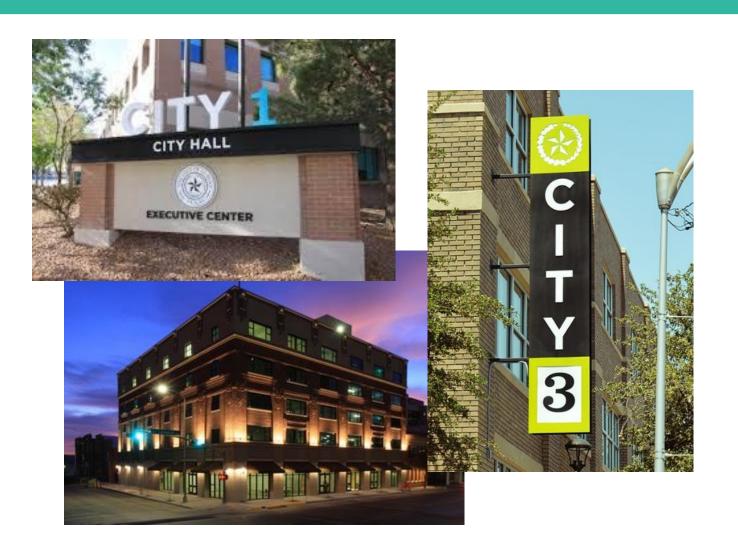
### FY 19 GOALTEAM REPORT



#### **GOAL 5**

**Promote Transparent and Consistent Communication Amongst All Members of the Community** 

#### Powered by the Team



- City Manager's Office
- Community & Human Development
- Information Technology

#### Focus on Continuous Improvement

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#### **Peer Cities IT Benchmarking by Gartner**

City	Cost Per Resident	Cost per Employee	Operational Expenses	Capital Investment
Austin	\$263	\$18,199	\$219,388,000	\$30,853,000
Dallas	\$57	\$5,471	\$70,242,680	\$5,050,000
El Paso	\$30	\$3,329	\$20,046,088	\$2,823,635
Fort Worth	\$52	\$5,857	\$38,994,701	\$10,892,113
Houston	\$63	\$7,098	\$129,588,940	\$17,224,897
San Antonio	\$47	\$5,840	\$60,654,068	\$56,276,000
San Diego	\$83	\$9,417	\$92,000,000	\$11,000,000 <sub>3</sub>

#### Focus on Continuous Improvement

#### Council Buzz and R + R Report

- Biweekly Council Video Summary
- Results Recap Report provides quick facts
- Reach: 1,794

#### YC5 Featurettes

Quick video clips of events/services

#### Fact Fridays

Social Media program about events/services

#### CM Quarterly Snapshot

- City Manager's Office Newsletter
- Reach: 1,794

#### Daily News

- Updated news clips format
- Data points included



#### OPERATIONAL EXPENDITURES SYSTEMATIC REVIEWS

Health, ESD, and
P&I Software 28%
Licensing Reductions

REDUCING
CONTRACTUAL TERMS

10 YEARS

3 YEARS

DATACENTER STORAGE
63% LESS compared to the
2013 investment

84% annual M&S Cost Reduction

Sun Metro RTS IT COST AVOIDANCE

\$867,765



**WORKFORCE FOCUS** 

IT Tech Support for Public Safety Fleet savings of \$90K



IT WORKFORCE DEVELOPMENT

28%

INTERNAL PROMOTIONS

19 Training and Certifications

CYBERSECURITY
TRAINING



5,241
Workforce
Trained

#### IT OPERATIONAL SUPPORT & MAINTENANCE



**30,576** Requests processed by IT Service Management System

Standardized Telephone System

1,706,247 calls processed

5,000+ Computers

#### Call Centers:

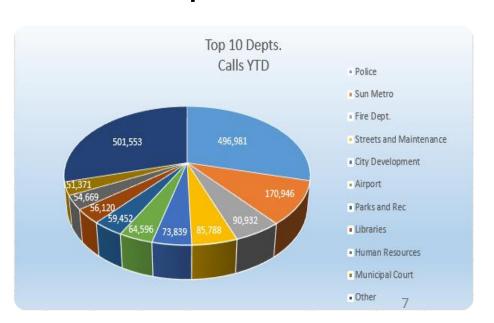
- Health WIC
- Tax Office
- One Stop Shop
- Municipal Court
- IT Service Desk
- Animal Services
- Sun Metro

Spam Emails and Threat Messages Blocked

18.3 million

2.5 million

**Emails Delivered** 



IT OPERATIONAL SUPPORT & MAINTENANCE



**Financial System** 

Reliability has delivered

52,829 transactions processed

Permits, Zoning,

Licenses, Solid Waste, and Code Enforcement

**Transactions Processed** 

120,235

Your Permits



Upgraded Network Equipment at

14

**Facilities** 

Expanded Wi-Fi To

16 Facilities

Exceeding Annual Strategic Target by

**78%** 



# IT Equipment Contracts leveraged 59% SAVINGS

compared to vendor list price

- 10 Wireless Access Points
- 8,000 feet of Fiber Optic Cable
- 40 Connections (Computers, Wi-Fi, Security Cameras)

**COST AVOIDANCE \$143,342** 





Free Wi-Fi Rebranding and Researching Partnerships



63% increase over previous year



23% increase over previous year



Started 2012 488,914 views @cityofelpasotx

43% increase over previous year



**36% increase** over the last 4 months

STRATEGIC BUDGET

ADVISORY
[YOUTH FOCUS]





PRESENTATION

VIDEOS
CID
OMB
Purchasing
PD
Pension
MCAD

**Goal Teams** 



SUPPORTING TWO-WAY COMMUNICATIONS



TOTAL # OF CRs SINCE 2015:

**12,634** 97% RESOLUTION

TOTAL # OF CRS FOR FY19 (Sept-Feb)

**1,308**92% RESOLUTION



# Goal 5- Key Performance Indicators

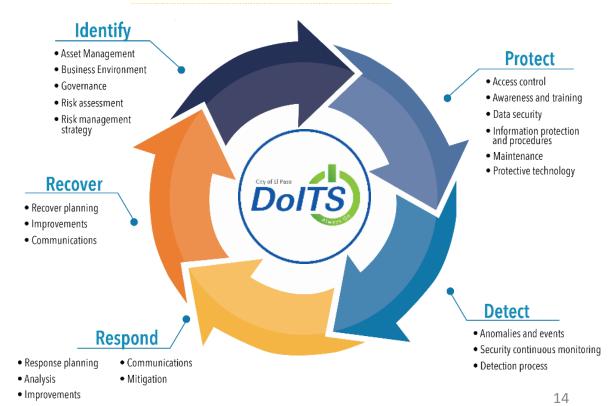
Key Performance Indicator	FY16 Actual	FY17 Actual	FY18 Actual	FY19 YTD	Target
# of new Neighborhood Associations Registered	8	5	5	3	5
# of Neighborhood Leadership Academy (NLA) Enrolled / Completed (NEW)	56/40	55/40	65/42	67/TBD	55/40
# of Advanced Leadership Trainings (ALT) - Participated (offer 3-4 classes per year)	56	55	62	13	60
# Individuals engaged through Social Media	New Metric	185,125	185,192	119,573	200,000
Expand Wireless internet through Digital El Paso (9 sites annually; 27 by 2020)	New Metric	New Metric	13	16	9

# FY 19 Key Deliverables Update

Strategy: Maintain Systems integrity, compliance and business continuity

Four Pillars Identified to support the City's Cybersecurity Resilience

- 1. Governance & Management
- 2. Strategy
- **3.People & Process**
- **4. Security Architecture**



NIST Cybersecurity Framework

# FY 19 Key Deliverables Update

Strategy: Maintain Systems integrity, compliance and business continuity

WHY CONTINUED FOCUS ON CYBERSECURITY PLAN?

2013 CASE STUDY: RETAIL STORE CYBERSECURITY BREACH

HVAC 3<sup>RD</sup> PARTY VENDOR COMPROMISED

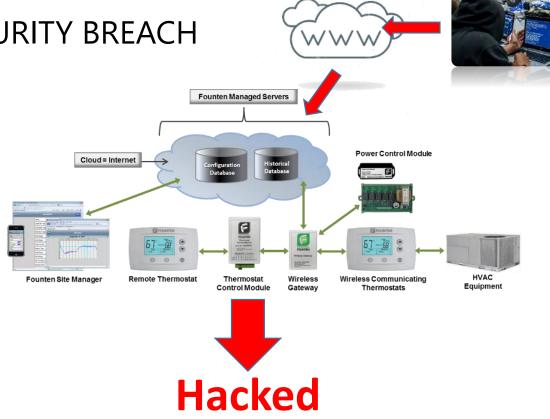
Hackers uploaded malicious software to the network resulting in:

#### 40 million

consumers credit and debit card information stolen

\$18.5 Million

Financial Impact



# FY 19 Key Deliverables Update

Strategy: Establish technical criteria for improved quality of life facilities





Richard Burges
Sergio Troncoso
Cielo Vista
Judge Marquez

Wi-Fi Access Points
Self-check machines
Expanded Public Use Computer Lab
Security Camera System







# Key Opportunities/Challenges

- Regional Collaboration for Data Centers & Public Safety Radio System
- Replacement of IT Infrastructure & Software Focused on Cybersecurity Compliance
- City Website Redesign
  - Incorporate latest technology trends
- Open Data Initiative
  - Use of public data to innovate and engage citizens
  - Modernize maps on City Website
- Develop Mobile Applications
  - Integrated maps
  - Online Payments
- Develop cross branding opportunities with Community Partners

# FY 19 GOALTEAM REPORT



#### GOAL 5

Promote Transparent and Consistent Communication Amongst All Members of the Community