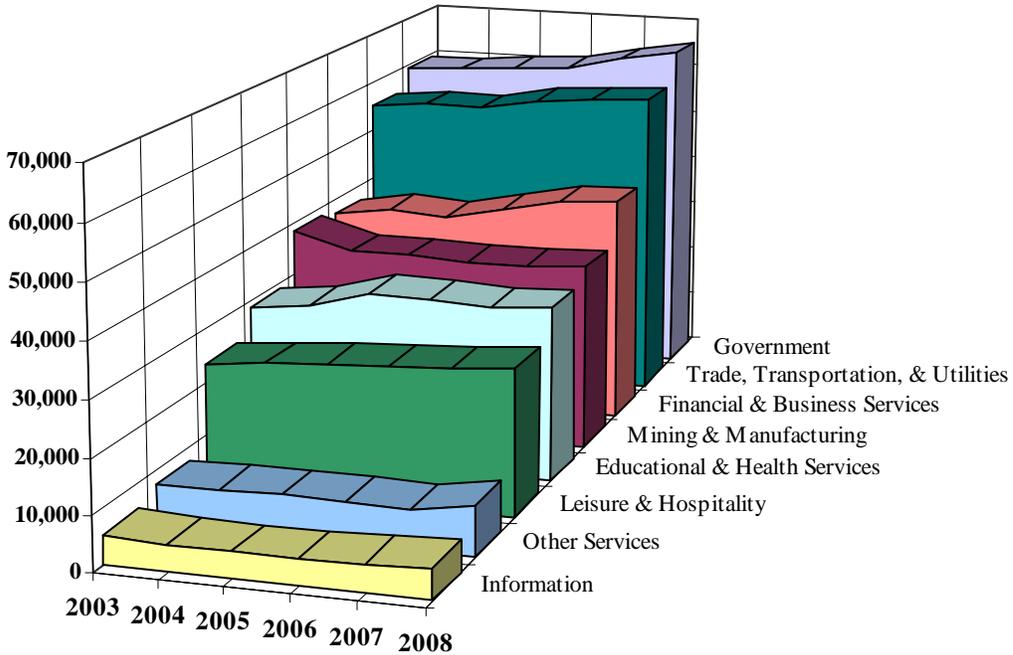
RANK	NAME OF EMPLOYER	NO. OF EMPLOYEES	TYPE OF SERVICE
1	EL PASO INDEPENDENT SCHOOL DISTRICT	8,995	PUBLIC
2	YSLETA INDEPENDENT SCHOOL DISTRICT	8,482	PUBLIC
3	FORT BLISS CIVILIAN EMPLOYEES*	6,376	MILITARY
4	CITY OF EL PASO	6,143.3	PUBLIC
5	T&T MANAGEMENT	5,500	EMPL. SRVCS
6	SOCORRO INDEPENDENT SCHOOL DISTRICT	5,388	PUBLIC
7	WAL-MART	4,770	RETAIL
8	THE UNIVERSITY OF TEXAS AT EL PASO	4,742	PUBLIC
9	EL PASO COMMUNITY COLLEGE	2,969	PUBLIC
10	COUNTY OF EL PASO	2,271	PUBLIC

*Estimated

Source: Office of Management and Budget, City of El Paso, October 2009.

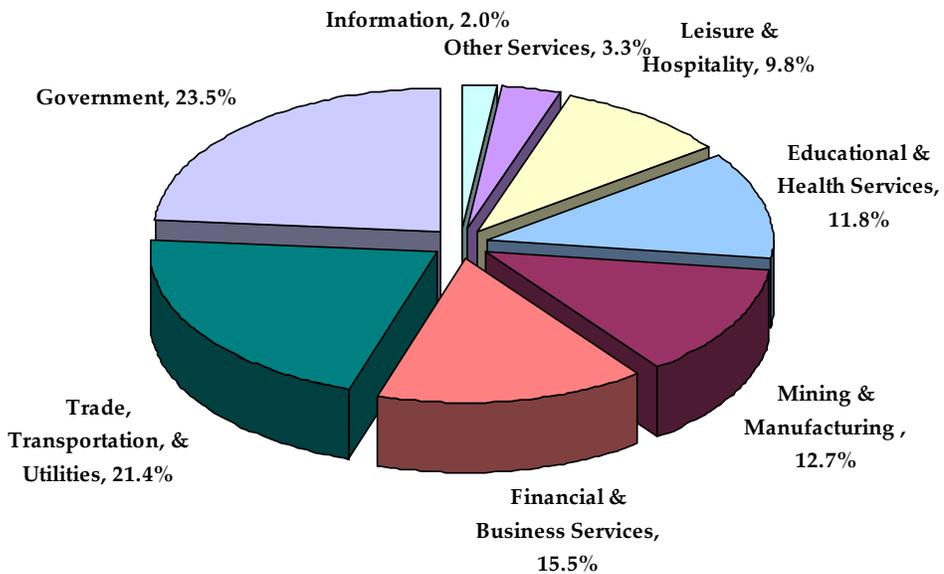


El Paso Job Growth 2003 - 2008

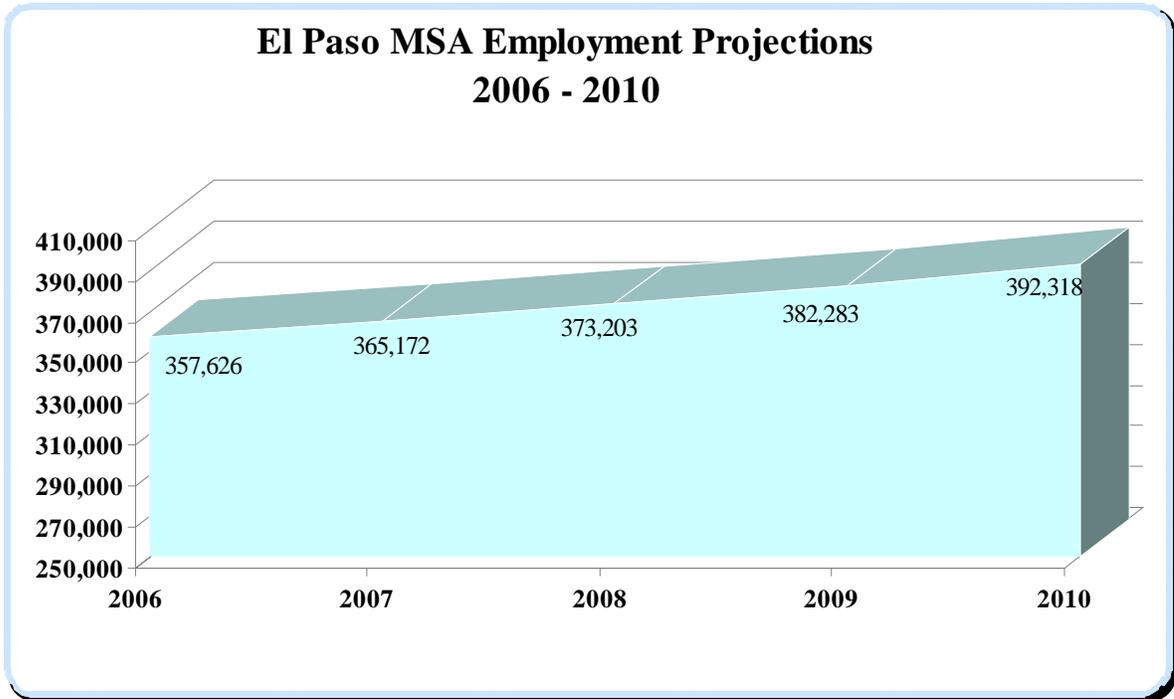


Source: Texas Workforce Commission, October 2009.

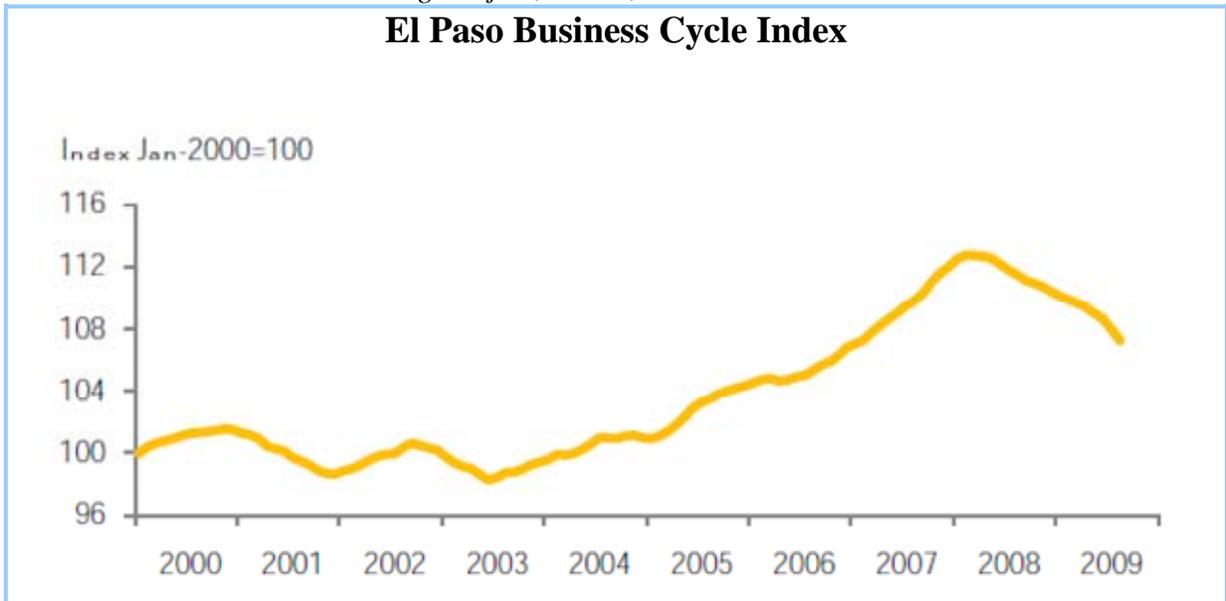
El Paso MSA Labor Force Overview 2008



Source: Texas Workforce Commission, October 2009.



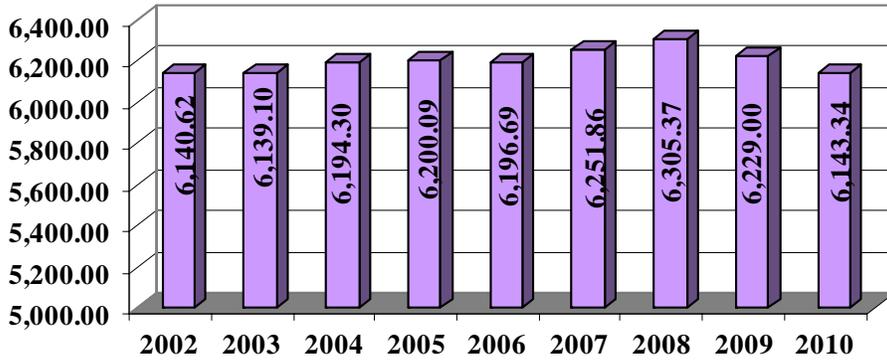
Source: UTEP Border Modeling Project, UTEP, November 2008.



Source Federal Reserve Bank of Dallas, El Paso Branch, October 2009.

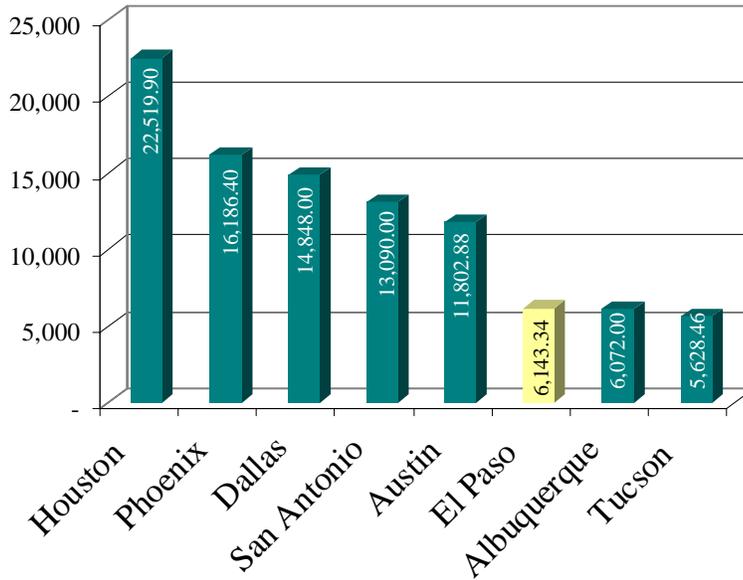


**City of El Paso
All Funds Authorized Positions by Fiscal Year**



Source: City of El Paso, Office of Management and Budget, October 2009.

**Regional Cities
Adopted FY2010 All Funds FTE's**



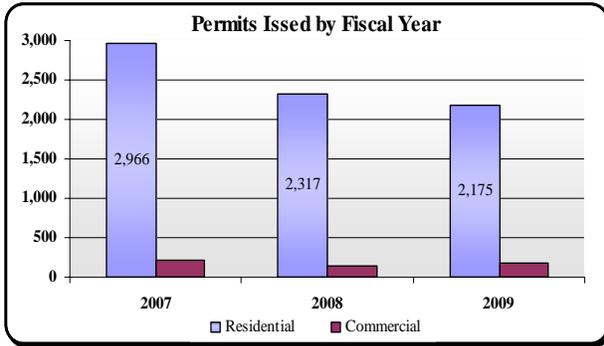
Source: Municipal Budget Offices, October 2009.



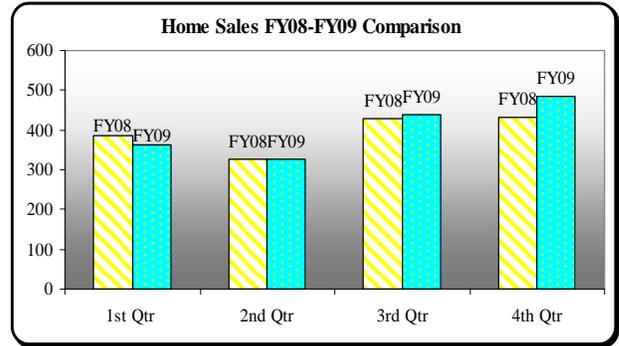
RESIDENTIAL, CONSTRUCTION & REAL ESTATE



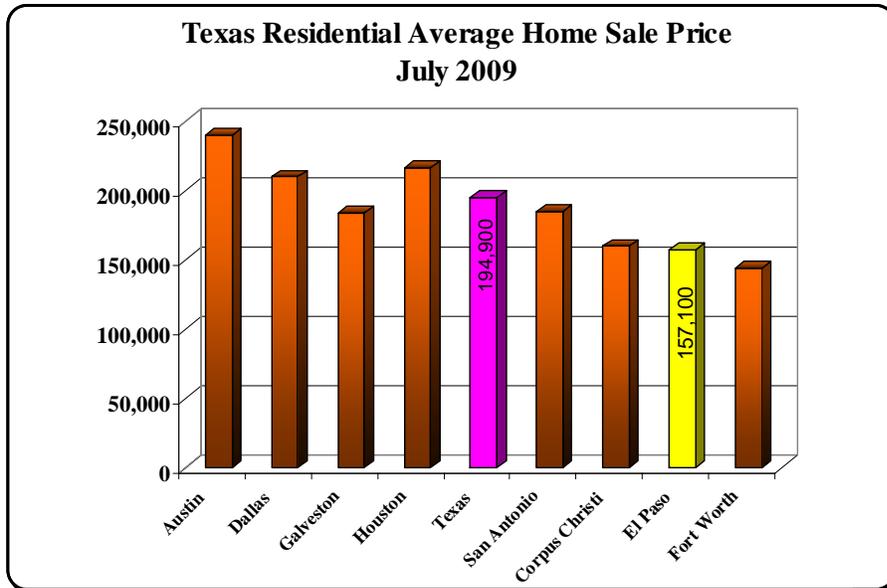
Economic growth and the expansion at Ft. Bliss are stimulating demand for housing in El Paso. As of July 2009 the YTD average price of a home sold was \$154,600, a significant increase over last year's figure of \$135,600, as estimated by Real Estate Center of Texas A & M University. Although the City has experienced a slight decrease in residential and commercial permit issuance over the past year, there is reason to remain optimistic. The expansion of Ft. Bliss combined with an overall increase in the number of homes sold this year places the community on the verge of a significant boom. While the nation as a whole saw home sales and prices plummet, El Paso ended FY09 with growth in sales, particularly in the 3rd and 4th quarter.



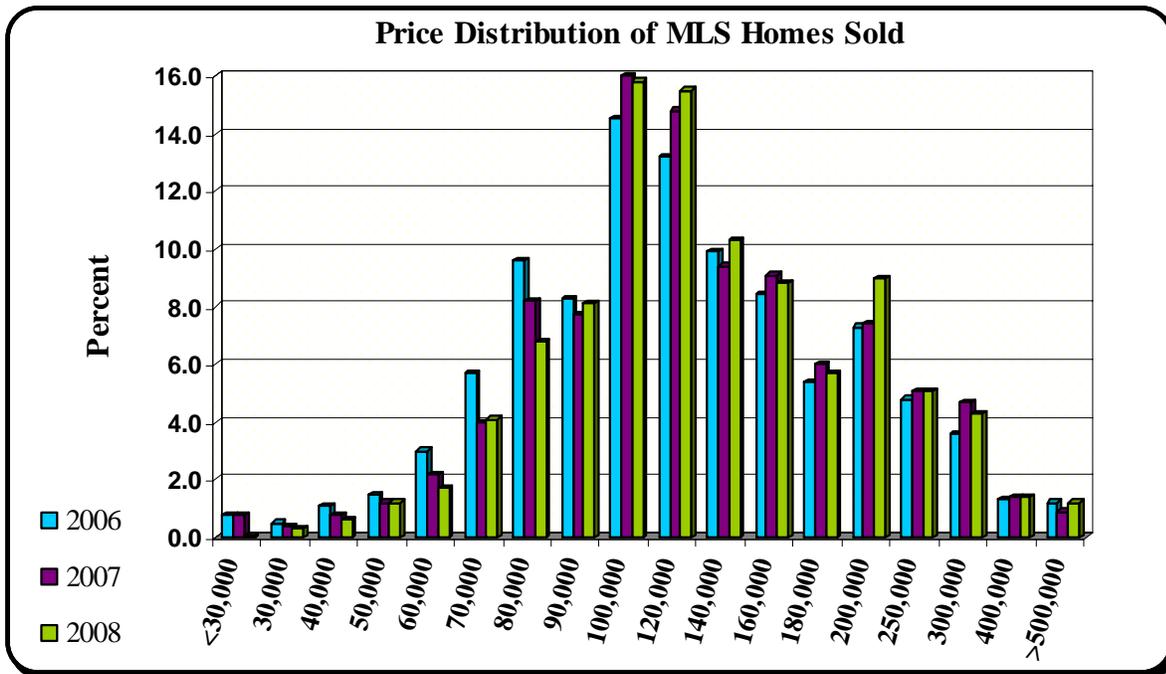
Development Services Department, 2009



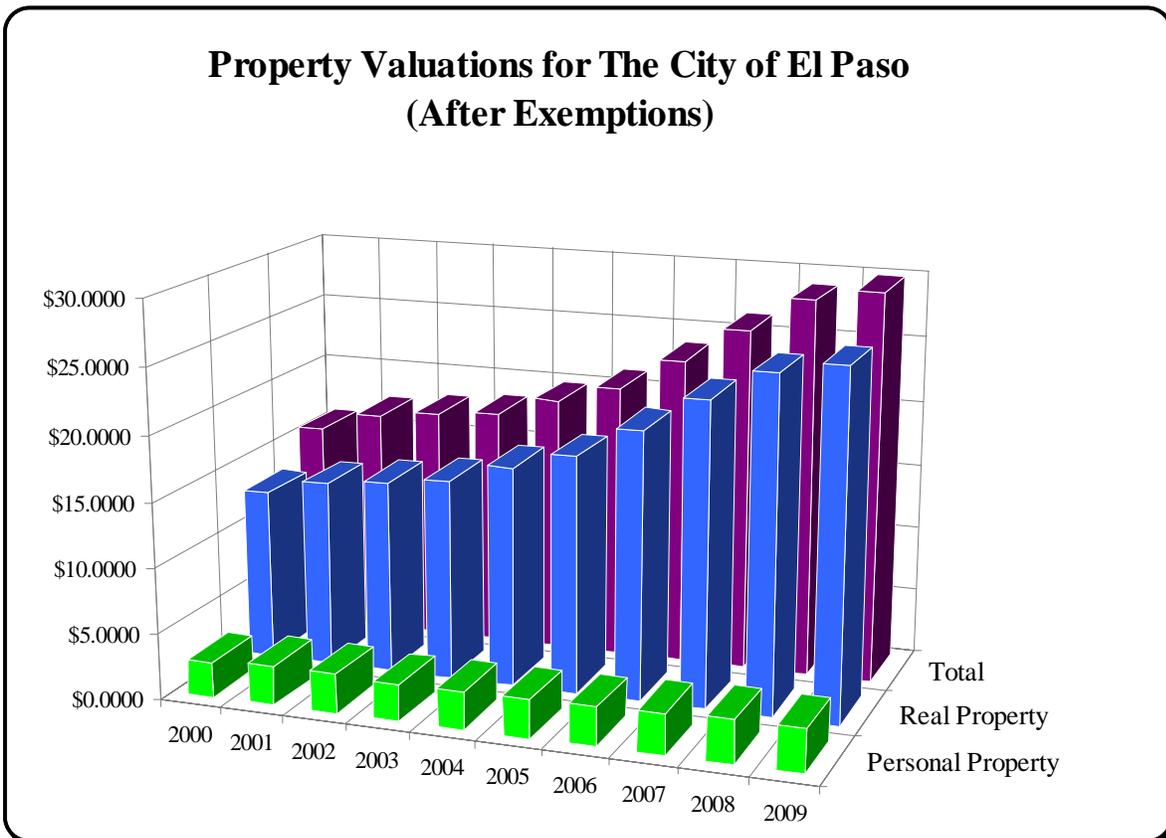
Real Estate Center at Texas A&M University, 2009



Source: Real Estate Center at Texas A&M University, September 2009.



Source: Real Estate Center at Texas A&M University, September 2009.



Source: City of El Paso, Tax Office, October 2009.



PROPERTY TAX STRUCTURE FOR ENTITIES IN EL PASO COUNTY

The City of El Paso’s Tax Office provides its clients with a consolidated property tax bill and collects taxes for 31 taxing jurisdictions within the City and County of El Paso, Texas. The city’s per parcel cost of collection is \$0.62, one of the lowest fees in Texas. The City incorporates a unique financing arrangement in which a law firm is contracted to collect delinquent property taxes. These reimbursements help to defray the per parcel cost of tax collection.

2009 Property Tax Rates	\$/100
City of El Paso	0.633
El Paso County	0.338258
Thomason General Hospital	0.179405
El Paso Community College	0.10567
El Paso Independent School District	1.235
Ysleta Independent School District	1.33
Socorro Independent School District	1.17978
Canutillo Independent School District	1.352095

Total Tax Rates	\$/100
County, Hospital, EPCC, City of El Paso, Ysleta ISD	2.586333
County, Hospital, EPCC, City of El Paso, El Paso ISD	2.491333
County, Hospital, EPCC, City of El Paso, Canutillo ISD	2.608428
County, Hospital, EPCC, City of El Paso, Socorro ISD	2.436113

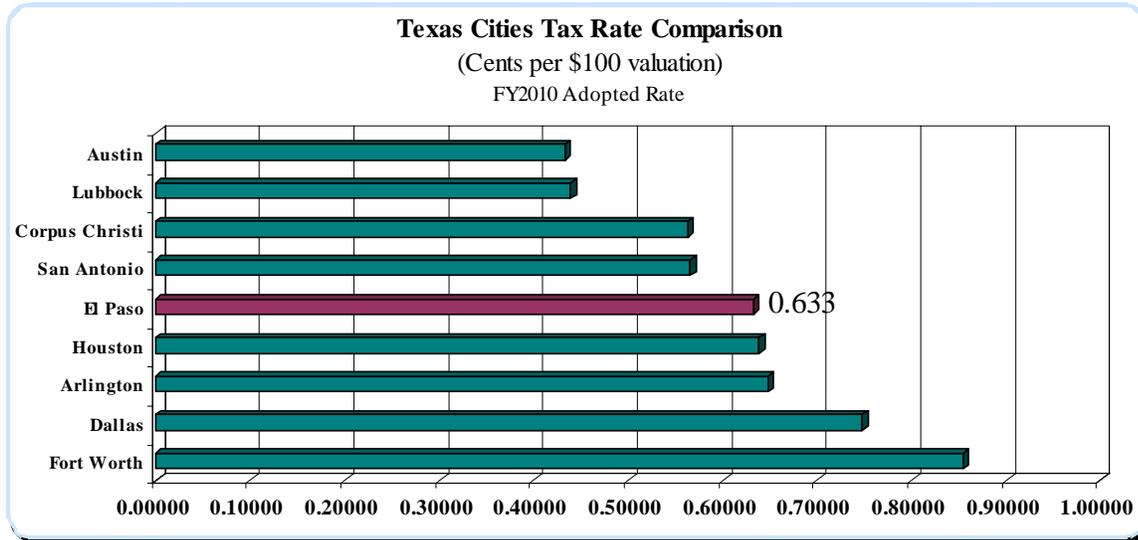
No Corporate or Personal Income Tax in Texas

These rates apply to land and improvement and are levied per \$100 of assessed value

Source: City of El Paso, Tax Office October 2009.



TAX RATE COMPARISON



Source: Municipal Budget Offices, October 2009.

SALES AND USE TAX

State Sales Tax	6.25%
Municipal - City of El Paso	1.00%
County - El Paso County	0.50%
Municipal Transit - Sun City Area Transit Tax	0.50%
Total El Paso Sales and Use Tax	8.25%

State Motor Fuels Tax	\$0.20/gallon
State & City Hotel/Motel Tax	15.5%
State Motor Vehicle Tax	6.25%

(Includes sales tax, rental tax, and interstate motor carriers tax)





Fiscal Overview

BUDGET PROCESS

The El Paso City Charter and El Paso Municipal Code dictate that the annual City budget must include a complete financial plan for the fiscal year. To achieve this goal, the City Manager spearheads the budget process, with the Mayor and City Council, Office of Management and Budget (OMB), City Departments, and the public participating during various stages of the budget process. Throughout the process, the City Manager provides the City's Department Heads with policy direction in formulating the budget and discusses areas of concern with City Council. The budget process is divided into the following:

Drafting the City Budget

In keeping with the Budget Policies adopted by City Council on April of 2006, the City Manager establishes parameters for the next fiscal year and provides direction and instruction to the departments in preparing their operating and capital budget requests. A budget preparation manual is distributed, which fully explains the entire budget process, policies and timetable. The City Manager addresses any policy or procedure changes to be made for the coming fiscal year.

City Manager's Proposed Budget

Each department prepares and submits budget requirements for the coming fiscal year. The departments compile their requested budget, including required reports, updated functions, goals, objectives and performance measures. These requests also include appropriations for operation and maintenance, capital equipment, and construction. Revenue generating departments must also submit revenue estimates in their budget packets.



The City uses the program budgeting concept, which entails grouping activities within a department into programs that represent specific types of services. Upon receipt of the packets in OMB, department budget and management analysts review and discuss the budget requests with the department heads and identify major program changes and policy issues. The analysts complete their review, formulate recommendations, and ensure that all funds are in balance. The finalized figures become the requested budget. When the requested budget is complete, the City Manager will review each budget and determine whether changes are required based on funds availability and priorities. Revisions are made to the requested budget and the resulting figures become the City Manager's Proposed budget. The City Manager's proposed Budget is filed with the City Clerk and the County Clerk and distributed to City Council, department heads and the media.



Public Hearings

The OMB staff is responsible for assembling, printing, and then filing the City Manager's Proposed Budget with the Municipal and County Clerk's Office, to be adopted through a resolution approved by City Council by no later than August 31. Upon completion of the City Manager's Proposed Budget for the City of El Paso, OMB schedules and coordinates review sessions and public hearings during July and August. A copy of the Proposed Budget is available for review by the citizen in the Municipal Clerk's Office. The review sessions and public hearings provide an opportunity for City Council and the Citizens to ask questions, make recommendations, and gain a better understanding of the operations of each department.

Budget Adoption

Any changes made to the City Manager's Proposed Budget after it is filed, must be included as part of the budget resolution, which is voted upon by City Council. Pending final approval, the proposed budget is subject to the Mayor's revision and/or veto. Budget policies dictate that in the event the budget is not adopted by August 31, appropriations for personnel and essential operating costs made in the prior year can be extended until the new budget is approved. If the proposed budget is adopted it is then distributed to all City departments and is available for public examination in the Municipal Clerk's Office and the County Clerk's Office.

Tax Levy

In accordance with the laws of Texas, City Council passes the tax levy ordinance as soon as possible after the tax roll is completed. The Council also holds posted public hearings regarding the property tax rate and sets the rate as prescribed by the State Property Tax Code.

Balanced Budget

The budget for each of its funds must always be balanced in that the appropriations from each fund for the fiscal year not to exceed the resources available to that fund for the year; including estimated revenues and any unreserved balance in the fund at the beginning of the year. This policy assures that the city does not spend beyond its means. If necessary, with the approval of the City Manager, a plan is implemented to either reduce the rate of expenditures or increase revenues.

Amending the Adopted Budget

The responsibility for amending the adopted budget originates in the department requesting the change prior to incurring the additional expense. Department Heads are authorized to make budget transfers not exceeding twenty-five thousand dollars (\$25,000) as long as the transfer is within the same fund and department. A budget transfer of personal services appropriations or impacting revenue accounts requires the approval of the City Manager. Budget transfers exceeding twenty-five thousand dollars (\$25,000) between departments or between funds require Council approval. Transfers that increase an appropriation from contingency, new revenue, or re-appropriation of fund balance, and/or change the scope of a program require Council approval.



BUDGET PREPARATION PROCESS FISCAL YEAR 2010	
7-Nov	City Manager meets with Mayor and Council to set FY10 budget priorities.
16-Feb	OMB provides departments with FY10 revenue projection form & directions.
27-Feb	Departments to return completed FY10 revenue projections to OMB.
16-Mar	OMB distributes salary information (Form D), budget preparation reports and documentation to City Departments.
6-Apr	Departments return reviewed Form D's to OMB.
6-Apr	All Department Requested Budgets returned to OMB. Any Program Improvements impacting requested budget must also be submitted.
13-Apr	Program Improvements reviewed by City Manager and Deputy City Managers.
4/27 thru 5/01	Deputy City Manager budget review meetings with OMB.
5/6 thru 5/22	City Manager budget review meetings with department heads and Deputy City Managers.
30-Jun	Official Proposed Budget filed with Municipal Clerk and County Clerk (City Charter 7.3). Proposed Budget distributed to Mayor and Council, DCM, and department heads.
7-Jul	City Manager presents FY2010 Proposed Budget Overview to City Council.
7/9 thru 7/30	City Manager and City Council hold budget hearings, as required.
31-Jul	Tax Collector publishes Public Notice of Effective Tax Rate (Tax Code 26.04).
3-Aug	Tax Levy/Tax Rate Ordinance introduced to City Council.
4-Aug	Notice of public hearing on adoption of the budget is published in daily newspapers, between ten and twenty days prior to the hearing (City Charter 7.3B).
18-Aug	Public Hearing on adoption of the FY2010 Budget.
25-Aug	City Council adopts FY2010 city budget by resolution (City Charter, 7.3B).
25-Aug	City Council adopts the Tax Levy/Tax Rate Ordinance after final reading.



BUDGET POLICIES

Policies that were in practice for many years were formally documented and adopted by Council in April of 2006. These policies apply to both operating and capital budgets, and their main objective is to guide the development of the City's budget and help manage financial pressures to address growing demands upon City resources, while preserving long-term fiscal stability. The policies address the use of fund balance, reserves, revenue forecasting, setting fees, and introduce several new requirements. The budget policies are as follows:

I. Budget Process

The purpose of the budget process is to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process. The following is a summary of policies that guide the process.

- A. The City Manager and Council shall set parameters/priorities at the beginning of each budget cycle.
- B. The Office of Management and Budget (OMB) shall publish annually a Budget Preparation Manual that will guide departments with the development of their budgets. The manual shall include an operating budget preparation and tax rate adoption calendar.
- C. The budget process shall include a three-year financial forecast to assess long-term financial implications of current and proposed policies, programs, and assumptions that develop appropriate strategies to achieve Council's goals.
- D. Upon submission of the departmental requests, the City Manager shall review and evaluate all baseline budget requests to determine whether they fulfill City Council goals and objectives, improve management effectiveness, and service delivery.
- E. The City Manager shall submit a proposed budget to City Council for approval. The proposed budget shall include a City Manager's Budget Message, which is a concise summary of the budget containing the following:
 1. Summary of the major changes in priorities or service levels from the current year and the factors leading to those changes.
 2. The priorities and key issues for the new budget period.
 3. Identify and summarize major financial factors and trends affecting the budget, such as economic factors; long-range outlook; significant changes in revenue collections, tax rates, or other changes; current and future debt obligations; and significant use of or increase in unreserved fund balance.
 4. Provide financial summary data on revenues, other resources, and expenditures for at least a three-year period, including prior year actual, current year budget and/or estimated current year actual, and the proposed budget.
 5. Identify the City Charter requirement to have a balanced budget.



II. Budget Hearings

Upon completion of the City Manger’s Proposed budget for the City of El Paso. OMB schedules and coordinates review sessions and public hearings during July and August. A copy of the Proposed Budget is available for review by the Citizen in the Municipal and County Clerk’s Office and on the City’s official web site. The review sessions and public hearings provide an opportunity for City Council and the Citizens to ask questions, to make recommendations, and gain a better understanding of the operations of each department.



III. Budget Adoption

The budget shall be adopted by resolution, subject to the Mayor’s veto, not later than August 31 of each year; but, in the event the budget is not adopted, the appropriation for personnel and essential operating supplies in the previous year shall be extended through a continuing resolution, until the new budget is adopted.

IV. Balanced Budget

City charter requirements dictate that the budget for each of its funds always be balanced in that the appropriations for each fund does not exceed the resources available to that fund for the fiscal year, including estimated revenues and any unreserved balance in the fund at the beginning of the year. This policy assures that the City does not spend beyond its capacity.

By resolution, the City Council must adopt a balanced budget. The City Manager’s proposed budget adheres to the balanced budget policy when submitted to Council for review and approval.

Unreserved fund balance in the general fund may only be appropriated for one-time expenditures at the request of the City Manager and approval of Council. The City Manager will provide Council with a report of financial impact to the City utilizing the unreserved fund. Unreserved fund balance can only be utilized if such usage falls within the parameters of the policy.



While in any given year all or a portion of the unreserved balance in a fund may be appropriated for expenditure, the long-term goal is that operating expenditures not exceed operating revenues on an annualized basis such that structural balance is maintained within each fund. Consistent with this long-term goal, best practices dictate appropriating portions of the beginning balance only to the extent they support non-recurring expenditures, replace temporary declines in revenue, or are reasonably anticipated to be offset by increased revenue not yet officially recognized in a revenue estimate.

V. Long-Term Planning

The City maintains multi-year budget projections of revenues, expenditures, and reserves to assist policy makers in their decisions. The following policies are followed:

- a) The multi-year revenue and expenditure projection shall be reviewed at least semi-annually, once prior to the budget process and after adoption of the budget.
- b) The multi-year budget projection shall be updated upon the approval of any capital improvement plan submitted to Council, and should be updated based on any extraordinary changes in policy, legislation, and the economy.
- c) The projection shall cover a minimum of three years.

The Office of Management and Budget presents the multi-year projections to the City Manager and Council during the Proposed Operating Budget phase.

VI. Revenue Policies

A. Revenue Diversification

The City shall maintain a broad revenue base to distribute the revenue burden equitably to minimize the risk exposure of unforeseen down turns in any one-revenue stream supporting the City budget.

During each year's budget process the Office of Management and Budget shall review the current tax exemptions approved by Council, and shall submit recommendations to City Administration identifying possible increases or decreases in the approved exemptions or any new proposed exemptions. This office shall also identify both the short and long-range effects on City resources available to fund existing and proposed programs. City Council shall review tax exemptions only during the budget process.



Based on economic conditions, the Office of Management and Budget shall identify specific revenue sources that may be severely impacted by elasticity. In addition, revenue sources shall be reviewed on a monthly basis to report any significant changes that may impact the budget, and identify corrective action if necessary to City administration. After potential new revenue sources have been identified and evaluated they should be incorporated and submitted during the budget process.

Revenue directly related to a restricted fund shall only be used for purposes legally permissible and in a fiscally responsible manner for that fund. Programs and services funded by restricted revenue should be clearly designated as such.

B. One-Time Revenues

The City shall limit the use of one-time revenues for operating expenses due to the disruptive effects on services that may occur due to the non-recurrence of these sources. Such one-time revenue sources shall be solely utilized for the purchase of one-time expenditures, such as capital items or short-term contractual obligations that are less than twelve months.

C. Revenue Estimates

City departments which generate revenue shall submit revenue estimates to the Office of Management and Budget along with supporting documentation identifying the methodology utilized in preparing these revenue estimates. OMB shall review the estimates and incorporate them in the budget process.

Conservative methodologies should be used when estimating revenues to avoid any budget shortfalls during the fiscal year. There should be a consensus by the Department, the Office of Management and Budget, and the Financial Services Deputy City Manager on the estimate prior to inclusion in the proposed budget submitted to Council for adoption.

D. Setting Charges/Fees

Departments shall review on a biannual basis any fees associated with their department and recommend adjustments based on factors such as inflation, indirect cost adjustments, and any other related expenses that impact the cost of providing services to the public. Proposed adjustments with full disclosure must be submitted to the Office of Management and Budget during the budget process.



New fees shall be included as part of the budget process and approved by administration, prior to inclusion in the proposed budget submitted to Council for adoption.



Fees should be established at a level that ensures the recovery of the full cost of the services provided. In the event that a fee or license amount is limited by state statute, said fee or license shall be established accordingly. Enterprise Funds shall be self-supporting so that the relationship between costs and revenues is clearly identified. These funds must recover both direct and indirect costs in order to achieve self sufficiency.

E. Collection

The City monitors revenue collection throughout the fiscal year. If revenue collection is below estimated amounts, OMB notifies administration with expected impact on the current fiscal year budget and provides recommended corrective action. The City Manager initiates action consistent with prudent financial management and notifies Council of such action.

F. Indirect Costs

Indirect costs should be recovered from other funds in accordance with the A-87 Indirect Cost Recovery Plan developed yearly by consultants.

VII. Appropriation Policies

A. Appropriation Estimates

Appropriations shall be sufficient to provide quality services at a reasonable cost and within available financial resources. All new requests for program funding should be accompanied by concise statements of program's mission, objectives, and intended measurable outcomes.

B. Personal Services

1. The budget resolution shall specify the authority Department Directors will have in respect to changing their personal services budgets.
2. Benefits such as health insurance, life insurance, worker's compensation, and pension will be budgeted in the department. The City shall budget sufficient funds to pay current expenditures and develop a reserve to achieve solvency.
3. During the budget process, all personnel requests must show justification that they will either meet new program purposes, or maintain or enhance service delivery. The City Manager shall approve all additional positions requested.

C. Budget Reductions

In developing recommendations that may require operational reductions, departments should ensure that administrative and non-service areas have been reduced to the maximum extent possible. In general, any service reduction, which may be necessary, should include reductions in administrative functions, such as management/supervisory, payroll, or other support staff.

All reductions should include an overall review of the current management structure to ensure efficiency and economy of resources is being met. Further, reductions should focus on positions most recently added and/or programs most recently augmented, or those identified as a non-core function.

Reductions should be focused in programs which are discretionary or where the service level is discretionary, and are not mandated by charter or addressed in City's Strategic Plan. In addition, the City Charter (Article 7.3. G) allows for reductions during the fiscal year and it states that "if at any time during the fiscal year, the City Manager ascertains that available income for the year, including fund balances, will be less than total appropriations, the Council shall reduce those appropriations so that expenditures will not exceed income". This requirement ensures that the City will maintain a balanced budget.

D. Replacement of Rolling Stock

The fleet management vehicle replacement plan should be followed citywide to ensure systematic replacement of vehicles based on the particular life cycle. A fleet replacement policy shall be adopted and a reserve established to ensure departments systematically replace vehicles, within the guidelines of the policy.

E. Capital Improvement Plan

A two-year Capital Improvement Program (CIP) with three-year implementation schedules shall be developed and submitted to Council for approval. The CIP must include:

- A. A list of proposed capital improvements with cost estimates, methods of financing, recommended time schedules for each improvement and the estimated income or cost of maintaining the facilities to be constructed. CIP projects shall be for infrastructure or facilities over \$50,000.
- B. Capital projects presented in the CIP shall show related operating and maintenance costs, and will be considered during the operating budget evaluation. Departments shall have a plan developed with adequate funding for further repairs and replacement.





- C. A balance of pay-as-you-go capital improvements versus financing shall be evaluated taking various economic factors into consideration.

VIII. Operating Contingency

The City appropriates a minimum of \$1,000,000 in an operating contingency account, to address any unforeseen expenditures throughout the fiscal year. Any withdrawals from the contingency account must have approval from the City Manager.

IX. Reserves



The City maintains a reserve cash fund of \$16 million to provide coverage for unexpected expenses. Borrowing from the Cash Reserve Fund for unanticipated expenditures requires that the funds be paid in full within a year, according to the City Charter.

An unreserved general fund balance will be maintained to respond to emergencies equal to forty-five days of general fund expenditures. The City shall have a plan in place to attain this level of reserves.

Flexibility will be allowed in the use of fund balance, but its use should be prioritized in the following order:

- A. Unforeseen events or emergencies.
- B. Capital expenditures

Funding of this reserve will come from one-time revenues, excess fund balance, and revenues in excess of expenditures.

X. Budget Controls

Budgetary controls and authority shall be set at the object level. The department head is ultimately responsible for making sure his/her department does not exceed their budget.

XI. Amendments to the Budget

- A. Department Heads are authorized to make budget transfers not exceeding an established dollar limit. Those exceeding this limit will require Council or City Manager approval.



- B. A budget transfer of personal services appropriations or impacting revenue accounts requires the approval of the City Manager or his/her designee.
- C. A budget transfer must be approved prior to the occurrence of the expenditure except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the Council.
- D. The City Manager shall have the authority to establish the budget for any capital projects that are approved by Council.
- E. Budget transfers submitted to Council shall be accompanied by an explanation from the department, approval by OMB, and a recommendation from the City Manager or his/her designee. The department's explanation must be sufficiently clear and provide sufficient detail for the members of Council to determine the need for the transfer.
- F. The City Manager or his/her designee is authorized to establish budgets and staffing table changes for grants and similar awards when the applications for such grants and awards have been previously approved by the City Council. All grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall state clearly the type and amount of the required City match and the funding source of the grant match.

XII. Performance Measures

Department budgets should include performance measures for each major function within the department. Performance measures are predicated on the expected outcomes of department services and programs, and should focus on the most meaningful results. They are used to indicate whether and to what extent departments are accomplishing a mandated mission, and are tools for City administration to measure the effectiveness of services in order to make strategic decisions.

Performance measures are maintained for critical services over a period of time to show historical deviation, to establish a service standard, and for use as a benchmark of City services against those of other government entities. At a minimum performance measures should be updated annually.

XIII. Costing Government Services

The Office of Management and Budget shall maintain a program to calculate the full cost of the various services the City provides. The full cost of a service encompasses all direct and indirect costs related to that service.

XIV. Reporting

Departments shall submit a monthly expenditure analysis to the Office of Management and Budget no later than ten (10) days after the accounting period has been closed. The Office of Management and Budget will monitor expenditures and report to Council on a quarterly basis.



FINANCIAL POLICIES

In developing and evaluating the City's accounting system, consideration is given to the adequacy of internal accounting controls. These controls are designed to provide reasonable assurance regarding:



- Safeguarding assets against loss from unauthorized use or disposition.
- Reliable financial records for preparing financial statements and maintaining accountability for assets.

As a recipient of federal and state assistance, the City is responsible for ensuring that an adequate internal control structure is in place to guarantee compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the executive management through the internal audit function.

The City Internal Auditor, reports directly to the City Manager. The auditor's primary responsibility is to measure and evaluate the effectiveness of accounting and administrative controls.

Investment Policy



The City of El Paso adopted the Investment Policy on November 8, 2005 and has been in effect since. It is the policy of the City of El Paso, Texas to: (1) invest public funds in a manner which will provide maximum safety of principal and liquidity, (2) provide the highest possible investment return, (3) meet the daily cash flow demands of the City, and (4) comply with the Texas Public Funds Investment Act of 1995 and local statutes and resolutions governing the investment of the City's public funds. The Investment Policy applies to all cash assets of the City as reported in the City's Comprehensive Annual Financial Report except for those funds of the Public Employees Retirement System (PERS) and component units which are governed by other laws, statutes and ordinances. Except for cash in certain restricted and special funds, the City will consolidate cash and reserve balances from all funds to maximize investment earnings and to increase efficiencies with

regard to investment pricing, safekeeping and administration.

The objectives of the Investment Policy in order of priority are:

- 1) **Preservation and Safety of Principal:** Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio by mitigating credit risk and interest rate risk.
- 2) **Liquidity:** The City's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements that might be reasonably anticipated.
- 3) **Yield:** The City's investment portfolio shall be designed with the objective of attaining a rate of return/yield throughout budgetary and economic cycles, commensurate with the City's investment risk constraints and the cash flow characteristics of the portfolio.



In addition the Investment Policy delineates standards of care, authorized financial institutions, depositories, and broker/dealers, authorized investments, collateralization/limits/custody, safekeeping and custody, investment parameters, and reporting. The Policy also includes an investment strategy which establishes the investment objectives of each of the fund types covered by the Policy based on the needs and characteristics of each of the funds. It also includes a Strategy for Allocating Interest to participating funds which delineates the process of allocating interest earnings.

Pursuant to Section 2256 of the Texas Government Code, the City is required to review its investment policy on an annual basis and recommend changes to such. The City’s Investment Policy is adopted by resolution of the City Council after the annual review and modifications are approved by the Investment Committee and the City Manager. A full copy of the investment policy can be found on internet address: http://www.ci.el-paso.tx.us/financial_services/fiscal.asp

Financial Structure



Financial transactions of the City are budgeted and recorded in individual accounts. Accounts are organized into different fund groups, and each fund is considered a separate accounting entity. Each has a balancing set of accounts and records, cash, and other financial resources. The City uses an integrated computerized accounting system to record, monitor, and manage all accounting transactions. Computerized revenue and expenditure reports are produced on a regular basis to inform the Mayor and Council of the current status of each fund.

The City’s financial structure encompasses the operating budget, which covers all operating costs for the City, and the capital budget, which pays for construction of capital improvement projects. Funds for these budgets are segregated to carry on specific activities or to attain certain objectives, according to special regulations, restrictions, or limits.

There are two major types of funds for both the capital and operating budgets: government and proprietary. Each has primary fund and sub-fund(s).

Governmental Funds

Most government functions are financed through governmental funds. The acquisition, use, and balances of the City’s expendable financial resources and related current liabilities are accounted for through governmental funds. Long-term liabilities and fixed assets are not accounted for through governmental funds. The measurement focus is to determine changes in financial position, rather than to determine net income. The following table depicts and elaborates on governmental funds found in the city financial structure.



GOVERNMENTAL FUNDS

PRIMARY FUND	DESCRIPTION	PURPOSE/ RECIPIENTS	SOURCE OF REVENUE	SUBFUNDS
GENERAL FUND	This is the largest and most important budget for the overall operation of the City. This fund accounts for any revenue or activity which is neither required by law nor directed through administrative decision to be accounted for in a special fund.	Most of the City's basic services, including operation of and services for public safety (Police, Fire), financial services, libraries, most parks and recreation services, municipal services, and city-wide administration.	General revenues, e.g., property taxes, sales taxes, and municipal court fines.	General Fund
DEBT SERVICE FUND	These funds account for the accumulation of resources used to pay the principal, interest and related costs of long-term debt. In this fund, interest and debt payments are recorded.	The fund serves as a repayment mechanism for borrowing used to finance capital improvements and acquisitions of major equipment.	Property taxes levied by the City and other sources of user revenue, i.e. airport, solid waste, etc.	General Obligation Bonds Certificates of Obligation Revenue Bonds
SPECIAL REVENUE FUND	These funds come from the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes, excluding special assessments, expendable trusts or major capital projects.	Financing by state and federal funds for programs in health, library, arts, community development. Financing community recreation programs.	Grant funds from state, federal and other sources, and user fees.	Various state and federal grants
CAPITAL PROJECTS FUND	Funds for construction and/or improvement of city-owned structures, and purchase of capital equipment.	Acquisition or construction of major capital facilities. Acquisition of capital equipment.	Financing primarily from the sale of bonds.	Various capital projects



Proprietary Funds

Proprietary funds are used for the ongoing activities of the City that are similar to those found in the private sector. These funds include all assets, liabilities, equities, revenues, expenses, and transfers relating to the City’s business and quasi-business activities. The measurement objective is to determine net income, financial position, and changes in financial position. These funds are financed through user charges to recover costs for services provided. Proprietary funds use accrual accounting, which means that revenues are recognized when earned by the City and expenses are recognized when incurred. Enterprise funds are considered proprietary funds and are used to account for operations for El Paso International Airport, Environmental Services, Mass Transit and International Bridges.

Internal Service Funds

Internal Service Funds account for photocopying, postage and fleet management services provided to City Departments and other governments and organizations on a cost reimbursement basis and for the risk management activities of the self-insured health, workers’ compensation and unemployment compensation programs.

Fiduciary Funds

Fiduciary funds are restricted funds used to account for assets held by the City in a special capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds and are not part of the annual budget. Restricted and Agency funds include expendable funds, private purpose trusts, pensions funds, and agency funds. Examples include the city employees, fire and police pension funds, history museum donations fund, and archeology museum restricted funds.

Cash Reserve Fund

The City maintains a reserve cash fund of \$16 million to provide coverage for unexpected expenses. Borrowing from the Cash Reserve Fund for unanticipated expenditures requires that the funds be paid in full within a year, according to the City Charter. An unreserved general fund balance will be maintained to respond to emergencies equal to thirty to forty-five days of general fund expenditures. The City shall have a plan in place to attain this level of reserves. Flexibility will be allowed in the use of fund balance but its use should be prioritized in the following order:

1. Unforeseen events or emergencies
2. Capital Expenditures

Funding of this reserve will come from one-time revenues, excess fund balance and revenues in excess of expenditures.

Debt Management Policy

The City of El Paso adopted a Debt Management Policy on November 28, 2005 and revised it on November 13, 2007 in order to maintain a sound debt management program. This policy sets forth the parameters for issuing new debt as well as managing the outstanding debt portfolio, identifying the types



and amounts of permissible debt, and maintaining the current bond rating in order to minimize the borrowing costs and preserving access to credit. The Debt Management Policy established the following guiding principles for staff to:

1. Ensure high quality debt management decisions
2. Ensure that debt management decisions are viewed positively by rating agencies, investment community and citizenry-at-large
3. Ensure a commitment to long-term financial planning
4. Demonstrate a commitment to long-term financial planning

The Debt Management Policy sets forth the following objectives to ensure that the City establishes and maintains a solid position with respect to its debt service fund.

1. Proceeds from long-term debt will not be used for current operations but rather for capital improvements and other long term assets.
2. Bonds will be paid back within a period not to exceed, and preferably sooner than, the expected useful life of the capital project.
3. Decisions will be made on a number of factors and will be evaluated against long-term goals rather than a short-term fix.
4. Debt service funds will be managed and invested in accordance with all federal, state, and local laws.

The Debt Management policy identifies funding sources such as ad valorem taxes, general city revenues, enterprise fund revenues or any other identifiable source of revenue that may be used for appropriate pledging of bond indebtedness. It also delineates the financing alternatives that are available to the City. The City may issue general obligation bonds (“GOB”) or certificates of obligation as deemed appropriate by City staff and require approval by City Council.

General obligation bonds can be used if the size of the issuance is \$100 million or above; funds will be used for new and expanded quality-of-life projects (such projects can include but are not limited to City’s parks, museums, zoo, libraries, non-public safety facilities, and entrainment, sports and amusements-type facilities) major repair/renovations to existing facilities, and quality-of-life projects; useful lives of assets acquired will be fifteen (15) years or more, or will extend the useful life of an asset for more than (15) years, and must be authorized by the voters.

Certificates of obligations can be used for issuance of less than \$100 million which do not require voter approval. While it is the City’s priority to fund the majority of capital projects with voter-approved debt, it may become necessary to seek additional financing in order to fund a particular non-quality of life project(s). Certificates of obligation may be issued for capital asset acquisitions (heavy equipment, vehicles, information technology equipment, etc); rehabilitation and/or extension of the useful life of existing facilities; street resurfacing; unpaved Rights of Way; American Disability Act retrofitting/rehabilitation projects; street lighting; infrastructure projects (street and draining work); emergency city facilities rehabilitation (storm water draining, etc.); and major core service facilities (police, fire, streets, etc.).



The issuance of certificates of obligation or other long-term debt may be considered if the need for the project is urgent and immediate; necessary to prevent an economic loss to the City; source of revenue is specific and can be expected to cover the additional debt; and expected debt is the most cost effective financing option available. In addition the average maturity of non-voter approved debt shall not exceed the average life of the project financed. Capital items shall have a value of at least \$5,000 and a life of at least four years.

The policy also established guidelines for refunding of the debt and debt limits. Currently the policy allows for refunding and forward delivery refunding transactions for savings should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%. The debt limits are set at ten percent (10%) of the total assessed valuation of the City's tax rolls. Since debt service payments represent a fixed expense of the City's total annual operating budget, debt service principal as a percent of total expenditures should not exceed 15%.

The policy also established maturity levels not to exceed the useful life of the capital asset and must not exceed 30 years in any case. The average (weighted) general obligation bond maturities shall be kept at or below 15 years. Guidelines for management of debt service fund, debt service tax rate, ratings, selection of financial advisors, selection of underwriters, and debt policy management policy review are also established and can be reviewed at: http://www.ci.el-paso.tx.us/financial_services/fiscal.asp.

Basis of Accounting

Governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that only current assets and current liabilities are generally included on their balance sheet. Revenues are recognized when susceptible to accrual (i.e. when they become measureable and available) and expenditures are recorded when the related fund liability is incurred. However compensated absences, debt service expenditures, claims and judgments and arbitrage liabilities are recorded only when the liability has matured.

Proprietary and fiduciary funds are accounted for using the accrual basis of accounting. Revenues are recognized when they are earned and expenses are recognized when incurred. These funds are accounted for on a flow of economic resources measurement focus whereby all assets and all liabilities associated with the operation of these funds are included on the balance sheet.

Basis of Budgeting

The City of El Paso adopts an annual budget for the general fund, debt service, special revenue, internal service and proprietary funds. Capital project funds are budgeted as the projects are authorized. The budgets for all funds are prepared on a modified accrual basis whereby revenue is recognized when it becomes available and measurable and expenditures are recognized when the liability is incurred. Purchases of materials, supplies equipment are considered expended when bought and depreciation expense is excluded. Encumbrances are considered obligations when the commitment is incurred. All appropriations and encumbrances in all governmental funds, with the exception of certain special revenue and capital projects funds are considered lapsed at the end of the fiscal year. However some encumbrances can be re-committed in the following year with approval.



FIVE YEAR ADOPTED GENERAL FUND BUDGET COMPARISON

<i>Revenue Classification</i>	<i>Adopted FY 2006</i>	<i>Adopted FY 2007</i>	<i>Adopted FY 2008</i>	<i>Adopted FY 2009</i>	<i>Adopted FY 2010</i>	<i>% Change FY 09-10</i>
TAXES	\$169,112,570	\$176,609,198	\$187,239,567	\$196,864,999	\$198,289,408	0.72%
FRANCHISES	37,126,797	40,892,116	40,815,451	43,139,604	43,088,342	-0.12%
SERVICE REVENUE	6,602,103	9,148,996	7,620,470	9,746,660	10,257,953	5.25%
OPERATING REVENUES	25,743,652	25,225,258	24,454,015	32,354,189	28,173,143	-12.92%
NON-OPERATING REVENUE	3,807,718	5,735,223	5,329,305	7,454,175	5,750,840	-22.85%
INTERGOVERNMENTAL REVENUE	710,001	777,258	802,186	2,917,064	3,344,125	14.64%
TRANSFERS IN	20,549,476	23,479,070	25,399,796	23,349,602	23,350,908	0.01%
TOTAL	\$263,652,317	\$281,867,119	\$291,660,790	\$315,826,293	\$312,254,719	-1.13%

- ¹ Increase in Taxes is due to an increase in property valuations.
- ² Decrease due to projected collections from certain telecommunication franchises due decreased demand for those services.
- ³ Increase due to service fees from ambulance revenue resulting from increased collection efforts.
- ⁴ Decrease due to economic conditions affecting the collection efforts in traffic related fees, decline in construction industry, and projected demand in health and recreation services.
- ⁵ Decrease due to projected investment interest due to market conditions, and decline in projected reimbursements.
- ⁶ Increase due to service agreements for the Department of Health.
- ⁷ Increase due to indirect cost recovery projected from proprietary funds.

<i>Appropriations by Character</i>	<i>Adopted FY 2006</i>	<i>Adopted FY 2007</i>	<i>Adopted FY 2008</i>	<i>Adopted FY 2009</i>	<i>Adopted FY 2010</i>	<i>% Change FY 09-10</i>
PERSONAL SERVICES	\$199,436,108	\$213,591,909	\$223,537,294	\$242,017,993	\$245,388,489	1.39%
CONTRACTUAL SERVICES	26,211,091	26,913,938	26,568,811	29,856,070	28,218,039	-5.49%
MATERIALS & SUPPLIES	8,971,146	11,436,958	11,753,447	15,052,565	13,014,972	-13.54%
OPERATING EXPENDITURES	22,945,994	22,651,772	21,994,617	25,596,550	22,797,525	-10.94%
NON-OPERATING EXPENDITURES	773,361	1,448,410	1,590,410	1,678,416	1,325,697	-21.01%
INTERGOVERNMENTAL EXP	832,617	755,605	806,684	1,403,149	1,472,597	4.95%
OTHER USES	4,482,000	5,028,527	5,409,527		37,400	100.00%
CAPITAL OUTLAY		40,000		221,550		-100.00%
TOTAL	\$263,652,317	\$281,867,119	\$291,660,790	\$315,826,293	\$312,254,719	-1.13%

- ¹ Increase due to union contract increases for Police Department .
- ² Decrease due to reduced grounds keeping for medians and park areas, public access maintenance, and fleet equipment maintenance.
- ³ Decrease due to reduced fuel costs, reduction in expendable supplies and small equipment.
- ⁴ Decrease due to reduced prisoner custody costs and reduced contingency.
- ⁵ Decrease in projected costs for damages and settlements.
- ⁶ Increase due to higher grant match requirements in the Fire Department a result of a additional external funding.
- ⁷ Increase due to transfer needed for the Lobbyist Fund to offset increase in costs.
- ⁸ Decrease in information technology equipment due to budgetary constraints.





All Funds

FTE Positions & Changes by Department

<i>Department</i>	<i>Adopted FY 2008</i>	<i>Adopted FY 2009</i>	<i>Adopted FY 2010</i>	<i>Difference Increase/ (Decrease)</i>
Airport	241.60	241.40	236.70	(4.70)
City Attorney	39.20	39.20	40.00	0.80
Community and Human Developme	57.75	58.55	58.01	(0.54)
Department of City Manager	19.00	19.10	16.10	(3.00)
Department of Public Health	417.01	353.30	356.77	3.47
Development Services	135.10	135.10	114.00	(21.10) ³
Economic Development	14.78	14.78	16.68	1.90
El Paso Performing Arts Center	0.00	0.00	0.20	0.20
Engineering Services	83.00	88.12	88.00	(0.12)
Environmental Services	308.40	330.90	331.20	0.30
Financial Services	54.80	58.80	53.50	(5.30)
Fire	976.24	962.40	930.57	(31.83) ¹
General Services	143.40	146.40	139.60	(6.80)
Human Resources	38.70	42.20	34.20	(8.00)
Information Technology	56.00	65.00	66.00	1.00
International Bridges	0.00	54.54	54.69	0.15
Library	193.01	193.01	175.56	(17.45) ⁵
Mayor and Council	25.00	25.00	24.00	(1.00)
Metropolitan Planning Organization	13.00	13.00	13.00	0.00
Municipal Clerk	96.30	95.20	88.30	(6.90)
Museums & Cultural Affairs Departm	59.66	62.00	60.50	(1.50)
Non - Departmental	4.10	3.35	3.00	(0.35)
Office of Management and Budget	28.30	30.05	27.60	(2.45)
Parks and Recreation	377.07	390.30	370.57	(19.73) ⁴
Police	1771.85	1747.15	1762.43	15.28 ⁶
Public Transit - Sun Metro	671.10	668.46	696.46	28.00 ²
Street Department	349.80	260.00	250.00	(10.00) ⁷
Tax	24.00	24.50	24.50	0.00
Zoo	107.20	107.20	111.20	4.00
<i>FTE Grand Total</i>	<u>6,305.37</u>	<u>6,229.01</u>	<u>6,143.34</u>	<u>(85.67)</u>

All Funds

Explanation of FTE Changes by Department

¹ Deleted 38 Communications positions due to consolidation with Police; Added 4.17 FF Trainees, 1 Admin Svc Mgr and 1 Financial Analyst

² Department added 22 Transit positions, 2 operating/maintenance positions, 2 cashiers, and 2 administrative positions.

³ Deleted 21.10 historically vacant positions.

⁴ Reduced temporary parks land maintenance seasonal workers 24.76, added 5.2 in Aquatics for school and private team facility rentals.

⁵ Positions were deleted as they remained vacant throughout FY2009 due to attrition..

⁶ Added 51 Communications positions due to consolidation with Fire; Deleted: 7 Records Specialist, 4 Training positions, 11.75 Police Trainees, 4.14 Office Assistants, 3 Victim Services Advocates, 1 Sr Secretary

⁷ (1) Engineer to (2) Associate Techs, Deleted (2) Equipment Operators- Reduction in Sweeping, Added (2) Solid Waste Superintendents, Deleted a total of (11) Vacancies with no funding: (1) Engineering Tech, (1) Equip Operator, (2) Truck Drivers, (2) Groundskeeper, (4) GS and (1) Lead Worker



All Funds FTE Positions by Subfund

<i>Subfund</i>	<i>Adopted FY 2008</i>	<i>Adopted FY 2009</i>	<i>Adopted FY 2010</i>
101 Government Operations	4169.13	4378.36	4230.45
103 Solid Waste Management	308.40	318.48	315.00
107 Convention & Performing Arts Center	6.43	8.17	8.65
112 Air Quality Grants	0.00	12.42	14.00
205 Capital Projects	13.00	13.00	13.00
206 Social Services	7.50	7.05	7.13
207 Crime Prevention	26.08	21.00	17.00
208 Health Prevention and Maintenance	139.75	139.25	141.40
210 Environmental Services	24.82	0.00	0.00
217 Crime Prevention	21.86	16.86	19.86
218 Health Prevention and Maintenance	81.44	76.99	77.60
219 Literacy/Library Services	4.30	4.35	4.75
221 Emergency Management	3.50	7.50	7.50
226 Social Services	1.00	1.75	3.75
244 Parks and Recreation - User Fees	120.11	0.00	0.00
245 Zoo Operations	1.00	7.50	29.20
248 Police Confiscated Funds	2.50	0.00	1.63
257 Museum Restricted Funds	1.30	1.50	2.25
266 Other	0.00	1.00	0.00
267 City-County Health	171.00	0.00	0.00
268 Police Restricted	3.00	6.40	6.40
270 ARD Restricted Fund	0.00	0.00	0.50
271 CDBG Capital Projects	0.00	0.00	2.20
274 Emergency Shelter Grants	0.00	0.00	0.35
275 Special Purpose Grants	0.00	0.00	1.75
278 Other Community Development Grants	6.00	5.00	7.40
281 Revolving Loan Funds	14.00	15.00	3.35
282 HUD Administration	25.45	31.93	41.42
283 Empowerment Zone/Enterprise Co	0.00	3.00	5.05
466 FY 2002 Certificates	0.00	0.00	1.00
468 FY 2003 Certificates	1.00	0.00	0.00
469 FY 2006 Certificates	0.00	2.00	2.00
481 Cont. Oblig. Int. Funded	1.20	1.50	1.75
601 Airport Cost Centers	305.10	302.90	302.20
608 Non-Capital Grants	5.00	5.00	4.00
645 General Operations	664.10	661.46	688.96
646 Capital Grants	5.00	4.00	0.00
647 Non Capital Grants	6.00	7.00	11.00
672 Stanton Street	52.80	54.54	54.69
702 Equipment Maintenance	97.60	97.60	98.30
721 Health Benefits	7.40	7.40	8.00
722 Workers Compensation	4.10	4.60	5.60
723 Unemployment Compensation	1.00	1.00	1.00
803 Lipscomb Mus Acq Bequest	0.00	0.00	0.75
805 Museum Restricted Funds	1.50	1.50	0.00
810 Restricted Under Research	2.00	2.00	2.50
<i>FTE Grand Total All Funds</i>	<i>6,305.37</i>	<i>6,229.01</i>	<i>6,143.34</i>



All Funds

FTE Positions by Department

<i>Department</i>	<i>Adopted FY 2008</i>	<i>Adopted FY 2009</i>	<i>Adopted FY 2010</i>
Airport	241.60	241.40	236.70
City Attorney	39.20	39.20	40.00
Community and Human Development	57.75	58.55	58.01
Department of City Manager	19.00	19.10	16.10
Department of Public Health	417.01	353.30	356.77
Development Services	135.10	135.10	114.00
Economic Development	14.78	14.78	16.68
Engineering Services	83.00	88.12	88.00
Environmental Services	308.40	330.90	331.20
Financial Services	54.80	58.80	53.50
Fire	976.24	962.40	930.57
General Services	143.40	146.40	139.60
Human Resources	38.70	42.20	34.20
Information Technology	56.00	65.00	66.00
International Bridges	0.00	54.54	54.69
Library	193.01	193.01	175.56
Mayor and Council	25.00	25.00	24.00
Metropolitan Planning Organization	13.00	13.00	13.00
Municipal Clerk	96.30	95.20	88.30
Museums & Cultural Affairs Department	59.66	62.00	60.50
Non - Departmental	4.10	3.35	3.00
Office of Management and Budget	28.30	30.05	27.60
Parks and Recreation	377.07	390.30	370.57
Police	1771.85	1747.15	1762.43
Public Transit - Sun Metro	671.10	668.46	696.46
Street Department	349.80	260.00	250.00
Tax	24.00	24.50	24.50
Zoo	107.20	107.20	111.20
<i>FTE Grand Total</i>	<u>6,305.37</u>	<u>6,229.01</u>	<u>6,143.14</u>



TAX INFORMATION

AD VALOREM TAX LAW

All taxable property within the City is subject to the assessment, levy and collection by the City of a continuing, direct annual ad valorem tax.

By September 1st or soon thereafter, the City Council adopts a tax rate per \$100 taxable value for the current year. The tax rate consists of (1) a rate for funding of maintenance and operation expenditures and (2) a rate for debt service.

The El Paso Central Appraisal District is responsible for the appraisal of property within the City. Excluding agricultural and open-space land, which may be taxed on the basis of productive capacity, the Appraisal District is required under the Property Tax Code to appraise all property within the Appraisal District on the basis of 100 percent of its market value and is prohibited from applying any assessment ratios.

The value placed upon property is subject to review by an Appraisal Review Board, consisting of three members appointed by the Board of Directors of the Appraisal District. The Appraisal District is required to review the value of property within the District at least every three years. The City may require annual review at its own expense and is entitled to challenge the determination of appraised value of property within the City by petition filed with the Appraisal Review Board.

TAX RATE LIMITATION

In determining the ad valorem tax, the City operates under a home-rule charter (the City Charter), pursuant to Article XI, Section 5, of the Texas Constitution. The City Charter limits the tax rate to \$1.85 per \$100 assessed valuation for all City purposes. The current tax rate of \$0.633 for fiscal year 2010 remains well within the limit set by the City Charter.

Under the Property Tax Code, the City must annually calculate and publicize its effective tax rate and rollback tax rate. The hearing is held following a properly posted public notice to the taxpayers. If the adopted tax rate exceeds the rollback tax rate, the qualified voters of the City, by petition, may require an election to determine whether or not to reduce the tax rate adopted for the current year to the rollback tax rate.





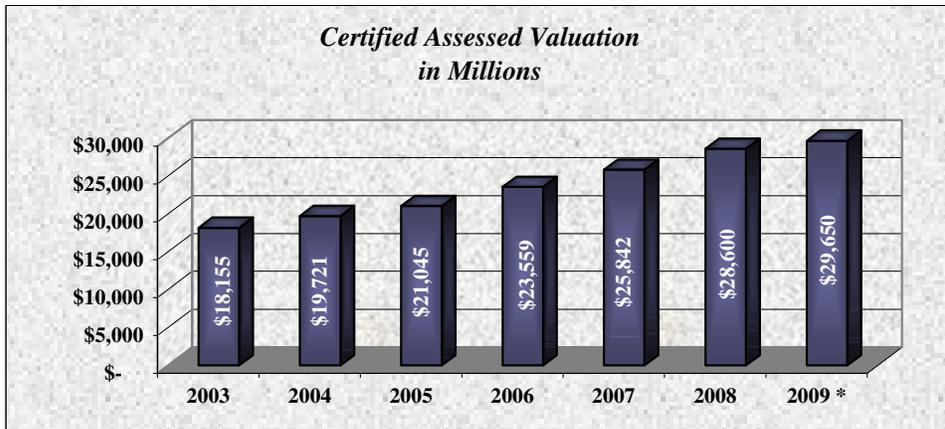
***Certified Assessed Valuation**

Fiscal Year Ended Aug 31	Estimated City Population	*Certified Taxable Assessed Valuation	Per Capita Certified Taxable Assessed Valuation	Funded Tax Debt	Per Capita Funded Tax Debt	Ratio Funded Debt to Certified Taxable Assessed Valuation
1997	596,800	14,754,004,316	24,722	263,690,000	436	1.78%
1998	606,526	15,154,128,873	24,985	271,665,000	434	1.79%
1999	617,215	15,338,471,509	24,851	302,995,000	491	1.98%
2000	563,662 #	15,830,923,725	28,086	282,835,000	502	1.79%
2001	573,827 ‡	16,340,380,651	28,476	312,750,000	545	1.91%
2002	583,949 ‡	17,234,071,649	29,513	339,600,000	582	1.97%
2003	594,054 ‡	17,713,160,948	29,817	351,135,000	591	1.98%
2004	604,156 ‡	18,155,131,668	30,050	372,365,000	616	2.05%
2005	614,261 ‡	19,721,379,507	32,106	360,490,000	587	1.83%
2006	624,364 ‡	21,045,610,783	33,707	334,505,000	536	1.59%
2007	616,029 ‡	23,559,064,678	38,243	362,040,000	588	1.54%
2008	644,638 ‡	25,842,360,340	40,088	617,640,000	958	2.39%
2009	654,826 ‡	28,600,174,932	43,676	631,585,000	965	2.21%
2010	665,055 ‡	29,650,666,918	44,584	767,620,000	1,154	2.59%

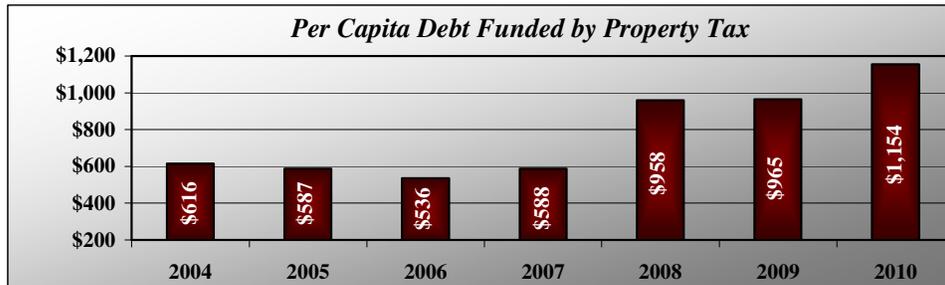
*Certified Valuation refers to valuation in effect at time of corresponding Budget preparation. Certified Valuation is subject to adjustments for protested assessments. Final valuation at time of levy is reflected under debt administration.

US Census 2000 Actual

‡ Revised population estimate, based on 2000 census. Source: Department of Planning, Research and Development



* As published 7/31 in Public Notice of Effective Rate.



***Increase in per capita funded tax debt resulted from debt to fund storm-related capital improvements, and pension obligations bonds for police officers and firefighters.

Note: Graphs depict calendar year of valuation.



CITY OF EL PASO SCHEDULE OF ASSESSED VALUATION AND TAX RATE

CALENDAR YEAR	ASSESSED VALUE AT TIME OF LEVY				TOTAL ASSESSED VALUE	TAX RATE	ALLOCATION OF TAX RATE	
	Real Property		Personal Property				GENERAL FUND	SINKING FUND
	AMOUNT	PERCENT	AMOUNT	PERCENT				
1977	1,456,735,000	72.98%	539,208,000	27.02%	1,995,943,000	1.150000	0.980000	0.170000
1978	1,519,797,000	73.18%	557,081,000	26.82%	2,076,878,000	1.150000	0.980000	0.170000
1979	1,629,795,000	73.10%	599,730,000	26.90%	2,229,525,000	1.150000	0.980000	0.170000
1980	1,677,309,000	70.08%	716,278,000	29.92%	2,393,587,000	1.320000	1.135000	0.185000
1981	5,374,413,000	81.76%	1,199,123,000	18.24%	6,573,536,000	0.531200	0.463700	0.067500
1982	5,509,052,250	81.44%	1,255,433,000	18.56%	6,764,485,250	0.531200	0.463700	0.067500
1983	5,689,697,668	79.51%	1,466,648,594	20.49%	7,156,346,262	0.531200	0.463700	0.067500
1984	5,873,402,673	80.35%	1,436,681,664	19.65%	7,310,084,337	0.531200	0.463700	0.067500
1985	6,100,919,616	80.27%	1,499,677,523	19.73%	7,600,597,139	0.531200	0.463700	0.067500
1986	8,032,434,044	83.93%	1,538,531,974	16.07%	9,570,966,018	0.452240	0.395730	0.056510
1987	8,294,792,429	84.40%	1,533,285,441	15.60%	9,828,077,870	0.459480	0.402970	0.056510
1988	8,549,734,832	82.66%	1,793,085,134	17.34%	10,342,819,966	0.495335	0.427785	0.067550
1989	8,789,991,744	82.66%	1,843,583,523	17.34%	10,633,575,267	0.495427	0.406920	0.088507
1990	9,371,605,073	82.51%	1,986,765,547	17.49%	11,358,370,620	0.516160	0.412438	0.103722
1991	9,480,583,878	83.61%	1,858,199,464	16.39%	11,338,783,342	0.560247	0.446042	0.114205
1992	9,602,672,472	83.26%	1,930,114,989	16.74%	11,532,787,461	0.607468	0.466114	0.141354
1993	10,352,379,143	84.29%	1,929,368,217	15.71%	12,281,747,360	0.653229	0.466114	0.187115
1994	10,638,305,036	83.61%	2,085,774,596	16.39%	12,724,079,632	0.643796	0.480097	0.163699
1995	11,903,494,793	83.85%	2,292,148,507	16.15%	14,195,643,300	0.653229	0.480947	0.172282
1996	12,293,694,888	82.90%	2,535,140,475	17.10%	14,828,835,363	0.635926	0.474313	0.161613
1997	12,619,969,776	82.80%	2,620,753,710	17.20%	15,240,723,486	0.635926	0.484313	0.151613
1998	12,825,739,841	82.85%	2,654,935,888	17.15%	15,480,675,729	0.660234	0.487100	0.173134
1999	13,150,744,696	82.80%	2,731,797,207	17.20%	15,882,541,903	0.660234	0.487100	0.173134
2000	13,567,068,101	82.68%	2,841,081,574	17.32%	16,408,149,675	0.660213	0.487100	0.173113
2001	14,292,256,098	82.81%	2,967,016,152	17.19%	17,259,272,250	0.719833	0.542100	0.177733
2002	14,784,642,367	82.99%	3,030,427,427	17.01%	17,815,069,794	0.719833	0.542100	0.177733
2003	15,368,779,857	84.49%	2,820,246,208	15.51%	18,189,026,065	0.719833	0.542100	0.177733
2004	16,947,741,252	85.48%	2,879,856,855	14.52%	19,827,598,107	0.696677	0.524662	0.172015
2005	18,176,200,124	86.19%	2,911,679,293	13.81%	21,087,879,417	0.696677	0.508371	0.188306
2006	20,547,235,658	87.22%	3,011,829,020	12.78%	23,559,064,678	0.672326	0.481419	0.190907
2007	23,170,310,322	88.15%	3,114,201,621	11.85%	26,284,511,943	0.671097	0.453294	0.217803
2008	25,490,006,325	88.35%	3,359,949,875	11.65%	28,849,956,200	0.633000	0.429000	0.204000
2009	26,410,264,519	88.78%	3,338,697,287	11.22%	29,748,961,806	0.633000	0.422000	0.211000

Source: Tax Collection System: Certified Roll Jurisdiction Summary TC500rpt



DEBT ADMINISTRATION

The City is authorized to issue tax supported bonds up to 10% of assessed taxable values within the City limits. The total certified assessed valuation for FY2009 is \$29,650,666,918 setting the debt limit at \$2,965,066,692. Total obligations as of August 31, 2009 are \$1,200,482,364 which is below the legal debt limit. The City had \$767,620,000 of debt issues outstanding equaling 2.59% of the appraised values. On an annual basis, debt service payments shall not exceed 15% of the operating budget. In FY10, these payments, including related fees, totaled 9.77% of the operating budget.

The per capita debt for the City of El Paso for FY2009 is \$1,154. The property tax rate to provide debt service during the FY2009 period was \$0.204 per \$100 of assessed value, and will increase to \$0.211 in FY2010. Council has adopted a policy setting a maximum of 25¢ per \$100 valuation. The City has received a rating of AA from Standards & Poors and a rating of AA- from Fitch Rating Services on general obligation bond issues.

TOTAL DEBT SERVICE REQUIREMENTS			
YEAR	PRINCIPAL	INTEREST	TOTAL
2010	28,895,000	36,907,910	65,802,910
2011	30,180,000	35,521,841	65,701,841
2012	31,515,000	34,031,528	65,546,528
2013	31,750,000	32,539,079	64,289,079
2014	141,505,000	31,064,028	172,569,028
2015	28,385,000	25,579,741	53,964,741
2016	26,535,000	24,179,648	50,714,648
2017	24,995,000	22,882,844	47,877,844
2018	26,275,000	21,628,687	47,903,687
2019	23,620,000	20,324,423	43,944,423
2020	24,270,000	19,124,123	43,394,123
2021	25,520,000	17,879,428	43,399,428
2022	25,965,000	16,569,323	42,534,323
2023	27,330,000	15,235,174	42,565,174
2024	28,725,000	13,835,178	42,560,178
2025	27,365,000	12,376,771	39,741,771
2026	25,485,000	10,998,969	36,483,969
2027	25,070,000	9,719,064	34,789,064
2028	26,330,000	8,457,959	34,787,959
2029	25,530,000	7,149,383	32,679,383
2030	26,805,000	5,871,497	32,676,497
2031	28,150,000	4,528,884	32,678,884
2032	25,510,000	3,118,060	28,628,060
2033	13,915,000	1,833,865	15,748,865
2034	10,660,000	1,063,540	11,723,540
2035	7,335,000	441,420	7,776,420
TOTAL	\$767,620,000	\$432,862,364	\$1,200,482,364

*In year 2014, GO Pension Bond 2009 will be refinanced.



CITY OF EL PASO

Debt Service Requirements by Issue

DESCRIPTION	DATED	ORIGINAL PRINCIPAL	BALANCE ALL YEARS		
			PRINCIPAL	INTEREST	TOTAL
Cert of Obligation 2001	15-Jan-01	26,850,000	850,000	43,563	893,563
Cert of Obligation 2001 A	1-Dec-01	33,970,000	9,465,000	2,870,675	12,335,675
Cert of Obligation 2003	1-Mar-03	44,010,000	27,935,000	13,289,144	41,224,144
Cert of Obligation 2007	1-May-07	35,000,000	34,270,000	22,737,156	57,007,156
Cert of Obligation 2009	15-Jan-09	57,615,000	57,615,000	45,991,725	103,606,725
TOTAL CERTIFICATES OF OBLIGATION			\$130,135,000	\$84,932,263	\$215,067,263
GOB Refunding 2002	15-May-02	55,090,000	16,480,000	1,832,125	18,312,125
GOB Refunding 2003	15-Aug-03	29,265,000	11,595,000	998,650	12,593,650
GOB Refunding 2005	1-Apr-05	152,190,000	138,420,000	53,503,594	191,923,594
GO Bonds 2006	18-Apr-05	56,350,000	53,340,000	35,788,750	89,128,750
GOB Refunding 2007	15-Feb-07	95,190,000	95,190,000	67,724,910	162,914,910
GOB Refunding 2007A	1-May-07	40,000,000	38,945,000	24,893,763	63,838,763
GOB Pension 2007	15-Jun-07	101,240,000	99,495,000	100,806,216	200,301,216
GO Bonds 2008	20-Mar-08	56,455,000	56,455,000	39,651,038	96,106,038
GOB Pension 2009	15-May-09	111,545,000	111,545,000	19,943,237	131,488,237
GOB Refunding 2009	01-Jun-09	16,020,000	16,020,000	2,787,820	18,807,820
TOTAL GENERAL OBLIGATIONS			\$637,485,000	\$347,930,101	\$985,415,101
TOTAL TAX SUPPORTED DEBT			\$767,620,000	\$432,862,364	\$1,200,482,364
Plaza Theatre 2005 Issuance	15-Aug-05	17,315,000	15,490,000	7,359,320	22,849,320
PID Revenue Bond 2006	15-Apr-07	400,000	355,000	109,931	464,931
Solid Waste Revenue Bonds Airport	14-Jul-04	22,120,000	16,595,000	9,600,656	26,195,656
Bridge Refunding 1997	16-Sep-03	18,000,000	8,070,000	1,472,600	9,542,600
Federal Loan (ZIB)	01-May-98	3,010,000	360,000	8,730	368,730
SIB loan	01-Dec-91	3,000,000	1,250,000	406,250	1,656,250
SIB loan	04-Oct-99	8,922,000	4,631,450	721,462	5,352,912
SIB loan	01-Jan-08	6,107,000	5,804,269	1,939,382	7,743,651
TOTAL REVENUE BONDS			\$52,555,719	\$21,618,330	\$74,174,050
Mass Transit Capital Lease	03-Nov-06	15,000,000	10,435,892	1,081,220	11,517,112
Solid Waste Capital Lease	25-Mar-08	3,833,224	2,193,615	197,839	2,391,454
TOTAL LEASE OBLIGATIONS			\$12,629,507	\$1,279,059	\$13,908,566

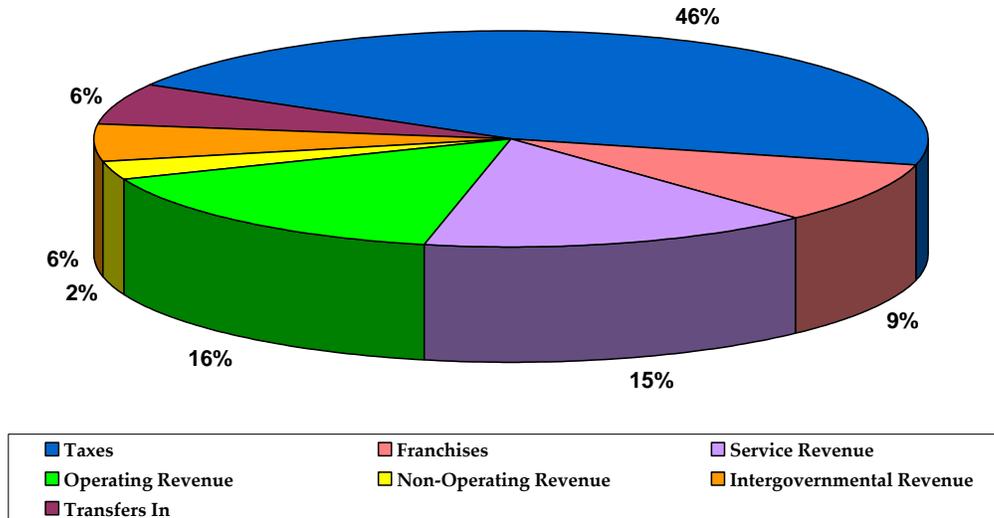


All Funds Revenue Summary by Source

Revenue Source	Actual	Estimated	Difference	Adopted
	FY08	Actual FY09		
TAXES	\$291,152,360	\$288,321,573	-0.97%	\$307,866,961
FRANCHISES	\$56,958,897	\$58,265,775	2.29%	\$60,562,865
SERVICE REVENUES	\$100,661,771	\$98,854,153	-1.80%	\$103,668,388
OPERATING REVENUES	\$104,262,602	\$99,558,767	-4.51%	\$105,272,042
NON-OPERATING REVENUES	\$15,124,954	\$11,329,866	-25.09%	\$17,429,619
INTERGOVERNMENTAL REVENUES	\$24,979,506	\$23,729,756	-5.00%	\$37,847,979
TRANSFERS IN	\$44,911,251	\$148,779,287	231.27%	\$41,254,553
Grand Total	\$638,051,341	\$728,839,177	14.23%	\$673,902,407

Variance in Actual FY08 to Estimated Actual FY09:

Decrease in **Taxes** is due to decline in sales and in special fees/delinquent taxes collected. **Franchise Fees** collected from utilities increased. **Service revenues** reflect decreased airport revenues, increases in transit ticket sales, refuse collection fees, ambulance service fees due to new transport fee, and Health Department revenue. **Operating revenues** decreased due to traffic citations, building/construction permits and fleet maintenance revenue. **Non-Operating revenues** show a decline in investment interest revenue due to economy. **Intergovernmental revenues** decreased due to reduced funding from federal, state and local agencies while health services agreement with the County of El Paso and small municipality contracts increased. **Transfers In** increased due to Airport recording cash transfer from capital projects. Bridge revenue declined due to socio-economic factors affecting Cd. Juarez, Mexico.



- Taxes** Property, Sales, Hotel/Motel, Mixed Beverage, Bingo
- Franchises** Franchise & Easement Fees (Electric, Gas, Telephone & Water Utilities, Cable Vision)
- Service Revenue** Fare Box Revenue, Ground & Terminal Space Rental, Landing Fees, Parking Lot Fees, Ambulance & Health Services, Public Inspection Permits, Sanitation Services, Alcoholic Beverages Licenses, Food Establishment Fees
- Operating Revenues** Admissions Revenue, Municipal Court Fines, Licenses & Permits, Public Safety Revenues, Self-Insurance Contributions
- Non-Operating Revenues** Investment Interest Revenue, Rents & Lease Revenue
- Intergovernmental Revenue** County, State, & Federal Grants
- Transfers In** Bridge Revenue, Interfund & Intrafund Transfers, Bond Proceeds



All Funds Appropriations Summary by Department

<i>Department</i>	<i>Actual FY08</i>	<i>Adopted FY09</i>	<i>Estimated Actual FY09</i>	<i>Adopted FY10</i>
AIRPORT	\$50,455,019	\$48,565,064	\$119,873,277	\$36,023,397
CITY ATTORNEY	\$5,337,105	\$5,184,230	\$5,676,327	\$4,435,299
COMMUNITY AND HUMAN DEVELOPMENT	\$10,738,334	\$15,586,233	\$9,464,562	\$16,140,741
DEPARTMENT OF CITY MANAGER	\$1,851,228	\$1,933,445	\$1,788,763	\$1,759,869
DEPARTMENT OF PUBLIC HEALTH	\$23,037,695	\$19,607,746	\$17,500,574	\$20,215,492
DEVELOPMENT SERVICES	\$6,566,164	\$6,274,376	\$6,425,257	\$6,399,423
ECONOMIC DEVELOPMENT	\$2,178,330	\$2,638,700	\$2,280,801	\$2,466,661
EL PASO PERFORMING ARTS CENTER	\$6,154,219	\$10,954,143	\$6,390,089	\$11,483,879
ENGINEERING SERVICES	\$3,920,807	\$3,768,613	\$3,805,399	\$3,652,006
ENVIRONMENTAL SERVICES	\$44,276,741	\$52,847,531	\$42,077,034	\$48,606,903
FINANCIAL SERVICES	\$3,276,954	\$3,200,446	\$3,037,637	\$3,102,732
FIRE	\$78,921,103	\$78,223,416	\$77,300,826	\$77,889,630
GENERAL SERVICES	\$33,610,235	\$34,693,798	\$29,634,477	\$33,117,275
HUMAN RESOURCES	\$2,291,093	\$2,326,992	\$2,330,395	\$1,976,329
INFORMATION TECHNOLOGY	\$9,932,006	\$11,370,285	\$10,650,860	\$12,155,075
INTERNATIONAL BRIDGES	\$0	\$17,247,841	\$12,965,784	\$17,259,947
LIBRARY	\$9,389,572	\$9,069,438	\$8,497,740	\$8,447,256
MAYOR AND COUNCIL	\$1,255,769	\$1,316,806	\$1,210,332	\$1,356,490
METROPOLITAN PLANNING ORGANIZATION	\$1,331,163	\$1,673,393	\$1,198,806	\$1,843,725
MUNICIPAL CLERK	\$5,766,239	\$5,938,852	\$5,618,640	\$5,582,977
MUSEUMS & CULTURAL AFFAIRS DEPT.	\$3,642,809	\$4,258,144	\$4,430,166	\$3,847,647
NON - DEPARTMENTAL	\$118,188,452	\$127,910,522	\$136,338,853	\$130,473,399
OFFICE OF MANAGEMENT AND BUDGET	\$4,029,696	\$2,413,665	\$4,691,321	\$2,044,254
PARKS AND RECREATION	\$18,638,918	\$21,620,178	\$18,963,441	\$20,755,198
POLICE	\$120,811,064	\$114,823,289	\$112,241,242	\$118,393,656
PUBLIC TRANSIT - SUN METRO	\$52,798,823	\$61,616,076	\$45,301,966	\$59,664,251
STREET	\$30,811,260	\$14,991,460	\$14,103,900	\$14,366,326
TAX	\$4,563,811	\$4,506,024	\$4,098,633	\$4,458,754
ZOO	\$4,553,618	\$4,798,280	\$4,414,338	\$5,983,816
Grand Total	<u>\$658,328,227</u>	<u>\$689,358,986</u>	<u>\$712,311,440</u>	<u>\$673,902,407</u>

Variance in Actual FY08 to Estimated Actual FY09:

Airport: Recording of loss on disposal of equipment and assets and cash transfers needed for capital projects. **Community and Human Development:** Reduced community service and capital projects completed. **Department of Public Health:** Transferred enforcement and inspection, formerly in Health to Environmental Services. **Environmental Services:** Full year of increased costs due to functions transferred from the Health District and increased software costs offset by decreased costs in fuel and fleet maintenance. **General Services:** Decreased inventory fuel purchases, outside fleet repairs and vehicular parts offset by a small increased in electric and water utility costs. **International Bridges:** Creation of International Bridges Department in 2009. **Non-Departmental:** Reduced health plan contributions, increased payments to escrow account, debt service and health care providers. **Police:** Reduced OT, fuel and prisoner custody expenses, and one time reduction of technology expense during FY08. **Public Transit - Sun Metro:** Depreciation expense not posted in 2009 when total extracted, increased salary costs, janitorial services and reduced expenses in contractual services in 2009 due to adjusting entry in environmental contingent liability. **Street:** Transferred Storm Water Operations to EPWU and bridge operations to International Bridges Department.

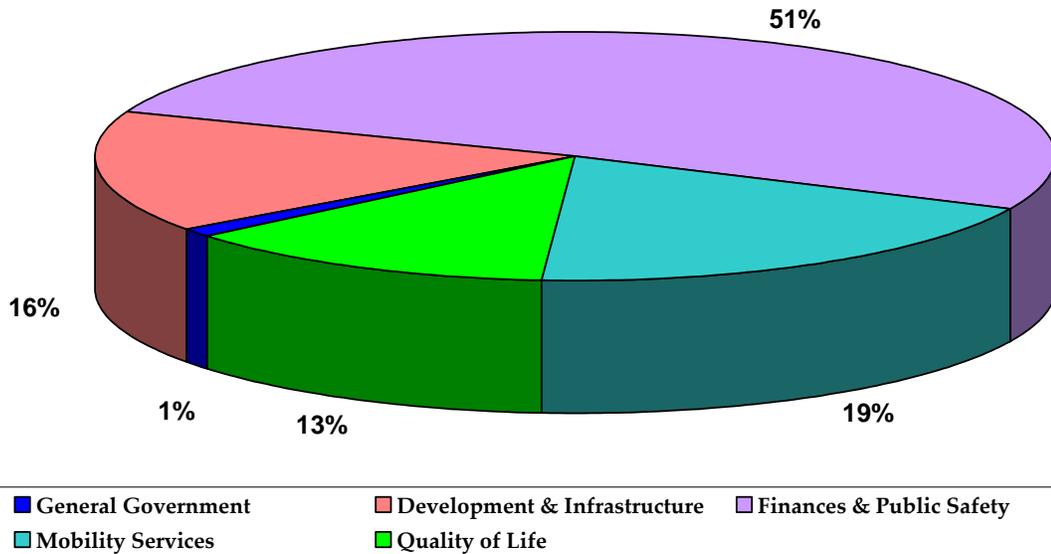


All Funds Appropriations Summary by Function

<i>Function</i>	<i>Actual</i>	<i>Estimated</i>	<i>Adopted</i>
	<i>FY08</i>	<i>FY09</i>	<i>FY10</i>
GENERAL GOVERNMENT	\$8,444,102	\$8,675,422	\$7,551,658
DEVELOPMENT & INFRASTRUCTURE	\$100,484,283	\$94,873,828	\$106,397,343
FINANCE & PUBLIC SAFETY	\$337,848,412	\$345,657,547	\$343,921,731
MOBILITY SERVICES	\$135,396,265	\$193,443,733	\$129,157,646
QUALITY OF LIFE	\$76,155,165	\$69,660,910	\$86,874,029
Grand Total	<u>\$658,328,227</u>	<u>\$712,311,440</u>	<u>\$673,902,407</u>

Variance in Actual FY08 to Estimated Actual FY09:

General Government: Increased damages and settlements paid. **Development & Infrastructure:** Full year of code compliance and increased costs due to functions transferred from the Health District and increased software costs offset by decreased costs in fuel, and fleet maintenance costs in Environmental Services. Decreased fuel purchases, outside vehicle vehicular repairs and reduced supplies/parts for vehicles, offset by increased utility costs in General Services. **Finance and Public Safety:** Increased debt services payments, increased costs in health care providers. **Mobility Services:** Increase due to runway renovations and terminal addition. **Quality Of Life:** Reduced community services and capital projects; and Library's increased attrition and reduced book purchases in FY2009.



General Government:

Development & Infrastructure:

Finance & Public Safety:

Mobility Services:

Quality of Life:

City Attorney, City Manager, Mayor & Council

Development Services, Economic Development, Engineering Services,

Environmental Services, General Services, Information Technology

Fire, Police, Municipal Clerk, Financial Services, Human Resources,

Non-Departmental, Office of Management & Budget, Tax

Airport, International Bridges, Mass Transit-Sun Metro, MPO, Street

Community Development, CVB, Library, Museum & Cultural Affairs,

Parks & Recreation, Public Health, Zoo

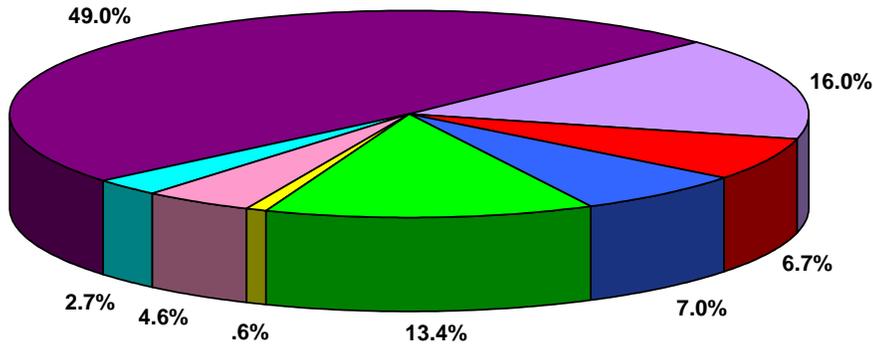


All Funds Appropriations Summary by Character

<i>Character</i>	<i>Actual</i>	<i>Estimated</i>	<i>Difference*</i>	<i>Adopted</i>
	<i>FY08</i>	<i>FY09</i>		
PERSONAL SERVICES	\$323,995,807	\$315,986,982	-2.47%	\$330,160,613
CONTRACTUAL SERVICES	\$95,391,389	\$96,872,368	1.55%	\$108,254,877
MATERIALS AND SUPPLIES	\$41,836,447	\$32,796,246	-21.61%	\$44,935,961
OPERATING EXPENDITURES	\$68,942,004	\$58,374,328	-15.33%	\$46,978,405
NON - OPERATING EXPENDITURES	\$77,526,461	\$79,838,369	2.98%	\$90,089,915
INTERGOVERNMENTAL EXPENDITURES	\$1,468,793	\$2,134,724	45.34%	\$3,941,217
OTHER USES	\$34,667,668	\$113,134,522	226.34%	\$31,202,439
CAPITAL OUTLAY	\$14,499,658	\$13,173,901	-9.14%	\$18,338,980
Grand Total	\$658,328,227	\$712,311,440	8.20%	\$673,902,407

Variance in Actual FY08 to Estimated Actual FY09:

Personal Services: Increased attrition due to hiring freeze, decreased overtime in public safety departments. **Contractual Services:** Increase in health care provider contracts in the Health Fund. **Materials and Supplies:** Decreased fuel costs. **Operating Expenditures:** Reduced prisoner custody expenses, reduction in landfill expenditures, depreciation expenses not posted in 2009 actuals. **Non-Operating Expenditures:** Increased debt service payments and increased motor vehicle liability insurance, increased damages and settlements paid. **Intergovernmental Expenditures:** Increased grant match requirements for Fire Department and communications grant. **Other uses:** Contribution to the dissolved City-County Health and Environmental District not required. Transfers in Airport to fund runway renovations and terminal addition. **Capital Outlay:** Purchase of equipment is based on available funding and need.



Personal Services	Contractual Services	Materials and Supplies
Operating Expenditures	Non - Operating Expenses	Intergovernmental Expenditures
Other Uses	Capital Outlay	



GENERAL FUND REVENUE AND EXPENDITURE SUMMARY

The City of El Paso classifies its revenue sources into seven revenue groups and eight appropriation groups known as characters. Primary funds and sub-funds are used to account for both revenues and expenditures, and provide an overview of both the financial and reporting structure of the City. Expenditures are paid out of these funds and are similarly classified according to function or character.

Revenue Sources

Taxes



Property Tax: The property taxes are based upon the assessed value of real and personal property. Property tax consists of two components. The first is debt service, which is budgeted, based on the City's debt service requirements. These funds are deposited into the Debt Service Fund and are used only to pay the principal and interest, on current debt, due and payable in the fiscal year.

The second component is the amount of revenue used for the maintenance and operations of the General Fund. Property taxes fund approximately forty percent of the City's General Fund budget and provide taxpayers with general City services; primarily public safety, infrastructure maintenance and quality of life services.

The Central Appraisal District provides appraised property values for the City annually. The tax rate is based on the certified assessed value calculated yearly by the CAD, normally around July. The fiscal year 2010 Operations and Maintenance budget reflects estimated property tax collections in the amount of \$125,361,067. This amount reflects an estimated increase of 3.22% over last year's collected property tax of \$121,448,241.

Tax billings are mailed on or about October and payment is due by January 31 of the following calendar year. Penalties and interest are charged on taxes delinquent as of February 1 and an additional collection penalty is added on July 1. It is estimated that \$1,142,177 will be collected in penalties during fiscal year 2010.

Sales Tax: The State of Texas charges 8.25% in sales tax. The City receives 1% for general fund operations and 0.50% for operating a transit system. In fiscal year 2010, the 1% portion of the state sales tax is expected to generate \$69,726,439 in revenue for the City. The following depicts what Citizens in El Paso County pay in sales tax and the corresponding recipients of the revenue by percent.

Total sales tax in El Paso:	8.25%
State	6.25%
City.....	1.00%
County.....	0.50%
Public Transit.....	0.50%



Franchise and Easement Fees

The City receives a substantial amount of revenue from franchise and easement fees. Franchise fees are collected from both public and private utilities and assessed for the continued use of the public right-of-way. Electric, gas, telephone, water, cable, and telecommunications are among the utilities included in this source of revenue. The general fund revenue for this category is projected at \$43,088,342 for the new fiscal year.

Service Revenue



General fund service revenue is estimated at \$10,257,953 for fiscal year 2010. This is a decrease of 1.60% from fiscal year 2009 estimated actuals of \$10,424,975. Revenues in this area are projected to be affected by decreased dental procedures. The dental clinic has experienced a decrease in patient numbers resulting from reduced availability of dentists willing to work in public health sector. Other service fee revenues in the quality of life area are projected at a slight decline from 2009 levels as result of economic factors affecting residents' disposable income available to demand such services.

Operating revenues

This group includes major categories of revenue from general government services: public safety, streets, culture and recreation, municipal court fines, and public inspection fees. Included in this classification are revenues generated from payment of business licenses such as licenses for alcoholic beverages, food establishments, animal registration/licenses, taxicab operations, and other professional and occupational enterprises. This revenue source is estimated at \$28,173,143 for fiscal year 2010.

Non-operating revenues

Revenues included are rents and leases and investment interest. This revenue source is estimated at \$5,750,840 for fiscal year 2010.

Intergovernmental Revenues

These revenues are derived from state grants and from other governmental entities for joint programs managed by the City. Total revenue for this source is estimated to be \$3,344,125 for fiscal year 2010.

Transfers In

This category classifies revenue transferred in from other sources. The total estimated transfer to the general fund is \$23,350,908 which includes transfers from Environmental Services, Airport, Sun Metro, and the International Bridges fund. The fiscal year 2010 budget does not include any use of fund balance.



EXPENDITURES

Personal Services

This character level includes costs related to employee compensation such as salaries, wages, and fringe benefits. Personal services costs decreased 0.78% from \$240,497,776 in fiscal year 2008 to an estimated \$238,619,285 in fiscal year 2009. During fiscal year 2009 city management was able to implement budgetary reductions in January to offset the financial impact of declining revenues. This proactive approach allowed the City to decrease costs in salaries by implementing a hiring freeze and only filling critical vacancies. For the formulation of the fiscal year 2010 budget, the City took extraordinary measures to keep costs to a minimum due to the economic decline. The fiscal year 2010 Personal Services budget of \$245,388,489 represents 78.59% of the total general fund adopted budget and shows an increase of \$6,769,204 or 2.84% from the 2009 estimated costs. The increase in salary costs is a result of increases in public safety departments due to contractual obligations. Both police and fire unions made significant concessions on their contracts by delaying pay increases stipulated in the union contracts. The city also reviewed and deleted historical or difficult to fill vacancies. In addition civilian employees will not be receiving a cost living increase and competencies are budgeted to take effect in the last quarter of the fiscal year if projected revenues are collected.

Contractual Services

This character includes costs that are derived from contractual agreements for services. Contractual service costs decreased 3.52% from \$28,143,490 in fiscal year 2008 to an estimated \$27,153,344 in fiscal year 2009. The variance is due to a reduction in tax collection and appraisal costs, and reduced grounds keeping, public access and equipment contracts maintenance. The fiscal year 2010 contractual services budget is \$28,218,039 which represents 9.04% of the total general fund adopted budget and shows an increase of \$1,064,695 or 3.92% over fiscal year 2009 estimated costs. The fiscal year 2010 budgeted amount includes increased funding for Information Technology software licensing agreements.

Materials and Supplies

This character includes costs of expendable items used by operating activities. Supplies and material costs decreased 8.83% from \$12,218,408 in fiscal year 2008 to an estimated \$11,138,958 in fiscal year 2009. The variance is due to the decline and stabilization of fuel prices. The fiscal year 2010 material and supplies budget of \$13,014,972 representing 4.17% of the total general fund budget shows an increase of \$1,875,014 or an increase of 16.84% over fiscal year 2009 estimated costs. The increase is due to the replacement of obsolete small equipment in some of the fire stations, additional safety equipment, increased costs of building equipment maintenance supplies and fuel for parks operations, and increased costs of ammunition and uniforms for the police department.





Operating Expenditures

This character includes costs that support day to day operations such as utilities and communication costs. These costs decreased 15.31% from \$21,184,741 in fiscal year 2008 to an estimated \$17,941,050 in fiscal year 2009. The variance is mostly due to decreased costs for prisoner custody however electricity and water costs increased from the prior year. The fiscal year 2010 operating expenditures budget of \$22,797,525 represents 7.30% of the total general fund adopted budget and shows an increase of \$4,856,475 or 27.07% from the 2009 estimated costs. The fiscal year 2010 budgeted amount includes funding for increased electricity and water utility costs, increase in contingencies for unforeseen events and salary reserve for competency increases if approved.

Non-Operating Expenditures

This character includes costs such as interest expense and damages/settlements costs. These costs increased 12.73% from \$1,772,116 in fiscal year 2008 to an estimated \$1,997,618 in fiscal year 2009. The variance is due to an increase in legal claims. The fiscal year 2010 non-operating expenditures budget of \$1,325,697 represents 0.42% of the total general fund adopted budget and shows a decrease of \$671,921 in legal claims due to closure of outstanding cases.

Intergovernmental Expenditures

This character includes grant matching funds in order to leverage federal and state funding. These costs increased 91.26% from \$958,370 in fiscal year 2008 to an estimated \$1,832,968 in fiscal year 2009. The increase is due to an increase to grant match requirements. The fiscal year 2010 intergovernmental expenditures budget of \$1,472,597 represents 0.47% of the total general fund adopted budget and show an a decrease of \$3360,371 or a decrease of 19.66% as a result of decreased grant match requirements for FY2010.

Other Uses

This character includes nonrecurring transfers that do not qualify as revenues or expenditures to the receiving or disbursing department. Other uses decreased 99.95% from \$5,231,680 in fiscal year 2008 to an estimated \$2,500 in fiscal year 2009 as a result of the conversion of the Health District to a city department no longer requiring the City to make a contribution to the dissolved City-County Health and Environmental Health District. In fiscal year 2010 the adopted budget is \$34,900 which represents 0.01% of the total general fund adopted budget to allow for a projected cash transfer for lobbying activities.

Capital Outlay

This character includes expenditures for construction, equipment, and purchase of land. Capital increased 50.51% from \$940,278 in fiscal year 2008 to an estimated \$1,415,198 in fiscal year 2009. The city did not budget for capital in the general fund in fiscal year 2010 due to budgetary constraints.

REVENUE ASSUMPTIONS

TAXES

Property Taxes



Property valuation, new construction, and mortgage rates are key indicators of property tax revenue. Historically, property valuation increased 4% during non-appraisal years; however the Central Appraisal District has recently changed the appraisal frequency from every third year to annually. The 2007 valuation increase allowed City Council to adopt a tax rate of \$0.671097, which resulted in property tax collections of \$175,790,779 in fiscal year 2008 an increase of 11.39% in tax collections over fiscal year 2007 actuals. In fiscal year 2009, the 2008 property valuation of

\$28,600,174,932 reflected an increase of 10.67% over the prior year's valuation of \$25,842,360,340 allowing council to adopt a tax rate of \$0.6330000 resulting in a \$0.038 decrease providing some relief to tax payers. For the 2010 budget, the 2009 valuation showed an increase of 3.67% allowing council to adopt the same tax rate as adopted in FY2009.

Sales Taxes

Sales tax is correlated predominately to personal income, retail sales trends and the number of crossings at the international bridges. The fiscal year 2010 adopted amount of \$104,979,282 represents a 10.97% increase from fiscal year 2009. Personal income in fiscal year 2009 is projected to increase by 6.23%. The Sun City is also anticipating an increase in growth of sales tax from restaurants, and retail establishments mainly due to visitors from Mexico and recently relocated Ft. Bliss families. The fiscal year 2010 sales tax adopted estimate assumes a healthy growth rate and an increase in pedestrian traffic which will benefit the down town retailers as well as the rest of the City. For further detail and historical trends please refer to the analysis on the pages that follow.

Hotel/Motel Taxes



All Occupants residing in hotels or motels in the County of El Paso for a period of less than 30 days are charged 15.5% of the room cost (excluding any exempt individuals.) The City receives 7% of this revenue, which is used to support the Convention and Visitor's Bureau and various programs in the Department of Museums and Cultural Affairs.

Mixed Beverage/Bingo Taxes

The State of Texas imposes a tax on gross receipts from the sales of mixed beverages and on public bingo games held by non-profit groups. The mixed beverage/bingo tax is based on historical trends, including growth. The City expects to collect \$1,584,725 in mixed beverage/bingo taxes in FY2010. The revenue estimate is expected to increase by less than one percent from fiscal year 2009's estimated actual of \$1,571,548.



FRANCHISE

Franchise Fees

Franchise fees are charged to providers of telecommunications, electricity, water, and gas services. Telecommunications fees are set by the State Public Utility Commission and are based upon the estimated number of telephone lines and growth of the City. Population growth, utility rate increases, customer growth, weather conditions, historical collections and contract renewals are factors considered when estimating franchise fee revenues. The City is anticipating \$60,562,865 in franchise fees for FY2010, reflecting an increase of 3.94% over FY 2009 estimated actual revenue of \$58,265,775. Revenue detail is provided on the pages that follow for electricity and water franchise fees.

SERVICE REVENUES

Ambulance Service



The fiscal year 2009 estimated actual of \$9,536,541 represents a 12.33% increase from FY2008 estimated collections of \$8,489,836. This increase was due to the combined efforts of the Fire Department and collection agency to obtain current and accurate billing information as well as an increased effort in collections. The estimated fiscal year 2010 revenue is \$9,450,000 reflecting a slight decrease from fiscal year 2009 estimated actual. The anticipated decrease is based on collection trends as the economic climate and unemployment rates affect collection efforts. For further detail and historical trends please refer to the analysis on the pages that follow.

Airport Revenues

The El Paso International Airport owns a significant portion of the land surrounding it and benefits from the collection of rental revenue from multiple businesses such as golf courses, hotels, and business parks on Airport land. In addition, the Airport owns one of the largest Air Cargo facilities along the U.S./Mexico border and benefits from a high level of air cargo activity supporting maquiladora companies in neighboring Juarez, Mexico. The El Paso International Airport is one of few in the country that operate on a budget surplus.

Bridge Fees

The City of El Paso is in a unique position where it is able to generate general fund revenue from the operation of three international bridges with Mexico. Revenue estimates are made using projections of annual crossings, types of crossings and the corresponding fees. Total number of crossings has decreased, partly due to the implementation of increased security measures after 9/11, world wide economic decline, and construction at the Santa Fe Bridge. Revenues have been adversely impacted due to socio-economic factors affecting tourism into Mexico. The FY2010 revenue estimate of \$16,634,453 is 14.34% higher than FY2009 estimated actual. On September 1, 2009 a fee increase in the pedestrian from \$0.35 to \$0.50 and the vehicle from \$2.25 to \$2.50 were approved. For further detail and historical trends please refer to the analysis on the pages that follow.



Health Services

Historically, public health services were provided to city residents by the City-County Health and Environmental District. However the District was dissolved on January 1, 2008 and due to the need of public health services and programs by the community, the City of El Paso created the Department of Public Health. The department provides dental services, food inspections, other clinical services aimed at the prevention of sexually transmitted diseases, tuberculosis control services, and animal care services such as stray animal impoundments. In order to minimize the tax burden on the citizens, the department charges nominal fees for these services and for fiscal year 2010 the City expects to collect \$445,661 in service revenue. Revenue collections are subject to economic trends and collection efforts from a population that is predominately un-insured and below poverty levels which significantly impact revenue.

Public Transit



The City of El Paso operates a mass transit system that provides public transportation within the City limits through a 0.05% sales tax and a \$1.25 fixed route fare and a \$2.50 para-transit fare. Sun Metro, or the public transit system, also offers monthly passes for all riders and reduced fares for disabled and senior citizens. Children 5 years and younger ride free if accompanied by an adult while students pay \$0.75. Ridership, collections, and fee structure are used when estimating revenues. In fiscal year 2010 the Mass Transit Board approved a weekly pass and daily pass that will

generate additional revenue and allow its users to avoid paying a transfer fee. Total revenue projected to for fiscal year 2010 is \$9,732,916.

Parks and Recreation Fees



The city operates two-hundred parks, fourteen aquatic centers, fifteen recreation centers, and nine senior citizen centers. In order to provide the greatest numbers of programs and reduce the burden on property owners the city charges relatively low fees for use of some facilities and for participation in some programs offered at the centers.

Historical collection trends, program participation, and an annual fee review by the department are used to determine revenue streams. It is estimated that fiscal year 2010 revenue collections for these types of fees will be approximately \$3,328,934. Historically parks and recreation collections were accounted for in a special revenue fund, however in fiscal year 2009 the revenue streams from any of the parks and recreation programs are accounted for in the general fund.



OPERATING

Licenses and Permits

License and permit revenues include fees charged by the City for general construction permits, business licenses, restaurant permits, and pet ownership permits. Estimates for construction permits are based on the City's projected growth, mortgage interest rates, and economic conditions. In fiscal year 2004 the permit fees for new residential construction were restructured. Previously, a contractor was required to obtain individual permits for mechanical, electrical and plan review permits. In fiscal year 2010 the department combined the electrical, plumbing, and mechanical permits for commercial construction into one fee based on the valuation of the construction. Permits for new residential and improvements to existing residential property remained the same. Residential building permits are estimated to generate \$2,256,660 while commercial combination permit and improvements to existing residential are expected to generate \$2,277,263 in fiscal year 2010. Collections for restaurant permits and pet ownership are managed by the Department of Public Health. These licensing fees are collected to partly defray the costs of providing restaurant inspections and pet ownership regulation in order to minimize or eradicate food borne and zoonotic diseases. Number of restaurants and trends in animal ownership, and economic trends are used to estimate revenue streams. The City expects to collect approximately \$2,255,620 in health related licensing fees in fiscal year 2010.

NON-OPERATING

Investment Interest Revenue

Estimates are contingent on total available cash and prevailing interest rates. The City's policy towards its investment interest revenue is to maximize investment interest revenue only after preserving the safety and liquidity of the portfolio.

INTERGOVERNMENTAL REVENUE

County, State, & Federal Grants

Revenue assumptions are based on current grants and any new grants that the City may be eligible to receive. The City has vigorously pursued new grants under the current Administration.

TRANSFERS-IN

Included in this revenue source are Inter-fund and Intra-fund transfers. The Cost Allocation plan, developed by a consultant, determines the rates charged to other funds such as Airport, Sun Metro-Public Transit and Engineering Services for administrative overhead.

BOND PROCEEDS

Revenues are from bonds sold through a financial entity, which have bid an interest rate. Proceeds are used for new building construction, renovation of existing buildings, and major equipment purchases.



Real Property Tax Collections

DESCRIPTION

Property taxes are assessed on real and personal property within the City limits to partially fund the general fund operating budget and Debt Service. The levy is calculated based on a rate adopted by City Council and consists of two components. The first component is debt service, which is budgeted based on the City's debt service requirements. These funds are deposited into the Debt Service Fund and are used only to pay the principal and interest on current debt, due and payable that fiscal year. The second component, which is reflected below, is the amount of revenue used for the maintenance and operations of the General Fund activities such as police and fire services. The tax rate is based on the certified assessed value calculated on a yearly basis by the Central Appraisal District.

ASSUMPTIONS

Property valuation, new construction, and mortgage rates are key indicators of property tax revenue trends. Historically, valuation increased 4% during non-appraisal years. The Central Appraisal District recently changed the appraisal frequency from every third year to annually in order to reflect actual market trends. The City used the current year valuation, or 2009, to estimate the FY2010 revenue estimate.

ANALYSIS & TRENDS

The 2007 valuation reflected a 19.78% increase in new construction and a 10.13% increase in existing property values for an overall increase of 10.40% or \$2,433,845,537 over the 2006 valuation. The increase in valuation allowed City Council to adopt a lower tax rate of \$0.671097 for the second consecutive year which generated an estimated \$175,790,779 in revenues for fiscal year 2008. Revenue collections for fiscal year 2008 increased by 11.39% or \$17,968,197 over collections in fiscal year 2007.

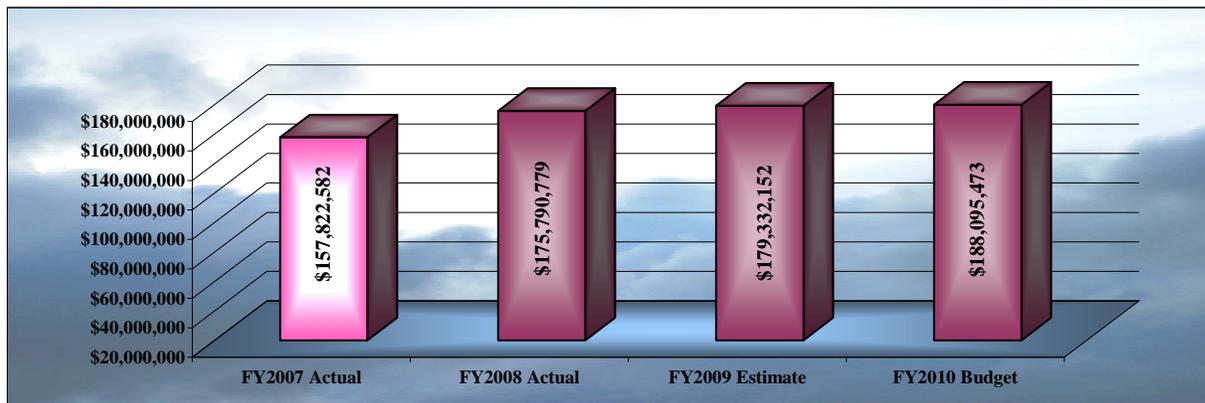
In fiscal year 2010, revenue collections are estimated at \$188,095,473 which is based on the 2009 valuation. In 2009 new construction decreased by 17.60% or \$153,764,769 over 2008. Economic and housing trends are factors that have had an impact in the construction industry. Existing property valuations show a growth of 4.34% over prior year. The 2009 valuation is expected to generate a total of \$188,095,473 in revenue, an increase of 4.89% over fiscal year 2009 collections. For fiscal year 2010, City Council adopted a tax rate equal to the prior years rate of \$0.633 which will provide tax relief to tax payers.



COLLECTIONS & PROPERTY VALUATION

	FY2007 Actual	FY2008 Actual	FY2009 Estimate	FY2010 Budget	Variance
Property Tax Collections	\$157,822,582	\$175,790,779	\$179,332,152	\$188,095,473	4.89%
	2006 Valuation	2007 Valuation	2008 Valuation	2009 Valuation	Variance
New Construction	\$656,957,689	\$786,921,921	\$873,905,578	\$720,140,809	-17.60%
Existing Property	\$22,751,557,114	\$25,055,438,419	\$27,726,269,354	\$28,930,526,109	4.34%
Total Valuation	\$23,408,514,803	\$25,842,360,340	\$28,600,174,932	\$29,650,666,918	3.67%
Tax Levy	\$0.672326	\$0.671097	\$0.633000	\$0.633000	0.00%

*Based on certified valuation received from the El Paso Central Appraisal District on/or about July 26.





Sales Tax

DESCRIPTION

Sales tax is comprised of gross receipts from the retail sales of all items subject to taxation by the State of Texas. The residents of El Paso County currently pay 8.25% in sales tax. The State receives 6.25%, the City receives 1.00%, the County receives 0.50%, and Sun Metro (City's Mass Transit) receives 0.50% of all sales tax receipts collected by the State Comptroller.

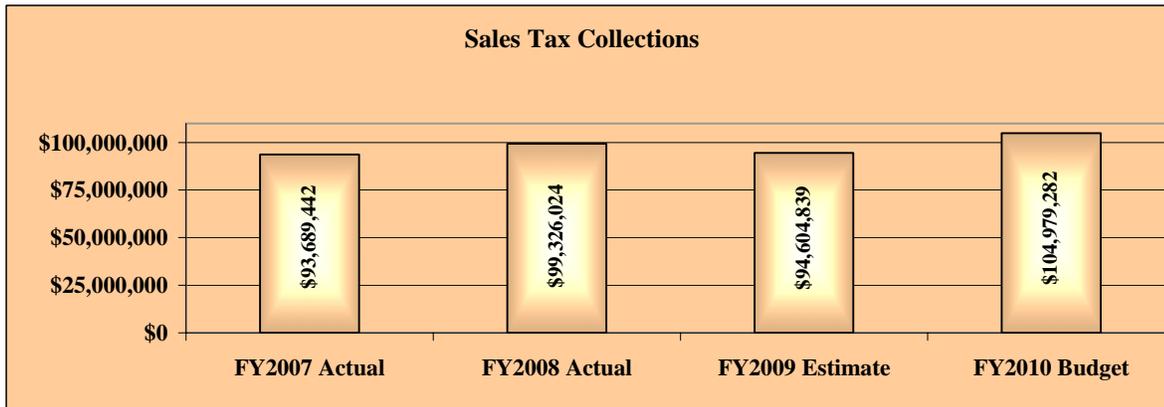
ASSUMPTIONS

Sales tax is correlated to personal income growth, economic trends, retail trends and the traffic crossings at the International Bridges. Personal income in El Paso County has grown steadily over the last three years and is projected to increase by 6.23% to \$22,938 million in fiscal year 2010 from \$21,593 million in 2009. When estimating sales tax revenues the City considers the number of International bridge crossings because of the vital economic impact Mexican nationals have on El Paso's economy. El Paso's businesses rely significantly on shoppers crossing from Ciudad Juarez and neighboring cities in Mexico to generate sales.

ANALYSIS & TRENDS

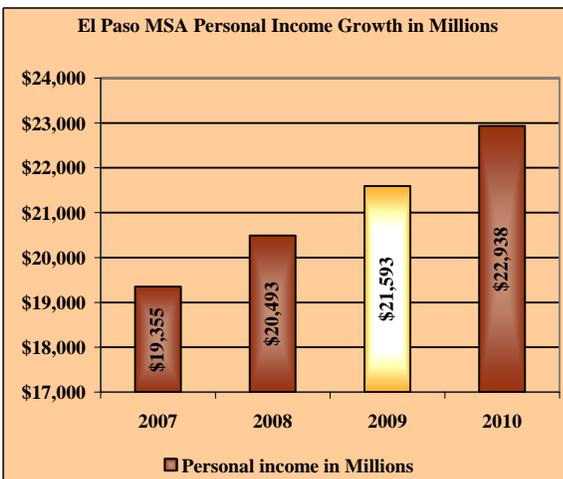
Sales tax collections in fiscal year 2008 increased 6.02% over FY2007, a lower percent increase from that in fiscal year 2007 of 6.29%. The decline in growth has been a result of economic trends and declining pedestrian and automobile crossings into the City. In fiscal year 2009, revenue collections decreased by 4.75% or \$4,721,185. The City experienced the impact of the economic recession as consumers were more hesitant to purchase goods. In FY2009, traffic crossings at the International Bridges declined by 8.04%. Pedestrian traffic decreased by 4.04% and automobile traffic decreased by 12.69% over FY2008.

For fiscal year 2010 sales tax collections are projected to increase by 10.97% or \$10,374,443 over FY2009 as a result of the projected increase in personal income of 6.23% and the expanding retail market. As the economy improves, the City is projecting an increase in crossings from Mexico into the City. In FY2010, City Council approved seven pedestrian toll free days to encourage pedestrian crossings and stimulate travel during public holidays between El Paso and Ciudad Juarez. The City also allowed for pedestrian traffic at the Zaragoza port of entry in March 2009 due to increase in demand which will alleviate automobile traffic and encourage Mexican nationals to visit El Paso retailers.



COLLECTIONS, PERSONAL INCOME AND RETAIL SALES

	FY2007 Actual	FY2008 Actual	FY2009 Estimate	FY2010 Budget	Variance
Collections	\$93,689,442	\$99,326,024	\$94,604,839	\$104,979,282	10.97%
	2007	2008	2009	2010	Variance
Personal Income (in millions)	\$19,355	\$20,493	\$21,593	\$22,938	6.23%
Retail Sales (in millions of nominal dollars)	\$9,385	\$9,934	\$10,404	\$11,036	6.07%



Source: Borderplex Economic Outlook: 2008-2010



International Bridge Crossings

DESCRIPTION

The City of El Paso is in a unique position to generate general fund revenue from the operation of three International Bridges. El Paso borders Ciudad Juarez, Mexico and has bridges joining the two communities. The bridges allow for vehicle crossings as well as pedestrian crossings for ease of accessibility between the neighboring sister cities. Fees are collected at the port of entry for vehicles as well as pedestrians and large commercial vehicles. There are three City bridges that generate revenue: the Stanton Bridge, Paso Del Norte, and the Ysleta-Zaragoza Bridge.

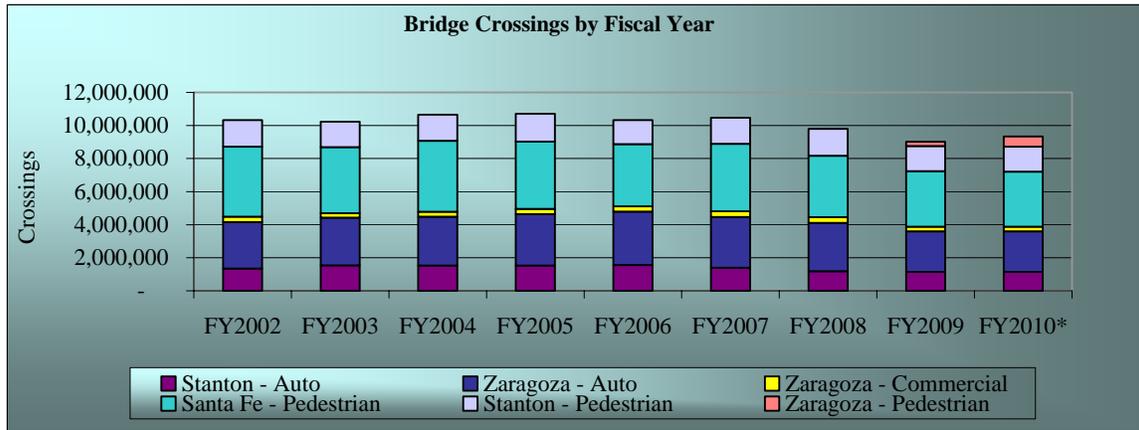
ASSUMPTIONS

Factors considered in the projection of revenue estimates are annual crossings, types of crossings and the corresponding fees charged. To bring toll charges in line with other International Bridges across the border with Mexico, City Council adopted a fee increase effective September 1, 2009. The private vehicle fee increased from \$2.25 to \$2.50, the pedestrian fee increased from \$0.35 to \$0.50 per person, and the commercial vehicle remained unchanged at \$3.50/axle. For FY2010, City Council approved seven toll free days to promote pedestrian and vehicle crossings. In addition, City Council allowed for pedestrian traffic at the Zaragoza Bridge due to increase in demand.

ANALYSIS & TRENDS

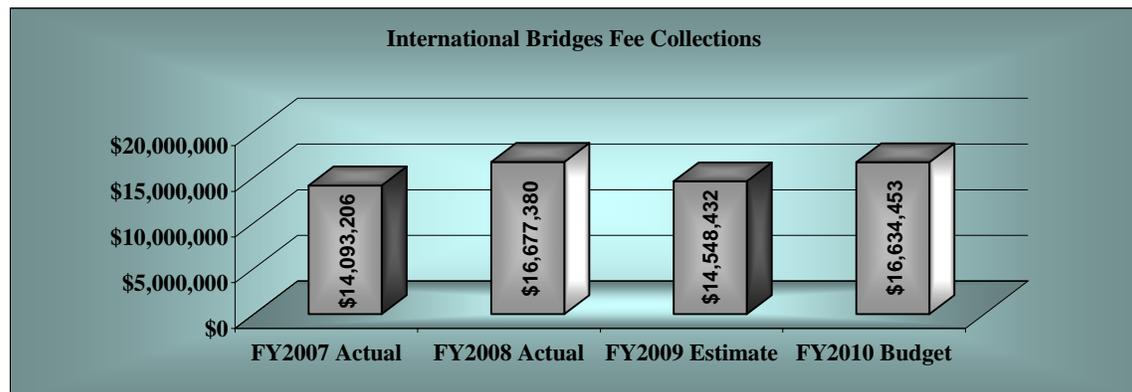
In fiscal year 2008 toll collections increased by 18.34% over fiscal year 2007 as a result of the increase in fees. However, total crossings decreased by 6.29% over FY2007. The decline in crossings in FY2008 is derived from a decrease in pedestrian crossings of 5.48% and a decrease in automobile crossings of 8.05% while commercial traffic increased by 3.66%. Fiscal year 2009 reflects a decrease in pedestrian traffic of 8.98% and a decrease of 12.69% in automobile traffic. In addition, commercial traffic declined by 14.74%. A factor attributed to the decline in traffic is the violence across the border in Mexico, as well as economic factors.

In FY2010, revenue collections are projected to increase by 14.34% for a total of \$16,634,453 as a result of the fee increase and an estimated increase in traffic. With the convenience of having the pedestrian crossings at the Zaragoza port of entry a slight increase in pedestrian traffic is projected. Pedestrian traffic is estimated to increase by 6.02% and automobile traffic to remain flat. Commercial vehicle crossings are estimated to increase by 2%.



COLLECTIONS AND CROSSINGS

	FY2007 Actual	FY2008 Actual	FY2009 Estimate	FY2010 Budget	Variance
Revenue Collection	\$14,093,206	\$16,677,380	\$14,548,432	\$16,634,453	14.34%
Pedestrians	5,666,248	5,355,550	5,138,953	5,448,131	6.02%
Passenger vehicles	4,471,795	4,111,920	3,590,222	3,590,222	0.00%
Commercial vehicles	330,173	342,273	291,807	297,643	2.00%
Total Crossings	10,468,216	9,809,743	9,020,982	9,335,996	3.49%





Garbage Collection Billings

DESCRIPTION

The City of El Paso's Environmental Services department operates as an enterprise fund and offers residential collection of refuse throughout the city. As a self-sustaining enterprise fund, a fee is paid by customers to recoup the cost of weekly curbside garbage collection and maintenance costs associated with the landfills that are owned and operated by the City.

ASSUMPTIONS

Revenue projections are based on the number of households receiving refuse collection service and the historical growth rate of the number of new residential homes built while adjusting for any change in the service fee.

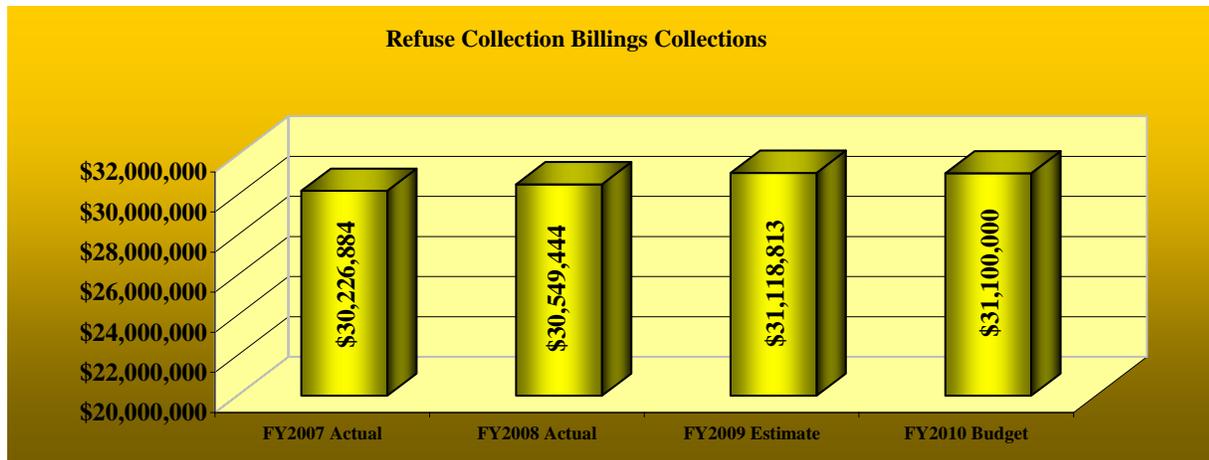
ANALYSIS & TRENDS

The number of customer accounts grew from fiscal year 2007 to fiscal year 2009 by 2,000 accounts. During the same period collections increased by \$322,560 from \$30,226,884 in 2007 to \$30,549,444 in 2008. The variance resulted from the increase in customers. For fiscal year 2009 collections are estimated at \$31,118,813. The increase in collections of \$569,369 or 1.86% increased from the prior year is due to an increase in customer accounts of 2,500 or 1.58% increase. For fiscal year 2010 the number of customer accounts is projected to remain the same and collections are projected at \$31,100,000 with less than a one percent increase.



COLLECTIONS & CUSTOMER ACCOUNTS

	FY2007 Actual	FY2008 Actual	FY2009 Estimate	FY2010 Budget	Variance
Revenue Collection	\$30,226,884	\$30,549,444	\$31,118,813	\$31,100,000	-0.06%
Customer Accounts	156,000	158,000	160,500	160,500	0.00%





El Paso Electric Company

DESCRIPTION

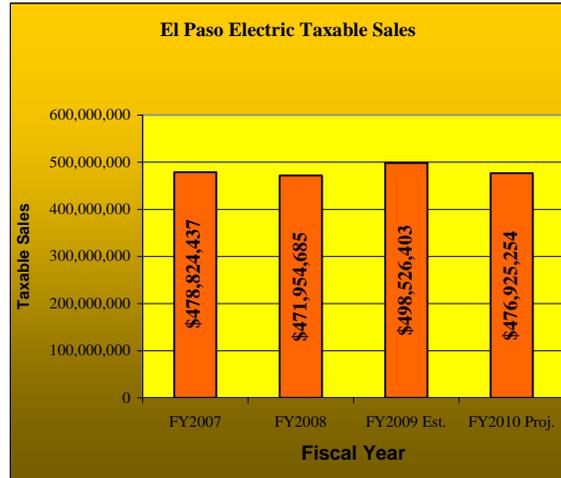
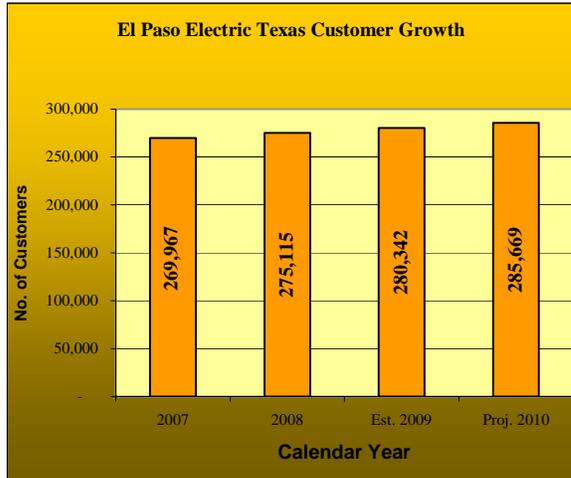
The El Paso Electric Company is the local publicly traded electric utility which generates and distributes electricity through an interconnected system to approximately 366,646 customers in the Rio Grande Valley in West Texas and Southern New Mexico as reported by the utility on June 2009. The customer base for the City of El Paso stood at 277,610 of the end of June 2009. In order for El Paso Electric to operate effectively and serve the El Paso area, it is necessary that power lines and various infrastructure be located on City owned property and cross easements throughout the City. The City of El Paso and El Paso Electric have negotiated and agreed upon franchise fee, that is paid to the City by the electric utility for access to these properties. This franchise fee is paid to the City on a quarterly basis and is currently at 3.25% of electrical energy taxable revenues. As reported by the utility's annual SEC filing dated December 31, 2008, the current rates paid by the customers in Texas are set to expire on June 30, 2010 and are expected to increase for future years. The current franchise agreement will expire on July 2030.

ASSUMPTIONS

Taxable sales, housing growth, utility rate increases, weather conditions, historical collections, and franchise contract renewals are factors considered when estimating franchise fees revenues.

ANALYSIS & TRENDS

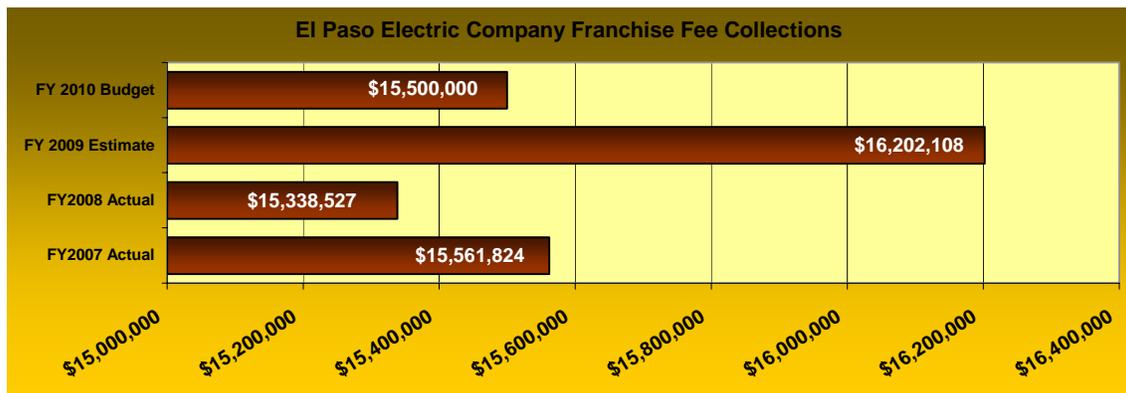
Franchise collections for fiscal year 2008 decreased by \$223,297 or a 1.43% decrease from collections of \$15,561,824 in 2007. Customer growth for the same time period was 1.91% for a total of 275,115 customer accounts however taxable sales decline for the same time period by 1.43%. The decline in franchise revenue is due to the expiration of two fuel surcharges during fiscal year 2008 and a decline in taxable sales from \$478,824,437 in 2007 to \$471,951,685 in 2008. In 2009 the customer base is estimated to have grown at 1.90%, resulting in an estimated customer base of 280,342 for 2009. Collections for fiscal year 2009 are estimated at \$16,202,108, reflecting an increase of 5.63% from the prior year collections and taxable sales reflect a similar percent change. The remaining fuel surcharge expired in July of 2009, therefore taxable sales are projected to decrease in 2010. Taxable sales are projected at \$476,925,254 for 2010 with franchise collections for fiscal year 2010 projected at \$15,500,000 reflecting a 4.33% decrease from the prior year.



COLLECTIONS & CUSTOMER ACCOUNTS

	FY2007 Actual	FY2008 Actual	FY2009 Estimate	FY2010 Budget	Variance
Revenue Collection	\$15,561,824	\$15,338,527	\$16,202,108	\$15,500,000	-4.33%
Taxable Sales	\$478,824,437	\$471,954,685	\$498,526,403	\$476,925,254	-4.33%
Customer Accounts* (Calendar Year)	269,967	275,115	280,342	285,669	1.90%

*Source: El Paso Electric Web Site-Customer Growth Data





Ambulance Service Revenue

DESCRIPTION

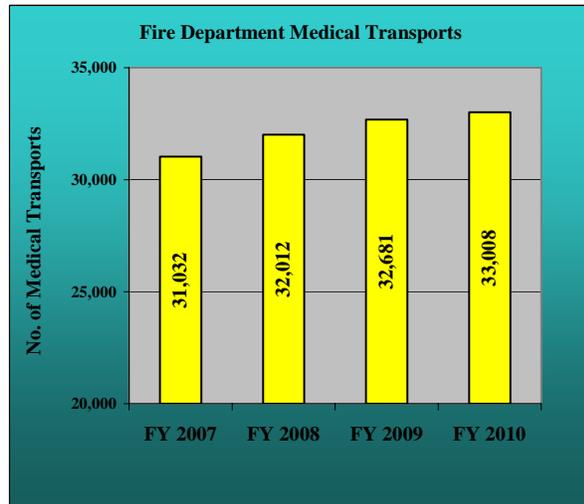
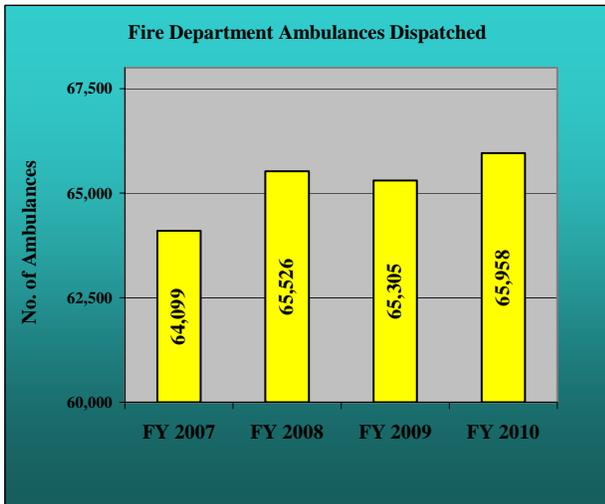
The City of El Paso provides life stabilization transport services throughout the city via the emergency medical services division of the El Paso Fire Department. The City sets the fee based on the cost of transportation and stabilization services. The ambulance fee is reviewed on an annual basis through the budget process. Texas state law dictates a "profit" cannot be made from services rendered to citizens.

ASSUMPTIONS

Fees are determined by projecting the expected number of medical transports to hospitals. The fee schedule is primarily based on a flat fee implemented in the fiscal year, which is reviewed annually and increased based on a Consumer Price Index increase. A third party administrator collects the revenue and on average the collection rate is approximately 50%.

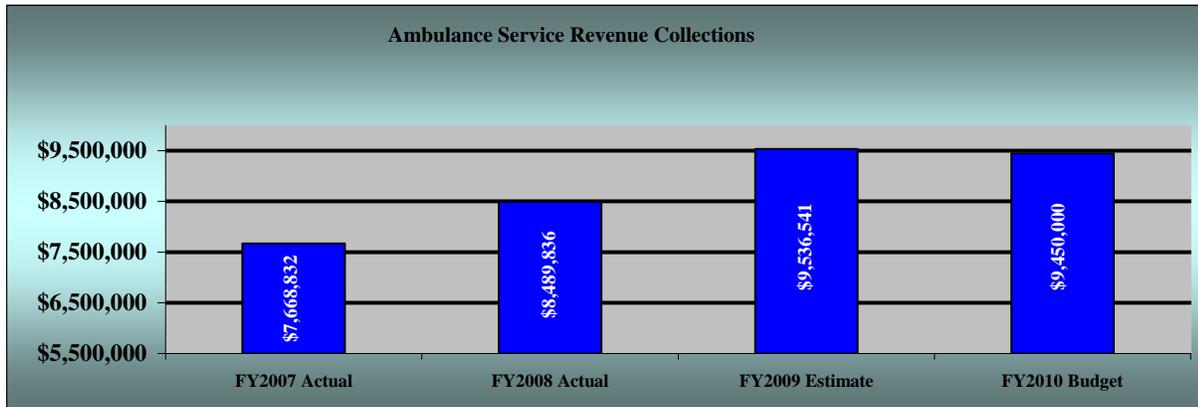
ANALYSIS & TRENDS

Ambulance revenue collections have increased since 2007. Revenue collected in fiscal year 2008 increased by \$821,004 or 10.71% from collections of \$7,668,832 in fiscal year 2007. At the same time medical transports increased by 3.16% from a total of 31,032 transports in 2007 to 32,012 in 2008. The trend continued into 2009 when total medical transports increased by 2.09% to a total of 32,681. Revenue collections increased from \$8,489,836 to \$9,536,541 in 2009, an increase of \$1,046,705 or 12.33%. The increase in collections is due to increase in the number of transports and positive collections efforts of recent and past services. While the trends indicate that there is an increasing trend in collections for this revenue, the fiscal year 2010 projected amount of \$9,450,000 is based on conservative estimates based on economic trends and collectability of fees for such services.



COLLECTIONS AND RESPONSES

	FY2007 Actual	FY2008 Actual	FY2009 Estimate	FY2010 Budget	Variance
Collections	\$7,668,832	\$8,489,836	\$9,536,541	\$9,450,000	-0.91%
No. of Ambulances Dispatched	64,099	65,526	65,305	65,958	1.00%
Medical Transports	31,032	32,012	32,681	33,008	1.00%
No. of Calls for an Ambulance	59,163	60,265	59,844	60,442	1.00%





El Paso Water Utilities

DESCRIPTION

The El Paso Water Utilities (EPWU) is a component unit of the City of El Paso and is managed by the Public Service Board. EPWU pays the City 10% of the total amount received by the EPWU from the sale of water in lieu of property taxes on owned land. Payment to the City is made on a monthly basis.

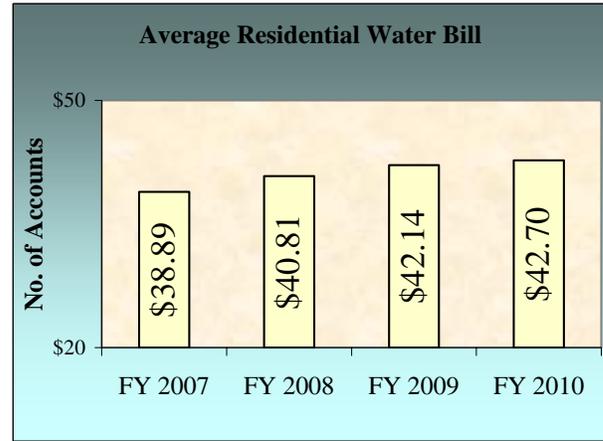
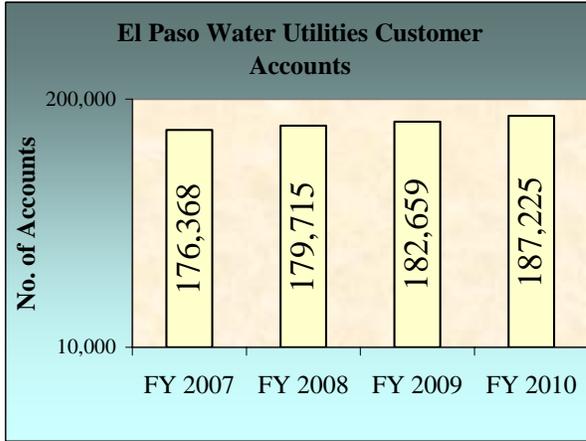
ASSUMPTIONS

Historical collections from the Public Service Board that oversees the EPWU are used to project future revenue. This year assumed a larger increase based on estimate of influx of troops and their families.

ANALYSIS & TRENDS

The utility customer base grew by 4,248 new customer in 2007, while in 2008 it only gained 3,347 new customers for a total of 179,715 customers. The increase in 2008 represented 1.90% percent increase in customers a decline from the prior year. On March 1, 2008 customers experienced a rate increase of about 4.94% on an average residential water bill of \$38.89 in 2007 to \$40.81 in 2008. Due to the increase in water rates, water sales values increased resulting in increased revenue collected by city in form of a franchise fee in lieu of property taxes. Total franchise revenue collected in 2008 of \$9,098,047 increased by \$1,178,377 from 2007 levels of \$7,919,670. In 2009 the customer base grew by another 1.64% for an additional 2,944 customers for a total base of 182,659. Revenue collected in 2009 only increased by \$125,509 due to water conservation efforts on part of the citizens as a result of the economic turmoil.

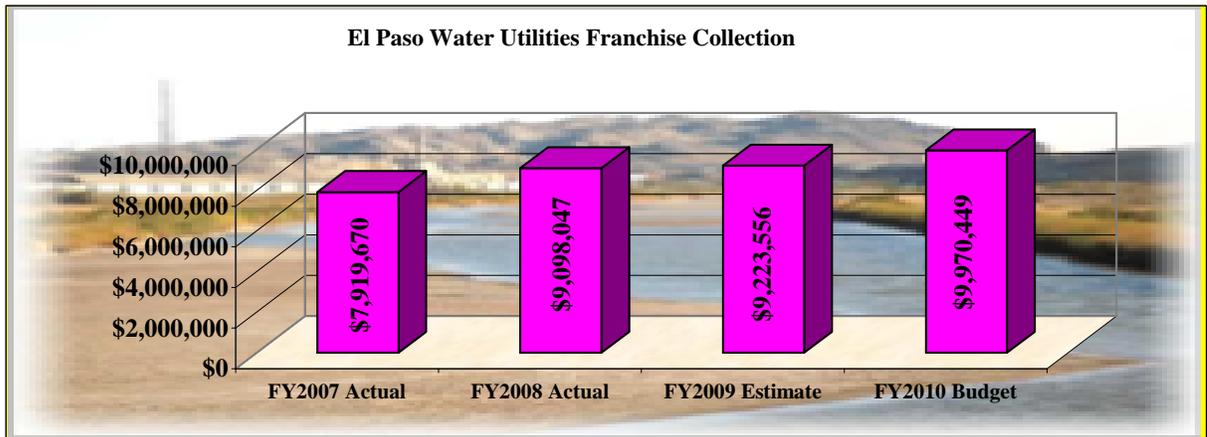
While El Paso Water Utilities did not increase rates in 2008 and 2009, the customer base is projected to increase by 2.5% or an additional 4,566 new customers in 2010 for a total base of 187,225. Franchise fee collections from EPWU is projected at \$9,970,449 in 2010 reflecting an 8.10% increase from the estimated amount in 2008 based on anticipated growth and increased usage from expansion in Ft. Bliss troops as well as development of recently annexed areas.



Source: El Paso Water Utilities Public service Board CAFR 2007-2009

COLLECTIONS & CUSTOMER ACCOUNTS

	FY2007 Actual	FY2008 Actual	FY2009 Estimate	FY2010 Budget	Variance
Collections	\$7,919,670	\$9,098,047	\$9,223,556	\$9,970,449	8.10%
Customer Accounts	176,368	179,715	182,659	187,225	2.50%
Average Water Bill	38.89	40.81	42.14	42.70	1.33%





ALL SOURCES REVENUE DETAIL

Description	Actual FY08	Estimated Actual FY09	Adopted FY10
TAXES			
Real Property Tax Collections	\$175,790,779	\$179,332,152	\$188,095,473
Personal Prop. Tax Collection	98,232	123,891	0
Penalties Prop. Tax Collection	1,791,066	1,572,759	1,142,177
Special Fees/Deling. Tax Collect	1,405,021	480,000	480,000
Sales Tax	99,326,024	94,604,839	104,979,282
Hotel Occupancy Tax	8,476,696	7,963,975	8,585,304
Mixed Beverage Tax	1,389,935	1,515,146	1,525,745
Bingo Tax	63,787	56,402	58,980
Hotel/Motel Tax Penalty/Int	5,575	9,071	0
Motor Vehicle Rental Taxes	2,805,245	2,663,338	3,000,000
TOTAL	\$291,152,360	\$288,321,573	\$307,866,961
FRANCHISES			
Other Franchise Fees	\$35,157	\$77,320	\$67,005
Pipeline Easements	118,118	117,502	117,700
Texas Gas Service	2,879,625	3,895,992	3,873,147
Time-Warner	3,201,523	3,863,543	3,999,217
El Paso Water Utilities	9,098,047	9,223,556	9,970,449
Ambulance	124,107	147,374	134,805
South Western Bell	7,243,623	7,110,256	7,275,917
Oneok	238,311	1,210,925	1,210,925
El Paso Natural Gas City Sales	188,825	207,248	207,248
Electric Company	15,338,527	16,202,108	15,500,000
Telecom Franchisees	1,815,654	1,661,519	1,571,999
Passenger Vehicle Crossings	16,677,380	14,548,432	9,149,225
Commercial Crossings	0	0	4,396,609
Pedestrian Crossings	0	0	3,088,619
TOTAL	\$56,958,897	\$58,265,775	\$60,562,865
SERVICE REVENUE			
Airport Building Lease Revenue	\$1,945,019	\$1,863,601	\$1,669,805
Airport Parking Lot Fees	\$5,509,850	5,047,851	\$5,090,000
Airline Scheduled Landing Fees	\$3,372,119	3,775,550	\$3,855,818
Airline Nonsched Landing Fees	\$90,525	78,598	\$99,300
In-Flight Catering Revenue	99,025	95,736	0
Airport Gate Use Fees	152,000	143,000	133,000
Fuel Flowage Fees	536,143	419,241	456,000
Aircraft Parking Fees	630,704	624,377	636,100
Term. Space Rental - Airline	5,025,569	4,667,330	5,118,557
Terminal Space Rental-Other	508,944	508,659	511,000
Airport Advertising Revenues	189,834	194,483	184,300
Airport Food And Beve. Revenue	1,142,547	1,030,739	1,064,070
Airport Giftshop/Newstand Rev	440,518	465,929	484,900
Airport Vending Machine Rev.	632	528	500
Airport Car Rentals	4,501,493	4,276,961	4,106,000
Airport La Placita Revenues	144,905	133,849	133,000
Airport Taxi And Limousine Fee	24,975	26,081	26,000
Airport Phone/Telecommunication	9,152	2,262	2,000
Airport Equipment Parking Rent	111,550	111,852	116,800
Airport Loading Bridge Charges	49,200	27,600	42,000

**ALL SOURCES REVENUE DETAIL**

Description	Actual FY08	Estimated Actual FY09	Adopted FY10
Airport Car Rental Parking Rev	125,674	104,231	99,300
Airport Sec. Cost Reimbursement	205,414	181,924	189,100
Airport Util. Costs Reimbursement	416,377	399,025	397,300
Aircraft Tie Down Fees	3,120	3,120	3,300
T-Hangar Rental Fees	328,229	319,833	319,400
Ground Rentals	7,236,186	7,276,254	7,391,622
Other Airport Revenue	18,837	8,628	18,610
Airport Washrack Revenue	173	205	200
Airport Fingerprint Revenue	17,300	14,200	17,000
Golf Course Green Fees	1,208,532	928,768	1,096,382
Pro Shop Sales	203,665	162,349	173,400
Driving Range Fees	15,120	15,160	13,437
Cargo Scheduled Landing Fees	910,993	686,214	857,700
Fare Box Revenue	6,176,688	6,969,142	7,414,220
Ticket Sales	443,396	723,359	1,362,481
Trolley Token Sales	78,388	121,149	122,626
Lift Bus Revenue - Tickets	176,116	236,500	211,684
Senior Citizen Bus Pass	200,554	223,167	229,140
Lift Bus Revenue - Fare Box	206,445	263,219	255,816
Non-Transportation Revenue	77,027	44,868	50,877
Union Depot Office Lease Revenue	29,880	32,205	42,174
Mt Advertising Revenue	213,202	0	50,000
Reimbursed Damages	84,338	3,181	1,962
Warranty Claims Reimbursement	3,841	833	14,000
Other Mt Revenues	(63)	(1,368)	0
FTA Capitalized Maintenance	11,688,463	10,557,779	11,329,905
Fare Box County Service	161,581	44,764	3,000
Fare Box City of Sunland Park	228,318	49,044	133,949
Food Estab. Site Assessment	81,480	83,850	73,146
Ambulance Service Revenue	8,489,836	9,536,541	9,450,000
Misc. Lab Tests	0	2,025	1,800
Primary Care Tb Clinic	18,395	9,077	12,000
County Food Safety	105,181	107,384	85,646
Overseas Immunizations	15,807	8,183	0
Animal Impoundment Fees	281,296	237,440	235,000
Dental Clinic Fees	530,807	313,944	240,000
Std Clinic Visit	79,434	95,722	86,421
Lab/Tb-Mycology Tests	5,645	16,552	16,000
Milk And Dairy Lab Tests	29,666	21,417	16,000
Routine Immunizations	193,446	90,132	24,690
Std/HIV Lab Tests	1,135	2,077	0
Water Lab Tests	74,463	75,725	96,750
Animal Adoptions	3,628	2,399	2,500
Garbage Collection Billings	30,549,444	31,118,813	33,100,000
Landfill Fees	3,839,166	3,781,496	3,863,000
Recycling Revenues	1,012,707	140,736	300,000
Special Waste Removal Fees	231,603	118,263	116,700
Weed Removal Charges	174,390	230,393	241,000
Downtown Area Service Fee	0	4	180,000
TOTAL	\$100,661,771	\$98,854,153	\$103,668,388

OPERATING REVENUE



ALL SOURCES REVENUE DETAIL

Description	Actual FY08	Estimated Actual FY09	Adopted FY10
Museums Admission Revenue	\$0	\$58	\$0
Zoo Admission Revenue	828,102	874,203	2,011,922
Civic Center Events Admission	0	(172)	0
General Admissions Revenue	478,335	471,804	590,000
Parking Fee Revenue	265,256	(100,567)	662,010
Meter Revenue	1,140,425	1,123,135	1,548,705
Patching Street Cuts	22,315	5,532	11,063
Street Lights	144,705	83,235	118,538
Anticipated Warrant Fees	328,415	220,785	267,521
Moving Violation Fines	2,311,423	2,246,206	2,205,384
Public Inspection Violations	46,759	34,989	32,076
Health Code Violations	29,015	34,723	35,489
Animal Violations	37,907	31,802	31,061
Liability Insurance Violations	2,674,646	2,401,273	2,430,859
Misdemeanors	567,136	484,206	525,383
Misdemeanor Warrants	33,646	33,704	33,346
Moving Warrants	528,475	527,457	527,444
Arrest Fees - Moving Violation	634,781	592,302	599,605
Parking Court Costs	90,217	96,545	96,980
City Court Costs	349,343	359,492	341,796
Undistributed	0	11,043	0
Overpayment Muni Court Tickets	31,217	22,966	33,581
Special Expense Fee	614,044	626,208	631,158
Muni Court Bldg Security Fund	387,056	361,777	405,000
Moving Violation Forfeits	3,347,384	3,273,191	3,114,005
Parking Forfeits/Fines	1,721,108	2,009,381	1,891,481
Appellate Docket Fees	2,536	2,564	3,182
Recoveries - Professional Bond	964	0	0
Muni Court Tech Fee Collection	515,345	481,891	540,000
Time Payment Fees- Muni Court	314,383	340,007	355,799
SBCSS Fines - Muni Court	(47,715)	0	0
Narcotics Reimbursement Fee	27,888	29,668	30,577
Teen Court Revenue	10	0	0
Judicial Salaries- City	71,979	68,841	68,812
Red Light Camera Violations	295,496	1,204,001	247,620
Appeals Board Fees	1,080	1,080	1,080
Building Permits	1,817,139	1,484,986	2,277,263
Demolition Permits	4,606	2,009	1,026
Electrical Permits	508,869	478,307	326,365
Fire Protection Permits	1,518	597	0
Grading Permits	231,191	186,876	206,666
Mechanical Permits	442,411	355,639	224,476
Mobile Home Placement Permits	828	869	0
Plan Review Fees	310,590	205,616	217,308
Plumbing (Chp) Health Permits	14,133	15,959	13,813
Plumbing Permits	421,118	369,790	232,743
Roofing Permits	1,181,867	746,738	817,701

**ALL SOURCES REVENUE DETAIL**

Description	Actual FY08	Estimated Actual FY09	Adopted FY10
Sidewalk And Driveway Permits	9,862	2,785	2,092
Signs Permits	122,752	92,736	82,759
Zoning Board Fees	14,553	29,720	29,440
Special Permits	1,600	0	0
Building Services Report Sales	14,360	12,723	13,518
Other Permits And Licenses	441,707	439,202	338,286
Charitable Solicitation Permit	7,291	7,276	8,465
Foreign Trade Zone Permits	211,345	259,025	238,900
Parade Permits	9,560	10,563	10,386
Paving Cut Permits	16,159	11,494	11,636
Refuse Collection Permits	49,159	47,894	47,200
Subdivision Permits	227,405	247,759	310,057
Taxi Cab Operating Permits	55,281	53,991	35,100
Alarms Licenses	307,101	320,660	325,761
Alcoholic Beverage Licenses	116,050	157,921	89,614
Amplification Permits	1,095	520	693
Animal Permit And Registration	675,311	677,167	617,933
Assembly Permits	51,357	54,262	0
Chauffeur Licenses	3,536	3,875	3,430
Electrical Licenses	8,711	7,162	8,183
Food Establishment Licenses	642,190	686,064	638,049
Food Management School Fees	579,175	730,412	550,000
Home Improvement Contractor Fee	22,859	23,141	22,105
Sign Contractor Licenses	12,249	16,299	10,865
Zoning Home Occupation License	29,951	21,521	22,038
Penalties/Late Fees	220,588	324,394	262,270
Hazardous Chemicals Permits	132,424	80,803	0
High Piled Combust Storage Per	27,750	52,419	0
Other Fire Code Permits	39,780	71,614	0
Chartered Tour Limo Fees	10,707	12,197	20,118
Driverless Rental Fees	1,350	1,500	0
Storm Drain Permits/Fees	13,559	11,364	14,305
Professional/Occup. License	0	14,820	0
Special Privilege Permits	76,792	55,127	43,349
Residential Building Permits	3,289,862	2,822,344	2,256,660
Application Annual Process Fee	48,760	53,886	45,232
Condemnation Fee	550	1,890	900
Fire/Accident Investigation Fe	3,750	4,052	4,586
Temporary Late Fee Penalty	150	4,657	5,128
Plumb Ins Net 3rd Party Payment	712	(13,984)	0
Zoning Applications	596	151	0
Private Fire Hydrants	11,422	20,144	0
Blasting/Explosive Permits	31,932	52,238	0
Taxicab Zone 12.88 Zone Permit	13,250	7,000	10,500
Fire Inspections Fees	0	0	247,269
Hazmat Fees	66,881	43,406	383,355
Wrecker And Storage Fees	0	15	0
Taxi Inspection Fees	22,751	24,475	23,062
Vehicle For Hire Inspect Fee	3,805	2,417	3,892



ALL SOURCES REVENUE DETAIL

Description	Actual FY08	Estimated Actual FY09	Adopted FY10
False Alarm Penalty	100,488	114,970	106,142
Library Fees	251,336	231,126	223,692
Event Fees	101,837	68,266	105,388
Instructional Fees	504,602	432,467	450,065
Membership Fees	163,845	74,688	73,044
Child Care Services	410,242	462,182	519,000
Facility Management Fees	183	0	0
Sales To The Public	218,377	211,832	2,638,923
Organized Sports Leagues Fees	670,451	689,918	965,500
Motor Pool Usage Fees	43,567	55,908	36,022
Equipment Maintenance Charges	8,334,954	7,276,609	7,905,409
Fuel And Lubricants Charges	9,233,071	5,874,551	8,941,283
Utility Allocations Charges	(100)	0	0
Misc. Charges-Sales To Depts.	562,818	545,516	734,836
Indirect Cost Recovery	1,605,101	1,367,953	1,068,383
Environmental Fees	5,570,896	5,605,278	5,670,000
Pos City - Employee Deductions	6,841,789	6,650,516	5,765,026
Pos Fire - Employee Deductions	1,671,446	1,591,542	1,584,762
Pos Police - Employee Deduction	2,016,903	2,175,669	2,142,146
Pos Retiree's Deductions	2,102,485	2,647,686	3,213,255
Pos Cobra Deductions	85,804	46,400	73,120
Pos City - Employer Contrib.	9,668,454	9,580,398	10,514,197
Pos Fire - Employer Contrib.	5,029,732	5,796,288	5,811,197
Pos Police - Employer Contrib.	6,147,704	7,567,658	7,482,761
Workers' Compensation Contrib.	10,631,769	8,852,078	7,282,371
Unemployment Contributions	244,607	237,400	490,255
Group Life Insurance City Cont	177,614	246,495	273,675
Grp Dent Cty Contrb-Fire&Police	552,973	563,978	642,525
Grp Dent Employee Ded-Fire&Police	28,284	27,594	28,470
Grp Vision Cty Contrib-Fire&Police	77,856	78,734	60,048
Workers Compensation Payback	802,747	1,091,799	0
Nsf Check And Other Fees	5,655	4,341	4,098
Forfeitures Of Bid Deposits	10,350	7,900	0
Tax Office Certificates	18,826	19,210	20,475
TOTAL	\$104,262,602	\$99,558,767	\$105,272,042

NON-OPERATING REVENUE

Investment Interest Revenue	\$5,131,404	\$1,917,671	\$2,926,619
Facility Rentals Revenue	896,208	834,318	1,873,531
Property Lease Revenue	609,982	293,907	636,955
Gus And Goldie Royalty Revenue	1,282	12,311	0
Revenue Prog. Income Fthb-567	0	238,777	0
Revenue Prog. Income Single 568	586,042	398,450	0
Revenue Prog. Income Multi -569	225,481	531,177	0
Donations	284,348	249,068	272,583
Gains On Disp-Enterp Fix Asset	(98,699)	4,635	0
Public Infor. Distribution Fee	35,079	36,338	33,255
Bank Fees/Credit Card Fees	111,569	120,358	164,491
Misc. Non-Operating Revenues	5,032,911	4,514,659	3,098,958
Penalties And Interest	290,382	369,424	73,000

**ALL SOURCES REVENUE DETAIL**

Description	Actual FY08	Estimated Actual FY09	Adopted FY10
Reimbursed Expenditures	1,475,455	1,258,571	3,800,635
Photostats	385,402	335,935	347,786
Vending Machine Proceeds	76,226	27,918	47,277
Escheat To City Misc. Revenues	3,175	36,520	0
Impact Fee/Annexation Fee	5,000	0	0
Annual Registration Fee-Lobby	3,200	2,700	3,800
EconomicDevelopment-City Fund	0	217,636	292,549
Passenger Facility Charges	0	0	3,858,180
Unrealized Gains/Losses	70,507	(70,507)	0
TOTAL	\$15,124,954	\$11,329,866	\$17,429,619

INTERGOVERNMENTAL

Federal Grant Proceeds	\$7,326,572	\$6,515,506	\$17,125,743
State Grant Proceeds	12,234,766	11,564,416	15,125,599
Local Grant Proceeds	39,481	315,921	294,996
City Match Of Grant Proceeds	1,439,268	1,022,258	1,135,897
Interlocal Tax Collect Agreement	949,577	1,028,204	972,807
County Participation	2,173,641	1,927,829	1,882,469
Interlocal Agreements - Health	367,644	616,745	668,849
Program Income	448,557	738,877	641,619
TOTAL	\$24,979,506	\$23,729,756	\$37,847,979

TRANSFERS IN

Airport Indirect Cost Reimbursement	\$1,587,500	\$1,741,308	\$1,729,000
Mass Transit Indir. Cost Reimb.	3,500,004	3,250,000	3,250,000
Interfund Transfers (Sources)	7,603,498	5,265,345	2,187,372
Intrafund Transfers (Sources) *	5,836,288	99,733,583	2,258,597
Fund Balance Transfers (Source)	0	0	5,668,726
City Contribution-Retiree Health	3,133,597	2,248,038	3,267,073
Transfer From General Fund	0	0	153,978
Original Issues Bond Proceeds	0	1,809,999	0
Refundings Bond Proceeds **	0	16,020,000	0
Premium On Bonds Sold	0	1,467,467	0
Proceeds-Sale Of Used Equip	2,100	0	0
Proceeds-Sale Of Used Equip	225,649	125,833	111,879
Proceeds From The Sale Of Land	1,616,434	360,073	0
Transfer From SWM	4,889,979	4,689,623	6,411,694
Transfers Internat'l Bridges	12,372,695	9,545,315	11,250,593
Insurance Recovery	0	6,483	0
Transfer From Capital Projects	2,571,073	2,516,220	2,495,123
Transfer From Sun Metro	0	0	194,880
Transfer From Civic Center	1,572,434	0	2,275,638
TOTAL	\$44,911,251	\$148,779,287	\$41,254,553
TOTAL REVENUE - ALL SOURCES	\$638,051,341	\$728,839,177	\$673,902,407

* Airport fund cash transfers

** Refunding bond issued June 2009

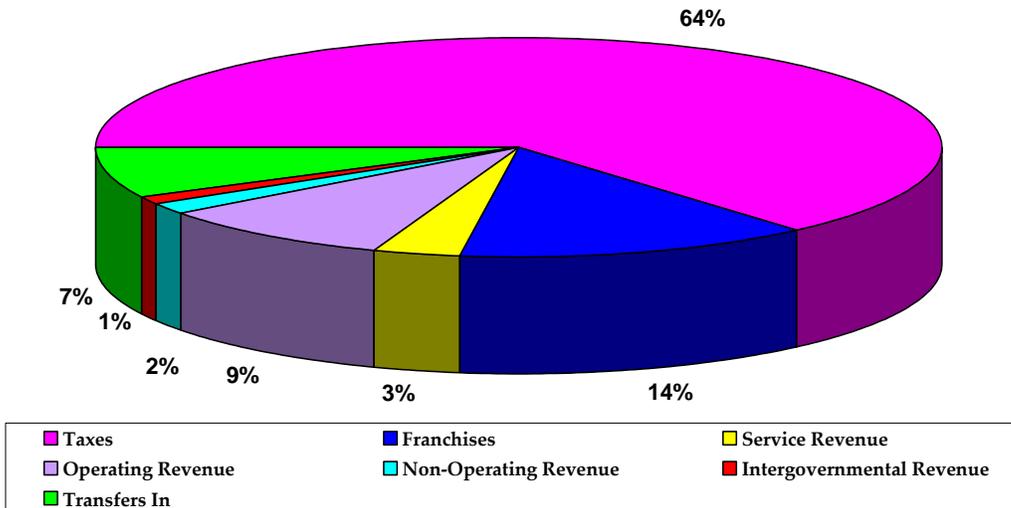


General Fund Revenue Summary by Source

Revenue Source	Actual	Estimated	Difference	Adopted
	FY08	Actual FY09		
TAXES	\$190,974,555	\$189,827,892	-0.60%	\$198,289,408
FRANCHISES	\$40,140,385	\$42,785,056	6.59%	\$43,088,342
SERVICE REVENUES	\$8,434,616	\$10,424,975	23.60%	\$10,257,953
OPERATING REVENUES	\$25,384,531	\$28,296,209	11.47%	\$28,173,143
NON-OPERATING REVENUES	\$4,304,340	\$4,337,539	0.77%	\$5,750,840
INTERGOVERNMENTAL REVENUES	\$2,371,070	\$3,381,131	42.60%	\$3,344,125
TRANSFERS IN	\$28,272,594	\$22,189,925	-21.51%	\$23,350,908
Grand Total	\$299,882,091	\$301,242,727	0.45%	\$312,254,719

Variance in Actual FY08 to Estimated Actual FY09:

Decrease in **Taxes** in sales and special fees/delinquent taxes due to recession. **Franchise Fees** collected from utilities increased. **Service revenues** reflect an increase in ambulance fees due to new transport fee and Health Department revenues. **Operating revenues** increased due to Parks and Health revenues accounted for in general fund in 2009. **Non-Operating revenues** show a slight increase due to revenues collected for Parks facility rentals while investment interest revenue declined due to economic factors. **Intergovernmental revenue** show an increase due to health services agreement with the County of El Paso and municipality contracts. **Transfers In** reflect a decline mainly attributed to decreased bridge revenues and decreased overhead costs paid by Environmental Services.



- | | |
|----------------------------------|---|
| Taxes | Property, Sales, Mixed Beverage, Bingo |
| Franchises | Franchise & Easement Fees (Electric, Gas, Telephone & Water Utilities, Cable) |
| Service Revenue | Ambulance |
| Operating Revenues | Admissions Revenue, Municipal Court Fines, Licenses & Permits |
| | Public Safety Revenues, Public Inspection Fees, Alcoholic Beverage Licenses |
| Non-Operating Revenues | Investment Interest Revenue, Rents & Lease Revenue |
| Intergovernmental Revenue | County Health Participation |
| Transfers In | Bridge Transfer, Interfund & Intrafund Transfers |



General Fund Appropriations Summary by Department

<i>Department</i>	<i>Actual</i>	<i>Adopted</i>	<i>Estimated</i>	<i>Adopted</i>
	<i>FY08</i>	<i>FY09</i>	<i>Actual FY09</i>	<i>FY10</i>
CITY ATTORNEY	\$5,043,411	\$4,873,975	\$5,422,122	\$4,215,307
COMMUNITY/HUMAN DEVELOPMENT	\$579,427	\$595,186	\$531,229	\$520,698
DEPARTMENT OF CITY MANAGER	\$1,851,228	\$1,933,445	\$1,788,763	\$1,759,869
DEPARTMENT OF PUBLIC HEALTH	\$5,567,896	\$9,223,638	\$7,967,853	\$8,501,875
DEVELOPMENT SERVICES	\$6,566,164	\$6,274,376	\$6,425,257	\$6,399,423
ECONOMIC DEVELOPMENT	\$1,634,769	\$1,909,793	\$1,659,467	\$1,828,083
ENGINEERING SERVICES	\$3,920,807	\$3,768,613	\$3,805,399	\$3,652,006
FINANCIAL SERVICES	\$3,022,169	\$2,964,197	\$2,819,876	\$2,859,698
FIRE	\$74,817,504	\$74,819,409	\$74,206,590	\$74,446,474
GENERAL SERVICES	\$15,356,262	\$15,629,942	\$15,856,211	\$15,340,143
HUMAN RESOURCES	\$2,291,093	\$2,326,992	\$2,330,395	\$1,976,329
INFORMATION TECHNOLOGY	\$9,932,006	\$10,825,615	\$10,423,684	\$11,496,268
LIBRARY	\$8,442,269	\$8,470,606	\$7,929,753	\$7,798,645
MAYOR AND COUNCIL	\$1,255,769	\$1,316,806	\$1,210,332	\$1,356,490
MUNICIPAL CLERK	\$5,041,957	\$4,993,852	\$4,894,433	\$4,637,977
MUSEUMS & CULTURAL AFFAIRS	\$2,322,827	\$2,347,729	\$2,304,775	\$2,214,804
NON - DEPARTMENTAL	\$11,060,421	\$8,861,332	\$3,237,857	\$7,273,334
OFFICE MANAGEMENT & BUDGET	\$1,167,910	\$1,309,433	\$1,083,609	\$1,233,437
PARKS AND RECREATION	\$15,365,231	\$21,486,742	\$18,720,952	\$20,507,456
POLICE	\$112,433,558	\$108,944,356	\$105,795,387	\$112,041,390
STREET DEPARTMENT	\$15,305,077	\$14,991,460	\$14,103,900	\$14,366,326
TAX	\$4,563,811	\$4,506,024	\$4,098,633	\$4,458,754
ZOO	\$3,405,293	\$3,452,772	\$3,484,444	\$3,369,933
Grand Total	\$310,946,859	\$315,826,293	\$300,100,921	\$312,254,719

Adopted FY08 to Adopted FY09 variance:

Department of Public Health: Full year of Health Department operations. **Fire:** Implementation of overtime reduction plan and reduced fuel costs. **Non-Departmental:** Decrease contributions to health plan, decreased costs in property tax collections, and Health District contribution budgeted in Health. **Parks and Recreation:** Expenditures increase due to user fee operations transferred to general fund. **Police:** Reduced OT, fuel and prisoner custody expenses. **Street Department:** Decrease in expenditures due to transfer of Storm Water to EPWU and bridge operations to International Bridges Department.

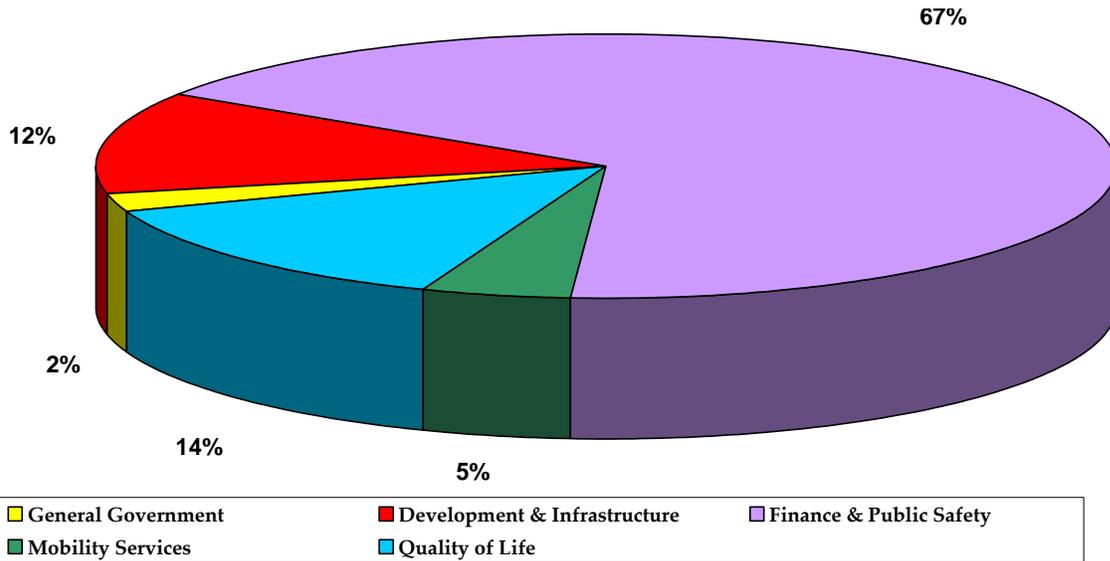


General Fund Appropriations Summary by Function

<i>Function</i>	<i>Actual FY08</i>	<i>Estimated</i>	<i>Adopted</i>
		<i>Actual FY09</i>	<i>FY10</i>
GENERAL GOVERNMENT	\$8,150,408	\$8,421,217	\$7,331,666
DEVELOPMENT & INFRASTRUCTURE	\$37,410,008	\$38,170,018	\$38,715,923
FINANCE & PUBLIC SAFETY	\$214,398,423	\$198,466,780	\$208,927,393
MOBILITY SERVICES	\$15,305,077	\$14,103,900	\$14,366,326
QUALITY OF LIFE	\$35,682,943	\$40,939,006	\$42,913,411
Grand Total	\$310,946,859	\$300,100,921	\$312,254,719

Variance in Actual FY08 to Estimated Actual FY09:

General Government: Increased damages and settlements paid. **Development & Infrastructure:** Increased licensing costs and salaries in IT, increased utilities and grant match for UASI grant in General Services. **Finance & Public Safety:** Decreased overtime costs due to implementation of reduction plan and reduced fuel costs in Fire; decrease contributions to retirees' health plan, decreased costs in property tax collections, **Mobility Services:** decreased MPO city grant match and Health District contribution ceased. Reduced overtime expenditures and academy costs, and unfilled vacancies, reduced fuel and uniforms expenses, reduced prisoner custody expenses in Police; decreased costs in appraisal service costs. **Quality of Life:** Full year of operations of the Health Dept. and increase in Parks due to user fee operations transferred to general fund.



General Government:

City Attorney, City Manager, Mayor & Council

Development & Infrastructure:

Development Services, Economic Development, Engineering Services, General Services, Information Technology

Finance & Public Safety:

Fire, Police, Municipal Clerk, Financial Services, Human Resources, Non-Departmental, Office of Management & Budget, Tax

Mobility Services:

Street

Quality of Life:

Community Development, Library, Museum & Cultural Affairs, Parks & Recreation, Public Health, Zoo

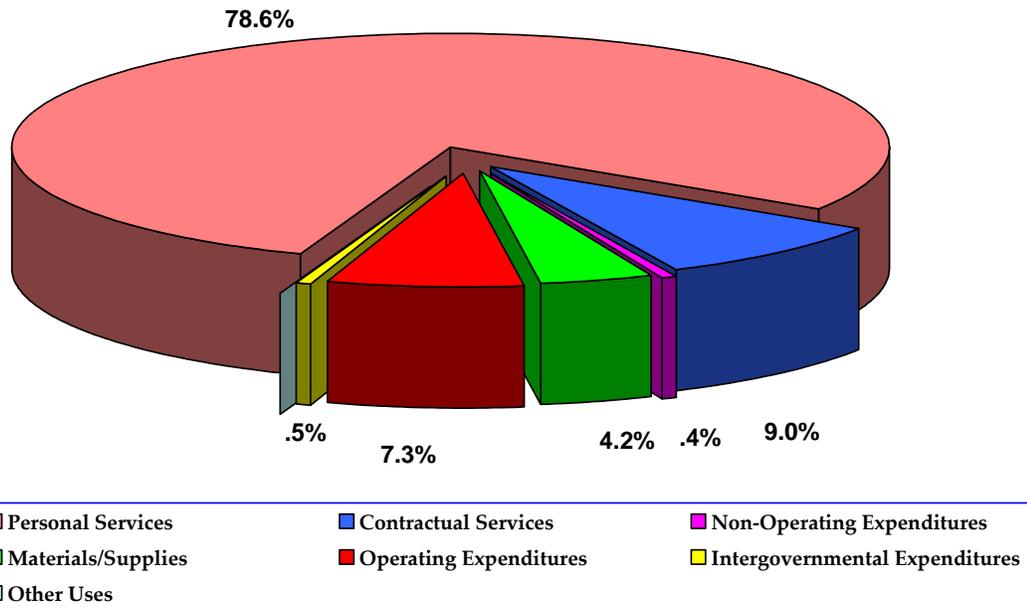


General Fund Appropriations Summary by Character

Character	Actual	Estimated	Difference	Adopted
	FY08	Actual FY09		
PERSONAL SERVICES	\$240,497,776	\$238,619,285	-0.78%	\$245,388,489
CONTRACTUAL SERVICES	\$28,143,490	\$27,153,344	-3.52%	\$28,218,039
MATERIALS AND SUPPLIES	\$12,218,408	\$11,138,958	-8.83%	\$13,014,972
OPERATING EXPENDITURES	\$21,184,741	\$17,941,050	-15.31%	\$22,797,525
NON - OPERATING EXPENSES	\$1,772,116	\$1,997,618	12.73%	\$1,325,697
INTERGOVERNMENTAL EXP	\$958,370	\$1,832,968	91.26%	\$1,472,597
OTHER USES	\$5,231,680	\$2,500	-99.95%	\$37,400
CAPITAL OUTLAY	\$940,278	\$1,415,198	50.51%	\$0
Grand Total	\$310,946,859	300,100,921	-3.49%	\$312,254,719

Variance in Actual FY08 to Estimated Actual FY09:

Personal Services: Implementation of a hiring freeze due to economic decline; reduced overtime costs public safety departments. **Contractual Services:** Reduction in tax collection and appraisal costs, reduced grounds keeping, public access and equipment maintenance costs. **Materials and Supplies:** Decreased fuel costs. **Operating Expenditures:** Decreased prisoner custody costs. **Non-Operating Expenditures:** Increased legal settlements/damages paid. **Intergovernmental Expenditures:** Increased grant match requirements. **Other Uses:** Contribution to dissolved Health and Environmental Health District not required. **Capital Outlay:** Purchase of equipment is based on available funding and need.





City of El Paso Major Subfund Summaries Projected Uses for Fund Balance

General Fund

General Fund - The FY2010 budget does not include any use of fund balance. Approximately \$20,240,348 in unreserved general fund balance will serve as a reserve for contingent circumstances or authorized one-time procurements in addition to an adjustment for Health Department revenues, which is now accounted for in the general fund.

Special Revenue Funds

Convention and Performing Arts - This subfund was established to account for all revenues and expenditures of the El Paso Convention and Performing Arts Center and allow the tracking of Hotel/Motel tax collection and use. Fund balances will be used for marketing, advertisement, capital improvements, and promotion of the arts through the Department of Museums and Cultural Affairs.

Public Health Grants - This subfund accounts for Grants from the Texas Department of Health and other federal agencies for programs such as immunizations, dental, WIC, and AIDS prevention programs. Fund Balances are spent within the time requirements of the grant.

Community Development Block Grant - This subfund accounts for the Community Development Block Grant awarded by the federal government for housing and social services. Fund balances are spent within the time requirement of the grant.

Proprietary Funds

Airport Operating - This subfund was established to account for operations at the El Paso International Airport. Fund balances are used to fund capital purchases and pay debt service.

Public Transit-Sun Metro General Operations - This fund was established to account for the public transit operations of the City. The estimated fund balance does not include year-end adjustments for capital contributions and FY2009 estimated does not reflect depreciation expense or any year end balance sheet adjustments.

Environmental Services - This subfund was established to account for environmental related programs and operation of the Solid Waste Management division. Negative fund balance due to long term obligation (i.e. landfill closures and bonds payable).

International Bridges - This subfund was established to account for the operation of the Stanton, Santa Fe, and Zaragoza International Bridges. The fund balance is retained for contingencies as mandated by Highway Administration lending guidelines. In FY2009 a capital fund was created for the rehabilitation and maintenance of the bridges.



Internal Services Funds

General Services - This subfund formerly Fleet Services, was created to account for the operation of the City motor pool, city vehicle maintenance and repairs, and the dispensing of fuel. Effective September 1, 2007 copy and postage activities were added, inclusive of any fund balance remaining in the former General Services/Quick Copy fund.

Self-Insurance Restricted Funds - This subfund includes the Health, Worker's Compensation, and Unemployment funds. Due to the increasing cost of health care, measures to correct the negative fund balance have taken longer than projected.

Debt Service Funds

Debt Service - This subfund was established to account for the repayment of several different debt instruments. They include Certificates of Obligation, General Obligations, and Contractual Obligations. Fund balances are used to pay principal and interest on bonds issued for infrastructure and new facilities.





CITY OF EL PASO, TEXAS
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
GOVERNMENTAL FUNDS
For the Year Ended August 31, 2009 (CLOSE 10/09)

	General	Community Development Block Grants	Debt Service	Capital Projects	Non Major Governmental Funds	Total Governmental Funds
REVENUES						
Property Taxes	\$ 122,963,527	-	57,579,047	-	261,177	180,803,751
Penalties and Interest-Delinquent taxes	1,094,212	-	478,393	-	-	1,572,605
Sales Taxes	65,673,575	-	-	2,847,574	5,756,090	74,277,239
Franchise Fees	43,042,117	-	-	-	739,907	43,782,024
Charges for Services	20,101,515	2,712,868	1,123,137	181,886	3,744,151	27,863,557
Fines and Forfeits	13,447,353	-	-	-	2,047,669	15,495,022
Licenses and Permits	11,136,863	-	-	-	7,275	11,144,138
Intergovernmental Revenues	970,518	13,284,954	-	1,167,076	28,733,730	44,156,278
County Participation	1,927,829	-	-	-	-	1,927,829
Interest	763,022	269,080	325,926	117,423	47,330	1,522,781
Rents and Other	1,165,945	4,402	-	-	2,466,946	3,637,293
Net Increase in the Fair Value of Investments	109,855	13,602	12,742	23,022	565	159,786
Total revenues	<u>282,396,331</u>	<u>16,284,906</u>	<u>59,519,245</u>	<u>4,336,981</u>	<u>43,804,840</u>	<u>406,342,303</u>
EXPENDITURES						
Current:						
General Government	31,484,564	223,805	-	-	2,239,309	33,947,678
Public Safety	293,728,957	-	-	-	10,646,384	304,375,341
Public Works	23,019,775	-	-	-	2,484	23,022,259
Facilities Maintenance	15,852,711	-	-	-	-	15,852,711
Public Health	7,947,015	-	-	-	10,993,936	18,940,951
Parks Department	18,392,102	274,026	-	-	141,138	18,807,266
Library	7,895,011	-	-	-	551,518	8,446,529
Non Departmental	4,030,705	-	-	-	-	4,030,705
Culture and Recreation	5,686,570	-	-	-	7,373,053	13,059,623
Economic Development	1,654,182	8,877	-	-	689,456	2,352,515
Solid Waste	-	88,351	-	-	6	88,357
Community and Human Development	529,753	11,322,224	-	-	990,716	12,842,693
Debt Service:	-	-	-	-	-	0
Principal	-	-	31,052,869	-	-	31,052,869
Interest Expense	-	-	34,187,774	-	-	34,187,774
Payment to Refunding Bond Escrow Agent	-	-	448,428	-	-	448,428
Fiscal Fees	987,133	-	197,067	1,539,063	-	2,723,263
Capital Outlay	1,410,117	4,367,623	-	73,425,292	9,537,310	88,740,342
Total expenditures	<u>412,618,595</u>	<u>16,284,906</u>	<u>65,886,138</u>	<u>74,964,355</u>	<u>43,165,310</u>	<u>612,919,304</u>
Excess (Deficiency) of revenues over expenditures	\$ (130,222,264)	-	(6,366,893)	(70,627,374)	639,530	(206,577,001)
OTHER FINANCING SOURCES (USES)						
Transfers In	19,886,835	-	4,587,091	319,836	11,376	24,805,138
Transfers Out	(330,862)	-	-	(4,587,091)	(447,899)	(5,365,852)
Face Amount of Bonds Issued	110,987,133	-	1,809,999	56,362,870	-	169,160,002
Face Amount of Refunding Bonds Issued	-	-	16,020,000	-	-	16,020,000
Premium on Issuance of Bonds	-	-	1,467,467	2,325,929	-	3,793,396
Payment to Refunding Bond Escrow Agent	-	-	(17,292,108)	-	-	(17,292,108)
Proceeds from Sale of Capital Assets	-	-	-	599,534	(2,100)	597,434
Loan Proceeds	-	-	-	9,084,824	-	9,084,824
Total other financing sources (uses)	<u>130,543,106</u>	<u>-</u>	<u>6,592,449</u>	<u>64,105,902</u>	<u>(438,623)</u>	<u>200,802,834</u>
Net change in fund balances	320,842	-	225,556	(6,521,472)	200,907	(5,774,167)
Fund balances - beginning of year	38,114,437	-	5,479,739	8,910,475	18,244,091	70,748,742
Fund balances - end of year	\$ 38,435,279	\$ -	5,705,295	2,389,003	18,444,998	64,974,575



General Fund

	<i>Actual</i> <i>FY 2008</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2009</i>	<i>Adopted</i> <i>FY 2010</i>
<i>Beginning Fund Balance</i>	<u>\$30,163,310</u>	<u>\$19,098,542</u>	<u>\$20,240,348</u>
<i>Revenues</i>			
Taxes	\$190,974,555	\$189,827,892	\$198,289,408
Franchises	\$40,140,385	\$42,785,056	\$43,088,342
Service Revenues	\$8,434,616	\$10,424,975	\$10,257,953
Operating Revenues	\$25,384,531	\$28,296,209	\$28,173,143
Non-Operating Revenues	\$4,304,340	\$4,337,539	\$5,750,840
Intergovernmental Revenue	\$2,371,070	\$3,381,131	\$3,344,125
Transfers In	\$28,272,594	\$22,189,925	\$23,350,908
<i>Total</i>	<u>\$299,882,091</u>	<u>\$301,242,727</u>	<u>\$312,254,719</u>
<i>Appropriations/Expenditures</i>			
Personal Services	\$240,497,776	\$238,619,285	\$245,388,489
Contractual Services	\$28,143,490	\$27,153,344	\$28,218,039
Materials and Supplies	\$12,218,408	\$11,138,958	\$13,014,972
Operating Expenditures	\$21,184,741	\$17,941,050	\$22,797,525
Non-Operating Expenditures	\$1,772,116	\$1,997,618	\$1,325,697
Intergovernmental Expenditures	\$958,370	\$1,832,968	\$1,472,597
Other Uses	\$5,231,680	\$2,500	\$37,400
Capital Outlay	\$940,278	\$1,415,198	\$0
<i>Total</i>	<u>\$310,946,859</u>	<u>\$300,100,921</u>	<u>\$312,254,719</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>(\$11,064,768)</u>	<u>\$1,141,806</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u><u>\$19,098,542</u></u>	<u><u>\$20,240,348</u></u>	<u><u>\$20,240,348</u></u>

Note: The fund balance excludes funds set aside for claims, inventory, and \$16,000,000 cash reserve that is mandated by the City Charter to be maintained as a separate accounting entity and is to be used for catastrophic emergencies and must be re-paid within the same fund year.

Note: Figures for estimated actuals were compiled as of 10/01/09 and do not include any year-end adjustments required for CAFR Preparation. FY2008 actuals exclude transfer of Health Department revenues as part of department move to General Fund on January 1, 2008.



Convention & Performing Arts

	<i>Actual</i> <i>FY 2008</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2009</i>	<i>Adopted</i> <i>FY 2010</i>
<i>Beginning Fund Balance</i>	<u>\$6,630,589</u>	<u>\$7,945,426</u>	<u>\$8,666,250</u>
<i>Revenue</i>			
Hotel Occupancy Tax	\$8,476,696	\$7,963,975	\$8,585,304
Hotel/Motel Tax Penalty	\$5,575	\$9,071	\$0
Parking Fee Revenue	\$0	\$0	\$658,000
Sales to the Public	\$0	\$0	\$2,414,000
Facility Rentals Revenue	\$0	\$2,000	\$728,000
County Participation	(\$225,000)	\$0	\$0
<i>Total</i>	<u>\$8,257,271</u>	<u>\$7,975,046</u>	<u>\$12,385,304</u>
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$331,345	\$385,140	\$485,041
Contractual Services	\$3,461,391	\$3,805,003	\$7,684,974
Materials and Supplies	\$54,596	\$94,235	\$14,300
Operating Expenditures	\$806,846	\$832,227	\$870,500
Non-Operating Expenditures	\$256,760	\$301,282	\$261,309
Intergovernmental Expenditures	\$0	\$0	\$0
Other Uses	\$1,572,434	\$1,450,665	\$3,066,180
Capital Outlay	\$459,062	\$385,670	\$3,000
<i>Total</i>	<u>\$6,942,434</u>	<u>\$7,254,222</u>	<u>\$12,385,304</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>\$1,314,837</u>	<u>\$720,824</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u><u>\$7,945,426</u></u>	<u><u>\$8,666,250</u></u>	<u><u>\$8,666,250</u></u>

Note: Increase to fund balance is due to increased collection of Hotel Occupancy Taxes. Balance to be designated for necessary capital improvements.



Public Health Grants

	<i>Actual</i> <i>FY 2008</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2009</i>	<i>Adopted</i> <i>FY 2010</i>
Revenue			
Primary Care TB Clinic	\$0	\$15,231	\$12,000
Routine Immunizations	\$0	\$94,364	\$20,000
Federal Grant Proceeds	\$228,199	\$0	\$0
State Grant Proceeds	\$9,065,303	\$8,390,793	\$10,257,495
Local Grant Proceeds	\$0	\$38,257	\$0
City Match of Grant	\$917,129	\$463,238	\$554,520
Program Income	\$466,764	\$477,537	\$616,624
Interfund Transfers	\$0	\$0	\$0
Proceeds - Sale of Used Equipment	\$2,100	\$0	\$0
Total	\$10,679,495	\$9,479,420	\$11,460,639

Appropriations/Expenditures by Character

Personal Services	\$7,092,874	\$7,170,131	\$9,220,492
Contractual Services	\$1,099,832	\$668,608	\$960,277
Materials and Supplies	\$507,155	\$413,796	\$371,985
Operating Expenditures	\$720,527	\$1,066,731	\$893,919
Non-Operating Expenditures	\$0	\$0	\$0
Intergovernmental Expenditures	\$0	\$0	\$0
Other Uses	\$0	\$0	\$0
Capital Outlay	\$75,056	\$5,966	\$13,966
Total	\$9,495,444	\$9,325,232	\$11,460,639

Note: Drawdown of funds for federal grants for fiscal year 2008 pending completion.



Community Development Block Grant

	<i>Actual</i> <i>FY 2008</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2009</i>	<i>Adopted</i> <i>FY 2010</i>
Revenue			
Federal Grant Proceeds	\$1,838,282	\$1,636,698	\$1,908,944
City Match of Grant Proceeds	\$0	\$122,347	\$121,202
Total	\$1,838,282	\$1,759,045	\$2,030,146
Appropriations/Expenditures by Character			
Personal Services	\$1,503,983	\$1,490,226	\$1,552,432
Contractual Services	\$65,505	\$52,341	\$76,350
Materials and Supplies	\$15,709	\$25,492	\$36,089
Operating Expenditures	\$316,824	\$359,326	\$365,275
Non-Operating Expenditures	\$0	\$0	\$0
Intergovernmental Expenditures	\$0	\$0	\$0
Other Uses	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Total	\$1,902,021	\$1,927,385	\$2,030,146

Note: This grant is a reimbursable grant, therefore revenues do not coincide with expenditures.



Airport Operating

	<i>Actual</i> <i>FY 2008</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2009</i>	<i>Adopted</i> <i>FY 2010</i>
<i>Beginning Fund Balance</i>	<u>\$67,712,714</u>	<u>\$59,951,247</u>	<u>\$127,188,723</u>
<i>Revenue</i>			
Franchises	\$118,118	\$117,502	\$117,700
Service Revenue	\$35,073,937	\$33,490,279	\$34,126,079
Operating Revenue	\$212,455	\$259,985	\$242,900
Non-Operating Revenue	\$781,820	\$476,769	\$770,000
Transfers In	\$20,993	\$73,500,000	\$0
<i>Total</i>	<u><u>\$36,207,323</u></u>	<u><u>\$107,844,535</u></u>	<u><u>\$35,256,679</u></u>
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$16,006,833	\$14,358,652	\$15,911,200
Contractual Services	\$5,767,655	\$5,702,780	\$5,944,934
Materials and Supplies	\$1,934,227	\$1,886,316	\$2,002,100
Operating Expenditures	\$18,245,428	\$18,327,181	\$5,308,189
Non-Operating Expenditures	\$1,951,248	\$332,130	\$423,000
Intergovernmental Expenditures	\$0	\$0	\$0
Other Uses	\$63,399	\$0	\$5,667,256
Capital Outlay	\$0	\$0	\$0
<i>Total</i>	<u><u>\$43,968,790</u></u>	<u><u>\$40,607,059</u></u>	<u><u>\$35,256,679</u></u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>(\$7,761,467)</u>	<u>\$67,237,476</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u><u>\$59,951,247</u></u>	<u><u>\$127,188,723</u></u>	<u><u>\$127,188,723</u></u>

*Transfers in 2009 include cash transfers from capital projects



Public Transit - Sun Metro General Operations

	<i>Actual</i> <i>FY 2008</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2009</i>	<i>Adopted</i> <i>FY 2010</i>
Beginning Fund Balance	<u>\$11,050,592</u>	<u>\$10,399,687</u>	<u>\$13,542,114</u>
Revenue			
Sales Tax	\$31,579,666	\$28,867,879	\$34,863,219
Other Franchise Fees	\$23,014	\$45,278	\$64,063
Fare Box	\$6,176,688	\$6,969,142	\$7,414,220
Ticket Sales	\$443,396	\$723,359	\$1,362,481
Trolley Token Sales	\$78,388	\$121,149	\$122,626
Lift Bus	\$176,116	\$236,500	\$211,684
Senior Citizen Bus Pass	\$200,554	\$223,167	\$229,140
Lift Bus Revenue	\$206,445	\$263,219	\$255,816
Non-Transportation Revenue	\$77,027	\$44,868	\$50,877
Union Depot Rental	\$29,880	\$32,205	\$42,174
MT Advertising Revenue	\$213,202	\$0	\$50,000
Reimbursed Damages	\$84,188	\$1,604	\$1,962
Warranty Claims	\$3,841	\$833	\$14,000
Other Revenues	(\$63)	(\$1,368)	\$0
FTA Subsidy	\$11,688,463	\$10,557,779	\$11,329,905
Fare Box County Service	\$161,581	\$44,764	\$3,000
Fare Box City of Sunland Park	\$228,318	\$49,044	\$133,949
Parking Fee Revenue	\$264,938	(\$100,741)	\$3,850
Investment Interest Revenue	\$282,699	\$0	\$0
Reimbursed Expenditures	(\$945)	\$537	\$2,813,171
Federal Grant Proceeds	\$0	(\$357,578)	\$0
Program Income	\$0	\$11,340	\$24,995
Proceeds from Sales of Used Equip.	\$60,099	\$13,171	\$0
Proceeds from the Sale of Land	\$90,065	\$0	\$0
Total	<u>\$52,067,560</u>	<u>\$47,746,151</u>	<u>\$58,991,132</u>
Appropriations/Expenditures by Character			
Personal Services	\$30,454,519	\$30,603,351	\$31,810,840
Contractual Services	\$3,178,471	\$3,724,420	\$4,605,306
Materials and Supplies	\$7,052,864	\$4,744,221	\$11,544,273
Operating Expenditures	\$11,162,149	\$4,606,259	\$4,856,294
Non-Operating Expenditures	\$587,402	\$558,114	\$985,274
Intergovernmental Expenditures	\$0	\$0	\$1,943,128
Other Uses	\$0	\$0	\$0
Capital Outlay	\$283,060	\$367,359	\$3,246,017
Total	<u>\$52,718,465</u>	<u>\$44,603,724</u>	<u>\$58,991,132</u>
Revenues & Financing Sources			
Over (Under) Expenditures	<u>(\$650,905)</u>	<u>\$3,142,427</u>	<u>\$0</u>
Ending Fund Balance	<u><u>\$10,399,687</u></u>	<u><u>\$13,542,114</u></u>	<u><u>\$13,542,114</u></u>

Note: FY 2009 Fund balance does not include all year end adjustments for capital contributions. FY2008 actuals reflect depreciation expense. FY2009 Estimated Actuals do not reflect department expense or any year end balance sheet adjustments.



Environmental Services/Solid Waste

	<i>Actual</i> <i>FY 2008</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2009</i>	<i>Adopted</i> <i>FY 2010</i>
<i>Beginning Fund Balance</i>	(\$1,844,024)	(\$3,062,226)	(\$1,687,815)
<i>Revenues</i>			
Garbage Collections Billings	\$30,549,444	\$31,118,813	\$24,328,320
Landfill Fees	\$3,839,166	\$3,781,496	\$3,863,000
Recycling Revenues	\$1,012,677	\$140,736	\$300,000
Special Waste Removal Fees	\$231,603	\$118,263	\$116,700
Weed Removal Charges	\$174,390	\$230,393	\$241,000
Downtown Area Service Fee	\$0	\$4	\$180,000
Other Permits And Licenses	\$0	\$39,335	\$42,000
Refuse Collection Permits	\$49,159	\$47,894	\$47,200
Penalties/Late Fees	\$0	(\$75)	\$0
Professional/Occup. License	\$0	\$14,820	\$0
Indirect Cost Recovery	\$10,514	\$0	\$0
Environmental Fees	\$5,570,896	\$5,605,278	\$5,670,000
Investment Interest Revenue	\$520,261	\$226,091	\$300,000
Gains On Disp-Enterp Fix Asset	(\$99,314)	\$4,635	\$0
Misc. Non-Operating Revenue	\$17,222	\$2,209	\$0
Interest Revenue	\$118,476	\$38,043	\$24,000
Reimbursed Expenditures	\$368,105	\$211,728	\$240,000
Interlocal Agreements - Health	\$0	\$191,647	\$180,000
Fund Balance Transfers (Sources)	\$0	\$0	\$3,022,939
Proceeds-Sale Of Used Equip	\$0	\$1,546	\$0
Insurance Recovery	\$0	\$6,483	\$0
<i>Total</i>	<u>\$42,362,599</u>	<u>\$41,779,339</u>	<u>\$38,555,159</u>
<i>Appropriations/Expenditures</i>			
Personal Services	\$11,531,528	\$11,673,712	\$12,198,788
Contractual Services	\$6,381,996	\$5,576,771	\$6,811,719
Materials and Supplies	\$3,800,687	\$2,366,727	\$3,056,176
Operating Expenditures	\$13,565,142	\$12,441,639	\$10,006,754
Non-Operating Expenditures	\$2,755,558	\$2,665,372	\$2,594,099
Intergovernmental Expenditures	\$289,723	\$257,534	\$325,492
Other Uses	\$0	\$0	\$3,562,131
Capital Outlay	\$5,256,167	\$5,423,173	\$0
<i>Total</i>	<u>\$43,580,801</u>	<u>\$40,404,928</u>	<u>\$38,555,159</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>(\$1,218,202)</u>	<u>\$1,374,411</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u><u>(\$3,062,226)</u></u>	<u><u>(\$1,687,815)</u></u>	<u><u>(\$1,687,815)</u></u>

Note: Deficit in fund reflects reporting of long-term obligations such as cell closures and long-term debt payments.



International Bridges

	<i>Actual</i> FY 2008	<i>Estimated</i> Actual FY 2009	<i>Adopted</i> FY 2010
Beginning Fund Balance	\$648,750	\$1,543,460	\$1,937,567
Operations			
Revenue			
Other Franchise Fees	\$0	\$29,600	\$0
Passenger Vehicle Crossings	\$16,677,380	\$14,548,432	\$9,149,225
Commercial Crossings	\$0	\$0	\$4,396,609
Pedestrian Crossings	\$0	\$0	\$3,088,619
Ground Rentals	\$0	\$0	\$62,122
Routine Immunizations	\$0	\$10	\$0
Property Lease Revenue	\$351,254	\$29,271	\$351,250
Interfund Transfers (Source)	\$0	\$0	\$212,122
Fund Balance Transfers (Source)	\$0	\$0	\$0
Total	\$17,028,634	\$14,607,313	\$17,259,947
Appropriations/Expenditures by Character			
Personal Services	\$1,924,077	\$2,072,178	\$2,092,986
Contractual Services	\$942,101	\$1,084,192	\$1,227,774
Materials and Supplies	\$135,029	\$180,036	\$180,600
Operating Expenditures	\$72,418	\$80,098	\$102,500
Non-Operating Expenditures	\$2,530	\$520,034	\$6,000
Intergovernmental Expenditures	\$0	\$0	\$0
Other Uses	\$12,372,695	\$9,545,315	\$13,650,087
Capital Outlay	\$57,333	\$0	\$0
Total	\$15,506,183	\$13,481,853	\$17,259,947
Debt Service			
Revenue			
Interfund Transfers (Sources)	\$0	\$0	\$1,975,250
Intrafund Transfers (Sources)	\$0	\$0	\$0
Total	\$0	\$0	\$1,975,250
Appropriations/Expenditures by Character			
Personal Services	\$0	\$0	\$0
Contractual Services	\$0	\$0	\$0
Materials and Supplies	\$0	\$0	\$0
Operating Expenditures	\$577,782	\$565,103	\$0
Non-Operating Expenditures	\$49,959	\$166,250	\$1,975,250
Intergovernmental Expenditures	\$0	\$0	\$0
Other Uses	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Total	\$627,741	\$731,353	\$1,975,250
Revenues & Financing Sources			
Over (Under) Expenditures	\$894,710	\$394,107	\$0
Ending Fund Balance	\$1,543,460	\$1,937,567	\$1,937,567

Note: Highway Administration guidelines require that \$75,000 be set aside for contingencies and \$249,375 for principal payments on its outstanding notes. An adjustment which is still pending is made to transfer any excess revenue to the general fund, plus debt service entries are also pending.



Internal Services

	<i>Actual</i> <i>FY 2008</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2009</i>	<i>Adopted</i> <i>FY 2010</i>
<i>Beginning Fund Balance</i>	<u>\$145,162</u>	<u>\$275,402</u>	<u>\$404,268</u>
<i>Revenue</i>			
Motor Pool Usage Fee	\$43,567	\$55,908	\$36,022
Equipment Maintenance Charges	\$8,334,954	\$7,276,609	\$7,905,409
Fuel and Lubricant Charges	\$9,233,071	\$5,874,551	\$8,941,283
Misc. Charges-Sales to Depts.	\$740,794	\$665,583	\$860,000
Reimbursed Expenditures	\$5,371	\$7,806	\$7,464
Taxi Inspection Fees	\$22,651	\$24,258	\$23,062
Vehicle for Hire Inspection Fees	\$3,805	\$2,417	\$3,892
<i>Total</i>	<u>\$18,384,213</u>	<u>\$13,907,132</u>	<u>\$17,777,132</u>
<i>Appropriations/Expenditures by Character</i>			
Personal Services	\$3,167,351	\$3,223,980	\$3,725,640
Contractual Services	\$678,897	\$694,010	\$843,910
Materials and Supplies	\$14,301,067	\$9,759,904	\$13,102,805
Operating Expenditures	\$106,468	\$91,467	\$97,777
Non-Operating Expenditures	\$0	\$0	\$0
Intergovernmental Expenditures	\$0	\$0	\$0
Other Uses	\$0	\$0	\$0
Capital Outlay	\$190	\$8,905	\$7,000
<i>Total</i>	<u>\$18,253,973</u>	<u>\$13,778,266</u>	<u>\$17,777,132</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>\$130,240</u>	<u>\$128,866</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u><u>\$275,402</u></u>	<u><u>\$404,268</u></u> *	<u><u>\$404,268</u></u>

* Combined Mail Room and Print Shop funds with Fleet Svcs, thereby increasing fund balance.



Self-Insurance Restricted Funds

	<i>Actual</i>	<i>Estimated</i>	<i>Adopted</i>
	<i>FY 2008</i>	<i>FY 2009</i>	<i>FY 2010</i>
<i>Beginning Fund Balance</i>	<u>\$4,778,345</u>	<u>\$12,859,469</u>	<u>\$17,388,380</u>
<i>Revenue</i>			
Operating Revenues	\$46,080,167	\$47,154,235	\$45,363,808
Non-Operating Revenues	\$606,672	\$396,700	\$15,000
Transfers In	<u>\$3,133,597</u>	<u>\$2,248,038</u>	<u>\$3,267,073</u>
<i>Total</i>	<u>\$49,820,436</u>	<u>\$49,798,973</u>	<u>\$48,645,881</u>
<i>Appropriations/Expenditures by Department</i>			
Health Insurance Administration	\$496,949	\$499,140	\$576,198
Unemployment Insurance	\$234,717	\$467,741	\$490,255
Health Insurance & Benefits	\$32,439,470	\$36,355,100	\$40,297,057
Worker's Compensation	<u>\$8,568,176</u>	<u>\$7,948,081</u>	<u>\$7,282,371</u>
Total	<u>\$41,739,312</u>	<u>\$45,270,062</u>	<u>\$48,645,881</u>
<i>Revenues & Financing Sources</i>			
<i>Over (Under) Expenditures</i>	<u>\$8,081,124</u>	<u>\$4,528,911</u>	<u>\$0</u>
<i>Ending Fund Balance</i>	<u><u>\$12,859,469</u></u>	<u><u>\$17,388,380</u></u>	<u><u>\$17,388,380</u></u>

Note: Health claims increased by almost \$4 million, due to increase in usage and medical inflation. However, fund balance above does not include long term liabilities.



Debt Service

	<i>Actual</i> <i>FY 2008</i>	<i>Estimated</i> <i>Actual</i> <i>FY 2009</i>	<i>Adopted</i> <i>FY 2010</i>
Beginning Fund Balance	<u>\$4,264,503</u>	<u>\$5,479,739</u>	<u>\$5,923,859</u>
Revenue			
Property Taxes	\$56,744,336	\$57,579,047	\$62,429,401
Penalties Prop. Tax Collection	\$521,919	\$478,393	\$0
Investment Interest Revenue	\$817,523	\$338,668	\$0
Interfund Transfers (Sources)	\$1,983,994	\$4,587,091	\$0
Transfers from Fund Balance	\$0	\$0	\$2,078,001
Original Issues Bond Proceeds	\$0	\$1,809,999	\$0
Refundings Bond Proceeds	\$0	\$16,020,000	\$0
Premium On Bonds Sold	\$0	\$1,467,467	\$0
Transfer from SWM	\$0	\$0	\$1,785,502
Transfer from Sun Metro	\$0	\$0	\$194,880
Transfer from Civic Center	\$1,572,434	\$0	\$2,275,638
Total	<u>\$61,640,206</u>	<u>\$82,280,665</u>	<u>\$68,763,422</u>
Appropriations/Expenditures by Program			
Certificates of Obligation			
1998A Issue	\$449,780	\$0	\$0
1998 Issue	\$899,560	\$0	\$0
1998B Issue	\$1,024,582	\$0	\$0
2001 Proposed Issue	\$911,611	\$903,711	\$896,563
2002 Proposed Issue	\$1,848,773	\$1,770,223	\$1,768,138
2003 Proposed Issue	\$3,802,550	\$2,862,400	\$2,702,700
FY2006 CO Issue	\$4,052,313	\$4,050,302	\$4,057,750
FY2007 CO Issue	\$2,017,313	\$2,295,656	\$1,538,956
FY2009 CO Issue	\$0	\$1,389,428	\$3,488,113
Sub-Total	<u>\$15,006,482</u>	<u>\$13,271,720</u>	<u>\$14,452,220</u>
General Obligation Bonds			
1995B Issue	\$375	\$0	\$0
1998 Issue	\$481,160	\$0	\$0
1998A Issue	\$303,822	\$0	\$0
1999 Refunding Bonds	\$3,767,267	\$3,432,835	\$0
2000 Improvement & Refunding	\$1,612,455	\$1,581,192	\$4,338,419
2001 Proposed GO's	\$4,372,401	\$3,231,744	\$4,505,875
2002 Proposed GO's	\$6,532,000	\$6,329,575	\$6,225,275
2004 Refunding Issue	\$6,767,650	\$5,913,350	\$5,055,550
2005 Refunding Issue	\$12,841,210	\$15,297,467	\$15,947,181
2007 Pension Obligation Bonds	\$6,462,262	\$7,771,981	\$5,933,796
2009 Pension Obligation Bonds	\$0	\$557,867	\$4,019,645
2007 Proposed GO's	\$2,277,886	\$2,822,825	\$1,728,125
2008 Proposed GO's	\$0	\$3,690,094	\$3,641,825
2009 GO Refunding Bonds	\$0	\$17,935,895	\$0
Estimated Issuances - Future Yr	\$0	\$0	\$2,915,511
Sub-Total	<u>\$45,418,488</u>	<u>\$68,564,825</u>	<u>\$54,311,202</u>
Total Expenditures	<u>\$60,424,970</u>	<u>\$81,836,545</u>	<u>\$68,763,422</u>
Revenues & Financing Sources			
Over (Under) Expenditures	<u>\$1,215,236</u>	<u>\$444,120</u>	<u>\$0</u>
Ending Fund Balance	<u>\$5,479,739</u>	<u>\$5,923,859</u>	<u>\$5,923,859</u>



Appropriations Summary Primary Fund by Subfund

<i>Primary Fund/Subfund</i>	<i>Actual FY08</i>	<i>Estimated Actual FY09</i>	<i>Adopted FY10</i>
<u>AIR International Airport</u>			
601 Airport Cost Centers	\$43,968,790	\$40,607,059	\$35,256,679
602 Debt Service	\$504,450	\$474,450	\$1,474,663
604 Capital Projects	\$0	\$83,436,986	\$471,000
606 Passenger Facility Charges	\$1,895,567	\$301,520	\$4,018,180
607 Airport Restricted Funds	\$10,001,450	\$0	\$272,700
608 Non Capital Grants	\$493,606	\$25,141	\$513,434
<i>Total International Airport</i>	<u>\$56,863,863</u>	<u>\$124,845,156</u>	<u>\$42,006,656</u>
<u>BRG International Bridges</u>			
671 Zaragoza Bridge	\$627,741	\$731,353	\$1,975,250
672 Stanton Street	\$15,506,183	\$13,481,853	\$17,259,947
<i>Total International Bridges</i>	<u>\$16,133,924</u>	<u>\$14,213,206</u>	<u>\$19,235,197</u>
<u>BUS Mass Transit</u>			
645 General Operations	\$52,718,465	\$44,603,724	\$58,991,132
647 Non-Capital Grants	\$0	\$0	\$673,119
648 Inventory	\$80,358	\$698,242	\$0
<i>Total Mass Transit</i>	<u>\$52,798,823</u>	<u>\$45,301,966</u>	<u>\$59,664,251</u>
<u>Debt Service</u>			
300 Defeased Issues	\$60,424,970	\$81,836,545	\$68,763,422
<i>Total Debt Service</i>	<u>\$60,424,970</u>	<u>\$81,836,545</u>	<u>\$68,763,422</u>
<u>KOP Contractual Obligation Capital</u>			
481 Capital Obligation Int Funded	\$130,561	\$97,798	\$111,879
<i>Total Contractual Obligation Capital</i>	<u>\$130,561</u>	<u>\$97,798</u>	<u>\$111,879</u>
<u>CPAC Convention & Performing Arts Center</u>			
107 Convention & Perf Arts Center	\$4,884,382	\$5,348,728	\$9,319,124
<i>Total Convention & Performing Arts</i>	<u>\$4,884,382</u>	<u>\$5,348,728</u>	<u>\$9,319,124</u>



Appropriations Summary Primary Fund by Subfund

<i>Primary Fund/Subfund</i>	<i>Actual FY08</i>	<i>Estimated Actual FY09</i>	<i>Adopted FY10</i>
<u>EXT Expendable Trusts</u>			
803 Lipscomb Museum Acq Bequest 504086	\$24,270	\$27,895	\$37,500
805 Museum Trusts	\$58,080	\$346	\$57,841
810 Restricted Under Research	\$3,293,556	\$2,762,243	\$3,127,265
817 History Museum Mem Restricted	\$10,369	\$12,068	\$13,867
818 History Museum General Restricted	\$2,426	\$9,818	\$9,587
819 Archeology Museum Mem Restricted	\$1,657	\$3,836	\$5,727
820 Archeology Museum Gen Restricted	\$4,171	\$24,299	\$22,488
821 History Museum Donations	\$2	\$3,878	\$600
<i>Total Expendable Trusts</i>	<u>\$3,394,531</u>	<u>\$2,844,383</u>	<u>\$3,274,875</u>
<u>FFA Other Federal FIN Awards</u>			
205 Capital Projects	\$1,331,163	\$1,198,806	\$1,843,725
206 Social Services	\$711,118	\$614,748	\$788,804
207 Crime Prevention	\$0	\$0	\$118,012
208 Health Prevention and Maintenance	\$5,145,274	\$5,810,253	\$7,259,008
210 Environmental Services	\$416,428	\$0	\$0
<i>Total Other Federal FIN Awards</i>	<u>\$7,603,983</u>	<u>\$7,623,807</u>	<u>\$10,009,549</u>
<u>GEN General Fund</u>			
101 Government Operations	\$310,946,859	\$300,100,921	\$312,254,719
<i>Total General Fund</i>	<u>\$310,946,859</u>	<u>\$300,100,921</u>	<u>\$312,254,719</u>
<u>Department of Public Health</u>			
267 Health District	\$7,974,355	\$0	\$0
<i>Total City County Health</i>	<u>\$7,974,355</u>	<u>\$0</u>	<u>\$0</u>
<u>HUD HUD Grants</u>			
271 CDBG Capital Projects	\$2,899,900	\$2,496,848	\$5,012,670
272 CDBG Social Projects	\$1,307,876	\$1,501,602	\$1,547,441
274 Emergency Shelter Grants	\$371,460	\$374,599	\$374,460
275 Special Purpose Grants	\$0	\$0	\$164,529
278 Home Entitlement	\$419,846	\$453,092	\$3,988,482
281 Revolving Loan Funds	\$2,915,735	\$2,028,634	\$2,200,000
282 HUD Administration	\$1,902,021	\$1,927,385	\$2,030,146
<i>Total HUD Grants</i>	<u>\$9,816,838</u>	<u>\$8,782,160</u>	<u>\$15,317,728</u>



Appropriations Summary Primary Fund by Subfund

<i>Primary Fund/Subfund</i>	<i>Actual FY08</i>	<i>Estimated Actual FY09</i>	<i>Adopted FY10</i>
<u>IFP Internally Funded Capital Projects</u>			
503 City Wide Capital Projects	\$2,058,052	\$1,905,494	\$3,066,180
504 Capital Outlay	\$2,819,223	\$3,108,572	\$309,619
Total Internally Funded Capital Proj	\$4,877,275	\$5,014,066	\$3,375,799
<u>LPA Local/Private Awards</u>			
226 Social Services	\$25,315	\$238,686	\$284,990
Total Local/Private Awards	\$25,315	\$238,686	\$284,990
<u>NGA Non Grants Awards</u>			
238 Municipal Court Security	\$336,044	\$311,292	\$405,000
239 Municipal Court Technology Fund	\$388,238	\$412,915	\$540,000
244 Parks and Rec User Fees	\$3,138,609	\$0	\$0
245 Zoo Operations	\$1,148,325	\$929,894	\$2,613,883
248 Police Confiscated Funds	\$2,692,529	\$1,588,086	\$686,000
254 Library	\$37,977	\$32,044	\$58,202
256 Tom Lea Endowment	\$2,188	\$200,406	\$15,000
257 Restricted Funds	\$176,285	\$995,650	\$1,143,982
266 Other	\$667,421	\$742,416	\$413,978
268 Police Restricted	\$1,037,658	\$1,187,177	\$1,078,365
270 ARD Restricted	\$30,954	\$3,292	\$77,399
Total Non Grants Awards	\$9,656,228	\$6,403,172	\$7,031,809
<u>PFPP Privately Funded Capital Projects</u>			
521 HFC Funded	\$43,671	\$43,402	\$43,005
Total Privately Funded Capital Proj	\$43,671	\$43,402	\$43,005
<u>RVD Revenue Bond Debt</u>			
394 1998 Issue	\$88,294	\$369,035	\$0
395 SIB Loan Payments	\$204,649	\$892,152	\$0
396 Plaza Theater Sinking Fund	\$1,346,343	\$1,341,518	\$1,348,705
Total Revenue Bond Debt	\$1,639,286	\$2,602,705	\$1,348,705



Appropriations Summary Primary Fund by Subfund

<i>Primary Fund/Subfund</i>	<i>Actual FY08</i>	<i>Estimated Actual FY09</i>	<i>Adopted FY10</i>
<u>SFA State Financial Awards</u>			
217 Crime Prevention	\$2,065,053	\$1,537,470	\$1,608,796
218 Health Prevention and Maintenance	\$3,933,742	\$3,514,979	\$4,201,631
219 Literacy/Library Services	\$567,521	\$581,449	\$699,366
221 Emergency Management	\$277,021	\$255,479	\$320,990
<i>Total State Financial Awards</i>	<u>\$6,843,337</u>	<u>\$5,889,377</u>	<u>\$6,830,783</u>
<u>SIF Self Insurance</u>			
721 Health Benefits	\$32,936,419	\$36,854,240	\$40,873,255
722 Workers Compensation	\$8,568,176	\$7,948,081	\$7,282,371
723 Unemployment Compensation	\$234,717	\$467,741	\$490,255
<i>Total Self Insurance</i>	<u>\$41,739,312</u>	<u>\$45,270,062</u>	<u>\$48,645,881</u>
<u>SSP Supply & Support</u>			
702 Equipment Maintenance	\$18,253,973	\$13,778,266	\$17,777,132
<i>Total Supply & Support</i>	<u>\$18,253,973</u>	<u>\$13,778,266</u>	<u>\$17,777,132</u>
<u>SWM Solid Waste Management</u>			
103 Solid Waste Management	\$43,580,801	\$40,404,928	\$38,555,159
110 Equipment	\$0	\$575,474	\$0
111 Environmental Svcs Programs	\$0	\$0	\$8,771,680
112 Air Quality Grants	\$695,940	\$1,096,632	\$1,280,064
<i>Total Solid Waste Management</i>	<u>\$44,276,741</u>	<u>\$42,077,034</u>	<u>\$48,606,903</u>
<i>Grand Total All Funds</i>	<u>\$658,328,227</u>	<u>\$712,311,440</u>	<u>\$673,902,407</u>



City Attorney's Office

Mission Statement

The City Attorney's Office provides legal representation in various aspects of law as it relates to the best interests of the City of El Paso and its citizens.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	3,390,754	3,375,962	3,095,638
Contractual Services	997,198	999,078	663,200
Materials/Supplies	14,290	19,069	33,000
Operating Expenditures	60,702	61,338	63,642
Non-Operating/Intergovt. Exp	812,845	1,220,880	467,419
Internal Transfers	0	0	37,400
Capital Outlay	61,316	0	75,000
<i>Total Appropriation</i>	5,337,105	5,676,327	4,435,299

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	5,043,411	5,422,122	4,215,307
266 - Other	123,860	153,082	37,400
282 - HUD Administration	109,747	101,123	107,592
504 - Capital Outlay	60,087	0	75,000
<i>Total Funds</i>	5,337,105	5,676,327	4,435,299

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	38.00	38.07	38.90
Grant Funded	1.20	1.13	1.10
<i>Total Authorized</i>	39.20	39.20	40.00

**City Attorney's Office
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
03010021-ADMIN SUPPORT STAFF	2,837,504	2,864,289	2,826,656	2,527,611
03010022-TRANSACTIONAL ATTY/STAFF	383,822	402,910	392,791	401,518
03010023-TRANSACTIONAL OPERATING	81,198	76,285	73,931	79,917
03010024-TRIAL ATTORNEYS & STAFF	56,016	78,942	48,282	78,942
03010025-TRIAL OPERATING EXPENSES	900,621	976,049	1,301,454	614,419
03010026-OUTSIDE COUNSEL SERVICES	784,250	475,500	779,008	512,900

SUBFUND 266-OTHER				
03153020-LOBBYIST	123,860	205,000	153,082	37,400

SUBFUND 282-HUD ADMINISTRATION				
03150052-LEGAL CD ADMINISTRATION				
<i>CD ADMINISTRATION</i>	109,747	105,255	101,123	107,592

SUBFUND 504-CAPITAL OUTLAY				
04102011-CITY ATTORNEY CAPITAL				
<i>LEG-CAPITAL OUTLAY</i>	60,087	0	0	75,000

City Attorney

Goals, Objectives, & Performance Measures

FUNCTION: LEGAL SERVICES

To provide legal services to City Council and City Manager.

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To provide high quality legal representation as it relates to the operations of the City of El Paso by developing and retaining experienced and qualified attorneys.

Objectives:

- 1.) Represent the City in civil proceedings before judicial and administrative bodies and process claims against the City while continuing effective management of external legal counsel services.
- 2.) Draft and review municipal ordinances/resolutions or contracts, leases, and agreements in conjunction with increasing efficiency of legal document preparation while improving responsiveness to all clients.
- 3.) Prosecute misdemeanor violations of ordinances and state statute Class C Misdemeanors and prepare complaint within ten (10) working days of request.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Prepare initial response within ten (10) working days of the receipt of a claim.	93%	96%	90%
Prepare routine ordinances, resolutions, contracts, leases and agreements within ten (10) working days of the request for a document.	96%	98%	90%
Prepare complaint for prosecution within ten (10) working days of the request.	91%	98%	90%



Department of City Manager

Mission Statement

Provides professional recommendations to, and implements the policies and direction of Council. Ensures high quality services, fosters economic and fiscal sustainability; and enhances the City's reputation as a high performing organization that operates in a manner consistent with its mission and values.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	1,747,292	1,708,191	1,635,702
Contractual Services	32,346	29,687	53,900
Materials/Supplies	25,633	21,619	22,317
Operating Expenditures	45,957	29,266	47,950
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	0	0	0
<i>Total Appropriation</i>	1,851,228	1,788,763	1,759,869

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	1,851,228	1,788,763	1,759,869
<i>Total Funds</i>	1,851,228	1,788,763	1,759,869

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	19.00	19.10	16.10
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	19.00	19.10	16.10

**Department of City Manager
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
15010704-CITY MANAGER	1,170,484	1,223,337	1,145,924	1,142,977
15010705-PUBLIC INFORMATION OFFICE	238,064	223,687	237,118	215,607
15010716-INTERNAL AUDIT	442,680	486,421	405,721	401,285

City Manager

Goals, Objectives, & Performance Measures

FUNCTION: CITY MANAGER

Provides administrative and organizational leadership and controls resources, systems and information to support policy and administrative functions.

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

Oversee all City activities, programs and funding. Promote effective and efficient delivery of City Services and provide strategic policy development support for Mayor and Council.

Objectives:

- 1.) Provide outstanding customer service to citizens of El Paso, local businesses and other government entities.
- 2.) Update strategic policy.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Customer Case Load	108 cases	80 cases	120 cases
Average Case Age	35 days	33 days	30 days
Number of cases over 90 days	5	3	5
Customer Service Score	80%	83%	90%
Strategic Policy Updated (%)	100%	100%	100%



Mayor and Council

Mission Statement

As outlined in the City Charter, the Mayor and Council may act to accomplish any lawful purpose for the “advancement of the interest, welfare, health, morals, comfort, safety, and convenience of the City and its inhabitants.”

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	1,039,261	1,101,014	1,189,990
Contractual Services	51,503	48,465	62,200
Materials/Supplies	9,593	14,175	22,800
Operating Expenditures	65,279	44,178	81,500
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	90,133	2,500	0
Capital Outlay	0	0	0
<i>Total Appropriation</i>	1,255,769	1,210,332	1,356,490

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	1,255,769	1,210,332	1,356,490
<i>Total Funds</i>	1,255,769	1,210,332	1,356,490

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	25.00	25.00	24.00
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	25.00	25.00	24.00

**Mayor and Council
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
01010001-COUNCIL DISTRICT #1	127,185	125,522	96,854	134,380
01010002-COUNCIL DISTRICT #2	118,634	125,522	121,566	134,380
01010003-COUNCIL DISTRICT #3	103,277	125,522	108,413	134,380
01010004-COUNCIL DISTRICT #4	126,544	125,522	108,519	134,380
01010005-COUNCIL DISTRICT #5	116,527	125,522	115,045	134,380
01010006-COUNCIL DISTRICT #6	125,103	125,522	127,445	134,380
01010007-COUNCIL DISTRICT #7	127,738	125,522	121,984	134,380
01010008-COUNCIL DISTRICT #8	127,851	125,522	124,732	134,380
01010014-OFFICE OF THE MAYOR	282,910	312,630	285,774	281,450

Development Services

Mission Statement

To assist the community in land and building Development needs from project conception to completion.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	6,080,256	6,049,764	5,990,399
Contractual Services	181,353	150,820	170,010
Materials/Supplies	220,002	147,128	167,450
Operating Expenditures	84,562	69,524	71,564
Non-Operating/Intergovt. Exp	0	8,021	0
Internal Transfers	0	0	0
Capital Outlay	-9	0	0
<i>Total Appropriation</i>	6,566,164	6,425,257	6,399,423

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	6,566,164	6,425,257	6,399,423
<i>Total Funds</i>	6,566,164	6,425,257	6,399,423

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	135.10	135.10	114.00
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	135.10	135.10	114.00

**Development Services
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
08010034-PLANNING ADMINISTRATION	288,709	350,478	320,155	323,770
08010037-ZONING ZBA HISTORIC	471,183	564,929	573,833	527,527
08010315-LONG RANGE	283,312	238,537	228,408	170,279
08010334-PLANNING SUBDIVISIONS	418,052	264,625	392,917	355,876
08010335-PLAN REVIEW	534,473	454,316	518,084	428,189
33010034-DEVELOPMENT SRVCS ADMIN.	1,273,890	880,290	934,517	917,544
36010116-PLAN REVIEW	711,896	952,913	957,132	1,017,658
36010117-COMMERCIAL INSPECTIONS	1,085,003	1,038,391	991,667	778,567
36010118-RESIDENTIAL INSPECTIONS	808,135	761,291	869,244	748,056
36010318-BP&I ADMIN.	373,249	374,169	356,556	373,218
36010334-SUBDIVISION INSPECTIONS	318,262	394,437	282,744	301,204
36010345-CODE COMPLIANCE (ENVIRO)	0	0	0	457,535

Development Services

KEY PERFORMANCE MEASURES:

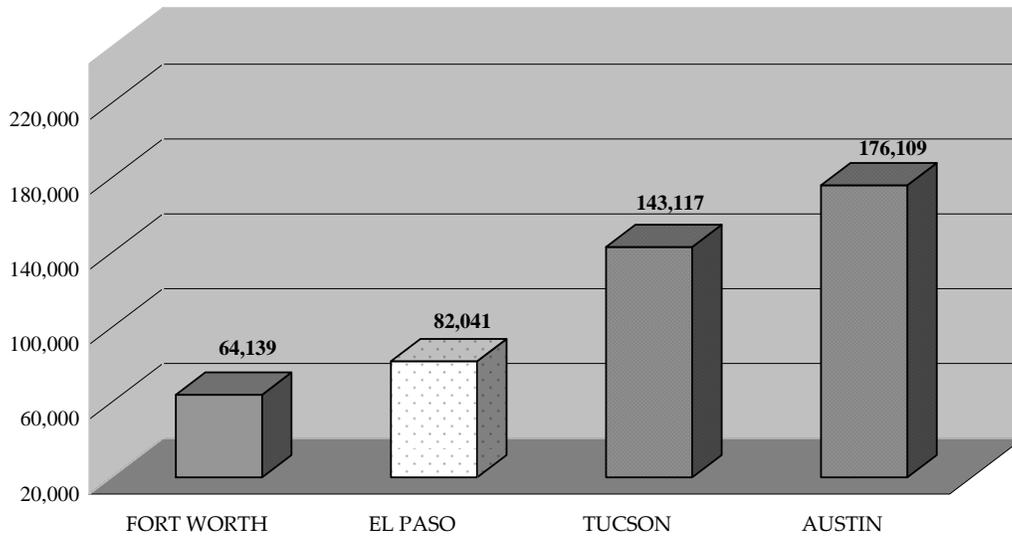
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Number of New Privately-Owned Residential Building Permits	
FORT WORTH, TX	3,502
EL PASO, TX	2,090
TUCSON, AZ	368
AUSTIN, TX	2,557

Source: OMB Department Survey, September 2009

CITY COMPARATIVE INFORMATION

Total Building Inspections



City	2008 Population	New Privately - owned Residential Building Permits	Building Inspections Performed within 24 hrs.	All Permits
FORT WORTH, TX	703,073	3,502	97%	10,111
EL PASO, TX	613,190	2,090	98%	25,086
TUCSON, AZ	541,811	368	94%	13,257
AUSTIN, TX	757,688	2,557	95%	54,317

Population Source: U.S. Census Bureau

DEVELOPMENT SERVICES

Goals, Objectives, & Performance Measures

FUNCTION: BUSINESS & CUSTOMER SERVICE CENTER

Provide cashier, permit issuance, licensing, and information services to the public, building construction, and development industries.

Serves Council's Strategic Policy:

To be a high performance, customer focused organization.

Goal:

Heighten awareness of customer service and satisfaction among staff for the appropriate delivery of service to the citizens of City of El Paso through the "One Stop Shop" licensing and permitting experience. Increase the use of technology in the telephone center and web-based system to provide our customers with options to obtain the services available.

Objectives:

- 1.) Track the customer management and cueing system and maintain average process time to 10:00 minutes in both Plan Review and Business Center.
- 2.) Track lost call and call cueing rates through the Automated Call Distribution (ACD) telephone system and reduce lost calls to 20%.
- 3.) Maintain customer approval rating through improvement of the customer service questionnaire feedback system to 95%.
- 4.) Increase automated inspection requests to 80%.
- 5.) Reduce customer service complaints/incidents 35%

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Call queuing time (minutes before the call is answered)	1:00	2:17	1:30
Customer average processing time (in minutes)	12:00	10:22	10:00
Lost call rate	35%	30%	25%
Customer approval rating	95%	90%	95%
Customer service complaints/incidents	50	82	50
Automated inspection requests	12%	30%	85%
Percentage of archival information scanned	90%	95%	95%

DEVELOPMENT SERVICES

Goals, Objectives, & Performance Measures

FUNCTION: BUILDING PERMITS & INSPECTIONS
 Perform plan review, permitting, building and zoning code enforcement and inspections on new construction and renovation of both residential and commercial projects.

Serves Council's Strategic Policy:
 To be a high performance, customer focused organization.

Goal:
 Perform plan review, permit issuance, building and zoning code enforcement and inspection on new construction, renovations of both residential and commercial projects; ensuring compliance with applicable city codes and ordinances.

- Objectives:**
- 1.) Maintain a 95% or better "on time" customer service standard for building inspections.
 - 2.) Plan Review completed in the Number of Working days, 95% on time
 - 3.) Maintain customer approval rating through improvement of the customer service questionnaire feedback system to 95%.
 - 4.) Maintain 98% staff certification in all disciplines of plan review, inspection, enforcement.
 - 5.) Bring into compliance 1,200 properties through investigations and condemnations.
 - 6.) Inspections scheduled using Interactive Voice Response (IVR) 80%
 - 7.) Bring into compliance 1,700 properties through enhanced enforcement of city codes.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Percentage of inspections performed on-time*	N/A	95%	97%
Plan Review completed in the # of working days, 95% on time:			
New Residential	3	4	6
New Commercial	21	15	17
Commercial Remodeling	15	10	8
Residential Remodeling	7	4	1
Sign	3	5	4
Fire Protection	7	5	4
Maintain Customer Service Approval Rating	N/A	N/A	95%
Job Required ICC Certification	95%	95%	98%
Building Safety /investigation Cases	1,000	1,149	1,200
Inspections scheduled using Interactive Voice Response (IVR) Computerized Telephone Answering System	In development	60%	80%
Citations issued/Building without Permit/Complaints	1,200	1,641	1,700

* New Measure in FY09

DEVELOPMENT SERVICES

Goals, Objectives, & Performance Measures

FUNCTION: PLANNING
Review subdivisions, zoning and other applications for compliance with the adopted land use regulations.

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city.

Goal:
Propose and implement land use regulations and initiatives to ensure public safety and to drive economic growth and revitalization in order to create an attractive community of livable neighborhoods and business enterprises.

- Objectives:**
- 1.) Create a Transit Oriented Development (TOD) overlay zone.
 - 2.) Complete the Alameda Corridor Land Use Study and Area Plan for revitalization of the corridor
 - 3.) Create a Parking District Overlay Plan for the Cincinnati Entertainment District
 - 4.) Create a Natural Open Space Zoning District
 - 5.) Complete the Comprehensive Plan update.
 - 6.) Complete a Regional Growth Management Plan.
 - 7.) Complete the Billboard Inventory
 - 8.) Complete the Annexation Plan.
 - 9.) Review parking requirements for parking maximums

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Implement the TOD overlay zone (Comprehensive Plan)	50%	65%	90%
Implement Alameda Corridor Land Use Plan	10%	75%	100%
Implement Parking District Overlay Plan	0%	50%	100%
Implement Natural Open Space Zoning District	50%	90%	100%
Complete the Comprehensive Plan update	20%	30%	100%
Implement the Regional Growth Management Plan	30%	65%	100%
Complete the Billboard Inventory	10%	50%	100%
Implement the Annexation Plan	40%	60%	100%
Percentage of process issues resolved with developers	70%	100%	100%
Complete and implement parking maximums city wide	10%	60%	100%
Implement Smart Growth Principles	70%	100%	N/A
Community Outreach and Training for Smart Growth	80%	100%	N/A
Implement Impact Fees	50%	100%	N/A

Economic Development

Mission Statement

To develop quality employment opportunities in the local area, expand the tax base, and diversify the economy.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	946,783	912,008	1,083,158
Contractual Services	632,565	435,790	726,503
Materials/Supplies	13,047	12,657	21,000
Operating Expenditures	69,162	56,204	49,000
Non-Operating/Intergovt. Exp	516,773	832,142	500,000
Internal Transfers	0	32,000	87,000
Capital Outlay	0	0	0
<i>Total Appropriation</i>	2,178,330	2,280,801	2,466,661

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	1,634,769	1,659,467	1,828,083
257 - Restricted Funds	0	32,000	262,000
266 - Other	543,561	589,334	376,578
<i>Total Funds</i>	2,178,330	2,280,801	2,466,661

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	14.78	14.78	15.68
Grant Funded	0.00	0.00	1.00
<i>Total Authorized</i>	14.78	14.78	16.68

**Economic Development
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
72010268-ECONOMIC DEV ADMIN.	1,634,769	1,909,793	1,659,467	1,828,083

SUBFUND 257-RESTRICTED FUNDS				
72153041-ECONOMIC DEVELOP TIRZ	0	367,234	32,000	262,000

SUBFUND 266-OTHER				
72150036-ECONOMIC DEV PROJECTS	543,561	361,673	589,334	376,578

Economic Development Goals, Objectives, & Performance Measures

FUNCTION: ECONOMIC DEVELOPMENT

To assist in the creation of quality jobs in El Paso and revitalize targeted areas.

Serves Council's Strategic Policy:

To maximize economic development opportunities and increase the City's tax base through the prudent use of incentives to firms that enhance El Paso's economic base and quality of life.

Goal:

To help businesses create quality jobs in El Paso and revitalize targeted areas of town, thereby adding to the tax base and fostering a healthy economy.

Objectives:

- 1.) Create new job opportunities in El Paso by helping existing businesses maintain and/or expand their operations, and by encouraging new companies to relocate or begin new businesses.
- 2.) Implement the 2015 Downtown Plan and revitalize additional areas of El Paso that are not achieving their economic potential.
- 3.) Assist with high tech entrepreneur effort by maintaining the *Entrepreneur Guide* & developing a website for local entrepreneurs and by supporting the Regional Center for Innovation (RCIC)
- 4.) Implement an international program that will enhance El Paso's economy.
- 5.) Maintain and distribute business and economic data in print and online and assist with information-related calls

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Job Creation			
New Jobs	1,343	114	1,000
Company Visits	509	510	500
Partner Referral	100	108	100
Revolving Loan Fund - Amount Loaned	\$259,860	\$335,000	\$300,000
Project ARRIBA - Workforce Training Cases	356	350	300
Incentive-based Revitalization Investment			
Downtown	\$12,000,000	\$32,900,000	\$15,000,000
Other Areas	N/A	\$160,000	\$500,000
Technology			
New Emerging Technology Fund Grant Applications	4	3	4
Early Stage Technology Companies Mentored	10	13	15
International Supplier Development Program			
Maquila Suppliers in Matrix	98	150	160
Corporate Maquila Visits	15	50	50
Number of Information related calls	N/A	2,015	2,000



Engineering Services

Mission Statement

To provide, procure, and coordinate all engineering, geodetic, and architectural services required for the design, construction, maintenance, and repair of public works and public buildings for the City of El Paso and operate the City's traffic systems.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	3,545,326	3,651,223	3,397,331
Contractual Services	208,003	36,604	62,195
Materials/Supplies	98,058	64,936	106,924
Operating Expenditures	53,986	52,636	85,556
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	15,434	0	0
<i>Total Appropriation</i>	3,920,807	3,805,399	3,652,006

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	3,920,807	3,805,399	3,652,006
<i>Total Funds</i>	3,920,807	3,805,399	3,652,006

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	81.00	86.12	86.00
Grant Funded	2.00	2.00	2.00
<i>Total Authorized</i>	83.00	88.12	88.00

**Engineering Services
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
35010043-ENGINEERING ADMINISTRATION	911,159	403,611	833,131	700,740
35010045-ENGINEERING DESIGN	173,618	462,239	413,084	293,754
35010046-ENGINEERING CONSTRUCTION	539,696	468,879	303,920	516,645
35010047-ENGINEERING PROGRAM MGMT.	444,113	491,825	451,912	247,797
35010048-ENGINEERING TRAFFIC	1,150,417	983,582	910,977	945,782
35010050-ENGINEERING CIP	299,644	241,427	273,629	501,397
35010051-ENG. DESIGN & PROGRAM MGMT.	135,553	243,945	181,996	0
35010052-PROJECT CONTROLS	266,607	473,105	436,750	445,891

ENGINEERING SERVICES

Goals, Objectives, & Performance Measures

FUNCTION: CAPITAL IMPROVEMENT PLANNING & MANAGEMENT

Planning and financial oversight of the Capital Improvement Program (CIP) for the City.

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To provide a comprehensive long and short-term capital improvement plan (CIP) that identifies the City's specific infrastructure needs and potential funding strategies.

Objectives:

- 1.) Develop a long-term plan that identifies the City's 10-year candidate projects with proposed funding sources.
- 2.) Develop short-term capital budget that funds the highest priority projects.
- 3.) Identify and pursue potential external funding sources for high priority capital projects.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Percentage of 10-year CIP completed	15%	40%	50%
Percentage of short-term capital budget developed	20%	100%	100%
New funding sources identified/secured	1	1	1

ENGINEERING SERVICES

Goals, Objectives, & Performance Measures

FUNCTION: TRANSPORTATION ENGINEERING

Providing effective traffic engineering and transportation solutions in coordination with State and Federal agencies.

Serves Council's Strategic Policy:

To establish a comprehensive transportation system.

Goal:

To provide for the safe and efficient movement of people and goods within the City of El Paso, incorporating traffic calming techniques for residential streets and pedestrian-friendly street design and to do so in a manner that serves as a premier example of customer service for the City of El Paso.

Objectives:

- 1.) Interconnect all signalized intersections in the City of El Paso.
- 2.) Implement Neighborhood Traffic Management Program (NTMP).
- 3.) Reduce response time to citizen requests/inquiries.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Percentage of interconnected signals	85%	90%	92%
NTMP projects implemented	N/A	9	10
Days to respond to citizen request/inquiry	15	12	10

ENGINEERING SERVICES

Goals, Objectives, & Performance Measures

FUNCTION: DESIGN/PROJECT ENGINEERING

Design and construction oversight of the Capital Improvement Program (CIP) for the City.

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To engineer and construct quality infrastructure with the ultimate goal of implementing the City's long and short-term capital improvement plan.

Objectives:

- 1.) Incorporate LEED (Leadership in Energy and Environmental Design) practices for new projects.
- 2.) Increase in-house project design.
- 3.) Revise A/E (Architect/Engineer) selection policy to optimize selection process.
- 4.) In conjunction with other departments and divisions, optimize construction contract procurement process to reduce time between bid issuance to Notice to Proceed.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Percentage of LEED eligible projects implemented	N/A	50%	100%
Percentage, by dollars, of projects designed by in-house forces	N/A	10%	12%
A/E Selection process - number of days from project authorization to issuance of Design Notice to Proceed	N/A	60 days	60 days
Number of days from request to issue bid documents to issuance of contractor's Notice to Proceed.	N/A	90 days	90 days



Environmental Services

Mission Statement

To provide a safe and healthy environment for our citizens and provide good stewardship of assets.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	12,044,101	12,755,401	12,957,606
Contractual Services	6,420,780	5,799,066	7,023,108
Materials/Supplies	3,860,851	2,618,482	3,131,519
Operating Expenditures	13,617,331	12,545,308	10,204,847
Non-Operating/Intergovt. Exp	3,045,281	2,922,906	2,919,591
Internal Transfers	0	0	3,562,131
Capital Outlay	5,288,397	5,435,871	8,808,101
<i>Total Appropriation</i>	44,276,741	42,077,034	48,606,903

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
103 - Solid Waste Mgmt.	43,580,801	40,404,928	38,555,159
110 - Equipment	0	575,474	0
111-SWM Environmental Serv. Proj.	0	0	8,771,680
112 - Air Quality Grants	695,940	1,096,632	1,280,064
<i>Total Funds</i>	44,276,741	42,077,034	48,606,903

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	308.40	318.48	315.00
Grant Funded	0.00	12.42	16.20
<i>Total Authorized</i>	308.40	330.90	331.20

**Environmental Services
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 103-SOLID WASTE MGMT.				
34010280-SWM ENGINEERING	0	0	0	1,187,807
34010281-ESD QUALITY OF LIFE	0	0	0	1,577,996
34010286-ENVIRO CODE COMPLIANCE	3,433,352	5,666,237	4,672,291	5,262,178
34010289-SWM ADMINISTRATION	14,860,724	17,537,418	14,901,943	8,927,436
34010291-COLLECTIONS	13,347,738	15,897,232	11,242,086	10,325,099
34010292-FLEET AND OPERATIONS	773,949	287,534	225,462	229,105
34010293-RECYCLING PROGRAM	577,316	2,404,320	1,937,799	2,877,795
34010294-SPECIAL COLLECTIONS	3,446,962	2,022,961	1,334,302	1,294,667
34010296-MCCOMBS LANDFILL	7,140,760	7,311,070	6,113,978	6,486,594
34010297-CONTAINER COLLECTIONS	0	494,189	552,541	386,482

SUBFUND 111-SWM ENVIRONMENTAL SERV PROJ				
34010289-SWM ADMINISTRATION				
<i>ENVIRONMENTAL SERVICES</i>	0	0	0	8,771,680

SUBFUND 112-AIR QUALITY GRANTS				
34380036-ENVIRO CODE COMPLIANCE				
34010293-RECYCLING PROGRAM				
<i>TDH ASBESTOS</i>	-16	0	0	0
<i>TCEQ PASS THRU</i>	87,040	0	0	0
<i>TCEQ AQ COMPLIANCE</i>	239,909	0	0	0
<i>EPA AIR POLLUTION</i>	169,969	0	0	0
<i>WHOLE AIR MONITORING</i>	136,205	0	0	0
<i>TCEQ PM SAMPLING</i>	41,064	0	0	0
<i>BORDER AIR MONITORING</i>	21,769	0	0	0
34010289-SWM ADMINISTRATION				
<i>EDUCATIONAL VIDEOS</i>	0	0	23,009	0
<i>EL PASO HAZARDOUS AIR POLLUTION</i>	0	0	145,166	24,389
<i>TCEQ PASS THRU</i>	0	130,751	125,758	149,296
<i>TCEQ AQ COMPLIANCE</i>	0	479,213	300,614	479,214
<i>EPA AIR POLLUTION</i>	0	263,810	241,753	295,208
<i>WHOLE AIR MONITORING</i>	0	238,001	174,284	223,067
<i>TCEQ PM SAMPLING</i>	0	64,025	47,936	67,836
<i>BORDER AIR MONITORING</i>	0	50,770	38,112	41,054

Environmental Services

KEY PERFORMANCE MEASURES:

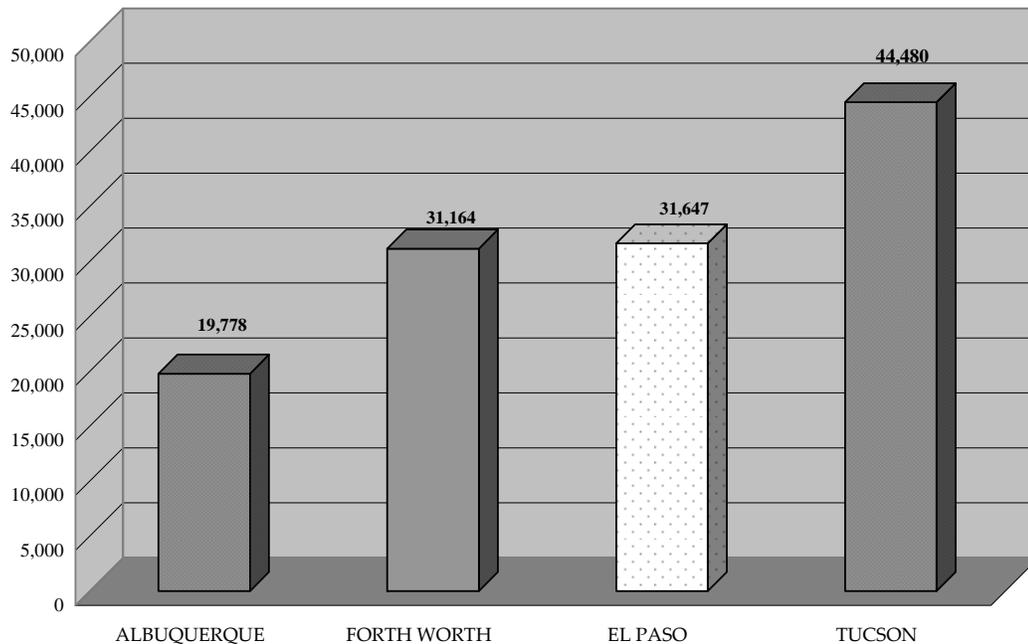
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Residential Tons Collected	
EL PASO, TX	173,323
ALBUQUERQUE, NM	188,229
FORT WORTH, TX	288,097
TUCSON, AZ	153,239

Source: OMB Survey, September 2009

CITY COMPARATIVE INFORMATION

**Generated Waste Sent for Recycling
(in tons)**



City	2008 Population	Tons City-generated Waste Sent for Recycling
ALBUQUERQUE, NM	521,999	19,778
FORT WORTH, TX	703,073	31,164
EL PASO, TX	613,190	31,647
TUCSON, AZ	541,811	44,480

Population Source: U.S. Census Bureau

ENVIRONMENTAL SERVICES

Goals, Objectives, & Performance Measures

FUNCTION: ENVIRONMENTAL SERVICES

Responsible for the establishment and execution of a municipal environmental program, providing a safe and healthy environment for our citizens.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an International city.

Goal:

Provide refuse and recycling collection and disposal services and comprehensive administration, compliance, and enforcement of all environmental ordinances and codes to maintain the health and safety of the community, in accordance with both the city's and department's strategic plan.

Objectives:

- 1.) Provide expeditious and effective residential refuse/recycling collection.
- 2.) Improve operational efficiencies in code compliance and collection by implementing new software and technologies through Accela and GIS routing.
- 3.) Reduce the occurrence and transmission of vector-borne diseases and health related injuries in and around El Paso City/County area.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Tons of trash processed at the landfills	431,577	419,529	425,000
Tons of Recyclables Collected	33,000	31,646	36,000
Recycling Rate as a % of all collections	16%	18%	19%
Average number of households served	158,000	159,550	162,650
Cost per ton of collection	\$65.77	\$59.19	\$63.75
New Code Cases	33,000	35,474	36,000
Code Inspections per FTE	1,009	985	1,000
Number of illegal dumping sites cleaned	160	167	175
Illegal Dumping Complaints/Investigations	529	689	700
Number of Vector Activities per FTE	5,625	5,288	5,300
Acres of Vector Treatment per FTE	29,375	30,923	31,000

General Services

Mission Statement

The mission of General Services is to provide direction in the development and maintenance of City facilities; and the maintenance and repair of the City vehicles and heavy equipment, while providing fleet management for its users.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	5,076,413	5,049,388	5,494,301
Contractual Services	3,055,765	3,113,208	2,830,670
Materials/Supplies	14,814,805	10,197,531	13,545,499
Operating Expenditures	10,663,062	10,905,445	11,239,805
Non-Operating/Intergovt. Exp	0	360,000	0
Internal Transfers	0	0	0
Capital Outlay	190	8,905	7,000
<i>Total Appropriation</i>	33,610,235	29,634,477	33,117,275

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	15,356,262	15,856,211	15,340,143
702 - Fleet Services	18,253,973	13,778,266	17,777,132
<i>Total Funds</i>	33,610,235	29,634,477	33,117,275

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	143.40	146.40	139.60
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	143.40	146.40	139.60

**General Services
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
31010325-BLDG MAINT POLICE FACILITIES	558,511	1,390,856	1,300,620	1,312,402
31010326-CITY WIDE BLDG. MAINT. NOC	14,039,266	1,983,633	1,824,767	1,768,661
31010327-BLDG MAINT FIRE FACILITIES	237,497	1,149,752	1,038,644	1,126,752
31010328-BLDG MAINT LEASED FAC	397,488	0	881,328	0
31010350-LIBRARY MAINT COSTS	123,500	11,105,701	10,810,852	11,132,328

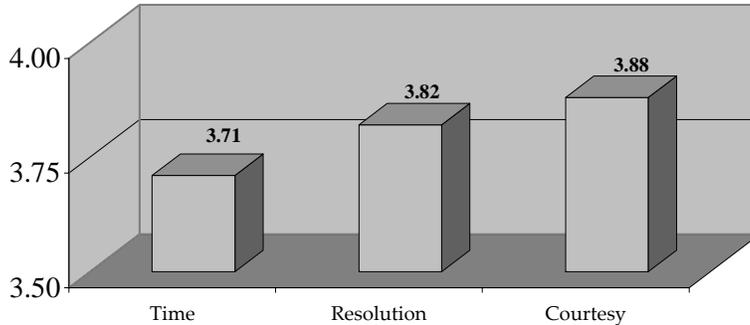
SUBFUND 702-FLEET SERVICES				
31310151-QUICK COPY	795,157	975,397	727,836	961,789
37370155-ADMINISTRATIVE-FLEET	3,311,322	3,688,974	3,424,432	3,936,726
37370403-MOTOR POOL	0	29,485	28,831	27,485
37370510-INVENTORY SALES	14,147,494	14,370,000	9,597,167	12,851,132

General Services

KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

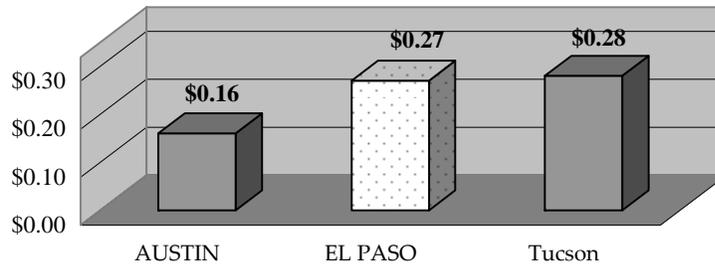
Building Maintenance Customer Service Satisfaction 2009



4 - Very satisfied 3 - Satisfied 2 - Somewhat satisfied 1 - Dissatisfied 0 - Very Dissatisfied

CITY COMPARATIVE INFORMATION

Total Maintenance Cost Per Mile Driven Police Vehicles



City	2008 Population	Solid Waste Packers Total Maintenance Cost Per Mile Driven	Police Vehicles Total Maintenance Cost Per Mile Driven	Light Vehicles Total Maintenance Cost Per Mile Driven
AUSTIN, TX	757,688	\$2.50	\$0.16	\$0.16
EL PASO, TX	613,190	\$1.43	\$0.27	\$0.10
TUCSON, AZ	541,811	\$3.15	\$0.28	\$0.25

Population Source: U.S. Census Bureau

GENERAL SERVICES

Goals, Objectives, & Performance Measures

FUNCTION: BUILDING MAINTENANCE

Assist in the development and maintenance of City facilities

Serves Council's Strategic Policy:

To be a high performance, customer focused organization.

Goal:

To provide a safe, healthy, and productive environment for all who visit and work in City facilities and to ensure the maintenance provided maximizes the service life of the City's facilities.

Objectives:

- 1.) **Respond** to all work orders in a timely and cost effective manner with an average turnaround time of five to five and half days.
- 2.) **Maintain** facility utility cost at Nat'l avg. or less **National average**

Police Station	\$3.23/sq. ft
Fire Station	\$4.60/sq. ft
Library	\$3.30/sq. ft
City Hall	\$1.73/sq. ft
- 3.) **Reduce** facility energy consumption to national averages:

Police Station	21 kwh/sq. ft
Fire Station	15 kwh/sq. ft
Library	11 kwh/sq. ft
City Hall	15 kwh/sq. ft

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Work Orders Completed	9,770	9,895	10,100
Total Average Turnaround Time	5 days	5 days	5.5 days
Maintenance & Repair Costs/Sq. Foot *			
Police Station	\$1.95	\$2.10	\$3.32
Fire Station	\$1.85	\$1.98	\$3.56
Library	\$1.51	\$1.75	\$1.92
City Hall	\$1.32	\$1.85	\$1.78
Energy Usage kwh/Sq. Foot**			
Police Station	21	21	20
Fire Station	12	13	16
Library	11	12	15
City Hall	16	17	18

* FY2010 cost increase due to federal grant funding for facility enhancement

** FY2010 usage audited by 3rd party (overseeing energy efficiency project), will be used as a base in future years to implement new practices

GENERAL SERVICES

Goals, Objectives, & Performance Measures

FUNCTION: FLEET SERVICES

Perform maintenance and repair on City vehicles and heavy equipment

Serves Council's Strategic Policy:

To continue being a High Performing Organization by focusing on customer needs.

Goal:

Manage the city's fleet by lowering operating costs, introduce a green fleet and spearhead a Regional Fleet Consolidation Program.

Objectives:

- 1.) Maximize vehicle availability with a goal of 96% availability.
- 2.) To train technicians to Automotive Service Excellence (ASE) standards with a goal of 80% certified and to maintain Blue Seal Certification.
- 3.) To maintain accurate parts inventory with a turn over ratio between 4 and 5.
- 4.) Reduce the overall average repair turn around times to under 4.2 days.
- 5.) Reduce equipment-operating costs through effective preventive maintenance, timely fleet replacement strategies, and thorough contract administration.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Overall vehicle readiness/availability	93.6%	94.6%	95.6%
Percent of technicians ASE certified	75%	75%	80%
Blue Seal Certification	Yes	Yes	Yes
Inventory turnover	4.4	4.0	4.0
Medium & low priority repair turnaround times	4.4 days	4.0 days	5
High priority repair turnaround times	1.8 days	1.8 days	2.7
Overall Vehicle turnaround times	5.7 days	4.2 days	4.2
Maintenance Costs:			
Sedans - \$/mile	\$0.10	\$0.09	\$0.08
Rear load garbage truck - \$/mile	\$0.25	\$0.20	\$0.19
Automated garbage truck - \$/mile	\$0.38	\$0.27	\$0.26
Patrol car - \$/mile	\$0.24	\$0.21	\$0.20



Information Technology

Mission Statement

Provide the City of El Paso and its employees with powerful, reliable and secure technologies agreement to support government business.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	3,404,854	3,612,921	3,800,291
Contractual Services	4,215,712	4,786,989	5,920,864
Materials/Supplies	109,504	107,095	111,436
Operating Expenditures	1,648,823	1,637,061	1,663,677
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	508,807
Capital Outlay	553,113	506,794	150,000
<i>Total Appropriation</i>	9,932,006	10,650,860	12,155,075

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	9,932,006	10,423,684	11,496,268
257 - Restricted Funds	0	227,176	658,807
<i>Total Funds</i>	9,932,006	10,650,860	12,155,075

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	56.00	63.77	64.77
Grant Funded	0.00	1.23	1.23
<i>Total Authorized</i>	56.00	65.00	66.00

**Information Technology
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
39010348-INFORMATION TECH ADMIN	548,475	546,619	526,443	545,267
39010349-GEOGRAPHIC INFO SYSTEMS	438,728	451,171	357,289	452,939
39010350-MEDIA PRODUCTION	104,316	115,828	112,801	124,568
39010351-INFORMATION SERVICES	5,089,886	6,109,142	5,955,580	6,518,510
39010352-TELECOMMUNICATIONS	3,750,601	3,602,855	3,471,571	3,854,984

SUBFUND 257-RESTRICTED FUNDS				
39010348-INFORMATION TECH ADMIN	0	544,670	227,176	658,807

Information Technology

Goals, Objectives, & Performance Measures

FUNCTION: INFORMATION SERVICES

Oversee telecommunications, enterprise computing systems, e-Government applications, and business planning analysis.

Serves Council's Strategic Policy:

By promoting growth in regional technology infrastructure that will enhance El Paso's ability to support high technology businesses into the future.

Goal:

Effectively develop, promote, facilitate, and ease the flow of information within the City organization and between the City and its citizens through the use of technology.

Objectives:

- 1.) Provide the City's user with robust, stable, and secure administrative applications to ensure proper delivery of services to the community.
- 2.) Maintain a dynamic website that meets the needs of the citizens and City employees and increase the number of functions that provide for on-line transactions with the City.
- 3.) Maintain and improve the capabilities of City Cable Channel 15 to communicate important information to the citizens of El Paso.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Percent Service Requests Resolved	97%	99%	99%
Server Unscheduled Downtime	< 1%	< 1%	<1%
Web Page Views	48,721,727	52,000,000	60,000,000
Percentage of down-time on Channel 15 (new measure in 2009)	< 1%	< 1%	<2%



Financial Services

Mission Statement

To provide accurate timely information to the Mayor, City Council, City Manager, Departments and the Public. To collect and invest cash, to impartially and timely purchase per all state and federal requirements, the necessary services, materials, and infrastructure the city requires.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	2,732,600	2,660,075	2,729,015
Contractual Services	412,004	270,296	301,982
Materials/Supplies	48,102	46,849	31,916
Operating Expenditures	43,914	41,411	39,819
Non-Operating/Intergovt. Exp	584	0	0
Internal Transfers	0	0	0
Capital Outlay	39,750	19,006	0
<i>Total Appropriation</i>	3,276,954	3,037,637	3,102,732

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	3,022,169	2,819,876	2,859,698
282 - HUD Administration	124,224	119,963	131,155
481 - Cont. Oblg. Int. Funded	130,561	97,798	111,879
<i>Total Funds</i>	3,276,954	3,037,637	3,102,732

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	52.80	54.80	49.43
Grant Funded	2.00	4.00	4.07
<i>Total Authorized</i>	54.80	58.80	53.50

**Financial Services
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
10010017-FINANCIAL ACCT& REPORTING	426,649	424,771	420,937	419,030
10010019-TREASURY SERVICES	200,869	199,074	174,860	204,188
10010020-FISCAL OPERATIONS	599,746	560,673	487,044	511,541
10010021-PURCHASING ADMIN.	835,925	818,698	828,188	783,710
10010274-GRANTS ADMINISTRATION	90,719	88,451	79,673	78,620
10010316-CAPITAL ASSETS MGMT.	186,963	227,364	236,930	249,340
10010705-FINANCIAL SERVICES-CFO	681,298	645,166	592,244	613,269

SUBFUND 282-HUD ADMINISTRATION				
10150054-GRANT CD ADMINISTRATION				
<i>CD ADMINISTRATION</i>	124,224	127,306	119,963	131,155

SUBFUND 481-CONT. OBLG. INT. FUNDED				
10102001-CITY AUCTIONS				
<i>CITY AUCTIONS</i>	130,561	108,943	97,798	111,879

Financial Services

KEY PERFORMANCE MEASURES:

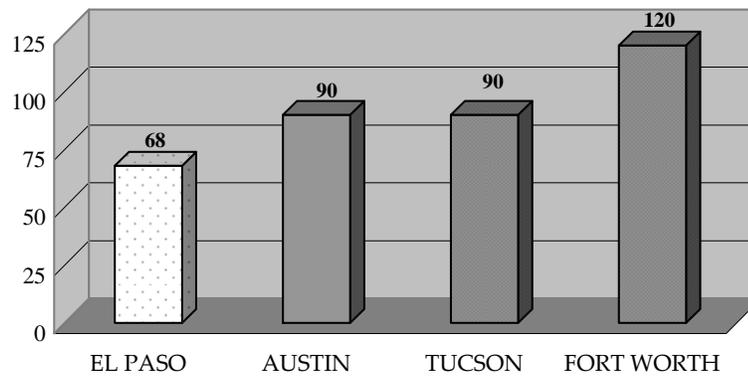
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Total Purchase Orders	
EL PASO, TX	3,794
AUSTIN, TX	6,828
TUCSON, AZ	2,421
FORT WORTH, TX	6,500

Source: Financial Services Survey, 2009

CITY COMPARATIVE INFORMATION

Average Number of Processing Days (Formal Bids)



City	2008 Population	Avg. Number of Processing Days for Formal Bids	Total Purchase Orders
EL PASO, TX	613,190	68	3,794
AUSTIN, TX	757,688	90	6,828
TUCSON, AZ	541,811	90	2,421
FORT WORTH, TX	703,073	120	6,500

Population Source: U.S. Census Bureau

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: FINANCIAL ACCOUNTING & REPORTING

Responsible for reporting, managing and monitoring of the City's accounting system.

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

Provide comprehensive accounting and financial reporting services, and develop, implement, and monitor accounting policies and procedures to provide accurate financial information to city stakeholders and other governmental agencies.

Objectives:

- 1.) Prepare the Comprehensive Annual Financial Report (CAFR) within 120 days of fiscal year date.
- 2.) Prepare pension monthly financial statements to present to City Employee Pension Board.
- 3.) Earn the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Publish financial information no later than 120 days (December 29) after fiscal year end as required by City Charter	Published	Published	Published
Publish unaudited monthly financial statements to present to City Employee Pension Board	Published	Published	Published
Earn GFOA Certificate of Achievement for Excellence in Financial Reporting	Earned	Earned	Earned

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: TREASURY SERVICES

Responsible for managing the City's investments in accordance with state law, City ordinances, and debt covenants.

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

Provide cash management services in accordance with state law, City ordinances, debt covenants, and the City's adopted investment policy.

Objectives:

- 1.) Analyze and meet the City's daily cash demand to minimize surplus cash.
- 2.) Maintain investment portfolio in accordance with City's investment policy.
- 3.) Develop sound cash management policies in order to maintain the City's favorable credit rating.
- 4.) Evaluate and recommend appropriate short term investments.
- 5.) Publish quarterly investment reports as required by State law.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Minimize average uninvested daily balance	\$500,000	\$500,000	\$500,000
Percentage of investments held in one type of security	60%	60%	60%
Adopt annual investment policy	October 2008	October 2009	October 2010
Conduct regular investment committee meetings to review City's investments	12	12	12
Average purchased portfolio yield compared to 90 day T-Bill rate at time of purchase	+0.65	+0.65	+.30
Publish quarterly investment report within 30 days after quarter-end	Published	Published	Published

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: FISCAL OPERATIONS

Responsible for the accurate processing of payroll, accounts payable and accounts receivable.

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

Fiscal Operations provides organizational leadership, guidance, and control for the City's revenue collection procedures and the payroll, accounts payable, and accounts receivable processes.

Objectives:

- 1.) Calculate and distribute timely payments and record resultant liabilities for accounts payable and payroll.
- 2.) File periodic taxes to prevent penalties.
- 3.) Perform timely P-Card Audits to ensure compliance of policies and procedures.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Number of daily check runs processed on time	252	252	252
Number of payrolls paid / tax filings filed on time	26 / 19	26 / 19	26 / 19
Number of Pension payrolls paid / tax filings filed on time	12 / 1	12 / 1	12 / 1
Review quarterly P-card audits *	4	4	4

* P-card audits performed by Internal Audit

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: CAPITAL ASSETS MANAGEMENT

Consists of identifying, tracking and managing capital assets of the City.

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To manage capital assets including the acquisition of real estate, leases, and property inventory and the disposal of assets and confiscated property through competitive bidding or auctions.

Objectives:

- 1.) Contract Management of all real property for the City to include leasing, selling and acquisitions.
- 2.) Facilitate the Capital Assets and Real Estate Committee (CARE). The committee is responsible for making real estate recommendations such as sale, acquisition or rental/leasing of properties to the City Manager.
- 3.) Administer the City's auction functionality to include vehicles and confiscated items.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Proceeds From Sale of Land & Equip	\$2,000,000	\$583,962	\$1,000,000
CARE Monthly Meetings	12	12	12
Total Auctions Held	12	12	12

Financial Services

Goals, Objectives, & Performance Measures

FUNCTION: PURCHASING

Provides, procures and coordinates the purchasing of supplies, materials, equipment, construction and services for all City departments.

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the City Government.

Goal:

Provide, procure and coordinate the bidding and purchasing of materials and supplies, equipment, construction and contractual services for all City departments in accordance with State statutes, City ordinances and proper purchasing procedures. Provide a fair opportunity for vendors to compete for City's business.

Objectives:

- 1.) Ensure that the highest quality items and services at the lowest and/or best values are procured by the City.
- 2.) Monitor purchase orders and formal bid activities to ensure compliance with laws, ordinances, regulations and sound Purchasing techniques and practices.
- 3.) Improve service to user departments by reducing the number of days for requisition and purchase order processing.
- 4.) Continue to explore utilization of cooperative purchasing programs.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Active Service & Supply contracts	520	268	300
Regular Formal Bids Awarded	154	151	175
Processing Time for Requisitions (Average Days)	5	4.8	5
Processing Time for Formal Bids (Average Days)	60	62	60
Purchase Order Value of Cooperative Purchasing Programs Utilized	\$5,012,000	\$12,126,056	\$12,500,000

Human Resources

Mission Statement

To help City departments attract, motivate, retain and develop qualified, diverse and productive employees while providing effective and efficient services in accordance with all applicable local ordinances, state statutes and federal laws.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	1,720,422	1,813,989	1,584,886
Contractual Services	95,950	80,442	67,910
Materials/Supplies	20,087	17,263	17,567
Operating Expenditures	454,634	418,701	305,966
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	0	0	0
<i>Total Appropriation</i>	2,291,093	2,330,395	1,976,329

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	2,291,093	2,330,395	1,976,329
<i>Total Funds</i>	2,291,093	2,330,395	1,976,329

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	38.70	42.20	34.20
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	38.70	42.20	34.20

**Human Resources
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
09010027-HUMAN RESOURCES ADMIN.	423,342	584,958	547,815	516,863
09010029-RECRUITMENT & EXAMS	661,426	636,889	646,370	539,365
09010030-ORGANIZATIONAL DEV.	735,558	615,342	667,078	487,219
09010342-PAYROLL AND RECORDS	470,767	489,803	469,132	432,882

Human Resources

Goals, Objectives, & Performance Measures

FUNCTION: EMPLOYEE RECORDS & INFORMATION MANAGEMENT

Maintain personnel files related to employee data management (hard copy and on line)

Serves Council's Strategic Policy:

To be a high performance, customer service focused organization.

Goal:

Ensure the integrity and accuracy of the employee database, provide support in the use of HRIS systems, and ensure department payrolls are in compliance with relevant charter provisions and laws.

Objectives:

- 1.) Maintain high proficiency among payroll and time keeping system users by maintaining system corrections at a rate of 2% or below.
- 2.) Respond promptly and courteously to payroll service requests.
- 3.) Maintain integrity and validity of the employee database by keeping data entry errors to a minimum.
- 4.) Process employee service awards on a timely basis.
- 5.) Manage the City's Texas Workforce Commission Unemployment Claims.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Timekeeping System corrections	2%	2%	2%
Percentage of supplemental checks processed with 1 day of request	100%	100%	100%
Rate of error on-line data entry	1%	1%	1%
Data changes	28,000	15,000	15,000
Percentage of service awards processed on schedule	100%	100%	100%
Percentage of Unemployment Claims Denied	90%	90%	90%

Human Resources

Goals, Objectives, & Performance Measures

FUNCTION: RECRUITMENT & EXAMINATION

Advertise, recruit and examine qualified applicants to fill vacant positions

Serves Council's Strategic Policy:

To be a high performance, customer service focused organization.

Goal:

Recruit and examine qualified individuals for classified and unclassified service in compliance with local, state, and federal laws and ensure accurate classification of positions.

Objectives:

- 1.) Process and screen employment application to provide city departments with a qualified applicant pool within 50 days.
- 2.) Prepare and administer employment exams and maintain active eligible lists efficiently to reduce the average cost per hire.
- 3.) Ensure that eligible applicants are certified to fill positions after receipt of a new eligible list to minimize the City's overall turnover rate.

Performance Measures	Actual FY08 *	Estimated FY09 *	Projected FY10
Working days per recruitment	52.03	50	< 50
Average time (days) to fill a vacant position when eligible list exist	15.54	11	< 10
Average Cost per Hire	\$428	\$570	\$591
Turnover Rate - Public Safety	4.22	3.68	< 4
Turnover Rate - Non Public Safety	15.29	10.75	< 11
Turnover Rate - Total	16.67	10.55	< 11

Human Resources

Goals, Objectives, & Performance Measures

FUNCTION: ORGANIZATIONAL DEVELOPMENT

Provide multifaceted training to employees

Serves Council's Strategic Policy:

To be a high performance, customer service focused organization.

Goal:

Provide administrative support for inquiries regarding human resources matters and coordinate organizational development activities.

Objectives:

- 1.) Support organizational compliance with rules and regulations and other legal mandates, by investigating and advising employees and managers on personnel matters, conducting incident investigations, recommending disciplinary actions, and resolving grievances.
- 2.) Administer training and development programs.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10 *
Investigations and recommendations for all formal employee grievances completed within established CSC time-frames (30 to 45 working days)	100%	100%	100%
Requests for intervention/mediation to informally assist in resolving management/labor conflicts	124	150	190
Number of course offerings	27	35	35
Employee contact training hours (number of employees times number of classroom hours)	17,465	22,000	24,000

* Note: Effective 8/25/09 Rule 15 time limits changed from 60 to 80 working days



Non - Departmental

Mission Statement

To monitor general fund expenses that do not apply to a specific department, or miscellaneous expenses that are not associated with any of the operating departments.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	2,812,875	2,005,669	2,969,856
Contractual Services	42,598,458	45,274,956	47,808,874
Materials/Supplies	7,872	6,986	12,100
Operating Expenditures	1,852,577	618,067	4,086,169
Non-Operating/Intergovt. Exp	65,594,563	69,907,845	75,412,382
Internal Transfers	5,141,547	17,740,536	158,018
Capital Outlay	180,560	784,794	26,000
<i>Total Appropriation</i>	118,188,452	136,338,853	130,473,399

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	11,060,421	3,237,857	7,273,334
300-672 - Debt Admin. Issues	62,735,668	85,730,074	72,130,382
721 - Health Benefits	32,439,470	36,355,100	40,297,057
722 - Worker's Compensation	8,568,176	7,948,081	7,282,371
723 - Unemployment Comp.	234,717	467,741	490,255
810 - Vehicle Mtr Rental Tax	3,150,000	2,600,000	3,000,000
<i>Total Funds</i>	118,188,452	136,338,853	130,473,399

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	4.10	3.35	3.00
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	4.10	3.35	3.00

**Non - Departmental
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
99010273-SPECIAL ITEMS	7,135,400	8,861,332	3,237,857	7,273,334
99010335-GENERAL CITY REVENUES	3,925,021	0	0	0

SUBFUND 300-DEFEASED ISSUES				
99386127-FY05 GO REFUNDING	12,840,494	15,857,454	15,297,467	15,947,181
99000094-1997 REFUND REV FUND	716	0	0	0
99550009-COMBINATION TAX & REVENUE	0	0	644	0

SUBFUND 312-1995B ISSUE				
99386113-DEBT SVC 95B GO REFUND	375	0	0	0

SUBFUND 314-1998 ISSUE				
99386118-1998 GO'S (BUDGET ONLY)	481,160	0	0	0

SUBFUND 315-1998A ISSUE				
99386119-1998A SERIES	303,822	0	0	0

SUBFUND 316-1999 REFUND BOND				
99386120-1999 REFUNDING SERIES	3,767,267	3,798,767	3,432,835	0

SUBFUND 317-2000 IMPRV&REFUND				
99386121-2000 IMPROVE & REFUNDING	1,612,455	1,617,195	1,580,548	4,338,419

SUBFUND 319-FY01 PROPOSED GO'S				
99386123-FY2007 GO'S	4,372,401	4,503,375	3,231,744	4,505,875

**Non - Departmental
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND-321-FY02 GO REFUNDING				
99386125-FY2002 GO REFUNDING	6,532,000	6,329,775	6,329,575	6,225,275
SUBFUND-322-FY04 GO REFUNDING				
99386126-FY2004 GO REFUNDING	6,767,650	5,913,350	5,913,350	5,055,550
SUBFUND-323-FY07 GO BONDS				
99550002-GO BONDS	2,277,886	2,822,325	2,822,825	1,728,125
SUBFUND-324-FY08 GO BONDS				
99550005-GO BONDS	0	3,701,686	3,690,094	3,641,825
SUBFUND-325-FY09 GO BONDS				
99550008-GO REFUNDING BONDS	0	0	17,935,895	0
SUBFUND 351-1998A ISSUE				
99331113-1998 CO'S	449,780	0	0	0
SUBFUND 352-1998 ISSUE				
99331114-1998 CO'S CIVIC CENTER	899,560	0	0	0
SUBFUND 353-1998B ISSUE				
99331115-1998 B SERIES	1,024,582	0	0	0
SUBFUND 355-PROPOSED FY01 CO's				
99200102-FY01 PROPOSED CO's (OMB)	911,611	903,712	903,711	896,563

**Non - Departmental
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 356-PROPOSED FY02 CO's				
99200201-FY02 PROPOSED CO's (OMB)	1,848,773	1,770,223	1,770,223	1,768,138

SUBFUND 357-PROPOSED FY03 CO's				
99331116-2003 CO's (OMB)	3,802,550	2,862,400	2,862,400	2,702,700

SUBFUND 394-1998 ISSUE				
99335098-TOLL BRIDGE REFUND 1998	88,294	365,535	369,035	368,730

SUBFUND 395-SIB LOAN PAYMENTS				
99335007-SIB LOAN PAYMENTS	204,649	892,152	892,152	892,152

SUBFUND 396-PLAZA THEATRE FUND				
99335008-PLAZA THEATRE SINKING FUND	1,346,343	1,341,018	1,341,518	1,348,705

SUBFUND 397-PENSION OBL BONDS				
99550004-2007 PENSION OBL BONDS	6,462,262	7,771,981	7,771,981	5,933,796
99550007-2009 PENSION OBL BONDS	0	0	557,867	4,019,645

SUBFUND 469-FY2006 CO'S				
99331117-FY2006 CO'S	4,052,313	4,050,688	4,050,302	4,057,750

SUBFUND 470-FY2007 CO'S				
99550003-FY2007 CO'S	2,017,313	2,295,156	2,295,656	1,538,956

SUBFUND 471-FY2009 CO'S				
99550006-FY2009 CO'S	0	0	1,389,428	3,488,113

**Non - Departmental
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 521-HFC FUNDED				
99550001-THUNDER CANYON				
<i>PPR0004-THUNDER CANYON</i>	43,671	43,202	43,402	43,005
SUBFUND 671-ZARAGOZA BRIDGE				
99335004-FED LN-1DEC91-ZARAGOZA	627,741	166,250	731,353	161,250
SUBFUND 672-STANTON STREET				
32000080-SIB LOAN CAPITAL PROJECTS	0	553,118	516,069	553,118
SUBFUND 721-HEALTH BENEFITS				
04100248-HEALTH INS & BENEFITS	32,439,470	39,673,408	36,355,100	40,297,057
SUBFUND 722-WORKER'S COMP.				
99100255-WORKERS COMPENSATION	8,568,176	8,280,552	7,948,081	7,282,371
SUBFUND 723-UNEMPLOYMENT COM				
99100263-UNEMPLOYMENT INSURANCE	234,717	335,868	467,741	490,255
SUBFUND 810-RESTRICTED				
99500018-MISCELLANEOUS PROJECTS				
<i>MOTOR VEHICLE RENTAL TAX</i>	3,150,000	3,200,000	2,600,000	3,000,000



Office of Management & Budget

Mission Statement

To provide assistance to City department heads through the budget process by providing comprehensive budget and management analysis of departmental resources, programs, and services to implement policy directives.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	1,444,913	1,396,278	1,569,185
Contractual Services	203,970	160,461	197,450
Materials/Supplies	25,374	287,288	27,650
Operating Expenditures	15,252	12,364	15,350
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	5,550	625,000	0
Capital Outlay	2,334,637	2,209,930	234,619
<i>Total Appropriation</i>	4,029,696	4,691,321	2,044,254

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	1,167,910	1,083,609	1,233,437
504 - Capital Outlay	2,364,837	3,108,572	234,619
721 - Health Benefits	496,949	499,140	576,198
<i>Total Funds</i>	4,029,696	4,691,321	2,044,254

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	28.30	30.05	27.60
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	28.30	30.05	27.60

**Office of Management & Budget
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
04010020-OFFICE OF MGMT & BUDGET	1,167,910	1,309,433	1,083,609	1,233,437

SUBFUND 504-CAPITAL OUTLAY				
04102010-CAPITAL ACQUISITION FUND				
<i>CAPITAL OUTLAY</i>	2,364,837	547,153	3,108,572	234,619

SUBFUND 721-HEALTH BENEFITS				
04100249-HEALTH INS & BENEFITS	496,949	557,079	499,140	576,198

Office of Management and Budget

Goals, Objectives, & Performance Measures

FUNCTION: MANAGEMENT AND BUDGET ANALYSIS

Develop and administer the City's annual operating, debt service and capital acquisition budgets to provide a sound basis for planning, decision-making, and managing control of City resources.

Serves Council's Strategic Policy

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To strategically develop and administer the budget process as a sound basis for short and long-term planning, decision-making, and financial sustainability.

Objectives:

- 1.) Perform comprehensive management studies and activity based costing studies of city departments, services and programs as directed by city administration.
- 2.) Oversee, monitor and provide timely processing of budget transfers for city departments.
- 3.) Present a citywide quarterly budget report to City Council as an information tool for on-going policy development.
- 4.) Improve the categorical rating received by the Government Finance Officers Association for the Distinguished Budget Award.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Comprehensive Management Studies	3	5	5
Number of Budget Transfers Processed	1,649	1,515	1,400
Average Budget Transfer Processing Time in equivalent working days (transfers less than \$25,000)	2.0 days	1.8 days	1.7 days
Quarterly Budget Reports including department performance measures provided to City Council within 45 days of the month end closing date of each quarter.	Yes	Yes	Yes
GFOA Distinguished Budget Award rating*			
Policy Document	3.00	3.00	3.50
Financial Plan	3.23	3.03	3.50
Operations Guide	2.93	2.93	3.00
Communications Device	3.23	3.03	3.50

*Based on a scale (1), Information not Present to (4), Outstanding

Office of Management and Budget
Goals, Objectives, & Performance Measures

FUNCTION: INSURANCE & BENEFITS

Oversee the City's Risk Management functions which include Employee Benefits, Workers' Compensation, Safety, Property and Liability Coverage.

Serves Council's Strategic Policy

To ensure long-term financial stability and sustainability of the City Government.

Goal:

To provide employees, retirees and families with a comprehensive and cost effective health benefits program.

Objectives:

- 1.) Increase employee awareness of available health benefits and encourage participation through preventive care and early treatment.
- 2.) Enhance the City's ability to retain, and motivate employees by achieving market competitiveness in all benefits offered to employees.
- 3.) Coordinate benefit plans promoting cost management provisions and maintain fiscal solvency.
- 4.) Monitor health care cost, workers compensation cost and health care coverage.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Participation in Wellness Centers (# of employees treated)	3,173	3,467	3,550
Employees/Retirees covered by Health Plan*	4,373 employees/ 907 retirees	4,312 employees/ 923 retirees	4,400 employees/ 850 retirees
Informational programs presented annually to increase knowledge of benefits programs available	91	85	100
Number of Employees enrolled in Flexible Spending Program	251	285	350
Workers Compensation Claims Reported	997	1,042	1,000
Average Cost per Workers Compensation Claim	\$4,445	\$4,557	\$4,500
Average Health Claims Cost per Member	\$5,086	\$5,583	\$5,600

*FY08 and FY09 include Public Service Board retirees, FY2010 COEP only

Tax

Mission Statement

The mission of the Tax Department is to collect property taxes on behalf of 31 government entities, to collect unbilled revenue, and issue petty cash to city departments.

<i>Budget Summary</i>	Actual FY08	Estimate Actual FY09	Adopted FY10
Personal Services	1,083,177	1,102,244	1,160,990
Contractual Services	3,436,706	2,955,831	3,243,014
Materials/Supplies	27,835	27,202	34,050
Operating Expenditures	16,083	13,243	20,700
Non-Operating/Intergovt. Exp	10	113	0
Internal Transfers	0	0	0
Capital Outlay	0	0	0
<i>Total Appropriation</i>	4,563,811	4,098,633	4,458,754

<i>Source of Funds</i>	Actual FY08	Estimate Actual FY09	Adopted FY10
101 - General Fund	4,563,811	4,098,633	4,458,754
<i>Total Funds</i>	4,563,811	4,098,633	4,458,754

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	24.00	24.50	24.50
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	24.00	24.50	24.50

**Tax
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
06010022-TAX OFFICE COLLECTIONS	4,563,811	4,506,024	4,098,633	4,458,754

Tax

Goals, Objectives, & Performance Measures

FUNCTION: COLLECTIONS

To collect property taxes on behalf of 31 jurisdictions and to collect unbilled city revenue.

Serves Council's Strategic Policy:

To ensure long-term financial stability and sustainability of the city government.

Goal:

Ensure the timely collection and reporting of property taxes for all entities within El Paso County in compliance with the Texas Local Government Records Law.

Objectives:

- 1.) To increase the number of tax payments processed through the website.
- 2.) To attain a 100% tax collection rate on current accounts and at least 35% on prior years accounts.
- 3.) To maintain an overall customer service rating of 4.75 on a scale of 5.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Payments Processed Through Website	\$9,002,523	\$12,875,844	\$13,500,000
Collection Rate - Current	98.37%	97.95%	98.00%
Rate of collection for Past Due (Delinquent) taxes	35.93%	38.39%	35.00%
Surveys - Customer Service Overall Rating	4.75	4.81	4.75



Fire

Mission Statement

To prevent or minimize the loss of life and protect property from the effects of fire or other emergencies and to render such public assistance as may be determined by Fire Chief or higher authority.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	71,734,605	70,226,831	70,464,052
Contractual Services	3,844,971	4,035,544	3,918,682
Materials/Supplies	2,975,462	2,498,562	2,879,205
Operating Expenditures	280,066	269,868	346,314
Non-Operating/Intergovt. Exp	85,999	270,021	281,377
Internal Transfers	0	0	0
Capital Outlay	0	0	0
<i>Total Appropriation</i>	78,921,103	77,300,826	77,889,630

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	74,817,504	74,206,590	74,446,474
221 - Emergency Mgmt.	277,021	255,479	320,990
601 - Airport Cost Centers	3,826,578	2,838,757	3,122,166
<i>Total Funds</i>	78,921,103	77,300,826	77,889,630

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	972.74	954.90	923.07
Grant Funded	3.50	7.50	7.50
<i>Total Authorized</i>	976.24	962.40	930.57

**Fire
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
22010090-FIRE DEPARTMENT ADMIN.	3,276,676	3,194,659	3,980,160	2,361,152
22010096-FIRE FIGHTING TRAINING	2,614,400	2,235,243	2,037,658	2,408,151
22010100-FD EMERGENCY OPERATIONS	58,015,473	58,215,344	57,438,314	59,353,459
22010101-SPECIAL OPERATIONS	355,532	209,828	360,488	326,637
22010104-FIRE PREVENTION	3,070,327	3,465,829	3,274,938	3,581,568
22010311-FIRE COMMUNICATIONS *	688,084	677,755	612,754	0
22010320-MAINTENANCE	3,392,562	3,368,591	3,101,738	4,626,674
22010321-AIRPORT FIREFIGHTERS	0	0	912	0
22010330-FIRE SUPPORT PERSONNEL	3,404,450	3,452,160	3,399,628	1,788,833

SUBFUND 221-EMERGENCY MANAGEMENT				
22150024-EMERGENCY MANAGEMENT				
<i>EMERGENCY MANAGEMENT</i>	277,021	283,391	255,479	320,990

SUBFUND 601-AIRPORT COST CENTERS				
62620010-AIRCRAFT RESCUE FIRE FIGHT	3,252,618	2,602,857	2,349,087	2,601,339
62620041-AIRPORT FMS UNIT	573,960	517,759	489,670	520,827

* As of September 1, 2009 Fire Communications was transferred to the Police Department.

Fire

KEY PERFORMANCE MEASURES:

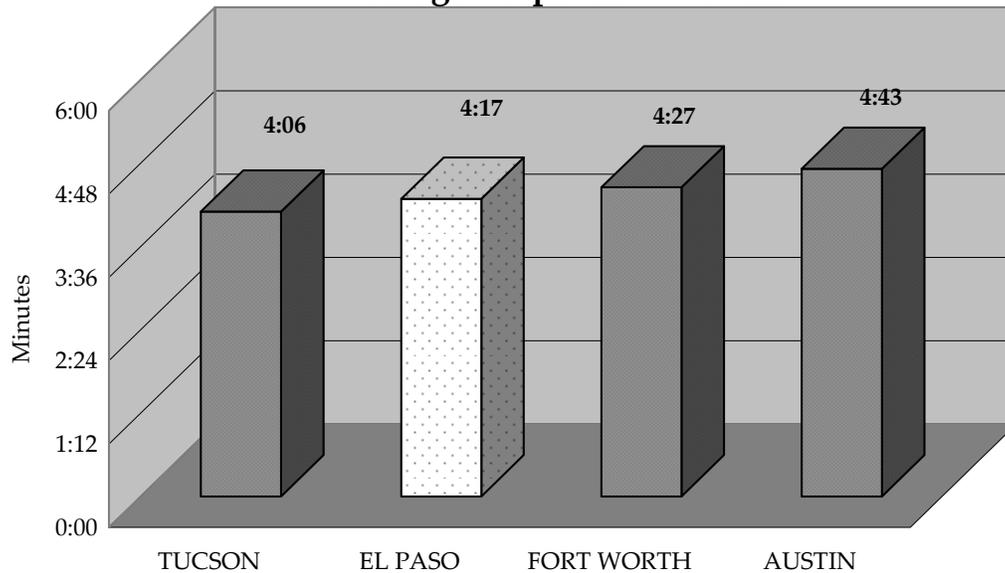
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Insurance Service Organization (ISO) Rating 2009	
TUCSON, AZ	2
EL PASO, TX	1
FORT WORTH, TX	2
AUSTIN, TX	2

Source: OMB Department Survey, 2009

CITY COMPARATIVE INFORMATION

**First Responder
Average Response Time 2009**



City	2008 Population	Total Fire Responses	Confined to Room of Origin	Total Medical Responses
TUCSON, AZ	541,811	7,466	63%	66,960
EL PASO, TX	613,190	1,934	84%	65,305
FORT WORTH, TX	703,073	3,427	73%	50,946
AUSTIN, TX	757,688	2,750	77%	58,790

Population Source: U.S. Census Bureau

FIRE DEPARTMENT

Goals, Objectives, & Performance Measures

FUNCTION: EMERGENCY OPERATIONS

Provides mitigation of fire, medical, vehicle, and hazardous materials emergencies

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To respond to emergencies and calls-for-assistance effectively and efficiently to save lives and property. To provide pre-hospital treatment and transport in order to deliver patients to definitive care.

Objectives:

- 1.) Reduce the average response time to fire or basic-life support incidents to 4:00 minutes.
- 2.) Reduce the total number of structure fires in coordination with Fire Prevention.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Total responses	70,498	70,117	70,500
First responder response time (in minutes)	4:17	4:23	4:05
Total structure fires	395	390	300

FIRE DEPARTMENT

Goals, Objectives, & Performance Measures

FUNCTION: FIRE PREVENTION AND INVESTIGATIONS

Community risk reduction through Inspection, Plans Review, Education, Code Enforcement and Arson investigation.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Prepare and deliver educational programs to the public to reduce community risks. Conduct "origin & cause" fire investigations, and provide inspections and code enforcement.

Objectives:

- 1.) Maintain criminal clearance rate above national average of 16.5%.
- 2.) Reduce issuance of red tags for non-compliance through proper plan review and public education.
- 3.) Review construction plans for Fire Code compliance.
- 4.) Increase fire prevention education for children and senior citizens.
- 5.) Enhance fire prevention by inspecting 100% of commercial occupancies with at least once per calendar year.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Cases cleared by arrest	15%	15%	39%
Cases cleared through investigations	93%	95%	91%
Red tags issued	270	265	371
Permits issued	4,941	4,900	3,465
Plans reviewed	2,659	2,700	2,505
Permitting inspections*	3,194	2,910	3,209
Fire prevention programs*	145	159	143
Total program attendees*	15,979	19,886	22,278
Code inspections	4,100	4,200	4,279

*Adjustment made to reflect those directly related to Fire Prevention Division efforts.

FIRE DEPARTMENT

Goals, Objectives, & Performance Measures

FUNCTION: TRAINING

Development of curriculum, delivery of programs, and compliance with State and Federal mandates.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To provide the El Paso Fire Department and the community with qualified firefighters, paramedics, and medics.

Objectives:

- 1.) Train firefighter recruits to meet or exceed the recognized standards of the Texas Department of State Health Services and Texas Commission on Fire Protection.
- 2.) Provide training and information services to veteran firefighters, paramedics, and medics so that the current workforce receives advanced certifications recognized by the Texas Department of State Health Services and the Texas Commission on Fire Protection.
- 3.) Provide continuing education to the firefighters, paramedics, and medics in order to meet and exceed the certification requirements set by the Texas Department of State Health Services and the Texas Commission on Fire Protection.
- 4.) Provide fire and medical vehicle driver safety courses.
- 5.) Provide cross fit education and training.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Firefighter training*	60,240	14,880	7,020
Veteran continuing education training * (classroom and video courses)	1,200	1,460	22,000
Advanced certification training*	768	2,880	10,680
Driver safety courses*	2,400	4,000	2,400
Fitness assessment by certified fitness coordinators*	400	362	500

*Contact Hours

FIRE DEPARTMENT

Goals, Objectives, & Performance Measures

FUNCTION: SPECIAL OPERATIONS

Provide for operational readiness in response to mountain, water, and hazardous materials incidents.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide technical and logistical support for the Fire Department's special rescue and response teams. Respond to and assist in the mitigation of technical emergencies involving: swift water, hazardous materials, weapons of mass destruction, search and rescue, high angle, confined space and trench rescues.

Objectives:

- 1.) Increase the pool of Hazardous Materials Operations level trained personnel.
- 2.) Train 30 state certified Hazardous Materials Technicians for Hazardous Materials team duty.
- 3.) Provide training and skills practice for 18 high angle rescue technicians.
- 4.) Prepare 18 Water Rescue team members for 2-year National Fire Protection certification.
- 5.) Train at least 30 Combined Mountain Search & Rescue (CoMSAR) personnel in search and rescue techniques.
- 6.) Train Hazardous Materials Task Force and Weapons of Mass Destruction (WMD) Group on WMD response.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Haz-mat Operations-Level Personnel trained (# of personnel/contact hours)	20/1,600	45/2,160	45/2,160
Haz-mat Technicians-Level Personnel trained (# of personnel/contact hours)	30/2,400	135/2,214	135/2,500
Special rescue training (confined spaces, trench, and high angle environments)	83	18/684	35/1,680
Swift water rescue technicians trained (# of personnel/contact hours)	18/720	18/864	18/1,440
CoMSAR Technicians trained (# of personnel/contact hours)	40/1,600	32/3,152	30/2,400

FIRE DEPARTMENT

Goals, Objectives, & Performance Measures

FUNCTION: LOGISTICS

Assures the safe operation of all fire fighting and rescue equipment as well as the safe conditions of all Fire Department facilities.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an International city.

Goal:

Provide and maintain equipment and supplies for all Fire Department personnel in accordance with federal, state, and nationally recognized standards.

Objectives:

- 1.) Procure department equipment in a timely manner and at best value.
- 2.) Prevent as many repairs as possible or reduce number of unplanned repairs for vehicles and equipment to keep costs to a minimum.
- 3.) Turnaround time for all services reduced to 2 days or less.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Technicians to apparatus ratio	1:7	1:6	1:6.5
Repair cost per hour	\$126.18	\$138.27	\$120.00
Average age of Pumpers	5 years	6.3 years	7.3 years
Average age of Ambulances	2.7 years	3.4 years	3.6 years
Average age of Aerials/Quints	7.8 years	7.4 years	8.4 years
Number of self-contained breathing apparatus repairs greater than \$200	120	50	50
Average preventive maintenance cost per hour	\$100.04	\$105.62	\$140.00
Number of vehicle repairs greater than >8 hours	147	193	200
Average Self-Contained Breathing Apparatus downtime due to repairs	3 days	2 days	2 days

FIRE DEPARTMENT

Goals, Objectives, & Performance Measures

FUNCTION: EMERGENCY MANAGEMENT

Mitigation, preparation, response, and recovery from emergencies and disasters threatening life or property within El Paso.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Administer the emergency management program for the City and County of El Paso towards mitigation, preparedness, response, and recovery from natural and man-made disasters.

Objectives:

- 1.) Conduct annual review of the City/County Emergency Operations and its twenty-two emergency function annexes to ensure revisions are made at least once every five years in order to maintain current plans for effective response.
- 2.) Ensure NIMS (National Incident Management System) compliance through training and documentation of all public safety agencies and their top level managers as directed by the Department of Homeland Security.
- 3.) Educate El Paso citizens, first responders, and support agencies for disaster preparedness by conducting training programs and exercises consisting of National Incident Management Training, Radiological Preparedness, Terrorism Awareness, Disaster Preparedness, Severe Weather Awareness and emergency planning.
- 4.) Pursue grant funding from FEMA (Federal Emergency Management Agency) and the County of El Paso for the operation of the El Paso Office of Emergency Management.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Basic Plan and Emergency Plan Annex revisions	1	1	8
NIMS Compliance training	25%	85%	95%
Training programs	60	50	40
Exercises	6	6	8
Training attendance	3,000	3,000	2,500
FEMA funding for Emergency Management	\$125,000	\$125,000	\$105,000
County funding for Emergency Management	\$56,000	\$56,000	\$56,631



Municipal Clerk

Mission Statement

To deliver quality customer service by promoting ready access to City documents and information, by creating and maintaining accurate records of City and Municipal Court actions, and by providing equitable access to justice in the adjudication of cases under Municipal Court's jurisdiction.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	4,144,374	3,886,297	3,829,044
Contractual Services	1,147,183	1,286,949	1,147,396
Materials/Supplies	27,469	18,140	29,718
Operating Expenditures	245,787	290,677	270,471
Non-Operating/Intergovt. Exp	66,213	63,709	67,000
Internal Transfers	0	0	132,348
Capital Outlay	135,213	72,868	107,000
<i>Total Appropriation</i>	5,766,239	5,618,640	5,582,977

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	5,041,957	4,894,433	4,637,977
238 - Municipal Clk Security	336,044	311,292	405,000
239 - Municipal Ct Tech Fund	388,238	412,915	540,000
<i>Total Funds</i>	5,766,239	5,618,640	5,582,977

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	96.30	95.20	88.30
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	96.30	95.20	88.30

**Municipal Clerk
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
11010009-MUNICIPAL CLERK-CITY CLERK	532,685	670,971	646,024	448,717
11010011-MUNICIPAL CLERK ADMIN.	3,546,651	3,532,474	3,451,527	3,478,058
11010332-MUNICIPAL CLERK JUDICIARY	962,621	790,407	796,882	711,202

SUBFUND 238-MUN CLERK SECURITY				
11150051-MUNICIPAL CLERK SECURITY	336,044	405,000	311,292	405,000

SUBFUND 239-MUN CLK TECHNOLOGY				
11153060-MUN. CT. TECHNOLOGY FUND	388,238	540,000	412,915	540,000

MUNICIPAL CLERK

Goals, Objectives, & Performance Measures

FUNCTION: MUNICIPAL COURT

Handle Class C misdemeanors and parking citations.

Serves Council's Strategic Policy:

To be a high performance, customer service focused organization.

Goal:

Process all court related paperwork and fines/bonds paid for moving, parking, and City ordinance Class C violations and provide administrative support to the municipal court judges.

Objectives:

- 1.) Improve collection of delinquent fines/fees thru collection section and Omnibase, driver's license suspension program.
- 2.) Scan inventory of older tickets and dockets on file.
- 3.) Implementation of paperless warrant system.
- 4.) Decrease the time to disposition of cases.
- 5.) Increase the number of cases/defendants involved in traffic safety initiatives.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Fines/fees collected	\$25,318,224	\$24,501,896	\$23,800,000
Installment plans issued by collection section	16,638	15,713	16,000
Scan inventory of older tickets/dockets on file	0	60%	75%
Implement paperless warrant system	n/a	n/a	50%
Number of Warrants activated	148,079	148,432	149,000
Warrants executed by PD Warrant Officer	4,570	6,021	7,000
Cases pending a court date	19,073	32,081	45,000
Driving Safety course requests, by right	26,483	24,473	25,000
Juveniles attending life skills classes	344	342	350

Municipal Clerk

Goals, Objectives, & Performance Measures

FUNCTION: CITY CLERK

Serve as the repository of City Council's actions.

Serves Council's Strategic Policy:

To be a high performance, customer focused organization.

Goal:

Maintain official records of city government and the El Paso Municipal Court of Appeals, serve as a document and information resource to Council, all city departments, and the citizens of our city, and to coordinate city elections.

Objectives:

- 1.) Maintain, in accordance with established standards, all documents necessary for the effective administration and operation of the City by ensuring accurate recording, transcription, production, and distribution of all meetings of the City Council and the Mass Transit Board, completed at a rate of 95% or better within one week.
- 2.) Make agenda with back-up materials, minutes, and relevant records available to the public, and completed within a week at a rate of 95% or better.
- 3.) Post election information and notices on the City's website and post Campaign Finance Reports within one work day of filing for retrieval by the public.
- 4.) Provide election service in accordance with the City Code and Ordinances for the Pension election, and comply with State elections law for the City's general, run-off and special elections.
- 5.) Respond to Open Records Requests for City documents promptly in compliance with the Texas State Open Records Act, completing 80% of requests within three workdays of receipt and completing 60% of the requests within one workday of receipt.
Respond to all internal departmental open records completing 95% of requests within two workdays.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Minutes of Council meetings recorded and transcribe within 1 week	100%	100%	100%
Make available to departments motions and other items the day after the City Council meeting	98%	100%	100%
Respond to Internal Departmental records requests for documents within 1 day	98%	100%	100%
Post agendas with backup materials and minutes on the City's web-site	100%	100%	100%
Post election information and campaign finance reports on the City's web-site within one work day of filing.	100%	100%	100%
Conduct and coordinate all elections as directed by City Council	100%	100%	100%
Respond to Open Records Requests within 3 days of receipt or sooner	98%	100%	100%

Police

Mission Statement

To provide services with integrity and dedication, to preserve life, to enforce the law, and to work in partnership with the community to enhance the quality of life in the City of El Paso.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	105,598,756	101,618,549	107,433,994
Contractual Services	4,647,077	4,502,903	4,469,929
Materials/Supplies	3,943,961	2,910,411	3,705,473
Operating Expenditures	4,436,885	1,978,866	2,002,473
Non-Operating/Intergovt. Exp	507,272	514,088	680,814
Internal Transfers	0	0	0
Capital Outlay	1,677,113	716,425	100,973
<i>Total Appropriation</i>	120,811,064	112,241,242	118,393,656

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	112,433,558	105,795,387	112,041,390
207/217 - Criminal Prevention	2,065,053	1,537,470	1,726,808
248 - Police Confiscated Fund	2,692,529	1,588,086	686,000
268 - Police Restricted	1,037,658	1,187,177	1,078,365
601 - Airport Cost Centers	2,088,660	2,107,981	2,347,659
608 - Non Capital Grants	493,606	25,141	513,434
<i>Total Funds</i>	120,811,064	112,241,242	118,393,656

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	1,718.91	1,704.29	1,721.57
Grant Funded	52.94	42.86	40.86
<i>Total Authorized</i>	1,771.85	1,747.15	1,762.43

**Police
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
21010050-CHIEF'S OFFICE	88,212,320	85,731,804	86,261,881	89,979,676
21010051-INTERNAL AFFAIRS	158,877	162,741	163,009	169,754
21010052-TRAINING	2,391,222	1,556,601	1,086,646	898,424
21010053-INTERNAL OPERATIONS	311,532	297,447	230,113	282,105
21010054-PLANNING AND RESEARCH	185,832	213,510	198,726	230,229
21010055-VEHICLE OPERATIONS	4,207,314	4,246,370	3,751,830	3,740,754
21010056-GRANT OPERATIONS	0	175,545	89,605	129,316
21010058-COMMUNICATIONS *	5,102,197	5,081,137	5,162,352	7,046,684
21010059-RECORDS	2,255,987	2,188,656	1,968,252	2,119,653
21010060-POLICE SUPPLY	390,572	610,500	306,040	598,290
21010061-FINANCIAL SERVICES	4,390,003	3,879,939	2,157,505	2,096,530
21010062-FIELD SUPPORT	320,447	325,052	280,567	306,761
21010063-CENTRAL REGIONAL COMMAND	607,102	680,817	682,039	733,857
21010064-MISSION VALLEY REG'L COMM	290,401	289,953	293,305	301,469
21010066-NORTHEAST REG'L COMMAND	314,773	294,517	251,195	235,253
21010067-PEBBLE HILLS REG'L COMM	292,527	328,453	332,405	341,047
21010068-WESTSIDE REGIONAL COMM	206,406	223,641	212,861	242,389
21010069-OSSD OPERATIONS	1,269,099	1,523,684	1,371,901	1,503,259
21010071-DIRECTED INVESTIGATIONS	897,038	692,978	600,171	691,716
21010072-CRIMINAL INVESTIGATIONS	629,909	441,011	394,984	394,224

* As of September 1, 2009 Fire Communications was transferred to the Police Department.

**Police
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 207/217-CRIME PREVENT.				
21150002-CRIMNL JUSTICE-GOVERNOR				
<i>AUTO THEFT - ATPA</i>	1,158,735	786,081	1,196,432	1,260,415
<i>DART PROJECT</i>	86,209	101,795	91,216	0
<i>GENERAL VICTIM ASSISTANCE</i>	0	0	0	129,924
<i>OVAG GRANT</i>	75,327	34,739	0	60,626
<i>SHOCAP</i>	18,603	27,699	27,613	27,774
<i>VCLG</i>	0	36,438	75,002	38,101
21150007-TXDOT TRAFFIC ENFORCE				
<i>SAFE COMMUNITIES</i>	98,078	108,693	147,207	91,956
<i>TXDOT COMP STEP</i>	628,101	0	0	0
21150010-FEDERAL POLICING GRANTS				
<i>BULLETPROOF VEST GRANT</i>	0	0	0	31,401
<i>SECURE OUR SCHOOLS STEP</i>	0	0	0	86,611
<i>COPS SECURE OUR SCHOOLS</i>	0	105,500	0	0

SUBFUND 248-PD CONFISCATED FUNDS				
21150060-RESTRICT/CONFISCATED FUND				
<i>FEDERAL CONFISCATED FUNDS</i>	1,867,996	629,102	1,198,317	686,000
<i>STATE CONFISCATED FUNDS</i>	824,533	156,009	389,769	0

**Police
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 268-POLICE RESTRICTED				
21010050-PS-RED LIGHT CAMERA VIOL.	80,314	227,661	189,037	247,620
21150064-ABANDONED AUTO TRUST				
<i>ABANDONED AUTO TRUST</i>	207,249	103,051	299,100	265,245
<i>GARAGE KEEPERS LIEN-RESTRICT</i>	630,593	750,000	699,040	565,500
21150070-PD RESTRICTED FUNDS				
<i>CONTINUING EDUCATION TRAINING</i>	49,754	0	0	0
<i>BREATH ALCOHOL TESTING</i>	69,748	0	0	0

SUBFUND 601-AIRPORT COST CENTERS				
62620036 - PARKING ENFORCEMENT	466,076	398,985	355,511	394,509
62620037-AIRPORT POLICE OPERATIONS	1,622,584	1,791,225	1,752,470	1,953,150

SUBFUND 608-NON CAPITAL GRANTS				
62620038-AIRPORT FAA OPER (CANINE)				
<i>AIRPORT CANINE GRANT</i>	493,606	535,273	25,141	513,434

Police

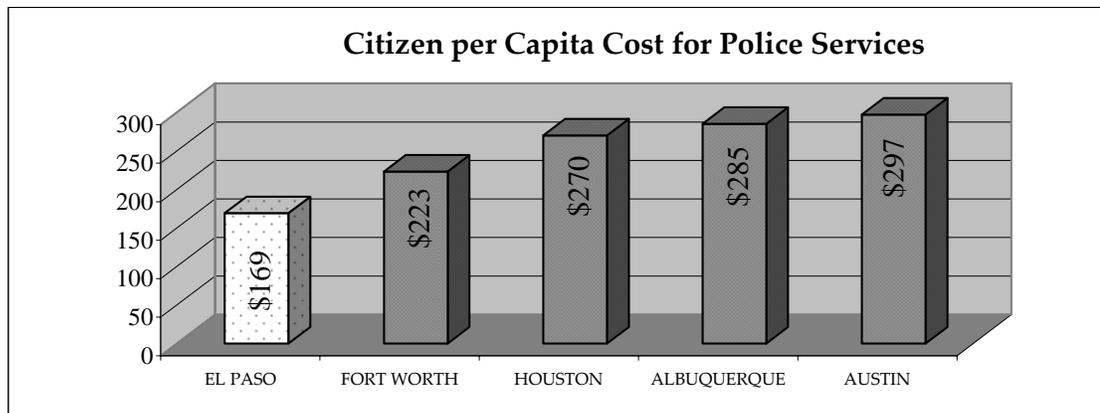
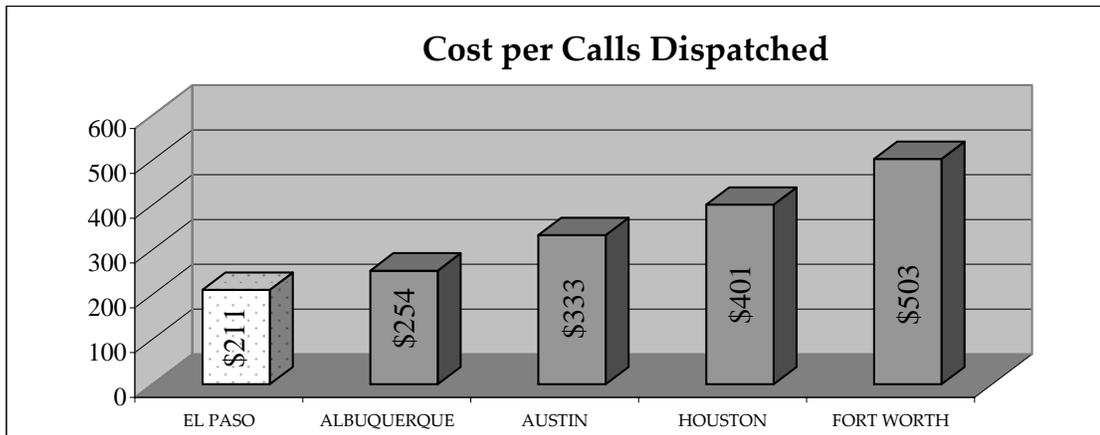
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

America's Safest Cities Cities of 500,000 or more			
Safest:		Most Dangerous:	
EL PASO, TX	3	DALLAS, TX	8
AUSTIN, TX	5	HOUSTON, TX	10
SAN ANTONIO, TX	9		
FORT WORTH, TX	10		

Source: CQ Press 15th Annual America's Safest (and Most Dangerous) Cities, November 2008

CITY COMPARATIVE INFORMATION



Source: EPPD Survey, September 2009

POLICE

Goals, Objectives, & Performance Measures

FUNCTION: REGIONAL OPERATIONS

Provides call response; patrol, traffic enforcement and investigative functions; and crime prevention and crime suppression functions.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide basic law enforcement and crime prevention and suppression to regional areas of the city and respond to citizen's calls for police service.

Objectives:

- 1.) Reduce overall crime rate by 5% or better.
- 2.) Conduct major crime suppression operations.
- 3.) Increase the level of participation in Neighborhood Watch program.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Number of calls for services	521,412	563,124	644,638
Number of arrests	28,162	25,161	32,105
Crime Rate	5,080/100,000	4,944/100,000	4,918/100,000
Index Crime	21,336	21,123	21,723
Murder	13	13	17
Rape	302	299	221
Robbery	499	495	461
Aggravated Assault	1,593	1,581	2,174
Burglary	2,195	2,158	2,105
Larceny/Theft	13,210	13,084	14,483
Motor Vehicle Theft	3,524	3,493	2,262
Average response time			
Dispatch to Arrival, priority 2 & 3	9:02	9:27	9:29
Call to Arrival, Priority 2 & 3	16:06	16:54	16:17
Morgan Quitno/CQ Press National Rankings - Safest City with population above 500,000	2	3	1
Number of Neighborhood Watch Programs	420	386	386

POLICE

Goals, Objectives, & Performance Measures

FUNCTION: INVESTIGATIONS

Provides investigation and follow up of major crimes, narcotics cases and gang-related crimes; and provides intelligence and homeland security functions.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Direct criminal and sensitive investigations of narcotic and vice offenses, fatalities and gang related crimes and conduct follow-up investigations of major felony crimes in the City.

Objectives:

- 1.) Target street-level drug interdiction, vice violations in neighborhoods and around schools, and assist federal agencies with large scale drug operations.
- 2.) Target specific gang leaders and the most active and violent gangs maintaining an overall clearance rate of 100% on gang related drive-by shootings.
- 3.) Maintain an overall clearance rate of 100% on homicides.
- 4.) Increase auto theft recovery rate to 37% or better.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Narcotic search warrants executed	225	122	240
Vice/Narcotics arrests	900	561	850
Narcotic seizures (weight/volume)			
a) Marijuana	61,000 lbs	23,032 lbs.	67,000 lbs
b) Cocaine	450 lbs	304 lbs	470 lbs
c) Heroin**	16.605 gr	2,086.52 gr	20 gr
Percent drive by shootings cleared	100%	73%	100%
Clearance rate for murder	100%	100%	100%
Criminal Investigations case clearance rate	86%	86%	89%
Auto Theft Recovery Rate	25%	37%	41%

**FY 09 2 extraordinarily large seizures

POLICE

Goals, Objectives, & Performance Measures

FUNCTION: COMMUNICATIONS
 Answering emergency 9-1-1 phone calls, properly classifying each call, dispatching the appropriate emergency response units from the Police and Fire Department.

Serves Council's Strategic Policy:
 To become the most livable city in the United States and be recognized as an international city.

Goal:
 To provide for emergency and non-emergency communications between the El Paso Fire Department and other agencies and the Public in order to maintain an effective and timely response system that minimizes the extent of an emergency.

- Objectives:**
- 1.) Reduce the percentage of dropped or misclassified calls to 7% or less.
 - 2.) Attain 94% accuracy in incident coding.
 - 3.) Attain 95% accuracy in call triage and prioritization.
 - 4.) Attain 96% accuracy in medical instruction provided on calls.
 - 5.) Establish a quality assurance plan that reviews at least 10% of all calls to ensure that all information is gathered, evaluated, and dispatched accurately.
 - 6.) Attain 99% accuracy in dispatching for Fire responses and 95% on Medical responses.
 - 7.) Ensure call received to dispatch within 60 seconds 95% of the time and within 90 seconds 99% of the time.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Actual percentage of dropped or misclassified calls	5%	7%	7%
Proper coding all calls to 95% or greater	93%	95%	94%
Proper triaging and prioritization 98% or greater	93%	98%	95%
Proper medical instruction to caller	93%	98%	95%
Increase quality assurance program to include review of 10% of all calls minimum	3%	10%	10%
Percentage of calls accurately dispatched: Fire/Medical	95%/92%	99%/95%	99%/95%
Dispatch within 60 seconds 95% of the time and within 90 seconds 99% of the time.*	N/A	95%/99%	95%/99%

*New Measure in FY09

POLICE

Goals, Objectives, & Performance Measures

FUNCTION: SUPPORT SERVICES

Provides support to major Department functions through the special units: crime scene, canine, special traffic investigations, airport, victim and court services.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide support to the department's operations and administer ancillary public safety functions by offering support to crime victims within our community.

Objectives:

- 1.) Provide traffic enforcement and traffic safety education to reduce traffic fatalities through a proactive public awareness campaign.
- 2.) Implement a high quality training program for both pre-service and in-service employees.
- 3.) Provide crime victims with assistance in social services and referrals.
- 4.) Monitor security alarms, compliance and control and reduce repeated response to false alarms.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Number of traffic fatalities	55	64	55
Number of traffic fatalities per 1,000 population	0.09	0.11	0.08
Number of traffic collisions	23,500	21,599	24,200
Number of traffic collisions per 1,000 population	36.89	38.00	35.42
Number of moving violations issued	254,000	249,000	260,056
Number of in-service contact training hours	58,000	64,917	60,000
Number of crime victims served	4,919	5,164	5,200
Number of false alarm calls	16,375	17,800	18,882
Number of false alarm calls per 1,000 population	25.71	21.14	25.05
False alarm rate per permit	1.12	1.11	1.11



Airport

Mission Statement

To provide the best air transportation services and facilities possible for the City of El Paso and surrounding region.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	10,363,870	9,649,933	10,750,639
Contractual Services	5,718,344	5,665,071	5,888,434
Materials/Supplies	1,800,235	1,777,058	1,887,450
Operating Expenditures	18,158,306	18,236,529	5,170,475
Non-Operating/Intergovt. Exp	2,455,298	806,180	1,897,263
Internal Transfers *	11,958,966	83,738,506	9,958,136
Capital Outlay	0	0	471,000
<i>Total Appropriation</i>	50,455,019	119,873,277	36,023,397

* FY2009 Estimated Actuals include \$83,189,986 Cash Transfers from Capital Projects

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
601 - Airport Cost Centers	38,053,552	35,660,321	29,786,854
602 - Debt Service	504,450	474,450	1,474,663
604 - Capital Projects *	0	83,436,986	471,000
606 - Passenger Facility Charges	1,895,567	301,520	4,018,180
607 - Airport Restricted Fund	10,001,450	0	272,700
<i>Total Funds</i>	50,455,019	119,873,277	36,023,397

* FY2009 Estimated Actuals include \$83,189,986 Cash Transfers from Capital Projects

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	241.60	241.40	236.70
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	241.60	241.40	236.70

**Airport
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 601-AIRPORT COST CNTRS				
62620001-FINANCE AND ADMIN.	8,471,339	17,221,043	8,515,268	14,592,305
62620002-AIRPORT SECURITY	736,973	812,531	779,464	804,099
62620003-INVENTORY PURCHASES	11,485	4,400,000	0	4,400,000
62620004-NEW CARGO COMPLEX	2,290,401	410,499	2,297,039	345,476
62620005-TERMINAL	8,847,628	6,306,986	8,696,788	6,006,545
62620006-AIRPORT PARKING LOTS	1,725,401	1,951,461	1,764,823	1,939,031
62620007-AIR FREIGHT	110,280	153,299	110,833	113,040
62620008-GEN / COMMERCIAL AVIATION	1,417,389	731,417	1,391,014	669,707
62620009-LANDING AREA	9,440,040	1,687,234	7,517,507	1,638,697
62620011-INDUSTRIAL PARK	326,444	245,247	308,588	227,436
62620012-GOLF COURSE	198,413	8,000	135,431	8,000
62620013-BUTTERFIELD TRAIL IND. PK	457,683	199,586	212,121	478,261
62620032-INVENTORY ISSUES	0	-4,400,000	0	-4,400,000
62620039-GLOBAL REACH INDUSTRIAL PRK	436,007	150,752	474,695	117,203
62620040-BUTTERFIELD TRAIL GOLF CLUB	3,337,305	2,929,931	3,123,123	2,532,800
62620042-AIRPORT HOTELS	0	99,731	72,903	55,315
62620043-CROSSROADS RETAIL	0	29,624	22,285	0
62620044-FOREIGN TRADE ZONE	246,764	241,860	238,439	258,939

SUBFUND 602-DEBT SERVICE				
62620014-DEBT RESERVES				
1996 REVENUE BONDS	504,450	1,492,040	474,450	1,474,663

**Airport
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 604-CAPITAL PROJECTS				
62620018-AIRPORT OPERATING ACCT				
<i>AIRPORT OPERATING ACCOUNT *</i>	0	8,161,323	83,189,986	0
62620020-GEN AIRPORT CONSTRUCTION				
<i>AIRPORT CAPITAL OUTLAY</i>	0	422,500	247,000	471,000

* To record Cash Transfers from Capital Projects

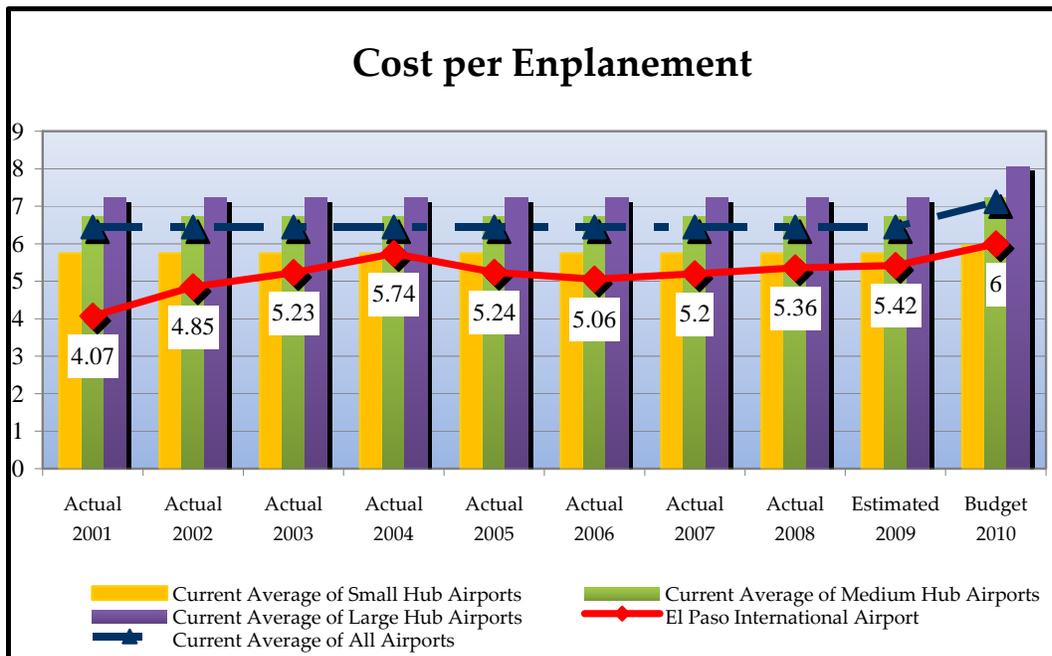
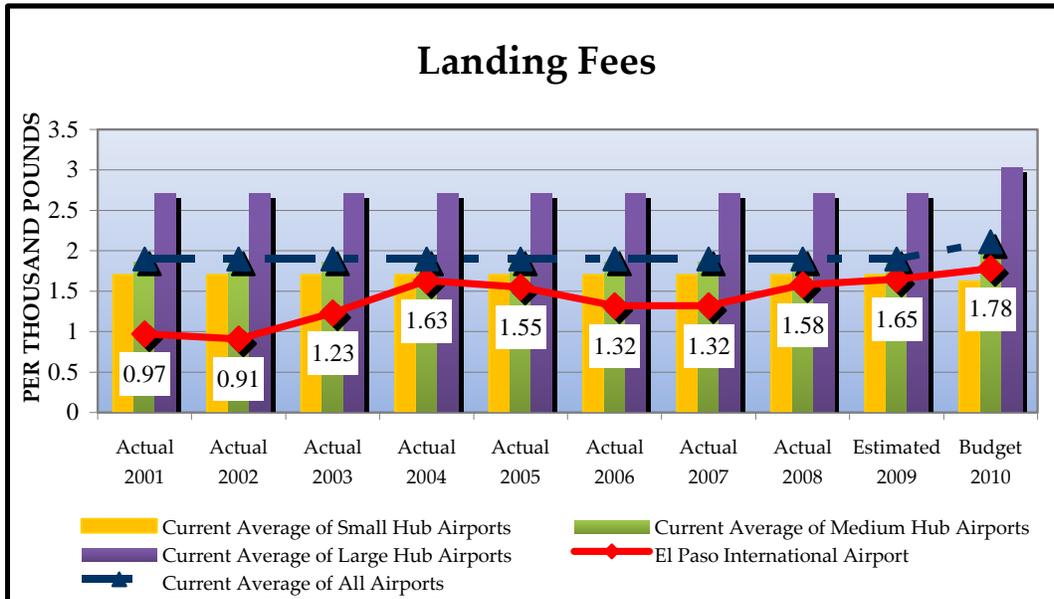
SUBFUND 606-PASSENGER FAC CHARGES				
62620016-PASSENGER FACILITY CHARGES				
<i>PFC CAPITAL ACCOUNT</i>	1,895,567	5,030,000	301,520	160,000
<i>PFC REVENUE</i>	0	0	0	3,858,180

SUBFUND 607-AIRPORT RESTRICTED FUND				
62620017-AIRPORT RESTRICT LAND SALES	10,001,450	280,000	0	272,700

Airport

KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.



AIRPORT

Goals, Objectives, & Performance Measures

FUNCTION: ADMINISTRATION

Manage and oversee the department's administrative functions.

Serves Council's Strategic Policy:

Maintain El Paso as an international transportation system hub.

Goal:

To ensure the Airport is self-sustaining in accordance with Federal Aviation Administration (FAA) policies and procedures and grant assurances.

Objectives:

- 1.) To maintain and sustain appropriate cash balance and reserves to allow for future investments in essential aviation facilities and non-aviation revenue generating facilities.
- 2.) To maintain a stable and competitive cost structure for El Paso airline carriers while retaining cost recovery for airline operations and facility requirements.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Non-Aviation Revenue	\$21,236,657	\$20,323,997	\$20,272,399
% Non-Aviation Revenue/Total Operating Revenue	60.2%	59.6%	58.5%
Percent change in Net Assets	1%	4%	4%
Terminal rate per square foot	\$34.48	\$37.50	\$36.31
Landing fee per \$1,000 lbs. landed weight	\$1.58	\$1.65	\$1.78
Airport cost per enplanement	\$5.36	\$5.42	\$6.00

AIRPORT

Goals, Objectives, & Performance Measures

FUNCTION: OPERATIONS

Facilitate the safe operation of commercial and general aviation aircraft through the management and oversight of public safety, security, communications and ground transportation services.

Serves Council's Strategic Policy:

Maintain El Paso as an international transportation system hub.

Goal:

To provide safe and state of the art aviation facilities for all airlines, passengers, air cargo and general aviation operators in compliance with Federal Aviation Administration (FAA) and Transportation Security Administration (TSA) requirements and standards.

Objectives:

- 1.) To comply with federal regulations.
- 2.) To maintain an aggressive safety program.
- 3.) To continue providing a high level of concession services--food and beverages, news & gifts, wireless internet, business center and welcome center.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Maintain FAA Part 139 Certification	Yes	Yes	Yes
Percent change in number of accidents	-15%	-4%	-2%
Landing Fee Revenue/Aircraft Movement	\$48.06	\$49.07	\$49.62
Ranked among the 10 best Small Airports in Customer Satisfaction by J.D. Power and Associates	Yes	Yes	Yes

AIRPORT

Goals, Objectives, & Performance Measures

FUNCTION: DEVELOPMENT

Implement and oversee the Airport's Capital Improvement Program and grant administration.

Serves Council's Strategic Policy:

Maintain El Paso as an international transportation system hub.

Goal:

To administer a capital improvement program that plans for and meets future demands for the Airport.

Objectives:

- 1.) To invest in the Airport's infrastructure through the implementation of a Capital Improvement Program.
- 2.) To provide El Paso/Juarez industry with first class air cargo/Foreign Trade Zone (FTZ)/ Customs Facilities and maintain appropriate space to allow expansion and capitalize on immediate business opportunities.
- 3.) To develop Airport land according to the Airport's Master Plan and Land Use Map.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Capital expenses per passenger	\$6.59	\$6.66	\$9.64
Percentage cargo facility availability	30%	50%	50%
Defense Industrial Park III Project-Percentage Complete	0	95%	100%
Percentage completion of terminal renovation project adding 20,000 sq. ft. in concession space	20%	60%	100%



International Bridges

Mission Statement

To provide safe, convenient, efficient and reliable cross border mobility at an appropriate cost while facilitating international commerce and to provide efficient management of the parking meters.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	0	2,072,178	2,092,986
Contractual Services	0	1,084,192	1,227,774
Materials/Supplies	0	180,036	180,600
Operating Expenditures	0	80,098	102,500
Non-Operating/Intergovt. Exp	0	3,965	6,000
Internal Transfers	0	9,545,315	13,650,087
Capital Outlay	0	0	0
<i>Total Appropriation</i>	0	12,965,784	17,259,947

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
672 - Stanton Street	0	12,965,784	17,259,947
<i>Total Funds</i>	0	12,965,784	17,259,947

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	0.00	54.54	54.69
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	0.00	54.54	54.69

**International Bridges
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
FUNCTION				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 672-STANTON STREET				
64010283-INTL BRIDGES ADMIN	0	17,058,076	12,819,815	17,058,810
64010285-PARKING METER OPERATIONS	0	189,765	145,969	201,137

International Bridges

Goals, Objectives, & Performance Measures

FUNCTION: BRIDGES

To provide safe, convenient, efficient and reliable cross border mobility.

Serves Council's Strategic Policy:

To establish a comprehensive transportation system

Goal:

To provide safe, convenient, efficient and reliable cross border mobility at an appropriate cost while facilitating international commerce.

Objectives:

- 1.) Maintain the bridges and approaches in a relatively above average to superior condition through a proactive maintenance program.
- 2.) Ensure security of bridges, crossers and employees.
- 3.) Maintain the bridges in a clean and esthetically pleasing state.
- 4.) Increase the number of automatic vehicle identification subscribers (electronic toll collection).
- 5.) Maintain shortage/overage account to less than 0.5%.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Bridge Visual Inspections	3	12	12
Bridge Maintenance Expenditures as % of Revenue	0.67%	0.89%	0.88%
Security Expenditures per Southbound Crossing	\$0.048	\$0.061	\$0.065
Janitorial Expenditures per Southbound Crossing	\$0.006	\$0.008	\$0.009
Automated Vehicle Identification Accounts	1125	1,500	1,500
Active Participation in Border Trade Related Meetings and Conferences	19	20	20
Shortage/Overage Account	< 1%	< 0.5%	< 0.5%

International Bridges

Goals, Objectives, & Performance Measures

FUNCTION: PARKING METERS

To provide efficient management of the parking meters.

Serves Council's Strategic Policy:

To establish a comprehensive transportation system.

Goal:

To provide efficient management of the parking meters.

Objectives:

- 1.) Maintain the Parking Meters in a relatively superior condition through a proactive maintenance program.
- 2.) Increase the number of Parking Meter Cards (Electronic Meter Cards) Subscribers in order to decrease reduce labor costs in counting the revenue and increase customer convenience.
- 3.) Upgrade Parking Meters to State of the Art Model 90's to obtain maximum security.
- 4.) Increase Number of Parking Meters out in the field in order to maximize revenue.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Average Number of Days to Repair a Parking Meter after a Report	1	0.5	0.5
Parking Meter Cards	282	376	380
Number of Model 90 Parking Meters	432	457	480
Number of Metered Spaces	1,645	1,750	1,800
Parking Meter Revenue	\$1,129,683	\$1,116,517	\$1,600,000
Operational Cost per Dollar Collected	N/A	\$0.169	\$0.126

Metropolitan Planning Organization

Mission Statement

To develop, coordinate, and monitor transportation projects/programs that encourage multimodal solutions to the transportation, economic, and social needs of the El Paso Urban Transportation Study (EPUTS) Area.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	761,854	796,172	1,006,357
Contractual Services	313,494	266,471	532,546
Materials/Supplies	28,650	20,741	34,000
Operating Expenditures	227,165	115,422	270,822
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	0	0	0
<i>Total Appropriation</i>	1,331,163	1,198,806	1,843,725

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
205 - Federal Funded Projects	1,331,163	1,198,806	1,843,725
<i>Total Funds</i>	1,331,163	1,198,806	1,843,725

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	0.00	0.00	0.00
Grant Funded	13.00	13.00	13.00
<i>Total Authorized</i>	13.00	13.00	13.00

**Metropolitan Planning Organization
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 205-CAPITAL PROJECTS				
68150009-MPO PLANNING GRANTS				
<i>FHWA NEW MEXICO</i>	42,406	80,423	44,546	65,277
<i>FHWA - TXDOT TEXAS</i>	1,288,757	1,518,282	1,079,573	1,778,448
<i>TRANSPORTATION IMPROVEMENT PROG</i>	0	74,688	74,687	0

METROPOLITAN PLANNING ORGANIZATION

Goals, Objectives, & Performance Measures

FUNCTION: REGIONAL TRANSPORTATION PLANNING

Planning and programming regional multimodal transportation investments that improve the area's attainment of air quality standards.

Serves Council's Strategic Policy:

To mitigate traffic congestion and enhance the street network in order to become the lowest car dependent city in the southwest.

Goal:

Provide coordination of multimodal transportation plans and programs within the study area.

Objectives:

- 1.) Administer and manage regional transportation planning grants as required by local, state and federal regulation, prepare budgets as required, coordinate, review and adopt plans and programs in the El Paso MPO Study Area (EPMPO) with state and federal agencies and elected officials.
- 2.) Develop and maintain data required to accomplish short and long-range transportation planning tasks of the MPO.
- 3.) Apply for TCEQ Air Quality Funding to conduct plans and programs that address Ozone pollution as part of the Short Range Planning.
- 4.) Develop an update to the Long-Range Transportation Plan and its Transportation Conformity and report transportation demand management for the Metropolitan Transportation Plan; develop a new Travel Demand Model for the Metropolitan Transportation Plan; and assist the Border Operation Master Plan for future Metropolitan Transportation Plan.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Administration and Management	33%	30%	34%
Data Developments and Maintenance	10%	12%	8%
Short Range Planning	33%	30%	28%
Metropolitan Transportation Plan (MTP)	24%	28%	30%
** Measurement: Percent of Time Spent			



Public Transit - Sun Metro

Mission Statement

To provide safe, reliable, clean buses driven by professional coach operators committed to excellent customer service in an effort to make El Paso the least car dependent city in the southwest.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	30,454,519	30,603,351	32,427,057
Contractual Services	3,178,471	3,724,420	4,605,306
Materials/Supplies	7,133,222	5,442,463	11,601,175
Operating Expenditures	11,162,149	4,606,259	4,856,294
Non-Operating/Intergovt. Exp	587,402	558,114	2,928,402
Internal Transfers	0	0	0
Capital Outlay	283,060	367,359	3,246,017
<i>Total Appropriation</i>	52,798,823	45,301,966	59,664,251

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
645 - General Operations	52,718,465	44,603,724	58,991,132
647 - Non-Capital Grants	0	0	673,119
648 - Inventory	80,358	698,242	0
<i>Total Funds</i>	52,798,823	45,301,966	59,664,251

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	662.10	659.46	687.46
Grant Funded	9.00	9.00	9.00
<i>Total Authorized</i>	671.10	668.46	696.46

**Public Transit - Sun Metro
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 645-GENERAL OPERATIONS				
60600001-MASS TRANSIT ADMINISTRATION	12,785,516	13,942,079	5,319,283	11,121,776
60600003-BUSES - FIXED ROUTE	16,179,690	15,162,544	16,332,138	16,188,795
60600004-THE LIFT-DEMAND RESPONSE	3,929,586	3,687,046	3,624,361	3,618,549
60600005-TRANSIT FACILITIES MAINT	1,563,819	1,757,655	1,614,122	2,238,832
60600006-TRANSIT-MAINTENANCE	8,378,293	10,073,382	7,301,660	11,813,886
60600007-TRANSIT-MAINTENANCE	198,909	231,388	221,297	205,338
60600008-TRANSIT OPERATIONS	6,628,480	12,871,985	6,805,879	9,532,606
60600009-THE LIFT MAINTENANCE	1,027,739	1,299,511	1,148,636	1,370,667
60600010-LIFE ADMINISTRATION	1,248,145	1,503,963	1,243,917	1,668,893
60600013-MASS TRANSIT SAFETY&TRNG	778,288	1,086,523	992,431	1,231,790

SUBFUND 647-NON-CAPITAL GRANTS				
60600012-SUN METRO NON-CAPITAL				
<i>TX-90-X812 FORMULA 5307</i>	0	0	0	673,119

SUBFUND 648-INVENTORY				
60600015-MASS TRANSIT INVENTORY PURC	7,715,209	14,774,841	8,229,673	11,243,390
60600016-MASS TRANSIT INVTRY ISSUES	-7,634,851	-14,774,841	-7,531,431	-11,243,390

Public Transit

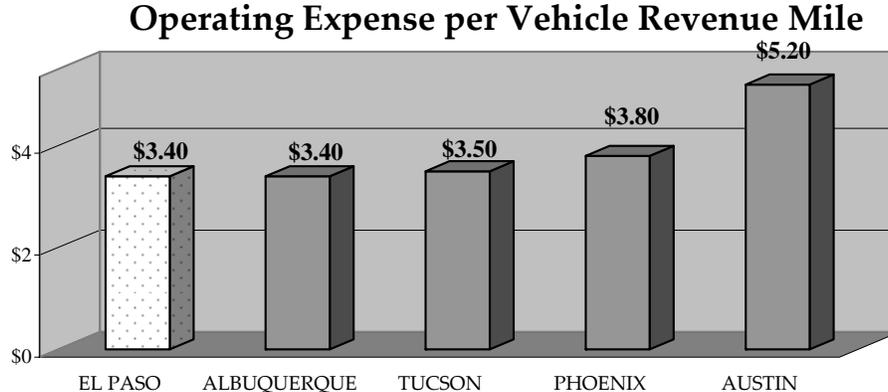
KEY PERFORMANCE MEASURES:

OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Operating Expenses Per Passenger Mile	
EL PASO, TX	\$0.60
PHOENIX, AZ	\$0.60
TUCSON, AZ	\$0.70
AUSTIN, TX	\$0.90
ALBUQUERQUE, NM	\$1.00

Source: OMB Department Survey 2009

CITY COMPARATIVE INFORMATION



City	2008 Population	Operating Expense per Passenger	Operating Expense Per Unlinked	Revenue Per Unlinked Passenger
EL PASO, TX	613,190	\$0.60	\$3.20	\$0.60
ALBUQUERQUE, NM	521,999	\$1.00	\$3.50	\$0.40
TUCSON, AZ	541,811	\$0.70	\$2.40	\$0.50
PHOENIX, AZ	1,567,924	\$0.60	\$2.40	\$0.60
AUSTIN, TX	757,688	\$0.90	\$3.60	\$0.20

Population Source: U.S. Census Bureau

Public Transit - Sun Metro
Goals, Objectives, & Performance Measures

FUNCTION: TRANSIT OPERATIONS

To provide efficient, effective, safe, reliable, and courteous service.

Serves Council's Strategic Policy:

To establish a comprehensive transportation system.

Goal:

To provide efficient, effective, safe, reliable, and courteous service to meet the needs of the City of El Paso.

Objectives:

- 1.) Provide a courteous, reliable and safe fixed-route public transportation to the residents of the City of El Paso seven days a week.
- 2.) Introduce new services, passenger amenities, and marketing programs to increase ridership and revenues.
- 3.) Provide demand-responsive transportation to the mobility-impaired residents of the City of El Paso seven days a week.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Fixed Route Service			
Passengers	12,513,964	12,867,324	13,124,670
Passengers/Hour	24.61	24.01	22.41
Passengers/Mile	1.96	1.91	1.82
Service Missed	0.20%	0.30%	0.20%
Accidents/100,000 Miles	1.85	1.2	1.2
Complaints per 100,000 passengers per month	8	15	9.5
Passengers/Month			
No. of Routes	56	60	58
Cost Per Hour	\$66.56	\$69.89	\$84.52*
Cost Per Mile	\$5.03	\$4.97	\$6.17
Revenue Per Hour	\$15.80	\$15.71	\$15.88
Revenue Per Mile	\$1.26	\$1.12	\$1.16
Demand Response			
Passengers	295,860	212,824	174,093
Passengers/Hour	2.42	1.79	1.73
Passengers/Mile	0.15	0.11	0.11
Cost per Hour	\$68.37	\$61.77	\$94.63
Cost Per Mile	\$4.28	\$3.73	\$6.22
Revenue Per Hour	\$3.01	\$4.21	\$4.66
Revenue Per Mile	\$0.19	\$0.25	\$0.31

*Cost per Hour is based on FY2010 budget

Public Transit - Sun Metro
Goals, Objectives, & Performance Measures

FUNCTION: MAINTENANCE
 To ensure that the vehicles are operational.

Serves Council's Strategic Policy:
 To establish a comprehensive transportation system.

Goal:
 To ensure that the vehicles are operational in order to meet the transportation needs of the City of El Paso.

Objectives:
 1.) Create an effective, preventative maintenance program in order to minimize breakdowns and provide reliable and comfortable transit service.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
FIXED ROUTE SERVICE			
Miles Between Mechanical Failures	4,122	4,500	4,950
Average Maint. Cost Per Vehicle	\$22,848	\$25,000	\$28,250
Average Down Time Per Vehicle	20%	20%	20%
% of Vehicles Unavailable For Use	25%	23%	22%
Average Age of Fleet	7.3	3.5	9.0
DEMAND RESPONSE			
Miles Between Mechanical Failures	46,131	41,000	45,000
Average Maint. Cost Per Vehicle	\$2,493	\$4,500	\$6,500
Average Down time Per Vehicle	12%	15%	15%
% of Vehicles Unavailable for Use	7%	7%	7%
Average Age of Fleet	6	6.8	5.0



Street

Mission Statement

To maintain the city's thoroughfare infrastructure to allow safe transport of people, goods, and services within and throughout the city limits.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	12,063,707	9,399,119	9,220,192
Contractual Services	4,184,143	2,659,412	2,610,693
Materials/Supplies	1,952,743	1,962,239	2,449,355
Operating Expenditures	168,221	83,130	86,086
Non-Operating/Intergovt. Exp	2,530	0	0
Internal Transfers	12,372,695	0	0
Capital Outlay	67,221	0	0
<i>Total Appropriation</i>	30,811,260	14,103,900	14,366,326

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	15,305,077	14,103,900	14,366,326
672 - Stanton Street	15,506,183	0	0
<i>Total Funds</i>	30,811,260	14,103,900	14,366,326

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	349.80	259.00	250.00
Grant Funded	0.00	1.00	0.00
<i>Total Authorized</i>	349.80	260.00	250.00

**Street
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
32010150-STREETS EQUIPMENT SUPPORT	2,176,812	1,662,491	1,338,823	1,763,896
32010152-STREETS CONTRACT MGMT.	768,264	789,367	794,413	597,348
32010155-STREETS MEDIAN	694,921	1,092,142	840,026	668,553
32010159-STREET-ADMINISTRATION	1,032,984	903,789	967,784	972,590
32010160-STORM WATER MANAGEMENT	499,433	0	0	0
32010200-STREETS-MAINTENANCE	4,973,900	5,794,529	5,412,837	5,812,877
32010287-SIGNS AND MARKINGS	1,389,970	1,257,676	1,254,743	1,396,318
32010288-TRAFFIC SIGNALS	1,499,948	1,428,405	1,466,903	1,409,281
32010362-STREET GRAFFITI PROGRAM	621,989	639,347	629,674	548,683
32010363-STREET SWEEPING OPERATIONS	1,646,856	1,423,714	1,398,697	1,196,780

SUBFUND 672-STANTON STREET				
32010283-BRIDGE OPERATIONS	15,506,183	0	0	0

Street

KEY PERFORMANCE MEASURES:

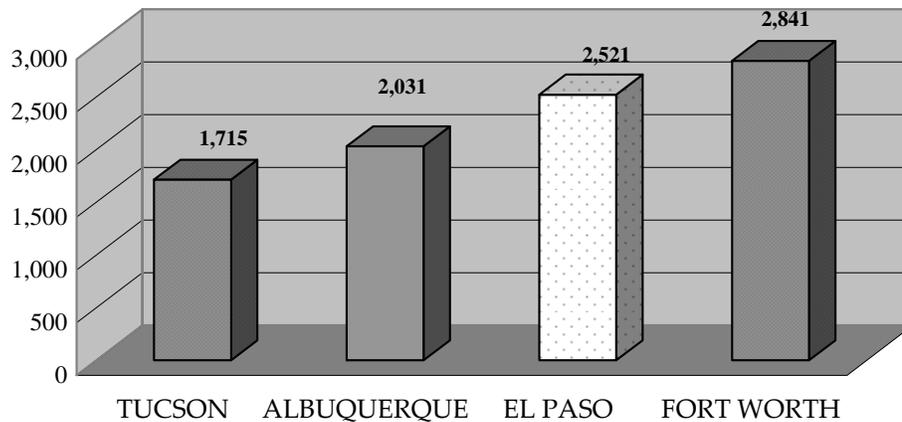
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Center Line Miles of Paved Roads	
TUCSON, AZ	1,715
ALBUQUERQUE, NM	2,031
EL PASO, TX	2,521
FORT WORTH, TX	2,841

Source: OMB Department Survey, 2009

CITY COMPARATIVE INFORMATION

Center Line Miles of Paved Roads



City	2008 Population	Miles of paved roads	Miles of landscaped medians	Mile of paved alleys
TUCSON, AZ	541,811	1,715	N/A	N/A
ALBUQUERQUE, NM	521,999	2,031	N/A	N/A
EL PASO, TX	613,190	2,521	131	47
FORT WORTH, TX	703,073	2,841	165	17

Population Source: U.S. Census Bureau

Street

Goals, Objectives & Performance Measures

FUNCTION: STREET MAINTENANCE

Maintain roadways for prolonged useful life, improving quality and aesthetics

Serves Council's Strategic Policy:

To establish a comprehensive transportation system

Goal:

Protect the City's investment in street and roadway infrastructure through effective street restoration and maintenance techniques; and enhance the aesthetic quality of street infrastructure through planned maintenance of street medians and aggressive weed control.

Objectives:

- 1.) Timely, effective, and efficient response to public service requests for pothole patching.
- 2.) Comprehensive crack-sealing throughout the City street network.
- 3.) Effective street medians maintenance and refurbishing of medians.
- 4.) Street sweeping throughout the street network three times annually.
- 5.) Comprehensive weed control efforts throughout the City street network.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Turnaround time on public service requests for pothole patching	74.65% in 3 days 60.71% in 2 days	71.55% in 3 days 60.68% in 2 days	72% in 3 days 60% in 2 days
Square feet of potholes patched	398,230	607,876	575,000
Cost per square foot of potholes patched	\$2.98	\$2.60	\$2.85
Crack-sealing, linear feet	282,724	390,375	375,000
Linear feet of unlandscaped medians restored and cleaned	518,976	422,659	450,000
Curb Miles swept to comply with environmental requirements	46,729	35,899	36,500
Cost per mile of streets swept	\$32.93	\$37.54	\$35.00
Material handling - cubic yards of debris removal from sweeping program	41,150	34,811	35,000
Herbicide spraying of double front lots, alleys, and unlandscaped medians measured in square feet	n/a	48,786,130	111,163,456
Annual spraying of infrastructure inventory of double front lots, alleys, and unlandscaped medians	0	2	4

Street
Goals, Objectives & Performance Measures

FUNCTION: TRAFFIC MAINTENANCE OPERATIONS
Maintain and operate traffic signal network and the installation of traffic signals

Serves Council's Strategic Policy:
To establish a comprehensive transportation system

Goal:
Ensure the safe direction of traffic flow with effective signalization, signage, and traffic markings through effective maintenance and planning.

- Objectives:**
- 1.) Installation and maintenance of signalized traffic control intersections with objective of all intersections having both LED lighting and VIVIDs traffic control.
 - 2.) Installation of thermo-plastic markings with objective of converting entire street network to thermal products.
 - 3.) Replacement and new installations of street signage and traffic control signage Citywide.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
New signalized intersections installed into City network	5	6	7
Signalized intersections (total)	595	599	606
Signalized intersections with VIVIDs traffic control / % of total	82 / 14%	91 / 15%	98 / 16%
Signalized intersections with LED lighting / % of total	158 / 27%	167 / 28%	174 / 28%
Percent of markings inventory replaced within eighteen month period	10%	40%	40%
New traffic control signage installations	8,637	8,613	8,600

Street

Goals, Objectives & Performance Measures

FUNCTION: PLANNING & QUALITY CONTROL
 Utilizing maintenance and restoration techniques, identify priority levels for resurfacing, micro-surfacing, & asphalt rejuvenation.

Serves Council's Strategic Policy:
 To establish a comprehensive transportation system

Goal:
 Utilization of designed and planned approaches to pavement restoration and maintenance to effectively prolong the useful life of City streets as much as possible.

- Objectives:**
- 1.) Project scoping, estimating, and implementation for asphalt rejuvenation, micro surfacing, and street resurfacing projects.
 - 2.) Work to provide increased accessibility to all the streets of El Paso with additional curb cuts and the construction of sidewalks.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Percentage of street inventory resurfaced	1.58%	0.88%	0.28%
Square yards of streets resurfaced	637,302	357,200	111,703
ADA Curb Cuts Constructed- Square Yards	8,600	1,714	6,603
Sidewalk Construction- Square Yards	22,900	15,356	7,319

Street
Goals, Objectives & Performance Measures

FUNCTION: GRAFFITI REMOVAL
Removal of graffiti for the reduction of crime and illicit activities within the community.

Serves Council's Strategic Policy:
To establish a comprehensive transportation system

Goal:
Provide timely and effective eradication of graffiti on residential, commercial, and public property to enhance the aesthetic value of the city and assist in law enforcement effort.

- Objectives:**
- 1.) Provide immediate Graffiti removal service request turnaround times.
 - 2.) Participate in community-wide graffiti clean ups, special clean ups and education programs.
 - 3.) Strive for a reduction in graffiti clean ups through deterrence and cooperation with law enforcement.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Graffiti -Service Request Turnaround times less than 3 days	87.89%	86.61%	85.00%
Graffiti -Service Request Turnaround times less than 2 days	81.14%	79.35%	80.00%
Graffiti - cost per square foot cleaned	\$0.32	\$0.37	\$0.36
Graffiti - Sites Cleaned	20,786	19,379	18,000
Graffiti - Service Requests	10,550	8,756	8,000
Graffiti - Cases working with Police/Prosecutors	203	63	50



Community and Human Development

Mission Statement

Serve as a catalyst for community partnerships, collaboration and change that will revitalize low income neighborhoods, enhance human services, expand housing opportunities and improve the quality of life for low and moderate income persons.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	2,772,094	2,632,382	2,545,155
Contractual Services	262,811	249,278	335,724
Materials/Supplies	31,948	29,412	46,017
Operating Expenditures	840,768	791,595	719,679
Non-Operating/Intergovt. Exp	4,208,688	3,525,096	7,912,937
Internal Transfers	0	0	0
Capital Outlay	2,622,025	2,236,799	4,581,229
<i>Total Appropriation</i>	10,738,334	9,464,562	16,140,741

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	579,427	531,229	520,698
206 - Social Services	711,118	614,748	788,804
271 - CDBG Capital Projects	2,899,900	2,496,848	5,012,670
272 - CDBG Social Projects	1,307,876	1,501,602	1,547,441
274 - Emergency Shelter Grant	371,460	374,599	374,460
275 - Special Purpose Grants	0	0	164,529
278 - HOME Entitlement	419,846	453,092	3,988,482
281 - Revolving Loan Funds	2,915,735	2,028,634	2,200,000
282 - HUD Administration	1,532,972	1,463,810	1,543,657
<i>Total Funds</i>	10,738,334	9,464,562	16,140,741

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	8.00	8.00	7.05
Grant Funded	49.75	50.55	50.96
<i>Total Authorized</i>	57.75	58.55	58.01

**Community and Human Development
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
71010276-RELOCATION SERVICES-GEN FND	55,053	54,648	54,664	51,743
71010277-NEIGH SEVC CONSERVATION	524,374	540,538	476,565	468,955

SUBFUND 206-SOCIAL SERVICES				
71150005-FEDERAL SOCIAL SERVICE GRNTS				
<i>FOSTER GRANDPARENTS - CD FUNDED</i>	25,597	26,018	26,018	26,018
<i>FOSTER GRANDPARENTS - CITY FUNDED</i>	40,009	58,963	32,419	58,963
<i>FOSTER GRANDPARENTS - FEDERAL FUND</i>	462,249	483,307	460,926	483,307
<i>FOSTER GRANTPARENTS - STATE FUNDED</i>	5,000	5,000	5,000	5,000
<i>RETIRED SR VOLUNTEER PROG - CITY</i>	28,117	75,721	58,476	75,721
<i>RETIRED SR VOLUNTEER PROG - FEDERAL</i>	118,019	108,010	0	108,010
<i>RETIRED SR VOLUNTEER PROG - STATE</i>	32,127	31,785	31,909	31,785

SUBFUND 271-CDBG CAPITAL PROJECTS				
71150047-HUD CD ADMINISTRATION				
<i>HOMELESS PLANNING GRANT</i>	121,366	70,000	90,000	70,000
71150069-CDBG CAPITAL PROJTS-RENOV.				
<i>MILLER CIRCLE STREET & DRAINAGE</i>	470,171	0	0	0
<i>ORDNORFF DRIVE STREET & DRAINAGE</i>	407,280	0	0	0
<i>CHILD EMERGENCY SHELTER</i>	312,473	0	0	0
<i>COLONIA VERDE PARK IMPROVEMENT</i>	0	0	0	201,400
<i>CITYWIDE AUDIBLE PEDESTRIAN SIGNALS</i>	197,896	0	0	0
<i>BORDERLAND PHASE V</i>	0	921,849	374,803	0
<i>6TH AVE STREET DRAINAGE IMPROVE</i>	367,507	0	0	0
<i>HOUSING SVC COUNSEL - DISABLE</i>	35,969	0	0	0
<i>1ST TIME HOMEBUYER COUNSELING</i>	35,155	0	0	0
<i>PVDCDC/ACCION TX MICROENTPRISE</i>	74,758	0	0	0
<i>PECAN GROVE PHASE II</i>	0	0	0	231,500
<i>ROBERTS NEIGHBORHOOD STREETLIGHTS</i>	7,714	0	0	0
<i>ROBERTS NEIGHBORHOOD SIDEWALKS</i>	39,759	0	0	0
<i>GRANDVIEW PARK IMPROVEMENTS</i>	74,590	0	0	0
<i>CORONADO ROAD PHASE I</i>	52,024	909,874	864,632	0

**Community and Human Development
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
CORONADO ROAD PHASE II	56,251	0	0	0
YSLETA LIBRARY COMPUTR LAB	41,296	0	0	0
PAVO REAL PARK IMPROVEMENTS	73,800	0	0	0
MUNDY PARK IMPROVEMENTS	26,592	0	0	0
CITYWIDE CURB CUT DEMAND	477,207	0	0	0
VOLAR BUILDING IMPROVEMENTS	28,092	0	0	0
YWCA HB CONS/EDUCATION	0	42,000	39,786	0
EL PASO REHAB CENTER - HOUSING	0	36,469	35,496	0
PVCDC - MICRO - ENT TA	0	80,000	80,000	0
CURB CUT DEMAND GROUP 34	0	430,516	430,302	0
BORDERLAND PHASE VII	0	88,500	76,138	0
BORDERLAND SUBDIV STREET & DRAIN	0	0	0	1,199,106
BUCHER ROAD	0	69,400	59,362	0
ARMIJO BRANCH	0	372,700	36,247	0
HIDDEN VALLEY	0	101,100	15,353	0
FRANKLIN PARK	0	271,200	67,555	0
CRIME VICTIMS READ	0	324,600	203,897	0
FATHER MARTINEZ	0	63,400	34,992	0
BORDERLAND PHASE VI	0	846,016	62,555	0
CHIHUAHIT COMMUNITY CTR REMODEL	0	117,300	25,730	0
YWCA'S HOMEBUYER COUNSELING	0	0	0	43,260
HOUSING COUNSELING PEOPLE W/DISAB	0	0	0	37,891
REBUILD DAY AND BEYOND	0	0	0	38,000
NEIGHBORHOOD REVIT NRSA'S CLEA	0	0	0	20,000
CITYWIDE CURB CUT PROGRAM	0	0	0	556,169
MICROENTERPRISE TECH ASSIS - P	0	0	0	95,000
COATES DRIVE SIDEWALK IMPROVEMENTS	0	0	0	114,940
MONTOYA HEIGHTS SUBDIV PHASE I	0	0	0	1,026,000
HIDDEN VALLEY PARK IMPROVEMENTS	0	0	0	339,700
MEMORIAL PARK TENNIS COURTS IMP	0	0	0	38,900
MARY JEANNE LANE PHASE I STREET	0	0	0	40,864
CLARDY FOX BRANCH ADD/EXPAN	0	0	0	218,100
DE VARGAS PARK IMPROVEMENT	0	0	0	324,200
PUEBLO VIEJO PARK IMPROVEMENT PH I	0	0	0	58,050
PERCY GURROLA (PERA LUNA) PARK	0	0	0	256,800
71150070-CODE ENFORCEMENT NRSA				
ENVIRONMENTAL SERVICES	0	150,000	0	102,790

**Community and Human Development
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 272-CDBG SOCIAL PROJECTS				
71150031-CDBG SOCIAL SERVICE PROJECTS				
<i>CDBG SS PROJECTS FY2008</i>	1,307,876	0	0	0
<i>CDBG SS PROJECTS FY2009</i>	0	1,552,108	1,501,602	0
<i>CDBG SS PROJECTS FY2010</i>	0	0	0	1,547,441

SUBFUND 274- EMERGENCY SHELTER				
71150033- CDBG EMERGENCY SHELTER				
<i>EMERGENCY SHELTER GRANTS FY2008</i>	371,460	0	0	0
<i>EMERGENCY SHELTER GRANTS FY2009</i>	0	375,258	374,599	0
<i>EMERGENCY SHELTER GRANTS FY2010</i>	0	0	0	374,460

SUBFUND 275-SPECIAL PURPOSE GRANTS				
71150034-CDBG SPECIAL PURPOSE GRANTS				
<i>FY10 NSP</i>	0	0	0	164,529

SUBFUND 278-HOME ENTITLEMENT				
71150036-CDBG HOME ENTITLEMENT GRTS				
<i>HOME PROGRAM</i>	419,846	3,608,585	453,092	3,988,482

SUBFUND 281-REVOLVING LOAN FUNDS				
71150039-CDBG REVOLVING LOAN FUND				
<i>CDBG REVOLVING LOANS</i>	427,990	915,656	667,241	200,000
<i>CDA HOUSING REHAB REVOLVING LOANS</i>	-580,994	84,344	165,431	800,000
<i>HOME INVESTMENT REVOLVING LOANS</i>	3,068,739	1,200,000	1,195,962	1,200,000

SUBFUND 282-HUD ADMINISTRATION				
71150047-HUD CD ADMINISTRATION				
<i>CD ADMINISTRATION</i>	1,532,972	1,571,368	1,463,810	1,543,657

Community and Human Development Goals, Objectives, & Performance Measures

FUNCTION: FOSTER GRANDPARENT PROGRAM

Provide volunteer opportunities to low-income seniors

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To provide volunteer opportunities to low-income seniors, 55 years of age or older through the provision of providing services to children with special or exceptional needs.

Objectives:

- 1.) To provide 150 low-income seniors the opportunity to provide 123,192 hours of volunteer service, in volunteer sites that address compelling community needs.
- 2.) To provide volunteer opportunities to seniors that provide enrichment or enhance their lives, as demonstrated by a 90% satisfaction survey rating.
- 3.) To have at least 80% of children assigned to Foster Grandparents be promoted to the next appropriate grade level.
- 4.) To retain at least 90% of seniors enrolled in the Foster Grandparent Program for one year.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Service hours provided by 150 FGs	128,350/123,192	126,576/123,192	123,192/123,192
Achieve a 90% satisfaction rating on the annual volunteer satisfaction survey.	U/A	92%	95%
80% of children assigned to a Foster Grandparents will be promoted to the next appropriate grade level	U/A	89%	90%
90% of volunteers will be retained for one year as indicated by volunteer timesheets	U/A	90%	90%

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: HOUSING

Increase the stock of decent affordable housing

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To expand housing opportunities for low and moderate income persons by increasing the stock of decent affordable rental and ownership-occupied housing through a variety of federally funded housing programs.

Objectives:

- 1.) To increase the number of rehabilitated housing units through the Rehabilitation Program for owner-occupied and investor housing.
- 2.) To provide a First-Time Homebuyer Assistance Program for low and moderate income homebuyers.
- 3.) To increase the stock of affordable housing in the City of El Paso through funding, construction and/or collaboration with Non-profit Housing agencies and developers.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Owner-Occupied Housing units rehabilitated/re-constructed (actual/goal)	36/25	118/50	40/40
1st Time Homebuyers assisted (actual/goal)	39/50	67/55	55/55
Increase affordable housing units thru:			
*Funding	N/A	N/A	250
*Completed Units	N/A	N/A	125

* FY08 and FY09 information unavailable

Community and Human Development Goals, Objectives, & Performance Measures

FUNCTION: ADMINISTRATION

Provision of federal funds to benefit low/mod income persons.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide low and moderate income persons residing in the City of El Paso with infrastructure, housing and public service opportunities to improve their living conditions.

Objectives:

- 1.) Complete a minimum of 10 public facility/infrastructure improvement projects per year.
- 2.) Utilize Federal Emergency Shelter Grant funds to effectively prevent homelessness and to assist emergency shelters.
- 3.) Provide low and moderate income individuals with public services such as children and youth support services; elderly and person with disabilities services; mental and medical health services; homeless, emergency shelter and housing services; and economic opportunity services.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Projects Completed	13	11	12
Cost of providing shelter/No. of families- individuals housed	\$376,382/898	\$375,258/722	\$374,460/700
Cost of providing social services/number of low and moderate income individuals served	\$1,486,415/10,374	\$1,711,562/14,385	\$1,700,000/14,682

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: RETIRED AND SENIOR VOLUNTEER PROGRAM

Provide enrichment for older adults through community service

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Provide enrichment for older adults through significant community service work.

Objectives:

- 1.) Provide a minimum of 200,000 volunteer service hours in the El Paso Community.
- 2.) To develop at least two new volunteer stations that meet the needs in El Paso
- 3.) To maintain at least 90 volunteer stations that serve the needs in El Paso County in areas such as hospitals, law enforcement, recreation centers, nutrition centers, food banks, thrift stores, health services, hospice, adult day care, companionship, wildlife, land and vegetation, and other human needs.
- 4.) To maintain a minimum of 1,400 volunteers in the RSVP.
- 5.) To maintain a 90% overall program approval rating.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Volunteer services hours	244,618	200,000	200,000
New volunteer stations	3	2	2
Volunteer stations in county of El Paso	102	90	90
Volunteer strength	1,776	1,400	1,400
Overall program approval rating	98%	90%	90%

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: NEIGHBORHOOD SERVICES PROGRAM

Assist residents to improve and preserve neighborhoods

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Develop programs that address the physical, economic, and social well being of residents and neighborhoods throughout the City of El Paso

Objectives:

- 1.) Complete neighborhood action plans for designated areas within the community to improve quality of life.
- 2.) Maintain/ Increase the number of neighborhood associations by focusing on the marketing and promotional material to encourage participation.
- 3.) Successfully enroll and graduate participants from the Neighborhood Leadership Academy.
- 4.) Mentor graduates of the leadership academy for the purpose of establishing new neighborhood associations and participation in boards and commissions.

Performance Measures	Actual FY08	Estimated FY09	Projected FY2010
Action plan completion rate:			
Montoya Heights	50%	90%	100%
Cielo Vista	25%	75%	100%
San Juan	0%	25%	100%
Sun Rise Acres	100%	NA	NA
Number of newly recognized Associations	8	7	10
Number of individuals enrolled/graduated from the Neighborhood Leadership Academy	50/32	50/30	35/25
Percent of graduates appointed to a board/commission	0%	6.67%	20%

Community and Human Development

Goals, Objectives, & Performance Measures

FUNCTION: EMPOWERMENT ZONE PROGRAM

Provide economic opportunities for E Z resident

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

Produce economic opportunity programming, in line with the community designed strategic plan, to assist in the revitalization of the federally designated El Paso Empowerment Zone.

Objectives:

- 1.) Assist 200 EZ residents to be placed in a job or assisted to retain a job with services such as job training and childcare services.
- 2.) Assist 100 EZ residents to be placed in job training with bilingual workforce development services.
- 3.) Assist 85 EZ business with services such as small business technical assistance, small business loans, façade improvement program and small business incubator.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
EZ Residents placed in jobs (or assisted in retaining a job)	N/A	N/A	200/200
EZ Residents placed in job Training Programs	N/A	N/A	100/100
EZ Businesses receiving technical assistance	N/A	N/A	75/75
EZ Businesses receiving financial assistance	N/A	N/A	10/10

Note: Program commenced FY08; programming authorized in FY2009, programming initiated in FY2010.

Convention & Performing Arts Center

Mission Statement

The mission of the El Paso Convention & Visitors Bureau and the El Paso Convention & Performing Arts Center is to strengthen the economy of greater El Paso by attracting individuals, families and groups to visit El Paso for business or pleasure, while providing consistently superior visitor services and delivering a pleasurable and memorable experience. Additionally, we are committed to the continued development of the City's quality of life for area residents.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	0	5,341	63,556
Contractual Services	3,303,699	3,653,592	7,486,643
Materials/Supplies	36,527	76,032	7,500
Operating Expenditures	785,497	819,786	860,000
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	1,572,434	1,450,665	3,066,180
Capital Outlay	456,062	384,673	0
<i>Total Appropriation</i>	6,154,219	6,390,089	11,483,879

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
107 - Conv/Performing Arts	4,096,167	4,484,595	8,417,699
503 - Citywide Capital Projects	2,058,052	1,905,494	3,066,180
<i>Total Funds</i>	6,154,219	6,390,089	11,483,879

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	0.00	0.00	0.20
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	0.00	0.00	0.20

**Convention & Performing Arts Center
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 107-CONV & PERF ARTS CTR				
57010270-CONV/PERFORMING ARTS CTR	1,481,225	5,101,136	1,498,714	5,439,692
57010301-CONVENTION SALES SERVICING	2,614,942	2,978,007	2,985,881	2,978,007

SUBFUND 503-CITY WIDE CAPITAL PROJ.				
57107100-PERF ARTS CTR-ROLLING STOCK				
<i>CIVIC CENTER CAPITAL IMPROVEMENTS</i>	2,058,052	2,875,000	1,905,494	3,066,180

Convention and Performing Arts Center

Goals, Objectives, & Performance Measures

FUNCTION: CONVENTION & PERFORMING ARTS CENTER, VISITOR'S BUREAU

Market El Paso to attract individuals, families and groups for business or pleasure and provide quality, affordable entertainment while maximizing the efficiency of the Convention & Performing Arts venue operations.

Service Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

To implement a comprehensive marketing strategy that will ensure optimum performance while operating with concern for the public purpose and the community interests in the facilities.

Objectives:

- 1.) Surpass previous year Convention & Performing Arts Center revenue.
- 2.) Surpass previous year hotel occupancy tax revenue.
- 3.) Increase ticketed attendance at all managed theatre facilities.
- 4.) Effectively service quality of life activities and optimize client satisfaction.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Total Revenue Generated**	\$3,803,777	\$4,200,000	\$3,800,000
Sales to Public	\$2,766,471	\$2,600,000	\$2,275,000
Food & Beverage	\$1,037,306	\$1,600,000	\$1,525,000
Hotel Occupancy Gross Revenue	\$7,595,000	\$8,050,000	\$8,585,304
Total Combined Ticketed Theatre Attendance	173,520	184,700	165,000
Client Satisfaction Survey*	4.64	4.73	4.50

NOTE:

*Based on Exit Surveys provided to clients at the conclusion of their event. Surveys are summarized based on a five-point scale, with 5 being the best and represented as excellent service. The average rating of 3.0 is defined as meeting definition of quality service based on the client/promoters evaluation.

**Revenue decrease is projected due to the US Bowling Congress to be held in 2010, which has limited the availability of the convention center.



Library

Mission Statement

The El Paso Public Library serves our diverse community through information access, cultural enrichment, and life-long learning.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	7,399,797	7,175,833	7,145,530
Contractual Services	427,685	406,195	353,543
Materials/Supplies	864,395	782,532	702,714
Operating Expenditures	104,758	80,626	107,394
Non-Operating/Intergovt. Exp	0	0	0
Internal Transfers	0	0	0
Capital Outlay	592,937	52,554	138,075
<i>Total Appropriation</i>	9,389,572	8,497,740	8,447,256

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	8,442,269	7,929,753	7,798,645
219 - Literacy/Library Srvs	515,027	535,943	590,409
254 - Library	37,977	32,044	58,202
504 - Capital Outlay	394,299	0	0
<i>Total Funds</i>	9,389,572	8,497,740	8,447,256

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	188.91	188.91	171.56
Grant Funded	4.10	4.10	4.00
<i>Total Authorized</i>	193.01	193.01	175.56

**Library
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
53010201-LIBRARY ADMINISTRATION	1,916,142	1,407,142	1,547,265	1,121,657
53010202-CATALOGING, ORDER, PERIOD	1,206,086	1,419,954	1,218,341	1,153,979
53010204-MEMORIAL BRANCH OPER	227,164	230,526	220,855	229,371
53010206-ARMIJO BRANCH OPERATIONS	170,222	175,103	175,583	178,107
53010207-R. BURGESS BRANCH OPER	488,881	476,517	427,191	473,132
53010208-CIELO VISTA BRANCH OPER	172,371	276,288	182,438	283,738
53010209-CLARDY FOX BRANCH OPER	241,458	240,678	244,224	255,227
53010210-I. SCHWARTZ BRANCH OPER	269,861	288,883	265,761	276,629
53010211-LOWER VALLEY BRANCH OPER	332,175	350,839	323,811	327,043
53010212-WESTSIDE BRANCH OPER	201,729	257,844	182,944	259,096
53010213-YSLETA BRANCH OPERATIONS	250,426	268,170	239,011	238,412
53010214-EASTSIDE REGIONAL LIBRARY	455,947	469,712	368,484	422,046
53010329-LIBRARY OPER DOWNTOWN	2,026,541	2,121,939	2,041,642	2,076,029
53010361-WESTSIDE REGIONAL LIBRARY	483,266	487,011	492,203	504,179

SUBFUND 219-LITERACY/LIBRARY SRVCS				
53150006-TEXAS STATE LIBRARY GRANTS				
<i>TLSAC SYSTEMS</i>	279,632	287,232	296,769	301,317
<i>TANG GRANT</i>	75,343	83,112	79,575	83,464
<i>LONE STAR</i>	89,800	89,800	85,777	88,790
53150073-FEDERAL LIBRARY GRANTS				
<i>G530911-BIG READ</i>	0	20,000	0	20,000
53153054-E RATE				
<i>E RATE</i>	70,252	83,039	73,822	96,838

**Library
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 254-LIBRARY				
53153053-RESTRICTED DONATIONS	37,977	20,554	32,044	58,202
SUBFUND 504-OUTLAY				
53153056-LIBRARY CAPITAL OUTLAY				
P540010/LIB-CAPITAL OUTLAY	394,299	394,299	0	0

Library

KEY PERFORMANCE MEASURES:

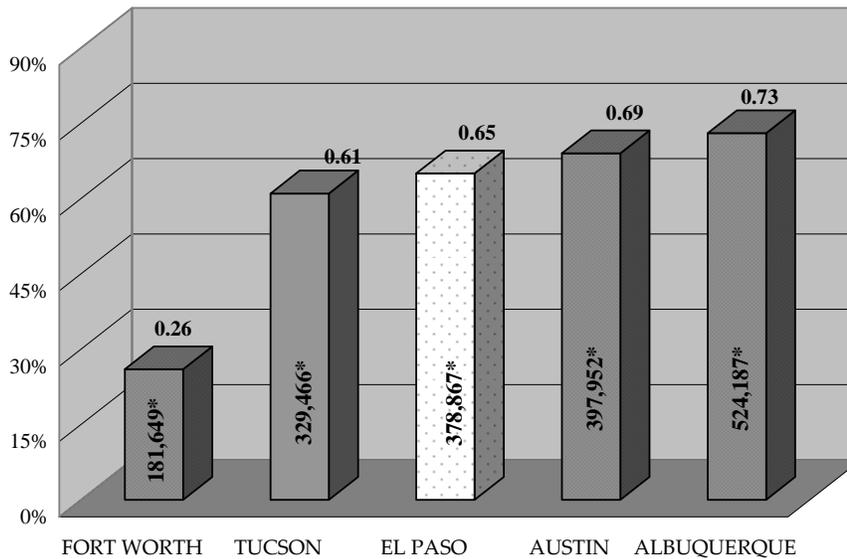
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

Number of Annual Patron Visits	
FORT WORTH, TX	2,243,349
TUCSON, AZ	4,147,341
EL PASO, TX	1,937,627
AUSTIN, TX	3,739,997
ALBUQUERQUE, NM	2,444,229

Source: Statistical Report of the Public Library Data Service 2008/2009 and OMB Department Survey, September 2009

CITY COMPARATIVE INFORMATION

Cardholders as Percent of Population



*Number of Cardholders per respective city

City	2008 Population	Daily Visitors	Annual Circulation	Weekly Public Service Hrs	Expenditures Per Capita
FORT WORTH, TX	703,073	6,146	4,053,211	614	\$25.00
TUCSON, AZ	541,811	11,363	6,874,881	1,544	\$26.79
EL PASO, TX	613,190	5,309	1,698,246	544	\$14.96
AUSTIN, TX	757,688	10,247	3,791,515	1,323	\$30.37
ALBUQUERQUE, NM	521,999	6,697	4,712,397	758	\$21.64

Population Source: U.S Census Bureau

Library

Goals, Objectives, & Performance Measures

FUNCTION: LIBRARY SYSTEM

Provide access to information, enrichment and learning.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

El Paso Public Library serves our diverse community through information access, cultural enrichment and lifelong learning. (Library Mission Statement)

Objectives:

- 1.) Ensure that staff and patrons have ready access to technology necessary to efficiently gather, produce, manage, communicate and retrieve information for educational and personal use. (Goal 3, EPPL Strategic Plan 2008-2011)
 - a) Provide equal access to public computer sessions.
 - b) Respond in a timely and accurate to information requests.
- 2.) Increase public awareness of Library programs through communications and community outreach while staying relevant as an organization (Goal 4, EPPL Strategic Plan 2008-2011)
 - a) Recognizing a projected decrease in the number of customers at Main Library, provide quality library service from all Library facilities and the bookmobile.
 - b) Increase program attendance.
 - c) Increase the number of library cardholders.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Total computer users	567,308	584,849	608,243
Information requests for research and reference	1,473,565	1,467,915	1,482,594
Total program attendance	111,941	122,360	127,254
Annual visitation	1,937,627	2,222,089	1,999,880
Avg. daily visitation rates	5,889	6,754	6,079
Annual circulation	2,634,842	2,456,858	2,407,721
Avg. daily circulation rates	8,009	7,468	7,318
Registered borrowers	397,952	416,216	432,865

Library

Goals, Objectives, & Performance Measures

FUNCTION: TEXAS TRANS PECOS LIBRARY SYSTEM

Provide developmental support for rural libraries in far west Texas.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

Goal:

TTPLS will provide continuing education opportunities, professional development and consulting for libraries in the service area that includes El Paso City & County and eight other counties in far West Texas.

Objectives:

- 1.) Assist in library management and planning by providing information and consulting services.
- 2.) Encourage professional development for library staff and community by providing continuing education opportunities in the form of workshops.
- 3.) Provide consultation services to support and enhance information available to the public; assist in grant writing and development and management of TTPLS grants, including budgeting, reporting, advocacy, policy issues and best practices.
- 4.) Assist and consult with member libraries about technical issues and applications.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Number of consultant hours	1,327	1,496	1,350
Number of training workshops	16	17	20
Number of staff assisted - Technical Assistance Negotiated Grant (TANG)	280	280	295

Museums & Cultural Affairs Department

Mission Statement

The City of El Paso Department of Museums & Cultural Affairs assists in developing a world-class art community in El Paso, Texas.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	2,513,090	2,469,395	2,447,474
Contractual Services	447,961	472,273	652,094
Materials/Supplies	183,689	184,777	148,349
Operating Expenditures	121,295	873,178	103,673
Non-Operating/Intergovt. Exp	338,684	391,651	373,225
Internal Transfers	5,000	0	42,332
Capital Outlay	33,090	38,892	80,500
<i>Total Appropriation</i>	3,642,809	4,430,166	3,847,647

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	2,322,827	2,304,775	2,214,804
107 - CVB Performing Arts	788,215	864,133	901,425
219 - Literacy Services	52,494	45,506	108,957
226 - Social Services	25,315	31,197	32,012
256 - Tom Lea Endowment	2,188	200,406	15,000
257 - Restricted Funds	176,285	736,474	223,175
270 - ARD Restricted	30,954	3,292	77,399
803 - Lipscomb Museum Acq.	24,270	27,895	37,500
805 - Museum Trusts	58,080	346	57,841
810 - Restricted Fund	143,556	162,243	127,265
817 - History Museum Mem Restricted	10,369	12,068	13,867
818 - History Museum General Restricted	2,426	9,818	9,587
819 - Archeology Museum Mem Restricted	1,657	3,836	5,727
820 - Archeology Museum Gen Restricted	4,171	24,299	22,488
821 - History Museum Donations	2	3,878	600
<i>Total Funds</i>	3,642,809	4,430,166	3,847,647

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	57.16	59.75	59.75
Grant Funded	2.50	2.25	0.75
<i>Total Authorized</i>	59.66	62.00	60.50

**Museums & Cultural Affairs Department
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
54010249-ART MUSEUM ADMINISTRATION	848,166	842,314	848,204	805,949
54010250-MUSEUM EDUCATION	110,658	141,897	140,118	144,117
54010251-ARCHAEOLOGY MUSEUM	0	560,354	236,878	157,388
54010252-HISTORY MUSEUM OPERATIONS	0	275,356	521,647	562,365
54010331-ART MUSEUM CURATORIAL	234,035	278,481	276,011	304,854
55010299-ARTS & CULTURE ADMIN.	406,692	267,327	281,917	240,131
56010252-HISTORY MUSEUM ADMIN.	501,061	0	0	0
58010251-MUSEUM OF ARCHAEOLOGY	222,215	0	0	0

SUBFUND 107-CONV & PERF ARTS CTR				
55010303-ART PROGRAMMING	788,215	870,857	864,133	901,425

SUBFUND 219-LITERACY-LIBRARY				
54150061-MUSEUM GRANTS				
<i>TCA EDUCATION GRANT</i>	8,075	17,598	5,831	10,688
<i>TCA EXHIBITS</i>	4,473	26,600	6,057	5,265
<i>NEA ART MUSEUM</i>	0	10,000	0	0
55150003-ARTS & CULTURE GRANTS				
<i>TCA CORE SUPPORT</i>	6,497	25,000	6,958	13,395
<i>TCA SUB GRANT</i>	33,449	33,449	26,660	30,055
<i>NEA CULTURAL TOURISM</i>	0	149,987	0	25,000
<i>ARTS EDUCATION NRSA</i>	0	0	0	16,000
<i>MAAA REGIONAL TOURING PROGRAM</i>	0	0	0	2,400
56150080-HISTORY MUSEUM GRANTS				
<i>HTX EXHIBITS</i>	0	1,000	0	0
58150085-ARCHAEOLOGY MUSEUM GRANTS				
<i>THC ARCH MONTH</i>	0	1,000	0	0
54150080-HISTORY MUSEUM GRANTS				
<i>HTX EXHIBITS</i>	0	0	0	5,154
54150085-ARCHAEOLOGY MUSEUM GRANTS				
<i>THC ARCH MONTH</i>	0	0	0	1,000

**Museums & Cultural Affairs Department
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 226-SOCIAL SERVICES				
54150078-MUSEUM SCHOOL SERVICES				
<i>SCHOOL SERVICE PRIVATE AWARDS</i>	25,315	59,195	31,197	32,012
SUBFUND 256-TOM LEA ENDOWMENT				
54153017-ART MUSEUM MISC PROJECTS	2,188	6,800	200,406	15,000
SUBFUND 257-MUSEUM RESTRICTED FUND				
54154001-MUSEUM RESTRICTED FUNDS				
<i>MUSEUM GENERAL RESTRICTED</i>	113,993	132,586	72,655	83,590
<i>MUSEUM INSTRUCTION</i>	62,292	97,322	19,502	34,927
<i>MUSEUM CURATORIAL FUND</i>	0	19,700	38,625	29,844
<i>MU01 OLGA RODERICK</i>	0	8,000	290,159	8,000
54154001-KATHARINE WHITE HARVEY	0	20,000	292,847	40,000
54154002-MUSEUM RESTRICTED FUNDS				
<i>HISTORY MUSEUM GIFT SHOP</i>	0	9,500	11,143	14,981
<i>HISTORY MUSEUM SPECIAL REVENUE</i>	0	14,000	11,543	11,833
SUBFUND 270-ART RESTRICTED				
55150071-ART RESTRICTED FUND	30,954	71,200	3,292	77,399
SUBFUND 803-LIPSCOMB MUSEUM ACQ				
54500024-ACQUISITIONS RESTRICTED	24,270	30,000	27,895	37,500
SUBFUND 805-MUSEUM TRUSTS				
54500025-ART MEMBER RESTRICT FUND	58,080	60,046	346	57,841

**Museums & Cultural Affairs Department
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 810-RESTRICTED				
54500028-ART MUSEUM GIFT SHOP	128,428	142,000	132,555	106,478
54500031-ARCHAEOLOGY MUS GIFT SHOP	15,128	12,900	29,688	20,787

SUBFUND 817-HISTORY MEM RESTRICTED				
54154002-HISTORY MUSEUM MEM RESTR	10,369	18,700	12,068	13,867

SUBFUND 818-HISTORY GEN RESTRICTED				
54154002-HISTORY MUSEUM GEN RESTR	2,426	10,500	9,818	9,587

SUBFUND 819-ARCHAEOLOGY MEM RESTR				
54500023-ARCHAEOLOGY MEM RESTRICTED	1,657	9,425	3,836	5,727

SUBFUND 820-ARCHAEOLOGY GEN RESTR				
54500023-ARCHAEOLOGY GEN RESTRICTED	4,171	28,050	24,299	22,488

SUBFUND 821-HISTORY MUSEUM DONATIONS				
54154002-HISTORY MUSEUM DONATIONS	2	25,000	3,878	600

Museums and Cultural Affairs
Goals, Objectives, & Performance Measures

FUNCTION: MUSEUMS

Collect, interpret, preserve and exhibit art and artifacts.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

GOAL:

To educate Museum visitors through the use of the permanent collection and through changing exhibitions, lectures, films, and classes about art; are as well as archaeology and history of this region.

OBJECTIVES:

- 1.) Provide a series of exhibitions, both temporary or from the permanent collections for the citizens and visitors of El Paso.
- 2.) Provide educational program of lectures, films, workshops, symposia and tours.
- 3.) Create and sustain revenue streams to support museums missions.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Total Attendance	143,848	137,802	195,000
Total Youth Attendance	39,196	29,157	40,000
Number of Education Programs	1,100	774	800
Number of Free Programs	328	385	415
Funds Raised through Membership /Donations*	\$255,637	\$168,173	\$224,251
Funds Raised through grants/foundations*	\$327,789	\$298,151	\$204,810

* FY2010 Based on Departments expectation

Museums and Cultural Affairs
Goals, Objectives, & Performance Measures

FUNCTION: CULTURAL AFFAIRS
Engage in arts and cultural activities that enliven and celebrate the City of El Paso and the region.

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an international city.

GOAL:
Provide a wide spectrum of art, culture and heritage opportunities to visitors and citizens of El Paso.

- OBJECTIVES:**
- 1.) Manage, contract, promote, and present high quality and diverse educational programming
 - 2.) To increase public awareness and participation in art, culture and heritage programming and events.
 - 3.) Create and sustain revenue streams to support art, culture and heritage programming and events.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Number of Events/Programs	77	221	150
Total Attendance	103,894	169,243	130,000
Funds Raised through Grants/Donations	\$126,036	\$95,871	\$105,000

Museums and Cultural Affairs

Goals, Objectives, & Performance Measures

FUNCTION: CULTURAL FUNDING PROGRAMS

Award grants supporting a vast array of cultural and heritage organizations and programs, and individual artists.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an international city.

GOAL:

Provide direct funding and support to art, culture and heritage organizations and individuals to produce a diversity of art, culture and heritage programming and events in El Paso.

OBJECTIVES:

- 1.) Secure art, culture and heritage services for the citizens and visitors of El Paso.
- 2.) Administer funding to optimize resources available for programs and events.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Total Attendance	235,669	375,000	350,000
Number of organizations/total awards	37/\$289,953	35/\$290,000	66/\$358,105
Average cost per attendee	\$1.23	\$0.77	\$1.02



Parks and Recreation

Mission Statement

To develop, preserve, and maintain quality parks, open space and indoor facilities, and provide opportunities for structured and unstructured recreational and leisure-time activities for all citizens of El Paso.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	11,678,130	11,985,581	12,586,200
Contractual Services	2,861,142	2,795,901	3,408,351
Materials/Supplies	1,847,020	1,854,542	2,128,450
Operating Expenditures	2,145,970	1,952,068	2,510,995
Non-Operating/Intergovt. Exp	0	122,347	121,202
Internal Transfers	50,000	0	0
Capital Outlay	56,656	253,002	0
<i>Total Appropriation</i>	18,638,918	18,963,441	20,755,198

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	15,365,231	18,720,952	20,507,456
244 - Parks & Rec. User Fees	3,138,609	0	0
282 - HUD Administration	135,078	242,489	247,742
<i>Total Funds</i>	18,638,918	18,963,441	20,755,198

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	377.07	384.00	361.25
Grant Funded	0	6.30	9.32
<i>Total Authorized</i>	377.07	390.30	370.57

**Parks and Recreation
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
51010214-PARKS ADMINISTRATION	763,003	0	0	0
51010216-RECREATION CTR ADMIN.	3,404,021	0	0	0
51010230-AQUATICS ADMINISTRATION	257,213	0	0	0
51010256-FACILITIES MAINTENANCE	3,320,927	0	0	0
51010262-LAND MANAGEMENT	7,620,067	0	0	0
51010362-PARKS & RECREATION ADMIN	0	1,166,483	1,111,570	1,130,563
51010363-RECREATION & SENIOR CTRS	0	3,745,739	3,534,910	3,642,505
51010364-AQUATICS	0	1,449,561	1,399,361	1,678,016
51010365-FACILITIES MAINTENANCE	0	2,537,407	2,404,560	2,426,610
51010366-PARK MAINTENANCE	0	9,087,463	7,217,066	7,991,166
51010367-ATHLETICS & SPORTS CTRS	0	1,983,982	1,732,239	2,045,659
51010368-PARK PLANNING & DEVELOP	0	414,570	448,202	477,871
51010369-AFTER SCHOOL & SITES	0	313,080	273,410	334,539
51010370-SPECIAL EVENTS	0	137,459	124,095	145,242
51010378-LEISURE INSTRUCTION	0	293,011	208,873	277,395
51010379-DAYCARE OPERATIONS	0	357,987	266,666	357,890

SUBFUND 244-PARKS & REC USER FEES				
51010215-DELTA SPORTS CTR EVENTS				
<i>P500202 -PARK USER FEE SPORTS</i>	444,780	0	0	0
51010278-GUS&GOLDIE MARKETING PRG				
<i>P500204-PARK USER GUS & GOLDIE</i>	5,363	0	0	0
51010279-SHELTERS/GENERAL ADMIN.				
<i>P500201-PARK USER FEE GENERAL ADMIN.</i>	221,206	0	0	0
51010281-AQUATICS-USER FEE				
<i>P500203-PARK USER FEE AQUATICS</i>	953,931	0	0	0
51010282-SPECIAL PROMOTIONS				
<i>PARK USER SPECIAL PROMOTIONS</i>	30,609	0	0	0
51510032-MULTI-PURPOSE CENTER				
<i>PARK AGENCY CENTER/HANDICAP</i>	122,582	0	0	0
51510065-ARMIJO				
<i>PARK AGENCY ARMIJO</i>	28,196	0	0	0
51510073-CAROLINA RECREATION CTR				
<i>PARK AGENCY CAROLINA</i>	79,962	0	0	0

**Parks and Recreation
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS				
PROGRAM	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
51510074-NOLAN RICHARDSON CTR				
<i>PARK AGENCY NOLAN RICHARDSON</i>	30,169	0	0	0
51510075-EASTWOOD RECREATION CTR				
<i>EASTWOOD RECREATION CENTER</i>	129,369	0	0	0
51510076-MARTY ROBBINS REC CTR				
<i>MARTY ROBBINS RECREATION CENTER</i>	110,738	0	0	0
51510077-WESTSIDE REC CENTER				
<i>WESTSIDE RECREATION CENTER USER FEE</i>	78,397	0	0	0
51510081-MISSOURI				
<i>PARK AGENCY MISSOURI</i>	19,523	0	0	0
51510099-NATIONS-TOBIN				
<i>PARK AGENCY NATIONS-TOBIN</i>	58,248	0	0	0
51510107-NORTHEAST				
<i>PARK AGENCY NORTHEAST</i>	76,996	0	0	0
51510115-PAVO REAL				
<i>PARK AGENCY PAVO REAL</i>	55,462	0	0	0
51510123-SAN JUAN				
<i>PARK AGENCY SAN JUAN</i>	36,470	0	0	0
51510131-GALATZAN				
<i>PARK AGENCY WESTSIDE</i>	77,603	0	0	0
51510156-GOLDEN AGE SR CENTER				
<i>PARK AGENCY GOLDEN AGE</i>	287,021	0	0	0
51510160-PETER MARTINEZ				
<i>PARK AGENCY PETER MARTINEZ</i>	28,749	0	0	0
51510164-MEMORIAL PARK SR CENTER				
<i>PARK AGENCY MEMORIAL PARK SR CTR</i>	30,349	0	0	0
51510172-SACRAMENTO SR CENTER				
<i>PARK AGENCY SACRAMENTO SR CENTER</i>	10,571	0	0	0
51510180-SAN JUAN SENIOR CENTER				
<i>PARK AGENCY SAN JUAN SENIOR CENTER</i>	24,611	0	0	0
51510198-SOUTH EL PASO SR CENTER				
<i>PARK AGENCY SOUTH EP SR CENTER</i>	20,033	0	0	0
51510206-WASHINGTON SENIOR CENTER				
<i>PARK AGENCY WASHINGTON SR CENTER</i>	35,354	0	0	0
51510214-WELLINGTON CHEW				
<i>PARK AGENCY WELLINGTON CHEW</i>	20,428	0	0	0

**Parks and Recreation
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

PROGRAM	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
51510354-RAY GILMORE CENTER				
<i>PARK AGENCY RAY GILMORE CENTER</i>	12,836	0	0	0
51510404-EAST SIDE SENIOR CENTER				
<i>PARK AGENCY EAST SIDE SR CENTER</i>	44,539	0	0	0
51510834-SPECIAL EVENTS-SR CENTRS				
<i>PARK AGENCY SPECIAL EVENTS SR CTRS</i>	15,071	0	0	0
51510958-POLLY HARRIS SR CENTER				
<i>PARK AGENCY POLLY HARRIS SR CENTER</i>	34,822	0	0	0
51511089-CENTRAL YOUTH OUTREACH				
<i>PARK AGENCY YOUTH PROGRAM</i>	5,985	0	0	0
51511098-SEVILLE COMMUNITY CENTER				
<i>PARK AGENCY SEVILLE COMMUNITY CTR</i>	8,100	0	0	0
51511915-CHIHUAHUA COMMUNITY CTR				
<i>PARK AGENCY CHIHUAHUA COMM CTR</i>	536	0	0	0

SUBFUND 282-HUD ADMINISTRATION				
51150056-PARKS CD FUNDED PROJECTS				
<i>CDBG AFTER SCHOOL OUTREACH</i>	26,462	27,494	26,625	26,375
<i>CDBG SUN COUNTRY RECREATION</i>	80,945	78,272	189,748	193,697
<i>CDBG DISABILITY EXERCISE GRANT</i>	27,671	27,670	26,116	27,670

Parks and Recreation

KEY PERFORMANCE MEASURES:

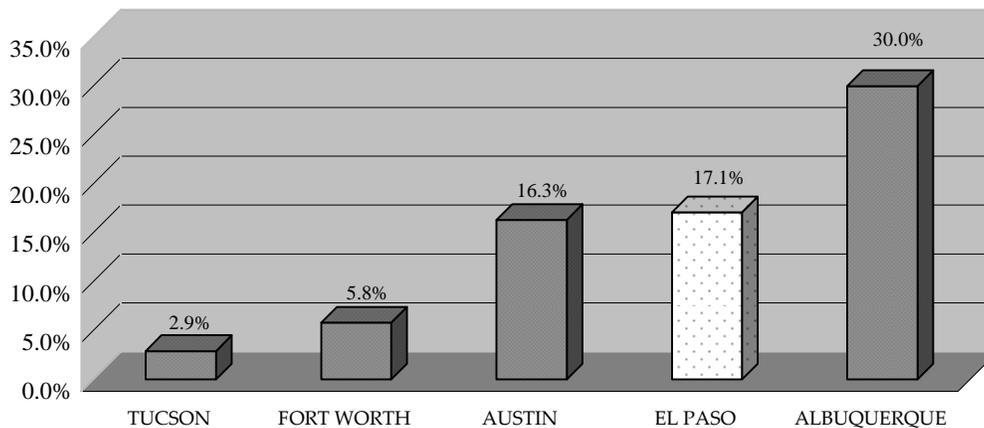
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

City	Percent Parkland Acreage City / Agency Control	Parkland as a percentage of total City Limits Acreage
TUCSON, AZ	90.7%	2.9%
FORT WORTH, TX	100.0%	5.8%
AUSTIN, TX	64.8%	16.3%
EL PASO, TX	9.7%	17.1%
ALBUQUERQUE, NM	90.3%	30.0%

Source: The Trust for Public Land "City Parks Facts", 2009

CITY COMPARATIVE INFORMATION

Parkland as a percentage of total City Limits Acreage



City	2008 Population	Park Units	Units per 10,000 population	Playgrounds	Playgrounds per 10,000 population
TUCSON, AZ	541,811	147	2.7	113	2.2
FORT WORTH, TX	703,073	243	3.5	158	2.3
AUSTIN, TX	757,688	225	3.0	155	2.1
EL PASO, TX	613,190	207	3.4	110	1.8
ALBUQUERQUE, NM	521,999	350	6.7	140	2.7

Population Source: U.S. Census Bureau

PARKS AND RECREATION

Goals, Objectives, & Performance Measures

FUNCTION: ADMINISTRATION AND SUPPORT

Provide financial, personnel, public relations support and master plan oversight.

Serves Council's Strategic Policy

To become the most livable city in the United States and be recognized as an International city.

Goal:

To provide strategic management and oversight of parks and recreation plans, business services and public relations in order to create a high quality parks and recreation system in El Paso.

Objectives:

- 1.) Ensure that assets and resources are used efficiently in the delivery of services.
- 2.) Provide customers with accurate, timely information.
- 3.) Prepare and administer grants to enhance capital infrastructure.
- 4.) Acquire and improve real property for parks and recreation expansion and open space conservation.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Department Self-Sufficiency Percentage (not including grants)	N/A	15%	18%
Park Permit and Shelter Revenue	\$169,211	\$164,000	\$175,000
Parks and Recreation Website Views	16,200	21,600	25,200
CDBG Funds for Park Enhancements	\$1,387,000	\$877,600	\$1,450,550
Parkland Dedication Revenues	\$1,497,069	\$471,562	\$500,000
El Paso Parks and Recreation Foundation Contributions	\$13,630	\$15,650	\$15,000

PARKS AND RECREATION

Goals, Objectives, & Performance Measures

FUNCTION: SPORTS, AQUATICS, RECREATION CENTERS AND SERVICES

Operate recreation facilities and provide programs, classes, activities and services.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an International city.

Goal:

To provide high quality community facilities and a variety of recreation programs that meet the needs of a diverse and livable community, and that enhance the health and well-being of participants of all ages and abilities.

Objectives:

- 1.) Provide core recreation services and maximize use of facilities and programs.
- 2.) Provide out of school programming for youth that builds character, enhances social skills, and provides a foundation for active, healthy living.
- 3.) Partner with other agencies to enhance current services and to provide new programs for all citizens.
- 4.) Develop leisure skills and encourage active, healthy lifestyles.
- 5.) Utilize fees and other alternate revenue sources to augment the availability of programs that benefit users.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Number of:			
Recreation/Lap Swim Participants	501,495/263,701	667,000/290,000	560,000/240,000
Learn to Swim Classes/Participants	336/2,016	450/3,700	240/1,400
Water Aerobics Classes/Participants	24/741	24/741	76/1,000
Teams-Sports Tournaments	666	1,500	1,000
Adult Sport City Leagues/Teams	28/1,600	30/1,710	30/1,700
Youth Sport City Leagues/Teams	54/902	75/1,400	54/1,500
Developmental Sport Participants (age 8 & under)	3,600	4,687	4,463
Field Practice Permits Issued (1.5 hrs. average)	14,689	20,000	20,000
Out of School Programs/Average Weekly Participants:			
“Club Rec” Summer Camp	17/1,200	19/1,205	20/1,020
School Sites – After School Program	13/1,800	13/2,000	13/1,625
Recreation Centers – After School Program	8/850	8/935	9/900
Recreation Centers – After School Outreach/Grant	5/565	5/625	5/625
Number of Formal Written Agreements for Partnerships at Recreation and Senior Centers*	N/A	N/A	12
Number of Attendees Youth Sports Parent Education Classes	20,000	32,000	32,000
Revenue from:			
Recreation and Senior Center Rentals	\$375,000	\$457,000	\$375,000
Leisure Interest Classes	\$339,000	\$360,000	\$280,000

*New Performance Measure

Note: FY2010 Projection reduction is due to budget constraints.

PARKS AND RECREATION

Goals, Objectives, & Performance Measures

FUNCTION: PARK, STRUCTURE & FACILITY MAINTENANCE

Maintain and repair park grounds and recreation facilities.

Serves Council's Strategic Policy

To become the most livable city in the United States and be recognized as an International city.

Goal:

To maintain, repair and enhance safe, clean and accessible parks, trails, open space, athletic, aquatic, and recreation facilities for the use and enjoyment of citizens and visitors and which enhance economic development and a livable community.

Objectives:

- 1.) Practice energy efficient, "green" maintenance techniques.
- 2.) Increase parkland and the quantity of park amenities.
- 3.) Foster neighborhood stewardship.
- 4.) Enhance park appearance and equipment.
- 5.) Utilize technology to efficiently maintain park and structural inventory.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Water expenditures as \$ and % of Park Maintenance	\$2,071,699/22.7%	\$2,426,720/19.4%	\$2,200,000/27.4%
Total acres of Turf	1,020	1,057	1,097
Total acres of Park Land	2,667	2,691	2,741
Park Partners Agreements	14	28	26
Number Structural Work Orders	9,112	9,745	10,350
Average Structural Repair Resolution Time	48 hrs.	42 hrs.	42 hrs.

Department of Public Health

Mission Statement

The Department of Public Health promotes, ensures and improves the health and well being of the El Paso community.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	13,994,306	12,828,913	15,496,570
Contractual Services	2,069,490	1,511,383	1,771,046
Materials/Supplies	1,243,629	1,057,748	992,747
Operating Expenditures	1,522,860	1,625,849	1,485,643
Non-Operating/Intergovt. Exp	770,363	463,215	455,520
Internal Transfers	3,351,343	0	0
Capital Outlay	85,704	13,466	13,966
<i>Total Appropriation</i>	23,037,695	17,500,574	20,215,492

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	5,567,896	7,967,853	8,501,875
208 - Health Prev. & Maint.-Fed.	5,145,274	5,810,253	7,259,008
210 - Environmental Srvcs.-Fed.	416,428	0	0
218 - Health Prev. & Maint.-State	3,933,742	3,514,979	4,201,631
226 - Social Services	0	207,489	252,978
267 - City-County Health	7,974,355	0	0
<i>Total Funds</i>	23,037,695	17,500,574	20,215,492

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	171.00	137.29	136.00
Grant Funded	246.01	216.01	220.77
<i>Total Authorized</i>	417.01	353.30	356.77

**Department of Public Health
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS

FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
41010127-ENVIRONMENT – FOOD	671,420	1,354,670	1,086,405	1,272,199
41010132-ANIMAL REGULATION/DISEASE	1,665,693	3,050,042	2,743,434	2,760,683
41010135-STD/HIV/AIDS CLINICS	195,608	327,952	302,400	314,253
41010140-DENTAL	326,748	863,119	413,073	556,314
41010142-NEIGHBORHOOD HEALTH CNTRS	241,154	203,064	164,768	196,033
41010146-LABORATORY	405,048	750,121	639,456	695,742
41010150-EPIDEMIOLOGY	84,992	191,233	144,112	148,102
41010157-HEALTH ADMINISTRATION	718,156	819,224	878,805	809,230
41010162-HEALTH SUPPORT SERVICES	981,951	1,449,492	1,384,682	1,533,742
41010354-HEALTH EDUCATION PROGRAM	124,183	214,721	210,718	215,577

SUBFUND 208-HEALTH PREV/MAINT- FEDR				
41150011-TDH WIC SERVICES				
<i>WIC ADMINISTRATION</i>	3,582,969	4,267,750	4,062,753	4,556,851
<i>WIC BREASTFEEDING</i>	211,217	283,755	274,437	430,854
<i>WIC NUTRITION</i>	1,156,106	1,748,068	1,252,850	1,964,681
41150016-MISCELLANEOUS GRANTS				
<i>211 AREA INFORMATION CENTER</i>	194,982	242,388	220,213	306,622

SUBFUND 210-ENVIRONMENT SRVCS- FEDR				
41150012-AIR QUALITY				
<i>TCEQ PASS-THRU</i>	50,131	0	0	0
<i>TCEQ AIR QUALITY COMPLIANCE</i>	167,640	0	0	0
<i>EPA AIR POLLUTION</i>	102,407	0	0	0
<i>WHOLE AIR MONITORING</i>	70,848	0	0	0
<i>TCEQ PM SAMPLING</i>	16,053	0	0	0
<i>BORDER AIR MONITORING</i>	9,349	0	0	0

**Department of Public Health
FUNCTION SUMMARY**

DEPARTMENT APPROPRIATIONS BY PROGRAM				
PROGRAM	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 218-HEALTH PREV/MAINT-STATE				
41150015-TDH LABORATORY GRANTS				
<i>BIO TERRORISM LAB</i>	239,194	239,069	212,633	275,000
41150017-TDH CLINICAL SERVICES GRANTS				
<i>CHC POP BASED DSHS</i>	255,598	0	0	149,399
<i>CHS FEE FOR SERVICES</i>	41,503	50,468	177,327	150,000
41150018-TDH STD/AIDS/HIV CLINIC GRNTS				
<i>HIV SURVEILLANCE STATE DSHS</i>	25,817	31,580	12,696	0
<i>STD HIV FEDERAL DSHS</i>	114,223	174,988	102,105	174,988
<i>HIV SURVEILLANCE FEDERAL DSHS</i>	15,080	26,380	22,460	54,716
<i>MEDICAL INST SEXUAL HEALTH</i>	0	50,721	41,972	45,000
41150019-TUBERCULOSIS GRANTS				
<i>TDH TB OUTREACH DSHS</i>	162,942	289,422	187,708	289,422
<i>TB PREVENTION & CONTROL DSHS</i>	467,878	459,077	466,780	568,303
41150020-TDH IMMUNIZATION GRANTS				
<i>IMMUNIZATION LOCAL DSHS</i>	1,279,638	1,680,624	1,640,642	1,674,012
41150022-TDH CASE MANAGEMENT GRNTS				
<i>TDH OFFICE OF REGIONAL PLANNING</i>	190,642	197,794	193,605	197,794
41150023-MISCELLANEOUS HEALTH GRNTS				
<i>OPHP BIOTERRORISM DSHS</i>	1,141,227	522,997	457,051	522,997
<i>EWIDS</i>	0	0	0	100,000

SUBFUND 226-SOCIAL SERVICES				
41150004-PRIVATE LOCAL HEALTH GRANTS				
<i>TWO SHOULD KNOW</i>	0	119,027	207,489	252,978

Health

Goals, Objectives, & Performance Measures

FUNCTION: FOOD INSPECTIONS

Prevent food and waterborne illness

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an International city.

Goal:

The Food Service Inspection Program protects public health, minimizes food-borne illness outbreaks, and promotes safe food handling practices through inspection, enforcement, and education.

Objectives:

- 1.) Attain an 89% satisfaction rate on a Food Managers' Opinion Survey.
- 2.) In risk categories 1-4, ensure that 85% of establishments are inspected at established frequency.
- 3.) Ensure an effective cost/inspection ratio is maintained.
- 4.) Establish an adequate permit fee structure to ensure program is self sufficient.
- 5.) Maintain establishments/inspector ratio at acceptable level.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Food Managers Opinion Survey Satisfaction Rate*	75	85%	89%
% of establishments in Risk Categories 1-4 inspected at established frequency	83%	80%	85%
Cost/Inspection ratio	\$153.99	\$167.00	\$170.00
Program Revenue/Budgeted Cost Ratio	1.22	1.25	1.25
No. of inspections	7,138	5,160	7,400
No. of closures	312	234	320
No. of failed inspections	653	500	675
Permitted Establishments/Inspector	315	317	321

Health

Goals, Objectives, & Performance Measures

FUNCTION: ANIMAL CARE SERVICES

Impound stray & wild animals

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an International city.

Goal:

To protect human health and the health and welfare of animals by providing effective animal control and animal welfare services throughout El Paso County.

Objectives:

- 1.) Reduce incidence of animal bites to less than 3/1000 human population
- 2.) Attain live release goal of 25%.
- 3.) Have 0% growth in the number of calls for service
- 4.) Maintain level the cost/capita ratio.
- 5.) Reduce the number of backlogged calls by 10%

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
No. of intakes	24,589	24,200	24,000
No. of live releases	4,993	5,040	5,500
% Animal released live	25%	21%	23%
No. of calls for service	***	89,373	92,000
Animal bites/1000 human population	3.20	2.74	2.50
Program Cost/Capita**	\$3.85	\$4.11	\$3.72
Number of Backlog Calls	*	250	225

*New measure

**Based on a pop. estimate of 742,062

***Different counting system

Health

Goals, Objectives, & Performance Measures

FUNCTION: HEALTH EDUCATION AND PROMOTION
 Provide health education on various topics

Serves Council's Strategic Policy:
 To become the most livable city in the United States and be recognized as an International city.

Goal:
 Provide timely and relevant public health education to the El Paso community so that residents have the necessary information to make healthy lifestyle decisions.

Objectives:

- 1.) Increase knowledge gained on important health related topics based on pre and post testing
- 2.) Provide quality health education services to at least 85,000 residents each year.
- 3.) Attain a 95% rate of attendees who indicate information presented will help them make healthier/safer choices in their lives.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Average % knowledge gained based on pre and post testing	17%	20%	25%
Total attendance at scheduled presentations and health fairs	86,157	87,101	88,301
% of attendees who indicate quality of information presented will help them make healthier/safer choices in their lives	95%	90%	95%

Health

Goals, Objectives, & Performance Measures

FUNCTION: TUBERCULOSIS CONTROL

Control the spread of Tuberculosis

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an International city.

Goal:

To minimize the incidence of tuberculosis in El Paso County.

Objectives:

- 1.) To control the incidence of TB in El Paso County by maintaining the rate at no more than 6.3 cases/100,000 population.
- 2.) To ensure that 100% of all cases are on Direct Observed Therapy (DOT).
- 3.) Ensure that no less than 98% of cases complete their full 12 month therapy.
- 4.) Maintain a competitive local cost/per capita ratio.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
No. of cases	75	69	65
No. of people treated	58	69	69
No. of investigations	85	72	70
% Cases on DOT	100%	100%	100%
TB Incidence Rate	6.3	6.3	6.3
% Cases completing 12 month therapy	98%	99%	99%
Local Cost/Capita	\$0.22	\$0.21	\$0.22

Health

Goals, Objectives, & Performance Measures

FUNCTION: DENTAL SERVICES

Provide preventive and corrective dental services for children and adolescents

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an International city.

Goal:

To provide dental health services to uninsured/underinsured children and adolescents residing in El Paso County.

Objectives:

- 1.) To increase dental services to children living below poverty level by 5% from prior year level.
- 2.) Maintain a 95% approval rating from parents whose children receive services.
- 3.) Maintain a net cost/visit ratio below \$35.00.
- 4.) Reduce No-Show rate to below 25%.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
No. of children served	8,258	8,500	9,100
No. of dental procedures	59,326	64,235	68,000
% of children below poverty level who are seen in Dental Program	9.75%	8.95%	13.00%
No. of parents surveyed	7,986	8,579	9,000
% satisfaction rating of parents surveyed	95.00%	95.75%	98.00%
Net cost/visit	\$28.80	\$45.38	\$32.00
No Show Rate	33%	30%	25%

Health

Goals, Objectives, & Performance Measures

FUNCTION: LABORATORY
Support the line-activities of the department

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an International city.

Goal:
Provide accurate diagnostic and analytical testing services for the detection, control and prevention of diseases that are a public health or environmental concern within our community and regional jurisdiction in accordance with Local, State and Federal regulations; and to serve as a reference laboratory for Public Health Region 9/10 (nine westernmost counties in Texas).

Objectives:

- 1.) Maintain quality assurance measures to meet Federal and State regulations.
- 2.) Improve the bioterrorism preparedness of the laboratory and sentinel laboratories in Public Health Region 9/10 in accordance with guidance from the Centers for Disease Control and Prevention and the Department of Homeland Security.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Review all Policy and Procedure Manuals to ensure compliance with federal and state regulations.	79 of 79	83 of 83	85 of 85
Maintain a 100% average in all thirteen areas of proficiency testing, which consists of a total of thirty eight evaluation sets.	36 of 36	39 of 39	40 of 40
Conduct monthly laboratory safety inspections and meetings at both labs.	24 of 24	24 of 24	24 of 24
Conduct quarterly training regarding infectious diseases at all local and regional sentinel hospital laboratories.	48 of 48	48 of 52	52 of 52
Increase the percentage of laboratorians trained in protocols for select agents (biological agents that have the potential to pose a severe threat to public health and safety).	6/12	8/12	12/12

Health

Goals, Objectives, & Performance Measures

FUNCTION: WIC

Provide supplemental food, nutrition education, and counseling to those identified to be at nutritional risk.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an International city.

Goal:

To prevent adverse health related effects in pregnant women and young children under five years of age caused by inadequate nutrition

Objectives:

- 1.) To maximize the number of eligible participants served by the WIC program.
- 2.) To maximize the enrollment of pregnant women during their first trimester
- 3.) To maximize the percentage of mothers who breastfeed their infants

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
No. of people receiving nutrition classes	270,772	253,870	258,947
No. of vouchers issued	576,597	566,754	578,100
No. of children receiving benefits	311,223	307,738	313,893
Ratio enrolled/eligible participants	0.73	0.72	0.75
Pregnant women certified during their first trimester - state goal is 32%	37%	37%	37%
WIC infants breastfed at certification	73%	73%	74%

Health

Goals, Objectives, & Performance Measures

FUNCTION: SEXUALLY-TRANSMITTED DISEASES

Provide preventive education, counseling, clinical care, disease intervention and surveillance

Serves Council's Strategic Goal:

To become the most livable city in the United States and be recognized as an International city.

Goal:

To minimize the incidence of sexually-transmitted diseases (STD) in El Paso County.

Objectives:

- 1) To minimize the incidence of sexually transmitted disease in El Paso County through increased testing of clients by 10%
- 2) To increase level of immunity to HPV and Hepatitis B through the use of vaccine by 10%
- 3) Maintain customer satisfaction between 98-99%
- 4) Increase the number of outreach screening by 10%

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Number of client visits	5,629	6,100	6,600
Number of treatments provided	3,081	4,000	4,400
Number of outreach screenings	N/A	160	180
No. of HPV and HepB doses given	680	1250	1400
Percent of clients satisfied with services	98%	98%	98%

Health

Goals, Objectives, & Performance Measures

FUNCTION: EPIDEMIOLOGY

Detect and investigate notifiable diseases, outbreaks, and emerging infections.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an International city.

GOAL:

Minimize, contain, and prevent adverse health events and conditions resulting from communicable diseases: food, water, and vector-borne outbreaks, infectious diseases, environmental health hazards, biological threats, and public health disasters.

OBJECTIVES:

- 1.) Maintain a surveillance system to investigate and document cases and outbreaks of notifiable conditions.
- 2.) Ensure that contacts of communicable cases receive timely investigation, treatment, and follow-up.
- 3.) Track disease patterns for all notifiable conditions.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Disease Reports Received	2,891	10,282	12,000
Total Incoming Calls	new measure	4,932	6,000
Case Investigations	362	1,233	1,700
Water-borne Diseases	53	27	40
Food-borne Diseases	113	218	250
Zoonotic Diseases	45	61	70
Vaccine-Preventable Diseases	258	247	240
Infectious Diseases	1,542	2,634	3,000
Environmental Diseases	623	1,424	1,600
Outbreak/Cluster Investigations	4	15	15

Health

Goals, Objectives, & Performance Measures

FUNCTION: IMMUNIZATION

Provide vaccines to members of the community who otherwise would not have access.

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an International city.

Goal:

To minimize the incidence of vaccine-preventable diseases by providing immunizations, educating citizens and medical providers, and managing the Texas Vaccines For Children Program.

Objectives:

- 1.) Increase age appropriate immunization rate by at least 2%.
- 2.) Provide at least 60 presentations expressing importance of childhood immunizations.
- 3.) Increase the number of monthly outreach sites.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Age appropriate immunization rate	73%	75%	80%
Presentations made	20	60	60
Number of Outreach Sites	42	50	50

Health

Goals, Objectives, & Performance Measures

FUNCTION: 211

Provide information and referral services

Serves Council's Strategic Policy:

To become the most livable city in the United States and be recognized as an International city.

Goal:

To provide referrals to individuals and families to the appropriate health and human services providers available throughout the region in the most timely and courteous manner.

Objectives:

- 1.) Achieve annual increases of 5% in call volume to increase available funding.
- 2.) Maximize the number of community agencies in the 2-1-1 database.
- 3.) Actively educate El Paso citizens as to function and availability of 2-1-1.
- 4.) Answer calls promptly to avoid "abandoned calls".
- 5.) Obtain national accreditation in October 2009.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Increase call volume by 5 %	21,500	22,000	23,100
No. of agencies in database	800	825	875
Distribute a minimum of 25,000 fliers	32,000	35,000	40,000
Answer 80% of calls within 60 seconds	79%	80%	82%
Completion of Nat'l accreditation	New Measure	90%	100%

Zoo

Mission Statement

Our mission is to celebrate the value of animals and natural resources and create opportunities for people to rediscover their connection to nature.

<i>Budget Summary</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
Personal Services	3,447,678	3,442,980	3,993,459
Contractual Services	442,605	417,091	714,836
Materials/Supplies	472,444	413,273	857,980
Operating Expenditures	50,953	65,631	110,041
Non-Operating/Intergovt. Exp	2,749	2,800	8,000
Internal Transfers	120,000	0	0
Capital Outlay	17,189	72,563	299,500
<i>Total Appropriation</i>	4,553,618	4,414,338	5,983,816

<i>Source of Funds</i>	Actual FY08	Estimated Actual FY09	Adopted FY10
101 - General Fund	3,405,293	3,484,444	3,369,933
245 - Zoo Operations	1,148,325	929,894	2,613,883
<i>Total Funds</i>	4,553,618	4,414,338	5,983,816

<i>Positions</i>	Adopted FY08	Adopted FY09	Adopted FY10
Regular/Temporary	107.20	107.20	111.20
Grant Funded	0.00	0.00	0.00
<i>Total Authorized</i>	107.20	107.20	111.20

Zoo
FUNCTION SUMMARY

DEPARTMENT APPROPRIATIONS

DEPARTMENT APPROPRIATIONS				
FUNCTION	ACTUAL FY08	ADOPTED FY09	ESTIMATED ACTUAL FY09	ADOPTED FY10
SUBFUND 101-GENERAL FUND				
52010245-ZOO ADMINISTRATION	3,405,293	3,452,772	3,484,444	3,369,933

SUBFUND 245-ZOO OPERATIONS				
52152001-ZOO GATE REVENUE ADMIN.	331,650	319,872	292,794	1,103,798
52152002-ZOO FACILITIES	268,523	274,500	266,637	374,500
52152003-ZOO ANIMAL CARE	59,703	82,000	52,109	137,000
52152004-ZOO COMMUNITY PROGRAMS	31,462	45,275	35,768	41,590
52152005-ZOO ANIMAL HEALTH & NUTR.	213,682	308,861	222,996	416,606
52153027-ZOO GATE OPERATIONS	243,305	315,000	59,590	540,389

Zoo

KEY PERFORMANCE MEASURES:

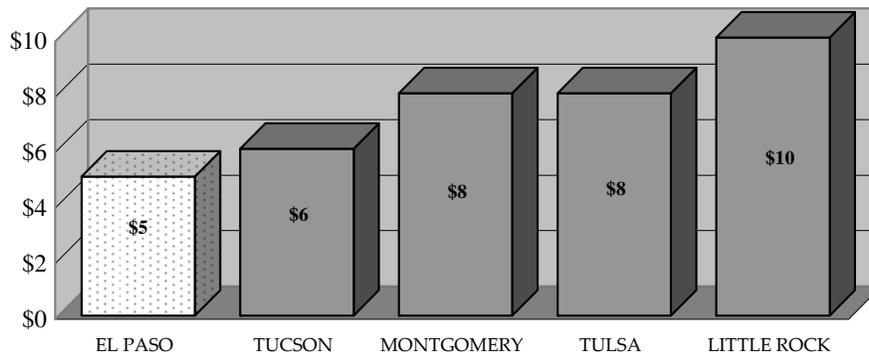
OVERALL DEPARTMENT PERFORMANCE MEASURES HAVE BEEN SELECTED THAT BEST QUANTIFY THE DEPARTMENTS PROGRESS TOWARDS GOALS AND OBJECTIVES.

City	Attendance
TULSA, OK	502,025
TUCSON, AZ	478,794
EL PASO, TX	293,713
LITTLE ROCK, AR	255,178
MONTGOMERY, AL	255,000

Source: El Paso Zoo Survey, 2009

CITY COMPARATIVE INFORMATION

2009 Adult Admission



City	2008 Population	2009 Adult Admission	Budget
EL PASO, TX	613,190	\$5.00	\$4,798,280
TUCSON, AZ	541,811	\$6.00	\$2,407,900
MONTGOMERY, AL	202,696	\$8.00	\$4,115,883
TULSA, OK	385,635	\$8.00	\$4,465,387
LITTLE ROCK, AR	189,515	\$10.00	\$4,031,967

Population Source: U.S. Census Bureau

Zoo
Goals, Objectives, & Performance Measures

Function: General Operations
To provide visitors with captivating exhibits in an engaging and relaxing atmosphere.

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an International city.

Goal:
Continually improve the Zoo experience through the investment of time and resources to engage and inspire guests.

- Objectives:**
- 1.) Refurbish existing exhibits and work towards opening new ones.
 - 2.) Increase zoo attendance to enhance the communities appreciation for ecological diversity.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Reopen/open new exhibits	3	2 of 34	32
Percentage completion to goal	100.00%	6.00%	100.00%
Annual Attendance	278,827	281,753	336,000
Percent Attendance to Metropolitan	27.30%	27.60%	40.00%

Zoo
Goals, Objectives, & Performance Measures

Function: Community Programs
To educate zoo visitors about animals and their habitats

Serves Council's Strategic Policy:
To become the most livable city in the United States and be recognized as an International city.

Goal:
Share the Zoo's passion for conservation and appreciation of the world's wildlife and natural environment through public presentations and interpretive programming.

- Objectives:**
- 1.) Promote interest and participation in Fee based interpretive programs at the zoo.
 - 2.) Provide public presentations on animal origin, habitat, diet and the impact humans have affecting their environment and existence.
 - 3.) Provide curriculum based educational programs at the zoo on wildlife, plants, ecology and the environment.

Performance Measures	Actual FY08	Estimated FY09	Projected FY10
Fee Based Adventure Programs (New in FY2009- Added to Fee Schedule)	N/A	18	32
Percentage capacity met	N/A	40.00%	80.00%
Animal Presentations (15 min.)	950	1,263	1,511
Percentage capacity met	N/A	65.00%	80.00%
Student Attendance	23,672	21,631	27,085
Percentage participation in enhanced educational programming	N/A	8.00%	20.00%



City of El Paso Capital Improvement Plan

City Council is the approving authority on the Capital Improvement Plan (CIP), but there are many different ways that a project enters the CIP process; departments can initiate a request, the City Manager or City Council can initiate requests or provide policy direction on a project, an advisory board or commission associated with the City can initiate a request, and public initiative can also initiate a request for a capital project. Given the dynamics of capital priorities, they are reviewed annually based on policy direction and to adjust for organizational or environmental changes.

A capital improvement project and its corresponding expenditures is defined as any project and related assets of significant value (City capitalizes fixed assets with a value of \$5,000 and above and useful life of five years and more). Capital projects include the acquisition of land, design, engineering and construction/improvement of buildings, and infrastructure items such as streets, street lighting, bridges and drainage. Other common projects include street resurfacing and improvements, renovation of existing facilities, park improvements, bridge repair/reconstruction, zoo expansion and other construction projects that become a priority to meet the demands of the City and its citizens.

In some cases, extenuating circumstances such as natural emergencies, damage to City facilities, regulatory mandates, changes to state or federal laws, and increased operational demands can cause an immediate change to the CIP that could reorganize priorities and cancel or delay other projects.

Common examples include facilities that are damaged by weather conditions and require immediate attention. Street, drainage and flood control projects that are subject to changes in State laws and regulations; and

some Federal or State laws and regulations that may create the need to remodel and/or modify the physical structure of facilities to keep them in use.

The funding of the City's capital improvement projects is based mostly on long-term debt issuance with principal and interest paid through a property tax levy. The most commonly used debt instruments for capital projects are general obligation (GO) bonds that require voter approval and certificates of obligation (COs), which are approved by City Council. The City also uses revenue bonds, which are borrowed against a proprietary fund's future earnings, fund user fee balances, and grants/awards from various state or federal agencies.

There is a direct correlation between the City operating budget and the Capital Improvement Plan (CIP). Both are dynamic instruments that are subject to change on short notice that can be influenced by external sources, political direction, and material condition of facilities. In addition, both are long-term policy plans used to plan and manage City resources over a long term in a strategic manner. The City maintains a Multi-Year Plan for the CIP in order to provide speculative information to plan the organization of resources.

When the CIP is approved, the amount of new debt required to finance the projects during the current fiscal year is identified and the debt service portion of the property tax rate may be adjusted by City Council when setting the next tax levy. Any changes in property tax rates are subject to open public hearings when the determination of a revised tax levy takes place.

In addition to long term debt instruments, there are other funding sources for capital improvements that City departments have access to. The federally funded Community Development Block Grant (CDBG) is used to fund some capital projects in qualifying low-income neighborhoods. These projects are either fully funded or require a grant match. These grants are funded by the Department of Housing and Urban Development (HUD).

One example of an external funding source is parkland dedication fees that are assessed to developers. The primary purpose of the parkland dedication fee requirements is to ensure that any need for parkland which arises from new development is satisfied. The amount assessed is based on the number of dwellings, type of dwellings, and acreage.

Another example of an external funding source is the Sun Metro Mass Transit Department transportation improvement programs that can be funded as much as 80% by the Federal Transit Authority (FTA) with a 20% local match. The City may also request funding for capital projects from the Army Corps of Engineers (Flood Control), Federal Aviation Administration (FAA Airport), U.S. Department of Transportation - Congestion Mitigation Air Quality Improvement (CMAQ), or other outside funding agencies.

After project requests have been submitted to the City Manager, they are reviewed by the Deputy City Manager of Development and Infrastructure Services for their feasibility, need, operating impact, financing

requirements and options. The Deputy City Manager of Development and Infrastructure Services then submits the CIP Projects Master List to the City Council as a whole for policy approval. The CIP Projects Master List prioritizes every capital project that is active in the City, their funding sources and amounts, and their level of design and/or construction activity anticipated each year for the next five years.

Once the CIP Projects Master List is approved by City Council and funding is secured, the process of carrying out the project begins. The process begins by refining scopes and developing design. A project manager is assigned to the project to work with the user department and manage the project through design, construction and project close-out.

Presently, the City will be completing various CO and GO funded projects over the next few years as well as those funded through enterprise funds, federal grants, and other financing sources. The operating budget requirements of the projects on the CIP will have a significant impact on the City operating budget over the next five years as is detailed in the following section.

Operating Budget Impact of CIP over a Five Year Period

The following chart outlines the projected capital project expenditures and the estimated impact the CIP projects will have on the city operating budget.

The estimates for the capital cost are taken directly from the CIP and include all funding sources.

Summary of Operating Impact

	FY2010	FY2011	FY2012	FY2013	FY2014
Capital Cost	\$195,022,099	\$120,010,412	\$126,656,198	\$40,500,977	\$81,677,800
Operating Impact	\$1,336,657	\$963,102	\$1,441,475	\$1,258,792	\$50,000

The Office of Management and Budget, along with user departments, has revised their analysis of the estimated operating budget impact of capital projects to include all feasible resources currently under policy direction. These include staffing, utilities, materials, and operating needs of future City facilities and programs.

As new facilities are completed, they will carry staffing requirements to ensure their immediate usefulness to the public, but in many cases there will be sharing of resources and management adjustments to provide resources within the current budgets of departments.

New Fire Stations will impact the operating budget in terms of the required additional full-time fire fighters. The Office of Management and Budget has projected the cost impact of these new additional positions, and included the costs of training and recruiting new firefighters, additional support staff, and the purchase of new equipment.

The impact of the future library branch and City Parks and Recreation facilities will require additional staffing for grounds keeping and maintenance activities. The determination of future staff is based on a projected ratio calculation of the number of library staff required at each branch and the number of groundskeepers needed for each acre of park land.

Utilities are a significant cost factor for all new or expanded facilities. In particular, the cost of watering future City parks and the cost of electricity to operate those facilities will impact the operating budget. The City currently budgets \$3,700,325 a year to water all facilities, of which 60% is City parkland. As the CIP progresses the acreage of City parkland will increase in size over the next ten years. Therefore, the City will be analyzing water supply availability and possible rate increases due to extraction needed for necessary water. The City also anticipates implementing large-scale water conservation efforts and alternative energy projects.

City of El Paso, Texas
***Five Year Capital Improvement Plan**

Project Type & Name	Funding Source	FY 2010 Budget	FY 2011 Budget	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	Grand Total All Years
Park Improvements							
Memorial Park Tennis Court Improvements	CDBG	\$38,900	\$391,100				430,000
Hidden Valley Park Improvements - 35th Year	CDBG	339,700					339,700
De Vargas Park Improvements	CDBG	324,200					324,200
Colonia Verde Park Improvements	CDBG	201,400					201,400
Pecan Grove II Park Improvements	CDBG	231,500					231,500
Pueblo Viejo Park Improvements	CDBG	58,050	626,450				684,500
Percy Gurrola Park Improvements	CDBG	256,800					256,800
Tierra Del Este Park/Salvador Rivas	2006 C.O.s	72,000					72,000
Acquisition of Open Spaces	Future Bonds		1,000,000	\$1,000,000	\$1,000,000		3,000,000
Neighborhood Initiatives	Future Bonds		1,000,000	1,000,000	1,000,000		3,000,000
Armijo Recreation Center-Improvements	Future GO Bonds		1,839,000				1,839,000
Memorial Senior Center-Improvements	Future GO Bonds		1,122,000				1,122,000
Capistrano Park-Improvements	Future GO Bonds		1,262,000				1,262,000
Delta Park Restroom Rehabilitation	Future GO Bonds		65,000				65,000
Old Sacramento Sr. Center-Rehab	Future GO Bonds		504,000				504,000
Thomas Manor Park-Improvements	Future GO Bonds		242,000				242,000
Veteran's Pool-Improvements	Future GO Bonds		947,000				947,000
Blackie Chesser Park-Improvements	Future GO Bonds		869,000				869,000
JP Shawver Park Community Center-Improvements	Future GO Bonds		6,682,000				6,682,000
Lincoln Community Building-Improvements	Future GO Bonds		8,371,000				8,371,000
Hidden Valley Park-Improvements	Future GO Bonds		557,000				557,000
South El Paso Senior Center Improvements	Future GO Bonds		567,000				567,000
Renovation of former YMCA	Reprogramming 2008	4,434,428					4,434,428
Parks Improvements to current standards	Reprogramming 2008	1,883,000					1,883,000
Parks Perimeter Lighting at Parks	Reprogramming 2008	1,000,000					1,000,000
Parks Sidewalks	Reprogramming 2008	649,000					649,000
Parks Swing Replacement	Reprogramming 2008	515,000					515,000
Playground Equipment	Reprogramming	1,000,000					1,000,000
Total Park Improvements		\$11,003,978	\$26,044,550	\$2,000,000	\$2,000,000		\$41,048,528
Fire Station Improvements							
Fire Station Roof Improvements	2008 Reprogramming	\$483,000					483,000
New Fire Station #37 Edgemere East of Loop 375	Future GO Bonds		\$422,000	\$3,265,000			3,687,000
Total Fire Station Improvements		\$483,000	\$422,000	\$3,265,000			\$4,170,000
Zoo Improvements							
Africa Expansion	2008 Reprogramming	\$500,000					500,000
Total Zoo Improvements		\$500,000					\$500,000
Library Improvements							
Clardy Fox Branch Library Addition/Expansion	CDBG 2008	\$218,100					218,100
Cielo Vista Branch Library Relocation	Reprogramming	350,000					350,000
General Library Improvements	Future GO Bonds	500,000	\$1,000,000	\$1,000,000			2,500,000
Total Library Improvements		\$1,068,100	\$1,000,000	\$1,000,000			\$3,068,100
Street & Drainage Improvements							
Borderland Area Street And Drainage Phase VII	CDBG	\$1,199,106					1,199,106
Citywide Curb Cut Demand Program	CDBG	556,169					556,169
Coates Drive Sidewalks	CDBG	114,940					114,940
Montoya Heights Subdivision Street & Drainage	CDBG	1,026,000					1,026,000
Mary Jeanne Lane Street & Drainage	CDBG	40,864	\$663,736				704,600
Coronado Road Phase II - Construction	CDBG-R	937,128					937,128
Bucher Road Street and Drainage - Construction	CDBG-R	709,600					709,600
Citywide Curb Cut Demand Program - CDBG-R	CDBG-R	287,464					287,464
Roseway Dr. Str. & Drainage Improvements	2004 GO Bonds	4,149,759					4,149,759
Upper Valley Rd.-Reconstruction	2004 GO Bonds	1,261,127					1,261,127
Oregon Street and Drainage Improvements	2006 C.O.'s and TXDOT	5,011,871					5,011,871
Cedar Grove Area Phase 10-Construction	Future GO's Bonds		1,242,000				1,242,000
Central Business District Rehab Phase IV	STP & 2006 CO's	12,000,000					12,000,000
TXDOT Matches	Future CO's		1,500,000	\$1,500,000	\$1,500,000		4,500,000
Loop Detection Replacement Program	Future CO's		175,000				175,000
Agricultural Drains-Reconstruction of Bridges	Future CO's		2,681,000				2,681,000

City of El Paso, Texas
***Five Year Capital Improvement Plan**

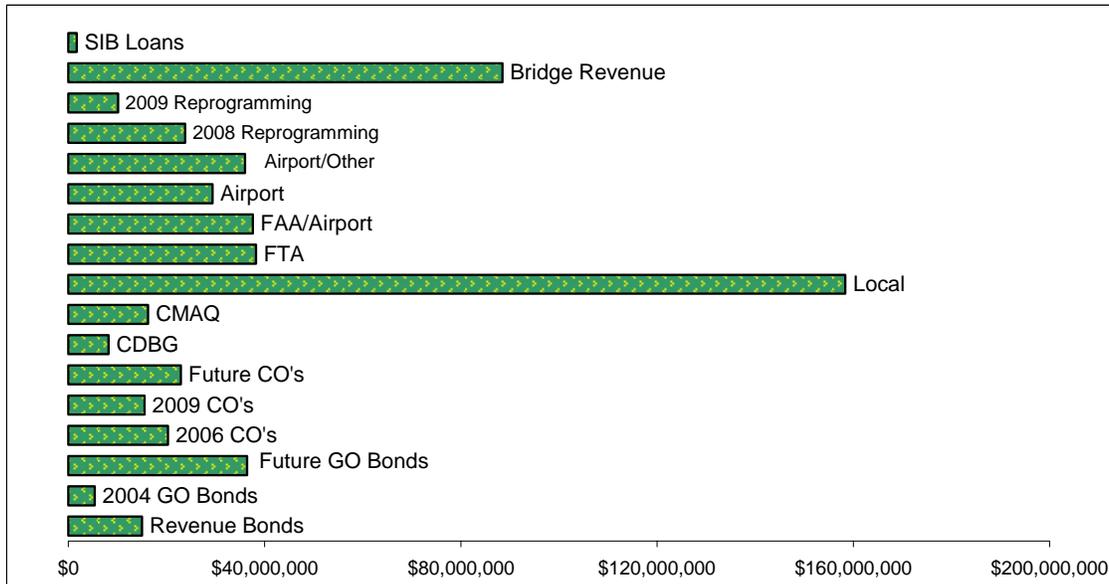
Project Type & Name	Funding Source	FY 2010 Budget	FY 2011 Budget	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	Grand Total All Years
Citywide Lighting on City Arterials	Future CO's		1,341,000				1,341,000
Montoya Heights Phase V	Future CO's		4,492,000				4,492,000
Citywide Traffic Markings	Future CO's	1,000,000					1,000,000
Citywide Traffic Signal Mast Arm Replacement	Future CO's		1,341,000				1,341,000
Montana Ditch-Flood Control	Future CO's	3,449,000					3,449,000
Citywide Signal & Flasher Installation	Future CO's	450,000	3,500,000				3,950,000
Isela Rubalcaba	2006 C.O.'s and STP 2008	3,225,800					3,225,800
Street Light Installations	Reprogramming 2008	550,000					550,000
Resurfacing	Reprogramming 2008	8,500,000					8,500,000
Lower Dyer Neighborhood Revitalization	Reprogramming 2008	250,000					250,000
Chamizal Neighborhood Revitalization	Reprogramming 2008	250,000					250,000
Knights Median Improvements	Reprogramming 2008	1,500,000					1,500,000
Fairbanks Median Improvements	Reprogramming 2009 CO's	1,500,000					1,500,000
Airway Extension	2009 CO's	907,500					907,500
ADA Curb Cuts and Shelters	2009 CO's	2,000,000					2,000,000
Traffic Signals & Pedestrian Flashers	Reprogramming 2009	2,500,000					2,500,000
Total Street Improvements		\$53,376,328	\$16,935,736	\$1,500,000	\$1,500,000		\$73,312,064
International Bridges							
Zaragoza Bridge-Commercial Parking Lot	SIB Loan	\$1,700,000					1,700,000
Zaragoza Commercial Bridge-Expansion	Undetermined	4,500,000	\$4,500,000	\$16,000,000			25,000,000
New Port of Entry	Undetermined	15,000,000					15,000,000
General Rehabilitation-All Facilities	Undetermined	1,000,000	1,000,000	5,000,000			7,000,000
Future Downtown Bridge Crossing-Feasibility Study	Undetermined		1,500,000				1,500,000
Future Downtown Bridge Crossing-Design & Const	Undetermined			40,000,000			40,000,000
Total International Bridges		\$22,200,000	\$7,000,000	\$61,000,000			\$90,200,000
Airport Improvements							
Extension of Runway 8R-26L (multi-year)	FAA/Airport	\$8,170,168					8,170,168
Landscaping	Airport	2,829,254					2,829,254
FBO Pavement	Airport	275,000					275,000
BTGC Rock Wall	Airport	300,000	\$300,000				600,000
FTZ Entryway	Airport	125,000					125,000
Apron/Taxiway Pavement Rehab	FAA/Airport	1,107,500					1,107,500
Reconstruction of Taxiway L	PFC	15,434,000					15,434,000
New Loading Bridge	Airport	350,000					350,000
BTIP Pavement Rehab	Airport	500,000	500,000				1,000,000
Master Plan Update	FAA/Airport		1,340,000				1,340,000
GSE Facility	Airport		1,447,275				1,447,275
Pavement Rehabilitation (Taxiways C, G, K, & M)	FAA/Airport		4,904,997				4,904,997
Pavement Rehabilitation (Rwy 8L-26R and Taxiways N, U, & V)	FAA/Airport		3,360,797				3,360,797
Taxiway Radius Geometry	PFC		5,200,000				5,200,000
New Loading Bridge	Airport		350,000				350,000
Rental Car Expansion (Includes demo of Air Cargo Building 1)	Airport		1,000,000	\$3,114,024			4,114,024
Parking Improvements	Airport		425,371	4,695,468			5,120,839
Pavement Rehabilitation (Taxiway S)	FAA/Airport			6,238,697			6,238,697
Lift Station Improvements - Phase II	Airport			1,000,000	\$2,727,178		3,727,178
Terminal Drive Improvements (includes vehicle checkpoint)	Airport			4,660,114	4,779,918		9,440,032
Rental Car Facility (multi-year)	CFC			375,000	15,000,000		15,375,000
Pavement Rehabilitation (Rwy 4-22)	FAA/Airport				6,238,697	\$6,238,697	12,477,394
Total Airport Improvements		\$29,090,922	\$18,828,440	\$20,083,303	\$28,745,793	\$6,238,697	\$102,987,155
Environmental Services							
Clint Landfill-Closure	Revenue Bonds						0
McCombs Closure	Revenue Bonds	\$11,000,000					11,000,000
Clint Cells 7-10 and Scales	Revenue Bonds	4,000,000					4,000,000
Northeast Corral	Revenue Bonds						0
Municipal Services Center Building	Revenue Bonds						0
Total Environmental Projects		\$15,000,000					\$15,000,000

City of El Paso, Texas
***Five Year Capital Improvement Plan**

Project Type & Name	Funding Source	FY 2010 Budget	FY 2011 Budget	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	Grand Total All Years
Mass Transit Improvements							
Mission Valley Transit Terminal	FTA	\$2,825,306					2,825,306
Glory Road Transit Terminal	CMAQ	12,816,793					12,816,793
Far Eastside Transit Terminal	FTA					\$5,000,000	5,000,000
Northgate Transit Terminal	Local	2,632,000	\$5,132,000				7,764,000
Westside Transit Terminal	CMAQ	2,607,807					2,607,807
Downtown Transfer Site	Local	1,094,564					1,094,564
Five Points Rehabilitation	Local	339,000					339,000
Eastside Rehabilitation	Local	400,000					400,000
Curb Cuts	FTA	3,500,000	500,000	\$500,000	\$500,000	500,000	5,500,000
Shelters	FTA	500,000	500,000	500,000	500,000	500,000	2,500,000
Enhance Pedestrian Accessibility	Local					\$68,000,000	68,000,000
ITS Technology in BRT Corridors	Local			26,000,000	5,000,000		31,000,000
Oregon Street BRT	CMAQ	829,112					829,112
Mesa RTS Corridor	FTA		2,500,000				2,500,000
Fueling Station (LNG/CNG)	Local	500,000	10,748,600				11,248,600
Administration, Operations & Maintenance Facility	Local	1,500,000	18,495,000				19,995,000
Juarez Feasibility Study	Local		2,000,000				2,000,000
Union Plaza Transit Terminal Interior	Local		2,500,000				2,500,000
Eight - 35' Buses	FTA	3,604,240					3,604,240
Ten - 40' Buses	Local		4,700,000				4,700,000
Ten - Articulated Buses	Local			8,500,000			8,500,000
Paratransit Vehicles	FTA		2,266,000	1,855,000	1,785,999	952,000	6,858,999
Planning	Local	134,624	148,086	162,895	179,185	197,103	821,893
AVL Maintenance Agreement	FTA	290,000	290,000	290,000	290,000	290,000	1,450,000
Furniture, Fixtures, Safety, Security & Rehabs.	FTA	8,013,520					8,013,520
Total Mass Transit Improvements		\$41,586,966	\$49,779,686	\$37,807,895	\$8,255,184	\$75,439,103	\$212,868,834
Engineering Improvements							
Neighborhood Traffic Management Program	2009 Reprogramming	\$1,000,000					1,000,000
Dallas Street Outfall Improvements	2009 C.O.'s	8,500,000					8,500,000
Government Hills Outfall/Saipan-Ledo Park-Pond	2009 C.O.'s	4,112,805					4,112,805
Total Engineering Improvements		\$13,612,805					\$13,612,805
Information Technology Improvements							
Fiber Interconnect	2009 Reprogramming	\$4,000,000					4,000,000
IT Telephone Upgrade	2009 Reprogramming	1,500,000					1,500,000
Total Information Technology Improvements		\$5,500,000					\$5,500,000
City-Wide Improvements							
Neighborhood Improvement Program	2008 Reprogramming	\$450,000					450,000
Facility Rehabilitation	2009 Reprogramming	1,150,000					1,150,000
Total City-Wide Improvements		\$1,600,000					\$1,600,000
Grand Total of Capital Improvements:		\$195,022,099	\$120,010,412	\$126,656,198	\$40,500,977	\$81,677,800	\$563,867,486

Capital Improvement Projects Summary by Funding Source

Funding Source	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Grand Total All Years
Bonds						
Revenue Bonds	\$15,000,000					\$15,000,000
2004 GO Bonds	5,410,886					\$5,410,886
Future GO Bonds	500,000	27,691,000.00	\$6,265,000	\$2,000,000		\$36,456,000
GO Bonds	\$20,910,886	\$27,691,000	\$6,265,000	\$2,000,000	\$0	\$56,866,886
Certificates of Obligation						
2006 CO's	\$20,309,671					\$20,309,671
2009 CO's	\$15,520,305					\$15,520,305
Future CO's	4,899,000	\$15,030,000	\$1,500,000	\$1,500,000		\$22,929,000
Total CO's	\$40,728,976	\$15,030,000	\$1,500,000	\$1,500,000	\$0	\$58,758,976
Grants						
CDBG	\$6,539,921	\$1,681,286				\$8,221,207
CMAQ	16,253,712					\$16,253,712
STP MM						\$0
STP- 4C						\$0
Local	6,600,188	43,723,686	34,662,895	5,179,185	68,197,103	\$158,363,057
FTA	18,733,066	6,056,000	\$3,145,000	\$3,075,999	\$7,242,000	\$38,252,065
Total Grants	\$48,126,887	\$51,460,972	\$37,807,895	\$8,255,184	\$75,439,103	\$221,090,041
Airport						
FAA	\$9,277,668	\$9,605,794	\$6,238,697	\$6,238,697	\$6,238,697	\$37,599,553
Airport	4,379,254	4,022,646	13,469,606	7,507,096		\$29,378,602
Airport/Other	15,434,000	5,200,000	375,000	15,000,000		\$36,009,000
Total Airport	\$29,090,922	\$18,828,440	\$20,083,303	\$28,745,793	\$6,238,697	\$102,987,155
Bridge Revenue	\$20,500,000	\$7,000,000	\$61,000,000			\$88,500,000
2008 Reprogramming	\$23,814,428					\$23,814,428
2009 Reprogramming	\$10,150,000					\$10,150,000
SIB Loans	1,700,000					\$1,700,000
Grand Totals	\$195,022,099	\$120,010,412	\$126,656,198	\$40,500,977	\$81,677,800	\$563,867,486



Capital Improvement Plan Summary FY2010

During fiscal year 2010 the City anticipates spending approximately **\$195,022,099** on capital improvement projects that will require an estimated **\$1,336,657** in operating budget funds. The total cost impact of the capital improvement plan in fiscal year 2010 is anticipated to be around **\$196,358,756**.

It is anticipated that another general obligation bond election will be held during this fiscal year, which will modify the City's Capital Improvement Plan and revise this section of the CIP summary in future years.

Parks – The Parks and Recreation Department projects include improving various parks throughout the city, renovating a former YMCA, perimeter lighting, sidewalks, swing replacement, and playground equipment. These projects will be funded from CDBG and 2008 reprogramming.

Fire – The CIP plan for FY2010 includes \$483,000 to be used for fire station roof improvements. These improvements will be funded from the 2008 reprogramming.

Zoo - \$500,000 from the 2008 reprogramming funding source will be used towards the Africa expansion. The Africa expansion will add an additional 10 acres to the El Paso Zoo and is expected to be completed in FY2010. Operating impact is included in FY10 Adopted Budget.

Library – The City is expecting to fund approximately \$1,068,000 in library improvements. These improvements will include an addition or expansion to the Clardy Fox Branch, relocation of the Cielo Vista Branch, and other general library improvements. Funding will come from CDBG, 2008 reprogramming, and future General Obligation Bonds.

Street Department - The Street Department projects scheduled for fiscal year 2010 will include on-going street and drainage repairs, city-wide curb cut program, Central Business District Rehab Phase IV, flood control at several sites, citywide replacement of lighting on city arterials, replacement of traffic signal mast arms, signal and flasher installations. Projects from the 2004 general obligation bonds issue are to be completed by fiscal year 2010 with the projected completion of the reconstruction of Upper Valley Road.

International Bridges – During fiscal year 2010, this department will oversee the expansion and renovation of the Zaragosa Commercial Bridge expansion and parking lot, the land acquisition and construction of a new port of entry, and the general rehabilitation of all facilities.

Airport - Capital projects at the El Paso International Airport during fiscal year 2010 will include reconstruction and extension of runways and taxiways, foreign trade zone entryway, landscaping, pavement rehab and a new loading bridge. These projects will be funded from the Airport enterprise fund and the Federal Aviation Administration.

Environmental Services - During fiscal year 2010, Environmental Services projects include the construction of four new cells at the Clint landfill. Additionally, work on the closure of the McCombs Landfill is expected to begin during this fiscal year.

Sun Metro-Mass Transit - During fiscal year 2010, Sun Metro anticipates construction of curb cuts, shelters, and a LNG/CNG fueling station. Other projects include adding eight new 35' buses and new furniture and fixtures. Construction on the Northgate Transit Terminal and Administration, Operations, and Maintenance Facility will begin. Construction on the Mission Valley Transit Terminal, Glory Road Transit Terminal, and Westside Transit Terminal are expected to be completed during this fiscal year.

Engineering – The major project for the Engineering Department in FY2010 is the Neighborhood Traffic Management program which will receive approximately \$1,000,000 from the 2009 reprogramming.

Information Technology – In FY2010 the IT Department projects will include fiber interconnecting and a telephone upgrade at city facilities. The funding source for these projects will be the 2009 reprogramming.

City-Wide – The city-wide projects in the CIP include \$450,000 for the Neighborhood Improvement Program and \$1,000,000 for facility rehabilitations.

FY2010 Capital Improvement and Operating Budget Impact		
Estimated FY2010 Capital Projects Costs		\$195,022,099
Estimated FY2010 CIP-Related Operating Costs		1,336,657
Total Cost Impact of Capital Projects-FY2010		\$196,358,756
Parks and Recreation Department		
Capital Projects	Source	Amount
Memorial Park Tennis Court Improvements	CDBG	\$38,900
Hidden Valley Park Improvements - 35th Year	CDBG	339,700
De Vargas Park Improvements	CDBG	324,200
Colonia Verde Park Improvements	CDBG	201,400
Pecan Grove II Park Improvements	CDBG	231,500
Pueblo Viejo Park Improvements	CDBG	58,050
Percy Gurrola Park Improvements	CDBG	256,800
Tierra Del Este Park/Salvador Rivas	2006 C.O.s	72,000
Renovation of former YMCA	2008 Reprogramming	4,434,428
Parks Improvements to current standards	2008 Reprogramming	1,883,000
Parks Perimeter Lighting at Parks	2008 Reprogramming	1,000,000
Parks Sidewalks	2008 Reprogramming	649,000
Parks Swing Replacement	2008 Reprogramming	515,000
Playground Equipment	2008 Reprogramming	1,000,000
	Capital Projects Budget	\$11,003,978
Operating Budget Impact		
Additional maintenance added from facility improvements and equipment		\$88,000
	Operating Budget Impact	\$88,000
	Total Budget Impact of CIP-FY2010	<u>\$11,091,978</u>
Fire Station Improvements		
Capital Projects	Source	Amount
Fire Station Roof Improvements	2008 Reprogramming	\$483,000
	Capital Projects Budget	\$483,000
Operating Budget Impact		
None		\$0
	Operating Budget Impact	\$0
	Total Budget Impact of CIP-FY2010	<u>\$483,000</u>
Zoo Improvements		
Capital Projects	Source	Amount
Africa Expansion	2008 Reprogramming	\$500,000
	Capital Projects Budget	\$500,000
Operating Budget Impact		
Additional Staffing and operations due to expansion		\$1,021,657
	Operating Budget Impact	\$1,021,657
	Total Budget Impact of CIP-FY2010	<u>\$1,521,657</u>

FY2010 Capital Improvement and Operating Budget Impact		
EI Paso Public Library		
Capital Projects	Source	Amount
Cielo Vista Branch Library Relocation	2008 Reprogramming	\$350,000
General Library Improvements	Future GO Bonds	500,000
Clardy Fox Branch Library Addition/Expansion	CDBG	218,100
Capital Projects Budget		\$1,068,100
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2010		<u>\$1,068,100</u>
Street Department		
Capital Projects	Source	Amount
Borderland Area Street And Drainage Phase VII	CDBG	\$1,199,106
Citywide Curb Cut Demand Program	CDBG	556,169
Coates Drive Sidewalks	CDBG	114,940
Montoya Heights Subdivision Street & Drainage	CDBG	1,026,000
Mary Jeanne Lane Street & Drainage	CDBG	40,864
Coronado Road Phase II - Construction	CDBG-R	937,128
Bucher Road Street and Drainage - Construction	CDBG-R	709,600
Citywide Curb Cut Demand Program - CDBG-R	CDBG-R	287,464
Roseway Dr. Street & Drainage Improvements	2004 GO Bonds	4,149,759
Upper Valley Rd.-Reconstruction	2004 GO Bonds	1,261,127
Oregon Street and Drainage Improvements	2006 CO's and TXDOT	5,011,871
Citywide Traffic Markings	Future CO's	1,000,000
Montana Ditch-Flood Control	Future CO's	3,449,000
Citywide Signal & Flasher Installation	Future CO's	450,000
Isela Rubalcaba	2006 CO's and STP	3,225,800
Street Light Installations	2008 Reprogramming	550,000
Resurfacing	2008 Reprogramming	8,500,000
Lower Dyer Neighborhood Revitalization	2008 Reprogramming	250,000
Chamizal Neighborhood Revitalization	2008 Reprogramming	250,000
Knights Median Improvements	2008 Reprogramming	1,500,000
Fairbanks Median Improvements	2008 Reprogramming	1,500,000
Central Business District Rehab. Phase IV	2006 C.O.'s & STP	12,000,000
Airway Extension	2009 C.O.'s	907,500
ADA Curb Cuts and Shelters	2009 C.O.'s	2,000,000
Traffic Signals & Pedestrian Flashers	2009 Reprogramming	2,500,000
Capital Projects Budget		\$53,376,328
Operating Budget Impact	Additional maintenance for improvements	\$177,000
Operating Budget Impact		\$177,000
Total Budget Impact of CIP-FY2010		<u>\$53,553,328</u>
Bridge/Overpass Improvements		
Capital Projects	Source	Amount
Zaragoza Bridge-Commercial Parking Lot	SIB Loan	\$1,700,000
Zaragoza Commercial Bridge-Expansion	Undetermined	4,500,000
New Port of Entry	Undetermined	15,000,000
General Rehabilitation-All Facilities	Undetermined	1,000,000
Capital Projects Budget		\$22,200,000
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2010		\$22,200,000

FY2010 Capital Improvement and Operating Budget Impact		
Airport		
Capital Projects	Source	Amount
Extension of Runway 8R-26L (multi-year)	FAA/Airport	\$8,170,168
Landscaping	Airport	2,829,254
FBO Pavement	Airport	275,000
BTGC Rock Wall	Airport	300,000
FTZ Entryway	Airport	125,000
Apron/Taxiway Pavement Rehab	FAA/Airport	1,107,500
Reconstruction of Taxiway L	PFC	15,434,000
New Loading Bridge	Airport	350,000
BTIP Pavement Rehab	Airport	500,000
Capital Projects Budget		\$29,090,922
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2010		<u>\$29,090,922</u>
Environmental Services		
Capital Projects	Source	Amount
McCombs Closure	Revenue Bonds	\$11,000,000
Clint Cells 7-10 and Scales	Revenue Bonds	4,000,000
Capital Projects Budget		\$15,000,000
Operating Budget Impact	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2010		<u>\$15,000,000</u>
Sun Metro-Public Transit		
Capital Projects	Source	Amount
Mission Valley Transit Terminal	FTA	\$2,825,306
Glory Road Transit Terminal	CMAQ	12,816,793
Northgate Transit Terminal	Local	2,632,000
Westside Transit Terminal	CMAQ	2,607,807
Downtown Transfer Site	Local	1,094,564
Five Points Rehabilitation	Local	339,000
Eastside Rehabilitation	Local	400,000
Curb Cuts	FTA	3,500,000
Shelters	FTA	500,000
Oregon Street BRT	CMAQ	829,112
Fueling Station (LNG/CNG)	Local	500,000
Administration, Operations, & Maintenance Facility	Local	1,500,000
Eight - 35' buses	FTA	3,604,240
Planning	Local	134,624
AVL Maintenance Agreement	FTA	290,000
Furniture, Fixtures, Safety, Security, & Rehabs	FTA	8,013,520
Capital Projects Budget		\$41,586,966
Operating Budget Impact	1) No determination regarding change in route schedules. 2) Maintenance of shelters	\$50,000
Operating Budget Impact		\$50,000
Total Budget Impact of CIP-FY2010		<u>\$41,636,966</u>

FY2010 Capital Improvement and Operating Budget Impact

Engineering

Capital Projects	Source 2009	Amount
Neighborhood Traffic Management Program	Reprogramming	\$1,000,000
Dallas Street Outfall Improvements	2009 C.O.'s	8,500,000
Government Hills Outfall/Saipan-Ledo Park-Pond	2009 C.O.'s	4,112,805
Capital Projects Budget		\$13,612,805
Operating Budget Impact		
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2010		<u>\$13,612,805</u>

Information Technology

Capital Projects	Source 2009	Amount
Fiber Interconnect	Reprogramming	\$4,000,000
IT Telephone Upgrade	2009 Reprogramming	1,500,000
Capital Projects Budget		\$5,500,000
Operating Budget Impact		
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2010		<u>\$5,500,000</u>

City-Wide

Capital Projects	Source 2008 2009	Amount
Neighborhood Improvement Program	Reprogramming	\$450,000
Facility Rehabilitation	2009 Reprogramming	1,150,000
Capital Projects Budget		\$1,600,000
Operating Budget Impact		
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2010		<u>\$1,600,000</u>

***All Salary Estimates Include Benefits**

Capital Improvement Plan Summary FY2011

During fiscal year 2011 the City anticipates approximately \$120,010,412 of capital improvement project expenditures that will require an estimated \$963,102 in operating budget funds. The total cost impact of the capital improvement plan in fiscal year 2011 is anticipated to be around \$120,973,514. The projects listed on the CIP for fiscal year 2011 are funded by future issuance of certificates of obligations, general obligations funds, enterprise funds and external funding.

Parks and Recreation - The most significant capital projects for the Parks and Recreation department in fiscal year 2011 will be the acquisition of open spaces, the continuation of neighborhood initiatives started in 2008 and improvements to various parks, senior centers, and community buildings. These projects will be funded by future issuance of general obligation bonds and certificates of obligations.

Fire Department - During fiscal year 2011, the City anticipates the design and construction of Fire Station #37 to be located in the area of Edgemere East of Loop 375. There will be no impact to the operating budget during this fiscal year.

Library – During fiscal year 2011, the City is expecting to fund approximately \$1,000,000 in general library improvements. These improvements will be prioritized amongst the main library and all its branches. There will be no impact to the operating budget in these fiscal year or future years as these are only improvements.

Street Department - The Street Department projects scheduled for fiscal year 2011 will include street and drainage improvements, reconstruction of bridges and agricultural drains, citywide lighting on arterials, local match for projects funded through TXDOT, and signal and flasher installations.

International Bridges – During fiscal year 2011, funding is budgeted for on-going expansion of the Zaragosa Commercial Bridge expansion, the general rehabilitation of facilities and a feasibility study for the construction of a future Downtown Bridge Crossing.

Airport - Ongoing Airport construction and renovation projects during fiscal year 2011 will include master plan update, parking improvements, rental car parking expansion, pavement rehabilitation, pavement rehabilitation of runways and taxiways and renovations will commence on the General Service Equipment (GSE) Facility that will be used by airline companies to store and repair their equipment. These projects will be funded from the Airport enterprise fund and the Federal Aviation Administration.

Sun Metro-Mass Transit - During fiscal year 2011, Sun Metro will continue with the construction of curb cuts and shelters. Construction on the fueling station, Administration, Operations, and Maintenance Facility, and the Northgate Transit Terminal will be completed. The Department will purchase Paratransit vehicles and ten 40' buses. Finally, a feasibility study to provide bus service between the City of El Paso and Juarez, Mexico will be conducted. These projects are to be funded with FTA grant and local funding.

FY2011 Capital Improvement and Operating Budget Impact		
Estimated FY2011 Capital Projects Costs		\$120,010,412
Estimated FY2011 CIP-Related Operating Costs		963,102
Total Cost Impact of Capital Projects-FY2011		\$120,973,514
Parks and Recreation Department		
Capital Projects	Source	Amount
Memorial Park Tennis Court Improvements	CDBG	\$391,100
Pueblo Viejo Park Improvements	CDBG	626,450
Acquisition of Open Spaces	Future Bonds	1,000,000
Neighborhood Initiatives	Future Bonds	1,000,000
Armijo Recreation Center-Improvements	Future GO Bonds	1,839,000
Memorial Senior Center-Improvements	Future GO Bonds	1,122,000
Capistrano Park-Improvements	Future GO Bonds	1,262,000
Delta Park Restroom Rehabilitation	Future GO Bonds	65,000
Old Sacramento Sr. Center-Rehab	Future GO Bonds	504,000
Thomas Manor Park-Improvements	Future GO Bonds	242,000
Veteran's Pool-Improvements	Future GO Bonds	947,000
Blackie Chesser Park-Improvements	Future GO Bonds	869,000
JP Shawver Park Community Center-Improvements	Future GO Bonds	6,682,000
Lincoln Community Building-Improvements	Future GO Bonds	8,371,000
Hidden Valley Park-Improvements	Future GO Bonds	557,000
South El Paso Senior Center Improvements	Future GO Bonds	567,000
	Capital Projects Budget	\$26,044,550
	Operating Budget Impact	
	Additional Maintenance resources added for additional facilities and parkland	\$269,464
	Operating Budget Impact	\$269,464
	Total Budget Impact of CIP-FY2011	<u>\$26,314,014</u>
Fire Department		
Capital Projects	Source	Amount
New Fire Station #37 Edgemere East of Loop 375	Future GO Bonds	\$422,000
	Capital Projects Budget	\$422,000
	Operating Budget Impact	
	None	\$0
	Operating Budget Impact	\$0
	Total Budget Impact of CIP-FY2011	<u>\$422,000</u>
El Paso Public Library		
Capital Projects	Source	Amount
General Library Improvements	Future GO Bonds	\$1,000,000
	Capital Projects Budget	\$1,000,000
	Operating Budget Impact	
	Additional staffing, maintenance, and utilities due to new branch opening	\$82,148
	Operating Budget Impact	\$82,148
	Total Budget Impact of CIP-FY2011	<u>\$1,082,148</u>

FY2011 Capital Improvement and Operating Budget Impact

Street Department

Capital Projects	Source	Amount
Mary Jeanne Lane Street & Drainage	CDBG	\$663,736
Cedar Grove Area Phase 10-Construction	Future GO's Bonds	1,242,000
TXDOT Matches	Future CO's	1,500,000
Loop Detection Replacement Program	Future CO's	175,000
Agricultural Drains-Reconstruction of Bridges	Future CO's	2,681,000
Citywide Lighting on City Arterials	Future CO's	1,341,000
Montoya Heights Phase V	Future CO's	4,492,000
Citywide Traffic Signal Mast Arm Replacement	Future CO's	1,341,000
Citywide Signal & Flasher Installation	Future CO's	3,500,000
Capital Projects Budget		\$16,935,736
Operating Budget Impact		None \$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2011		<u>\$16,935,736</u>

International Bridges

Capital Projects	Source	Amount
Zaragosa Commercial Bridge-Expansion	Undetermined	4,500,000
General Rehabilitation-All Facilities	Undetermined	1,000,000
Future Downtown Bridge Crossing-Feasibility Study	Undetermined	1,500,000
Capital Projects Budget		\$7,000,000
Operating Budget Impact		None \$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2011		<u>\$7,000,000</u>

Airport

Capital Projects	Source	Amount
BTGC Rock Wall	Airport	\$300,000
BTIP Pavement Rehab	Airport	500,000
Master Plan Update	FAA/Airport	1,340,000
GSE Facility	Airport	1,447,275
Pavement Rehabilitation (Taxiways C, G, K, & M)	FAA/Airport	4,904,997
Pavement Rehabilitation (Rwy 8L-26R and Taxiways N, U, & V)	FAA/Airport	3,360,797
Taxiway Radius Geometry	PFC	5,200,000
New Loading Bridge	Airport	350,000
Rental Car Expansion (Includes demo of Air Cargo Building)	Airport	1,000,000
Parking Improvements	Airport	425,371
Capital Projects Budget		\$18,828,440
Operating Budget Impact		None \$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2011		<u>\$18,828,440</u>

FY2011 Capital Improvement and Operating Budget Impact

Sun Metro-Public Transit

Capital Projects	Source	Amount
Curb Cuts	FTA	\$500,000
Shelters	FTA	500,000
Mesa RTS Corridor	FTA	2,500,000
Fueling Station (LNG/CNG)	Local	10,748,600
Union Plaza Transit Terminal Interior	Local	2,500,000
Administration, Operations, & Maintenance Facility	Local	18,495,000
AVL Maintenance Agreement	FTA	290,000
Planning	Local	148,086
Ten - 40' Buses	Local	4,700,000
Paratransit Vehicles	FTA	2,266,000
Juarez Feasibility Study	Local	2,000,000
Northgate Transit Terminal	Local	5,132,000

Capital Projects Budget \$49,779,686

Operating Budget Impact

1) Maintenance, staffing, janitorials, etc. for new terminals	\$561,490
2) Maintenance of shelters	50,000
3) No determination regarding change in route schedules	

Operating Budget Impact \$611,490

Total Budget Impact of CIP-FY2011 \$50,391,176

***All Salary Estimates Include Benefits**

Capital Improvement Plan Summary FY2012

During fiscal year 2012, the City anticipates approximately **\$126,656,198** of capital improvement project expenditures that will require an estimated **\$1,441,475** in operating budget funds. The total cost impact of the capital improvement plan in fiscal year 2012 is anticipated to be around **\$128,097,673**. The projects listed on the CIP for fiscal year 2012 are funded by future issuance of certificates of obligations, general obligation bonds, enterprise funds and external funding.

Parks and Recreation - The capital projects for the Parks and Recreation department in fiscal year 2012 will be the acquisition of open spaces and the continuation of neighborhood initiatives that commenced in fiscal year 2008. These projects are to be funded with the issuance of general obligation bonds.

Fire Station – During fiscal year 2012, the construction of Fire Station #37 which will be located on Edgemere East of Loop 275 will commence. There is minimal impact to the operating budget during this fiscal year but will expect to be fully manned and funded in fiscal year 2013.

Library – During fiscal year 2012, the City is expecting to fund approximately \$1,000,000 in general library improvements. These improvements will be prioritized amongst the main library and all its branches. There will be no impact to the operating budget in these fiscal year or future years as these are only improvements.

Street Department – The Street Department will fund grant match requirements for TXDOT for improvements and constructions of city streets.

International Bridges – The International Bridge Department will oversee the on-going expansion of the Zaragosa Commercial Bridge, the design and construction of a future Downtown Bridge Crossing, and the general rehabilitation of facilities.

Airport – During fiscal year 2012, the Airport will continue with the pavement rehabilitation of taxiways, runways, and roadways parking lot improvements, terminal drive improvements, and the design of a new rental car facility. These projects will be funded from the Airport enterprise fund, Federal Aviation Administration grant funds and cargo facility charges.

Sun Metro - Mass Transit – In FY2012 the department will continue with the construction of the curb cuts and shelters. Paratransit vehicles and ten Articulated Buses will be purchased. Also, the department will start the installation of ITS real time signs in the Bus Rapid Transit (BRT) Corridors. These projects are to be funded through FTA grants and local revenue.

FY2012 Capital Improvement and Operating Budget Impact		
Estimated FY2012 Capital Projects Costs		\$126,656,198
Estimated FY2012 CIP-Related Operating Costs		1,441,475
Total Cost Impact of Capital Projects-FY2012		\$128,097,673
Parks and Recreation Department		
Capital Projects	Source	Amount
Acquisition of Open Spaces	Future Bonds	\$1,000,000
Neighborhood Initiatives	Future Bonds	1,000,000
	Capital Projects Budget	\$2,000,000
Operating Budget Impact		
Additional Maintenance resources added for additional facilities and parkland		\$86,000
	Operating Budget Impact	\$86,000
	Total Budget Impact of CIP-FY2012	<u>\$2,086,000</u>
Fire Department		
Capital Projects	Source	Amount
New Fire Station #37 Edgemere East of Loop 375	Future GO Bonds	\$3,265,000
	Capital Projects Budget	\$3,265,000
Operating Budget Impact		
Additional staffing, maintenance, and utilities for new station		\$1,014,535
	Operating Budget Impact	\$1,014,535
	Total Budget Impact of CIP-FY2012	<u>\$4,279,535</u>
El Paso Public Library		
Capital Projects	Source	Amount
General Library Improvements	Future GO Bonds	\$1,000,000
	Capital Projects Budget	\$1,000,000
Operating Budget Impact		
Staffing, utilities and maintenance for new branch		\$85,155
	Operating Budget Impact	\$85,155
	Total Budget Impact of CIP-FY2012	<u>\$1,085,155</u>
Street Department		
Capital Projects	Source	Amount
TXDOT Matches	Future CO's	\$1,500,000
	Capital Projects Budget	\$1,500,000
Operating Budget Impact		
None		\$0
	Operating Budget Impact	\$0
	Total Budget Impact of CIP-FY2012	<u>\$1,500,000</u>

FY2012 Capital Improvement and Operating Budget Impact

International Bridges		
Capital Projects	Source	Amount
Zaragosa Commercial Bridge-Expansion	Undetermined	\$16,000,000
General Rehabilitation-All Facilities	Undetermined	5,000,000
Future Downtown Bridge Crossing-Design & Const	Undetermined	40,000,000
Capital Projects Budget		\$61,000,000
Operating Budget Impact		None \$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2012		<u>\$61,000,000</u>

Airport		
Capital Projects	Source	Amount
Rental Car Expansion (Includes demo of Air Cargo Building 1)	Airport	\$3,114,024
Parking Improvements	Airport	4,695,468
Pavement Rehabilitation (Taxiway S)	FAA/Airport	6,238,697
Lift Station Improvements - Phase II	Airport	1,000,000
Terminal Drive Improvements (includes vehicle checkpoint)	Airport	4,660,114
Rental Car Facility (multi-year)	CFC	375,000
Capital Projects Budget		\$20,083,303
Operating Budget Impact		None \$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2012		<u>\$20,083,303</u>

Sun Metro-Public Transit		
Capital Projects	Source	Amount
Curb Cuts	FTA	\$500,000
Shelters	FTA	500,000
ITS Technology in BRT Corridors	Local	26,000,000
AVL Maintenance Agreement	FTA	290,000
Planning	Local	162,895
Ten - Articulated Buses	Local	8,500,000
Paratransit Vehicles	FTA	1,855,000
Capital Projects Budget		\$37,807,895
Operating Budget Impact		
1) Maintenance, staffing, janitorial contract, etc. for new terminal completed in FY2011		\$12,617
2) Maintenance of shelters		50,000
3) Completed Administration, Operations, and Maintenance Facility		\$255,785
Operating Budget Impact		\$318,402
Total Budget Impact of CIP-FY2012		<u>\$38,126,297</u>

*All Salary Estimates Include Benefits

Capital Improvement Plan Summary FY2013

During fiscal year 2013 the City anticipates approximately \$40,500,977 of capital improvement project expenditures. The impact to the operating budget cost is estimate at \$1,258,792 for fiscal year 2013, but it is likely that there will be adjustments to the City's capital improvement plan by this year that will require additional operating budget resources. The projects listed on the CIP for fiscal year 2013 are funded by future general obligation bonds, enterprise funds and external funding.

Parks and Recreation - The capital projects for the Parks and Recreation department in fiscal year 2013 will be the acquisition of open spaces and the continuation of neighborhood initiatives that commenced in fiscal year 2008. These projects are to be funded with the issuance of general obligation bonds.

Street Department – The Street Department will fund grant match requirements for TXDOT for improvements and constructions of city streets.

Airport – During fiscal year 2013 the Airport will continue with lift station and terminal drive improvements, the pavement rehabilitation of runways and the construction of a rental car facility. This project will be funded from the Airport enterprise fund, cargo facility charges and Federal Aviation Administration grant funds.

Sun Metro-Mass Transit – The department will continue with curb cuts and shelters as well as completing installation of the ITS Technology in the BRT Corridors. More Paratransit vehicles will be purchased in this fiscal year. These projects will be funded by FTA grants and revenue generated in prior years.

FY2013 Capital Improvement and Operating Budget Impact		
Estimated FY2013 Capital Projects Costs		\$40,500,977
Estimated FY2013 CIP-Related Operating Costs		1,258,792
Total Cost Impact of Capital Projects-FY2013		\$41,759,769
Parks and Recreation Department		
Capital Projects	Source	Amount
Acquisition of Open Spaces	Future Bonds	\$1,000,000
Neighborhood Initiatives	Future Bonds	1,000,000
Capital Projects Budget		\$2,000,000
Operating Budget Impact		
Additional Maintenance resources added for additional facilities and parkland		\$90,300
Operating Budget Impact		\$90,300
Total Budget Impact of CIP-FY2013		<u>\$2,090,300</u>
Fire Department		
Capital Projects	Source	Amount
New Fire Station #37 Edgemere East of Loop 375	Future GO Bonds	\$0
Capital Projects Budget		\$0
Operating Budget Impact		
Additional staffing, maintenance, and utilities for new station completed in FY2012		\$1,118,492
Operating Budget Impact		\$1,118,492
Total Budget Impact of CIP-FY2013		<u>\$1,118,492</u>
Street Department		
Capital Projects	Source	Amount
TXDOT Matches	Future CO's	\$1,500,000
Capital Projects Budget		\$1,500,000
Operating Budget Impact		
None		\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2013		<u>\$1,500,000</u>
Airport		
Capital Projects	Source	Amount
Lift Station Improvements - Phase II	Airport	\$2,727,178
Terminal Drive Improvements (includes vehicle checkpoint)	Airport	4,779,918
Rental Car Facility (multi-year)	CFC	15,000,000
Pavement Rehabilitation (Rwy 4-22)	FAA/Airport	6,238,697
Capital Projects Budget		\$28,745,793
Operating Budget Impact		
None		\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2013		<u>\$28,745,793</u>

FY2013 Capital Improvement and Operating Budget Impact		
Sun Metro-Public Transit		
	Capital Projects	Source
		Amount
Curb Cuts	FTA	\$500,000
Shelters	FTA	500,000
ITS Technology in BRT Corridors	Local	5,000,000
AVL Maintenance Agreement	FTA	290,000
Planning	Local	179,185
Paratransit Vehicles	FTA	1,785,999
Capital Projects Budget		\$8,255,184
Operating Budget Impact		
	Maintenance of shelters	\$50,000
Operating Budget Impact		\$50,000
Total Budget Impact of CIP-FY2013		<u>\$8,305,184</u>
*All Salary Estimates Include Benefits		

Capital Improvement Plan Summary FY2014

During fiscal year 2014 the City anticipates approximately **\$81,677,800** of capital improvement project expenditures. The impact to the operating budget cost is estimate at **\$50,000** for fiscal year 2014, but it is likely that there will be adjustments to the City's capital improvement plan by this year that will require additional operating budget resources. The projects listed on the CIP for fiscal year 2014 are funded by future general obligation bonds, enterprise funds and external funding.

Airport – During fiscal year 2014 the Airport will continue with the pavement rehabilitation of runways. This project will be funded from the Airport enterprise fund, cargo facility charges and Federal Aviation Administration grant funds.

Sun Metro-Mass Transit – During fiscal year 2014 construction on the Far Eastside Transit Terminal will begin. The Department will continue with curb cuts, shelters, and future planning. The major project scheduled to begin this fiscal year is construction to enhance pedestrian accessibility. Additionally, more Paratransit vehicles are scheduled to be purchased. These projects will be funded using FTA grants and revenue collected in prior years.

FY2014 Capital Improvement and Operating Budget Impact		
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Estimated FY2014 Capital Projects Costs	\$81,677,800
Estimated FY2014 CIP-Related Operating Costs	50,000
Total Cost Impact of Capital Projects-FY2014	\$81,727,800

Airport		
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Capital Projects	Source	Amount
Pavement Rehabilitation (Rwy 4-22)	FAA/Airport	\$6,238,697
Capital Projects Budget		\$6,238,697
Operating Budget Impact		
	None	\$0
Operating Budget Impact		\$0
Total Budget Impact of CIP-FY2014		<u>\$6,238,697</u>

Sun Metro-Public Transit		
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Capital Projects	Source	Amount
Far Eastside Transit Terminal	FTA	\$5,000,000
Curb Cuts	FTA	500,000
Shelters	FTA	500,000
Enhance Pedestrian Accessibility	Local	68,000,000
AVL Maintenance Agreement	FTA	290,000
Planning	Local	197,103
Paratransit Vehicles	FTA	952,000
Capital Projects Budget		\$75,439,103
Operating Budget Impact		
	Maintenance of shelters	\$50,000
Operating Budget Impact		\$50,000
Total Budget Impact of CIP-FY2014		<u>\$75,489,103</u>

*All Salary Estimates Include Benefits



CITY CLERK DEPT.
09 AUG 20 PM 2:12

City of El Paso
Fiscal Year 2010 Budget Resolution

WHEREAS, on June 30, 2009, the City Manager of the City of El Paso filed the Fiscal Year 2010 Proposed Budget of the City of El Paso with the City Clerk; and

WHEREAS, the Proposed Budget was made available for the inspection by any person and was posted on the City's website in accordance with Section 102.005 of the Texas Local Government Code; and

WHEREAS, on August 4, 2009, the City Clerk published notice in the El Paso Times, a newspaper of general circulation in the county in which the City of El Paso is located, of a public hearing regarding the City of El Paso Fiscal Year 2010 Budget Resolution, in accordance with the Charter of the City of El Paso and Section 102.0065(a) of the Texas Local Government Code; and

WHEREAS, said public hearing was held on August 25, 2009, by the City Council regarding the City of El Paso's Proposed Budget at which all interested persons were given the right to be present and participate.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

1. That the Proposed Budget, as amended, for the City of El Paso, filed by the City Manager with the City Clerk on June 30, 2009, is hereby approved and adopted by the City Council as the Annual Budget for the Fiscal Year 2010, which begins on September 1, 2009 and ends on August 31, 2010.
2. That any balance in the General Fund on August 31, 2009 shall first be allocated to restore the reserve for claims in an amount equal to One Million Dollars (\$1,000,000). The City Manager is hereby authorized to appropriate the reserve amount as part of City Attorney's appropriation for external legal counsel and claims.
3. That the budget for confiscated funds shall be provided by the Chief of Police and submitted to the Office of Management and Budget ("OMB") Director by November 13, 2009, with a financial report showing all appropriations for Fiscal Year 2010 for all confiscated or condemned monies in a format approved by the City Manager or his/her designee.
4. That the City shall not enter into any agreement requiring the expenditure of monies if such agreement shall extend beyond the current Fiscal Year without the approval of the City Council or the City Manager. In such cases where the City Manager approves the expenditure, he/she is hereby authorized to obligate and/or

encumber City funding to pay the City's expenses, which shall also constitute the approval of City Council for the expenditure of monies extending beyond the current Fiscal Year, as may be required by Texas law.

5. That Department Heads are hereby authorized to make budget transfers not to exceed Twenty-Five Thousand Dollars (\$25,000.00); provided that each transfer is within the same department. Budget transfers exceeding Twenty-Five Thousand Dollars (\$25,000.00) that are within the same department may be approved by the City Manager or his/her designee. A budget transfer for personal services appropriations, capital acquisition appropriations or impacting revenue accounts requires the approval of the City Manager or his/her designee.
6. That the City Manager or his/her designee is hereby authorized to make budget transfers not exceeding Twenty-Five Thousand Dollars (\$25,000) between departments and/or funds. Budget transfers exceeding Twenty-Five Thousand Dollars (\$25,000.00) between departments and/or between funds shall require City Council approval.
7. That a budget transfer must be approved prior to the occurrence of the expenditure, except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the City Council.
8. That the City Manager is hereby authorized to establish the budget for any capital projects that are approved by the City Council.
9. That any budget transfer submitted to City Council shall be accompanied by an explanation from the department, approval by OMB, and a recommendation from the City Manager or his/her designee. The department's explanation must be sufficiently clear and provide sufficient detail for the members of City Council to determine the need for the transfer.
10. That the City Manager or his/her designee is hereby authorized to establish budgets and staffing table changes for grants and similar awards when the applications for such grants and awards have been previously approved by the City Council or the City Manager. All grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall clearly state the type and amount of the required City match and the funding source of the grant match. The City Manager or his/her designee is hereby authorized to make such budget transfers and staffing table changes as are needed to close completed grants and capital projects.
11. That the City Manager or his/her designee is hereby authorized to appropriate funds associated with donations made to the City under the amount of Twenty-five Thousand Dollars (\$25,000.00).
12. That a claims committee shall be created consisting of the City Attorney or his/her

- designee, a Deputy City Manager and the Risk Manager for OMB, who shall have the authority to authorize the settlement of claims in accordance with the authority separately granted by the City Council. The settlement of all other claims shall require City Council approval.
13. That restricted fund(s) shall be expended only for those purposes for which each restricted fund was established.
 14. That all monies in all funds, except for grant funds, budgeted for the City's contribution to the Employee's Health Benefit Program, Worker's Compensation, and Unemployment Funds be appropriately deposited into the respective fund by the City Chief Financial Officer before the closing of the Fiscal Year, and in accordance with procedures established by the OMB Director or his/her designee.
 15. That merit increases will not exceed 15% of a department's permanent workforce, excluding employees in the Executive Compensation Plan, during the Fiscal Year. The amounts of the annual competency and/or merit increases for employees in the Civil Service for Fiscal Year 2010 are set as follows:
 - (i) Employee's annual competency increase is that amount that will place the employee in the rate within their pay grade that most closely approximates a two percent (2%) increase;
 - (ii) The amount of merit increase for eligible employees is that amount that will place the employee in the rate within their pay grade that most closely approximates a one and one half percent (1.5%) increase.
 16. That any merit and competency increases for employees shall not be given until the fourth quarter of Fiscal Year 2010, and the City Manager shall establish the exact date or dates for giving any such increases based on the availability of funding for such purposes as of the start of the fourth quarter of Fiscal Year 2010. No competency or merit increase shall be paid retroactively to an anniversary date or date of a performance evaluation. Any increases for other types of meritorious service, such as the certification pay established in Ordinance 8064, as amended, may be given by the City Manager in the manner provided for in the Ordinance.
 17. That for purposes of recognizing the longevity of an employee's service, an amount that most closely approximates a one percent (1%) increase will be added to the base pay of each employee, other than employees covered under collective bargaining agreements, on the anniversary date of every five (5) years of service accrued by an employee; however, in the event that such additional pay will result in a salary that exceeds the maximum of an employee's salary range, any amount that would exceed the salary range shall be paid to the employee annually in a lump sum.
 18. That all merit increases, annual competency increases and increases based on five (5) year increments of service, are subject to the availability of funds, and shall be

expended as determined or authorized by the City Manager or his/her designee, except for such increases that are otherwise determined and provided for in an employment contract.

19. That the City Manager is hereby authorized to annually adopt a Tuition Assistance Policy, which provides for tuition assistance to qualified employees in accordance with the amount of funding established for such a program. Such Policy may be amended as deemed necessary by the City Manager.
20. That the services paid from the postage/copy center and fleet services sub funds shall be financed and accounted for utilizing an internal service fund basis with sufficient charges from departments to cover all direct costs.
21. That the hotel occupancy taxes collected by the City shall be used by the Greater El Paso Convention & Performing Arts Center and the Department of Museums and Cultural Affairs to fund their respective operations and in accordance with El Paso City Code and State law. The functions of the Plaza Theater and McKelligon Canyon shall be included with the functions of the Greater El Paso Convention and Performing Arts Center. Expenditures from said fund shall be made in accordance with their respective adopted budgets.
22. That any travel expenditure for a City Council member that exceeds the FY 2010 City Council member's budget, including discretionary funds for the City Council Member's district, must be approved by the City Council and a funding source shall be identified by the City Council.
23. That City Council members must notify the Director of OMB of any expenditure from budgeted City Council Special Projects or Discretionary Accounts, so that City staff can maintain a current balance of the individual City Council Member's year-to-date expenditure for said accounts.
24. That the City Manager or his/her designee is hereby authorized to approve the installation of residential street lights and the expenditures for the power and maintenance related thereto, including street lights paid by the people requesting the installation or which are paid for by using district discretionary funds, pursuant to the resolution of the City Council dated September 20, 1994.
25. That all obligations for the payment of money by City departments and agencies, including grantees, shall be made in accordance with procedures established by the City Manager or his/her designee.
26. That no employee or elected official shall incur an obligation for capital, supplies, wages, or otherwise, unless an adequate appropriation has been made in the budget to meet the obligation and said obligation has been incurred in accordance with the accounting, legal, budgetary, purchasing, and Human Resources policies and procedures of the City.

27. That the Full-Time Equivalent (FTE) positions funded by the FY 2010 Budget, and those listed in the Authorized Staffing Table, shall constitute the authorized FTE positions for each department. Requests for changes and additions shall be approved by the City Manager and Office of Management & Budget and shall show the impact on the FY 2010 Budget and the estimated impact on expenditures for Fiscal Year 2011.
28. That any non-vacant classified employee position which is identified for abolishment upon adoption of the FY 2010 Budget, shall be funded until the earlier of October 17, 2009 or sufficient time for the Human Resources Department to carry out the provisions of the City Charter related to lay-offs.
29. That the compensation of Municipal Judges and substitute Associate Municipal Judges shall continue at the current level.
30. That the City Manager is hereby authorized to transfer any amount in the Salary Reserve appropriation, personal services appropriations or capital acquisition appropriations between departments within the General Fund, whether it is non-uniformed or uniformed salary expense or capital expense, as necessary prior to closing the Fiscal Year 2010.
31. That the cash balance of the Bridge Fund shall be transferred on a monthly basis to the General Fund, except for One Hundred Seventy-five Thousand Dollars (\$175,000) (\$25,000 Unreserved Balance and \$150,000 Reserve for Maintenance) and any required cash, which must be maintained pursuant any bridge revenue bond covenants.
32. That all appropriations in the General Fund associated with outstanding purchase orders shall lapse at the end of Fiscal Year 2010, unless reviewed and approved not to lapse by the OMB Director.
33. That within forty-five (45) days after the end of each fiscal quarter, the City Manager or his/her designee shall provide a quarterly report to City Council regarding the status and year-end projection of the budget.
34. That the City shall charge the maximum allowable interest rate and impose the maximum allowable penalty pursuant to State or Federal laws, on any amounts past due to the City. Any amounts that are one hundred twenty (120) days past due will be reported to the Credit Bureau, in accordance with State and Federal law, and will be turned over to the City Attorney or a collection agency for collection or the proper disposition.
35. That the annual parking meter revenue in account number 404020 (Parking Meter Revenue) shall be allocated on a monthly basis to a restricted account called Plaza Theater Sinking Fund in the Debt Service Fund to satisfy debt requirements for

the fiscal year and that all funds exceeding the debt service requirement for the fiscal year be deposited to the General Fund.

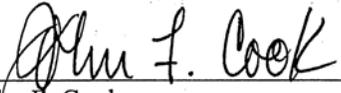
36. That monies that the City receives from licenses, fees, fines, and other charges for services shall be analyzed to determine if the City is recovering the cost of providing such services. Recommendations shall be made to the City Manager or his/her designee for any revisions to licenses, fees, fines, and other charges.
37. That any balance in the General Fund as of August 31, 2009 may be allocated to a vehicle replacement fund in an amount not to exceed Three Million Dollars (\$3,000,000.00). The City Manager is hereby authorized to appropriate the reserve amount as part of the vehicle replacement fund for the purchase of new or replacement vehicles.
38. That any balance in the General Fund as of August 31, 2009 may be allocated to a reserve for building repair in an amount not to exceed One Million Dollars (\$1,000,000). The City Manager is hereby authorized to appropriate the reserve amount as part of the General Services Department appropriation for contract service.
39. That appropriation control for expenditures shall be at the Object Level.
40. That **Schedule A** amends revenues and appropriations to the City Manager's filed budget; **Schedule B** amends staffing tables to the City Manager's filed budget; **Schedule C** sets forth fees and formulas for calculating certain fees that are to be charged by the City for goods and services it provides; and **Schedule D** amends the City of El Paso Health Benefit Plan. For any programs, activities, presentations, classes or services that have a fee range listed within Schedule C, the department head shall determine and charge a fee within the stated range for each particular activity, presentation, class or service in the amount that will recover the City's costs, as reviewed and approved by the OMB director or his designee. Any revisions or additions to the fees listed in Schedule C or the process or formula used for setting fees shall be approved by simple resolution of the City Council.
41. That the Department of Aviation shall be authorized to collect fees to recover costs, as set forth in Schedule C, relating to its duties in connection with the conduct of criminal history background checks and the issuance of identification badges and replacement badges, and the Department shall collect the fees authorized in prior resolutions of the City Council for hangars, tie-downs, storage, and heavy aircraft parking and for public parking at the Airport in the amounts as set forth in Schedule C attached hereto and that Schedule C shall be the controlling resolution for the establishment of the specific amounts of these fees.
42. That in addition to City created programs, activities, presentations, classes ("City programs") and City produced or supported publications that are offered to the

public in conjunction with the missions of the various departments for which the fees are separately established in Schedule C, the Council authorizes City department directors to create and offer new City programs and publications, on a trial or temporary basis, as may be of benefit to the public and as the directors may deem appropriate and within his/her department's capacity for providing new City programs or publications. The fee for participation in each such new City program or the cost to obtain such a publication shall be established in an amount that will recover the City's costs to present each such City Program or provide the publication, as reviewed and approved by the OMB director or his designee. The OMB director or his designee shall maintain a list of all fees approved pursuant to this paragraph, which shall be made available to the public.

43. That the Council authorizes a schedule of fees for the Development Services Department that will phase-in increases to certain fees charged by the Department for permits, inspections and other services, with the goal being that the fees charged to the public beginning with FY 2012 will, to the extent allowed by law, reflect the City's full costs of providing the various services.
44. That the Council sets the level of City funding support to persons and organizations seeking such support for parades in accordance with Section 13.36.050 E of the City Code, in an amount not to exceed \$66,983, and that the City Manager is authorized to equitably allocate such funding among the qualified applicants and sign funding agreements with such applicants.
45. That the Council authorizes the conduct of the Holiday Parade and Tree Lighting as a program event within the Parks and Recreation Department; authorizes funding for the event as established within the Department's budget; authorizes the City Manager to determine and approve participation in the event by other City departments and personnel; and authorizes the Parks and Recreation Department to charge the entry fee as set forth in Schedule C to non-City persons and organizations who submit entries in the parade.
46. That the Council authorizes the continuing license for the El Paso City Employee's Pension Fund to occupy office space at City Hall for the convenience of City employees and that the City Manager be authorized to collect the City's indirect costs for the provision of such office space and the in-kind services provided to the El Paso City Employees Pension Fund.
47. That OMB shall immediately file, or cause to be filed a true copy of the FY 2010 Budget and a copy of this Resolution in the offices of the City Clerk and the County Clerk of El Paso, and post the same on the City's website.

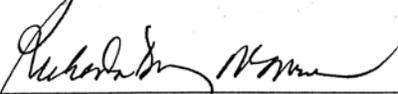
PASSED AND APPROVED this 25th day of August 2009.

CITY OF EL PASO



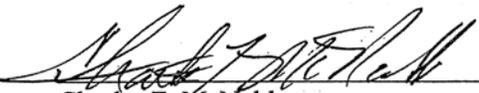
John F. Cook
Mayor

ATTEST:



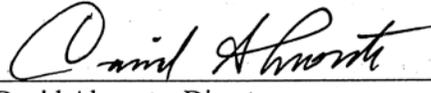
Richarda Duffy Momsen
City Clerk

APPROVED AS TO FORM:



Charles F. McNabb
City Attorney

APPROVED AS TO CONTENT:



David Almonte, Director
Office of Management & Budget

SCHEDULE A

CHANGES TO THE PROPOSED BUDGET FY 2010:

BEGINNING ALL FUNDS REVENUE/APPROPRIATIONS OF CITY MANAGER'S PROPOSED FY2009 BUDGET

673,274,725

BEGINNING PROPOSED GENERAL FUND REVENUE:				312,247,054
Dept	DeptID	Account	Descr	Inc/(Decrease)
Non-Dept	99010335	401000	PROPERTY TAX REVENUE	(888,933)
		404020	METER REVENUE	200,000
		404102	BUILDING PERMITS	(150,000)
		407036	TRANSFERS INTERNAT'L BRIDGES	846,598
REVISIONS TO GENERAL FUND REVENUE:				<u>7,665</u>

REVISED GENERAL FUND REVENUE: 312,254,719

BEGINNING PROPOSED GENERAL FUND APPROPRIATIONS: 312,247,054

Dept	DeptID	Account	Descr	Inc/(Decrease)
City Atty	03010021		VARIOUS SALARY ACCOUNTS	31,476
	03010026	507007	TRANSFER TO LOBBYIST	(80,000)
Police	21010058		VARIOUS SALARY ACCOUNTS	6,952,964
		502111	HEALTH CARE PROVIDERS SERVICES	5,320
		502302	PRINT SHOP ALLOC-INTERFUND SVC	1,200
		503100	OFFICE SUPPLIES	6,000
		503101	EQUIPMENT PURCHASE UNDER 500	6,000
		503103	PUBLICATIONS & SUBS(SUPPLIES)	500
		503104	SUPPLIES COMPUTER EQUIPMENT	6,000
		503108	TRAINING MATERIALS	15,000
		503117	EQUIP MAINT SUP-LOW COST ITEM	38,500
		503206	OFFICE EQUIPMENT-MAINT & REP	2,700
		504406	OTHER SERVICES/CHARGES EXPENSE	7,500
Fire	22010090	502201	BILLING/COLLECT AGEN CONTRACTS	(1,410,000)
	22010100	502111	HEALTH CARE PROVIDERS SERVICES	(250,000)
		502201	BILLING/COLLECT AGEN CONTRACTS	1,410,000
		502226	BLDGS/FACILITIES MAINT CONTRAC	(17,000)
		502410	FIRE HYDRANTS-LEASES	(450,000)
		503101	EQUIPMENT PURCHASE UNDER 500	(9,500)
		503112	CLINICAL/MEDICAL SUPPLIES	(25,000)
		503116	RECREATIONAL SUPPLIES	(3,000)
		503117	EQUIP MAINT SUP-LOW COST ITEM	(24,000)
		503120	UNIFORMS AND APPAREL SUPPLIES	(205,000)
		504203	MILEAGE ALLOWANCES	(5,000)
		504421	UNDERGROUND STORAGE TANK TESTI	(2,000)
	22010320	502111	HEALTH CARE PROVIDERS SERVICES	250,000
		502226	BLDGS/FACILITIES MAINT CONTRAC	17,000
		502410	FIRE HYDRANTS-LEASES	450,000
		503101	EQUIPMENT PURCHASE UNDER 500	9,500
		503112	CLINICAL/MEDICAL SUPPLIES	22,300
		503116	RECREATIONAL SUPPLIES	3,000
		503117	EQUIP MAINT SUP-LOW COST ITEM	24,000
		503120	UNIFORMS AND APPAREL SUPPLIES	205,000
		504203	MILEAGE ALLOWANCES	5,000
		504421	UNDERGROUND STORAGE TANK TESTI	2,000
Engineering	35010048		VARIOUS SALARY ACCOUNTS	49,928
Dev Svcs	33010034		VARIOUS SALARY ACCOUNTS	(26,091)
	08010037		VARIOUS SALARY ACCOUNTS	(42,578)
	08010315		VARIOUS SALARY ACCOUNTS	(49,927)
	08010334		VARIOUS SALARY ACCOUNTS	47,526
	36010116		VARIOUS SALARY ACCOUNTS	26,092
	36010117		VARIOUS SALARY ACCOUNTS	(244,782)
	36010118		VARIOUS SALARY ACCOUNTS	(139,936)
	36010318		VARIOUS SALARY ACCOUNTS	(72,818)
	36010345		VARIOUS SALARY ACCOUNTS	457,535
Parks & Rec	51010362	504406	OTHER SERVICES/CHARGES EXPENSE	40,000
	51010363	503116	RECREATIONAL SUPPLIES	(15,000)
	51010365	503214	BUILDINGS - FLOOR	(10,000)
	51010366	503113	LAND MAINTENANCE SUPPLIES	(15,000)
	51010370	504406	OTHER SERVICES/CHARGES EXPENSE	11,425
Econ Dev	72010268	502215	OUTSIDE CONTRACTS - NOC	24,000
		505200	COMMUNITY SERVICE PROJECTS	(24,000)
Non-Dept	99010273	503206	OFFICE EQUIPMENT-MAINT & REP	5,000
		504405	OPERATING CONTINGENCY/RESERVE	34,815
	99010274		VARIOUS SALARY ACCOUNTS	(6,952,964)
		502111	HEALTH CARE PROVIDERS SERVICES	(5,320)
		502302	PRINT SHOP ALLOC-INTERFUND SVC	(1,200)
		503100	OFFICE SUPPLIES	(6,000)
		503101	EQUIPMENT PURCHASE UNDER 500	(6,000)
		503103	PUBLICATIONS & SUBS(SUPPLIES)	(500)
		503104	SUPPLIES COMPUTER EQUIPMENT	(6,000)
		503108	TRAINING MATERIALS	(15,000)
		503117	EQUIP MAINT SUP-LOW COST ITEM	(38,500)
		504406	OTHER SERVICES/CHARGES EXPENSE	(7,500)
TOTAL REVISIONS TO GENERAL FUND APPROPRIATIONS:				<u>7,665</u>

TOTAL REVISED GENERAL FUND APPROPRIATIONS: **312,254,719**

DeptID	Proj/Grant	Account	Descr	Approp Inc/(Decrease)	Revenue Inc/(Decrease)
FUND 05208 - FGP CITY FUNDED					
BEGINNING FUND REVENUE:					58,963
71150005	G7110FGCITY	406000	FEDERAL GRANT PROCEEDS		(1)
	G7110FGCITY	406003	CITY MATCH OF GRANT PROCEEDS		1
REVISED FUND REVENUE:					58,963
BEGINNING FUND APPROPRIATIONS:					58,963
REVISED FUND APPROPRIATIONS:					58,963
FUND 06226 - TDH IMMUNIZATION					
BEGINNING FUND REVENUE:					1,674,012
REVISED FUND REVENUE:					1,674,012
BEGINNING FUND APPROPRIATIONS:					1,674,012
41150020	G411006		VARIOUS PERSONAL SERVICES	(24,881)	
	G411006	503112	CLINICAL/MEDICAL SUPPLIES	24,881	
REVISED FUND APPROPRIATIONS:					1,674,012
FUND 10153 - COLONIA VERDE PARK IMPROVEMENT					
BEGINNING FUND REVENUE:					201,400
REVISED FUND REVENUE:					201,400
BEGINNING FUND APPROPRIATIONS:					201,400
71150069	G7132CD0021	502108	ENGINEERING SERVICES	(3,500)	
		508022	CITY ADMIN CHARGES (CWIP)	(4,000)	
		508024	TESTING (CWIP)	(2,900)	
		508026	INSPECTIONS (CWIP)	(10,500)	
		508027	CONSTRUCTION (CWIP)	(156,500)	
		508050	ARCHITECTURE AND DESIGN (CWIP)	(14,400)	
		508051	PROJECT ENGINEERING	(9,600)	
71150069	G7135CD0021	502108	ENGINEERING SERVICES	3,500	
		508022	CITY ADMIN CHARGES (CWIP)	4,000	
		508024	TESTING (CWIP)	2,900	
		508026	INSPECTIONS (CWIP)	10,500	
		508027	CONSTRUCTION (CWIP)	156,500	
		508050	ARCHITECTURE AND DESIGN (CWIP)	14,400	
		508051	PROJECT ENGINEERING	9,600	
REVISED FUND APPROPRIATIONS:					201,400
FUND 10154 - PECAN GROVE PH -II					
BEGINNING FUND REVENUE:					231,500
REVISED FUND REVENUE:					231,500
BEGINNING FUND APPROPRIATIONS:					231,500
71150069	G7133CD0022	502108	ENGINEERING SERVICES	(3,500)	
		508022	CITY ADMIN CHARGES (CWIP)	(4,000)	
		508024	TESTING (CWIP)	(3,314)	
		508026	INSPECTIONS (CWIP)	(12,256)	
		508027	CONSTRUCTION (CWIP)	(180,860)	
		508050	ARCHITECTURE AND DESIGN (CWIP)	(16,570)	
		508051	PROJECT ENGINEERING	(11,000)	
71150069	G7135CD0022	502108	ENGINEERING SERVICES	3,500	
		508022	CITY ADMIN CHARGES (CWIP)	4,000	
		508024	TESTING (CWIP)	3,314	
		508026	INSPECTIONS (CWIP)	12,256	
		508027	CONSTRUCTION (CWIP)	180,860	
		508050	ARCHITECTURE AND DESIGN (CWIP)	16,570	
		508051	PROJECT ENGINEERING	11,000	
REVISED FUND APPROPRIATIONS:					231,500
FUND 15466 - OTHER					
BEGINNING FUND REVENUE:					117,400
03153020		407010	TRANSFER FROM GENERAL FUND		(80,000)
REVISED FUND REVENUE:					37,400
BEGINNING FUND APPROPRIATIONS:					117,400
		502215	OUTSIDE CONTRACTS - NOC	(81,000)	
		502402	COMPUTER RELATED-LEASES	(3,000)	
		503100	OFFICE SUPPLIES	(1,000)	
		504201	TRAVEL EXPENSES - EMPLOYEES	5,000	
REVISED FUND APPROPRIATIONS:					37,400
FUND 20100 - DEBT SERVICE					
BEGINNING FUND REVENUE:					68,763,423
	99200101	401000	REAL PROPERTY TAX COLLECTIONS		(28,000)
		407002	FUND BALANCE TRANSFERS (SOURCE		27,999
REVISED FUND REVENUE:					68,763,422
BEGINNING FUND APPROPRIATIONS:					68,763,423
	99200201	505300	INTEREST EXPENSE	(1)	
	99550000	502105	BOND/FIN ADVISORY SERVICE	3,000	
		505300	INTEREST EXPENSE	2,912,511	
	99550006	502105	BOND/FIN ADVISORY SERVICE	(3,000)	
		505411	PRINCIPAL PAYMENT EXPENSE	(2,912,511)	
REVISED FUND APPROPRIATIONS:					68,763,422

FUND 20496 - PLAZA THEATRE SINKING FUND			
BEGINNING FUND REVENUE:			1,348,705
REVISED FUND REVENUE:			1,348,705
BEGINNING FUND APPROPRIATIONS:			1,348,705
99335008	505300	INTEREST EXPENSE	695,705
	505411	PRINCIPAL PAYMENT EXPENSE	650,000
	507002	FUND BALANCE TRANSFERS (USES)	(1,345,705)
REVISED FUND APPROPRIATIONS:			1,348,705
FUND 27625 - THUNDER CANYON			
BEGINNING FUND REVENUE:			42,005
99550001	PPR0004	401000 REAL PROPERTY TAX COLLECTIONS	1,000
REVISED FUND REVENUE:			43,005
BEGINNING FUND APPROPRIATIONS:			42,005
99550001	PPR0004	502105 BOND/FIN ADVISORY SERVICE	1,000
REVISED FUND APPROPRIATIONS:			43,005
FUND 40101 - AIRPORT COST CENTERS			
BEGINNING FUND REVENUE:			35,353,604
62620005	403013	TERM. SPACE RENTAL - AIRLINE	141,557
	403030	AIRPORT SEC. COST REIMBURSMENT	(4,000)
	403031	AIRPORT UTIL COSTS REIMBURSMT	(8,000)
62620007	403008	IN-FLIGHT CATERING REVENUE	(106,300)
	403031	AIRPORT UTIL COSTS REIMBURSMT	(17,500)
62620009	403009	AIRPORT GATE USE FEES	(12,000)
	403005	AIRLINE SCHED LANDING FEES	61,818
	403006	AIRLINE NON SCHED LANDING FEES	(25,700)
	403043	CARGO SCHED LANDING FEES	(126,800)
REVISED FUND REVENUE:			35,256,679
BEGINNING FUND APPROPRIATIONS:			35,353,604
62620001	502104	AUDIT SERVICES	(33,000)
	502108	ENGINEERING SERVICES	(25,000)
	502115	MANAGEMENT CONSULTING SERVICES	(100,000)
	502116	PROMOTIONAL SERVICES	(25,000)
	502204	ENVIRONMENTAL CONTRACTS	(40,000)
	504201	TRAVEL EXPENSES - EMPLOYEES	(4,650)
	507001	INTRAFUND TRANSFERS (USES)	165,725
62620005	502116	PROMOTIONAL SERVICES	(15,000)
	502226	BLDGS/FACILITIES MAINT CONTRAC	(20,000)
REVISED FUND APPROPRIATIONS:			35,256,679
FUND 40272 - INTERNATIONAL BRIDGE REVENUE			
BEGINNING FUND REVENUE:			16,200,970
64010283	402050	PASSENGER VEHICLE CROSSINGS	846,855
REVISED FUND REVENUE:			17,047,825
BEGINNING FUND APPROPRIATIONS:			16,200,970
64010283	501000	NON-UNIFORM WAGES AND SALARIES	1,880
	501100	WORKERS COMPENSATION- CIVILIAN	10
	501101	UNEMPLOYMENT COMPEN - CIVILIAN	4
	501124	CITY PENSION PLAN CONTRIBUTION	219
	501129	FICA CITY MATCH - CIVILIAN	116
	501130	FICA MED- CITY MATCH-CIVILIAN	28
	507003	TRANSFER TO GENERAL FUND	846,598
	504002	PAGING SERVICES	(2,000)
REVISED FUND APPROPRIATIONS:			17,047,825
FUND 40276 - BRIDGE MAINTENANCE			
BEGINNING FUND REVENUE:			150,000
64010283	407000	INTERFUND TRANSFERS (SOURCES)	62,122
REVISED FUND REVENUE:			212,122
BEGINNING FUND APPROPRIATIONS:			150,000
64010283	507002	FUND BALANCE TRANSFERS (USES)	62,122
REVISED FUND APPROPRIATIONS:			212,122
FUND 40345 - SUN METRO GENERAL OPERATIONS			
BEGINNING FUND REVENUE:			58,935,654
60600001	403061	MT ADVERTISING REVENUE	(150,000)
	403067	FARE BOX COUNTY SERVICE	(33,374)
	405067	REIMBURSED EXPENDITURES	287,000
	406040	PROGRAM INCOME	(48,148)
REVISED FUND REVENUE:			58,991,132
BEGINNING FUND APPROPRIATIONS:			58,935,654
60600001	501011	PART-TIME TEMPORARY - CIVILIAN	(25,097)
	501100	WORKERS COMPENSATION- CIVILIAN	(125)
	501101	UNEMPLOYMENT COMPEN - CIVILIAN	(50)
	501108	POS CITY - EMPLOYER CONTRIB.	2,616
	501124	CITY PENSION PLAN CONTRIBUTION	(2,924)
	501129	FICA CITY MATCH - CIVILIAN	(1,556)
	501130	FICA MED- CITY MATCH-CIVILIAN	(364)
	506000	CITY GRANT MATCH	82,938
60600008	503107	PHOTOGRAPHY/FILM/VIDEO SUPPLY	28
	504406	OTHER SERVICES/CHARGES EXPENSE	5
60600013	503102	PROMOTIONAL SUPPLIES	7
REVISED FUND APPROPRIATIONS:			58,991,132

FUND 40403 - ENVIRONMENTAL SERVICES				
BEGINNING FUND REVENUE:			38,494,441	
34010289	402000	OTHER FRANCHISE FEES	(3,500,000)	
	403140	GARBAGE COLLECTION BILLINGS	1,900,000	
	403141	LANDFILL FEES	863,000	
	406024	INTERLOCAL AGREEMENTS- HTH	180,000	
	407002	FUND BALANCE TRANSFERS (SOURCE	617,718	
REVISED FUND REVENUE:			38,555,159	
BEGINNING FUND APPROPRIATIONS:			38,494,441	
34010289	504415	INDIRECT COST EXPENDITURES	31,860	
34010291		VARIOUS PERSONAL SERVICES	25411	
34010293		VARIOUS PERSONAL SERVICES	28,857	
34010294		VARIOUS PERSONAL SERVICES	(50,824)	
34010297		VARIOUS PERSONAL SERVICES	25,414	
REVISED FUND APPROPRIATIONS:			38,555,159	
FUND 40429 - ENVIRONMENTAL SERVICES GRANT FUND				
BEGINNING FUND REVENUE:			1,498,069	
34010289	G341012	406000	FEDERAL GRANT PROCEEDS	(218,005)
REVISED FUND REVENUE:			1,280,064	
BEGINNING FUND APPROPRIATIONS:			1,498,069	
34010289	G341012	501030	TEMPORARY SERVICES CONTRACTS	(185,845)
		504004	SHIPPING	(300)
		504415	INDIRECT COST EXPENDITURES	(31,860)
REVISED FUND APPROPRIATIONS:			1,280,064	
FUND 45121 - HEALTH BENEFITS				
BEGINNING FUND REVENUE:			40,872,231	
04100248	404461	POS CITY - EMPLOYER CONTRIB	1,524	
	404469	GROUP LIFE INSURANCE CITY CONT	(500)	
REVISED FUND REVENUE:			40,873,255	
BEGINNING FUND APPROPRIATIONS:			40,872,231	
04100248	502138	PRESCRIPTION BENEFIT PAYMENTS	1,024	
REVISED FUND APPROPRIATIONS:			40,873,255	
FUND 45122 - WORKER'S COMPENSATION				
BEGINNING FUND REVENUE:			7,292,984	
99100255	404467	WORKERS' COMPENSATION CONTRIB.	(10,613)	
REVISED FUND REVENUE:			7,282,371	
BEGINNING FUND APPROPRIATIONS:			7,292,984	
99100255	507002	FUND BALANCE TRANSFERS (USES)	(10,613)	
REVISED FUND APPROPRIATIONS:			7,282,371	
FUND 45123 - UNEMPLOYMENT COMPENSATION				
BEGINNING FUND REVENUE:			491,891	
99100263	404468	UNEMPLOYMENT CONTRIBUTIONS	(1,636)	
REVISED FUND REVENUE:			490,255	
BEGINNING FUND APPROPRIATIONS:			491,891	
99100263	507002	FUND BALANCE TRANSFERS (USES)	(1,636)	
REVISED FUND APPROPRIATIONS:			490,255	
TOTAL REVISIONS TO ALL FUNDS PROPOSED REVENUE:			627,682	
TOTAL REVISIONS TO ALL FUND APPROPRIATIONS:			627,682	
REVISED ALL FUNDS BUDGET:			673,902,407	

SCHEDULE B STAFFING CHANGES

GENERAL FUND

City Attorney			
Dept ID 03010021	Add	1.00	Paralegal
Financial Services			
Dept ID 10010019	Delete	-1.00	Auditor
	Add	1.00	Accountant
Police Department			
Dept ID 21010061	Delete	-1.00	Police Administrative Services Division Manager
	Add	1.00	Department Administrative Manager
Dept ID 21010051	Delete	-1.00	Budgeted Position/Class Undetermined
	Add	1.00	Contract Professional (Exempt)
Fire Department			
Dept ID 22010100	Delete	-2.00	Fire Paramedics
	Add	3.00	Medical Lieutenants
	Delete	-1.00	Fire Fighter
Engineering			
Dept ID 35010048	Add	1.00	Planner
Dept ID 35010045	Add	0.38	(Con) Design Engineer
Health			
Dept ID 41010142	Delete	-0.05	Senior Office Assistant
Dept ID 41010142	Add	0.05	Medical Assistant
Development Services			
Dept ID 08010037	Delete	-1.00	Planner
Dept ID 08010037	Delete	-1.00	Zoning Board Adj Secretary
Dept ID 08010037	Add	1.00	Senior Planner
Dept ID 33010034	Delete	-1.00	Customer Relations Clerk
Dept ID 36010116	Add	1.00	Building Plans Examiner
Dept ID 36010117	Delete	-1.00	Building Combination Inspector Supervisor
Dept ID 36010117	Delete	-3.00	Building Inspector
Dept ID 36010117	Delete	-1.00	Secretary
Dept ID 36010118	Delete	-1.00	Building Combination Inspector
Dept ID 36010118	Delete	-2.00	Building Inspector
Dept ID 36010318	Delete	-1.00	Chief Building Inspector
Dept ID 36010345	Add	1.00	Chief Building Inspector
Dept ID 36010345	Add	1.00	Building Combination Inspector Supervisor
Dept ID 36010345	Add	4.00	Building Inspector
Dept ID 36010345	Add	2.00	Building Combination Inspector
Dept ID 36010345	Add	1.00	Secretary
Zoo			
Dept ID 52010245	Delete	-1.00	Zoo Keeper
	Add	1.00	Parks Area Supervisor
	Add	1.00	Facilities Maintenance Supervisor
	Delete	-1.00	Custodial Services Supervisor
	Delete	-1.00	Facilities Maintenance Superintendent
Communications			
Dept ID 99010274	Delete	-173.00	Various Positions

All Funds

Financial Services

Dept ID 10150054/10083	Delete	-1.00	Associate Accountant
	Add	1.00	Auditor

Police

Dept ID 21010058	Add	173.00	Various Positions
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Environmental

Dept ID 34010294/40403	Delete	-2.00	General Service Worker
Dept ID 34010291/40403	Add	1.00	General Service Worker
Dept ID 34010293/40403	Add	1.00	Truck Driver
Dept ID 34010297/40403	Add	1.00	General Service Worker

Public Health

Dept ID 41150020/06226/G410906	Delete	-1.90	Senior Office Assistant
Dept ID 41150020/06226/G410906	Add	0.95	Medical Assistant
Dept ID 41150004/06165/G410904	Delete	-1.00	Health Education Specialist
Dept ID 41150004/06165/G410904	Add	1.00	Training Specialist
Dept ID 41150011/06341	Delete	-0.66	Accounting/Payroll Specialist
Dept ID 41150011/06342	Delete	-0.04	Accounting/Payroll Specialist
Dept ID 41150011/06343	Delete	-0.30	Accounting/Payroll Specialist

Zoo

Dept ID 52152001/15445	Add	1.00	Zoo Keeper
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CVB

Dept ID 57010270/15707	Delete	-0.50	Auditor
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Sun Metro- Public Transit

Dept ID 60600012/11705	Add	1.00	Accounting Payroll Specialist
	Delete	-1.00	Secretary
Dept ID 60600001/40345	Add	0.50	Auditor

International Bridges

Dept ID 64010283/40272	Delete	-1.00	Associate Accountant
	Add	1.00	Accountant

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
All Departments	405063	Public Information Act	Paper Records-Standard size(50 or fewer pgs) +postage and shipping or fax charge	\$0.10
All Departments	405063	Public Information Act	Paper Records-Standard size(50+ pgs) + personnel charge, overhead charge, actual misc. supplies, postage and shipping or fax charge	\$0.10
All Departments	405063	Public Information Act	Paper Records-non standard size	
All Departments	405063	Public Information Act	Blue prints	
All Departments	405063	Public Information Act	18" x 24"	\$1.60
All Departments	405063	Public Information Act	24" x 36"	\$1.80
All Departments	405063	Public Information Act	30" x 42"	\$2.00
All Departments	405063	Public Information Act	42" x 4"	\$2.00
All Departments	405063	Public Information Act	42" x 5"	\$2.20
All Departments	405063	Public Information Act	42" x 6"	\$2.40
All Departments	405063	Public Information Act	42" x 7"	\$2.60
All Departments	405063	Public Information Act	42" x 8"	\$2.80
All Departments	405063	Public Information Act	+ postage, shipping, and misc supplies	
All Departments	405063	Public Information Act	Large Bond Copies	
All Departments	405063	Public Information Act	12" x 18"	\$1.10
All Departments	405063	Public Information Act	18" x 24"	\$1.10
All Departments	405063	Public Information Act	24" x 36"	\$1.70
All Departments	405063	Public Information Act	42" x 30"	\$1.70
All Departments	405063	Public Information Act	+ postage, shipping, and misc supplies	
All Departments	405063	Public Information Act	Vellum copies	
All Departments	405063	Public Information Act	24" x 36"	\$2.45
All Departments	405063	Public Information Act	+ postage, shipping, and misc supplies	
All Departments	405063	Public Information Act	Other non standard size copies (per page)	\$0.50
All Departments	405063	Public Information Act	+ personnel charge, overhead charge, postage, shipping, and misc supplies	
All Departments	405063	Public Information Act	Photographs (Police Department)	
All Departments	405063	Public Information Act	4" x 5" color print	\$2.15
All Departments	405063	Public Information Act	each additional print	\$0.95
All Departments	405063	Public Information Act	5" x 7" color print	\$2.20
All Departments	405063	Public Information Act	each additional print	\$1.00
All Departments	405063	Public Information Act	8" x 10" color print	\$2.40
All Departments	405063	Public Information Act	each additional print	\$1.20
All Departments	405063	Public Information Act	Polaroid color print	\$2.75
All Departments	405063	Public Information Act	each additional print	\$1.55
All Departments	405063	Public Information Act	4" x 5" black & white print	\$3.00
All Departments	405063	Public Information Act	each additional print	\$1.80
All Departments	405063	Public Information Act	5" x 7" black & white print	\$3.25
All Departments	405063	Public Information Act	each additional print	\$2.05
All Departments	405063	Public Information Act	8" x 10" black & white print	\$3.50
All Departments	405063	Public Information Act	each additional print	\$2.30
All Departments	405063	Public Information Act	4" x 5" black & white mug	\$3.20
All Departments	405063	Public Information Act	each additional print	\$2.00
All Departments	405063	Public Information Act	Polaroid black & white	\$2.35
All Departments	405063	Public Information Act	each additional print	\$1.15
All Departments	405063	Public Information Act	+postage, shipping, misc supplies	
All Departments	405063	Public Information Act	Computer and electronic document imaging printouts	
All Departments	405063	Public Information Act	Standard size + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	\$0.10
All Departments	405063	Public Information Act	Non-standard size + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	\$0.50
All Departments	405063	Public Information Act	Plotter media documents: + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	
All Departments	405063	Public Information Act	8 1/2" x 11" prints	\$0.24
All Departments	405063	Public Information Act	11" x 17" prints	\$0.24
All Departments	405063	Public Information Act	18" x 24" prints	\$0.48
All Departments	405063	Public Information Act	24" x 36" prints	\$0.72
All Departments	405063	Public Information Act	36" x 42" prints	\$0.96
All Departments	405063	Public Information Act	Non-standard copies (microfilm, microfiche) + personnel, overhead, computer resource, computer programming, misc supplies, postage and handling	
All Departments	405063	Public Information Act	Standard	\$0.10
All Departments	405063	Public Information Act	Non-standard	\$0.50
All Departments	405063	Public Information Act	Media charge+ personnel, overhead charge, computer resources, computer programming, misc supplies, postage and handling	
All Departments	405063	Public Information Act	Diskette	\$1.00
All Departments	405063	Public Information Act	Computer magnetic tape	
All Departments	405063	Public Information Act	4mm	\$13.50
All Departments	405063	Public Information Act	8mm	\$12.00
All Departments	405063	Public Information Act	9-track	\$11.00
All Departments	405063	Public Information Act	Data cartridge	
All Departments	405063	Public Information Act	2000 series	\$17.50
All Departments	405063	Public Information Act	3000 series	\$20.00

**CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST**

FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2010 Adopted
All Departments	405063	Public Information Act	6000 series	\$25.00
All Departments	405063	Public Information Act	9000 series	\$35.00
All Departments	405063	Public Information Act	600A	\$20.00
All Departments	405063	Public Information Act	Tape Cartridge	
All Departments	405063	Public Information Act	250 MB	\$38.00
All Departments	405063	Public Information Act	525 MB	\$45.00
All Departments	405063	Public Information Act	VHS video cassette	\$2.50
All Departments	405063	Public Information Act	audio cassette	\$1.00
All Departments	405063	Public Information Act	Mylar	
All Departments	405063	Public Information Act	3 mil / per linear feet	\$0.85
All Departments	405063	Public Information Act	4 mil / per linear feet	\$1.10
All Departments	405063	Public Information Act	5 mil / per linear feet	\$1.35
All Departments	405063	Public Information Act	Street code book	\$29.30
All Departments	405063	Computer programming charge		\$26.00/hour
All Departments	405063	Type of system	Mainframe	\$10.00/minute; \$.17/second
All Departments	405063	Type of system	Midrange	\$ 1.50/minute; \$.03/second
All Departments	405063	Type of system	Client/Server	\$ 2.20/hour; \$.04/minute
All Departments	405063	Type of system	PC or LAN	\$ 1.00/hour; \$.02/minute
All Departments	405063	Fax charge	Local transmission	\$.10 per page
All Departments	405063	Fax charge	Long distance within 915 area code	\$.50 per page
All Departments	405063	Fax charge	Long distance outside 915 area code	\$1.00 per page
All Departments	405063	Overhead charge		\$3.00/hour; \$.05/minute
All Departments	405063	Personnel charge	Includes the cost of depreciation	15.00/hour; \$.25/minute
All Departments	405063	Notary fees	See ordinance for guidance in how to assess this charge.	
All Departments	405063	Notary fees	Administering an oath or affirmation with certificate and seal	\$6.00
All Departments	405063	Notary fees	A certificate under seal not otherwise provided for	\$6.00
All Departments	405063	Notary fees		\$.50 for each page
All Departments	405063	Notary fees	A copy of a record or paper in the notary public's office	
All Departments	405063	Notary fees	Swearing a witness to a deposition, certificate, seal, and other business connected with taking the deposition	\$6.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP A	
Municipal Clerk	404056	Parking Forfeits / Fines	521 Expired Meter Effective November 1, 2008 and forward.	\$20.00
Municipal Clerk	404056	Parking Forfeits / Fines	503 Overtime Limit	\$20.00
Municipal Clerk	404056	Parking Forfeits / Fines	524 Hotel Zone-Parking	\$20.00
Municipal Clerk	404056	Parking Forfeits / Fines	526 Buffer Zone	\$20.00
Municipal Clerk	404056	Parking Forfeits / Fines	501 Slugs in Parking Meter	\$20.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP B	
Municipal Clerk	404056	Parking Forfeits / Fines	504 Park on bus or taxi stand	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	525 Other overtime	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	530 Passenger Loading Zone	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	532 Loading Zone: General over 30 minutes	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	533 Loading Zone: Commercial over 30 minutes	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	534 More than one meter space	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	535 Over 18" from curb	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	536 Loading Zone: Not commercial vehicle	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	556 Within 30' of stop sign/ stop light	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	564 Park-Funeral Zone	\$28.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP C	
Municipal Clerk	404056	Parking Forfeits / Fines	551 Double Parking	\$55.00
Municipal Clerk	404056	Parking Forfeits / Fines	552 Wrong Side of street	\$55.00
Municipal Clerk	404056	Parking Forfeits / Fines	553 No Parking Zone	\$55.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP D	
Municipal Clerk	404056	Parking Forfeits / Fines	555 Fire Lane	\$127.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP E	
Municipal Clerk	404056	Parking Forfeits / Fines	549 Handicapped Zone/No Permit/Blocking	\$275.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP F	
Municipal Clerk	404056	Parking Forfeits / Fines	502 Parking Prohibited / Oversize	\$222.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP G	
Municipal Clerk	404056	Parking Forfeits / Fines	508 Parking within 20' of Fire Station	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	509 Parking within 50' of Railroad Crossing	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	548 Parking on easement	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	559 Parking on sidewalk	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	560 Parking on crosswalk/w 20' crosswalk	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	561 Park within 15' of fire hydrant	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	562 Obstruct by improper parking (alley)	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	563 Blocking Driveway	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	565 Parking on Median	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	568 Parking on Bridge	\$52.00
Municipal Clerk	404056	Parking Forfeits / Fines	GROUP H	
Municipal Clerk	404056	Parking Forfeits / Fines	510 Parking on City Property	\$85.00
Police	405067	Taxi Cab Operator Permits	Hearing Reimbursement - per day	\$210.00
Police	403022	Taxi Cab Operator Permits	Airport Sticker	\$250.00
Police	404128	Taxi Cab Operator Permits	Operating Permit	\$165.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Police	404128	Taxi Cab Operator Permits	Operating Permit -Expansion of Fleet	\$165.00
Police	404128	Taxi Cab Operator Permits	Taxi Cab Zone Permit	\$250.00
Police	404128	Taxi Cab Operator Permits	Issue/replace permit taxi cab permit	\$23.00
Police	404204	Taxi Cab Operator Permits	Taxi Cab Inspections	\$31.00
Police	404204	Taxi Cab Operator Permits	Other Vehicle Inspections	\$28.00
Police	404128	Taxi Cab Operator Permits	International taxicab	\$38.00
Police	404135	Chauffeur Licenses	Chauffeur Lic Application	\$15.00
Police	404135	Chauffeur Licenses	Dup Chauffeur license	\$10.00
Police	404147	Limousines	Limousine permit	\$150.00
Police	404147	Limousines	Limousine application	\$23.00
Police	404147	Chartered Tour Limo Fee	Sightseeing & Charter	
Police	404147	Chartered Tour Limo Fee	Vehicle with rated seating capacity of 1-10 seats	\$38.00
Police	404147	Chartered Tour Limo Fee	Vehicle with rated seating capacity of 11-20 seats	\$75.00
Police	404147	Chartered Tour Limo Fee	Vehicle with rated seating capacity of 21+ seats	\$150.00
Police	404148	Driverless rental fee	Rent a car	\$150.00
Police	404129	Alarms Licenses		\$23.00
Police	404206	False alarm penalty	4-5 Occurrences	\$50.00
Police	404206	False alarm penalty	6-7 Occurrences	\$75.00
Police	404206	False alarm penalty	Occurrence 8 & above	\$100.00
Police	405065	Abandoned Auto	Towing	\$49.50
Police	405065	Abandoned Auto	Registered Letter of Notification	\$32.00
Police	405065	Abandoned Auto	Storage	\$15.50/day, including day of pick up
Police	405065	Abandoned Auto	Storage, Large Vehicles	\$35.00/day, including day of pick up
Police	404203	Towing Services Facilitation Fee		\$20.00
Police		Non-motorized vehicle	License fee	\$110.00
Fire	403120	Ambulance Service Revenue	Base charge	\$550.00
Fire	403120	Ambulance Service Revenue	Additional fee above the base charges	\$33.00
Fire	403120	Ambulance Service Revenue	Specialty Care Transports (SCT)	\$850.00
Fire	403120	Ambulance Service Revenue	Hazmat scene, per hour per unit	\$550.00 per unit assigned
Fire	403120	Ambulance Service Revenue	Comsar rescue/search, per hour per unit	\$165 per hour per unit
Fire	403120	Ambulance Service Revenue	Mileage after the 1st mile	\$11.00 per mile
Fire	403120	Ambulance Service Revenue	Response fee	\$143.00
Fire	403120	Ambulance Service Revenue	Scene care	\$143.00
Fire	403120	Ambulance Service Revenue	Standby	\$550 per hour contracted, without contract
Fire	404201	Fire Licenses	Aerosol products	\$71.00
Fire	404201	Fire Licenses	Aviation facilities	\$71.00
Fire	404201	Fire Licenses	Battery systems	\$71.00
Fire	404201	Fire Licenses	Blasting operations	\$103.00
Fire	404201	Fire Licenses	Blaster's license	\$257.00
Fire	404201	Fire Licenses	Blaster's license renewal	\$71.00
Fire	404201	Fire Licenses	Combustible dust-producing operations	\$71.00
Fire	404201	Fire Licenses	Combustible fibers	\$71.00
Fire	404201	Fire Licenses	Compressed gases	\$71.00
Fire	404201	Fire Licenses	Covered mall buildings	\$71.00
Fire	404201	Fire Licenses	Cryogenic fluids	\$71.00
Fire	404201	Fire Licenses	Explosives	\$103.00
Fire	404201	Fire Licenses	Flammable and combustible liquids	\$71.00
Fire	404201	Fire Licenses	Floor finishing	\$71.00
Fire	404201	Fire Licenses	For Use Permit	\$71.00
Fire	404201	Fire Licenses	Fruit and crop ripening	\$71.00
Fire	404201	Fire Licenses	Fumigation and thermal insecticidal fogging	\$71.00
Fire	404201	Fire Licenses	Hazardous materials	\$205.00
Fire	404201	Fire Licenses	HPM facilities	\$205.00
Fire	404201	Fire Licenses	High piled storage	\$257.00
Fire	404201	Fire Licenses	Industrial ovens	\$71.00
Fire	404201	Fire Licenses	Lumber yards and woodworking plants	\$71.00
Fire	404201	Fire Licenses	Liquid or gas-fueled vehicles or equipment in assembly buildings	\$71.00
Fire	404201	Fire Licenses	LP gas	\$71.00
Fire	404201	Fire Licenses	Magnesium	\$71.00
Fire	404201	Fire Licenses	Open Burning	\$71.00
Fire	404201	Fire Licenses	Organic coatings	\$71.00
Fire	404201	Fire Licenses	Places of assembly	\$71.00
Fire	404201	Fire Licenses	Private fire hydrants	\$142.00

**CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST**

FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2010 Adopted
Fire	404201	Fire Licenses	Pyroxylin plastics	\$71.00
Fire	404201	Fire Licenses	Refrigeration equipment	\$71.00
Fire	404201	Fire Licenses	Repairs garages and service stations	\$71.00
Fire	404201	Fire Licenses	Rooftop heliports	\$71.00
Fire	404201	Fire Licenses	Spraying or dipping	\$71.00
Fire	404201	Fire Licenses	Storage of scrap tires and tire byproducts	\$71.00
Fire	404201	Fire Licenses	Temporary membrane, structures, tents and canopies	\$71.00
Fire	404201	Fire Licenses	Tire-rebuilding plants	\$71.00
Fire	404201	Fire Licenses	Waste handling	\$71.00
Fire	404201	Fire Licenses	Wood products	\$71.00
Fire	404201	Fire Licenses	Commercial Day Care Facilities-Children	\$71.00
Fire	404143	Fire Service Fee	Re-Inspection Fee	\$71.00 flat rate
Fire	405067	Fire Service Fee	Investigation/Inspection Fees-other than regular duty hours (Re-imbursed Overtime)	\$92.00/hr.(2hr. Min) per ea. Fire Investigator/Inspector
Fire	404200	Fire Service Fee	Investigation/Inspection Fees-during regular duty hours	\$71.00/hr.
Fire	405067	Fire Service Fee	Fire Watch/Standby-other than regular duty hours (Re-imbursed Overtime)	\$92.00/hr.(2hr. Min) per ea. Fire personnel
Fire	404200	Fire Service Fee	Fire Watch/Standby-during regular duty hours	\$71.00/hr.
Fire	404200	Fire Service Fee	Site Assessment (consultation)	\$75.00 flat rate
Fire	404200	Fire Service Fee	Non-Regulatory Inspections	\$71.00/hr.
Fire	404200	Fire Service Fee	Commercial Safety Training	\$192.00 flat rate
Fire	404109	Fire Service Fee	Fire Plan Review by Appointment	\$146.00/hr.
Fire	404109	Fire Service Fee	Fire Systems/Plan Review	\$71.00/hr.
Fire	404200	Fire Service Fee	Fire Systems Initial Acceptance Test	\$71.00/hr.
Fire	404200	Fire Service Fee	Building Permit Fire Final (BLD) Fee	\$71.00/hr.
	404200	Fire Service Fee	Expedited Services Fees-Site Inspections	\$142.00 initial (2hr. Min.); \$71.00/hr. thereafter
International Bridges	404020	Parking Meters	All Meters	\$8.25 per day
International Bridges	404020	Parking Meters	Administrative Fee per Rental	\$30.00 per rental
International Bridges	402050	Toll for International Bridges	Tolls Charge Pedestrian, three years or older	\$0.50
International Bridges	402050	Toll for International Bridges	Tolls Charge, Bicycle	\$0.50
International Bridges	402050	Toll for International Bridges	Toll Charge, Motorcycle	\$2.50
International Bridges	402050	Toll for International Bridges	Tolls Charge Automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers	\$2.50
International Bridges	402050	Toll for International Bridges	Tolls Charge Commercial Trucks, Buses, Motor Homes, Tractors, Commercial Towed Trailers.	\$3.50 per axle
International Bridges	402050	Toll for International Bridges	Toll Charge, Pick Up Trucks with a carrying capacity exceeding one-ton.	\$3.50 per axle
International Bridges	402050	Toll for International Bridges	Toll Charge, Pick Up Trucks using the Zaragoza Commercial Bridge.	\$3.50 per axle
Engineering	404051	Special Privilege	Application Fee	\$350.00
Engineering	404051	Special Privilege	Application Fee - Downtown improvement area	\$200.00
Engineering	404051	Special Privilege - Annual fee	Awning, canopy, marquee, sign (legally existing)	\$200.00
Engineering	404051	Special Privilege - Annual fee	Awning, canopy, marquee, sign (new)	\$500.00
Engineering	404051	Special Privilege - Annual fee	Security roll-up door	\$200.00
Engineering	404051	Special Privilege - Annual fee	Taxi stand	\$2,000.00
Engineering	404051	Special Privilege - Annual fee	Underground storage vault or structure in CBD	\$500.00
Engineering	404051	Special Privilege - Annual fee	Designated food vending concessions in the downtown area	\$2,000.00
Engineering	404051	Special Privilege - Annual fee	Pipelines, whether overhead, surface or subsurface	\$3,500.00 flat rate plus \$220 per pipeline
Engineering	404051	Special Privilege - Annual fee	Accessibility ramps required by code	\$10.00
			Cables - surface	Average value per square foot of land as determined by CAD on date of application, x area in square feet of encroachment x 10%; minimum fee of \$3,500.00
Engineering	404051	Special Privilege - Annual fee	Cables - subsurface	Average value per square foot of land as determined by CAD on date of application, x area in square feet of encroachment x 10% x 50%; minimum fee of \$3,500.00
Engineering	404051	Special Privilege - Annual fee	Cables - aerial	Average value per square foot of land as determined by CAD on date of application, x area in square feet of encroachment x 10% x 75%; minimum fee of \$3,500.00
Engineering	404051	Special Privilege - Annual fee	School signs	N/A
Engineering	404051	Special Privilege - Annual fee	Outdoor pay telephones	\$1,000.00
Engineering	404051	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced canopy or awning	\$20.00
Engineering	404051	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced wall sign	\$20.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
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Department	Account	Fee Description	Detail	FY2010 Adopted
Engineering	404051	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced marquee, kiosk, or other sign	\$50.00
Engineering	404051	Special Privilege - Annual fee - Downtown Improvement Area	Street furniture	\$20.00
Engineering	404051	Special Privilege - Annual fee - Downtown Improvement Area	Outdoor cafe, restaurant, or market place	\$300.00
Engineering	404051	Special Privilege - Annual fee - Downtown Improvement Area	New security roll-up door	\$20.00
Engineering	404051	Special Privilege - Temporary Use Fee - Downtown Improvement Area	Street closure exceeding 24 hours	\$100.00 per day
Engineering	404051	Special Privilege - Temporary Use Fee - Downtown Improvement Area	Street closure, 24 hours or less	\$100.00 per day
Engineering	404051	Special Privilege - Temporary Use Fee	Temporary street display	\$10.00 plus the city's costs of installation, inspection and removal, and a bracket rental fee of \$30.00 for single hung and \$50.00 for double hung brackets.
Engineering	404051	Special Privilege - Temporary Use Fee	Banner Program	\$10.00
Engineering	404051	Special Privilege - Temporary Use Fee	Temporary banner	\$11 per day, plus costs of installation and inspection fees
Engineering	404051	Special Privilege - Temporary Use Fee	Street closure in a residential/apartment zone, exceeding 24 hours	\$100.00 per day
Engineering	404051	Special Privilege - Temporary Use Fee	Street closure in a commercial/manufacturing zone, exceeding 24 hours	\$200.00 per day
Engineering	404051	Special Privilege - Temporary Use Fee	Street closure in a commercial/manufacturing zone, 24 hours or less	\$200.00 per day
Engineering	404051	Special Privilege - Annual Fee	Aerial encroachments other than those listed	Area in square feet x market value per square foot x ten percent x seventy-five percent; minimum fee of \$1,000.00
Engineering	404051	Special Privilege - Annual Fee	Surface encroachments other than those listed	Area in square feet x market value per square foot x ten percent; minimum fee of \$1,000.00
Engineering	404051	Special Privilege - Annual Fee	Sub-surface encroachments other than those listed	Area in square feet x market value per square foot x ten percent x fifty percent; minimum fee of \$1,000.00
Development Services	404126	Planning Documents	Any Other Medium	Cost
Development Services	404126	Planning Documents	Special Publications of City and Geographical Information	
Development Services	404126	Planning Documents	Planning dept demo pack	\$16.40
Development Services	404126	Planning Documents	Zoning Map Series	\$156.00
Development Services	404126	Planning Documents	2025 Plan for El Paso Map Atlas	\$50.00
Development Services	404126	Planning Documents	2025 Plan for El Paso Map (single 11 x 17)	\$5.00
Development Services	404126	Planning Documents	2026 Plan for El Paso Map (single 24 x 36)	\$9.25
Development Services	404126	Planning Documents	GIS Information	
Development Services	404126	Planning Documents	Maps-size of longest side	
Development Services	404126	Planning Documents	up to 12"	\$1.00
Development Services	404126	Planning Documents	up to 24"	\$4.50
Development Services	404126	Planning Documents	up to 36"	\$9.25
Development Services	404126	Planning Documents	over 36"	\$13.50
Development Services	404126	Planning Documents	Street Code Book	\$29.30
Development Services	404126	Applications - Zoning	Zoning Condition or Amendment Release	\$200.00
Development Services	404126	Applications - Zoning	Rezoning - up to 1 acre	\$788.00
Development Services	404126	Applications - Zoning	Rezoning - 1.1 to 10 acres	\$851.00
Development Services	404126	Applications - Zoning	Rezoning - 10.1 to 30 acres	\$914.00
Development Services	404126	Applications - Zoning	Rezoning - 30.1 to 50 acres	\$971.00
Development Services	404126	Applications - Zoning	Rezoning - 50.1 to 75 acres	\$1,029.00
Development Services	404126	Applications - Zoning	Rezoning - 75.1 or more acres	\$1,454.00
Development Services	404126	Applications - Zoning	Special Permit - up to 1 acre	\$609.00
Development Services	404126	Applications - Zoning	Special Permit - 1.1 to 3.0 acres	\$667.00
Development Services	404126	Applications - Zoning	Special Permit - 3.1 to 5.0 acres	\$728.00
Development Services	404126	Applications - Zoning	Special Permit - 5.1 to 10.0 acres	\$789.00
Development Services	404126	Applications - Zoning	Special Permit - 10.1 or more acres	\$909.00
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - up to 1 acre	\$303.00
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - 1.1 to 3.0 acres	\$357.00
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - 3.1 to 5.0 acres	\$425.00
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - 5.1 to 10.0 acres	\$483.00
Development Services	404126	Applications - Zoning	Detailed Site Development Plan Review - 10.1 acres or more	\$609.00
Development Services	404127	Applications - Zoning	ROW Metes and Bounds Dedication Application	\$305.00
Development Services	404128	Applications - Zoning	Special Contract Amendment	\$200.00
Development Services	404100	Applications - Subdivisions	Major Preliminary	\$1,901.00
Development Services	404100	Applications - Subdivisions	Major Final	\$1,796.00
Development Services	404100	Applications - Subdivisions	Major Combination	\$2,088.00

**CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST**

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Department	Account	Fee Description	Detail	FY2010 Adopted
Development Services	404100	Applications - Subdivisions	Minor	\$651.00
Development Services	404100	Applications - Subdivisions	Re-Subdivision Preliminary	\$1,005.00
Development Services	404100	Applications - Subdivisions	Re-Subdivision Final	\$932.00
Development Services	404100	Applications - Subdivisions	Re-Subdivision Combination	\$1,083.00
Development Services	404100	Applications - Subdivisions	Amending	\$631.00
Development Services	404100	Applications - Subdivisions	Platting Determination Certificate	\$29.00
Development Services	404100	Applications - Subdivisions	Subdivision Improvement Plan - Checking & Inspection Fee	\$480.00 plus \$26.00 per acre or portion thereof.
Development Services	404100	Applications - Subdivisions	Subdivision Improvement Plan - Checking & Inspection Fee - Expedited Review	\$480.00 plus \$26.00 per acre or portion thereof plus \$79.00 per hour or portion of an hour.
Development Services	404100	Applications - Subdivisions	Subdivision Improvement Plan - Checking & Inspection Fee - Additional Inspection(s) Required due to Deficiencies in Construction Resulting from City Inspection	Additional fee of \$158.00 per hour or portion of an hour.
Development Services	404100	Applications - Land Study	0.0 to 300 acres	\$4,456.00
Development Services	404100	Applications - Land Study	301 to 600 acres	\$6,570.00
Development Services	404100	Applications - Land Study	601 to 900 acres	\$8,409.00
Development Services	404100	Applications - Land Study	901+ acres	\$11,001.00
Development Services	404100	Applications - Vacations & Dedications	Vacation of Recorded Subdivision	\$1,134.00
Development Services	404100	Applications - Vacations & Dedications	Vacation of Public Easements	\$966.00
Development Services	404100	Applications - Vacations & Dedications	Vacation of Public Rights-of-Way	\$966.00
Development Services	404100	Applications - Vacations & Dedications	Dedication of Rights-of-Way by Metes & Bounds	\$562.00
Development Services	404100	Applications - Vacations & Dedications	Dedication of Public Easements by Metes & Bounds	\$562.00
Development Services	404100	Other Applications	Street Name Change	\$2,000.00
Development Services	404100	Other Applications	Annexation	\$609.00
Development Services	404100	Other Applications	Complete subdivision ordinance	\$15.00
Development Services	404126	Other Applications	Zoning verification letter, basic/ no special contracts or permits	\$27.00
Development Services	404127	Other Applications	Each additional parcel	\$6.00
Development Services	404128	Other Applications	Zoning verification letter/ with special contracts or permits	\$56.00
Development Services	404129	Other Applications	Each additional parcel	\$12.00
Development Services	404130	Other Applications	Zoning verification letter/ with specific request for information	\$26.00 plus \$32 per 1/2 hour of staff research
Development Services	404119	Other Applications	Shared Parking	\$69.00
Development Services	404131	Other Applications	Special Investigation	\$40.00
Development Services	404132	Other Applications	additional requests for information for above	\$40.00
Development Services	404133	Other Applications	Processing fee for high screening walls	\$69.00
Development Services	404134	Other Applications	Rescind mandatory wall requirement	\$69.00
Development Services	404135	Other Applications	Classification of use from zoning administrator	\$42.00
Development Services	404116	Other Applications	Zoning Board of Adjustment - residential application	\$625.00
Development Services	404116	Other Applications	Zoning Board of Adjustment - commercial application	\$625.00
Development Services	404126	Development	Subdivision Improvements Review	\$480.00 + \$26.00 / acre
Development Services	404106	Development	Flood Determination Letter	\$12.00
Development Services	404109	Plan Review - Plan Deposit	For repair/remodeling of a structure, the estimated value of which is fifteen thousand dollars or less.	\$48.00
Development Services	404109	Plan Review - Plan Deposit	For new residential work of two thousand square feet or less.	\$184.00 - For new residential work of two thousand square feet or less.
Development Services	404109	Plan Review - Plan Deposit	For new residential work of two thousand square feet or greater.	\$242.00 - For new residential work with a gross square footage of two thousand square feet or greater.
Development Services	404110	Plan Review - Plan Deposit - all other work		Equal to 25% of building permit fee
Development Services	404111	Plan Review - Plan Deposit - minimum		\$150.00
Development Services	404109	Plan Review- Customized Review		Six hundred and nine dollars (\$609.00) plus one hundred and forty-seven dollars (\$147.00) for each hour or portion of an hour of plan review time.
Development Services	404109	Plan Review - Review by Appointment		Two hundred and forty-two dollars (\$242.00) plus eighty nine dollars (\$89.00) for each hour or portion of an hour of plan review time.
Development Services	404109	Plan Review - Review Fee		Equal to 25% of building permit fee
Development Services	404100	Appeals Board Fees		\$116.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Development Services	404100	Building and Standards Commission	Rehearing of commission orders	\$540.00 Application and Rehearing Fee
Development Services	404101	Correspondence Fee	Up to 3 pages	\$12.00
Development Services	404101	Correspondence Fee	each additional page	\$2.00
Development Services	404101	Building Permits	Starting without a permit	Double the permit fee
Development Services	404102	Building Permits	Permit which required only one inspection	\$72.00
Development Services	404102	Building Permits	Permit which required only two inspection	\$109.00
Development Services	404102	Building Permits	Moving a building	\$109.00
Development Services	404102	Building Permits	Temporary structures-amusement devices	
Development Services	404102	Building Permits	per ride-per month	\$9.00
Development Services	404102	Building Permits	minimum	\$48.00
Development Services	404102	Building Permits	New Residential Permits	
Development Services	404102	Building Permits	R3 or R4 Occupancies	
Development Services	404102	Building Permits	0-1,299	\$61.00
Development Services	404102	Building Permits	1,300-2,399	\$66.00
Development Services	404102	Building Permits	over 2,400	\$78.00
Development Services	404119	Building Permit	Cellular Service	Based on the valuation of the tower. The same as a commercial building.
Development Services	404114	Sidewalk, Street and Public ROW Rental	Permit Fee	\$37.00
Development Services	404114	Sidewalk, Street and Public ROW Rental	Per Month	\$.13 / Sq ft
Development Services	404114	Sidewalk, Street and Public ROW Rental	minimum	\$48.00
Development Services	404114	Sidewalk, Street and Public ROW Rental	If prevents use of :	
Development Services	404114	Sidewalk, Street and Public ROW Rental	15 minute meter	\$15.00/day
Development Services	404114	Sidewalk, Street and Public ROW Rental	30 minute meter	\$8.00/day
Development Services	404114	Sidewalk, Street and Public ROW Rental	1 & 2 hour meters	\$5.00/day
Development Services	404102	Building Permits - Commercial		For structural repair work costing over five hundred dollars (\$500.00) and less than two thousand dollars (\$2,000.00), all repair work, new work and remodeling with a valuation up to and not including two thousand dollars (\$2,000.00) and requiring plans and plan review, the fee shall be one hundred eighty-four dollars (\$184.00), plus twenty-two dollars (\$22.00) per five hundred (\$500.00) or fraction thereof by which the valuation exceeds five hundred dollars (\$500.00).
Development Services	404102	Building Permits - Commercial		For a valuation from two thousand dollars (\$2,000.00) and including fifteen thousand dollars (\$15,000.00), the fee shall be two hundred fifty dollars (\$250.00) for the first two thousand dollars plus four dollars and thirty cents (\$4.30) per thousand for each additional thousand (\$1,000.00) or fraction thereof by which the valuation exceeds two thousand dollars (\$2,000.00).
Development Services	404102	Building Permits - Commercial		For a valuation over fifteen thousand dollars (\$15,000.00) up to and including twenty-five thousand dollars (\$25,000.00), the fee shall be three hundred and six dollars (\$306.00) for the first fifteen thousand dollars (\$15,000.00), plus fifteen dollars and sixty cents (\$15.60) for each one thousand dollars (\$1,000.00) or fraction thereof by which the valuation exceeds fifteen thousand dollars (\$15,000.00).

CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST

FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2010 Adopted
Development Services	404102	Building Permits - Commercial		For a valuation over twenty-five thousand dollars (\$25,000.00) up to and including fifty thousand dollars (\$50,000.00), the fee shall be four hundred and sixty-two dollars (\$462.00) for the first twenty-five thousand dollars (\$25,000.00) plus fifteen dollars and seventy cents (\$15.70) for each one thousand dollars (\$1,000.00) of fraction thereof by which the valuation exceeds twenty-five thousand dollars (\$25,000.00).
Development Services	404102	Building Permits - Commercial		For a valuation over fifty thousand (\$50,000.00) up to and including one hundred thousand dollars (\$100,000.00), the fee shall be (\$855.00) for the first fifty thousand dollars (\$50,000.00) plus fourteen dollars and fifty cents (\$14.50) for each one thousand dollars (\$1,000.00) of fraction thereof by which the valuation exceeds fifty thousand dollars (\$50,000.00).
Development Services	404102	Building Permits - Commercial		For a valuation over one hundred thousand (\$100,000.00) up to and including two hundred fifty thousand dollars (\$250,000.00), the fee shall be one thousand five hundred eighty dollars (\$1,580.00) for the first one hundred thousand dollars (\$100,000.00) plus eight dollars and ten cents (\$8.10) for each one thousand dollars (\$1,000.00) of fraction thereof by which the valuation exceeds one hundred thousand dollars (\$100,000.00).
Development Services	404102	Building Permits - Commercial		For a valuation over two hundred fifty thousand (\$250,000.00) up to and including five hundred thousand dollars (\$500,000.00), the fee shall be one thousand two hundred seven hundred ninety-five dollars (\$2,795.00) for the first two hundred fifty thousand dollars (\$250,000.00) plus one dollar and sixty cents (\$1.60) for each one thousand dollars (\$1,000.00) of fraction thereof by which the valuation exceeds two hundred fifty thousand dollars (\$250,000.00).
Development Services	404102	Building Permits - Commercial		For a valuation over five hundred thousand dollars (\$500,000.00) up to and including one million dollars (\$1,000,000.00), the fee shall be three thousand one hundred ninety five dollars (\$3,195.00) for the first five hundred thousand dollars (\$500,000.00) plus four dollars and fifty seven cents (\$4.57) for each one thousand dollars (\$1,000.00) of fraction thereof by which the valuation exceeds one hundred thousand dollars (\$500,000.00).

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Development Services	404102	Building Permits - Commercial		For a valuation over one million dollars (\$1,000,000.00), the fee shall be five thousand four hundred eighty dollars (\$5,480.00) for the first five million dollars (\$1,000,000.00) plus two dollars (\$2.00) for each one thousand dollars (\$1,000.00) of fraction thereof by which the valuation exceeds one million dollars (\$1,000,000.00).
Development Services	404104	Electrical Permits	SCHEDULE A	Ordinary minor repairs costing under \$1,000,000 requiring building permit fee shall be according to Schedule B.
Development Services	404104	Electrical Permits	\$1,000.00 to \$6,000.00	Repair work costing over \$1,000.00 and all new and remodeling work with a building permit valuation up to including \$6,000 shall be \$72.00.
Development Services	404104	Electrical Permits	\$6,000.00 to \$15,000.00	Building permit valuation over \$6,000.00 shall be \$74.00 for the first \$6,000.00 plus \$1.00 for each additional thousand of fraction thereof up to and including \$15,000.
Development Services	404104	Electrical Permits	\$15,000.00 to \$100,000.00	Building permit valuation over \$15,000 fee shall be \$84.00 for the first \$15,000.00 plus \$1.00 for each additional thousand or fraction thereof up to and including \$100,000.
Development Services	404104	Electrical Permits	\$100,000.00 to \$500,000.00	Building permit valuation over \$100,000.00 shall be \$210.00 for the first \$100,000 plus \$1.00 for each additional thousand or fraction thereof up to and including \$500,000.
Development Services	404104	Electrical Permits	\$500,000.00 to \$1,000,000.00	Building permit valuation over \$500,000.00 shall be \$599.00 for the first \$500,000.00 plus \$1.00 or each additional thousand or fraction thereof up to and including \$1,000,000.02.
Development Services	404104	Electrical Permits	\$1,000,000.00 and over	Building permit valuation over \$1,000,000.00 shall be \$992.00 for the first \$1,000,000.00 plus \$1.00 for each additional thousand or fraction.
Development Services	404104	Electrical Permits	SCHEDULE B	Fees as herein established shall be paid for ordinary minor repairs costing under \$250.00 or jobs without building permits.
Development Services	404104	Electrical Permits	Minimum processing fee, ea (non-refundable)	\$72.00
Development Services	404104	Electrical Permits	Service entrance:	
Development Services	404104	Electrical Permits	Temporary, ea	\$44.00 based on quantity
Development Services	404104	Electrical Permits	New change or replace	
Development Services	404104	Electrical Permits	Up to 100 ampere, ea	\$28.00 based on quantity
Development Services	404104	Electrical Permits	Over 100 ampere, ea. Base fee	\$28.00 plus \$1.00 per ampere over 100 based on quantity
Development Services	404104	Electrical Permits	Maximum service fee, ea	\$122.00 based on quantity
Development Services	404104	Electrical Permits	Outlets:	
Development Services	404104	Electrical Permits	1 to 20 ea	\$1.10 Based on quantity
Development Services	404104	Electrical Permits	21 to 40 ea	\$.85 Based on quantity
Development Services	404104	Electrical Permits	Over 40 ea	\$.70 Based on quantity
Development Services	404104	Electrical Permits	Fixtures:	

**CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST**

FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2010 Adopted
Development Services	404104	Electrical Permits	1 to 20 ea	\$1.10 based on quantity
Development Services	404104	Electrical Permits	21 to 40 ea	\$.85 based on quantity
Development Services	404104	Electrical Permits	Over 40 ea	\$.70 based on quantity
Development Services	404104	Electrical Permits	Range, ea	\$3.00 based on quantity
Development Services	404104	Electrical Permits	Dryer, ea	\$3.00 based on quantity
Development Services	404104	Electrical Permits	Water heater, ea	\$3.00 based on quantity
Development Services	404104	Electrical Permits	Furnace, ea	\$3.00 based on quantity
Development Services	404104	Electrical Permits	Dishwater, ea	\$3.00 based on quantity
Development Services	404104	Electrical Permits	Garbage disposal, ea	\$3.00 based on quantity
Development Services	404104	Electrical Permits	Trash compactor, ea	\$3.00 based on quantity
Development Services	404104	Electrical Permits	Bathroom heater, ea	\$3.00 based on quantity
Development Services	404104	Electrical Permits	Evaporative cooler, ea	\$3.00 based on quantity
Development Services	404104	Electrical Permits	Refrigerated air conditioner, per ton	\$1.00 based on quantity
Development Services	404104	Electrical Permits	Transformer type welder, ea	\$12.00 based on quantity
Development Services	404104	Electrical Permits	X-ray machine, ea	\$36.00 based on quantity
Development Services	404104	Electrical Permits	Fractional H.P. Motor, per H.P:	
Development Services	404104	Electrical Permits	1 to 10 H.P.	\$2.00 based on quantity
Development Services	404104	Electrical Permits	Over 10 H.P., ea	\$1.00 based on quantity
Development Services	404104	Electrical Permits	Motor, per H.P.	
Development Services	404104	Electrical Permits	1 to 20 H.P., ea	\$2.00 based on quantity
Development Services	404104	Electrical Permits	Over 20 H.P., ea	\$1.00 based on quantity
Development Services	404104	Electrical Permits	Line work, per pole	\$4.00 based on quantity
Development Services	404104	Electrical Permits	Streamer lights, per circuit	\$8.00 based on quantity
Development Services	404104	Electrical Permits	Feed rail and bus way, per linear foot	\$0.70 based on quantity
Development Services	404104	Electrical Permits	Under floor duct or cellular raceway per linear foot	\$0.25 based on quantity
Development Services	404104	Electrical Permits	Power or lighting transformer per k.v.a.	\$1.00 based on quantity
Development Services	404104	Electrical Permits	Mobile home	\$13.00 based on quantity
Development Services	404104	Electrical Permits	T.V. Outlets-master systems only:	
Development Services	404104	Electrical Permits	Base fee	\$23.00 based on quantity
Development Services	404104	Electrical Permits	Plus per outlet	\$2.00 based on quantity
Development Services	404104	Electrical Permits	Swimming pool; hot-tub; spa; jacuzzi; ea	\$43.00 based on quantity
Development Services	404104	Electrical Permits	Temporary installation such as carnivals, show windows, conventions,	\$48.00 based on quantity
Development Services	404104	Electrical Permits	Generators	\$48.00 based on quantity
Development Services	404104	Electrical Permits	Others not covered	\$13.00
Development Services	404104	Electrical Permits	Re-inspection fee, ea	\$61.00
Development Services	404104	Electrical Permits	Failure to call final inspection/investigation fee	\$40.00
Development Services	404104	Mechanical	Minimum processing fee, ea (non-refundable)	\$72.00
Development Services	404107	Mechanical	Each evaporative cooler	\$23.00 Based on quantity
Development Services	404107	Mechanical	Each force air or gravity heater or furnace	\$23.00 Based on quantity
Development Services	404107	Mechanical	Non-ducted heating appliances: wall, space, unit infrared heaters, ea	\$21.00 Based on quantity
Development Services	404107	Mechanical	Combination heating-cooling unit or refrigeration unit, ea	\$44.00 plus \$6.00 per ton
Development Services	404107	Mechanical	Heat exchanger, ea	\$21.00 Based on quantity
Development Services	404107	Mechanical	Air handlers and mixing boxes, ea	\$21.00 Based on quantity
Development Services	404107	Mechanical	Perimeter convectors, per linear foot	\$3.00 based on quantity
Development Services	404107	Mechanical	Cooling tower	\$37.00
Development Services	404107	Mechanical	Power units: icemakers, walk-in coolers, reached -in coolers, etc., ea	\$23.00 plus \$6.00 per ton, ventilation system and/or fans, ducts, (not a portion of any heating and cooling system), \$34.00 ea.
Development Services	404107	Mechanical	Condensate drains	\$9.00 based on quantity
Development Services	404107	Mechanical	Solar Systems (excluding duct work)	\$34.00
Development Services	404107	Mechanical	Collectors	\$19.00 Based on quantity
Development Services	404107	Mechanical	Hood and/or exhaust fan, duct: Residential	\$9.00 Based on quantity
Development Services	404107	Mechanical	Hood and/or exhaust fan, duct: Non-Residential	\$26.00 Based on quantity
Development Services	404107	Mechanical	Restroom exhaust fan and/or duct/Dryer Vent: Residential	\$6.00 Based on quantity
Development Services	404107	Mechanical	Restroom exhaust fan and/or duct/Dryer Vent: Non-Residential	\$9.00 Based on quantity
Development Services	404107	Mechanical	Fire dampers, ea	\$3.00 Based on quantity
Development Services	404107	Mechanical	Humidifiers, ea	\$19.00 Based on quantity
Development Services	404107	Mechanical	Ducts: Heating, cooling and/or underslab 1-10 openings	\$21.00 Based on quantity
Development Services	404107	Mechanical	Ducts: Heating, cooling and/or underslab 11-20 openings	\$26.00 Based on quantity
Development Services	404107	Mechanical	Ducts: Heating, cooling and/or underslab 21-30 openings	\$34.00 Based on quantity
Development Services	404107	Mechanical	Ducts: Heating, cooling and/or underslab over 30 openings	\$34.00 plus \$1.00 for each opening
Development Services	404104	Mechanical	Re-inspection fee, ea	\$61.00
Development Services	404112	Plumbing	Minimum processing fee, ea (non-refundable) (except in-process additions)	\$72.00
Development Services	404112	Plumbing	house to sewer curb cut	\$25.00
Development Services	404112	Plumbing	Sewer tap	\$10.00
Development Services	404112	Plumbing	Water closet 1-5	\$19.00
Development Services	404112	Plumbing	Water closet over 5	\$14.00
Development Services	404112	Plumbing	Water closet reset	\$14.00
Development Services	404112	Plumbing	Inspection outside City limit	\$43.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
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Department	Account	Fee Description	Detail	FY2010 Adopted
Development Services	404112	Plumbing	re-inspection	\$43.00
Development Services	404112	Plumbing	surcharge on above fees	\$91.00
Development Services	404112	Plumbing	additional surcharge after water connected	\$91.00
Development Services	404112	Plumbing	Re-inspection of work made necessary by rejection on previous inspection	\$61.00
Development Services	404112	Plumbing	Boiler: 5 horsepower or less, ea	\$34.00 Based on quantity
Development Services	404112	Plumbing	Horsepower additional over 5, ea	\$6.00 Based on quantity
Development Services	404112	Plumbing	Consumer Health Permit - Inspections for 3 compartment sink, grease trap, etc. BPI leaves a white card for DPH to release food license. Update process to have DPH check Advantage for approval and not leave a card. Email to Mary Ann to check on this process and update to schedule C if any.	\$72.00
Development Services	404112	Plumbing	Grease trap, sand traps, separation tanks, dental chair, dishwasher, washing machine, garbage disposal unit, water softener, electric water	\$10.00 based on quantity
Development Services	404112	Plumbing	Commercial roof drain, ea	\$8.00 based on quantity
Development Services	404112	Plumbing	Bath tub, shower, lavatory, kitchen sink, commercial sink, (per section) urinal, bidet, drinking fountain, ea	\$8.00 based on quantity
Development Services	404112	Plumbing	Vehicle dump station	\$16.00 Based on quantity
Development Services	404112	Plumbing Sewer ejectors	Single	\$15.00 Based on quantity
Development Services	404112	Plumbing Sewer ejectors	Dual	\$23.00 Based on quantity
Development Services	404112	Plumbing	Solar heating systems	\$23.00 Based on quantity
Development Services	404112	Plumbing	Solar panels, ea	\$13.00 Based on quantity
Development Services	404112	Plumbing	Back-up water heaters, gas	\$13.00 Based on quantity
Development Services	404112	Plumbing	Storage tank	\$11.00 Based on quantity
Development Services	404112	Plumbing Permits	Containment backflow preventer-commercial	\$24.00
Development Services	404112	Plumbing Permits	Appliances	\$72.00 permit fee plus \$16.00 per fixture.
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Base Fee- Minimum \$60 + based on quantity of fixtures	\$60.00 Based on Quantity of Fixtures.
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Commercial Irrigation Fee	\$69.00
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Control valve (each section)	\$9.00 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Backflow preventive device	\$9.00 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Sprinkler head, ea	\$0.60 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Drips, ea	\$0.13 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Bubblers, ea	\$0.13 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Subterranean irrigation systems per square yard irrigated	\$0.13 Based on quantity
Development Services	404112	Plumbing - Landscape irrigation system-Commercial	Landscape Buyout Fee	Landscape fees in lieu of installation Calculation based on \$5,000 per plan unit.
Development Services	404112	Plumbing	Swimming pools	\$72.00
Development Services	404112	Plumbing	Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea	\$72.00
Development Services	404112	Plumbing	Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea additionally if included with swimming pool	\$13.00 Based on quantity
Development Services	404112	Plumbing	Gas water heater	\$13.00 Based on quantity
Development Services	404112	Plumbing	Cartridge filters	\$8.00 Based on quantity
Development Services	404112	Plumbing	Plumbing work no fixtures or sewer	\$15.00 Based on quantity
Development Services	404112	Plumbing	Mobile home hook-ups	\$43.00 Based on quantity
Development Services	404112	Gas	Minimum processing fee, ea (non-refundable)	\$72.00
Development Services	404112	Gas	Gas opening, appliance by others, ea	\$7.00 Based on quantity
Development Services	404112	Gas	Commercial cooking unit, (ovens, etc.), ea	\$13.00 Based on quantity
Development Services	404112	Gas	Domestic cooking unit	\$10.00 Based on quantity

**CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST**

FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2010 Adopted
Development Services	404112	Gas Water Heater	50 gal. or less	\$13.00 Based on quantity
Development Services	404112	Gas Water Heater	Over 50 gallons	\$15.00 Based on quantity
Development Services	404112	Gas	Commercial clothes dryer	\$13.00 Based on quantity
Development Services	404112	Gas	Residential clothes dryer	\$10.00 Based on quantity
Development Services	404112	Gas-Unducted heating appliances	Circulating wall, ceiling, space, unit-infra-red, ea	\$19.00 Based on quantity
Development Services	404112	Gas	Lighting unit, log lighter	\$10.00 Based on quantity
Development Services	404112	Gas	Floor furnace	\$15.00 Based on quantity
Development Services	404112	Gas	Service yard line	\$13.00 Based on quantity
Development Services	404112	Gas	Gas refrigerator	\$13.00 Based on quantity
Development Services	404112	Gas	Temp gas permit	
Development Services	404112	Gas	permit fee	\$72.00
Development Services	404112	Gas	deposit	\$37.00
Development Services	404112	Gas	Re-inspection	\$61.00
Development Services	404152	Building Permit - Residential	For a valuation up to twenty five thousand dollars.	\$290.00
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over twenty five thousand up to and including forty thousand dollars, the fee shall be three hundred five dollars (\$305.00) for the first twenty five thousand dollars, plus nine dollars (\$9.00) for each one thousand dollars or fraction thereof by which the valuation exceeds twenty five thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over forty thousand dollars up to and including seventy thousand dollars, the fee shall be four hundred thirty-six dollars (\$436.00) for the first forty thousand dollars plus eight dollars (\$8.00) for each one thousand dollars or fraction thereof by which the valuation exceeds forty thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over seventy thousand dollars up to and including one hundred thousand dollars, the fee shall be six hundred eighty-nine dollars(\$689.00) for the first seventy thousand dollars plus eight dollars (\$8.00) for each one thousand dollars or fraction thereof by which the valuation exceeds seventy thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over one hundred thousand dollars up to and including one hundred fifty thousand dollars, the fee shall be nine hundred fifteen dollars (\$915.00) for the first one hundred thousand dollars plus seven dollars (\$7.00) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars.

**CITY OF EL PASO
SCHEDULE C
DEPARTMENTAL FEE LIST**

FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.

Department	Account	Fee Description	Detail	FY2010 Adopted
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over one hundred fifty thousand dollars up to and including two hundred thousand dollars, the fee shall be one thousand three hundred thirty-four dollars (\$1,334.00) for the first one hundred fifty thousand dollars plus seven dollars (\$7.00) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred fifty thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over two hundred thousand dollars up to and including two hundred fifty thousand dollars, the fee shall be one thousand six hundred four dollars (\$1,604.00) for the first two hundred thousand dollars plus six dollars (\$6.00) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over two hundred fifty thousand dollars up to and including three hundred thousand dollars, the fee shall be one thousand nine hundred eight dollars (\$1,908.00) for the first two hundred fifty thousand dollars plus six dollars (\$6.00) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred fifty thousand dollars.
Development Services	404152	Building Permit - Residential	Residential Single Permit	For a valuation over three hundred thousand dollars, the fee shall be two thousand one hundred eighty-four dollars (\$2,184.00) for the first three hundred thousand dollars plus four dollars (\$4.00) for each one thousand dollars or fraction thereof by which the valuation exceeds three hundred thousand dollars.
Development Services	404115	Sign Permits	Sign Permit	A basic sign valuation shall be determined for all signs by multiplying the sign area in square feet by the appropriate value from the following table:
Development Services	404115	Sign Permits	Sign Height (Ft)	
Development Services	404115	Sign Permits	Non-illuminated	Single Face
Development Services	404115	Sign Permits	1 - 20	\$13.00
Development Services	404115	Sign Permits	21 - 30	\$15.00
Development Services	404115	Sign Permits	31 -40	\$16.00
Development Services	404115	Sign Permits	41 - 50	\$17.00
Development Services	404115	Sign Permits	51 - 60	\$19.00
Development Services	404115	Sign Permits	Over 60	\$20.00
Development Services	404115	Sign Permits	Non-illuminated	Double Face
Development Services	404115	Sign Permits	1 - 20	\$19.00
Development Services	404115	Sign Permits	21 - 30	\$22.00
Development Services	404115	Sign Permits	31 -40	\$23.00
Development Services	404115	Sign Permits	41 - 50	\$25.00
Development Services	404115	Sign Permits	51 - 60	\$27.00
Development Services	404115	Sign Permits	Over 60	\$28.00
Development Services	404115	Sign Permits	Sign Height (Ft)	
Development Services	404115	Sign Permits	illuminated	Single Face
Development Services	404115	Sign Permits	1 - 20	\$24.00
Development Services	404115	Sign Permits	21 -30	\$28.00
Development Services	404115	Sign Permits	31 - 40	\$32.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Development Services	404115	Sign Permits	41 - 50	\$35.00
Development Services	404115	Sign Permits	51 - 60	\$37.00
Development Services	404115	Sign Permits	Over 60	\$39.00
Development Services	404115	Sign Permits	Over 60	Double Face
Development Services	404115	Sign Permits	1 - 20	\$37.00
Development Services	404115	Sign Permits	21 -30	\$44.00
Development Services	404115	Sign Permits	31 - 40	\$47.00
Development Services	404115	Sign Permits	41 - 50	\$50.00
Development Services	404115	Sign Permits	51 - 60	\$56.00
Development Services	404115	Sign Permits	Over 60	\$59.00
Development Services	404115	Sign Permits	Off-Premise Sign Demolition	\$72.00
Development Services	404115	Sign Permits	For sign valuations equal to or less than two hundred. Except for temporary real estate signs.	\$48.00
Development Services	404115	Sign Permits		For sign valuations of two hundred one, up to and including one thousand, sign permit fee shall be forty eight dollars (\$48.00) plus two dollars (\$2.00) for each one hundred or portion thereof over two hundred.
Development Services	404115	Sign Permits		For sign valuation of one thousand one, up to and including ten thousand, sign permit fee shall be sixty three dollars (\$63.00) plus eleven dollars (\$11.00) for each one thousand or portion thereof over one thousand.
Development Services	404115	Sign Permits		For sign valuations over ten thousand one, up to and including twenty-five thousand sign permit fee shall be one hundred sixty-one dollars (\$161.00) plus twenty three dollars (\$23.00) for each one thousand or portion thereof over ten thousand.
Development Services	404115	Sign Permits		For sign valuations over twenty-five thousand and one, sign permit fee shall be five hundred and forty-three dollars (\$543.00) plus (\$35.00) for each on thousand or portion thereof over twenty-five thousand.
Development Services	404115	Sign Permits	Replacement permit	\$49.00
Development Services	404144	Fire Permits	Fire Sprinkler or Fire Extinguishing System	Minimum Fee \$72.00
Development Services	404144	Fire Permits	Number of Sprinkler heads	
Development Services	404144	Fire Permits	1 to 15	\$72.00
Development Services	404144	Fire Permits	16 to 75	\$110.00
Development Services	404144	Fire Permits	76 to 100	\$146.00
Development Services	404144	Fire Permits	101 to 200	\$218.00
Development Services	404144	Fire Permits	201 to 300	\$255.00
Development Services	404144	Fire Permits	Over 300	\$291.00
Development Services	404144	Fire Permits	Fire Suppression Systems for Cooking Operations	\$72.00
Development Services	404144	Fire Permits	Number of Devices	
Development Services	404144	Fire Permits	1 to 5	\$72.00
Development Services	404144	Fire Permits	6 to 20	\$110.00
Development Services	404144	Fire Permits	21 to 40	\$146.00
Development Services	404144	Fire Permits	41 to 60	\$182.00
Development Services	404144	Fire Permits	61 to 100	\$218.00
Development Services	404144	Fire Permits	over 100	\$255.00
Development Services	404144	Fire Permits	1 to 3 fire hydrants	\$72.00
Development Services	404144	Fire Permits	3 to 6 fire hydrants	\$110.00
Development Services	404144	Fire Permits	over 6 fire hydrants	\$146.00
Development Services	404113	Bldg Permit	Roofing Permit	\$110.00
Development Services	404114	Bldg Permit	Sidewalk Permit	\$72.00
Development Services	404115	Bldg Permit	Sidewalk Permit- Re-inspection	\$61.00
Development Services	404114	Bldg Permit	Driveway Permit	\$72.00
Development Services	404143	Bldg Permit	Driveway Permit- Reinspection	\$61.00
Development Services	404102	Bldg Permit	Temporary Certificate of Occupancy	\$122.00
Development Services	404103	Bldg Permit	Demolition Permit	\$109.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Development Services	404102	Bldg Permit	Temporary Structures (Tents, construction sheds, seat canopies, etc)	Minimum \$48.00 (\$1.00 per square foot for the total area per month or fraction thereof)
Development Services	404108	Bldg Permit	Mobile Home Placement Permit	\$72.00
Development Services *	404143	Bldg Permit	Overtime (Fast-tracking of Plans)	\$66.00/hr
Development Services	404102	Bldg Permit	Duplicate Cards or Licenses	\$14.00
Development Services	404118	Micro-film copies		\$.10 to \$.50 per page, depending on size of paper.
Development Services	404119	Business Licenses	Vendor	\$85.00
Development Services	404119	Business Licenses	Itinerant Vendor	\$122.00
Development Services	404119	Business Licenses	Vendor (buy, sell, exchange, money for profit)	\$206.00
Development Services	404119	Business Licenses	All other vendors	\$48.00
Development Services	404119	Business Licenses	Tax Exempt Vendor	No fee
Development Services	404119	Business Licenses	Temporary Vendor	\$48.00
Development Services	404119	Business Licenses	Gas heating	\$37.00
Development Services	404119	Business Licenses	Motel	\$230.00
Development Services	404119	Business Licenses	Hotel	\$230.00
Development Services	404119	Business Licenses	Lodging house	\$56.00
Development Services	404119	Business Licenses	Residential parking	\$8.00
Development Services	404119	Business Licenses	Home occupation	\$72.00
Development Services	404119	Business Licenses	Home occupation-renewal	\$55.00
Development Services	404119	Business Licenses	Home Occupation Late Fee	20% of renewal fee
Development Services	404119	Business Licenses	2nd hand dealers	\$152.00
Development Services	404119	Business Licenses	2nd hand dealers @ additional location	\$80.00
Development Services	404119	Business Licenses	Flea Market Operator License	\$630.00
Development Services	404119	Business Licenses	Renewal Fee	\$505.00
Development Services	404121	Charitable Solicitations		\$48.00
Development Services	404123	Parades		\$60.00
Development Services	404131	Amplification Fee	4 or more days in advance of event	\$15.00
Development Services	404131	Amplification Fee	3 or less day in advance of event	\$30.00
Development Services	404131	Temporary Event		\$60.00
Development Services	404140	Home Improvement Contractors License		\$37.00
Development Services	404140	Contractors Registration Fee	Registration Fee and Insurance	\$100.00
Development Services	404141	Business License	Sign Painting Contractors	\$110.00
Development Services	404143	Business License	Sign Contractor Late Fee	\$12.00
Development Services	404141	Business License	Larger Installer	\$607.00
Development Services	404141	Business License	Larger Installer (temp inflatable signs)	\$1,213.00
Development Services	404141	Business License	Larger Installer (temp inflatable signs) own property	\$607.00
Development Services	404119	Business License	Occupation Tax	\$15.00
Development Services	404119	Business License	Car Dealer	\$145 Pro-rated
Development Services	404143	Business License	Late fee's	\$12.00- 1 month past due \$7.00 - each month thereafter
Development Services	404119	Licenses	Sexually Oriented Business License	
Development Services	404119	Licenses	Initial Fee	\$667.00
Development Services	404119	Licenses	Renewal Fee	\$424.00
Development Services	404119	Licenses	Sexually Oriented Business Employee	
Development Services	404119	Licenses	Initial Fee	\$50.00
Development Services	404119	Licenses	Renewal Fee	\$25.00
Development Services	404124	Development	Paving Cut Permits	\$69.00
Development Services	404124	Development	Paving Cut Permits-Deposit	\$15.00
Development Services	404124	Development	Inspection fee-business hours	\$27.00
Development Services	404124	Development	Inspection fee-non business hours	\$42.00
Development Services	404149	Development	Construction SWP3 permit fee - 5 Acres sites or larger	\$122.00 one time permit fee
Development Services	404149	Development	Industrial SWP3 permit fee	\$122.00 one time permit fee

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Development Services	404149	Development	De-Watering/Discharge to MS4 (Storm water) permit fee	\$122.00 one time permit fee
Development Services	404149	Development	STORM DRAIN PERMITS/FEEES	
Development Services	404149	Development	Storm drain constructions	\$24.00
Development Services	404149	Development	Discharge to storm sewer system from treatment of petroleum fuel contaminated water	\$152.00
Development Services	404149	Development	Late application fee	\$2,518.00
Development Services	404106	Development	Commercial Sidewalk	\$72.00
Development Services	404106	Development	Commercial Driveway	\$72.00
Development Services	404106	Development	Grading Permit - Clearing and Access	
Development Services	404106	Development	0-5 acres	\$86.00
Development Services	404106	Development	5-10acres	\$104.00
Development Services	404106	Development	10-20 acres	\$121.00
Development Services	404106	Development	20-30 acres	\$138.00
Development Services	404106	Development	30-40 acres	\$154.00
Development Services	404106	Development	40-50 acres	\$172.00
Development Services	404106	Development	50 + acres	\$190.00
Development Services	404106	Development	Grading Permit - Prefinal	
Development Services	404106	Development	0-5 acres	\$172.00
Development Services	404106	Development	5-10acres	\$206.00
Development Services	404106	Development	10-20 acres	\$240.00
Development Services	404106	Development	20-30 acres	\$274.00
Development Services	404106	Development	30-40 acres	\$310.00
Development Services	404106	Development	40-50 acres	\$344.00
Development Services	404106	Development	50 + acres	\$378.00
Development Services	404106	Development	Grading Permit - Final	
Development Services	404106	Development	0-5 acres	\$431.00
Development Services	404106	Development	5-10acres	\$516.00
Development Services	404106	Development	10-20 acres	\$602.00
Development Services	404106	Development	20-30 acres	\$688.00
Development Services	404106	Development	30-40 acres	\$774.00
Development Services	404106	Development	40-50 acres	\$860.00
Development Services	404106	Development	50 + acres	\$946.00
Development Services	404106	Development	Borrow / Waste	\$516.00
Development Services	404106	Development	First Extension	30% of grading permit
Development Services	404106	Development	Second Extension	30% of grading permit
Development Services	404106	Development	Mountain Development Association	
Development Services	404106	Development	Grading Permit - Clearing and Access	
Development Services	404106	Development	0-5 acres	\$516.00
Development Services	404106	Development	5-10 acres	\$618.00
Development Services	404106	Development	10-20 acres	\$722.00
Development Services	404106	Development	20-30 acres	\$824.00
Development Services	404106	Development	30-40 acres	\$928.00
Development Services	404106	Development	40-50 acres	\$1,031.00
Development Services	404106	Development	50 + acres	\$1,134.00
Development Services	404106	Development	Grading Permit - Prefinal	
Development Services	404106	Development	0-5 acres	\$1,031.00
Development Services	404106	Development	5-10 acres	\$1,239.00
Development Services	404106	Development	10-20 acres	\$1,445.00
Development Services	404106	Development	20-30 acres	\$1,651.00
Development Services	404106	Development	30-40 acres	\$1,856.00
Development Services	404106	Development	40-50 acres	\$2,063.00
Development Services	404106	Development	50 + acres	\$2,269.00
Development Services	404106	Development	Grading Permit - Final	
Development Services	404106	Development	0-5 acres	\$1,719.00
Development Services	404106	Development	5-10 acres	\$2,063.00
Development Services	404106	Development	10-20 acres	\$2,407.00
Development Services	404106	Development	20-30 acres	\$2,751.00
Development Services	404106	Development	30-40 acres	\$3,093.00
Development Services	404106	Development	40-50 acres	\$3,438.00
Development Services	404106	Development	50 + acres	\$3,782.00
Development Services	404106	Development	Borrow / Waste	\$1,374.00
Development Services	404106	Development	First Extension	30% of MDA
Development Services	404106	Development	Second Extension	30% of MDA
Development Services	404106	Development	Re-inspection fee	\$60.90
Development Services	404130	Business Licenses	Business Alcohol	
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Brewers Permit	\$750.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Non-Resident Brewers Permit	\$750.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Distillers and Rectifiers Permit	\$1,500.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Winery Permit	\$75.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Wine Bottlers Permit	\$225.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Wholesalers Permit	\$938.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: General Class B Wholesalers Permit	\$150.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Local Class B Wholesalers Permit	\$37.50
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Package Store Permit	\$250.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Wine Only Package Store Permit	\$37.50
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Wine and Beer Retailers Permit	\$87.50

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Development Services	404149	Development	De-Watering/Discharge to MS4 (Storm water) permit fee	\$122.00 one time permit fee
Development Services	404149	Development	STORM DRAIN PERMITS/FEES	
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Wine and Beer Retailers Off-Premise Permit	\$30.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Mixed Beverage Permit	\$750.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Mixed Beverage Late Hours Permit	\$150.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Daily Temporary Mixed Beverage Permit	\$25.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Caterers Permit	\$500.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Private Club Late Hours Permit	\$750.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Non-Resident Sellers Permit	\$75.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Beverage Cartage Permit	\$15.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Bonded Warehouse Permit	\$150.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Food and Beverage Certificate	\$100.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Beer Manufacturers Permit	Based on number of establishments: See a-d below
Development Services	404130	Business Licenses	a. First Establishment Beer Mfg Permit	\$375.00
Development Services	404130	Business Licenses	b. Second Establishment Beer Mfg Permit	\$750.00
Development Services	404130	Business Licenses	c. Third, Fourth and Fifth Establishments Beer Mfg Permit	\$2,137.50
Development Services	404130	Business Licenses	d. Each establishment in excess of five Beer Mfg Permit	\$4,200.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: General Beer Distributors License	\$150.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Local Beer Distributors License	\$37.50
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Branch Beer Distributors License	\$37.50
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Beer Importers License	\$10.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Beer Importers Carriers License	\$10.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Beer Retailers On-Premise License	\$75.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Beer Retailers On-Premise Late Hours	\$25.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Beer Retailers Off-Premise License	\$30.00
Development Services	404130	Business Licenses	5.08.075 and half TACB fee: Brew Pub License	\$250.00
Library	405065	Misc Non-Operating Revenue	Meeting Room Use Fee	\$25.00
Library	404300	Library Fees	Overdue Fines	\$0.15/day
Library	404300	Library Fees	Processing Fee	\$7.00
Library	404300	Library Fees	Lost Adult/YA Hardback	\$28.00
Library	404300	Library Fees	Lost Juvenile Hardback	\$17.00
Library	404300	Library Fees	Lost Adult/YA Trade	\$16.00
Library	404300	Library Fees	Lost Juvenile Trade	\$9.00
Library	404300	Library Fees	Lost Paperback	\$7.00
Library	404300	Library Fees	Lost Video Cassettes	\$20.00
Library	404300	Library Fees	Lost Compact Discs	\$17.00
Library	404300	Library Fees	Lost Fotonovelas	\$2.00
Library	404300	Library Fees	Lost Kits	\$30.00
Library	404300	Library Fees	Lost Pamphlets	\$5.00
Library	404300	Library Fees	Lost Cassettes (Replaced with DVD)	\$11.00
Library	404300	Library Fees	Lost Revistas/Magazines	\$3.00
Library	404300	Library Fees	Adult Card/replacement	\$2.00
Library	404300	Library Fees	Juvenile Card/replacement	\$1.00
Library	404300	Library Fees	Main Library Auditorium Fee	\$75.00
Library	404300	Library Fees	Main Library Atrium Fee (Hrly)	\$50.00
Library	404300	Library Fees	Main Library Galleries Fee (Hrly)	\$50.00
Library	404300	Library Fees	Computer Lab Fee	\$50.00
Library	404300	Library Fees	Lost Games (software)	\$40.00
Library	404300	Library Fees	Lost DVD's	\$20.00
Environmental Services	403140	Collections	A.100.1 Residential Refuse Collection	\$16.00 per month
Environmental Services	403140	Collections	A.100.1 Residential Refuse Collection - each Additional Container	\$10.00 per month
Environmental Services	403140	Collections	A.100.2 Senior and Disabled Citizens Discount	20% of fee in A.100.0
Environmental Services	403140	Collections	A.100.3 Class B Generators with Centralized Waste Storage Areas - 96 gallon containers.	\$16.00 per month for once a week collection, \$32.00 per month for twice a week collection.
Environmental Services	403140	Collections	A.100.4 Class B Generators with Centralized Waste Storage Areas - 96 gallon containers	\$10.00 per month for each additional container.
Environmental Services	403145	Special Collections	A.100.C Special Collection Service for Residential Customers	\$25.00 up to 5 cubic yards. \$5.00 for each additional cubic yard.
Environmental Services	403145	Special Collections	A.100.D Dead Animals	\$20.00 for small animal 49 lbs. or less; \$40.00 for domesticated pets (greater than 50 lbs.); \$150 for farm animals within the city limits; \$175 for farm animals inside county and outside city limits.

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Environmental Services	403125	Permits	A.120.A Permit Fees - 12 month permit	The carrying capacity of the vehicle will determine the permit fee: \$30.00 for each up to 1-1/2 ton vehicle, \$60.00 for each over 1-1/2 to 5 ton vehicle, \$120.00 for each over 5 ton vehicle .
Environmental Services	403125	Permits	A.120.B Liquid Waste/Sludge Permit - 12 month permit	\$125.00 per vehicle
Environmental Services	403125	Permits	A.120.C Additional Vehicle Registration Fee or Substitution of Registered Vehicle	100% of fee in A.120.A
Environmental Services	403125	Permits	A.120.D Re-inspection Fee	100% of annual fee in A.120.A
Environmental Services	403125	Permits	A.120.E Reinstatement of Suspended or Revoked Permit	50% of annual fee in A.120.A for suspended permit, 100% of annual fee in A.120.A for revoked permit
Environmental Services	403125	Permits	A.120.F Special Disposal Fee - for dead animals, food products, infectious waste, and any other materials requiring special handling.	\$25.00 surcharge plus regular per ton landfill disposal charge for a scheduled disposal. \$35.00 surcharge plus double the regular per ton landfill disposal charge for an unscheduled disposal.
Environmental Services	403125	Permits	A.120.G Container on Public Right of Way	\$30.00 annual fee per container
Environmental Services	403141	Disposal	A.130(A) Landfill Fees	\$26.00 per ton, prorated, with a minimum fee of \$8.00
Environmental Services	403141	Disposal	A.130(A) Landfill Fees - Materials Requiring Special Handling	\$90.00 per ton, pro-rated, for RACM Non-Friables, foam materials, sponge or sponge-like materials, cardboard, and other wastes requiring special handling, with a minimum fee of \$90.00. \$100.00 for animals heavier than 100 lbs (animals less than 100 lbs will be charged the standard landfill fee). \$5.00 for refrigerant removal.
Environmental Services	403143	Disposal	Table A.130(C) Disposal Fees for Waste Tires	\$2.00 for each tire 16-inches in diameter or less; \$3.00 for each 17 to 18-inch tire and wheel diameter. \$6.00 for each 19 to 25-inch tire and wheel diameter. \$10.00 for each tire or wheel diameter greater than 25 inches.
Environmental Services	403141	Disposal	A.130.B Transfer Fees	\$30.00 per ton, prorated, with a minimum fee of \$10.00.
Environmental Services	403140	Container Collections	A.180 Container, 96 gallon, Replacement Fee	\$50.00
Environmental Services	404143	Penalties	A.200 Missed Garbage Pick-up Fee	\$5.00 for first pick-up; \$10.00 for second pick-up; and \$15.00 for each pick-up thereafter.
Environmental Services	404358	Environmental Fee	A.210.A Residential Environmental Fee	\$1.50 per Residential Living Unit
Environmental Services	404358	Environmental Fee	A.210.B Commercial Environmental Fee	\$10.00 per Commercial Establishment
Environmental Services		Environmental General-Facilities		
Environmental Services	404109	Swimming Pool Drawings	Review Drawings For Pools	\$225.00
Environmental Services	404109	Public Spa Drawings	Review Drawings for Spas	\$175.00
Environmental Services	404119	Annual License Fee	Public Swimming Pool-Annual	\$275.00
Environmental Services	404119	Annual License Fee	Spas-annual	\$175.00
Environmental Services	404143	Re-Inspection Fee	Public Swimming Pool Or Public Spa Fee Per Inspection	\$175.00
Environmental Services	404143	Water Sampling Fee	Water Sampling of Public Swimming Pools and Public Spas	\$100 plus lab fees
Environmental Services	404119	Temporary License	Above Ground Public Pool (Per Pool)	\$125.00
Environmental Services	404119	Temporary License	Above Ground Spa (Per Spa)	\$125.00
Environmental Services	404156	Late Renewal Penalty Fee	For Each Public Swimming Pool And Public Spa	\$35.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Environmental Services	404150	Annual License Fee	Tattooing Only-Annual	\$175.00
Environmental Services	404150	Annual License Fee	Tattooing & Body Piercing-Annual	\$225.00
Environmental Services	404150	Re-Inspection Fee	Tattooing &/or Body Piercing at Same Location	\$125.00
Environmental Services	404150	Annual License Fee	Body Piercing Only - Annual	\$175.00
Environmental Services	404119	Temporary License	Tattooing Only Not To Exceed Seven Consecutive Days	\$125.00 per artist
Environmental Services	404119	Temporary License	Body Piercing Only Not To Exceed Seven Consecutive Days	\$125.00 per artist
Environmental Services	404119	Temporary License	Tattooing And Body Piercing (Not To Exceed Seven Consecutive Days)	\$175.00 per artist
Environmental Services	404119	Class	Blood Borne Pathogens And Aseptic Techniques	See Health
Environmental Services	404119	Annual License Fee	Trailer Court Annual	\$275.00
Environmental Services	404119	Re-Inspection Fee	Trailer Court	\$175.00
Environmental Services	404119	Annual License Fee	Laundries - Annual	\$175.00
Environmental Services	404119	Re-Inspection Fee	Laundries	\$125.00
Parks				
		Recreation Centers	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks		Armijo Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$25 / \$20 / \$100 / \$31
Parks	405020	Gym Half Court (per hour)		\$13 / \$10 / \$52 / \$16
Parks	405020	Gym Full Court (per day)		\$375 / \$300 / \$1,500 / \$469
Parks	405020	Gym Half Court (per day)		\$200 / \$160 / \$800 / \$250
Parks	405020	Gym Full Court (per hour)-Prime Time		\$35 / \$28 / \$140 / \$44
Parks	405020	Gym Half Court (per hour)-Prime Time		\$17 / \$14 / \$68 / \$21
Parks	405020	Gym Full Court (per day)-Prime Time		\$550 / \$440 / \$2,200 / \$688
Parks	405020	Gym Half Court (per day)-Prime Time		\$288 / \$230 / \$1,152 / \$360
Parks	405020	Lower Multipurpose Room 1		\$112 / \$90 / \$448 / \$140
Parks	405020	Classroom 1		\$34 / \$27 / \$137 / \$43
Parks	405020	Classroom 2		\$26 / \$20 / \$102 / \$32
Parks	405020	Classroom 3		\$16 / \$13 / \$65 / \$20
Parks	405020	Classroom 4		\$36 / \$29 / \$143 / \$45
Parks	405020	Classroom 5		\$14 / \$11 / \$56 / \$18
Parks	405020	Multipurpose Room 2		\$30 / \$24 / \$120 / \$38
Parks	404004	Weight Room (per month) (+)		\$10.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	404004	Boxing Room (per month) (+)		\$10.00
Parks	404004	Boxing Room (per day) (+)		\$1.00
Parks	405020	Boxing Room		\$36 / \$29 / \$143 / \$45
Parks	405020	Kitchen (per event)		\$30.00
Parks		Carolina Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per day)		\$525 / \$420 / \$2,100 / \$656
Parks	405020	Gym Half Court (per day)		\$275 / \$220 / \$1,100 / \$344
Parks	405020	Gym Full Court (per hour)-Prime Time		\$55 / \$44 / \$220 / \$69
Parks	405020	Gym Half Court (per hour)-Prime Time		\$28 / \$22 / \$112 / \$35
Parks	405020	Gym Full Court (per day)-Prime Time		\$775 / \$620 / \$3,100 / \$969
Parks	405020	Gym Half Court (per day)-Prime Time		\$400 / \$320 / \$1,600 / \$500
Parks	405020	Dance Studio		\$47 / \$38 / \$188 / \$59
Parks	405020	Classroom 1-Visual Arts		\$9 / \$8 / \$38 / \$12
Parks	405020	Classroom 2		\$18 / \$14 / \$70 / \$22
Parks	405020	Classroom A		\$17 / \$14 / \$68 / \$21
Parks	405020	Classroom B		\$17 / \$14 / \$68 / \$21
Parks	404004	Weight Room (per month) (+)		\$10.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	404004	Boxing Room (per month) (+)		\$10.00
Parks	404004	Boxing Room (per day) (+)		\$1.00
Parks	405020	Boxing Room		\$69 / \$55 / \$276 / \$86
Parks	405020	Kitchen (per event)		\$30.00
Parks		Chihuahuita Neighborhood Center		
Parks	405020	Multipurpose Room		\$29 / \$24 / \$118 / \$37

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Parks	405020	Classroom 1		\$5 / \$4 / \$21 / \$7
Parks	405020	Kitchen (per event)		\$30.00
Parks		Galatzan Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per day)		\$525 / \$420 / \$2,100 / \$656
Parks	405020	Gym Half Court (per day)		\$275 / \$220 / \$1,100 / \$344
Parks	405020	Gym Full Court (per hour)-Prime Time		\$55 / \$44 / \$220 / \$69
Parks	405020	Gym Half Court (per hour)-Prime Time		\$28 / \$22 / \$112 / \$35
Parks	405020	Gym Full Court (per day)-Prime Time		\$775 / \$620 / \$3,100 / \$969
Parks	405020	Gym Half Court (per day)-Prime Time		\$400 / \$320 / \$1,600 / \$500
Parks	405020	Auxiliary Gym (per hour)		\$15 / \$12 / \$60 / \$19
Parks	405020	Auxiliary Gym (per hour)		\$7 / \$6 / \$28 / \$9
Parks	405020	Auxiliary Gym (per day)		\$275 / \$220 / \$1,100 / \$344
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$25 / \$20 / \$100 / \$31
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$13 / \$10 / \$52 / \$16
Parks	405020	Auxiliary Gym (per day)-Prime Time		\$450 / \$360 / \$1,800 / \$563
Parks	405020	Multipurpose Room		\$55 / \$44 / \$220 / \$69
Parks	404004	Weight Room (per month) (+)		\$10.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks		Gary del Palacio Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per day)		\$525 / \$420 / \$2,100 / \$656
Parks	405020	Gym Half Court (per day)		\$275 / \$220 / \$1,100 / \$344
Parks	405020	Gym Full Court (per hour)-Prime Time		\$55 / \$44 / \$220 / \$69
Parks	405020	Gym Half Court (per hour)-Prime Time		\$28 / \$22 / \$112 / \$35
Parks	405020	Gym Full Court (per day)-Prime Time		\$775 / \$620 / \$3,100 / \$969
Parks	405020	Gym Half Court (per day)-Prime Time		\$400 / \$320 / \$1,600 / \$500
Parks	405020	Auxiliary Gym (per hour)		\$25 / \$20 / \$100 / \$31
Parks	405020	Auxiliary Gym (per hour)		\$13 / \$10 / \$52 / \$16
Parks	405020	Auxiliary Gym (per day)		\$375 / \$300 / \$1,500 / \$469
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$35 / \$28 / \$140 / \$44
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$17 / \$14 / \$68 / \$21
Parks	405020	Auxiliary Gym (per day)-Prime Time		\$550 / \$440 / \$2,200 / \$688
Parks	405020	Multipurpose Room		\$58 / \$47 / \$233 / \$73
Parks	405020	Dance Studio		\$23 / \$19 / \$93 / \$29
Parks	404004	Weight Room (per month) (+)		\$18.00
Parks	404004	Weight Room (per day) (+)		\$4.00
Parks	404004	Racquetball Court (per hour)(+)		\$2.00
Parks	404004	Racquetball Court (per month)(+)		\$15.00
Parks	404004	Kitchen (per event)		\$30.00
Parks		Leona Ford Washington Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$15 / \$12 / \$60 / \$19
Parks	405020	Gym Half Court (per hour)		\$7 / \$6 / \$28 / \$9
Parks	405020	Gym Full Court (per day)		\$275 / \$220 / \$1,100 / \$344
Parks	405020	Gym Half Court (per day)		\$150 / \$120 / \$600 / \$188
Parks	405020	Gym Full Court (per hour)-Prime Time		\$25 / \$20 / \$100 / \$31
Parks	405020	Gym Half Court (per hour)-Prime Time		\$13 / \$10 / \$52 / \$16
Parks	405020	Gym Full Court (per day)-Prime Time		\$450 / \$360 / \$1,800 / \$563
Parks	405020	Gym Half Court (per day)-Prime Time		\$238 / \$190 / \$952 / \$298
Parks	405020	Multipurpose Room-Hall		\$80 / \$64 / \$319 / \$100
Parks	405020	Classroom 1		\$7 / \$5 / \$27 / \$8
Parks	405020	Classroom 2		\$44 / \$35 / \$177 / \$55
Parks	404004	Weight Room (per month) (+)		\$6.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	405020	Kitchen (per event)		\$30.00
Parks		Marty Robbins Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per day)		\$525 / \$420 / \$2,100 / \$656
Parks	405020	Gym Half Court (per day)		\$275 / \$220 / \$1,100 / \$344
Parks	405020	Gym Full Court (per hour)-Prime Time		\$55 / \$44 / \$220 / \$69

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Parks	405020	Gym Half Court (per hour)-Prime Time		\$28 / \$22 / \$112 / \$35
Parks	405020	Gym Full Court (per day)-Prime Time		\$775 / \$620 / \$3,100 / \$969
Parks	405020	Gym Half Court (per day)-Prime Time		\$400 / \$320 / \$1,600 / \$500
Parks	405020	Dance Studio		\$19 / \$16 / \$78 / \$24
Parks	405020	Classroom 1		\$14 / \$12 / \$58 / \$18
Parks	405020	Classroom 2		\$22 / \$18 / \$88 / \$28
Parks	404004	Weight Room (per month) (+)		\$18.00
Parks	404004	Weight Room (per day) (+)		\$4.00
Parks	405020	Kitchen (per event)		\$30.00
Parks		Multipurpose Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$25 / \$20 / \$100 / \$31
Parks	405020	Gym Half Court (per hour)		\$13 / \$10 / \$52 / \$16
Parks	405020	Gym Full Court (per day)		\$375 / \$300 / \$1,500 / \$469
Parks	405020	Gym Half Court (per day)		\$200 / \$160 / \$800 / \$250
Parks	405020	Gym Full Court (per hour)-Prime Time		\$35 / \$28 / \$140 / \$44
Parks	405020	Gym Half Court (per hour)-Prime Time		\$17 / \$14 / \$68 / \$21
Parks	405020	Gym Full Court (per day)-Prime Time		\$550 / \$440 / \$2,200 / \$688
Parks	405020	Gym Half Court (per day)-Prime Time		\$288 / \$230 / \$1,152 / \$360
Parks	405020	Multipurpose Room		\$80 / \$64 / \$319 / \$100
Parks	405020	Dance Studio		\$22 / \$18 / \$90 / \$28
Parks	404004	Weight Room (per month) (+)		\$10.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	405020	Patio		\$360 / \$288 / \$1,439 / \$450
Parks	404004	Kitchen (per event)		\$30.00
Parks		Nolan Richardson Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$25 / \$20 / \$100 / \$31
Parks	405020	Gym Half Court (per hour)		\$13 / \$10 / \$52 / \$16
Parks	405020	Gym Full Court (per day)		\$375 / \$300 / \$1,500 / \$469
Parks	405020	Gym Half Court (per day)		\$200 / \$160 / \$800 / \$250
Parks	405020	Gym Full Court (per hour)-Prime Time		\$35 / \$28 / \$140 / \$44
Parks	405020	Gym Half Court (per hour)-Prime Time		\$17 / \$14 / \$68 / \$21
Parks	405020	Gym Full Court (per day)-Prime Time		\$550 / \$440 / \$2,200 / \$688
Parks	405020	Gym Half Court (per day)-Prime Time		\$288 / \$230 / \$1,152 / \$360
Parks	405020	Multipurpose Room		\$35 / \$28 / \$139 / \$43
Parks	405020	Classroom 1		\$10 / \$8 / \$39 / \$12
Parks	405020	Classroom 2		\$10 / \$8 / \$39 / \$12
Parks	405020	Classroom 3		\$10 / \$8 / \$39 / \$12
Parks	405020	Classroom 4		\$10 / \$8 / \$39 / \$12
Parks	405020	Patio		\$154 / \$123 / \$614 / \$192
Parks	405020	Kitchen (per event)		\$30.00
Parks		Pavo Real Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$35 / \$28 / \$140 / \$44
Parks	405020	Gym Half Court (per hour)		\$18 / \$14 / \$72 / \$23
Parks	405020	Gym Full Court (per day)		\$500 / \$400 / \$2,000 / \$625
Parks	405020	Gym Half Court (per day)		\$263 / \$210 / \$1,052 / \$329
Parks	405020	Gym Full Court (per hour)-Prime Time		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)-Prime Time		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per day)-Prime Time		\$675 / \$540 / \$2,700 / \$844
Parks	405020	Gym Half Court (per day)-Prime Time		\$350 / \$280 / \$1,400 / \$438
Parks	405020	Auxiliary Gym (per hour)		\$15 / \$12 / \$60 / \$19
Parks	405020	Auxiliary Gym (per hour)		\$7 / \$6 / \$28 / \$9
Parks	405020	Auxiliary Gym (per day)		\$275 / \$220 / \$1,100 / \$344
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$25 / \$20 / \$100 / \$31
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$13 / \$10 / \$52 / \$16
Parks	405020	Auxiliary Gym (per day)-Prime Time		\$450 / \$360 / \$1,800 / \$563
Parks	405020	Dance Studio		\$4 / \$3 / \$15 / \$5
Parks	405020	Classroom 1		\$58 / \$46 / \$231 / \$72
Parks	405020	Classroom 2		\$10 / \$8 / \$39 / \$12
Parks	405020	Classroom 3		\$10 / \$8 / \$41 / \$13
Parks	405020	Classroom 4		\$10 / \$8 / \$39 / \$12
Parks	405020	Classroom 5		\$18 / \$14 / \$70 / \$22
Parks	404004	Boxing Room (per month) (+)		\$10.00
Parks	404004	Boxing Room (per day) (+)		\$1.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Parks	405020	Boxing Room		\$69 / \$55 / \$276 / \$86
Parks	404004	Racquetball Court (per hour)(+)		\$2.00
Parks	404004	Racquetball Court (per month)(+)		\$15.00
Parks	405020	Kitchen (per event)		\$30.00
Parks		Rae Gilmore Recreation Center		
Parks	405020	Multipurpose Room		\$48 / \$39 / \$192 / \$60
Parks	405020	Classroom 1		\$12 / \$10 / \$48 / \$15
Parks	405020	Classroom 2		\$8 / \$7 / \$32 / \$10
Parks	405020	Classroom 3		\$8 / \$7 / \$32 / \$10
Parks	405020	Classroom 4		\$6 / \$5 / \$24 / \$8
Parks	405020	Patio		\$24 / \$19 / \$96 / \$30
Parks	405020	Kitchen (per event)		\$30.00
Parks		San Juan Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$25 / \$20 / \$100 / \$31
Parks	405020	Gym Half Court (per hour)		\$13 / \$10 / \$52 / \$16
Parks	405020	Gym Full Court (per day)		\$375 / \$300 / \$1,500 / \$469
Parks	405020	Gym Half Court (per day)		\$200 / \$160 / \$800 / \$250
Parks	405020	Gym Full Court (per hour)-Prime Time		\$35 / \$28 / \$140 / \$44
Parks	405020	Gym Half Court (per hour)-Prime Time		\$17 / \$14 / \$68 / \$21
Parks	405020	Gym Full Court (per day)-Prime Time		\$550 / \$440 / \$2,200 / \$688
Parks	405020	Gym Half Court (per day)-Prime Time		\$288 / \$230 / \$1,152 / \$360
Parks	405020	Multipurpose Room		\$22 / \$18 / \$90 / \$28
Parks	405020	Classroom 1		\$10 / \$8 / \$41 / \$13
Parks	404004	Weight Room (per month) (+)		\$10.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	404004	Boxing Room (per month) (+)		\$10.00
Parks	404004	Boxing Room (per day) (+)		\$1.00
Parks	405020	Boxing Room		\$69 / \$55 / \$276 / \$86
Parks	405020	Kitchen (per event)		\$30.00
Parks		Seville Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$15 / \$12 / \$60 / \$19
Parks	405020	Gym Half Court (per hour)		\$7 / \$6 / \$28 / \$9
Parks	405020	Gym Full Court (per day)		\$275 / \$220 / \$1,100 / \$344
Parks	405020	Gym Half Court (per day)		\$150 / \$120 / \$600 / \$188
Parks	405020	Gym Full Court (per hour)-Prime Time		\$25 / \$20 / \$100 / \$31
Parks	405020	Gym Half Court (per hour)-Prime Time		\$13 / \$10 / \$52 / \$16
Parks	405020	Gym Full Court (per day)-Prime Time		\$450 / \$360 / \$1,800 / \$563
Parks	405020	Gym Half Court (per day)-Prime Time		\$238 / \$190 / \$952 / \$298
Parks	405020	Multipurpose Room		\$10 / \$8 / \$40 / \$13
Parks	405020	Classroom 1		\$5 / \$4 / \$18 / \$6
Parks	405020	Classroom 2		\$5 / \$4 / \$18 / \$6
Parks	405020	Kitchen (per event)		\$30.00
Parks		Veterans Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per day)		\$525 / \$420 / \$2,100 / \$656
Parks	405020	Gym Half Court (per day)		\$275 / \$220 / \$1,100 / \$344
Parks	405020	Gym Full Court (per hour)-Prime Time		\$55 / \$44 / \$220 / \$69
Parks	405020	Gym Half Court (per hour)-Prime Time		\$28 / \$22 / \$112 / \$35
Parks	405020	Gym Full Court (per day)-Prime Time		\$775 / \$620 / \$3,100 / \$969
Parks	405020	Gym Half Court (per day)-Prime Time		\$400 / \$320 / \$1,600 / \$500
Parks	405020	Auxiliary Gym (per hour)		\$15 / \$12 / \$60 / \$19
Parks	405020	Auxiliary Gym (per hour)		\$7 / \$6 / \$28 / \$9
Parks	405020	Auxiliary Gym (per day)		\$275 / \$220 / \$1,100 / \$344
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$25 / \$20 / \$100 / \$31
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$13 / \$10 / \$52 / \$16
Parks	405020	Auxiliary Gym (per day)-Prime Time		\$450 / \$360 / \$1,800 / \$563
Parks	405020	Classroom 5		\$15 / \$12 / \$60 / \$19
Parks	404004	Weight Room (per month) (+)		\$18.00
Parks	404004	Weight Room (per day) (+)		\$4.00
Parks	405020	Kitchen (per event)		\$30.00
Parks		Westside Recreation Center		
Parks	405020	Gym Full Court (per hour)		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)		\$23 / \$18 / \$92 / \$29

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Parks	405020	Gym Full Court (per day)		\$525 / \$420 / \$2,100 / \$656
Parks	405020	Gym Half Court (per day)		\$275 / \$220 / \$1,100 / \$344
Parks	405020	Gym Full Court (per hour)-Prime Time		\$55 / \$44 / \$220 / \$69
Parks	405020	Gym Half Court (per hour)-Prime Time		\$28 / \$22 / \$112 / \$35
Parks	405020	Gym Full Court (per day)-Prime Time		\$775 / \$620 / \$3,100 / \$969
Parks	405020	Gym Half Court (per day)-Prime Time		\$400 / \$320 / \$1,600 / \$500
Parks	405020	Auxiliary Gym (per hour)		\$25 / \$20 / \$100 / \$31
Parks	405020	Auxiliary Gym (per hour)		\$13 / \$10 / \$52 / \$16
Parks	405020	Auxiliary Gym (per day)		\$375 / \$300 / \$1,500 / \$469
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$35 / \$28 / \$140 / \$44
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$17 / \$14 / \$68 / \$21
Parks	405020	Auxiliary Gym (per day)-Prime Time		\$550 / \$440 / \$2,200 / \$688
Parks	405020	Classroom 1		\$10 / \$8 / \$40 / \$13
Parks	404004	Weight Room (per month) (+)		\$18.00
Parks	404004	Weight Room (per day) (+)		\$4.00
Parks	405020	Kitchen (per event)		\$30.00
Parks	404302	Leisure Interest Class or Workshop		<u>Direct Costs</u> - (staff, supplies, contracts, equipment) plus <u>25%</u> factor to recover leisure interest coordinator divided by number of expected <u>participants</u> plus <u>\$7</u> nonrefundable administrative fee, equals <u>cost</u> of class/workshop.
Parks	404301	Outdoor Recreation Activity or Program		<u>Direct Costs</u> - (staff, supplies, contracts, equipment) divided by number of expected <u>participants</u> plus <u>\$7</u> nonrefundable administrative fee, equals <u>cost</u> of activity/program.
Parks	404301	Trips/Excursions (Off Site)		<u>Direct Costs</u> - (staff, supplies, contracts, entry fees, vehicles, equipment) plus <u>50%</u> factor to recover program coordinator divided by number of expected <u>participants</u> plus <u>\$7</u> nonrefundable administrative fee, equals <u>cost</u> of activity/program.
Parks	404301	Dances/Entertainment (On Site)		<u>Direct Costs</u> - (staff, supplies, contracts, equipment) plus <u>50%</u> factor to recover program coordinator divided by number of expected <u>participants</u> equals <u>cost</u> of activity/program.
Parks		Senior Centers	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate are per hour unless indicated	Rates Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks		Eastside Senior Center		
Parks	405020	Multipurpose Room		\$66 / \$53 / \$265 / \$83
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	405020	Classroom 1		\$9 / \$7 / \$36 / \$11
Parks	405020	Classroom 2		\$17 / \$14 / \$68 / \$21
Parks	405020	Arts and Crafts Room		\$15 / \$12 / \$61 / \$19
Parks	405020	Patio		\$299 / \$239 / \$1,197 / \$374
Parks	404004	Weight Room (per month) (+)		\$6.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	405020	Kitchen (per event)		\$30.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Parks		Father Martinez Senior Center		
Parks	405020	Multipurpose Room		\$56 / \$44 / \$222 / \$69
Parks	405020	Classroom 1		\$9 / \$7 / \$37 / \$12
Parks	405020	Classroom 2		\$12 / \$9 / \$46 / \$14
Parks	404004	Weight Room (per month) (+)		\$6.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	405020	Arts and Crafts Room		\$19 / \$15 / \$75 / \$23
Parks	404004	Billiard Rooms #1 and #2 (per year)		\$30.00
Parks	404004	Billiard Rooms #1 and #2 (per month) (+)		\$10.00
Parks	404004	Billiard Rooms #1 and #2 (per day) (+)		\$2.00
Parks	405020	Kitchen (per event)		\$30.00
Parks		Grandview Senior Center		
Parks	405020	Multipurpose Room		\$71 / \$57 / \$285 / \$89
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	405020	Classroom 1		\$16 / \$13 / \$64 / \$20
Parks	405020	Classroom 2		\$12 / \$9 / \$46 / \$15
Parks	405020	Classroom 3		\$8 / \$6 / \$31 / \$10
Parks	405020	Classroom 4		\$9 / \$7 / \$34 / \$11
Parks	405020	Kitchen (per event)		\$30.00
Parks		Hilos de Plata Senior Center		
Parks	405020	Multipurpose Room		\$122 / \$98 / \$488 / \$152
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	405020	Classroom 1		\$14 / \$12 / \$58 / \$18
Parks	405020	Classroom 2		\$14 / \$12 / \$58 / \$18
Parks	404004	Weight Room (per month) (+)		\$10.00
Parks	404004	Weight Room (per day) (+)		\$3.00
Parks	405020	Arts and Crafts Room		\$19 / \$15 / \$75 / \$23
Parks	405020	Kitchen (per event)		\$30.00
Parks		Memorial Senior Center		
Parks	405020	Multipurpose Room		\$57 / \$46 / \$230 / \$72
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	405020	Classroom 1		\$15 / \$12 / \$61 / \$19
Parks	405020	Classroom 2		\$6 / \$5 / \$24 / \$8
Parks	405020	Arts and Crafts Room		\$21 / \$17 / \$83 / \$26
Parks	405020	Kitchen (per event)		\$30.00
Parks		Polly Harris Senior Center		
Parks	405020	Multipurpose Room		\$71 / \$57 / \$285 / \$89
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	405020	Classroom 1		\$15 / \$12 / \$59 / \$19
Parks	405020	Arts and Crafts Room		\$14 / \$11 / \$57 / \$18
Parks	405020	Kitchen (per event)		\$30.00
Parks		San Juan Senior Center		
Parks	405020	Multipurpose Room		\$77 / \$62 / \$309 / \$97
Parks	405020	Dance Studio		\$24 / \$19 / \$94 / \$29
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	405020	Placita		\$113 / \$91 / \$452 / \$141
Parks	405020	Kitchen (per event)		\$30.00
Parks		South El Paso Senior Center		
Parks	405020	Multipurpose Room		\$128 / \$102 / \$511 / \$160
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	405020	Classroom 1		\$8 / \$6 / \$30 / \$9

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Parks	405020	Classroom 2		\$23 / \$18 / \$91 / \$28
Parks	405020	Arts and Crafts Room		\$18 / \$14 / \$70 / \$22
Parks		Wellington Chew Senior Center		
Parks	405020	Multipurpose Room		\$150 / \$120 / \$600 / \$188
Parks	404004	Billiard Room (per year)		\$30.00
Parks	404004	Billiard Room (per month) (+)		\$10.00
Parks	404004	Billiard Room (per day) (+)		\$2.00
Parks	405020	Classroom 1		\$14 / \$12 / \$58 / \$18
Parks	405020	Classroom 2		\$10 / \$8 / \$39 / \$12
Parks	405020	Classroom 3		\$18 / \$15 / \$74 / \$23
Parks	404302	Leisure Interest Class or Workshop		Direct Costs - (staff, supplies, contracts, equipment) plus 25% factor to recover leisure interest coordinator divided by number of expected participants plus \$7 nonrefundable administrative fee, equals cost of class/workshop.
Parks	404301	Outdoor Recreation Activity or Program		Direct Costs - (staff, supplies, contracts, equipment) divided by number of expected participants plus \$7 nonrefundable administrative fee, equals cost of activity/program.
Parks	404301	Trips/Excursions (Off Site)		Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus \$7 nonrefundable administrative fee, equals cost of activity/program.
Parks	404301	Dances/Entertainment (On Site)		Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program.
Parks		Shelters: Arlington, Grandview, Lionel Forti, Marwood, Sunrise, Thomas Manor		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Per hour		\$40 / \$32 / \$160 / \$50
Parks	405020	All day		\$240 / \$192 / \$960 / \$300
Parks	405020	Per hour - Prime time		\$55 / \$44 / \$220 / \$69
Parks	405020	All day - Prime time		\$330 / \$264 / \$1,320 / \$413
Parks		Reserves: Logan Heights, Memorial		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Per hour		\$35 / \$28 / \$140 / \$44
Parks	405020	All day		\$210 / \$168 / \$840 / \$263
Parks	405020	Per hour - Prime time		\$45 / \$36 / \$180 / \$56
Parks	405020	All day - Prime time		\$300 / \$240 / \$1,200 / \$375
Parks		Pavilions: Veterans, Shawver		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Per hour		\$15 / \$12 / \$60 / \$19
Parks	405020	All day		\$90 / \$72 / \$360 / \$113
Parks	405020	Per hour - Prime time		\$20 / \$16 / \$80 / \$25

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Parks	405020	All day - Prime time		\$120 / \$96 / \$480 / \$150
Parks		<i>Plazas: Union Plaza, San Jacinto Plaza, Cleveland Square Plaza</i>		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Per hour Stage with electricity		\$30 / \$24 / \$120 / \$38
Parks	405020	All day Stage with electricity		\$180 / \$144 / \$720 / \$225
Parks	405020	Per hour Stage without electricity		\$10 / \$8 / \$40 / \$13
Parks	405020	All day Stage without electricity		\$60 / \$48 / \$240 / \$75
Parks	405020	Per hour - Prime time - Stage with electricity		\$35 / \$28 / \$140 / \$44
Parks	405020	All day - Prime time - Stage with electricity		\$210 / \$168 / \$840 / \$263
Parks	405020	Per hour - Prime time - Stage w/o electricity		\$20 / \$16 / \$80 / \$25
Parks	405020	All day - Prime time - Stage w/o electricity		\$120 / \$96 / \$480 / \$150
Parks	405020	Additional electrical (Union Plaza only) (per event)		\$80.00
Parks		<i>Rose Garden Wedding Site</i>		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Per hour		\$35 / \$28 / \$140 / \$44
Parks	405020	Per hour - Prime time		\$45 / \$36 / \$180 / \$56
Parks		Park Grounds		Flat Rate
Parks	405020	Reserved use of outdoor park areas (per event)		\$45.00
Parks		<i>Aquatics</i>	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks		Public Swim/Lap Swim		
Parks	404004	Youth (+)		\$1.00
Parks	404004	Adult (+)		\$2.00
Parks	404004	Senior (+)		\$1.00
Parks		Multiple Admission Swim Card		
Parks	404004	Youth (+)		\$30.00
Parks	404004	Adult (+)		\$60.00
Parks	404004	Senior (+)		\$30.00
Parks	404004	Water Aerobics Daily Use Fee (+)		\$3.00
Parks	404302	Water Safety Instructor Course (+)		\$54.00
Parks	404302	Lifeguard Training Course (+)		\$40.00
Parks	404302	Lifeguard Course Materials (+)		\$5.00
Parks		<i>Organized Swim Teams</i>	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Individual lane rental – 25 yd		\$8 / \$6 / \$32 / \$10
Parks	405020	Individual lane rental – 50M		\$10 / \$8 / \$40 / \$13
Parks	405020	Swim Meets – 25 yd		\$55 / \$44 / \$220 / \$69
Parks	405020	Swim Meets – 50M		\$60 / \$48 / \$240 / \$75
Parks	405020	Swim Meets – Starting System (per meet)		\$25 / \$20 / \$100 / \$31
Parks	405020	Swim Meets – Touch Pad (per meet)		\$15 / \$12 / \$60 / \$19

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Parks	405020	Swim Meets – Colorado Timing System (per meet)		\$300.00
Parks	404301	Swim Meets – Spectator Fee (+)		\$2.00
Parks		Public Pool Rentals	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Pool Rental – 25 yd		\$50 / \$40 / \$200 / \$63
Parks	405020	Pool Rental – 50M		\$80 / \$64 / \$320 / \$100
Parks	405020	Armijo Water Spray Park		\$50 / \$40 / \$200 / \$63
Parks	405020	Armijo Water Spray Park – Prime Time		\$60 / \$48 / \$240 / \$75
Parks	405020	Armijo Leisure Pool		\$50 / \$40 / \$200 / \$63
Parks	405020	Armijo Leisure Pool – Prime Time		\$60 / \$48 / \$240 / \$75
Parks	405020	Gus and Goldie Party (per hour)		\$35.00
Parks	405020	Lifeguard rate (per hour)		\$15.00
Parks	405020	Pool Attendant (per hour)		\$10.00
Parks		Learn to Swim, Diving, Water Aerobics, Stroke, Junior Lifeguard Classes		Direct Costs - (staff, supplies, equipment) plus 25% factor to recover aquatics coordinator divided by number of expected participants plus \$7 nonrefundable administrative fee, equals cost of class.
Parks		Daycare Services		Flat Rate
Parks	404304	Full Day Daycare (per month) (more than 6 hours/day)		\$300.00
Parks	404304	Half Day Daycare (per month) (up to 6 hours/day)		\$200.00
Parks	404304	Preschool Program (per month) (9AM-1PM)		\$160.00
Parks	404304	Registration fee (September–August) per child		\$60.00
Parks	404304	Registration fee (June–August) per child		\$15.00
Parks	404304	Late fee during operating hours every 15 minutes or portion thereof		\$5.00
Parks	404304	Late fee after 6PM every 15 minutes or portion thereof		\$10.00
Parks	404304	Daily rate		\$15.00
Parks	404301	Daycare Special Event/Field Trip (per child/per event)		\$3.00
Parks		Event or Activity Fees	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Flat Rate
Parks	404301	Senior Games registration, 2 events (+)		\$15.00
Parks	404301	Senior Games registration, each additional event (+)		\$5.00
Parks	404301	Healthy Heart Walks (annual fee) (+)		\$5.00
Parks	404301	Food Booth (per day)		\$125.00
Parks	404301	Vendor Booth (per day)		\$75.00
Parks	404301	Holiday Light Parade Entry Fee		\$50.00
Parks	404301	Community Special Event		Direct Costs - (staff, supplies, contracts, equipment) divided by number of expected participants plus \$7 nonrefundable administrative fee equals cost of event.

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Parks		Skate Parks	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks		Carolina and Westside Skate Parks		
Parks	405020	Per hour		\$40 / \$32 / \$160 / \$50
Parks	405020	All day (10am-6PM, add'l hours at hourly rate)		\$240 / \$192 / \$960 / \$300
Parks		All other Skate Parks		
Parks	405020	Per hour		\$20 / \$16 / \$80 / \$25
Parks	405020	All day (10am-6PM, add'l hours at hourly rate)		\$120 / \$96 / \$480 / \$150
Parks		Sports Leagues & Tournaments		
Parks	404307	Sports - Adults Leagues & Tournaments		Direct Costs - (Staff, supplies, equipment, field prep, governing bodies) plus 50% factor to recover sports coordinator divided by number of expected <u>teams</u> plus \$7 nonrefundable administrative fee, equals <u>cost</u> of league/tournament.
Parks	404307	Sports - Youth Leagues & Tournaments		Direct Costs - (Staff, supplies, equipment, field prep, officials, governing bodies) plus 25% factor to recover sports coordinator divided by number of expected <u>teams or players</u> plus \$7 nonrefundable administrative fee, equals <u>cost</u> of league/tournament.
Parks		Sports Centers	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks		Acosta Sports Center		
Parks	405020	Gym Full Court (per hour)		\$35 / \$28 / \$140 / \$44
Parks	405020	Gym Half Court (per hour)		\$18 / \$14 / \$72 / \$23
Parks	405020	Gym Full Court (per day)		\$500 / \$400 / \$2,000 / \$625
Parks	405020	Gym Half Court (per day)		\$263 / \$210 / \$1,052 / \$329
Parks	405020	Gym Full Court (per hour)-Prime Time		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)-Prime Time		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per day)-Prime Time		\$675 / \$540 / \$2,700 / \$844
Parks	405020	Gym Half Court (per day)-Prime Time		\$350 / \$280 / \$1,400 / \$438
Parks	405020	Auxiliary Gym (per hour)		\$25 / \$20 / \$100 / \$31
Parks	405020	Auxiliary Gym (per hour)		\$13 / \$10 / \$52 / \$16
Parks	405020	Auxiliary Gym (per day)		\$375 / \$300 / \$1,500 / \$469
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$35 / \$28 / \$140 / \$44
Parks	405020	Auxiliary Gym (per hour)-Prime Time		\$17 / \$14 / \$68 / \$21
Parks	405020	Auxiliary Gym (per day)-Prime Time		\$550 / \$440 / \$2,200 / \$688
Parks		Nations Tobin Sports Center		
Parks	405020	Gym Full Court (per hour)		\$45 / \$36 / \$180 / \$56
Parks	405020	Gym Half Court (per hour)		\$23 / \$18 / \$92 / \$29
Parks	405020	Gym Full Court (per day)		\$525 / \$420 / \$2,100 / \$656
Parks	405020	Gym Half Court (per day)		\$263 / \$210 / \$1,052 / \$329
Parks	405020	Gym Full Court (per hour)-Prime Time		\$55 / \$44 / \$220 / \$69
Parks	405020	Gym Half Court (per hour)-Prime Time		\$28 / \$22 / \$112 / \$35
Parks	405020	Gym Full Court (per day)-Prime Time		\$775 / \$620 / \$3,100 / \$969
Parks	405020	Gym Half Court (per day)-Prime Time		\$350 / \$280 / \$1,400 / \$438
Parks	404004	Boxing Room (per month) (+)		\$10.00
Parks	404004	Boxing Room (per day) (+)		\$1.00
Parks	405020	Boxing Room		\$69 / \$55 / \$276 / \$86

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Parks	405020	In-Line Hockey Rink		\$75 / \$60 / \$300 / \$94
Parks		Sports Administration	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Flat Rate
Parks	404307	Player Fee – Independent Leagues–per player/per season		\$7.00
Parks	404302	Parent Class Live Session–per family per year		\$5.00
Parks	404302	Parent Class Video Session–per family per year		\$15.00
Parks	405020	Sports Field Lighting - per hour, per field		\$15.00
Parks	405065	Background check (+)		\$40.00
Parks	405065	Player ID cards – annually (+)		\$5.00
Parks	405065	Coach ID Cards – annually (+)		\$5.00
Parks	404301	Tournament Spectator Fee (+)		\$2.00
Parks	405065	Banner Program per banner		\$350.00
Parks	405065	Concessions – Small – per quarter		\$150.00
Parks	405065	Concessions – Medium – per quarter		\$300.00
Parks	405065	Concessions – Large – per quarter		\$600.00
Parks		Sports Field Rental Practice Permits		Flat Rate
Parks	405020	Practice Permit (per 1.5 hours-without lights)		\$10.00
Parks	405020	Field preparation (based on staff availability-per field)		\$25.00
Parks		Sports Field Rental Games, Tournaments, Other Events (non-game fields)		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks	405020	Single field (per day-without lights)		\$75 / \$60 / \$300 / \$94
Parks	405020	Field preparation (based on staff availability-per field)		\$25.00
Parks		Sports Game Fields	Not available for rental for practice activities	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
Parks		Westside Sports Complex		
Parks	405020	Field without lights		\$20 / \$16 / \$80 / \$25
Parks	405020	Field with lights (per day)		\$350 / \$280 / \$1,400 / \$438
Parks	405020	Field without lights (per day)		\$200 / \$160 / \$800 / \$250
Parks	405020	Full complex (per day)		\$1,000/\$800/\$4,000/\$1,250
Parks	405020	Field Preparation – (based on staff availability – per field)		\$25.00
Parks		Marty Robbins Sports Complex		
Parks	405020	Field without lights		\$20 / \$16 / \$80 / \$25
Parks	405020	Field with lights (per day)		\$350 / \$280 / \$1,400 / \$438
Parks	405020	Field without lights (per day)		\$200 / \$160 / \$800 / \$250
Parks	405020	Full complex (per day)		\$500 / \$400 / \$2,000 / \$625
Parks	405020	Field preparation (based on staff availability – per field)		\$25.00
Parks		Northeast Regional Complex		
Parks	405020	Field without lights		\$20 / \$16 / \$80 / \$25
Parks	405020	Field with lights (per day)		\$350 / \$280 / \$1,400 / \$438
Parks	405020	Field without lights (per day)		\$200 / \$160 / \$800 / \$250
Parks	405020	Full complex (per day)		\$500 / \$400 / \$2,000 / \$625
Parks	405020	Field preparation (based on staff availability – per field)		\$25.00
Parks		Blackie Chesher Sports Complex		

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Parks	405020	Field without lights		\$20 / \$16 / \$80 / \$25
Parks	405020	Field with lights (per day)		\$350 / \$280 / \$1,400 / \$438
Parks	405020	Field without lights (per day)		\$200 / \$160 / \$800 / \$250
Parks	405020	Full complex (per day)		\$500 / \$400 / \$2,000 / \$625
Parks	405020	Field preparation (based on staff availability – per field)		\$25.00
Parks		Youth Development Programs	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	
Parks	404304	Club Rec Summer Program (per week) (+)		\$40.00
Parks	404304	Club Rec Youth Leader Mentor Program (per week) (+)		\$20.00
Parks	404304	Afterschool Program (per week) (+)	September 1, 2009 - December 31, 2009	\$0.00
Parks	404304	Afterschool Program (per week) (+)	January 1, 2010 - August 31, 2009	\$5.00
Parks	404307	Youth "Mini" Sports (Ages 4-7) Activity or Program		Direct Costs - (staff, supplies, equipment, volunteers) divided by number of expected participants plus \$7 nonrefundable administrative fee, equals cost of activity/program.
Parks	404304	Youth Enrichment (Non-Sport) Activity or Program		Direct Costs - (staff, supplies, equipment) divided by number of expected participants plus \$7 nonrefundable administrative fee, equals cost of activity/program.
Parks	404301	Trips/Excursions (Off Site)		Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus \$7 nonrefundable administrative fee, equals cost of activity/program.
Parks	404301	Dances/Entertainment (On Site)		Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program.
Parks		Miscellaneous Fees		Flat Rate
Parks	405020	Security Guard (per hour)		\$13.00
Parks	405020	Cleaning charge (per cleaning)		\$45.00
Parks	405020	Gym rental for other than sports use (add to gym rate – per hour)		\$80.00
Parks	405065	Locker Rental (per month, excludes swimming pools)		\$2.00
Parks		Senior Discount	50% Discount, ages 55+ years old - applies only to Leisure Interest Classes, Weight Room, Billiards, Boxing (Monthly/Yearly fees only)	50% Discount
Parks		Multiple Child Program Discount	10% Discount each child from same household registering for same program. Applies to all programs requiring individual registration, except Daycare and Afterschool.	10% Discount
Parks		Non-Resident Premium	25% premium for non-residents applies to all programs requiring individual registration.	25% Increase
Parks	404302	Daily usage fee for Leisure Instruction Class	Per Class	\$5.00
Parks	405065	Ceramics - Firing (per month up to 10 pcs)		\$6.00
Parks	404301	Rummage Sale	Per Table, Per Day	\$5.00
Parks	405020	Catered/commercial food sales-Indoor Facilities - (Kitchen for warming, no prep)	Per Event	\$50.00
Parks	405020	Administration Fee (per permit or registered activity)		\$7.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Parks	404131	Amplification Fee	4 or more days in advance of event	\$15.00
Parks	404131	Amplification Fee	3 or less day in advance of event	\$30.00
Zoo	404001	General Admission	Adults 13 to 61	\$10.00
Zoo	404001	General Admission	Seniors 60 & over	\$7.50
Zoo	404001	General Admission	Children 3 to 12	\$6.00
Zoo	404001	General Admission	Active Duty Military Personnel & Spouses with Valid Id	\$7.50
Zoo	404001	Reservation School Group Admission	Adult Chaperones (over 21 years of age)	\$7.50
Zoo	404001	(completed application required)	Students	\$5.00
Zoo	404001	Bulk Ticket Purchases for Specified Zoo	Adults 13 and over	\$7.50
Zoo	404001	Partners (Over 500)	Children 3 to 12	\$5.00
Zoo	404005	Parking Fee Revenue	Zoo Sponsored Events	\$3.00
Zoo	404301	Processing Fee (New)	Processing Fee (events, rentals not through contract)	\$10.00
Zoo	404301	Services/event fee	Additional Staff Required by the zoo	\$30.00/hr
Zoo	404301	Services/event fee	Security as required by the zoo	\$20.00/hr
Zoo	405020	Facility Rental	Designated Outdoor areas - tables & chairs for 50 persons (7 tables & 50 chairs) includes set up & tear down	\$100.00
Zoo	405020	Facility Rental	Indoor meeting rooms	\$40.00/half day
Zoo	405020	Facility Rental-After Hours	Entire Zoo Open Areas - facility & required animal staff only	\$500.00
Zoo	405020	Facility Rental-After Hours	Zoo Public Areas - staff not required	\$200.00
Zoo	405020	Facility Rental -After Hours	Indoor Exhibit Building - facility & required animal staff only	\$100.00
Zoo	405020	Equipment	Podium/Sound System	\$50.00
Zoo	405020	Equipment	Stage	\$50.00
Zoo	405020	Equipment	TV/VCR	\$25.00
Zoo	405020	Equipment	Tent - 30' x 30'	\$500.00
Zoo	405020	Equipment	Tables W/Chairs (1-2' x 6' table w/ 6 chairs)	\$5.00
Zoo	405020	Equipment	Individual Chairs	\$5.00 each
Zoo	405020	Equipment	Tables (30"x 72" - 30 available w/ 6 chairs)	\$5.00 each
Zoo	405020	Equipment	Tables (5' round - 12 available w/ 8 chairs)	\$5.00 each
Zoo	404301	Adventure Program Special Request	Birthday Party - Animal Encounter	\$75.00
Zoo	404301	Adventure Programs	10% Discount on Adventure and Animal Encounter Programs to El Paso Zoological Society Members	10% Discount to Society Members
Zoo	404301	Adventure Programs	Breakfast with the Animals - Adults Ages 13 and over	\$20.00
Zoo	404301	Adventure Programs	Breakfast with the Animals - Children 12 and under	\$15.00
Zoo	404301	Adventure Programs	AT the Zoo	\$3.00 per student
Zoo	404301	Adventure Programs	At the Zoo - program upgrades (additional)	\$7 per student/Americas \$14 per student / Asia \$10 per student Produce Hunt
Zoo	404301	Adventure Programs	At School / Institution - 10 to 40 students	\$110 first program, \$70 each additional program
Zoo	405065	Sales to the Public	Self-Guided Tour - Educational 3-ring binder	\$ 25 each
Zoo	404301	Animal Encounter Program	Teen Adventure Camp	\$40.00 half day session per person
Zoo	404301	Animal Encounter Program	Holiday Camp - 1/2 day sessions	\$40 per person
Zoo	404301	Animal Encounter Program	Spring Break Camp - 1day / 2day / 3day	\$60 / \$90 / \$120 per person
Zoo	404301	Animal Encounter Program	Toddler Treks	\$20.00 adult & child, \$10 additional attendees
Zoo	404301	Animal Encounter Program	Teacher workshop I	\$25 per person
Zoo	404301	Animal Encounter Program	Night Prowls	\$20 per person
Zoo	404301	Animal Encounter Program	Photo Safari	\$20 per person
Zoo	404301	Animal Encounter Program	Adult/Child program - Mommy, Grandpa ore Grandma & me	\$20.00 adult & child, \$10 additional attendees
Zoo	404301	Animal Encounter Program	Animal Feeding - per item	\$1.00
Zoo	404301	Animal Encounter Program	Sleepover - Adults 13 and over	\$40.00 per person
Zoo	404302	Animal Encounter Program	Sleepover - Children 5 through 12	\$30.00 per person
Zoo	404301	Behind the Scene Tours	Tour of the Americas	\$15 per person
Zoo	404301	Behind the Scene Tours	Elephant Encounter	\$200 group of 5
Zoo	404301	Behind the Scene Tours	Produce Hunt	\$10 per person
Zoo	404301	Adventure Program	Group Reservation Program - basic	\$3.00 per student
Zoo	404302	Adventure Program	Group Reservation Program - curriculum based	\$7.00 per student/Americas \$14.00 per student/Asia \$10.00 per student Produce Hunt
Zoo	405020	Booth Rental	Vendor Information Booth	\$40-1day/ \$75-2day
MCAD-Art Museum	404303	Membership fees- Art Museum	Senior Citizen	\$15.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Student	\$15.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Individual	\$25.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Family	\$50.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Active Duty Military-Individual	\$20.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Active Duty Military-Family	\$45.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Contributors	\$100.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Supporters Circle	\$250.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Collectors Circle	\$500.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Sponsors Circle	\$1,000.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
MCAD-Art Museum	404303	Membership fees- Art Museum	Donors Circle	\$2,500.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Patrons Circle	\$5,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Benefactors Circle	\$10,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Founder	\$1,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Executive	\$2,500.00
MCAD-Art Museum	404303	Membership fees- Art Museum	President	\$5,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	CEO	\$10,000.00
MCAD-Art Museum	404303	Membership fees- Art Museum	Director	\$20,000.00
MCAD-Art Museum	405020	Facility rental fees	Entire Museum.	\$10,000.00
MCAD-Art Museum	405020	Facility rental fees	Lobby.	\$500 for up to 4 hrs/1,000. for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	2nd. Floor lobby.	\$500 for up to 4 hrs/\$1000 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Temporary Gallery	\$1,500 for up to 4 hrs/\$3,000. for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Theater	\$1000 for up to 4 hrs/\$1,500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Board Room	\$250 for up to 4 hrs/\$500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Lecture Room	\$250 for up to 4 hrs/\$500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Library	\$250 for up to 4 hrs/\$500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Classrooms	\$250 for up to 4 hrs/\$500 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Outdoor Seating Area	\$1,500 for up to 4 hrs/\$3,000 for up to 8 hrs.
MCAD-Art Museum	405020	Outside caterer fee	Vendor fee to use museum	15% of Caterers fee
MCAD-Art Museum	405020	Facility rental fees	Entire Museum.	\$10,000.00
MCAD-Art Museum	405020	Facility rental fees	Wedding receptions/ceremonies/Barmitzvahs/Hallmark Birthdays (15,16); includes Lobby, Gateway, Cont II, Insurance Podium/Microphone, risers (no dancing)	\$5,000 flat fee
MCAD-Art Museum	405020	Facility rental fees	Rogers Grand Lobby	\$750 for up to 4 hrs/\$1,250 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	2nd Floor lobby/Mezzanine	\$750 for up to 4 hrs/\$1,250 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Gateway Gallery	\$1,750 for up to 4 hrs./\$3,250 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Contemporary II	\$1,750 for up to 4 hrs./\$3,250 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Theater/Auditorium	\$1,250 for up to 4 hrs./\$1,750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Larry Francis Board Room	\$500 for up to 4 hrs./\$750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Lecture/Executive Dining Room	\$500 for up to 4 hrs./\$750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Library	\$500 for up to 4 hrs./\$750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Classrooms (each)	\$500 for up to 4 hrs./\$750 for up to 8 hrs.
MCAD-Art Museum	405020	Facility rental fees	Outdoor Seating Area	\$1,750 for up to 4 hrs./\$3,250 for up to 8 hrs.
MCAD-Art Museum	405021	Facility object rental fees	Museum Décor- vases, fabric, lighting (on site only)	\$50 per hour
MCAD-Art Museum	404302	Book-bunch session fees	Members & non-members	members free/non-members \$10.00
MCAD-Art Museum	405020	Facility object rentals	Chairs	\$2.00 each
MCAD-Art Museum	405021	Facility object rentals	Easels	\$7.00 each

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
MCAD-Art Museum	405021	Facility object rentals	Tables (8', 6', 48" round)	\$10.00 each
MCAD-Art Museum	405021	Facility object rentals	Café Tables (36" square black , 30 available)	\$10.00 each
MCAD-Art Museum	405021	Facility object rentals	Seminar Tables (2'x6', 7 available)	\$12.00 each
MCAD-Art Museum	405021	Facility object rentals	Podium/sound system	\$50.00
MCAD-Art Museum	405021	Facility object rentals	Riser (4' x 5' 1/2"; 2 available)	\$25.00 each
MCAD-Art Museum	405021	Facility object rentals	Slide Projector	\$25.00 each
MCAD-Art Museum	405021	Facility object rentals	TV/VCR	\$25.00
MCAD-Art Museum	405021	Facility object rentals	Tent (20' x 40')	\$300.00
MCAD-Art Museum	405021	Facility object rentals	Piano	\$300.00
MCAD-Art Museum	405021	Facility object rentals	Security Officer	\$30.00 per hour
MCAD-Art Museum	405021	Facility object rentals	Audio Visual Operator	\$30.00 per hour
MCAD-Art Museum	405021	Facility object rentals	Event staff (each)	\$30.00 per hour
MCAD-Art Museum	405021	Exhibition rental fees	Permanent Collection/Curated In-house	\$1,500 minimum - \$10,000 maximum
MCAD-Art Museum	405021	One time use copyright release for photography	Copyright	up to \$75.00 per image
MCAD-Art Museum	405021	Object loan fee	Permanent Collection Lending	up to \$100.00 per work of art
MCAD-Art Museum	404302	Lectures (High Art High Noon)	Members & non-members	\$5.00 members / \$10.00 non-members
MCAD-Art Museum	405065	Teacher Workshops Fees	Program Registration	3hr-\$35.00 / 4hr-\$40.00 / 5hr-\$45.00
MCAD-Art Museum	404000	Exhibition fees	Entry fees (senior, students, military)	\$3.00
MCAD-Art Museum	404000	Exhibition fees	Entry fees (Adults)	\$5.00
MCAD-Art Museum	404000	Exhibition fees	Entry fees (members, kids under 12)	Free
MCAD-Art Museum	404302	Art classes fees* (See comment)	4-day Summer Art Camps (ages 6 to 12)	\$56.00 members / \$70.00 non members
MCAD-Art Museum	404302	Art classes fees* (See comment)	4-day Summer Art Camps-clay (ages 6 to 12)	\$64.00 members / \$80.00 non members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 -day Summer Art Camps-clay (ages 6 to 12)	\$128 members / \$160 members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Kids Classes (ages 6 to 14)	\$62.00 members/\$77.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Kids Classes-clay (ages 6 to 14)	\$72.00 members / \$90.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Adult Classes (ages 15 and above)	\$62.00 members/\$77.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	8 session Adult Classes-clay (ages 15 and above)	\$72.00 members / \$90.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	4 session Parent/Child classes	\$38 members/\$46 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	6 Session Adult Classes - (ages 15 and above)	\$47.00 members/\$59.00 non-members
MCAD-Art Museum	404302	Art classes fees* (See comment)	6 Session Youth Classes - (ages 6 to 18)	\$38 members/\$46 non-members
MCAD-Art Museum	404303	Art classes fees* (See comment)	1-day Family Workshops (ages 3 and above)	\$10.00 members (\$25 max.)/\$12.00 non-members (\$30.00 max.)

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
MCAD-Art Museum	404303	Art classes fees* (See comment)		\$30.00 members /\$38.00 non-members
			1-day Youth Workshops (ages 6 to 12)	
MCAD-Art Museum	404304	Art classes fees* (See comment)		\$45.00 members /\$55.00 non-members
			1-day Adult Workshops (ages 15 and above) Batik Technique	
MCAD-Art Museum	404305	Art classes fees* (See comment)		\$30.00 members /\$38.00 non-members
			1-day Adult Workshops (ages 15 and above)	
MCAD-Art Museum	404302	Art classes fees* (See comment)		Up to \$100.00/Session
			Open Studio/Class	
MCAD-Art Museum	404302	Art classes fees* (See comment)		Up to \$1,000.00/Session
			Artist Workshop (Artist as students)	
MCAD-Art Museum	404302	Art classes fees* (See comment)		Up to \$100.00/Session
			Independent Study	
MCAD-Art Museum	404302	Third Thursdays		\$7 for members/\$10 non- members
			Adult Programming	
MCAD-Art Museum	404302	Look & Dos		\$10 for members/\$15 for non-members
			Special programming	
MCAD-History Museum	404303	Membership fees- History Museum	Student/Senior/Military	\$20.00
MCAD-History Museum	404303	Membership fees- History Museum	Individual	\$25.00
MCAD-History Museum	404303	Membership fees- History Museum	Family	\$50.00
MCAD-History Museum	404303	Membership fees- History Museum	Advocate	\$250.00
MCAD-History Museum	404303	Membership fees- History Museum	Contributor	\$500.00
MCAD-History Museum	404303	Membership fees- History Museum	Provider	\$1,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Corporate	\$1,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Supporter	\$2,500.00
MCAD-History Museum	404303	Membership fees- History Museum	Champion	\$5,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Patron	\$10,000.00
MCAD-History Museum	404303	Membership fees- History Museum	Benefactors Circle	\$20,000.00
MCAD-History Museum	405020	Facility Rental Fees	1st floor orientation theatre	\$150 for up to 4 hrs/\$350. for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	1st floor seminar room	\$150 for up to 4 hrs/\$350. for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	1st floor activity classroom	\$100 for up to 4 hrs/\$250. for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	1st Floor Lobby	\$500 for up to 4 hrs/\$950 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	2nd floor board room	\$150 for up to 4 hrs/\$350. for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	2nd floor lecture room (activity classroom)	\$125 for up to 4 hrs/\$270. for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	2nd Floor lobby	\$500 for up to 4 hrs/\$950 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	Outdoor Garden Terrace	\$500 for up to 4 hrs/\$950 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	Entire 1st Floor	\$5,000 for up to 4 hrs/\$8,500 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	Entire 2nd Floor	\$5,000 for up to 4 hrs/\$8,500 for up to 8 hrs.
MCAD-History Museum	405020	Facility Rental Fees	Entire Museum.	\$10,000 for up to 4 hrs/\$15,000 for up to 8 hrs.
MCAD-History Museum	405021	Facility Object Rental Fees	Chairs	\$2 each
MCAD-History Museum	405022	Facility Object Rental Fees	Table (5' rectangular)	\$10 per table

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
MCAD-History Museum	405023	Facility Object Rental Fees	Tables (round)	\$12 per table
MCAD-History Museum	405024	Facility Object Rental Fees	Podium/lecturn	\$12 each
MCAD-History Museum	405025	Facility Object Rental Fees	Sound system	\$50.00
MCAD-History Museum	405026	Facility Object Rental Fees	Slide Projector	\$25.00
MCAD-History Museum	405027	Facility Object Rental Fees	Electronic media projector	\$50.00
MCAD-History Museum	405028	Facility Object Rental Fees	TV/VCR	\$25.00
MCAD-History Museum	405029	Facility Object Rental Fees	Security Officer (each)	\$30.00/hour per officer
MCAD-History Museum	405030	Facility Object Rental Fees	Audio/Video Operator (each)	\$30.00/hour per operator
MCAD-History Museum	405031	Facility Object Rental Fees	Event staff (each)	\$30.00/hour per operator
MCAD-History Museum	404302	Instructional Fees	4 Day Summer History Camps (Ages 6-12)	\$56.00 members / \$70.00 non members
MCAD-History Museum	404302	Instructional Fees	4 Day Summer History Camps w/makes and takes (Ages 6-12)	\$64.00 members / \$80.00 non members
MCAD-History Museum	404302	Instructional Fees	8 session Adult Classes (ages 15 and above)	\$62.00 members / \$77.00 non members
MCAD-History Museum	404302	Instructional Fees	8 Session Adult Classes with take home project (ages 15 and above)	\$72.00 members / \$90.00 non members
MCAD-History Museum	404302	Instructional Fees	4 Session parent/Child Craft Classes	\$38.00 members / \$46.00 non members
MCAD-History Museum	404302	Instructional Fees	6 Session Adult Classes - (ages 15 and above)	\$47.00 members / \$59.00 non members
MCAD-History Museum	404302	Instructional Fees	6 Session Youth Classes with take home project (ages 6-18)	\$38.00 members / \$46.00 non members
MCAD-History Museum	404302	Instructional Fees	1-Day Adult Workshop with take home project (4 hr)	\$45.00 members / \$55.00 non members
MCAD-History Museum	404302	Instructional Fees	1-Day 4 hr Youth Workshop with take home project (4 hr)	\$30.00 members / \$38.00 non members
MCAD-History Museum	404302	Instructional Fees	Event Fees - Museum Special Event Fees (per Person)	Members - \$5.00 for up to 4 hrs/\$10.00 for up to 8 hrs. Non-members - \$10.00 for up to 4 hrs/\$20.00 for up to 8 hrs.
MCAD-History Museum	404302	Instructional Fees	Tour Fees -Special hands on programs for school groups	Up to \$2.00 per student
MCAD-History Museum	404302	Instructional Fees	Tour Fees -Special history tours of El Paso	Members - \$25.00 for up to 4 hrs/\$50.00 for up to 8 hrs. Non-members - \$40.00 for up to 4 hrs/\$80.00 for up to 8 hrs.
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Senior Citizen	\$20.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Student	\$20.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Individual	\$25.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Military Individual	\$20.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Family	\$40.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Military Family	\$35.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Folsom	\$100.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Clovis	\$250.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Jornada Brown	\$500.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	El Paso Polychrome	\$1,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Chupadero Black on White	\$5,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Gila Polychrome	\$10,000.00
MCAD-Archeology Museum	404303	Membership fees- Archeology Museum	Mimbres Black on White	\$50,000.00
MCAD-Archeology Museum	405020	Facility Rental Fees	Entire Museum.	\$900 for up to 4 hrs/\$1800 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility Rental Fees	Auditorium Gallery	\$300 for up to 4 hrs/\$600 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility Rental Fees	Conference Room	\$200 for up to 4 hrs/\$400 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility Rental Fees	Gazebo	\$100 for up to 4 hrs/\$200 for up to 8 hrs.
MCAD-Archeology Museum	405020	Facility Object Rental Fees	Security Officer (each)	\$30.00/hour
MCAD-Archeology Museum	405020	Facility Object Rental Fees	Audio Visual Operator (each)	\$30.00/hour
MCAD-Archeology Museum	405020	Facility Object Rental Fees	Event staff (each)	\$30.00/hour
MCAD-Archeology Museum	404302	Instructional Fees	Summer Camp Fees (per child up to age to 14)	\$55.00 for members/\$70.00 for non-members
MCAD-Archeology Museum	404302	Instructional Fees	Conference Fees	\$30 per person - pre registration/\$40 per person at the door/\$25 for students w/ ID
MCAD-Archeology Museum	404301	Event Fees	Museum special events fees (per person)	Members - \$5 for up to 4 hrs./\$10 for up to 8 hrs. Non members - \$10 or up to 4 hrs./\$20 for up to 8 hrs.
MCAD-Archeology Museum	404301	Instructional Fees	Creative workshops	\$25 for up to 4 hours for members, \$40 for up to 4 hours for non-members
MCAD-Archeology Museum	404301	Tour Fees	Archeological tours	\$50 for up to 8 hours and \$25 for up to 4 hours for members; \$80 for up to 8 hours and \$40 for up to 4 hours for non-members
MCAD-Archeology Museum	404301	Event Fees	Vendor fees for onsite commercial vendors	Up to \$50 for up to 8 hours for nonprofit organizations; up to \$100 for up to 8 hours for for-profit organizations
MCAD-Cultural Affairs Division	404301	Event Fees	Cultural & Historical Trolley/Bus Tours Fee (per person)	Up to \$25 for 2-hour bus tours: up to \$75 for all day bus tour, including lunch
MCAD-Cultural Affairs Division	404301	Event Fees	Cultural & Historical Walking Tours Fee (per person)	\$5.00 per person
MCAD-Cultural Affairs Division	405065	Miscellaneous non-operating revenues	Vendor booth fees for cultural and heritage tourism events	Up to \$200 per booth for food, arts & crafts vendors
MCAD-Cultural Affairs Division	404301	Event Fees	Admission Fees to special art, culture and heritage events, competitions and programs	\$1 to \$100 per person
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) with 6 months notice	First object - \$150 per object/venue; each additional object - \$50/venue; with less than six months notice
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) without 6 months notice	First object - \$250 per object/venue; each additional object - \$150/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) with 9 months notice	First object - \$300 per object/venue; each additional object - \$200/venue

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
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Department	Account	Fee Description	Detail	FY2010 Adopted
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) without 9 months notice	First object - \$400 per object/per venue; each additional object - \$300/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (US) with 6 months notice	First object - \$500 per object/per venue; each additional object - \$400/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (US) without 6 months notice	First object - \$750 per object/per venue; each additional object - \$650/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (foreign) with 9 months notice	First object - \$1500 per object/per venue; each additional object - \$1400/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (foreign) without 9 months notice	First object - \$2500 per object/per venue; each additional object - \$2400/venue
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Fees for exhibitions organized by the El Paso Museum of Art, El Paso Museum of Archaeology or El Paso Museum of History	Up to 10 objects - \$5,000; 11-20 objects - \$7,500; 21-30 objects- \$10,000; and so forth at a rate of \$2,500 per additional 10 objects
MCAD-Museums Division	405065	Miscellaneous non-operating revenues	Fees for extended loans (over one year)	\$100 per object/per year up to \$5,000
Airport	404122	FTZ Transaction Fees	Transaction Fee	\$15.00
Airport	404122	FTZ Transaction Fees	High Volume Admissions	
Airport	404123	FTZ Transaction Fees	0-500	\$15.00
Airport	404124	FTZ Transaction Fees	500-1000	\$10.00
Airport	404122	FTZ Transaction Fees	1000 & Up	\$5.00
Airport	404122	FTZ Transaction Fees	Training	\$50.00
Airport	404122	FTZ Transaction Fees	Weekly Transportation and Exportation	\$30.00
Airport	404122	FTZ Transaction Fees	Weekly Entry	\$30.00
Airport	404122	FTZ Transaction Fees	Admission under Direct Delivery for Distribution Operations	\$100.00
Airport	404122	FTZ Transaction Fees	Cartage Document Fee	\$15.00
Airport	404122	FTZ Transaction Permit	Activation Fee	\$2,000.00
Airport	404122	FTZ Transaction Permit	Annual Sub-zone Fees Per Commodity	\$15,000.00
Airport	404122	FTZ Transaction Permit	Sub-Zone Activation Fee	\$3,000.00
Airport	403011	Aircraft Parking (Dead Storage)	Under 80,000 lbs.	\$30.00/day
Airport	403011	Aircraft Parking (Dead Storage)	Over 80,000 lbs.	\$100.00/day
Airport	403010	Fuel Flowage Fees		\$0.08 per gallon
Airport	403022	Annual Shuttle Service Permit	Application	\$150.00 per vehicle
Airport	403020	Off-Airport Rental Car Permit		7% gross receipts
Airport	403022	Annual Taxicab Permit		\$250.00 per vehicle or \$20.83/mo.
Airport		Taxicab Inspection		No fee charged by Airport
Airport	403036	Cost Recovery Rates	Criminal History Records Check, badging for Sterile and SIDA Access - pending legal opinion	\$50.00
Airport	403036	Cost Recovery Rates	Reimbursement for Lost Badges - pending legal opinion	\$100.00
Airport	403005, 403006, 403007	Cost Recovery Rates	Landing Fee (Signatory)	\$1.78 per 1000 lbs GLW

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Airport	403005, 403006, 403007	Cost Recovery Rates	Landing Fee (Non-Signatory)	\$2.23 per 1000 lbs GLW
Airport	403013	Cost Recovery Rates	Terminal Rental	\$36.31 sq. ft. /yr.
Airport	403031	Cost Recovery Rates	Electricity Surcharge / Telecommunication Charge	\$3.92 sq. ft. /yr.
Airport			Telecommunication charge – N/A	
Airport	403009	Cost Recovery Rates	Apron Use Fee (preferentially assigned gates)	\$12,000/yr.
Airport	403026	Cost Recovery Rates	City-Owned Loading Bridge (per year preferentially assigned)	\$14,400.00
Airport	403009	Cost Recovery Rates	Apron Use Fee (arrival or departure)	\$6.40 per use
Airport	403026	Cost Recovery Rates	City-Owned Loading Bridge Charge per Turn Around	\$125.00
Airport	403026	Cost Recovery Rates	Equipment Parking Rentals (per preferentially assigned)	\$2.50 sq.ft./yr
Airport	403030	Cost Recovery Rates	Security Screening Fee Per Enplaned Passenger	\$0.12
Airport	403028	Cost Recovery Rates	International Arrivals Area Charge per Deplaned International Passenger - pending legal opinion	\$2.00
Airport	403034	T-Hangar, Tie-Down and Heavy Aircraft Parking	T-Hangars: Single Hangars of Normal Configuration - pending legal opinion	\$110.00/mo.
Airport	403034		End Single Hangars w/add. Storage Space - pending legal opinion	\$125.00/mo.
Airport	403034		Double Hangar - pending legal opinion	\$220.00/mo.
Airport	403033		Tie-Down Space - pending legal opinion	\$20.00/mo.
Airport	403011		Heavy Aircraft Parking - pending legal opinion	\$20.00/day; \$400.00/mo. Max.
Airport	403004	Public Parking Short Term (ST) & Long Term (LT)		Free
Airport	403004		ST 0 – 10 min.	\$0.75
Airport	403004		ST 10 – 35 min.	\$1.50
Airport	403004		ST 35 min – 1 hr.	\$1.00
Airport	403004		ST Each Additional Hour	\$9.00
Airport	403004		ST Max each 24 hrs.	
Airport	403004		LT 0 – 10 min	Free
Airport	403004		LT 10 min. - 1 hr.	\$1.00
Airport	403004		LT Each Additional Hour	\$0.50
Airport	403004		LT Max. each 24 hrs.	\$4.50
Airport	403004		LT Weekly	\$22.50
Airport	403004	Overflow Parking Fees		\$3.00
Airport	403004		1 day	\$5.00
Airport	403004		2 days	\$10.00
Airport	403004		3 – 7 days	\$15.00
Airport	403004		8 – 14 days	\$20.00
Airport	403004		15 – 19 days	
Health		Food		
Health	404138	Meat Establishment Warehouse, Food Processing Plant	Under Direct Supervision of an authorized Federal and State inspection agency, No Other Food Activities.	\$158.00
Health	404138	Temporary Establishment	Unexposed Food	\$53.00
Health	404138	Recurrent Establishment	Unexposed Food	\$131.00
Health	404138	Seasonal Establishment	Unexposed Food	\$79.00
Health	404138	Temporary Establishment	Exposed Food	\$79.00
Health	404138	Recurrent Establishment	Exposed Food	\$263.00
Health	404138	Seasonal Establishment	Exposed Food	\$158.00
Health	404138	Home Child Care Facility	Less Than 12 Children	\$79.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Health	404138	Day Care Center	More Than 12 Recipients	\$170.00
Health		Charitable/Non-Profit Organization		EXEMPT
Health	404138	Mobile Food Establishment	Unexposed Food	\$105.00
Health	404138	Mobile Food Establishment	Exposed Food	\$158.00
Health	404138	Food Product Establishment	Under 200 Square Feet Prepackaged And No Potentially Hazardous Food	\$79.00
Health	404138	Food Service Establishment Food Product Establishment	Under 3,000 Square Feet	\$170.00
Health	404138	Food Service Establishment Food Product Establishment	3,001 To 6,000 Square Feet	\$340.00
Health	404138	Food Service Establishment Food Product Establishment	6,001 To 9,000 Square Feet	\$510.00
Health	404138	Food Service Establishment Food Product Establishment	9,001 Or More Square Feet	\$680.00
Health	404138	Outdoor Market		\$158.00
Health	404138	Each Vendor		\$11.00
Health	404138	Adult Foster Care Home/Private Care Home	4 Or Less Care Recipients	\$79.00
Health	404138	Personal Care Home	5-8 Care Recipients	\$105.00
Health	404138	Personal Care Home	9-18 Care Recipients	\$158.00
Health	404306	Booklets	Chapter 9.12	\$5.00
Health	404306	Booklets	Texas Food Establishment Rules	\$10.00
Health	404109	Plan Review	Under 3,000 Square Feet	\$105.00
Health	404109	Plan Review	3,001 To 6,000 Square Feet	\$158.00
Health	404109	Plan Review	6,001 To 9,000 Square Feet	\$210.00
Health	404109	Plan Review	More Than 9,000 Square Feet	\$263.00
Health	403118	Site Assessment	Under 200 Sq Ft-No Potentially Hazardous Food, Mobile, Recurrent, Outdoor Market, Home Day Care, Adult, Foster Or Personal Care. Meat establishment/warehouse/food processing plant under direct supervision of an authorized Federal or State inspection agency.	\$47.00
Health	403118	Site Assessment	Under 3,000 Square Feet	\$105.00
Health	403118	Site Assessment	3,001 To 6,000 Square Feet	\$158.00
Health	403118	Site Assessment	6,001 To 9,000 Square Feet	\$210.00
Health	403118	Site Assessment	More Than 9,000 Square Feet	\$263.00
Health	404119	Re-Inspection Fee	Requested within 24 hours	\$85.00
Health	404119	Re-Inspection Fee	Requested within 24-48 hours	\$110.00
Health	404119	Re-Inspection Fee	Requested within 48-72 hours	\$150.00
Health	404119	Re-Inspection Fee	Requested within 72-96 hours	\$200.00
Health	404119	Re-Inspection Fee	Requested after 96 hours	\$300 plus an additional \$100 for each 24 hours period thereafter
Health	404138	Food Establishment Permit	Duplicate	\$15.00
Health	404139	Food Handler/Manager	Duplicate	\$15.00
Health	403119	Hazard Analysis And Critical Control Point	Three Times The License Amount Based On Type Of Food Establishment	VARIES
Health	404306	Signs	Ground Meat	\$1.00
Health	404306	Signs	Hand wash	\$1.00
Health	404306	Signs	Oyster	\$1.00
Health	404306	Signs	Buffet	\$1.00
Health	404306	Signs	Smoking	\$1.00
Health	404306	Signs	Food Safety (Restrooms)	\$1.00
Health	404153	Application Annual Processing Fee		\$53.00
Health	404154	Condemnation Fee	Under 500 Lbs	N/C
Health	404154	Condemnation Fee	501 Lbs To 1000 Lbs	\$53.00
Health	404154	Condemnation Fee	1001 To 3000 Lbs	\$105.00
Health	404154	Condemnation Fee	3001 To 5000 Lbs	\$210.00
Health	404154	Condemnation Fee	5001 To 10,000 Lbs	\$315.00
Health	404154	Condemnation Fee	10,001 To 25,000 Lbs	\$420.00
Health	404154	Condemnation Fee	25,001 To 40,000 Lbs	\$525.00
Health	404154	Condemnation Fee	Over 40,000 Lbs	\$630.00
Health	404155	Fire/Accident Investigation	Per/Per Inspector (With A Minimum One (1) Hour Charge	\$53.00
Health	404109	HACCP Plan Review	Originating Establishment (Preparation)	\$53.00
Health	404109	HACCP Plan Review	Receiving Establishment (Ready-To-Eat)	\$26.00
Health	404306	Mobile Food Establishment	Sticker	\$10.00
Health	404156	Temporary Expedited Services (Application Submitted Less Than 72 hours Prior to Start of Event.	Unexposed Food	\$105.00
Health	404156	Temporary Expedited Services (Application Submitted Less Than 72 hours Prior to Start of Event.	Exposed Food	\$158.00
Health	404139	Food Handler Identification Card	Id Card	\$32.00
Health	404139	Food Protection Management Certification	Certification	\$70.00
Health	404139	FPMC Records Management/Official Id Card	Id Card-Replacement	\$15.00
Health	404139	Food Safety Course	Course	\$21.00
Health	405063	Public Information		VARIES

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Health	404139	Food Handler Records Management/Official ID Card	Food Handler Records, Management/Official ID Card	\$15.00
Health	403118	Requested Routine Inspection for Central Preparation Facility	For Central Preparation Facility	\$100.00
Health	404153	Application Fee	Health and Sanitary Application Processing Fee (Sack Lunch Daycares w/o Food Permits)	\$52.00
Health	403118	Inspection Fee	Health and Sanitary Site Visit (Sack Lunch Daycares w/o Food Permits)	\$47.00
Health	404119	Reinstatement of Suspended Permit Fee	(50% of the license amount based on type of establishment)	VARIES
Health	404155	After Hours Inspection Fee, Fire/Accident Inspection Fee or Food Condemnation/retention Fee Over 500# (5:00 pm to 8:00 am Monday to Friday; All Day Saturday, Sunday, and City Holidays)	Per Hour Inspector (With a Minimum one (1) Hour Charge or Any Portion Thereof.	\$85.00
Health	404119	Receipt	Duplicate	\$10.00
Health		Animal Services		
Health	404132	Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation	Permit Yearly Renewal	\$60.00
Health	404132	Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation	Amending Permit	\$10.00
Health	404132	Other Animals-Restrictions-Permit Requirements	Permit Yearly Renewal	\$35.00
Health	404132	Microchip Fees	Initial Issuance	\$15.00
Health	404132	Tick Bath	Tick Bath	\$10.00
Health	404132	Disposal of Dead Animals	Disposal of dead animals brought to shelter	\$10.00
Health	404132	Euthanasia of Animals	Euthanasia of dead animals brought to shelter	\$25.00
Health	404132	Euthanasia of Animals	Euthanasia of dead animals picked up by officer	\$45.00
Health	404132	Boarding Kennel Permit	Boarding kennel permit	\$100.00
Health	404132	Delivery of Animals	Delivery of Animals	\$25.00
Health	404132	Other Animals-Restrictions-Permit Requirements	Amending Permit	\$5.00
Health	404132	Buying And Selling	Shows And Exhibition	\$100.00
Health	404132	Buying And Selling	Grooming	\$110.00
Health	404132	Buying And Selling	Kennel	\$100.00
Health	404132	Buying And Selling	Animal Establishment	\$200.00
Health	404132	Registration	APPLICATION INITIAL ISSUANCE OR RENEWAL	\$10.00
Health	404132	Registration	Duplicate	\$10.00
Health	404132	Registration	Registration Transfer	\$10.00
Health	404132	Collar And Tag Required	New Tag	\$10.00
Health	403128	Fees-Impoundment	Class A: Dog, Cat Each	\$45.00
Health	403128	Fees-Impoundment	Class B: Goats, Sheep, Lambs, Pigs, Sows, Shoats, Calves, Foals And Animals Of The Same Approximate Size And Weight, Each Animal	\$50.00
Health	403128	Fees-Impoundment	Class C: Horses, Ponies, Mules And Animals Of Same Size And Weight, Each Animal	\$85.00
Health	403128	Fees-Impoundment	CLASS D: EXOTIC ANIMALS: REQUIRING CAPTURE BY DIVISION PERSONNEL	\$50.00
Health	403128	Fees-Impoundment	Class D: Exotic Animals, Already Contained	\$45.00
Health	403128	Handling Fee	Daily Fee Class A	\$10.00
Health	403128	Handling Fee	Daily Fee Class B	\$15.00
Health	403128	Handling Fee	Daily Fee Class C	\$15.00
Health	403128	Handling Fee	Daily Fee Class D	\$15.00
Health	403128	Cat And Dog Traps Pick-Up Or Drop-Off	Fee Per Address Delivery	\$15.00
Health	404132	Animal Litter Permit	Per litter	\$75.00
Health	404119	Class	Blood Borne Pathogens And Aseptic Techniques	\$45.00
Health		DENTAL		
Health	403131	Initial Oral Exam	Initial Oral Exam	\$45.00
Health	403131	Oral Periodic Oral Exam	Oral Periodic Oral Exam	\$37.00
Health	403131	Emergency Oral Exam	Emergency Oral Exam	\$25.00
Health	403131	Oral Exam 6 Mos. Old.	Oral Exam 6 Mos. Old.	\$181.00
Health	403131	Intraoral-Complete Series	Intraoral-Complete Series	\$90.00
Health	403131	Int/Oral-Periapical 1st Film	Int/Oral-Periapical 1st Film	\$16.00
Health	403131	Int/Oral-Periapical each add	Int/Oral-Periapical each add	\$15.00
Health	403131	Intraoral Occlusal Film	Intraoral Occlusal Film	\$13.00
Health	403131	Bitewings Two Films	Bitewings Two Films	\$30.00
Health	403131	Bitewings Four Films	Bitewings Four Films	\$44.00
Health	403131	Panoramic Film	Panoramic Film	\$81.00
Health	403131	Adult/Prophy	Adult/Prophy	\$70.00
Health	403131	Child/Prophy	Child/Prophy	\$47.00
Health	403131	child/Flouride	child/Flouride	\$19.00
Health	403131	Adult/Flouride	Adult/Flouride	\$19.00
Health	403131	Oral Hygiene Instruction	Oral Hygiene Instruction	\$16.00
Health	403131	Sealant per Tooth	Sealant per Tooth	\$36.00
Health	403131	Space Maint/Fixed Unilat	Space Maint/Fixed Unilat	\$200.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST				
FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Health	403131	Recementation of Space Maintainer	Recementation of Space Maintainer	\$23.00
Health	403131	AMAL. PRIM (1S)	AMAL. PRIM (1S)	\$77.00
Health	403131	AMAL. PERM (1S)	AMAL. PERM (1S)	\$82.00
Health	403131	AMAL. PRIM (2S)	AMAL. PRIM (2S)	\$104.00
Health	403131	AMAL. PERM (2S)	AMAL. PERM (2S)	\$109.00
Health	403131	AMAL. PRIM (3S)	AMAL. PRIM (3S)	\$113.00
Health	403131	AMAL. PERM (3S)	AMAL. PERM (3S)	\$139.00
Health	403131	AMAL. PRIM (4)	AMAL. PRIM (4)	\$77.00
Health	403131	RESIN, ANTE (1S)	RESIN, ANTE (1S)	\$99.00
Health	403131	RESIN, ANTE (2S)	RESIN, ANTE (2S)	\$131.00
Health	403131	RESIN, ANTE (3S)	RESIN, ANTE (3S)	\$172.00
Health	403131	RESIN, ANTE (4+S)	RESIN, ANTE (4+S)	\$213.00
Health	403131	RESIN One Surface Post/Primary	RESIN One Surface Post/Primary	\$96.00
Health	403131	Resin One Surface Perm	Resin One Surface Perm	\$105.00
Health	403131	Resin Two Surface/Primary	Resin Two Surface/Primary	\$124.00
Health	403131	Resin Two Surface Perm	Resin Two Surface Perm	\$138.00
Health	403131	Resin Three Post Prim	Resin Three Post Prim	\$109.00
Health	403131	Resin Three Perm	Resin Three Perm	\$126.00
Health	403131	Rescement Crown	Rescement Crown	\$25.00
Health	403131	SSC/Primary	SSC/Primary	\$195.00
Health	403131	SSC/Permanent	SSC/Permanent	\$203.00
Health	403131	Sedative Fill Temp	Sedative Fill Temp	\$46.00
Health	403131	Pulp Cap - Direct	Pulp Cap - Direct	\$20.00
Health	403131	Pulp Cap - Indirect	Pulp Cap - Indirect	\$38.00
Health	403131	Therapeutic Pulp	Therapeutic Pulp	\$110.00
Health	403131	Pulpal Therapy (Resorbable Filling)	Pulpal Therapy (Resorbable Filling)	\$55.00
Health	403131	1 RT Canal	2 RT Canal	\$445.00
Health	403131	2 PT Canal	3 PT Canal	\$516.00
Health	403131	Three or More Canals, Molar	Three or More Canals, Molar	\$780.00
Health	403131	Gingivectomy per Quadrant	Gingivectomy per Quadrant	\$203.00
Health	403131	Gingivectomy per Root	Gingivectomy per Root	\$63.00
Health	403131	Provisional Splinting - Introcoronal	Provisional Splinting - Introcoronal	\$78.00
Health	403131	Provisional Splinting	Provisional Splinting	\$125.00
Health	403131	Extraction Single Tooth	Extraction Single Tooth	\$84.00
Health	403131	Surg. Extraction	Surg. Extraction	\$129.00
Health	403131	Suture of Small Wound	Suture of Small Wound	\$94.00
Health	403131	Excision of Pericoronal Gingiva	Excision of Pericoronal Gingiva	\$55.00
Health	403131	Local Anesthesia Not in Conj.	Local Anesthesia Not in Conj.	\$16.00
Health	403131	Analgesia, Anxiolysis, Inhalation	Analgesia, Anxiolysis, Inhalation	\$35.00
Health	403131	Occlusal Adjustment - Limited	Occlusal Adjustment - Limited	\$47.00
Health	403131	Palliative Threat (Emg)	Palliative Threat (Emg)	\$23.00
Health			Medical related fees are set in accordance with Medicaid rates.	
Health		IMMUNIZATIONS		
Health	406040	ONE (1) VACCINE	ONE (1) VACCINE - For list of vaccines contact department	\$10.00
Health	406040	TWO (2) OR MORE VACCINE	TWO (2) OR MORE VACCINE - For list of vacciness contact department	\$20.00
Health		Over Seas Immunizations		
Health	405065	HEP B Adult	HEP B Adult	\$35.00
Health	405065	HEP A Adult	HEP A Adult	\$55.00
Health	405065	TDAP Adult	TDAP Adult	\$44.00
Health	405065	TYPHOID	TYPHOID	\$54.00
Health	405065	MENOMUNE	MENOMUNE	\$106.00
Health	405065	FLU Vaccine Adult	FLU Vaccine Adult	\$25.00
Health	405065	Pneumococcal/Adult	Pneumococcal/Adult	\$40.00
Health		Travel Vaccines Counseling Session		
Health	406040	Immunization Counseling		\$50.00
Health		LABORATORY		
Health	403133	Urinalysis non-auto w/scope	Urinalysis non-auto w/scope	\$6.00
Health	403133	Urinalysis non-auto	Urinalysis non-auto	\$5.00
Health	403133	QuantIFERON TB Gold	QuantIFERON TB Gold	\$65.00
Health	403133	RPR	RPR	\$7.00
Health	403133	TPPA	TPPA	\$15.00
Health	403133	Specimen Concentration	Specimen Concentration	\$12.00
Health	403133	Feces Culture Enteric	Feces Culture Enteric	\$16.00
Health	403133	Culture aerobic ID	Culture aerobic ID	\$14.00
Health	403133	Culture screen only	Culture screen only	\$11.00
Health	403133	Mycobacteria Culture	Mycobacteria Culture	\$19.00
Health	403133	Mycobacteria ID Biochem	Mycobacteria ID Biochem	\$19.00
Health	403133	Mycobacteria ID HPLC	Mycobacteria ID HPLC	\$22.00
Health	403133	Mycobacteria Drug Susceptibility, Each Drug	Mycobacteria Drug Susceptibility, Each Drug	\$10.00
Health	403133	Smear Gram stain	Smear Gram stain	\$7.00
Health	403133	Smear acid-fast stain	Smear acid-fast stain	\$9.00
Health	403133	Smear wet mount	Smear wet mount	\$7.00
Health	403133	HIV-1 eia	HIV-1 eia	\$30.00
Health	403133	HIV-2 eia	HIV-2 eia	\$30.00
Health	403133	Chlamydia DNA amp probe	Chlamydia DNA amp probe	\$60.00
Health	403133	AFB ID genetic probe	AFB ID genetic probe	\$35.00
Health	403133	AFB ID genetic probe	AFB ID genetic probe	\$35.00

CITY OF EL PASO SCHEDULE C DEPARTMENTAL FEE LIST FY10 Fees are rounded to the nearest dollar. Variances in the % change are due to rounding.				
Department	Account	Fee Description	Detail	FY2010 Adopted
Health	403133	N. Gonorrhoeae DNA amp probe	N. Gonorrhoeae DNA amp probe	\$60.00
Health	403138	Potable Water testing	Potable Water testing	\$23.00
Health	403133	TB Testing	TB Testing	\$35.00
Health	403133	STD Testing	STD Testing	\$60.00
Health	403133	Mycology	Mycology	\$30.00
Health	403134	Dairy	Dairy	\$15.00
Health			Medical related fees are set in accordance with Medicaid rates.	
Health		STD PROGRAM		
Health	403133		Initial STD Exam	\$55.00
Health	403133		STD Follow Up	\$10.00
Health	403133		Lab Processing Fee	Discontinued
Health			HIV/RPR Only - Drawing of Blood	\$10.00
Health	403132		Liquid Nitrogen Treatment	\$15.00
Health		ADULT IMMUNIZATIONS	One Vaccine	\$10.00
Health		*DSHS ELIGIBLE CLIENTS ONLY	2 or More Vaccine	\$20.00
Health			PNEUMOCOCCAL VACCINE	\$35.00
Health			HEPATITIS A	\$10.00
Health			HEPATITIS B	\$10.00
Health			HPV	\$10.00
Health			TETANUS - TDAP	\$10.00
Health			MENINGOCOCCAL	\$10.00
Health			ZOSTER VACCINE	\$10.00
Health			Medical related fees are set in accordance with Medicaid rates.	
Health		TUBERCULOSIS PROGRAM		
Health	406040		TB SKIN TEST	\$9.00
Health	406040		TESTING/TREATMENT RELATED TO	
Health	406040		MYCOBACTERIUM DISEASE OTHER	
Health	406040		THAN TB	\$30.00
Health			Medical related fees are set in accordance with Medicaid rates.	
Health		CLASS		
Health	403123	1 - 2	INITIAL EXAM LEVEL 01 NON PHYS.	\$33.00
Health	403123		INITIAL EXAM-LEVEL 6 NON PHYS AND PHYS SVC	\$66.00
Health	403123		INITIAL EXM LEVEL 8 NON PHYS AND PHYS SVC AND PRESCRIBES MED PREV. TREATMENT	\$68.00
Health	403123	3 - 5	INITIAL EXAM LEVEL 1, NON PHYS SVC ONLY	\$54.00
Health	403123		INITIAL EXAM LEVEL 6 NON PHYS AND PHYS SVC	\$92.00
Health	403123		INITIAL EXAM LEVEL 7, NON PHYS AND PHYS SVC. AND PRESCRIBES MED (INITIAL TREATMENT)	\$318.00
Health	403123	1 - 2	PHYSICIAN EXAM LEVEL 6 NON PHYS AND PHYS SVC.	\$47.00
Health	403123		PHYS. EXAM., LEVEL 8 NON PHYS AND PHYS SVC AND PRESCRIBED MEDICATIONS	\$48.00
Health	403123	3 - 5	PHYS EXAM, LEVEL 6 NON PHYS AND PHYS.	\$48.00
Health	403123		PHYS. EXAM LEVEL 7, NON PHYS AND PHYS. SVC AND PRESCRIBED MEDICATION	\$273.00
Health	403123	1 or 2	FOLLOW-UP EXAM LEVEL 1, NON PHYS SERV ONLY	\$28.00
Health	403123		FOLLOW UP EXAM, LEVEL 6 NON PHYS. AND PHYS. SVC	\$58.00
Health	403123	3 - 5	FOLLOW-UP EXAM LEVEL 1, NON PHYS SVC ONLY	\$34.00
Health	403123		FOLLOW UP EXAM, LEVEL 6 NON PHYS. AND PHYS. SVC	\$64.00
Health	403123		MONTHLY EXAM, LEVEL 3 NON PHYS SVC AND PRESCRIBED MEDICATIONS	\$18.00
Health	403123	1-2	MONTHLY EXAM LEVEL 8 NON PHYS, AND PHYS SVC AND PRESCRIBED MEDICATIONS	\$63.00
Health	403123	3-5	MONTHLY EXAM LEVEL 2 NON PHYS SVC AND PRESCRIBED MEDICATIONS	\$253.00
Health	403123		MONTHLY EXAM LEVEL 4 NON PHYS SVC AND PRESCRIBED MEDICATIONS (MAINTENANCE TREATMENT)	\$55.00
Health	403123		MONTHLY EXAM LEVEL 5 NON PHYS SVC AND PRESCRIBED MEDICATIONS (ADVANCED TREATMENT)	\$1,012.00
Health	403123		MONTHLY EXAM LEVEL 7, NON PHY AND PHYS SVC AND PRESC. MED. (INITIAL TREATMENT)	\$265.00
Health	403123		MONTHLY EXAM, LEVEL 9 NON PHYS AND PHYS SVC AND PRESCRIBED MED (MAINTENANCE TREATMENT)	\$69.00
Health	403123		MONTHLY EXAM, LEVEL 10, NON PHYS AND PHYS. SVC AND PRESCRIBED MEDICATIONS (ADVANCED TREATMENT)	\$1,025.00
Health			Medical related fees are set in accordance with Medicaid rates.	
Health			DOT/DOPT EXAMINATION	
Health	403123	1-2	DOT/DOPT EXAM, LEVEL 1, NON PHYS SVC ONLY CLASS 1 OR 2	\$13.00
Health	403123	3-5	DOT/DOPT EXAM, LEVEL 1, NON PHYS SVC ONLY CLASS 3 OR 5	\$19.00
Health			Medical related fees are set in accordance with Medicaid rates.	
Health			X-RAYS	
Health	403123		X-RAY Professional Component (Interpretation)	\$38.00
Health			Medical related fees are set in accordance with Medicaid rates.	
Health		EDUCATION		
Health	405065		CPR CLASSES	\$30.00

017183

22

AN ORDINANCE LEVYING 2010 TAXES

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

SECTION 1: That ad valorem taxes for the tax year ending December 31, 2009 to fund the City's budgetary requirements for the fiscal year ending August 31, 2010, be and are hereby levied on all property, real, personal, and mixed, subject to taxation by the City, at the rate of 0.633 of one percent of the assessed value of said property, as hereinafter set forth:

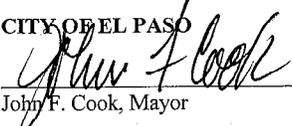
- A. For General Purposes:
For the General Fund and for the purpose of defraying current municipal expenses of the City of El Paso not otherwise provided for, 0.422 of one percent.
- B. For Special Purposes:
To pay the interest on and provide a Sinking Fund to redeem bonds a total Levy for Special Purposes 0.211 of one percent.

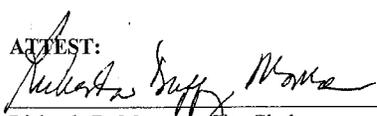
CITY CLERK DEPT.
09 AUG 25 PM 4:51

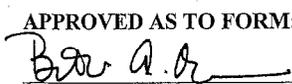
SECTION 2. Occupation Tax:

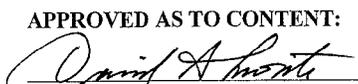
There is hereby levied on every person, firm, association or corporation pursuing within the limits of the City of El Paso any occupation taxed by the State of Texas as authorized by City Council an annual tax equal to one-half of the occupation tax levied by the State of Texas thereon.

PASSED AND APPROVED this 25th day of August, 2009.

CITY OF EL PASO

John F. Cook, Mayor

ATTEST:

Richarda D. Momsen, City Clerk

APPROVED AS TO FORM:

Bertha A. Ontiveros
Assistant City Attorney

APPROVED AS TO CONTENT:

David R. Almonte, Director
Office of Management and Budget

#50056 v2 - OMB/1/Ordinance Tax Levy 2010
Document Author: BONT

017183

Glossary of Terms

ACCOUNT - A record of debit and credit entries that shows the effect of transactions and other events involving a particular item, or concern.

ACCRUAL BASIS – The basis of accounting recognizing income when earned and expenses when incurred.

ACTIVITY BASED COSTING - A costing model that identifies the cost pools, or activity centers, in an organization and assigns costs to products and services (cost drivers) based on the number of events or transactions involved in the process of providing a product or service.

ACTUAL - Denotes revenue and expenditure ledger results for operations normally for a specific fiscal year.

AD VALOREM - The central appraisal district sends certified values to the tax assessor, who determines the tax rate to be imposed on the property. "Ad-valorem" is used frequently to refer to such property values.

ADOPTED - Denotes City Council approved revenue and expenditure estimates for fiscal year indicated.

AGENCY FUNDS - Agency Funds are used to account for funds held by the City as an agent for individuals, private organizations, and/or other governmental units.

ALL FUNDS – Consists of governmental, proprietary and fiduciary funds.

APPROPRIATION – A budgetary authorization granted by the City Council or appropriate executive staff that allows for posting expenditures and/or to incur obligations for purposes specified in the budget.

ARTICULATED BUSES - Articulated-single-decker buses comprising two rigid parts linked together by a pivoting joint. This arrangement allows a longer legal length and

thus a higher passenger capacity than rigid single decker buses, while still allowing the bus to be turned within the limitations of the roads it is used on.

AVL – Automated Vehicle Locator - Technology is installed on city vehicles to help track in order to monitor and optimize system performance as well as improve security.

ASSESSED VALUATION - A valuation set upon real estate or other property by the Central Appraisal District as a basis for levying taxes.

BALLET FOLKLORICO – Colorful Mexican ethnic dances that spotlight Mexico's regions, history, and culture.

BASIS OF ACCOUNTING – Accounting rules concerned with when to record financial transactions and, hence, what really constitutes a transaction. There are three basis of accounting: cash, accrual, and modified accrual.

BENCHMARK – Statistic/measurement that serves as a standard by which others may be measured or judged.

BLUE SEAL CERTIFICATION - The Blue Seal illustrates that an individual has applied reasonable effort in the study of, and possesses a respectable knowledge of one or more business topics.

BOND - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BOND FUNDS - Accounting entries used to account for the purchase or construction of major capital facilities that are financed through debt. The use of bond funds is necessary to demonstrate that bond proceeds are spent only in amounts and for purposes authorized.

BOND, CERTIFICATES OF OBLIGATION -

Legal debt instruments used to finance capital improvement projects. Certificates are backed by the full faith and credit of the governmental entity and are fully payable from a property tax levy. They differ from general obligation debt in that they are approved by the City Council and are not voter approved.

BOND, GENERAL OBLIGATION - A bond

that is secured by the "full faith and credit" of a governmental entity and are fully payable from a property tax levy. Requires approval by voters in a special election.

BOND, PROCEEDS - Funds derived from the

sale of bonds for the acquisition of capital equipment and the construction of capital facilities.

BONDS, REVENUE – A type of debt issued

for the construction of major capital facilities, where principal and interest on that debt are paid from revenue generated by earnings of a specific entity of program.

BRT – Bus Rapid Transit - A flexible, high

performance rapid transit mode that combines a variety of physical, operating and system elements into a permanently integrated system with a quality image and unique identity."

BUDGET - A financial plan consisting of an

estimate of proposed expenditures and their purpose for a given period and the proposed means of financing them.

BUDGET DOCUMENT - The instrument used

by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE - A general discussion

of the proposed budget as presented in writing by the budget-making authority to the legislative body and the general public.

BUDGETING FOR RESULTS OUTCOMES -

Links strategic planning, long-range financial planning, performance measures, budgeting, and evaluation. It also links resources to objectives at the beginning of the budgetary process, so that the primary focus is on outcomes rather than organizational structure.

CAPITAL EXPENDITURE – Purchase or

acquisition of any asset that has a useful life of more than one year. New equipment, rolling stock, computers, office furniture, and land and development thereof are all examples of capital assets.

CAPITAL BUDGET - A financial plan of

proposed capital expenditures and the means of financing them for a specific fiscal period.

CAPITAL IMPROVEMENT PROGRAM - A

multi-year planning instrument separate from the Annual Budget that identifies: (a) all capital improvements that are proposed to be undertaken during a five-year fiscal period; (b) the cost estimate for each improvement; (c) method of financing each improvement; and (d) the recommended time schedule for each project.

CAPITAL IMPROVEMENT PROJECT - Any

project having assets of significant value and having a useful life of five years or over. Capital projects include the purchase of land for design, engineering and construction of building infrastructure items such as streets, bridges, drainage, street lighting, etc.

CAPITAL OUTLAY - Expenditures for the

acquisition of equipment (including heavy equipment, machinery, and rolling stock) using capital funding sources.

CDBG – Community Development Block

Grant – Funds provided to the City of El Paso by the U. S. Department of Housing and Urban Development (HUD) to develop viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income.

Glossary of Terms

CFC- Customer Facility Charge – Fees levied on all rental car contracts issued by car rental operators at the airport.

CHARACTER - Appropriation classified by type (e.g. personal services, contractual services, materials and supplies, and capital).

CHP Permits – Cooling, Heating, & Plumbing (CHP)- Permits issued by Development Services, to contractors who are licensed in the State of Texas.

CITIZEN ACADEMY - A sixteen week program designed to provide residents with knowledge on how the City government operates. The program also offers participants practical skills to become effective neighborhood advocates and community leaders.

CLASS CODE - Code number assigned to positions within City's Classification and Compensation Plan.

CLASS TITLE/GRADE - Title and salary grade assigned to positions within the City's Classification and Compensation Plan.

CLASSIFICATION - Categorization of city's staffing positions.

CMAQ – Congestion Mitigation and Air Quality Improvement Program– Federal-Aid program for approved State improvements in transportation, traffic control, alternative vehicle fuels, and other air quality improvement measures.

CO – Bonds, Certificate of Obligation – See definition of “Certificate of Obligation”.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – The CAFR provides detailed information on the financial position and results of operations of the City as measured and reported by the financial activity of its various funds. The CAFR is divided into an introductory section, financial section, and a statistical section.

CONTRACTUAL SERVICES – Services, normally acquired through a 3rd-party contract for professional services such as consulting, outside counsel, billing and collections, plus others such as janitorial, security, etc.

CORE SERVICES - The City departments' key lines of business. Core services produce the primary deliverables of a department.

CORRIDORS - Texas Department of Transportation rights-of-way. Sun Metro has developed 5 corridors to meet mobility needs and encourage transit supportive land use.

CREDIT RATING - The creditworthiness of a governmental unit as determined by an independent rating agency. The City of El Paso is rated by two rating agencies: (1) Moody's Investor Service and (2) Standard and Poor's (3) Fitch.

CURRENT REVENUES - Those revenues received within the present fiscal year.

DEBT SERVICE - Sometimes referred to as the Sinking Fund, it is payment of interest and principal on an obligation resulting from the issuance of bonds.

DELINQUENT TAXES - Taxes remaining unpaid on and after the date on which a penalty for non-payment is attached.

DIVISION – An organizational unit within a department's structure representing the major functional divisions of work.

DSHS – Department of State Health Services (Formerly called TDH – Texas Department of Health).

EFFECTIVE TAX RATE - Tax rate that when applied to current year taxable assessed valuation would produce the same total tax revenue as previous year, after adjustments required by state law.

ENCUMBRANCES - Obligations in the form of purchase orders that are chargeable to an appropriation and for which a part of the

Glossary of Terms

appropriation is reserved and that cease to be encumbrances when the obligations are paid or otherwise extinguished. Requisitions would be considered pre-encumbrances.

ENPLANEMENT – Enplanement occurs when a passenger boards a commercial aircraft.

ENTERPRISE FUNDS - To account for operations financed and operated in a manner similar to private business enterprises; where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public be financed or recovered primarily through users charges.

EXPECTED OUTCOMES – Quantified results or impacts of government actions that are likely or probable to occur.

EXPENDITURE – The act of spending cash for goods and services; money paid out.

FAA – Federal Aviation Administration -Is an agency of the United States Department of Transportation with authority to regulate and oversee all aspects of civil aviation in the U.S.

FHWA – Federal Highway Administration - Carries out the Federal highway programs in partnership with the State and local agencies to meet the Nation's transportation needs.

FIDUCIARY FUND – Any fund held by a governmental unit in a fiduciary capacity, such as agent or trustee.

FISCAL YEAR - A twelve-month period of time to which the Annual Budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The City of El Paso's fiscal year begins on September 1 and ends on August 31.

FIXED ASSETS - Assets that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

FRANCHISE FEES - User fees charged by the City for use of public rights-of-way by utility companies. The fee is typically a percentage of gross revenues of the utility company.

FTZ – FOREIGN TRADE ZONE – An isolated, enclosed and policed area operated as a public utility, in or adjacent to a port of entry, furnished with facilities for lading, unloading, handling, storing, manipulating, manufacturing and exhibiting goods and for reshipping them by land, water or air.

FTA – Federal Transit Administration - Is an agency within the United States Department of Transportation (DOT) that provides financial and technical assistance to local public transit systems.

FULL FAITH AND CREDIT - A pledge of the general taxing power for the payment of debt obligations.

FULL-TIME EQUIVALENT POSITIONS A staff position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 624 hours, would be equivalent to .3 of a full-time position.

FUNCTION - Classification of appropriations or expenditures on the basis of the principal purpose for which they are programmed, e.g., street sweeping, building maintenance, etc.

FUND - An independent fiscal and accounting entity with a self-balancing set of trial balance accounts recording cash and/or other assets, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.

Glossary of Terms

FUND BALANCE - The excess of assets over liabilities (Fund Equity), which are defined as:

- **Reserved Fund Balance** – A portion of fund balance that is legally segregated for a specific use.
- **Unreserved Fund Balance**
 - *Designated* – established to indicate tentative future spending plans, which may be changed and are subject to subsequent authorization before expenditures can be made.
 - *Undesignated* – The remainder of fund balance which is neither reserved nor designated.

FUND TYPE - All funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Agency funds.

GMP – Gross Metropolitan Product – is the market value of all final goods and services produced within a metropolitan area in a given period of time.

GENERAL FUND - A fund used to account for all general purpose transactions of the city that do not require a special type of fund.

GENERAL GOVERNMENT - Refers to a group of activities associated with the administrative functions of the city such as: Finance, Budget and Management, Planning, Legal, City Clerk, Municipal Court, Personnel and Purchasing.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES - Generally accepted accounting principles (GAAP) are uniform minimum standards of and guidelines to financial accounting and reporting. Adherence to GAAP assures that financial reports of all state and local governments, regardless of jurisdictional legal provisions and customs, contain the same types of financial statements and disclosures, for the same categories and types of funds and account groups, based on the same measurement and classification criteria.

GO – General Obligation (Bonds) – See “Bonds” definition.

GOAL - A general statement of direction, purpose or intent based on the department/division’s purpose/function. A goal is general and timeless; that is, it is not concerned with a special achievement in a specific time period.

GOVERNMENTAL FUND – A classification used by the Governmental Accounting Standards Board (GASB) to refer to all funds other than Proprietary and fiduciary funds. The General Fund, special revenue funds, capital projects funds, and debt service funds are the types of funds referred to as “governmental funds.”

GRANT – An award of funding or materials/equipment by the federal government, social organizations, etc. with no expectation of reimbursement. The contribution is usually made to aid in the support of a specified function but it is sometimes also for general purposes.

GRANT MATCH - City costs or in-kind services required to match federal or state grant-in and programs.

HIGH PERFORMANCE ORGANIZATION – A process designed to empower, educate, and equip employees with the knowledge, skills, and abilities that are required of all successful entities.

HPM Facilities – Hazardous Production Manufacturing (HPM) - Fire Department Fee to Commercial/Industrial Manufacturers of products that are a fire hazard within the City Limits.

INDEPENDENT AUDITOR - An auditor who is independent of the governmental unit whose accounts are being audited.

INFILL DEVELOPMENT - The use of land within a built-up area for further construction; especially as part of a community redevelopment, growth management program

Glossary of Terms

or as part of smart growth. It focuses on the reuse and repositioning of obsolete or underutilized buildings and sites.

INFRASTRUCTURE - The basic installations and facilities upon which the continuance and growth of a community rely on, such as roads, schools, power plants, and transportation and communication systems.

INTERNAL SERVICE FUND - A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments and agencies within a single governmental unit, or to other governmental units. Amounts expended by the fund are restored thereto either from operating earnings or by transfers from other funds, so that the original fund capital is kept intact.

INTER-FUND TRANSFERS - Legally authorized transfers from a fund receiving revenue to the fund where the revenues are to be expended.

LEED - Leadership in Energy and Environmental Design (LEED) - Is an ecology-oriented building certification program run under the auspices of the U.S. Green Building Council. LEED concentrates its efforts on improving performance across five key areas of environmental and human health: energy efficiency, indoor environmental quality, materials selection, sustainable site development, and water savings.

LP GAS - Liquefied Petroleum (LP) Gas.

M & O - Maintenance and Operations - A rate for funding of operations and maintenance expenditures. The portion of the tax rate that is applied to the General Fund. (See Tax Rate).

MAQUILADORA (OR MAQUILA) - A factory that imports materials and equipment on a duty-free and tariff-free basis for assembly or manufacturing and then re-exports the assembled product usually back to the originating country.

MATERIALS & SUPPLIES - Expendable items used by operating activities. Examples include office supplies, repair and replacement parts for equipment, books and gasoline.

MODIFIED ACCRUAL BASIS - Accounting is a mixture of the cash and accrual basis. To be recognized as a revenue or expenditure, the actual receipt or disbursement of cash must occur soon enough after a transaction or event has occurred to have an impact on current spendable resources. In other words, revenues must be both measurable and available to pay for the current period's liabilities. Expenditures are recognized when a transaction or event is expected to draw upon current spendable resources rather than future resources.

MSA - Metropolitan Statistical Area - U.S. Government classification for a free-standing urban population center with a population in the urban center of at least 50,000 and a total MSA population of 100,000 or more. The El Paso MSA includes the El Paso County and the City of El Paso.

NEIGHBORHOOD ASSOCIATION - An organized group of individuals who work together to make their neighborhood a better place to live.

NON-DEPARTMENTAL - A group of activities that are not associated with or allocated to any particular department. These activities include: outside agency contributions; boards, committees and commissions; inter-governmental contracts; general government contingency and liability expenses.

NON-OPERATING EXPENDITURES - Appropriations/expenditures that are not directly related to a fund or program's primary service activities.

NON-RECURRING REVENUE - Proceeds of general obligation and revenue bonds and other one-time revenues restricted to capital improvement projects.

Glossary of Terms

OBJECT - Appropriation/revenue classification by major category within an expenditure character (e.g. contractual services include such objects as professional services, communications, utilities, outside contract services, etc.).

OBJECTIVE - Desired output-oriented accomplishments that can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

OPERATING BUDGET - A budget that applies to all outlay other than capital improvements.

OPERATING CARRY FORWARD - Balances in operating and capital funds brought forward and re-appropriated from prior years.

OPERATING EXPENDITURES - Department expenditures such as janitorial services, office supplies, and travel as a result of daily operations.

OPERATING FUNDS - Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures specific to a fiscal year.

ORDINANCE - A formal legislative enactment by the City Council of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PASSENGER MILES TRAVELED (PMT) - The cumulative sum of the distances ridden by each passenger.

PERFORMANCE MEASURES - Statistical or workload data that quantify or qualify the results of programs, activities, and expenditures plus provide target goals for the upcoming year. Measures typically fall into one of the following categories: outputs, effectiveness, and efficiency.

PERSONAL SERVICES - All costs related to compensating employees of the city including employee benefit costs such as city contributions for retirement, social security and health and industrial insurance.

PFC - Passenger Facility Charge - It is imposed by a public agency on passengers enplaned at a commercial service airport it controls. The revenue generated by PFC revenue, including any interest earned after such revenue has been remitted to a public agency, may be used only to finance the allowable costs of approved projects at any airport the public agency controls

POSITIONS AUTHORIZED - The positions budgeted in the personal services accounts and included in the Departmental Position List, approved by Council during budget process and City Manger during fiscal year.

PROGRAM - A group of related activities performed by one or more organization units for the purpose of accomplishing a function for which the City is responsible.

PROPERTY TAXES - All ad valorem taxes on real or personal property.

PROPRIETARY FUND - Income-determination or commercial-type funds of a state or local governmental unit. Examples are enterprise funds and internal service funds.

QUALITY OF LIFE - The notion of human welfare (well-being) measured by social indicators rather than by "quantitative" measures of income and production.

RECURRING REVENUES - Revenue sources available on a constant basis to support operating and capital budgetary needs.

RESTRICTED FUNDS - Accounting entities used to account for monies held by the City, in a restricted capacity, for organizations, programs, or other funds.

Glossary of Terms

REVENUE SOURCE - Classification of revenues by character indicating the major type of revenue such as: taxes, licenses & permits, user fees, fines, etc.

REVENUES - Amounts estimated to be received from taxes and other sources during the fiscal year to support all operations.

REVENUES, SPECIAL - Revenues that are legally restricted to expenditures for limited purposes. State and federal grant aid programs are appropriated and expended from special revenue subfunds.

REVENUE SUPPORTED DEBT – Bonds and other obligations whose principal and interest are payable exclusively from earnings of a specific governmental enterprise.

ROLLBACK TAX RATE – The percentage rate of increase above the previous year's effective tax rate at which the tax rate can be petitioned for rollback (8% in Texas).

ROW – Right-Of-Way - A strip of land granted for a transportation facility.

RTS - Rapid Transit System - A transportation system that includes the use of dedicated running ways, attractive and accessible stations such enhanced shelters and transit centers, quiet high capacity clean fuel vehicles, high frequency all day services with integrated local and express service with direct rides, an efficient fare collection system and advanced digital technologies that speed customer convenience, speed, reliability, and operations safety in order to improve customer convenience and system performance.

SERVICES - Services embrace all expenses, the distinguishing feature of which involves the performance of a specific service by an outside organization or other city activity.

SIB – State Infrastructure Bank – Loan agreement between the State of Texas, acting by and through the Texas Department of Transportation, and the City of El Paso; the

loan is authorized by law to construct, maintain, or finance a highway improvement project, including the international bridges.

SIC -Standard Industrial Classifications - Federally designed standard numbering system identifying companies by industry and providing other information.

SINKING FUND – See DEBT SERVICE.

SMART GROWTH - General design principles created to achieve a development that is designed to promote a pedestrian-friendly environment through connected sidewalks, pathways, parks, trails, greenbelts, plazas, open areas, or other walkable features, while accommodating a range of transportation choices where possible, including a network of transit, pedestrian and bicycle systems that provide alternatives to the automobile.

STP-4C - Surface Transportation Program Category 4C for Mobility/Rehabilitation - A funding category used to address transportation needs within the metropolitan area boundaries of Metropolitan Planning Organizations having urbanized areas with populations of 200,000 or greater.

STP MM – Surface Transportation Program Metro Mobility - Federal-Aid program for approved State improvements in various forms of transportation on highways, bridges, and other elevated structures, with considerations for wildlife, habitat, and ecosystems.

SURPLUS - The excess of an entity's or fund's assets over its liabilities (See Fund Balance). The excess of revenues over expenditures or expenses during a single budget year.

TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

Glossary of Terms

TAX RATE - The amount of tax levied for each \$100 of assessed valuation. The tax rate is comprised of two components: the debt service rate and the operations and maintenance rate.

TAX SUPPORTED DEBT – Bonds and other obligations whose principal and interest are payable exclusively from a particular governmental tax.

TPA FEES – Third Party All (TPA) – Development Services uses THIRD PARTY inspectors which do ALL of the needed inspections on buildings assigned to them as a contractor for the City. The costs of these contractors' services to the City are 25% of the permit fee.

TSA – Transportation Security Administration - Provides security grants to help protect the public and the nation's critical transportation infrastructure against acts of terrorism and other large-scale events.

TXDOT – Texas Department of Transportation - Is responsible for planning, designing, building, operating and maintaining the state's transportation system.

UNLINKED PASSENGER TRIPS (UPT) – The number of passengers who board public transportation vehicles. Passengers are counted each time they board vehicles no matter how many vehicles they use to travel from their origin to their destination.

VEHICLE REVENUE MILES (VRM) – The miles that vehicles are scheduled to or actually travel while in revenue service. Vehicle revenue miles include layover / recovery time; but exclude deadhead, operator training, and vehicle maintenance testing, as well as school bus and charter services.

YSLETA DEL SUR PUEBLO - A United States federally-recognized tribal entity outside El Paso, Texas, comprising members of the Tigua Indian tribe who were displaced from New Mexico in 1680 during the Pueblo Revolt.

