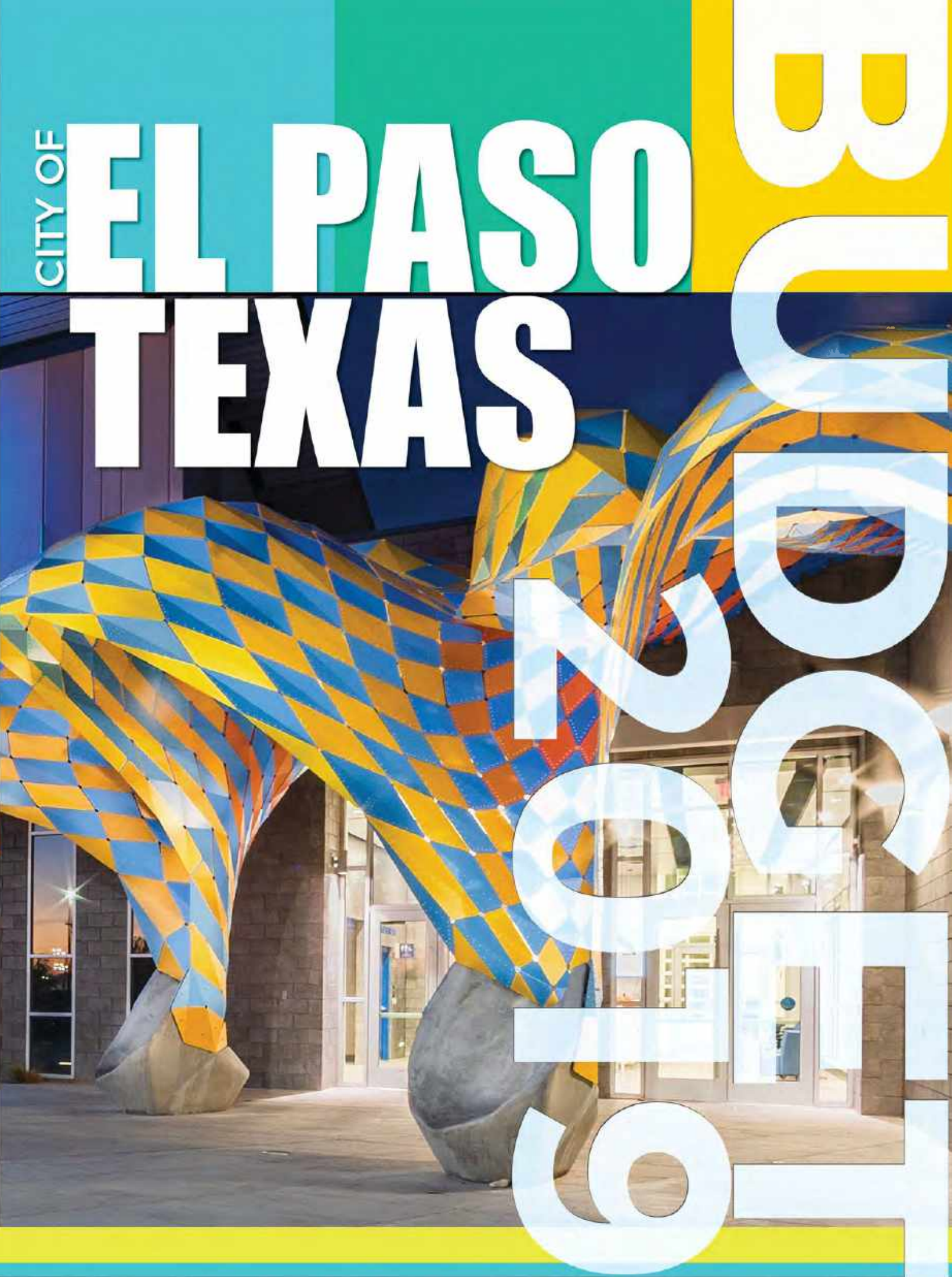


CITY OF

EL PASO
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CITY OF EL PASO
Fiscal Year 2018-2019
Budget Cover Page
August 21, 2018

This budget will raise more revenue from property taxes than last year's budget by an amount of \$15,053,621, which is a 5.41 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$4,374,191.

The members of the governing body voted on the budget as follows:

FOR: Alexsandra Annelo Cassandra Hernandez
 Sam Morgan Michiel R. Noe
 Claudia Ordaz Perez Henry Rivera
 Cissy Lizarraga

AGAINST: Peter Svarzbein

PRESENT and not voting: Mayor Dee Margo

ABSENT: None

Property Tax Rate Comparison

	2018-2019	2017-2018
Property Tax Rate:	\$0.843332/100	\$0.803433/100
Effective Tax Rate:	\$0.799259/100	\$0.771126/100
Effective Maintenance & Operations Tax Rate:	\$0.519794/100	\$0.493054/100
Rollback Tax Rate:	\$0.847470/100	\$0.812949/100
Debt Rate:	\$0.286093/100	\$0.280451/100

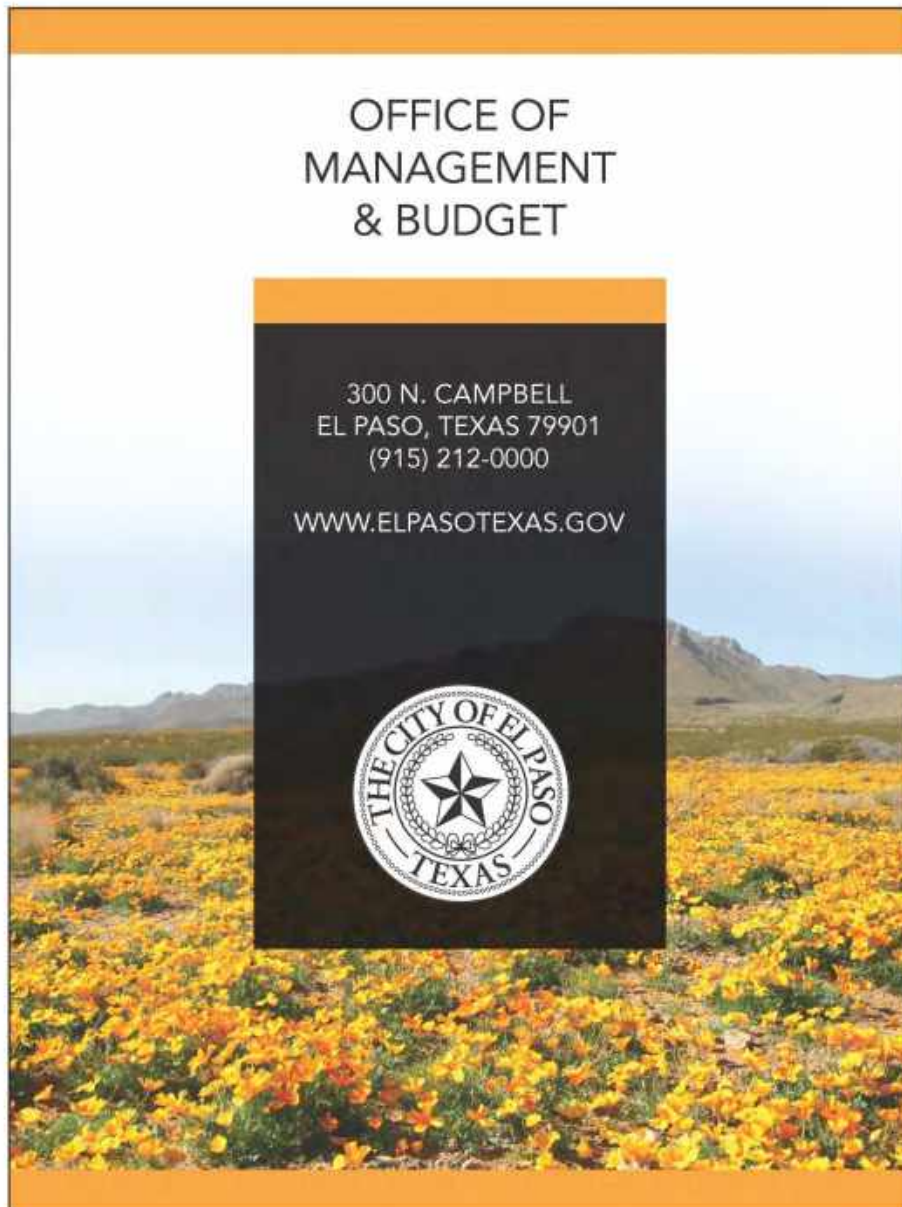
Total debt obligation for CITY OF EL PASO secured by property taxes:
\$99,433,545





Fiscal Year 2019 Budget Adopted by City Council August 21, 2018

Prepared by:







INTRODUCTION

- DOCUMENT GUIDE
- VISION AND MISSION STATEMENT
- CITY ORGANIZATION CHART
- BOARDS AND COMMITTEES
- ANNUAL SERVICE STATISTICS



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Goal 1

AVIATION (MONICA LOMBRAÑA).....	915-212-0330
DESTINATION EL PASO (BRYAN CROWE)	915-534-0600
ECONOMIC DEVELOPMENT (JESSICA HERRERA).....	915-212-1624
INTERNATIONAL BRIDGES (MONICA LOMBRAÑA)	915-212-0330

Goal 2

FIRE (MARIO D'AGOSTINO)	915-485-5610
POLICE (GREG ALLEN).....	915-832-4400
MUNICIPAL COURT (LILIA WORRELL).....	915-212-0215

Goal 3

PLANNING AND INSPECTIONS (PHILIP ETIWE)	915-212-0085
---	--------------

Goal 4

LIBRARY (MARK PUMPHREY)	915-212-7323
MUSEUMS AND CULTURAL AFFAIRS DEPARTMENT (TRACEY JEROME)	915-212-1767
PARKS (TRACY NOVAK)	915-212-0092
ZOO (STEVE MARSHALL).....	915-212-0966

Goal 5

INFORMATION TECHNOLOGY (ENRIQUE MARTINEZ).....	915-212-0072
--	--------------

Goal 6

CITY ATTORNEY (KARLA NEIMAN).....	915-212-0033
CITY MANAGER OFFICE (TOMMY GONZALEZ).....	915-212-0023
HUMAN RESOURCES (LINDA THOMAS).....	915-212-0045
MAYOR AND COUNCIL (DEE MARGO)	915-212-0021
CITY CLERK (LAURA PRINE)	915-212-0049
NON-DEPARTMENTAL	915-212-1088
OFFICE OF THE COMPTROLLER (PAT DEGMAN)	915-212-0040
PURCHASING AND STRATEGIC RESOURCING (BRUCE COLLINS).....	915-212-0043
TAX (MARIA PASILLAS)	915-212-0106

Goal 7

CAPITAL IMPROVEMENT DEPARTMENT (SAM RODRIGUEZ)	915-212-0065
SUN METRO (JAY BANASIAK)	915-212-3333
STREETS AND MAINTENANCE (RICHARD BRISTOL)	915-212-0118

Goal 8

ANIMAL SERVICES (PAULA POWELL)	915-212-7297
COMMUNITY AND HUMAN DEVELOPMENT (NICOLE FERRINI).....	915-212-0138
ENVIRONMENTAL SERVICES (ELLEN SMYTH)	915-212-6000
PUBLIC HEALTH (ROBERT RESENDES)	915-212-0200



Helpful Contact Information

City of El Paso311

City Hall

Customer Call Center (915) 212-0000 or 311..... www.elpasotexas.gov

Office of the Mayor

Dee Margo (915) 212-0021..... mayor@elpasotexas.gov

Office of the City Manager

Tommy Gonzalez: (915) 212-0023citymanager@elpasotexas.gov

City Council Representatives

District 1

Peter Svarzbein: (915) 212-0001district1@elpasotexas.gov

District 2

Alexsandra Anello: (915) 212-0002district2@elpasotexas.gov

District 3

Cassandra Hernandez: (915) 212-0003district3@elpasotexas.gov

District 4

Dr. Sam Morgan: (915) 212-0004district4@elpasotexas.gov

District 5

Dr. Michiel Noe: (915) 212-0005district5@elpasotexas.gov

District 6

Claudia Ordaz Perez: (915) 212-0006district6@elpasotexas.gov

District 7

Henry Rivera: (915) 212-0007district7@elpasotexas.gov

District 8

Cissy Lizarraga: (915) 212-0008.....district8@elpasotexas.gov

Community and Human Development: (915) 212-0138

Graffiti Hotline: (915) 212-0132

Recycling & Garbage Collection: (915) 212-6000

Bus Information: (915) 212-3333

Non-Emergency-El Paso

- Fire & Ambulance: (915) 832-4438
- Police: (915) 832-4400

Parks and Recreation Administration: (915) 212-0092

Tax Assessor Collector: (915) 212-0106



STRATEGY IMPLEMENTATION RESULTS

National Medal	Institute of Museum and Library Services	
Excellence Award	Texas Municipal Library Director's Association	
Ranked #1 Lowest Cost of Living	Forbes.com	
#5 Best Small Cities	Bloomberg.com	
2 nd Fastest Employment Rate	Texas A&M Real Estate Center	
Best Airport by Region	Airport Council International	
#1 Foreign Trade Zone	US FTZ Board	
Overall Top 10 City	Governing and Living Cities	
Best of Texas Awards Winner	Center for Digital Government	
Exemplar City in 100 Resilient Cities Global Network	Rockefeller Foundation	
Best Run City in Texas	WalletHub	
Top Ranked Smartly Resourced City	Governing and Living Cities	
Best Places to Live for Quality of Life	US News and World Report	
Top Ten 2017 Digital Cities	Center for Digital Government	
Innovator of the Year for EP Marketplace	ProcureCon EPIC Award	
Municipal Excellence Award in Communications	Texas Municipal League	
Best Cities for Raising a Family	Move.org	
Designated All-America City	National League of Cities	
Promising Practice for Paso del Norte Electronic Network	National Association of County and City Health Officials	
Police Planning and Research	International Association of Law Enforcement Planners	
2 nd Safest Metro City	Safewise.com (Based on FBI Data)	
#1 Safest Texas City	Safehome.org	
"SOLSMART GOLD" Award	US Department of Energy SunShot Initiative	
Community Leadership Award	President's Council of Fitness, Sports and Nutrition	



Helpful Mobile Apps

EP 311



[iOS](#)

[Android](#)



EP311 connects you directly with City of El Paso staff to more efficiently resolve issues in our community.

Build El Paso Inspection



[iOS](#)

[Android](#)



Build El Paso Inspection App allows users to view and request inspections on issued permits.

El Paso Daycation



[iOS](#)

[Android](#)



El Paso has awesome projects ready for you and your family to enjoy. It has neighborhood spray parks, new zoo exhibits, hike and bike paths and lots more. There's so much to do, it's like the entire city is your very own playground.

El Paso PD



[iOS](#)

[Android](#)



The El Paso PD app provides the community the ability to submit anonymous tips to the El Paso, TX Police Department. The app also displays agency crime alerts, online crime map, and other organization web and social media content.

El Paso Public Library



[iOS](#)

[Android](#)



The El Paso Public Library on your mobile device! Search the catalog and access your account. Find your nearest library location and connect with library staff. Check the calendar for events and classes or find out about the latest recommended books. Read El Paso TX's latest postings on Facebook, Twitter, and Instagram.



Metropia



[iOS](#)

[Android](#)



Metropia's advanced platform allows travelers to discover and engage mobility options that optimize their travel and enhance their city's sustainability. Metropia provides real-time bridge wait times and trip planning.

Parking Meters



[iOS](#)

[Android](#)



No need to carry around coins; pay for parking in just a few seconds with your smartphone. You can receive one push notification reminder 5 minutes prior to your parking expiring and extend your parking session remotely from the mobile application.

Sun Metro



[iOS](#)

[Android](#)



The Sun Metro app is the City of El Paso's official transit app that provides quick and easy access to real time bus schedule information. Use the app to plan a trip within the city using local transit or find nearby bus stops using your GPS location.

Visit El Paso

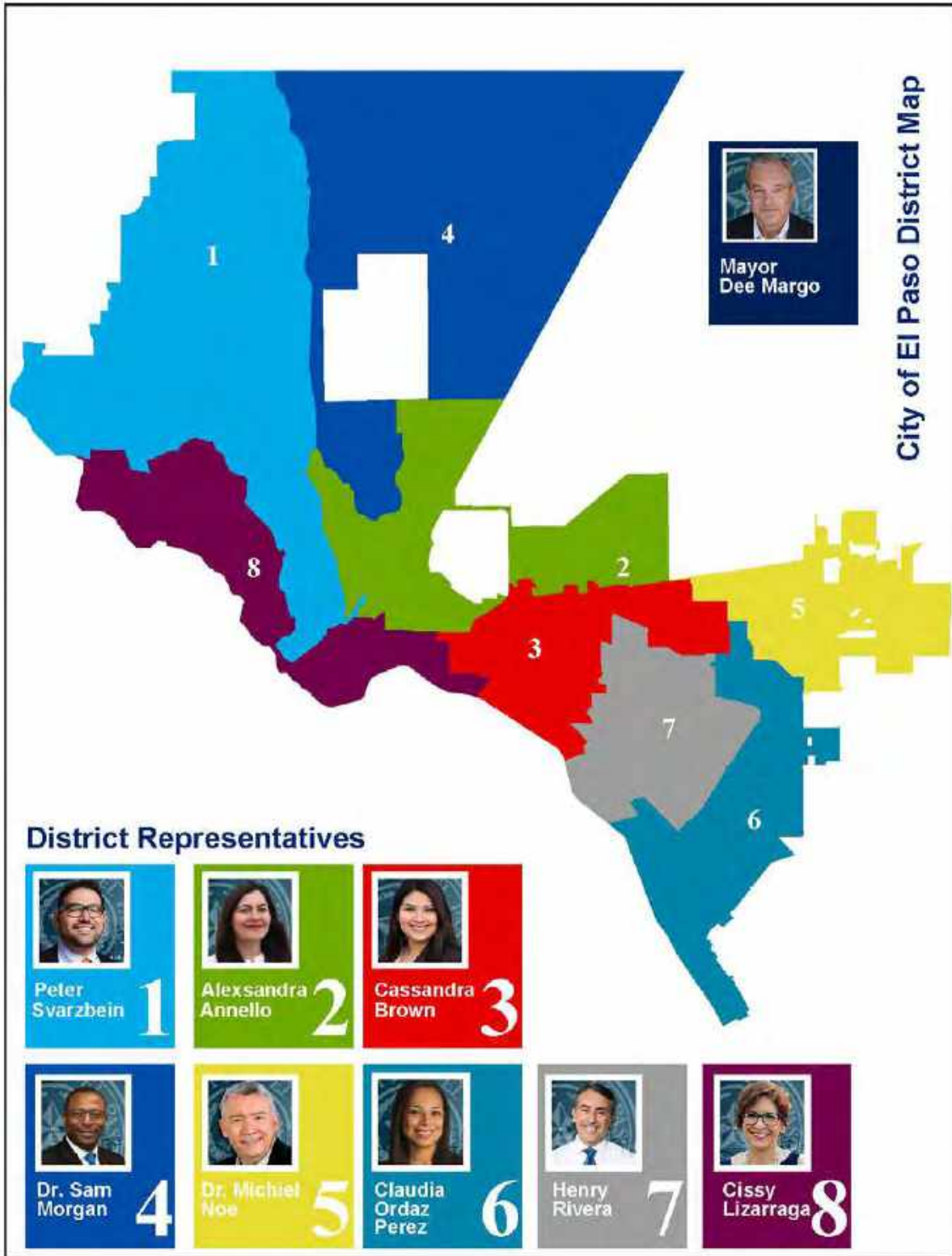


[iOS](#)

[Android](#)



The Visit El Paso app has everything you need to know about where to stay, play, eat, and shop. This free mobile app is your one-stop-shop to a real adventure found only in El Paso!





Office of Management & Budget Staff & Special Acknowledgements

K. Nicole Cote

Director of Management and Budget

Bonnie Cordova

Budget Analyst

Monica Lundgren

Financial Systems Coordinator

Domingo Cordero

Sr. Budget Analyst

Adrian Sanchez

Sr. Budget Analyst

Miranda Diaz

Budget Analyst

Denice Sepulveda

Sr. Budget Analyst

Aaron Grijalva

Budget Analyst

David Torres

Sr. Executive Budget Advisor

Ramon Lopez

Budget Analyst

Former Staff:

Robert Cortinas

Robert Studer

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Tax Office

Economic Development

Capital Improvement Department

Streets and Maintenance

Department of Aviation

Destination El Paso

El Paso Community College

University of Texas at El Paso

New Mexico State University

Texas Tech University Health Sciences Center

Fort Bliss



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of El Paso
Texas

For the Fiscal Year Beginning

September 1, 2017

Christopher P. Morill

Executive Director



City Manager's Office

TO: Honorable Mayor and City Council
 FROM: Tomás González, City Manager
 DATE: August 21, 2018
 SUBJECT: Fiscal Year 2018 - 2019 Adopted Budget

Mayor
Dee Margo

City Council

District 1
Peter Svarzbein

District 2
Alexandra Annello

District 3
Cassandra Hernandez

District 4
Dr. Sam Morgan

District 5
Dr. Michiel R. Noe

District 6
Claudia Ordaz Perez

District 7
Henry Rivera

District 8
Cissy Lizarraga

City Manager
Tommy Gonzalez

I am pleased to present the FY 2018 - 2019 Adopted Budget that maintains and furthers the progress the City of El Paso has made towards achieving our vision of having *safe and beautiful neighborhoods, a vibrant regional economy, and exceptional recreational, cultural, and educational opportunities.*

We launched this year's FY 2018 – 2019 Budget Process by tightening our belts, we began with a potential 12-cent property tax rate increase. The utilization of best management practices has provided the ability to absorb additional costs into the budget. We were able to lower the recommended property tax rate increase to 3.99 cents. Identifying reductions such as unfunded department supplemental requests, reducing civilian compensation increases from 2% to 1.5%, incorporating additional attrition savings, and the realization of natural revenue growth and other sources helped minimize the cost impact to our residents and businesses.

Tax Rate Reductions	Amount (cents)
Preliminary Property Tax Rate Adjustment	12.09
Unfunded department supplemental requests	(5.10)
Realigning Budget to Actuals	(1.50)
Natural Revenue Growth	(1.50)
Realigning Budget to Actuals	(1.50)
Property Tax Rate Adjustment	3.99



City Manager's Office

As we make these investments in our community, we are sensitive of the impact a tax increase may have on our customers, our residents, and businesses. In FY 2014, City Council increased tax relief and approved an increase of \$10,000 to the Over 65/Disabled homestead exemption for a total exemption of \$40,000. The Local Exemption Table shows the total amount of tax relief provided through homestead, over 65, and disabled exemptions. Combined exemptions total an approximate \$19.2 million dollars in tax relief savings to those who are impacted most by a property tax increase.

Local Exemption	# Exemptions	Lost Property Tax Revenue
Homestead Exemption (\$5,000 value)	126,689	\$5.0 million
Over 65 Exemption (\$40,000 value)	40,124	\$12.0 million
Disabled Exemption (\$40,000 value)	7,648	\$2.2 million
Total		\$19.2 million

We are listening.....and responding

The FY 2018 – 2019 Adopted Budget invests in priorities identified by the success of increased community input channeled through *Chime In*, Citizen Survey, and our City Council requests. The top three priorities identified include the following:

- *Streets*
- *Public safety*
- *Parks/Quality of life projects*

In the adopted budget, you will find investments for each of these priorities. There is a new dedicated funding for resurfacing of over 50 residential streets and continued progress on the new pavement condition index study. We will begin the



City Manager's Office

4th year of increasing staffing for the Police Department that will result in a net increase of 87 officers. Staff is reviewing potential options to build a new Police Headquarters and relocation and expansion of Fire Station 12. There is a commitment to continue to invest in our City's parks. The City is expected to complete 84 Quality of Life projects by years end. Recently completed projects include the Asian Gateway, Endangered Species Carousel, and the most recent grand opening of the Eastside Sports Complex. We have an increase in this year's adopted budget of \$2.0 million for operating costs for all quality of life projects that have opened or will open in the next year. As well as an increase in water to ensure that our parks are in good condition for our community.

Long-term Vision – Regional Economic Development Strategy

As part of our Regional Economic Development Strategy, we continue advancements in target industry sectors such as defense and aerospace, life sciences, tourism, advanced manufacturing, advanced logistics, business support services, and destination retail. By investing in these target industries, we are positioning ourselves for a vibrant El Paso.

The City's largest revenue source is property taxes, making up 45% of all the general fund revenues. We continue to see minimal increase in natural growth, the average annual valuation in the past four year has only increased by 1.4% however, in 2018 we observed a 4.04% increase in certified values. If the tax base does not grow, our ability to provide basic services such as public safety may prove difficult in years to come. Combined with property tax, sales tax is the second largest source of revenue making up 67% of the total general fund budget. Sales tax revenue has recovered positively compared to last year. Current period collections are up 5.3% compared to the prior year.



City Manager's Office

One source of sales tax revenue is destination retail. Destination Retail represents a mere 4.1% of all Chapter 380 Agreements, while a small percentage, its contributing to our vibrant regional economy. El Paso continues to exceed expectations by having more record breaking openings and our community is embracing new, experiential, diverse options in grocery, dining, shopping, entertainment, and recreation. New businesses such as Top Golf, Whole Foods, Alamo Draft House, Dave & Busters, Ruth's Chris Steakhouse and Cabela's, reflect the City's commitment to expand our base of destination quality retail and entertainment.

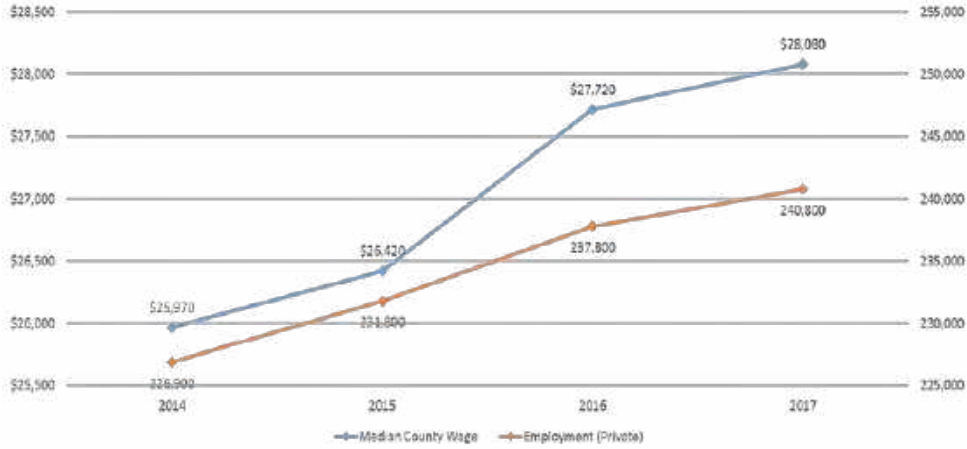
Job and Wage Growth

With the support of City Council through our Regional Economic Development Strategy, we are focusing on job creation and wage growth. The most recent State of Texas data ranks El Paso second in employment growth in Texas at 3.3% from June 2016 - July 2017. We continue to see new companies deciding to locate in El Paso. With employment growth, we are observing healthy wage increases. El Paso is no longer considered an economically distressed community by the Texas Workforce Commission. We no longer see ourselves as the low skill, low wage labor community in the State of Texas. Over the past 4 years, the median county wage has grown by over \$2,000 or 8%. With your support, we will continue our Regional Economic Development Strategy, and together help El Paso become the City that will retain our youth and provide opportunities for the community.



City Manager's Office

El Paso Wage and Employment Growth



FACTS & STATS

6TH
Largest city in Texas
19TH
Largest in the U.S.

3 States
2 Nations
1 Economy
(Texas, New Mexico, Chihuahua, Mexico)

20+
Million Northbound
Border Crossings In 2016

El Paso has the largest bilingual and bicultural workforce in the western hemisphere
Young & Growing Population

31
Median Age

66.3%
Hotel Occupancy – May 2017

\$952
Million New Capital Investment

250,000+
Vehicles Per Day Drive I-10

8.5
Million Annual Visitors
Visit The Outlet Shoppes At El Paso

TOP EMPLOYMENT GROWTH RATE





City Manager's Office

Leveraging City Funds & New Sources

In addition to reducing costs, and growing our tax base, we have taken the opportunity of leveraging City funding, as well as identifying alternative sources of revenue from the Federal and State government. Some examples include:

- State Hotel Convention Center Program
- \$32 million in State funding for bridge Intelligent Transportation Projects
- MPO funding – 20% City, 80% State
- \$97 million in State funding for the Streetcar project
- \$2.0 million State Defense Economic Adjustment Assistance Grant (partnership with Enviro Water Minerals Company to convert waste generated from the desalination process into drinkable water)
- \$1.7 million in delinquent Hotel Occupancy Taxes collected through new audits
- Recent approval 1% increase to El Paso Electric Impact Fund dedicated to economic development projects
- \$3 Franchise Fee to be used for street maintenance for over 50 residential streets.

Our economic development efforts, have not only benefited the City of El Paso but other taxing entities as depicted in the table below:

El Paso County	EPISD	YISD	UMC	<table border="1"> <tbody> <tr> <td>Total</td> </tr> <tr> <td>\$213,977,295</td> </tr> </tbody> </table>	Total	\$213,977,295
Total						
\$213,977,295						
\$45,184,466*	\$59,977,208	\$17,918,990	\$25,147,031			
CISD	SISD	EPCC	DMD			
\$40,144,576	\$9,955,480	\$14,137,226	\$1,512,338			

***A: Projected number may be lower due to economic incentives provided by El Paso County.**

***Amounts listed above are projections provided by Economic and International Development and are subject to change.**



City Manager's Office

By helping grow the economy and incentivizing new or expanded development, we are assisting the other taxing entities in their efforts to keep taxes low. For these projects, we do not receive the \$214M shown in the above table, because the other taxing entities make up almost 75% of residential and business taxes, our efforts are extremely beneficial.

Strategic Planning Process

The City's Strategic Plan completed in 2015 outlines the priorities to the community and the level of service we provide. The elected officials, city leadership, and all employees are committed to serving our City by following five values: ***Integrity, Respect, Excellence, Accountability, and People.*** These values are the guiding principles for how we serve our community. On February 16, 2017, the Mayor and City Council gathered for a strategic planning session where they reviewed the accomplishments of the 2015 Strategic Plan and approved the addition of the "20 in 2020" visionary initiatives and adjustments to specific strategies.

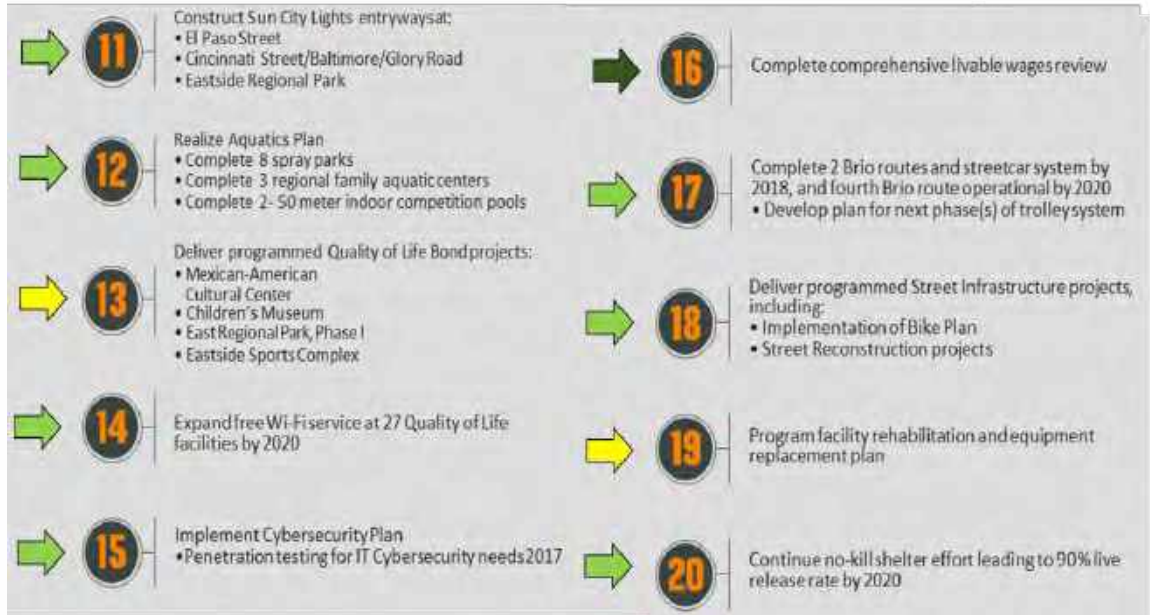




City Manager's Office

20 IN 2020

→ In-progress → On-Track → Completed



As the City strives to reach its vision to have safe and beautiful neighborhoods, a vibrant regional economy and exceptional recreational, cultural and educational opportunities, the City continues to receive recognition for the various achievements. El Paso is in the midst of a monumental transformation and others are taking notice. Some examples of the recent national recognitions include:

- **#1 Best Run City in Texas** *WalletHub – July 2017*
- **All-America City** *National League of Cities – June 2018*
- **Governor's Award for Achievement in Performance Excellence** *Quality Texas Foundation – June 2018*
- **Best Place to Live 2018 (3rd Year in a row)** *Area Vibes – 2018*
- **2018 Best Cities for Recreation** *WalletHub – 2018*





City Manager's Office

- **One of #10 Recipients of 2018 National Medal for Museum and Library Services** *Institute of Museum and Library Services – May 2018*
- **2018 Best of Texas Awards** *Center for Digital Government – May 2018*
- **#1 Lowest Cost of Living** *Forbes – April 2018*
- **Top #10 Cities in the Equipt to Innovate National Survey of American Cities** *Living Cities + Government Magazine – April 2018*
- **Top Retirement Destination for “Downtown” Living** *Where to Retire – June 2018*
- **Top Convention Cities in the USA for 2018** *Meetingsource.com – 2018*

Cost Savings/Efficiencies since 2014

Through the commitment from Council, we have made remarkable improvements to the City's financial condition over the last four years. Some examples of cost savings include:

- \$8 million deficit eliminated in 2014
- \$3.4 million saved from organizational alignments
- \$3.3 million saved from healthcare plan redesign
- \$16.9 million saved from City debt refinancing
- \$11.0 million saved from Ballpark debt refinancing
- \$5.4 million in costs saved or avoided through Lean Six Sigma process improvements





City Manager's Office

Where does your tax dollar go to?



The illustration above shows how your tax bill is split between the various taxing entities. Please note that the City of El Paso only represents 27%.

FY 2019 Adopted Budget – All Funds

The adopted budget includes a 3.99 cent tax rate increase that will generate \$17.1 million in revenue. Expenditures for Police and Fire departments are increasing by \$18.3 million. Quality of Life projects operating costs are increasing by \$2.0 million. Please see the other budgeted figures in the table below:

FY 2019 Adopted Budget

Strategic Goal	General Fund	Non-General Fund	All Funds
Economic Development	1,963,563	114,910,309	116,873,872
Public Safety	257,815,741	17,459,853	275,275,594
Visual Image	7,857,127	935,111	8,792,238
Quality of Life	45,396,094	6,870,604	52,266,699
Communication	12,106,792	0	12,106,792
Sound Governance	46,446,835	201,712,819	248,159,654
Infrastructure	49,802,126	106,181,351	155,983,477
Healthy Community	7,209,521	112,713,982	119,923,504
Total	\$428,597,800	\$560,784,030	\$989,381,830



City Manager's Office

Major Challenges

Balancing the budget involves making difficult decisions and a commitment to fiscal responsibility. We are a resilient organization with a proven record of improvements and results directly aligned to delivering outstanding services to support a high quality of life for residents, businesses, and visitors. We will continue to identify ways to leverage new funding. As part of the legislative agenda, we plan to present an Ambulance Fee that will be designated for long-term fire capital requirements including apparatus and equipment. We will also seek enacted legislation for the ability to place ½-penny for Sales Tax on referendum. These funds will be dedicated as tax discounts for seniors and the disabled. Additionally, a portion of the sales tax can be utilized for a crime control district.

Although El Paso's economy remains steady, revenue growth continues to lag behind the increasing costs primarily committed to public safety investments, and commitments to quality of life projects. In order to minimize the impact to taxpayers we have become innovative by taking advantage of federal and state funding, as well as increased private partnerships. However, we do face major challenges such as:

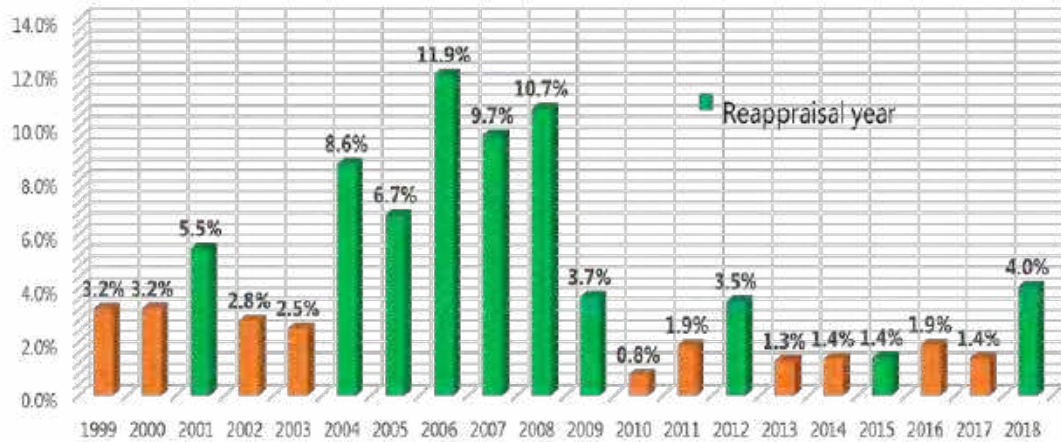
- Property Taxes are the largest source of general fund revenue at 45%
 - Primarily residential
 - Minimal increases since 2008 Great Recession
 - Decreased property tax rate by 9 cents from 2003 and 2009
 - Facing potential state legislation placing a cap on property taxes
- Addressing deferred investments in public safety, streets, and quality of life
- Reserves and long-term liabilities



City Manager's Office

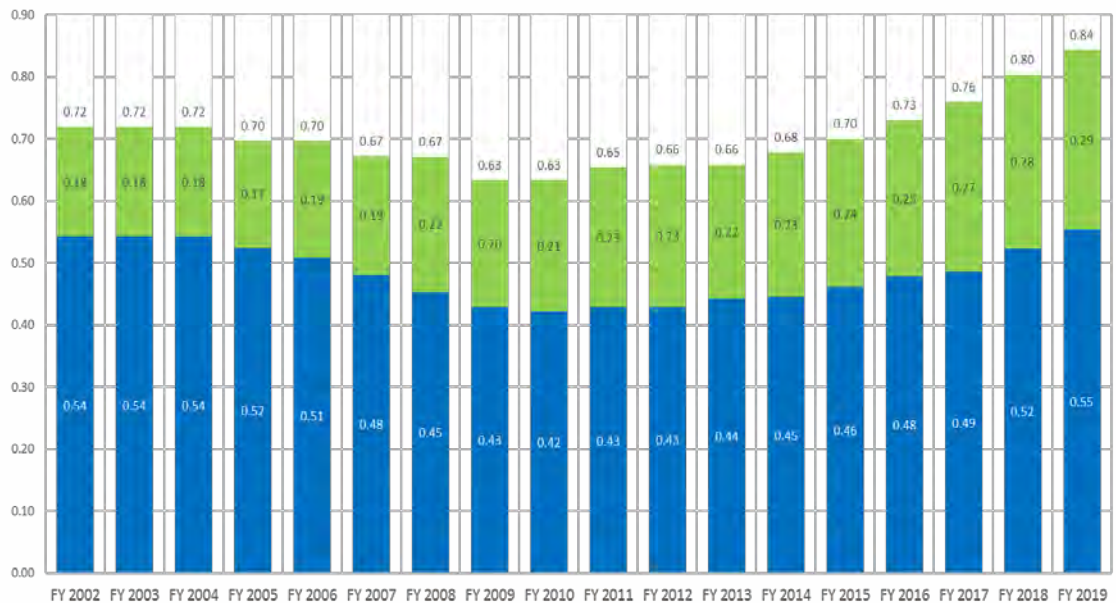
In the graph below, you will see the peak of valuation growth for El Paso in 2008.

City of El Paso – Assessed Value of Property Tax Base



In 2018, the Central Appraisal District completed a reappraisal of all residential properties. Historically, the annual average valuation increase is around 1.4%, an increase of 4.04% is part of the adopted budget based on certified values. Even though the City is projecting a slight increase in revenue to help fund these priorities, Fiscal Year 2018 – 2019 continues to be a lean budget year.

Property Tax Rate by Fiscal Year





City Manager's Office

While property and sales taxes are projected to increase modestly, other revenue sources are being adjusted downward to reflect current economic and financial conditions. These downward adjustments, combined with the recommended service levels and the debt service requirement for long-term investments, have led to a recommended overall tax rate increase of 3.99 cents. The increase in property tax rate will yield \$17.1 million, of which \$14.0 million equivalent to 3.28 cents are for O&M costs and \$3.1 million or 0.71 cents is associated to the debt service requirement.

Another major initiative included in the adopted budget is a dedicated source of revenue for street repairs and economic development projects. Street repairs are by far the number one priority identified by the residents who completed the *CHIMEIN* Budget Survey with 30 times more participation over previous year. Included in the



FY 2018 – 2019 Adopted Budget is a dedicated source of revenue for street maintenance, which will provide the ability to begin addressing projects without having to rely on capital funding. The \$3 franchise fee will generate \$7.0 million, equating

resurfacing of approximately 50 residential streets. In future years, this fund will pay for pothole patchers (trucks) and other equipment along with materials that supports the resurfacing of streets.

Budget Process

Not only has there been a dynamic transformation of the City in the past four years, the budget process has also evolved. Beginning last fall and into the early summer



City Manager's Office

months, budget updates have been presented to Council. These budget updates highlighted various topics including major budget cost drivers, property valuations/tax rates/exemptions, core competencies, and the multi-year financial outlook. The adopted budget focused on fiscal management through realistic budgeting, financial reporting, and long term financial plan. Through our Long Term Financial plan, we projected general fund expenses to be at \$420.1M, as presented on March 20, 2017 and April 17, 2018. We also utilize the Long Term Financial Plan to work on new revenue opportunities to help fund Council and community priorities.

The long-range forecast is intended to serve as a financial planning tool. OMB staff are able to adjust assumptions to see how the impact of various scenarios such as additional police officers, changes in the tax rate, or other factors would affect future years' budgets and identify challenges. Long term planning aligns our financial capacity with service objectives. Additionally, as a lead-in to the budget presentations, each of the eight strategic goal teams have presented an update on key performance measures and results. These improvements to the budget process have resulted in reduced time needed in July and August to finalize the budget. For example, last year we were able to complete all eight strategic goal budget presentations in one day.

FY 2019 Budget Highlights

The FY 2018 – 2019 Adopted Budget will continue the strategic path forward to keep El Paso as one of the most financially sound cities in the country, provide the highest quality customer service for our residents, and target our resources where they are needed the most. The FY 2018 – 2019 Adopted Budget includes:



City Manager's Office

- Adding more police officers and starting the Crisis Intervention Team to assist with mental illness responses
- Fire Fighter and 911 Communicator academies and replacement of Fire Station #12
- Investment in Quality of Life projects for Parks, Zoo, Library, and the Children's Museum
- Increased investment in street maintenance through a dedicated funding source
- New and improved mass transit services - Alameda and Dyer RTS corridors and the historic Streetcar
- Investments in fleet and equipment replacement for garbage and recycling collection services
- Investment in educational opportunities and workforce development for the community
- Economic Development focus on increasing entertainment and retail options

Community Priorities

In March 2018, a budget update presentation focused on Council and Community Budget Input. Community input in the budget process is critical to understanding priorities, but unfortunately past efforts lacked participation. In the past, the budget office would receive an average of 40 responses from the community, however through a joint effort between the budget and public information offices, and elected officials, we were able to increase our community input to 1,240 responses. The top three priorities identified by the community were ***streets, public safety, and parks***. The feedback received from the community





City Manager's Office

highlighted that the investments being addressed are directly aligned with their priorities.

FY 2018 – 2019 Adopted Budget Overview

The FY 2018-2019 All Funds Adopted Budget is \$989.4 million, an increase of \$93.0 million from the prior year. The FY 2018 – 2019 General Fund Adopted Budget at \$428.6 million is \$30.5 million or 7.7% higher than the prior year and is being driven by contractual and committed obligations including: police and fire collective bargaining, fourth year of the ten year plan to add 300 new officers, quality of life bond projects operating costs, civilian wages, economic incentives, appraisal services, November elections, utilities, and 1.5% employee compensation to take effect in March 2019, as shown in the table below:

Description	FY 2019 Impact
Police (Academies, Officers, CIT, Collective Bargaining)	\$9.7M
Fire (Academies, Collective Bargaining, Vehicles, Overtime)	\$8.6M
Pay increases (1.5% effective March 2019)	\$1.4M
Appraisal Services (Central Appraisal District)	\$0.2M
Water (Parks Dept.)	\$1.0M
Quality of Life Projects Operating Costs	\$2.0M
November Election	\$0.4M
Dedicated Street Funding (Transfer)	\$7.0M
Grand Total	\$30.3M

In FY 2018 – 2019 Adopted Budget, \$12.1 million of the \$30.5 million increase to the General Fund budget, is being absorbed through natural revenue growth or cost savings and efficiencies. The additional service enhancements that are being absorbed into the budget include:

- Fire (Collective Bargaining, Overtime)
- Economic Incentives
- Water (Parks)



City Manager's Office

- Quality of Life Operating Costs
- November Election

Create an environment conducive to strong, sustainable economic development

El Paso's economic development efforts continue to be resilient. Our constant focus on expanding and diversifying the tax base, creating and retaining jobs, keeping El Paso competitive, providing more retail and entertainment options, and revitalizing the community, are all examples of how we are committed to investing in our city's priorities. In November 2017, the El Paso International Airport unveiled their giant touch screen "Virtuwall". The 20-foot wall highlights and features what El Paso offers to our visitors. Visitors can search for information on entertainment and recreational activities, businesses, and any ongoing events.

El Paso ranks among the top cities that have added more non-stop flight options. A total of 15 new non-stop flight destinations have been added over the past three



years. Additional flights to existing destinations such as Chicago, Denver, San Diego, Las Vegas and Salt Lake City have also been added. Flight accessibility, along with the new Checked Baggage Inspection System (operational in early 2019), will create an environment

conducive to strong, sustainable economic development by providing visitors and business travelers with a convenient service to do business or explore our city.

The relevance of cross border mobility has highlighted the important role of the International Bridges Department and the impact the City's Ports of Entry and parking meter system have to facilitate the economic interchange in the region. The



City Manager's Office

Parking Meters Division is undergoing a Downtown Parking Meter Study that will create, enhance, and expand management strategies to improve services to motorists as well as business and property owners in the area. The department has also increased the division's staffing and is proposing to increase its fleet to improve the response time to the public by extending services, to include Saturdays. Many infrastructure improvements programmed this fiscal year at the Ports of Entry will require the department to increase security provided to pedestrians and motorist crossing into the United States. The additional traffic control will retain a secure traffic flow to all pedestrians, commercial, and private drivers. The revamping and branding of the new E-Fast Pass has helped reach users by updating the department's on-line public access to allow users to open new accounts and provide all account holders accessibility at all hours.

The Bridge Steering Committee has been working with the Texas Department of Transportation, General Service Administration, Customs and Border Protection, Mexican Aduanas and multiple private stakeholders to develop a comprehensive, five-year Capital Improvement Program that will address infrastructure needs for the bridge system. This includes a full design of the Intelligent Transportation System at the Bridge of the Americas and Zaragoza Port of Entry and expansion to the Stanton and Paso Del Norte International Bridges. In 2018 and 2019, \$32 million has been appropriated for the Intelligent Transportation System.

Economic development activities have played a significant role in providing our residents, businesses, and visitors with a vibrant regional economy. Through an investment of \$1.59 billion on 82 projects since 2014, the City's investment has created 4,365 jobs and retained 7,749 jobs. With strong economic growth, this has



City Manager's Office

led to a noticeable increase in wages, leading to El Paso no longer being listed as an economically distressed community by the Texas Workforce Commission. The City has also entered into an 18-year agreement with Tenet Hospitals with a capital investment of \$185M. Additionally, UPS agreed to a 12-year agreement with a capital investment of \$16.4M. These agreements along with all the new restaurants and businesses give the City a great return on investment. For every \$1 the City invests, we receive \$4.98 return on investment. The benefits are not only for the City of El Paso, other local entities will benefit by \$214 million over 20 years, (see table on page 6).

El Paso's vibrant economy has attracted several new businesses to the city including Top Golf and Cabela's. Destination El Paso in increasing entertainment options, added to the Broadway Musical lineup, Disney's The Lion King, which led to 16 sold out shows with over 32,000 seats sold, bringing in \$2.6 million. The Winterfest "Celebration of Lights" a free event sponsored by the City from November – December, had attendance of over 130,000.



To ensure effective operation of economic development and construction projects, Planning and Inspection added an Ombudsperson. This role was created with the intent of establishing a main point-of-contact for internal City Staff, utility providers, the development community, and general public for development-associated matters. For high priority projects, such as those that are seeking incentives through Economic Development, the Ombudsperson assists applicants through the life of the project, by guiding them through the entitlement, permitting, pre-construction, and inspection processes. In addition, the One-Stop-Shop implemented the use of Q-



City Manager’s Office

Less, a virtual queueing system that allows customers to “line-up” remotely. Since October, 39,431 customers have been assisted, averaging 4,381 customers per month. Wait times remain under the eight-minute goal. Lastly, the Lean Six Sigma Zoning Application Review process has been in progress since January. The goal is to streamline processes to shorten timelines, improve Staff/applicant communication, and provide a solid foundation for development. Progress that has been made since its inception includes a Code amendment approved by City Council in July, requiring electronic submittals, the re-activation of the Development Coordinating Committee, and upgrades to Accela to better track applications and provide accessibility to customers.

Setting the Standard for a Safe and Secure City

We are embarking on the fourth year of the 10-year plan to add 300 new officers to the Police department. The department finished FY 2016 – 2017 with a net increase in staffing, this had not occurred in a decade. From FY 2016 through FY 2019, there will be a total net increase of approximately 87 police officers. Police has not been at these staffing levels since 2010.

	2016	2017	2018	2019
FY Start (Filled)	1,023	1,019	1,045	1,057
Attrition	52	56	50	58
New Officers	48	82	62	107
Variance	-4	26	12	49
FY End	1,019	1,045	1,057	1,106

The El Paso Police Department continues to focus on reducing crime to maintain the City’s standing as one of the nation’s top safest cities. In December of 2017, El Paso



City Manager's Office

was named #1 Safest Texas City by Safelife.org. The same source named El Paso #7 Safest Metro Cities in America, just a couple examples of the City's strong commitment to strengthen community involvement in resident safety.

In FY 2017 - 2018, City Council authorized a vehicle replacement plan, where the City would replace 300 police patrol vehicles over the next three years. We are currently



rolling out seven new vehicles per week and are on schedule to receive all 150-patrol vehicles by this fiscal year end 2018. We are accelerating the delivery commitment; by August 2019, the

remaining 150 patrol vehicles will be delivered. Savings from this bulk purchase is providing funding to replace the remaining motorcycle fleet. This equates to a \$500K reduction in maintenance costs for FY 2018 – 2019. The expected delivery of 18 new motorcycles for the Police Department is this fall 2018.

In FY 2017 – 2018, Council approved the implementation of the Crisis Intervention Team (CIT). The program consists of licensed police officers trained to respond to emergency calls involving individuals suffering from a mental illness. Full year cost of the program is estimated at \$2.5M. CIT begins its first full year in FY 2018 – 2019.

The FY 2018 – 2019 budget for the Fire Department includes a uniform academy scheduled to have 30 graduates as well as additional funding for their 911 communications. In the current fiscal year, the LSS Project for communications staffing has significantly reduced the trainee attrition rate that previously averaged 50% per class. The 26% reduction in attrition, along with an additional class for



City Manager's Office

communications, have filled the necessary positions to help stabilize overtime and improve dispatch operations.

In April 2018, the Fire Department was recognized for their excellence in fleet management and was named #65 of “The 100 Best Fleets”. They have received six Fire apparatus and three Rescues over 3 years. Ceremonies were held on February 24, March 3, and June 2, 2018 for two pumpers and a Rescue. One quint is expected to be delivered by October 2018.



Enhance El Paso's quality of life through recreational, cultural and educational environments

The City continues its commitment to providing a high quality of life for its residents, businesses and visitors. A number of new projects will be completed in FY 2017 – 2018. These include:

- New US Passport Agency at Esperanza Acosta Moreno Branch
- Eastside Sports Complex Phase 1
- Westside Natatorium
- Argal Park at Las Palmas
- Spray Park enhancements to include added shade, access, and trashcans
- Safe Recreational Environments – Sun Protection provided sunscreen free of charge through a public/private partnership, targeted new spray parks





City Manager's Office

- Asian Gateway
- Endangered Species Carousel has 30 different endangered animals and it also includes an ADA friendly Swan chariot and a birds nest spinning tub

In FY 2018 – 2019 a number of upcoming projects will begin or be completed. They include:

- Completion of Richard Burges Branch expansion and renovation
- Third US Passport Agency at Richard Burges Branch
- Regional water parks throughout the City
- Chihuahuan Desert Exhibit (Fall of 2019)
- Multiple public art pieces
- Eastside Regional Park - Natatorium will house a 50-Meter competition-ready pool with all the required amenities to be able to have regional meets at this facility. Recreation Pool (Aquatic Center) area will consist of an outdoor pool with water slides/tube slides, a climbing wall, lazy river, splash pads, and other water amenities including family picnic areas and other shaded areas. The Community Center will be a multi-generational center which will cater to both families and seniors for recreation and indoor sports.
- Paseo De Las Luces – Is the second of the Sun City Lights project to be completed and serves as a catalyst to revitalize the neighborhood and promotes the visual image of El Paso.



Along with all the Quality of Life projects, the City is also focusing on more entertainment activities geared for kids and families. The “Chalk the Block” event had over 42,000 attendees. Furthermore, an increase of 23% in museum attendance



City Manager's Office

has been observed due to special events programming and extended hours. The Library and City IT Department have made 120 mobile hot spots available for residents throughout the city, adding to our Quality of Life Wi-Fi expansion.

The City of El Paso formed a partnership with Borderland High School Equivalency program and is graduating its second class from the Online High School Program. Through this partnership, 45 students will be graduating with a GED this year. In addition, the City established a partnership with Workforce Solutions Borderplex to offer placement services for individuals.

Enhance and sustain El Paso's Infrastructure network

Work is underway on a project to return vintage streetcars to daily use in El Paso for the first time since 1974. However, the El Paso Streetcar project is not just a novelty — it's an important part of the El Paso region's growing multi-modal transportation



portfolio. The El Paso streetcar system will link the international bridges, downtown retail areas, convention center, ballpark, uptown — featuring the Cincinnati Entertainment District, and the University of Texas at El Paso.

Construction consists of approximately 4.8 miles of track, 27 streetcar stops, related street improvements, traction power system, and a vehicle maintenance and storage facility near the existing Sun Metro Downtown Transfer Center. The project has an anticipated completion date of late 2018. Once operational, the City's Mass Transit Department (Sun Metro) will operate and maintain the streetcars and associated facilities.



City Manager's Office

Construction on both new Brio corridors, Alameda RTS and Dyer RTS, will reach 90% completion by end of FY 2017 – 2018. Alameda RTS should start revenue service in FY 2018 – 2019 and Dyer will commence service in early calendar year 2019. Similarly, streetcar service construction and equipment installation shall be completed this fiscal year. The testing of the first streetcar vehicle is underway, while the streetcar service is scheduled to begin late 2018.

The two RTS corridors combined with the Mesa RTS will result in the completion of three of the four proposed RTS corridors within the City of El Paso. The fourth corridor Montana RTS is currently in project development and scheduled for completion in 2020. Once all four corridors are in place, the service will improve its sustainability and ability to connect the entire city in order to make transit more attractive throughout the City. Sun Metro will also look at a smart card and mobile fare collection system that will again make the system more convenient and appealing to patrons.

In order to offset some of the cost of the two new Brio services, Sun Metro made adjustments to the current service and eliminated duplication, where possible. The increased frequency of the Brio services will greatly offset any adversity faced by riders and enhance the quality of their transit function by connecting them in less time. Increased frequency, as stated previously, will also make the service more attractive to new prospective customers.

As a commitment to the strategic goal to design and construct public infrastructure that enhances the quality of life city wide, Streets and Maintenance has completed resurfacing 225 of the 413 streets as part of the 2012 Street CIP. A resurfacing contract has been awarded for segments of 8 of the busiest arterial roadways in El



City Manager's Office

Paso. The efficiencies and savings from the Lean Six Sigma program continue to multiply; the city is already advancing through savings from this investment, for example, over 34,000 potholes have been patched with a projected 46,000 completed for the full year. In addition, the City continues investment to address ADA improvements and street signalization.

The Paseo de las Luces is part of the Sun City Lights initiative that will span several areas and will affirm the visual image of landmark and historic streets. The project will include archways, stringed lights and sidewalk improvements. This project will enhance safety, provide accessibility, create an inviting experience for pedestrians, motorist and bicyclist between El Paso and Ciudad Juarez while enhancing and revitalizing the Downtown economy.

Nurture and Promote a healthy and sustainable community

The FY 2018 – 2019 budget includes additional funding for staffing, capital improvements, and operating costs to continue the implementation of the Animal Shelter's efforts to become a "No Kill" shelter by 2020. As of fiscal year end 2018, an 83.11% live release rate was achieved through the support of Mayor and Council and joint effort between local and national animal rescues. The department introduced a pet foster program; that aims to foster 500 animals per month. Currently, they are over target with 575 animals per month. This year alone, close to 7,800 dogs and cats have found forever homes.

The Public Health Department recently received grant funding for its Zika Preparedness Plan. The grant funding will provide a team of employees the opportunity to work in collaboration with the Environmental Services Vector Control Program. In addition, the Public Health Department provided 48,254 vaccines to



City Manager's Office

infants, children, and adults through the Department' Health Centers. It also had 35,698 enrollees in the El Paso Women, Infants, and Children (WIC) Program purchase \$30 million worth of food using WIC food vouchers. The Medicaid Waiver Program provided immunization, colorectal cancer tests kits, and basic screenings to 1,106 participants aged 55+.

City Employees

In FY 2017 – 2018, a comprehensive compensation analysis was conducted by an outside consultant. The study was done to recalibrate and establish a competitive salary structure, as well as update the methodology for a uniform compensation application and will be finalized in FY 2019. In order to continue the compensation increases and investment in our employees, a 1.5% increase is budgeted for March 2019. The FY 2018 – 2019 adopted budget includes funding for the continuation of the Shape It Up Wellness program, providing employees the ability to earn between \$600 and \$1,800 per year by participating in either a physical examination or biometric screening. The City will also continue to offer Health Savings Account (HSA) Contribution of \$500 per City employee and \$1,000 for City employee and spouse. Finally, the budget includes a tuition assistance program, along with funding for incentives such as perfect attendance and driver safety.





City Manager's Office

Revenues and New/Alternative Funding Sources

FY 2018 – 2019 General Fund Budget by Revenue Type

REVENUE BY CATEGORY	FY2018	FY2019	FY2019 Adopted Over/(Under) FY2018	
	ADOPTED	ADOPTED	Amount	Percent
Property Taxes	174,934,222	193,554,893	18,620,671	10.6%
Sales Taxes	89,473,202	93,763,721	4,290,519	4.8%
Franchise Fees	55,660,606	52,661,354	(2,999,252)	-5.4%
Charges for Services	32,291,533	32,517,730	226,197	0.7%
Fines and Forfeitures	9,162,749	7,541,245	(1,621,504)	-17.7%
Licenses and Permits	12,629,230	13,148,935	519,705	4.1%
Intergovernmental Revenues	446,988	446,988	0	0.0%
County Participation	537,341	537,341	0	0.0%
Interest	200,000	200,000	0	0.0%
Rents and Other	2,314,025	2,241,265	(72,760)	-3.1%
Other Sources (Uses)	20,463,966	31,984,328	11,520,362	56%
TOTAL REVENUES	\$ 398,113,862	\$ 428,597,800	\$ 30,483,938	7.7%

In 2018, the Central Appraisal District completed a reappraisal of all residential properties for a 4.04% increase in valuations. Historically, the annual average valuation increase has been around 1.4%, while during reappraisal years we have observed about a 3.5% increase. The overall property tax rate increased from 80 cents to 84 cents (per \$100 valuation). For a home valued at \$100,000 including the homestead exemption, this represents a \$37.91 increase per year. Of the total 3.99-cent increase or \$17.1 million, 3.28 cents or \$14.0 million is for personnel costs for public safety, operation and maintenance costs for Quality of Life bond projects, utilities, healthcare, and information technology.

The FY 2018 – 2019 Adopted Budget continues to maintain the \$5,000 homestead exemption and the \$40,000 exemption for seniors and disabled homeowners (increased in 2015 by \$10,000). Currently, there are 126,689 homeowners who participate in the homestead exemption, along with 47,772 in the senior and disabled exemption. Both programs combined equate to \$19.2 million of property tax relief.



City Manager's Office

Residents, who take both the Homestead and Over 65 Exemptions, see tax relief of approximately \$379. To a homeowner of a home valued at \$100,000, this savings represent about a 45% of tax relief.

Homestead Value	City of El Paso Tax Bill (Before Exemptions)	City of El Paso Tax Bill (After Exemptions)	\$ Tax Savings	% Tax Savings
\$100,000	\$843	\$442	\$379	45%
\$125,000	\$1,054	\$643	\$379	36%
\$150,000	\$1,265	\$844	\$379	30%
\$175,000	\$1,476	\$1,044	\$379	26%
\$200,000	\$1,687	\$1,245	\$379	23%

For every dollar a homeowner or commercial property owner pays, the City of El Paso receives 26%. From the same dollar, local school districts garner 46%, while the remainder amount is distributed among the County, University Medical Center (UMC), and the El Paso Community College.

Average Single Family Home (Net Taxable)





City Manager's Office

The second largest source of revenues are sales taxes. Sale tax revenue tends to be very volatile and are dependent upon regional economic conditions. They represent approximately 21.9% of the total General Fund budget.

Sale tax revenue has recovered positively compared to last year. Year-to-date current period collections are up a healthy 5.2% compared to prior year (Sep. – May). In the FY 2018 – 2019 Adopted Budget an increase of 3.0% or \$2.58 million over FY 2017 – 2018 year-end projection of \$88.2 million is expected.

Franchise fees collected from both public and private utilities, represent the third largest source of revenue, equating to approximately 12.3% of the General Fund. They are assessed for the continued use of public right-of-way to electric, gas, telephone, water, cable, and telecommunications utilities. The FY 2018 – 2019 Adopted Budget projects franchise fees to increase by 3.1%, in part due to the Environmental Services franchise fee along with, EP Water higher customer usage and rates.

Conclusion

I am pleased to present the FY 2018-2019 Adopted Budget that maintains and furthers the progress the City of El Paso has made toward achieving our vision of having safe and beautiful neighborhoods, a vibrant regional economy, and exceptional recreational, cultural, and educational opportunities.

This budget focuses on the core services identified as priorities by the community such as ***public safety, streets, and parks as well as quality of life/place, and customer service***. The City's Strategic Plan completed in 2015 outlines the priorities of the community and the level of service we provide. The elected officials, city



City Manager's Office

leadership, and all employees are committed to serving our City by following five values: *Integrity, Respect, Excellence, Accountability, and People*. These values are the guiding principles for how we serve our community.

Respectfully,

A handwritten signature in black ink, appearing to read "Tomás González", is positioned above the printed name.

Tomás González
City Manager



Document Guide

At the top of each page/banner there is a hyper link that will direct back to the table of contents.

The intended use of this document is four-fold, as recommended by the Government Finance Officers Association (GFOA): a Policy Document, Financial Plan, Operations Guide, and Communications Device.

City Council adopted the FY 2019 budget on August 21, 2018 as part of the vision for El Paso's future while considering the availability of resources and continuation of services. The eight sections of the book were developed with respect to City Council's key areas of focus as defined by their Strategic Policy statements, which are:

- Economic Development
- Public Safety
- Visual Image
- Quality of Life
- Communication
- Sound Governance
- Infrastructure
- Healthy, Sustainable Community

Segments of the Budget Book:

Introduction: This section provides an overview of the entity's structure:

- Document Guide
- Vision and Mission Statement
- Strategic Plan
- City Organizational Chart
- Boards and Committees

Community Profile: This section gives an understanding of the City's past, present, and future:

- Living in El Paso
- Location and History
- Economic Initiatives
- Tourism
- Fort Bliss
- Medical
- Transportation
- Demographics
- Cost of Living and Wage Rates
- Major Employers
- General Tax Information

Fiscal Overview: This section presents policy and process along with financial and personnel comparisons across fiscal years:

- Budget Policies
- Financial Policies
- Budget Process
- Five-Year Adopted General Fund Comparison
- Two-Year Adopted General Fund Budget to Actual Comparison
- FTE (Full-Time Equivalent) Position Summaries
- Property Tax
- Debt Administration



Financial Summaries: This section addresses projected revenue and expenditures, previous, and current:

- Revenues
- Revenues by Source
- Expenditures
- Financial Statements
- Consolidated Summaries
- Fund Summaries

Budget Detail: This section provides department-specific information covering budget, staffing, fund sources, divisions, and performance data. The example below shows how a department's mission, budget summary, fund sources, and staffing are displayed on one page.

International Bridges

Mission


Provide cross-border mobility and on-street parking services to residents, businesses, and visitors so that they can participate in the vitality of the greater Paso Del Norte region.

Key Functions:

- Operate and manage 3 city-owned bridges
- Operate and manage parking meters

FY 2018 Key Results

- Continued support of the P3 program to facilitate trade and the movement of people and vehicles across the border
- Continued lead of the bi-national Lean Six Sigma Steering Committee dedicated to bridge infrastructure and inspection processing improvements



FY 2019 Budget

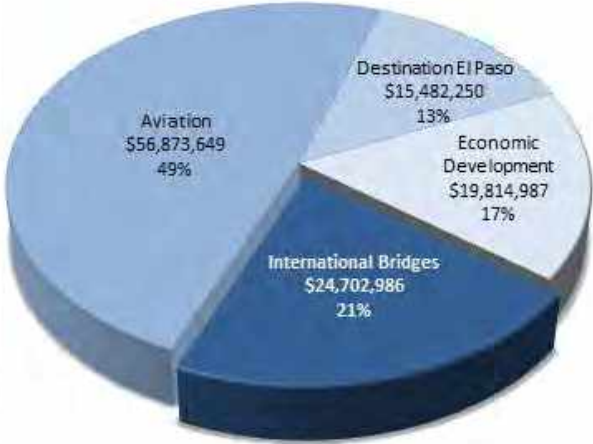
FY 2019 Total Budget
\$24,702,986

FY 2019 General Fund
\$0

FY 2019 Non-General Fund
\$24,702,986

Total FTE's
69.00

Goal 1: Economic Development
Total Budget \$116,873,872



Goal to which the department belongs

FY 2019 Key Deliverables

- Create comprehensive International Bridges Capital Improvements Program for all regional ports of entry

Budget Snapshot including employee count

Previous year achievements

Goal to which the department belongs



Budget Information

International Bridges

Department Summary							
Expenditures by Group	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	AMOUNT	PERCENT
Salaries & Wages	1,901,848	2,334,965	2,398,729	2,480,424	2,444,650	(15,763)	-1%
Employee Benefits	552,088	820,454	882,452	1,001,638	1,026,892	24,254	2%
Contractual Services	1,381,959	1,455,081	2,090,071	4,669,867	2,942,457	(1,727,410)	-37%
Professional Services	2,162	19,570	62,144	296,753	312,100	15,347	5%
Outside Contracts	1,132,222	1,458,297	1,634,892	1,532,800	1,462,330	(70,470)	-5%
Interfund Services	8,886	7,283	5,171	8,400	8,400	-	0%
Building Leases	345,918	344,231	342,671	345,754	346,754	1,000	0%
Fuel & Lubricants	6,334	4,450	5,432	7,350	7,350	-	0%
Materials & Supplies	45,208	69,795	120,960	118,500	189,000	70,200	59%
Maintenance & Repairs	163,733	258,163	757,650	347,000	355,000	8,000	2%
Minor Equipment & Furniture	39,041	27,875	21,266	9,500	21,500	2,000	21%
Communications	14,665	19,354	20,480	19,572	22,600	11,928	112%
Utilities	85,656	80,915	88,895	107,700	117,700	10,000	9%
Travel	16,888	22,932	22,255	16,000	26,000	10,000	63%
Other Operating Expenditures	299,719	370,511	424,314	34,200	41,017	5,817	20%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	181,237	225,250	-	(225,250)	-100%
Other Non-Operating Expenditures	68,018	304,379	142,765	1,242,000	1,484,500	242,500	20%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	12,102,977	12,848,728	12,306,552	11,603,369	13,689,210	1,805,842	15%
Capital Expenditures	138,024	150,471	393,307	267,782	296,515	28,733	11%
Total Expenditures	18,304,864	20,707,555	21,902,162	24,507,259	24,702,986	195,727	1%

Source of Funds	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	AMOUNT	PERCENT
General Government	-	-	-	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	152,120	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	18,304,864	20,707,555	21,710,041	24,507,259	24,702,986	195,727	1%
Internal Service	-	-	-	-	-	-	0%
Total Funds	18,304,864	20,707,555	21,902,162	24,507,259	24,702,986	195,727	1%

Positions	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	AMOUNT	PERCENT
General Fund	55	70	71	71	69	(2)	-3%
Non-General Fund	-	-	-	-	-	-	0%
Total Authorized	55	70	71	71	69	(2)	-3%

Budget summary by character or category for all sources of funds.

Source of funding to finance activities for a department. Funding sources may consist of various funds such as general fund, federal grants, etc.

Full-time equivalent (FTE) is a unit that indicates the workload in hours of an employed person, e.g. 1 FTE = 2,080 hours.



Strategic Plan

On December 16, 2014, City Council approved and adopted the 2015 Strategic Plan. The plan is aligned with the City of El Paso’s Mission, Vision, and Values. Each department is assigned to one of the eight goals and staff is provided with a clear direction of strategies, actions, and required tasks to achieve the City’s goals. Key Performance Indicators are a gauge utilized to measure the current performance against historical data and targeted achievements. On February 16, 2017, the Mayor and City Council gathered for a strategic planning session where they reviewed the accomplishments for the 2015 Strategic Plan and approved the addition of the “20 in 2020” visionary incentives and adjustments to specific strategies implemented on November 20, 2014

Example

Strategic Actions

Goal 1: Create and Environment Conducive to Strong, Sustainable Economic Development

Strategy 1.5 Stimulate economic growth through transit integration, cross border mobility, trade, and tourism

Action 1.5.1 Continued collaborative efforts to improve cross border mobility safely and securely

Action 1.5.2 Implement comprehensive parking meter program and installation of parking meter equipment

Action 1.5.3 Manage and support the City's P3 program with U.S. Customs and Border Protection

FY2018 Key Performance Indicators

- Increase percentage of parking meters with zero-out capabilities
- Increase percentage of parking meters that accept credit card payments
- Number of P3 hours funded to assist with U.S. Customs and Border Protection overtime

Long-Range Planning: Outlines current and future plans for structural advancements

- Capital Improvement Program
- Capital projects by funding source
- Five-year/long-term planning with operating budget impact

Appendix: Provides further documentation for understanding the City Budget

- Budget Resolution
- Fee Schedule
- Ordinance levying 2018 taxes
- Glossary of acronyms
- Glossary of terms



City of El Paso

MISSION

Deliver outstanding services to support a high quality of life for residents, businesses, and visitors.

VISION

El Paso will have safe and beautiful neighborhoods, a vibrant regional economy, and exceptional recreational, cultural, and educational opportunities.

VALUES

Integrity- Trusted to do the right thing.

Respect- Recognize the value and dignity of all individuals.

Excellence- Perfect effort.

Accountability- Passionate and determined.

People- Our teams are problem-solvers and collaborate with our customers.



Strategic Plan 2018 Strategic Goals and Strategies

- 1) Create an Environment Conducive to Strong, Sustainable Economic Development**
 - 1.1 Stabilize and expand El Paso's tax base
 - 1.2 Enhance visitor revenue opportunities
 - 1.3 Maximize venue efficiencies through revenue growth and control
 - 1.4 Grow the core business of air transportation
 - 1.5 Stimulate economic growth through transit integration
 - 1.6 Provide business friendly permitting and inspection processes

- 2) Set the Standard for a Safe and Secure City**
 - 2.1 Maintain standing as one of the Nation's top safest cities
 - 2.2 Strengthen community involvement in resident safety
 - 2.3 Increase public safety operational efficiency
 - 2.4 Improve motorist safety and traffic management solutions
 - 2.5 Take proactive approaches to prevent fire/medical incidents and lower regional risk
 - 2.6 Enforce Municipal Court orders
 - 2.7 Maximize Municipal Court efficiency and enhance customer experience
 - 2.8 Implement effective code enforcement strategies to reduce nuisances, enhance visual appearance and improve overall health and safety
 - 2.9 Promote building safety

- 3) Promote the Visual Image of El Paso**
 - 3.1 Streamline processes to provide a solid foundation for development
 - 3.2 Improve the visual impression of the community (gateways, corridors, intersections, and parkland)
 - 3.3 Set one standard for infrastructure across the city

- 4) Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments**
 - 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner
 - 4.2 Create innovative recreational, educational and cultural programs
 - 4.3 Establish technical criteria for improved quality of life facilities

- 5) Promote Transparent and Consistent Communication Amongst All Members of the Community**
 - 5.1 Set a climate of respect, collaboration, and team spirit among Council, city staff, and the community
 - 5.2 Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications
 - 5.3 Promote a well-balanced customer service philosophy throughout the organization
 - 5.4 Enhance internal communication and employee engagement
 - 5.5 Advance two way communications of key messages to external customers



5.6 Strengthen messaging opportunities through media outlets and proactive community outreach

6) Set the Standard for Sound Governance and Fiscal Management

- 6.1 Recruit and retain a skilled and diverse workforce
- 6.2 Implement employee benefits and services that promote financial security
- 6.3 Implement programs to reduce organizational risks
- 6.4 Implement leading-edge practices for achieving quality and performance excellence
- 6.5 Deliver services timely and effectively with focus on continual improvement
- 6.6 Ensure continued financial stability and accountability through sound financial management, budgeting, and reporting
- 6.7 Deliver effective and efficient processes to maximize value in obtaining goods and services
- 6.8 Support transparent and inclusive government
- 6.9 Maximize Municipal Court efficiency and enhance customer service through technology
- 6.10 Enhance the quality of decision making with legal representation and support
- 6.11 Provide efficient and effective services to taxpayers
- 6.12 Maintain city fleet to ensure safe and reliable vehicles and equipment
- 6.13 Maintain systems integrity, compliance and business continuity

7) Enhance and Sustain El Paso's Infrastructure Network

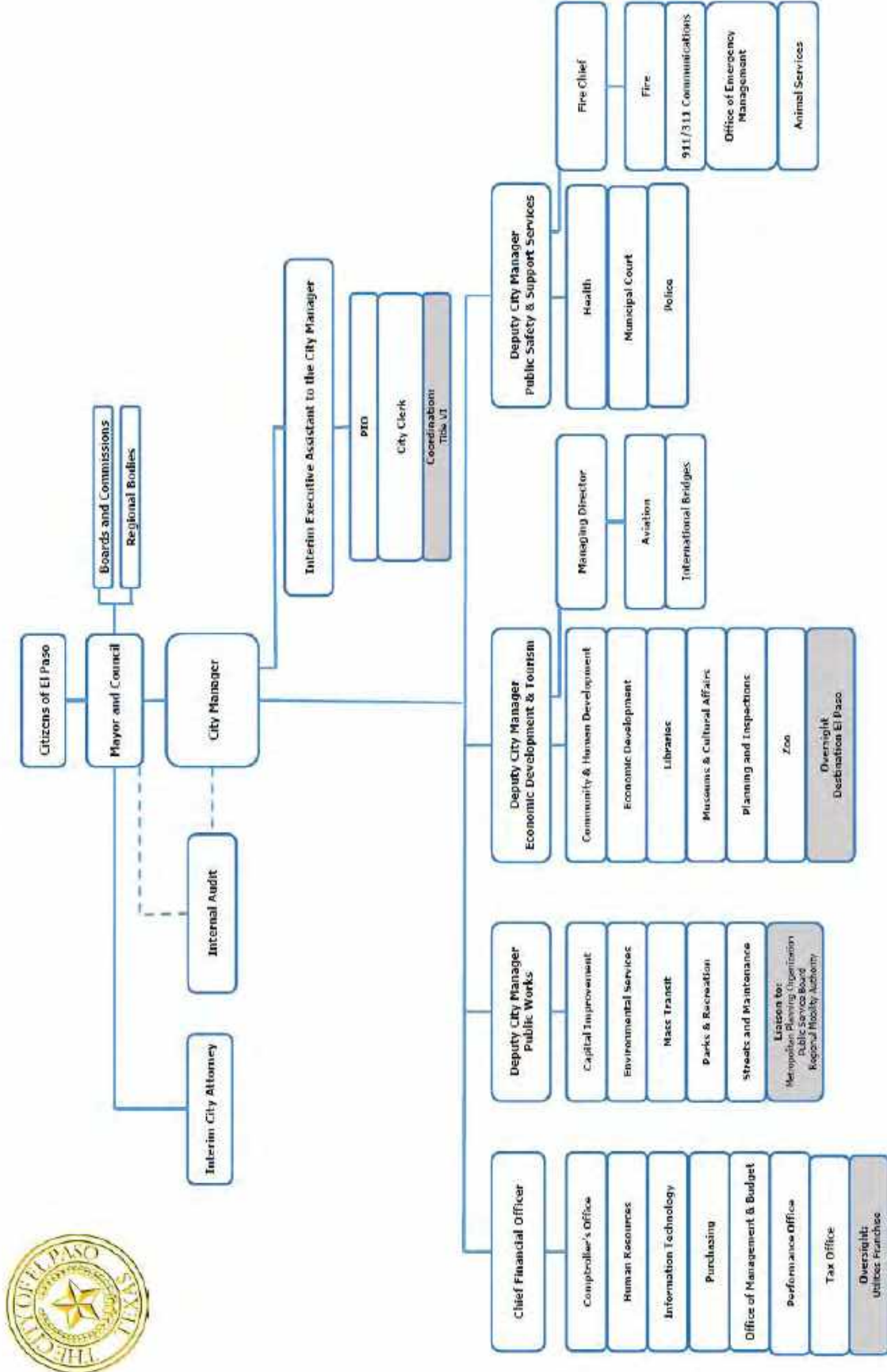
- 7.1 Provide reliable and sustainable water supply and distribution systems
- 7.2 Improve competitiveness through infrastructure improvements impacting the quality of life
- 7.3 Enhance a regional comprehensive transportation system
- 7.4 Continue the strategic investment in city facilities and technology
- 7.5 Set one standard for infrastructure across the city

8) Nurture and Promote a Healthy, Sustainable Community

- 8.1 Deliver prevention, intervention and mobilization services to promote a healthy, productive and safe community
- 8.2 Stabilize neighborhoods through community, housing and ADA improvements
- 8.3 Enhance animal services to ensure El Paso's pets are provided a safe and healthy environment
- 8.4 Reduce operational energy consumption
- 8.5 Improve air quality throughout El Paso
- 8.6 Provide long-term, cost effective, sustainable regional solid waste solutions
- 8.7 Ensure community compliance with environmental regulatory requirements
- 8.8 Improve community resilience through education, outreach, and the develop the resilience strategy
- 8.9 Enhance vector control and environmental education to provide a safe and healthy environment



City of El Paso Organizational Chart





Boards and Committees

Animal Shelter Advisory Committee
 Bicycle Advisory Committee
 Building and Standards Commission
 Capital Improvements Advisory Committee
 Central Appraisal District Board of Directors
 Citizens' Advisory Committee for the Board of the Mass Transit Department
 City Accessibility Advisory Committee
 City of El Paso Employees' Retirement Trust Board of Trustees
 City Plan Commission
 Civil Service Commission
 Committee on Border Relations
 Community Development Steering Committee
 Construction Board of Appeals
 El Paso Bond Overview Advisory Committee (BOAC)
 El Paso County 911 District Board of Managers
 El Paso Housing Finance Corporation
 Ethics Review Commission
 Fair Housing Task Force
 Fire and Police Pension Fund Board of Trustees
 Foster Grandparent Program Advisory Council
 Greater El Paso Civic, Convention and Tourism Advisory Board
 Historic Landmark Commission
 Housing Authority Board of Commissioners
 Museums & Cultural Affairs Advisory Board
 Open Space Advisory Board
 Parks and Recreation Advisory Board
 Public Art Committee
 Public Service Board
 Public Service Board Selection Committee
 Regional Renewable Energy Advisory Council
 Tax Advisory Committee
 Tax Increment Reinvestment Zone #7 (TIRZ)
 Tax Increment Reinvestment Zone #8 (TIRZ)
 Tax Increment Reinvestment Zone #9 (TIRZ)
 Tax Increment Reinvestment Zone #10 (TIRZ)
 Tax Increment Reinvestment Zone #11 (TIRZ)
 Tax Increment Reinvestment Zone #12 (TIRZ)
 Tax Increment Reinvestment Zone #13 (TIRZ)
 Transportation Policy Board for the El Paso Urban Transportation Study
 Uptown Parking Benefit District Advisory Committee
 Veterans Affairs Advisory Committee
 Zoning Board of Adjustment (ZBA)

Commissions

Building & Standards Commission
 City Plan Commission (CPC)
 Civil Service Commission
 Ethics Review Commission
 Historic Landmark Commission





COMMUNITY PROFILE

- LIVING IN EL PASO
- LOCATION AND HISTORY
- ECONOMIC INITIATIVES
- TOURISM
- FORT BLISS
- MEDICAL
- ANNUAL SERVICE STATISTICS

- TRANSPORTATION
- THE ECONOMY
- DEMOGRAPHICS
- COST OF LIVING AND WAGE RATES
- MAJOR EMPLOYERS
- GENERAL TAX INFORMATION



Living in El Paso

El Paso represents one-half of the largest binational metroplex in the Western Hemisphere with the regional population expected to exceed 3 million by 2030. The City of El Paso was incorporated in 1873, and spans over 255 square miles, located at the confluence of two countries, the United States and Mexico, and three states, Texas, Chihuahua, and New Mexico. El Paso is the 19th largest city in the United States and the 6th largest city in Texas.



Downtown El Paso, Circa 1908



Downtown El Paso, 2018

Territory

Incorporated area = 256 square miles

Population

City: 683,577

*19th largest city in the United States

Average Age

City: 32.6 years

Time Zone

Mountain Standard

Schools

9 Public School Districts

29 Private Schools

12 Institutions of Higher Learning

Park Acres

2,932 acres

Source: The Borderplex Alliance, U.S. Census Bureau, July 2017 Population Estimates, 2011-2015 American Community Survey 5-Year Estimates



While its population is just under 700,000, El Paso is a global, cultural and economic epi-center in a larger region of 2.5 million people, many of whom come every day to visit, work and play. El Paso is among the fastest-growing metropolitan areas in the nation with an average growth per-decade of 21% from 1960 to 2010. El Paso is ranked as one of the fastest growing cities since the recession with a growth of 12% since 2007.



The city benefits from a younger population, a low cost of living, and an increase in the number of graduate degrees in the workforce. The median age for El Paso County is 32 years. There are 188,335 children under the age of 18 representing nearly a third of the population. Four independent school districts (ISD) are located within the city limits; 78% of El Paso residents have graduated from high school and 23% possess a higher education degree.

El Paso is designated as a 2018 All-America City, nationally recognized as a great place to live and proudly maintains its standing as a top safe city in the United States. Fort Bliss, the Army's fourth largest installation is surrounded by the city though not considered within the city limits; this military base has a population of 45,189 soldiers and family members who call El Paso home. The post supports a population of 168,135 including veterans, retirees and family members. While some of these veterans and retirees may not be from El Paso, many chose to remain in the city after retirement. El Paso's sister city on the Mexican side of the border is Ciudad Juárez, the largest city in the State of Chihuahua, Mexico, and the second most populated Mexican city along the U.S.-Mexico border. Border crossings are important to both businesses and families in these communities with five land ports of entry in the region; three of which are owned and operated by the City.

Culture

The best of two nations and three states converge at the westernmost tip of Texas in El Paso. A warm and friendly mosaic of cultures, traditions, and ethnic groups is nestled against the rugged Franklin Mountains and along the Rio Grande River. This diversity places El Paso at the forefront of communities transcending borders - a truly global culture right in our own backyard.

El Paso's heritage is unlike any other, with our ancestry drawn from many sources. The Spanish explorer Don Juan de Oñate and the Franciscan monks who accompanied the conquistador on his journey to settle the limits of the Spanish colonial frontier discovered the area. The settlement of the El Paso del Norte region led to further colonization, the establishment of Spanish missions, and the introduction of Christianity to the indigenous population. The Spanish influence remains alive to this day in our architecture, language, customs, and traditions.



El Paso Mission Trail



Ysleta Mission, est. in 1682



Socorro Mission, est. in 1682



San Elizario, est. in 1789

The colonial territory of Mexico, which included El Paso, gained independence from Spain in 1821 and established itself as a military and economic power with great influence over the region. Along with the rise of Mexico came the prominence of the Mestizo culture, a cross of European and indigenous civilizations, which left its imprint on El Paso. The Mestizos have made significant and distinctive contributions to our community in art, literature, music, and cuisine while retaining many traditions of our Spanish founders.

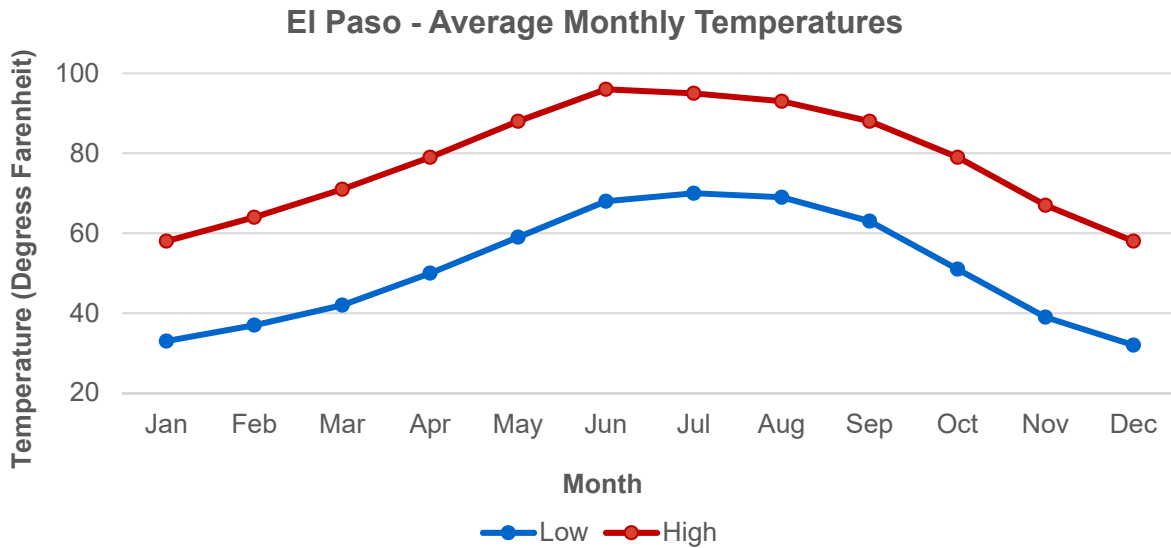
The State of Texas, newly admitted to the union in 1845, facilitated the settlement of the West and brought Americans of all walks of life to El Paso; some just passed through while others settled and thrived. The expansion westward brought new industries to El Paso, from ranching and dairy farming to the production of pima cotton and pecans. This dramatic growth drew people who sought new beginnings and prosperity, and helped to create our frontier spirit and cowboy heritage, adding yet another powerful influence to our varied cultural setting.

The 20th Century has exhibited a solidification of our many cultural attributes as they have blended seamlessly to create a community that is uniquely American. Our citizens are instilled with a pioneering spirit looking to the future and all its grand possibilities while remembering our rich history. This unique synergy of perspectives and ideals has propelled our city to great success and prosperity. From our centuries old Spanish missions and Tex-Mex cuisine to our frontier spirit, this eclectic mix of ideas and traditions weaves a cultural tapestry unique to El Paso, and has forged our outlook for a bright and exciting future as the city of the - "New Old West" in the 21st Century.



Climate

The sun shines over 300 days a year in El Paso. Low humidity and moderate rainfall combine to create a mild, year-round climate exclusive to the region. In addition to a long summer full of entertaining recreational and cultural events, El Pasoans enjoy the flexibility of attending many outdoor exhibitions, concerts, and sporting events well into the winter months. In fact, El Paso's short winters provide numerous recreational opportunities throughout the year.



Source: www.weather.com/weather/monthly//USTX0413:1:US

Public Safety

The city's policing authority, the El Paso Police Department, is a dynamic and innovative entity currently composed of over 1,068 sworn officers and 222 civilian employees who serve with pride and dedication. In addition, a committed team of volunteer staff supports the department by performing a variety of essential administrative functions. It is the mission of the El Paso Police Department to provide services with integrity and dedication, to preserve life, to enforce the law, and to work in partnership with the community to enhance the quality of life in El Paso. Adherence to these guiding principles has resulted in an approximate 6% decrease in motor vehicle fatalities in FY18 compared to FY17.



Source: El Paso Police Department, October 2018



Higher Education

The University of Texas at El Paso



The University of Texas at El Paso is a public research university committed to providing access to excellent educational opportunities to the residents of the binational Paso del Norte region that includes western Texas, northern Mexico and southern New Mexico.

UTEP maintains one of the lowest out-of-pocket costs of any doctoral research university in the U.S., underscoring its commitment to make education accessible to all. Rigorous programs and research opportunities help prepare students to make significant contributions to their professions, their communities and the world. UTEP contributes \$1.4 billion to the El Paso County economy annually through its payroll and operations spending, as well as the spending of its students, visitors and alumni. The University gives back to the region in other ways, too: students annually participate in more than 1 million hours of community service.

In fall 2018, UTEP experienced record enrollment of 25,151 undergraduate and graduate students, and that number has increased each year for the past 20 years. UTEP offers a broad array of degree programs – 74 bachelor’s, 74 master’s and 22 doctoral degrees taught by outstanding faculty who have been recognized for their commitment to student success. With nearly \$95 million in annual research spending, UTEP is the first national research university serving a 21st century student demographic.

The Brookings Institution, a nonprofit public policy organization based in Washington, D.C., ranked UTEP No.1 among all U.S. public universities that perform well both in research productivity and student social mobility. The University ranks among the top five colleges and universities nationally for the number of Hispanic graduates in biological and biomedical sciences; accounting and related services; homeland security, law enforcement, firefighting and related protective services; and engineering. At the graduate level, UTEP ranked No. 1 in the nation for awarding doctoral degrees to Hispanics in engineering, and master’s degrees in engineering and in multi/interdisciplinary studies.



Source: *The University of Texas at El Paso, University Communications, October 2018; www.utep.edu*



El Paso Community College



El Paso Community College (EPCC) is a nationally recognized public two-year institution with a long history of cultivating success and economic growth in the Paso Del Norte region. As a top employer in El Paso, with more than 3,000 employees, EPCC is involved in all aspects of the community. From training the workforce to preparing students for transfer to four-year schools to leading the way in student achievement and graduation rates, the work being done at EPCC has a dynamic community impact. As a progressive leader in high-quality, innovative educational opportunities, in 2015, EPCC was named as one of the Top 10 Community Colleges in the nation by the Aspen Institute.

EPCC offers access to both high quality and affordable academic opportunities, at five campuses throughout El Paso, which contribute to the vibrancy of our border community. Established in 1969, EPCC is the largest two-year post-secondary institution in West Texas and Southern New Mexico, providing education to more than 47,742 in academic, workforce training and continuing education programs. As a progressive leader, EPCC has a vested interest in El Paso and is committed to creating access to education and the support services necessary to increase the number of college graduates and meet business and industry needs. Whether enrolled in a degree or certificate program, in continuing education or professional development, access to education not only provides career advancement, but is also a pathway for students to achieve their dreams.



Nationally, EPCC is consistently rated number one among nearly 1,200 community colleges in awarding Associate Degrees to Hispanic students by Community College Week, and 17th overall among all colleges and universities. Recently EPCC was recognized as a Gold Ranking Military Friendly School® distinction which identifies colleges, universities and trade schools that are doing the most to enhance the success of America’s military service members, veterans and spouses on campus. The college was awarded the Higher Education Excellence in Diversity (HEED) Award by INSIGHT Into Diversity Magazine for the sixth straight year. Additionally, EPCC has also been recognized nationally as an Achieving the Dream Leader College; previously awarded the Leah Meyer Austin Institutional Student

Success Leadership Award for outstanding institutional achievement in equity and has been recognized by Excelencia in Education with the “Examples of Excelencia” Award for the Early College High School Program.

Source: El Paso Community College, Marketing & Community Relations, October 2018; www.epcc.edu



Location and History

El Paso is located at the westernmost tip of Texas on the United States border with Mexico. Founded over four centuries ago as an outpost for traders and missionaries in the West, El Paso has been a dynamic city for over four hundred years. Situated south of the state line of New Mexico and on the international boundary with Mexico, El Paso wraps around the base of the Franklin Mountains at the southernmost point of the Rocky Mountain chain. The international boundary between the United States and Mexico bisects the downtown areas of El Paso and Ciudad Juárez, Mexico. Literally translated, El Paso means - "The Pass," which is a name well suited for the lowest altitude all-weather pass through the Rocky Mountains.



In 1659, the first permanent European settlement was established, and the Mission of Guadalupe was erected. The Mission still stands in the central square of Ciudad Juárez, Mexico. Other historic missions located in El Paso County are the Ysleta del Sur, Socorro, and San Elizario Missions. Both the Ysleta and Socorro Missions were founded over 300 years ago in 1682. These two missions are registered in the National Register of Historic Places. The San Elizario Mission was erected in 1780 as a presidio (Spanish Fort) and was later converted to a mission.

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The Rio Grande

The Rio Grande serves as the international boundary between El Paso and Ciudad Juárez, Mexico. Rio Grande means - big river, but today it hardly depicts the image that the name implies due to the many dams that have been built for irrigation. The river was once a sprawling three-mile wide body of water dotted with an estimated three hundred islands. In June 1962, President John F. Kennedy initiated talks with President Lopez Mateos and determined that relations with Mexico would not improve until the disputed location of the international boundary was resolved. Realigning the border, relocating homes, businesses, schools, and giving up portions of railroad tracks were the larger issues encountered by diplomats during the implementation of the Chamizal Convention in 1969. Through this convention, Mexico received 437 acres of land (and all attachments) from the United States, and the border dispute was officially settled. Much of the disputed area on both sides of the border was made into parkland.



Sources: Metz, Leon C. *Border: The U.S. Mexico Line*. Mangan Books, El Paso, TX, 1989;
Metz Leon C. *City at the Pass: An Illustrated History of El Paso*. Windsor Publications:
Woodland CA, 1980



Economic Initiatives

El Paso is the largest metro area along the Texas-Mexico border which boasts a best-in-class, business friendly operating environment while also offering a great living experience. Our region represents one of the largest manufacturing centers in North America and is recognized as globally competitive. This is largely due to El Paso's unique quality of possessing the largest bilingual and bi-cultural workforce in the Western Hemisphere.

El Paso continues to work toward the strategic policies established by the Mayor and City Council. The strategic policies as discussed in the beginning of this book have set the direction for the City and have led to the following economic initiatives through public/private partnerships. Private investment since 2013 continues to spur more than: 354+new residential units, 1,700+ hotel rooms by 2020, and 95,000+ square feet of rehabilitated office/retail spaces.

Quality of Life Bonds

In November 2012, voters in El Paso approved all three propositions included in the 2012 Quality of Life Bond, making it the largest bond passed in the city's history at \$473,250,000. The propositions passed with one of the largest voting margins for similar bonds across the nation. The bond propositions included improvements for parks and recreation facilities, open space and trails, libraries, museums, the zoo, neighborhood improvements, and cultural and performing arts facilities.

A multitude of projects have been completed with proceeds from the bond to include upgrades to parks throughout the city, the purchase of two bookmobiles, enhancements to pedestrian pathways downtown, the Northeast Regional Skate Park, Eastside Regional Park, Westside Pool, Wildlife Theater, and enhancements to many park facilities.



Beautification and Revitalization

Paseo de las Luces will connect San Jacinto Plaza to the International Bridge. The estimated cost for the project is \$7.9 million. The hotel promenade will provide a welcome vista from the main Paseo and provide a safe and hospitable flow for pedestrians and vehicles. A plan is in place to restore Pioneer Park, El Paso's first outdoor gathering place.



Tourism

At the heart of the city lies the Franklin Mountains State Park, the largest urban state park in Texas, and the largest park in the United States that is entirely within a city's limits. The Franklin Mountains enrich El Paso, providing a home for Wyler Aerial Tramway, hiking, and several species of plants and wildlife. A city renowned for its rock-climbing destinations and legendary Tex-Mex restaurants is also the home to numerous galleries and performing arts groups.

El Paso is home to 24 Historic, Art, and Heritage Museums. DIGIE (Digital Information Gateway in El Paso), the enormous technological wonder, has been constructed at the entrance to the El Paso Museum of History in Cleveland Square, the first of its kind in the United States. Its vast collection of images, more than half of which have been uploaded by the public, creates a unifying personal pride in our community for all to enjoy!



El Paso Tourism Statistics	2014	2015	2016	2017
Total Direct Travel (Millions)	\$1,690	\$1,626	\$1,5630	\$1,706
Total Direct Employment (Jobs)	13,090	13,550	14,050	13,870
Local Tax Receipts Generated by Travel Spending (Millions)	\$43	\$46	\$49	\$51

Source: Dean Runyan Associates, August 2018 http://www.deanrunyan.com/doc_library/TXImp.pdf

El Paso Attractions and Points of Interest

Chalk the Block



More than 6,000 pieces of chalk are used each October as over 200 artists converge in El Paso to celebrate the power of the arts. Chalk the Block draws more than 45,000 people. Pop up galleries, interactive art installations, and open space for all aspiring chalk artists are only some of the activities. For more information call 915-212-0110 or visit <http://www.chalktheblock.com/>.

Chamizal National Memorial

Chamizal National Memorial showcases artists whose work reflects the history of our border region and ties directly to the park's mission of commemorating the amicable resolution of the 1963 long-standing border dispute between the U.S. and Mexico. Included are an outdoor amphitheater, a 55-acre park, a museum, the Los Paisanos Gallery, and a 500-seat theater. For more information, call 915-532-7273 or visit <http://www.nps.gov/cham/index.htm>.





El Paso Museum of Archaeology



The El Paso Museum of Archaeology is a municipal museum of the City of El Paso and tells the story of the first inhabitants of the El Paso area, the greater Southwest, and northern Mexico. The museum's grounds include 15 acres of nature trails, outdoor exhibits, and a desert garden with more than 250 varieties of native plants. For more information, call 915-755-4332 or visit http://www.elpasotexas.gov/arch_museum/.

El Paso Museum of Art

Opened in 1998, The El Paso Museum of Art (EPMA) is a major cultural and educational resource for West Texas, New Mexico, and Mexico. The Museum houses a permanent collection of over 6,000 works of art. In addition to displaying works from its holdings, the Museum offers a diverse schedule of temporary exhibitions, films, lectures, concerts, and other educational programs to the general public. EPMA serves approximately 80,000 visitors per year. For more information, call 915-212-0300 or visit <http://www.elpasotexas.gov/art/>.



El Paso Zoo



Locally recognized as the "Best Place to Take the Kiddos", the El Paso Zoo sits on 35 acres of fun and adventure. The El Paso Zoo is an expansive green space that is home to exotic animals from around the world and features family attractions such as the Foster Tree House Playground, African Star train, the Hunt Family Desert Spring water feature, Giraffe Encounters and Wings of the World free flight bird show hosted in the recently opened Wildlife Amphitheater. More than 16,000 attendees are expected for Boo at the Zoo, an annual Halloween event. For more information, call 915-212-0966 or visit <http://www.elpasozoo.org/>.

Sun Bowl

This year marks the 85th anniversary of the Hyundai Sun Bowl. The Sun Bowl was first played in 1935 and is one of the longest running bowl games in the country. The game traditionally features teams from the ACC and Pacific 12 conferences who will square off at 1pm on Monday, December 31st, 2018. For more information call 915-533-4416 or visit www.sunbowl.org.



Tigua Indian Cultural Center



Observe the cultural traditions of the Tigua Indian Tribe at the Ysleta del Sur Pueblo. Witness ancient Tigua chants and dances on the plaza and relive more than 300 years of pueblo history at the museum. Several gift shops are also located on the premises less than a mile away from the historic Ysleta Mission. For more information, call 915-859-7700 or visit <http://www.ysletadelsurpueblo.org/>.

** Other attractions include the El Paso Museum of History, Magoffin Home State Historic Site, Hueco Tanks State Park, Plaza Classic Film Festival, Neon Desert Music Festival, Sun City Music Festival, Downtown Art & Farmers Market, and Franklin Mountains State Park.



Fort Bliss

Fort Bliss was established in 1848 to defend the new U.S. border and is named in memory of Lt. Col. William Wallace Smith Bliss, Gen. Zachary Taylor's chief of staff during the Mexican War. Located in El Paso County, Fort Bliss is the U.S.' second-largest military installation geographically, with 1.12 million acres in Texas and New Mexico. It would encompass the entire state of Rhode Island. It is home to a diverse listing of organizations such as, the 1st Armored Division, the 32nd Army Air and Missile Defense Command, the Brigade Modernization Command, William Beaumont Army Medical Center, the United States Army Sergeants Major Academy, Joint Task Force North, and the German Air Force Command Air Defense Center.

Fort Bliss is the single largest employer in the region and directly contributes to the livelihood of at least one in five people in El Paso. It is the nation's fourth largest Army installation in terms of personnel with a permanent military population of almost 33,000. Fort Bliss is considered the Army's flagship for home station training and an installation of highest military value. The installation is one of the prime deployment and redeployment facilities in the Department of Defense. Fort Bliss has helped define the culture and spirit of the region.

Source: *militaryonesource.mil*





Medical

The Paul L. Foster School of Medicine is the first four-year medical school on the U.S./Mexico border. This unique setting provides exposure not only to traditional medicine but also to international, bicultural and border health care issues. The medical school is the cornerstone of the proposed Medical Center of the Americas, the first planned medical facilities campus for health delivery, research, education and economic development in El Paso.



In 2011, the Texas Higher Education Coordinating Board approved the establishment of the Gayle Greve Hunt School of Nursing (GGHSON) which began on the El Paso campus with a \$10 million dollar gift to the Texas Tech University System from the Hunt Family Foundation. The school was established to counteract a long-term shortage of nurses who provide care to this medically-underserved area. The GGHSON also has a Second Degree BSN program.



In 2012, the TTUHSC Graduate School of Biomedical Sciences opened a branch in El Paso with an educational program structured around a core curriculum in biomedical sciences. The program offers a Master of Science degree in biomedical sciences with opportunities for elective courses and research experiences in a broad range of laboratories.



In 2016, TTUHSC announced that they would be opening a dental school to address the critical shortage of dentists in West Texas. The Woody L. Hunt School of Dental Medicine will be Texas Tech's first dental school. A \$25 million gift from the Hunt Family Foundation will help the dental school become a reality. The dental school is expected to open in 2020 with 20 to 40 students.

In 2017, TTUHSC announced the upcoming construction of an \$83 million research lab and classroom building on the Texas Tech University Health Sciences Center El Paso campus. Construction of the five-story, 219,000-square-foot Medical Sciences Building II, began in May 2017 and will be completed in spring 2019. Funding for the MSB II was approved by the 84th Texas Legislature in 2015 under House Bill 100, which appropriated \$75 million for the building's construction. TTUHSC El Paso will contribute an additional \$8 million, bringing the total construction cost to \$83 million.

University Medical Center of El Paso (UMC), TTUHSC's main teaching hospital, houses the only Level I Trauma Center in the region. University Medical Center of El Paso has earned recognition three times as one of the nation's top performing hospitals in a study entitled 100 Top Hospitals: Benchmarks for Success.

Source: Texas Tech University Health Sciences Center El Paso



Transportation

City Council’s goal is to make the local transit system more viable and attractive as an alternate mode of transportation thereby reducing the number of vehicles on the roads, resulting in less congestion. In addition, the City created the Camino Real Regional Mobility Authority (CRRMA) in 2007 to assist in the development of mobility solutions within the El Paso region. The CRRMA seeks to ease traffic congestion in the area through various approaches, including the facilitation of the large volume of trucks transporting goods from Mexico through Interstate 10.



The City, in partnership with the CRRMA and TxDOT, are developing the El Paso Streetcar Project, which includes the remanufacture of six streetcar vehicles, construction of a maintenance and storage facility and the placement of 4.8 miles of track with two loops connecting the bridges, downtown, Cincinnati area, university, ballpark and other area attractions. The City completed the initial design plans for the project. TxDOT then granted \$97 million to the CRRMA for project construction. The construction is complete and testing has commenced. Once testing is completed, the El Paso Streetcar will be operated and maintained by the City of El Paso’s Mass Transit Department (Sun Metro).

Air Transportation - El Paso International Airport

The City’s international airport is home to seven airlines (Southwest, American, United, Delta, Allegiant and Frontier with Alaska Airlines coming soon) with over 50 daily flights, non-stop service to 15 cities, service to seven of the nation’s 10 largest air hubs, and serves more than 3 million passengers annually. Cargo carriers include FedEx, UPS, and DHL. The airport was awarded 2nd place among airports in North America for best overall customer service by the Airport Council International Airport Service Quality Awards. Recently completed projects include the Checked Baggage Inspection System for \$27.5 million, the 1st phase of the primary runway reconstruction for \$31.5 million. The airport announced 19 new flights over the past three years and UPS began construction on a \$40 million upgrade to their city station located in the airport’s Butterfield Trail Industrial Park.



	<u>FY2015</u>	<u>FY2016</u>	<u>FY2017</u>	<u>FY2018</u>
Annual Passengers	2,735,463	2,762,532	2,901,409	3,135,698
Annual Freight (in pounds)	172,085,600	175,102,600	172,608,800	188,605,600
Takeoffs & Landings	83,990	80,309	76,136	81,725

Source: El Paso International Airport; <http://www.elpasointernationalairport.com/>



Ground Transportation - Sun Metro



Construction on the next two Rapid Transit Systems (RTS) corridors, Dyer and Alameda, continued in FY 2018 towards an anticipated service implementation in early 2019. Alameda and Dyer RTS' will comprise the second and third of four proposed corridor systems that will ultimately provide the City's main corridors with higher frequency service. The systems will also provide the comfort and amenities of 60 foot-articulated buses with interior bike racks, larger stations with ticket vending machines , Wi-Fi, and other amenities. In FY 2018 construction was completed at the new transit terminal in the Northeast, which opened in May 2018. The terminal will

become the terminus for the Dyer RTS corridor and will also serve as the cornerstone of a Private-Public Transit Oriented Development (TOD) collaboration. Finally, the Regional Mobility Authority completed a large portion of the Streetcar infrastructure that will provide another transit mode for the area, to be operated by Sun Metro. Receipt and acceptance of the Streetcar units is expected early in FY 2019 with a projected implementation of November 2018.

Source: Sun Metro Mass Transit; <http://www.sunmetro.net/>

International Border Crossings

The City of El Paso International Bridges Department manages three of the region's international ports of entry: the Paso Del Norte, Stanton and Zaragoza. The border crossings connect El Paso, Texas and Ciudad Juarez, Chihuahua, the world's largest international border metroplex. The U.S. side of these ports of entry are owned by the City of El Paso and they operate 24 hours a day, 7 days a week. The City's partnership with Customs and Border Protection funded 19,461 hours of overtime in Fiscal Year 2018, keeping northbound lanes open during peak hours to improve cross-border mobility. The International Bridges Department will continue to champion the collaboration between various U.S. and Mexican governmental agencies, including private entities to implement programs and projects that will support the continuous improvement of services provided to the users of our international ports of entry, facilitating trade, tourism and economic growth for the Paso Del Norte Region.



Southbound International Bridge Traffic – All Three Bridges

<u>Category</u>	<u>FY2015</u>	<u>FY2016</u>	<u>FY2017</u>	<u>FY2018</u>
Pedestrians	4,281,618	4,426,791	4,167,034	4,324,681
Commercial Vehicles	367,148	399,708	454,238	514,952
Non-Commercial Vehicles	4,095,477	4,140,264	3,968,313	3,849,702

Source: International Bridges Department; <http://www.elpasotexas.gov/international-bridges>



Demographics

The El Paso Metropolitan Statistical Area shares the border region with Ciudad Juarez, Mexico, the largest city in the state of Chihuahua and the fifth largest in Mexico. If El Paso County and Ciudad Juarez were combined, this bi-national metropolitan region would likely exceed three million residents.

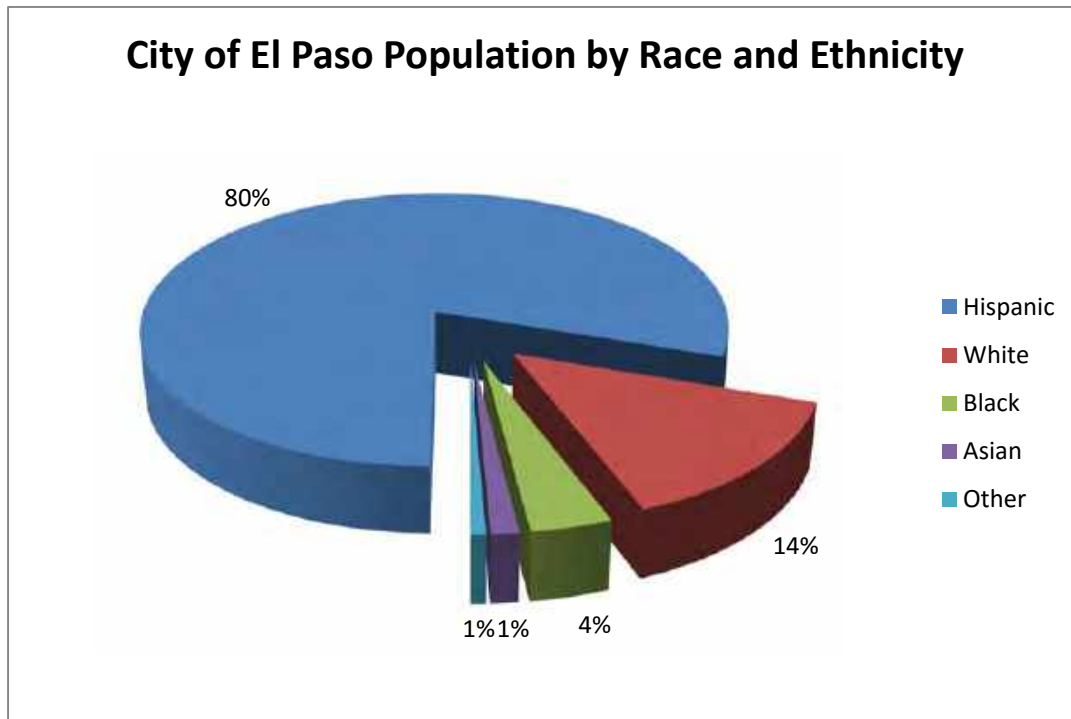
It is anticipated that the region will experience significant population growth in the coming years, largely driven by the expansion of Fort Bliss and improved job market conditions. The most conservative population projections indicate El Paso MSA is expected to increase to 945,532 by 2025.

El Paso City & County Population Figures

	<u>FY2013</u>	<u>FY2014</u>	<u>FY2015</u>	<u>FY2016</u>	<u>FY2017</u>
City Population	673,943	676,532	676,391	680,797	683,577
County Population	830,185	833,495	832,890	837,147	840,410

Source: City of El Paso Economic & International Development Department 2017 & U.S. Census Bureau, 2017 Population Estimates; <https://www.census.gov/quickfacts/elpasocitytexas>

City of El Paso Population by Race and Ethnicity



Source: U.S. Census Bureau, 2017 QuickFacts for El Paso city, Texas



Cost of Living

When it comes to overall cost of living, El Paso continues to be an affordable place to live and work. El Paso's composite cost of living index for the Second Quarter 2018 report was 88.3%, which is 11.7% below the national average of 100%.

Cost of Living in El Paso, Texas 2nd Quarter report 2018 by Category

Composite Index	Grocery Item	Housing	Utilities	Transportation	Health Care	Misc. Good Services
88.3	101.6	79.3	83.7	88.2	97.3	90.6

Source: C2ER Cost of Living Index, 2nd Quarter 2018



Source: C2ER Cost of Living Index, 2nd Quarter 2018





Income

El Paso personal income is expected to surpass \$32.4 billion by 2019. Steady rates of employment and productivity growth allow wage and salary disbursements to expand at more favorable rates. Improved business conditions are expected to propel proprietor incomes beyond \$2.5 billion for the first time in the economic history of El Paso. Dividend, interest, and rental incomes benefit from financial and real estate market stability, as well as moderately higher interest rates. Retirement transfers increase in response to the aging of the local populace and slightly higher returns on financial investments. Income maintenance transfers also increase due to population growth. Unemployment transfers are projected to remain well below the crisis levels observed between 2009 and 2012, but some increases are forecast for the outer years of the forecast period. Social security contributions are expected to increase, but residence transfers are likely to hold steady as job conditions in surrounding labor markets start to improve.



Source: *Borderplex Economic Outlook to 2019, International Trade Administration*

Top 15 Employers in El Paso

RANK	NAME OF EMPLOYER	SECTOR	EMPLOYEES
1	Fort Bliss (Civilian employees)	Government	11,329
2	El Paso Independent School District	Education	7,875
3	City of El Paso	Government	6,836
4	Ysleta Independent School District	Education	6,022
5	T&T Staff Management L.P.	Employment Services	5,348
6	Socorro Independent School District	Education	5,155
7	Tenet Hospitals Limited	Health Care - Private	3,407
8	El Paso County	Government	2,892
9	University Medical Center (UMC)	Health Care - Public	2,858
10	University of Texas at El Paso (UTEP)	Education	2,757
11	Alorica	Inbound Customer Service	2,500
12	Bureau of Customs - Border Patrol Division	Government	2,408
13	El Paso Healthcare System, LTD.	Health Care - Private	2,300
14	Datamark, Inc	Business Services	2,100
15	Day El Paso Surgery, LP	Health	2,000

Source: *List generated by Hoovers and verified by Economic Development staff, October 2018*



General Tax Information

2018 Property Tax Rates \$/\$100	
City of El Paso	0.843332
El Paso County	0.447819
University Medical Center	0.251943
El Paso Community College	0.140273
El Paso ISD	1.310000
Ysleta ISD	1.455000
Socorro ISD	1.380594
Canutillo ISD	1.530000

The City of El Paso's Tax Office provides its clients with a consolidated property tax bill and collects taxes for 38 taxing jurisdictions within the City and County of El Paso, Texas. The City's per parcel cost of collection is \$0.85. The City incorporates a unique financing arrangement in which a law firm is contracted to collect delinquent property taxes. These reimbursements help to defray the per parcel cost of tax collection.

Note: These rates apply to land and improvements and are levied per \$100 of assessed value.

Sales and Use Tax

Below is the breakdown of El Paso's sales tax as well as other taxes charged at the state level:

➤ State Sales Tax	6.25%
➤ Municipal - City of El Paso	1.00%
➤ County - El Paso County	0.50%
➤ Municipal Transit - City of El Paso-Sun Metro Transit Tax	<u>0.50%</u>
Total El Paso Sales and Use Tax	8.25%

Additional Taxes at the State Level:

➤ State Motor Fuels Tax	\$0.20/gallon
➤ State, County, & City Hotel/Motel Tax	17.5%
➤ State Motor Vehicle Tax	6.25%

Top 10 City of El Paso Taxpayers

Taxpayer	Type of Business	Market Value	Taxable Value
Western Refining Co LP	Petroleum Refining	\$ 497,673,687	\$ 481,540,437
El Paso Electric Co	Electric Utilities	\$ 263,314,954	\$ 250,765,388
Wal-Mart Stores Inc	Retailer	\$ 237,218,050	\$ 237,218,050
Sierra Providence Physical Rehabilitation Hospital	Hospital/Healthcare	\$ 218,510,380	\$ 218,510,380
River Oaks Properties LTD	Real Estate	\$ 166,637,031	\$ 166,637,031
Simon Property Group	Real Estate	\$ 128,440,056	\$ 128,440,056
Texas Gas Service	Natural Gas Distribution	\$ 117,791,160	\$ 117,791,160
Hawkins & 1-10 Acquisition Co LP	Real Estate	\$ 94,055,248	\$ 94,055,248
Tenet Hospitals Limited	Hospital/Healthcare	\$ 86,192,838	\$ 86,192,838
Union Pacific Railroad Co	Transportation	\$ 81,900,887	\$ 81,900,887

Source: El Paso Central Appraisal District, October 2018



FISCAL OVERVIEW

- BUDGET PROCESS
- BUDGET POLICIES
- FINANCIAL POLICIES
- FIVE-YEAR ADOPTED
GENERAL FUND COMPARISON
- TWO-YEAR ADOPTED GENERAL
FUND TO ACTUAR COMPARISON
- FTE POSITION SUMMARIES
- PROPERTY TAX
- DEBT ADMINISTRATION



Budget Policies

In April of 2006, City Council formally adopted policies that were in practice for many years. These policies apply to both operating and capital budgets. Their main objective is to guide the development of the City's budget and help manage financial pressures to address growing demands upon City resources, while preserving long-term fiscal stability. The policies address the use of fund balance, reserves, revenue forecasting, and setting fees. The budget policies are as follows:

I. Budget Process

The purpose of the budget process is to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process. The following is a summary of policies that guide the process:

1. The City Manager and City Council shall set parameters/priorities at the beginning of each budget cycle.
2. The Office of Management and Budget (OMB) shall publish annually a Budget Manual that will guide departments with the development of their budgets. The manual shall include a budget preparation and a tax rate adoption calendar.
3. The budget process shall include a three-year financial forecast to assess long-term financial implications of current and proposed policies, programs, and assumptions that develop appropriate strategies to achieve City Council's goals.
4. Upon submission of the departmental requests, the City Manager shall review and evaluate all baseline budget requests to determine whether they fulfill City Council's goals and objectives, improve management effectiveness, and service delivery.
5. The City Manager shall submit a proposed budget to City Council for approval. The Proposed Budget shall include the City Manager's Budget Message, which is a concise summary of the budget containing the following:
 - a. A summary of the major changes in priorities or service levels from the current year and the factors leading to those changes.
 - b. The priorities and key issues for the new budget period.
 - c. Summary of major financial factors and trends affecting the budget, such as economic factors, long-range outlook, and significant changes in revenue collection, tax rates, current and future debt obligations, and significant use of or increase in the fund balance.
 - d. Financial summary data on revenues, other resources, and expenditures for at least a three-year period, including prior year actual, current year budget and/or estimated current year actual, and the proposed budget.
 - e. The City Charter requirement to have a balanced budget.





II. Budget Hearings

Upon completion of the City Manager’s proposed budget for the City of El Paso, OMB schedules and coordinates budget workshops and public hearings during June, July, and August. A copy of the Proposed Budget is available for review by citizens in the Municipal and County Clerk’s Office and on the City’s official web site.

The review sessions and public hearings provide an opportunity for City Council and citizens to ask questions, make recommendations, and gain a better

understanding of the operations of each department.

III. Budget Adoption

The budget shall be adopted by resolution, subject to the Mayor’s veto, no later than August 31 of each year; but, in the event the budget is not adopted, the appropriation for personnel and essential operating supplies made in the previous year shall be extended until the new budget is adopted.

IV. Balanced Budget

The City Charter requires the budgets for each fund to always be balanced in that the appropriations for each fund do not exceed the resources available to that fund for the fiscal year, including estimated revenues and any unreserved balance in the fund at the beginning of the year. This policy assures the City does not spend beyond its capacity.

The City Manager’s Proposed Budget adheres to the balanced budget policy when submitted to City Council for review and approval. By charter, the City Council must adopt a balanced budget.

The fund balance in the General Fund may only be appropriated for one-time expenditures at the request of the City Manager and approval by City Council. The City Manager will provide City Council with a report of financial impact to the City when utilizing the fund. The fund balance can only be utilized if such usage falls within the parameters of the policy.

While in any given year all or a portion of the unassigned balance in a fund may be appropriated for expenditure, the long-term goal is operating expenditures not exceed operating revenues on an annualized basis such that the structural balance is maintained within each fund. Consistent with this long-term goal, best practice dictates appropriating portions of the beginning balance only to the extent they support non-recurring expenditures, replace temporary declines in revenue, or are reasonably anticipated to be offset by increased revenue not yet officially recognized in a revenue estimate.

V. Long-Term Planning

The City maintains multi-year budget projections of revenues, expenditures, and reserves to assist policy makers in their decisions, following these policies:

1. The multi-year revenue and expenditure projection shall be reviewed at least semi-annually, once prior to the budget process and after adoption of the budget.
2. The multi-year budget projection shall be updated upon the approval of any capital improvement plan submitted to City Council, and should be updated based on any extraordinary changes in policy, legislation, and the economy.



3. The projection shall cover a minimum of three years. OMB presents the multi-year projections to the City Manager and City Council during the proposed operating budget phase.

VI. Revenue Policies

1. Revenue Diversification

The City shall maintain a broad revenue base to distribute the revenue burden equitably to minimize the risk exposure of unforeseen downturns in any one-revenue stream supporting the City budget.

During each year's budget process, OMB shall review the current tax exemptions approved by City Council. Upon review, OMB shall submit recommendations to City administration identifying possible increases or decreases in the approved exemptions or any new proposed exemptions. OMB shall also identify both the short and long-range effects on City resources available to fund existing and proposed programs.

Based on economic conditions, OMB shall identify specific revenue sources that may be severely impacted by elasticity. In addition, revenue sources shall be reviewed on a monthly basis to report any significant changes that may impact the budget and identify corrective action, if necessary. After potential new revenue sources have been identified and evaluated, they should be incorporated and submitted to City administration.

Revenue directly related to a restricted fund shall only be used for purposes legally permissible and in a fiscally responsible manner for that fund. Programs and services funded by restricted revenue should be clearly designated as such.

2. One-Time Revenues

The City shall limit the use of one-time revenues for operating expenses due to the disruptive effect on services that may occur due to the non-recurrence of these sources. Such one-time revenue sources shall be solely utilized for the purchase of one-time expenditures, such as capital items or short-term contractual obligations that are less than twelve months.

3. Revenue Estimates

City departments that generate revenue shall submit revenue estimates to the OMB along with supporting documentation identifying the methodology utilized in preparing these revenue estimates. OMB shall review the estimates and incorporate them in the budget process.

Conservative methodologies should be used when estimating revenues to avoid any budget shortfalls during the fiscal year. A consensus by the department, OMB, and the Chief Financial Officer on the estimate, should be reached prior to inclusion in the proposed budget submitted to City Council for adoption.

4. Setting Charges/Fees

Departments shall review on a biannual basis any fees associated with their department and recommend adjustments based on factors such as inflation, indirect cost adjustments, and any other related expenses that impact the cost of providing services to the public. Proposed adjustments with full disclosure must be submitted to OMB during the budget process.

New fees shall be included as part of the budget process and approved by administration, prior to inclusion in the proposed budget submitted to City Council for adoption.

Fees should be established at a level that ensures the recovery of the full cost of the services provided.



In the event that a fee or license amount is limited by state statute, the said fee or license shall be established accordingly. Enterprise Funds shall be self-supporting so the relationship between costs and revenues is clearly identified. These funds must recover both direct and indirect costs in order to achieve self-sufficiency.

5. Collection

The City monitors revenue collection throughout the fiscal year. If revenue collection is below estimated amounts, OMB notifies administration with expected impact on the current fiscal year budget and provides recommended corrective action. The City Manager initiates action consistent with prudent financial management and notifies City Council of such action.

6. Indirect Costs

Indirect costs should be recovered from other funds in accordance with the A-87 Indirect Cost Recovery Plan developed by consultants.

VII. Appropriation Policies

1. Appropriation Estimates

Appropriations shall be sufficient to provide quality services at a reasonable cost and within available financial resources. All new requests for program funding should be accompanied by concise statements of the program's mission, objectives, and intended measurable outcomes.

2. Personal Services

- a. The budget resolution shall specify the authority department heads will have in respect to changing their personal services budgets.
- b. Benefits such as health insurance, life insurance, worker's compensation, and pension will be budgeted in the department. The City shall budget sufficient funds to pay current expenditures and develop a reserve to achieve solvency.
- c. During the budget process, all personnel requests must show justification that they will either meet new program purposes or maintain/enhance service delivery. The City Manager shall approve all additional positions requested.

3. Budget Reductions

In developing recommendations that may require operational reductions, departments should ensure administrative and non-service areas have been reduced to the maximum extent possible. In general, any service reduction, which may be necessary, should include reductions in administrative functions, such as management/supervisory, payroll, or other support staff.

All reductions should include an overall review of the current management structure to ensure efficiency and economy of resources. Further, reductions should focus on positions most recently added and/or programs most recently augmented or those identified as non-core functions.

Reductions should focus on discretionary programs where the service level is discretionary, and is not mandated by charter or addressed in the City's Strategic Plan. In addition, the City Charter (Article 7.3.G) allows for reductions during the fiscal year. It states, "If at any time during the fiscal year, the City Manager ascertains that available income for the year, including fund balances, will be less than total appropriations, the Council shall reduce those appropriations so that expenditures will not exceed income." This requirement ensures the City will maintain a balanced budget.



4. Replacement of Rolling Stock

A fleet management vehicle replacement plan should be followed citywide to ensure systematic replacement of vehicles based on the particular life cycle. A fund replacement policy needs to be adopted and a reserve established to ensure departments systematically replace vehicles, within the guidelines of the policy.



5. Capital Improvement Program

A two-year Capital Improvement Program (CIP) with three-year implementation schedules shall be developed and submitted to City Council for approval. The CIP must include:

- a. A list of proposed capital improvements with cost estimates, methods of financing, recommended time schedules for each improvement, and the estimated income or cost of maintaining the facilities to be constructed. CIP projects shall be for infrastructure or facilities over \$50,000.
- b. Capital projects presented in the CIP shall show related operating and maintenance costs, and will be considered during the operating budget evaluation. Departments shall have a plan developed with adequate funding for further repairs and replacement.
- c. A balance of pay-as-you-go capital improvements versus financing will be evaluated considering various economic factors. It is financed through a combination of: Tax-supported debt Revenue-supported debt Internally generated revenues

VIII. Operating Contingency

The City appropriates a minimum of \$1,000,000 in an operating contingency account, to address any unforeseen expenditures throughout the fiscal year. Withdrawing from the contingency account must have approval from the City Manager.

IX. Reserves

The City maintains a reserve cash fund of 5% to provide coverage for unexpected expenses. Borrowing from the cash reserve fund for unanticipated expenditures requires the funds be paid in full within a year according to the City Charter.

The City shall strive to maintain an unassigned General Fund balance sufficient to equal 45 days of General Fund expenditures. The City shall have a plan in place to attain this level of reserves.

Flexibility will be allowed in the use of fund balance, but its use should be prioritized in the following order:

- 1. Unforeseen events or emergencies
- 2. Capital expenditures

Funding of this reserve will come from one-time revenues, excess fund balance, and revenues in excess of expenditures.



X. Budget Controls

Budgetary controls and authority shall be set at the object level. The department head is ultimately responsible for making sure his/her department does not exceed budget.

XI. Amendments to the Budget

1. Department heads are authorized to make budget transfers not exceeding an established dollar limit. Those exceeding this limit will require City Council or City Manager approval.
2. Budget transfers affecting personal services appropriations, revenue, or capital accounts require the approval of the City Manager or designee.
3. A budget transfer must be approved prior to the occurrence of the expenditure except for emergency expenditures when approved by the City Manager or designee and ratified by City Council.
4. The City Manager shall have the authority to establish the budget for any capital projects approved by City Council.
5. Budget transfers submitted to City Council shall be accompanied by an explanation from the department, approval by OMB, and a recommendation from the City Manager or designee. The department's explanation must be sufficiently clear and provide sufficient detail for the members of City Council to determine the need for the transfer.
6. The City Manager or designee is authorized to establish budgets and staffing table changes for grants and similar awards when the applications for such grants and awards have been previously approved by City Council. All grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall state clearly the type and amount of the required City match and the funding source of the grant match.



XII. Performance Measures

In December 2014, City Council adopted the FY 2015 Strategic Plan. The plan, guided by the City's Vision and Mission, is composed of eight goals which focus resources in key areas of the community as determined by the citizen survey. The Strategic Plan is reviewed throughout the year to evaluate progress made in accomplishing key strategies and to respond to any necessary changes in the community.

Goals

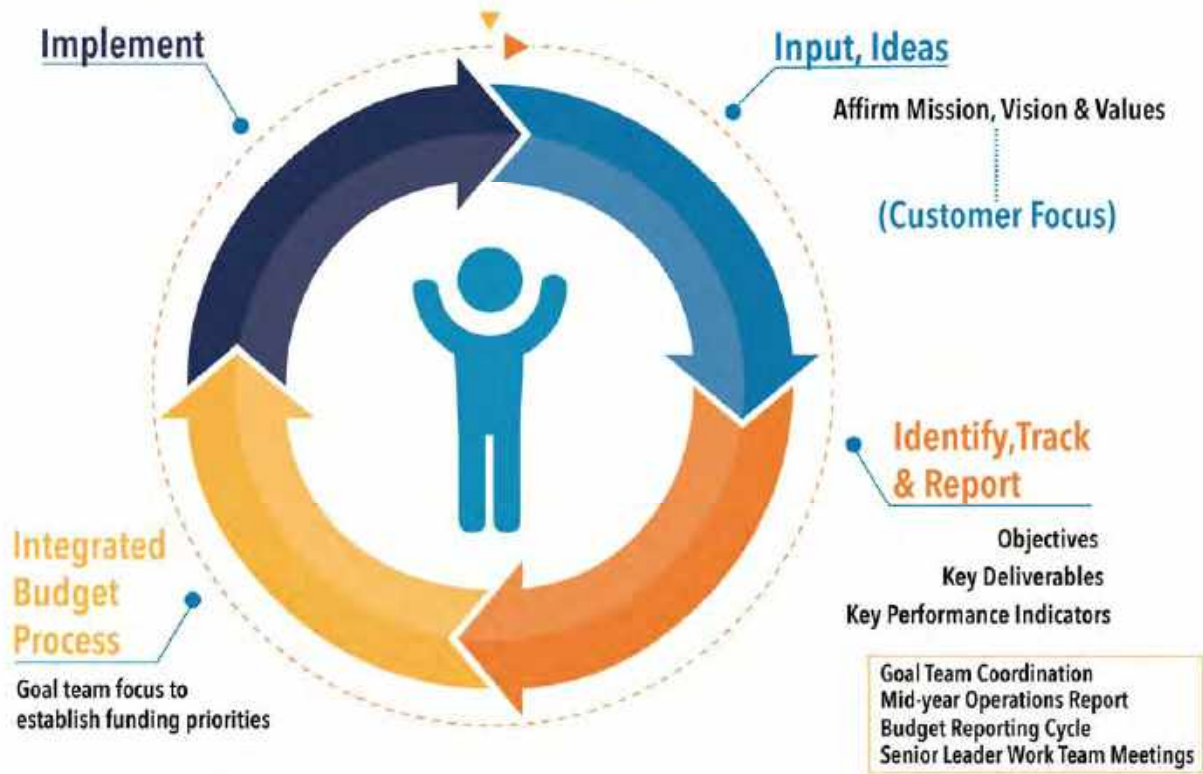
1. Create an Environment Conducive to Strong, Sustainable Economic Development
2. Set the Standard for a Safe and Secure City
3. Promote the Visual Image of El Paso
4. Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments
5. Promote Transparent and Consistent Communication Among All Members of the Community



- 6. Set the Standard for Sound Governance and Fiscal Management
- 7. Enhance and Sustain El Paso's Infrastructure Network
- 8. Nurture and Promote a Healthy, Sustainable Community

In early 2015, goal teams were formed and a reporting cycle developed to monitor progress related to the Strategic Plan. Each goal spans multiple departments, and all levels within those departments contribute to the accomplishment of strategic initiatives impacting our residents, businesses, and visitors daily.

An "I" on the Strategic Planning Process



XIII. Costing Government Services

OMB shall maintain a program to calculate the full cost of the various services the City provides. The full cost of a service encompasses all direct and indirect costs related to that service.

XIV. Reporting

Departments shall submit a monthly expenditure analysis to the OMB no later than 10 days after the accounting period has closed. OMB will monitor expenditures and report to City Council on a quarterly basis.



Financial Policies

The Office of the Comptroller (OTC) is responsible for developing and evaluating the City’s accounting system and for considering the effectiveness of internal accounting controls. These controls are designed to provide reasonable assurance regarding:

1. Safeguarding of assets against loss from unauthorized use or disposition.
2. Reliable financial records used to prepare financial statements and to maintain accountability for assets.
3. Adequate internal control structure is in place to guarantee compliance with applicable laws and regulations.

The OTC also spearheads policy development for investment and debt issuance. In order to ensure the integrity of the financial records and system, OTC also issues operating policies and procedures manuals for cash management, grants management, payroll processing, procurement card administration, procurement management, and travel.

The Investment and Debt Policies are developed and reviewed on an annual basis by OTC, approved by City Council and are summarized as follows:

Investment Policy

The City of El Paso adopts an Investment Policy on a yearly basis. On August 21, 2018, City Council adopted the policy for Fiscal Year 2018. It is the policy of the City of El Paso, Texas to:

1. Invest public funds in a manner that will provide maximum safety of principal and liquidity;
2. Provide the highest possible investment return;
3. Meet the daily cash flow demands of the City;
4. Comply with the Texas Public Funds Investment Act of 1995, as may be amended and local ordinances and resolutions governing the investment of the City’s public funds.



The City of El Paso Investment Policy applies to all cash assets of the City as reported in the City’s Comprehensive Annual Financial Report (CAFR) except for those funds of the Public Employees Retirement System (PERS) and component units, which are governed, by other laws, statutes, and ordinances.

Except for cash in certain restricted and special funds, the City will consolidate cash and reserve balances from all funds to maximize investment earnings and to increase efficiencies with regard to investment pricing, safekeeping, and administration.

The objectives of the Investment Policy, in order of priority, are:

1. Preservation and Safety of Principal: Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio by mitigating credit risk and



interest rate risk.

2. **Liquidity:** The City's investment portfolio will remain liquid to enable the City to meet all operating requirements that might be reasonably anticipated.
3. **Yield:** The City's investment portfolio shall be designed with the objective of attaining a rate of return/yield throughout budgetary and economic cycles, commensurate with the City's investment, risk constraints, and the cash flow characteristics of the portfolio.

In addition, the Investment Policy delineates standards of care, authorized financial institutions, depositories, brokers/dealers, authorized investments, collateralization/limits/custody, safekeeping/custody, investment parameters, and reporting. The policy also includes an investment strategy, which establishes the investment objectives of each of the fund types covered by the policy based on the needs and characteristics of each of the funds. It also includes a strategy for allocating interest to participating funds which delineates the process of allocating interest earnings.

Pursuant to Section 2256 of the Texas Government Code, the City is required to review its Investment Policy on an annual basis and recommend changes. The City's Investment Policy is adopted by resolution of the City Council after the annual review and modifications are approved by the Investment Committee and the City Manager. A full copy of the investment policy can be found at <https://www.elpasotexas.gov/comptroller/fiscal-policies>.

Debt Management Policy

The City of El Paso adopted a Debt Management Policy on November 25, 2005, and revised on January 2018. It is the policy of the City of El Paso ("City") to develop and maintain a sound debt management program. This policy sets forth the parameters for issuing new debt as well as managing the outstanding debt portfolio, identifying the types and amounts of permissible debt, and maintaining the current bond rating in order to minimize borrowing costs and preserving access to credit. It is the intent of the City to establish this policy to provide guidance to staff to:

1. Ensure high quality debt management decisions;
2. Ensure that debt management decisions are viewed positively by rating agencies, the investment community and the citizenry-at-large;
3. Ensure support for debt issuances both internally and externally;
4. Demonstrate a commitment to long-term financial planning.

The primary objective of this Policy is to ensure that the City establishes and maintains a solid position with respect to its debt service fund. It is intended to demonstrate that proceeds from long-term debt will not be used for current operations but rather for capital improvements and other long-term assets.

1. Bonds will be paid back within a period not to exceed, and preferably sooner than, the expected useful life of the capital project;
2. Decisions will be made based on a number of factors and will be evaluated against long-term goals rather than a short-term fix;
3. Debt service funds will be managed and invested in accordance with all federal, state and local laws.

The Debt Management Policy identifies funding sources such as ad valorem taxes, general city revenues, enterprise fund revenues, or any other identifiable source of revenue that may be used for appropriate pledging of bond indebtedness. It is the City's intent to develop a level of cash and debt funded capital improvement projects that provide the citizens with the desired amount of City services at the lowest cost. The City may use both, general obligation bonds or certificates of obligations, as deemed appropriate by City staff and approved by Council.



Generally, proceeds from bonded indebtedness are to be used only for capital expenditures related to the acquisition, construction, improvement or renovation of a permanent public improvement or asset purchase or such other purposes permitted by the City Charter and applicable law

General obligation bonds can be used if the size of the issuance is \$100 million or greater or above for new and Funds will be used for new and expanded facilities, major repair/ renovations to existing facilities, quality-of-life projects, and economic development projects. Such projects can include, but are not limited to, city parks, museums, zoo, libraries, non-public safety facilities, entertainment/sports/amusement-type facilities, major repair/renovations to existing facilities, and quality of life projects. The useful lives of assets acquired will be fifteen (15) years or more, or will extend the useful life of an asset for more than 15 years, and must be authorized by the voters.

Certificates of Obligation can be used for issuance of less than \$100 million and do not require voter approval. While it is the City's priority to fund the majority of capital projects with voter-approved debt, it may become necessary to seek additional financing in order to fund a particular non-quality of life project. Certificates of Obligation may be issued for capital asset acquisitions such as heavy equipment, vehicles, information technology equipment, etc. They may also be used for rehabilitation and/or extension of the useful life of existing facilities; unpaved rights of way; American Disability Act retrofitting/rehabilitation projects, street lighting, infrastructure projects (street and drainage work); emergency city facilities rehabilitation, major core service facilities (police, fire, streets, etc.), and complete or enhance Quality of Life Projects previously approved by voters and subsequently approved additional funding by City Council.

The issuance of COs or other long-term debt may be considered if there is need to complete or enhance Quality of Life Projects previously approved by voters; need for the project is urgent and immediate, necessary to prevent an economic loss to the City, source of revenue is specific and can be expected to cover the additional debt, and expected debt is the most cost effective financing option available. In addition, the average maturity of non-voter approved debt shall not exceed the average life of the project financed. Capital items financed with long-term debt shall have a value of at least \$5,000 and a life of at least 3 years. Reimbursement resolutions may be used for projects funded through Certificates of Obligations.

The policy also established guidelines for refunding of the debt and debt limits. Currently the policy allows for refunding and forward delivery refunding transactions for savings to be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%. The total principal amount of general obligation bonds together with the principal amount of all other outstanding tax-supported indebtedness of the City shall not exceed ten percent of the total taxable assessed valuation of the City's tax rolls. Since debt service payments present a fixed expense of the City's total annual operating budget, net debt service as a percent of net operating revenues should not exceed 20%. Council shall adopt the necessary debt service tax rate up to a maximum amount of (35 ¢) per \$100 valuation in order to meet debt service principal, interest and fees payments, net of transfers, for each particular fiscal/budget year, subject to any reserve availability.

The policy also established maturity levels not to exceed the useful life of the capital asset or a maximum of 30 years in any case. The average (weighted) general obligation bond maturities shall be kept at or below 15 years. Guidelines for management of the debt service fund, debt service tax rate, ratings, selection of financial advisors, selection of underwriters, and debt review are also established and can be reviewed at <https://www.elpasotexas.gov/comptroller/fiscal-policies>.

Basis of Accounting

Governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that only current assets and current liabilities are generally included on the balance sheet. Revenues are recognized when susceptible to accrual (i.e. when they become measureable and available) and expenditures are recorded when the related fund liability is incurred. However, compensated absences, debt service expenditures, claims, judgments, and arbitrage liabilities are recorded only when the liability has matured.



Proprietary and fiduciary funds are accounted for using the accrual basis of accounting. Revenues are recognized when they are earned and expenses are recognized when incurred. These funds are accounted for on a flow of economic resources measurement focus whereby all assets and all liabilities associated with the operation of these funds are included on the balance sheet. The basis of accounting mirrors the basis of budgeting.

Basis of Budgeting

The City of El Paso adopts an annual budget for the general fund, debt service, special revenue, internal service and proprietary funds. Capital project funds are budgeted as authorized. The budgets for all funds are prepared on a modified accrual basis whereby revenue is recognized when it becomes available and measurable and expenditures are recognized when the liability is incurred. Purchases of materials, supplies, and equipment are considered expended when bought and depreciation expense for budgetary purposes is excluded. Encumbrances are considered obligations when the commitment is incurred. All appropriations and encumbrances in all governmental funds, with the exception of certain special revenue and capital projects funds are considered lapsed at the end of the fiscal year. However, some encumbrances can be re-committed in the following year with proper approval. The basis of budgeting mirrors the basis of accounting.

Financial Structure

The City's financial structure is governed by State Law, City Charter, and accounting principles generally accepted in the United States. The structure and content of the chart of accounts aids in preparation of the City's budget, monthly financial reports, and the CAFR. Financial transactions of the City are budgeted and recorded in a group of alpha and/or numeric codes as defined by the chart of accounts. The group of codes requires an operating unit, a fund, a division, and an expense and/or revenue classification account. A program, project and/or a grant may be added to the group of codes if applicable.

The operating unit is another name for a departmental organization, which may be comprised of a grouping of divisions. A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities and objectives. The City maintains numerous funds, as needed, to insure proper accountability. A division is a numerical code used to identify a function of the operating unit. The account identifies assets, liabilities, equity, revenues, and expenses. The account defines the natural classification of the financial transactions used for recording and summarizing the data. A program is activities to be undertaken to achieve specific goals and objectives. A project is used for projects that span multiple years. A grant is used to identify projects with federal, state, or local agency funding. The CAFR, structured in accordance with Generally Accepted Accounting Principles and the Governmental Accounting Standards Board; however, the budget is reported at a division level by operating unit to include all sources of funding.



Budget Process

The El Paso City Charter and El Paso Municipal Code dictate that the annual City budget must include a complete financial plan for the fiscal year. To achieve this goal, the City Manager spearheads the budget process, with the Mayor and City Council, Office of Management and Budget, and City departments. Public participation is encouraged during budget development.

Throughout the process, the City Manager provides the City's Directors with policy direction in formulating the budget and discusses areas of concern with City Council. The budget process consists of a seven-step process, explained below.

Strategic Planning

Early in the fiscal year, the City gears up for strategic planning sessions. These sessions provide policy direction and priorities for the following fiscal year and allows for a review/update of the Strategic Plan. City Council provides their long-term list of initiatives and priorities.

Analyses are prepared on key economic indicators for the El Paso market to evaluate economic conditions and establish effective strategic goals for the future. The Mayor, City Manager, Executive Leadership Team, City Council Representatives, and Directors attend the strategic sessions, held in the fall/early winter.

Drafting the City Budget

The City of El Paso uses the performance budgeting concept, which focuses on goals, objectives, evidence, and results, such as the City's Strategic Plan. Departments build their budget based on their prior year budget while utilizing the Budget Manual.

The Budget Manual, distributed by the OMB, explains the entire budget process, policies, and timetable. Departments are also required to submit updated key performance indicators, deliverables, and results to the Performance Office. Revenue generating departments must also include revenue estimates in their requested budget submittals.

In keeping with the budget policies adopted by City Council on April of 2006, the City Manager establishes parameters for the upcoming fiscal year and provides programmatic direction to the departments in preparing their operating and capital budget requests in accordance with the City's Strategic Plan and City Council's guidance. During this phase, the City Manager addresses any policy or procedural changes as needed. Additionally, the Executive Leadership Team provides guidance and leadership to respective directors throughout the budget process to ensure available resources are maximized and efficiencies are achieved while quality service delivery is maintained.

Upon receipt of the departmental budget requests, the OMB reviews, discusses the budget requests with directors, and identifies major program changes and policy issues. OMB analysts complete the review, formulate recommendations, and ensure all funds are in balance. The finalized figures become the requested budget. The City Manager reviews the requested budget in the next phase and determines whether changes are required based on fund availability and priorities.



City Manager's Proposed Budget

After the requested budget is finalized, the City Manager, Executive Leadership Team, Directors, and OMB hold budget review meetings. During these meetings, the City Manager addresses any budget concerns with department directors while considering recommendations and financial constraints.

Once the budget reviews are completed and any revisions made, the result becomes the City Manager's Proposed Budget. The City Manager's Proposed Budget is filed with the City Clerk and the County Clerk in July distributed to City Council, directors, the media, and posted on the City's website.



Public Hearings

Upon completion of the City Manager's Proposed Budget, OMB schedules and coordinates review sessions and public hearings during July and August. A copy of the Proposed Budget is available for review by the citizens in the Municipal Clerk's Office and electronically on the City's website. The review sessions and public hearings provide an opportunity for City Council and the citizens to ask questions, make recommendations, and gain a better understanding of the operations of each department.

Budget Adoption

Budget policy dictates the budget be balanced meaning the appropriations from each fund may not exceed the resources available for the fiscal year from September 1 through August 31. These resources include estimated revenues and the unassigned balance in the fund at the beginning of the year. This policy assures that the City does not spend beyond its means.

Any changes made to the City Manager's Proposed Budget after it is filed must be included as part of the budget resolution, which is voted upon by City Council. Pending final approval, the proposed budget is subject to the Mayor's revision and/or veto. Budget policies dictate that in the event the budget is not adopted by August 31, appropriations for personnel and essential operating costs made in the prior year can be extended until the new budget is approved. If the Proposed Budget is adopted, it is then distributed to all City departments and is available for public examination in the Municipal Clerk's Office and the County Clerk's Office.

Tax Levy

In accordance with the laws of Texas, City Council passes the tax levy ordinance as soon as possible after the tax roll is completed. The Council also holds posted public hearings regarding the property tax rate and sets the rate as prescribed by the State Property Tax Code.



Budget Execution

After the budget and the tax levy are adopted by City Council, OMB distributes the adopted budget and staffing reports. Such reports denote the expenditure and staffing authority each department has in order to carry out its mission and provide services to the community.

OMB monitors the budget throughout the fiscal year. If there are negative economic fluctuations not projected within the budget, OMB develops a plan, which can be implemented to reduce the rate of expenditures, curtail services, or implement revenue-generating policies in order to meet the balanced budget requirement, with the approval of the City Manager.

In the instance, a change is required to adopted revenue estimates and appropriations, departments are able to process amendments to the budget. The responsibility for amending the adopted budget originates by the department requesting the change prior to incurring expenses and such amendments should comply with budget policy and the adopted budget resolution. These amendments to the budget are done by completing a budget transfer. Dependent upon various requirements, a director, the City Manager or designee, or City Council have to approve the budget transfer.

Integrated Budget Process





November / December

- City Council strategic planning session
- OMB develops multi-year forecast

January / February

- OMB creates budget process manual
- OMB begins revenue estimation
- OMB prepares personnel cost reports

March

- Departments submit revenue estimates
- OMB sends personnel estimates, budget forms, and budget manual to departments

April

- Departments collaborate with OMB on position budgeting
- Departments submit budget requests to OMB
- City Manager and OMB review budget requests

May

- City Manager holds budget review meetings with departments and OMB
- OMB refines budget requests to become the City Manager's preliminary budget

June

- City Manager's preliminary budget is made available to City Council and citizens
- Budget Workshops are held with City Council, City Manager, OMB, and departments

July

- OMB files City Manager's Proposed Budget with City Clerk and County Clerk (City Charter 7.3)
- City Manager presents the Proposed Budget to City Council
- Tax levy/tax rate ordinance is introduced
- Tax Collector publishes public notice of Effective Tax Rate (Tax Code 26.04)

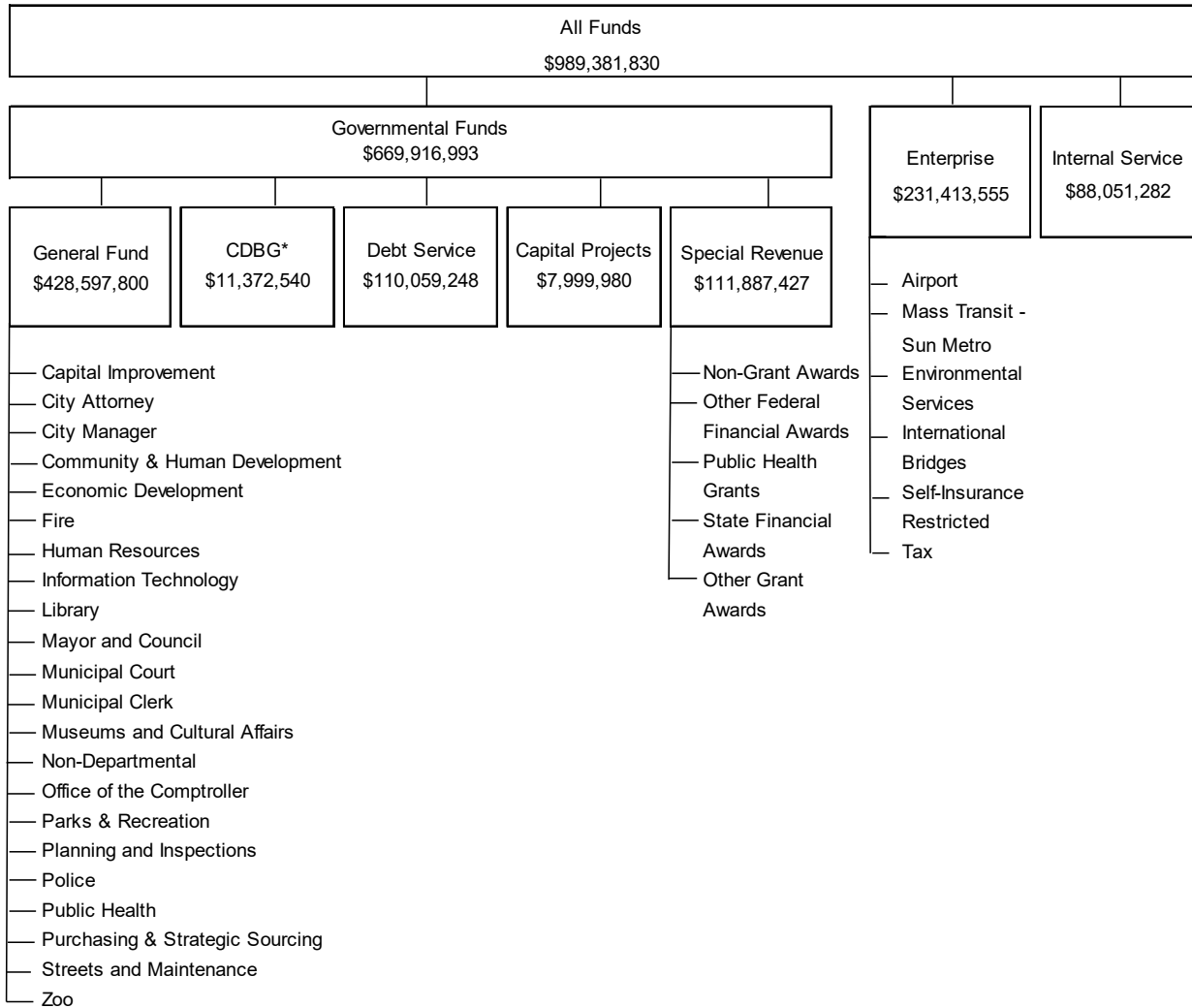
August

- Public hearing is held on Proposed Budget
- City Council adopts the City budget by resolution (City Charter, 7.3B)
- City Council adopts the tax levy/tax rate ordinance after final reading



City of El Paso Fund Structure

With FY 2019 Expenditure Budgets



*CDBG-Community Development Block Grant Fund

Note: The fund structure is based on the structure used for the Comprehensive Annual Financial Report.



Governmental Funds

Most government functions are financed through governmental funds. The acquisition, use, and balances of the City's expendable financial resources and related current liabilities are accounted for through governmental funds. Long-term liabilities and fixed assets are not accounted for through governmental funds. The measurement focus is to determine changes in financial position (fund balance) rather than to determine net income.

General Fund

The General Fund is a governmental fund type and the City's primary operating fund. It accounts for financial resources except those required to be accounted for in another fund. The General Fund funds most activities and services expected by citizens such as Police, Fire, Parks, and Libraries.

CDBG

CDBG or Community Development Block Grant accounts for the proceeds of federal grants approved by the Department of Housing and Urban Development (HUD) for community development projects.

Debt Service Fund

The Debt Service Fund accounts for the resources accumulated for and the payment of long-term debt principal, interest, and related costs of governmental funds.

Capital Projects Funds

These funds account for the proceeds of debt issuances, private donations, and internal funding for the completion of capital construction projects and equipment purchases outside the scope of general operations.

Special Revenue Funds (Non-major Governmental Funds)

These funds are considered non-major governmental funds for reporting purposes. Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Proprietary Funds

Proprietary funds are generally used to account for services for which the City charges customers, either outside customers or internal cost centers of the City. These funds include all assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities. The measurement objective is to determine net income, financial position, and changes in financial position. Proprietary funds use accrual accounting, which means that revenues are recognized when earned and expenses are recognized when incurred. The City maintains two types of proprietary funds: enterprise funds and internal service funds.



Enterprise Funds

Enterprise funds or proprietary funds are used to account for an activity for which a fee(s) is charged to external users for goods and services. The City of El Paso reports activities for the El Paso International Airport, Environmental Services, Mass Transit-Sun Metro, International Bridges, and the Tax Department under an enterprise form. The individual funds are explained in more detail as follows:

Airport Operating: A proprietary/enterprise fund that accounts for the activities of the Airport including aviation operations, transfer and storage activities on Airport properties.

Mass Transit – Sun Metro: A proprietary/enterprise fund that accounts for the activities of the City-operated bus and paratransit operations (Sun Metro Lift).

Environmental Services: A proprietary/enterprise fund that accounts for the activities of the City-operated refuse collection, transfer and storage operations.

International Bridges: A proprietary/enterprise fund that accounts for the operations and maintenance activities of the three international bridges controlled by the City.

Tax Office: A proprietary/enterprise fund that accounts for the Tax Office budget and reimbursement from the 39 taxing entities that levy a tax within El Paso County.

Internal Service Funds

Internal Service Funds account for fleet management services provided to City departments, other governments, and organizations on a cost reimbursement basis and for the risk management activities of the self-insured health, workers' compensation, and unemployment compensation programs. The City of El Paso reports on Internal Service Fund and Self Insurance Funds.

Internal Service Fund: Funds to account for fleet management services provided to other departments of the City and to other government/organizations.

Self-Insurance Fund: Fund used to account for the risk management activities of the self-insured activities.

Fiduciary Funds

Fiduciary funds are restricted funds used to account for assets held by the City in a special capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds and are not part of the annual budget. Restricted and Agency funds include expendable funds, private purpose trusts, pensions funds, and agency funds. Examples include the city employees', Fire and Police pension funds.



GOVERNMENTAL FUNDS			
FUND	DESCRIPTION	PURPOSE/ RECIPIENTS	SOURCE OF REVENUE
General Fund	The city's primary operating fund, which accounts for all financial resources except those required to be accounted for in another fund.	Provide funding for services such as public safety, libraries, most parks and recreation services, municipal services, and general administrative services.	Property taxes not otherwise dedicated to repayment of debt, tax on sales, municipal court fines, and building and permit fees.
Community Development Block Grant	Fund to account for monies approved by the Dept. of Housing and Urban Development for community development projects.	Provide funding for specific social service and infrastructure projects in designated city areas.	Federal proceeds.
Debt Service	Fund type used to account for the accumulation of resources that are restricted, committed, or assigned to expenditure for principal and interest.	The fund serves as a repayment mechanism on outstanding debt obligations.	Property taxes levied by the City and other sources of user revenue (i.e. airport, solid waste, etc.).
Capital Projects	Fund used to account for financial resources that are restricted, committed, or assigned to expenditure for capital outlays.	Provide funding for the construction of capital facilities or acquisition of other capital assets.	Funding generated primarily from the sale of bonds.
Special Revenue Funds (Non-Major Governmental Funds)	Funds used to account for the proceeds of specific revenue sources that are legally restricted or committed to expenditures for a specified purpose other than debt service or capital projects and exclusive of resources held in trust.	Provide for a specific purpose received from federal, state, and local agencies.	Funds from the federal, state, and local government bodies as well as local agencies.



PROPRIETARY FUNDS

FUND	DESCRIPTION	PURPOSE/ RECIPIENTS	SOURCE OF REVENUE
Airport Operating	A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services.	Fund accounts for the activities of the Airport including aviation operations, transfer and storage activities on Airport properties.	Fees such as cost recovery rates, foreign trade zone transaction fees, Airport parking fees.
Environmental Services	A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services.	Fund accounts for the activities of the City-operated refuse collection, transfer and storage operations.	Fees such as refuse collection fees, landfill fees, and environmental fees.
International Bridges	A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services.	Fund accounts for the operations and maintenance activities of the three international bridges it controls.	Pedestrian, auto and commercial crossing fees.
Tax Office Operating	A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services.	Fund accounts for the activities of the Tax Office including accounts management, calculation program, property tax collection, and accounting.	Fees such as delinquent tax collection special fees, tax office certificate fees, and interlocal tax collection agreement fees.
Mass Transit – Sun Metro General Operations	A proprietary fund type used to account for an activity for which a fee(s) is charged to external users for goods and services.	Fund accounts for the activities of the City-operated bus and para-transit operations (Sun Metro).	Fare box revenue and dedicated sales tax.
Internal Service Funds (Internal Services and Self-Insurance)	A proprietary fund type used to account for an activity for which a fee(s) charged to external users for goods and services.	Funds to account for photocopying, postage, and fleet management services provided to other departments of the City and to other government/organizations. Funds also account for the risk management activities of the self-insured activities.	Cost of service reimbursement. Employee and city contributions through payroll for self-insured activities.
Fiduciary Funds	Funds used to account for assets held in a trustee or agency capacity for others.	Funds account for assets for the two pension funds, rental tax collections, bonds issued for Public Improvement District #1 and the Camino Real Regional Mobility Authority.	City and employee contributions for pension, special assessments, and taxes.



FIVE YEAR ADOPTED GENERAL FUND BUDGET COMPARISON

Revenue Classification	FY 2015 Adopted	FY 2016 Adopted	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted	% Change FY 2018-2019
Property Taxes	\$148,771,579	\$155,361,101	\$160,230,526	\$174,934,222	\$193,554,893	10.64%
Penalties and Interest-Delinquent Taxes	254,598	151,446	181,114	0	0	0.00%
Sales Taxes	82,705,883	85,173,174	89,998,184	89,473,202	93,763,721	4.80%
Franchise Fees	47,854,734	50,707,193	53,985,339	55,660,606	52,661,354	-5.39%
Charges for Services	30,042,455	28,969,998	30,201,329	32,291,533	32,517,730	0.70%
Fines and Forfeitures	11,049,122	12,084,048	10,841,457	9,162,749	7,541,245	-17.70%
Licenses and Permits	13,401,926	12,574,325	12,956,767	12,629,230	13,148,935	4.12%
Intergovernmental Revenues	1,914,708	469,169	469,169	446,988	446,988	0.00%
County Participation	556,126	400,871	400,871	537,341	537,341	0.00%
Interest	100,000	100,000	25,000	200,000	200,000	0.00%
Rents and Other	1,691,529	1,672,791	1,638,125	2,314,025	2,241,265	-3.14%
Other Sources (Uses)	21,173,986	21,028,974	21,028,974	20,463,966	31,984,328	56.30%
TOTAL	\$359,516,646	\$368,693,090	\$381,956,855	\$398,113,862	\$428,597,800	7.66%

¹ Increase in property taxes due to reappraisal year in property valuation and an increase in tax rate to fund voter/council approved obligations

² Sales tax budgeted 3% increase over current year projection

³ Decrease due to AT&T, decrease in Environmental Services Franchise now budgeted in the Other Uses Category

⁴ Increase in Ambulance Revenue to align with actual collections

⁵ Decrease to align budget with actual collections and changes in legislation

⁶ Increases in mechanical, electrical, and building permit revenue

⁷ Decrease in property leases to align with actuals

⁸ Increase due Environmental Services Franchise Fee dedicated to street maintenance and transfer from International Bridges

Expenditures by Category	FY 2015 Adopted	FY 2016 Adopted	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted	% Change FY 2018-2019
Personal Services	\$270,574,669	\$274,082,437	\$287,476,318	\$300,338,721	\$316,017,690	5.22%
Contractual Services	33,438,651	33,851,598	34,568,013	35,235,482	37,143,463	5.41%
Materials and Supplies	15,743,423	15,516,455	16,504,741	17,348,785	18,531,147	6.82%
Operating Expenditures	20,573,017	24,543,052	22,004,820	23,091,290	23,831,165	3.20%
Non-Operating Expenditures	6,338,788	6,280,669	9,462,436	9,841,938	2,055,292	-79.12%
Intergovernmental Expenditures	1,531,066	1,546,184	1,550,972	1,652,678	1,786,625	8.10%
Other Uses	11,317,032	12,872,695	10,190,055	10,448,298	29,121,648	178.72%
Capital Outlay	0	0	199,500	156,670	110,770	-29.30%
TOTAL	\$359,516,646	\$368,693,090	\$381,956,855	\$398,113,862	\$428,597,800	7.66%

¹ Increase is primarily the result of contractual obligations for Police & Fire Departments

² Increase due to Elections and the Children's Museum MOU

³ Increase due to ammunition budget moved back from Municipal Vehicle Storage Facility Fund, Police increase in fuel, and increase for equipment to outfit academy cadets

⁴ Increase due to El Paso Water Utilities rate increase and additional water usage for city parks

⁵ Decrease due to debt payments now in Other Uses Category

⁶ Increase of city grant match funds requirement based on the anticipated cash match obligation for state and federal grants

⁷ Increase due to transfer for dedicated street funding, transfer for economic development incentives, and increase in transfers for HOT now budgeted in Non-departmental

⁸ Decrease due to vehicles and equipment previously needed for QoL operating bond projects





TWO-YEAR GENERAL FUND ADOPTED BUDGET TO ACTUAL COMPARISON

Revenue Classification	FY 2016	FY 2016	% Change	FY 2017	FY 2017	% Change
	Adopted	Actual	Adopted to Actual	Adopted	Actual	Adopted to Actual
Property Taxes	\$155,361,101	\$153,799,883	-1.00%	\$160,230,526	\$159,149,901	-0.67%
Penalties and Interest-Delinquent Taxes	151,446	1,166,589	670.30%	181,114	1,289,169	611.80%
Sales Taxes	85,173,174	85,269,622	0.11%	89,998,184	87,704,730	-2.55%
Franchise Fees	50,707,193	51,525,944	1.61%	53,985,339	53,599,045	-0.72%
Charges for Services	28,969,998	32,588,994	12.49%	30,201,329	31,808,808	5.32%
Fines and Forfeitures	12,084,048	10,649,107	-11.87%	10,841,457	7,760,033	-28.42%
Licenses and Permits	12,574,325	13,901,051	10.55%	12,956,767	14,939,427	15.30%
Intergovernmental Revenues	469,169	349,877	-25.43%	469,169	452,977	-3.45%
County Participation	400,871	469,169	17.04%	400,871	469,169	17.04%
Interest	100,000	85,405	-14.59%	25,000	300,031	1100.12%
Rents and Other	1,672,791	1,496,104	-10.56%	1,638,125	1,523,350	-7.01%
Other Sources (Uses)	21,028,974	22,291,998	6.01%	21,028,974	20,886,558	-0.68%
TOTAL	\$368,693,090	\$373,593,742	1.33%	\$381,956,855	\$379,883,197	-0.54%

¹ Unmet property tax collections in FY 2016 and FY 2017

² Greater collections from delinquency in FY 2016 & FY 2017

³ Sales and Mixed Beverage taxes finished on target in FY 2016, FY 2017 lower due to under performing sales tax after several years of stable growth

⁴ Decrease in telecommunication activity in FY 2016, FY 2017 lower due to telecommunications underperforming as an impact of decline in landlines

⁵ Increase in ambulance service revenue in FY 2016, FY 2017 favorable due to Police Department reimbursed overtime

⁶ Decrease in ticket issuance in FY 2016, FY 2017 lower than projected City Court revenues due to continuing decline in ticket issuance

⁷ Increase in electrical, mechanical, roofing, and residential permits in FY 2016, Commercial and residential building permit revenue increased in FY 2017

⁸ Lower than projected interlocal agreements for the Dept. of Public Health in FY 2016, Unmet interlocal agreements in FY 2017

⁹ Increase in population for the county resulted in higher revenue in FY 2016, Greater county participation collections in FY 2017

¹⁰ Unmet interest revenue in FY 2016, Positive impact on interest revenue for FY 2017

¹¹ Lower than anticipated facility rentals and property lease revenue in FY 2016, Unmet property lease revenue in FY 2017

¹² Increase due to excess cash transfer from capital fund in FY 2016, Decrease in FY2017 due to transfer to Animal Services

Expenditures by Category	FY 2016	FY 2016	% Change	FY 2017	FY 2017	% Change
	Adopted	Actual	Adopted to Actual	Adopted	Actual	Adopted to Actual
Personal Services	\$274,082,437	\$273,168,329	-0.33%	\$287,476,318	\$287,614,881	0.05%
Contractual Services	33,851,598	34,766,253	2.70%	34,568,013	35,252,744	1.98%
Materials and Supplies	15,516,455	14,323,192	-7.69%	16,504,741	14,672,524	-11.10%
Operating Expenditures	24,543,052	20,547,149	-16.28%	22,004,820	21,945,711	-0.27%
Non-Operating Expenditures	6,280,669	6,718,680	6.97%	9,462,436	7,834,034	-17.21%
Intergovernmental Expenditures	1,546,184	1,343,638	-13.10%	1,550,972	1,386,480	-10.61%
Other Uses	12,872,695	20,305,174	57.74%	10,190,055	10,406,395	2.12%
Capital Outlay	0	700,108	100.00%	199,500	533,914	167.63%
TOTAL	\$368,693,090	\$371,872,523	0.86%	\$381,956,855	\$379,646,683	-0.60%

¹ Departments slower to fill vacancies in FY 2016, In FY 2017 minor variance in Uniform Overtime

² Higher than projected outside legal council and increased payment to the Central Appraisal District in FY 2016, FY 2017 increase in Building and Facilities Maintenance Contacts, increased payment to the Central Appraisal District, and higher than projected External Legal Counsel Services

³ Savings in gasoline for Police and Parks depts, and vehicle maintenance supplies in the Fire Dept for FY 2016, FY 2017 Fuel savings in Police and Fire Depts, Clinical medical supplies in Fire, and In Maintenance and Repairs for Streets and Maintenance Dept

⁴ Savings related to improved processes from Lean Six Sigma in FY 2016, FY 2017 had continued savings from previous fiscal year Lean Six Sigma initiatives

⁵ FY 2016 unfavorable due to result of potential HUD return of funds from the Emergency Solutions Grant; entry was reversed in FY 2017

⁶ Savings in city grant match requirements in FY 2016 and FY 2017

⁷ City Council approved use of fund balance for various capital projects in FY 2016, FY 2017 increase due to capital projects approved throughout various departments

⁸ Increase in public safety equipment in FY 2016, FY 2017 increase due to continued investment in public safety equipment and Facility equipment amongst various departments



FTE Positions and Changes by Department All Funds

<i>Department</i>	<i>Adopted FY 2017</i>	<i>Adopted FY 2018</i>	<i>Adopted FY 2019</i>	<i>Increase/ (Decrease)</i>	
Animal Services	132.50	140.50	142.50	2.00	1
Aviation	232.60	233.60	233.60	0.00	2
Capital Improvement Department	75.00	74.00	75.00	1.00	3
City Attorney	42.00	42.00	42.00	0.00	4
City Manager	38.50	40.10	40.10	0.00	
Community and Human Development	38.80	42.30	44.30	2.00	5
Destination El Paso	0.00	0.00	0.00	0.00	
Economic Development	21.00	21.00	21.00	0.00	
Environmental Services	381.60	392.00	391.00	(1.00)	6
Fire	1124.80	1134.80	1136.80	2.00	7
Human Resources	43.90	43.90	46.90	3.00	8
Information Technology	90.75	89.75	90.00	0.25	9
International Bridges	70.75	70.75	69.00	(1.75)	10
Library	151.50	157.50	159.00	1.50	11
Mass Transit - Sun Metro	643.75	645.75	718.25	72.50	12
Mayor and Council	24.00	24.00	24.00	0.00	
Metropolitan Planning Organization	11.00	0.00	0.00	0.00	
Municipal Clerk	6.00	6.00	7.00	1.00	13
Municipal Court	86.90	86.90	87.40	0.50	14
Museums and Cultural Affairs	52.60	52.11	53.11	1.00	15
Non-Departmental	6.00	5.00	5.00	0.00	
Office of the Comptroller	42.00	38.00	38.00	0.00	
Parks and Recreation	399.44	430.32	428.27	(2.05)	16
Planning and Inspections	135.00	135.00	137.00	2.00	17
Police	1388.00	1408.60	1467.60	59.00	18
Public Health	279.00	278.75	274.12	(4.63)	19
Purchasing and Strategic Sourcing	28.00	28.00	28.00	0.00	
Streets and Maintenance	433.00	431.00	438.00	7.00	20
Tax	24.50	24.50	24.50	0.00	
Zoo	119.75	121.75	143.00	21.25	21
FTE Grand Total	6,122.64	6,197.88	6,364.45	166.57	

- 1 Moved a Public Information Officer and HR Analyst position from Environmental Services Dept to Animal Services Dept
- 2 In FY 18 an FTE's funding distribution was changed in both GF and NGF; no change
- 3 Added 1 Sr. Project Compliance Specialist
- 4 Real Estate Specialist moved to GF; reduction of (0.88) FTE is the net amount from Airport and Community Development position adjustments
- 5 Changed funding distribution for several positions (zero budget impact)
- 6 Added 1 Office Assistant for a LSS to streamline the auditing of senior discounts; moved 2 positions to Animal Services Dept
- 7 Added 1 Public Safety Shift Supervisor and 1 Public Safety Planner
- 8 Added 1 HR Asst Director, 1 HR Partner, 1 HR Analyst for FMLA; Business System Analyst went from 0.90 to 1.00 FTE in GF
- 9 Increased GIS Web Support position from 0.75 to 1.00 FTE
- 10 Added a Research Assistant, Asst. Director, Econ Analyst and PM Service Worker; deleted Intern and 4 Part Time Toll Collectors
- 11 Added 2 Library Services Passport Assistants for the new Passport Program at Richard Burges
- 12 Added positions related to operating Street Car, Alameda and Dyer Brios
- 13 Became its own department, previously combined with Municipal Court; Added City Clerk position
- 14 Became its own department, previously combined with Municipal Clerk; Added 1 Undergraduate Intern
- 15 Added an Associate Accountant to HOT
- 16 Inactivated grant funded positions due to Texas Parks & Wildlife and NRPA grants ending in FY 2018
- 17 Added 2 Building Combination Inspector Trainees and 1 Ombudsperson; deleted 1 Program Manager
- 18 Added 43 new Police Officers, 5 Sergeants, 6 Police Support Services Specialists, 2 Lieutenants (Includes CIT positions), 1 position for 126th Academy, 1 TAG Center Analyst, 1 VSRT Case Manager;
- 19 Added positions previously funded by discontinued grants; Decrease in WIC funding - Deleted vacant positions
- 20 Changed funding distribution for several positions; Added 1 Construction Superintendent, 2 Engineering Techs, 3 Resurfacing Inspectors for Resurfacing Program;
- 21 Added 14 FTE's for QoL, 1 Safety & Security Supervisor, 1 Supervisor of Ride & Attraction, 4 Ride & Attraction Attendants, 1 Public Affairs Specialist, and 0.50 FTE for Theater Guest Experience



FTE Positions and Changes by Department General Fund

<i>Department</i>	<i>Adopted FY 2017</i>	<i>Adopted FY 2018</i>	<i>Adopted FY 2019</i>	<i>Increase/ (Decrease)</i>
Animal Services	0.00	0.00	0.00	0.00
Aviation	0.00	0.00	0.30	0.30 ¹
Capital Improvement Department	74.00	72.50	73.50	1.00 ²
City Attorney	35.80	35.87	37.75	1.88 ³
City Manager	33.63	35.56	35.56	0.00
Community and Human Development	6.55	6.85	7.11	0.26 ⁴
Destination El Paso	0.00	0.00	0.00	0.00
Economic Development	20.03	20.70	20.70	0.00
Environmental Services	0.00	0.00	0.00	0.00
Fire	1065.53	1075.53	1076.53	1.00 ⁵
Human Resources	28.20	28.20	28.30	0.10 ⁶
Information Technology	89.75	89.75	90.00	0.25 ⁷
International Bridges	0.00	0.00	0.00	0.00
Library	151.50	154.50	154.50	0.00
Mass Transit - Sun Metro	0.00	0.00	0.00	0.00
Mayor and Council	24.00	24.00	24.00	0.00
Metropolitan Planning Organization	0.00	0.00	0.00	0.00
Municipal Clerk	6.00	6.00	7.00	1.00 ⁸
Municipal Court	84.80	84.80	84.80	0.00 ⁹
Museums and Cultural Affairs	34.48	34.05	34.05	0.00
Non-Departmental	5.75	5.00	5.00	0.00
Office of the Comptroller	36.30	35.30	35.30	0.00
Parks and Recreation	387.64	417.47	417.47	0.00
Planning and Inspections	120.00	120.00	122.00	2.00 ¹⁰
Police	1302.50	1323.10	1381.10	58.00 ¹¹
Public Health	68.03	68.32	70.02	1.70 ¹²
Purchasing and Strategic Sourcing	22.00	22.00	22.00	0.00
Streets and Maintenance	280.50	281.50	281.60	0.10 ¹³
Tax	0.00	0.00	0.00	0.00
Zoo	100.00	102.00	119.50	17.50 ¹⁴
FTE Grand Total	3,976.99	4,043.00	4,128.09	85.09

1 FTE incorrectly reflected in FY 2018; no change

2 Added 1Sr. Project Compliance Specialist

3 Real Estate Specialist moved to GF; 0.88 FTE is the net amount from Airport and Community Development position adjustments

4 Changed funding distribution for several positions (Zero budget impact)

5 Added 1Public Safety Shift Supervisor

6 Business System Analyst went from 0.90 to 1.00 FTE in GF

7 Converted GIS Web Support from 0.75 to 1.00 FTE

8 Became its own department, previously combined with Municipal Court; Added City Clerk

9 Became its own department, previously combined with Municipal Clerk;

10 Added 2 Building Combination Inspector Trainees and 1Ombudsperson; Deleted 1Program Manager

11 Added 43 new Police Officers, 5 Sergeants, and 2 Lieutenants (Includes CIT positions); 6 Police Support Services Specialists; 1 position for 126th Academy; 1Detective moved from NGF

12 Added positions previously funded by discontinued grants

13 Changed funding distribution for several positions

14 Added 1Departmental Data Mgmt Specialist, 1Zoo Medical Specialist, 1Zoo Events Coordinator 1SR Secretary, 1Zoo Events Coordinator, 1 Associate Veterinarian, 1Trades Helper, 1Safety & Security Supervisor, 4 Ride & Attraction Attendants, 1Supervisor of Ride & Attraction, and 4.50 FTE's for QoL



FTE Positions and Changes by Department Non General Fund

<i>Department</i>	<i>Adopted FY 2017</i>	<i>Adopted FY 2018</i>	<i>Adopted FY 2019</i>	<i>Increase/ (Decrease)</i>	
Animal Services	132.50	140.50	142.50	2.00	¹
Aviation	232.60	233.60	233.30	(0.30)	²
Capital Improvement Department	1.00	1.50	1.50	0.00	
City Attorney	6.20	6.13	4.25	(1.88)	³
City Manager	4.87	4.54	4.54	0.00	
Community and Human Development	32.25	35.45	37.19	1.74	⁴
Destination El Paso	0.00	0.00	0.00	0.00	
Economic Development	0.97	0.30	0.30	0.00	
Environmental Services	381.60	392.00	391.00	(1.00)	⁵
Fire	59.27	59.27	60.27	1.00	⁶
Human Resources	15.70	15.70	18.60	2.90	⁷
Information Technology	1.00	0.00	0.00	0.00	
International Bridges	70.75	70.75	69.00	(1.75)	⁸
Library	0.00	3.00	4.50	1.50	⁹
Mass Transit - Sun Metro	643.75	645.75	718.25	72.50	¹⁰
Mayor and Council	0.00	0.00	0.00	0.00	
Metropolitan Planning Organization	11.00	0.00	0.00	0.00	
Municipal Clerk	0.00	0.00	0.00	0.00	
Municipal Court	2.10	2.10	2.60	0.50	¹¹
Museums and Cultural Affairs	18.12	18.06	19.06	1.00	¹²
Non-Departmental	0.25	0.00	0.00	0.00	
Office of the Comptroller	5.70	2.70	2.70	0.00	
Parks and Recreation	11.80	12.85	10.80	(2.05)	¹³
Planning and Inspections	15.00	15.00	15.00	0.00	
Police	85.50	85.50	86.50	1.00	¹⁴
Public Health	210.97	210.43	204.10	(6.33)	¹⁵
Purchasing and Strategic Sourcing	6.00	6.00	6.00	0.00	
Streets and Maintenance	152.50	149.50	156.40	6.90	¹⁶
Tax	24.50	24.50	24.50	0.00	
Zoo	19.75	19.75	23.50	3.75	¹⁷
FTE Grand Total	2,145.65	2,154.88	2,236.36	81.48	

- ¹ Moved PIO position and HR Analyst from ESD since they were only working for ASD
- ² FY18 NGF FTE changed funding distribution, no change
- ³ Real Estate Specialist moved to GF; reduction of (0.88) FTE is the net amount from Airport and Community Development position adjustments
- ⁴ Changed funding distribution for several positions
- ⁵ Added 1Office Assistant for a LSS to streamline the auditing of Senior Discounts; Moved 2 positions to Animal Services Dept
- ⁶ Add 1Public Safety Planner
- ⁷ Added 1HR Asst Director, 1HR Partner, 1HR Analyst for FMLA; 0.10 FTE from Business System Analyst moved to GF
- ⁸ Deleted an Intern and 4 PT Toll Collectors to add a Research Assistant, Asst. Director, Econ Analyst and PM Service Worker
- ⁹ Added 2 Library Services Passport Assistants for the new Passport Program at Richard Burges
- ¹⁰ Added positions related to operating Street Car, Alameda and Dyer Brios
- ¹¹ Added 1undergraduate intern
- ¹² Added Associate Accountant to HOT
- ¹³ Inactivated grant funded positions due to Texas Parks & Wildlife and NRPA grants ending in FY 2018
- ¹⁴ Added TAG Center Analyst and VSRT Case Manager, Moved 1Detective to GF
- ¹⁵ Decrease in WIC funding - Deleted vacant positions
- ¹⁶ Added 1Construction Superintendent, 2 Engineering Techs, 3 Resurfacing Inspectors for Resurfacing Program; Changed funding distribution for several positions
- ¹⁷ Added 9.50 FTE for QoL, 1Public Affairs Specialist, 2 Zoo Education Specialist at 0.50 FTE; transferred 7 positions to GF



Property Tax

Ad Valorem Tax Law

All taxable property within the City is subject to the assessment, levy, and collection by the City of a continuing, direct annual ad valorem tax.

By August 31st, the City Council adopts a tax rate per \$100 taxable value for the current year. The tax rate consists of:

1. A rate for debt service.
2. A rate for funding of maintenance and operation expenditures

The El Paso Central Appraisal District is responsible for the appraisal of property within the City. Excluding agricultural and open-space land, which may be taxed on the basis of productive capacity, the Appraisal District is required under the Property Tax Code to appraise all property within the Appraisal District on the basis of 100 percent of its market value and is prohibited from applying any assessment ratios.



The value placed upon property is subject to review by an Appraisal Review Board, consisting of three members appointed by the Board of Directors of the Appraisal District.

The Appraisal District is required to review the value of every property within the District at least every three years. The City may require annual review at its own expense and is entitled to challenge the determination of the appraised value of property within the City by petition filed with the Appraisal Review Board.

Tax Rate Limitation

In determining the ad valorem tax, the City operates under a home-rule charter (the City Charter), pursuant to Article XI, Section 5, of the Texas Constitution. The City Charter limits the tax rate to \$1.85 per \$100 assessed valuation for all City purposes. The current tax rate of \$0.843332 for FY 2019 remains within the limit set by the City Charter.

Under the Property Tax Code, the City must annually calculate and publicize its effective tax rate and rollback tax rate. A public hearing is then held following a properly posted public notice to the taxpayers. If the adopted tax rate exceeds the rollback tax rate, the qualified voters of the City, by petition, may require an election to determine whether to reduce the tax rate adopted for the current year to the rollback tax rate.



Certified Taxable Assessed Valuation

Fiscal Year Ended Aug 31	Estimated City Population	Certified Taxable Assessed Valuation*	Per Capita Certified Taxable Assessed Valuation	Funded Tax Debt	Per Capita Funded Tax Debt	Ratio Funded Debt to Certified Taxable Assessed Valuation
2003	594,054 ¹	17,713,160,948	29,817	351,135,000	591	1.98%
2004	604,156 ¹	18,155,131,668	30,050	372,365,000	616	2.05%
2005	614,261 ¹	19,721,379,507	32,106	360,490,000	587	1.83%
2006	624,364 ¹	21,045,610,783	33,707	334,505,000	536	1.59%
2007	616,029 ¹	23,559,064,678	38,243	362,040,000	588	1.54%
2008	644,638 ¹	25,842,360,340	40,088	617,640,000	958	2.39%
2009	654,826 ¹	28,600,174,932	43,676	631,585,000	965	2.21%
2010	665,055 ²	29,650,666,918	44,584	767,620,000	1,154	2.59%
2011	663,800 ³	29,878,024,160	45,011	829,745,000	1,250	2.78%
2012	673,745 ³	30,437,436,391	45,176	875,245,000	1,299	2.88%
2013	673,943 ³	31,502,641,269	47,332	871,690,000	1,310	2.77%
2014	676,532 ³	31,906,365,072	47,162	916,945,000	1,355	2.87%
2015	676,391 ³	32,342,016,088	47,816	1,168,022,668	1,727	3.61%
2016	680,797 ³	32,798,025,471	48,176	1,091,505,000	1,603	3.33%
2017	683,577 ³	33,416,781,763	48,885	1,293,030,000	1,892	3.87%
2018	686,950 ⁴	33,880,070,714	49,320	1,250,700,000	1,821	3.69%
2019	690,270 ⁴	35,248,872,678	51,065	1,199,575,000	1,738	3.40%

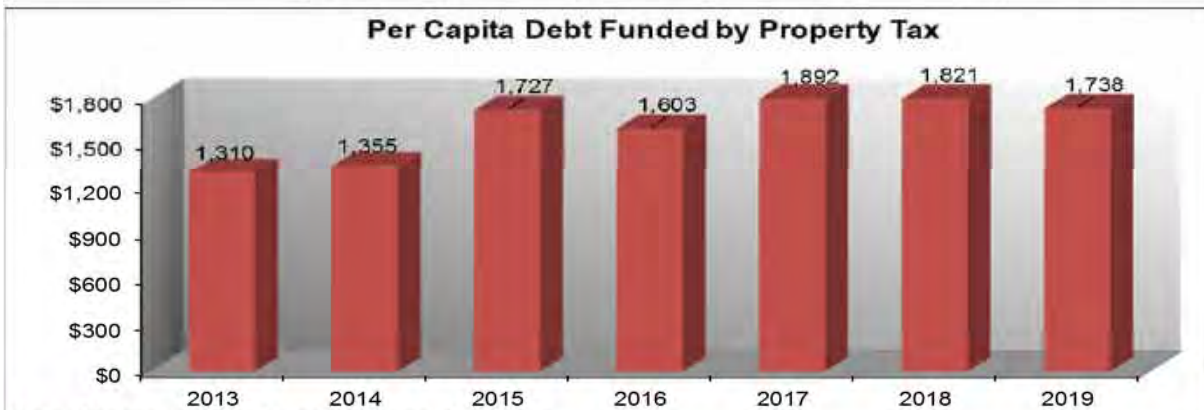
-Certified Taxable Assessed Valuation refers to the valuation in effect at the time the budget is adopted. This valuation is subject to adjustments for protested assessments as provided by the Central Appraisal District.

¹ US Census Bureau 2000 Actual

² U.S. Census Bureau 2010 Actual

³ U.S. Census Bureau - 2017 American Fact Finder Annual Estimates of the Resident Population (City of El Paso): April 1, 2010 to July 1, 2017

⁴ Business Report SR17-1: Borderplex Economic Outlook to 2019 – Border Region Modeling Project – University of Texas



Note: Graphs above depict calendar year of valuation.



CITY OF EL PASO
SCHEDULE OF ASSESSED VALUATION AND TAX RATE

CALENDAR YEAR	ASSESSED VALUE AT TIME OF LEVY				TOTAL ASSESSED VALUE	TAX RATE	ALLOCATION OF TAX RATE	
	Real Property		Personal Property				GENERAL FUND	SINKING FUND
	AMOUNT	PERCENT	AMOUNT	PERCENT				
1989	8,789,991,744	82.66%	1,843,583,523	17.34%	10,633,575,267	0.495427	0.406920	0.088507
1990	9,371,605,073	82.51%	1,986,765,547	17.49%	11,358,370,620	0.516160	0.412438	0.103722
1991	9,480,583,878	83.61%	1,858,199,464	16.39%	11,338,783,342	0.560247	0.446042	0.114205
1992	9,602,672,472	83.26%	1,930,114,989	16.74%	11,532,787,461	0.607468	0.466114	0.141354
1993	10,352,379,143	84.29%	1,929,368,217	15.71%	12,281,747,360	0.653229	0.466114	0.187115
1994	10,638,305,036	83.61%	2,085,774,596	16.39%	12,724,079,632	0.643796	0.480097	0.163699
1995	11,903,494,793	83.85%	2,292,148,507	16.15%	14,195,643,300	0.653229	0.480947	0.172282
1996	12,293,694,888	82.90%	2,535,140,475	17.10%	14,828,835,363	0.635926	0.474313	0.161613
1997	12,619,969,776	82.80%	2,620,753,710	17.20%	15,240,723,486	0.635926	0.484313	0.151613
1998	12,825,739,841	82.85%	2,654,935,888	17.15%	15,480,675,729	0.660234	0.487100	0.173134
1999	13,150,744,696	82.80%	2,731,797,207	17.20%	15,882,541,903	0.660234	0.487100	0.173134
2000	13,567,068,101	82.68%	2,841,081,574	17.32%	16,408,149,675	0.660213	0.487100	0.173113
2001	14,292,256,098	82.81%	2,967,016,152	17.19%	17,259,272,250	0.719833	0.542100	0.177733
2002	14,784,642,367	82.99%	3,030,427,427	17.01%	17,815,069,794	0.719833	0.542100	0.177733
2003	15,368,779,857	84.49%	2,820,246,208	15.51%	18,189,026,065	0.719833	0.542100	0.177733
2004	16,947,741,252	85.48%	2,879,856,855	14.52%	19,827,598,107	0.696677	0.524662	0.172015
2005	18,176,200,124	86.19%	2,911,679,293	13.81%	21,087,879,417	0.696677	0.508371	0.188306
2006	20,547,235,658	87.22%	3,011,829,020	12.78%	23,559,064,678	0.672326	0.481419	0.190907
2007	23,170,310,322	88.15%	3,114,201,621	11.85%	26,284,511,943	0.671097	0.453294	0.217803
2008	25,490,006,325	88.35%	3,359,949,875	11.65%	28,849,956,200	0.633000	0.429000	0.204000
2009	26,410,264,519	88.78%	3,338,697,287	11.22%	29,748,961,806	0.633000	0.422000	0.211000
2010	26,634,717,443	88.96%	3,306,986,336	11.04%	29,941,703,779	0.653700	0.428400	0.225300
2011	27,392,765,508	89.03%	3,374,524,819	10.97%	30,767,290,327	0.658404	0.429236	0.229168
2012	28,553,647,354	89.28%	3,426,697,392	10.72%	31,980,344,746	0.658404	0.442148	0.216256
2013	28,887,623,664	89.14%	3,520,190,301	10.86%	32,407,813,965	0.678378	0.445699	0.232679
2014	29,020,607,436	88.69%	3,700,301,826	11.31%	32,720,909,262	0.699784	0.460937	0.238847
2015	29,214,881,176	88.23%	3,898,815,619	11.77%	33,113,696,795	0.729725	0.478130	0.251595
2016	29,792,153,721	88.22%	3,979,926,705	11.78%	33,772,080,426	0.759656	0.485641	0.274015
2017	29,894,806,740	87.68%	4,199,514,669	12.32%	34,094,321,409	0.803433	0.522982	0.280451
2018	31,407,364,143	87.97%	4,294,591,307	12.03%	35,701,955,450	0.843332	0.557239	0.286093

Source: Tax Collection System: Certified Roll Jurisdiction Summary TC500rpt



Consolidated Tax Office 2018 Estimated Tax Parcel Analysis

<u>Taxing Entity</u>	<u>Tax Parcels (#)</u>	<u>Total Parcels</u>	<u>Exempt Parcels</u>	<u>2018 Tax Values (\$)</u>	<u>2018 Tax Rates (\$/\$100)</u>	<u>2018 Levy (\$)</u>	<u>Average Parcel Value (\$)</u>	<u>Average Parcel Levy (\$)</u>	<u>Fees* for Year (\$)</u>	<u>% of Total</u>	
01- CITY OF EL PASO	224,201	234,368	10,167	35,701,955,450	0.843332	301,086,016	159,241	1,343	172,635	7.95%	
03- EL PASO ISD	101,873	107,632	5,759	17,123,927,849	1.310000	214,926,674	168,091	2,110	78,442	3.61%	
04- CITY OF SOCORRO	14,303	15,048	745	1,033,193,095	0.752457	7,774,334	72,236	544	11,013	0.51%	
05- YSLETA ISD	63,542	66,617	3,075	7,214,707,205	1.455000	99,759,726	113,542	1,570	48,927	2.25%	
06- EL PASO COUNTY (1)	403,189	419,032	15,843	42,351,234,602	0.447819	189,656,766	105,041	470	310,456	14.29%	
07- EP COMM COLLEGE (1)	403,157	418,995	15,838	43,613,005,973	0.140273	61,177,173	108,179	152	310,431	14.29%	
08- UNIVERSITY MED CTR (1)	403,157	418,995	15,838	44,148,434,386	0.251943	111,229,006	109,507	276	310,431	14.29%	
09- SOCORRO ISD	85,859	88,495	2,636	10,463,119,836	1.380594	142,209,727	121,864	1,656	66,111	3.04%	
10- CLINT ISD (1)	119,639	122,680	3,041	1,361,322,928	1.406600	18,801,831	11,379	157	92,122	4.24%	
11- FABENS ISD	5,086	5,295	209	206,391,927	1.457800	2,878,742	40,580	566	3,916	0.18%	
12- TOWN OF CLINT	902	992	90	62,078,188	0.721520	447,907	68,823	497	695	0.03%	
14- HORIZON REG MUD	105,250	106,938	1,688	1,329,406,370	0.554355	7,369,692	12,631	70	81,043	3.73%	
15- EMERGSVCS.DIST.#1	95,340	96,529	1,189	2,632,587,972	0.100000	2,632,563	27,613	28	73,412	3.38%	
16- ANTHONY ISD	1,897	2,086	189	203,010,206	1.212200	2,407,254	107,016	1,269	1,461	0.07%	
17- TOWN OF ANTHONY	1,713	1,874	161	197,032,992	0.650200	1,281,109	115,022	748	1,319	0.06%	
18- CANUTILLO ISD	16,227	17,009	782	2,287,770,824	1.530000	34,572,540	140,985	2,131	12,495	0.58%	
19- SAN ELIZARIO ISD	6,346	6,533	187	241,791,028	1.226300	2,892,022	38,101	456	4,886	0.22%	
20- TORNILLO ISD	2,763	2,869	106	77,245,075	1.400800	1,060,304	27,957	384	2,128	0.10%	
22- HAC. DNTE.WTR.DIST.	559	564	5	87,540,989	0.211492	185,142	156,603	331	430	0.02%	
25- LWR. VALLEY WTR.AUTH.	34,092	35,355	1,263	1,921,925,402	0.161167	3,097,508	56,375	91	26,251	1.21%	
27- EMERGSVCS.DIST.#2	83,583	88,124	4,541	3,576,899,763	0.090858	3,249,864	42,795	39	64,359	2.96%	
30- TORNILLO WTR. DIST.	2,532	2,608	76	86,764,606	0.112000	97,176	34,267	38	1,950	0.09%	
31- CITY OF HORIZON	7,792	8,008	216	856,169,229	0.491756	4,210,264	109,878	540	6,000	0.28%	
33- DOWNTOWN MGT. DIST.	490	601	111	338,373,377	0.120000	406,048	690,558	829	377	0.02%	
34- PASEO DEL ESTE MUD #10	1,008	1,031	23	180,319,094	0.750000	1,352,394	178,888	1,342	776	0.04%	
35- PASEO DEL ESTE MUD #1	34	64	30	16,989,691	0.750000	127,423	499,697	3,748	26	0.00%	
36- PASEO DEL ESTE MUD #3	1,262	1,297	35	183,686,194	0.750000	1,377,648	145,552	1,092	972	0.04%	
37- PASEO DEL ESTE MUD #11	411	423	12	52,257,804	0.750000	391,934	127,148	954	316	0.01%	
38- VILLAGE OF VINTON	1,123	1,200	77	116,757,852	0.752445	878,539	103,970	782	865	0.04%	
39- PASEO DEL ESTE MUD #2	567	583	16	118,561,268	0.750000	889,210	209,103	1,568	437	0.02%	
44- EP COUNTY WC&ID #4	2,973	3,096	123	151,627,808	0.216952	328,959	51,002	111	2,289	0.11%	
49- PASEO DEL ESTE MUD #5	894	924	30	141,622,827	0.750000	1,062,172	158,415	1,188	688	0.03%	
50- PASEO DEL ESTE MUD #6	34	44	10	2,211,429	0.750000	16,586	65,042	488	26	0.00%	
51- PASEO DEL ESTE MUD #7	149	157	8	22,290,997	0.750000	167,183	149,604	1,122	115	0.01%	
52- PASEO DEL ESTE MUD #8	1,373	1,409	36	144,597,812	0.750000	1,084,486	105,315	790	1,057	0.05%	
53- PASEO DEL ESTE MUD #9	591	601	10	11,343,123	0.750000	85,074	19,193	144	455	0.02%	
55- PASEO DEL ESTE MUD #4	8	13	5	1,711,267	0.750000	12,835	213,908	1,604	6	0.00%	
56- CITY OF SAN ELIZARIO	4,334	4,473	139	201,257,298	0.399207	803,433	46,437	185	3,337	0.15%	
	2,898,253	2,282,562	84,309	2,188,461,123,746	27.647070	122,1987,263			Entity fees -----	1,692,655	
* Per parcel fee -----									Fees from law firm----	480,000	22.09%
									Total fees -----	2,172,655	100.00%
											10/3/2018

Note: Tax parcels obtained from TC501.

Updated parcel count using 2018 Billing Values



Debt Administration

Debt financing is used to pay for large capital projects, such as a new fire station or a library. By using debt the City is able to leverage low interest rate financing in order to address community needs. The City is authorized to issue tax supported bonds up to 10% of assessed taxable values within the City limits. The total certified assessed valuation for year 2018 is \$35,248,872,678 setting the debt limit at \$3,524,887,268. Total obligations as of August 31, 2018 are \$1,849,836,507, which represents 5.25% of the certified assessed valuation and is well below the established debt limit. The City has \$1,199,575,000 in tax-supported debt outstanding, which equals 3.40% of the appraised value. On an annual basis, debt service payments shall not exceed 15% of the operating budget.

The estimated per capita debt for the City of El Paso for FY 2019 is \$1,754. The property tax rate to provide debt service during the FY 2019 period is set at \$0.286093 per \$100 of assessed value. This represents an increase from the FY 2018 rate of \$0.005642. Council has adopted a policy setting a maximum of 30 cents per \$100 valuation. The City recently received a rating of AA from Standard & Poor's and a rating of AA from Fitch Rating Services on general obligation bond issues.

DEBT SERVICE REQUIREMENTS BY YEAR			
Year	Principal	Interest	Total
2019	46,985,000	57,389,475	104,374,475
2020	47,915,000	55,361,026	103,276,026
2021	52,065,000	53,245,656	105,310,656
2022	51,130,000	50,870,785	102,000,785
2023	53,425,000	48,454,473	101,879,473
2024	53,115,000	45,886,149	99,001,149
2025	56,015,000	43,328,757	99,343,757
2026	61,145,000	40,575,866	101,720,866
2027	61,620,000	37,506,720	99,126,720
2028	64,610,000	34,374,314	98,984,314
2029	64,560,000	31,077,445	95,637,445
2030	68,075,000	27,860,614	95,935,614
2031	70,680,000	24,532,083	95,212,083
2032	69,915,000	21,083,972	90,998,972
2033	57,425,000	17,637,129	75,062,129
2034	57,415,000	14,844,479	72,259,479
2035	44,295,000	11,870,522	56,165,522
2036	38,650,000	9,623,650	48,273,650
2037	35,115,000	7,729,275	42,844,275
2038	36,610,000	6,220,169	42,830,169
2039	32,900,000	4,645,850	37,545,850
2040	29,025,000	3,229,400	32,254,400
2041	25,910,000	2,007,200	27,917,200
2042	20,975,000	906,500	21,881,500
TOTAL	\$ 1,199,575,000	\$ 650,261,507	\$ 1,849,836,507



Debt Service Requirements by Issuance

Issuance	Issue Date	Maturity Date	Interest Rates	Original Principal	ALL YEARS BALANCE		
					Principal	Interest	Total
SERIES 2009	01/15/09	08/15/34	3.000 to 5.500%	57,615,000	1,715,000	94,325	1,809,325
SERIES 2009A	09/15/09	08/15/19	4.000 to 5.000%	27,210,000	2,295,000	91,800	2,386,800
SERIES 2009B Taxable BAB	09/15/09	08/31/34	4.781 to 6.163%	45,740,000	45,740,000	26,123,795	71,863,795
SERIES 2009C Taxable BAB	09/15/09	08/31/34	6.163 to 6.163%	3,230,000	3,230,000	3,185,038	6,415,038
SERIES 2010B Taxable BAB	11/01/10	08/31/36	3.220 to 6.7000%	74,340,000	66,585,000	44,885,670	111,470,670
SERIES 2011	09/01/11	08/15/32	3.500 to 5.000%	32,775,000	28,600,000	11,455,263	40,055,263
SERIES 2012	11/20/12	08/15/38	3 to 4%	58,730,000	47,645,000	15,423,475	63,068,475
SERIES 2013	10/17/13	08/15/39	1.000 to 5.000%	65,395,000	61,150,000	34,664,175	95,814,175
SERIES 2014 - (AIRPORT)	04/30/14	08/15/38	1.375 to 5.000%	40,000,000	37,675,000	21,582,704	59,257,704
SERIES 2014A	08/26/14	08/15/40	4.000 to 5.000%	64,605,000	61,340,000	35,806,100	97,146,100
SERIES 2015 - Combination Tax & Revenue	08/17/15	08/31/41	4.000 to 5.000%	57,710,000	57,710,000	33,430,700	91,140,700
SERIES 2016	06/30/16	08/31/42	4.000 to 5.000%	84,205,000	84,100,000	68,864,550	152,964,550
TOTAL CERTIFICATES OF OBLIGATION				611,555,000	497,785,000	295,607,596	793,392,596
SERIES 2007 PENSION BONDS	06/15/07	08/15/35	5.512 to 6.018%	101,240,000	81,425,000	50,746,516	132,171,516
SERIES 2011 REFUNDING BONDS	09/01/11	08/15/21	2.000 to 3.000%	5,860,000	2,310,000	140,100	2,450,100
SERIES 2012 REFUNDING BONDS	11/20/12	08/15/28	2.000 to 4.000%	20,710,000	15,815,000	3,542,600	19,357,600
SERIES 2013 REFUNDING BONDS	09/30/13	08/15/13	1.250 to 5.000%	24,285,000	13,240,000	3,071,769	16,311,769
SERIES 2014 PENSION BONDS	01/16/14	08/15/34	0.622 to 5.177%	110,610,000	94,055,000	43,611,632	137,666,632
SERIES 2014 REFUNDING & IMP BONDS	05/20/14	08/15/39	3.375 to 5.000%	88,515,000	49,980,000	13,671,906	63,651,906
SERIES 2014A REFUNDING BONDS	08/26/14	08/15/31	2.000 TO 5.000%	49,360,000	44,525,000	16,359,750	60,884,750
SERIES 2015 - REFUNDING & IMPROVEMENT	08/17/15	08/31/41	3.905 to 5.000%	116,415,000	116,415,000	44,011,856	160,426,856
SERIES 2016 - REFUNDING	06/15/16	08/15/34	3.500% to 5.000%	121,260,000	105,690,000	47,835,650	153,525,650
SERIES 2016	06/30/16	08/31/42	4 to 5.000%	175,305,000	175,305,000	131,453,000	306,758,000
TAX NOTES, SERIES 2017	08/22/17	08/31/24	1.940%	3,500,000	3,030,000	209,132	3,239,132
TOTAL GENERAL OBLIGATIONS				817,060,000	701,790,000	354,653,912	1,056,443,912
TOTAL TAX SUPPORTED DEBT				1,428,615,000	1,199,575,000	650,261,507	1,849,836,507





FINANCIAL SUMMARIES

- EXPENDITURES
- REVENUES
- REVENUES BY SOURCE
- FINANCIAL STATEMENTS
- CONSOLIDATED SUMMARIES
- FUND SUMMARIES



Financial Summaries

This section covers the City’s revenues and expenditures for the last five years and is summarized by goal, department, source, function, category and fund for FY 2015 through FY 2019.

The discussion of revenues is presented by its source; property taxes / penalties and interest, sales taxes, franchise fees, charges for services, fines and forfeitures, licenses and permits, intergovernmental revenues, county participation, interest, rents and other, other sources (uses), Self-Insurance Fund revenues, and enterprise revenues.

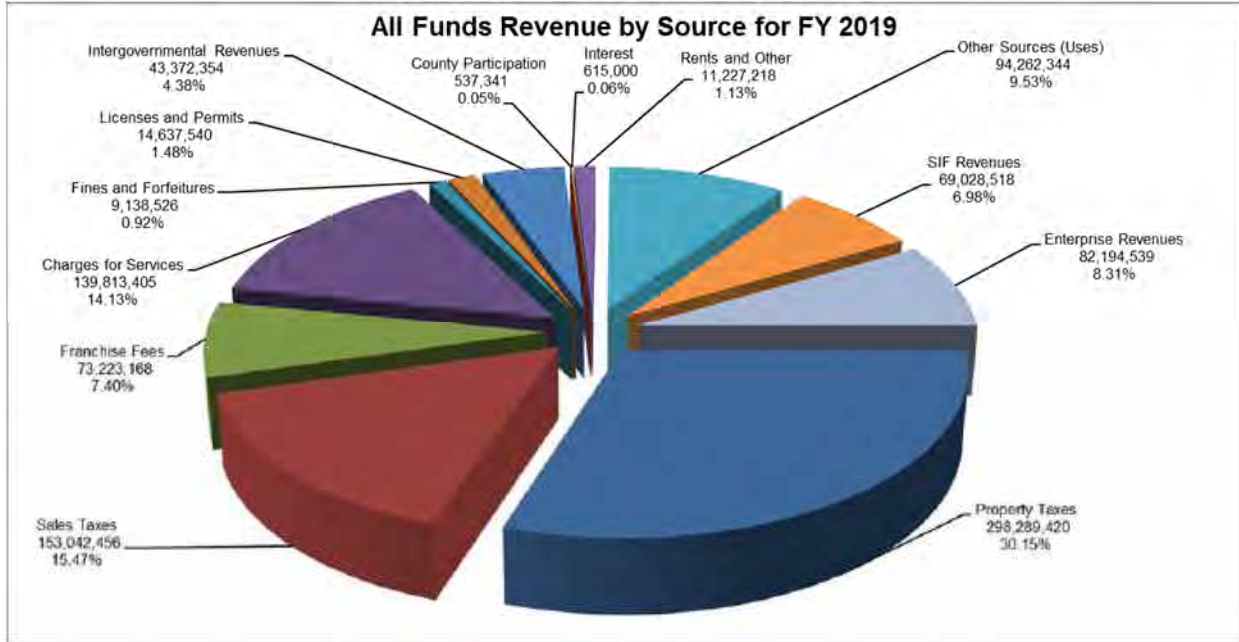
The review of expenditures is presented by category: personal services, contractual services, materials and supplies, operating, non-operating, intergovernmental, other uses, and capital outlay.

In addition, statements for governmental and proprietary funds are provided for FY 2016 and FY 2017 followed by major fund summaries for FY 2015 through FY 2019.

Revenues

The following table and pie chart are two depictions of the City’s major revenue sources shown at the All Funds level. The first identifies how the major revenues have changed over the last few years and the second shows each as a proportion of FY 2019 budgeted total revenues. The following pages highlight additional revenue sources within these classifications and provide general assumptions and analysis to explain these changes.

REVENUE BY SOURCE	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 BUDGET	FY2019 BUDGET
Property Taxes	225,405,112	237,745,903	252,776,786	273,208,226	298,289,420
Penalties and Interest	1,845,444	1,761,044	1,963,437	-	-
Sales Taxes	137,945,191	142,366,078	143,707,257	146,739,347	153,042,456
Franchise Fees	57,523,992	59,330,135	61,487,777	63,334,112	73,223,168
Charges for Services	151,658,861	147,669,084	140,543,839	130,066,087	139,813,405
Fines and Forfeitures	12,766,443	12,487,418	9,434,023	10,909,252	9,138,526
Licenses and Permits	14,605,682	15,544,371	16,332,037	14,272,902	14,637,540
Intergovernmental Revenues	62,323,802	49,510,762	70,217,093	30,188,192	43,372,354
County Participation	630,388	469,169	469,169	537,341	537,341
Interest	123,952	1,004,999	3,517,569	315,000	615,000
Rents and Other	5,635,105	6,983,615	5,222,517	5,399,308	11,227,218
Other Sources (Uses)	299,323,791	538,853,452	92,213,897	65,535,787	94,262,344
SIF Revenues	51,913,856	52,922,460	61,546,784	63,191,339	69,028,518
Enterprise Revenues	74,129,702	87,626,913	75,750,842	92,660,333	82,194,539
TOTAL REVENUES	1,095,831,320	1,354,275,404	935,183,028	896,357,226	989,381,830



Since 2015, the City of El Paso has contracted the Department of Economics & Finance at the University of Texas at El Paso (UTEP) to conduct econometric long-term forecasts of 14 major revenue categories. The following are the 14 major revenues included in the UTEP econometric model: Real Property Tax Revenues, Sales Tax, Hotel/Motel Occupancy Taxes, El Paso Water Utilities Franchise Taxes, Electric Company Franchise Fee, AT&T Franchise, Gas Franchise Fees, Time Warner Cable Tax Revenues, Ambulance Service, Moving Violations Fines, Moving Violations Forfeits, Liability Insurance Violations, Building Licenses and Permits Revenue, and International Bridges Crossing Fees. The long term forecast for each revenue is discussed below in subsequent groups.

Property Taxes and Penalties and Interest-Delinquent Taxes

Real Property Tax Revenues

Property taxes are used to fund a variety of activities within the General Fund and the Debt Service Fund. The City's property tax is levied each October 1 on the assessed value listed as of January 1 for all real and personal property located in the city. Property Tax Revenues partially fund general government activities, programs, and debt obligations. The total tax rate has two components: operations and maintenance, and debt service. The general government activities include operating and maintenance activities such as police and fire operations and the debt service portion funds principal and interest payments on property tax supported debt owed by the city. The tax rate is based upon the property valuation for existing properties and new construction certified by the El Paso Central Appraisal District (CAD). The Central Appraisal District is mandated to reappraise property every three years. The last reappraisal for new construction, adjustments for zoning changes, and changes in property categorizations was conducted in calendar year 2015, however 2018 represented a reappraisal year where the El Paso Central Appraisal District conducted a reappraisal of all properties.



Analysis and Assumptions

The certified real property valuations have continued to increase over the last 5 years, however at a very slow rate recently compared to larger Texas cities. As depicted in the Certified Real Property Valuation History table below, valuations have averaged around 1.4% growth from FY 2015 to FY 2018. Real property valuations are directly affected by real estate market conditions which invariably affects certified valuation. The El Paso CAD provides these values based on their expertise and analytical tools. The following chart provides a pictorial view of the total valuation of existing property and new construction from FY 2015 to FY 2019.



The FY 2019 valuation shows 6.2% decrease in new construction and strong growth of 4.2% in the values of existing property when compared to FY 2018. The previously certified values for FY 2018 showed a 1.5% increase in new construction and a 1.4% increase in existing property over the FY 2017 valuation. The city's existing property valuation increased by double digits from FY 2007 to FY 2009 but recently the trend has been closer to 1.4% annually. The real property valuations for FY 2018 increased modestly by 1.39%, however a 4.04% jump was observed in FY 2019, primarily due to a reappraisal of all properties by the El Paso CAD.

Certified Real Property Valuation History				
Fiscal Year	New Construction	Existing Property	Total	Variance
FY 2015	654,006,624	31,688,009,464	\$32,342,016,088	1.37%
FY 2016	502,015,778	32,296,009,692	\$32,798,025,470	1.41%
FY 2017	544,069,438	32,872,712,325	\$33,416,781,763	1.89%
FY 2018	551,441,507	33,328,629,207	\$33,880,070,714	1.39%
FY 2019	517,314,789	34,731,557,889	\$35,248,872,678	4.04%

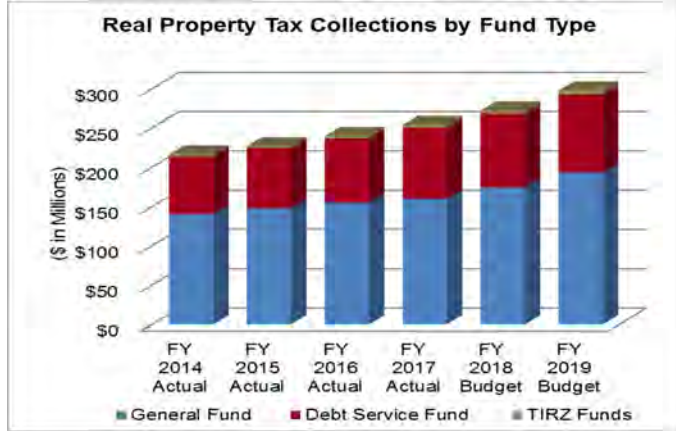
On August 21, 2018 City Council adopted an overall rate of \$0.843332 that generates \$0.034257/\$100,000 more for operations and maintenance than FY 2018 while adopting a debt service rate that increased by \$0.005642/\$100,000 to meet the City's long term obligations. The key factors for the tax increase were: 1) Public Safety contractual obligations, more police officers, and new fire trucks/ambulances, 2) Dedicated street maintenance, and 3) for Quality of Life projects.

Adopted Tax Rate (Per \$100,000 of valuation)					
Tax Levy	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
M&O Rate	\$0.460937	\$0.478130	\$0.485641	\$0.522982	\$0.557239
Debt Service Rate	\$0.238847	\$0.251595	\$0.274015	\$0.280451	\$0.286093
City Tax Rate	\$0.699784	\$0.729725	\$0.759656	\$0.803433	\$0.843332

The City's General Fund tax revenues also include the dedication of the incremental property valuation increase for eight Transportation Reinvestment Zones (TRZ) and five Tax Increment Reinvestment Zone (TIRZ). TRZ is a specific contiguous zone around a planned transportation project that is established as an institutional arrangement to facilitate capture of the property tax increment arising from a planned project. The tax increments are then used to defray the capital costs of a project. TRZs were authorized by the

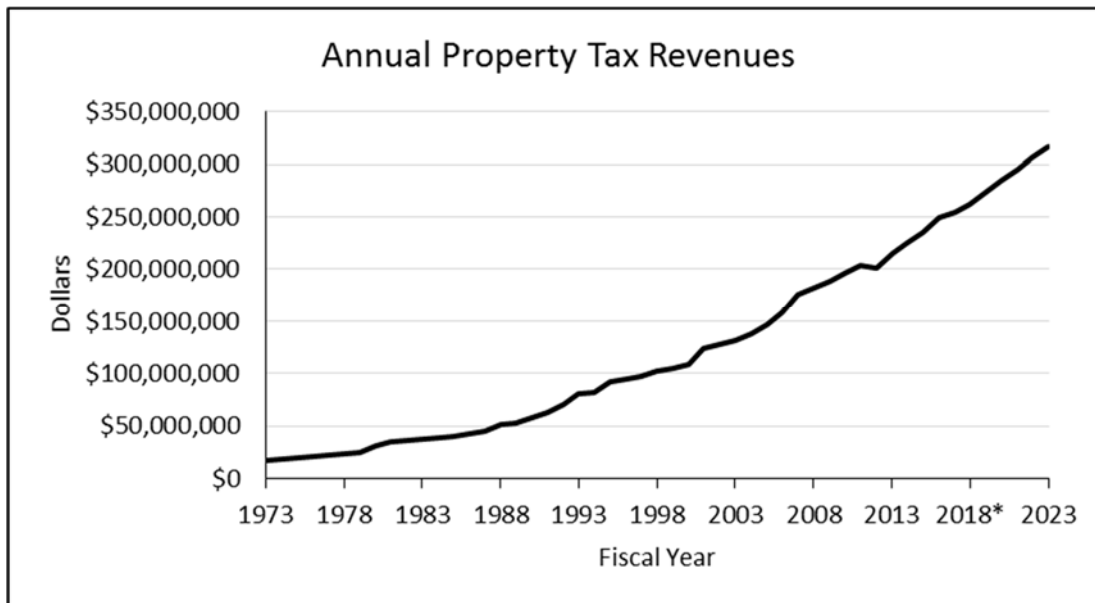


state legislature during the 2007 legislative session. On May 25, 2010 City Council adopted Ordinance No. 017332 & No. 017333 to establish TRZ 2 and TRZ 3 to promote transportation projects described by Section 222.104 of the Texas Transportation Code. TRZ Number Two provides the City's share of funding for two of the projects identified in the 2008 Comprehensive Mobility Plan. The two projects identified in the establishment of TRZ 2 are Loop 375 at FM 659 (Zaragoza) and Loop 375 at the I-10/Americas Interchange. TRZ 3 will provide the City's share of funding for Loop 375 NE which is also identified in the 2008 Comprehensive Mobility Plan. The budget is also affected by a Tax Increment Reinvestment Zone (TIRZ). A TIRZ is a political subdivision of a municipality or county in the State of Texas created to implement tax increment financing.



Real Property Tax Collections by Fund Type						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Variance
	Actual	Actual	Actual	Budget	Budget	
General Fund	\$147,479,865	\$153,320,242	\$159,792,428	\$174,445,906	\$193,054,893	10.67%
Debt Service	76,324,343	80,659,942	90,394,629	93,793,531	99,433,545	6.01%
TRZ/TIRZ	563,924	2,761,514	3,601,788	3,956,964	4,776,650	20.72%
Total Collections	<u>\$224,368,133</u>	<u>\$236,741,699</u>	<u>\$253,788,845</u>	<u>\$272,196,401</u>	<u>\$297,265,088</u>	<u>9.21%</u>

As shown in the table above, property tax revenues are forecast to grow by 9.2% and reach a total of \$297.3 million in FY 2019. By FY 2023, property tax collections are projected to reach \$309.3 million. As can be seen in the accompanying graph, property tax revenues typically grow over time, but are affected by metropolitan business cycle fluctuations.





Sales Taxes

Sales Tax

Sales tax is comprised of gross receipts from the retail sales of all items subject to taxation by the State of Texas which are sold within the City of El Paso. The sales tax rate is set at 8.25% and the city receives 1% of those taxes collected by the Texas Comptroller of Public Accounts. The State receives 6.25%, the County of El Paso receives 0.50%, and the City's Mass Transit system receives 0.50%. The funds that the City receives are deposited into the General Fund and used for day-to-day operations.

Sales tax is correlated to El Paso Metropolitan Statistical Area (MSA) Personal Income Growth, economic trends, retail trends, and traffic crossings at the International Bridges. An MSA is a U.S. Government classification for a free-standing urban population center with a population in the urban center of at least



50,000 residents and a total MSA population of 100,000 or more. The El Paso MSA includes El Paso County and the City of El Paso. Personal income in the County of El Paso has grown steadily over the last six years and is projected to increase by 4.4% to \$32.4 billion in 2019 from \$31.0 billion in 2018.

El Paso businesses rely significantly on shoppers crossing from Ciudad Juárez, Mexico and neighboring cities in Mexico to generate sales. The City of El Paso is in a unique position to collect revenues from international bridge crossings at three ports of entry. When estimating sales tax

revenues the City considers the number of international bridge crossings. For several years City Council has approved pedestrian toll free days to encourage pedestrian crossings to stimulate travel during public holidays and weekends.

Analysis and Assumptions

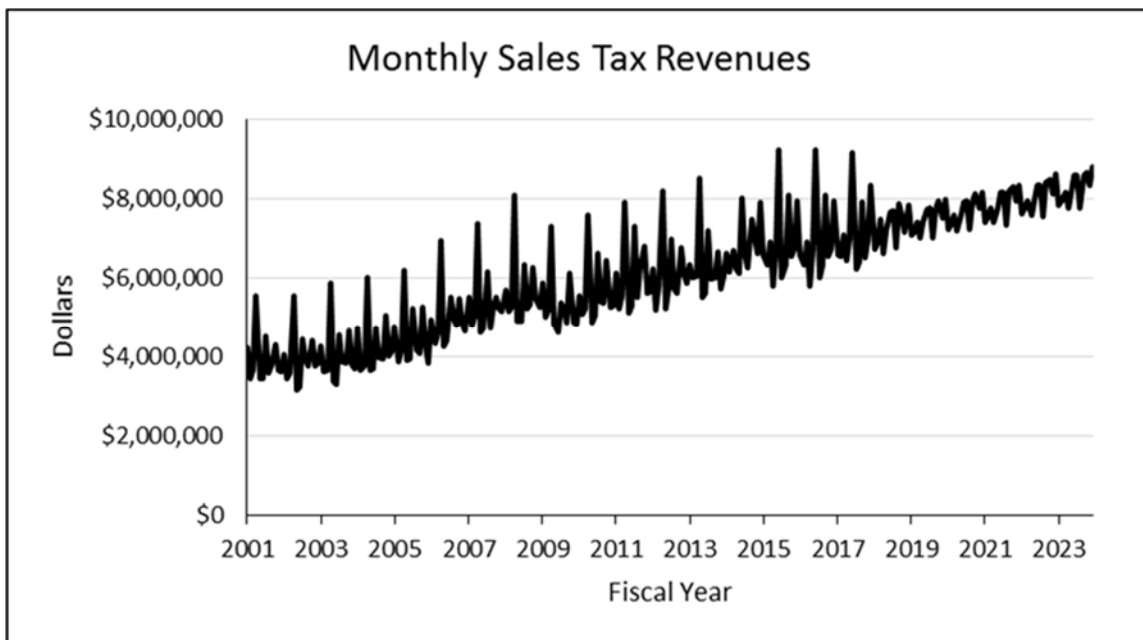
The growth in sales tax revenue is a result of economic trends and an increase in pedestrian and automobile crossings into the city. In an effort to create and retain jobs in the City of El Paso, the City offers sales tax incentive programs through the Economic Development department to selected private businesses that will make a measurable difference in achieving economic growth and development.

For several years following the Great Recession, the City experienced steady growth in sales tax collections that averaged 3.5%. Following more than 30 months of growth in current period collections, the City saw flat or decreasing collections for a significant part of FY 2017 and as a result, the projection and consequently budget for FY 2018 does not show growth over the FY 2017 budget number. However, for FY 2019, growth of 4.3% is expected. El Paso's sales tax revenue is usually very stable and predictable especially when compared to other Texas cities more dependent on the oil industry. Some of the decline may be attributed to fewer visitors from Mexico as there was a corresponding drop in bridge crossing in February following much immigration talk at the national level.

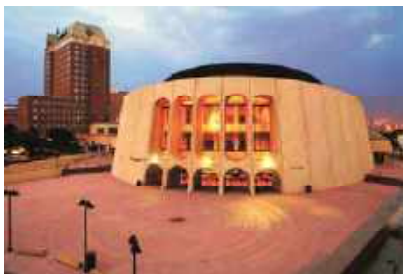


Sales Tax Collections by Fund Type						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Variance
	Actual	Actual	Actual	Budget	Budget	
General Fund	81,621,887	83,076,589	85,008,643	86,832,289	91,003,721	4.80%
Sun Metro	40,533,736	41,236,407	42,098,341	43,416,145	44,878,735	3.37%
Total Collections	<u>\$122,155,623</u>	<u>\$124,312,996</u>	<u>\$127,106,984</u>	<u>\$130,248,434</u>	<u>\$135,882,456</u>	<u>4.33%</u>

Growth in this category reflects retail sales activity in El Paso and is a function of numerous factors such as personal income growth, border crossings, and the international currency value of the peso. Seasonal patterns for this revenue category follow the calendar in a fairly reliable manner. The following graph illustrates a five year outlook for sales tax which projects to be fairly dynamic and is forecasted to reach \$99.0 million by FY 2023.



Hotel/Motel Occupancy Taxes



Hotel and motel occupancy tax revenues are affected by general economic conditions, room rates, and a variety of other factors related to business and vacation travel. All non-exempt occupants residing in hotels or motels in the County of El Paso for a period of less than 30 days are charged 17.5% of the room cost. The rate includes 7% dedicated to the city to support and maintain a civic center and encourage tourism. The revenue generated from this source is used to fund the operation of Destination El Paso, various programs in the Department of Museums and Cultural Affairs, and for Economic Development agreements approved by City Council. This

source of revenue is tracked under a special revenue fund and currently can only be used to fund the civic center and tourism activities for the City of El Paso. In November 2012, residents of El Paso approved a 2.0% increase to the tax which became effective on January 1, 2013. The election also included a proposition to authorize the City of El Paso to build a baseball stadium funded by a hotel room occupancy

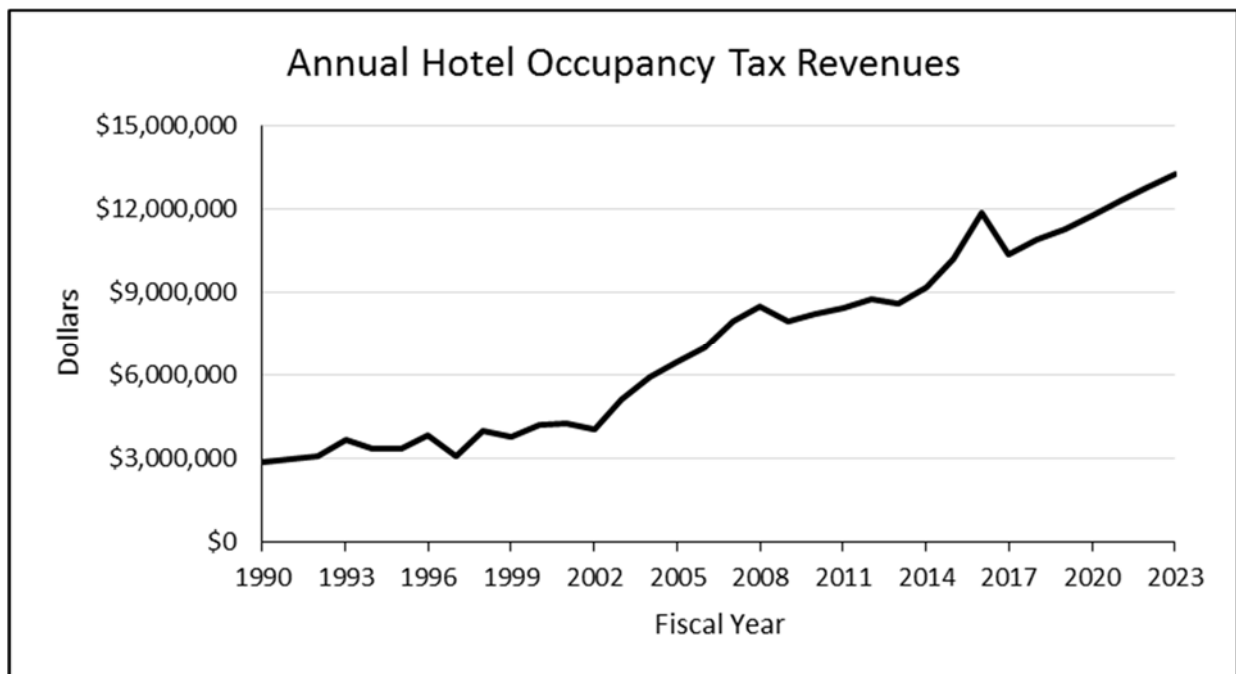


tax increase. More than half a million fans have attended the Triple-A El Paso Chihuahuas games in each of the first three seasons and the stadium has hosted an assortment of other events as well.

Analysis and Assumptions

Hotel and motel occupancy tax revenues have fluctuated a little over the last half decade. Strong collections growth started in FY 2015 as a result of the City hosting the United States Bowling Congress (USBC) Bowling Tournament. Despite a large singular event like the USBC tournament in subsequent years, collections have continued to grow. The FY 2019 budget was derived using a conservative approach, analyzing historical collections, occupancy rates, and collaborating input from subject matter experts that work closely with area tourism partners and hotels. The FY 2019 budget is projected to remain flat over the FY 2018 budget.

Hotel/Motel Occupancy Tax						
	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget	Variance
Conv. & Perf Arts Center	\$6,573,447	\$7,639,910	\$6,661,053	\$6,975,000	\$10,850,000	55.56%
CVB Capital Improvements	3,667,902	4,244,527	3,700,700	3,875,000		-100.00%
Total Collections	\$10,241,349	\$11,884,437	\$10,361,752	\$10,850,000	\$10,850,000	0.00%



Franchise Taxes

The third largest source of General Fund revenue, behind property and sales taxes, comes from franchise and easement fees. Franchise fees are collected from both public and private utilities and assessed for the continued use of the public right-of-way. Electric, gas, telephone, water, cable, and telecommunications are among the utilities included in this source of revenue.



El Paso Water Utilities

The El Paso Water Utilities (EPWU) is a component of the City of El Paso and is managed by the Public Service Board. The Public Service Board was established by City Ordinance No.752 in 1952 to manage and operate the water and wastewater system in the City of El Paso. EPWU pays the City 10% of the total gross receipts received from the sale of water in lieu of property taxes (PILOT or PILT). EPWU also pays for solid waste disposal fees, paving inspections, and 5% of the net proceeds from the sale of any land owned by EPWU. Payment to the City is made on a monthly basis. Finally, in FY 2015 the City Council approved a franchise fee in the amount of \$3,550,000 to compensate the City for the use of city streets and rights of way for utility lines and wear and tear on city streets.

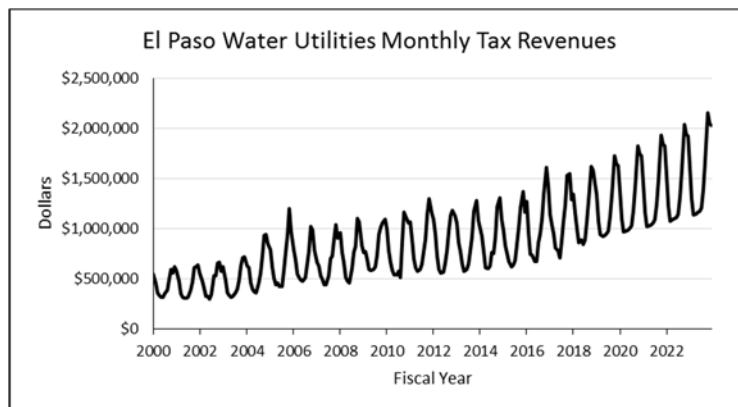


Analysis and Assumptions

The number of retail water customers has grown by an average of 1.2% or an additional 2,492 customers each year since 2013. Revenue in the amount of \$14.4 million collected in FY 2015 increased by \$3.8 million due to increased water consumption as a result of an above average dry and hot summer season and the addition of a franchise fee in the amount of \$3.5 million. FY 2016 and FY 2017 saw continued growth in customers and also a rate increase in FY 2017. Water rates are set by the Public Service Board, not City Council and the City, like other customers, must pay for more service when rates increase. In FY 2018, collections increased by \$1.3 million primarily driven by an 8.0% increase in water rates and below average rain fall. For FY 2019, collections are projected to increase by 5.81% or \$1.0 million due primarily to an increase in the water rate charge.

El Paso Water Utilities Collections						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Variance
	Actual	Actual	Actual	Budget	Budget	
General Fund	\$14,358,001	\$15,918,111	\$16,553,043	\$17,708,670	\$18,738,191	5.81%

Collections for this revenue category are affected by demographic growth, economic expansion, water rate policies, conservation efforts, and seasonal weather patterns. Future revenues are projected to grow to \$21.6 million by FY 2023 based on a growing customer base and anticipated future water rate increases.



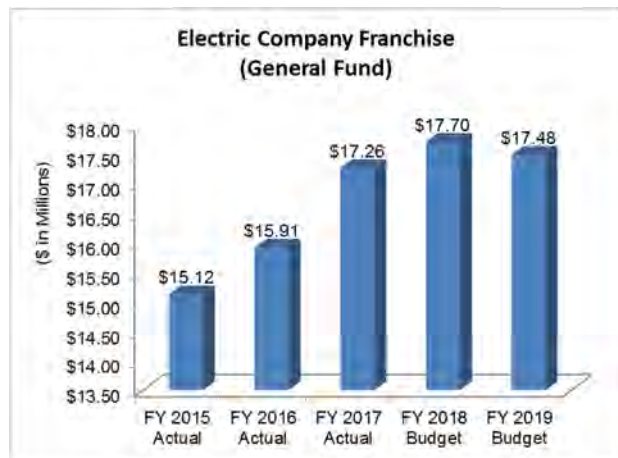


Electric Company Franchise Fee

El Paso Electric is a public utility company which generates, transmits, and distributes electricity in West Texas and Southern New Mexico. In order for El Paso Electric to operate effectively and serve the El Paso area, it is necessary that power lines and infrastructure be located on City owned property with cross easements throughout the city. The City of El Paso and El Paso Electric have negotiated and agreed upon a franchise fee in consideration for the easement. The franchise fee of 4% of electrical energy taxable revenues is paid to the city by the electric utility for access to these properties. The rate is distributed as follows: 3.25% is deposited in the General Fund, and 0.75% is dedicated to the Impact Fund for economic development incentives to be used for new commercial users with high electric energy needs, the attraction of companies who will make significant investments of capital and human resources in the community, solar and other renewable energy rebates or incentives, or to increase the City's capacity in alternative energy research, development, manufacturing, and generation. In May of 2018, City Council approved an increase to the impact fund by 1% point. El Paso Electric serves approximately 286,000 customers and the current agreement will expire in 2030.

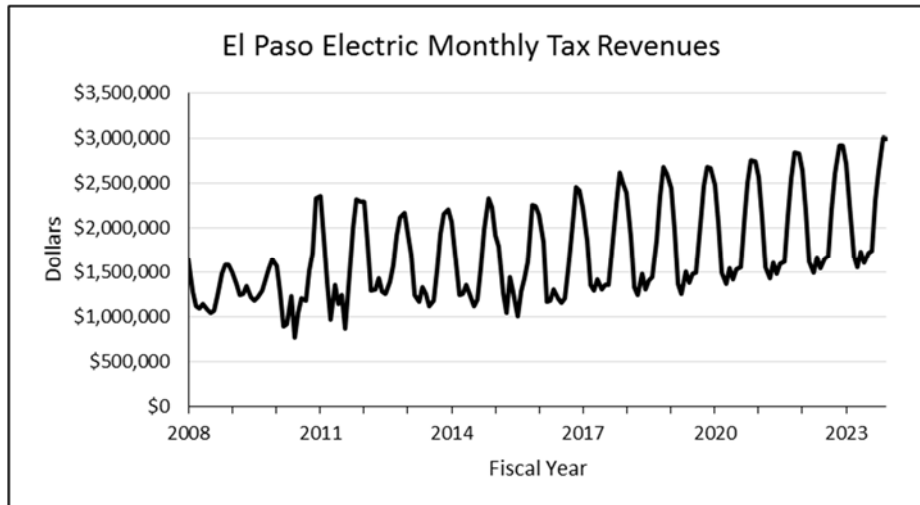
Analysis and Assumptions

Estimates for this revenue source are based on growth in the customer base, trends in taxable sales and collections while considering any actions or refunds approved by the Public Utility Commission of Texas. Taxable sales, as reported by the electric utility, fluctuate based on demand, weather, rates, and the fuel factor currently in effect. Franchise fees payable to the city have grown on average by 4.3%. For FY 2019 franchise fees are projected to increase by \$5.8 million over FY 2018 Budget or 27.4%. The increase is primarily driven by customer base growth along with an incremental 1% point to the Impact Fund portion of the Franchise Fee.



Electric Company Franchise						
	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget	Variance
General Fund	\$15,119,193	\$15,910,549	\$17,255,362	\$17,696,658	\$17,477,545	-1.2%
Impact Fund	3,705,091	3,671,665	3,982,007	3,618,974	9,680,549	167.5%
Total Collections	<u>\$18,824,284</u>	<u>\$19,582,214</u>	<u>\$21,237,368</u>	<u>\$21,315,632</u>	<u>\$27,158,094</u>	<u>27.4%</u>

Electricity consumption is affected by numerous variables including regional economic activity, income growth, KWH rates, usage efficiency, and weather conditions. The future outlook shows positive growth and revenues are projected to grow on average by 2.50% or to \$30.0 million by FY 2023.



AT&T Franchise

The City receives revenue on a rate per line for use of public right-of-ways and 1% of gross revenues for video programming services from the telecommunications provider. Payment is received from the provider, AT&T, on a quarterly basis.

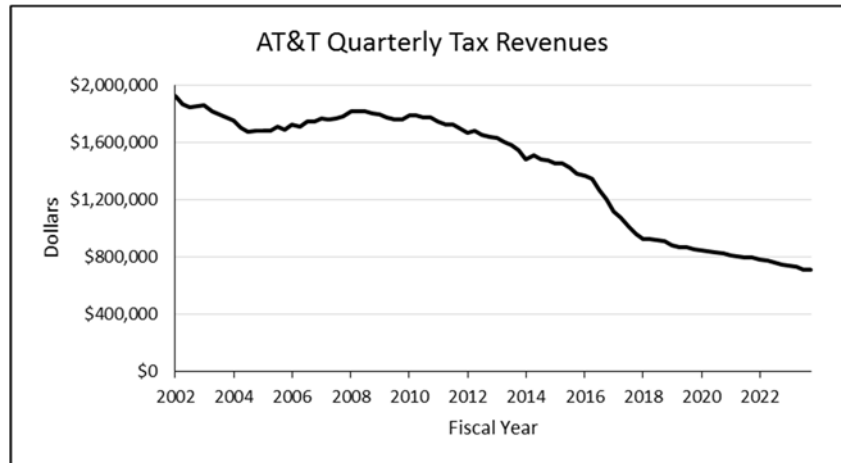
Analysis and Assumptions

The number of lines that AT&T operates is a key indicator for this revenue source. These numbers are monitored by staff and used to project future revenues. However, the number of lines is proprietary information and cannot be disclosed.

As it can be seen from the graph below the City has experienced downward trend in the AT&T Franchise revenue collections in the last few years. That is a consequence of the expansion of cellular telephone usage and other forms of electronic communications as well as a dramatic shift away from basic cable service. More and more customers are moving away from monthly cable service to subscription streaming services. This trend is expected to continue in FY 2019 and the City estimates that FY 2019 total collections will decrease dramatically. The actuals collected for FY 2017 and FY 2018 decreased significantly from FY 2016. Therefore the FY 2019 budget shows a large decrease in budget to account more accurately for the accelerating trend. The budget for AT&T is down \$1,387,959 or 34.1% compared to the prior year.

	AT&T Collections					Variance
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
	Actual	Actual	Actual	Budget	Budget	
General Fund	\$5,717,255	\$4,994,292	\$4,041,100	\$4,025,356	\$2,653,142	-34.09%

The future outlook shows that the declining trend will continue. Although there will be ongoing demand for land line telephone and cable services, the number of customers moving to mobile only and choosing to use streaming services translate to a continued decline of this revenue source. By FY 2023, collections are expected to decrease to under \$800,000.



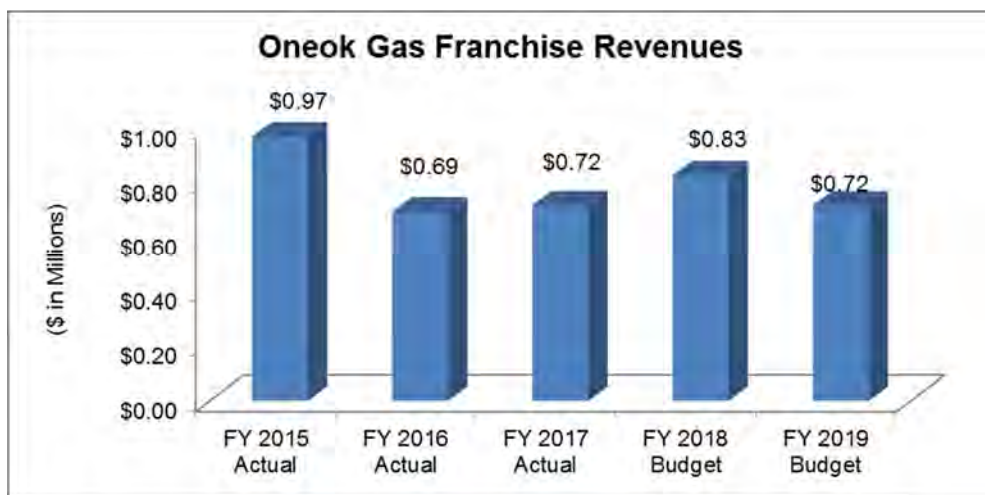
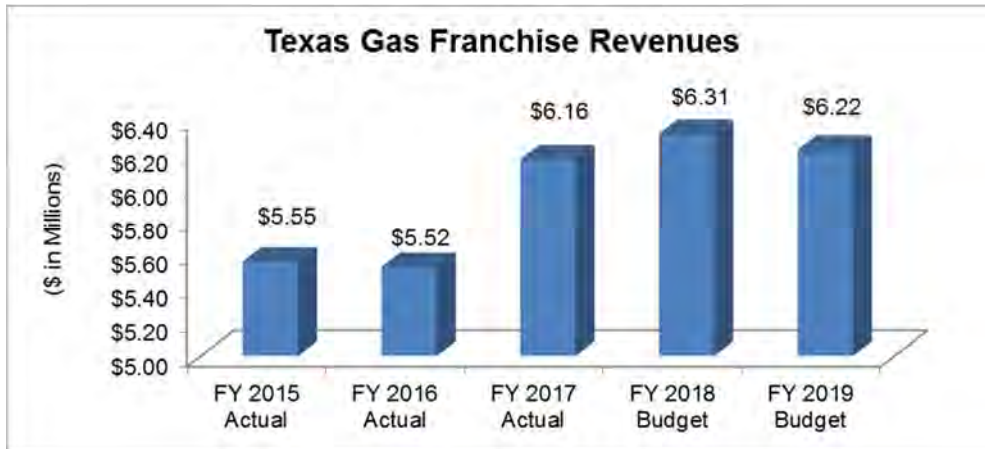
Gas Franchise Fees

The City currently has two franchise agreements in place with gas providers that use city streets for transmission and/or delivery of gas to its customers. The major providers are Texas Gas Services and Oneok. The City negotiated a new franchise agreement with Oneok in 2008 which will be in effect for thirty years until 2028. With the new agreement, Oneok franchise rate increased from 2.5% to 4.0%, an increase of 1.5%. The rate incorporates both the transportation of the commodity and the imputed value of gas at the delivery point if within the city limits. Texas Gas Service also has an agreement in place until February 22, 2030. The calculation of the franchise fee from Texas Gas Service changed in FY 2014, and now it is calculated by multiplying the franchise rate by the actual gross receipts from the sale and transport of gas to residential, commercial, industrial, irrigation, public authority, and transport customers within the City of El Paso. The franchise rate for FY 2019 is 5.0%.

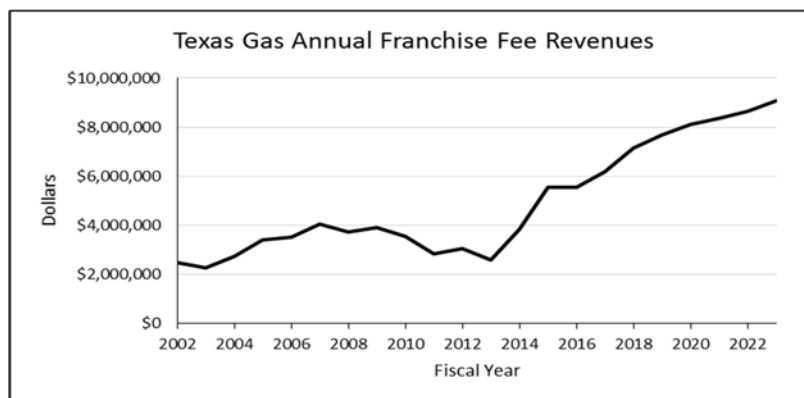
Analysis and Assumptions

The City has experienced increases in the Texas Gas Service franchise revenue as the result of a new agreement implemented in FY 2014. For FY 2019, the City is estimating that Texas Gas receipts will decrease by 1.5% from FY 2018 Budget, while Oneok is projected to decrease by 13.4%. All gas franchise payments are considered General Fund revenue.

Selected Gas Franchises						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Variance
	Actual	Actual	Actual	Budget	Budget	
Texas Gas Service	\$ 5,554,898	\$ 5,522,804	\$ 6,161,688	\$ 6,311,484	\$ 6,218,053	-1.48%
Oneok	966,690	692,784	715,946	825,124	715,000	-13.35%
General Fund	<u>\$ 6,521,587</u>	<u>\$ 6,215,587</u>	<u>\$ 6,877,634</u>	<u>\$ 7,136,608</u>	<u>\$ 6,933,053</u>	<u>-2.85%</u>



Texas Gas franchise fee revenues are affected by demographic, economic, and weather variables. Revenues in this category are predicted to stabilize over the next few years after recognizing sizable increases resulting from the new franchise agreement.



Charges for Services

This source of revenue includes collection of a fee charged in exchange for a service received by a customer. Most of these revenues are Non-General Fund related. The services that are General Fund revenues are mainly for services provided by the Department of Public Health, Parks and Recreation, and Fire Department ambulance services. Non-General Fund related charges for services are predominantly



related to enterprise funds including Community and Human Development department program revenue, fees charged by the Mass Transit Department for transportation services, fees charged by the Streets and Maintenance department for motor fleet usage, equipment maintenance, and fuel and lubricants usage, and fees charged by the Environmental Services Department for recycling and garbage collection. Estimation for service revenues in general involves reviewing service demand trends and activity, fees charged for services, collectability for health related services, and economic factors affecting the population served. For discussion purposes, major revenues generated by enterprise fund departments are discussed separately as a whole under Enterprise Revenues by category.

Ambulance Service

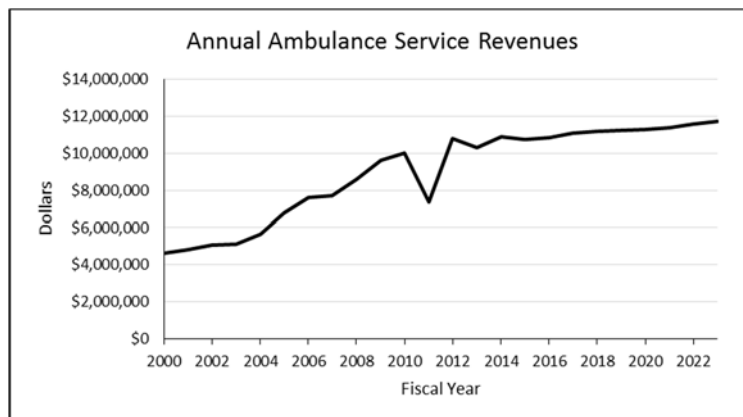
The City of El Paso provides life stabilization transport services throughout the city via the emergency medical services division of the Fire Department. The City sets the fee based on the cost of transportation and stabilization services. The ambulance fee is reviewed on an annual basis during the budget process. Texas state law dictates a "profit" cannot be made from services rendered to citizens.

Analysis and Assumptions

Fees are determined by projecting the expected number of medical transports to hospitals. Medical transports have now been redefined as medical incidents. The fee schedule is primarily based on a flat fee implemented in the fiscal year which is reviewed annually and increased based on a Consumer Price Index. A third party administrator collects the revenue and guarantees a collection rate of 40%. Ambulance revenue decreased slightly from \$11.1 million to \$10.8 million from FY 2017 Actual to FY 2018 Budget. The FY 2019 budget was built with conservative estimates at \$11.5 million or a 6.0% increase.

Ambulance Collections						
	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget	Variance
General Fund	\$10,747,378	\$10,838,312	\$11,103,499	\$10,810,000	\$11,463,000	6.04%

Ambulance service fee collections are affected by demographic expansion, healthcare emergencies, and vehicular accidents. As shown in the graph, revenues in this category are expected to increase gradually over the next few years, until reaching \$11.7 million in FY 2023.



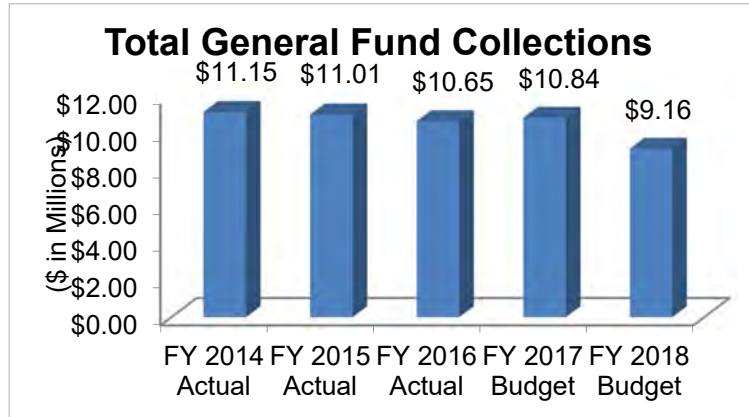
Fines and Forfeitures

This group includes revenues that are directly related to Class C misdemeanors and civil parking citations issued within the city limits and handled by the El Paso Municipal Court. For the convenience of the public, there are five payment locations throughout the city and citations may also be paid online through the City's website. In addition to traffic and parking citations, fines for running red lights and narcotics reimbursements



are collected by the Police Department and parking violations within the El Paso International Airport are collected by the Aviation Department. All revenues except the ones related to El Paso International Airport parking violations and red light camera violations are collected in the General Fund. Fines and Forfeitures make up 1.22% of the All Funds revenue with a total budget of \$10.9 million.

However, for discussion purposes we will focus only on General Fund revenues in this group. Periodically, the city offers an amnesty event and usually in these years the City is able to generate higher revenues.



This occurred to large effect in 2013 but the 2016 amnesty period was not as successful. Fines and Forfeiture revenues continue to decline. The decline could be attributed to several issues including more community service being offered, and difficulty with enforcement after the case has been adjudicated. To help remedy the last part and to make streets safer, the Police Department conducted a Lean Six Sigma project aimed at getting dangerous drivers to pay off their tickets and to make the streets a safe place for all modes of transportation. A pilot program was

established at one of the regional commands and proved successful in that more revenue than anticipated was recorded during that time period. Expansion of the program citywide is possible during the next budget process as it will require additional resources.

Selected Municipal Fines

The three most substantial revenue sources in this category are: 1) moving violation fines, 2) moving violation forfeits and 3) liability insurance violations.

Selected Municipal Fines						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Variance
	Actual	Actual	Actual	Budget	Budget	
Moving Violations Fines	\$ 2,393,084	\$ 2,255,768	\$ 2,019,772	\$ 2,036,645	\$ 2,817,661	38.35%
Liability Insurance Violations	1,522,477	1,547,601	1,128,350	1,312,972	689,750	-47.47%
Total Collections	\$ 3,915,561	\$ 3,803,369	\$ 3,148,122	\$ 3,349,617	\$ 3,507,411	4.71%

Moving violation fine revenues are influenced by the number of vehicles on public thoroughfares and by various other social and demographic factors. In addition, these revenues have been directly and positively impacted by the amnesty periods in the past. However, since the amnesty periods are not planned several years ahead the UTEP long term econometric model is excluding them from the FY 2019 – FY 2022 outlook. Therefore, these future years are expected to remain stable (around \$2.3 million) in nominal terms as in the past.





Moving violation forfeits revenues have been on a downward trajectory in the recent years. This trend is expected to continue in FY 2019. There is an expectation (according to UTEP long term econometric model) that this trend will stagnate or remain status quo in coming years.

Like moving violation revenues, fines for liability insurance violations are correlated with a variety of socio-economic and demographic variables including vehicle ownership. Revenues from this source have generally fallen steadily since FY 2015. The estimated revenue for FY 2019 shows a decrease of 14.5% in line with the trend. The revenues are projected to stabilize moderately over the course of the next few years reaching \$1.7 million in FY 2023.



Licenses and Permits

License and permit revenues include fees charged by the City for different types of permits and licenses issued by the city to the requestor. FY 2019 estimated General Fund budget for licenses and permits is 3.1% of total general fund revenues or \$13,148,935. Nearly 90% of licenses and permit revenue is collected in the General Fund. General construction permits make up the largest share (around 68%) of this group from which building permits and residential building permits are the highest and make up around \$4.2 million annually. Estimates for construction permits are based on the city's projected growth, mortgage interest rates, and local economic conditions. Other significant permits/licenses included in this group are: taxi cab operating permits, alarms licenses, alcoholic beverage licenses, food establishment licenses, food management school fees, home improvement contractor fees, residential building permits, fire inspections fees, and hazmat fees.

Licences and Permits by Fund						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
	Actual	Actual	Actual	Budget	Budget	Variance
General Fund	\$12,973,477	\$13,901,051	\$12,956,767	\$12,629,230	\$13,148,935	4.12%
Non-General Fund	1,632,205	1,643,320	1,770,000	1,643,672	1,488,605	-9.43%
	<u>\$14,605,682</u>	<u>\$15,544,371</u>	<u>\$14,726,767</u>	<u>\$14,272,902</u>	<u>\$14,637,540</u>	<u>2.55%</u>

Building Licenses and Permits Revenue

During the FY 2015 budget process, City Council elected to recoup the cost of service from the development community in lieu of continuing to subsidize development through the use of other General Fund revenues. As a result, several subdivision plan review and inspection fees were increased. Concurrently, the city has continued to experience an increase in commercial development which started in FY 2013 and is projected to continue well through FY 2019. Also of note is the separation of Residential Building Permits from the individual disciplines. It was determined that all trades should be paid and pulled separately; resulting in variances at the account level for Electrical, Mechanical, Plumbing, and Residential Building Permits.

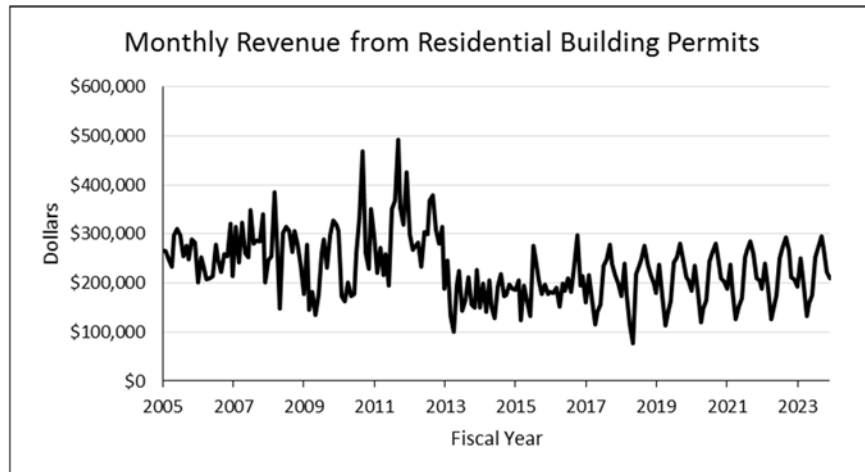


Analysis and Assumptions

For FY 2019 most of the fees remained the same as in FY 2018. The City added several new fees to meet customer requests for after-hours inspections or review. The City must pay overtime hours for that work and therefore will charge customers a higher rate in order to recover the cost of the service provided.

Selected Building and Permits Revenue						
Permit Type	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget	Variance
Building Permits	\$2,124,179	\$1,677,560	\$2,088,036	\$2,030,000	\$2,140,000	5.42%
Demolition Permits	16,765	22,184	21,776	30,000	18,000	-40.00%
Electrical Permits	1,540,727	1,915,905	1,992,258	1,750,000	1,850,000	5.71%
Grading Permits	189,236	177,723	171,736	183,000	175,000	-4.37%
Mechanical Permits	998,578	1,331,310	1,420,766	1,150,000	1,300,000	13.04%
Plan Review Fees	760,270	705,540	796,138	702,500	834,316	18.76%
Plumbing Permits	829,791	937,026	932,907	850,000	850,000	0.00%
Roofing Permits	512,149	896,935	1,593,476	600,000	650,000	8.33%
Zoning Board Fees	36,244	33,337	38,515	35,000	35,000	0.00%
Subdivision Permits	260,367	338,736	274,925	225,000	225,000	0.00%
Residential Building Permits	2,291,330	2,422,759	2,373,236	2,150,000	2,250,000	4.65%
Total Selected Revenue	\$9,559,635	\$10,459,015	\$11,703,769	\$9,705,500	\$10,327,316	6.41%

According to the UTEP long term forecast, residential building permit revenue is expected to reach \$2.6 million by FY 2023. Although the forecast results point out that this is one of the most cyclical revenue categories to forecast, a economic downturn could potentially negatively impact this revenue source.



Intergovernmental Revenues and County Participation

These revenues are received from state/federal grants and from other governmental entities for joint programs managed by the City. Federal and state grant proceeds are based on grant awards if available or on estimates based on information provided by the grantors. FY 2014 experienced one of the highest Federal Grant Proceeds amounts in recent City of El Paso history. This was predominantly due to Sun Metro receiving grants for construction and to purchase buses for BRIO, the Rapid Transit System on Mesa Street. A conservative approach was applied to grant proceeds for FY 2018 with consideration given to



lower funding for Community Development Block Grant programs. As the federal government continues to experience difficulty in achieving spending controls, municipal governments are expected to continue seeing declining funds for community programs. The inter-local tax collection revenue is derived from agreements for tax collection services provided by the City's Tax Office to all taxing entities within El Paso County. The revenue is based on the cost of providing the service times the number of parcels taxed under each taxing entity. The HTH agreements and County Participation are agreements with the County of El Paso and five municipal entities for health services provided by the Department of Public Health. The municipal health agreements are based on the number of units multiplied by the cost for providing such services and these agreements are negotiated on an annual basis. In FY 2019, intergovernmental revenues are expected to increase by 43.67% over FY 2018 Budget.

Intergovernmental Revenues						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Variance
	Actual	Actual	Actual	Budget	Budget	
Federal Grant Proceeds	\$ 37,698,692	\$ 29,785,937	\$ 50,245,708	\$ 14,805,049	\$ 35,705,914	141.17%
State Grant Proceeds	19,568,581	13,338,911	16,256,229	12,215,606	4,626,268	-62.13%
Local Grant Proceeds	1,879,621	1,537,192	651,826	37,469	0	-100.00%
City Match of Grant Proceeds	465,359	2,134,454	(428,704)	0	0	
Interlocal Tax Collection Agreements	1,447,785	1,585,972	1,843,339	1,833,672	1,664,681	-9.22%
Interlocal Agreements - HTH	1,263,764	1,128,296	1,648,696	1,296,396	1,375,491	6.10%
Total	<u>\$ 62,323,802</u>	<u>\$ 49,510,762</u>	<u>\$ 70,217,094</u>	<u>\$ 30,188,192</u>	<u>\$ 43,372,354</u>	<u>43.67%</u>

County Participation						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Variance
	Actual	Actual	Actual	Budget	Budget	
County Participation	\$630,388	\$469,169	\$469,169	\$537,341	\$537,341	\$537,341
Total	<u>\$630,388</u>	<u>\$469,169</u>	<u>\$469,169</u>	<u>\$537,341</u>	<u>\$537,341</u>	<u>0.00%</u>

Non-Operating Revenues

Non-Operating revenues, by definition, are revenues that are not directly related to a fund or a specific program. Included in this category are investment interest, rents, leases, and other revenues. Other revenues accounted for in restricted funds are those attributed to the City's self-insurance funds and program income earned in Housing and Urban Development activities. Self-insurance funding is derived using actuarial tables to determine financial needs without adversely affecting the contribution made by activities/programs in the General Fund.

Rents and Other

The Rents and Other group includes rental and lease revenues as well penalties and interest, donations, claims settlements, and restitution. This group (except for rental and lease revenue where the city is using current lease agreements to estimate future years) is highly unpredictable and does not have common patterns between the years and trends. The City employs a conservative approach toward projecting these revenues and relies highly on departments' expertise.



Selected Rents and Other Revenue						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Variance
	Actual	Actual	Actual	Budget	Budget	
Facility rentals revenue	\$ 843,563	\$ 2,127,847	\$ 2,251,895	\$ 2,762,661	\$ 2,975,540	7.71%
Property lease revenue	1,017,368	937,151	1,003,420	1,001,254	951,254	-4.99%
Donations	631,347	394,610	207,823	290,715	233,859	-19.56%
Penalties and interest	584,597	197,033	439,691	355,104	307,815	-13.32%
Proceeds-sale of used equipment	1,041,592	1,165,597	1,232,571	948,739	1,136,500	19.79%
Claims settlement	36,833	34,569	100,590	35,835	15,000	-58.14%
Restitution	4,301	2,525	0	5,000	0	-100.00%
Total	\$ 4,159,602	\$ 4,859,333	\$ 5,235,990	\$ 5,399,308	\$ 5,619,968	4.09%

Other Sources (Uses)

This category classifies revenue transferred in from other sources and tracks indirect costs reimbursed to the General Fund. The calculation of the indirect costs is based on an annual study done by an outside consultant and measures specific factors such as wear and tear on the streets caused by heavy duty vehicles used to provide services, city wide contracts, shared personnel, and specific agreements and/or policies. This group also includes the costs for issuing bonds including bond refunding, proceeds from the sale of land, and loan proceeds. These revenues are not included in the operating budget since they are developed through Capital Improvement Program and debt planning budgeting process. For comparison purposes, Capital Project and Indirect Cost Recovery are included in this group.

Selected Transfers to the General Fund						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Variance
	Actual	Actual	Actual	Budget	Budget	
Airport IDC	\$1,299,049	\$1,691,408	\$1,691,408	\$1,691,408	\$1,655,703	-1.52%
Mass Transit IDC	3,463,258	3,679,695	3,679,695	3,679,695	3,679,695	0.00%
Solid Waste Transfer	4,577,696	4,646,610	4,686,868	4,784,252	4,296,296	-10.20%
Transfer-Intl. Bridges	12,102,977	12,848,728	12,306,552	11,803,369	13,609,210	15.30%
Capital Project Recovery	5,180,754	3,670,283	4,116,431	4,925,120	4,071,350	-17.34%
Public Health IDC	1,361,093	1,195,938	1,383,159	1,128,815	946,150	-16.18%
Total	\$27,984,826	\$27,732,662	\$27,864,113	\$28,012,658	\$28,268,404	0.91%

SIF Revenues

The City provides employee health and workers' compensation benefits under its self-insurance programs. Employee health and workers' compensation benefit liabilities are accrued in the Internal Service Funds based upon actuarially determined estimates of the aggregate liability for unpaid benefits. The city records all health and workers' compensation claims liabilities, including an estimate for claims incurred but not reported. In addition, the City has a stop-loss policy for health claims. The City is subject to the State of Texas Employment Commission Act. Under this act, the city's method for providing unemployment compensation is to reimburse the State of Texas (State) for claims paid by the State. Activity for certain self-insurance programs is recorded in the city's Internal Service Self-Insurance Fund. Assets and obligations related to employee health benefits, workers' compensation, and unemployment compensation are included in the Self-Insurance Fund. The City is self-insured for general liability (excluding the Mass Transit Department's fleet of vehicles and liability insurance for the Airport). Expenditures for these liabilities are accounted for in the General Fund, which pays any liabilities incurred. Additionally, the city maintains



insurance policies acquired from independent insurance carriers for property insurance, errors and omissions insurance, and auto liability insurance coverage for some of the City's fleet of vehicles.

SIF Revenues						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Variance
	Actual	Actual	Actual	Budget	Budget	
City - Employee Deductions	\$8,194,758	\$8,559,324	\$8,156,991	\$9,509,834	\$9,747,354	2.50%
Fire - Employee Deductions	2,094,287	2,035,963	2,174,484	2,376,469	2,886,702	21.47%
Police - Employee Deductions	2,773,568	3,380,093	3,894,229	4,176,824	4,506,070	7.88%
Retirees Deductions	327,736		2,148,773			0.00%
City - Employer Contribution	14,442,718	12,750,177	16,357,230	16,668,640	17,865,775	7.18%
Fire - Employer Contribution	7,179,891	7,497,704	8,415,259	8,785,785	10,666,156	21.40%
Police - Employer Contribution	6,190,670	5,935,941	6,496,920	7,212,059	7,979,683	10.64%
Workers Compensation Contribution	9,364,481	11,481,569	12,471,635	12,908,106	13,807,636	6.97%
Unemployment Contributions	322,410	268,537	316,341	301,236	326,153	8.27%
Life Insurance City Contribution	427,653	427,244	469,417	456,536	468,000	2.51%
Dental City Contribution	(12,446)			635,109	631,098	-0.63%
Dental Employee Deduction	(48,010)	18	1	74,557	74,268	-0.39%
Vision City Contribution				86,184	69,624	-19.21%
Workers Compensation Payback	656,139	585,889	645,504			0.00%
Total	\$51,913,856	\$52,922,460	\$61,546,784	\$63,191,339	\$69,028,518	9.24%

Enterprise Revenues

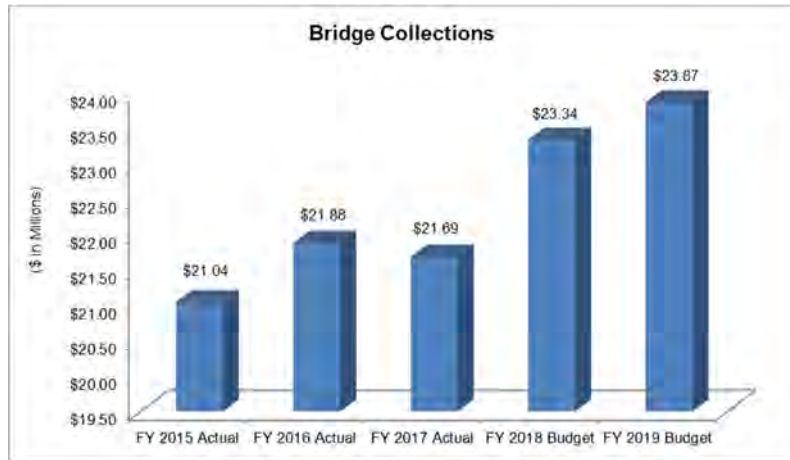
Enterprise funds or proprietary funds are used to account for an activity for which a fee(s) is charged to external users for goods and services. The City of El Paso reports activities for the El Paso International Airport, Environmental Services, Mass Transit-Sun Metro, and International Bridges under an enterprise form.

Enterprise Revenues by Department						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Variance
	Actual	Actual	Actual	Budget	Budget	
Aviation	\$44,479,334	\$45,146,695	\$45,710,506	\$46,495,071	\$48,854,087	5.07%
Mass Transit - Sun Metro	9,846,933	20,573,649	8,265,912	22,744,096	9,420,000	-58.58%
International Bridges	21,043,669	21,884,647	21,686,955	23,341,918	23,870,452	2.26%
Environmental Services	62,955,280	64,657,258	45,480,564	44,700,726	49,319,372	10.33%
Total Enterprise Revenues	\$138,325,217	\$152,262,248	\$121,143,937	\$137,281,811	\$131,463,911	-4.24%



International Bridges Crossing Fees

The City of El Paso borders Ciudad Juárez, Mexico and has bridges joining the two communities which puts the City in a unique position to generate General Fund revenue from the operation of those bridges. The bridges allow for commercial and passenger vehicle crossings as well as pedestrian crossings for ease of accessibility between the neighboring cities. Fees are collected at the port of entry for vehicles and pedestrians heading south into Mexico. The City's bridges are 1) the Stanton Bridge located downtown allowing southbound

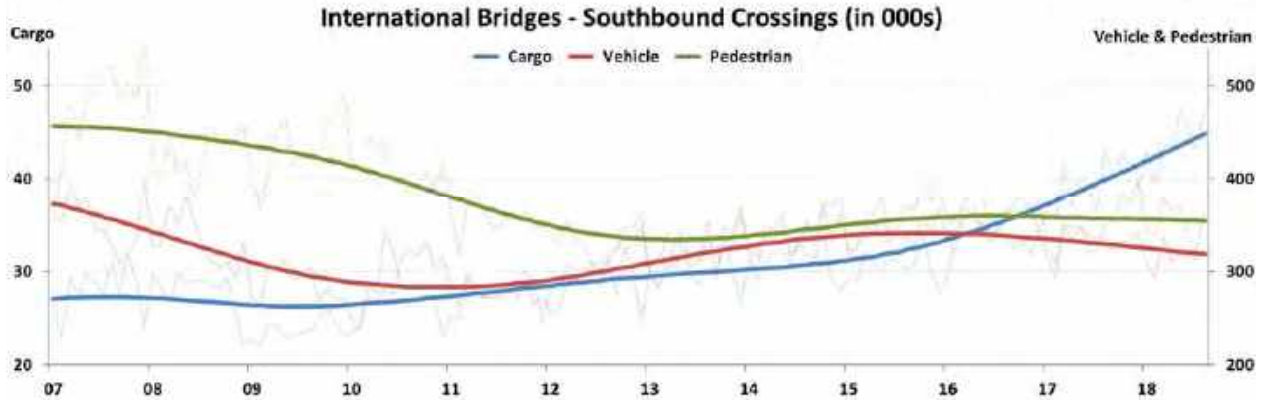


passenger vehicles and pedestrians as well as a dedicated lane allowing northbound traffic using the Senti-Card; 2) the Paso Del Norte Bridge located downtown which allows for northbound passenger vehicles that do not pay but allows northbound and southbound pedestrians with southbound traffic paying a fee; and, 3) the Ysleta-Zaragoza Bridge located on the east side of the city which requires payment for southbound pedestrians, passenger, and commercial vehicles. The following table depicts the rates in effect for a particular fiscal year as approved by City Council. The passenger and commercial fees are designated towards to a Public-Private Partnership the City entered into with the Customs and Border Protection Agency which aims to expedite wait times at the bridges.

Analysis and Assumptions

Factors considered in the estimation of future revenue streams are economic and market trends affecting both Ciudad Juárez, Mexico and the City, annual and monthly crossing trends, types of crossings, and the corresponding fees have charged. Collection revenues for FY 2019 are expected to increase by 6.8% as compared to FY 2018 actual collections. Pedestrian and passenger vehicle crossings are beginning to improve slightly, particularly for commercial vehicles. The FY 2018 estimated amount is \$23,341,918 or an increase of \$1,654,963 as the result of a new pricing mechanism that charges customers more if using cash. The goal of the program is not to increase revenue but to encourage customers to shift to other forms of payment that expedite crossings. Using cash slows down travel lanes and lengthens travel times for other travelers and the cash differential pricing is intended to change customer behavior and improve travel times for all crossers.

International Bridges Revenue						
	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget	Variance
Crossing Revenue	\$21,043,669	\$21,884,647	\$21,686,955	\$23,341,918	\$23,870,452	6.80%



The long-term outlook for crossing revenue looks extremely well. This revenue source is affected by metropolitan economic activity on both sides of the river, tolls charged, population growth, crime levels, and the effective purchasing power of the peso. Those variables frequently overcome the historical seasonal patterns that generally characterize tolled, southbound international bridge crossings. As can be seen in the following graph bridge toll collections are forecast to continue increasing through FY 2023.



Aviation Revenues

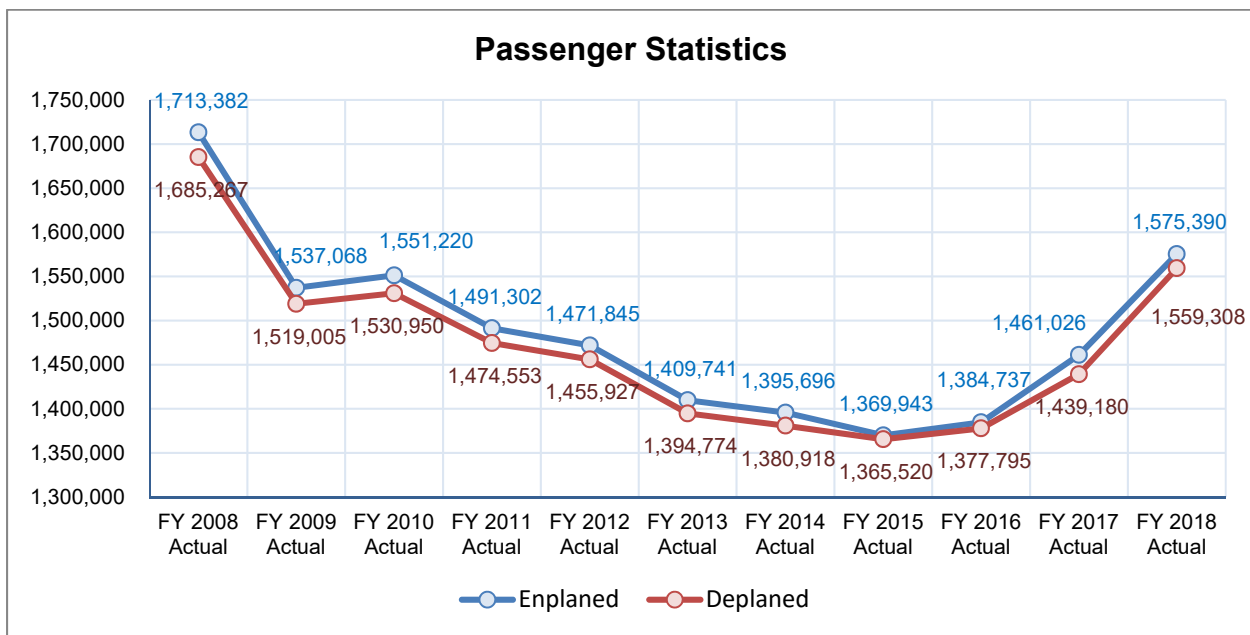
El Paso International Airport (EPIA) is located six miles east of downtown El Paso and just south of Ft. Bliss. EPIA provides passenger and air cargo service to a two-nation region, including West Texas, Southern New Mexico, and northern Mexico. The El Paso International Airport owns nearly 7,000 acres of land and earns rental revenue from multiple businesses such as golf courses, hotels, and business parks. In addition, EPIA owns one of the largest air cargo facilities along the U.S./Mexico border and benefits from a high level of air cargo activity supporting maquiladoras in neighboring Ciudad Juárez, Mexico. El Paso International Airport is one of very few airports in the country that operates on a budget surplus.

Passenger Statistics						
	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Variance
	Actual	Actual	Actual	Actual	Actual	
Enplaned	1,395,696	1,369,943	1,384,737	1,461,026	1,575,390	7.83%
Deplaned	1,380,918	1,365,520	1,377,795	1,439,180	1,559,308	8.35%
Total Passenger Count	<u>2,776,614</u>	<u>2,735,463</u>	<u>2,762,532</u>	<u>2,900,206</u>	<u>3,134,698</u>	<u>8.09%</u>



Analysis and Assumptions

Factors considered when estimating future revenue streams from passenger, air cargo service, and retail services include real estate market trend analysis, economic trends, and negotiated contracts which range from airline contracts to commercial building rentals. In FY 2013, City Council approved a new Customer Facility Charge (CFC) of \$3.50 per day/rental car transaction to finance the construction of a new Consolidated Rental Car Facility. The revenue derived from the CFC fee is estimated at \$3.3 million per year. In FY 2016 City Council increased Signatory Terminal Space Rental revenue by \$0.70 per square foot per year and Non-Signatory by \$0.89 per square foot. EPIA had experienced declining passenger enplanements and deplanements since the financial crisis in 2009. This trend has recently begun to shift in the positive direction as an increase was experienced in both enplanements and deplanements in FY 2016 and has continued to grow through FY 2018. The turnaround is at least partially due to flights being added in the last few years as a result of an improved incentive policy. Council approved the policy during 2015 in hopes of luring more direct flights to more locations and the results so far are very positive and the results can be seen in the number of enplanements and deplanements.



Mass Transit



The City of El Paso operates a mass transit system that provides public transportation within the city limits and service to El Paso County and the City of Sunland Park, New Mexico through Federal Transit Administration (FTA) funding and service agreements with the entities. The transit system provides both fixed route and on-demand paratransit service to residents. The system is funded mainly through a half cent sales tax, fares, and funding from the FTA. The transit system has completed various service improvements such as the building of transfer centers, investment in new buses,

start of the BRIO Mesa Rapid Transit System (RTS), design of the Alameda, Dyer, and Montana RTS and starting streetcar service. To fund the service improvements the Mass Transit Board authorized a fee



increase during FY 2011 that changed the \$1.25 fixed-route fare to \$1.50 while the student and military fees were restructured.

Analysis and Assumptions

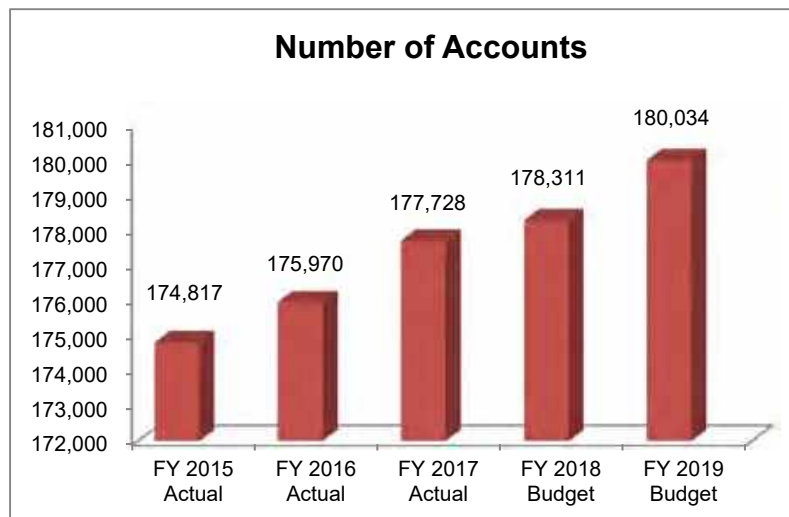
Factors considered in the estimation of future revenue streams are economic and market trends affecting both Ciudad Juárez and the City of El Paso, annual and monthly ridership trends, and the corresponding fees charged. Additionally, subject matter experts are consulted when an increase in fees is proposed in order to determine the effect on ridership.

Revenue generated from fares has been on the decline the last few years. This is partly attributed to lower gas prices and therefore higher use of personally owned vehicles. Another impact on revenue is due to the opening of the Mesa BRIO, the first of four Rapid Transit Systems the City plans to open in the coming years. That line opened in FY 2015 and several other routes were adjusted. Many riders began using the BRIO and that shifted revenue from Fare Box to Ticket Sales. The next two BRIO lines are expected to open during FY 2018 along Alameda and Dyer and as with the first BRIO, other routes will be adjusted.

Mass Transit Fare Revenue by Type						
Fare Type	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget	Variance
Fare Box Revenue	\$7,754,527	\$6,851,662	\$6,241,794	\$6,600,000	\$6,500,000	-1.52%
Ticket Sales	865,953	1,210,136	1,186,125	1,434,158	1,200,000	-16.33%
Trolley Token Sales	70,852	68,563	67,588	70,000	70,000	0.00%
Fare Box County Service	20,088	27,991	39,366	50,000	40,000	-20.00%
Fare Box City of Sunland Park	40,238	17,019	18,844	50,000	20,000	-60.00%
Total Fixed Route Revenue	\$8,751,658	\$8,175,371	\$7,553,717	\$8,204,158	\$7,830,000	-4.56%
LIFT Bus Revenue-Tickets	\$280,015	\$299,105	\$307,432	\$310,000	\$300,000	-3.23%
Sr. Citizen Bus Pass	137,487	140,520	135,593	150,000	135,000	-10.00%
LIFT Bus Revenue - Fare Box	296,566	320,934	319,964	325,000	320,000	-1.54%
Total LIFT Bus Revenue	\$714,068	\$760,559	\$762,989	\$785,000	\$755,000	-3.82%
Total Service Revenue	\$9,465,726	\$8,935,930	\$8,316,705	\$8,989,158	\$8,585,000	-4.50%

Solid Waste Services

The City of El Paso's Environmental Services Department operates as an enterprise fund and offers residential collection of refuse throughout the city. As a self-sustaining enterprise fund, a fee is paid by customers to recoup the cost of weekly curbside garbage collection and maintenance costs associated with the landfills that are owned and operated by the City. Revenue projections are based on the number of households receiving refuse collection service and the historical growth rate of the number of new residential homes built while adjusting for any change in the service fee.



For FY 2015, City Council approved an increase to the monthly residential garbage collection from \$16.00 to \$17.00 which caused an increase in collections. Rates have stayed flat since that increase but revenue



has grown slightly. Customer accounts continue to grow but at a very modest rate and that growth is responsible to the slight increase in revenue. Some issues with recording payments between fiscal years have caused large fluctuations but on a month to month basis, collections are fairly smooth. In FY 2019, City Council approved an increase to the environmental franchise fee. The FY 2019 budget is \$5.1 million higher the prior year budget, an increase of 13.7%.

Solid Waste Collections						
	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget	Variance
Garbage Collection Billings	\$37,964,981	\$41,785,311	\$38,839,795	\$38,661,000	\$43,714,372	13.07%



ALL SOURCES REVENUE DETAIL

Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
PROPERTY TAXES					
REAL PROPERTY TAX COLLECTIONS	\$224,410,986	\$236,786,262	\$251,920,157	\$272,239,910	\$297,309,420
PERSONAL PROP TAX COLLECTION	103,957	170,363	71,204	88,316	100,000
SPECIAL FEES DELING TAX COLLEC	890,169	789,278	785,426	880,000	880,000
TOTAL PROPERTY TAXES	\$225,405,112	\$237,745,903	\$252,776,786	\$273,208,226	\$298,289,420
DELINQUENT TAXES					
PENALTIES PROP TAX COLLECTION	\$1,845,444	\$1,761,044	\$1,963,437	\$0	\$0
TOTAL DELINQUENT TAXES	\$1,845,444	\$1,761,044	\$1,963,437	\$0	\$0
SALES TAXES					
SALES TAX	\$122,155,623	\$124,312,994	\$127,106,985	\$130,248,434	\$135,882,456
HOTEL OCCUPANCY TAX	10,241,349	11,884,437	10,361,752	10,850,000	10,850,000
HOTEL-MOTEL 2% APPROVED VENUE	0	0	0	0	0
MIXED BEVERAGE TAX	2,228,586	2,135,311	2,646,802	2,580,913	2,700,000
BINGO TAX	52,356	57,722	49,285	60,000	60,000
HOTEL MOTEL TAX PENALTY INT	54,361	3,665	44,632	0	0
MOTOR VEHICLE RENTAL TAXES	3,212,916	3,971,949	3,497,801	3,000,000	3,550,000
TOTAL SALES TAXES	\$137,945,191	\$142,366,078	\$143,707,257	\$146,739,347	\$153,042,456
FRANCHISE TAXES					
OTHER FRANCHISE FEES	\$152,176	\$121,290	\$124,734	\$173,782	\$185,515
PIPELINE EASEMENTS	550,708	550,708	604,781	575,750	575,750
TEXAS GAS SERVICE	5,554,898	5,522,804	6,161,688	6,311,484	6,218,053
TIME-WARNER	3,478,266	3,352,731	3,408,180	3,248,314	3,644,423
EL PASO WATER UTILITIES	14,358,001	15,918,111	16,553,043	17,708,670	18,738,191
AT&T	5,991,169	5,224,508	4,189,027	4,335,356	2,773,142
ONEOK	966,690	692,784	715,946	825,124	715,000
ELECTRIC COMPANY	18,824,284	19,582,214	21,237,368	21,315,632	27,158,094
TELECOM FRANCHISES	3,028,143	3,492,457	3,567,293	4,000,000	3,815,000
ENVIRONMENTAL SVCS FRANCHISE	4,619,658	4,872,529	4,925,716	4,840,000	9,400,000
TOTAL FRANCHISE TAXES	\$57,523,992	\$59,330,135	\$61,487,777	\$63,334,112	\$73,223,168
CHARGES FOR SERVICES					
Reimbursed Overtime	\$1,049,704	\$1,626,884	\$2,219,283	\$1,650,000	\$2,400,000
REIMBURSED EXPENDITURES	25,304,577	16,659,554	10,018,350	5,658,325	7,525,394
CHARTER SERVICE REVENUE	21,574	0	0	0	0
REIMBURSED DAMAGES	64,188	-66,652	27,759	0	20,000
FOOD ESTAB SITE ASSESSMENT	75,913	84,426	77,686	85,000	80,000
AMBULANCE SERVICE REVENUE	10,765,972	10,868,823	11,123,369	10,835,000	11,488,000
FOOD SERV INSPEC REVENUE	0	0	2,000	0	0
MISC LAB TESTS	150	0	0	0	0
PRIMARY CARE TB CLINIC	15,189	15,780	9,378	8,000	8,000
COUNTY FOOD SAFETY	110,512	100,550	112,600	100,000	110,000
OVERSEAS IMMUNIZATIONS	37,996	38,246	30,021	35,000	35,000
ANIMAL IMPOUNDMENT FEES	198,201	317,146	600,670	350,000	260,000
DENTAL CLINIC FEES	267,428	222,483	256,634	200,000	225,000
STD CLINIC VISIT	149,396	125,305	138,276	135,000	135,000
LAB TB-MYCOLOGY TESTS	31,225	18,394	35,472	40,000	40,000
MILK AND DAIRY LAB TESTS	23,384	16,022	22,374	27,000	27,000



Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
CHARGES FOR SERVICES (CONT.)					
ROUTINE IMMUNIZATIONS	\$-58,970	\$67,451	\$29,344	\$95,000	\$90,000
STD HIV LAB TESTS	9,870	0	0	0	0
WATER LAB TESTS	71,585	75,974	80,288	70,000	70,000
ANIMAL ADOPTIONS	2,330	108,971	180,962	120,000	100,000
SPAY NEUTER CLINIC SOCORRO	0	180	13,115	75,000	25,000
GARBAGE COLLECTION BILLINGS	37,964,981	41,785,311	38,839,795	38,661,000	43,714,372
LANDFILL FEES	4,664,510	5,342,646	6,322,307	5,500,000	5,000,000
RECYCLING REVENUES	831,139	442,224	-160,557	100,000	165,000
SPECIAL WASTE REMOVAL FEES	117,866	73,315	80,978	75,000	75,000
WEED REMOVAL CHARGES	275,800	254,408	224,703	250,000	230,000
SALE OF USED OILS	30,397	18,585	0	0	0
Service Fees	21,414	24,990	25,587	0	20,000
MUSEUMS ADMISSION REVENUE	0	0	0	0	0
ZOO ADMISSION REVENUE	2,224,219	2,214,034	2,110,395	2,209,309	2,209,309
GENERAL ADMISSIONS REVENUE	556,965	562,374	530,745	900,420	900,420
PARKING FEE REVENUE	197,741	1,197,537	984,715	1,230,000	1,266,000
METER REVENUE	1,352,719	1,290,457	1,309,055	1,361,750	1,299,000
PATCHING STREET CUTS	32,912	49,245	0	20,000	0
STREET LIGHTS	0	0	0	0	0
City-Truancy Prev & Diversion	73,653	76,148	50,019	50,227	49,846
3RD PARTY INS BUREAU VERITAS	88	460	198,261	0	0
LIBRARY FEES	109,044	61,545	45,885	41,034	153,757
EVENT FEES	53,423	64,353	93,171	108,700	104,625
INSTRUCTIONAL FEES	525,361	546,992	543,750	551,940	552,840
MEMBERSHIP FEES	141,131	75,908	89,096	83,232	104,386
CHILD CARE SERVICES	396,553	429,405	425,310	444,932	424,142
SALES TO THE PUBLIC	2,067,195	3,789,764	4,246,944	3,651,041	4,326,051
ORGANIZED SPORTS LEAGUES FEES	878,024	925,986	912,812	1,047,700	1,047,700
PARKS DEPARTMENT REVENUE	3,110	1,415	2,249	0	0
MOTOR POOL USAGE FEES	49,638	47,628	42,858	56,000	56,000
EQUIPMENT MAINTENANCE CHARGES	10,742,381	12,137,766	12,443,504	12,000,000	12,104,763
FUEL AND LUBRICANTS CHARGES	6,116,890	4,637,741	5,186,719	6,700,000	6,200,000
MISC CHARGES-SALES TO DEPTS	514,929	261,142	91,322	60,000	0
INDIRECT COST RECOVERY	4,354,079	4,654,894	4,837,654	5,690,758	5,372,956
ENVIRONMENTAL FEES	17,790,939	16,741,985	16,843,288	16,980,123	17,283,141
TAX OFFICE CERTIFICATES	36,268	33,863	38,368	30,000	30,000
GUS AND GOLDIE ROYALTY REVENUE	1,992	1,930	2,450	2,500	2,500
REVENUE PROG INCOME FTHB-567	1,270,717	1,028,080	1,000,073	370,000	770,000
REVENUE PROG INCOME SINLGE 568	771,836	500,749	666,692	577,566	1,182,514
REVENUE PROG INCOME MULTI -569	1,357,873	995,858	970,270	1,357,566	1,036,795
REVENUE PROG INCOME CHDO-573	156,175	213,355	243,144	0	938,761
PUBLIC INFOR DISTRIBUTION FEE	18,880	16,537	15,566	11,280	12,384
PREP AND RELEASE OF LIENS	19,711	65,266	55,278	16,000	16,000
BANK FEES CREDIT CARD FEES	133,657	157,932	240,488	134,746	146,746
SOFTWARE MNTC FEE ACCELA	287,306	353,672	391,033	356,000	445,000
MISC NON-OPERATING REVENUES	3,344,871	7,321,178	3,825,835	3,163,340	2,687,530
PHOTOSTATS	373,550	182,931	164,977	182,000	150,000
VENDING MACHINE PROCEEDS	96,964	57,242	54,334	40,000	40,000
FEES REQUIRED BY ORDINANCE	0	40,000	20,900	0	0
PARKLAND DEDICATION FEES	508,003	432,736	799,138	0	0



Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
CHARGES FOR SERVICES (CONT.)					
ANNUAL REGISTRATION FEE-LOBBY	\$2,400	\$2,800	\$2,400	\$2,400	\$2,400
CIVIC CENTER REVENUE	100,000	974,640	403,806	0	0
PROGRAM INCOME	7,770,582	3,630,580	6,234,509	1,641,078	2,983,724
TRANSFER FROM CAPITAL PROJECTS	5,180,754	3,671,938	4,116,431	4,925,120	4,071,350
TOTAL CHARGES FOR SERVICES	\$151,658,861	\$147,669,084	\$140,543,839	\$130,066,087	\$139,813,405

FINES AND FORFEITURES					
ANTICIPATED WARRANT FEES	\$269,783	\$246,497	\$22,370	\$217,739	\$0
MOVING VIOLATION FINES	2,393,084	2,255,768	2,019,772	2,036,645	2,817,661
PUBLIC INSPECTION VIOLATIONS	18,762	21,339	17,826	18,936	29,776
HEALTH CODE VIOLATIONS	24,482	21,004	11,703	17,795	17,899
ANIMAL VIOLATIONS	84,567	86,261	53,665	72,047	53,681
LIABILITY INSURANCE VIOLATIONS	1,522,477	1,547,601	1,128,350	1,312,972	689,750
MISDEMEANORS	272,012	251,689	116,357	226,982	118,153
MISDEMEANOR WARRANTS	55,093	55,963	5,915	46,415	0
MOVING WARRANTS	773,913	763,694	997,798	604,955	946,558
ARREST FEES - MOVING VIOLATION	444,884	421,098	265,657	378,061	274,803
PARKING COURT COSTS	80,921	79,649	64,973	62,222	71,896
CITY COURT COSTS	268,483	231,191	149,274	215,112	149,529
UNDISTRIBUTED	22,395	25,498	468	5,000	0
OVERPAYMENT MUNI COURT TICKETS	90,472	116,570	51,242	89,054	0
SPECIAL EXPENSE FEE	672,983	566,171	358,708	514,681	413,461
MUNI COURT BLDG SECURITY FUND	276,161	261,790	164,336	223,829	159,746
MOVING VIOLATION FORFEITS	1,793,597	1,700,111	807,147	1,623,620	0
PARKING FORFEITS FINES	1,890,485	1,937,016	1,496,153	1,431,938	1,755,922
APPELLATE DOCKET FEES	2,274	2,200	2,425	1,545	500
RECOVERIES - PROFESSIONAL BOND	13,990	8,381	1,934	9,442	3,600
MUNI COURT TECH FEE COLLECTION	367,935	348,741	218,962	298,174	213,036
TIME PAYMENT FEES- MUNI COURT	220,335	220,969	127,772	205,050	151,660
CITY - FTA	45,918	52,769	32,924	43,435	32,467
NARCOTICS REIMBURSEMENT FEE	6,497	9,424	14,506	7,000	7,000
TEEN COURT REVENUE	0	0	150	0	0
JUDICIAL SALARIES- CITY	54,672	51,903	32,534	46,603	31,430
RED LIGHT CAMERA VIOLATIONS	1,096,167	1,202,977	1,270,456	1,200,000	1,200,000
APPEALS BOARD FEES	4,099	1,145	646	0	0
TOTAL FINES AND FORFEITURES	\$12,766,443	\$12,487,418	\$9,434,023	\$10,909,252	\$9,138,526

LICENSES AND PERMITS					
BLDG SVCS INVESTIGATION FEES	\$845	\$2,460	\$1,239	\$0	\$1,500
BUILDING PERMITS	2,124,179	1,677,560	2,088,036	2,030,000	2,140,000
DEMOLITION PERMITS	19,982	26,789	21,776	30,000	18,000
ELECTRICAL PERMITS	1,540,727	1,915,905	1,992,258	1,750,000	1,850,000
GRADING PERMITS	189,236	177,723	171,736	183,000	175,000
MECHANICAL PERMITS	998,578	1,331,310	1,420,766	1,150,000	1,300,000
MOBILE HOME PLACEMENT PERMITS	6,487	4,579	2,442	1,200	700
PLAN REVIEW FEES	760,270	705,540	796,138	702,500	834,316
TAS PLAN REVIEW FEES	68,335	54,047	69,976	55,000	55,000
PLUMBING PERMITS	829,791	937,026	923,907	850,000	850,000
ROOFING PERMITS	512,149	896,935	1,593,476	600,000	650,000
SIDEWALK AND DRIVEWAY PERMITS	30,748	36,983	37,669	24,000	24,000
SIGNS PERMITS	125,728	127,160	114,568	103,000	103,000
ZONING BOARD FEES	36,244	33,337	38,515	35,000	35,000



Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
LICENSES AND PERMITS (CONT.)					
OTHER PERMITS AND LICENSES	\$291,123	\$282,481	\$275,903	\$200,000	\$184,000
FOREIGN TRADE ZONE PERMITS	320,753	321,392	315,170	328,672	408,605
PARADE PERMITS	10,369	10,558	7,232	6,000	6,000
PAVING CUT PERMITS	8,533	11,845	13,615	45,000	0
REFUSE COLLECTION PERMITS	68,537	112,480	105,493	90,000	107,000
SUBDIVISION PERMITS	260,367	338,736	274,925	225,000	225,000
TAXI CAB OPERATING PERMITS	58,058	13,062	29,158	26,725	28,000
ALARMS LICENSES	410,412	410,366	190,049	328,330	200,000
ALCOHOLIC BEVERAGE LICENSES	124,162	115,030	106,738	85,000	90,000
AMPLIFICATION PERMITS	5,432	3,767	2,428	3,000	3,000
ANIMAL PERMIT AND REGISTRATION	1,031,809	973,368	832,083	1,165,000	909,000
ASSEMBLY PERMITS	0	73	0	0	0
CAB DRIVER LICENSES	219	219	483	0	0
CHAUFFEUR LICENSES	3,407	1,934	784	0	0
FOOD ESTABLISHMENT LICENSES	778,014	724,580	741,479	725,000	725,000
FOOD MANAGEMENT SCHOOL FEES	503,917	504,333	457,735	150,000	150,000
HOME IMPRVMT CONTRACTOR FEE	153,300	173,300	193,000	160,000	160,000
SIGN CONTRACTOR LICENSES	4,856	3,972	4,856	4,000	220
ZONING HOME OCCUPATION LICENSE	15,819	14,139	13,701	11,000	11,000
PENALTIES LATE FEES	65,047	100,042	111,817	55,000	87,000
HAZARDOUS CHEMICALS PERMITS	-179	-938	-1,676	0	0
CHARTERED TOUR LIMO FEES	13,881	12,448	0	0	0
DRIVERLESS RENTAL FEES	900	1,376	0	1,000	1,000
STORM DRAIN PERMITS FEES	8,018	8,257	8,147	7,000	7,000
PROFESSIONAL OCCUP LICENSE	31,785	29,510	26,805	5,000	20,000
SPECIAL PRIVILEGE PERMITS	7,675	18,007	27,252	80,000	25,000
SPECIAL PERMITS - NODES	0	0	0	0	25,000
RESIDENTIAL BUILDING PERMITS	2,291,330	2,422,759	2,373,236	2,150,000	2,250,000
APPLICATION ANNUAL PROCESS FEE	48,383	53,318	49,661	55,000	50,000
CONDEMNATION FEE	735	473	840	0	0
FIRE ACCIDENT INVESTIGATION FE	2,113	1,964	2,346	2,000	2,000
TEMPORARY LATE FEE PENALTY	6,162	6,792	7,345	6,500	7,000
3RD PARTY INS VISION CONSULTAN	16,850	48,468	-20,308	0	0
3RD PARTY INS CODE COMP INC	-2,280	4,672	-480	0	0
3RD PARTY INS ECM INTERNATIONA	-1,600	-12,160	0	0	0
HIRE EL PASO FIRST FEE	30,577	6,540	14,920	14,100	14,100
FIRE INSPECTIONS FEES	108,576	131,616	148,825	120,000	148,264
HAZMAT FEES	591,435	660,946	665,260	621,300	668,260
TAXI INSPECTION FEES	21,662	19,591	0	0	0
VEHICLE FOR HIRE INSPECT FEE	0	0	0	0	0
FALSE ALARM PENALTY	72,225	87,700	80,715	89,575	89,575
TOTAL LICENSES AND PERMITS	\$14,605,682	\$15,544,371	\$16,332,037	\$14,272,902	\$14,637,540



Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
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INTERGOVERNMENTAL REVENUES

FEDERAL GRANT PROCEEDS	\$37,698,692	\$29,785,937	\$50,245,708	\$14,805,049	\$35,705,914
STATE GRANT PROCEEDS	19,568,581	13,338,911	16,256,229	12,215,606	4,626,268
OTHER GRANT PROCEEDS	1,879,621	1,537,192	651,826	37,469	0
CITY MATCH OF GRANT PROCEEDS	465,359	2,134,454	-428,704	0	0
INTERLOCAL TAX COLLECT AGREEME	1,447,785	1,585,972	1,843,339	1,833,672	1,664,681
INTERLOCAL AGREEMENTS- HTH	1,263,764	1,128,296	1,648,696	1,296,396	1,375,491
TOTAL INTERGOVERNMENTAL REVENUES	\$62,323,802	\$49,510,762	\$70,217,093	\$30,188,192	\$43,372,354

COUNTY PARTICIPATION

COUNTY PARTICIPATION	\$630,388	\$469,169	\$469,169	\$537,341	\$537,341
TOTAL COUNTY PARTICIPATION	\$630,388	\$469,169	\$469,169	\$537,341	\$537,341

INTEREST

INVESTMENT INTEREST REVENUE	\$123,952	\$1,004,999	\$3,517,569	\$315,000	\$615,000
TOTAL INTEREST	\$123,952	\$1,004,999	\$3,517,569	\$315,000	\$615,000

RENTS AND OTHER

FACILITY MANAGEMENT FEES	\$0	\$100	\$0	\$0	\$5,607,250
LOCAL DEFERRAL REVENUE	12,990	0	0	0	0
FACILITY RENTALS REVENUE	843,563	2,127,847	2,251,895	2,762,661	2,975,540
PROPERTY LEASE REVENUE	1,017,368	937,151	1,003,420	1,001,254	951,254
DONATIONS	631,347	394,610	207,823	290,715	233,859
PENALTIES AND INTEREST	584,597	197,033	439,537	355,104	307,815
UNREALIZED GAINS LOSSES	1,462,513	2,124,181	-13,319	0	0
PROCEEDS-SALE OF USED EQUIP	1,041,592	1,165,597	1,232,571	948,739	1,136,500
CLAIMS SETTLEMENT	36,833	34,569	100,590	35,835	15,000
RESTITUTION	4,301	2,525	0	5,000	0
TOTAL RENTS AND OTHER	\$5,635,105	\$6,983,615	\$5,222,517	\$5,399,308	\$11,227,218

OTHER SOURCES (USES)

AIRPORT INDIRECT COST REIMBURS	\$1,299,049	\$1,691,408	\$1,691,408	\$1,691,408	\$1,665,703
MASS TRANSIT INDIR COST REIMB	3,463,258	3,679,695	3,679,695	3,679,695	3,679,695
INTERFUND TRANSFERS (SOURCES)	94,166,860	83,866,029	75,988,777	49,314,320	81,465,153
TRANSFER FROM BOND PROCEEDS	1,291,591	4,930,825	0	0	0
FUND BALANCE TRANSFERS (SOURCE	0	0	0	8,560,676	5,499,975
ORIGINAL ISSUES BOND PROCEEDS	87,812,084	254,575,000	0	0	0
REFUNDINGS BOND PROCEEDS	82,790,000	121,260,000	0	0	0
PREMIUM ON BONDS SOLD	19,707,406	60,056,418	0	0	0
BAB TAX CREDIT	2,355,323	2,367,917	2,287,097	2,289,688	1,951,818
PROCEEDS FROM THE SALE OF LAND	148,802	531,937	46,183	0	0
INSURANCE RECOVERY	0	0	129,644	0	0
LOAN PROCEEDS	2,735,084	656,449	3,668,645	0	0
CAPITAL CONTRIBUTIONS	3,554,333	862,275	581,110	0	0
OTHER SOURCES OF FUNDS	0	4,375,500	4,141,338	0	0
TOTAL OTHER SOURCES (USES)	\$299,323,791	\$538,853,452	\$92,213,897	\$65,535,787	\$94,262,344

SIF REVENUES

POS CITY - EMPLOYEE DEDUCTIONS	\$8,194,758	\$8,559,324	\$8,156,991	\$9,509,834	\$9,747,354
POS FIRE - EMPLOYEE DEDUCTIONS	2,094,287	2,035,963	2,174,484	2,376,469	2,886,702
POS POLICE - EMPLOYEE DEDUCTIO	2,773,568	3,380,093	3,894,229	4,176,824	4,506,070
POS RETIREES DEDUCTIONS	327,736	0	2,148,773	0	0
POS CITY - EMPLOYER CONTRIB	14,442,718	12,750,177	16,357,230	16,668,640	17,865,775



Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
SIF REVENUES (CONT.)					
POS FIRE - EMPLOYER CONTRIB	\$7,179,891	\$7,497,704	\$8,415,259	\$8,785,785	\$10,666,156
POS POLICE - EMPLOYER CONTRIB	6,190,670	5,935,941	6,496,920	7,212,059	7,979,683
WORKERS COMPENSATION CONTRIB	9,364,481	11,481,569	12,471,635	12,908,106	13,807,636
UNEMPLOYMENT CONTRIBUTIONS	322,410	268,537	316,341	301,236	326,153
GROUP LIFE INSURANCE CITY CONT	427,653	427,244	469,417	456,536	468,000
GRP DENT CTY CONTRB-FIRE&POLIC	-12,446	0	0	635,109	631,098
GRP DENT EMPLOYEE DED-FIRE&POL	-48,010	18	1	74,557	74,268
GRP VISION CTY CONTRIB-FIRE&PO	0	0	0	86,184	69,624
GRP DENTAL DEDUCTS-ACTIVE CTY	0	0	0	0	0
WORKERS COMPENSATION PAYBACK	656,139	585,889	645,504	0	0
TOTAL SIF REVENUES	\$51,913,856	\$52,922,460	\$61,546,784	\$63,191,339	\$69,028,518

ENTERPRISE REVENUES					
CUSTOMER FACILITY CHARGE	\$3,344,072	\$3,435,217	\$3,418,455	\$3,500,000	\$3,400,000
PASSENGER VEHICLE	21,043,669	21,884,647	21,686,955	23,341,918	23,870,452
COMMERCIAL CROSSINGS	0	0	0	0	0
AIRPORT BUILDING LEASE	1,451,886	1,546,876	1,669,215	1,714,060	1,730,460
AIRPORT PARKING LOT FEES	6,166,460	6,225,763	6,255,488	6,250,000	7,845,115
AIRLINE SCHEDULED LANDING	3,895,971	3,026,733	3,055,326	3,100,000	3,200,000
NONSCHEDULED LANDING FEES	308,380	356,165	332,809	385,820	385,820
AIRPORT GATE USE FEES	0	11,591	50,828	52,625	78,000
FUEL FLOWAGE FEES	402,614	415,212	387,294	415,000	360,000
AIRCRAFT PARKING FEES	435,039	435,176	449,060	460,400	460,267
TERM SPACE RENTAL - AIRLINE	4,304,447	5,662,949	5,410,991	5,397,500	5,529,369
TERMINAL SPACE RENTAL-	659,354	633,668	654,693	609,000	655,000
AIRPORT ADVERTISING	230,920	251,955	254,557	274,000	259,000
AIRPORT FOOD AND BEVE	1,386,828	1,360,615	1,374,465	1,377,442	1,424,095
AIRPORT GIFTSHOP NEWSTAND	589,249	576,685	618,536	575,000	643,000
AIRPORT VENDING MACHINE	160	177	156	250	250
AIRPORT CAR RENTALS	4,324,089	4,253,643	4,368,138	4,340,000	4,400,000
AIRPORT LA PLACITA REVENUES	70,796	67,298	62,216	68,500	59,000
AIRPORT TAXI AND LIMOUSINE	32,763	28,100	49,156	45,000	30,000
AIRPORT TRANSPORT	0	0	0	0	83,000
AIRPORT PHONE	36	0	0	200	200
AIRPORT EQUIPMENT PARKING	100,762	110,350	115,370	106,200	115,200
AIRPORT LOADING BRIDGE	14,400	13,452	500	0	0
AIRPORT CAR RENTAL PARKING	135,140	111,650	0	0	0
AIRPORT SEC COST	150,689	152,095	158,090	153,000	153,000
AIRPORT CANINE COST	0	0	0	0	202,000
AIRPORT UTIL COSTS	322,870	288,363	361,704	299,000	326,000
AIRCRAFT TIE DOWN FEES	3,120	3,120	3,120	3,120	3,120
T-HANGAR RENTAL FEES	292,305	310,202	294,347	292,000	292,000
GROUND RENTALS	8,095,403	8,331,744	8,670,418	9,070,493	8,972,988
OTHER AIRPORT REVENUE	135,823	83,619	136,750	34,050	28,800
AIRPORT WASHRACK REVENUE	307	165	62	100	100
AIRPORT FINGERPRINT	32,830	118,410	160,651	162,000	162,000
GOLF COURSE GREEN FEES	1,079,508	979,327	890,932	998,035	1,065,576
PRO SHOP SALES	184,085	170,950	147,522	170,771	166,004
DRIVING RANGE FEES	32,729	30,122	26,854	30,288	26,150
CARGO SCHEDULED LANDING	875,916	1,002,018	757,724	898,573	898,573
FARE BOX REVENUE	7,754,527	6,851,662	6,241,794	6,600,000	6,500,000



Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
ENTERPRISE REVENUES (CONT.)					
TICKET SALES	\$865,953	\$1,210,136	\$1,186,125	\$1,434,158	\$1,200,000
TOKEN SALES	70,852	68,563	67,588	70,000	70,000
STREET CAR FARE BOX	0	0	0	0	350,000
LIFT BUS REVENUE - TICKETS	280,015	299,105	307,432	310,000	300,000
SENIOR CITIZEN BUS PASS	137,487	140,520	135,593	150,000	135,000
LIFT BUS REVENUE - FARE BOX	296,566	320,934	319,964	325,000	320,000
NON-TRANSPORTATION	128,648	230,682	236,289	250,000	215,000
UNION DEPOT OFFICE LEASE	73,470	129,574	270,035	264,156	270,000
FTA SUBSIDY	179,089	11,277,462	-557,117	13,240,782	0
FARE BOX COUNTY SERVICE	20,088	27,991	39,366	50,000	40,000
FARE BOX CITY OF SUNLAND	40,238	17,019	18,844	50,000	20,000
POS COBRA DEDUCTIONS	48,702	21,923	57,811	50,000	50,000
GP VISION DEDUCTS- ACTIVE	0	0	0	29,248	0
GAINS ON DISP-ENTERP FIX	3,256	0	31,858	0	0
PASSENGER FACILITY CHARGES	5,417,130	5,153,283	5,572,878	5,712,644	5,900,000
CITY CONTR - RETIREE HEALTH	-1,288,936	0	0	0	0
TOTAL ENTERPRISE REVENUES	\$74,129,702	\$87,626,913	\$75,750,842	\$92,660,333	\$82,194,539
TOTAL REVENUE - ALL	\$1,095,831,320	\$1,354,275,403	\$935,183,028	\$896,357,226	\$989,381,830

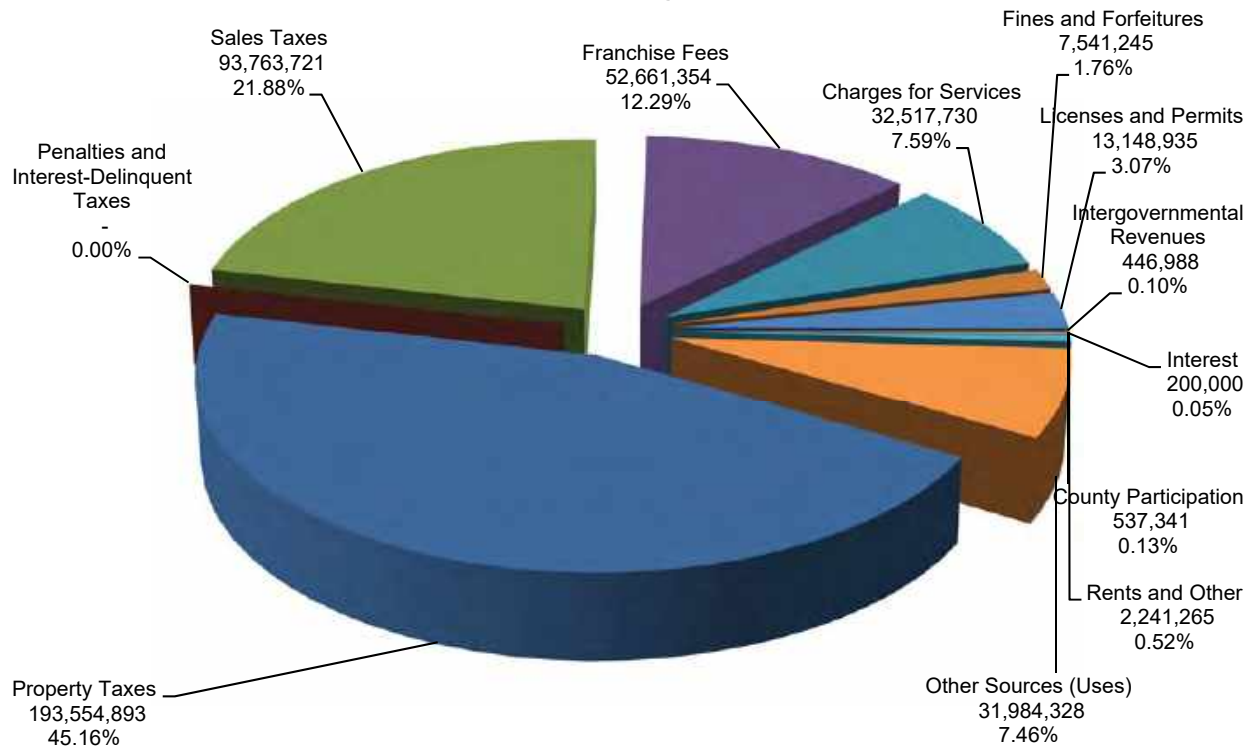




General Fund Revenue Summary by Source

REVENUE BY SOURCE	FY 2014 ACTUAL	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Property Taxes	141,420,945	148,473,992	153,799,883	159,149,901	174,934,222	193,554,893
Delinquent Taxes	1,307,371	1,225,829	1,166,589	1,289,169	0	0
Sales Taxes	80,361,463	83,902,828	85,269,622	87,704,730	89,473,202	93,763,721
Franchise Fees	42,287,251	49,843,739	51,525,944	53,599,045	55,660,606	52,661,354
Charges for Services	29,315,588	30,738,610	32,588,994	31,808,808	32,291,533	32,517,730
Fines and Forfeitures	11,146,618	11,009,507	10,649,107	7,760,033	9,162,749	7,541,245
Licenses and Permits	12,249,372	12,973,477	13,901,051	14,939,427	12,629,230	13,148,935
Intergovernmental Revenues	1,969,780	2,186,540	349,877	452,977	446,988	446,988
County Participation	752,847	630,388	469,169	469,169	537,341	537,341
Interest	(116,498)	26,429	85,405	300,031	200,000	200,000
Rents and Other	1,433,441	1,525,475	1,496,104	1,523,350	2,314,025	2,241,265
Other Sources (Uses)	22,438,336	19,525,070	22,291,998	20,886,558	20,463,966	31,984,328
TOTAL REVENUES	\$344,566,512	\$362,061,883	\$373,593,742	\$379,883,197	\$398,113,862	\$428,597,800

General Fund Revenue by Source for FY 2019



Variance in Actual FY2016 to Actual FY2017:

Property Tax: Increase in property tax collections

Sales Tax: Increase in Sales Tax collections

Franchise Fees: Increases in El Paso Water and Electric Company Franchise

Fines and Forfeitures: Decreases in collections from Municipal Court

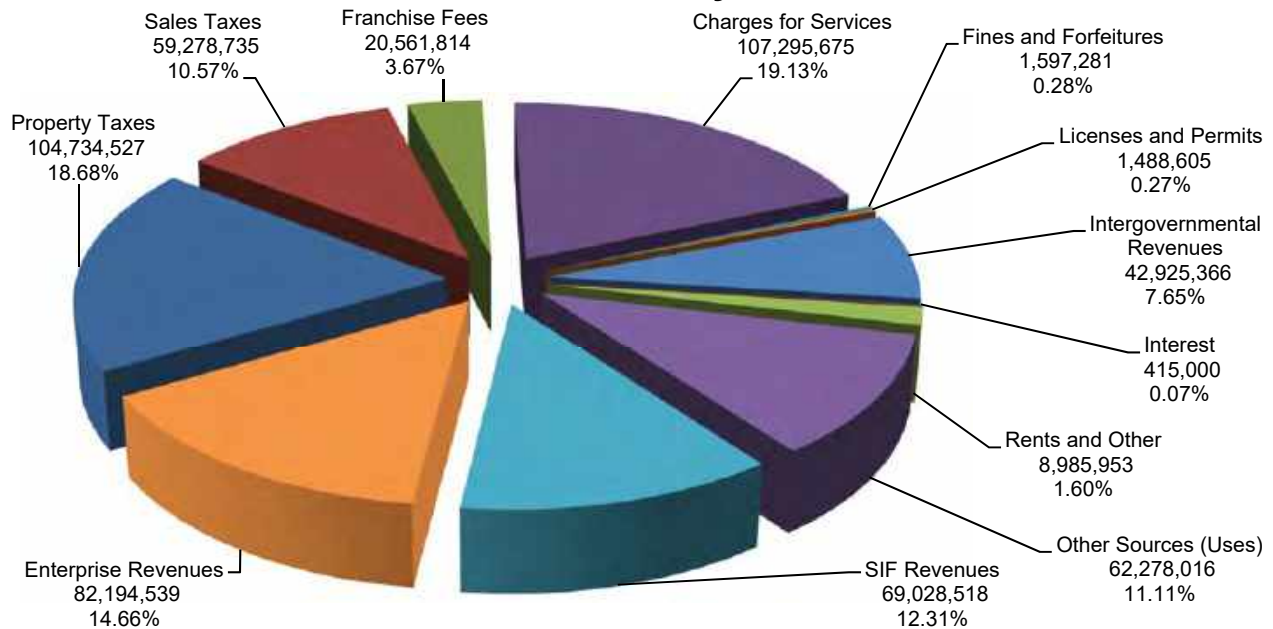
Other Sources (Uses): Decrease in interfund transfers



Non-General Fund Revenue Summary by Source

REVENUE BY SOURCE	FY 2014 ACTUAL	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Property Taxes	75,555,399	76,931,121	83,946,020	93,626,885	98,274,004	104,734,527
Delinquent Taxes	651,520	619,615	594,456	674,268	0	0
Sales Taxes	51,433,988	54,042,363	57,096,456	56,002,527	57,266,145	59,278,735
Franchise Fees	5,292,915	7,680,253	7,804,191	7,888,732	7,673,506	20,561,814
Charges for Services	109,888,541	120,920,251	115,080,090	108,735,031	97,774,554	107,295,675
Fines and Forfeitures	1,792,331	1,756,936	1,838,312	1,673,990	1,746,503	1,597,281
Licenses and Permits	1,817,886	1,632,205	1,643,320	1,392,610	1,643,672	1,488,605
Intergovernmental Revenues	79,117,697	60,137,262	49,160,885	69,764,116	29,741,204	42,925,366
County Participation	1,259,297	0	0	0	0	0
Interest	464,669	97,523	919,594	3,217,538	115,000	415,000
Rents and Other	2,161,540	4,109,629	5,487,511	3,699,167	3,085,283	8,985,953
Other Sources (Uses)	503,753,956	279,798,721	516,561,454	71,327,340	45,071,821	62,278,016
SIF Revenues	52,585,656	51,913,856	52,922,460	61,546,784	63,191,339	69,028,518
Enterprise Revenues	89,325,814	74,129,702	87,626,913	75,750,842	92,660,333	82,194,539
TOTAL REVENUES	\$975,101,210	\$733,769,437	\$980,681,661	\$555,299,831	\$498,243,364	\$560,784,030

Non-General Fund Revenue by Source for FY 2019



Variance in Actual FY2016 to Actual FY2017:

Property Tax: Increase in collections due to increases in assessed value

Intergovernmental Revenues: Increase in federal grant proceeds for Sun Metro

Other Sources (Uses): Decrease in original issues bond proceeds, premium on bonds sold, and refunding bond proceeds

Enterprise Revenues: Decrease in FTA subsidy for Sun Metro

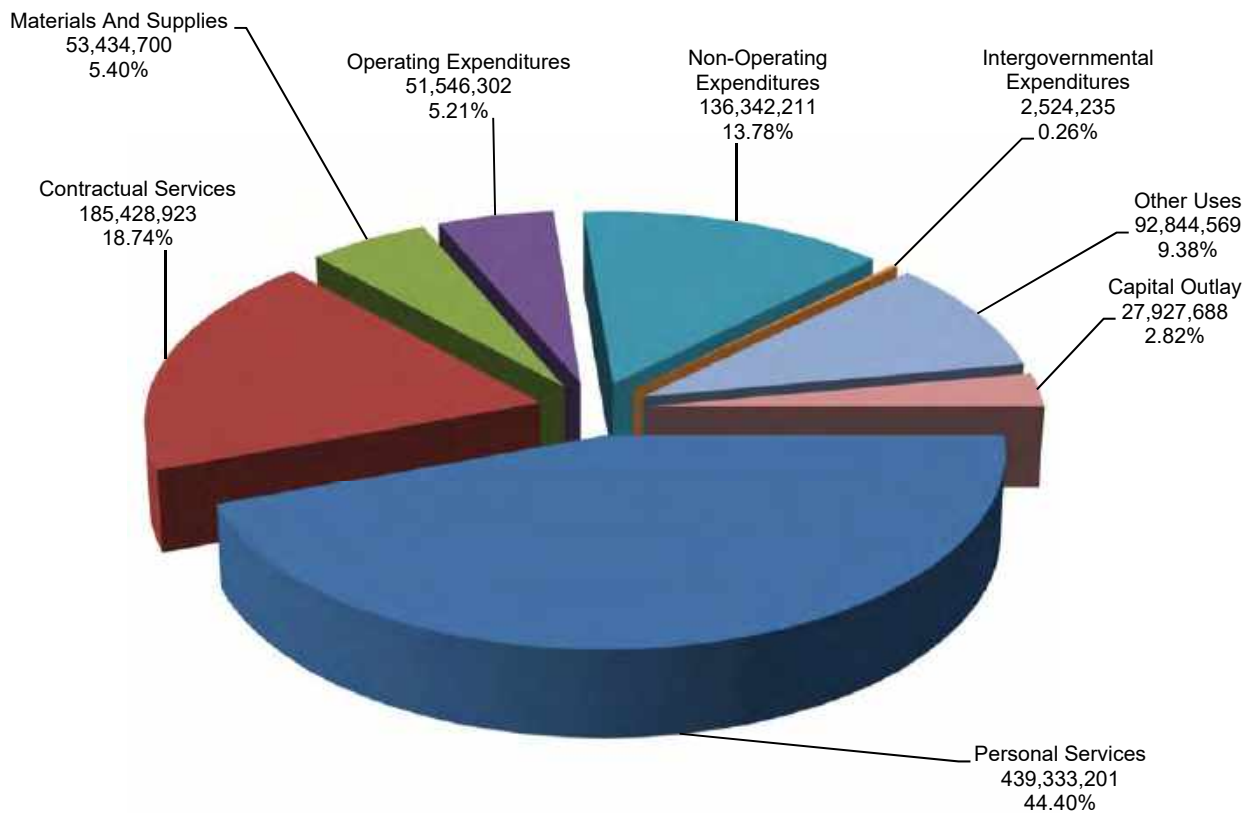


Expenditures

The expenditures for budget purposes are categorized in the following main groups: personal services, contractual services, materials and supplies, operating expenditures, non-operating expenditures, intergovernmental expenditures, other uses and capital outlay.

EXPENDITURES BY CATEGORY	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Personal Services	372,115,953	394,320,172	410,051,606	413,077,713	439,333,201
Contractual Services	139,435,483	151,096,733	157,579,058	167,929,259	185,428,923
Materials And Supplies	52,323,512	47,217,271	55,643,719	50,798,593	53,434,700
Operating Expenditures	85,497,032	89,952,786	91,587,076	51,533,566	51,546,302
Non-Operating Expenditures	119,944,183	121,354,163	118,940,513	134,426,362	136,342,211
Intergovernmental Expenditures	649,502	2,185,406	-349,601	1,529,825	2,524,235
Other Uses	186,383,237	228,390,085	80,264,829	61,362,169	92,844,569
Capital Outlay	149,051,944	92,321,697	123,259,476	15,699,738	27,927,688
TOTAL EXPENDITURES	\$1,105,400,846	\$1,126,838,314	\$1,036,976,677	\$896,357,226	\$989,381,830

All Funds Expenditures by Category for FY 2019

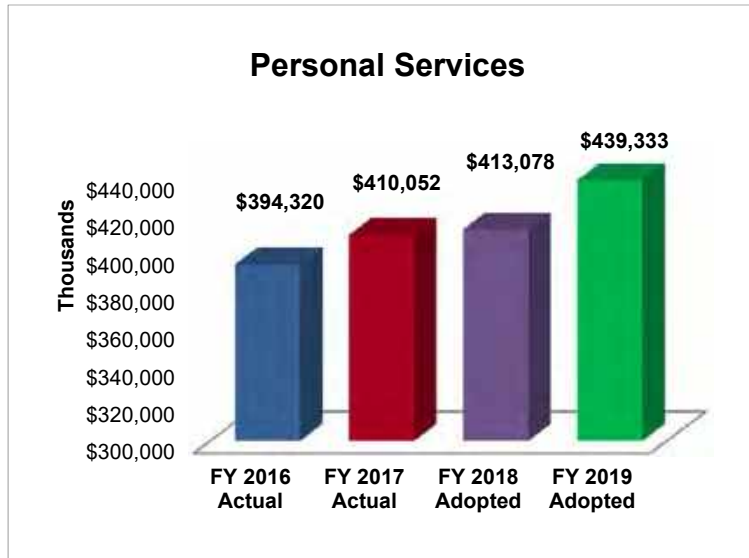




Personal Services

This category includes costs related to employee compensation such as salaries, wages, taxes, and fringe benefits. All Funds Personal Services costs increased by 6.4% or from \$413.1 million in FY 2018 to \$439.3 million in FY 2019. The increase in salary costs is largely attributable to the approved contracts with the Police and Fire unions, compensation increases for non-uniform personnel, and the creation of new positions to meet rising service demands.

The Fire Department's Personal Services budget rose \$6.1 million or 6.3% to allow for a 3.00% Cost of Living Adjustment and increased Healthcare costs approved by El Paso voters. The Police Department's Personal Services budget rose \$8.8 million or 7.2% due to an increase in uniformed personnel compensation and additional officers. The Police Department has two academies scheduled to graduate over 100 cadets during FY 2019, and two more academies planned to start in February and June, which are expected to yield 120 additional officers. The FY 2019 budget includes a mid-year compensation increase for non-uniformed personnel who will receive a 1.5% increase. Several departments



added additional staff including Human Resources, Mass Transit – Sun Metro, Streets and Maintenance, and Zoo. General Fund Personal Services for FY 2019 are budgeted at \$316.0 million and represent 71.9% of the total All Funds Personal Services budget.

Contractual Services



This category includes costs that are derived from contractual agreements for services. Contractual service costs increased 10.4% from \$167.9 million in FY 2018 to \$185.4 million in FY 2019. A large portion of the increase in this category is due to an increase in Economic Development incentives and contractual agreements funded by a 1% increase to the El Paso Electric Impact Fund. Payments from the Self Insurance Fund to the City's healthcare provider are also increasing but the City continues with the fourth year of its wellness incentive program to help mitigate future escalations. General Fund Contractual Services for FY 2019 are budgeted at \$37.1 million and represent 20.0% of the All Funds Contractual Services budget.



Materials and Supplies

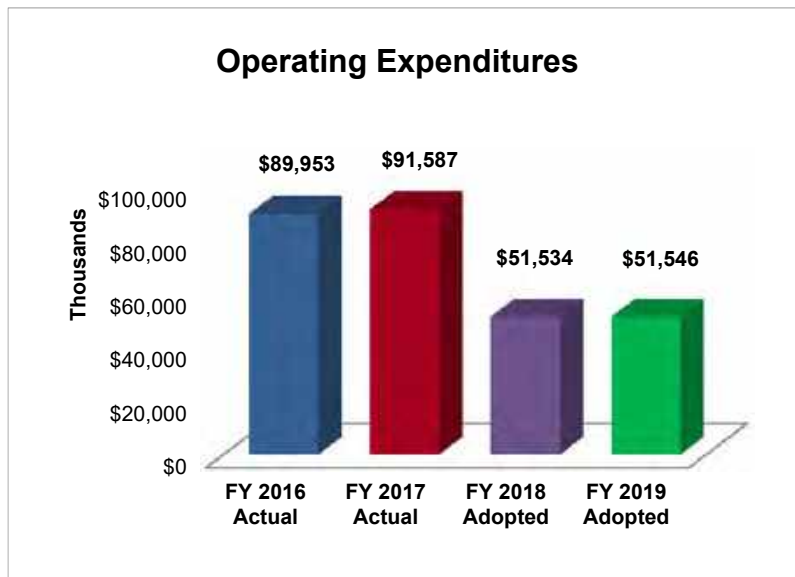


This category includes costs of expendable items used by operating activities. Supplies and material costs increased 5.2% from \$50.8 million in FY 2018 to \$53.4 million in FY 2019. The variance is primarily due to a change in the accounting structure for Destination El Paso to match financial reporting. The Police Department increased the budget for fuel, and equipment needed to outfit academy cadets. Environmental Services also saw an increase in materials and supplies in order to fund maintenance and improvements to their facilities. General Fund Materials and Supplies for FY 2019 are budgeted at

\$18.5 million, which accounts for 34.7% of the total Material and Supplies All Fund's budget.

Operating Expenditures

This category includes items that support day-to-day operations of a department such as utilities, mileage reimbursements, travel, training expenses, and communication costs. Also included are indirect cost expenditures budgeted by enterprise funds to cover their share of overhead costs in the General Fund. The city contracted with an outside firm to conduct an indirect cost study and as a result, the enterprise departments pay the general fund. The city does not budget for depreciation expense, which explains the large variance from actuals to adopted in this category.

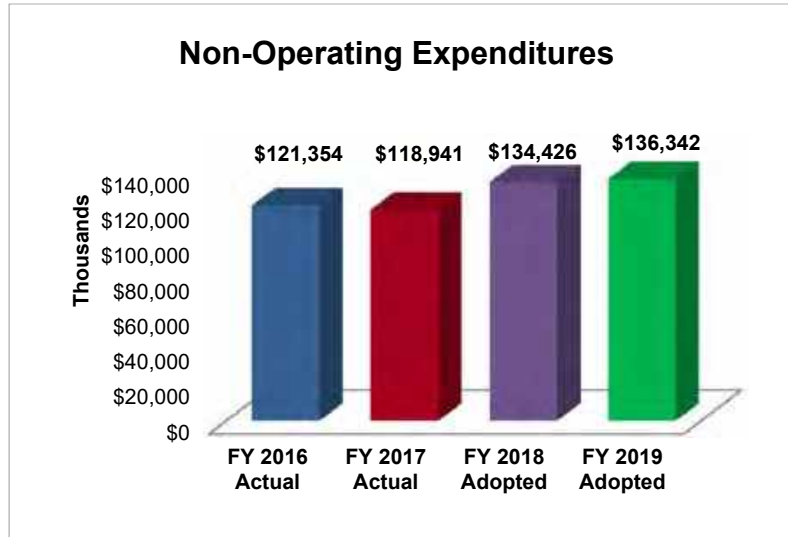


The total budget for Operating Expenditures stayed relatively flat from FY 2018 to FY 2019. Approximately 46.2%, of costs in this category are budgeted in the General Fund.

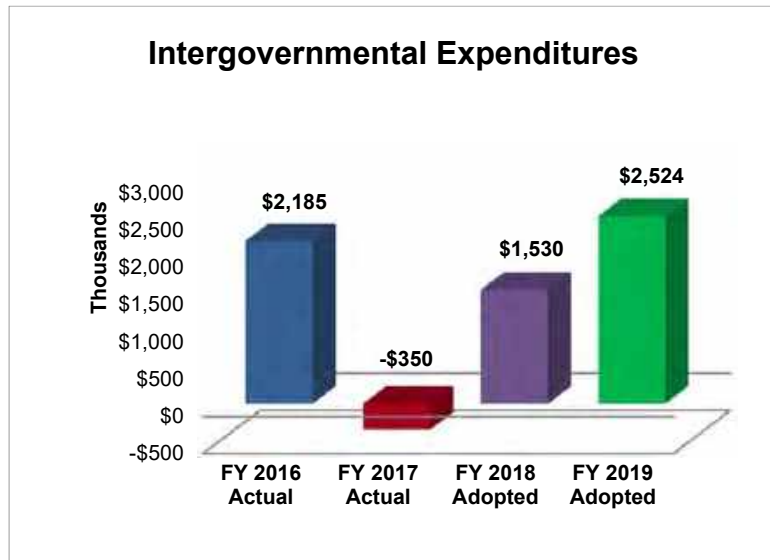


Non-Operating Expenditures

This category includes costs such as principal and interest expense, community service project allocations, housing rehabilitation costs, and damages/settlement costs and represents 13.8% of the total All Funds budget. The budget for FY 2019 increased by 1.4% from \$134.4 million to \$136.3 million predominately due to additional debt service payments for the voter approved 2012 Quality of Life bonds and council approved street infrastructure projects. The City switched from a reimbursement model for debt to issuing debt prior to the construction of projects to take advantage of lower interest rates. A small percentage (1.5%) of the category is budgeted within the General Fund.



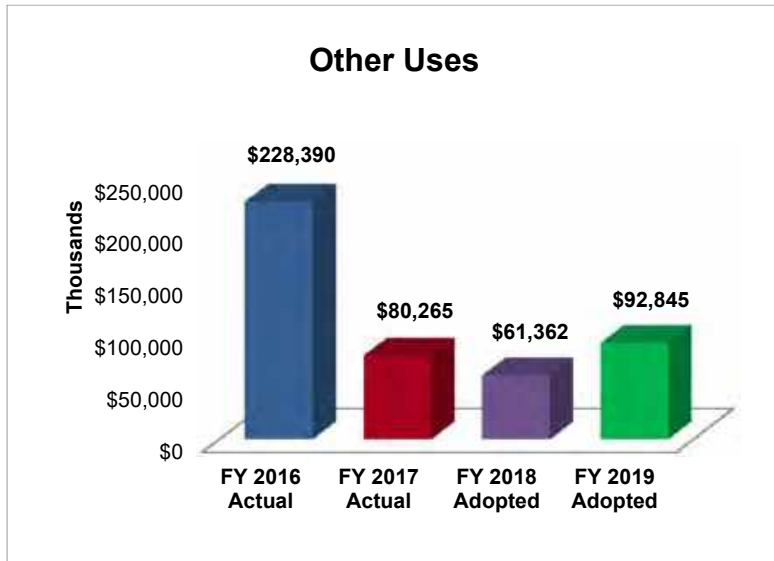
Intergovernmental Expenditures



This category includes grant-matching funds in order to leverage federal and state funding. A change in method was implemented in FY 2017. The City continues to seek out grant opportunities and will provide necessary matching dollars but the grant dollars will now remain completely separated from match dollars. This change ensures better accounting practices and also stops the practice where the match dollars were spent "twice" on the city's books. The budget for FY 2019 increased by 65.0% from \$1.5 million to \$2.5 million primarily due to grant match for Mass Transit - Sun Metro.



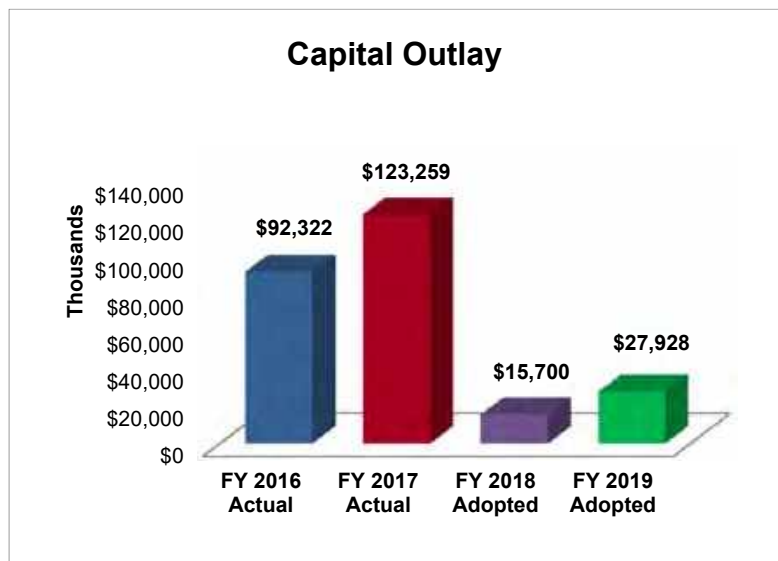
Other Uses



This category includes nonrecurring transfers that do not qualify as revenues or expenditures to the receiving or disbursing department. Other Uses increased 51.3% from \$61.4 million in FY 2018 to \$92.8 million in FY 2019, due to transfers related to economic incentives, Hotel Occupancy Tax, and the increase to the Environmental Franchise Fee. Approximately 31.4% of this category is budgeted under the General Fund.

Capital Outlay

This category includes construction, equipment, and land acquisition. Capital costs for FY 2019 are expected to increase by 77.9% from \$15.7 million in FY 2018 to an estimated \$27.9 million. The budget includes funding for a dedicated Street Maintenance Fund and for replacement of Fire Department apparatus. The variance can also be attributed to an account restructuring for Destination El Paso to match financial reporting. A very small amount of this category is budgeted under the General Fund (0.4%).





ALL EXPENDITURES DETAIL

Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
PERSONAL SERVICES					
NON-UNIFORM WAGES AND SALARIES	\$126,085,759	\$139,919,206	\$140,929,750	\$136,769,607	\$145,151,574
COMP ABS NPO AND OPEB	2,600,474	2,633,696	2,924,073	0	0
OVERTIME - CIVILIAN	6,737,353	7,387,090	7,401,628	4,528,059	4,735,638
HAZARDOUS PAY	84,293	75,257	64,229	65,000	70,200
SICK VAC LEAVE PAYOFF-CIVILIAN	893,050	726,819	1,016,873	55,000	56,859
HEALTH INCENTIVE PAY	0	449,584	854,870	0	950,000
INCENTIVE PAY	3,522,048	3,555,777	4,101,775	3,346,432	3,768,955
FIELD TRAINING OFFICER	71,158	83,211	172,521	119,934	150,732
SHIFT DIFFERENTIAL - CIVILIAN	527,907	523,101	522,427	229,697	162,156
PART-TIME TEMPORARY	2,124,539	2,302,084	1,211,057	6,156,520	5,223,733
UNIFORM WAGES AND SALARIES	118,511,959	120,236,882	126,248,773	131,651,642	138,254,677
OVERTIME - UNIFORM	8,874,837	9,137,737	10,332,575	8,397,487	10,365,925
SICK VAC LEAVE PAYOFF -UNIFORM	4,024,267	3,544,251	2,797,866	2,872,689	2,697,689
LONGEVITY - UNIFORM	1,262,952	1,269,859	1,294,814	1,339,419	1,326,042
SHIFT DIFFERENTIAL - UNIFORM	645,536	617,214	640,430	685,078	789,406
PART-TIME TEMPORARY - CADET	579,065	602,977	1,355,490	2,485,966	3,061,582
REIMBURSED OVERTIME	-387,523	-92	-368	0	0
EQUIPMENT ALLOWANCE	28,176	19,515	8,788	8,680	5,791
TEMPORARY SERVICES CONTRACTS	380	220,865	209,873	45,000	147,000
WORKERS COMPENSATION- CIVILIAN	3,405,796	5,790,739	6,020,788	6,363,617	6,814,458
UNEMPLOYMENT COMPEN - CIVILIAN	136,948	142,886	147,810	152,139	152,865
WORKERS COMPENSATION - UNIFORM	5,978,882	5,959,400	5,980,858	6,493,026	6,844,277
UNEMPLOYMENT COMP - UNIFORM	136,713	132,716	146,722	147,430	159,405
LIFE INSURANCE	110,611	109,791	110,255	110,076	111,067
VISION AND DENTAL - UNIFORM	748,540	732,531	761,018	769,599	790,296
POS CITY - EMPLOYER CONTRIB	12,937,081	15,244,876	15,728,825	16,940,761	16,306,539
POS FIRE - EMPLOYER CONTRIB	6,328,062	6,293,005	7,668,293	8,852,200	10,666,158
POS POLICE - EMPLOYER CONTRIB	7,737,181	5,042,209	5,860,818	7,202,500	7,810,586
LIFE INSURANCE - CIVILIAN	330,769	333,382	343,926	344,284	351,360
VISION AND DENTAL	21	842	95	0	0
ALLOW(EXC MIL& UNIF)-CIVILIA	399,096	331,800	329,443	313,431	375,575
RELOCATION EXPENDITURES	17,124	21,235	0	0	0
OTHER EMPLOYEE BENEFITS	119,328	15,842	134,946	10,000	1,713,135
MISC EXPENSE ACCTS-ELEC OFFIC	41,370	41,186	41,740	40,928	0
CITY PENSION PLAN CONTRIBUTION	14,682,961	18,584,796	19,392,819	20,542,209	20,969,786
FIRE PENSION PLAN CONTRIBUTION	11,374,689	11,253,886	11,520,756	11,884,533	12,398,801
POLICE PENSION PLAN CONTRIB	15,219,313	14,305,485	15,170,772	15,536,556	16,557,292
UNIFORM ALLOWANCES	0	90,963	93,100	95,950	90,725
13C BENEFITS	1,156	-1,034	0	0	0
FICA CITY MATCH - CIVILIAN	7,813,371	8,354,068	8,443,578	8,547,460	8,715,292
FICA MED- CITY MATCH-CIVILIAN	1,834,313	1,946,143	1,989,447	2,208,308	2,216,909
FICA CITY MATCH - UNIFORM	40,051	40,590	39,690	0	0
FICA MED CITY MATCH - UNIFORM	1,866,835	1,884,854	1,974,475	2,129,647	2,272,028
RETIREEES HEALTH PLAN	4,532,561	4,156,177	4,681,164	5,322,670	5,129,341
WORKERS COMPENSATION - CADET	2,347	95,053	77,597	115,920	125,084
UNEMPLOYMENT COMP - CADET	46,997	2,117	11,593	3,078	3,062
LIFE INSURANCE - (EXECUTIVE)	1,092	1,569	2,112	2,355	3,290
VISION AND DENTAL	1,447	1,773	2,327	2,650	3,701



Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
PERSONAL SERVICES (CONT.)					
FICA CITY MATCH - CADET	\$64,907	\$77,193	\$109,668	\$154,130	\$189,818
FICA MED - CITY MATCH - CADET	20,158	29,066	23,490	36,047	44,393
HSA CONTRIBUTIONS	0	0	1,156,035	0	1,600,000
TOTAL PERSONAL SERVICES	\$372,115,953	\$394,320,172	\$410,051,606	\$413,077,713	\$439,333,201

CONTRACTUAL SERVICES					
PERSONAL SERVICES CONTRACTS	\$0	\$0	\$2,363	\$0	\$0
TEMPORARY SERVICES CONTRACTS	2,395,337	2,546,039	3,183,785	5,706,616	3,970,082
CONTRACTUAL SERVICES	0	0	0	0	8,000
PROFESSIONAL SERVICES	0	0	333,275	389,284	283,063
ACCOUNTING/AUDIT SERVICES	388,356	528,914	180,766	159,253	200,711
APPRAISAL SERVICES	2,049,693	3,022,281	3,393,293	3,578,000	3,781,000
ARTISTIC PERFORMANCES SERVICES	114,974	154,796	198,823	162,707	165,269
ASSESSMENT CENTER SERVICES	14,504	21,196	17,909	37,400	37,400
BOND FIN ADVISORY SERVICE	14,950	25,150	16,950	1,300	15,250
COLLECTIVE BARGAINING SERVICES	55,366	19,748	8,464	40,000	40,000
DATA PROCESSING SERVICES	210,304	156,341	73,916	217,675	227,275
ENGINEERING SERVICES	759,908	28,647	82,794	101,819	118,819
EXTERNAL LEGAL COUNSEL SERVICE	1,338,180	2,114,726	2,346,422	580,765	603,850
TITLE SEARCH SERVICES	3,400	5,434	6,279	5,000	5,000
HEALTH CARE PROVIDERS SERVICES	34,251,303	35,649,670	36,091,930	37,150,078	39,696,657
INTERPRETER SERVICES	138,801	142,814	128,790	152,066	159,200
COURT REPORTERS	1,313	5,681	7,526	31,000	30,500
EXPERT WITNESSES	19,498	96	58,144	74,419	73,919
MANAGEMENT CONSULTING SERVICES	1,950,383	4,504,675	4,478,826	10,103,881	7,043,533
PROMOTIONAL SERVICES	359,481	678,428	1,035,735	493,280	2,032,936
DENTAL PREMIUM	699,223	639,437	717,725	705,000	685,000
OPTICAL PREMIUM	14,546	4,974	5,308	6,000	6,250
LIFE PREMIUM	434,709	495,577	402,587	456,536	468,000
ELECTR FRANCHISE REVIEW SVCS	0	6,700	0	20,800	20,800
GAS FRANCHISE REVIEW SERVICES	0	0	0	21,500	21,500
TEPHONE FRACHISE REVIEW SVCS	0	9,975	20,625	1,000	1,000
CABLE FRANCHISE REVIEW SERVICE	0	0	0	200	200
WORKERS COMP BENEFITS PAID	3,440,934	3,860,910	3,192,757	3,403,000	3,403,000
UNEMPLOYMENT BENEFITS PAID	301,751	186,809	284,713	301,236	326,153
POS RETIREES	283,943	0	0	0	0
STOP LOSS INSURANCE	2,913,733	3,827,340	3,506,744	3,370,135	4,500,000
PRESCRIPTION BENEFIT PAYMENTS	9,079,585	9,227,723	12,253,797	11,764,710	12,377,000
PHARMACEUTICAL ADMIN	135,538	140,962	163,273	150,000	150,000
EAP BENEFIT ADMINISTRATOR	30,016	27,721	35,581	30,240	53,000
ARBITRAGE SERVICES	0	0	6,930	10,500	0
ARBITRATION MEDIATION SVCS	1,825	12,652	10,009	10,000	10,000
INVESTIGATIVE SERVICES	45	20,500	998	3,000	3,000
ARBITRAGE BOND REVIEW SERVICE	8,910	7,920	0	0	11,000
BENEFITS ADMINISTRATORS (TPA)	2,761,460	2,759,988	3,378,695	3,700,000	3,700,000
BILLING COLLECT AGEN CONTRACTS	1,395,622	1,267,716	1,433,739	1,410,735	1,516,956
DATA PROCESS SERVICES CONTRACT	6,155,889	5,973,006	5,424,212	7,021,654	7,408,997
ELECTIONS CONTRACTS	161,060	186,613	391,556	0	290,000
ENVIRONMENTAL CONTRACTS	1,929,366	1,538,082	1,306,307	2,711,286	2,030,769
LEGAL NOTICES CONTRACTS	204,703	265,171	237,726	119,119	219,995
MAINT SVCS CONTRACT-JANITORIAL	3,311,833	3,634,817	3,900,412	3,963,164	4,091,054



Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
CONTRACTUAL SERVICES (CONT.)					
MANAGEMENT SERVICES CONTRACTS	\$10,977,810	\$11,914,154	\$12,292,485	\$13,923,180	\$14,310,309
PERSONNEL RECRUITMENT	53,402	65,877	109,005	600	1,350
PRINTING SERVICES CONTRACTS	649,192	695,291	620,959	646,472	615,778
PURCHASED TRANSP CONTRACTS	0	0	45,000	0	0
REC AND CULTURAL CONTRACTS	685,631	1,070,795	487,460	497,259	497,158
SECURITY CONTRACTS	4,726,283	4,624,487	4,484,849	4,811,185	5,461,442
TEMP EMPLOYEE SVCS CONTRACTS	50,189	46,603	78,016	52,340	39,500
TRAINING INSTRUCTION CONTRACTS	202,411	200,930	238,720	235,469	249,484
OUTSIDE CONTRACTS - NOC	18,038,641	17,029,963	19,970,118	15,989,824	29,761,092
FOREIGN TRADE ZONE INSPECTIONS	961	0	0	0	0
INTERLOCAL AGREEMENTS	558,103	576,610	1,104,250	792,923	834,690
GARAGE KEEPER LIENS	49,147	21,537	8,806	0	0
PEST CONTROL CONTRACTS	76,019	79,334	82,420	108,975	115,458
GROUNDKEEPING HORTI CONTRACTS	2,322,180	2,712,927	3,139,270	4,079,797	4,600,259
LINEN AND INDUSTRIAL CONTRACTS	88,883	86,828	101,570	159,797	140,662
PUB SAFETY EQUIP MAINT CONTRAC	506,167	415,563	443,964	489,325	463,538
BLDGS FACILITIES MAINT CONTRAC	1,056,994	1,582,672	1,875,815	1,497,574	1,547,868
PUBLIC ACCESSES MAINT CONTRACT	1,818,990	986,291	1,607,428	1,586,975	1,385,399
VEH HEAVY EQUIP OFF RD MAINT C	1,276,758	1,298,431	908,573	1,305,200	1,003,000
OFFICE EQUIP MAINT CONTRACTS	869,931	940,393	1,815,689	2,202,035	2,232,516
VETERINARIAN	26,531	28,291	22,026	45,050	45,050
BUS SHELTER CLEANING	641,946	449,415	390,291	200,000	205,000
AIRPORT FINGERPRINT EXPENSE	30,000	64,000	35,000	70,000	70,000
AIRPORT TERM. RENT EXP.	0	0	352,998	0	0
AIRPORT LANDING FEE EXP.	0	0	387,568	0	0
380 PROPERTY TAX REBATES	870,656	3,242,529	1,177,216	3,854,697	3,741,921
380 SALES TAX REBATES	281,222	283,244	90,776	534,663	1,043,400
380 HOTEL OCCUPANCY TAX REBATE	235,091	231,996	161,896	228,904	264,900
EQUIP MAINT-INTERFUND SVCS	10,640,017	11,810,591	12,379,427	11,417,864	11,658,108
MOTOR POOL USAGE FEE-INTERF SV	50,441	48,191	42,949	64,903	59,213
PRINT SHOP ALLOC-INTERFUND SVC	264,445	232,460	101,340	205,422	156,166
MAIL ROOM CHARGES	650,829	552,455	328,897	377,298	353,538
BUILDINGS-LEASES	1,616,752	1,597,822	1,774,573	1,605,475	2,043,222
LEASED EQUIPMENT	0	0	8,452	8,500	8,500
BUS STOPS-LEASES	0	0	15,910	0	0
COMPUTER RELATED-LEASES	1,378	15,340	18	1,500	1,500
MEDICAL EQUIPMENT-LEASES	14,414	0	0	0	0
OFFICE EQUIPMENT-LEASES	410,417	402,400	435,534	485,266	546,800
PARKING LOTS-LEASES	304,687	300,283	311,934	344,150	377,045
TIRES-LEASES	403,125	381,453	434,578	433,196	200,000
VEHICLES-LEASES	606,082	482,437	451,078	353,040	385,411
LEASES NOC	678,494	2,533,365	571,875	739,760	802,273
LAND - LEASES	261,979	295,772	280,385	282,083	285,035
COPIER CONTRACT SERVICES	108,847	96,775	90,257	134,200	136,200
TOTAL CONTRACTUAL SERVICES	\$139,435,483	\$151,096,733	\$157,579,058	\$167,929,259	\$185,428,923

MATERIALS AND SUPPLIES

GASOLINE - UNLEADED (OFFSITE)	\$0	\$10	\$21	\$8,000	\$0
GASOLINE - UNLEADED	3,459,020	2,878,726	3,087,822	3,732,817	3,977,996
COMPRESSED NATURAL GAS	167,367	364,900	511,740	415,000	510,000
LUBRICANTS ANTIFREEZE	235,261	377,973	304,990	492,200	682,700



Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
MATERIALS AND SUPPLIES (CONT.)					
DIESEL	\$2,412,446	\$1,727,957	\$1,881,359	\$2,149,550	\$2,212,300
DIESEL (OFFSITE)	0	0	13,291	0	0
PROPANE	7,529	7,386	7,707	25,380	18,770
LIQUIFIED NATURAL GAS	3,534,303	2,830,024	2,049,924	2,186,388	2,440,000
AVIATION FUEL	31	2,142	580	0	0
OFFICE SUPPLIES	872,979	888,904	829,814	964,316	1,240,892
OTHER SUPPLIES	0	86	21,880	0	4,000
EQUIPMENT PURCHASE UNDER 500	713,989	332,024	357,110	273,584	302,704
PROMOTIONAL SUPPLIES	298,827	1,045,387	1,340,663	584,287	387,388
PUBLICATIONS & SUBSCRIPTIONS	1,592,139	1,906,250	1,719,201	1,769,207	1,987,442
LEGAL LIBRARY AND RESEARCH EXP	89,490	17,064	7,299	75,000	75,000
SUPPLIES COMPUTER EQUIPMENT	461,392	603,648	563,456	600,699	751,491
DESKTOP SOFTWARE SUPPLIES	971,362	197,202	240,414	165,900	504,011
UNDERCOVER SUPPLIES & MATERIAL	57,000	39,733	59,000	19,088	19,088
PHOTOGRAPHY FILM VIDEO SUPPLY	56,690	86,242	91,652	319,895	324,745
TRAINING MATERIALS	109,011	139,943	108,266	73,321	90,676
AMMUNITION SUPPLIES	446,905	524,420	461,240	472,637	506,257
ANIMALS & ANIMAL SUPPLIES	311,406	363,622	438,870	613,865	631,125
CLEANING SUPPLIES	724,100	773,358	804,304	934,597	1,062,853
CLINICAL MEDICAL SUPPLIES	1,682,803	1,808,898	1,988,692	2,241,855	2,353,640
LAND MAINTENANCE SUPPLIES	756,373	612,521	824,723	1,021,697	964,847
BUILDING MAINTENANCE SUPPLIES	38,550	15,751	39,558	63,201	93,488
FOOD AND BEVERAGES SUPPLIES	179,091	751,813	804,749	192,740	798,198
RECREATIONAL SUPPLIES	309,217	221,153	385,730	292,674	505,756
EQUIP MAINT SUP-LOW COST ITEM	336,268	315,073	319,981	393,281	467,976
VEHICLE MAINTENANCE SUPPLIES	4,261,365	4,216,532	4,593,860	5,102,390	4,428,090
UNIFORMS AND APPAREL SUPPLIES	968,567	1,072,324	1,196,591	1,275,778	1,304,102
INVENTORY PURCH-MAT & SUPPLIES	4,024,005	4,875,522	4,945,804	4,938,311	4,945,681
MAINTENANCE SUPPLIES PARTS NOC	1,205,150	1,767,068	1,073,819	1,473,117	1,364,225
SAFETY GEAR	961,160	808,558	928,389	1,055,870	1,123,555
FUEL INVENTORY PURCHASES	5,950,917	4,385,220	5,004,967	6,200,000	5,685,557
EQUIP OUTSIDE REPAIRS SVCS NOC	1,588,414	1,727,660	1,639,539	1,977,658	1,986,673
CHEMICAL SUPPLIES	479,693	445,904	474,404	685,664	716,239
FURNITURE 1000 - 4999 99	23,166	44,353	22,198	33,197	39,600
DATA PROCES EQUIP 1000-4999 99	33,366	11,447	51,840	0	2,915
OTHER EQUIPMENT 1000 -4999 99	90,263	108,016	896,328	17,005	16,655
PCARD CHARGE CLEARING ACCOUNT	0	704	0	0	0
BUILDINGS FACILITIES MAINT REP	2,313,661	1,840,790	2,320,803	1,837,148	2,425,666
EQUIPMENT MAINTENANCE	0	0	71,966	0	0
FUELING FACILITY - MAINT & REP	82,301	119,786	55,083	110,000	100,000
LAND LANDSCAPING - MAINT & REP	184,545	257,363	249,520	365,636	428,591
PUBLIC ACCESSES-MAINT & REP	7,388,210	2,886,338	6,532,111	2,391,330	2,553,707
VEHICLES - MAINT & REPAIRS	355,779	1,101,948	129,482	153,008	183,933
OFFICE EQUIPMENT-MAINT & REP	21,648	81,362	56,024	106,800	71,600
HEAVY EQUIPMENT - MAINT& REP	92,454	77,804	70,386	84,300	84,300
PUBLIC SAFETY EQUIP-MAINT REP	162,178	248,639	255,543	400,864	425,864
PARKING METERS - MAINT & REP	150,136	208,600	250,935	260,000	260,000
ADA-RELATED ACCESS-MAINT & REP	0	0	8,844	0	0
AIRFIELD MAINT AND REPAIRS	72,517	157,542	156,179	158,000	158,000
BUILDINGS - INSIDE	2,323	6,549	40,815	12,040	12,000
BUILDINGS - OUTSIDE	17,961	32,813	58,702	93,850	59,530



Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
MATERIALS AND SUPPLIES (CONT.)					
BUILDINGS - FLOOR	\$0	\$0	\$39,475	\$0	\$0
ELECTRICAL SUPPLIES - REPAIR	60,791	30,316	43,442	14,938	28,262
ELEVATORS - ESCALATORS	2,260	46,362	54,055	3,000	53,000
HVAC- SUPPLIES & REPAIR	70,757	9,035	26,670	10,605	12,355
PLUMBING SUPPLIES & REPAIR	65,892	30,902	64,099	23,038	35,729
SWIMMING POOLS	55,600	41,725	66,772	157,926	160,338
LIBRARY BOOKS	0	5,140	34,857	0	0
SIGNS- TRAFFIC AND OTHER	4,800	0	0	1,500	0
EQUIPMENT MAT 500 - 4 999 99	112,338	264,377	380,465	79,670	80,920
MINOR EQUIPMENT	0	0	6,805	0	0
EQUIPMENT FOR GRANT TRANSFER	0	0	2,000,000	0	0
FURNITURE 500 - 4 999 99	105,727	65,264	91,347	254,995	83,334
DATA PROCESS EQP 500-4 999 99	772,181	404,756	594,541	413,102	511,095
OTHER EQUIPMENT 500-4 999 99	538,993	667,784	1,624,120	946,656	1,084,340
FURNITURE & EQUIP LESS 500	178,377	141,708	120,972	80,020	95,503
ARTWORK	102,471	194,851	147,936	0	0
TOTAL MATERIAL AND SUPPLIES	\$52,323,512	\$47,217,271	\$55,643,719	\$50,798,593	\$53,434,700

OPERATING EXPENDITURES					
PHONE & INTERNET	\$2,807,601	\$1,671,227	\$2,000,754	\$2,278,595	\$2,203,404
LONG DISTANCE	13,915	20,924	22,097	29,823	29,868
WIRELESS COMMUNICATION SERVICE	1,152,546	1,255,569	1,169,280	1,464,970	1,251,726
POSTAGE	269,235	267,458	174,660	325,487	441,800
SHIPPING	89,897	97,658	105,842	104,442	139,472
ELECTRICITY	11,068,305	10,780,309	11,737,682	12,555,332	12,549,160
WATER	4,596,076	5,879,174	6,325,193	6,294,650	7,353,493
NATURAL GAS OTHER	1,337,911	1,316,396	1,393,546	1,507,311	1,586,585
TRAVEL EXPENSES - ELECTED OFFI	29,237	16,458	14,223	40,180	40,100
TRAVEL EXPENSES - EMPLOYEES	940,536	1,111,076	1,165,112	981,667	1,442,515
MILEAGE ALLOWANCES	46,133	39,396	30,132	51,880	49,613
POSTAGE & SHIPPING	0	25	117	0	0
LANDFILL USE EXPENDITURES	-1,475,964	807,029	830,476	800,000	840,000
ENVIRONMENTAL SVCS FRANCHISE	2,201,005	2,201,005	2,462,858	2,440,000	2,440,000
DISCOUNTS LOST EXPENSE	0	5	0	0	0
ENVIRONMENTAL QUALITY EXPENSE	458,235	380,408	380,361	503,825	503,850
GENERAL LIABILITY INSURANCE EX	1,815,558	1,876,892	2,008,458	2,243,230	2,582,413
INTANGIBLE ASSET EXPENDITURES-	0	0	0	0	0
JUROR EXPENSE	424	432	0	1,500	1,500
OPERATING CONTINGENCY RESERVE	674,650	970,014	1,011,372	1,537,445	1,714,109
OTHER SERVICES CHARGES EXPENSE	4,290,705	3,446,307	3,186,039	3,340,970	1,616,469
PRISONER CUSTODY EXPENSE	374,093	374,093	374,093	375,000	375,000
PROPERTY INSURANCE EXPENSE	624,113	579,001	608,786	626,165	760,846
PUBLIC INFORMATION PUBLICATION	24,032	10,571	868	2,000	0
PUBLIC INFORMATION SEMINAR	16,629	6,534	19,530	12,500	12,809
SALARY ADJUSTMENT RESERVE EXPE	0	0	-29,941	250,000	250,000
PROFESSIONAL DEVELOPMENT	0	0	1,950	1,500	1,500
SEMINARS CONTINUING EDUCATION	540,497	342,118	564,200	701,468	733,917
VEHICLE INSPECTIONS LICENSES E	1,119	60	326	5,030	5,030
PROFESSIONAL LICENSES & MEMBER	793,701	1,015,278	968,480	768,240	832,199
INDIRECT COST EXPENDITURES	10,393,149	11,376,449	11,542,634	11,252,492	10,939,166
APPLICANT REIMBURSEMENT	364	17,146	8,380	0	0
VOLUNTEER MILEAGE	37,165	36,220	37,054	31,174	0



Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
OPERATING EXPENDITURES (CONT.)					
VOLUNTEER STIPENDS	\$347,027	\$332,598	\$343,757	\$326,626	\$48,395
BOND/OTHER DEBT ISSUE COSTS	1,493,885	3,305,963	35,000	0	0
COUNCIL SPECIAL PROJECTS	164,488	57,139	113,986	80,000	80,000
UNDERGROUND STORAGE TANK TESTI	1,356	1,356	0	11,000	6,000
FIELD TRIPS	21,896	21,926	22,307	33,564	32,864
TUITION REIMBURSEMENT	286,702	356,984	315,685	342,500	349,500
2 FOR THE ARTS	0	26,922	28,000	28,000	28,000
DIRECT EXPENSES CHGD BY CITY	101,664	0	446	185,000	305,000
DEPRECIATION - CONTRIBUTED CAP	7,377,652	7,212,961	6,596,136	0	0
DEPRECIATION EXPENSE	32,581,493	32,741,704	36,017,196	0	0
TOTAL OPERATING EXPENDITURES	\$85,497,032	\$89,952,786	\$91,587,076	\$51,533,566	\$51,546,302

NON-OPERATING EXPENDITURES					
COMMUNITY SERVICE PROJECTS	\$8,516,451	\$4,574,251	\$6,301,194	\$6,222,934	\$6,613,968
COMMUNITY HOUSING PROJECTS-391	1,262,009	2,366,453	1,770,537	401,898	938,761
HOUSING REHAB MULTI FAMILY-715	2,968,826	800,949	603,457	1,759,464	1,036,795
HOUSING REHAB SINGLE FAM- 720	885,170	1,462,382	1,188,348	1,089,860	1,182,514
PRINCIPAL BUY DOWN (730)	0	0	13,878	0	0
FIRST TIME HOME BUYER (735)	1,353,136	1,121,281	617,847	770,000	770,000
SINGLE LINE ITEM PROJECTS	384,458	0	0	0	0
HOMELESS HOUSING-CASE MGT	0	0	0	0	70,000
HOMELESS HOUSING-STAFF	0	0	0	0	61,000
HOMELESS HOUSING-PREVENTION	0	0	0	0	210,000
HOMELESS HOUSING-ASSISTANCE	0	0	0	0	66,426
INTEREST EXPENSE	54,513,606	57,939,455	58,957,760	54,906,595	61,419,550
OTHER AGENCY EXPENSES	880,821	966,379	901,357	1,000,000	1,000,000
BANK SVC CHRGS & CR CARD FEES	218,327	361,213	423,881	336,606	441,054
ARBITRAGE REBATE PD TO IRS EXP	710	0	0	0	0
CHANGE FUND SHORTAGE	-53	0	68	0	0
CASH RECEIPTS SHORT(OVER)- EXP	1,080	907	-1,452	1,650	1,650
BAD DEBTS EXPENSE	140,143	123,228	68,816	100,000	107,500
OTHER LOSSES	0	0	19,037	0	0
DAMAGES SETTLEMENTS EXPENSE	993,714	1,664,142	264,616	1,949,424	1,949,424
LOSS ON DISP-PROP FIXED ASSET	0	23,448	0	0	0
PRINCIPAL PAYMENT EXPENSE	42,209,730	44,054,601	44,392,444	59,808,247	54,326,776
BOND INTEREST EXPENSE	5,616,055	5,895,133	3,418,727	6,079,684	6,146,793
GENERAL CITY	0	340	0	0	0
TOTAL NON-OPERATING EXPENDITURES	\$119,944,183	\$121,354,163	\$118,940,513	\$134,426,362	\$136,342,211

INTERGOVERNMENTAL EXPENDITURES					
CITY GRANT MATCH	\$459,675	\$2,185,406	\$-394,601	\$1,529,825	\$2,524,235
PROGRAM EXPENSE - GRANTS	189,827	0	45,000	0	0
TOTAL INTERGOVERNMENTAL EXPENDITURES	\$649,502	\$2,185,406	\$-349,601	\$1,529,825	\$2,524,235

OTHER USES					
INTERFUND TRANSFERS (USES)	\$96,311,646	\$87,984,260	\$80,264,829	\$52,235,316	\$81,826,004
TRANSFER TO PUBLIC ART	1,291,591	4,930,825	0	0	0
FUND BALANCE TRANSFERS (USES)	0	0	0	9,126,852	11,018,565
PAYMENTS TO REFUNDING ESCROW	88,780,000	135,475,000	0	0	0
TOTAL OTHER USES	\$186,383,237	\$228,390,085	\$80,264,829	\$61,362,169	\$92,844,569



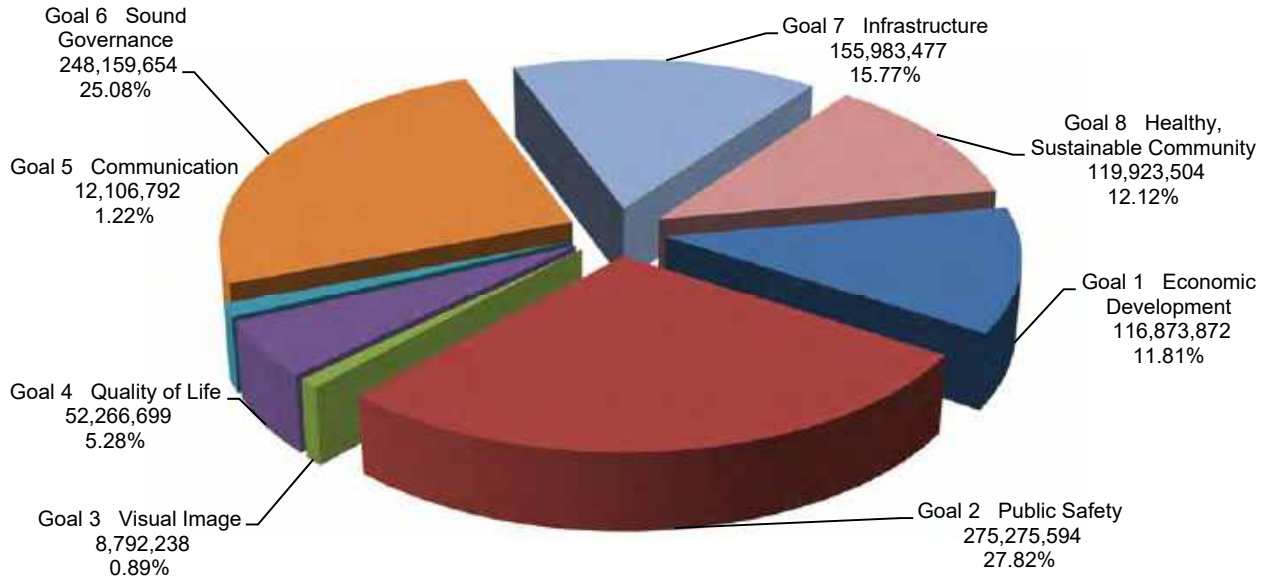
Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
CAPITAL OUTLAY					
CAPITAL CONTRIBUTIONS - EXP	\$0	\$862,275	\$2,593,393	\$0	\$0
LAND AND LAND IMPROVEMENTS	3,099,555	27,918	6,753,760	0	0
LAND IMPROVEMENTS	146,393	41,573	6,211,885	0	0
BUILDINGS & BLDG IMPROVEMENTS	398,003	0	14,500	1,185,000	890,322
BUILDING IMPROVEMENTS	489,706	75,112	149,319	0	0
PUBLIC USE FACILITIES EQUIP	976,728	587,924	3,334,393	1,736,464	93,170
TRAFFIC CONTROL EQUIPMENT	355,800	15,958	111,220	0	0
VEHICULAR EQUIPMENT	3,791,814	4,802,181	2,011,458	500,500	762,623
AMBULANCES, FIRE TRUCK, ASL	0	0	0	0	3,220,072
PUBLIC SAFETY EQUIPMENT	7,324,958	375,671	129,132	32,000	17,600
MAJOR OFFICE EQUIP & APPLIANCE	153,774	59,719	265,175	76,000	334,000
FURNITURE AND FIXTURES	546,776	235,639	1,336,506	705,000	670,000
DATA PROCESSING EQUIPMENT	1,894,128	1,353,100	1,151,522	383,317	574,008
CULTURAL WORKS	208,575	0	0	0	0
MEDICAL SCIENTIFIC EQUIPMENT	42,842	6,336	163,720	0	50,000
ANIMALS	3,470	29,719	19,895	2,010	22,010
HAZARDOUS MATERIALS EQUIPMENT	0	0	24,040	0	0
Major Equipment	0	478,890	349,243	269,500	254,000
ARCHITECTURE AND DESIGN (CWIP)	6,895,595	7,240,261	15,679,690	450,300	334,587
SURVEYS (CWIP)	169,459	137,425	113,978	0	0
CITY SURVEY CHARGES (CWIP)	4,548	0	0	0	0
APPRAISALS (CWIP)	17,581	43,620	70,250	0	0
SITE PREPARATION (CWIP)	119,072	0	2,104	0	0
CITY ENGINEERING CHARGES	0	1,061	808	90,000	90,000
CITY ADMIN CHARGES (CWIP)	789,223	242,631	503,732	54,280	67,584
TESTING (CWIP)	546,408	619,274	265,080	57,900	30,626
TRAFFIC ENGINEERING	0	0	605,306	516,000	500,000
INSPECTIONS (CWIP)	2,082,684	1,275,933	1,055,763	162,349	162,847
CONSTRUCTION (CWIP)	96,149,260	58,000,068	56,618,701	2,783,214	4,750,820
DEMOLITION	0	0	1,214,331	0	0
PROJECT CONSULTING	285,094	2,510,919	2,649,793	0	0
HEAVY OFF ROAD EQUIPMENT	7,620,525	7,292,709	7,595,826	5,000,000	7,050,000
PUBLIC ACCESS	0	0	0	0	7,000,000
COMMUNICATIONS EQUIPMENT	2,259,206	607,348	122,761	0	0
STREET LIGHTS TRAFFIC SIGNALS	508,172	0	20,011	0	0
STREET LIGHTS UPGRADES	2,193,512	337,841	0	0	0
OTHER INFRASTRUCTURE NOC	900,311	79,085	382,075	241,782	270,515
LIBRARY BOOKS - HARDBACK	-4,474	0	0	0	0
ARCHITECTURE AND DESIGN	156,566	45,865	19,509	0	0
PROJECT MANAGEMENT	3,925,240	3,624,979	1,812,507	190,522	172,904
CONSTRUCTION MANAGEMENT COEP	0	0	33,750	0	0
ENVIRONMENTAL ENGINEERING	95,770	59,839	12,597	0	0
CONSTRUCTION MANAGEMENT	874,815	475,286	2,401,775	0	0
CARS_PICKUPS_VANS_MOTORCYLES	3,450,338	702,149	5,715,169	749,000	460,000
BUSES_LARGE TRUCKS	464,677	40,208	1,460,214	434,600	150,000
MOTORCYCLES	25,000	0	0	0	0
AUDIO VISUAL	3,848	20,149	157,748	80,000	0
HVAC EQUIPMENT	85,643	0	121,238	0	0
ENVIRONMENTAL COSTS	1,350	13,029	5,600	0	0
TOTAL CAPITAL OUTLAY	\$149,051,944	\$92,321,697	\$123,259,476	\$15,699,738	\$27,927,688
TOTAL EXPENDITURES	\$1,105,400,846	\$1,126,838,314	\$1,036,976,677	\$896,357,226	\$989,381,830



All Funds Expenditures Summary by Goal

Goal	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Goal 1 Economic Development	175,281,089	146,250,203	145,804,312	104,245,727	116,873,872
Goal 2 Public Safety	234,500,518	231,850,914	244,659,637	252,343,907	275,275,594
Goal 3 Visual Image	14,916,102	11,061,660	8,482,793	8,658,899	8,792,238
Goal 4 Quality of Life	41,364,729	43,532,243	47,142,470	49,218,531	52,266,699
Goal 5 Communication	17,601,380	10,093,599	11,325,106	12,046,088	12,106,792
Goal 6 Sound Governance	284,592,170	358,681,954	214,615,554	220,973,293	248,159,654
Goal 7 Infrastructure	224,471,371	207,225,332	230,278,636	140,572,000	155,983,477
Goal 8 Healthy, Sustainable Community	112,673,488	118,142,408	134,668,168	108,298,781	119,923,504
Grand Total	\$1,105,400,846	\$1,126,838,314	\$1,036,976,677	\$896,357,226	\$989,381,830

All Funds Expenditures by Goal for FY 2019





All Funds Expenditures Summary by Department

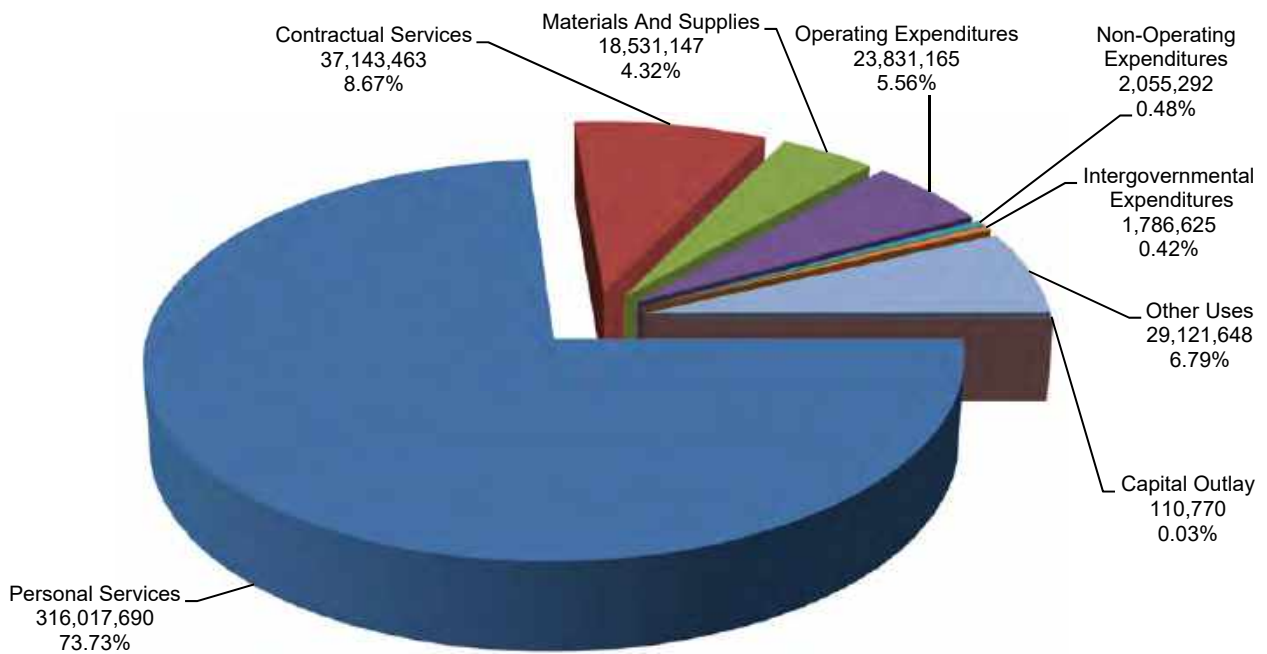
Departments	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Animal Services	0	0	8,568,703	10,058,369	9,752,670
Aviation	147,674,925	101,226,055	93,293,033	53,027,304	56,873,649
Capital Improvement Department	4,444,029	5,375,597	5,332,618	6,001,387	6,182,585
Capital Improvement Program	70,565,410	57,632,132	66,222,457	0	0
City Attorney	4,061,125	3,872,746	3,628,318	4,219,608	4,318,346
City Manager	2,769,199	2,852,665	3,207,529	3,330,119	3,518,603
Community and Human Development	15,956,911	17,955,420	12,993,059	12,574,793	12,539,966
Destination El Paso	9,301,300	18,489,125	18,928,107	15,833,626	15,482,250
Economic Development	0	5,827,468	11,681,010	10,877,538	19,814,987
Environmental Services	77,811,230	81,143,211	93,825,944	68,623,220	80,664,979
Fire	97,987,262	99,683,258	105,342,641	108,957,746	120,948,206
Human Resources	56,994,319	59,739,208	64,592,558	65,913,633	71,855,988
Information Technology	17,601,380	10,093,599	11,325,106	12,046,088	12,106,792
International Bridges	18,304,864	20,707,555	21,902,162	24,507,259	24,702,986
Library	8,656,967	9,286,366	9,072,011	9,721,499	9,944,141
Mass Transit - Sun Metro	89,510,433	86,313,061	94,714,668	71,227,401	73,519,735
Mayor and Council	1,433,529	1,313,128	1,436,042	1,393,020	1,412,339
Metropolitan Planning Organization	1,910,303	2,760,077	0	0	0
Municipal Clerk	644,516	820,598	942,334	453,666	965,945
Municipal Court	5,087,031	5,231,287	5,048,044	5,624,387	6,005,088
Museum and Cultural Affairs	5,901,478	5,550,316	4,757,660	4,330,629	5,286,014
Non-Departmental	214,117,324	284,683,123	134,455,837	138,863,657	159,341,886
Office of the Comptroller	2,027,387	2,239,681	2,831,128	2,817,448	2,910,907
Parks and Recreation	21,046,391	22,682,972	26,777,357	27,921,888	29,183,311
Planning and Inspections	14,916,102	11,061,660	8,482,793	8,658,899	8,792,238
Police	131,426,225	126,936,369	134,268,952	137,761,774	148,322,299
Public Health	18,905,346	19,043,778	19,280,461	17,042,399	16,965,889
Purchasing and Strategic Sourcing	972,032	1,196,325	1,435,145	1,638,470	1,660,959
Streets and Maintenance	58,041,195	55,144,465	64,008,893	63,343,212	76,281,157
Tax	1,572,739	1,964,479	2,086,663	2,343,672	2,174,681
Zoo	5,759,893	6,012,590	6,535,442	7,244,515	7,853,232
Grand Total	\$1,105,400,846	\$1,126,838,314	\$1,036,976,677	\$896,357,226	\$989,381,830



General Fund Expenditures Summary by Category

Category	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Personal Services	268,406,486	273,168,329	287,614,881	300,338,721	316,017,690
Contractual Services	30,817,277	34,766,253	35,252,744	35,235,482	37,143,463
Materials And Supplies	13,778,816	14,323,192	14,672,524	17,348,785	18,531,147
Operating Expenditures	20,086,088	20,547,149	21,945,711	23,091,290	23,831,165
Non-Operating Expenditures	7,317,552	6,718,680	7,834,034	9,841,938	2,055,292
Intergovernmental Expenditures	1,475,677	1,343,638	1,386,480	1,652,678	1,786,625
Other Uses	10,330,328	20,305,174	10,406,395	10,448,298	29,121,648
Capital Outlay	294,679	700,108	533,914	156,670	110,770
Grand Total	\$352,506,904	\$371,872,523	\$379,646,683	\$398,113,862	\$428,597,800

General Fund Expenditures by Category for FY 2019

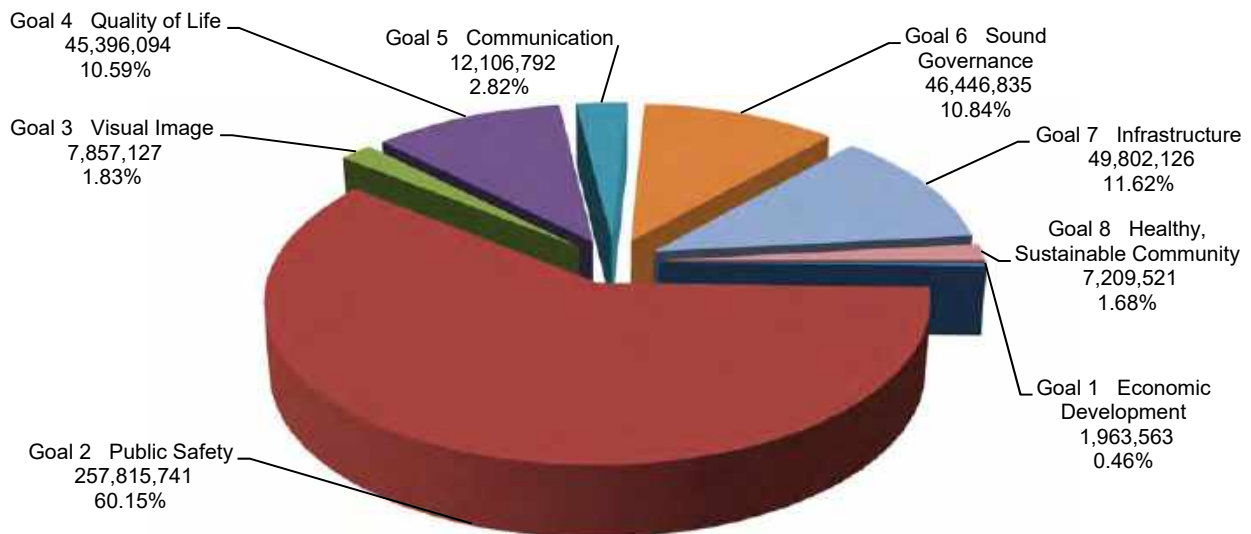




General Fund Expenditures Summary by Goal

Goal		FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Goal 1	Economic Development	0	1,494,903	1,712,958	1,916,326	1,963,563
Goal 2	Public Safety	218,086,394	218,848,171	230,310,389	239,519,249	257,815,741
Goal 3	Visual Image	8,400,730	7,062,869	7,228,254	7,757,931	7,857,127
Goal 4	Quality of Life	33,914,629	35,949,251	38,011,450	42,425,106	45,396,094
Goal 5	Communication	10,852,234	9,927,583	11,325,106	12,046,088	12,106,792
Goal 6	Sound Governance	38,280,606	53,100,126	43,459,545	44,224,427	46,446,835
Goal 7	Infrastructure	36,611,885	38,575,537	41,601,973	43,245,497	49,802,126
Goal 8	Healthy, Sustainable Community	6,360,426	6,914,084	5,997,009	6,979,237	7,209,521
Grand Total		\$352,506,904	\$371,872,523	\$379,646,683	\$398,113,862	\$428,597,800

General Fund Expenditures by Goal for FY 2019



Variance in Actual FY 2016 to Actual FY 2017:

Goal 2 Public Safety: Compensation increases related to Police and Fire Collective Bargaining Agreements and Police Overtime

Goal 4 Quality of Life: Increased staffing and O&M for Quality of Life Projects, and water rate increase

Goal 5 Communication: Increase due to compensation increases and Records Management Division transferring from Streets and Maintenance to Department of Information Technology

Goal 6 Sound Governance: Decrease in transfers due to Council approved use of fund balance in FY 2016 and Economic Incentives

Goal 7 Infrastructure: Increased utility expenses, increase to street and street light materials, and increase to principal payment expense



General Fund Expenditures Summary by Department

Departments	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Capital Improvement Department	4,432,397	5,294,107	5,261,990	5,930,025	6,104,745
City Attorney	3,848,200	3,680,347	3,414,884	4,022,805	4,253,471
City Manager	2,763,937	2,852,665	3,207,529	3,330,119	3,518,603
Community and Human Economic Development	500,798	1,038,043	60,800	631,716	608,618
Fire	94,360,104	96,878,973	102,440,761	105,800,625	114,380,588
Human Resources	1,853,468	1,962,702	2,063,136	2,139,046	2,172,469
Information Technology	10,852,234	9,927,583	11,325,106	12,046,088	12,106,792
Library	8,588,388	8,964,301	8,951,913	9,638,048	9,674,141
Mayor and Council	1,260,863	1,203,315	1,224,664	1,313,020	1,332,339
Municipal Clerk	678,615	774,393	942,334	453,666	965,945
Municipal Court	4,481,151	4,589,884	4,486,032	4,843,760	4,893,537
Museum and Cultural Affairs	2,270,955	2,440,401	2,185,291	2,456,257	3,387,520
Non-Departmental	23,479,173	39,382,364	28,540,002	28,624,853	29,747,141
Office of the Comptroller	1,862,103	2,048,015	2,631,851	2,702,448	2,795,907
Parks and Recreation	19,167,576	20,557,770	22,459,200	25,532,195	27,165,508
Planning and Inspections	8,400,730	7,062,869	7,228,254	7,757,931	7,857,127
Police	119,245,139	117,379,314	123,383,596	128,874,864	138,541,616
Public Health	5,859,628	5,876,041	5,936,208	6,347,522	6,600,903
Purchasing and Strategic	961,508	1,196,325	1,435,145	1,638,470	1,660,959
Streets and Maintenance	32,179,487	33,281,430	36,339,982	37,315,472	43,697,381
Tax	1,572,739	0	0	0	0
Zoo	3,887,711	3,986,779	4,415,046	4,798,606	5,168,925
Grand Total	\$352,506,904	\$371,872,523	\$379,646,683	\$398,113,862	\$428,597,800

Variance in Actual FY 2016 to Actual FY 2017:

Fire: Compensation increases for Collective Bargaining Agreement

Information Technology: Increase due to compensation increases and Records Management Division transferring from Streets and Maintenance

Non-Departmental: Decrease in transfers due to Council approved use of fund balance in FY 2016 and Economic Incentives

Parks and Recreation: Increased staffing and O&M for Quality of Life Projects, and water rate increase

Police: Compensation increases for Collective Bargaining Agreement and increase in Uniform Overtime

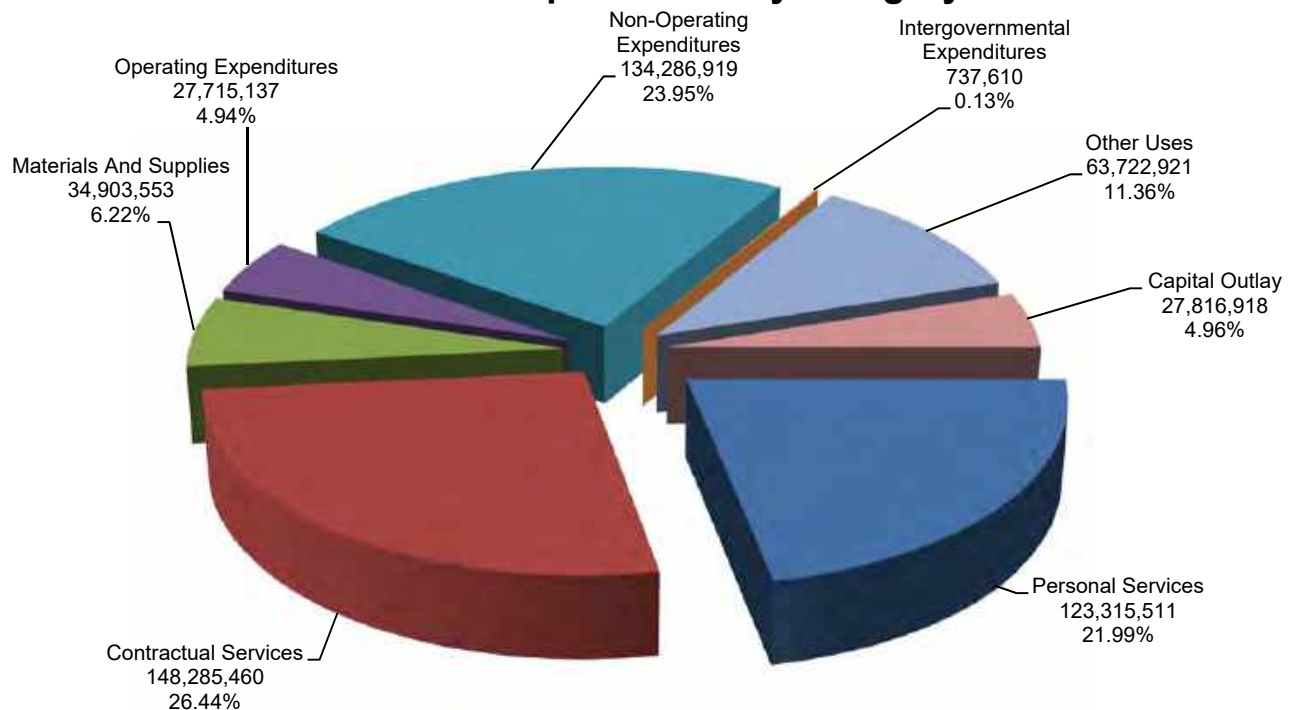
Streets and Maintenance: Increased utility expenses, increase to street and street light materials, and increase to principal payment expense



Non-General Fund Expenditures Summary by Category

Category	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Personal Services	103,709,466	121,151,843	122,436,725	112,738,992	123,315,511
Contractual Services	108,618,205	116,330,480	122,326,314	132,693,777	148,285,460
Materials And Supplies	38,544,696	32,894,079	40,971,195	33,449,808	34,903,553
Operating Expenditures	65,410,943	69,405,637	69,641,365	28,442,276	27,715,137
Non-Operating Expenditures	112,626,631	114,635,482	111,106,479	124,584,424	134,286,919
Intergovernmental Expenditures	-826,175	841,769	-1,736,081	-122,853	737,610
Other Uses	176,052,909	208,084,911	69,858,434	50,913,871	63,722,921
Capital Outlay	148,757,265	91,621,589	122,725,562	15,543,068	27,816,918
Grand Total	\$752,893,942	\$754,965,790	\$657,329,993	\$498,243,364	\$560,784,030

Non-General Fund Expenditures by Category for FY 2019



Variance in Actual FY 2016 to Actual FY 2017:

Contractual Services: Increase in economic incentive agreements and increase in prescription benefit payments in the Self Insurance Fund

Materials and Supplies: Increase in the account for public accesses maintenance and repair in the Capital Improvement Program

Non-Operating Expenditures: Decrease in bond interest expense for the Department of Aviation and Sun Metro, and decrease in principal payment expense for Non-Departmental

Other Uses: Decrease in payments refunding escrow

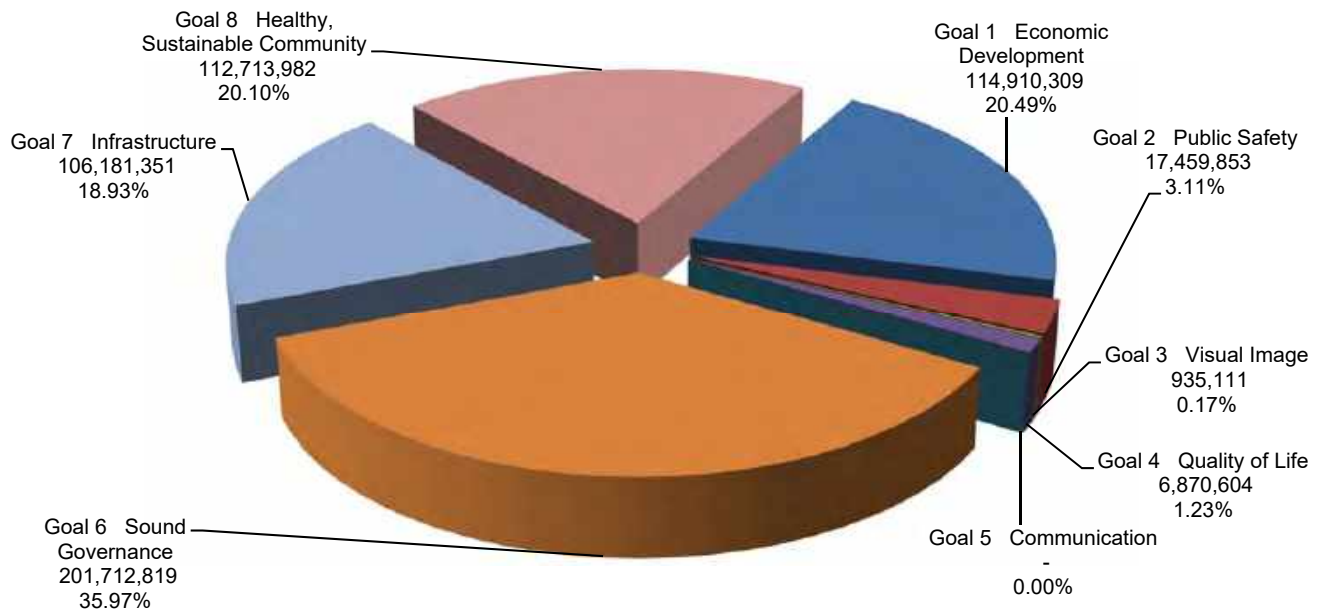
Capital Outlay: Increase due to construction of Quality of Life Bond projects, opening of new landfill cells at Environmental Services, and construction of the Northgate Transit Terminal for Sun Metro



Non-General Fund Expenditures Summary by Goal

Goal	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Goal 1 Economic Development	175,281,089	144,755,299	144,091,354	102,329,401	114,910,309
Goal 2 Public Safety	16,414,123	13,002,743	14,349,248	12,824,658	17,459,853
Goal 3 Visual Image	6,515,372	3,998,791	1,254,539	900,969	935,111
Goal 4 Quality of Life	7,450,100	7,582,992	9,131,020	6,793,425	6,870,604
Goal 5 Communication	6,749,146	166,016	0	0	0
Goal 6 Sound Governance	246,311,564	305,581,828	171,156,009	176,748,866	201,712,819
Goal 7 Infrastructure	187,859,486	168,649,795	188,676,664	97,326,503	106,181,351
Goal 8 Healthy, Sustainable Community	106,313,062	111,228,325	128,671,159	101,319,543	112,713,982
Grand Total	\$752,893,942	\$754,965,790	\$657,329,993	\$498,243,364	\$560,784,030

Non-General Fund Expenditures by Goal for FY 2019



Variance in Actual FY 2016 to Actual FY 2017:

Goal 6 Sound Governance: Decrease to payments for refunding escrow

Goal 7 Infrastructure: Increase due to construction of Quality of Life Bond projects, construction of the Northgate Terminal for Sun Metro, and vehicle replacement for Streets and Maintenance

Goal 8 Healthy, Sustainable Community: Increase due to opening of new landfill cells at Environmental Services



Non-General Fund Expenditures Summary by Department

Departments	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted
Animal Services	0	0	8,568,703	10,058,369	9,752,670
Aviation	147,674,925	101,226,055	93,293,033	53,027,304	56,873,649
Capital Improvement Department	11,632	81,490	70,627	71,362	77,840
Capital Improvement Program	70,565,410	57,632,132	66,222,457	0	0
City Attorney	212,924	192,399	213,434	196,803	64,875
City Manager	5,262	0	0	0	0
Community and Human Development	15,456,113	16,917,377	12,932,259	11,943,077	11,931,348
Destination El Paso	9,301,300	18,489,125	18,928,107	15,833,626	15,482,250
Economic Development	0	4,332,564	9,968,052	8,961,212	17,851,424
Environmental Services	77,811,230	81,143,211	93,825,944	68,623,220	80,664,979
Fire	3,627,158	2,804,285	2,901,879	3,157,121	6,567,619
Human Resources	55,140,851	57,776,506	62,529,422	63,774,587	69,683,518
Information Technology	6,749,146	166,016	0	0	0
International Bridges	18,304,864	20,707,555	21,902,162	24,507,259	24,702,986
Library	68,579	322,064	120,098	83,451	270,000
Mayor and Council	172,666	109,814	211,378	80,000	80,000
Metropolitan Planning Organization	1,910,303	2,760,077	0	0	0
Municipal Clerk	-34,099	46,206	0	0	0
Municipal Court	605,880	641,403	562,012	780,627	1,111,551
Museum and Cultural Affairs	3,630,523	3,109,915	2,572,370	1,874,372	1,898,495
Non-Departmental	190,638,151	245,300,759	105,915,835	110,238,804	129,594,745
Office of the Comptroller	165,284	191,666	199,277	115,000	115,000
Parks and Recreation	1,878,814	2,125,202	4,318,157	2,389,693	2,017,803
Planning and Inspections	6,515,372	3,998,791	1,254,539	900,969	935,111
Police	12,181,086	9,557,055	10,885,356	8,886,910	9,780,683
Public Health	13,045,719	13,167,737	13,344,253	10,694,877	10,364,986
Purchasing and Strategic Sourcing	10,524	0	0	0	0
Streets and Maintenance	25,861,708	21,863,036	27,668,911	26,027,740	32,583,775
Sun Metro	89,510,433	86,313,061	94,714,668	71,227,401	73,519,735
Tax	0	1,964,479	2,086,663	2,343,672	2,174,681
Zoo	1,872,183	2,025,811	2,120,396	2,445,909	2,684,307
Grand Total	\$752,893,942	\$754,965,790	\$657,329,993	\$498,243,364	\$560,784,030

Variance in Actual FY 2016 to Actual FY 2017:

Animal Services: Newly established Department

Aviation: Decrease in construction expense due to the completion of the rental car facility in FY 2016

Capital Improvement Program: Increase due to construction of Quality of Life Bond projects

Economic Development: Increase in economic incentive agreements

Environmental Services: Increase due to opening of new landfill cells

Human Resources: Increase due to prescription benefit payments and new HAS contributions

Non-Departmental: Decrease in payments for refunding escrow

Streets and Maintenance: Increase due to vehicle replacement

Sun Metro: Increase due to construction of the Northgate Terminal



CITY OF EL PASO, TEXAS

Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds

For the Year Ended August 31, 2016

	General Fund	Community Development Block Grants	Debt Service	Capital Projects	Downtown Development Corporation	Nonmajor Governmental Funds	Total Governmental Funds
REVENUES							
Property Taxes	\$ 153,400,605	\$ -	\$ 80,650,942	\$ -	\$ -	\$ 2,261,514	\$ 236,313,061
Penalties and Interest-Delinquent taxes	1,166,589	-	593,933	-	-	-	1,760,524
Sales Taxes	83,269,622	-	-	4,244,779	2,922,943	7,543,322	100,080,666
Franchise Fees	51,525,943	-	-	-	-	4,460,669	55,986,614
Charges for Services	38,179,887	3,113,168	1,213,353	4,372,872	99,575	36,066,826	83,049,681
Fines and Forfeitures	10,649,110	-	-	-	-	1,763,091	12,412,161
Licenses and Permits	13,993,065	-	-	-	-	20,510	14,013,575
Ticket Sales	-	-	-	-	280,197	-	280,197
Intergovernmental Revenues	349,877	13,610,000	-	8,410,258	-	18,131,769	40,521,904
County Participation	469,169	-	-	-	-	-	469,169
Interest	85,405	8,375	143,865	371,536	11	93,163	650,355
Rents and Other	1,411,981	42,976	-	-	400,000	2,532,728	4,387,685
TOTAL REVENUES	336,591,255	16,778,579	82,611,093	17,421,443	3,672,726	73,428,352	530,303,832
EXPENDITURES							
Current:							
General Government	28,067,753	193,730	-	80,390	-	1,021,696	29,363,569
Public Safety	509,996,139	-	-	-	-	12,227,232	622,223,371
Public Works	35,790,708	-	-	2,480,231	-	4,644,515	42,915,454
Public Health	5,857,910	-	-	-	-	13,111,259	18,969,169
Parks Department	20,518,044	241,070	-	51,040	-	1,582,899	22,393,053
Library	8,702,807	-	-	-	-	307,264	9,010,071
Non Departmental	19,540,951	-	-	-	-	1,735,821	21,276,772
Culture and Recreation	6,427,183	-	-	888,084	-	19,527,099	26,842,366
Economic Development	8,357,774	-	-	2,526,416	-	8,234,356	19,308,546
Environmental Code Compliance	-	-	-	-	-	454,255	454,255
Community and Human Development	1,038,045	10,766,156	-	-	-	577,616	12,381,817
Debt Service:							
Principal	5,951,740	-	39,954,278	-	-	-	45,906,018
Interest Expense	423,030	-	33,285,204	-	5,393,217	-	39,071,451
Fiscal Fees	-	-	1,121,655	2,182,442	302,591	-	3,606,688
Capital Outlay	390,107	5,071,621	-	36,249,721	-	895,227	41,416,676
TOTAL EXPENDITURES	651,567,391	16,778,579	94,331,127	44,438,344	5,695,808	64,329,259	873,160,518
Excess (Deficiency) of Revenues over Expenditures	502,864	-	(11,720,034)	(27,016,899)	(2,023,082)	9,099,293	(26,636,867)
OTHER FINANCING SOURCES(USES):							
Transfers In	16,920,805	-	8,187,253	8,274,611	429,062	7,990,918	42,002,719
Transfers Out	(20,305,174)	-	(125,930)	(17,589,493)	-	(9,138,569)	(47,139,166)
Face Amount of Bonds Issued	-	-	-	254,573,000	-	-	254,573,000
Face Amount of Refunding Bonds Issued	-	-	121,280,000	-	17,665,000	-	138,925,000
Premiums on Issuance of Bonds	-	-	18,276,214	41,780,204	1,163,237	-	61,219,655
Payments to Refunding Bond Escrow Agent	-	-	(135,475,000)	-	(17,455,000)	-	(152,930,000)
Proceeds from Sale of Capital Assets	-	-	-	137,900	-	-	137,900
Loan Proceeds	-	-	-	656,449	-	-	656,449
TOTAL OTHER FINANCING SOURCES(USES)	(3,384,279)	-	12,122,517	287,834,671	2,002,299	(1,147,651)	297,427,557
Net Change in Fund Balances	1,679,585	-	402,475	260,797,772	(20,783)	7,951,642	270,770,691
Fund Balances - Beginning of Year	42,944,336	-	3,600,113	80,024,998	320,577	24,739,383	151,809,387
Fund Balances - End of Period	\$ 44,383,921	\$ -	\$ 4,002,588	\$ 340,822,770	\$ 549,794	\$ 32,711,025	\$ 422,670,058



CITY OF EL PASO, TEXAS

Statement of Revenues, Expenses and Changes in Net Position Proprietary Funds For the Year Ended August 31, 2016

	Business-type Activities - Enterprise Funds						Governmental Activities - Internal Service Funds
	El Paso International Airport	Environmental Services	Mass Transit	International Bridges	Tax Office Enterprise Fund	Total	
OPERATING REVENUES:							
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ 1,385,972	\$ 1,385,972	\$ -
Fines and Interest-Ordinance fees	-	-	-	-	513,363	513,363	-
Charges of Rentals and Fees	37,001,739	50,849,796	129,688	43,537	-	88,924,760	-
Charges of Tolls	-	-	-	21,384,648	-	21,384,648	-
Charges of Fares and Fees	376,706	426,297	9,791,978	-	-	10,594,981	-
Sales to Departments	-	96,551	-	-	-	96,551	17,084,132
Prizes and Contributions	-	-	-	-	-	-	33,274,781
General Revenues	287,379	820,132	2,391,648	410,342	-	3,909,701	807,589
Total Operating Revenues	37,666,024	52,182,776	12,913,314	22,138,527	2,099,633	126,600,476	71,166,522
OPERATING EXPENSES:							
Personnel Services	17,750,808	21,544,284	36,084,438	3,155,479	1,202,388	79,737,397	7,043,632
Contractual Services	14,260	5,190	-	1,455,081	-	1,474,530	-
Professional Services	681,435	34,844	141,638	19,670	-	877,587	1,170,636
Outside Contracts	8,181,170	2,556,203	12,661,167	1,438,207	245,360	23,306,507	3,066,913
Fuel and Lubricants	148,367	2,132,269	3,221,940	4,449	73	5,527,098	4,441,494
Materials and Supplies	1,223,628	8,456,405	4,210,192	124,956	139,369	14,154,550	4,863,797
Communications	221,713	233,295	123,309	19,551	-	617,874	613
Utilities	1,642,594	197,223	1,345,120	80,916	-	3,266,253	23,843
Operating Leases	29,803	37,828	731,471	344,211	627,536	1,269,949	60,640
Travel and Entertainment	204,365	73,992	53,836	22,832	10,711	369,776	2,321
Benefits Provided	306	-	43,745	-	-	44,051	32,642,399
Maintenance and Repairs	893,725	272,034	1,430,288	258,162	-	2,856,209	1,639,733
Landfill and Transfer Station Utilization	-	1,008,034	-	-	-	3,008,034	-
Other Operating Expenses	2,143,906	3,833,602	6,475,849	90,392	203,165	12,749,114	262,748
Depreciation	18,228,662	7,987,175	12,501,080	1,160,756	3,377	39,881,050	73,628
Total Operating Expenses	49,972,424	30,416,326	79,024,542	9,194,796	1,931,979	189,140,067	74,302,961
Operating Income (Loss)	(11,906,400)	1,766,450	49,711,230	14,143,731	167,656	(62,539,591)	(3,596,339)
NONOPERATING REVENUES (EXPENSES):							
Interest Revenue	142,145	112,777	-	23,109	-	278,231	81,383
Interest Expense	(2,654,632)	(734,662)	(1,590,530)	(313,531)	-	(5,633,355)	-
Gain (Loss) on Sale of Equipment and Land	-	(23,448)	-	-	-	(23,448)	-
Customer Facility Charge	3,433,217	-	-	-	-	3,433,217	-
Sales Tax	-	-	41,236,405	-	-	41,236,405	-
FTA Subsidy	-	-	11,277,462	-	-	11,277,462	-
Total Nonoperating Revenues (expenses)	922,930	(645,333)	50,563,317	(793,422)	-	50,548,472	81,383
Income (Loss) Before Capital Contributions and Transfers	(10,983,470)	1,121,117	(9,147,911)	13,350,309	167,656	(11,991,119)	(3,434,956)
Capital Contributions	14,296,344	731,681	6,262,683	-	-	21,290,910	-
Transfers Out	-	(2,413,448)	-	(12,611,479)	-	(15,024,927)	-
Transfers In	-	8,048,192	8,114,363	-	30,240	16,192,997	463,086
Change in net position	3,313,024	7,487,542	(1,770,641)	1,233,830	198,096	10,463,861	(2,969,870)
Total Net Position - Beginning	220,715,276	23,945,790	68,448,034	12,478,723	-	324,607,823	2,847,425
Total Net Position - Ending	\$ 224,028,300	\$ 31,433,332	\$ 66,677,373	\$ 13,712,553	\$ 198,096	\$ 335,071,684	\$ 142,447



CITY OF EL PASO, TEXAS
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended August 31, 2017

	General Fund	Community Development Block Grants	Debt Service	Capital Projects	Nonmajor Governmental Funds	Total Governmental Funds
REVENUES						
Property Taxes	158,844,476	—	89,543,410	—	3,603,475	251,991,361
Penalties and Interest-Delinquent taxes	1,269,169	—	673,948	—	320	1,963,437
Sales Taxes	87,704,730	—	—	—	—	87,704,730
Hotel Occupancy Tax	—	—	—	3,716,640	9,698,574	13,415,214
Franchise Fees	53,599,045	—	—	—	4,696,359	58,295,404
Charges for Services	37,485,337	2,886,434	1,208,760	2,534,363	35,707,539	79,822,423
Fines and Forfeitures	7,760,033	—	—	—	1,653,765	9,413,787
Licenses and Permits	14,939,427	—	—	—	1,018,261	15,957,687
Ticket Sales	—	—	—	—	258,667	258,667
Intergovernmental Revenues	452,977	10,435,066	—	2,719,325	24,912,341	38,519,710
County Participation	469,169	—	—	—	—	469,169
Interest	286,712	17,486	261,723	2,094,677	207,221	2,867,819
Rents and Other	1,536,669	232,680	—	421,667	6,997,919	9,188,928
Total Revenues	364,367,743	13,571,666	91,667,831	11,486,662	88,754,421	569,868,323
EXPENDITURES						
Current:						
General Government	28,278,533	162,254	—	84,169	826,154	29,351,110
Public Safety	223,762,410	—	—	—	14,437,291	238,199,701
Public Works	37,771,710	—	—	6,033,518	8,643,201	52,448,429
Public Health	5,936,208	—	—	—	13,108,529	19,044,737
Parks Department	22,263,171	177,837	—	8,942	1,787,183	24,237,133
Library	8,876,913	—	—	—	120,098	8,997,011
Non Departmental	18,473,482	—	—	34,217	1,602,511	20,110,210
Culture and Recreation	6,600,337	—	—	701,607	19,944,564	27,246,508
Economic Development	8,941,212	—	—	—	12,171,553	21,112,765
Animal Services	—	—	—	—	7,780,460	7,780,460
Community and Human Development	60,800	9,094,596	—	38,969	986,954	10,181,309
Debt Service:						
Principal	6,941,373	—	37,416,071	—	460,000	44,817,444
Interest Expense	800,224	—	58,295,778	—	3,857,392	62,953,393
Fiscal Fees	—	—	23,130	35,000	18,195	76,325
Capital Outlay	533,914	2,504,584	—	62,572,039	3,092,101	68,702,638
Total Expenditures	369,240,288	11,939,271	95,734,979	69,508,451	88,836,186	635,259,173
Excess/(Deficiency) of revenues over/(under) expenditures	(4,872,545)	1,632,395	(4,047,148)	(58,021,788)	(81,765)	(65,390,851)
OTHER FINANCING SOURCES/(USES):						
Transfers In	15,153,272	—	5,097,978	1,330,992	12,427,226	34,009,467
Transfers Out	(9,303,627)	(2,000,763)	(125,930)	(5,433,251)	(5,265,055)	(22,128,627)
Proceeds from Sale of Capital Assets	—	—	—	48,183	—	48,183
Issuance of Debt	—	—	—	3,500,000	—	3,500,000
Capital Contributions	—	—	—	(34,507)	546,603	512,096
Other Sources/(Uses)	(740,585)	—	2,058,173	129,644	6,995,235	8,442,467
Total Other Financing Sources/(Uses)	5,109,059	(2,000,763)	7,030,220	(460,939)	14,704,009	24,381,586
Net Change in Fund Balances	236,513	(368,368)	2,963,072	(58,482,728)	14,622,244	(41,009,265)
Fund Balances - Beginning of Year	44,583,921	—	4,002,588	340,822,730	33,260,819	422,670,068
Fund Balances/(Deficit) - End of Year	44,820,434	(368,368)	6,965,660	282,340,002	47,883,063	381,660,791



CITY OF EL PASO, TEXAS
Statement of Revenues, Expenses and Changes in Net Position
Proprietary Funds
For the Year Ended August 31, 2017

	El Paso International Airport	Environmental Services	Mass Transit	International Bridges	Tax Office Enterprise Fund	Totals	Internal Service Funds
OPERATING REVENUES:							
Charges of Rentals and Fees	42,897,390	48,005,424	163,846	44,435	—	91,111,095	—
Charges of Tolls	—	—	—	21,686,966	—	21,686,966	—
Charges of Fares and Fees	365,275	—	9,089,495	—	—	9,444,771	—
Sales to Departments	—	89,542	—	—	—	89,542	17,673,081
Premium Contributions	—	—	—	—	—	—	60,969,091
Intergovernmental Revenues	—	—	—	—	1,843,339	1,843,339	—
Penalties and Interest-Delinquent taxes	—	—	—	—	518,368	518,368	—
General Revenues	152,033	286,038	2,384,135	447,841	65,716	3,375,763	876,257
Total Operating Revenues	43,444,699	48,381,003	11,637,477	22,179,231	2,427,423	128,069,833	79,608,429
OPERATING EXPENSES:							
Personnel Services	17,908,931	18,454,324	36,731,386	3,281,180	1,027,444	77,403,265	7,506,159
Contractual Services	22,300	5,627	—	2,090,071	—	2,119,196	—
Professional Services	535,437	60,409	112,559	62,144	—	770,549	1,190,815
Outside Contracts	7,522,085	1,818,749	13,450,816	1,634,892	226,195	24,652,737	3,545,190
Fuel and Lubricants	220,194	2,355,944	2,447,703	5,432	77	5,030,349	5,030,594
Materials and Supplies	1,260,164	7,296,501	4,409,959	148,417	146,590	13,261,591	4,819,856
Communications	226,999	164,718	117,204	20,480	—	529,401	1,423
Utilities	1,822,383	102,702	1,435,385	88,895	—	3,449,365	28,725
Operating Leases	21,516	25,150	808,820	342,671	130,019	1,328,515	12,780
Travel and Training	132,387	57,864	39,245	22,255	8,145	269,915	5,243
Benefits Provided	306	—	42,768	—	—	43,074	55,686,560
Maintenance and Repairs	863,496	305,731	444,790	757,550	—	2,371,566	1,633,011
Landfill and Transfer Station Utilization	—	3,293,334	—	—	—	3,293,334	—
Other Operating Expenses	2,206,329	3,531,079	5,922,157	122,055	467,291	12,238,911	28,010
Depreciation	19,460,701	7,681,971	14,166,897	1,196,096	19,378	42,506,043	108,288
Total Operating Expenses	52,193,628	45,156,343	80,119,708	9,772,137	2,015,099	189,256,915	79,696,612
Operating Income (Loss)	(8,748,929)	3,224,660	(68,482,232)	12,407,094	412,324	(61,187,083)	(88,184)
NONOPERATING REVENUES (EXPENSES):							
Interest Revenue	198,789	272,837	—	35,092	4,368	511,087	106,244
Interest Expense	(1,765,826)	(544,720)	(728,620)	(230,133)	—	(3,273,300)	—
Federal Tax Credit - Build America Bonds	—	—	228,925	—	—	228,925	—
Gain(Loss) on Sale of Equipment and Land	2,200	29,658	—	—	—	31,858	—
Customer Facility Charge	3,418,455	—	—	—	—	3,418,455	—
Sales Tax	—	—	42,098,342	—	—	42,098,342	—
FTA Subsidy	—	—	11,606,771	—	—	11,606,771	—
Total Non-Operating Revenues (Expenses)	1,849,519	(242,225)	53,205,417	(195,041)	4,368	54,622,136	106,244
Income (Loss) Before Capital Contributions and Transfers	(6,899,311)	2,982,435	(15,276,815)	12,212,053	416,692	(6,554,946)	18,061
Capital Contributions	4,481,508	(1,628,411)	15,089,176	—	—	17,942,704	—
Transfers Out	—	(5,251,435)	—	(12,069,141)	—	(17,320,576)	—
Transfers In	—	4,584,650	—	—	—	4,584,650	465,096
Change in net position	(2,417,373)	1,077,239	(187,638)	142,912	416,692	(968,168)	483,147
Net Position, Beginning of Year	224,026,330	33,457,341	63,677,373	13,710,553	198,096	335,071,696	(42,447)
Net Position, End of Year	221,610,954	34,534,580	63,489,736	13,853,467	614,788	334,103,528	440,699



FY 2019 Adopted Fund Category Summary

	General Fund	CDBG	Debt Service	Capital Projects	Special Revenue	Enterprise	Internal Service	All Funds
REVENUE BY SOURCE								
Property Taxes	193,554,893	0	99,433,545	0	4,820,982	480,000	0	298,289,420
Sales Taxes	93,763,721	0	0	0	14,400,000	44,878,735	0	153,042,456
Franchise Fees	52,681,354	0	0	0	10,400,549	10,161,265	0	73,223,188
Charges for Services	32,517,730	4,729,337	1,204,750	289,908	28,410,275	54,293,643	18,367,763	139,813,405
Fines and Forfeitures	7,541,245	0	0	0	1,572,781	24,500	0	9,138,526
Licenses and Permits	13,148,935	0	0	0	909,000	579,605	0	14,637,540
Intergovernmental Revenues	446,988	6,512,388	0	0	17,858,081	18,554,897	0	43,372,354
County Participation	537,341	0	0	0	0	0	0	537,341
Interest	200,000	0	300,000	0	0	115,000	0	615,000
Rents and Other	2,241,265	130,815	0	115,000	8,110,384	829,754	0	11,227,218
Other Sources (Uses)	31,964,328	0	9,120,953	7,595,072	25,405,375	19,551,616	605,000	94,262,344
SIF Revenues	0	0	0	0	0	0	69,028,518	69,028,518
Enterprise Revenues	0	0	0	0	0	82,144,539	50,000	82,194,539
TOTAL REVENUES	428,597,800	11,372,540	110,059,248	7,999,980	111,887,427	231,413,555	88,051,282	989,381,830
EXPENDITURES BY CATEGORY								
Personal Services	316,017,690	1,833,173	0	71,890	33,324,066	78,753,426	9,332,957	439,333,201
Contractual Services	37,143,463	1,765,771	24,400	293,608	39,596,367	42,062,946	64,542,428	185,428,923
Materials and Supplies	18,531,147	79,062	0	1,400	8,007,869	16,049,716	12,765,507	53,434,700
Operating Expenditures	23,831,165	460,971	0	0	6,435,432	20,730,384	88,350	51,546,302
Non-Operating Expenditures	2,055,292	5,818,312	109,908,918	0	4,844,170	13,715,519	0	136,342,211
Intergovernmental Expenditures	1,788,625	-206,449	0	0	-1,099,841	2,043,900	0	2,524,235
Other Uses	29,121,848	0	125,930	290,342	14,062,469	48,048,141	1,196,039	92,844,569
Capital Outlay	110,770	1,621,700	0	7,342,740	8,716,955	10,009,523	126,000	27,927,688
TOTAL EXPENDITURES	428,597,800	11,372,540	110,059,248	7,999,980	111,887,427	231,413,555	88,051,282	989,381,830



General Fund

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
REVENUE BY SOURCE					
Property Taxes	148,473,992	153,799,883	159,149,901	174,934,222	193,554,893
Penalties and Interest-Delinquent Taxes	1,225,829	1,166,589	1,289,169	0	0
Sales Taxes	83,902,828	85,269,622	87,704,730	89,473,202	93,763,721
Franchise Fees	49,843,739	51,525,944	53,599,045	55,660,606	52,661,354
Charges for Services	30,738,610	32,588,994	31,808,608	32,291,533	32,517,730
Fines and Forfeitures	11,009,507	10,649,107	7,760,033	9,162,749	7,541,245
Licenses and Permits	12,973,477	13,901,051	14,939,427	12,629,230	13,148,935
Intergovernmental Revenues	2,186,540	349,877	452,977	446,988	446,988
County Participation	630,388	469,169	469,169	537,341	537,341
Interest	26,429	85,405	300,031	200,000	200,000
Rents and Other	1,525,475	1,496,104	1,523,350	2,314,025	2,241,265
Other Sources (Uses)	19,525,070	22,291,998	20,886,558	20,463,966	31,984,328
SIF Revenues	0	0	0	0	0
Enterprise Revenues	0	0	0	0	0
TOTAL REVENUES	362,061,883	373,593,742	379,883,197	398,113,862	428,597,800
EXPENDITURES BY CATEGORY					
Personal Services	268,406,486	273,168,329	287,614,881	300,338,721	316,017,690
Contractual Services	30,817,277	34,766,253	35,252,744	35,235,482	37,143,463
Materials and Supplies	13,778,816	14,323,192	14,672,524	17,348,785	18,531,147
Operating Expenditures	20,088,088	20,547,149	21,945,711	23,091,290	23,831,165
Non-Operating Expenditures	7,317,552	6,718,680	7,834,034	9,841,938	2,055,292
Intergovernmental Expenditures	1,475,677	1,343,638	1,386,480	1,652,678	1,786,625
Other Uses	10,330,328	20,305,174	10,406,395	10,448,298	29,121,648
Capital Outlay	294,679	700,108	533,914	156,670	110,770
TOTAL EXPENDITURES	352,506,904	371,872,523	379,646,683	398,113,862	428,597,800



Community Development Block Grants

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
REVENUE BY SOURCE					
Property Taxes	0	0	0	0	0
Penalties and Interest-Delinquent Taxes	0	0	0	0	0
Sales Taxes	0	0	0	0	0
Franchise Fees	0	0	0	0	0
Charges for Services	2,894,018	3,117,166	5,291,179	3,092,445	4,729,337
Fines and Forfeitures	0	0	0	0	0
Licenses and Permits	0	0	0	0	0
Intergovernmental Revenues	14,512,443	10,516,766	10,435,066	8,890,221	6,512,388
County Participation	0	0	0	0	0
Interest	-897	6,863	17,498	0	0
Rents and Other	491,666	42,975	304,913	130,815	130,815
Other Sources (Uses)	-4,178	394,037	307,196	0	0
SIF Revenues	-2	0	0	0	0
Enterprise Revenues	0	0	0	0	0
TOTAL REVENUES	17,893,060	14,077,809	16,355,810	12,113,481	11,372,540
EXPENDITURES BY CATEGORY					
Personal Services	845,661	4,552,441	2,387,070	2,153,473	1,833,173
Contractual Services	142,528	125,210	614,493	322,477	1,765,771
Materials and Supplies	66,556	-5,382	88,788	50,643	79,062
Operating Expenditures	575,131	840,067	754,942	781,972	460,971
Non-Operating Expenditures	10,167,408	5,623,568	6,149,137	5,764,913	5,818,312
Intergovernmental Expenditures	104,342	69,042	-147,808	-262,734	-206,449
Other Uses	-9	0	307,166	516	0
Capital Outlay	3,259,386	5,573,615	2,504,584	3,322,222	1,621,700
TOTAL EXPENDITURES	15,160,982	16,778,560	12,658,561	12,113,481	11,372,540



Debt Service

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
REVENUE BY SOURCE					
Property Taxes	76,324,343	80,659,942	89,543,410	93,793,531	99,433,545
Penalties and Interest-Delinquent Taxes	619,001	593,935	673,948	0	0
Sales Taxes	0	0	0	0	0
Franchise Fees	0	0	0	0	0
Charges for Services	1,283,773	1,213,355	1,206,750	0	1,204,750
Fines and Forfeitures	0	0	0	0	0
Licenses and Permits	0	0	0	0	0
Intergovernmental Revenues	0	0	0	0	0
County Participation	0	0	0	0	0
Interest	36,206	143,885	261,723	0	300,000
Rents and Other	1,462,513	2,124,181	0	0	0
Other Sources (Uses)	101,166,870	149,849,621	7,422,402	7,504,188	9,120,953
SIF Revenues	0	0	0	0	0
Enterprise Revenues	0	0	0	0	0
TOTAL REVENUES	180,892,707	234,584,900	99,110,234	101,297,719	110,059,248
EXPENDITURES BY CATEGORY					
Personal Services	0	0	0	0	0
Contractual Services	19,765	28,130	23,130	60,000	24,400
Materials and Supplies	0	0	0	0	0
Operating Expenditures	688,222	1,093,525	0	0	0
Non-Operating Expenditures	90,411,802	97,459,842	95,711,849	101,111,789	109,908,918
Intergovernmental Expenditures	0	0	0	0	0
Other Uses	88,904,290	135,600,930	392,182	125,930	125,930
Capital Outlay	0	0	0	0	0
TOTAL EXPENDITURES	180,022,079	234,182,427	96,127,161	101,297,719	110,059,248



Capital Projects

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
REVENUE BY SOURCE					
Property Taxes	0	0	0	0	0
Penalties and Interest-Delinquent Taxes	0	0	0	0	0
Sales Taxes	3,687,317	4,244,780	3,716,640	3,875,000	0
Franchise Fees	0	0	0	0	0
Charges for Services	17,111,090	10,433,489	2,468,856	0	289,908
Fines and Forfeitures	0	0	0	0	0
Licenses and Permits	0	0	0	0	0
Intergovernmental Revenues	1,683,305	2,750,830	3,446,870	0	0
County Participation	0	0	0	0	0
Interest	-43,389	373,536	2,094,677	0	0
Rents and Other	180,699	88,527	253,056	115,000	115,000
Other Sources (Uses)	103,920,002	310,354,089	5,104,802	764,622	7,595,072
SIF Revenues	0	0	0	0	0
Enterprise Revenues	0	0	0	0	0
TOTAL REVENUES	126,519,024	328,256,150	17,084,500	4,754,622	7,999,980
EXPENDITURES BY CATEGORY					
Personal Services	2,005,396	1,652,283	941,280	73,408	71,890
Contractual Services	2,188,610	2,057,719	922,530	3,700	293,608
Materials and Supplies	7,189,515	1,381,624	5,532,443	1,400	1,400
Operating Expenditures	889,924	2,274,712	43,317	0	0
Non-Operating Expenditures	0	0	0	0	0
Intergovernmental Expenditures	-5,684	0	0	0	0
Other Uses	3,847,199	22,520,314	5,432,909	2,610,477	290,342
Capital Outlay	73,356,464	35,999,885	63,411,187	2,085,637	7,342,740
TOTAL EXPENDITURES	89,451,422	65,866,539	76,283,667	4,754,622	7,999,980



Special Revenue

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
REVENUE BY SOURCE					
Property Taxes	606,777	2,806,077	3,803,475	4,000,473	4,820,082
Penalties and Interest-Delinquent Taxes	614	621	320	0	0
Sales Taxes	9,821,309	11,615,271	10,187,545	9,975,000	14,400,000
Franchise Fees	4,558,716	4,480,670	4,898,359	4,483,974	10,400,549
Charges for Services	33,347,242	31,731,594	33,353,418	27,519,679	28,410,275
Fines and Forfeitures	1,740,264	1,813,508	1,853,755	1,722,003	1,572,781
Licenses and Permits	58,019	70,610	920,000	1,165,000	909,000
Intergovernmental Revenues	26,522,662	17,176,023	21,567,474	16,430,056	17,858,081
County Participation	0	0	0	0	0
Interest	5,795	39,500	225,428	0	0
Rents and Other	1,430,756	2,533,161	2,488,053	2,153,593	8,110,384
Other Sources (Uses)	6,121,543	12,444,055	16,015,441	16,098,194	25,405,375
SIF Revenues	0	0	0	0	0
Enterprise Revenues	0	0	0	0	0
TOTAL REVENUES	84,213,697	84,690,990	94,612,166	83,547,972	111,887,427
EXPENDITURES BY CATEGORY					
Personal Services	22,352,514	28,168,043	33,042,915	27,039,610	33,324,066
Contractual Services	20,703,470	23,642,655	25,951,339	31,351,503	39,596,307
Materials and Supplies	3,492,874	4,910,212	9,824,388	4,888,671	6,007,869
Operating Expenditures	6,216,210	5,880,050	7,208,373	5,881,065	6,435,432
Non-Operating Expenditures	4,888,766	4,024,490	4,703,575	4,129,808	4,644,170
Intergovernmental Expenditures	-1,091,930	-308,438	-973,179	-1,164,343	-1,099,841
Other Uses	9,116,545	9,147,844	9,631,040	10,039,618	14,062,469
Capital Outlay	2,282,917	865,227	3,092,101	1,402,010	8,716,955
TOTAL EXPENDITURES	67,961,367	76,666,085	92,480,550	83,547,972	111,887,427



Enterprise

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
REVENUE BY SOURCE					
Property Taxes	0	480,000	480,000	480,000	480,000
Penalties and Interest-Delinquent Taxes	0	0	0	0	0
Sales Taxes	40,533,730	41,236,405	42,098,342	43,416,145	44,879,735
Franchise Fees	3,121,536	3,343,522	3,192,373	3,189,532	10,161,265
Charges for Services	48,475,533	51,298,225	48,509,194	48,399,431	54,293,643
Fines and Forfeitures	16,672	24,803	20,236	24,500	24,500
Licenses and Permits	1,552,524	1,553,119	572,611	478,672	579,895
Intergovernmental Revenues	17,418,853	19,707,266	34,314,708	4,420,927	18,554,897
County Participation	0	0	0	0	0
Interest	65,856	270,232	511,087	115,000	115,000
Rents and Other	563,996	698,666	652,245	685,875	629,754
Other Sources (Uses)	88,594,484	43,053,666	42,012,643	20,200,817	19,551,816
SIF Revenues	0	0	0	0	0
Enterprise Revenues	75,389,937	87,804,991	75,693,031	92,581,085	82,144,539
TOTAL REVENUES	255,713,128	248,276,894	248,056,468	213,991,983	231,413,555
EXPENDITURES BY CATEGORY					
Personal Services	72,930,773	79,737,406	77,403,265	77,079,082	78,753,428
Contractual Services	30,809,087	33,553,444	35,477,542	40,535,643	42,062,946
Materials and Supplies	16,392,774	15,957,120	14,100,139	15,250,882	16,049,718
Operating Expenditures	56,962,001	59,172,725	61,463,042	10,712,034	20,730,384
Non-Operating Expenditures	7,158,855	7,527,582	4,541,917	13,577,914	13,715,519
Intergovernmental Expenditures	187,098	1,079,162	-816,294	1,304,224	2,043,900
Other Uses	74,184,959	40,785,584	54,095,138	37,905,025	48,048,141
Capital Outlay	89,732,519	48,998,913	53,683,821	8,627,199	10,009,523
TOTAL EXPENDITURES	328,337,866	286,811,937	300,129,570	213,991,983	231,413,555



Internal Service

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
REVENUE BY SOURCE					
Property Taxes	0	0	0	0	0
Penalties and Interest-Delinquent Taxes	0	0	0	0	0
Sales Taxes	0	0	0	0	0
Franchise Fees	0	0	0	0	0
Charges for Services	17,808,596	17,286,260	17,903,834	18,763,000	18,367,763
Fines and Forfeitures	0	0	0	0	0
Licenses and Permits	21,662	19,591	0	0	0
Intergovernmental Revenues	0	0	0	0	0
County Participation	0	0	0	0	0
Interest	29,650	81,383	106,244	0	0
Rents and Other	0	0	0	0	0
Other Sources (Uses)	0	465,066	465,066	504,000	605,000
SIF Revenues	51,913,858	52,922,460	61,546,704	63,191,339	69,028,516
Enterprise Revenues	-1,240,234	21,923	57,811	79,248	50,000
TOTAL REVENUES	68,533,531	70,796,704	80,079,759	82,537,587	88,051,282
EXPENDITURES BY CATEGORY					
Personal Services	5,575,122	7,043,670	8,662,195	6,393,420	9,332,957
Contractual Services	54,754,746	56,623,321	59,337,290	60,420,454	64,542,428
Materials and Supplies	11,402,978	10,670,504	11,425,439	13,278,232	12,765,507
Operating Expenditures	101,455	138,559	171,691	2,087,175	88,350
Non-Operating Expenditures	0	0	0	0	0
Intergovernmental Expenditures	0	0	0	0	0
Other Uses	-40	0	0	232,306	1,196,039
Capital Outlay	126,000	153,949	53,869	126,000	126,000
TOTAL EXPENDITURES	71,960,260	74,630,003	79,650,484	82,537,587	88,051,282



Airport Operations

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
REVENUE BY SOURCE					
Property Taxes	0	0	0	0	0
Penalties and Interest-Delinquent Taxes	0	0	0	0	0
Sales Taxes	0	0	0	0	0
Franchise Fees	549,958	549,958	604,031	575,000	575,000
Charges for Services	320,041	243,278	177,358	188,182	1,693,021
Fines and Forfeitures	16,672	24,803	20,236	24,500	24,500
Licenses and Permits	320,753	321,392	315,170	328,672	408,605
Intergovernmental Revenues	0	0	0	0	0
County Participation	0	0	0	0	0
Interest	93,852	141,703	122,820	104,000	104,000
Rents and Other	49,618	89,240	33,402	77,000	78,500
Other Sources (Uses)	0	0	10,403,818	0	0
SIF Revenues	0	0	0	0	0
Enterprise Revenues	35,387,583	36,228,707	36,252,579	36,947,141	39,218,801
TOTAL REVENUES	36,738,477	37,599,082	47,929,414	38,244,495	42,102,427
EXPENDITURES BY CATEGORY					
Personal Services	16,387,010	17,367,005	17,568,710	18,448,967	18,706,730
Contractual Services	6,497,613	6,797,915	7,989,196	8,927,088	10,268,743
Materials and Supplies	2,715,395	2,240,165	2,297,512	2,029,309	2,212,210
Operating Expenditures	20,673,339	22,292,195	23,604,391	5,059,338	5,339,883
Non-Operating Expenditures	281,082	381,208	-481,483	284,000	284,000
Intergovernmental Expenditures	0	0	0	353,524	0
Other Uses	8,487,837	0	4,023,389	3,142,269	5,290,861
Capital Outlay	-11,832	0	0	0	0
TOTAL EXPENDITURES	55,030,442	49,078,489	55,001,714	38,244,495	42,102,427



Environmental Services

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
REVENUE BY SOURCE					
Property Taxes	0	0	0	0	0
Penalties and Interest-Delinquent Taxes	0	0	0	0	0
Sales Taxes	0	0	0	0	0
Franchise Fees	2,425,109	2,685,050	2,482,886	2,452,000	9,405,000
Charges for Services	44,796,723	48,068,777	45,480,225	44,700,726	49,319,372
Fines and Forfeitures	0	0	0	0	0
Licenses and Permits	1,231,771	1,231,532	257,441	150,000	171,000
Intergovernmental Revenues	663,411	602,903	288,266	269,408	269,408
County Participation	0	0	0	0	0
Interest	-11,909	112,777	272,837	0	0
Rents and Other	92,570	186,862	160,113	100,000	115,000
Other Sources (Uses)	4,237,465	4,256,400	5,209,650	7,081,537	5,533,915
SIF Revenues	0	0	0	0	0
Enterprise Revenues	0	0	29,658	0	0
TOTAL REVENUES	53,435,140	57,144,301	54,181,076	54,753,671	64,813,695
EXPENDITURES BY CATEGORY					
Personal Services	17,045,832	18,202,858	18,020,539	18,937,513	18,793,436
Contractual Services	7,468,329	8,598,909	8,291,100	8,667,800	9,925,320
Materials and Supplies	4,006,356	3,860,773	3,490,941	4,522,515	5,267,200
Operating Expenditures	11,718,192	14,492,891	14,168,215	7,083,131	7,523,500
Non-Operating Expenditures	1,944,090	1,849,692	1,564,864	3,489,844	3,482,956
Intergovernmental Expenditures	0	0	0	0	0
Other Uses	14,448,975	13,473,219	21,717,964	12,052,868	19,821,283
Capital Outlay	0	0	1,266,711	0	0
TOTAL EXPENDITURES	56,631,774	60,478,332	68,520,335	54,753,671	64,813,695



Sun Metro General Operations

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
REVENUE BY SOURCE					
Property Taxes	0	0	0	0	0
Penalties and Interest-Delinquent Taxes	0	0	0	0	0
Sales Taxes	40,533,736	41,236,407	42,098,341	43,416,145	44,878,735
Franchise Fees	18,322	23,044	54,997	70,000	60,000
Charges for Services	2,934,606	2,887,438	2,650,601	3,000,000	3,161,000
Fines and Forfeitures	0	0	0	0	0
Licenses and Permits	0	0	0	0	0
Intergovernmental Revenues	0	97,068	-96,310	0	0
County Participation	0	0	0	0	0
Interest	-19,197	0	0	0	0
Rents and Other	68,960	65,408	102,818	157,121	80,000
Other Sources (Uses)	240,551	9,218,578	263,432	490,869	0
SIF Revenues	0	0	0	0	0
Enterprise Revenues	9,846,933	20,573,649	8,265,912	9,503,314	9,420,000
TOTAL REVENUES	53,623,911	74,101,591	53,339,791	56,637,449	57,599,735
EXPENDITURES BY CATEGORY					
Personal Services	33,285,587	34,303,859	27,961,231	25,262,441	24,343,675
Contractual Services	13,229,227	13,510,932	10,905,119	11,389,876	12,370,950
Materials and Supplies	8,641,345	7,191,769	2,461,940	3,145,238	3,142,350
Operating Expenditures	21,002,058	18,836,358	20,257,007	6,795,009	6,958,525
Non-Operating Expenditures	2,088,267	2,356,636	649,223	4,013,591	4,088,227
Intergovernmental Expenditures	1,306,705	1,282,559	6,263,569	5,144,212	6,223,000
Other Uses	-170	0	0	618,762	0
Capital Outlay	2,513,684	1,779,100	44,845	268,317	473,008
TOTAL EXPENDITURES	82,066,704	79,261,214	68,542,935	56,637,449	57,599,735



International Bridges Operations

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
REVENUE BY SOURCE					
Property Taxes	0	0	0	0	0
Penalties and Interest-Delinquent Taxes	0	0	0	0	0
Sales Taxes	0	0	0	0	0
Franchise Fees	77,398	43,485	43,678	91,782	120,515
Charges for Services	102,884	59,088	96,587	480,523	90,250
Fines and Forfeitures	0	0	0	0	0
Licenses and Permits	0	0	0	0	0
Intergovernmental Revenues	0	0	0	0	0
County Participation	0	0	0	0	0
Interest	6,229	21,109	35,092	0	0
Rents and Other	351,354	351,305	352,011	351,254	351,254
Other Sources (Uses)	0	0	0	0	0
SIF Revenues	0	0	0	0	0
Enterprise Revenues	18,222,912	18,966,678	18,745,390	18,672,051	20,927,995
TOTAL REVENUES	18,760,777	19,441,665	19,272,758	19,595,610	21,490,014
EXPENDITURES BY CATEGORY					
Personal Services	2,452,443	3,155,419	3,281,180	3,462,062	3,470,553
Contractual Services	1,489,108	1,572,358	1,718,358	2,184,707	2,129,584
Materials and Supplies	254,317	380,283	380,879	482,650	562,850
Operating Expenditures	719,124	712,175	744,659	168,572	207,317
Non-Operating Expenditures	191,969	394,379	324,002	1,468,250	1,484,500
Intergovernmental Expenditures	0	0	0	0	0
Other Uses	12,102,950	12,848,728	12,306,552	11,803,369	13,609,210
Capital Outlay	0	5,552	50,573	26,000	26,000
TOTAL EXPENDITURES	17,209,910	19,068,895	18,806,204	19,595,610	21,490,014



Zoo Operations

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
REVENUE BY SOURCE					
Property Taxes	0	0	0	0	0
Penalties and Interest-Delinquent Taxes	0	0	0	0	0
Sales Taxes	0	0	0	0	0
Franchise Fees	0	0	0	0	0
Charges for Services	2,433,630	2,407,237	2,273,556	2,445,909	2,435,909
Fines and Forfeitures	0	0	0	0	0
Licenses and Permits	0	0	0	0	0
Intergovernmental Revenues	0	0	0	0	0
County Participation	0	0	0	0	0
Interest	0	0	6,628	0	0
Rents and Other	13,049	15,446	2,128	0	0
Other Sources (Uses)	0	0	0	0	248,398
SIF Revenues	0	0	0	0	0
Enterprise Revenues	0	0	0	0	0
TOTAL REVENUES	2,446,679	2,422,684	2,282,311	2,445,909	2,684,307
EXPENDITURES BY CATEGORY					
Personal Services	748,365	864,209	639,265	697,529	670,696
Contractual Services	482,892	514,729	619,015	692,568	718,538
Materials and Supplies	534,268	554,782	714,016	796,162	927,917
Operating Expenditures	83,912	73,467	112,069	142,310	172,011
Non-Operating Expenditures	17,300	16,624	18,971	23,450	22,280
Intergovernmental Expenditures	0	0	0	0	0
Other Uses	0	0	0	91,880	90,855
Capital Outlay	3,470	0	10,280	2,010	82,010
TOTAL EXPENDITURES	1,870,207	2,025,811	2,113,616	2,445,909	2,684,307



Self Insurance Fund

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
REVENUE BY SOURCE					
Property Taxes	0	0	0	0	0
Penalties and Interest-Delinquent Taxes	0	0	0	0	0
Sales Taxes	0	0	0	0	0
Franchise Fees	0	0	0	0	0
Charges for Services	373,584	198,378	224,983	0	0
Fines and Forfeitures	0	0	0	0	0
Licenses and Permits	0	0	0	0	0
Intergovernmental Revenues	0	0	0	0	0
County Participation	0	0	0	0	0
Interest	29,650	81,383	103,813	0	0
Rents and Other	0	0	0	0	0
Other Sources (Uses)	0	465,086	465,086	504,000	605,000
SIF Revenues	51,913,858	52,922,460	61,546,784	63,191,339	69,028,518
Enterprise Revenues	-1,240,234	21,923	57,811	79,248	50,000
TOTAL REVENUES	51,076,857	53,689,230	62,398,477	63,774,587	69,683,518
EXPENDITURES BY CATEGORY					
Personal Services	1,109,218	1,679,770	3,399,981	1,293,058	4,107,094
Contractual Services	54,005,702	56,061,196	59,145,593	60,226,654	64,341,428
Materials and Supplies	20,715	20,113	15,347	41,200	39,450
Operating Expenditures	8,724	15,427	11,295	2,013,675	13,350
Non-Operating Expenditures	0	0	0	0	0
Intergovernmental Expenditures	0	0	0	0	0
Other Uses	-40	0	0	200,000	1,182,196
Capital Outlay	0	0	0	0	0
TOTAL EXPENDITURES	55,144,319	57,776,506	62,572,217	63,774,587	69,683,518



Internal Services

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
REVENUE BY SOURCE					
Property Taxes	0	0	0	0	0
Penalties and Interest-Delinquent Taxes	0	0	0	0	0
Sales Taxes	0	0	0	0	0
Franchise Fees	0	0	0	0	0
Charges for Services	17,435,011	17,087,883	17,678,851	18,763,000	18,367,763
Fines and Forfeitures	0	0	0	0	0
Licenses and Permits	21,662	19,591	0	0	0
Intergovernmental Revenues	0	0	0	0	0
County Participation	0	0	0	0	0
Interest	0	0	2,431	0	0
Rents and Other	0	0	0	0	0
Other Sources (Uses)	0	0	0	0	0
SIF Revenues	0	0	0	0	0
Enterprise Revenues	0	0	0	0	0
TOTAL REVENUES	17,456,673	17,107,474	17,681,282	18,763,000	18,367,763
EXPENDITURES BY CATEGORY					
Personal Services	4,465,904	5,363,900	5,262,213	5,100,362	5,225,863
Contractual Services	749,043	562,126	191,698	193,800	201,000
Materials and Supplies	11,382,262	10,650,391	11,410,092	13,237,032	12,726,057
Operating Expenditures	92,730	123,131	160,396	73,500	75,000
Non-Operating Expenditures	0	0	0	0	0
Intergovernmental Expenditures	0	0	0	0	0
Other Uses	0	0	0	32,306	13,843
Capital Outlay	126,000	153,949	53,869	126,000	126,000
TOTAL EXPENDITURES	16,815,941	16,853,497	17,078,268	18,763,000	18,367,763



BUDGET DETAIL

- **GOAL 1:**
CREATE AN ENVIRONMENT CONDUCIVE TO STRONG, SUSTAINABLE ECONOMIC DEVELOPMENT
- **GOAL 2:**
SET THE STANDARD FOR A SAFE AND SECURE CITY
- **GOAL 3:**
PROMOTE THE VISUAL IMAGE OF EL PASO
- **GOAL 4:**
ENHANCE EL PASO'S QUALITY OF LIFE THROUGH RECREATIONAL, CULTURAL AND EDUCATIONAL ENVIRONMENTS
- **GOAL 5:**
PROMOTE TRANSPARENT AND CONSISTENT COMMUNICATION AMONG ALL MEMBERS OF THE COMMUNITY
- **GOAL 6:**
SET THE STANDARD FOR SOUND GOVERNANCE AND FISCAL MANAGEMENT
- **GOAL 7:**
ENHANCE AND SUSTAIN EL PASO'S INFRASTRUCTURE NETWORK
- **GOAL 8:**
NURTURE AND PROMOTE A HEALTHY, SUSTAINABLE COMMUNITY



GOAL 1

ECONOMIC DEVELOPMENT

- AVIATION
- DESTINATION EL PASO
- ECONOMIC DEVELOPMENT
- INTERNATIONAL BRIDGES

GOAL 1

Create and Environment Conducive to Strong, Sustainable Economic Development

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	14,384,168	22,177,997	22,635,761	17,253,017	21,574,394	4,321,377	25%
Employee Benefits	4,717,303	5,720,175	6,130,251	6,797,173	8,459,837	1,662,664	24%
Contractual Services	1,381,959	1,455,081	2,090,071	4,673,867	2,942,457	(1,731,410)	-37%
Professional Services	2,203,853	5,524,217	5,607,153	10,885,409	2,530,097	(8,355,312)	-77%
Outside Contracts	10,809,051	13,387,140	17,662,769	18,166,405	29,676,477	11,510,072	63%
Interfund Services	23,408	30,817	22,323	35,400	18,400	(17,000)	-48%
Building Leases	378,869	392,319	390,580	393,954	424,054	30,100	8%
Fuel & Lubricants	260,030	203,387	231,312	234,620	323,370	88,750	38%
Materials & Supplies	1,189,001	3,072,525	3,004,926	1,047,474	2,117,640	1,070,166	102%
Maintenance & Repairs	1,514,112	1,241,405	1,783,885	1,151,400	1,349,942	198,542	17%
Minor Equipment & Furniture	85,254	272,984	2,441,491	257,415	317,415	60,000	23%
Communications	346,714	326,355	316,242	258,797	309,175	50,378	19%
Utilities	2,276,367	2,334,339	2,574,025	2,813,472	2,953,200	139,728	5%
Travel	154,278	395,686	325,712	266,317	552,425	286,108	107%
Other Operating Expenditures	19,103,668	21,573,685	22,813,195	2,768,406	3,368,255	599,849	22%
Community Service Projects	-	-	-	707,017	401,500	(305,517)	-43%
Interest Expense	-	-	181,237	226,250	-	(226,250)	-100%
Other Non-Operating Expenditures	3,002,351	3,378,858	2,247,361	5,848,229	6,154,336	306,107	5%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	62,527,276	30,105,084	34,308,487	28,195,207	28,689,716	494,509	2%
Capital Expenditures	50,923,426	34,658,148	21,037,531	2,265,897	4,711,183	2,445,286	108%
Total Expenditures	175,281,089	146,250,203	145,804,312	104,245,727	116,873,872	12,628,146	12%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	-	1,494,903	1,712,958	1,916,326	1,963,563	47,237	2%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	2,925,687	2,655,923	3,102,297	3,875,000	3,875,000	-	0%
Special Revenue	6,375,613	20,165,766	25,985,982	20,919,838	29,458,674	8,538,836	41%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	165,979,789	121,933,610	115,003,075	77,534,563	81,576,635	4,042,072	5%
Internal Service	-	-	-	-	-	-	0%
Total Funds	175,281,089	146,250,203	145,804,312	104,245,727	116,873,872	12,628,146	12%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	-	23	20	21	21	0
Non-General Fund	282	298	304	305	303	(2)
Total Authorized	282	321	324	325	324	(2)



Aviation

Mission

Provide customers with a safe, efficient airport, operating in an environmentally conscious and self-sustaining manner.

Key Functions:

Pass Federal Aviation Administration (FAA) 139 annual inspection
Ensure the airport meets FAA Grant Assurances to remain self-sustaining



FY 2018 Key Results

- New direct flights announced to Chicago, Denver, San Diego, Las Vegas and Salt Lake City
- Addition of ELPVirtuwall during FY 2018
- 2nd place in North America, Air Service Quality Award – 2nd year in a row

FY 2019 Budget

FY 2019 Total Budget
\$56,873,649

FY 2019 General Fund
\$0

FY 2019 Non-General Fund
\$56,873,649

Total FTE's
233.60

Goal 1: Economic Development Total Budget \$116,873,872



FY 2019 Key Deliverables

- Complete reconstruction of Runway 4/22 - provides safety and a new 30-year pavement life
- Completion of a new Checked Baggage Inline System - provides enhanced security measures and customer convenience
- Continue to meet with Airlines to promote new routes to El Paso

AVIATION

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	12,451,961	13,155,713	13,010,278	13,527,386	13,300,041	(227,345)	-2%
Employee Benefits	4,142,995	4,595,107	4,905,992	5,425,505	5,406,689	(18,816)	0%
Contractual Services	-	-	-	4,000	-	(4,000)	-100%
Professional Services	609,242	696,001	558,043	988,775	1,021,425	32,650	3%
Outside Contracts	5,987,230	6,385,367	7,522,086	8,136,163	9,431,218	1,295,055	16%
Interfund Services	4,633	5,324	5,439	5,500	5,500	-	0%
Building Leases	32,951	28,883	21,916	42,200	42,200	-	0%
Fuel & Lubricants	249,432	185,919	220,194	203,270	309,520	106,250	52%
Materials & Supplies	1,086,666	1,152,220	976,105	896,174	903,875	7,701	1%
Maintenance & Repairs	1,350,379	867,360	862,070	804,400	824,900	20,500	3%
Minor Equipment & Furniture	43,371	56,896	280,047	247,915	268,915	21,000	8%
Communications	332,049	221,714	226,999	244,325	209,325	(35,000)	-14%
Utilities	1,474,553	1,642,994	1,822,383	1,993,500	2,125,500	132,000	7%
Travel	137,390	204,366	132,387	195,775	207,425	11,650	6%
Other Operating Expenditures	18,728,845	20,225,202	21,423,028	2,631,888	2,797,633	165,745	6%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	2,934,334	2,926,875	2,003,828	4,606,229	4,609,836	3,607	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	47,633,205	14,463,637	19,271,054	12,377,199	14,617,647	2,240,448	18%
Capital Expenditures	50,475,688	34,412,476	20,051,185	697,100	792,000	94,900	14%
Total Expenditures	147,674,925	101,226,055	93,293,033	53,027,304	56,873,649	3,846,345	7%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	-	-	-	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	147,674,925	101,226,055	93,293,033	53,027,304	56,873,649	3,846,345	7%
Internal Service	-	-	-	-	-	-	0%
Total Funds	147,674,925	101,226,055	93,293,033	53,027,304	56,873,649	3,846,345	7%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	-	-	-	-	0	0
Non-General Fund	227	227	233	234	233	(0)
Total Authorized	227	227	233	234	234	0

AVIATION

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Enterprise Funds					
AIRPORT POLICE OPER	2,443,011	2,234,005	2,288,830	2,433,143	2,513,442
AIRPORT FAA OPERCANINE	367,133	415,226	546,406	202,000	590,704
Parking Enforcement Control	324,867	318,763	336,142	355,662	357,306
AIRCRAFT RESCUE FIRE FIGHTERS	2,775,300	2,828,126	2,736,781	2,980,445	3,090,580
Airport FMS Unit	724,991	626,546	700,129	627,335	641,764
FINANCE AND ADMIN	17,224,701	10,063,667	14,972,905	13,824,237	15,372,249
Dispatch Badging	812,023	836,874	877,918	971,041	962,106
INVENTORY PURCH	239,528	1,818,180	1,491,128	4,400,000	4,400,000
AIR CARGO	2,532,121	2,544,216	2,508,168	472,112	487,556
TERMINAL	9,968,784	10,617,031	11,212,018	6,885,588	6,978,775
GROUND TRANSP	2,130,918	2,396,487	3,419,038	2,994,382	3,019,483
AVIATION	1,135,103	1,207,625	4,406	395,650	370,566
AIRFIELD	7,851,494	8,005,823	8,779,843	1,432,998	1,579,227
SOUTHERN INDUSTRIAL PARK	218,631	257,285	635,353	276,955	296,720
BUTTERFIELD TRAIL INDUSTRIAL P	1,317,763	1,319,477	1,270,671	626,269	605,673
DEBT RESERVES	2,653,652	2,657,651	1,770,376	4,323,529	4,327,186
PASSENGER FACILITY CHARG	19,879,108	14,398,637	3,883,977	5,722,644	5,910,000
Airport PFC Capital Projects	0	0	5,323,421	0	0
AIRPORT RESTRICTED LAND SALES	6,446,288	412,764	132,510	337,036	337,036
AIRPORT OPERATING ACCOUNT	13,016,367	65,000	0	0	0
AIRPORT CHECKED BAGGAGE-CBIS	0	0	0	0	1,270,000
Fixed Asset PURCH	669,881	326,904	0	0	0
AIR CARGO CONSTRUCTION	39,493,067	25,368,310	434,788	0	0
DEVELOPMENT	0	0	219,737	229,208	252,229
Customer Facility Charge	0	0	10,599,184	3,500,500	3,405,000
AIRPORT GRNT IMPROVEMENTS	10,372,034	8,744,567	4,702,763	0	0
Airport Capital Projects	0	0	10,488,335	697,100	792,000
INVENTORY ISSS	(69)	(1,390,615)	(1,207,538)	(4,400,000)	(4,400,000)
Global Reach Development	1,175,491	1,180,386	1,282,924	163,457	161,831
BUTTERFIELD TRAIL GOLF CLUB	3,278,960	3,348,073	3,278,551	3,021,500	2,985,893
AIRPORT HOTELS	69,778	43,214	70,779	86,950	54,523
SCIENCE AND TECH PARK	192,371	192,371	192,371	51,000	51,000
FOREIGN TRADE ZONE	361,630	389,460	341,120	416,565	460,798
Sub Total	147,674,925	101,226,055	93,293,033	53,027,304	56,873,649
All Funds Total	147,674,925	101,226,055	93,293,033	53,027,304	56,873,649

Strategic Actions

Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development

Strategy 1.4 Grow the Core Business of Air Transportation

Action 1.4.1 Expand domestic and international commercial air service

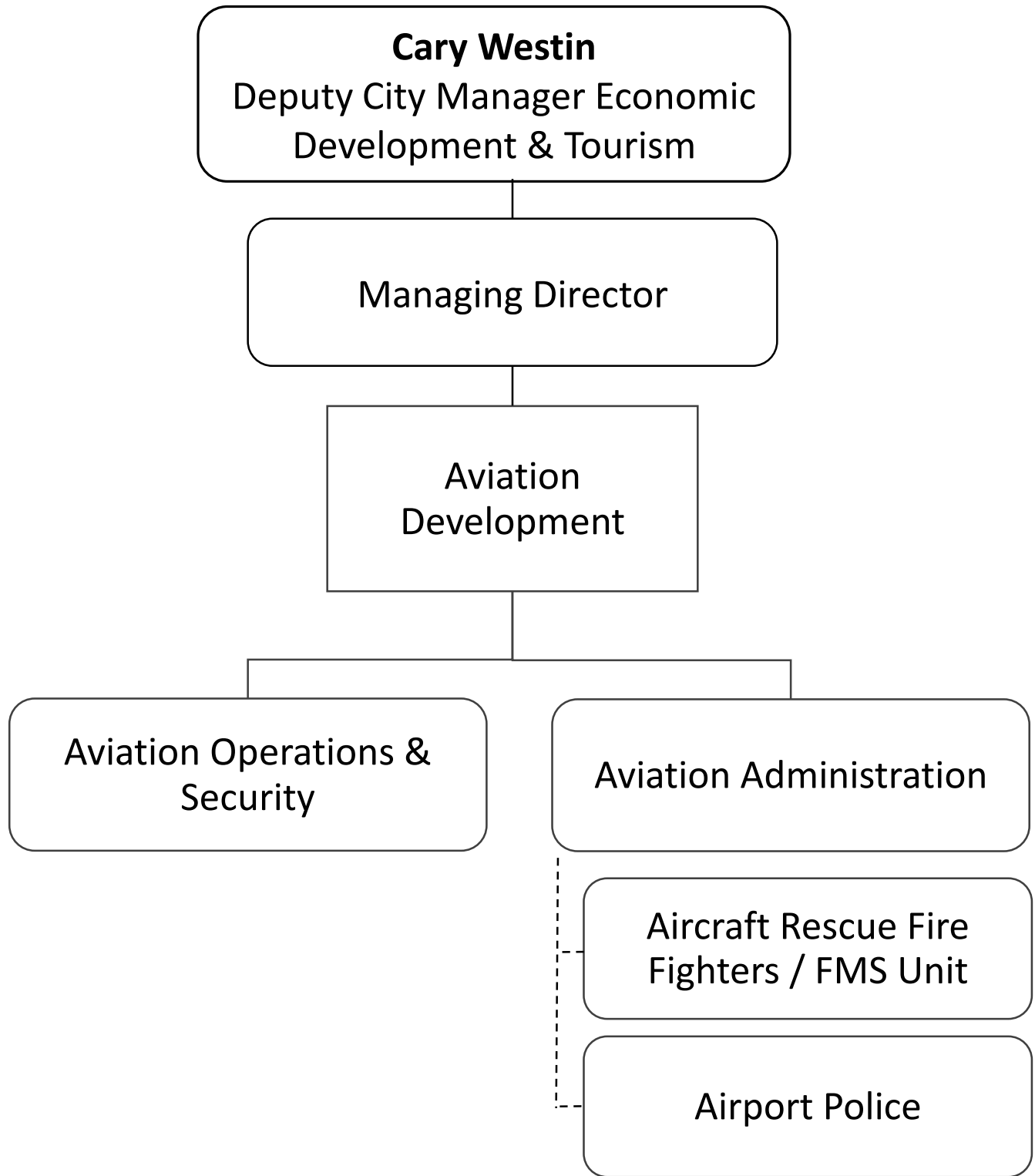
Action 4.4.2 Expand Airport Development

FY 2019 Key Performance Indicators

- ACI Customer Survey ranking of at least 4.25
- Cost per enplanement to be below 5% of national average of Small Hub Airports
- Increase number of daily seats and direct flights added
- Increase Foreign Trade Zone activations

Aviation

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	0.00	0.30	0.30
Non-General Fund	233.60	233.30	(0.30)
Total Authorized	233.60	233.60	0.00

Aviation
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Accountant	1.00	0.00	0.00
Accounting Manager	1.00	1.00	1.00
Accounting/Payroll Clerk	4.00	4.00	4.00
Accounting/Payroll Specialist	4.00	4.00	4.00
Administrative Analyst	3.00	3.00	1.00
Administrative Assistant	1.00	1.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Administrative Specialist	0.00	0.00	1.00
Airfield Maintenance Supervisor	1.00	1.00	1.00
Airport Assistant Operations Officer	3.00	3.00	3.00
Airport Badging Officer	0.00	0.00	2.00
Airport Facilities Maintenance	1.00	1.00	1.00
Airport Labor Supervisor	1.00	1.00	1.00
Airport Operations Manager	1.00	1.00	1.00
Airport Operations Supervisor	6.00	6.00	6.00
Airport Program Coordinator	2.00	2.00	1.00
Airport Safety Program Coordinator	0.00	0.00	1.00
Airport Security Coordinator	1.00	1.00	1.00
Airport Shuttle Driver	0.00	0.00	12.00
Aviation Assistant Director	1.00	1.00	1.00
Aviation Development Assistant Director	1.00	1.00	1.00
Aviation Director	1.00	1.00	1.00
Aviation Operations & Security Assistant Director	1.00	1.00	1.00
Carpenter	2.00	2.00	2.00
Civil Engineer	1.00	1.00	0.00
Construction Superintendent	0.00	0.00	2.00
Custodial Shift Leader	6.00	6.00	6.00
Custodial Supervisor	1.00	1.00	1.00
Departmental Human Resources Manager	1.00	1.00	1.00
Education & Graphics Specialist	1.00	1.00	1.00
Electrician	5.00	4.00	4.00
Electrician Supervisor	1.00	1.00	1.00
Electronics Lead Technican	1.00	1.00	1.00
Electronics Technician	2.00	2.00	2.00
Equipment Operator	4.00	4.00	4.00
Facilities Maintenance Lead Worker	5.00	5.00	5.00
Facilities Maintenance Supervisor	1.00	2.00	2.00
Facilities Maintenance Worker	25.00	25.00	25.00
Fleet Maintenance Lead Technician	1.00	1.00	1.00
Fleet Maintenance Supervisor	1.00	1.00	1.00
Fleet Maintenance Technician	5.00	5.00	5.00
Fleet Service Assistant	2.00	0.00	0.00
Fleet Service Worker	0.00	2.00	2.00
Foreign Trade Zone Coordinator	2.00	2.00	2.00

Aviation
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Foreign Trade Zone Manager	1.00	1.00	1.00
General Service Worker	64.00	64.00	64.00
Groundskeeping Equipment Technician	1.00	1.00	1.00
Heavy Equipment Operator	1.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00
Irrigation Technician	2.00	2.00	2.00
Land & Contract Administrator	0.00	0.00	2.00
Lead Maintenance Mechanic	4.00	4.00	4.00
Lead Planner	1.00	1.00	1.00
Locksmith	1.00	1.00	1.00
Maintenance Mechanic	3.00	3.00	3.00
Managing Director	0.00	1.00	1.00
Marketing & Customer Relations	1.00	1.00	1.00
Materials Specialist	4.00	4.00	4.00
Materials Supervisor	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00
Plumber	1.00	1.00	1.00
Public Safety Call Taker	12.00	12.00	10.00
Public Safety Shift Supervisor	1.00	1.00	1.00
Secretary	2.00	2.00	2.00
Senior Accountant	1.00	2.00	2.00
Senior Land & Contract Administrator	1.00	1.00	1.00
Senior Office Assistant	2.00	2.00	2.00
Senior Secretary	2.00	2.00	1.00
Shuttle Coach Operator	13.00	13.00	0.00
Stores Clerk	2.00	2.00	2.00
Terminal Services Manager	1.00	1.00	1.00
Trades Helper	2.00	2.00	2.00
Traffic Signs & Markings Technician	2.00	2.00	2.00
Transportation Services Supervisor	1.00	1.00	1.00
V.O.E. Clerk	0.60	0.60	0.60
Welder	1.00	1.00	1.00
Grand Total	232.60	233.60	233.60



Destination El Paso

Mission

The mission of Destination El Paso is to provide convention, tourism, venue and event management services to visitors, clients, and the greater El Paso community so they can enjoy a pleasurable experience that enhances quality of life and generates economic growth.

Key Functions:

Market El Paso for convention, meeting, sport and film opportunities

Market El Paso as a tourism destination

Bring quality entertainment to the community

Manage venues efficiently, to meet industry standards



FY 2018 Key Results

- Winerfest attendance increase by 30% over the last year
- El Paso Awarded Readers' Choice Award by Convention South Media
- Over \$7.5M collected in Hotel Occupancy Tax

FY 2019 Budget

FY 2019 Total Budget
\$15,482,250

FY 2019 General Fund
\$0

FY 2019 Non-General Fund
\$15,482,250



FY 2019 Key Deliverables

- Maintain involvement and maximize exposure with meeting planners/decision makers via strategic sponsorships, sales calls and tradeshow on a state and national level
- Prospect and confirm high impact meetings, conventions and sports events
- Cultivate strong relationships with the region including Las Cruces, Big Bend, and Chihuahua markets by partnering with tourism officials, media and participating in public relations activities and community events

DESTINATION EL PASO

Department Summary

<i>Expenditures by Group</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
Salaries & Wages	30,361	5,729,964	6,174,865	65,304	4,586,559	4,521,255	6923%
Employee Benefits	22,220	11,538	13,913	14,515	1,646,202	1,631,687	11242%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	1,592,448	4,808,546	4,986,966	9,599,881	1,196,572	(8,403,309)	-88%
Outside Contracts	3,689,599	1,037,082	557,610	-	1,339,360	1,339,360	100%
Interfund Services	9,968	17,796	10,714	17,000	-	(17,000)	-100%
Building Leases	-	17,272	25,993	-	30,100	30,100	100%
Fuel & Lubricants	4,263	13,018	5,687	24,000	6,500	(17,500)	-73%
Materials & Supplies	57,127	1,823,878	1,899,235	-	1,005,965	1,005,965	100%
Maintenance & Repairs	-	115,882	164,265	-	170,042	170,042	100%
Minor Equipment & Furniture	2,842	188,213	140,179	-	37,000	37,000	100%
Communications	-	85,245	68,763	-	76,450	76,450	100%
Utilities	716,558	610,430	662,747	712,272	710,000	(2,272)	0%
Travel	-	121,370	109,317	-	242,000	242,000	100%
Other Operating Expenditures	75,103	963,369	946,186	85,000	500,500	415,500	489%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	57,604	100,768	-	60,000	60,000	100%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	2,791,095	2,792,719	2,730,881	4,014,639	252,332	(3,762,307)	-94%
Capital Expenditures	309,714	95,201	330,019	1,301,015	3,622,668	2,321,653	178%
Total Expenditures	9,301,300	18,489,125	18,928,107	15,833,626	15,482,250	(351,376)	-2%

<i>Source of Funds</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Government	-	-	-	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	2,925,687	2,655,923	2,910,177	3,875,000	3,875,000	-	0%
Special Revenue	6,375,613	15,833,201	16,017,930	11,958,626	11,607,250	(351,376)	-3%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	9,301,300	18,489,125	18,928,107	15,833,626	15,482,250	(351,376)	-2%

<i>Positions*</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	VARIANCE
General Fund	-	-	-	-	-	-
Non-General Fund	-	-	-	-	-	-
Total Authorized	-	-	-	-	-	-

*Positions managed by SMG

DESTINATION EL PASO

Division Summary					
	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Capital Projects					
PERFORMNG ARTS CENTR_ROLLN	2,925,687	2,655,923	2,910,177	3,875,000	3,875,000
Sub Total	2,925,687	2,655,923	2,910,177	3,875,000	3,875,000
Special Revenue					
El Paso Live	2,963,775	11,486,012	11,924,782	6,272,009	7,053,539
Visit El Paso	2,334,807	3,080,506	2,931,253	3,245,963	3,553,711
Administrative Division	1,077,031	1,266,684	1,161,896	2,440,654	1,000,000
Sub Total	6,375,613	15,833,201	16,017,930	11,958,626	11,607,250
All Funds Total	9,301,300	18,489,125	18,928,107	15,833,626	15,482,250

Strategic Actions

Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development

Strategy 1.2 Enhance Visitor Revenue Opportunities

Action 1.2.1 Promote El Paso as a desirable destination

Action 1.2.2 Catalyze eco-tourism as an economic development driver focused on El Paso's unique and authentic urban desert identity

Action 1.2.3 Attract two retail destination anchors

Strategy 1.3 Maximize Venue Efficiencies Through Revenue Growth and Control

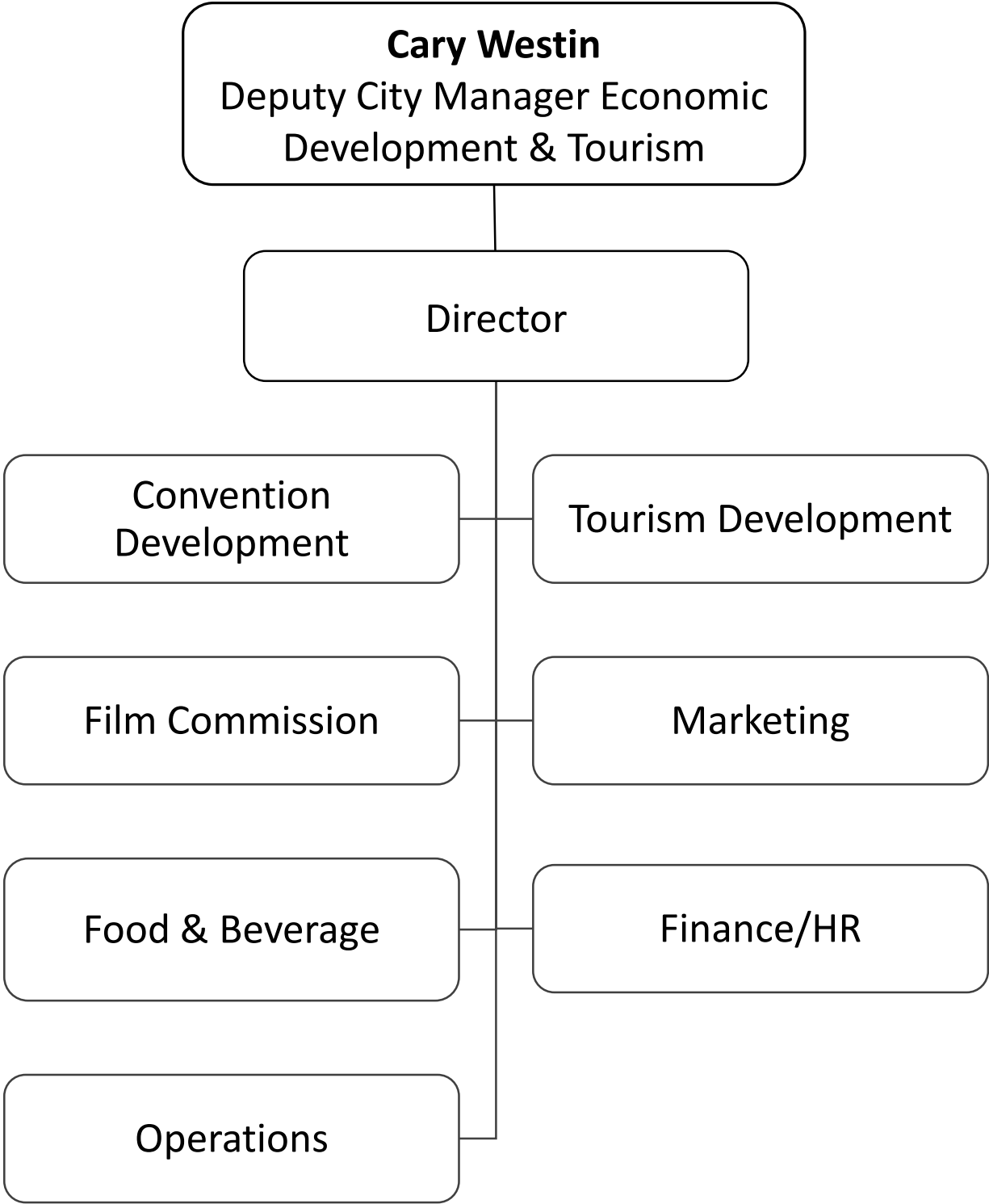
Action 1.3.1 Optimize revenue generated through rentals, parking, food and beverage

Action 1.3.2 Manage facilities efficiently to meet or exceed industry standards

FY 2019 Key Performance Indicators

- Generate revenue from venue events to exceed budget
- Increase number of future hotel rooms booked

Destination El Paso
Adopted FY 2019 Organizational Chart





Economic Development

Mission:

The Economic & International Development Department is committed to providing business development, redevelopment and advocacy services to the El Paso Regional and International Community to create jobs, increase the local tax base and expand existing businesses.

Key Functions:

Plan, organize, manage and direct economic development programs, projects, and initiatives
Implement City marketing, downtown redevelopment, business recruitment, business retention, and business expansion programs
Develop sector or cluster specific projects or initiatives that strengthen the City's economic base



FY 2018 Key Results

- 2,691 jobs created and retained, a 12% increase over the past year
- \$85M in capital investment for the West Star building
- Addition of Courtyard Marriott and Aloft hotels in downtown El Paso

FY 2019 Budget

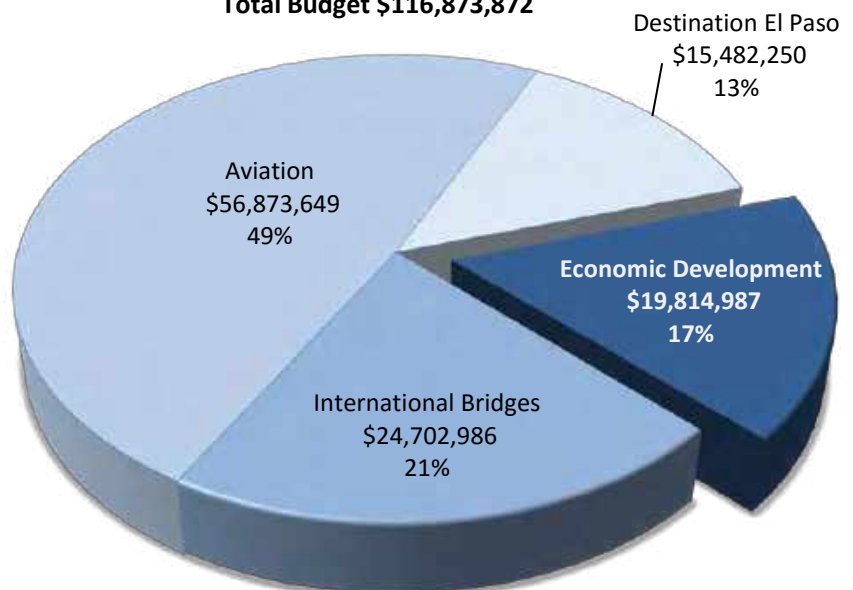
FY 2019 Total Budget
\$19,814,987

FY 2019 General Fund
\$1,963,563

FY 2019 Non-General Fund
\$17,851,424

Total FTE's
21.00

Goal 1: Economic Development Total Budget \$116,873,872



FY 2019 Key Deliverables

- Creative use of economic development financing tools to spur private investment; Leverage state and federal programs to augment local dollars
- Develop a neighborhood improvement corridor incentive program

ECONOMIC DEVELOPMENT

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	-	957,355	1,051,890	1,199,903	1,243,134	43,231	4%
Employee Benefits	-	293,076	327,894	355,516	381,054	25,538	7%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	-	-	-	-	-	0%
Outside Contracts	-	4,506,395	7,948,181	8,497,442	17,443,569	8,946,127	105%
Interfund Services	-	414	-	4,500	4,500	-	0%
Building Leases	-	1,933	-	5,000	5,000	-	0%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	-	6,632	8,607	32,500	18,800	(13,700)	-42%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	-	-	2,000,000	-	-	-	0%
Communications	-	42	-	3,800	800	(3,000)	-79%
Utilities	-	-	-	-	-	-	0%
Travel	-	47,018	61,753	54,542	77,000	22,458	41%
Other Operating Expenditures	-	14,603	19,666	17,318	29,105	11,787	68%
Community Service Projects	-	-	-	707,017	401,500	(305,517)	-43%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	-	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	-	210,526	210,526	100%
Capital Expenditures	-	-	263,020	-	-	-	0%
Total Expenditures	-	5,827,468	11,681,010	10,877,538	19,814,987	8,937,449	82%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	-	1,494,903	1,712,958	1,916,326	1,963,563	47,237	2%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	4,332,564	9,968,052	8,961,212	17,851,424	8,890,212	99%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	-	5,827,468	11,681,010	10,877,538	19,814,987	8,937,449	82%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	-	23	20	21	21	-
Non-General Fund	-	1	1	0	0	-
Total Authorized	-	24	21	21	21	-

ECONOMIC DEVELOPMENT

Division Summary					
	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
Economic Dev Administration	0	371,502	788,794	692,600	779,843
Economic Development	0	1,123,240	897,959	1,166,720	1,111,695
Econ Dev Marketing & Outreach	0	162	26,205	57,005	72,025
Sub Total	0	1,494,903	1,712,958	1,916,326	1,963,563
Special Revenue					
Economic Development	0	0	0	0	5,254,448
Economic Development 380 Proj	0	4,326,302	9,655,313	8,237,238	11,788,421
Economic Development TIRZ	0	6,262	279,687	723,974	808,555
ECONOMIC DEV GRANTS	0	0	33,052	0	0
Sub Total	0	4,332,564	9,968,052	8,961,212	17,851,424
All Funds Total	0	5,827,468	11,681,010	10,877,538	19,814,987

Strategic Actions

Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development

Strategy 1.1 Stabilize and Expand El Paso's tax base

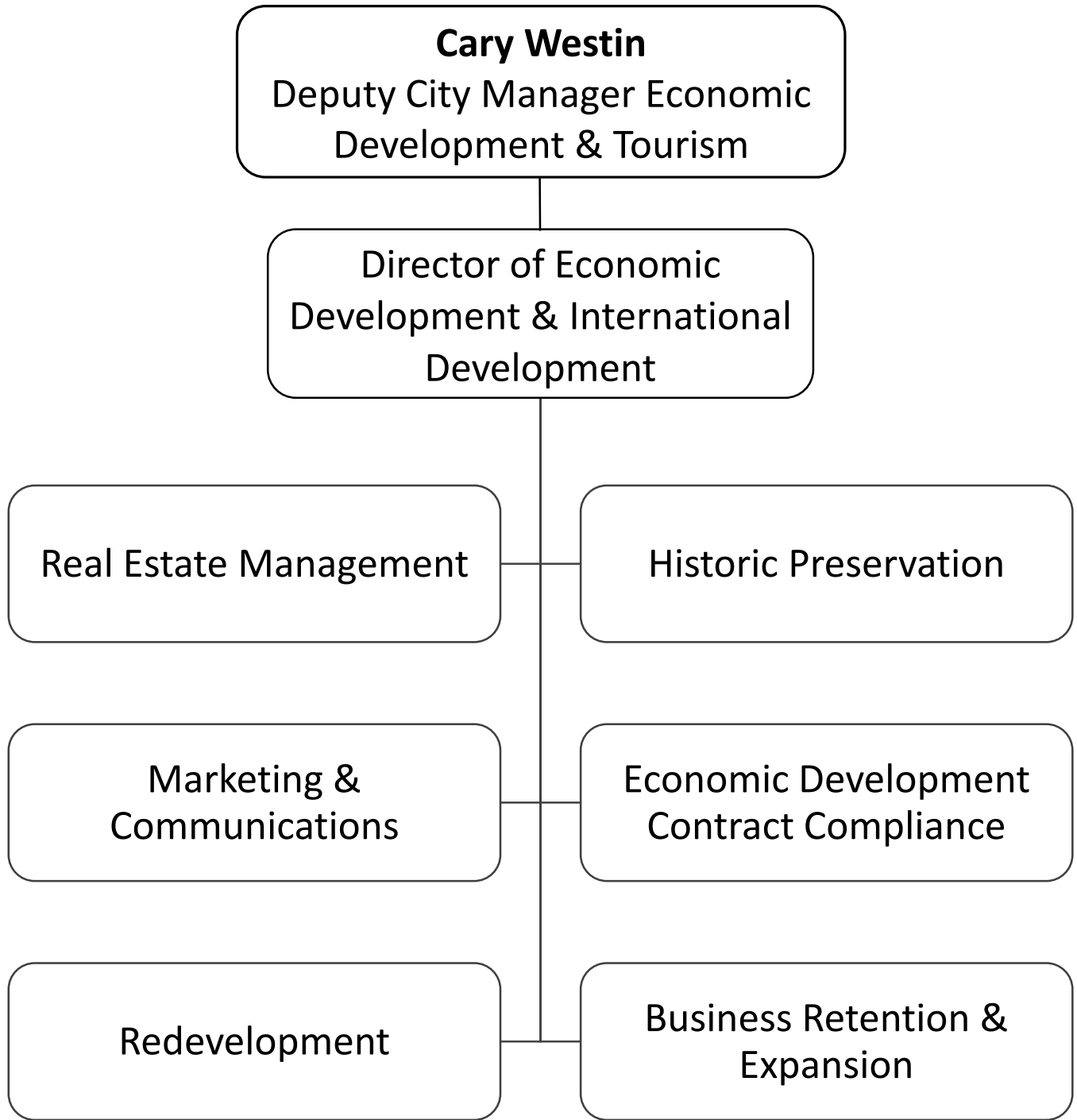
- Action 1.1.1** Develop, retain, recruit, and expand business within the community
- Action 1.1.2** Execute Marketing and Communication strategy in collaboration with Destination El Paso and the airport
- Action 1.1.3** Expand El Paso's retail base to include new, desired targeted retail
- Action 1.1.4** Attract and retain businesses within the City and County of El Paso
- Action 1.1.5** Strategically implement a systematic approach to administer the real estate function
- Action 1.1.6** Execute a comprehensive citywide redevelopment plan
- Action 1.1.7** Provide services to the development community in support of orderly and timely project completions consistent with "Plan El Paso"
- Action 1.1.8** Identify potential target industries and businesses for investment in the region
- Action 1.1.9** Identify potential development opportunities
- Action 1.1.10** Establish a support mechanism for resilient development practices for private sector projects across El Paso
- Action 1.1.11** Activate targeted development and redevelopment
- Action 1.1.12** Complete renovation of Camino Real Hotel; Multipurpose Cultural and Performing Arts Center construction underway with parking solutions identified
- Action 1.1.13** Investment in Downtown historic structures
- Action 1.1.14** Complete comprehensive livable wages review

FY 2019 Key Performance Indicators

- Create 1,500 new jobs
- Retain 2,700 jobs
- Increase amount of capital invested over previous year

Economic Development

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	20.70	20.70	0.00
Non-General Fund	0.30	0.30	0.00
Total Authorized	21.00	21.00	0.00

Economic Development
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) Rural/Small Town Sr. Econ Dev Specialist	2.00	0.00	0.00
Accounting/Payroll Specialist	0.00	0.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Administrative Support Associate	1.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Business Development Manager	0.00	0.00	1.00
Business Retention & Expansion Specialist	1.00	1.00	1.00
Business Services Coordinator	0.00	0.00	1.00
Dir. of Econ and International Development	0.00	1.00	1.00
Econ Dev Contract Compliance Coordinator	1.00	1.00	1.00
Econ Dev Program Administrator	1.00	1.00	1.00
Economic Development Assistant Director	1.00	1.00	1.00
Economic Development Manager	2.00	2.00	1.00
Economic Development Specialist	1.00	1.00	1.00
History Preservation Officer	1.00	1.00	1.00
Land & Contract Administrator	1.00	1.00	1.00
Managing Director	1.00	0.00	0.00
Marketing & Communications Coordinator	1.00	1.00	1.00
Mgr of Innov. and Bus. Retention and Expansion	0.00	1.00	0.00
Military Affairs Liaison	0.00	1.00	1.00
Planner	1.00	1.00	1.00
Real Estate Manager	1.00	1.00	1.00
Senior Accounting/Payroll Specialist	1.00	1.00	1.00
Senior Economic Development Specialist	2.00	2.00	1.00
Grand Total	21.00	21.00	21.00

International Bridges

Mission

Provide cross-border mobility and on-street parking services to residents, businesses, and visitors so that they can participate in the vitality of the greater Paso Del Norte region.

Key Functions:

- Operate and manage 3 city-owned bridges*
- Operate and manage parking meters*



FY 2018 Key Results

- Continued support of the P3 program to facilitate trade and the movement of people and vehicles across the border
- Continued lead of the bi-national Lean Six Sigma Steering Committee dedicated to bridge infrastructure and inspection processing improvements

FY 2019 Budget

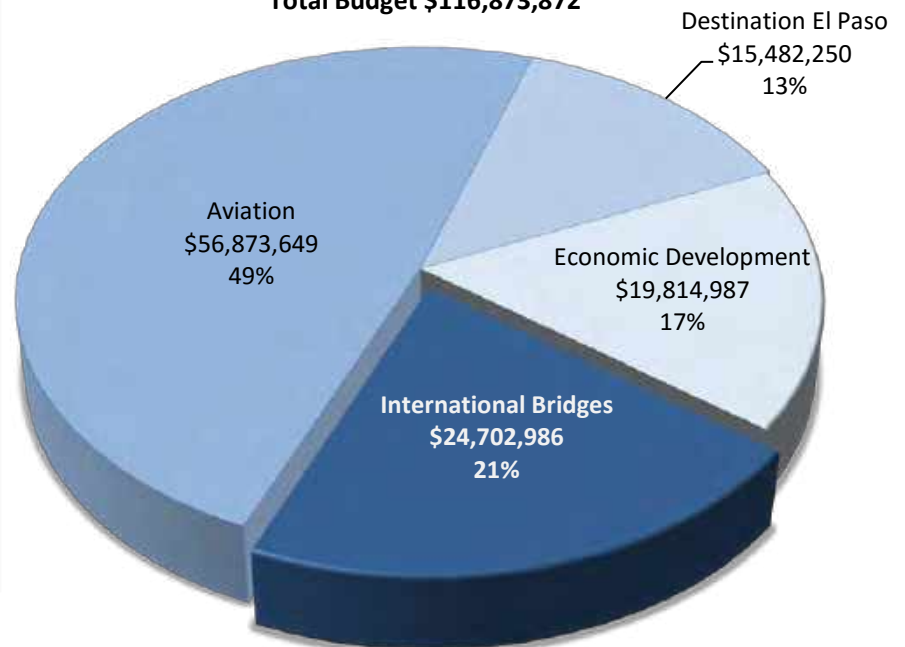
FY 2019 Total Budget
\$24,702,986

FY 2019 General Fund
\$0

FY 2019 Non-General Fund
\$24,702,986

Total FTE's
69.00

Goal 1: Economic Development Total Budget \$116,873,872



FY 2019 Key Deliverables

- Create comprehensive International Bridges Capital Improvements Program for all regional ports of entry

INTERNATIONAL BRIDGES

Department Summary

<i>Expenditures by Group</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
Salaries & Wages	1,901,846	2,334,965	2,398,729	2,460,424	2,444,660	(15,763)	-1%
Employee Benefits	552,088	820,454	882,452	1,001,638	1,025,892	24,254	2%
Contractual Services	1,381,959	1,455,081	2,090,071	4,669,867	2,942,457	(1,727,410)	-37%
Professional Services	2,162	19,670	62,144	296,753	312,100	15,347	5%
Outside Contracts	1,132,222	1,458,297	1,634,892	1,532,800	1,462,330	(70,470)	-5%
Interfund Services	8,806	7,283	6,171	8,400	8,400	-	0%
Building Leases	345,918	344,231	342,671	346,754	346,754	-	0%
Fuel & Lubricants	6,334	4,450	5,432	7,350	7,350	-	0%
Materials & Supplies	45,208	89,795	120,980	118,800	189,000	70,200	59%
Maintenance & Repairs	163,733	258,163	757,550	347,000	355,000	8,000	2%
Minor Equipment & Furniture	39,041	27,875	21,266	9,500	11,500	2,000	21%
Communications	14,665	19,354	20,480	10,672	22,600	11,928	112%
Utilities	85,256	80,915	88,895	107,700	117,700	10,000	9%
Travel	16,888	22,932	22,255	16,000	26,000	10,000	63%
Other Operating Expenditures	299,719	370,511	424,314	34,200	41,017	6,817	20%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	181,237	226,250	-	(226,250)	-100%
Other Non-Operating Expenditures	68,018	394,379	142,765	1,242,000	1,484,500	242,500	20%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	12,102,977	12,848,728	12,306,552	11,803,369	13,609,210	1,805,842	15%
Capital Expenditures	138,024	150,471	393,307	267,782	296,515	28,733	11%
Total Expenditures	18,304,864	20,707,555	21,902,162	24,507,259	24,702,986	195,727	1%

<i>Source of Funds</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Government	-	-	-	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	192,120	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	18,304,864	20,707,555	21,710,041	24,507,259	24,702,986	195,727	1%
Internal Service	-	-	-	-	-	-	0%
Total Funds	18,304,864	20,707,555	21,902,162	24,507,259	24,702,986	195,727	1%

<i>Positions</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	VARIANCE	
General Fund	-	-	-	-	-	-	
Non-General Fund	55	70	71	71	69	(2)	
Total Authorized	55	70	71	71	69	(2)	

INTERNATIONAL BRIDGES

Division Summary					
	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Capital Projects					
PARKING METER	0	0	192,120	0	0
Sub Total	0	0	192,120	0	0
Enterprise Funds					
OPERATIONS & TECHNOLOGY	15,371,266	17,311,106	16,808,169	17,792,310	19,919,512
INTL BRIDGES MAINTNC	0	0	480,780	0	0
PARKING METER	372,910	433,608	465,571	749,220	527,910
ADMINISTRATIVE	1,178,729	1,507,760	1,567,340	1,295,862	1,313,107
560 REIMBURSABLE AGREEMENT	1,381,959	1,455,081	2,388,181	4,669,867	2,942,457
Sub Total	18,304,864	20,707,555	21,710,041	24,507,259	24,702,986
All Funds Total	18,304,864	20,707,555	21,902,162	24,507,259	24,702,986

Strategic Actions

Goal 1: Create and Environment Conducive to Strong, Sustainable Economic Development

Strategy 1.5 Stimulate economic growth through transit integration, cross border mobility, trade, and tourism

Action 1.5.1 Expand transit system to provide better job accessibility

Action 1.5.2 Enhance operational efficiencies to facilitate cross border mobility, trade and tourism

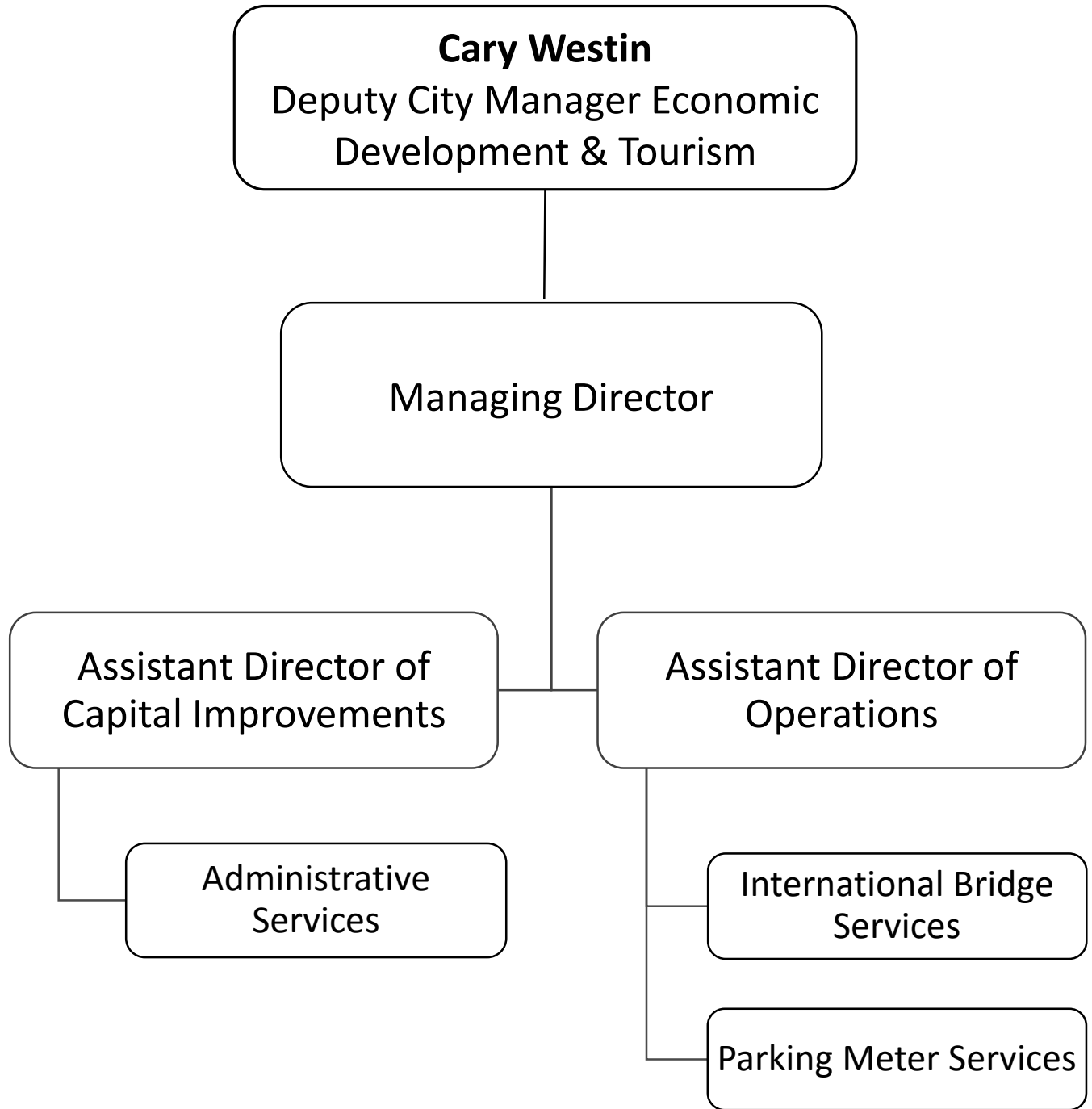
Action 1.5.3 Create comprehensive International Bridges Capital Improvement Program

FY 2019 Key Performance Indicators

- Increase percentage of parking meters with zero-out capabilities
- Increase percentage of parking meters that accept credit card payments
- Number of P3 hours funded to assist with U.S. Customs and Border Protection overtime

International Bridges

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	0.00	0.00	0.00
Non-General Fund	70.75	69.00	(1.75)
Total Authorized	70.75	69.00	(1.75)

International Bridges
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY2018 Adopted	FY2019 Adopted
(Con) Economist	1.00	1.00	0.00
(Grad) Intern	0.50	0.50	0.00
Accountant	0.00	0.00	1.00
Accounting/Payroll Clerk	1.00	1.00	1.00
Associate Accountant	1.00	1.00	0.00
Business & Financial Manager	1.00	1.00	1.00
Collections Supervisor	1.00	1.00	1.00
Economic Analyst	0.00	0.00	1.00
Electronics Technician	2.00	2.00	2.00
International Bridges Assistant Director	0.00	0.00	2.00
International Bridges Deputy Director	1.00	1.00	0.00
International Bridges Director	1.00	1.00	1.00
International Bridges Operations Manager	1.00	1.00	1.00
International Bridges Strategic Project Manager	0.00	0.00	2.00
Parking Meter Service Supervisor	1.00	1.00	1.00
Parking Meter Service Worker	3.00	3.00	4.00
Research Assistant	0.00	0.00	1.00
Secretary	1.00	1.00	1.00
Senior Cashier	6.00	6.00	6.00
Senior Toll Collector	6.00	6.00	6.00
Strategic Project Manager	2.00	2.00	0.00
Toll Collections Supervisor	3.00	3.00	2.00
Toll Collector	38.25	38.25	35.00
Grand Total	70.75	70.75	69.00



GOAL 2

PUBLIC SAFETY

- FIRE
- MUNICIPAL COURT
- POLICE

GOAL 2

Set the Standard for a Safe and Secure City

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	152,098,301	154,738,084	161,854,580	165,887,080	176,082,245	10,195,165	6%
Employee Benefits	54,808,482	50,909,583	54,433,482	58,877,088	63,744,863	4,867,775	8%
Contractual Services	931,526	971,348	1,016,095	1,012,749	1,022,625	9,876	1%
Professional Services	955,510	1,031,314	1,017,455	1,239,517	1,349,331	109,814	9%
Outside Contracts	6,794,207	7,170,844	7,509,219	7,801,812	8,869,320	1,067,509	14%
Interfund Services	2,826,986	3,163,428	3,327,176	3,419,994	2,919,969	(500,025)	-15%
Building Leases	1,303,076	1,145,890	1,389,302	1,122,642	1,630,554	507,912	45%
Fuel & Lubricants	1,919,835	1,632,896	1,764,998	2,142,326	2,373,161	230,835	11%
Materials & Supplies	4,763,841	4,685,311	5,520,911	5,125,524	5,367,141	241,618	5%
Maintenance & Repairs	351,810	426,919	335,462	506,711	551,608	44,897	9%
Minor Equipment & Furniture	651,811	459,551	1,719,679	603,354	661,656	58,302	10%
Communications	480,907	468,048	362,104	531,318	582,744	51,426	10%
Utilities	57,860	57,249	52,091	46,818	66,500	19,682	42%
Travel	314,336	255,812	365,398	97,762	158,700	60,938	62%
Other Operating Expenditures	1,859,819	1,446,428	1,506,800	1,924,492	1,857,049	(67,444)	-4%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	144,887	113,051	80,530	47,309	-	(47,309)	-100%
Other Non-Operating Expenditures	1,568,491	1,603,810	1,639,329	1,675,210	19,500	(1,655,710)	-99%
Grant Match	-	730,346	(210)	95,201	46,483	(48,718)	-51%
Operating Transfers Out	800,000	34,000	68,442	-	4,235,850	4,235,850	100%
Capital Expenditures	1,868,832	807,002	696,797	187,000	3,736,295	3,549,295	1898%
Total Expenditures	234,500,518	231,850,914	244,659,637	252,343,907	275,275,594	22,931,686	9%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	218,086,394	218,848,171	230,310,389	239,519,249	257,815,741	18,296,492	8%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	3,000	-	15,496	-	3,220,072	3,220,072	100%
Special Revenue	16,284,016	13,002,743	14,341,092	12,824,658	14,239,781	1,415,123	11%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	127,107	-	(7,340)	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	234,500,518	231,850,914	244,659,637	252,343,907	275,275,594	22,931,686	9%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	2,460	2,436	2,453	2,483	2,542	59
Non-General Fund	144	145	147	147	149	3
Total Authorized	2,604	2,581	2,600	2,630	2,692	62



Fire

Mission

Provide emergency response, prevention, preparedness, and education to residents, businesses, and visitors of our city so they can live safely and prosper in a hazard resilient community.

Key Functions:

- Provide emergency response*
- Provide public education in fire and life safety*
- Provide prevention and preparedness for residents and businesses*



FY 2018 Key Results

- 2 Pumpers, 1 Quint and Rescue trucks were acquired during FY 2018
- Received Key National Paramedic Accreditation

FY 2019 Budget

FY 2019 Total Budget

\$120,948,206

FY 2019 General Fund

\$114,380,588

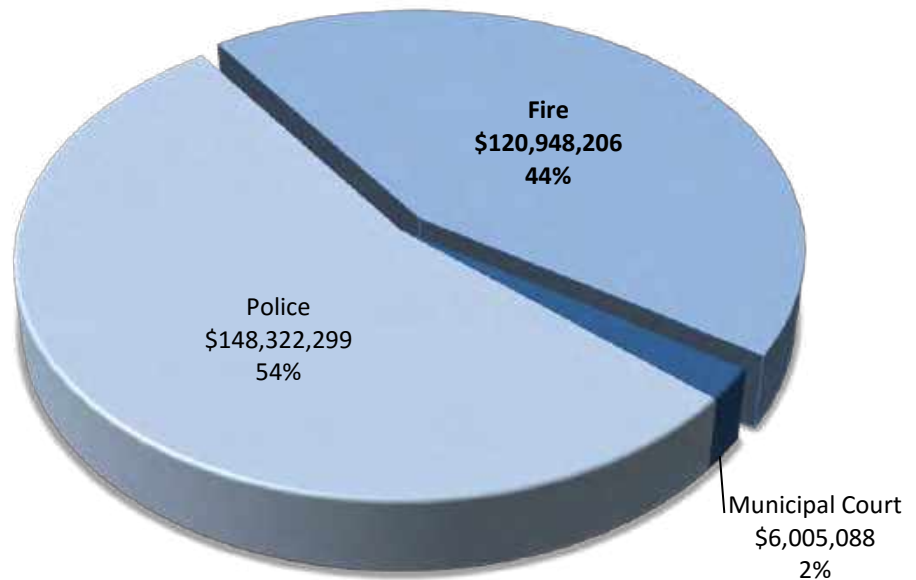
FY 2019 Non-General Fund

\$6,567,619

Total FTE's

1136.80

Goal 2: Public Safety Total Budget \$275,275,594



FY 2019 Key Deliverables

- Maintain an Effective Response Force to efficiently handle fire and medical emergency calls, target: 90% of fire and medical emergency calls with a total Response Time of 8:30 - 75% Fires contained to the room of origin
- Increase 911 Communication Center operational efficiency, target: 95% of 911 calls answered within 15 seconds
- Vehicle replacement for public safety totals \$3.2M

FIRE

Department Summary

<i>Expenditures by Group</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
Salaries & Wages	64,436,550	65,972,687	69,067,974	70,552,453	74,067,914	3,515,462	5%
Employee Benefits	23,532,017	23,212,647	25,325,209	26,852,140	29,447,391	2,595,252	10%
Contractual Services	885,741	928,191	1,016,095	1,012,749	1,022,625	9,876	1%
Professional Services	629,618	625,835	630,814	771,860	773,622	1,762	0%
Outside Contracts	1,830,402	1,845,742	2,087,790	1,960,565	2,103,620	143,055	7%
Interfund Services	88,632	115,262	158,612	108,300	106,725	(1,575)	-1%
Building Leases	271,032	262,538	273,358	281,825	278,430	(3,395)	-1%
Fuel & Lubricants	527,599	644,494	710,724	828,500	817,100	(11,400)	-1%
Materials & Supplies	2,909,480	2,749,379	2,894,275	3,225,206	3,298,332	73,126	2%
Maintenance & Repairs	314,497	353,245	289,213	463,761	508,658	44,897	10%
Minor Equipment & Furniture	192,160	159,982	430,678	430,204	342,129	(88,075)	-20%
Communications	5,896	7,503	8,230	8,200	9,200	1,000	12%
Utilities	-	-	-	-	-	-	0%
Travel	81,861	30,452	53,069	50,082	66,512	16,430	33%
Other Operating Expenditures	197,154	189,933	249,642	580,302	487,426	(92,877)	-16%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	144,887	113,051	80,530	47,309	-	(47,309)	-100%
Other Non-Operating Expenditures	1,560,632	1,592,468	1,624,989	1,658,210	-	(1,658,210)	-100%
Grant Match	-	202,230	-	(920)	-	920	-100%
Operating Transfers Out	-	34,000	68,442	-	4,235,850	4,235,850	100%
Capital Expenditures	379,104	643,621	372,997	127,000	3,382,672	3,255,672	2564%
Total Expenditures	97,987,262	99,683,258	105,342,641	108,957,746	120,948,206	11,990,460	11%

<i>Source of Funds</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Government	94,360,104	96,878,973	102,440,761	105,800,625	114,380,588	8,579,963	8%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	3,000	-	15,496	-	3,220,072	3,220,072	100%
Special Revenue	3,497,051	2,804,285	2,886,383	3,157,121	3,347,547	190,426	6%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	127,107	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	97,987,262	99,683,258	105,342,641	108,957,746	120,948,206	11,990,460	11%

<i>Positions</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	VARIANCE	
General Fund	1,062	1,063	1,066	1,076	1,077	1	
Non-General Fund	60	59	59	59	60	1	
Total Authorized	1,122	1,122	1,125	1,135	1,137	2	

FIRE

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
FIRE ADMINISTRATION	3,967,076	4,137,042	4,169,073	4,227,298	3,680,570
FIRE ACADEMY ADMIN	2,061,027	2,375,337	2,062,252	1,842,989	1,828,387
FIRE CADETS	0	0	0	74,784	457,612
OPERATIONS RESEARCH	452,835	448,499	570,492	598,679	638,733
FD EMERGENCY OPER	66,468,913	68,082,031	72,562,438	76,255,802	80,705,696
SPECIAL OPER	494,574	341,864	487,802	522,026	370,339
FIRE PREVENTION	3,404,923	3,551,187	3,350,284	3,518,190	3,936,644
FIRE MEDICAL RESEARCH	1,834,758	1,782,636	1,978,340	1,764,876	2,028,378
FIRE COMMUNICATIONS	8,534,744	8,612,425	9,241,292	8,196,550	9,078,073
FIRE LOGISTICS	6,047,235	6,605,542	6,773,654	7,582,029	10,220,450
PLNG and Infrastructure	536,638	620,915	673,659	633,060	644,240
HEALTH AND SAFETY	557,380	321,495	571,476	584,343	644,165
FIRE DEPT GRNT	0	0	0	0	147,300
Sub Total	94,360,104	96,878,973	102,440,761	105,800,625	114,380,588
Community Development Block Grants					
Sub Total	0	0	0	0	0
Capital Projects					
FIRE LOGISTICS	3,000	0	0	0	3,220,072
PLNG and Infrastructure	0	0	15,496	0	0
Sub Total	3,000	0	15,496	0	3,220,072
Special Revenue					
FD EMERGENCY OPER	1,728,231	1,785,279	1,895,816	1,852,108	1,926,914
SPECIAL OPER	76,180	97,936	0	0	0
FIRE PREVENTION	80,070	100,160	98,169	56,568	60,659
FIRE MEDICAL RESEARCH	400,318	276,341	309,243	971,210	1,009,309
FIRE LOGISTICS	0	11,617	0	0	0
FIRE DEPT GRNT	1,187,566	542,837	574,025	272,235	336,234
FIRE DEPT RESTRICTD FUND	24,686	(9,885)	9,130	5,000	14,430
Sub Total	3,497,051	2,804,285	2,886,383	3,157,121	3,347,547
Enterprise Funds					
FD EMERGENCY OPER	35,125	0	0	0	0
AIRPORT FIREFIGHTERS	91,982	0	0	0	0
Sub Total	127,107	0	0	0	0
Internal Service					
Sub Total	0	0	0	0	0
All Funds Total	97,987,262	99,683,258	105,342,641	108,957,746	120,948,206

Strategic Actions

Goal 2: Set the Standard for a Safe and Secure City

Strategy 2.2 Strengthen community involvement in resident safety

Action 2.2.2 Provide educational and volunteer opportunities for disaster preparedness

Strategy 2.3 Increase public safety operational efficiency

Action 2.3.3 Enhance training and development programs for Firefighters and EMS staff

Action 2.3.4 Maintain an Effective Response Force to efficiently handle fire and medical emergency calls

Action 2.3.5 Increase 911 Communication Center operational efficiency

Action 2.3.7 Implement technology and/or technology upgrades to improve work flow efficiencies

Action 2.3.8 Locate and apply for grant funding opportunities for technology, equipment and field operations

Action 2.3.9 Enhance city's capability to prepare for, respond to and recover from disasters

Strategy 2.5 Enhance city's capability to prepare for, respond to and recover from disasters

Action 2.5.1 Enhance the city's ability to promote disease/injury prevention and encourage healthy living of residents

Action 2.5.2 Promote and improve Fire Prevention through education and code enforcement

Strategy 2.8 Implement effective code enforcement strategies to reduce nuisances, enhance visual appearance and improve overall health and safety

Action 2.8.2 Enhance Health and Safety Program

Strategy 2.9 Promote building safety

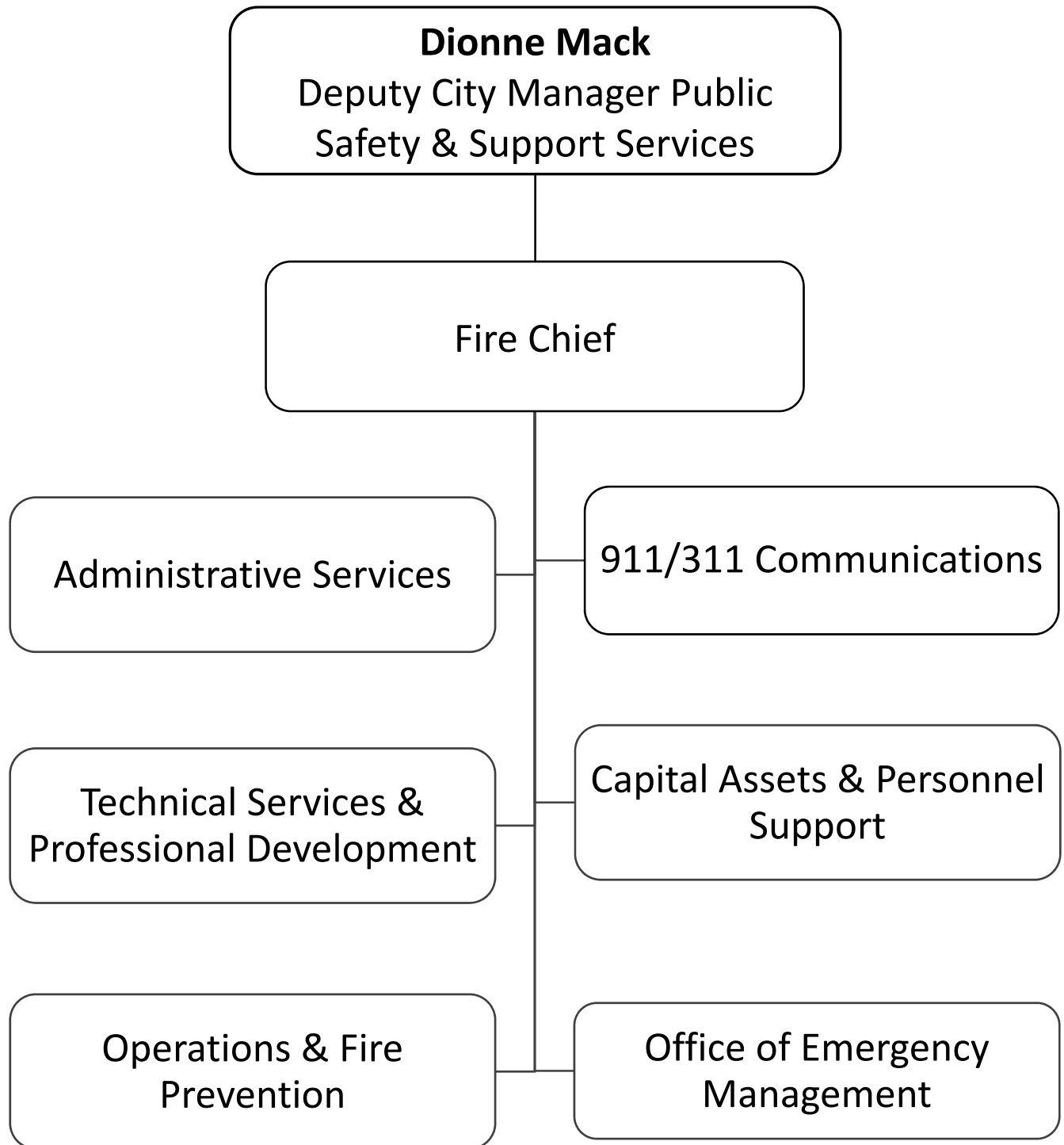
Action 2.9.1 Improve building standards program results

FY 2019 Key Performance Indicators

- Increase 911 Communication Center operational efficiency (Measure – 911 calls answered within 15 seconds)
- Promote and Improve Fire Prevention through education and code enforcement
- Fire and medical emergency calls with a Total Response Time of 8:30 or less citywide for first unit on the scene
- Increase percentage confined to room of origin

Fire

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	1,075.53	1,076.53	1.00
Non-General Fund	59.27	60.27	1.00
Total Authorized	1,134.80	1,136.80	2.00

Fire Department
Position Summary- Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(UF) Senior Financial Research Analyst	0.00	1.00	1.00
Accounting/Payroll Clerk	2.00	1.00	1.00
ARFF Technician I	1.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Collectively Bargained Payroll	3.00	3.00	3.00
Communications Assistant Manager	1.00	2.00	1.00
Communications Manager	1.00	1.00	1.00
Departmental Human Resources Manager	1.00	1.00	1.00
Emergency Fleet Superintendent	0.00	0.00	1.00
Facilities Maintenance Lead Worker	1.00	1.00	1.00
Financial Research Analyst	0.00	1.00	1.00
Fire Asst Chief	3.00	3.00	3.00
Fire Battalion Chief	27.00	27.00	27.00
Fire Captain	61.00	61.00	60.00
Fire Chief	1.00	1.00	1.00
Fire Code Compliance Inspector	12.00	12.00	12.00
Fire Deputy Chief	6.00	6.00	6.00
Fire Division Chief	0.00	0.00	0.00
Fire Lieutenant	133.00	133.00	132.00
Fire Medic	5.00	4.00	4.00
Fire Medical Lieutenant	15.00	15.00	14.00
Fire Paramedic	39.00	37.00	33.00
Fire Records Analyst	1.00	1.00	1.00
Fire Suppression Technician	224.00	225.00	228.00
Firefighter	403.00	415.00	419.00
Firefighter Trainee	1.00	1.00	1.00
Fleet Maintenance Lead Technician	2.00	2.00	2.00
Fleet Maintenance Supervisor	1.00	1.00	0.00
Fleet Maintenance Technician	10.00	10.00	10.00
Fleet Service Worker	2.00	2.00	2.00
Human Resources Analyst	2.00	2.00	2.00
Human Resources Specialist	1.00	1.00	1.00
Information Control/QA/QI Nurse	1.00	1.00	1.00
Lead Human Resources Specialist	1.00	1.00	1.00
Lead Planner	1.00	1.00	1.00
Maintenance Service Ticket Writer	1.00	1.00	1.00
Materials Specialist	6.00	6.00	6.00
Program Coordinator	1.00	1.00	1.00
PS-Public Information Officer	1.00	1.00	1.00
Pub Safety Fiscal Op Adm	1.00	1.00	1.00
Public Safety Communicator	118.00	118.00	118.00
Public Safety Communicator Trainee	1.00	1.00	1.00
Public Safety Planner	2.00	2.00	3.00
Public Safety Shift Supervisor	15.00	14.00	16.00
Public Safety Trainer	1.00	1.00	1.00
Research & Management Assistant	0.00	0.00	1.00
SCBA Training Instructor	0.80	0.80	0.80
Secretary	3.00	3.00	2.00
Senior Financial Research Analyst	2.00	1.00	1.00
Senior Human Resources Analyst	1.00	1.00	1.00
Senior Office Assistant	6.00	6.00	6.00
Training Specialist	1.00	1.00	1.00
Welder	1.00	1.00	1.00
Grand Total	1,124.80	1,134.80	1,136.80

Municipal Court

Mission

To provide equitable access for customers to justice, City Council meetings, governmental records, and election services to members of the El Paso Community so they can resolve their cases and participate in city government.

Key Functions

Process Class C misdemeanor violations, parking citations, red light camera hearings, alarm ordinance hearings, taxi permit hearings
Provide administrative support to Municipal Court judges



FY 2018 Key Results

- Municipal Court was established as a standalone department
- Municipal Court E-warrant process expanded to all regional commands

FY 2019 Budget

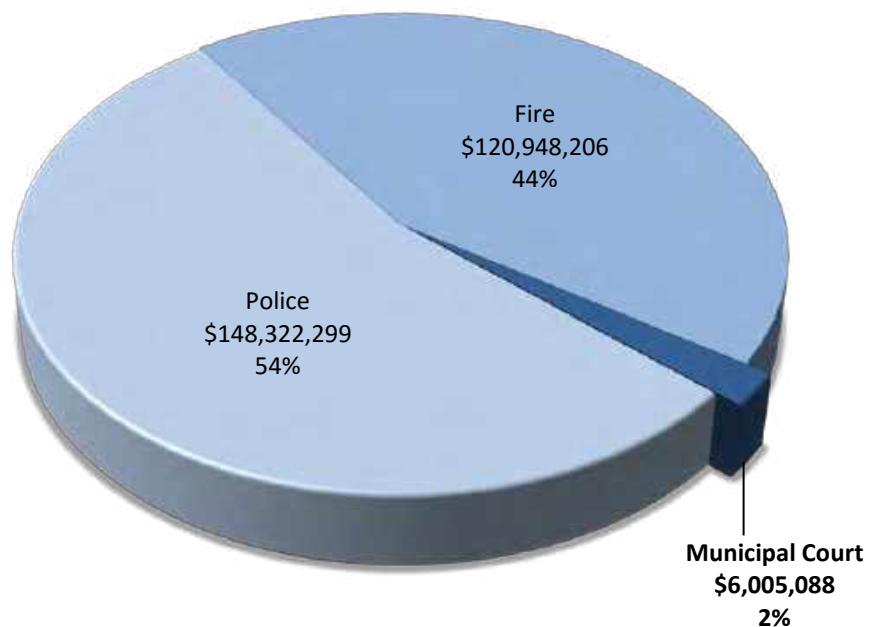
FY 2019 Total Budget
\$6,005,088

FY 2019 General Fund
\$4,893,537

FY 2019 Non-General Fund
\$1,111,551

Total FTE's
87.40

Goal 2: Public Safety
Total Budget \$275,275,594



FY 2019 Key Deliverables

- Addition of Teen Court program for juvenile offenders 10-16 years old
- Add Live Chat to website – Allowing defendants to chat real time with Court staff

MUNICIPAL COURT

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	2,969,111	2,992,236	3,118,325	3,070,635	3,098,677	28,041	1%
Employee Benefits	878,646	931,320	963,558	1,071,458	1,149,576	78,118	7%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	141,153	263,461	164,999	227,567	230,000	2,433	1%
Outside Contracts	608,145	487,443	392,389	632,751	639,448	6,697	1%
Interfund Services	30,389	23,728	11,661	23,490	22,600	(890)	-4%
Building Leases	59,380	57,523	59,690	64,060	64,260	200	0%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	55,426	95,999	50,900	102,328	134,762	32,434	32%
Maintenance & Repairs	-	49,174	-	-	-	-	0%
Minor Equipment & Furniture	21,510	16,556	11,910	24,150	58,500	34,350	142%
Communications	221,792	209,284	130,042	271,240	272,900	1,660	1%
Utilities	57,860	57,249	52,091	46,818	54,500	7,682	16%
Travel	18,049	11,556	15,498	20,180	21,688	1,508	7%
Other Operating Expenditures	3,321	3,444	2,842	4,710	11,678	6,968	148%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	7,860	1,642	3,409	5,000	7,500	2,500	50%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	-	-	-	0%
Capital Expenditures	14,389	30,672	70,730	60,000	239,000	179,000	298%
Total Expenditures	5,087,031	5,231,287	5,048,044	5,624,387	6,005,088	380,701	7%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	4,481,151	4,589,884	4,486,032	4,843,760	4,893,537	49,777	1%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	605,880	641,403	562,012	780,627	1,111,551	330,924	42%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	5,087,031	5,231,287	5,048,044	5,624,387	6,005,088	380,701	7%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	84	85	85	85	85	-
Non-General Fund	1	1	2	2	3	1
Total Authorized	85	86	87	87	87	1

MUNICIPAL COURT

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
ADMIN SERVICES	623,418	744,862	719,134	708,770	3,995,110
COURT CASE MANAGEMENT DIVISION	2,235,476	2,278,547	2,241,818	2,534,644	0
FINE COLLECTION & DISBURSEMENT	831,210	795,697	743,233	814,070	0
JUDICIARY	791,048	770,778	781,848	786,276	898,427
Sub Total	4,481,151	4,589,884	4,486,032	4,843,760	4,893,537
Special Revenue					
ADMIN SERVICES	81,362	7,765	43,960	50,000	45,000
COURT CASE MANAGEMENT DIVISION	524,518	633,638	518,052	730,627	1,066,551
Sub Total	605,880	641,403	562,012	780,627	1,111,551
All Funds Total	5,087,031	5,231,287	5,048,044	5,624,387	6,005,088

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.8 Support transparent and inclusive government

- Action 6.8.1** Comply with the Texas Open Meetings Act & Texas Public Information Act
- Action 6.8.2** Administer and record municipal legislation
- Action 6.8.3** Maintain functioning boards through staff support

Strategy 6.9 Maximize City Clerk's efficiency and enhance customer experience through technology

- Action 6.9.1** Implement services that meet the needs of the customer
- Action 6.9.2** Comply with City Charter and State requirements for publication

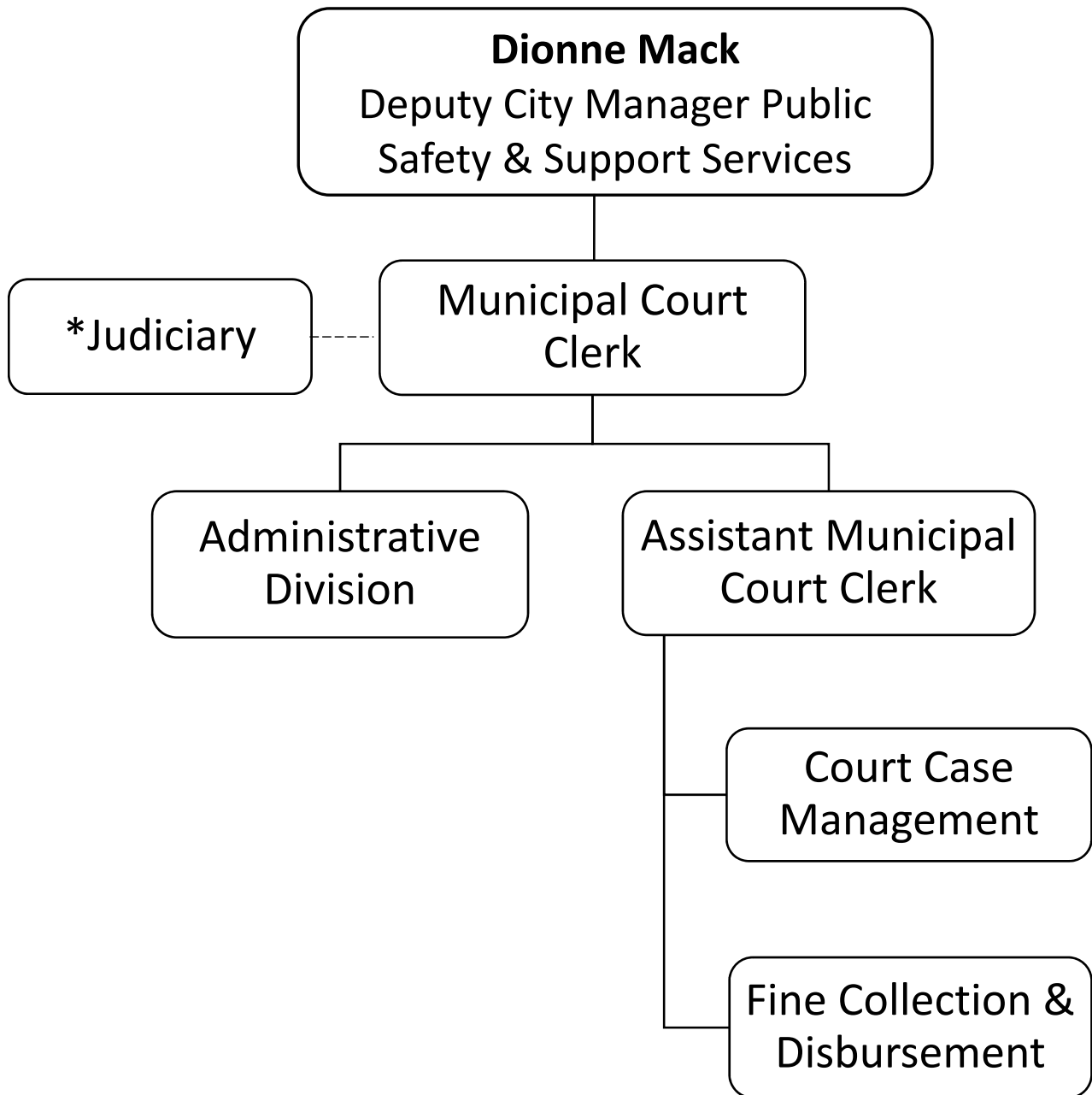
FY 2019 Key Performance Indicators

- Increase clearance rate of Municipal Court cases
- Reduce time to disposition for Municipal Court cases
- Increase percentage of transactions processed on-line
- Increase percentage of transactions processed over the phone



Municipal Court

Adopted FY 2019 Organizational Chart



*The Municipal Court Department provides administrative support appointed judges

	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	0.00	84.80	84.80
Non-General Fund	0.00	2.60	2.60
Total Authorized	0.00	87.40	87.40

Municipal Court
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Accounting/Payroll Clerk	1.00	1.00	1.00
Accounting/Payroll Specialist	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	0.00
Assistant Municipal Clerk	1.00	1.00	1.00
Business & Customer Service As	0.00	0.00	0.00
Business & Financial Manager	1.00	1.00	0.00
Business Systems Analyst	1.00	1.00	1.00
City Clerk	0.00	1.00	0.00
Courts Assistant Municipal Clerk	1.00	0.00	0.00
Customer Relations & Billing Specialist	1.00	1.00	1.00
Customer Relations Clerk	5.00	4.00	5.00
Customer Relations Representative	14.00	14.00	14.00
Department Data Management Specialist	0.00	1.00	1.00
Deputy Court Clerk	16.00	16.00	16.00
Juvenile Case Manager	2.00	2.00	2.00
Municipal Clerk	1.00	0.00	0.00
Municipal Court Appellate Judge	1.00	1.00	1.00
Municipal Court Clerk	0.00	1.00	1.00
Municipal Court Hearing Office	1.00	1.00	1.00
Municipal Court Judge	5.00	5.00	5.00
Municipal Court Judge-Arrestment	1.00	1.00	1.00
Municipal Court Judge-Magistrate	1.00	1.00	1.00
Municipal Court Sentencing Coordinator	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00
Office Supervisor	2.00	1.00	1.00
Research Assistant	1.00	1.00	1.00
Revenue Processing Supervisor	1.00	1.00	1.00
Secretary	0.00	1.00	0.00
Senior Accountant	0.00	0.00	1.00
Senior Deputy Court Clerk	10.00	11.00	11.00
Senior Office Assistant	15.00	14.00	12.00
Senior Secretary	1.00	1.00	0.00
Sign Language Interpreter	1.00	1.00	0.00
Substitute Associate Municipal Judge	3.90	3.90	3.90
Undergraduate Intern	0.00	0.00	0.50
Warrant Supervisor	1.00	1.00	1.00
Grand Total	92.90	92.90	87.40

Police

Mission

To provide law enforcement and community based policing services to the El Paso Community so they can enjoy an enhanced quality of life without the fear of crime.

Key Functions:

Maintain public order
Investigate crimes
Protect people & property



FY 2018 Key Results

- Total purchase of 300 Police Interceptors over two years
- The Cincinnati Entertainment District City Watch cameras became operational on April 30, 2018

FY 2019 Budget

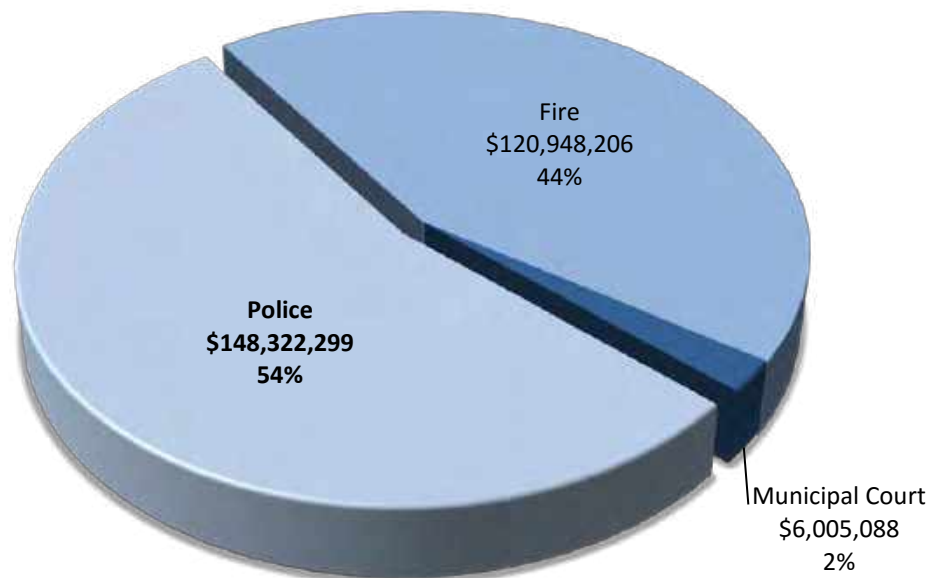
FY 2019 Total Budget
\$148,322,299

FY 2019 General Fund
\$138,541,616

FY 2019 Non-General Fund
\$9,780,683

Total FTE's
1467.60

Goal 2: Public Safety Total Budget \$275,275,594



FY 2019 Key Deliverables

- Reduce number of Motor Vehicles Fatalities by 5%.
- Increased local advertising efforts for officers including a year round open recruiting period

POLICE

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	84,692,640	85,773,160	89,668,281	92,263,992	98,915,654	6,651,662	7%
Employee Benefits	30,397,819	26,765,616	28,144,715	30,953,490	33,147,896	2,194,406	7%
Contractual Services	45,785	43,157	-	-	-	-	0%
Professional Services	184,739	142,018	221,641	240,090	345,709	105,619	44%
Outside Contracts	4,355,660	4,837,660	5,029,039	5,208,496	6,126,252	917,757	18%
Interfund Services	2,707,965	3,024,438	3,156,903	3,288,204	2,790,644	(497,560)	-15%
Building Leases	972,664	825,829	1,056,254	776,757	1,287,864	511,107	66%
Fuel & Lubricants	1,392,236	988,402	1,054,274	1,313,826	1,556,061	242,235	18%
Materials & Supplies	1,798,935	1,839,933	2,575,735	1,797,990	1,934,047	136,057	8%
Maintenance & Repairs	37,313	24,499	46,249	42,950	42,950	-	0%
Minor Equipment & Furniture	438,141	283,013	1,277,091	149,000	261,027	112,027	75%
Communications	253,218	251,261	223,833	251,878	300,644	48,766	19%
Utilities	-	-	-	-	12,000	12,000	100%
Travel	214,426	213,805	296,832	27,500	70,500	43,000	156%
Other Operating Expenditures	1,659,343	1,253,051	1,254,315	1,339,480	1,357,945	18,465	1%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	9,700	10,930	12,000	12,000	-	0%
Grant Match	-	528,116	(210)	96,121	46,483	(49,638)	-52%
Operating Transfers Out	800,000	-	-	-	-	-	0%
Capital Expenditures	1,475,339	132,708	253,070	-	114,623	114,623	100%
Total Expenditures	131,426,225	126,936,369	134,268,952	137,761,774	148,322,299	10,560,525	8%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	119,245,139	117,379,314	123,383,596	128,874,864	138,541,616	9,666,752	8%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	12,181,086	9,557,055	10,892,696	8,886,910	9,780,683	893,773	10%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	(7,340)	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	131,426,225	126,936,369	134,268,952	137,761,774	148,322,299	10,560,525	8%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	1,314	1,289	1,303	1,323	1,381	58
Non-General Fund	83	85	86	86	87	1
Total Authorized	1,397	1,374	1,388	1,409	1,468	59

POLICE

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
CHIEFS OFFICE	2,802,849	2,596,593	2,126,053	1,924,055	2,043,537
INTERNAL AFFAIRS	1,884,436	1,900,685	2,196,729	2,208,678	2,108,717
POLICE ACADEMY ADMIN	3,866,598	5,091,854	5,760,779	3,508,020	6,393,048
POLICE CADETS	0	0	0	2,725,361	2,973,316
PD PERSONNEL	1,742,079	1,752,009	1,915,360	2,115,276	2,517,080
PLNG AND RESEARCH	424,193	489,504	666,057	660,438	689,401
VEHICLE OPER	4,260,600	4,131,395	4,377,826	4,736,556	4,560,516
GRANT OPER PDHQ	759,322	806,080	816,186	971,221	971,104
COMMUNICATIONS	0	134,271	567,033	469,955	481,422
RECORDS	1,955,173	2,363,634	2,415,921	2,575,019	2,577,472
POLICE SUPPLY	1,008,588	690,099	679,648	797,660	847,228
FINANCIAL SERVS	2,752,498	3,006,280	3,157,774	3,364,085	3,434,897
SPECIAL SERVS	2,455,437	2,418,097	2,434,423	3,535,529	3,843,345
CRISIS INTERVENTION TEAM	0	0	0	0	969,206
CENTRAL REGNL COMMAND	17,681,763	18,094,368	19,691,964	20,293,524	20,455,810
MISSN VALLY REGIONL COMMAN	13,304,615	11,509,620	11,246,933	11,313,780	10,992,213
NORTHEAST REGNL COMMAND	12,380,968	11,440,634	12,013,097	12,120,130	12,936,222
PEBBLE HILLS REGNL COMMAND	18,793,806	17,523,921	18,132,944	18,414,908	19,422,696
WESTSIDE REGNL COMMAND	11,523,752	10,487,878	10,000,121	10,532,859	11,087,789
OPERATIONAL SUPPORT	3,474,081	3,190,636	3,323,601	3,905,205	4,683,251
DIRECTED INVESTIGATIONS	9,030,045	9,845,080	11,961,488	12,227,104	12,645,305
CRIMINAL INVESTIGATIONS	9,144,336	9,906,676	9,899,660	10,475,500	11,908,040
Sub Total	119,245,139	117,379,314	123,383,596	128,874,864	138,541,616
Special Revenue					
CHIEFS OFFICE	1,178,141	727,211	763,611	798,469	820,545
POLICE ACADEMY ADMIN	0	0	0	469,215	0
CENTRAL REGNL COMMAND	1,396	824	394	0	0
MISSN VALLY REGIONL COMMAN	0	0	200	0	0
NORTHEAST REGNL COMMAND	0	0	434	0	0
PEBBLE HILLS REGNL COMMAND	0	0	492	0	0
OPERATIONAL SUPPORT	12,761	12,130	0	0	0
CRIMINAL JUSTICE GRNT PS	1,780,232	2,591,719	3,887,468	1,461,636	2,496,923
TXDOT TRAFFIC ENFORCMNT GRTS	115,415	22,616	111,342	0	0
FEDERAL POLICING GRNT	2,044,756	1,241,074	866,092	1,539,821	1,496,445
POLICE HIDTA GRNT	2,417,345	2,200,657	1,984,683	2,232,599	2,246,770
POLICE RESTRI CONFISCATED FUND	1,647,637	653,288	909,741	0	0
ABANDONED AUTO TRUST RESTRCT	2,869,824	1,983,863	2,283,873	2,385,171	2,720,000
PD RESTRCD FUNDS	113,579	123,674	84,366	0	0
Sub Total	12,181,086	9,557,055	10,892,696	8,886,910	9,780,683
Enterprise Funds					
SPECIAL SERVS	0	0	(7,340)	0	0
Sub Total	0	0	(7,340)	0	0
All Funds Total	131,426,225	126,936,369	134,268,952	137,761,774	148,322,299

Strategic Actions

Goal 2: Set the Standard for a Safe and Secure City

Strategy 2.1 Maintain designation as one of the nation's top safest cities

Action 2.1.1 Increase preventative proactive policing

Action 2.1.2 Expand outreach opportunities to improve police/community partnerships and enhance customer safety

Strategy 2.2 Strengthen community involvement in resident safety

Action 2.2.1 Strengthen the community policing initiative at each Regional Command to address quality of life issues and community order concerns

Action 2.2.2 Provide educational and volunteer opportunities for disaster preparedness

Strategy 2.3 Increase public safety operational efficiency

Action 2.3.1 Maintain a highly skilled police force

Action 2.3.2 Effectively respond to police calls for service

Action 2.3.6 Improve the efficiency and effectiveness of criminal investigations

Action 2.3.7 Implement technology and/or technology upgrades to improve work flow efficiencies

Strategy 2.4 Improve motorist safety

Action 2.4.1 Analyze and implement tactics to reduce accidents

Strategy 2.8 Implement effective code enforcement strategies to reduce nuisances, enhance visual appearance and improve overall health and safety

Action 2.8.1 Investigate all animal bite cases reported

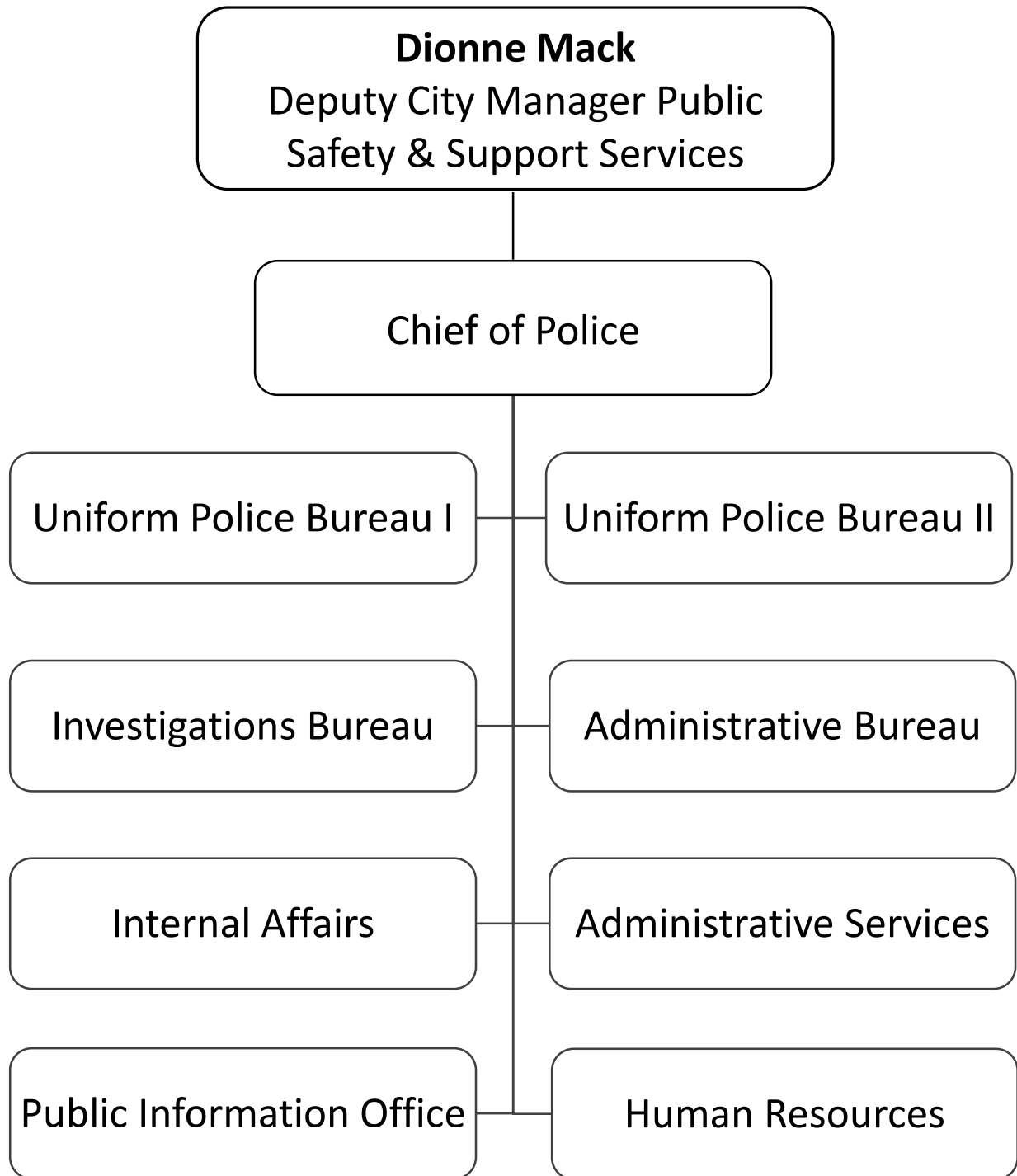
Action 2.8.2 Enhance Health and Safety Program

FY 2019 Key Performance Indicators

- Reduce Part 1 Offense crime by 3% from previous year
- Priority 1-3 calls, 90% with an arrival time within 21 minutes
- Number of motor vehicle fatalities. Target is a decrease of 5% from the average of the past years.
- Increase percentage of violent crimes cleared

Police

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	1,323.10	1381.10	58.00
Non-General Fund	85.50	86.50	1.00
Total Authorized	1,408.60	1467.60	59.00

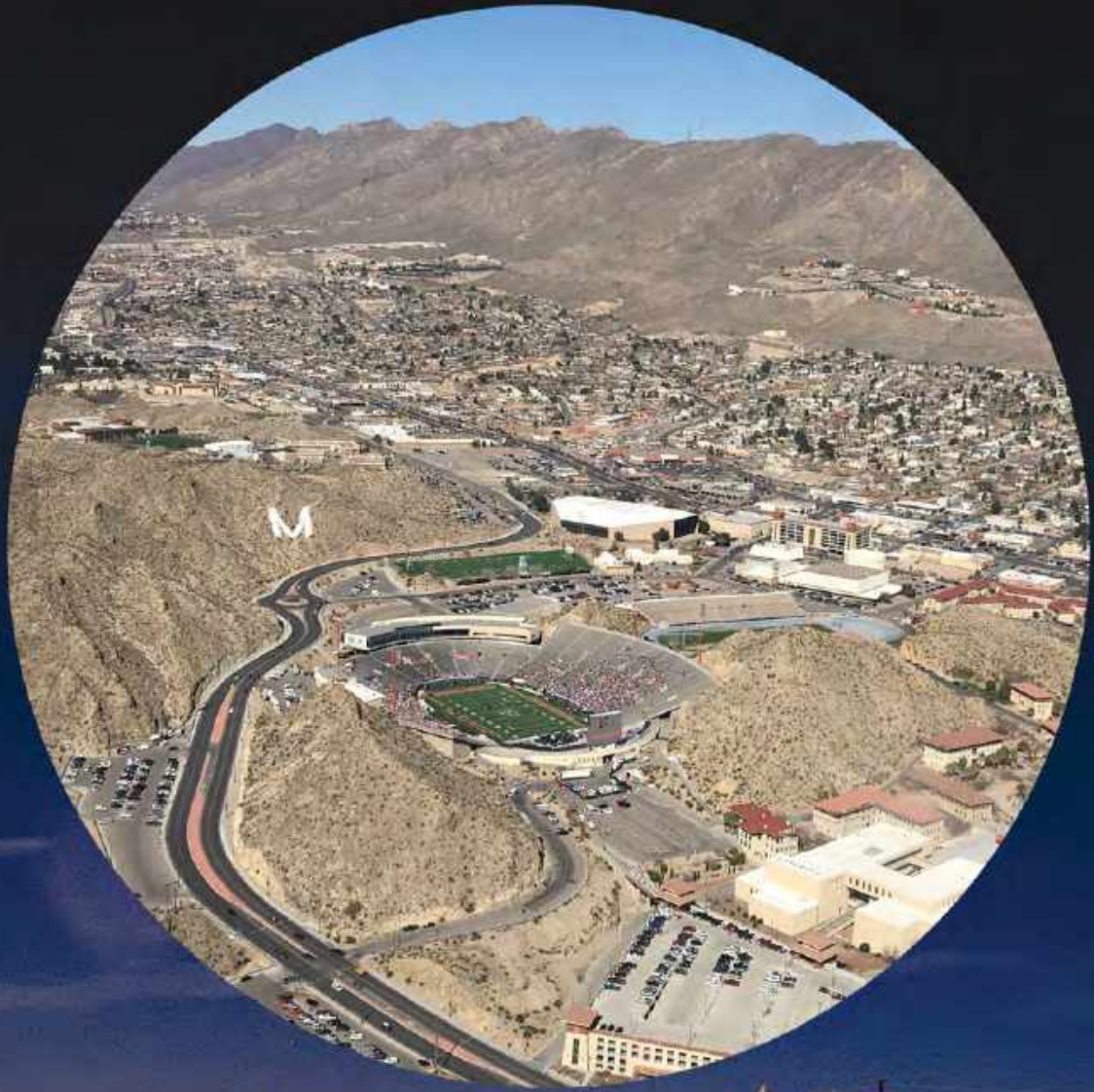
Police
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) Grant Senior Accountant	1.00	0.00	0.00
(Con) Office of Prof Accountability Direct Accountant	1.00	1.00	0.00
Accounting/Payroll Clerk	3.00	3.00	3.00
Accounting/Payroll Specialist	2.00	2.00	2.00
Administrative Analyst	2.00	2.00	3.00
Administrative Assistant	1.00	0.00	0.00
Administrative Services Manager	1.00	1.00	1.00
Auto Theft Public Awareness Manager	1.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Collectively Bargained Payroll Clerk	0.00	1.00	1.00
Court Liaison Supervisor	5.00	5.00	4.00
Crime Analyst	1.00	1.00	1.00
Criminal Intelligence Liaison	4.00	4.00	4.00
Departmental Human Resources Manager	1.00	1.00	1.00
Fleet & Bldg Maintenance Supt	1.00	1.00	1.00
Fleet Maintenance Chief	0.00	1.00	1.00
Fleet Services Coordinator	1.00	0.00	0.00
Grant Accounting/Payroll Clerk	1.00	1.00	1.00
Grant Project Manager	1.00	1.00	0.00
HIDTA Fiscal Administrator	0.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00
Human Resources Specialist	2.00	2.00	2.00
Latent Print Examiner	2.00	2.00	3.00
Latent Print Examiner Supervisor	1.00	1.00	1.00
Lead Public Affairs Coordinator	1.00	1.00	1.00
Marketing & Customer Relations Coordinator	1.00	1.00	1.00
Materials Specialist	1.00	1.00	1.00
Neighborhood Relations Coordinator	2.00	2.00	2.00
Office Manager	2.00	2.00	2.00
Parking & Traffic Controller	6.00	6.00	6.00
Parking Enforcement Controller	13.00	13.00	13.00
Photographic Laboratory Senior Technician	9.00	9.00	9.00
Photographic Laboratory Technician	1.00	1.00	1.00
Police Administrative Services	1.00	1.00	1.00
Police Assistant Chief	1.00	1.00	1.00
Police Chief	4.00	4.00	4.00
Police Commander	1.00	1.00	1.00
Police Detective	7.00	7.00	7.00
Police Interagency Program Coordinator	175.00	175.00	176.00
Police Lieutenant	1.00	1.00	1.00
Police Officer	42.00	42.00	44.00
Police Planner	785.00	802.00	844.00
Police Records Specialist	0.00	0.00	1.00
Police Records Supervisor	43.00	43.00	43.00
	1.00	1.00	1.00

Police
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Police Records Unit Supervisor	5.00	5.00	5.00
Police Sergeant	129.00	130.00	135.00
Police Support Services Specialist	0.00	0.00	5.00
Police Toxicologist	2.00	2.00	2.00
Police Trainee	3.00	3.00	4.00
Project Accountant	0.00	0.00	1.00
Property & Evidence Specialist	10.00	10.00	10.00
Property & Evidence Supervisor	2.00	2.00	2.00
Property Disposition Specialist	6.00	6.00	6.00
Public Safety Communications Specialist	2.00	2.00	2.00
Public Safety Report Taker	13.00	13.00	13.00
Research Assistant	11.00	11.00	11.00
Safe Communities Coordinator	1.00	1.00	1.00
Secretary	10.00	10.00	9.00
Senior Accountant	0.00	2.00	2.00
Senior Accounting/Payroll Specialist	1.00	1.00	2.00
Senior Grant Planner	1.00	1.00	1.00
Senior Human Resources Analyst	1.00	1.00	1.00
Senior Latent Print Examiner	1.00	1.00	1.00
Senior Office Assistant	23.00	23.00	22.00
Senior Secretary	11.00	11.00	12.00
SHOCAP Office Assist	1.00	1.00	1.00
Texas Anti-Gang Administrative Assistan	1.00	1.00	1.00
Texas Anti-Gang Center Administrator	1.00	1.00	1.00
Texas Anti-Gang Center Analyst	0.00	0.00	1.00
Tow Truck Operator	3.00	3.00	3.00
Training Technician	8.00	8.00	8.00
Translation Specialist	1.00	1.00	1.00
V.O.E. Clerk	0.00	0.60	0.60
Vehicle for Hire Inspector	4.00	4.00	4.00
Victim Svs Resp Team Case Mgr	5.00	5.00	6.00
Volunteer Services Specialist	1.00	1.00	1.00
Grand Total	1,388.00	1,408.60	1,467.60





GOAL 3

VISUAL IMAGE

-PLANNING & INSPECTIONS

GOAL 3

Promote the Visual Image of El Paso

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	6,385,341	5,478,503	5,514,957	5,996,593	6,063,322	66,729	1%
Employee Benefits	2,036,211	1,903,101	1,919,005	2,078,979	2,145,589	66,610	3%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	3,400	5,434	4,518	5,000	5,000	-	0%
Outside Contracts	5,040,751	3,010,788	503,800	57,935	57,935	-	0%
Interfund Services	138,141	123,208	101,316	176,548	151,548	(25,000)	-14%
Building Leases	30,915	12,443	14,209	16,500	16,500	-	0%
Fuel & Lubricants	83,096	81,843	68,147	121,568	113,568	(8,000)	-7%
Materials & Supplies	84,094	80,692	64,178	92,652	102,652	10,000	11%
Maintenance & Repairs	-	-	8,844	8,178	8,178	-	0%
Minor Equipment & Furniture	6,302	-	715	3,000	3,000	-	0%
Communications	7,082	19,006	10,350	24,176	24,176	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	77,757	8,878	10,222	10,000	23,000	13,000	130%
Other Operating Expenditures	81,979	30,766	122,329	67,771	77,771	10,000	15%
Community Service Projects	931,354	200,000	140,000	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	204	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	107,000	-	-	-	-	0%
Capital Expenditures	9,679	-	-	-	-	-	0%
Total Expenditures	14,916,102	11,061,660	8,482,793	8,658,899	8,792,238	133,339	2%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	8,400,730	7,062,869	7,228,254	7,757,931	7,857,127	99,196	1%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	9,679	-	-	-	-	-	0%
Special Revenue	6,505,693	3,998,791	1,259,433	900,969	935,111	34,143	4%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	(4,893)	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	14,916,102	11,061,660	8,482,793	8,658,899	8,792,238	133,339	2%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	141	117	120	120	122	2
Non-General Fund	11	15	15	15	15	-
Total Authorized	153	132	135	135	137	2



Planning and Inspections

Mission

Committed to providing professional development services for Urban Planning, Building Permitting and Building Inspections to the City of El Paso Departments and the Public so they can sustain and enjoy one of America's most livable cities.

Key Functions:

*Develop current and long range planning services to help shape the physical development of the City
Consolidation of permitting and inspection services at the One-Stop-Shop (OSS) to create a more efficient development process for the community*



FY 2018 Key Results

- Updated online Commercial/ Residential Permit Fee Calculators
- “City Q” system implemented, allows customers to get in queue remotely

FY 2019 Budget

FY 2019 Total Budget
\$8,792,238

FY 2019 General Fund
\$7,857,127

FY 2019 Non-General Fund
\$935,111

Total FTEs
137.00

Goal 3: Visual Image
Total Budget \$8,792,238



FY 2019 Key Deliverables

- Upgrade existing permitting software (Accela and Selectron IVR system), to allow usage across multiple web browsers and provide increased security to customers. Upgrade existing hardware to decrease software lag time and increase staff productivity
- Continue development of website to optimize Permitting, Inspection, and Planning information with the community

PLANNING AND INSPECTIONS

Department Summary

<i>Expenditures by Group</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
Salaries & Wages	6,385,341	5,478,503	5,514,957	5,996,593	6,063,322	66,729	1%
Employee Benefits	2,036,211	1,903,101	1,919,005	2,078,979	2,145,589	66,610	3%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	3,400	5,434	4,518	5,000	5,000	-	0%
Outside Contracts	5,040,751	3,010,788	503,800	57,935	57,935	-	0%
Interfund Services	138,141	123,208	101,316	176,548	151,548	(25,000)	-14%
Building Leases	30,915	12,443	14,209	16,500	16,500	-	0%
Fuel & Lubricants	83,096	81,843	68,147	121,568	113,568	(8,000)	-7%
Materials & Supplies	84,094	80,692	64,178	92,652	102,652	10,000	11%
Maintenance & Repairs	-	-	8,844	8,178	8,178	-	0%
Minor Equipment & Furniture	6,302	-	715	3,000	3,000	-	0%
Communications	7,082	19,006	10,350	24,176	24,176	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	77,757	8,878	10,222	10,000	23,000	13,000	130%
Other Operating Expenditures	81,979	30,766	122,329	67,771	77,771	10,000	15%
Community Service Projects	931,354	200,000	140,000	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	204	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	107,000	-	-	-	-	0%
Capital Expenditures	9,679	-	-	-	-	-	0%
Total Expenditures	14,916,102	11,061,660	8,482,793	8,658,899	8,792,238	133,339	2%

<i>Source of Funds</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Government	8,400,730	7,062,869	7,228,254	7,757,931	7,857,127	99,196	1%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	9,679	-	-	-	-	-	0%
Special Revenue	6,505,693	3,998,791	1,259,433	900,969	935,111	34,143	4%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	(4,893)	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	14,916,102	11,061,660	8,482,793	8,658,899	8,792,238	133,339	2%

<i>Positions</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	VARIANCE	
General Fund	141	117	120	120	122	2	
Non-General Fund	11	15	15	15	15	-	
Total Authorized	153	132	135	135	137	2	

PLANNING AND INSPECTIONS

Division Summary					
	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
Administration	760,758	834,812	827,113	834,194	912,521
Building & Development Permit	4,076,820	4,139,570	4,247,518	4,526,639	4,634,617
Marketing & Outreach Division	1,756	(488)	0	0	0
Planning	981,408	1,015,512	1,018,505	1,101,572	1,133,443
Economic Development	1,332,217	(23,945)	0	0	0
One-Stop-Shop	1,247,772	1,097,408	1,135,118	1,295,526	1,176,546
Sub Total	8,400,730	7,062,869	7,228,254	7,757,931	7,857,127
Capital Projects					
One-Stop-Shop	9,679	0	0	0	0
Sub Total	9,679	0	0	0	0
Special Revenue					
Building & Development Permit	683,271	773,447	653,542	900,969	935,111
PLNG DEPT GRNT	0	0	1	0	0
Economic Development	2,176	0	0	0	0
ECO DEV ADMIN	216,046	0	0	0	0
EDA REVOLVING LOAN FUNDS	0	0	41,590	0	0
ECO DEVELOPMENT GRNT	446,896	200,000	30,034	0	0
380 ECO Dev. Project	5,015,686	2,699,288	363,198	0	0
FEDERAL ECO DEVELOP GRNTS	20,163	326,309	71,069	0	0
ECO DEVELOPMENT TIRZ	121,455	(253)	100,000	0	0
Sub Total	6,505,693	3,998,791	1,259,433	900,969	935,111
Enterprise Funds					
Planning	0	0	(4,893)	0	0
Sub Total	0	0	(4,893)	0	0
All Funds Total	14,916,102	11,061,660	8,482,793	8,658,899	8,792,238

Strategic Actions

Goal 1: Create an Environment Conducive to Strong, Sustainable Economic Development

Strategy 1.1 Stabilize and Expand El Paso's Tax Base

Action 1.1.7 Provide services to the development community in support of orderly and timely project completions consistent with "Plan El Paso"

Strategy 1.6 Provide Business Friendly Permitting and Inspection Processes

Action 1.6.1 Provide exceptional commercial and residential development, permitting, inspection and licensing services

Action 1.6.2 Implement "State of the Field" demand-based service delivery model

Goal 3: Promote the Visual Image of El Paso

Strategy 3.1 Streamline Processes to Provide a Solid Foundation for Development

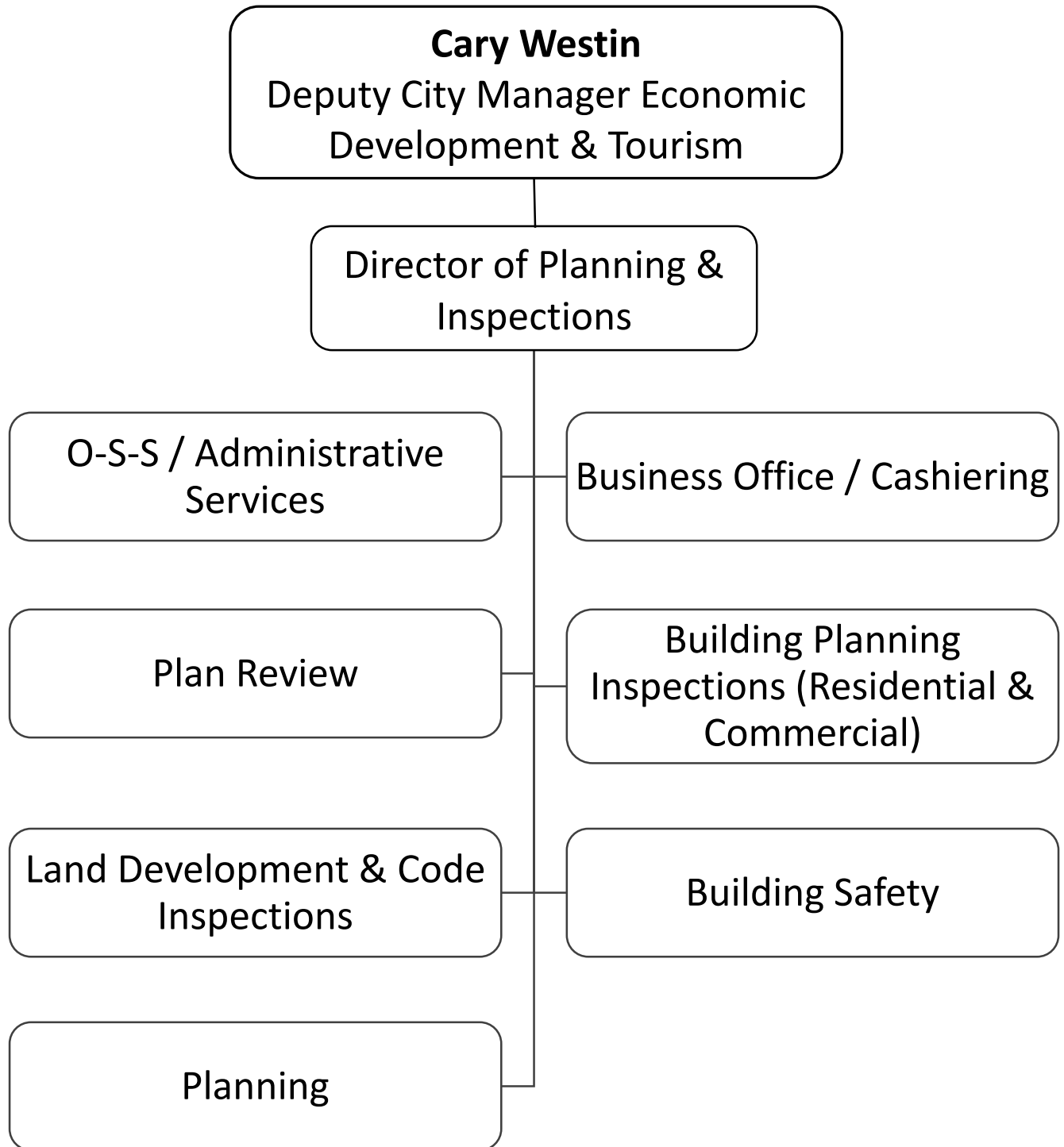
Action 3.1.1 Continue strengthening development ordinances impacting the built environment.

FY 2019 Key Performance Indicators

- Average queue time at OSS Call Center of a minute and a half
- Number of commercial permits processed (and valuation)
- Number of residential permits processed (and valuation)

Planning & Inspections

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	120.00	122.00	2.00
Non-General Fund	15.00	15.00	0.00
Total Authorized	135.00	137.00	2.00

Planning and Inspections
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Administrative Assistant	1.00	1.00	1.00
Architect	1.00	1.00	1.00
Bldg Combination Inspector Supervisor	3.00	3.00	3.00
Building Combination Inspector	10.00	9.00	9.00
Building Combination Inspector Trainee	2.00	2.00	4.00
Building Inspector	13.00	13.00	13.00
Building Inspector/Plans Examiner	3.00	3.00	3.00
Building Plans Examiner	10.00	10.00	10.00
Business & Customer Serv Asst Mgr	1.00	1.00	1.00
Business Systems Analyst	0.00	1.00	2.00
Chief Building Inspector	3.00	3.00	3.00
Chief Plans Examiner	1.00	1.00	1.00
City Development Program Manager	2.00	2.00	1.00
Civil Engineer	1.00	0.00	1.00
Civil Engineering Associate	3.00	3.00	2.00
Code Compliance Officer	4.00	3.00	3.00
Code Field Operations Supervisor	1.00	1.00	1.00
Customer Relations Clerk	14.00	15.00	13.00
Customer Relations Representative	6.00	6.00	7.00
Departmental Data Management Specia	1.00	0.00	0.00
Deputy Director - Building Permits	1.00	1.00	1.00
Deputy Director - Planning	1.00	1.00	1.00
Director of Planning & Inspections	1.00	1.00	1.00
Electrical Inspector	3.00	3.00	3.00
Electrical Inspector Supervisor	1.00	1.00	1.00
Electrical Plans Examiner	1.00	1.00	1.00
Engineering Division Manager	1.00	1.00	1.00
Engineering Lead Technician	3.00	3.00	3.00
Engineering Senior Technician	5.00	5.00	5.00
Event Permit Coordinator	1.00	1.00	1.00
Hydrologic Engineer	0.00	1.00	1.00
Landscape Plans Examiner	1.00	1.00	1.00
Lead Planner	3.00	3.00	3.00
Mechanical Engineering Associate	1.00	1.00	1.00
Mechanical Inspector	2.00	2.00	2.00
Ombudsperson	0.00	0.00	1.00
Planner	10.00	10.00	10.00
Planning Specialist	5.00	5.00	5.00
Plumbing Inspector	4.00	4.00	4.00
Secretary	1.00	1.00	1.00
Senior Cashier	1.00	0.00	0.00
Senior Code Compliance Officer	0.00	2.00	2.00
Senior Planner	5.00	5.00	5.00
Senior Plans Examiner	2.00	2.00	2.00
Senior Secretary	2.00	2.00	2.00
Grand Total	135.00	135.00	137.00



GOAL 4

QUALITY OF LIFE

- LIBRARY
- MUSEUMS & CULTURAL AFFAIRS
- PARKS & RECREATION
- ZOO

GOAL 4

Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Expenditures by Group	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
Salaries & Wages	19,863,286	19,999,164	20,656,320	22,568,497	23,468,193	899,696	4%
Employee Benefits	6,766,832	7,083,801	7,260,754	8,254,154	8,562,064	307,910	4%
Contractual Services	-	-	4,493	-	-	-	0%
Professional Services	172,070	241,168	304,853	231,143	1,152,748	921,605	399%
Outside Contracts	5,747,638	5,652,315	5,970,521	6,101,002	6,068,280	(32,722)	-1%
Interfund Services	365,593	443,762	457,327	433,955	438,464	4,509	1%
Building Leases	312,941	315,898	341,430	512,896	560,019	47,123	9%
Fuel & Lubricants	240,625	181,956	213,769	292,683	302,706	10,023	3%
Materials & Supplies	3,449,885	3,601,541	3,788,143	4,202,621	4,509,019	306,398	7%
Maintenance & Repairs	339,706	329,249	503,965	598,914	589,495	(9,420)	-2%
Minor Equipment & Furniture	209,322	411,747	271,909	425,320	317,169	(108,151)	-25%
Communications	74,283	51,690	68,443	74,669	184,776	110,107	147%
Utilities	2,582,805	3,606,090	3,917,396	3,831,459	4,781,619	950,160	25%
Travel	85,968	75,476	78,656	129,169	145,473	16,305	13%
Other Operating Expenditures	223,068	318,829	333,524	414,214	489,541	75,327	18%
Community Service Projects	320,886	312,018	303,272	399,126	399,126	0	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	20,779	21,312	21,240	28,406	27,536	(870)	-3%
Grant Match	88,385	250,502	27,660	4,501	4,437	(64)	-1%
Operating Transfers Out	74,998	334,991	75,000	340,502	90,855	(249,647)	-73%
Capital Expenditures	425,658	300,732	2,543,797	375,302	175,180	(200,122)	-53%
Total Expenditures	41,364,729	43,532,243	47,142,470	49,218,531	52,266,699	3,048,168	6%

Source of Funds	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Government	33,914,629	35,949,251	38,011,450	42,425,106	45,396,094	2,970,988	7%
Community Development Block Grants	121,139	245,071	177,837	125,000	125,000	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	1,425,932	893,232	2,364,230	248,622	-	(248,622)	-100%
Special Revenue	5,903,030	6,444,690	6,588,953	6,419,803	6,745,604	325,802	5%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	41,364,729	43,532,243	47,142,470	49,218,531	52,266,699	3,048,168	6%

Positions	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	VARIANCE	
General Fund	555	659	674	708	726	18	
Non-General Fund	51	52	50	54	58	4	
Total Authorized	607	711	723	762	783	22	



Library

Mission

Provide learning spaces, enrichment opportunities, and literacy services to our community so they can create, collaborate, and connect.

Key Functions:

*Circulate materials in all formats to Library users
Provide public spaces for learning opportunities
and community meetings*



FY 2018 Key Results

- The Library and City IT have made 120 mobile hot spots available for residents throughout the city
- The Library successfully opened a second US Passport Acceptance Facility at the Moreno Branch
- Library secured \$73,000 in state funding to produce programming in Recreational, Cultural and Educational pursuits

FY 2019 Budget

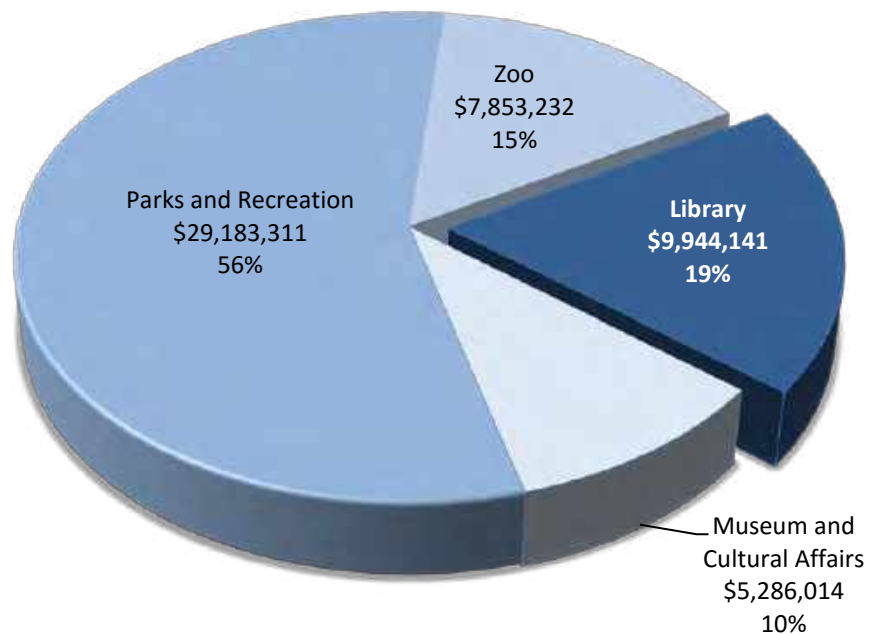
FY 2019 Total Budget
\$9,944,141

FY 2019 General Fund
\$9,674,141

FY 2019 Non-General Fund
\$270,000

Total FTE's
159.00

Goal 4: Quality of Life Total Budget \$52,266,699



FY 2019 Key Deliverables

- Increase partnerships: Workforce Solutions Job Center; City Economic Development, City Community Development and El Paso Co-Work groups to assist underprivileged and minority entrepreneurs and small businesses

LIBRARY

Department Summary

<i>Expenditures by Group</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
Salaries & Wages	4,945,971	4,983,506	5,084,338	5,418,739	5,555,166	136,426	3%
Employee Benefits	1,564,017	1,641,383	1,695,127	1,841,376	1,974,937	133,560	7%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	6,119	10,721	8,280	8,400	8,400	-	0%
Outside Contracts	385,072	448,902	415,140	475,115	481,403	6,288	1%
Interfund Services	28,309	65,438	48,342	31,111	45,000	13,889	45%
Building Leases	16,674	11,460	8,565	11,750	11,750	-	0%
Fuel & Lubricants	10,461	10,625	10,417	15,000	20,000	5,000	33%
Materials & Supplies	1,599,148	1,786,190	1,697,795	1,672,475	1,703,957	31,482	2%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	4,405	27,060	19,029	200,000	-	(200,000)	-100%
Communications	7,600	5,011	4,921	-	95,643	95,643	100%
Utilities	-	-	-	-	-	-	0%
Travel	11,724	7,687	(6,163)	18,732	18,732	-	0%
Other Operating Expenditures	21,222	11,090	11,329	28,500	28,854	354	1%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	137	200	(110)	300	300	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	50,000	262,292	75,000	-	-	-	0%
Capital Expenditures	6,111	14,802	-	-	-	-	0%
Total Expenditures	8,656,967	9,286,366	9,072,011	9,721,499	9,944,141	222,643	2%

<i>Source of Funds</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Government	8,588,388	8,964,301	8,951,913	9,638,048	9,674,141	36,094	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	68,579	322,064	120,098	83,451	270,000	186,549	224%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	8,656,967	9,286,366	9,072,011	9,721,499	9,944,141	222,643	2%

<i>Positions</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	VARIANCE	
General Fund	150	149	152	155	155	-	
Non-General Fund	-	-	-	3	5	2	
Total Authorized	150	149	152	158	159	2	

LIBRARY

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
LIBRY ADMIN	997,053	1,095,951	851,044	920,464	934,463
CATALOGING ORDERING PROCESS	1,725,808	1,802,259	1,929,392	2,040,660	2,048,740
MEMORIAL BRANCH OPER	323,214	329,331	341,415	347,646	356,188
ARMIJO BRANCH OPER	303,871	308,728	294,250	329,235	379,839
RICHARD BURGES BRANCH OPER	542,259	586,503	615,359	568,133	653,552
CIELO VISTA BRANCH OPER	312,266	317,192	320,422	363,228	389,790
CLARDY FOX BRANCH OPER	284,168	284,656	293,167	318,527	331,535
IRVING SCHWARTZ BRANCH OPER	325,637	356,817	365,279	395,708	405,090
Judge Marquez Mission Valley B	400,919	395,834	437,727	559,010	448,844
WESTSIDE BRANCH OPER	331,035	334,390	310,757	312,558	412,022
YSLETA BRANCH OPER	302,621	320,779	333,934	433,485	361,479
Esperanza Acosta Moreno -East	446,573	453,996	415,545	476,586	519,794
MAIN LIBRY	1,668,634	1,746,093	1,792,170	1,862,060	1,765,408
Dorris van Doren-West REGNL	525,591	522,782	527,706	588,550	536,476
Library Book mobile Techmobil2	98,740	108,990	123,744	122,199	130,921
Sub Total	8,588,388	8,964,301	8,951,913	9,638,048	9,674,141
Special Revenue					
LIBRY ADMIN	9,591	129,029	7,913	0	0
CATALOGING ORDERING PROCESS	0	3,231	0	0	0
MEMORIAL BRANCH OPER	0	1,859	3,059	0	0
RICHARD BURGES BRANCH OPER	0	687	0	0	76,872
CIELO VISTA BRANCH OPER	0	1,414	679	0	0
IRVING SCHWARTZ BRANCH OPER	0	1,841	2,329	0	0
Judge Marquez Mission Valley B	0	0	100	0	0
WESTSIDE BRANCH OPER	0	0	613	0	0
YSLETA BRANCH OPER	0	2,369	1,228	0	0
Esperanza Acosta Moreno -East	0	100	0	0	93,744
MAIN LIBRY	0	3,560	3,089	0	0
Dorris van Doren-West REGNL	0	0	0	83,451	99,384
LIBRY PRIVATE LOCAL GRNT	8,826	63,893	91,270	0	0
LIBRY RESTRCD DONATIONS	41,813	101,690	(15,365)	0	0
E-RATE	8,349	12,381	16,623	0	0
Library Book mobile Techmobil2	0	12	8,560	0	0
Sub Total	68,579	322,064	120,098	83,451	270,000
All Funds Total	8,656,967	9,286,366	9,072,011	9,721,499	9,944,141

Strategic Actions

Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Strategy 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner

Action 4.1.2 Plan, design and implement library improvements

Strategy 4.2 Create innovative recreational, educational and cultural programs

Action 4.2.4 Develop Library Services that fuel passion for reading, personal growth and learning

Strategy 4.3 Establish technical criteria for improved quality of life facilities

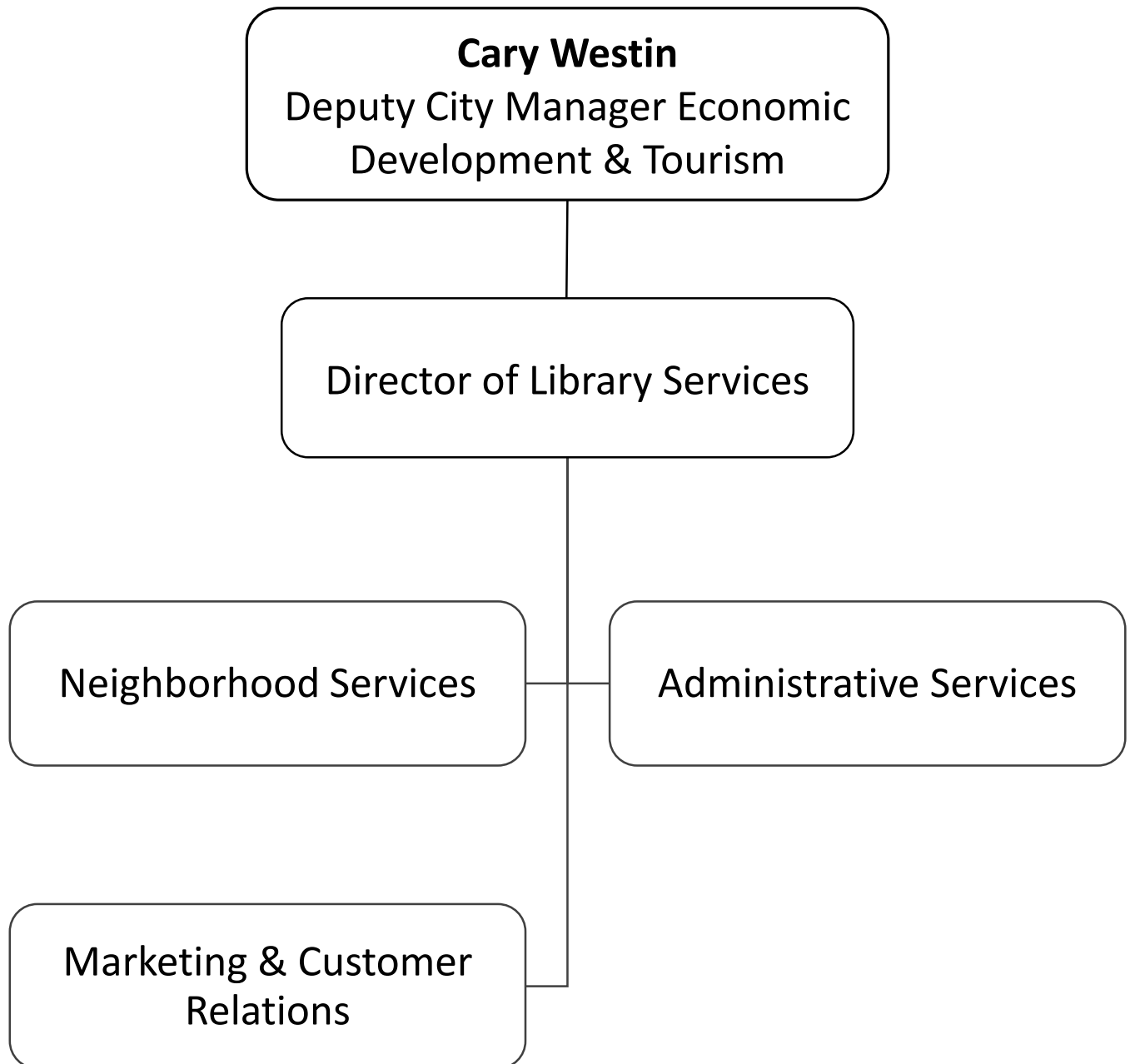
Action 4.3.1 Establish expansive technological foundation and service offerings through design process

FY 2019 Key Performance Indicators

- Overall increase Library program attendance

Library

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	154.50	154.50	0.00
Non-General Fund	3.00	4.50	1.50
Total Authorized	157.50	159.00	1.50

Library
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Accounting/Payroll Clerk	1.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00
Assistant Director of Library Services	1.00	1.00	1.00
Assistant Library Branch Manager	7.00	8.00	7.00
Associate Accountant	1.00	0.00	0.00
Budget and Services Coordinator	0.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Collection Development Librarian	1.00	1.00	1.00
Collection Development Manager	1.00	1.00	1.00
Director of Library Services	0.00	0.00	1.00
Director of Library Services & Spec Project	1.00	0.00	0.00
Document Center Specialist	2.00	1.00	1.00
Library Acquisitions Specialist	1.00	1.00	1.00
Library Archivist	1.00	1.00	1.00
Library Assistant	37.25	39.75	41.25
Library Branch Manager	9.00	9.00	9.00
Library Customer Service Specialist	0.00	0.00	25.50
Library Information Senior Specialist	27.50	26.75	0.00
Library Information Service Specialist	22.50	25.50	26.75
Library Literacy Coordinator	1.00	1.00	1.00
Library Page	4.00	3.50	2.00
Library Passport Svs Asst	1.00	3.00	4.50
Library Services Supervisor	9.00	9.00	9.00
Library Youth Services Coordinator	1.00	1.00	1.00
Managing Director / Director of Library & Parks	0.00	1.00	0.00
Marketing & Customer Relations	1.00	1.00	1.00
Office Assistant	1.25	1.00	1.00
Printing & Equipment Operator	1.00	1.00	1.00
Public Services Librarian	11.00	11.00	10.00
Regional Library Branch Manager	4.00	4.00	6.00
Senior Accounting/Payroll Specialist	1.00	1.00	1.00
Southwest Librarian	1.00	0.00	0.00
Grand Total	151.50	157.50	159.00

Museums and Cultural Affairs

Mission

Committed to the continued development of the City's arts industry, providing quality programs that are representative of the City's diverse cultures; and maximizing available resources in order to enhance the City's cultural vitality.

Key Functions:

Collect, preserve, and exhibit art and artifacts at three municipal museums that celebrate El Paso's heritage and its connections to the global community
Invest in El Paso's cultural infrastructure of arts organizations, local artists, and the creative community



FY 2018 Key Results

- 10th annual Chalk the Block drew record attendance and broke its own record for private-sector support
- Attendance at all three museum sites up by 23% over the same period last fiscal year
- The EPMA received the National Medal for Museum and Library Services presented by the Institute of Museum and Library Services

FY 2019 Budget

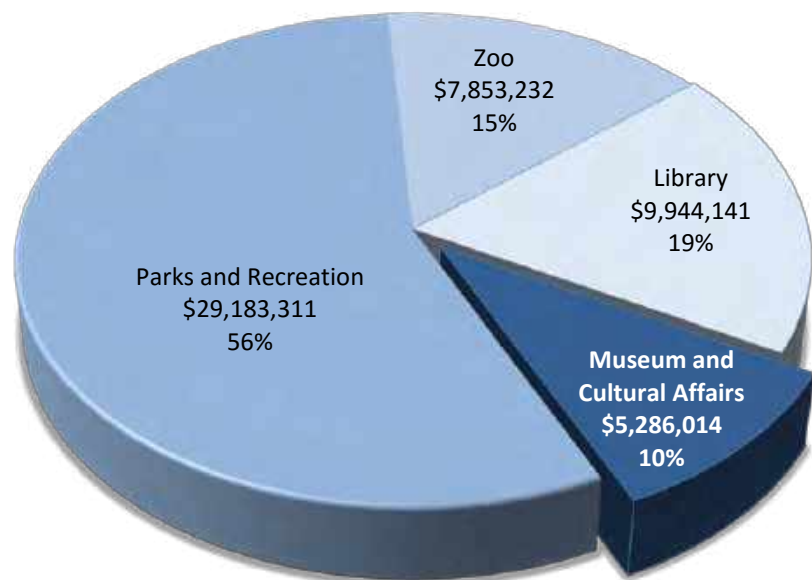
FY 2019 Total Budget
\$5,286,014

FY 2019 General Fund
\$3,387,520

FY 2019 Non-General Fund
\$1,898,495

Total FTE's
53.11

Goal 4: Quality of Life Total Budget \$52,266,699



FY 2019 Key Deliverables

- Archaeology Museum facility upgrades in restrooms, parking lot, and fire exits to be in line with ADA standards
- Funding for El Paso's Children Museum has been budgeted for as part of the City's commitment

MUSEUMS AND CULTURAL AFFAIRS

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	2,104,934	2,030,983	1,819,109	2,097,447	2,105,845	8,398	0%
Employee Benefits	710,033	691,472	613,964	686,274	711,616	25,343	4%
Contractual Services	-	-	4,493	-	-	-	0%
Professional Services	149,108	222,279	264,993	157,607	1,024,333	866,726	550%
Outside Contracts	1,952,396	1,560,891	1,297,180	644,536	667,139	22,603	4%
Interfund Services	10,526	6,065	4,555	7,550	5,350	(2,200)	-29%
Building Leases	50,142	48,178	52,293	65,711	90,983	25,272	38%
Fuel & Lubricants	1,468	986	656	2,284	1,784	(500)	-22%
Materials & Supplies	175,496	206,614	135,494	136,032	131,712	(4,320)	-3%
Maintenance & Repairs	21,198	18,445	12,930	12,907	12,817	(90)	-1%
Minor Equipment & Furniture	58,779	197,389	112,968	10,800	9,475	(1,325)	-12%
Communications	54,311	40,200	37,622	33,987	44,950	10,963	32%
Utilities	7,528	7,812	7,990	8,999	8,999	-	0%
Travel	11,025	11,598	10,323	4,550	8,000	3,450	76%
Other Operating Expenditures	24,358	43,091	49,780	53,665	54,430	765	1%
Community Service Projects	320,886	312,018	303,272	399,126	399,126	0	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	3,342	2,488	2,378	4,656	4,956	300	6%
Grant Match	88,385	77,107	27,660	4,500	4,500	-	0%
Operating Transfers Out	(2)	72,699	-	-	-	-	0%
Capital Expenditures	157,566	-	-	-	-	-	0%
Total Expenditures	5,901,478	5,550,316	4,757,660	4,330,629	5,286,014	955,386	22%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	2,270,955	2,440,401	2,185,291	2,456,257	3,387,520	931,263	38%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	1,425,932	842,192	593,955	-	-	-	0%
Special Revenue	2,204,592	2,267,723	1,978,414	1,874,372	1,898,495	24,123	1%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	5,901,478	5,550,316	4,757,660	4,330,629	5,286,014	955,386	22%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	42	43	34	34	34	-
Non-General Fund	19	19	18	18	19	1
Total Authorized	61	62	53	52	53	1

MUSEUM AND CULTURAL AFFAIRS

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
ART MUSEUM ADMIN	748,348	646,345	546,531	611,060	578,693
ART MUSEUM EDUCATION	158,981	161,602	152,015	183,243	212,533
Archaeology Museum	162,983	189,223	206,146	259,132	272,221
HISTORY MUSEUM OPER	588,198	620,808	557,911	660,395	654,476
ART MUSEUM CURATORIAL	309,841	313,032	292,298	316,449	339,536
History Museum Curatorial	53,609	0	0	0	0
ACR ADMIN	248,919	509,391	430,390	425,977	1,330,061
ACR PROGRAM AND PROGRAMMNG	75	0	0	0	0
Sub Total	2,270,955	2,440,401	2,185,291	2,456,257	3,387,520
Capital Projects					
COS 2p ARTWORKS	1,425,932	842,192	593,955	0	0
Sub Total	1,425,932	842,192	593,955	0	0
Special Revenue					
HISTORY MUSEUM	6,220	726	3,984	5,900	5,900
History Museum Curatorial	36,298	20,952	27,144	42,500	42,500
MUSEUM GRNT	142,651	104,789	154,440	0	12,000
MUSEUM SCHL SERVS	164,424	209,203	126,889	106,450	106,662
History Museum GRNT	21,987	2,200	300	0	0
Archaeology Museum Grant	0	498	1,496	0	0
ART MUSEUM MISC PROJ	104,396	85,700	50,484	59,519	59,519
ART MUSEUM RESTRCD FUNDS	40,620	37,830	25,049	38,000	38,000
HISTORY MUSEUM RESTRCD FUND	16,520	10,031	6,249	12,000	12,000
HISTORY MUSEUM STORE	37,201	40,745	40,204	42,363	36,652
HISTORY MUSEUM EDUCATION	14,344	12,483	4,370	2,500	2,500
ARCHEOLOGY MUSEUM RESTRCTD	2,508	2,111	2,539	5,000	5,000
MUSEUM ACQSTN RESTRCD	37,147	36,859	6,864	14,000	14,000
ART MEMBER RESTRCD FUND	119,801	115,065	79,457	101,232	105,271
ART MUSEUM GIFT SHOP	96,760	129,209	49,758	70,219	70,200
ARCHAEOLOGY MUSEUM GIFT SHOP	9,929	12,572	30,418	32,775	32,775
ACR PROGRAM AND PROGRAMMNG	1,137,018	1,210,497	1,218,764	963,788	964,389
Cultural Development	0	0	0	341,126	341,126
ARTS CULTURE GRNT	119,940	222,886	111,655	0	13,000
ARTS CULTURE GRNT	31,632	9,239	33,800	37,000	37,000
ARTS CULTURE RESTRCD FUND	65,197	4,128	4,550	0	0
Sub Total	2,204,592	2,267,723	1,978,414	1,874,372	1,898,495
All Funds Total	5,901,478	5,550,316	4,757,660	4,330,629	5,286,014

Strategic Actions

Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Strategy 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner

Action 4.1.3 Plan, design and implement museum improvements

Action 4.1.5 Plan, design and implement public art projects

Strategy 4.2 Create innovative recreational, educational and cultural programs

Action 4.2.1 Develop Museum and Art experiences that enrich El Paso's artistic vitality and cultural vibrancy

Action 4.2.2 Develop Museum experiences through extraordinary collections, research, exhibits and programs designed to ignite a passion for lifelong learning

Action 4.2.3 Support and present high quality and diverse cultural programming

Strategy 4.3 Establish technical criteria for improved quality of life facilities

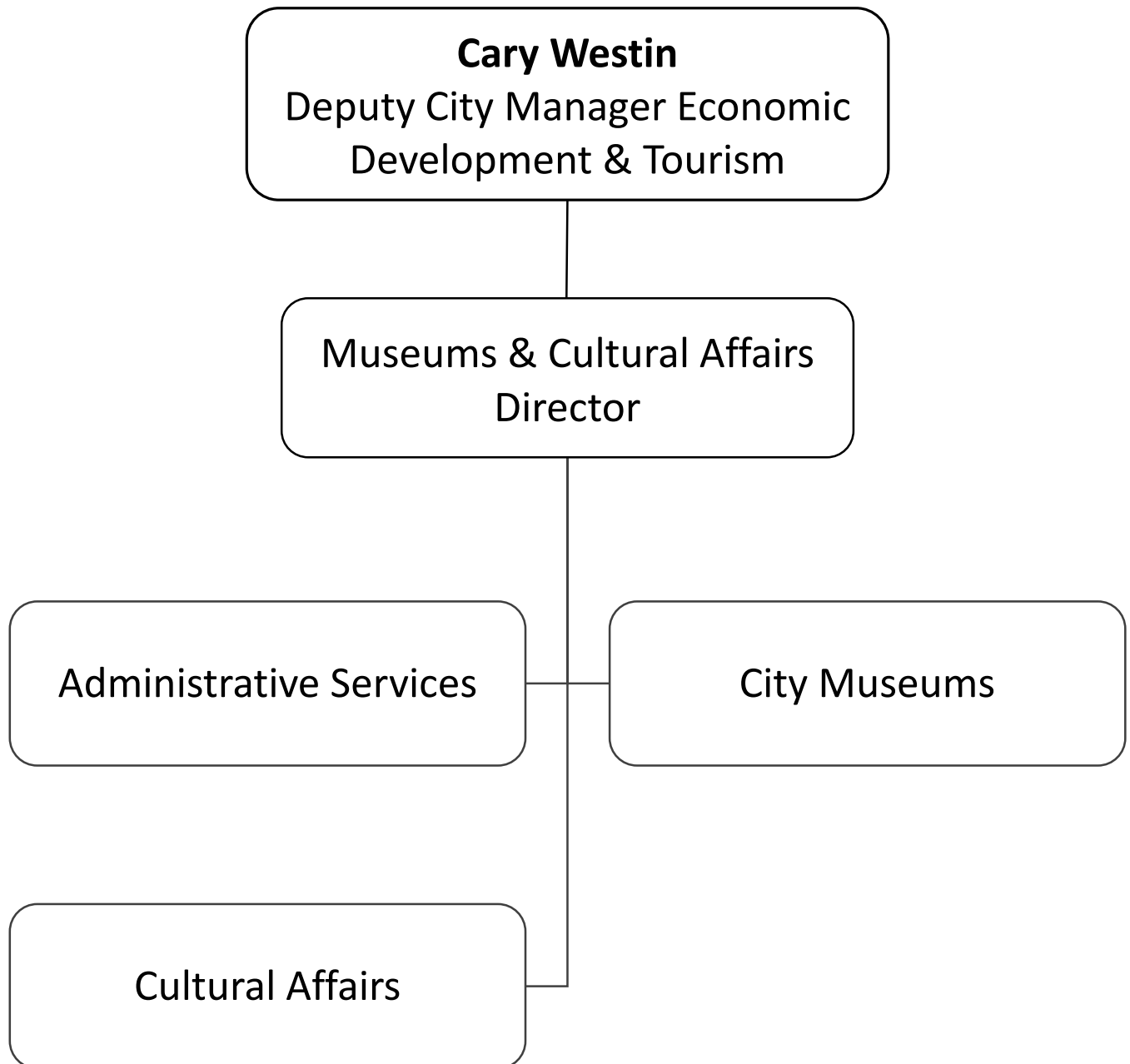
Action 4.3.1 Establish expansive technological foundation and service offerings through design process

FY 2019 Key Performance Indicators

- Overall increase in number of total attendees

Museums and Cultural Affairs

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	34.05	34.05	0.00
Non-General Fund	18.06	19.06	1.00
Total Authorized	52.11	53.11	1.00

Museums and Cultural Affairs
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) Arch Museum Comm Engage Coordinator	1.00	1.00	1.00
(Con) Art Museum Comm Engage Manager	1.00	1.00	0.00
(Con) Artist Market Coordinator	1.00	1.00	1.00
(Con) Capital Improve Project Associate	2.00	2.00	2.00
(Con) Clerical Assistant	0.50	0.00	0.00
(Con) Cultural Development Coordinator	1.00	1.00	1.00
(Con) Curatorial Content & Research Coordinator	1.00	1.00	0.00
(Con) Hist Mus Comm Engagement Coordinator	1.00	1.00	1.00
(Con) Museum Development Clerical Assistant	0.00	1.00	0.00
(Con) Museum Development Administrative Assistant	1.00	0.00	0.00
(Con) Museum Marketing Clerical	1.00	1.00	0.00
(Con) Museum Marketing Coordinator	1.00	1.00	1.00
(Con) Museum School Coordinator	1.00	1.00	1.00
(Con) Museum Store Sales Clerk	3.10	3.11	3.61
(Con) Museum Supervisor	1.00	1.00	1.00
(Con) Production & Marketing Coordinator	1.00	1.00	1.00
(Con) Public Arts Manager	1.00	0.00	0.00
(Con) Public Arts Supervisor	0.00	1.00	1.00
Accounting/Payroll Clerk	3.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00
Archeology Museum Curator	1.00	1.00	1.00
Art Handler and Gallery Tech	0.00	0.00	3.00
Art Museum Curator	1.00	1.00	1.00
Art Museum Development Manager	0.00	0.00	1.00
Art Museum Registrar	1.00	1.00	1.00
Art Museum Senior Curator	1.00	1.00	1.00
Associate Accountant	0.00	0.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Educational & Curatorial Associate	0.00	0.00	1.00
Facilities Maintenance Lead Worker	1.00	1.00	1.00
Graphic Design Specialist	0.00	0.00	0.50
History Museum Curator	1.00	1.00	1.00
History Museum Membership & Outreach Coordinator	0.00	0.00	1.00
Marketing & Public Relations Assistant	0.00	0.00	1.00
Membership Assistant	0.00	0.00	1.00
Membership Manager	0.00	0.00	1.00
Museum Collections Manager	0.00	0.00	1.00
Museum Development Coordinator	2.00	2.00	0.00
Museum Director	1.00	1.00	1.00
Museum Director - History	1.00	1.00	1.00
Museum Education Curator	1.00	1.00	1.00
Museum Operations Assistant	4.00	3.00	2.00
Museum Preparator	1.00	1.00	1.00
Museums & Cul Affairs Assistant Director	1.00	1.00	1.00
Museums & Cultural Affairs Director	1.00	1.00	1.00
Public Affairs Coordinator	1.00	1.00	1.00
Secretary	4.00	4.00	2.00
Senior Accountant	1.00	1.00	1.00
Senior Accounting/Payroll Specialist	0.00	1.00	1.00
Service & Security Worker	5.00	6.00	2.00
Visitor Services Assistant	0.00	0.00	2.00
Grand Total	52.60	52.11	53.11

Parks and Recreation

Mission

Provide indoor and outdoor leisure services to persons of all ages so they can develop skills, socialize, experience nature, relax, and live a healthier lifestyle.

Key Functions:

Provide recreation facilities for health, leisure, and enjoyment
Provide leisure interest classes and programs that create opportunities for self-fulfillment
Maintain landscape and facilities to protect the public investment



FY 2018 Key Results

- 130,000 enjoyed Downtown Holiday festivities featuring over 450,000 lights at San Jacinto Plaza
- New canopy program to provide a safe and more enjoyable playing environment in neighborhood parks
- Earned national accreditation through the Commission for Accreditation of Parks and Recreation Agencies

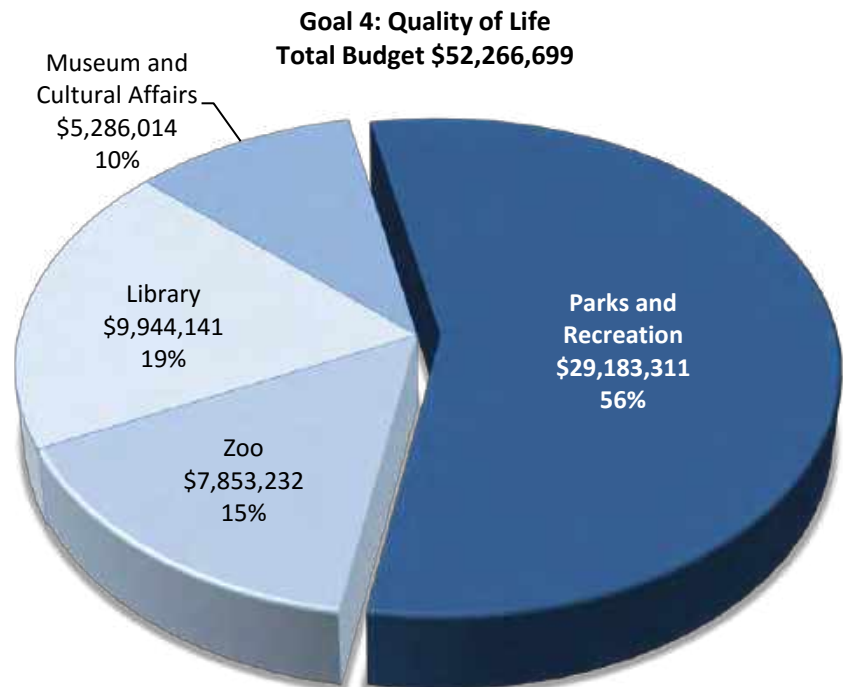
FY 2019 Budget

FY 2019 Total Budget
\$29,183,311

FY 2019 General Fund
\$27,165,508

FY 2019 Non-General Fund
\$2,017,803

Total FTE's
428.27



FY 2019 Key Deliverables

- Start construction of the 50 meter indoor competition pool at the Eastside Regional Park and the five neighborhood water parks
- Increase partnerships: Ysleta Del Sur Pueblo for internships to provide meaningful work experience benefitting community use; Emergence Health Network provides 8 week summer camp for people with special needs

PARKS AND RECREATION

Department Summary

<i>Expenditures by Group</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
Salaries & Wages	9,461,759	9,536,213	10,169,788	11,205,102	11,638,473	433,371	4%
Employee Benefits	3,207,328	3,348,421	3,480,437	4,077,577	4,204,599	127,022	3%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	2,390	828	22,026	27,595	33,174	5,579	20%
Outside Contracts	2,983,382	3,175,922	3,706,884	4,372,944	4,334,191	(38,753)	-1%
Interfund Services	291,467	338,260	350,395	357,874	351,164	(6,710)	-2%
Building Leases	239,767	249,471	273,407	426,235	448,086	21,851	5%
Fuel & Lubricants	217,718	163,323	193,940	263,299	268,822	5,523	2%
Materials & Supplies	1,240,765	1,147,330	1,425,312	1,726,276	1,915,761	189,485	11%
Maintenance & Repairs	251,437	240,771	338,407	502,417	467,509	(34,908)	-7%
Minor Equipment & Furniture	124,397	170,977	113,096	181,886	258,635	76,749	42%
Communications	500	46	-	1,435	1,435	-	0%
Utilities	2,575,277	3,598,279	3,909,406	3,822,460	4,772,620	950,160	25%
Travel	31,846	31,807	33,229	57,934	60,986	3,052	5%
Other Operating Expenditures	136,822	221,997	227,513	276,939	334,749	57,810	21%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	-	-	-	-	0%
Grant Match	0	173,395	-	1	(63)	(64)	-9503%
Operating Transfers Out	25,000	-	-	248,622	-	(248,622)	-100%
Capital Expenditures	256,535	285,930	2,533,517	373,292	93,170	(280,122)	-75%
Total Expenditures	21,046,391	22,682,972	26,777,357	27,921,888	29,183,311	1,261,423	5%

<i>Source of Funds</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Government	19,167,576	20,557,770	22,459,200	25,532,195	27,165,508	1,633,313	6%
Community Development Block Grants	121,139	245,071	177,837	125,000	125,000	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	51,040	1,770,275	248,622	-	(248,622)	-100%
Special Revenue	1,757,676	1,829,091	2,370,045	2,016,071	1,892,803	(123,268)	-6%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	21,046,391	22,682,972	26,777,357	27,921,888	29,183,311	1,261,423	5%

<i>Positions</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	VARIANCE	
General Fund	274	374	388	417	417	-	
Non-General Fund	11	11	12	13	11	(2)	
Total Authorized	285	385	399	430	428	(2)	

PARKS AND RECREATION

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
PARKS RECREATN ADMIN	1,130,382	1,327,543	1,363,199	1,505,029	1,509,961
RECREATION CENTERS	3,202,880	3,163,763	3,340,748	3,814,488	3,780,514
AQUATICS	2,359,011	2,490,960	2,678,645	3,451,560	3,917,323
SPECIALIZED RECREATION	2,114,274	2,348,267	2,517,936	2,619,438	2,764,646
SPORTS	2,161,353	2,283,105	2,262,520	3,116,948	3,233,823
CAPITAL PROJECTS - ASSET MGMT	550,599	234,806	383,074	749,281	544,264
PARKS -LAND MANAGMENT	7,649,078	8,709,325	9,913,079	10,275,452	11,414,976
Sub Total	19,167,576	20,557,770	22,459,200	25,532,195	27,165,508
Community Development Block Grants					
RECREATION CENTERS	29,829	37,447	29,513	30,000	30,000
SPECIALIZED RECREATION	90,565	207,624	148,324	95,000	95,000
PARKS CD FUNDED PROJ	745	0	0	0	0
Sub Total	121,139	245,071	177,837	125,000	125,000
Capital Projects					
AQUATICS	0	51,040	8,942	0	0
CAPITAL PROJECTS - ASSET MGMT	0	0	0	248,622	0
PARKS -LAND MANAGMENT	0	0	1,770,269	0	0
PARKLAND DEDICATION FEES	0	0	(8,935)	0	0
Sub Total	0	51,040	1,770,275	248,622	0
Special Revenue					
PARK MAINTNC	0	0	6,594	0	0
SHELTERS GENERAL ADMINISTRATIO	12,290	12,114	22,000	0	0
RECREATION CENTERS	13,599	12,496	44,034	4,000	0
AQUATICS	0	0	455	0	0
SPECIALIZED RECREATION	20,583	11,518	33,294	50,000	0
CAPITAL PROJECTS - ASSET MGMT	314	0	225	0	0
PARKS -LAND MANAGMENT	1,531,292	1,546,767	1,679,244	1,962,071	1,892,803
PARKS DEPT PRIVATE LOCAL GRANT	49	0	4,014	0	0
PARKS STATE FUNDED GRNT	17,037	16,374	165,821	0	0
PARKLAND DEDICATION FEES	162,512	229,822	414,364	0	0
Sub Total	1,757,676	1,829,091	2,370,045	2,016,071	1,892,803
All Funds Total	21,046,391	22,682,972	26,777,357	27,921,888	29,183,311

Strategic Actions

Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Strategy 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner

Action 4.1.3 Plan, design and implement park and recreation improvements

Strategy 4.2 Create innovative recreational, educational and cultural programs

Action 4.2.5 Provide indoor and outdoor leisure services to persons of all ages so they can develop skills, socialize, experience nature, relax and live a healthier lifestyle

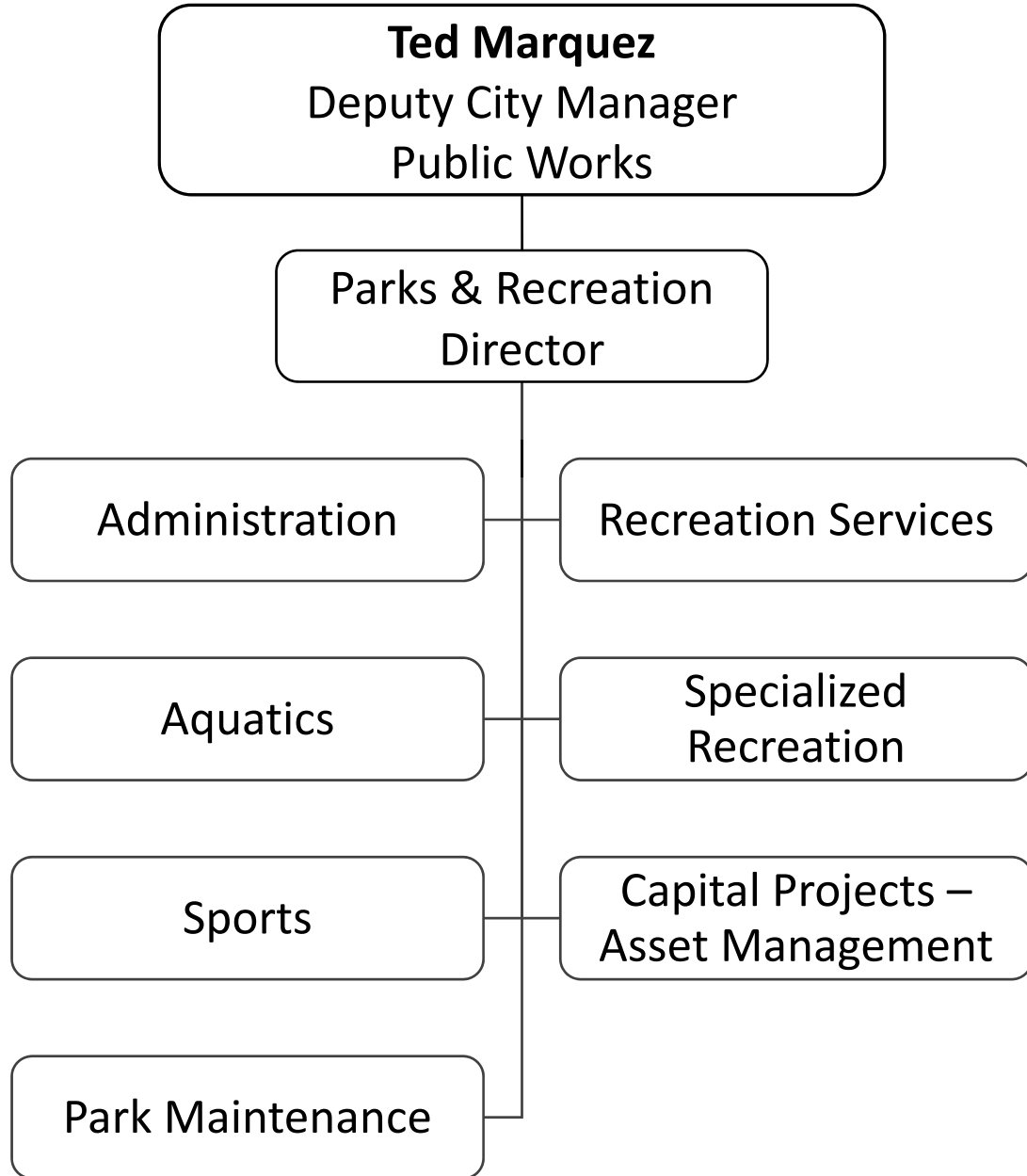
Action 4.2.6 Provide access to affordable recreation programs and facilities that engage the community

FY 2019 Key Performance Indicators

- Completion of all Spray Parks
- Overall increase in program participation

Parks & Recreation

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	417.47	417.47	0.00
Non-General Fund	12.85	10.80	(2.05)
Total Authorized	430.32	428.27	(2.05)

Parks and Recreation
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Accountant	1.00	1.00	1.00
Accounting/Payroll Clerk	7.00	6.00	7.00
Accounting/Payroll Specialist	2.00	1.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Administrative Assistant	1.00	0.00	0.00
Aquatics Supervisor	1.00	1.00	1.00
Community Center Supervisor	12.00	12.00	12.00
Daycare Coordinator	2.00	2.00	2.00
Daycare Instructor	6.50	6.50	6.50
Daycare Instructor Aide	6.00	6.00	6.00
Departmental Human Resources Manager	1.00	1.00	1.00
Dept Data Management Specialist	1.00	1.00	1.00
Equipment Operator	17.00	19.00	19.00
Facilities Maintenance Lead Worker	1.00	1.00	1.00
Facilities Maintenance Supervisor	1.00	1.00	1.00
Facilities Maintenance Worker	3.00	4.00	4.00
Fleet Service Worker	1.00	1.00	1.00
General Service Worker	30.00	31.00	31.00
General Services Lead Worker	5.00	5.00	5.00
Graduate Intern	0.10	0.10	0.10
Groundskeeper	53.00	57.00	57.00
Groundskeeping Equipment Technician	1.00	1.00	1.00
Head Lifeguard	6.90	5.75	6.00
Human Resources Analyst	0.00	1.00	1.00
Human Resources Specialist	0.00	1.00	1.00
Irrigation Technician	10.00	10.00	10.00
Land Management Superintendent	1.00	1.00	1.00
Landscape Architect	1.00	0.00	0.00
Lifeguard	38.75	53.30	52.30
Marketing & Customer Relations	1.00	1.00	1.00
Materials Supervisor	1.00	1.00	1.00
Open Space, Trails and Parks C	0.00	1.00	1.00
Park Area Supervisor	6.00	6.00	6.00
Park Project Review Coordinator	1.00	1.33	2.00
Park User Representative	2.00	2.00	2.00
Parks & Rec Asst Director	2.00	2.00	2.00
Parks & Recreation Director	1.00	1.00	1.00
Pool Attendant	15.95	18.45	18.28
Pool Manager	11.99	11.99	11.99
Project Manager	1.00	1.00	1.00
Recreation & Sports Coordinator	6.00	6.00	6.00
Recreation Leader	37.50	38.50	38.50
Recreation Manager	1.00	1.00	1.00
Recreation Program Manager	3.00	3.00	3.00
Recreation Program Supervisor	20.00	22.00	22.00

Parks and Recreation
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Recreation Specialist	36.00	37.00	37.00
Research Assistant	0.00	1.00	1.00
Senior Office Assistant	3.00	3.00	2.00
Senior Secretary	1.00	1.00	1.00
Sports Site Specialist	5.00	5.00	5.25
Swim Instructor	1.00	2.00	2.00
V.O.E. Clerk	0.00	0.60	0.60
Welder	2.00	2.00	2.00
Youth Activities Coord	2.18	2.18	1.68
Youth Activity Specialist	27.57	28.62	27.07
Grand Total	399.44	430.32	428.27



Zoo

Mission

Celebrate the value of animals and natural resources and to create opportunities for guests to rediscover their connection to nature.

Key Functions:

Promote wildlife conservation
Educate the public about animals and nature
Provide a fun and interactive family environment



FY 2018 Key Results

- The El Paso Zoo received its 38th annual accreditation from the Association of Zoos and Aquariums
- The El Paso Zoo no longer uses single use plastic water containers
- Introduction of the 36' ADA friendly Endangered Species Carousel

FY 2019 Budget

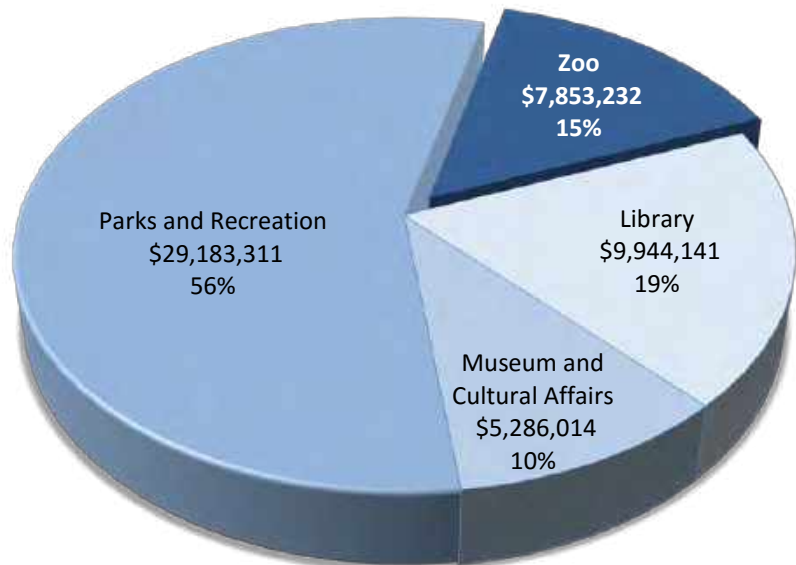
FY 2019 Total Budget
\$7,853,232

FY 2019 General Fund
\$5,168,925

FY 2019 Non-General Fund
\$2,684,307

Total FTE's
143.00

Goal 4: Quality of Life
Total Budget \$52,266,699



FY 2019 Key Deliverables

- Introduction of the Chihuahuan Desert Exhibit. The largest Zoo bond project at \$16.7million
- Increase awareness of the Zoo's commitment to conservation and sustainability, locally and internationally, by participating in the SAFE African Penguin Campaign and the Madagascar Conservation Project

ZOO

Department Summary

<i>Expenditures by Group</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
Salaries & Wages	3,350,622	3,448,462	3,583,085	3,847,208	4,168,709	321,500	8%
Employee Benefits	1,285,454	1,402,526	1,471,226	1,648,927	1,670,912	21,985	1%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	14,454	7,340	9,554	37,541	86,841	49,300	131%
Outside Contracts	426,788	466,601	551,317	608,407	585,547	(22,860)	-4%
Interfund Services	35,291	33,999	54,034	37,420	36,950	(470)	-1%
Building Leases	6,359	6,789	7,166	9,200	9,200	-	0%
Fuel & Lubricants	10,978	7,022	8,756	12,100	12,100	-	0%
Materials & Supplies	434,477	461,407	529,541	667,838	757,590	89,752	13%
Maintenance & Repairs	67,071	70,032	152,629	83,590	109,169	25,579	31%
Minor Equipment & Furniture	21,741	16,321	26,816	32,634	49,059	16,425	50%
Communications	11,872	6,432	25,899	39,248	42,748	3,501	9%
Utilities	-	-	-	-	-	-	0%
Travel	31,373	24,384	41,267	47,953	57,755	9,803	20%
Other Operating Expenditures	40,667	42,651	44,902	55,110	71,508	16,398	30%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	17,300	18,624	18,971	23,450	22,280	(1,170)	-5%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	91,880	90,855	(1,025)	-1%
Capital Expenditures	5,446	-	10,280	2,010	82,010	80,000	3980%
Total Expenditures	5,759,893	6,012,590	6,535,442	7,244,515	7,853,232	608,716	8%

<i>Source of Funds</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Government	3,887,711	3,986,779	4,415,046	4,798,606	5,168,925	370,319	8%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	1,872,183	2,025,811	2,120,396	2,445,909	2,684,307	238,398	10%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	5,759,893	6,012,590	6,535,442	7,244,515	7,853,232	608,716	8%

<i>Positions</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	VARIANCE	
General Fund	90	93	100	102	120	18	
Non-General Fund	21	22	20	20	24	4	
Total Authorized	111	115	120	122	143	21	

ZOO

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
ADMINISTRATIVE	521,264	550,122	605,695	549,124	596,094
INFRASTRUCTURE	1,034,601	1,039,630	1,081,177	1,168,432	1,328,157
ANIMAL CARE	2,200,283	2,264,135	2,440,364	2,687,823	2,834,509
COMMUNITY & GUEST EXPERIENCE	131,563	132,891	287,810	393,226	410,166
Sub Total	3,887,711	3,986,779	4,415,046	4,798,606	5,168,925
Special Revenue					
ADMINISTRATIVE	151,797	172,185	197,643	293,226	367,328
INFRASTRUCTURE	928,833	1,020,395	1,063,570	1,092,017	1,069,468
ANIMAL CARE	540,304	568,929	702,038	862,649	967,141
COMMUNITY & GUEST EXPERIENCE	249,273	264,303	157,145	198,018	280,370
ZOO GATE OPER	1,976	0	0	0	0
Sub Total	1,872,183	2,025,811	2,120,396	2,445,909	2,684,307
All Funds Total	5,759,893	6,012,590	6,535,442	7,244,515	7,853,232

Strategic Actions

Goal 4: Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

Strategy 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner

Action 4.1.4 Plan, design and implement zoo improvements

Strategy 4.2 Create innovative recreational, educational and cultural programs

Action 4.2.7 Develop and increase revenue generating opportunities for the Zoo

Action 4.2.8 Review and refresh education programs to engage guests and the Community

Action 4.2.9 Increase conservation impact of the El Paso Zoo

Action 4.2.10 Provide a fun, affordable, safe, educational and conservation experience to our Zoo guests

FY 2019 Key Performance Indicators

- Overall Zoo attendance target of 370,000
- Complete Quality of Life bond projects at/or under budget

Zoo

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	102.00	119.50	17.50
Non-General Fund	19.75	23.50	3.75
Total Authorized	121.75	143.00	21.25

Zoo
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) CIP Administrator	1.00	1.00	0.00
(Con) Guest Experience Associate	2.00	2.00	0.00
(Con) Owner's Representative	0.00	0.00	0.00
(Con) Project Manager	1.00	1.00	0.00
Accountant	1.00	1.00	1.00
Accounting/Payroll Clerk	2.00	1.00	1.00
Accounting/Payroll Specialist	0.00	1.00	1.00
Administrative Analyst	1.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Animal Training and Enrichment	1.00	1.00	1.00
Aquatics Systems Manager	1.00	1.00	1.00
Assistant Director	0.00	0.00	1.00
Associate Veterinarian	1.00	1.00	1.00
Budget & Services Coordinator	0.00	1.00	1.00
Business & Financial Manager	0.00	0.00	0.00
Capital Improvements Program Asst	0.00	0.00	1.00
Cashier	3.75	3.75	4.00
Chief Construction Inspector	1.00	1.00	1.00
Construction Superintendent	0.00	0.00	1.00
Cust. Relations & Billing Supervisor	1.00	1.00	1.00
Departmental Data Management S	0.00	0.00	1.00
Education & Graphics Splst	1.00	1.00	1.00
Education Specialist	0.00	0.00	3.00
Electrician	1.00	1.00	1.00
Events Coordinator	0.00	0.00	0.00
Facilities Maintenance Superintendent	1.00	1.00	1.00
Facilities Maintenance Supervisor	1.00	1.00	1.00
Facilities Maintenance Worker	4.00	4.00	5.00
General Service Worker	8.00	8.00	9.00
Graphics Technician	1.00	1.00	1.00
Groundskeeper	5.00	5.00	5.00
Lead Maintenance Mechanic	1.00	1.00	1.00
Maintenance Mechanic	1.00	1.00	1.00
Marketing & Cust Rel Coord	1.00	1.00	1.00
Materials Specialist	1.00	1.00	1.00
Materials Supervisor	1.00	1.00	1.00
Park Area Supervisor	1.00	1.00	1.00
Plumber	1.00	1.00	2.00
Public Affairs Specialist	0.00	0.00	1.00
Rides & Attraction Attendant	0.00	0.00	4.00
Safety & Security Supervisor	0.00	0.00	1.00
Senior Cashier	0.00	0.00	0.00

Zoo
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Senior Office Assistant	0.00	0.00	0.00
Senior Secretary	0.00	1.00	0.00
Senior Zoo Keeper	5.00	5.00	6.00
Stores Clerk	1.00	1.00	1.00
Supervisor of Rides & Attraction	0.00	0.00	1.00
Theater Guest Experience Assoc	0.00	0.00	2.00
Trades Helper	4.00	4.00	4.00
Veterinarian	1.00	1.00	1.00
Veterinary Assistant	3.00	3.00	3.00
Veterinary Technician	1.00	1.00	1.00
Zoo Animal Curator	1.00	1.00	1.00
Zoo Area Supervisor	5.00	5.00	5.00
Zoo Collection Supervisor	3.00	3.00	3.00
Zoo Commissary Lead Technician	1.00	1.00	1.00
Zoo Commissary Supervisor	1.00	1.00	1.00
Zoo Commissary Technician	3.00	3.00	4.00
Zoo Director	1.00	1.00	1.00
Zoo Education Curator	1.00	1.00	1.00
Zoo Education Specialist	3.00	3.00	3.00
Zoo Events Coordinator	1.00	1.00	1.00
Zoo Exhibit Technician	2.00	2.00	2.00
Zoo Garden Supervisor	1.00	1.00	1.00
Zoo Keeper	33.00	34.00	38.00
Zoo Medical Center Secretary	0.00	0.00	1.00
Zoo Registrar	1.00	1.00	1.00
Grand Total	119.75	121.75	143.00





GOAL 5

COMMUNICATION

- INFORMATION TECHNOLOGY

GOAL 5

Promote Transparent and Consistent Communication Among All Members of the Community

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	4,077,138	4,128,559	4,795,335	4,913,642	5,085,811	172,168	4%
Employee Benefits	1,209,301	1,265,412	1,453,874	1,700,459	1,684,656	(15,804)	-1%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	-	-	-	-	-	0%
Outside Contracts	145,000	153,729	98,080	92,820	90,820	(2,000)	-2%
Interfund Services	18,023	17,972	201,720	187,789	187,789	-	0%
Building Leases	587,397	2,410,024	201,553	229,059	229,059	-	0%
Fuel & Lubricants	15,127	17,228	13,267	15,900	15,900	-	0%
Materials & Supplies	149,289	159,621	140,590	160,882	172,382	11,500	7%
Maintenance & Repairs	14,783	18,930	4,885	-	-	-	0%
Minor Equipment & Furniture	1,010	-	664	-	148,840	148,840	100%
Communications	2,848,125	1,856,757	2,102,964	2,332,840	2,082,840	(250,000)	-11%
Utilities	-	-	-	-	-	-	0%
Travel	12,912	4,888	23,443	60,108	54,583	(5,525)	-9%
Other Operating Expenditures	76,157	39,463	33,017	96,873	98,398	1,525	2%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	1,844,727	-	2,255,714	2,255,715	-	(2,255,715)	-100%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	9,930	-	-	2,255,715	2,255,715	100%
Capital Expenditures	6,602,392	11,086	-	-	-	-	0%
Total Expenditures	17,601,380	10,093,599	11,325,106	12,046,088	12,106,792	60,705	1%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	10,852,234	9,927,583	11,325,106	12,046,088	12,106,792	60,705	1%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	6,602,392	21,016	-	-	-	-	0%
Special Revenue	145,000	145,000	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	1,754	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	17,601,380	10,093,599	11,325,106	12,046,088	12,106,792	60,705	1%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	87	86	90	90	90	0
Non-General Fund	1	1	1	-	-	-
Total Authorized	88	87	91	90	90	0



DoITS

Mission

Provide innovation and technology implementation management and support services to all City departments so they can transform the service experience for our community.

Key Functions:

Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications
Enhance internal communication and employee engagement



FY 2018 Key Results

- Expanded Wi-Fi to 10 QoL Sites, exceeding annual target of 9 Sites
- 119 of 150 new PD Fleet Programmed
- Customer Service Surveys – 9,528 service requests closed

FY 2019 Budget

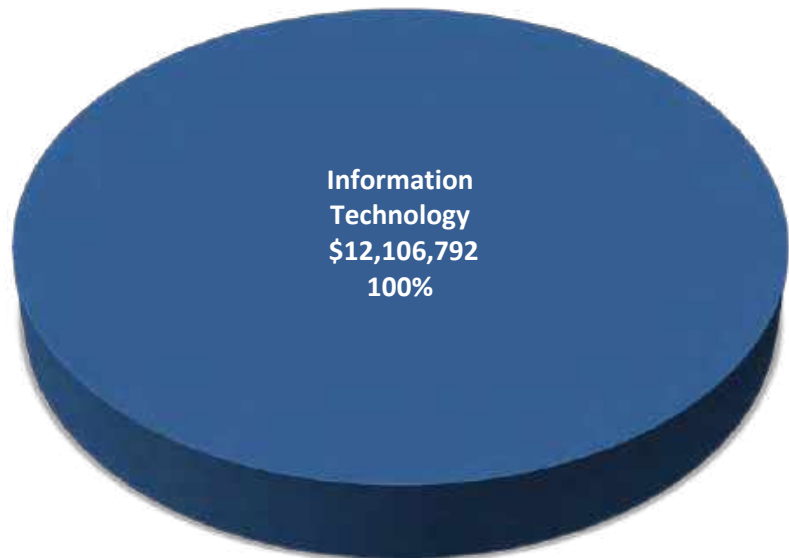
FY 2019 Total Budget
\$12,106,792

FY 2019 General Fund
\$0

FY 2019 Non-General Fund
\$12,106,792

Total FTE's
90.00

Goal 5: Communication
Total Budget \$12,106,792



FY 2019 Key Deliverables

- Libraries Wi-Fi Hotspots Checkout Program Pilot (130 devices, expanding to 250 Devices)
- Implement Cybersecurity Plan: Policies and procedures, stronger password requirements and online security training
- Continued focus on community digital divide through the replacement and increase of public use computers at QoL facilities

INFORMATION TECHNOLOGY

Department Summary

<i>Expenditures by Group</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
Salaries & Wages	4,077,138	4,128,559	4,795,335	4,913,642	5,085,811	172,168	4%
Employee Benefits	1,209,301	1,265,412	1,453,874	1,700,459	1,684,656	(15,804)	-1%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	-	-	-	-	-	0%
Outside Contracts	145,000	153,729	98,080	92,820	90,820	(2,000)	-2%
Interfund Services	18,023	17,972	201,720	187,789	187,789	-	0%
Building Leases	587,397	2,410,024	201,553	229,059	229,059	-	0%
Fuel & Lubricants	15,127	17,228	13,267	15,900	15,900	-	0%
Materials & Supplies	149,289	159,621	140,590	160,882	172,382	11,500	7%
Maintenance & Repairs	14,783	18,930	4,885	-	-	-	0%
Minor Equipment & Furniture	1,010	-	664	-	148,840	148,840	100%
Communications	2,848,125	1,856,757	2,102,964	2,332,840	2,082,840	(250,000)	-11%
Utilities	-	-	-	-	-	-	0%
Travel	12,912	4,888	23,443	60,108	54,583	(5,525)	-9%
Other Operating Expenditures	76,157	39,463	33,017	96,873	98,398	1,525	2%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	1,844,727	-	2,255,714	2,255,715	-	(2,255,715)	-100%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	9,930	-	-	2,255,715	2,255,715	100%
Capital Expenditures	6,602,392	11,086	-	-	-	-	0%
Total Expenditures	17,601,380	10,093,599	11,325,106	12,046,088	12,106,792	60,705	1%

<i>Source of Funds</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Government	10,852,234	9,927,583	11,325,106	12,046,088	12,106,792	60,705	1%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	6,602,392	21,016	-	-	-	-	0%
Special Revenue	145,000	145,000	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	1,754	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	17,601,380	10,093,599	11,325,106	12,046,088	12,106,792	60,705	1%

<i>Positions</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	VARIANCE	
General Fund	87	86	90	90	90	0	
Non-General Fund	1	1	1	-	-	-	
Total Authorized	88	87	91	90	90	0	

INFORMATION TECHNOLOGY

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
COMMUNICATIONS ADMIN	5,890	4,578	0	0	0
INFOR TECH ADMIN	0	154	0	0	0
Administrative	5,809,640	4,890,326	5,223,445	5,419,147	5,254,040
Client Services	1,262,491	1,247,596	1,396,104	1,767,898	1,221,563
Application Management	1,707,563	1,752,989	1,903,974	1,973,189	2,134,384
Infrastructure Management	1,546,808	1,594,175	1,947,704	1,569,487	1,748,328
Information Security Assurance	378	371	0	113,093	287,102
Strategic Innovation & Enterpr	519,464	437,393	282,863	613,794	861,470
Records Management	0	0	571,016	589,480	599,904
Sub Total	10,852,234	9,927,583	11,325,106	12,046,088	12,106,792
Capital Projects					
INFOR SERVS	6,602,392	0	0	0	0
Administrative	0	21,016	0	0	0
Sub Total	6,602,392	21,016	0	0	0
Special Revenue					
Administrative	145,000	145,000	0	0	0
Sub Total	145,000	145,000	0	0	0
Enterprise Funds					
Infrastructure Management	1,754	0	0	0	0
Sub Total	1,754	0	0	0	0
All Funds Total	17,601,380	10,093,599	11,325,106	12,046,088	12,106,792

Strategic Actions

Goal 5: Promote Transparent and Consistent Communication Among All Members of the Community

Strategy 5.2 Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications

Action 5.2.1 Develop technology strategic communication plan

Action 5.2.2 Formalize technology infrastructure refresh plan for core assets (network, servers, Voice over IP (VoIP) and storage)

Strategy 5.3 Promote a well-balanced customer service philosophy throughout the organization

Action 5.3.1 Implement customer service best practices citywide

Strategy 5.4 Enhance internal communication and employee engagement

Action 5.4.1 Strengthen employee engagement

Action 5.4.2 Expand opportunities to receive feedback on various topics and issues

Strategy 5.5 Advance two-way communication of key messages to external customers

Action 5.5.1 Expand use of social media

Strategy 5.6 Strengthen messaging opportunities through media outlets

Action 5.6.1 Identify/coordinate joint marketing on various topics/projects

Action 5.6.2 Improve face-to-face communication with media representatives

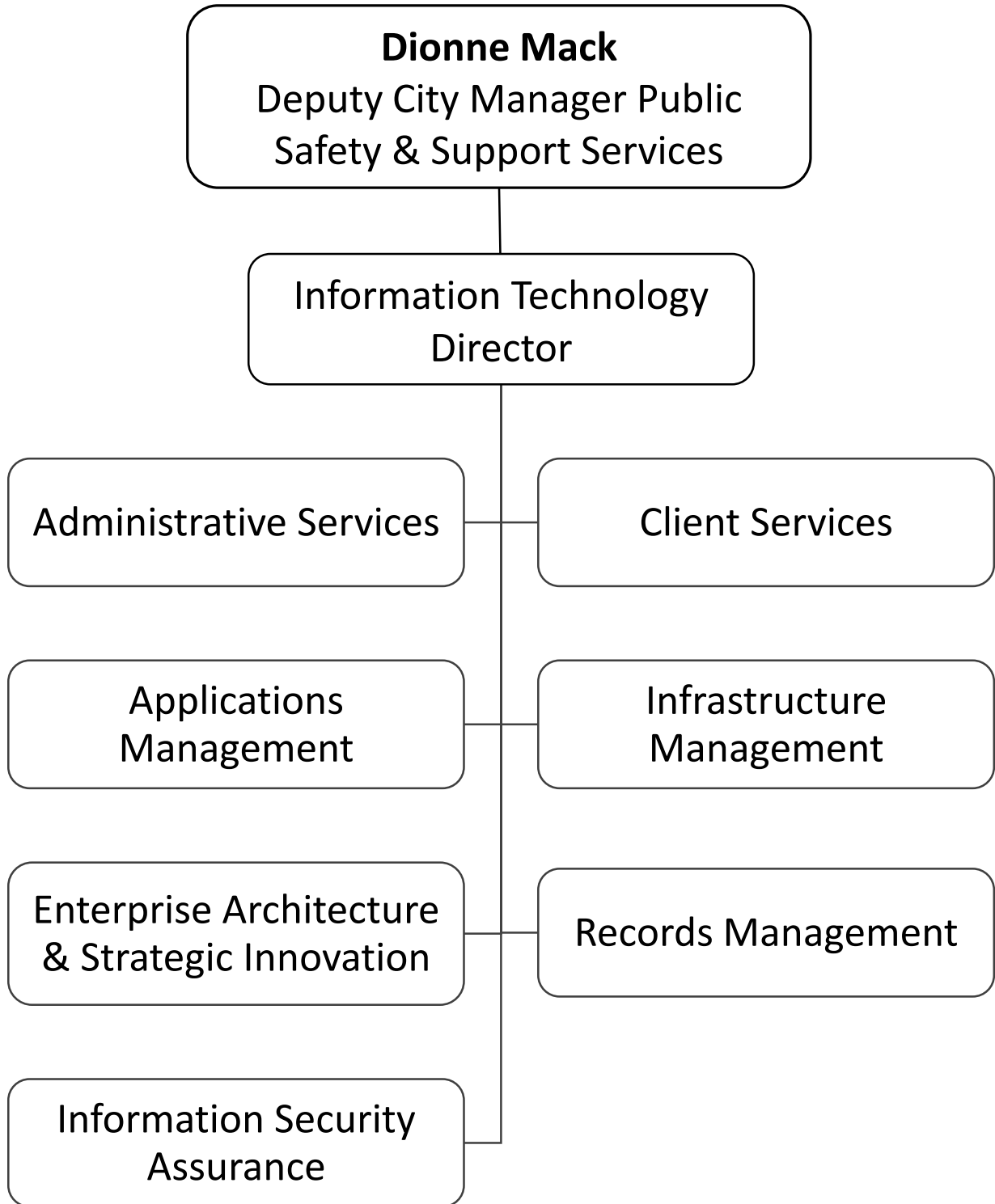
Action 5.6.3 Improve communications with media and public affairs staff in all agencies during City wide emergencies

FY 2019 Key Performance Indicators

- Increase number of Free Wi-Fi Sites (9 added annually)
- Number of endpoints served

Department of Information Technology Services

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	89.75	90.00	0.25
Non-General Fund	0.00	0.00	0.00
Total Authorized	89.75	90.00	0.25

Department of Information Technology Services
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) Business Contract Manager	0.00	1.00	1.00
(Con) Business Systems Analyst	3.00	3.00	5.00
(Con) Client Services Division Manager	0.00	1.00	0.00
(Con) Communications Cable Technician	2.00	2.00	2.00
(Con) Database Admin II	1.00	1.00	1.00
(Con) Database Admin III	1.00	1.00	1.00
(Con) Enterprise Applications Admin	1.00	1.00	1.00
(Con) Enterprise Application Division Manager	0.00	0.00	1.00
(Con) Enterprise Application Manager	1.00	1.00	1.00
(Con) Financial Research Analyst	1.00	0.00	0.00
(Con) GIS Administrator	0.00	1.00	1.00
(Con) GIS Program/Database Analyst	1.00	1.00	1.00
(Con) GIS Specialist	2.00	1.00	1.00
(Con) GIS Web Support	0.75	0.75	1.00
(Con) Information Tech Admin Manager	1.00	1.00	0.00
(Con) Infrastructure Management Division	1.00	1.00	1.00
(Con) Information Security Analyst	0.00	0.00	2.00
(Con) IT Assistant Director	1.00	1.00	1.00
(Con) Mobile Network Admin II	1.00	1.00	0.00
(Con) Mobile Network Admin III	1.00	1.00	1.00
(Con) Network Administrator	3.00	2.00	2.00
(Con) Network Integration Manager	1.00	1.00	1.00
(Con) Network Specialist	3.00	2.00	2.00
(Con) Project Manager	5.00	5.00	4.00
(Con) PS Microwave Specialist I	1.00	1.00	1.00
(Con) PS Technology Manager	1.00	1.00	1.00
(Con) Radio Network Specialist II	1.00	1.00	1.00
(Con) Senior Financial Research Analyst	0.00	1.00	1.00
(Con) Senior Project Manager	1.00	1.00	1.00
(Con) Software Developer II	1.00	1.00	1.00
(Con) Software Developer III	2.00	2.00	2.00
(Con) Software Specialist I	3.00	3.00	3.00
(Con) Software Specialist II	7.00	7.00	7.00
(Con) Software Specialist III	1.00	1.00	1.00
(Con) Support Services I	5.00	5.00	5.00
(Con) Support Services II	10.00	10.00	10.00
(Con) Support Services III	5.00	4.00	4.00
(Con) Support Services Manager	1.00	1.00	1.00
(Con) Systems Admin Manager	1.00	1.00	1.00
(Con) Systems Administrator I	0.00	1.00	1.00
(Con) Systems Administrator II	4.00	4.00	3.00
(Con) Systems Administrator III	1.00	1.00	1.00
(Con) VoIP Telecom Specialist	2.00	2.00	2.00

Department of Information Technology Services
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) Web Media Designer I	2.00	2.00	2.00
(Con) Web Media Designer III	1.00	1.00	1.00
Accounting/Payroll Clerk	1.00	0.00	0.00
Archives & Records Analyst	1.00	1.00	1.00
Archives & Records Manager	1.00	1.00	1.00
Document Center Specialist	3.00	3.00	3.00
Document Center Supervisor	1.00	1.00	1.00
Information Security Assurance Manager	1.00	1.00	1.00
Information Technology Director	1.00	1.00	1.00
Telecom Project Manager	1.00	1.00	1.00
Grand Total	90.75	89.75	90.00





CITY 1

CITY HALL



EXECUTIVE CENTER

GOAL 6

SOUND GOVERNANCE

- CITY ATTORNEY
- CITY MANAGER
- HUMAN RESOURCES
- MAYOR & COUNCIL
- MUNICIPAL CLERK
- NON-DEPARTMENTAL
- OFFICE OF THE COMPTROLLER
- PURCHASING & STRATEGIC SOURCING
- TAX

GOAL 6

Set the Standard for Sound Governance and Fiscal Management

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	10,289,775	13,082,505	12,386,178	11,329,523	12,610,005	1,280,481	11%
Employee Benefits	3,385,546	6,203,003	8,148,802	6,678,390	7,753,573	1,075,183	16%
Contractual Services	27,909	29,532	11,748	-	-	-	0%
Professional Services	55,116,332	58,353,440	61,723,814	60,717,857	70,712,454	9,994,597	16%
Outside Contracts	11,301,350	10,792,700	11,672,177	13,849,452	13,990,252	140,800	1%
Interfund Services	133,739	124,836	135,656	151,378	166,372	14,994	10%
Building Leases	174,586	221,309	210,799	229,500	224,175	(5,325)	-2%
Fuel & Lubricants	1,341	950	2,293	1,000	25,000	24,000	2400%
Materials & Supplies	392,738	360,838	354,072	644,808	724,490	79,682	12%
Maintenance & Repairs	1,014	-	38,915	-	-	-	0%
Minor Equipment & Furniture	172,080	87,451	113,830	149,150	150,350	1,200	1%
Communications	42	466	13,892	25,232	27,114	1,882	7%
Utilities	-	-	-	-	-	-	0%
Travel	109,273	80,980	89,713	146,701	152,476	5,775	4%
Other Operating Expenditures	4,532,769	5,279,985	4,756,491	6,312,857	4,426,267	(1,886,590)	-30%
Community Service Projects	3,338,730	3,045,073	3,747,850	3,359,000	3,909,000	550,000	16%
Interest Expense	53,994,550	57,514,426	58,302,963	54,324,792	61,419,550	7,094,758	13%
Other Non-Operating Expenditures	37,254,794	41,411,689	37,714,824	48,444,930	50,150,624	1,705,694	4%
Grant Match	-	-	2,119	-	-	-	0%
Operating Transfers Out	101,631,291	160,559,275	14,553,184	14,183,722	21,597,952	7,414,230	52%
Capital Expenditures	2,734,312	1,533,495	636,235	425,000	120,000	(305,000)	-72%
Total Expenditures	284,592,170	358,681,954	214,615,554	220,973,293	248,159,654	27,186,361	12%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	38,280,606	53,100,126	43,459,545	44,224,427	46,446,835	2,222,408	5%
Community Development Block Grants	159,475	193,730	162,254	45,404	44,875	(529)	-1%
Debt Service	180,022,079	234,182,427	96,127,161	101,297,719	110,059,248	8,761,529	9%
Capital Projects	3,289,900	2,262,010	751,726	115,000	115,000	-	0%
Special Revenue	7,550,851	9,172,437	9,455,989	9,172,484	19,635,497	10,463,013	114%
Fiduciary Funds	(34)	30,240	-	-	-	-	0%
Enterprise	143,219	1,964,479	2,086,663	2,343,672	2,174,681	(168,991)	-7%
Internal Service	55,146,073	57,776,506	62,572,217	63,774,587	69,683,518	5,908,931	9%
Total Funds	284,592,170	358,681,954	214,615,554	220,973,293	248,159,654	27,186,361	12%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	197	171	192	192	195	3
Non-General Fund	39	67	63	60	61	1
Total Authorized	236	238	255	252	256	4



City Attorney

Mission

To provide excellent quality legal services in a timely and cost effective manner in order to assist in the implementation of the Strategic Plan adopted by The Mayor and City Council.

Key Functions:

Provide legal services including: general counsel; document preparation and review; representation in litigation; and prosecution of Class C misdemeanor offenses



FY 2018 Key Results

- Implemented open records website interface
- Processed 3,339 requests through 3rd Qtr. FY18

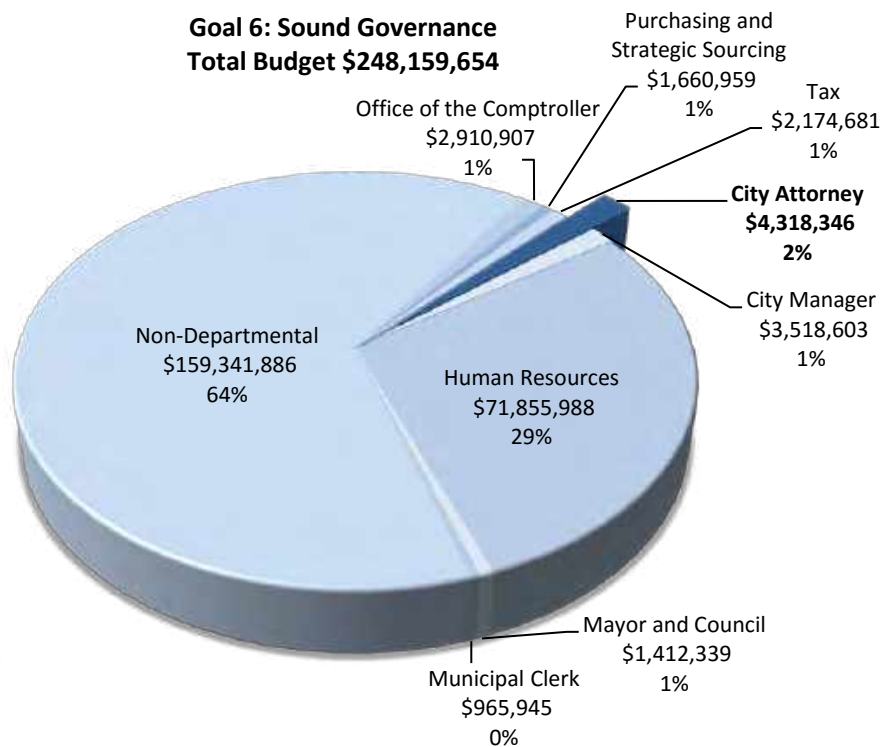
FY 2019 Budget

FY 2019 Total Budget
\$4,318,346

FY 2019 General Fund
\$4,253,471

FY 2019 Non-General Fund
\$64,875

Total FTE's
42.00



FY 2019 Key Deliverables

- 87% of Open Records request completed within one hour.
- Continue to provide monthly reports to City Council on legal transactional and litigation matters.
- Continue to participate in Legal Implementation and Execution Team meetings.

CITY ATTORNEY

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	2,105,968	2,138,003	2,038,613	2,195,686	2,385,938	190,252	9%
Employee Benefits	603,586	618,207	575,385	666,121	709,191	43,069	6%
Contractual Services	27,909	29,532	11,748	-	-	-	0%
Professional Services	521,069	374,900	428,376	496,919	496,919	-	0%
Outside Contracts	101,371	102,632	115,026	134,899	2,700	(132,199)	-98%
Interfund Services	373	76	-	2,800	600	(2,200)	-79%
Building Leases	10,074	12,255	13,548	10,900	18,900	8,000	73%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	98,693	38,351	23,263	104,200	99,000	(5,200)	-5%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	-	-	11,213	-	-	-	0%
Communications	-	184	191	150	200	50	33%
Utilities	-	-	-	-	-	-	0%
Travel	28,146	17,753	17,320	32,000	32,000	-	0%
Other Operating Expenditures	19,297	33,423	25,409	24,018	21,499	(2,519)	-10%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	428,718	398,977	244,732	400,000	400,000	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	120,393	108,454	123,495	151,915	151,399	(516)	0%
Capital Expenditures	(4,474)	-	-	-	-	-	0%
Total Expenditures	4,061,125	3,872,746	3,628,318	4,219,608	4,318,346	98,738	2%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	3,848,200	3,680,347	3,414,884	4,022,805	4,253,471	230,666	6%
Community Development Block Grants	84,873	82,453	47,145	45,404	44,875	(529)	-1%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	119,281	109,946	123,495	151,399	20,000	(131,399)	-87%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	5,262	-	-	-	-	-	0%
Internal Service	3,508	-	42,794	-	-	-	0%
Total Funds	4,061,125	3,872,746	3,628,318	4,219,608	4,318,346	98,738	2%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	34	34	36	36	38	2
Non-General Fund	7	7	6	6	4	(2)
Total Authorized	41	41	42	42	42	0

CITY ATTORNEY

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
ATTRNYS AND PARALEGALS	2,158,183	2,317,120	2,073,900	2,283,483	2,412,953
LEGAL SECRETARIAL STAFF	408,472	326,597	414,679	468,775	539,921
LEGAL SUPPORT STAFF	81,121	72,437	56,557	71,932	101,981
LEGAL OPERATING EXP	130,016	81,792	73,121	147,798	147,798
TRIAL OPER EXP DAMAGES SETT	451,316	437,809	319,351	513,419	513,419
OUTSIDE COUNSEL SERVS	619,093	444,592	477,276	537,399	537,399
Sub Total	3,848,200	3,680,347	3,414,884	4,022,805	4,253,471
Community Development Block Grants					
LEGAL CD ADMIN	84,873	82,453	47,145	45,404	44,875
Sub Total	84,873	82,453	47,145	45,404	44,875
Special Revenue					
LOBBYIST	119,281	109,946	123,495	151,399	20,000
Sub Total	119,281	109,946	123,495	151,399	20,000
Enterprise Funds					
ATTRNYS AND PARALEGALS	5,262	0	0	0	0
Sub Total	5,262	0	0	0	0
Internal Service					
ATTRNYS AND PARALEGALS	3,508	0	42,794	0	0
Sub Total	3,508	0	42,794	0	0
All Funds Total	4,061,125	3,872,746	3,628,318	4,219,608	4,318,346

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.10 Enhance the quality of decision making with legal representation and support

Action 6.10.1 Manage and comply with the Texas Public Information Act

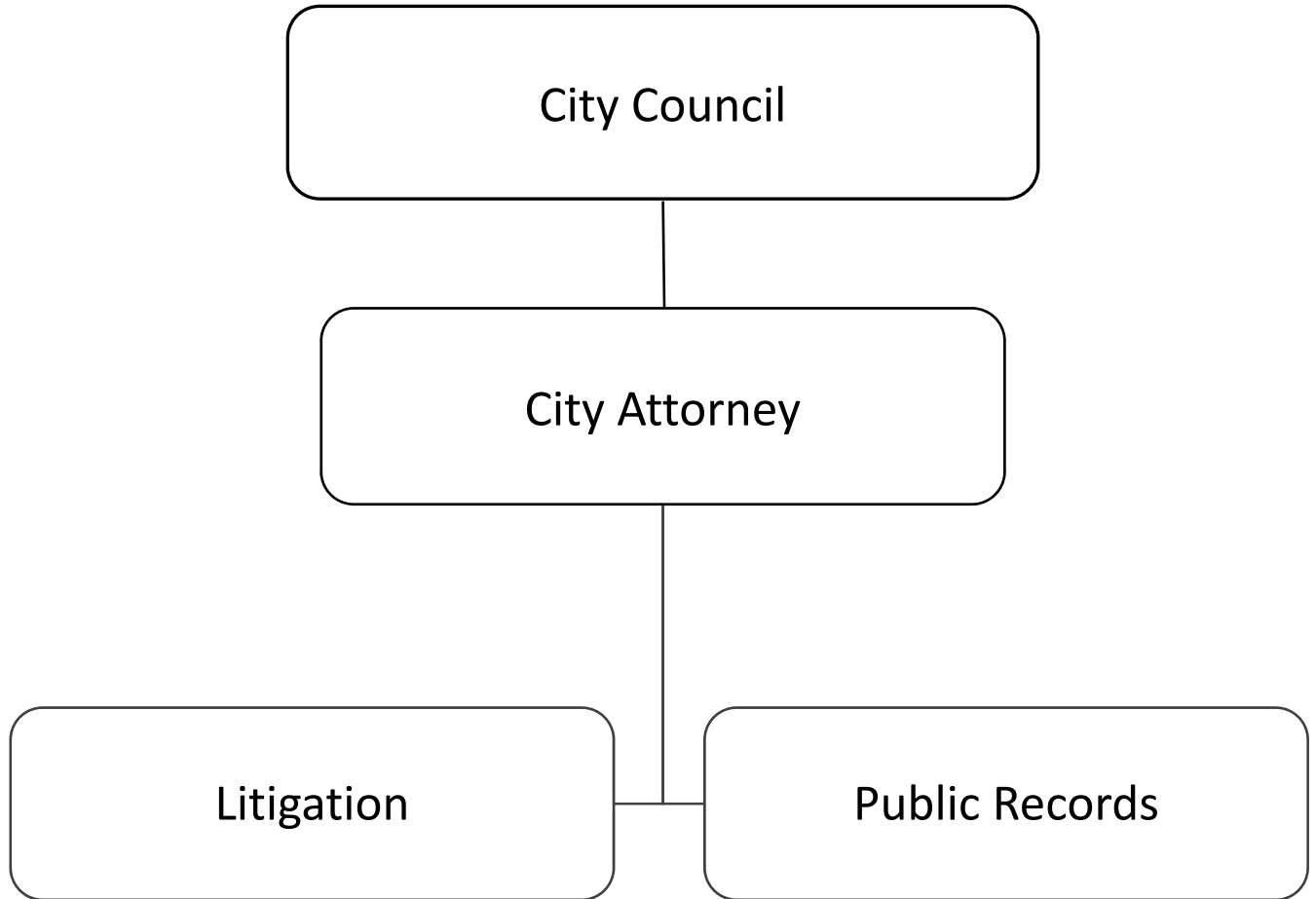
Action 6.10.2 Engage staff in the defense, resolution and response to claims and lawsuits

FY 2019 Key Performance Indicators

- Prepare initial response within ten (10) working days of the receipt of a claim
- Prepare routine ordinances, resolutions, contracts, leases and agreements within ten (10) working days of the request for a document
- Prepare complaint for prosecution within ten (10) working days of the request

City Attorney

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	35.87	37.75	1.88
Non-General Fund	6.13	4.25	(1.88)
Total Authorized	42.00	42.00	0.00

City Attorney
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) Real Estate Specialist	1.00	1.00	2.00
(Con) Public Records Coordinator	2.00	2.00	2.00
Assistant City Attorney	15.00	15.00	15.00
City Attorney	1.00	1.00	1.00
Deputy City Attorney	2.00	1.00	1.00
Executive Secretary	1.00	1.00	0.00
Legal/Contract Secretary	5.00	5.00	5.00
Legislative Attorney	1.00	1.00	1.00
Office Assistant	2.00	2.00	2.00
Office Manager	1.00	1.00	1.00
Paralegal	5.00	5.00	5.00
Senior Assistant City Attorney	4.00	4.00	4.00
Senior Office Assistant	1.00	1.00	1.00
Senior Paralegal	1.00	1.00	1.00
Trial Section Supervisor	0.00	1.00	1.00
Grand Total	42.00	42.00	42.00

City Manager

Mission

Provides professional recommendations to, and implements the policies and direction of City Council. Ensures high quality services, fosters economic and fiscal sustainability; and enhances the City's reputation as a high performing organization that operates in a manner consistent with its mission and values.

Key Functions:

- Serve City Council and community*
- Administer local government projects and programs*
- Serve as City Council's chief adviser*
- Carry out City Council policies*
- Prepare budget for City Council consideration*



FY 2018 Key Results

- Increases in community input by receiving 1,240 “Chime In” responses
- 1,487 individuals responded during FY 2018’s Citizen Survey
- Received GFOA Distinguished Budget Presentation Award, 24th consecutive year

FY 2019 Budget

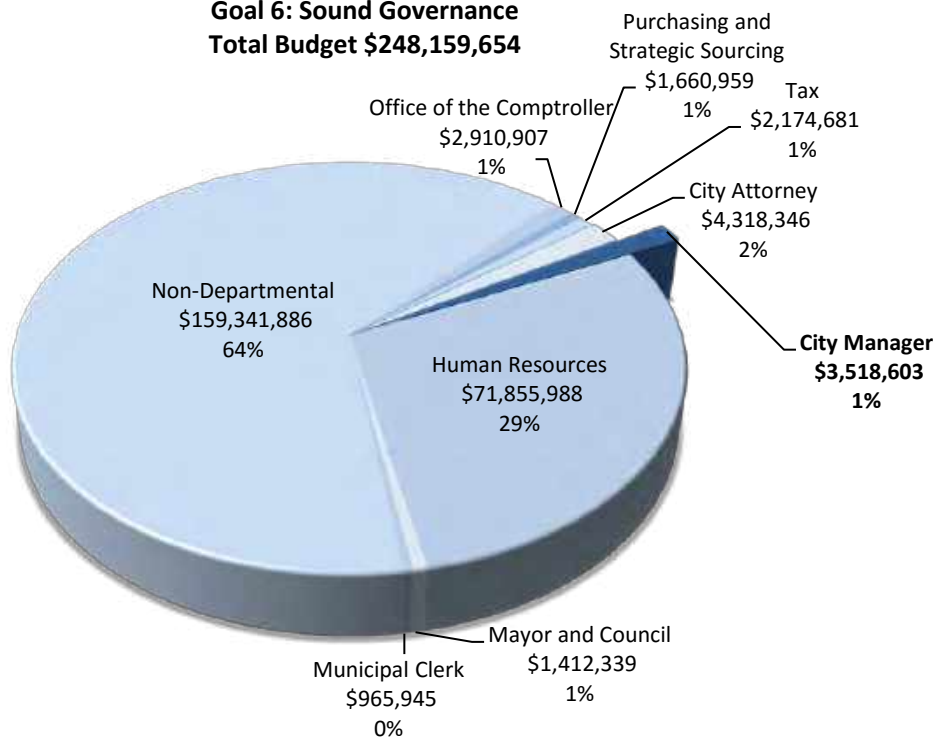
FY 2019 Total Budget
\$3,518,603

FY 2019 General Fund
\$3,518,603

FY 2019 Non-General Fund
\$0

Total FTE's
40.10

Goal 6: Sound Governance Total Budget \$248,159,654



FY 2019 Key Deliverables

- Full 100% Departmental Lean Six Sigma integration (FY18 baseline 81%)
- Deliver White Belt Training for 60 employees
- Youth, Business and Neighborhood focus in community engagement as part of Strategic Budget Advisory

CITY MANAGER

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	1,927,540	2,082,038	2,205,427	2,308,469	2,442,503	134,034	6%
Employee Benefits	587,837	542,562	695,841	669,302	758,369	89,067	13%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	-	-	-	-	-	0%
Outside Contracts	151,743	140,759	145,890	197,751	165,135	(32,616)	-16%
Interfund Services	755	1,314	2,791	3,750	500	(3,250)	-87%
Building Leases	15,281	13,230	14,499	18,500	21,000	2,500	14%
Fuel & Lubricants	247	-	603	-	-	-	0%
Materials & Supplies	34,578	30,286	49,576	36,500	37,500	1,000	3%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	3,500	30	-	1,000	1,000	-	0%
Communications	-	-	13,445	10,000	10,000	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	25,621	20,068	33,624	36,547	43,297	6,750	18%
Other Operating Expenditures	22,098	22,379	45,831	48,300	39,300	(9,000)	-19%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	-	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	-	-	-	0%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	2,769,199	2,852,665	3,207,529	3,330,119	3,518,603	188,484	6%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	2,763,937	2,852,665	3,207,529	3,330,119	3,518,603	188,484	6%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	5,262	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	2,769,199	2,852,665	3,207,529	3,330,119	3,518,603	188,484	6%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	33	30	34	36	36	-
Non-General Fund	5	4	5	5	5	-
Total Authorized	38	35	39	40	40	-

CITY MANAGER

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
Office of Management & Budget	684,915	766,412	873,203	1,001,431	954,855
CITY MANAGER	1,269,403	1,026,540	1,060,672	1,089,831	1,135,644
PUBLIC INFOR OFFICE	316,122	289,338	414,647	298,393	349,589
INTERNAL AUDIT	477,406	498,568	628,456	703,781	800,714
Strategic Planning	16,090	271,807	230,551	236,682	277,802
Sub Total	2,763,937	2,852,665	3,207,529	3,330,119	3,518,603
Enterprise Funds					
CITY MANAGER	1,754	0	0	0	0
INTERNAL AUDIT	3,508	0	0	0	0
Sub Total	5,262	0	0	0	0
All Funds Total	2,769,199	2,852,665	3,207,529	3,330,119	3,518,603

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.4 Implement leading-edge practices for achieving quality and performance excellence

Action 6.4.1 Align organizational practices and systems using nationally recognized performance criteria

Strategy 6.5 Deliver services timely and efficiently with focus on continual improvement

Action 6.5.1 Streamline and improve efficiency of city operations and staffing structure

Action 6.5.2 Meet customers' expectations and requirements in core business areas and daily operations

Strategy 6.6 Ensure continued financial stability and accountability through sound financial management, budgeting and reporting

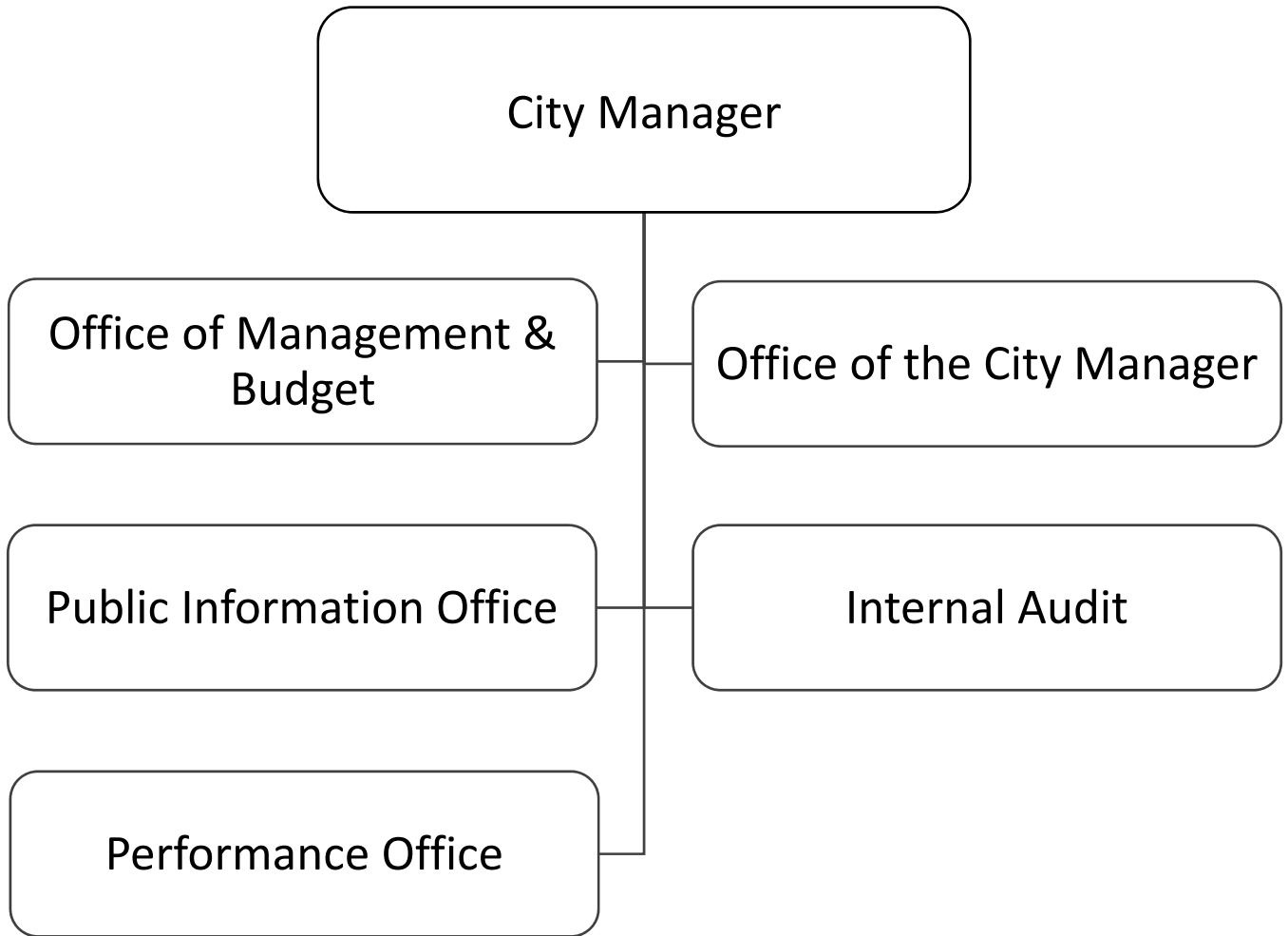
Action 6.6.3 Provide accurate budgets and financial forecasts

FY 2019 Key Performance Indicators

*City Manager's Department does not report on any Key Performance Indicators

City Manager

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	35.56	35.56	0.00
Non-General Fund	4.54	4.54	0.00
Total Authorized	40.10	40.10	0.00

City Manager's Department
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Administrative Assistant	1.00	1.00	1.00
Assistant to City Manager	2.00	2.00	2.00
Auditor I	1.00	1.00	1.00
Auditor II	2.00	3.00	3.00
Auditor III	2.00	2.00	2.00
Auditor IV	1.00	1.00	1.00
Budget Analyst	6.00	5.00	4.00
Budget Fin Systems Coord	1.00	1.00	1.00
Budget Specialist	1.00	1.00	1.00
Chief Financial Officer	1.00	0.00	1.00
Chief Internal Auditor	1.00	1.00	1.00
Chief Performance Officer	1.00	0.00	0.00
City Manager	1.00	1.00	1.00
Deputy City Manager - Economic Dev	0.00	1.00	1.00
Deputy City Manager - Fin & Pub Hlth	0.00	1.00	0.00
Deputy City Manager - Public Safety	0.00	1.00	1.00
Deputy City Manager - Public Works	1.00	1.00	1.00
Dir Municipal Financial Ops	0.00	1.00	1.00
Director of OMB	1.00	1.00	1.00
Exec Asst to the City Manager	0.00	0.00	1.00
Executive Budget Advisor	1.00	1.00	1.00
Financial Research Analyst	0.00	1.00	1.00
Graduate Intern	0.00	0.60	0.60
Lead Pub Aff Coord	0.00	0.00	2.00
Performance Administrator	0.00	0.00	1.00
Performance Excellence Manager	1.00	1.00	1.00
Performance Mgmt Coord	1.00	1.00	1.00
Performance Systems Admin	1.00	1.00	0.00
Process Improvement Admin	1.00	1.00	1.00
Public Affairs Coordinator	2.00	2.00	0.00
Public Affairs Specialist	0.00	0.00	0.00
Public Inform & Marketing Corp	1.00	1.00	0.00
Quality of Life Managing Director	1.00	0.00	0.00
Research & Management Assistant	3.00	2.00	2.00
Senior Auditor	1.00	0.00	0.00
Senior Budget Analyst	2.00	3.00	3.00
Sr. Exec Budget Advisor	0.00	0.00	1.00
Undergraduate Intern	0.50	0.50	0.50
Grand Total	38.50	40.10	40.10

Human Resources

Mission

The Mission of Human Resources Department is to provide recruitment, total compensation, risk management, and organizational development services to departments and their employees, so they can achieve strategic and operational results for the community.

Key Functions:

*Provide Recruitment & Employee Relations
Administer Training, Development, Benefits &
Risk Management
Payroll Administration*



FY 2018 Key Results

- Partner with El Paso and Socorro Independent School Districts for High School Career days to provide to enhance civic leadership and career opportunities
- Aligning with strategic plan by providing over 600 classes for employee trainings

FY 2019 Budget

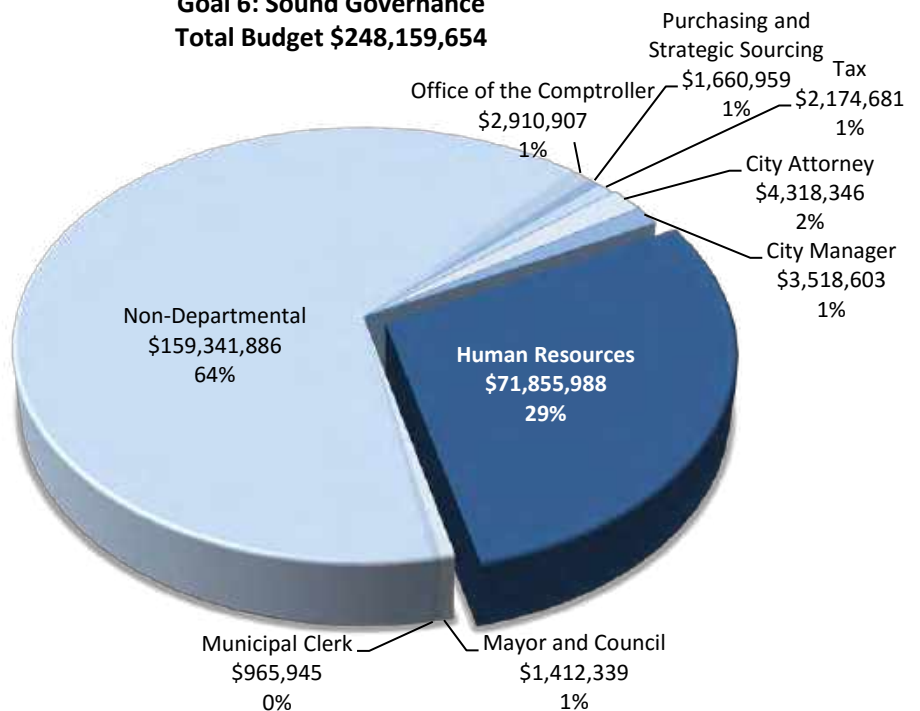
FY 2019 Total Budget
\$71,855,988

FY 2019 General Fund
\$2,172,469

FY 2019 Non-General Fund
\$69,683,518

Total FTE's
46.90

Goal 6: Sound Governance Total Budget \$248,159,654



FY 2019 Key Deliverables

- Informational community sessions with constituents on City employment opportunities
- Launch interactive insurance assistant "Alex"

HUMAN RESOURCES

Department Summary

<i>Expenditures by Group</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
Salaries & Wages	2,005,569	2,524,944	3,055,882	2,204,662	3,411,427	1,206,766	55%
Employee Benefits	574,901	689,968	1,906,063	748,944	2,392,588	1,643,644	219%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	50,903,420	53,216,187	55,728,427	56,377,654	60,579,353	4,201,699	7%
Outside Contracts	3,153,626	2,874,333	3,454,711	3,893,650	3,796,350	(97,300)	-2%
Interfund Services	5,406	5,639	7,387	5,880	10,880	5,000	85%
Building Leases	17,491	12,892	13,407	20,200	18,375	(1,825)	-9%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	33,663	33,857	35,052	44,318	44,818	500	1%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	8,988	7,016	7,862	23,150	23,150	-	0%
Communications	42	7	250	1,300	1,550	250	19%
Utilities	-	-	-	-	-	-	0%
Travel	3,567	2,378	7,040	20,075	19,500	(575)	-3%
Other Operating Expenditures	287,646	371,989	376,476	2,373,800	375,800	(1,998,000)	-84%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	-	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	200,000	1,182,196	982,196	491%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	56,994,319	59,739,208	64,592,558	65,913,633	71,855,988	5,942,355	9%

<i>Source of Funds</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Government	1,853,468	1,962,702	2,063,136	2,139,046	2,172,469	33,423	2%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	55,140,851	57,776,506	62,529,422	63,774,587	69,683,518	5,908,931	9%
Total Funds	56,994,319	59,739,208	64,592,558	65,913,633	71,855,988	5,942,355	9%

<i>Positions</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	VARIANCE	
General Fund	30	28	28	28	28	0	
Non-General Fund	16	16	16	16	19	3	
Total Authorized	45	44	44	44	47	3	

HUMAN RESOURCES

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
HUMAN RESOURCES ADMIN	480,802	430,941	496,979	501,152	503,426
HUMAN CAPITAL MANAGEMENT	27,256	6,828	9,330	13,950	516,489
LABOR RELATIONS	452,823	522,069	561,614	541,363	0
ORGANIZATIONAL DEVELOPMENT	461,381	563,791	577,958	652,839	666,471
BENEFIT SERVICES	431,206	439,074	417,255	429,742	0
PAYROLL, HRIS AND RECORDS	0	0	0	0	486,083
Sub Total	1,853,468	1,962,702	2,063,136	2,139,046	2,172,469
Internal Service					
BENEFIT SERVICES	47,453,274	49,933,086	55,215,044	55,652,341	60,029,455
WORKERS COMPENSATION	7,687,577	7,843,420	7,314,378	8,122,247	9,208,432
Unemployment	0	0	0	0	445,632
Sub Total	55,140,851	57,776,506	62,529,422	63,774,587	69,683,518
All Funds Total	56,994,319	59,739,208	64,592,558	65,913,633	71,855,988

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.1 Recruit and retain a skilled and diverse workforce

Action 6.1.1 Provide learning opportunities to maximize employee development and leadership

Action 6.1.2 Sustain a strong pool of management leadership through formal succession planning

Action 6.1.3 Implement policies and practices that will enhance our ability to attract, retain and reward top talent

Strategy 6.2 Implement employee benefits and services that promote financial security

Action 6.2.1 Implement employee benefits and services that promote financial security

Strategy 6.3 Implement programs to reduce organizational risks

Action 6.3.1 Mitigate organizational risk/costs

Strategy 6.13 Maintain systems integrity, compliance, and business continuity

Action 6.13.1 Ensure adherence to vendor recommended best practices and updates

FY 2019 Key Performance Indicators

- Maintain employee turnover rate under target of 10%
- Reduce number of workers' compensation claims
- Increase in percentage of employees participating in wellness program
- Decrease in percentage of sick leave hours used

Human Resources

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	28.20	28.30	0.10
Non-General Fund	15.70	18.60	2.90
Total Authorized	43.90	46.90	3.00

Human Resources
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) Administrative Specialist	0.60	0.60	0.60
(Con) Business Systems Analyst	1.00	1.00	1.00
(Con) Undergraduate Intern	0.50	0.50	0.50
(UF) Senior HR Analyst	2.00	1.00	1.00
(UF) Senior Office Assistant	1.00	1.00	1.00
Accountant	1.00	1.00	2.00
Accounting Payroll Specialist	0.00	0.00	1.00
Administrative Assistant	2.00	2.00	2.00
Benefit Specialist	0.00	0.00	0.00
Benefits Supervisor	0.00	0.00	0.00
Civil Svc Commisn Recor	1.00	1.00	1.00
Deputy Director of Human Resources	1.00	0.00	0.00
Human Resources FMLA Analyst	1.00	1.00	1.00
Human Resources Analyst	0.00	0.00	1.00
Human Resources Asst Director	0.00	1.00	2.00
Human Resources Business Partner	1.00	1.00	2.00
Human Resources Director	1.00	1.00	1.00
Human Resources Manager	3.00	3.00	2.00
Human Resources Specialist	12.00	12.00	10.00
Return to Work Specialist	1.00	1.00	0.00
Risk Management Analyst	1.00	1.00	1.00
Risk Manager	0.00	0.00	1.00
Safety Specialist	1.00	1.00	1.00
Senior Accounting/Payroll Specialist	0.00	0.00	0.00
Senior Human Resources Analyst	7.00	8.00	7.00
Senior Human Resources Special	2.00	2.00	4.00
Senior Office Assistant	0.00	0.00	0.00
Senior Safety Specialist	1.00	1.00	1.00
Training Specialist	1.00	1.00	1.00
V.O.E. Clerk	1.80	1.80	1.80
Grand Total	43.90	43.90	46.90

Mayor and Council

Mission:

As outlined in the City Charter, the Mayor and City Council may act to accomplish any lawful purpose for the “advancement of the interest, welfare, health, morals, comfort, safety, and convenience of the City and its inhabitants.”

Key Functions:

- Respond to citizen concerns*
- Represent various segments of the community*
- Appoint and direct City Manager*
- Enact ordinances and resolutions*
- Approve budget*
- Determine tax rates*



FY 2019 Budget

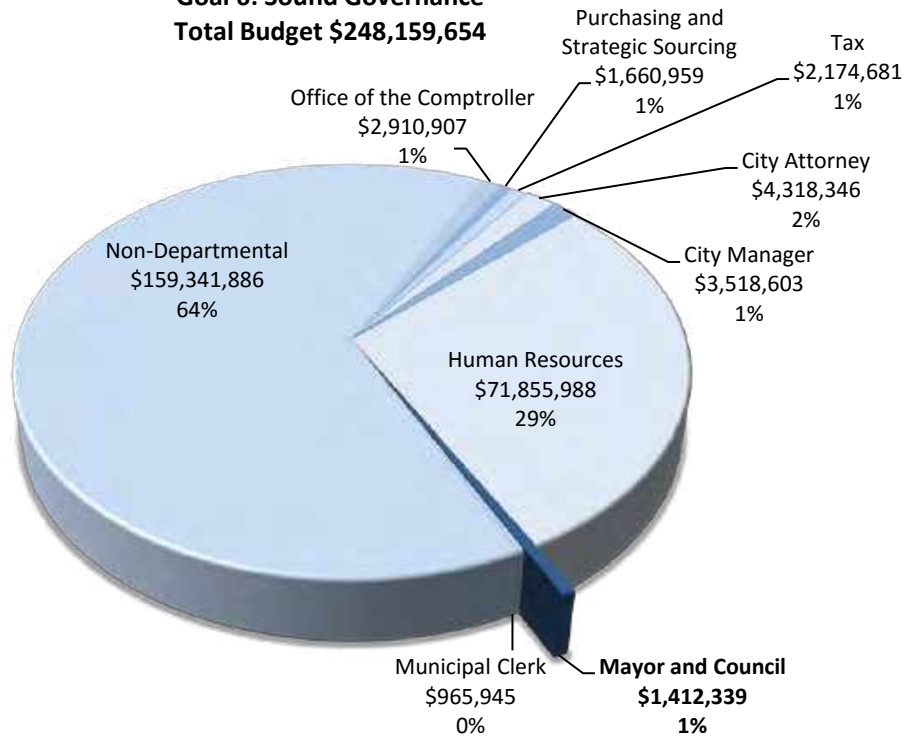
FY 2019 Total Budget
\$1,412,339

FY 2019 General Fund
\$1,332,339

FY 2019 Non-General Fund
\$80,000

Total FTE's
24.00

Goal 6: Sound Governance Total Budget \$248,159,654



*No Key Deliverables are available for Mayor and Council

MAYOR AND COUNCIL

Department Summary

<i>Expenditures by Group</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
Salaries & Wages	871,864	830,046	826,081	918,489	932,519	14,030	2%
Employee Benefits	260,910	250,049	259,644	291,226	296,515	5,289	2%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	-	-	-	-	-	0%
Outside Contracts	51,935	43,079	47,993	49,045	49,045	-	0%
Interfund Services	-	-	-	-	-	-	0%
Building Leases	3,573	2,301	486	3,600	3,600	-	0%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	4,632	2,851	2,831	9,460	9,460	-	0%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	-	-	676	-	-	-	0%
Communications	-	-	-	-	-	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	33,312	14,892	10,308	36,700	36,700	-	0%
Other Operating Expenditures	176,862	110,897	215,085	84,500	84,500	-	0%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	-	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	30,440	59,013	72,939	-	-	-	0%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	1,433,529	1,313,128	1,436,042	1,393,020	1,412,339	19,319	1%

<i>Source of Funds</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Government	1,260,863	1,203,315	1,224,664	1,313,020	1,332,339	19,319	1%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	172,666	109,814	211,378	80,000	80,000	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	1,433,529	1,313,128	1,436,042	1,393,020	1,412,339	19,319	1%

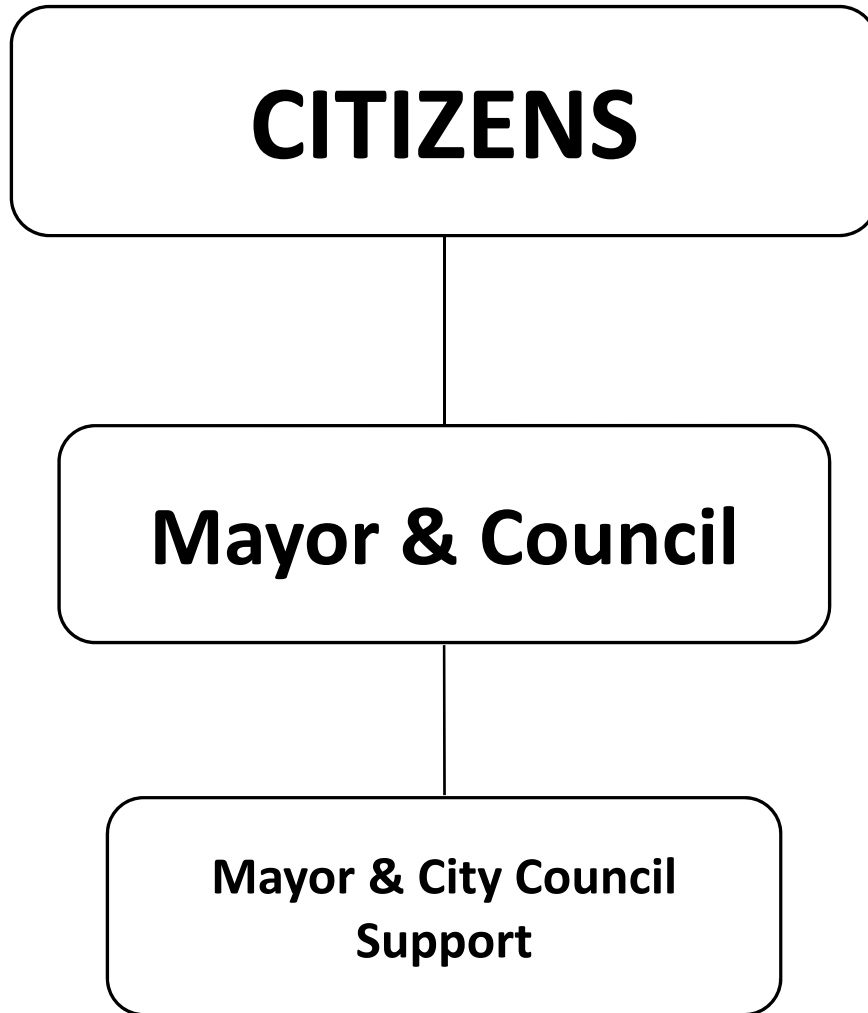
<i>Positions</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Fund	24	24	24	24	24	-	-
Non-General Fund	-	-	-	-	-	-	-
Total Authorized	24	24	24	24	24	-	-

MAYOR AND COUNCIL

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
COUNCIL DISTRICT 01	124,227	117,484	121,084	122,844	125,184
COUNCIL DISTRICT 02	117,100	117,484	121,084	122,844	125,184
COUNCIL DISTRICT 03	115,958	117,484	121,084	122,844	125,184
COUNCIL DISTRICT 04	115,958	117,484	121,084	122,844	125,184
COUNCIL DISTRICT 05	115,958	117,484	121,084	122,844	125,184
COUNCIL DISTRICT 06	115,958	117,484	121,084	122,844	125,184
COUNCIL DISTRICT 07	115,958	117,484	121,084	122,844	125,184
COUNCIL DISTRICT 08	115,958	117,484	121,084	122,844	125,184
OFFICE OF THE MAYOR	323,788	263,443	255,991	330,267	330,868
Sub Total	1,260,863	1,203,315	1,224,664	1,313,020	1,332,339
Special Revenue					
COUNCIL DISTRICT 01	3,858	7,442	11,369	10,000	10,000
COUNCIL DISTRICT 02	15,398	2,217	19,947	10,000	10,000
COUNCIL DISTRICT 03	35,199	22,557	25,653	10,000	10,000
COUNCIL DISTRICT 04	17,805	4,276	29,903	10,000	10,000
COUNCIL DISTRICT 05	17,451	2,552	650	10,000	10,000
COUNCIL DISTRICT 06	748	0	1,839	10,000	10,000
COUNCIL DISTRICT 07	16,549	34,821	16,284	10,000	10,000
COUNCIL DISTRICT 08	26,601	6,418	8,195	10,000	10,000
MAYORS GRANT AWARD	39,058	29,532	97,539	0	0
Sub Total	172,666	109,814	211,378	80,000	80,000
All Funds Total					
	1,433,529	1,313,128	1,436,042	1,393,020	1,412,339

Mayor and Council
 Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	24.00	24.00	0.00
Non-General Fund	0.00	0.00	0.00
Total Authorized	24.00	24.00	0.00

Mayor and Council
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) Admin Support Associate	2.50	2.50	2.50
(Con) Administrative Specialist	0.50	2.00	2.00
(Con) Clerical Assistant	0.50	0.00	0.00
(Con) District Clerical Assist	0.50	0.50	0.50
(Con) Office Assistant	0.50	0.00	0.00
(Con) Public Affairs Specialist	1.00	2.00	2.00
(Con) Research Mgmt Assistant	0.00	0.00	0.00
(UF) (Con) Legislative Aide	0.00	0.00	0.00
(UF) (Con) Secretary	0.50	0.00	0.00
(UF) Administrative Assistant	0.50	0.50	0.50
(UF) Senior Office Assistant	0.00	0.50	0.50
Administrative Assistant	1.00	0.00	0.00
Administrative Secretary	1.00	1.00	1.00
Chief of Staff	1.00	0.00	0.00
Chief of Staff/Executive Assistant	0.00	1.00	1.00
City Representative District 1	1.00	1.00	1.00
City Representative District 2	1.00	1.00	1.00
City Representative District 3	1.00	1.00	1.00
City Representative District 4	1.00	1.00	1.00
City Representative District 5	1.00	1.00	1.00
City Representative District 6	1.00	1.00	1.00
City Representative District 7	1.00	1.00	1.00
City Representative District 8	1.00	1.00	1.00
Executive Assistant - Mayor	1.00	1.00	1.00
Legislative Aide	4.00	4.00	4.00
Mayor	1.00	1.00	1.00
Office Assistant	0.00	0.00	0.00
Senior Office Assistant	0.50	0.00	0.00
Grand Total	24.00	24.00	24.00



Municipal Clerk

Mission

To provide equitable access for customers to justice, City Council meetings, governmental records, and election services to members of the El Paso Community so they can resolve their cases and participate in city government.

Key Functions

Conduct City Council and Mass Transit Board meetings
 Prepare City Council Agendas
 Conduct City Elections for Mayor, City Representatives, El Paso Municipal Court and El Paso Municipal Court of Appeals Judges



FY 2018 Key Results

- 94% of City Council documents executed within 30 days
- Conducted 2018 Pension Election for Non-Uniformed City Employees

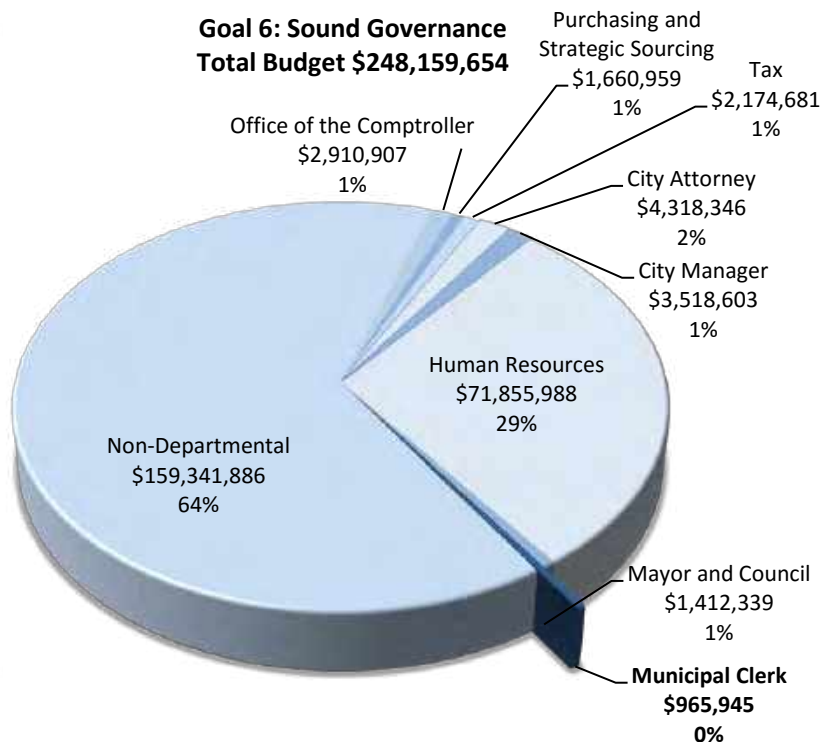
FY 2019 Budget

FY 2019 Total Budget
\$965,945

FY 2019 General Fund
\$965,945

FY 2019 Non-General Fund
\$0

Total FTE's
7.00



FY 2019 Key Deliverables

- Conduct 2018 General & Runoff Election for City of El Paso
- 96% of City Council documents executed within 30 days

MUNICIPAL CLERK

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	226,255	283,828	241,974	247,132	333,771	86,639	35%
Employee Benefits	67,765	98,935	84,726	90,394	131,034	40,641	45%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	19,008	19,174	16,154	19,500	20,500	1,000	5%
Outside Contracts	308,206	400,170	579,256	69,900	451,900	382,000	546%
Interfund Services	1,936	1,703	300	1,300	800	(500)	-38%
Building Leases	4,296	3,294	3,640	4,000	4,000	-	0%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	2,652	2,344	2,459	4,340	4,340	-	0%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	5,086	-	495	-	1,200	1,200	100%
Communications	-	-	-	-	-	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	700	775	704	1,529	1,129	(400)	-26%
Other Operating Expenditures	8,612	10,378	12,626	15,571	17,271	1,700	11%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	-	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	-	-	-	0%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	644,516	820,598	942,334	453,666	965,945	512,279	113%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	678,615	774,393	942,334	453,666	965,945	512,279	113%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	(34,099)	46,206	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	644,516	820,598	942,334	453,666	965,945	512,279	113%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	6	6	6	6	7	1
Non-General Fund	-	-	-	-	-	-
Total Authorized	6	6	6	6	7	1

MUNICIPAL CLERK

Division Summary					
	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
MUNICIPAL CLERK	678,615	774,393	942,334	453,666	965,945
Sub Total	678,615	774,393	942,334	453,666	965,945
Special Revenue					
MUNICIPAL CLERK	(34,099)	46,206	0	0	0
Sub Total	(34,099)	46,206	0	0	0
All Funds Total	644,516	820,598	942,334	453,666	965,945

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.8 Support transparent and inclusive government

Action 6.8.1 Comply with the Texas Open Meetings Act & Texas Public Information Act

Action 6.8.2 Administer and record municipal legislation

Action 6.8.3 Maintain functioning boards through staff support

Strategy 6.9 Maximize City Clerk's efficiency and enhance customer experience through technology

Action 6.9.1 Implement services that meet the needs of the customer

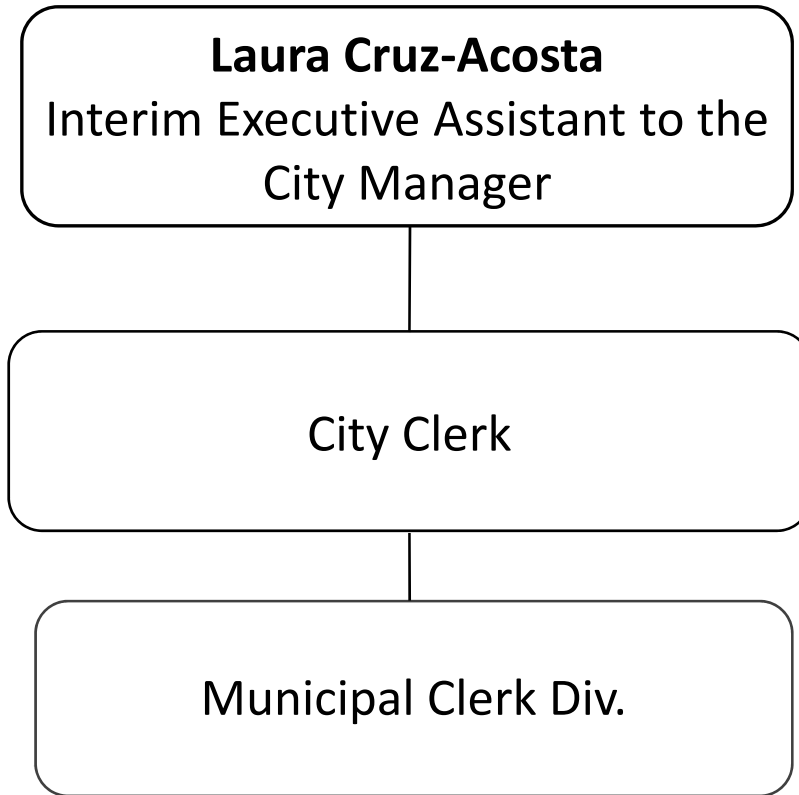
Action 6.9.2 Comply with City Charter and State requirements for publication

FY 2019 Key Performance Indicators

- Submit ordinances for publication and Municode in a timely manner
- Percentage of internal filed record requests processed within one hour

Municipal Clerk

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	90.80	7.00	(83.80)
Non-General Fund	2.10	0.00	(2.10)
Total Authorized	92.90	7.00	(85.90)

Municipal Clerk
 Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Administrative Assistant	1.00	1.00	1.00
Assistant Municipal Clerk	1.00	1.00	1.00
City Clerk	0.00	0.00	1.00
Secretary	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00
Senior Secretary	1.00	1.00	1.00
Sign Language Interpreter	1.00	1.00	1.00
Grand Total	6.00	6.00	7.00

Non-Departmental

Mission:

To monitor General Government fund expenses that do not apply to a specific department, or miscellaneous expenses that are not associated with any of the operating departments.

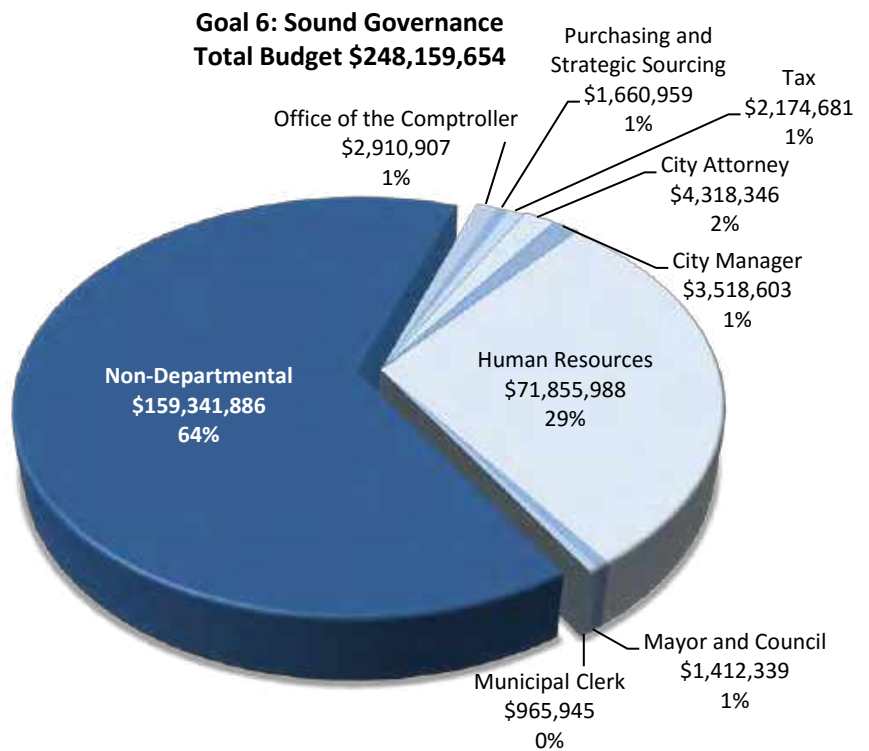
FY 2019 Budget

FY 2019 Total Budget
\$159,341,886

FY 2019 General Fund
\$29,747,141

FY 2019 Non-General Fund
\$129,594,745

Total FTE's
5.00



*Non-Departmental has no Key Deliverables or Key Performance Indicators

NON-DEPARTMENTAL

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	256,484	1,940,032	259,927	(512,463)	(943,769)	(431,306)	-84%
Employee Benefits	413,023	3,062,527	3,509,271	2,924,841	2,124,542	(800,299)	-27%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	3,441,910	4,479,622	5,281,064	3,563,000	9,347,150	5,784,150	162%
Outside Contracts	7,299,764	6,958,523	7,076,579	9,181,457	9,198,372	16,915	0%
Interfund Services	-	175	-	-	17,000	17,000	100%
Building Leases	(1,430)	36,000	18,000	18,000	-	(18,000)	-100%
Fuel & Lubricants	-	-	-	-	24,000	24,000	100%
Materials & Supplies	158,983	176,610	193,907	385,000	475,000	90,000	23%
Maintenance & Repairs	1,014	-	38,915	-	-	-	0%
Minor Equipment & Furniture	154,506	80,406	87,763	125,000	125,000	-	0%
Communications	-	274	-	-	-	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	3,608	9,452	1,504	-	-	-	0%
Other Operating Expenditures	3,974,860	4,474,489	3,544,463	3,229,785	3,549,070	319,285	10%
Community Service Projects	3,338,730	3,045,073	3,747,850	3,359,000	3,909,000	550,000	16%
Interest Expense	53,992,412	57,514,426	58,302,963	54,324,792	61,419,550	7,094,758	13%
Other Non-Operating Expenditures	36,863,573	41,012,712	37,470,091	48,044,930	49,750,624	1,705,694	4%
Grant Match	-	-	2,119	-	-	-	0%
Operating Transfers Out	101,481,101	160,391,808	14,356,750	13,795,316	20,226,347	6,431,031	47%
Capital Expenditures	2,738,786	1,500,995	564,670	425,000	120,000	(305,000)	-72%
Total Expenditures	214,117,324	284,683,123	134,455,837	138,863,657	159,341,886	20,478,228	15%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	23,479,173	39,382,364	28,540,002	28,624,853	29,747,141	1,122,287	4%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	180,022,079	234,182,427	96,127,161	101,297,719	110,059,248	8,761,529	9%
Capital Projects	3,199,218	2,181,621	667,557	-	-	-	0%
Special Revenue	7,293,003	8,906,472	9,121,117	8,941,085	19,535,497	10,594,412	118%
Fiduciary Funds	(34)	30,240	-	-	-	-	0%
Enterprise	123,924	-	-	-	-	-	0%
Internal Service	(40)	-	-	-	-	-	0%
Total Funds	214,117,324	284,683,123	134,455,837	138,863,657	159,341,886	20,478,228	15%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	2	2	6	5	5	-
Non-General Fund	-	4	0	-	-	-
Total Authorized	2	6	6	5	5	-

NON-DEPARTMENTAL

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
Resiliency & Sustainability	0	0	173,635	0	0
CITYWIDE IT CONTRACTS	6,805,325	6,591,890	6,547,633	8,588,957	8,575,872
PEG	123,450	126,316	118,620	289,373	308,255
NonDepartmental	16,550,398	32,664,158	21,700,114	19,746,524	20,863,014
Sub Total	23,479,173	39,382,364	28,540,002	28,624,853	29,747,141

Debt Service					
Debt refunding	0	1,093,525	0	0	8,983,454
Cert of Obligation 2005-Plaza	1,281,273	240,675	1,205,750	1,211,750	0
Cert of Obligation 2007	13,234,456	20,841,894	1,300,647	0	0
Cert of Obligation 2009	4,941,908	51,387,320	2,796,722	1,814,075	1,810,325
Cert of Obligation 2009A	4,026,845	4,029,995	2,122,747	2,132,100	2,122,800
Cert of Obligation 2009B	2,381,849	2,381,602	2,381,753	2,383,504	2,381,504
Cert of Obligation 2009C	200,115	200,362	200,515	202,065	200,065
Cert of Obligation 2010A	2,071,295	0	0	0	0
Cert of Obligation 2010B	3,882,823	6,173,418	6,149,338	6,119,643	6,086,273
Cert of Obligation 2011	1,523,613	2,858,613	2,860,612	2,867,063	2,862,263
Cert of Obligation 2012	1,611,414	4,836,124	4,838,851	4,840,256	4,834,838
Cert of Obligation 2013	2,439,145	2,439,145	4,324,297	4,317,050	4,311,825
GO Bond 2005 Refunding	495	0	0	0	0
GO Bond 2006	1,853,750	0	0	0	0
GO Bond 2007 Refunding	50,085,175	50,565,800	845,902	0	0
GO Bond 2007A	14,842,970	22,446,795	1,446,247	0	0
GO Pension Bonds 2007	7,772,978	7,774,348	7,773,040	7,779,493	7,774,767
GO Bond 2008	36,225,845	18,170,895	1,901,647	0	0
GO Bond 2009 Refunding	1,980	0	0	0	0
GO Bond 2011 Refunding	767,782	768,682	731,987	732,886	700,616
GO Bond 2012 Refunding	647,036	1,706,879	1,710,765	1,720,526	1,725,534
GO Bond 2013 Refunding	1,245	495	0	0	0
GO Bond 2014 Refunding	8,603,763	8,603,880	8,605,971	8,609,265	8,606,904
GO Bond 2014 Ref & Imp	16,793,673	13,553,894	10,772,541	9,457,144	7,840,344
Cert of Obligation 2014A	2,138,740	2,207,650	3,406,550	3,414,150	3,414,100
GO Bond 2014A	1,862,314	3,747,870	2,779,400	2,779,250	3,982,450
CERT OF OBLIGATION 2015	0	2,461,703	2,474,850	2,477,450	4,145,650
GO BOND 2015	705,309	5,564,933	5,594,918	5,597,519	6,440,719
GO Series 2016	0	0	6,258,752	20,935,800	12,345,500
CO Series 2016	0	0	13,251,177	11,780,800	11,780,200
SECO Loan #CL219	0	0	0	0	637,736
SECO Loan #CLS0008	0	0	0	0	314,320
SECO Loan #CL244	0	0	0	0	927,576
Tax Note, Series 2017	0	0	0	0	539,982
Bank of America Lease	0	0	0	0	1,892,080
Compass Mortgage #18 - Fire	0	0	0	0	229,913
Motorola Radio System	0	0	0	0	2,255,715
Compass Mortgage #26 - Fire	0	0	0	0	785,865
NonDepartmental	124,290	125,930	392,182	125,930	125,930
Sub Total	180,022,079	234,182,427	96,127,161	101,297,719	110,059,248

Capital Projects					
CAPTL ACQUISITIONS FUND	1,079,528	0	3,641	0	0
2004 CAPTL ACQUISITION	0	36,235	0	0	0
FY 00 CERT OBLG EQUIP	10,665	13,155	0	0	0
GO BOND 2015	307,659	0	0	0	0
GO Series 2016	0	(27,895)	0	0	0
CH Relocation Moving Costs	1,392,778	410,379	180,919	0	0
NonDepartmental	408,587	1,749,747	482,997	0	0
Sub Total	3,199,218	2,181,621	667,557	0	0

Special Revenue					
Resiliency & Sustainability	223,512	200,674	73,110	0	0
CAPTL ACQUISITIONS FUND	(1)	0	0	0	0
PID Bonds - Thunder Canyon	40,499	44,062	42,185	43,509	44,332
PEG	232,355	639,342	280,594	935,000	720,000
NonDepartmental	6,796,639	8,022,394	8,725,228	7,962,576	18,771,165
Sub Total	7,293,003	8,906,472	9,121,117	8,941,085	19,535,497

Fiduciary Funds					
NonDepartmental	(34)	30,240	0	0	0

Sub Total	(34)	30,240	0	0	0
Enterprise Funds					
GO Bond 2013 Refunding	123,951	0	0	0	0
NonDepartmental	(27)	0	0	0	0
Sub Total	123,924	0	0	0	0
Internal Service					
NonDepartmental	(40)	0	0	0	0
Sub Total	(40)	0	0	0	0
All Funds Total	214,117,324	284,683,123	134,455,837	138,863,657	159,341,886

Non-Departmental
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) Lead Multimedia Coordinator	0.00	1.00	1.00
(Con) Media Specialist	2.00	2.00	2.00
(Con) Public Affairs Specialist	0.00	2.00	2.00
(Con) Sustainability Program Specialist	1.00	0.00	0.00
Chief Resilience Officer	1.00	0.00	0.00
Resilient City Coordinator	1.00	0.00	0.00
Sustainability Build Design Specialist	1.00	0.00	0.00
Grand Total	6.00	5.00	5.00



Office of the Comptroller

Mission

Provide fiscal management, financial reporting, administer treasury services, and provide grant accounting information to City Management and elected officials so they can make informed decisions regarding the provision of City services.

Key Functions:

- Responsible for all cash disbursement
- Facilitate payment to vendors through a decentralized accounts payable process
- Manage City's investments in accordance with state law and City Ordinances
- Administer grants



FY 2018 Key Results

- FY 2017 Financial Audit no audit findings, second consecutive year
- Implemented Workiva software

FY 2019 Budget

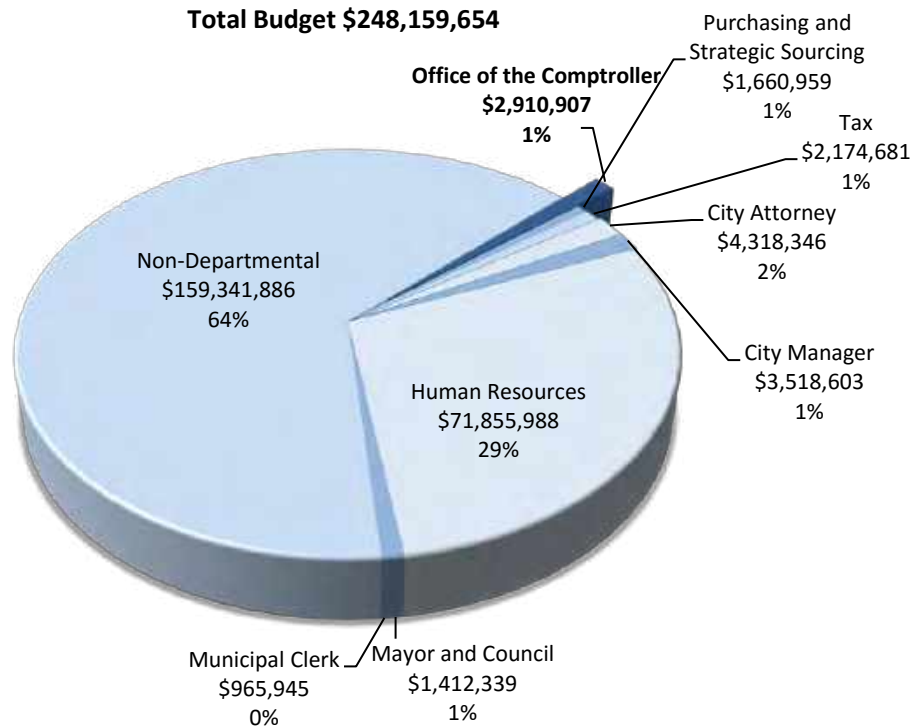
FY 2019 Total Budget
\$2,910,907

FY 2019 General Fund
\$2,795,907

FY 2019 Non-General Fund
\$115,000

Total FTE's
38.00

Goal 6: Sound Governance Total Budget \$248,159,654



FY 2019 Key Deliverables

- Complete the FY18 audit with no findings
- Assist with Municipal Court financial interface to People Soft
- Implement capital assets software city-wide

OFFICE OF THE COMPTROLLER

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	1,334,535	1,467,757	1,931,322	1,853,601	1,920,756	67,155	4%
Employee Benefits	384,922	431,180	550,754	591,491	608,997	17,507	3%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	230,925	263,557	269,793	260,784	268,063	7,279	3%
Outside Contracts	31,026	27,458	26,026	31,000	31,000	-	0%
Interfund Services	5,102	862	3,277	5,500	5,500	-	0%
Building Leases	5,379	5,520	8,452	8,500	8,500	-	0%
Fuel & Lubricants	1,076	877	1,613	500	500	-	0%
Materials & Supplies	23,495	15,339	19,219	11,400	11,400	-	0%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	-	-	-	-	-	-	0%
Communications	-	-	6	2,880	2,880	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	1,230	1,697	-	-	-	-	0%
Other Operating Expenditures	10,257	25,433	20,665	15,300	15,300	-	0%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	84	-	-	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	(644)	-	-	36,492	38,010	1,518	4%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	2,027,387	2,239,681	2,831,128	2,817,448	2,910,907	93,459	3%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	1,862,103	2,048,015	2,631,851	2,702,448	2,795,907	93,459	3%
Community Development Block Grants	74,602	111,277	115,109	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	90,682	80,389	84,169	115,000	115,000	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	2,027,387	2,239,681	2,831,128	2,817,448	2,910,907	93,459	3%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	28	27	36	35	35	-
Non-General Fund	6	6	6	3	3	-
Total Authorized	35	34	42	38	38	-

OFFICE OF THE COMPTROLLER

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
COMPTROLLER ACCTG	(644)	0	0	0	0
Office of the Comptroller	238,848	267,106	261,726	250,003	257,621
FINANCIAL REPORTING AND GRANTS	823,190	926,719	1,356,601	1,253,603	1,254,593
GRANT ACCTG	0	0	691,175	874,372	968,135
TREASURY MANAGEMENT DIVISION	228,490	223,677	308,736	324,469	315,558
FINANCIAL TRANSACTIONS DIV	572,220	630,514	13,613	0	0
Sub Total	1,862,103	2,048,015	2,631,851	2,702,448	2,795,907
Community Development Block Grants					
FINANCIAL REPORTING AND GRANTS	0	0	0	0	0
GRANT CD ADMIN	74,602	111,277	115,109	0	0
Sub Total	74,602	111,277	115,109	0	0
Capital Projects					
City Auctions	90,682	79,917	82,002	115,000	115,000
Office of the Comptroller	0	472	2,167	0	0
Sub Total	90,682	80,389	84,169	115,000	115,000
All Funds Total	2,027,387	2,239,681	2,831,128	2,817,448	2,910,907

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.6 Ensure continued financial stability and accountability through sound financial management, budgeting and reporting

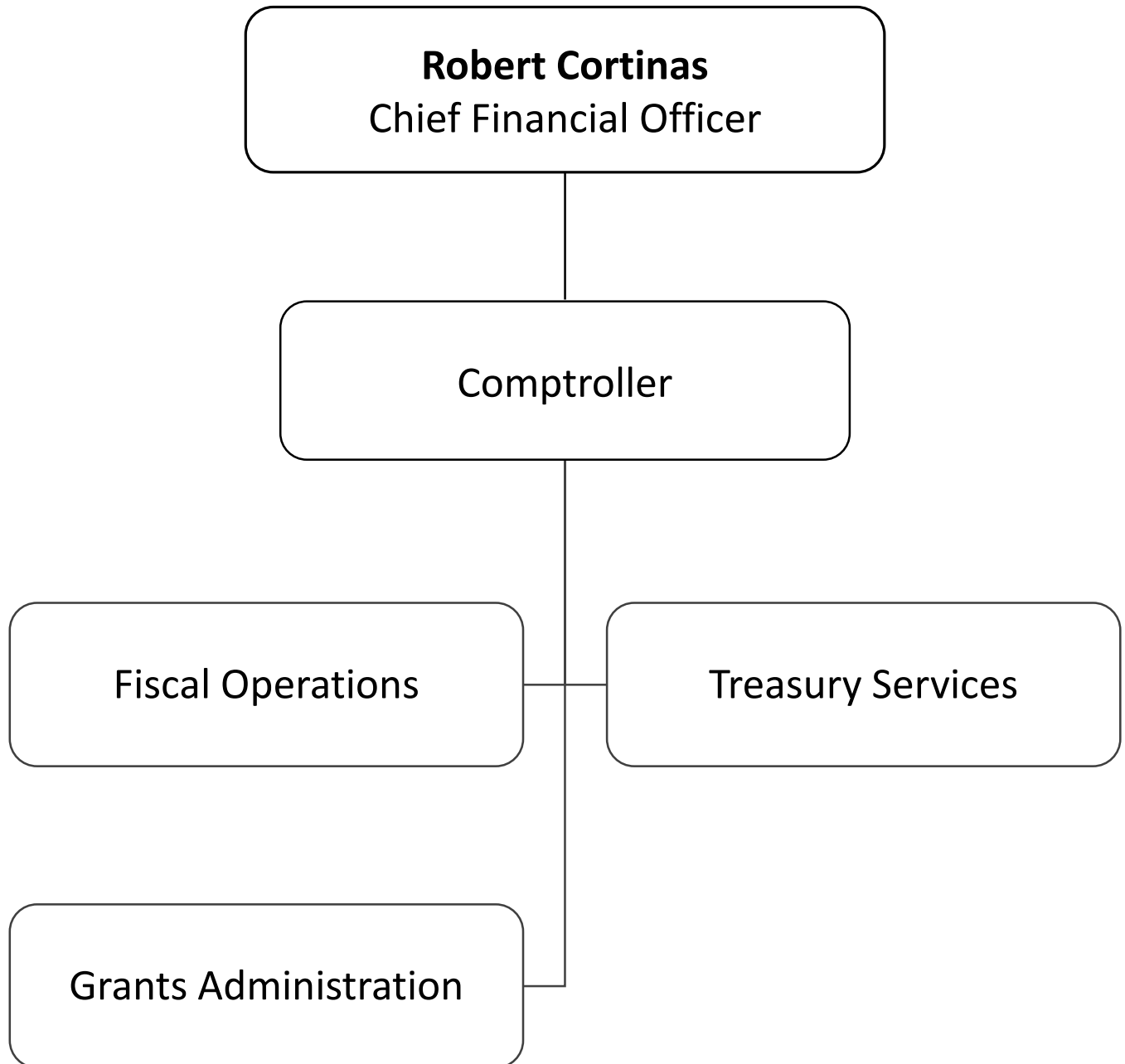
Action 6.6.1 Provide timely financial reporting and processing

FY 2019 Key Performance Indicators

- Earn the GFOA financial reporting award for the FY 2018 CAFR
- Increase portfolio investment earnings

Office of the Comptroller

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	35.30	35.30	0.00
Non-General Fund	2.70	2.70	0.00
Total Authorized	38.00	38.00	0.00

Office of the Comptroller
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) Assistant Comptroller	1.00	1.00	1.00
(Con) OTC Asst Trsy Srvc Coordinator	0.00	1.00	1.00
(Con) Clerical Assistant	1.00	1.00	1.00
(Con) Grant Senior Accountant	0.00	4.00	4.00
(Con) Grants Services Coordinator	1.00	0.00	0.00
(Con) Grants Dev Coordinator	0.00	1.00	0.00
(Con) OTC Grant Administrator	1.00	1.00	1.00
(UF) Senior Accountant	1.00	0.00	0.00
Accountant	11.00	7.00	7.00
Accounting Manager	7.00	6.00	7.00
Accounting/Payroll Specialist	1.00	1.00	0.00
Administrative Assistant	0.00	1.00	1.00
Comptroller	1.00	1.00	1.00
Grants Accounting Specialist	1.00	0.00	0.00
Inventory Coder	2.00	2.00	2.00
Property Control Officer	1.00	1.00	1.00
Research Assistant	1.00	0.00	0.00
Senior Accountant	3.00	4.00	5.00
Senior Accounting/Payroll Specialist	7.00	4.00	4.00
Senior Office Assistant	1.00	1.00	1.00
Treasury Services Coordinator	1.00	1.00	1.00
Grand Total	42.00	38.00	38.00

Purchasing and Strategic Sourcing

Mission

Facilitate the procurement of goods and services in an open, fair, transparent, economically competitive, and respectful process with the goal of maximizing taxpayers' dollars. Therein promoting and fostering a climate of good business relationships between our suppliers and the City.

Key Functions:

- Monitor annual contracts
- Contract administration
- Develop bid specifications
- Issuing and approving purchase orders
- Facilitate the bidding and contract awarding process



FY 2018 Key Results

- Launched Vendor Performance Tracking Establishes two-way communication for businesses to improve performance

FY 2019 Budget

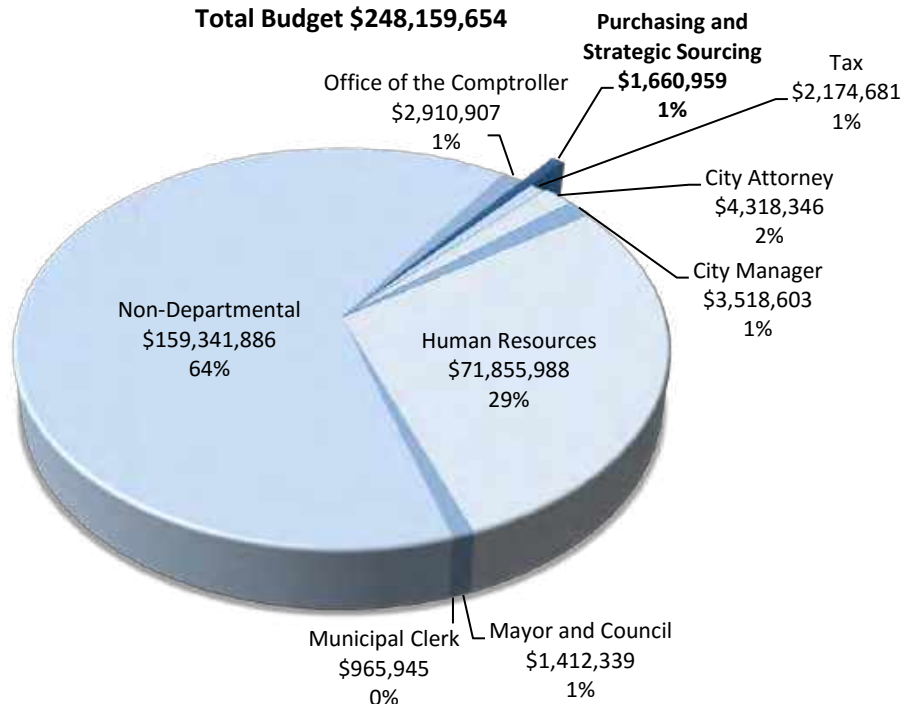
FY 2019 Total Budget
\$1,660,959

FY 2019 General Fund
\$0

FY 2019 Non-General Fund
\$1,660,959

Total FTE's
28.00

Goal 6: Sound Governance Total Budget \$248,159,654



FY 2019 Key Deliverables

- City to host Amazon Mentor Protégé Program workshop
- Conduct 2018 Cooperative Purchasing Expo

PURCHASING AND STRATEGIC SOURCING

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	704,695	849,050	1,042,422	1,196,322	1,202,670	6,348	1%
Employee Benefits	221,814	273,995	324,204	387,834	403,666	15,832	4%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	-	-	-	-	-	0%
Outside Contracts	66	386	500	750	750	-	0%
Interfund Services	1,180	632	1,187	50	50	-	0%
Building Leases	4,496	8,282	8,748	8,500	8,500	-	0%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	6,288	36,270	7,749	7,940	7,940	-	0%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	-	-	-	-	-	-	0%
Communications	-	-	-	-	-	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	3,977	3,255	11,068	5,850	5,850	-	0%
Other Operating Expenditures	29,515	24,456	39,267	31,225	31,534	309	1%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	-	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	-	-	-	0%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	972,032	1,196,325	1,435,145	1,638,470	1,660,959	22,489	1%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	961,508	1,196,325	1,435,145	1,638,470	1,660,959	22,489	1%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	8,770	-	-	-	-	-	0%
Internal Service	1,754	-	-	-	-	-	0%
Total Funds	972,032	1,196,325	1,435,145	1,638,470	1,660,959	22,489	1%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	16	19	22	22	22	-
Non-General Fund	6	5	6	6	6	-
Total Authorized	21	24	28	28	28	-

PURCHASING AND STRATEGIC SOURCING

Division Summary					
	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
PURCHASING ADMIN	(2,713)	0	0	0	0
ADMINISTRATION	395,831	399,588	434,842	465,569	469,859
SUPPLY CHAIN MANAGEMENT	568,389	796,737	1,000,303	1,172,901	1,191,100
Sub Total	961,508	1,196,325	1,435,145	1,638,470	1,660,959
Enterprise Funds					
SUPPLY CHAIN MANAGEMENT	8,770	0	0	0	0
Sub Total	8,770	0	0	0	0
Internal Service					
SUPPLY CHAIN MANAGEMENT	1,754	0	0	0	0
Sub Total	1,754	0	0	0	0
All Funds Total	972,032	1,196,325	1,435,145	1,638,470	1,660,959

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.7 Deliver effective and efficient processes to maximize value in obtaining goods and services

Action 6.7.1 Increase efficiency of procurement processes to reduce cycle time

Action 6.7.2 Leverage technology to expedite delivery of goods and services

Strategy 6.13 Maintain systems integrity, compliance, and business continuity

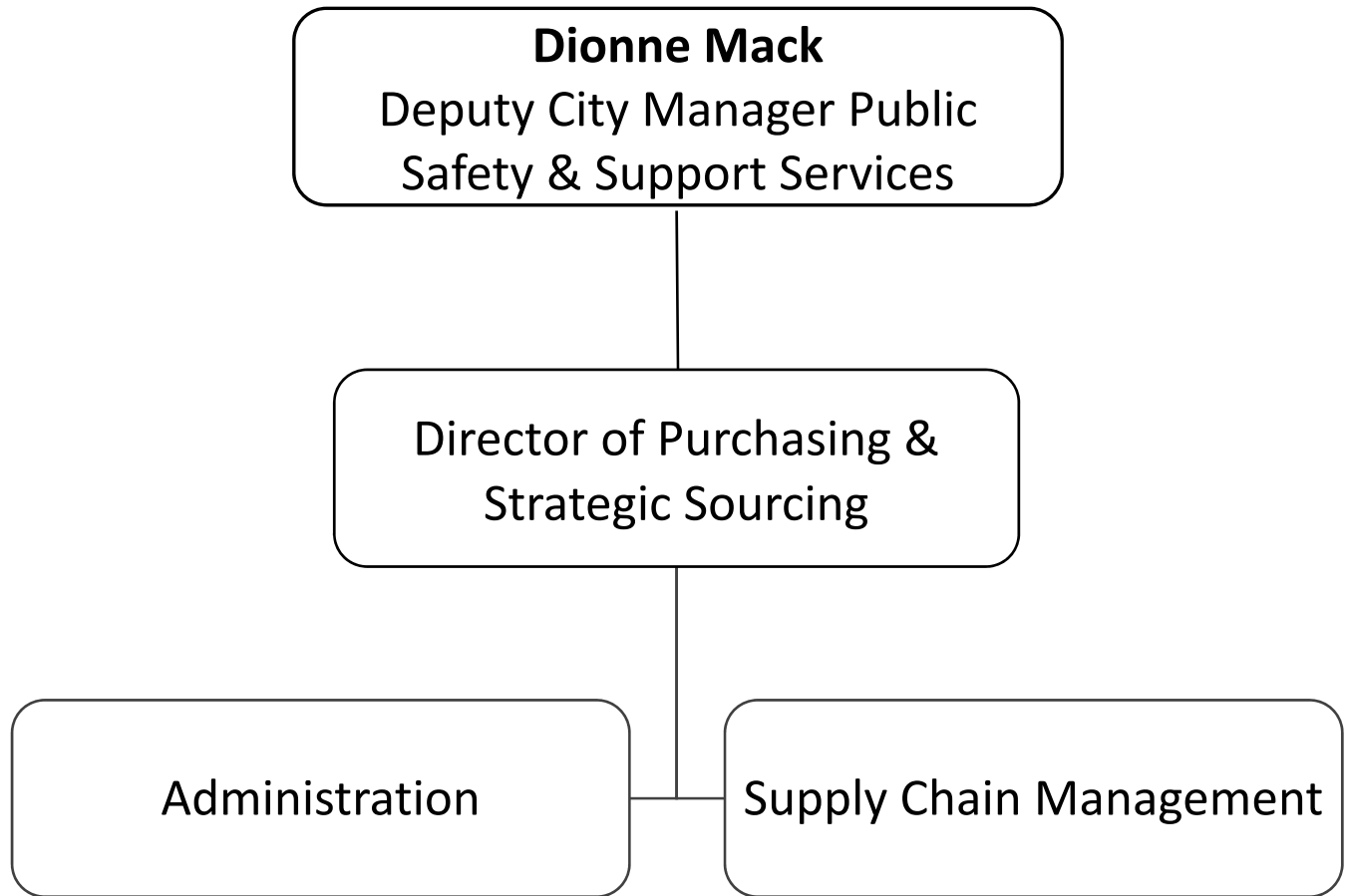
Action 6.13.1 Ensure adherence to vendor recommended best practices and updates

FY 2019 Key Performance Indicators

- Average 74 days for low bid contracts
- Average 68 days for best value contracts
- Process 50% of eligible cooperative procurements through EP Marketplace

Purchasing and Strategic Sourcing

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	22.00	22.00	0.00
Non-General Fund	6.00	6.00	0.00
Total Authorized	28.00	28.00	0.00

Purchasing and Strategic Sourcing
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) Business System Analyst	1.00	1.00	1.00
(Con) Contract Compliance Manager	1.00	1.00	1.00
(Con) Socioeconomic Comp Officer	0.00	1.00	1.00
(Con) Software Specialist III	1.00	1.00	1.00
Administrative Analyst	1.00	1.00	1.00
Asst. Director Purch & Strat Sourcing	1.00	1.00	1.00
Buyer	1.00	1.00	1.00
Director Purch & Strat Sourcing	1.00	1.00	1.00
Procurement Analyst	13.00	6.00	6.00
Purchasing Agent	4.00	4.00	4.00
Purchasing Clerk	0.00	2.00	2.00
Senior Office Assistant	3.00	1.00	1.00
Senior Procurement Analyst	0.00	7.00	7.00
Socioeconomic Compliance Officer	1.00	0.00	0.00
Grand Total	28.00	28.00	28.00

Tax Office

Mission

Provide tax collection and disbursement services to taxpayers and taxing entities so they can each fulfill their civic responsibilities of funding and providing public services.

Key Functions:

- Collect property taxes
- Provide property tax information to the public
- Distribute funds and reporting to taxing entities



FY 2018 Key Results

- Implemented in-house electronic lockbox for faster distribution of funds to entities; doubled collection rate

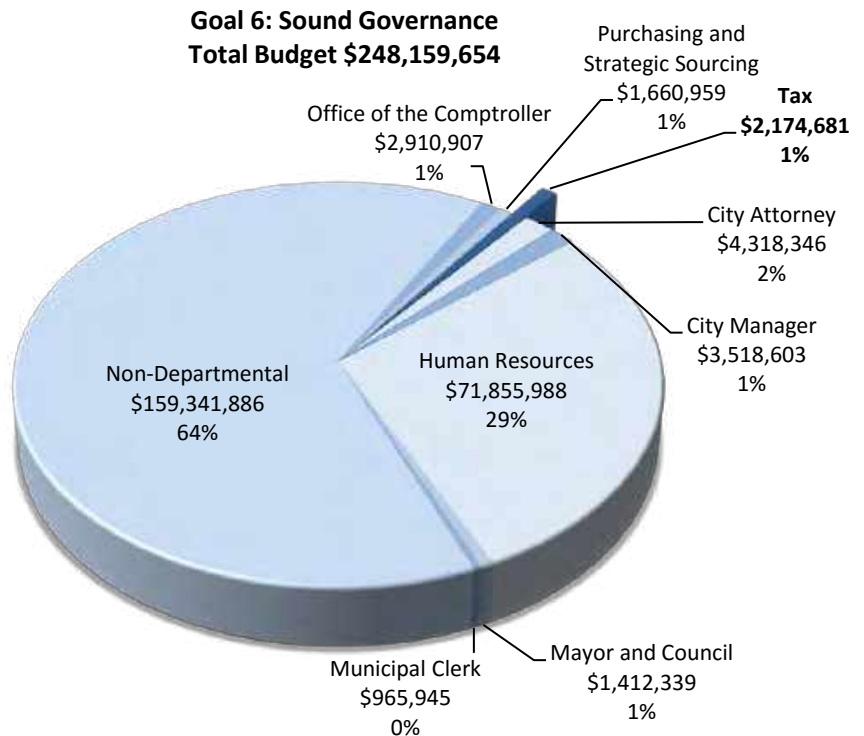
FY 2019 Budget

FY 2019 Total Budget
\$2,174,681

FY 2019 General Fund
\$0

FY 2019 Non-General Fund
\$2,174,681

Total FTE's
24.50



FY 2019 Key Deliverables

- Implement bilingual payment kiosks that accept cash, cards and issues receipts with no cost to the city by charging a convenience fee to customers.

TAX

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	856,865	966,809	784,530	917,625	924,189	6,564	1%
Employee Benefits	270,787	235,582	242,914	308,239	328,671	20,433	7%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	-	-	-	469	469	100%
Outside Contracts	203,614	245,361	226,195	291,000	295,000	4,000	1%
Interfund Services	118,987	114,437	120,712	132,098	131,042	(1,056)	-1%
Building Leases	115,424	127,535	130,019	137,300	141,300	4,000	3%
Fuel & Lubricants	18	73	77	500	500	-	0%
Materials & Supplies	29,752	24,930	20,015	41,650	35,032	(6,618)	-16%
Maintenance & Repairs	-	-	-	-	-	-	0%
Minor Equipment & Furniture	-	-	5,822	-	-	-	0%
Communications	-	-	-	10,902	12,484	1,582	15%
Utilities	-	-	-	-	-	-	0%
Travel	9,113	10,711	8,145	14,000	14,000	-	0%
Other Operating Expenditures	3,621	206,541	476,669	490,358	291,993	(198,365)	-40%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	2,138	-	-	-	-	-	0%
Other Non-Operating Expenditures	(37,581)	-	-	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	-	-	-	0%
Capital Expenditures	-	32,500	71,565	-	-	-	0%
Total Expenditures	1,572,739	1,964,479	2,086,663	2,343,672	2,174,681	(168,991)	-7%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	1,572,739	-	-	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	1,964,479	2,086,663	2,343,672	2,174,681	(168,991)	-7%
Internal Service	-	-	-	-	-	-	0%
Total Funds	1,572,739	1,964,479	2,086,663	2,343,672	2,174,681	(168,991)	-7%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	25	-	-	-	-	-
Non-General Fund	-	25	25	25	25	-
Total Authorized	25	25	25	25	25	-

TAX

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
TAX OFFICE COLLECTNS	(36,506)	0	0	0	0
Tax Administration	300,762	0	0	0	0
Tax Collection & Disbursement	1,308,483	0	0	0	0
Sub Total	1,572,739	0	0	0	0
Enterprise Funds					
Tax Administration	0	459,732	686,206	807,225	623,328
Tax Collection & Disbursement	0	1,504,747	1,400,457	1,536,447	1,551,353
Sub Total	0	1,964,479	2,086,663	2,343,672	2,174,681
Internal Service					
Sub Total	0	0	0	0	0
All Funds Total	1,572,739	1,964,479	2,086,663	2,343,672	2,174,681

Strategic Actions

Goal 6: Set the Standard for Sound Governance and Fiscal Management

Strategy 6.11 Provide efficient and effective services to taxpayers

Action 6.11.1 Implement improvements that meet the needs of the customer

FY 2019 Key Performance Indicators

- Annual target for average phone call wait time of two and a half minutes
- Increase percentage of collection rate

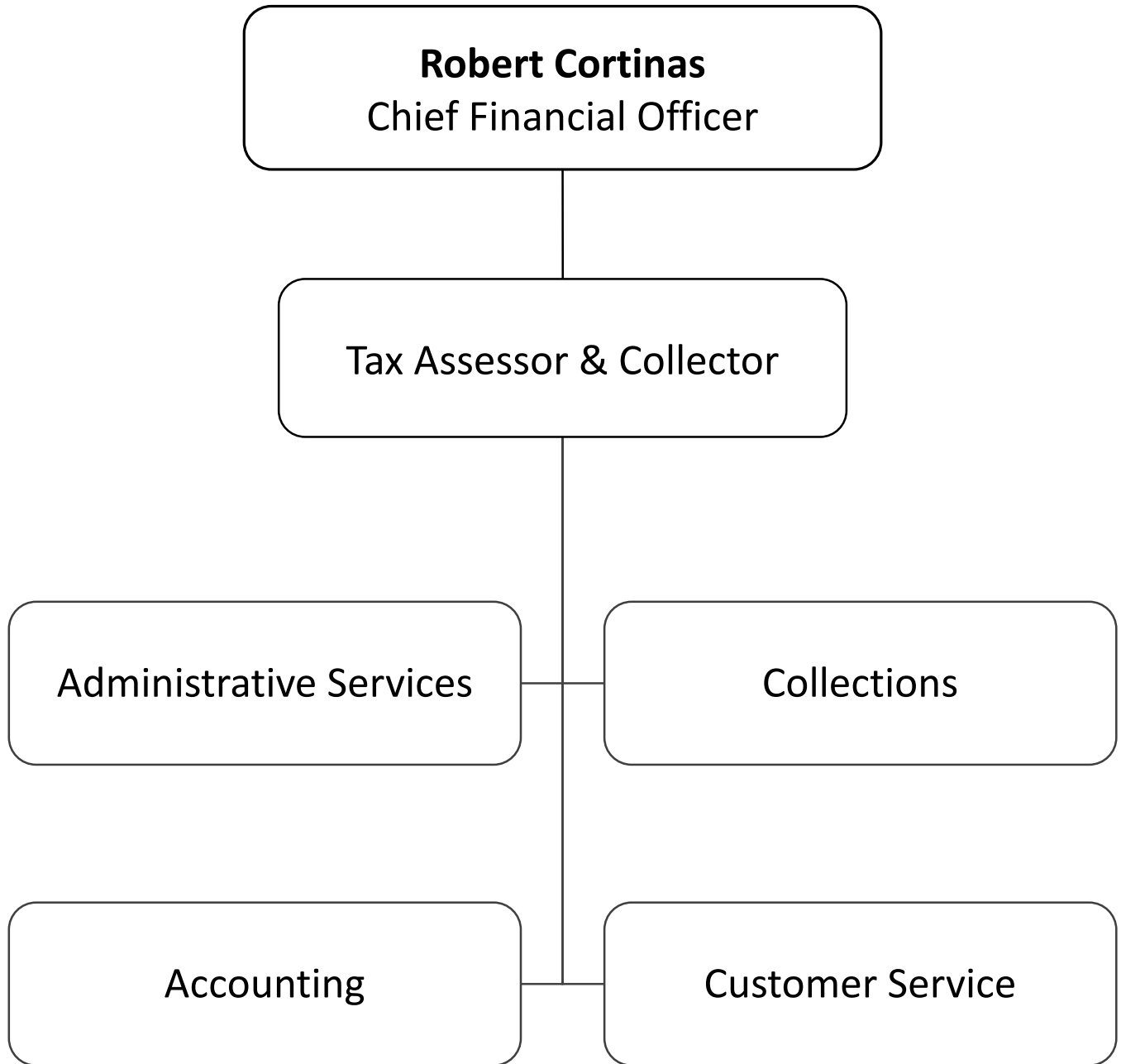


WHERE AND HOW DO I PAY?

For your convenience, you may pay your property taxes by various methods and in person at numerous locations. For more information, visit the "Pay Your Taxes" page on www.elpasotexas.gov/tax-office.

Tax

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	0.00	0.00	0.00
Non-General Fund	24.50	24.50	0.00
Total Authorized	24.50	24.50	0.00

Tax
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Accounting/Payroll Clerk	1.00	1.00	1.00
Accounting/Payroll Specialist	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Collections Supervisor	1.00	1.00	1.00
Customer Relations & Billing	1.00	1.00	1.00
Customer Relations Clerk	7.00	7.00	7.00
Office Assistant	1.00	1.00	1.00
Revenue Processing Supervisor	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00
Senior Cashier	6.50	6.50	6.50
Tax Accounts Supervisor	1.00	1.00	1.00
Tax Assesor & Collector	1.00	1.00	1.00
Tax Deputy Administrator	1.00	1.00	1.00
Grand Total	24.50	24.50	24.50



GOAL 7

INFRASTRUCTURE

- CAPITAL IMPROVEMENT DEPARTMENT
- STREETS & MAINTENANCE
- MASS TRANSIT - SUN METRO

GOAL 7

Enhance and Sustain El Paso's Infrastructure Network

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	43,495,400	44,582,455	44,885,731	41,835,635	43,690,488	1,854,853	4%
Employee Benefits	14,687,146	17,322,059	17,891,679	17,887,305	18,301,829	414,524	2%
Contractual Services	-	29,589	56,914	-	8,000	8,000	100%
Professional Services	421,387	202,022	170,061	294,800	342,642	47,842	16%
Outside Contracts	18,834,993	19,527,582	20,341,482	21,405,583	22,275,929	870,346	4%
Interfund Services	1,925,258	2,096,272	1,960,664	1,274,999	1,308,780	33,781	3%
Building Leases	1,098,655	1,080,942	1,027,065	1,020,249	822,583	(197,666)	-19%
Fuel & Lubricants	4,573,796	3,888,536	3,077,057	3,463,659	3,830,361	366,702	11%
Materials & Supplies	16,894,535	15,448,861	16,637,653	18,970,719	17,892,282	(1,078,437)	-6%
Maintenance & Repairs	8,834,791	5,088,073	7,729,521	3,729,739	3,666,077	(63,662)	-2%
Minor Equipment & Furniture	439,698	148,684	138,805	64,775	61,700	(3,075)	-5%
Communications	141,844	129,631	118,377	241,914	215,650	(26,264)	-11%
Utilities	11,591,860	11,448,966	12,399,534	13,041,650	13,082,401	40,751	0%
Travel	85,411	104,617	74,337	79,302	109,839	30,537	39%
Other Operating Expenditures	22,911,612	22,051,353	21,176,224	5,253,915	5,361,457	107,542	2%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	374,169	311,979	393,030	308,244	-	(308,244)	-100%
Other Non-Operating Expenditures	4,432,950	4,829,491	4,036,557	7,544,577	4,138,227	(3,406,350)	-45%
Grant Match	161,414	1,079,162	(424,289)	1,496,724	2,243,000	746,276	50%
Operating Transfers Out	1,291,421	18,877,365	2,815,045	1,719,895	10,533,223	8,813,328	512%
Capital Expenditures	72,275,031	38,977,695	75,773,189	938,317	8,099,008	7,160,690	763%
Total Expenditures	224,471,371	207,225,332	230,278,636	140,572,000	155,983,477	15,411,477	11%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	36,611,885	38,575,537	41,601,973	43,245,497	49,802,126	6,556,629	15%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	75,194,833	60,034,356	70,010,958	516,000	500,000	(16,000)	-3%
Special Revenue	5,536,581	4,647,828	6,066,756	6,820,101	13,793,852	6,973,751	102%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	90,313,886	87,114,114	95,520,682	71,227,401	73,519,735	2,292,334	3%
Internal Service	16,814,187	16,853,497	17,078,268	18,763,000	18,367,763	(395,237)	-2%
Total Funds	224,471,371	207,225,332	230,278,636	140,572,000	155,983,477	15,411,477	11%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	468	351	355	354	355	1
Non-General Fund	808	812	808	797	876	79
Total Authorized	1,277	1,163	1,163	1,151	1,231	81



Capital Improvement Department

Mission

To provide capital project management services to city staff, residents, and visitors to El Paso so they can use and enjoy improved infrastructure, facilities, and amenities for enhanced health, safety, and welfare.

Key Functions:

*Provide capital project management services
Provide guidance on submittal components
Incorporate selection criteria that aligns with the
City's strategic initiatives*



FY 2018 Key Results

- there are 180 active capital projects in all phases of development representing over \$810 million of City investments in the City of El Paso Capital Improvement Plan
- Construction completion of Northgate Terminal and Garage. Grand opening held in May. City's first private-public Transit Oriented Development.

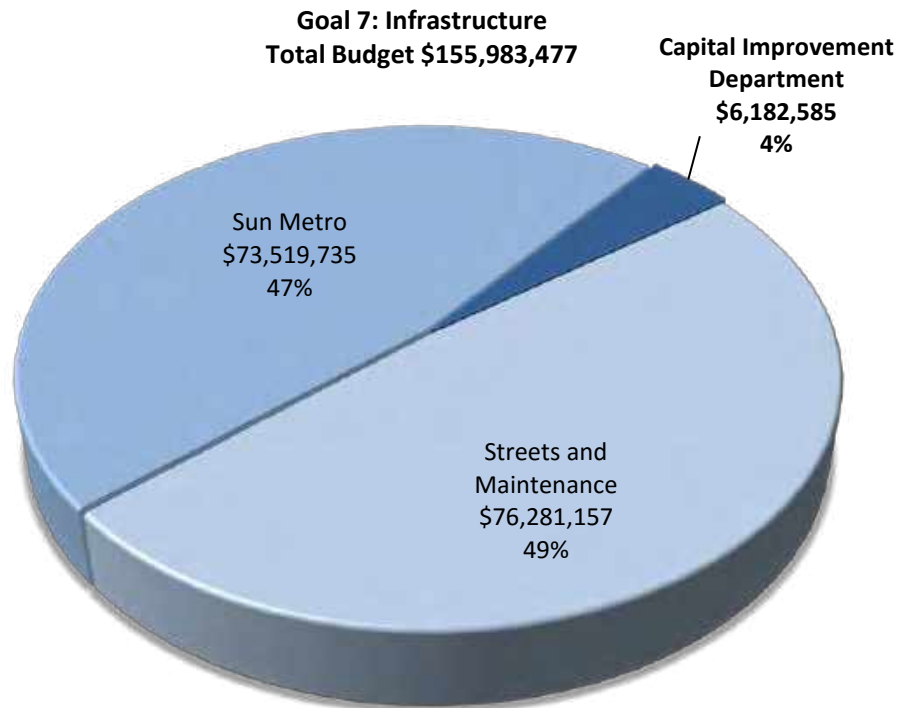
FY 2019 Budget

FY 2019 Total Budget
\$6,182,585

FY 2019 General Fund
\$6,104,745

FY 2019 Non-General Fund
\$77,840

Total FTE's
75.00



FY 2019 Key Deliverables

- Deliver programmed Street Infrastructure projects, including continuing work on the design and construction of the street reconstruction program
- Present findings and recommendations from the PCI Study in August for Council consideration
- 20 Quality of Life Projects anticipated to be completed during FY 2019

CAPITAL IMPROVEMENT DEPARTMENT

Department Summary

<i>Expenditures by Group</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
Salaries & Wages	3,232,107	3,451,940	3,956,719	4,382,940	4,511,979	129,040	3%
Employee Benefits	1,015,914	1,119,059	1,155,674	1,381,122	1,419,838	38,715	3%
Contractual Services	-	29,589	56,914	-	-	-	0%
Professional Services	110	5,685	-	-	-	-	0%
Outside Contracts	43,520	550,061	465	1,900	1,900	-	0%
Interfund Services	23,912	63,905	14,538	22,200	25,500	3,300	15%
Building Leases	12,904	10,500	15,207	15,000	16,000	1,000	7%
Fuel & Lubricants	20,850	28,362	19,993	26,800	26,200	(600)	-2%
Materials & Supplies	59,865	60,070	45,158	69,352	67,621	(1,731)	-2%
Maintenance & Repairs	-	2,256	13,355	6,000	6,000	-	0%
Minor Equipment & Furniture	9,592	7,301	10,763	15,775	14,700	(1,075)	-7%
Communications	28	96	-	100	100	-	0%
Utilities	-	-	-	-	-	-	0%
Travel	8,056	8,289	18,372	31,075	41,612	10,537	34%
Other Operating Expenditures	17,171	38,483	25,460	49,123	51,135	2,012	4%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	-	-	-	-	0%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	-	-	-	-	0%
Capital Expenditures	-	-	-	-	-	-	0%
Total Expenditures	4,444,029	5,375,597	5,332,618	6,001,387	6,182,585	181,198	3%

<i>Source of Funds</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Government	4,432,397	5,294,107	5,261,990	5,930,025	6,104,745	174,720	3%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	11,632	81,490	73,074	71,362	77,840	6,479	9%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	(2,447)	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	4,444,029	5,375,597	5,332,618	6,001,387	6,182,585	181,198	3%

<i>Positions</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	VARIANCE	
General Fund	76	85	74	73	74	1	
Non-General Fund	-	8	1	2	2	-	
Total Authorized	76	93	75	74	75	1	

CAPITAL IMPROVEMENT DEPARTMENT

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
ENGR ADMIN	1,111,689	1,422,493	1,240,632	1,145,537	1,635,344
ENGINEERING SUPPORT	660,730	0	752,657	1,557,696	1,044,543
CONSTRUCTION INSPECTION	0	0	749,972	658,881	613,105
PROJECT ENGINEERING	2,317,611	2,397,298	888,651	918,237	1,228,541
ENGR CIP	342,368	1,474,316	717,987	808,660	678,718
CID GRANT FUNDED PROGRAMS	0	0	912,091	841,015	904,494
Sub Total	4,432,397	5,294,107	5,261,990	5,930,025	6,104,745
Special Revenue					
ENGR ADMIN	11,632	0	0	0	0
ENGR CIP	0	81,490	73,074	71,362	77,840
Sub Total	11,632	81,490	73,074	71,362	77,840
Enterprise Funds					
ENGR CIP	0	0	(2,447)	0	0
Sub Total	0	0	(2,447)	0	0
All Funds Total	4,444,029	5,375,597	5,332,618	6,001,387	6,182,585

Strategic Actions

Goal 7: Enhance and Sustain El Paso's Infrastructure Network

Strategy 7.2 Improve competitiveness through infrastructure investments impacting the quality of life

Action 7.2.1 Implement and monitor methodologies to ensure operational efficiency

Action 7.2.2 Deliver high quality CIP projects

Strategy 7.5 Design and implement infrastructure projects that maximize co-benefits, simultaneously addressing climatic and social stressors such as flooding, heat, and energy and citizen mobility.

Action 7.5.1 Integrate performance based criteria in design scope of work to reinforce sustainability objectives

Action 7.5.2 Identify and implement specific sustainability objectives/factors in project lifecycle cost analysis

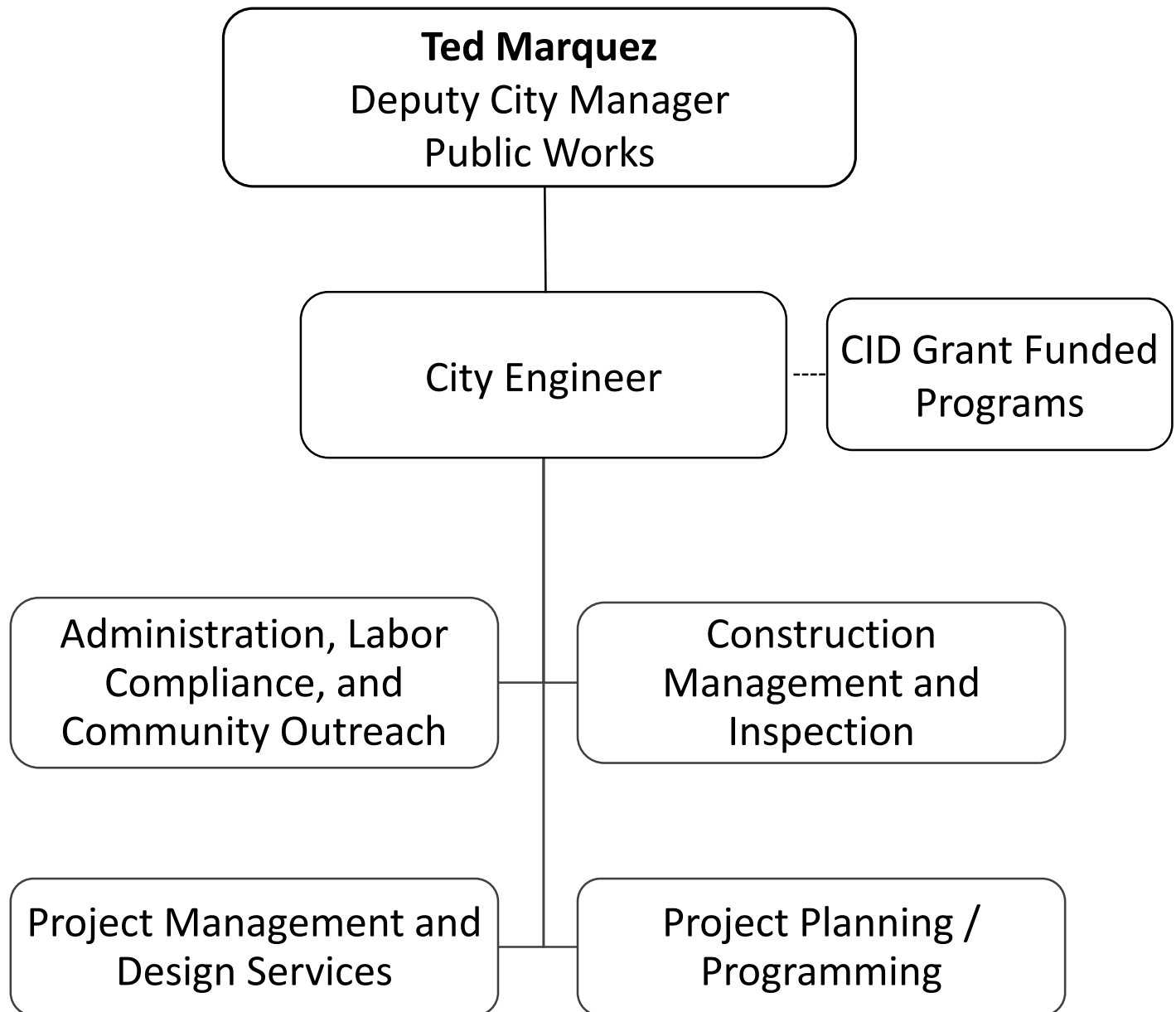
Action 7.5.3 Incorporate water harvesting (i.e. swales) and other green infrastructure techniques in programmed hike and bike trail projects

FY 2019 Key Performance Indicators

- Number of programmed design projects completed
- Number of programmed construction project completed
- Percentage of capital projects completed on time and at or under budget

Capital Improvement Department

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	72.50	73.50	1.00
Non-General Fund	1.50	1.50	0.00
Total Authorized	74.00	75.00	1.00

Capital Improvement Department
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Accountant	2.00	1.00	1.00
Accounting/Payroll Clerk	1.00	1.00	1.00
Accounting/Payroll Specialist	1.00	1.00	1.00
Administrative Assistant	1.00	2.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Administrative Support Associate	0.00	0.00	1.00
Arborist	1.00	1.00	1.00
Architect	1.00	1.00	1.00
Architectural Intern	1.00	0.00	0.00
Assistant Director of Capital Improvement	0.00	0.00	1.00
Assistant Director of CID Construction & Development	1.00	1.00	1.00
Assistant Director of CID Design & Architecture	1.00	1.00	0.00
Assistant Director of CID Planning	0.00	0.00	1.00
Assistant to the Capital Improvement Director	1.00	1.00	0.00
Capital Improvement Project Associate	4.00	4.00	3.00
Capital Improvements Program Administrator	0.00	0.00	1.00
Chief Architect	1.00	1.00	1.00
CID Grant Funded Program Coordinator	1.00	1.00	1.00
CID Grant Funded Program Director	1.00	1.00	1.00
City Engineer	1.00	1.00	1.00
Civil Engineer	3.00	3.00	2.00
Civil Engineering Associate	6.00	4.00	2.00
Comp Aided Design Draft Technician	1.00	0.00	0.00
Construction Superintendent	7.00	7.00	6.00
Contracts Development Coordinator	2.00	2.00	2.00
Engineering Associate	4.00	4.00	4.00
Engineering Division Manager	3.00	3.00	4.00
Engineering Lead Technician	4.00	4.00	5.00
Engineering Program Administrator	1.00	1.00	1.00
Engineering Senior Technician	4.00	4.00	3.00
Engineering Technician	1.00	1.00	0.00
Grant Planner	1.00	0.00	0.00
Landscape Architect	1.00	1.00	1.00
Landscape Inspector	1.00	1.00	1.00
Lead Planner	1.00	1.00	1.00
Office Assistant	0.00	1.00	0.00
Project Compliance Specialist	3.00	3.00	3.00
Project Manager	3.00	5.00	9.00
Public Affairs Coordinator	0.00	0.00	1.00
Research & Management Assistant	1.00	1.00	1.00
Research Assistant	1.00	0.00	0.00
Senior Accountant	0.00	1.00	1.00
Senior Accounting/Payroll Specialist	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00
Senior Project Compliance Specialist	1.00	2.00	3.00

Capital Improvement Department
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Senior Secretary	2.00	1.00	2.00
Sustainability Coordinator	0.00	1.00	1.00
Traffic Engineer	1.00	1.00	1.00
Transportation Planning Administrator	1.00	1.00	0.00
Grand Total	75.00	74.00	75.00



Streets and Maintenance

Mission

To provide traffic engineering and infrastructure maintenance services to the traveling public in our community so they can experience an enjoyable, safe, efficient, and reliable walk, bike, ride, or drive.

Key Functions:

*Maintain all assets of City owned right of way
Provide traffic engineering services for the City
Repair and service City wide rolling stock
Maintain and repair City buildings*



FY 2018 Key Results

- Estimated to complete 45,000 potholes in FY18
- Completed resurfacing of 234 of 413 streets identified in 2012 Street CIP
- Harvested 750 trees from City tree farm for replanting in City right of way and facilities

FY 2019 Budget

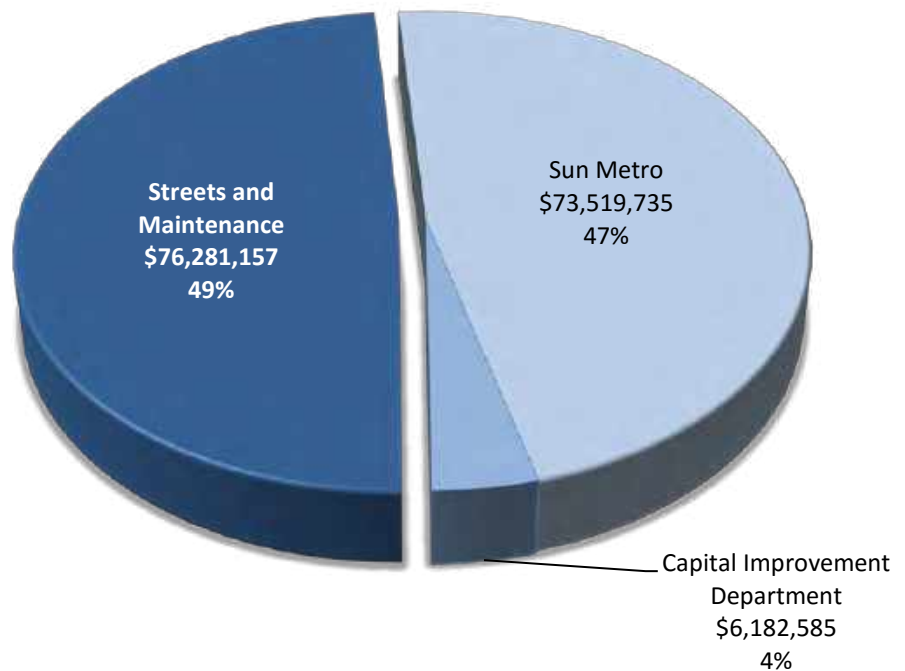
FY 2019 Total Budget
\$76,281,157

FY 2019 General Fund
\$43,697,381

FY 2019 Non-General Fund
\$32,583,775

Total FTE's
438.00

Goal 7: Infrastructure Total Budget \$155,983,477



FY 2019 Key Deliverables

- Continued advancement of key facility maintenance priorities where feasible through operating budget; roof recoating, electrical upgrades, HVAC upgrades/repairs, etc
- Continue work on the design and construction of the street reconstruction program
- \$7M in new funding has been set aside for residential street resurfacing

STREETS AND MAINTENANCE

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	13,268,476	14,339,305	14,442,622	14,252,455	14,363,462	111,007	1%
Employee Benefits	5,025,836	5,492,512	5,753,759	5,971,725	5,898,018	(73,707)	-1%
Contractual Services	-	-	-	-	8,000	8,000	100%
Professional Services	1,694	4,754	14,734	2,800	3,500	700	25%
Outside Contracts	5,826,947	4,994,928	6,455,422	7,304,093	7,349,016	44,923	1%
Interfund Services	1,893,961	2,029,365	1,944,895	1,245,299	1,275,780	30,481	2%
Building Leases	230,382	244,487	203,038	210,103	241,633	31,530	15%
Fuel & Lubricants	715,649	638,234	609,362	675,471	629,161	(46,310)	-7%
Materials & Supplies	12,042,709	11,109,416	12,169,242	14,081,517	13,554,311	(527,206)	-4%
Maintenance & Repairs	1,860,646	2,705,846	2,204,740	3,338,739	3,385,077	46,338	1%
Minor Equipment & Furniture	881	7,050	4,954	5,000	-	(5,000)	-100%
Communications	1,763	608	1,173	4,000	4,000	-	0%
Utilities	10,294,756	10,103,846	10,964,149	11,623,650	11,313,401	(310,249)	-3%
Travel	2,262	10,324	13,958	13,227	15,227	2,000	15%
Other Operating Expenditures	113,051	137,333	193,336	85,597	81,347	(4,250)	-5%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	374,169	311,979	393,030	308,244	-	(308,244)	-100%
Other Non-Operating Expenditures	2,344,683	2,472,855	3,387,333	3,530,986	-	(3,530,986)	-100%
Grant Match	-	-	-	-	-	-	0%
Operating Transfers Out	-	-	81,382	48,306	10,533,223	10,484,917	21705%
Capital Expenditures	4,043,329	541,624	5,171,764	642,000	7,626,000	6,984,000	1088%
Total Expenditures	58,041,195	55,144,465	64,008,893	63,343,212	76,281,157	12,937,944	20%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	32,179,487	33,281,430	36,339,982	37,315,472	43,697,381	6,381,909	17%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	3,817,329	446,516	4,596,961	516,000	500,000	(16,000)	-3%
Special Revenue	5,228,438	4,563,023	5,993,682	6,748,740	13,716,012	6,967,272	103%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	1,754	-	-	-	-	-	0%
Internal Service	16,814,187	16,853,497	17,078,268	18,763,000	18,367,763	(395,237)	-2%
Total Funds	58,041,195	55,144,465	64,008,893	63,343,212	76,281,157	12,937,944	20%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	393	266	281	282	282	0
Non-General Fund	162	151	153	150	156	7
Total Authorized	555	417	433	431	438	7

STREETS AND MAINTENANCE

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
Facilities Maintenance Div	6,084,170	7,284,253	7,486,124	7,797,016	7,676,906
Administrative Division	169,911	164,578	172,858	21,250	0
Contract and Materials Mgmt	27,262	28,061	28,588	0	0
City Records	230,750	238,493	0	0	0
Land Management Division	(62)	0	0	0	0
PW-PARKS BLDG MAINTNC	13,123,199	12,753,017	14,693,617	15,196,785	14,571,441
ENGR TRAFFIC-ST	3,868,578	4,588,452	4,788,506	4,755,018	4,873,575
ST Equipment Support	2,196	0	0	0	0
Pavement MGMT	1,897,511	1,009,567	2,127,572	2,164,357	1,882,145
Admin Support and Data Mgmt	755,728	702,967	679,606	1,085,003	1,385,202
Street MAINTNC	5,998,442	6,512,042	6,362,925	6,296,044	13,308,112
SIGNS AND MARKINGS	9,744	0	0	0	0
TRAFFIC SIGNALS	12,057	0	0	0	0
Fleet Division	0	0	188	0	0
Sub Total	32,179,487	33,281,430	36,339,982	37,315,472	43,697,381
Capital Projects					
Facilities Maintenance Div	2,193,512	337,841	0	0	0
1997 GO 1990 ELECTN COMM	0	0	81,382	0	0
ENGR TRAFFIC-ST	0	0	785,789	516,000	500,000
Vehicle Replacement Program	1,623,817	108,675	3,729,790	0	0
Sub Total	3,817,329	446,516	4,596,961	516,000	500,000
Special Revenue					
Facilities Maintenance Div	0	0	70,380	70,380	100,000
PW-PARKS BLDG MAINTNC	632	0	0	0	0
ENGR TRAFFIC-ST	737,375	190,939	403,885	401,531	379,455
Pavement MGMT	1,111,225	812,969	808,390	1,571,561	1,099,395
ST Medians	6,851	0	0	0	0
Street MAINTNC	3,247,983	3,559,116	4,711,027	4,705,267	12,137,162
STREET GRAFFITI PROGRAM	7,938	0	0	0	0
STREET SWEEPING OPER	16,434	0	0	0	0
Vehicle Replacement Program	100,000	0	0	0	0
Sub Total	5,228,438	4,563,023	5,993,682	6,748,740	13,716,012
Enterprise Funds					
Admin Support and Data Mgmt	1,754	0	0	0	0
Sub Total	1,754	0	0	0	0
Internal Service					
Admin Support and Data Mgmt	0	0	(17,263)	633,614	642,900
Vehicle Replacement Program	0	6,645	0	0	0
Fleet Division	16,073,743	16,298,895	17,095,530	18,129,386	17,724,863
Quick Copy	740,443	547,957	0	0	0
Sub Total	16,814,187	16,853,497	17,078,268	18,763,000	18,367,763
All Funds Total	58,041,195	55,144,465	64,008,893	63,343,212	76,281,157

Strategic Actions

Goal 7: Enhance and Sustain El Paso's Infrastructure Network

Strategy 7.2 Improve competitiveness through infrastructure investments impacting the quality of life

Action 7.2.1 Implement and monitor methodologies to ensure operational efficiency

Strategy 7.4 Continue the strategic investment in city facilities and technology

Action 7.4.1 Maintain City buildings to ensure public welfare through safe and secure facilities

Strategy 7.5 Design and implement infrastructure projects that maximize co-benefits, simultaneously addressing climatic and social stressors such as flooding, heat, and energy and citizen mobility.

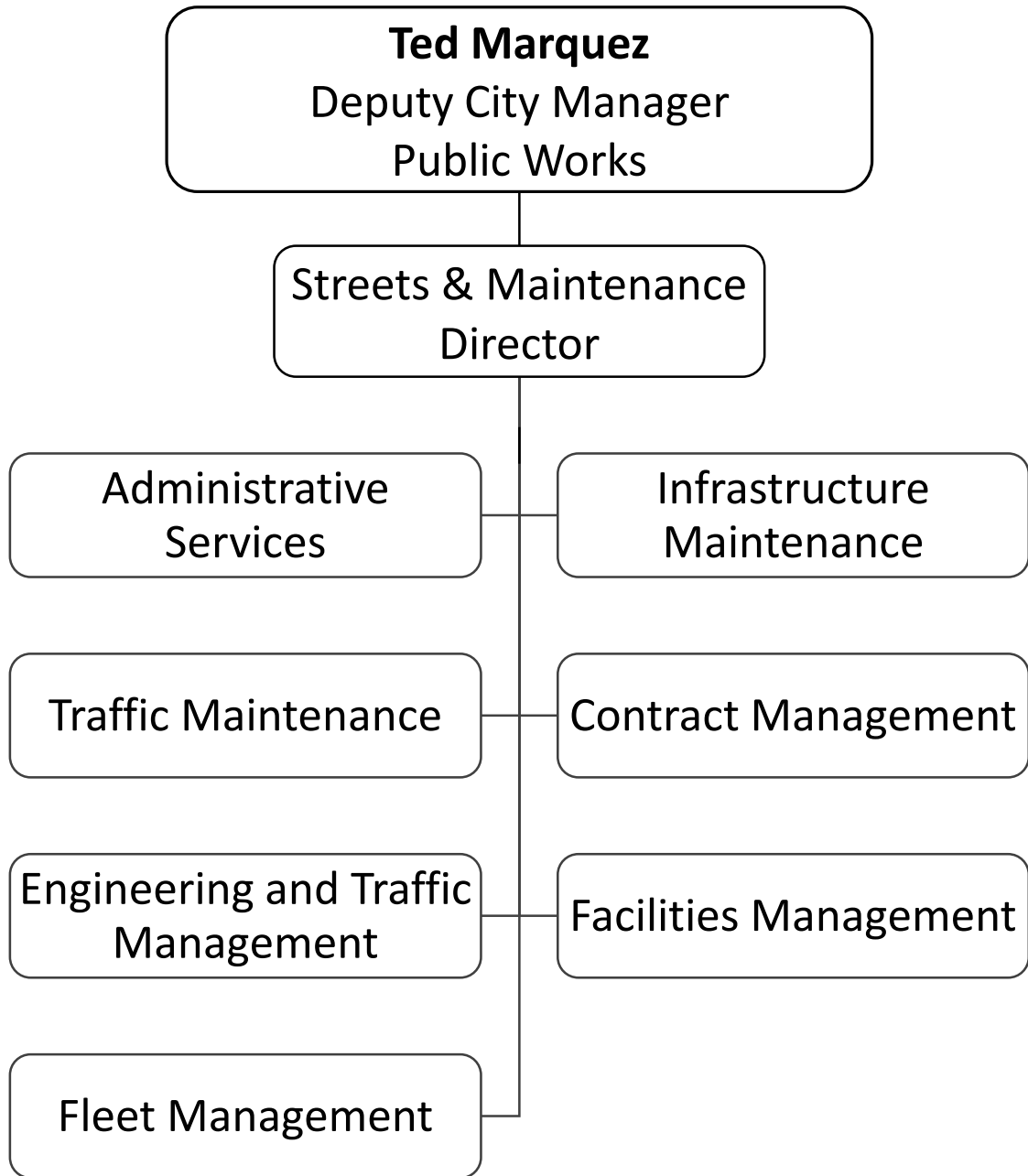
Action 7.5.1 Integrate performance based criteria in design scope of work to reinforce sustainability objectives

FY 2019 Key Performance Indicators

- Increase miles of streets swept
- Police Department vehicles and equipment operational and available
- Environmental Department vehicles and equipment operational and available
- Remove graffiti within two days
- Number of programmed streets paved completed
- Number of potholes patched

Streets & Maintenance

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	281.50	281.60	0.10
Non-General Fund	149.50	156.40	6.90
Total Authorized	431.00	438.00	7.00

Streets and Maintenance Department
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Accounting/Payroll Clerk	4.00	4.00	4.00
Accounting/Payroll Specialist	3.00	3.00	3.00
Administrative Analyst	1.00	0.00	0.00
Administrative Assistant	2.00	2.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Automotive Maintenance Technician	3.00	0.00	0.00
Bicycle Program Coordinator	0.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
CADD Technician	1.00	1.00	1.00
Civil Engineering Associate	1.00	1.00	2.00
Construction Superintendent	0.00	0.00	1.00
Custodial Services Supervisor	1.00	1.00	1.00
Database Analyst	1.00	1.00	1.00
Departmental Human Resources Manager	1.00	1.00	1.00
Deputy Director of Streets & Maintenance	1.00	1.00	1.00
Electrical Engineering Associate	1.00	1.00	1.00
Electrician	9.00	9.00	9.00
Electronics Lead Technican	4.00	4.00	4.00
Electronics Technician	9.00	9.00	9.00
Engineering Aide	2.00	2.00	2.00
Engineering Associate	5.00	5.00	5.00
Engineering Division Manager	2.00	2.00	2.00
Engineering Lead Technician	3.00	3.00	3.00
Engineering Senior Technician	5.00	5.00	5.00
Engineering Technician	9.00	9.00	11.00
Equipment Operator	33.00	33.00	33.00
Facilities Maintenance Chief	1.00	1.00	1.00
Facilities Maintenance Lead Worker	5.00	5.00	5.00
Facilities Maintenance Superintendent	1.00	1.00	1.00
Facilities Maintenance Supervisor	6.00	6.00	6.00
Facilities Maintenance Worker	15.00	15.00	15.00
Fleet & Building Maintenance Superintendent	1.00	1.00	1.00
Fleet Maintenance Lead Technician	11.00	11.00	11.00
Fleet Maintenance Manager	1.00	1.00	1.00
Fleet Maintenance Supervisor	8.00	8.00	8.00
Fleet Maintenance Technician	35.00	35.00	35.00
Fleet Service Worker	15.00	14.00	13.00
Fleet Services Coordinator	1.00	1.00	1.00
General Service Worker	64.00	65.00	66.00
General Services Lead Worker	25.00	25.00	25.00
General Services Supervisor	3.00	3.00	3.00
GIS Technician	3.00	3.00	3.00
Graffiti Abatement Program Coordinator	1.00	1.00	1.00
Groundskeeper	3.00	3.00	3.00

Streets and Maintenance Department
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Heavy Equipment Operator	6.00	7.00	7.00
Human Resources Analyst	1.00	1.00	1.00
Human Resources Specialist	1.00	1.00	1.00
Lead Maintenance Mechanic	4.00	4.00	4.00
Lead Planner	1.00	1.00	1.00
Lead Public Affairs Coordinator	1.00	1.00	1.00
Locksmith	1.00	1.00	1.00
Maintenance Mechanic	7.00	7.00	7.00
Maintenance Service Ticket Writer	8.00	8.00	7.00
Materials Specialist	8.00	8.00	8.00
Materials Supervisor	1.00	1.00	1.00
Motorcycle Mechanic Technician	0.00	2.00	2.00
Museum Operations Assistant	1.00	0.00	0.00
Office Assistant	1.00	1.00	1.00
Operations Assistant	5.00	5.00	6.00
Operations Supervisor	6.00	6.00	5.00
Plumber	2.00	2.00	2.00
Resurfacing Inspector	3.00	3.00	6.00
Roofer	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00
Senior Office Assistant	7.00	7.00	9.00
Stores Clerk	0.00	0.00	1.00
Streets & Maintenance Director	1.00	1.00	1.00
Trades Helper	20.00	20.00	20.00
Traffic Control Installation Supervisor	3.00	3.00	3.00
Traffic Control Specialist	2.00	2.00	2.00
Traffic Engineer	1.00	1.00	1.00
Traffic Engineering Associate	1.00	1.00	1.00
Traffic Signal Division Supervisor	1.00	1.00	1.00
Traffic Signal Maintenance Supervisor	3.00	3.00	3.00
Traffic Signs & Markings Division Supervisor	1.00	1.00	1.00
Traffic Signs & Markings Technician	7.00	7.00	7.00
Traffic Signs & Markings Worker	6.00	6.00	6.00
Transportation Manager	2.00	3.00	3.00
Truck Driver	14.00	13.00	12.00
Welder	3.00	2.00	2.00
Grand Total	433.00	431.00	438.00



Sun Metro

Mission

Provide a first-class public transportation service to all El Pasoans and visitors so they can experience safe, reliable, professional, courteous customer services, and economic opportunity.

Key Functions:

*Provide reliable local transit and paratransit service
Maintain assets in excellent working condition
Provide safety and security for system users and visitors*



FY 2018 Key Results

- Streetcar completed construction phase and refurbishing of cars
- Northgate Terminal and Garage. Grand opening held in May. City's first private-public Transit Oriented Development

FY 2019 Budget

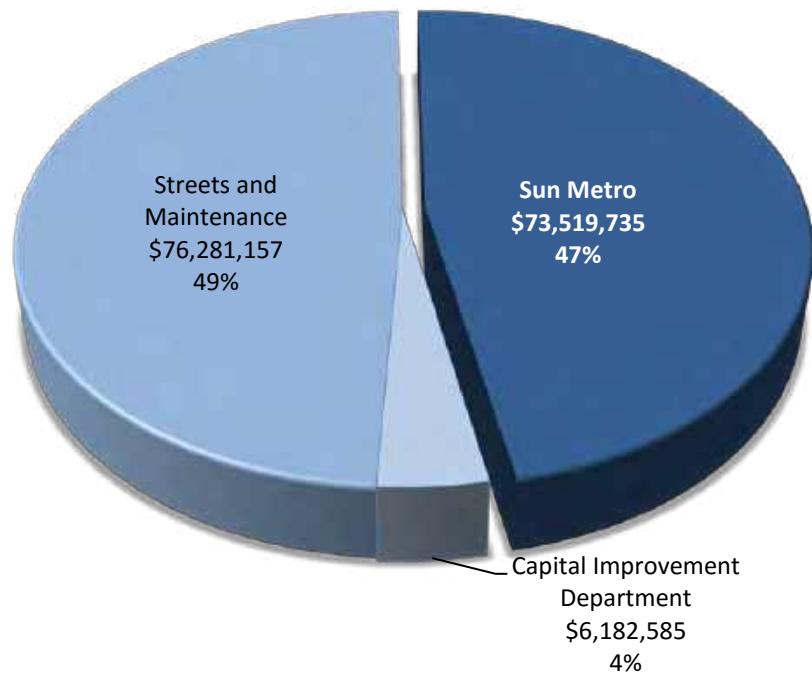
FY 2019 Total Budget
\$73,519,735

FY 2019 General Fund
\$0

FY 2019 Non-General Fund
\$73,519,735

Total FTE's
718.25

Goal 7: Infrastructure Total Budget \$155,983,477



FY 2019 Key Deliverables

- Initiate Streetcar revenue service in November 2018, to include continuous financial analysis of service costs
- Commence Alameda RTS service in November 2018 and Dyer RTS in January 2019

MASS TRANSIT - SUN METRO

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	25,608,150	25,726,416	25,947,536	23,208,116	24,815,046	1,606,930	7%
Employee Benefits	8,286,865	10,358,076	10,791,190	10,526,582	10,983,974	457,392	4%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	284,562	185,383	155,327	292,000	339,142	47,142	16%
Outside Contracts	12,172,350	12,661,367	13,450,816	14,099,590	14,925,013	825,423	6%
Interfund Services	8,211	3,012	1,231	7,500	7,500	-	0%
Building Leases	770,129	731,472	808,820	795,146	564,950	(230,196)	-29%
Fuel & Lubricants	3,837,297	3,221,939	2,447,703	2,761,388	3,175,000	413,612	15%
Materials & Supplies	4,405,102	4,252,063	4,374,260	4,819,850	4,270,350	(549,500)	-11%
Maintenance & Repairs	728,480	1,298,870	376,229	385,000	275,000	(110,000)	-29%
Minor Equipment & Furniture	23,242	86,532	103,029	44,000	47,000	3,000	7%
Communications	134,050	123,508	117,204	237,814	211,550	(26,264)	-11%
Utilities	1,297,104	1,345,120	1,435,385	1,418,000	1,769,000	351,000	25%
Travel	54,466	53,836	39,265	35,000	53,000	18,000	51%
Other Operating Expenditures	21,445,485	18,812,592	20,153,727	5,119,195	5,228,975	109,780	2%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	2,088,267	2,356,636	649,223	4,013,591	4,138,227	124,636	3%
Grant Match	167,098	1,079,162	(424,289)	1,496,724	2,243,000	746,276	50%
Operating Transfers Out	(170)	-	-	1,671,588	-	(1,671,588)	-100%
Capital Expenditures	8,199,745	4,017,077	14,288,011	296,317	473,008	176,690	60%
Total Expenditures	89,510,433	86,313,061	94,714,668	71,227,401	73,519,735	2,292,334	3%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	-	-	-	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	-	-	-	-	0%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	89,510,433	86,313,061	94,714,668	71,227,401	73,519,735	2,292,334	3%
Internal Service	-	-	-	-	-	-	0%
Total Funds	89,510,433	86,313,061	94,714,668	71,227,401	73,519,735	2,292,334	3%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	-	-	-	-	-	-
Non-General Fund	632	639	644	646	718	73
Total Authorized	632	639	644	646	718	73

SUN METRO

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Enterprise Funds					
MASS TRANSIT ADMIN	24,540,067	23,740,872	29,026,888	17,892,540	16,219,074
FIXED ROUTE OPER	29,244,626	28,547,964	29,095,455	27,500,525	27,680,119
LIFT OPER	7,354,906	8,620,310	9,177,888	9,639,408	9,597,745
TRANSIT PLANNIN	2,283,854	2,483,487	1,027,748	653,872	416,243
TRANSIT SAFETY SECURITY	2,270,149	2,073,340	1,851,903	1,904,936	2,162,004
TRANSIT MAINTNC	18,404,349	16,195,270	12,623,839	13,636,120	14,628,050
MASS TRANS INVENTORY PURCHASE	4,176,006	5,126,644	4,749,541	5,890,388	5,887,000
MASS TRANSIT INVENTORY ISSS	(4,347,701)	(4,373,161)	(4,925,562)	(5,890,388)	(5,887,000)
SUN METRO CAPTL GRNT	5,584,177	3,898,334	12,086,967	0	0
SM Streetcar Operations	0	0	0	0	2,816,500
Sub Total	89,510,433	86,313,061	94,714,668	71,227,401	73,519,735
All Funds Total	89,510,433	86,313,061	94,714,668	71,227,401	73,519,735

Strategic Actions

Goal 7: Enhance and Sustain El Paso's Infrastructure Network

Strategy 7.3 Enhance regional comprehensive transportation system

Action 7.3.1 Expand and sustain mass transit alternatives

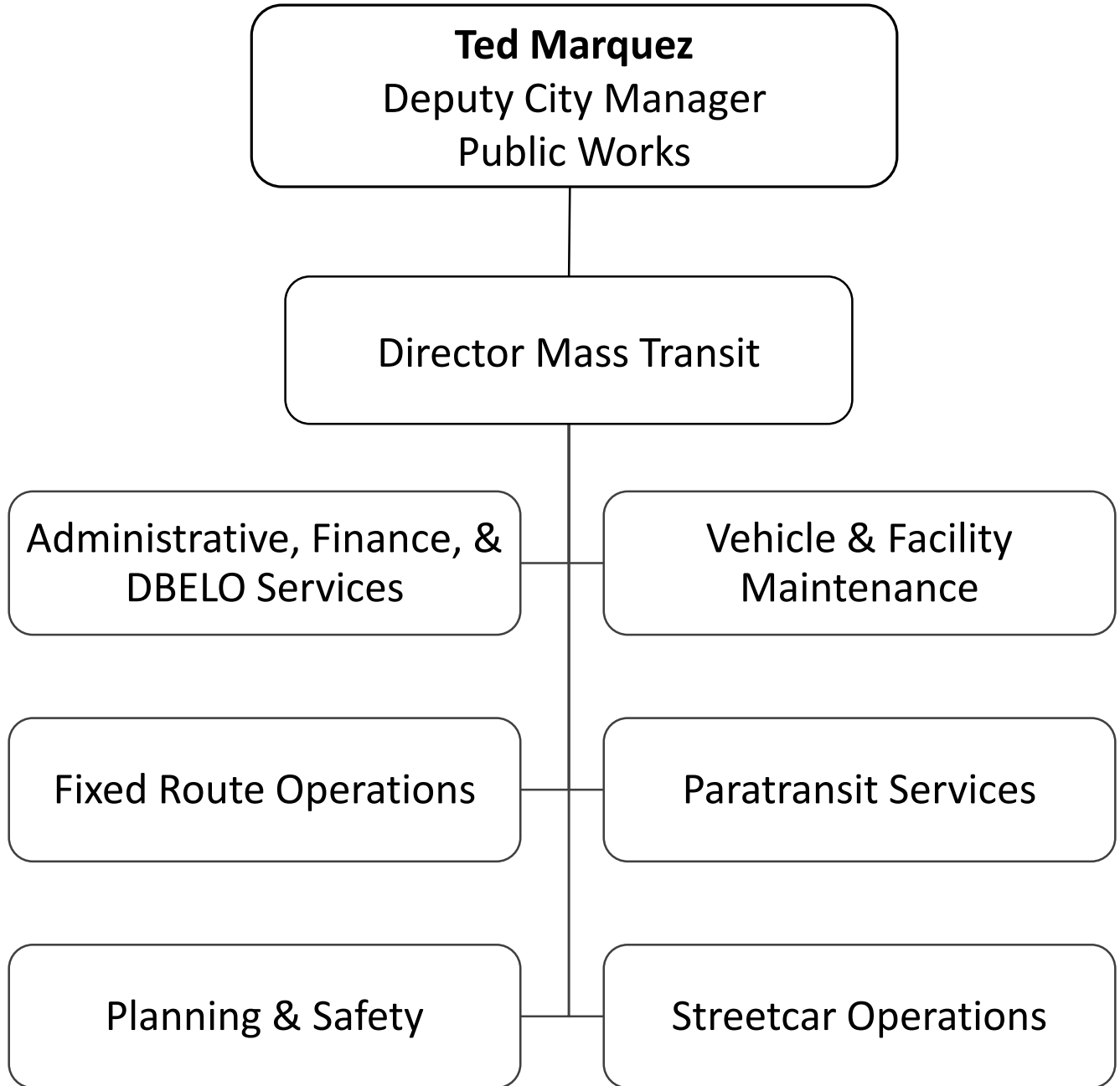
Action 7.3.3 Coordinate regional, multimodal transportation strategies, programs, and plans within the El Paso MPO planning area

FY 2019 Key Performance Indicators

- Fixed Route On-Time performance
- Road Call Quantity
- On time Preventative Maintenance
- Customer Complaints per 100,000 passengers

Mass Transit – Sun Metro

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	0.00	0.00	0.00
Non-General Fund	645.75	718.25	72.50
Total Authorized	645.75	718.25	72.50

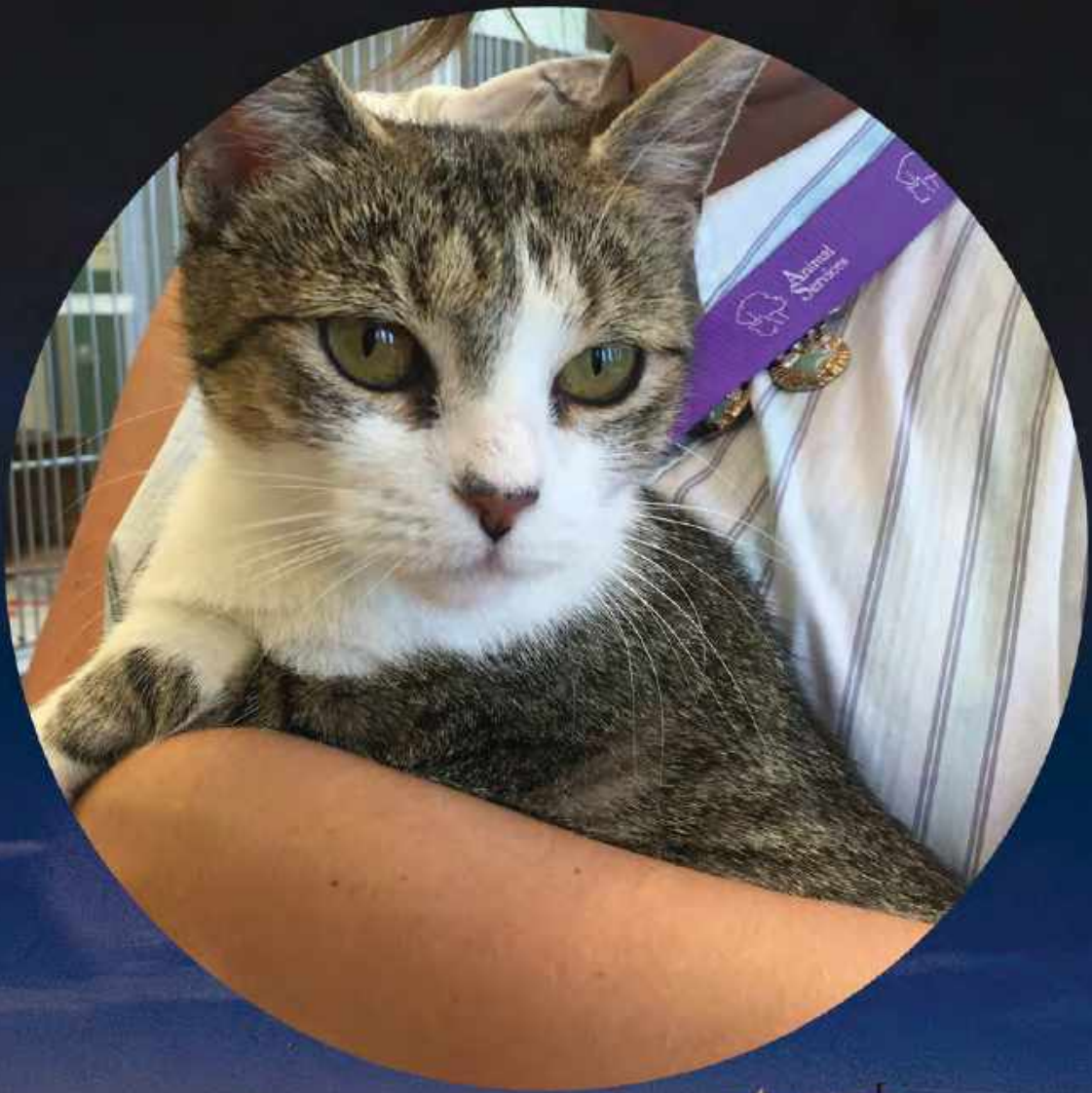
Sun Metro - Mass Transit
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) Director Mass Transit	1.00	1.00	1.00
(Con) Grants Planner	1.00	1.00	0.00
(UF) Fleet Service Assistant	1.00	1.00	1.00
Access & Lift Svcs Compl Off	1.00	1.00	1.00
Accountant	3.00	3.00	3.00
Accounting/Payroll Clerk	6.00	6.00	6.00
Accounting/Payroll Specialist	3.00	3.00	3.00
Administrative Assistant	1.00	1.00	1.00
Assistant Director for Transit	1.00	1.00	1.00
Assistant Director of Maintenance	1.00	1.00	1.00
Assistant Director Trans Adm & Fin	1.00	1.00	1.00
Assistant Security Manager	1.00	1.00	1.00
Associate Accountant	1.00	1.00	1.00
Business & Financial Manager	1.00	1.00	1.00
Capital Projects Manager	0.00	1.00	1.00
Cashier	11.00	11.00	13.50
Coach Operator	365.00	365.00	0.00
Coach Operator Trainee	16.00	16.00	0.00
Coach Operator Trainer	4.75	4.75	0.00
Communication Dispatcher	4.00	4.00	4.00
Customer Relations Clerk	10.00	10.00	10.00
Departmental Human Resources Manager	1.00	1.00	1.00
Document Center Specialist	1.00	1.00	1.00
Electronics Lead Technician	1.00	1.00	1.00
Electronics Technician	7.00	7.00	7.00
Facilities Maintenance Lead Worker	2.00	2.00	2.00
Facilities Maintenance Supervisor	1.00	1.00	1.00
Facilities Maintenance Worker	4.00	4.00	4.00
Fixed Route Assistant Superintendent	2.00	2.00	0.00
Fleet Body Repair Lead Technician	1.00	1.00	1.00
Fleet Body Repair Technician	7.00	7.00	7.00
Fleet Body Shop Supervisor	2.00	2.00	2.00
Fleet Maintenance Chief	1.00	1.00	1.00
Fleet Maintenance Lead Technician	16.00	16.00	16.00
Fleet Maintenance Supervisor	10.00	10.00	10.00
Fleet Maintenance Technician	34.00	34.00	34.00
Fleet Maintenance Trainer Supervisor	1.00	1.00	1.00
Fleet Service Assistant	18.00	18.00	18.00
Fleet Service Worker	6.00	6.00	6.00
General Service Worker	3.00	3.00	3.00
Grant Project Manager	1.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00
Human Resources Specialist	1.00	1.00	1.00
Irrigation Technician	1.00	1.00	1.00
Lead Maintenance Mechanic	2.00	2.00	2.00

Sun Metro - Mass Transit
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Maintenance Manager	1.00	1.00	1.00
Maintenance Mechanic	5.00	5.00	5.00
Maintenance Service Ticket Writer	2.00	2.00	2.00
Marketing Specialist	1.00	1.00	1.00
Materials Specialist	4.00	4.00	4.00
Network Administrator	0.00	1.00	1.00
Planner	1.00	1.00	1.00
Public Affairs Coordinator	1.00	1.00	1.00
Research Assistant	1.00	1.00	1.00
Risk Management Analyst	1.00	1.00	0.00
Secretary	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00
Senior Graphics Technician	1.00	1.00	1.00
Senior Office Assistant	3.00	3.00	3.00
Senior Secretary	3.00	3.00	4.00
Senior Service Planner	2.00	2.00	2.00
Stores Clerk	7.00	7.00	7.00
Streetcar Hostler	0.00	0.00	2.00
Streetcar Main Tech	0.00	0.00	4.00
Streetcar Maint & Fac Serv Sup	0.00	0.00	1.00
Streetcar Sfty Sec & Trn Mgr	0.00	0.00	1.00
Support Services II	1.00	1.00	1.00
Trades Helper	6.00	6.00	6.00
Traffic Engineer	1.00	1.00	1.00
Transit Fleet Service Supervisor	1.00	1.00	1.00
Transit Ori Dev & Project Manager	1.00	1.00	1.00
Transit Planning & Program Coordinator	1.00	1.00	1.00
Transit Project Engineer	1.00	1.00	1.00
Transit Asst Superint of Oper	0.00	0.00	2.00
Transit Operator	0.00	0.00	426.00
Transit Operator Trainee	0.00	0.00	16.00
Transit Operator Trainer	0.00	0.00	4.75
Transit Schedule Writer	3.00	3.00	2.00
Transit Stock Controller	1.00	1.00	1.00
Transit Supervisor	32.00	32.00	35.00
Transit Term Operations Officer	2.00	2.00	2.00
Website Coordinator	1.00	1.00	1.00
Grand Total	643.75	645.75	718.25





GOAL 8

PUBLIC HEALTH

- ANIMAL SERVICES
- COMMUNITY & HUMAN DEVELOPMENT
- ENVIRONMENTAL SERVICES
- PUBLIC HEALTH

GOAL 8

Nurture and Promote a Healthy, Sustainable Community

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	25,592,823	29,117,766	29,358,581	28,972,223	28,343,501	(628,722)	-2%
Employee Benefits	8,318,899	10,608,007	10,726,319	12,047,956	11,762,834	(285,122)	-2%
Contractual Services	53,943	60,489	6,827	20,000	5,000	(15,000)	-75%
Professional Services	142,620	170,199	233,033	158,058	458,013	299,955	190%
Outside Contracts	3,340,079	4,578,456	4,346,768	4,763,194	6,858,532	2,095,339	44%
Interfund Services	6,174,584	6,643,401	6,646,431	6,385,424	7,035,703	650,279	10%
Building Leases	519,735	526,823	799,657	862,370	879,041	16,671	2%
Fuel & Lubricants	2,722,107	2,182,323	2,486,590	2,737,579	2,857,700	120,121	4%
Materials & Supplies	2,670,271	2,697,010	2,723,864	3,586,154	3,799,262	213,108	6%
Maintenance & Repairs	47,597	78,437	180,285	189,040	887,575	698,535	370%
Minor Equipment & Furniture	244,609	358,323	279,093	271,429	195,062	(76,367)	-28%
Communications	434,198	460,883	480,263	714,371	639,795	(74,576)	-10%
Utilities	493,399	529,234	513,375	623,894	605,518	(18,376)	-3%
Travel	175,969	240,618	242,102	284,369	335,732	51,363	18%
Other Operating Expenditures	14,356,569	16,756,607	16,706,858	9,060,701	8,779,828	(280,872)	-3%
Community Service Projects	10,779,080	6,768,225	6,304,138	5,779,013	6,239,838	460,825	8%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	1,936,434	1,844,232	1,572,266	3,478,544	3,482,974	4,430	0%
Grant Match	399,704	125,396	45,119	(66,601)	230,314	296,916	-446%
Operating Transfers Out	20,058,252	18,362,440	28,444,672	16,922,843	25,441,258	8,518,415	50%
Capital Expenditures	14,212,615	16,033,540	22,571,927	11,508,222	11,086,022	(422,200)	-4%
Total Expenditures	112,673,488	118,142,408	134,668,168	108,298,781	119,923,504	11,624,723	11%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	6,360,426	6,914,084	5,997,009	6,979,237	7,209,521	230,284	3%
Community Development Block Grants	14,880,368	16,339,760	12,318,470	11,943,077	11,202,665	(740,412)	-6%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	38,959	-	289,908	289,908	100%
Special Revenue	19,660,583	19,088,831	28,782,345	26,490,119	27,078,906	588,787	2%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	71,772,112	75,799,734	87,531,384	62,886,347	74,142,504	11,256,157	18%
Internal Service	-	-	-	-	-	-	0%
Total Funds	112,673,488	118,142,408	134,668,168	108,298,781	119,923,504	11,624,723	11%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	78	74	75	75	77	2
Non-General Fund	705	703	757	778	775	(4)
Total Authorized	784	777	832	854	852	(2)



Animal Services

Mission

To compassionately care for the health, safety, and welfare of El Paso animals in our care and to advocate for animals in the community through education, community partnerships, enforcement and responsible pet ownership.

Key Functions:

Maintain the health, safety, and welfare of the public and pets
Investigate reports about loose, stray, sick or injured animals, bite incidents and animal cruelty
Enforce laws related to animals



FY 2018 Key Results

- Pet Foster program averaged 575 animals per month
- Completed all hiring as part of reform plan for the department
- Hired first ever Permanent Director of Animal Services

FY 2019 Budget

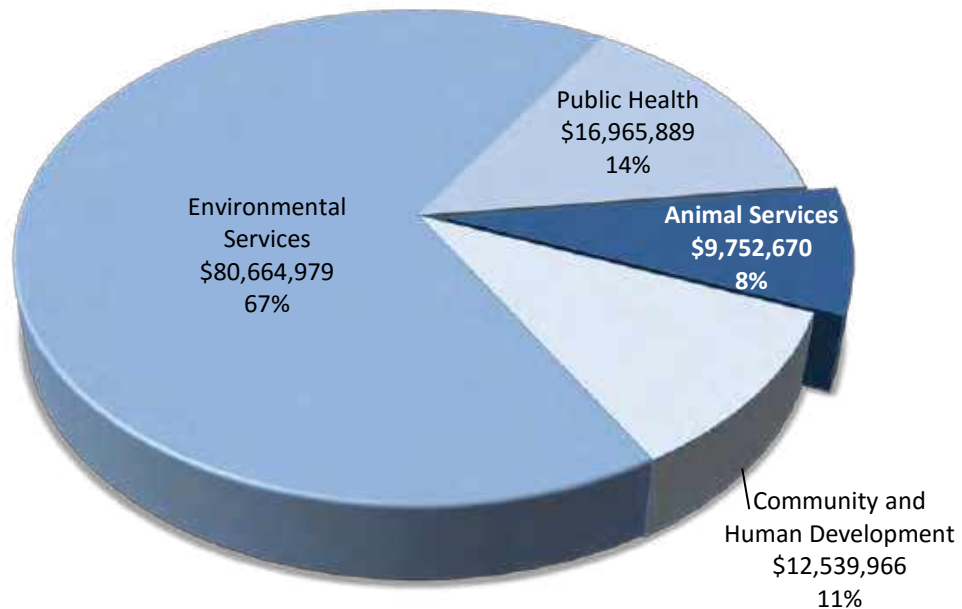
FY 2019 Total Budget
\$9,752,670

FY 2019 General Fund
\$0

FY 2019 Non-General Fund
\$9,752,670

Total FTE's
142.50

Goal 8: Healthy, Sustainable Community Total Budget \$119,923,504



FY 2019 Key Deliverables

- Continue "no-kill" shelter effort leading to 90% live release rate by 2020. FY18 YTD 83.28%
New FY19 Target: 86%
- Increase total spay/neuter services Target: 14,166 for FY19
- Reduce euthanasia due to infectious disease by 15%

ANIMAL SERVICES

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017* ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	-	-	4,103,493	4,766,984	4,636,306	(130,679)	-3%
Employee Benefits	-	-	1,400,858	1,650,382	1,697,315	46,933	3%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	-	-	-	-	-	-	0%
Outside Contracts	-	-	492,890	621,000	649,638	28,638	5%
Interfund Services	-	-	120,649	163,500	140,000	(23,500)	-14%
Building Leases	-	-	10,828	14,000	28,000	14,000	100%
Fuel & Lubricants	-	-	94,567	144,000	130,000	(14,000)	-10%
Materials & Supplies	-	-	812,736	1,248,368	1,163,414	(84,954)	-7%
Maintenance & Repairs	-	-	5,396	20,000	39,375	19,375	97%
Minor Equipment & Furniture	-	-	43,703	63,000	50,000	(13,000)	-21%
Communications	-	-	168	93,500	36,000	(57,500)	-61%
Utilities	-	-	95,014	104,000	104,000	-	0%
Travel	-	-	28,812	26,000	26,000	-	0%
Other Operating Expenditures	-	-	520,301	322,585	41,250	(281,335)	-87%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	6,046	1,050	1,050	-	0%
Grant Match	-	-	45,000	-	-	-	0%
Operating Transfers Out	-	-	-	-	-	-	0%
Capital Expenditures	-	-	788,242	820,000	1,010,322	190,322	23%
Total Expenditures	-	-	8,568,703	10,058,369	9,752,670	(305,699)	-3%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	-	-	-	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	-	-	8,568,703	10,058,369	9,752,670	(305,699)	-3%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	-	-	8,568,703	10,058,369	9,752,670	(305,699)	-3%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	-	-	-	-	-	-
Non-General Fund	-	-	133	141	143	2
Total Authorized	-	-	133	141	143	2

*No actuals in prior years since this department was added in FY 2017

ANIMAL SERVICES

Division Summary					
	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Special Revenue					
Animal Services Administration	0	0	2,502,126	2,450,872	2,861,116
Shelter Operations	0	0	1,233,242	1,511,618	1,625,760
Medical Operations	0	0	1,495,000	1,908,919	1,874,760
AS Community Programs	0	0	581,610	832,515	776,341
AS Grants	0	0	2,756,724	3,354,445	2,614,692
Sub Total	0	0	8,568,703	10,058,369	9,752,670
All Funds Total	0	0	8,568,703	10,058,369	9,752,670

Strategic Actions

Goal 8: Nurture and Promote a Healthy, Sustainable Community

Strategy 8.3 Enhance animal services to ensure El Paso's pets are provided a safe and healthy environment

Action 8.3.1 Expand community outreach through education and programming

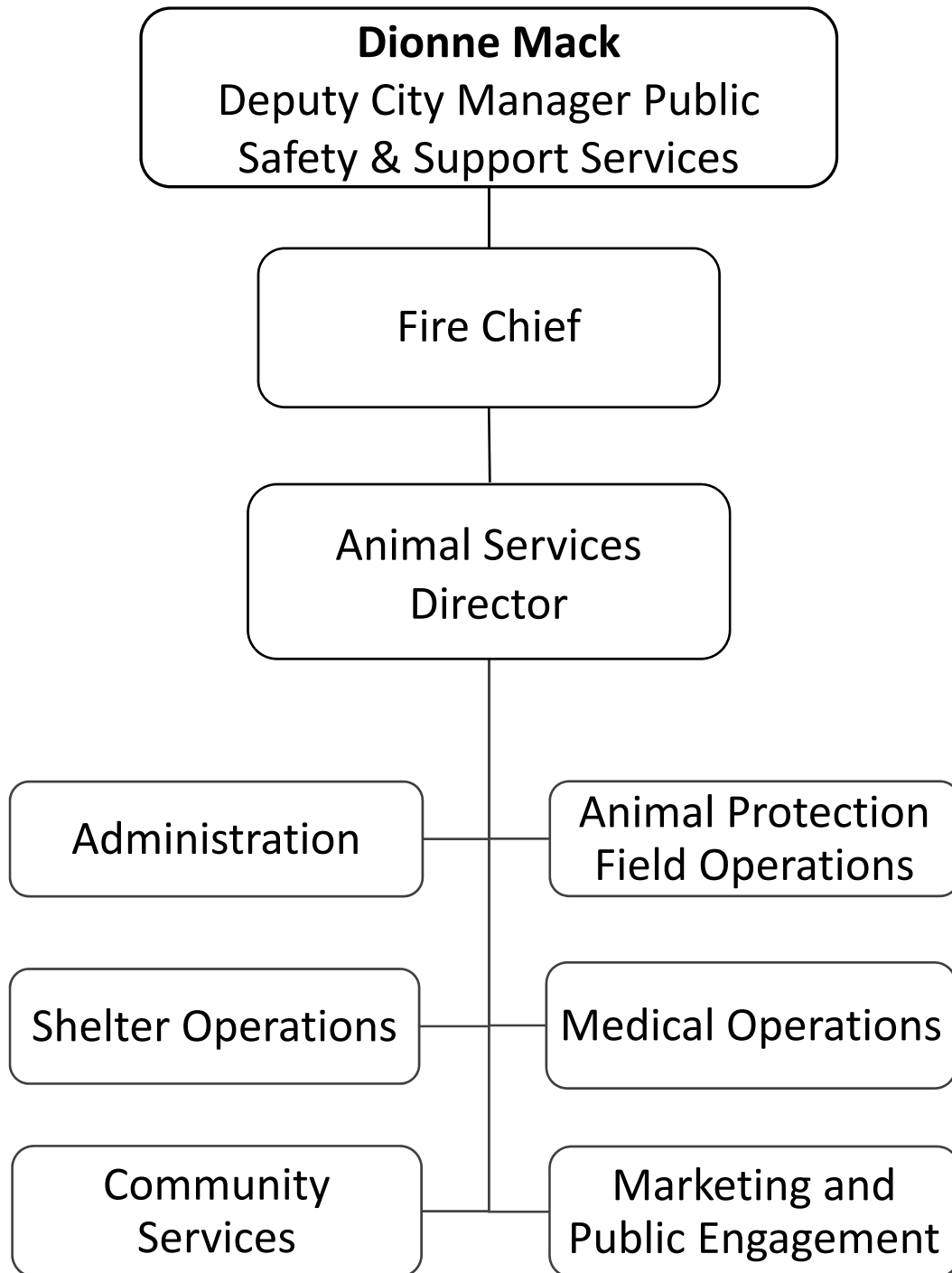
Action 8.3.2 Continue no kill shelter effort leading to 90% live release rate by 2020

FY 2019 Key Performance Indicators

- Percentage of adoptable animals adopted, returned or rescued
- Number of community cats released back into the community – 4,500

Animal Services

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	0.00	0.00	0.00
Non-General Fund	140.50	142.50	2.00
Total Authorized	140.50	142.50	2.00

Animal Services
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Accounting/Payroll Clerk	1.00	1.00	1.00
Administrative Assistant	1.00	0.00	0.00
Animal Care Attendant	0.00	3.00	36.00
Animal Care Officer	0.00	0.00	31.00
Animal Services Adoption/Outreach Specialist	0.00	0.00	1.00
Animal Services Attendant	29.00	31.00	0.00
Animal Services Development Coordinator	0.00	0.00	1.00
Animal Services Director	0.00	1.00	1.00
Animal Services Division Director	1.00	0.00	0.00
Animal Services Education Specialist	0.00	0.00	1.00
Animal Services Manager	0.00	1.00	1.00
Animal Services Officer	35.00	33.00	0.00
Animal Services Operations Supervisor	2.00	3.00	2.00
Animal Services Shift Supervisor	11.00	11.00	11.00
Animal Training and Enrichment	1.00	1.00	2.00
Assistant Director	0.00	1.00	0.00
Associate Accountant	0.00	1.00	1.00
Chief Veterinarian	0.00	1.00	1.00
Code Compliance Manager	1.00	0.00	0.00
Code Compliance Officer	1.00	0.00	0.00
Communication Dispatcher	4.50	5.50	5.50
Community Cats Coordinator	1.00	1.00	1.00
Community Program Manager	0.00	1.00	1.00
Customer Relations & Billing Supervisor	2.00	2.00	1.00
Customer Relations Clerk	8.00	8.00	8.00
Customer Relations Representative	2.00	2.00	2.00
Deputy Director of Animal Services	0.00	0.00	1.00
General Service Worker	0.00	1.00	1.00
Grant Animal Services Shift Supervisor	0.00	1.00	0.00
Human Resources Analyst	0.00	0.00	1.00
Lead Public Affairs Coordinator	0.00	0.00	1.00
Office Assistant	2.00	1.00	1.00
Office Manager	1.00	1.00	1.00
Partnership Program Coordinator	1.00	0.00	0.00
Public Affairs Specialist	1.00	1.00	1.00
Safety Specialist	0.00	1.00	1.00
Senior Animal Care Attendant	0.00	0.00	4.00
Senior Animal Care Officer	0.00	0.00	4.00
Senior Animal Services Attendant	4.00	4.00	0.00
Senior Animal Services Officer	4.00	4.00	0.00
Senior Financial Research Analyst	0.00	0.00	1.00
Senior Office Assistant	1.00	1.00	1.00
Training Specialist	1.00	1.00	0.00
Veterinarian	4.00	3.00	3.00
Veterinary Technician	11.00	11.00	11.00
Volunteer Program Coordinator	1.00	2.00	1.00
Volunteer Program Specialist	1.00	1.00	1.00
Grand Total	132.50	140.50	142.50

Community & Human Development

Mission

Serve as a catalyst for community partnerships, collaboration and change that will revitalize low income neighborhoods, enhance human services, expand housing opportunities and improve the quality of life for low and moderate income persons.

Key Functions:

Administer HUD CDBG and HOME Funding providing housing, public facilities and social services to low and moderate income individuals and families
Manage the Empowerment Zone Business Development
Support neighborhood associations and the development of community leaders
Administer the Retired and Senior Volunteer Program (RSVP) and the Foster Grandparent Program



FY 2018 Key Results

- 50 neighborhood associations submitted NIP Round 4 applications
- 171 CDBG Citizen Requests Received (a 290% increase from previous year)

FY 2019 Budget

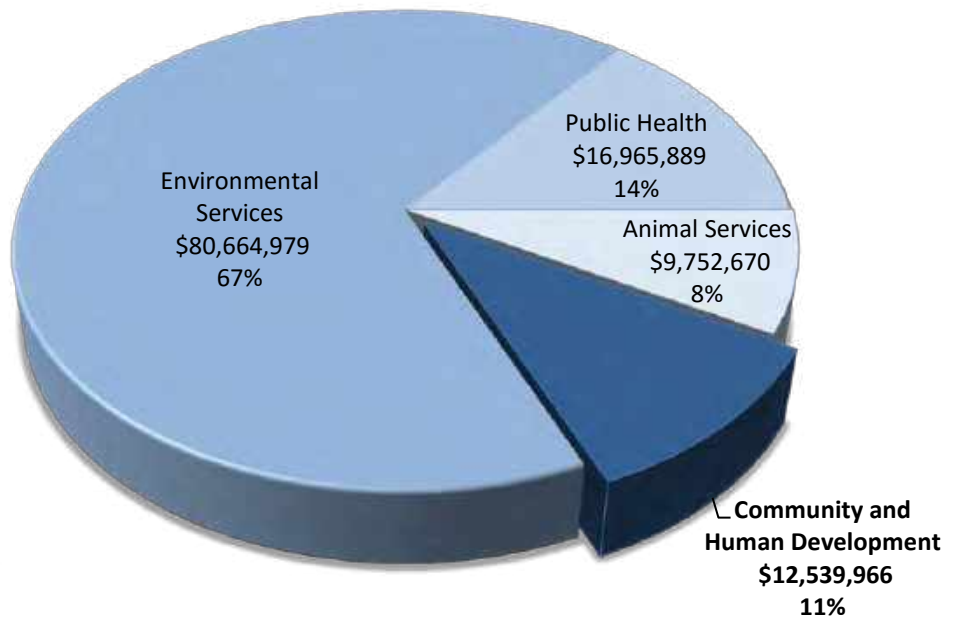
FY 2019 Total Budget
\$12,539,966

FY 2019 General Fund
\$608,618

FY 2019 Non-General Fund
\$11,931,348

Total FTE's
44.30

Goal 8: Healthy, Sustainable Community Total Budget \$119,923,504



FY 2019 Key Deliverables

- Initiate collaborative efforts toward achieving functional zero homelessness with emphasis on key vulnerable populations
- Complete 10 CDBG funded projects including the Gene Roddenberry Planetarium, Fort Blvd Improvements and the Leona Ford Recreation Center

COMMUNITY AND HUMAN DEVELOPMENT

Department Summary

<i>Expenditures by Group</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
Salaries & Wages	739,667	3,440,937	1,901,860	1,763,322	1,523,004	(240,318)	-14%
Employee Benefits	73,389	1,088,053	575,721	581,211	460,780	(120,431)	-21%
Contractual Services	36,785	55,291	-	10,000	5,000	(5,000)	-50%
Professional Services	42,397	25,757	28,763	41,829	44,169	2,340	6%
Outside Contracts	44,705	29,752	607,348	250,284	1,991,236	1,740,952	696%
Interfund Services	19,525	17,553	21,756	26,764	19,824	(6,940)	-26%
Building Leases	3,517	6,263	3,680	9,650	11,500	1,850	19%
Fuel & Lubricants	-	-	-	-	-	-	0%
Materials & Supplies	50,860	33,967	21,426	41,560	76,479	34,919	84%
Maintenance & Repairs	-	-	-	1,500	-	(1,500)	-100%
Minor Equipment & Furniture	8,308	2,650	-	7,000	2,000	(5,000)	-71%
Communications	336	91	1,112	1,055	5,350	4,295	407%
Utilities	-	-	-	-	-	-	0%
Travel	16,312	28,549	13,933	26,366	49,334	22,968	87%
Other Operating Expenditures	531,957	770,112	709,294	697,117	371,522	(325,595)	-47%
Community Service Projects	10,767,020	6,757,434	6,294,463	5,764,913	6,225,738	460,825	8%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	-	-	-	-	-	-	0%
Grant Match	399,704	125,396	1,953	30,000	132,331	102,331	341%
Operating Transfers Out	(9)	-	307,166	-	-	-	0%
Capital Expenditures	3,222,438	5,573,615	2,504,584	3,322,222	1,621,700	(1,700,522)	-51%
Total Expenditures	15,956,911	17,955,420	12,993,059	12,574,793	12,539,966	(34,826)	0%

<i>Source of Funds</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Government	500,798	1,038,043	60,800	631,716	608,618	(23,098)	-4%
Community Development Block Grants	14,880,368	16,339,760	12,318,470	11,943,077	11,202,665	(740,412)	-6%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	38,959	-	289,908	289,908	100%
Special Revenue	575,745	577,618	574,829	-	438,776	438,776	100%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	15,956,911	17,955,420	12,993,059	12,574,793	12,539,966	(34,826)	0%

<i>Positions</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	VARIANCE	
General Fund	5	5	7	7	7	0	
Non-General Fund	33	32	32	35	37	2	
Total Authorized	38	37	39	42	44	2	

COMMUNITY AND HUMAN DEVELOPMENT

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
CD SUPPORT SERVICES	0	35,602	102,916	152,568	147,531
RELOCATN SERV_ GEN FUND	44,536	61,602	51,084	50,484	51,911
CD NEIGHBORHOOD SERVICES	456,262	940,838	(168,852)	263,979	244,492
CD SOCIAL SERVICES GRANT	0	0	75,652	164,684	0
CD RSVP PROGRAM	0	0	0	0	75,721
CD FOSTER GRANDPARENTS	0	0	0	0	58,963
CDBG EMERGENCY SHELTER GRNT	0	0	0	0	30,000
Sub Total	500,798	1,038,043	60,800	631,716	608,618
Community Development Block Grants					
CD SUPPORT SERVICES	0	0	0	135,341	0
CD NEIGHBORHOOD SERVICES	0	798	367	0	0
CD SOCIAL SERVICES GRANT	759,745	762,965	710,109	627,589	11,543
CD RSVP PROGRAM	0	0	0	0	20,926
CD FOSTER GRANDPARENTS	0	0	0	0	48,395
CDBG SOCIAL SERVICE PROJ	905,531	847,700	783,720	603,126	770,936
CDBG EMERGENCY SHELTER GRNT	555,938	187,726	916,116	543,417	561,926
CDBG SPECIAL PURPOSE GRNT	439,719	191,863	9,942	13,050	14,783
CDBG HOME ENTITLEMENT GRNT	4,581,672	2,690,910	2,419,018	1,906,765	1,888,765
CD UDAG FUNDED PROJ	0	(16,352)	0	0	0
CDBG REVOLVING LOAN FUND	2,637,906	3,756,799	2,682,050	2,700,000	2,710,363
HUD CD ADMIN	1,086,639	1,134,432	1,110,376	1,329,807	1,198,003
CDBG CPTL PRJCTS_RENOVATION	3,440,847	5,791,014	3,269,492	3,560,722	3,457,520
EMPOWRMNT ZONE ENTPRISE COMM	466,988	980,500	412,125	523,260	519,505
RSVP ADVISORY COUNCIL FOUNDATN	5,383	11,180	3,810	0	0
FGP Foundation	0	225	1,344	0	0
Sub Total	14,880,368	16,339,760	12,318,470	11,943,077	11,202,665
Capital Projects					
CDBG CPTL PRJCTS_RENOVATION	0	0	38,959	0	289,908
Sub Total	0	0	38,959	0	289,908
Special Revenue					
CD NEIGHBORHOOD SERVICES	72,060	186,101	104,363	0	0
CDBG SPECIAL PURPOSE GRNT	503,685	391,517	470,467	0	438,776
Sub Total	575,745	577,618	574,829	0	438,776
All Funds Total	15,956,911	17,955,420	12,993,059	12,574,793	12,539,966

Strategic Actions

Goal 8: Nurture and Promote a Healthy, Sustainable Community

Strategy 8.2 Stabilize neighborhoods through community, housing and ADA improvements

Action 8.2.2 Improve living conditions for low and moderate income persons residing in the City of El Paso

Action 8.2.3 Develop programs to address the physical well-being of neighborhoods

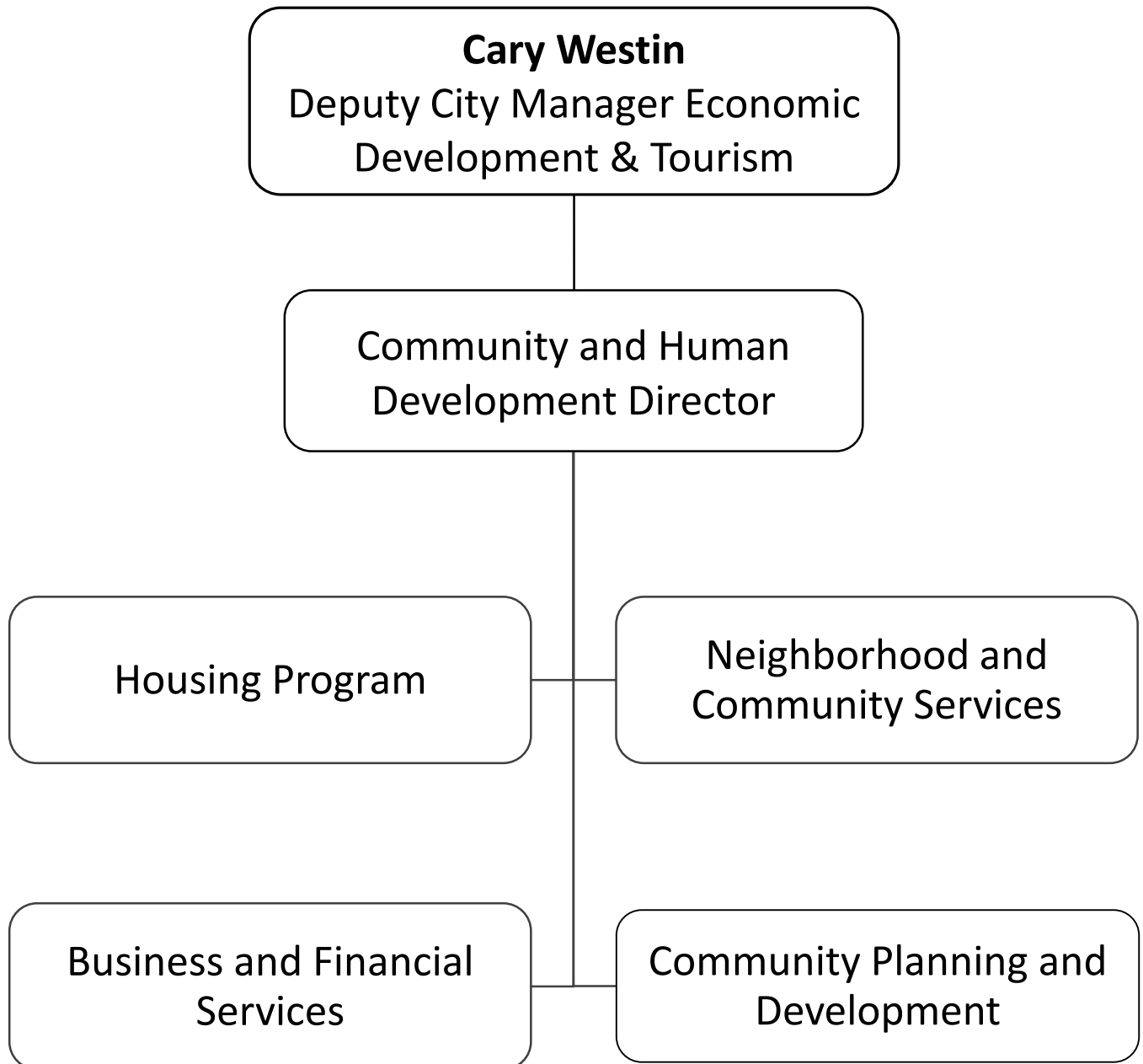
Action 8.2.4 Increase ADA compliance and accessibility considerations throughout the community

FY 2019 Key Performance Indicators

- Number of low to moderate income individuals served

Community and Human Development

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	6.85	7.11	0.26
Non-General Fund	35.45	37.19	1.74
Total Authorized	42.30	44.30	2.00

Community and Human Development
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) Empowerment Zone Coordinator	1.00	0.00	0.00
(Con) Neighborhood Outreach Specialist	1.00	1.00	0.00
(Con) Undergraduate Intern	0.50	0.00	0.00
Accountant	0.00	1.00	1.00
Accounting/Payroll Specialist	1.00	1.00	0.00
Administrative Analyst	1.00	0.00	0.00
Administrative Support Associate	0.00	0.00	1.00
Business & Financial Manager	0.00	1.00	1.00
CDBG Contract Administrator	1.00	1.00	1.00
Community & Human Development Assistant Dir	0.00	1.00	0.00
Community & Human Development Deputy Direc	1.00	0.00	0.00
Community & Human Development Director	1.00	1.00	1.00
Community Development Planning Manager	0.00	0.00	1.00
Empowerment Zone Loan Coordinator	0.00	1.00	0.00
Empowerment Zone Project Compliance Special	1.00	1.00	1.00
Environmental Review Specialist	1.00	1.00	0.00
Fair Housing & Relocation Officer	0.00	0.00	1.00
Graduate Intern	0.30	0.30	0.30
Grant Accounting Specialist	0.00	1.00	1.00
Grant Accounting/Payroll Clerk	0.00	0.00	3.00
Grant Administrator	0.00	0.00	3.00
Grant Compliance Specialist	0.00	0.00	2.00
Grant Planner	5.00	5.00	3.00
Grant Senior Accountant	0.00	1.00	1.00
Housing Construction Specialist	2.00	2.00	2.00
Housing Construction Supervisor	1.00	1.00	1.00
Housing Program Manager	1.00	1.00	1.00
Housing Program Relocation Officer	1.00	1.00	0.00
Housing Program Specialist	3.00	3.00	2.00
Housing Program Technician	0.00	0.00	1.00
Neighborhood Relations Coordinator	1.00	1.00	1.00
Neighborhood Service Coordinator	1.00	1.00	1.00
Neighborhood Specialist	0.00	0.00	1.00
Project Compliance Specialist	2.00	2.00	1.00
Secretary	2.00	2.00	0.00
Senior Accounting/Payroll Specialist	0.00	1.00	1.00
Senior Grant Planner	1.00	1.00	1.00
Senior Housing Program Specialist	0.00	0.00	1.00
Senior Loan Account & Collection Specialist	0.00	0.00	1.00
Senior Planner	1.00	1.00	1.00
Senior Secretary	3.00	3.00	1.00
Senior Volunteer Program Coordinator	0.00	0.00	1.00
Volunteer Program Coordinator	2.00	2.00	2.00
Volunteer Program Specialist	3.00	3.00	2.00
Volunteer Services Specialist	0.00	0.00	1.00
Grand Total	38.80	42.30	44.30

Environmental Services

Mission

To provide code enforcement, environmental health and integrated solid waste management services to the greater El Paso community so they can enjoy a healthy, clean, safe and beautiful environment

Key Functions:

Collect and dispose/reuse of residential solid waste and recycle material
Enforce City Municipal Codes
Provide Environmental Engineering and compliance assistance to all City facilities



FY 2018 Key Results

- Landfill Cell Completion
- 2018 Management Innovation Award

FY 2019 Budget

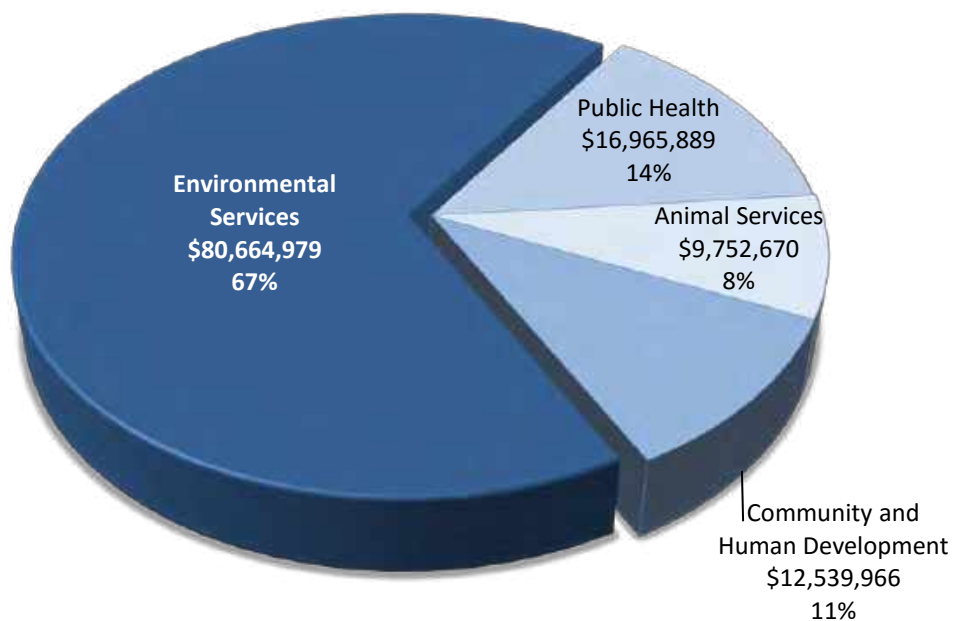
FY 2019 Total Budget
\$80,664,979

FY 2019 General Fund
\$0

FY 2019 Non-General Fund
\$80,664,979

Total FTE's
391.00

Goal 8: Healthy, Sustainable Community
Total Budget \$119,923,504



FY 2019 Key Deliverables

- Work with TCEQ to implement Ozone Action Day warnings and educational announcements
- Renew waste exchange agreement with Waste Connections Camino Real Landfill in Sunland Park, NM
- Introduce new ordinance to address neighborhood corridor improvements to include Junk Vehicles, Blocked sidewalks, Dead trees and other unsightly obstacles

ENVIRONMENTAL SERVICES

Department Summary

<i>Expenditures by Group</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
Salaries & Wages	14,863,286	15,481,361	13,145,486	13,499,628	13,240,125	(259,503)	-2%
Employee Benefits	4,973,672	6,081,383	5,308,838	6,203,940	6,284,138	80,198	1%
Contractual Services	17,158	5,198	6,827	10,000	-	(10,000)	-100%
Professional Services	11,840	34,843	60,409	45,000	340,500	295,500	657%
Outside Contracts	2,421,973	2,989,521	2,304,162	3,194,455	3,582,120	387,665	12%
Interfund Services	6,001,328	6,450,666	6,429,814	6,124,740	6,802,314	677,574	11%
Building Leases	44,515	37,830	25,190	50,000	35,000	(15,000)	-30%
Fuel & Lubricants	2,679,579	2,152,268	2,356,944	2,548,579	2,682,400	133,821	5%
Materials & Supplies	1,631,452	1,997,385	979,296	1,683,986	1,779,686	95,700	6%
Maintenance & Repairs	16,814	75,132	102,075	156,000	834,800	678,800	435%
Minor Equipment & Furniture	86,643	205,494	91,048	175,500	100,900	(74,600)	-43%
Communications	182,628	253,292	164,718	372,313	278,593	(93,720)	-25%
Utilities	153,842	197,222	102,702	140,700	150,400	9,700	7%
Travel	50,837	77,932	57,864	102,000	112,850	10,850	11%
Other Operating Expenditures	11,754,255	14,506,248	13,946,654	6,537,693	7,068,939	531,246	8%
Community Service Projects	12,060	10,791	9,675	14,100	14,100	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	1,932,025	1,838,901	1,555,189	3,475,744	3,468,856	(6,888)	0%
Grant Match	-	-	(1,833)	-	-	-	0%
Operating Transfers Out	20,058,261	18,362,440	28,137,507	16,922,843	25,441,258	8,518,415	50%
Capital Expenditures	10,919,063	10,385,303	19,043,380	7,366,000	8,448,000	1,082,000	15%
Total Expenditures	77,811,230	81,143,211	93,825,944	68,623,220	80,664,979	12,041,759	18%

<i>Source of Funds</i>	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE	PERCENT
General Government	-	-	-	-	-	-	0%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	6,039,119	5,343,477	6,294,560	5,736,873	6,522,475	785,602	14%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	71,772,112	75,799,734	87,531,384	62,886,347	74,142,504	11,256,157	18%
Internal Service	-	-	-	-	-	-	0%
Total Funds	77,811,230	81,143,211	93,825,944	68,623,220	80,664,979	12,041,759	18%

<i>Positions</i>	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2019 ADOPTED VARIANCE
General Fund	-	-	-	-	-	-
Non-General Fund	454	459	382	392	391	(1)
Total Authorized	454	459	382	392	391	(1)

ENVIRONMENTAL SERVICES

Division Summary					
	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
Special Revenue					
ENVIRONMENTAL ENGINEERING	5,192	5,731	29,478	181,000	119,000
ENVIRO CODE COMPLIANCE	0	20,939	0	0	62,000
Environmental Fee	6,033,927	5,316,807	6,265,082	5,555,873	6,341,475
Sub Total	6,039,119	5,343,477	6,294,560	5,736,873	6,522,475
Enterprise Funds					
ENVIRONMENTAL ENGINEERING	218,143	885,603	1,209,476	533,766	616,347
ENVIRO CODE COMPLIANCE	8,429,209	8,655,226	6,499,391	6,583,965	5,464,731
Animal Shelter Operations	3,756,836	4,293,797	2,359,898	0	0
Animal Shelter Grants	170,044	70,506	1,322	0	0
Environmental SERVS Admin	22,583,869	21,200,762	30,193,439	22,724,673	31,595,268
Collections	25,469,017	27,451,877	25,630,273	20,642,134	21,648,452
Training & Public Programs	492,286	469,100	436,284	413,042	541,988
Clean El Paso	4,922,078	5,667,386	7,009,449	6,218,671	6,120,087
Env Svcs Landfill	5,730,631	7,105,476	14,191,851	5,770,097	8,155,630
Sub Total	71,772,112	75,799,734	87,531,384	62,886,347	74,142,504
All Funds Total	77,811,230	81,143,211	93,825,944	68,623,220	80,664,979

Strategic Actions

Goal 8: Nurture and Promote a Healthy, Sustainable Community

Strategy 8.5 Improve air quality throughout El Paso

Action 8.5.1 Reduce ozone-damaging emissions

Strategy 8.6 Provide long-term, cost effective, sustainable regional solid waste solutions

Action 8.6.1 Expand Landfill use

Action 8.6.2 Provide efficient solid waste collection services

Action 8.6.3 Increase citywide waste diversion rate

Strategy 8.7 Ensure community compliance with environmental regulatory requirements

Action 8.7.1 Ensure city compliance of federal and state environmental rules and regulations

Strategy 8.9 Enhance vector control and environmental education to provide a safe and healthy environment

Action 8.9.1 Treat all areas of confirmed mosquito infestation

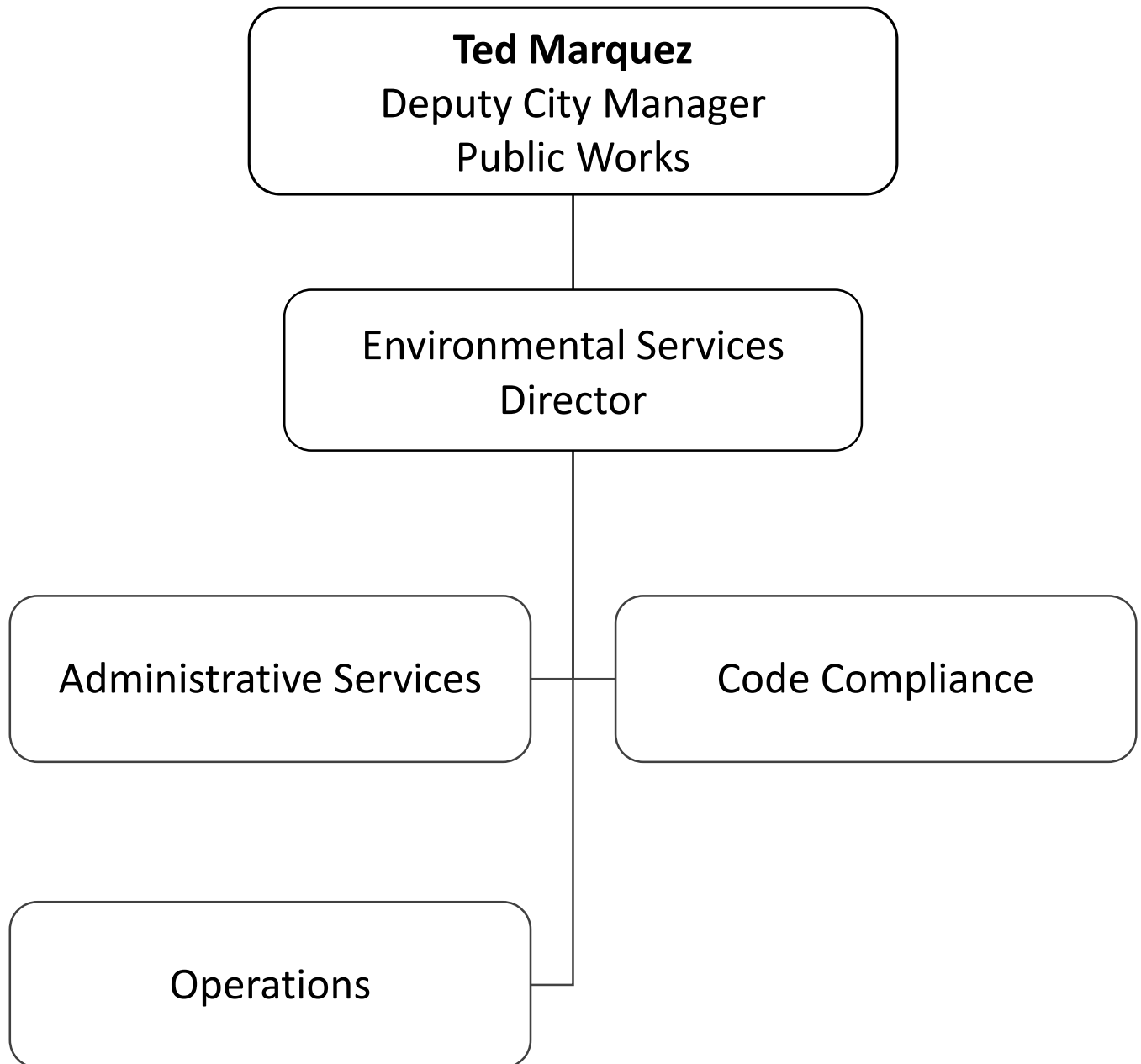
Action 8.9.2 Increase number of outreach events where environmental education is provided to the community

FY 2019 Key Performance Indicators

- Target 25 Years of available landfill capacity
- Service 99.94% of residential customers on first attempt
- Reach 25,000 people through community outreach events

Environmental Services

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	0.00	0.00	0.00
Non-General Fund	392.00	391.00	(1.00)
Total Authorized	392.00	391.00	(1.00)

Environmental Services
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(UF) Solid Waste Truck Driver	1.40	1.40	1.40
Accountant	3.00	2.00	2.00
Accounting/Payroll Clerk	2.00	2.00	2.00
Accounting/Payroll Specialist	4.00	4.00	3.00
Administrative Analyst	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Administrative Services Manager	1.00	1.00	1.00
Associate Code Compliance Officer	6.00	5.00	5.00
BioWatch Program Field Technician	0.00	1.00	1.00
Building Combination Inspector Supervisor	1.00	0.00	0.00
Business & Financial Manager	0.00	1.00	1.00
Business Systems Analyst	1.00	1.00	0.00
Cashier	4.00	4.00	4.00
Clean El Paso Manager	1.00	0.00	0.00
Code Compliance Administrator	1.00	1.00	1.00
Code Compliance Manager	2.00	2.00	1.00
Code Compliance Officer	49.00	49.00	47.00
Code Compliance Supervisor	6.00	7.00	6.00
Code Field Operations Supervisor	2.00	2.00	3.00
Communication Dispatcher	1.00	0.00	0.00
Customer Relations & Billing Supervisor	0.00	1.00	1.00
Customer Relations Clerk	3.00	2.00	2.00
Customer Relations Representative	3.00	3.00	3.00
Departmental Data Management Supervisor	1.00	1.00	1.00
Departmental Human Resources Manager	1.00	1.00	1.00
Electronics Lead Technician	1.00	1.00	1.00
Engineering Associate	2.00	0.00	0.00
Engineering Division Manager	1.00	1.00	1.00
Engineering Lead Technician	0.00	1.00	1.00
Engineering Senior Technician	1.00	0.00	0.00
Engineering Technician	1.00	0.00	0.00
Environmental Compliance Manager	1.00	0.00	0.00
Environmental Engineer	0.00	1.00	1.00
Environmental Engineering Associate	2.00	2.00	2.00
Environmental Planner	0.00	0.00	1.00
Environmental Scientist	0.00	1.00	1.00
Environmental Senior Field Technician	1.00	2.00	2.00
Environmental Senior Scientist	1.00	0.00	0.00
Environmental Services Assistant Director	2.00	2.00	2.00
Environmental Services Director	1.00	1.00	1.00
Equipment Operator	19.00	20.00	22.00
Finance Manager	1.00	0.00	0.00
Fleet Maintenance Manager	1.00	1.00	1.00
Fleet Services Coordinator	1.00	1.00	1.00
General Service Worker	61.00	65.00	66.00
General Services Lead Worker	10.00	10.00	10.00

Environmental Services
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
GIS Technician	0.00	1.00	1.00
Groundskeeping Equipment Technician	1.00	1.00	1.00
Heavy Equipment Operator	13.00	14.00	13.00
Human Resources Analyst	2.00	2.00	1.00
Human Resources Specialist	1.00	1.00	2.00
Landfill Manager	1.00	0.00	0.00
Lead Public Affairs Coordinator	1.00	1.00	0.00
Lead Solid Waste Truck Driver	9.00	9.00	9.00
Media Specialist	0.00	1.00	1.00
Multimedia Design Specialist	1.00	0.00	0.00
Office Assistant	1.00	1.00	1.00
Operations Assistant	2.00	2.00	2.00
Outreach Specialist	0.00	0.00	1.00
Project Manager	0.00	1.00	1.00
Recycling Manager	1.00	0.00	0.00
Recycling Operations Manager	0.00	1.00	1.00
Research Assistant	1.00	2.00	2.00
Safety Specialist	0.00	1.00	1.00
Safety Technician	1.00	0.00	0.00
Secretary	1.00	0.00	0.00
Senior Accountant	2.00	2.00	2.00
Senior Code Compliance Inspector	1.00	0.00	0.00
Senior Code Compliance Officer	5.00	9.00	11.00
Senior Office Assistant	7.00	9.00	9.00
Senior Secretary	0.00	1.00	1.00
Solid Waste Division Supervisor	11.00	11.00	11.00
Solid Waste Landfill Supervisor	3.00	3.00	3.00
Solid Waste Manager	1.00	0.00	0.00
Solid Waste Operations Coordinator	3.00	3.00	3.00
Solid Waste Operations Manager	0.00	4.00	4.00
Solid Waste Truck Driver	91.00	95.00	95.00
Stores Clerk	0.00	1.00	1.00
Training & Public Programs Manager	0.00	1.00	1.00
Training Manager	1.00	0.00	0.00
Training Specialist	3.00	3.00	3.00
Truck Driver	11.00	6.00	5.00
V.O.E. Clerk	1.20	0.60	0.60
Volunteer Program Coordinator	1.00	1.00	1.00
Welder	2.00	2.00	2.00
Grand Total	381.60	392.00	391.00



Public Health

Mission

Provide research and evaluation, prevention, intervention, and mobilization services to the people of El Paso so they can feel and be healthy, productive, safe, and secure.

Key Functions:

*Educate and empower people about Health issues
Prevent epidemics and spread of disease
Promote and encourage healthy behaviors*



FY 2018 Key Results

- Over 1,200 uninsured seniors were vaccinated and/or screened for colorectal cancer in El Paso Fire Department venues
- Over 300 area students had public health learning experiences during the 2017-18 school year

FY 2019 Budget

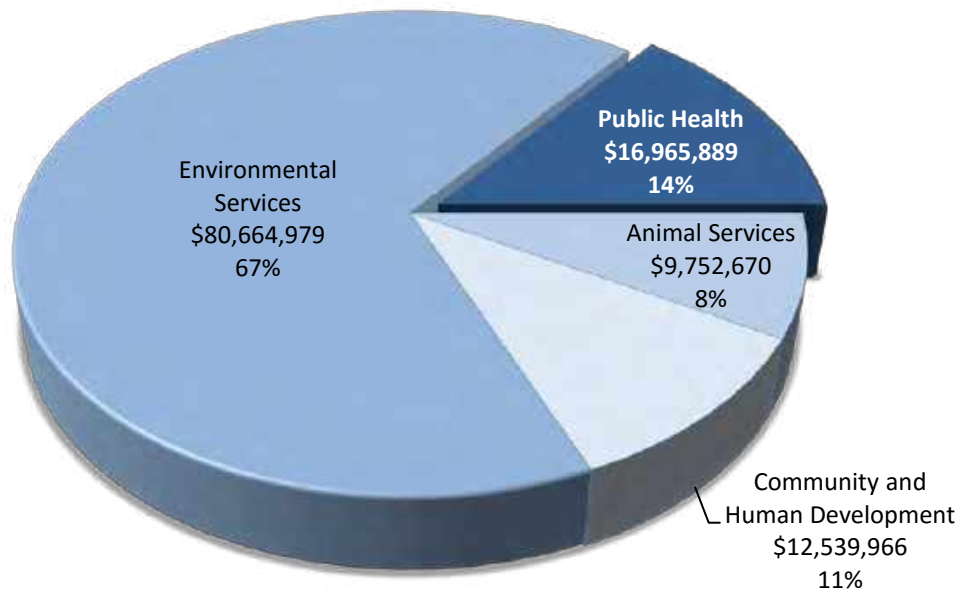
FY 2019 Total Budget
\$16,965,889

FY 2019 General Fund
\$6,600,903

FY 2019 Non-General Fund
\$10,364,986

Total FTE's
274.12

Goal 8: Healthy, Sustainable Community Total Budget \$119,923,504



FY 2019 Key Deliverables

- Over 300 area students had public health learning experiences during the 2017-18 school year
- Increase proportion of low income children and adolescents who receive any preventive dental services during the past year
- Increase proportion of pregnant women who receive prenatal care beginning in first trimester.

PUBLIC HEALTH

Department Summary

<i>Expenditures by Group</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
Salaries & Wages	9,989,870	10,195,469	10,207,743	8,942,290	8,944,067	1,778	0%
Employee Benefits	3,271,838	3,438,570	3,440,901	3,612,422	3,320,600	(291,821)	-8%
Contractual Services	-	-	-	-	-	-	0%
Professional Services	88,384	109,599	143,861	71,229	73,344	2,115	3%
Outside Contracts	873,401	1,559,183	942,368	697,454	635,539	(61,915)	-9%
Interfund Services	153,731	175,182	74,212	70,420	73,565	3,145	4%
Building Leases	471,703	482,730	759,959	788,720	804,541	15,821	2%
Fuel & Lubricants	42,528	30,054	35,078	45,000	45,300	300	1%
Materials & Supplies	987,960	665,657	910,406	612,241	779,683	167,443	27%
Maintenance & Repairs	30,783	3,306	72,814	11,540	13,400	1,860	16%
Minor Equipment & Furniture	149,658	150,179	144,343	25,929	42,162	16,233	63%
Communications	251,233	207,500	314,265	247,503	319,852	72,349	29%
Utilities	339,557	332,012	315,659	379,194	351,118	(28,076)	-7%
Travel	108,819	134,137	141,494	130,003	147,548	17,545	13%
Other Operating Expenditures	2,070,358	1,480,248	1,530,609	1,503,306	1,298,118	(205,188)	-14%
Community Service Projects	-	-	-	-	-	-	0%
Interest Expense	-	-	-	-	-	-	0%
Other Non-Operating Expenditures	4,409	5,330	11,031	1,750	13,068	11,318	647%
Grant Match	-	0	(0)	(96,601)	97,983	194,584	-201%
Operating Transfers Out	-	-	-	-	-	-	0%
Capital Expenditures	71,114	74,622	235,721	-	6,000	6,000	100%
Total Expenditures	18,905,346	19,043,778	19,280,461	17,042,399	16,965,889	(76,510)	0%

<i>Source of Funds</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	VARIANCE	PERCENT
General Government	5,859,628	5,876,041	5,936,208	6,347,522	6,600,903	253,382	4%
Community Development Block Grants	-	-	-	-	-	-	0%
Debt Service	-	-	-	-	-	-	0%
Capital Projects	-	-	-	-	-	-	0%
Special Revenue	13,045,719	13,167,737	13,344,253	10,694,877	10,364,986	(329,891)	-3%
Fiduciary Funds	-	-	-	-	-	-	0%
Enterprise	-	-	-	-	-	-	0%
Internal Service	-	-	-	-	-	-	0%
Total Funds	18,905,346	19,043,778	19,280,461	17,042,399	16,965,889	(76,510)	0%

<i>Positions</i>	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019 ADOPTED	
	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	VARIANCE	
General Fund	74	69	68	68	70	2	
Non-General Fund	219	212	211	210	204	(6)	
Total Authorized	292	281	279	279	274	(5)	

PUBLIC HEALTH

Division Summary

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ADOPTED	FY 2019 ADOPTED
General Government					
ENVIRONMENT FOOD	383,382	323,714	1,872	0	0
ENVIRONMENT-OSSF	844,494	1,015,308	1,451,681	1,433,744	1,450,859
TB TB OUTREACH	277,146	20,606	0	0	0
STD CLINICS	203,808	265,372	348,072	456,530	499,374
DENTAL	519,882	487,451	536,512	579,528	597,428
ADULT IMMUNIZATN SERVS	104,439	113,547	134,231	120,170	118,824
LABORATORY	755,307	673,312	594,871	634,829	686,689
EPIDEMIOLOGY	231,392	279,831	275,420	257,848	262,122
HEALTH ADMIN	1,104,969	867,746	1,074,629	1,187,271	1,225,913
HEALTH SUPPORT SERVS	1,267,764	1,425,858	1,344,146	1,505,659	1,616,271
HEALTH EDUCATION PROGRAM	167,045	175,871	174,773	171,943	143,424
TDH STD AIDS HIV CLINIC GRNT	0	33,366	0	0	0
TUBERCULOSIS GRNT	0	194,058	0	0	0
Sub Total	5,859,628	5,876,041	5,936,208	6,347,522	6,600,903
Special Revenue					
DENTAL	245,441	581,030	200,344	0	0
EPIDEMIOLOGY	67,222	110,444	174,340	142,042	142,575
HEALTH ADMIN	879,636	1,241,967	1,363,795	0	0
HEALTH SUPPORT SERVS	0	0	4	0	0
PRIVATE LOCAL HEALTH GRNTS	463,169	522,494	382,888	0	0
TDH WIC SERVS	6,778,395	6,414,734	6,330,406	6,735,841	6,281,002
TDH LABORATORY GRNT	277,229	295,471	551,069	5,000	5,000
MISC GRNT	456,478	398,687	341,538	326,084	326,084
TDH CLINICAL SERVS GRNT	236,105	294,062	283,724	232,500	282,500
TDH STD AIDS HIV CLINIC GRNT	743,574	676,625	1,118,127	1,176,791	1,258,332
TUBERCULOSIS GRNT	900,562	709,288	744,003	808,341	808,341
TDH IMMUNIZATN GRNT	1,209,014	1,083,106	1,016,994	1,108,065	1,001,213
TDH CASE MGMT GRNT	153,942	162,251	152,353	160,213	160,213
MISC HEALTH GRNT	634,951	677,579	684,667	0	99,726
Sub Total	13,045,719	13,167,737	13,344,253	10,694,877	10,364,986
All Funds Total	18,905,346	19,043,778	19,280,461	17,042,399	16,965,889

Strategic Actions

Goal 8: Nurture and Promote a Healthy, Sustainable Community

Strategy 8.1 Deliver prevention, intervention and mobilization services to promote a healthy, productive and safe community

Action 8.1.1 Conduct a mass prophylaxis full-scale exercise to test current plan in preparation for a real event

Action 8.1.2 Reduce the incidence of transmittable diseases and environmental health risks

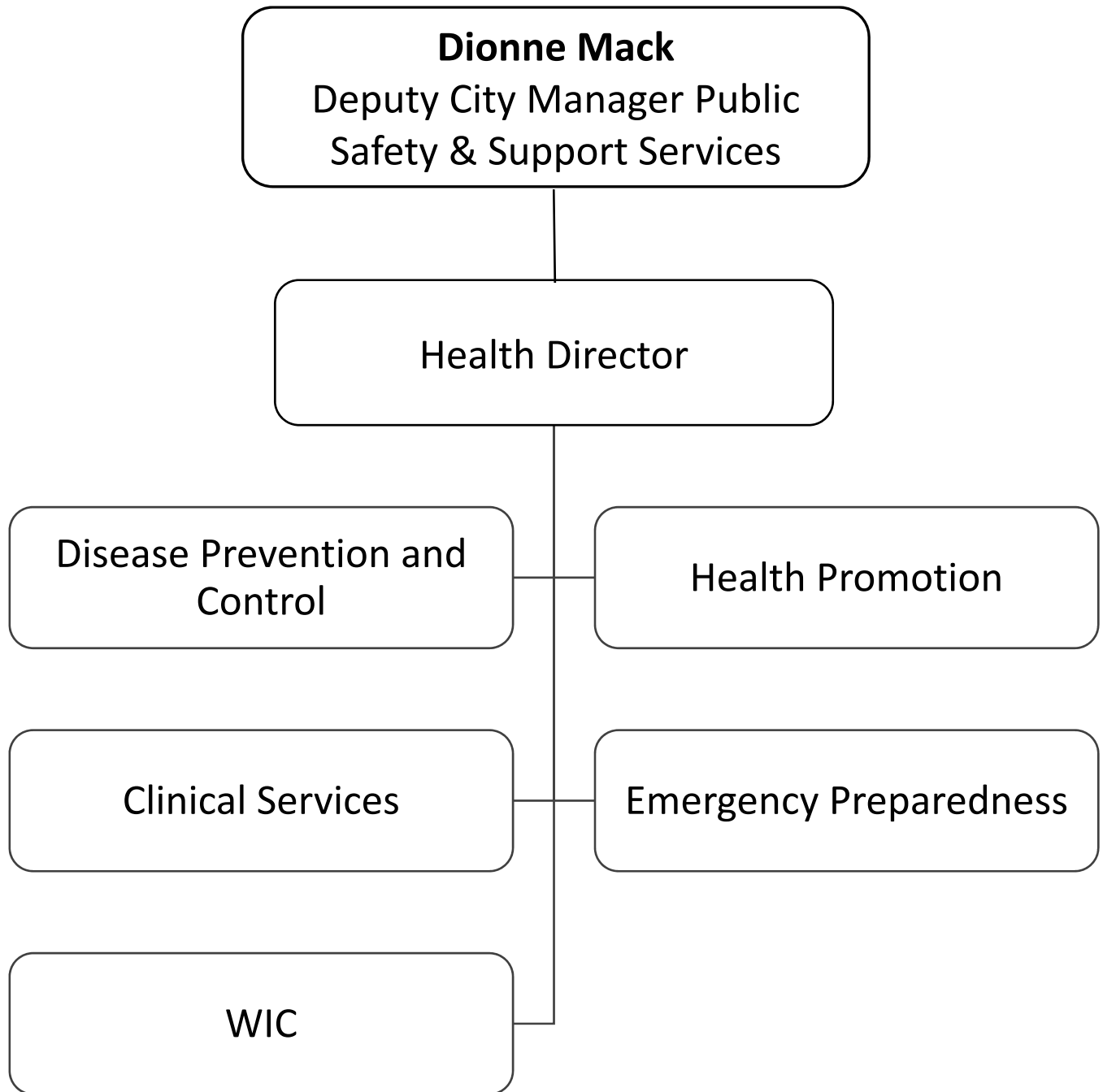
Action 8.1.3 Promote health education and advocacy

FY 2019 Key Performance Indicators

- Number of individuals served through structured programs
- Immunization and infectious disease rate

Public Health

Adopted FY 2019 Organizational Chart



	FY 2018 Adopted	FY 2019 Adopted	Increase / (Decrease)
GF	68.32	70.02	1.70
Non-General Fund	210.43	204.10	(6.33)
Total Authorized	278.75	274.12	(4.63)

Public Health
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) 211 Call Ctr & Res Coord	1.00	1.00	1.00
(Con) 211 Info & Referral Spec	4.00	5.00	6.50
(Con) 211 Spec Info & Referral	1.00	0.00	0.00
(Con) Admin Support Associate	2.00	1.00	0.00
(Con) Breastfeeding Counselor	8.00	8.00	5.00
(Con) Certified Nursing Assist	2.00	2.00	1.00
(Con) Clerical Assistant	3.00	3.00	4.00
(Con) Clinical Service Manager	1.00	1.00	1.00
(Con) Compl & Quality Imp Asst	1.00	1.00	1.00
(Con) Database Administrator	1.00	0.00	0.00
(Con) Dental Asst. Clinic/Mob U	2.00	2.00	2.00
(Con) Dental Hygienist Mob Un	1.00	1.00	1.00
(Con) Disease Intervention Spec	6.00	8.00	9.00
(Con) Field Epidemiologist	1.00	1.00	1.00
(Con) Foodborne Illness Epidem	1.00	1.00	1.00
(Con) Graduate Intern	0.00	1.00	1.60
(Con) Grant Acct/Payroll Clerk	0.00	1.00	1.00
(Con) Grants Writer	1.00	1.00	1.00
(Con) Health Educ & Prev Specialist	5.00	6.00	5.00
(Con) Health Preparedness Educator	1.00	1.00	1.00
(Con) Health Project Coordinator	2.00	3.00	2.00
(Con) Health Research Assistant	1.00	1.00	1.00
(Con) Health Senior Public Affairs Officer	1.00	1.00	1.00
(Con) HIV Caseworker	1.00	1.00	1.00
(Con) HIV Educ Outreach Specialist	1.00	1.00	1.00
(Con) HIV Education Prev Specialist	3.00	4.00	3.00
(Con) HIV/Disease Intrv Supervisor	2.00	2.00	2.00
(Con) HIV/Disease Intrv Program Manager	1.00	1.00	1.00
(Con) Lead Epidemiologist	1.00	1.00	1.00
(Con) Lead Medical Lab Scientist	1.00	1.00	1.00
(Con) Medical Billing Supervisor	1.00	1.00	1.00
(Con) Medical Lab Scientist	1.50	1.00	2.00
(Con) Nutrition Educator	1.00	1.00	0.00
(Con) Patient Care Technician	1.00	6.00	0.00
(Con) PH Preparedness Planner	1.00	1.00	1.00
(Con) Pharmacist	0.50	0.50	0.50
(Con) Physician	0.25	0.25	0.25
(Con) Project Accountant	1.00	1.00	1.00
(Con) Pub Health Prep Liaison	1.00	1.00	1.00
(Con) Pubic Health Comm Specialist	1.00	1.00	0.00
(Con) Public Health Co-Op Stu	0.50	0.00	0.00
(Con) Public Health Dentist	2.00	1.25	1.25
(Con) Public Health Lab Manager	1.00	1.00	1.00
(Con) Public Health Outreach Specialist	2.00	1.00	3.00

Public Health
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
(Con) Registered Nurse	11.00	11.00	13.00
(Con) Senior Public Health Dentist	1.75	1.75	1.75
(UF) Accountant	0.00	1.00	0.00
(UF) Sanitarian	1.00	0.00	0.00
Accountant	1.00	1.00	3.00
Accounting/Payroll Clerk	2.00	2.00	2.00
Accounting/Payroll Specialist	2.00	2.00	4.00
Admin Svcs Manager	1.00	1.00	1.00
Administrative Analyst	1.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00
Administrative Support Associate	1.00	0.00	1.00
Breast Feeding Coordinator	1.00	1.00	1.00
Clinical Assistant	46.00	44.00	39.00
Community Service Aide Breastf	3.00	3.00	3.00
Customer Relations Clerk	14.00	14.00	11.00
Dental Assistant	4.00	3.00	3.00
Dental Hygienist	2.00	2.00	2.00
Deputy Director of Public Health	1.00	1.00	1.00
Epidemiologist	2.00	2.00	2.00
Food Safety Inspector	8.00	8.00	6.00
Food Safety Inspector Supervisor	3.00	3.00	2.00
General Service Worker	0.00	0.00	2.52
Health Assistant Director	1.00	1.00	1.00
Health Director	1.00	1.00	1.00
Health Educator	1.00	0.00	0.00
Health Program Manager	0.00	0.00	1.00
Health Project Coordinator	0.00	0.00	1.00
Health Prepare Education Specialist	0.00	0.00	1.00
Health Training & Promotions M	1.00	1.00	1.00
Human Resources Analyst	0.00	1.00	1.00
Human Resources Manager	1.00	1.00	1.00
Human Resources Specialist	1.00	1.00	1.00
Information and Referral 211 S	1.00	1.00	1.00
Licensed Vocational Nurse	1.00	0.00	0.00
Materials Supervisor	1.00	1.00	1.00
Medical Assistant	10.00	9.00	7.00
Microbiologist	2.50	2.00	2.00
Microbiology Supervisor	1.00	0.00	0.00
Nurse Supervisor	3.00	2.00	0.00
Nursing Program Manager	0.00	1.00	0.00
Nutrition Services Manager	1.00	1.00	1.00
Nutritionist	11.00	11.00	9.00
Office Manager	1.00	1.00	1.00
Office Supervisor	1.00	2.00	0.00

Public Health
Position Summary - Authorized Staffing Table

Position Description	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
Patient Care Technician	4.00	2.00	11.00
PHEP Program Manager	0.00	0.00	1.00
PRN Registered Nurse	0.00	0.00	0.25
Public Health Aide	1.00	1.00	1.00
Public Health Caseworker	0.00	0.00	1.00
Public Health Community Aide	0.00	0.00	1.50
Public Health Community Liaison	1.00	0.00	0.00
Public Health Nurse	1.00	1.00	0.00
Public Health Nursing Prgm Mgr	0.00	2.00	3.00
Public Health Senior Nutrition	0.00	0.00	1.00
Public Health Specialist	17.00	17.00	17.00
Public Health Supervisor	1.00	1.00	1.00
Public Health Technician	10.00	10.00	9.00
Sanitarian	0.00	1.00	1.00
Sanitarian Specialist	6.00	6.00	8.00
Sanitary Services Manager	1.00	1.00	1.00
Sanitary Services Supervisor	0.00	0.00	1.00
Secretary	1.00	1.00	1.00
Senior Accountant	0.00	1.00	1.00
Senior Microbiologist	3.00	3.00	3.00
Senior Nutritionist	2.00	2.00	0.00
Senior Office Assistant	4.00	3.00	3.00
Senior Public Health Specialist	1.00	1.00	1.00
Senior Secretary	1.00	1.00	1.00
Stores Clerk	1.00	1.00	1.00
Training Specialist	2.00	2.00	1.00
WIC Patient Services Coordinator	1.00	1.00	1.00
WIC Services Manager	4.00	4.00	4.00
Grand Total	279.00	278.75	274.12



LONG RANGE PLANNING



Long Range Planning

The strategic plan sets the tone and direction of service delivery by aligning core business processes with desired community results. To assure strategy formulation addresses current needs and challenges while supporting a focus building future success, the City of El Paso conducts a systematic Strategic Planning Process (SPP). The 2015 Strategic Plan was approved and adopted on December 16, 2014. As cycles of refinement, in February and October of 2017, the Mayor and City Council gathered for strategic planning sessions to review accomplishments and progress made in the 2015 Strategic Plan, approve and affirm the “20 in 2020” visionary incentives and to review adjustments on specific strategies implemented. City Manager Tommy Gonzalez has been working with staff on integrating the strategic plan into every department and sharing the plan with the community. The decisions made over the next four years will shape the future of our city for the next forty years. The Strategic Plan provides clear direction to staff of activities, initiatives, and results needed to accomplish the delivery of necessary services to the community for both the short and longer term planning horizons.

Our Mission, Vision, and Values serve as the heart and foundational structure of the strategic plan. The plan is comprised of four levels: goals, strategies, actions and tasks. To ensure a focus on action, the Strategic Plan links these four levels with measurable outcomes for implementation. Through cycles of reporting and public presentations, the City Council and staff took the necessary steps to also focus on accountability with progress made on key deliverables. The eight goals identified by City Council contain multiple strategies and key deliverables are delineated each fiscal year through the integrated budget process. Through the vision of the City Council and the hard work of residents and employees, El Paso is affirming and enhancing its position as one-half of the largest bi-national metroplex in the western hemisphere experiencing one of the most dynamic transformations in its history. The transformation can be seen and appreciated all around the city in various forms that include transportation projects, new retail and entertainment options, downtown redevelopment and quality of life bond projects, all of which underscore our deliberate focus on attaining our strategic vision.

Updates on each goal and the strategies within it, are provided to City Council midyear. This portion of the budget process leads to Goal Team budget presentations. This integrated budget process helps ensure the funding of key priorities is established as a key outcome of the SPP. Key strategic deliverables for the upcoming fiscal year are developed and presented by Goal Teams during workshops to ensure alignment with the our Mission, Vision and Values. Each goal has one or two Goal Team Leaders that compile key performance indicators related to the strategies of each goal and present them to City Council. The budget linked to our strategic plan is presented in goal category instead of by departments. This allows City Council to easily consider the impacts of budget proposals across various departments with alignment to our vision.

Opportunities for community input are embedded throughout the SPP. Strategies, actions and tasks are dependent on community input through various mechanisms such as customer survey feedback, public comment during Council meetings, annual *Chime In!* survey, budget hearings, focus group meetings, neighborhood associations and the Neighborhood Leadership Academy, community meetings and Town Hall presentations. This year there was an increased effort to engage citizen input into the budget process. During the FY18 budget process OMB, launched *Chime In*. *Chime In!* is in its second year and already have seen much success. We received 1,240 responses, citizen’s priorities: Streets, Public Safety, and Parks. We are listening and our results confirm our investments are addressing community priorities.

GFOA states, “A government should have a financial planning process that assesses the long-term financial implications of current and proposed policies, programs, and assumptions and that develops appropriate strategies to achieve its goals”. We under Office of Management and Budget met this responsibility head on and created a Multi-Year Financial Outlook (MYFO) using Microsoft Excel. Over 100 interrelated workbooks feed the interactive Scenario Manager allowing for real-time, dynamic modeling, and forecasting. OMB staff are able to adjust assumptions to see how adding additional Police Officers, changing the tax rate, or other factors would affect future years’ budgets. The data used in the model is extracted from the City’s financial system as well as performance and trend information gathered from departments, utility companies, other governmental agencies, and other sources. An example of the dashboard is available on the next page.



20 IN 2020

- 1** Complete renovation of Camino Real Hotel; Multipurpose Cultural and Performing Arts Center construction underway with parking solutions identified
- 2** Activate targeted development/redevelopment:
 - Rapid Transit System Corridors
 - Medical Center of the Americas
- 3** Attract two retail destination anchors
 - I-10 & Zaragoza Entertainment Zone
 - Indoor water resort attraction/interactive entertainment zone
- 4** Create comprehensive International Bridges Capital Improvement Program
- 5** Expand Airport development
- 6** Develop eco-tourism and heritage tourism strategy
- 7** Implement trailhead plan
- 8** Grow signature holiday attraction(s)
- 9** Investment in Downtown historic structures
- 10** Expand investment in public safety operations
 - Add 300 new Police Officers; net 120 (2017-2020)
 - Program annual Police and Fire vehicle replacement
 - Development and completion of new public safety facilities
- 11** Construct Sun City Lights entryways at:
 - El Paso Street
 - Cincinnati Street/Baltimore/Glory Road
 - Eastside Regional Park
- 12** Realize Aquatics Plan
 - Complete 8 spray parks
 - Complete 3 regional family aquatic centers
 - Complete 2- 50 meter indoor competition pools
- 13** Deliver programmed Quality of Life Bond projects:
 - Mexican-American Cultural Center
 - Children's Museum
 - East Regional Park, Phase I
 - Eastside Sports Complex
- 14** Expand free Wi-Fi service at 27 Quality of Life facilities by 2020
- 15** Implement Cybersecurity Plan
 - Penetration testing for IT Cybersecurity needs 2017
- 16** Complete comprehensive livable wages review
- 17** Complete 2 Brio routes and streetcar system by 2018, and fourth Brio route operational by 2020
 - Develop plan for next phase(s) of trolley system
- 18** Deliver programmed Street Infrastructure projects, including:
 - Implementation of Bike Plan
 - Street Reconstruction projects
- 19** Program facility rehabilitation and equipment replacement plan
- 20** Continue no-kill shelter effort leading to 90% live release rate by 2020



MYFO



2) Tax Rate Distribution

5) Reserves Requirement

6) Budget by Goal

- 1) **Scenario Manager** – Allows OMB staff to adjust assumptions as needed and see immediate impact of potential decisions. Adjusting the property tax rate, adding additional police officers, and percentage rates for employee compensation increases are some of the options.
- 2) **Tax Rate Distribution** – Homeowners pay a larger share of property tax than businesses and the City has enacted policies to grow the business community so the burden on homeowners decreases. This graph provides City Council the detail so they can see the impact of their decisions over time.
- 3) **Five Year Forecast** – This section built based on the assumptions in the Scenario Manager and illustrates the impact decisions can have over multiple years.
- 4) **Revenues, Expenses, & Tax Rate** – Two axis graph showing historical trends and future impacts on the structural balance of the City’s budget
- 5) **Reserves Requirement** – As the size of the City’s budget grows, so does the size of the cash reserve the City is required to maintain
- 6) **Budget by Goal** – Breakdown by Goal of the City’s operating budget by year



MYFO

On April 17, 2018, OMB presented the five-year forecast to City Council. If Executive Leadership and elected officials do not make changes to trending revenues and expenditures, the five-year forecast indicates a potential revenue shortfall. MYFO is intended to serve as a planning tool not a budget, and stimulate long-term and strategic thinking. This piece of the long-range forecast is incredibly valuable by illustrating current year decisions on future years' budgets. General Fund expense assumptions include; estimates for public safety costs related to contractual obligations (collective bargaining), Police and Fire academies, growing the police force by 30 officers a year (as part of a ten-year plan), employee compensation increases, healthcare increases and increasing operating and maintenance costs related to Quality of Life Bond projects. General Fund revenue estimates are based on historical data and known factors. Assumptions include no changes to current fee schedule, maintain our current service levels, property valuation growth, sales tax collection growth, and reflects revenue generated from Quality of Life bond projects. In projecting the long-term financial plan, a number of assumptions are made that reflect the past and future financial environment and trends for the City. The main assumptions include the following:

- Property tax revenue will increase by an annual rate of 1.4%
- Sales tax revenue is expected to increase by 1.75% annually
- Total revenues are expected to increase by 1.5% per year
- Salaries and wages for uniform and civilian personnel are expected to increase by 3.2%
- Operating costs will increase at annual rate of 3.6% over the forecast period

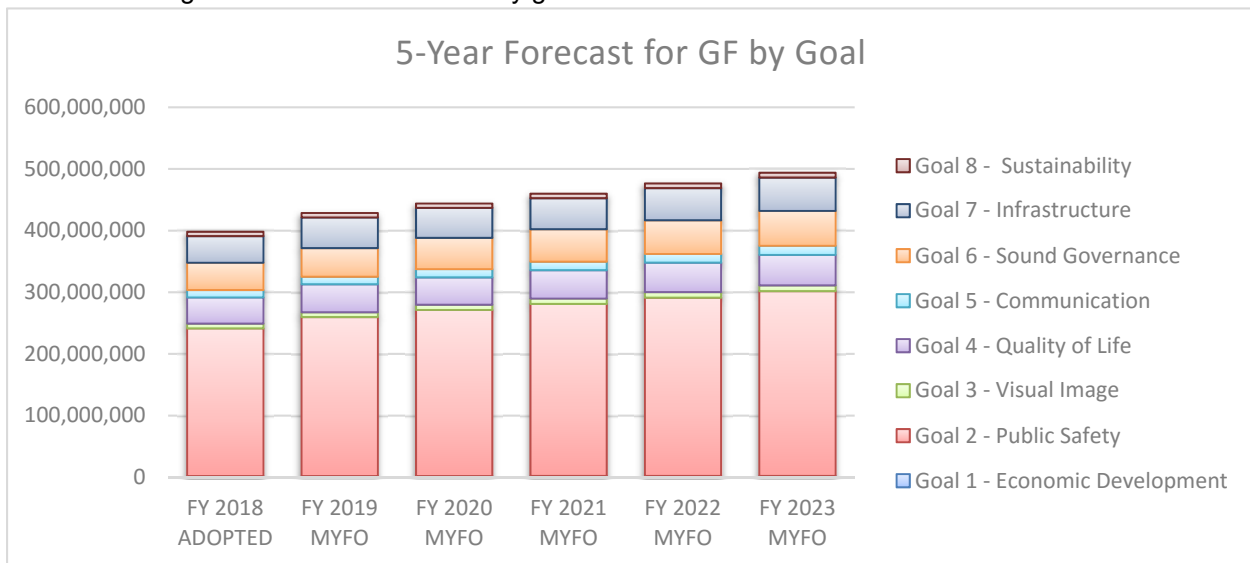
in 000	FY 2017	FY2018 Adopted	FY2018 Projected	FY2019 MYFO	FY2020 MYFO	FY2021 MYFO	FY2022 MYFO	FY2023 MYFO
REVENUES								
Property Taxes	160,439	174,934	174,934	193,555	196,265	199,012	201,799	204,624
Sales Taxes	87,705	89,473	89,473	93,764	95,405	97,074	98,773	100,501
Franchise Fees	53,599	55,661	55,661	52,661	54,551	56,509	58,537	60,637
Charges for Services	31,809	32,292	32,292	32,518	33,011	33,512	34,021	34,537
Fines and Forfeitures	7,760	9,163	9,163	7,541	7,280	7,027	6,783	6,548
Licenses and Permits	14,939	12,629	12,629	13,149	13,097	13,045	12,993	12,941
Intergovernmental Revenues	453	447	447	447	447	447	447	447
County Participation	469	537	537	537	537	537	537	537
Interest	300	200	200	200	200	200	200	200
Rents and Other	1,523	2,314	2,314	2,241	2,241	2,241	2,241	2,241
Other Sources (Uses)	20,524	20,464	20,464	31,984	31,984	31,984	31,984	31,984
Total Revenues	379,521	398,114	398,114	428,598	435,018	441,589	448,315	455,199
EXPENDITURES								
510 Salaries & Wages Uniform	178,666	185,699	185,699	198,289	204,595	211,101	217,814	224,740
511 Salaries & Wages Civilian	108,949	114,640	114,640	117,729	121,487	125,365	129,367	133,497
520 Contractual Services	35,253	35,235	35,235	37,143	38,658	40,234	41,874	43,581
521 Materials and Supplies	14,673	17,349	17,349	18,531	19,522	20,566	21,666	22,825
522 Operating Expenditures	21,946	23,091	23,091	23,831	24,971	26,166	27,417	28,729
523 Non-Operating Expenditures	7,834	9,842	9,842	2,055	2,467	2,961	3,553	4,265
524 Intergovernmental Expenditures	1,386	1,653	1,653	1,787	1,809	1,831	1,854	1,877
530 Other Uses	10,406	10,448	10,448	29,122	30,287	31,498	32,758	34,068
531 Capital Outlay	534	157	157	111	137	170	211	261
Total Expenditures	379,647	398,114	398,114	428,598	443,932	459,891	476,514	493,842
Net	(126)	0	0	0	(8,914)	(18,302)	(28,199)	(38,644)
Fund Balance - Unassigned	18,938	18,938	18,938	18,938	10,024	(8,278)	(36,477)	(75,121)



The following graph uses data from the Scenario Manager and illustrates the potential impact on the tax rate as well as the forecasted revenue and expenditures for each budget year. Future years show a structural imbalance, which indicates to decision makers the need for prudent decision-making. The tax rate or growth of property values are both variables that can be adjusted within MYFO to see how a flat tax rate or a change to property values impacts revenue.



City Council formulated eight strategic goals for the City to help see how much funding is given to each goal and how those allocations compare with one another. The graph below was created to have a visual. Goal 2 – Public Safety receives by far the largest general fund allocation. Many of the other goals receive sizable funding from sources outside the general fund (Airport, ESD, International Bridges) but this graph is exclusive to general fund is allocations by goal.





Goal One Economic Development

Create an Environment Conducive to Strong, Sustainable Economic Development

Key Strategies

- 1.1 Stabilize and expand El Paso's tax base
- 1.2 Enhance visitor revenue opportunities
- 1.3 Maximize venue efficiencies through revenue growth and control
- 1.4 Grow the core business of air transportation
- 1.5 Stimulate economic growth through transit integration
- 1.6 Provide business friendly permitting and inspection processes

Departments

Aviation
Destination El Paso
Economic Development
International Bridges





Goal Two

Public Safety

Set the Standard for a Safe and Secure City

Key Strategies

- 2.1 Maintain standing as one of the Nation's top safest cities
- 2.2 Strengthen community involvement in resident safety
- 2.3 Increase public safety operational efficiency
- 2.4 Improve motorist safety and traffic management solutions
- 2.5 Take proactive approaches to prevent fire/medical incidents and lower regional risk
- 2.6 Enforce Municipal Court orders
- 2.7 Maximize Municipal Court efficiency and enhance customer experience
- 2.8 Implement effective code enforcement strategies to reduce nuisances, enhance visual appearance, and improve overall health and safety
- 2.9 Promote building safety

Departments

Fire
Police
Municipal Court





Goal Three

Visual Image

Promote the Visual Image of El Paso

Key Strategies

- 3.1 Streamline processes to provide a solid foundation for development
- 3.2 Improve the visual impression of the community (gateways, corridors, intersections, and parkland)
- 3.3 Set one standard for infrastructure across the city

Departments

Planning and Inspections





Goal Four

Quality of Life

Enhance El Paso's Quality of Life through Recreational, Cultural and Educational Environments

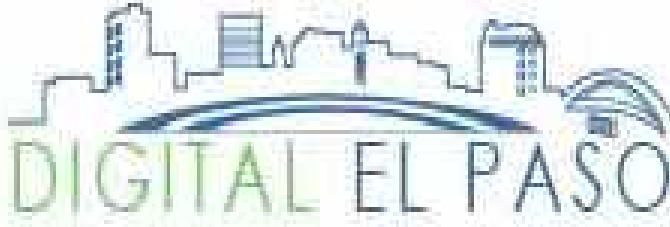
Key Strategies

- 4.1 Deliver bond projects impacting quality of life across the city in a timely, efficient manner
- 4.2 Create innovative recreational, educational and cultural programs
- 4.3 Establish technical criteria for improved quality of life facilities

Departments

Library
Museums and
Cultural Affairs
Parks and
Recreation
Zoo





Goal Five

Communications

Promote Transparent and Consistent Communication Amongst All Members of the Community

Key Strategies

- 5.1 Set a climate of respect collaboration and team spirit among City Council, City staff and the community
- 5.2 Leverage and expand the use of current and new technology to reduce inefficiencies and improve communications
- 5.3 Promote a well-balanced customer service philosophy throughout the organization
- 5.4 Enhance internal communication and employee engagement
- 5.5 Advance two way communication of key messages to external customers
- 5.6 Strengthen messaging opportunities through media outlets and proactive community outreach

Departments

Department of Information Technology Services





Goal Six

Sound Governance

Set the Standard for Sound Governance and Fiscal Management

Key Strategies

- 6.1 Recruit and retain a skilled and diverse workforce
- 6.2 Implement employee benefits and services that promote financial security
- 6.3 Implement programs to reduce organizational risks
- 6.4 Implement leading-edge practices for achieving quality and performance excellence
- 6.5 Deliver services timely and effectively with focus on continual improvement
- 6.6 Ensure continued financial stability and accountability through sound financial management, budgeting and reporting
- 6.7 Deliver effective and efficient processes to maximize value in obtaining goods and services
- 6.8 Support transparent and inclusive government
- 6.9 Maximize Municipal Court efficiency and enhance customer service through technology
- 6.10 Enhance the quality of decision making with legal representation and support
- 6.11 Provide efficient and effective services to taxpayers
- 6.12 Maintain city fleet to ensure safe and reliable vehicles and equipment
- 6.13 Maintain systems integrity, compliance, and business continuity

Departments

City Attorney
 City Manager's Office
 Human Resources
 Mayor and Council
 Municipal Clerk

Non-Departmental
 Office of the Comptroller
 Purchasing and Strategic Sourcing
 Tax



Goal Seven Infrastructure

Enhance and Sustain El Paso's Infrastructure Network

Key Strategies

- 7.1 Provide reliable and sustainable water supply and distribution systems
- 7.2 Improve competitiveness through infrastructure improvements impacting the quality of life
- 7.3 Enhance a regional comprehensive transportation system
- 7.4 Continue the strategic investment in city facilities and technology
- 7.5 Set one standard for infrastructure across the city

Departments

Capital Improvement
Department
Mass Transit – Sun Metro
Streets and Maintenance





Goal Eight

Sustainable Community

Nurture and Promote a Healthy, Sustainable Community

Key Strategies

- 8.1 Deliver prevention, intervention and mobilization services to promote a healthy, productive, and safe community
- 8.2 Stabilize neighborhoods through community, housing and ADA improvements
- 8.3 Enhance animal services to ensure El Paso's pets are provided a safe and healthy environment
- 8.4 Reduce operational energy consumption
- 8.5 Improve air quality throughout El Paso
- 8.6 Provide long-term, cost effective, sustainable regional solid waste solutions
- 8.7 Ensure community compliance with environmental regulatory requirement
- 8.8 Improve community resilience through education, outreach, and develop the resilience strategy
- 8.9 Enhance vector control and environmental education to provide a safe and healthy environment

Departments

Animal Services
Community and Human
Development
Environmental Services
Public Health







CAPITAL IMPROVEMENTS

272
Piedras St
Callejas St
Downtown 2.5
Callejas St
2.5

Capital Improvement Program

Executive Summary

The Capital Improvement Program (CIP) is a plan that identifies capital improvement projects to be completed over the next five fiscal years. Since these projects typically span more than one fiscal year, the plans are updated annually to track existing projects, to identify new projects, and to update funding estimates and forecasts. Therefore, capital projects are budgeted separately from the operating budget in a series of capital project funds. The CIP helps the City manage capital expenditures to meet the following City strategic priorities.



Economic Development

The City of El Paso will create an environment conducive to strong sustainable economic development.



Public Safety

The City of El Paso will set the standard for a safe and secure city.



Visual Image

The City of El Paso will promote the visual image of El Paso.



Quality of Life

The City of El Paso will enhance El Paso's quality of life through recreational, cultural and educational environments.



Communication

The City of El Paso will promote transparent and consistent communication amongst all members of the community.



Sound Governance

The City of El Paso will set the standard for sound governance and fiscal management.



Infrastructure

The City of El Paso will enhance and sustain El Paso's infrastructure network.



Public Health

The City of El Paso will nurture and promote a healthy, sustainable community.

Capital Improvement Program Definition

Providing infrastructure is a primary function of a local government. Maintaining public safety, city services, parks and recreation facilities, adequate transportation systems, and the community's quality of life are all heavily dependent on how the City plans for future infrastructure needs.

The Capital Improvement Program (CIP) is a comprehensive, five-year plan of capital projects that will support the continued growth and development of the city. The CIP is used in implementing and supporting the City's adopted Strategic Plan by developing a prioritized schedule of short-range and long-range community capital needs, evaluating projects, and analyzing the community's ability and willingness to pay for them in the most cost-effective way. The City uses the CIP as its method in determining future infrastructure requirements and planning the financing of facilities and equipment to maintain the service levels provided to town citizens.

A Capital Improvement Program (CIP) project is defined as a major, non-recurring project that includes one or more of the following:

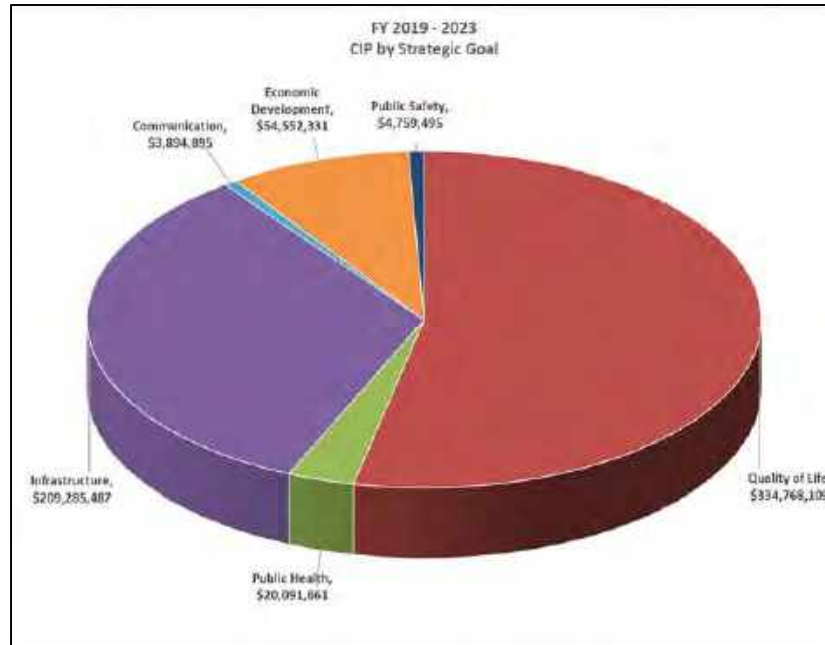
1. Any acquisition of, or improvement of, land for a public purpose.
2. Any construction of a new facility (e.g., a public building, parking lot, road, or bridge etc.), or an addition to, or extension of, such a facility.
3. A nonrecurring rehabilitation that increases the service potential of the building (i.e., something which is infrequent and would not be considered annual or other recurrent maintenance) or major repair of all or a part of a building, its grounds, or a facility.
4. Any planning, feasibility, engineering, or design study related to an individual capital improvement project or to a program that is implemented through individual capital improvement projects.

The most common examples include the purchase of land and buildings as well as construction of buildings, roads, and bridges. Sources of funding for Capital Improvement Projects may include voter-approved General Obligation Bonds (GOs), Certificates of Obligation (COs), as well as other forms of long-term financing such as Revenue Bonds, operating funds, contributions from other public and private entities, and grants.

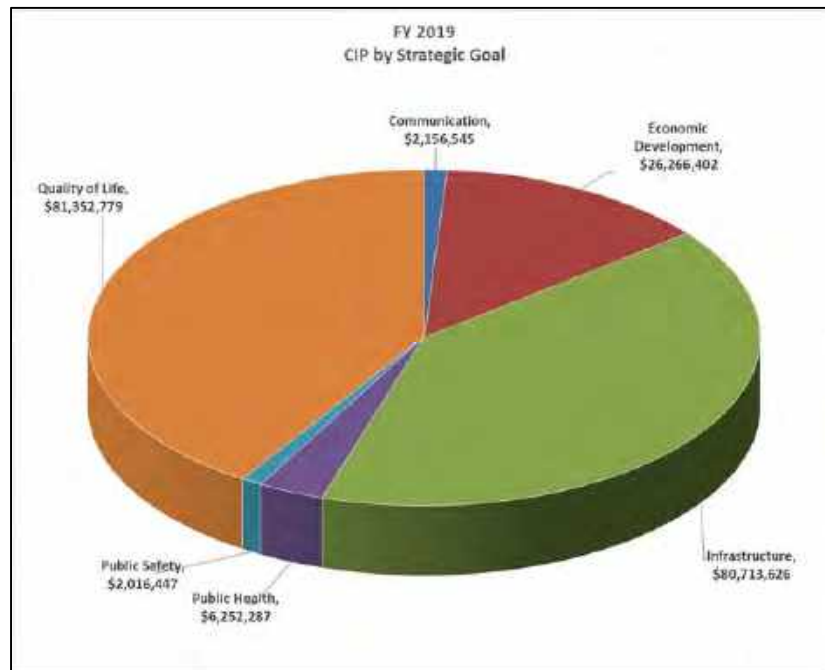
The City uses the CIP as an avenue of communication to the public. Through the CIP document, residents and businesses are provided with an accurate and concise view of the City's long-term direction for capital investment and the City's need for stable revenue sources to fund large multi-year capital projects.

Capital Improvement Program Summary

The cumulative five-year CIP for the City of El Paso totals \$627,351,977 for fiscal years 2019 through 2023. The graph below shows the allocations by strategic goal for the given years:



The amount allocated for CIP projects in the FY 2019 budget is \$198,758,086. The graph below shows the allocations by strategic goal. The projects included in the FY 2019 CIP reflect the needs of the City based on goals established in by the Strategic Plan. The projects represent a significant investment in the community's Quality of Life and infrastructure of the City.

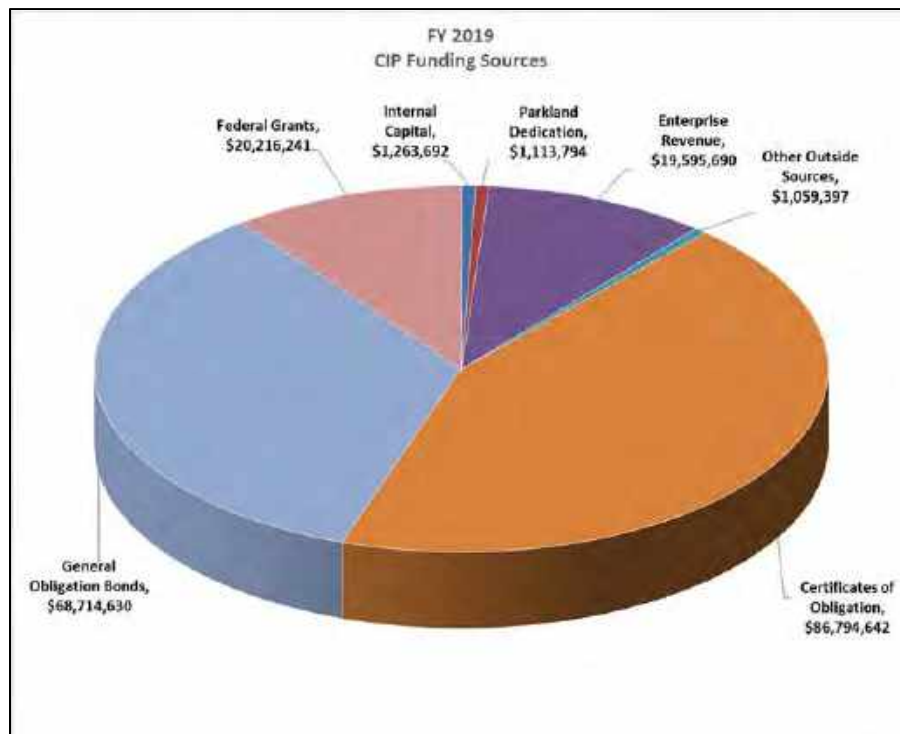


Financing the Capital Improvement Program

Over the years, the City of El Paso has financed a substantial portion of capital improvements through general obligation bonds and certificates of obligation. The “pay-as-you-go” financing method has been the preferred method for funding CIP projects. Revenues deemed one-time in nature are dedicated towards one-time capital projects. The following options may be considered when analyzing potential funding sources for CIP projects:

- General Obligation Bonds
- Quality of Life General Obligation Bonds
- Certificates of Obligation
- Certificates of Obligation - Enterprise
- Revenue Bonds
- Commercial Paper
- Pension Obligation Bonds
- Tax Notes
- Lease Purchase Obligations

Funding for the FY 2019 CIP totals \$198,758,086 and is derived from a variety of sources as depicted in the chart below:



In FY 2019, Certificates of Obligation, the largest funding source, represents 44% or \$86.8 million of the total CIP. The second largest source is General Obligations, which represents 35% of the total. A continuing challenge for the City of El Paso is the development of new funding sources to supplement its current income as it continues to grow.

Impact on the Operating Budget

The City of El Paso’s operating budget is directly affected by the CIP. When certain types of capital projects are developed and completed, they also have ongoing financial impacts on the City’s operating budgets. For example, if the City were to construct a new park or ball field, the operating budget for the Parks and Recreation Department would increase to include capacity for any new staff, equipment, utilities, supplies, etc. that would be necessary to maintain and operate the new facility.

In the FY 2019-2023 CIP, the individual projects include an estimated future operating budget impact, if it is possible to identify the cost at this time in the project’s lifecycle. These costs are estimates provided by the professionals in each department that are responsible for the completion of the project.

The City carefully considers these operating costs when deciding which projects move forward in the CIP, as it is not sustainable for the City to fund concurrently several large-scale projects that have significant operating budget impacts. Emphasis is placed on the desire for self-sustaining projects with neutral operating impacts.

The table below summarizes the projected annual impact of the FY 2019 CIP on the City’s operating budget:

Project	Impact	Impact \$ Annually
Bartlett Phase 2	Trash cans, fertilizer, landscape materials, chat aggregate, herbicides, water, signage, litter control, and mowing (Partials from FY18)	\$ 4,363
Argal at Las Palmas Park	Trash cans, fertilizer, landscape materials, chat aggregate, herbicides, water, signage, litter control, and mowing (Partials from FY18)	\$ 21,750
Paseo del Sol	Trash cans, fertilizer, landscape materials, chat aggregate, herbicides, water, signage, litter control, and mowing (Partials from FY18)	\$ 2,197
Westside Pool	Pool accessories, office supplies, first aid kits, staff training, chemical supplies, maintenance supplies (Partials from FY18)	\$ 28,025
Trailheads & Trails	Trash cans, fertilizer, landscape materials, herbicides, plants/seeds, sod, signage and litter control	\$ 19,125
Attrition for the QoL positions	(Partials from FY18)	\$ 157,266
Shawver Park - Sports Fields	Recreation supplies (soccer goals, bases)	\$ 45,200
Eastside Senior Center Expansion	Janitorial, recreation supplies, wall mirrors, television, microphones, stage	\$ 15,288
Scattered Fields	Litter control, signage, landscape materials herbicides	\$ 21,720
Chamizal Spray Park	UV service, chemicals, swimming pool supplies	\$ 26,784
Open Space	Litter control, signage, landscape materials herbicides	\$ 13,000
Chihuahuan Desert	Furniture, maintenance/repairs, animal food and medications, additional staff (Education Specialists, General Service Worker, Plumber, Facility Maintenance Worker, Zoo Communications Technician, Senior Zoo Keeper, Zookeepers)	\$ 348,333
Sea Lion	Transportation costs, maintenance/repairs, training	\$ 30,120
South American Pavilion (SAP)	Building maintenance/repair, cleaning supplies, animal food/supplies, equipment	\$ 16,855
Administration	Furniture, computer, equipment, supplies and additional staff (Assistant Director, Cashiers)	\$ 148,426
Carousel	AED, cleaning supplies, landscaping, equipment	\$ 12,900
Project Management Office	Golf cart, cell phone service for personnel	\$ 7,500
Marketing	Rebranding of Zoo, website, logo and tag line	\$ 50,000
Children's Museum	Traveling exhibitions & programs, professional fees, insurance, utilities, network, IT, physical plant and additional staff (Director, Development/Marketing Director, Membership Manager, Event Coordinator, Volunteer Coordinator)	\$ 871,333
Streets and Maintenance - Various Projects	Building maintenance including plumbing, electrical, HVAC, and building (painting, flooring, door etc.)	\$ 47,000
Information Technology - Various Projects	Computers, Microsoft licensing, antivirus, printers and M&S Access Control/Surveillance	\$ 154,340
	Total	\$ 2,041,525

Summary

Projects included in the FY 2019 CIP reflect the combined efforts of all City departments as well as the City Council and El Paso residents. The plan recognizes the added benefits the projects will bring to the City, while understanding the fiscal requirements and obligations each of these projects will entail. The CIP is updated annually, and new projects may be included should additional funding sources be identified.

The FY 2019 CIP attempts to meet the priority needs of the community, at the same time maintaining financial sustainability in future years. The plan as submitted is financially feasible and many of the projects included can be expected to be complete before the end of the fiscal year. As City priorities and policies change, it is imperative that the CIP remain fluid and undergo continual evaluation to ensure the projects and funding sources are in accordance with the City Council priorities and policies.

The tables and documents provided on the following pages offer an in-depth view into the CIP budget and provide detailed information on the projects and the impact they have on the operating budget.

Table 1 below shows the five-year CIP for projects under Strategic Goal 1, Economic Development:

Table 1

Project Name	Fiscal Year				
	2019	2020	2021	2022	2023
Admin West Parking Lot Reconstruction	\$ -	\$ 700,000	\$ -	\$ -	\$ -
Airport Landscape Improvements	\$ 400,000	\$ -	\$ -	\$ -	\$ -
ARFF Safety Equipment	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -
Automatic Commercial Vehicle Tracking - Taxis and Shuttles	\$ 200,000	\$ -	\$ -	\$ -	\$ -
Cargo Ramp Light Upgrade	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -
Checked Baggage Inspection System	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -
Cohen Site Readiness	\$ 1,301,641	\$ 1,454,316	\$ 245,140	\$ -	\$ -
Convair Road and Old Rental Car Leasholds*	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -
Downtown Pedestrian Wayfinding	\$ 141,909	\$ 14,879	\$ -	\$ -	\$ -
HVAC Annual Upgrades FY 16-21	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ -
IT Capital Enterprise Fund Recovery	\$ 266,294	\$ 266,294	\$ 266,294	\$ -	\$ -
METRO 31	\$ 936,075	\$ -	\$ -	\$ -	\$ -
NASA Improvements (To include Roof & Wash Rack)	\$ 450,000	\$ 450,000	\$ -	\$ -	\$ -
Parking Lot Electrical Improvements	\$ 500,000	\$ 250,000	\$ -	\$ -	\$ -
PASEO DE LAS LUCES	\$ 9,072	\$ -	\$ -	\$ -	\$ -
PASO DEL NORTE POE ROUNDABOUT	\$ 765,643	\$ 695,167	\$ 139,033	\$ -	\$ -
Relocation of Twy M (FAA FY20)	\$ -	\$ -	\$ 6,213,626	\$ -	\$ -
Rental Car Agency Admin Building	\$ -	\$ -	\$ -	\$ 4,500,000	\$ -
Runway 4-22 Reconstruction & Taxiway System	\$ 14,225,048	\$ -	\$ -	\$ -	\$ -
Runway Turn-offs (TWY S, T, G, K, J, F) (FAA FY21)	\$ -	\$ -	\$ -	\$ 5,270,100	\$ -
Security Camera Upgrades	\$ -	\$ 600,000	\$ -	\$ -	\$ -
SUN CITY LIGHTS LOW VAL 5 PNTS	\$ 840,720	\$ 1,050,900	\$ 210,180	\$ -	\$ -
SUN CITY LIGHTS TBD	\$ 420,000	\$ 525,000	\$ 105,000	\$ -	\$ -
Taxiway U from Customs Ramp to Twy L	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -
Terminal General Improvements	\$ 550,000	\$ -	\$ -	\$ -	\$ -
Terminal Ramp Light Upgrade	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -
Total	\$ 26,266,402	\$ 7,566,555	\$ 7,439,273	\$ 13,280,100	\$ -

Table 2 below shows the five-year CIP for projects under Strategic Goal 2, Public Safety:

Table 2

Project Name	Fiscal Year				
	2019	2020	2021	2022	2023
FIRE STATION RESTROOM REHAB	\$ 243,887	\$ 199,544	\$ -	\$ -	\$ -
Fire Vehic Replace-2017 Capita	\$ 54,511	\$ -	\$ -	\$ -	\$ -
PD HQ Parking Garage Improve	\$ 898,354	\$ 1,122,943	\$ 224,589	\$ -	\$ -
Police Veh Replace-2017 Capita	\$ 797,315	\$ 996,643	\$ 199,329	\$ -	\$ -
School Zone Safety Ped Improve	\$ 22,380	\$ -	\$ -	\$ -	\$ -
Total	\$ 2,016,447	\$ 2,319,130	\$ 423,917	\$ -	\$ -

Table 3 below shows the five-year CIP for projects under Strategic Goal 4, Quality of Life:

Table 3

Project Name	Fiscal Year				
	2019	2020	2021	2022	2023
Admin Bldg Expand Improv	\$ 136,771	\$ 111,903	\$ -	\$ -	\$ -
Adrian Garcia Park	\$ 122,550	\$ 13,617	\$ -	\$ -	\$ -
Afr Wetlands River Hog Exhibit	\$ 15,509	\$ -	\$ -	\$ -	\$ -
Africa Bird Indoor Hold Area	\$ 163,309	\$ 133,617	\$ -	\$ -	\$ -
Africa Public Restroom	\$ 136,091	\$ 111,347	\$ -	\$ -	\$ -
Airway Blvd Median Art Project	\$ 550,000	\$ 450,000	\$ -	\$ -	\$ -
Alameda Lib & Rec Center	\$ 2,095,493	\$ 2,724,141	\$ 3,268,969	\$ 293,369	\$ -
ALAMEDA REC CENTER FLAT FIELD	\$ 543,132	\$ 678,915	\$ 135,783	\$ -	\$ -
Alligator Exhibit	\$ 380,728	\$ 311,505	\$ -	\$ -	\$ -
Andean Bear Exhibit	\$ 19,209	\$ -	\$ -	\$ -	\$ -
ANGORA LP MEDIAN LNDSKP NIP III	\$ 12,320	\$ -	\$ -	\$ -	\$ -
Animal Holding Bldg 2 Improve	\$ 171,475	\$ 140,297	\$ -	\$ -	\$ -
Animal Management	\$ 184,969	\$ 151,339	\$ -	\$ -	\$ -
Argal Park at Las Palmas	\$ 46,834	\$ -	\$ -	\$ -	\$ -
Armijo Center Security Cameras	\$ 14,500	\$ -	\$ -	\$ -	\$ -
Armijo Library Improvements	\$ 190,124	\$ 155,556	\$ -	\$ -	\$ -
ASCARATE TO RIVERSIDE PAVED TR	\$ 74,005	\$ -	\$ -	\$ -	\$ -
Asia Discovery Center	\$ 98,511	\$ -	\$ -	\$ -	\$ -
AZTEC-NAVAHO SDWALK GAP NIP III	\$ 12,108	\$ -	\$ -	\$ -	\$ -
B Chesher Additional Lighting	\$ 17,501	\$ -	\$ -	\$ -	\$ -
B Chesher Storage Faciltiy	\$ 395,901	\$ 395,901	\$ -	\$ -	\$ -
BALSAM/MIMOSA SDWALK NIP III	\$ 29,475	\$ -	\$ -	\$ -	\$ -
Bartlett Park	\$ 51,206	\$ -	\$ -	\$ -	\$ -
Blackie Cheshe/ Sand Bluff Ped	\$ 5,156	\$ -	\$ -	\$ -	\$ -
BLACKIE CHESHER DUG-OUT	\$ 11,640	\$ -	\$ -	\$ -	\$ -
BORDERLAND/PARK IMPRV NIP III	\$ 11,724	\$ -	\$ -	\$ -	\$ -
Boys Club Futsal Sidewalks	\$ 18,000	\$ -	\$ -	\$ -	\$ -
BRADEN ABOUD SPRAY PARK - D7	\$ 40,506	\$ -	\$ -	\$ -	\$ -
Brisa Del Este Playground	\$ 5,421	\$ -	\$ -	\$ -	\$ -
C Fox Library Improvements	\$ 222,662	\$ 182,178	\$ -	\$ -	\$ -
Canal Landscape Improve	\$ 51,444	\$ -	\$ -	\$ -	\$ -
Carlos Bombach Playground	\$ 5,437	\$ -	\$ -	\$ -	\$ -
Carolina Garden	\$ 6,840	\$ -	\$ -	\$ -	\$ -
Carousel Site Dev -Asian Gatew	\$ 9,323	\$ -	\$ -	\$ -	\$ -
Chamizal Lib & Rec Center	\$ 1,508,239	\$ 1,960,710	\$ 2,352,853	\$ 211,153	\$ -
Chamizal Park Improvements	\$ 119,790	\$ 13,310	\$ -	\$ -	\$ -
Chelsea Pool	\$ 1,847,689	\$ 2,401,996	\$ 1,909,278	\$ -	\$ -
Chihuahuan Desert Exh Complex	\$ 267,803	\$ 219,112	\$ -	\$ -	\$ -
Children's Museum	\$ 2,511,435	\$ 5,022,871	\$ 7,534,306	\$ 1,339,432	\$ 334,858
Cielo Vista Sidewalk Improve	\$ 16,680	\$ -	\$ -	\$ -	\$ -
CIMARRON #1(LOMAS DEL SOL#3)	\$ 16,510	\$ -	\$ -	\$ -	\$ -
CIMMARON COVE	\$ 9,288	\$ -	\$ -	\$ -	\$ -
Colonia Verde Park Canopy	\$ 70,000	\$ -	\$ -	\$ -	\$ -
Community Garden Project	\$ 6,438	\$ -	\$ -	\$ -	\$ -

Coronado Park	\$ 15,720	\$ -	\$ -	\$ -	\$ -	\$ -
Coyote Cave - Canopy	\$ 10,987	\$ -	\$ -	\$ -	\$ -	\$ -
D Shinault Skate Park Improve	\$ 395,901	\$ 395,901	\$ -	\$ -	\$ -	\$ -
D VanDoren Library Improvement	\$ 337,152	\$ 275,851	\$ -	\$ -	\$ -	\$ -
Digital Wall at History Museum	\$ 148,091	\$ 63,468	\$ -	\$ -	\$ -	\$ -
Downtown Pedestrian Pathways	\$ 26,902	\$ -	\$ -	\$ -	\$ -	\$ -
E Moreno Library Improvements	\$ 383,385	\$ 313,678	\$ -	\$ -	\$ -	\$ -
E.L. WILLIAMS PARK	\$ 6,978	\$ -	\$ -	\$ -	\$ -	\$ -
E.L. Williams Bathroom Enclosur	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -
Eastside Regional Park	\$ 2,599,714	\$ 4,586,157	\$ 6,076,144	\$ -	\$ 1,034,168	\$ 114,908
Eastside Senior Rec Ctr Rehab	\$ 526,738	\$ 658,422	\$ 131,684	\$ -	\$ -	\$ -
Eastside Sports Complex	\$ 116,904	\$ -	\$ -	\$ -	\$ -	\$ -
Eastside Sports Complex Ph. II	\$ 952,952	\$ 1,238,837	\$ 984,717	\$ -	\$ -	\$ -
Eastwood Dog Park Improvements	\$ 13,225	\$ -	\$ -	\$ -	\$ -	\$ -
Ed Animal Holding	\$ 5,525	\$ -	\$ -	\$ -	\$ -	\$ -
Education Discovery Center	\$ 99,074	\$ -	\$ -	\$ -	\$ -	\$ -
Elephant Rhino Exhibit Rehab	\$ 177,488	\$ 145,217	\$ -	\$ -	\$ -	\$ -
End Species Breeding Center	\$ 388,023	\$ 317,473	\$ -	\$ -	\$ -	\$ -
Event Tent & Restrooms	\$ 16,437	\$ -	\$ -	\$ -	\$ -	\$ -
Existing Sports Field Lighting	\$ 931,981	\$ 1,164,977	\$ 232,995	\$ -	\$ -	\$ -
Express Library (joint use)	\$ 157,557	\$ 39,389	\$ -	\$ -	\$ -	\$ -
Express Library at Rec Ctr	\$ 161,013	\$ 40,253	\$ -	\$ -	\$ -	\$ -
Flat Fields Various Locations	\$ 1,234,553	\$ 1,604,919	\$ 1,925,903	\$ -	\$ 172,837	\$ -
G510802 RIVERBEND TRAIL PRJCT	\$ 19,492	\$ -	\$ -	\$ -	\$ -	\$ -
Galapagos Exhibit	\$ 311,911	\$ 255,200	\$ -	\$ -	\$ -	\$ -
GALATZAN PLAYGROUND	\$ 14,384	\$ -	\$ -	\$ -	\$ -	\$ -
Galatzan Daycare Canopy	\$ 9,805	\$ -	\$ -	\$ -	\$ -	\$ -
GRACE CHOPE PARK UPGRADE	\$ 16,112	\$ -	\$ -	\$ -	\$ -	\$ -
Grandview Sr Center Improve	\$ -	\$ -	\$ 285,000	\$ -	\$ 994,752	\$ 1,184,389
HOUSTON PRK AMENITIES NIP III	\$ 10,263	\$ -	\$ -	\$ -	\$ -	\$ -
I Schwartz Library Improvement	\$ 18,957	\$ -	\$ -	\$ -	\$ -	\$ -
Independence Hike & Bike Trail	\$ 40,317	\$ -	\$ -	\$ -	\$ -	\$ -
Indian Heights Improvements	\$ 12,177	\$ -	\$ -	\$ -	\$ -	\$ -
J Cisneros Library Improvement	\$ 146,629	\$ 119,969	\$ -	\$ -	\$ -	\$ -
J Marquez Library Improvements	\$ 210,829	\$ -	\$ -	\$ -	\$ -	\$ -
JAMES GRANT RES STRLTS NIP III	\$ 22,748	\$ -	\$ -	\$ -	\$ -	\$ -
Joey Barraza & Vino Prk Lighti	\$ 479,427	\$ 599,284	\$ 119,857	\$ -	\$ -	\$ -
Joey Barraza & Vino Prk Maint	\$ -	\$ -	\$ -	\$ -	\$ 395,901	\$ 395,901
Joey Barraza & Vino Prk Ph II	\$ 599,624	\$ 749,530	\$ 149,906	\$ -	\$ -	\$ -
JOHN LYONS SOCCER NET SCREEN	\$ 39,179	\$ -	\$ -	\$ -	\$ -	\$ -
Johnson Basin Park	\$ 22,963	\$ -	\$ -	\$ -	\$ -	\$ -
JORGE MONTALVO PARK IMPV	\$ 8,281	\$ -	\$ -	\$ -	\$ -	\$ -
K Dragon Red Panda Exh Rehab	\$ 1,069,898	\$ 1,390,867	\$ 1,669,040	\$ -	\$ 149,786	\$ -
Kalahari Discovery Center	\$ 121,930	\$ -	\$ -	\$ -	\$ -	\$ -
L Forti Pool Rehab & Encl	\$ 1,990,257	\$ 2,587,334	\$ 2,056,599	\$ -	\$ -	\$ -
Lancaster - Trees	\$ 11,200	\$ -	\$ -	\$ -	\$ -	\$ -
Leopard Exhibit Renovation	\$ 184,703	\$ 151,120	\$ -	\$ -	\$ -	\$ -
Library Materials Purchase	\$ 253,002	\$ 207,002	\$ -	\$ -	\$ -	\$ -
LIZ MORAYMA GONZALEZ PARK	\$ 509,070	\$ 636,338	\$ 127,268	\$ -	\$ -	\$ -
Lomaland Park & Rec Center	\$ 1,420,767	\$ 2,841,534	\$ 4,262,301	\$ -	\$ 852,460	\$ 94,718
M Gomez Park Improvements	\$ -	\$ -	\$ 950,162	\$ -	\$ 1,187,703	\$ 237,541
Main Library Improvements	\$ 652,124	\$ 815,155	\$ 163,031	\$ -	\$ -	\$ -
Marty Robbins Park Amenities	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ -
MARTY ROBBINS SPRAY PARK - D8	\$ 17,585	\$ -	\$ -	\$ -	\$ -	\$ -
Memorial Library Improvements	\$ 280,489	\$ 229,491	\$ -	\$ -	\$ -	\$ -
Mexican Americ Cultural Center	\$ 1,322,214	\$ 1,718,879	\$ 2,062,654	\$ -	\$ 185,110	\$ -
MISSION HILLS METAL CANOPY	\$ 24,123	\$ -	\$ -	\$ -	\$ -	\$ -
MONTOYA HTS-RUBY COATES NIPIII	\$ 13,486	\$ -	\$ -	\$ -	\$ -	\$ -
Multipurpose Ctr Instruct Pool	\$ 191,133	\$ 156,382	\$ -	\$ -	\$ -	\$ -
Multipurpose Perf Art & Entert	\$ 31,402,963	\$ 43,964,148	\$ 47,104,444	\$ -	\$ 34,543,259	\$ -
N Richardson Rec Cntr Improve	\$ 989,662	\$ 1,237,078	\$ 247,416	\$ -	\$ -	\$ -
NE Basin Park Construction	\$ 217,746	\$ 178,155	\$ -	\$ -	\$ -	\$ -
Neigh Improve Projects Master	\$ 1,744,448	\$ 2,267,782	\$ 2,721,338	\$ -	\$ 244,223	\$ -
NEIGHB IMP PROG YR3 ENG COSTS	\$ 22,405	\$ -	\$ -	\$ -	\$ -	\$ -

Northeast Aquatics Facility	\$ 2,049,601	\$ 2,545,586	\$ 2,812,427	\$ 252,397	\$ -
Open Space Land Acquisition	\$ 917,413	\$ 1,192,637	\$ 947,994	\$ -	\$ -
O'Rourke Rec Center Improve	\$ -	\$ -	\$ -	\$ 989,752	\$ 1,237,190
P Harris Rec Center Improve	\$ 68,897	\$ -	\$ -	\$ -	\$ -
PARK HILLS PARK IMPROVEMENTS	\$ 70,000	\$ -	\$ -	\$ -	\$ -
Park Improvements 2014	\$ 7,762	\$ -	\$ -	\$ -	\$ -
Park Play Structures Install	\$ 495,856	\$ 619,820	\$ 123,964	\$ -	\$ -
Park Shade Canopies Install	\$ 432,708	\$ 540,885	\$ 108,177	\$ -	\$ -
Paseo Del Sol Park Improve	\$ 169,939	\$ 139,041	\$ -	\$ -	\$ -
PASO DEL NORTE TRAIL LIGHTING	\$ 330,000	\$ 270,000	\$ -	\$ -	\$ -
Paved Trails	\$ 1,200,883	\$ 1,561,148	\$ 1,873,377	\$ 168,124	\$ -
Pavo Real Pool	\$ 33,177	\$ -	\$ -	\$ -	\$ -
Pavo Real Rec Ctr Improve	\$ -	\$ -	\$ 581,899	\$ 969,831	\$ 387,932
Penguin Exhibit	\$ 931,437	\$ 1,210,869	\$ 1,453,042	\$ 130,401	\$ -
PLAYGROUND EQUIPMENT & IMPROVE	\$ 158,327	\$ 39,582	\$ -	\$ -	\$ -
PUEBLO VIEJO PARK	\$ 8,998	\$ -	\$ -	\$ -	\$ -
Purchase of Mobile Technology	\$ 234,714	\$ 192,039	\$ -	\$ -	\$ -
R Burges Library Expansion	\$ 11,426	\$ -	\$ -	\$ -	\$ -
RESIDENTIAL MILE MARKERS	\$ 9,314	\$ -	\$ -	\$ -	\$ -
RESIDENTIAL STREETLIGHTS	\$ 19,748	\$ -	\$ -	\$ -	\$ -
Resler Buffered Bike Trail	\$ 41,501	\$ -	\$ -	\$ -	\$ -
RIM/UPPER TOM LEA PARK	\$ 8,421	\$ -	\$ -	\$ -	\$ -
RUTHERFORD CURB CUT NIP III	\$ 6,759	\$ -	\$ -	\$ -	\$ -
S America Pavillion Restrooms	\$ 146,434	\$ 119,810	\$ -	\$ -	\$ -
S Rivas Spray Park	\$ 21,018	\$ -	\$ -	\$ -	\$ -
Sal Berroteran Soccer Field	\$ 25,000	\$ -	\$ -	\$ -	\$ -
Salvador Rivas Park Improvemen	\$ 302,500	\$ 247,500	\$ -	\$ -	\$ -
San Jacinto Plaza Reconstruct	\$ 5,443	\$ -	\$ -	\$ -	\$ -
Sandstone S&D Improve	\$ 29,259	\$ -	\$ -	\$ -	\$ -
Sea Lion Exhibit Upgrade	\$ 51,726	\$ -	\$ -	\$ -	\$ -
Shaded Concessions	\$ 175,721	\$ 143,771	\$ -	\$ -	\$ -
Shawver Park Sport Field Rehab	\$ 551,900	\$ 689,875	\$ 137,975	\$ -	\$ -
SHAWVER PRK AMENITIES NIP III	\$ 11,027	\$ -	\$ -	\$ -	\$ -
South American Pavilion Repair	\$ 162,367	\$ 40,592	\$ -	\$ -	\$ -
SOUTHSIDE PARK	\$ -	\$ -	\$ -	\$ -	\$ -
Spray Park Amenities-Dist. 1-8	\$ 267,569	\$ 218,920	\$ -	\$ -	\$ -
Squirrel Monkey Exhibit Repair	\$ 290,690	\$ 237,837	\$ -	\$ -	\$ -
Student Memorial Improvements	\$ 14,548	\$ -	\$ -	\$ -	\$ -
Suffolk Park Playground	\$ 38,750	\$ -	\$ -	\$ -	\$ -
SUMMIT FILLMORE CANOPY NIP III	\$ 8,750	\$ -	\$ -	\$ -	\$ -
Support Elements Zoo Wide	\$ 987,496	\$ 1,283,745	\$ 1,540,494	\$ 138,250	\$ -
Tapir Yard Holding Facility	\$ 143,771	\$ 15,975	\$ -	\$ -	\$ -
THOMAS MANOR PARK	\$ 60,700	\$ -	\$ -	\$ -	\$ -
Three Hills Loop Trail	\$ 5,165	\$ -	\$ -	\$ -	\$ -
TIERRA DEL ESTE 56 PRK UPGRADE	\$ 13,683	\$ -	\$ -	\$ -	\$ -
TIERRA DEL ESTE#27 PARKING LOT	\$ 144,000	\$ 36,000	\$ -	\$ -	\$ -
TOM LEA PARK SLOPE REHABILITA	\$ 1,364,828	\$ 1,774,276	\$ 2,129,131	\$ 3,830,617	\$ -
Touch Tank Installation	\$ 727,616	\$ -	\$ -	\$ -	\$ -
Trail Head Parking Areas	\$ 507,481	\$ 634,352	\$ 126,870	\$ -	\$ -
Travis Park Parking Lot Improv	\$ 5,384	\$ -	\$ -	\$ -	\$ -
Tres Suenos 10	\$ 121,788	\$ 13,532	\$ -	\$ -	\$ -
Upgrades to Museums	\$ 159,994	\$ 39,999	\$ -	\$ -	\$ -
VALLEY CREEK TRAIL ACCESS	\$ 37,656	\$ -	\$ -	\$ -	\$ -
VENTANAS # 3	\$ 90,000	\$ -	\$ -	\$ -	\$ -
Veterans Rec Center Expansion	\$ 551,242	\$ 689,052	\$ 137,810	\$ -	\$ -
Viscount Blvd Hike&Bike Trail	\$ 92,111	\$ -	\$ -	\$ -	\$ -
Wainwright Park	\$ -	\$ -	\$ -	\$ 296,910	\$ 237,528
Walter Clarke Swings	\$ 5,097	\$ -	\$ -	\$ -	\$ -
WAYNE RETN POND RCKWALL NIP III	\$ 8,352	\$ -	\$ -	\$ -	\$ -
Westside Aquatics Facility	\$ 242,182	\$ 198,149	\$ -	\$ -	\$ -
WESTSIDE DOG PARK	\$ 11,426	\$ -	\$ -	\$ -	\$ -
Westside Library Improvements	\$ 90,022	\$ 225,055	\$ 585,143	\$ -	\$ -
Westside Park Sports Fields	\$ 17,068	\$ -	\$ -	\$ -	\$ -
Westside Pool	\$ 651,951	\$ 474,616	\$ -	\$ -	\$ -

Wildlife Theatre Stadium	\$ 75,897	\$ -	\$ -	\$ -	\$ -
Ysleta Lib Imp-Sergio Troncos	\$ 175,464	\$ -	\$ -	\$ -	\$ -
Ysleta Library Parking Lot	\$ 31,165	\$ -	\$ -	\$ -	\$ -
YUCCA CHESS PARK	\$ 22,056	\$ -	\$ -	\$ -	\$ -
Yucca Park Basketball Courts	\$ 9,881	\$ -	\$ -	\$ -	\$ -
Zoo Plaza Improvements	\$ 314,370	\$ 257,212	\$ -	\$ -	\$ -
Total	\$ 81,352,779	\$ 101,779,978	\$ 99,029,952	\$ 48,380,435	\$ 4,224,964

Table 4 below shows the five-year CIP for projects under Strategic Goal 5, Communication:

Table 4

Project Name	Fiscal Year				
	2019	2020	2021	2022	2023
FIBER INTERCONNECT	\$ 23,029	\$ -	\$ -	\$ -	\$ -
FY2009 IT Action Plan	\$ 8,866	\$ -	\$ -	\$ -	\$ -
IT CITYWIDE CYBER SECURITY	\$ 309,650	\$ 253,350	\$ -	\$ -	\$ -
IT CITYWIDE HARDWARE SOFTWARE	\$ 330,000	\$ 270,000	\$ -	\$ -	\$ -
IT DATACENTER EQUIP AND LAB	\$ 385,000	\$ 315,000	\$ -	\$ -	\$ -
IT NETWORK & WI-FI EQUIPMENT	\$ 550,000	\$ 450,000	\$ -	\$ -	\$ -
IT PUBLIC SAFETY AND SYS INFRA	\$ 550,000	\$ 450,000	\$ -	\$ -	\$ -
Total	\$ 2,156,545	\$ 1,738,350	\$ -	\$ -	\$ -

Table 5 below shows the five-year CIP for projects under Strategic Goal 7, Infrastructure:

Table 5

Project Name	Fiscal Year				
	2019	2020	2021	2022	2023
ADA CURB CUTS	\$ 277,494	\$ 227,041	\$ -	\$ -	\$ -
ADA Curb Cuts & Shelters	\$ 1,223,249	\$ 1,590,224	\$ 1,908,269	\$ 171,255	\$ -
Alabama Drainage Ditch Replace	\$ 104,700	\$ -	\$ -	\$ -	\$ -
Alameda & Whittier Traffic Sig	\$ 140,610	\$ 115,045	\$ -	\$ -	\$ -
Alameda Rapid Transit System	\$ 2,988,354	\$ 357,915	\$ -	\$ -	\$ -
ALAMEDA RTS SIDEWALK IMPROVEME	\$ 743,084	\$ 39,110	\$ -	\$ -	\$ -
Bicycle Connectivity Infrs.Ph2	\$ 62,500	\$ -	\$ -	\$ -	\$ -
Bicycle Connect Infrs Imp.Ph1	\$ 187,078	\$ 113,405	\$ -	\$ -	\$ -
Border West Expressway TXDOT	\$ 157,049	\$ 67,307	\$ -	\$ -	\$ -
Bus Purchases	\$ 1,495,947	\$ 1,944,731	\$ 2,333,677	\$ 209,433	\$ -
Canterbury Trail Improvements	\$ 518,353	\$ 647,941	\$ 129,588	\$ -	\$ -
Chamizal Neigh Ped Enh Ph.1	\$ 757,123	\$ -	\$ -	\$ -	\$ -
Chamizal Neighbor.Ped.Enh.Ph 2	\$ 262,749	\$ 421,654	\$ -	\$ -	\$ -
Cielo Vista Sidewalk Improve	\$ 76	\$ -	\$ -	\$ -	\$ -
City Hall #1 Entrance Renovati	\$ 14,959	\$ -	\$ -	\$ -	\$ -
Citywide Street PCI Study	\$ 17,681	\$ -	\$ -	\$ -	\$ -
Cohen Stadium Canopy Improve	\$ 99,378	\$ -	\$ -	\$ -	\$ -
Delta Dr. Overpass @ RR Xing	\$ 235,915	\$ -	\$ -	\$ -	\$ -
Delta Street at Playa Drain	\$ 98,570	\$ -	\$ -	\$ -	\$ -
Doniphan & Bird Traffic Signal	\$ 160,918	\$ 131,661	\$ -	\$ -	\$ -
Doniphan & West Green TrafSign	\$ 162,344	\$ 132,827	\$ -	\$ -	\$ -
DOWNTOWN RESTROOM FACILITIES	\$ 400,115	\$ 297,991	\$ -	\$ -	\$ -
Downtown Sidewalks Improvement	\$ 266,890	\$ 218,364	\$ -	\$ -	\$ -
Downtown Train Bridge Rehab	\$ 8,976	\$ -	\$ -	\$ -	\$ -
Dyer Rapid Transit System	\$ 4,944	\$ 992,139	\$ -	\$ -	\$ -
DYER RTS	\$ 6,371,289	\$ 714,100	\$ 142,820	\$ -	\$ -
DYER RTS SIDEWALK IMPROVEMENT	\$ 16,985	\$ -	\$ -	\$ -	\$ -
Edgemere Linear Pk Trail Light	\$ 604,969	\$ 756,212	\$ 151,242	\$ -	\$ -
Edgemere Roundabout @Rich Beem	\$ 351,696	\$ 181,978	\$ -	\$ -	\$ -
EDGEMERE ROUNDABOUT AT RC POE	\$ 542,631	\$ 146,877	\$ -	\$ -	\$ -
Edgemere Trail Improvements	\$ 41,464	\$ -	\$ -	\$ -	\$ -
EL PASO CITY WIDE WAYFINDING	\$ 916,644	\$ -	\$ -	\$ -	\$ -
EQUIPMENT REPLACEMENT	\$ 7,482	\$ -	\$ -	\$ -	\$ -
Franklin Canal at Davis Street	\$ 74,400	\$ -	\$ -	\$ -	\$ -
G780603 FHWA-TXDOT-MPO FY'06	\$ 169,982	\$ 139,076	\$ -	\$ -	\$ -

Glory Road Transit Terminal	\$ 465,310	\$ 310,206	\$ -	\$ -	\$ -	\$ -
Independence Light & Amenities	\$ 130,342	\$ 14,482	\$ -	\$ -	\$ -	\$ -
Isela Rubalcaba Extension	\$ 462,077	\$ 529,052	\$ 105,810	\$ -	\$ -	\$ -
Kenworthy & Sun Valley TraffSi	\$ 143,134	\$ 35,784	\$ -	\$ -	\$ -	\$ -
Love Road Property Improvement	\$ 10,670	\$ -	\$ -	\$ -	\$ -	\$ -
Marcus Uribe & Sean Haggerty	\$ 131,178	\$ 107,327	\$ -	\$ -	\$ -	\$ -
MEDIAN&PARKWAY LANDSCAPING MAS	\$ 71,146	\$ -	\$ -	\$ -	\$ -	\$ -
MESA RAPID TRANSIT SYSTEM	\$ 774,724	\$ -	\$ -	\$ -	\$ -	\$ -
Mesquite Hills Street Imp	\$ 6,568	\$ -	\$ -	\$ -	\$ -	\$ -
MISSION VALLEY TRANSIT TERM	\$ 320,122	\$ 261,918	\$ -	\$ -	\$ -	\$ -
MONTANA FAR EAST TRANSFER CTR	\$ 276,829	\$ 226,496	\$ -	\$ -	\$ -	\$ -
MONTANA RTS	\$ 6,410,740	\$ 4,050,395	\$ 5,271,891	\$ 873,180	\$ 97,020	\$ -
Montana RTS-Design	\$ 855,609	\$ 90,388	\$ -	\$ -	\$ -	\$ -
MONTANA SIDEWALK IMPROVEMENTS	\$ 475,870	\$ 319,802	\$ -	\$ -	\$ -	\$ -
Montoya Heights/ Ethel / Annie	\$ 768,842	\$ 999,495	\$ 794,470	\$ -	\$ -	\$ -
MPO City Match -2017 Cap Plan	\$ 40,181	\$ -	\$ -	\$ -	\$ -	\$ -
NBHD TRAFFIC MGMT PROG MASTER	\$ 294,103	\$ 240,629	\$ -	\$ -	\$ -	\$ -
Neigh Traffic Program Ph 2	\$ 54,302	\$ -	\$ -	\$ -	\$ -	\$ -
NonPublic Veh Replace-2017 Cap	\$ 275,000	\$ 225,000	\$ -	\$ -	\$ -	\$ -
North Loop & Lafayette TrafSig	\$ 146,904	\$ 120,194	\$ -	\$ -	\$ -	\$ -
Northgate Transit Terminal	\$ 844,436	\$ 149,018	\$ -	\$ -	\$ -	\$ -
Northwestern & Helen of Troy	\$ 156,627	\$ 128,149	\$ -	\$ -	\$ -	\$ -
NP Mall Acquisition & Demo	\$ 1,077,912	\$ 1,401,285	\$ 1,681,542	\$ 150,908	\$ -	\$ -
NTMP PROJECTS 2013	\$ 423,763	\$ 529,704	\$ 105,941	\$ -	\$ -	\$ -
NTMP YR 1 -2013 STREET INFRAST	\$ 9,010	\$ -	\$ -	\$ -	\$ -	\$ -
NTMP YR 2 -2013 STREET INFRAST	\$ 78,035	\$ -	\$ -	\$ -	\$ -	\$ -
NTMP YR 5-2017 Street Infrast	\$ 154,686	\$ 17,187	\$ -	\$ -	\$ -	\$ -
NTMP YR 6-2018 Street Infrast	\$ 261,386	\$ 213,861	\$ -	\$ -	\$ -	\$ -
OREGON - SMART 101	\$ 37,839	\$ -	\$ -	\$ -	\$ -	\$ -
Oregon Street Lighting & ADA	\$ 613,744	\$ 781,811	\$ 1,126,445	\$ -	\$ -	\$ -
Pasodale S&D Imprvemnts	\$ 16,422	\$ -	\$ -	\$ -	\$ -	\$ -
Pebble Hills & Sunfire TrafSig	\$ 157,504	\$ 67,502	\$ -	\$ -	\$ -	\$ -
PEBBLE HILLS STREET LIGHTS	\$ 7,005	\$ -	\$ -	\$ -	\$ -	\$ -
Pebble Hills& Rich BeemTrafSig	\$ 39,791	\$ -	\$ -	\$ -	\$ -	\$ -
PED ELEMENT SIDEWALK-2016 YR 4	\$ 49,455	\$ -	\$ -	\$ -	\$ -	\$ -
PED ELEMENT SIDEWALK-2017 YR 5	\$ 142,768	\$ 116,810	\$ -	\$ -	\$ -	\$ -
PED Sidewalk & Parkway Year 6	\$ 149,717	\$ 122,495	\$ -	\$ -	\$ -	\$ -
PED SIDEWALK&PARKWY IMP MASTER	\$ 584,110	\$ 730,137	\$ 146,027	\$ -	\$ -	\$ -
Pellicano & Michaelangelo Traf	\$ 156,627	\$ 128,149	\$ -	\$ -	\$ -	\$ -
Quite Zone Univ Medical Ctr	\$ 1,300,464	\$ 1,690,603	\$ 2,028,724	\$ 182,065	\$ -	\$ -
RECON Brian Ray	\$ 809,287	\$ 1,011,609	\$ 202,322	\$ -	\$ -	\$ -
RECON Carolina Bridge	\$ 218,240	\$ 178,560	\$ -	\$ -	\$ -	\$ -
RECON Centr Business Dist Ph 4	\$ 800,823	\$ 597,383	\$ -	\$ -	\$ -	\$ -
RECON Chico	\$ 423,650	\$ 529,563	\$ 105,913	\$ -	\$ -	\$ -
RECON Cortez	\$ 980,863	\$ 1,275,122	\$ 1,013,558	\$ -	\$ -	\$ -
RECON Country Club	\$ 178,324	\$ 145,901	\$ -	\$ -	\$ -	\$ -
RECON Davis	\$ 695,098	\$ 868,872	\$ 173,774	\$ -	\$ -	\$ -
RECON De Vargas	\$ 727,092	\$ 908,866	\$ 181,773	\$ -	\$ -	\$ -
RECON Dolan	\$ 313,109	\$ 517,502	\$ -	\$ -	\$ -	\$ -
RECON Edna	\$ 1,463,398	\$ 1,902,417	\$ 2,282,901	\$ 204,876	\$ -	\$ -
RECON Elena Feliz	\$ 722,507	\$ 903,134	\$ 180,627	\$ -	\$ -	\$ -
RECON Encino	\$ 829,219	\$ 1,036,524	\$ 207,305	\$ -	\$ -	\$ -
RECON Geiger Cardis Malaga	\$ 156,036	\$ 127,666	\$ -	\$ -	\$ -	\$ -
RECON Glenwood	\$ 629,135	\$ 786,418	\$ 157,284	\$ -	\$ -	\$ -
RECON Hawkins	\$ 1,394,084	\$ 2,788,168	\$ 4,182,252	\$ 836,450	\$ 92,939	\$ -
RECON Holly	\$ 794,341	\$ -	\$ -	\$ -	\$ -	\$ -
RECON James St	\$ 267,775	\$ 719,064	\$ -	\$ -	\$ -	\$ -
RECON John Hayes Street Lights	\$ 552,648	\$ 690,809	\$ 138,162	\$ -	\$ -	\$ -
RECON Kernel	\$ 35,888	\$ -	\$ -	\$ -	\$ -	\$ -
RECON Lomaland	\$ 746,043	\$ 932,553	\$ 186,511	\$ -	\$ -	\$ -
RECON Lowd	\$ 729,880	\$ 912,351	\$ 182,470	\$ -	\$ -	\$ -
RECON Manor Plc & Barker Rd	\$ 159,846	\$ 39,962	\$ -	\$ -	\$ -	\$ -
RECON McCune	\$ 768,762	\$ 999,390	\$ 794,387	\$ -	\$ -	\$ -
RECON Mimosa	\$ 881,370	\$ 1,101,712	\$ 220,342	\$ -	\$ -	\$ -

RECON New Haven	\$ 639,311	\$ 799,139	\$ 159,828	\$ -	\$ -
RECON Paddlefoot	\$ 897,856	\$ 1,167,212	\$ 927,784	\$ -	\$ -
RECON Padilla	\$ 815,847	\$ 1,019,809	\$ 203,962	\$ -	\$ -
RECON Pendale Ph 1	\$ 193,481	\$ 158,302	\$ -	\$ -	\$ -
RECON Phillipy	\$ 558,342	\$ 239,290	\$ -	\$ -	\$ -
RECON Princeton/Tulane/ValleyV	\$ 830,374	\$ 1,037,968	\$ 207,594	\$ -	\$ -
RECON Railroad	\$ 2,064,512	\$ 4,129,024	\$ 6,193,536	\$ 1,101,073	\$ 275,268
RECON Ramos Ct & L Flower	\$ 51,263	\$ -	\$ -	\$ -	\$ -
RECON Robinson Phase II	\$ 957,318	\$ 1,196,648	\$ 239,330	\$ -	\$ -
RECON Robinson-Piedmont Scenic	\$ 50,671	\$ -	\$ -	\$ -	\$ -
RECON Schuster	\$ 1,889,356	\$ 2,456,163	\$ 2,947,396	\$ 264,510	\$ -
RECON Snelson	\$ 361,300	\$ 295,609	\$ -	\$ -	\$ -
RECON Ted Houghton	\$ 476,562	\$ 595,703	\$ 119,141	\$ -	\$ -
RECON Terramar	\$ 484,799	\$ 605,998	\$ 121,200	\$ -	\$ -
RECON Toni May Jeanne Yvonne	\$ 62,416	\$ -	\$ -	\$ -	\$ -
RECONSTRUCTION - MASTER	\$ 552,909	\$ 691,136	\$ 138,227	\$ -	\$ -
Redd Median Landscaping	\$ 195,614	\$ 160,047	\$ -	\$ -	\$ -
Relocate IT Fiber Montana I-10	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Resler & Nardo Goodman TrafSig	\$ 143,986	\$ 117,807	\$ -	\$ -	\$ -
Resler & Northern Pass TrafSig	\$ 140,374	\$ 15,597	\$ -	\$ -	\$ -
RESURFACING 2014 - YEAR 2	\$ 345,224	\$ 282,456	\$ -	\$ -	\$ -
Resurfacing 2015 - Year 3	\$ 756,621	\$ 983,607	\$ 781,841	\$ -	\$ -
Resurfacing 2016 - Year 4	\$ 162,740	\$ 69,746	\$ -	\$ -	\$ -
Resurfacing 2017 -Year 5	\$ 147,056	\$ 120,319	\$ -	\$ -	\$ -
Resurfacing 2018 - Year 6	\$ 298,744	\$ 244,427	\$ -	\$ -	\$ -
Resurfacing 2019 - Year 7	\$ 151,256	\$ 123,755	\$ -	\$ -	\$ -
Resurfacing Accelerated Prog	\$ 139,767	\$ 15,530	\$ -	\$ -	\$ -
Resurfacing FY2017 Reprog	\$ 985,058	\$ 1,231,322	\$ 246,264	\$ -	\$ -
Resurfacing FY2018 Reprog	\$ 607,630	\$ 759,537	\$ 151,907	\$ -	\$ -
Resurfacing FY2019 Reprog	\$ 561,004	\$ 701,256	\$ 140,251	\$ -	\$ -
RESURFACING/MICROSURFAC MASTER	\$ 268,324	\$ 219,537	\$ -	\$ -	\$ -
Rich Beem Street Lighting	\$ 656,433	\$ 820,542	\$ 164,108	\$ -	\$ -
RIM & HAGUE IMPROVEMENTS	\$ 3,882	\$ -	\$ -	\$ -	\$ -
Rio Del Norte Dr. Improvements	\$ 60,000	\$ -	\$ -	\$ -	\$ -
Riverbend Dr Multimodal Improv	\$ 319,989	\$ 161,423	\$ -	\$ -	\$ -
Riverbend Trail Phase III	\$ 866,443	\$ 1,126,376	\$ 895,325	\$ -	\$ -
Schuster & El Paso Traffic Sig	\$ 150,273	\$ 122,951	\$ -	\$ -	\$ -
Silver Springs & Shadow Mounta	\$ 150,817	\$ 123,396	\$ -	\$ -	\$ -
SM Transfer Centers Rehab	\$ 126,015	\$ 14,002	\$ -	\$ -	\$ -
Springwood Traffic Improvement	\$ 12,429	\$ -	\$ -	\$ -	\$ -
Street Median/Pkwy Structures	\$ 2,559,226	\$ 3,060,837	\$ 2,397,692	\$ 196,872	\$ -
Sun Metro Headquarters	\$ 1,802,432	\$ 3,604,864	\$ 5,407,295	\$ 961,297	\$ 240,324
Sunglow Landscape Improvement	\$ 208,915	\$ 170,931	\$ -	\$ -	\$ -
SYNCHRO OF SIGNAL NTRWK MASTER	\$ 45,737	\$ -	\$ -	\$ -	\$ -
Tierra Cortez & Este TraffSign	\$ 148,229	\$ 63,527	\$ -	\$ -	\$ -
UNIVERSITY PED & BICYCLE ENH	\$ 421,497	\$ 224,607	\$ -	\$ -	\$ -
UNPAVED ROW 2013 - YEAR 1	\$ 152,641	\$ 16,960	\$ -	\$ -	\$ -
UNPAVED ROW 2016 - YEAR 5	\$ 247,692	\$ 202,657	\$ -	\$ -	\$ -
UNPAVED ROWS & ALLEYS MASTER	\$ 35,445	\$ -	\$ -	\$ -	\$ -
Viscount Street Lighting	\$ 419,930	\$ 524,912	\$ 104,982	\$ -	\$ -
WESTSIDE TRANSIT TERMINAL	\$ 156,419	\$ 39,105	\$ -	\$ -	\$ -
Wren Street Improvements	\$ 199,247	\$ 163,020	\$ -	\$ -	\$ -
Yarbrough at Playa Drain	\$ 257,070	\$ 210,330	\$ -	\$ -	\$ -
Yarbrough Street Lighting	\$ 474,987	\$ 593,733	\$ 118,747	\$ -	\$ -
Zaragoza & John Hayes Traf Sig	\$ 150,273	\$ 122,951	\$ -	\$ -	\$ -
Zaragoza Poe Winn S&D Improve	\$ 1,158,927	\$ 1,336,116	\$ 954,749	\$ -	\$ -
Total	\$ 80,713,626	\$ 73,957,206	\$ 48,757,186	\$ 5,151,919	\$ 705,551

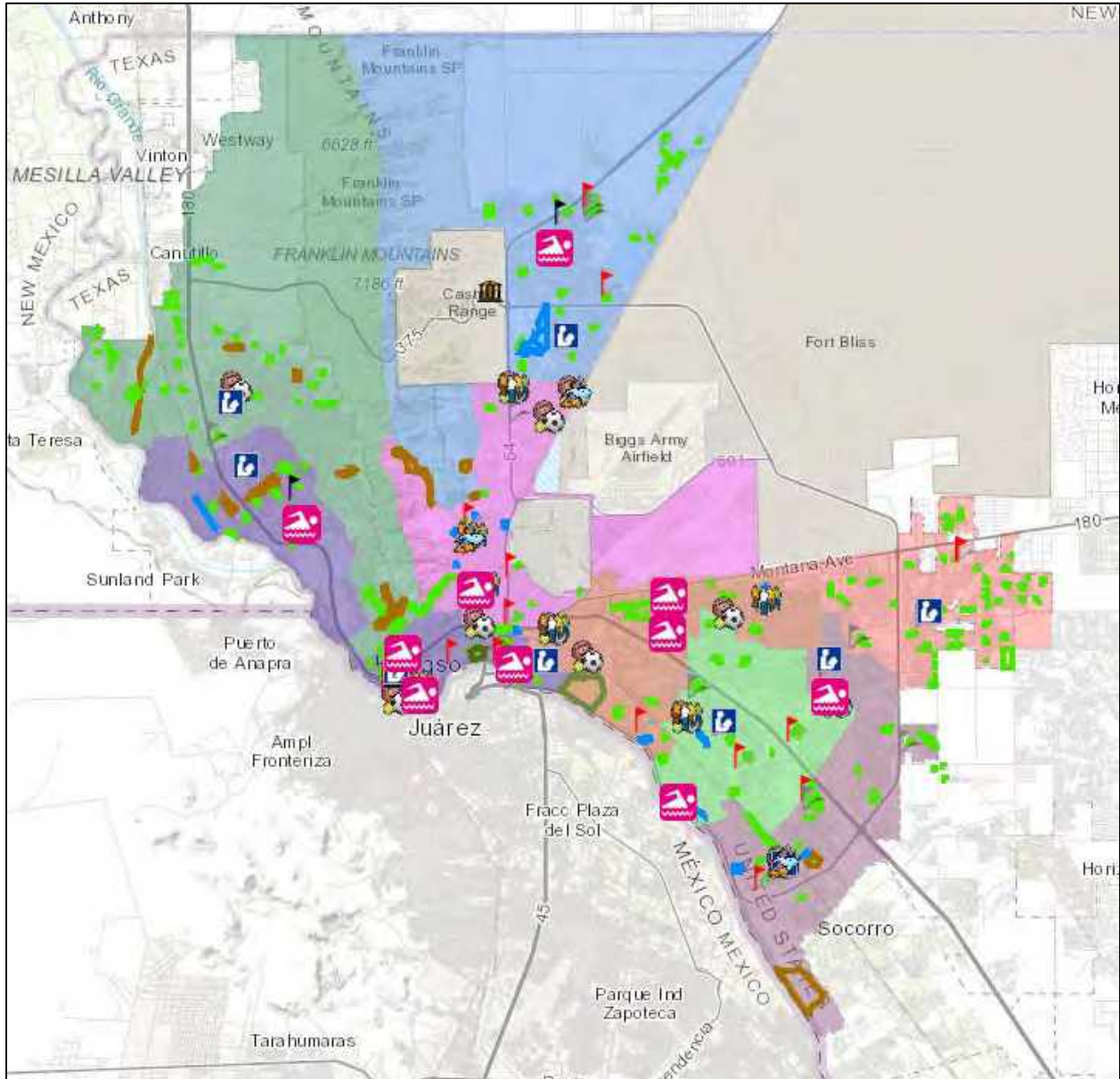
Table 6 below shows the five-year CIP for projects under Strategic Goal 8, Public Health:

Table 6

Project Name	Fiscal Year				
	2019	2020	2021	2022	2023
BlackieChesher Improv Dist 6	\$ 49,353	\$ -	\$ -	\$ -	\$ -
BOYS CLUB PARK FUTSAL FIELD	\$ 84,046	\$ -	\$ -	\$ -	\$ -
CDBG ADMINISTRATION	\$ 88,693	\$ -	\$ -	\$ -	\$ -
CONT. PLAN/ASSIST-HOMELESS	\$ 16,000	\$ -	\$ -	\$ -	\$ -
Ctr San Vicente Improv Dist 7	\$ 54,769	\$ -	\$ -	\$ -	\$ -
Delta Transfer Station Hydraulic System Replacement	\$ -	\$ -	\$ -	\$ -	\$ 120,000
E L Williams Park Impr Dist 7	\$ 129,030	\$ -	\$ -	\$ -	\$ -
Edgemere Blvd Improvements	\$ 8,795	\$ -	\$ -	\$ -	\$ -
EP Villa Maria Roof Project	\$ 15,376	\$ -	\$ -	\$ -	\$ -
EPDA IN CONTROL CDBG FY17	\$ 8,179	\$ -	\$ -	\$ -	\$ -
FY18 CDBG ADMIN	\$ 151,116	\$ 64,764	\$ -	\$ -	\$ -
FY18 D1 ADA Ramps Baux/Chorm	\$ 6,845	\$ -	\$ -	\$ -	\$ -
FY18 D1 ADA Ramps Ridge/Hilary	\$ 9,776	\$ -	\$ -	\$ -	\$ -
FY18 D1 Borderland Park Improv	\$ 90,763	\$ -	\$ -	\$ -	\$ -
FY18 D1 Thorn Park Improv	\$ 155,137	\$ 17,237	\$ -	\$ -	\$ -
FY18 D1 Tom Lea Lower Park Imp	\$ 159,458	\$ 39,865	\$ -	\$ -	\$ -
FY18 D8 ADA Ramps Fons/Delta	\$ 40,097	\$ -	\$ -	\$ -	\$ -
FY18 D8 ADA Ramps Tobin	\$ 62,312	\$ -	\$ -	\$ -	\$ -
FY18 D8 Chamizal Park Improv	\$ 155,705	\$ 127,395	\$ -	\$ -	\$ -
FY19 APS CITYWIDE	\$ 66,776	\$ -	\$ -	\$ -	\$ -
FY19 CAFV EMERGENCY SHELTER	\$ 43,866	\$ -	\$ -	\$ -	\$ -
FY19 CASA	\$ 43,396	\$ -	\$ -	\$ -	\$ -
FY19 CASFV ECONOMIC STABILITY	\$ 40,000	\$ -	\$ -	\$ -	\$ -
FY19 CASFV MHSSDV	\$ 40,618	\$ -	\$ -	\$ -	\$ -
FY19 CDBG EN ADMIN	\$ 466,021	\$ 582,526	\$ 116,505	\$ -	\$ -
FY19 CDBG FAIR HOUSING	\$ 25,000	\$ -	\$ -	\$ -	\$ -
FY19 CENTRO SAN VICENTE MHP	\$ 37,620	\$ -	\$ -	\$ -	\$ -
FY19 D2 REBUILDING TOGETHER	\$ 60,000	\$ -	\$ -	\$ -	\$ -
FY19 D4 REBUILDING TOGETHER	\$ 60,000	\$ -	\$ -	\$ -	\$ -
FY19 D4 SIDEWALK GAPS	\$ 19,300	\$ -	\$ -	\$ -	\$ -
FY19 EL PASO CHILD GUIDANCE MH	\$ 44,380	\$ -	\$ -	\$ -	\$ -
FY19 EL PASO COALITION COC	\$ 52,800	\$ -	\$ -	\$ -	\$ -
FY19 EL PASO COUNTY MEALS	\$ 43,396	\$ -	\$ -	\$ -	\$ -
FY19 EL PASO HUMAN SERVICES	\$ 43,922	\$ -	\$ -	\$ -	\$ -
FY19 EP CENTER FOR CHILDREN RH	\$ 40,052	\$ -	\$ -	\$ -	\$ -
FY19 EPISD PLANETARIUM	\$ 941,018	\$ -	\$ -	\$ -	\$ -
FY19 FAMILY SERVICES OF EP	\$ 40,000	\$ -	\$ -	\$ -	\$ -
FY19 FORT BLVD IMPROVEMENTS	\$ 146,960	\$ 36,740	\$ -	\$ -	\$ -
FY19 HACEP APT ATLAS	\$ 334,964	\$ 274,062	\$ -	\$ -	\$ -
FY19 HOPWA ADMIN	\$ 14,783	\$ -	\$ -	\$ -	\$ -
FY19 MEMORIAL PARK LIBRARY	\$ 154,560	\$ 66,240	\$ -	\$ -	\$ -
FY19 MEMORIAL PARK RENO VICKSB	\$ 319,275	\$ 261,225	\$ -	\$ -	\$ -
FY19 MICROENTERPRISE	\$ 90,000	\$ -	\$ -	\$ -	\$ -
FY19 PASO DEL NORTE CDC	\$ 43,396	\$ -	\$ -	\$ -	\$ -
FY19 PASO DEL NORTE CDC ABA	\$ 43,396	\$ -	\$ -	\$ -	\$ -
FY19 PROJECT AMISTAD MM	\$ 43,396	\$ -	\$ -	\$ -	\$ -
FY19 PROJECT BRAVO FTHB	\$ 40,000	\$ -	\$ -	\$ -	\$ -
FY19 PROJECT VIDA ASE	\$ 43,395	\$ -	\$ -	\$ -	\$ -
FY19 PROJECT VIDA ECD	\$ 43,396	\$ -	\$ -	\$ -	\$ -
FY19 PROJECT VIDA HC	\$ 50,964	\$ -	\$ -	\$ -	\$ -
FY19 THMS WCR - NORTH	\$ 139,860	\$ 15,540	\$ -	\$ -	\$ -
FY19 THMS WCR - SOUTH	\$ 121,500	\$ -	\$ -	\$ -	\$ -
FY19 TROWBRIDGE CURB EXT	\$ 192,225	\$ 157,275	\$ -	\$ -	\$ -
FY19 YWCA SARA MCKNIGHT	\$ 45,743	\$ -	\$ -	\$ -	\$ -
Happiness Sr Ctr Improv Dist 7	\$ 37,022	\$ -	\$ -	\$ -	\$ -
Hondo Pass CCS Redevelopment	\$ -	\$ -	\$ 160,000	\$ 1,200,000	\$ -
IAE HIV Case Mgmt CDBG FY17	\$ 27,185	\$ -	\$ -	\$ -	\$ -
IAE TBRA FY16	\$ 49,691	\$ -	\$ -	\$ -	\$ -

Landfill Closure Design/Construction Cells 1-10	\$ 150,000	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -
Landfill Monitoring wells	\$ 291,000	\$ -	\$ -	\$ -	\$ -	\$ -
Landfill Fleet Aux Shop Building	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -
Landfill Groundwater & gas Monitoring wells	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -
Manning Way	\$ 26,500	\$ -	\$ -	\$ -	\$ -	\$ -
Memorial Park Sr Ctr Improv	\$ 4,196	\$ -	\$ -	\$ -	\$ -	\$ -
New Landfil Cell Design 14-18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Ramona Elementary Improvements	\$ 68,169	\$ -	\$ -	\$ -	\$ -	\$ -
Segundo Barrio Revitalization	\$ 15,368	\$ -	\$ -	\$ -	\$ -	\$ -
Sue Young Park Amenities Phase	\$ 101,825	\$ -	\$ -	\$ -	\$ -	\$ -
VOCATIONAL PARK IMPROV	\$ 205,697	\$ -	\$ -	\$ -	\$ -	\$ -
W. Sanchez Rosales Fam Center	\$ 14,205	\$ -	\$ -	\$ -	\$ -	\$ -
Westside CCS P/D/C	\$ -	\$ 200,000	\$ 1,250,000	\$ -	\$ -	\$ -
Westside MSC Addition	\$ -	\$ 250,000	\$ 1,000,000	\$ -	\$ -	\$ -
Total	\$ 6,252,287	\$ 9,592,868	\$ 2,526,505	\$ 1,400,000	\$ 320,000	

The City of El Paso map below identifies the location of City assets and active QoL projects for FY 2019:



CityAssets - Representative Districts

- 1
- 2
- 3
- 4
- 5
- 6
- 7
- 8

CityAssets - Parks

- City Park
- City/EPWU Joint Use
- County Park
- National Park
- Open Space

CityAssets - Swimming Pools

- OUTDOOR
- INDOOR

CityAssets - Recreation Centers

-

CityAssets - Libraries

-

CityAssets - Museums

-

CityAssets - Senior Citizen Center

-

CityAssets - QOL Bond Projects

- >3YR
- ACTIVE
- COMPLETE

CIP – Project Descriptions

The following are detailed descriptions of the active projects budgeted for FY 2019:



Adrian Garcia Park Improvements

Project Information

Adrian Garcia Park, located in El Paso’s Mission Valley, was identified as a location where improvements could be provided. Analysis of the existing park identified an opportunity to enhance the site and add or improve amenities for the neighborhood.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - “Enhance El Paso’s Quality of Life through Recreational, Cultural and Educational Environments.”

Location
 520 Southside Road
District
 6
Managing Department
 Parks and Recreation
Estimated Completion
 Fall 2018



Project Goal/Benefits

- Enhance the park for the benefit of the surrounding community
- Provide new amenities to enhance the playground experience
- Repair the park pathway through the park to eliminate trip hazards and promote physical

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019	2019		Future	Total
		Expenditures	Projected	Expenditures	Expenditures	Budget
2012 GO Quality of Life	\$ 250,000	\$ 113,833	\$ 122,550	\$ 13,617	\$ 13,617	\$ 250,000
Total	\$ 250,000	Total Project Costs \$ 113,833	\$ 122,550	\$ 13,617	\$ 13,617	\$ 250,000



Alameda Rapid Transit System

Project Information

The Alameda Rapid Transit System, or Brio, is an effort to improve local bus service in El Paso along the 14.5 mile Alameda Avenue corridor. This project provides for design and construction of 29 stations throughout the corridor to provide amenities which include new shaded bus stops, sidewalk and ramp upgrades, trash cans, bike racks, landscaping, pedestrian lighting, message signs to signal bus arrival, and ticket vending machines to allow for quicker service. The service provides routes every 10-15 minutes, with limited stops on 60-foot long articulated buses.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Downtown Transfer Center to
 Mission Valley Transfer Center
District
 3,6,7, and 8
Managing Department
 Sun Metro
Estimated Completion
 Fall 2018



Project Goal/Benefits

- Quick, effective transit service along the Alameda corridor
- Encourage the public to use public transportation
- Improved speed and reliability
- Enhanced pedestrian amenities

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2011 CO Issuance	\$ 34,495,406	\$ 31,206,810	\$ 2,930,681	\$ 357,915	\$ 34,495,406
2009 CO Issuance	\$ 3,484,000	\$ 3,484,000	\$ -	\$ -	\$ 3,484,000
Other Outside Sources	\$ 278,875	\$ 221,202	\$ 57,673	\$ -	\$ 278,875
Total	\$ 38,258,281	Total Project Costs \$ 34,912,012	\$ 2,988,354	\$ 357,915	\$ 38,258,281



Alameda Recreation Center and Library

Project Information

Voters approved a new Community Recreation Center for the Alameda neighborhood area with the 2012 QOL Bond initiative. The Recreation Center is combined with a Library component for “express” library services. The City acquired property along Alameda Ave. of approximately 4.5 acres for the project. The Recreation Center is to be multi-generational and have multi- purpose/function capability for various recreation programs. The city Parks and Recreation Department will be partnered with the Library Department to manage the facility and program services.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - “Enhance El Paso’s Quality of Life through Recreational, Cultural and Educational Environments.”

Location
 7380 Alameda
District
 3
Managing Department
 Parks and Rec/Library
Estimated Completion
 Winter 2019



Project Goal/Benefits

- Provide multi-generational recreation and library facilities closer to residents and families
- Improve neighborhood development and identity
- Provide consistent, quality facilities, programs and services throughout the City

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019	2019	Future	Total
		Expenditures	Projected	Expenditures	Budget
2012 GO Quality of Life	\$ 11,000,000	\$ 2,618,028	\$ 2,095,493	\$ 6,286,479	\$ 11,000,000
Total	\$ 11,000,000	Total Project Costs	\$ 2,618,028	\$ 2,095,493	\$ 6,286,479
				\$ 6,286,479	\$ 11,000,000



Angora Loop Median Improvements (NIP)

Project Information

This project is part of the Neighborhood Improvement Program (NIP) Round III. Coming off of Dyer Street, Angora Loop Avenue has a portion of un-landscaped median. The community submitted an application to improve the median with landscape elements and was selected as part of the NIP program. The City of El Paso Capital Improvement Department developed construction documents for landscape and irrigation improvements. The improvements will be located at South Angora Loop Avenue immediately east of Dyer Street intersection.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 6300 Block of S. Angora Loop Ave.
District
 4
Managing Department
 Community Development
Estimated Completion
 Fall 2018



Project Goal/Benefits

- Traffic calming
- Further promote a sense of place for the community
- Provide for a pleasing entrance into the area by providing native or naturalized trees and shrubs

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2012 GO Quality of Life	\$ 51,109	\$ 38,789	\$ 12,320	\$ -	\$ 51,109
Total	\$ 51,109	Total Project Costs \$ 38,789	\$ 12,320	\$ -	\$ 51,109



Bartlett Park Improvements

Project Information

The goal of the Bartlett Park Improvements project is to expand and enhance the park experience for patrons from the surrounding community. Located on the Westside of El Paso, this “second phase” of development will provide additional amenities to the existing site.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - “Enhance El Paso’s Quality of Life through Recreational, Cultural and Educational Environments.”

Location
 500 Bartlett Drive
District
 1
Managing Department
 Parks and Recreation
Estimated Completion
 Spring 2019



Project Goal/Benefits

- Enhance the park for the benefit of the surrounding community
- Provide new amenities to make the park more enjoyable for kids of all ages
- Provide a unique new activity for kids to enjoy at Bartlett Park
- Construct a pathway through the park to promote physical activity while retaining native vegetation

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019	2019	Future	Total
		Expenditures	Projected	Expenditures	Budget
2012 GO Quality of Life	\$ 1,000,000	\$ 948,794	\$ 51,206	\$ -	\$ 1,000,000
Total	\$ 1,000,000	Total Project Costs	\$ 948,794	\$ 51,206	\$ 1,000,000



Borderland Park Improvements

Project Information

Located on the Westside of El Paso, the Borderland Park Improvements project will provide some additional amenities to the existing park such as a new double bay swing set, new fabric shade canopy, resurfacing of the existing basketball court, retrofitting of existing light fixtures with new LED light fixtures, and installment of a new solar compacting trash receptacle.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - “Enhance El Paso’s Quality of Life through Recreational, Cultural and Educational Environments.”

Location
 6327 Modesto
District
 1
Managing Department
 Parks and Recreation
Estimated Completion
 Winter 2018



Project Goal/Benefits

- To enhance, update and beautify the park’s function to the community
- Park users will enjoy additional shade from canopy and trees
- Basketball court users will benefit by having a new non-slip decorative surface

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019	2019	Future	Total	
		Expenditures	Projected	Expenditures	Budget	
Community Development Block Grant	\$ 328,829	\$ 238,066	\$ 90,763	\$ -	\$ 328,829	
Total	\$ 328,829	Total Project Costs	\$ 238,066	\$ 90,763	\$ -	\$ 328,829



Brian Ray Circle Street Reconstruction

Project Information

The reconstruction of Brian Ray Circle is planned from Jim Ferriell. The work includes demolition and removal of the existing roadway surface, curb & gutter, sidewalks, ramps, driveways and existing rock landscaping. Reconstruction includes potential utility upgrades, new sidewalks, and new curb and gutter. Surface drainage will be improved to assist with flooding in the area.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Jim Ferriell to Jim Ferriell
District
 6
Managing Department
 Capital Improvement
Estimated Completion
 Spring 2019



Project Goal/Benefits

- Mitigate some of the drainage concerns
- Provide a new roadway to the residents of the neighborhood
- Assist at revitalizing the community

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2018 CO Issuance	\$ 2,121,000	\$ 97,782	\$ 809,287	\$ 1,213,931	\$ 2,121,000
Total	\$ 2,121,000	Total Project Costs \$ 97,782	\$ 809,287	\$ 1,213,931	\$ 2,121,000



Canterbury Trail Improvements

Project Information

The Canterbury Hike and Bike Trail Improvements project was created to improve the quality of life for the neighborhoods. The project involves designing a hike and bike trail with landscape elements along both sides of the drainage channel on Canterbury Drive. It will provide a pleasant hiking and biking experience for the residents as well as wonderful visual impacts.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - “Enhance El Paso’s Quality of Life through Recreational, Cultural and Educational Environments.”

Location
 Canterbury Drive between
 Ridgecrest Drive and Stanton Street
District
 1
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Enhance public health by offering a safe and pleasant hiking and biking opportunity
- Promote a sense of place for the community
- Beautify the street by adding native and adapted trees and shrubs
- Thoughtfully and strategically incorporate design elements that reduce our negative impact on the environment and address resilience challenges in our community

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				Total Budget
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	
2013 Street Infrastructure	\$ 1,302,300	\$ 6,418	\$ 518,353	\$ 777,529	\$ 1,302,300
Total	\$ 1,302,300	Total Project Costs \$ 6,418	\$ 518,353	\$ 777,529	\$ 1,302,300



Chamizal Community Center Park

Project Information

The project consists of the construction of a park adjacent to the future Chamizal Recreation Center. The park will contain a splash pad, playground equipment, a concrete pathway around the park, lighting, picnic units, benches, trash receptacles, a bike rack, basketball and futsal courts, trees, shrubs, Bermuda grass, a new irrigation system and security cameras. The two projects working together will provide a greater amenity for the community.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 2119 Cypress Ave.
District
 8
Managing Department
 Parks and Recreation
Estimated Completion
 Spring 2019



Project Goal/Benefits

- Design projects that support neighborhoods and places
- Create recreational and social opportunities

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				Total Budget
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	
Community Development Block Grant	\$ 1,473,968	\$ 1,190,869	\$ 155,705	\$ 127,395	\$ 1,473,968
Total	\$ 1,473,968	Total Project Costs \$ 1,190,869	\$ 155,705	\$ 127,395	\$ 1,473,968



Chamizal Community Recreation Center and Library

Project Information

Voters approved a new Community Recreation Center for the Chamizal neighborhood area with the 2012 QOL Bond initiative. The Recreation Center is combined with a Library component for “express” library services. The City acquired property with an existing building on Cypress St. of approximately 4.1 acres for the project. The Recreation Center is to be multi-generational and have multi-purpose/function capability for various recreation programs. The city Parks and Recreation Department will be partnered with the Library Department to manage the facility and program services.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 2119 Cypress
 2.0+/- acre site
District
 8
Managing Department
 Parks and Rec/Library
Estimated Completion
 Spring 2020



Project Goal/Benefits

- Provide multi-generational recreation and library facilities closer to residents and families
- Improve neighborhood development and identity
- Provide consistent, quality facilities, programs and services throughout the City

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019	2019	Future	Total	
		Expenditures	Projected	Expenditures	Budget	
2012 GO Quality of Life	\$ 11,000,000	\$ 4,967,045	\$ 1,508,239	\$ 4,524,716	\$ 11,000,000	
Total	\$ 11,000,000	Total Project Costs	\$ 4,967,045	\$ 1,508,239	\$ 4,524,716	\$ 11,000,000



Chamizal Neighborhood Pedestrian Enhancements Phase I

Project Information

The project will provide added pedestrian connectivity in the Chamizal neighborhood of El Paso. This project will provide construction of sidewalks, ADA pedestrian ramps and crosswalks. The purpose of the project is to provide connectivity to fix bus stop routes and rapid transit stops within the neighborhood.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Multiple Locations
District
 8
Managing Department
 Capital Improvement
Estimated Completion
 Winter 2018



Project Goal/Benefits

- Provide connectivity to pedestrians wishing to utilize Sun Metro’s RTS
- Provide ADA compliant pedestrian pathways

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2017 CO Issuance	\$ 277,022	\$ 166,641	\$ 110,381	\$ -	\$ 277,022	
2018 CO Issuance	\$ 59,800	\$ 2,400	\$ 57,400	\$ -	\$ 59,800	
TxDOT Capital	\$ 589,342	\$ -	\$ 589,342	\$ -	\$ 589,342	
Total	\$ 926,164	Total Project Costs \$ 169,041	\$ 757,123	\$ -	\$ 926,164	



Chamizal Neighborhood Pedestrian Enhancements Phase II

Project Information

Construction of sidewalks, ADA pedestrian ramps and crosswalks. The purpose of the project is to provide connectivity to fix bus stop routes and rapid transit stops within the neighborhood.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Multiple Locations
District
 8
Managing Department
 Capital Improvement
Estimated Completion
 Winter 2019



Project Goal/Benefits

- Provide connectivity to pedestrians wishing to utilize Sun Metro’s RTS
- Provide ADA compliant pedestrian pathways

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019	2019		Future	Total
		Expenditures	Projected	Expenditures	Budget	
2018 CO Issuance	\$ 260,500	\$ 148,983	\$ 111,517	\$ -	\$ 260,500	
TxDOT Capital	\$ 572,886	\$ -	\$ 151,232	\$ 421,654	\$ 572,886	
Total	\$ 833,386	Total Project Costs \$ 148,983	\$ 262,749	\$ 421,654	\$ 833,386	



Chihuahuan Desert Exhibit

Project Information

The City has contracted with design firm, PGAV Destinations, to design and develop a themed contiguous exhibit that will highlight the diverse ecozones of the Chihuahuan Desert. The Chihuahuan Desert will include animal species holding facilities, exhibits, service facilities, visitor amenities to include rope climbing structure, and flash flood water feature.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 El Paso Zoo
District
 8
Managing Department
 Zoo
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Revitalize the community
- Provide immersive and educational experience for the community to communicate the importance of our surrounding ecosystem
- Project will bring three breeding programs to the El Paso Zoo

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2012 GO Quality of Life	\$ 16,708,484	\$ 16,221,569	\$ 267,803	\$ 219,112	\$ 16,708,484	
Total	\$ 16,708,484	Total Project Costs \$ 16,221,569	\$ 267,803	\$ 219,112	\$ 16,708,484	



Children’s Museum

Project Information

In November 2012, the City of El Paso held a bond election where voters approved a set of signature public projects to include design and construction of a children’s museum located in Downtown El Paso. EPC, the City’s private sector partner, is currently in the process of hosting a design competition to select the architect.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 Main Avenue and Santa Fe
District
 8
Managing Department
 Museums and Cultural Affairs
Estimated Completion
 TBD



Project Goal/Benefits

- Connect visitors from the region across city, state and national borders to a fun, intergenerational learning destination
- Span subject matter boundaries: STEAM, literacy, art, natural environment
- Cultivate strong partnership with key partners (ex: La Rodadora)
- Model active learning
- Promote world-class and sustainable urban design

Project Budget

	SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
			Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2012 GO Quality of Life	\$ 19,250,000		\$ 2,507,098	\$ 2,511,435	\$ 14,231,467	\$ 19,250,000
Total	\$ 19,250,000	Total Project Costs	\$ 2,507,098	\$ 2,511,435	\$ 14,231,467	\$ 19,250,000



Cortez Street Reconstruction

Project Information

The City of El Paso will be reconstructing Cortez from Paisano to Flower and Delta to Flower as part of the Street Infrastructure Capital Plan. The project will improve the neighborhood by removing the existing surface and replacing with new asphalt, sidewalks, and parkway improvements.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 From Paisano to Delta and
 Delta to Flower
District
 3, 8
Managing Department
 Capital Improvement
Estimated Completion
 Winter 2019



Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				Total Budget
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	
2013 Street Infrastructure	\$ 3,503,725	\$ 234,182	\$ 980,863	\$ 2,288,680	\$ 3,503,725
Total	\$ 3,503,725	Total Project Costs	\$ 234,182	\$ 980,863	\$ 2,288,680



Davis Street Reconstruction

Project Information

The reconstruction of a portion of Davis will provide some much-needed improvements to this deteriorating roadway. Improvements shall consist of new roadway pavement structure. Traffic improvements shall consist of new street signage and striping. The following improvements will be installed if determined as needing replacement: ADA compliant sidewalk and driveways, curb and gutters, ADA ramps, and dark sky compliant street lighting.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Roseway to Winchester
District
 6
Managing Department
 Capital Improvement
Estimated Completion
 Summer 2019



Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 1,851,322	\$ 113,578	\$ 695,098	\$ 1,042,646	\$ 1,851,322
Total	\$ 1,851,322	Total Project Costs	\$ 113,578	\$ 695,098	\$ 1,042,646



De Vargas Street and Drainage Improvements

Project Information

The City of El Paso will be reconstructing De Vargas from Paisano/Barcelona to Delta. The project will improve the neighborhood by removing the existing surface and replacing with new asphalt, sidewalks, and parkway improvements.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 From Delta to Paisano
District
 3
Managing Department
 Capital Improvement
Estimated Completion
 Winter 2019



Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				Total Budget
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	
2013 Street Infrastructure	\$ 2,111,010	\$ 293,279	\$ 727,092	\$ 1,090,639	\$ 2,111,010
Total	\$ 2,111,010	Total Project Costs	\$ 293,279	\$ 727,092	\$ 1,090,639



Dolan Street and Drainage Improvements

Project Information

The City of El Paso will be reconstructing Dolan from Flower north to the terminus of the roadway as part of the Street Infrastructure Capital Plan. The project will improve the neighborhood by removing the existing surface and replacing with new asphalt, sidewalks, and parkway improvements.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 From Flower to Terminus
District
 8
Managing Department
 Capital Improvement
Estimated Completion
 Spring 2020



Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2013 Street Infrastructure	\$ 957,305	\$ 126,694	\$ 313,109	\$ 517,502	\$ 957,305	
Total	\$ 957,305	Total Project Costs	\$ 126,694	\$ 313,109	\$ 517,502	\$ 957,305



Doniphan and Bird Traffic Signal

Project Information

The City has designed to develop construction documents that will provide street improvements to the intersection of Doniphan and Bird. The intersection is in Westside of El Paso. Roadway improvements include traffic signals, sidewalks, curb & gutters, underground conduit and cables, railroad preemption, signage and striping, ADA curb ramps, and APS systems.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Intersection of Doniphan and Bird
District
 8
Managing Department
 Streets and Maintenance
Estimated Completion
 Winter 2018



Project Goal/Benefits

- Improve Safety
- Enhance Pedestrian Elements
- Meet ADA Compliance
- Railroad Preemption

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2017 CO Issuance	\$ 300,000	\$ 7,421	\$ 160,918	\$ 131,661	\$ 300,000
Total	\$ 300,000	Total Project Costs \$ 7,421	\$ 160,918	\$ 131,661	\$ 300,000



Doniphan and West Green Traffic Signal

Project Information

The City has designed to develop construction documents that will provide street improvements to the intersection of Doniphan and West Green. The intersection is in Westside of El Paso. Roadway improvements include traffic signals, sidewalks, curb & gutters, underground conduit and cables, railroad preemption, signage and striping, ADA curb ramps, and APS systems.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Intersection of Doniphan
 and West Green
District
 1
Managing Department
 Streets and Maintenance
Estimated Completion
 Winter 2018



Project Goal/Benefits

- Improve Safety
- Enhance Pedestrian Elements
- Meet ADA Compliance
- Railroad Preemption

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2017 CO Issuance	\$ 300,000	\$ 4,830	\$ 162,344	\$ 132,827	\$ 300,000
Total	\$ 300,000	Total Project Costs \$ 4,830	\$ 162,344	\$ 132,827	\$ 300,000



Downtown Pedestrian Wayfinding Project

Project Information

The work consists of expanding the pedestrian wayfinding kiosks, which are located on sidewalks at corners in the central business district to provide directional information to pedestrians. The City has contracted with a consulting firm to prepare plans for bidding. The kiosks will help pedestrians navigate to landmarks, hotels, and other attractions. The kiosks will be electrically powered and upgrade ready for future digital displays and technologies.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 1 - to “Create an environment conducive to strong sustainable economic development.”

Location
 Downtown
District
 8
Managing Department
 Capital Improvement
Estimated Completion
 Winter 2018/9



Project Goal/Benefits

- Help revitalize downtown
- Help promote downtown amenities
- Enhance the experience of the visitor to Downtown El Paso

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				Total Budget
		Pre 2019 Expenditures	2019 Projected	Future Expenditures		
2018 CO Issuance	\$ 10,000	\$ 1,998	\$ 8,002	\$ -	\$ 10,000	
TxDOT Capital	\$ 800,000	\$ 651,214	\$ 133,907	\$ 14,879	\$ 800,000	
Total	\$ 810,000	Total Project Costs \$ 653,212	\$ 141,909	\$ 14,879	\$ 810,000	



Dyer Rapid Transit System

Project Information

The Dyer Rapid Transit System, or Brio, is an effort to improve local bus service in El Paso along the 10.2 mile Dyer Street corridor. This project provides for design and construction of 22 stations throughout the corridor to provide amenities which include new shaded bus stops, sidewalk and ramp upgrades, trash cans, bike racks, landscaping, pedestrian lighting, message signs to signal bus arrival, and ticket vending machines to allow for quicker service. The service provides routes every 10-15 minutes, with limited stops on 60-foot long articulated buses.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 1 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Downtown Transfer Center to
 Northgate Transfer Center
District
 2, 4, and 8
Managing Department
 Sun Metro
Estimated Completion
 Winter 2018



Project Goal/Benefits

- Quick, effective transit service along the Dyer corridor
- Encourage the public to use public transportation
- Improved speed and reliability
- Enhanced pedestrian amenities

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019	2019	Future	Total
		Expenditures	Projected	Expenditures	Budget
TxDOT Capital	\$ 9,170,000	\$ 7,741,800	\$ 571,280	\$ 856,920	\$ 9,170,000
2011 CO Issuance	\$ 6,112,000	\$ 5,232,545	\$ 879,455	\$ -	\$ 6,112,000
Other Outside Sources	\$ 203,701	\$ 187,252	\$ 16,449	\$ -	\$ 203,701
Sun Metro Grants	\$ 20,400,000	\$ 15,495,895	\$ 4,904,105	\$ -	\$ 20,400,000
Total	\$ 35,885,701	Total Project Costs \$ 28,657,492	\$ 6,371,289	\$ 856,920	\$ 35,885,701



Dyer Rapid Transit System Pedestrian Enhancements

Project Information

The Dyer RTS project will provide for transit services along the Dyer corridor from the northeast to downtown El Paso. The Dyer RTS Pedestrian Enhancements will improve pedestrian connectivity along the Dyer RTS corridor by providing sidewalk and landscaping improvements. These enhancements will encourage transit usage through enhanced pedestrian corridors.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 1 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Kansas & Campbell from Missouri to San Antonio; Dyer & Fred Wilson; Pershing; Dyer & Hercules

District
 2, 8

Managing Department
 Capital Improvement

Estimated Completion
 Winter 2018



Project Goal/Benefits

- Improve pedestrian connectivity along the Dyer RTS corridor
- Promote usage of the upcoming Dyer Brio route
- Encourage economic activity by providing improved pedestrian amenities

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019	2019	Future	Total
		Expenditures	Projected	Expenditures	Budget
2010 CO Issuance	\$ 334,125	\$ 322,298	\$ 11,827	\$ -	\$ 334,125
TxDOT Capital	\$ 1,200,000	\$ 1,194,842	\$ 5,158	\$ -	\$ 1,200,000
Total	\$ 1,534,125	Total Project Costs \$ 1,517,140	\$ 16,985	\$ -	\$ 1,534,125



E.L. Williams Park Improvements

Project Information

Located in the Mission Valley area of east El Paso, the E.L. Williams Park project will provide some additional amenities to the existing park such as the installation of a new 10-space asphalt parking area, new playground equipment, park benches, area lighting, pet waste dispensers, bike racks, picnic tables, trash receptacles, new landscaping and irrigation modifications.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 752 Lafayette Dr.
District
 7
Managing Department
 Community Development
Estimated Completion
 Winter 2018



Project Goal/Benefits

- To enhance, update and beautify the park’s function to the community
- Park users will enjoy a more functionally developed park with many park amenities and additional shade from new canopy and added trees

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
Community Development Block Grant	\$ 729,071	\$ 600,041	\$ 129,030	\$ -	\$ 729,071
Total	\$ 729,071	Total Project Costs \$ 600,041	\$ 129,030	\$ -	\$ 729,071



Eastside Regional Park Phase I

Project Information

Phase 1 of Eastside Regional Park consists of a 50-meter competition quality indoor pool with diving section, recreational pool, outdoor aquatic center, and multi-generational recreation center. This will create a large destination for visitors of all ages throughout El Paso to come and visit the complex.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 13501 Jason Crandall
District
 5
Managing Department
 Parks and Recreation
Estimated Completion
 Spring 2020



Project Goal/Benefits

- Promote a healthier community
- Provide various activities for all ages
- Provide a high class water park
- Provide a completion quality 50-meter pool

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2012 GO Quality of Life	\$ 48,000,000	\$ 45,079,664	\$ 876,101	\$ 2,044,235	\$ 48,000,000
Total	\$ 48,000,000	Total Project Costs	\$ 45,079,664	\$ 876,101	\$ 2,044,235



Eastside Regional Park Phase II

Project Information

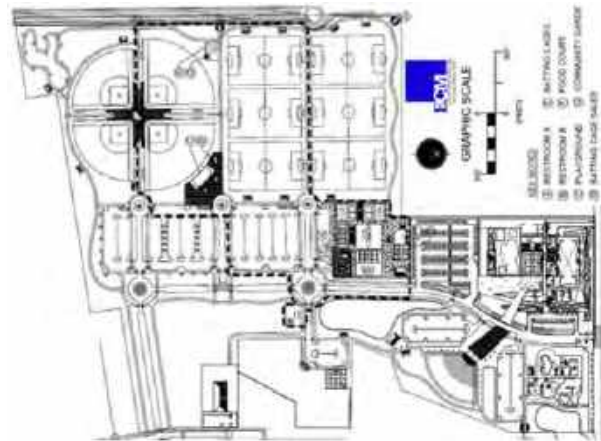
Phase 2 of Eastside Regional Park consists of two Baseball diamond fields, three flat fields, two sand volleyball courts, one multiuse court, six handball courts, two public restrooms, a walking path around Phase 2, parking and space for food trucks, and a small maintenance yard. This will create a large destination for visitors of all ages throughout El Paso to come and visit the complex.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 13501 Jason Crandall
District
 5
Managing Department
 Parks and Recreation
Estimated Completion
 Spring 2020



Project Goal/Benefits

- Promote a healthier community
- Provide various activities for all ages
- Provide additional sports facilities for East El Paso

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019	2019	Future	Total
		Expenditures	Projected	Expenditures	Budget
2017 CO Issuance	\$ 11,576,000	\$ 85,246	\$ 1,723,613	\$ 9,767,141	\$ 11,576,000
Total	\$ 11,576,000	Total Project Costs	\$ 85,246	\$ 1,723,613	\$ 9,767,141



Eastside Senior Center (Pebble Hills) Expansion

Project Information

Project will include the replacement of the existing HVAC system, addition of a multipurpose room, restroom upgrades, replacement of existing ceiling panels, replacement of floor and baseboards, upgrades to existing stage to meet ADA compliance and vestibule upgrade at front entrance.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 8 - “Nurture and promote a healthy, sustainable community.”

Location
 3200 Fierro Drive
District
 3
Managing Department
 Parks and Recreation
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Users will enjoy additional space of with a multipurpose room
- Both the users and the City of El Paso will benefit by upgrading to more efficient mechanical systems to create a more comfortable facility

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019	2019	Future	Total
		Expenditures	Projected	Expenditures	Budget
2012 GO Quality of Life	\$ 1,500,000	\$ 183,156	\$ 526,738	\$ 790,107	\$ 1,500,000
Total	\$ 1,500,000	Total Project Costs	\$ 183,156	\$ 526,738	\$ 790,107



Edgemere at RC Poe Roundabout

Project Information

The Edgemere at RC Poe Roundabout project will provide an improved pedestrian and vehicular traffic experience to a portion of Edgemere Boulevard. The project provides amenities including the construction of a roundabout with concrete paving, new concrete sidewalk, landscaping, illumination and preparation for public artwork.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Intersection of Edgemere and RC Poe
District
 5
Managing Department
 Capital Improvement
Estimated Completion
 Winter 2019



Project Goal/Benefits

- Design projects that support neighborhoods and places
- Create recreational and social opportunities
- Promote a healthier lifestyle by encouraging walking in the community

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				Total Budget
		Pre 2019 Expenditures	2019 Projected	Future Expenditures		
2006 CO Issuance	\$ 325,835	\$ 245,814	\$ 80,020	\$ -	\$ 325,834	
2001 CO Issuance	\$ 542,630	\$ -	\$ 395,754	\$ 146,877	\$ 542,631	
CO Storm 2006	\$ 74,882	\$ 8,025	\$ 66,857	\$ -	\$ 74,882	
Total	\$ 943,347	Total Project Costs \$ 253,839	\$ 542,631	\$ 146,877	\$ 943,347	



Edgemere Linear Park Improvements

Project Information

Between Airway and Hawkins, a linear park runs down the middle of Edgemere Boulevard. The City’s Capital Improvement Department will provide an improved Edgemere Linear Park with a wider resurfaced asphalt trail that includes lighting for pedestrians and bicyclists.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 Edgmere Blvd between
 Airway and Hawkins
District
 3
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2019



Existing conditions

Project Goal/Benefits

- Enhance the existing park for the area residents
- Encourage a healthier lifestyle
- Provide enhanced amenities for the linear park

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 1,657,100	\$ 144,677	\$ 604,969	\$ 907,454	\$ 1,657,100
Total	\$ 1,657,100	Total Project Costs	\$ 144,677	\$ 604,969	\$ 907,454



Edna Street and Drainage Improvements

Project Information

The City of El Paso will be reconstructing Edna from Delta to Huerta as part of the Street Infrastructure Capital Plan. The project will improve the neighborhood by removing the existing surface and replacing with new asphalt, sidewalks, and parkway improvements.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 From Delta to Huerta
District
 8
Managing Department
 Capital Improvement
Estimated Completion
 Summer 2019



Existing conditions

Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 6,066,000	\$ 212,408	\$ 1,463,398	\$ 4,390,194	\$ 6,066,000
Total	\$ 6,066,000	Total Project Costs	\$ 212,408	\$ 1,463,398	\$ 4,390,194



Elena and Feliz Street Reconstruction

Project Information

The City of El Paso will be reconstructing Elena from Encino to Huerta and Feliz from Encino to Edna. The project will improve the neighborhood by removing the existing surface and replacing with new asphalt, sidewalks, and parkway improvements.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Elena: From Encino to Huerta
 Feliz: From Encino to Edna
District
 8
Managing Department
 Capital Improvement
Estimated Completion
 Summer 2019



Existing conditions

Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2013 Street Infrastructure	\$ 2,170,684	\$ 364,416	\$ 722,507	\$ 1,083,761	\$ 2,170,684	
Total	\$ 2,170,684	Total Project Costs	\$ 364,416	\$ 722,507	\$ 1,083,761	\$ 2,170,684



Encino Street Reconstruction

Project Information

The City of El Paso will be reconstructing Encino from Cortez to Flower as part of the Street Infrastructure Capital Plan. The project will improve the neighborhood by removing the existing surface and replacing with new asphalt, sidewalks, and parkway improvements.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 From Cortez to Flower
District
 3, 8
Managing Department
 Capital Improvement
Estimated Completion
 Winter 2019



Existing conditions

Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 2,406,200	\$ 333,153	\$ 829,219	\$ 1,243,829	\$ 2,406,200
Total	\$ 2,406,200	Total Project Costs	\$ 333,153	\$ 829,219	\$ 1,243,829



EPIA Checked Baggage Inspection System

Project Information

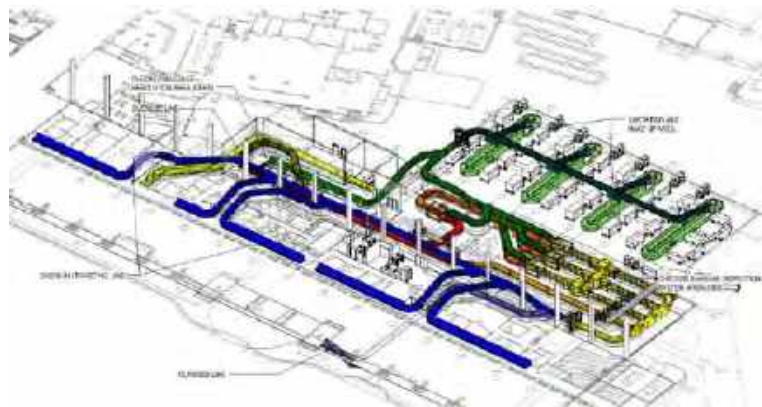
The El Paso International Airport is installing a new centralized baggage handling screening system referred to as the Checked Baggage Inspection System (CBIS). The centralized CBIS will be housed in a 32,000 sq. ft. building addition to the airport terminal. The CBIS will comply with the most current Transportation Security Administration (TSA) design guidelines and is designed to meet future baggage demands up to the year 2023.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 1 - “Create an environment conducive to strong sustainable economic development.”

Location
 El Paso International Airport
District
 All
Managing Department
 El Paso International Airport
Estimated Completion
 February 2019



Project Goal/Benefits

- CBIS is a specialized facility designed to inspect a high volume of bags per hour
- Increased ability to detect explosives with less machines
- Low maintenance costs

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
Airport Capital	\$ 3,000,000	\$ 2,500,000	\$ 500,000	\$ -	\$ 3,000,000
PFC	\$ 12,639,979	\$ 10,639,979	\$ 2,000,000	\$ -	\$ 12,639,979
TSA	\$ 11,830,172	\$ 10,830,172	\$ 1,000,000	\$ -	\$ 11,830,172
Total	\$ 27,470,151	Total Project Costs \$ 23,970,151	\$ 3,500,000	\$ -	\$ 27,470,151



EPIA Landscape Improvements

Project Information

The El Paso International Airport is installing new landscape and lighting improvements beginning at the intersection of Montana and Airway and continuing along and around Terminal Drive loop. The project includes the construction of new sidewalks and walkways, as well as a new plaza that will provide a pedestrian connection between the terminal building and the surrounding hotels and restaurants. The project will incorporate the installation of color changing, programmable LED lights into the landscaping as well as on the terminal building.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 1 - “Create an environment conducive to strong sustainable economic development.”

Location
 El Paso International Airport
District
 All
Managing Department
 El Paso International Airport
Estimated Completion
 Spring 2019



Project Goal/Benefits

- Provide a sense of identity and recognition for the airport
- Provide a “wow” factor for visitors to the airport
- Provide an enhanced pedestrian experience from the Terminal building to surrounding

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				Total Budget
		Pre 2019 Expenditures	2019 Projected	Future Expenditures		
Airport Capital	\$ 7,528,696	\$ 7,128,696	\$ 400,000	\$ -	\$ 7,528,696	
Total	\$ 7,528,696	Total Project Costs \$ 7,128,696	\$ 400,000	\$ -	\$ 7,528,696	



EPIA Reconstruction of Runway 4-22

Project Information

The City is reconstructing Runway 4-22 of El Paso International Airport. The project will bring the runway up to current standards of Federal Aviation Administration (FAA). The reconstruction will include reconstruction of runway with asphalt pavement, reconstruction of connecting taxiways, removal and replacement of runway edge light, removal and replacement of runway directional signs and drainage improvement around the runway.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 1 - “Create an environment conducive to strong sustainable economic development.”

Location
 El Paso International Airport
District
 All
Managing Department
 El Paso International Airport
Estimated Completion
 Spring 2019



Project Goal/Benefits

- Bring the Runway up to par of current FAA standards
- Maximize operational efficiency of the runway
- Allow long term growth

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
Airport Capital	\$ 300,000	\$ 150,000	\$ 150,000	\$ -	\$ 300,000
PFC	\$ 17,732,737	\$ 5,521,938	\$ 12,210,799	\$ -	\$ 17,732,737
FAA Grants	\$ 13,500,000	\$ 11,635,751	\$ 1,864,249	\$ -	\$ 13,500,000
Total	\$ 31,532,737	Total Project Costs \$ 17,307,689	\$ 14,225,048	\$ -	\$ 31,532,737



EPPD Parking Garage Improvements

Project Information

The Police Parking Garage located in the Five Points area has the capacity for 300 parking spaces. The garage has been in use for quite a long period of time. In order to enhance and maintain the functionality of this facility, City has directed a study to determine all options in enhancing and rehabilitating the Police Parking Garage as originally designed.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 911 Raynor
District
 2
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Enhance City infrastructure and buildings
- Provide more parking space for the user’s convenience
- Repair and develop badly damaged deck for safety

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2017 CO Issuance	\$ 2,500,000	\$ 254,114	\$ 898,354	\$ 1,347,532	\$ 2,500,000
Total	\$ 2,500,000	Total Project Costs \$ 254,114	\$ 898,354	\$ 1,347,532	\$ 2,500,000



Geiger, Cardis, and Malaga Street and Drainage Improvements

Project Information

The specified roadways are deteriorating and are in need of repairs. The project will include complete removal of existing roadway and replacement with new driving surface, drainage improvements to address storm-water on roadway, provide ADA accessibility improvements, curb ramps, pavement rehabilitation, signage and utility upgrades/replacements as necessary.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Malaga from Alameda to dead end, Cardis from Malaga to dead end, Geiger from Tangier to Malaga

District
 3

Managing Department
 Capital Improvement

Estimated Completion
 Spring 2019



Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019	2019		Future	Total
		Expenditures	Projected	Expenditures	Budget	
2013 Street Infrastructure	\$ 1,007,410	\$ 723,709	\$ 156,036	\$ 127,666	\$ 1,007,410	
Total	\$ 1,007,410	Total Project Costs	\$ 723,709	\$ 156,036	\$ 127,666	\$ 1,007,410



Glenwood Street Reconstruction

Project Information

The City of El Paso is working on reconstructing Glenwood from Delta to El Paso Drive. The roadway is currently configured for on-site ponding within the neighborhood. There are also existing overhead distribution transmission lines that would be difficult to relocate.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Glenwood from Delta to El Paso Drive
District
 3
Managing Department
 Capital Improvement
Estimated Completion
 Summer 2019



Existing conditions

Project Goal/Benefits

- Assist in revitalizing the community
- Assist with addressing the substandard roadway that currently exists
- Provide a built sidewalk for pedestrians to use

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 2,004,167	\$ 431,331	\$ 629,135	\$ 943,702	\$ 2,004,167
Total	\$ 2,004,167	Total Project Costs	\$ 431,331	\$ 629,135	\$ 943,702



Happiness Senior Center Improvements

Project Information

This project will include remodeling of interior spaces (including construction of a fitness room), upgrading existing HVAC system, fire protection system, electrical system and information technology system, installing a new decorative 6’ high fence, renovation of front patio to include covered picnic tables, trash receptacles, new landscaping and irrigation modifications.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 8 - “Nurture and promote a healthy, sustainable community.”

Location
 563 N. Carolina Dr.
District
 7
Managing Department
 Community Development
Estimated Completion
 TBD



Project Goal/Benefits

- Users will enjoy additional outdoor landscaping and outdoor seating
- Both the users and the City of El Paso will benefit by upgrading to more efficient mechanical systems to create a more comfortable facility

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				Total Budget
	Pre 2019 Expenditures	2019 Projected	Future Expenditures		
Community Development Block Grant	\$ 721,108	\$ 684,086	\$ 37,022	\$ -	\$ 721,108
Total	\$ 721,108	Total Project Costs \$ 684,086	\$ 37,022	\$ -	\$ 721,108



Hawkins Reconstruction

Project Information

Improvements shall consist of new roadway pavement structure of Continuously Reinforced Concrete Pavement with base course and compacted or stabilized subgrade if necessary. Traffic improvements shall consist of new street signage and striping. The following improvements will be installed if determined as needing replacement: ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and dark sky compliant street lighting. An inventory shall be conducted to determine locations where ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and street lighting need to be installed, repaired or replaced.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 I-10 Gateway East to
 Merchant Street
District
 3
Managing Department
 Capital Improvement
Estimated Completion
 Spring 2020



Project Goal/Benefits

- Bicycle facility per COEP Bike Plan includes striping, green paint, and signage’s
- Sidewalk, driveways, ADA ramps
- Parkway improvements to include street trees and landscape
- Drainage improvements

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2018 CO Issuance	\$ 9,360,000	\$ 66,108	\$ 1,394,084	\$ 7,899,808	\$ 9,360,000
Total	\$ 9,360,000	Total Project Costs \$ 66,108	\$ 1,394,084	\$ 7,899,808	\$ 9,360,000



James Street Reconstruction

Project Information

The entire roadway surface will be removed and reconstructed to make room for utility upgrades, new sidewalks and new curb and gutter. In addition, the project will install a storm drain system that will serve to improve drainage during heavy rain events.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 James Street between Craddock Avenue and Mansfield Avenue
District
 7
Managing Department
 Capital Improvement
Estimated Completion
 Spring 2019



Project Goal/Benefits

- Replace existing roadway to provide new riding surface
- Install sidewalks to provide a better walkable neighborhood
- Improve street drainage system to better handle heavy rain events
- Install street lighting to increase resident safety

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 1,303,000	\$ 316,161	\$ 267,775	\$ 719,064	\$ 1,303,000
Total	\$ 1,303,000	Total Project Costs \$ 316,161	\$ 267,775	\$ 719,064	\$ 1,303,000



Joey Barraza and Vino Memorial Park

Project Information

This project will continue the development of Northeast Regional Park. The current phase of development is scheduled to improve the vacant parkland located to the south of the existing park facility. The project is scheduled to add new flat fields, new park amenities, expansion of the existing parking area, a new dog park, lighting and security cameras, landscaping, and extension of the existing pedestrian pathway throughout the new park development.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 11270 McCombs Avenue
District
 4
Managing Department
 Parks and Recreation
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Enhance the existing park for the benefit of the entire Northeast community
- Provide new turf areas for flat fields
- Provide a new dog park with newest amenities for dogs

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2012 GO Quality of Life	\$ 3,967,256	\$ 477,826	\$ 1,079,052	\$ 2,410,379	\$ 3,967,256
Total	\$ 3,967,256	Total Project Costs	\$ 477,826	\$ 1,079,052	\$ 2,410,379



John Hayes Arterial Lighting Improvements

Project Information

The City of El Paso sought to provide safety improvements through illumination along the John Hayes corridor. This project will bring the street up to City Code and Safety Standards and will provide improvements that have plagued the residential community.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 2 - to “Set the Standard for a Safe and Secure City.”

Location
 John Hayes between Zaragoza
 and Montwood Drive
District
 5
Managing Department
 Streets and Maintenance
Estimated Completion
 Spring 2019



Project Goal/Benefits

- Improve safety for all users
- Provide illumination for the roadway at night and during inclement weather

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019	2019	Future	Total	
		Expenditures	Projected	Expenditures	Budget	
2013 Street Infrastructure	\$ 1,502,540	\$ 120,921	\$ 552,648	\$ 828,971	\$ 1,502,540	
Total	\$ 1,502,540	Total Project Costs \$ 120,921	\$ 552,648	\$ 828,971	\$ 1,502,540	



Judge Marquez Library Modifications

Project Information

The Judge Marquez Library Modifications project is aimed to improve the service at the public library. The project includes removal of the existing front desk to be replaced with new millwork and the installation of three new check-in/check-out units. These improvements have been successfully installed in other public libraries and the product has the capability to connect two libraries systems so that all staff and patron initiated check-in and check-out transactions are completed in real time.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 610 N. Yarbrough
District
 7
Managing Department
 Library
Estimated Completion
 Fall 2018



Project Goal/Benefits

- Provide new and innovative systems to deliver better services to the community

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2012 GO Quality of Life	\$ 410,000	\$ 199,171	\$ 210,829	\$ -	\$ 410,000	
Total	\$ 410,000	Total Project Costs \$ 199,171	\$ 210,829	\$ -	\$ 410,000	



Liz Morayma Gonzalez Park Improvements

Project Information

The goal of the Liz Morayma Gonzalez Park Improvements project is to enhance the park experience for residents from the surrounding communities. The park improvements will provide additional amenities to the existing site; scope of work is being determined.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 Desert Boulevard N.
District
 2
Managing Department
 Parks and Recreation
Estimated Completion
 Winter 2019



Project Goal/Benefits

- Provide new amenities to make the park more enjoyable
- Make Improvements throughout the park to promote physical activity

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2019 CO Issuance	\$ 1,273,080	\$ 405	\$ 509,070	\$ 763,605	\$ 1,273,080
Total	\$ 1,273,080	Total Project Costs \$ 405	\$ 509,070	\$ 763,605	\$ 1,273,080



Lomaland Community Recreation Center

Project Information

Voters approved a new Community Recreation Center for the Lomaland neighborhood area with the 2012 QOL Bond initiative. The Recreation Center is located within the existing Lomaland city park site. The City selected the park site located at Lomaland and Lomita streets south of I-10 with approximately 11 acres to supplement park amenities and complement the proposed center.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 Lomaland Park
District
 7
Managing Department
 Parks and Recreation
Estimated Completion
 Winter 2019



Project Goal/Benefits

- Provide multi-generational recreation and library facilities closer to residents and families
- Improve neighborhood development and identity
- Provide consistent, quality facilities, programs and services throughout the City

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2012 GO Quality of Life	\$ 11,000,000	\$ 1,528,221	\$ 1,420,767	\$ 8,051,012	\$ 11,000,000
Total	\$ 11,000,000	Total Project Costs	\$ 1,528,221	\$ 1,420,767	\$ 8,051,012



Lomaland Reconstruction

Project Information

The existing pavement structures exhibit large amounts of pavement distress such as rutting, potholes, alligator cracking and segregation. Storm water ponding is prevalent on the roadway shoulders and the residential properties are designed for on-site ponding. This project will bring the streets up to City Code and Safety Standards and will provide much needed improvement to the residential community.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 From North Loop to San Jose
District
 7
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Improve Safety
- Revitalize the neighborhood
- Provide a safe environment for all users of the roadway
- Mitigate drainage issues

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2013 Street Infrastructure	\$ 2,071,000	\$ 205,893	\$ 746,043	\$ 1,119,064	\$ 2,071,000	
Total	\$ 2,071,000	Total Project Costs	\$ 205,893	\$ 746,043	\$ 1,119,064	\$ 2,071,000



Lowd Avenue Reconstruction

Project Information

The existing pavement structures exhibit large amounts of pavement distress such as rutting, potholes, alligator cracking and segregation. Storm water ponding is prevalent on the roadway shoulders and the residential properties are designed for on-site ponding. This project will bring the streets up to City Code and Safety Standards and will provide much needed improvement to the residential community.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Lowd Avenue between Yarbrough and Cinecue Way
District
 7
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Provide a safe crossing for vehicles and pedestrians over the Playa Drain
- Provide an ADA compliant crossing

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				Total Budget
	Pre 2019 Expenditures	2019 Projected	Future Expenditures		
2013 Street Infrastructure	\$ 1,944,000	\$ 119,299	\$ 729,880	\$ 1,094,821	\$ 1,944,000
Total	\$ 1,944,000	Total Project Costs	\$ 119,299	\$ 729,880	\$ 1,094,821



MCA Quiet Zone Project

Project Information

The MCA Quiet Zone is intended to restrict the routine sounding of the locomotive horns 24-hours a day. The City has contracted with a consulting firm to effectuate the permanent closure of four identified right-of-way crossings over UPRR property, the installation of a Four Quadrant Gate System at those streets as well as installation of raised median or median channelization devices within the City and/or UPRR right-of-way.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 2 - to “Set the Standard for a Safe and Secure City.”

Location
 Central - East El Paso
District
 3, 7
Managing Department
 Capital Improvement
Estimated Completion
 Spring 2019



Project Goal/Benefits

- Improve safety
- Provide safety crossings
- Restrict the sound of the locomotive horns 24- hours/day
- Enhance pedestrian elements
- Meet ADA compliance
- Mitigate noise

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:					
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2013 Street Infrastructure	\$ 5,502,049	\$ 300,193	\$ 1,300,464	\$ 3,901,392	\$ 5,502,049	
Total	\$ 5,502,049	Total Project Costs	\$ 300,193	\$ 1,300,464	\$ 3,901,392	\$ 5,502,049



McCune Street Reconstruction

Project Information

The City of El Paso is striving to improve roadways throughout the city. Portion of McCune is currently going through the process of being designed for full street reconstruction. The project includes removal and replacement of existing roadway, new sidewalks, new curb and gutter and appropriate utility upgrades.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 From Milton to San Jose
District
 7
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 2,821,000	\$ 258,461	\$ 768,762	\$ 1,793,778	\$ 2,821,000
Total	\$ 2,821,000	Total Project Costs	\$ 258,461	\$ 768,762	\$ 1,793,778



Median and Parkway Landscape Improvements

Project Information

The City has contracted with HNTB to develop median and parkway landscape improvements to include irrigation and safety lighting. The project scope encompasses six corridors. The new landscape design will complement the existing streets, medians and sidewalks, enhancing the aesthetics of the corridors. Other nearby landscaped corridors were reviewed for inspiration and consistency.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 3 - to “Promote the Visual Image of El Paso.”

Location
 Airway, George Dieter, Montwood, Redd, Resler, Sean Haggerty
District
 1, 3, 4, 6, 7
Managing Department
 Streets and Maintenance
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Revitalize the community
- Improve roadway aesthetics
- Provide shading along sidewalks
- Improve air quality

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2010 CO Issuance	\$ 76,921	\$ -	\$ 76,921	\$ -	\$ 76,921	
2013 Street Infrastructure	\$ 473,079	\$ -	\$ 260,194	\$ 212,886	\$ 473,079	
2018 CO Issuance	\$ 2,039,700	\$ -	\$ 815,880	\$ 1,223,820	\$ 2,039,700	
TxDOT Capital	\$ 6,500,000	\$ 875,072	\$ 1,406,232	\$ 4,218,696	\$ 6,500,000	
Total	\$ 9,089,700	Total Project Costs	\$ 875,072	\$ 2,559,226	\$ 5,655,402	\$ 9,089,700



Memorial Park Branch Library Expansion

Project Information

The Memorial Branch Library Improvements project will provide an additional Computer Laboratory to the community. This project entails converting existing patio area to a computer lab room, upgrading the existing public restrooms, extending the patio behind the proposed computer lab room and the removal of existing carpet to be replaced with tile.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 3200 Copper Avenue
District
 2
Managing Department
 Library
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Provide additional amenities to the library patrons
- Enhance the library further as a destination for all age groups

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2012 GO Quality of Life	\$ 550,000	\$ 40,021	\$ 280,489	\$ 229,491	\$ 550,000	
Total	\$ 550,000	Total Project Costs \$ 40,021	\$ 280,489	\$ 229,491	\$ 550,000	



Mesquite Hills Street Lighting

Project Information

The Mesquite Hills Street Lighting project will provide some needed street illumination to this significant roadway in Northeast El Paso. Currently with no street illumination, this project will provide needed lighting to encourage a safer roadway for all users. The project is from Dyer to US 54 and will provide dark-sky compliant lighting. The City is partnering with El Paso Electric to make this project become a reality.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Mesquite Hills from
 Dyer to US 54
District
 4
Managing Department
 Streets and Maintenance
Estimated Completion
 Early 2019



Project Goal/Benefits

- Encourage a safer roadway for all users
- Assist in illuminating the roadway at night or during inclement weather

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				Total Budget
		Pre 2019 Expenditures	2019 Projected	Future Expenditures		
2013 Street Infrastructure	\$ 106,600	\$ 100,032	\$ 6,568	\$ -	\$	106,600
Total	\$ 106,600	Total Project Costs \$ 100,032	\$ 6,568	\$ -	\$	106,600



Mexican American Cultural Center

Project Information

In November 2012, the City of El Paso held a bond election where voters at 72% overwhelmingly approved a set of signature public projects to include design and construction of the Hispanic Cultural Center located in Downtown El Paso. A project subcommittee later recommended a project name change to Mexican American Cultural Center (MACC).

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 Downtown El Paso
District
 8
Managing Department
 Museums and Cultural Affairs
Estimated Completion
 TBD



Project Goal/Benefits

- Establish a finely-tuned community-based heritage center that is authentic and relevant by expressing regional diversity, responding to El Paso’s unique physical setting, and establishing a strong image for the city and region
- Complement and enliven existing civic buildings and reinforce framework for a civic district, creating a network of connected public spaces

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:					
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2012 GO Quality of Life	\$ 5,750,000	\$ 461,143	\$ 1,322,214	\$ 3,966,643	\$ 5,750,000	
Total	\$ 5,750,000	Total Project Costs	\$ 461,143	\$ 1,322,214	\$ 3,966,643	\$ 5,750,000



Mimosa Avenue Reconstruction

Project Information

The reconstruction of a portion of Mimosa Avenue will provide some much needed improvements to this deteriorating roadway. Improvements shall consist of new roadway pavement structure. Traffic improvements shall consist of new street signage and striping. The following improvements will be installed if determined as needing replacement: ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and dark sky compliant street lighting. An inventory shall be conducted to determine locations where ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and street lighting need to be installed, repaired or replaced.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Midway and Teakwood
District
 3
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 2,411,000	\$ 207,575	\$ 881,370	\$ 1,322,055	\$ 2,411,000
Total	\$ 2,411,000	Total Project Costs	\$ 207,575	\$ 881,370	\$ 1,322,055



Montana Rapid Transit System Corridor

Project Information

The Eastside area of El Paso will have access to a high quality transit service that offers improved speed and reliability at a low cost. RTS uses modern, rubber-tire, high capacity vehicles; improved fare collection systems and controlled traffic signals to transport riders more efficiently. The Project will include 13 RTS stations along the Montana Avenue Corridor, 47 synchronized intersections (signal prioritization), landscape & illumination branded stations, improved pedestrian amenities, 2 park and ride lots and custom airport station.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 From Five Points Transfer Center to the future Far Eastside Transfer Center

District
 2, 3, 5

Managing Department
 Sun Metro

Estimated Completion
 Early 2019



Project Goal/Benefits

- Provide a Rapid Transit System to the East and Far East growing areas of our region
- RTS users will get to their destinations faster, save money and reduce their carbon footprint
- Offer the El Paso Region a premier form of transportation

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2018 CO Issuance	\$ 2,925,400	\$ 2,850	\$ 876,765	\$ 2,045,785	\$ 2,925,400
TxDOT Capital	\$ 9,702,000	\$ -	\$ 1,455,300	\$ 8,246,700	\$ 9,702,000
2011 CO Issuance	\$ 5,245,552	\$ 2,016,809	\$ 3,228,743	\$ -	\$ 5,245,552
Sun Metro Grants	\$ 11,690,000	\$ 10,840,068	\$ 849,932	\$ -	\$ 11,690,000
Total	\$ 29,562,952	Total Project Costs	\$ 12,859,727	\$ 6,410,740	\$ 10,292,485
					\$ 29,562,952



Montoya Heights Sidewalk, Ethel Road and Annie Road

Project Information

The Montoya Heights Sidewalk, Ethel Rd. & Annie Rd. Reconstruction project will provide an improved pedestrian and vehicular traffic experience to a portion of the Montoya Heights Area. The project provides amenities including the construction of sidewalk improvements on various roadways within Montoya Heights along with ramps and curb and gutter. Ethel Rd & Annie Rd. provides the installation of new asphalt roadway, sidewalk improvements, ramps, curb and gutter.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Intersection of Doniphan
 and Montoya
District
 1
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Design projects that support neighborhoods and places
- Create recreational and social opportunities
- Promote a healthier lifestyle by encouraging walking in the community

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:					
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2013 Street Infrastructure	\$ 2,811,140	\$ 248,333	\$ 768,842	\$ 1,793,965	\$ 2,811,140	
Total	\$ 2,811,140	Total Project Costs	\$ 248,333	\$ 768,842	\$ 1,793,965	\$ 2,811,140



Multipurpose Performing Art and Entertainment Center

Project Information

In November 2012, the City of El Paso held a bond election where voters at 72% overwhelmingly approved a set of signature public projects to include design and construction of the Multipurpose Performing Art and Entertainment Center, or MPC, to be located in Downtown El Paso. The vision is to create a place which is iconic, a destination, and a facility that encourages people of all ages to frequent often.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 Union Plaza
District
 8
Managing Department
 Museums and Cultural Affairs
Estimated Completion
 TBD



Project Goal/Benefits

- Design an iconic building to host national and international events and be the key to a vibrant Cultural and Entertainment District
- Complement and enliven existing civic buildings and reinforce framework for a civic district, creating a network of connected public spaces
- Support and engender investment in hospitality and mixed use residential in downtown

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2012 GO Quality of Life	\$ 180,000,000	\$ 22,985,186	\$ 31,402,963	\$ 125,611,851	\$ 180,000,000
Total	\$ 180,000,000	Total Project Costs \$ 22,985,186	\$ 31,402,963	\$ 125,611,851	\$ 180,000,000



Museum of Archaeology ADA Upgrades

Project Information

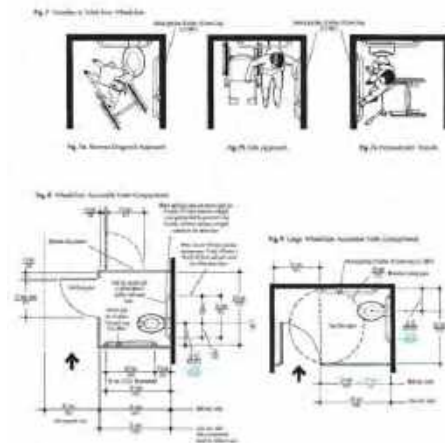
The Museum of Archaeology ADA Upgrades project will provide for upgrades to various locations at the Museum to better accommodate all users of the facility. The project includes modifying the existing restrooms to comply with ADA requirements, installation of two emergency doors (one at the North Gallery and one at the South Gallery) and provide an accessible path from the new emergency exits to the parking lot and/or the open area.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 8 - “Nurture and promote a healthy, sustainable community.”

Location
 4301 Transmountain Rd.
District
 4
Managing Department
 Museums and Cultural Affairs
Estimated Completion
 Fall 2018



Project Goal/Benefits

- Provide new and innovative systems to deliver better services to the community
- Enhance El Paso’s Quality of Life through recreational, cultural and educational environments

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019	2019	Future	Total	
		Expenditures	Projected	Expenditures	Budget	
2012 GO Quality of Life	\$ 218,320	\$ 118,324	\$ 99,996	\$ -	\$ 218,320	
Total	\$ 218,320	Total Project Costs \$ 118,324	\$ 99,996	\$ -	\$ 218,320	



Museum of Art Gallery Upgrades

Project Information

The City is in negotiations with an architect’s firm to submit a proposal to design lighting upgrades and climate control at the Museum of Art. The project includes lighting upgrade at Kress Gallery, a new gallery area at the Hoy Conference Room, to include proper lighting, lighting upgrade at Dede Rogers Gallery, repair existing hardwood floor in Tom Lea Gallery and provide climate control as budget allows.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 117 San Antonio St.
District
 8
Managing Department
 Museums and Cultural Affairs
Estimated Completion
 Fall 2018



Project Goal/Benefits

- Provide new and innovative systems to deliver better services to the community

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
			Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2012 GO Quality of Life	\$ 137,995	\$ 37,999	\$ 99,996	\$ -	\$ 137,995	
Total	\$ 137,995	Total Project Costs \$ 37,999	\$ 99,996	\$ -	\$ 137,995	



New Haven Street Reconstruction

Project Information

The reconstruction of New Haven is planned from Roseway to Sargent. The work includes complete removal of the existing roadway surface and reconstructed to make room for potential utility upgrades, new sidewalks, and new curb and gutter. New drainage will be installed to assist with flooding in the area.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Roseway to Sargent Lane
District
 6
Managing Department
 Capital Improvement
Estimated Completion
 Spring 2019



Project Goal/Benefits

- Mitigate some of the drainage concerns
- Provide a new roadway to the residents of the neighborhood
- Assist at revitalizing the community

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2013 Street Infrastructure	\$ 1,984,000	\$ 385,722	\$ 639,311	\$ 958,967	\$ 1,984,000	
Total	\$ 1,984,000	Total Project Costs	\$ 385,722	\$ 639,311	\$ 958,967	\$ 1,984,000



Paddlefoot Reconstruction

Project Information

Located in the Mission Valley of El Paso, Paddlefoot serves the abutting residential neighborhood. This project was identified as needing reconstruction to properly address the pavement conditions. The project includes the following proposed roadway improvements include new asphalt surface, installation of ADA Concrete sidewalks, concrete curb and gutter, driveways and illumination at select locations.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 From Prado to Prado
District
 7
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 3,163,000	\$ 170,148	\$ 897,856	\$ 2,094,997	\$ 3,163,000
Total	\$ 3,163,000	Total Project Costs	\$ 170,148	\$ 897,856	\$ 2,094,997



Padilla Reconstruction

Project Information

The reconstruction of a portion of Padilla will provide some much needed improvements to this deteriorating roadway. Improvements shall consist of new roadway pavement structure. Traffic improvements shall consist of new street signage and striping. The following improvements will be installed if determined as needing replacement: ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and dark sky compliant street lighting. An inventory shall be conducted to determine locations where ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and street lighting need to be installed, repaired or replaced.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Rose Kennedy to Zaragoza
District
 6
Managing Department
 Capital Improvement
Estimated Completion
 Summer 2019



Project Goal/Benefits

- Revitalize and enrich the community
- Mitigate storm water impact on the roadways
- Improve the roadway and sidewalk areas

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 2,249,005	\$ 209,388	\$ 815,847	\$ 1,223,770	\$ 2,249,005
Total	\$ 2,249,005	Total Project Costs	\$ 209,388	\$ 815,847	\$ 1,223,770



Paseo De Las Luces

Project Information

The Sun City Lights program was adopted by City Council in May 2016. The goal of the program is to combine public art and urban design with neighborhood revitalization strategies. The Paseo de las Luces project is the second of the Sun City Lights projects to be realized. As with the other Sun City Lights projects throughout El Paso, Paseo de las Luces is acting as a catalyst for economic development and growth. The abutting business community will benefit by this space, which is inviting and encourages people to frequent often.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 1 - to “Create an environment conducive to strong sustainable economic development.”

Location
 South El Paso Street
District
 8
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2018



Project Goal/Benefits

- Provide a welcoming experience for pedestrians, motorist and bicyclists between El Paso and Ciudad Juarez
- Enhance safety and provide accessibility
- Affirm the visual image of a landmark and historic street
- Create an engaging City amenity by connecting San Jacinto Plaza to the international bridge
- Renew and enhance the Downtown economy

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				Total Budget
		Pre 2019 Expenditures	2019 Projected	Future Expenditures		
2010 CO Issuance	\$ 75,000	\$ 74,535	\$ 465	\$ -	\$ 75,000	
2017 CO Issuance	\$ 4,514,258	\$ 4,514,258	\$ -	\$ -	\$ 4,514,258	
Internal Capital	\$ 1,776,972	\$ 1,768,365	\$ 8,607	\$ -	\$ 1,776,972	
Total	\$ 6,366,230	Total Project Costs \$ 6,357,158	\$ 9,072	\$ -	\$ 6,366,230	



Paso Del Norte (PDN) Roundabout

Project Information

Coming off the Paso Del Norte International Bridge, the proposed roundabout at El Paso Street and 6th Street will provide greater flow of traffic on this busy intersection. The design and construction of a roundabout at the Paso Del Norte Point of Entry (POE) to accommodate one lane and the parameters as described in the Federal Highway Administration National Cooperative Highway Research Program Report 672 on Roundabouts, to include but not limited to a concrete and asphalt roadway intersection, signage, markings, and striping.

Alignment with Strategic Plan



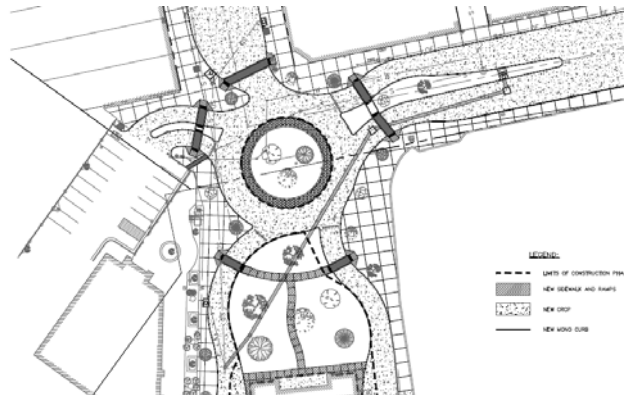
Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Intersection of 6th Ave.
 and El Paso St.

District
 8

Managing Department
 Capital Improvement

Estimated Completion
 TBD



Project Goal/Benefits

- Improve traffic flow
- Provide a safe intersection for vehicles and pedestrians
- Beautification of the Port of Entry

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019	2019	Future	Total
		Expenditures	Projected	Expenditures	Budget
2017 CO Issuance	\$ 38,529	\$ 5,616	\$ 32,913	\$ -	\$ 38,529
2018 CO Issuance	\$ 1,603,700	\$ 213,367	\$ 556,133	\$ 834,200	\$ 1,603,700
TxDOT Capital	\$ 178,389	\$ 178,389	\$ -	\$ -	\$ 178,389
Bridges Capital	\$ 176,597	\$ -	\$ 176,597	\$ -	\$ 176,597
Total	\$ 1,997,215	Total Project Costs	\$ 397,372	\$ 765,643	\$ 834,200
			\$ 1,997,215		



Paseo Del Sol Park Improvements

Project Information

The Paseos Del Sol Park Improvements project is an effort to continue the development of the existing park. Currently, approximately 30% of available parkland for Paseos Del Sol Park has seen development. The project is scheduled to add additional turf area, new park amenities and improvement of the existing pathway.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 12599 Paseo Grande Drive
District
 6
Managing Department
 Parks and Recreation
Estimated Completion
 Winter 2018/9



Project Goal/Benefits

- Enhance the existing park for the benefit of the surrounding community
- Repair the park pathway through the park to eliminate trip hazards and promote physical activity
- Provide new turf areas for flat fields

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				Total Budget
	Pre 2019 Expenditures	2019 Projected	Future Expenditures		
2012 GO Quality of Life	\$ 750,000	\$ 441,021	\$ 169,939	\$ 139,041	\$ 750,000
Total	\$ 750,000	Total Project Costs \$ 441,021	\$ 169,939	\$ 139,041	\$ 750,000



Paved Trails

Project Information

The Paved Trails project will provide a pedestrian experience in various locations throughout the City of El Paso. The project will provide natural trail from the Franklin Mountain Park to the Rio Grande River, urban trails and will include pedestrian bridges. The project also provides amenities including the installation of a seven to ten foot wide natural surface walkway. The Paved Trails project is providing an option to use an alternative form of transportation.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 Multiple
District
 1, 5
Managing Department
 Parks and Recreation
Estimated Completion
 TBD



Project Goal/Benefits

- Revitalize the community
- Improve walkability
- Reduces vehicle emissions
- Improve the City of El Paso Bike Plan Connectivity

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2012 GO Quality of Life	\$ 5,700,000	\$ 896,469	\$ 1,200,883	\$ 3,602,648	\$ 5,700,000
Total	\$ 5,700,000	Total Project Costs \$ 896,469	\$ 1,200,883	\$ 3,602,648	\$ 5,700,000



Pavement Condition Index (PCI) Assessment

Project Information

The Pavement Condition Index (PCI) Assessment includes update of historical PCI data and cost assumptions, data collection, including field data and image capture for all roadways, pavement condition evaluation with new rating for each roadway, develop new database and viewer and ADA ramp inventory. Services also include the development of a Pavement Maintenance Model with maintenance strategies, cost analysis, and system with recommendations on future funding and roadway locations. The model will provide recommendations based on various input parameters, such as capped funding, selected maintenance strategies, and approved completion timelines.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Citywide
District
 All
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2018



Project Goal/Benefits

- Provide updated data on the condition of each roadway in the City
- Implement new maintenance strategies on all City roadways and be incorporated into the City’s Capital Plan

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019	2019	Future	Total	
		Expenditures	Projected	Expenditures	Budget	
2017 CO Issuance	\$	800,000	\$ 782,319	\$ 17,681	\$ -	\$ 800,000
Total	\$	800,000	Total Project Costs \$ 782,319	\$ 17,681	\$ -	\$ 800,000



Penguin Exhibit and Life Support System

Project Information

The project will be part of the South America region of the El Paso Zoo and will consist of a new penguin exhibit. The exhibit will feature an outdoor seating viewing area of either the Humboldt or Magellanic penguin species, these species of penguins are found in South America. The outdoor exhibit will have landscaped areas with aromatic plants, a coast for penguin gathering with a rocky bank, and other “natural habitat” features.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 El Paso Zoo
District
 8
Managing Department
 Zoo
Estimated Completion
 Summer 2020



Project Goal/Benefits

- Provide immersive and educational experience for the community to communicate the importance of our surrounding ecosystem
- Project will bring a penguin breeding program to the El Paso Zoo

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2012 GO Quality of Life	\$ 3,766,750	\$ 41,000	\$ 931,437	\$ 2,794,312	\$ 3,766,750
Total	\$ 3,766,750	Total Project Costs \$ 41,000	\$ 931,437	\$ 2,794,312	\$ 3,766,750



Princeton, Tulane, & Valley View Street & Drainage Improvements

Project Information

The City has contracted with a consulting firm to develop construction documents that will provide street and drainage improvements to Princeton Way, Tulane Drive, and Valley View Drive which are residential streets located in El Paso’s Mission Valley. The proposed roadway improvements include new asphalt surface, installation of new sidewalks, new curb and gutter, storm sewer system, driveways and illumination at select locations.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 El Paso’s Mission Valley
District
 7
Managing Department
 Capital Improvement
Estimated Completion
 Summer 2019



Project Goal/Benefits

- Improve safety
- Provide lighting
- Expand pedestrian elements, meet ADA compliance
- New driveways
- Parkway Improvements

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2013 Street Infrastructure	\$ 6,599,000	\$ 4,523,064	\$ 830,374	\$ 1,245,561	\$ 6,599,000	
Total	\$ 6,599,000	Total Project Costs \$ 4,523,064	\$ 830,374	\$ 1,245,561	\$ 6,599,000	



Railroad Drive Reconstruction

Project Information

Improvements shall consist of new roadway pavement structure of Continuously Reinforced Concrete Pavement with base course and compacted or stabilized subgrade if necessary. Traffic improvements shall consist of new street signage and striping. The following improvements will be installed if determined as needing replacement: ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and dark sky compliant street lighting. An inventory shall be conducted to determine locations where ADA compliant sidewalk and driveways, curb and gutter, ADA ramps, and street lighting need to be installed, repaired or replaced.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Farah Street to Purple Heart
District
 4
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Assist in revitalizing the community
- Bicycle facility per COEP Bike Plan includes striping, green paint, and signage’s
- Encourage multi-modal transportation
- Parkway improvements to include street trees and landscape
- Drainage improvements

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				Total Budget
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	
2018 CO Issuance	\$ 13,777,436	\$ 14,023	\$ 2,064,512	\$ 11,698,901	\$ 13,777,436
Total	\$ 13,777,436	Total Project Costs \$ 14,023	\$ 2,064,512	\$ 11,698,901	\$ 13,777,436



Regional Water Parks

Project Information

The City will construct five water parks throughout the City in order to replace outdated and low-participation facilities with new regional facilities with more amenities to appeal to both swimmers and non-swimmers. Parks will include water play table, spray area and play structure, a lap pool, volleyball net and climbing wall, water slides, lazy river, family pool, shaded area, party room, concession area, bathhouse and a Flowrider if budget allows.

Alignment with Strategic Plan



Project aligns with the City of El Paso's Strategic Plan Goal 4 - to "Enhance El Paso's Quality of Life through Recreational, Cultural, and Educational Environments."

Location
 Citywide
District
 All
Managing Department
 Parks and Recreation
Estimated Completion
 Spring 2020



Project Goal/Benefits

- Develop innovative, family-oriented, recreational facilities to create a healthier environment

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2017 CO Issuance	\$ 11,324,000	\$ 935,232	\$ 2,438,878	\$ 7,949,890	\$ 11,324,000
2018 CO Issuance	\$ 14,000,000	\$ -	\$ 1,802,838	\$ 12,197,163	\$ 14,000,000
2012 GO Quality of Life	\$ 12,000,000	\$ 1,706,623	\$ 1,888,013	\$ 8,405,364	\$ 12,000,000
Total	\$ 37,324,000	Total Project Costs \$ 2,641,855	\$ 6,129,729	\$ 28,552,416	\$ 37,324,000



Reimagine Cohen

Project Information

The Reimagine Cohen master plan included extensive outreach to understand what was desired. The Master Plan components include an urban plaza, green space, athletic facilities, hotels, restaurants and retail, family entertainment, and parking facilities. There is an opportunity to create an experiential entertainment district, which also includes a water park and jumbo screen. There is a goal to attract out of market retail and restaurants to this facility and continue to promote the location as a premier site to do business.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 1 - “Create an environment conducive to strong sustainable economic development.”

Location
 US 54 and Cohen Avenue
District
 4
Managing Department
 Capital Improvement
Estimated Completion
 TBD



Project Goal/Benefits

- Serve as a destination location for all El Pasoans to enjoy
- Redevelop the Cohen Stadium site
- Increase the quality of life and the quality of place
- Create a catalyst for Northeast El Paso
- Create a regional anchor

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				Total Budget
		Pre 2019 Expenditures	2019 Projected	Future Expenditures		
2017 CO Issuance	\$ 500,000	\$ 458,339	\$ 41,662	\$ -	\$ 500,000	
2019 CO Issuance	\$ 2,451,400	\$ -	\$ 980,560	\$ 1,470,840	\$ 2,451,400	
Internal Capital	\$ 508,035	\$ -	\$ 279,419	\$ 228,616	\$ 508,035	
Total	\$ 3,459,435	Total Project Costs	\$ 458,339	\$ 1,301,641	\$ 1,699,456	\$ 3,459,435



Rich Beem and Edgemere Roundabout

Project Information

The Edgemere and Rich Beem Roundabout project will improve safety and traffic flow at the intersection of Edgemere and Rich Beem. The project includes installation of a two-lane roundabout as well as pedestrian crossings, pedestrian signals, illumination, public art, and landscaping improvements. The project includes six construction phases. In order to maintain access for the public, the intersection will not be closed for traffic.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Intersection of Edgemere and Rich Beem
District
 5
Managing Department
 Capital Improvement
Estimated Completion
 Winter 2018



Project Goal/Benefits

- Improve safety and traffic flow at the intersection of Edgemere and Rich Beem
- Improve pedestrian and bicycle accessibility with pedestrian crossings, pedestrian signals, and illumination
- Improve aesthetics through public art and landscaping

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019	2019	Future	Total
		Expenditures	Projected	Expenditures	Budget
2010 CO Issuance	\$ 140,000	\$ 136,261	\$ 3,739	\$ -	\$ 140,000
2017 CO Issuance	\$ 518,075	\$ 149,548	\$ 202,690	\$ 165,837	\$ 518,075
TxDOT Capital	\$ 2,434,953	\$ 2,273,546	\$ 145,266	\$ 16,141	\$ 2,434,953
Total	\$ 3,093,028	Total Project Costs \$ 2,559,355	\$ 351,696	\$ 181,978	\$ 3,093,028



Rich Beem Street Lighting

Project Information

Rich Beem is a major arterial serving the eastside of El Paso. The project includes the design and construction of roadway illumination utilizing full cutoff light fixtures or cutoff light fixtures. Illumination shall be dark-sky compliant utilizing LED and based on photometric study, which provides full roadway illumination consistent with requirements of El Paso City Code. Design shall show complete photometrics of illumination. Illumination poles shall not interfere with existing vegetation. Any utilities serving illumination poles shall be located underground.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Rich Beem Blvd between
 Montana and Montwood
District
 5
Managing Department
 Streets and Maintenance
Estimated Completion
 Winter 2018



Project Goal/Benefits

- Assist in illuminating the roadway at night or during inclement weather events
- Encourage a safer roadway for all users

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 1,780,220	\$ 139,137	\$ 656,433	\$ 984,650	\$ 1,780,220
Total	\$ 1,780,220	Total Project Costs	\$ 139,137	\$ 984,650	\$ 1,780,220



Richard Burges Library Improvements

Project Information

Serving Northeast El Paso, the Richard Burges Library Improvement project will provide additional amenities to the community. This project entails tenant improvements to an existing 23,104 square foot library space. This space is comprised of 20,800 square feet of library space currently in operation and 2,304 square feet of unfinished lease space to be developed into a children’s area. Improvements are to include upgrades to existing mechanical, plumbing and electrical systems. New children’s area will also include an additional family restroom area.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 9600 Dyer Street
District
 4
Managing Department
 Library
Estimated Completion
 Fall 2018



Project Goal/Benefits

- Provide additional amenities to the library patrons
- Enhance the library further as a destination

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2012 GO Quality of Life	\$ 1,432,497	\$ 1,421,071	\$ 11,426	\$ -	\$ 1,432,497
Total	\$ 1,432,497	Total Project Costs \$ 1,421,071	\$ 11,426	\$ -	\$ 1,432,497



River Bend Pedestrian Improvements Phase III

Project Information

The River Bend Phase III project will provide enhanced pedestrian amenities on the easterly side of the roadway in El Paso’s Upper Valley. The project will encourage people to walk to amenities in the area, such as Braden Aboud Park and Spray Park and Zach White Elementary School. The project will provide sidewalks, landscaping, and bus stops at appropriate locations to enhance the experience of the user.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 River Bend Drive between Frontera Blvd. North to Sunset Avenue
District
 8
Managing Department
 Capital Improvement
Estimated Completion
 Summer 2019



Project Goal/Benefits

- Replace existing roadway to provide new riding surface
- Install sidewalks to improve neighborhood walkability
- Coordinate pedestrian pathway improvements with previous projects along River Bend Drive

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2013 Street Infrastructure	\$ 3,340,200	\$ 452,056	\$ 866,443	\$ 2,021,701	\$ 3,340,200	
Total	\$ 3,340,200	Total Project Costs \$ 452,056	\$ 866,443	\$ 2,021,701	\$ 3,340,200	



Robinson Avenue - Street and Drainage Improvements Phase I

Project Information

The Robinson street reconstruction project is a transformative roadway project that will replace the existing roadway with new concrete driving surface and work at mitigating the drainage via curb and gutter and drainage flumes. The Robinson/Scenic/Rim intersection will also be reconfigured to provide a traditional T-intersection. The project includes a multi-modal transportation element, with a hike and bike path, which will allow users to have a safe path to enjoy the scenic views. Native trees and landscaping will also enhance the experience of all users. Safety illumination is also included as part of the project at the intersections.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Piedmont to Rim
District
 1
Managing Department
 Capital Improvement
Estimated Completion
 2018



Project Goal/Benefits

- Improve drainage in the area
- Encourage multi-modal transportation
- Replace the deteriorated roadway infrastructure

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 2,843,766	\$ 2,793,095	\$ 50,671	\$ -	\$ 2,843,766
Total	\$ 2,843,766	Total Project Costs	\$ 2,793,095	\$ 50,671	\$ 2,843,766



Robinson Avenue - Street and Drainage Improvements Phase II

Project Information

The City has contracted with a consulting firm to develop construction documents that will provide street and drainage improvements to a portion of Robinson Avenue. The street is in Central-Westside of El Paso. Roadway improvements include continuously reinforced concrete pavement, sidewalks, curb and gutter, drainage system, rock filled gabion and safety illumination.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Piedmont to Ochoa
District
 1
Managing Department
 Capital Improvement
Estimated Completion
 Summer 2019



Project Goal/Benefits

- Improve safety
- Provide safety lighting
- Enhance pedestrian elements, meet ADA compliance
- Encourage multi-modal transportation
- Mitigate drainage
- New concrete pavement

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 2,700,622	\$ 307,326	\$ 957,318	\$ 1,435,977	\$ 2,700,622
Total	\$ 2,700,622	Total Project Costs	\$ 307,326	\$ 957,318	\$ 1,435,977



San Jacinto Plaza Downtown Restrooms

Project Information

The City of El Paso completed the renovation/transformation of the Downtown San Jacinto Plaza Park with various features and amenities that include a café and patio, performance stage, splash pad and outdoor game area among other items. The transformed plaza is serving the City residents with spaces for many events from the traditional holiday tree lighting to electronic music performances. The events utilize all aspects of the park and many times will need to expand into sectioned off street areas. The plaza’s original restrooms were outdated and below ground level that were difficult to monitor and maintain. A long-term lease has been developed for a building across the street from the plaza and has a more user friendly and accessible level that can accommodate the more than 1000 sq.ft. of space needed for a proportioned set of restrooms to serve the plaza and event needs.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 San Jacinto Plaza
District
 8
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Construct an accessible and quality restroom facility supporting San Jacinto Plaza Park and the yearly variety of special events and programs
- Utilize and develop unused building inventory in the City Downtown area

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019	2019		Future	Total
		Expenditures	Projected	Expenditures	Expenditures	Budget
2006 CO Issuance	\$ 80,289	\$ 44,386	\$ 35,903	\$ -	\$ -	\$ 80,289
2017 CO Issuance	\$ 700,000	\$ 37,797	\$ 364,212	\$ 297,991	\$ -	\$ 700,000
Total	\$ 780,289	Total Project Costs \$ 82,183	\$ 400,115	\$ 297,991	\$ -	\$ 780,289



Schuster Avenue Reconstruction

Project Information

This project is a complete street reconstruction from Prospect to Campbell Streets. It will feature services and amenities such as roadway striping and signage, an irrigation system, sidewalk, driveways, ADA compliant ramps, curb and gutter textured / stamped concrete crosswalks, parkway improvements to include street trees and landscaping, dark sky compliant street lighting and a bicycle facility- protected lane with physical barrier.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Schuster Avenue
District
 8
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Promote investment and promote a sense of place within the neighborhood
- Encourage appropriate travel for motor vehicles, pedestrians, bicyclists and mass transit users

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2018 CO Issuance	\$ 7,559,900	\$ 2,475	\$ 1,889,356	\$ 5,668,069	\$ 7,559,900	
Total	\$ 7,559,900	Total Project Costs	\$ 2,475	\$ 1,889,356	\$ 5,668,069	\$ 7,559,900



Sergio Troncoso Library Modifications

Project Information

In conjunction with the improvements to the parking lot, the Sergio Troncoso Library Modifications project aims to improve services at the public library. The project includes removal/replacement of the existing front desk and installation of three new check-in/check-out units. These improvements have been successfully installed at other public libraries and the product has the capability to connect two libraries systems so that all staff and patron initiated check-in and check-out transactions are completed in real time.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 9321 Alameda St.
District
 6
Managing Department
 Library
Estimated Completion
 Spring 2019



Project Goal/Benefits

- Provide new and innovative systems to deliver better services to the community

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019	2019	Future	Total
		Expenditures	Projected	Expenditures	Budget
2012 GO Quality of Life	\$ 450,000	\$ 274,536	\$ 175,464	\$ -	\$ 450,000
Total	\$ 450,000	Total Project Costs \$ 274,536	\$ 175,464	\$ -	\$ 450,000



Sergio Troncoso Library Parking Lot

Project Information

In conjunction with the improvements to the Sergio Troncoso Library, the existing parking lot will be expanded to allow for additional library patrons. This expansion will encourage more people to utilize the library. New parking lot will also provide additional ADA upgrades to be in compliance at the existing adjacent areas.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 9321 Alameda St.
District
 6
Managing Department
 Library
Estimated Completion
 Spring 2019



Project Goal/Benefits

- Provide more parking space for the user’s convenience

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2012 GO Quality of Life	\$ 425,000	\$ 393,835	\$ 31,165	\$ -	\$ 425,000
Total	\$ 425,000	Total Project Costs \$ 393,835	\$ 31,165	\$ -	\$ 425,000



Shawver Park Sport Field Rehabilitation

Project Information

The Shawver Park Sport Field Rehabilitation project will provide recreational areas that are safe and can be used by El Pasoans of all ages for different sporting events. The Quality of Life bond community funded project will rehabilitate six sport fields including four soccer fields, one softball, and one baseball. The project will provide new fencing, taking into account regulation size standards for the sport fields, updated irrigation system, and planting process to control erosion.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 8100 Independence Dr.
District
 7
Managing Department
 Parks and Recreation
Estimated Completion
 Summer 2019



Project Goal/Benefits

- Create recreational and social opportunities
- Promote a healthier lifestyle by encouraging sports playing

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2012 GO Quality of Life	\$ 1,500,000	\$ 120,250	\$ 551,900	\$ 827,850	\$ 1,500,000
Total	\$ 1,500,000	Total Project Costs \$ 120,250	\$ 551,900	\$ 827,850	\$ 1,500,000



Snelson Drive Street and Drainage Improvements

Project Information

The project will consist of a street reconstruction of Snelson Drive to address new roadway pavement structure, concrete sidewalks, driveways, ramps, curb and gutter, dark sky compliant street lighting, drainage system (if necessary) and water and sewer improvements.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Snelson Drive
District
 6
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Mitigate some of the drainage concerns
- Provide a new roadway to the residents of the neighborhood
- Assist at revitalizing the community

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 710,000	\$ 53,091	\$ 361,300	\$ 295,609	\$ 710,000
Total	\$ 710,000	Total Project Costs \$ 53,091	\$ 361,300	\$ 295,609	\$ 710,000



Sunglow Landscape Improvements

Project Information

The Sunglow Way Landscape Improvements project is aiming at improving the quality of life for those who live and frequent this area. It will provide a buffer between the busy arterial (Montana) and the residential area south of Sunglow Way. The preliminary project scope includes the installation of street trees and shrubs, installation of drip irrigation system, curb repair where broken, water harvesting depressions and depending on the budget, other green infrastructure elements, such as curb cuts and rock mulch.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 3 - to “Promote the Visual Image of El Paso.”

Location
 Sunglow Way between Avalon Drive and Cessna Drive
District
 3
Managing Department
 Capital Improvement
Estimated Completion
 Summer 2019



Project Goal/Benefits

- Traffic calming
- Promote a sense of place for the community
- Incorporate design elements that reduce our negative impact on the environment and address resilience challenges in our community

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2013 Street Infrastructure	\$ 388,351	\$ 8,505	\$ 208,915	\$ 170,931	\$ 388,351	
Total	\$ 388,351	Total Project Costs \$ 8,505	\$ 208,915	\$ 170,931	\$ 388,351	



Ted Houghton Dr. Street Reconstruction

Project Information

The reconstruction of Ted Houghton project will include removal of existing pavement, sidewalks, curb & gutter, provide ADA accessibility, pavement rehabilitation, signage and striping and appropriate traffic calming and landscaping, if needed. The project includes potential utility upgrades, new sidewalks, and new curb and gutter. Surface drainage will also be improved to assist with alleviating flooding in the area.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Rancho Trail to
 Double Jay
District
 6
Managing Department
 Capital Improvement
Estimated Completion
 Winter 2019



Project Goal/Benefits

- Mitigate some of the drainage concerns
- Provide a new roadway to the residents of the neighborhood
- Assist at revitalizing the community

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019	2019	Future	Total
		Expenditures	Projected	Expenditures	Budget
2018 CO Issuance	\$ 1,282,000	\$ 90,595	\$ 476,562	\$ 714,843	\$ 1,282,000
Total	\$ 1,282,000	Total Project Costs	\$ 90,595	\$ 476,562	\$ 714,843
			\$ 1,282,000		



Thomas Manor Park Improvements (NIP)

Project Information

This project is part of the Neighborhood Improvement Program (NIP) Round II. Thomas Manor Park has a number of improvements; however, the neighborhood saw opportunities for additional amenities so they submitted a NIP application, which was approved. The improvements to be installed include double-bay swings and benches with concrete slab. The improvements have not been installed as El Paso Water will be improving the park.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 7901 Knights Dr.
District
 7
Managing Department
 Community Development
Estimated Completion
 TBD



Project Goal/Benefits

- Installation of park amenities for residents use
- Enhance Thomas Manor Park

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2012 GO Quality of Life	\$ 60,700	\$ -	\$ 60,700	\$ -	\$ 60,700
Total	\$ 60,700	Total Project Costs	\$ -	\$ 60,700	\$ -



Thorn Park Improvements

Project Information

The Thorn Park Improvements project will be enhancing the existing park with additional amenities. The project includes installing a new asphalt parking area, new playground equipment and a new double bay swing set, both in rock wall enclosure(s) with engineered wood fiber. Furnish and install park amenities including park benches, pet waste dispensers, bike racks, picnic tables, trash receptacles, new landscaping and irrigation modifications. Also included is installing a new gazebo on concrete slab.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 5260 Mace St.
District
 1
Managing Department
 Community Development
Estimated Completion
 Fall 2018



Project Goal/Benefits

- Enhance, update and beautify the park’s function to the community

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019	2019	Future	Total	
		Expenditures	Projected	Expenditures	Budget	
Community Development Block Grant	\$ 777,107	\$ 604,733	\$ 155,137	\$ 17,237	\$ 777,107	
Total	\$ 777,107	Total Project Costs \$ 604,733	\$ 155,137	\$ 17,237	\$ 777,107	



Tom Lea Lower Park Improvements

Project Information

Tom Lea Park provides for some amenities on the existing park. The project consists of installing a new fabric shade canopy over the existing playground equipment furnish a new zip line equipment with rock wall rock wall enclosure with engineered wood fiber, furnish and installing new gazebo on concrete slab, furnish and install park amenities including pet waste dispensers, bike racks, 8 trees and perform irrigation modifications. Also included is installation of bollards at the entrance to the baseball fields and re-pavement of the parking lot.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 1203 Schuster Ave.
District
 1
Managing Department
 Community Development
Estimated Completion
 Fall 2018



Project Goal/Benefits

- To enhance, update and beautify the park’s function to the community
- Park users will enjoy additional shade from canopy and trees
- Encourage more people to visit and enjoy the park

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				Total Budget
	Pre 2019 Expenditures	2019 Projected	Future Expenditures		
Community Development Block Grant	\$ 551,529	\$ 352,206	\$ 159,458	\$ 39,865	\$ 551,529
Total	\$ 551,529	Total Project Costs \$ 352,206	\$ 159,458	\$ 39,865	\$ 551,529



Tom Lea Upper Slope Stabilization

Project Information

The Tom Lea Upper Park Slope Stabilization will provide an improved pedestrian and vehicular traffic experience to a portion of Schuster Ave. The project provides amenities including the construction of structural controls to mitigate erosion and reduce debris deposited on Schuster Ave., new concrete sidewalk, landscaping, aesthetics and public artwork as functional component of slope stability.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Intersection of Rim Rd.
 and N. San Vrain St.
District
 1
Managing Department
 Capital Improvement
Estimated Completion
 Spring 2020



Project Goal/Benefits

- Design projects that support neighborhoods and places
- Create recreational and social opportunities

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				Total Budget
		Pre 2019 Expenditures	2019 Projected	Future Expenditures		
2018 CO Issuance	\$ 9,626,160	\$ 527,308	\$ 1,364,828	\$ 7,734,025	\$ 9,626,160	
Total	\$ 9,626,160	Total Project Costs \$ 527,308	\$ 1,364,828	\$ 7,734,025	\$ 9,626,160	



Toni, Mary Jeanne, and Yvonne Street Improvements

Project Information

The City of El Paso is striving to improve roadways throughout the city. Portions of Toni, Mary Jeanne, and Yvonne are currently going through the process of being designed for full street reconstruction. The project includes removal and replacement of existing roadway, new sidewalks, new curb and gutter and appropriate utility upgrades.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Toni Ct, Mary Jeanne Ln,
 & Yvonne Ct
District
 3
Managing Department
 Capital Improvement
Estimated Completion
 Fall 2019



Project Goal/Benefits

- Provide a new riding surface and a more walkable neighborhood
- Improve street drainage to better handle rain events

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2013 Street Infrastructure	\$ 1,044,375	\$ 981,959	\$ 62,416	\$ -	\$ 1,044,375
Total	\$ 1,044,375	Total Project Costs	\$ 981,959	\$ 62,416	\$ -



Trailhead Parking Areas

Project Information

The Trailhead Parking Areas project consists of construction of multiple parking areas to access the trail system leading into the Franklin Mountain State Park. Amenities scheduled for installation include compacted gravel parking area including accessible parking, information kiosk, additional park amenities included Big Belly trash receptacles, a solar table, solar LED area lighting and a Mutt Mitt station, bicycle repair station and split rail fencing.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 Multiple
District
 1,4
Managing Department
 Parks and Recreation
Estimated Completion
 Winter 2018/9



Project Goal/Benefits

- Provide parking for patrons who visit Franklin Mountain State Park
- Provide practical amenities for trail users
- Provide an information kiosk to post information for trail users

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget
2012 GO Quality of Life	\$ 2,000,000	\$ 731,296	\$ 507,481	\$ 761,222	\$ 2,000,000
Total	\$ 2,000,000	Total Project Costs \$ 731,296	\$ 507,481	\$ 761,222	\$ 2,000,000



University Avenue Pedestrian and Bicycle Enhancements

Project Information

This project will bring the street up to City Code and improve safety standards while providing a seamless connection to UTEP’s planned improvements to their east gate. Multimodal transport for UTEP students, El Paso Streetcar passengers, and the neighboring community will be more accessible than before. Ongoing coordination with CID staff, UTEP and TxDOT will continue to bring safety of use and innovation of city streets and to the forefront of El Paso’s development.

Alignment with Strategic Plan



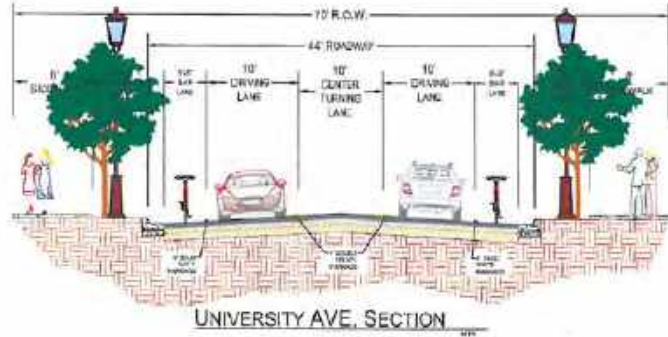
Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 From Stanton St. to Oregon St.

District
 1

Managing Department
 Capital Improvement

Estimated Completion
 Fall 2019



Project Goal/Benefits

- Revitalize the local community
- Support the extension of UTEP’s pedestrian/bicycle friendly link on University Avenue
- Improve pedestrian, vehicular and bicycle transportation
- Upgrade roadway to meet current city codes, including amenities
- Better accessibility to El Paso Streetcar and Mesa RTS (Brio)

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019		2019	Future	Total
		Expenditures	Projected	Expenditures	Expenditures	Budget
2010 CO Issuance	\$ 20,111	\$ -	\$ 20,111	\$ -	\$ -	\$ 20,111
2009 CO Issuance	\$ 165,702	\$ 51,042	\$ 114,659	\$ -	\$ -	\$ 165,702
2017 CO Issuance	\$ 278,745	\$ 266,537	\$ 12,208	\$ -	\$ -	\$ 278,745
TxDOT Capital	\$ 499,126	\$ -	\$ 274,519	\$ 224,607	\$ -	\$ 499,126
Total	\$ 963,683	Total Project Costs	\$ 317,579	\$ 421,497	\$ 224,607	\$ 963,683



Veterans Recreation Center Expansion

Project Information

The center is very well located within the community that it serves and is easily accessible. The facility can be further expanded to serve a larger population and could be one of the major centers in the northeast planning area. Expansion will include an additional gym, additional meeting and classroom space, a new general recreation room, and improved control/reception counter.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 4 - to “Enhance El Paso’s Quality of Life through Recreational, Cultural, and Educational Environments.”

Location
 5301 Salem
District
 4
Managing Department
 Parks and Recreation
Estimated Completion
 Winter 2019



Project Goal/Benefits

- Enhance the existing park for the benefit of the surrounding community

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2012 GO Quality of Life	\$ 1,500,000	\$ 121,896	\$ 551,242	\$ 826,863	\$ 1,500,000	
Total	\$ 1,500,000	Total Project Costs \$ 121,896	\$ 551,242	\$ 826,863	\$ 1,500,000	



Viscount Boulevard Lighting And Landscape Project

Project Information

The City of El Paso constantly improves roadway infrastructures throughout the city, and the Roadway Lighting on Viscount Boulevard is scheduled to be completely designed and constructed. The project includes placing median and parkway landscape, placing new roadway lighting, nighttime visibility improvements, bringing roadway lighting up to current City Standards, compliance with Dark Sky Ordinance Requirements and provide a safer driver/pedestrian experience.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 7 - to “Enhance and Sustain El Paso’s Infrastructure Network.”

Location
 Viscount Blvd, From
 Airway Boulevard to I-10
District
 3
Managing Department
 Capital Improvement
Estimated Completion
 Winter 2019



Project Goal/Benefits

- Provide roadway lighting and landscape
- Improve night safety
- Provide an improved environment for all users

Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:				
		Pre 2019	2019		Future	Total
		Expenditures	Projected	Expenditures	Budget	
2013 Street Infrastructure	\$ 1,078,500	\$ 28,676	\$ 419,930	\$ 629,894	\$ 1,078,500	
Total	\$ 1,078,500	Total Project Costs	\$ 28,676	\$ 419,930	\$ 629,894	\$ 1,078,500



Yarbrough Arterial Lighting Improvements

Project Information

The City of El Paso sought to provide safety improvements through illumination along the Yarbrough corridor. This project will bring the street up to City Code and safety standards and will provide improvements that have plagued the residential community.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 2 - to “Set the Standard for a Safe and Secure City.”

Location
 Yarbrough corridor between Montana Avenue and I-10
District
 3, 7
Managing Department
 Streets and Maintenance
Estimated Completion
 Spring 2019



Project Goal/Benefits

- Improve safety for all users
- Provide illumination for the roadway at night and during inclement weather

Project Budget

SOURCES OF FUNDING:	BUDGETED PROJECT COSTS:					
		Pre 2019 Expenditures	2019 Projected	Future Expenditures	Total Budget	
2013 Street Infrastructure	\$ 1,317,800	\$ 130,334	\$ 474,987	\$ 712,480	\$ 1,317,800	
Total	\$ 1,317,800	Total Project Costs	\$ 130,334	\$ 474,987	\$ 712,480	\$ 1,317,800



Zaragoza POE Pan American Dr. / Winn Rd. Build Improvements

Project Information

The City has contracted with the Regional Mobility Authority (RMA) to design improvements to Pan American Dr. and the extension of Winn Rd. The proposed improvements to Winn Road include widening the existing two-lane facility to four lanes and extending the road on new location. The proposed improvements to Pan American Drive would entail resurfacing of existing pavement and adding medians where none exist. Stormwater would be accommodated with the expansion of an existing detention basin west of the extension of Winn Road. Approximately 8 acres of new right-of-way would be required for project implementation, including land for roadway construction and the expansion of the detention pond. The project is approximately 2.02 miles in length.

Alignment with Strategic Plan



Project aligns with the City of El Paso’s Strategic Plan Goal 2 - to “Set the Standard for a Safe and Secure City.”

Location
 From Loop 375 to the Zaragoza Port of Entry Campus

District
 7

Managing Department
 Capital Improvement

Estimated Completion
 Spring 2019



Project Goal/Benefits

- Alleviate congestion, facilitate movement of cross-border traffic through the Zaragoza Port of Entry
- Help reduce freight congestion on Loop 375

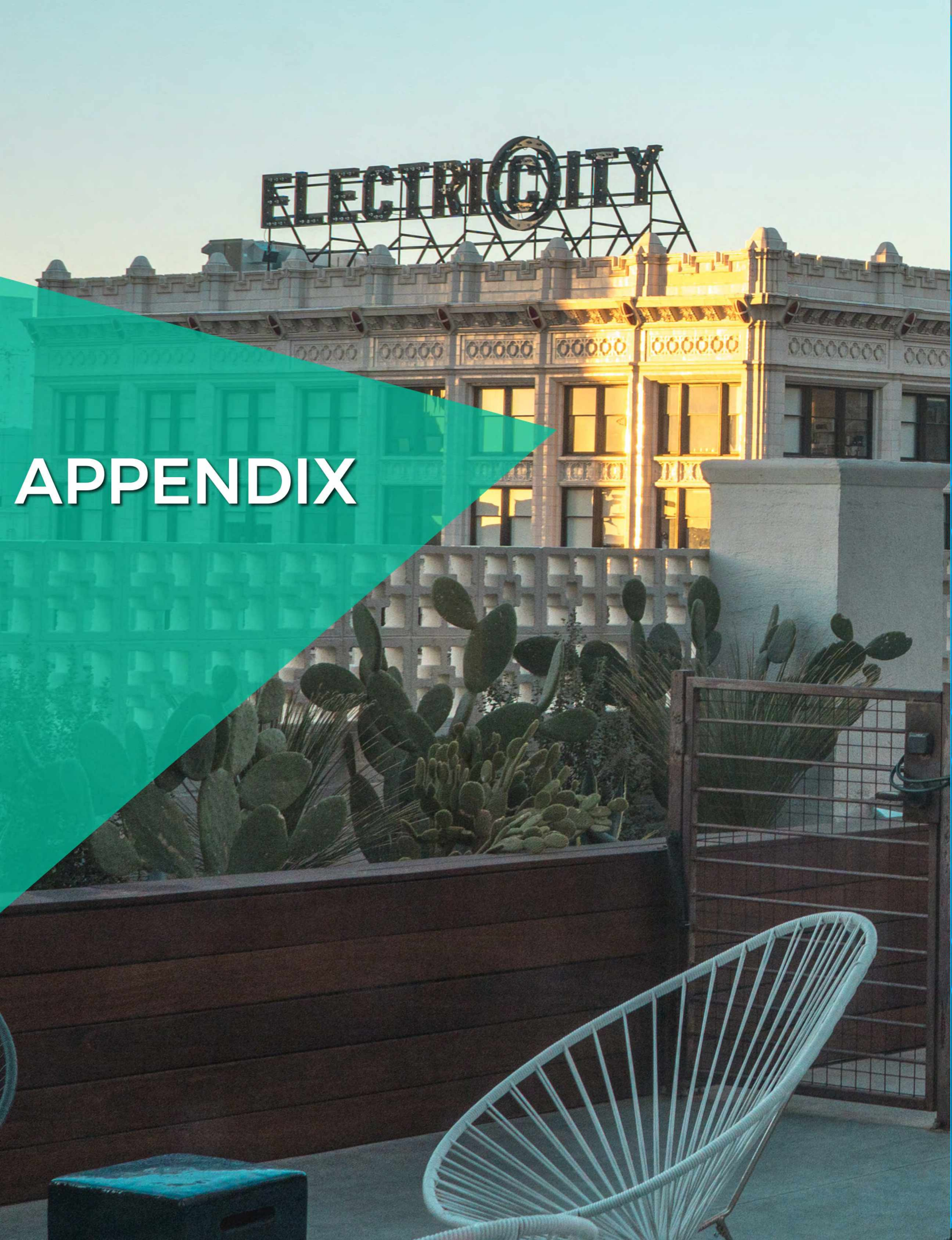
Project Budget

SOURCES OF FUNDING:		BUDGETED PROJECT COSTS:			
		Pre 2019	2019	Future	Total
		Expenditures	Projected	Expenditures	Budget
2010 CO Issuance	\$ 548,836	\$ 248,879	\$ 164,977	\$ 134,981	\$ 548,836
2009 CO Issuance	\$ 70,000	\$ -	\$ 70,000	\$ -	\$ 70,000
2017 CO Issuance	\$ 3,079,834	\$ -	\$ 923,950	\$ 2,155,884	\$ 3,079,834
TxDOT Capital	\$ 1,712,149	\$ 1,712,149	\$ -	\$ -	\$ 1,712,149
Total	\$ 5,410,819	Total Project Costs	\$ 1,961,028	\$ 1,158,927	\$ 2,290,865
			\$ 1,158,927	\$ 2,290,865	\$ 5,410,819



ELECTRICITY

APPENDIX



CITY OF EL PASO FISCAL YEAR 2019 BUDGET RESOLUTION

WHEREAS, on July 20, 2018, the City Manager of the City of El Paso filed the Fiscal Year 2019 (“FY 2019”) Proposed Budget of the City of El Paso with the City Clerk; and

WHEREAS, the Proposed Budget was made available for the inspection by any person and was posted on the City’s website in accordance with Section 102.005 of the Texas Local Government Code; and

WHEREAS, on July 31, 2018, the City Clerk published notice in the El Paso Times and El Diario, newspapers of general circulation in the county in which the City of El Paso is located, of a public hearing regarding the City of El Paso FY 2019 Budget Resolution, in accordance with the Charter of the City of El Paso and Section 102.0065(a) of the Texas Local Government Code; and

WHEREAS, said public hearing was held on August 14, 2018, by the City Council regarding the City of El Paso’s Proposed Budget at which all interested persons were given the right to be present and participate; and

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

1. That the Proposed Budget for the City of El Paso filed by the City Manager with the City Clerk on July 20, 2018, is hereby approved and adopted by the City Council as the Annual Budget for the FY 2019, which begins on September 1, 2018 and ends on August 31, 2019.

2. The City Manager or his/her designee is hereby authorized to appropriate the reserve amount as part of City Attorney’s appropriation for external legal counsel, claims, and litigation expenses.

3. That the budget for confiscated funds shall be provided by the Chief of Police and submitted to the City Manager or his/her designee by January 31, 2019 with a financial report showing all appropriations for FY 2019 for all confiscated or condemned monies in a format approved by the City Manager or his/her designee.

4. That the City shall not enter into any agreement requiring the expenditure of monies if such agreement shall extend beyond the current Fiscal Year without the approval of the City Council or the City Manager. In such cases where the City Manager approves the expenditure, he/she is hereby authorized to obligate and/or encumber City funding to pay the City’s expenses, which shall also constitute the approval of City Council for the expenditure of monies extending beyond the current Fiscal Year, as may be required by Texas law.

5. That Department Heads or their designees are hereby authorized to request budget

transfers not to exceed \$25,000; provided that each transfer is within the same department. Budget transfers exceeding \$25,000 that are within the same department may be approved by the City Manager or his/her designee. A budget transfer for personal services appropriations, capital acquisition appropriations or impacting revenue accounts requires the approval of the City Manager or his/her designee.

6. That the City Manager or his/her designee is hereby authorized to make budget transfers between departments and/or non-enterprise funds or reprogram funds within an enterprise department, not to exceed \$50,000, to the extent permitted by law. Budget transfers between departments and/or non-enterprise department funds exceeding \$50,000 shall require City Council approval.

7. That a budget transfer must be approved prior to the occurrence of the expenditure, except for emergency expenditures when approved by the City Manager or his/her designee and ratified by the City Council.

8. That the City Manager or his/her designee is hereby authorized to increase or decrease the budget for any capital projects within a Capital Improvement Program (CIP) approved by the City Council, provided that the change of a project's budget of more than \$1,000,000 requires additional Council approval. No project budget may be reduced to zero or deleted unless the project has been completed. Expenditures must be in compliance with applicable laws and policies and a quarterly report must be provided to Council on the budgets for capital projects that the City Manager or his/her designee has established, amended or deleted.

9. That the City Manager or his/her designee is hereby authorized to add to an existing Capital Improvement Program (CIP). Addition of a project to an approved Capital Improvement Program (CIP) must meet the purpose of the proceeds from which the original CIP was funded and the addition of such project(s) cannot exceed more than \$500,000 without City Council authorization. Expenditures must be in compliance with applicable laws and policies and a quarterly report must be provided to Council on the budgets for capital projects that the City Manager or his/her designee has established or added.

10. That the City Manager or his/her designee is hereby authorized to receive funds associated with Texas Department of Transportation (TXDOT) reimbursements to the City and appropriate the funds to TXDOT project matches awarded through the Metropolitan Planning Organization provided the projects are included in an existing Capital Improvement Program.

11. That the City Manager or his/her designee is hereby authorized to receive funds associated with El Paso Water Utilities (EPWU) reimbursements to the City and appropriate the funds to authorized street projects, park ponds or other designated city projects.

12. That any budget transfer submitted to City Council shall be accompanied by an explanation from the department and a recommendation from the City Manager or his/her designee. The department's explanation must be sufficiently clear and provide adequate detail for the members of City Council to determine the need for the transfer.

13. That the City Manager or his/her designee is hereby authorized to establish or amend budgets and staffing table changes for Interlocal Agreements, grants, and similar awards when the Interlocal Agreement or applications for such grants and awards have been previously approved by the City Council or the City Manager. All Interlocal Agreements or grant applications requiring City Council approval shall be prepared in accordance with established procedures. The agenda item shall clearly state (i) the funding source for Interlocal Agreements or (ii) the type and amount of the required City match and the funding source of the grant match. The City Manager or his/her designee is hereby authorized to make such budget transfers and staffing table changes as are needed to close completed Interlocal Agreements, grants, and capital projects.

14. That the City Manager or his/her designee is hereby authorized to accept and appropriate funds associated with donations made to the City in an amount not to exceed \$50,000.

15. That the City Manager or his/her designee is authorized to issue, without further City Council action, purchase orders against any contract offered through the Cooperative Purchasing Network, the Houston-Galveston Area Council (H-GAC) Cooperative Purchasing Program, the Texas Association of School Boards, Inc. (TASB, Inc.) Cooperative Purchasing Buy Board, the ESC-Region 19 Cooperative Purchasing Program, the Harris County Department of Education Cooperative Purchasing Program, Tarrant County Cooperative Purchasing Program, Texas Procurement and Supportive Services (TPASS), Texas Multiple Award Schedule (TMAS and TXSmartBuy), State of Texas Department of Information Resources (DIR), U.S. Communities, Technology Bidding and Purchasing Program (PEPPM), U.S. General Services Administration (GSA) and any other cooperative purchasing program authorized by the City Council. The City Manager or his/her designee has the authority to sign any and all agreements related to purchases pursuant to this paragraph to effectuate the purchase.

16. That the City Manager or his/her designee is authorized to issue, without further City Council action, purchase orders against any cooperative contract through the electronic catalog maintained through the U.S. Communities purchasing cooperative program/Equal Level. The purchase of vehicles, trucks and/or fire apparatus/pumpers shall be expressly prohibited from being sourced through the e-catalog.

17. That restricted fund(s) shall be expended only for those purposes for which each restricted fund was established.

18. That all monies in all funds, except for grant funds, budgeted for the City's contribution to the Employee's Health Benefit Program, Worker's Compensation, and Unemployment Funds be appropriately deposited into the respective fund by the City Chief Financial Officer or the City Manager's Designee before the closing of the Fiscal Year, and in accordance with procedures established by the City Manager or his/her designee.

19. That the City Manager or his/her designee is hereby authorized to issue, without further City Council action, purchase orders for annualized insurance coverage in accordance with the amount of funding established for such coverage in FY 2019 budget when the award of such contracts or Interlocal Agreements for coverage has been previously approved by Council.

20. That the City shall calculate monthly deduction, premium, and/or fee for health, dental, vision, life, and disability coverage during the current coverage month effective January 1, 2019. If the coverage effective date for enrollment/change falls on or before the 15th of the month, a full deduction, premium, and/or fee is processed; if the effective date falls after the 15th of the month, no deduction, premium, and/or fee is processed for that month. If the coverage termination date falls on or before the 15th of the month, no deduction, premium, and/or fee is processed; if the termination date falls after the 15th of the month, a full deduction, premium, and/or fee is processed for the month.

21. That the amounts of the annual non-uniformed employee pay increases for FY 2019 are set as follows: Employee's annual increase shall be in that amount that will place the employee in the rate within their pay grade that most closely approximates a one and one-half percent (1.5%) increase, provided however, that the City Manager may increase this amount by an amount not to exceed an additional one percent (1.0%) for any or all of the City's two major service classifications and the unclassified services based on the availability of funds and other management factors as determined by the City Manager. Provided however, nothing in this section authorizes the payment of a base salary that exceeds the maximum of an employee's salary range.

22. That any employee pay increases for non-uniformed employees shall be given on the date or dates established by the City Manager based on the availability of funding for such purposes in FY 2019. No employee pay increases shall be paid retroactively to an anniversary date or date of a performance evaluation. Any increases for certification pay established in Ordinance 8064, as amended, or by resolution pursuant to the Ordinance as may be appropriate, may be given by the City Manager in the manner provided for in or by the Ordinance to the eligible employee classifications set forth in **Schedule B-1**.

23. That for purposes of recognizing the service time of an employee (classified, unclassified and/or contract) other than uniformed employees covered under collective bargaining agreements an amount that most closely approximates a one and one half percent (1.5%) increase will be added to the base pay of each employee on the anniversary date of five (5) years of service, two percent (2%) on the anniversary date of ten (10) years of service, two percent (2%) on the anniversary date of fifteen (15) years of service, and two and one half percent (2.5%) on the anniversary date of twenty (20) years of service and for any other five year incremental period on or beyond twenty-five (25) years of service accrued by an employee.

24. That all performance-based and goal-based increases and/or one-time payments shall be subject to the availability of funds and expended as determined or authorized by the City Manager or his/her designee, except for such increases and/or payments that are otherwise governed by an employment contract.

25. That the City Manager be authorized to establish employee incentive program(s), subject to the availability of funds, and approve such administrative policies and procedures necessary for the inception and implementation of such programs:

(a) the wellness program in the City's health benefit plan for the amount established in each fiscal year's budget in an amount not to exceed \$150 per employee each month during the fiscal year, in accordance with the City Manager's administrative policy and shall include a component that allows City employees to earn up to one wellness day off annually when they have accumulated 200 or more wellness points as designated in the administrative policy; and

(b) employees whose job specifications require a commercial driver's license or whose work includes the tracking of specific safety criteria to be eligible for a payment not to exceed \$350 per employee each year based on the employee's accident-free driving record or established safety criteria for a period (i.e. quarterly, semi-annually, etc.) to be established in administrative policy and payable in increments based on such periods; and

(c) one-time payments in an amount not to exceed \$100 (and any taxes due) for each employee who is assigned additional duties in serving on a Lean Six Sigma team; and

(d) monthly payments in an amount not to exceed \$300 per month for each employee during the period in which each is assigned additional duties as strategic plan mentor leaders; and

(e) for perfect attendance in a 6 month period established by administrative policy, cash payment of \$50 and the option to convert 8 hours of sick leave for personal business, as set forth in the administrative policy; and

(f) monthly payments prorated in an amount not to exceed 3% of current annual salary for each employee who is assigned additional responsibilities for completion of major project whose scope has broad citywide application.

26. That Appendix A, as required to be maintained by the Human Resources Director and approved by the City Council by the Classification and Compensation Plan, Ordinance 8064, as amended, shall be as established as set forth in **Schedule D**, for such time until the Council, by resolution and as provided in Ordinance 8064, should amend or further revise.

27. That the City Manager is hereby authorized to annually adopt a Tuition Assistance Policy, which provides for tuition assistance to qualified employees in accordance with the amount of funding established for such a program. Such policy may be amended as deemed necessary by the City Manager.

28. That based on the availability of funds, the City Manager is authorized to expend no more than \$50,000 from the budget to establish and implement an on-the-spot rewards program to provide small monetary awards (face value up to \$100) to recognize immediately extraordinary acts, accomplishments or contributions that are above and beyond the typical duties of the rewarded employee. On-the-spot rewards are not in lieu of merit increases or other salary increases based on sustained high quality employee performance.

29. That the City Manager or his/her designee is hereby authorized to accept and

appropriate funds from the El Paso Museum of Art Foundation in an amount not to exceed \$25,000 for the purpose of augmenting the Art Museum Director's annual salary from the City.

30. That the business days of the City shall be Monday through Friday, excluding city observed holidays, except during such time periods in which the City Council has established a 4-10 work week for more than fifty percent (50%) of the employees assigned to work at City Hall or other facilities with administrative functions designated by the City Manager, the business days of the City shall be Monday, Tuesday, Wednesday and Thursday.

31. That the hotel occupancy taxes collected by the City shall be used by El Paso Convention and Performing Arts Center (Destination El Paso) and the Department of Museums and Cultural Affairs to fund their respective operations in accordance with El Paso City Code and State law. The functions of the Plaza Theater, McKelligon Canyon and Cohen Stadium shall be included with the functions of El Paso Convention and Performing Arts Center (Destination El Paso). Expenditures from said fund shall be made in accordance with their respective adopted budgets.

32. That the special additional hotel occupancy tax collected and deposited into the Venue Project Fund (as well as other amounts contained in such fund) shall be used by the City to pay its obligations under the Master Lease Agreement Relating to the Downtown Ballpark Venue Project between the City and the City of El Paso Downtown Development Corporation or other ballpark costs and such funds are appropriated accordingly.

33. That any travel expenditure for a City Council member that exceeds the FY 2019 City Council member's budget, including discretionary funds for the City Council Member's district, must be approved by the City Council and a funding source shall be identified by the City Council.

34. That City Council members must notify the City Manager or his/her designee of any expenditure from budgeted City Council Special Projects or Discretionary Accounts, so that City staff can maintain a current balance of the individual City Council Member's year-to-date expenditure for said accounts. Prior to the use of a P-Card for a proposed expenditure, City Council members should identify the municipal purpose of the expenditure and the proposed expenditure should be reviewed and authorized by the City Manager or his/her designee in writing, or authorized by the City Council when required, prior to the expenditure. The City Manager or his/her designee shall implement similar appropriate processes when utilizing discretionary funds through any other procurement or a reimbursement process.

35. That all obligations for the payment of money by City departments and agencies, including grantees, shall be made in accordance with procedures established by the City Manager or his/her designee.

36. That no employee or elected official shall incur an obligation for capital, supplies, wages, or otherwise, unless an adequate appropriation has been made in the budget to meet the obligation and said obligation has been incurred in accordance with the accounting, legal,

budgetary, purchasing, and Human Resources policies and procedures of the City.

37. That the Full-Time Equivalent (FTE) positions funded by the FY 2019 Budget, and those listed in the Authorized Staffing Table, shall constitute the authorized FTE positions for each department. Requests for changes and additions shall be approved by the City Manager and his/her designee and shall show the impact on the FY 2019 Budget and the estimated impact on expenditures for FY 2020.

38. That any non-vacant classified employee position which is identified for abolishment upon adoption of the FY 2019 Budget, shall be funded until the earlier of October 14, 2018 or sufficient time for the Human Resources Department to carry out the provisions of the City Charter related to lay-offs.

39. That the City Manager is hereby authorized to transfer any amount in the Salary Reserve appropriation, personal services appropriations, contingency appropriations, capital acquisition appropriations between departments within the General Fund or an Enterprise Fund (to the extent permitted by law), whether it is non-uniformed or uniformed salary expense, or capital expense, as necessary in connection with closing the FY 2019.

40. That based on the availability of funds the City Manager or his/her designee shall transfer on a monthly basis \$12,500 from the cash balance of the Bridge Operations Fund to the Bridge Maintenance Fund; and transfer on an annual basis revenues derived from ground lease franchises, not to exceed \$91,782 from the Bridge Operations Fund to the Bridge Maintenance Fund. Any remaining balance shall be transferred to the General Fund, except for the \$25,000 Unreserved Balance and any required cash which must be maintained pursuant to any bridge revenue bond covenants or other debt financing.

41. That all non-expended appropriations in the General Fund and Enterprise Funds shall lapse at the end of FY 2019, unless reviewed and approved not to lapse by the City Manager or his/her designee.

42. That within forty-five (45) working days after the close of each fiscal quarter, the City Manager or his/her designee shall provide a quarterly report to City Council regarding the status and year-end projection of the budget.

43. That the City shall charge the maximum allowable interest rate and impose the maximum allowable penalty pursuant to State or Federal laws, on any amounts past due to the City. Any amounts that are one hundred twenty (120) days past due will be reported to the Credit Bureau, in accordance with State and Federal law, and will be turned over to the City Attorney or a collection agency for collection or the proper disposition.

44. That the annual parking meter revenue in account number 440200 (Parking Meter Revenue) may be allocated on a monthly basis to a restricted account called Plaza Theater Sinking Fund in the Debt Service Fund to satisfy debt requirements for the fiscal year, that the City Manager or his/her designee be authorized to appropriate additional funding from this account for the replacement of parking meters upon approval of the City Manager of a meter replacement

program based on availability of funds in this account, and that all funds exceeding the debt service requirement and meter replacement capital requirements for the fiscal year be deposited to the General Fund.

45. That monies that the City receives from licenses, fees, fines, and other charges for services shall be analyzed to determine if the City is recovering the cost of providing such services. Recommendations shall be made to the City Manager or his/her designee for any revisions to licenses, fees, fines and other charges.

46. That appropriation control for expenditures shall be at the Object Level.

47. That expenditures shall be in accordance with the City of El Paso – Strategic Plan.

48. That **Schedule A** amends revenues and appropriations to the City Manager's filed budget; **Schedule B** amends staffing tables to the City Manager's filed budget and Schedule B-1 sets forth the employee classifications eligible for certification pay; **Schedule C** sets forth fees and formulas for calculating certain fees that are to be charged by the City for the goods and services it provides; **Schedule D** contains Appendix A, as referenced by the Classification and Compensation Plan, Ordinance 8064, as amended; and **Schedule E** sets forth the list of and approved budget for annualized computer software and hardware which may be purchased as a sole source. For any programs, activities, presentations, classes or services that have a fee range listed within Schedule C, the department head shall determine and charge a fee within the stated range for each particular activity, presentation, class or service in the amount that will recover the City's costs, as reviewed and approved by the City Manager or his/her designee. Any revisions or additions to the fees listed in Schedule C, or the process or formula used for setting fees, shall be approved by simple resolution of the City Council.

49. That the City Manager or his/her designee is authorized to determine when it is practicable for the City to accept payments by credit card of a fee, fine, court cost or other charge in accordance with City Ordinance No. 15051. Service charges added to the payment shall be in conformity with state statutory requirements and will be in such amount(s) as listed in Schedule C, provided that in the event that bank charges imposed on the City relating to credit card acceptance increase during the fiscal year, the City Manager is authorized to increase the service charge amount(s), so as to cover the City's increased costs.

50. That the Department of Aviation shall be authorized to collect a daily rental fee for space in their cargo buildings and daily terminal fees as set forth in Schedule C., and the department shall collect the fees authorized in prior resolutions of the City Council for hangars, tie-downs, storage, heavy aircraft parking and for public parking at the Airport in the amounts as set forth in Schedule C attached hereto and that Schedule C shall be the controlling resolution for the establishment of the specific amounts of these fees.

51. That the Department of Aviation's Foreign Trade Zone is authorized to collect fees to recover costs, as set forth in Schedule C, relating to duties in connection with (a) Blanket Admission – 214; (b) Direct Delivery Admission, Subsequent 214; (c) Application Fee, Subzone; (d) Application Fee, New General Purpose Site (Minor Boundary Modification); (e) Application

Fee, Expansion Site (Magnet); and (f) Alteration Request. The Department of Aviation's Foreign Trade Zone is also authorized to collect fees based on other changes as outlined in the Schedule C.

52. That in addition to City created programs, activities, presentations, classes ("City programs") and City produced or supported publications that are offered to the public in conjunction with the missions of the various departments for which the fees are separately established in Schedule C, the City Council authorizes City department directors to create and offer new City programs and publications, on a trial or temporary basis, as may be of benefit to the public and as the directors may deem appropriate and within his/her department's capacity for providing new City programs or publications. The fee for participation in each such new City program or the cost to obtain such a publication shall be established in an amount that will recover the City's costs to present each such City Program or provide the publication, as reviewed and approved by the City Manager or his/her designee. The City Manager or his/her designee shall maintain a list of all fees approved pursuant to this paragraph, which shall be made available to the public.

53. That the City Council sets the level of City funding support to persons and organizations seeking such support for parades that fulfill a public purpose in accordance with the process, criteria and other provisions of Section 13.36.050 E of the City Code, in an amount not to exceed \$175,000, and that the City Manager is authorized to equitably allocate such funding among the qualified applicants and sign funding agreements with such applicants.

54. That the City Council sets the maximum level of funding for the Parks and Recreation Department's needs assessment scholarship program, as may be established by ordinance, in the amount of \$200,000, with a maximum benefit per child of \$150, for FY 2019. Receipt of scholarship funds for the Club Rec Program does not count towards the \$150 maximum per child limit.

55. That the City Council authorizes the conduct of the Holiday Parade and Tree Lighting as a program event within the Parks and Recreation Department; authorizes funding for the event as established within the City's adopted budget; authorizes the City Manager to determine and approve participation in the event by other City departments and personnel; and authorizes the Parks and Recreation Department to charge the entry fee as set forth in Schedule C to non-City persons and organizations who submit entries in the parade.

56. That the City Manager is authorized to revise appropriate budgets within departments to provide for changes of functions and reorganization of departments approved by City Council, to include the transfer of functions, duties and related budgets between departments.

57. That the Director of Aviation be authorized to establish a Premium Parking program, as approved by the City Manager, at the airport for public parking at the premium fees set forth in Schedule C, which will allow parking spaces to be reserved in advance by members of the general public.

58. That the Director of Aviation be authorized to establish a program, as approved by the City Manager, at the airport whereby the Director or his/her designee may provide gratis airport

parking passes as appropriate for the promotion of the airport as the premier gateway for air transportation for the El Paso region. The total value of all gratis parking passes provided under this program during FY 2019 shall not exceed \$2,000.

59. That the Director of Aviation be authorized to collect fees to recover costs for work completed by El Paso International Airport on behalf of airport tenants in the amounts set forth in Schedule C.

60. The Department of Aviation is authorized to collect fees to recover costs, as set forth in Schedule C, relating to duties in connection with (a) conduct of criminal history background checks; (b) SIDA Badge issuance; (c) AOA Badge issuance; (d) AOA Badge renewal; (e) SIDA/Sterile area badge renewal; and (f) Reimbursement for Lost Not Returned Badges as listed on Schedule C.

61. That \$7,000,000 of the environmental service franchise fee will be used for residential street maintenance to include all related equipment and materials.

62. That the Department of Environmental Services is authorized to collect fees to recover costs, as set forth in Schedule C, related to safety articles sold upon request to members of the public accessing the Greater El Paso Landfill.

63. That the Department of Animal Services is authorized to collect fees to recover costs, as set forth in Schedule C, related to the veterinary services provided at the City's spay and neuter clinic, for services provided at the clinic relating to the health and safety of animals, and for those services that are provided to the animal while at said clinic in order to bring the animal into compliance with the El Paso City Code's requirements.

64. That the Department of Environmental Services is authorized to provide mulch/compost at the Citizen Collection Stations and at the Greater El Paso Landfill at no cost to citizens or commercial customers that pick up the mulch/compost and may collect a delivery fee from commercial customers requesting delivery, since the recycling of trees and other yard waste used to generate mulch/compost serves a health and public safety purpose because materials are diverted from the City's landfills and the useful life of the landfills is extended.

65. That the City Manager or his/her designee be authorized to negotiate, award and enter into agreements and other documents on behalf of the City for the annualized computer licenses and maintenance of software and hardware specified in **Schedule E**, and any software or hardware that are available only from one source pursuant to applicable laws, in amounts not to exceed the amounts in the FY 2019 approved budget and set forth in **Schedule E**; provided, however, that all such agreements are in compliance with law and shall be approved as to form by the City Attorney.

66. That the City Council will allow the Public Service Board and the El Paso Water Utilities to use fire hydrants in conjunction with requiring developer dedications or payments for the costs of fire hydrants and together with the value of the use of City right-of-way in conjunction with system operation and functions by the Public Service Board and the El Paso Water Utilities,

they are in exchange for all charges and costs owed by the City for water used by the City for firefighting purposes, and this provision supersedes all prior resolutions of the City Council regarding this matter.

67. That any non-expended funds in the General Fund appropriations allocated to each City Council representative at the end of FY 2018 shall be allocated to the discretionary fund of each respective City Council representative in FY 2019.

A City Council member shall not expend funds from their discretionary accounts during the Lame Duck period, which is the time period from the date of any City election until inauguration of those elected.

68. That the City Manager is authorized to establish or amend the budget for the Parkland dedication fees special fund for FY 2019, provided that such funds are committed and used in compliance with applicable city ordinances.

69. That the City Manager may appropriate up to \$500,000 from the Fleet Internal Service Fund reserves for the Streets and Maintenance Department purchase of fuel and inventory items for the city fleet.

70. That a franchise fee be paid by the El Paso Water Utilities to compensate the City of El Paso for the use of city streets and rights of way for utility lines and wear and tear on City streets in a total amount of \$3,550,000.

71. That \$3,200,000 will be designated from the general fund for the purchase and acquisition of Fire Department replacement vehicles.

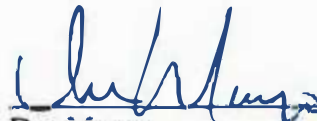
72. That funding for the October 18, 2016 ADP, LLC. Global Master Services Agreement is hereby non-appropriated.

73. That the City Manager or his/her designee shall immediately file, or cause to be filed a true copy of the FY 2019 Budget and a copy of this Resolution in the offices of the City Clerk and the County Clerk of El Paso, and post the same on the City's website.

(Signatures on the following page.)

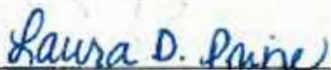
PASSED AND APPROVED this 21ST day of August 2018.

CITY OF EL PASO



Dee Margo
Mayor

ATTEST:



Laura D. Prine
City Clerk

APPROVED AS TO FORM:



Sol M. Cortez
Senior Assistant City Attorney

APPROVED AS TO CONTENT:



K. Nicole Cote, Director
Office of Management & Budget

**SCHEDULE A
REVENUES AND EXPENDITURES
CHANGES TO THE PROPOSED BUDGET FY 2019**

Beginning Proposed All Funds Revenues/Expenditures 982,817,976

Beginning Proposed General Fund Revenue 425,533,799

Department	Division	Account	Account Description	Increase / (Decrease)
Non-Departmental	99999	401010	Real Property Tax Collections	3,064,001

Total Revisions to the General Fund Revenue 3,064,001

Total Revised General Fund Revenue 428,597,800

Beginning Proposed General Fund Expenditures 425,533,799

Department	Division	Account	Account Description	Inc / (Decrease)
Non-Departmental	99999	570000	Interfund Transfers (Uses)	(7,156,071)
Information Technology	15090	501XXX	Various Salary Accounts	(83,605)
	15100	501XXX	Various Salary Accounts	(121,919)
	15200	501XXX	Various Salary Accounts	83,605
	15230	501XXX	Various Salary Accounts	121,919

Fire 3,220,072

Streets and Maintenance 7,000,000

Total Revisions to the General Fund Expenditures 3,064,001

Total Revised General Fund Expenditures 428,597,800

Beginning Proposed Non-General Fund Revenue 557,284,178

Department	Division	Account	Account Description	Inc / (Decrease)
Non-Departmental	99954	401010	Real Property Tax Collections	539,982
	99954	470000	Interfund Transfers (Sources)	(539,982)
	99999	401010	Real Property Tax Collections	574,146
	99999	470000	Interfund Transfers (Sources)	(378,947)

Fire 3,220,072

Economic Development 84,581

Total Revisions to the Non-General Fund Revenue 3,499,852

Total Revised Non-General Fund Revenue 560,784,030

Total Revised All Funds Revenue **989,381,830**

Beginning Proposed Non-General Fund Expenditures 557,284,178

Department	Division	Account	Account Description	Inc / (Decrease)
Non-Departmental	99999	570020	Fund Balance Transfers (Uses)	195,199
Fire	22090	580062	Ambulances, Fire Truck, Asl	3,220,072
Economic Development	48050	552000	Community Service Projects	84,581
International Bridges	64830	553000	Interest Expense	(168,500)
	64830	554120	Bond Interest Expense	168,500

Total Revisions to the Non-General Fund Expenditures 3,499,852

Total Revised Non-General Fund Expenditures 560,784,030

Total Revised All Funds Expenditures **989,381,830**

**SCHEDULE B
STAFFING TABLE
CHANGES TO THE PROPOSED BUDGET FY 2019**

DEPARTMENT	JOB CODE	TITLE		
Community and Human Development	030099	Grant Compliance Specialist	Add	1.00
	030099	Grant Compliance Supervisor	Add	1.00
	10350	Project Compliance Specialist	Delete	(1.00)
	13440	Environmental Review Specialis	Delete	(1.00)
Environmental Services	11350	Customer Relations & Billing S	Add	1.00
	11360	Customer Relations Representat	Delete	(1.00)
	18420	Heavy Equipment Operator	Add	1.00
	18430	Equipment Operator	Delete	(1.00)
Fire	73325	Fire Paramedic 56 Hrs	Delete	(1.00)
	733300	Fire Suppression Technician	Add	1.00
Information Technology	030099	Ent App Div Manager	Add	1.00
	U3408	Client Svs Div Mgr	Delete	(1.00)
	U3420	Info Techno Admin Manager	Delete	(1.00)
	U3455	Business Systems Analyst	Add	1.00
International Bridges	12230	Accountant	Add	1.00
	12240	Associate Accountant	Delete	(1.00)
Police	10550	Human Resources Specialist	Add	1.00
	75420	Police Officer	Delete	(1.00)
	U8050	Police Supp Svs Spec	Delete	(1.00)
	755100	Police Detective	Add	1.00
Public Health	U0333	Health Svs Super	Delete	(1.00)
	U9730	Health Project Coordinator	Add	1.00
BEGINNING PROPOSED ALL FUNDS FTE's				6,364.45
TOTAL REVISIONS				-
REVISED ALL FUNDS FTE's				<u><u>6,364.45</u></u>

SCHEDULE B1

3.12 CERTIFICATION PAY

A certification pay program is hereby established and the City Manager is authorized to determine if or when the program will be utilized, and when it shall cease. Employees who are receiving certification pay granted pursuant to Ordinance 8064, as amended, on the effective date of this ordinance shall continue to be eligible to receive such certification pay through August 31, 2012. Effective September 1, 2012 determinations of eligibility to receive certification pay will be made each year by the City Council at the recommendation of the City Manager in the annual budget resolution. Each year those employees who are eligible, if any, will be set forth in a schedule attached to the annual budget resolution. The purpose of the program is to provide an incentive to employees to earn and maintain certifications that can be used in the effective and efficient delivery of core business services. (Passed 02/24/09 and Amended 3/6/12)

A) **Eligibility.** Employees in the following job classifications are eligible to receive certification pay:

- 13320 Civil Engineer Associate
- 13370 Electrical Engineering Associate
- 13570 Mechanical Engineering Associate
- 13815 Engineering Lead Technician
- 13820 Engineering Senior Technician
- 13830 Engineering Technician
- 17130 Chief Building Inspector
- 17222 Building Inspector Supervisor
- 17215 Building Combination Inspector Supervisor
- 17235 Building Inspector
- 17225 Building Combination Inspector
- 17230 Electrical Inspector Supervisor
- 17240 Electrical Inspector
- 17220 Mechanical & Plumbing Inspector Supervisor
- 17260 Plumbing Inspector
- 17270 Mechanical Inspector
- 17280 Landscape Inspector
- 17340 Chief Plans Examiner
- 17343 Senior Plans Examiner
- 17350 Building Plans Examiner
- 17365 Building Inspector / Plans Examiner
- 17385 Mechanical & Plumbing Plans Examiner
- 17370 Electrical Plans Examiner
- 17380 Landscape Plans Examiner

B) **Listing of Approved Certificates.** The following certifications are the only recognized certificates eligible for payment of certification pay:

- Commercial Building Inspector
- Commercial Electrical Inspector
- Commercial Plumbing Inspector
- Commercial Mechanical Inspector
- Building Plans Examiner
- Electrical Plans Inspector
- Mechanical Plans Examiner
- Plumbing Plans Examiner
- Residential Combination Inspector
- Residential Plan Examiner
- Commercial Combination Inspector
- Accessibility Inspector/Plans Examiner
- Commercial Energy Inspector
- Residential Energy Inspector/Plans Examiner
- Certified Building Official
- Fire Inspector I
- Fire Inspector II
- Fire Plans Examiner
- Green Building Technologies

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1	All Departments	450630	Public Information Act	Paper Records-Standard size(50 or fewer pgs.) +postage and shipping or fax charge.	\$0.10
2	All Departments	450630	Public Information Act	Paper Records-Standard size(50+ pgs.) + personnel charge, overhead charge, actual misc. supplies, postage and shipping or fax charge	\$0.10
3	All Departments	450630	Public Information Act	Paper Records-non standard size	
4	All Departments	450630	Public Information Act	Blue Prints	
5	All Departments	450630	Public Information Act	18" x 24"	\$1.60
6	All Departments	450630	Public Information Act	24" x 36"	\$1.80
7	All Departments	450630	Public Information Act	30" x 42"	\$2.00
8	All Departments	450630	Public Information Act	42" x 4"	\$2.00
9	All Departments	450630	Public Information Act	42" x 5"	\$2.20
10	All Departments	450630	Public Information Act	42" x 6"	\$2.40
11	All Departments	450630	Public Information Act	42" x 7"	\$2.60
12	All Departments	450630	Public Information Act	42" x 8"	\$2.80
13	All Departments	450630	Public Information Act	+ postage, shipping, and misc. supplies	
14	All Departments	450630	Public Information Act	Large Bond Copies	
15	All Departments	450630	Public Information Act	12" x 18"	\$1.10
16	All Departments	450630	Public Information Act	18" x 24"	\$1.10
17	All Departments	450630	Public Information Act	24" x 36"	\$1.70
18	All Departments	450630	Public Information Act	42" x 30"	\$1.70
19	All Departments	450630	Public Information Act	+ postage, shipping, and misc. supplies	
20	All Departments	450630	Public Information Act	Vellum copies	
21	All Departments	450630	Public Information Act	24" x 36"	\$2.45
22	All Departments	450630	Public Information Act	+ postage, shipping, and misc. supplies	
23	All Departments	450630	Public Information Act	Other non standard size copies (per page)	\$0.50
24	All Departments	450630	Public Information Act	+ personnel charge, overhead charge, postage, shipping, and misc. supplies	
25	All Departments	450630	Public Information Act	Photographs (Police Department)	
26	All Departments	450630	Public Information Act	4" x 5" color print	\$2.15
27	All Departments	450630	Public Information Act	each additional print	\$0.95
28	All Departments	450630	Public Information Act	5" x 7" color print	\$2.20
29	All Departments	450630	Public Information Act	each additional print	\$1.00
30	All Departments	450630	Public Information Act	8" x 10" color print	\$2.40
31	All Departments	450630	Public Information Act	each additional print	\$1.20
32	All Departments	450630	Public Information Act	Polaroid color print	\$2.75
33	All Departments	450630	Public Information Act	each additional print	\$1.55
34	All Departments	450630	Public Information Act	4" x 5" black & white print	\$3.00
35	All Departments	450630	Public Information Act	each additional print	\$1.80
36	All Departments	450630	Public Information Act	5" x 7" black & white print	\$3.25
37	All Departments	450630	Public Information Act	each additional print	\$2.05
38	All Departments	450630	Public Information Act	8" x 10" black & white print	\$3.50
39	All Departments	450630	Public Information Act	each additional print	\$2.30
40	All Departments	450630	Public Information Act	4" x 5" black & white mug	\$3.20
41	All Departments	450630	Public Information Act	each additional print	\$2.00
42	All Departments	450630	Public Information Act	Polaroid black & white	\$2.35
43	All Departments	450630	Public Information Act	each additional print	\$1.15
44	All Departments	450630	Public Information Act	+postage, shipping, misc. supplies	
45	All Departments	450630	Public Information Act	Computer and electronic document imaging printouts	
46	All Departments	450630	Public Information Act	Standard size + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling	\$0.10
47	All Departments	450630	Public Information Act	Non-standard size + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling	\$0.50
48	All Departments	450630	Public Information Act	Plotter media documents: + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling	
49	All Departments	450630	Public Information Act	8 1/2" x 11" prints	\$0.24
50	All Departments	450630	Public Information Act	11" x 17" prints	\$0.24
51	All Departments	450630	Public Information Act	18" x 24" prints	\$0.48
52	All Departments	450630	Public Information Act	24" x 36" prints	\$0.72
53	All Departments	450630	Public Information Act	36" x 42" prints	\$0.96
54	All Departments	450630	Public Information Act	Non-standard copies (microfilm, microfiche) + personnel, overhead, computer resource, computer programming, misc. supplies, postage and handling	
55	All Departments	450630	Public Information Act	Standard	\$0.10
56	All Departments	450630	Public Information Act	Non-standard	\$0.50
57	All Departments	450630	Public Information Act	Media charge+ personnel, overhead charge, computer resources, computer programming, misc. supplies, postage and handling	
58	All Departments	450630	Public Information Act	Diskette	\$1.00
59	All Departments	450630	Public Information Act	Computer magnetic tape	
60	All Departments	450630	Public Information Act	4mm	\$13.50
61	All Departments	450630	Public Information Act	8mm	\$12.00
62	All Departments	450630	Public Information Act	9-track	\$11.00
63	All Departments	450630	Public Information Act	Data cartridge	
64	All Departments	450630	Public Information Act	2000 series	\$17.50
65	All Departments	450630	Public Information Act	3000 series	\$20.00
66	All Departments	450630	Public Information Act	6000 series	\$25.00
67	All Departments	450630	Public Information Act	9000 series	\$35.00
68	All Departments	450630	Public Information Act	600A	\$20.00
69	All Departments	450630	Public Information Act	Tape Cartridge	
70	All Departments	450630	Public Information Act	250 MB	\$38.00
71	All Departments	450630	Public Information Act	525 MB	\$45.00
72	All Departments	450630	Public Information Act	VHS video cassette	\$2.50
73	All Departments	450630	Public Information Act	audio cassette	\$1.00
74	All Departments	450630	Public Information Act	Mylar	
75	All Departments	450630	Public Information Act	3 mil / per linear feet	\$0.85
76	All Departments	450630	Public Information Act	4 mil / per linear feet	\$1.10
77	All Departments	450630	Public Information Act	5 mil / per linear feet	\$1.35
78	All Departments	450630	Public Information Act	Street code book	\$29.30
79	All Departments	450630	Computer programming charge		\$26.00/hour
80	All Departments	450630	Type of system	Mainframe	\$10.00/minute; \$0.17/second
81	All Departments	450630	Type of system	Midrange	\$1.50/minute; \$0.03/second
82	All Departments	450630	Type of system	Client/Server	\$2.20/hour; \$0.04/minute
83	All Departments	450630	Type of system	PC or LAN	\$1.00/hour; \$0.02/minute
84	All Departments	450630	Fax charge	Local transmission	\$0.10 per page
85	All Departments	450630	Fax charge	Long distance within 915 area code	\$0.50 per page
86	All Departments	450630	Fax charge	Long distance outside 915 area code	\$1.00 per page
87	All Departments	450630	Overhead charge	Includes the cost of depreciation	\$3.00/hour; \$0.05/minute
88	All Departments	450630	Personnel charge	See ordinance for guidance in how to assess this charge.	\$15.00/hour; \$0.25/minute
89	All Departments	450630	Notary fees	Administering an oath or affirmation with certificate and seal	\$6.00
90	All Departments	450630	Notary fees	A certificate under seal not otherwise provided for.	\$6.00
91	All Departments	450630	Notary fees	A copy of a record or paper in the notary public's office.	\$0.50 for each page

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
92	All Departments	450630	Notary fees	Swearing a witness to a deposition, certificate, seal, and other business connected with taking the deposition	\$6.00
93	All Departments	554020	Credit Card Fee	City-wide credit card fee	1.98%
94	All Departments	431490	Administrative Fee	Administrative cost to prepare liens.	\$100.00 charge for preparation of lien and the release of lien
95	Municipal Clerk	554020	Credit Card Fee	Municipal Court transactions	4.00%
96	Municipal Clerk	440560	Parking Forfeits / Fines	GROUP A	
97	Municipal Clerk	440560	Parking Forfeits / Fines	521 Expired Meter	\$25.00
98	Municipal Clerk	440560	Parking Forfeits / Fines	503 Overtime Limit	\$25.00
99	Municipal Clerk	440560	Parking Forfeits / Fines	524 Hotel Zone-Parking	\$25.00
100	Municipal Clerk	440560	Parking Forfeits / Fines	512 Airport Limousine Zone	\$25.00
101	Municipal Clerk	440560	Parking Forfeits / Fines	526 Protruding into Buffer Zone	\$25.00
102	Municipal Clerk	440560	Parking Forfeits / Fines	504 Park on Bus or Taxi Stand	\$25.00
103	Municipal Clerk	440560	Parking Forfeits / Fines	525 Other Overtime - Contrary to Sign	\$25.00
104	Municipal Clerk	440560	Parking Forfeits / Fines	530 Passenger Loading Zone	\$25.00
105	Municipal Clerk	440560	Parking Forfeits / Fines	532 Loading Zone: General over 30 minutes	\$25.00
106	Municipal Clerk	440560	Parking Forfeits / Fines	533 Loading Zone: Commercial over 30 minutes	\$25.00
107	Municipal Clerk	440560	Parking Forfeits / Fines	534 More than one meter space	\$25.00
108	Municipal Clerk	440560	Parking Forfeits / Fines	535 Over 18" from Curb/Improper Proximity to Curb	\$25.00
109	Municipal Clerk	440560	Parking Forfeits / Fines	536 Loading Zone: Not commercial vehicle	\$25.00
110	Municipal Clerk	440560	Parking Forfeits / Fines	566 Within 30' of Stop Sign/ Stop Light	\$25.00
111	Municipal Clerk	440560	Parking Forfeits / Fines	564 Park-Funeral Zone	\$25.00
112	Municipal Clerk	440560	Parking Forfeits / Fines	567 Reserved Parking Space	\$25.00
113	Municipal Clerk	440560	Parking Forfeits / Fines	591 Police/Police Motorcycle Zone	\$25.00
114	Municipal Clerk	440560	Parking Forfeits / Fines	570 Alley-General Traffic Dist/Five Points/Not Loading	\$25.00
115	Municipal Clerk	440560	Parking Forfeits / Fines	571 Airport-Contrary to Signs or Markings	\$25.00
116	Municipal Clerk	440560	Parking Forfeits / Fines	572 Airport-Loading in Front of Terminal	\$25.00
117	Municipal Clerk	440560	Parking Forfeits / Fines	573 Airport-West of Terminal w/o Authorization	\$25.00
118	Municipal Clerk	440560	Parking Forfeits / Fines	Boot Fee	\$50.00
119	Municipal Clerk	440560	Parking Forfeits / Fines	GROUP B	
120	Municipal Clerk	440560	Parking Forfeits / Fines	551 Double Parking	\$55.00
121	Municipal Clerk	440560	Parking Forfeits / Fines	552 Wrong Side of street	\$55.00
122	Municipal Clerk	440560	Parking Forfeits / Fines	553 No Parking Zone	\$55.00
123	Municipal Clerk	440560	Parking Forfeits / Fines	574 Contrary to Angle Parking Signs	\$55.00
124	Municipal Clerk	440560	Parking Forfeits / Fines	592 Back-in Angled Parking Only	\$55.00
125	Municipal Clerk	440560	Parking Forfeits / Fines	575 Alongside/Opposite Street Excavation	\$55.00
126	Municipal Clerk	440560	Parking Forfeits / Fines	576 Violation of Street Cleaning/Construction of Signs	\$55.00
127	Municipal Clerk	440560	Parking Forfeits / Fines	577 Violation of Official Sign Prohibiting Parking	\$55.00
128	Municipal Clerk	440560	Parking Forfeits / Fines	578 News Media Zone	\$55.00
129	Municipal Clerk	440560	Parking Forfeits / Fines	579 Inspection Zone	\$55.00
130	Municipal Clerk	440560	Parking Forfeits / Fines	580 Covered Meter	\$55.00
131	Municipal Clerk	440560	Parking Forfeits / Fines	581 In Violation of Sign/Adjacent to School	\$55.00
132	Municipal Clerk	440560	Parking Forfeits / Fines	582 In Violation of Sign/Narrow Street	\$55.00
133	Municipal Clerk	440560	Parking Forfeits / Fines	583 In Violation of Sign/One-Way Street	\$55.00
134	Municipal Clerk	440560	Parking Forfeits / Fines	584 Temporary No Parking Zone	\$55.00
135	Municipal Clerk	440560	Parking Forfeits / Fines	585 Adjacent to Safety Zone	\$55.00
136	Municipal Clerk	440560	Parking Forfeits / Fines	586 Yellow Curb Markings	\$55.00
137	Municipal Clerk	440560	Parking Forfeits / Fines	587 In-Designated Bike Lanes	\$55.00
138	Municipal Clerk	440560	Parking Forfeits / Fines	508 Parking within 20' of Fire Station	\$55.00
139	Municipal Clerk	440560	Parking Forfeits / Fines	509 Parking within 50' of Railroad Crossing	\$55.00
140	Municipal Clerk	440560	Parking Forfeits / Fines	548 Easement/Parkway	\$55.00
141	Municipal Clerk	440560	Parking Forfeits / Fines	559 Parking on Sidewalk	\$55.00
142	Municipal Clerk	440560	Parking Forfeits / Fines	560 Parking on crosswalk/w 20' crosswalk	\$55.00
143	Municipal Clerk	440560	Parking Forfeits / Fines	561 Parking within 15' of Fire Hydrant	\$55.00
144	Municipal Clerk	440560	Parking Forfeits / Fines	562 Obstruct by Improper Parking (alley)	\$55.00
145	Municipal Clerk	440560	Parking Forfeits / Fines	563 Blocking Driveway	\$55.00
146	Municipal Clerk	440560	Parking Forfeits / Fines	565 Parking on Median	\$55.00
147	Municipal Clerk	440560	Parking Forfeits / Fines	568 Parking on Bridge	\$55.00
148	Municipal Clerk	440560	Parking Forfeits / Fines	569 In Alleys Contrary to Sign	\$55.00
149	Municipal Clerk	440560	Parking Forfeits / Fines	GROUP C	
150	Municipal Clerk	440560	Parking Forfeits / Fines	555 Fire Lane	\$150.00
151	Municipal Clerk	440560	Parking Forfeits / Fines	589 Hazardous/Congested Place	\$150.00
152	Municipal Clerk	440560	Parking Forfeits / Fines	590 Within Intersection	\$150.00
153	Municipal Clerk	440560	Parking Forfeits / Fines	GROUP D	
154	Municipal Clerk	440560	Parking Forfeits / Fines	549/550/554 Handicapped Zone/No Permit/Blocking	\$275.00
155	Municipal Clerk	440560	Parking Forfeits / Fines	GROUP E	
156	Municipal Clerk	440560	Parking Forfeits / Fines	502 Parking Prohibited / Oversize	\$225.00
157	Municipal Clerk	440560	Parking Forfeits / Fines	GROUP F	
158	Municipal Clerk	440560	Parking Forfeits / Fines	510 Parking on City Property	\$100.00
159	Municipal Clerk	440560	Parking Forfeits / Fines	511 In R-O-W Washing, Repairing Vehicle	\$100.00
160	Municipal Clerk	440560	Prohibition of gatherings involving underage drinking	1st offence	\$250.00
161	Municipal Clerk	440560	Prohibition of gatherings involving underage drinking	2nd offence	\$500.00
162	Municipal Clerk	440560	Prohibition of gatherings involving underage drinking	3rd offence	\$1,000.00
163	Police	450680	Fingerprints for Identification	Fingerprint Cards	\$10/per card Plus applicable Technology Fee
164	Police	450650	Abandoned Auto	Owner/lien holder notification of abandoned vehicle at Vehicle Storage Facilities	\$10.00
165	Police	441280	Taxi Cab Operator Permits	Taxi Cab Zone Permit Other Than Airport	\$250 plus applicable technology fee
166	Police	441480	Driverless Rental Fee	Rental Car Operation Fee	\$175 plus applicable technology fee
167	Police	441480	Driverless Rental Fee	Rental Car Operation Transfer Fee	\$5 plus applicable technology fee
168	Police	441290	Alarm License	Security Alarm	3 Years \$69.00 plus applicable technology fee
169	Police	441290	Alarm License	Signal Line from Banks	\$100 plus applicable technology fee
170	Police	442030	Abandoned Auto	Towing	\$75.00/tow
171	Police	450650	Impound Fee	Impound fee for storage management entity for vehicle security to PD to defray costs associated with police-ordered tows	\$20.00
172	Police	450650	Abandoned Auto	Registered Letter of Notification	\$50.00
173	Police	442030	Abandoned Auto	Storage, Vehicles 25' or Less in Length	\$20.00/day, including day of pick up
174	Police	442030	Abandoned Auto	Storage, Vehicles Over 25' in Length	\$35.00/day, including day of pick up
175	Police	450650	Towing Services Facilitation Fee	Impound Facility Fee	\$20.00
176	Police	441280	Transportation-for-hire	Operating Authority Permit Fee	\$300 plus applicable technology fee
177	Police	441280	Transportation-for-hire	Operating Authority Permit Fee (Alternative Vehicles)	\$130 plus applicable technology fee
178	Police	441280	Transportation-for-hire	International Vehicle Permit	\$40 plus applicable technology fee
179	Fire	431200	Ambulance Service Revenue	Base charge	\$855.00
180	Fire	431200	Ambulance Service Revenue	Additional fee above the base charges	\$33.00
181	Fire	431200	Ambulance Service Revenue	Specialty Care Transports (SCT)	\$850.00
182	Fire	431200	Ambulance Service Revenue	Hazmat scene, per hour per unit	\$775.00 per unit assigned
183	Fire	431200	Ambulance Service Revenue	Comsar rescue/search, per hour per unit	\$165 per hour per unit
184	Fire	431200	Ambulance Service Revenue	Mileage	\$15.00 per mile
185	Fire	431200	Ambulance Service Revenue	Response fee	\$143.00
186	Fire	431200	Ambulance Service Revenue	Scene care	\$65.00
187	Fire	431200	Ambulance Service Revenue	Standby	\$775 per hour contracted, without contract
188	Fire	442010	Fire Licenses	Aerosol products	\$125.00
189	Fire	442010	Fire Licenses	Aviation facilities	\$125.00
190	Fire	442010	Fire Licenses	Battery systems	\$125.00

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
191	Fire	442010	Fire Licenses	Blasting operations	\$125.00
192	Fire	442010	Fire Licenses	Blaster's license	\$257.00
193	Fire	442010	Fire Licenses	Blaster's license renewal	\$125.00
194	Fire	442010	Fire Licenses	Combustible dust-producing operations	\$125.00
195	Fire	442010	Fire Licenses	Combustible fibers	\$125.00
196	Fire	442010	Fire Licenses	Compressed gases	\$125.00
197	Fire	442010	Fire Licenses	Covered mall buildings	\$125.00
198	Fire	442010	Fire Licenses	Cryogenic fluids	\$125.00
199	Fire	442010	Fire Licenses	Explosives	\$150.00
200	Fire	442010	Fire Licenses	Flammable and combustible liquids	\$125.00
201	Fire	442010	Fire Licenses	Floor finishing	\$125.00
202	Fire	442010	Fire Licenses	For Use Permit	\$125.00
203	Fire	442010	Fire Licenses	Fruit and crop ripening	\$125.00
204	Fire	442010	Fire Licenses	Fumigation and thermal insecticidal fogging	\$125.00
205	Fire	442010	Fire Licenses	Hazardous materials	\$205.00
206	Fire	442010	Fire Licenses	HPM facilities	\$205.00
207	Fire	442010	Fire Licenses	High piled storage 501-2500	501-2,500 sq. ft. - \$72.00
208	Fire	442010	Fire Licenses	High piled storage 2,501-12,000	2,501-12,000 sq. ft. - \$144.00
209	Fire	442010	Fire Licenses	High piled storage (over 12,000 sq. ft.)	>12,000 sq. ft. - \$216.00
210	Fire	442010	Fire Licenses	Industrial ovens	\$125.00
211	Fire	442010	Fire Licenses	Lumber yards and woodworking plants	\$125.00
212	Fire	442010	Fire Licenses	Liquid or gas-fueled vehicles or equipment in assembly buildings	\$125.00
213	Fire	442010	Fire Licenses	LP gas	\$125.00
214	Fire	442010	Fire Licenses	Magnesium	\$125.00
215	Fire	442010	Fire Licenses	Open Burning	\$125.00
216	Fire	442010	Fire Licenses	Organic coatings	\$125.00
217	Fire	442010	Fire Licenses	Places of assembly	\$125.00
218	Fire	442010	Fire Licenses	Private fire hydrants	\$150.00
219	Fire	442010	Fire Licenses	Pyroxylin plastics	\$125.00
220	Fire	442010	Fire Licenses	Refrigeration equipment	\$125.00
221	Fire	442010	Fire Licenses	Repairs garages and service stations	\$125.00
222	Fire	442010	Fire Licenses	Rooftop heliports	\$125.00
223	Fire	442010	Fire Licenses	Spraying or dipping	\$125.00
224	Fire	442010	Fire Licenses	Storage of scrap tires and tire byproducts	\$125.00
225	Fire	442010	Fire Licenses	Temporary membrane, structures, tents and canopies	\$125.00
226	Fire	442010	Fire Licenses	Tire-rebuilding plants	\$125.00
227	Fire	442010	Fire Licenses	Waste handling	\$125.00
228	Fire	442010	Fire Licenses	Wood products	\$125.00
229	Fire	442010	Fire Licenses	Miscellaneous combustible storage	\$125.00
230	Fire	442010	Fire Licenses	Outside storage of Combustible material permit	\$125.00
231	Fire	442010	Fire Licenses	Commercial Day Care Facilities-Children	\$125.00
232	Fire	441430	Fire Service Fee	Re-Inspection Fee	\$72.00 flat rate
233	Fire	405067	Fire Service Fee	Investigation/Inspection Fees-other than regular duty hours (Reimbursed Overtime)	\$92.00/hr. (2hr. Min) per ea. Fire Investigator/Inspector
234	Fire	442000	Fire Service Fee	Investigation/Inspection Fees-during regular duty hours	\$72.00/hr.
235	Fire	501019	Fire Service Fee	Fire Watch/Standby-other than regular duty hours (Reimbursed Overtime)	\$92.00/hr. (2hr. Min) per ea. Fire personnel
236	Fire	442000	Fire Service Fee	Fire Watch/Standby-during regular duty hours	\$72.00/hr.
237	Fire	442000	Fire Service Fee	Site Assessment (consultation)	\$75.00 flat rate
238	Fire	442000	Fire Service Fee	Non-Regulatory Inspections	\$72.00/hr.
239	Fire	442000	Fire Service Fee	Commercial Safety Training	\$72.00 flat rate
240	Fire	441090	Fire Service Fee	Fire Plan Review by Appointment	\$146.00/hr.
241	Fire	441090	Fire Service Fee	Fire Systems/Plan Review	\$72.00/hr.
242	Fire	442000	Fire Service Fee	Fire Systems Initial Acceptance Test	\$72.00/hr.
243	Fire	442000	Fire Service Fee	Building Permit Fire Final (BLD) Fee	\$72.00/hr.
244	Fire	442000	Fire Service Fee	Expedited Services Fees-Site Inspections	\$144.00 initial (2hr. Min.); \$72.00/hr. thereafter
245	International Bridges	440200	Parking Meters	Meter Rentals	\$10.00 per day
246	International Bridges	440200	Parking Meters	Payments with Credit or Debit Card - to include Parking fee and convenience fee	MINIMUM Payment of \$1.03/1st hour then \$1.00/hour for additional time
247	International Bridges	440200	Parking Meters	Administrative Fee Per Rental	\$30.00 per rental
248	International Bridges	420500	Toll for International Bridges	Tolls Charge Pedestrian, three years or older	\$0.50
249	International Bridges	420500	Toll for International Bridges	Tolls Charge, Bicycle	\$0.50
250	International Bridges	420500	Toll for International Bridges	Toll Charge, Motorcycle - Pre-Paid	\$3.00
251	International Bridges	420500	Toll for International Bridges	Toll Charge, Motorcycle - Cash at booth	\$3.50
252	International Bridges	420500	Toll for International Bridges	Tolls Charge Automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers - Pre-Paid	\$3.00
253	International Bridges	420500	Toll for International Bridges	Tolls Charge Automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers - Cash at booth	\$3.50
254	International Bridges	420500	Toll for International Bridges	Extra Axle for automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers - Pre-Paid	\$1.50
255	International Bridges	420500	Toll for International Bridges	Extra Axle for automobiles, pick up trucks, (up to one-ton carrying capacity), panel trucks, vans, recreational trailers - Cash at booth	\$1.75
256	International Bridges	420500	Toll for International Bridges	Tolls Charge Commercial Trucks, Buses, Motor Homes, Tractors, Commercial Towed Trailers - Pre-Paid	\$4.00 per axle
257	International Bridges	420500	Toll for International Bridges	Tolls Charge Commercial Trucks, Buses, Motor Homes, Tractors, Commercial Towed Trailers - Cash at booth	\$4.50 per axle
258	International Bridges	420500	Toll for International Bridges	Toll Charge, Pick Up Trucks with a carrying capacity exceeding one-ton - Pre-paid	\$4.00 per axle
259	International Bridges	420500	Toll for International Bridges	Toll Charge, Pick Up Trucks with a carrying capacity exceeding one-ton - Cash at booth	\$4.50 per axle
260	International Bridges	420500	Toll for International Bridges	Toll Charge, Pick Up Trucks using the Zaragoza Commercial Bridge - Pre-Paid	\$4.00 per axle
261	International Bridges	420500	Toll for International Bridges	Toll Charge, Pick Up Trucks using the Zaragoza Commercial Bridge - Cash at booth	\$4.50 per axle
262	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles - Pre-paid	Between \$5.00 and \$3.00
263	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles - Cash at booth	Between \$5.50 and \$3.50
264	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles, Between 3:00 PM and 8:00 PM - Pre-Paid	Between \$4.00 and \$2.00
265	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty Tractor, without Trailer, 2 or 3 axles, Between 3:00 PM and 8:00 PM - Cash at booth	Between \$4.50 and \$2.50
266	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty 2-axle Commercial Truck - Pre-paid	Between \$5.00 and \$3.00
267	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty 2-axle Commercial Truck - Cash at booth	Between \$5.50 and \$3.50
268	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty Tractor with Empty Trailer, 3 axes or more - Pre-paid	Between \$7.50 and \$4.00

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
269	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty Tractor with Empty Trailer, 3 axes or more - Cash at booth	Between \$8.00 and \$4.50
270	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty Commercial Truck, 3 axes or more - Pre-paid	Between \$7.50 and \$4.00
271	International Bridges	420500	Toll for International Bridges	Tolls Charge, Empty Commercial Truck, 3 axes or more - Cash at Booth	Between \$8.00 and \$4.50
272	International Bridges	420500	Toll for International Bridges	AVI RFID - Replacement Fee	\$7.00
273	Streets and Maintenance	440510	Temporary Traffic Control	Traffic Control Permit-duration of less than Three Days	\$17.00 plus applicable Technology Fee
274	Streets and Maintenance	440510	Temporary Traffic Control	Traffic Control Permit-duration of three to 15 days	\$50.00 plus applicable Technology Fee
275	Streets and Maintenance	440510	Temporary Traffic Control	Traffic Control Permit-duration of 16 to 30 days	\$160.00 plus applicable Technology Fee
276	Streets and Maintenance	440510	Temporary Traffic Control	Traffic Control Permit-fee for each month after first 30 days	\$90.00 plus applicable Technology Fee
277	Streets and Maintenance	440510	Temporary Traffic Control	City Placement of Traffic control devices	\$100.00
278	Streets and Maintenance	440510	Temporary Traffic Control	Noncompliance Correction	\$100.00
279	Streets and Maintenance	440510	Temporary Traffic Control	Lane/sidewalk rental (after expiration of permit)	\$100.00
280	Streets and Maintenance	441510	Film Permit	Use of City ROW or facility not to exceed 48 hours for filmmaking event	\$40.00
281	Streets and Maintenance	441190	Residential Parking	Application to impose parking restrictions within a district	\$25.00
282	Streets and Maintenance	441190	Residential Parking	Application to dissolve parking restrictions within a district	\$25.00
283	Streets and Maintenance	441190	Residential Parking	New resident permit	\$10.00
284	Streets and Maintenance	441190	Residential Parking	Annual resident parking permit	\$10.00
285	Streets and Maintenance	441190	Residential Parking	Annual owner's parking permit	\$10.00
286	Streets and Maintenance	441190	Residential Parking	Annual visitor parking permit	\$10.00
287	Streets and Maintenance	441190	Residential Parking	Annual renewal fee	\$10.00
288	Streets and Maintenance	441190	Residential Parking	Annual Renewal Fee (when paid via internet beginning in 2010)	\$5.00
289	Streets and Maintenance	441190	Residential Parking	Temporary one day parking permit	\$1.00
290	Streets and Maintenance	441190	Residential Parking	Permit replacement	\$10.00
291	Streets and Maintenance	441190	Parking Forfeits / Fines	Parking without permit in a residential parking district	\$28.00
292	Streets and Maintenance	441190	Parking Forfeits / Fines	Parking in a residential parking district with expired permit	\$28.00
293	Streets and Maintenance	441190	Media Parking Placards	Annual placard for Media parking or replacement of placard	\$50.00
294	Streets and Maintenance	440050	Downtown Parking District - Parking Permit Fee(Initial Permit)	Downtown Parking District	\$30.00
295	Streets and Maintenance	440050	Downtown Parking District - Parking Permit Fee(Additional Permit)	Downtown Parking District	\$200.00
296	Streets and Maintenance	440050	Downtown Parking District - New Resident Temporary Parking Permit Fee	Downtown Parking District	\$30.00
297	Streets and Maintenance	440050	Downtown Parking District Replacement Parking Permit Fee	Downtown Parking District	\$30.00
298	Streets and Maintenance	441240	Paving Cut Permit	Paving Cut Permit	\$69.00
299	Streets and Maintenance	441240	Paving Cut Permit	Paving Cut Permit Extension	\$23.00
300	Streets and Maintenance	405067	Paving Cut Permit	After Hours Inspection Fee, Weekend inspections (Sat & Sun) will require the contractor to be charged a minimum of 4 hours, Over 4 hours will be charged actual worked hours.	\$90.00
301	Streets and Maintenance	450650	Memorial Marker Fee	Memorial Marker Fee	\$124.00
302	Streets and Maintenance	450660	Memorial Marker - Optional Personalized Memorials Fee	Memorial Marker Fee	\$50.00
303	Planning & Inspections	440510	Special Privilege	Application Fee	\$371.00 plus applicable technology fee
304	Planning & Inspections	440510	Special Privilege	Application Fee - Downtown improvement area (construction)	Downtown fee waived per incentive. Only applicable technology fee.
305	Planning & Inspections	440510	Special Privilege	Application Fee - RTS (Rapid Transit System) and TOD (Transit Oriented Development) Corridors	Applicable technology fee
306	Planning & Inspections	440510	Special Privilege	Application Fee - Smart Code Zoned Properties	Applicable technology fee
307	Planning & Inspections	450210	Special Privilege - Annual fee	Awning, canopy, marquee, sign (legally existing)	\$21.00 per awning, canopy, marquee, sign; technology fee does not apply
308	Planning & Inspections	450210	Special Privilege - Annual fee	Awning, canopy, marquee, sign (new)	\$21.00 per awning, canopy, marquee, sign; technology fee does not apply
309	Planning & Inspections	450210	Special Privilege - Annual fee	Arcades, Awnings, Canopies & Galleries that comply with City Code Section 15.08.1201	
310	Planning & Inspections	450210	Special Privilege - Annual fee	Subdivision entrance signs	\$106.00 per sign; technology fee does not apply
311	Planning & Inspections	450210	Special Privilege - Annual fee	Taxi stand	\$2,120 per stand; technology fee does not apply
312	Planning & Inspections	450210	Special Privilege - Annual fee	Underground storage vault or structure in CBD	\$530.00 per vault or structure; technology fee does not apply
313	Planning & Inspections	450210	Special Privilege - Annual fee	Designated food vending concessions in the downtown area	\$2,120 per site; technology fee does not apply
314	Planning & Inspections	450210	Special Privilege - Annual fee	Pipelines, whether overhead, surface or subsurface	\$3,710.00 flat rate plus \$220 per pipeline; technology fee does not apply
315	Planning & Inspections	450210	Special Privilege - Annual fee	Building or other structural encroachment	\$5.00 per square foot; technology fee does not apply
316	Planning & Inspections	450210	Special Privilege - Annual fee	Stairways	\$11.00 per stairway; technology fee does not apply
317	Planning & Inspections	450210	Special Privilege - Annual fee	Stairways (legally existing building 40 year and older)	
318	Planning & Inspections	450210	Special Privilege - Annual fee	Facades	\$2.00 per linear foot; technology fee does not apply
319	Planning & Inspections	450210	Special Privilege - Annual fee	Pedestrian Sky Walk	\$530.00 per sky walk; technology fee does not apply
320	Planning & Inspections	450210	Special Privilege - Annual fee	Accessibility ramps required by code	\$11.00 per site; technology fee does not apply
321	Planning & Inspections	450210	Special Privilege - Annual fee	Accessibility ramps required by code (legally existing building 40 years and older)	
322	Planning & Inspections	450210	Special Privilege - Annual fee	Street furniture	\$21.00 per site; technology fee does not apply
323	Planning & Inspections	450210	Special Privilege - Annual fee	Cables - surface	\$3,710.00 for up to 2,000 linear feet plus \$2.00 per linear foot thereafter; technology fee does not apply
324	Planning & Inspections	450210	Special Privilege - Annual fee	Cables - subsurface	\$3,710.00 for up to 2,000 linear feet plus \$2.00 per linear foot thereafter; technology fee does not apply

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
325	Planning & Inspections	450210	Special Privilege - Annual fee	Cables - aerial	\$3,710.00 for up to 2,000 linear feet plus \$2.00 per linear foot thereafter; technology fee does not apply
326	Planning & Inspections	450210	Special Privilege - Annual fee	Cables - aerial	\$3,710.00 for up to 2,000 linear feet plus \$2.00 per linear foot thereafter; technology fee does not apply
327	Planning & Inspections	440510	Special Privilege - Annual fee	Outdoor pay telephones	\$1,060.00 per site; technology fee does not apply
328	Planning & Inspections	440510	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced canopy or awning	\$21.00 per canopy or awning; technology fee does not apply
329	Planning & Inspections	440510	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced canopy or awning, canopy or gallery that complies with City Code Section 15.08.1201	
330	Planning & Inspections	440510	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced wall sign	\$21.00 per site; technology fee does not apply
331	Planning & Inspections	440510	Special Privilege - Annual fee - Downtown Improvement Area	New, relocated, repaired or replaced marquee, kiosk, or other sign	\$53.00 per site; technology fee does not apply
332	Planning & Inspections	440510	Special Privilege - Annual fee - Downtown Improvement Area	Street furniture	\$21.00 per site; technology does not apply
333	Planning & Inspections	440510	Special Privilege - Annual fee - Downtown Improvement Area	Outdoor cafe, restaurant, or market place	\$159.00 per site; technology fee does not apply
334	Planning & Inspections	440510	Special Privilege - Annual Fee - Downtown Improvement Area	Sidewalk Vending Space	Flat fee of \$150 for 100 square feet or less of license area and \$300 for license area over 100 square feet; technology fee does not apply
335	Planning & Inspections	440510	Special Privilege - Annual Fee	Sidewalk Vending Space	Flat fee of \$200 for 100 square feet or less of license area and \$400 for license area over 100 square feet; technology fee does not apply
336	Planning & Inspections	440510	Special Privilege - Temporary Use Fee - Downtown Improvement Area	Street closure in Downtown Improvement Area	\$53.00 per 12 hour period; technology fee does not apply
337	Planning & Inspections	440510	Special Privilege - Temporary Use Fee	Temporary street display	\$11.00 each plus the city's cost of installation, inspection and removal; technology fee does not apply
338	Planning & Inspections	440510	Special Privilege - Temporary Use Fee	Banner Program	\$11.00, plus city's cost of installation fees; technology fee does not apply
339	Planning & Inspections	440510	Special Privilege - Temporary Use Fee	Temporary banner	\$11.00 per day, plus city's cost of installation and inspection; technology fee does not apply
340	Planning & Inspections	440510	Special Privilege - Temporary Use Fee	Street closure in a residential/apartment zone, exceeding 24 hours	\$53.00 per 12 hour period; technology fee does not apply
341	Planning & Inspections	440510	Special Privilege - Temporary Use Fee	Street closure in a commercial/manufacturing zone	\$106.00 per 12 hour period; technology fee does not apply
342	Planning & Inspections	440510	Special Privilege - Annual Fee	Aerial encroachments other than those listed	Area in square feet x market value per square foot x ten percent x seventy-five percent; minimum fee of \$1,060.00; technology fee does not apply
343	Planning & Inspections	440510	Special Privilege - Annual Fee	Surface encroachments other than those listed	Area in square feet x market value per square foot x ten percent; minimum fee of \$1,060.00; technology fee does not apply
344	Planning & Inspections	440510	Special Privilege - Annual Fee	Sub-surface encroachments other than those listed	Area in square feet x market value per square foot x ten percent x fifty percent; minimum fee of \$1,060.00; technology fee does not apply
345	Planning & Inspections	441230	Parade Permit Application	Application submitted at least 30 days in advance of event. Event not to exceed 24 hours.	\$64.00 plus applicable technology fee
346	Planning & Inspections	441230	Parade Permit Application-late fee	Application submitted at least 7 days but less than 30 days in advance of event. Event not to exceed 24 hours.	\$64.00 plus applicable technology fee
347	Planning & Inspections	441510	Special Event Permit Application	Application submitted at least 30 days in advance of event for areas located outside of the Downtown Improvement Area.	\$371 plus applicable technology fee
348	Planning & Inspections	441510	Special Event Permit Application - Downtown Improvement Area	Application submitted at least 30 days in advance of event for areas located within the Downtown Improvement Area.	\$212 plus applicable technology fee
349	Planning & Inspections	441510	Special Event Permit Application - late fee	Application submitted at least 7 days but less than 30 days in advance of event.	\$64 plus applicable technology fee
350	Planning & Inspections	441310	Temporary Event Permit Application	Application submitted at least 30 days in advance of event. Event not to exceed 24 hours.	\$64 plus applicable technology fee
351	Planning & Inspections	441310	Temporary Event Permit Application-late fee	Application submitted at least 7 days but less than 30 days in advance of event. Event not to exceed 24 hours.	\$64 plus applicable technology fee
352	Planning & Inspections	441260	Planning Documents	Any Other Medium	Cost plus applicable technology fee
353	Planning & Inspections	441260	Planning Documents	Special Publications of City and Geographical Information	
354	Planning & Inspections	441260	Planning Documents	Planning dept. demo pack	\$19 plus applicable technology fee
355	Planning & Inspections	441260	Planning Documents	Zoning Map Series	\$176 plus applicable technology fee
356	Planning & Inspections	441260	Planning Documents	2025 Plan for El Paso Map Atlas	\$55 plus applicable technology fee
357	Planning & Inspections	441260	Planning Documents	2025 Plan for El Paso Map (single 11 x 17)	\$5 plus applicable technology fee
358	Planning & Inspections	441260	Planning Documents	2026 Plan for El Paso Map (single 24 x 36)	\$10 plus applicable technology fee
359	Planning & Inspections	441260	Planning Documents	GIS Information	
360	Planning & Inspections	441260	Planning Documents	Maps-size of longest side	
361	Planning & Inspections	441260	Planning Documents	up to 12"	\$1 plus applicable technology fee
362	Planning & Inspections	441260	Planning Documents	up to 24"	\$5 plus applicable technology fee
363	Planning & Inspections	441260	Planning Documents	up to 36"	\$10 plus applicable technology fee
364	Planning & Inspections	441260	Planning Documents	over 36"	\$15 plus applicable technology fee
365	Planning & Inspections	441260	Planning Documents	Street Code Book	\$33 plus applicable technology fee
366	Planning & Inspections	441260	Applications - Zoning	Zoning Condition or Amendment Release	\$232 plus applicable technology fee
367	Planning & Inspections	441260	Applications - Zoning	Rezoning - up to and including 1 acre	\$917 plus applicable technology fee
368	Planning & Inspections	441260	Applications - Zoning	Rezoning - over 1 acre up to and including 10 acres	\$991 plus applicable technology fee
369	Planning & Inspections	441260	Applications - Zoning	Rezoning - over 10 acres up to and including 30 acres	\$1,064 plus applicable technology fee
370	Planning & Inspections	441260	Applications - Zoning	Rezoning - over 30 acres up to and including 50 acres	\$1,131 plus applicable technology fee
371	Planning & Inspections	441260	Applications - Zoning	Rezoning - over 50 acres up to and including 75 acres	\$1,198 plus applicable technology fee
372	Planning & Inspections	441260	Applications - Zoning	Rezoning - over 75 acres or more	\$1,693 plus applicable technology fee
373	Planning & Inspections	441260	Applications - Zoning	Special Permit - up to and including 1 acre	\$709 plus applicable technology fee

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
374	Planning & Inspections	441260	Applications - Zoning	Special Permit - over 1 acre up to and including 3 acres	\$777 plus applicable technology fee
375	Planning & Inspections	441260	Applications - Zoning	Special Permit - over 3 acres up to and including 5 acres	\$848 plus applicable technology fee
376	Planning & Inspections	441260	Applications - Zoning	Special Permit - over 5 acres up to and including 10 acres	\$919 plus applicable technology fee
377	Planning & Inspections	441260	Applications - Zoning	Special Permit - over 10 acres or more	\$1,058 plus applicable technology fee
378	Planning & Inspections	441260	Applications - Zoning	Detailed Site Development Plan Review - up to and including 1 acre	\$352 plus applicable technology fee
379	Planning & Inspections	441260	Applications - Zoning	Detailed Site Development Plan Review - over 1 acre up to and including 3 acres	\$415 plus applicable technology fee
380	Planning & Inspections	441260	Applications - Zoning	Detailed Site Development Plan Review - over 3 acres up to and including 5 acres	\$495 plus applicable technology fee
381	Planning & Inspections	441260	Applications - Zoning	Detailed Site Development Plan Review - over 5 acres up to and including 10 acres	\$562 plus applicable technology fee
382	Planning & Inspections	441260	Applications - Zoning	Detailed Site Development Plan Review - over 10 acres or more	\$709 plus applicable technology fee
383	Planning & Inspections	441260	Applications - Zoning	Comprehensive Sign Plan Review - up to and including 1 acre	\$352 plus applicable technology fee
384	Planning & Inspections	441260	Applications - Zoning	Comprehensive Sign Plan Review - over 1 acre up to and including 3 acres	\$415 plus applicable technology fee
385	Planning & Inspections	441260	Applications - Zoning	Comprehensive Sign Plan Review - over 3 acres up to and including 5 acres	\$495 plus applicable technology fee
386	Planning & Inspections	441260	Applications - Zoning	Comprehensive Sign Plan Review - over 5 acres up to and including 10 acres	\$562 plus applicable technology fee
387	Planning & Inspections	441260	Applications - Zoning	Comprehensive Sign Plan Review - over 10 acres or more	\$709 plus applicable technology fee
388	Planning & Inspections	441270	Applications - Zoning	ROW Metes and Bounds Dedication Application	\$355 plus applicable technology fee
389	Planning & Inspections	441280	Applications - Zoning	Special Contract Amendment	\$232 plus applicable technology fee
390	Planning & Inspections	441000	Applications - Subdivisions	Major Preliminary	\$2,013 plus applicable technology fee
391	Planning & Inspections	441000	Applications - Subdivisions	Major Final	\$1,902 plus applicable technology fee
392	Planning & Inspections	441000	Applications - Subdivisions	Major Combination	\$2,211 plus applicable technology fee
393	Planning & Inspections	441000	Applications - Subdivisions	Development Plat	\$1,846 plus applicable technology fee
394	Planning & Inspections	441000	Applications - Subdivisions	Minor	\$689 plus applicable technology fee
395	Planning & Inspections	441000	Applications - Subdivisions	Re-Subdivision Preliminary	\$1,064 plus applicable technology fee
396	Planning & Inspections	441000	Applications - Subdivisions	Re-Subdivision Final	\$987 plus applicable technology fee
397	Planning & Inspections	441000	Applications - Subdivisions	Subdivisions Improvement Completion Extension	\$145 plus applicable technology fee
398	Planning & Inspections	441000	Applications - Subdivisions	Re-Subdivision Combination	\$1,146 plus applicable technology fee
399	Planning & Inspections	441000	Applications - Subdivisions	Amending	\$668 plus applicable technology fee
400	Planning & Inspections	441000	Applications - Subdivisions	Platting Determination Certificate	\$30 plus applicable technology fee
401	Planning & Inspections	441590	Subdivision Improvements Review Application	Review Only	\$22 per acre, plus applicable technology fee
402	Planning & Inspections	441260	Construction Improvement Permit	Improvement Inspection	\$148 + \$21 per trip, plus applicable technology fee
403	Planning & Inspections	441260	Subdivision Inspections	0.1-10.0 acre	\$148 + \$21 per trip, plus applicable technology fee
404	Planning & Inspections	441260	Subdivision Inspections	10.1-30.0 acre	\$255 + \$21 per trip, plus applicable technology fee
405	Planning & Inspections	441260	Subdivision Inspections	30.1-60.0 acre	\$448 + \$21 per trip, plus applicable technology fee
406	Planning & Inspections	441260	Subdivision Inspections	60.1-100.0 acre	\$815 + \$21 per trip, plus applicable technology fee
407	Planning & Inspections	441260	Subdivision Inspections	Over 100 acres	\$1,333 + \$21 per trip, plus applicable technology fee
408	Planning & Inspections	441000	Applications - Subdivisions	Grading Plan - Additional fee is required for additional review, additional inspection, or expedite review	\$84 plus applicable technology fee
409	Planning & Inspections	441000	Applications - Subdivisions	Subdivision Improvement Plan - Beyond the second review additional fee	\$168 plus applicable technology fee
410	Planning & Inspections	441000	Applications - Vesting	Review of Regulation for Development Applications	\$150 Base Fee plus \$75 for each additional hour after 2 hours plus applicable technology fee.
411	Planning & Inspections	441000	Applications - Land Study	Applications Land Study - 0.0 up to and including 300 acres	\$4719 plus applicable technology fee.
412	Planning & Inspections	441000	Applications - Land Study	Applications Land Study - over 300 acres up to and including 600 acres	\$6,958 plus applicable technology fee.
413	Planning & Inspections	441000	Applications - Land Study	Applications Land Study - over 600 acres up to and including 900 acres	\$8,906 plus applicable technology fee.
414	Planning & Inspections	441000	Applications - Land Study	Applications Land Study - over 900 acres or more	\$11,651 plus applicable technology fee.
415	Planning & Inspections	441000	Applications - Revised Land Study	Applications Land Study - 0.00 up to and including 300 acres	\$2,293 plus applicable technology fee.
416	Planning & Inspections	441000	Applications - Revised Land Study	Applications Land Study - over 300 acres	\$3,381 plus applicable technology fee.
417	Planning & Inspections	441000	Applications - Revised Land Study	Applications Land Study - over 600 acres	\$4,327 plus applicable technology fee.
418	Planning & Inspections	441000	Applications - Revised Land Study	Applications Land Study - over 900 acres	\$5,661 plus applicable technology fee.
419	Planning & Inspections	441000	Applications - MTP Amendment	Major Thoroughfare Plan Amendment	\$645 plus applicable technology fee.
420	Planning & Inspections	441000	Comp Plan Amendment	Comprehensive Plan Amendment	\$645 plus applicable technology fee.
421	Planning & Inspections	441000	Applications - Vacations & Dedications	Vacation of Recorded Subdivision	\$1,201 plus applicable technology fee.
422	Planning & Inspections	441000	Applications - Vacations & Dedications	Vacation of Public Easements	\$1,023 plus applicable technology fee.
423	Planning & Inspections	441000	Applications - Vacations & Dedications	Vacation of Public Rights-of-Way	\$1,023 plus applicable technology fee.
424	Planning & Inspections	441000	Applications - Vacations & Dedications	Dedication of Rights-of-Way by Metes & Bounds	\$595 plus applicable technology fee.
425	Planning & Inspections	441000	Applications - Vacations & Dedications	Dedication of Public Easements by Metes & Bounds	\$595 plus applicable technology fee.
426	Planning & Inspections	441000	Other Applications	Street Name Change	\$2,056 plus applicable technology fee.
427	Planning & Inspections	441000	Other Applications	Annexation	\$654 plus applicable technology fee.
428	Planning & Inspections	441000	Other Applications	Complete subdivision ordinance	\$16 plus applicable technology fee.
429	Planning & Inspections	441260	Other Applications	Zoning verification letter, basic/ no special contracts or permits	\$31 plus applicable technology fee.
430	Planning & Inspections	441270	Other Applications	Each additional parcel	\$7 plus applicable technology fee.
431	Planning & Inspections	441280	Other Applications	Zoning verification letter/ with special contracts or permits	\$65 plus applicable technology fee.
432	Planning & Inspections	441290	Other Applications	Each additional parcel	\$14 plus applicable technology fee.
433	Planning & Inspections	441300	Other Applications	Zoning verification letter/ with specific request for information	\$30 plus \$36 per 1/2 hour of staff research plus applicable technology fee.
434	Planning & Inspections	441190	Other Applications	Shared Parking	\$146 plus applicable technology fee.
435	Planning & Inspections	441310	Other Applications	Special Investigation	\$84 plus applicable technology fee.
436	Planning & Inspections	441320	Other Applications	Additional requests for information for above	\$84 plus applicable technology fee.

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
437	Planning & Inspections	441330	Other Applications	Processing fee for high screening walls	\$80 plus applicable technology fee.
438	Planning & Inspections	441340	Other Applications	Rescind mandatory wall requirement	\$80 plus applicable technology fee.
439	Planning & Inspections	441350	Other Applications	Classification of use from zoning administrator	\$49 plus applicable technology fee.
440	Planning & Inspections	441160	Other Applications	Zoning Board of Adjustment - residential application	\$728 plus applicable technology fee.
441	Planning & Inspections	441160	Other Applications	Zoning Board of Adjustment - commercial application	\$728 plus applicable technology fee.
442	Planning & Inspections	441160	Legal Nonconforming	Registration for Legal Nonconforming use	\$87 plus applicable technology fee.
443	Planning & Inspections	441190	NEW	Pre-application meeting	\$73/hr plus applicable technology fee.
444	Planning & Inspections	441190	NEW	Detailed Site Plan-Administrative Modification	\$194 plus applicable technology fee.
445	Planning & Inspections	441160	Historic Landmark Commission	Appeal of Historic Landmark commission decision	\$308 plus applicable technology fee.
446	Planning & Inspections	441060	Development	Flood Determination Letter	\$12 plus applicable technology fee.
447	Planning & Inspections	441090	Electronic Conversion	Flat fee for COEP to convert Paper plans to Electronic Documents- Residential	\$24.00 plus applicable tech fee
448	Planning & Inspections	441090	Electronic Conversion	Flat fee for COEP to convert Paper plans to Electronic Documents- Engineering- Land Development	\$30.00 plus applicable technology fee
449	Planning & Inspections	441090	Electronic Conversion	Flat fee for COEP to convert Paper plans to Electronic Documents- Commercial	\$45.00 plus applicable technology fee
450	Planning & Inspections	441090	Administrative Fee (Permit Cancellation)	Permit cancellation fee for permits that are not assessed a plan review fee.	Equal to 30% of permit fee plus applicable technology fee
451	Planning & Inspections	441090	Electronic Conversion	Flat fee for COEP to convert Paper plans to Electronic Documents - Zoning	\$30.00 plus applicable technology fee
452	Planning & Inspections	441090	Completion Permit	Completion Permit for Plumbing, Mechanical or Electrical Permits	50% of original mechanical, plumbing or electrical permit fee or the base fee, whichever is higher plus applicable technology fee
453	Planning & Inspections		Board and Secure Permit Fee	Board and Secure Permit Fee:	Level I: Single Family and up to a quadraplex on one parcel or commercial building less than 5,000 sq. ft.: \$115 Level II: Commercial building greater than 5,000 sq. ft. but less than 10,000 sq. ft.: \$231 Level III: Commercial building greater than 10,000 sq. ft.: \$346 plus applicable technology fee
454	Planning & Inspections	441100	Plan Review - Re-Submission Fee		\$212 plus applicable technology fee
455	Planning & Inspections	441090	Plan Review- Customized Review		Six hundred forty five dollars (\$645) plus one hundred and fifty six dollars (\$156) for each hour or portion of an hour of plan review time plus applicable technology fee.
456	Planning & Inspections	441090	Plan Review - Review by Appointment		Two hundred and fifty six dollars (\$256) plus ninety four dollars (\$94) for each hour or portion of an hour of plan review time plus applicable technology fee.
457	Planning & Inspections	441090	Commercial Plan Review - Review Fee		Equal to 30% of building permit fee plus applicable technology fee
458	Planning & Inspections	441090	Appeals Board Fees		\$555 plus applicable technology fee
459	Planning & Inspections	441090	Building and Standards Commission	Hearing/Rehearing for Building and Standards Comm.	\$555 plus applicable technology fee
460	Planning & Inspections	441010	Building Permits	Solar Shingle per 100 sq. ft.	\$14 per sq. ft. plus base fee plus applicable technology fee
461	Planning & Inspections	441010	Building Permits	Contractor starting work without a permit on a residential building, structure, electrical, gas, mechanical, irrigation, or plumbing system before obtaining the necessary permits or written authorization from the building official	Triple the permit fee for working without a permit plus applicable technology fee
462	Planning & Inspections	441010	Building Permits	Contractor starting work without a permit on a commercial building, structure, electrical, gas, mechanical, irrigation, or plumbing system before obtaining the necessary permits or written authorization from the building official	Triple the permit fee for working without a permit plus applicable technology fee
463	Planning & Inspections	441011	Building Permits	Homeowner starting work without a permit on his own residential building, structure, electrical, gas, mechanical, irrigation or plumbing system before obtaining the necessary permits or written authorization from the building official	Double the permit fee for working without a permit plus applicable technology fee
464	Planning & Inspections	441020	Building Permits	Permit which required only one inspection	\$76 plus applicable technology fee
465	Planning & Inspections	441020	Building Permits	Pre-Inspection Fee	\$76 plus applicable technology fee
466	Planning & Inspections	441020	Building Permits	building/existing building C of O	\$76 plus applicable technology fee
467	Planning & Inspections	441020	Building Permits	building /fences	\$76 plus applicable technology fee
468	Planning & Inspections	441020	Building Permits	Building/electrical fence	\$152 plus applicable technology fee
469	Planning & Inspections	441020	Building Permits	building/placement	\$76 plus applicable technology fee
470	Planning & Inspections	441020	Building Permits	building/plumbing/CHP	\$76 plus applicable technology fee
471	Planning & Inspections	441020	Building Permits	building/right of way	\$76 plus applicable technology fee
472	Planning & Inspections	441020	Building Permits	building/siding	\$76 plus applicable technology fee
473	Planning & Inspections	441020	Building Permits	building/weatherization	\$76 plus applicable technology fee
474	Planning & Inspections	441020	Building Permits	building/windows	\$76 plus applicable technology fee
475	Planning & Inspections	441020	Building Permits	Permit which required two inspections - will receive detail	\$115 plus applicable technology fee
476	Planning & Inspections	441020	Building Permits	Demolition Permit	\$115 plus applicable technology fee
477	Planning & Inspections	441020	Building Permits	building/residential/swimming pool, spa	\$115 plus applicable technology fee
478	Planning & Inspections	441020	Building Permits	building/retaining walls	\$115 plus applicable technology fee
479	Planning & Inspections	441020	Building Permits	Moving a building	\$115 plus applicable technology fee
480	Planning & Inspections	441020	Building Permits	Temporary structures-amusement devices	
481	Planning & Inspections	441020	Building Permits	per ride-per month	\$9 plus applicable technology fee
482	Planning & Inspections	441020	Building Permits	minimum	\$51 plus applicable technology fee
483	Planning & Inspections	441190	Building Permits	Cellular Service	Based on the valuation of the tower. The same as a commercial building, plus applicable technology fee
484	Planning & Inspections	441140	Sidewalk, Street and Public ROW Rental	Permit Fee	\$40 plus applicable technology fee
485	Planning & Inspections	441140	Sidewalk, Street and Public ROW Rental	Per Month	\$ 0.14 / Sq. ft. plus applicable technology fee
486	Planning & Inspections	441140	Sidewalk, Street and Public ROW Rental	minimum	\$51 plus applicable technology fee
487	Planning & Inspections	441140	Sidewalk, Street and Public ROW Rental	If the street rental prevents use of :	
488	Planning & Inspections	441140	Sidewalk, Street and Public ROW Rental	If the street rental prevents use of on-street parking meters	\$9/day per meter plus applicable technology fee

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
489	Planning & Inspections	441020	Building Permits - Commercial		For Structural repair work costing over five hundred dollars (\$500.00) and less than fifteen thousand dollars (\$15,000.00), all repair work, new work and remodeling with a valuation up to and not including fifteen thousand dollars and requiring plans and plan review, the fee shall be one hundred sixty dollars and forty-nine cents (\$160.49) plus plan review fee and applicable technology fee.
490	Planning & Inspections	441020	Building Permits - Commercial		For a valuation from fifteen thousand dollars and including one hundred thousand dollars, the fee shall be one hundred sixty-one dollars and twelve cents (\$161.12) for the first fifteen thousand dollars plus eight dollars and forty-eight cents (\$8.48) per thousand for each additional thousand or fraction thereof by which the valuation exceeds fifteen thousand dollars plus plan review fee and applicable technology fee.
491	Planning & Inspections	441020	Building Permits - Commercial		For a valuation over one hundred thousand dollars up to and including five hundred thousand dollars, the fee shall be eight hundred thirty-seven dollars and forty cents (\$837.40) for the first one hundred thousand dollars, plus six dollars and thirty-six cents (\$6.36) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars plus plan review fee and applicable technology fee.
492	Planning & Inspections	441020	Building Permits - Commercial		For a valuation over five hundred thousand dollars up to and including one million dollars, the fee shall be three thousand one hundred twelve dollars and seventy-two cents (\$3,112.72) for the first five hundred thousand dollars plus three dollars and twenty-eight cents (\$3.28) for each one thousand dollars of fraction thereof by which the valuation exceeds five hundred thousand dollars plus plan review fee and applicable technology fee.
493	Planning & Inspections	441020	Building Permits - Commercial		For a valuation over one million dollars, the fee shall be four thousand seven hundred fifty-eight dollars and thirty-four cents (\$4,758.34) for the first one million dollars plus two dollars and twelve cents (\$2.12) for each one thousand dollars of fraction thereof by which the valuation exceeds one million thousand dollars plus plan review fee and applicable technology fee.
494	Planning & Inspections	441020	Building Permits - Commercial	Plan Review for Commercial Swimming Pool	\$238 plus applicable technology fee
495	Planning & Inspections	441020	Building Permits - Commercial	Plan Review for Commercial Spa	\$185 plus applicable technology fee
496	Planning & Inspections	441020	Building Permits	Completion Permit	50% of current permit fee plus applicable technology fee
497	Planning & Inspections	441020	Building Permits	Foundation Only Permit	10% of total permit fee plus applicable technology fee
498	Planning & Inspections	441020	Building Permits - Commercial	Shell Permit	80% of building permit fee plus applicable technology fee
499	Planning & Inspections	441020	Building Permits - Commercial	Tenant Improvement Permit For Existing Buildings	20% of building permit fee plus applicable technology fee
500	Planning & Inspections	441020	Building Permits - Commercial	Tenant Improvement Permit For New Buildings	20% of building permit fee plus applicable technology fee
501	Planning & Inspections	441120	Landscape Buyout Fee	Landscape Buyout Fee	Landscape fees in lieu of installation Calculation based on \$5,300 per plan unit, plus applicable technology fee
502	Planning & Inspections	441120	Single Family Residential Landscape Buyout Fee	Landscape Buyout Fee	Landscape fees in lieu of installation \$150 plus applicable technology fee
503	Planning & Inspections	441040	Electrical Permits	SCHEDULE A	Ordinary minor repairs costing under \$1,000,000 requiring building permit fee shall be according to Schedule B, plus applicable technology fee
504	Planning & Inspections	441040	Electrical Permits	\$1,000.00 to \$6,000.00	Repair work costing over \$1,000.00 and all new and remodeling work with a building permit valuation up to including \$6,000.00 shall be \$76 plus applicable technology fee.
505	Planning & Inspections	441040	Electrical Permits	\$6,000.00 to \$15,000.00	Building permit valuation over \$6,000.00 shall be \$78 for the first \$6,000.00 plus \$1.05 for each additional thousand of fraction thereof up to and including \$15,000.00 plus applicable technology fee.
506	Planning & Inspections	441040	Electrical Permits	\$15,000.00 to \$100,000.00	Building permit valuation over \$15,000 fee shall be \$89 for the first \$15,000.00 plus \$1.05 for each additional thousand or fraction thereof up to and including \$100,000.00 plus applicable tech fee.

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
507	Planning & Inspections	441040	Electrical Permits	\$100,000.00 to \$500,000.00	Building permit valuation over \$100,000.00 shall be \$222 for the first \$100,000.00 plus \$1.05 for each additional thousand or fraction thereof up to and including \$500,000.00 plus applicable technology fee.
508	Planning & Inspections	441040	Electrical Permits	\$500,000.00 to \$1,000,000.00	Building permit valuation over \$500,000.00 shall be \$634 for the first \$500,000.00 plus \$1.05 for each additional thousand or fraction thereof up to and including \$1,000,000.00 plus applicable technology fee.
509	Planning & Inspections	441040	Electrical Permits	\$1,000,000.00 and over	Building permit valuation over \$1,000,000.00 shall be \$1,051 for the first \$1,000,000.00 plus \$1.05 for each additional thousand or fraction plus applicable technology fee.
510	Planning & Inspections	441040	Electrical Permits	SCHEDULE B	Fees as herein established shall be paid for ordinary minor repairs costing under \$1,000.00 or jobs without building permits plus applicable technology fee
511	Planning & Inspections	441040	Electrical Permits	Base fee, ea. (non-refundable)	\$76 plus applicable technology fee
512	Planning & Inspections	441040	Electrical Permits	Service entrance:	
513	Planning & Inspections	441040	Electrical Permits	Temporary, ea.	\$47 based on quantity plus base fee and applicable technology fee
514	Planning & Inspections	441040	Electrical Permits	New change or replace	
515	Planning & Inspections	441040	Electrical Permits	Each Service	\$30 based on quantity plus base fee and applicable technology fee
516	Planning & Inspections	441040	Electrical Permits	Max Service Entrance Fee	\$130 plus applicable technology fee
517	Planning & Inspections	441040	Electrical Permits	Outlets:	
518	Planning & Inspections	441040	Electrical Permits	1 to 20 ea.	\$1.17 Based on quantity plus base fee and applicable technology fee
519	Planning & Inspections	441040	Electrical Permits	21 to 40 ea.	\$0.90 Based on quantity plus base fee and applicable technology fee
520	Planning & Inspections	441040	Electrical Permits	Over 40 ea.	\$0.90 Based on quantity plus base fee and applicable technology fee
521	Planning & Inspections	441040	Electrical Permits	Fixtures:	
522	Planning & Inspections	441040	Electrical Permits	1 to 20 ea.	\$1.17 Based on quantity plus base fee and applicable technology fee
523	Planning & Inspections	441040	Electrical Permits	21 to 40 ea.	\$0.90 Based on quantity plus base fee and applicable technology fee
524	Planning & Inspections	441040	Electrical Permits	Over 40 ea.	\$0.73 based on quantity plus base fee and applicable technology fee
525	Planning & Inspections	441040	Electrical Permits	Range, ea.	\$3.18 Based on quantity plus base fee and applicable technology fee
526	Planning & Inspections	441040	Electrical Permits	Dryer, ea.	\$3.18 Based on quantity plus base fee and applicable technology fee
527	Planning & Inspections	441040	Electrical Permits	Water heater, ea.	\$3.18 Based on quantity plus base fee and applicable technology fee
528	Planning & Inspections	441040	Electrical Permits	Furnace, ea.	\$3.18 Based on quantity plus base fee and applicable technology fee
529	Planning & Inspections	441040	Electrical Permits	Dishwater, ea.	\$3.18 Based on quantity plus base fee and applicable technology fee
530	Planning & Inspections	441040	Electrical Permits	Garbage disposal, ea.	\$3.18 Based on quantity plus base fee and applicable technology fee
531	Planning & Inspections	441040	Electrical Permits	Trash compactor, ea.	\$3.18 Based on quantity plus base fee and applicable technology fee
532	Planning & Inspections	441040	Electrical Permits	Bathroom heater, ea.	\$3.18 Based on quantity plus base fee and applicable technology fee
533	Planning & Inspections	441040	Electrical Permits	Evaporative cooler, ea.	\$3.18 Based on quantity plus base fee and applicable technology fee
534	Planning & Inspections	441040	Electrical Permits	Refrigerated air conditioner, per ton	\$1.05 based on quantity plus base fee and applicable technology fee
535	Planning & Inspections	441040	Electrical Permits	Transformer type welder, ea.	\$13 based on quantity plus base fee and applicable technology fee
536	Planning & Inspections	441040	Electrical Permits	X-ray machine, ea.	\$38 based on quantity plus base fee and applicable technology fee
537	Planning & Inspections	441040	Electrical Permits	Fractional H.P. Motor, per H.P.:	
538	Planning & Inspections	441040	Electrical Permits	1 to 10 H.P.	\$2.11 based on quantity plus base fee and applicable technology fee
539	Planning & Inspections	441040	Electrical Permits	Over 10 H.P., ea.	\$1.05 based on quantity plus base fee and applicable technology fee
540	Planning & Inspections	441040	Electrical Permits	Motor, per H.P.	
541	Planning & Inspections	441040	Electrical Permits	1 to 20 H.P., ea.	\$2.11 based on quantity plus base fee and applicable technology fee
542	Planning & Inspections	441040	Electrical Permits	Over 20 H.P., ea.	\$1.05 based on quantity plus base fee and applicable technology fee
543	Planning & Inspections	441040	Electrical Permits	Line work, per pole	\$4.23 based on quantity plus base fee and applicable technology fee
544	Planning & Inspections	441040	Electrical Permits	Streamer lights, per circuit	\$8.47 based on quantity plus base fee and applicable technology fee
545	Planning & Inspections	441040	Electrical Permits	Feed rail and bus way, per linear foot	\$0.74 based on quantity plus base fee and applicable technology fee
546	Planning & Inspections	441040	Electrical Permits	Under floor duct or cellular raceway per linear foot	\$0.27 based on quantity plus base fee and applicable technology fee
547	Planning & Inspections	441040	Electrical Permits	Power or lighting transformer per k.v.a.	\$1.05 based on quantity plus base fee and applicable technology fee
548	Planning & Inspections	441040	Electrical Permits	Mobile home	\$14 based on quantity plus base fee and applicable technology fee
549	Planning & Inspections	441040	Electrical Permits	T.V. Outlets-master systems only:	
550	Planning & Inspections	441040	Electrical Permits	Base fee	\$24 based on quantity plus base fee and applicable technology fee
551	Planning & Inspections	441040	Electrical Permits	Plus per outlet	\$2 based on quantity plus base fee and applicable technology fee
552	Planning & Inspections	441040	Electrical Permits	Swimming pool; hot-tub; spa; Jacuzzi; ea.	\$46 based on quantity plus base fee and applicable technology fee
553	Planning & Inspections	441040	Electrical Permits	Temporary installation such as carnivals, show windows, conventions, etc., ea.	\$51 based on quantity plus base fee and applicable technology fee
554	Planning & Inspections	441040	Electrical Permits	Generators	\$51 based on quantity plus base fee and applicable technology fee
555	Planning & Inspections	441040	Electrical Permits	Others not covered	\$14 based on quantity plus base fee and applicable technology fee
556	Planning & Inspections	441040	Electrical Permits	Re-inspection fee, ea.	\$65 and applicable technology fee
557	Planning & Inspections	441040	Electrical Permits	Solar heating systems	\$24 based on quantity plus base fee and applicable technology fee
558	Planning & Inspections	441040	Electrical Permits	Solar panels, ea.	\$14 based on quantity plus base fee and applicable technology fee

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
559	Planning & Inspections	441070	Mechanical	Base fee, ea. (non-refundable)	\$77 and applicable technology fee
560	Planning & Inspections	441070	Mechanical	Boiler: 5 horsepower or less, ea.	\$36 based on quantity plus base fee and applicable technology fee
561	Planning & Inspections	441070	Mechanical	Boiler Horsepower additional over 5, ea.	\$36 plus \$6.35 per horsepower over 5, based on quantity plus base fee and applicable technology fee
562	Planning & Inspections	441070	Mechanical	Each evaporative cooler	\$24 based on quantity plus base fee and applicable technology fee
563	Planning & Inspections	441070	Mechanical	Each force air or gravity heater or furnace	\$24 based on quantity plus base fee and applicable technology fee
564	Planning & Inspections	441070	Mechanical	Non-ducted heating appliances; wall, space, unit infrared heaters, ea.	\$22 Based on quantity plus base fee and applicable technology fee
565	Planning & Inspections	441070	Mechanical	Combination heating-cooling unit or refrigeration unit, ea.	\$47 plus \$6.35 per ton plus base fee and applicable technology fee
566	Planning & Inspections	441070	Mechanical	Heat exchanger, ea.	\$22 Based on quantity plus base fee and applicable technology fee
567	Planning & Inspections	441070	Mechanical	Air handlers and mixing boxes, ea.	\$22 Based on quantity plus base fee and applicable technology fee
568	Planning & Inspections	441070	Mechanical	Perimeter convectors, per linear foot	\$3.18 Based on quantity plus base fee and applicable technology fee
569	Planning & Inspections	441070	Mechanical	Cooling tower	\$39 plus base fee and applicable technology fee
570	Planning & Inspections	441070	Mechanical	Power units: icemakers, walk-in coolers, reach -in coolers, etc., ea.	\$24 plus \$6.35 per ton, ventilation system and/or fans, ducts and applicable technology fee
571	Planning & Inspections	441070	Mechanical	Icemakers not a portion of heating and cooling system no tons	\$36 plus base fee and applicable technology fee
572	Planning & Inspections	441070	Mechanical	Condensate drains	\$9 based on quantity plus base fee and applicable technology fee
573	Planning & Inspections	441070	Mechanical	Solar Systems (excluding duct work)	\$36 plus base fee and applicable technology fee
574	Planning & Inspections	441070	Mechanical	Collectors	\$20 Based on quantity plus base fee and applicable technology fee
575	Planning & Inspections	441070	Mechanical	Hood and/or exhaust fan, duct: Residential	\$9.54 based on quantity plus base fee and applicable technology fee
576	Planning & Inspections	441070	Mechanical	Hood and/or exhaust fan, duct: Non-Residential	\$153 plus base fee and applicable technology fee
577	Planning & Inspections	441070	Mechanical	Restroom exhaust fan and/or duct/Dryer Vent: Residential	\$6.35 Based on quantity plus base fee and applicable technology fee
578	Planning & Inspections	441070	Mechanical	Restroom exhaust fan and/or duct/Dryer Vent: Non-Residential	\$9.53 based on quantity plus base fee and applicable technology fee
579	Planning & Inspections	441070	Mechanical	Fire dampers, ea.	\$3.18 Based on quantity plus base fee and applicable technology fee
580	Planning & Inspections	441070	Mechanical	Humidifiers, ea.	\$20.11 Based on quantity plus base fee and applicable technology fee
581	Planning & Inspections	441070	Mechanical	Ducts: Heating, cooling and/or under slab 1-10 openings	\$21.24 Based on quantity plus base fee and applicable technology fee
582	Planning & Inspections	441070	Mechanical	Ducts: Heating, cooling and/or under slab 11-20 openings	\$27.54 Based on quantity plus base fee and applicable technology fee
583	Planning & Inspections	441070	Mechanical	Ducts: Heating, cooling and/or under slab 21-30 openings	\$34 based on quantity plus base fee and applicable technology fee
584	Planning & Inspections	441070	Mechanical	Ducts: Heating, cooling and/or under slab over 30 openings	\$36 plus \$1 for each opening plus base fee and applicable technology fee
585	Planning & Inspections	441040	Mechanical	Re-inspection fee, ea.	\$65 and applicable technology fee
586	Planning & Inspections	441120	Plumbing	Base fee, ea. (non-refundable)	\$76 and applicable technology fee
587	Planning & Inspections	441120	Plumbing	Fixture: Backflow prevention device	\$9.53 Based on quantity plus base fee and applicable technology fee
588	Planning & Inspections	441120	Plumbing	house to sewer curb cut	\$26.48 plus base fee and applicable technology fee
589	Planning & Inspections	441120	Plumbing	Sewer tap	\$10.59 plus base fee and applicable technology fee
590	Planning & Inspections	441120	Plumbing	Water closet 1-5	\$20.12 plus base fee and applicable technology fee
591	Planning & Inspections	441120	Plumbing	Water closet over 5	\$14.83 plus base fee and applicable technology fee
592	Planning & Inspections	441120	Plumbing	Water closet reset	\$14.83 plus base fee and applicable technology fee
593	Planning & Inspections	441120	Plumbing	Inspection outside City limit	\$76.25 and applicable technology fee
594	Planning & Inspections	441120	Plumbing	re-inspection	\$64.60 and applicable technology fee
595	Planning & Inspections	441120	Plumbing	surcharge on above fees	\$96.36 and applicable technology fee
596	Planning & Inspections	441120	Plumbing	additional surcharge after water connected	\$96.36 and applicable technology fee
597	Planning & Inspections	441120	Plumbing	Consumer Health Permit - Inspections for 3 compartment sink, grease trap, etc.	\$76.25 and applicable technology fee
598	Planning & Inspections	441120	Plumbing	Grease trap, sand traps, separation tanks, dental chair, dishwasher, washing machine, garbage disposal unit, water softener, electric water heater, indirect waste line into plumbing drain or fixture, (all other this category), ea.	\$10.59 based on quantity plus base fee and applicable technology fee
599	Planning & Inspections	441120	Plumbing	Commercial roof drain, ea.	\$8.47 based on quantity plus base fee and applicable technology fee
600	Planning & Inspections	441120	Plumbing	Bathtub, shower, lavatory, kitchen sink, commercial sink, (per section) urinal, bidet, drinking fountain, ea.	\$8.47 based on quantity plus base fee and applicable technology fee
601	Planning & Inspections	441120	Plumbing	Vehicular dump station	\$16.95 Based on quantity plus base fee and applicable technology fee
602	Planning & Inspections	441120	Plumbing Sewer ejectors	Single	\$15.89 Based on quantity plus base fee and applicable technology fee
603	Planning & Inspections	441120	Plumbing Sewer ejectors	Dual	\$24.35 based on quantity plus base fee and applicable technology fee
604	Planning & Inspections	441120	Plumbing	Solar heating systems	\$24.35 based on quantity plus base fee and applicable technology fee
605	Planning & Inspections	441120	Plumbing	Solar panels, ea.	\$13.76 based on quantity plus base fee and applicable technology fee
606	Planning & Inspections	441120	Plumbing	Back-up water heaters, gas	\$13.76 based on quantity plus base fee and applicable technology fee
607	Planning & Inspections	441120	Plumbing	Storage tank	\$11.55 Based on quantity plus base fee and applicable technology fee
608	Planning & Inspections	441120	Plumbing Permits	Appliances	\$76.25 permit fee plus \$17.47 per fixture and applicable technology fee
609	Planning & Inspections	441120	Irrigation System	Irrigation base fee for residential	\$73.07 (Add fixtures below to base residential irrigation fee) and applicable technology fee
610	Planning & Inspections	441120	Irrigation System	Irrigation Base fee for Commercial	\$64.00 (Add fixtures below to base commercial irrigation fee) and applicable technology fee
611	Planning & Inspections	441120	Irrigation System	Fixture: Control valve (each section)	\$9.53 Based on quantity and applicable technology fee
612	Planning & Inspections	441120	Irrigation System	Fixture: Backflow preventive device	\$9.53 Based on quantity and applicable technology fee

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
613	Planning & Inspections	441120	Irrigation System	Fixture: Sprinkler head, ea.	\$0.64 Based on quantity and applicable technology fee
614	Planning & Inspections	441120	Irrigation System	Fixture: Drips, ea.	\$0.14 Based on quantity and applicable technology fee
615	Planning & Inspections	441120	Irrigation System	Fixture: Bubblers, ea.	\$0.14 Based on quantity and applicable technology fee
616	Planning & Inspections	441120	Irrigation System	Subterranean irrigation systems per square yard irrigated	\$0.14 Based on quantity and applicable technology fee
617	Planning & Inspections	441120	Plumbing	Swimming pools	\$76 and applicable technology fee
618	Planning & Inspections	441120	Plumbing	Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea.	\$76 and applicable technology fee
619	Planning & Inspections	441120	Plumbing	Jacuzzi (Hot Tubs), Therapy tubs, whirlpools, ea. additionally if included with swimming pool	\$13.76 based on quantity plus base fee and applicable technology fee
620	Planning & Inspections	441120	Plumbing	Gas water heater (pool, Jacuzzi, etc.)	\$13.76 based on quantity plus base fee and applicable technology fee
621	Planning & Inspections	441120	Plumbing	Cartridge filters (pool, Jacuzzi, etc.)	\$8.47 based on quantity plus base fee and applicable technology fee
622	Planning & Inspections	441120	Plumbing	Plumbing work no fixtures or sewer	\$76 and applicable technology fee
623	Planning & Inspections	441120	Plumbing	Mobile home hook-ups	\$76 and applicable technology fee
624	Planning & Inspections	441120	Gas	Base fee, ea. (non-refundable)	\$76 and applicable technology fee
625	Planning & Inspections	441120	Gas	Gas opening, appliance by others, ea.	\$7.41 Based on quantity plus base fee and applicable technology fee
626	Planning & Inspections	441120	Gas	Commercial cooking unit, (ovens, etc.), ea.	\$13.76 based on quantity plus base fee and applicable technology fee
627	Planning & Inspections	441120	Gas	Domestic cooking unit	\$10.59 based on quantity plus base fee and applicable technology fee
628	Planning & Inspections	441120	Gas Water Heater	Gas Water Heater	\$13.76 based on quantity plus base fee and applicable technology fee
629	Planning & Inspections	441120	Gas	Commercial clothes dryer	\$13.76 based on quantity plus base fee and applicable technology fee
630	Planning & Inspections	441120	Gas	Residential clothes dryer	\$10.59 based on quantity plus base fee and applicable technology fee
631	Planning & Inspections	441120	Gas-Unducted heating appliances	Circulating wall, ceiling, space, unit-infra-red, ea.	\$20.11 based on quantity plus base fee and applicable technology fee
632	Planning & Inspections	441120	Gas	Lighting unit, log lighter	\$10.59 based on quantity plus base fee and applicable technology fee
633	Planning & Inspections	441120	Gas	Floor furnace	\$15.89 based on quantity plus base fee and applicable technology fee
634	Planning & Inspections	441120	Gas	Service yard line	\$13.76 based on quantity plus base fee and applicable technology fee
635	Planning & Inspections	441120	Gas	Gas refrigerator	\$13.76 based on quantity plus base fee and applicable technology fee
636	Planning & Inspections	441120	Gas	Re-inspection	\$65 and applicable technology fee
637	Planning & Inspections	441520	Building Permit - Residential	For a valuation up to and including twenty five thousand dollars.	\$307 and applicable technology fee
638	Planning & Inspections	441520	0-1,299 Sq. ft.		Valuation based on IBC current rate at 75% plus applicable technology fee
639	Planning & Inspections	441520	1,300-2,399 sq. ft.		Valuation based on IBC current rate at 80% plus applicable technology fee
640	Planning & Inspections	441520	Over 2,400 Sq. ft.		Valuation based on IBC current rate at 91% plus applicable technology fee
641	Planning & Inspections	441520	Third party building permit discount	Discount for residential permit when builder utilizes third party services for process.	<ul style="list-style-type: none"> • First 400 TPRN permits issued, \$100 reduction in individual permit cost • Subsequent 100 TPRN permits issued (401 to 500), \$125 reduction in permit cost • Subsequent permits in excess of 500 permits issued, \$150 reduction in permit cost
642	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over twenty five thousand up to and including forty thousand dollars, the fee shall be three hundred twenty three dollars and thirty cents (\$323.30) for the first twenty five thousand dollars, plus nine dollars and fifty-four cents (\$9.54) for each one thousand dollars or fraction thereof by which the valuation exceeds twenty five thousand dollars plus applicable Technology Fee.
643	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over forty thousand dollars up to and including seventy thousand dollars, the fee shall be four hundred sixty-two dollars and sixteen cents (\$462.16) for the first forty thousand dollars plus eight dollars and forty-eight cents (\$8.48) for each one thousand dollars or fraction thereof by which the valuation exceeds forty thousand dollars plus applicable Technology Fee.
644	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over seventy thousand dollars up to and including one hundred thousand dollars, the fee shall be seven hundred thirty dollars and thirty-four cents (\$730.34) for the first seventy thousand dollars plus eight dollars and forty-eight cents (\$8.48) for each one thousand dollars or fraction thereof by which the valuation exceeds seventy thousand dollars plus applicable Technology Fee.

**FY 2019 SCHEDULE C
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Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
645	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over one hundred thousand dollars up to and including one hundred fifty thousand dollars, the fee shall be nine hundred sixty-nine dollars and ninety cents (\$969.90) for the first one hundred thousand dollars plus seven dollars and forty-two cents (\$7.42) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred thousand dollars plus applicable Technology Fee.
646	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over one hundred fifty thousand dollars up to and including two hundred thousand dollars, the fee shall be one thousand four hundred fourteen dollars and four cents (\$1,414.04) for the first one hundred fifty thousand dollars plus seven dollars and forty-two cents (\$7.42) for each one thousand dollars or fraction thereof by which the valuation exceeds one hundred fifty thousand dollars plus applicable Technology Fee.
647	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over two hundred thousand dollars up to and including two hundred fifty thousand dollars, the fee shall be one thousand seven hundred dollars and twenty-four cents (\$1,700.24) for the first two hundred thousand dollars plus six dollars and thirty-six cents (\$6.36) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred thousand dollars plus applicable Technology Fee.
648	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over two hundred fifty thousand dollars up to and including three hundred thousand dollars, the fee shall be two thousand twenty-two dollars (\$2,022.00) for the first two hundred fifty thousand dollars plus six dollars and thirty-six cents (\$6.36) for each one thousand dollars or fraction thereof by which the valuation exceeds two hundred fifty thousand dollars plus applicable Technology Fee.
649	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	For a valuation over three hundred thousand dollars, the fee shall be two thousand three hundred fifteen dollars and four cents (\$2,315.04) for the first three hundred thousand dollars plus four dollars and twenty-four cents (\$4.24) for each one thousand dollars or fraction thereof by which the valuation exceeds three hundred thousand dollars plus applicable Technology Fee.
650	Planning & Inspections	441520	Building Permit - Residential	Residential Permit	Total Permit cost will be comprised of the following: Master Permit-66%; Electrical-20%; Plumbing-7%; Mechanical-7%; applicable technology fee will be assessed to each permit.
651	Planning & Inspections	441240	Building Permit	Inspection fee-business hours	\$75 plus applicable technology fee
652	Planning & Inspections	441240	Building Permit	Inspection fee-non business hours (Two hour minimum)	\$77 (Two Hour Minimum) plus applicable technology fee
653	Planning & Inspections	441020	Building Permit	Inspection fee-Expedited "On-Demand" inspections (Two hour minimum)	\$77 (Two Hour Minimum) plus applicable technology fee
654	Planning & Inspections	441240	Building Permit	Investigative Inspection Permit	\$75 plus applicable technology fee
655	Planning & Inspections	441150	Sign Permits	Sign Permit	A basic sign valuation shall be determined for all signs by multiplying the sign area in square feet by the appropriate value from the following table:
656	Planning & Inspections	441150	Sign Permits	Sign Height (Ft)	
657	Planning & Inspections	441150	Sign Permits	Non-Illuminated	Single Face
658	Planning & Inspections	441150	Sign Permits	1 up to and including 20 Ft in Height	\$14.00 plus applicable technology fee
659	Planning & Inspections	441150	Sign Permits	over 20 ft. up to and including 30 ft. in height	\$16.00 plus applicable technology fee
660	Planning & Inspections	441150	Sign Permits	over 30 ft. up to and including 40 ft. in height	\$17.00 plus applicable technology fee
661	Planning & Inspections	441150	Sign Permits	over 40 ft. up to and including 50 ft. in height	\$18.00 plus applicable technology fee
662	Planning & Inspections	441150	Sign Permits	over 50 ft. up to and including 60 ft. in height	\$20.00 plus applicable technology fee
663	Planning & Inspections	441150	Sign Permits	Over 60 ft. in Height	\$21.00 plus applicable technology fee
664	Planning & Inspections	441150	Sign Permits	Non-Illuminated	
665	Planning & Inspections	441150	Sign Permits	1 up to and including 20 ft. in Height	\$20.00 plus applicable technology fee
666	Planning & Inspections	441150	Sign Permits	over 20 ft. up to and including 30 ft. in height	\$23.00 plus applicable technology fee
667	Planning & Inspections	441150	Sign Permits	over 30 ft. up to and including 40 ft. in height	\$24.00 plus applicable technology fee

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Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
668	Planning & Inspections	441150	Sign Permits	over 40 ft. up to and including 50 ft. in height	\$26.00 plus applicable technology fee
669	Planning & Inspections	441150	Sign Permits	over 50 ft. up to and including 60 ft. in height	\$29.00 plus applicable technology fee
670	Planning & Inspections	441150	Sign Permits	Over 60 ft. in Height	\$30.00 plus applicable technology fee
671	Planning & Inspections	441150	Sign Permits	Sign Height (Ft)	
672	Planning & Inspections	441150	Sign Permits	Illuminated	Single Face
673	Planning & Inspections	441150	Sign Permits	1 up to and including 20 ft. in Height	\$25.00 plus applicable technology fee
674	Planning & Inspections	441150	Sign Permits	over 20 ft. up to and including 30 ft. in height	\$30.00 plus applicable technology fee
675	Planning & Inspections	441150	Sign Permits	over 30 ft. up to and including 40 ft. in height	\$34.00 plus applicable technology fee
676	Planning & Inspections	441150	Sign Permits	over 40 ft. up to and including 50 ft. in height	\$37.00 plus applicable technology fee
677	Planning & Inspections	441150	Sign Permits	over 50 ft. up to and including 60 ft. in height	\$39.00 plus applicable technology fee
678	Planning & Inspections	441150	Sign Permits	Over 60 ft. in Height	\$41.00 plus applicable technology fee
679	Planning & Inspections	441150	Sign Permits	Illuminated Double Face	Double Face
680	Planning & Inspections	441150	Sign Permits	1 up to and including 20 ft. in Height	\$39.00 plus applicable technology fee
681	Planning & Inspections	441150	Sign Permits	over 20 ft. up to and including 30 ft. in height	\$47.00 plus applicable technology fee
682	Planning & Inspections	441150	Sign Permits	over 30 ft. up to and including 40 ft. in height	\$50.00 plus applicable technology fee
683	Planning & Inspections	441150	Sign Permits	over 40 ft. up to and including 50 ft. in height	\$53.00 plus applicable technology fee
684	Planning & Inspections	441150	Sign Permits	over 50 ft. up to and including 60 ft. in height	\$56.00 plus applicable technology fee
685	Planning & Inspections	441150	Sign Permits	Over 60 ft. in Height	\$59.00 plus applicable technology fee
686	Planning & Inspections	441150	Sign Permits	Off-Premise Sign Demolition	\$76.00 plus applicable technology fee
687	Planning & Inspections	441150	Sign Permits	For sign valuations equal to or less than two hundred dollars (\$200.00). Except for temporary real estate signs.	\$51.00 plus applicable technology fee
688	Planning & Inspections	441150	Sign Permits		For sign valuations of two hundred one (\$201.00), up to and including one thousand, sign permit fee shall be fifty two dollars and forty one cents (\$52.41) plus two dollars and eighteen cents (\$2.18) for each one hundred or portion thereof over two hundred plus applicable technology fee.
689	Planning & Inspections	441150	Sign Permits		For sign valuation of one thousand one (\$1,001.00), up to and including ten thousand, sign permit fee shall be sixty-eight dollars and seventy-eight cents (\$68.78) plus twelve dollars and one cent (\$12.01) for each one thousand or portion thereof over one thousand plus applicable technology fee.
690	Planning & Inspections	441150	Sign Permits		For sign valuations over ten thousand one (\$10,001.00), up to and including twenty-five thousand sign permit fee shall be one hundred seventy five dollars and seventy-eight cents (\$175.78) plus twenty-five dollars and forty-two cents (\$25.42) for each one thousand or portion thereof over ten thousand plus applicable technology fee.
691	Planning & Inspections	441150	Sign Permits		For sign valuations over twenty-five thousand and one (\$25,001.00), sign permit fee shall be five hundred ninety-two dollars and eighty-five cents (\$592.85) plus thirty-eight dollars and twenty-one cents (\$38.12) for each one thousand or portion thereof over twenty-five thousand plus applicable technology fee.
692	Planning & Inspections	441440	Fire Permits	Fire Sprinkler or Fire Extinguishing System	Minimum Fee \$77 plus applicable technology fee
693	Planning & Inspections	441440	Fire Permits	Number of Sprinkler heads	
694	Planning & Inspections	441440	Fire Permits	1 to 15	\$77 plus applicable technology fee
695	Planning & Inspections	441440	Fire Permits	16 to 75	\$118 plus applicable technology fee
696	Planning & Inspections	441440	Fire Permits	76 to 100	\$158 plus applicable technology fee
697	Planning & Inspections	441440	Fire Permits	101 to 200	\$236 plus applicable technology fee
698	Planning & Inspections	441440	Fire Permits	201 to 300	\$277 plus applicable technology fee
699	Planning & Inspections	441440	Fire Permits	Over 300	\$316 plus applicable technology fee
700	Planning & Inspections	441440	Fire Permits	Fire Suppression Systems for Cooking Operations	\$77 plus applicable technology fee
701	Planning & Inspections	441440	Fire Permits	Number of Devices	
702	Planning & Inspections	441440	Fire Permits	1 to 5	\$77 plus applicable technology fee
703	Planning & Inspections	441440	Fire Permits	6 to 20	\$118 plus applicable technology fee
704	Planning & Inspections	441440	Fire Permits	21 to 40	\$158 plus applicable technology fee
705	Planning & Inspections	441440	Fire Permits	41 to 60	\$198 plus applicable technology fee
706	Planning & Inspections	441440	Fire Permits	61 to 100	\$236 plus applicable technology fee
707	Planning & Inspections	441440	Fire Permits	over 100	\$278 plus applicable technology fee
708	Planning & Inspections	441440	Fire Permits	1 to 3 fire hydrants	\$77 plus applicable technology fee
709	Planning & Inspections	441440	Fire Permits	4 to 6 fire hydrants	\$118 plus applicable technology fee
710	Planning & Inspections	441440	Fire Permits	over 6 fire hydrants	\$158 plus applicable technology fee
711	Planning & Inspections	441130	Building Permit	Roofing Permit	\$118 plus applicable technology fee
712	Planning & Inspections	441130	Building Permit	Certified Roofing Permit	\$77 plus applicable technology fee
713	Planning & Inspections	441140	Building Permit	Sidewalk Permit	\$77 plus applicable technology fee
714	Planning & Inspections	441150	Building Permit	Sidewalk Permit- Re-inspection	\$65 plus applicable technology fee
715	Planning & Inspections	441140	Building Permit	Driveway Permit	\$77 plus applicable technology fee
716	Planning & Inspections	441430	Building Permit	Driveway Permit- Re-inspection	\$64 plus applicable technology fee
717	Planning & Inspections	441020	Building Permit	Certificate of Use	\$398 plus applicable technology fee
718	Planning & Inspections	441020	Building Permit	Conditional Certificate of Occupancy	\$398 plus applicable technology fee
719	Planning & Inspections	441020	Building Permit	Temporary Certificate of Occupancy	\$169 plus applicable technology fee
720	Planning & Inspections	441030	Building Permit	Demolition Permit	\$117 plus applicable technology fee
721	Planning & Inspections	441020	Building Permit	Temporary Structures (Tents, construction sheds, seat canopies, etc.)	Minimum \$51 (\$0.11 per square foot for the total area per month or fraction thereof) plus applicable technology fee

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
722	Planning & Inspections	441020	Building Permit	Vacant Building Annual Registration-Commercial less than 5,000 square feet in area	\$159 plus applicable technology fee
723	Planning & Inspections	441020	Building Permit	Vacant Building Annual Registration-Commercial 5,001 square feet to 20,000 square feet in area	\$318 plus applicable technology fee
724	Planning & Inspections	441020	Building Permit	Vacant Building Annual Registration-commercial over 20,001 square feet in area	\$477 plus applicable technology fee
725	Planning & Inspections	441020	Building Permit	Vacant Building commercial and residential fee for registration ownership transfers not requiring a plan review	\$80 plus applicable technology fee
726	Planning & Inspections	441020	Building Permit	Vacant Building Annual Residential Registration Fee	\$159 plus applicable technology fee
727	Planning & Inspections	441080	Building Permit	Mobile Home Placement Permit	\$77 plus applicable technology fee
728	Planning & Inspections	441020	Building Permit	Duplicate Cards or Licenses	\$16.84 plus applicable technology fee
729	Planning & Inspections	441240	Business Licenses	Vendor	\$48 plus applicable technology fee
730	Planning & Inspections	441190	Business Licenses	Tax Exempt Vendor	No Fee
731	Planning & Inspections	441190	Business Licenses	Motel	\$230 plus applicable technology fee
732	Planning & Inspections	441190	Business Licenses	Hotel	\$230 plus applicable technology fee
733	Planning & Inspections	441190	Business Licenses	Lodging house	\$56 plus applicable technology fee
734	Planning & Inspections	441190	Business Licenses	Home occupation (New) -Annual	\$72 plus applicable technology fee
735	Planning & Inspections	441190	Business Licenses	Home occupation (New) -Bi-Annual	\$129 plus applicable technology fee
736	Planning & Inspections	441190	Business Licenses	Home occupation-Annual (Renewal)	\$55 plus applicable technology fee
737	Planning & Inspections	441200	Business Licenses	Home occupation-Bi-Annual Renewal	\$112 plus applicable technology fee
738	Planning & Inspections	441190	Business Licenses	2nd hand dealers	\$152 plus applicable technology fee
739	Planning & Inspections	441190	Business Licenses	2nd hand dealers @ additional location	\$80 plus applicable technology fee
740	Planning & Inspections	441190	Business Licenses	Expedited Application Review Fee	\$48 plus applicable technology fee
741	Planning & Inspections	441190	Business Licenses	Enhanced Provisional License Fee	\$148 plus applicable technology fee
742	Planning & Inspections	441190	Business Licenses	Flea Market Operator License	\$630 plus applicable technology fee
743	Planning & Inspections	441190	Business Licenses	Renewal Fee for Flea Market Operators License	\$505 plus applicable technology fee
744	Planning & Inspections	441190	Business Licenses	2nd hand dealer receipt books- 50 receipts per book.	\$8 each plus applicable technology fee
745	Planning & Inspections	441230	Parades		\$64 plus applicable technology fee
746	Planning & Inspections	441310	Amplification Fee	4 or more days in advance of event	\$15 plus applicable technology fee
747	Planning & Inspections	441310	Amplification Fee	3 or less day in advance of event	\$30 plus applicable technology fee
748	Planning & Inspections	441310	Temporary Event		\$64 plus applicable technology fee
749	Planning & Inspections	441400	Contractors Registration Fee	Registration Fee	\$100 plus applicable technology fee
750	Planning & Inspections	441400	Third Party Contractor Registration Fee	Application and renewal fee for third party contractor registrations	\$300 plus applicable technology fee (valid for a three year period)
751	Planning & Inspections	441410	Business License	Sign Painting Contractors	\$110 plus applicable technology fee
752	Planning & Inspections	441410	Business License	Sign Contractor	1 Year \$607.00 2 Years \$1,214.00 plus applicable technology fee
753	Planning & Inspections	441410	Business License	Sign Installer	\$607 plus applicable technology fee
754	Planning & Inspections	441410	Business License	Temp. inflatable sign installer	\$1,213 plus applicable technology fee
755	Planning & Inspections	441410	Business License	Temp inflatable sign installed by property owner	\$607 plus applicable technology fee
756	Planning & Inspections	441190	Business License	Motor Vehicle Dealers	2 Year \$145.00 2 Years \$290.00 plus applicable technology fee
757	Planning & Inspections	441190	Business License	TABC Certification Inspection	\$78.61
758	Planning & Inspections	441190	Licenses	Sexually Oriented Business License	
759	Planning & Inspections	441190	Licenses	Initial Fee (Annual)	\$667 plus applicable technology fee
760	Planning & Inspections	441190	Licenses	Renewal Fee (Annual)	\$424 plus applicable technology fee
761	Planning & Inspections	441190	Licenses	Sexually Oriented Business Employee	
762	Planning & Inspections	441190	Licenses	Initial Fee (Annual)	\$48 plus applicable technology fee
763	Planning & Inspections	441190	Licenses	Renewal Fee (Annual)	\$23 plus applicable technology fee
764	Planning & Inspections	441190	Licenses	Background checks (per employee) for Boarding Home License	\$17.00 per employee plus applicable technology fee
765	Planning & Inspections	441060	Development	Expedited Review of Grading Permits	Two hundred fifty six dollars (\$256.00) plus ninety-four dollars (\$94.00) for each hour or portion of an hour of plan review time plus applicable technology fee.
766	Planning & Inspections	441490	Development	Construction SWP3 permit fee - 5 Acres sites or larger	\$129.00 one time permit fee plus applicable technology fee
767	Planning & Inspections	441490	Development	Industrial SWP3 permit fee	\$129.00 one time permit fee plus applicable technology fee
768	Planning & Inspections	441490	Development	De-Watering/Discharge to MS4 (Storm water) permit fee	\$129.00 one time permit fee plus applicable technology fee
769	Planning & Inspections	441060	Development	Commercial Sidewalk	\$76.00 plus applicable technology fee
770	Planning & Inspections	441060	Development	Commercial Driveway	\$76.00 plus applicable technology fee
771	Planning & Inspections	441060	Development	Grading Permit - Subdivisions	
772	Planning & Inspections	441060	Development	0-5 acres	\$639.00 plus applicable technology fee
773	Planning & Inspections	441060	Development	5.1-10acres	\$764.00 plus applicable technology fee
774	Planning & Inspections	441060	Development	10.1-20 acres	\$892.00 plus applicable technology fee
775	Planning & Inspections	441060	Development	20.1-30 acres	\$1,019.00 plus applicable technology fee
776	Planning & Inspections	441060	Development	30.1-40 acres	\$1,148.00 plus applicable technology fee
777	Planning & Inspections	441060	Development	40.1-50 acres	\$1,275.00 plus applicable technology fee
778	Planning & Inspections	441060	Development	50.1 + acres	\$1,402.00 plus applicable technology fee
779	Planning & Inspections	441060	Development	Borrow / Waste	\$546.00 plus applicable technology fee
780	Planning & Inspections	441060	Development	First Extension	36% of grading permit plus applicable technology fee
781	Planning & Inspections	441060	Development	Second Extension	36% of grading permit plus applicable technology fee
782	Planning & Inspections	441060	Development	Grading Permit-All other commercial/residential	
783	Planning & Inspections	441060	Development	0-5 acres	\$456.00 plus applicable technology fee
784	Planning & Inspections	441060	Development	5.1-10acres	\$546.00 plus applicable technology fee
785	Planning & Inspections	441060	Development	10.1-20 acres	\$637.00 plus applicable technology fee
786	Planning & Inspections	441060	Development	20.1-30 acres	\$729.00 plus applicable technology fee
787	Planning & Inspections	441060	Development	30.1-40 acres	\$820.00 plus applicable technology fee
788	Planning & Inspections	441060	Development	40.1-50 acres	\$911.00 plus applicable technology fee
789	Planning & Inspections	441060	Development	50.1 + acres	\$1,002.00 plus applicable technology fee
790	Planning & Inspections	441060	Development	Borrow / Waste	\$546.00 plus applicable technology fee
791	Planning & Inspections	441060	Development	First Extension	36% of grading permit plus applicable technology fee

**FY 2019 SCHEDULE C
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Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
792	Planning & Inspections	441060	Development	Second Extension	36% of grading permit plus applicable technology fee
793	Planning & Inspections	441060	Development	Mountain Development Association	
794	Planning & Inspections	441060	Development	Grading Permit	
795	Planning & Inspections	441060	Development	0-5 acres	\$1,820.00 plus applicable technology fee
796	Planning & Inspections	441060	Development	5.1-10 acres	\$2,185.00 plus applicable technology fee
797	Planning & Inspections	441060	Development	10.1-20 acres	\$2,549.00 plus applicable technology fee
798	Planning & Inspections	441060	Development	20.1-30 acres	\$2,913.00 plus applicable technology fee
799	Planning & Inspections	441060	Development	30.1-40 acres	\$3,276.00 plus applicable technology fee
800	Planning & Inspections	441060	Development	40.1-50 acres	\$3,641.00 plus applicable technology fee
801	Planning & Inspections	441060	Development	50.1 + acres	\$ 4,005.00 plus applicable technology fee
802	Planning & Inspections	441060	Development	Borrow / Waste	\$1,455.00 plus applicable technology fee
803	Planning & Inspections	441060	Development	First Extension	36% of MDA plus applicable technology fee
804	Planning & Inspections	441060	Development	Second Extension	36% of MDA plus applicable technology fee
805	Planning & Inspections	441060	Development	Re-inspection fee	\$66 plus applicable technology fee
806	Planning & Inspections	441060	Development	Inspection Fees-other than regular duty hours	\$79.50/hr. (2hr. Min) plus applicable technology fee
807	Planning & Inspections	441070	Development	Credit Access Certificate of Registration	\$195 each year plus applicable technology fee
808	Planning & Inspections	441300	Business Permit	Brewer Permit (B)	1 Year \$750.00 2 Years \$1,500.00
809	Planning & Inspections	441300	Business Permit	Non-Resident Brewers Permit (U)	1 Year \$750.00 2 Years \$1,500.00
810	Planning & Inspections	441300	Business Permit	Distillers and Rectifiers (D)	1 Year \$750.00 2 Years \$1,500.00
811	Planning & Inspections	441300	Business Permit	Winery (G)	1 Year \$37.50 2 Years \$75.00
812	Planning & Inspections	441300	Business Permit	Wine Bottlers (Z)	1 Year \$112.50 2 Years \$225.00
813	Planning & Inspections	441300	Business Permit	Wholesalers (W)	1 Year \$937.50 2 Years \$1,875.00
814	Planning & Inspections	441300	Business Permit	General Class B Wholesalers (X)	1 Year \$150.00 2 Years \$300.00
815	Planning & Inspections	441300	Business Permit	Local Class B Wholesaler (LX)	1 Year \$37.50 2 Years \$75.00
816	Planning & Inspections	441300	Business Permit	Package Store (P)	1 Year \$250.00 2 Years \$500.00
817	Planning & Inspections	441300	Business Permit	Wine Only Package Store (Q)	1 Year \$37.50 2 Years \$75.00
818	Planning & Inspections	441300	Business Permit	Wine and Beer Retailers (BG)	1 Year \$87.50 2 Years \$175.00
819	Planning & Inspections	441300	Business Permit	Wine and Beer Retailers Off-Premise (BQ)	1 Year \$30.00 2 Years \$60.00
820	Planning & Inspections	441300	Business Permit	Mixed Beverage (MB)- Year 1, 2 and 3 are TABC fees. Year 4 is COEP fee. Annual payment for COEP	3rd Renewal and all subsequent \$375.00 Per Year
821	Planning & Inspections	441300	Business Permit	Mixed Beverage (MB)- Year 1, 2 and 3 are TABC fees. Year 4 is COEP fee. Bi- Annual payment for COEP	3rd Renewal and all subsequent \$750.00 Biannually
822	Planning & Inspections	441300	Business Permit	Mixed Beverage Late Hrs. (LB) Year 1, 2 and 3 are TABC fees. Year 4 is COEP fee.	3rd Renewal and all subsequent 1 Year: \$75.00 2 Years: \$150.00
823	Planning & Inspections	441300	Business Permit	Daily Temporary Mixed Beverage (TB)	1 Year \$12.50 2 Years \$25.00
824	Planning & Inspections	441300	Business Permit	Caterers (CB)	1 Year \$250.00 2 Years \$500.00
825	Planning & Inspections	441300	Business Permit	Private Club Late Hours (NL)	1 Year \$375.00 2 Years \$750.00
826	Planning & Inspections	441300	Business Permit	Non-Resident Brewers Sellers (S)	1 Year \$75.00 2 Years \$150.00
827	Planning & Inspections	441300	Business Permit	Beverage Cartage (PE)	1 Year \$10.00 2 Years \$20.00
828	Planning & Inspections	441300	Business Permit	Bonded Warehouse (J)	1 Year \$75.00 2 Years \$150.00
829	Planning & Inspections	441300	Business Permit	Food and Beverage Certificate (FB)	1 Year \$50.00 2 Years \$100.00
830	Planning & Inspections	441300	Business Permit	Beer Manufacturer (BA) 1 Year Permit	
831	Planning & Inspections	441300	Business Permit	a. 1st Establishment	\$377.00
832	Planning & Inspections	441300	Business Permit	b. 2nd Establishment	\$752.00
833	Planning & Inspections	441300	Business Permit	c. 3rd thru 5th Establishments	\$2,139.50
834	Planning & Inspections	441300	Business Permit	d. 5 or more Establishment	\$4,202.00
835	Planning & Inspections	441300	Business Permit	Beer Manufacturer (BA) 2 Year Permit	
836	Planning & Inspections	441300	Business Permit	a. 1st Establishment	\$750.00
837	Planning & Inspections	441300	Business Permit	b. 2nd Establishment	\$1,500.00
838	Planning & Inspections	441300	Business Permit	c. 3rd thru 5th Establishments	\$4,275.00
839	Planning & Inspections	441300	Business Permit	d. 5 or more Establishment	\$8,400.00
840	Planning & Inspections	441300	Business Permit	General Beer Distributors (BB)	1 Year \$150.00 2 Years \$300.00
841	Planning & Inspections	441300	Business Permit	Local Beer Distributors (BD)	1 Year \$37.50 2 Years \$75.00
842	Planning & Inspections	441300	Business Permit	Branch Beer Distributors (BC)	1 Year \$37.50 2 Years \$75.00
843	Planning & Inspections	441300	Business Permit	Beer Importers (BI)	1 Year \$10.00 2 Years \$20.00
844	Planning & Inspections	441300	Business Permit	Beer Importers Carriers (BI)	1 Year \$10.00 2 Years \$20.00
845	Planning & Inspections	441300	Business Permit	Beer Retailers On-Premise (BE)	1 Year \$75.00 2 Years \$150.00
846	Planning & Inspections	441300	Business Permit	Retail Dealers On-Premise Late Hrs. (BL)	1 Year \$125.00 2 Years \$250.00
847	Planning & Inspections	441300	Business Permit	Beer Retailers Off-Premise (BF)	1 Year \$30.00 2 Years \$60.00
848	Planning & Inspections	441300	Business Permit	Brew Pub (BP)	1 Year \$250.00 2 Years \$500.00
849	Planning & Inspections	441300	Business Licenses	Boarding Home Facility Annual Permit	\$262 plus applicable technology fee

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
850	Planning & Inspections	441515	Nodes for Small Cell Networks	Application Fee - Network Node	An application fee in the amount of \$500.00 per application covering up to five network nodes in each application, and \$250.00 for each additional network node in the application; a maximum of 30 network nodes is permitted per application.
851	Planning & Inspections	441515	Nodes for Small Cell Networks	Application Fee - New Node Support Pole	An application fee of \$1,000.00 for each node support pole.
852	Planning & Inspections	441515	Nodes for Small Cell Networks	Application Fee - Transport Facility	An application fee in the amount of \$500.00 per application covering up to five network nodes in each application, and \$250.00 for each additional network node in the application; a maximum of 30 network nodes is permitted per application.
853	Planning & Inspections	441515	Nodes for Small Cell Networks	Recurring Annual Rental Rate - Network Nodes	An annual network node site rental rate of \$250.00 per Network node site, with an annual adjustment in an amount equal to one-half the annual change in the Consumer Price Index for All Urban Consumers for Texas as published by the BLS. Recurring fee is payable in advance and due upon approval of the permit(s). Initial amounts shall be pro-rated, based upon an annual due date of January 1 of each year; thereafter, all payments of recurring fees are due to the City by January 1 for the following calendar year.
854	Planning & Inspections	441515	Nodes for Small Cell Networks	Recurring Monthly Rental Rate - Transport Facility	A monthly transport facility rental rate of \$28.00 for each network node site, not to exceed the provider's monthly aggregate per-node compensation to the City. Recurring fee is payable in advance and due upon approval of the permit(s). Initial amounts shall be pro-rated, based upon an annual due date of January 1 of each year; thereafter, all payments of recurring fees are due to the City by January 1 for the following calendar year.
855	Planning & Inspections	441515	Nodes for Small Cell Networks	Recurring Annual Rental Rate - Collocation of Network Nodes on Municipally-Owned Service Poles	An annual rate of \$20.00 per municipally-owned service pole. Recurring fee is payable in advance and due upon approval of the permit(s). Initial amounts shall be pro-rated, based upon an annual due date of January 1 of each year; thereafter, all payments of recurring fees are due to the City by January 1 for the following calendar year.
856	Planning and Inspections	440510	Special Privilege - Annual Fee - Cincinnati Commercial District	Outdoor Café	\$2.00 per square foot
857	Library	443000	Library Fees	Overdue Fines	\$0.15/day
858	Library	450567	Library Fees	Lost Adult/YA Hardback	Fair Market Value to Replace Item
859	Library	450567	Library Fees	Adult Card/replacement	\$2.00
860	Library	450567	Library Fees	Juvenile Card/replacement	\$1.00
861	Library	450567	Library Fees	Student Card issue and replacement fees (including non-resident convenience fee) applicable only to students attending schools within city limits	Fees waived for elementary, middle and high school only.
862	Library	450567	Public Meeting Room Use Fee	Computer Lab Fee (Hrly)	\$75.00 per hour
863	Library	450650	Public Meeting Room Use Fee	Chairs	\$2.00 Each
864	Library	450650	Public Meeting Room Use Fee	Easels	\$7.00 Each
865	Library	450650	Public Meeting Room Use Fee	Tables	\$10.00 Each
866	Library	450650	Public Meeting Room Use Fee	Podium/Sound System	\$50.00
867	Library	450650	Public Meeting Room Use Fee	Projector/Whiteboard	\$25.00
868	Library	450567	Library Fees	Non-Resident Convenience Fee	\$50.00 per year/\$25.00 per 6 months
869	Library	450567	Library Fees	Student/Non-Profit Use Scanning of Photographs (low resolution)	\$10.00 per image
870	Library	450567	Library Fees	Student/Non-Profit Use Scanning of Photographs (high resolution)	\$15.00 per image
871	Library	450567	Library Fees	Student/Non-Profit Use Reproduction of Maps/Architectural Drawings	\$15.00 Plus Cost of Professional Outside Reproduction Services
872	Library	450567	Library Fees	Student/Non-Profit Use Preservation Fee (Applies to all Reproduction Requests)	waived
873	Library	450567	Library Fees	Scanning of Photographs (low resolution)	\$20.00
874	Library	450567	Library Fees	Scanning of Photographs (high resolution)	\$30.00
875	Library	450567	Library Fees	Scanning of Maps/Architectural Drawings (low resolution)	\$25.00
876	Library	450567	Library Fees	Scanning of Maps/Architectural Drawings (med resolution)	\$35.00
877	Library	450567	Library Fees	Scanning of Maps/Architectural Drawings (high resolution)	\$45.00
878	Library	450567	Library Fees	Scanning of Maps/Architectural Drawings Fee (in-house)	\$3 per sheet
879	Library	450567	Library Fees	Scanning of Maps/Architectural Drawings Fee- Student	\$15.00
880	Library	450567	Library Fees	Preservation Fee (Applies to all Reproduction Requests)	\$1.00
881	Library	450567	Library Fees	Document Delivery Services	\$1.00 per page
882	Library	450567	Library Fees	Commercial Use Fee	\$10.00
883	Library	450567	Library Fees	Damaged or missing DVD/Music CD Case	\$3.00
884	Library	450567	Library Fees	Damaged or Missing Book Cover	\$3.00
885	Library	450567	Library Fees	Damaged or Missing Kit Bag	\$3.00
886	Library	450567	Library Fees	Damaged or Missing Audiobook Case	\$3.00
887	Library	450567	Library Fees	Damaged or Missing Barcode	\$3.00

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
888	Library	450567	Library Fees	Damaged or Missing Spine Label	\$3.00
889	Library	450567	Library Fees	Interlibrary Loan Postage Fee	\$3.00 per item
890	Library	450567	Library Fees	Copy black/white	\$0.10
891	Library	450567	Library Fees	Copy color	\$0.35
892	Library	450567	Library Fees	Printer black/white	\$0.10
893	Library	450567	Library Fees	Printer color	\$0.35
894	Library	450567	Library Fees	Scanner	\$0.10
895	Library	450567	Library Fees	Fax	\$1.00
896	Library	450567	Library Fees	USB Save	free
897	Library	450567	Hotspot device	Fees will cover the cost of replacement of missing or damaged parts returned to the Library by patrons borrowing a Wi-Fi hotspot, including the entire hotspot if it is lost or damaged in its entirety	\$70.00
898	Library	450567	Hotspot device - Plastic container or box	Fees will cover the cost of replacement of missing or damaged parts returned to the Library by patrons borrowing a Wi-Fi hotspot, including the entire hotspot if it is lost or damaged in its entirety	\$3.00
899	Library	450567	Hotspot device - USB cable	Fees will cover the cost of replacement of missing or damaged parts returned to the Library by patrons borrowing a Wi-Fi hotspot, including the entire hotspot if it is lost or damaged in its entirety	\$5.00
900	Library	450567	Hotspot device - Charger or adapter	Fees will cover the cost of replacement of missing or damaged parts returned to the Library by patrons borrowing a Wi-Fi hotspot, including the entire hotspot if it is lost or damaged in its entirety	\$5.00
901	Library	450567	Hotspot device - Entire item	Fees will cover the cost of replacement of missing or damaged parts returned to the Library by patrons borrowing a Wi-Fi hotspot, including the entire hotspot if it is lost or damaged in its entirety	\$83.00
902	Environmental Services	431400	Residential	Base Rate (Residential)	\$19.00 per month
903	Environmental Services	431400	Residential	Excess Waste - Administrative Fee	\$4.50 for one additional lift of the arm.
904	Environmental Services	431400	Residential	Additional Container (Residential)	\$19.00 per month for each additional container, plus service charges
905	Environmental Services	431400	Residential	Senior and Disabled Citizens Discount	20% reduction of Base Rate
906	Environmental Services	431400	Commercial	Base Rate (Commercial)	\$28.00 per month for once a week collection per container.
907	Environmental Services	431400	Commercial	Additional Container (Commercial)	\$28.00 per month for each additional container.
908	Environmental Services	431400	Residential	Side door Collection	\$19.00 per month
909	Environmental Services	431400	Residential	Residential Refuse Collection w/ reduced size container	\$19.00 per month
910	Environmental Services	431400	Residential	Res Refuse Collection w/ reduced size container & Discount	20% reduction of Base Rate
911	Environmental Services	431450	Other	Special Collection Service (Residential)	\$35.00 up to 5 cubic yards. \$7.00 for each additional cubic yard.
912	Environmental Services	431450	Other	Dead Animal Collection Fee	\$20.00 for small animal 49 lbs. or less); \$40.00 for domesticated pets (greater than 50 lbs.); \$150.00 for farm animals within the city limits; \$175.00 for farm animals inside county and outside city limits.
913	Environmental Services	431460	Residential	Citizen Collection Station Fee	\$5.00 for each visit in excess of monthly frequency limit set by Director with limit of 4 cy, no C&D and no commercial.
914	Environmental Services	431460	Residential	Citizen Collection Station Fee	\$5.00 coupon Non-customer, one visit; standard restrictions; non-commercial; residential solid waste only, excludes household hazardous waste.
915	Environmental Services	431460	Special Collections	Property Clean Up Fee	Labor, equipment and disposal rates as set by Director in 1/4 hour increments with 1 hour minimum.
916	Environmental Services	450660	General	Interest on unpaid balances	10% per year (0.83% of invoiced amount per month)
917	Environmental Services	441250	Permits	Hauler Permit Fee	\$150.00 per vehicle for complete term of permit or \$12.50 per vehicle per month for less than complete term of permit plus applicable tech fees
918	Environmental Services	441250	Permits	Replacement Decal	\$10.00 each
919	Environmental Services	441250	Permits	Reinstatement of Suspended or Revoked Permit	50% of annual Hauler Permit Fee for suspended permit, 100% of annual Hauler Permit Fee for revoked permit. Plus applicable tech fees
920	Environmental Services	441250	Permits	Special Waste Disposal Fee-Immediate Disposal	\$25.00 surcharge plus regular per ton landfill disposal charge for a scheduled disposal. \$35.00 surcharge plus double the regular per ton landfill disposal charge for an unscheduled disposal.
921	Environmental Services	441250	Permits	Permit Fee (Container on Sidewalk/R.O.W.)	\$72.00 annual fee per container or \$6.00 per month for a partial first year, plus applicable tech fees
922	Environmental Services	431410	Disposal	Landfill Fees	\$26.00 per ton, prorated, with a minimum fee of \$16.00. \$5.00 charge for unsecured/uncovered load.
923	Environmental Services	431410	Disposal	Landfill Fee (Brush Waste, Uncontaminated)	\$26.00 per ton, prorated, with a minimum fee of \$10.00.
924	Environmental Services	431410	Disposal	Landfill Fees (Materials Requiring Special Handling)	\$90.00 per ton, pro-rated, for RACM Non-Friables, foam materials, sponge or sponge-like materials and other wastes requiring special handling, with a minimum fee of \$90. \$5.00 for refrigerant removal.

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
925	Environmental Services	431410	Disposal	Landfill Fees (Materials Requiring Special Handling)	\$90.00 per ton, pro-rated, for dead animals with a total weight greater than 100 lbs. Small dead animals with a total weight less than 100 lbs. will be charged the standard landfill rate.
926	Environmental Services	431410	Disposal	Billing Fee for Landfill Charge Accounts	\$25.00 per month
927	Environmental Services	431430	Disposal	Disposal Fee (Waste Tires)	Small or Medium tires (19.5 inches or less) \$3.00, Large Tires (greater than 19.5 inches but less than 24 inches) \$10.00, tires greater than 24 inches will be charged a rate of \$200.00/ton. Rim Removal Fee - Small or Medium tires \$5.00, Rim Removal Fee - Large Tires \$15.00.
928	Environmental Services	431410	Disposal	Prohibited Waste	\$25.00 surcharge plus applicable disposal and administrative costs.
929	Environmental Services	431410	Disposal	Transfer Fee	\$30.00 per ton, prorated, with a minimum fee of \$20.00
930	Environmental Services	443060	Disposal	Sale of Mulch/Compost	City Departments - Free, El Paso Solid Waste Residential Customers - Free at CCS or Landfill; Commercial Customers - Free at Landfill; Commercial Customers within City limits - \$15.00 cy if delivered by ESD.
931	Environmental Services	443060	Disposal	Sale of Safety Vest	\$10.00 each
932	Environmental Services	443060	Disposal	RFID (Automated Scale) Tag	\$25.00 each
933	Environmental Services	431400	Other	Container (96 gallon) Replacement Fee	\$55.00 per Container
934	Environmental Services	431400	Other	Container (64 gallon) Replacement Fee	\$55.00 per Container
935	Environmental Services	431400	Other	Service Charge (delivery or removal of container)	\$25.00 per Event
936	Environmental Services	431400	Other	Missed Collection Fee	\$10.00 for pick up
937	Environmental Services	431460	Administrative Fee		\$25.00 charge for administrative costs related to the preparation of property liens
938	Environmental Services	450650	Shopping Cart Recovery	Shopping Cart Recovery Fee	\$50.00 per Cart impounded by City
939	Environmental Services	450650	Construction or Demolition	Manifest Fee	\$5.00 per manifest; No fee for City-funded projects
940	Environmental Services	443580	Services	Environmental Fee (Residential)	\$5.00 per Residential Living Unit
941	Environmental Services	443580	Services	Environmental Fee (Commercial)	\$15.00 per Commercial Establishment
942	Environmental Services		Environmental General-Facilities		
943	Environmental Services	441190	Annual License Fee	Public Swimming Pool-Annual	275 plus applicable tech fee
944	Environmental Services	441190	Bi-Annual License Fee	Public Swimming Pool-Bi-Annual	550 plus applicable tech fee
945	Environmental Services	441190	Annual License Fee	Spas-annual	175 plus applicable tech fee
946	Environmental Services	441190	Bi-Annual License Fee	Spas-bi-annual	350 plus applicable tech fee
947	Environmental Services	441430	Re-Inspection Fee	Public Swimming Pool Or Public Spa Fee Per Inspection	175 plus applicable tech fee
948	Environmental Services	441430	Water Sampling Fee	Water Sampling of Public Swimming Pools and Public Spas	\$100 plus lab fees, plus applicable tech fee
949	Environmental Services	441190	Temporary License	Above Ground Public Pool (Per Pool)	\$125.00 plus applicable tech fee
950	Environmental Services	441190	Temporary License	Above Ground Spa (Per Spa)	\$125.00 plus applicable tech fee
951	Environmental Services	441500	Application Fee	Tattoo Studio Application Fee	\$60.00 Per Application, plus applicable tech fee
952	Environmental Services	441500	Studio Registration Fee	Tattoo and Body Art - Biennial	2 Year \$300.00 or \$12.50, per month for terms of less than two years, plus applicable tech fee
953	Environmental Services	441500	Re-Inspection Fee	Tattoo and Body Art - Studio Re-inspection	\$45.00 Per Re-inspection, plus applicable tech fee
954	Environmental Services	441500	Artist License Fee	Tattoo and Body Art - Annual	\$65.00, plus applicable tech fee
955	Environmental Services	441500	Re-Inspection Fee	Tattoo and Body Art -Artist	\$40.00 Per Re-inspection, plus applicable tech fee
956	Environmental Services	441190	Annual License Fee	Trailer Court Annual	\$275.00, plus applicable tech fee
957	Environmental Services	441190	Re-Inspection Fee	Trailer Court	\$175.00, plus applicable tech fee
958	Environmental Services	441190	Annual License Fee	Laundries - Annual	\$175.00, plus applicable tech fee
959	Environmental Services	441190	Bi-Annual License Fee	Laundries - Bi-Annual	\$350.00, plus applicable tech fee
960	Environmental Services	441190	Re-Inspection Fee	Laundries	\$125.00, plus applicable tech fee
961	Environmental Services	420340	Franchise Fee	Waste Container Franchise Fee- Per Container	\$2.00 Per Month, Per approved container
962	Environmental Services	420340	Franchise Fee	Waste Container Franchise Fee- Quarterly	\$2,000.00/ Per Year
963	Environmental Services	420340	Franchise Fee	Franchise Fee	\$4.00
964	Animal Services		Animal Services		
965	Animal Services	431390	Adoption Fee - includes age-appropriate vaccinations, license, microchip and sterilization.		Each adoption from no charge to \$110.00
966	Animal Services	441320	Livestock Permit - Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation	Permit Yearly Renewal	\$60.00 plus applicable tech fee
967	Animal Services	441320	Livestock Permit - Keeping Horses And Cattle-Permit Required-Application-Fee-Term-Suspension Or Revocation	Re-Inspection and/or Amending Permit	\$45.00 plus applicable tech fee
968	Animal Services	441320	Fowl and Rabbits (6 or more)-Restrictions-Permit Requirements	Permit Yearly Renewal	\$60.00 plus applicable tech fee
969	Animal Services	441320	Fowl and Rabbits (6 or more)-Restrictions-Permit Requirements	Re-Inspection and/or Amending Permit	\$45.00 plus applicable tech fee
970	Animal Services	431280	Microchip Fees	Initial Issuance	\$15.00
971	Animal Services	431280	Shelter Services	Animal Rabies Vaccination	\$9.00
972	Animal Services	431280	Parasite Treatment and/or Control	Parasite Treatment and/or Control	\$10.00
973	Animal Services	431280	Disposal of Dead Animals	Disposal of owned dead animals brought to shelter, less than 100 lbs.	\$16.00
974	Animal Services	431280	Euthanasia of Animals	Euthanasia of animals brought to the shelter, less than 100 lbs.	\$25.00
975	Animal Services	431280	Boarding and Kennel Permit	Boarding kennel permit	\$110.00 plus applicable tech fee
976	Animal Services	441320	Pick up or Delivery of Animals to Owners	Pick up/delivery of live, owned animals for quarantine or return-to-owner purposes	\$45.00
977	Animal Services	441320	Buying And Selling	Shows And Exhibition	\$110.00 plus applicable tech fee
978	Animal Services	441320	Buying And Selling	Grooming	\$110.00 plus applicable tech fee
979	Animal Services	441320	Buying And Selling	Kennel	\$110.00 plus applicable tech fee
980	Animal Services	441320	Buying And Selling	Animal Establishment	\$200.00 plus applicable tech fee
981	Animal Services	441320	Registration	Application Initial Issuance or Renewal	\$12.50

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
982	Animal Services	441320	Registration	Replacement Registration and/or Tag	\$5.00 - Altered Pets \$15.00 - Intact pets
983	Animal Services	441320	Registration	Registration Transfer	\$12.50
984	Animal Services	441320	Fees-Impoundment	Class A: Dog, Cat, Exotic, Ferret not requiring capture by division personnel, Each	\$60.00 plus applicable tech fee
985	Animal Services	441320	Fees-Impoundment	Class B: Goats, Sheep, Lambs, Pigs, Sows, Shoats, Calves, Foals And Animals Of The Same Approximate Size And Weight, Each Animal	\$60.00 plus applicable tech fee
986	Animal Services	441320	Fees-Impoundment	Class C: Horses, Ponies, Mules And Animals Of Same Size And Weight, Each Animal	\$85.00 plus applicable tech fee
987	Animal Services	441320	Fees-Impoundment	CLASS D: Exotic Animals: Requiring Capture by Division Personnel	\$85.00 plus applicable tech fee
988	Animal Services	441320	Fees-Impoundment	Class D: Exotic Animals, Already Contained	\$55.00
989	Animal Services	431280	Handling Fee	Daily Fee Class A	\$18.00
990	Animal Services	431280	Handling Fee	Daily Fee Class B	\$23.00
991	Animal Services	431280	Handling Fee	Daily Fee Class C	\$23.00
992	Animal Services	431280	Handling Fee	Daily Fee Class D	\$23.00
993	Animal Services	431280	Shelter Services	Animal Trap Replacement Fee - Small	\$60.00
994	Animal Services	431280	Shelter Services	Animal Trap Replacement Fee - Large	\$110.00
995	Animal Services	431280	Shelter Services	Impound Fee Dog or Cat-Repeat Offender within one (1) year	\$25.00 per event
996	Animal Services	441320	Animal Litter Permit	Per litter	\$50.00 plus applicable tech fee
997	Animal Services	441320	Breeding	Breeder's Permit	\$100.00 plus applicable tech fee
998	Animal Services	431280	Shelter Services	Vet Assessment for Quarantine and/or Criminal Case	\$50.00 per animal per assessment
999	Animal Services	431280	Shelter Services	Animal Transportation Fee	Fee for packaging and transporting to lab for testing: \$100
1000	Animal Services	431280	Shelter Services	Animal Storage Fee for Remains	Fee to store animal properly prior to cremation, or to hold for burial pending results of the rabies exam: \$25.00
1001	Animal Services	431280	Shelter Services	Animal Vaccinations and Tests	DHLPP (dog) \$9.00
1002	Animal Services	431280	Shelter Services	Animal Vaccinations and Tests	FVRCP (cat) \$9.00
1003	Animal Services	431280	Shelter Services	Animal Vaccinations and Tests	Bordetella (dog) \$10.00
1004	Animal Services	431280	Shelter Services	Animal Vaccinations and Tests	FELV (cat) \$15.00
1005	Animal Services	431280	Shelter Services	Animal Vaccinations and Tests	Ringworm test (cat) \$25.00
1006	Animal Services	431280	Shelter Services	Animal Vaccinations and Tests	Heartworm test (dog) \$25.00
1007	Animal Services	431280	Shelter Services	Animal Vaccinations and Tests	Parvo test (dog) \$25.00
1008	Animal Services	441320	Fees-Impoundment	Impoundment of animals in unincorporated areas of County	\$55.00
1009	Animal Services	431280	Shelter Services	Pet Aids (leash, cat carrier, other)	\$5.00
1010	Animal Services	431280	Shelter Services	Spay/Neuter Fees - Cats/Dogs	Cat Neuter \$0-\$30.00, Cat Spay \$0-\$50.00, Dog Neuter (under 40 pounds) \$0-\$65.00, Dog Neuter (40 - 70 pounds) \$0-\$85.00, Dog Spay (under 40 pounds) \$0-\$85.00, Dog Spay (40 - 70 pounds) \$0-\$100.00
1011	Animal Services	441320	EP County Spay/Neuter Voucher Program	Spay/Neuter Fees - Cats/Dogs	Cat Spay/Neuter \$0 - \$35.00, Dog Spay/Neuter \$0 - \$60.00 Per Legal, this is in the County's Agreements
1012	Animal Services	441320	Registration	Dangerous Dog Registration	\$50.00
1013	Animal Services	441320	Municipal Contract Fees - Impoundment	Class A: Dog, Cat, Exotic, Ferret not requiring capture by division personnel, Each	\$60.00
1014	Animal Services	441320	Municipal Contract Fees - Impoundment	Class B: Goats, Sheep, Lambs, Pigs, Sows, Shoats, Calves, Foals And Animals Of The Same Approximate Size And Weight, Each Animal	\$60.00
1015	Animal Services	441320	Municipal Contract Fees - Impoundment	Class C: Horses, Ponies, Mules And Animals Of Same Size And Weight, Each Animal	\$85.00
1016	Animal Services	441320	Municipal Contract Fees - Impoundment	Class D: Exotic Animals: Requiring Capture by Division Personnel	\$85.00
1017	Animal Services	431280	Municipal Contract Fees - Handling	Daily Fee Class A	\$18.00 per day
1018	Animal Services	431280	Municipal Contract Fees - Handling	Daily Fee Class B	\$23.00 per day
1019	Animal Services	431280	Municipal Contract Fees - Handling	Daily Fee Class C	\$23.00 per day
1020	Animal Services	431280	Municipal Contract Fees - Handling	Daily Fee Class D	\$23.00 per day
1021	Animal Services	441320	Municipal Contract Fees - Quarantine		\$18.00 per day
1022	Parks and Recreation		Recreation Centers	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated Two hour minimum rental for facility use that is non-contiguous to public hour of operation.	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1023	Parks and Recreation		Armijo Recreation Center		
1024	Parks and Recreation	450200	Gym Full Court (per hour)		\$35.00 / \$28.00 / \$140.00 / \$44.00
1025	Parks and Recreation	450200	Gym Half Court (per hour)		\$18.00 / \$14.00 / \$72.00 / \$22.00
1026	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		\$45.00 / \$36.00 / \$180.00 / \$56.00
1027	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		\$23.00 / \$18.00 / \$92.00 / \$29.00
1028	Parks and Recreation	450200	Lower Multipurpose Room 1 (open area)		\$80.00 / \$64.00 / \$320.00 / \$100.00
1029	Parks and Recreation	450200	Classroom 1		\$36.00 / \$29.00 / \$144.00 / \$45.00
1030	Parks and Recreation	450200	Classroom 2		\$43.00 / \$35.00 / \$172.00 / \$54.00
1031	Parks and Recreation	440040	Boxing Room (per month) (+) Adult/Youth		\$15.00/\$10.00
1032	Parks and Recreation	440040	Boxing Room (per day) (+) Adult/Youth		\$2.00/\$1.00
1033	Parks and Recreation	450200	Boxing Room		\$36.00 / \$29.00 / \$144.00 / \$45.00
1034	Parks and Recreation	440040	Weight Room (per month) (+)		\$10.00
1035	Parks and Recreation	440040	Weight Room (per day) (+)		\$3.00
1036	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1037	Parks and Recreation		Officer David Ortiz		
1038	Parks and Recreation	450200	Gym Full Court (per hour)		\$35.00 / \$28.00 / \$140.00 / \$44.00
1039	Parks and Recreation	450200	Gym Half Court (per hour)		\$18.00 / \$14.00 / \$72.00 / \$22.00
1040	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		\$45.00 / \$36.00 / \$180.00 / \$56.00
1041	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		\$23.00 / \$18.00 / \$92.00 / \$29.00
1042	Parks and Recreation	450200	Classroom 1		\$11.00 / \$9.00 / \$44.00 / \$14.00
1043	Parks and Recreation	450200	Classroom 2		\$21.00 / \$17.00 / \$84.00 / \$26.00
1044	Parks and Recreation	450200	Classroom A		\$20.00 / \$16.00 / \$80.00 / \$25.00

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1045	Parks and Recreation	450200	Multipurpose Room		\$56.00 / \$45.00 / \$224.00 / \$70.00
1046	Parks and Recreation	440040	Boxing Room (per month) (+) Adult/Youth		\$15.00 / \$10.00
1047	Parks and Recreation	440040	Boxing Room (per day) (+) Adult/Youth		\$2.00 / \$1.00
1048	Parks and Recreation	450200	Boxing Room		\$83.00 / \$66.00 / \$332.00 / \$104.00
1049	Parks and Recreation	440040	Weight Room (per month) (+)		\$10.00
1050	Parks and Recreation	440040	Weight Room (per day) (+)		\$3.00
1051	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1052	Parks and Recreation		Chihuahuita Neighborhood Center		
1053	Parks and Recreation	450200	Multipurpose Room		\$35.00 / \$28.00 / \$140.00 / \$44.00
1054	Parks and Recreation	450040	Weight Room (per month) (+)		\$6.00
1055	Parks and Recreation	440040	Weight Room (per month) (+)		\$3.00
1056	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1057	Parks and Recreation		Don Haskins Recreation Center		
1058	Parks and Recreation	450200	Gym Full Court (per hour)		\$45.00 / \$36.00 / \$180.00 / \$56.00
1059	Parks and Recreation	450200	Gym Half Court (per hour)		\$23.00 / \$18.00 / \$92.00 / \$29.00
1060	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		\$55.00 / \$44.00 / \$220.00 / \$69.00
1061	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		\$28.00 / \$22.00 / \$112.00 / \$35.00
1062	Parks and Recreation	450200	Auxiliary Gym (per hour)		\$25.00 / \$20.00 / \$100.00 / \$31.00
1063	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)		\$13.00 / \$10.00 / \$52.00 / \$16.00
1064	Parks and Recreation	450200	Auxiliary Gym (per hour)-Prime Time		\$35.00 / \$28.00 / \$140.00 / \$44.00
1065	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)-Prime Time		\$17.00 / \$14.00 / \$68.00 / \$21.00
1066	Parks and Recreation	450200	Classroom 1		\$12.00 / \$10.00 / \$48.00 / \$15.00
1067	Parks and Recreation	440040	Weight Room (per month) (+)		\$18.00
1068	Parks and Recreation	440040	Weight Room (per day) (+)		\$4.00
1069	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1070	Parks and Recreation		Galatzan Recreation Center		
1071	Parks and Recreation	450200	Gym Full Court (per hour)		\$35.00 / \$28.00 / \$140.00 / \$44.00
1072	Parks and Recreation	450200	Gym Half Court (per hour)		\$18.00 / \$14.00 / \$72.00 / \$22.00
1073	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		\$45.00 / \$36.00 / \$180.00 / \$56.00
1074	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		\$23.00 / \$18.00 / \$92.00 / \$29.00
1075	Parks and Recreation	450200	Auxiliary Gym (per hour)		\$15.00 / \$12.00 / \$60.00 / \$19.00
1076	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)		\$7.00 / \$6.00 / \$28.00 / \$9.00
1077	Parks and Recreation	450200	Auxiliary Gym (per hour)-Prime Time		\$25.00 / \$20.00 / \$100.00 / \$31.00
1078	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)-Prime Time		\$13.00 / \$10.00 / \$52.00 / \$16.00
1079	Parks and Recreation	450200	Multipurpose Room		\$66.00 / \$53.00 / \$264.00 / \$82.00
1080	Parks and Recreation	450200	Dance Studio		\$20.00 / \$16.00 / \$80.00 / \$25.00
1081	Parks and Recreation	440040	Weight Room (per month) (+)		\$10.00
1082	Parks and Recreation	440040	Weight Room (per day) (+)		\$3.00
1083	Parks and Recreation		Gary del Palacio Recreation Center		
1084	Parks and Recreation	450200	Gym Full Court (per hour)		\$45.00 / \$36.00 / \$180.00 / \$56.00
1085	Parks and Recreation	450200	Gym Half Court (per hour)		\$23.00 / \$18.00 / \$92.00 / \$29.00
1086	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		\$55.00 / \$44.00 / \$220.00 / \$69.00
1087	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		\$28.00 / \$22.00 / \$112.00 / \$35.00
1088	Parks and Recreation	450200	Auxiliary Gym (per hour)		\$25.00 / \$20.00 / \$100.00 / \$31.00
1089	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)		\$13.00 / \$10.00 / \$52.00 / \$16.00
1090	Parks and Recreation	450200	Auxiliary Gym (per hour)-Prime Time		\$35.00 / \$28.00 / \$140.00 / \$44.00
1091	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)-Prime Time		\$17.00 / \$14.00 / \$68.00 / \$21.00
1092	Parks and Recreation	450200	Multipurpose Room		\$44.00 / \$35.00 / \$176.00 / \$55.00
1093	Parks and Recreation	450200	Dance Studio		\$26.00 / \$21.00 / \$104.00 / \$32.00
1094	Parks and Recreation	440040	Racquetball Court (per month)(+) Adult/Youth		\$15.00 / \$10.00
1095	Parks and Recreation	440040	Racquetball Court (per hour)(+) Adult/Youth		\$2.00 / \$1.00
1096	Parks and Recreation	440040	Weight Room (per month) (+)		\$18.00
1097	Parks and Recreation	440040	Weight Room (per day) (+)		\$4.00
1098	Parks and Recreation	440040	Kitchen (per event)		\$30.00
1099	Parks and Recreation		Leona Ford Washington Recreation Center		
1100	Parks and Recreation	450200	Gym Full Court (per hour)		\$15.00 / \$12.00 / \$60.00 / \$19.00
1101	Parks and Recreation	450200	Gym Half Court (per hour)		\$7.00 / \$6.00 / \$28.00 / \$9.00
1102	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		\$25.00 / \$20.00 / \$100.00 / \$31.00
1103	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		\$13.00 / \$10.00 / \$52.00 / \$16.00
1104	Parks and Recreation	450200	Multipurpose Room-Hall		\$59.00 / \$47.00 / \$236.00 / \$74.00
1105	Parks and Recreation	440040	Weight Room (per month) (+)		\$10.00
1106	Parks and Recreation	440040	Weight Room (per day) (+)		\$3.00
1107	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1108	Parks and Recreation		Marty Robbins Recreation Center		
1109	Parks and Recreation	450200	Gym Full Court (per hour)		\$45.00 / \$36.00 / \$180.00 / \$56.00
1110	Parks and Recreation	450200	Gym Half Court (per hour)		\$23.00 / \$18.00 / \$92.00 / \$29.00
1111	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		\$55.00 / \$44.00 / \$220.00 / \$69.00
1112	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		\$28.00 / \$22.00 / \$112.00 / \$35.00
1113	Parks and Recreation	450200	Multi Purpose Room		\$44.00 / \$35.00 / \$176.00 / \$55.00
1114	Parks and Recreation	450200	Dance Studio		\$26.00 / \$21.00 / \$104.00 / \$32.00
1115	Parks and Recreation	440040	Weight Room (per month) (+)		\$18.00
1116	Parks and Recreation	440040	Weight Room (per day) (+)		\$4.00
1117	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1118	Parks and Recreation		Multipurpose Recreation Center		
1119	Parks and Recreation	450200	Gym Full Court (per hour)		\$45.00 / \$36.00 / \$180.00 / \$56.00
1120	Parks and Recreation	450200	Gym Half Court (per hour)		\$23.00 / \$18.00 / \$92.00 / \$29.00
1121	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		\$55.00 / \$44.00 / \$220.00 / \$69.00
1122	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		\$28.00 / \$22.00 / \$112.00 / \$35.00
1123	Parks and Recreation	450200	Multipurpose Room	Old Weight room	\$35.00 / \$28.00 / \$140.00 / \$44.00
1124	Parks and Recreation	450200	Ballroom		\$138.00 / \$110.00 / \$552.00 / \$172.00

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1125	Parks and Recreation	450200	Dance Studio		\$27.00 / \$22.00 / \$108.00 / \$34.00
1126	Parks and Recreation	450200	Patio	Available for rental in conjunction with room rental - Flat Rate	\$60.00 / \$48.00 / \$240.00 / \$75.00
1127	Parks and Recreation	440040	Weight Room (per month) (+)		\$10.00
1128	Parks and Recreation	440040	Weight Room (per day) (+)		\$3.00
1129	Parks and Recreation	440040	Kitchen (per event)		\$30.00
1130	Parks and Recreation		Nolan Richardson Recreation Center		
1131	Parks and Recreation	450200	Gym Full Court (per hour)		\$35.00 / \$28.00 / \$140.00 / \$44.00
1132	Parks and Recreation	450200	Gym Half Court (per hour)		\$18.00 / \$14.00 / \$72.00 / \$22.00
1133	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		\$45.00 / \$36.00 / \$180.00 / \$56.00
1134	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		\$23.00 / \$18.00 / \$92.00 / \$29.00
1135	Parks and Recreation	450200	Multipurpose Room		\$42.00 / \$34.00 / \$168.00 / \$52.00
1136	Parks and Recreation	450200	Classroom A	Base on 730 Sq. Ft.	\$22.00 / \$18.00 / \$88.00 / \$27.00
1137	Parks and Recreation	450200	Patio	Available for rental in conjunction with room rental - Flat Rate	\$60.00 / \$48.00 / \$240.00 / \$75.00
1138	Parks and Recreation	440040	Weight Room (per month) (+)		\$10.00
1139	Parks and Recreation	440040	Weight Room (per day) (+)		\$3.00
1140	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1141	Parks and Recreation		Pat O'Rourke Recreation Center		
1142	Parks and Recreation	450200	Gym Full Court (per hour)		\$35.00 / \$28.00 / \$140.00 / \$44.00
1143	Parks and Recreation	450200	Gym Half Court (pre hour)		\$18.00 / \$14.00 / \$72.00 / \$22.00
1144	Parks and Recreation	450200	Gym Full Court (per day) prime time		\$45.00 / \$36.00 / \$180.00 / \$56.00
1145	Parks and Recreation	450200	Gym Half Court (per day) prime time		\$23.00 / \$18.00 / \$92.00 / \$29.00
1146	Parks and Recreation	450200	Multi Purpose Room 1		\$58.00 / \$46.00 / \$232.00 / \$72.00
1147	Parks and Recreation	450200	Multi Purpose Room 2A		\$23.00 / \$18.00 / \$92.00 / \$29.00
1148	Parks and Recreation	450200	Multi Purpose Room 2B		\$22.00 / \$18.00 / \$88.00 / \$27.00
1149	Parks and Recreation	450200	Multi Purpose Room 2C		\$22.00 / \$18.00 / \$88.00 / \$27.00
1150	Parks and Recreation	450200	Multi Purpose Room 2A and 2B		\$45.00 / \$36.00 / \$180.00 / \$56.00
1151	Parks and Recreation	450200	Multi Purpose Room 2B and 2C		\$43.00 / \$34.00 / \$172.00 / \$54.00
1152	Parks and Recreation	450200	Multi Purpose Room 2A, 2B, 2C		\$67.00 / \$54.00 / \$268.00 / \$84.00
1153	Parks and Recreation	450200	Conference Room		\$30.00 / \$24.00 / \$120.00 / \$37.00
1154	Parks and Recreation	450200	Dance Studio		\$71.00 / \$57.00 / \$284.00 / \$89.00
1155	Parks and Recreation	450200	Courtyard	Available for rental in conjunction with room rental - Flat Rate	\$34.00 / \$27.00 / \$136.00 / \$42.00
1156	Parks and Recreation	440040	Weight Room (per month) (+)		\$18.00
1157	Parks and Recreation	440040	Weight Room (per day) (+)		\$4.00
1158	Parks and Recreation		Pavo Real Recreation Center		
1159	Parks and Recreation	450200	Gym Full Court (per hour)		\$35.00 / \$28.00 / \$140.00 / \$44.00
1160	Parks and Recreation	450200	Gym Half Court (per hour)		\$18.00 / \$14.00 / \$72.00 / \$22.00
1161	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		\$45.00 / \$36.00 / \$180.00 / \$56.00
1162	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		\$23.00 / \$18.00 / \$92.00 / \$29.00
1163	Parks and Recreation	450200	Auxiliary Gym (per hour)		\$15.00 / \$12.00 / \$60.00 / \$19.00
1164	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)		\$7.00 / \$6.00 / \$28.00 / \$9.00
1165	Parks and Recreation	450200	Auxiliary Gym (per hour)-Prime Time		\$25.00 / \$20.00 / \$100.00 / \$31.00
1166	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)-Prime Time		\$13.00 / \$10.00 / \$52.00 / \$16.00
1167	Parks and Recreation	450200	Classroom 1		\$12.00 / \$10.00 / \$48.00 / \$15.00
1168	Parks and Recreation	450200	Classroom 2		\$24.00 / \$19.00 / \$96.00 / \$30.00
1169	Parks and Recreation	450200	Classroom 3		\$21.00 / \$17.00 / \$84.00 / \$26.00
1170	Parks and Recreation	450200	Dance Studio		\$69.00 / \$55.00 / \$276.00 / \$86.00
1171	Parks and Recreation	450200	Patio	Available for rental in conjunction with room rental - Flat Rate	\$60.00 / \$48.00 / \$240.00 / \$75.00
1172	Parks and Recreation	440040	Boxing Room (per month) (+) Adult/Youth		\$15.00 / \$10.00
1173	Parks and Recreation	440040	Boxing Room (per day) (+) Adult/Youth		\$2.00 / \$1.00
1174	Parks and Recreation	450200	Boxing Room		\$83.00 / \$66.00 / \$332.00 / \$104.00
1175	Parks and Recreation	440040	Racquetball Court (per month)(+) Adult/Youth		\$15.00 / \$10.00
1176	Parks and Recreation	440040	Racquetball Court (per hour)(+) Adult/Youth		\$2.00 / \$1.00
1177	Parks and Recreation	440040	Weight Room (per month) (+)		\$18.00
1178	Parks and Recreation	440040	Weight Room (per hour) (+)		\$4.00
1179	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1180	Parks and Recreation		Rae Gilmore Recreation Center		
1181	Parks and Recreation	450200	Multipurpose Room		\$58.00 / \$46.00 / \$232.00 / \$72.00
1182	Parks and Recreation	450200	Classroom 1		\$10.00 / \$8.00 / \$40.00 / \$12.00
1183	Parks and Recreation	450200	Classroom 2		\$10.00 / \$8.00 / \$40.00 / \$12.00
1184	Parks and Recreation	450200	Patio	Available for rental in conjunction with room rental - Flat Rate	\$60.00 / \$48.00 / \$240.00 / \$75.00
1185	Parks and Recreation	440040	Weight Room (per month) (+)		\$6.00
1186	Parks and Recreation	440040	Weight Room (per hour) (+)		\$3.00
1187	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1188	Parks and Recreation		San Juan Recreation Center		
1189	Parks and Recreation	450200	Gym Full Court (per hour)		\$35.00 / \$28.00 / \$140.00 / \$44.00
1190	Parks and Recreation	450200	Gym Half Court (per hour)		\$18.00 / \$14.00 / \$72.00 / \$22.00
1191	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		\$45.00 / \$36.00 / \$180.00 / \$56.00
1192	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		\$23.00 / \$18.00 / \$92.00 / \$29.00
1193	Parks and Recreation	450200	Multipurpose Room		\$27.00 / \$22.00 / \$108.00 / \$34.00
1194	Parks and Recreation	450200	Classroom 1		\$12.00 / \$10.00 / \$48.00 / \$15.00
1195	Parks and Recreation	440040	Weight Room (per month) (+)		\$10.00
1196	Parks and Recreation	440040	Weight Room (per day) (+)		\$3.00
1197	Parks and Recreation	440040	Boxing Room (per month) (+) Adult/Youth		\$15.00 / \$10.00
1198	Parks and Recreation	440040	Boxing Room (per day) (+) Adult/Youth		\$2.00 / \$1.00
1199	Parks and Recreation	450200	Boxing Room		\$35.00 / \$28.00 / \$140.00 / \$44.00
1200	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1201	Parks and Recreation		Seville Recreation Center		
1202	Parks and Recreation	450200	Gym Full Court (per hour)		\$15.00 / \$12.00 / \$60.00 / \$19.00
1203	Parks and Recreation	450200	Gym Half Court (per hour)		\$7.00 / \$6.00 / \$28.00 / \$9.00
1204	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		\$25.00 / \$20.00 / \$100.00 / \$31.00
1205	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		\$13.00 / \$10.00 / \$52.00 / \$16.00
1206	Parks and Recreation	450200	Multipurpose Room		\$12.00 / \$10.00 / \$48.00 / \$15.00

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1207	Parks and Recreation	450040	Weight Room (per month) (+)		\$6.00
1208	Parks and Recreation	450040	Weight Room (per day) (+)		\$3.00
1209	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1210	Parks and Recreation		Veterans Recreation Center		
1211	Parks and Recreation	450200	Gym Full Court (per hour)		\$35.00 / \$28.00 / \$140.00 / \$44.00
1212	Parks and Recreation	450200	Gym Half Court (per hour)		\$18.00 / \$14.00 / \$72.00 / \$22.00
1213	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		\$45.00 / \$36.00 / \$180.00 / \$56.00
1214	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		\$23.00 / \$18.00 / \$92.00 / \$29.00
1215	Parks and Recreation	450200	Auxiliary Gym (per hour)		\$15.00 / \$12.00 / \$60.00 / \$19.00
1216	Parks and Recreation	450200	Auxiliary Gym Half Court (per hour)		\$7.00 / \$6.00 / \$28.00 / \$9.00
1217	Parks and Recreation	450200	Auxiliary Gym (per hour)-Prime Time		\$25.00 / \$20.00 / \$100.00 / \$31.00
1218	Parks and Recreation	450200	Auxiliary Gym half court (per hour)-Prime Time		\$13.00 / \$10.00 / \$52.00 / \$16.00
1219	Parks and Recreation	450200	Classroom 5		\$18.00 / \$14.00 / \$72.00 / \$22.00
1220	Parks and Recreation	440040	Weight Room (per month) (+)		\$18.00
1221	Parks and Recreation	440040	Weight Room (per day) (+)		\$4.00
1222	Parks and Recreation		Memorial Outdoor Resource Center		
1223	Parks and Recreation	440040	Multipurpose Room		\$43.00 / \$34.00 / \$172.00 / \$54.00
1224	Parks and Recreation	440040	Kitchen (per event)		\$30.00
1225	Parks and Recreation	443020	Leisure Interest Class or Workshop		Direct Costs - (staff, supplies, contracts, equipment) plus 25% factor to recover leisure interest coordinator divided by number of expected participants plus \$7.00 nonrefundable administrative fee, equals cost of class/workshop.
1226	Parks and Recreation	443010	Outdoor Recreation Activity or Program		Direct Costs - (staff, supplies, contracts, equipment) plus a 50% factor to recover program coordinator divided by number of expected participants plus \$7.00 nonrefundable administrative fee, equals cost of activity/program.
1227	Parks and Recreation	443010	Trips/Excursions (Off Site)		Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus \$7.00 nonrefundable administrative fee, equals cost of activity/program.
1228	Parks and Recreation	443010	Dances/Entertainment (On Site)		Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program.
1229	Parks and Recreation		Senior Centers	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated Two hour minimum rental for facility use that is non-contiguous to public hour of operation.	Single fee listings are the General Admission or Flat Rate. Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1230	Parks and Recreation		Eastside Senior Center		
1231	Parks and Recreation	450200	Multipurpose Room		\$79.00 / \$64.00 / \$317.00 / \$98.00
1232	Parks and Recreation	450200	Classroom 2		\$20.00 / \$17.00 / \$82.00 / \$25.00
1233	Parks and Recreation	450200	Arts and Crafts Room		\$18.00 / \$14.00 / \$72.00 / \$23.00
1234	Parks and Recreation	450200	Patio	Available for rental in conjunction with room rental - Flat Rate	\$60.00 / \$48.00 / \$240.00 / \$76.00
1235	Parks and Recreation	440040	Billiard Room (per year)		\$30.00
1236	Parks and Recreation	440040	Billiard Room (per month) (+)		\$10.00
1237	Parks and Recreation	440040	Billiard Room (per day) (+)		\$2.00
1238	Parks and Recreation	440040	Weight Room (per month) (+)		\$6.00
1239	Parks and Recreation	440040	Weight Room (per day) (+)		\$3.00
1240	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1241	Parks and Recreation		Father Martinez Senior Center		
1242	Parks and Recreation	450200	Multipurpose Room		\$146.00 / \$118.00 / \$586.00 / \$182.00
1243	Parks and Recreation	450200	Classroom 2		\$14.00 / \$12.00 / \$58.00 / \$18.00
1244	Parks and Recreation	450200	Arts and Crafts Room		\$23.00 / \$18.00 / \$90.00 / \$29.00
1245	Parks and Recreation	450200	Dance Studio		\$22.00 / \$17.00 / \$86.00 / \$26.00
1246	Parks and Recreation	440040	Billiard Rooms #1 and #2 (per year)		\$30.00
1247	Parks and Recreation	440040	Billiard Rooms #1 and #2 (per month) (+)		\$10.00
1248	Parks and Recreation	440040	Billiard Rooms #1 and #2 (per day) (+)		\$2.00
1249	Parks and Recreation	440040	Weight Room (per month) (+)		\$6.00
1250	Parks and Recreation	440040	Weight Room (per day) (+)		\$3.00
1251	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1252	Parks and Recreation		Grandview Senior Center		
1253	Parks and Recreation	450200	Multipurpose Room		\$85.00 / \$68.00 / \$341.00 / \$107.00
1254	Parks and Recreation	450200	Classroom 1		\$19.00 / \$16.00 / \$77.00 / \$24.00
1255	Parks and Recreation	450200	Classroom 2		\$14.00 / \$12.00 / \$58.00 / \$18.00
1256	Parks and Recreation	450200	Classroom 3		\$10.00 / \$7.00 / \$38.00 / \$12.00
1257	Parks and Recreation	440040	Billiard Room (per year)		\$30.00
1258	Parks and Recreation	440040	Billiard Room (per month) (+)		\$10.00
1259	Parks and Recreation	440040	Billiard Room (per day) (+)		\$2.00
1260	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1261	Parks and Recreation		Happiness Senior Center		
1262	Parks and Recreation	450200	Multipurpose Room		\$95.00 / \$76.00 / \$379.00 / \$119.00
1263	Parks and Recreation	450200	Classroom 1		\$13.00 / \$11.00 / \$53.00 / \$17.00
1264	Parks and Recreation	450200	Classroom 2		\$12.00 / \$10.00 / \$48.00 / \$16.00
1265	Parks and Recreation	440040	Billiard Room (per year) (+)		\$30.00
1266	Parks and Recreation	440040	Billiard Room (per month) (+)		\$10.00
1267	Parks and Recreation	440040	Billiard Room (per day) (+)		\$2.00
1268	Parks and Recreation	440040	Kitchen (per event)		\$30.00
1269	Parks and Recreation		Hilos de Plata Senior Center		
1270	Parks and Recreation	450200	Multipurpose Room		\$146.00 / \$118.00 / \$586.00 / \$182.00
1271	Parks and Recreation	450200	Classroom 2		\$17.00 / \$13.00 / \$67.00 / \$20.00
1272	Parks and Recreation	450200	Arts and Crafts Room		\$23.00 / \$18.00 / \$91.00 / \$29.00
1273	Parks and Recreation	440040	Billiard Room (per year)		\$30.00

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1274	Parks and Recreation	440040	Billiard Room (per month) (+)		\$10.00
1275	Parks and Recreation	440040	Billiard Room (per day) (+)		\$2.00
1276	Parks and Recreation	440040	Weight Room (per month) (+)		\$10.00
1277	Parks and Recreation	440040	Weight Room (per day) (+)		\$3.00
1278	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1279	Parks and Recreation		Memorial Senior Center		
1280	Parks and Recreation	450200	Multipurpose Room		\$68.00 / \$55.00 / \$274.00 / \$85.00
1281	Parks and Recreation	450200	Multipurpose Room (1,282 sq. ft.)		\$40.00 / \$33.00 / \$160.00 / \$50.00
1282	Parks and Recreation	450200	Classroom 2		\$7.00 / \$6.00 / \$29.00 / \$8.00
1283	Parks and Recreation	450200	Arts and Crafts Room		\$25.00 / \$20.00 / \$101.00 / \$31.00
1284	Parks and Recreation	440040	Billiard Room (per year)		\$30.00
1285	Parks and Recreation	440040	Billiard Room (per month) (+)		\$10.00
1286	Parks and Recreation	440040	Billiard Room (per day) (+)		\$2.00
1287	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1288	Parks and Recreation		Polly Harris Senior Center		
1289	Parks and Recreation	450200	Multipurpose Room		\$85.00 / \$68.00 / \$341.00 / \$107.00
1290	Parks and Recreation	450200	Arts and Crafts Room		\$17.00 / \$13.00 / \$67.00 / \$20.00
1291	Parks and Recreation	440040	Billiard Room (per year)		\$30.00
1292	Parks and Recreation	440040	Billiard Room (per month) (+)		\$10.00
1293	Parks and Recreation	440040	Billiard Room (per day) (+)		\$2.00
1294	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1295	Parks and Recreation		San Juan Senior Center		
1296	Parks and Recreation	450200	Multipurpose Room		\$92.00 / \$74.00 / \$370.00 / \$115.00
1297	Parks and Recreation	450200	Dance Studio		\$29.00 / \$23.00 / \$115.00 / \$36.00
1298	Parks and Recreation	450200	Placita		\$60.00 / \$48.00 / \$240.00 / \$76.00
1299	Parks and Recreation	440040	Billiard Room (per year)		\$30.00
1300	Parks and Recreation	440040	Billiard Room (per month) (+)		\$10.00
1301	Parks and Recreation	440040	Billiard Room (per day) (+)		\$2.00
1302	Parks and Recreation	450200	Kitchen (per event)		\$30.00
1303	Parks and Recreation		South El Paso Senior Center		
1304	Parks and Recreation	450200	Multipurpose Room		\$154.00 / \$122.00 / \$714.00 / \$192.00
1305	Parks and Recreation	450200	Classroom 2		\$28.00 / \$22.00 / \$110.00 / \$35.00
1306	Parks and Recreation	450200	Classroom 3		\$22.00 / \$17.00 / \$86.00 / \$26.00
1307	Parks and Recreation	450200	Classroom 4		\$22.00 / \$17.00 / \$86.00 / \$26.00
1308	Parks and Recreation	440040	Billiard Room (per year)		\$30.00
1309	Parks and Recreation	440040	Billiard Room (per month) (+)		\$10.00
1310	Parks and Recreation	440040	Billiard Room (per day) (+)		\$2.00
1311	Parks and Recreation		Wellington Chew Senior Center		
1312	Parks and Recreation	450200	Multipurpose Room		\$138.00 / \$110.00 / \$552.00 / \$173.00
1313	Parks and Recreation	450200	Classroom 1		\$17.00 / \$13.00 / \$67.00 / \$20.00
1314	Parks and Recreation	450200	Classroom 2		\$12.00 / \$10.00 / \$48.00 / \$14.00
1315	Parks and Recreation	450200	Classroom 3		\$21.00 / \$17.00 / \$86.00 / \$26.00
1316	Parks and Recreation	440040	Billiard Room (per year)		\$30.00
1317	Parks and Recreation	440040	Billiard Room (per month) (+)		\$10.00
1318	Parks and Recreation	440040	Billiard Room (per day) (+)		\$2.00
1319	Parks and Recreation	443020	Leisure Interest Class or Workshop		Direct Costs - (staff, supplies, contracts, equipment) plus 25% factor to recover leisure interest coordinator divided by number of expected participants plus \$7.00 nonrefundable administrative fee, equals cost of class/workshop.
1320	Parks and Recreation	443010	Outdoor Recreation Activity or Program		Direct Costs - (staff, supplies, contracts, equipment) plus a 50% factor to recover program coordinator divided by number of expected participants plus \$7.00 nonrefundable administrative fee, equals cost of activity/program.
1321	Parks and Recreation	443010	Trips/Excursions (Off Site)		Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus \$7.00 nonrefundable administrative fee, equals cost of activity/program.
1322	Parks and Recreation	443010	Dances/Entertainment (On Site)		Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program.
1323	Parks and Recreation		Shelters: Arlington, Grandview, Lionel Forti, Marwood, Sunrise, Thomas Manor		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1324	Parks and Recreation	450200	Per hour		\$48.00 / \$38.00 / \$192.00 / \$60.00
1325	Parks and Recreation	450200	All day		\$288.00 / \$230.00 / \$1152.00 / \$360.00
1326	Parks and Recreation	450200	Per hour - Prime time		\$66.00 / \$53.00 / \$264.00 / \$83.00
1327	Parks and Recreation	450200	All day - Prime time		\$396.00 / \$317.00 / \$1,584.00 / \$494.00
1328	Parks and Recreation		Reserves: Memorial		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1329	Parks and Recreation	450200	Per hour		\$44.00 / \$35.00 / \$175.00 / \$55.00

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1330	Parks and Recreation	450200	All day		\$262.00 / \$210.00 / \$1,050.00 / \$327.00
1331	Parks and Recreation	450200	Per hour - Prime time		\$56.00 / \$45.00 / \$225.00 / \$70.00
1332	Parks and Recreation	450200	All day - Prime time		\$375.00 / \$300.00 / \$1,500.00 / \$469.00
1333	Parks and Recreation		Pavilions: Veterans, Shawver, Pavo Real		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1334	Parks and Recreation	450200	Per hour		\$18.00 / \$14.00 / \$72.00 / \$23.00
1335	Parks and Recreation	450200	All day		\$108.00 / \$86.00 / \$432.00 / \$136.00
1336	Parks and Recreation	450200	Per hour - Prime time		\$24.00 / \$19.00 / \$96.00 / \$30.00
1337	Parks and Recreation	450200	All day - Prime time		\$144.00 / \$115.00 / \$576.00 / \$180.00
1338	Parks and Recreation		Piazas: Union Plaza, San Jacinto Plaza, Cleveland Square Plaza, Rambla		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1339	Parks and Recreation	450200	Per hour Stage with electricity		\$36.00 / \$29.00 / \$144.00 / \$44.00
1340	Parks and Recreation	450200	All day Stage with electricity		\$216.00 / \$173.00 / \$864.00 / \$270.00
1341	Parks and Recreation	450200	Per hour Stage without electricity		\$12.00 / \$10.00 / \$48.00 / \$14.00
1342	Parks and Recreation	450200	All day Stage without electricity		\$72.00 / \$58.00 / \$288.00 / \$90.00
1343	Parks and Recreation	450200	Per hour - Prime time - Stage with electricity		\$42.00 / \$34.00 / \$168.00 / \$53.00
1344	Parks and Recreation	450200	All day - Prime time - Stage with electricity		\$252.00 / \$202.00 / \$1,008.00 / \$314.00
1345	Parks and Recreation	450200	Per hour - Prime time - Stage w/o electricity		\$24.00 / \$19.00 / \$96.00 / \$30.00
1346	Parks and Recreation	450200	All day - Prime time - Stage w/o electricity		\$144.00 / \$115.00 / \$576.00 / \$180.00
1347	Parks and Recreation	450200	Additional electrical (Union Plaza only) (per event)		\$96.00
1348	Parks and Recreation	450200	San Jacinto Plaza deposit for rental option B		\$500.00
1349	Parks and Recreation	450200	San Jacinto Plaza deposit for rental option C		\$1,000.00
1350	Parks and Recreation	450200	San Jacinto 1 peace officer at \$35.00 per hour for rental option C		\$35.00
1351	Parks and Recreation	450200	San Jacinto Splash Pad operator per hour		\$15.00
1352	Parks and Recreation		Rose Garden Site		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1353	Parks and Recreation	450200	Per hour		\$42.00 / \$34.00 / \$168.00 / \$53.00
1354	Parks and Recreation	450200	Per hour - Prime time		\$54.00 / \$43.00 / \$216.00 / \$67.00
1355	Parks and Recreation		Park Grounds , Greens, Squares		Flat Rate
1356	Parks and Recreation	450200	Reserved use of outdoor park areas (per event) (per day)		\$54.00
1357	Parks and Recreation	450200	Trainer/Instructor Permit (Non-exclusive; good for 6 months)		\$54.00
1358	Parks and Recreation		Aquatics	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1359	Parks and Recreation		Public Swim/Lap Swim		
1360	Parks and Recreation	440040	Youth (+)		\$2.00
1361	Parks and Recreation	440040	Adult (+)		\$3.00
1362	Parks and Recreation	440040	Senior (+)		\$2.00
1363	Parks and Recreation		Multiple Admission Swim Card		
1364	Parks and Recreation	440040	Swim Passes		
1365	Parks and Recreation	440040	Swim Pass - Adults (+)	(30, 60 or 90 days)	\$3.00 x 30/60/90 Admissions = \$
1366	Parks and Recreation	440040	Swim Pass - Youth and Seniors (+)	(30, 60 or 90 days)	\$2.00 x 30/60/90 Admissions = \$
1367	Parks and Recreation	440040	Trial Fee for Water Aerobics		\$5.00
1368	Parks and Recreation		Organized Swim Teams	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1369	Parks and Recreation	450200	School Swim Teams (per hour)	With Inter-Local Agreement	\$25.00
1370	Parks and Recreation	450200	Individual lane rental – 25 yd.		\$12.00 / \$10.00 / \$48.00 / \$15.00
1371	Parks and Recreation	450200	Individual lane rental – 50M		\$19.00 / \$16.00 / \$76.00 / \$24.00
1372	Parks and Recreation	450200	Swim Meets – 25 yd.		\$132.00 / \$110.00 / \$528.00 / \$165.00
1373	Parks and Recreation	450200	Swim Meets – 50M		\$173.00 / \$144.00 / \$692.00 / \$216.00
1374	Parks and Recreation	450200	Swim Meets – Starting System (per meet)		\$25.00 / \$20.00 / \$100.00 / \$31.00
1375	Parks and Recreation	450200	Swim Meets – Touch Pad (per meet)		\$15.00 / \$12.00 / \$60.00 / \$19.00
1376	Parks and Recreation	450200	Dolphin Timers (per meet)		\$100.00
1377	Parks and Recreation	450200	Swim Meets - Timing System (per 8 lane meet)		\$500.00
1378	Parks and Recreation	450200	Operator Fee for Timing System per hour (per operator)		\$30.00
1379	Parks and Recreation	443010	Swim Meets – Spectator Fee (+) Adult/Youth		\$3.00
1380	Parks and Recreation		Westside Pool		
1381	Parks and Recreation	450200	Individual lane rental – 25 yd.		\$12.00 / \$10.00 / \$48.00 / \$15.00
1382	Parks and Recreation	450200	Individual lane rental – 50M		\$19.00 / \$16.00 / \$76.00 / \$24.00
1383	Parks and Recreation	450200	Swim Meets per hour		\$173.00 / \$144.00 / \$692.00 / \$216.00
1384	Parks and Recreation	450200	Multipurpose Room (703 sq. ft.)		\$20.00 per hour
1385	Parks and Recreation	450200	Pool Party During Operating Hours (fee includes use of Multipurpose Room and 50 guests admission for 2 hours)		\$200.00

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1386	Parks and Recreation		Public Pool Rentals	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated Two hour minimum rental for facility use that is non-contiguous to public hours of operation.	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1387	Parks and Recreation	450200	Pool Rental – >8,000 sq. ft.		\$100.00 / \$80.00 / \$400.00 / \$125.00
1388	Parks and Recreation	450200	Pool Rental – <8,000 sq. ft.		\$60.00 / \$48.00 / \$240.00 / \$75.00
1389	Parks and Recreation	450200	Armijo Water Leisure Pool		\$100.00 / \$80.00 / \$400.00 / \$125.00
1390	Parks and Recreation	450200	Gus and Goldie (per hour)		\$50.00
1391	Parks and Recreation	450200	Lifeguard rate (per hour)		\$25.00
1392	Parks and Recreation	450200	Pool Attendant (per hour)		\$20.00
1393	Parks and Recreation		Learn to Swim, Diving, Water Aerobics, Stroke, Junior Lifeguard Training, Water Safety Instructor Classes		Direct Costs - (staff, supplies, equipment) plus 25% factor to recover aquatics coordinator divided by number of expected participants plus \$7.00 nonrefundable administrative fee, plus Red Cross Materials equals <u>cost</u> of class.
1394	Parks and Recreation		Daycare Services		Resident/Non-Resident
1395	Parks and Recreation	443040	Full Day Daycare (per month) (more than 6 hours/day)		\$315.00 / \$395.00
1396	Parks and Recreation	443040	Half Day Daycare (per month) (up to 6 hours/day)		\$210.00 / \$265.00
1397	Parks and Recreation	443040	Preschool Program (per month) (9AM-1PM)		\$165.00 / \$205.00
1398	Parks and Recreation	443040	Registration fee (September–August) per child		\$60.00 / \$75.00
1399	Parks and Recreation	443040	Registration fee (June–August) per child		\$15.00 / \$20.00
1400	Parks and Recreation	443040	Late fee during operating hours every 15 minutes or portion thereof		\$5.00
1401	Parks and Recreation	443040	Late fee after 6PM every 15 minutes or portion thereof		\$10.00
1402	Parks and Recreation	443040	Late Payment Fee per child per day		\$15.00
1403	Parks and Recreation	443040	Daily rate		\$15.00 / \$20.00
1404	Parks and Recreation		Event or Activity Fees	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Flat Rate
1405	Parks and Recreation	443010	General Food Booth (per day)		\$65.00
1406	Parks and Recreation	443010	General Vendor Booth (per day)		\$45.00
1407	Parks and Recreation	443010	Art in the Park Food Vendor (per event)		\$130.00
1408	Parks and Recreation	443010	Art in the Park Craft Vendor (per event)		\$90.00
1409	Parks and Recreation	443010	Dia De Los Ninos Food Vendor (per event)		\$200.00
1410	Parks and Recreation	443010	Holiday Parade Food Vendor (per event)		\$300.00
1411	Parks and Recreation	443010	General Food Vendor for Friday Holiday Posada at San Jacinto Plaza		\$130.00
1412	Parks and Recreation	443010	Summer Concert Food Vendor (per event)		\$130.00
1413	Parks and Recreation	443010	General Food vendor Saturday and Sunday Holiday Posadas at San Jacinto Plaza		\$200.00
1414	Parks and Recreation	443010	Holiday Parade Lights/Trinkets Vendor (per event)		\$200.00
1415	Parks and Recreation	443010	16th of September Food Vendor		\$300.00
1416	Parks and Recreation	443010	4th of July Celebration Food Vendor		\$300.00
1417	Parks and Recreation	443010	Senior Games Registration, all individual events (+)		\$45.00
1418	Parks and Recreation	443010	Senior Games, 2 individual events (+)		\$15.00
1419	Parks and Recreation	443010	Senior Games, each additional individual event (+)		\$5.00
1420	Parks and Recreation	443010	Senior Games Banquet - Player & Guest Tickets		\$8.00
1421	Parks and Recreation	443010	Senior Games Additional T-Shirt		\$10.00
1422	Parks and Recreation	443010	Senior Games, Basketball Team (per team - 5 player roster)		\$30.00
1423	Parks and Recreation	443010	Senior Games, Basketball Team (per team - 10 player roster)		\$60.00
1424	Parks and Recreation	443010	Senior Games, Volleyball team (per team - 8 player roster)		\$45.00
1425	Parks and Recreation	443010	Holiday Parade (per entry <100 walking participants)		\$50.00
1426	Parks and Recreation	443010	Holiday Parade (per entry 101-200 walking participants. 200 entry maximum)		\$75.00
1427	Parks and Recreation	443010	Holiday Parade (per entry 1-3 vehicles)		\$50.00
1428	Parks and Recreation	443010	Holiday Parade (per entry 4-6 vehicles)		\$75.00
1429	Parks and Recreation		Family Camp Out Activities		Resident/Non-Resident
1430	Parks and Recreation	443010	Family Camp Out - Adults 18+ (per person)		\$10.00 / \$12.00
1431	Parks and Recreation	443010	Family Camp Out - Youth 17 and under (per person)		\$5.00 / \$6.00
1432	Parks and Recreation	443010	Special Events Entry Fee for Plaza Theater		\$10.00
1433	Parks and Recreation	443010	Community Special Event		Direct Costs - (staff, supplies, contracts, equipment) divided by number of expected participants plus \$7.00 nonrefundable administrative fee equals <u>cost</u> of event.
1434	Parks and Recreation		Skate Parks	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1435	Parks and Recreation		Carolina, Mountain View, Northeast Regional, Westside Skate Parks		
1436	Parks and Recreation	450200	Per hour		\$40.00 / \$32.00 / \$160.00 / \$50.00
1437	Parks and Recreation	450200	All day (8 hours, additional hours at hourly rate)		\$240.00 / \$192.00 / \$960.00 / \$300.00
1438	Parks and Recreation		All other Skate Parks		
1439	Parks and Recreation	450200	Per hour		\$20.00 / \$16.00 / \$80.00 / \$25.00
1440	Parks and Recreation	450200	All day (8 hours, additional hours at hourly rate)		\$120.00 / \$96.00 / \$480.00 / \$150.00
1441	Parks and Recreation		Sports Leagues & Tournaments		
1442	Parks and Recreation	443070	Sports - Adults Leagues & Tournaments		Direct Costs - (Staff, supplies, equipment, field prep, officials, governing bodies) plus 50% factor to recover sports coordinator divided by number of expected teams plus \$7.00 nonrefundable administrative fee, equals <u>cost</u> of league/tournament.

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1443	Parks and Recreation	443070	Sports - Youth Leagues & Tournaments		Direct Costs - (Staff, supplies, equipment, field prep, officials, governing bodies) plus 50% factor to recover sports coordinator divided by number of expected teams plus \$7.00 nonrefundable administrative fee, equals cost of league/tournament.
1444	Parks and Recreation		Sports Centers	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated Two hour minimum rental for facility use that is non-contiguous to public hours of operation.	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1445	Parks and Recreation		Acosta Sports Center		
1446	Parks and Recreation	450200	Multipurpose Room		\$42.00 / \$34.00 / \$168.00 / \$52.00
1447	Parks and Recreation	450200	Gym Full Court (per hour)		\$35.00 / \$28.00 / \$140.00 / \$44.00
1448	Parks and Recreation	450200	Gym Half Court (per hour)		\$18.00 / \$14.00 / \$72.00 / \$23.00
1449	Parks and Recreation	450200	Gym Full Court (per hour)-Prime Time		\$45.00 / \$36.00 / \$180.00 / \$56.00
1450	Parks and Recreation	450200	Gym Half Court (per hour)-Prime Time		\$23.00 / \$18.00 / \$92.00 / \$29.00
1451	Parks and Recreation	440040	Racquetball Court (per month) (+) Adult/Youth		\$15.00 / \$10.00
1452	Parks and Recreation	440040	Racquetball Court (per month) (+) Adult/Youth		\$2.00 / \$1.00
1453	Parks and Recreation		Nations Tobin Sports Center		
1454	Parks and Recreation	450200	Multipurpose Room		\$42.00 / \$34.00 / \$168.00 / \$52.00
1455	Parks and Recreation	450200	Small Rink Full Court (per hour)		\$35.00 / \$28.00 / \$140.00 / \$44.00
1456	Parks and Recreation	450200	Small Rink Half Court (per hour)		\$18.00 / \$14.00 / \$72.00 / \$23.00
1457	Parks and Recreation	450200	Small Rink Full Court (per hour)-Prime Time		\$45.00 / \$36.00 / \$180.00 / \$56.00
1458	Parks and Recreation	450200	Small Rink Half Court (per hour)-Prime Time		\$23.00 / \$18.00 / \$92.00 / \$29.00
1459	Parks and Recreation	440040	Boxing Room (per month) (+) Adult/Youth		\$15.00 / \$10.00
1460	Parks and Recreation	440040	Boxing Room (per day) (+) Adult/Youth		\$2.00 / \$1.00
1461	Parks and Recreation	450200	Boxing Room		\$69.00 / \$55.00 / \$276.00 / \$86.00
1462	Parks and Recreation	450200	In-Line Hockey Rink		\$75.00 / \$60.00 / \$300.00 / \$95.00
1463	Parks and Recreation		Sports Administration	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Flat Rate
1464	Parks and Recreation	443070	Player Fee – Independent Leagues–per player/per season		\$10.00
1465	Parks and Recreation	443020	Parent Class Live/On-line Session–per family per year		\$5.00
1466	Parks and Recreation	443020	Parent Class Video Session–per family per year		\$7.00
1467	Parks and Recreation	450650	Background check (+) - Biennial		\$40.00
1468	Parks and Recreation	450650	Youth Coach ID Cards – (+) Biennial		\$5.00
1469	Parks and Recreation	450650	Player ID cards (+) Youth and Adult	Youth - annually; Adult (18 years and older) every 5 years.	\$5.00
1470	Parks and Recreation	443010	Tournament Spectator Fee (+) Adult/Youth		\$2.00 / \$1.00
1471	Parks and Recreation	450650	Tournament T-Shirt		\$15.00
1472	Parks and Recreation	450650	Tournament Homerun		5 for \$25.00, 3 for \$20.00, 1 for \$10.00
1473	Parks and Recreation	450650	Banner Program (per banner)	(up to 12 months) Outfield, gym and/or internet	\$350.00
1474	Parks and Recreation	450650	Banner Program Renewal (per banner)	(up to 12 months) Outfield, gym and/or internet	\$250.00
1475	Parks and Recreation	450650	Concessions – Small – per quarter		\$150.00
1476	Parks and Recreation	450650	Concessions – Medium – per quarter		\$300.00
1477	Parks and Recreation	450650	Concessions – Large – per quarter		\$600.00
1478	Parks and Recreation		Sports Field Practice Permits		Flat Rate
1479	Parks and Recreation	450200	Practice Permit (per 90 minutes-without lights)		\$10.00
1480	Parks and Recreation	450200	Sports Field Lighting - per hour, per field		\$10.00
1481	Parks and Recreation		Sports Field Rental Games, Tournaments, Other Events (non-game "only" fields)		Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1482	Parks and Recreation	450200	Single field (per day-without lights)		\$75.00 / \$60.00 / \$300.00 / \$94.00
1483	Parks and Recreation	450200	Single field (per hour-without lights)		\$20.00 / \$16.00 / \$80.00 / \$25.00
1484	Parks and Recreation	450200	Sports Field Lighting (per hour)(per field)		\$10.00
1485	Parks and Recreation		Sports Game Fields - Game "only" Fields	Not available for rental for practice activities - Permit Required	Single fee listings are the General Admission or Flat Rate; Multiple fee listings are noted in the following order: Standard Rate; Non-Profit Rate; Commercial Rate; Non-Resident Rate
1486	Parks and Recreation		East Side Sports Complex		
1487	Parks and Recreation	450200	Field without lights		\$30.00 / \$25.00 / \$102.00 / \$36.00
1488	Parks and Recreation	450200	Field without lights (per day)		\$150.00 / \$126.00 / \$510.00 / \$180.00
1489	Parks and Recreation	450200	Full complex (per day)		\$1,200.00 / \$1,008.00 / \$4,080.00 / \$1,440.00
1490	Parks and Recreation	440040	Gate Admission Tournament/league for adult/youth per day		\$5.00 / \$2.00
1491	Parks and Recreation		Westside Sports Complex (13 flat fields)		
1492	Parks and Recreation	450200	Field without lights		\$30.00 / \$25.00 / \$102.00 / \$36.00
1493	Parks and Recreation	450200	Field without lights (per day)		\$150.00 / \$126.00 / \$510.00 / \$180.00
1494	Parks and Recreation	450200	Full complex (per day)		\$1,950.00 / \$1,560.00 / \$6,630.00 / \$2,340.00
1495	Parks and Recreation		Marty Robbins Sports Complex (4 plex diamond fields)		
1496	Parks and Recreation	450200	Field without lights		\$30.00 / \$25.00 / \$102.00 / \$36.00
1497	Parks and Recreation	450200	Field without lights (per day)		\$150.00 / \$126.00 / \$510.00 / \$180.00
1498	Parks and Recreation	450200	Full complex (per day)		\$600.00 / \$504.00 / \$2,040.00 / \$720.00
1499	Parks and Recreation		Northeast Regional Complex (4-plex diamond fields)		
1500	Parks and Recreation	450200	Field without lights		\$30.00 / \$25.00 / \$102.00 / \$36.00

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1501	Parks and Recreation	450200	Field without lights (per day)		\$150.00 / \$126.00 / \$510.00 / \$180.00
1502	Parks and Recreation	450200	Full complex (per day)		\$600.00 / \$504.00 / \$2,040.00 / \$720.00
1503	Parks and Recreation		Northeast Regional Complex (3 flat fields)		
1504	Parks and Recreation	450200	Field without lights		\$30.00 / \$25.00 / \$102.00 / \$36.00
1505	Parks and Recreation	450200	Field without lights (per day)		\$150.00 / \$126.00 / \$510.00 / \$180.00
1506	Parks and Recreation	450200	Full complex (per day)		\$450.00 / \$378.00 / \$1,530.00 / \$540.00
1507	Parks and Recreation		Blackie Chesher Sports Complex (5-plex diamond fields)		
1508	Parks and Recreation	450200	Field without lights		\$30.00 / \$25.00 / \$102.00 / \$36.00
1509	Parks and Recreation	450200	Field without lights (per day)		\$150.00 / \$126.00 / \$510.00 / \$180.00
1510	Parks and Recreation	450200	Full complex (per day)		\$750.00 / \$630.00 / \$2,550.00 / \$900.00
1511	Parks and Recreation		Blackie Chesher Sports Complex (8-flat fields)		
1512	Parks and Recreation	450200	Field without lights		\$30.00 / \$25.00 / \$102.00 / \$36.00
1513	Parks and Recreation	450200	Field without lights (per day)		\$150.00 / \$126.00 / \$510.00 / \$180.00
1514	Parks and Recreation	450200	Full complex (per day)		\$1,200.00 / \$1,008.00 / \$4,080.00 / \$1,440.00
1515	Parks and Recreation		Blackie Chesher Sports Complex (Alex Gutierrez - 1 diamond field)		
1516	Parks and Recreation	450200	Field without lights		\$30.00 / \$25.00 / \$102.00 / \$36.00
1517	Parks and Recreation	450200	Field without lights (per day)		\$150.00 / \$126.00 / \$510.00 / \$180.00
1518	Parks and Recreation	450200	Full complex (per day)		\$150.00 / \$126.00 / \$510.00 / \$180.00
1519	Parks and Recreation	450200	Sports Field Lighting (per hour)(per field)		\$10.00
1520	Parks and Recreation		Youth Development Programs	(+) Indicates Per Person 1/2 hour increment @ 1/2 hourly rate Rates are per hour unless indicated	Resident/Non-Resident
1521	Parks and Recreation	443040	Club Rec Summer Program (per week) (+)		\$40.00 / \$50.00
1522	Parks and Recreation	443040	Club Rec Youth Leader Mentor Program (per week) (+)		\$20.00 / \$25.00
1523	Parks and Recreation	443040	Afterschool Program (per week) (+)		\$5.00
1524	Parks and Recreation	443040	After School weekly payment late fee per child		\$5.00
1525	Parks and Recreation	443040	Afterschool late pick up after 6:00 pm per child		\$5.00
1526	Parks and Recreation	443070	Youth "Mini" Sports (Ages 4-7) Activity or Program		Direct Costs - (staff, supplies, equipment, volunteers) divided by number of expected participants plus \$7.00 non-refundable administrative fee, equals cost of activity/program.
1527	Parks and Recreation	443040	Youth Enrichment (Non-Sport) Activity or Program		Direct Costs - (staff, supplies, equipment) divided by number of expected participants plus \$7.00 non-refundable administrative fee, equals cost of activity/program.
1528	Parks and Recreation	443010	Trips/Excursions (Off Site)		Direct Costs - (staff, supplies, contracts, entry fees, vehicles, equipment) plus 50% factor to recover program coordinator divided by number of expected participants plus \$7.00 non-refundable administrative fee, equals cost of activity/program.
1529	Parks and Recreation	443010	Dances/Entertainment (On Site)		Direct Costs - (staff, supplies, contracts, equipment) plus 50% factor to recover program coordinator divided by number of expected participants equals cost of activity/program.
1530	Parks and Recreation		Miscellaneous Fees		Flat Rate
1531	Parks and Recreation	450200	Security Guard (per hour)	Also applied to outdoor park electric outlet access	\$20.00
1532	Parks and Recreation	450200	Park Community Garden Application & Annual Permit		\$50.00
1533	Parks and Recreation	450200	Shelter or Center Cleaning charge (per cleaning, per event, per rental per day)		\$60.00
1534	Parks and Recreation	450200	Recreation Staff Labor Rate	Per hour, per staff member	\$20.00
1535	Parks and Recreation	450200	Trash Removal per Tournament		\$500.00/hour
1536	Parks and Recreation	450200	Gym rental for other than sports use (add to gym rate – per hour) Category A		\$80.00
1537	Parks and Recreation	450200	Gym rental for other than sports use (add to gym rate – per hour) Category B		\$60.00
1538	Parks and Recreation	450200	Gym rental for other than sports use (add to gym rate – per hour) Category C		\$40.00
1539	Parks and Recreation	450200	Gym rental for other than sports use (add to gym rate – per hour) Category D		\$30.00
1540	Parks and Recreation	450200	Locker Rental at Senior Centers (per month, excludes swimming pools)		\$2.00
1541	Parks and Recreation	450200	Activity/Player Card Replacement	Per Card	\$5.00
1542	Parks and Recreation	Various	Senior Discount	50% Discount, ages 60+ years old - applies only to Leisure Interest Classes, Racquetball Courts, Weight Room, Billiards, Boxing (Monthly/Yearly fees only)	50% Discount
1543	Parks and Recreation	Various	Multiple Child Program Discount	10% Discount each child from same household (17 years or under) registering for leisure class, or mini-sports program. Does not apply to Daycare and Afterschool.	10% Discount
1544	Parks and Recreation	Various	Non-Resident Premium	25% premium for non-residents applies to all programs requiring individual registration.	25% Increase
1545	Parks and Recreation	443020	Trial usage fee for Leisure Instruction Class	Per Class (1 Time Trial)	\$5.00
1546	Parks and Recreation	450650	Ceramics - Firing (per month unlimited pieces)		\$6.00
1547	Parks and Recreation	443010	Rummage Sale/Craft Fair	Per space not to exceed 10' x 10', per day	\$5.00
1548	Parks and Recreation	443010	Senior Center Arts & Crafts Sales	Per space not to exceed 10' x 10', per day	\$5.00
1549	Parks and Recreation	443010	Senior Tournaments (billiards, horseshoe, huachas, etc.)	Per player, per event	\$2.00
1550	Parks and Recreation	450200	Catered/commercial food sales-Indoor Facilities - (Kitchen for warming, no prep)	Per Event	\$50.00
1551	Parks and Recreation	450200	Administration Fee (per permit or registered activity)		\$7.00
1552	Parks and Recreation	450200	Portable Restroom Fee	League, Tournaments and Special Events	\$150.00/mth
1553	Parks and Recreation	450200	Portable Restroom Fee (ADA)	League, Tournaments and Special Events	\$190.00/mth
1554	Parks and Recreation	450200	Cleaning Restroom Fee	Tournaments and Special Events	\$12.00/hour
1555	Parks and Recreation	441310	Amplification Fee	4 or more days in advance of event	\$15.00
1556	Zoo	440010	General Admission	Ages: Under 2 years old (must be accompanied by an adult)	Free

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1557	Zoo	440010	General Admission	Ages: 3 years old and up to 12 years old (must be accompanied by an adult)	\$7.50
1558	Zoo	440010	General Admission	Ages: 13 years old and up to 17 years old	\$9.00
1559	Zoo	440010	General Admission	Ages: 18 years old and up to 59 years old	\$12.00
1560	Zoo	440010	General Admission	Seniors 60 years old and older	\$9.00
1561	Zoo	440010	General Admission	Active Duty Military Personnel & Spouse with Valid Military ID	\$9.00
1562	Zoo	440010	General Admission	Discount to Active City Employees with Valid City ID	10% - 100% off Regular General Admission
1563	Zoo	440010	General Admission	Discount to Family of Active City Employees (accompanying City employee with Valid City ID) (up to 5 family members of city employee)	Up to 20% discount (from regular general admission price)
1564	Zoo	443060	Zoo Amenities	Regular Admission Price (All Ages)	\$2.00
1565	Zoo	443060	Zoo Amenities	Admission Price for Parents accompanying child or anyone under 42" (standing next to but not riding)	Free
1566	Zoo	443060	Zoo Amenities	Discount from Admission Price (All Ages) for El Paso Zoological Society Members. Must present membership card and valid ID up to 5 children allowed for discount.	\$0.50 discount from regular admission price
1567	Zoo	450200	Zoo Amenities	Rental of Carousel for private event in conjunction with catered event. Per hour price and must pay additional fee for attendant.	\$500.00 per hour
1568	Zoo	440010	Reservation School Group Admission - Grade 12 and under	Advance reservation & completed application required. Monday-Sunday, except for City Holiday or Zoo Special Event. School groups include: Public or private; Licensed child daycare, pre-kindergarten, kindergarten, primary, secondary and special education through grade twelve, and home school groups. Minimum # of students may apply.	\$5.00
1569	Zoo	440010	Reservation School Group Admission - Universities/Colleges	Advance reservation & completed application required. Monday-Sunday, except for City Holiday or Zoo Special Event. School groups include: Higher learning groups (universities/community colleges). Minimum # of students may apply.	\$7.50
1570	Zoo	440010	Reservation School Group Admission - Chaperones (required for any School Group)	Adult Chaperones (18 years of age or over) Ratio: 1 chaperone per 5 Headstart, Pre-K, & Kinder; 1 chaperone per 1 Special Education Student; 1 chaperone per 10 students of any other age group or upon discretion of the director.	\$7.50
1571	Zoo	440010	Advanced Bulk Ticket Purchases for Specified Zoo Partners (blocks of 250)	Ages: 3 years old and up to 12 years old. Blocks of 250 tickets (any combination of tickets for any age group).	Up to 20% discount (from regular admission price)
1572	Zoo	440010	Advanced Bulk Ticket Purchases for Specified Zoo Partners (blocks of 250)	Ages: 13 years old or older. Blocks of 250 tickets (any combination of tickets for any age group).	Up to 20% discount (from regular admission price)
1573	Zoo	440010	Advanced Bulk Ticket Purchases for Specified Zoo Partners for birthday parties (blocks of 50)	Ages: 3 years old or older. Discounted tickets for different birthday party packages offered through the Concessionaire.	20% up to 50% discount (from regular admission price)
1574	Zoo	443020	Special Program	Animal Encounter through Taste El Paso Catering Up to 50 people maximum. Will Add Walkabout encounter for parties larger than 50. Will add fee for Multiple Educators	\$75.00
1575	Zoo	450200	Facility rental - sampling	Includes 10 X 10 outdoor space, one table, two chairs. Does not include zoo staff assistance. Additional needs will be charged as per fee schedule. Indoor rental space will be charged as outlined in fee schedule. Sampling item approval required by Zoo Director.	Low Season (September-February)- \$500.00 for 4 hours; High Season (March - August) \$1,000.00 for 4 hours.
1576	Zoo	443010	Community - Event Visitor Experiences	All-inclusive ticket that allows visitors to partake in one or more of the following benefits inside the Zoo: meal or snack, craft, activity, animal experience, special access to facilities, classes, etc. not available to regular admission visitors.	\$20.00 - \$100.00
1577	Zoo	443010	Community-Event Promotions	Internet sales for holiday-type promotions such as, but not limited to, naming bugs for Valentine's Day, event t-shirts, photos, etc.	\$1.00 - \$50.00
1578	Zoo	443010	Community-Event Sponsorship	Custom sponsorship packages may include, but are not limited to: booth space, table and chair usage, ability to hand out marketing materials or goodies, tickets to the event, website and/or map advertising, in-kind, acknowledgment as sponsor on: event banner, press releases, event programs, map inserts, in email and social media, TV, radio, internet, billboards, flyers, and/or posters.	\$250.00 - \$15,000.00
1579	Zoo	450200	Facility Rental - Portrait/Interactive Photography	Wedding/engagement/family portraits/graduation/quinceanera or other portraiture of individual(s) by professional photographer/videographers or by amateurs acting in the role of a professional, involving planning/organization by Zoo staff. Maximum photo time allowed is 1 hour. Fee includes necessary staff, up to 5 people plus photographer. Additional persons pay regular Zoo admission.	\$75.00 - \$150.00
1580	Zoo	450200	Facility Rental - Commercial-Film/Photos	Any type of film or still photography for commercial purposes (movies, DVD's, publications, etc. that will gain profit). Minimum of 1 security guard required for up to 20; admission tickets not included; does not include required staff or security time. Staff/security fees will be charged as outlined in fee schedule and as required by Zoo Director; Film/video/photos allowed from public areas only; rental space needed by crew will be charged as outlined in fee schedule. Date and time must be approved 3 weeks prior. Crew size as determined by Zoo Director.	\$300.00 per hour
1581	Zoo	450200	Equipment	Individual Chairs	\$0.75 each
1582	Zoo	450200	Equipment	Tables (30"x 72")	\$8.00 each
1583	Zoo	450200	Services/event fee	Additional Staff Required by the Zoo	\$45.00/hr.
1584	Zoo	450200	Services/event fee	Security as required by the Zoo	\$30.00/hr. Supervisor, \$25.00/hr. dispatcher, guard \$22.00/hr.
1585	Zoo	440050	Parking Fee Revenue	For use of Zoo parking lot, fee per available space or vehicle	\$3.00
1586	Zoo	443020	Adventure Program	10% Discount on Adventure and Animal Encounter Programs to El Paso Zoological Society Members	10% Discount to Zoological Society Members
1587	Zoo	443020	Adventure Program	Behind the scene tour: minimum/maximum # of people applicable & ages (admission ticket not included but required).	\$25.00 per person
1588	Zoo	443020	Adventure Program	Teacher workshop I (TEKs): minimum/maximum # of people applicable (workshop only; does not include access to Zoo)	\$10.00 per person
1589	Zoo	443020	Adventure Program	Public Workshop - EPWU Discovery Center: minimum/maximum # of people applicable (workshop only does not include access to Zoo)	\$10.00 per person

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1590	Zoo	443020	Adventure Program	Public Workshop - EPWU Discovery Center only (Includes training materials);minimum/maximum # of people applicable (workshop only; does not include access to Zoo).	\$15.00 per person
1591	Zoo	443020	Adventure Program	Night Time at the Zoo Tour (2 hours); minimum/maximum # of people applicable. Adult chaperones (if required must be 18 years of age or over) . Ratio: 1 adult for every 10 minors/youth.	\$15.00 per person
1592	Zoo	443020	Adventure Program	Sleepover - ages: 7 years and over. Youths 17 and under must be accompanied by a paid adult. Ratio: 1 adult for every 10 minors/youth. 15 minimum number of participants	\$45.00 per person
1593	Zoo	443020	Adventure Program	Organized Groups Sleepover - ages: 7 years and over. Youths 17 and under must be accompanied by a paid adult. Ratio: 1 adult for every 10 minors/youth. 15 people or less.	Flat Fee \$675.00
1594	Zoo	443020	Adventure Program	Animal Produce Hunt - minimum/maximum # of people applicable (purchase of an admission ticket required). Ages 7+.	\$7.00 per person
1595	Zoo	443020	Adventure Program	Badge Programs (workshop only; does not include access to the Zoo). Minimum number of participants is 6 scouts. Ages 5+	\$15.00 per person
1596	Zoo	443020	Adventure Program	Veterinary Career Program - 2 hour program for High School students in a veterinarian program. (Clinic workshop only)	\$20.00
1597	Zoo	443020	Adventure Program	Various Camps - STARR related curriculum based. Ages 11 years old up to 13 years of age. 3 or 5 day camps offered. Minimum number of participants is 6.	\$25.00 day
1598	Zoo	443020	Adventure Program	Giraffe Animal Feeding - per item (Admission ticket required)	\$3.00
1599	Zoo	443020	Group Program	Deluxe Elephant Encounter (includes admission ticket). Maximum of 5 people. Ages 7+	\$200.00
1600	Zoo	443020	Adventure Program	Group Reservation Program - Classroom curriculum based. 4 years of age and older. Minimum/maximum # of people applicable.	\$3.00
1601	Zoo	443020	Adventure Program	Zoo at the School / Institution (offsite) - 10 up 40 students	\$115.00 first program, \$75.00 each additional program
1602	Zoo	443020	Adventure Program	Zoo at the School/Auditorium Offsite 40-200 Students	\$150.00
1603	MCAD-Art Museum	443030	Membership Fees-Art Museum	Senior Citizen	\$25.00
1604	MCAD-Art Museum	443030	Membership Fees-Art Museum	Teaching Artist	\$30.00
1605	MCAD-Art Museum	443030	Membership Fees-Art Museum	Student	\$25.00
1606	MCAD-Art Museum	443030	Membership Fees-Art Museum	Individual	\$30.00
1607	MCAD-Art Museum	443030	Membership Fees-Art Museum	Family	\$60.00
1608	MCAD-Art Museum	443030	Membership Fees-Art Museum	Active Duty Military-Individual	\$25.00
1609	MCAD-Art Museum	443030	Membership Fees-Art Museum	Active Duty Military-Family	\$55.00
1610	MCAD-Art Museum	443030	Membership Fees-Art Museum	Contributors	\$100.00
1611	MCAD-Art Museum	443030	Membership Fees-Art Museum	Supporters Circle	\$250.00
1612	MCAD-Art Museum	443030	Membership Fees-Art Museum	Collectors Circle	\$500.00
1613	MCAD-Art Museum	443030	Membership Fees-Art Museum	Sponsors Circle	\$1,000.00
1614	MCAD-Art Museum	443030	Membership Fees-Art Museum	Donors Circle	\$2,500.00
1615	MCAD-Art Museum	443030	Membership Fees-Art Museum	Founder	\$1,000.00
1616	MCAD-Art Museum	443030	Membership Fees-Art Museum	Executive	\$2,500.00
1617	MCAD-Art Museum	443030	Membership Fees-Art Museum	President	\$5,000.00
1618	MCAD-Art Museum	443030	Membership Fees-Art Museum	Collector's Club Membership - Single	\$250.00
1619	MCAD-Art Museum	MCAD-Art Museum	Membership Fees-Art Museum	Collector's Club Membership - Couple Membership	\$400.00
1620	MCAD-Art Museum	MCAD-Art Museum	Membership Fees-Art Museum	Business Membership	\$3,000-\$10,000 level
1621	MCAD-Art Museum	443030	Membership Fees-Art Museum	Senior Citizen Couple	\$35.00
1622	MCAD-Art Museum	443030	Membership Fees-Art Museum	Los Tastemakers	\$60.00
1623	MCAD-Art Museum	450200	Outside caterer fee	Vendor fee to use museum	15% of Caterers fee
1624	MCAD-Art Museum	450200	Facility rental fees	Entire Museum	\$10,000.00
1625	MCAD-Art Museum	450200	Facility rental fees	Wedding receptions/ceremonies/Bar mitzvahs/Hallmark Birthdays (15,16); includes Lobby, Gateway, Cont II, Insurance Podium/Microphone, risers (no dancing)	\$5,000 flat fee
1626	MCAD-Art Museum	450200	Facility rental fees	Rogers Grand Lobby	\$750.00 for up to 4 hrs./\$1,250.00 for up to 8 hrs.
1627	MCAD-Art Museum	450200	Facility rental fees	2nd Floor lobby/Mezzanine	\$750.00 for up to 4 hrs./\$1,250.00 for up to 8 hrs.
1628	MCAD-Art Museum	450200	Facility rental fees	Seminar Room/ Creation Lab	\$500.00 for up to 4 hrs./\$750.00 for up to 8 hrs.
1629	MCAD-Art Museum	450200	Facility rental fees	Gateway Gallery	\$1,750.00 for up to 4 hrs./\$3,250.00 for up to 8 hrs.
1630	MCAD-Art Museum	450200	Facility rental fees	Contemporary II	\$1,750.00 for up to 4 hrs./\$3,250.00 for up to 8 hrs.
1631	MCAD-Art Museum	450200	Facility rental fees	Theater/Auditorium	\$625.00 for up to 2 hours
1632	MCAD-Art Museum	450200	Facility rental fees	Theater/Auditorium	\$1,250.00 for up to 4 hrs./\$1,750.00 for up to 8 hrs.
1633	MCAD-Art Museum	450200	Facility rental fees	Larry Francis Board Room	\$500.00 for up to 4 hrs./\$750.00 for up to 8 hrs.
1634	MCAD-Art Museum	450200	Facility rental fees	Lecture/Executive Dining Room	\$500.00 for up to 4 hrs./\$750.00 for up to 8 hrs.
1635	MCAD-Art Museum	450200	Facility rental fees	Makers Space	\$500.00 for up to 4 hrs./\$750.00 for up to 8 hrs.
1636	MCAD-Art Museum	450200	Facility rental fees	Classrooms (each)	\$500.00 for up to 4 hrs./\$750.00 for up to 8 hrs.
1637	MCAD-Art Museum	450200	Facility rental fees	Outdoor Seating Area	\$1,750.00 for up to 4 hrs./\$3,250.00 for up to 8 hrs.
1638	MCAD-Art Museum	450200	Facility object rental fees	Museum Décor- vases, fabric, lighting (on site only)	\$50.00 per hour
1639	MCAD-Art Museum	443020	Book-bunch session fees	Members & non-members	Members free/non-members \$10.00/employees \$9.00
1640	MCAD-Art Museum	450200	Facility object rentals	Chairs	\$2.00 each
1641	MCAD-Art Museum	450200	Facility object rentals	Easels	\$7.00 each
1642	MCAD-Art Museum	450200	Facility object rentals	Tables (8', 6', 48" round)	\$10.00 each
1643	MCAD-Art Museum	450200	Facility object rentals	Café Tables (36" square black , 30 available)	\$10.00 each
1644	MCAD-Art Museum	450200	Facility object rentals	Seminar Tables (2'x6', 7 available)	\$12.00 each
1645	MCAD-Art Museum	450200	Facility object rentals	Podium/sound system	\$50.00
1646	MCAD-Art Museum	450200	Facility object rentals	Riser (4' x 5' 1/2"; 2 available)	\$25.00 each
1647	MCAD-Art Museum	450200	Facility object rentals	Slide Projector	\$25.00 each
1648	MCAD-Art Museum	450200	Facility object rentals	TV/VCR	\$25.00
1649	MCAD-Art Museum	450200	Facility object rentals	Tent (20' x 40')	\$300.00
1650	MCAD-Art Museum	450200	Facility object rentals	Piano	\$300.00

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1651	MCAD-Art Museum	450200	Facility object rentals	Security Officer	\$30.00 per hour
1652	MCAD-Art Museum	450200	Facility object rentals	Audio Visual Operator	\$30.00 per hour
1653	MCAD-Art Museum	450200	Facility object rentals	Event staff (each)	\$30.00 per hour
1654	MCAD-Art Museum	450200	Exhibition rental fees	Permanent Collection/Curated In-house	\$1,500.00 minimum - \$10,000.00 maximum
1655	MCAD-Art Museum	450650	One time use copyright release for photography	Copyright	Up to \$75.00 per image
1656	MCAD-Art Museum	450650	Object loan fee	Permanent Collection Lending	Up to \$100.00 per work of art
1657	MCAD-Art Museum	443020	Lectures (High Art High Noon)	Members & non-members	\$5.00 members / \$10.00 non-members/employees \$9.00
1658	MCAD-Art Museum	443020	Teacher Workshops Fees	Program Registration	Non Member: 3hr - \$35/ 4hr - \$40 / 5 hr - \$45 / 6 hr - \$50 Members 20% Discount of Non- Members fees
1659	MCAD-Art Museum	440000	Exhibition Admission fees	Entry fees (Adults) - Non member	\$10.00
1660	MCAD-Art Museum	440000	Exhibition Admission fees	Entry fees (members)	\$5.00
1661	MCAD-Art Museum	443020	Art classes fees*	4-day Summer Art Camps (ages 6 to 13)	\$75.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1662	MCAD-Art Museum	443020	Art classes fees*	4-day Summer Art Camps-clay (ages 6 to 13)	\$86.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1663	MCAD-Art Museum	443020	Art classes fees*	8-day Summer Art Camps-clay (ages 6 to 13)	\$170.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1664	MCAD-Art Museum	443020	Art classes fees*	8 session Kids Classes (ages 6 to 13)	\$80.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1665	MCAD-Art Museum	443020	Art classes fees*	8 session Kids Classes-clay (ages 6 to 13)	\$95.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1666	MCAD-Art Museum	443020	Art classes fees*	8 session Adult Classes (ages 14 and above)	\$80.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1667	MCAD-Art Museum	443020	Art classes fees*	8 session Adult Classes-clay (ages 14 and above)	\$95.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1668	MCAD-Art Museum	443020	Art classes fees*	4 session Parent/Child classes	\$46.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1669	MCAD-Art Museum	443020	Art classes fees*	6 Session Adult Classes - (ages 14 and above)	\$59.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1670	MCAD-Art Museum	443020	Art classes fees*	6 Session Youth Classes - (ages 6 to 18)	\$46.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1671	MCAD-Art Museum	443020	Art classes fees*	1-day Family Workshops (ages 3 and above)	\$12.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1672	MCAD-Art Museum	443020	Art classes fees*	1-day Youth Workshops (ages 6 to 18)	\$38.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1673	MCAD-Art Museum	443020	Art classes fees*	1-day Adult Workshops (ages 14 and above) Batik Technique	\$55.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1674	MCAD-Art Museum	443020	Art classes fees*	1-day Adult Workshops (ages 14 and above)	\$38.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1675	MCAD-Art Museum	443020	Art classes fees*	Open Studio/Class	Up to \$100.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1676	MCAD-Art Museum	443020	Art classes fees*	Artist Workshop (Artist as students)	Up to \$1000.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1677	MCAD-Art Museum	443020	Art classes fees*	Independent Study	Up to \$75.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1678	MCAD-Art Museum	443020	Art classes fees*	6 Session Adult Classes - Clay (ages 14 and Up)	\$60.00 members / \$75.00 non members/employees \$67.00
1679	MCAD-Art Museum	443020	Art classes fees*	6 Session Youth Classes - Clay (ages 6 to 18 years)	\$75.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1680	MCAD-Art Museum	443020	Art classes fees*	8 Day Summer Art Camps (ages 6-13 years)	\$150.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1681	MCAD-Art Museum	443020	Art classes fees*	1 Session Pre-K and Adult (ages 3 to 5 years old)	\$15.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1682	MCAD-Art Museum	443010	Event Fees	1 Performance/Concert Admission	Free for members/\$5.00 non-members
1683	MCAD-Art Museum	443020	Art classes fees*	1 Day Supervised Lunch (ages 6 to 14 years), Lunch not Included	\$5.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.
1684	MCAD-Art Museum	443020	Third Thursdays	Adult Programming	\$7.00 for members/\$10.00 non-members/\$9.00 employees
1685	MCAD-Art Museum	443020	Tour + Studio	Special programming	\$15.00 non members/ Members 20% Discount of non- member fees/ Employees10% Discount of non-member fees.

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1686	MCAD-History Museum	443030	Membership fees- History Museum	Student	\$25.00
1687	MCAD-History Museum	443030	Membership fees- History Museum	Senior Citizen	\$25.00
1688	MCAD-History Museum	443030	Membership fees- History Museum	Active Duty Military - Individual	\$25.00
1689	MCAD-History Museum	443030	Membership fees- History Museum	Teaching Artist	\$30.00
1690	MCAD-History Museum	443030	Membership fees- History Museum	Senior Citizen Couple	\$35.00
1691	MCAD-History Museum	443030	Membership fees- History Museum	Business Membership	\$3,000 - \$10,000
1692	MCAD-History Museum	443030	Membership fees- History Museum	Military Family active duty	\$55.00
1693	MCAD-History Museum	443030	Membership fees- History Museum	Individual	\$30.00
1694	MCAD-History Museum	443030	Membership fees- History Museum	Family	\$60.00
1695	MCAD-History Museum	443030	Membership fees- History Museum	Contributor	\$100.00
1696	MCAD-History Museum	443030	Membership fees- History Museum	Supporters Circle	\$250.00
1697	MCAD-History Museum	443030	Membership fees- History Museum	Collectors Circle	\$500.00
1698	MCAD-History Museum	443030	Membership fees- History Museum	Sponsors Circle	\$1,000.00
1699	MCAD-History Museum	443030	Membership fees- History Museum	Corporate	\$1,000.00
1700	MCAD-History Museum	450200	Facility Rental Fees	1st floor orientation theatre	\$150.00 for up to 4 hrs./ \$275.00 for up to 8 hrs.
1701	MCAD-History Museum	450200	Facility Rental Fees	1st floor seminar room	\$150.00 for up to 4 hrs./ \$275.00 for up to 8 hrs.
1702	MCAD-History Museum	450200	Facility Rental Fees	1st floor activity classroom	\$100.00 for up to 4 hrs./ \$175.00 for up to 8 hrs.
1703	MCAD-History Museum	450200	Facility Rental Fees	1st Floor Lobby	\$500.00 for up to 4 hrs./ \$950.00 for up to 8 hrs.
1704	MCAD-History Museum	450200	Facility Rental Fees	2nd floor board room	\$150.00 for up to 4 hrs./ \$275.00 for up to 8 hrs.
1705	MCAD-History Museum	450200	Facility Rental Fees	2nd floor lecture room (activity classroom)	\$100.00 for up to 4 hrs./ \$175.00 for up to 8 hrs.
1706	MCAD-History Museum	450200	Facility Rental Fees	2nd Floor lobby	\$500.00 for up to 4 hrs./ \$950.00 for up to 8 hrs.
1707	MCAD-History Museum	450200	Facility Rental Fees	Outdoor Garden Terrace	\$500.00 for up to 4 hrs./ \$950.00 for up to 8 hrs.
1708	MCAD-History Museum	450200	Facility Rental Fees	Digital Wall Pavilion	\$500.00 for up to 4 hrs./ \$950.00 for up to 8 hrs.
1709	MCAD-History Museum	450200	Facility Rental Fees	Entire 1st Floor	\$3,000.00 for 4 hrs., \$6,000.00 for 8
1710	MCAD-History Museum	450200	Facility Rental Fees	Entire 2nd Floor	\$3,000.00 for 4 hrs., \$6,000.00 for 8
1711	MCAD-History Museum	450200	Facility Rental Fees	Entire Museum.	\$6,000.00 for 4 hrs., \$10,000.00 for 8
1712	MCAD-History Museum	450200	Facility Object Rental Fees	Chairs	\$2.00 each
1713	MCAD-History Museum	450200	Facility Object Rental Fees	Table (5' rectangular)	\$10.00 per table
1714	MCAD-History Museum	450200	Facility Object Rental Fees	Tables (round)	\$12.00 per table
1715	MCAD-History Museum	450200	Facility Object Rental Fees	Table Cloths	\$7.00 ea.
1716	MCAD-History Museum	450200	Facility Object Rental Fees	Outdoor heater	\$20.00/hr
1717	MCAD-History Museum	450200	Facility Object Rental Fees	Check-In Table	\$25.00
1718	MCAD-History Museum	450200	Facility Object Rental Fees	Podium/lectern	\$15.00
1719	MCAD-History Museum	450200	Facility Object Rental Fees	Sound system	\$50.00
1720	MCAD-History Museum	450200	Facility Object Rental Fees	Overhead Projector	\$25.00
1721	MCAD-History Museum	450200	Facility Object Rental Fees	Electronic media projector	\$25.00
1722	MCAD-History Museum	450200	Facility Object Rental Fees	TV/VCR	\$25.00
1723	MCAD-History Museum	450200	Facility Object Rental Fees	Security Officer (each)	\$30.00/hour per officer
1724	MCAD-History Museum	450200	Facility Object Rental Fees	Audio/Video Operator (each)	\$30.00/hour per operator
1725	MCAD-History Museum	450200	Facility Object Rental Fees	Event staff (each)	\$30.00/hour per staff person
1726	MCAD-History Museum	443020	Instructional Fees	4 Day History Camps (all) (Ages 6-13)	\$60.00 members / \$75.00 non members / \$68.00 employees
1727	MCAD-History Museum	443020	Instructional Fees	8 session Adult Classes (ages 14 and above)	\$64.00 members / \$80.00 non members / \$72.00 employees
1728	MCAD-History Museum	443020	Instructional Fees	8 Session Adult Classes with take home project (ages 15 and above)	\$72.00 members / \$90.00 non members / \$81.00 employees
1729	MCAD-History Museum	443020	Instructional Fees	4 Session Parent/Child Craft Classes	\$38.00 members / \$46.00 non members / \$41.00 employees
1730	MCAD-History Museum	443020	Instructional Fees	6 Session Adult Classes - (ages 14 and above)	\$48.00 members / \$59.00 non members / \$54.00 employees
1731	MCAD-History Museum	443020	Instructional Fees	6 Session Youth Classes with take home project (ages 6-18)	\$38.00 members / \$46.00 non members / \$41.00 employees
1732	MCAD-History Museum	443020	Instructional Fees	1-Day Adult Workshop with take home project (4 hr.)	\$45.00 members / \$55.00 non members / \$49.00 employees
1733	MCAD-History Museum	443020	Instructional Fees	1-Day 4 hr. Youth Workshop with take home project (4 hr.)	\$30.00 members / \$38.00 non members / \$34.00 employees
1734	MCAD-History Museum	443020	Instructional Fees	1-Day 2 hr. Youth Workshop with take home project (2 hr.)	\$15.00 for members / \$19.00 for non-members / \$17.00 employees
1735	MCAD-History Museum	443020	Instructional Fees	Special programming	\$5.00 for members / \$10.00 for non-members / \$9.00 employees
1736	MCAD-History Museum	443020	Instructional Fees	Event fees - for special adult classes (18 and older)	\$10.00 for members / \$20.00 for non-members / \$18.00 employees
1737	MCAD-History Museum	443020	Instructional Fees	Event Fees - Museum Special Event Fees (per Person)	Members - \$5.00 for up to 4 hrs./\$10.00 for up to 8 hrs. Non-members - \$10.00 for up to 4 hrs./\$20.00 for up to 8 hrs.
1738	MCAD-History Museum	443020	Instructional Fees	Tour Fees -Special hands on programs for school groups	\$2.00 per student plus cost of program materials
1739	MCAD-History Museum	443020	Instructional Fees	Tour Fees -Special history tours of El Paso	Members - \$25.00 for up to 4 hrs./\$50.00 for up to 8 hrs. Non-members - \$40.00 for up to 4 hrs./\$80.00 for up to 8 hrs. Employees - \$36.00 for up to 4 hrs./\$72.00 for up to 8 hrs.
1740	MCAD-History Museum	443020	Instructional Fees	Tour Fees - Special history tours outside of El Paso County	Cost plus 15% administration costs
1741	MCAD-History Museum	450200	Exhibition rental fees	Permanent Collection/Curated in-house	\$500 min to \$10,000 max
1742	MCAD-History Museum	450200	Exhibition rental fees	One time use copyright releases for photography	Up to \$75.00 per image
1743	MCAD-History Museum	443010	Event Fees	Fees for lectures	\$5.00 for members / \$10.00 for non-members

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1744	MCAD-History Museum	443010	Event Fees	Special event with Lecturer/entertainment	Cost plus 15% administration costs
1745	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Teacher/Military/Senior	\$20.00
1746	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Student	\$15.00
1747	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Individual	\$25.00
1748	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Family	\$40.00
1749	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Military Family	\$35.00
1750	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Folsom	\$100.00
1751	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Clovis	\$250.00
1752	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Keystone	\$500.00
1753	MCAD-Archeology Museum	443030	Membership fees- Archeology Museum	Chert (Corporate circle)	\$1,000.00
1754	MCAD-Archeology Museum	450200	Facility Rental Fees	Entire Museum.	\$500.00 for up to 4 hrs./\$1,200.00 for up to 8 hrs.
1755	MCAD-Archeology Museum	450200	Facility Rental Fees	Auditorium Gallery	\$150.00 for up to 4 hrs./\$350.00 for up to 8 hrs.
1756	MCAD-Archeology Museum	450200	Facility Rental Fees	Gazebo	\$150.00 for up to 4 hrs./\$300.00 for up to 8 hrs.
1757	MCAD-Archeology Museum	450200	Facility Rental Fees	Lab Room	\$75.00 for up to 4 hrs./ \$150.00 for up to 8 hrs.
1758	MCAD-Archeology Museum	450200	Facility Object Rental Fees	Security Officer (each)	\$30.00/hour
1759	MCAD-Archeology Museum	450200	Facility Object Rental Fees	Audio Visual Operator (each)	\$30.00/hour
1760	MCAD-Archeology Museum	450200	Facility Object Rental Fees	Event staff (each)	\$30.00/hour
1761	MCAD-Archeology Museum	443020	Instructional Fees	Camp Fees for all camps (per child up to age to 14)	Up to \$55.00 for members/up to \$70.00 for non-members/Up to \$63.00 for employees
1762	MCAD-Archeology Museum	443020	Instructional Fees	Parent/child workshop (1 parent and up to 2 children)	Up to \$25.00 for members/Up to \$35.00 non-members/Up to \$31.00 employees
1763	MCAD-Archeology Museum	443020	Instructional Fees	Child workshop (ages 6-17)	Up to \$20.00 for members/Up to \$35.00 non-members/Up to \$31.00 employees
1764	MCAD-Archeology Museum	443020	Instructional Fees	Adult workshops (ages 18 and older)	Up to \$50.00 for members plus materials cost/Up to \$75.00 for non-members plus materials cost/Up to \$67.00 for employees plus materials cost
1765	MCAD-Archeology Museum	443020	Instructional Fees	Conference Fees	\$35.00 + material fee per person-pre registration/\$45.00 + material fee per person at the door/\$28.00 + material fee for students w/ID/\$40.00 + material fee for employees
1766	MCAD-Archeology Museum	443010	Event Fees	Museum special events fees (per person)	Members up to \$50.00/Non members up to \$85.00
1767	MCAD-Archeology Museum	443020	Instructional Fees	Creative workshops	Up to \$25.00 for up to 4 hours for members, up to \$40.00 for up to 4 hours for non-members, \$36.00 for up to 4 hours for employees
1768	MCAD-Archeology Museum	443010	Tour Fees	Archeological tours - in El Paso County	\$50.00 for up to 8 hours and \$25.00 for up to 4 hours for members; \$80.00 for up to 8 hours and \$40.00 for up to 4 hours for non-members
1769	MCAD-Archeology Museum	443010	Tour Fees	Archeological tours - outside of El Paso	Cost + 15% administration costs
1770	MCAD-Archeology Museum; MCAD-History Museum	443010	Event Fees	Vendor fees for onsite commercial vendors	Up to \$25.00 members/Up to \$35.00 non-members
1771	MCAD-Archeology Museum; MCAD-History Museum	443020	Instructional Fees	One Day Camp Fee (per child up to age of 14)	Up to \$15.00 members/Up to \$20.00 non-members/Up to \$18.00 employees
1772	MCAD-Archeology Museum; MCAD-History Museum	450200	Object loan fee	Permanent Collection Lending	Up to \$100.00 per object
1773	MCAD-Archeology Museum; MCAD-History Museum	450200	Exhibit furniture loan fee	Display Cases + Bonnets Lending	\$35.00 per display case + bonnet (glass cap)
1774	MCAD-Archeology Museum; MCAD-History Museum	443010	Event Fees	Admission Fees to special art, culture and heritage events, competitions and/or programs	\$1.00 to \$100.00 per person
1775	MCAD-Cultural Affairs Division	450650	Miscellaneous non-operating revenues	Vendor booth fees for cultural and heritage tourism events	Up to \$200.00 per booth for food, arts & crafts vendors
1776	MCAD-Cultural Affairs Division	443010	Event Fees	Admission Fees to special art, culture and heritage events, competitions and/or programs	\$1.00 to \$100.00 per person
1777	Museum and Cultural Affairs Department - Public Art	450650	Miscellaneous non-operating revenues	Application Fee for request to customize illumination of Artwork called 1-10 corridor aesthetic improvement project	\$50 / \$45 non-profit
1778	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) with 6 months notice	First object - \$150.00 per object/per venue; each additional object - \$50.00/venue; with less than six months notice
1779	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (US) without 6 months notice	First object - \$2,500.00 per object/per venue; each additional object - \$150.00/venue
1780	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (Foreign) with 9 months notice	First object - \$300.00 per object/per venue; each additional object - \$200.00/venue
1781	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- Non-profit institution (Foreign) without 9 months notice	First object - \$400.00 per object/per venue; each additional object - \$300.00/venue
1782	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (US) with a minimum of 6 months notice	First object - \$500.00 per object/per venue; each additional object - \$400.00/venue
1783	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (US) with less than 6 months notice	First object - \$750.00 per object/per venue; each additional object - \$650.00/venue
1784	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (foreign) with 9 months notice	First object - \$1,500.00 per object/per venue; each additional object - \$1,400.00/venue
1785	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Object loan fee- For-profit institution (foreign) without 9 months notice	First object - \$2,500.00 per object/per venue; each additional object - \$2,400.00/venue
1786	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Fees for exhibitions organized by the El Paso Museum of Art, El Paso Museum of Archaeology or El Paso Museum of History	Up to 10 objects - \$5,000.00: 11-20 objects - \$7,500.00; 21-30 objects - \$10,000.00: and so forth at a rate of \$2,500.00 per additional 10 objects
1787	MCAD-Museums Division	450650	Miscellaneous non-operating revenues	Fees for extended loans (over one year)	\$100.00 per object/per year up to \$5,001.00

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1788	Aviation	441220	FTZ Transaction Fees	Transaction Fee	\$15.00
1789	Aviation	441220	FTZ Transaction Fees	High Volume Admissions 0-150	\$15.00
1790	Aviation	441220	FTZ Transaction Fees	High Volume Admissions 151-300	\$12.00
1791	Aviation	441220	FTZ Transaction Fees	High Volume Admissions > 301	\$10.00
1792	Aviation	441220	FTZ Transaction Fees	Blanket Admission	\$100.00
1793	Aviation	441220	FTZ Transaction Fees	Training Seminar	\$150.00
1794	Aviation	441220	FTZ Transaction Fees	Weekly Transportation and Exportation	\$30.00
1795	Aviation	441220	FTZ Transaction Fees	Weekly Entry	\$30.00
1796	Aviation	441220	FTZ Transaction Fees	Direct Delivery Admission, Daily cumulative 214	\$75.00
1797	Aviation	441220	FTZ Transaction Fees	Direct Delivery Admission, Subsequent 214	\$15.00
1798	Aviation	441220	FTZ Transaction Fees	Cartage Document Fee	\$15.00
1799	Aviation	441220	FTZ Transaction Fees	Application Fee, Subzone	\$10,000.00
1800	Aviation	441220	FTZ Transaction Fees	Application Fee, New General Purpose Site (Minor Boundary Modification)	\$3,000.00
1801	Aviation	441220	FTZ Transaction Fees	Application Fee, Expansion Site (Magnet)	\$5,000.00
1802	Aviation	441220	FTZ Transaction Permit	Activation Fee, General Purpose Site	\$2,000.00
1803	Aviation	441220	FTZ Transaction Permit	Activation, Sub-Zone Fee	\$5,000.00
1804	Aviation	441220	FTZ Transaction Permit	Alteration Request	\$100.00
1805	Aviation	441220	FTZ Transaction Permit	Perishables Storage Fee	Per day: \$5/hour for first 6 hours; \$24/day for 6 hours or more, capped at 24 hours.
1806	Aviation	441220	FTZ Transaction Permit	Annual Subzone Fee, per Site in GP Zone	\$15,000.00
1807	Aviation	441220	FTZ Transaction Permit	Annual Subzone Fee, per Site outside GP Zone	\$20,000.00
1808	Aviation	404122	FTZ Transaction Permit	Annual Fee, Manufacturing Operator	\$15,000.00
1809	Aviation	404122	FTZ Transaction Permit	Annual Fee, Distribution Site Operator	\$20,000.00
1810	Aviation	403046	Customer Facility Charge	Fee imposed by the City of El Paso and collected by On-Airport Car Rental Concessionaires on a per transaction day basis.	\$3.50 per transaction day
1811	Aviation	430110	Aircraft Parking (Dead Storage)	Under 80,000 lbs.	\$30.00/day
1812	Aviation	430110	Aircraft Parking (Dead Storage)	Over 80,000 lbs.	\$100.00/day
1813	Aviation	430100	Fuel Flowage Fees	Fuel Flowage Fees	\$0.08 per gallon
1814	Aviation	430220	Annual Shuttle Service Permit	Application	\$150.00 per vehicle
1815	Aviation	430200	Off-Airport Rental Car Permit	Off-Airport Rental Car Permit	10% gross receipts
1816	Aviation	430220	Annual Taxicab Permit	Annual Taxicab Permit	\$250.00 per vehicle or \$20.83/mo.
1817	Aviation	430360	Cost Recovery Rates	SIDA Badge Issue	\$110.00
1818	Aviation	430360	Cost Recovery Rates	AOA Badge Issue	\$45.00
1819	Aviation	430360	Cost Recovery Rates	AOA Badge Renewal	\$35.00
1820	Aviation	430380	Cost Recovery Rates	SIDA/ Sterile area badge renewal	\$70.00
1821	Aviation	430360	Cost Recovery Rates	Reimbursement for Lost Not Returned Badges	\$110.00
1822	Aviation	430050, 430060, 430070	Cost Recovery Rates	Landing Fee (Signatory)	Will be based on Rates & Charges
1823	Aviation	430050, 430060, 430070	Cost Recovery Rates	Landing Fee (Non-Signatory)	Will be based on Rates & Charges
1824	Aviation	430130	Cost Recovery Rates	Terminal Rental (Signatory)	Will be based on Rates & Charges
1825	Aviation	430130	Cost Recovery Rates	Terminal Rental (Non-Signatory)	Will be based on Rates & Charges
1826	Aviation	430130	Cost Recovery Rates	Daily Terminal Rental Rate (Non-Signatory) - Terminal Rate (Non-Signatory) divided by 360 days X Number of Rented Square Feet = Daily Terminal Rental Rate	Will be based on Rates & Charges
1827	Aviation	430310	Cost Recovery Rates	Electricity Surcharge / Telecommunication Charge	Will be based on Rates & Charges
1828	Aviation	430260	Cost Recovery Rates	City-Owned Loading Bridge Charge per Turn Around	\$125.00
1829	Aviation	430260	Cost Recovery Rates	Equipment Parking Rentals (per preferentially assigned)	\$2.50 sq. ft. /yr.
1830	Aviation	430300	Cost Recovery Rates	Security Screening Fee Per Enplaned Passenger	Will be based on Rates & Charges
1831	Aviation	430300	Cost Recovery Rates	International Arrivals Area Charge per Deplaned International Passenger	Will be based on Rates & Charges
1832	Aviation	405067	Cost Recovery Rates	Administrative Charge for Work Completed by the El Paso International Airport.	Work completed by El Paso International Airport on behalf of airport tenants will be assessed an administrative charge of \$40.00 when the costs for such work exceeds \$100.00.
1833	Aviation	430040	Public Parking Short Term (ST)	ST 0 – 10 min.	Free
1834	Aviation	430040	Public Parking Short Term (ST)	ST 11 min – 1 hr.	\$1.00
1835	Aviation	430040	Public Parking Short Term (ST)	ST Each Additional Hour	\$1.00
1836	Aviation	430040	Public Parking Short Term (ST)	ST Max each 24 hrs.	\$15.00
1837	Aviation	430040	Public Parking Long Term (LT)	LT 0 – 10 min	Free
1838	Aviation	430040	Public Parking Long Term (LT)	LT 11 min. - 1 hr.	\$1.00
1839	Aviation	430040	Public Parking Long Term (LT)	LT Each Additional Hour	\$1.00
1840	Aviation	430040	Public Parking Long Term (LT)	LT Max. each 24 hrs.	\$7.00
1841	Aviation	430040	Oversized Vehicle Parking Fee	Fee for parking of oversized vehicles such as motor homes, buses, utility vehicles, etc.	Double the otherwise applicable Public Parking Short Term & Long Term Parking Fee
1842	Aviation	430040	Premium Parking Fee	Reserved Parking Space	\$20.00 per day
1843	Aviation	430220	Transportation-for-hire TNC Vehicle Fee	Transportation-for-hire Trip Fee / Per TNC Trip Originating or Ending at the Airport	\$2.00 per trip
1844	Aviation	430030	Cost Recovery Rates	Daily Cargo Building Rental Rate - Cargo Building Rate divided by 360 days X Number of Rented Square Feet = Daily Cargo Building Rental Rate	\$0.018 per square foot per day
1845	Public Health		FOOD		
1846	Public Health	441380	Temporary Establishment	Exposed or Unexposed Food	\$79.00 plus applicable tech fee
1847	Public Health	441380	Recurrent Establishment	Exposed or Unexposed Food	\$265.00 plus applicable tech fee
1848	Public Health	441380	Seasonal Establishment	Exposed or Unexposed Food	\$158.00
1849	Public Health	441380	Home Child Care Facility	12 or less	\$79.00
1850	Public Health	441380	Day Care Center	More Than 12 Recipients	\$170.00
1851	Public Health	441380	Charitable/Non-Profit Organization	Exempt from permit and license fees.	EXEMPT
1852	Public Health	441380	Mobile Food Establishment	Exposed Food or Unexposed Food	\$163.00
1853	Public Health	441380	Food Service Establishment Food Product Establishment	Under 3,000 Square Feet	\$174.00 plus applicable tech fee
1854	Public Health	441380	Food Service Establishment Food Product Establishment	3,001 To 6,000 Square Feet	\$344.00 plus applicable tech fee
1855	Public Health	441380	Food Service Establishment Food Product Establishment	6,001 To 9,000 Square Feet	\$515.00 plus applicable tech fee
1856	Public Health	441380	Food Service Establishment Food Product Establishment	9,001 Or More Square Feet	\$685.00 plus applicable tech fee
1857	Public Health	441380	Outdoor Market	Outdoor produce sales	\$163.00 plus applicable tech fee
1858	Public Health	441380	Adult Foster Care Home/Private Care Home	4 Or Less Care Recipients	\$79.00
1859	Public Health	441380	Personal Care Home	5-8 Care Recipients	\$105.00
1860	Public Health	441380	Personal Care Home	9-18 Care Recipients	\$158.00
1861	Public Health	443060	Booklets	Chapter 9.12	\$5.00
1862	Public Health	443060	Booklets	Texas Food Establishment Rules	\$10.00
1863	Public Health	411090	Plan Review	Under 3,000 Square Feet	\$105.00 plus applicable tech fee
1864	Public Health	411090	Plan Review	3,001 To 6,000 Square Feet	\$158.00 plus applicable tech fee
1865	Public Health	411090	Plan Review	6,001 To 9,000 Square Feet	\$210.00 plus applicable tech fee

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1866	Public Health	411090	Plan Review	More Than 9,000 Square Feet	\$263.00 plus applicable tech fee
1867	Public Health	431180	Site Assessment	Under 200 Sq. Ft-No Potentially Hazardous Food, Mobile, Recurrent, Outdoor Market, Home Day Care, Adult, Foster Or Personal Care. Meat establishment/warehouse/food processing plant under direct supervision of an authorized Federal or State inspection agency.	\$47.00 plus applicable tech fee
1868	Public Health	431180	Site Assessment	Under 3,000 Square Feet	\$105.00 plus applicable tech fee
1869	Public Health	431180	Site Assessment	3,001 To 6,000 Square Feet	\$158.00 plus applicable tech fee
1870	Public Health	431180	Site Assessment	6,001 To 9,000 Square Feet	\$210.00 plus applicable tech fee
1871	Public Health	431180	Site Assessment	More Than 9,000 Square Feet	\$263.00 plus applicable tech fee
1872	Public Health	441190	Re-Inspection Fee	Re-Inspection	\$85.00 plus applicable tech fee
1873	Public Health	441380	Food Establishment Permit	Duplicate	\$15.00
1874	Public Health	441390	Food Handler/Manager	Duplicate	\$15.00
1875	Public Health	431190	Hazard Analysis And Critical Control Point	Three Times The License Amount Based On Type Of Food Establishment	VARIES
1876	Public Health	443060	Signs	Ground Meat	\$1.00
1877	Public Health	443060	Signs	Hand wash	\$1.00
1878	Public Health	443060	Signs	Oyster	\$1.00
1879	Public Health	443060	Signs	Buffet	\$1.00
1880	Public Health	443060	Signs	Smoking	\$1.00
1881	Public Health	443060	Signs	Food Safety (Restrooms)	\$1.00
1882	Public Health	441530	Application Annual Processing Fee		\$53.00
1883	Public Health	441540	Condemnation Fee	Under 500 Lbs.	N/C
1884	Public Health	441540	Condemnation Fee	501 Lbs. To 1,000 Lbs.	\$53.00
1885	Public Health	441540	Condemnation Fee	1,001 To 3,000 Lbs.	\$105.00
1886	Public Health	441540	Condemnation Fee	3,001 To 5,000 Lbs.	\$210.00
1887	Public Health	441540	Condemnation Fee	5,001 To 10,000 Lbs.	\$315.00
1888	Public Health	441540	Condemnation Fee	10,001 To 25,000 Lbs.	\$420.00
1889	Public Health	441540	Condemnation Fee	25,001 To 40,000 Lbs.	\$525.00
1890	Public Health	441540	Condemnation Fee	Over 40,000 Lbs.	\$630.00
1891	Public Health	441550	Fire/Accident Investigation	Per Inspector/per hour (With A Minimum One (1) Hour Charge	\$53.00
1892	Public Health	441090	HACCP Plan Review	Originating Establishment (Preparation)	\$53.00
1893	Public Health	441090	HACCP Plan Review	Receiving Establishment (Ready-To-Eat)	\$26.00
1894	Public Health	441560	Temporary Expedited Services (Application Submitted Less Than 72 hours Prior to Start of Event) - does not include required temporary permit fee	Expedited processing	\$158.00
1895	Public Health		Food Handler/Food Manager Badge ID	Badge ID Duplicate/Replacement	\$5.00
1896	Public Health	441390	Food Handler Internet Course	Internet course with badge ID/certificate	\$7.00
1897	Public Health	441390	Food Handler Certificate Course	Certificate/Badge	\$32.00
1898	Public Health	441390	Food Protection Management Certification Course	Certificate/Badge	\$70.00
1899	Public Health	441390	Food Handler/Food Manager Certificate	Certificate Duplicate/Replacement	\$1.00
1900	Public Health	441390	Food Safety Course	One Hour Hygiene Course	\$21.00
1901	Public Health	450630	Public Information	Food Management Class Pamphlets	VARIES
1902	Public Health	441390	Verification of Texas/ANSI Food Handler/Food Manager Certification	Certificate/Badge	\$16.00
1903	Public Health	431180	Requested Routine Inspection for Central Preparation Facility	For Central Preparation Facility	\$100.00
1904	Public Health	441530	Application Fee	Health and Sanitary Application Processing Fee (Sack Lunch Daycares w/o Food Permits)	\$52.00
1905	Public Health	431180	Inspection Fee	Health and Sanitary Site Visit (Sack Lunch Daycares w/o Food Permits)	\$47.00
1906	Public Health	441190	Reinstatement of Suspended Permit Fee	(50% of the license amount based on type of establishment)	VARIES
1907	Public Health	441550	After Hours Inspection Fee, Fire/Accident Inspection Fee or Food Condemnation/retention Fee Over 500# (6:00 pm to 7:00 am Monday to Thursday; All Day Friday, Saturday, Sunday, and City Holidays)	Per Hour Inspector (With a Minimum one (1) Hour Charge or Any Portion Thereof.	\$86.00
1908	Public Health			Reduced fees for Dental, STD, TB Clinic Self-Pay Patients will be based in accordance with the US Department of Health and Human Services. The Sliding Fee Scale is available at the Department of Public Health for review and discounted fees will be charged after required documentation is received and eligibility determination by department personnel is made.	Medical related fees are set in accordance with Medicaid rates.
1909	Public Health		DENTAL		
1910	Public Health	431310	Initial Oral Exam	Initial Oral Exam	\$45.00
1911	Public Health	431310	Oral Periodic Oral Exam	Oral Periodic Oral Exam	\$37.00
1912	Public Health	431310	Emergency Oral Exam	Emergency Oral Exam	\$25.00
1913	Public Health	431310	Oral Exam 6 Mos. Old.	Oral Exam 6 Mos. Old.	\$181.00
1914	Public Health	431310	Intraoral-Complete Series	Intraoral-Complete Series	\$90.00
1915	Public Health	431310	Int/Oral-Periapical 1st Film	Int/Oral-Periapical 1st Film	\$16.00
1916	Public Health	431310	Int/Oral-Periapical each add	Int/Oral-Periapical each add	\$15.00
1917	Public Health	431310	Intraoral Occlusal Film	Intraoral Occlusal Film	\$13.00
1918	Public Health	431310	Bitewings Two Films	Bitewings Two Films	\$30.00
1919	Public Health	431310	Bitewings Four Films	Bitewings Four Films	\$44.00
1920	Public Health	431310	Panoramic Film	Panoramic Film	\$81.00
1921	Public Health	431310	Adult/Prophy	Adult/Prophy	\$70.00
1922	Public Health	431310	Child/Prophy	Child/Prophy	\$47.00
1923	Public Health	431310	Child/Fluoride	Child/Fluoride	\$19.00
1924	Public Health	431310	Adult/Fluoride	Adult/Fluoride	\$19.00
1925	Public Health	431310	Oral Hygiene Instruction	Oral Hygiene Instruction	\$16.00
1926	Public Health	431310	Sealant per Tooth	Sealant per Tooth	\$36.00
1927	Public Health	431310	Space Maint/Fixed Unilat	Space Maint/Fixed Unilat	\$200.00
1928	Public Health	431310	Recementation of Space Maintainer	Recementation of Space Maintainer	\$23.00
1929	Public Health	431310	AMAL, PRIM (1S)	AMAL, PRIM (1S)	\$77.00
1930	Public Health	431310	AMAL, PERM (1S)	AMAL, PERM (1S)	\$82.00
1931	Public Health	431310	AMAL, PRIM (2S)	AMAL, PRIM (2S)	\$104.00
1932	Public Health	431310	AMAL, PERM (2S)	AMAL, PERM (2S)	\$109.00
1933	Public Health	431310	AMAL, PRIM (3S)	AMAL, PRIM (3S)	\$113.00
1934	Public Health	431310	AMAL, PERM (3S)	AMAL, PERM (3S)	\$139.00
1935	Public Health	431310	AMAL, PRIM (4)	AMAL, PRIM (4)	\$157.00
1936	Public Health	431310	RESIN, ANTE (1S)	RESIN, ANTE (1S)	\$99.00
1937	Public Health	431310	RESIN, ANTE (2S)	RESIN, ANTE (2S)	\$131.00
1938	Public Health	431310	RESIN, ANTE (3S)	RESIN, ANTE (3S)	\$172.00
1939	Public Health	431310	RESIN, ANTE (4+S)	RESIN, ANTE (4+S)	\$213.00
1940	Public Health	431310	RESIN One Surface Post/Primary	RESIN One Surface Post/Primary	\$96.00
1941	Public Health	431310	Resin One Surface Perm	Resin One Surface Perm	\$105.00
1942	Public Health	431310	Resin Two Surface/Primary	Resin Two Surface/Primary	\$124.00
1943	Public Health	431310	Resin Two Surface Perm	Resin Two Surface Perm	\$138.00
1944	Public Health	431310	Resin Three Post Prim	Resin Three Post Prim	\$109.00
1945	Public Health	431310	Resin Three Perm	Resin Three Perm	\$128.00
1946	Public Health	431310	Re-cement Crown	Re-cement Crown	\$25.00
1947	Public Health	431310	SSC/Primary	SSC/Primary	\$195.00
1948	Public Health	431310	SSC/Permanent	SSC/Permanent	\$203.00
1949	Public Health	431310	Sedative Fill Temp	Sedative Fill Temp	\$46.00
1950	Public Health	431310	Pulp Cap - Direct	Pulp Cap - Direct	\$20.00

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
1951	Public Health	431310	Pulp Cap - Indirect	Pulp Cap - Indirect	\$38.00
1952	Public Health	431310	Therapeutic Pulp	Therapeutic Pulp	\$110.00
1953	Public Health	431310	Pulpal Therapy (Restorable Filling)	Pulpal Therapy (Restorable Filling)	\$55.00
1954	Public Health	431310	1 RT Canal	2 RT Canal	\$445.00
1955	Public Health	431310	2 PT Canal	3 PT Canal	\$516.00
1956	Public Health	431310	Three or More Canals, Molar	Three or More Canals, Molar	\$780.00
1957	Public Health	431310	Gingivectomy per Quadrant	Gingivectomy per Quadrant	\$203.00
1958	Public Health	431310	Gingivectomy per Tooth	Gingivectomy per Tooth	\$63.00
1959	Public Health	431310	Provisional Splinting - Introcoronal	Provisional Splinting - Introcoronal	\$78.00
1960	Public Health	431310	Provisional Splinting	Provisional Splinting	\$125.00
1961	Public Health	431310	Extraction Single Tooth	Extraction Single Tooth	\$84.00
1962	Public Health	431310	Surg. Extraction	Surg. Extraction	\$129.00
1963	Public Health	431310	Suture of Small Wound	Suture of Small Wound	\$94.00
1964	Public Health	431310	Excision of Pericoronal Gingiva	Excision of Pericoronal Gingiva	\$55.00
1965	Public Health	431310	Local Anesthesia Not in Conj.	Local Anesthesia Not in Conj.	\$16.00
1966	Public Health	431310	Analgesia, Anxiolysis, Inhalation	Analgesia, Anxiolysis, Inhalation	\$35.00
1967	Public Health	431310	Occlusal Adjustment - Limited	Occlusal Adjustment - Limited	\$47.00
1968	Public Health	431310	Palliative Threat (Emg)	Palliative Threat (Emg)	\$23.00
1969	Public Health	431310	Reattach tooth fragment, edge	Reattach tooth fragment, edge	\$113.00
1970	Public Health	431310	Restorative foundation-indirect	Restorative foundation-indirect	\$113.00
1971	Public Health		IMMUNIZATIONS		
1972	Public Health	431360	Administration Fee for TVFC vaccines	One Vaccine	\$0.00-\$10.00 at Health Director's discretion
1973	Public Health	431360	Administration Fee for TVFC vaccines	Two or more vaccines	\$0.00-\$15.00 at Health Director's discretion
1974	Public Health	431360	Children's Vaccines - Private Stock	Per Visit	Cost of vaccine + \$15.00 Per visit
1975	Public Health	431360	Adult Vaccines - State stock	Per Visit	\$16.00
1976	Public Health	431270	Adult Vaccines - Private stock	Per Visit	Cost of vaccine + \$15.00 Per visit
1977	Public Health		LABORATORY - CLINICAL		
1978	Public Health	431330	QuantiFERON TB	TB test cell immune measure (CPT 86480)	\$86.00
1979	Public Health	431370	RPR	Syphilis Test non-trep quant (CPT 86592)	\$7.00
1980	Public Health	431370	RPR Titter	Syphilis Test non-trep qual (CPT 86593)	\$6.00
1981	Public Health	431370	TPPA	Confirmation Treponema Pallidum (CPT 86780)	\$17.00
1982	Public Health	431370	Smear Gram stain	Smear Gram stain (CPT 87205)	\$7.00
1983	Public Health	431370	Smear wet mount	Smear wet mount (CPT 87210)	\$7.00
1984	Public Health	431370	Chlamydia DNA amp probe	Chlamydia DNA amp probe (CPT 87491)	\$62.00
1985	Public Health	431370	N. Gonorrhoea Culture	N. Gonorrhoea Culture (CPT 87075, 87077)	\$22.00
1986	Public Health	431370	N. Gonorrhoea DNA amp probe	N. Gonorrhoea DNA amp probe (CPT 87591)	\$62.00
1987	Public Health	431330	Mycology	Mycology	\$84.00
1988	Public Health	431370	HIV-1/HIV-2 single assay	HIV-1/HIV-2 single assay	\$24.00
1989	Public Health	431370	HIV Serum Confirmation test	HIV Geenius confirmation (CPT 86701, 86702)	\$30.00
1990	Public Health	431370	Hepatitis C Virus IgM	HCV IgM (CPT 86803)	\$20.00
1991	Public Health	431370	Hepatitis C Virus RNA	HCV RNA (CPT 87520)	\$35.00
1992	Public Health	431370	Urinalysis non auto w/ scope	Urinalysis with Microscopy (CPT 81000)	\$25.00
1993	Public Health	431370	Herpes Simplex Type 1 Test	HSV 1 (CPT 86695)	\$20.00
1994	Public Health	431370	Herpes Simplex Type 2 Test	HSV 2 (CPT 86696)	\$25.00
1995	Public Health	431370	Complete Blood Count (CBC)	CBC (CPT 85027)	\$8.00
1996	Public Health	431370	Differential, manual	Differential after CBC (CPT 85007)	\$5.00
1997	Public Health	431370	Zika Virus IgM	Zika IgM (86790)	\$18.00
1998	Public Health	431370	Zika Real Time PCR	Zika PCR (CPT 87662)	\$65.00
1999	Public Health	431370	Chikungunya Real Time PCR	Chikungunya PCR (87798)	\$45.00
2000	Public Health	431370	Dengue Real Time PCR	Dengue PCR (CPT 87798)	\$45.00
2001	Public Health	431370	Influenza Surveillance without Culture	Flu Testing (CPT 87502)	\$110.00
2002	Public Health	431370	Aerobic Isolation from Clinical Specimen	Stool Isolation (CPT 87070)	\$11.00
2003	Public Health	431370	Culture, Stool	Stool Culture (CPT 87046)	\$12.00
2004	Public Health	431370	Definitive Identification, Bacillus	Stool Culture (CPT 87077)	\$10.00
2005	Public Health	431370	Definitive Identification, Campylobacter	Stool Culture (CPT 87077)	\$10.00
2006	Public Health	431370	Definitive Identification, Gram Negative Rod	Stool Culture (CPT 87077)	\$10.00
2007	Public Health	431370	Definitive Identification, Gram Positive Rod	Stool Culture (CPT 87077)	\$10.00
2008	Public Health	431370	Definitive Identification, Staphylococcus	Stool Culture (CPT 87077)	\$10.00
2009	Public Health	431370	Definitive Identification, Vibrio	Stool Culture (CPT 87077)	\$10.00
2010	Public Health	431370	Enterohaemorrhagic Escherichia Coli (EHEC)	Stool Culture (CPT87427)	\$15.00
2011	Public Health	431370	Complete Metabolic Panel	CMP (CPT 80053)	\$15.00
2012	Public Health	431370	Pregnancy Test	hCG (CPT 81025)	\$9.00
2013	Public Health	431330	Shipping and Handling	Ship Specimen to DSHS for additional testing	\$60.00
2014	Public Health		LABORATORY - ENVIRONMENTAL		
2015	Public Health	403133	Rabies Testing	Rabies Testing	\$76.00
2016	Public Health	431380	Potable Water Testing up to 9 samples	Potable Water testing	\$23.00
2017	Public Health	431380	Potable Water testing 10 up to 19 samples	Potable Water testing	\$21.00
2018	Public Health	431380	Potable Water testing 20 or more samples	Potable Water testing	\$19.00
2019	Public Health	431380	Water, HPC (pour plate)	Potable and recreational water testing	\$44.00
2020	Public Health		STD PROGRAM		
2021	Public Health	431370	99204 - Exam	STD/Exam Counseling	\$40.00
2022	Public Health	431370	Medications	Nitrofurantoin for UTI	\$15.00
2023	Public Health	431370	Medications	Acyclovir for Herpes	\$35.00
2024	Public Health	431370	Medications	Metronidazole	\$10.00
2025	Public Health	431370	STD Follow Up	STD Follow Up	\$13.00
2026	Public Health	431370	Liquid Nitrogen Treatment	Liquid Nitrogen Treatment	\$15.00
2027	Public Health		TUBERCULOSIS PROGRAM		
2028	Public Health	431230	TB Skin Test	TB Skin Test	\$19.00
2029	Public Health		CLASS		
2030	Public Health	431230	99204-New Patient-Initial Office Visit-Seen by Nurse	New patient - initial office visit seen by nurse moderate complexity - 45 minutes in duration.	\$159.00
2031	Public Health	431230	99205-New Patient--Initial Office Visit--Seen by Physician	Initial exam level 7, non-physical and physical service and prescribes medication (initial treatment).	\$198.00
2032	Public Health	431230	99213-Established Patient--15 Minutes Duration-Physician	Physical exam, level 8 non-physical and physical service and prescribed medications.	\$70.00
2033	Public Health	431230	99214-Established patient-30 Minutes Duration-Physician	Physical exam level 7, non-physical and physical service and prescribed medication.	\$103.00
2034	Public Health	431230	99212-Follow Up Visit-Est. Pat-Nurse-15 Minutes	Follow-up exam level 1, non-physical service only.	\$41.00
2035	Public Health	431230	DOT/DOPT EXAMINATION		
2036	Public Health	431230	99211-DOT-DOPT-Office Visit-15 Minutes-Administer Meds	DOT-DOPT- Office visit -- 15 minutes in duration-administer medications.	\$20.00
2037	Public Health	431230	Complete cell Blood Count (automated)	CBC 85025	\$18.00
2038	Public Health	431230	Complete Metabolic Panel	CMP 50053	\$22.00
2039	Public Health	431230	Venipuncture	Blood draw 36410	\$9.00
2040	Public Health		EDUCATION		
2041	Public Health	450650	CPR Classes	CPR Classes	\$40.00
2042	Public Health	441190	Blood borne Pathogen Class	Blood borne Pathogen Class	\$30.00
2043	Public Health	460240	Health Services	Health Services Provided through interlocal with the County of El Paso	\$544,733.00
2044	EPMH/EPMARCH	443010	Event Fees	Admission Fees to special art, culture and heritage events, competitions and/or programs and exhibits	Up to \$50.00 for up to 8 hours for nonprofit organizations; up to \$100.00 for up to 8 hours for for-profit organizations
2045	Purchasing & Strategic Sourcing	441680	Hire El Paso First	Hire El Paso First	\$150.00 for a three year period
2046	Information Technology Services	450645	Software Maintenance Fee	Technology Fee-Tier 1 (\$5-\$100)	\$2.00 technology fee - added to applicable base fee
2047	Information Technology Services	450645	Software Maintenance Fee	Technology Fee-Tier 2 (\$101-\$500)	\$4.00 - technology fee - added to applicable base fee

**FY 2019 SCHEDULE C
DEPARTMENTAL FEE LIST**

Line No.	Department	Account	Fee Description	Detail FY 2019 Preliminary	FY 2019 Adopted Fees
2048	Information Technology Services	450645	Software Maintenance Fee	Technology Fee-Tier 3 (\$501-\$1,000)	\$15.00 - technology fee - added to applicable base fee
2049	Information Technology Services	450645	Software Maintenance Fee	Technology Fee-Tier 4 (\$1001-\$3,000)	\$30.00 - technology fee - added to applicable base fee
2050	Information Technology Services	450645	Software Maintenance Fee	Technology Fee-Tier 5 (\$3,001-\$5,000)	\$100.00-technology fee - added to applicable base fee
2051	Information Technology Services	450645	Software Maintenance Fee	Technology Fee-Tier 6 (\$5,001-\$10,000)	\$150.00 - technology fee - added to applicable base fee
2052	Information Technology Services	450645	Software Maintenance Fee	Technology Fee-Tier 7 (\$10,001-and over)	\$300.00-technology fee - added to applicable base fee

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<u>Job Classification Title</u>	<u>Job Code/Grades</u>
Accessibility Specialist	10940 GS 52
Accountant	12230 PM 125
Accounting Manager	12210 PM 130
Accounting/Payroll Clerk	12260 GS 46
Accounting/Payroll Specialist	12250 GS 50
Administrative Analyst	11150 PM 128
Administrative Assistant	11110 GS 52
Airfield Maintenance Supervisor	18325 GS 55
Airport Assistant Operations Officer	14100 PM 123
Airport Facilities Maintenance Superintendent	14060 PM 129
Airport Labor Supervisor	18328 GS 52
Airport Operations Superintendent	14070 PM 131
Airport Operations Supervisor	14090 PM 126
Airport Program Coordinator	14055 PM 132
Airport Security Coordinator	14080 PM 129
Animal Care Attendant	22380 GS 46
Animal Care Officer	22350 GS 51
Animal Services Manager	22315 PM 130
Animal Services Operations Supervisor	22321 GS 57
Animal Services Shift Supervisor	22325 GS 55
Animal Training and Enrichment Coordinator	16555 GS 53
Aquatics Supervisor	16120 PM 123
Aquatics Systems Manager	16480 GS 53
Archaeology Museum Education Curator	15250 PM 125
Archeology Museum Curator	15220 PM 127
Architect	13120 PM 130
Architectural Intern	13130 PM 124
Archives & Records Analyst	11040 PM 123
Archives & Records Manager	11030 PM 128
ARFF Technician I	73295 C-1

SCHEDULE D Ordinance 8064 Appendix "A"

Art Museum Assistant Curator	15260 PM 124
Art Museum Assistant Education Curator	15270 PM 123
Art Museum Curator	15215 PM 127
Art Museum Registrar	15080 PM 123
Art Museum Senior Curator	15210 PM 129
Art Museum Senior Education Curator	15235 PM 126
Assistant Fire Marshall	73430 FS 6
Assistant Library Branch Manager	15635 PM 127
Assistant Municipal Clerk	11020 PM 133
Assistant Trans-Pecos Systems Coordinator	15625 PM 127
Associate Accountant	12240 PM 122
Associate Code Compliance Officer	17330 GS 47
Associate Hydrogeologist	13240 PM 126
Associate Veterinarian	16515 PM 133
Breastfeeding Coordinator	22180 PM 125
Budget & Management Analyst	12170 PM 125
Budget & Services Coordinator	12160 PM 127
Budget Specialist	12180 GS 53
Building Combination Inspector	17225 GS 55
Building Combination Inspector Supervisor	17215 GS 57
Building Inspector	17235 GS 53
Building Inspector / Plans Examiner	17387 GS 55
Building Inspector Supervisor	17222 GS 55
Building Plans Examiner	17350 GS 57
Business & Customer Service Assistant Manager	11320 PM 130
Business & Financial Manager	12065 PM 132
Buyer	10340 GS 54
Capital Projects Inspector	17285 GS 52
Carpenter	18750 GS 49
Cashier	12470 GS 43
CDBG Contract Administrator	10650 PM 127
Certified Firefighter Trainee	73280 GS 50

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Certified Paramedic-Fire Trainee	73290 GS 54
Certified Police Trainee	75400 GS 54
Certifying Authority	22060 PM 123
Chemist	13245 PM 125
Chief Building Inspector	17130 PM 127
Chief Construction Inspector	13040 PM 126
Chief Plans Examiner	17340 PM 132
Civil Engineer	13310 PM 132
Civil Engineer Associate	13320 PM 128
Clinical Assistant	22130 GS 46
Coach Operator Trainee	14460 GS 43
Code Compliance Manager	17300 PM 130
Code Compliance Officer	17320 GS 51
Code Compliance Supervisor	17310 GS 55
Code Field Operations Supervisor	17305 GS 57
Coin Sorter Operator	12530 GS 43
Collection Development Librarian	15535 PM 128
Collection Development Manager	15520 PM 130
Collections Supervisor	12440 GS 51
Collectively Bargained Payroll Clerk	12255 GS 47
Communication Dispatcher	11420 GS 50
Communication Dispatcher Supervisor	11410 GS 52
Communications Assistant Manager	19620 PM 129
Community Center Supervisor	16110 PM 125
Community Health Preparedness Coordinator	22255 PM 132
Community Health Preparedness Planner	22277 PM 125
Community Service Aide Breastfeeding Counselor	22190 GS 45
Construction Inspector Trainee	17290 GS 47
Contracts Development Coordinator	20130 PM 128
Court Liason Supervisor	19385 GS 45
Criminal Intelligence Liaison	19330 PM 123
Custodial Services Supervisor	18330 GS 49

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Custodial Shift Leader	18350 GS 45
Custodial Supervisor	18340 GS 47
Customer Relations & Billing Supervisor	11350 GS 52
Customer Relations Clerk	11370 GS 45
Customer Relations Representative	11360 GS 48
Dental Assistant	22220 GS 46
Dental Hygienist	22210 GS 57
Departmental Data Management Specialist	11085 GS 50
Departmental Data Management Supervisor	11080 GS 55
Departmental Human Resources Manager	10510 PM 132
Deputy Court Clerk	19160 GS 46
Disbursements Supervisor	12430 GS 52
Document Center Specialist	11090 GS 44
Document Center Supervisor	11050 GS 51
Economic Program Analyst	10030 PM 126
Education & Graphics Specialist	11715 PM 122
Electrical Engineer	13360 PM 132
Electrical Engineering Associate	13370 PM 128
Electrical Inspector	17240 GS 53
Electrical Inspector Supervisor	17230 GS 55
Electrical Plans Examiner	17370 GS 57
Electrician	18630 GS 54
Electrician Supervisor	18605 GS 56
Electronics Lead Technician	18615 GS 55
Electronics Technician	18650 GS 53
Engineering Aide	13840 GS 46
Engineering Associate	13810 PM 126
Engineering Lead Technician	13815 GS 56
Engineering Senior Technician	13820 GS 54
Engineering Technician	13830 GS 51
Environmental Engineer	13410 PM 132
Environmental Engineer Associate	13420 PM 128

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Environmental Field Technician	13835 GS 48
Environmental Planner	10145 PM 128
Environmental Review Specialist	13440 PM 122
Environmental Scientist	13430 PM 126
Environmental Senior Field Technician	13825 GS 52
Environmental Senior Scientist	13415 PM 130
Environmental Staff Scientist	13435 PM 124
Epidemiologist	22267 PM 131
Equipment Operator	18430 GS 48
Facilities Maintenance Chief	18315 GS 56
Facilities Maintenance Lead Worker	18520 GS 50
Facilities Maintenance Superintendent	18310 PM 130
Facilities Maintenance Supervisor	18320 GS 55
Facilities Maintenance Worker	18530 GS 47
Fair Housing and Relocation Officer	10820 PM 123
Fire Administrative Chief	73460 FS 7
Fire Assistant Chief	73480 FS 9
Fire Battalion Chief	73390 FS 6
Fire Battalion Chief 56 Hrs	73395 FS 6
Fire Captain	73380 FS 5
Fire Captain 56 Hrs	73385 FS 5
Fire Deputy Chief	73470 FS 8
Fire Deputy Chief 56 Hrs	73475 FS 8
Fire Lieutenant	73370 FS 4
Fire Lieutenant 56 Hrs	73375 FS 4
Fire Maintenance Superintendent	73410 FS 7
Fire Marshall	73440 FS 8
Fire Medic	73310 FS 1
Fire Medical Lieutenant	73360 FS 4
Fire Medical Lieutenant 56 Hrs	73365 FS 4
Fire Paramedic	73320 FS 2
Fire Paramedic 56 Hrs	73325 FS 2

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Fire Staff Battalion Chief	73388 FS 6
Fire Suppression Technician	73330 FS 2
Fire Suppression Technician 56 Hrs	73335 FS 2
Fire Suppression Technician II	73350 FS 3
Fire Suppression Technician II 56 Hrs	73355 FS 3
Fire Training Chief	73450 FS 7
Firefighter	73300 FS 1
Firefighter 56 Hrs	73305 FS 1
Firefighter Trainee	73270 GS 48
Fleet & Building Maintenance Superintendent	20280 PM 131
Fleet Body Repair Lead Technician	18200 GS 54
Fleet Body Repair Technician	18210 GS 52
Fleet Body Shop Supervisor	18040 GS 56
Fleet Maintenance Chief	18020 GS 58
Fleet Maintenance Lead Technician	18110 GS 54
Fleet Maintenance Supervisor	18030 GS 56
Fleet Maintenance Technician	18120 GS 52
Fleet Maintenance Technician Trainee	18140 GS 46
Fleet Maintenance Trainer Supervisor	18105 GS 57
Fleet Service Worker	18220 GS 45
Fleet Services Assistant	18230 GS 43
Fleet Services Coordinator	18045 GS 52
Food Safety Associate Inspector	22480 GS 47
Food Safety Inspector	22470 GS 51
Food Safety Inspector Supervisor	22460 GS 55
Food Safety Program Manager	22450 PM 130
Food Safety Specialist	22455 PM 122
Foreign Trade Zone Coordinator	10025 PM 128
General Service Worker	18570 GS 43
General Services Lead Worker	18535 GS 46
General Services Supervisor	18510 GS 52
Graffiti Abatement Program Coordinator	17628 PM 123

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Grant Planner	10720 PM 125
Grant Services Coordinator	10735 PM 125
Graphics Technician	11065 GS 50
Groundskeeper	18550 GS 45
Groundskeeping Equipment Technician	18130 GS 48
Health Education Specialist	22285 PM 123
Health Education Supervisor	22275 PM 127
Health Training & Promotions Manager	22230 PM 132
Heavy Equipment Operator	18420 GS 51
Heavy Equipment Supervisor	18410 GS 55
Heavy Equipment Trainer Supervisor	18405 GS 57
Historic Preservation Officer	15100 PM 130
History Museum Curator	15225 PM 127
History Museum Senior Curator	15230 PM 127
History Museum Senior Education Curator	15240 PM 126
Housing Construction Specialist	10830 GS 54
Housing Construction Supervisor	10660 GS 56
Housing Program Relocation Representative	10840 GS 48
Housing Program Specialist	10810 PM 124
Human Resources Analyst	10530 PM 125
Human Resources Business Partner	10515 PM 130
Human Resources Manager	10430 PM 134
Human Resources Specialist	10550 GS 52
Hydrogeologist	13210 PM 131
Industrial Electrician	18610 GS 55
Industrial Engineer	13510 PM 132
Industrial Engineering Associate	13520 PM 128
Information and Referral 211 Specialist	11430 GS 46
Instrumentation Control Assistant Superintendent	20820 PM 125
Instrumentation Control Lead Technician	20850 GS 56
Instrumentation Control Superintendent	20815 PM 127
Instrumentation Control Supervisor	20840 GS 57

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Instrumentation Control Technician	20875 GS 54
International Bridges Operations Manager	12400 PM 130
Inventory Coder	11570 GS 43
Irrigation Technician	18760 GS 48
Laboratory Services Manager	20520 PM 132
Land & Contract Administrator	10370 PM 126
Land & Contract Specialist	10390 GS 51
Land Management Superintendent	16010 PM 132
Landscape Inspector	17280 GS 53
Landscape Plans Examiner	17380 GS 57
Latent Print Examiner	19445 GS 53
Latent Print Examiner Supervisor	19430 PM 126
Lead Epidemiologist	22205 PM 133
Lead Human Resources Specialist	10540 GS 56
Lead Maintenance Mechanic	18710 GS 54
Lead Planner	10130 PM 130
Lead Solid Waste Truck Driver	17825 GS 51
Legal/Contract Secretary	11115 GS 51
Library Acquisitions Specialist	15555 GS 52
Library Assistant	15580 GS 43
Library Branch Manager	15620 PM 129
Library Customer Service Specialist	15570 GS 46
Library Head Cataloger	15440 PM 128
Library Head of General Reference	15430 PM 130
Library Information Services Specialist	15560 GS 49
Library Literacy Coordinator	15650 PM 125
Library Services Supervisor	15550 GS 52
Library Youth Services Coordinator	15530 PM 128
Licensed Vocational Nurse	22110 GS 57
Loan Account & Collection Specialist	10850 GS 47
Locksmith	18780 GS 46
Maintenance Mechanic	18740 GS 51

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Maintenance Service Ticket Writer	18050 GS 46
Marketing & Customer Relations Coordinator	10050 PM 126
Marketing and Cultural Tourism Coordinator	15150 PM 124
Materials Specialist	11540 GS 47
Materials Supervisor	11520 GS 54
Mechanical & Plumbing Inspector Supervisor	17220 GS 55
Mechanical & Plumbing Plans Examiner	17385 GS 56
Mechanical Engineer	13560 PM 132
Mechanical Engineering Associate	13570 PM 128
Mechanical Inspector	17270 GS 52
Medical Assistant	22120 GS 48
Microbiologist	13250 PM 125
Microbiology Supervisor	13225 PM 130
Municipal Court Hearing Officer	19120 PM 126
Municipal Court Sentencing Coordinator	19130 PM 124
Museum Development Coordinator	15060 PM 125
Museum Education Curator	15245 PM 125
Museum Operations Assistant	15320 GS 44
Museum Preparator	15070 PM 123
Neighborhood Relations Coordinator	10730 PM 124
Neighborhood Service Coordinator	10700 PM 130
Nurse Supervisor	22085 PM 130
Nursing Program Manager	22080 PM 133
Nutrition Services Manager	22140 PM 133
Nutritionist	22170 PM 125
Office Assistant	11250 GS 43
Office Manager	11210 GS 54
Office Supervisor	11220 GS 49
Open Space, Trails and Parks Coordinator	16065 PM 126
Operations Assistant	17640 GS 53
Operations Supervisor	17630 GS 57
Park Area Supervisor	16320 GS 55

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Park User Representative	16210 GS 49
Parking and Traffic Controller	19525 GS 48
Parking Enforcement Controller	19530 GS 47
Parking Meter Service Supervisor	12510 GS 49
Parking Meter Service Worker	12520 GS 46
Pavement Coordinator	17627 PM 126
Photographic Laboratory Senior Technician	19440 GS 53
Photographic Laboratory Technician	19455 GS 50
Planner	10150 PM 125
Planning Specialist	10170 GS 49
Planning Technician	10190 GS 43
Plumber	18720 GS 52
Plumbing Inspector	17260 GS 53
Police Administrative Services Division Manager	19220 PM 129
Police Assistant Chief	75670 P8
Police Budget Coordinator	19230 PM 126
Police Commander	75630 P6
Police Deputy Chief	75660 P7
Police Detective	75510 P2-P3
Police Interagency Program Coordinator	19340 PM 122
Police Lieutenant	75620 P5
Police Officer	75420 P1-P3
Police Planner	19325 PM 127
Police Records Specialist	19250 GS 47
Police Records Supervisor	19235 GS 53
Police Records Unit Supervisor	19240 GS 51
Police Sergeant	75610 P4
Police Toxicologist	19320 PM 127
Police Trainee	75410 GS 54
Police Training Manager	19310 PM 128
Pretreatment Assistant Manager	13750 PM 125
Pretreatment Engineering Associate	13740 PM 128

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Pretreatment Inspector	20940 GS 51
Pretreatment Inspector Supervisor	20930 GS 54
Pretreatment Manager	13720 PM 132
Printing & Equipment Operator	11070 GS 46
Procurement Analyst	10320 PM 126
Project Compliance Specialist	10350 PM 122
Property & Evidence Specialist	19465 GS 48
Property & Evidence Supervisor	19450 GS 52
Property and Disposition Specialist	19460 GS 50
Property Control Officer	11530 GS 50
Public Affairs Officer	10040 PM 132
Public Arts Program Coordinator	15110 PM 124
Public Health Aide	22300 GS 45
Public Health Nurse	22090 PM 128
Public Health Program Manager	22265 PM 132
Public Health Specialist	22290 PM 123
Public Health Supervisor	22270 PM 128
Public Health Technician	22070 GS 52
Public Safety Call Taker	19760 GS 51
Public Safety Communications Specialist	19780 GS 50
Public Safety Communicator	19750 GS 54
Public Safety Communicator Trainee	19755 GS 51
Public Safety Report Taker	19770 GS 45
Public Safety Senior Dispatcher - Fire	19735 GS 55
Public Safety Shift Supervisor	19730 GS 57
Public Services Librarian	15545 PM 125
Purchasing Agent	10310 PM 129
Purchasing Clerk	10360 GS 47
Quality Control Chemist	13220 PM 131
Rate Analyst	20430 PM 128
Recreation Division Supervisor	16050 PM 129
Recreation Leader	16230 GS 43

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Recreation Program Supervisor	16130 PM 122
Recreation Programs Manager	16020 PM 130
Recreation Specialist	16220 GS 47
Regional Library Branch Manager	15615 PM 130
Research Assistant	11180 PM 122
Resurfacing Inspector	17650 GS 47
Return to Work Specialist	12105 PM 124
Revenue Processing Supervisor	12330 GS 54
Right of Way Agent	10380 PM 125
Risk Management Analyst	12100 PM 129
Risk Manager	10435 PM 134
Roofer	18770 GS 47
Safety Specialist	11730 PM 124
Safety Technician	11740 GS 48
Sanitarian	24030 PM 125
Sanitarian Specialist	24040 PM 123
Sanitary Services Supervisor	24010 PM 128
Sanitary Services Manager	24000 PM 134
Secretary	11130 GS 46
Senior Accountant	12220 PM 128
Senior Accounting/Payroll Specialist	12245 GS 52
Senior Animal Care Attendant	22370 GS 48
Senior Animal Care Officer	22340 GS 53
Senior Cashier	12460 GS 45
Senior Chemist	13230 PM 129
Senior Code Compliance Officer	17315 GS 53
Senior Crime Analyst	19315 PM 128
Senior Deputy Court Clerk	19150 GS 51
Senior Grant Planner	10710 PM 128
Senior Graphics Technician	11055 PM 123
Senior Human Resources Analyst	10520 PM 128
Senior Human Resources Specialist	10545 GS 54

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Senior Latent Print Examiner	19435 PM 123
Senior Microbiologist	13235 PM 128
Senior Nutritionist	22150 PM 127
Senior Office Assistant	11230 GS 45
Senior Planner	10140 PM 128
Senior Planning Specialist	10160 GS 51
Senior Planning Technician	10180 GS 46
Senior Plans Examiner	17343 PM 127
Senior Procurement Analyst	10315 PM 128
Senior Public Health Specialist	22280 PM 124
Senior Purchasing Agent	10300 PM 131
Senior Recreation Leader	16240 GS 43
Senior Safety Specialist	20450 PM 126
Senior Secretary	11120 GS 49
Senior Service Planner	14255 PM 127
Senior Toll Collector	12450 GS 45
Senior Zoo Keeper	16580 GS 49
Service & Security Worker	18555 GS 43
Shuttle Coach Operator	14440 GS 45
Sign Language Interpreter	10935 PM 128
Solid Waste Division Supervisor	17810 GS 54
Solid Waste Landfill Supervisor	17740 GS 55
Solid Waste Operations Coordinator	17738 PM 122
Solid Waste Operations Manager	17735 PM 132
Solid Waste Truck Driver	17830 GS 49
Solid Waste Truck Driver Trainee	17840 GS 43
Stores Clerk	11550 GS 45
Streetcar Hostler	18290 GS 43
Streetcar Maintenance Technician	18270 GS 55
Stormwater Superintendent	20705 PM 130
Tax Accounts Supervisor	12340 GS 54
Tire Repairer	18240 GS 43

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Toll Collections Supervisor	12420 GS 54
Toll Collector	12480 GS 43
Tow Truck Operator	19540 GS 45
Trades Helper	18540 GS 45
Traffic Control Installation Supervisor	17510 GS 53
Traffic Control Planner	13630 PM 126
Traffic Control Specialist	13640 GS 52
Traffic Engineer	13610 PM 132
Traffic Engineer Associate	13620 PM 128
Traffic Signal Division Supervisor	17420 GS 57
Traffic Signal Maintenance Supervisor	17440 GS 56
Traffic Signs & Markings Division Supervisor	17430 GS 56
Traffic Signs & Markings Technician	17515 GS 48
Traffic Signs & Markings Worker	17520 GS 46
Traffic Signs and Markings Plans Examiner	17390 GS 55
Training & Public Programs Manager	11700 PM 132
Training Specialist	11710 PM 126
Training Technician	11720 GS 47
Transit Superintendent of Operations	14230 PM 132
Transit Call Center Supervisor	14260 GS 55
Transit Customer Service Representative	14365 GS 44
Transit Customer Service Supervisor	14310 GS 51
Transit Data Specialist	14320 GS 51
Transit Fleet Service Supervisor	14300 GS 52
Transit Operator	14420 GS 49
Transit Operator Trainer	14410 GS 51
Transit Planning & Program Coordinator	14210 PM 132
Transit Quality Control Inspector	14360 GS 51
Transit Schedule Writer	14340 GS 51
Transit Scheduler	14315 GS 51
Transit Stock Controller	11510 PM 123
Transit Supervisor	14265 GS 53

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Trans-Pecos Library System Coordinator	15610 PM 130
Transportation Manager	17625 PM 132
Transportation Planner	17626 PM 127
Transportation Services Supervisor	14120 GS 52
Truck Driver	18440 GS 45
Utility Call Center Supervisor	20600 GS 55
Utility Central Control Operator	20870 GS 54
Utility Central Control Supervisor	20860 GS 54
Utility Construction Supervisor	21060 GS 54
Utility Customer Service Quality Assurance & Training Specialist	20605 GS 54
Utility Customer Service Supervisor	20610 GS 53
Utility Engineer	13710 PM 132
Utility Engineering Associate	13730 PM 128
Utility Equipment Operator Associate	18445 GS 44
Utility Equipment Operator Trainee	18450 GS 43
Utility Field Customer Service Inspector	20630 GS 49
Utility Field Customer Service Supervisor	20620 GS 51
Utility Field Customer Service Worker	20640 GS 48
Utility Human Resources Assistant Manager	20400 PM 134
Utility Laboratory Aide	20560 GS 43
Utility Laboratory Sampler	20555 GS 48
Utility Laboratory Technician	20550 GS 50
Utility Lead Maintenance Mechanic	21070 GS 54
Utility Meter Reader	20660 GS 46
Utility Meter Reader Supervisor	20625 GS 50
Utility Meter Repairer	20650 GS 47
Utility Meter Senior Repairer	20635 GS 49
Utility Meter Shop Supervisor	20615 GS 53
Utility Pipe Layer	21140 GS 46
Utility Planner	10375 PM 126
Utility Plant Lead Technician	20745 GS 55

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Utility Plant Senior Technician	20750 GS 52
Utility Plant Technician	20770 GS 49
Utility Reclamation Plant Superintendent	20905 PM 129
Utility Safety & Claims Supervisor	20440 PM 129
Utility Sample Specialist	20530 GS 53
Utility Warehouse Supervisor	21030 GS 57
Vehicle for Hire Inspector	19520 GS 48
Vehicle for Hire Supervisor	19510 GS 50
Veterinary Assistant	16530 GS 49
Veterinary Technician	16520 GS 54
Victim Services Advocate	19380 GS 54
Volunteer Program Coordinator	10910 PM 125
Volunteer Program Specialist	10920 PM 122
Volunteer Services Specialist	10950 GS 50
Warrant Supervisor	19140 GS 52
Wastewater Collection Maintenance Assistant Superintendent	21027 GS 55
Wastewater Collection Maintenance Superintendent	21025 PM 128
Wastewater Collection Maintenance Supervisor	21050 GS 54
Wastewater Collection Systems Chief Superintendent	20522 PM130
Wastewater Construction Superintendent	21020 PM 128
Wastewater Lead Service Worker	21130 GS 47
Wastewater Lift Station Maintenance Supervisor	21040 GS 55
Wastewater Lift Station Superintendent	20910 PM 128
Wastewater Operations Control Analyst	20525 PM 129
Wastewater Plant Assistant Superintendent	20740 PM 125
Wastewater Plant Senior Technician	20760 GS 52
Wastewater Plant Superintendent	20720 PM 130
Wastewater Service Worker Supervisor	21110 GS 52
Water Conservation Specialist	20320 PM 124
Water Conservation Technician	20330 GS 49
Water Distribution Superintendent	21010 PM 130

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Water Lead Service Worker	21120 GS 48
Water Operations Control Analyst	20528 PM 129
Water Plant Assistant Superintendent	20730 PM 125
Water Plant Superintendent	20710 PM 130
Water Production Assistant Superintendent	20830 PM 125
Water Production Superintendent	20810 PM 130
Water Service Worker Supervisor	21100 GS 52
Water Services Inspector	21115 GS 50
Welder	18730 GS 52
WIC Services Manager	22050 PM 130
Zoning Board Administrator	17140 PM 124
Zoning Board Of Adjustment Secretary	17395 GS 53
Zoo Animal Curator	16430 PM 129
Zoo Area Supervisor	16560 GS 51
Zoo Collection Supervisor	16550 GS 53
Zoo Commissary Lead Technician	16543 GS 46
Zoo Commissary Supervisor	16540 GS 52
Zoo Commissary Technician	16545 GS 43
Zoo Education Curator	16440 PM 125
Zoo Education Specialist	16445 PM 123
Zoo Exhibit Technician	16485 GS 51
Zoo Facilities Supervisor	16490 GS 50
Zoo Keeper	16590 GS 47
Zoo Parks Operations Manager	16460 PM 130
Zoo Registrar	16465 GS 53

Schedule E
 Department of Information Technology Services
 FY 2019 Maintenance & Support

USER DEPT	DIVISION	ACCOUNT	PROGRAM	ACCOUNT DESCRIPTOIN	FY 19 PRICE (Estimated)	VENDOR
Capital Improvement	15240	522020	P1506	Data Processing Svcs. Contracts	29,700	LCPTTracker Inc.
Capital Improvement	15240	522020	P1506	Data Processing Svcs. Contracts	164,250	The Winvale Group LLC
					193,950	

City Attorney	15240	522150	P1506	Outside Contracts -Noc	25,389	WebQA Inc.
City Attorney	15240	522150	P1506	Outside Contracts -Noc	6,143	WebQA Inc.
City Attorney	15240	522290	P1506	Data Processing Svcs. Contracts	12,120	Thomson Reuters Elite a division of West Publishing Corp.
					43,652	

CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	97,495	Microsoft Corporation
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	1,800,000	SHI Government Solutions
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	40,000	PCMG Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	19,500	Videotex Systems Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	2,500	PCMG Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	6,000	Siteimprove, Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	110,194	Environmental Systems Research Institute (ESRI)
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	541,010	Accela Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	9,836	Skillsoft Corporation
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	93,158	SHI Government Solutions Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	54,837	Carahsoft Technology Corp.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	64,435	Transtelco Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	82,581	Various Vendors
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	7,478	Active Power a division of Pillar Power Systems Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	306,058	Hewlett Packard Enterprise Company
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	138,662	Dell Computer Corp. d/b/a/ Dell Marketing LP
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	9,900	Hightail Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	111,000	Sigma Technology Solutions
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	32,967	Sigma Technology Solutions
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	10,500	Decision Tree Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	13,070	Decision Tree Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	9,425	Checkpoint / Decision Tree
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	809	1099 Pro Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	550	ACL Services Ltd.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	75,000	SHI Government Solutions
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	31,596	SHI Government Solutions
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	3,557	SHI Government Solutions
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	1,874	Solarwinds
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	55,000	Professional Document Systems
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	99,738	DLT Solutions
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	467,788	Oracle America Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	33,000	JC Technologies Inc. d/b/a/ ACE Computers
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	45,938	SHI Government Solutions
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	60,000	HPS Audio Video LLC.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	46,000	Accela Inc.

Schedule E
 Department of Information Technology Services
 FY 2019 Maintenance & Support

USER DEPT	DIVISION	ACCOUNT	PROGRAM	ACCOUNT DESCRIPTOIN	FY 19 PRICE (Estimated)	VENDOR
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	53,359	Creative Enterprise Solutions, LLC dba Beyond20
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	20,700	SHI Government Solutions Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	4,100	Micro Tel Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	4,500	AVAYA Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	7,500	StatSeeker PTY Ltd.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	15,000	Advanced Security Contractors
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	80,000	ITD Electricpro
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	21,000	Faronics Technologies USA Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	30,000	Sigma Technology Solutions
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	331,252	Sigma Technology Solutions
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	16,524	Kudelski Security Inc.
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	1,995	OOLKA- AKA SCENE LLC
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	35,000	Insight Public Sector
CITYWIDE	15240	522020	P1506	Data Processing Svcs. Contracts	132,000	Kudelski Security Inc.
CITYWIDE	15240	522290	P1506	Office Equip. Maint. Contracts	25,000	John Hargrove Consulting
CITYWIDE	15240	522290	P1506	Office Equip. Maint. Contracts	0	RTC, Inc.
CITYWIDE	15240	522290	P1506	Office Equip. Maint. Contracts	10,000	RTC, Inc.
CITYWIDE	15240	522290	P1506	Office Equip. Maint. Contracts	1,400,000	Motorola Solutions Inc.
CITYWIDE	15240	522290	P1506	Office Equip. Maint. Contracts	0	Dell Financial Services LLC
					6,669,386	

Fire	15240	522020	P1506	Data Processing Svcs. Contracts	2,500	Sydlon LLC
Fire	15240	522020	P1506	Data Processing Svcs. Contracts	81,500	Tiburon Inc.
Fire	15240	522020	P1506	Data Processing Svcs. Contracts	4,500	Zoll Data Systems Inc.
Fire	15240	522020	P1506	Data Processing Svcs. Contracts	1,500	Ron Turley and Associates
Fire	15240	522020	P1506	Data Processing Svcs. Contracts	1,500	Orbital Data. Net
Fire	15240	522020	P1506	Data Processing Svcs. Contracts	14,000	ESI Acquisition Inc.
Fire	15240	522020	P1506	Data Processing Svcs. Contracts	46,266	Public Sector
Fire	15240	522020	P1506	Data Processing Svcs. Contracts	64,000	Target Solutions Learning Inc.
Fire	15240	522020	P1506	Data Processing Svcs. Contracts	32,258	Deccan International
Fire	15240	522020	P1506	Data Processing Svcs. Contracts	30,601	Kronos Inc.
Fire	15240	522020	P1506	Data Processing Svcs. Contracts	6,590	Kronos Inc.
Fire	15240	522020	P1506	Data Processing Svcs. Contracts	20,929	Firstwatch Solutions Inc.
					306,144	

Human Resources	15240	522150	P1506	Outside Contracts - Noc	7,500	Economic Research Institute
Human Resources	15240	522150	P1506	Outside Contracts - Noc	42,500	GovernmentJobs.com d/b/a Neogov
Human Resources	15240	522020	P1506	Data Processing Svcs. Contracts	100,000	Kronos Inc.
Human Resources	15240	522020	P1506	Data Processing Svcs. Contracts	1,200	Harland Technology Services a division of Scantron
Human Resources	15240	522020	P1506	Data Processing Svcs. Contracts	300	Engineered Data Products(EDP) LLP
					151,500	

Library	15240	522290	P1506	Office Equip. Maint. Contracts	120,635	SIRSI Corporation d/b/a/ SirisDynix
Library	15240	522150	P1506	Outside Contracts - Noc	5,420	AR Lexile
Library	15240	522020	P1506	Data Processing Svcs. Contracts	35,000	Bibliotheca Inc.
Library	15240	522020	P1506	Data Processing Svcs. Contracts	14,998	Comprise Technologies Inc.
Library	15240	522020	P1506	Data Processing Svcs. Contracts	12,000	Trustwave Holdings Inc.
Library	15240	522020	P1506	Data Processing Svcs. Contracts	6,240	TechLogic Corporation

Schedule E
 Department of Information Technology Services
 FY 2019 Maintenance & Support

USER DEPT	DIVISION	ACCOUNT	PROGRAM	ACCOUNT DESCRIPTOIN	FY 19 PRICE (Estimated)	VENDOR
Municipal Clerk	15240	522020	P1506	Data Processing Svcs. Contracts	1,800	Municipal Code Corporation
Municipal Clerk	15240	522020	P1506	Data Processing Svcs. Contracts	19,000	Hyland Software Inc.
					20,800	
MCAD	15240	522020	P1506	Data Processing Svcs. Contracts	63,837	The Gibson Group Touch City Ltd.
MCAD	15240	522020	P1506	Data Processing Svcs. Contracts	2,800	PCMG Inc.
MCAD	15240	522020	P1506	Data Processing Svcs. Contracts	800	Past Perfect Software Inc.
					67,437	
OTC	15240	522020	P1506	Data Processing Svcs. Contracts	4,020	Tracker Division of C2 LLC
OTC	15240	522150	P1506	Outside Contracts - Noc	29,138	Workiva Inc.
OTC	15240	522020	P1506	Data Processing Svcs. Contracts	60,000	e-CIVIS Inc.
					93,158	
OMB	15240	522150	P1506	Outside Contracts - Noc	25,000	Suttech Inc.
					25,000	
Parks and Recreation	15240	522150	P1506	Outside Contracts - Noc	10,245	Maintstar Inc.
					10,245	
Planning & Inspections	15240	522020	P1506	Data Processing Svcs. Contracts	27,000	Selectron Technologies Inc.
Planning & Inspections	15240	522020	P1506	Data Processing Svcs. Contracts	14,500	CityGovApp Inc.
Planning & Inspections	15240	522020	P1506	Data Processing Svcs. Contracts	9,460	Qless, Inc.
Planning & Inspections	15240	522020	P1506	Data Processing Svcs. Contracts	7,005	Sigma Technology Solutions
					57,965	
Police	15240	522020	P1506	Data Processing Svcs. Contracts	25,000	Advanced Security Contractors
Police	15240	522020	P1506	Data Processing Svcs. Contracts	12,000	Critical Start LLC
Police	15240	522020	P1506	Data Processing Svcs. Contracts	3,122	CI Technologies Inc.
Police	15240	522020	P1506	Data Processing Svcs. Contracts	15,750	Group
Police	15240	522020	P1506	Data Processing Svcs. Contracts	163,000	Intergraph Corporation Hexagon Safety and Infrastructure
Police	15240	522020	P1506	Data Processing Svcs. Contracts	3,936	Intergraph Corporation Hexagon Safety and Infrastructure
Police	15240	522020	P1506	Data Processing Svcs. Contracts	13,500	Orion Communications, Inc.
Police	15240	522020	P1506	Data Processing Svcs. Contracts	50,591	Immix Technology Inc.
Police	15240	522020	P1506	Data Processing Svcs. Contracts	213,015	LLC
Police	15240	522020	P1506	Data Processing Svcs. Contracts	11,000	ESRI Inc.
Police	15240	522020	P1506	Data Processing Svcs. Contracts	66,392	Morpho USA, Inc., d/b/a/ Idemia Identiy & Security USA LLC
Police	15240	522020	P1506	Data Processing Svcs. Contracts	1,512	division of Scantron
Police	15240	522020	P1506	Data Processing Svcs. Contracts	6,760	Noritsu America Corporation
Police	15240	522020	P1506	Data Processing Svcs. Contracts	3,938	Tyler Technologies Inc.
Police	15240	522020	P1506	Data Processing Svcs. Contracts	1,800	Sciences
					591,316	

Schedule E
 Department of Information Technology Services
 FY 2019 Maintenance & Support

USER DEPT	DIVISION	ACCOUNT	PROGRAM	ACCOUNT DESCRIPTOIN	FY 19 PRICE (Estimated)	VENDOR
Public Health	15240	522020	P1506	Data Processing Svcs. Contracts	5,000	Henry Schein Practice Solutions
Public Health	15240	522020	P1506	Data Processing Svcs. Contracts	6,000	Qless Inc.
					11,000	

Purchasing & Strategic Sourcing	15240	522020	P1506	Data Processing Svcs. Contracts	2,592	Wild Apricot
Purchasing & Strategic Sourcing	15240	522150	P1506	Outside Contracts - Noc	50,000	Equal Level Inc.
Purchasing & Strategic Sourcing	15240	522020	P1506	Data Processing Svcs. Contracts	20,140	Cantoche USA, Inc.
Purchasing & Strategic Sourcing	15240	522020	P1506	Data Processing Svcs. Contracts	15,000	Gartner
					87,732	

Streets and Maintenance	15240	522020	P1506	Data Processing Svcs. Contracts	8,500	McCain Inc.
Streets and Maintenance	15240	522020	P1506	Data Processing Svcs. Contracts	1,500	Transoft Solutions
Streets and Maintenance	15240	522020	P1506	Data Processing Svcs. Contracts	3,432	Trafficware Ltd.
Streets and Maintenance	15240	522020	P1506	Data Processing Svcs. Contracts	20,000	MioVision
Streets and Maintenance	15240	522020	P1506	Data Processing Svcs. Contracts	1,790	Transoft Solutions
Streets and Maintenance	15240	522020	P1506	Data Processing Svcs. Contracts	160	DataEast
Streets and Maintenance	15240	522020	P1506	Data Processing Svcs. Contracts	0	MaintStar Inc.
Streets and Maintenance	15240	522020	P1506	Data Processing Svcs. Contracts	16,912	Johnson Controls
					52,294	

28.3

ORDINANCE NO. 018836

CITY CLERK DEPT.
2018 AUG 20 AM 10:57

AN ORDINANCE LEVYING FY2019 TAXES

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

SECTION 1: That ad valorem taxes for the tax year ending December 31, 2018 to fund the City's budgetary requirements for the fiscal year ending August 31, 2019, be and are hereby levied on all property, real personal, and mixed, subject to taxation by the City, at the rate of **.843332** of one percent of the assessed value of said property as hereinafter set forth:

- A. For General Purposes:
For the General Fund and for the purpose of defraying current municipal expenses of the City of El Paso not otherwise provided for, **.557239** of one percent.
- B. For Special Purposes:
To pay the interest on and provide a Sinking Fund to redeem bonds a total Levy for Special Purposes **.286093** of one percent.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

THE TAX RATE WILL EFFECTIVELY BE RAISED BY 7.20 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$34.26.

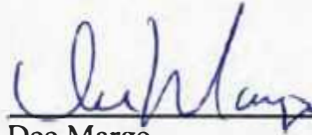
SECTION 2: Occupational Tax:
There is hereby levied on every person, firm, association or corporation pursuing within the limits of the City of El Paso any occupation taxes by the State of Texas as authorized by City Council an annual tax equal to one-half of the occupation tax levied by the State of Texas.

(Signatures on the Following Page)

ORDINANCE NO. 018836

PASSED AND APPROVED this 21ST day of August, 2018.

CITY OF EL PASO



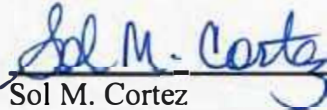
Dee Margo
Mayor

ATTEST:



Laura Prine
City Clerk

APPROVED AS TO FORM:



Sol M. Cortez
Senior Assistant City Attorney

APPROVED AS TO CONTENT:



K. Nicole Cote, Director
Office of Management and Budget

ORDINANCE NO. 018836

18-1063-121/PL#803994/SMC



The following acronyms can be found throughout the City of El Paso’s FY 2018 Adopted Budget, and are provided here as a reference guide. More detailed definitions can be found in the following Glossary of Terms.

- ADA** – Americans with Disabilities Act
- ACI** – Airports Council International
- APP** – Application
- APS** – Accessible Pedestrian Signal
- ARFF** – Aircraft Rescue and Firefighting
- AVI** – Automatic Vehicle Identification
- BIDS** – Baggage Information Display System
- BTGC** – Butterfield Trail Golf Course
- CAFR** – Comprehensive Annual Financial Report
- CBIS** – Checked Baggage Inspection System
- CBP** – Customs and Border Protection
- CCS** – Citizen Collection Station
- CDBG** – Community Development Block Grant
- CFC** – Customer Facility Charge
- CHP** – Cooling, Heating, & Plumbing
- CIP** – Capital Improvement Program
- CMP** – Congestion Mitigation Plan
- CO** – Certificate of Obligation
- COEP** – City of El Paso
- CRRMA** – Camino Real Regional Mobility Authority
- DIGIE** – Digital Information Gateway in El Paso
- DoITS** – Department of Information Technology Services
- EMS** – Emergency Medical Services
- EPCC** – El Paso Community College
- EPIA** – El Paso International Airport
- EPWU** – El Paso Water Utilities
- ESD** – Environmental Services Department
- EZ** – El Paso Empowerment Zone
- FAA** – Federal Aviation Administration
- FGP** – Foster Grandparent Program
- FTA** – Federal Transit Administration
- FTE** – Full-Time Equivalent
- FTZ** – Foreign Trade Zone
- FY** – Fiscal Year
- GFOA** – Government Finance Officers Association
- GIDS** – Gate Information Display System
- GIS** – Global Information Systems
- GO/GOB** – General Obligation (Bonds)
- GS** – General Service worker job classification
- HSA** – Health Savings Account
- HEED** – Higher Education Excellence in Diversity
- HIV** – Human Immunodeficiency Virus
- HUD** – Housing and Urban Development
- HVAC** – Heating, Ventilation and Air Conditioning
- IDC** – Indirect Cost
- ITS** – Intelligent Transportation System
- KWH** – Kilowatt hour
- LIFT** – Living Independently Facilitated by Transportation – Sun Metro Paratransit
- LP Gas** – Liquefied Petroleum Gas
- MCCA** – Mexican American Cultural Center
- MCA** – Medical Center of the Americas
- MCAD** – Museum and Cultural Affairs Department
- MOU** – Memorandum of Understanding
- MPC** – Multipurpose Performing Art and Entertainment Center
- MPO** – Metropolitan Planning Organization
- MSA** – Metropolitan Statistical Area
- MSC** – Municipal Services Center
- MYFO** – Multi Year Financial Outlook
- NIP** – Neighborhood Improvement Program
- NTMP** – Neighborhood Traffic Management Program
- O&M** – Operations and Maintenance
- OMB** – Office of Management and Budget
- OSS** – One Stop Shop
- OTC** – Office of the Comptroller
- P3** – Public, Private, Partnership
- PCI** – Pavement Condition Index
- PDN** – Paso Del Norte
- PED** – Pedestrian
- PEG** – Public, Educational and Governmental Access Broadcasting
- PFC** – Passenger Facility Charge
- PID** – Public Improvement District
- PILOT / PILT** – Payment in lieu of taxes
- PM** – Professional/Managerial job classification
- POE** – Point of Entry
- QoL** – Quality of Life
- RFID** – Radio Frequency Identification
- RMA** – Regional Mobility Authority
- ROW** – Right-Of-Way
- RSVP** – Retired Senior Volunteer Program
- RTS** – Rapid Transit System
- SAFE** – Save Animals from Extinction
- SIB** – State Infrastructure Bank
- SIDA** – Secure Identification Display Area
- SPP** – Strategic Planning Process
- STEAM** – Science, Technology, Engineering, Art, and Mathematics
- TB** – Tuberculosis
- TCEQ** – Texas Commission on Environmental Quality
- TRZ** – Transportation Reinvestment Zone
- TIRZ** – Tax Increment Reinvestment Zone
- TOD** – Transit Oriented Development
- TSA** – Transportation Security Administration
- TTUHSC** – Texas Tech University Health Sciences Center
- TXDOT** – Texas Department of Transportation
- UMC** – University Medical Center
- UPRR** – Union Pacific Railroad
- USBC** – United States Bowling Conference
- UTEP** – University of Texas at El Paso
- VOIP** – Voice over Internet Protocol
- WIC** – Short title for, “The Special Supplemental Nutrition Program for Women, Infants and Children”



211 - A phone number staffed by the City of El Paso's Public Health Department that provides free health and human service information and referrals to individuals and families within the community.

311 - A toll-free, non-emergency number. Dialing 311 from anywhere within the city of El Paso will provide direct access to a representative who can provide information or process requests for City services.

380 TAX REBATE AGREEMENT - This agreement refers to Section 380.001(a) of the Texas Local Government Code. The agreement provides that the City Council of the City of El Paso, Texas, "may establish and provide for the administration of one or more programs, including programs for making loans and grants of public money and providing personnel and services of the municipality, to promote state or local economic development and to stimulate business and commercial activity in the municipality."

ACCOUNT - A record of debit and credit entries that shows the effect of transactions and other events involving a particular item or concern.

ACCRUAL BASIS - The basis of accounting recognizing income when earned and expenses when incurred.

ACTUAL - Denotes revenue and expenditure ledger results for operations normally for a specific fiscal year.

AD VALOREM - The central appraisal district sends certified values to the tax assessor, who determines the tax rate to be imposed on the property. "Ad-valorem" is used frequently to refer to such property values.

ADOPTED - Denotes City Council approved revenue and expenditure estimates for a fiscal year.

AGENCY FUNDS - A repository for funds held by the City as an agent for individuals, private organizations, and/or other governmental units.

AIRPORTS COUNCIL INTERNATIONAL (ACI) - A representative of the globe's airport authorities that develops standards, policies and recommended practices. Represents airports' interests with government and international organization to provide the public with safe and efficient air transport system.

ALL FUNDS - A summation of governmental, proprietary and fiduciary funds.

APPROPRIATION - A budgetary authorization granted by the City Council or appropriate executive staff that allows staff to incur obligations for purposes specified in the budget.

ARBITRAGE - The excess profit earned from the investment of tax-exempt bond proceeds in higher-yielding taxable securities.

AIRCRAFT RESCUE AND FIREFIGHTING (ARFF) - As required by the Federal Aviation Administration, airports must be able to provide aircraft rescue and firefighting as part of carrier operations.

ASSESSED VALUATION - A valuation set upon real estate or other property by the Central Appraisal District as a basis for levying taxes.

AUTOMATED CLEARING HOUSE (ACH) - An electronic network used for financial transactions that processes large volumes of credit and debit transactions, such as direct deposit payroll, vendor payments, and bill payments.

AUTOMATIC VEHICLE IDENTIFICATION (AVI) PROGRAM - A program that allows participating patrons to have their bridge tolls deducted automatically from their account when crossing the Stanton and Zaragoza International Bridges, which connect El Paso, Texas, and Juarez, Mexico. When patrons open an AVI account they are issued a barcode, which is used instead of cash at the Zaragoza or Stanton toll booths.

BALANCED BUDGET - A budget in which planned expenditures can be met by current revenue from taxation, other government receipts and the use of fund balance within a fiscal year.

BASIS OF ACCOUNTING - Accounting rules concerned with when to record financial transactions and, hence, what really constitutes a transaction. There are three bases of accounting: cash, accrual, and modified accrual.

Cash accounting is an accounting method where income is recorded during the period it is received, and the expenses in the period they are actually paid.

Accrual accounting is an accounting method in which income is recognized when earned and expenses when incurred.

Modified accrual accounting is an accounting method in which income is recognized in the period it becomes available and measurable, and expenses are recognized in the period they are incurred.

BENCHMARK - A statistic/measurement that serves as a standard by which others may be measured or judged.

BOND - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.



BOND, CERTIFICATES OF OBLIGATION - Legal debt instruments used to finance capital improvement projects. Certificates are backed by the full faith and credit of the governmental entity and are fully payable from a property tax levy. They differ from general obligation debt in that they are approved by the City Council and are not voter approved.

BOND, GENERAL OBLIGATION - A bond secured by the "full faith and credit" of a governmental entity and is fully payable from a property tax levy. This type of debt requires approval by voters in a special election.

BOND PROCEEDS - Funds derived from the sale of bonds for the acquisition of capital equipment and the construction of capital facilities.

BONDS, REVENUE - A type of debt issued for the construction of major capital facilities, where principal and interest on that debt are paid from revenue generated by earnings of a specific entity or program.

BRIO – Sun Metro’s Rapid Transit System.

BUDGET - A financial plan consisting of an estimate of proposed expenditures and their purpose for a given period and the proposed means of financing them.

BUDGET MESSAGE - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body and the general public.

CAMINO REAL REGIONAL MOBILITY AUTHORITY (CRRMA) - Created in 2007, the CRRMA is a local transportation agency tasked with the development of mobility solutions in the El Paso region.

CAPITAL ASSET - Any purchase that has a value of \$5,000 or above and an original useful life of more than one year. Examples include tangible assets such as land, buildings, and equipment and intangible assets such as easements and software.

CAPITAL EXPENDITURE - Any purchase of an asset with a value less than \$5,000 and whose useful life is less than one year.

CAPITAL BUDGET - A financial plan of proposed capital expenditures and the means of financing them for a specific fiscal period.

CAPITAL IMPROVEMENT PROGRAM (CIP) - A multi-year planning instrument separate from the Annual Budget that identifies: (a) all capital improvements that are proposed to be undertaken during a future five-year fiscal period; (b) the cost estimate for each improvement; (c) the method of financing each improvement; and (d) the recommended time schedule for each project.

CAPITAL IMPROVEMENT PROJECT - Any project which has a value exceeding \$50,000 included within a Capital Improvement Program. These projects typically include the purchase of land, design, engineering and construction of building infrastructure items such as streets, bridges, drainage, street lighting, libraries, recreation facilities, bus transfer centers, etc.

CAPITAL OUTLAY - Expenditures for the acquisition of equipment (including heavy equipment, machinery, and rolling stock) using capital funding sources.

CHARACTER - Appropriation classified by type (e.g. personal services, contractual services, materials and supplies, and capital).

CHIME IN – City of El Paso’s annual Budget Survey.

CITIZEN COLLECTION STATION (CCS) - El Paso residents can take trash, household hazardous waste, and bulky items to one of four public drop-off locations, known as Citizen Collection Stations, within the city

CLASS C MISDEMEANORS - A relatively minor criminal act in the U.S. It is generally punishable by a fine only, ranging from \$0 up to \$500.

CLASSIFICATION - Categorization of the City’s staffing positions.

CO - Bonds, Certificate of Obligation – See definition of "Certificate of Obligation".

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) - Funds provided to the City of El Paso by the United States Department of Housing and Urban Development (HUD) to develop viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income.

COMMUNITY POLICING - Philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem-solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) - A report that provides detailed information on the financial position and results of operations of the City as measured and reported by the financial activity of its various funds. The CAFR is divided into an introductory section, financial section, and a statistical section.

CONSUMER PRICE INDEX - Measures changes in price level of consumer goods and services purchased by households.



CONTRACTUAL SERVICES - Services normally acquired through a 3rd-party contract for professional services such as consulting, outside counsel, billing and collections, plus others such as janitorial, security, etc.

COOLING, HEATING, AND PLUMBING (CHP) PERMITS - Permits issued by Planning & Inspections to contractors who are licensed in the State of Texas.

CORE SERVICES - The City departments' key lines of business. Core services produce the primary deliverables of a department.

CORRIDORS - Texas Department of Transportation rights-of-way. Sun Metro has developed four corridors to meet mobility needs and encourage transit supportive land use. They are located on Mesa, Alameda, Dyer, and Montana.

COST - The monetary value of effort, material, resources, time and utilities consumed, risks incurred, and missed opportunity in the production and delivery of a good or service.

COST OF LIVING INDEX - An index that measures the change in the minimum expenditures that would be incurred by a utility maximizing consumer, whose preferences or tastes remain unchanged, in order to maintaining a given level of utility (or standard of living or welfare).

CUSTOMER FACILITY CHARGE (CFC) - Fees levied on all rental car contracts issued by car rental operators at the airport.

DEBT SERVICE - Sometimes referred to as the Sinking Fund, it is a payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFICIT - The amount by which a government's spending exceeds its income over a particular period of time.

DELINQUENT TAXES - Taxes remaining unpaid on and after the date on which a penalty for non-payment is attached.

DEPARTMENT OF STATE HEALTH SERVICES (DSHS) - Current name for what was formerly called TDH – Texas Department of Health.

DIVISION - An organizational unit within a department's structure representing the major functional divisions of work.

EASEMENT - A right given to another person or entity to trespass upon land that person or entity does not own.

EFFECTIVE TAX RATE - Tax rate that when applied to the current year taxable assessed valuation would produce the same total tax revenue as the previous year, after adjustments required by state law.

EL PASO EMPOWERMENT ZONE (EZ) - A federally recognized, distressed geographic area in need of sustainable community development as defined by the U.S. Department of Housing and Urban Development (HUD) for economic development activities which assist EZ residents to obtain or retain a job and to help businesses establish or expand into the Empowerment Zone.

ENCUMBRANCES - Obligations, in the form of purchase orders, that are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise extinguished. Requisitions are considered pre-encumbrances.

ENPLANEMENT - Occurs when a passenger boards a commercial aircraft.

ENTERPRISE FUNDS - To account for operations financed and operated in a manner similar to private business enterprises; where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public be financed or recovered primarily through user charges.

EL PASO INDEPENDENT SCHOOL DISTRICT (EPISD) - The El Paso Independent School District is the largest district in the Texas Education Agency's Educational Service Center - Region 19. EPISD serves over 64,000 students across 94 campuses, and is the tenth largest district in Texas.

EPIDEMIOLOGY - Branch of medicine that deals with the study of the causes, distribution, and control of disease in populations.

EXPENDITURE - The act of spending cash for goods and services in a governmental fund; money paid out.

FEDERAL AVIATION ADMINISTRATION (FAA) - This is an agency of the United States Department of Transportation that has authority to regulate and oversee all aspects of civil aviation in the U.S.

FEDERAL TRANSIT ADMINISTRATION (FTA) - An agency within the United States Department of Transportation (DOT) that provides financial and technical assistance to local public transit systems.

FIDUCIARY FUND - Any fund held by a governmental unit in a fiduciary capacity, such as agent or trustee.

FISCAL YEAR (FY) - A fiscal year is a twelve-month period of time to which the Annual Budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The City of El Paso's fiscal year begins on September 1 and ends on August 31.



FIXED ASSETS - Assets that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

FOSTER GRANDPARENT PROGRAM (FGP) - A federally funded program that provides stipend volunteer opportunities to low- and moderate-income adults, 55 years of age or older. The program provides recruitment, training, and placement for volunteers to work with special or exceptional needs children in schools or non-profit agencies or organizations.

FRANCHISE FEES - User fees charged by the City for use of public rights-of-way by utility companies. The fee is typically a percentage of the gross revenues of a utility company.

FOREIGN TRADE ZONE (FTZ) - An isolated, enclosed and policed area operated as a public utility, in or adjacent to a port of entry, furnished with facilities for loading, unloading, handling, storing, manipulating, manufacturing, and exhibiting goods and for reshipping them by land, water, or air.

FULL-TIME EQUIVALENT (FTE) POSITION(S) - A staff position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 624 hours, would be equivalent to 0.3 of a full-time position.

FUNCTION - A classification of appropriations or expenditures on the basis of the principal purpose for which they are programmed, e.g., street sweeping, building maintenance, etc.

FUND - An independent fiscal and accounting entity with a self-balancing set of trial balance accounts recording cash and/or other assets, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.

FUND BALANCE - The net worth of a fund, measured by total assets minus total liabilities.

Non spendable fund balance—amounts that are not in a spendable form (such as inventory) or are required to be maintained intact (such as the corpus of an endowment fund);

Restricted fund balance—amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation;

Committed fund balance—amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts

cannot be used for any other purpose unless the government takes the same highest-level action to remove or change the constraint; *Assigned fund balance*—amounts a government *intends* to use for a specific purpose; intent can be expressed by the

governing body or by an official or body to which the governing body delegates the authority; and *Unassigned fund balance*—amounts that are available for any purpose; these amounts are reported only in the general fund.

FUND TYPE - All funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, and Enterprise, Internal Service, and Agency funds.

GENERAL FUND - The primary government fund which accounts for all general purpose transactions of the city that do not require a special type of fund.

GENERAL GOVERNMENT - Refers to a group of activities associated with the administrative functions of the city such as: Finance, Budget and Management, Planning, Legal, City Clerk, Municipal Court, Personnel, and Purchasing.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) - Uniform minimum set of standards of and guidelines used for financial accounting and reporting. Adherence to GAAP assures that financial reports of all state and local governments, regardless of jurisdictional legal provisions and customs, contain the same types of financial statements and disclosures, for the same categories and types of funds and account groups, based on the same measurement and classification criteria.

GO - General Obligation (Bonds) - See BOND, GENERAL OBLIGATION.

GOVERNMENTAL FUND - A classification used by the Governmental Accounting Standards Board (GASB) to refer to all funds other than Proprietary and Fiduciary funds. The General Fund, Special Revenue, Capital Project, and Debt Service are the types of funds referred to as "governmental funds."

GRANT - A grant is an award of funding or materials or equipment by the federal government, social organizations, etc., with no expectation of reimbursement. The contribution is usually made to aid in the support of a specified function but can also be for general purposes and typically requires a matching contribution from the recipient.

GRANT MATCH - City costs or in-kind services required to match federal or state grants.

HOTEL/MOTEL TAX - Tax imposed on a person who pays for a room or space in a hotel costing \$15 or more each day. Local hotel taxes apply to sleeping rooms costing \$2 or more each day. The tax covers hotels, motels and bed and breakfasts, as well as condominiums, apartments and houses rented for less than 30 consecutive days.

HEATING, VENTILATION AND AIR CONDITIONING



(HVAC) - is indoor and vehicular environmental and air quality control providing thermal and cooling comfort.

INFRASTRUCTURE - The basic installations and facilities upon which the continuance and growth of a community rely, such as roads, schools, power plants, and transportation and communication systems.

INTERNAL SERVICE FUND - A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments and agencies within a single governmental unit, or to other governmental units. Amounts expended by the fund are restored either from operating earnings or by transfers from other funds, so that the original fund capital is kept intact.

JOB CODE/GRADE - Code number and salary grade assigned to positions within the City's Classification and Compensation Plan.

LEAN SIX SIGMA - A methodology that relies on a collaborative team effort to improve performance by systematically removing waste and reducing variation.

LIVING INDEPENDENTLY FACILITATED BY TRANSPORTATION (LIFT) - Sun Metro's paratransit service for ADA paratransit-eligible clients, providing origin to destination (curb to curb), on-demand transportation using small buses equipped with hydraulic mobility device lifts and tie downs; as well as contracting with private operators using regular passenger vehicles.

LP GAS - Liquefied Petroleum (LP) Gas.

MAINTENANCE AND OPERATIONS (M&O) - The revenue generated by the portion of the tax rate that is applied to fund operations and maintenance. (See Tax Rate).

MAJOR FUND - A fund whose revenues, expenditures, assets, or liabilities are at least ten percent of the corresponding totals for all governmental or enterprise funds and at least five percent of the aggregate amount for all governmental and enterprise funds.

MAQUILADORA (OR MAQUILA) - A factory that imports materials and equipment on a duty-free and tariff-free basis for assembly or manufacturing and then re-exports the assembled product usually back to the originating country.

MATERIALS & SUPPLIES - Expendable items consumed by operating activities. Examples include office supplies, repair and replacement parts for equipment, books, and gasoline.

METROPOLITAN PLANNING ORGANIZATION (MPO) - A federally mandated policy-making organization of local government representatives and government transportation authorities created to ensure government-funded transportation projects and programs are based on continuing, cooperative, and comprehensive planning. An MPO is required for urbanized areas with a population greater than 50,000.

METROPOLITAN STATISTICAL AREA (MSA) - An MSA is a U.S. Government classification for a free-standing urban population center with a population in the urban center of at least 50,000 residents and a total MSA population of 100,000 or more. The El Paso MSA includes El Paso County and the City of El Paso.

MODIFIED ACCRUAL BASIS - An accounting method whereby revenue is recognized when it becomes available and measurable and expenditures are recognized when the liability is incurred.

MULTI YEAR FINANCIAL OUTLOOK (MYFO) - A forecast of revenues and expenditures over a defined period of time based on a specific set of assumptions.

MUNICIPAL SERVICES CENTER (MSC) - Headquarters of the Streets and Maintenance Department.

NEIGHBORHOOD ASSOCIATION - A group of residents or property owners who advocate for or organize activities within a neighborhood.

NEIGHBORHOOD TRAFFIC MANAGEMENT PROGRAM (NTMP) - A city program used to evaluate traffic in residential streets to determine the need for the installation of traffic calming devices to slow down traffic.

NON-DEPARTMENTAL - Activities that are not associated with or allocated to any particular department. These activities include: outside agency contributions; boards, committees, and commissions; inter-governmental contracts; general government contingency and liability expenses.

NON-OPERATING - Appropriations/expenditures that are not directly related to a fund or program's primary service activities.

NON-RECURRING REVENUE - Proceeds of general obligation and revenue bonds and other one-time revenues restricted to capital improvement projects.



OBJECT - Appropriation/revenue classification by major category within an expenditure character (e.g. contractual services include such objects as professional services, communications, utilities, outside contract services, etc.).

OBJECTIVE - Desired output-oriented accomplishments that can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

ONE-STOP-SHOP - A company or a location that offers a multitude of services to a client or a customer. The idea is to provide convenient and efficient service and also to create the opportunity for the company to sell more products to clients and customers. The City of El Paso's One-Stop-Shop provides services that include...

OPERATING BUDGET - A budget that applies to all outlay of expenditures other than capital improvements.

OPERATING EXPENDITURES - Department expenditures such as janitorial services, office supplies, and travel as a result of daily operations.

OPERATING FUNDS - Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures specific to a fiscal year.

ORDINANCE - A formal legislative enactment by the City Council of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

P3 - Private, Public Partnership.

PASSENGER FACILITY CHARGE (PFC) - Charge imposed by a public agency on passengers enplaned at a commercial service airport it controls. The revenue generated by PFC revenue, including any interest earned after such revenue has been remitted to a public agency, may be used only to finance the allowable costs of approved projects at any airport the public agency controls.

PEOPLESOFT - An integrated software package that provides a wide variety of business applications to assist in the day-to-day execution and operation of business processes. Each individual application, such as Financials, Customer Relationship Management and Human Resources, interacts with others to offer an effective and efficient means of working and reporting in an integrated fashion across the enterprise.

KEY PERFORMANCE INDICATORS - Statistical or workload data that quantify or qualify the results of programs, activities, and expenditures plus provide target goals for the upcoming year. Measures typically fall into one of the following categories: outputs, effectiveness, and efficiency.

PERSONAL SERVICES - All costs related to compensating employees of the city including employee benefit costs such as city contributions for retirement, social security, and health and industrial insurance.

PROPERTY TAXES - All ad valorem taxes on real or personal property.

PROPRIETARY FUND - Income-determination or commercial-type funds of a state or local governmental unit. Examples are enterprise funds and internal service funds.

PUBLIC, EDUCATIONAL, AND GOVERNMENT ACCESS TELEVISION (PEG) - Cable channel capacity for local government bodies and other legislative entities to access the cable systems to televise public affairs meetings. Government channels are generally reserved for government purposes and not for Education-access or Public-access television. Governmental entities in El Paso use Channel 15 for this purpose. Money for broadcasting on Channel 15 is captured and reported in a separate fund.

QUALITY OF LIFE - The notion of human welfare (well-being) measured by social indicators rather than by "quantitative" measures of income and production.

QUINT - is a fire truck that serves the dual purpose of an engine and a ladder truck. The functions that a quint provides are: pump, water tank, fire hose, aerial device, and ground ladders.

RADIO FREQUENCY IDENTIFICATION (RFID) - The use of a wireless non-contact system that uses radio-frequency electromagnetic fields to transfer data from a tag attached to an object, for the purposes of automatic identification and tracking.

RAPID TRANSIT SYSTEM (RTS) - A transportation system that includes the use of dedicated running ways, attractive and accessible stations such as enhanced shelters and transit centers, quiet high capacity clean fuel vehicles, high frequency all day services with integrated local and express service with direct rides, an efficient fare collection system, and advanced digital technologies that improve customer convenience, speed, reliability, and operations safety in order to improve customer convenience and system performance.

RECURRING REVENUES - Revenue sources available on a constant basis to support operating and capital budgetary needs.



RESTRICTED FUNDS - Accounting entities used to account for monies held by the City, in a restricted capacity, for organizations, programs, or other funds.

RETIRED SENIOR VOLUNTEER PROGRAM (RSVP) - A federally funded program that provides volunteer opportunities for both retired and working individuals 55 years of age and older. RSVP is part of the Corporation for National and Community Service. The dual purpose is to engage people in volunteer service to meet critical community needs; and to provide a high quality experience that will enrich the lives of volunteers.

REVENUE SOURCE - Classification of revenues by character indicating the major type of revenue such as: taxes, licenses & permits, user fees, fines, etc.

REVENUES - Amounts estimated to be received from taxes and other sources during the fiscal year to support all operations.

REVENUES, SPECIAL - Revenues that are legally restricted to expenditures for limited purposes. State and federal grant aid programs are appropriated and expended from special revenue funds.

RIGHT OF WAY (ROW) - A pathway or road with a specific legal description (e.g. "right to access and egress 20 feet wide along the northern line of Lot 7") or the right to cross property to go to and from another parcel.

ROLLBACK TAX RATE - The percentage rate of increase above the previous year's effective tax rate at which citizens can petition for a rollback (8% in Texas).

STATE INFRASTRUCTURE BANK (SIB) LOAN - A loan agreement between the State of Texas, acting by and through the Texas Department of Transportation, and the City of El Paso; the loan is authorized by law to construct, maintain, or finance a highway improvement project, including the international bridges.

SINKING FUND - See DEBT SERVICE.

SMALL HUB AIRPORTS - Publicly owned airports that process between 0.05 and 0.25 percent of revenue passenger boarding's annually.

SPECIAL REVENUE FUND - A fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

STRATEGIC PLAN - The process of developing a vision for a desired future and translating that vision into defined goals or objectives including the steps to achieve them.

SURPLUS - The excess of an entity's or fund's assets over its liabilities (See Fund Balance); the accumulation of excess revenues over expenditures or expenses during a single budget year.

SUSTAINABLE GROWTH - Development that meets the needs of the present without compromising the ability of future generations to meet their own needs.

TAX INCREMENT FINANCING (TIF) - A method of funding public investments in an area slated for redevelopment by recapturing, for a time, all or a portion of the increased tax revenue that may result if the redevelopment stimulates private investment.

TAX INCREMENT REINVESTMENT ZONE (TIRZ) - An area where the City has utilized tax increment financing for redevelopment or community improvement projects.

TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

TAX RATE - The amount of tax levied for each \$100 of assessed valuation. The tax rate is comprised of two components: the debt service rate and the operations and maintenance rate.

TAX SUPPORTED DEBT - Bonds and other obligations whose principal and interest are payable exclusively from a particular governmental tax.

TEXAS LOCAL GOVERNMENT RECORDS LAW - State law that includes, but is not limited to, addressing the management and preservation of local government records and the establishment of uniform standards and procedures for the maintenance, preservation, microfilming, or other disposition of local government records.

TEXAS DEPARTMENT OF TRANSPORTATION (TXDOT) - TXDOT is a state department responsible for planning, designing, building, operating, and maintaining the state's transportation system.

TEXAS STATE OPEN RECORDS ACT - Chapter 552 of the Texas Government Code provides a mechanism for citizens to inspect or copy government records.

THIRD PARTY ADMINISTRATORS (TPA) - Third party inspectors hired by Development Services to perform all the necessary inspections on buildings assigned to them as a contractor for the City. The costs of these contractors' services to the City comprise 25% of the permit fee.

TRANSIT CORRIDOR - A broad geographical band that follow a general directional flow connecting major sources of trips that may contain a number of streets, highways, and transit route alignments. The most desirable corridors are designed with an abundance of walkable areas.



TRANSIT-ORIENTED DEVELOPMENT - A mixed-use residential or commercial area designed to maximize access to public transportation and often incorporates features to encourage transit ridership.

TRANSPORTATION POLICY BOARD - A Metropolitan Planning Organization board consisting of (1) elected officials; (2) officials of public agencies that administer or operate major modes of transportation in the metropolitan planning area; and (3) appropriate state transportation officials as a means for encouraging greater involvement in the metropolitan transportation planning process.

TRANSPORTATION REINVESTMENT ZONE (TRZ) - An area identified by the City Council within which a portion of tax revenue generated after the creation of the TRZ is segregated and used for identified transportation projects within the area. In 2010, Council created two TRZs to assist in the funding of various major transportation projects.

TRANSPORTATION SECURITY ADMINISTRATION (TSA) - Federal agency that provides security grants to help protect the public and the nation's critical transportation infrastructure against acts of terrorism and other large-scale events.

VARIANCE - Amount of difference or change.

Vehicle Image and Vehicle Detection System (VIVDS) - Is a traffic camera and computer system used to determine the presence of vehicles at an intersection so signal lights may change accordingly.

WIC - A federal assistance program called, "The Special Supplemental Nutrition Program for Women, Infants and Children" that provides healthcare and nutrition for low-income pregnant women, breast-feeding women, and infants and children under the age of five.

YSLETA DEL SUR PUEBLO - A United States federally recognized tribal entity just outside El Paso, Texas, comprising members of the Tigua Indian tribe who were displaced from New Mexico in 1680 during the Pueblo Revolt.

